## City of Atlanta, Georgia

# 2004 BUDGET

SHIRLEY FRANKLIN
Mayor

**FINANCE/EXECUTIVE COMMITTEE**
**ATLANTA CITY COUNCIL**

Debi Starnes -- **Chairperson**
Jim Maddox -- **V. Chairperson**
Felicia Moore
Howard Shook
Clair Muller
Debi Starnes
Ceasar C. Mitchell

**BUDGET COMMISSION**

Shirley Franklin, Mayor -- **Chairperson**
Debi Starnes, Councilmember --
**Chairperson of Finance/Executive Committee**
Felicia Moore, Councilmember
Ceasar C. Mitchell, Councilmember
Richard J. Anderson, Chief Fin. Off. -- **Secretary**

# CITY OF ATLANTA OFFICIALS

## EXECUTIVE

**Mayor..... Shirley Franklin**

## LEGISLATIVE

### *City Council (Elected)*

President of Council ..... Cathy Woolard

### *Members of Council*

District 1 - Carla Smith
District 2 - Debi Starnes
District 3 - Ivory Lee Young, Jr.
District 4 - Cleta Winslow
District 5 - Natalyn Mosby Archibong
District 6 - Anne Fauver
District 7 - Howard Shook
District 8 - Clair Muller
District 9 - Felicia Moore
District 10 - C.T. Martin
District 11 - Jim Maddox
District 12 - Derrick Boazman

### *Members of Council-At-Large*

City Council-At-Large - Post 1 - Ceasar C. Mitchell
City Council-At-Large - Post 2 - Mary Norwood
City Council-At-Large - Post 3 - H. Lamar Willis

## ADMINISTRATIVE

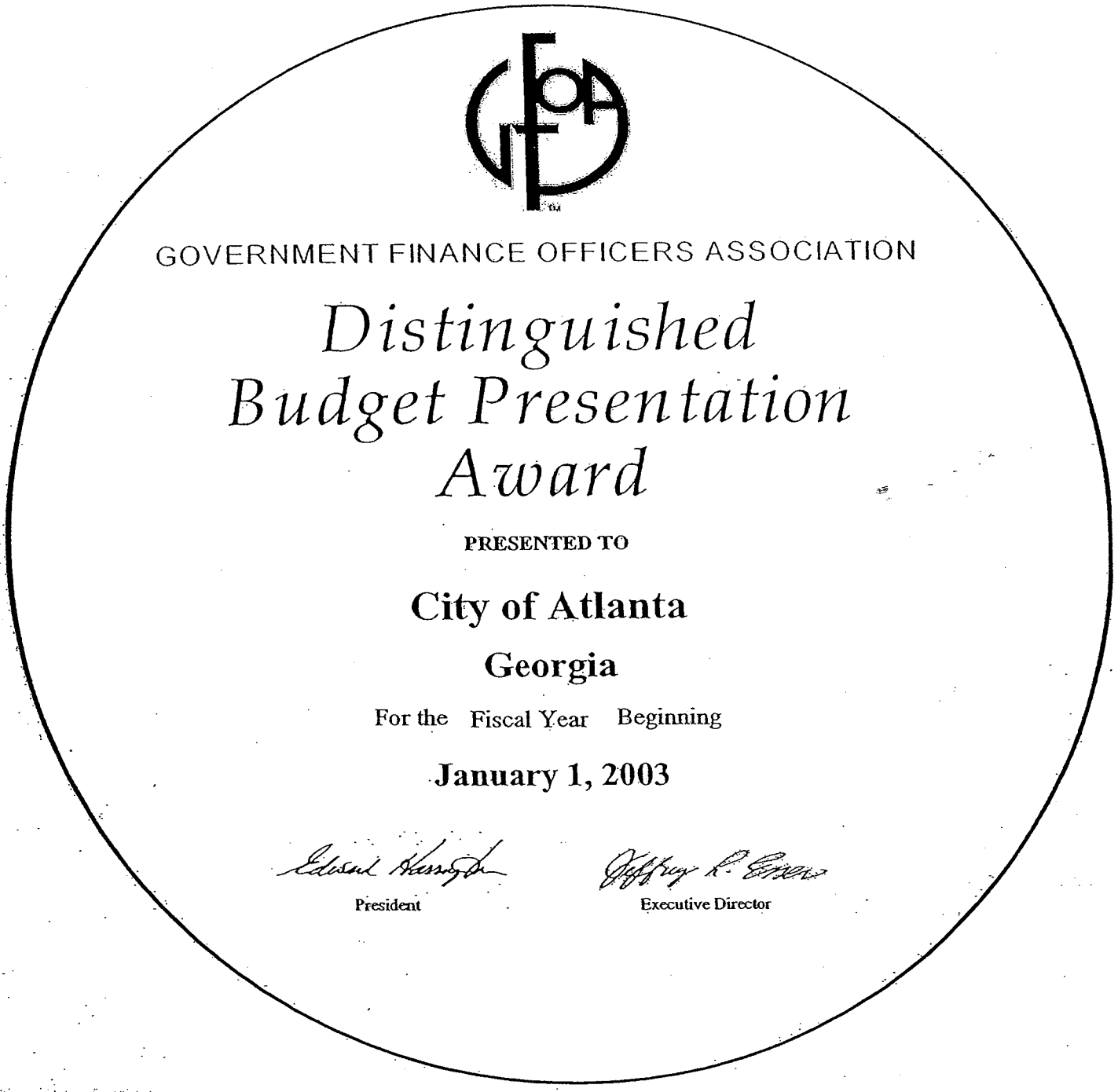
### *(Appointed)*

**Chief Operating Officer**
Lynnette Young

**Chief of Staff**
Gregory Pridgeon

**Chief Financial Officer**
Richard J. Anderson

Fire Chief ..... Dennis L. Rubin
Director, City Council Staff ..... Robert Barger
Commissioner of Parks, Recreation & Cultural Affairs (Acting) ..... Dianne Harnell Cohen
Aviation General Manager ..... Benjamin R. DeCosta
City Attorney ..... Linda DiSantis
Chief Judge, Traffic Court ..... Calvin S. Graves
Commissioner of Planning & Community Development ..... Charles Graves
Municipal Clerk ..... Rhonda D. Johnson
Chief Information Officer ..... Abe Kani
Ethics Officer (Interim) ..... Virginia Looney
Police Chief ..... Richard Pennington
Commissioner of Corrections ..... Thomas J. Pocock
Commissioner of Human Resources ..... Benita C. Ransom
Commissioner of Watershed Management ..... Jack Ravan
Chief Judge, Municipal Court ..... William F. Riley
Commissioner of Public Works ..... David E. Scott
Director, General Services ..... Deborah Scott-Brooks
Chief Procurement Officer ..... Adam Smith
City Internal Auditor ..... Leslie Ward




The Government Finance Officers Association of the United States and Canada (GFOA) presented an award for Distinguished Budget Presentation to the City of Atlanta for its annual budget for the fiscal year beginning January 1, 2003.

In order to receive this award, a governmental unit must publish a budget document that meets program criteria as a policy document, as an operations guide, as a financial plan and as a communications medium.

The Award is valid for a period of one year only. We believe our current budget continues to conform to program requirements, and we are submitting it to GFOA to determine its eligibility for another award.

# CITY OF ATLANTA
# 2004 BUDGET

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CITY OF ATLANTA

SHIRLEY FRANKLIN
MAYOR

DEPARTMENT OF FINANCE
68 MITCHELL STREET, S.W., SUITE 11100
ATLANTA, GEORGIA 30335-0312
TEL (404) 330-6454 · FAX (404) 658-6667

RICHARD J. ANDERSON
CHIEF FINANCIAL OFFICER
randerson@ci.atlanta.ga.us

Dear Budget Reader

The 2004 City of Atlanta budget represents another major step toward one of the key goals of Mayor's Franklin's administration- restoring the financial stability of the City. This budget also emphasizes the other major priorities of the administration: increasing public safety, enhancing economic development opportunities, and making government more effective and efficient.

The first two budgets of Mayor Franklin's term were very difficult budgets. The 2002 and 2003 budgets required difficult choices and strong fiscal discipline. As part of the development of those budgets, several fiscal policies were implemented to put the City on stronger financial footing. These prudent policies are carried forward in the 2004 budget and include the following:

- The funding of a reserve in the General Fund equal to five percent of the budget, as required by the charter amendment adopted during 2002. The 2004 proposed budget includes a five percent restricted reserve of $23.9 million.

- An adjustment in the timing of budget submissions and adoption, enabling the City to have a tentative adopted budget in place by the beginning of the fiscal year. The 2004 budget process began even earlier this year, enabling a more thorough development and review of budget issues and allowing, on November 19, 2003, the City Council to adopt a tentative 2004 budget.

- Adoption of revenue anticipations in the General Fund at 96 percent of the prior year recurring receipts, a more fiscally conservative level than the 99 percent allowed under the City Charter. Combined with the five percent restricted reserve, this practice provides an additional cushion against unforeseen expenses or declines in revenue.

These and other fiscal management policies are paying off. Despite a continued sluggish economy, the City is in much better financial condition. Each of the past two years, 2002 and 2003, have ended with operating surpluses, reversing a trend which saw four of five years through 2001 end with operating deficits. The 2004 budget is crafted to create a

high likelihood of yet another surplus at year-end. The 2004 budget increases reserve levels, includes no budget-driven layoffs or furloughs, and moves forward on key initiatives that are critical to the safety and vitality of the City. It represents a continuation of discipline in our financial management practices to ensure continued improvement in financial condition.

REVENUES

For 2004, General Fund revenues have been anticipated conservatively at $424.9 million, which is 6% less than actual 2003 collections of $452.6 million. However, after adjusting for one-time revenues received in 2003, anticipations for 2004 represent approximately ninety-six percent (96%) of prior year recurring collections. The anticipation level is lower than the ninety-nine percent (99%) required by City Charter and provides a hedge against a potentially prolonged economic downturn.

The anticipation level for 2004 is 3% higher than 2003 anticipations. This is attributed to an increase in some of the City's revenue sources, which are described below:

**Taxes** - The anticipated revenue for taxes is due to more aggressive Fulton County Tax lien sales, increases in motor vehicle ad valorem taxes, and, from construction activity, a growth in the real property tax digest. This yields an anticipated increase of $10 million dollars.

**Charges for Services** – The City is installing new parking meters to replace existing old and damaged meters, as well as to expand the program to other areas of the City where street parking competes with private pay lots. To date, the City has installed almost 2,265 meters. Based on a conservative extrapolation of current collections, the 2004 budget includes a revenue anticipation of $1.7 million for the expanded meter program.

**Miscellaneous Revenues** – The City has entered into an agreement with the federal Immigration and Naturalization Services (INS) to house detainees of that agency at the City's Corrections facility. The City has excess capacity and the housing of INS detainees will help offset the fixed costs associated with the operation and maintenance of the facility. Based on a $59 per day rate that the INS will pay to the City to house up to 120 inmates, the 2004 Budget includes a revenue anticipation of $1.2 million.

General Fund revenue anticipations for 2004 are $424.9 million. When combined with the cash carry-forward from 2003 of $49.9 million, the amount available for the 2004 budget is $474.9 million.

OVERVIEW OF GENERAL FUND 2004 EXPENDITURES (APPROPRIATIONS)

For the FY 2004 budget, in light of the many critical funding needs and the revenue and fund availability projections for 2004, the City implemented a new budget "redirection"

process. To begin this process, each city department was asked to review citywide strategic priorities before completing their departmental level strategic priorities and key initiatives. They were further asked to reexamine and reorder their priorities before developing its budget request. The budget redirection process required a more detailed review of every departmental function in terms of cost, effectiveness, efficiency and overall relevance to city government's priorities and management objectives. As part of this process, departments were instructed to "redirect" existing funds in their base budgets from lower priority areas and process improvements efforts to higher priority areas and program expansions.

Overall, budget redirection by departments generated a net savings in the 2004 budget of $2,171,157.

Some of the key budget initiatives and enhancements included in the 2004 budget are highlighted below:

- Public safety – The 2004 budget includes the addition of 100 new police officers to support the implementation of the Atlanta Police Department's beat redesign. The budget also includes 50 firefighters to begin to address staffing needs, reduce reliance on overtime, and to provide better coverage and response times.

- Employee compensation improvements – Employees are the City's greatest asset. To recognize the need for investment in the city's human capital, the budget included a cost of living adjustment (COLA) for all City employees, the first COLA since 1998. The adjustment will have 2 percent effective January 1, 2004 and an additional 2 percent effective July 1, 2004, for a total four percent increase. A planning process has begun in 2004 to implement a new pay for performance system in 2005 that is designed to improve the city's assessment of employee performance and to tie compensation to job performance.

- Economic development – There is $500,000 funded in the 2004 Budget to support the Atlanta Development Authority, to bring a greater focus and proactive effort to business development. The budget also includes $100,000 to support the new Regional Arts Alliance, an important initiative and potential economic catalyst for the metro region.

- Service delivery improvements – Through the redirection and budget submission process, a number of new initiatives and process improvement ideas were identified to help improve service delivery. The Department of Corrections is outsourcing some property and fiduciary management services and the Department of Parks, Recreation and Cultural Affairs is outsourcing security at Piedmont Park to the Conservancy. Savings from these initiatives are being reinvested back into new Corrections Officer positions and much needed equipment for City parks. In the Department of Planning, a new lease/purchase plan to provide 82 City vehicles to building inspectors will replace the use of personal vehicles and help promote professionalism and efficiency in that unit.

Eliminating the automobile allowances paid to the employees will largely offset the cost of the new vehicles.

- Investment in technology and vehicle maintenance - Nearly $2 million was included in the budget for improvements and upgrades to technology management and $871,000 was invested in improving the City's fleet management. Each of these areas has been targeted as key to improving the overall efficiency and effectiveness of city operations.

There are also several expenditure increases in the budget that were not discretionary. Cost increases of $2,374,123 have been covered for providing health insurance to employees. The need to transfer certain services, from the Solid Waste Enterprise Fund and which are not appropriate to be charged to those ratepayers, has added $3,263,964 to the General Fund Budget.

## OTHER SIGNIFICANT FUND BUDGETS

The Airport Revenue Fund budget for 2004 is $230.2 million, a slight .01% increase over the 2003 budget of $230.1 million. The total budget for all Airport funds, including capital and debt service funds, is $2.789 billion for 2004, an increase of 38.62% above the 2003 budget of $2.012 billion. This increase is due to increases in the capital program for the expansion of Hartsfield-Jackson Atlanta International Airport.

The 2004 Water and Wastewater Revenue Fund budget totals $233.9 million, compared to the 2003 budget of $195.1 million, an increase of 20%. This increase represents the impact of rate increases enacted to cover increased debt service and operating expenses. Overall, Water and Wastewater Funds increased from $1.260 billion in 2003 to $1.272 billion in 2004, an increase of less than one percent.

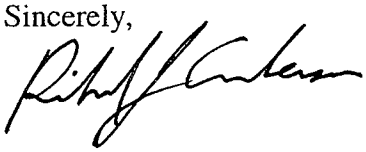
The Solid Waste Revenue Fund increased from $40.4 million in 2003 to $41.1 million in 2004, an increase of 1.7%. This increase is primarily the result of additional capital costs for additional fleet equipment.

## SUMMARY

The City made difficult decisions in retrenchment budgets in 2002 and 2003. The good financial results produced by those tough budgets have improved the City's financial condition sufficiently to provide flexibility to address some critical needs and to begin to make investments for improved service delivery and greater efficiency and effectiveness. The increased fund availability for the 2004 Budget afforded the opportunity to fund employee compensation improvements, provide increased staffing in Police and Fire, and allowed modest investments in critical areas such as technology and fleet management. Moving forward in these areas represents an important milestone in improving city operations, while maintaining clear focus on financial stability. With expected healthy financial results for 2004, the City will be able to build upon these initiatives in 2005 and

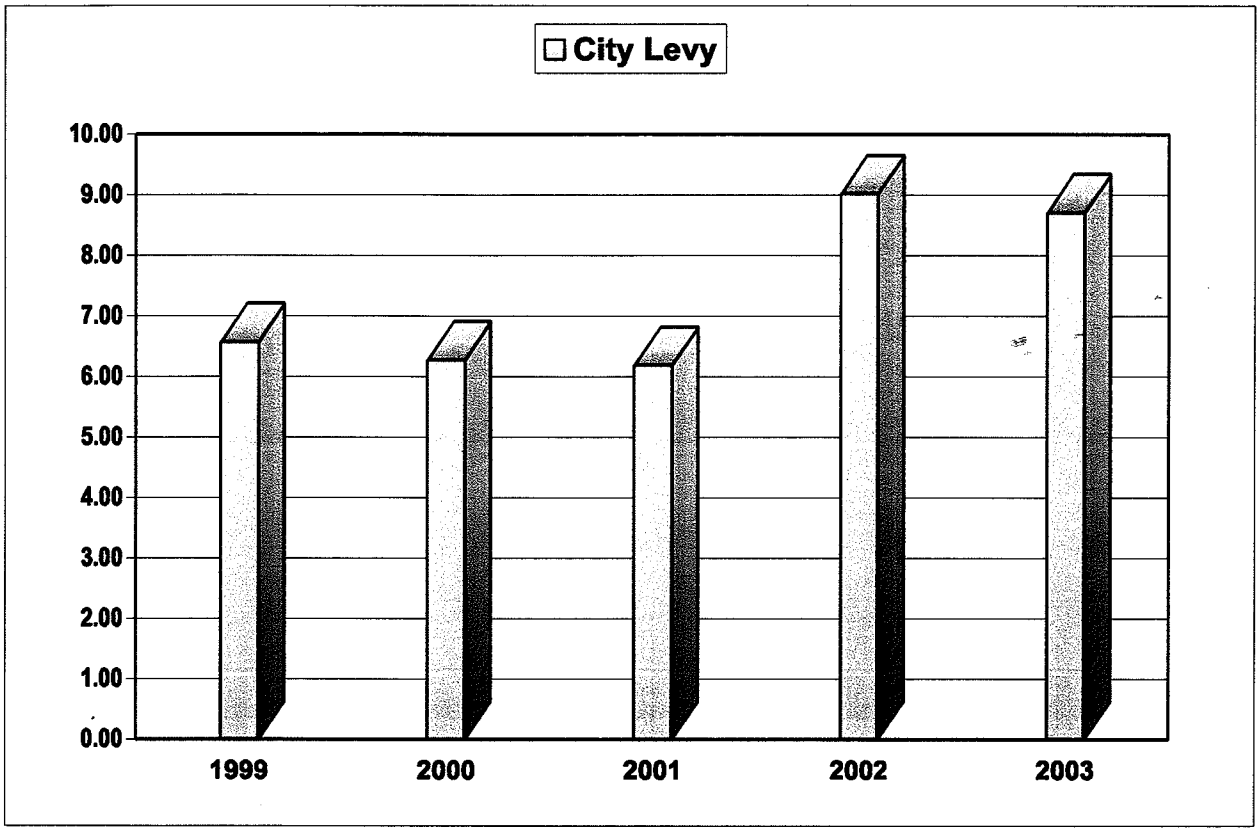
beyond to put in place sufficient resources to continue moving Atlanta toward "Best in Class" status.

Sincerely,



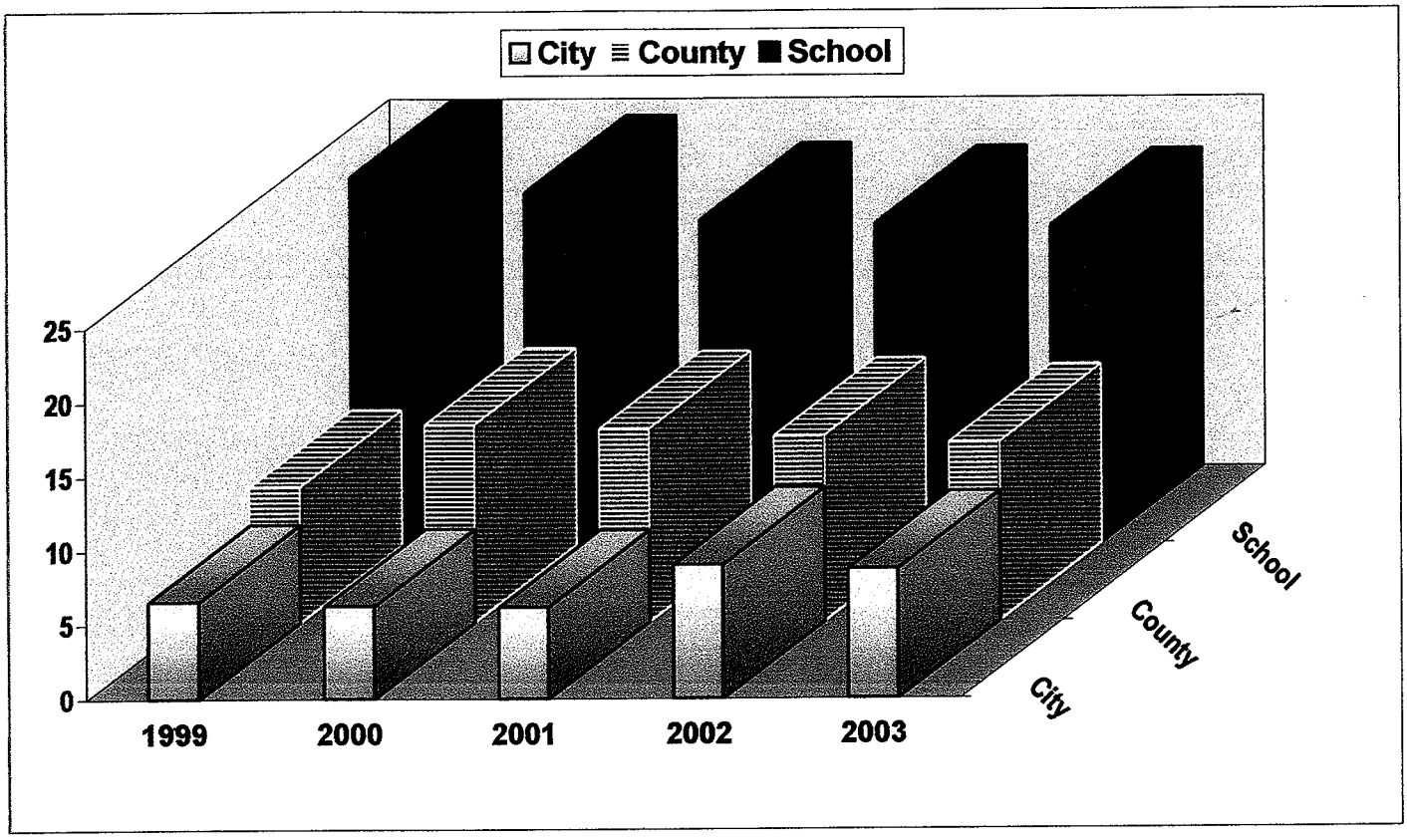
Richard J. Anderson
Chief Financial Officer

## CITY OF ATLANTA
## PROPERTY MILLAGE RATE
## 1999 - 2003




| Fiscal Year | City Levy | % change of mills | % change 1999 - 2003 |
|---|---|---|---|
| 1999 | 6.57 | 0.00% | |
| 2000 | 6.28 | -4.41% | |
| 2001 | 6.19 | -1.43% | |
| 2002 | 9.02 | 45.72% | |
| 2003 | 8.71 | -3.44% | 32.57% |

# CITY OF ATLANTA
# PROPERTY TAX RATES
# (Per $1,000 Assessed Value)
# 1999 - 2003

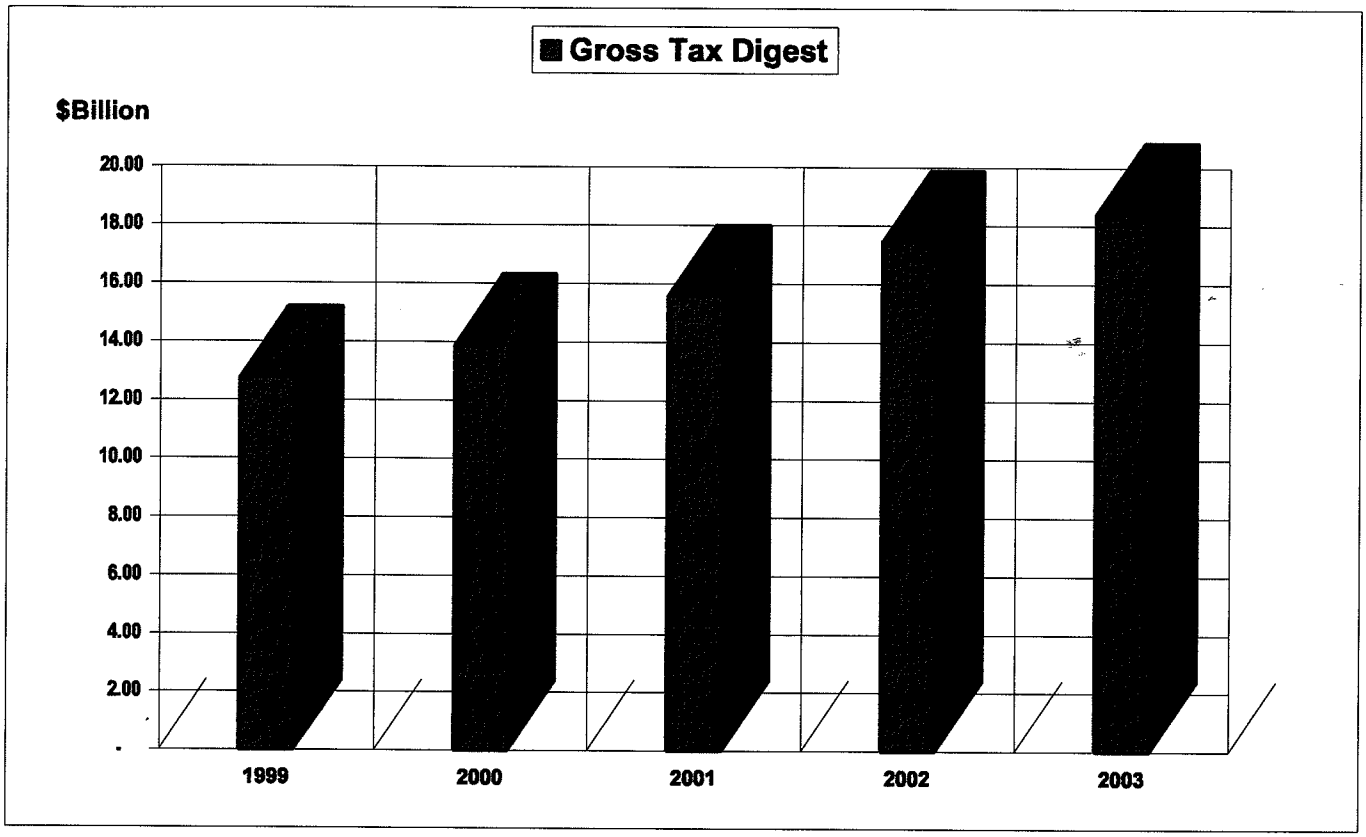



| Fiscal Year | County Levy* | City Levy | School Levy | Other** | Total |
|---|---|---|---|---|---|
| 1999 | 9.14 | 6.57 | 24.93 | 7.62 | **48.26** |
| 2000 | 13.31 | 6.28 | 23.84 | 3.34 | **46.77** |
| 2001 | 13.04 | 6.19 | 21.94 | 1.85 | **43.02** |
| 2002 | 12.53 | 9.02 | 21.67 | 2.48 | **45.7** |
| 2003 | 12.05 | 8.71 | 21.46 | 2.43 | **44.65** |

**Hospital levy included in county levy.*

***OTHER includes county bonds, city bonds, school bonds, state levy, and parks levy.*

## CITY OF ATLANTA
## GROSS TAX DIGEST
## 1999 - 2003




| Fiscal Year | | Assessed Valuation |
|---|---|---|
| 1999 | $ | 12,783,553,276 |
| 2000 | $ | 13,915,914,356 |
| 2001 | $ | 15,602,272,021 |
| 2002 | $ | 17,477,738,723 |
| 2003 | $ | 18,435,347,793 |

# FINANCIAL POLICIES AND STRATEGIES

The City of Atlanta is a municipal corporation governed by the Mayor and the City Council. The accounting principles of the City of Atlanta, Georgia (the "City"), conform to generally accepted accounting principles ("GAAP") applicable to governmental entities. The Government Accounting Standards Board ("GASB") is the accepted standards setting body for establishing governmental accounting and financial reporting principles. The significant financial policies of the City are described below.

## ***Operating Budget Policies***

Annual budgets are adopted for the General, Special Revenue, and Debt Service Funds with the level of legal budgetary control established at the department level by City Council. The City is required to adopt a balanced budget each year and maintain budgetary controls to ensure compliance with legal provisions of the annual appropriated budget approved by the Mayor and City Council. The amounts of anticipated revenues and appropriated expenditures for the annual budget are controlled by the City Charter and various ordinances adopted by the City Council. Appropriations for capital projects are adopted by the City Council principally on an individual basis, when the project is initially approved.

Since the legally adopted budget is on a cash basis, which differs significantly from GAAP, a reconciliation from the cash basis to GAAP basis is presented annually in the City's Comprehensive Annual Financial Report.

The responsibility for revenue anticipations and specified appropriations is fixed by law with the Budget Commission, which is composed of the Mayor, the Chief Financial Officer, the Chair of the City Council Finance Committee and two other members of City Council. The Budget Commission may not anticipate in any year an amount in excess of 99% of the normal revenues of the City actually collected during the previous year (unless tax rates or fees are increased) plus any accumulated cash surplus carried forward from the previous year. Amounts sufficient to provide for debt service, including sinking fund requirements, are appropriated by the Budget Commission. The amount remaining from such anticipations, after providing for the above required appropriations, may be appropriated by the Mayor and City Council for any department or purpose authorized by law not later than the second regular meeting of City Council in the second month of the fiscal year.

After the initial annual budget is adopted, it may be amended for interdepartmental transfers of appropriations with the approval of City Council. Intradepartmental transfers of appropriation among individual budgetary accounts may be initiated by a department head with the approval of the Chief Operating Officer, the Chair of the City Council Finance Committee, and Chief Financial Officer. Total appropriations for any fund may be increased if, during the year, sources of revenue become available to the City in excess of original anticipations, and these amounts are anticipated by the Budget Commission and subsequently appropriated by City Council.

Encumbrance accounting, under which purchase orders and contracts are recorded in order to reserve that portion of the applicable appropriation, is employed as an extension of the formal budgetary process. All appropriations, except for the General Fund's reserved fund balance, lapse at the end of the year, but are considered during the following year's budgeting process. Contractually encumbered appropriations and certain unencumbered appropriations in the General Fund do not lapse, but are carried forward to the ensuing budget year.

## ***Accounting, Auditing and Financial Reporting Policies***

The City will produce Annual Financial Reports in accordance with Generally Accepted Accounting Principles (GAAP) as outlined by the Governmental Accounting Standards Board. An independent audit is performed annually. In addition, the City continues to maintain a strong internal audit capability.

The accounting and financial reporting treatment applied to a fund is determined by its measurements focus. All governmental funds and expendable trust funds are accounted for using a current financial resources measurement focus (also know as the spending measurement focus). With this measurement focus, general only current assets and current liabilities are included on the balance sheet. Operating statements of these funds present increases (i.e., revenues and other financing sources) and decreases (i.e., expenditures and other financing uses) in net current assets.

All proprietary funds and pension trust funds are accounted for on a flow of economic resources measurement focus. With this measurement focus, all assets and all liabilities associated with the operation of these funds are included on the balance sheet. Fund equity (i.e., net total assets) is segregated into contributed capital and retained earnings components. Proprietary fund-type operating statements present increases (e.g., revenues) and decreases (e.g., expenses) in net total assets. The accrual basis of accounting is utilized by proprietary fund types. Under this method, revenues are recorded when earned and expenses are recorded at the time liabilities are incurred.

The modified accrual basis of accounting is used by all governmental fund types, expendable trust funds and agency funds. Under the modified accrual basis of accounting, revenues are recognized when susceptible to accrual (i.e., when they become both measurable and available). "Measurable" means the amount of the transaction can be determined and "available" means collectible within the current period or soon enough thereafter to be used to pay liabilities of the current period. The City considers revenues as available if they are collected within 45 days after year-end. All revenues are considered susceptible to accrual except revenues from licenses and permits, fines, forfeitures and penalties because they are generally not measurable until received in cash.

The City also reports deferred revenue on its combined balance sheet. Deferred revenues arise when a potential accrued basis revenue does not meet both the "measurable" and "available" criteria for recognition in the current period. Deferred revenues also arise when resources are received by the City before it has a legal claim to them, such as when grant monies are received prior to the incurrence of qualifying expenditures. In subsequent periods, when both revenue recognition criteria are met, or when the City has a legal claim to the resources, the liability for deferred revenue is removed from the combined balance sheet and revenue is recognized.

Expenditures are generally recognized under the modified accrual basis of accounting when the related fund liability is incurred. Exceptions to this general rule include: (a) principal and interest on general long-term debt, which is recognized when due or when amounts have been accumulated in the debt service fund for payments to be made early in the following year, and (b) accumulated unpaid vacation pay, compensatory pay, accrued workers' compensation, and arbitrage rebate which are recognized in the governmental funds only to the extent they will be paid from available expendable financial resources. Those liabilities that are not to be paid from current resources are recorded in the General Long-Term Obligations Account Group.

The City adopted GASB Statement No. 20, "Accounting and Financial Reporting for Proprietary Funds and Other Governmental Entities that use Proprietary Fund Accounting," in 1994 and elected to follow GASB standards.

## ***Debt Administration Policy***

The City's fiscal policy for incurred indebtedness depends upon the type of debt issued. Debt associated with Proprietary (Enterprise) Funds is handled differently from General Obligation debt. Enterprise Funds have their own revenue sources (user fees) and are subject to different bond covenants that are General Obligation issues. For enterprise debt, a reserve must be set aside within six months of the issuance of debt that will cover the payments for the year in which the highest principal and interest are due. Revenues minus operating expenses (net operating revenues) must exceed principal and interest payments by 20%. If not, the user fees must be increased to provide extra revenues and cover this margin.

The Georgia Constitutional limit on general obligation bonds is 8% of the assessed property value for general government purposes and 4% for school purposes.

## ***Financial Management Policies***

***Ordinance Adopted February, 1987***

WHEREAS, the City of Atlanta financial standing and reputation has been and continues to be excellent; and

WHEREAS, this successful financial management excellence has been achieved despite the absence of formal, adopted City financial management policies; and

WHEREAS, as the City continues to face even more complex financial conditions, it becomes more appropriate for format, City policies governing financial management to be adopted:

THEREFORE, BE AND IT IS HEREBY ORDAINED BY THE COUNCIL OF THE CITY OF ATLANTA, GEORGIA, as follows:

SECTION 1: That the following Financial Management Policies be and are hereby adopted to guide certain aspects of the financial management of the City of Atlanta:

1. The operating budget shall be developed with a sharp focus on long-term solvency. Long-term financial commitments to continuing outlays shall be avoided unless sustained revenue growth is assured (or) official actions taken to increase existing revenues or authorize new ones sufficient to maintain the commitment.

2. Current expenditures shall in all cases be supported by current revenues, and debt shall not be used for current expenses.

3. Non-recurring revenue and resources shall not be used to finance continuing operations.

4. Each enterprise operation of the City shall maintain revenues which support the full (direct and indirect) cost of the individual operation.

5. Operating fund balance shall be maintained at levels sufficient to absorb unpredictable revenue shortfalls and to ensure desired cash flow levels. If fund balances are truly "surplus", they should be committed first to capital needs. With regard to the General Fund, cash balances available at year-end shall, in combination with new revenues, be sufficient to preclude any requirement for short-term debt to sustain City operations.

## ***Financial Management Policies (Continued)***

6. The City shall establish and maintain a high level of accounting practice. Accounting systems and standards shall conform to General Accepted Accounting Principles (GAAP) for governments as promulgated by the Governmental Accounting Standards Board (GASB).

7. An annual audit shall be performed by an independent public accounting firm with the subsequent issue of a Comprehensive Annual Financial Report (CAFR) that includes audited general purpose financial statements and audited individual fund statements with both introductory and statistical sections, by the end of the sixth month after the close of the fiscal year. The Report shall be prepared in conformity with Generally Accepted Accounting Principles (GAAP) for governments.

8. Full disclosure shall be provided in the Comprehensive Annual Financial Report and bond representations.

9. Financial systems shall be maintained to monitor expenditures, revenues, and performance of all municipal programs on an ongoing basis.

10. The City shall develop capital budgets and capital programs that facilitate advance planning for capital purposes. All capital expenditure commitments shall be made with the full knowledge of current and future operating requirements necessary to accompany the capital expenditure. Official commitment to fund necessary operating requirements must precede the commitment of capital funding.

11. Capital plans shall include replacement schedules that anticipate the inevitable aging and obsolescence of facilities and equipment. These depreciable assets should be financed through internal funds whenever feasible.

12. Any capital project financed through the issuance of bonds shall be financed for a period not to exceed the expected useful life of the project.

13. Competitive sales should be used to market debt whenever feasible. In negotiated underwritings, procedures should be implemented to ensure that underwriter profits are reasonable and that costs to the public are minimized.

14. All funds not immediately required for expenditure shall be invested by the Commissioner of Finance prudently in those securities authorized by State statutes and the City Code. The security of public deposits and investments shall be assumed through such measures as proper collateralization, credit analysis, and professional evaluation of the risk-return relationship.

15. Revenues and expenditures shall be projected annually for at least three years beyond the current fiscal year.

16. The City's overall revenue structure shall be reviewed periodically to determine its stability, equity, efficiency, and capacity to finance future operations. Where possible under Federal and State statutes, the City of Atlanta shall strive to diversify its sources of revenue so as not to be solely dependent on any one revenue source.

17. User charges shall be utilized whenever practical, especially if a particular service can be directly identified as benefiting one individual or entity.

18. All retirement systems will be financed in a manner to systematically fund liabilities. The City shall assure that sufficient funds are provided to pay current service plus interest on unfunded liabilities plus amortization of the unfunded liabilities over a programmed period.

SECTION 2: That these Financial Management Policies shall become effective upon adoption by the Council and approval by the Mayor or through action of law, and shall remain in effect until amended or specifically repealed.

SECTION 3: That all ordinances and parts of ordinances in conflict herewith be and are hereby repealed.

# DESCRIPTION OF FUNDS

## *Introduction*

The City uses funds and account groups to report its financial position and the results of its operations. Fund accounting is designed to demonstrate legal compliance and to aid financial management by segregating transactions related to certain government functions or activities. A fund is a separate accounting entity with a self-balancing set of accounts. An account group, on the other hand, is a financial reporting device designed to provide accountability for certain assets and liabilities that are not recorded in the funds because they do not directly affect net expendable available financial resources. The fund types established by the City (primary government) are described below and throughout this document.

This section contains the 2004 budgets and prior two years' data for each fund and fund group. It includes fund groups and fund descriptions, narrative descriptions of the 2004 fund budgets, and discussions of past year's activities and current trends.

The Fund Budgets Section shows 2002 and 2003 actual expenditures and 2004 budgets at a summary level and 2002 and 2003 receipts and 2004 anticipations at detail levels. Receipts and anticipations are shown at the account level of detail in most funds with accounts further broken down to show receipts from specific sponsors (grantors) in several funds where grant receipts are significant.

The fund structure of the City is organized to conform with the GAAFR (Government, Accounting, Auditing and Financial Reporting) standards. It consists of three groups of funds:

1. **GOVERNMENTAL FUND TYPES**

   ***General Fund*** - The General Fund is the principal operating fund of the City and is used to account for all activities of the City not otherwise accounted for by a specified fund.

   ***Special Revenue Funds*** - These funds account for activities carried out by the City under the terms of certain intergovernmental grants.

   ***Debt Service Fund*** - This fund is used to account for the accumulation of resources and the subsequent disbursement of such resources to pay principal and interest on long-term debt of the City (other than certificates of participation and the debt of the Enterprise Funds). Bond ordinances require the City to account for debt service transactions in separate funds, restrict the flow of cash between such funds, and comply with various other covenants.

   ***Capital Projects Funds*** - These funds account for the accumulation of resources and the subsequent disbursement of such resources to acquire or renovate major fixed assets.

2. **PROPRIETARY FUND TYPES**

   ***Enterprise Funds*** - Operations of Enterprise Funds are designed to be self-supporting. The Department of Aviation, Water and Sewerage System, Parks and Recreational Facilities (Cyclorama), Underground Atlanta, Solid Waste Services and Civic Center are accounted for as enterprise funds. Separate fund accounts within each of the enterprise funds are required to be maintained in accordance with various bond ordinances and have been combined for financial reporting purposes.

   ***Internal Service Fund*** - The activities of the Bureaus of Management Information Systems and Motor Transport Services are accounted for in the Internal Service Fund. This fund is self supporting.

3. **FIDUCIARY FUND TYPES**

   ***Trust and Agency Funds*** - These funds account for activities in which the City acts as agent or trustee for an individual or organization. Additionally, these funds account for receipt and disbursements of certain intergovernmental grants and contributions from certain private individuals. The Expendable Trust Funds are reported in the same manner as Governmental Fund types. Agency Funds are custodial in nature (assets equal liabilities) and do not involve measurement of results of operations.

# 2004 BUDGET SUMMARY

## BY FUND GROUPS

The City's budget consists of three major fund groups, which are; Governmental, Proprietary and Fiduciary. Each fund group is comprised of related funds which are accounted for by Governmental Accounting Standards. The revenues and expenditures or sources and uses of the various funds are reported in this document.

The 2004 Adopted Budget for all funds total $5,066,364,347 which is a 18.30% increase over the 2003 total of $4,282,490,183 as depicted below:

| FUND GROUP | 2003 BUDGET | 2004 BUDGET | TOTAL INCREASE (DECREASE) | % INCREASE (DECREASE) |
|---|---|---|---|---|
| Governmental | 865,771,909 | 849,732,507 | (16,039,402) | (1.85) |
| Proprietary | 3,357,964,327 | 4,151,490,110 | 793,525,783 | 23.63 |
| Fiduciary | 58,753,948 | 65,141,731 | 6,387,783 | 10.87 |
| **TOTAL** | **4,282,490,183** | **5,066,364,347** | **783,874,164** | **18.30** |

The Governmental Funds budget reflects a 1.85% net decrease from the 2003 Budget which can be attributed primarily to the following factor: A decrease in the appropriation allocation for the Traffic Court Facility Bond Fund due to the completion of the Traffic Court Building. Please see comparative analysis on pages 2-10 to 2-11.

The Proprietary Funds budget increased 23.63% from last year due to the additional appropriations in the Airport Facility Revenue Bond Sinking Fund for Airport expansion and the increase in the Water and Wastewater Revenue Bond Fund due to the rate increase.

The Fiduciary Funds budget has increased 10.87% from last year due to additional appropriations in the Agency Fund.

# CITY OF ATLANTA
# 2004 BUDGET

## $5,066,364,347

### GOVERNMENTAL FUNDS
**$849,732,507**

- GENERAL FUND — $474,933,207
- SPECIAL REVENUE FUNDS — $180,648,679
- CAPITAL PROJECT FUNDS — $148,096,807
- DEBT SERVICE FUND — $42,949,966
- SPECIAL ASSESSMENT FUND — $3,103,847

### PROPRIETARY FUNDS
**$4,151,490,110**

- AVIATION FUNDS — $2,789,770,046
- WATER & SEWERAGE FUNDS — $1,272,077,646
- PARKS FACILITIES FUNDS — $1,451,989
- SANITARY OPERATIONS FUNDS — $3,081,175
- INTERNAL SERVICE FUND — $33,189,147
- UNDERGROUND ATLANTA FACILITIES REVENUE FUND — $9,152,238
- SANITARY SERVICES REVENUE FUND — $41,123,442
- CIVIC CENTER FUNDS — $1,644,429

### FIDUCIARY FUNDS
**$65,141,731**

- AGENCY FUND — $11,489,483
- TRUST FUND — $39,657,817
- RENTAL REHABILITATION TRUST FUND — $226,840
- HOME INVESTMENT TRUST FUND — $7,990,145
- MUNICIPAL MARKET LOAN TRUST FUND — $5,777,446

# 2004 BUDGET SUMMARY

## ALL FUNDS

| MAJOR ACCOUNT GROUP: | GOVERNMENTAL FUNDS | PROPRIETARY FUNDS | FIDUCIARY FUNDS | TOTAL |
|---|---|---|---|---|
| **SUMMARY OF 2004 ANTICIPATIONS** | | | | |
| Taxes | 347,437,951 | 140,476,568 | 34,526 | **487,949,045** |
| Licenses and Permits | 48,560,228 | - | - | **48,560,228** |
| Intergovernmental Revenue | 122,829,178 | 235,899,871 | 12,257,879 | **370,986,928** |
| Charges for Services | 13,630,447 | 317,694,661 | 228,762 | **331,553,870** |
| Fines and Penalties | 19,031,771 | 20,500 | 28,113 | **19,080,384** |
| Miscellaneous Revenues | 18,918,884 | 219,180,856 | 368,563 | **238,468,304** |
| Sales, Recoveries and Other Financing Sources | 43,231,964 | 122,808,709 | 46,926 | **166,087,599** |
| **Total Anticipated Receipts** | **613,640,423** | **1,036,081,165** | **12,964,771** | **1,662,686,358** |
| Cash and Securities Available January 1, 2004 | 236,092,083 | 3,115,408,945 | 52,176,960 | **3,403,677,989** |
| **GRAND TOTAL - ALL FUNDS** | **849,732,507** | **4,151,490,110** | **65,141,731** | **5,066,364,347** |
| **SUMMARY OF 2004 APPROPRIATIONS** | | | | |
| Personnel Expenses | 330,289,522 | 185,838,642 | 1,873,665 | **518,001,829** |
| Other Operating Expenses | 137,696,848 | 612,357,474 | 31,616,748 | **781,671,070** |
| Loans/Adv/Invest/Losses | - | 55,600 | - | **55,600** |
| Internal Service Expenses | 24,624,524 | 34,813,458 | 125,056 | **59,563,039** |
| Intergovt'l/Interfund Expenses | 62,065,983 | 33,805,394 | 11,559,687 | **107,431,063** |
| Capital Expenses | 123,351,598 | 1,564,744,170 | 13,085,240 | **1,701,181,008** |
| Debt Service Expenses | 43,781,403 | 488,338,027 | 308,023 | **532,427,454** |
| Reserve for Appropriation | 127,922,629 | 1,231,537,344 | 6,573,313 | **1,366,033,286** |
| **GRAND TOTAL - ALL FUNDS** | **849,732,507** | **4,151,490,110** | **65,141,731** | **5,066,364,347** |

# 2004 PROPRIETARY FUNDS BUDGET

The Proprietary Funds group is one of the three fund groups of the city and consists of enterprise activities which are self-supported by user charges or fees.

The Aviation Funds account for the accumulation of income and disbursement of funds connected with the operation and construction of the Hartsfield-Jackson Atlanta International Airport. These funds generate income primarily from leases and use agreements with airlines, various concessionaires for the terminal facility and parking operations.

The Water and Sewer Funds were established to account for all financial transactions associated with the operation, development and maintenance of the City's expansive water and sewer infrastructure system. The system is financed by user charges for water and sewer services.

The Parks Facilities Funds were created to account for the Cyclorama restoration project. Currently, the Cyclorama is the only activity being financed, but it is envisioned that these funds will be used to account for other Parks and Recreational enterprise activities in the future. The Cyclorama is supported by user fees.

The Internal Service Fund consists of the activities of the Bureau of Motor Transport Services, and the Bureau of Information Technology Systems, which provide services to using city agencies or departments. Users are assessed charges that are designed to cover service costs.

The Underground Atlanta Facilities Revenue Fund was established in 1989 to account for transactions associated with the public operations of the Underground Atlanta facilities and the parking decks. The Fund is supported by user fees, parking revenues and a General Fund subsidy.

The Atlanta Civic Center Funds account for the collection of income and disbursement of funds connected with the operation of the Boisfeuillet Jones Atlanta Civic Center. These funds generate income primarily from ticket sales (surcharge), building and land rentals.

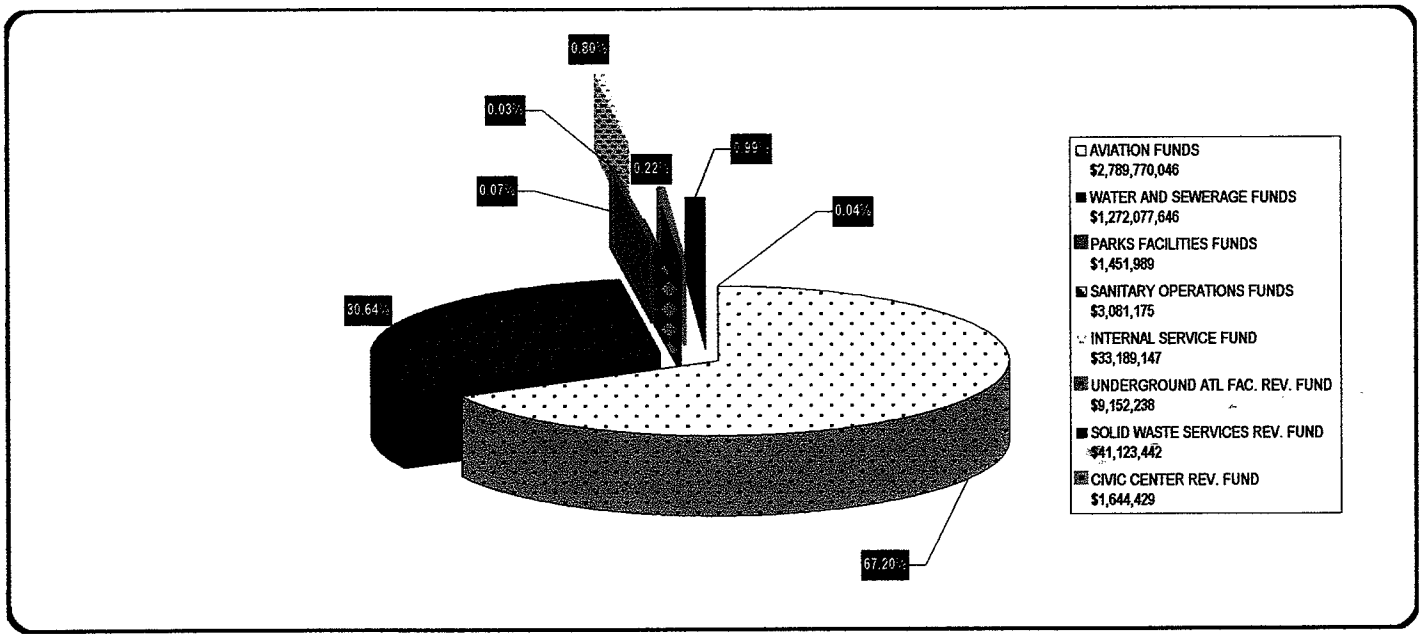
The Government Accounting Standards Board (GASB) issued statement 34 entitled "Basic Financial Statements and Management's Discussion/analysis for State and Local Governments". GASB 34 established some uniform reporting and record keeping standards including a requirement that government-wide financial reports should distinguish between governmental activities and business type activities. Pursuant to GASB 34 requirement, the City converted the record keeping/accounting of the Solid Waste Services Bureau from General Fund to the Solid Waste Services Revenue Fund. Revenue generated from solid waste services are from user fees or charges for specific services provided, similar to business type activities. This fund should eventually be self-sufficient or have adequate fees charged to pay for the level of service provided. The primary sources of revenue are; garbage pick-up/disposal, recycling, street sweeping and rubbish collection.

| PROPRIETARY FUNDS | 2003 BUDGET | 2004 BUDGET | TOTAL INC/(DEC) | % CHANGE |
|---|---|---|---|---|
| **Airport Funds** | | | | |
| Airport Revenue Fund | 230,180,000 | 230,200,000 | 20,000 | 0.01 |
| Airport Renewal & Extension Fund | 502,984,197 | 621,890,411 | 118,906,215 | 23.64 |
| Airport Facilities Revenue Bond Constr. Fund-Series 1990 | 1,952,190 | 1,970,908 | 18,718 | 0.96 |
| Airport Facilities Revenue Bond Constr. Fund-Series 1994B | 8,126,217 | 8,222,405 | 96,188 | 1.18 |
| Airport Passenger Facility Charge Fund | 403,276,267 | 515,025,799 | 111,749,532 | 27.71 |
| 2000 Airport Revenue Bond Fund | 418,460,167 | 300,798,727 | (117,661,440) | (28.12) |
| 2002 Airport Revenue Bond Fund | 299,987,938 | 207,615,678 | (92,372,259) | (30.79) |
| 2003 Airport Revenue Bond Fund | - | 88,056,020 | 88,056,020 | 100% |
| Airport Facilities Revenue Bond Sinking Fund | 147,579,911 | 815,990,097 | 668,410,186 | 452.91 |
| Sub Total | 2,012,546,886 | 2,789,770,046 | 777,223,159 | 38.62 |

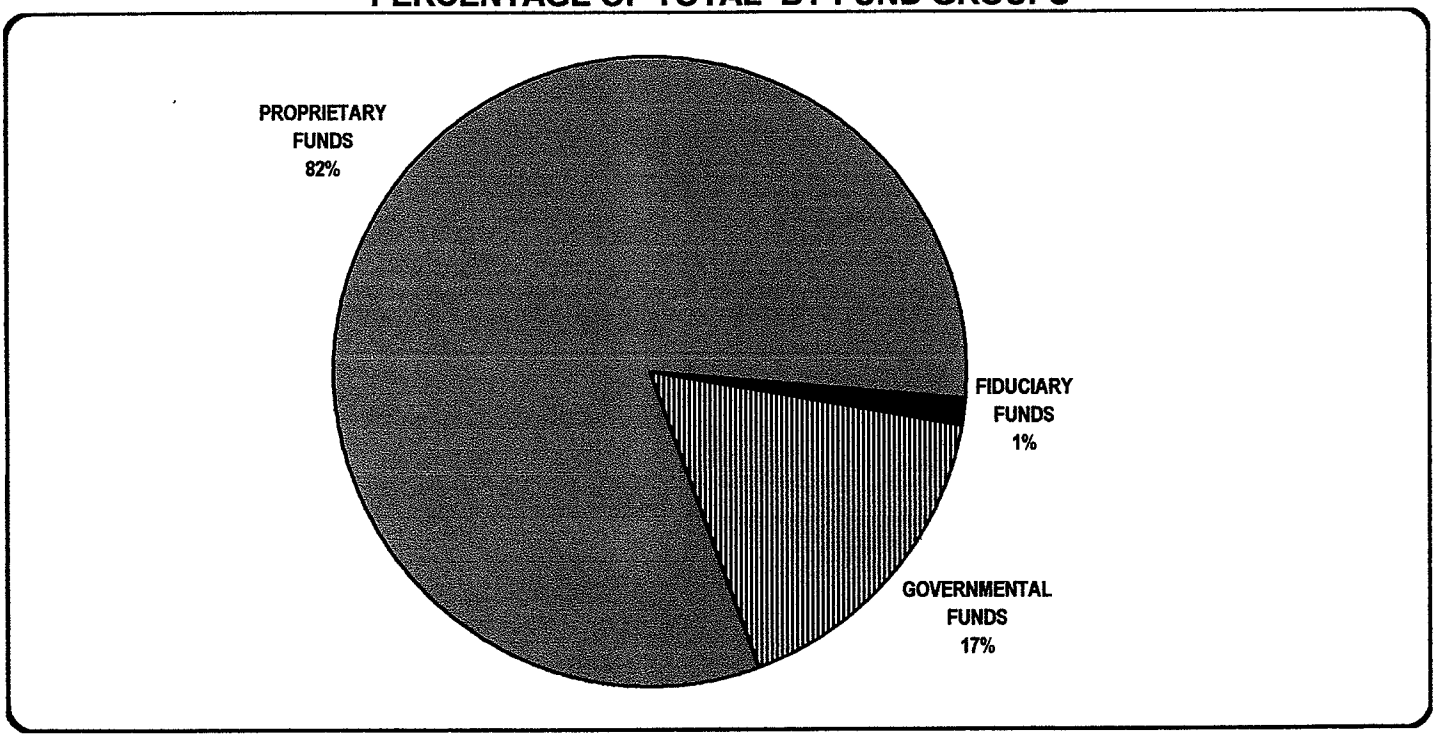
## 2004 PROPRIETARY FUNDS BUDGET (Continued)

| PROPRIETARY FUNDS | 2003 BUDGET | 2004 BUDGET | TOTAL INC/(DEC) | % CHANGE |
|---|---|---|---|---|
| **Water and Sewerage Funds** | | | | |
| Water and Sewerage Revenue Fund | 178,506,764 | 233,861,837 | 55,355,073 | 31.01 |
| Water and Sewerage Renewal & Extension Fund | 150,985,447 | 295,816,155 | 144,830,707 | 95.92 |
| Water and Sewerage Construction Fund | 264,215 | 264,215 | - | 0.00 |
| 1993 Water and Sewerage Construction Fund | 7,959,861 | 5,305,248 | (2,654,613) | (33.35) |
| Water and Sewerage 1997 Bond Construction Fund | 19,965,121 | 15,056,077 | (4,909,044) | (24.59) |
| 1999 Water and Wastewater Bond Fund | 359,071,774 | 200,598,804 | (158,472,970) | (44.13) |
| 2001 Water and Wastewater Bond Fund | 971,039,184 | 414,945,619 | (556,093,565) | (57.27) |
| Water and Sewerage Sinking Fund | 116,902,812 | 106,229,692 | (10,673,119) | (9.13) |
| Sub Total | 1,804,695,176 | 1,272,077,646 | (532,617,531) | (29.51) |
| **Parks and Recreation Facilities Funds** | | | | |
| Parks and Recreation Facilities Revenue Fund | 615,000 | 604,033 | (10,967) | (1.78) |
| Parks and Recreation Facilities Renewal & Extension Fund | 1,023,349 | 847,956 | (175,393) | (17.14) |
| Sub Total | 1,638,349 | 1,451,989 | (186,360) | (11.37) |
| **Solid Waste Management Facilities Construction Fund** | 3,371,851 | 3,081,175 | (290,677) | (8.62) |
| **Internal Service Fund** | 25,802,186 | 33,189,147 | 7,386,961 | 28.63 |
| **Underground Atlanta Facilities Revenue Fund** | 9,176,742 | 9,152,238 | (24,504) | (0.27) |
| **Solid Waste Services Revenue Fund** | 38,316,602 | 41,123,442 | 2,806,840 | 7.33 |
| **Civic Center Revenue Fund** | | | | |
| Civic Center Revenue Fund | 1,208,880 | 1,408,220 | 199,340 | 16.49 |
| Civic Center Renewal & Extension Fund | - | 236,209 | 236,209 | N/A |
| Sub Total | 1,208,880 | 1,644,429 | 435,549 | 36.03 |
| **GRAND TOTAL - PROPRIETARY FUNDS** | **3,896,756,673** | **4,151,490,110** | **254,733,437** | **6.54** |

# PROPRIETARY FUNDS
# $4,151,490,110




## PERCENTAGE OF TOTAL BY FUND GROUPS



CITY OF ATLANTA
2004 BUDGET

# AIRPORT FUNDS

| | 2003 BUDGET | 2004 BUDGET | % CHANGE |
|---|---|---|---|
| Airport Revenue Fund | 230,180,000 | 230,200,000 | 0.01% |
| Airport Renewal and Extension Fund | 502,984,197 | 621,890,411 | 23.64% |
| Airport Facilities Revenue Bond Constr. Fund-Series 1990 | 1,952,190 | 1,970,908 | 0.96% |
| Airport Facilities Revenue Bond Constr. Fund-Series 1994B | 8,126,217 | 8,222,405 | 1.18% |
| Airport Passenger Facility Charge Fund | 403,276,267 | 515,025,799 | 27.71% |
| 2000 Airport Revenue Bond Fund | 418,460,167 | 300,798,727 | -28.12% |
| 2002 Airport Revenue Bond Fund | 299,987,938 | 207,615,678 | -30.79% |
| 2003 Airport Revenue Bond Fund | 0 | 88,056,020 | 100.00% |
| Airport Facilities Revenue Bond Sinking Fund | 147,579,911 | 815,990,097 | 452.91% |
| **TOTAL** | **2,012,546,887** | **2,789,770,046** | **38.62%** |

## AIRPORT REVENUE FUND

This fund was created by ordinance, adopted November 30, 1955, to receive and disburse all airport revenues, which primarily consist of public parking, landing fees, rentals, and concession income. The authorizing ordinance specified that the Airport Revenue Fund receipts shall first be used to pay the reasonable and necessary cost of operating, maintaining and repairing the Airport. Remaining funds are used first for the debt service requirements (through the Airport Sinking Funds) and then for improvements to airport facilities (through the Airport Renewal and Extension Fund).

**Airport Revenue Fund Budget**
**(In Millions)**

**REVENUES**

| | 2003 ACTUAL | 2004 EST. | % CHANGE |
|---|---|---|---|
| Rentals & Concessions | 189.38 | 179.00 | -5.80% |
| Landing Fees | 27.14 | 23.00 | -18.00% |
| Other Income | 33.94 | 28.20 | -20.35% |
| **TOTAL** | **250.46** | **230.20** | **-44.15%** |

**EXPENDITURES**

| | 2003 ACTUAL | 2004 EST. | % CHANGE |
|---|---|---|---|
| Personnel Exp. | 46.86 | 52.19 | 10.21% |
| Other Oper. Exp. | 36.33 | 55.66 | 34.73% |
| Loans/Adv/Invest/Losses | 0.04 | 0.02 | -100.00% |
| Internal Service Exp. | 11.23 | 9.38 | -19.72% |
| Capital Exp. | 1.15 | - | 0.00% |
| Debt Service Exp. | 104.31 | 102.20 | -2.06% |
| Reserve for Approp. | 0.00 | 10.75 | 100.00% |
| **TOTAL** | **199.92** | **230.20** | **23.15%** |

Budget Revenue for 2004 represents a decrease of 44.15% from the 2003 actual receipts. City budgeting procedures prohibit anticipations from being equal to or greater than the actual receipts of the previous year except for approved rate, fee or contracted increases. Airport revenue for 2003 decreased slightly over 2002 due to current economic conditions. Historically, Airport revenues has proven to have a favorable growth rate and is expected to continue propagating in 2004.

The 10.21% in Personnel Services represent an increase due to position creations and cost of living adjustment (COLA) as well as personnel class upgrades and reclassification. The 34.73% increase in Current Operating Expenses reflects an increase in security costs triggered by the events of the War on Iraq. Additionally, the increase in current operating expenses includes a $9.58 million carry forward amount which funds past encumbrances and commitments carried over from 2003.

## RETIREMENT OF DEBT FUNDS

Airport Facilities Revenue Bonds Sinking Fund accounts for interest and principal payments of various debt instruments issued in the course of improvements to the Hartsfield-Jackson Atlanta International Airport. In lieu of the Sinking Fund Reserve, the Airport currently uses a surety bond for a municipal bond insurance policy.

## CAPITAL IMPROVEMENT FUNDS

The Airport Renewal and Extension Fund accounts for the disbursement of funds received from the Airport Revenue Fund to be used for replacement, additions, extensions, and improvements at the Hartsfield-Jackson Atlanta International Airport. The major projects currently being funded are: (1) 5th Runway Extension ; (2) East International Terminal Project ; (3) Replace Taxiways F and L; (4) Parking Revenue Control System; (5) Security Checkpoint Area Modification and Expansion; (6) CONRAC Project; (7) APM and Roadway for CONRAC Project; (8) Hold Baggage Screening Project

### SUMMARY OF 2004 ANTICIPATIONS

| MAJOR ACCOUNT GROUP | Airport Revenue Fund | Airport Renewal and Extension Fund | Airport Facilities Revenue Bond Construction Fund - Series 1990 | Airport Facilities Revenue Bond Construction Fund - Series 1994B | Airport Passenger Facility Charge Fund | 2000 Airport Revenue Bond Fund | 2002 Airport Revenue Bond Fund | 2003 Airport Revenue Bond Fund | Airport Facilities Revenue Bond Sinking Fund | Total |
|---|---|---|---|---|---|---|---|---|---|---|
| Taxes | - | - | - | - | 140,350,601 | - | - | - | - | 140,350,601 |
| Intergovernmental Revenue | - | 120,667,876 | 198,650 | - | - | - | - | - | - | 120,866,526 |
| Charges for Services | 14,989,400 | - | - | - | - | - | - | - | - | 14,989,400 |
| Fines and Forfeits | 20,500 | - | - | - | - | - | - | - | - | 20,500 |
| Miscellaneous Revenues | 215,190,100 | 61,856 | - | - | 25,000 | - | - | - | - | 215,276,956 |
| Other Financing Sources | - | 38,227,928 | - | - | - | - | - | 82,950 | 108,535,083 | 146,845,961 |
| **Total Anticipated Receipts** | **230,200,000** | **158,957,660** | **198,650** | **-** | **140,375,601** | **-** | **-** | **82,950** | **108,535,083** | **638,349,944** |
| Cash and Securities Avail. January 1, 2004 | - | 462,932,751 | 1,772,258 | 8,222,405 | 374,650,198 | 300,798,727 | 207,615,678 | 87,973,070 | 707,455,014 | 2,151,420,102 |
| **GRAND TOTAL - AVIATION FUNDS** | **230,200,000** | **621,890,411** | **1,970,908** | **8,222,405** | **515,025,799** | **300,798,727** | **207,615,678** | **88,056,020** | **815,990,097** | **2,789,770,046** |

### SUMMARY OF 2004 APPROPRIATIONS

| MAJOR ACCOUNT GROUP | Airport Revenue Fund | Airport Renewal and Extension Fund | Airport Facilities Revenue Bond Construction Fund - Series 1990 | Airport Facilities Revenue Bond Construction Fund - Series 1994B | Airport Passenger Facility Charge Fund | 2000 Airport Revenue Bond Fund | 2002 Airport Revenue Bond Fund | 2003 Airport Revenue Bond Fund | Airport Facilities Revenue Bond Sinking Fund | Total |
|---|---|---|---|---|---|---|---|---|---|---|
| Personnel Expenses | 52,188,203 | 7,066,769 | - | - | 194,908 | - | - | - | - | 59,449,880 |
| Other Operating Expenses | 55,663,928 | 261,113,193 | 32,309 | 2,554 | 39,292,226 | 5,873,297 | 2,000 | 229,508 | 500,000 | 362,709,015 |
| Loans/Adv/Invest/Losses | 15,000 | - | - | - | - | - | - | - | - | 15,000 |
| Internal Service Expenses | 9,383,300 | 628,324 | - | - | - | - | - | - | - | 10,011,624 |
| Intergovt'l/Interfund Expenses | - | 3,658,911 | - | - | 22,000,087 | 14,105,316 | 15,208,635 | - | - | 54,972,949 |
| Capital Expenses | - | 297,254,930 | 678,367 | 953,464 | 260,306,971 | 269,270,584 | 137,562,015 | 87,582,950 | - | 1,053,609,280 |
| Debt Service Expenses | 102,201,133 | - | - | - | - | - | - | - | 140,152,231 | 242,353,364 |
| Reserve for Appropriation | 10,748,436 | 52,168,285 | 1,260,233 | 7,266,386 | 193,231,607 | 11,549,530 | 54,843,029 | 243,562 | 675,337,866 | 1,006,648,935 |
| **TOTAL - AVIATION FUNDS** | **230,200,000** | **621,890,411** | **1,970,908** | **8,222,405** | **515,025,799** | **300,798,727** | **207,615,678** | **88,056,020** | **815,990,097** | **2,789,770,046** |

CITY OF ATLANTA
2004 BUDGET
2H01 - AIRPORT REVENUE FUND

## RECEIPTS AND ANTICIPATIONS

| SOURCE | | 2002 RECEIPTS | 2003 RECEIPTS | 2004 ANTICIPATIONS |
|---|---|---|---|---|
| **CHARGES FOR SERVICES:** | | | | |
| 641305 | Insurance Premiums | 229,413 | 1,878,633 | 200,000 |
| 641401 | Maps, Codes, Records | 69,833 | 61,382 | 50,000 |
| 641406 | Sale of Timber | 268,364 | 392,187 | 379,400 |
| 642104 | Police Service, Airlines | 2,118,774 | 2,939,545 | 2,000,000 |
| 642201 | Fire Service, Airlines | 5,839,365 | 5,219,781 | 5,000,000 |
| 642202 | Fire Service, Ambulance | 13,750 | 7,700 | 10,000 |
| 646101 | Checkpoint Security Charges | 1,152,338 | 650,185 | 1,000,000 |
| 646102 | Maintenance Services | 829,635 | 790,152 | 750,000 |
| 646103 | AGTS Operations | 6,535,559 | 4,997,036 | 5,000,000 |
| 646104 | Sale of Security Items | 976,343 | 904,751 | 600,000 |
| | **Total Charges for Services** | **18,033,374** | **17,841,350** | **14,989,400** |
| **FINES AND FORFEITS:** | | | | |
| 656101 | Fines, Security Violation | 34,500 | 20,250 | 20,500 |
| **MISCELLANEOUS REVENUES:** | | | | |
| 661001 | Interest Earnings | 1,182,336 | 579,826 | 1,000,000 |
| 662101 | Land Rentals, General | 3,058,043 | 2,896,143 | 2,500,000 |
| 662102 | Land Rentals, Airlines | 2,815,188 | 3,947,119 | 2,500,000 |
| 662103 | Land Rentals, FBO | 107,164 | 182,958 | 100,000 |
| 662104 | Land Rentals, AIP Airlines | 717,130 | 594,981 | 600,000 |
| 662105 | Land Rentals, AIP Others | 125,161 | 267,745 | 125,000 |
| 662106 | Ramp/Parking, Maj Airlines | - | 3,680,345 | 2,500,000 |
| 662107 | Ramp/Parking Area, Private | - | 2,326,451 | 1,500,000 |
| 662201 | Bldg. Rentals, General | 3,003,109 | 1,274,037 | 2,000,000 |
| 662202 | CPTC, Airlines | 15,916,556 | 129,348 | 11,000,000 |
| 662203 | CPTC, Other Tenants | 1,012,954 | 8,712,119 | 3,000,000 |
| 662204 | CPTC APRON, Airlines | 7,295,698 | 7,129,711 | 6,000,000 |
| 662205 | CPTC APRON, Others | 41,551 | 4,780,609 | 100,000 |
| 662206 | CPTC, Tenant Finishes, Airlines | 25,960,972 | 21,854,567 | 25,000,000 |
| 662207 | CPTC, Tenant Finishes, Other Tenants | 108,076 | 4,839,792 | 500,000 |
| 662208 | Other Building Rent, Airlines | 12,060,939 | 8,368,602 | 10,000,000 |
| 662209 | Other Building Rent, Other Tenants | 3,913,672 | 4,116,686 | 3,000,000 |
| 662211 | CPTC, Tenant Finishes, Fuel Farm | 2,356,913 | 2,031,376 | 2,000,000 |
| 662212 | Airport Media Center | 53,041 | 44,032 | 35,000 |
| 662213 | Airport Media Center - CC | 556,399 | 403,519 | 400,000 |
| 662312 | Public Telephones | 1,923,317 | 147,675 | 300,000 |
| 662318 | Aviation Courier Vehicles | - | 120 | 100 |
| 662319 | CPTC, Metro | 96,352 | 100,226 | 100,000 |
| 662320 | CPTC, Non- Metro | 21,660 | 21,740 | 20,000 |
| 662321 | CPTC, Principal | 36,647,022 | 41,131,448 | 35,000,000 |
| 662323 | CPTC, Car Rental | 26,423,339 | 24,566,277 | 25,000,000 |
| 66324 | CPTC, Other | - | 7,510 | - |
| 662325 | CPTC, Public Parking | 57,739,207 | 57,315,165 | 57,000,000 |
| 662326 | CPTC, Taxi | 223,605 | 259,761 | 150,000 |
| 662327 | CPTC, Limousine | 95,743 | 94,585 | 100,000 |
| 662328 | CPTC, Hotel/Motel | 28,335 | 96,643 | 50,000 |
| 662329 | CPTC, Charter | 27,514 | 14,367 | 10,000 |
| 662330 | CPTC, Off-Airport | 212,829 | 204,551 | 150,000 |
| 662331 | Reg Landing Fees | 9,931,643 | 9,301,506 | 9,000,000 |
| 662333 | AIP No. 2 Landing Fees | 8,635,057 | 8,621,657 | 7,500,000 |
| 662334 | Itinerant & Charter | 498,895 | 619,467 | 400,000 |
| 662335 | AIP No. 3 Landing Fees | 1,278,413 | 1,116,197 | 1,000,000 |
| 662336 | AIP No. 4 Landing Fees | 232,100 | 233,723 | 200,000 |
| 662337 | AIP No. 5 Landing Fees | 4,285,095 | 4,283,060 | 3,000,000 |
| 662338 | AIP No. 6 Landing Fees | 525,832 | 522385.56 | 400,000 |

CITY OF ATLANTA
2004 BUDGET
2H01 - AIRPORT REVENUE FUND

## RECEIPTS AND ANTICIPATIONS

| SOURCE | | 2002 RECEIPTS | 2003 RECEIPTS | 2004 ANTICIPATIONS |
|---|---|---|---|---|
| **MISCELLANEOUS REVENUES: (Continued)** | | | | |
| 662339 | AIP No. 7 Landing Fees | 1,389,910 | 1652150 | 1,000,000 |
| 662340 | AIP No. 8 Landing Fees | 218,710 | 528914.04 | 300,000 |
| 662341 | AIP No. 9 Landing Fees | 29,626 | 264489.24 | 200,000 |
| 662601 | Penalty Fees | 386,805 | 3,722 | 100,000 |
| 666001 | Gain-Sale of Investments | 8,810 | 23,550 | - |
| 669101 | Recover Erroneous Payment | 749,816 | 194,470 | 100,000 |
| 669102 | Recover Train/Travel Cost | 40,331 | - | - |
| 669105 | Recover, Bankrupt Proceed | 2,660 | 18,111 | - |
| 669106 | Recover on Pur/Dir Exp | 504,390 | 80,535 | 250,000 |
| 669113 | Recover on Cell Phone Usage | 175 | 100 | - |
| | **Total Miscellaneous Revenues** | **232,442,093** | **229,584,068** | **215,190,100** |
| **OTHER FINANCING SOURCES:** | | | | |
| 691105 | Sale of Easement Rights | - | 410,926 | - |
| 692303 | Recover Direct Cost | 407,867 | 2,603,840 | - |
| | **Total Other Financing Sources** | **407,867** | **3,014,766** | **-** |
| **Total Receipts - Airport Revenue Fund** | | **250,917,834** | **250,460,435** | **230,200,000** |

## EXPENDITURES AND APPROPRIATIONS SUMMARY

| DEPARTMENT | 2002 EXPENDITURES | 2003 EXPENDITURES | 2004 APPROPRIATIONS |
|---|---|---|---|
| Chief Operating Officer and Reporting Offices | 178,085 | 83,638 | 199,253 |
| Administrative Services | 230,346 | - | - |
| Law | 677,582 | 691,193 | 1,132,744 |
| Finance | 192,957 | 197,315 | 237,898 |
| Procurement | - | 364,552 | 456,108 |
| Aviation | 53,248,632 | 51,244,312 | 71,265,960 |
| Non-Departmental | 115,625,731 | 120,647,418 | 126,131,714 |
| Human Resources | 145,591 | 81,334 | 86,769 |
| Fire Services | 13,181,999 | 14,518,003 | 16,096,560 |
| Police Services | 10,354,329 | 12,091,339 | 14,592,994 |
| **TOTAL - AIRPORT REVENUE FUND** | **193,835,250** | **199,919,105** | **230,200,000** |

| MAJOR ACCOUNT GROUP | 2002 EXPENDITURES | 2003 EXPENDITURES | 2004 APPROPRIATIONS |
|---|---|---|---|
| Personnel Expenses | 41,760,994 | 46,861,074 | 52,188,203 |
| Other Operating Expenses | 41,505,342 | 36,325,724 | 55,663,928 |
| Loans/Adv/Invest/Losses | 23,214 | 35,513 | 15,000 |
| Internal Service Expenses | 9,792,742 | 11,234,452 | 9,383,300 |
| Intergovernmental/Interfund Expenses | 45,689 | 4,738 | - |
| Capital Expenses | - | 1,150,000 | - |
| Debt Service Expenses | 100,707,269 | 104,307,604 | 102,201,133 |
| Reserve for Appropriation | - | - | 10,748,436 |
| **TOTAL - AIRPORT REVENUE FUND** | **193,835,250** | **199,919,105** | **230,200,000** |

CITY OF ATLANTA
2004 BUDGET
2H21 - AIRPORT RENEWAL AND EXTENSION FUND

## RECEIPTS AND ANTICIPATIONS

| SOURCE | | 2002 RECEIPTS | 2003 RECEIPTS | 2004 ANTICIPATIONS |
|---|---|---|---|---|
| **INTERGOVERNMENTAL REVENUE:** | | | | |
| 631101 | Federal Grants/Entitlements | | | |
| | *U.S. DOT* | | | |
| | FAA-AIP 18 | - | - | 38,778 |
| | FAA-AIP 26 | - | - | - |
| | FAA-AIP 27 | - | - | 55,466 |
| | FAA-AIP 28 | - | - | 656 |
| | FAA-AIP 30 | - | - | 36,274 |
| | FAA-AIP 32 | - | - | 4,239 |
| | FAA-AIP 35 | - | - | - |
| | FAA-AIP 37 | - | | - |
| | FAA-AIP 38 | - | | - |
| | FAA-AIP 41 | 896,774 | 140,065 | - |
| | FAA-AIP 42 | 214,214 | 665,351 | - |
| | FAA-AIP 43 (9R-27L) | - | - | - |
| | FAA-AIP 44 | 6,982,021 | 2,089,279 | - |
| | FAA-AIP 45 | 6,252,247 | 5,263,456 | - |
| | FAA-AIP 46 | 349,294 | 561,199 | 6,289,849 |
| | FAA-AIP 47 | 9,998,300 | - | - |
| | FAA-AIP 48 | 14,603,182 | - | - |
| | FAA-AIP 49 | 23,239 | 9,332,043 | 7,894,086 |
| | FAA-AIP 51 | - | 2,960 | 14,132,040 |
| | FAA-AIP 52 | 5,655,719 | 906,317 | 475,144 |
| | FAA-AIP 53 | - | 10,178,300 | - |
| | FAA-AIP 54 | - | 8,134,431 | - |
| | FAA-AIP 55 | - | - | 3,779,291 |
| | FAA-AIP 56 | - | - | 2,500,000 |
| | FAA-AIP 57 | - | - | 6,708,300 |
| | FAA-AIP 58 | - | - | 14,000,000 |
| | FAA-AIP 59 | - | - | 12,698,370 |
| | FAA-AIP 60 | | - | 7,943,383 |
| | FAA-AIP 61 | - | - | 4,192,000 |
| | FAA-AIP 62 | - | - | 39,750,000 |
| | Sub Total | 44,974,990 | 37,273,401 | 120,497,876 |
| 633101 | Local Grants/Entitlements | | | |
| | U.S. Dept. of Comm., (EDA) #04-01-03041, DOA | - | - | 170,000 |
| | Subtotal | - | - | 170,000 |
| | **Total Intergovernmental Revenue** | **44,974,990** | **37,273,401** | **120,667,876** |
| **MISCELLANEOUS REVENUES:** | | | | |
| 661001 | Interest Earnings | | | |
| | Non-Sponsored Revenues | 21,083,614 | 11,322,647 | - |
| 662105 | Land Rentals, AIP Others | 17,724 | - | - |
| 666001 | Gain-Sale of Investments | | | |
| | Non-Sponsored Revenues | 109,079 | 440,618 | - |
| 669101 | Recover Erroneous Payment | | | |
| | Non-Sponsored Revenues | 52 | 2,203 | 61,856 |
| 669102 | Recover Train/Travel Cost | | | |
| | Non-Sponsored Revenues | 670 | - | - |
| | **Total Miscellaneous Revenues** | **21,211,139** | **11,765,468** | **61,856** |

CITY OF ATLANTA
2004 BUDGET
2H21 - AIRPORT RENEWAL AND EXTENSION FUND

## RECEIPTS AND ANTICIPATIONS

| SOURCE | | 2002 RECEIPTS | 2003 RECEIPTS | 2004 ANTICIPATIONS |
|---|---|---|---|---|
| **OTHER FINANCING SOURCES:** | | | | |
| 691101 | Sale of Equipment Non-Sponsored Revenues | 22,750 | - | - |
| 691102 | Sale of Land & Structures Non-Sponsored Revenues | 297,688 | 611,350 | - |
| 692303 | Recover Direct Cost Non-Sponsored Revenues | 110,066 | - | - |
| 692403 | Other Trans FM Fund 1A01 Non-Sponsored Revenues | 777,295 | - | - |
| 692415 | Other Trans FM Fund 2H26 Non-Sponsored Revenues | - | - | 19,919,544 |
| 692418 | Other Trans FM Fund 2H27 Non-Sponsored Revenues | - | 83,437,514 | 14,105,316 |
| 692428 | Other Trans FM Fund 2H28 Non-Sponsored Revenues | - | 23,650,025 | 4,203,068 |
| | **Total Other Financing Sources** | **1,207,799** | **107,698,888** | **38,227,928** |
| **Total Receipts - Airport Renewal & Extension Fund** | | **67,393,928** | **156,737,758** | **158,957,660** |
| Cash and Securities Available January 1, 2004 | | | | 462,932,751 |
| **GRAND TOTAL - AIRPORT RENEWAL & EXTENSION FUND** | | | | **621,890,411** |

## EXPENDITURES AND APPROPRIATIONS SUMMARY

| DEPARTMENT | 2002 EXPENDITURES | 2003 EXPENDITURES | 2004 APPROPRIATIONS |
|---|---|---|---|
| Chief Operating Officer and Reporting Offices | - | 16,645 | 63,253 |
| Administrative Services | 17,548 | - | - |
| Law | 980,341 | 11,918,612 | 43,353,890 |
| Finance | 8,694 | - | 2,063 |
| Procurement | - | 6,511 | 89,596 |
| Parks, Recreation & Cultural Affairs | 5,000 | - | 2,954 |
| Aviation | 185,199,338 | 170,330,364 | 532,098,703 |
| Non-Departmental | 2,048,528 | 1,085,468 | 38,825,988 |
| Human Resources | 2,959 | - | 41 |
| Fire Services | 382,878 | 1,876,111 | 5,235,449 |
| Police Services | 418,756 | 997,038 | 2,218,475 |
| **TOTAL - AIRPORT RENEWAL & EXTENSION FUND** | **189,064,042** | **186,230,749** | **621,890,411** |

| MAJOR ACCOUNT GROUP | 2002 EXPENDITURES | 2003 EXPENDITURES | 2004 APPROPRIATIONS |
|---|---|---|---|
| Personnel Expenses | 5,274,238 | 3,239,939 | 7,066,769 |
| Other Operating Expenses | 83,104,976 | 84,956,608 | 261,113,193 |
| Loans/Adv/Invest/Losses | 622,170 | 756,675 | - |
| Internal Service Expenses | 2,604 | 2,980 | 628,324 |
| Intergovernmental/Interfund Expenses | 17,032,262 | 150,321 | 3,658,911 |
| Capital Expenses | 83,027,791 | 97,124,226 | 297,254,930 |
| Reserve for Appropriation | - | - | 52,168,285 |
| **TOTAL - AIRPORT RENEWAL & EXTENSION FUND** | **189,064,042** | **186,230,749** | **621,890,411** |

CITY OF ATLANTA
2004 BUDGET
2H24 - AIRPORT FACILITIES REVENUE BOND CONSTRUCTION FUND - SERIES 1990

## RECEIPTS AND ANTICIPATIONS

| SOURCE | 2002 RECEIPTS | 2003 RECEIPTS | 2004 ANTICIPATIONS |
|---|---|---|---|
| **INTERGOVERNMENTAL REVENUE:** | | | |
| 631101 Federal Grants/Entitlements U.S. DOT, FAA-AIP 25 | - | - | 198,650 |
| **MISCELLANEOUS REVENUES:** | | | |
| 661001 Interest Earnings | 28,479 | 18,718 | - |
| **Total Receipts - Airport Facilities Revenue Bond Construction Fund - Series 1990** | **28,479** | **18,718** | **198,650** |
| Cash and Securities Available January 1, 2004 | | | 1,772,258 |
| **GRAND TOTAL - AIRPORT FACILITIES REVENUE BOND CONSTRUCTION FUND - SERIES 1990** | | | **1,970,908** |

## EXPENDITURES AND APPROPRIATIONS SUMMARY

| DEPARTMENT | 2002 EXPENDITURES | 2003 EXPENDITURES | 2004 APPROPRIATIONS |
|---|---|---|---|
| Aviation | 26,853 | - | 709,175 |
| Non-Departmental | - | - | 1,261,733 |
| **TOTAL - AIRPORT FACILITIES REVENUE BOND CONSTRUCTION FUND - SERIES 1990** | **26,853** | **-** | **1,970,908** |

| MAJOR ACCOUNT GROUP | 2002 EXPENDITURES | 2003 EXPENDITURES | 2004 APPROPRIATIONS |
|---|---|---|---|
| Other Operating Expenses | 26,853 | - | 32,309 |
| Capital Expenses | - | - | 678,367 |
| Reserve for Appropriation | - | - | 1,260,233 |
| **TOTAL - AIRPORT FACILITIES REVENUE BOND CONSTRUCTION FUND - SERIES 1990** | **26,853** | **-** | **1,970,908** |

CITY OF ATLANTA
2004 BUDGET
2H25 - AIRPORT FACILITIES REVENUE BOND CONSTRUCTION FUND - SERIES 1994B

## RECEIPTS AND ANTICIPATIONS

| SOURCE | | 2002 RECEIPTS | 2003 RECEIPTS | 2004 ANTICIPATIONS |
|---|---|---|---|---|
| **MISCELLANEOUS REVENUES:** | | | | |
| 661001 | Interest Earnings | 137,974 | 96,188 | - |
| | **Total Miscellaneous Revenues** | **137,974** | **96,188** | **-** |
| **Total Receipts - Airport Facilities Revenue Bond Construction Fund - Series 1994B** | | **137,974** | **96,188** | **-** |
| Cash and Securities Available January 1, 2004 | | | | 8,222,405 |
| **GRAND TOTAL - AIRPORT FACILITIES REVENUE BOND CONSTRUCTION FUND - SERIES 1994B** | | | | **8,222,405** |

## EXPENDITURES AND APPROPRIATIONS SUMMARY

| DEPARTMENT | 2002 EXPENDITURES | 2003 EXPENDITURES | 2004 APPROPRIATIONS |
|---|---|---|---|
| Aviation | 11,338 | - | 953,519 |
| Non-Departmental | - | - | 7,268,886 |
| **TOTAL - AIRPORT FACILITIES REVENUE BOND CONSTRUCTION FUND - SERIES 1994B** | **11,338** | **-** | **8,222,405** |

| MAJOR ACCOUNT GROUP | 2002 EXPENDITURES | 2003 EXPENDITURES | 2004 APPROPRIATIONS |
|---|---|---|---|
| Other Operating Expenses | 6,338 | - | 2,554 |
| Capital Expenses | 5,000 | - | 953,464 |
| Reserve for Appropriation | - | - | 7,266,386 |
| **TOTAL - AIRPORT FACILITIES REVENUE BOND CONSTRUCTION FUND - SERIES 1994B** | **11,338** | **-** | **8,222,405** |

CITY OF ATLANTA
2004 BUDGET
2H26 - AIRPORT PASSENGER FACILITY CHARGE FUND

## RECEIPTS AND ANTICIPATIONS

| SOURCE | | 2002 RECEIPTS | 2003 RECEIPTS | 2004 ANTICIPATIONS |
|---|---|---|---|---|
| **TAXES:** | | | | |
| 613502 | Taxes, PFC | 148,487,301 | 150,060,254 | 140,350,601 |
| **MISCELLANEOUS REVENUES:** | | | | |
| 661001 | Interest Earnings | 4,684,741 | 4,219,107 | - |
| 666001 | Gain-Sale of Investments | 117 | - | - |
| 669101 | Recover Erroneous Payment | - | 9,502 | 25,000 |
| | **Total Miscellaneous Revenues** | **4,684,858** | **4,228,609** | **25,000** |
| **OTHER FINANCING SOURCES:** | | | | |
| 692412 | Other Trans FM Fund 2H21 | 17,032,262 | - | - |
| **Total Receipts - Airport Passenger Facility Charge Fund** | | **170,204,421** | **154,288,863** | **140,375,601** |
| Cash and Securities Available January 1, 2004 | | | | 374,650,198 |
| **GRAND TOTAL - AIRPORT PASSENGER FACILITY CHARGE FUND** | | | | **515,025,799** |

## EXPENDITURES AND APPROPRIATIONS SUMMARY

| DEPARTMENT | 2002 EXPENDITURES | 2003 EXPENDITURES | 2004 APPROPRIATIONS |
|---|---|---|---|
| Aviation | 103,910,212 | 82,574,672 | 321,794,191 |
| Non-Departmental | - | - | 193,231,607 |
| **TOTAL - AIRPORT PASSENGER FACILITY CHARGE FUND** | **103,910,212** | **82,574,672** | **515,025,799** |

| MAJOR ACCOUNT GROUP | 2002 EXPENDITURES | 2003 EXPENDITURES | 2004 APPROPRIATIONS |
|---|---|---|---|
| Personnel Expenses | 181,739 | 194,918 | 194,908 |
| Other Operating Expenses | 2,702,251 | 14,327,680 | 39,292,226 |
| Intergovernmental/Interfund Expenses | - | 23,967,787 | 22,000,087 |
| Capital Expenses | 101,026,223 | 44,084,287 | 260,306,971 |
| Reserve for Appropriation | - | - | 193,231,607 |
| **TOTAL - AIRPORT PASSENGER FACILITY CHARGE FUND** | **103,910,212** | **82,574,672** | **515,025,799** |

CITY OF ATLANTA
2004 BUDGET
2H27 - 2000 AIRPORT REVENUE BOND FUND

## RECEIPTS AND ANTICIPATIONS

| SOURCE | | 2002 RECEIPTS | 2003 RECEIPTS | 2004 ANTICIPATIONS |
|---|---|---|---|---|
| **MISCELLANEOUS REVENUES:** | | | | |
| 661001 | Interest Earnings | 30,951,752 | 18,009,516 | - |
| **OTHER FINANCING SOURCES:** | | | | |
| 666001 | Gain-Sale of Investments | - | 7,139 | |
| 693101 | Bond Proceeds | - | - | - |
| 693103 | Accrued Interest Sale of Bonds | - | - | - |
| 693106 | Refund From Sinking Fund | - | - | - |
| | **Total Other Financing Sources** | - | 7,139 | - |
| **Total Receipts - 2000 Airport Revenue Bond Fund** | | 30,951,752 | 18,016,655 | - |
| Cash and Securities Available January 1, 2004 | | | | 300,798,727 |
| **GRAND TOTAL - 2000 AIRPORT REVENUE BOND FUND** | | | | 300,798,727 |

## EXPENDITURES AND APPROPRIATIONS SUMMARY

| DEPARTMENT | 2002 EXPENDITURES | 2003 EXPENDITURES | 2004 APPROPRIATIONS |
|---|---|---|---|
| Aviation | 118,239,914 | 135,335,704 | 289,146,197 |
| Non-Departmental | 25 | 342,390.47 | 11,652,530 |
| **TOTAL - 2000 AIRPORT REVENUE BOND FUND** | 118,239,939 | 135,678,095 | 300,798,727 |

| MAJOR ACCOUNT GROUP | 2002 EXPENDITURES | 2003 EXPENDITURES | 2004 APPROPRIATIONS |
|---|---|---|---|
| Other Operating Expenses | 2,018,956 | 8,253,563 | 5,873,297 |
| Intergovernmental/Interfund Expenses | - | 39,350,371 | 14,105,316 |
| Capital Expenses | 116,220,983 | 88,074,161 | 269,270,584 |
| Reserve for Appropriation | - | - | 11,549,530 |
| **TOTAL - 2000 AIRPORT REVENUE BOND FUND** | 118,239,939 | 135,678,095 | 300,798,727 |

CITY OF ATLANTA
2004 BUDGET
2H28 - 2002 AIRPORT REVENUE BOND FUND

## RECEIPTS AND ANTICIPATIONS

| SOURCE | | 2002 RECEIPTS | 2003 RECEIPTS | 2004 ANTICIPATIONS |
|---|---|---|---|---|
| **MISCELLANEOUS REVENUES:** | | | | |
| 661001 | Interest Earnings | - | 2,274,328 | - |
| **OTHER FINANCING SOURCES:** | | | | |
| 693101 | Bond Proceeds | 300,000,000 | - | - |
| 693102 | Premium on Bonds Sold | 780,000 | - | - |
| | **Total Other Financing Sources** | **300,780,000** | - | - |
| **Total Receipts - 2002 Airport Revenue Bond Fund** | | **300,780,000** | **2,274,328** | - |
| Cash and Securities Available January 1, 2004 | | | | 207,615,678 |
| **GRAND TOTAL - 2002 AIRPORT REVENUE BOND FUND** | | | | **207,615,678** |

## EXPENDITURES AND APPROPRIATIONS SUMMARY

| DEPARTMENT | 2002 EXPENDITURES | 2003 EXPENDITURES | 2004 APPROPRIATIONS |
|---|---|---|---|
| Aviation | - | 94,064,160 | 152,770,650 |
| Non-Departmental | 792,062 | 582,428 | 54,845,029 |
| **TOTAL - 2002 AIRPORT REVENUE BOND FUND** | **792,062** | **94,646,587** | **207,615,678** |

| MAJOR ACCOUNT GROUP | 2002 EXPENDITURES | 2003 EXPENDITURES | 2004 APPROPRIATIONS |
|---|---|---|---|
| Other Operating Expenses | 792,062 | 582,428 | 2,000 |
| Intergovernmental/Interfund Expenses | - | 43,769,381 | 15,208,635 |
| Capital Expenses | - | 50,294,779 | 137,562,015 |
| Reserve for Appropriation | - | - | 54,843,029 |
| **TOTAL - 2002 AIRPORT REVENUE BOND FUND** | **792,062** | **94,646,587** | **207,615,678** |

CITY OF ATLANTA
2004 BUDGET
2H29 - 2003 AIRPORT REVENUE BOND FUND

## RECEIPTS AND ANTICIPATIONS

| SOURCE | | 2002 RECEIPTS | 2003 RECEIPTS | 2004 ANTICIPATIONS |
|---|---|---|---|---|
| **MISCELLANEOUS REVENUES:** | | | | |
| 661001 | Interest Earnings | - | 245,562 | - |
| **OTHER FINANCING SOURCES:** | | | | |
| 693101 | Bond Proceeds | - | 395,000,000 | - |
| 693102 | Premium on Bonds Sold | - | - | 82,950 |
| | **Total Other Financing Sources** | **-** | **395,000,000** | **82,950** |
| **Total Receipts - 2002 Airport Revenue Bond Fund** | | **-** | **395,245,562** | **82,950** |
| Cash and Securities Available January 1, 2004 | | | | 87,973,070 |
| **GRAND TOTAL - 2003 AIRPORT REVENUE BOND FUND** | | | | **88,056,020** |

## EXPENDITURES AND APPROPRIATIONS SUMMARY

| DEPARTMENT | 2002 EXPENDITURES | 2003 EXPENDITURES | 2004 APPROPRIATIONS |
|---|---|---|---|
| Aviation | - | - | 87,582,950 |
| Non-Departmental | - | 307,272,492 | 473,070 |
| **TOTAL - 2003 AIRPORT REVENUE BOND FUND** | **-** | **307,272,492** | **88,056,020** |

| MAJOR ACCOUNT GROUP | 2002 EXPENDITURES | 2003 EXPENDITURES | 2004 APPROPRIATIONS |
|---|---|---|---|
| Other Operating Expenses | - | 522,492 | 229,508 |
| Capital Expenses | - | - | 87,582,950 |
| Debt Service Expenses | - | 306,750,000 | - |
| Reserve for Appropriation | - | - | 243,562 |
| **TOTAL - 2003 AIRPORT REVENUE BOND FUND** | **-** | **307,272,492** | **88,056,020** |

CITY OF ATLANTA
2004 BUDGET
2H53 - AIRPORT FACILITIES REVENUE BOND SINKING FUND

## RECEIPTS AND ANTICIPATIONS

| SOURCE | | 2002 RECEIPTS | 2003 RECEIPTS | 2004 ANTICIPATIONS |
|---|---|---|---|---|
| **MISCELLANEOUS REVENUES:** | | | | |
| 661001 | Interest Earnings | 5,379,404 | 3,500,339 | - |
| **OTHER FINANCING SOURCES:** | | | | |
| 692101 | Sinking Fund Requirement | 100,707,269 | 104,307,604 | 102,201,133 |
| 693101 | Bond Proceeds | - | 576,225,000 | - |
| 693102 | Premium on Bonds Sold | - | 8,154,185 | - |
| 693103 | Acrrued Int Sale of Bonds | - | 259,589 | - |
| 693105 | Bond Proceeds, Refunding | - | - | 1,233,950 |
| 693701 | Premium on SWAP Trans. | | 1,925,830 | 5,100,000 |
| | **Total Other Financing Sources** | **100,707,269** | **690,872,207** | **108,535,083** |
| **Total Receipts - Airport Facilities Revenue Bond Sinking Fund** | | **106,086,673** | **694,372,546** | **108,535,083** |
| Cash and Securities Available January 1, 2004 | | | | 707,455,014 |
| **GRAND TOTAL - AIRPORT FACILITIES REVENUE BOND SINKING FUND** | | | | **815,990,097** |

## EXPENDITURES AND APPROPRIATIONS SUMMARY

| DEPARTMENT | 2002 EXPENDITURES | 2003 EXPENDITURES | 2004 APPROPRIATIONS |
|---|---|---|---|
| Non-Departmental | 128,038,215 | 134,497,443 | 815,990,097 |
| **TOTAL - AIRPORT FACILITIES REVENUE BOND SINKING FUND** | **128,038,215** | **134,497,443** | **815,990,097** |

| MAJOR ACCOUNT GROUP | 2002 EXPENDITURES | 2003 EXPENDITURES | 2004 APPROPRIATIONS |
|---|---|---|---|
| Other Operating Expenses | - | 8,782,718 | 500,000 |
| Debt Service Expenses | 128,038,215 | 125,714,725 | 140,152,231 |
| Reserve for Appropriation | - | - | 675,337,866 |
| **TOTAL - AIRPORT FACILITIES REVENUE BOND SINKING FUND** | **128,038,215** | **134,497,443** | **815,990,097** |

CITY OF ATLANTA
2004 BUDGET

## WATER AND WASTEWATER FUNDS

| | 2003 BUDGET | 2004 BUDGET | % CHANGE |
|---|---|---|---|
| Water and Wastewater Revenue Fund | 195,067,314 | 233,861,837 | 19.89% |
| Water and Wastewater Renewal and Extension Fund | 158,425,610 | 295,816,155 | 86.72% |
| Water and Wastewater Construction Fund | 264,215 | 264,215 | 0.00% |
| 1993 Water and Wastewater Construction Fund | 6,581,453 | 5,305,248 | -19.39% |
| Water and Wastewater 1997 Bond Construction Fund | 15,704,497 | 15,056,077 | -4.13% |
| 1999 Water and Wastewater Bond Fund | 251,588,501 | 200,598,804 | -20.27% |
| 2001 Water and Wastewater Bond Fund | 537,160,666 | 414,945,619 | 100.00% |
| Water and Wastewater Sinking Fund | 95,759,959 | 106,229,692 | 10.93% |
| **TOTAL** | **1,260,552,215** | **1,272,077,647** | **0.91%** |

**WATER AND WASTEWATER REVENUE FUND**

This fund was created by ordinance January 1, 1966, to account for the operations of Water, Sewer and Water Pollution Control activities. All revenues from sources applicable to these operations and all expenditures for the operation of these facilities are recorded in this fund.

**Water and Wastewater Revenue Fund Budget**
**(In Millions)**

**REVENUES**

| | 2003 ACTUAL | 2004 EST. | % CHANGE |
|---|---|---|---|
| Water Charges | 73.69 | 91.28 | 19.27% |
| Sewer Service Charges | 100.62 | 127.23 | 20.91% |
| Other Income | 22.27 | 14.85 | -49.97% |
| Sub Total | 196.58 | 233.36 | 15.76% |
| Cash Forward | 0.50 | 0.50 | 0.00% |
| **TOTAL** | **197.08** | **233.86** | **15.73%** |

**EXPENDITURES**

| | 2003 ACTUAL | 2004 EST. | % CHANGE |
|---|---|---|---|
| Personnel Exp. | 46.39 | 64.17 | 27.71% |
| Other Oper. Exp. | 58.12 | 67.34 | 13.69% |
| Invest/Losses | 0.05 | 0.04 | -25.00% |
| Internal Service Exp. | 11.05 | 12.45 | 11.24% |
| Intergovt./Interfund Exp. | 10.41 | 1.71 | -508.77% |
| Capital Exp. | 0.00 | 0.00 | 0.00% |
| Debt Service Exp. | 30.24 | 85.89 | 64.79% |
| Reserve for Appr. | 0.00 | 2.26 | 100.00% |
| **TOTAL** | **156.26** | **233.86** | **-316.34%** |

The Water and Wastewater Revenue Fund Budget for 2004 is $234 million. Anticipated revenues increased 15.73% over 2003 actual expenses. The 27.71% increase budgeted for personnel expense results from the addition of thenew Bureau of Drinking Water, two Deputy Commissioners, and street sweepers in the Department of Watershed Management as well as and increase in personnel of supporting departments and agencies. The increase of 13.69% in Other Operating Expenses is due primarily to providing support for the new hires and an increased in the operating costs associated with the supporting departments. Additionally, there is an increased cost of operating the wastewater plants and facilities. The decrease reflected in the Intergovernmental Interfund Expenses of 508.77% resulted from Payment in Lieu of Taxes from the Water and wastewater Revenue Fund to the General Fund which is only required by the Bond Ordinance to be paid if funds are available. In addition, the 2004 budget contains an increase in appropriation for the debt service on bond issues.

## CAPITAL IMPROVEMENT FUNDS

The City has the responsibility of operating and managing a water and distribution and treatment system, and a wastewater collection and treatment system. The Water and Wastewater Systems operate as a self-sustaining, non-profit enterprise fund of the City. The Water and Wastewater Construction Fund accounts for bond, grant and other proceeds received by the City. The City has embarked on a major Capital Improvement Program, as mandated by the federal consent decree, with an estimated cost of $3 billion. The major projects funded in the 1997 and 1999 Water and Wastewater Revenue Bonds Funds were the Phosphorous Reduction Projects at the wastewater treatment facilities. In December 2003, The City completed a rate study to assist in determining the rate increase needed to comply with the requirements of the Consent Decree, the First Amended Consent Decree and the Administrative Orders associated with the Clean Water Act. The rate increase was effective beginning January 1, 2004. The additional revenue will be used to offset the additional cost of upgrading the water and wastewater collection, distribution, and treatment systems.

All revenue with the exception of bond proceeds, grants and other construction related revenue is received in the Water and Wastewater Revenue Fund. At year-end, the fund balance, with the exception of $500,000 retained for working capital, is transferred to the Water and Wastewater Renewal and Extension Fund. The Water and Wastewater Renewal and Extension Fund is used to make replacements, extensions and improvements to the capital components of the water and wastewater system.

## RETIREMENT OF DEBT FUNDS

The Water and Wastewater Sinking Fund accounts for the debt service associated with the issuance of revenue bonds for the Water and Wastewater system. In April 1999, the City issued $1.1 billion of debt, some of which was used to refund a portion of the system's outstanding debt. In 2002, the City issued an additional $962 million in new debt to partially fund the federal consent decree mandate as well as refund outstanding debt from previous bond issues. There were no new debt issued in 2003.

CITY OF ATLANTA
2004 BUDGET

## WATER AND SEWERAGE FUNDS (CONTINUED)

| | Water and Sewerage Revenue Fund | Water and Sewerage Renewal and Extension Fund | Water and Sewerage Construction Fund | 1993 Water and Sewerage Construction Fund | Water and Sewerage 1997 Bond Construction Fund | 1999 Water and Wastewater Bond Fund | 2001 Water and Wastewater Bond Fund | Water and Sewerage Sinking Fund | Total |
|---|---|---|---|---|---|---|---|---|---|
| **SUMMARY OF 2004 ANTICIPATIONS** | | | | | | | | | |
| MAJOR ACCOUNT GROUP | | | | | | | | | |
| Intergovernmental Revenue | - | 115,033,345 | - | - | - | - | - | - | 115,033,345 |
| Charges for Services | 232,461,837 | 7,160 | - | - | - | - | - | - | 232,468,997 |
| Other Financing Sources | 900,000 | 7,055,903 | - | - | - | - | - | - | 7,955,903 |
| **Total Anticipated Receipts** | **233,361,837** | **122,393,133** | - | - | - | - | - | - | 355,754,970 |
| Cash and Securities Avail. January 1, 2004 | 500,000 | 173,423,022 | 264,215 | 5,305,248 | 15,056,077 | 200,598,804 | 414,945,619 | 106,229,692 | 916,322,676 |
| **GRAND TOTAL - WATER & SEWERAGE FUNDS** | **233,861,837** | **295,816,155** | **264,215** | **5,305,248** | **15,056,077** | **200,598,804** | **414,945,619** | **106,229,692** | **1,272,077,646** |
| **SUMMARY OF 2004 APPROPRIATIONS** | | | | | | | | | |
| MAJOR ACCOUNT GROUP | | | | | | | | | |
| Personnel Expenses | 64,170,970 | 29,125,869 | - | - | - | - | - | - | 93,296,839 |
| Other Operating Expenses | 67,337,606 | 47,478,360 | - | 2,034,450 | 3,359,722 | 20,613,853 | 76,950,068 | - | 217,774,059 |
| Loans/Adv/Invest/Losses | 40,000 | - | - | - | - | - | - | - | 40,000 |
| Internal Service Expenses | 12,450,412 | 1,316,364 | - | - | - | - | - | - | 13,766,776 |
| Intergovt'l./Interfund Exp. | 1,713,539 | 12,317,906 | - | - | 28,928 | 3,000,000 | - | - | 17,060,373 |
| Capital Expenses | - | 107,086,897 | - | 3,050,567 | 6,301,843 | 105,505,248 | 287,663,236 | - | 509,607,792 |
| Debt Service Expenses | 85,890,721 | - | - | - | - | 36,219,645 | 28,560,581 | 93,166,366 | 243,837,313 |
| Reserve for Appropriation | 2,258,589 | 98,490,759 | 264,215 | 220,231 | 5,365,584 | 35,260,058 | 21,771,733 | 13,063,326 | 176,694,494 |
| **TOTAL - WATER & SEWERAGE FUNDS** | **233,861,837** | **295,816,155** | **264,215** | **5,305,248** | **15,056,077** | **200,598,804** | **414,945,619** | **106,229,692** | **1,272,077,646** |

CITY OF ATLANTA
2004 BUDGET
2J01 - WATER AND SEWERAGE REVENUE FUND

## RECEIPTS AND ANTICIPATIONS

| SOURCE | | 2002 RECEIPTS | 2003 RECEIPTS | 2004 ANTICIPATIONS |
|---|---|---|---|---|
| **LICENSES & PERMITS** | | | | |
| 622307 | Permits, Grease | 195,610 | 183,100 | - |
| **INTERGOVERNMENTAL REVENUE:** | | | | |
| 633201 | Local Shared Revenues | 3,146,676 | 458,205 | - |
| **CHARGES FOR SERVICES:** | | | | |
| 641401 | Maps, Codes, Records | 4,955 | 9,232 | - |
| 641403 | Junk | 132 | 6,807 | - |
| 641404 | Sale of Sludge | 80,754 | 99,087 | - |
| 645101 | WPC Charges, Water Service | 76,479,994 | 73,687,078 | 91,282,405 |
| 645102 | WPC Charges, Pipe Inspection | 201,215 | 71,915 | - |
| 645104 | WPC Charges, Water Repairs | 260,577 | 576,483 | - |
| 645107 | WPC Charges, Hydraulic Test | 7,650 | 200 | - |
| 645211 | Sewer Charges, Sewer | 93,671,675 | 100,621,943 | 127,228,031 |
| 645212 | Sewer Charges, Inspections | 29,508 | 40,586 | - |
| 645213 | Sewer Charges, Industrial Waste | 80,804 | 38,547 | 1,229,533 |
| 645214 | Sewer Charges, Repairs | 158,660 | 109,414 | - |
| 645221 | OPR Plant Charges, DeKalb County | 9,742,747 | 9,890,590 | 8,577,385 |
| 645222 | OPR Plant Charges, Fulton County | 553,696 | - | 1,030,000 |
| 645223 | OPR Plant Charges, College Park | 1,268,743 | 860,104 | 884,638 |
| 645224 | OPR Plant Charges, East Point | 1,390,247 | 1,542,200 | 1,613,508 |
| 645225 | OPR Plant Charges, Forest Park | 305,863 | 240,708 | 233,032 |
| 645226 | OPR Plant Charges, Hapeville | 360,629 | 376,746 | 383,305 |
| | **Total Charges for Services** | **184,597,848** | **188,171,640** | **232,461,837** |
| **MISCELLANEOUS REVENUES:** | | | | |
| 661001 | Interest Earnings | 1,608,075 | 851,020 | - |
| 662101 | Land Rentals, General | 33,600 | 37,120 | - |
| 662201 | Building Rentals, General | 25,660 | 21,840 | - |
| 666001 | Gain-Sale of Investments | 13,502 | 23,276 | - |
| 669101 | Recover Erroneous Payment | 558,907 | 6,007,718 | - |
| 669102 | Recover Train/Travel Cost | 3,159 | - | - |
| | **Total Miscellaneous Revenues** | **2,242,904** | **6,940,974** | **-** |
| **OTHER FINANCING SOURCES:** | | | | |
| 691101 | Sale of Equipment | 6,250 | - | - |
| 692203 | Indirect Cost - Prior Year | - | 39,601 | - |
| 692303 | Recover Direct Cost | 1,175,680 | 285,848 | - |
| 693301 | DeKalb Share, R. M. Clayton | 85,020 | 52,416 | 400,000 |
| 694002 | Water/Sewer Service Deposits | 1,018,771 | 946,853 | 500,000 |
| | **Total Other Financing Sources** | **2,285,720** | **1,324,718** | **900,000** |
| **Total Receipts - Water and Sewerage Revenue Fund** | | **192,468,759** | **197,078,637** | **233,361,837** |
| Cash and Securities Available January 1, 2004 | | | | 679,971 |
| Due From (To) | | | | (179,971) |
| **GRAND TOTAL - WATER & SEWERAGE REVENUE FUND** | | | | **233,861,837** |

CITY OF ATLANTA
2004 BUDGET
2J01 - WATER AND SEWERAGE REVENUE FUND

## EXPENDITURES AND APPROPRIATIONS SUMMARY

| DEPARTMENT | 2002 EXPENDITURES | 2003 EXPENDITURES | 2004 APPROPRIATIONS |
|---|---|---|---|
| Chief Operating Officer and Reporting Offices | 160,942 | 61,737 | - |
| Law | 527,715 | 714,654 | 946,066 |
| Administrative Services | 140,895 | - | - |
| Finance | 246,893 | 219,383 | 1,058,350 |
| Procurement | - | 222,565 | 913,072 |
| Public Works | 54,628,348 | 2,930,621 | 1,103,677 |
| Watershed Management | 33,707,139 | 97,149,575 | 128,966,234 |
| Non-Departmental | 68,187,316 | 54,537,394 | 100,426,651 |
| Human Resources | 319,111 | 309,631 | 447,787 |
| Planning & Community Development | 171,719 | 101,171 | - |
| **TOTAL - WATER & SEWERAGE REVENUE FUND** | **158,090,077** | **156,246,731** | **233,861,837** |

| MAJOR ACCOUNT GROUP | 2002 EXPENDITURES | 2003 EXPENDITURES | 2004 APPROPRIATIONS |
|---|---|---|---|
| Personnel Expenses | 35,704,173 | 46,385,013 | 64,170,970 |
| Other Operating Expenses | 55,766,550 | 58,117,742 | 67,337,606 |
| Loans/Adv/Invest/Losses | 29,349 | 51,441 | 40,000 |
| Internal Service Expenses | 12,194,994 | 11,045,692 | 12,450,412 |
| Intergovernmental/Interfund Expenses | 13,100,905 | 10,405,243 | 1,713,539 |
| Capital Expenses | 22,898 | 2,768 | - |
| Debt Service Expenses | 41,271,208 | 30,238,833 | 85,890,721 |
| Reserve for Appropriation | - | - | 2,258,589 |
| **TOTAL - WATER & SEWERAGE REVENUE FUND** | **158,090,077** | **156,246,731** | **233,861,837** |

CITY OF ATLANTA
2004 BUDGET
2J21 - WATER AND SEWERAGE RENEWAL AND EXTENSION FUND

## RECEIPTS AND ANTICIPATIONS

| SOURCE | | 2002 RECEIPTS | 2003 RECEIPTS | 2004 ANTICIPATIONS |
|---|---|---|---|---|
| **INTERGOVERNMENTAL REVENUE:** | | | | |
| 633201 | Fulton County - North Area Treatment Plant | | - | 115,033,345 |
| 645223 | City of College Park Phosphorus Reduction | 2,967,994 | - | - |
| 645225 | City of Forest Park Phosphorus Reduction | 2,262,539 | - | - |
| | Sub Total | 5,230,533 | - | 115,033,345 |
| | **Total Intergovernmental Revenue** | **5,230,533** | **-** | **115,033,345** |
| **CHARGES FOR SERVICES:** | | | | |
| 645103 | WPC Charges, Water Mains | 581,825 | 1,108,375 | - |
| 645105 | WPC Charges, Tap/Meter Sales | 3,564,709 | 3,565,752 | 7,160 |
| | **Total Charges for Services** | **4,146,534** | **4,674,127** | **7,160** |
| **MISCELLANEOUS REVENUES:** | | | | |
| 661001 | Interest Earnings | 2,434,914 | 2,086,622 | 296,725 |
| 664101 | Private Contrib. & Donations | 10,000,000 | - | - |
| 666001 | Gain-Sale of Investments | 12,172 | 79,346 | - |
| 669101 | Recover Erroneous Payments | 3,518,062 | 1,787,523 | - |
| 669102 | Recover Train/Travel Cost | 818 | - | - |
| | **Total Miscellaneous Revenues** | **15,965,966** | **3,953,491** | **296,725** |
| **OTHER FINANCING SOURCES:** | | | | |
| 691101 | Sale of Equipment | 391,876 | - | - |
| 691103 | Comp for Loss-Fix. Asset | - | 1,669 | - |
| 692303 | Recover Direct Cost | 78,576 | - | - |
| 693302 | Dekalb Sahre-Relief Sewer | - | 81,759,943 | - |
| 693402 | GEFA Loan Proceeds | - | 4,644,097 | 7,055,903 |
| 693701 | Premium on Swap Transactions | - | 7,500,000 | - |
| | **Total Other Financing Sources** | **470,452** | **93,905,709** | **7,055,903** |
| **Total Receipts - Water & Sewerage Renewal & Extension Fund** | | **25,813,485** | **102,533,327** | **122,393,133** |
| Cash and Securities Available January 1, 2004 | | | | 173,423,022 |
| **GRAND TOTAL - WATER & SEWERAGE RENEWAL & EXTENSION FUND** | | | | **295,816,155** |

CITY OF ATLANTA
2004 BUDGET
2J21 - WATER AND SEWERAGE RENEWAL AND EXTENSION FUND

## EXPENDITURES AND APPROPRIATIONS SUMMARY

| DEPARTMENT | 2002 EXPENDITURES | 2003 EXPENDITURES | 2004 APPROPRIATIONS |
|---|---|---|---|
| Chief Operating Officer and Reporting Offices | 47,983 | 96,507 | 173,431 |
| Administrative Services | 117,690 | - | - |
| Finance | - | - | 24,737 |
| Procurement | - | 34,230 | 8,249 |
| Public Works | 22,492,017 | 104,453 | 540,000 |
| Watershed Management | 22,472,686 | 43,794,188 | 196,688,479 |
| Non-Departmental | 677,171 | 805,653 | 98,381,259 |
| **TOTAL - WATER & SEWERAGE RENEWAL & EXTENSION FUND** | **45,807,548** | **44,835,031** | **295,816,155** |

| MAJOR ACCOUNT GROUP | 2002 EXPENDITURES | 2003 EXPENDITURES | 2004 APPROPRIATIONS |
|---|---|---|---|
| Personnel Expenses | 8,062,694 | 15,468,079 | 29,125,869 |
| Other Operating Expenses | 11,121,398 | 14,433,512 | 47,478,360 |
| Loans/Adv/Invest/Losses | 72,878 | 134,856 | - |
| Internal Service Expenses | 825,477 | 577,227 | 1,316,364 |
| Intergovernmental/Interfund Expenses | 94,739 | - | 12,317,906 |
| Debt Service Expenses | - | 57,638 | - |
| Capital Expenses | 25,630,361 | 14,163,719 | 107,086,897 |
| Reserve for Appropriation | - | - | 98,490,759 |
| **TOTAL - WATER & SEWERAGE RENEWAL & EXTENSION FUND** | **45,807,548** | **44,835,031** | **295,816,155** |

CITY OF ATLANTA
2004 BUDGET
2J22 - WATER AND SEWERAGE CONSTRUCTION FUND

## RECEIPTS AND ANTICIPATIONS

| SOURCE | 2002 RECEIPTS | 2003 RECEIPTS | 2004 ANTICIPATIONS |
|---|---|---|---|
| Cash and Securities Available January 1, 2004 | | | 264,215 |
| **GRAND TOTAL - WATER & SEWERAGE CONSTRUCTION FUND** | | | **264,215** |

## EXPENDITURES AND APPROPRIATIONS SUMMARY

| DEPARTMENT | 2002 EXPENDITURES | 2003 EXPENDITURES | 2004 APPROPRIATIONS |
|---|---|---|---|
| Non-Departmental | - | - | 264,215 |
| **TOTAL - WATER & SEWERAGE CONSTRUCTION FUND** | - | - | **264,215** |

| MAJOR ACCOUNT GROUP | 2002 EXPENDITURES | 2003 EXPENDITURES | 2004 APPROPRIATIONS |
|---|---|---|---|
| Reserve for Appropriation | - | - | 264,215 |
| **TOTAL - WATER & SEWERAGE CONSTRUCTION FUND** | - | - | **264,215** |

CITY OF ATLANTA
2004 BUDGET
2J24 - 1993 WATER AND SEWERAGE CONSTRUCTION FUND

## RECEIPTS AND ANTICIPATIONS

| SOURCE | | 2002 RECEIPTS | 2003 RECEIPTS | 2004 ANTICIPATIONS |
|---|---|---|---|---|
| **MISCELLANEOUS REVENUES:** | | | | |
| 661001 | Interest Earnings | 127,658 | 61,862 | - |
| 669101 | Recover Erroneous Payments | 12,579 | 13,759 | - |
| | **Total Miscellaneous Revenues** | **140,237** | **75,621** | **-** |
| **OTHER FINANCING SOURCES:** | | | | |
| 692423 | Other Trans FM Fund 2J21 | 4,091 | - | - |
| **Total Receipts - 1993 Water & Sewerage Construction Fund** | | **144,327** | **75,621** | **-** |
| Cash and Securities Available January 1, 2004 | | | | 5,305,248 |
| **GRAND TOTAL - 1993 WATER & SEWERAGE CONSTRUCTION FUND** | | | | **5,305,248** |

## EXPENDITURES AND APPROPRIATIONS SUMMARY

| DEPARTMENT | 2002 EXPENDITURES | 2003 EXPENDITURES | 2004 APPROPRIATIONS |
|---|---|---|---|
| Public Works | 1,459,646 | - | - |
| Watershed Management | 57,648 | 1,336,239 | 5,083,517 |
| Non-Departmental | 5,441 | 15,587 | 221,731 |
| **TOTAL - 1993 WATER & SEWERAGE CONSTRUCTION FUND** | **1,522,735** | **1,351,826** | **5,305,248** |

| MAJOR ACCOUNT GROUP | 2002 EXPENDITURES | 2003 EXPENDITURES | 2004 APPROPRIATIONS |
|---|---|---|---|
| Personnel Expenses | 17,292 | - | - |
| Other Operating Expenses | 733,074 | 1,140,721 | 2,034,450 |
| Capital Expenses | 772,369 | 211,105 | 3,050,567 |
| Reserve for Appropriation | - | - | 220,231 |
| **TOTAL - 1993 WATER & SEWERAGE CONSTRUCTION FUND** | **1,522,735** | **1,351,826** | **5,305,248** |

CITY OF ATLANTA
2004 BUDGET
2J25 - WATER AND SEWERAGE 1997 BOND CONSTRUCTION FUND

## RECEIPTS AND ANTICIPATIONS

| SOURCE | | 2002 RECEIPTS | 2002 RECEIPTS | 2003 ANTICIPATIONS |
|---|---|---|---|---|
| **MISCELLANEOUS REVENUES:** | | | | |
| 661001 | Interest Earnings | 317,534 | 1,093,310 | - |
| 666001 | Gain-Sale of Investments | - | - | - |
| | **Total Miscellaneous Revenues** | **317,534** | **1,093,310** | **-** |
| **Total Receipts - Water & Sewerage 1997 Bond Const. Fund** | | **317,534** | **1,093,310** | **-** |
| Cash and Securities Available January 1, 2004 | | | | 15,056,077 |
| **GRAND TOTAL - WATER & SEWERAGE 1997 BOND CONST. FUND** | | | | **15,056,077** |

## EXPENDITURES AND APPROPRIATIONS SUMMARY

| DEPARTMENT | 2002 EXPENDITURES | 2003 EXPENDITURES | 2004 APPROPRIATIONS |
|---|---|---|---|
| Public Works | 4,575,158 | - | - |
| Watershed Management | - | 33,542 | 6,409,789 |
| Non-Departmental | 3,000 | 1,708,188 | 8,646,288 |
| **TOTAL - WATER & SEWERAGE 1997 BOND CONST. FUND** | **4,578,158** | **1,741,730** | **15,056,077** |

| MAJOR ACCOUNT GROUP | 2002 EXPENDITURES | 2003 EXPENDITURES | 2004 APPROPRIATIONS |
|---|---|---|---|
| Other Operating Expenses | 4,504,355 | 1,723,599 | 3,359,722 |
| Intergovernmental/Interfund Expenses | - | - | 28,928 |
| Capital Expenses | 73,802 | 18,131 | 6,301,843 |
| Reserve for Appropriation | - | - | 5,365,584 |
| **TOTAL - WATER & SEWERAGE 1997 BOND CONST. FUND** | **4,578,158** | **1,741,730** | **15,056,077** |

CITY OF ATLANTA
2004 BUDGET
2J26 - 1999 WATER AND WASTEWATER BOND FUND

## RECEIPTS AND ANTICIPATIONS

| SOURCE | | 2002 RECEIPTS | 2003 RECEIPTS | 2004 ANTICIPATIONS |
|---|---|---|---|---|
| **MISCELLANEOUS REVENUES:** | | | | |
| 661001 | Interest Earnings | 11,924,308 | 6,088,373 | - |
| 669101 | Recover Erroneous Payment | - | 8,447 | - |
| | **Total Miscellaneous Revenues** | **11,924,308** | **6,096,820** | **-** |
| **Total Receipts - 1999 Water & Wastewater Bond Fund** | | **11,924,308** | **6,096,820** | **-** |
| Cash and Securities Available January 1, 2004 | | | | 200,598,804 |
| **GRAND TOTAL - 1999 WATER & WASTEWATER BOND FUND** | | | | **200,598,804** |

## EXPENDITURES AND APPROPRIATIONS SUMMARY

| DEPARTMENT | 2002 EXPENDITURES | 2003 EXPENDITURES | 2004 APPROPRIATIONS |
|---|---|---|---|
| Public Works | 84,692,216 | - | 892,379 |
| Watershed Management | 21,514,902 | 57,083,267 | 122,773,071 |
| Non-Departmental | 13,200,463 | 3,250 | 76,933,354 |
| **TOTAL - 1999 WATER & WASTEWATER BOND FUND** | **119,407,581** | **57,086,517** | **200,598,804** |

| MAJOR ACCOUNT GROUP | 2002 EXPENDITURES | 2003 EXPENDITURES | 2004 APPROPRIATIONS |
|---|---|---|---|
| Other Operating Expenses | 23,280,238 | 3,428,374 | 20,613,853 |
| Intergovernmental/Interfund Expenses | 3,000,000 | 3,000,000 | 3,000,000 |
| Capital Expenses | 79,928,380 | 50,658,143 | 105,505,248 |
| Debt Service Expenses | 13,198,963 | - | 36,219,645 |
| Reserve for Appropriation | - | - | 35,260,058 |
| **TOTAL - 1999 WATER & WASTEWATER BOND FUND** | **119,407,581** | **57,086,517** | **200,598,804** |

CITY OF ATLANTA
2004 BUDGET
2J27 - 2001 WATER AND WASTEWATER BOND FUND

## RECEIPTS AND ANTICIPATIONS

| SOURCE | | 2002 RECEIPTS | 2003 RECEIPTS | 2004 ANTICIPATIONS |
|---|---|---|---|---|
| **MISCELLANEOUS REVENUES:** | | | | |
| 661001 | Interest Earnings | 16,660,588 | 10,878,525 | - |
| | **Total Miscellaneous Revenues** | **16,660,588** | **10,878,525** | **-** |
| **OTHER FINANCING SOURCES:** | | | | |
| 693101 | Bond Proceeds | 963,755,000 | - | - |
| 693102 | Premium on Bonds Sold | 6,901,363 | - | - |
| 693103 | Accrued Int Sale of Bonds | 1,882,821 | - | - |
| | **Total Other Financing Sources** | **972,539,184** | **-** | **-** |
| **Total Receipts - 2001 Water & Wastewater Bond Fund** | | **989,199,772** | **10,878,525** | **-** |
| Cash and Securities Available January 1, 2004 | | | | 414,945,619 |
| **GRAND TOTAL - 2001 WATER & WASTEWATER BOND FUND** | | | | **414,945,619** |

## EXPENDITURES AND APPROPRIATIONS SUMMARY

| DEPARTMENT | 2002 EXPENDITURES | 2003 EXPENDITURES | 2004 APPROPRIATIONS |
|---|---|---|---|
| Public Works | 57,023,921 | - | - |
| Watershed Management | 9,604 | 110,308,747 | 361,125,205 |
| Non-Departmental | 395,005,581 | 22,784,825 | 53,820,414 |
| **TOTAL - 2001 WATER & WASTEWATER BOND FUND** | **452,039,106** | **133,093,572** | **414,945,619** |

| MAJOR ACCOUNT GROUP | 2002 EXPENDITURES | 2003 EXPENDITURES | 2004 APPROPRIATIONS |
|---|---|---|---|
| Other Operating Expenses | 40,625,705 | 33,107,322 | 76,950,068 |
| Capital Expenses | 55,408,865 | 85,742,771 | 287,663,236 |
| Debt Service Expenses | 356,004,537 | 14,243,479 | 28,560,581 |
| Reserve for Appropriation | - | - | 21,771,733 |
| **TOTAL - 2001 WATER & WASTEWATER BOND FUND** | **452,039,106** | **133,093,572** | **414,945,619** |

CITY OF ATLANTA
2004 BUDGET
2J51 - WATER AND SEWERAGE SINKING FUND

## RECEIPTS AND ANTICIPATIONS

| SOURCE | | 2002 RECEIPTS | 2003 RECEIPTS | 2004 ANTICIPATIONS |
|---|---|---|---|---|
| **MISCELLANEOUS REVENUES:** | | | | |
| 661001 | Interest Earnings | 4,057,767 | 3,922,968 | - |
| | **Total Miscellaneous Revenues** | **4,057,767** | **3,922,968** | **-** |
| **OTHER FINANCING SOURCES:** | | | | |
| 692104 | Sinking Fund Requirement, WPC | 79,751,787 | 44,482,312 | - |
| | **Total Other Financing Sources** | **79,751,787** | **44,482,312** | **-** |
| **Total Receipts - Water & Sewerage Sinking Fund** | | **83,809,554** | **48,405,280** | **-** |
| Cash and Securities Available January 1, 2004 | | | | 106,229,692 |
| **GRAND TOTAL - WATER & SEWERAGE SINKING FUND** | | | | **106,229,692** |

## EXPENDITURES AND APPROPRIATIONS SUMMARY

| DEPARTMENT | 2002 EXPENDITURES | 2003 EXPENDITURES | 2004 APPROPRIATIONS |
|---|---|---|---|
| Non-Departmental | 77,801,572 | 82,502,927 | 106,229,692 |
| **TOTAL - WATER & SEWERAGE SINKING FUND** | **77,801,572** | **82,502,927** | **106,229,692** |

| MAJOR ACCOUNT GROUP | 2002 EXPENDITURES | 2003 EXPENDITURES | 2004 APPROPRIATIONS |
|---|---|---|---|
| Debt Service Expenses | 77,801,572 | 82,502,927 | 93,166,366 |
| Reserve for Appropriation | - | - | 13,063,326 |
| **TOTAL - WATER & SEWERAGE SINKING FUND** | **77,801,572** | **82,502,927** | **106,229,692** |

CITY OF ATLANTA
2004 BUDGET

# PARKS AND RECREATION FACILITIES FUNDS

| | 2003 BUDGET | 2004 BUDGET | % CHANGE |
|---|---|---|---|
| Parks and Recreation Facilities Revenue Fund | 619,294 | 604,033 | (2.46) |
| Parks and Recreation Facilities Renewal and Extension Fund | 929,687 | 847,956 | (8.79) |
| **TOTAL - Parks and Recreation Facilities Funds** | **1,548,981** | **1,451,989** | **(6.26)** |

## PARKS AND RECREATION FACILITIES REVENUE FUND

The Parks and Recreation Facilities Revenue Fund was established in 1982 to account for the receipts and cost of the operation of proprietary Parks and Recreation facilities. At present, the only facility so operated is the Cyclorama. The Cyclorama Revenue Fund Budget is anticipated and appropriated not to exceed 99% of prior year revenues. This is done in accordance with the State Budget Law.

## PARKS AND RECREATION FACILITIES DEBT FUND

The Parks and Recreation Facilities Revenue Bond Sinking Fund accounts for the interest and principal payments for the service and retirement of debt associated with the operations of proprietary Parks and Recreation facilities. Currently, the Cyclorama is self sufficient and there is no outstanding debt.

## CAPITAL IMPROVEMENT FUND

The Parks and Recreation Facilities Renewal and Extension Fund was established in 1983 to account for the disbursement of funds received from the Parks and Recreation Facilities Revenue Fund to be used for replacements, additions, extensions and improvements at Parks Recreation facilities funded on a proprietary basis.

CITY OF ATLANTA
2004 BUDGET

# PARKS AND RECREATION FACILITIES FUNDS

| | Parks and Recreation Facilities Revenue Fund | Parks and Recreation Facilities Renewal and Extension Fund | Total |
|---|---|---|---|
| **SUMMARY OF 2004 ANTICIPATIONS** | | | |
| MAJOR ACCOUNT GROUP | | | |
| Charges for Services | 530,033 | - | **530,033** |
| Miscellaneous Revenues | 24,000 | - | **24,000** |
| **Total Anticipated Receipts** | **554,033** | - | **554,033** |
| Cash and Securities Available January 1, 2004 | 50,000 | 847,956 | **897,956** |
| **GRAND TOTAL - PARKS & RECREATION FACILITIES FUNDS** | **604,033** | **847,956** | **1,451,989** |

| | | | |
|---|---|---|---|
| **SUMMARY OF 2004 APPROPRIATIONS** | | | |
| MAJOR ACCOUNT GROUP | | | |
| Personnel Expenses | 528,643 | - | **528,643** |
| Other Operating Expenses | 74,290 | 67,610 | **141,900** |
| Loans/Adv/Invest/Losses | 100 | - | **100** |
| Internal Service Expenses | 1,000 | - | **1,000** |
| Capital Expenses | - | 53,501 | **53,501** |
| Debt Service Expenses | - | - | **-** |
| Reserve for Appropriation | - | 726,845 | **726,845** |
| **TOTAL - PARKS & RECREATION FACILITIES FUNDS** | **604,033** | **847,956** | **1,451,989** |

CITY OF ATLANTA
2004 BUDGET
2K01 - PARKS FACILITIES REVENUE FUND

## RECEIPTS AND ANTICIPATIONS

| SOURCE | | 2002 RECEIPTS | 2003 RECEIPTS | 2004 ANTICIPATIONS |
|---|---|---|---|---|
| **CHARGES FOR SERVICES:** | | | | |
| 644104 | Fees, Cyclorama Admission | 504,548 | 520,199 | 530,033 |
| **MISCELLANEOUS REVENUES:** | | | | |
| 661001 | Interest Earnings | - | 514 | - |
| 662201 | Buliding Rent | - | 17,000 | 24,000 |
| 666001 | Gain-Sale of Investments | 11 | 33 | - |
| | **Total Miscellaneous Revenues** | **11** | **17,547** | **24,000** |
| **OTHER FINANCING SOURCES:** | | | | |
| 691101 | Sale of Equipment | 3,200 | - | - |
| 692303 | Recover Direct Cost | 4,296 | - | - |
| | **Total Other Financing Sources** | **7,496** | **-** | **-** |
| **Total Receipts - Parks Facilities Revenue Fund** | | **512,055** | **537,746** | **554,033** |
| Cash and Securities Available January 1, 2004 | | | | 50,000 |
| **GRAND TOTAL - PARKS FACILITIES REVENUE FUND** | | | | **604,033** |

## EXPENDITURES AND APPROPRIATIONS SUMMARY

| DEPARTMENT | 2002 EXPENDITURES | 2003 EXPENDITURES | 2004 APPROPRIATIONS |
|---|---|---|---|
| Parks, Recreation & Cultural Affairs | 590,455 | 573,294 | 582,333 |
| Non-Departmental | 27,875 | 32,057 | 21,700 |
| **TOTAL - PARKS FACILITIES REVENUE FUND** | **618,331** | **605,351** | **604,033** |

| MAJOR ACCOUNT GROUP | 2002 EXPENDITURES | 2003 EXPENDITURES | 2004 APPROPRIATIONS |
|---|---|---|---|
| Personnel Expenses | 528,014 | 510,197 | 528,643 |
| Other Operating Expenses | 89,724 | 94,698 | 74,290 |
| Loans/Adv/Invest/Losses | 120 | 8 | 100 |
| Internal Service Expenses | 472 | 448 | 1,000 |
| **TOTAL - PARKS FACILITIES REVENUE FUND** | **618,331** | **605,351** | **604,033** |

CITY OF ATLANTA
2004 BUDGET
2K21 - PARKS FACILITIES RENEWAL AND EXTENSION FUND

## RECEIPTS AND ANTICIPATIONS

| SOURCE | | 2002 RECEIPTS | 2003 RECEIPTS | 2004 ANTICIPATIONS |
|---|---|---|---|---|
| **MISCELLANEOUS REVENUES:** | | | | |
| 661001 | Interest Earnings | 47,088 | 23,195 | - |
| 666001 | Gain-Sale of Investments | 254 | 925 | - |
| | **Total Miscellaneous Revenues** | **47,342** | **24,121** | **-** |
| **Total Receipts - Parks Facilities Renewal & Ext. Fund** | | **47,342** | **24,121** | **-** |
| Cash and Securities Available January 1, 2003 | | | | 847,956 |
| **GRAND TOTAL - PARKS FACILITIES RENEWAL & EXT. FUND** | | | | **847,956** |

## EXPENDITURES AND APPROPRIATIONS SUMMARY

| DEPARTMENT | 2002 EXPENDITURES | 2003 EXPENDITURES | 2004 APPROPRIATIONS |
|---|---|---|---|
| Parks, Recreation & Cultural Affairs | 34,788 | 36,762 | 847,956 |
| Non-Departmental | 1,336 | 1,486 | - |
| **TOTAL - PARKS FACILITIES RENEWAL & EXT. FUND** | **36,124** | **38,248** | **847,956** |

| MAJOR ACCOUNT GROUP | 2002 EXPENDITURES | 2003 EXPENDITURES | 2004 APPROPRIATIONS |
|---|---|---|---|
| Other Operating Expenses | 34,788 | 30,262 | 67,610 |
| Loans/Adv/Invest/Losses | 1,336 | 1,486 | - |
| Capital Expenses | - | 6,500 | 53,501 |
| Reserve for Appropriation | - | - | 726,845 |
| **TOTAL - PARKS FACILITIES RENEWAL & EXT. FUND** | **36,124** | **38,248** | **847,956** |

CITY OF ATLANTA
2004 BUDGET
2L22 - SOLID WASTE MANAGEMENT FACILITIES CONSTRUCTION FUND

## RECEIPTS AND ANTICIPATIONS

| SOURCE | 2002 RECEIPTS | 2003 RECEIPTS | 2004 ANTICIPATIONS |
|---|---|---|---|
| **MISCELLANEOUS REVENUES:** | | | |
| 661001 Interest Earnings | 58,288 | 30,861 | - |
| **Total Receipts - Solid Waste Management Facilities Const. Fund** | **58,288** | **30,861** | **-** |
| Cash and Securities Available January 1, 2004 | | | 3,081,175 |
| **GRAND TOTAL - SOLID WASTE MANAGEMENT FACILITIES CONST. FUND** | | | **3,081,175** |

## EXPENDITURES AND APPROPRIATIONS SUMMARY

| DEPARTMENT | 2002 EXPENDITURES | 2003 EXPENDITURES | 2004 APPROPRIATIONS |
|---|---|---|---|
| Finance | 8,696 | 2,454 | 28,432 |
| Public Works | 299,563 | 69,114 | 693,847 |
| Non-Departmental | - | - | 2,358,896 |
| **TOTAL - SOLID WASTE MANAGEMENT FACILITIES CONST. FUND** | **308,258** | **71,568** | **3,081,175** |

| MAJOR ACCOUNT GROUP | 2002 EXPENDITURES | 2003 EXPENDITURES | 2004 APPROPRIATIONS |
|---|---|---|---|
| Other Operating Expenses | 308,258 | 71,568 | 722,279 |
| Reserve for Appropriation | - | - | 2,358,896 |
| **TOTAL - SOLID WASTE MANAGEMENT FACILITIES CONST. FUND** | **308,258** | **71,568** | **3,081,175** |

CITY OF ATLANTA
2004 BUDGET
2M01 - INTERNAL SERVICE FUND

The Internal Service Fund is supported by charges to city departments using vehicle maintenance and data processing services. The Non-Departmental category consists of a fund-wide reserve.

| SERVICES PROVIDED | 2003 BUDGET | 2004 BUDGET | % CHANGE |
|---|---|---|---|
| Automotive Services (Bureau of Motor Transport Services) | 18,209,846 | 20,235,030 | 11.12 |
| Data Processing (Department of Information Technology) | 10,118,163 | 12,868,163 | 27.18 |
| Non-Departmental | 33,554 | 30,449 | (9.26) |
| Finance | 52,400 | 55,505 | 5.93 |
| **TOTAL - INTERNAL SERVICE FUND** | **28,413,964** | **33,189,147** | **16.81** |

## RECEIPTS AND ANTICIPATIONS

| SOURCE | | 2002 RECEIPTS | 2003 RECEIPTS | 2004 ANTICIPATIONS |
|---|---|---|---|---|
| **CHARGES FOR SERVICES:** | | | | |
| 641403 | Junk | 50,395 | 7,662 | - |
| 647101 | Motor Equipment, PM/Repairs | 16,630,010 | 16,636,966 | 15,439,979 |
| 647102 | Motor Equipment, Fuel | 3,030,100 | 4,262,823 | 3,412,996 |
| 647103 | Motor Equipment, Lease | 73,626 | 1,546,950 | - |
| 647301 | Data Processing Services | 7,157,883 | 11,294,758 | 9,560,988 |
| | **Total Charges for Services** | **26,942,014** | **33,749,159** | **28,413,963** |
| **MISCELLANEOUS REVENUES:** | | | | |
| 661001 | Interest Earnings | 42,300 | 6,447 | - |
| 666001 | Gain-Sale of Investments | 253 | 2,783 | - |
| 669101 | Recover Erroneous Payment | 2,912 | 23 | - |
| | **Total Miscellaneous Revenues** | **45,465** | **9,252** | **-** |
| **OTHER FINANCING SOURCES:** | | | | |
| 691101 | Sale of Equipment | 23,625 | - | - |
| 692203 | Indirect Cost, Prior Year | 76,418 | - | - |
| 692303 | Recover Direct Cost | 104,647 | - | - |
| | **Total Other Financing Sources** | **204,690** | **-** | **-** |
| **Total Receipts - Internal Service Fund** | | **27,192,168** | **33,758,411** | **28,413,963** |
| Investment in Cash Pool | | | | 4,775,184 |
| **GRAND TOTAL - INTERNAL SERVICE FUND** | | | | **33,189,147** |

CITY OF ATLANTA
2004 BUDGET
2M01 - INTERNAL SERVICE FUND

## EXPENDITURES AND APPROPRIATIONS SUMMARY

| DEPARTMENT | 2002 EXPENDITURES | 2003 EXPENDITURES | 2004 APPROPRIATIONS |
|---|---|---|---|
| Chief Operating Officer and Reporting Offices | - | 22,927,360 | 20,235,030 |
| Information Technology | - | 9,807,144 | 12,868,163 |
| Administrative Services | 28,345,118 | - | - |
| Finance | 35,235 | 2,160 | 55,505 |
| Non-Departmental | 121,387 | 29,783 | 30,449 |
| **TOTAL - INTERNAL SERVICE FUND** | **28,501,740** | **32,766,447** | **33,189,147** |

| MAJOR ACCOUNT GROUP | 2002 EXPENDITURES | 2003 EXPENDITURES | 2004 APPROPRIATIONS |
|---|---|---|---|
| Personnel Expenses | 14,689,155 | 14,729,433 | 16,289,907 |
| Other Operating Expenses | 10,721,201 | 13,638,752 | 13,236,039 |
| Loans/Adv/Invest/Losses | 1,544 | 3,421 | - |
| Internal Service Expenses | 2,907,719 | 4,367,431 | 2,238,408 |
| Intergovernmental/Interfund Expenses | 9,709 | 9,709 | - |
| Capital Expenses | 172,412 | 17,700 | 1,284,132 |
| Reserve for Appropriation | - | - | 140,661 |
| **TOTAL - INTERNAL SERVICE FUND** | **28,501,740** | **32,766,447** | **33,189,147** |

CITY OF ATLANTA
2004 BUDGET
2N01 - UNDERGROUND ATLANTA FACILITIES REVENUE FUND

This Fund was created by ordinance adopted October 2, 1989, to account for operations of Underground Atlanta activities. All revenues and expenditures applicable to this operation are recorded in this Fund.

| REVENUES | 2003 ACTUAL | 2004 ESTIMATED |
|---|---|---|
| Rental Fees | 2,514,854 | 2,350,000 |
| Other Income | 6,706,516 | 6,468,913 |
| Cash & Securities | - | 333,325 |
| **TOTAL** | **9,221,371** | **9,152,238** |

| EXPENDITURES | 2003 ACTUAL | 2004 ESTIMATED |
|---|---|---|
| Parking Expenses | - | 1,396,389 |
| Commercial Facilities | 9,499,296 | 7,755,849 |
| Invest/Losses | - | - |
| **TOTAL** | **9,499,296** | **9,152,238** |

## RECEIPTS AND ANTICIPATIONS

| SOURCE | | 2002 RECEIPTS | 2003 RECEIPTS | 2004 ANTICIPATIONS |
|---|---|---|---|---|
| **MISCELLANEOUS REVENUES:** | | | | |
| 661001 | Interest Earnings | - | 1,250 | - |
| 662201 | Building Rentals, General | 2,094,086 | 2,514,854 | 2,350,000 |
| 666001 | Gain-Sale of Investments | 863 | 2,815 | - |
| | **Total Miscellaneous Revenues** | **2,094,950** | **2,518,919** | **2,350,000** |
| **OTHER FINANCING SOURCES:** | | | | |
| 692403 | Oper Trans FM Fund 1A01 | 7,652,326 | 6,702,452 | 6,468,913 |
| | **Total Other Financing Sources** | **7,652,326** | **6,702,452** | **6,468,913** |
| **Total Receipts - Underground Atlanta Facilities Revenue Fund** | | **9,747,276** | **9,221,371** | **8,818,913** |
| Due From (To) | | | | 333,325 |
| **GRAND TOTAL - UNDERGROUND ATLANTA FACILITIES REVENUE FUND** | | | | **9,152,238** |

CITY OF ATLANTA
2004 BUDGET
2P01 - SOLID WASTE SERVICES REVENUE FUND

## RECEIPTS AND ANTICIPATIONS

| SOURCE | | 2002 RECEIPTS | 2003 RECEIPTS | 2004 ANTICIPATIONS |
|---|---|---|---|---|
| **TAXES:** | | | | |
| 614101 | Taxes, Interest on | 12,600 | 13,512 | 12,971 |
| 614201 | Taxes, Penalties on | 87,836 | 117,705 | 112,996 |
| | **Total Taxes** | **100,437** | **131,216** | **125,967** |
| **CHARGES FOR SERVICES:** | | | | |
| 641101 | Fees & Charges, Court Cost | | 1,410 | |
| 641103 | Fees, Returned Checks | 8,497 | 4,059 | - |
| 641403 | Junk | 23 | - | - |
| 643301 | Solid Waste Services, Current | 26,590,449 | 34,126,437 | 37,151,272 |
| 643302 | Solid Waste Services, Prior | 5,892,401 | 4,361,006 | 3,954,396 |
| 643304 | Solid Waste Services Surcharge Res | 3,849 | 10,683 | - |
| 643305 | Incinerator/Landfill Disp | 565 | 360 | - |
| | **Total Charges for Services** | **32,495,785** | **38,503,956** | **41,105,668** |
| **MISCELLANEOUS REVENUES:** | | | | |
| 661001 | Interest Earnings | - | 12,037 | 11,555 |
| 666001 | Gain-Sale of Investments | 14,084 | 29,947 | - |
| 669101 | Recover Erroneous Payment | 5,693 | 824 | - |
| | **Total Miscellaneous Revenues** | **19,777** | **42,807** | **11,555** |
| **OTHER FINANCING SOURCES:** | | | | |
| 691103 | Compensation for Loss - Fixed Asset | 4,722 | 1,562 | - |
| 692202 | Recover Indirect Costs | - | 251,344 | - |
| 692203 | Indirect Costs, Prior year | - | 117,588 | |
| 692403 | Oper Trans FM Fund 1A01 | 661,531 | 406,743 | 390,473 |
| 692407 | Oper Trans FM Fund 2M01 | 9,709 | 9,709 | 9,321 |
| 692408 | Oper Trans FM Fund 2J01 | 3,124,429 | 604,743 | 580,553 |
| 692410 | Oper Trans FM Fund 2H01 | 29,589 | 4,738 | 4,548 |
| 692423 | Oper Trans FM Fund 2J21 | 94,739 | - | - |
| 692426 | Oper Trans FM Fund 1B05 | 7,688 | 7,688 | 7,380 |
| 692427 | Oper Trans FM Fund 1B06 | 30,912 | - | - |
| 692429 | Oper Trans FM Fund 2R01 | - | 7,849 | 7,535 |
| 692430 | Oper Trans FM Fund 2P01 | - | 91 | - |
| | **Total Other Financing Sources** | **3,963,319** | **1,412,055** | **999,810** |
| **Total Receipts - Solid Waste Services Revenue Fund** | | **36,579,317** | **40,090,034** | **42,243,000** |
| Cash and Securities Available January 1, 2004 | | | | - |
| Due From (To) | | | | (1,119,558) |
| **GRAND TOTAL - SOLID WASTE SERVICES REVENUE FUND** | | | | **41,123,442** |

CITY OF ATLANTA
2004 BUDGET
2P01 - SOLID WASTE SERVICES REVENUE FUND

## EXPENDITURES AND APPROPRIATIONS SUMMARY

| DEPARTMENT | 2002 EXPENDITURES | 2003 EXPENDITURES | 2004 APPROPRIATIONS |
|---|---|---|---|
| Finance | 1,217,487 | 1,119,182 | 537,724 |
| Public Works | 36,816,408 | 37,090,132 | 33,815,272 |
| Non-Departmental | 3,826,667 | 5,183,334 | 6,703,867 |
| Human Resources | 23,096 | 40,145 | 66,579 |
| **TOTAL - SOLID WASTE SERVICES REVENUE FUND** | **41,883,659** | **43,432,793** | **41,123,442** |

| MAJOR ACCOUNT GROUP | 2002 EXPENDITURES | 2003 EXPENDITURES | 2004 APPROPRIATIONS |
|---|---|---|---|
| Personnel Expenses | 16,929,538 | 17,100,969 | 13,842,733 |
| Other Operating Expenses | 11,496,171 | 11,828,782 | 12,148,308 |
| Loans/Adv/Invest/Losses | 46,073 | 61,675 | - |
| Internal Service Expenses | 9,593,884 | 10,395,188 | 8,785,051 |
| Intergovt/Interfund Exp | - | 699,210 | - |
| Capital Expenses | 1,670,763 | 1,200,000 | 4,200,000 |
| Debt Service Expenses | 2,147,230 | 2,146,970 | 2,147,350 |
| **TOTAL - SOLID WASTE SERVICES REVENUE FUND** | **41,883,659** | **43,432,793** | **41,123,442** |

CITY OF ATLANTA
2004 BUDGET
2R01 - CIVIC CENTER REVENUE FUND

## RECEIPTS AND ANTICIPATIONS

| SOURCE | | 2002 RECEIPTS | 2003 RECEIPTS | 2004 ANTICIPATIONS |
|---|---|---|---|---|
| **CHARGES FOR SERVICES:** | | | | |
| 644107 | Fees, Civic Center | 202,611 | 280,532 | 186,600 |
| **MISCELLANEOUS REVENUES:** | | | | |
| 661001 | Interest Earnings | 4,500 | 5,251 | 1,500 |
| 662101 | Land Rentals, General | 531,199 | 585,622 | 585,210 |
| 662201 | Bldg Rentals, General | 574,208 | 634,339 | 593,910 |
| 662311 | Food, Drink & Notions | 59,807 | 36,244 | 39,000 |
| 666001 | Gain-Sale of Investments | 13 | 121 | - |
| 669106 | Recover on Pur/Dir Exp | 21,051 | 1,395 | 2,000 |
| 692430 | Oper Trans Fm Fund 2P01 | - | 15,537 | - |
| 692203 | Prior Yr Indirect Cost | - | 43,144 | - |
| | **Total Miscellaneous Revenues** | **1,190,777** | **1,321,654** | **1,221,620** |
| **Total Receipts - Civic Center Revenue Fund** | | **1,393,389** | **1,602,185** | **1,408,220** |
| **GRAND TOTAL - CIVIC CENTER REVENUE FUND** | | | | **1,408,220** |

## EXPENDITURES AND APPROPRIATIONS SUMMARY

| DEPARTMENT | 2002 EXPENDITURES | 2003 EXPENDITURES | 2004 APPROPRIATIONS |
|---|---|---|---|
| Parks, Recreation & Cultural Affairs | 1,590,494 | 1,350,020 | 1,406,520 |
| Non-Departmental | 1,717 | 527 | 1,700 |
| **TOTAL - CIVIC CENTER REVENUE FUND** | **1,592,210** | **1,350,547** | **1,408,220** |

| MAJOR ACCOUNT GROUP | 2002 EXPENDITURES | 2003 EXPENDITURES | 2004 APPROPRIATIONS |
|---|---|---|---|
| Personnel Expenses | 669,854 | 684,361 | 723,196 |
| Other Operating Expenses | 628,298 | 640,960 | 650,723 |
| Loans/Adv/Invest/Losses | 515 | 416 | 500 |
| Internal Service Expenses | 201,307 | 16,869 | 10,600 |
| Intergov't/Interfund Expense | - | 7,940 | - |
| Capital Expenses | 92,235 | - | 23,201 |
| **TOTAL - CIVIC CENTER REVENUE FUND** | **1,592,210** | **1,350,547** | **1,408,220** |

CITY OF ATLANTA
2004 BUDGET
2R21 - CIVIC CENTER RENEWAL EXTENSION FUND

## RECEIPTS AND ANTICIPATIONS

| SOURCE | 2002 RECEIPTS | 2003 RECEIPTS | 2004 ANTICIPATIONS |
|---|---|---|---|
| Cash and Securities Available January 1, 2004 | - | - | 236,209 |
| GRAND TOTAL - CIVIC CENTER REVENUE FUND | | | 236,209 |

## EXPENDITURES AND APPROPRIATIONS SUMMARY

| DEPARTMENT | 2002 EXPENDITURES | 2003 EXPENDITURES | 2004 APPROPRIATIONS |
|---|---|---|---|
| Civic Center Renewal & Extension | - | 62,246 | - |
| Non-Departmental | - | 41 | 236,209 |
| TOTAL - CIVIC CENTER RENEWAL & EXTENSION FUND | - | 62,286 | 236,209 |

| MAJOR ACCOUNT GROUP | 2002 EXPENDITURES | 2003 EXPENDITURES | 2004 APPROPRIATIONS |
|---|---|---|---|
| Other Operating Expenses | - | 62,246 | 3,042 |
| Loans/Adv/Invest/Losses | - | 41 | 1,836 |
| Reserve for Appropriations | - | - | 231,330 |
| TOTAL - CIVIC CENTER RENEWAL & EXTENSION FUND | - | 62,286 | 236,209 |

## 2004 FIDUCIARY FUNDS BUDGET

The Fiduciary Funds group is one of the three fund groups in the City's budget and accounts for assets held by the City in a trustee capacity or as an agent for individuals or organizations. Additionally, these funds account for the proceeds of certain intergovernmental grants and contributions from various private individuals and organizations.

Generally, only the balance of funds owed at the end of the previous year are appropriated in the current year as the initial adopted budget.

The Trust Fund currently contains a cash and securities balance of over $34.9 million. These funds are earmarked for various one-time projects.

| FIDUCIARY FUNDS | 2003 BUDGET | 2004 BUDGET | TOTAL INC/(DEC) | % CHANGE |
|---|---|---|---|---|
| Agency Fund | 7,625,641 | 11,489,483 | 3,863,842 | 50.67 |
| Trust Fund | 37,384,546 | 39,657,817 | 2,273,271 | 6.08 |
| Rental Rehabilitation Trust Fund | 226,840 | 226,840 | - | 0.00 |
| Home Investment Trust Fund | 7,589,540 | 7,990,145 | 400,605 | 5.28 |
| Sec. 108 Loan Trust Fund | 5,927,381 | 5,777,446 | (149,935) | (2.53) |
| **GRAND TOTAL - FIDUCIARY FUNDS** | **58,753,948** | **65,141,731** | **6,387,783** | **10.87** |

CITY OF ATLANTA
2004 BUDGET
3P01 - AGENCY FUND

## RECEIPTS AND ANTICIPATIONS

| SOURCE | | 2002 RECEIPTS | 2003 RECEIPTS | 2004 ANTICIPATIONS |
|---|---|---|---|---|
| **TAXES:** | | | | |
| 611101 | Taxes, Current Property | 7,198,649 | 7,976,502 | - |
| 61103 | Taxes, Real Estate Trans. | - | 2,406,174 | - |
| 611201 | Taxes, Prior Year Property | 8,004,001 | 3,389,924 | - |
| 612101 | Taxes, State Sales | 80,381 | 74,002 | 34,526 |
| 613501 | Taxes, Rental Car | 674,923 | 791,373 | - |
| | **Total Taxes** | **15,957,954** | **14,637,975** | **34,526** |
| **CHARGES FOR SERVICES:** | | | | |
| 643302 | Sanitary Services | 637 | 817,553 | - |
| 645106 | WPC Charges, Water Meter Deposits | - | - | 218,723 |
| 645211 | Wastewater Charges, Sewers | 25,698,722 | 25,728,354 | - |
| | **Total Charges for Services** | **25,699,359** | **26,545,907** | **218,723** |
| **FINES AND FORFEITS:** | | | | |
| 651101 | Traffic & Parking Fines | 1,688,337 | 1,622,520 | - |
| 651106 | Special Drug Annuity | - | 3,377 | - |
| 651201 | General Fines | 162,217 | 145,055 | 364 |
| 651303 | State Tollway Authority | 27 | - | - |
| 652103 | Bonds Forfeited/Collected | 1,990,571 | 1,967,134 | - |
| 652106 | Vict/Wit Penalty on Fine (ST) | 4,355 | 7,790 | - |
| 652110 | DUI, Penalty On Fine | 12,382 | 7,035 | - |
| 652111 | Vict/Wit Penalty on Fine (CO) | 32,740 | - | - |
| | **Total Fines and Forfeits** | **3,890,627** | **3,752,911** | **364** |
| **MISCELLANEOUS REVENUES:** | | | | |
| 661001 | Interest Earnings | 1,110,303 | 271,754 | - |
| 663401 | Redemption of Marshall Deeds | - | - | 65,406 |
| 666001 | Gain-Sale of Investments | 6,861 | 10,188 | - |
| 669101 | Recover Erroneous Payments | 1,237 | 5,873 | 22,405 |
| | **Total Miscellaneous Revenues** | **1,118,400** | **287,814** | **87,812** |
| **OTHER FINANCING SOURCES:** | | | | |
| 691104 | Buyer's Premium | 127,506 | 90,572 | - |
| 692301 | Recover Pension Administrative Costs | 734,622 | 555,687 | 37,426 |
| 692303 | Recover Direct Cost | 3,706 | - | - |
| 692403 | Oper Trans FM Fund 1A01 | 41,000,000 | - | - |
| 695101 | Proceeds, Tax Anti. Notes | 72,000,000 | - | - |
| | **Total Other Financing Sources** | **113,865,834** | **646,259** | **37,426** |
| **Total Receipts - Agency Fund** | | **160,532,175** | **45,870,866** | **378,852** |
| Cash and Securities Available January 1, 2004 | | | | 11,110,631 |
| **GRAND TOTAL - AGENCY FUND** | | | | **11,489,483** |

CITY OF ATLANTA
2004 BUDGET
3P01 - AGENCY FUND

## EXPENDITURES AND APPROPRIATIONS SUMMARY

| DEPARTMENT | 2002 EXPENDITURES | 2003 EXPENDITURES | 2004 APPROPRIATIONS |
|---|---|---|---|
| Law | - | - | 18,531 |
| Corrections | - | - | 253 |
| Finance | 15,991,246 | 15,546,416 | 230,872 |
| Procurement | - | - | 87,439 |
| Parks, Recreation & Cultural Affairs | 63,498 | 67,954 | 47,238 |
| Watershed Management | 24,969,095 | 22,966,439 | 8,284,992 |
| Judicial Agencies | 3,830,321 | 2,522,023 | 2,474,346 |
| Non-Departmental | 115,034,240 | 823,854 | 23,682 |
| Human Resources | 70,967 | 116,557 | 13 |
| Police Services | 27,305 | 27,309 | 59,963 |
| Planning & Community Development | - | - | 262,154 |
| **TOTAL - AGENCY FUND** | **159,986,671** | **42,070,552** | **11,489,483** |

| MAJOR ACCOUNT GROUP | 2002 EXPENDITURES | 2003 EXPENDITURES | 2004 APPROPRIATIONS |
|---|---|---|---|
| Personnel Expenses | 806,348 | 758,484 | 2,490 |
| Other Operating Expenses | 2,418,429 | 2,970,973 | 1,782,878 |
| Loans/Adv/Invest/Losses | 32,675 | 17,472 | - |
| Intergovernmental/Interfund Expenses | 83,980,119 | 38,323,223 | 9,501,251 |
| Capital Expense | - | 400 | - |
| Debt Service Expenses | 72,749,100 | - | - |
| Reserve for Appropriation | - | - | 202,863 |
| **TOTAL - AGENCY FUND** | **159,986,671** | **42,070,552** | **11,489,483** |

CITY OF ATLANTA
2004 BUDGET
3P02 - TRUST FUND

## RECEIPTS AND ANTICIPATIONS

| SOURCE | | 2001 RECEIPTS | 2002 RECEIPTS | 2003 ANTICIPATIONS |
|---|---|---|---|---|
| **INTERGOVERNMENTAL REVENUE:** | | | | |
| 631101 | Federal Grants/Entitlements | | | |
| | *USDL, Job Training Partnership Act* | | | |
| | 99-9-3507-98-094(89) | - | - | 49,655 |
| | F-3946-2-00-80-60 | - | - | 53,259 |
| | F-4044-3-00-80-60 | | - | 101,183 |
| | GA DOL, JTPA 10-86-13-1-1-14(86) | - | - | 90,381 |
| | Sub Total | - | - | 294,478 |
| 632101 | State Grants/Entitlements | | | |
| | USDL, JTPA, 99-9-3507-98-094(90) | | - | 802 |
| | *GA DOL, Job Training Partnership Act* | | | |
| | 10-87-10-1-1-14(87) | - | - | 165,806 |
| | 30-87-00-1-1-14(87) | - | - | 87,793 |
| | 20-P7-00-1-1-14 | - | - | 758 |
| | 10-88-10-1-1-14(88) | - | - | 54,012 |
| | 10-88-16-1-1-14(88) | - | - | 169 |
| | 30-88-00-1-1-14(88) | - | - | 39,344 |
| | 20-C9-00-1-1-14(88) | - | - | 49,242 |
| | 10-89-10-1-1-14(89) | - | - | 324,813 |
| | 10-89-13-1-1-14(89) | - | - | 60,241 |
| | 30-89-00-1-1-14(89) | - | - | 38,139 |
| | 70-89-11-1-1-14(90) | - | - | 206 |
| | 10-90-10-1-1-14(90) | - | - | 33,173 |
| | 10-90-13-1-1-14(90) | - | - | 101,754 |
| | 30-90-00-1-1-14(90) | - | - | 22,744 |
| | 20-C1-00-1-1-14(90) | - | - | 57,188 |
| | 30-91-00-1-1-14(91) | - | - | 30,857 |
| | 10-91-00-1-1-14(91) | - | - | 543,773 |
| | 10-91-03-1-1-14(91) | - | - | 273,052 |
| | 10-92-00-1-1-14(92) | - | - | 423,464 |
| | 30-92-00-1-1-14(92) | - | - | 101,547 |
| | 20-C3-00-1-14(92) | - | - | 65,273 |
| | 30-93-00-1-1-14(93) | - | - | 5,389 |
| | 10-93-99-1-1-14(93) | - | - | 1,398 |
| | 20-C4-00-1-1-14(93) | - | - | 38,992 |
| | 40-93-00-1-1-14 | - | - | 107,314 |
| | 10-94-00-1-1-14(94) - Title 11A | - | - | 2,126 |
| | 25-94-00-1-1-14(94) | - | - | 28,258 |
| | 20-C6-1-1(95) - Title 11B | - | - | 467,579 |
| | 15-96-00-1-1-14(96) | - | - | 198,416 |
| | 25-96-00-1-1-14(96) | - | - | 33,982 |
| | *GA DOL, Job Training Partnership Act* | | | |
| | 10-98-00-1-1-14(98) | - | - | 174,484 |
| | 14-98-14-51-717(98) | - | - | 20,753 |
| | 10-99-00-1-1-14 | - | - | 453,761 |
| | State of GA Dept. of Tech. & Adult Ed. 36-423-1 | - | - | 9,417 |
| | Sub Total | - | - | 4,016,019 |

## RECEIPTS AND ANTICIPATIONS

| SOURCE | | 2001 RECEIPTS | 2002 RECEIPTS | 2003 ANTICIPATIONS |
|---|---|---|---|---|
| **INTERGOVERNMENTAL REVENUE: (Continued)** | | | | |
| 633101 | Local Grants/Entitlements | | | |
| | GA DOL, JTPA Y95-PL-GA-0037 | - | - | 45,867 |
| | '96 EXPO, Inc. (1/1/94-12/31/96) | - | - | 51,717 |
| | *Atlanta Regional Commission* | | | |
| | JT9517 (7/1/94-6/30/95) | - | - | 6,580 |
| | AGJT408 (7/1/94-6/30/95) | - | - | 48,753 |
| | JT9612 | 750 | 2,600 | 28,207 |
| | Media One, Inc Franchise Agree. Amend. | - | - | - |
| | Sub Total | 750 | 2,600 | 181,124 |
| 633201 | Local Share Revenue | 150,012 | 150,012 | - |
| | **Total Intergovernmental Revenue** | **150,762** | **152,612** | **4,491,622** |
| **CHARGES FOR SERVICES:** | | | | |
| 641405 | Sale of Novelties, Private Contributors, Various Years | 3,959 | 882 | - |
| 642107 | E911 Wireless Rest Reserve | 1,099,077 | 1,064,208 | - |
| 642203 | Fire Education Fee | 25,943 | 8,550 | - |
| 643305 | Incinerator/Landfill Disp. | 45,862 | 138,639 | - |
| 644101 | Fees, Golf | 201,048 | 141,324 | - |
| 644103 | Fees, Tennis | 445,802 | 457,134 | - |
| 644105 | Fees, Rec. Activity, Private Contributors, Various Yrs. | 187,950 | 219,524 | - |
| 644106 | Fees, Burial | 7,045 | 12,150 | - |
| 644107 | Fees, Civic Center | 202,611 | - | 10,029 |
| 644108 | Fees, Chastain PK Amphitheater | 218,284 | 361,561 | - |
| 644109 | Fees, Grant Park Parking | - | 300 | - |
| 644110 | Fees, Festival Monitoring | - | 21,685 | - |
| 647403 | Fees, City-Wide Training | 2,805 | 96,400 | - |
| | **Total Charges for Services** | **2,440,387** | **2,522,358** | **10,029** |
| **FINES AND FORFEITS:** | | | | |
| 652101 | Unclaimed Money, Prisoner | 2,233,706 | 1,443,750 | - |
| 652106 | Victim Witness, Pen-On-Fine | 282,195 | 304,562 | - |
| 652107 | Victim Witness, Bond-Forfeit | - | - | 69 |
| 652108 | Jail Fund, Pen-On-Fine | 1,630,097 | - | 1 |
| 652109 | Jail Fund, Bond-Forfeit | - | - | 27,680 |
| 652110 | DUI-Penalty-On-Fine | 17,067 | 10,850 | - |
| 652111 | Vict/Wit Pen On Fine (CO) | 451,327 | 413,504 | - |
| | **Total Fines and Forfeits** | **4,614,393** | **2,172,667** | **27,750** |

# RECEIPTS AND ANTICIPATIONS

| SOURCE | | 2001 RECEIPTS | 2002 RECEIPTS | 2003 ANTICIPATIONS |
|---|---|---|---|---|
| **MISCELLANEOUS REVENUES:** | | | | |
| 661001 | Interest Earnings | | | |
| | Non-Sponsored Revenues | 753,485 | 572,671 | - |
| | USDHUD, CPD, UDAG 1995 Repayments | - | - | 27,880 |
| | USDHUD, CPD, UDAG 1998 Repayments | 3,242 | 8,369 | - |
| | Private Contributors, Various Years | 5,068 | 3,134 | - |
| | Private Contributors, Hugh T. Inman | 8,882 | 9,595 | - |
| | Media One, Inc Franchise Agree. Amend. | 92,888 | 5,258 | - |
| | Sub-Total | 863,566 | 599,027 | 27,880 |
| 661002 | Principal Repayments | | | |
| | USDHUD, CPD, UDAG 1998 Repayments | 8,298 | 21,812 | - |
| | Sub-Total | 8,298 | 21,812 | - |
| 661007 | Vending Machine Proceeds | | | |
| | Non-Sponsored Revenues | 12,505 | 11,313 | - |
| | Sub-Total | 12,505 | 11,313 | - |
| 661008 | Banner Deposits | | | |
| | Non-Sponsored Revenues | 6,000 | 12,100 | - |
| | Sub-Total | 6,000 | 12,100 | - |
| 662101 | Land Rentals, General | | | |
| | Parkside at Piedmont, Memo of Understanding - 5/15/87 | 40,000 | 39,999 | - |
| | Sub-Total | 40,000 | 39,999 | - |
| 662311 | Food, Drink & Notions | 14,419 | 10,468 | - |
| 662391 | Concessions, Other | | | |
| | Non-Sponsored Revenues | - | - | 30,000 |
| | Private Contributors, Various Years | 1,256 | 7,000 | - |
| | Sub-Total | 1,256 | 7,000 | 30,000 |
| 664101 | Private Contributions & Donations | | | |
| | Non-Sponsored Revenues | 219,883 | 148,932 | - |
| | Private Contributors, Various Years | 3,980,115 | 2,802,746 | 22,675 |
| | Nike Inc. - Coan Park/Youth Activities Agreement | - | - | 77,000 |
| | Adidas, Inc. - Summer Program Agreement | - | - | 15,000 |
| | Media One, Inc Franchise Agree. Amend. | 27,100 | 20,500 | - |
| | Sub Total | 4,227,099 | 2,972,178 | 114,675 |
| 666001 | Gain-Sale of Investments | | | |
| | Non-Sponsored Revenues | 4,238 | 12,365 | - |
| | Sub Total | 4,238 | 12,365 | - |
| 669101 | Recover Erroneous Payment | | | |
| | Non-Sponsored Revenues | 37 | - | - |
| | *USDHUD, CPD, UDAG* | | | |
| | 1996 Repayments | - | - | 83 |
| | USDL, JTPA Non-Administrative | | | |
| | 10-97-00-1-1-14(97) | - | - | 2,852 |
| | Private Contributions, Various Years | 1,427 | - | - |
| | Media One, Inc Franchise Agree. Amend. | 360 | 1,104 | - |
| | Sub Total | 1,824 | 1,104 | 2,935 |

## RECEIPTS AND ANTICIPATIONS

| SOURCE | | 2001 RECEIPTS | 2002 RECEIPTS | 2003 ANTICIPATIONS |
|---|---|---|---|---|
| **MISCELLANEOUS REVENUES: (Continued)** | | | | |
| 669102 | Recover Train/Travel Cost | | | |
| | Private Contributions, Various Years | 1,868 | 218 | - |
| | Sub Total | 1,868 | 218 | - |
| | **Total Miscellaneous Revenues** | **5,181,073** | **3,687,584** | **175,489** |
| **OTHER FINANCING SOURCES:** | | | | |
| 691102 | Sale of Land & Structures | | | |
| | Non-Sponsored Revenues | 798,835 | 285,510 | 9,500 |
| | Sub Total | 798,835 | 285,510 | 9,500 |
| 692303 | Recover Direct Cost | | | |
| | Non-Sponsored Revenues | 5,189,711 | 565,794 | - |
| | Sub Total | 5,189,711 | 565,794 | - |
| 692403 | Oper Trans FM Fund 1A01 | | | |
| | Non-Sponsored Revenues | 75,000 | - | - |
| | Sub Total | 75,000 | - | - |
| 694003 | Escrow Deposit | | | |
| | Non-Sponsored Revenues | 10,000 | - | - |
| 694008 | Proceeds from Inmates | | | |
| | Non-Sponsored Revenues | 711,165 | 594,495 | - |
| 694009 | Greenway Deposit | 3,000,000 | 3,000,000 | - |
| | **Total Other Financing Sources** | **9,784,711** | **4,445,799** | **9,500** |
| **Total Receipts - Trust Fund** | | **22,171,327** | **12,981,020** | **4,714,389** |
| Cash and Securities Available January 1, 2004 | | | | 34,943,428 |
| **GRAND TOTAL - TRUST FUND** | | | | **39,657,817** |

CITY OF ATLANTA
2004 BUDGET
3P02 - TRUST FUND

## EXPENDITURES AND APPROPRIATIONS SUMMARY

| DEPARTMENT | 2002 EXPENDITURES | 2003 EXPENDITURES | 2004 APPROPRIATIONS |
|---|---|---|---|
| City Council | - | 1,500 | 7,352 |
| Office of Mayor | 1,398,705 | 441,004 | 56,563 |
| Chief of Staff and Reporting Offices | 2,323,700 | 1,541,992 | 1,377,293 |
| Chief Operating Officer and Reporting Offices | - | 1,639,523 | 1,528,146 |
| Administrative Services | - | - | 2,500 |
| Law | - | - | 22,326 |
| Corrections | 3,035,105 | 724,105 | 291,548 |
| Finance | 182,752 | 186,257 | 6,395,115 |
| Public Works | 404,889 | 34,971 | 2,942,368 |
| Parks, Recreation & Cultural Affairs | 2,148,189 | 2,052,111 | 4,676,489 |
| Watershed Management | 22,257 | 64,455 | 40,538 |
| Judicial Agencies | 39,828 | 236,513 | 2,524,036 |
| Non-Departmental | 3,046,478 | 2,643,221 | 8,974,833 |
| Human Resources | 4,458 | 8,910 | 99,421 |
| Fire Services | 31,257 | 21,851 | 135,588 |
| Police Services | 527,197 | 740,391 | 3,636,540 |
| Planning & Community Development | 320,586 | 369,528 | 6,947,161 |
| **TOTAL - TRUST FUND** | **13,485,401** | **10,706,332** | **39,657,817** |

| MAJOR ACCOUNT GROUP | 2002 EXPENDITURES | 2003 EXPENDITURES | 2004 APPROPRIATIONS |
|---|---|---|---|
| Personnel Expenses | 3,560,227 | 1,701,021 | 1,062,263 |
| Other Operating Expenses | 5,683,854 | 4,557,583 | 19,455,741 |
| Loans/Adv/Invest/Losses | 20,744 | 19,902 | - |
| Internal Service Expenses | 1,845 | 1,136 | 53,450 |
| Intergovernmental/Interfund Expenses | 337,378 | 557,896 | 2,058,435 |
| Capital Expenses | 3,881,354 | 3,868,796 | 12,894,986 |
| Reserve for Appropriation | - | - | 4,132,942 |
| **TOTAL - TRUST FUND** | **13,485,401** | **10,706,332** | **39,657,817** |

CITY OF ATLANTA
2004 BUDGET
3P04 - RENTAL REHABILITATION TRUST FUND

## RECEIPTS AND ANTICIPATIONS

| SOURCE | 2002 RECEIPTS | 2003 RECEIPTS | 2004 ANTICIPATIONS |
|---|---|---|---|
| **INTERGOVERNMENTAL REVENUE:** | | | |
| 631101 Federal Grants/Entitlements | | | |
| *U.S. HUD, Com Plng/Dev, Rental Rehab Program* | | | |
| R-89-MC-13-0202 | - | - | 102,898 |
| R-91-MC-13-0202 | - | - | 37,102 |
| Sub Total | - | - | 140,000 |
| **Total Intergovernmental Revenue** | - | - | **140,000** |
| **CHARGES FOR SERVICES:** | | | |
| 641104 Fees, Loan Application | - | - | 10 |
| **Total Receipts - Rental Rehabilitation Trust Fund** | - | - | **140,010** |
| Cash and Securities Available January 1, 2004 | | | 86,830 |
| **GRAND TOTAL - RENTAL REHABILITATION TRUST FUND** | | | **226,840** |

## EXPENDITURES AND APPROPRIATIONS SUMMARY

| DEPARTMENT | 2002 EXPENDITURES | 2003 EXPENDITURES | 2004 APPROPRIATIONS |
|---|---|---|---|
| Planning & Community Development | - | - | 226,840 |
| **TOTAL - RENTAL REHABILITATION TRUST FUND** | - | - | **226,840** |

| MAJOR ACCOUNT GROUP | 2002 EXPENDITURES | 2003 EXPENDITURES | 2004 APPROPRIATIONS |
|---|---|---|---|
| Personnel Expenses | - | - | 2,922 |
| Other Operating Expenses | - | - | 178,015 |
| Capital Expenses | - | - | 241 |
| Reserve for Appropriation | - | - | 45,661 |
| **TOTAL - RENTAL REHABILITATION TRUST FUND** | - | - | **226,840** |

CITY OF ATLANTA
2004 BUDGET
3P05 - HOME INVESTMENT TRUST FUND

## RECEIPTS AND ANTICIPATIONS

| SOURCE | | 2002 RECEIPTS | 2003 RECEIPTS | 2004 ANTICIPATIONS |
|---|---|---|---|---|
| **INTERGOVERNMENTAL REVENUE:** | | | | |
| 631101 | Federal Grants/Entitlements | | | |
| | *U.S. HUD, Home Program* | | | |
| | M-94-MC-13-0020 | - | - | 172,309 |
| | M-95-MC-13-0020 | - | - | 180,947 |
| | M-96-MC-13-0200 | 46,804 | - | 133,579 |
| | M-97-MC-13-0200 | 465,723 | 89,553 | 156,824 |
| | M-98-MC-13-0200 | 79,977 | 63,761 | 297,627 |
| | M-99-MC-13-0200 | 778,899 | 440,405 | 1,285,362 |
| | M-01-MC-13-0020 | 1,613,555 | 667,975 | 1,503,584 |
| | M-22-MC-13-0020 | 585,032 | 2,005,534 | 1,473,434 |
| | M-23-MC-13-0200 | - | 1,200,232 | 2,260,343 |
| | Sub Total | 3,569,991 | 4,467,460 | 7,464,010 |
| | **Total Intergovernmental Revenue** | **3,569,991** | **4,467,460** | **7,464,010** |
| **MISCELLANEOUS REVENUES:** | | | | |
| 661001 | Interest Earnings | | | |
| | *U.S. HUD, Home Program* | | | |
| | M-99-MC-13-0020 | - | - | 28,198 |
| | M-01-MC-13-0020 | 7,170 | - | - |
| | M-22-MC-13-0020 | 11,926 | 156 | - |
| | M-23-MC-13-0200 | - | 26,157 | - |
| | Sub Total | 19,096 | 26,313 | 28,198 |
| 661002 | Principal Payments | | | |
| | *U.S. HUD, Home Program* | | | |
| | M-01-MC-13-0020 | 51,975 | - | - |
| | M-22-MC-13-0020 | 28,577 | - | - |
| | M-23-MC-13-0200 | - | 1,449,039 | 77,064 |
| | Sub Total | 80,551 | 1,449,039 | 77,064 |
| 661006 | Federal Grants/ Entitlement | | | |
| | *U.S. HUD, Home Program* | | | |
| | M-22-MC-13-0020 | - | 314,305 | - |
| | Sub Total | - | 314,305 | - |
| | **Total Miscellaneous Revenues** | **99,648** | **1,789,657** | **105,262** |
| **OTHER FINANCING SOURCES:** | | | | |
| 692303 | Recover Direct Cost | | | |
| | M-22-MC-13-0020 | 2,443 | - | - |
| | Sub Total | 2,443 | - | - |
| | **Total Other Financing Sources** | **2,443** | **-** | **-** |
| **Total Receipts - Home Investment Trust Fund** | | **3,672,081** | **6,257,117** | **7,569,272** |
| Cash and Securities Available January 1, 2004 | | | | 420,873 |
| **GRAND TOTAL - HOME INVESTMENT TRUST FUND** | | | | **7,990,145** |

CITY OF ATLANTA
2004 BUDGET
3P05 - HOME INVESTMENT TRUST FUND

## EXPENDITURES AND APPROPRIATIONS SUMMARY

| DEPARTMENT | 2002 EXPENDITURES | 2003 EXPENDITURES | 2004 APPROPRIATIONS |
|---|---|---|---|
| Planning & Community Development | 2,385,218 | 4,926,535 | 7,990,145 |
| **TOTAL - HOME INVESTMENT TRUST FUND** | **2,385,218** | **4,926,535** | **7,990,145** |

| MAJOR ACCOUNT GROUP | 2002 EXPENDITURES | 2003 EXPENDITURES | 2004 APPROPRIATIONS |
|---|---|---|---|
| Personnel Expenses | 294,453 | 278,182 | 791,093 |
| Other Operating Expenses | 2,070,380 | 4,640,842 | 5,515,822 |
| Internal Service Expenses | 2,632 | 248 | 71,592 |
| Capital Expenses | 17,753 | 7,263 | 5,093 |
| Reserve for Appropriation | - | - | 1,606,545 |
| **TOTAL - HOME INVESTMENT TRUST FUND** | **2,385,218** | **4,926,535** | **7,990,145** |

CITY OF ATLANTA
2004 BUDGET
3P06 - SECTION 108 LOAN TRUST FUND

## RECEIPTS AND ANTICIPATIONS

| SOURCE | | 2002 RECEIPTS | 2003 RECEIPTS | 2004 ANTICIPATIONS |
|---|---|---|---|---|
| **INTERGOVERNMENTAL REVENUE:** | | | | |
| 631101 | Federal Grant/Entitlements | | | |
| | *U.S. HUD, Com Plng/Dev, Sec. 108 Loan* | | | |
| | Note (92) B-92-MC-13-0002 | - | - | 32,761 |
| | Note (94) B-94-MC-13-0002 (MLK/Ashby) | - | - | 50 |
| | Note (94) B-94-MC-13-0002 (Summerhill) | - | - | 100 |
| | Note (98) B-98-MC-13-0002 | - | - | 100,000 |
| | Note (99) B-96-MC-13-0002 | - | - | 29,337 |
| | Sub Total | - | - | 162,248 |
| | **Total Intergovernmental Revenue** | **-** | **-** | **162,248** |
| **MISCELLANEOUS REVENUES:** | | | | |
| 661001 | Interest Earnings | 21,194 | - | - |
| | *U.S. HUD, Com Plng/Dev, Sec. 108 Loan* | | | |
| | Note (94) B-94-MC-13-0002 (MLK/Ashby) | 6,185 | 2,989 | - |
| | Note (94) B-94-MC-13-0002 (Summerhill) | 17,062 | 8,046 | - |
| | Note (98) B-98-MC-13-0002 | 14,480 | 165 | - |
| | Note (99) B-96-MC-13-0002 | 55,653 | 34,755 | - |
| | Sub Total | 114,575 | 45,954 | - |
| 661006 | Program Income | - | 93,968 | - |
| 669101 | Recover Erroneous Payment | 50,000 | - | - |
| 669107 | Recover Grant Costs | | | |
| | *U.S. HUD, Com Plng/Dev, Sec. 108 Loan* | | | |
| | Note (94) B-94-MC-13-0002 (MLK/Ashby) | 97,200 | - | - |
| | **Total Miscellaneous Revenues** | **261,775** | **139,922** | **-** |
| **Total Receipts - Section 108 Loan Trust Fund** | | **261,775** | **139,922** | **162,248** |
| Cash and Securities Available January 1, 2004 | | | | 5,615,199 |
| **GRAND TOTAL - SECTION 108 LOAN TRUST FUND** | | | | **5,777,446** |

CITY OF ATLANTA
2004 BUDGET
3P06 - SECTION 108 LOAN TRUST FUND

## EXPENDITURES AND APPROPRIATIONS SUMMARY

| DEPARTMENT | 2002 EXPENDITURES | 2003 EXPENDITURES | 2004 APPROPRIATIONS |
|---|---|---|---|
| Finance | - | - | 3,038 |
| Public Works | 310,771 | - | 229,005 |
| Parks, Recreation & Cultural Affairs | - | - | 36,752 |
| Watershed Management | - | - | 36,617 |
| Planning & Community Development | 508,699 | 289,857 | 5,472,034 |
| **TOTAL - SECTION 108 LOAN TRUST FUND** | **819,470** | **289,857** | **5,777,446** |

| MAJOR ACCOUNT GROUP | 2002 EXPENDITURES | 2003 EXPENDITURES | 2004 APPROPRIATIONS |
|---|---|---|---|
| Personnel Expenses | 50,045 | 17,605 | 14,897 |
| Other Operating Expenses | 444,363 | 94,138 | 4,684,291 |
| Internal Service Expenses | 50 | 19 | 15 |
| Capital Expenses | 310,771 | - | 184,920 |
| Debt Service Expenses | 14,241 | 178,096 | 308,023 |
| Reserve for Appropriation | - | - | 585,301 |
| **TOTAL - SECTION 108 LOAN TRUST FUND** | **819,470** | **289,857** | **5,777,446** |

# DEPARTMENTAL OPERATING BUDGETS

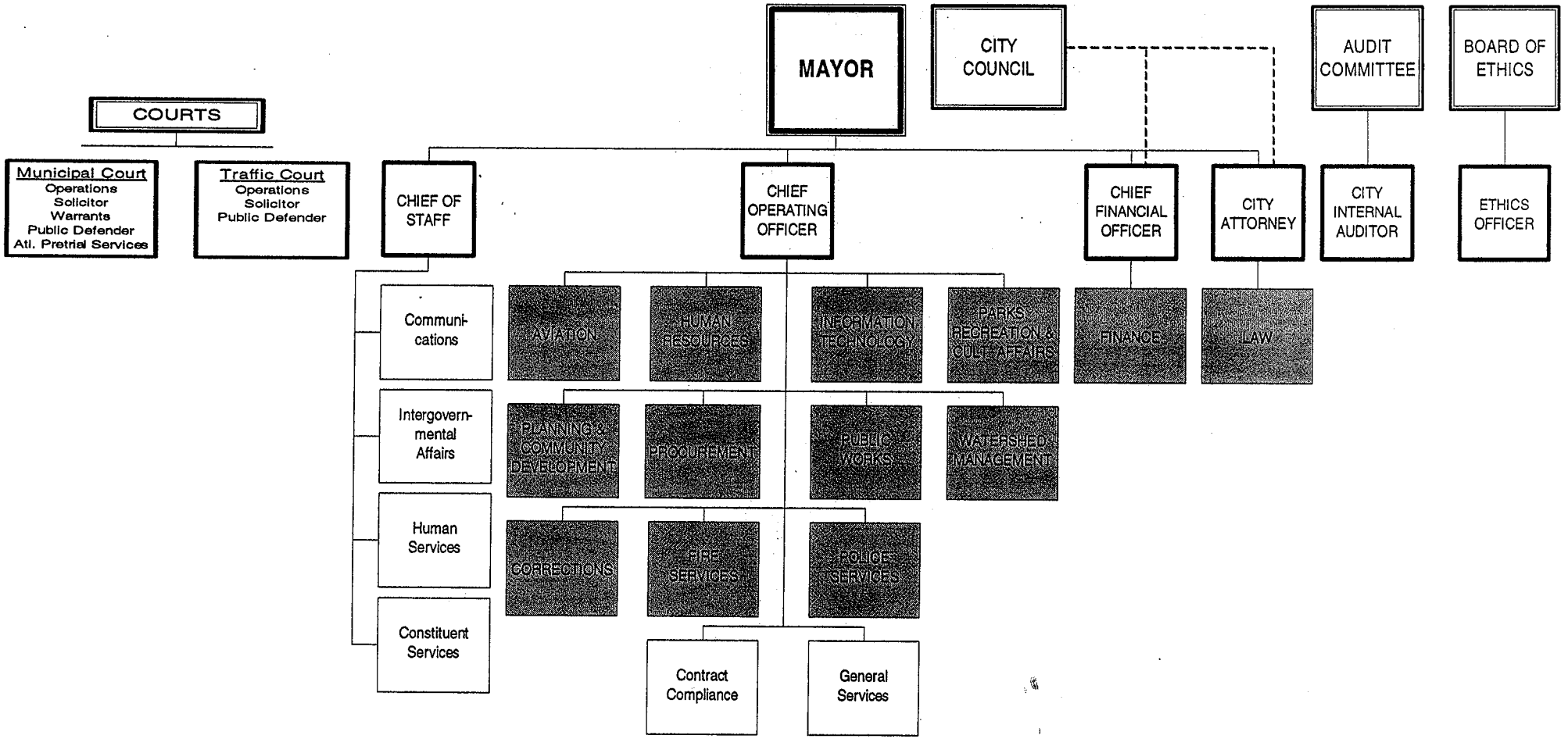
## INTRODUCTION

This document contains the operating budget for each organizational unit of city government. The operating budget is defined as the annual budget for the routine, ongoing activities and work program of an organizational unit, as opposed to budgets which may be established for specific projects, such as capital projects, grant funded projects, and other activities of a non-recurring nature. This section contains basic financial data at the department level and sub-level down to activity or major division of each bureau or equivalent in the departments. This financial data covers all funding sources from which the operating budget as defined above receives monies. Expenditure and budget data are shown for 2002, 2003 and 2004 by funds, departments and organizational unit. Authorized permanent staffing, reflecting the operating budget as herein defined, is also shown at the departmental level.

The operating budget section also contains programmatic data. Summary program highlights for the current and previous year are shown at the departmental level. Each department also contains City of Atlanta 2002-2004 Workload Measures and Management Objectives. These measures relate to the entire scope of responsibility of the department and its subunits, and may include work activities funded as capital projects or as non-capital or grant projects and thus not reflected in the financial data included in this section.

The city utilizes a quarterly reporting system to monitor the performance measures and the progress towards achievement of the targets. Written status reports are required of departments on April 30 and August 31, and formal review sessions are held by the Chief Operating Officer. A final report is issued at the conclusion of the year.

# City of Atlanta
# 2004 ORGANIZATION CHART



# CITY COUNCIL

| PRESIDENT OF COUNCIL | COUNCIL MEMBERS | COUNCIL STAFF | MUNICIPAL CLERK |
|---|---|---|---|

# CITY COUNCIL

*Overview*

The Atlanta City Council is the legislative branch of Atlanta City Government. The Council consists of one Council President, who is elected at large by the voters in the City of Atlanta. The Council consists of fifteen members, twelve of whom are elected by Council District and the remaining three are elected at large.

The City Council meets twice per month to consider legislation relevant to the City. Legislation is generally considered by appropriate committees prior to final action by the City Council. City Council is organized into seven standing committees. Committees and committee's chair are appointed by the City Council President. Committee meetings serve as an opportunity to discuss and refine legislation and to hear the concerns of citizens.

City Council employs staff to assist with constituent services and to research issues arising out of legislative proposals. Council Members also maintain close ties with citizens, community groups, civic associations and Neighborhood Planning Units (NPU's).

# CITY COUNCIL

## Department Mission

The mission of the City Council, as the legislative branch of City Government, is to enact laws for the City. It sets city policy, appropriates the funds of the City, adopts the annual budget, sets the tax rate, grants special licenses, and authorizes contracts and franchises.

## FINANCIAL DATA

### Department by Major Account Group

| ACCOUNT GROUP | 2002 EXPENDITURES | 2003 EXPENDITURES | 2004 ADOPTED BUDGET |
|---|---|---|---|
| Personnel Expenses | 3,630,457 | 4,081,679 | 4,722,403 |
| Other Operating Expenses | 403,283 | 494,889 | 812,640 |
| Internal Service Expenses | 4,244 | 5,928 | 7,179 |
| Intergovt./Interfund Expenses | 75,000 | - | - |
| Capital Expenses | 23,260 | 24,190 | 20,890 |
| Total | 4,136,244 | 4,606,686 | 5,563,112 |

### Department by Organization Unit

| ACTIVITY | 2002 EXPENDITURES | 2003 EXPENDITURES | 2004 ADOPTED BUDGET |
|---|---|---|---|
| President of Council | 228,023 | 272,072 | 347,386 |
| City Council Members | 2,119,793 | 2,437,249 | 3,194,889 |
| Council Staff | 1,272,070 | 1,358,685 | 1,445,624 |
| Municipal Clerk | 516,358 | 538,680 | 575,213 |
| Total | 4,136,244 | 4,606,686 | 5,563,112 |

### Source of Funds

| FUND | 2002 EXPENDITURES | 2003 EXPENDITURES | 2004 ADOPTED BUDGET |
|---|---|---|---|
| General Fund | 4,136,244 | 4,606,686 | 5,563,112 |

## CITY COUNCIL (Continued)

### STAFFING DATA

**Authorized Personnel (Permanent)**

| ORGANIZATIONAL UNIT | 2002 | 2003 | 2004 |
|---|---|---|---|
| Council President | 8 | 8 | 8 |
| Council Members | 15 | 15 | 15 |
| Council Staff | 17 | 17 | 17 |
| Municipal Clerk | 8 | 8 | 8 |
| Total | 48 | 48 | 48 |

## CITY COUNCIL (Continued)

### President of Council

The President of Council serves to preside at City Council meetings, appoints members and chair-persons of Council committees, signs all ordinances, resolutions, subpoenas, and other documents issued by order of the Council of the City of Atlanta. It is the President's responsibility to assure the expeditious discharge of public responsibilities and obligations imposed upon the Council by law.

## FINANCIAL AND STAFFING DATA

**Budget by Major Account Group**

| ACCOUNT GROUP | 2002 EXPENDITURES | 2003 EXPENDITURES | 2004 ADOPTED BUDGET |
|---|---|---|---|
| Personnel Expenses | 206,445 | 231,725 | 312,286 |
| Other Operating Expenses | 21,578 | 40,347 | 35,100 |
| Total | 228,023 | 272,072 | 347,386 |

**Budget and Staff by Activity**

| ACTIVITY | 2004 ADOPTED BUDGET | 2004 AUTHORIZED PERSONNEL | CHANGE IN AUTHORIZED PERSONNEL |
|---|---|---|---|
| President of Council | 347,386 | 8 | - |

**Source of Funds**

| FUND | 2002 EXPENDITURES | 2003 EXPENDITURES | 2004 ADOPTED BUDGET |
|---|---|---|---|
| General Fund | 228,023 | 272,072 | 347,386 |

# CITY COUNCIL (Continued)

## Council Members

The City Council serves as the legislative branch of city government. It is comprised of fifteen (15) members and presided over by the President of the Council. The Council adopts ordinances to establish city policy, law, and resolutions to express legislative intent.

## FINANCIAL AND STAFFING DATA

### Budget by Major Account Group

| ACCOUNT GROUP | 2002 EXPENDITURES | 2003 EXPENDITURES | 2004 ADOPTED BUDGET |
|---|---|---|---|
| Personnel Expenses | 1,763,766 | 2,106,025 | 2,551,965 |
| Other Operating Expenses | 281,027 | 331,224 | 642,924 |
| Intergovt./Interfund Expenses | 75,000 | - | - |
| Total | 2,119,793 | 2,437,249 | 3,194,889 |

### Budget and Staff by Activity

| ACTIVITY | 2004 ADOPTED BUDGET | 2004 AUTHORIZED PERSONNEL | CHANGE IN AUTHORIZED PERSONNEL |
|---|---|---|---|
| Council Members | 3,194,889 | 15 | - |

### Source of Funds

| FUND | 2002 EXPENDITURES | 2003 EXPENDITURES | 2004 ADOPTED BUDGET |
|---|---|---|---|
| General Fund | 2,119,793 | 2,437,249 | 3,194,889 |

## CITY COUNCIL (Continued)

### Council Staff

The Office of Council Staff provides a policy analysis staff to Council committees and to individual Council members.

## FINANCIAL AND STAFFING DATA

**Budget by Major Account Group**

| ACCOUNT GROUP | 2002 EXPENDITURES | 2003 EXPENDITURES | 2004 ADOPTED BUDGET |
|---|---|---|---|
| Personnel Expenses | 1,172,969 | 1,248,509 | 1,324,695 |
| Other Operating Expenses | 71,597 | 87,488 | 95,350 |
| Internal Service Expenses | 4,244 | 5,928 | 7,179 |
| Capital Expenses | 23,260 | 16,760 | 18,400 |
| Total | 1,272,070 | 1,358,685 | 1,445,624 |

**Budget and Staff by Activity**

| ACTIVITY | 2004 ADOPTED BUDGET | 2004 AUTHORIZED PERSONNEL | CHANGE IN AUTHORIZED PERSONNEL |
|---|---|---|---|
| Council Staff | 1,445,624 | 17 | - |

**Source of Funds**

| FUND | 2002 EXPENDITURES | 2003 EXPENDITURES | 2004 ADOPTED BUDGET |
|---|---|---|---|
| General Fund | 1,272,070 | 1,358,685 | 1,445,624 |

## CITY COUNCIL (Continued)

## Council Staff

## PROGRAM HIGHLIGHTS

**2003 Accomplishments**

- Reviewed 2,500 pieces of legislation, a 14% increase from last year.
- Responded to requests for information on over 1,200 media calls
- Identified over/under reporting of Medicare tax withheld on W-2 wage statements.
- Effectively prevented the computer virus infections that were prevalent in other city departments from adversely affecting the Council network.
  continued with an ongoing review of the Alcohol Beverage Code
- Monitors tuned to the City Channel were installed in the Committee room and lobby reception area
- Reduced copies of all documents by approximately 43% resulting in an annualized $10,900 savings in paper, copy
- Council lobby reception area re-carpeted, walls painted and occasional chairs re-upholstered
- Continued an ongoing review of Taxicab Regulations
- Voting display board repaired by staff thereby saving approximately $1,000 in vendor service call travel expense
- Completed major revisions on the Council website (by year-end)
- Council chamber microphone switch lights repaired internally thereby saving a minimum of $600 in vendor service call expense
- Conducted an extensive review of the Living Wage issue
- Portable microphone installed (no cost) in Committee Room 2 to facilitate presentations
- Orientation training provided to newly hired Council assistants
- Legislative process training conducted for new commissioners, deputies and department heads
- Provided extensive review of Solid Waste (fees and collection) issue
- Council to staff expense to personnel operating ratio further reduced from 10.0% to 8.7%.
- Conducted extensive review of Watershed initiative
- Provided Council with a comprehensive summary of staff responsibilities
- Issued over 230 press releases
- Continued an ongoing review of Public Vending
- Updated the database for Boards and Commissions
- Linked Council minutes with referenced legislation on the Council website
- Repairs on office security system performed by staff, saving $325. Security contractor cost would have been a minimum of $500 vs. cost of replacement keypad of $175. In that Council has six keypads, future savings will occur.

## CITY COUNCIL (Continued)

## Council Staff

## PROGRAM HIGHLIGHTS

**Workload Measures**

| Measure | 2002 ACTUAL | 2003 ESTIMATED | 2004 PROJECTED |
|---|---|---|---|
| 1. Legislation reviewed | 2190 | 2500 | 2500 |
| 2. Legislation drafted | 306 | 300 | 300 |
| 3. Special projects | 14 | 14 | 15 |
| 4. Commissions staffed | 6 | 6 | 6 |
| 5. Invoices processed | 1996 | 1750 | 1875 |
| 6. Payrolls processed | 634 | 634 | 634 |
| 7. New hires processed | 68 | 30 | 35 |
| 8. Daily inquiries answered | 250 | 235 | 250 |
| 9. Public hearings staffed | 32 | 35 | 35 |
| 10. Bulk mailings | 44 | 40 | 40 |
| 11. Agenda's produced produced | 168 | 168 | 168 |
| 12. Agenda HTML conversions | 168 | 168 | 168 |
| 13. Daily news clips | 365 | 365 | 365 |
| 14. Nightly news recordings | 365 | 365 | 365 |
| 15. Committee recordings | 147 | 147 | 147 |
| 16. Full Council recordings | 21 | 21 | 21 |
| 17. Media Calls | 921 | 1248 | 1248 |
| 18. Event photo coverage | 46 | 121 | 121 |
| 19. Press releases | 112 | 230 | 230 |
| 20. Press conferences | 22 | 31 | 31 |
| 21. Proclamations | 129 | 350 | 350 |
| 22. City Talk sessions | 31 | 41 | 41 |
| 23. Publications designed | 6 | 1 | 1 |
| 24. Insurance changes processed | 75 | 80 | 80 |
| 25. Computer servers maintained | 4 | 5 | 5 |
| 26. Individual computers maintained | 97 | 97 | 97 |
| 27. Personnel changes processed | 75 | 85 | 85 |

## CITY COUNCIL (Continued)

### Municipal Clerk

The Office of Municipal Clerk authenticates and records official acts of the City and maintains all legislative records, thus preserving its rich history. It functions as an information center that serves the public-at-large locally, nationally, and internationally.

## FINANCIAL AND STAFFING DATA

**Budget by Major Account Group**

| ACCOUNT GROUP | 2002 EXPENDITURES | 2003 EXPENDITURES | 2004 ADOPTED BUDGET |
|---|---|---|---|
| Personnel Expenses | 487,277 | 495,420 | 533,457 |
| Other Operating Expenses | 29,081 | 35,830 | 39,266 |
| Capital Expenses | - | 7,430 | 2,490 |
| Total | 516,358 | 538,680 | 575,213 |

**Budget and Staff by Activity**

| ACTIVITY | 2004 ADOPTED BUDGET | 2004 AUTHORIZED PERSONNEL | CHANGE IN AUTHORIZED PERSONNEL |
|---|---|---|---|
| Municipal Clerk | 575,213 | 8 | - |

**Source of Funds**

| FUND | 2002 EXPENDITURES | 2003 EXPENDITURES | 2004 ADOPTED BUDGET |
|---|---|---|---|
| General Fund | 516,358 | 538,680 | 575,213 |

# CITY COUNCIL (Continued)

## Municipal Clerk

## PROGRAM HIGHLIGHTS

### 2003 Accomplishments

- Qualify candidates for Board of Education District 2
- Special Election November 4, 2003
- Polling Place and Precinct changes
- Electronic legislative/E-Government modification
- Atlanta City Council Personal Papers on-line/Indexed
- Approximately 1,179 final action legislation processed to date
- Approximately 778 Council adopted legislation processed to date
- Approximately 1,179 legislation documents computer imaged
- Approximately 92 code amendments published to date
  Approximately 2 charter amendments executed and published to date
- 80 hrs. staffing scheduled Council Meetings to date
- 987 pages of Council action minutes prepared to date
- Approximately 40 advertisements published
- Approximately 1,179 captions (indexed) computer linked with actual image to date
- Approximately1,728 documents (images) produced or converted to PDF files
- Atlanta Planning Advisory Board Legislative Training Session

**Note:** The Office of the Municipal Clerk met desired outcomes and achieved internal savings while either decreasing the budget or operating without an increase in budget. In 2004, OMC seeks to achieve the same level of operation without a budget increase while enhancing the electronic legislative processes.

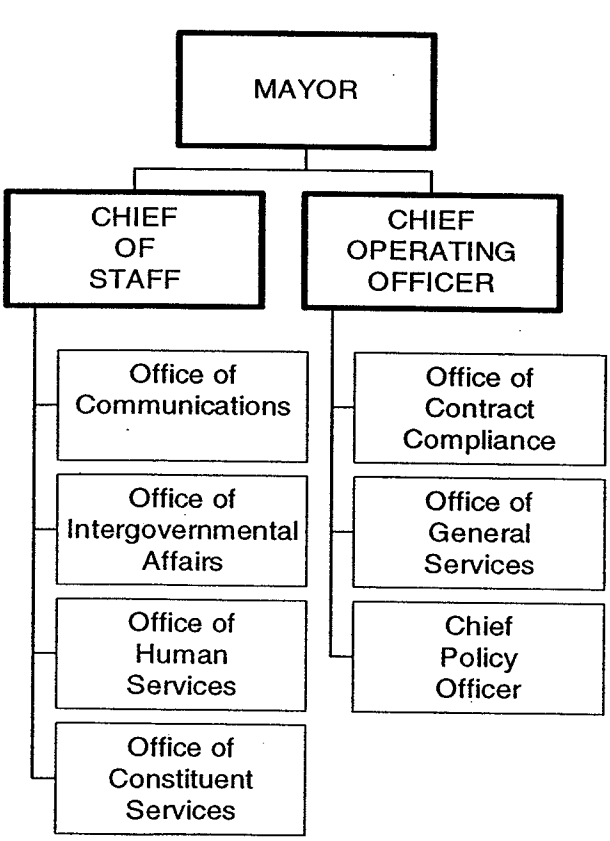
### Workload Measures

| Measure | 2002 ACTUAL | 2003 ESTIMATED | 2004 PROJECTED |
|---|---|---|---|
| 1. Charter Amendments executed | 9 Incorp./100% | 15 Incorp./100% | 25 Incorp./100% |
| 2. Code Amendments | 83 Published/100% | 85 Published/100% | 90 Published/100% |
| 3. Imaged Legislation | 2043 Documents | 2100 Documents | 2200 Documents |
| 4. Council Adopted Legislation | 1369 Processed | 1750 Processed | 1800 Processed |
| 5. Council Final Action Legislation | 2043 Processed | 2100 Processed | 2250 Processed |
| 6. Atl. City Council Personal Papers On-Line | 100% | 100% | 100% |
| 7. Computer Roll Call Vote of Council Member for each Legislative Motion & Action | 75% | 95% | 100% |
| 8. Published Advertisements | 100 Published/100% | 95 Published/100% | 95 Published/100% |

### 2004 Management Objectives

1. Ensure all legislation at Full Council Meetings are noted during each meeting.
2. Ensure all legislative actions of the Full Council are typed and made available on the City website.
3. Ensure incorporation of all legislative Charter Amendments and Code Amendments are proper publishing.
4. Attest all City contracts requiring the Mayor's and/or designee's signature pursuant to authorizing legislation and City Code.
5. Complete imaging project of all legislative documents from current and two previous terms of office.
6. Fully integrate electronic legislative management system city-wide, from legislation/s inception to final action.

# EXECUTIVE OFFICES



# MAYOR

# OFFICE OF THE MAYOR

*Overview*

The Mayor of the City of Atlanta is elected by the voters in the City every four years and may serve up to two consecutive terms. The Mayor heads the executive branch of City government and appoints a Chief Operating Officer and a Chief of Staff to carry out the administration's management and political aims respectively. The Mayor appoints Department Heads, subject to confirmation by City Council.

The Mayor provides direction and leadership by proposing and administering policy initiatives in the interest of the City. This function includes coordination of legislative initiatives with the City Council, maintaining close ties with communities and business leadership and fostering intergovernmental cooperation with officials from federal, state and local levels.

# OFFICE OF THE MAYOR

## Office Mission

The mission of this office, excluding the powers of the Mayor as enumerated in the Charter, is to provide administrative and scheduling assistance. It also serves as a communication link between and among the Mayor, public, and private officials, and the citizens-at-large.

## FINANCIAL AND STAFFING DATA

### Office by Major Account Group

| ACCOUNT GROUP | 2002 EXPENDITURES | 2003 EXPENDITURES | 2004 ADOPTED BUDGET |
|---|---|---|---|
| Personnel Expenses | 189,813 | 384,923 | 492,527 |
| Other Operating Expenses | 91,649 | 98,732 | 108,004 |
| Internal Service Expenses | 20,597 | 32,042 | 28,138 |
| Capital Expenses | 4,008 | 12,990 | 28,254 |
| Reserve for Appropriation | - | - | 20,775 |
| Total | 306,067 | 528,687 | 677,698 |

### Budget and Staff by Activity

| ACTIVITY | 2004 ADOPTED BUDGET | 2004 AUTHORIZED PERSONNEL | CHANGE IN AUTHORIZED PERSONNEL |
|---|---|---|---|
| Office of the Mayor | 677,698 | 4 | - |

### Source of Funds

| FUND | 2002 EXPENDITURES | 2003 EXPENDITURES | 2004 ADOPTED BUDGET |
|---|---|---|---|
| General Fund | 306,067 | 528,687 | 677,698 |

# CHIEF OF STAFF

*And Reporting Offices*

# CHIEF OF STAFF

*Overview*

The Office of the Chief of Staff provides advice and guidance to the Mayor on legislative and political issues and serves as liaison to the public and private sectors in fostering partnerships and the development of revenue generating initiatives. The Office of the Chief of Staff also provides supervision and policy direction over International Affairs, Intergovernmental Affairs, Constituent Services, Communications, Human Services, all festivals/special events and special projects.

# CHIEF OF STAFF

## Office Mission

The Office of the Chief of Staff provides advice and guidance to the Mayor on legislative and political issues and serves as liaison to the public and private sectors in fostering partnerships and the development of revenue generating initiatives. The Office of the Chief of Staff also provides supervision and policy direction over International Affairs, Intergovernmental Affairs, Constituent Services, Communications, Human Services, all festivals/special events and special projects.

## FINANCIAL AND STAFFING DATA

### Major Account Group

| ACCOUNT GROUP | 2002 EXPENDITURES | 2003 EXPENDITURES | 2004 ADOPTED BUDGET |
|---|---|---|---|
| Personnel Expenses | 2,011,515 | 1,895,152 | 2,266,818 |
| Other Operating Expenses | 137,180 | 228,837 | 189,783 |
| Internal Service Expenses | 27,493 | 78,179 | 14,295 |
| Capital Expenses | - | - | 13,997 |
| Total | 2,176,188 | 2,202,168 | 2,484,893 |

### Budget by Activity

| ACTIVITY | 2004 ADOPTED BUDGET | 2004 AUTHORIZED PERSONNEL | CHANGE IN AUTHORIZED PERSONNEL |
|---|---|---|---|
| Chief of Staff | 647,586 | 9 | - |
| Office of Communications | 820,604 | 12 | - |
| Office of Intergovernmental Aff./International Aff. | 243,139 | 3 | - |
| Office of Human Services | 164,985 | 2 | - |
| Office of Constituent Services | 608,579 | 9 | 1 |
| Total | 2,484,893 | 35 | 1 |

### Source of Funds

| FUND | 2002 EXPENDITURES | 2003 EXPENDITURES | 2004 ADOPTED BUDGET |
|---|---|---|---|
| General Fund | 2,176,188 | 2,202,168 | 2,484,893 |

## CHIEF OF STAFF (Continued)

## Office of Chief of Staff

## FINANCIAL AND STAFFING DATA

**Major Account Group**

| ACCOUNT GROUP | 2002 EXPENDITURES | 2003 EXPENDITURES | 2004 ADOPTED BUDGET |
|---|---|---|---|
| Personnel Expenses | 712,061 | 532,565 | 622,764 |
| Other Operating Expenses | 8,169 | 9,407 | 20,776 |
| Internal Service Expenses | 8,499 | 5,697 | 4,046 |
| Capital Expenses | - | - | - |
| Total | 728,728 | 547,669 | 647,586 |

**Budget by Activity**

| ACTIVITY | 2004 ADOPTED BUDGET | 2004 AUTHORIZED PERSONNEL | CHANGE IN AUTHORIZED PERSONNEL |
|---|---|---|---|
| Office of Chief of Staff | 647,586 | 9 | |

**Source of Funds**

| FUND | 2002 EXPENDITURES | 2003 EXPENDITURES | 2004 ADOPTED BUDGET |
|---|---|---|---|
| General Fund | 728,728 | 547,669 | 647,586 |

## CHIEF OF STAFF (Continued)

## Office of Chief of Staff

## PROGRAM DATA

### Highlights of Prior Year Operations (2003)

- Reviewed over 2,000 pieces of legislation with consistancy and success.
- Evaluated board memberships and kept boards functional.
- Conducted departmental retreat and improved operational proceedures.

## PROGRAM HIGHLIGHTS

### 2004 Management Objectives

1. To evaluate and organize legislation generated by the Executive Branch.
2. Manage the various divisions under the purview of the Chief of Staff.
3. To assist the Mayor with projects and issues as necessary.
4. Manage Board of Commissions and appointments.
5. Evaluate outdoor festivals.

## CHIEF OF STAFF (Continued)

## Office of Communications

The Office of Communications provides public information and media relations services on behalf of the Mayor and the Executive Branch. This office also performs the telecommunication functions of producing cable TV broadcasts on government access channels and monitoring the cable television franchise agreement. The office is also responsible for the coordination of city-sponsored special events and for management of the special events.

## FINANCIAL AND STAFFING DATA

### Budget by Major Account Group

| ACCOUNT GROUP | 2002 EXPENDITURES | 2003 EXPENDITURES | 2004 ADOPTED BUDGET |
|---|---|---|---|
| Personnel Expenses | 724,767 | 673,276 | 786,855 |
| Other Operating Expenses | 79,262 | 48,283 | 31,940 |
| Internal Service Expenses | 1,546 | 3,525 | 1,809 |
| Total | 805,575 | 725,084 | 820,604 |

### Budget by Activity

| ACTIVITY | 2004 ADOPTED BUDGET | 2004 AUTHORIZED PERSONNEL | CHANGE IN AUTHORIZED PERSONNEL |
|---|---|---|---|
| Office of Director | 170,844 | 2 | - |
| News Media | 128,836 | 2 | - |
| Cable | 520,924 | 8 | - |
| Total | 820,604 | 12 | - |

### Source of Funds

| FUND | 2002 EXPENDITURES | 2003 EXPENDITURES | 2004 ADOPTED BUDGET |
|---|---|---|---|
| General Fund | 805,575 | 725,084 | 820,604 |

## CHIEF OF STAFF (Continued)

## Office of Communications

### PROGRAM DATA

### Highlights of Prior Year Operations (2003)

- Completed dissemenation of all telecommunications right-of-way agreements.
- Develop City of Atlanta web Page through Department of Technology.
- Successfully implemented the Community Parter Briefing process to reach targeted audiences.
- Successfully implemented "Booking - It" with the Mayor, a reading program with the Mayor.

### PROGRAM HIGHLIGHTS

### 2004 Management Objectives

1. To develop a monthly E-newsletter
2. To develop messages of interest to our stakeholders for playback on the city phone system.
3. To register a minimum of 2,000 web visitors fo regular updates.
4. To implement the upgrade plans developed in 2003 for Channel 26.
5. Determine the feasibility of implementing citywide training using the Fire Channel.
6. Develop weekly updates for cable & web issue and events.
7. Develop a storyline call-in media.
8. Completion and launching of interactive educational children's Cable page on the City Channel.
9. Establish routine meeting with right-of-way agreement holders with affected departments.
10. Partner with company to provide Communications with hardware & software training.

## CHIEF OF STAFF (Continued)

## Office of Intergovernmental Affairs

The Office of Intergovernmental Affairs is responsible for working with International, Federal, State, and local government and related public interest groups to influence legislation, develop financial support, assist international visitors and manage projects which benefit the City of Atlanta.

## FINANCIAL AND STAFFING DATA

### Budget by Major Account Group

| ACCOUNT GROUP | 2002 EXPENDITURES | 2003 EXPENDITURES | 2004 ADOPTED BUDGET |
|---|---|---|---|
| Personnel Expenses | 151,758 | 208,912 | 226,853 |
| Other Operating Expenses | 9,057 | 25,412 | 15,158 |
| Internal Service Expenses | 6,471 | - | 1,128 |
| Total | 167,286 | 234,324 | 243,139 |

### Budget by Activity

| ACTIVITY | 2004 ADOPTED BUDGET | 2004 AUTHORIZED PERSONNEL | CHANGE IN AUTHORIZED PERSONNEL |
|---|---|---|---|
| Office of Director | 243,139 | 3 | - |

### Source of Funds

| FUND | 2002 EXPENDITURES | 2003 EXPENDITURES | 2004 ADOPTED BUDGET |
|---|---|---|---|
| General Fund | 167,286 | 234,324 | 243,139 |

## CHIEF OF STAFF (Continued)

### Office of Human Services

The Office of Human Services was recently transferred from the Department of Planning and Community Development. The Office has as its primary focus the creation and integration of viable human service delivery systems aimed at decreasing social ills and increasing the standard of wellness in the community. This Office will also act as liaison for the resolution of citizen complaints and service referrals.

## FINANCIAL AND STAFFING DATA

**Budget by Major Account Group**

| ACCOUNT GROUP | 2002 EXPENDITURES | 2003 EXPENDITURES | 2004 ADOPTED BUDGET |
|---|---|---|---|
| Personnel Expenses | - | 57,043 | 76,563 |
| Other Operating Expenses | - | 107,242 | 74,425 |
| | - | 25,344 | - |
| Capital Expenses | - | - | 13,997 |
| Total | - | 189,629 | 164,985 |

**Budget by Activity**

| ACTIVITY | 2004 ADOPTED BUDGET | 2004 AUTHORIZED PERSONNEL | CHANGE IN AUTHORIZED PERSONNEL |
|---|---|---|---|
| Office of Director | 164,985 | 2 | - |

**Source of Funds**

| FUND | 2002 EXPENDITURES | 2003 EXPENDITURES | 2004 ADOPTED BUDGET |
|---|---|---|---|
| General Fund | - | 189,629 | 164,985 |

## Office of Human Services

## PROGRAM DATA

### Highlights of Prior Year Operations (2003)

- Provided technical assistance, contract and fiscal management to 93 Community Development Block Grant and Housing of People with Aids.
- Provided funding for breakfast and lunch to over 800,000 youth summer camp programs.
- Coordinated shelter activities for the City of Atlanta.
- Provided funding for year round shelter for 75 women and children.
- Provided funding for 60 year round emergency beds.

## PROGRAM HIGHLIGHTS

### Workload Measures

| Measure | 2002 ACTUAL | 2003 ESTIMATED | 2004 PROJECTED |
|---|---|---|---|
| 1. Number of Social Service Providers manged by OHS. | 90 | 93 | 93 |
| 2. Number of people receiving year round shelter. | 75 | 75 | 75 |
| 3. Number of people receiving emergency/winter shelter. | 125 | 125 | 125 |
| 4. Number of meals served through the Summer Food Prog. | 850,000 | 850,000 | 850,000 |

### 2004 Management Objectives

1. Maintain and integrate human service delivery systems for the Citizens of Atlanta.
2. Execute contracts with providers.
3. Manage the provision of support services (Summer Food Program and Homeless Services).

## CHIEF OF STAFF (Continued)

### Office of Constituent Services

The Office of Constituent Services (OCS) provides a direct linkage between the citizens of Atlanta and the Mayor's Office to ensure quality customer service and foster good community relations. This Office seeks to work with city departments to resolve citizens complaints and gives citizens an avenue to voice their concerns and suggestions on improvements of city services; provides various information and makes appropriate referrals; works with citizens and community organizations to develop proactive methods to resolve community issues and attends community meetings as a means of community outreach; responds to communities' crisis; and networks with social service agencies, community, business and religious organizations to promote cooperation, and creative initiatives. OCS also supports and advocates for a higher quality of life for children, youth and all special populations of Atlanta.

## FINANCIAL AND STAFFING DATA

**Budget by Major Account Group**

| ACCOUNT GROUP | 2002 EXPENDITURES | 2003 EXPENDITURES | 2004 ADOPTED BUDGET |
|---|---|---|---|
| Personnel Expenses | 293,107 | 423,352 | 553,783 |
| Other Operating Expenses | 35,609 | 38,497 | 47,484 |
| Internal Service Expenses | 10,978 | 43,612 | 7,312 |
| Total | 339,693 | 505,461 | 608,579 |

**Budget by Activity**

| ACTIVITY | 2004 ADOPTED BUDGET | 2004 AUTHORIZED PERSONNEL | CHANGE IN AUTHORIZED PERSONNEL |
|---|---|---|---|
| Office of Constituent Services | 608,579 | 9 | 1 |

**Source of Funds**

| FUND | 2002 EXPENDITURES | 2003 EXPENDITURES | 2004 ADOPTED BUDGET |
|---|---|---|---|
| General Fund | 339,693 | 505,461 | 608,579 |

## CHIEF OF STAFF (Continued)

## Office of Constituent Services

## PROGRAM DATA

### Highlights of Prior Year Operations (2003)

- Responed to 5,000 citizen concerns relative to the city services.
- Coordinated the Atlanta Dream Jamboree with over 10,000 Atlanta Public Schools students.
- Coordinated ten community outreach activities in various communities serving over 30,000 residents.
- Assisted along with other city departments & GA Power development of Customer Services Plan.
- Worked with the Emergency Mgmt.Office to ensure a safe enviroment for the NBA All Star Weekend.
- Distributed 7,000 tickets as incentives to youths through Tickets for Kids Program.
- Coordinated the "Booking - It with the Mayor" a reading program serving the City's children.

## PROGRAM HIGHLIGHTS

### Workload Measures

| Measure | 2002 ACTUAL | 2003 ESTIMATED | 2004 PROJECTED |
|---|---|---|---|
| 1. Calls Received | 4,079 | 5,000 | 5,000 |
| 2. Calls Resolved | 2,707 | 5,000 | 5,000 |
| 3. Meetings Attended | 50 | 60 | 75 |
| 4. Outreach Projects | 5 | 10 | 15 |
| 5. Youths Incentives | - | 10,000 | 12,000 |
| 6. Cases Reviewed by Civilian Review Board | 5 | 5 | 5 |
| 7. Cases Reviewed by Human Relations Commission. | - | 5 | 10 |

### 2004 Management Objectives

1. Maintain a 100% response time to citizens complaints.
2. Maintain presence for the Mayor in the community, keeping citizens abreast of City services/programs.
3. Provide an avenue for citizen concerns to be heard.

# CHIEF OPERATING OFFICER

*And Reporting Offices*

# CHIEF OPERATING OFFICER

*Overview*

The office exists to provide policy direction and executive management over the Departments of Corrections, Procurement, Information Technology, Office of General Services, Aviation, Fire, Police, Human Resources, Parks and Recreation, Planning and Development, Public Works, Watershed Management, Office of Contract Compliance, and the Emergency Management Services.

# CHIEF OPERATING OFFICER

**Office Mission**

The office exists to provide policy direction and executive management over the Departments of Corrections, Procurement, Information Technology, Office of General Services, Aviation, Fire, Planning and Community Development, Police, Human Resources, Parks and Recreation, Public Works, Watershed Management, the Offices of Contract Compliance, Emergency Management Services, and the external operating agencies.

## FINANCIAL AND STAFFING DATA

**Office by Major Account Group**

| ACCOUNT GROUP | 2002 EXPENDITURES | 2003 EXPENDITURES | 2004 ADOPTED BUDGET |
|---|---|---|---|
| Personnel Expenses | 1,776,878 | 14,251,657 | 15,186,165 |
| Other Operating Expenses | 72,831 | 13,158,964 | 11,919,018 |
| Internal Service Expenses | 7,116 | 3,303,321 | 1,778,535 |
| Intergovernmental Expenses | - | 335,628 | 178,800 |
| Capital Expenses | 6,410 | 38,172 | 407,455 |
| Total | 1,863,235 | 31,087,742 | 29,469,973 |

**Budget by Activity**

| ACTIVITY | 2004 ADOPTED BUDGET | 2004 AUTHORIZED PERSONNEL | CHANGE IN AUTHORIZED PERSONNEL |
|---|---|---|---|
| Office of Chief Operating Officer | 1,368,813 | 5 | |
| Office of Contract Compliance | 863,621 | 9 | |
| Office of General Services | 27,237,540 | 257 | |
| Total | 29,469,973 | 271 | - |

**Source of Funds**

| FUND | 2002 EXPENDITURES | 2003 EXPENDITURES | 2004 ADOPTED BUDGET |
|---|---|---|---|
| General Fund | 1,426,540 | 7,849,195 | 8,800,658 |
| Airport Revenue Fund | 178,086 | 83,638 | 199,253 |
| Water and Wastewater Revenue Fund | 160,942 | 61,738 | - |
| 1994 Referendum Bond Fund | 49,683 | 52,658 | - |
| Water and Wastewater Renewal & Extension Fund | 47,984 | 96,508 | 171,779 |
| Airport Renewal & Extension Fund | - | 16,645 | 63,253 |
| Internal Service Fund | - | 22,927,360 | 20,235,030 |
| Total | 1,863,235 | 31,087,742 | 29,469,973 |

# CHIEF OPERATING OFFICER (Continued)

## Office of Chief Operating Officer

## FINANCIAL AND STAFFING DATA

**Office by Major Account Group**

| ACCOUNT GROUP | 2002 EXPENDITURES | 2003 EXPENDITURES | 2004 ADOPTED BUDGET |
|---|---|---|---|
| Personnel Expenses | 698,057 | 586,365 | 1,136,303 |
| Other Operating Expenses | 30,978 | 20,760 | 46,448 |
| Internal Service Expenses | 2,436 | 1,113 | 7,262 |
| Intergovernmental Expenses | - | 250,000 | 178,800 |
| Capital Expenses | - | - | - |
| Total | 731,470 | 858,238 | 1,368,813 |

**Budget by Activity**

| ACTIVITY | 2004 ADOPTED BUDGET | 2004 AUTHORIZED PERSONNEL | CHANGE IN AUTHORIZED PERSONNEL |
|---|---|---|---|
| Office of Chief Operating Officer | 1,368,813 | 5 | |

**Source of Funds**

| FUND | 2002 EXPENDITURES | 2003 EXPENDITURES | 2004 ADOPTED BUDGET |
|---|---|---|---|
| General Fund | 589,949 | 796,501 | 1,368,813 |
| Water and Wastewater Revenue Fund | 141,522 | 61,737 | - |
| Total | 731,470 | 858,238 | 1,368,813 |

## CHIEF OPERATING OFFICER (Continued)

## Office of Chief Operating Officer

### PROGRAM DATA

### Highlights of Prior Year Operations (2003)

- Recruited Chief Information Officer, Commissioner of Public Works.
- Recruited Deputy, Commissioner of Solid Waste.
- Established the management Dashboard (Public Information Interface).
- Guided and maintain oversight of the creation of the Department of Information Technology.
- Transitional Empowerment Zone to the Renewal Community.
- Guided and maintain oversight of the creation of the Department of Public Works.
- Process Review Implementation.
- Initiated "Let's Do Downtown" 100 Day Program.
- Review and revamp Motor transport Services delivery system.
- Authored Version One of the citywide 2002 Turnaround Plan.
- Initiated Quality of Life Bond Building program.
- Established Citywide "Standardized" Emergency Operation Procedures.
- Develop plan for expenditure of the Tree Recompense Fund.
- Coordinated review of rates and services for Solid Waste.
- Created the Atlanta Dashboard and made it accessible to the citizens.
- Developed implementation plan and monitored progress of procurement process improvements.
- Managed a review of the MTS process improvements.
- Conducted a review and developed plan for new customer relationship management process & org.
- Coordinated plan for the outsourcing of Worker's Compensation function.
- Developed implementation plan and monitored progress of HR process improvements.
- Developed implementation and monitored progress of IT process improvements.
- Developed implementation a plan and monitored progress of building permitting process improvements.
- Assisted in reorganization planning for several city departments.

### 2004 Management Objectives

1. Management of all city departments
2. Recruit and evaluate candidates for Commission post.
3. Maintain oversight and set management objectives for daily operations of government standards.
4. Provide citizens and visitors a clean and safe urban environment.

## CHIEF OPERATING OFFICER (Continued)

### Office of Contract Compliance

The mission of the Equal Business Opportunity Program is to mitigate the effects of the past and present discrimination against women and minority businesses. The City of Atlanta has found that African American, Female, Hispanic, Asian American and Native American owned businesses have suffered the effects of racial and gender discrimination in both public and private markets, resulting in a disproportionate award of contract dollars to non-minority or non-female businesses. It is the responsibility of the Office of Contract Compliance to promote full and equal business opportunity for all persons doing business with the City of Atlanta.

## FINANCIAL AND STAFFING DATA

**Budget by Major Account Group**

| ACCOUNT GROUP | 2002 EXPENDITURES | 2003 EXPENDITURES | 2004 ADOPTED BUDGET |
|---|---|---|---|
| Personnel Expenses | 776,733 | 597,538 | 769,314 |
| Other Operating Expenses | 35,546 | 27,546 | 50,979 |
| Internal Service Expenses | 4,657 | 7,772 | 6,265 |
| Capital Expenses | 6,409 | 527 | 37,063 |
| Total | 823,345 | 633,383 | 863,621 |

**Budget by Activity**

| ACTIVITY | 2004 ADOPTED BUDGET | 2004 AUTHORIZED PERSONNEL | CHANGE IN AUTHORIZED PERSONNEL |
|---|---|---|---|
| Office of Contract Compliance | 863,621 | 9 | |

**Source of Funds**

| FUND | 2002 EXPENDITURES | 2003 EXPENDITURES | 2004 ADOPTED BUDGET |
|---|---|---|---|
| General Fund | 547,618 | 452,871 | 607,136 |
| 1994 Referendum G.O. Bond Fund | 49,682 | 52,659 | - |
| Airport Revenue Fund | 178,062 | 83,638 | 199,253 |
| Water and Wastewater Renew and Ext. Fund | 47,983 | 44,215 | 57,232 |
| Total | 823,345 | 633,383 | 863,621 |

## Office of Contract Compliance

### PROGRAM DATA

### Highlights of Prior Year Operations (2003)

- Over 125 minority and female owned firms are participating on Water and Sewer Projects.
- Over 125 minority and female owned firms are participating on Hartsfield Development Projects.
- Water/Sewer Program Management Team includes certified minority firms with a total 45% joint venture interest.
- Hartsfield Development Program & Program Management Team includes two certified minority firms with a total 40% joint venture interest.
- Participated in over 10 outreach sessions sharing City of Atlanta contracting opportunities with the public.
- Over 1,000 certified Minority/Female Business Enterprise firms listed in the City's Equal Business Opportunity Certification Register.

### PROGRAM HIGHLIGHTS

### 2004 Management Objectives

1. Timely processed Equal Business Opportunity Certification applications.
2. Representation in Prebid and Preposal Conferences.
3. Review, evaluate & submit recommendations on bids / RFP's to Dept. of Procurement within 10 days.
4. Prepare and submit Equal Business Opportunity/Disadvantage Business Enterprise packages to Department of Procurement for inclusion in solicitation documents within 5 business days.

## CHIEF OPERATING OFFICER (Continued)

## Office of Program and Performance Evaluation

The Bureau performs evaluations of operational performance of City agencies and provides a consulting service to the internal management.

## FINANCIAL AND STAFFING DATA

**Budget by Major Account Group**

| ACCOUNT GROUP | 2002 EXPENDITURES | 2003 EXPENDITURES | 2004 ADOPTED BUDGET |
|---|---|---|---|
| Personnel Expenses | 302,085 | 196,147 | - |
| Other Operating Expenses | 6,310 | 67 | - |
| Total | 308,395 | 196,214 | - |

**Budget by Activity**

| ACTIVITY | 2004 ADOPTED BUDGET | 2004 AUTHORIZED PERSONNEL | CHANGE IN AUTHORIZED PERSONNEL |
|---|---|---|---|
| Office of Program and Performance Evaluation | - | - | - |

**Source of Funds**

| FUND | 2002 EXPENDITURES | 2003 EXPENDITURES | 2004 ADOPTED BUDGET |
|---|---|---|---|
| General Fund | 288,974 | 196,214 | - |
| Water and Wastewater Revenue Fund | 19,421 | - | - |
| Total | 308,395 | 196,214 | - |

* The Office of Program Performance and Evaluation was abolished in the 2003.

## CHIEF OPERATING OFFICER (Continued)

### Office of General Services

The new Office of General Services is composed of the former Bureau of General Services and Motor Transport. This office has oversight of all of the City's facilities, management/maintenance of buildings, vehicles/fleet and all motorized equipment.

### FINANCIAL AND STAFFING DATA

**Budget by Major Account Group**

| ACCOUNT GROUP | 2002 EXPENDITURES | 2003 EXPENDITURES | 2004 ADOPTED BUDGET |
|---|---|---|---|
| Personnel Expenses | - | 12,871,607 | 13,282,309 |
| Other Operating Expenses | - | 13,110,591 | 11,821,590 |
| Internal Service Expenses | - | 3,294,436 | 1,763,249 |
| Intergovernmental Service Expenses | - | 85,628 | - |
| Capital Expenses | - | 37,645 | 370,392 |
| Total | - | 29,399,907 | 27,237,539 |

**Budget and Staff by Activity**

| ACTIVITY | 2004 ADOPTED BUDGET | 2004 AUTHORIZED PERSONNEL | CHANGE IN AUTHORIZED PERSONNEL |
|---|---|---|---|
| Office of Director, General Services | 572,099 | 7 | 1 |
| Facilities Management | | | |
| City Hall Complex | 2,760,190 | 14 | - |
| H.V.A.C. | 107,259 | 2 | - |
| 818 Washington | 306,475 | 2 | - |
| City Hall East | 2,134,437 | 6 | - |
| Municipal Court Maint. | 153,329 | 2 | - |
| Mail Room | 230,594 | 2 | - |
| Records Management | 285,109 | 5 | - |
| Dunbar | 173,461 | 5 | - |
| Georgia Hill | 109,577 | 5 | - |
| Southeast Atlanta | 106,726 | 5 | - |
| Total | 6,367,157 | 48 | - |
| Motor Transport Services | | | |
| Deputy Dir. Motor Transport | 2,595,185 | 14 | - |
| Production Operations | 17,285,430 | 179 | - |
| Loan Pool | 80,138 | 1 | - |
| Shuttle Operations | 337,530 | 8 | - |
| Total | 20,298,283 | 202 | - |
| Total | 27,237,539 | 257 | 1 |

**Source of Funds**

| FUND | 2002 EXPENDITURES | 2003 EXPENDITURES | 2004 ADOPTED BUDGET |
|---|---|---|---|
| General Fund | - | 6,403,609 | 6,824,709 |
| Airport Renewal & Extension Fund | - | 16,645 | 63,253 |
| Water and Watewater Renewal & Extension Fund | - | 52,293 | 114,548 |
| Internal Service Fund | - | 22,927,360 | 20,235,029 |
| Total | - | 29,399,907 | 27,237,539 |

**Note:** The Bureau of General Services and Motor Transport Services were moved to Executive Offices as part of a 2003 reorganization. Historical data for 2002 is listed as a part of the former Department of Administrative Services.

# CHIEF OPERATING OFFICER (Continued)

## Office of Director, General Services

## FINANCIAL AND STAFFING DATA

### Budget by Major Account Group

| ACCOUNT GROUP | 2002 EXPENDITURES | 2003 EXPENDITURES | 2004 ADOPTED BUDGET |
|---|---|---|---|
| Personnel Expenses | - | 380,534 | 541,941 |
| Other Operating Expenses | - | 11,357 | 8,206 |
| Internal Service Expenses | - | 25,871 | 21,952 |
| Total | - | 417,762 | 572,099 |

### Budget and Staff by Activity

| ACTIVITY | 2004 ADOPTED BUDGET | 2004 AUTHORIZED PERSONNEL | CHANGE IN AUTHORIZED PERSONNEL |
|---|---|---|---|
| Office of Director, General Services | 572,099 | 7 | 1 |

### Source of Funds

| FUND | 2002 EXPENDITURES | 2003 EXPENDITURES | 2004 ADOPTED BUDGET |
|---|---|---|---|
| General Fund | - | 417,762 | 572,099 |

**Note:** The Bureau of General Services was moved to Executive Offices as part of a 2003 reorganization. Historical data for 2002 is listed as a part of the former Department of Administrative Services.

## Office of Director, General Services

## PROGRAM DATA

### Highlights of Prior Year Operations (2003)

- Installed New Channel Banks for Atlanta Citywide Radio System.
- Upgraded elevators in City Hall East.
- Waterproofed top level of City Hall Tower.
- Installed indoor track for City employees wellness program.

## PROGRAM HIGHLIGHTS

### Workload Measures

| Measure | 2002 ACTUAL | 2003 ESTIMATED | 2004 PROJECTED |
|---|---|---|---|
| 1. Complete routine maintenance within 24hrs | N/A | 100% | 100% |
| 2. # of Custodial service request | N/A | 1,036 | 1,036 |
| 3. Meet required # of Police cars serviced. | N/A | 1,095 | 1,095 |
| 4. Met daily minimum apparatus for first line service: 30 pumpers, 13 aerials, and 2 rescues. | N/A | 252 | 252 |
| 5. Met daily minimum requirement for equipment necessary for refuse collection. 60 rear & 10 front loaders | N/A | 252 | 252 |

### 2004 Management Objectives

1. Improve employee job performance.
2. Maintain efficiency of performing routine maintenance request within 24 Hrs.
3. Reduce backlog of motorized equipment needing repairs.
4. Reduce turnaround time of the City's motorized fleet.

## CHIEF OPERATING OFFICER (Continued)

## Facilities Management

## FINANCIAL AND STAFFING DATA

### Budget by Major Account Group

| ACCOUNT GROUP | 2002 EXPENDITURES | 2003 EXPENDITURES | 2004 ADOPTED BUDGET |
|---|---|---|---|
| Personnel Expenses | - | 1,504,198 | 1,737,203 |
| Other Operating Expenses | - | 4,398,727 | 4,595,447 |
| Internal Service Expenses | - | 44,989 | 34,507 |
| Intergovermental Expenses | - | 75,921 | - |
| Total | - | 6,023,835 | 6,367,157 |

### Budget and Staff by Activity

| ACTIVITY | 2004 ADOPTED BUDGET | 2004 AUTHORIZED PERSONNEL | CHANGE IN AUTHORIZED PERSONNEL |
|---|---|---|---|
| City Hall Complex | 2,760,190 | 17 | - |
| H.V.A.C. | 107,259 | 2 | - |
| 818 Washington | 306,475 | 2 | - |
| City Hall East | 2,134,437 | 5 | - |
| Municipal Court Maint. | 153,329 | 3 | - |
| Mail Room | 230,594 | 2 | - |
| Records Management | 285,109 | 5 | - |
| Dunbar | 173,461 | 5 | - |
| Georgia Hill | 109,577 | 5 | - |
| Southeast Atlanta | 106,726 | 5 | - |
| Total | 6,367,157 | 51 | - |

### Source of Funds

| FUND | 2002 EXPENDITURES | 2003 EXPENDITURES | 2004 ADOPTED BUDGET |
|---|---|---|---|
| General Fund | - | 5,971,542 | 6,252,610 |
| Water and Watewater Renewal & Extension Fund | - | 52,293 | 114,547 |
| Total | - | 6,023,835 | 6,367,157 |

**Note:** The Bureau of General Services was moved to Executive Offices as part of a 2003 reorganization. Historical data for 2002 is listed as a part of the former Department of Administrative Services.

# CHIEF OPERATING OFFICER (Continued)

## Motor Transport Services

## FINANCIAL AND STAFFING DATA

### Budget by Major Account Group

| ACCOUNT GROUP | 2002 EXPENDITURES | 2003 EXPENDITURES | 2004 ADOPTED BUDGET |
|---|---|---|---|
| Personnel Expenses | - | 10,986,876 | 11,001,404 |
| Other Operating Expenses | - | 8,691,125 | 7,219,697 |
| Internal Service Expenses | - | 3,223,576 | 1,645,297 |
| Intergovt/Interfund Expenses | - | 9,709 | - |
| Capital Expenses | - | 16,074 | 368,631 |
| Total | - | 22,927,360 | 20,235,030 |

### Budget and Staff by Activity

| ACTIVITY | 2004 ADOPTED BUDGET | 2004 AUTHORIZED PERSONNEL | CHANGE IN AUTHORIZED PERSONNEL |
|---|---|---|---|
| Deputy Director, Motor Transport | 2,531,931 | 14 | - |
| Production Operations | 17,285,431 | 179 | - |
| Loan Pool | 80,138 | 1 | - |
| Shuttle Operations | 337,530 | 8 | - |
| Total | 20,235,030 | 202 | - |

### Source of Funds

| FUND | 2002 EXPENDITURES | 2003 EXPENDITURES | 2004 ADOPTED BUDGET |
|---|---|---|---|
| Internal Service Fund | - | 22,927,360 | 20,235,030 |

**Note:** The Bureau of Motor Transport Services was moved to Executive Offices as part of a 2003 reorganization. Historical data for 2002 is listed as a part of the former Department of Administrative Services.

## Motor Transport Services

## PROGRAM DATA

### Highlights of Prior Year Operations (2003)

- Achieved our 2003 goal of staff reduction through the abolishment of eleven (11) positions.
- Implemented a 30-day backlog reduction project to reduce the backlog by 70%.
- Revised employee handbook to insure compliance with city policies and procedures.
- Implemented the re-engineering process relative to new equipment acquisition, production measures and technical support.
- Implemented shop delay and vehicle condition reports for better accountability of repairs being made in the Department of Public Works and Solid Waste Services.
- Implemented the new equipment acquisition policy to raise the level of fleet management to the Chief Operating level to improve service delivery to user departments.
- Improve equipment turnaround due to increase parts purchase and stocking in the central warehouse and satellite stores.
- Identified and implemented performance measures for the Citywide Dashboard project.
- Implemented improvements and adjustments with the city's shuttle program.
- Established monthly and quarterly meetings with user departments for improved communication and equipment repair turnaround.

## PROGRAM HIGHLIGHTS

### Workload Measures

| Measure | 2002 ACTUAL | 2003 ACTUAL | 2004 PROJECTED |
|---|---|---|---|
| 1. Routine maintenance completed within 48 hours. | 100% | 100% | 100% |
| 2. Meet minimum requirement for Police services and have no more than 50 Patrol (Zone) cars out of service at beginning of shift. | 99.7% | 99.7% | 100% |
| 3. Meet minimum requirements for Fire apparatus. | 100% | 100% | 100% |
| 30 pumpers | | | |
| 13 aerials | | | |
| 2 rescue | | | |
| 4. Meet minimum requirements for Refuse trucks | 100% | | |
| 66 rear loaders | | 100% | 100% |
| 10 front loaders | | 97% | 100% |

## Motor Transport Services

## PROGRAM HIGHLIGHTS

### Workload Measures

| Measure | 2002 ACTUAL | 2003 ACTUAL | 2004 PROJECTED |
|---|---|---|---|
| 5. Meet minimum requirement for Forestry equipment by having a minimum of 8 available at beginning of shift. | 97% | 98% | 100% |
| 6. Meet minimum requirement for Sewer cleaner trucks having 17 trucks ready at beginning of shift. | 97% | 97.4% | 100% |

### 2004 Management Objectives

1. Maintain efficiency of performing routine preventive maintenance requests within 48 hours turnaround.
2. To meet minimum requirement for Police Services by having no more than 50 Zone vehicles out of service at beginning of shift.
3. To meet the minimum requirement for Fire Apparatus for first line service (pumpers, aerials, rescues).
4. To meet daily requirement for equipment necessary for refuse collection available at beginning of shift (66 rear and 10 front loaders).
5. To meet minimum requirement for Forestry equipment by having a minimum of 8 available at beginning of shift.
6. To meet the minimum requirement for Sewer Cleaners by having a minimum of 17 available at beginning of shift.

# CHIEF POLICY OFFICER

## FINANCIAL AND STAFFING DATA

### Budget by Major Account Group

| ACCOUNT GROUP | 2002 EXPENDITURES | 2003 EXPENDITURES | 2004 ADOPTED BUDGET |
|---|---|---|---|
| Personnel Expenses | - | 439,163 | 2,429 |
| Other Operating Expenses | - | 7,028 | - |
| Total | - | 446,191 | 2,429 |

### Budget and Staff by Activity

| ACTIVITY | 2004 ADOPTED BUDGET | 2004 AUTHORIZED PERSONNEL | CHANGE IN AUTHORIZED PERSONNEL |
|---|---|---|---|
| Office of Chief Policy Officer | 2,429 | - | - |

### Source of Funds

| FUND | 2002 EXPENDITURES | 2003 EXPENDITURES | 2004 ADPOPTED BUDGET |
|---|---|---|---|
| General Fund | - | 333,993 | - |
| 2001 Quality of Life Fund | - | 112,198 | 2,429 |
| Total | - | 446,191 | 2,429 |

# ADMINISTRATIVE SERVICES

# DEPARTMENT OF ADMINISTRATIVE SERVICES

## Department Mission

The Department of Administrative Services was dissolved in 2003 through the City's reorganization. The functions however, remain in the City of Atlanta, i.e., the Office of General Services building maintenance/security and the Bureau of Motor Transport provide support services in the areas of vehicle maintenance now reports directly to the Chief Operating Officer; the Bureau of Purchasing and Real Estate procurement and real estate management, and the Bureau of Management Information Systems are now separate Departments (renamed Procurement and Information Technology respectively) that report directly to the Executive Offices. ***NOTE: The expenditures listed below represents the historical data for those bureaus stated previously.***

## FINANCIAL DATA

### Department by Major Account Group

| ACCOUNT GROUP | 2002 EXPENDITURES | 2003 EXPENDITURES | 2004 ADOPTED BUDGET |
|---|---|---|---|
| Personnel Expenses | 18,618,134 | - | - |
| Other Operating Expenses | 15,601,956 | - | - |
| Internal Service Expenses | 3,348,776 | - | - |
| Intergovt./Interfund Expenses | 85,631 | - | - |
| Capital Expenses | 64,015 | - | - |
| Total | 37,718,512 | - | - |

### Department by Organization Unit

| BUREAU | 2002 EXPENDITURES | 2003 EXPENDITURES | 2004 ADOPTED BUDGET |
|---|---|---|---|
| Office of Commissioner | 207,418 | - | - |
| General Services | 7,022,823 | - | - |
| Purchasing and Real Estate | 2,238,851 | - | - |
| Motor Transport Services | 20,936,563 | - | - |
| Management Information Systems | 7,312,857 | - | - |
| Total | 37,718,512 | - | - |

### Source of Funds

| FUND | 2002 EXPENDITURES | 2003 EXPENDITURES | 2004 ADOPTED BUDGET |
|---|---|---|---|
| General Fund | 8,956,810 | - | - |
| Airport Revenue Fund | 230,346 | - | - |
| Airport Renewal and Extension Fund | 17,548 | - | - |
| Water & Wastewater Revenue Fund | 140,894 | - | - |
| Water & Wastewater Renew. and Ext. Fund | 117,691 | - | - |
| Internal Service Fund | 28,216,593 | - | - |
| 1994 Referendum G.O. Bond Fund | 38,630 | - | - |
| Total | 37,718,512 | - | - |

**Note:** The Department of Administrative Services was abolished in 2003. Data represents prior year expenditures.

## DEPARTMENT OF ADMINISTRATIVE SERVICES (Continued)

### STAFFING DATA

**Authorized Personnel (Permanent)**

| ORGANIZATIONAL UNIT | 2002 | 2003 | 2004 |
|---|---|---|---|
| Office of Commissioner | 2 | - | - |
| General Services | 44 | - | - |
| Purchasing and Real Estate | 35 | - | - |
| Motor Transport Services | 214 | - | - |
| Management Information Systems | 57 | - | - |
| Total | 352 | - | - |

*Department of*

# AVIATION

# DEPARTMENT OF AVIATION

*Overview*

The Hartsfield-Jackson Atlanta International Airport is the busiest passenger airport in the world. The Airport is owned and operated by the City of Atlanta, acting through its Department of Aviation. It's corporate boundaries reach into the political jurisdictions of unincorporated Clayton County, unincorporated Fulton County, College Park, Atlanta, Hapeville and East Point. The Airport employs approximately 54,300 employees, including 733 City employees. Of the City employees, 381 works for the Department of Aviation, 208 are police and 173 are firefighters.

The Airport is a self-sustaining enterprise fund which derives its operating revenue from landing fees, concession revenues, parking fees, building and land rentals, and passenger facility charges (PFCs). The strong enplanement growth has led to very solid financial operating margins. To fund its capital improvements, the Airport issues revenue bonds, payable only by airport revenue, obtains Federal grants under the Airport Improvement Program (AIP), uses internally generated funds or uses the proceeds of a federally-authorized passenger facility charge (PFC) of $4.50 per passenger boarding an aircraft. A mix of these sources funds capital projects. The Airport uses no City taxpayer funds.

Hartsfield-Jackson for the fifth consecutive year is the world's busiest passenger airport, almost 10 million passengers ahead of our closest rival – Chicago O'Hare. In terms of aircraft operations, Hartsfield-Jackson was the second most active airport in the world in 2003, behind Chicago O'Hare with 911,723 landings and takeoffs, a 2.4% increase from 2002 levels. In fact, the Airport experienced significant increases in passenger, cargo and flight operations during 2003.

The most recent economic impact study indicates that the Airport generated direct employment for 55,314 airport workers, and provided an additional 31,776 induced jobs in the local economy. In addition, the visitor industry generated by activity at Hartsfield-Jackson created 225,667 jobs. Another 316,167 related jobs in manufacturing companies shipping freight through the airport were dependent on Hartsfield-Jackson's air cargo activities.

Airport activity at Hartsfield-Jackson, including visitor industry impacts, generated $1.03 billion of state, county and municipal taxes and more than $534 million of federal aviation-specific taxes. Hartsfield-Jackson's business revenue impact to the region is more than $18 billion annually. By the year 2015, the Airport's direct, indirect and induced revenue impact will exceed $32 billion.

# DEPARTMENT OF AVIATION

## Department Mission

The Department of Aviation is the City's administrative agency for: (a) Implementation of City policy at the airport, (b) Management of airport facilities and properties, (c) Planning the development of future airport projects, and (d) Providing for the general well-being and upkeep in response to the needs of airport tenants, traveling public and regulatory government agencies.

## FINANCIAL DATA

### Department by Major Account Group

| ACCOUNT GROUP | 2002 EXPENDITURES | 2003 EXPENDITURES | 2004 ADOPTED BUDGET |
|---|---|---|---|
| Personnel Expenses | 20,010,134 | 22,087,483 | 27,807,617 |
| Other Operating Expenses | 55,476,344 | 52,316,683 | 121,995,908 |
| Internal Service Expenses | 707,313 | 777,191 | 1,228,361 |
| Intergovt./Interfund Expenses | 17,077,950 | 96,022,597 | 11,605,246 |
| Capital Expenses | 8,692,932 | 5,004,243 | 20,699,832 |
| Reserve for Appropriation | - | - | 6,218,040 |
| Total | 101,964,673 | 176,208,197 | 189,555,004 |

### Department by Organization Unit

| BUREAU | 2002 EXPENDITURES | 2003 EXPENDITURES | 2004 ADOPTED BUDGET |
|---|---|---|---|
| Administration | 34,248,738 | 10,995,844 | 22,001,479 |
| Planning and Development | 45,076,209 | 122,416,494 | 101,859,828 |
| Airport Maintenance/Operations/Security | 7,233,908 | - | - |
| Safety, Security, Maintenance | 15,405,818 | 30,924,093 | 47,474,940 |
| Airport Business Administration | - | 11,871,766 | 18,218,757 |
| Total | 101,964,673 | 176,208,197 | 189,555,004 |

### Source of Funds

| FUND | 2002 EXPENDITURES | 2003 EXPENDITURES | 2004 ADOPTED BUDGET |
|---|---|---|---|
| Airport Revenue Fund | 52,943,457 | 51,171,442 | 70,883,959 |
| Airport Renewal and Extension Fund | 47,028,900 | 27,216,385 | 106,432,319 |
| Airport Fac. Rev. BD Const. FD-Series 1990 | - | - | 13,100 |
| Airport Passenger Facility Charge Fund | - | 23,967,787 | - |
| 2000 Airport Revenue Bond Fund | 1,992,316 | 30,083,202 | 1,220,059 |
| 2002 Airport revenue Bond Fund | - | 43,769,381 | 11,005,567 |
| Total | 101,964,673 | 176,208,197 | 189,555,004 |

# DEPARTMENT OF AVIATION (Continued)

## STAFFING DATA

### Authorized Personnel (Permanent)

| ORGANIZATIONAL UNIT | 2002 | 2003 | 2004 |
|---|---|---|---|
| Administration | 137 | 76 | 80 |
| Planning and Development | 55 | 55 | 67 |
| Airport Maintenance/Operations/Safety | 209 | 220 | 224 |
| Airport Business Administration | N/A | 73 | 82 |
| Total | 401 | 424 | 453 |

## PROGRAM DATA

### *2003 Accomplishments*

Relocated Sullivan Road - Two (2) lanes opened to traffic ahead of schedule

Completed Taxiway M14, N5 & T/W Fillets/Airfield Pavement Repairs

PFC applications #4 and 5 approved from FAA to collect and use PFC funds for CONRAC, APM and Roadway and Hold Baggage Screening Project, providing an additional approximately $431 million in funding

Issued $395 million in Bond Anticipation Notes (BANs) to roll over $300 million (plus interest) from 2002 notes and provide an additional approximately $90 million for Hold Baggage Screening Project at an all in interest cost of 1.07%

Worked with industry and government representatives to secure $300,000 in federal funding for the port of Atlanta. This eliminated the Department of Aviation's responsibility for providing funds for these services in the future.

DOA Maintenance had zero (0) discrepancies on 2003 airfield certification program

DOA Maintenance along with Watershed Management installed flow sensors to track sewage flow of City of Hapeville for billing purposes for City of Atlanta

Conducted surplus equipment auction for approximately 150 pieces of equipment

The Department began using the Segway Human Transporters throughout the airport. This has greatly enhanced the effectiveness and efficiency of the daily inspections and emergency response.

The airfield received "zero discrepancies" on the FAA Part 139 Airport Certification Inspection. The airfield, contingency and emergency plans, and the Airport Operations Division received a perfect safety rating.

The airport installed and enhanced markings designed to increase runway safety by alerting and deterring unauthorized vehicle drivers from entering the critical runway and taxiway areas.

## PROGRAM HIGHLIGHTS

### Workload Measures

| Measure | 2002 ACTUAL | 2003 ACTUAL | 2004 PROJECTED |
|---|---|---|---|
| 1. No. of customer comments processed. | 2,939 | 3,026 | 3,329 |
| 2. No. purchase requests processed. | 5,393 | 4,851 | 7,304 |
| 3. No. of Budget Amendments processed. | 30 | 83 | 65 |
| 4. No. of open record requests. | 70 | 61 | 70 |
| 5. No. of help desk calls processed. | 5,297 | 4,222 | 3,994 |
| 6. No. of training sessions conducted in-house. | 382 | 410 | 420 |
| 7. No. of permits processed in Ground Transportation. | 339 | 342 | 360 |
| 8. No. of cars parked | 5,550,840 | 6,898,064 | 5,623,828 |
| 9. No. of invoices processed | 9,187 | 9,187 | 9,600 |
| 10. No. of audits performed | 15 | 20 | 28 |
| 11. Total enplaned passengers | 76,876,128 | 75,289,353 | 81,144,005 |
| 12. Food and Beverage Quality Index | 92% | 89.50% | 91% |
| 13. % of reliability of Automated People Mover (APM) System. | 99.7% | 99.6% | 99.8% |
| 14. No. of Part 139 inspections conducted. | 828 | 828 | 860 |
| 15. No. of light fixtures repaired and inspected. | 37,456 | 28,759 | 33,594 |
| 16. No. of security badges issued. | 34,577 | 49,817 | 120,000 |
| 17. Monthly Cash Flow for Capital Projects. | 360,940,768 | 311,243,308 | 469,266,000 |
| 18. No. of parcel purchased or treated under the Airport Noise Abatement Program. | 7 | 359 | 2 |
| 19. No. of parcels acquired for Airport Expansion Program. | 64 | 44 | 10 |

### 2004 Management Objectives

1. Enhance DOA's workforce by creating an environment that offers the orderly succession of employees.
2. Increase the level of employee satisfaction by 10% as measured by employee surveys.
3. Maximize overall passenger satisfaction with the airport.
4. To work with the Customer Service Focus Group to develop and implement an Airport Wide Customer Service
5. Secure FAA approval on PFC Application to assist the funding needs of the East International Terminal and Security Checkpoint projects.
6. Secure new capital funding via General Airport Revenue Bonds (GARB) and Passenger Facility Charge (PFC) back bonds by First Quarter.
7. Increase fee structure for all ground transportation providers by Fourth Quarter
8. Implement a Commercial Paper Program
9. Implement recommendations to improve Park-Ride Operations
10. Achieve zero discrepancies in annual FAR 139 inspections
11. Achieve an overall security compliance level of 95% monthly
12. Provide for the maintenance of electrical lighting systems to insure lights are 98% operational
13. Complete construction of new facility space for baggage screening and replace Taxiways F and L.
14. To begin installation of Parking Revenue Control System

## DEPARTMENT OF AVIATION (Continued)

### Airport Administration

The Airport Administration section provides overall coordination and directions for the management of airport facilities and properties. Furthermore, this section includes operations for Airport Budget, Human Resources and Training, Customer Service and Airport Procurement which includes negotiating and monitoring contract agreements. Also included in this section is the Office of Information Systems that provides IT strategic planning and integration.

## FINANCIAL AND STAFFING DATA

**Budget by Major Account Group**

| ACCOUNT GROUP | 2002 EXPENDITURES | 2003 EXPENDITURES | 2004 ADOPTED BUDGET |
|---|---|---|---|
| Personnel Expenses | 7,941,907 | 4,495,475 | 6,656,020 |
| Other Operating Expenses | 24,935,802 | 5,627,102 | 8,263,117 |
| Internal Service Expenses | 53,644 | 76,772 | 68,500 |
| Capital Expenses | 1,317,385 | 796,495 | 795,802 |
| Reserve for Appropriation | - | - | 6,218,040 |
| Total | 34,248,738 | 10,995,844 | 22,001,479 |

**Budget by Activity**

| ACTIVITY | 2004 ADOPTED BUDGET | 2004 AUTHORIZED PERSONNEL | CHANGE IN AUTHORIZED PERSONNEL |
|---|---|---|---|
| Office of Commissioner | 9,574,500 | 53 | 1 |
| Office of Information Systems | 12,426,979 | 23 | 3 |
| Marketing and Public Relations | - | - | - |
| Automated Guideway Transit System | - | - | - |
| Total | 22,001,479 | 76 | 4 |

**Source of Funds**

| FUND | 2002 EXPENDITURES | 2003 EXPENDITURES | 2004 ADOPTED BUDGET |
|---|---|---|---|
| Airport Revenue Fund | 32,916,211 | 10,142,114 | 14,566,442 |
| Airport Renewal and Extension Fund | 1,332,527 | 853,730 | 7,435,037 |
| Total | 34,248,738 | 10,995,844 | 22,001,479 |

# DEPARTMENT OF AVIATION (Continued)

## Planning and Development

The Planning and Development section provides for the overall strategic plan, design and construction of current and future facilities and systems at Hartsfield Atlanta International Airport. In addition, other airport sites such as Paulding and Dawson Counties are included in this section.

## FINANCIAL AND STAFFING DATA

### Budget by Major Account Group

| ACCOUNT GROUP | 2002 EXPENDITURES | 2003 EXPENDITURES | 2004 ADOPTED BUDGET |
|---|---|---|---|
| Personnel Expenses | 2,057,864 | 2,581,026 | 5,687,417 |
| Other Operating Expenses | 21,576,325 | 23,318,174 | 71,824,957 |
| Internal Service Expenses | 17,275 | 14,201 | 581,761 |
| Intergovt./Interfund Expenses | 17,032,262 | 96,017,860 | 11,605,246 |
| Capital Expenses | 4,392,483 | 485,233 | 12,160,447 |
| Total | 45,076,209 | 122,416,494 | 101,859,828 |

### Budget by Activity

| ACTIVITY | 2004 ADOPTED BUDGET | 2004 AUTHORIZED PERSONNEL | CHANGE IN AUTHORIZED PERSONNEL |
|---|---|---|---|
| Hartsfield | 101,216,779 | 55 | 12 |
| Dawson County | 427,900 | - | - |
| Paulding County | 215,149 | - | - |
| Total | 101,859,828 | 55 | 12 |

### Source of Funds

| FUND | 2002 EXPENDITURES | 2003 EXPENDITURES | 2004 ADOPTED BUDGET |
|---|---|---|---|
| Airport Revenue Fund | 535,593 | 805,984 | 658,049 |
| Airport Renewal and Extension Fund | 42,548,300 | 23,790,140 | 88,963,053 |
| Airport Facilities Rev. Bond Con. Fund, Series 1990 | - | - | 13,100 |
| Airport Passenger Facility Charge Fund | - | 23,967,787 | 1,220,059 |
| 2000 Airport Revenue Bond Fund | 1,992,316 | 30,083,202 | 11,005,567 |
| 2002 Airport Revenue Bond Fund | - | 43,769,381 | - |
| Total | 45,076,209 | 122,416,494 | 101,859,828 |

**Note:**

Other departmental functions have been consolidated within the bureau as part of the department's reorganization.

# DEPARTMENT OF AVIATION (Continued)

## Maintenance, Operations & Security

The Maintenance/Operations/Security section was created during the 2003 Airport reorganization. This section provides for the day-to-day maintenance and operation of airport facilities and systems on a twenty-four hour, seven-day per week basis. This activity also insures that the Airport is operating at efficient and safe levels. Furthermore, this section is responsible for overseeing compliance with Federal, State, and Municipal regulations governing airport operations.

## FINANCIAL AND STAFFING DATA

**Budget by Major Account Group**

| ACCOUNT GROUP | 2002 EXPENDITURES | 2003 EXPENDITURES | 2004 ADOPTED BUDGET |
|---|---|---|---|
| Personnel Expenses | 10,010,363 | 11,275,434 | 11,328,300 |
| Other Operating Expenses | 8,964,217 | 16,208,356 | 30,405,283 |
| Internal Service Expenses | 636,394 | 677,567 | 573,000 |
| Intergovt./Interfund Expenses | 45,688 | 4,737 | - |
| Capital Expenses | 2,983,064 | 2,757,999 | 5,168,357 |
| Total | 22,639,726 | 30,924,093 | 47,474,940 |

**Budget by Activity**

| ACTIVITY | 2004 ADOPTED BUDGET | 2004 AUTHORIZED PERSONNEL | CHANGE IN AUTHORIZED PERSONNEL |
|---|---|---|---|
| Administration | 6,356,849 | 14 | - |
| Airfield Maintenance | 13,616,500 | 103 | 2 |
| Terminal Support Maintenance | 4,135,079 | 36 | - |
| North Cargo Building | 525,412 | 7 | - |
| South Cargo Building | 270,000 | 31 | - |
| Technical Support Campus | 1,075,650 | - | - |
| Operations & Safety | 2,496,137 | - | 2 |
| Security | 7,274,491 | 27 | 1 |
| Automated Gateway Transit System | 11,724,822 | 1 | - |
| Total | 47,474,940 | 219 | 5 |

**Source of Funds**

| FUND | 2002 EXPENDITURES | 2003 EXPENDITURES | 2004 ADOPTED BUDGET |
|---|---|---|---|
| Airport Revenue Fund | 19,491,653 | 29,316,094 | 40,140,360 |
| Airport Renewal and Extension Fund | 3,148,073 | 1,607,999 | 7,334,580 |
| Total | 22,639,726 | 30,924,093 | 47,474,940 |

**Note:**
This Bureau has been consolidated with Operations and Safety as part of the department's reorganization.

# DEPARTMENT OF AVIATION (Continued)

## Airport Business Administration

The Airport Business Administration provides the synthesis point for financial management including the supervision and collection of Revenues, Airport Internal Auditing, Parking and Ground Transportation. Moreover, this section also includes Airport Marketing and Public Relations, negotiates and monitors lease agreements with Airlines and Concessionaires, as well as manages the Airport Executive Conference Center.

## FINANCIAL AND STAFFING DATA

### Budget by Major Account Group

| ACCOUNT GROUP | 2002 EXPENDITURES | 2003 EXPENDITURES | 2004 ADOPTED BUDGET |
|---|---|---|---|
| Personnel Expenses | - | 3,735,548 | 4,135,880 |
| Other Operating Expenses | - | 7,163,051 | 11,502,551 |
| Internal Service Expenses | - | 8,651 | 5,100 |
| Capital Expenses | - | 964,516 | 2,575,226 |
| Total | - | 11,871,766 | 18,218,757 |

### Budget by Activity

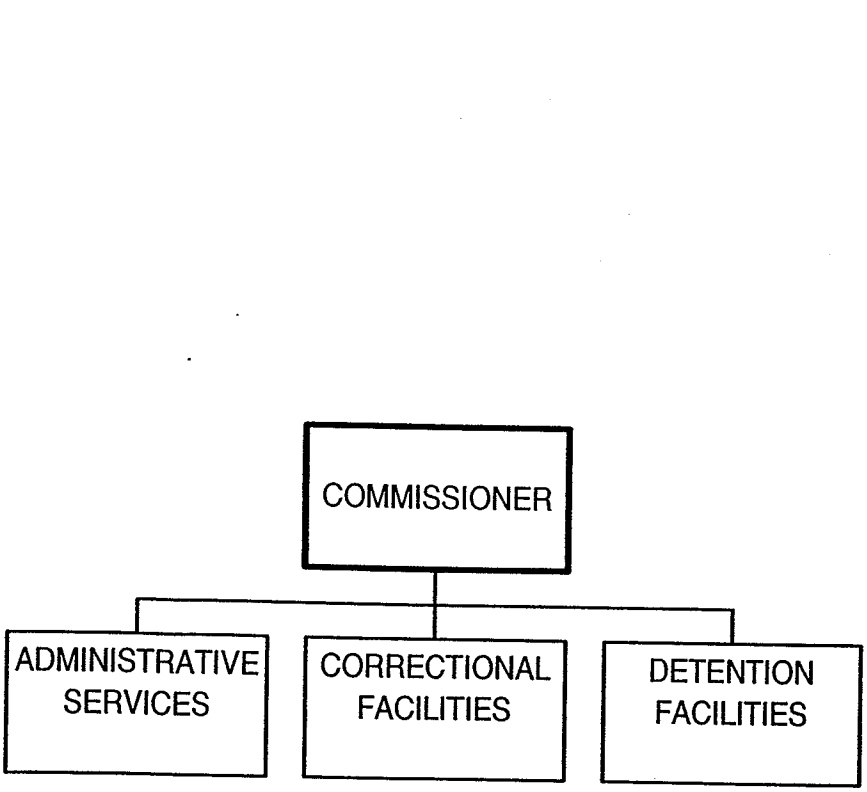
| ACTIVITY | 2004 ADOPTED BUDGET | 2004 AUTHORIZED PERSONNEL | CHANGE IN AUTHORIZED PERSONNEL |
|---|---|---|---|
| Accounting | 1,432,307 | 21 | - |
| Parking | 1,449,876 | 7 | - |
| Concessions | 3,845,693 | 5 | - |
| Property Management | 3,507,214 | 4 | 1 |
| Audit | 410,586 | 3 | 2 |
| Ground Transportation | 1,993,130 | 10 | 1 |
| Airport Conference Center | 390,019 | 5 | 2 |
| Marketing and Public Relations | 5,189,932 | 18 | 3 |
| Total | 18,218,757 | 73 | 9 |

### Source of Funds

| FUND | 2002 EXPENDITURES | 2003 EXPENDITURES | 2004 ADOPTED BUDGET |
|---|---|---|---|
| Airport Revenue Fund | - | 10,907,250 | 15,519,107 |
| Airport Renewal and Extension Fund | - | 964,516 | 2,699,650 |
| Total | - | 11,871,766 | 18,218,757 |

*Department of*

# CORRECTIONS



# DEPARTMENT OF CORRECTIONS

*Overview*

Adult offenders convicted for violating the City of Atlanta ordinances and traffic misdemeanor offenses remain in custody and become the responsibility of the Department of Corrections after being sentenced by the City of Atlanta's Municipal Court or Traffic Court systems. The Corrections Department is responsible for providing a safe, secure and humane institutional setting for those persons requiring incarceration. In addition, the department is empowered to provide meaningful programs to the offenders that will assist him/her in deterring criminal behavior.

Offenders are normally arrested by the Atlanta Police department, but are not limited to the law enforcement of this agency. Other law enforcement agencies within the city's jurisdictions that provide detainees to the Atlanta City Detention Center includes, Georgia State Patrol, Metropolitan Atlanta Rapid Transit Authority Police (MARTA) and public safety agencies serving the colleges and universities within the city.

With the many agencies transporting and depositing offenders to the Atlanta City Detention Center facility, it has begun to impact the newly constructed facility and show signs of need in additional improvement to the existing infrastructure and building. Prisoner admissions and daily population statistics are captured and maintained to assist in determining the critical needs of the capital facility and its capital improvements. Continued increases in admissions and remands to the facility will be an on-going requirement as the department strives to maintain a safe and protective environment for those individuals that are incarcerated, as well as to the department's employee.

Four divisions assist in the maintenance and operational needs of the department. The first of four areas is the Detention Annex. The Annex is responsible for the security and care of federal prisoners held by the City under a contractual agreement with the U.S. Marshal's Office. This division also oversees the department's weekender programs - an alternative community service weekend sentencing program for eligible offenders.

Under the Office of the Chief, the areas of career development, classification, medical and mental health, inmate programs and internal affairs falls within the Chief's oversight.

## DEPARTMENT OF CORRECTIONS (Continued)

*Overview (Continued)*

The Administrative Services Division coordinates and delivers support to the department through fiscal management, procurement, food services, inmate accounting and commissary privileges for the incarcerated.

The Technical Services Division is responsible for agency, public and intergovernmental affairs, inmate drug testing, the automated information system, records management systems, inmate booking, identification activities, and telecommunications - including the radio system and court video arraignment program.

The Department Of Corrections has a contract with the U.S. Marshal's Service to house Federal prisoners. The contract is expected to generate $4.2 million in revenue for the City. In addition, the D.O.C. has implemented a boarding agreement with the I.N.S.(Immigration & Naturalization Service) to house immigration detainees, this agreement is expected to generate $1.4 million in revenue. In support of this initiative the Department Of Corrections has created 13 positions to manage the I.N.S. program.

# DEPARTMENT OF CORRECTIONS

## Department Mission

The Department Of Corrections is responsible for providing a safe, secure, humane and efficiently managed correctional institutions; providing meaningful correctional programs which successfully reintegrate offenders into the community; and delivering the highest level of services to judicial, law enforcement, and offender advocacy agencies, in addition to other customers.

## FINANCIAL AND STAFFING DATA

### Budget by Major Account Group

| ACCOUNT GROUP | 2002 EXPENDITURES | 2003 EXPENDITURES | 2004 ADOPTED BUDGET |
|---|---|---|---|
| Personnel Expenses | 28,417,003 | 24,904,762 | 25,827,485 |
| Other Operating Expenses | 3,564,791 | 4,112,061 | 5,062,404 |
| Internal Service Expenses | 297,032 | 370,939 | 432,975 |
| Intergovt./Interfund Expenses | 13,045 | 12,929 | - |
| Capital Expenses | 116,664 | 155,381 | 140,166 |
| Total | 32,408,535 | 29,556,072 | 31,463,030 |

### Department by Organization Unit

| BUREAU | 2002 EXPENDITURES | 2003 EXPENDITURES | 2004 ADOPTED BUDGET |
|---|---|---|---|
| Office of Commissioner | 5,417,337 | 1,966,557 | 2,917,371 |
| Administrative Services | 5,279,418 | 5,509,792 | 5,600,935 |
| Correctional Facilities | 11,841 | 7,361 | 14,515 |
| Detention Facilities | 21,699,939 | 22,072,362 | 22,930,209 |
| Total | 32,408,535 | 29,556,072 | 31,463,030 |

### Source of Funds

| FUND | 2002 EXPENDITURES | 2003 EXPENDITURES | 2004 ADOPTED BUDGET |
|---|---|---|---|
| General Fund | 32,408,535 | 29,556,072 | 31,463,030 |

## STAFFING DATA

### Authorized Personnel (Permanent)

| ORGANIZATIONAL UNIT | 2002 | 2003 | 2004 |
|---|---|---|---|
| Office of Commissioner | 40 | 27 | 35 |
| Administrative Services | 65 | 76 | 83 |
| Correctional Facilities | - | - | - |
| Detention Facilities | 402 | 218 | 337 |
| Total | 507 | 321 | 455 |

### 2003 Accomplishments

* Reduced overtime hours worked by 27% by improving staffing usage, implementing management efficiencies and reducing unplanned leave by 45%.
* Reinitiated facility inspections program to reduce repair costs and enhance facility appearance, safety and sanitation.
* Performed 230 Competency for Trial Evaluations for Atlanta Municipal Court offenders, avoiding referral costs and prolonged jail stays.
* Experienced no inmate deaths.
* Outsourced the Food Services Unit creating a Cost savings in excess of five hundred thousand dollars.

# DEPARTMENT OF CORRECTIONS (Continued)

## Office of Commissioner

Under the Office of the Chief, the areas of career development, classification, medical and mental health, inmate programs and internal affairs.

## FINANCIAL AND STAFFING DATA

### Budget by Major Account Group

| ACCOUNT GROUP | 2002 EXPENDITURES | 2003 EXPENDITURES | 2004 ADOPTED BUDGET |
|---|---|---|---|
| Personnel Expenses | 5,109,675 | 1,568,223 | 2,444,630 |
| Other Operating Expenses | 59,795 | 67,831 | 73,388 |
| Internal Service Expenses | 219,378 | 298,674 | 348,439 |
| Capital Expenses | 28,489 | 31,829 | 50,914 |
| Total | 5,417,337 | 1,966,557 | 2,917,371 |

### Budget and Staff by Activity

| ACTIVITY | 2004 ADOPTED BUDGET | 2004 AUTHORIZED PERSONNEL | CHANGE IN AUTHORIZED PERSONNEL |
|---|---|---|---|
| Office of Commissioner | 1,892,083 | 15 | 8 |
| Technical Services | 1,025,288 | 20 | - |
| Total | 2,917,371 | 35 | 8 |

### Source of Funds

| FUND | 2002 EXPENDITURES | 2003 EXPENDITURES | 2004 ADOPTED BUDGET |
|---|---|---|---|
| General Fund | 5,417,337 | 1,966,557 | 2,917,371 |

# DEPARTMENT OF CORRECTIONS (Continued)

## Administrative Services

Administrative Services Division coordinates and delivers support to the department through fiscal management, procurement, inmate accounting, commissary privileges for the incarcerated, and food service management.

## FINANCIAL AND STAFFING DATA

**Budget by Major Account Group**

| ACCOUNT GROUP | 2002 EXPENDITURES | 2003 EXPENDITURES | 2004 ADOPTED BUDGET |
|---|---|---|---|
| Personnel Expenses | 3,735,970 | 3,637,767 | 3,346,351 |
| Other Operating Expenses | 1,515,941 | 1,846,460 | 2,197,441 |
| Internal Service Expenses | 20,710 | 16,276 | 23,891 |
| Capital Expenses | 6,797 | 9,289 | 33,252 |
| Total | 5,279,418 | 5,509,792 | 5,600,935 |

**Budget and Staff by Activity**

| ACTIVITY | 2004 ADOPTED BUDGET | 2004 AUTHORIZED PERSONNEL | CHANGE IN AUTHORIZED PERSONNEL |
|---|---|---|---|
| Management Services | 983,254 | 13 | 3 |
| Building Maintenance | 502,110 | 4 | 1 |
| Food Services | 1,337,581 | 5 | 1 |
| Health Services | 1,664,848 | 43 | 28 |
| Training | 432,908 | 6 | 2 |
| Inmate programs & services | - | - | - |
| Classifications | 680,234 | 12 | 1 |
| Total | 5,600,935 | 83 | 36 |

**Source of Funds**

| FUND | 2002 EXPENDITURES | 2003 EXPENDITURES | 2004 ADOPTED BUDGET |
|---|---|---|---|
| General Fund | 5,279,418 | 5,509,792 | 5,600,935 |

# DEPARTMENT OF CORRECTIONS (Continued)

## Correctional Facilities

## FINANCIAL AND STAFFING DATA

### Budget by Major Account Group

| ACCOUNT GROUP | 2002 EXPENDITURES | 2003 EXPENDITURES | 2004 ADOPTED BUDGET |
|---|---|---|---|
| Other Operating Expenses | 2,868 | 4,213 | 5,834 |
| Internal Service Expenses | 8,973 | 3,148 | 8,681 |
| Total | 11,841 | 7,361 | 14,515 |

### Budget and Staff by Activity

| ACTIVITY | 2004 ADOPTED BUDGET | 2004 AUTHORIZED PERSONNEL | CHANGE IN AUTHORIZED PERSONNEL |
|---|---|---|---|
| Correctional Center | 14,515 | - | - |

### Source of Funds

| FUND | 2002 EXPENDITURES | 2003 EXPENDITURES | 2004 ADOPTED BUDGET |
|---|---|---|---|
| General Fund | 11,841 | 7,361 | 14,515 |

## DEPARTMENT OF CORRECTIONS (Continued)

### Detention Facilities

The Detention Division processes and houses city pretrial and sentenced inmates. Provide booking, identification, housing and program services for arrestees at the City Detention Center, Grady Detention Center and Court Detention. This division is also responsible for the security and care of federal prisoners held by the City under a Contractual agreement with the U. S. Marshal's Office. The weekender program, an alternative community service weekend sentencing program for eligible offenders, also falls within this division.

## FINANCIAL AND STAFFING DATA

**Budget by Major Account Group**

| ACCOUNT GROUP | 2002 EXPENDITURES | 2003 EXPENDITURES | 2004 ADOPTED BUDGET |
|---|---|---|---|
| Personnel Expenses | 19,571,358 | 19,698,772 | 20,036,504 |
| Other Operating Expenses | 1,986,187 | 2,193,557 | 2,785,741 |
| Internal Service Expenses | 47,971 | 52,841 | 51,964 |
| Intergovt./Interfund Expenses | 13,045 | 12,929 | - |
| Capital Expenses | 81,378 | 114,263 | 56,000 |
| Total | 21,699,939 | 22,072,362 | 22,930,209 |

**Budget and Staff by Activity**

| ACTIVITY | 2004 ADOPTED BUDGET | 2004 AUTHORIZED PERSONNEL | CHANGE IN AUTHORIZED PERSONNEL |
|---|---|---|---|
| Pre-Trial Detention Center | 17,622,700 | 247 | 60 |
| Court Detention | 963,056 | 38 | 23 |
| Transportation | 456,586 | 7 | 1 |
| Grady Detention | 2,703,203 | 28 | - |
| Federal Detention | 1,067,700 | 12 | - |
| Detention Administration | 116,964 | 5 | 3 |
| Total | 22,930,209 | 337 | 87 |

**Source of Funds**

| FUND | 2002 EXPENDITURES | 2003 EXPENDITURES | 2004 ADOPTED BUDGET |
|---|---|---|---|
| General Fund | 21,699,939 | 22,072,362 | 22,930,209 |

## PROGRAM HIGHLIGHTS

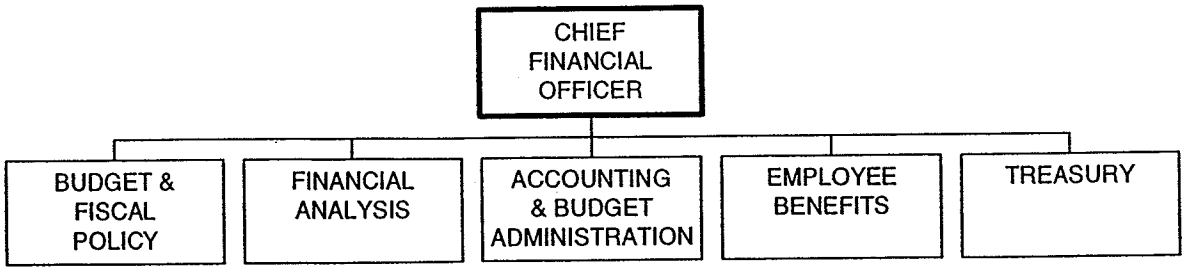
### Workload Measures

| Measure | 2002 ACTUAL | 2003 ACTUAL | 2004 PROJECTED |
|---|---|---|---|
| 1. Average daily inmate population | 1,214 | 826 | 925 |
| 2. Pre-trial arrestee admissions | 54,065 | 33,429 | 31,000 |
| 3. Sentenced offender admissions | 6,747 | 7,018 | 6,900 |
| 4. Grady detention prisoner admissions | 6,996 | 5,787 | 5,100 |
| 5. Prisoner movement to/from municipal court | 76,920 | 36,378 | 35,200 |
| 6. Prisoner vehicular transport | 28,271 | 17,184 | 20,000 |
| 7. Arrestee fingerprint records | 54,065 | 33,429 | 31,000 |
| 8. Prisoner health screenings | 54,065 | 29,641 | 31,000 |
| 9. In-service training hours provided | 6,083 | 11,501 | 8,100 |

### 2004 Management Objectives

1. To attain professional accreditation.
2. To integrate/expand information systems.
3. To transition Court Detention Operations to City Court.
4. To Implement INS prisoner boarding agreement.
5. To enhance fiscal controls and operational cost effectiveness.

# *Department of* FINANCE



# DEPARTMENT OF FINANCE

*Overview*

The Finance Department provides a centralized financial management service dedicated to responsible financial planning and use of financial resources. The Department is responsible for a wide range of financial management functions, including the following:

- Management of cash of all operating and capital funds and prudent investment of these funds to assure the safety, liquidity and yield of the City's funds.
- Preparation of the annual Budget for the City, including all operating and capital funds, management plans and revenue anticipations.
- Internal audit of City operations and financial transactions.
- Financial Accounting and Reporting for a complex, municipal government.
- Calculation of business license tax rates, inspection and collection of business license fees.
- Legislative support, including composition and review of proposed ordinances and resolutions, information reports to the City Council and advise and support on matters of a financial nature.
- Assist in the Preparation of an annual Capital Improvements Program, linked to annual Comprehensive Development Plan, providing the City with a long-term view of future capital needs and proposed funding sources.
- Revenue forecasting and analysis of all the City's revenues and administration of bond funds.
- Safety and risk management, including risk and safety reviews, administration of the workers compensation function and property insurance.
- Billing, collection and accounting for all revenues, including grants and ad valorem taxes, sanitary service fees, and storm water utility fees.
- Management of all employee benefits, including health and life insurance, pension, accrued leave and preferred compensation.

# DEPARTMENT OF FINANCE

## Department Mission

The Department of Finance manages and accounts for the city's financial resources. This department prepares and monitors the annual budget, invests city funds to protect assets, maintains liquidity and maximizes income in compliance with all governing financial and accounting laws, processes payroll and employee benefits, administers business licenses, and provides treasury and risk management functions for the City government.

## FINANCIAL DATA

### Department by Major Account Group

| ACCOUNT GROUP | 2002 EXPENDITURES | 2003 EXPENDITURES | 2004 ADOPTED BUDGET |
|---|---|---|---|
| Personnel Expenses | 9,926,975 | 9,940,094 | 9,449,251 |
| Other Operating Expenses | 2,459,153 | 897,469 | 1,940,684 |
| Internal Service Expenses | 2,425,431 | 3,251,648 | 3,666,676 |
| Intergovt./Interfund Expenses | - | 90 | 174,157 |
| Capital Expenses | 42,307 | 27,178 | 69,656 |
| Debt Service Expenses | 1,500 | 1,595 | 4,004,405 |
| Reserve for Appropriation | - | - | 500,000 |
| Total | 14,855,366 | 14,118,074 | 19,804,829 |

### Department by Organization Unit

| BUREAU | 2002 EXPENDITURES | 2003 EXPENDITURES | 2004 ADOPTED BUDGET |
|---|---|---|---|
| Administration | 2,757,748 | 1,212,637 | 6,904,149 |
| Office of Budget & Fiscal Policy | 1,578,092 | 1,718,450 | 2,141,827 |
| Accounting and Budget Administration | 3,422,082 | 3,936,967 | 4,873,621 |
| Employee Benefits | 2,959,919 | 2,885,333 | 1,321,416 |
| Treasury | 4,137,525 | 4,364,687 | 4,563,816 |
| Total | 14,855,366 | 14,118,074 | 19,804,829 |

### Source of Funds

| FUND | 2002 EXPENDITURES | 2003 EXPENDITURES | 2004 ADOPTED BUDGET |
|---|---|---|---|
| General Fund | 9,552,369 | 10,638,768 | 12,500,298 |
| Traffic Court Operation Fund | 1,224,515 | - | 4,000,000 |
| Annual Bond Fund | 11,567 | 7,838 | 195 |
| 1987 Bond Project Fund | - | 40 | 5,430 |
| 1989 Bond Project Fund | - | 52 | 4,948 |
| 1990 Bond Project Fund | - | 54 | 5,446 |

# DEPARTMENT OF FINANCE (Continued)

**Source of Funds (Continued)**

| FUND | 2002 EXPENDITURES | 2003 EXPENDITURES | 2004 ADOPTED BUDGET |
|---|---|---|---|
| 1991 Bond Project Fund | - | - | 2,000 |
| 1992 Bond Project Fund | 4,750 | - | 250 |
| 1993 School Improvement Bond | 5,000 | 54 | 6,696 |
| 1993 Bond Project Fund | 27,452 | - | 100,250 |
| 1994 Referendum G.O. Bond Fund | 18,649 | 1,963 | 178,840 |
| 1994 Bond Project Fund | - | 52 | 4,948 |
| 1995 Bond Project Fund | - | 54 | 9,730 |
| 1996 Bond Fund | - | 54 | 4,946 |
| 1996 G.O. Public Improvement Bond Part B | 394,212 | 54 | 10,970 |
| 1997 Bond Project Fund | - | 76 | 6,925 |
| 1997 G.O. Public Improvement Bond | - | 46,407 | 452,147 |
| 1998 Bond Project Fund | 85 | 54 | 44,224 |
| 1999 Bond Project Fund | 85 | 162,106 | 13,945 |
| 2000 Bond Project Fund | 22,264 | 325 | 29,575 |
| 2000 Park Improvement Bond Fund | - | 27 | 2,473 |
| 2001 Bond Project Fund | 122,275 | 54 | 46,508 |
| 2001 Quality of Life Fund | 72,737 | 2,128 | 253,327 |
| 2002 Bond Project Fund | 88,758 | 53,541 | 20,862 |
| 2002 Traffic Court Facility Bond | | 1,595 | 4,405 |
| 2003 GO Bond Project Fund | | 114,951 | 115,869 |
| Water and Sewerage Revenue Fund | 246,894 | 219,382 | 1,058,350 |
| Solid Waste Management Fac. Const. Fund | 8,696 | 2,454 | 28,432 |
| Internal Service Fund | 35,236 | 2,160 | 55,505 |
| Solid Waste Services Revenue Fund | 1,217,487 | 1,119,184 | 537,724 |
| Airport Revenue Fund | 192,956 | 197,315 | 237,898 |
| Airport Renewal & Construction Fund | 8,694 | - | 2,063 |
| Water and Sewerage Renewal & Ext. Fund | - | - | 24,737 |
| Agency Fund | 747,089 | 684,024 | 34,913 |
| Group Insurance Fund | 853,596 | 863,308 | - |
| Total | 14,855,366 | 14,118,074 | 19,804,829 |

# DEPARTMENT OF FINANCE (Continued)

## STAFFING DATA

| ORGANIZATIONAL UNIT | 2002 | 2003 | 2004 |
|---|---|---|---|
| Administration | 13 | 22 | 22 |
| Budget & Fiscal Policy | - | - | 23 |
| Budget & Management Analysis | 10 | 12 | - |
| Financial Analysis | 12 | 11 | - |
| Accounting and Budget Administration | 50 | 55 | 55 |
| Employee Benefits | 33 | 22 | 22 |
| Treasury | 52 | 65 | 65 |
| Total | 170 | 187 | 187 |

***The Department is in the process of reorganizing, so therefore the 2004 personnel data in this section represents the staffing status pre-reorganization. In Section 6, which deals with personnel only, the Department of Finance is reflected post-reorganization for the 2004 staffing levels.***

## PROGRAM DATA

***2003 Accomplishments***

* Instituted new budget process with enhanced presentation and adoption prior to beginning of fiscal year.
* Implemented in-year budget management process to control expenditures within budget.
* Implemented formal quarterly budget reviews.
* Received recognition from the Government Finance Officers Association for "Outstanding Budget Presentation" and "Certificate of Achievement for Excellent in Financial Reporting
* Automated the budget adjustment process
* Installed the Check Fraud Avoidance System. Completed implementation of "Positive Pay" conversion in order to reduce/eliminate fraudulent activity on Controlled Disbursement account (accounts payable)
* Established deadline to close month-end books and to produce reports by the 10th workday of each month; met 7 of 10 months
* Hired a valuation-consulting firm to assist in inventorying fixed assets.
* Successfully re-organized Grant projects to capture revenue and expenses by project and center.
* Implemented quarterly billing of Sanitary Service fees.
* Implemented on-line application forms for business license and sanitary service customers.
* Automated payoff request procedures for real property closing attorneys.
* Assisted in drafting new parking surcharge revenue report.
* Coordinated payment procedures for consent decree grease permit program.
* Automated the Electronic File Transfer (EFT) system for all insurance carriers.
* Updated policies/procedures for Pension Division.
* Improved year-end processing for W2s and 1099s.
* Re-established independent grants management unit in the Department to improve internal controls and
* Exceeded federal performance standards in timely expenditures of HUD grant fund to the City.
* Implemented procedure to ensure prompt settlements of "Due to/Due From" Cash Pool.

# DEPARTMENT OF FINANCE (Continued)

## Administration

The Office of the Chief Financial Officer provides overall direction and coordination of all programs and activities of the Department of Finance, and provides the synthesis point for financial and management advice/policy recommendations to the Mayor and Council.

## FINANCIAL AND STAFFING DATA

**Budget by Major Account Group**

| ACCOUNT GROUP | 2002 EXPENDITURES | 2003 EXPENDITURES | 2004 ADOPTED BUDGET |
|---|---|---|---|
| Personnel Expenses | 893,375 | 961,796 | 966,774 |
| Other Operating Expenses | 1,862,281 | 247,282 | 1,248,729 |
| Internal Service Expenses | 592 | - | - |
| Intergovt./Interfund Expenses | - | - | 174,067 |
| Capital Expenses | - | 1,964 | 10,174 |
| Debt Service Expenses | 1,500 | 1,595 | 4,004,405 |
| Reserve for Appropriation | - | - | 500,000 |
| Total | 2,757,748 | 1,212,637 | 6,904,149 |

**Budget and Staff by Activity**

| ACTIVITY | 2004 ADOPTED BUDGET | 2004 AUTHORIZED PERSONNEL | CHANGE IN AUTHORIZED PERSONNEL |
|---|---|---|---|
| Office of Chief Financial Officer | 6,641,695 | 19 | - |
| Office of Deputy Chief Financial Officer | 262,454 | 3 | - |
| Total | 6,904,149 | 22 | - |

**Source of Funds**

| FUND | 2002 EXPENDITURES | 2003 EXPENDITURES | 2004 ADOPTED BUDGET |
|---|---|---|---|
| General Fund | 920,381 | 988,561 | 1,551,569 |
| Traffic Court Operation Fund | 1,224,515 | - | 4,000,000 |
| Annual Bond Fund | 1,000 | - | 195 |
| 1987 Bond Project Fund | - | 40 | 5,430 |
| 1989 Bond Project Fund | - | 52 | 4,948 |
| 1990 Bond Project Fund | - | 54 | 5,446 |
| 1991 Bond Project Fund | - | - | 2,000 |
| 1992 Bond Project Fund | 4,750 | - | 250 |

# DEPARTMENT OF FINANCE (Continued)

## Administration (Continued)

### Source of Funds (Continued)

| FUND | 2002 EXPENDITURES | 2003 EXPENDITURES | 2004 ADOPTED BUDGET |
|---|---|---|---|
| 1993 School Improvement Bond | 5,000 | 54 | 6,696 |
| 1993 Bond Project Fund | - | - | 100,250 |
| 1994 Referendum G.O. Bond Fund | 18,649 | 1,963 | 178,840 |
| 1994 Bond Project Fund | - | 52 | 4,948 |
| 1995 Bond Project Fund | - | 54 | 9,730 |
| 1996 Bond Fund | - | 54 | 4,946 |
| 1996 G.O. Public Improvement Bond Part B | 394,212 | 54 | 10,970 |
| 1997 Bond Project Fund | - | 76 | 6,925 |
| 1997 G.O. Public Improvement Bond | - | 46,407 | 452,147 |
| 1998 Bond Project Fund | - | 54 | 43,905 |
| 1999 Bond Project Fund | - | 87 | 13,945 |
| 2000 Bond Project Fund | 14,010 | 325 | 29,575 |
| 2000 Park Improvement Bond Fund | - | 27 | 2,473 |
| 2001 Bond Project Fund | 5,040 | 54 | 46,066 |
| 2001 Quality of Life Fund | 72,737 | 2,128 | 253,327 |
| 2002 Bond Project Fund | 88,758 | 53,541 | 20,862 |
| 2002 Traffic Court Facility Bond | - | 1,595 | 4,405 |
| 2003 GO Bond Project Fund | - | 114,951 | 115,869 |
| Solid Waste Management Facility Construction Fund | 8,696 | 2,454 | 28,432 |
| Total | 2,757,748 | 1,212,637 | 6,904,149 |

## PROGRAM HIGHLIGHTS

### Workload Measures

| Measure | 2002 ACTUAL | 2003 ESTIMATED | 2004 PROJECTED |
|---|---|---|---|
| 1 Monthly Fund transfers processed | 177 | 152 | 165 |
| 2 Monthly Automated Clearing House (ACH) | 65 | 70 | 75 |
| 3 Stop payments processed | 25 | 15 | 20 |
| 4 Fixed Income trades executed | 6 | 11 | 16 |
| 5 Monthly input of securities purchased | 383 | 424 | 424 |
| 6 Open Records Requests processed | 30 | 30 | 30 |
| 7 Turnaround Documents processed | 25 | 25 | 25 |
| 8 Departmental Legislative Reviews | 24 | 24 | 24 |
| 9 Finance Executive Committee briefings | 24 | 24 | 24 |
| 10 Compile Finance Committee meetings minutes | 6 | 8 | 10 |
| 11 Legislation drafted | 6 | 8 | 10 |
| 12 Legislation proposals researched | 10 | 15 | 18 |

## PROGRAM HIGHLIGHTS

### 2004 Management Objectives

1 To open all new bank accounts within 10 days of notification
2 To process 100% of all stop payment requests within 24 hours.
3 To attain portfolio return equal to or exceeding the Merrill Lynch 1-3 yr. Benchmark.
4 Develop departmental performance reporting system by February 28, 2004.
5 Respond to all Open Records Requests in accordance with the Georgia Open Records Act.
6 Develop a departmental training plan by March 2004.
7 Develop a departmental Records Retention and Management System by June 30, 2004.
8 Develop and distribute departmental operating policy manual by June 30, 2004
9 Establish departmental web page by March 31 2004.
10 Distribute accurate Finance committee meeting minutes within 10 days of meeting.

# DEPARTMENT OF FINANCE (Continued)

## Office of Budget and Fiscal Policy

The Office provides City government centralized budget and management analysis. The Bureau provides independent analysis and evaluation of resource allocation issues and operational issues, and produces financial and operational data for both internal and external use. The Office also provides financial planning and analysis, administration of debt structures, economic analysis, enterprise fund budgeting, and cash forecasting.

## FINANCIAL AND STAFFING DATA

### Budget by Major Account Group

| ACCOUNT GROUP | 2002 EXPENDITURES | 2003 EXPENDITURES | 2004 ADOPTED BUDGET |
|---|---|---|---|
| Personnel Expenses | 1,294,263 | 1,352,740 | 1,690,628 |
| Other Operating Expenses | 55,454 | 68,335 | 121,458 |
| Internal Service Expenses | 203,153 | 282,393 | 286,066 |
| Capital Expenses | 25,222 | 14,982 | 43,675 |
| Total | 1,578,092 | 1,718,450 | 2,141,827 |

### Budget and Staff by Activity

| ACTIVITY | 2004 ADOPTED BUDGET | 2004 AUTHORIZED PERSONNEL | CHANGE IN AUTHORIZED PERSONNEL |
|---|---|---|---|
| Office of Budget & Fiscal Policy | 2,141,827 | 23 | - |

### Source of Funds

| FUND | 2002 EXPENDITURES | 2003 EXPENDITURES | 2004 ADOPTED BUDGET |
|---|---|---|---|
| General Fund | 1,029,601 | 1,208,566 | 1,457,188 |
| Annual Bond Fund | 579 | 7,679 | - |
| 1998 Bond Project Fund | 85 | - | 319 |
| 1999 Bond Project Fund | 85 | 83,348 | - |
| 2001 Bond Project Fund | 85,881 | - | 256 |
| Airport Revenue Fund | 192,956 | 197,315 | 237,898 |
| Airport Renewal & Extension Fund | 8,694 | - | 2,063 |
| Water and Wastewater Revenue Fund | 224,975 | 219,382 | 365,098 |
| Water and Wastewater Renewal and Ext. Fund | - | - | 23,500 |
| Internal Service Fund | 35,236 | 2,160 | 55,505 |
| Total | 1,578,092 | 1,718,450 | 2,141,827 |

## DEPARTMENT OF FINANCE (Continued)

## Office of Budget and Fiscal Policy

## PROGRAM HIGHLIGHTS

**Workload Measures**

| Measure | 2002 ACTUAL | 2003 ESTIMATE | 2004 PROJECTED |
|---|---|---|---|
| 1. Budget staff training Sessions | 3 | 3 | 3 |
| 2. Budget adjustments processed: | - | - | - |
| 3. Charter transfers | N/A | N/A | 20 |
| 4. Administrative Transfers | N/A | N/A | 50 |
| 5. Ordinances | N/A | N/A | 8 |
| 6. Budget/Expenditure Review | 1 | 2 | 2 |
| 7. Management Plan performance reviews | - | | - |
| 8. Monthly Departmental Budget Reviews | N/A | 12 | 12 |
| 9. Number of bond issues managed | 5 | 5 | 5 |
| 10. Number of council legislation reviewed | 200 | 200 | 200 |
| 11. Number of contracts analyzed for financial terms | 30 | 30 | 40 |
| 12. Participate in, and review consultant work product in the development of revised Sanitary rates. | 1 | 1 | |
| 13. Participate in, and review consultant work product in the development of revised Water and Sewer | 1 | 1 | 1 |
| 14. Participate in, and review consultant Stormwater rates and methodology. | 1 | 1 | 1 |
| 15. Coordinate the development of Stormwater rates and rates methodologies | 1 | 1 | 1 |
| 16. Number of Georgia General Assembly pieces of legislation reviewed for potential impact on city | N/A | N/A | 100 |

**2004 Management Objectives**

1. Prepare the Mayor's 2005 recommended budget for presentation to City Council by October 1, 2004
2. To publish the 2004 Budget 60 days after adoption.
3. To receive annual Government Finance Officer Association (GFOA) award for "Outstanding Budget Presentation"
4. To produce quarterly budget status reports, including analysis on expenditure projections with 30 days after each quarter.
5. To conduct midyear budget review and report on Workload Measures and Management Objectives by July, 2004

## DEPARTMENT OF FINANCE (Continued)

### Bureau of Accounting and Budget Administration

The Bureau manages the accounting system for all agencies, pays the City's non-payroll obligations and administers all City grant accounting, financial reporting, risk management, fixed asset accounting, and financial systems management.

## FINANCIAL AND STAFFING DATA

**Budget by Major Account Group**

| ACCOUNT GROUP | 2002 EXPENDITURES | 2003 EXPENDITURES | 2004 ADOPTED BUDGET |
|---|---|---|---|
| Personnel Expenses | 2,495,579 | 2,718,446 | 3,021,334 |
| Other Operating Expenses | 81,405 | 58,338 | 76,037 |
| Internal Service Expenses | 830,688 | 1,158,232 | 1,772,650 |
| Capital Expenses | 14,410 | 1,951 | 3,600 |
| Total | 3,422,082 | 3,936,967 | 4,873,621 |

**Budget and Staff by Activity**

| ACTIVITY | 2004 ADOPTED BUDGET | 2004 AUTHORIZED PERSONNEL | CHANGE IN AUTHORIZED PERSONNEL |
|---|---|---|---|
| Office of Director | 337,604 | 4 | - |
| Accounts Payable | 970,461 | 12 | - |
| Grant Accounting | 208,494 | 3 | - |
| Financial Systems | 410,143 | 6 | - |
| Risk Management and Fixed Assets | 1,045,414 | 14 | - |
| General Accounting | 1,901,505 | 16 | - |
| Total | 4,873,621 | 55 | - |

**Source of Funds**

| FUND | 2002 EXPENDITURES | 2003 EXPENDITURES | 2004 ADOPTED BUDGET |
|---|---|---|---|
| General Fund | 3,345,034 | 3,858,137 | 4,823,364 |
| Annual Bond Fund | 9,988 | 159 | - |
| Water & Wastewater Revenue Fund | - | - | 50,071 |
| 1993 Bond Project Fund | 27,452 | - | - |
| 1999 Bond Project Fund | - | 78,671 | - |
| 2000 Bond Project Fund | 8,254 | - | - |
| 2001 Bond Project Fund | 31,354 | - | 186 |
| Total | 3,422,082 | 3,936,967 | 4,873,621 |

## DEPARTMENT OF FINANCE (Continued)

## Bureau of Accounting and Budget Administration

### PROGRAM HIGHLIGHTS

**Workload Measures**

| Measure | 2002 ACTUAL | 2003 ACTUAL | 2004 PROJECTED |
|---|---|---|---|
| 1. Reduce number of workers comp. vendors | 265 | 275 | 285 |
| 2. Provide MARS/G Training Classes | 6 | - | 12 |
| 3. Checks Issued | 72,000 | 75,000 | 78,000 |
| 4. Invoices Processed | 24,000 | 24,000 | 24,000 |
| 5. Number of injuries reported to Board of Worker's Compensation | 1,800 | 1,200 | 1,000 |
| 6. Number of workers compensation claims closed | 1,349 | 800 | 700 |
| 7. Number of workers compensation cases settled | 4 | 15 | 30 |
| 8. Invoices processed for payment of medical services provided to injured workers. | 24,000 | 28,000 | 22,000 |
| 9. Risk Management/Safety Audits of departments | 120 | 120 | 150 |
| 10. Review all City contracts for proper insurance coverage | 425 | 505 | 585 |
| 11. Funds recouped from subrogation of vehicle accidents | 47,057 | 28,675 | 85,000 |
| 12. Conduct training classes: | | | |
| (a) Department of Justice (DOJ) | 2 | 1 | 2 |
| (b) Atlanta Workforce Development (AWDA) | 1 | 1 | 2 |
| (c) Georgia Environmental Facility | - | - | - |
| (d) OMB Circulars: | - | - | - |
| *A-133 | - | - | 1 |
| 13. Monthly Financial Closings | - | - | 12 |
| 14. Critical Monthly Reconciliation (Bank Accounts/ Securities) | - | - | 2,820 |

**2004 Management Objectives**

1. Conduct training session for all accounting service users who create fund account and center numbers and make inquiries in MARS/G by June 30, 2004
2. Closeout monthly financial books and produce monthly reports by the 8th working day of the following month.
3. Develop a comprehensive supervisor's worker's compensation training manual and distribute to all COA supervisors and management personnel by September 10, 2004
4. Qualify to receive the Governmental Finance Officers Association "Certificate of Achievement for
5. Coordinate monthly on-site safety seminars to aid in decreasing on the job injuries beginning January 2004.
6. Match monthly Grant Revenue and Expenses and produce reports by the 8th working day of each month

## DEPARTMENT OF FINANCE (Continued)

### Bureau of Employee Benefits

The Bureau administers the City's payroll, pension, insurance, deferred compensation and other employee benefit programs; counsels employees regarding retirement and insurance programs; processes and distributes payroll and pension checks in a timely manner.

## FINANCIAL AND STAFFING DATA

**Budget by Major Account Group**

| ACCOUNT GROUP | 2002 EXPENDITURES | 2003 EXPENDITURES | 2004 ADOPTED BUDGET |
|---|---|---|---|
| Personnel Expenses | 2,347,954 | 2,150,058 | 811,576 |
| Other Operating Expenses | 52,202 | 121,418 | 75,460 |
| Internal Service Expenses | 558,750 | 611,122 | 430,305 |
| Intergovt./Interfund Expenses | - | 90 | 90 |
| Capital Expenses | 1,013 | 2,645 | 3,985 |
| Total | 2,959,919 | 2,885,333 | 1,321,416 |

**Budget and Staff by Activity**

| ACTIVITY | 2004 ADOPTED BUDGET | 2004 AUTHORIZED PERSONNEL | CHANGE IN AUTHORIZED PERSONNEL |
|---|---|---|---|
| Office of Director | 246,091 | 4 | - |
| Treasury | 33,632 | 1 | - |
| Pensions Administration | 35,112 | 1 | - |
| Employee Benefits Administration | 1,006,581 | 16 | - |
| Total | 1,321,416 | 22 | - |

*Personnel Amount not budgeted

**Source of Funds**

| FUND | 2002 EXPENDITURES | 2003 EXPENDITURES | 2004 ADOPTED BUDGET |
|---|---|---|---|
| General Fund | 1,403,688 | 1,346,420 | 1,286,503 |
| Agency Fund | 747,089 | 684,024 | 34,913 |
| Group Insurance Fund | 809,142 | 854,889 | - |
| Total | 2,959,919 | 2,885,333 | 1,321,416 |

## DEPARTMENT OF FINANCE (Continued)

## Bureau of Employee Benefits

## PROGRAM HIGHLIGHTS

**Workload Measures**

| Measure | 2002 ACTUAL | 2003 ESTIMATED | 2004 PROJECTED |
|---|---|---|---|
| 1. Employee Benefits informational meeting held | 37 | 51 | 50 |
| 2. Life Insurance transactions processed | 17,155 | 9,890 | 13,000 |
| 3. Health/Dental Insurance transactions processed | 29,153 | 26,588 | 28,000 |
| 4. COBRA Notification issued | 745 | 986 | 1,200 |
| 5. Number of Medicare eligible retirees in HMO's | 334 | 295 | 300 |
| 6. Deferred Compensation Hardships | 260 | 275 | 325 |
| 7. Leave of Absence Premium & Notification | 166 | 195 | 200 |
| 8. Active Payrolls Processed | 168 | 168 | 142 |
| 9. Number of payroll checks and advise issued | 223,197 | 192,500 | 192,500 |
| 10. Percentage of Direct Deposit | 6,090 | 6,690 | 6,690 |
| 11. Number of W'2's issued | 10,401 | 10,400 | 10,400 |
| 12. Pension checks issued | 89,607 | 93,207 | 95,071 |
| 13. Pension refund checks issued | 554 | 453 | 600 |
| 14. Number of Disability Pension Application (In-Line) | 64 | 45 | 55 |
| 15. Number of Disability Pension Application (not In-Line) | 64 | 40 | 55 |
| 16. Number of Service Pension Applications | 109 | 180 | 200 |
| 17. Number of 1099's issued | 8,090 | 8,100 | 8,200 |
| 18. Number of eligible employees hired | 213 | - | - |
| 19. Number of Defined Contribution Pension Plan | 40 | 60 | 50 |

# DEPARTMENT OF FINANCE (Continued)

## Bureau of Treasury

Administer and manage the city's billing, revenue collection, business licensing and treasury functions in a prudent manner so as to provide sound stewardship over city assets.

## FINANCIAL AND STAFFING DATA

### Budget by Major Account Group

| ACCOUNT GROUP | 2002 EXPENDITURES | 2003 EXPENDITURES | 2004 ADOPTED BUDGET |
|---|---|---|---|
| Personnel Expenses | 2,895,804 | 2,757,054 | 2,958,939 |
| Other Operating Expenses | 407,811 | 402,096 | 419,000 |
| Internal Service Expenses | 832,248 | 1,199,901 | 1,177,655 |
| Capital Expenses | 1,662 | 5,636 | 8,222 |
| Total | 4,137,525 | 4,364,687 | 4,563,816 |

### Budget and Staff by Activity

| ACTIVITY | 2004 ADOPTED BUDGET | 2004 AUTHORIZED PERSONNEL | CHANGE IN AUTHORIZED PERSONNEL |
|---|---|---|---|
| Office of Director | 327,821 | 7 | - |
| Business Tax Division | 2,375,710 | 21 | - |
| Revenue Division | 848,595 | 12 | - |
| Account Receivable Division | 236,508 | 10 | - |
| Cash Operations & Deposits | 775,182 | 15 | - |
| Total | 4,563,816 | 65 | - |

### Source of Funds

| FUND | 2002 EXPENDITURES | 2003 EXPENDITURES | 2004 ADOPTED BUDGET |
|---|---|---|---|
| General Fund | 2,853,665 | 3,237,084 | 3,381,674 |
| Water and Wastewater Revenue Fund | 21,919 | - | 643,181 |
| Solid Waste Services Revenue Fund | 1,217,487 | 1,119,184 | 537,724 |
| Water and Wastewater Renewal & Extension Fund | - | - | 1,237 |
| Group Insurance | 44,454 | 8,419 | - |
| Total | 4,137,525 | 4,364,687 | 4,563,816 |

# DEPARTMENT OF FINANCE (Continued)

## Bureau of Treasury

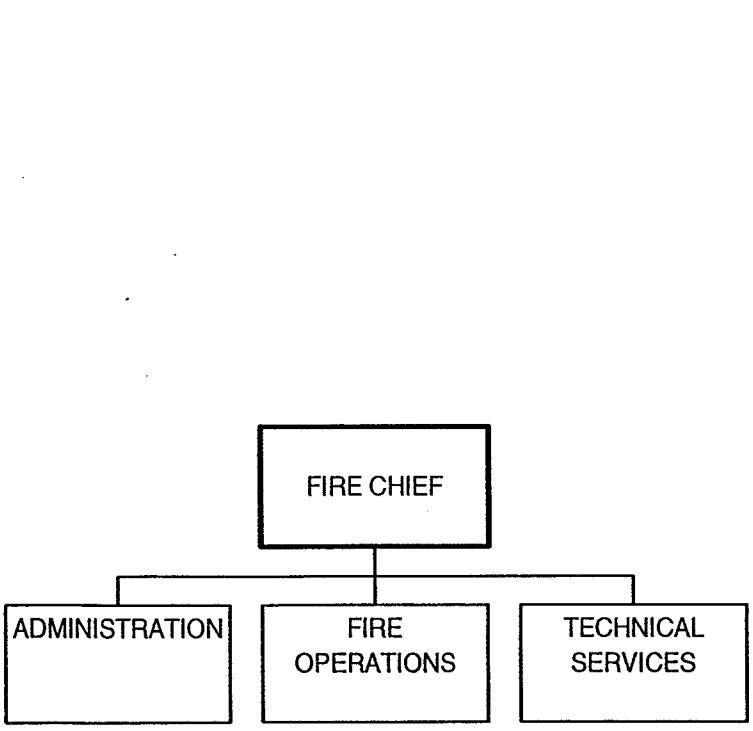
## PROGRAM HIGHLIGHTS

**Workload Measures**

| Measure | 2002 ACTUAL | 2003 ACTUAL | 2004 PROJECTED |
|---|---|---|---|
| 1. Businesses audited during the fiscal year | N/A | N/A | 400 |
| 2. Businesses inspected | 10,000 | 9,200 | 8,955 |
| 3. Business license accounts billed and collected | 24,000 | 23,600 | 24,000 |
| 4. Professional license billed and collected | 8,800 | 9,300 | 3,000 |
| 5. Alcohol excise tax billed and collected | 5,500 | 5,500 | 5,500 |
| 6. Alcohol license billed and collected | 1,600 | 1,600 | 1,600 |
| 7. Hotel/motel accounts billed and collected | 1,200 | 1,200 | 1,200 |
| 8. Wholesale accounts billed and collected | 380 | 380 | 380 |
| 9. Insurance accounts billed and collected | 300 | 300 | 300 |
| 10. Business related revenues collected | $95 Million | $91 Million | $90 Million |
| 11. Sanitary service accounts billed/collected | 120,000 | 110,000 | 110,000 |
| 12. Largest accts. collected/settled for business license and sanitary service accounts | N/A | N/A | 50 |
| 13. Revenue account reconciliation's for business license, sanitary service, and water/sewer on monthly basis | N/A | 12 Water/ Sewer Reports | 12 Reports for each revenue |
| 14. Management Dashboard Charts prepared on a monthly basis | N/A | N/A | 12 Monthly Submissions |
| 15. Accounts Receivable, Roll Forward, and Aging Monthly Reports | 12 Monthly Reports | 12 Monthly Reports | 12 Monthly Reports |

*Department of*

# FIRE SERVICES



# DEPARTMENT OF FIRE SERVICES

*Overview*

The Atlanta Fire Department's ultimate mission is to prevent disastrous incidents from occurring and to minimize damage to life, property and the environment. Our vision, creating and supporting the environment to prevent loss of life and property where all people thrive and prosper, reflects in our day-to-day operations.

The Fire Department serves an area of 132.6 square miles with a population of 450,000. The Department maintains thirty one (31) fire stations, five hundred twenty nine (529) pieces of equipment, protects the busiest airport in the world, responds to over 60 miles of Interstate Highways and twenty three (23) miles of rapid rail. Protection is provided for over 1,000,000 people inside the city each workday and 16.5 million visitors to the city each year.

The Fire Department employs 960 employees and has responded to over 66,442 emergency incidents in 2003. Firefighting personnel work a shift schedule of twenty-four hours (24) on duty and forty-eight hours (48) off duty. The Fire Department is funded by two budgets. The General Fund initial budget for general fund operations totaled $58.2 million in 2003 while the Airport Fund budget for airport operations totaled $15.9 million. These two funds support the four divisions of the department - Office of the Fire Chief, Administration, Field Suppression (inside the city and Hartsfleld Atlanta International Airport), and Technical Services. Each component has a distinctive role in its interaction to the department as a whole.

The Atlanta Fire Department has a community based citizen interest philosophy, which increases the awareness between the Department and the community. This concept is exemplified each year during the Fire Prevention Week activities. Fire prevention activities range from the display of fire apparatus and fire equipment demonstrations to a puppetry show produced and performed by Fire Department personnel. This year's activity should attract an attendance of over 3,000 students from Atlanta Area Schools. Also inclusive in this concept is the monitoring and screening of blood pressure and issuance of smoke alarms. In 2003, the Fire Department conducted 10,000 blood pressure screenings and issued approximately 3,200 smoke alarms.

The Department also participates in the Neighborhood Planning Unit (NPU) meetings for the purpose of addressing issues within the neighborhood. This process allows the citizen the opportunity to convey their satisfaction or dissatisfaction with services received in their areas and provides the department an opportunity to respond with accurate information as it relates to fire and medical responses.

# DEPARTMENT OF FIRE SERVICES (Continued)

*Overview (Continued)*

**The Atlanta Fire Department received notification of grant awards:**

The Federal Emergency Management Agency's U.S. Fire Administration 2003 Assistance to Firefighters Grant Program awarded $413,546 in support of a pilot wellness and fitness program to identify and implement best practices for initiatives to reduce the risk of injuries and death of our fire service personnel.

The U.S. Department of Justice, Georgia Emergency Management Agency's Domestic Preparedness Grant Program awarded $514,714 for the purchase of a Chemical, Biological, Radiological, and Nuclear Explosives (CBRNE) Incident Response Vehicle. The new apparatus will provide the City of Atlanta with state of the art equipment to enhance response to any and all CBRNE emergencies within city boundaries and throughout the nine counties that make up the Georgia Area 7 Region.

The Atlanta Fire Department will receive a grant in the amount of $70,000 from the Governor's Office of Highway Safety for 2003-2004. This grant will be used to fund The Child Safety Fitting Station Program. The program provides car safety seat installation/inspection services at (19) City of Atlanta fire stations (the services are available to residents of the State of Georgia). Last year over 800 convertible seats were purchased and distributed. Through its efforts, the Atlanta Fire Department has made thousands of Georgia's children safer on our roads.

Finally, the Annual Boot Drive, which helps support the Burn Foundation, was once again a success. This activity is non-city supported and requires the involvement of the firefighters canvassing the citizens for their support of this worthy cause.

The Fire Department's accomplishments in 2003 continue to be consistent with the city's mission and overall objective, particularly the stated objective of "creating a safer city". . .

***"Creating A Safer Atlanta"***

# DEPARTMENT OF FIRE SERVICES

## Department Mission

To prevent or mitigate harm to life, property and the environment.

## FINANCIAL DATA

### Department by Major Account Group

| ACCOUNT GROUP | 2002 EXPENDITURES | 2003 EXPENDITURES | 2004 ADOPTED BUDGET |
|---|---|---|---|
| Personnel Expenses | 59,742,789 | 66,433,221 | 69,843,712 |
| Other Operating Expenses | 3,268,030 | 3,470,822 | 2,936,334 |
| Internal Service Expenses | 2,381,241 | 2,474,827 | 2,511,490 |
| Intergovt./Interfund Expenses | 24,662 | 31,157 | - |
| Capital Expenses | 3,074,893 | 4,342,627 | 7,681,933 |
| Total | 68,491,615 | 76,752,654 | 82,973,469 |

### Department by Organization Unit

| ORGANIZATION UNIT | 2002 EXPENDITURES | 2003 EXPENDITURES | 2004 ADOPTED BUDGET |
|---|---|---|---|
| Office of Fire Chief | 1,065,674 | 1,035,937 | 1,106,844 |
| Administration | 835,720 | 919,988 | 1,060,812 |
| Fire Operations | 61,365,739 | 69,251,190 | 74,913,444 |
| Technical Services | 5,224,482 | 5,545,539 | 5,892,369 |
| Total | 68,491,615 | 76,752,654 | 82,973,469 |

### Source of Funds

| FUND | 2002 EXPENDITURES | 2003 EXPENDITURES | 2004 ADOPTED BUDGET |
|---|---|---|---|
| General Fund | 54,926,738 | 60,358,540 | 61,629,341 |
| 1991 Bond Project Fund | - | - | 12,120 |
| Airport Revenue Fund | 13,181,999 | 14,518,003 | 16,096,560 |
| Airport Renewal and Extension Fund | 382,878 | 1,876,111 | 5,235,448 |
| Total | 68,491,615 | 76,752,654 | 82,973,469 |

## STAFFING DATA

### Authorized Personnel (Permanent)

| ORGANIZATION UNIT | 2002 | 2003 | 2004 |
|---|---|---|---|
| Office of Fire Chief | 14 | 13 | 13 |
| Administration | 14 | 15 | 15 |
| Field Operations | 861 | 852 | 902 |
| Technical Services | 86 | 80 | 82 |
| Total | 975 | 960 | 1,012 |

## PROGRAM DATA

### Highlights of Prior Year Operations (2003)

**Office of Fire Chief**

- The Atlanta Fire Department achieved the "highest overall service delivered", based on the Citizen Satisfaction Survey conducted by Office of the Mayor.

**Administration**

- Submitted six (6) grant applications to USFA/FEMA, Homeland Security Agency and CDBG for a total of $2,278,287.
- Awarded $50,000 in grant awards in support of the Smoke Detector Give-Away Program. A total of $413,500 in grant funds is anticipated in support of wellness and fitness initiatives.
- 95% of all procurement requests were processed internally within 48 hours.
- 82.9% of 884 vendor payments made within 30 days.

**Field Operations**

- Completed 14,578 Building Familiarizations and Pre-Fire Plans.
- Complete 10,000 blood pressure screenings.
- Responded to 26,838 alarms for emergency medical services.
- Responded to 21,320 fire and other alarms.
- Completed additional computer skills training for 132 Captains and Lieutenants.
- Conducted vehicle extrication classes for 31 fire companies in field operations.
- Conducted firefighter safety and survival training for all field operations staff.
- Provided marta rail operations training and drills for field operations staff.
- Participated in Homeland Security Response training.
- Automated emergency medical reports.
- Fire station/fire safety tours - 96; fire apparatus/fire safety requests - 198.
- Conducted ACLS recertification, CPR certification, CPR instructor and recertification training for all fire department personnel.

## PROGRAM DATA

### Highlights of Prior Year Operations (2003)

**Field Operations (Continued)**

- Provided beginning Spanish classes for first responders.
- Complied with State of Georgia First Responder Licenses regulations of all apparatuses.
- Participated in disaster drills and becoming more knowledgeable in mass casualty events.
- Updated operating procedures for emergency medical services standards.

**Technical Services**

- Concluded 375 fire investigations with an 85% cause determination.
- Successfully completed mandated certification training for all personnel with a 90% score.
- Successfully computerized investigation section.
- Successfully arrested 27 persons for arson related crimes.
- Retrofitted all breathing apparatus with new or updated parts.
- As of 6/30/03: issued 2,825 permits, 145 of them new; served 1,427 businesses; $7,776 collected for plan reviews; $206,200 collected for fire safety inspections; and 7,792 inspections conducted.
- 3,000+ fire safety programs conducted; 121 fire extinguisher training programs conducted; 40 juvenile fire setters counseled; 20 child safety seat technicians trained; and 1,080 child safety seats distributed.

## PROGRAM HIGHLIGHTS

### Workload Measures

| Measure | 2002 ACTUAL | 2003 ACTUAL | 2004 PROJECTED |
|---|---|---|---|
| 1. Calls for service processed | 51,017 | 49,000 | 49,000 |
| 2. Number of emergency responses | | | |
| - Fire | 49,682 | 47,500 | 47,500 |
| - EMS | 18,186 | 20,100 | 20,100 |
| - Other | 31,496 | 26,100 | 26,100 |
| 3. Training hours provided | 97,535 | 138,000 | 144,000 |
| 4. False alarms billed | 0 | 0 | 4,000 |
| 5. Fire safety programs conducted | 1,720 | 3,000 | 3,200 |
| 6. Commercial buildings inspected | 12,324 | 10,000 | 12,000 |
| 7. Plans reviewed within 5 days | 707 | 420 | 450 |
| 8. Fire cause determination inspections conducted | 375 | 385 | 400 |
| 9. Arson investigations conducted | 151 | 150 | 155 |

### 2004 Management Objectives

1. To process all calls for service in less than 3 minutes: Calltaker portion in less than 90 seconds and Dispatcher portion in less than 90 seconds.
2. To respond to all emergencies within 5 minutes.
3. To conduct annual training for personnel consistent with professional standards, as defined below:
   - Firefighters: 120 hours
4. To bill all false alarms within one month of occurrence.
5. To educate the public about fire safety.
6. To conduct annual inspections of all commercial buildings.
7. To review location plans as per fire code mandates within 5 days.
8. To determine the causes of all fires.
9. To achieve high clearance rates for intentionally set fires.

## DEPARTMENT OF FIRE SERVICES (Continued)

### Office of Fire Chief

The Fire Chief is responsible for the overall operation and direction of the Atlanta Fire Department. Direct reports include the Public Affairs Officer, Grants Development Administrator, the Department's Chaplain and Medical Director.

The Office of Professional Standards is a section within the division of the Office of the Fire Chief and is responsible for background investigations, internal affairs, advocacy and recruitment.

## FINANCIAL AND STAFFING DATA

**Division by Major Account Group**

| ACCOUNT GROUP | 2002 EXPENDITURES | 2003 EXPENDITURES | 2004 ADOPTED BUDGET |
|---|---|---|---|
| Personnel Expenses | 959,246 | 862,083 | 1,024,910 |
| Other Operating Expenses | 90,357 | 161,700 | 66,625 |
| Internal Service Expenses | 16,071 | 12,154 | 15,309 |
| Total | 1,065,674 | 1,035,937 | 1,106,844 |

**Budget and Staff by Activity**

| ACTIVITY | 2004 ADOPTED BUDGET | 2004 AUTHORIZED PERSONNEL | CHANGE IN AUTHORIZED PERSONNEL |
|---|---|---|---|
| Office of Fire Chief | 526,964 | 6 | - |
| Professional Standards | 579,880 | 7 | - |
| Total | 1,106,844 | 13 | - |

**Source of Funds**

| FUND | 2002 EXPENDITURES | 2003 EXPENDITURES | 2004 ADOPTED BUDGET |
|---|---|---|---|
| General Fund | 1,065,674 | 1,035,937 | 1,106,844 |

# DEPARTMENT OF FIRE SERVICES (Continued)

## Administration Division

The Administration Division provides effective management support operations for the department through fiscal management (including budget, accounts payable and procurement services); human resources management (including personnel and payroll services); management information systems for department technological enhancements; and grants development initiatives for the acquisition of resources to augment the department's service base.

## FINANCIAL AND STAFFING DATA

### Division by Major Account Group

| ACCOUNT GROUP | 2002 EXPENDITURES | 2003 EXPENDITURES | 2004 ADOPTED BUDGET |
|---|---|---|---|
| Personnel Expenses | 753,231 | 785,228 | 928,187 |
| Other Operating Expenses | 15,020 | 36,894 | 19,382 |
| Internal Service Expenses | 67,469 | 97,866 | 113,243 |
| Total | 835,720 | 919,988 | 1,060,812 |

### Budget and Staff by Activity

| ACTIVITY | 2004 ADOPTED BUDGET | 2004 AUTHORIZED PERSONNEL | CHANGE IN AUTHORIZED PERSONNEL |
|---|---|---|---|
| Administration | 343,240 | 3 | - |
| Human Resources | 363,242 | 6 | - |
| Management Services | 354,330 | 6 | - |
| Total | 1,060,812 | 15 | - |

### Source of Funds

| FUND | 2002 EXPENDITURES | 2003 EXPENDITURES | 2004 ADOPTED BUDGET |
|---|---|---|---|
| General Fund | 835,720 | 919,988 | 1,060,812 |

## DEPARTMENT OF FIRE SERVICES (Continued)

### Field Operations Division

The Operations Division is responsible for responding to and mitigating disastrous incidents. The Operations Division is also responsible for providing continuous training to all sworn personnel, emergency medical services and medical oversight through the Rescue Section.

## FINANCIAL AND STAFFING DATA

**Division by Major Account Group**

| ACCOUNT GROUP | 2002 EXPENDITURES | 2003 EXPENDITURES | 2004 ADOPTED BUDGET |
|---|---|---|---|
| Personnel Expenses | 53,225,163 | 59,758,765 | 62,477,810 |
| Other Operating Expenses | 2,927,301 | 2,960,667 | 2,544,498 |
| Internal Service Expenses | 2,138,382 | 2,189,131 | 2,221,323 |
| Capital Expenses | 3,074,893 | 4,342,627 | 7,669,813 |
| Total | 61,365,739 | 69,251,190 | 74,913,444 |

**Budget and Staff by Activity**

| ACTIVITY | 2004 ADOPTED BUDGET | 2004 AUTHORIZED PERSONNEL | CHANGE IN AUTHORIZED PERSONNEL |
|---|---|---|---|
| Deputy Chief | 286,895 | 3 | - |
| Airport Fire Administration | 2,176,036 | 13 | - |
| Airport Fire Suppression | 13,930,625 | 174 | - |
| Airport Fire Rescue | 5,225,347 | 21 | - |
| Field Operations, Adm. | 372,027 | 4 | - |
| Field Fire Suppression | 49,715,821 | 643 | 50 |
| Training | 1,223,959 | 14 | - |
| Rescue | 1,982,734 | 30 | - |
| Total | 74,913,444 | 902 | 50 |

**Source of Funds**

| FUND | 2002 EXPENDITURES | 2003 EXPENDITURES | 2004 ADOPTED BUDGET |
|---|---|---|---|
| General Fund | 47,800,862 | 52,857,076 | 53,581,436 |
| Airport Revenue Fund | 13,181,999 | 14,518,003 | 16,096,560 |
| Airport Renewal and Extension Fund | 382,878 | 1,876,111 | 5,235,448 |
| Total | 61,365,739 | 69,251,190 | 74,913,444 |

## DEPARTMENT OF FIRE SERVICES (Continued)

### Technical Services Division

Technical Services provides the services, equipment and training to prevent and mitigate harm.

## FINANCIAL AND STAFFING DATA

**Division by Major Account Group**

| ACCOUNT GROUP | 2002 EXPENDITURES | 2003 EXPENDITURES | 2004 ADOPTED BUDGET |
|---|---|---|---|
| Personnel Expenses | 4,805,149 | 5,027,145 | 5,412,805 |
| Other Operating Expenses | 235,352 | 311,561 | 305,829 |
| Internal Service Expenses | 159,319 | 175,676 | 161,615 |
| Intergovt./Interfund Expenses | 24,662 | 31,157 | - |
| Capital Expenses | - | - | 12,120 |
| Total | 5,224,482 | 5,545,539 | 5,892,369 |

**Budget and Staff by Activity**

| ACTIVITY | 2004 ADOPTED BUDGET | 2004 AUTHORIZED PERSONNEL | CHANGE IN AUTHORIZED PERSONNEL |
|---|---|---|---|
| Deputy Chief | 176,186 | 2 | - |
| Fire Safety Administration | 128,318 | 1 | - |
| Investigations | 824,708 | 10 | - |
| Code Inspections | 1,607,601 | 25 | 2 |
| Education | 262,801 | 4 | - |
| Communication & Property Mgmt-Admin | 4,570 | - | - |
| Communications | 1,971,628 | 29 | - |
| Property Management | 916,557 | 11 | - |
| Total | 5,892,369 | 82 | 2 |

**Source of Funds**

| FUND | 2002 EXPENDITURES | 2003 EXPENDITURES | 2004 ADOPTED BUDGET |
|---|---|---|---|
| General Fund | 5,224,482 | 5,545,539 | 5,880,249 |
| 1991 Bond Project Fund | - | - | 12,120 |
| Total | 5,224,482 | 5,545,539 | 5,892,369 |

*Department of*

# HUMAN RESOURCES

# DEPARTMENT OF HUMAN RESOURCES

*Overview*

The mission of the Department of Human Resources is to attract, retain and develop a diverse and competent workforce that enables City agencies to achieve their business needs. It strives to make City government an employer of choice, with a workforce of employees dedicated to excellence, integrity, teamwork and improved customer service.

The major portion of the DHR budget is in the general fund, but the department also receives funds from Water/Sewer, Aviation, and Sanitation.

In response to recommendations in the HR Process Review, the department restructured in late 2002, adopting a zero-based staffing approach. During 2003 Human Resources completed its transition from a department organized by separate and distinct functions (personnel administration, labor relations, training/development and employee assistance) to a structure that provides one point of contact for human resources customers for most service needs.

The Office of the Commissioner fosters the delivery of best-practice human resource services and provides leadership and guidance to HR employees, City agencies and executives, and City employee groups. It functions as advisor, change agent and strategic partner, directing the development of short and long-term HR strategies, establishing budget priorities to accomplish HR initiatives and maintaining a Dashboard measurement system to assess progress. It serves as the catalyst for development and implementation of innovative ideas, generates enhancements to existing human resource policies and practices, interprets/communicates HR policies and related issues, and ensures that policies and procedures are administered in a fair, equitable and non-discriminatory manner. This office also coordinates the activities of the Civil Service Board and the HR Policy Council, a group comprised of representatives from all City departments that provide customer input on HR policies and programs.

Departmental Support is divided into two units that provide direct customer services to City agencies. One unit supports the departments of Aviation Police, Fire, Corrections, Mayor, Council, Judicial Agencies, Law, Finance, Information Technology and Procurement. The other provides services to the departments of Parks, Recreation & Cultural Affairs; Planning & Development; Public Works; and Watershed Management. Each unit is headed by an assistant commissioner and has a staff of HR generalists responsible for addressing the full range of departmental issues, including recruitment and selection, classification, compensation, labor/management relations, and training. The generalists forge partnerships with assigned departments, serve as HR consultants and provide advice and assistance with issues such as performance management, workforce planning, change management and career development. This "one-stop shop" concept ensures timely response to each department's human resource needs.

# DEPARTMENT OF HUMAN RESOURCES (Continued)

*Overview (Continued)*

The primary focus of the Office of Psychological Services is to assist employees and their families with solutions to a variety of personal and workplace issues such as domestic conflict, substance abuse, stress and traumas. Any employee requesting assistance receives confidential counseling from licensed mental health professionals. During the last three years, this office has been recognized both internally and externally for its exemplary customer service. In addition to employee counseling, this office also provides critical incident response, psychological testing, fitness for duty assessment, psychological screening for public safety positions, random and for-cause drug and alcohol testing, and assesses violence in the workplace referrals.

In addition to continuing work on the citywide restructuring effort begin in 2002, DHR partnered with the Office of the Mayor to develop and apply the Team Atlanta concept in recruitment, hiring and development of top talent for the City. It designed and implemented the first module of the Team Atlanta curriculum, Change Management, for over 7,000 employees. Partnering with the Georgia Department of Labor and the Workforce Development Agency, DHR was able to place 374 of 469 classified employees separated in the RIF as well as 45 of the 233 unclassified employees. It developed the first-ever three-year HR strategic plan for Atlanta City government. The department also designed the City of Atlanta Administrative Procedures Manual, publishing the first section on HR Policies and Procedures. It redesigned the performance evaluation process, worked as a member of the Payroll Outsourcing Team, and developed the Total Rewards Program, the City's new compensation philosophy. In addition, 10 members of its professional staff achieved national HR certification.

Major efforts for the 2004 budget year will center on implementation of initiatives in the City's three-year HR Strategic Plan.

# DEPARTMENT OF HUMAN RESOURCES

## Department Mission

In partnership with city agencies and departments, to promote a fair and customer-friendly employment environment that supports a competent, productive, efficient and diverse workforce, committed to the delivery of quality municipal services to Atlanta's citizens and guests.

## FINANCIAL DATA

### Department by Major Account Group

| ACCOUNT GROUP | 2002 EXPENDITURES | 2003 EXPENDITURES | 2004 ADOPTED BUDGET |
|---|---|---|---|
| Personnel Expenses | 3,737,597 | 3,078,412 | 3,543,993 |
| Other Operating Expenses | 394,391 | 359,602 | 548,182 |
| Internal Service Expenses | 191,547 | 291,955 | 321,788 |
| Capital Expenses | 42,332 | 54,097 | 10,760 |
| Total | 4,365,867 | 3,784,066 | 4,424,723 |

### Department by Organization Unit

| BUREAU | 2002 EXPENDITURES | 2003 EXPENDITURES | 2004 ADOPTED BUDGET |
|---|---|---|---|
| Office of Commissioner | 305,188 | 3,784,066 | 4,454,723 |
| Personnel Administration | 2,425,079 | - | - |
| Training | 721,096 | - | - |
| Labor Relations | 503,444 | - | - |
| Employee Assistance | 411,060 | - | - |
| Total | 4,365,867 | 3,784,066 | 4,454,723 |

### Source of Funds

| FUND | 2002 EXPENDITURES | 2003 EXPENDITURES | 2004 ADOPTED BUDGET |
|---|---|---|---|
| General Fund | 3,804,142 | 3,236,399 | 3,853,534 |
| Water and Wastewater Revenue Fund | 319,111 | 309,630 | 447,787 |
| Solid Waste Services Revenue Fund | 23,098 | 40,145 | 66,579 |
| Airport Revenue Fund | 145,590 | 81,334 | 86,769 |
| Airport Renewal & Extension Fund | 2,959 | - | 41 |
| Agency Fund | 70,967 | 116,558 | 13 |
| Total | 4,365,867 | 3,784,066 | 4,454,723 |

* New Bureaus based on Reorganization

## STAFFING DATA

**Authorized Personnel (Permanent)**

| ORGANIZATIONAL UNIT | 2002 | 2003 | 2004 |
|---|---|---|---|
| Office of Commissioner | 3 | 14 | 18 |
| * Psychological Services | - | 4 | 4 |
| Personnel Administration | 34 | - | - |
| Training | 10 | - | - |
| Labor Relations | 8 | - | - |
| * HR Support Services A | - | 11 | 12 |
| Employee Assistance | 5 | - | - |
| * HR Support Services B | - | 17 | 17 |
| Total | 60 | 46 | 51 |

## PROGRAM DATA

### 2003 Accomplishments

**Citywide Restructuring Initiative.** Assisted city departments and agencies with reorganization efforts, incuding preparation/installation of ordinances, administration of RIFs and outplacement efforts, and staff recruitment/hiring/development.

**RIF Placements.** Placed 374 of 469 classified employees separated in the RIF, and 45 of the 233 unclassified employees.

**DHR Restructuring.** Completed restructuring of DHR, implementing one-stop multi-functional service delivery approach and modifying processes to increase operational efficiency. Utilized zero-based staffing, recruited nationwide for professional staff, reengineered and reassigned tasks consistent with new streamlined, customer-support structure.

**Team Atlanta.** Partnered with Office of Mayor to develop and apply Team Atlanta concept in recruiting, hiring and training top talent for the City. Designed and implemented the first Team Atlanta Change Management training for more than 7,000 City employees.

**Strategic Planning.** In partnership with stakeholder departments, developed a three-year human resources strategic plan for Atlanta City Government.

**Policies and Procedures Manual.** Designed City of Atlanta Administrative Procedures Manual, and published the section on HR Policies and Procedures. Presented policies in clear, user-friendly language, referencing applicable sections of City Code, Administrative Orders, and state or federal law. The manual also includes forms required for administration of HR processes and will undergo expension and revision as

**Performance Measurement.** Redesigned the performance evaluation process to make it easier to use, link employee performance to departmental strategic plans and city initiatives, link pay to performance, and incorporate a career development component.

## PROGRAM DATA

### 2003 Accomplishments

**HR Policy Council.** Fully implemented the HR Policy Council to foster a shared understanding of priorities and stakeholder department needs, assist with development of HR policies and practices, and communicate new HR initiatives to managers and employees.

**New Compensation Philosophy.** Developed Total Rewards Program that moved the City from a 10-step salary plan to one with open ranges, designated a single day each year for granting increments, changed employee leave policies, initiated pay for performance, and initiated a work/life balance program.

**2002 Annual Report.** Published 2002 DHR Annual Report, the first such report published and distributed in booklet form by this department in recent history.

**HRCI Certification.** With the goal of having all DHR professional staff achieve national HR certification, sponsored a six-week seminar in preparation for the spring HRCI certification exam. Approximately 80% of DHR employees who took the exam were awarded HRCI certification (well above the national average).

**Dashboard.** Installed structure and three years of data for over 40 key indicators and measures of DHR objectives on the City's Dashboard. This data provides quick visual indicators of workforce activity and progress towards the department's initiatives, facilitating communication and increasing transparency.

**Payroll Outsourcing.** As a member of the Outsourcing Advisory Team, provided valuable input in development and evaluation of the RFP to outsource the payroll, time and attendance, and other transactional processes. Confirmed the classified/unclassified status of all employees, in anticipation of outsourcing vendor requirements.

**Public Safety Promotional Testing.** Updated job analyses for police sergeant and lieutenant and fire lieutenant and captain, as a basis for fair, valid and legally defensible promotional testing. Developed and administered content-valid, written tests for all candidates and administered oral interviews in police. Interviews for fire candidates will occur early in 2004.

**Employee Surveys.** In collaboration with Georgia State University and the University of Delaware, administered a random survey of employees throughout City government. The survey provided information on employee morale and HR issues that will help managers and organizational leaders make key decisions in these areas.

**Building Morale.** Designed proposal to lift morale, comprised of both citywide initiatives and ideas suggested for implementation within individual departments. Citywide initiatives included an employee recognition program and programs designed to enhance two-way communication among City executives and employees, such as visits to outlying work sites, meet and confer sessions, and opportunities for randomly selected employees to have lunch with the Mayor to discuss issues of mutual concern.

**Watershed Management.** Partnered with the new Watershed Management Department to facilitate return of former City employees from the contract manager, as water purification, distribution and maintenance returned to City government. Required expediting the creation of new positions, processing a large number of new hires, and development/administration of transitional HR policies.

## PROGRAM DATA

### 2003 Accomplishments

**Wellness Program.** Designed a wellness program for City employees, which would include a fully-equipped fitness center in City Hall, wellness seminars, relevant classes sponsored in various City recreation facilities, a program of warm-ups and stretching exercises for field employees prior to work, stress management, and distribution of brochures on health-related topics.

**Exit Interview Process.** Created an exit interview tool to collect and analyze information from employees leaving City government that may help to identify issues that should be addressed or corrected.

**City Employee Blood Drive.** Sponsored Red Cross blood drive to foster teamwork and allow employees to give back to the community. Almost tripled the amount of blood donated in previous blood drive.

**Shift Differential Policy.** Developed policy to ensure consistency in application of overtime rates for shift workers in various departments citywide.

**Relocation Procedure.** Developed procedure to ensure consistency in application of ordinance authorizing reimbursement of relocation expenses.

## PROGRAM HIGHLIGHTS

### Workload Measures

| Measure | 2002 ACTUAL | 2003 ACTUAL | 2004 PROJECTED |
|---|---|---|---|
| 1. Number of FTEs employed by the City | 7,254 | 7,100 | 7,300 |
| 2. Positions filled, including new hires, promotions, seasonal and extra help | 1,400 | 1,500 | 1,700 |
| 3. Training hours conducted by HR and departments | n/a | 83000 | 87,500 |
| 4. Employee performance appraisals processed | 6,451 | 6,390 | 6,570 |

### 2004 Management Objectives

1. **Forge and maintain partnership with stakeholders.** Enhance strategic partnership and teamwork with all departments by providing policy guidance and consultative support.
2. **Attract, retain and develop talent.** Establish the City of Atlanta as an employer of choice through competitive salary/benefits, comprehensive employee development and proactive recruiting, highly
3. **Pursue innovative means to increase and leverage resources.** Increase the effectiveness and productivity of Human Resources services through staff training in business processes, use technology
4. **Enhance our approach to service delivery.** Provide a timely response to customer needs by improving departmental prioritizing, tactical planning and organizing of workloads.
5. **Embrace, develop and model work/life balance.** Support an organizational culture that esablishes and communicates effective work/life in order to facilitate the City's goals for improved productivity and morale, resulting in reduced absenteeism and improved employee job satisfaction.

# DEPARTMENT OF HUMAN RESOURCES (Continued)

## Office of Commissioner

To provide leadership and guidance in the strategic planning, budgeting and implementation of human resource policies, programs, and services for the City of Atlanta; to partner with other city agencies and policy-makers in the development of innovative policies, programs and services in response to changes in the employment environment; to ensure fairness in implementation of employment practices and promote diversity in the workforce.

## FINANCIAL DATA

### Budget by Major Account Group

| ACCOUNT GROUP | 2002 EXPENDITURES | 2003 EXPENDITURES | 2004 ADOPTED BUDGET |
|---|---|---|---|
| Personnel Expenses | 265,368 | 1,203,099 | 1,139,587 |
| Other Operating Expenses | 15,470 | 75,887 | 190,446 |
| Internal Service Expenses | 216 | 291,938 | 321,788 |
| Capital Expenses | 24,133 | 38,857 | 24,719 |
| Total | 305,187 | 1,609,781 | 1,676,541 |

### Budget and Staff by Activity

| ACTIVITY | 2004 ADOPTED BUDGET | 2004 AUTHORIZED PERSONNEL | CHANGE IN AUTHORIZED PERSONNEL |
|---|---|---|---|
| Office of Commissioner | 1,676,541 | 18 | - |

### Source of Funds

| FUND | 2002 EXPENDITURES | 2003 EXPENDITURES | 2004 ADOPTED BUDGET |
|---|---|---|---|
| General Fund | 305,188 | 1,604,078 | 1,676,541 |
| Water & Wastewater Revenue Fund | - | 5,703 | - |
| Total | 305,188 | 1,609,781 | 1,676,541 |

# DEPARTMENT OF HUMAN RESOURCES (Continued)

## Office of Human Resources Support A

To facilitate the effective delivery of City services by partnering with the Departments of Police, Fire, Corrections, Judicial Agencies, Planning & Development, Aviation, Law, Office of the Mayor, and the Atlanta Workforce Development Agency to establish and administer an innovative, proactive, responsive, and strategic system of human resource management, based on best practices.

## FINANCIAL AND STAFFING DATA

### Budget by Major Account Group

| ACCOUNT GROUP | 2002 EXPENDITURES | 2003 EXPENDITURES | 2004 ADOPTED BUDGET |
|---|---|---|---|
| Personnel Expenses | - | 659,309 | 864,668 |
| Other Operating Expenses | - | 67,722 | 95,613 |
| Capital Expenses | - | - | 41 |
| Total | - | 727,031 | 960,324 |

### Budget and Staff by Activity

| ACTIVITY | 2004 ADOPTED BUDGET | 2004 AUTHORIZED PERSONNEL | CHANGE IN AUTHORIZED PERSONNEL |
|---|---|---|---|
| Human Resources Support A (Public Safety & Support Agencies) | 960,324 | 12 | - |

### Source of Funds

| FUND | 2002 EXPENDITURES | 2003 EXPENDITURES | 2004 ADOPTED BUDGET |
|---|---|---|---|
| General Fund | - | 587,691 | 873,512 |
| Airport Revenue Fund | - | 81,334 | 86,769 |
| Airport Renewal & Extension Fund | - | - | 41 |
| Agency Fund | - | 58,007 | - |
| Total | - | 727,031 | 960,324 |

## DEPARTMENT OF HUMAN RESOURCES (Continued)

### Office of Human Resources Support B

To facilitate the effective delivery of City services by partnering with the Departments of Public Works; Watershed Management; Parks, Recreation & Cultural Affairs; Finance; Procurement; Information Technology; and the Council Staff to establish and administer an innovative, proactive, responsive, and a strategic system of human resource practices.

### FINANCIAL AND STAFFING DATA

**Budget by Major Account Group**

| ACCOUNT GROUP | 2002 EXPENDITURES | 2003 EXPENDITURES | 2004 ADOPTED BUDGET |
|---|---|---|---|
| Personnel Expenses | - | 992,688 | 1,206,732 |
| Other Operating Expenses | - | 26,098 | 47,218 |
| Capital Expenses | - | 15,262 | 16,000 |
| Total | - | 1,034,048 | 1,269,950 |

**Budget and Staff by Activity**

| ACTIVITY | 2004 ADOPTED BUDGET | 2004 AUTHORIZED PERSONNEL | CHANGE IN AUTHORIZED PERSONNEL |
|---|---|---|---|
| Human Resources Support B | 1,269,950 | 17 | - |

**Source of Funds**

| FUND | 2002 EXPENDITURES | 2003 EXPENDITURES | 2004 ADOPTED BUDGET |
|---|---|---|---|
| General Fund | - | 631,420 | 755,570 |
| Sanitary Services Revenue Fund | - | 40,151 | 66,579 |
| Water and Sewerage Revenue Fund | - | 303,927 | 447,787 |
| Agency Fund | - | 58,550 | 14 |
| Total | - | 1,034,048 | 1,269,950 |

# DEPARTMENT OF HUMAN RESOURCES (Continued)

## Office of Psychological Services

The Office of Psychological Services provides confidential, professional counseling for employees and family members who seek assistance of substance abuse and other problems. This office also provides psychological testing and assessment for safety sensitive positions in public safety agencies.

## FINANCIAL AND STAFFING DATA

### Budget by Major Account Group

| ACCOUNT GROUP | 2002 EXPENDITURES | 2003 EXPENDITURES | 2004 ADOPTED BUDGET |
|---|---|---|---|
| Personnel Expenses | - | 223,314 | 333,007 |
| Other Operating Expenses | - | 189,892 | 214,901 |
| Total | - | 413,206 | 547,908 |

### Budget and Staff by Activity

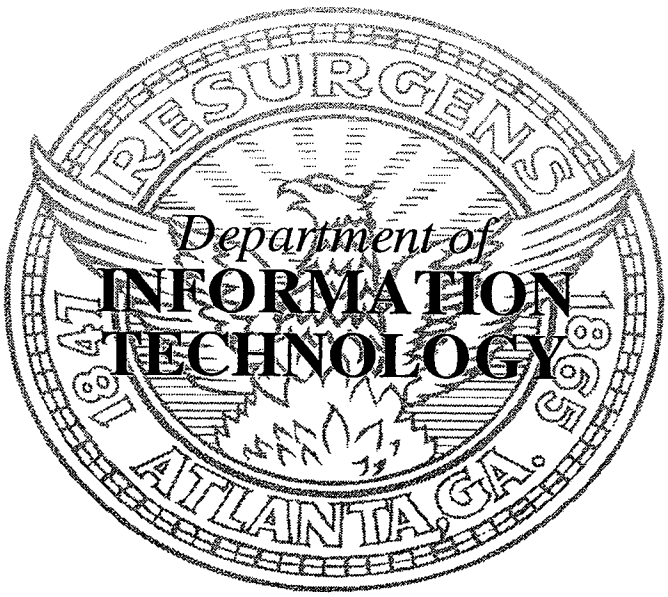
| ACTIVITY | 2004 ADOPTED BUDGET | 2004 AUTHORIZED PERSONNEL | CHANGE IN AUTHORIZED PERSONNEL |
|---|---|---|---|
| Psychological Services | 547,908 | 4 | - |

### Source of Funds

| FUND | 2002 EXPENDITURES | 2003 EXPENDITURES | 2004 ADOPTED BUDGET |
|---|---|---|---|
| General Fund | - | 413,206 | 547,908 |

*Department of*

# INFORMATION TECHNOLOGY



# DEPARTMENT OF INFORMATION TECHNOLOGY

## Department Mission

To provide business value, through collaboration and participation with our business partners (customers), in leveraging the right technology to enable timely, cost effective, high quality delivery of city services.

## FINANCIAL DATA

### Department by Major Account Group

| ACCOUNT GROUP | 2002 EXPENDITURES | 2003 EXPENDITURES | 2004 ADOPTED BUDGET |
|---|---|---|---|
| Personnel Expenses | - | 3,743,896 | 5,232,998 |
| Other Operating Expenses | - | 4,921,265 | 6,016,341 |
| Internal Service Expenses | - | 1,143,855 | 593,111 |
| Capital Expenses | - | 1,626 | 915,501 |
| Reserve for Appropriation | - | - | 110,212 |
| Total | - | 9,810,642 | 12,868,163 |

### Department by Organization Unit

| ORGANIZATION UNIT | 2002 EXPENDITURES | 2003 EXPENDITURES | 2004 ADOPTED BUDGET |
|---|---|---|---|
| Office of Chief Information Officer | - | 2,007,112 | 3,187,606 |
| Computer Operations | - | 2,421,659 | 3,013,294 |
| Systems & Programming | - | 3,959,662 | 3,648,365 |
| Systems Planning & Research | - | 546,973 | 1,811,116 |
| Technical & Network Support | - | 783,334 | 1,060,947 |
| Telephone Communications | - | 91,903 | 146,835 |
| Total | - | 9,810,642 | 12,868,163 |

### Source of Funds

| FUND | 2002 EXPENDITURES | 2003 EXPENDITURES | 2004 ADOPTED BUDGET |
|---|---|---|---|
| General Fund | - | 3,498 | - |
| Internal Service Fund | - | 9,807,144 | 12,868,163 |
| Total | - | 9,810,642 | 12,868,163 |

**Note:** Department of Information Technology was created as part of a 2003 reorganization. Historical data for 2002 is listed as a part of the former Department of Administrative Services.

## STAFFING DATA

### Authorized Personnel (Permanent)

| ORGANIZATION UNIT | 2002 | 2003 | 2004 |
|---|---|---|---|
| Office of Chief Information Officer | N/A | 14 | 9 |
| Computer Operations | N/A | 17 | 15 |
| Systems & Programming | N/A | 11 | 28 |
| Systems Planning & Research | N/A | 8 | 23 |
| Technical & Network Support | N/A | 7 | 3 |
| Telephone Communications | N/A | 2 | 3 |
| Total | N/A | 59 | 81 |

## PROGRAM DATA

### Highlights of Prior Year Operations (2003)

- Redesigned the City's Web Site.
- Enhanced the City's Information Technology Network infrastructure.
- Provided City employees Remote Network access availability.
- Developed and Implemented departmental Strategic Planning.
- Developed Citywide Standard Operating Procedures for Technology acquisition.
- Enhanced the City's E-mail infrastructure.

## PROGRAM HIGHLIGHTS

### Workload Measures

| Measure | 2002 ACTUAL | 2003 ACTUAL | 2004 PROJECTED |
|---|---|---|---|
| 1. % of time Help Desk Responds to: | | | |
| -Priority 1 (within 1 hour) | Benchmark being established | 97% | 97% |
| -Priority 2 (within 2 hours) | | 97% | 97% |
| 2. Help Desk Resolution | | | |
| -Priority 1 (within 24 hours) | Benchmark being established | 97% | 97% |
| -Priority 2 (within 48 hours) | | 97% | 97% |

## PROGRAM HIGHLIGHTS

### Workload Measures

| Measure | 2002 ACTUAL | 2003 ACTUAL | 2004 PROJECTED |
|---|---|---|---|
| 3. % of time Financial Systems are available for use during business hours of 6am - 7pm. | Benchmark being established | 99.1% | 99.1% |
| 4. % of time Citywide E-mail is available for use during business hours of 6am - 7pm. | Benchmark being established | 99.1% | 99.1% |
| 5. % of time City's Web Site is accessible daily except for scheduled maintenance. | Benchmark being established | 100% | 100% |
| 6. % number of ISR's completed on or before due date. | Benchmark being established | 100% | 100% |

### 2004 Manangement Objectives

1. Implement a Citywide users GIS system by the 3rd quarter of 2004.
2. Implement a CRM strategy for the City providing universal citizen/customer support and tracking. Production processing on 1 system, sunsetting any legacy applications by 4th quarter of 2004.
3. Implement comprehensive disaster recovery plans for all computing platforms. Perform at least 1 successful Dry Run test for each business critical application by 3rd quarter 2004.
4. Complete departmental restructuring to align resources to business strategies. Reorganization to be completed with the approval of the 2004 budget.
5. Implement a Citywide imaging solution. The first phase, considered the highest priority area to be completed by the 3rd quarter of 2004.
6. Implement a technology refresh strategy by publishing policy and procedure with first phase funding approval by 1st quarter 2005.
7. Implement an ERP solution. Define and implement a Beta site by 1st quarter 2005.
8. Provide complete customers/citizens access to city services via web by the 2nd quarter of 2004.
9. Develope and publish a Comprehensive systems architecture, standard policy and procedure governance manual by 4th quarter 2004.
10. Complete ISR requests on or before due date.

# DEPARTMENT OF INFORMATION TECHNOLOGY (Continued)

## Office of Chief Information Officer

## FINANCIAL AND STAFFING DATA

### Budget by Major Account Group

| ACCOUNT GROUP | 2002 EXPENDITURES | 2003 EXPENDITURES | 2004 ADOPTED BUDGET |
|---|---|---|---|
| Personnel Expenses | - | 795,619 | 791,816 |
| Other Operating Expenses | - | 78,827 | 779,129 |
| Internal Service Expenses | - | 1,132,666 | 590,948 |
| Capital Expenses | - | - | 915,501 |
| Reserve for Appropriation | - | - | 110,212 |
| Total | - | 2,007,112 | 3,187,606 |

### Budget and Staff by Activity

| ACTIVITY | 2004 ADOPTED BUDGET | 2004 AUTHORIZED PERSONNEL | CHANGE IN AUTHORIZED PERSONNEL |
|---|---|---|---|
| Office of Chief Information Officer | 3,187,606 | 9 | (5) |

### Source of Funds

| FUND | 2002 EXPENDITURES | 2003 EXPENDITURES | 2004 ADOPTED BUDGET |
|---|---|---|---|
| Internal Service Fund | - | 2,007,112 | 3,187,606 |

# DEPARTMENT OF INFORMATION TECHNOLOGY (Continued)

## Computer Operations Division

## FINANCIAL AND STAFFING DATA

### Budget by Major Account Group

| ACCOUNT GROUP | 2002 EXPENDITURES | 2003 EXPENDITURES | 2004 ADOPTED BUDGET |
|---|---|---|---|
| Personnel Expenses | - | 708,088 | 845,152 |
| Other Operating Expenses | - | 1,707,824 | 2,165,979 |
| Internal Service Expenses | - | 5,747 | 2,163 |
| Total | - | 2,421,659 | 3,013,294 |

### Budget and Staff by Activity

| ACTIVITY | 2004 ADOPTED BUDGET | 2004 AUTHORIZED PERSONNEL | CHANGE IN AUTHORIZED PERSONNEL |
|---|---|---|---|
| Computer Operations | 3,013,294 | 15 | (2) |

### Source of Funds

| FUND | 2002 EXPENDITURES | 2003 EXPENDITURES | 2004 ADOPTED BUDGET |
|---|---|---|---|
| Internal Service Fund | - | 2,421,659 | 3,013,294 |

# DEPARTMENT OF INFORMATION TECHNOLOGY (Continued)

## Systems & Programming Division

## FINANCIAL AND STAFFING DATA

**Budget by Major Account Group**

| ACCOUNT GROUP | 2002 EXPENDITURES | 2003 EXPENDITURES | 2004 ADOPTED BUDGET |
|---|---|---|---|
| Personnel Expenses | - | 1,205,518 | 1,330,613 |
| Other Operating Expenses | - | 2,750,973 | 2,317,753 |
| Internal Service Expenses | - | 3,171 | - |
| Total | - | 3,959,662 | 3,648,365 |

**Budget and Staff by Activity**

| ACTIVITY | 2004 ADOPTED BUDGET | 2004 AUTHORIZED PERSONNEL | CHANGE IN AUTHORIZED PERSONNEL |
|---|---|---|---|
| Systems & Programming | 3,648,365 | 28 | 17 |

**Source of Funds**

| FUND | 2002 EXPENDITURES | 2003 EXPENDITURES | 2004 ADOPTED BUDGET |
|---|---|---|---|
| Internal Service Fund | - | 3,959,662 | 3,648,365 |

# DEPARTMENT OF INFORMATION TECHNOLOGY (Continued)

## Technical & Network Support Division

## FINANCIAL AND STAFFING DATA

### Budget by Major Account Group

| ACCOUNT GROUP | 2002 EXPENDITURES | 2003 EXPENDITURES | 2004 ADOPTED BUDGET |
|---|---|---|---|
| Personnel Expenses | - | 430,906 | 590,693 |
| Other Operating Expenses | - | 349,915 | 470,254 |
| Internal Service Expenses | - | 887 | - |
| Capital Expenses | - | 1,626 | - |
| Total | - | 783,334 | 1,060,947 |

### Budget and Staff by Activity

| ACTIVITY | 2004 ADOPTED BUDGET | 2004 AUTHORIZED PERSONNEL | CHANGE IN AUTHORIZED PERSONNEL |
|---|---|---|---|
| Technical & Network Support | 1,060,947 | 3 | (4) |

### Source of Funds

| FUND | 2002 EXPENDITURES | 2003 EXPENDITURES | 2004 ADOPTED BUDGET |
|---|---|---|---|
| Internal Service Fund | - | 783,334 | 1,060,947 |

# DEPARTMENT OF INFORMATION TECHNOLOGY (Continued)

## Systems Planning & Research Division

## FINANCIAL AND STAFFING DATA

**Budget by Major Account Group**

| ACCOUNT GROUP | 2002 EXPENDITURES | 2003 EXPENDITURES | 2004 ADOPTED BUDGET |
|---|---|---|---|
| Personnel Expenses | - | 512,037 | 1,560,390 |
| Other Operating Expenses | - | 33,726 | 250,727 |
| Internal Service Expenses | - | 1,210 | - |
| Total | - | 546,973 | 1,811,116 |

**Budget and Staff by Activity**

| ACTIVITY | 2004 ADOPTED BUDGET | 2004 AUTHORIZED PERSONNEL | CHANGE IN AUTHORIZED PERSONNEL |
|---|---|---|---|
| Systems Planning & Research | 1,811,116 | 23 | 15 |

**Source of Funds**

| FUND | 2002 EXPENDITURES | 2003 EXPENDITURES | 2004 ADOPTED BUDGET |
|---|---|---|---|
| Internal Service Fund | - | 546,973 | 1,811,116 |

# DEPARTMENT OF INFORMATION TECHNOLOGY (Continued)

## Telephone Communications Division

## FINANCIAL AND STAFFING DATA

### Budget by Major Account Group

| ACCOUNT GROUP | 2002 EXPENDITURES | 2003 EXPENDITURES | 2004 ADOPTED BUDGET |
|---|---|---|---|
| Personnel Expenses | - | 91,729 | 114,335 |
| Other Operating Expenses | - | - | 32,500 |
| Internal Service Expenses | - | 174 | - |
| Total | - | 91,903 | 146,835 |

### Budget and Staff by Activity

| ACTIVITY | 2004 ADOPTED BUDGET | 2004 AUTHORIZED PERSONNEL | CHANGE IN AUTHORIZED PERSONNEL |
|---|---|---|---|
| Telephone Communications | 146,835 | 3 | 1 |

### Source of Funds

| FUND | 2002 EXPENDITURES | 2003 EXPENDITURES | 2004 ADOPTED BUDGET |
|---|---|---|---|
| General Fund | - | 3,498 | - |
| Internal Service Fund | - | 88,404 | 146,835 |
| Total | - | 91,903 | 146,835 |

# JUDICIAL AGENCIES

## MUNICIPAL COURT

- COURT OPERATIONS
- SOLICITOR
- PUBLIC DEFENDER
- ATLANTA PRETRIAL SERVICES

## TRAFFIC COURT

- COURT OPERATIONS
- SOLICITOR
- PUBLIC DEFENDER

# MUNICIPAL COURT

# JUDICIAL AGENCIES

## Municipal Court of Atlanta

## FINANCIAL DATA

### Court by Major Account Group

| ACCOUNT GROUP | 2002 EXPENDITURES | 2003 EXPENDITURES | 2004 ADOPTED BUDGET |
|---|---|---|---|
| Personnel Expenses | 13,205,173 | 10,229,153 | 10,990,533 |
| Other Operating Expenses | 1,559,038 | 1,509,207 | 1,595,839 |
| Internal Service Expenses | 162,073 | 225,078 | 388,878 |
| Intergovernmental/Interfund Expenses | 27,334 | 11,667 | - |
| Capital Expenses | 239,446 | 96,561 | 304,827 |
| Total | 15,193,064 | 12,071,666 | 13,280,077 |

### Budget by Activity

| ACTIVITY | 2002 EXPENDITURES | 2003 EXPENDITURES | 2004 ADOPTED BUDGET |
|---|---|---|---|
| Operations | 6,869,577 | 5,798,816 | 5,995,746 |
| Solicitor's Office | 3,042,239 | 2,273,342 | 2,711,549 |
| Warrants | 621,641 | 464,962 | 508,362 |
| Public Defender | 2,867,238 | 2,072,224 | 2,446,366 |
| Atlanta Pretrial Services | 1,792,369 | 1,462,322 | 1,618,054 |
| Total | 15,193,064 | 12,071,666 | 13,280,077 |

### Source of Funds

| FUND | 2002 EXPENDITURES | 2003 EXPENDITURES | 2004 ADOPTED BUDGET |
|---|---|---|---|
| General Fund | 15,193,064 | 12,071,666 | 13,280,077 |

## Municipal Court of Atlanta

### STAFFING DATA

Authorized Personnel (Permanent)

| ORGANIZATION UNIT | 2002 | 2003 | 2004 |
|---|---|---|---|
| Operations | 121 | 105 | 69 |
| Solicitor's Office | 32 | 36 | 36 |
| Warrants | 12 | 10 | 10 |
| Public Defender | 42 | 30 | 30 |
| Atlanta Pretrial Services | 40 | 31 | 31 |
| Total | 247 | 212 | 176 |

## Municipal Court of Atlanta

### Administration

To try all offenses against the City of Atlanta, except those relating to and regulating traffic, and to impose such penalties for said violation as may be prescribed by ordinance. To hear and determine as a committing court the violation of any state law and, while acting under the authority of the laws of the State of Georgia, to bind over such persons to an appropriate higher court for trial.

## FINANCIAL AND STAFFING DATA

**Court by Major Account Group**

| ACCOUNT GROUP | 2002 EXPENDITURES | 2003 EXPENDITURES | 2004 ADOPTED BUDGET |
|---|---|---|---|
| Personnel Expenses | 5,588,466 | 4,628,414 | 4,495,077 |
| Other Operating Expenses | 1,026,014 | 933,761 | 1,030,793 |
| Internal Service Expenses | 112,008 | 155,987 | 279,009 |
| Intergovernmental/Interfund Expenses | 27,334 | 11,667 | - |
| Capital Expenses | 115,754 | 68,988 | 190,867 |
| Total | 6,869,576 | 5,798,817 | 5,995,746 |

**Budget by Activity**

| ACTIVITY | 2004 ADOPTED BUDGET | 2004 AUTHORIZED PERSONNEL | CHANGE IN AUTHORIZED PERSONNEL |
|---|---|---|---|
| Operations | 5,995,746 | 69 | (36) |

**Source of Funds**

| FUND | 2002 EXPENDITURES | 2003 EXPENDITURES | 2004 ADOPTED BUDGET |
|---|---|---|---|
| General Fund | 6,869,576 | 5,798,817 | 5,995,746 |

## JUDICIAL AGENCIES (Continued)

## Municipal Court of Atlanta - Solicitor's Office

The mission of the Solicitor's Office is to represent the interest of the citizens of Atlanta in all matters brought before the Atlanta Municipal Court by screening, investigating and prosecuting all cases brought before the court, handling all appeals from the court and by providing legal assistance to the city administration, community groups, schools and colleges. The Solicitor's Office also provides training to law enforcement agencies and private police forces.

## FINANCIAL AND STAFFING DATA

### Office by Major Account Group

| ACCOUNT GROUP | 2002 EXPENDITURES | 2003 EXPENDITURES | 2004 ADOPTED BUDGET |
|---|---|---|---|
| Personnel Expenses | 3,384,454 | 2,455,439 | 2,881,083 |
| Other Operating Expenses | 201,432 | 207,354 | 216,320 |
| Internal Service Expenses | 49,837 | 68,773 | 109,548 |
| Capital Expenses | 28,157 | 6,736 | 12,960 |
| Total | 3,663,880 | 2,738,302 | 3,219,911 |

### Budget by Activity

| ACTIVITY | 2004 ADOPTED BUDGET | 2004 AUTHORIZED PERSONNEL | CHANGE IN AUTHORIZED PERSONNEL |
|---|---|---|---|
| Solicitor | 2,711,549 | 36 | - |
| Warrants | 508,362 | 10 | - |
| Total | 3,219,911 | 46 | - |

### Source of Funds

| FUND | 2002 EXPENDITURES | 2003 EXPENDITURES | 2004 ADOPTED BUDGET |
|---|---|---|---|
| General Fund | 3,663,880 | 2,738,302 | 3,219,911 |

## Municipal Court of Atlanta - Public Defender's Office

The mission of the Public Defender's Office is to provide indigent defendants charged with crimes with high quality effective assistance of counsel and to do so in an ethical and efficient manner. In doing this, the public defender provides protection to the least powerful and most disliked members of the community (the indigent accused.)

## FINANCIAL STAFFING DATA

**Office by Major Account Group**

| ACCOUNT GROUP | 2002 EXPENDITURES | 2003 EXPENDITURES | 2004 ADOPTED BUDGET |
|---|---|---|---|
| Personnel Expenses | 2,596,268 | 1,815,021 | 2,139,016 |
| Other Operating Expenses | 267,243 | 243,565 | 293,029 |
| Internal Service Expenses | 227 | 317 | 321 |
| Capital Expenses | 3,499 | 13,321 | 14,000 |
| Total | 2,867,237 | 2,072,224 | 2,446,366 |

**Budget by Activity**

| ACTIVITY | 2004 ADOPTED BUDGET | 2004 AUTHORIZED PERSONNEL | CHANGE IN AUTHORIZED PERSONNEL |
|---|---|---|---|
| Public Defender | 2,446,366 | 30 | - |

**Source of Funds**

| FUND | 2002 EXPENDITURES | 2003 EXPENDITURES | 2004 ADOPTED BUDGET |
|---|---|---|---|
| General Fund | 2,867,237 | 2,072,224 | 2,446,366 |

## Municipal Court of Atlanta - Atlanta Pretrial Services

The mission of the Atlanta Pretrial Services is to provide a multitude of alternatives to detention and sentencing for Atlanta Municipal Court, City Court of Atlanta and the Atlanta Detention Center. As the information research, and repository arm of court, using technology we annually: *Prepare over 50,000 Criminal History Records, *Release 6,700 defendants on recognizance bonds. *Assess defendants for alternative programs. *Collect over $206,000 in Time Payment Fines. *Serve as delegate of the court in multi-jurisdictional research and information sharing.

### FINANCIAL AND STAFFING DATA

**Office by Major Account Group**

| ACCOUNT GROUP | 2002 EXPENDITURES | 2003 EXPENDITURES | 2004 ADOPTED BUDGET |
|---|---|---|---|
| Personnel Expenses | 1,635,984 | 1,330,281 | 1,475,357 |
| Other Operating Expenses | 64,348 | 124,526 | 55,697 |
| Capital Expenses | 92,036 | 7,516 | 87,000 |
| Total | 1,792,368 | 1,462,323 | 1,618,054 |

**Budget by Activity**

| ACTIVITY | 2004 ADOPTED BUDGET | 2004 AUTHORIZED PERSONNEL | CHANGE IN AUTHORIZED PERSONNEL |
|---|---|---|---|
| Atlanta Pretrial Services | 1,618,054 | 31 | - |

**Source of Funds**

| FUND | 2002 EXPENDITURES | 2003 EXPENDITURES | 2004 ADOPTED BUDGET |
|---|---|---|---|
| General Fund | 1,792,368 | 1,462,323 | 1,618,054 |

# TRAFFIC COURT

# JUDICIAL AGENCIES

## City Court of Atlanta (Traffic Court)

## FINANCIAL DATA

### Court by Major Account Group

| ACCOUNT GROUP | 2002 EXPENDITURES | 2003 EXPENDITURES | 2004 ADOPTED BUDGET |
|---|---|---|---|
| Personnel Expenses | 11,132,173 | 11,399,235 | 10,415,739 |
| Other Operating Expenses | 3,218,899 | 2,215,201 | 2,202,035 |
| Loans/Adv/Invest/Losses | 4,353 | - | - |
| Internal Service Expenses | 1,460,113 | 1,667,295 | 1,048,507 |
| InterGov't/Interfund Exp. | 7,688 | 7,688 | - |
| Capital Expenses | 1,299,421 | 264,139 | 372,868 |
| Total | 17,122,647 | 15,553,558 | 14,039,149 |

### Budget by Activity

| ACTIVITY | 2002 EXPENDITURES | 2003 EXPENDITURES | 2004 ADOPTED BUDGET |
|---|---|---|---|
| Operations | 13,817,753 | 12,191,187 | 10,234,435 |
| Solicitor | 2,147,281 | 2,230,877 | 2,434,541 |
| Public Defender | 1,157,613 | 1,131,494 | 1,370,173 |
| Total | 17,122,647 | 15,553,558 | 14,039,149 |

### Source of Funds

| FUND | 2002 EXPENDITURES | 2003 EXPENDITURES | 2004 ADOPTED BUDGET |
|---|---|---|---|
| General Fund | 17,122,647 | - | - |
| Traffic Court Fund | - | 15,553,558 | 14,039,149 |
| Total | 17,122,647 | 15,553,558 | 14,039,149 |

## JUDICIAL AGENCIES (Continued)

## City Court of Atlanta (Traffic Court)

### STAFFING DATA

Authorized Personnel (Permanent)

| ORGANIZATIONAL UNIT | 2002 | 2003 | 2004 |
|---|---|---|---|
| Operations | 166 | 164 | 115 |
| Solicitor's Office | 38 | 38 | 38 |
| Public Defender | 26 | 20 | 20 |
| Total | 230 | 222 | 173 |

# JUDICIAL AGENCIES (Continued)

## City Court of Atlanta (Traffic Court)

### Operations

To dispense justice and equality and fairness while promoting respect for the justice system; to inspire public trust and confidence with commitment to excellent customer service in a safe and secure environment with efficient and expedient service. To maintain judicial independence with professional well-trained staff in traffic-related matters with integrity and accountability.

**City Court of Atlanta's Vision Statement:** We can achieve far more through teamwork and partnership than we can working alone. Work together, serve the public, make every day in court positive and productive.

## FINANCIAL AND STAFFING DATA

**Court by Major Account Group**

| ACCOUNT GROUP | 2002 EXPENDITURES | 2003 EXPENDITURES | 2004 ADOPTED BUDGET |
|---|---|---|---|
| Personnel Expenses | 8,163,142 | 8,371,044 | 6,952,018 |
| Other Operating Expenses | 2,908,621 | 1,902,726 | 1,881,042 |
| Loans/Adv/Invest/Losses | 4,353 | - | - |
| Internal Service Expenses | 1,460,113 | 1,663,911 | 1,048,507 |
| InterGov't/Interfund Exp. | 3,844 | 3,844 | - |
| Capital Expenses | 1,277,680 | 249,662 | 352,868 |
| Total | 13,817,753 | 12,191,187 | 10,234,435 |

**Budget by Activity**

| ACTIVITY | 2004 ADOPTED BUDGET | 2004 AUTHORIZED PERSONNEL | CHANGE IN AUTHORIZED PERSONNEL |
|---|---|---|---|
| Operations | 10,234,435 | 115 | (49) |

**Source of Funds**

| FUND | 2002 EXPENDITURES | 2003 EXPENDITURES | 2004 ADOPTED BUDGET |
|---|---|---|---|
| General Fund | 13,817,753 | - | - |
| Traffic Court Operations Fund | - | 12,191,187 | 10,234,435 |
| Total | 13,817,753 | 12,191,187 | 10,234,435 |

## JUDICIAL AGENCIES (Continued)

## City Court of Atlanta (Traffic Court) - Solicitor's Office

The mission of the City Court Solicitor's Office is to help protect personal rights and property associated with the use of public streets and highways. This is accomplished through direct prosecution of cases, and providing legal assistance to various public agencies and the general public.

## FINANCIAL DATA

**Office by Major Account Group**

| ACCOUNT GROUP | 2002 EXPENDITURES | 2003 EXPENDITURES | 2004 ADOPTED BUDGET |
|---|---|---|---|
| Personnel Expenses | 1,959,644 | 2,049,817 | 2,253,406 |
| Other Operating Expenses | 175,438 | 169,052 | 171,135 |
| Internal Service Expenses | - | 2,296 | - |
| InterGov't/Interfund Exp. | 3,844 | 3,844 | - |
| Capital Expenses | 8,355 | 5,868 | 10,000 |
| Total | 2,147,281 | 2,230,877 | 2,434,541 |

**Budget by Activity**

| ACTIVITY | 2004 ADOPTED BUDGET | 2004 AUTHORIZED PERSONNEL | CHANGE IN AUTHORIZED PERSONNEL |
|---|---|---|---|
| Solicitor | 2,434,541 | 38 | - |

**Source of Funds**

| FUND | 2002 EXPENDITURES | 2003 EXPENDITURES | 2004 ADOPTED BUDGET |
|---|---|---|---|
| General Fund | 2,147,281 | - | - |
| Traffic Court Operations Fund | - | 2,230,877 | 2,434,541 |
| Total | 2,147,281 | 2,230,877 | 2,434,541 |

## JUDICIAL AGENCIES (Continued)

### City Court of Atlanta (Traffic Court) - Public Defender's Office

The mission of the City Court Public Defender's Office is to effectuate justice through public defending by providing professional and effective representation to indigent people charged with criminal offenses in the City Court of Atlanta.

## FINANCIAL DATA

**Office by Major Account Group**

| ACCOUNT GROUP | 2002 EXPENDITURES | 2003 EXPENDITURES | 2004 ADOPTED BUDGET |
|---|---|---|---|
| Personnel Expenses | 1,009,387 | 978,375 | 1,210,315 |
| Other Operating Expenses | 134,841 | 143,423 | 149,858 |
| Internal Service Expenses | - | 1,087 | - |
| Capital Expenses | 13,385 | 8,609 | 10,000 |
| Total | 1,157,613 | 1,131,494 | 1,370,173 |

**Budget by Activity**

| ACTIVITY | 2004 ADOPTED BUDGET | 2004 AUTHORIZED PERSONNEL | CHANGE IN AUTHORIZED PERSONNEL |
|---|---|---|---|
| Public Defender | 1,370,173 | 20 | - |

**Source of Funds**

| FUND | 2002 EXPENDITURES | 2003 EXPENDITURES | 2004 ADOPTED BUDGET |
|---|---|---|---|
| Traffic Court Operations Fund | 1,157,613 | 1,131,494 | 1,370,173 |

*Department of*
**LAW**

CITY
ATTORNEY

# DEPARTMENT OF LAW

*Overview*

The Department of Law provides advice and guidance to the Mayor, President of Council, Council members, Department Heads and other Department Representatives.

The Law Department provides a complete range of legal services including advice, counsel, litigation, claims, internal investigations, and preparation of numerous documents in order to protect the City's rights and assets. This function includes extensive research, preparation for legislative action by the City Council and presence at City Council meetings to address issues that may arise during the course of discussing public business.

The Law Department also handles numerous complex legal matters specifically and uniquely relating to the city's two Enterprise Funds: Airport and Water.

# DEPARTMENT OF LAW

## Department Mission

To provide legal services for the City of Atlanta and its officials, employees, Boards and Commissioners and to protect the City's rights and assets through the provision of professional legal services.

## FINANCIAL AND STAFFING DATA

### Department by Major Account Group

| ACCOUNT GROUP | 2002 EXPENDITURES | 2003 EXPENDITURES | 2004 ADOPTED BUDGET |
|---|---|---|---|
| Personnel Expenses | 3,787,272 | 4,249,883 | 5,367,816 |
| Other Operating Expenses | 787,898 | 1,353,510 | 3,948,635 |
| Internal Service Expenses | 25,545 | 34,279 | 41,342 |
| Capital Expenses | 50,227 | 37,860 | 53,790 |
| Total | 4,650,942 | 5,675,532 | 9,411,583 |

### Budget and Staff by Activity

| ACTIVITY | 2004 ADOPTED BUDGET | 2004 AUTHORIZED PERSONNEL | CHANGE IN AUTHORIZED PERSONNEL |
|---|---|---|---|
| City Attorney | 9,411,583 | 71 | 8 |
| Total | 9,411,583 | 71 | 8 |

### Source of Funds

| FUND | 2002 EXPENDITURES | 2003 EXPENDITURES | 2004 ADOPTED BUDGET |
|---|---|---|---|
| General Fund | 3,445,644 | 3,713,814 | 4,772,580 |
| Airport Revenue Fund | 677,582 | 691,192 | 1,132,744 |
| Airport Renewal and Ext. Fund | - | 555,872 | 2,560,193 |
| Water and Wastewater Revenue Fund | 527,716 | 714,654 | 946,066 |
| Total | 4,650,942 | 5,675,532 | 9,411,583 |

# DEPARTMENT OF LAW (Continued)

## STAFFING DATA

**Authorized Personnel (Permanent)**

| ORGANIZATIONAL UNIT | 2002 | 2003 | 2004 |
|---|---|---|---|
| Administration | 58 | 63 | 71 |
| Total | 58 | 63 | 71 |

## PROGRAM DATA

**Highlights of Prior Year Operations**

- Reorganized Law Department and created practice groups to better focus the legal services
- Hired and promoted Deputy staff and held retreat to get group focused and working together
- Improved paralegal staff, promoted internal candidates, began comprehensive training to improve skills
- Instituted office practices to improve purchasing, paying invoices, managing expense
- Coordinated with Mayor's Office and Council on Vine City to accomplish needed results following flood
- Drafted agreements, legislation and handled issues related to creation of the CoRA for the City
- Brought in outside counsel to assist with construction work at the airport.
- Worked with Council staff and the Mayor's office to improve the legislative process
- Successfully defended the constitutionality of the City's pension law re: overtime calculations
- Established the Compliance Department and worked to address concerns in Finance, AWDA and others
- Worked with Aviation to address the backlog of contract and concession issues at the Airport
- Successful completion of negotiation and drafting of lease for new $45 million Air Traffic Control tower
- Successful negotiation and drafting of Lease amendment w/Delta and Reimbursement Agreement
- Creation of form concessions lease agreement
- Completion of new agreement replacing expired contracts including rental car leases and concessions
- Improved responsiveness, focus and representation for Hartsfield Development Project
- Successful and quick resolution of claims and issues regarding 5th runway construction
- Successful negotiation and drafting of agreement with Clayton County Development Authority
- Negotiation of MOU with TSA re: in-line explosive detection system in support of 100% bag screening
- Completion of draft consolidated rental car agreement in negotiation with rental car companies
- Successfully mediated 3 major lawsuits involving loss of life to minimize City's exposure
- Successful in getting summary judgment granted in 75% of cases pending in state and federal court
- Restructured practice group meetings to emphasize training and development
- Successful in having 5 cases upheld in the 11th Circuit of Appeals
- Coordinated the assignment of lawsuits to handle matters based on practice area
- Handled approximately 20 civil service hearings in the litigation practice group for numerous departments
- Successfully negotiated BellSouth franchise agreement and got it through Council
- Negotiated Change of control agreement with AT&T/Comcast
- Successfully defended protest of I-285 bridge contract
- Successfully transitioned Open Records request responses to APD; provided training
- Providing training to all departments for Open Records Requests
- Prevailed in case filed by APS regarding election
- Completed contracts for Piedmont & 10th Streetscape

## DEPARTMENT OF LAW (Continued)

## PROGRAM HIGHLIGHTS

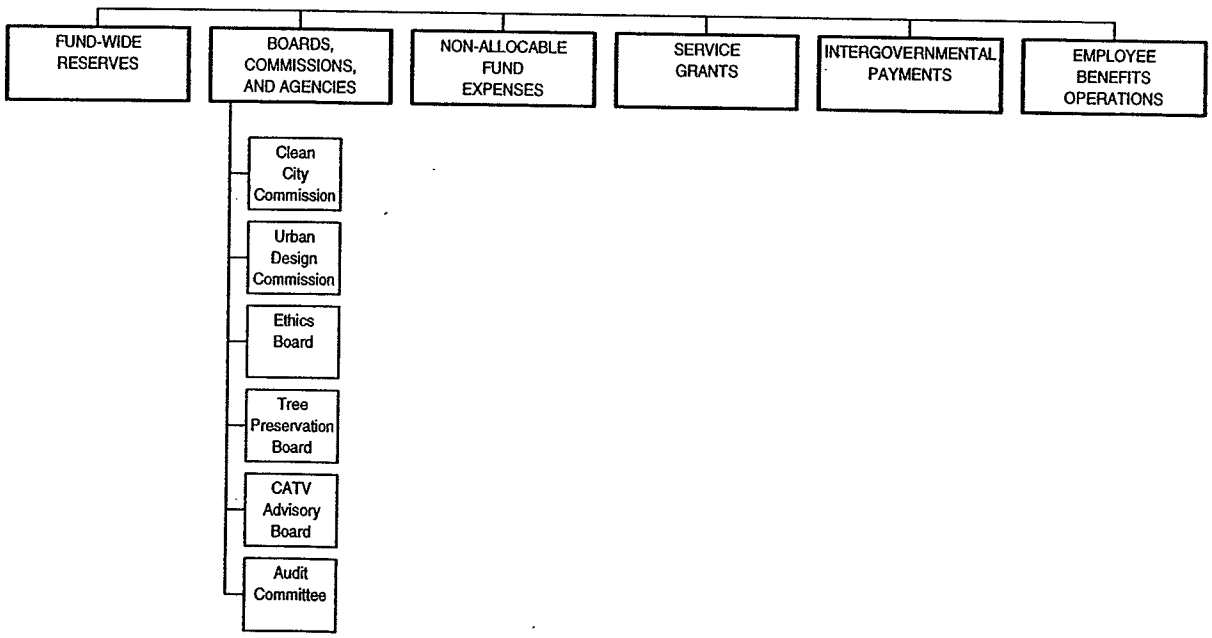
**Workload Measures**

| Measure | 2002 ACTUAL | 2003 ACTUAL | 2004 PROJECTED |
|---|---|---|---|
| 1. Suits filed against/for City | 241 | 220 | 230 |
| 2. Claims filed | 810 | 1,045 | 1,100 |
| 3. Contracts reviewed | 445 | 385 | 400 |
| 4. State legislation prepared | 36 | 42 | 48 |
| 5. Open records requested | 493 | 110 | 80 |
| 6. Titles examined on acquired | 710 | 830 | 800 |
| 7. Closing on acquired properties | 136 | 125 | 135 |
| 8. Resolutions/ordinances prepared | 210 | 190 | 200 |
| 9. Bankruptcy cases in which City is | 241 | 181 | 200 |
| 10. Workers compensation cases | 27 | 36 | 42 |
| 11. Civil Service Board cases | 44 | 34 | 40 |

**2004 Management Objectives**

1. To increase efficiency and effectiveness in addressing the legal needs of the Mayor's staff, the City Council, Department Heads, and other clients
2. To create a management structure that provides for accountability and proper workload allocation
3. To provide proactive legal support for the TAP activities
4. To provide a structure and plan for targeted use of outside counsel
5. To enhance training and support for Law Department staff
6. To refine intake system of work into Law Department to ensure workload allocation and appropriate use of expertise
7. To enhance use of technology to ensure availability of work product throughout the Department
8. To enhance use of Time/Matters system to ensure good data for staffing and budgeting purposes

# NON-DEPARTMENTAL



# NON-DEPARTMENTAL

Service grants, contracts, reserves, certain employee benefit expenses, and various miscellaneous activities which are not accounted for in any operating department are grouped under this non-departmental section of the budget.

## FINANCIAL DATA

### Budget by Major Account Group

| ACCOUNT GROUP | 2002 EXPENDITURES | 2003 EXPENDITURES | 2004 ADOPTED BUDGET |
|---|---|---|---|
| Personnel Expenses | 164,928,478 | 183,329,902 | 25,277,322 |
| Other Operating Expenses | 150,663,467 | 119,031,850 | 47,921,346 |
| Loan/Adv/Invest/Losses | 102,282,408 | 27,665,572 | 55,600 |
| Internal Service Expenses | 18,687,947 | 19,131,039 | 20,137,258 |
| Intergovt./Interfund Expenses | 59,394,849 | 55,157,120 | 34,472,338 |
| Capital Expenses | 1,390,654 | 968,081 | 251,237 |
| Debt Service Expenses | 351,316,811 | 330,008,196 | 22,129,075 |
| Reserve for Appropriation | - | - | 669,720,517 |
| Total | 848,664,614 | 735,291,760 | 819,964,693 |

### Budget by Activity

| BUREAU | 2002 EXPENDITURES | 2003 EXPENDITURES | 2004 ADOPTED BUDGET |
|---|---|---|---|
| Fund-Wide Reserves | 360,966 | 1,983,320 | 654,496,130 |
| Boards, Commission, and Agencies | 1,279,558 | 1,401,565 | 2,441,753 |
| Non-Allocable Fund Expenses | 477,479,345 | 416,003,848 | 109,490,046 |
| Service Grants | 146,022 | 25,911 | 205,000 |
| Intergovernmental Payments | 57,196,927 | 57,222,959 | 53,326,764 |
| Employee Benefit Operations | 312,201,796 | 258,654,157 | 5,000 |
| Total | 848,664,614 | 735,291,760 | 819,964,693 |

### Source of Funds

| FUND | 2002 EXPENDITURES | 2003 EXPENDITURES | 2004 ADOPTED BUDGET |
|---|---|---|---|
| General Fund | 93,217,727 | 105,471,414 | 124,451,230 |
| Annual Bond Fund | 332 | 564 | 2,801 |
| Park Improvement Fund | 445,926 | 6,308 | 3,941,363 |
| 1987 Bond Project Fund | - | - | 72,635 |
| 1989 Bond Project Fund | - | - | 60,484 |
| 1990 Bond Project Fund | - | - | 19,060 |
| General Gov't Capital Outlay Fund | - | - | 251,056 |
| 1991 Bond Project Fund | - | - | 10,618 |
| 1992 Bond Project Fund | - | - | 51,617 |
| 1993 Bond Project Fund | - | - | 19,775 |
| 1994 Referendum G.O. Bond Project Fund | - | - | 775,805 |
| 1994 Bond Project Fund | - | - | 141,331 |
| 1995 Bond Project Fund | - | - | 65,916 |
| 1996 Bond Project Fund | - | - | 129,881 |
| 1996 G.O. Public Improv. BD Proj. Fund Part B | - | - | 6,792 |

## FINANCIAL DATA

**Source of Funds (Continued)**

| FUND | 2002 EXPENDITURES | 2003 EXPENDITURES | 2004 ADOPTED BUDGET |
|---|---|---|---|
| 1997 Bond Project Fund | - | - | 234,334 |
| 1997 G.O. Public Improv. BD Proj. Fund | - | - | 97,999 |
| 1998 Bond Project Fund | - | - | 109,158 |
| 1999 Bond Project Fund | - | - | 22,948 |
| 2000 Bond Project Fund | - | - | 147,461 |
| 2001 Bond Project Fund | - | - | 22,104 |
| 2001 Quality of Life Fund | - | - | 2,130 |
| 2002 Bond Project Fund | - | - | 39,893 |
| 2002 Traffic Court Facility Bond | - | 1,968,843 | - |
| 2003 Bond Project Fund | - | - | 9,813 |
| Bond Sinking Fund | 197,369 | 12,094 | 26,602,067 |
| Special Assessment Fund | 169 | 372 | 1,170,422 |
| Airport Revenue Fund | 14,918,460 | 16,339,815 | 23,930,581 |
| Airport Renewal and Extension Fund | 2,048,528 | 1,085,468 | 33,037,281 |
| Airport Fac. Revenue BD Constr. Fund-Series 1990 | - | - | 1,261,733 |
| Airport Fac. Revenue BD Constr. Fund-Series 1994B | - | - | 7,268,886 |
| Airport Passenger Facility Charge Fund | - | - | 216,547,033 |
| 2000 Airport Revenue Bond Fund | 25 | 342,390 | 28,287,974 |
| 2002 Airport Revenue Bond Fund | 792,062 | 582,428 | 59,048,097 |
| 2003 Airport Revenue Bond Fund | | 307,272,492 | 473,070 |
| Airport Facility Revenue Bond Sinking Fund | - | - | 82,359,774 |
| Water & Wastewater Revenue Fund | 26,916,108 | 24,298,563 | 14,535,930 |
| Water & Wastewater Renewal & Extension Fund | 677,171 | 805,653 | 99,756,259 |
| Water & Wastewater Construction Fund | - | - | 264,215 |
| 1993 Water & Wastewater Construction Fund | 5,441 | 15,587 | 221,731 |
| 1997 Water & Wastewater Bond Fund | 3,000 | 1,708,188 | 8,646,288 |
| 1999 Water and Wastewaater Bond Fund | 1,500 | 3,250 | 41,606,088 |
| 2001 Water and Wastewaater Bond Fund | 369,723,965 | 8,541,346 | 25,259,833 |
| Parks Facilities Renewal & Extension Fund | 1,336 | 1,486 | - |
| Solid Waste Management Facility Constr. Fund | - | - | 2,358,896 |
| Internal Service Fund | 121,387 | 29,783 | 30,449 |
| Underground Atlanta Facility Revenue Fund | 111,077 | 76,890 | - |
| Solid Waste Services Revenue Fund | 3,826,666 | 5,183,333 | 6,703,867 |
| Civic Center Revenue Fund | 1,717 | 527 | 1,700 |
| Civic Center R & E Fund | | 41 | 231,330 |
| Agency Fund | 32,675 | 17,472 | - |
| Tr ust Fund | 20,744 | 19,902 | 703 |
| Group Insurance Fund | 61,657,557 | 68,999,191 | 3,913,200 |
| Atlantic Station TAD Fund | 12,739,569 | 98,583 | 57,147 |
| Westside TAD Fund | 9,792,259 | 1,617,140 | 5,520,826 |
| 1993 School Improvement Bond | - | - | 161,409 |
| Emergency Telephone System | 2,211 | 5,496 | - |
| Park Facilities Revenue Fund | 27,875 | 32,057 | 21,700 |
| Cash Pool Fund | 802,419 | 1,110,235 | - |
| General Employees' Pension Fund | 145,756,196 | 134,156,445 | - |
| Firemen's Pension Fund | 44,353,772 | 24,040,598 | - |
| Policemen's Pension Fund | 60,469,371 | 31,447,806 | - |
| Total | 848,664,614 | 735,291,760 | 819,964,693 |

## NON-DEPARTMENTAL (Continued)

## DESCRIPTION AND HIGHLIGHTS

There are six organizations in the non-departmental section which provide advisory and/or supplemental support services to the City. The following organizational units are funded in the amounts shown:

## FINANCIAL AND STAFFING DATA

**Budget by Major Account Group**

| ACCOUNT GROUP | 2002 EXPENDITURES | 2003 EXPENDITURES | 2004 ADOPTED BUDGET |
|---|---|---|---|
| Personnel Expenses | 164,928,478 | 183,329,902 | 25,277,322 |
| Other Operating Expenses | 150,663,467 | 119,031,850 | 47,921,346 |
| Loans/Adv/Invest/Loses | 102,282,408 | 27,665,572 | 55,600 |
| Internal Service Expenses | 18,687,947 | 19,131,039 | 20,137,258 |
| Intergovt/Interfund Expenses | 59,394,849 | 55,157,120 | 34,472,338 |
| Capital Expenses | 1,390,654 | 968,081 | 251,237 |
| Debt Service Expenses | 351,316,811 | 330,008,196 | 22,129,075 |
| Reserve For Appropriation | - | - | 669,720,517 |
| Total | 848,664,614 | 735,291,760 | 819,964,693 |

**Budget and Staff by Activity**

| ACTIVITY | 2004 ADOPTED BUDGET | 2004 AUTHORIZED PERSONNEL | CHANGE IN AUTHORIZED PERSONNEL |
|---|---|---|---|
| Boards and Commissions: | | | |
| Clean City Commission | 59,131 | - | - |
| Urban Design Commission | 425,703 | - | - |
| Ethics Board | 198,383 | - | - |
| Tree Preservation Board | 950 | - | - |
| Atlanta Development Auth. | 500,000 | - | - |
| CATV Advisory Board | 8,921 | - | - |
| Audit Committee | 1,248,665 | - | - |
| Total | 2,441,753 | - | - |

**Source of Funds**

| FUNDS | 2002 EXPENDITURES | 2003 EXPENDITURES | 2004 ADOPTED BUDGET |
|---|---|---|---|
| General Fund | 1,141,811 | 1,200,842 | 2,168,267 |
| Airport Revenue Fund | 69,345 | 93,241 | 97,145 |
| Water and Sewerage Revenue Fund | 68,402 | 107,482 | 176,341 |
| Total | 1,279,558 | 1,401,565 | 2,441,753 |

# NON-DEPARTMENTAL

## Audit Committee

### Mission Statement

The Office of the City Internal Auditor provides accountability to the Executive Management, Legislative body of the City of Atlanta and taxpayers. This accountability entails ensuring the appropriateness of city expenditures, policies and programs. To accomplish this, the Office performs independent audits of the performance and financial management of all City units. The office the makes recommendation designed to improve the overall performance of the City.

## FINANCIAL AND STAFFING DATA

### Budget by Major Account Group

| ACCOUNT GROUP | 2002 EXPENDITURES | 2003 EXPENDITURES | 2004 ADOPTED BUDGET |
|---|---|---|---|
| Personnel Expenses | 830,178 | 867,109 | 1,145,641 |
| Other Operating Expenses | 45,757 | 71,935 | 75,913 |
| Internal Service Expenses | 12,500 | 17,457 | 21,296 |
| Capital Expenses | 54,227 | 24,497 | 5,815 |
| Total | 942,661 | 980,999 | 1,248,665 |

### Budget and Staff by Activity

| ACTIVITY | 2004 ADOPTED BUDGET | 2004 AUTHORIZED PERSONNEL | CHANGE IN AUTHORIZED PERSONNEL |
|---|---|---|---|
| Audit Committee | 1,248,665 | 10 | - |

### Source of Funds

| FUNDS | 2002 EXPENDITURES | 2003 EXPENDITURES | 2004 ADOPTED BUDGET |
|---|---|---|---|
| General Fund | 804,915 | 780,277 | 975,179 |
| Airport Revenue Fund | 69,345 | 93,240 | 97,145 |
| Water and Sewerage Revenue Fund | 68,401 | 107,481 | 176,341 |
| Total | 942,661 | 980,999 | 1,248,665 |

# NON-DEPARTMENTAL

## Urban Design

### Mission Statement

The Urban Design Commission 1) identifies, nominates and regulates historic buildings and districts, and 2) advises the Mayor and the City Council on zoning issues related to historic properties and design. The Commission strives to provide and attractive and functional environment for the benefit of the health, prosperity, safety, education and general welfare of the City's resident and visitors.

## FINANCIAL AND STAFFING DATA

### Budget by Major Account Group

| ACCOUNT GROUP | 2002 EXPENDITURES | 2003 EXPENDITURES | 2004 ADOPTED BUDGET |
|---|---|---|---|
| Personnel Expenses | 252,664 | 264,482 | 336,398 |
| Other Operating Expenses | 84,230 | 103,500 | 89,305 |
| Total | 336,894 | 367,982 | 425,703 |

### Budget and Staff by Activity

| ACTIVITY | 2004 ADOPTED BUDGET | 2004 AUTHORIZED PERSONNEL | CHANGE IN AUTHORIZED PERSONNEL |
|---|---|---|---|
| Urban Design Commission | 425,703 | - | - |

### Source of Funds

| FUNDS | 2002 EXPENDITURES | 2003 EXPENDITURES | 2004 ADOPTED BUDGET |
|---|---|---|---|
| General Fund | 336,894 | 367,982 | 425,703 |

# NON-DEPARTMENTAL

## Ethics Commission

### Mission Statement

The Board's mission is to ensure honesty, openness, and integrity in city government through interpreting, monitoring, and enforcing ethical standards of conduct for city officials and employees.

## FINANCIAL AND STAFFING DATA

### Budget by Major Account Group

| ACCOUNT GROUP | 2002 EXPENDITURES | 2003 EXPENDITURES | 2004 ADOPTED BUDGET |
|---|---|---|---|
| Personnel Expenses | - | 37,518 | 190,403 |
| Other Operating Expenses | - | 2,923 | 7,980 |
| Total | - | 40,441 | 198,383 |

### Budget and Staff by Activity

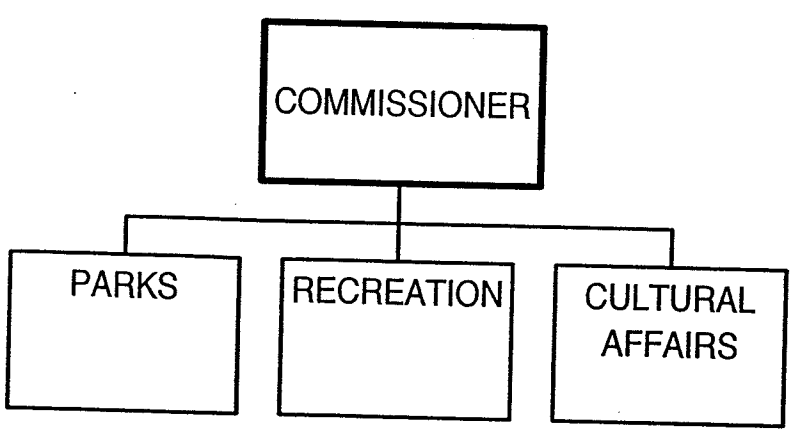
| ACTIVITY | 2004 ADOPTED BUDGET | 2004 AUTHORIZED PERSONNEL | CHANGE IN AUTHORIZED PERSONNEL |
|---|---|---|---|
| Ethics Commission | 198,383 | 2 | 1 |

### Source of Funds

| FUNDS | 2002 EXPENDITURES | 2003 EXPENDITURES | 2004 ADOPTED BUDGET |
|---|---|---|---|
| General Fund | - | 40,441 | 198,383 |

*Department of*

# PARKS, RECREATION & CULTURAL AFFAIRS



# DEPARTMENT OF PARKS, RECREATION AND CULTURAL AFFAIRS

*Overview*

The Department of Parks, Recreation and Cultural Affairs is charged with the delivery of quality customer service by providing comprehensive programs of leisure and cultural services through the development, design, construction, operation and maintenance of public parks; public art; and recreational and cultural facilities which are safe, afforable, artistic and inspiring for the use and benefit of Atlanta's citizens and visitors in our effort to "Touch and Change Lives".

The Bureau of Parks provides maintenance of Atlanta's park system in order to provide both citizens and visitors with an aesthetically pleasing, clean and safe urban recreational environment. The repair and replacement of Atlanta's park system's infrastructure is performed by design, engineering and construction division through implementation of planned capital improvements.

The Bureau of Recreation provides provides a comprehensive program of quality professional recreational services and programs for citizens through balanced, enjoyable and affordable activities. The bureau also offers a variety of athletic, artistic, social, senior and recreational opportunities specifically intended to enhance the leisure experience of persons including those who are physically and mentally challenged.

The Bureau of Cultural Affairs is charged with improving the social fabric and quality of life for Atlanta's citizens and visitors through: the support and presentation of artistic and cultural activities, the promotion of tourism to Atlanta, the installation, conservation and management of Public Art and through improved maintenance and management of Atlanta's cultural facilities.

The Boisfeuillet Jones Atlanta Civic Center serves as host venue for and extraordinary array of diverse productions, while upholding a rich theatre tradition of professional, dependable and courteous service to clients and Atlanta citizens.

# DEPARTMENT OF PARKS, RECREATION AND CULTURAL AFFAIRS

## Department Mission

The Department of Parks, Recreation and Cultural Affairs is charged with the delivery of quality customer service through development, operation and maintenance of public parks, recreational and cultural affairs facilities in which safe, affordable and enriching activities and programs are provided for the use and benefit of the City's citizens and visitors in our effort to "Touch and Change Lives"...

## FINANCIAL DATA

### Department by Major Account Group

| ACCOUNT GROUP | 2002 EXPENDITURES | 2003 EXPENDITURES | 2004 ADOPTED BUDGET |
|---|---|---|---|
| Personnel Expenses | 18,949,439 | 18,239,856 | 20,110,233 |
| Other Operating Expenses | 5,261,121 | 5,080,832 | 4,827,280 |
| Internal Service Expenses | 2,367,302 | 2,161,595 | 1,738,065 |
| Intergovt./Interfund Expenses | 1,885,220 | 1,829,985 | 1,766,068 |
| Capital Expenses | 727,096 | 250,025 | 890,590 |
| Debt Service Expense | 1,795 | - | - |
| Reserve for Appropriation | - | - | 805,959 |
| Total | 29,191,973 | 27,562,293 | 30,138,195 |

### Department by Organization Unit

| BUREAU | 2002 EXPENDITURES | 2003 EXPENDITURES | 2004 ADOPTED BUDGET |
|---|---|---|---|
| Administration | 5,682,820 | 5,219,744 | 5,445,303 |
| Parks | 9,697,954 | 9,164,556 | 9,557,502 |
| Recreation | 10,362,647 | 10,441,031 | 11,214,690 |
| Cultural Affairs | 3,448,552 | 2,736,962 | 3,920,700 |
| Total | 29,191,973 | 27,562,293 | 30,138,195 |

### Source of Funds

| FUND | 2002 EXPENDITURES | 2003 EXPENDITURES | 2004 ADOPTED BUDGET |
|---|---|---|---|
| General Fund | 22,488,107 | 21,841,976 | 23,478,849 |
| Park Improvement Fund | 4,483,128 | 3,760,239 | 3,819,583 |
| Airport Renewal & Extension Fund | 5,000 | | 2,954 |
| Civic Center Revenue Fund | 1,590,496 | 1,350,022 | 1,406,520 |
| Parks Facilities Revenue Fund | 590,454 | 573,294 | 582,333 |
| Parks Facilities Renewal & Extension Fund | 34,788 | 36,762 | 847,956 |
| Total | 29,191,973 | 27,562,293 | 30,138,195 |

# DEPARTMENT OF PARKS, RECREATION AND CULTURAL AFFAIRS (Continued)

## STAFFING DATA

**Authorized Personnel (Permanent)**

| ORGANIZATIONAL UNIT | 2002 | 2003 | 2004 |
|---|---|---|---|
| Administration | 25 | 28 | 47 |
| Bureau of Parks | 133 | 138 | 118 |
| Bureau of Recreation | 118 | 120 | 112 |
| Bureau of Cultural Affairs | 47 | 41 | 38 |
| Total | 323 | 327 | 315 |

## PROGRAM DATA

### Highlights of Prior Year Operations (2003)

- **CAMPBEST FRIENDS:** Operated an 8 week summer day camp for 3000 youths ages 6-16 at 41 sites.
- **SPECIAL POPULATIONS:** Operated an 8 week summer camp for children with disabilities.
- **SENIORS:** 2,500 seniors participated in Mayor's Walk. Mayor Franklin served as Grand Marshall and Monica Kaufman served as Emcee. Operated 15 Golden age clubs, serving over 500 seniors.
- **TENNIS:** Provided program for men and women ALTA, USTA, and Boys and Girls ALTA teams.
- **ATHLETICS:**Provided services for youth and adult basketball.
- **AQUATICS:** Operated 16 outdoor pools and 3 Natatoriums. Hosted 11 developmental swim meets and 1 championship meet (Over 400 participants from 21 different teams from around the country).
- **ART IN EDUCATION PROGRAM:** Conducted 7th successful ARTSCool Summer Youth Employment Program providing 30 young people with meaningful summer employment and cultural enrichment.
- **CONTRACTS FOR ARTS SERVICES PROGRAM:** Awarded approximately $500,000 in grant funding support to over 65 Atlanta artists and arts organizations. Awarded 3rd annual Emergency Artist Award in Dance.
- **MUSIC FESTIVAL PROGRAM:** Coordinated successful 2003 Atlanta Jazz Festival with record attendance of over 200,000 people and raised $167,000 in corporate sponsorship.
- **CYCLORAMA:** New Bookstore and Gift Shop opened, Received donation of three (3) framed William Scaife prints of the Battles of Altoona, Rocky Face & the Battle of Atlanta. Living Landmark celebration.
- **CIVIC CENTER:** Disney's Lion King, 18th Annual Gospel Music Awards, Kings & Queens of Comedy, Indian American Cultural Association Festival, Atlanta City Ballet, Atlanta Opera "Aida" & "Elixir of Love", The Wiggles Children Show, and "King of Glory".

# DEPARTMENT OF PARKS, RECREATION AND CULTURAL AFFAIRS (Continued)

## Administration

The Office of the Commissioner provides administrative direction for the development, operation, maintenance and management of facilities and parks to ensure the consistent provision of safe, affordable and economical recreational activities and cultural programs.

## FINANCIAL AND STAFFING DATA

**Budget by Major Account Group**

| ACCOUNT GROUP | 2002 EXPENDITURES | 2003 EXPENDITURES | 2004 ADOPTED BUDGET |
|---|---|---|---|
| Personnel Expenses | 2,224,608 | 2,490,008 | 2,878,857 |
| Other Operating Expenses | 591,629 | 370,122 | 322,089 |
| Internal Service Expenses | 856,947 | 596,695 | 364,330 |
| Intergovt./Interfund Expenses | 1,763,394 | 1,762,919 | 1,766,068 |
| Capital Expenses | 244,447 | - | 34,845 |
| Debt Service Expenses | 1,795 | - | - |
| Reserve for Appropriation | - | - | 79,114 |
| Total | 5,682,820 | 5,219,744 | 5,445,303 |

**Budget and Staff by Activity**

| ACTIVITY | 2004 ADOPTED BUDGET | 2004 AUTHORIZED PERSONNEL | CHANGE IN AUTHORIZED PERSONNEL |
|---|---|---|---|
| Office of Commissioner | 151,115 | 1 | (1) |
| Management Services | 5,294,188 | 28 | 2 |
| Park Design | | 18 | - |
| Total | 5,445,303 | 47 | 1 |

**Source of Funds**

| FUND | 2002 EXPENDITURES | 2003 EXPENDITURES | 2004 ADOPTED BUDGET |
|---|---|---|---|
| General Fund | 1,199,692 | 1,459,505 | 1,625,720 |
| Parks Improvement Fund | 4,483,128 | 3,760,239 | 3,819,583 |
| Total | 5,682,820 | 5,219,744 | 5,445,303 |

# DEPARTMENT OF PARKS, RECREATION AND CULTURAL AFFAIRS
# (Continued)

## Administration

## PROGRAM HIGHLIGHTS

### Workload Measures

| Measure | 2002 ACTUAL | 2003 ACTUAL | 2004 PROJECTED |
|---|---|---|---|
| 1. Professional service contracts, construction contracts, lease agreements, memorandum of understanding and letter of agreement developed, drafted, processed and finalized. | 44 | 48 | 55 |
| 2. Develop and submit Legislative requests for Ordinances and Resolutions. | 49 | 50 | 50 |
| 3. Outstanding long-term lease agreements on-going service contract agreement, and renewal and amendment agreements monitored. | 42 | 54 | 54 |
| 4. Requisitions processed (Procurement, Blanket Purchase Order, formal contract and Field Purchase Order). | 535 | 501 | 475 |
| 5. Revenue Deposited (64 sources of revenue) | 5,743,780 | 5,743,780 | 6,000,000 |
| 6. Neighborhood Centers managed and operated | 3 | 3 | 3 |
| 7. Occupancy maintained in neighborhood centers. Total leased spaces per square foot. | 66,064 | 44,792 | 76,917 |
| 8. Neighborhood Centers tenants/inter agencies' invoices generated. | 3 | 3 | 3 |
| 9. Neighborhood center's tenants' rental fees collected. | 274,135 | 266,909 | 597,716 |
| 10. Payroll Processing. | 52 | 52 | 26 |

### 2004 Management Objectives

1. Develop, draft, process and finalize department's professional service contracts, construction contracts, lease agreements, memorandums of understanding and letter of agreement.
2. Process Requisitions and deposit revenue.
3. Generate invoices to neighborhood centers' tenants/inter- agencies; and collect 100% of rental fees.
4. Manage and operate three (3) large neighborhood centers.

# DEPARTMENT OF PARKS, RECREATION AND CULTURAL AFFAIRS (Continued)

## Bureau of Parks

The Bureau of Parks is resposible for the upkeep and enhancement of the parks system.The purpose is to enable the citizens of and visitors to Atlanta enjoy an aesthetically pleasing, condusive, clean and safe environment.

## FINANCIAL AND STAFFING DATA

### Budget by Major Account Group

| ACCOUNT GROUP | 2002 EXPENDITURES | 2003 EXPENDITURES | 2004 ADOPTED BUDGET |
|---|---|---|---|
| Personnel Expenses | 6,439,555 | 6,159,484 | 6,637,005 |
| Other Operating Expenses | 1,571,475 | 1,300,683 | 1,076,616 |
| Internal Service Expenses | 1,179,913 | 1,401,738 | 1,243,883 |
| Intergovt./Interfund Expenses | 121,597 | 59,126 | - |
| Capital Expenses | 385,414 | 243,525 | 599,998 |
| Total | 9,697,954 | 9,164,556 | 9,557,502 |

### Budget and Staff by Activity

| ACTIVITY | 2004 ADOPTED BUDGET | 2004 AUTHORIZED PERSONNEL | CHANGE IN AUTHORIZED PERSONNEL |
|---|---|---|---|
| Administration | 2,486,210 | 10 | - |
| Skilled Services | 1,257,077 | 22 | 1 |
| Environmental Enhancement | 1,685,330 | 27 | - |
| District Operations | 4,003,949 | 58 | - |
| Oakland Cemetery | 124,936 | 1 | - |
| Total | 9,557,502 | 118 | 1 |

### Source of Funds

| FUND | 2002 EXPENDITURES | 2003 EXPENDITURES | 2004 ADOPTED BUDGET |
|---|---|---|---|
| General Fund | 9,697,954 | 9,164,556 | 9,557,502 |

# DEPARTMENT OF PARKS, RECREATION AND CULTURAL AFFAIRS
(Continued)

## Bureau of Parks

## PROGRAM HIGHLIGHTS

### Workload Measures

| Measure | 2002 ACTUAL | 2003 ACTUAL | 2004 PROJECTED |
|---|---|---|---|
| 1. Number of work orders completed to correct tree hazards, prune trees and remove tree stumps. | 1,740 | 1,374 | 1,717 |
| 2. Number of completed litter control assignments (class "C" parks, March 1-November 1) | N/A | 23,444 | 24,372 |
| 3. Number of parks mowing assignments. | N/A | 5,160 | 5,216 |
| 4. Number of Tree concerns investigated. | 631 | 766 | 770 |
| 5. Number of playground safety improvements. | 23 | 40 | 40 |

### 2004 Management Objectives

1. Clean and perform park litter control according to schedule.
2. Mow grass in parks according to schedule between March 1 and November 1.
3. Complete emergency tree work orders (reports of trees or limbs blocking the right of way) within 24 hours notice.
4. Playground safety improvements.
5. Respond to citizen concerns regarding the condition of city trees.

# DEPARTMENT OF PARKS, RECREATION AND CULTURAL AFFAIRS (Continued)

## Bureau of Recreation

The Bureau of Recreation provides quality, professional recreational services and programs to all the citizens of Atlanta through implementation of balanced, enjoyable and affordable activities.

## FINANCIAL AND STAFFING DATA

**Budget by Major Account Group**

| ACCOUNT GROUP | 2002 EXPENDITURES | 2003 EXPENDITURES | 2004 ADOPTED BUDGET |
|---|---|---|---|
| Personnel Expenses | 8,305,789 | 7,834,542 | 8,607,310 |
| Other Operating Expenses | 1,938,145 | 2,473,135 | 2,323,343 |
| Internal Service Expenses | 118,484 | 133,354 | 107,946 |
| Intergovt./Interfund Expenses | 229 | - | - |
| Capital Expenses | - | - | 176,091 |
| Total | 10,362,647 | 10,441,031 | 11,214,690 |

**Budget and Staff by Activity**

| ACTIVITY | 2004 ADOPTED BUDGET | 2004 AUTHORIZED PERSONNEL | CHANGE IN AUTHORIZED PERSONNEL |
|---|---|---|---|
| Administration | 1,032,592 | 17 | 4 |
| Special Programs: | | | |
| Summer Program | 616,394 | - | - |
| Swimming Pools | 3,541,671 | 34 | - |
| Athletics | 1,232,965 | 8 | - |
| Therapeutics/Spec. Prog. | 424,756 | 4 | - |
| Performing and Visual Arts | 4,366,312 | 49 | - |
| Total | 11,214,690 | 112 | 4 |

**Source of Funds**

| FUND | 2002 EXPENDITURES | 2003 EXPENDITURES | 2004 ADOPTED BUDGET |
|---|---|---|---|
| General Fund | 10,362,647 | 10,441,031 | 11,214,690 |

# DEPARTMENT OF PARKS, RECREATION AND CULTURAL AFFAIRS (Continued)

## Bureau of Recreation

## PROGRAM HIGHLIGHTS

### Workload Measures

| Measure | 2002 ACTUAL | 2003 ACTUAL | 2004 PROJECTED |
|---|---|---|---|
| 1. Number of recreation centers operated. | 29 | 30 | 30 |
| 2. Number of youth recreational experiences. | 950,000 | 989,000 | 990,000 |
| 3. Number of adult recreational experiences. | 340,000 | 348,013 | 351,000 |
| 4. Number of natatoriums managed and operated. | 3 | 5 | 5 |
| 5. Number of tennis centers operated. | 4 | 5 | 5 |
| 6. Number of outdoor pools managed and operated. | 14 | 14 | 7 |
| 7. Number of camp best friends locations. | 42 | 41 | 41 |
| 8. Number of camp best friends attendees. | 3,666 | 3,004 | 3,500 |
| 9. Number of months Lake Allatoona cabins available for rental. | 6 | 6 | - |
| 10. Number of senior citizen programs. | 30 | 34 | 34 |
| 11. Number of senior citizens served. | 12,070 | 17,213 | 23,000 |
| 12. Number of youth basketball program participants. | 1,800 | 2,000 | 2,000 |

### 2004 Management Objectives

1. Operate and manage 30 recreation facilities for the youth and adult population of the City of Atlanta.
2. Provide expanded summer swim opportunities for the citizens of Atlanta at 14 outdoor pools.
3. Provide softball opportunities for youth and adults 14 years of age and over.

# DEPARTMENT OF PARKS, RECREATION AND CULTURAL AFFAIRS (Continued)

## Bureau of Cultural Affairs

The Bureau of Cultural Affairs provides enriching, enjoyable, accessible and economical cultural opportunities to its residents and visitors through promotion of the arts, tourism and the operation and maintenance of the Cyclorama and Civic Center facilities.

## FINANCIAL AND STAFFING DATA

### Budget by Major Account Group

| ACCOUNT GROUP | 2002 EXPENDITURES | 2003 EXPENDITURES | 2004 ADOPTED BUDGET |
|---|---|---|---|
| Personnel Expenses | 1,979,487 | 1,755,822 | 1,987,061 |
| Other Operating Expenses | 1,159,872 | 936,892 | 1,105,232 |
| Internal Service Expenses | 211,958 | 29,808 | 21,906 |
| Intergov/Interfund | - | 7,940 | - |
| Capital Expenses | 97,235 | 6,500 | 79,656 |
| Reserve for Appropriation | - | - | 726,845 |
| Total | 3,448,552 | 2,736,962 | 3,920,700 |

### Budget and Staff by Activity

| ACTIVITY | 2004 ADOPTED BUDGET | 2004 AUTHORIZED PERSONNEL | CHANGE IN AUTHORIZED PERSONNEL |
|---|---|---|---|
| Office of Director | 1,083,891 | 10 | 1 |
| Civic Center | 1,406,520 | 16 | - |
| Cyclorama | 1,430,289 | 12 | (2) |
| Total | 3,920,700 | 38 | (1) |

### Source of Funds

| FUND | 2002 EXPENDITURES | 2003 EXPENDITURES | 2004 ADOPTED BUDGET |
|---|---|---|---|
| General Fund | 1,227,814 | 776,884 | 1,080,937 |
| Airport Renewal and Extension Fund | 5,000 | - | 2,954 |
| Civic Center Revenue Fund | 1,590,496 | 1,350,022 | 1,406,520 |
| Parks Facilities Revenue Fund | 590,454 | 573,294 | 582,333 |
| Parks Facilities Renewal & Extension Fund | 34,788 | 36,762 | 847,956 |
| Total | 3,448,552 | 2,736,962 | 3,920,700 |

# DEPARTMENT OF PARKS, RECREATION AND CULTURAL AFFAIRS
(Continued)

## Bureau of Cultural Affairs

## PROGRAM HIGHLIGHTS

### Workload Measures

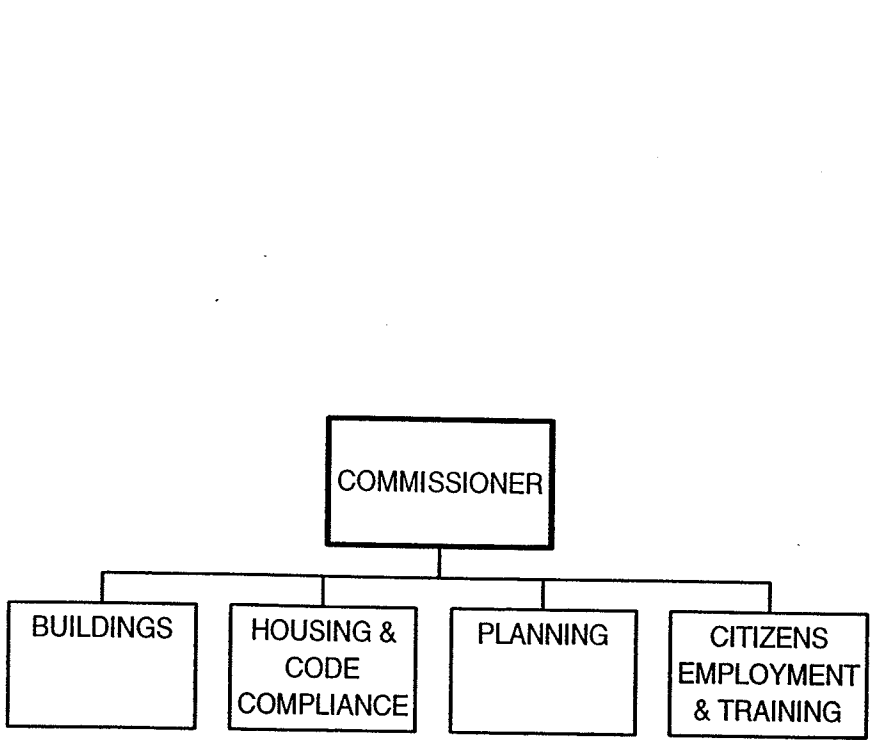
| Measure | 2002 ACTUAL | 2003 ESTIMATED | 2004 PROJECTED |
|---|---|---|---|
| 1. Contract for Arts Service grants awarded to individual artists. | 36 | 39 | 42 |
| 2. Number of participants in Bureau summer youth program. | 90 | 150 | 200 |
| 3. Music festival attendees. | 160,000 | 200,000 | 210,000 |
| 4. Sweet strings Camp Best Friends participants. | - | 2,000 | 2,000 |
| 5. Instruments collected for Atlanta Public School Instrument program. | 30 | 41 | 42 |
| 7. Public Arts Projects installed | 4 | 8 | 10 |
| 8. Patrons. | 145,000 | 125,000 | 130,000 |
| 9. Revenue | 548,000 | 550,000 | 680,000 |
| 10. Private Rentals. | 2 | 5 | 7 |
| 11. Number of days Civic Center is having events in the building: | | | |
| Auditorium | 176 | 238 | 200 |
| Other Areas | 104 | 89 | 45 |
| 12. Keep all contracts current. | 6 | 6 | 6 |
| 13. Continue repair to major areas of the building. | 4 | 1 | - |

### 2004 Management Objectives

1. Support artistic and Cultural activities for the benefit of Atlanta's residents and visitors.
2. Promote tourism in Atlanta through the development of music festivals public arts, Downtown initiatives.
3. Provide effective maintenance and management of City Cultural facilities.
4. Preserve and promote Atlanta's History.
5. Expand Educational Opportunities.
6. Organize and Enhance Community Involvement.
7. Host 200 Event Days.
8. Setup Task Force to Study long range plan for Atlanta Civic Center.

*Department of*

# PLANNING & COMMUNITY DEVELOPMENT



# DEPARTMENT OF PLANNING AND COMMUNITY DEVELOPMENT

*Overview*

The mission of the Department of Planning and Community Development is to project a vision and develop a framework for the future that assures a high quality of life for all of Atlanta's citizens.

The Department seeks to carry out a process that engages the city in comprehensive planning, city-wide economic development and neighborhood revitalization. The process is based on three steps: information sharing, development of a common vision, and actions to implement the vision. Within this structure, all aspects of community building are addressed to target development areas, define short and long-term priorities and leverage resources are directed toward the agreed upon agenda. Consensus on the agenda requires that the department listens, acknowledges and responds to the aspirations and expectations of the full range of Atlanta's citizenry. It must continually balance divergent interests by seeking positive overlaps and building on the strengths inherent in these interest to frame a workable program. The department must also institutionalize partnership between the public sector, public schools, community based organizations, the private/ corporate community, philanthropic organizations and higher education and research institutions in order to strategically balance economic development and neighborhood reinvestment.

The Department's community building activities range from policy, comprehensive long-range planning and neighborhood planning to development implementation through housing and economic redevelopment program management, zoning, building permitting and inspections, code enforcement & management of HUD programs. These activities are directed by the Mayor in coordination with City Council policies and guided by various appointed boards, agencies, Neighborhood Planning Units and business organizations. The department's planning and administrative approach is dynamic and flexible, emphasizing the ongoing relationships between information, vision and action.

The Department is an essential element in the management of development in Atlanta and is composed of: the Commissioner's Office and four bureaus: Planning, Buildings, Housing and Code Compliance, and the Bureau of Economic Development.

The Commissioner's Office provides policy and administrative direction for the department as well as coordinating planning and development activities with other agencies involved in the economic, physical and social development of Atlanta.

# DEPARTMENT OF PLANNING AND COMMUNITY DEVELOPMENT (Continued)

*Overview (Continued)*

The Bureau of Planning produces long term, short term urban design plans and programs, manages the zoning and subdivision process, maintains and communicates information and data, all of which set the stage for development in the city. The Bureau is also responsible for the development and implementation of strategies and plans for the redevelopment of targeted neighborhoods.

The Bureau of Buildings is responsible for the building processes in the city, including building permitting, inspection and zoning code enforcement.

The Bureau of Housing and Codes Compliance promotes livable neighborhoods through housing and commercial code enforcement. The Bureau's goals are the rehabilitation and maintenance of safe and sanitary housing, fostering safe communities and protection of property values.

The Bureau of Economic Development will promote initiatives designed to bolster the City's economic viability and encourage investment activities in a manner that protects long-term employment and the protection of the property tax base. It will also apply resources that leverage healthy partnerships for neighborhood and commercial development.

Essential to the department's success is developing and maintaining effective connections between the range of often competing or divergent interests, for the purpose of attaining the best match between citizen needs and available resources. The forum for this match is one of partnership in which the goals are always one of mutual benefit. In this way, the energy, vitality and commitment of Atlanta's citizens create the impetus for a responsive government, that continually seeks to advance the modest, but often elusive goal of making things better.

# DEPARTMENT OF PLANNING AND COMMUNITY DEVELOPMENT

## Department Mission

The Department oversees all land use, planning, code enforcement, zoning, permitting activity, and economic development. The department is also responsible for the preparation of the City's Comprehensive Development Plan, and the annual Capital Improvements Program. Through these processes, the department recommends policies to strengthen the City's economic viability by protecting the tax base and all proprietary fund sources applicable to community development. Residents of the city are afforded protection of private property through the enforcement of the City's building and housing codes. The Department is also responsible for a comprehensive program for the adaptive re-use and rehabilitation of certain residential and commercial structures.

## FINANCIAL DATA

### Department by Major Account Group

| ACCOUNT GROUP | 2002 EXPENDITURES | 2003 EXPENDITURES | 2004 ADOPTED BUDGET |
|---|---|---|---|
| Personnel Expenses | 10,478,443 | 9,915,545 | 10,786,780 |
| Other Operating Expenses | 863,084 | 723,910 | 393,498 |
| Internal Service Expenses | 362,682 | 473,226 | 711,782 |
| Intergovernmental/Interfund Expenses | 126,413 | 9,231 | - |
| Capital Expenses | 104,640 | 43,697 | 276,114 |
| Total | 11,935,262 | 11,165,609 | 12,168,174 |

### Department by Organization Unit

| BUREAU | 2002 EXPENDITURES | 2003 EXPENDITURES | 2004 ADOPTED BUDGET |
|---|---|---|---|
| Administration | 697,491 | 590,253 | 888,768 |
| Buildings | 5,612,888 | 6,193,222 | 6,193,705 |
| Human Services | 370,880 | - | - |
| Housing & Code Compliance | 2,327,523 | 2,033,611 | 2,656,595 |
| Economic Development | 355,838 | - | - |
| Planning | 2,382,919 | 2,298,908 | 2,429,106 |
| Citizens Employment & Training | 187,723 | 49,615 | - |
| Total | 11,935,262 | 11,165,609 | 12,168,174 |

### Source of Funds

| FUND | 2002 EXPENDITURES | 2003 EXPENDITURES | 2004 ADOPTED BUDGET |
|---|---|---|---|
| General Fund | 11,667,487 | 10,940,855 | 12,023,868 |
| General Gov't Capital Outlay Fund | 96,055 | 123,582 | 144,306 |
| Water & Wastewater Revenue Fund | 171,720 | 101,172 | - |
| Total | 11,935,262 | 11,165,609 | 12,168,174 |

# DEPARTMENT OF PLANNING AND COMMUNITY DEVELOPMENT
(Continued)

## STAFFING DATA

**Authorized Personnel (Permanent)**

| ORGANIZATION UNIT | 2002 | 2003 | 2004 |
|---|---|---|---|
| Administration | 9 | 7 | 7 |
| Bureau of Buildings (1) | 100 | 95 | 98 |
| Human Services (2) | 4 | - | - |
| Bureau of Housing and Code Compliance (3) | 45 | 41 | 40 |
| Bureau of Planning (4) | 42 | 31 | 29 |
| Bureau of Economic Development | 5 | - | - |
| Total | 205 | 174 | 174 |

# DEPARTMENT OF PLANNING AND COMMUNITY DEVELOPMENT
# (Continued)

### Administration

The Office of the Commissioner is the supervising entity for all bureaus in the Department of Planning and Community Development. All functions related to budget, human resources, contract administration, training, and legislation are coordinated by the Commissioner via supporting functions. Staff serves in liaison function with other Departments on shared service initiatives.

## FINANCIAL AND STAFFING DATA

**Budget by Major Account Group**

| ACCOUNT GROUP | 2002 EXPENDITURES | 2003 EXPENDITURES | 2004 ADOPTED BUDGET |
|---|---|---|---|
| Personnel Expenses | 580,101 | 484,680 | 753,584 |
| Other Operating Expenses | 45,809 | 49,485 | 22,076 |
| Internal Service Expenses | 33,637 | 43,270 | 102,419 |
| Capital Expenses | 37,944 | 12,818 | 10,689 |
| Total | 697,491 | 590,253 | 888,768 |

**Budget by Activity**

| ACTIVITY | 2004 ADOPTED BUDGET | 2004 AUTHORIZED PERSONNEL | CHANGE IN AUTHORIZED PERSONNEL |
|---|---|---|---|
| Office of Commissioner | 850,696 | 7 | - |
| Office of Deputy Commissioner | 38,072 | - | - |
| Total | 888,768 | 7 | - |

**Source of Funds**

| FUND | 2002 EXPENDITURES | 2003 EXPENDITURES | 2004 ADOPTED BUDGET |
|---|---|---|---|
| General Fund | 652,706 | 564,189 | 744,462 |
| General Gov't Capital Outlay Fund | 44,785 | 26,064 | 144,306 |
| Total | 697,491 | 590,253 | 888,768 |

# DEPARTMENT OF PLANNING AND COMMUNITY DEVELOPMENT
# (Continued)

**Administration (Continued)**

## PROGRAM HIGHLIGHTS

### Workload Measures

| Measure | 2002 ACTUAL | 2003 ACTUAL | 2004 PROJECTED |
|---|---|---|---|
| 1. Number of Personnel Transactions processed | 400 | 420 | 480 |
| 2. Review, coordinate & submit Employee Appraisal forms and mid-year appraisal forms. | 216 | 216 | 432 |
| 3. Submit pay request | 30 | 35 | 40 |
| 4. Greenspace enhancements | N/A | 14 | 14 |
| 5. Livable Community/Activities Center | N/A | 10 | 10 |
| 6. Respond to media request by deadline | 5 | 10 | 12 |
| 7. Coordinate and respond to APAB request & meet on a monthly basis | 12 | 12 | 12 |
| 8. Process legislation and track through to adoption | 100 | 100 | 100 |
| 9. Chair Economic Development sub-cabinet meetings. | N/A | 12 | 12 |
| 10. Chair Capital Projects Sub-cabinet meetings | N/A | 12 | 12 |
| 11. Prepare response letters to citizen correspondence | N/A | 75 | 75 |

### 2004 Management Objectives

1. To provide 539 hours of specialized customer service training.
2. 194 hours of computer development training for 123 employees.
3. To implement approved recommendations from Workplace Improvement Committee by June 4, 2004.
4. Process invoices within 5 days. Improved payment to vendors in 3 days.
5. February, 2004 provide training for 30 managers and supervisors on Revised Performance Appraisal form to enhance managers ability to improve employee performance skills.
6. Respond to all Open Records Request in accordance with the Georgia Open Records Act. To review and execute all approved contracts within 5 business days.

## PROGRAM DATA

### 2003 Operating Highlights:

- Provided 1,950 hours of training to professional staff.
- Provided 194 hours of computer development training.
- Provided 539 hours of specialized customer service training.
- Formed five employee sub-committees for communication, job satisfaction, policies and procedures.

# DEPARTMENT OF PLANNING AND COMMUNITY DEVELOPMENT (Continued)

## Bureau of Buildings

The purpose of the Bureau of Buildings is to enforce building regulatory codes to safeguard life, limb, health, property and public welfare by regulating and controlling the design construction, quality of materials, use and occupancy, location and maintenance of all buildings and structures within the City of Atlanta and Hartsfield-Jackson International Airport. The Bureau is composed of (8) Divisions: Office of Director; Office of the Assistant Director (inlcuding the Arborist Office and Permit Division);Heating Ventilating & Air Conditioning; Buildings; Electrical; Plumbing and Zoning. The Bureau is responsible for the enforcement of applicable codes to ensure minimum standards for the constructions, repair, demolition and maintenance of structures and properties in the City of Atlanta and Hartsfield-Jackson International Airport.

## FINANCIAL AND STAFFING DATA

### Budget by Major Account Group

| ACCOUNT GROUP | 2002 EXPENDITURES | 2003 EXPENDITURES | 2004 ADOPTED BUDGET |
|---|---|---|---|
| Personnel Expenses | 5,060,154 | 5,407,891 | 5,572,181 |
| Other Operating Expenses | 246,675 | 394,268 | 98,259 |
| Internal Service Expenses | 272,000 | 375,525 | 513,165 |
| Capital Expenses | 34,059 | 15,538 | 10,100 |
| Total | 5,612,888 | 6,193,222 | 6,193,705 |

### Budget by Activity

| ACTIVITY | 2004 ADOPTED BUDGET | 2004 AUTHORIZED PERSONNEL | CHANGE IN AUTHORIZED PERSONNEL |
|---|---|---|---|
| Office of Director | 972,967 | 9 | 3 |
| Permits and Inspections: | | | |
| Assistant Director | 1,383,220 | 25 | - |
| Heating, Ventilating & A/C | 837,572 | 14 | - |
| Building | 983,405 | 16 | - |
| Electrical | 802,220 | 13 | - |
| Plumbing | 604,771 | 10 | - |
| Zoning Enforcement | 609,550 | 11 | - |
| Total Permits and Inspections | 5,220,738 | 89 | - |
| Total | 6,193,705 | 98 | 3 |

### Source of Funds

| FUND | 2002 EXPENDITURES | 2003 EXPENDITURES | 2004 ADOPTED BUDGET |
|---|---|---|---|
| General Fund | 5,612,888 | 6,193,222 | 6,193,705 |

Bureau of Buildings (Continued)

## PROGRAM HIGHLIGHTS

### 2004 Workload Measures

| Measure | 2002 ACTUAL | 2003 ACTUAL | 2004 PROJECTED |
|---|---|---|---|
| 1. Number of Permits Issued | 35,330 | 32,000 | 32,000 |
| 2. Number of Inspections performed | 117,532 | 110,000 | 110,000 |
| 3. Amount of Permit fees | 11,136,912 | 9,000,000 | 9,000,000 |
| 4. Processing time for permits | | | |
| a. New Residential | | 30 days | 25 days |
| b. New/Add Commercial | | 30 days | 25 days |
| c. Add/Alter/Repair Residential | | 7 days | 5 days |
| d. Alter/Repair Commercial | | 7 days | 5 days |

### 2004 Management Objectives

1. Issue 32,000 Building and related permits
2. Conduct 110,000 inspections
3. Collect $9,000,000 in permit fees
4. To improve the processing of Building applications.
5. June, 2004, Limited Online permitting
6. September, 2004, Prepare Text Improvements to the City of Atlanta Zoning Ordinance such as alleys, etc.

### 2003 Operating Highlights:

- Initiated procedures to monitor application processing time.
  a. Created a report to calculate time to process each application.
  b. Decreased the processing time for Commercial permits by 10%.
  c. Improved the processing time for Residential permits by :
  I. Assigning two plan reviewers to residential over the counter review.
  II.Assigning two plan reviewers to Single Family Residence review only.
  III. Requiring four site plans for residential to allow faster plan review assignments.
- Number of permits processed (Jan-Sept).
  a. Building Permits 6,866.
  b.Technical Permits 21,121.
  c. 90% of building permits issued w/in 35 days and 78% issued w/in 7 days.
- Conducted over 95,000 inspections (Jan-Sept)
- Redesigned:
  a. Permit Intake Counter to focus exclusively on walk-in customers.
  b. Designated personnel into Commercial and Residential team.
  c. Zoning Intake counter to reduce congestion.
- Posted permit application submittal requirements on City Website.

# DEPARTMENT OF PLANNING AND COMMUNITY DEVELOPMENT
# (Continued)

### Bureau of Human Services

The Bureau of Human Services will have as it's primary focus the creation and integration of viable human service delivery systems aimed at decreasing social ills and the substandard of wellness in the community. This office will act as liaison for the resolution of citizen complaints and service grants.

## FINANCIAL AND STAFFING DATA

**Budget by Major Account Group**

| ACCOUNT GROUP | 2002 EXPENDITURES | 2003 EXPENDITURES | 2004 ADOPTED BUDGET |
|---|---|---|---|
| Personnel Expenses | 186,694 | - | - |
| Other Operating Expenses | 168,640 | - | - |
| Internal Service Expenses | 15,546 | - | - |
| Total | 370,880 | - | - |

**Budget by Activity**

| ACTIVITY | 2004 ADOPTED BUDGET | 2004 AUTHORIZED PERSONNEL | CHANGE IN AUTHORIZED PERSONNEL |
|---|---|---|---|
| Office of Director | - | - | - |

**Source of Funds**

| FUND | 2002 EXPENDITURES | 2003 EXPENDITURES | 2004 ADOPTED BUDGET |
|---|---|---|---|
| General Fund | 370,880 | - | - |

**This bureau moved to the Office of the Mayor in 2003. Data represents historical expenditures.*

# DEPARTMENT OF PLANNING AND COMMUNITY DEVELOPMENT
# (Continued)

### Bureau of Code Compliance

The purpose of the Bureau of Housing and Code Compliance is to increase the supply of affordable housing, eradicate substandard housing conditions, and to make the City of Atlanta neighborhoods more aesthetically, pleasing, safe and wholesome places to live and conduct business.

## FINANCIAL AND STAFFING DATA

**Budget by Major Account Group**

| ACCOUNT GROUP | 2002 EXPENDITURES | 2003 EXPENDITURES | 2004 ADOPTED BUDGET |
|---|---|---|---|
| Personnel Expenses | 2,177,298 | 1,860,227 | 2,220,009 |
| Other Operating Expenses | 148,095 | 172,355 | 152,301 |
| Internal Service Expenses | 2,130 | 1,029 | 41,125 |
| Capital Expenses | - | - | 243,160 |
| Total | 2,327,523 | 2,033,611 | 2,656,595 |

**Budget by Activity**

| ACTIVITY | 2004 ADOPTED BUDGET | 2004 AUTHORIZED PERSONNEL | CHANGE IN AUTHORIZED PERSONNEL |
|---|---|---|---|
| Office of Director | 654,811 | 5 | (1) |
| Code Compliance | - | 10 | - |
| Code Inspection | 180,906 | 19 | - |
| Sanitary Code Enforcement | 1,705,567 | 2 | - |
| Housing Demolition | 115,311 | 5 | - |
| Total | 2,656,595 | 41 | (1) |

**Source of Funds**

| FUND | 2002 EXPENDITURES | 2003 EXPENDITURES | 2004 ADOPTED BUDGET |
|---|---|---|---|
| General Fund | 2,327,523 | 2,033,611 | 2,656,595 |

# DEPARTMENT OF PLANNING AND COMMUNITY DEVELOPMENT
## (Continued)

### Bureau of Code Compliance (Continued)

## PROGRAM HIGHLIGHTS

### 2004 Workload Measures

| Measure | 2002 ACTUAL | 2003 ACTUAL | 2004 PROJECTED |
|---|---|---|---|
| 1. New Affordable Housing Units | 1,074 | 1,000 | 1,050 |
| 2. Owner-Occupied Rehab Units | 10 | 40 | 60 |
| 3. Emergency Repair Assistance to low-moderate income clients | 300 | 350 | 500 |
| 4. Emergency Repair Program for elderly individuals/ families. | 150 | 200 | 250 |
| 5. Section 8 Moderate Rehab SRO Rental Assistance | 320 | 320 | 320 |
| 6. Homeownership assistance to low/moderate-income clients | 136 | 22 | 100 |
| 7. Operating Assistance Grants to CHDOs and other entities | 5 | 5 | 7 |

### 2004 Management Objectives

1. To streamline response time to complaints, particularly on open vacant structures.
2. To increase the number of substandard properties brought into compliance.
3. To increase the production of affordable housing for low and moderate income households.
4. To stabilize the existing stock of residential properties through expanded rehabilitation programs.

### 2003 Operating Highlights:

- Completed 1.0 million acquisition of facility sponsored by the St. Jude Recovery Center to house and provide services for homeless women and children.
- Under Project Extend, minor repairs were completed at 150 owner-occupied residential units owned by elderly citizens.
- Completed minor repairs funded with CDBG funds to assist over 200 elderly owner occupied units under the Community Housing Resource Center.
- Under the section 8 Moderate Rehabilitation SRO Program the Bureau routinely provides rental assistance to over 300 individuals and families.
- Conducted code violations inspections for approximately 35,000 residential and 100 commercial properties.
- Collected over 414,000 in code compliance related fines for residential and commercial properties.
- Implemented the "Dirty Dozen" Program to eliminate unsafe, unsanitary conditions.
- Reinstated the "In Rem" process to eliminate abandoned vacant properties.

# DEPARTMENT OF PLANNING AND COMMUNITY DEVELOPMENT
# (Continued)

### Bureau of Economic Development

The Bureau of Economic Development's primary mission will be to promote initiatives designed to bolster the City's economic viability and encourage investment activities in a manner that protects long-term employment and the protection of the property tax base and resources that leverage healthy partnerships for neighborhood and commercial development.

## FINANCIAL AND STAFFING DATA

**Budget by Major Account Group**

| ACCOUNT GROUP | 2002 EXPENDITURES | 2003 EXPENDITURES | 2004 ADOPTED BUDGET |
|---|---|---|---|
| Personnel Expenses | 226,479 | - | - |
| Other Operating Expenses | 2,946 | - | - |
| Intergovernmental/Interfund Expenses | 126,413 | - | - |
| Total | 355,838 | - | - |

**Budget by Activity**

| ACTIVITY | 2004 ADOPTED BUDGET | 2004 AUTHORIZED PERSONNEL | CHANGE IN AUTHORIZED PERSONNEL |
|---|---|---|---|
| Office of Director | - | - | - |

**Source of Funds**

| FUND | 2002 EXPENDITURES | 2003 EXPENDITURES | 2004 ADOPTED BUDGET |
|---|---|---|---|
| General Fund | 355,838 | - | - |

# DEPARTMENT OF PLANNING AND COMMUNITY DEVELOPMENT (Continued)

### Bureau of Planning

The Bureau of Planning serves the public by providing information and advice to the Mayor, the City Council, and other City officials in order to assist them in making decisions about the growth and development of the City. Toward this end, the Bureau prepares the City's annual Comprehensive Development Plan (CDP) and Capital Improvement Program (CIP); conducts a variety of studies relating to specific aspects of the CDP; administers the City's zoning and subdivision regulations: and provides research and mapping services to City agencies and the general public.

## FINANCIAL AND STAFFING DATA

**Budget by Major Account Group**

| ACCOUNT GROUP | 2002 EXPENDITURES | 2003 EXPENDITURES | 2004 ADOPTED BUDGET |
|---|---|---|---|
| Personnel Expenses | 2,180,755 | 2,113,132 | 2,241,006 |
| Other Operating Expenses | 130,158 | 107,802 | 120,862 |
| Internal Service Expenses | 39,369 | 53,402 | 55,073 |
| Intergovt/Interfund Exp. | - | 9,231 | - |
| Capital Expenses | 32,637 | 15,341 | 12,165 |
| Total | 2,382,919 | 2,298,908 | 2,429,106 |

**Budget by Activity**

| ACTIVITY | 2004 ADOPTED BUDGET | 2004 AUTHORIZED PERSONNEL | CHANGE IN AUTHORIZED PERSONNEL |
|---|---|---|---|
| Office of Director | 536,431 | 2 | (2) |
| Research, Information & Maps | 198,653 | 3 | - |
| Comprehensive Plans | 950,015 | 14 | - |
| Development Review | 744,007 | 10 | - |
| Total | 2,429,106 | 29 | (2) |

**Source of Funds**

| FUND | 2002 EXPENDITURES | 2003 EXPENDITURES | 2004 ADOPTED BUDGET |
|---|---|---|---|
| General Fund | 2,159,929 | 2,100,218 | 2,429,106 |
| General Gov't Capital Outlay Fund | 51,270 | 97,518 | - |
| Water & Wastewater Revenue Fund | 171,720 | 101,172 | - |
| Total | 2,382,919 | 2,298,908 | 2,429,106 |

Bureau of Planning (Continued)

## PROGRAM HIGHLIGHTS

### 2004 Workload Measures

| Measure | 2003 ACTUAL | 2004 PROJECTED |
|---|---|---|
| **Greenspace/Trails** | | |
| 1. Administer Greenspace Funding Program | 4 | 4 |
| 2. Attend Required Greenspace Coordination | 30 | 30 |
| **Acquisition of Properties** | 12 | 12 |
| 1. Manage TE Grants for trails implementation | 6 | 8 |
| 2. Manage TE Grants for Streetscape | 15 | 20 |
| **Administer Livable Communities Initiative** | | |
| 1. Number of LCI designations | 9 | 10 |
| 2. Number of LCI designations managed by the City | 4 | 6 |
| **Administer NPU System** | | |
| 1. Monthly meetings staffed by planners. | 284 | 284 |
| 2. Atlanta Planning Advisory Board (APAB) meeting | 24 | 24 |
| **Administer Zoning & Subdivision Regulations** | | |
| 1. Rezoning | 68 | 87 |
| 2. Special Use Permits | 45 | 48 |
| 3. Variances-Board of Zoning Adjustment | 300 | 368 |
| 4. Appeals to BZA | 11 | 15 |
| **Zoning and Subdivision Technical Assistance** | | |
| 1. Telephones Inquiries | 4800 | 4500 |
| 2. Customer walk-ins | 3800 | 3800 |

### 2004 Management Objectives

1. Obtain approval from Council by Jan 2004 to revise the Comprehensive Development Plan from an annual document to a 3-5 year plan.
2. Outline the 3-5 year CDP research and public participation plan. Target is to complete by March 1, 2004.
3. Revise and improve the Capital Improvement Plan process and document and obtain adoption by City Council by September, 2004.
4. Administer 2 application cycles for the Urban Enterprise Zone Program.
5. Administer zoning and subdivision regulations; Greenspace Program, LCI Program and Brownfield Program by December 31, 2004.
6. Initiate 3 of the 4 Corridor Studies. Final Draft-Moreland/Ponce September 30, 2004. Draft document-Northside Drive, December 30, 2004.
7. Prepare applications for transportation funding through the RTP/TIP. Prepare applications accordance with the timelines established by ARC.

# DEPARTMENT OF PLANNING AND COMMUNITY DEVELOPMENT (Continued)

## Bureau of Planning (Continued)

## 2003 Operating Highlights:

**Atlanta Housing Authority Liaison**

Participated with AHA on developing its Development Concept Plan for Perry Homes Hope VI Community.

Made presentations to HUD on development activities, studies and programs in vicinity of all HOPE VI community areas.

**City of Atlanta Brownfields Pilot Assessment Project**

Received EPA's approval for the City's revised Brownfield Pilot Project.

Participated as a featured presenter in the ULI quarterly meeting; Participated in the Region IV annual meeting.

**Transportation Planning**

Assisted downtown with the installation of thirty bike racks.

Processed over 30 MARTA Bus Shelter permits.

Worked with GDOT and District 7 Council member on concept and traffic analysis for the Downtown Connector Study.

Co-Chair of ARC Context Sensitive Design Solutions sub-committee.

# DEPARTMENT OF PLANNING AND COMMUNITY DEVELOPMENT (Continued)

### Office of Citizens Employment & Training

The Office of Citizens Employment & Training is charged with the overall responsibility for providing and expanding opportunities for economic independence. This initiative will encompass the development of jobs, training, education, programs for youth, the elderly and displaced workers. It will oversee and monitor activities for the Empowerment Zone initiative and the Atlanta Economic development Corporation.

## FINANCIAL AND STAFFING DATA

**Budget by Major Account Group**

| ACCOUNT GROUP | 2002 EXPENDITURES | 2003 EXPENDITURES | 2004 ADOPTED BUDGET |
|---|---|---|---|
| Personnel Expenses | 66,962 | 49,615 | - |
| Other Operating Expenses | 120,761 | - | - |
| Total | 187,723 | 49,615 | - |

**Budget by Activity**

| ACTIVITY | 2004 ADOPTED BUDGET | 2004 AUTHORIZED PERSONNEL | CHANGE IN AUTHORIZED PERSONNEL |
|---|---|---|---|
| Office of Director | - | - | - |

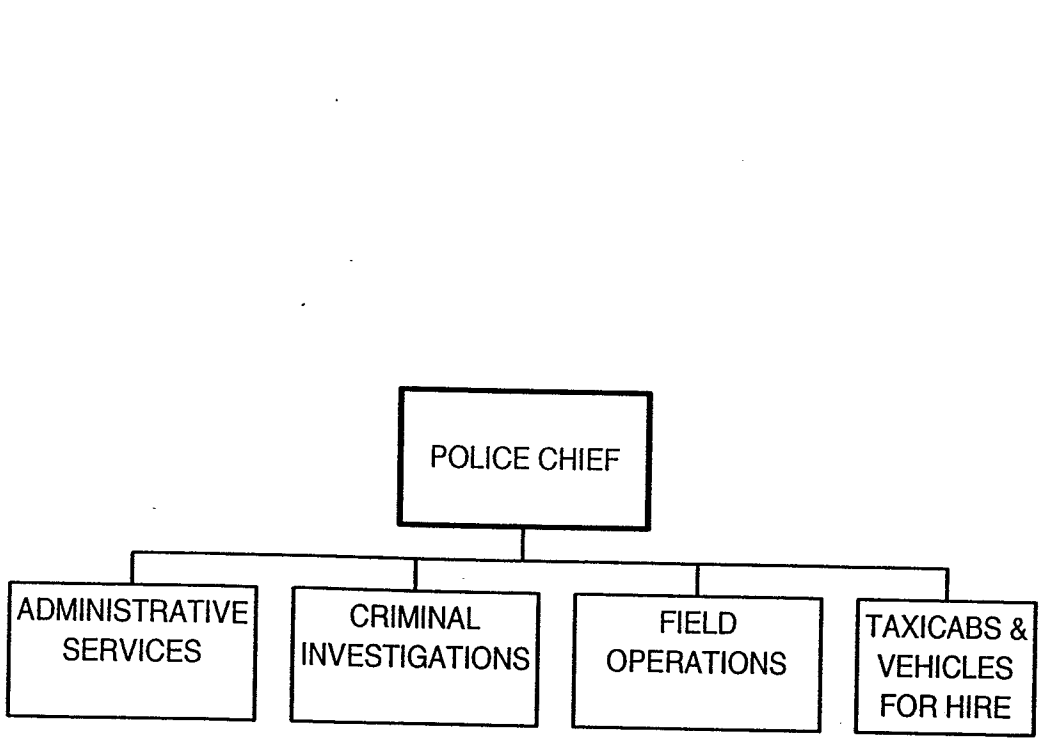
**Source of Funds**

| FUND | 2002 EXPENDITURES | 2003 EXPENDITURES | 2004 ADOPTED BUDGET |
|---|---|---|---|
| General Fund | 187,723 | 49,615 | - |

**This bureau moved to the Office of the Mayor in 2003*

*Department of*

# POLICE SERVICES



# DEPARTMENT OF POLICE SERVICES

*Overview*

The mission of the Atlanta Police Department is to protect the rights of persons and property. This mission is accomplished through the enforcement of state laws and city ordinances. The Department is also involved in community relations, crime prevention education and administration of licensing procedures. The Department is composed of five Bureaus: Office of the Chief, Administrative Services, Criminal Investigation, Field Operations and Taxicab & Vehicle for Hire.

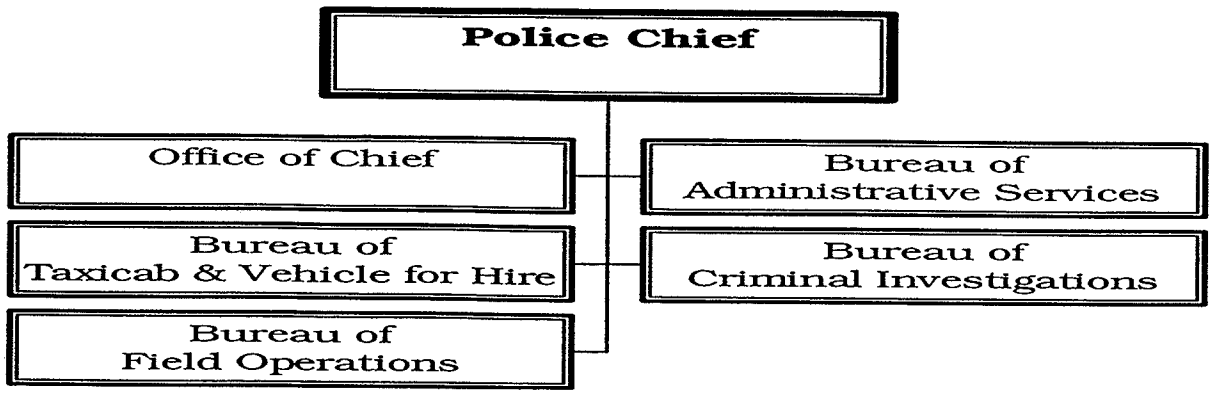
The Office of the Chief of Police Services provides overall command and supervision for bureaus functioning within the department, and also provides staffing support function for administration.

The Bureau of Administrative Services supports the department with the provision of property management, record keeping, communications and dispatch, training and court liaison services.

The Bureau of Criminal Investigation serves citizenry with the provision of investigatory services for crime against person and property and handles special investigations. The school detective program and protection of the Mayor are all under the purview of this Bureau.

The Bureau of Field Operations also serves to protect the rights of the citizenry through crime prevention efforts and community relations services, and oversees the conduct of six police zones in addition to maintaining supervision over the special operation and community services division.

The Bureau of Taxicab and Vehicles for Hire is responsible for ensuring that the City offers a variety of safe, attractive and efficiently operated vehicle for hire, through issuance of licenses and permits to qualified drivers, vehicles and companies. The bureau also provides for enforcement of applicable laws and ordinances regarding safety and maintenance procedures by operators.



# DEPARTMENT OF POLICE SERVICES

## Department Mission

The Police Department's purpose is to protect the rights of persons and property through the enforcement of applicable laws and ordinances, the conduction of crime prevention and community relations efforts and administration of licensing procedures for all licenses issued under the police powers of the City.

## FINANCIAL DATA

### Department by Major Account Group

| ACCOUNT GROUP | 2002 EXPENDITURES | 2003 EXPENDITURES | 2004 ADOPTED BUDGET |
|---|---|---|---|
| Personnel Expenses | 112,413,541 | 122,714,061 | 132,534,507 |
| Other Operating Expenses | 5,657,460 | 6,191,038 | 5,151,592 |
| Internal Service Expenses | 8,705,254 | 11,907,097 | 11,219,896 |
| Intergovt./Interfund Expenses | 6,534 | - | - |
| Capital Expenses | 3,690,139 | 1,952,331 | 4,156,814 |
| Total | 130,472,928 | 142,764,527 | 153,062,809 |

### Department by Organization Unit

| ORGANIZATION UNIT | 2002 EXPENDITURES | 2003 EXPENDITURES | 2004 ADOPTED BUDGET |
|---|---|---|---|
| Office of Chief of Police | 5,165,866 | 5,718,003 | 5,789,846 |
| Administrative Support | 24,122,918 | 26,757,582 | 28,611,141 |
| Criminal Investigations | 22,522,115 | 24,274,025 | 23,915,762 |
| Field Operations | 77,854,029 | 85,104,452 | 93,581,592 |
| Taxicabs and Vehicle for Hire | 808,000 | 910,465 | 1,164,468 |
| Total | 130,472,928 | 142,764,527 | 153,062,809 |

### Source of Funds

| FUND | 2002 EXPENDITURES | 2003 EXPENDITURES | 2004 ADOPTED BUDGET |
|---|---|---|---|
| General Fund | 119,699,844 | 129,676,147 | 136,251,340 |
| Airport Revenue Fund | 10,354,328 | 12,091,342 | 14,592,994 |
| Airport Renewal & Extension Fund | 418,756 | 997,038 | 2,218,475 |
| Total | 130,472,928 | 142,764,527 | 153,062,809 |

# DEPARTMENT OF POLICE SERVICES (Continued)

**Budget and Staff by Activity**

| ACTIVITY | 2004 ADOPTED BUDGET | 2004 AUTHORIZED PERSONNEL | CHANGE IN AUTHORIZED PERSONNEL |
|---|---|---|---|
| Office of Chief of Police: | | | |
| Office of Chief of Police | 1,380,481 | 11 | - |
| Staff Support | 4,409,365 | 60 | - |
| Administrative Services: | | | |
| Office of Deputy Chief | 1,297,362 | 4 | - |
| Property Management | 3,150,810 | 49 | - |
| Central Records | 5,611,467 | 101 | - |
| Communications | 16,688,210 | 206 | - |
| Training | 1,681,916 | 21 | - |
| Court Liaison Office | 181,376 | 3 | - |
| Criminal Investigations: | | | |
| Office of Deputy Chief | 1,424,579 | 13 | - |
| Crimes Against Persons | 6,933,831 | 99 | - |
| Crimes Against Property | 6,885,867 | 110 | - |
| School Detectives | 1,472,715 | 22 | - |
| Special Investigations | 6,490,459 | 88 | - |
| Executive Protection | 708,311 | 9 | - |
| Field Operations: | | | |
| Office of Deputy Chief | 17,334,557 | 224 | - |
| Zone Operations | | 1000 | 100 |
| Zone 1 | 7,570,156 | - | - |
| Zone 2 | 7,530,694 | - | - |
| Zone 3 | 6,877,786 | - | - |
| Zone 4 | 11,421,338 | - | - |
| Zone 5 | 10,165,192 | - | - |
| Zone 6 | 7,809,029 | - | - |
| Airport | 9,749,600 | - | - |
| Airport Canine Unit | 1,991,395 | - | - |
| Airport TSA Security | 2,036,156 | - | - |
| Special Operations | 8,248,105 | 121 | - |
| Red Dog Unit | 43,384 | - | - |
| Community Services | 2,804,200 | 44 | - |
| Taxicabs and Vehicles for Hire | 1,164,468 | 21 | - |
| Total | 153,062,809 | 2,206 | 100 |

## DEPARTMENT OF POLICE SERVICES (Continued)

**Authorized Personnel (Permanent)**

| ORGANIZATIONAL UNIT | 2002 | 2003 | 2004 |
|---|---|---|---|
| Office of the Chief | 71 | 71 | 71 |
| Administrative Services | 373 | 384 | 384 |
| Criminal Investigations | 344 | 341 | 341 |
| Field Operations | 1,279 | 1,289 | 1,389 |
| Taxicabs and Vehicles for Hire | 20 | 21 | 21 |
| Total | 2,087 | 2,106 | 2,206 |

## PROGRAM DATA

### 2003 Accomplishments

1. CRIME REDUCTION - Continuing the trend of recent years, Part 1 Crimes decreases 5% as 2003 compared to 2002, based on data through October 4, 2003.

2. COMMAND OPERATIONS BRIEFING TO REVITALIZE ATLANTA (COBRA) - Created a structured format for the commander's weekly staff meeting. Crime fighting strategies, quality of life improvement strategies, and follow-up investigative activities are presented and discussed. COBRA is modeled after CompStat process being used by all progressive law enforcement agencies nationwide.

3. INITIATED THE NATIONAL ACCREDITATION PROCESS - Began the process to attain national accreditation from the Commission on Accreditation for Law Enforcement Agencies (CALEA). A special unit of sworn and civilian personnel was created to pursue this noteworthy goal. After approximately seven months, we have completed 152 of 444 standards.

4. CREATED A NON-PARTISAN APPOINTMENT PROCESS - Established a written directive and a nonpartisan process for the appointment of investigators and senior police offices to replace the "friends & family program" that was used to determine past appointments. Over forty officers were appointed to the higher positions during the year.

## PROGRAM DATA (Continued)

### 2003 Accomplishments (Continued)

5. REDUCED THE TOTAL AMOUNT OF VEHICLE DAMAGE - Created an action plan that has resulted in 33% reducion of vehicle damage for the first nine months of 2003 when compared to the same time period in 2002.

6. COMPLETED PHASE II OF THE DEPARTMENT'S REORGANIZATION - Created a Field Inspection Unit, a Cyber Crime unit, a General Investigations Division. In addition, there were several promotions, demotions, and transfers of personnel designed to optimize the daily operations of the police department and build employee morale.

7. COUNTER TERRORISM - During 2003, the Department continued its efforts to protect the homeland by coordinating efforts with the Joint Terrorism Task Force, The Georgia Homeland Security Task Force and other federal, state, and local agencies. In cooperation with these entitles, the Department developed a response plan, reallocated personnel resources and increased its capacity to identify, detect and counter potential terrorist activity.

8. INCREASED COLLABORATION - The department continued its commitment to partnerships and collaboration in 2003. Among a variety of interagency partnerships and shared training opportunities, the Central Crime Analysis Association promotes sharing of information and analytical techniques across jurisdictional lines.

## PROGRAM DATA (Continued)

**Workload Measures**

| Measure | 2002 ACTUAL | 2003 ACTUAL | 2004 PROJECTED |
|---|---|---|---|
| **Part 1 Crimes** | | | |
| Homicide | 151 | 150 | 143 |
| Rape | 276 | 302 | 286 |
| Robbery | 4,168 | 3,845 | 3,652 |
| Aggravated assault | 5,373 | 4,445 | 4,222 |
| Burglary | 8,554 | 8,168 | 7,759 |
| Larceny | 23,706 | 22,676 | 21,542 |
| Auto theft | 7,222 | 7,113 | 6,757 |
| Total | **49,450** | **46,699** | **44,361** |
| **Clearances** | | | |
| Homicide | 100 | 104 | 104 |
| Rape | 180 | 158 | 158 |
| Robbery | 906 | 707 | 707 |
| Aggravated assault | 2,913 | 1,826 | 1,826 |
| Burglary | 1,191 | 930 | 930 |
| Larceny | 3,871 | 2,928 | 2,928 |
| Auto theft | 861 | 686 | 686 |
| Total | **10,022** | **7,339** | **7,339** |
| **Criminal arrests (adults and Juvenile)** | 51,854 | 42,221 | 42,221 |
| Narcotics arrests | 9,084 | 7,748 | 7,748 |
| **Traffic: DUI arrests** | 1,654 | 1,493 | 1,493 |
| Staffing: | | | |
| Sworn position filled | 1,529 | 1,572 | 1,632 |
| Civilian positions filled (excluding temps) | 413 | 441 | 463 |
| **Communications** | | | |
| Calls for service | 1,254,607 | 1,223,831 | 1,223,831 |
| Calls Dispatched | 441,139 | 431,052 | 431,052 |

# DEPARTMENT OF POLICE SERVICES (Continued)

**2004 Management Objectives**

1. Contribute to a safer community through a 5% reduction of Part I crimes
2. Develop a career ladder for professional development and improved careeer opportunities for sworn employees, with clearly defined requirements for career development.
3. Implement the redesigned patrol beat boundaries to more evenly distribute the "call for service" work load.
4. Completely staff the Police Department by filling all authorized positions by December, 2004.
5. Introduce a new .40 caliber pistol as the standard issue for all sworn employees.
6. Replace all body armor that has been in use for five years or more.
7. Attain national accreditation from the Commission on Accreditation for Law Enforcement Agencies (CALEA).
8. Develop metro-wide partnerships with local and state agencies in the area of interoperable
9. Decentralize the investigation of robbery, burglary, larcenpy, and auto theft to the zones to improve the follow-up investigations and the precinct commanders' ability to respond to crime.
10. Implement phase I of a three-year strategic plan to upgrade the Police Department's vehicle fleet.
11. Implement phase I of a five-year strategic plan to upgrade the Police Department's computer workstation inventory

# DEPARTMENT OF POLICE SERVICES (Continued)

### Office of the Chief

The Office of the Chief of Police Services provides overall command and supervision for the bureaus functioning within the department. The office also provides a staffing support function for administration.

## FINANCIAL DATA

### Budget by Major Account Group

| ACCOUNT GROUP | 2002 EXPENDITURES | 2003 EXPENDITURES | 2004 ADOPTED BUDGET |
|---|---|---|---|
| Personnel Expenses | 4,191,568 | 4,387,827 | 4,927,943 |
| Other Operating Expenses | 358,370 | 468,672 | 327,568 |
| Internal Service Expenses | 488,680 | 823,387 | 454,042 |
| Capital Expenses | 127,248 | 38,117 | 80,293 |
| Total | 5,165,866 | 5,718,003 | 5,789,846 |

### Budget and Staff by Activity

| ACTIVITY | 2004 ADOPTED BUDGET | 2004 AUTHORIZED PERSONNEL | CHANGE IN AUTHORIZED PERSONNEL |
|---|---|---|---|
| Office of Chief of Police | 1,380,481 | 11 | - |
| Staff Support | 4,409,365 | 60 | - |
| Total | 5,789,846 | 71 | - |

### Source of Funds

| FUND | 2002 EXPENDITURES | 2003 EXPENDITURES | 2004 ADOPTED BUDGET |
|---|---|---|---|
| General Fund | 5,165,866 | 5,718,003 | 5,789,846 |

# DEPARTMENT OF POLICE SERVICES (Continued)

## Bureau of Administrative Services

The Bureau supports the department with the provision of property management, record keeping, communications and dispatch, training, and court liaison services.

## FINANCIAL DATA

### Budget by Major Account Group

| ACCOUNT GROUP | 2002 EXPENDITURES | 2003 EXPENDITURES | 2004 ADOPTED BUDGET |
|---|---|---|---|
| Personnel Expenses | 16,643,184 | 18,247,116 | 19,114,129 |
| Other Operating Expenses | 1,606,532 | 1,987,398 | 2,037,316 |
| Internal Service Expenses | 3,742,911 | 6,250,518 | 5,940,741 |
| Intergovt./Interfund Expenses | 6,534 | - | - |
| Capital Expenses | 2,123,757 | 272,550 | 1,518,955 |
| Total | 24,122,918 | 26,757,582 | 28,611,141 |

### Budget and Staff by Activity

| ACTIVITY | 2003 ADOPTED BUDGET | 2003 AUTHORIZED PERSONNEL | CHANGE IN AUTHORIZED PERSONNEL |
|---|---|---|---|
| Office of Deputy Chief | 1,297,362 | 4 | - |
| Property Management | 3,150,810 | 49 | - |
| Central Records | 5,611,467 | 101 | - |
| Communications | 16,688,210 | 206 | - |
| Training | 1,681,916 | 21 | - |
| Court Liaison Office | 181,376 | 3 | - |
| Total | 28,611,141 | 384 | - |

### Source of Funds

| FUND | 2002 EXPENDITURES | 2003 EXPENDITURES | 2004 ADOPTED BUDGET |
|---|---|---|---|
| General Fund | 23,549,828 | 25,632,220 | 25,941,001 |
| Airport Revenue Fund | 379,592 | 856,026 | 1,417,985 |
| Airport Renewal & Extension Fund | 193,498 | 269,336 | 1,252,155 |
| Total | 24,122,918 | 26,757,582 | 28,611,141 |

## DEPARTMENT OF POLICE SERVICES (Continued)

### Bureau of Criminal Investigations

The Bureau serves the citizenry with the provision of investigative services for crimes against people and property, and special investigations. The Bureau also oversees the school detective program and protection of the Mayor.

## FINANCIAL DATA

**Budget by Major Account Group**

| ACCOUNT GROUP | 2002 EXPENDITURES | 2003 EXPENDITURES | 2004 ADOPTED BUDGET |
|---|---|---|---|
| Personnel Expenses | 20,825,353 | 21,952,224 | 22,630,798 |
| Other Operating Expenses | 1,064,368 | 1,243,055 | 525,141 |
| Internal Service Expenses | 586,304 | 807,090 | 651,977 |
| Capital Expenses | 46,090 | 271,656 | 107,846 |
| Total | 22,522,115 | 24,274,025 | 23,915,762 |

**Budget and Staff by Activity**

| ACTIVITY | 2004 ADOPTED BUDGET | 2004 AUTHORIZED PERSONNEL | CHANGE IN AUTHORIZED PERSONNEL |
|---|---|---|---|
| Office of Deputy Chief | 1,424,579 | 13 | - |
| Crimes Against Persons | 6,933,831 | 99 | - |
| Crimes Against Property | 6,885,867 | 110 | - |
| School Detectives | 1,472,715 | 22 | - |
| Special Investigations | 6,490,459 | 88 | - |
| Executive Protection | 708,311 | 9 | - |
| Total | 23,915,762 | 341 | - |

**Source of Funds**

| FUND | 2002 EXPENDITURES | 2003 EXPENDITURES | 2004 ADOPTED BUDGET |
|---|---|---|---|
| General Fund | 22,522,115 | 24,274,025 | 23,915,762 |

# DEPARTMENT OF POLICE SERVICES (Continued)

## Bureau of Field Operations

The Bureau serves to protect the rights of the citizenry through crime prevention efforts and community relations services. The Bureau oversees the conduct of six police zones and maintains supervision over the special operations and community services divisions.

## FINANCIAL DATA

### Budget by Major Account Group

| ACCOUNT GROUP | 2002 EXPENDITURES | 2003 EXPENDITURES | 2004 ADOPTED BUDGET |
|---|---|---|---|
| Personnel Expenses | 69,963,367 | 77,256,883 | 84,786,278 |
| Other Operating Expenses | 2,611,255 | 2,452,451 | 2,173,622 |
| Internal Service Expenses | 3,886,363 | 4,025,110 | 4,171,972 |
| Capital Expenses | 1,393,044 | 1,370,008 | 2,449,720 |
| Total | 77,854,029 | 85,104,452 | 93,581,592 |

### Budget and Staff by Activity

| ACTIVITY | 2004 ADOPTED BUDGET | 2004 AUTHORIZED PERSONNEL | CHANGE IN AUTHORIZED PERSONNEL |
|---|---|---|---|
| Office of Deputy Chief | 17,334,557 | 224 | - |
| Zone Operations | 65,151,346 | 1,000 | 100 |
| Special Operations | 8,291,489 | 121 | - |
| Community Services | 2,804,200 | 44 | - |
| Total | 93,581,592 | 1,389 | 100 |

### Source of Funds

| FUND | 2002 EXPENDITURES | 2003 EXPENDITURES | 2004 ADOPTED BUDGET |
|---|---|---|---|
| General Fund | 67,882,675 | 73,454,571 | 79,804,441 |
| Airport Revenue Fund | 9,746,096 | 10,922,179 | 12,810,831 |
| Airport Renewal & Extension Fund | 225,258 | 727,702 | 966,320 |
| Total | 77,854,029 | 85,104,452 | 93,581,592 |

# DEPARTMENT OF POLICE SERVICES (Continued)

## Bureau of Taxicabs and Vehicles for Hire

The Bureau of Taxicabs and Vehicles for Hire is responsible for ensuring that the City offers a variety of safe, attractive, and efficiently operated vehicles for hire, through the issuance of licenses and permits to qualified drivers, vehicles and companies. The Bureau also provides for enforcement of all applicable laws and ordinances regarding safety and maintenance procedures by operators.

## FINANCIAL DATA

### Budget by Major Account Group

| ACCOUNT GROUP | 2002 EXPENDITURES | 2003 EXPENDITURES | 2004 ADOPTED BUDGET |
|---|---|---|---|
| Personnel Expenses | 790,069 | 870,011 | 1,075,359 |
| Other Operating Expenses | 16,935 | 39,462 | 87,945 |
| Internal Service Expenses | 996 | 992 | 1,164 |
| Total | 808,000 | 910,465 | 1,164,468 |

### Budget and Staff by Activity

| ACTIVITY | 2004 ADOPTED BUDGET | 2004 AUTHORIZED PERSONNEL | CHANGE IN AUTHORIZED PERSONNEL |
|---|---|---|---|
| Taxicabs & Vehicle for Hire | 1,164,468 | 121 | - |

### Source of Funds

| FUND | 2002 EXPENDITURES | 2003 EXPENDITURES | 2004 ADOPTED BUDGET |
|---|---|---|---|
| General Fund | 579,360 | 597,328 | 800,290 |
| Airport Revenue Fund | 228,640 | 313,137 | 364,178 |
| Total | 808,000 | 910,465 | 1,164,468 |

*Department of*

# PROCUREMENT

# DEPARTMENT OF PROCUREMENT

## Department Mission

Our mission is to model best practices in public purchasing while promoting equity, fairness, and economic inclusion.

## FINANCIAL DATA

### Department by Major Account Group

| ACCOUNT GROUP | 2002 EXPENDITURES | 2003 EXPENDITURES | 2004 ADOPTED BUDGET |
|---|---|---|---|
| Personnel Expenses | - | 2,142,599 | 3,215,655 |
| Other Operating Expenses | - | 94,190 | 155,445 |
| Internal Service Expenses | - | 595,488 | 656,826 |
| Capital Expenses | - | 14,313 | 53,577 |
| Total | - | 2,846,590 | 4,081,503 |

### Department by Organization Unit

| ORGANIZATION UNIT | 2002 EXPENDITURES | 2003 EXPENDITURES | 2004 ADOPTED BUDGET |
|---|---|---|---|
| Office of Procurement Officer, Chief | - | 1,321,340 | 1,887,563 |
| Contracts | - | 1,117,783 | 1,895,501 |
| Procurement | - | 407,467 | 296,439 |
| Surplus Property | - | - | 2,000 |
| Total | - | 2,846,590 | 4,081,503 |

### Source of Funds

| FUND | 2002 EXPENDITURES | 2003 EXPENDITURES | 2004 ADOPTED BUDGET |
|---|---|---|---|
| General Fund | - | 2,132,123 | 2,614,478 |
| 1994 Referendum G.O. Bond Fund | - | 61,670 | - |
| 2001 Quality of Life Fund | - | 24,937 | - |
| Airport Revenue Fund | - | 364,552 | 456,108 |
| Airport Renew. & Ext. Fund | - | 6,511 | 89,596 |
| Water & Wastewater Revenue Fund | - | 222,565 | 913,072 |
| Water & Wastewater Renew. & Ext. Fund | - | 34,230 | 8,249 |
| Total | - | 2,846,590 | 4,081,503 |

**Note:** Department of Procurement was created as part of a 2003 reorganization.
Historical data for 2002 is listed as a part of the former Department of Administrative Services.

# DEPARTMENT OF PROCUREMENT (Continued)

## STAFFING DATA

**Authorized Personnel (Permanent)***

| ORGANIZATION UNIT | 2002 | 2003 | 2004 |
|---|---|---|---|
| Office of Procurement Officer, Chief | N/A | 9 | 10 |
| Contracts | N/A | 25 | 34 |
| Procurement | N/A | 5 | 5 |
| Total | N/A | 39 | 49 |

## PROGRAM DATA

### Highlights of Prior Year Operations (2003)

- Successfully completed a departmental reorganization process.
- Began implementation of a series of staff training programs.
- Attendance to vital industry training and development seminars by Senior Management Team.
- Began initial implementation of an improved, eProcurement web page.

## PROGRAM HIGHLIGHTS

### Workload Measures

| Measure | 2002 ACTUAL | 2003 ACTUAL | 2004 PROJECTED |
|---|---|---|---|
| 1. Review and respond to Open Records requests within 3 days. | N/A | 97% | 98% |
| 2. Process number of vendor applications within 5 days. | N/A | 97% | 98% |
| 3. Process number of local bidder preference applications within 5 days. | N/A | 70% | 98% |
| 4. Provide each staff member with no less than 4 hours of professional training per month. | N/A | N/A | 48 annual training hours per employee |
| 5. To have sealed bids awarded within 60 days. | N/A | 60% | 100% |

## PROGRAM HIGHLIGHTS (Continued)

### 2004 Manangement Objectives

1. Meet city and state requirements in processing Open Records requests. The Department of Procurement receives approximately 500 such requests per year.
2. Process vendor applications within 5 days of receipt of application.
3. Process Local Bidder Preference applications within 5 days of receipt of application.
4. Ensure 48 hours of annual training for departmental staff members.
5. Award sealed bids within 60 days pursuant to State law 36-91.
6. Conduct monthly departmental staff meetings and weekly management team meetings. Deputy Chief Procurement Officers will conduct regular meetings with user agencies/departments to discuss projects and all other procurement needs.

## DEPARTMENT OF PROCUREMENT (Continued)

## Office of Procurement Officer, Chief

### FINANCIAL AND STAFFING DATA

**Budget by Major Account Group**

| ACCOUNT GROUP | 2002 EXPENDITURES | 2003 EXPENDITURES | 2004 ADOPTED BUDGET |
|---|---|---|---|
| Personnel Expenses | - | 634,072 | 1,059,129 |
| Other Operating Expenses | - | 83,978 | 123,020 |
| Internal Service Expenses | - | 595,488 | 656,826 |
| Capital Expenses | - | 7,802 | 48,588 |
| Total | - | 1,321,340 | 1,887,563 |

**Budget and Staff by Activity**

| ACTIVITY | 2004 ADOPTED BUDGET | 2004 AUTHORIZED PERSONNEL | CHANGE IN AUTHORIZED PERSONNEL |
|---|---|---|---|
| Office of Procurement Officer, Chief | 1,887,563 | 10 | 1 |

**Source of Funds**

| FUND | 2002 EXPENDITURES | 2003 EXPENDITURES | 2004 ADOPTED BUDGET |
|---|---|---|---|
| General Fund | - | 1,287,110 | 1,736,666 |
| Water & Wastewater Revenue Fund | - | - | 147,148 |
| Water & Wastewater Renew. & Ext. Fund | - | 34,230 | 3,749 |
| Total | - | 1,321,340 | 1,887,563 |

# DEPARTMENT OF PROCUREMENT (Continued)

## Contracts Division

## FINANCIAL AND STAFFING DATA

### Budget by Major Account Group

| ACCOUNT GROUP | 2002 EXPENDITURES | 2003 EXPENDITURES | 2004 ADOPTED BUDGET |
|---|---|---|---|
| Personnel Expenses | - | 1,103,328 | 1,865,137 |
| Other Operating Expenses | - | 7,944 | 25,375 |
| Capital Expenses | - | 6,511 | 4,989 |
| Total | - | 1,117,783 | 1,895,501 |

### Budget and Staff by Activity

| ACTIVITY | 2004 ADOPTED BUDGET | 2004 AUTHORIZED PERSONNEL | CHANGE IN AUTHORIZED PERSONNEL |
|---|---|---|---|
| Contracts Division | 1,895,501 | 34 | 9 |

### Source of Funds

| FUND | 2002 EXPENDITURES | 2003 EXPENDITURES | 2004 ADOPTED BUDGET |
|---|---|---|---|
| General Fund | - | 468,455 | 579,373 |
| 1994 Referendum G.O. Bond Fund | - | 61,670 | - |
| 2001 Quality of Life Fund | - | 24,937 | - |
| Airport Revenue Fund | - | 333,643 | 456,108 |
| Airport Renew. & Ext. Fund | - | 6,511 | 89,596 |
| Water & Wastewater Revenue Fund | - | 222,565 | 765,924 |
| Water & Wastewater Renew. & Ext. Fund | - | - | 4,500 |
| Total | - | 1,117,783 | 1,895,501 |

# DEPARTMENT OF PROCUREMENT (Continued)

## Procurement Division

## FINANCIAL AND STAFFING DATA

**Budget by Major Account Group**

| ACCOUNT GROUP | 2002 EXPENDITURES | 2003 EXPENDITURES | 2004 ADOPTED BUDGET |
|---|---|---|---|
| Personnel Expenses | - | 405,199 | 291,389 |
| Other Operating Expenses | - | 2,268 | 5,050 |
| Total | - | 407,467 | 296,439 |

**Budget and Staff by Activity**

| ACTIVITY | 2004 ADOPTED BUDGET | 2004 AUTHORIZED PERSONNEL | CHANGE IN AUTHORIZED PERSONNEL |
|---|---|---|---|
| Procurement Division | 296,439 | 5 | - |

**Source of Funds**

| FUND | 2002 EXPENDITURES | 2003 EXPENDITURES | 2004 ADOPTED BUDGET |
|---|---|---|---|
| General Fund | - | 376,558 | 296,439 |
| Airport Revenue Fund | - | 30,909 | - |
| Total | - | 407,467 | 296,439 |

# DEPARTMENT OF PROCUREMENT (Continued)

## Surplus Property Division

## FINANCIAL AND STAFFING DATA

### Budget by Major Account Group

| ACCOUNT GROUP | 2002 EXPENDITURES | 2003 EXPENDITURES | 2004 ADOPTED BUDGET |
|---|---|---|---|
| Other Operating Expenses | - | - | 2,000 |
| Total | - | - | 2,000 |

### Budget and Staff by Activity

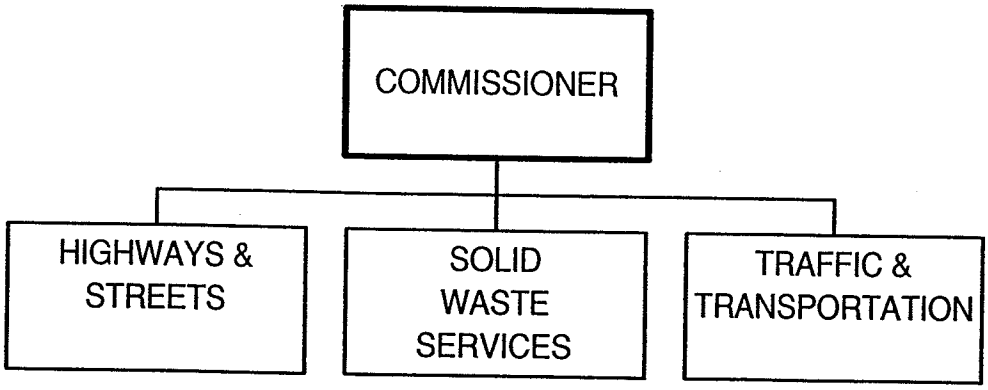
| ACTIVITY | 2004 ADOPTED BUDGET | 2004 AUTHORIZED PERSONNEL | CHANGE IN AUTHORIZED PERSONNEL |
|---|---|---|---|
| Surplus Property Division | 2,000 | - | - |

### Source of Funds

| FUND | 2002 EXPENDITURES | 2003 EXPENDITURES | 2004 ADOPTED BUDGET |
|---|---|---|---|
| General Fund | - | - | 2,000 |

*Department of*

# PUBLIC WORKS



# DEPARTMENT OF PUBLIC WORKS

*Overview*

***"The mission of the Department of Public Works is to enhance Atlanta's quality of life by providing public works services that maintain and improve infrastructure and physical environment, utilizing a highly skilled and motivated workforce."***

The mission requires the Department to focus on: (1) developing and maintaining an optimal transportation network of streets, bridges, signs, signals, and markings; (2) providing citizens with the best possible solid waste collection and disposal service and developing and maintaining vital and administrative and technical resources needed to support the department's functions.

In September 2002 the department was reorganized to consist of the Bureau of Highways and Streets, the Bureau of Solid Waste Services, the Bureau of Traffic and Transportation and the Office of the Commissioner.

The Bureau of Highways and Streets is responsible for the designing, constructing, installing, maintaining, repairing public streets, alleys, sidewalks, bridges, viaducts and other related structures. The work of the bureau also includes but is not limited to performing public works engineering, determining the location, time and method of making any opening or excavation in any street, or the installation of any underground street structure and the repair of that structure of facility.

The Bureau of Solid Waste Services is responsible for collecting and disposing of garbage and waste matter and operating facilities for such purposes. Some of the bureau's duties include cleaning public streets, sidewalks, alleys, and enforcing the sanitary code. The bureau is also responsible for the City's recycling program and maintaining its closed landfills as required by State and Federal Law.

The Bureau of Traffic and Transportation is responsible for developing, designing and maintaining the City's traffic management network which includes but is not limited to a system of traffic signals, street markings, lane controls and other traffic management devices. The bureau also performs a number of traffic engineering functions as required.

# DEPARTMENT OF PUBLIC WORKS

## Department Mission

The mission of the Department of Public Works is to enhance the City of Atlanta's quality of life by providing public works services that maintain and improve infrastructure and physical environment, utilizing a highly skilled and motivated workforce.

## FINANCIAL DATA

### Department by Major Account Group

| ACCOUNT GROUP | 2002 EXPENDITURES | 2003 EXPENDITURES | 2004 ADOPTED BUDGET |
|---|---|---|---|
| Personnel Expenses | 67,332,475 | 30,431,732 | 34,478,829 |
| Other Operating Expenses | 41,830,557 | 19,885,809 | 19,644,248 |
| Internal Service Expenses | 13,797,216 | 12,226,915 | 6,943,269 |
| Intergovt./Interfund Expenses | 3,755,050 | 227,610 | - |
| Capital Expenses | 4,629,686 | 2,024,451 | 6,053,215 |
| Total | 131,344,984 | 64,796,517 | 67,119,561 |

### Department by Organization Unit

| BUREAU | 2002 EXPENDITURES | 2003 EXPENDITURES | 2004 ADOPTED BUDGET |
|---|---|---|---|
| Administration | 3,099,255 | 1,935,980 | 2,831,837 |
| Highways and Streets | 37,677,194 | 11,634,447 | 11,085,057 |
| Solid Waste Services | 35,744,280 | 38,255,897 | 40,078,628 |
| Traffic and Transportation | 11,227,899 | 11,223,797 | 13,124,039 |
| Wastewater Services | 43,596,356 | 1,746,396 | - |
| Total | 131,344,984 | 64,796,517 | 67,119,561 |

### Source of Funds

| FUND | 2002 EXPENDITURES | 2003 EXPENDITURES | 2004 ADOPTED BUDGET |
|---|---|---|---|
| General Fund | 25,282,471 | 24,216,177 | 30,338,224 |
| Water and Sewerage Revenue Fund | 54,628,346 | 2,930,621 | 1,103,677 |
| Water and Sewerage Renewal & Ext Fd | 16,427,150 | 104,454 | 540,000 |
| 1994 Referendum G.O Bond Fund | 230,562 | 463,934 | 20,559 |
| 1996 G.O Public Improvement Bond Part B | 59,823 | - | 154,010 |
| 1997 G.O Public Improvement Bond Fund | 306,874 | - | 33,348 |
| 2001 Quality of Life Fd | - | 54,131 | 1,114,471 |
| Solid Waste Services Revenue Fund | 34,409,758 | 37,027,200 | 33,815,272 |
| Total | 131,344,984 | 64,796,517 | 67,119,561 |

**Note:**
Wastewater Services was transferred to the newly created Department of Watershed Management.

## STAFFING DATA

### Authorized Personnel (Permanent)

| ORGANIZATIONAL UNIT | 2002 | 2003 | 2004 |
|---|---|---|---|
| Administration | 27 | 20 | 19 |
| Highways and Streets | 192 | 173 | 174 |
| Solid Waste Services | 496 | 436 | 436 |
| Traffic and Transportation | 101 | 86 | 116 |
| Wastewater Services | 359 | - | - |
| Total | 1,175 | 715 | 745 |

## PROGRAM DATA

### 2003 Accomplishments

- Continued to work with GDOT on the $155 million Advanced Transportation Management System project.
- Continued to work with the Georgia Power Company to maintain the roadway lighting system on the freeways and surface streets.
- Modernized traffic signal equipment at 15 locations and coordinated the installation of 6 more, by private contractors.
- Enhanced the Neighborhood Traffic Management Program by renewing the annual Speed Hump installation contract in the amount of $161,000. Approximately 75 speed humps will be installed.
- Continue to upgrade striping of major crosswalks citywide, with particular attention given to the Central Business District (CBD) and heavy pedestrian corridors. 1,030 crosswalks installations completed.
- Milled and resurfaced approximately 49 miles of street.
- Installed 12 miles of sidewalk.
- Implemented a Permanent Tracking System for yard trimmings and bulk waste abatement.
- Implemented the City-wide Weed Biltz Intervention (Post Rain Clean-Up)
- Garbage collection rate of 99%, one of the best in the nation.
- Assisted with the on-going cleaning and maintenance of Woodruff Park and the downtown area.
- Implemented exercise program at all installations to include health and wellness components.

# DEPARTMENT OF PUBLIC WORKS (Continued)

## Administration

The Office of the Commissioner provides leadership and support services for the management of the operations of the Department of Public Works. These support services include budget administration and management; monitoring of contracts, grants, and assessments; analysis of operations for improving their effectiveness and efficiency, capital infrastructure planning; and coordination of legislative affairs for the department.

## FINANCIAL DATA

### Budget by Major Account Group

| ACCOUNT GROUP | 2002 EXPENDITURES | 2003 EXPENDITURES | 2004 ADOPTED BUDGET |
|---|---|---|---|
| Personnel Expenses | 3,010,733 | 1,879,705 | 2,607,558 |
| Other Operating Expenses | 77,507 | 51,790 | 177,670 |
| Internal Service Expenses | 11,015 | 3,898 | 18,700 |
| Capital Expenses | - | 587 | 27,909 |
| Total | 3,099,255 | 1,935,980 | 2,831,837 |

### Budget and Staff by Activity

| ACTIVITY | 2004 ADOPTED BUDGET | 2004 AUTHORIZED PERSONNEL | CHANGE IN AUTHORIZED PERSONNEL |
|---|---|---|---|
| Office of Commissioner | 2,029,193 | 7 | - |
| Management Services | 802,644 | 12 | (1) |
| Total | 2,831,837 | 19 | (1) |

### Source of Funds

| FUND | 2002 EXPENDITURES | 2003 EXPENDITURES | 2004 ADOPTED BUDGET |
|---|---|---|---|
| General Fund | 1,667,887 | 1,277,658 | 1,509,449 |
| 1994 Referendum G.O Bond Fund | 230,562 | 463,934 | 20,559 |
| 1996 G.O Public Improvement Bond Part B | 59,823 | - | 154,010 |
| 1997 G.O Public Improvement Bond Fund | 306,874 | - | 33,348 |
| 2001 Quality of Life Fd | - | 54,131 | 1,114,471 |
| Water and Sewerage Revenue Fund | 832,065 | 140,257 | - |
| Water and Sewerage Renewal & Ext Fd | 2,044 | - | - |
| Total | 3,099,255 | 1,935,980 | 2,831,837 |

# DEPARTMENT OF PUBLIC WORKS (Continued)

## Administration

## PROGRAM HIGHLIGHTS

### Workload Measures

| Measure | 2002 ACTUAL | 2003 ACTUAL | 2004 PROJECTED |
|---|---|---|---|
| 1. No. of Bid packages assembled | 35 | 50 | 20 |
| 2. No. of payment requests processed Regular (Invoices) and Contracts. | 419 | 566 | 513 |
| 3. No. of budget adjustments submitted | 26 | 43 | 30 |
| 4. No. of safety inspections performed Worksite (field) and facilities | 128 | 275 | 305 |
| Vehicular (CDL) | 132 | 322 | 355 |

### 2004 Management Objectives

**Objective**

1. Execute DPW contracts within 120 days. (Governed by Purchasing Regulations)
2. Respond to All Media request by the deadline.
3. Execute Non-purchasing Contracts within 14 days.
4. Process Vendor Invoices for payment within 30 days.
5. Update Rapid Scorecard Site no later than the 7th day of the Month for prior month's data.
6. Process Personnel Transactions within 72 hours.
7. Reduce the number of Employee accidents.
8. Decrease the Number of Complaints filed by Employees with the Mayor's Office.
9. Provide DPW Employees a minimum of 20 hours of training annually.
10. Reduce the number of cases adjudicated by the Civil Service Board.

# DEPARTMENT OF PUBLIC WORKS (Continued)

## Bureau of Highways and Streets

The Bureau of Highways and Streets' mission is to enhance the quality of life for Atlanta's citizens in the following ways; (a) Providing a safe and convenient transportation infrastructure of streets, sidewalks, and bridges; (b) Providing a safe healthy, and clean environment by conveying sanitary sewage waste materials, and runoff from homes, businesses, and roadways; (c) Promoting health, economic growth by regulating development activities; and responding to citizens' concerns and requests for information.

## FINANCIAL DATA

**Budget by Major Account Group**

| ACCOUNT GROUP | 2002 EXPENDITURES | 2003 EXPENDITURES | 2004 ADOPTED BUDGET |
|---|---|---|---|
| Personnel Expenses | 25,161,832 | 7,340,474 | 7,925,045 |
| Other Operating Expenses | 6,598,123 | 2,015,960 | 1,768,973 |
| Internal Service Expenses | 2,983,286 | 1,479,069 | 1,132,873 |
| Intergovt./Interfund Expenses | 1,423,096 | 217,124 | - |
| Capital Expenses | 1,510,857 | 581,820 | 258,166 |
| Total | 37,677,194 | 11,634,447 | 11,085,057 |

**Budget and Staff by Activity**

| ACTIVITY | 2004 ADOPTED BUDGET | 2004 AUTHORIZED PERSONNEL | CHANGE IN AUTHORIZED PERSONNEL |
|---|---|---|---|
| **Office of Director** | 66,359 | 2 | - |
| **Technical Services:** | | | |
| Administration | 127,162 | 3 | - |
| Design | 499,225 | 3 | - |
| Engineering Operations Div. | 210,044 | 5 | - |
| Public Services | 8,906 | - | - |
| Site Development | 16,269 | - | - |
| **Street Operations:** | | | |
| Administration | 1,322,266 | 17 | 1 |
| Hill Street Facility | 4,247,692 | 71 | - |
| North Avenue | 4,587,134 | 73 | - |
| Total | 11,085,057 | 174 | 1 |

# DEPARTMENT OF PUBLIC WORKS (Continued)

## Bureau of Highways and Streets (Continued)

### Source of Funds

| FUND | 2002 EXPENDITURES | 2003 EXPENDITURES | 2004 ADOPTED BUDGET |
|---|---|---|---|
| General Fund | 12,250,449 | 11,132,815 | 11,085,057 |
| Water and Sewerage Revenue Fund | 15,572,370 | 397,178 | - |
| Water and Sewerage Renewal & Ext Fd | 9,854,375 | 104,454 | - |
| Total | 37,677,194 | 11,634,447 | 11,085,057 |

## PROGRAM HIGHLIGHTS

### Workload Measures

| Measure | 2002 ACTUAL | 2003 ACTUAL | 2004 PROJECTED |
|---|---|---|---|
| 1. Miles of Street Resurfaced. | 16 | 49 | 100 |
| 2. Miles of Sidewalks Installed. | 4 | 12 | TBD |
| 3. % of Potholes Repaired within 72 Hrs of receiving receiving report. | 7,000 | 6,840 | 7,000 |
| 4. Create a Hazardous or Emergency Condition | 100% | 100% | 100% |
| 5. Number of Street/Lane Closure Permits Issued. | 3,741 | 2,460 | 2,500 |

### 2004 Management Objectives

**Objective**

1. Resurface no less than 75 miles of street.
2. Increase monitoring and control of construction activity in the public right-of-way by utility companies.
3. Investigate and resolve reports of street complaints.
4. Perform Routine Traffic Counts Weekly.
5. Respond to Zoning and Subdivision Cases 10 business days prior to the hearing date.

# DEPARTMENT OF PUBLIC WORKS (Continued)

## Bureau of Solid Waste Services

The Bureau of Solid Waste Services' mission is the effective management of all solid waste generated within the City of Atlanta; the enforcement of applicable regulations governing solid waste collection and disposal and the presence of litter and vegetation on public property. In addition, this bureau is responsible for the maintenance of city wide vacant lots and street cleaning.

## FINANCIAL DATA

**Budget by Major Account Group**

| ACCOUNT GROUP | 2002 EXPENDITURES | 2003 EXPENDITURES | 2004 ADOPTED BUDGET |
|---|---|---|---|
| Personnel Expenses | 16,573,323 | 16,852,269 | 17,989,441 |
| Other Operating Expenses | 7,614,856 | 9,809,633 | 11,390,155 |
| Internal Service Expenses | 9,885,338 | 10,393,995 | 5,414,392 |
| Capital Expenses | 1,670,763 | 1,200,000 | 5,284,640 |
| Total | 35,744,280 | 38,255,897 | 40,078,628 |

**Budget and Staff by Activity**

| ACTIVITY | 2004 ADOPTED BUDGET | 2004 AUTHORIZED PERSONNEL | CHANGE IN AUTHORIZED PERSONNEL |
|---|---|---|---|
| **Administration & Special Operations:** | | | |
| Office of Deputy - Administration | 7,736,648 | | |
| Special Operation - Night | 1,243,468 | | |
| Special Operation - Day | 1,274,749 | | |
| Street Cleaning - Right of Way | 851,514 | | |
| Street Cleaning - CSO | 1,643,677 | | |
| Trash Troopers | 1,249,948 | | |
| **Collection:** | | | |
| Trash Collection - North | 4,720,523 | | |
| Trash Collection - South | 5,269,277 | | |
| Yard Trimming - Yard Trimming | 3,277,182 | | |
| Yard Trimming - Bulk Rubbish | 1,983,321 | | |

Note: The reorganization of personnel in the bureau of Solid Waste Services is yet to be finalized.

**Budget and Staff by Activity**

| ACTIVITY | 2004 ADOPTED BUDGET | 2004 AUTHORIZED PERSONNEL | CHANGE IN AUTHORIZED PERSONNEL |
|---|---|---|---|
| **Disposal:** | | | |
| Disposal - Administration | 6,379,521 | | |
| Disposal - Landfill | 1,768,838 | | |
| Disposal - Recycling | 2,679,962 | | |
| Total | 40,078,628 | 436 | (4) |

**Source of Funds**

| FUND | 2002 EXPENDITURES | 2003 EXPENDITURES | 2004 ADOPTED BUDGET |
|---|---|---|---|
| General Fund | 136,236 | 581,907 | 4,619,679 |
| Solid Waste Services Revenue Fund | 34,409,758 | 37,027,200 | 33,815,272 |
| Water and Sewerage Revenue Fund | 1,198,286 | 646,790 | 1,103,677 |
| Water and Sewerage Renewal & Extension Fund | - | - | 540,000 |
| Total | 35,744,280 | 38,255,897 | 40,078,628 |

## PROGRAM HIGHLIGHTS

**Workload Measures**

| Measure | 2002 ACTUAL | 2003 ACTUAL | 2004 PROJECTED |
|---|---|---|---|
| 1. Total No. of single-family residential units served | 83,908 | 84,312 | 84,400 |
| 2. Number of bulk rubbish collections missed. | N/A | 482 | 300 |
| 3. % of Single Family Garbage Pick-ups Missed. | N/A | 0.039% | 0.015% |
| 4. Tons of Municipal Solid Waste Collected. | 150,000 | 150,000 | 150,000 |
| 5. % Number of Missed Bulk Rubbish Pick-ups. | N/A | 4% | 3% |
| 6. % of Herbie Curbies Delivered to Residents within 10 Days. | N/A | 100% | 100% |
| 7. Miles of Right of Way Cut and Cleaned. | N/A | 26 | 39 |
| 8. Number of Multi-Family Garbage Pickups | 49,452 | 49,608 | 49,608 |
| 9. Number of Tons of Yard Trimmings Collected | 19,000 | 18,363 | 18,400 |
| 10. Number of miles of city streets swept | 7,300 | 8,700 | 10,800 |
| 11. Number of Missed Yard Trimmings pickups | N/A | 2,500 | 1,800 |

## PROGRAM HIGHLIGHTS (Continued)

### 2004 Management Objectives

**Objective**

1. Increase total number of single/multi-family residential units served.
2. Reduce total number of bulk rebbish pickups missed.
4. Collect yard trimmings on a regular schedule.
5. Handle solid waste services requests promptly.
6. Provide clean city streets.

# DEPARTMENT OF PUBLIC WORKS (Continued)

## Bureau of Traffic and Transportation

The Bureau of Traffic and Transportation's mission is to manage, operate and maintain the City's traffic control systems and to provide transportation planning to ensure the safe, efficient and environmentally sensitive movement of vehicular and pedestrian traffic in the City of Atlanta.

## FINANCIAL DATA

### Budget by Major Account Group

| ACCOUNT GROUP | 2002 EXPENDITURES | 2003 EXPENDITURES | 2004 ADOPTED BUDGET |
|---|---|---|---|
| Personnel Expenses | 4,452,391 | 4,359,284 | 5,956,785 |
| Other Operating Expenses | 6,154,448 | 6,262,030 | 6,307,450 |
| Internal Service Expenses | 315,910 | 349,953 | 377,304 |
| Intergovt./Interfund Expenses | 10,731 | 10,486 | - |
| Capital Expenses | 294,419 | 242,044 | 482,500 |
| Total | 11,227,899 | 11,223,797 | 13,124,039 |

### Budget by Staff and Activity

| ACTIVITY | 2004 ADOPTED BUDGET | 2004 AUTHORIZED PERSONNEL | CHANGE IN AUTHORIZED PERSONNEL |
|---|---|---|---|
| Office of Director | 2,491,137 | 30 | - |
| Signs & Marking | 996,243 | 17 | 1 |
| Street Lights & Traffic Signals | 7,930,694 | 40 | (1) |
| Parking Meter Collection & Enforcement | 1,705,965 | 30 | 30 |
| Total | 13,124,039 | 117 | 30 |

### Source of Funds

| FUND | 2002 EXPENDITURES | 2003 EXPENDITURES | 2004 ADOPTED BUDGET |
|---|---|---|---|
| General Fund | 11,227,899 | 11,223,797 | 13,124,039 |

## PROGRAM HIGHLIGHTS

### Workload Measures

| Measure | 2002 ACTUAL | 2003 ACTUAL | 2004 PROJECTED |
|---|---|---|---|
| 1. Reports of Traffic problem | 2,127 | 2,400 | 2,500 |
| 2. Reports from citizens - Traffic Sign Maintenance. | 537 | 650 | 700 |
| 3. Work Orders - Signs | 2,921 | 2,400 | 3,000 |
| 4. Work Orders - Staff generated. Maintenance and/or Repair of Traffic Signs | 1,616 | 1,900 | 2,400 |
| 5. % of Emergency Repairs to Traffic Signs completed within 24 hours. | 100% | 100% | 100% |
| 6. Traffic Signs Replaces or Installed. | 4,126 | 5,000 | 5,000 |
| 7. Work Orders - Markings | 749 | 700 | 700 |
| 8. Miles of Street Markings Striped - Routine Maintenance. | 167 | 580 | 600 |
| 9. Work Orders - Traffic Signals | 96 | 100 | 100 |
| 10. Traffic Control Center - Dispatch of Emergency | 5,054 | 5,000 | 5,000 |
| 11. Installation/Modernization of Traffic Signals. | 32 | - | TBD |
| 12. Installation of Street Lights - Residential Areas. | 39 | 40 | 40 |
| 13. Lane/Street Closure Permits Issued. | 3,741 | 2,460 | 2,500 |
| 14. Utility Permits Issued. | 2,408 | 2,000 | 2,000 |

### 2004 Management Objectives

**Objective**

1. Reduce reports from the public for non-emergency maintenance and/or repair of traffic signs.
2. Perform 100% of repairs on traffic signs which create hazardous or emergency conditions within one day of the receipt of report.
3. Maintain streets by providing improved visibility of pavement markings, center lines and lane lines markings.
4. Maintain traffic signal infrastructure.
5. Operate and maintain the Traffic Control Center for traffic signals.
6. Maintain street lighting in residential areas.
7. Increase the issuance of lane/street closure, and utility permits.

# DEPARTMENT OF PUBLIC WORKS (Continued)

## Bureau of Wastewater Services

The Bureau of Wastewater's mission was to manage, operate and maintain the City's Water Reclamation Facilities in order to meet State and Federal Water Quality Regulations; and to enforce all City ordinances applicable to Water Pollution Control. This Bureaus function has been transferred to the Department of Watershed Management.

## FINANCIAL DATA

**Budget by Major Account Group**

| ACCOUNT GROUP | 2002 EXPENDITURES | 2003 EXPENDITURES | 2004 ADOPTED BUDGET |
|---|---|---|---|
| Personnel Expenses | 18,134,196 | - | - |
| Other Operating Expenses | 21,385,623 | 1,746,396 | - |
| Internal Service Expenses | 601,667 | - | - |
| Intergovt./Interfund Expenses | 2,321,223 | - | - |
| Capital Expenses | 1,153,647 | - | - |
| Total | 43,596,356 | 1,746,396 | - |

**Source of Funds**

| FUND | 2002 EXPENDITURES | 2003 EXPENDITURES | 2004 ADOPTED BUDGET |
|---|---|---|---|
| Water and Sewerage Revenue Fund | 37,025,625 | 1,746,396 | - |
| Water and Sewerage Renewal and Ext. Fund | 6,570,731 | - | - |
| Total | 43,596,356 | 1,746,396 | - |

**Note:**
The Bureau of Wastewater Services was transferred to the Department of Watershed Management in 2003. Data represents prior years expenditures.

*Department of*

# WATERSHED MANAGEMENT

# DEPARTMENT OF WATERSHED MANAGEMENT

*Overview*

The Department of Watershed Management (DWM) was created September 16, 2002, in the Atlanta City Code of Ordinances, 02-O-1450. DWM is comprised of the former Department of Water, which served as an oversight committee for the United Water Atlanta Project and two thirds of the City's Department of Public Works. Under this new vision of Mayor Shirley Franklin and the members of Atlanta City Council, the concept would be for every type of water and its function to flow through the DWM. The treatment of water, pollution control, stormwater, wastewater treatment, wastewater collections (formerly sewer), engineering and drinking water, are functional areas of the DWM.

A Watershed Management Approach is a strategy designed to effectively protect and restore aquatic ecosystems and to protect human health. This strategy has as its premise that many water quality and ecosystem problems are best solved at the watershed level rather than at the individual water body or discharger level. Major features of a Watershed Management Approach are: targeting priority problems, promoting a high level of stakeholder involvement, integrated solutions that make use of the expertise and authority of multiple disciplines and measuring success through monitoring and other data gathering. The Watershed Management Approach is evolving throughout the nation as one of the best management practices and is being used to solve problems in several cities, counties and states.

- Several counties in the urban area of Virginia developed a comprehensive land use plan for the Occoquan Reservoir watershed and adopted zoning ordinances regulating the location, type, and intensity of future land uses. This was done after maximizing the limits of treatment technology for the wastewater treatment plants discharging into the tributaries upstream of the reservoir and after intensive data collection and model development.

- North Carolina implemented a cost effective management approach. In the Tar-Pamlico River Basin, a consortium of municipal and industrial discharge permittees, a local environmental advocacy group, and the state's soil and water agency forged a partnership to implement a pollutant trading program.

- A local wastewater treatment plant in Boulder Creek, Colorado, was targeted for an expensive upgrade to reduce nitrate levels believed to be responsible for an ammonia toxicity problem. A physical habitat restoration program was undertaken to restore the complexity of the stream channel, stabilize the streambanks, revegetate the riparian corridor, create bufferstips to reduce agricultural and land grazing runoff, and rebuild diversion and return overflow structures to minimize impacts on aquatic habitat.

# DEPARTMENT OF WATERSHED MANAGEMENT (Continued)

*Overview (Continued)*

- In New England, the Merrimac River Initiative brought together the States of New Hampshire and Massachusetts with USEPA and the NE Interstate Water Pollution Control Commission to collaborate on water quality issues. This resulted in many joint projects and successes, some of which are collectively referred to as the Watershed Tool-box.

- The State of Washington has implemented the State's framework, which is designed to improve the basis for decision-making, for both regulatory and non-regulatory programs. Watershed teams with representatives from different participating programs meet with stakeholders in the basin to identify information needs and develop a strategic data collection plan.

Our water is impacted by many different sources. Stormwater which travels over the earth gathers soil fragments, lubricants, and other pollutants. Groundwater chemistry reflects the chemistry of the soil through which it passes. Water used by municipalities and industries is returned to the streams with a different quality. When a stream's quality is distorted so that it can no longer support its uses, that stream is considered polluted. Clean Water Atlanta recognizes that Atlanta's economic growth, jobs, affordability and quality of life all depend on clean water.

Clean Water Atlanta (CWA) is the City's comprehensive, long-term action plan to ensure clean water in Atlanta for the next generation. It encompasses both safe drinking water for Atlanta's residents, clean wastewater for the environment and the City's downstream neighbors.

On October 16, 2002, Mayor Shirley Franklin announced The Clean Water Atlanta Five-Point Plan. With respect to wastewater, the goal of CWA is to create the cleanest urban streams and rivers in the country within a decade.

**The Clean Water Atlanta Five-Point Plan**

1. Ensure Professional Management of the City's Consent Decree Program
   A. Put administrative and financial directors in place
   B. Create a multi-department Consent Decree team
   C. Refine the procurement process

2. Reduce Stormwater Flooding and Pollution
   A. Create a Stormwater utility
   B. Develop a Stormwater master plan
   C. Begin 2 green space initiatives in 2003

# DEPARTMENT OF WATERSHED MANAGEMENT (Continued)

*Overview (Continued)*

3. Water Quality Monitoring of Atlanta's Waterways
   A. Partner with USGS - comprehensive long-term monitoring plan (next 10 years)
   B. Oversight by Upper Chattahoochee River Keeper

4. Eliminate Sanitary Sewer Overflows (SSOs) - Implement the SSO Consent Decree
   A. Operation Clean Sewer - achieve best-in-class preventive maintenance performance
   B. Implement the $1 billion SSO Consent Decree Plan by 2012
   C. Optimize local funding sources

5. Implement the Refined Authorized CSO Consent Decree Plan
   A. EPA re-authorized the CSO plan in January 2001
   B. Implement final design and construction of CSO capital projects ($882 Million)
   C. Implement design-phase public information plan

**Primary Benefits of Clean Water Atlanta Initiative**

- Complete the City's SSO Consent Decree by 2012, two years ahead of the Consent Decree deadline.
- Create a Stormwater utility focusing on green space solutions to flooding and pollution created by polluted runoff.
- Conduct Operation Clean Sewer - an aggressive preventive maintenance program aimed at eliminating the 1,000 annual overflows from the City's sanitary sewer system.
- Achieve 90% sewer separation by November 2007, keeping the City well ahead of its stated goal of 100% separation within 25 years.
- Construct a CSO tunnel storage and treatment system that offers the lowest cost, highest water quality, and least time to implement.

The Five Point Plan achieves 33% of this long-term sewer separation goal in just 4 years. The Five Point Plan significantly reduces overall pollution to the City's rivers and streams. The Five Point Plan performs 17% better than the original authorized plan and 65% better than full separation, according to analysis based on the Clough Panel Report. Finally, the Clean Water Atlanta Five Point Plan allows for future separation in a way that will provide treatment for stormwater-something that does not exist anywhere else in the country.

# DEPARTMENT OF WATERSHED MANAGEMENT (Continued)

*Overview (Continued)*

### Drinking Water

The Department of Watershed Management is the driving force to ensure the new Bureau of Water provides excellent senior leadership, implements a practical and well considered business plan and is committed to public accountability. The overall organization of this Bureau consists of 336 new positions divided into seven divisions. The Bureau is committed to fiscal discipline, operating within a transition year budget of $46.3 million in 2003. The Bureau stands prepared to provide improved customer service and more effective financial management.

The mission of the new Bureau of Water is to provide high quality, safe drinking water while meeting all water quality standards in a cost effective manner.

### Wastewater Collection and Treatment

The increase in personnel and reclassifications of positions in the Wastewater Collection Division is due to a restructuring of the division to fully comply with the mandated Consent Decree. These additional employees and the reclassification of positions will accomplish that objective. Additionally, the overall function of this division will improve. It will be able to provide better customer service, better maintenance of equipment and vehicles, improved maintenance of more than 2,200 miles of sewers, improve response to emergencies that occur in the collection system, and to provide better preventative maintenance of the collection sysem to begin reducing the number of spills that occur.

The City is currently spending approximately $2.7 million dollars per year to have the program management team provide services to the collection division. The program management team provides assistance in performing spill reporting to comply with the Consent Decree, checking creek crossing and right of way inspections. These functions will be taken over with the requested increase in personnel and reclassification of positions and provide a cost savings to the City.

# DEPARTMENT OF WATERSHED MANAGEMENT (Continued)

*Overview (Continued)*

### Stormwater

The Stormwater Utility (SU) will be developed within the DWM. Pursuant to this directive, DWM's staff is preparing an analysis and feasibility study to determine resource and funding needs for the SU. The analysis and feasibility study is being developed mostly by the use of existing in-house staff. However, the need for additional staff in FY 2004 to perform specific short term tasks required to meet the mayor's deadline for establishment of the SU has been identified. The additional staff will also be a part of the permanent staff for the SU.

### Government and Customer Relations

A new, yet specialized division has been established and consists of three sections: Government and Legislative Affairs, Media Relations and Customer Relations. Government and Legislative Affairs serve as liaisons to various states, federal, regional and local government agencies and industry related professional associations. They coordinate legislative initiatives and support the work of the City's contract lobbyists including seeking funding for the DWM's $3 billion Capital Improvement Project (CIP).

Media Relations support the development of a storm water utility and provide day-to-day media services for the entire department. This section assists the Commissioner and each division in the DWM by preparing press releases, articles, brochures, presentations, videos and PSAs, and coordinating responses to Open Records Requests.

The Customer Relations Division (CRD) performs a variety of functions related to customer information, programs, contracts and customer services. CRD respond to web-based customer inquiries, serve as liaisons to wholesale customers and other large or sensitive accounts expediting service and problem solving. CRD is responsible for claims investigation and management along with the Law Dept. CRD analyzes aged accounts receivables, places property liens and works closely with the Finance Department, the City's outside collection agency and financial services to generate revenue. CRD also administers the Care and Conserve Program, the Summer Xeriscape Program and other customer service oriented water conservation and environmental programs.

# DEPARTMENT OF WATERSHED MANAGEMENT (Continued)

*Overview (Continued)*

### Environmental Compliance

The Office of Environmental Compliance (OEC) has been re-engineered to achieve the new concept of the DWM. One major change in this area is Landscape Architects to ensure our citizens and customers that our communities and work areas are always well maintained. Also, long range planning for green space will be organized here. OEC consists of Soil & Erosion Control, Ground Water Protection, Industrial Monitoring and Pre- Treatment, Public Health and Grease Compliance.

### Engineering

The Bureau of Engineering Services (BES) consists of six function groups: Program Management Team, Public Information, Construction Management, Engineering Services, Technology Services and Policy, Plans & Projects (P3). Central to our staffing requirements is the intense Consent Decree (CD) driven capital projects, BES will conduct this process through 2014. In addition, the BES provides the day-to-day services associated with the design, construction and repair of the sewer, wastewater, and stormwater infrastructure.

Program Management Team (PMT)
The PMT is a joint venture contractor that provides services to the City of Atlanta related to the CSO and SSO Consent Decrees (CD). Significant COA resources will be utilized to manage the PMT, maximize their value to the City programs, and initiate significant transition of program tasks from the PMT to the COA.

The Public Information Group conducts all public participation programs for the DWM, manages media and public relations, and provides significant information to the NPUs and residents as well as City Council. As the CD construction programs accelerate, the amount of citizen participation activities will significantly increase. DWM is committed to working with the public to iprovide information on local and citywide activities, and respond to citizen requests and complaints.

An intensive Construction Management Group (CMG) is critical to controlling construction costs, maintaining quality assurance and recovering appropriate costs from our inter-jurisdictional partners. CMG largely consists of project managers, field inspectors, cost control specialists and field personnel. The City's success in reducing costs, avoiding fines and meeting deadlines will be largely determined by the professionalism and success of the CMG.

# DEPARTMENT OF WATERSHED MANAGEMENT (Continued)

*Overview (Continued)*

The Engineering Services Division (ESD) provides design services and consultant/project management services for our Capital Improvement Program (CIP) projects and the City's base load of maintenance projects. It will be essential that ESD have the personnel and training to transition many of the PMT functions over the next two years. DWM's goal is to service these base load projects and functions with the reduced and appropriate use of outside consultants for specialty applications. This effort will require an improvement in systems, training, compensation and staffing levels.

The Technology Services Division (TSD) provides technology services to the entire DWM (i.e. computer hardware, software, web-based applications, CADD Systems, City server, etc.). In addition, TSD interacts with the City's Department of Information Technology and public systems. Areas of service range from office computer and network maintenance to the maintenance and support of specific applications at the wastewater treatment and drinking water plants.

The Policy, Plans & Projects (P3) Division provides a number of critical services to DWM. Consent Decree responsibilities include the sewer capacity certification program. This program, in conjunction with our sewer rehabilitation efforts, allows continued building and development in the City. P3 also includes water-related plan review including the review of Stream Buffer Variance applications. P3 coordinates the Departments regulatory and policy review efforts, including our interaction with regional water resource management agencies, such as the Metropolitan North Georgia Water Planning District and the Atlanta Regional Commission. These agencies have the potential to significantly impact future development in the City.

## Commissioner's Office

The Office of the Commissioner is responsible for the overall management, operations and functions of the DWM. The Commissioner of DWM has established Chief Scientist, Chief of Security and Chief of Environmental Justice offices to ensure these areas run effectively for DWM and the citizens of the City.

## Administration

The Bureau of Administration (BOA) has grown to meet the current needs of this large Department of Watershed Management. BOA represents the Commissioner's office and serves as a clearing house on several issues, such as Human Resources, Payroll, Contracts and Budget, department wide.

# DEPARTMENT OF WATERSHED MANAGEMENT (Continued)

*Overview (Continued)*

Administration will serve as the clearinghouse and main customer service agency for the departmental internal customers: Engineering, Stormwater, Government & Customer Relations, Water, Wastewater Treatment & Collections and Environmental Compliance.

One of the main roles of BOA that adds the most value to the DWM is to efficiently manage the transformation for this new department. To be successful, this new department must be able to hire the best qualified and most experienced people available. At the same time, we must have an organization that treats its employees fairly and with dignity.

*"In my time as a military officer; as one of the country's top water officials at the Environmental Protection Agency; and as the head of Alabama's State Docks I have always understood that as long as employees are treated fairly--their concerns heard--with compassion and their good work rewarded financially and otherwise, then the organization will succeed."*

*-Jack E. Ravan*

*April 2003*

# DEPARTMENT OF WATERSHED MANAGEMENT

## Department Mission

The Department of Watershed Management (DWM) is a newly formed department of the City. The mission of DWM is to provide potable water to City customers and to assure that wastewater returned to the environment is acceptable and free of pollutants. The DWM (NPDES) plans, designs, constructs, operates, and maintains a system of water and wastewater treatment, pumping, collection and distribution facilities.

## FINANCIAL DATA

### Department by Major Account Group

| ACCOUNT GROUP | 2002 EXPENDITURES | 2003 EXPENDITURES | 2004 ADOPTED BUDGET |
|---|---|---|---|
| Personnel Expenses | 1,656,210 | 55,003,025 | 85,731,833 |
| Other Operating Expenses | 34,564,810 | 62,282,188 | 99,946,786 |
| Internal Service Expenses | 61,850 | 3,116,663 | 5,072,067 |
| Intergovt./Interfund Expenses | 208,408 | 604,743 | 13,881,445 |
| Capital Expenses | 2,361,359 | 5,177,966 | 51,049,827 |
| Reserve for Appropriation | - | - | 1,700,000 |
| Total | 38,852,637 | 126,184,585 | 257,381,958 |

### Department by Organization Unit

| BUREAU | 2002 EXPENDITURES | 2003 EXPENDITURES | 2004 ADOPTED BUDGET |
|---|---|---|---|
| Office of Commissioner | 1,598,206 | 3,404,782 | 5,924,989 |
| Water & Wastewater Treatment & Collection | - | 65,874,046 | 120,929,263 |
| Engineering Services | 18,014 | 9,552,698 | 23,239,663 |
| Drinking Water | 37,236,417 | 46,234,742 | 91,742,035 |
| Customer Relations | - | 84,303 | 1,210,307 |
| Environmental Compliance | - | 527,290 | 9,797,814 |
| Administration | - | 506,724 | 4,537,887 |
| Total | 38,852,637 | 126,184,585 | 257,381,958 |

### Source of Funds

| FUND | 2002 EXPENDITURES | 2003 EXPENDITURES | 2004 ADOPTED BUDGET |
|---|---|---|---|
| Water and Wastewater Revenue Fund | 33,707,142 | 97,149,581 | 128,966,234 |
| Water and Wastewater Renewal & Ext Fd | 5,145,495 | 29,035,004 | 128,415,724 |
| Total | 38,852,637 | 126,184,585 | 257,381,958 |

# DEPARTMENT OF WATERSHED MANAGEMENT (Continued)

## STAFFING DATA

**Authorized Personnel (Permanent)**

| ORGANIZATIONAL UNIT | 2002 | 2003 | 2004 |
|---|---|---|---|
| Commissioner's Office | 16 | 15 | 15 |
| Water & Wastewater Treatment and Collection | 655 | 711 | 711 |
| Engineering Services | - | 199 | 199 |
| Drinking Water | 20 | 350 | 350 |
| Customer Relations | - | 11 | 11 |
| Environmental Compliance | - | 55 | 55 |
| Administration | - | 58 | 58 |
| Total | 691 | 1,399 | 1,399 |

## PROGRAM DATA

### *2003 Accomplishments*

- Rehabilitated the 100th mile of the City's Wastewater System.
- Completed and dedicated the 10th Ward Trunk Sewer Project.
- Commenced work on the Nancy Creek Tunnel.
- Received federal appropriations of $15 million toward funding of the Combined Sewer Overflow (CSO).
- Successfully transitioned the maintenance and operation of the City's drinking water system from private contract to City government operations.

## PROGRAM HIGHLIGHTS

### Workload Measures

| Measure | 2002 ACTUAL | 2003 ACTUAL | 2004 PROJECTED |
|---|---|---|---|
| 1. Number of customer service requests processed. | 9,464 | 9,907 | 10,000 |
| 2. Number of work orders generated on the Hansen System. | 12,427 | 16,800 | 17,500 |
| 3. Number of Sewer manholes serviced. | 308 | 218 | 278 |
| 4. Number of miles of sewer pipe cleaned. | 127.5 miles | 372 miles | 279 miles |
| 5. Number of sewer services installed. | 384 | 200 | 285 |
| 6. Number of catch basins cleaned. | 798 | 778 | 1,450 |
| 7. Average million gallons per day (mgd) of wastewater treated. | 131.8 mgd | 156.1 mgd | 169.8 mgd |
| 8. Number of Combined Sewer Overflow Facility NPDES Permit violations | 6 | 4 | 4 |
| 9. Annual number of Wastewater Treatment Plant violations | 1 | - | 1 |

### 2004 Management Objectives

**Objective**

1. Respond to customer service requests within 3 days of receipt.
2. Manage overtime usage such that it does not exceed 100% of appropriation.
3. Process and/or update information on the Hansen System within one (1) working day.
4. Achieve consistency in attendance to Consent Decree Training and Refresh courses.
5. Comply with Consent Decree and other state and federal environmental mandates.
6. Meet NPDES Permit requirements at all permitted wastewater facilities.

# DEPARTMENT OF WATERSHED MANAGEMENT (Continued)

## Office of the Commissioner

The mission of the Office of the Commissioner is to provide leadership to the Department of Watershed Management in the areas of management operations, policy and planning and to provide direction on matters related to water quality, public health, pollution, stormwater and homeland security.

## FINANCIAL AND STAFFING DATA

**Budget by Major Account Group**

| ACCOUNT GROUP | 2002 EXPENDITURES | 2003 EXPENDITURES | 2004 ADOPTED BUDGET |
|---|---|---|---|
| Personnel Expenses | 1,345,799 | 2,499,345 | 2,111,174 |
| Other Operating Expenses | 235,607 | 885,370 | 3,708,411 |
| Internal Service Expenses | 16,800 | 20,067 | 77,404 |
| Capital Expenses | - | - | 28,000 |
| Total | 1,598,206 | 3,404,782 | 5,924,989 |

**Budget by Staff and Activity**

| ACTIVITY | 2004 ADOPTED BUDGET | 2004 AUTHORIZED PERSONNEL | CHANGE IN AUTHORIZED PERSONNEL |
|---|---|---|---|
| Commissioner's Office | 4,043,422 | 12 | - |
| Security | 1,049,290 | 1 | - |
| Water Scientist | 37,000 | 1 | - |
| Buried Asset Management | 795,277 | 2 | - |
| Total | 5,924,989 | 16 | - |

**Source of Funds**

| FUND | 2002 EXPENDITURES | 2003 EXPENDITURES | 2004 ADOPTED BUDGET |
|---|---|---|---|
| Water and Wastewater Revenue Fund | 1,069,889 | 2,572,647 | 4,904,943 |
| Water and Wastewater Renewal & Ext Fd | 528,317 | 832,135 | 1,020,046 |
| Total | 1,598,206 | 3,404,782 | 5,924,989 |

# DEPARTMENT OF WATERSHED MANAGEMENT (Continued)

## Bureau of Administration

The mission of the Bureau of Administration (BOA) is to provide centralized financial and administrative support to the Department of Watershed Management's six bureaus and offices. BOA provides internal control and accountability functions. BOA is responsible for strategic financial planning, capital financing, budgeting, interjurisdictional billing and collections, accounts payable, fixed assets management, training and safety, contract procurement, maintenance of the DWM motor pool, coordinating payroll, and providing a pleasant working environment.

## FINANCIAL AND STAFFING DATA

### Budget by Major Account Group

| ACCOUNT GROUP | 2002 EXPENDITURES | 2003 EXPENDITURES | 2004 ADOPTED BUDGET |
|---|---|---|---|
| Personnel Expenses | - | 505,943 | 4,075,609 |
| Other Operating Expenses | - | 781 | 369,978 |
| Internal Service Expenses | - | - | 92,300 |
| Total | - | 506,724 | 4,537,887 |

### Budget by Staff and Activity

| ACTIVITY | 2004 ADOPTED BUDGET | 2004 AUTHORIZED PERSONNEL | CHANGE IN AUTHORIZED PERSONNEL |
|---|---|---|---|
| Deputy Commissioner | 3,873,733 | 47 | - |
| Financial Analysis, Budget & Auditing | 351,664 | 4 | - |
| Human Resourses | 312490 | 5 | - |
| Total | 4,537,887 | 56 | - |

### Source of Funds

| FUND | 2002 EXPENDITURES | 2003 EXPENDITURES | 2004 ADOPTED BUDGET |
|---|---|---|---|
| Water and Wastewater Revenue Fund | - | 506,724 | 4,349,431 |
| Water and Wastewater Renewal & Ext Fd | - | - | 188,456 |
| Total | - | 506,724 | 4,537,887 |

## DEPARTMENT OF WATERSHED MANAGEMENT (Continued)

### Bureau of Drinking Water

The mission of the Bureau of Drinking Water is to provide an adequate supply of high quality, safe drinking water while meeting all water quality standards in a cost effective manner, utilizing modern technologies and promoting environmental awareness, conservation and protection of our resources.

### FINANCIAL DATA

**Budget by Major Account Group**

| ACCOUNT GROUP | 2002 EXPENDITURES | 2003 EXPENDITURES | 2004 ADOPTED BUDGET |
|---|---|---|---|
| 1. Personnel Expenses | - | 10,456,250 | 20,562,834 |
| 2. Other Operating Expenses | - | 32,782,785 | 37,543,169 |
| 5. Internal Service Expenses | - | 197,056 | 1,864,414 |
| 7. Capital Expenses | - | 2,798,509 | 31,571,618 |
| 9. Reserve for Appropriation | - | - | 200,000 |
| Total | - | 46,234,600 | 91,742,035 |

**Budget by Staff and Activity**

| ACTIVITY | 2004 ADOPTED BUDGET | 2004 AUTHORIZED PERSONNEL | CHANGE IN AUTHORIZED PERSONNEL |
|---|---|---|---|
| Office of Deputy Commissioner | 1,620,189 | 3 | - |
| Water Quality | 1,421,897 | 15 | - |
| Operations | 175,405 | 2 | - |
| Water Security | 4,966,427 | 5 | - |
| Chattahoochee | 7,402,445 | 18 | - |
| Hemphill Complex | 6,526,760 | 22 | - |
| System Control Center | 1,073,528 | 17 | - |
| Plant Maintenance | 13,496,046 | 43 | - |
| Distribution | 3,521,075 | 2 | - |
| Contract Inspections | 20,022,005 | 10 | - |
| Connection Control | 1,037,171 | 5 | - |
| Chastain Substation | 1,766,430 | 26 | - |
| Peyton Road Substation | 7,743,927 | 42 | - |
| Stonewall Substation | 1,486,202 | 27 | - |
| Delinquent Off/Inspections | 747,690 | 12 | - |
| Customer Service | 6,349,881 | 51 | - |
| Technical Services | 3,485,181 | 12 | - |
| Information Technology | 2,793,637 | 8 | - |
| Administrative | 2,420,600 | 28 | - |
| North Area Treatment Plant | 3,685,539 | 2 | - |
| Total | 91,742,035 | 350* | - |

# DEPARTMENT OF WATERSHED MANAGEMENT (Continued)

## Bureau of Drinking Water

### Source of Funds

| FUND | 2002 EXPENDITURES | 2003 EXPENDITURES | 2004 ADOPTED BUDGET |
|---|---|---|---|
| Water and Wastewater Revenue Fund | - | 36,231,168 | 40,012,472 |
| Water and Wastewater Renewal & Ext Fd | - | 10,003,432 | 51,729,563 |
| Total | - | 46,234,600 | 91,742,035 |

# DEPARTMENT OF WATERSHED MANAGEMENT (Continued)

## Bureau of Engineering Services

The mission of the Bureau of Engineering Services is to provide technical expertise to the Department of Watershed Management to ensure the most effective water and wastewater system possible that meets the needs of our customers.

## FINANCIAL DATA

**Budget by Major Account Group**

| ACCOUNT GROUP | 2002 EXPENDITURES | 2003 EXPENDITURES | 2004 ADOPTED BUDGET |
|---|---|---|---|
| Personnel Expenses | 18,014 | 6,924,328 | 16,293,747 |
| Other Operating Expenses | - | 2,553,788 | 5,967,475 |
| Internal Service Expenses | - | 71,814 | 1,300 |
| Capital Expenses | - | 2,768 | 977,141 |
| Total | 18,014 | 9,552,698 | 23,239,663 |

**Budget by Staff and Activity**

| ACTIVITY | 2004 ADOPTED BUDGET | 2004 AUTHORIZED PERSONNEL | CHANGE IN AUTHORIZED PERSONNEL |
|---|---|---|---|
| Administration | 2,082,535 | 1 | - |
| Public Information Office | 1,168,056 | 12 | - |
| Engineering Planning & Design | 4,405,095 | 52 | - |
| Construction Management | 11,146,460 | 89 | - |
| Engineering Information Systems | 4,437,517 | 45 | - |
| Total | 23,239,663 | 199* | - |

**Source of Funds**

| FUND | 2002 EXPENDITURES | 2003 EXPENDITURES | 2004 ADOPTED BUDGET |
|---|---|---|---|
| Water and Sewerage Revenue Fund | 18,014 | 4,685,734 | 7,724,314 |
| Water and Sewerage Renewal & Ext Fd | - | 4,866,964 | 15,515,349 |
| Total | 18,014 | 9,552,698 | 23,239,663 |

# DEPARTMENT OF WATERSHED MANAGEMENT (Continued)

## Bureau of Water and Wastewater Treatment and Collection

The mission of the Water and Wastewater Treatment and Collection is to maintain and operate the City's four (4) wastewater treatment facilities, seven (7) combined sewer overflow facilities, sixteen (16) pumping stations and the metro Atlanta sewer collection system in accordance with federal and state regulations and consent decree mandates.

## FINANCIAL DATA

### Budget by Major Account Group

| ACCOUNT GROUP | 2002 EXPENDITURES | 2003 EXPENDITURES | 2004 ADOPTED BUDGET |
|---|---|---|---|
| Personnel Expenses | - | 34,031,910 | 38,628,686 |
| Other Operating Expenses | - | 26,044,940 | 50,220,634 |
| Internal Service Expenses | - | 2,815,764 | 2,852,214 |
| Intergovt./Interfund Expenses | - | 604,743 | 13,881,445 |
| Capital Expenses | - | 2,376,689 | 13,846,284 |
| Reserve for Appropriation | - | - | 1,500,000 |
| Total | - | 65,874,046 | 120,929,263 |

### Budget by Staff and Activity

| ACTIVITY | 2004 ADOPTED BUDGET | 2004 AUTHORIZED PERSONNEL | CHANGE IN AUTHORIZED PERSONNEL |
|---|---|---|---|
| Office of Deputy Commissioner | 5,003,802 | 7 | - |
| Administration | 4,033,991 | 36 | - |
| Office of Director, Treatment | 14,373,325 | - | - |
| Biosolids | 9,300,000 | 9 | - |
| RM Clayton | 16,309,785 | 76 | - |
| Utoy Creek | 6,502,735 | 48 | - |
| Flint River | 735,567 | 1 | - |
| South River | 9,384,871 | 52 | - |
| Intrenchment Creek | 4,623,333 | 33 | - |
| Technical Services | 3,878,003 | 30 | - |
| Information Technology | 1,094,399 | 9 | - |
| Pumping Stations | 3,156,014 | 17 | - |
| Labs | 2,249,064 | 32 | - |
| Office of Director, Collections | 1,023,467 | 15 | - |
| Administration, Collections | 4,061,164 | - | - |
| Operations & Maintenance | 10,945,008 | 153 | - |
| Preventative Maintenance | 2,872,772 | 26 | - |
| Customer Service | 1,263,880 | 21 | - |
| Yard Warehouse | 4,220,378 | 34 | - |
| Construction Management | 12,194,690 | 94 | - |
| Stormwater Utility | - | 6 | - |
| Combined Sewer Overflow | 3,703,015 | 12 | - |
| Total | 120,929,263 | 711* | - |

# DEPARTMENT OF WATERSHED MANAGEMENT (Continued)

## Bureau of Water and Wastewater Treatment and Collection

**Source of Funds**

| FUND | 2002 EXPENDITURES | 2003 EXPENDITURES | 2004 ADOPTED BUDGET |
|---|---|---|---|
| Water and Wastewater Revenue Fund | - | 52,553,535 | 65,648,307 |
| Water and Wastewater Renewal & Ext Fd | - | 13,320,511 | 55,280,956 |
| Total | - | 65,874,046 | 120,929,263 |

# DEPARTMENT OF WATERSHED MANAGEMENT (Continued)

## Bureau of Government and Customer Relations

The mission of the Bureau of Government and Customer Relations is to manage customer information systems and resolve major complaints; coordinate and provide follow-up to legislative initiatives; liaison with federal, state, local government and authorities; support development of storm water utility; and provide day-to-day media services for DWM.

## FINANCIAL DATA

### Budget by Major Account Group

| ACCOUNT GROUP | 2002 EXPENDITURES | 2003 EXPENDITURES | 2004 ADOPTED BUDGET |
|---|---|---|---|
| Personnel Expenses | - | 84,303 | 793,672 |
| Other Operating Expenses | - | - | 358,645 |
| Internal Service Expenses | - | - | 7,200 |
| Capital Expenses | - | - | 50,790 |
| Total | - | 84,303 | 1,210,307 |

### Budget by Staff and Activity

| ACTIVITY | 2004 ADOPTED BUDGET | 2004 AUTHORIZED PERSONNEL | CHANGE IN AUTHORIZED PERSONNEL |
|---|---|---|---|
| Government and Customer Relations | 1,210,307 | 12 | - |

### Source of Funds

| FUND | 2002 EXPENDITURES | 2003 EXPENDITURES | 2004 ADOPTED BUDGET |
|---|---|---|---|
| Water and Wastewater Revenue Fund | - | 84,303 | 1,159,517 |
| Water and Wastewater Renewal & Ext Fd | - | - | 50,790 |
| Total | - | 84,303 | 1,210,307 |

# DEPARTMENT OF WATERSHED MANAGEMENT (Continued)

## Office of Environmental Compliance

The mission of the Office of Environmental Compliance (OEC) is to develop a forward looking environment ethic to guide the Department of Watershed Management and for ensuring that the City is in compliance with Consent Decree mandates, specifically in the areas of Greenway acquisition and grease management. OEC also provides oversight of Industrial Pre-treatment, Erosion Control and Steam Water Management.

## FINANCIAL DATA

### Budget by Major Account Group

| ACCOUNT GROUP | 2002 EXPENDITURES | 2003 EXPENDITURES | 2004 ADOPTED BUDGET |
|---|---|---|---|
| Personnel Expenses | - | 500,944 | 3,371,123 |
| Other Operating Expenses | - | 14,526 | 1,778,472 |
| Internal Service Expenses | - | 11,820 | 177,235 |
| Capital Expenses | - | - | 4,470,984 |
| Total | - | 527,290 | 9,797,814 |

### Budget by Staff and Activity

| ACTIVITY | 2004 ADOPTED BUDGET | 2004 AUTHORIZED PERSONNEL | CHANGE IN AUTHORIZED PERSONNEL |
|---|---|---|---|
| Chief Environmental Officer | 500,042 | 4 | - |
| Greenway | 3,700,694 | 5 | - |
| Industrial Inspection/Monitoring | 2,732,449 | 23 | - |
| Grease Compliance | 1,358,569 | 12 | - |
| Erosion Control and Site Inspection | 911,460 | 11 | - |
| NPDES Compliance | 594,600 | - | - |
| Total | 9,797,814 | 55* | - |

### Source of Funds

| FUND | 2002 EXPENDITURES | 2003 EXPENDITURES | 2004 ADOPTED BUDGET |
|---|---|---|---|
| Water and Wastewater Revenue Fund | - | 515,470 | 5,167,250 |
| Water and Wastewater Renewal & Ext Fd | - | 11,820 | 4,630,564 |
| Total | - | 527,290 | 9,797,814 |

# 2004 BUDGET
# CAPITAL PROJECTS

## INTRODUCTION

This section contains budgets for each capital funded project, and expenditures for the past two years for all projects with expenditures in 2002 or 2003, or funds budgeted for 2004. These budgets are arranged by projects and are integrated to show all funding sources. The project listings are generally structured in the same manner as the project listings in the City's Capital Improvements Program (CIP) and organized into the following program categories and subcategories:

| | |
|---|---|
| ***Administrative Support*** | General Government Facilities<br>Vehicle Maintenance Facilities<br>Leased Facilities<br>Neighborhood Facilities |
| ***Economic Development*** | Major Development Projects |
| ***Public Safety*** | Pre-Trial Detention and Corrections Facilities<br>Fire Services Facilities<br>Police Services Facilities<br>Judicial Agencies Facilities |
| ***Recreational and Cultural Opportunities*** | Recreation and Cultural Affairs Facilities,<br>Open Space |
| ***Transportation*** | Highways, Streets and Bridges<br>Aviation<br>Traffic Control |
| ***Environmental Protection and Enhancement*** | Solid Waste Disposal<br>Pollution Control<br>Sanitary, Storm and Combined Sewers<br>Water Supply<br>StormWater Utility Management<br>Public Health Security Improvements |
| ***City-Wide Capital Projects*** | City-Wide Radio System<br>E911, CAD, Cable and Communication<br>Integration Systems<br>Community Technology Initiative<br>City-Wide System Automation<br>City of Atlanta/DeKalb Co. Cap. Proj. |
| ***Empowerment Zone Projects*** | |

# 2004 BUDGET
# CAPITAL PROJECTS

## INTRODUCTION (Continued)

Any capital project may be divided into numerous "cost-centers" for accounting purposes. Each center represents the budgeting of funds for a particular project to a specific organizational unit within a specific fund. The basic financial data is shown on a center basis. Some projects may include carry-forward appropriations of 2003 monies in addition to the funds shown.

The development of the capital projects budget is the result of the Capital Improvements Program (CIP) process. This process is the medium for operating departments to request programming of funds for future capital needs. The CIP provides the reader an understanding of the capital revenues for a five-year period and identifies the source of funding for all projects within the five year plan. The actual budgeting of funds follows the normal annual budget process.

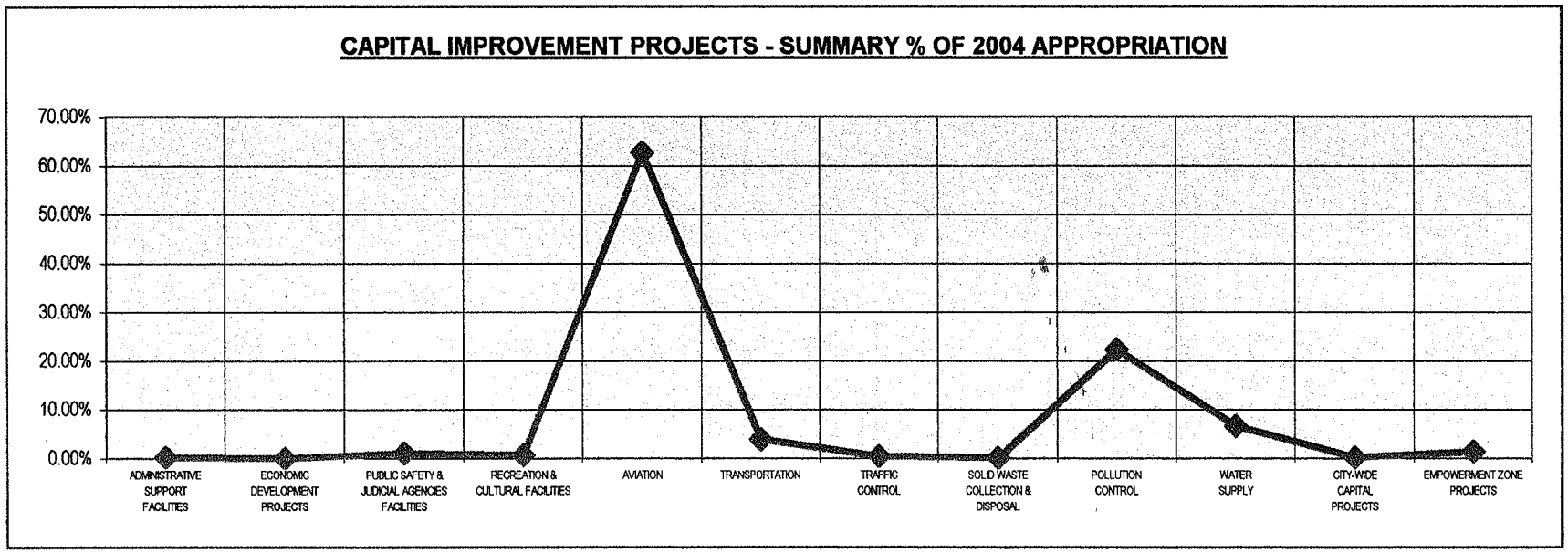
In considering capital projects for funding, the operating budget impact is weighed very carefully. The impact of proposed projects on the operating budget is part of the criteria required for determining whether projects are part of the CIP.

Each project is cross-referenced to the appropriate CIP project number except in instances where the accounting project (FICS project) is not defined consistent with a capital project. In those instances, the notation "N/A" appears. In many of these instances, the capital project may be below the $25,000 minimum for inclusion in the CIP.

# 2004 BUDGET
# CAPITAL PROJECTS

## HISTORICAL OVERVIEW

| PROJECT TYPE | 2002 EXPENSES | 2003 EXPENSES | 2004 APPROPRIATION | % of 2004 BUDGET |
|---|---|---|---|---|
| ADMINISTRATIVE SUPPORT FACILITIES | 424,438 | 1,586,549 | 5,566,616 | 0.28% |
| ECONOMIC DEVELOPMENT PROJECTS | - | 23,640 | 98,906 | 0.01% |
| PUBLIC SAFETY & JUDICIAL AGENCIES FACILITIES | 27,467,362 | 35,608,152 | 20,454,723 | 1.05% |
| RECREATION AND CULTURAL FACILITIES | 23,900,269 | 12,732,722 | 13,455,741 | 0.69% |
| AVIATION | 359,651,959 | 368,703,766 | 1,225,163,306 | 62.69% |
| TRANSPORTATION | 15,508,096 | 10,835,981 | 77,006,788 | 3.94% |
| TRAFFIC CONTROL | 97,610 | 548,006 | 9,082,293 | 0.46% |
| SOLID WASTE COLLECTION & DISPOSAL | 411,477 | 330,786 | 2,346,736 | 0.12% |
| POLLUTION CONTROL | 164,129,603 | 165,709,713 | 437,434,876 | 22.38% |
| WATER SUPPLY | 38,909,352 | 24,962,482 | 131,781,359 | 6.74% |
| CITY-WIDE CAPITAL PROJECTS | 3,239,035 | 3,727,236 | 3,671,375 | 0.19% |
| EMPOWERMENT ZONE PROJECTS | 3,683,475 | 2,448,240 | 28,137,174 | 1.44% |
| | **637,422,676** | **627,217,273** | **1,954,199,893** | **100.00%** |



# 2004 BUDGET
# CAPITAL PROJECTS

## ADMINISTRATIVE SUPPORT FACILITIES

| CENTER | DEPARTMENT | FUND | 2002 EXPENSES | 2003 EXPENSES | 2004 BUDGET |
|---|---|---|---|---|---|
| **GENERAL GOVERNMENT FACILITIES** | | | | | |
| CDBG PROJECT #: | **N/A** | PROJECT TITLE: **City Hall Renovation and Expansion** | | | |
| FICS PROJECT #: | **A0101** | | | | |
| D45A01019999 | Executive Offices | General | - | 1,210 | - |
| D45A010192AB | Executive Offices | Annual Bond | - | - | 1,800 |
| D45A010192AB | Executive Offices | 1989 Bond Project | - | - | 122 |
| D45A010192AB | Executive Offices | 1990 Bond Project | - | - | 2,700 |
| G41A010192AB | Administrative Services | 1990 Bond Project | 6,366 | - | - |
| D45A010192AB | Executive Offices | 2000 Bond Project | - | 3,780 | 2,100 |
| G41A010192AB | Administrative Services | 2000 Bond Project | 40,507 | - | - |
| D45A01019999 | Executive Offices | 2001 Bond Project | - | 915,998 | 154,790 |
| G41A01019999 | Administrative Services | 2001 Bond Project | 79,212 | - | - |
| D45A010198AA | Executive Offices | Trust | - | 5,917 | 7,899 |
| | **Project Total** | | **126,085** | **926,905** | **169,411** |
| CDBG PROJECT #: | **N/A** | PROJECT TITLE: **Handicapped Accessibility** | | | |
| FICS PROJECT #: | **A0102** | | | | |
| G41A01029999 | Administrative Services | General | 2,235 | - | - |
| CDBG PROJECT #: | **N/A** | PROJECT TITLE: **818 Washington** | | | |
| FICS PROJECT #: | **A0103** | | | | |
| G41A01039999 | Administrative Services | General | 1,290 | - | - |
| CDBG PROJECT #: | **N/A** | PROJECT TITLE: **General Improvements City Hall** | | | |
| FICS PROJECT #: | **A0104** | | | | |
| G41A01049999 | Administrative Services | General | 8,987 | - | - |
| CDBG PROJECT #: | **N/A** | PROJECT TITLE: **City Hall East** | | | |
| FICS PROJECT #: | **A0106** | | | | |
| G41A01069999 | Administrative Services | General | 3,435 | - | - |
| G41A01069995 | Administrative Services | General Gov't. Capital Outlay | 104,981 | - | - |
| M24A01069999 | Public Works | 1999 Water & Wastewater Bond | 1,719 | - | - |
| Q38A01069999 | Watershed Management | 1999 Water & Wastewater Bond | - | 643,547 | 5,354,734 |
| | **Project Total** | | **110,135** | **643,547** | **5,354,734** |
| CDBG PROJECT #: | **N/A** | PROJECT TITLE: **Empowerment - CHE** | | | |
| FICS PROJECT #: | **A0107** | | | | |
| D45A010792AB | Executive Offices | Annual Bond | - | 1,627 | 1,494 |
| D45A010792AB | Executive Offices | 1987 Bond Project | - | - | 1,355 |
| | **Project Total** | | **-** | **1,627** | **2,849** |

# 2004 BUDGET
# CAPITAL PROJECTS

## ADMINISTRATIVE SUPPORT FACILITIES

| CENTER | DEPARTMENT | FUND | 2002 EXPENSES | 2003 EXPENSES | 2004 BUDGET |
|---|---|---|---|---|---|
| **GENERAL GOVERNMENT FACILITIES (CONTINUED)** | | | | | |
| CDBG PROJECT #: | **N/A** | PROJECT TITLE: **Police - CHE** | | | |
| FICS PROJECT #: | **A0108** | | | | |
| D45A010892AB | Executive Offices | 1990 Bond Project | - | 1,969 | - |
| D45A010892AB | Executive Offices | 1994 Bond Project | - | 245 | - |
| G41A010892AB | Administrative Services | 1994 Bond Project | 935 | - | - |
| D45A010892AB | Executive Offices | 1995 Bond Project | - | 7,333 | 1,490 |
| G41A010892AB | Administrative Services | 1995 Bond Project | 2,688 | - | - |
| | **Project Total** | | **3,623** | **9,547** | **1,490** |
| CDBG PROJECT #: | **N/A** | PROJECT TITLE: **One Stop Capital Shop - CHE** | | | |
| FICS PROJECT #: | **A0109** | | | | |
| D45A010992AB | Executive Offices | 1989 Bond Project | - | - | 51 |
| **VEHICLE MAINTENANCE FACILITIES** | | | | | |
| CDBG PROJECT #: | **N/A** | PROJECT TITLE: **Vehicle Maintenance Facility** | | | |
| FICS PROJECT #: | **A0208** | | | | |
| D45A02089999 | Executive Offices | Water & Wastewater Renew & Ext. | - | - | 1,650 |
| CDBG PROJECT #: | **N/A** | PROJECT TITLE: **Underground Storage Tank Project** | | | |
| FICS PROJECT #: | **A0213** | | | | |
| D45A021392AB | Executive Offices | 1997 Bond Project | - | - | 789 |
| G41A021392AB | Administrative Services | 1997 Bond Project | 12,302 | - | - |
| D45A021392AB | Executive Offices | 1998 Bond Project | - | - | 1,792 |
| G41A021392AB | Administrative Services | 1998 Bond Project | 1,510 | - | - |
| G41A021392AB | Administrative Services | 1999 Bond Project | 7,014 | - | - |
| G61A02139999 | Administrative Services | Internal Service | 128,532 | - | - |
| | **Project Total** | | **149,358** | **-** | **2,581** |
| **LEASED FACILITIES** | | | | | |
| CDBG PROJECT #: | **CD-75** | PROJECT TITLE: **Municipal Market Improvements** | | | |
| FICS PROJECT #: | **A0301** | | | | |
| J11A0301QNA0 | Finance | Trust | - | - | 26,851 |
| Y47A0301A7E0 | Planning & Community Development | Sec. 108 Loan Trust | - | - | 6,998 |
| Y52A0301A7E0 | Planning & Community Development | Sec. 108 Loan Trust | 22,725 | - | - |
| | **Project Total** | | **22,725** | **-** | **33,849** |

# 2004 BUDGET
# CAPITAL PROJECTS

## ADMINISTRATIVE SUPPORT FACILITIES

| CENTER | DEPARTMENT | FUND | 2002 EXPENSES | 2003 EXPENSES | 2004 BUDGET |
|---|---|---|---|---|---|
| | | **NEIGHBORHOOD FACILITIES** | | | |
| CDBG PROJECT #: **N/A** | | PROJECT TITLE: **J. Burdine** | | | |
| FICS PROJECT #: **A0403** | | | | | |
| D45A04039999 | Executive Offices | General | - | 4,923 | - |
| CDBG PROJECT #: **N/A** | | PROJECT TITLE: **Abernathy Corridor Facility** | | | |
| FICS PROJECT #: **A0504** | | | | | |
| M22A05049985 | Public Works | General Gov't. Capital Outlay | - | - | 1 |
| **TOTAL - ADMINISTRATIVE SUPPORT FACILITIES** | | | **424,438** | **1,586,549** | **5,566,616** |

# 2004 BUDGET
# CAPITAL PROJECTS

## ECONOMIC DEVELOPMENT PROJECTS

| CENTER | DEPARTMENT | FUND | 2002 EXPENSES | 2003 EXPENSES | 2004 BUDGET |
|---|---|---|---|---|---|
| | | **MAJOR DEVELOPMENT PROJECTS** | | | |
| CDBG PROJECT #: | **N/A** | PROJECT TITLE: **Underground Atlanta** | | | |
| FICS PROJECT #: | **B0201** | | | | |
| D41B020198AA | Executive Offices | Trust | - | - | 1,534 |
| D45B02019999 | Executive Offices | Trust | - | 23,640 | 97,372 |
| | **Project Total** | | - | **23,640** | **98,906** |
| **TOTAL - ECONOMIC DEVELOPMENT PROJECTS** | | | - | **23,640** | **98,906** |

# 2004 BUDGET
# CAPITAL PROJECTS

## PUBLIC SAFETY & JUDICIAL AGENCIES FACILITIES

| CENTER | DEPARTMENT | FUND | 2002 EXPENSES | 2003 EXPENSES | 2004 BUDGET |
|---|---|---|---|---|---|
| **DETENTION & CORRECTION FACILITIES** | | | | | |
| CDBG PROJECT #: | **N/A** | PROJECT TITLE: **Pre-Trial Detention Facility** | | | |
| FICS PROJECT #: | **C0101** | | | | |
| I11C010192AB | Corrections | Annual Bond | - | - | 2,922 |
| I11C010192AJ | Corrections | 1987 Bond Project | - | - | 2,546 |
| D45C010192AB | Administrative Services | 1991 Bond Project | - | - | 6,414 |
| | **Project Total** | | **-** | **-** | **11,882** |
| CDBG PROJECT #: | **N/A** | PROJECT TITLE: **Solitary Confinement Cells Constr.** | | | |
| FICS PROJECT #: | **C0102** | | | | |
| I11C010292AB | Corrections | Annual Bond | - | - | 15,479 |
| CDBG PROJECT #: | **N/A** | PROJECT TITLE: **New Pre-Trial Detention Facility** | | | |
| FICS PROJECT #: | **C0105** | | | | |
| D45C01059993 | Executive Offices | General Gov't. Capital Outlay | - | 15,827 | 106,264 |
| G41C01059993 | Administrative Services | General Gov't. Capital Outlay | 556,173 | - | - |
| | **Project Total** | | **556,173** | **15,827** | **106,264** |
| CDBG PROJECT #: | **N/A** | PROJECT TITLE: **Pre-Trial Detention Phase** | | | |
| FICS PROJECT #: | **C0106** | | | | |
| D45C01069993 | Executive Offices | General Gov't. Capital Outlay | - | 12,303 | - |
| G41C01069993 | Administrative Services | General Gov't. Capital Outlay | 1,107,917 | - | - |
| | **Project Total** | | **1,107,917** | **12,303** | **-** |
| **FIRE FACILITIES** | | | | | |
| CDBG PROJECT #: | **N/A** | PROJECT TITLE: **Fire Station #4 Construction** | | | |
| FICS PROJECT #: | **C0204** | | | | |
| W11C02049985 | Fire Services | General Gov't. Capital Outlay | 810,948 | - | 862,394 |
| W11C020492AK | Fire Services | 2001 Bond Project | 238,026 | - | 123,667 |
| | **Project Total** | | **1,048,974** | **-** | **986,061** |
| CDBG PROJECT #: | **N/A** | PROJECT TITLE: **Fire Station #13 Construction** | | | |
| FICS PROJECT #: | **C0213** | | | | |
| W11C021392AB | Fire Services | 1998 Bond Project | 45,028 | - | 5,427 |
| W11C021392AK | Fire Services | 2001 Bond Project | - | - | 361,693 |
| W11C021392AC | Fire Services | 2002 Bond Project | - | - | 2,598,733 |
| | **Project Total** | | **45,028** | **-** | **2,965,853** |

# 2004 BUDGET
# CAPITAL PROJECTS

## PUBLIC SAFETY & JUDICIAL AGENCIES FACILITIES

| CENTER | DEPARTMENT | FUND | 2002 EXPENSES | 2003 EXPENSES | 2004 BUDGET |
|---|---|---|---|---|---|
| **FIRE FACILITIES (CONTINUED)** | | | | | |
| CDBG PROJECT #: | **N/A** | PROJECT TITLE: **Fire Station #14** | | | |
| FICS PROJECT #: | **C0214** | | | | |
| W11C02149991 | Fire Services | General Gov't. Capital Outlay | - | - | 45,013 |
| W11C021492AC | Fire Services | 1997 Bond Project | - | - | 136,430 |
| W11C021492AK | Fire Services | 2001 Bond Project | 563,826 | - | 123,667 |
| | **Project Total** | | **563,826** | - | **305,110** |
| CDBG PROJECT #: | **N/A** | PROJECT TITLE: **Fire Station #28 Construction** | | | |
| FICS PROJECT #: | **C0228** | | | | |
| W11C022892AK | Fire Services | 2001 Bond Project | - | - | 361,693 |
| W11C022892AC | Fire Services | 2002 Bond Project | - | - | 1,267,823 |
| | **Project Total** | | - | - | **1,629,516** |
| **POLICE FACILITIES** | | | | | |
| CDBG PROJECT #: | **N/A** | PROJECT TITLE: **Mounted Police Facility** | | | |
| FICS PROJECT #: | **C0310** | | | | |
| X11C03109998 | Police Services | Trust | - | - | 2,705 |
| CDBG PROJECT #: | **N/A** | PROJECT TITLE: **Police Academy Expansion** | | | |
| FICS PROJECT #: | **C0311** | | | | |
| X41C03119991 | Police Services | General Gov't. Capital Outlay | - | - | 256,399 |
| CDBG PROJECT #: | **N/A** | PROJECT TITLE: **Workspace-Police Special Oper** | | | |
| FICS PROJECT #: | **C0312** | | | | |
| X21C03129986 | Police Services | General Gov't. Capital Outlay | - | - | 176,424 |
| **JUDICIAL AGENCIES FACILITIES** | | | | | |
| CDBG PROJECT #: | **N/A** | PROJECT TITLE: **Municipal Court Construct & Renovation** | | | |
| FICS PROJECT #: | **C0401** | | | | |
| D45C040192AB | Executive Offices | Annual Bond | - | 950 | 5,154 |
| D45C040192AB | Executive Offices | 1990 Bond Project Fund | - | - | 41,206 |
| D45C04019993 | Executive Offices | General Gov't. Capital Outlay | - | 603,383 | 507,140 |
| G41C04019993 | Administrative Services | General Gov't. Capital Outlay | 276,851 | - | - |
| | **Project Total** | | **276,851** | **604,333** | **553,500** |

## PUBLIC SAFETY & JUDICIAL AGENCIES FACILITIES

| CENTER | DEPARTMENT | FUND | 2002 EXPENSES | 2003 EXPENSES | 2004 BUDGET |
|---|---|---|---|---|---|
| **JUDICIAL AGENCIES FACILITIES (CONTINUED)** | | | | | |
| CDBG PROJECT #: | **N/A** | PROJECT TITLE: **Traffic Court Building Renovation** | | | |
| FICS PROJECT #: | **C0402** | | | | |
| D45C040292AB | Executive Offices | 1989 Bond Project | - | 800 | 11,308 |
| D45C040292AB | Executive Offices | 1996 Bond Project | - | - | 1,431 |
| D45C04029999 | Executive Offices | 2002 Traffic Court Facility | - | 4,557,321 | 1,842,679 |
| | **Project Total** | | **-** | **4,558,121** | **1,855,418** |
| CDBG PROJECT #: | **N/A** | PROJECT TITLE: **Lease/Pur-New Traffic Court Facility** | | | |
| FICS PROJECT #: | **C0404** | | | | |
| G41C04049999 | Administrative Services | Traffic Court | 23,868,593 | - | - |
| D45C040492AE | Executive Offices | 1994 Bond Project | - | - | 25,000 |
| D45C04049993 | Executive Offices | 2002 Traffic Court Facility Bond | - | 26,443,316 | 8,465,111 |
| D45C04049999 | Executive Offices | 2002 Traffic Court Facility Bond | - | 3,974,252 | - |
| | **Project Total** | | **23,868,593** | **30,417,568** | **8,490,111** |
| CDBG PROJECT #: | **N/A** | PROJECT TITLE: **Municipal Courthouse Tunnel** | | | |
| FICS PROJECT #: | **C0405** | | | | |
| M22C040592AB | Public Works | 2003 GO Bond Project | - | - | 1,200,000 |
| CDBG PROJECT #: | **N/A** | PROJECT TITLE: **City Court Building Modification** | | | |
| FICS PROJECT #: | **C0406** | | | | |
| M22C040692AB | Public Works | 2003 GO Bond Project | - | - | 1,900,000 |
| **TOTAL - PUBLIC SAFETY & JUDICIAL AGENCIES FACILITIES** | | | **27,467,362** | **35,608,152** | **20,454,722** |

# 2004 BUDGET
# CAPITAL PROJECTS

## RECREATION AND CULTURAL FACILITIES, OPEN SPACE

| CENTER | DEPARTMENT | FUND | 2002 EXPENSES | 2003 EXPENSES | 2004 BUDGET |
|---|---|---|---|---|---|
| **CURBS, SIDEWALKS & PAVING** | | | | | |
| CDBG PROJECT #: N/A<br>FICS PROJECT #: D01B6 | | PROJECT TITLE: City-Wide | | | |
| N12D01B69999 | Parks, Rec. & Cultural Affairs | Park Improvement | 132,780 | 91,420 | 150,185 |
| **LIGHTING IMPROVEMENTS** | | | | | |
| CDBG PROJECT #: N/A<br>FICS PROJECT #: D02B6 | | PROJECT TITLE: Lighting Improvements, City-Wide | | | |
| N12D02B69999 | Parks, Rec. & Cultural Affairs | Park Improvement | 219,162 | 100,934 | 250,000 |
| CDBG PROJECT #: N/A<br>FICS PROJECT #: D0286 | | PROJECT TITLE: South Bend Park | | | |
| N12D02869999 | Parks, Rec. & Cultural Affairs | Park Improvement | - | 2,485 | - |
| **SWIMMING POOL IMPROVEMENTS** | | | | | |
| CDBG PROJECT #: N/A<br>FICS PROJECT #: D03B6 | | PROJECT TITLE: Swimming Pool Imprvs., City-Wide | | | |
| N12D03B69999 | Parks, Rec. & Cultural Affairs | Park Improvement | 530,697 | 155,820 | 56,732 |
| CDBG PROJECT #: N/A<br>FICS PROJECT #: D03D3 | | PROJECT TITLE: Adamsville Recreation Center | | | |
| N12D03D3QNA0 | Parks, Rec. & Cultural Affairs | Trust Fund | - | 9,200 | 1,700 |
| CDBG PROJECT #: N/A<br>FICS PROJECT #: D0325 | | PROJECT TITLE: Washington Park | | | |
| N12D03259999 | Parks, Rec. & Cultural Affairs | 2000 Park Improvement Bond | 3,479,667 | 1,163,873 | 12,621 |
| CDBG PROJECT #: N/A<br>FICS PROJECT #: D0381 | | PROJECT TITLE: Joyland Park | | | |
| N12D03819999 | Parks, Rec. & Cultural Affairs | Park Improvement | - | 3,391 | - |
| **TENNIS COURT IMPROVEMENTS** | | | | | |
| CDBG PROJECT #: N/A<br>FICS PROJECT #: D04B6 | | PROJECT TITLE: Tennis Court Imprvs., City-Wide | | | |
| N12D04B69999 | Parks, Rec. & Cultural Affairs | Park Improvement | 823,994 | 131,877 | 350,000 |

# RECREATION AND CULTURAL FACILITIES, OPEN SPACE

| CENTER | DEPARTMENT | FUND | 2002 EXPENSES | 2003 EXPENSES | 2004 BUDGET |
|---|---|---|---|---|---|
| **BASKETBALL COURT IMPROVEMENTS** | | | | | |
| CDBG PROJECT #: **N/A** FICS PROJECT #: **D05B6** | | PROJECT TITLE: **Basketball Court Imprvs., City-Wide** | | | |
| N12D05B69999 | Parks, Rec. & Cultural Affairs | Park Improvement | 194,151 | - | 575 |
| **FENCING AND WALLS** | | | | | |
| CDBG PROJECT #: **N/A** FICS PROJECT #: **D06B6** | | PROJECT TITLE: **City-Wide** | | | |
| N12D06B69999 | Parks, Rec. & Cultural Affairs | Park Improvement | 96,269 | 82,236 | 153,379 |
| CDBG PROJECT #: **N/A** FICS PROJECT #: **D0686** | | PROJECT TITLE: **South Bend Park** | | | |
| N12D0686AAK0 | Parks, Rec. & Cultural Affairs | Intergovernmental Grant | - | - | 1,180,000 |
| **HEATING, VENTILATION AND A/C** | | | | | |
| CDBG PROJECT #: **N/A** FICS PROJECT #: **D07B6** | | PROJECT TITLE: **Heating, Ventil. & A/C, City-Wide** | | | |
| N12D07B69999 | Parks, Rec. & Cultural Affairs | Park Improvement | 141,387 | - | 1,561 |
| CDBG PROJECT #: **N/A** FICS PROJECT #: **D0732** | | PROJECT TITLE: **East Lake Park** | | | |
| N12D07329999 | Parks, Rec. & Cultural Affairs | Park Improvement | - | - | 1,000 |
| **CONSTRUCTION OF BUILDINGS** | | | | | |
| CDBG PROJECT #: **N/A** FICS PROJECT #: **D09A1** | | PROJECT TITLE: **Gilbert House** | | | |
| N12D09A1A21A | Parks, Rec. & Cultural Affairs | Community Development | - | 27,328 | 103,972 |
| N12D09A1A58A | Parks, Rec. & Cultural Affairs | Community Development | - | - | 20,000 |
| N12D09A1A59A | Parks, Rec. & Cultural Affairs | Community Development | - | - | 3,000 |
| | **Project Total** | | **-** | **27,328** | **126,972** |
| CDBG PROJECT #: **N/A** FICS PROJECT #: **D09A5** | | PROJECT TITLE: **Southside Park** | | | |
| N12D09A59999 | Parks, Rec. & Cultural Affairs | Park Improvement | - | 77,827 | 876 |

# 2004 BUDGET
# CAPITAL PROJECTS

## RECREATION AND CULTURAL FACILITIES, OPEN SPACE

| CENTER | DEPARTMENT | FUND | 2002 EXPENSES | 2003 EXPENSES | 2004 BUDGET |
|---|---|---|---|---|---|
| **CONSTRUCTION OF BUILDINGS (CONTINUED)** | | | | | |
| CDBG PROJECT #: N/A<br>FICS PROJECT #: D09B6 | | PROJECT TITLE: **Construction of Bldgs., City-Wide** | | | |
| N12D09B69999 | Parks, Rec. & Cultural Affairs | Park Improvement | 2,447,058 | 3,458,595 | 1,362,305 |
| CDBG PROJECT #: N/A<br>FICS PROJECT #: D09C2 | | PROJECT TITLE: **Southeast Atlanta Park** | | | |
| N12D09C29999 | Parks, Rec. & Cultural Affairs | Park Improvement | - | - | 750,000 |
| CDBG PROJECT #: N/A<br>FICS PROJECT #: D09C7 | | PROJECT TITLE: **Cyclorama Improvements** | | | |
| N41D09C7QNA0 | Parks, Rec. & Cultural Affairs | Trust | - | - | 15,266 |
| CDBG PROJECT #: N/A<br>FICS PROJECT #: D09D3 | | PROJECT TITLE: **Adamsville Recreation Center** | | | |
| N12D09D39999 | Parks, Rec. & Cultural Affairs | Park Improvement | 539,944 | 753,559 | 21,497 |
| N12D09D39999 | Parks, Rec. & Cultural Affairs | 2000 Park Improvement Bond | 10,476,068 | 351,828 | 28,035 |
| | **Project Total** | | **11,016,012** | **1,105,387** | **49,532** |
| CDBG PROJECT #: N/A<br>FICS PROJECT #: D09E2 | | PROJECT TITLE: **Martin Luther King, Jr. Neighborhood Fac.** | | | |
| N12D09E29999 | Parks, Rec. & Cultural Affairs | Park Improvement | - | 880,550 | - |
| CDBG PROJECT #: N/A<br>FICS PROJECT #: D09E9 | | PROJECT TITLE: **Chastain Park Amphitheater** | | | |
| N12D09E99999 | Parks, Rec. & Cultural Affairs | Park Improvement | 640 | - | - |
| CDBG PROJECT #: N/A<br>FICS PROJECT #: D0908 | | PROJECT TITLE: **Anderson Park** | | | |
| N12D09089999 | Parks, Rec. & Cultural Affairs | Park Improvement | 350,000 | - | - |
| CDBG PROJECT #: CD-726<br>FICS PROJECT #: D0909 | | PROJECT TITLE: **MLK Sr. Community Service Ctr.** | | | |
| Y46D0909A22A | Planning & Community Development | Community Development | - | 8,595 | 291,405 |
| CDBG PROJECT #: N/A<br>FICS PROJECT #: D0910 | | PROJECT TITLE: **Center Hill Rec. Center/Natatorium** | | | |
| N12D0910A59A | Parks, Rec. & Cultural Affairs | Community Development | 401,709 | 122,125 | 87,219 |
| CDBG PROJECT #: N/A<br>FICS PROJECT #: D0929 | | PROJECT TITLE: **Bedford Pine Park** | | | |
| N12D09299999 | Parks, Rec. & Cultural Affairs | Park Improvement | - | - | 300,000 |

# 2004 BUDGET
# CAPITAL PROJECTS

## RECREATION AND CULTURAL FACILITIES, OPEN SPACE

| CENTER | DEPARTMENT | FUND | 2002 EXPENSES | 2003 EXPENSES | 2004 BUDGET |
|---|---|---|---|---|---|
| **CONSTRUCTION OF BUILDINGS (CONTINUED)** | | | | | |
| CDBG PROJECT #: | **N/A** | PROJECT TITLE: **Candler Park** | | | |
| FICS PROJECT #: | **D0930** | | | | |
| N12D0930K2C0 | Parks, Rec. & Cultural Affairs | Intergovernmental Grant | - | 50,000 | - |
| CDBG PROJECT #: | **N/A** | PROJECT TITLE: **Daniel Stanton Park** | | | |
| FICS PROJECT #: | **D0952** | | | | |
| N12D0952AAJ0 | Parks, Rec. & Cultural Affairs | Intergovernmental Grant | - | - | 151,406 |
| N12D09529999 | Parks, Rec. & Cultural Affairs | Park Improvement | - | - | 1,000 |
| | **Project Total** | | **-** | **-** | **152,406** |
| CDBG PROJECT #: | **N/A** | PROJECT TITLE: **Brownwood Park** | | | |
| FICS PROJECT #: | **D0973** | | | | |
| N12D09739999 | Parks, Rec. & Cultural Affairs | Park Improvement | 350,000 | - | - |
| CDBG PROJECT #: | **N/A** | PROJECT TITLE: **Washington Park Tennis Center** | | | |
| FICS PROJECT #: | **D0995** | | | | |
| N12D09959999 | Parks, Rec. & Cultural Affairs | Park Improvement | 31,781 | - | - |
| CDBG PROJECT #: | **N/A** | PROJECT TITLE: **Civic Center - Sci-Trek** | | | |
| FICS PROJECT #: | **D0997** | | | | |
| N12D0997BCB0 | Parks, Rec. & Cultural Affairs | Intergovernmental Grant | 749,477 | - | - |
| N41D099792AB | Parks, Rec. & Cultural Affairs | 2003 GO Bond Project | - | - | 753,385 |
| N41D0997QNA0 | Parks, Rec. & Cultural Affairs | Civic Center R & E | - | 62,246 | 4,878 |
| N12D0997QNA0 | Parks, Rec. & Cultural Affairs | Trust | 3,957 | - | 1,402 |
| N41D0997QNA0 | Parks, Rec. & Cultural Affairs | Trust | 344,113 | 95,512 | 3,166 |
| | **Project Total** | | **1,097,547** | **157,758** | **762,831** |
| CDBG PROJECT #: | **N/A** | PROJECT TITLE: **Civic Center** | | | |
| FICS PROJECT #: | **D0999** | | | | |
| N12D099992AD | Parks, Rec. & Cultural Affairs | 2001 Bond Project | 208,983 | 91,017 | 17 |
| **GREENWAYS, TRAILS, OPEN SPACE** | | | | | |
| CDBG PROJECT #: | **N/A** | PROJECT TITLE: **Southtowne Trail & Greenway Corridor** | | | |
| FICS PROJECT #: | **D1001** | | | | |
| Y63D1001KTA0 | Planning & Community Development | Intergovernmental Grant | 62,611 | 311,807 | 104,823 |
| Y63D10019991 | Planning & Community Development | General Gov't. Capital Outlay | - | - | 153,620 |
| | **Project Total** | | **62,611** | **311,807** | **258,443** |

# 2004 BUDGET
# CAPITAL PROJECTS

## RECREATION AND CULTURAL FACILITIES, OPEN SPACE

| CENTER | DEPARTMENT | FUND | 2002 EXPENSES | 2003 EXPENSES | 2004 BUDGET |
|---|---|---|---|---|---|
| **GREENWAYS, TRAILS, OPEN SPACE (CONTINUED)** | | | | | |
| CDBG PROJECT #: N/A<br>FICS PROJECT #: D1002 | | PROJECT TITLE: **Memorial Dr./MLK Dr./Rail Corridor** | | | |
| Y63D10029991 | Planning & Community Development | General Gov't. Capital Outlay | - | 281,308 | 53,087 |
| CDBG PROJECT #: N/A<br>FICS PROJECT #: D1004 | | PROJECT TITLE: **Adamsville Park Expansion** | | | |
| Y63D10049991 | Planning & Community Development | General Gov't. Capital Outlay | 60,000 | 21,637 | 2,364 |
| CDBG PROJECT #: N/A<br>FICS PROJECT #: D1005 | | PROJECT TITLE: **Proctor Creek Trail & Greenway** | | | |
| Y63D1005KTA0 | Planning & Community Development | Intergovernmental Grant | - | 149,723 | 30,278 |
| Y63D10059991 | Planning & Community Development | General Gov't. Capital Outlay | - | 4,813 | 553,308 |
| | **Project Total** | | - | **154,536** | **583,586** |
| CDBG PROJECT #: N/A<br>FICS PROJECT #: D1006 | | PROJECT TITLE: **Vine City/English Ave/Corridor** | | | |
| Y63D1006KTA0 | Planning & Community Development | Intergovernmental Grant | - | - | 165,759 |
| CDBG PROJECT #: N/A<br>FICS PROJECT #: D1007 | | PROJECT TITLE: **Utoy Creek Trail & Greenway** | | | |
| Y63D1007KTA0 | Planning & Community Development | Intergovernmental Grant | 252,143 | - | - |
| CDBG PROJECT #: N/A<br>FICS PROJECT #: D1009 | | PROJECT TITLE: **Kirkwood/Edgewood Parks/Open Space** | | | |
| Y63D1009KTB0 | Planning & Community Development | Intergovernmental Grant | - | 189,589 | 1,760 |
| Y63D10099991 | Planning & Community Development | General Gov't. Capital Outlay | - | 13,836 | 139,784 |
| | **Project Total** | | - | **203,425** | **141,544** |
| CDBG PROJECT #: N/A<br>FICS PROJECT #: D1010 | | PROJECT TITLE: **Atl Memorial Park Trail & Greenway** | | | |
| Y63D10109991 | Planning & Community Development | General Gov't. Capital Outlay | 706,962 | 1,500 | 294,658 |
| CDBG PROJECT #: N/A<br>FICS PROJECT #: D1011 | | PROJECT TITLE: **N Buckhead/Brookhaven Parks** | | | |
| Y63D10119991 | Planning & Community Development | General Gov't. Capital Outlay | - | - | 300,000 |
| CDBG PROJECT #: N/A<br>FICS PROJECT #: D1012 | | PROJECT TITLE: **Peachtree Cr Trail & Greenway Corr** | | | |
| Y63D10129991 | Planning & Community Development | General Gov't. Capital Outlay | - | - | 555,000 |

## RECREATION AND CULTURAL FACILITIES, OPEN SPACE

| CENTER | DEPARTMENT | FUND | 2002 EXPENSES | 2003 EXPENSES | 2004 BUDGET |
|---|---|---|---|---|---|
| **GREENWAYS, TRAILS, OPEN SPACE (CONTINUED)** | | | | | |
| CDBG PROJECT #: **N/A** | | PROJECT TITLE: **Nancy Creek Trail & Greenway Corr** | | | |
| FICS PROJECT #: **D1013** | | | | | |
| Y63D1013KTA0 | Planning & Community Development | Intergovernmental Grant | - | 417,340 | 7,660 |
| Y63D10139991 | Planning & Community Development | General Gov't. Capital Outlay | - | - | 3,260 |
| | **Project Total** | | **-** | **417,340** | **10,920** |
| CDBG PROJECT #: **N/A** | | PROJECT TITLE: **Greenbriar LCI Area Parks** | | | |
| FICS PROJECT #: **D1014** | | | | | |
| Y63D1014KTA0 | Planning & Community Development | Intergovernmental Grant | - | 285,117 | 89,883 |
| **GROUND AND SITE IMPROVEMENTS** | | | | | |
| CDBG PROJECT #: **N/A** | | PROJECT TITLE: **Southside Park Expansion** | | | |
| FICS PROJECT #: **D11A5** | | | | | |
| N12D11A59991 | Parks, Rec. & Cultural Affairs | General Gov't. Capital Outlay | - | - | 32,977 |
| CDBG PROJECT #: **N/A** | | PROJECT TITLE: **Ground & Site Imprvs., City-Wide** | | | |
| FICS PROJECT #: **D11B6** | | | | | |
| N12D11B6K2C0 | Parks, Rec. & Cultural Affairs | Intergovernmental Grant | - | - | 4,800 |
| N12D11B69999 | Parks, Rec. & Cultural Affairs | Park Improvement | 270,328 | 217,691 | 607,846 |
| N21D11B69999 | Parks, Rec. & Cultural Affairs | Trust | - | 262,407 | 29,921 |
| | **Project Total** | | **270,328** | **480,098** | **642,567** |
| CDBG PROJECT #: **CD-526** | | PROJECT TITLE: **Adamsville Recreation Center Dev.** | | | |
| FICS PROJECT #: **D11D3** | | | | | |
| N12D11D3A51A | Parks, Rec. & Cultural Affairs | Community Development | - | 24,864 | - |
| N12D11D3A52A | Parks, Rec. & Cultural Affairs | Community Development | 35,930 | 174,436 | 2,701 |
| | **Project Total** | | **35,930** | **199,300** | **2,701** |
| CDBG PROJECT #: **N/A** | | PROJECT TITLE: **MLK Neighborhood Facility** | | | |
| FICS PROJECT #: **D11E2** | | | | | |
| N12D11E29999 | Parks, Rec. & Cultural Affairs | 2000 Park Improvement Bond | - | 400,000 | - |
| CDBG PROJECT #: **N/A** | | PROJECT TITLE: **Chattahoochee River Park Dev.** | | | |
| FICS PROJECT #: **D11H4** | | | | | |
| N12D11H49991 | Parks, Rec. & Cultural Affairs | General Gov't. Capital Outlay | 20,478 | 1,882 | - |
| CDBG PROJECT #: **N/A** | | PROJECT TITLE: **Lillian Cooper Shepherd Park** | | | |
| FICS PROJECT #: **D11H5** | | | | | |
| N12D11H5K9H0 | Parks, Rec. & Cultural Affairs | Intergovernmental Grant | - | - | 4,154 |

# 2004 BUDGET
# CAPITAL PROJECTS

## RECREATION AND CULTURAL FACILITIES, OPEN SPACE

| CENTER | DEPARTMENT | FUND | 2002 EXPENSES | 2003 EXPENSES | 2004 BUDGET |
|---|---|---|---|---|---|
| **GROUND AND SITE IMPROVEMENTS (CONTINUED)** | | | | | |
| CDBG PROJECT #: N/A<br>FICS PROJECT #: D11H8 | | PROJECT TITLE: **John Lewis Commem.** | | | |
| N12D11H8KX60 | Parks, Rec. & Cultural Affairs | Intergovernmental Grant | 5,952 | 188,031 | 6,017 |
| CDBG PROJECT #: N/A<br>FICS PROJECT #: D1101 | | PROJECT TITLE: **Adams Park** | | | |
| N12D1101K4G0 | Parks, Rec. & Cultural Affairs | Intergovernmental Grant | 19,000 | - | - |
| CDBG PROJECT #: N/A<br>FICS PROJECT #: D1105 | | PROJECT TITLE: **John A. White Park** | | | |
| N12D1105K4G0 | Parks, Rec. & Cultural Affairs | Intergovernmental Grant | 19,000 | - | - |
| CDBG PROJECT #: N/A<br>FICS PROJECT #: D1106 | | PROJECT TITLE: **Piedmont Park** | | | |
| N12D1106QNA0 | Parks, Rec. & Cultural Affairs | Trust | 10,000 | - | - |
| N21D1106QVA0 | Parks, Rec. & Cultural Affairs | Trust | - | - | 9,788 |
| | **Project Total** | | **10,000** | - | **9,788** |
| CDBG PROJECT #: N/A<br>FICS PROJECT #: D1121 | | PROJECT TITLE: **Tanyard Creek Park Ground** | | | |
| N12D112119999 | Parks, Rec. & Cultural Affairs | General Gov't. Capital Outlay | - | - | 75,000 |
| CDBG PROJECT #: N/A<br>FICS PROJECT #: D1123 | | PROJECT TITLE: **Underwood Hills Park ('95 Budget)** | | | |
| N12D1123K3F0 | Parks, Rec. & Cultural Affairs | Intergovernmental Grant | 10,000 | - | - |
| N12D1123QNA0 | Parks, Rec. & Cultural Affairs | Trust | 20,000 | - | - |
| | **Project Total** | | **30,000** | - | - |
| CDBG PROJECT #: N/A<br>FICS PROJECT #: D1125 | | PROJECT TITLE: **Washington Park** | | | |
| N12D1125K4X0 | Parks, Rec. & Cultural Affairs | Intergovernmental Grant | - | 7,500 | 2,500 |
| CDBG PROJECT #: N/A<br>FICS PROJECT #: D1127 | | PROJECT TITLE: **North Buckhead/Brookhaven** | | | |
| N12D1127QNA0 | Parks, Rec. & Cultural Affairs | Trust | - | - | 132,800 |
| CDBG PROJECT #: N/A<br>FICS PROJECT #: D1130 | | PROJECT TITLE: **Candler Park** | | | |
| N12D1130BPE0 | Parks, Rec. & Cultural Affairs | Intergovernmental Grant | - | - | 525,000 |
| N12D1130K2C0 | Parks, Rec. & Cultural Affairs | Intergovernmental Grant | - | - | 20,000 |
| N12D11309999 | Parks, Rec. & Cultural Affairs | Trust | - | - | 3,597 |
| N21D11309999 | Parks, Rec. & Cultural Affairs | Trust | - | - | 206,366 |
| | **Project Total** | | - | - | **754,963** |

## RECREATION AND CULTURAL FACILITIES, OPEN SPACE

### GROUND AND SITE IMPROVEMENTS (CONTINUED)

| CENTER | DEPARTMENT | FUND | 2002 EXPENSES | 2003 EXPENSES | 2004 BUDGET |
|---|---|---|---|---|---|
| CDBG PROJECT #: | N/A | PROJECT TITLE: **Wesley Coan Park Pavilions** | | | |
| FICS PROJECT #: | D1131 | | | | |
| N32D1131RRA0 | Parks, Rec. & Cultural Affairs | Trust | - | - | 50,000 |
| CDBG PROJECT #: | N/A | PROJECT TITLE: **Garden Hills** | | | |
| FICS PROJECT #: | D1133 | | | | |
| N12D1133K2C0 | Parks, Rec. & Cultural Affairs | Intergovernmental Grant | 10,000 | - | - |
| N12D1133QNA0 | Parks, Rec. & Cultural Affairs | Trust | 5,000 | - | - |
| | **Project Total** | | **15,000** | **-** | **-** |
| CDBG PROJECT #: | N/A | PROJECT TITLE: **Lenox-Wildwood Park** | | | |
| FICS PROJECT #: | D1136 | | | | |
| N12D1136QNA0 | Parks, Rec. & Cultural Affairs | Trust | - | - | 10,000 |
| CDBG PROJECT #: | N/A | PROJECT TITLE: **Peachtree Hills Park** | | | |
| FICS PROJECT #: | D1140 | | | | |
| N12D11409999 | Parks, Rec. & Cultural Affairs | General Gov't. Capital Outlay | - | - | 125,000 |
| CDBG PROJECT #: | N/A | PROJECT TITLE: **Springvale Park** | | | |
| FICS PROJECT #: | D1142 | | | | |
| N12D1142QNA0 | Parks, Rec. & Cultural Affairs | Trust | 10,000 | - | - |
| CDBG PROJECT #: | N/A | PROJECT TITLE: **Daniel Stanton Park** | | | |
| FICS PROJECT #: | D1152 | | | | |
| N12D11529999 | Parks, Rec. & Cultural Affairs | Park Improvement | - | 463,785 | - |
| N12D11529999 | Parks, Rec. & Cultural Affairs | 1994 Bond Project | - | 995 | 26,066 |
| N12D11529999 | Parks, Rec. & Cultural Affairs | 1996 Bond Project | - | 128,936 | - |
| N12D11529999 | Parks, Rec. & Cultural Affairs | 1998 Bond Project | - | 58,345 | - |
| | **Project Total** | | **-** | **652,061** | **26,066** |
| CDBG PROJECT #: | N/A | PROJECT TITLE: **Westside Trail Development (Mozley Park)** | | | |
| FICS PROJECT #: | D1157 | | | | |
| N12D1157K3E0 | Parks, Rec. & Cultural Affairs | Intergovernmental Grant | - | 30,000 | - |
| N12D11579991 | Parks, Rec. & Cultural Affairs | General Gov't. Capital Outlay | - | - | 67,599 |
| | **Project Total** | | **-** | **30,000** | **67,599** |
| CDBG PROJECT #: | N/A | PROJECT TITLE: **Perkerson Park** | | | |
| FICS PROJECT #: | D1159 | | | | |
| N12D11599999 | Parks, Rec. & Cultural Affairs | Park Improvement | - | - | 1,000 |

## RECREATION AND CULTURAL FACILITIES, OPEN SPACE

| CENTER | DEPARTMENT | FUND | 2002 EXPENSES | 2003 EXPENSES | 2004 BUDGET |
|---|---|---|---|---|---|
| **GROUND AND SITE IMPROVEMENTS (CONTINUED)** | | | | | |
| CDBG PROJECT #: N/A<br>FICS PROJECT #: D1171 | | PROJECT TITLE: **Wilson Mill Park** | | | |
| N12D11719999 | Parks, Rec. & Cultural Affairs | Park Improvement | - | 3,185 | 276 |
| CDBG PROJECT #: N/A<br>FICS PROJECT #: D1174 | | PROJECT TITLE: **Butler Park** | | | |
| N12D11749999 | Parks, Rec. & Cultural Affairs | Park Improvement | - | - | 260 |
| CDBG PROJECT #: N/A<br>FICS PROJECT #: D1178 | | PROJECT TITLE: **Dunbar Rec. Cntr.** | | | |
| N12D1178K2C0 | Parks, Rec. & Cultural Affairs | Intergovernmental Grant | - | - | 12,750 |
| CDBG PROJECT #: N/A<br>FICS PROJECT #: D1186 | | PROJECT TITLE: **South Bend Park** | | | |
| N12D1186KX70 | Parks, Rec. & Cultural Affairs | Intergovernmental Grant | - | - | 440,000 |
| CDBG PROJECT #: CD-727<br>FICS PROJECT #: D1187 | | PROJECT TITLE: **Thomasville Park** | | | |
| N12D1187A22A | Parks, Rec. & Cultural Affairs | Community Development | - | - | 408,493 |
| **FLOOR REPLACEMENTS** | | | | | |
| CDBG PROJECT #: N/A<br>FICS PROJECT #: D12B6 | | PROJECT TITLE: **Floor Replacements, City-Wide** | | | |
| N12D12B69999 | Parks, Rec. & Cultural Affairs | Park Improvement | 71,760 | 904 | - |
| **ROOF REPLACEMENTS** | | | | | |
| CDBG PROJECT #: N/A<br>FICS PROJECT #: D13B6 | | PROJECT TITLE: **Roof Replacements, City-Wide** | | | |
| N12D13B69999 | Parks, Rec. & Cultural Affairs | Park Improvement | 202,658 | 1,070 | 995 |
| CDBG PROJECT #: N/A<br>FICS PROJECT #: D1395 | | PROJECT TITLE: **Washington Park ('96 Budget)** | | | |
| N12D13959999 | Parks, Rec. & Cultural Affairs | Park Improvement | 75,000 | - | - |

# 2004 BUDGET
# CAPITAL PROJECTS

## RECREATION AND CULTURAL FACILITIES, OPEN SPACE

| CENTER | DEPARTMENT | FUND | 2002 EXPENSES | 2003 EXPENSES | 2004 BUDGET |
|---|---|---|---|---|---|
| **PARK FURNITURE & PLAYGROUND EQUIPMENT** | | | | | |
| CDBG PROJECT #: | **CD-571** | PROJECT TITLE: **City-Wide** | | | |
| FICS PROJECT #: | **D14B6** | | | | |
| N12D14B6A59A | Parks, Rec. & Cultural Affairs | Community Development | 4,372 | - | - |
| N12D14B69999 | Parks, Rec. & Cultural Affairs | Community Development | 200,527 | 298,534 | 252,277 |
| | **Project Total** | | **204,899** | **298,534** | **252,277** |
| CDBG PROJECT #: | **N/A** | PROJECT TITLE: **Iverson Park** | | | |
| FICS PROJECT #: | **D14B8** | | | | |
| N12D14B8K2C0 | Parks, Rec. & Cultural Affairs | Intergovernmental Grant | - | 15,000 | - |
| CDBG PROJECT #: | **N/A** | PROJECT TITLE: **Tanyard Creek Park** | | | |
| FICS PROJECT #: | **D1421** | | | | |
| N12D1421KX70 | Parks, Rec. & Cultural Affairs | Intergovernmental Grant | 15,000 | 37,670 | 97,330 |
| N12D14219999 | Parks, Rec. & Cultural Affairs | Park Improvement | - | - | - |
| CDBG PROJECT #: | **N/A** | PROJECT TITLE: **Zaban Recreation Center** | | | |
| FICS PROJECT #: | **D1490** | | | | |
| N12D1490QNA0 | Parks, Rec. & Cultural Affairs | Trust | - | - | 4,688 |
| **HANDICAPPED ACCESSIBILITY** | | | | | |
| CDBG PROJECT #: | **CD-728** | PROJECT TITLE: **Pittman Park Cntr. Handicap Access** | | | |
| FICS PROJECT #: | **D1562** | | | | |
| N12D1562A22D | Parks, Rec. & Cultural Affairs | Community Development | - | 64,591 | 157,609 |
| **COMPREHENSIVE IMPROVEMENTS MAJOR PARKS** | | | | | |
| CDBG PROJECT #: | **N/A** | PROJECT TITLE: **Southside Park** | | | |
| FICS PROJECT #: | **D16A5** | | | | |
| N12D16A5K9H0 | Parks, Rec. & Cultural Affairs | Intergovernmental Grant | - | 12,500 | - |
| N12D16A5KAN0 | Parks, Rec. & Cultural Affairs | Trust | - | - | 46,650 |
| | **Project Total** | | **-** | **12,500** | **46,650** |
| CDBG PROJECT #: | **CD-729** | PROJECT TITLE: **S. E. Community Cult. Ctr. Access.** | | | |
| FICS PROJECT #: | **D16A8** | | | | |
| N12D16A8A22D | Parks, Rec. & Cultural Affairs | Community Development | - | - | 50,000 |
| CDBG PROJECT #: | **N/A** | PROJECT TITLE: **Founders Park** | | | |
| FICS PROJECT #: | **D16H3** | | | | |
| N12D16H3A7G0 | Parks, Rec. & Cultural Affairs | Sec. 108 Loan Trust | - | - | 36,752 |

# 2004 BUDGET
# CAPITAL PROJECTS

## RECREATION AND CULTURAL FACILITIES, OPEN SPACE

| CENTER | DEPARTMENT | FUND | 2002 EXPENSES | 2003 EXPENSES | 2004 BUDGET |
|---|---|---|---|---|---|
| **COMPREHENSIVE IMPROVEMENTS MAJOR PARKS** | | | | | |
| CDBG PROJECT #: **CD-448** | | PROJECT TITLE: **Center Hill Park** | | | |
| FICS PROJECT #: **D1610** | | | | | |
| N12D1610A22A | Parks, Rec. & Cultural Affairs | Community Development | - | 96,026 | 803,975 |
| N12D1610A5ZA | Parks, Rec. & Cultural Affairs | Community Development | - | - | 2,822 |
| N12D1610A51A | Parks, Rec. & Cultural Affairs | Community Development | - | - | 54,192 |
| N12D1610A52A | Parks, Rec. & Cultural Affairs | Community Development | - | 57,975 | 17,025 |
| N12D1610A56A | Parks, Rec. & Cultural Affairs | Community Development | 14,863 | - | 29,945 |
| | **Project Total** | | **14,863** | **154,001** | **907,959** |
| CDBG PROJECT #: **N/A** | | PROJECT TITLE: **Washington Park** | | | |
| FICS PROJECT #: **D1625** | | | | | |
| N12D16259999 | Parks, Rec. & Cultural Affairs | Park Improvement | - | 720 | 196 |
| CDBG PROJECT #: **N/A** | | PROJECT TITLE: **Cascade Springs Nature Preserv.** | | | |
| FICS PROJECT #: **D1651** | | | | | |
| N12D1651QNA0 | Parks, Rec. & Cultural Affairs | Trust | - | - | 45 |
| CDBG PROJECT #: **CD-633** | | PROJECT TITLE: **Daniel Stanton Park** | | | |
| FICS PROJECT #: **D1652** | | | | | |
| N12D1652A20A | Parks, Rec. & Cultural Affairs | Community Development | - | 593,698 | - |
| N12D1652A52A | Parks, Rec. & Cultural Affairs | Community Development | - | - | 1,058 |
| | **Project Total** | | **-** | **593,698** | **1,058** |
| CDBG PROJECT #: **N/A** | | PROJECT TITLE: **Arthur Langford Park** | | | |
| FICS PROJECT #: **D1653** | | | | | |
| N12D1653A20A | Parks, Rec. & Cultural Affairs | Community Development | - | 53,955 | 196,045 |
| CDBG PROJECT #: **CD-647** | | PROJECT TITLE: **Cabbagetown Park Initiative** | | | |
| FICS PROJECT #: **D1654** | | | | | |
| N12D1654A20A | Parks, Rec. & Cultural Affairs | Community Development | 100,000 | - | - |
| CDBG PROJECT #: **CD-709** | | PROJECT TITLE: **Mozley Park** | | | |
| FICS PROJECT #: **D1657** | | | | | |
| N12D1657A21A | Parks, Rec. & Cultural Affairs | Community Development | 66,827 | - | - |
| CDBG PROJECT #: **N/A** | | PROJECT TITLE: **Pryor Road Trail** | | | |
| FICS PROJECT #: **D1660** | | | | | |
| N12D1660KX70 | Parks, Rec. & Cultural Affairs | Intergovernmental Grant | - | - | 100,000 |
| CDBG PROJECT #: **N/A** | | PROJECT TITLE: **Oakland Cemetery** | | | |
| FICS PROJECT #: **D1699** | | | | | |
| N25D16999999 | Parks, Rec. & Cultural Affairs | Trust | 5,041 | 4,395 | 48,790 |

## RECREATION AND CULTURAL FACILITIES, OPEN SPACE

### MUNICIPAL ART

| CENTER | DEPARTMENT | FUND | 2002 EXPENSES | 2003 EXPENSES | 2004 BUDGET |
|---|---|---|---|---|---|
| CDBG PROJECT #: | N/A | PROJECT TITLE: **Municipal Arts Reserve** | | | |
| FICS PROJECT #: | D18AA | | | | |
| N12D18AA9999 | Parks, Rec. & Cultural Affairs | Park Improvement | 22,827 | 96,280 | 91,408 |
| CDBG PROJECT #: | N/A | PROJECT TITLE: **Municipal Art, City-Wide** | | | |
| FICS PROJECT #: | D18B6 | | | | |
| N41D18B692AB | Parks, Rec. & Cultural Affairs | 1995 Bond Project | - | 2,246 | 91 |
| N41D18B692AB | Parks, Rec. & Cultural Affairs | 1996 Bond Project | 92 | - | 229 |
| N41D18B692AB | Parks, Rec. & Cultural Affairs | 1997 Bond Project | 6,071 | 2,197 | 467 |
| N41D18B692AB | Parks, Rec. & Cultural Affairs | 1998 Bond Project | 20,640 | 9,213 | 1,238 |
| N41D18B692AB | Parks, Rec. & Cultural Affairs | 1999 Bond Project | 4,040 | 9,846 | 325 |
| N41D18B692AB | Parks, Rec. & Cultural Affairs | 2000 Bond Project | 33,360 | 5,651 | 3,615 |
| N41D18B692AB | Parks, Rec. & Cultural Affairs | 2001 Bond Project | 17,950 | 11,106 | 23,574 |
| N41D18B692AB | Parks, Rec. & Cultural Affairs | 2002 Bond Project | - | - | 58,882 |
| N41D18B692AB | Parks, Rec. & Cultural Affairs | 2003 GO Bond Project | - | - | 58,681 |
| N41D18B698AA | Parks, Rec. & Cultural Affairs | Trust | - | - | 100 |
| | **Project Total** | | **82,153** | **40,259** | **147,202** |
| **TOTAL - RECREATION AND CULTURAL FACILITIES, OPEN SPACE** | | | **23,900,269** | **12,732,722** | **13,455,741** |

# 2004 BUDGET
# CAPITAL PROJECTS

## AVIATION

| CENTER | DEPARTMENT | FUND | 2002 EXPENSES | 2003 EXPENSES | 2004 BUDGET |
|---|---|---|---|---|---|
| | | **CPTC IMPROVEMENTS** | | | |
| CDBG PROJECT #: | **N/A** | PROJECT TITLE: **AGTS Expansion** | | | |
| FICS PROJECT #: | **E0103** | | | | |
| R21E01039999 | Aviation | Airport Renewal and Extension | 4,042,009 | 809,415 | 947,647 |
| R21E010393CE | Aviation | Airport Fac. Rev. BD Constr.-Series 1990 | - | - | 163,671 |
| R21E010393CG | Aviation | 2000 Airport Revenue Bond | - | 809,415 | 860,585 |
| | **Project Total** | | **4,042,009** | **1,618,830** | **1,971,903** |
| CDBG PROJECT #: | **N/A** | PROJECT TITLE: **Concourse E** | | | |
| FICS PROJECT #: | **E0104** | | | | |
| R21E01049999 | Aviation | Airport Renewal and Extension | 481,084 | 1,090,950 | 418,639 |
| R21E010493CE | Aviation | Airport Fac. Rev. BD Constr.-Series 1990 | - | - | 522,841 |
| R21E010493CF | Aviation | Airport Fac. Rev. BD Constr.-Series 1994B | - | - | 176,052 |
| R21E010496AA | Aviation | Airport Passenger Facility Charge | - | 19,623,615 | 57,072,550 |
| R21E010493CG | Aviation | 2000 Airport Revenue Bond | 11,404 | 10,548,588 | 16,545,624 |
| | **Project Total** | | **492,488** | **31,263,153** | **74,735,706** |
| CDBG PROJECT #: | **N/A** | PROJECT TITLE: **Access Gate/Conc. D. Tower** | | | |
| FICS PROJECT #: | **E0105** | | | | |
| R21E01059999 | Aviation | Airport Renewal and Extension | - | - | 43,505 |
| CDBG PROJECT #: | **N/A** | PROJECT TITLE: **General Improvements** | | | |
| FICS PROJECT #: | **E0106** | | | | |
| R21E01069999 | Aviation | Airport Renewal and Extension | 500,780 | 983,976 | 1,338,740 |
| R21E010693CG | Aviation | 2000 Airport Revenue Bond | 1,762,031 | 8,997,572 | 2,071,252 |
| | **Project Total** | | **2,262,811** | **9,981,548** | **3,409,992** |
| CDBG PROJECT #: | **N/A** | PROJECT TITLE: **Admin. Office Expansion** | | | |
| FICS PROJECT #: | **E0118** | | | | |
| R21E01189999 | Aviation | Airport Renewal and Extension | 239,493 | 129,293 | 509,420 |
| CDBG PROJECT #: | **N/A** | PROJECT TITLE: **Security Improvements** | | | |
| FICS PROJECT #: | **E0120** | | | | |
| R21E0120AZ61 | Aviation | Airport Renewal and Extension | - | - | 3,322,667 |
| R21E0120AZ62 | Aviation | Airport Renewal and Extension | - | - | 39,750,000 |
| R21E01209999 | Aviation | Airport Renewal and Extension | 646,097 | 68,356 | 60,033,505 |
| R21E0120AZ62 | Aviation | Airport Passenger Facility Charge | - | - | 13,250,000 |
| R21E012096AA | Aviation | Airport Passenger Facility Charge | - | - | 66,538,837 |
| R21E012093CG | Aviation | 2000 Airport Revenue Bond | - | - | 2,652,000 |
| R21E012093CJ | Aviation | 2003 Airport Revenue Bond | - | - | 87,582,950 |
| | **Project Total** | | **646,097** | **68,356** | **273,129,959** |

# AVIATION

| CENTER | DEPARTMENT | FUND | 2002 EXPENSES | 2003 EXPENSES | 2004 BUDGET |
|---|---|---|---|---|---|
| **CPTC IMPROVEMENTS (CONTINUED)** | | | | | |
| CDBG PROJECT #: **N/A** FICS PROJECT #: **E0121** | | PROJECT TITLE: **M.I.S.** | | | |
| R21E01219999 | Aviation | Airport Renewal and Extension | 508,928 | 5,316,604 | 24,676,509 |
| CDBG PROJECT #: **N/A** FICS PROJECT #: **E0122** | | PROJECT TITLE: **Concourse "T"** | | | |
| R21E01229999 | Aviation | Airport Renewal and Extension | 4,882 | 48,948 | - |
| CDBG PROJECT #: **N/A** FICS PROJECT #: **E0124** | | PROJECT TITLE: **Terminal Improvements ('95 Budget)** | | | |
| R21E01249999 | Aviation | Airport Renewal and Extension | 2,484,884 | 833,625 | 5,819,723 |
| R21E012493CG | Aviation | 2000 Airport Revenue Bond | 459,086 | 2,724,467 | 85,393,227 |
| | **Project Total** | | **2,943,970** | **3,558,092** | **91,212,950** |
| CDBG PROJECT #: **N/A** FICS PROJECT #: **E0125** | | PROJECT TITLE: **Landscape Improvements ('95 Budget)** | | | |
| R21E01259999 | Aviation | Airport Renewal and Extension | 137,497 | - | 259,387 |
| CDBG PROJECT #: **N/A** FICS PROJECT #: **E0126** | | PROJECT TITLE: **Eastside Terminal** | | | |
| R21E012696AA | Aviation | Airport Passenger Facility Charge | 36,579 | - | 1,063,564 |
| **N. CARGO BLDG. IMPROVEMENTS** | | | | | |
| CDBG PROJECT #: **N/A** FICS PROJECT #: **E0201** | | PROJECT TITLE: **Roof Replacement** | | | |
| R21E020193CG | Aviation | 2000 Airport Revenue Bond | - | - | 31,000 |
| CDBG PROJECT #: **N/A** FICS PROJECT #: **E0204** | | PROJECT TITLE: **North Cargo Building Renovation** | | | |
| R21E02049999 | Aviation | Airport Renewal and Extension | 302,011 | 568,007 | 262,432 |
| **FIELD MAINTENANCE FACILITIES IMPROVEMENTS** | | | | | |
| CDBG PROJECT #: **N/A** FICS PROJECT #: **E0301** | | PROJECT TITLE: **Field Maint. Bldg. Expansion** | | | |
| R21E03019999 | Aviation | Airport Renewal and Extension | 587,448 | 19,999 | - |

# 2004 BUDGET
# CAPITAL PROJECTS

## AVIATION

| CENTER | DEPARTMENT | FUND | 2002 EXPENSES | 2003 EXPENSES | 2004 BUDGET |
|---|---|---|---|---|---|
| **FIELD MAINTENANCE FACILITIES IMPROVEMENTS (CONTINUED)** | | | | | |
| CDBG PROJECT #: | **N/A** | PROJECT TITLE: **Maintenance Hangar Facility** | | | |
| FICS PROJECT #: | **E0307** | | | | |
| R21E03079999 | Aviation | Airport Revenue | 305,171 | 72,874 | 382,002 |
| CDBG PROJECT #: | **N/A** | PROJECT TITLE: **Alternate Fuel Facility** | | | |
| FICS PROJECT #: | **E0310** | | | | |
| R21E03109999 | Aviation | Airport Renewal and Extension | 117,259 | - | - |
| R21E031093CG | Aviation | 2000 Airport Revenue Bond | - | - | 828,375 |
| | **Project Total** | | **117,259** | **-** | **828,375** |
| **FIRE STATIONS** | | | | | |
| CDBG PROJECT #: | **N/A** | PROJECT TITLE: **Fire Administration Bldg.** | | | |
| FICS PROJECT #: | **E0403** | | | | |
| R21E04039999 | Aviation | Airport Renewal and Extension | 319,286 | 1,225,330 | 9,836,106 |
| CDBG PROJECT #: | **N/A** | PROJECT TITLE: **ARFF Building** | | | |
| FICS PROJECT #: | **E0406** | | | | |
| R21E0406AZ61 | Aviation | Airport Renewal and Extension | - | - | 2,266,666 |
| **AIRFIELD IMPROVEMENTS** | | | | | |
| CDBG PROJECT #: | **N/A** | PROJECT TITLE: **Commuter Runway Project** | | | |
| FICS PROJECT #: | **E0506** | | | | |
| R21E0506AZE0 | Aviation | Airport Renewal and Extension | - | - | 9,194 |
| R21E0506AZH0 | Aviation | Airport Renewal and Extension | - | - | 3,650 |
| R21E0506AZY0 | Aviation | Airport Renewal and Extension | 8,336,329 | 7,017,942 | - |
| R21E0506AZ48 | Aviation | Airport Renewal and Extension | 14,603,182 | 6,732,000 | - |
| R21E050693CG | Aviation | Airport Renewal and Extension | - | - | 2,982,461 |
| R21E05069999 | Aviation | Airport Renewal and Extension | 16,264,191 | 20,779,558 | 64,546,016 |
| R21E050693CF | Aviation | Airport Fac. Rev. BD Constr.-Series 1994B | 6,338 | - | 54 |
| R21E0506AZ48 | Aviation | 2000 Airport Revenue Bond | 4,867,727 | - | - |
| R21E050693CG | Aviation | 2000 Airport Revenue Bond | 104,889,736 | 79,302,683 | 146,982,620 |
| R21E050693CH | Aviation | 2002 Airport Revenue Bond | - | 50,294,779 | 134,914,221 |
| | **Project Total** | | **148,967,503** | **164,126,962** | **349,438,216** |
| CDBG PROJECT #: | **N/A** | PROJECT TITLE: **Airfield-General Improvements** | | | |
| FICS PROJECT #: | **E0507** | | | | |
| R21E05079999 | Aviation | Airport Renewal and Extension | 465,882 | 9,111,007 | 11,973,108 |
| R21E050796AA | Aviation | Airport Passenger Facility Charge | - | 111,487 | 26,800,962 |
| R21E050793CG | Aviation | 2000 Airport Revenue Bond | - | - | 1,273,718 |
| | **Project Total** | | **465,882** | **9,222,494** | **40,047,788** |

# 2004 BUDGET
# CAPITAL PROJECTS

## AVIATION

| CENTER | DEPARTMENT | FUND | 2002 EXPENSES | 2003 EXPENSES | 2004 BUDGET |
|---|---|---|---|---|---|
| **AIRFIELD IMPROVEMENTS (CONTINUED)** | | | | | |
| CDBG PROJECT #: | **N/A** | PROJECT TITLE: **Taxiway Construction** | | | |
| FICS PROJECT #: | **E0511** | | | | |
| R21E051193CG | Aviation | 2000 Airport Revenue Bond | 686,785 | - | 2,495,599 |
| CDBG PROJECT #: | **N/A** | PROJECT TITLE: **Taxiway R Construction** | | | |
| FICS PROJECT #: | **E0519** | | | | |
| R21E0519AZP0 | Aviation | Airport Fac. Rev. BD Constr.-Series 1994B | 5,000 | - | 777,413 |
| CDBG PROJECT #: | **N/A** | PROJECT TITLE: **Commuter Runway** | | | |
| FICS PROJECT #: | **E0520** | | | | |
| R21E052096AA | Aviation | Airport Passenger Facility Charge | 103,873,633 | 36,160,306 | 100,264,750 |
| CDBG PROJECT #: | **N/A** | PROJECT TITLE: **Airfield Pavement Repairs** | | | |
| FICS PROJECT #: | **E0522** | | | | |
| R21E052293CE | Aviation | Airport Fac. Rev. BD Constr.-Series 1990 | 26,853 | - | 9,563 |
| CDBG PROJECT #: | **N/A** | PROJECT TITLE: **Airfield Pavement Replacement** | | | |
| FICS PROJECT #: | **E0523** | | | | |
| R21E05239999 | Aviation | Airport Renewal and Extension | - | 86,580 | 691,422 |
| R21E052396AA | Aviation | Airport Passenger Facility Charge | - | - | 33,380,355 |
| | **Project Total** | | **-** | **86,580** | **34,071,777** |
| CDBG PROJECT #: | **N/A** | PROJECT TITLE: **5th Runway Construction** | | | |
| FICS PROJECT #: | **E0525** | | | | |
| R21E0525AZ54 | Aviation | Airport Renewal and Extension | - | 8,134,431 | - |
| R21E0525AZ60 | Aviation | Airport Renewal and Extension | - | - | 7,943,383 |
| R21E0525AZ54 | Aviation | Airport Passenger Facility Charge | - | 2,711,477 | - |
| R21E0525AZ60 | Aviation | 2002 Airport Revenue Bond Fund | - | - | 2,647,794 |
| | **Project Total** | | **-** | **10,845,908** | **10,591,177** |
| **ROADWAY IMPROVEMENTS** | | | | | |
| CDBG PROJECT #: | **N/A** | PROJECT TITLE: **Loop Road** | | | |
| FICS PROJECT #: | **E0602** | | | | |
| R21E06029999 | Aviation | Airport Renewal and Extension | 649 | - | - |
| CDBG PROJECT #: | **N/A** | PROJECT TITLE: **Signage and Graphics** | | | |
| FICS PROJECT #: | **E0605** | | | | |
| R21E06059999 | Aviation | Airport Renewal and Extension | 1,213 | - | - |
| R21E060593CG | Aviation | 2000 Airport Revenue Bond | - | 84,073 | 5,253,927 |
| | **Project Total** | | **1,213** | **84,073** | **5,253,927** |

# 2004 BUDGET
# CAPITAL PROJECTS

## AVIATION

| CENTER | DEPARTMENT | FUND | 2002 EXPENSES | 2003 EXPENSES | 2004 BUDGET |
|---|---|---|---|---|---|
| **ROADWAY IMPROVEMENTS (CONTINUED)** | | | | | |
| CDBG PROJECT #: | **N/A** | PROJECT TITLE: **Westside Road** | | | |
| FICS PROJECT #: | **E0606** | | | | |
| R21E060696AA | Aviation | Airport Passenger Facility Charge | - | - | 107,748 |
| **PARKING FACILITIES** | | | | | |
| CDBG PROJECT #: | **N/A** | PROJECT TITLE: **Parking Decks** | | | |
| FICS PROJECT #: | **E0701** | | | | |
| R21E07019999 | Aviation | Airport Renewal and Extension | 1,462,906 | 845,934 | 21,835,679 |
| CDBG PROJECT #: | **N/A** | PROJECT TITLE: **Shuttle Lot** | | | |
| FICS PROJECT #: | **E0702** | | | | |
| R21E07029999 | Aviation | Airport Renewal and Extension | 1,316,285 | 5,391 | 34,525 |
| **COMMERCIAL SITE DEVELOPMENT** | | | | | |
| CDBG PROJECT #: | **N/A** | PROJECT TITLE: **N. Cargo Taxiway & Apron Extension** | | | |
| FICS PROJECT #: | **E0802** | | | | |
| R21E08029999 | Aviation | Airport Renewal and Extension | 8,859 | - | - |
| **FAA GRANTS** | | | | | |
| CDBG PROJECT #: | **N/A** | PROJECT TITLE: **Noise Abatement, Grant Program** | | | |
| FICS PROJECT #: | **E0901** | | | | |
| H12E0901AZN0 | Law | Airport Renewal and Extension | - | - | 2,139 |
| H12E0901AZU0 | Law | Airport Renewal and Extension | 476,448 | - | 3,183 |
| H12E0901AZV0 | Law | Airport Renewal and Extension | 420,165 | 195,793 | - |
| H12E0901AZZ0 | Law | Airport Renewal and Extension | 71,518 | 476,006 | 6,241,667 |
| H12E0901AZ49 | Law | Airport Renewal and Extension | 12,212 | 10,690,943 | 7,215,773 |
| H12E0901AZ51 | Law | Airport Renewal and Extension | - | - | 14,291,857 |
| H12E0901AZ59 | Law | Airport Renewal and Extension | - | - | 13,039,078 |
| R21E0901AZU0 | Aviation | Airport Renewal and Extension | 584,330 | - | 36,601 |
| R21E0901AZD0 | Aviation | Airport Renewal and Extension | 240 | - | - |
| R21E0901AZV0 | Aviation | Airport Renewal and Extension | 159,866 | 206,007 | - |
| R21E0901AZZ0 | Aviation | Airport Renewal and Extension | 321,944 | 307,466 | 1,577,711 |
| R21E0901AZ49 | Aviation | Airport Renewal and Extension | 49,703 | 1,009,857 | 2,582,400 |
| R21E0901AZ51 | Aviation | Airport Renewal and Extension | - | 3,700 | 3,374,656 |
| R21E0901AZ59 | Aviation | Airport Renewal and Extension | - | - | 2,832,646 |
| | **Project Total** | | **2,096,426** | **12,889,772** | **51,197,711** |

# 2004 BUDGET
# CAPITAL PROJECTS

## AVIATION

| CENTER | DEPARTMENT | FUND | 2002 EXPENSES | 2003 EXPENSES | 2004 BUDGET |
|---|---|---|---|---|---|
| **FAA GRANTS (CONTINUED)** | | | | | |
| CDBG PROJECT #: | **N/A** | PROJECT TITLE: **Property Disposition Proceeds** | | | |
| FICS PROJECT #: | **E0902** | | | | |
| R21E0902AYH0 | Aviation | Airport Renewal and Extension | - | - | 10,996,044 |
| R21E09029999 | Aviation | Airport Renewal and Extension | - | - | 36,507 |
| | **Project Total** | | - | - | **11,032,551** |
| CDBG PROJECT #: | **N/A** | PROJECT TITLE: **Letter of Intent (LOI) Payment** | | | |
| FICS PROJECT #: | **E0903** | | | | |
| R21E0903AXA1 | Aviation | Airport Renewal and Extension | - | - | 6,708,300 |
| R21E0903AXA2 | Aviation | Airport Renewal and Extension | - | - | 14,000,000 |
| R21E0903AZX0 | Aviation | Airport Renewal and Extension | 9,071,300 | - | - |
| R21E0903AZ47 | Aviation | Airport Renewal and Extension | 9,998,300 | 4,488,000 | - |
| R21E0903AZ53 | Aviation | Airport Renewal and Extension | - | 13,571,067 | - |
| R21E0903AXA1 | Aviation | 2000 Airport Revenue Bond | - | - | 2,236,100 |
| R21E0903AXA2 | Aviation | 2000 Airport Revenue Bond | - | - | 4,666,667 |
| R21E0903AZX0 | Aviation | 2000 Airport Revenue Bond | 238,062 | 2,785,705 | - |
| R21E0903AZ47 | Aviation | 2000 Airport Revenue Bond | 3,332,767 | - | - |
| | **Project Total** | | **22,640,429** | **20,844,772** | **27,611,067** |
| CDBG PROJECT #: | **N/A** | PROJECT TITLE: **FAA Security Grant** | | | |
| FICS PROJECT #: | **E0904** | | | | |
| R21E0904AZ52 | Aviation | Airport Renewal and Extension | 3,205,796 | - | 679,138 |
| R21E0904AZ55 | Aviation | Airport Renewal and Extension | - | - | 4,991,122 |
| R21E0904AZ56 | Aviation | Airport Renewal and Extension | - | - | 2,500,000 |
| | **Project Total** | | **3,205,796** | **-** | **8,170,260** |
| **CAPITAL DESIGN & MANAGEMENT** | | | | | |
| CDBG PROJECT #: | **N/A** | PROJECT TITLE: **Planning** | | | |
| FICS PROJECT #: | **E1010** | | | | |
| R21E10109999 | Aviation | Airport Renewal and Extension | 11,927,498 | 8,881,384 | 15,491,118 |
| CDBG PROJECT #: | **N/A** | PROJECT TITLE: **Design** | | | |
| FICS PROJECT #: | **E1020** | | | | |
| R21E10209999 | Aviation | Airport Renewal and Extension | 23,163,891 | 24,045,428 | 48,640,314 |
| CDBG PROJECT #: | **N/A** | PROJECT TITLE: **Construction Management** | | | |
| FICS PROJECT #: | **E1030** | | | | |
| R21E10309999 | Aviation | Airport Renewal and Extension | 2,945,881 | 5,345,427 | 3,638,654 |
| CDBG PROJECT #: | **N/A** | PROJECT TITLE: **Program Management** | | | |
| FICS PROJECT #: | **E1040** | | | | |
| R21E10409999 | Aviation | Airport Renewal and Extension | 23,910,541 | 21,448,301 | 9,833,993 |
| **TOTAL - AVIATION** | | | **359,651,959** | **368,703,766** | **1,225,163,306** |

# 2004 BUDGET
# CAPITAL PROJECTS

## TRANSPORTATION

| CENTER | DEPARTMENT | FUND | 2002 EXPENSES | 2003 EXPENSES | 2004 BUDGET |
|---|---|---|---|---|---|
| | | **HIGHWAYS AND STREETS** | | | |
| CDBG PROJECT #: | **N/A** | PROJECT TITLE: **Campbellton Road Segmental Improvements** | | | |
| FICS PROJECT #: | **F0105** | | | | |
| M22F010592AE | Public Works | Annual Bond | 206,200 | - | 148,043 |
| CDBG PROJECT #: | **N/A** | PROJECT TITLE: **Margaret Mitchell Square** | | | |
| FICS PROJECT #: | **F0107** | | | | |
| M22F0107QNA0 | Public Works | Trust | - | - | 33,793 |
| CDBG PROJECT #: | **N/A** | PROJECT TITLE: **Roxboro Road Underpass** | | | |
| FICS PROJECT #: | **F0121** | | | | |
| M22F012192AE | Public Works | Annual Bond | - | - | 48,837 |
| M22F0121QNG0 | Public Works | Trust | - | - | 81,766 |
| | **Project Total** | | - | - | **130,603** |
| CDBG PROJECT #: | **N/A** | PROJECT TITLE: **Purch. of Land for Right of Way** | | | |
| FICS PROJECT #: | **F0126** | | | | |
| M22F012692AE | Public Works | 1991 Bond Project | - | - | 30,285 |
| M22F012692AE | Public Works | 1994 Bond Project | 2,685 | 7,215 | 6,647 |
| | **Project Total** | | **2,685** | **7,215** | **36,932** |
| CDBG PROJECT #: | **N/A** | PROJECT TITLE: **Roxboro Road Widening** | | | |
| FICS PROJECT #: | **F0129** | | | | |
| M22F012992BA | Public Works | General Gov't. Capital Outlay | 267,924 | 151,062 | 1,100,820 |
| M22F012992BA | Public Works | 1994 Referendum G.O. Bond | 8,181 | 775 | 41,027 |
| M22F012992BA | Public Works | 1996 G.O. Public Improve. BD | 108,654 | - | 34,779 |
| M22F012992BA | Public Works | 1997 G.O. Public Improve. BD | 34,269 | - | - |
| M22F012992BA | Public Works | 1999 Water and Wastewater Bond | 1,533,196 | - | - |
| Q38F012992BA | Watershed Management | 1999 Water and Wastewater Bond | - | 834 | 465,971 |
| | **Project Total** | | **1,952,224** | **152,671** | **1,642,597** |
| CDBG PROJECT #: | **N/A** | PROJECT TITLE: **Campbellton Road Widening (Phase I)** | | | |
| FICS PROJECT #: | **F0131** | | | | |
| M22F013192BA | Public Works | 1994 Referendum G.O. Bond | 216,977 | 695,203 | 538,046 |
| M22F013192BA | Public Works | 1996 G.O. Public Improve. BD | 3,695,897 | 426,351 | 11,261 |
| M22F013192BA | Public Works | 1997 G.O. Public Improve. BD | 239,980 | 361,009 | 249,198 |
| | **Project Total** | | **4,152,854** | **1,482,563** | **798,505** |

# TRANSPORTATION

## HIGHWAYS AND STREETS (CONTINUED)

| CENTER | DEPARTMENT | FUND | 2002 EXPENSES | 2003 EXPENSES | 2004 BUDGET |
|---|---|---|---|---|---|
| CDBG PROJECT #: | N/A | PROJECT TITLE: **Capitol Avenue Street Improvements** | | | |
| FICS PROJECT #: | F0132 | | | | |
| T31F013292BA | Non-Departmental | 1994 Referendum G.O. Bond | - | - | 3,054 |
| CDBG PROJECT #: | N/A | PROJECT TITLE: **International Blvd. Street Improvements** | | | |
| FICS PROJECT #: | F0133 | | | | |
| T31F013392BA | Non-Departmental | 1994 Referendum G.O. Bond | - | - | 440 |
| CDBG PROJECT #: | N/A | PROJECT TITLE: **Peachtree Street Improvements** | | | |
| FICS PROJECT #: | F0134 | | | | |
| T31F013492BA | Non-Departmental | 1994 Referendum G.O. Bond | - | - | 560 |
| CDBG PROJECT #: | N/A | PROJECT TITLE: **MLK & Ashby Street Improvements** | | | |
| FICS PROJECT #: | F0136 | | | | |
| M22F0136QNA0 | Public Works | Trust | - | - | 5,000 |
| Y63F0136QNA0 | Planning & Community Development | Trust | - | - | 5,000 |
| | **Project Total** | | - | - | **10,000** |
| CDBG PROJECT #: | N/A | PROJECT TITLE: **Howell Mill Rd. Widening** | | | |
| FICS PROJECT #: | F0139 | | | | |
| M22F013992BA | Public Works | 1994 Referendum G.O Bond | - | - | 320,684 |
| M22F013992BA | Public Works | 1994 Bond Project | 96,332 | 43,883 | 78,535 |
| M22F013992BA | Public Works | 1996 G.O. Public Improve. BD | - | - | 355,462 |
| M22F013992BA | Public Works | 1997 G.O. Public Improve. BD | - | - | 360,173 |
| | **Project Total** | | **96,332** | **43,883** | **1,114,854** |
| CDBG PROJECT #: | N/A | PROJECT TITLE: **Northside Dr. Intersection Imprv.** | | | |
| FICS PROJECT #: | F0140 | | | | |
| M22F014092BA | Public Works | 1994 Referendum G.O. Bond | - | - | 533,471 |
| M22F014092BA | Public Works | 1996 G.O. Public Improve. BD | - | - | 1,738,751 |
| M22F014092BA | Public Works | 1997 G.O. Public Improve. BD | - | - | 360,173 |
| | **Project Total** | | - | - | **2,632,395** |
| CDBG PROJECT #: | N/A | PROJECT TITLE: **Mechanicsville Streets** | | | |
| FICS PROJECT #: | F0141 | | | | |
| T31F0141ALK0 | Non-Departmental | Intergovernmental Grant | - | - | 35,818 |
| CDBG PROJECT #: | N/A | PROJECT TITLE: **Butler St./Auburn Avenue Street** | | | |
| FICS PROJECT #: | F0144 | | | | |
| T31F014492BA | Non-Departmental | 1994 Referendum G.O. Bond | - | - | 57 |

# 2004 BUDGET
# CAPITAL PROJECTS

## TRANSPORTATION

| CENTER | DEPARTMENT | FUND | 2002 EXPENSES | 2003 EXPENSES | 2004 BUDGET |
|---|---|---|---|---|---|
| | | **HIGHWAYS AND STREETS (CONTINUED)** | | | |
| CDBG PROJECT #: | **N/A** | PROJECT TITLE: **Vine City/Ashby Streets** | | | |
| FICS PROJECT #: | **F0145** | | | | |
| T31F014592BA | Non-Departmental | 1994 Referendum G.O. Bond | - | - | 1,336 |
| CDBG PROJECT #: | **N/A** | PROJECT TITLE: **MLK/Fairburn Rd. Realignment** | | | |
| FICS PROJECT #: | **F0155** | | | | |
| M22F015592BA | Public Works | 1994 Referendum G.O. Bond | 110,384 | - | 401,537 |
| CDBG PROJECT #: | **N/A** | PROJECT TITLE: **Admin. of '94 G.O. Bond Referendum** | | | |
| FICS PROJECT #: | **F0161** | | | | |
| M22F016192BA | Public Works | 1994 Referendum G.O. Bond | 56,706 | 10,038 | 147,877 |
| M22F016192BA | Public Works | 1996 G.O. Public Improve. BD | 277,390 | - | - |
| M22F016192BA | Public Works | 1997 G.O. Public Improve. BD | 999,459 | - | - |
| | **Project Total** | | **1,333,555** | **10,038** | **147,877** |
| CDBG PROJECT #: | **N/A** | PROJECT TITLE: **Summerhill Redev. Proj.-Ga. Ave. Streetscape** | | | |
| FICS PROJECT #: | **F0162** | | | | |
| M22F0162A7G0 | Public Works | Sec. 108 Loan Trust | 310,771 | - | 229,005 |
| CDBG PROJECT #: | **N/A** | PROJECT TITLE: **Safety Speed Humps** | | | |
| FICS PROJECT #: | **F0170** | | | | |
| M22F0170A58A | Public Works | Community Development | - | - | 10,000 |
| M22F01709999 | Public Works | General Gov't. Capital Outlay | - | - | 8,800 |
| M22F017092AJ | Public Works | 2000 Bond Project | 195,585 | 67,629 | 136,786 |
| | **Project Total** | | **195,585** | **67,629** | **155,586** |
| CDBG PROJECT #: | **N/A** | PROJECT TITLE: **Lindbergh/Lavista/Cheshire Br.** | | | |
| FICS PROJECT #: | **F0171** | | | | |
| M23F01719985 | Public Works | General Gov't. Capital Outlay | 16,787 | 1,772 | 181,441 |
| CDBG PROJECT #: | **N/A** | PROJECT TITLE: **Campbellton/Greenbriar/Langford** | | | |
| FICS PROJECT #: | **F0172** | | | | |
| M23F01729985 | Public Works | General Gov't. Capital Outlay | - | - | 100,000 |
| CDBG PROJECT #: | **N/A** | PROJECT TITLE: **Airline St. & Ezzard St. Recon** | | | |
| FICS PROJECT #: | **F0173** | | | | |
| M23F01739985 | Public Works | General Gov't. Capital Outlay | - | - | 92,000 |

# TRANSPORTATION

| CENTER | DEPARTMENT | FUND | 2002 EXPENSES | 2003 EXPENSES | 2004 BUDGET |
|---|---|---|---|---|---|
| **HIGHWAYS AND STREETS (CONTINUED)** | | | | | |
| CDBG PROJECT #: **N/A** FICS PROJECT #: **F0174** | | PROJECT TITLE: **Citywide Traffic Signal Improv** | | | |
| M23F01749985 | Public Works | General Gov't. Capital Outlay | 57,348 | 30,348 | 8,604 |
| CDBG PROJECT #: **N/A** FICS PROJECT #: **F0175** | | PROJECT TITLE: **Multi-Modal Passenger Terminal** | | | |
| M23F01759985 | Public Works | General Gov't. Capital Outlay | - | 1,000,000 | - |
| CDBG PROJECT #: **N/A** FICS PROJECT #: **F0178** | | PROJECT TITLE: **Multi-Modal Passenger Terminal** | | | |
| M23F0178KXU0 | Public Works | Intergovernmental Grant | - | - | 300,000 |
| **TRANSPORTATION FACILITIES** | | | | | |
| CDBG PROJECT #: **N/A** FICS PROJECT #: **F0201** | | PROJECT TITLE: **Street Operation Facility, North** | | | |
| M22F020192AB | Public Works | Annual Bond | - | - | 7,129 |
| CDBG PROJECT #: **N/A** FICS PROJECT #: **F0203** | | PROJECT TITLE: **W. Peachtree Streetscapes** | | | |
| M22F0203KXS0 | Public Works | Intergovernmental Grant | - | 200,000 | 3,000,000 |
| CDBG PROJECT #: **N/A** FICS PROJECT #: **F0204** | | PROJECT TITLE: **Peachtree Streetscapes** | | | |
| M22F0204KXS0 | Public Works | Intergovernmental Grant | - | 120,000 | 1,560,000 |
| **PEDESTRIAN SYSTEMS** | | | | | |
| CDBG PROJECT #: **N/A** FICS PROJECT #: **F0302** | | PROJECT TITLE: **Curb Cuts** | | | |
| M22F0302A5WD | Public Works | Community Development | - | - | 1,955 |
| CDBG PROJECT #: **N/A** FICS PROJECT #: **F0317** | | PROJECT TITLE: **Peachtree Planters** | | | |
| N21F0317QNA0 | Parks, Rec. & Cultural Affairs | Trust | - | - | 1,465 |
| CDBG PROJECT #: **N/A** FICS PROJECT #: **F0323** | | PROJECT TITLE: **Bakers Ferry Road Sidewalk** | | | |
| M23F03239985 | Public Works | General Gov't. Capital Outlay | - | - | 2,150 |

# 2004 BUDGET
# CAPITAL PROJECTS

## TRANSPORTATION

| CENTER | DEPARTMENT | FUND | 2002 EXPENSES | 2003 EXPENSES | 2004 BUDGET |
|---|---|---|---|---|---|
| **PEDESTRIAN SYSTEMS (CONTINUED)** | | | | | |
| CDBG PROJECT #: **N/A** FICS PROJECT #: **F0326** | | PROJECT TITLE: **Spring St. - Tech Dr. Pedestrian Bridge** | | | |
| M11F03269985 | Public Works | General Gov't. Capital Outlay | - | - | 11,405 |
| CDBG PROJECT #: **N/A** FICS PROJECT #: **F0327** | | PROJECT TITLE: **Kirkwood Sidewalk Improvements** | | | |
| M22F0327A610 | Public Works | Annual Bond | - | - | 75,000 |
| CDBG PROJECT #: **N/A** FICS PROJECT #: **F0329** | | PROJECT TITLE: **Bicycle Rack Project** | | | |
| M22F03299985 | Public Works | General Gov't. Capital Outlay | - | - | 50,000 |
| CDBG PROJECT #: **N/A** FICS PROJECT #: **F0332** | | PROJECT TITLE: **Westside Trail** | | | |
| Y63F0332RTA0 | Planning & Community Development | Intergovernmental Grant | - | - | 4,500 |
| CDBG PROJECT #: **CD-588 (A20A)** FICS PROJECT #: **F0334** | | PROJECT TITLE: **Citywide Sidewalk Program** | | | |
| M23F03349999 | Public Works | General | 533,913 | 130,225 | - |
| M22F0334A20A | Public Works | Community Development | 259,335 | 263,776 | 593,581 |
| M22F0334A58A | Public Works | Community Development | - | - | 256 |
| M22F0334A59A | Public Works | Community Development | 8,529 | - | 24,247 |
| M22F0334KSB0 | Public Works | Intergovernmental Grant | - | - | 1,297,600 |
| M22F0334KSC0 | Public Works | Intergovernmental Grant | - | 189,859 | 1,056,541 |
| M22F0334KXW0 | Public Works | Intergovernmental Grant | - | - | 139,068 |
| M22F0334KXX0 | Public Works | Intergovernmental Grant | - | - | 55,179 |
| M22F0334KXY0 | Public Works | Intergovernmental Grant | - | - | 225,815 |
| M22F0334KX40 | Public Works | Intergovernmental Grant | - | - | 36,225 |
| M23F033492AH | Public Works | 2000 Bond Project | 101,956 | 132,463 | 265,581 |
| M22F0334QNA0 | Public Works | Trust | 2,500 | 15,280 | 27,285 |
| M22F03349999 | Public Works | Trust | 15,200 | 8,900 | 1,745,333 |
| | **Project Total** | | **921,433** | **740,503** | **5,466,711** |
| CDBG PROJECT #: **N/A** FICS PROJECT #: **F0335** | | PROJECT TITLE: **Cleveland Ave Sidewalk (Phase I)** | | | |
| M23F03359985 | Public Works | General Gov't. Capital Outlay | - | - | 22,295 |
| CDBG PROJECT #: **N/A** FICS PROJECT #: **F0336** | | PROJECT TITLE: **Custer Avenue Sidewalk** | | | |
| M23F03369985 | Public Works | General Gov't. Capital Outlay | - | - | 48,514 |

# TRANSPORTATION

## PEDESTRIAN SYSTEMS (CONTINUED)

| CENTER | DEPARTMENT | FUND | 2002 EXPENSES | 2003 EXPENSES | 2004 BUDGET |
|---|---|---|---|---|---|
| CDBG PROJECT #: N/A | | PROJECT TITLE: **Howell Mill Road Sidewalk** | | | |
| FICS PROJECT #: F0337 | | | | | |
| M23F03379985 | Public Works | General Gov't. Capital Outlay | 5,669 | - | - |
| CDBG PROJECT #: N/A | | PROJECT TITLE: **North Highland Avenue Sidewalk** | | | |
| FICS PROJECT #: F0338 | | | | | |
| M23F03389985 | Public Works | General Gov't. Capital Outlay | - | - | 30,360 |
| CDBG PROJECT #: N/A | | PROJECT TITLE: **Niskey Lake Road Sidewalk** | | | |
| FICS PROJECT #: F0339 | | | | | |
| M23F03399985 | Public Works | General Gov't. Capital Outlay | - | - | 15,840 |
| CDBG PROJECT #: N/A | | PROJECT TITLE: **Northside Drive Sidewalk** | | | |
| FICS PROJECT #: F0340 | | | | | |
| M23F03409985 | Public Works | General Gov't. Capital Outlay | - | - | 91,500 |
| CDBG PROJECT #: N/A | | PROJECT TITLE: **Old Conley Road Sidewalk** | | | |
| FICS PROJECT #: F0341 | | | | | |
| M23F03419985 | Public Works | General Gov't. Capital Outlay | - | - | 15 |
| CDBG PROJECT #: N/A | | PROJECT TITLE: **Old Hapeville Road Sidewalk** | | | |
| FICS PROJECT #: F0342 | | | | | |
| M23F03429985 | Public Works | General Gov't. Capital Outlay | - | - | 274,000 |
| CDBG PROJECT #: N/A | | PROJECT TITLE: **Wieuca Road Sidewalk (Phase I)** | | | |
| FICS PROJECT #: F0344 | | | | | |
| M23F03449985 | Public Works | General Gov't. Capital Outlay | 92,764 | - | 157,236 |
| CDBG PROJECT #: N/A | | PROJECT TITLE: **Stewart Ave (Metropolitan Pkwy)** | | | |
| FICS PROJECT #: F0345 | | | | | |
| M23F03459985 | Public Works | General Gov't. Capital Outlay | - | 70,597 | 79,403 |
| CDBG PROJECT #: N/A | | PROJECT TITLE: **Old Fourth Ward Sidewalk** | | | |
| FICS PROJECT #: F0346 | | | | | |
| M23F03469985 | Public Works | General Gov't. Capital Outlay | - | - | 150,000 |
| CDBG PROJECT #: N/A | | PROJECT TITLE: **Peoplestown Sidewalk** | | | |
| FICS PROJECT #: F0347 | | | | | |
| M23F03479985 | Public Works | General Gov't. Capital Outlay | - | - | 150,000 |

## TRANSPORTATION

### PEDESTRIAN SYSTEMS (CONTINUED)

| CENTER | DEPARTMENT | FUND | 2002 EXPENSES | 2003 EXPENSES | 2004 BUDGET |
|---|---|---|---|---|---|
| CDBG PROJECT #: | N/A | PROJECT TITLE: **Centennial Park Trail** | | | |
| FICS PROJECT #: | F0348 | | | | |
| N12F03489985 | Parks, Rec. & Cultural Affairs | General Gov't. Capital Outlay | - | - | 250,000 |
| CDBG PROJECT #: | N/A | PROJECT TITLE: **English Avenue Trail** | | | |
| FICS PROJECT #: | F0349 | | | | |
| N12F03499985 | Parks, Rec. & Cultural Affairs | General Gov't. Capital Outlay | - | - | 100,000 |
| CDBG PROJECT #: | N/A | PROJECT TITLE: **Freedom Park Trail** | | | |
| FICS PROJECT #: | F0350 | | | | |
| N12F0350KX50 | Parks, Rec. & Cultural Affairs | Intergovernmental Grant | 195,939 | 20,290 | 21,727 |
| Y63F0350KX50 | Planning & Community Development | Intergovernmental Grant | 37,790 | - | 15,210 |
| N12F03509985 | Parks, Rec. & Cultural Affairs | General Gov't. Capital Outlay | - | - | 30,000 |
| | **Project Total** | | **233,729** | **20,290** | **66,937** |
| CDBG PROJECT #: | N/A | PROJECT TITLE: **Hollywood Plaza Trail** | | | |
| FICS PROJECT #: | F0351 | | | | |
| N12F03519991 | Parks, Rec. & Cultural Affairs | General Gov't. Capital Outlay | - | - | 42,000 |
| CDBG PROJECT #: | N/A | PROJECT TITLE: **Perkerson-Millican Trail** | | | |
| FICS PROJECT #: | F0353 | | | | |
| N12F03539991 | Parks, Rec. & Cultural Affairs | General Gov't. Capital Outlay | - | - | 60,000 |
| CDBG PROJECT #: | N/A | PROJECT TITLE: **Pryor Road Trail** | | | |
| FICS PROJECT #: | F0354 | | | | |
| N12F03549991 | Parks, Rec. & Cultural Affairs | General Gov't. Capital Outlay | - | 30,640 | 69,360 |
| CDBG PROJECT #: | N/A | PROJECT TITLE: **West End Trail** | | | |
| FICS PROJECT #: | F0355 | | | | |
| N12F03559985 | Parks, Rec. & Cultural Affairs | General Gov't. Capital Outlay | - | - | 175,000 |
| N12F03559991 | Parks, Rec. & Cultural Affairs | General Gov't. Capital Outlay | - | - | 75,000 |
| | **Project Total** | | **-** | **-** | **250,000** |
| CDBG PROJECT #: | N/A | PROJECT TITLE: **Cleveland Ave (Phase I)** | | | |
| FICS PROJECT #: | F0356 | | | | |
| M23F03569985 | Public Works | General Gov't. Capital Outlay | - | - | 12,553 |

## TRANSPORTATION

| CENTER | DEPARTMENT | FUND | 2002 EXPENSES | 2003 EXPENSES | 2004 BUDGET |
|---|---|---|---|---|---|
| **PEDESTRIAN SYSTEMS (CONTINUED)** | | | | | |
| CDBG PROJECT #: **N/A** | | PROJECT TITLE: **Boulevard Drive Streetscape** | | | |
| FICS PROJECT #: **F0357** | | | | | |
| M23F03579985 | Public Works | General Gov't. Capital Outlay | - | - | 300,000 |
| CDBG PROJECT #: **N/A** | | PROJECT TITLE: **Pryor Road Streetscape** | | | |
| FICS PROJECT #: **F0358** | | | | | |
| M23F03589985 | Public Works | General Gov't. Capital Outlay | - | - | 432,000 |
| Y63F035892BG | Planning & Community Development | 2001 Quality of Life | - | - | 414,000 |
| | **Project Total** | | - | - | **846,000** |
| CDBG PROJECT #: **N/A** | | PROJECT TITLE: **Avon Avenue Sidewalk** | | | |
| FICS PROJECT #: **F0359** | | | | | |
| M23F03599985 | Public Works | General Gov't. Capital Outlay | - | - | 499 |
| CDBG PROJECT #: **N/A** | | PROJECT TITLE: **Bolton Road Sidewalk (Phase I)** | | | |
| FICS PROJECT #: **F0362** | | | | | |
| M23F03629985 | Public Works | General Gov't. Capital Outlay | - | - | 46,660 |
| CDBG PROJECT #: **N/A** | | PROJECT TITLE: **Bolton Road Sidewalk (Phase II)** | | | |
| FICS PROJECT #: **F0363** | | | | | |
| M23F03639985 | Public Works | General Gov't. Capital Outlay | - | - | 36,400 |
| CDBG PROJECT #: **N/A** | | PROJECT TITLE: **Old Ivy Sidewalk Project** | | | |
| FICS PROJECT #: **F0364** | | | | | |
| M22F03649999 | Public Works | Trust | - | - | 7,929 |
| CDBG PROJECT #: **N/A** | | PROJECT TITLE: **Speed Hump and Other Sidewalk** | | | |
| FICS PROJECT #: **F0365** | | | | | |
| M22F0365QNA0 | Public Works | Trust | - | - | 120,000 |
| M22F03659999 | Public Works | Trust | - | - | 2,000 |
| | **Project Total** | | - | - | **122,000** |
| CDBG PROJECT #: **N/A** | | PROJECT TITLE: **Benjamin E. Mayes Drive Sidewalk** | | | |
| FICS PROJECT #: **F0367** | | | | | |
| M23F03679985 | Public Works | General Gov't. Capital Outlay | - | 160 | 33,160 |

# 2004 BUDGET
# CAPITAL PROJECTS

## TRANSPORTATION

| CENTER | DEPARTMENT | FUND | 2002 EXPENSES | 2003 EXPENSES | 2004 BUDGET |
|---|---|---|---|---|---|
| **PEDESTRIAN SYSTEMS (CONTINUED)** | | | | | |
| CDBG PROJECT #: **N/A** FICS PROJECT #: **F0368** | | PROJECT TITLE: **Forest Park Rd. Sidewalk** | | | |
| M23F03689985 | Public Works | General Gov't. Capital Outlay | - | - | 14,500 |
| CDBG PROJECT #: **N/A** FICS PROJECT #: **F0369** | | PROJECT TITLE: **Gilbert Rd. Sidewalk** | | | |
| M23F03699985 | Public Works | General Gov't. Capital Outlay | 8,430 | 3,180 | 685 |
| CDBG PROJECT #: **N/A** FICS PROJECT #: **F0370** | | PROJECT TITLE: **Glenwood Ave. Sidewalk** | | | |
| M23F03709985 | Public Works | General Gov't. Capital Outlay | 23,097 | - | 122,812 |
| CDBG PROJECT #: **N/A** FICS PROJECT #: **F0371** | | PROJECT TITLE: **Hank Aaron Dr. Sidewalk** | | | |
| M23F03719985 | Public Works | General Gov't. Capital Outlay | - | 3,809 | 7,191 |
| CDBG PROJECT #: **N/A** FICS PROJECT #: **F0372** | | PROJECT TITLE: **Jonesboro Rd. (SR54) Sidewalk (Phase I)** | | | |
| M23F03729985 | Public Works | General Gov't. Capital Outlay | - | - | 1 |
| CDBG PROJECT #: **N/A** FICS PROJECT #: **F0373** | | PROJECT TITLE: **Jonesboro Rd. (SR54) Sidewalk (Phase II)** | | | |
| M23F03739985 | Public Works | General Gov't. Capital Outlay | - | 30,956 | 13,537 |
| CDBG PROJECT #: **N/A** FICS PROJECT #: **F0377** | | PROJECT TITLE: **Peyton Rd. Sidewalk** | | | |
| M23F03779985 | Public Works | General Gov't. Capital Outlay | - | - | 45,500 |
| CDBG PROJECT #: **N/A** FICS PROJECT #: **F0378** | | PROJECT TITLE: **W. Paces Ferry/Paces Ferry Rd.** | | | |
| M23F03789985 | Public Works | General Gov't. Capital Outlay | - | - | 322,820 |
| CDBG PROJECT #: **N/A** FICS PROJECT #: **F0379** | | PROJECT TITLE: **Traffic Calming** | | | |
| M41F03799985 | Public Works | General Gov't. Capital Outlay | - | - | 4,424 |
| CDBG PROJECT #: **N/A** FICS PROJECT #: **F0380** | | PROJECT TITLE: **Traffic Signal Install.** | | | |
| M41F03809985 | Public Works | General Gov't. Capital Outlay | - | - | 56 |

# 2004 BUDGET
# CAPITAL PROJECTS

## TRANSPORTATION

| CENTER | DEPARTMENT | FUND | 2002 EXPENSES | 2003 EXPENSES | 2004 BUDGET |
|---|---|---|---|---|---|
| **PEDESTRIAN SYSTEMS (CONTINUED)** | | | | | |
| CDBG PROJECT #: **N/A** FICS PROJECT #: **F0381** | | PROJECT TITLE: **Traffic Signal Modern.** | | | |
| M41F03819985 | Public Works | General Gov't. Capital Outlay | 105,126 | - | 79 |
| CDBG PROJECT #: **N/A** FICS PROJECT #: **F0382** | | PROJECT TITLE: **City of Atl Schools Sidewalks** | | | |
| M23F03829985 | Public Works | General Gov't. Capital Outlay | - | - | 239,400 |
| CDBG PROJECT #: **N/A** FICS PROJECT #: **F0383** | | PROJECT TITLE: **Fairburn Rd. Sidewalk & Bike** | | | |
| M23F03839985 | Public Works | General Gov't. Capital Outlay | - | - | 280,000 |
| CDBG PROJECT #: **N/A** FICS PROJECT #: **F0384** | | PROJECT TITLE: **Grant St. Pedestrian Improv.** | | | |
| M23F03849985 | Public Works | General Gov't. Capital Outlay | - | - | 76,000 |
| CDBG PROJECT #: **N/A** FICS PROJECT #: **F0385** | | PROJECT TITLE: **Metropolitan Pkwy. Sidewalk** | | | |
| M23F03859985 | Public Works | General Gov't. Capital Outlay | 76,575 | 277 | - |
| CDBG PROJECT #: **N/A** FICS PROJECT #: **F0386** | | PROJECT TITLE: **Southtowne Multi-Use Trail** | | | |
| M23F03869985 | Public Works | General Gov't. Capital Outlay | - | - | 110,000 |
| CDBG PROJECT #: **N/A** FICS PROJECT #: **F0387** | | PROJECT TITLE: **Freedom Park Trail Phase II** | | | |
| M23F03879985 | Public Works | General Gov't. Capital Outlay | - | - | - |
| CDBG PROJECT #: **N/A** FICS PROJECT #: **F0388** | | PROJECT TITLE: **Ashby St. Sidewalk** | | | |
| M23F03889985 | Public Works | General Gov't. Capital Outlay | - | - | 37,879 |
| CDBG PROJECT #: **N/A** FICS PROJECT #: **F0389** | | PROJECT TITLE: **Boulevard Streetscape Design** | | | |
| M23F03899985 | Public Works | General Gov't. Capital Outlay | - | - | 65,000 |
| CDBG PROJECT #: **N/A** FICS PROJECT #: **F0390** | | PROJECT TITLE: **Castlewood Drive Sidewalk** | | | |
| M23F03909985 | Public Works | General Gov't. Capital Outlay | 30,473 | - | 2,671 |

# 2004 BUDGET
# CAPITAL PROJECTS

## TRANSPORTATION

| CENTER | DEPARTMENT | FUND | 2002 EXPENSES | 2003 EXPENSES | 2004 BUDGET |
|---|---|---|---|---|---|
| **PEDESTRIAN SYSTEMS (CONTINUED)** | | | | | |
| CDBG PROJECT #: **N/A** | | PROJECT TITLE: **DeFoors Avenue Sidewalk** | | | |
| FICS PROJECT #: **F0392** | | | | | |
| M23F03929985 | Public Works | General Gov't. Capital Outlay | - | - | 37,879 |
| CDBG PROJECT #: **N/A** | | PROJECT TITLE: **Delowe Drive Sidewalk** | | | |
| FICS PROJECT #: **F0393** | | | | | |
| M23F03939985 | Public Works | General Gov't. Capital Outlay | 20,032 | - | 9,968 |
| CDBG PROJECT #: **N/A** | | PROJECT TITLE: **Grant Terrace Sidewalk** | | | |
| FICS PROJECT #: **F0395** | | | | | |
| M23F03959985 | Public Works | General Gov't. Capital Outlay | 7,366 | 727 | 18,423 |
| CDBG PROJECT #: **N/A** | | PROJECT TITLE: **Grant Way Sidewalk** | | | |
| FICS PROJECT #: **F0396** | | | | | |
| M23F03969985 | Public Works | General Gov't. Capital Outlay | 13,804 | 920 | 25,050 |
| CDBG PROJECT #: **N/A** | | PROJECT TITLE: **Hank Aaron Avenue Sidewalk** | | | |
| FICS PROJECT #: **F0397** | | | | | |
| M23F03979985 | Public Works | General Gov't. Capital Outlay | 11,584 | 4,549 | 3,867 |
| CDBG PROJECT #: **N/A** | | PROJECT TITLE: **Hatcher Avenue Sidewalk** | | | |
| FICS PROJECT #: **F0398** | | | | | |
| M23F03989985 | Public Works | General Gov't. Capital Outlay | - | - | 10,000 |
| CDBG PROJECT #: **N/A** | | PROJECT TITLE: **Hemphill School Road Sidewalk** | | | |
| FICS PROJECT #: **F0399** | | | | | |
| M23F03999985 | Public Works | General Gov't. Capital Outlay | 36,322 | 1,912 | 1,766 |
| **BRIDGES** | | | | | |
| CDBG PROJECT #: **N/A** | | PROJECT TITLE: **Lakewood Bridge** | | | |
| FICS PROJECT #: **F0405** | | | | | |
| M22F040592BA | Public Works | 1987 Bond Project | 746 | - | - |
| M22F040592BA | Public Works | 1989 Bond Project | 25,686 | - | - |
| M22F040592BA | Public Works | 1990 Bond Project | 33,731 | - | - |
| M22F040592BA | Public Works | 1992 Bond Project | 168,981 | - | - |
| M22F040592BA | Public Works | 1993 Bond Project | 20,113 | - | - |
| M22F040592BA | Public Works | 1994 Referendum G.O. Bond | 217,852 | 1,552 | - |
| M22F040592BA | Public Works | 1996 G.O. Public Improve. BD | 5,630 | - | |
| M22F040592BA | Public Works | 1997 G.O. Public Improve. BD | 284,665 | - | - |
| | **Project Total** | | **757,404** | **1,552** | **-** |

# 2004 BUDGET
# CAPITAL PROJECTS

## TRANSPORTATION

| CENTER | DEPARTMENT | FUND | 2002 EXPENSES | 2003 EXPENSES | 2004 BUDGET |
|---|---|---|---|---|---|
| | | **BRIDGES (CONTINUED)** | | | |
| CDBG PROJECT #: | **N/A** | PROJECT TITLE: **Spring Street Bridge** | | | |
| FICS PROJECT #: | **F0408** | | | | |
| M22F040892AE | Public Works | 1991 Bond Project | - | 8,999 | 15,733 |
| CDBG PROJECT #: | **N/A** | PROJECT TITLE: **Brownlee Road Bridge** | | | |
| FICS PROJECT #: | **F0409** | | | | |
| M22F040992BA | Public Works | 1994 Referendum G.O. Bond | - | - | 42,287 |
| CDBG PROJECT #: | **N/A** | PROJECT TITLE: **Mitchell St. Viaduct** | | | |
| FICS PROJECT #: | **F0413** | | | | |
| M22F041392BA | Public Works | 1994 Referendum G.O. Bond | - | - | 100,000 |
| CDBG PROJECT #: | **N/A** | PROJECT TITLE: **Spring Street Viaduct** | | | |
| FICS PROJECT #: | **F0416** | | | | |
| M22F041692BA | Public Works | 1994 Referendum G.O. Bond | 30,444 | 123,196 | 148,589 |
| M22F041692BA | Public Works | 1996 G.O. Public Improve. BD | - | - | 1,000 |
| | **Project Total** | | **30,444** | **123,196** | **149,589** |
| CDBG PROJECT #: | **N/A** | PROJECT TITLE: **Wall Street Viaduct** | | | |
| FICS PROJECT #: | **F0417** | | | | |
| M22F041792BA | Public Works | 1996 G.O. Public Improve. BD | - | - | 154,503 |
| CDBG PROJECT #: | **N/A** | PROJECT TITLE: **Buckhead Pedestrian Bridge** | | | |
| FICS PROJECT #: | **F0424** | | | | |
| M23F04249985 | Public Works | General Gov't. Capital Outlay | - | - | 700,000 |
| | | **SIDEWALK** | | | |
| CDBG PROJECT #: | **N/A** | PROJECT TITLE: **Lakewood Trail** | | | |
| FICS PROJECT #: | **F0501** | | | | |
| M23F05019985 | Public Works | General Gov't. Capital Outlay | - | 56,931 | 43,069 |
| CDBG PROJECT #: | **N/A** | PROJECT TITLE: **McDonough Blvd. Sidewalk** | | | |
| FICS PROJECT #: | **F0502** | | | | |
| M23F05029985 | Public Works | General Gov't. Capital Outlay | 28,343 | 8,014 | 10,552 |
| CDBG PROJECT #: | **N/A** | PROJECT TITLE: **MLK Marta/DeKalb Ave.** | | | |
| FICS PROJECT #: | **F0503** | | | | |
| M23F05039985 | Public Works | General Gov't. Capital Outlay | - | - | 75,000 |

# 2004 BUDGET
# CAPITAL PROJECTS

## TRANSPORTATION

| CENTER | DEPARTMENT | FUND | 2002 EXPENSES | 2003 EXPENSES | 2004 BUDGET |
|---|---|---|---|---|---|
| | | **SIDEWALK (CONTINUED)** | | | |
| CDBG PROJECT #: | **N/A** | PROJECT TITLE: **Monroe Drive Sidewalk** | | | |
| FICS PROJECT #: | **F0504** | | | | |
| M23F05049985 | Public Works | General Gov't. Capital Outlay | - | 1,662 | 4,639 |
| CDBG PROJECT #: | **N/A** | PROJECT TITLE: **Piedmont Ave. Sidewalk** | | | |
| FICS PROJECT #: | **F0505** | | | | |
| M23F05059985 | Public Works | General Gov't. Capital Outlay | 2,499 | - | - |
| CDBG PROJECT #: | **N/A** | PROJECT TITLE: **Pine Street Sidewalk** | | | |
| FICS PROJECT #: | **F0506** | | | | |
| M23F05069985 | Public Works | General Gov't. Capital Outlay | - | - | 9,470 |
| CDBG PROJECT #: | **N/A** | PROJECT TITLE: **Sylvan Road Sidewalk** | | | |
| FICS PROJECT #: | **F0507** | | | | |
| M23F05079985 | Public Works | General Gov't. Capital Outlay | 16,876 | - | - |
| CDBG PROJECT #: | **N/A** | PROJECT TITLE: **Venetian Dr. Sidewalk** | | | |
| FICS PROJECT #: | **F0508** | | | | |
| M23F05089985 | Public Works | General Gov't. Capital Outlay | - | - | 15,000 |
| CDBG PROJECT #: | **N/A** | PROJECT TITLE: **Violet Ave. Sidewalk** | | | |
| FICS PROJECT #: | **F0509** | | | | |
| M23F05099985 | Public Works | General Gov't. Capital Outlay | - | - | 30,000 |
| CDBG PROJECT #: | **N/A** | PROJECT TITLE: **Woodland Avenue Sidewalk** | | | |
| FICS PROJECT #: | **F0510** | | | | |
| M23F05109985 | Public Works | General Gov't. Capital Outlay | - | - | 53,857 |
| CDBG PROJECT #: | **N/A** | PROJECT TITLE: **Cheshire Bridge Rd. Streetscape** | | | |
| FICS PROJECT #: | **F0511** | | | | |
| M23F05119985 | Public Works | General Gov't. Capital Outlay | - | 66,144 | 33,856 |
| Y63F051192BG | Planning & Community Development | 2001 Quality of Life | - | - | 100,000 |
| | **Project Total** | | **-** | **66,144** | **133,856** |
| CDBG PROJECT #: | **N/A** | PROJECT TITLE: **Cherokee Avenue Pedestrian Improve.** | | | |
| FICS PROJECT #: | **F0512** | | | | |
| M23F05129985 | Public Works | General Gov't. Capital Outlay | - | - | 81,000 |
| CDBG PROJECT #: | **N/A** | PROJECT TITLE: **City of Atl. Schools Sidewalks** | | | |
| FICS PROJECT #: | **F0513** | | | | |
| M23F05139985 | Public Works | General Gov't. Capital Outlay | - | - | 238,000 |

# 2004 BUDGET
# CAPITAL PROJECTS

## TRANSPORTATION

| CENTER | DEPARTMENT | FUND | 2002 EXPENSES | 2003 EXPENSES | 2004 BUDGET |
|---|---|---|---|---|---|
| | | **SIDEWALK (CONTINUED)** | | | |
| CDBG PROJECT #: | **CD-659** | PROJECT TITLE: **Westend Sidewalks** | | | |
| FICS PROJECT #: | **F0515** | | | | |
| M22F0515A56A | Public Works | Community Development | - | - | 10,634 |
| M22F0515A51A | Public Works | General Gov't. Capital Outlay | 54,509 | - | 45,491 |
| M22F0515A51A | Public Works | 1994 Referendum G.O Bond | - | - | 234,000 |
| M22F0515A51A | Public Works | Water & Wastewater Renew & Ext. | 240,712 | - | - |
| | **Project Total** | | **295,221** | **-** | **290,125** |
| CDBG PROJECT #: | **N/A** | PROJECT TITLE: **Boulevard Dr. Streetscape** | | | |
| FICS PROJECT #: | **F0516** | | | | |
| M23F0516KX70 | Public Works | Intergovernmental Grant | - | - | 300,000 |
| CDBG PROJECT #: | **N/A** | PROJECT TITLE: **Cascade-Mays Streetscape** | | | |
| FICS PROJECT #: | **F0517** | | | | |
| M21F0517KX70 | Public Works | Intergovernmental Grant | - | 39,618 | 260,382 |
| CDBG PROJECT #: | **N/A** | PROJECT TITLE: **Cheshire Br. Rd Streetscape** | | | |
| FICS PROJECT #: | **F0518** | | | | |
| M21F0518KX70 | Public Works | Intergovernmental Grant | - | - | 400,000 |
| CDBG PROJECT #: | **N/A** | PROJECT TITLE: **Fairlie-Poplar Streetscape** | | | |
| FICS PROJECT #: | **F0519** | | | | |
| M21F0519KX70 | Public Works | Intergovernmental Grant | 414,429 | 277,712 | 107,860 |
| Y63F051992BG | Planning & Community Development | 2001 Quality of Life | - | - | 150,000 |
| | **Project Total** | | **414,429** | **277,712** | **257,860** |
| CDBG PROJECT #: | **N/A** | PROJECT TITLE: **Lakewood Hgts Town Ctr Streets** | | | |
| FICS PROJECT #: | **F0520** | | | | |
| M21F0520KX70 | Public Works | Intergovernmental Grant | - | - | 300,000 |
| CDBG PROJECT #: | **N/A** | PROJECT TITLE: **Metropolitan Pkwy Streets** | | | |
| FICS PROJECT #: | **F0521** | | | | |
| M21F0521KX70 | Public Works | Intergovernmental Grant | - | - | 500,000 |
| CDBG PROJECT #: | **N/A** | PROJECT TITLE: **Moreland Ave Gateway** | | | |
| FICS PROJECT #: | **F0522** | | | | |
| M21F0522KX70 | Public Works | Intergovernmental Grant | 184,441 | 15,559 | - |
| CDBG PROJECT #: | **N/A** | PROJECT TITLE: **Piedmont Ave Streetscape** | | | |
| FICS PROJECT #: | **F0523** | | | | |
| M21F0523KX70 | Public Works | Intergovernmental Grant | - | 105,847 | 154,153 |
| Y63F052392BG | Planning & Community Development | 2001 Quality of Life | - | - | 400,000 |
| | **Project Total** | | **-** | **105,847** | **554,153** |

# 2004 BUDGET
# CAPITAL PROJECTS

## TRANSPORTATION

| CENTER | DEPARTMENT | FUND | 2002 EXPENSES | 2003 EXPENSES | 2004 BUDGET |
|---|---|---|---|---|---|
| | | **SIDEWALK (CONTINUED)** | | | |
| CDBG PROJECT #: | **N/A** | PROJECT TITLE: **West End Trail** | | | |
| FICS PROJECT #: | **F0524** | | | | |
| M21F0524KX70 | Public Works | Intergovernmental Grant | - | - | 400,000 |
| CDBG PROJECT #: | **N/A** | PROJECT TITLE: **Sidewalk Improvements, Dist 1** | | | |
| FICS PROJECT #: | **F0525** | | | | |
| C21F052592BB | City Council | 2001 Bond Fund | - | - | 58,509 |
| M23F052592BG | Public Works | 2001 Quality of Life | - | 67,682 | 377,624 |
| | **Project Total** | | - | **67,682** | **436,133** |
| CDBG PROJECT #: | **N/A** | PROJECT TITLE: **Sidewalk Improvements, Dist 2** | | | |
| FICS PROJECT #: | **F0526** | | | | |
| C21F052692BB | City Council | 2001 Bond fund | - | - | 58,509 |
| M23F052692BG | Public Works | 2001 Quality of Life | - | 98,408 | 501,592 |
| | **Project Total** | | - | **98,408** | **560,101** |
| CDBG PROJECT #: | **N/A** | PROJECT TITLE: **Sidewalk Improvements, Dist 3** | | | |
| FICS PROJECT #: | **F0527** | | | | |
| C21F052792BB | City Council | 2001 Bond fund | - | - | 58,509 |
| M23F052792BG | Public Works | 2001 Quality of Life | - | 182,631 | 367,369 |
| | **Project Total** | | - | **182,631** | **425,878** |
| CDBG PROJECT #: | **N/A** | PROJECT TITLE: **Sidewalk Improvements, Dist 4** | | | |
| FICS PROJECT #: | **F0528** | | | | |
| C21F052892BB | City Council | 2001 Bond fund | - | - | 58,509 |
| M23F052892BG | Public Works | 2001 Quality of Life | - | 327,696 | 492,304 |
| | **Project Total** | | - | **327,696** | **550,813** |
| CDBG PROJECT #: | **N/A** | PROJECT TITLE: **Sidewalk Improvements, Dist 5** | | | |
| FICS PROJECT #: | **F0529** | | | | |
| C21F052992BB | City Council | 2001 Bond fund | - | - | 58,509 |
| M23F052992BG | Public Works | 2001 Quality of Life | - | 156,095 | 403,905 |
| | **Project Total** | | - | **156,095** | **462,414** |
| CDBG PROJECT #: | **N/A** | PROJECT TITLE: **Sidewalk Improvements, Dist 6** | | | |
| FICS PROJECT #: | **F0530** | | | | |
| C21F053092BB | City Council | 2001 Bond fund | - | - | 58,509 |
| M23F053092BG | Public Works | 2001 Quality of Life | - | 135,956 | 314,044 |
| | **Project Total** | | - | **135,956** | **372,553** |

# 2004 BUDGET
# CAPITAL PROJECTS

## TRANSPORTATION

| CENTER | DEPARTMENT | FUND | 2002 EXPENSES | 2003 EXPENSES | 2004 BUDGET |
|---|---|---|---|---|---|
| | | **SIDEWALK (CONTINUED)** | | | |
| CDBG PROJECT #: | **N/A** | PROJECT TITLE: **Sidewalk Improvements, Dist 7** | | | |
| FICS PROJECT #: | **F0531** | | | | |
| M23F053192BG | Public Works | 2001 Quality of Life | - | 527,541 | 142,459 |
| CDBG PROJECT #: | **N/A** | PROJECT TITLE: **Sidewalk Improvements, Dist 8** | | | |
| FICS PROJECT #: | **F0532** | | | | |
| C21F053292BB | City Council | 2001 Bond fund | - | - | 58,509 |
| M23F053292BG | Public Works | 2001 Quality of Life | - | - | 700,000 |
| | **Project Total** | | - | - | **758,509** |
| CDBG PROJECT #: | **N/A** | PROJECT TITLE: **Sidewalk Improvements, Dist 9** | | | |
| FICS PROJECT #: | **F0533** | | | | |
| C21F053392BB | City Council | 2001 Bond fund | - | - | 58,509 |
| M23F053392BG | Public Works | 2001 Quality of Life | - | 54,387 | 625,613 |
| | **Project Total** | | - | **54,387** | **684,122** |
| CDBG PROJECT #: | **N/A** | PROJECT TITLE: **Sidewalk Improvements, Dist 10** | | | |
| FICS PROJECT #: | **F0534** | | | | |
| C21F053492BB | City Council | 2001 Bond fund | - | - | 58,509 |
| M23F053492BG | Public Works | 2001 Quality of Life | - | 101,476 | 448,524 |
| | **Project Total** | | - | **101,476** | **507,033** |
| CDBG PROJECT #: | **N/A** | PROJECT TITLE: **Sidewalk Improvements, Dist 11** | | | |
| FICS PROJECT #: | **F0535** | | | | |
| C21F053592BB | City Council | 2001 Bond fund | - | - | 58,509 |
| M23F053592BG | Public Works | 2001 Quality of Life | - | 138,609 | 461,391 |
| | **Project Total** | | - | **138,609** | **519,900** |
| CDBG PROJECT #: | **N/A** | PROJECT TITLE: **Sidewalk Improvements, Dist 12** | | | |
| FICS PROJECT #: | **F0536** | | | | |
| C21F053692BB | City Council | 2001 Bond fund | - | - | 58,509 |
| M23F053692BG | Public Works | 2001 Quality of Life | - | 204,874 | 315,126 |
| | **Project Total** | | - | **204,874** | **373,635** |
| CDBG PROJECT #: | **N/A** | PROJECT TITLE: **Carver Homes Sidewalks** | | | |
| FICS PROJECT #: | **F0537** | | | | |
| M23F053792BG | Public Works | 2001 Quality of Life | 1,166,689 | - | - |
| CDBG PROJECT #: | **N/A** | PROJECT TITLE: **Magnolia Parks Sidewalks** | | | |
| FICS PROJECT #: | **F0538** | | | | |
| M23F053892BG | Public Works | 2001 Quality of Life | - | - | 100,000 |

# 2004 BUDGET
# CAPITAL PROJECTS

## TRANSPORTATION

| CENTER | DEPARTMENT | FUND | 2002 EXPENSES | 2003 EXPENSES | 2004 BUDGET |
|---|---|---|---|---|---|
| | | **SIDEWALK (CONTINUED)** | | | |
| CDBG PROJECT #: N/A<br>FICS PROJECT #: F0539 | | PROJECT TITLE: **Villages of East Lake** | | | |
| M23F053992BG | Public Works | 2001 Quality of Life | - | - | 50,000 |
| CDBG PROJECT #: N/A<br>FICS PROJECT #: F0540 | | PROJECT TITLE: **Perry Homes Sidewalks** | | | |
| M23F054092BG | Public Works | 2001 Quality of Life | - | - | 200,000 |
| CDBG PROJECT #: N/A<br>FICS PROJECT #: F0541 | | PROJECT TITLE: **Kimberly Courts Sidewalks** | | | |
| M23F054192BG | Public Works | 2001 Quality of Life | - | - | 130,000 |
| CDBG PROJECT #: N/A<br>FICS PROJECT #: F0542 | | PROJECT TITLE: **Sidewalk for Mgmt & Design City-Wide** | | | |
| M23F054292BG | Public Works | 2001 Quality of Life | - | 83,745 | 625,172 |
| CDBG PROJECT #: N/A<br>FICS PROJECT #: F0543 | | PROJECT TITLE: **Ashby Street Streetscape** | | | |
| M23F054392BG | Public Works | 2001 Quality of Life | - | - | 255,000 |
| CDBG PROJECT #: N/A<br>FICS PROJECT #: F0544 | | PROJECT TITLE: **Hollywood Rd/Perry Blvd Street** | | | |
| Y63F054492BG | Planning & Community Development | 2001 Quality of Life | - | - | 100,000 |
| CDBG PROJECT #: N/A<br>FICS PROJECT #: F0545 | | PROJECT TITLE: **MLK. JR. Drive Streetscape** | | | |
| Y63F054592BG | Planning & Community Development | 2001 Quality of Life | - | - | 50,000 |
| CDBG PROJECT #: N/A<br>FICS PROJECT #: F0546 | | PROJECT TITLE: **Metropolitan Pkwy Streetscape** | | | |
| Y63F054692BG | Planning & Community Development | 2001 Quality of Life | - | - | 300,000 |
| CDBG PROJECT #: N/A<br>FICS PROJECT #: F0547 | | PROJECT TITLE: **Midtown Streetscape** | | | |
| Y63F054792BG | Planning & Community Development | 2001 Quality of Life | - | - | 679,390 |
| CDBG PROJECT #: N/A<br>FICS PROJECT #: F0548 | | PROJECT TITLE: **Moreland Avenue Streetscapes** | | | |
| Y63F054892BG | Planning & Community Development | 2001 Quality of Life | - | - | 125,000 |
| CDBG PROJECT #: N/A<br>FICS PROJECT #: F0549 | | PROJECT TITLE: **North Highland Avenue Streetscapes** | | | |
| Y63F054992BG | Planning & Community Development | 2001 Quality of Life | - | - | 200,000 |

## TRANSPORTATION

| CENTER | DEPARTMENT | FUND | 2002 EXPENSES | 2003 EXPENSES | 2004 BUDGET |
|---|---|---|---|---|---|
| | | **SIDEWALK (CONTINUED)** | | | |
| CDBG PROJECT #: | **N/A** | PROJECT TITLE: **Peachtree Road Streetscapes** | | | |
| FICS PROJECT #: | **F0550** | | | | |
| Y63F055092BG | Planning & Community Development | 2001 Quality of Life | - | - | 930,000 |
| CDBG PROJECT #: | **N/A** | PROJECT TITLE: **Ponce De Leon Avenue Streetscapes** | | | |
| FICS PROJECT #: | **F0551** | | | | |
| Y63F055192BG | Planning & Community Development | 2001 Quality of Life | - | - | 75,000 |
| CDBG PROJECT #: | **N/A** | PROJECT TITLE: **Ralph David Abernathy Streetscapes** | | | |
| FICS PROJECT #: | **F0552** | | | | |
| Y63F055292BG | Planning & Community Development | 2001 Quality of Life | - | - | 100,000 |
| CDBG PROJECT #: | **N/A** | PROJECT TITLE: **Simpson Road Streetscapes** | | | |
| FICS PROJECT #: | **F0553** | | | | |
| Y63F055392BG | Planning & Community Development | 2001 Quality of Life | - | - | 150,000 |
| CDBG PROJECT #: | **N/A** | PROJECT TITLE: **Streetscapes Administration & Pgm Mgmt** | | | |
| FICS PROJECT #: | **F0554** | | | | |
| Y63F055492BG | Planning & Community Development | 2001 Quality of Life | - | 9,608 | 646,893 |
| CDBG PROJECT #: | **N/A** | PROJECT TITLE: **Intersection Improvements, Dist 2** | | | |
| FICS PROJECT #: | **F0555** | | | | |
| M41F055592BG | Public Works | 2001 Quality of Life | - | - | 564,100 |
| CDBG PROJECT #: | **N/A** | PROJECT TITLE: **Intersection Improvements, Dist 6** | | | |
| FICS PROJECT #: | **F0557** | | | | |
| M41F055792BG | Public Works | 2001 Quality of Life | - | - | 696,400 |
| CDBG PROJECT #: | **N/A** | PROJECT TITLE: **Intersection Improvements, Dist 7** | | | |
| FICS PROJECT #: | **F0558** | | | | |
| M41F055892BG | Public Works | 2001 Bond Project | - | - | 136,400 |
| M41F055892BG | Public Works | 2001 Quality of Life | - | - | 539,200 |
| | **Project Total** | | - | - | **675,600** |
| CDBG PROJECT #: | **N/A** | PROJECT TITLE: **Intersection Improvements, Dist 8** | | | |
| FICS PROJECT #: | **F0559** | | | | |
| M41F055992BG | Public Works | 2001 Quality of Life | - | - | 562,300 |
| CDBG PROJECT #: | **N/A** | PROJECT TITLE: **Intersection Improvements Admin** | | | |
| FICS PROJECT #: | **F0560** | | | | |
| M41F056092BG | Public Works | 2001 Quality of Life | - | 121,589 | 7,450 |

# 2004 BUDGET
# CAPITAL PROJECTS

## TRANSPORTATION

| CENTER | DEPARTMENT | FUND | 2002 EXPENSES | 2003 EXPENSES | 2004 BUDGET |
|---|---|---|---|---|---|
| | | **SIDEWALK (CONTINUED)** | | | |
| CDBG PROJECT #: N/A<br>FICS PROJECT #: F0561 | | PROJECT TITLE: **Downtown Streetscapes** | | | |
| Y63F056192BG | Planning & Community Development | 2001 Quality of Life | - | - | 150,000 |
| CDBG PROJECT #: N/A<br>FICS PROJECT #: F0562 | | PROJECT TITLE: **MLK, JR, Dr. Corridor Improvements** | | | |
| M22F05629985 | Public Works | General Gov't. Capital Outlay | - | - | 50,000 |
| CDBG PROJECT #: N/A<br>FICS PROJECT #: F0563 | | PROJECT TITLE: **Ponce De Leon Corridor Improvements** | | | |
| M22F05639985 | Public Works | General Gov't. Capital Outlay | - | - | 15,000 |
| CDBG PROJECT #: N/A<br>FICS PROJECT #: F0564 | | PROJECT TITLE: **Northside Dr. Corridor Improvements** | | | |
| M22F05649985 | Public Works | General Gov't. Capital Outlay | - | - | 33,000 |
| CDBG PROJECT #: N/A<br>FICS PROJECT #: F0565 | | PROJECT TITLE: **Moreland Ave. Corridor Improvements** | | | |
| M22F05659985 | Public Works | General Gov't. Capital Outlay | - | - | 15,000 |
| CDBG PROJECT #: N/A<br>FICS PROJECT #: F0566 | | PROJECT TITLE: **Perry Blvd/Hollywood** | | | |
| M22F05669985 | Public Works | General Gov't. Capital Outlay | - | - | 150,000 |
| CDBG PROJECT #: N/A<br>FICS PROJECT #: F0567 | | PROJECT TITLE: **Olmstead Linear Park Phase II** | | | |
| M22F05679985 | Public Works | General Gov't. Capital Outlay | - | 200,000 | - |
| CDBG PROJECT #: N/A<br>FICS PROJECT #: F0568 | | PROJECT TITLE: **Prior Road Streetscape** | | | |
| M22F05689985 | Public Works | General Gov't. Capital Outlay | - | - | 150,000 |
| CDBG PROJECT #: N/A<br>FICS PROJECT #: F0569 | | PROJECT TITLE: **Spring Street Viaduct** | | | |
| M22F05699985 | Public Works | General Gov't. Capital Outlay | - | - | 143,000 |
| CDBG PROJECT #: N/A<br>FICS PROJECT #: F0570 | | PROJECT TITLE: **McClendon Ave Traffic Calming** | | | |
| M41F057092BG | Public Works | 2001 Quality of Life | - | - | 188,000 |

## TRANSPORTATION

| CENTER | DEPARTMENT | FUND | 2002 EXPENSES | 2003 EXPENSES | 2004 BUDGET |
|---|---|---|---|---|---|
| **PUBLIC PLAZAS AND GREENSPACES** | | | | | |
| CDBG PROJECT #: **N/A** FICS PROJECT #: **F0601** | | PROJECT TITLE: **Cabbagetown Park Greenspace Enh.** | | | |
| Y63F060192BG | Planning & Community Development | 2001 Quality of Life | - | 7,560 | 629,940 |
| CDBG PROJECT #: **N/A** FICS PROJECT #: **F0602** | | PROJECT TITLE: **Chattahoochee Riverway Corridor** | | | |
| Y63F060292BG | Planning & Community Development | 2001 Quality of Life | - | - | 900,000 |
| CDBG PROJECT #: **N/A** FICS PROJECT #: **F0603** | | PROJECT TITLE: **Citywide Greenway Trail Project** | | | |
| Y63F060392BG | Planning & Community Development | 2001 Quality of Life | - | - | 1,950,234 |
| CDBG PROJECT #: **N/A** FICS PROJECT #: **F0604** | | PROJECT TITLE: **Jonesboro McDonough Plaza** | | | |
| Y63F060492BG | Planning & Community Development | 2001 Quality of Life | - | - | 453,000 |
| CDBG PROJECT #: **N/A** FICS PROJECT #: **F0605** | | PROJECT TITLE: **Lionel Hampton Pk Greenspace Enh.** | | | |
| Y63F060592BG | Planning & Community Development | 2001 Quality of Life | - | - | 60,905 |
| CDBG PROJECT #: **N/A** FICS PROJECT #: **F0606** | | PROJECT TITLE: **Southbend Park Greenway** | | | |
| Y63F060692BG | Planning & Community Development | 2001 Quality of Life | - | - | 272,833 |
| CDBG PROJECT #: **N/A** FICS PROJECT #: **F0607** | | PROJECT TITLE: **Southside Park Greenway** | | | |
| Y63F060792BG | Planning & Community Development | 2001 Quality of Life | - | 63,912 | 228,355 |
| CDBG PROJECT #: **N/A** FICS PROJECT #: **F0608** | | PROJECT TITLE: **Southtown TR/South River Greenway** | | | |
| Y63F060892BG | Planning & Community Development | 2001 Quality of Life | - | - | 891,666 |
| CDBG PROJECT #: **N/A** FICS PROJECT #: **F0609** | | PROJECT TITLE: **Wildwood Urban Forest** | | | |
| Y63F060992BG | Planning & Community Development | 2001 Quality of Life | - | - | 425,000 |
| CDBG PROJECT #: **N/A** FICS PROJECT #: **F0610** | | PROJECT TITLE: **Greenspace Enhancement, Adm & Pgm Mgmt** | | | |
| Y63F061092BG | Planning & Community Development | 2001 Quality of Life | 4,000 | 62,625 | 883,759 |
| CDBG PROJECT #: **N/A** FICS PROJECT #: **F0611** | | PROJECT TITLE: **Bolton Rd/Hollywood Rd Plaza** | | | |
| Y63F061192BG | Planning & Community Development | 2001 Quality of Life | - | - | 170,000 |

# 2004 BUDGET
# CAPITAL PROJECTS

## TRANSPORTATION

| CENTER | DEPARTMENT | FUND | 2002 EXPENSES | 2003 EXPENSES | 2004 BUDGET |
|---|---|---|---|---|---|
| **PUBLIC PLAZAS AND GREENSPACES (CONTINUED)** | | | | | |
| CDBG PROJECT #: N/A<br>FICS PROJECT #: F0612 | | PROJECT TITLE: **Buckhead Pedestrian Bridge/Plaza** | | | |
| Y63F061292BG | Planning & Community Development | 2001 Quality of Life | - | - | 300,000 |
| CDBG PROJECT #: N/A<br>FICS PROJECT #: F0613 | | PROJECT TITLE: **Cascade/Mays Village Center** | | | |
| Y63F061392BG | Planning & Community Development | 2001 Quality of Life | - | - | 637,500 |
| CDBG PROJECT #: N/A<br>FICS PROJECT #: F0614 | | PROJECT TITLE: **East Atlanta Village Center** | | | |
| Y63F061492BG | Planning & Community Development | 2001 Quality of Life | - | 15,936 | 934,064 |
| CDBG PROJECT #: N/A<br>FICS PROJECT #: F0615 | | PROJECT TITLE: **Greenbriar (Future Marta) Area** | | | |
| Y63F061592BG | Planning & Community Development | 2001 Quality of Life | - | 1,500 | 423,500 |
| CDBG PROJECT #: N/A<br>FICS PROJECT #: F0616 | | PROJECT TITLE: **Jonesboro/McDonough Pl Streets** | | | |
| Y63F061692BG | Planning & Community Development | 2001 Quality of Life | - | - | 395,000 |
| CDBG PROJECT #: N/A<br>FICS PROJECT #: F0617 | | PROJECT TITLE: **Jonesboro School Dr Plaza/Sch** | | | |
| Y63F061792BG | Planning & Community Development | 2001 Quality of Life | - | - | 50,000 |
| CDBG PROJECT #: N/A<br>FICS PROJECT #: F0618 | | PROJECT TITLE: **Lakewood Heights Town Center** | | | |
| Y63F061892BG | Planning & Community Development | 2001 Quality of Life | - | - | 83,398 |
| CDBG PROJECT #: N/A<br>FICS PROJECT #: F0619 | | PROJECT TITLE: **Adamsville Park Expansion** | | | |
| Y63F061992BG | Planning & Community Development | 2001 Quality of Life | 730,445 | 208,650 | - |
| CDBG PROJECT #: N/A<br>FICS PROJECT #: F0620 | | PROJECT TITLE: **Carver Homes Greenway** | | | |
| M23F062092BG | Public Works | 2001 Quality of Life | 568,204 | - | - |
| CDBG PROJECT #: N/A<br>FICS PROJECT #: F0621 | | PROJECT TITLE: **Lindbergh Center** | | | |
| Y63F062192BG | Planning & Community Development | 2001 Quality of Life | - | - | 600,000 |
| CDBG PROJECT #: N/A<br>FICS PROJECT #: F0622 | | PROJECT TITLE: **West End Marta Area** | | | |
| Y63F062292BG | Planning & Community Development | 2001 Quality of Life | - | 1,500 | 423,500 |

# TRANSPORTATION

| CENTER | DEPARTMENT | FUND | 2002 EXPENSES | 2003 EXPENSES | 2004 BUDGET |
|---|---|---|---|---|---|
| **PUBLIC PLAZAS AND GREENSPACES (CONTINUED)** | | | | | |
| CDBG PROJECT #: N/A<br>FICS PROJECT #: F0623 | | PROJECT TITLE: **Livable Communities Admin & Pgm Mgmt** | | | |
| Y63F062392BG | Planning & Community Development | 2001 Quality of Life | 4,000 | 2,392 | 537,858 |
| **PUBLIC STREETS, BRIDGES & VIADUCTS** | | | | | |
| CDBG PROJECT #: N/A<br>FICS PROJECT #: F0701 | | PROJECT TITLE: **Bicycle Signage Fifteen Yr Proj** | | | |
| M41F070192BG | Public Works | 2001 Quality of Life | - | - | 382,928 |
| CDBG PROJECT #: N/A<br>FICS PROJECT #: F0702 | | PROJECT TITLE: **Bicycle Signage Five Yr Proj** | | | |
| M41F070292BG | Public Works | 2001 Quality of Life | - | - | 310,800 |
| CDBG PROJECT #: N/A<br>FICS PROJECT #: F0703 | | PROJECT TITLE: **Bicycle RTE Restriping/Modific** | | | |
| M41F070392BG | Public Works | 2001 Quality of Life | - | - | 1,115,200 |
| CDBG PROJECT #: N/A<br>FICS PROJECT #: F0704 | | PROJECT TITLE: **Bicycle Signage & Marking Project** | | | |
| M41F070492BG | Public Works | 2001 Quality of Life | 4,000 | 142,951 | 5,627 |
| CDBG PROJECT #: N/A<br>FICS PROJECT #: F0705 | | PROJECT TITLE: **Bankhead Avenue Bridge Removal** | | | |
| M23F070592BG | Public Works | 2001 Quality of Life | - | - | 750,000 |
| CDBG PROJECT #: N/A<br>FICS PROJECT #: F0706 | | PROJECT TITLE: **Brown's Mill Rd Bridge Row Acquisition** | | | |
| M23F070692BG | Public Works | 2001 Quality of Life | - | - | 475,000 |
| CDBG PROJECT #: N/A<br>FICS PROJECT #: F0707 | | PROJECT TITLE: **Courtland Street Bridge Row Acquisition** | | | |
| M23F070792BG | Public Works | 2001 Quality of Life | - | - | 100,000 |
| CDBG PROJECT #: N/A<br>FICS PROJECT #: F0708 | | PROJECT TITLE: **Fairburn Road Bridge Row Acquisition** | | | |
| M23F070892BG | Public Works | 2001 Quality of Life | - | - | 100,000 |
| CDBG PROJECT #: N/A<br>FICS PROJECT #: F0709 | | PROJECT TITLE: **Intern'l Blvd Bridge Row Acquisition** | | | |
| M23F070992BG | Public Works | 2001 Quality of Life | - | - | 50,000 |

# 2004 BUDGET
# CAPITAL PROJECTS

## TRANSPORTATION

| CENTER | DEPARTMENT | FUND | 2002 EXPENSES | 2003 EXPENSES | 2004 BUDGET |
|---|---|---|---|---|---|
| **PUBLIC STREETS, BRIDGES & VIADUCTS (CONTINUED)** | | | | | |
| CDBG PROJECT #: **N/A** FICS PROJECT #: **F0710** | | PROJECT TITLE: **Lenox Rd Bridge Replacement** | | | |
| M23F071092BG | Public Works | 2001 Quality of Life | - | - | 600,000 |
| CDBG PROJECT #: **N/A** FICS PROJECT #: **F0711** | | PROJECT TITLE: **MLK. Jr. Dr. Bridge Stiffening** | | | |
| M23F071192BG | Public Works | 2001 Quality of Life | - | - | 600,000 |
| CDBG PROJECT #: **N/A** FICS PROJECT #: **F0712** | | PROJECT TITLE: **Peachtree St. Bridge Row Acquisition** | | | |
| M23F071292BG | Public Works | 2001 Quality of Life | - | - | 50,000 |
| CDBG PROJECT #: **N/A** FICS PROJECT #: **F0713** | | PROJECT TITLE: **Powers Ferry Rd Bridge Replacement** | | | |
| M23F071392BG | Public Works | 2001 Quality of Life | - | - | 500,000 |
| CDBG PROJECT #: **N/A** FICS PROJECT #: **F0714** | | PROJECT TITLE: **Prior Street Bridge Replacement** | | | |
| M23F071492BG | Public Works | 2001 Quality of Life | - | - | 600,000 |
| CDBG PROJECT #: **N/A** FICS PROJECT #: **F0715** | | PROJECT TITLE: **SR/280/James Jackson Pkwy Row** | | | |
| M23F071592BG | Public Works | 2001 Quality of Life | - | - | 200,000 |
| CDBG PROJECT #: **N/A** FICS PROJECT #: **F0716** | | PROJECT TITLE: **Techwood Dr Bridge Row Acquisition** | | | |
| M23F071692BG | Public Works | 2001 Quality of Life | - | - | 100,000 |
| CDBG PROJECT #: **N/A** FICS PROJECT #: **F0717** | | PROJECT TITLE: **Bridge Replacement Administration** | | | |
| M23F071792BG | Public Works | 2001 Quality of Life | - | - | 260,000 |
| CDBG PROJECT #: **N/A** FICS PROJECT #: **F0718** | | PROJECT TITLE: **Jones/Simpson/Alexander Corridor** | | | |
| Y63F071892BG | Planning & Community Development | 2001 Quality of Life | - | - | 1,000,000 |
| CDBG PROJECT #: **N/A** FICS PROJECT #: **F0719** | | PROJECT TITLE: **Northside Drive Travelway** | | | |
| Y63F071992BG | Planning & Community Development | 2001 Quality of Life | - | - | 1,000,000 |
| CDBG PROJECT #: **N/A** FICS PROJECT #: **F0720** | | PROJECT TITLE: **University Avenue Corridor** | | | |
| Y63F072092BG | Planning & Community Development | 2001 Quality of Life | - | - | 1,000,000 |

## TRANSPORTATION

| CENTER | DEPARTMENT | FUND | 2002 EXPENSES | 2003 EXPENSES | 2004 BUDGET |
|---|---|---|---|---|---|
| **PUBLIC STREETS, BRIDGES & VIADUCTS (CONTINUED)** | | | | | |
| CDBG PROJECT #: **N/A** FICS PROJECT #: **F0721** | | PROJECT TITLE: **Street Resurfacing & Reconstruction, Dist 1** | | | |
| M23F072192BG | Public Works | 2001 Quality of Life | - | 49,018 | 291,186 |
| CDBG PROJECT #: **N/A** FICS PROJECT #: **F0722** | | PROJECT TITLE: **Street Resurfacing & Reconstruction, Dist 2** | | | |
| M23F072292BG | Public Works | 2001 Quality of Life | - | 23,158 | 439,282 |
| CDBG PROJECT #: **N/A** FICS PROJECT #: **F0723** | | PROJECT TITLE: **Street Resurfacing & Reconstruction, Dist 3** | | | |
| M23F072392BG | Public Works | 2001 Quality of Life | - | 3,447 | 788,893 |
| CDBG PROJECT #: **N/A** FICS PROJECT #: **F0724** | | PROJECT TITLE: **Street Resurfacing & Reconstruction, Dist 4** | | | |
| M23F072492BG | Public Works | 2001 Quality of Life | - | - | 556,840 |
| CDBG PROJECT #: **N/A** FICS PROJECT #: **F0725** | | PROJECT TITLE: **Street Resurfacing & Reconstruction, Dist 5** | | | |
| M23F072592BG | Public Works | 2001 Quality of Life | - | 2,430 | 435,610 |
| CDBG PROJECT #: **N/A** FICS PROJECT #: **F0726** | | PROJECT TITLE: **Street Resurfacing & Reconstruction, Dist 6** | | | |
| M23F072692BG | Public Works | 2001 Quality of Life | - | 1,935 | 374,205 |
| CDBG PROJECT #: **N/A** FICS PROJECT #: **F0727** | | PROJECT TITLE: **Street Resurfacing & Reconstruction, Dist 7** | | | |
| M23F072792BG | Public Works | 2001 Quality of Life | - | - | 168,340 |
| CDBG PROJECT #: **N/A** FICS PROJECT #: **F0728** | | PROJECT TITLE: **Street Resurfacing & Reconstruction, Dist 8** | | | |
| M23F072892BG | Public Works | 2001 Quality of Life | - | 11,734 | 662,806 |
| CDBG PROJECT #: **N/A** FICS PROJECT #: **F0729** | | PROJECT TITLE: **Street Resurfacing & Reconstruction, Dist 9** | | | |
| M23F072992BG | Public Works | 2001 Quality of Life | - | 4,473 | 744,067 |
| CDBG PROJECT #: **N/A** FICS PROJECT #: **F0730** | | PROJECT TITLE: **Street Resurfacing & Reconstruction, Dist 10** | | | |
| M23F073092BG | Public Works | 2001 Quality of Life | - | 76,463 | 931,797 |
| CDBG PROJECT #: **N/A** FICS PROJECT #: **F0731** | | PROJECT TITLE: **Street Resurfacing & Reconstruction, Dist 11** | | | |
| M23F073192BG | Public Works | 2001 Quality of Life | - | 168,794 | 578,346 |

## TRANSPORTATION

### PUBLIC STREETS, BRIDGES & VIADUCTS (CONTINUED)

| CENTER | DEPARTMENT | FUND | 2002 EXPENSES | 2003 EXPENSES | 2004 BUDGET |
|---|---|---|---|---|---|
| CDBG PROJECT #: N/A<br>FICS PROJECT #: F0732 | | PROJECT TITLE: **Street Resurfacing & Reconstruction, Dist 12** | | | |
| M23F073292BG | Public Works | 2001 Quality of Life | - | 59,240 | 646,700 |
| CDBG PROJECT #: N/A<br>FICS PROJECT #: F0733 | | PROJECT TITLE: **Carver Homes Street Reconstruction** | | | |
| M23F073392BG | Public Works | 2001 Quality of Life | 1,262,972 | - | - |
| CDBG PROJECT #: N/A<br>FICS PROJECT #: F0734 | | PROJECT TITLE: **Harris Homes Street Reconstruction** | | | |
| M23F073492BG | Public Works | 2001 Quality of Life | - | 2,254,700 | 360,000 |
| CDBG PROJECT #: N/A<br>FICS PROJECT #: F0735 | | PROJECT TITLE: **Capitol Homes Street Reconstruction** | | | |
| M23F073592BG | Public Works | 2001 Quality of Life | - | - | 250,000 |
| CDBG PROJECT #: N/A<br>FICS PROJECT #: F0736 | | PROJECT TITLE: **Unpaved Street Pavings, Dist 1** | | | |
| M23F073692BG | Public Works | 2001 Quality of Life | - | - | 372,250 |
| CDBG PROJECT #: N/A<br>FICS PROJECT #: F0737 | | PROJECT TITLE: **Unpaved Street Pavings, Dist 3** | | | |
| M23F073792BG | Public Works | 2001 Quality of Life | - | - | 87,750 |
| CDBG PROJECT #: N/A<br>FICS PROJECT #: F0738 | | PROJECT TITLE: **Unpaved Street Pavings, Dist 4** | | | |
| M23F073892BG | Public Works | 2001 Quality of Life | - | - | 321,750 |
| CDBG PROJECT #: N/A<br>FICS PROJECT #: F0739 | | PROJECT TITLE: **Unpaved Street Pavings, Dist 5** | | | |
| M23F073992BG | Public Works | 2001 Quality of Life | - | 1,526 | 144,724 |
| CDBG PROJECT #: N/A<br>FICS PROJECT #: F0740 | | PROJECT TITLE: **Unpaved Street Pavings, Dist 6** | | | |
| M23F074092BG | Public Works | 2001 Quality of Life | - | - | 45,000 |
| CDBG PROJECT #: N/A<br>FICS PROJECT #: F0741 | | PROJECT TITLE: **Unpaved Street Pavings, Dist 7** | | | |
| M23F074192BG | Public Works | 2001 Quality of Life | - | - | 274,950 |
| CDBG PROJECT #: N/A<br>FICS PROJECT #: F0742 | | PROJECT TITLE: **Unpaved Street Pavings, Dist 8** | | | |
| M23F074292BG | Public Works | 2001 Quality of Life | - | - | 263,250 |

# 2004 BUDGET
# CAPITAL PROJECTS

## TRANSPORTATION

| CENTER | DEPARTMENT | FUND | 2002 EXPENSES | 2003 EXPENSES | 2004 BUDGET |
|---|---|---|---|---|---|
| **PUBLIC STREETS, BRIDGES & VIADUCTS (CONTINUED)** | | | | | |
| CDBG PROJECT #: **N/A** FICS PROJECT #: **F0743** | | PROJECT TITLE: **Unpaved Street Pavings, Dist 9** | | | |
| M23F074392BG | Public Works | 2001 Quality of Life | - | - | 365,625 |
| CDBG PROJECT #: **N/A** FICS PROJECT #: **F0744** | | PROJECT TITLE: **Unpaved Street Pavings, Dist 11** | | | |
| M23F074492BG | Public Works | 2001 Quality of Life | - | - | 1,111,500 |
| CDBG PROJECT #: **N/A** FICS PROJECT #: **F0745** | | PROJECT TITLE: **Unpaved Street Pavings, Dist 12** | | | |
| M23F074592BG | Public Works | 2001 Quality of Life | - | - | 789,750 |
| CDBG PROJECT #: **N/A** FICS PROJECT #: **F0746** | | PROJECT TITLE: **Corridor Administration & Pgm** | | | |
| M23F074692BG | Public Works | 2001 Quality of Life | 4,000 | - | 366,000 |
| CDBG PROJECT #: **N/A** FICS PROJECT #: **F0747** | | PROJECT TITLE: **Street Resurfacing, Pgm Mgmt & Insp.** | | | |
| M23F074792BG | Public Works | 2001 Quality of Life | - | 19,907 | 682,947 |
| CDBG PROJECT #: **N/A** FICS PROJECT #: **F0748** | | PROJECT TITLE: **Unpaved Street Paving, Admin & Pgm Mgmt** | | | |
| M23F074892BG | Public Works | 2001 Quality of Life | - | - | 460,050 |
| CDBG PROJECT #: **N/A** FICS PROJECT #: **F0749** | | PROJECT TITLE: **Techwood Dr. /Peters Street Bridge** | | | |
| Y63F0749KWS0 | Planning & Community Development | 2001 Quality of Life | 13,000 | - | - |
| CDBG PROJECT #: **N/A** FICS PROJECT #: **F0751** | | PROJECT TITLE: **Tenth Street/Piedmont Avenue** | | | |
| M11F0751ABA0 | Public Works | Intergovernment Grant | - | 511,960 | 928,035 |
| CDBG PROJECT #: **N/A** FICS PROJECT #: **F0801** | | PROJECT TITLE: **Summerhill Water Main Ext.** | | | |
| Q65F0801A7G0 | Watersged Management | Sec. 108 Loan Trust | - | - | 36,617 |
| CDBG PROJECT #: **N/A** FICS PROJECT #: **F0901** | | PROJECT TITLE: **City of Atlanta Sidewalk** | | | |
| M22F0901KXU0 | Public Works | Intergovernment Grant | - | - | 952,000 |
| **TOTAL - TRANSPORTATION** | | | **15,508,096** | **10,835,981** | **77,006,788** |

# 2004 BUDGET
# CAPITAL PROJECTS

## TRAFFIC CONTROL

| CENTER | DEPARTMENT | FUND | 2002 EXPENSES | 2003 EXPENSES | 2004 BUDGET |
|---|---|---|---|---|---|
| | | **TRAFFIC SIGNALIZATION** | | | |
| CDBG PROJECT #: | **N/A** | PROJECT TITLE: **Traffic Signal Modernization** | | | |
| FICS PROJECT #: | **G0101** | | | | |
| M41G01019999 | Public Works | General Gov't. Capital Outlay | 340 | - | 83 |
| M41G010192AE | Public Works | 1993 Bond Project | - | - | 121 |
| M41G010192AE | Public Works | 1994 Bond Project | 340 | - | 131 |
| M41G010192AE | Public Works | 1995 Bond Project | 15,855 | - | 52,550 |
| | **Project Total** | | **16,535** | **-** | **52,885** |
| CDBG PROJECT #: | **N/A** | PROJECT TITLE: **Computer Traffic Control Expansion** | | | |
| FICS PROJECT #: | **G0102** | | | | |
| M41G010292AE | Public Works | Annual Bond | - | - | 3,065 |
| CDBG PROJECT #: | **N/A** | PROJECT TITLE: **Traffic Signal Installation** | | | |
| FICS PROJECT #: | **G0103** | | | | |
| M41G010392AE | Public Works | 1991 Bond Project | - | - | 131 |
| M41G010392AE | Public Works | 1994 Bond Project | 1,251 | - | 84,605 |
| M43G0103QNA0 | Public Works | Trust | - | - | 5,075 |
| | **Project Total** | | **1,251** | **-** | **89,811** |
| CDBG PROJECT #: | **N/A** | PROJECT TITLE: **Howell Mill/Northside Pkwy Signalization** | | | |
| FICS PROJECT #: | **G0115** | | | | |
| M41G0115QNA0 | Public Works | Trust | - | - | 7,148 |
| CDBG PROJECT #: | **N/A** | PROJECT TITLE: **Northside Drive Signalization** | | | |
| FICS PROJECT #: | **G0116** | | | | |
| M41G0116KXF0 | Public Works | Intergovernmental Grant | - | - | 20,216 |
| CDBG PROJECT #: | **N/A** | PROJECT TITLE: **I-20 Corridor Signalization** | | | |
| FICS PROJECT #: | **G0118** | | | | |
| M41G0118KXN0 | Public Works | Intergovernmental Grant | - | - | 6,273 |
| CDBG PROJECT #: | **N/A** | PROJECT TITLE: **Signals For Freedom Parkway** | | | |
| FICS PROJECT #: | **G0119** | | | | |
| M41G0119KXP0 | Public Works | Intergovernmental Grant | - | - | 95,910 |
| CDBG PROJECT #: | **N/A** | PROJECT TITLE: **Brotherton/Spring Signalization** | | | |
| FICS PROJECT #: | **G0120** | | | | |
| M41G0120RNA0 | Public Works | Trust | - | - | 1,720 |
| CDBG PROJECT #: | **N/A** | PROJECT TITLE: **Int'l Crosswalk Installations, Dist 1** | | | |
| FICS PROJECT #: | **G0123** | | | | |
| M41G012392BG | Public Works | 2001 Quality of Life | - | - | 110,000 |

## TRAFFIC CONTROL

### TRAFFIC SIGNALIZATION (CONTINUED)

| CENTER | DEPARTMENT | FUND | 2002 EXPENSES | 2003 EXPENSES | 2004 BUDGET |
|---|---|---|---|---|---|
| CDBG PROJECT #: N/A<br>FICS PROJECT #: G0124 | | PROJECT TITLE: **Int'l Crosswalk Installations, Dist 2** | | | |
| M41G012492BG | Public Works | 2001 Quality of Life | - | 31,856 | 78,144 |
| CDBG PROJECT #: N/A<br>FICS PROJECT #: G0125 | | PROJECT TITLE: **Int'l Crosswalk Installations, Dist 3** | | | |
| M41G012592BG | Public Works | 2001 Quality of Life | - | - | 110,000 |
| CDBG PROJECT #: N/A<br>FICS PROJECT #: G0126 | | PROJECT TITLE: **Int'l Crosswalk Installations, Dist 4** | | | |
| M41G012692BG | Public Works | 2001 Quality of Life | - | - | 110,000 |
| CDBG PROJECT #: N/A<br>FICS PROJECT #: G0127 | | PROJECT TITLE: **Int'l Crosswalk Installations, Dist 5** | | | |
| M41G012792BG | Public Works | 2001 Quality of Life | - | - | 110,000 |
| CDBG PROJECT #: N/A<br>FICS PROJECT #: G0128 | | PROJECT TITLE: **Int'l Crosswalk Installations, Dist 6** | | | |
| M41G012892BG | Public Works | 2001 Quality of Life | - | - | 110,000 |
| CDBG PROJECT #: N/A<br>FICS PROJECT #: G0129 | | PROJECT TITLE: **Int'l Crosswalk Installations, Dist 7** | | | |
| M41G012992BG | Public Works | 2001 Quality of Life | - | - | 110,000 |
| CDBG PROJECT #: N/A<br>FICS PROJECT #: G0130 | | PROJECT TITLE: **Int'l Crosswalk Installations, Dist 8** | | | |
| M41G013092BG | Public Works | 2001 Quality of Life | - | - | 110,000 |
| CDBG PROJECT #: N/A<br>FICS PROJECT #: G0131 | | PROJECT TITLE: **Int'l Crosswalk Installations, Dist 9** | | | |
| M41G013192BG | Public Works | 2001 Quality of Life | - | - | 110,000 |
| CDBG PROJECT #: N/A<br>FICS PROJECT #: G0132 | | PROJECT TITLE: **Int'l Crosswalk Installations, Dist 10** | | | |
| M41G013292BG | Public Works | 2001 Quality of Life | - | - | 110,000 |
| CDBG PROJECT #: N/A<br>FICS PROJECT #: G0133 | | PROJECT TITLE: **Int'l Crosswalk Installations, Dist 11** | | | |
| M41G013392BG | Public Works | 2001 Quality of Life | - | - | 110,000 |
| CDBG PROJECT #: N/A<br>FICS PROJECT #: G0134 | | PROJECT TITLE: **Int'l Crosswalk Installations, Dist 12** | | | |
| M41G013492BG | Public Works | 2001 Quality of Life | - | - | 110,000 |

# 2004 BUDGET
# CAPITAL PROJECTS

## TRAFFIC CONTROL

| CENTER | DEPARTMENT | FUND | 2002 EXPENSES | 2003 EXPENSES | 2004 BUDGET |
|---|---|---|---|---|---|
| **TRAFFIC SIGNALIZATION (CONTINUED)** | | | | | |
| CDBG PROJECT #: N/A<br>FICS PROJECT #: G0135 | | PROJECT TITLE: **Parking Meter Install & UPG, BU** | | | |
| M41G013592BG | Public Works | 2001 Quality of Life | - | - | 54,716 |
| CDBG PROJECT #: N/A<br>FICS PROJECT #: G0136 | | PROJECT TITLE: **Parking Meter Install & UPG, CE** | | | |
| M41G013692BG | Public Works | 2001 Quality of Life | - | - | 166,475 |
| CDBG PROJECT #: N/A<br>FICS PROJECT #: G0137 | | PROJECT TITLE: **Parking Meter Install & UPG, GA** | | | |
| M41G013792BG | Public Works | 2001 Quality of Life | - | - | 16,587 |
| CDBG PROJECT #: N/A<br>FICS PROJECT #: G0138 | | PROJECT TITLE: **Parking Meter Install & UPG, GA** | | | |
| M41G013892BG | Public Works | 2001 Quality of Life | - | - | 66,853 |
| CDBG PROJECT #: N/A<br>FICS PROJECT #: G0139 | | PROJECT TITLE: **Parking Meter Install & UPG, LI** | | | |
| M41G013992BG | Public Works | 2001 Quality of Life | - | - | 13,654 |
| CDBG PROJECT #: N/A<br>FICS PROJECT #: G0140 | | PROJECT TITLE: **Parking Meter Install & UPG, MI** | | | |
| M41G014092BG | Public Works | 2001 Quality of Life | - | - | 106,399 |
| CDBG PROJECT #: N/A<br>FICS PROJECT #: G0141 | | PROJECT TITLE: **Parking Meter Install & UPG, VI** | | | |
| M41G014192BG | Public Works | 2001 Quality of Life | - | - | 25,891 |
| CDBG PROJECT #: N/A<br>FICS PROJECT #: G0142 | | PROJECT TITLE: **Parking Meter Maintenance/Part** | | | |
| M41G014292BG | Public Works | 2001 Quality of Life | - | - | 28,200 |
| CDBG PROJECT #: N/A<br>FICS PROJECT #: G0143 | | PROJECT TITLE: **School Signage Replace, Element** | | | |
| M41G014392BG | Public Works | 2001 Quality of Life | - | - | 46,260 |
| CDBG PROJECT #: N/A<br>FICS PROJECT #: G0144 | | PROJECT TITLE: **School Signage Replace, High School** | | | |
| M41G014492BG | Public Works | 2001 Quality of Life | - | - | 7,380 |
| CDBG PROJECT #: N/A<br>FICS PROJECT #: G0145 | | PROJECT TITLE: **School Signage Replace, Middle** | | | |
| M41G014592BG | Public Works | 2001 Quality of Life | - | - | 11,400 |

## TRAFFIC CONTROL

### TRAFFIC SIGNALIZATION (CONTINUED)

| CENTER | DEPARTMENT | FUND | 2002 EXPENSES | 2003 EXPENSES | 2004 BUDGET |
|---|---|---|---|---|---|
| CDBG PROJECT #: N/A<br>FICS PROJECT #: G0146 | | PROJECT TITLE: **Speed Hump Installations, Dist 1** | | | |
| M41G014692BG | Public Works | 2001 Quality of Life | - | - | 71,875 |
| CDBG PROJECT #: N/A<br>FICS PROJECT #: G0147 | | PROJECT TITLE: **Speed Hump Installations, Dist 2** | | | |
| M41G014792BG | Public Works | 2001 Quality of Life | - | - | 89,125 |
| CDBG PROJECT #: N/A<br>FICS PROJECT #: G0148 | | PROJECT TITLE: **Speed Hump Installations, Dist 3** | | | |
| M41G014892BG | Public Works | 2001 Quality of Life | - | - | 106,375 |
| CDBG PROJECT #: N/A<br>FICS PROJECT #: G0149 | | PROJECT TITLE: **Speed Hump Installations, Dist 4** | | | |
| M41G014992BG | Public Works | 2001 Quality of Life | - | - | 106,375 |
| CDBG PROJECT #: N/A<br>FICS PROJECT #: G0150 | | PROJECT TITLE: **Speed Hump Installations, Dist 5** | | | |
| M41G015092BG | Public Works | 2001 Quality of Life | - | - | 106,375 |
| CDBG PROJECT #: N/A<br>FICS PROJECT #: G0151 | | PROJECT TITLE: **Speed Hump Installations, Dist 6** | | | |
| M41G015192BG | Public Works | 2001 Quality of Life | - | - | 106,375 |
| CDBG PROJECT #: N/A<br>FICS PROJECT #: G0152 | | PROJECT TITLE: **Speed Hump Installations, Dist 7** | | | |
| M41G015292BG | Public Works | 2001 Quality of Life | - | - | 261,625 |
| CDBG PROJECT #: N/A<br>FICS PROJECT #: G0153 | | PROJECT TITLE: **Speed Hump Installations, Dist 8** | | | |
| M41G015392BG | Public Works | 2001 Quality of Life | - | - | 60,325 |
| CDBG PROJECT #: N/A<br>FICS PROJECT #: G0154 | | PROJECT TITLE: **Speed Hump Installations, Dist 9** | | | |
| M41G015492BG | Public Works | 2001 Quality of Life | - | - | 89,125 |
| CDBG PROJECT #: N/A<br>FICS PROJECT #: G0155 | | PROJECT TITLE: **Speed Hump Installations, Dist 10** | | | |
| M41G015592BG | Public Works | 2001 Quality of Life | - | - | 106,375 |
| CDBG PROJECT #: N/A<br>FICS PROJECT #: G0156 | | PROJECT TITLE: **Speed Hump Installations, Dist 11** | | | |
| M41G015692BG | Public Works | 2001 Quality of Life | - | - | 89,125 |

# 2004 BUDGET
# CAPITAL PROJECTS

## TRAFFIC CONTROL

| CENTER | DEPARTMENT | FUND | 2002 EXPENSES | 2003 EXPENSES | 2004 BUDGET |
|---|---|---|---|---|---|
| **TRAFFIC SIGNALIZATION (CONTINUED)** | | | | | |
| CDBG PROJECT #: N/A<br>FICS PROJECT #: G0157 | | PROJECT TITLE: **Speed Hump Installations, Dist 12** | | | |
| M41G015792BG | Public Works | 2001 Quality of Life | - | - | 71,875 |
| CDBG PROJECT #: N/A<br>FICS PROJECT #: G0158 | | PROJECT TITLE: **Traffic Calming Measures, Dist 1** | | | |
| M41G015892BG | Public Works | 2001 Quality of Life | - | - | 18,230 |
| CDBG PROJECT #: N/A<br>FICS PROJECT #: G0159 | | PROJECT TITLE: **Traffic Calming Measures, Dist 2** | | | |
| M41G015992BG | Public Works | 2001 Quality of Life | - | - | 18,230 |
| CDBG PROJECT #: N/A<br>FICS PROJECT #: G0160 | | PROJECT TITLE: **Traffic Calming Measures, Dist 3** | | | |
| M41G016092BG | Public Works | 2001 Quality of Life | - | - | 18,230 |
| CDBG PROJECT #: N/A<br>FICS PROJECT #: G0161 | | PROJECT TITLE: **Traffic Calming Measures, Dist 4** | | | |
| M41G016192BG | Public Works | 2001 Quality of Life | - | - | 18,230 |
| CDBG PROJECT #: N/A<br>FICS PROJECT #: G0162 | | PROJECT TITLE: **Traffic Calming Measures, Dist 5** | | | |
| M41G016292BG | Public Works | 2001 Quality of Life | - | - | 18,230 |
| CDBG PROJECT #: N/A<br>FICS PROJECT #: G0163 | | PROJECT TITLE: **Traffic Calming Measures, Dist 6** | | | |
| M41G016392BG | Public Works | 2001 Quality of Life | - | - | 18,230 |
| CDBG PROJECT #: N/A<br>FICS PROJECT #: G0164 | | PROJECT TITLE: **Traffic Calming Measures, Dist 7** | | | |
| M41G016492BG | Public Works | 2001 Quality of Life | - | - | 18,230 |
| CDBG PROJECT #: N/A<br>FICS PROJECT #: G0165 | | PROJECT TITLE: **Traffic Calming Measures, Dist 8** | | | |
| M41G016592BG | Public Works | 2001 Quality of Life | - | - | 150,530 |
| CDBG PROJECT #: N/A<br>FICS PROJECT #: G0166 | | PROJECT TITLE: **Traffic Calming Measures, Dist 9** | | | |
| M41G016692BG | Public Works | 2001 Quality of Life | - | - | 18,230 |
| CDBG PROJECT #: N/A<br>FICS PROJECT #: G0167 | | PROJECT TITLE: **Traffic Calming Measures, Dist 10** | | | |
| M41G016792BG | Public Works | 2001 Quality of Life | - | - | 18,230 |

# TRAFFIC CONTROL

## TRAFFIC SIGNALIZATION (CONTINUED)

| CENTER | DEPARTMENT | FUND | 2002 EXPENSES | 2003 EXPENSES | 2004 BUDGET |
|---|---|---|---|---|---|
| CDBG PROJECT #: N/A<br>FICS PROJECT #: G0168 | | PROJECT TITLE: **Traffic Calming Measures, Dist 11** | | | |
| M41G016892BG | Public Works | 2001 Quality of Life | - | - | 18,230 |
| CDBG PROJECT #: N/A<br>FICS PROJECT #: G0169 | | PROJECT TITLE: **Traffic Calming Measures, Dist 12** | | | |
| M41G016992BG | Public Works | 2001 Quality of Life | - | - | 18,230 |
| CDBG PROJECT #: N/A<br>FICS PROJECT #: G0170 | | PROJECT TITLE: **Traffic Signals & Comm., Bankhead** | | | |
| M41G017092BG | Public Works | 2001 Quality of Life | - | - | 553,800 |
| CDBG PROJECT #: N/A<br>FICS PROJECT #: G0171 | | PROJECT TITLE: **Traffic Signals & Comm., Campbellton** | | | |
| M41G017192BG | Public Works | 2001 Quality of Life | - | - | 323,050 |
| CDBG PROJECT #: N/A<br>FICS PROJECT #: G0172 | | PROJECT TITLE: **Traffic Signals & Comm., Cleveland** | | | |
| M41G017292BG | Public Works | 2001 Quality of Life | - | - | 323,050 |
| CDBG PROJECT #: N/A<br>FICS PROJECT #: G0173 | | PROJECT TITLE: **Traffic Signals & Comm., Moreland** | | | |
| M41G017392BG | Public Works | 2001 Quality of Life | - | - | 461,500 |
| CDBG PROJECT #: N/A<br>FICS PROJECT #: G0174 | | PROJECT TITLE: **Traffic Signals & Comm., Citywide** | | | |
| M41G017492BG | Public Works | 2001 Quality of Life | - | 127,423 | 3,065,800 |
| CDBG PROJECT #: N/A<br>FICS PROJECT #: G0175 | | PROJECT TITLE: **Carver Homes Street Lighting** | | | |
| M41G017592BG | Public Works | 2001 Quality of Life | 52,135 | - | - |
| CDBG PROJECT #: N/A<br>FICS PROJECT #: G0176 | | PROJECT TITLE: **Parking Meter Install, Proj Admin** | | | |
| M41G017692BG | Public Works | 2001 Quality of Life | - | - | 53,600 |
| CDBG PROJECT #: N/A<br>FICS PROJECT #: G0177 | | PROJECT TITLE: **Speed Hump & Calming Dev, Proj A** | | | |
| M41G017792BG | Public Works | 2001 Quality of Life | - | - | 144,000 |
| CDBG PROJECT #: N/A<br>FICS PROJECT #: G0178 | | PROJECT TITLE: **Traffic Signal Admin & Pgm Mgmt** | | | |
| M41G017892BG | Public Works | 2001 Quality of Life | 27,689 | 138,777 | 70,741 |

# 2004 BUDGET
# CAPITAL PROJECTS

## TRAFFIC CONTROL

| CENTER | DEPARTMENT | FUND | 2002 EXPENSES | 2003 EXPENSES | 2004 BUDGET |
|---|---|---|---|---|---|
| **STREET LIGHTING** | | | | | |
| CDBG PROJECT #: | N/A | | | | |
| FICS PROJECT #: | G0201 | | | | |
| M41G020192AE | Public Works | 1995 Bond Project | - | - | 50,000 |
| CDBG PROJECT #: | N/A | PROJECT TITLE: **Neighborhood Traffic Management** | | | |
| FICS PROJECT #: | G0203 | | | | |
| M41G020392AE | Public Works | Annual Bond | - | - | 1,272 |
| M41G020392AE | Public Works | 1995 Bond Project | - | - | 134,687 |
| | **Project Total** | | - | - | **135,959** |
| CDBG PROJECT #: | N/A | PROJECT TITLE: **Freeway Lighting-Cap. Improve.** | | | |
| FICS PROJECT #: | G0206 | | | | |
| M41G020692AE | Public Works | 1991 Bond Project | - | - | 1 |
| CDBG PROJECT #: | N/A | PROJECT TITLE: **Freeway Lighting (Phase 2 - 4)** | | | |
| FICS PROJECT #: | G0207 | | | | |
| M22G020792BA | Public Works | 1994 Referendum G.O. Bond | - | - | 103 |
| **STREET SIGNAGE** | | | | | |
| CDBG PROJECT #: | N/A | PROJECT TITLE: **Overhead Signs** | | | |
| FICS PROJECT #: | G0302 | | | | |
| M41G030292AE | Public Works | 1996 Bond Project | - | - | 155,642 |
| **PARKING METER REPLACEMENT** | | | | | |
| CDBG PROJECT #: | N/A | PROJECT TITLE: **Parking Meter Replacement** | | | |
| FICS PROJECT #: | G0401 | | | | |
| M44G040192AH | Public Works | 2000 Bond Project | - | 249,950 | 50 |
| **TRANSPORTATION STUDY** | | | | | |
| CDBG PROJECT #: | | PROJECT TITLE: **Chandler Park/Lake Clair Neighborhoods** | | | |
| FICS PROJECT #: | G0501 | | | | |
| M41G0501LNA0 | Public Works | Intergovernmental Grant | - | - | 20,000 |
| **TOTAL - TRAFFIC CONTROL** | | | **97,610** | **548,006** | **9,082,293** |

# 2004 BUDGET
# CAPITAL PROJECTS

## SOLID WASTE COLLECTION AND DISPOSAL

| CENTER | DEPARTMENT | FUND | 2002 EXPENSES | 2003 EXPENSES | 2004 BUDGET |
|---|---|---|---|---|---|
| | | **DISPOSAL FACILITIES** | | | |
| CDBG PROJECT #: | **N/A** | PROJECT TITLE: **Closure, Gun Club Road Landfill** | | | |
| FICS PROJECT #: | **H0204** | | | | |
| M31H020491AA | Public Works | General Gov't. Capital Outlay | 111,914 | 261,672 | 1,652,889 |
| M31H020491AA | Public Works | Solid Waste Mgmt. Fac. Constr. | 72,068 | 43,938 | 89,981 |
| | **Project Total** | | **183,982** | **305,610** | **1,742,870** |
| CDBG PROJECT #: | **N/A** | PROJECT TITLE: **Key Road Landfill Closure** | | | |
| FICS PROJECT #: | **H0205** | | | | |
| M31H020591AB | Public Works | Solid Waste Mgmt. Fac. Constr. | 58,931 | 19,576 | 79,543 |
| CDBG PROJECT #: | **N/A** | PROJECT TITLE: **Cascade Road Landfill Closure** | | | |
| FICS PROJECT #: | **H0206** | | | | |
| M31H020691AB | Public Works | Solid Waste Mgmt. Fac. Constr. | 90,259 | - | 100,000 |
| CDBG PROJECT #: | **N/A** | PROJECT TITLE: **Ease Confederate Landfill Closure** | | | |
| FICS PROJECT #: | **H0207** | | | | |
| M31H020791AB | Public Works | Solid Waste Mgmt. Fac. Constr. | 78,305 | 5,600 | 424,323 |
| **TOTAL - SOLID WASTE COLLECTION AND DISPOSAL** | | | **411,477** | **330,786** | **2,346,736** |

# 2004 BUDGET
# CAPITAL PROJECTS

## POLLUTION CONTROL

### SEWERS

| CENTER | DEPARTMENT | FUND | 2002 EXPENSES | 2003 EXPENSES | 2004 BUDGET |
|---|---|---|---|---|---|
| CDBG PROJECT #: | N/A | PROJECT TITLE: **Terrell Creek** | | | |
| FICS PROJECT #: | I0110 | | | | |
| M24I011092BB | Public Works | 1994 Referendum G.O. Bond | 70 | 823 | - |
| M24I011092BB | Public Works | 1996 G.O. Public Improve. BD | - | 65 | - |
| M24I011092BB | Public Works | 1997 G.O. Public Improve. BD | - | 74,951 | 32,362 |
| | **Project Total** | | **70** | **75,839** | **32,362** |
| CDBG PROJECT #: | N/A | PROJECT TITLE: **Proctor Stream Bank Protection** | | | |
| FICS PROJECT #: | I0112 | | | | |
| M24I011292BB | Public Works | 1997 G.O. Public Improve. BD | 870,125 | 6,323 | 92,513 |
| CDBG PROJECT #: | N/A | PROJECT TITLE: **Wildwood Rd. Storm Sewer** | | | |
| FICS PROJECT #: | I0113 | | | | |
| M24I011392AG | Public Works | Annual Bond | - | - | 1,606 |
| CDBG PROJECT #: | N/A | PROJECT TITLE: **Federal Prison Creek** | | | |
| FICS PROJECT #: | I0124 | | | | |
| M24I012492BB | Public Works | 1996 G.O. Public Improve. BD | 39,860 | 93 | - |
| M24I012492BB | Public Works | 1997 G.O. Public Improve. BD | 88,351 | 255,612 | 185,391 |
| | **Project Total** | | **128,211** | **255,705** | **185,391** |
| CDBG PROJECT #: | N/A | PROJECT TITLE: **Proctor Creek Basin** | | | |
| FICS PROJECT #: | I0125 | | | | |
| M24I012592BB | Public Works | 1994 Referendum G.O. Bond | 53,045 | - | - |
| M24I012592BB | Public Works | 1996 G.O. Public Improve. BD | 12,736 | 53,013 | 184,250 |
| M24I012592BB | Public Works | 1997 G.O. Public Improve. BD | 852,212 | 468,334 | 42,773 |
| | **Project Total** | | **917,993** | **521,347** | **227,023** |
| CDBG PROJECT #: | N/A | PROJECT TITLE: **Indian Creek** | | | |
| FICS PROJECT #: | I0126 | | | | |
| M24I012692BB | Public Works | 1996 G.O. Public Improve. BD | 1,152 | - | 39,844 |
| M24I012692BB | Public Works | 1997 G.O. Public Improve. BD | 3,950 | 58,443 | 170,050 |
| | **Project Total** | | **5,102** | **58,443** | **209,894** |

## POLLUTION CONTROL

### SEWERS (CONTINUED)

| CENTER | DEPARTMENT | FUND | 2002 EXPENSES | 2003 EXPENSES | 2004 BUDGET |
|---|---|---|---|---|---|
| CDBG PROJECT #: | N/A | PROJECT TITLE: **Nancy Creek** | | | |
| FICS PROJECT #: | I0127 | | | | |
| M24I012792AB | Public Works | 1990 Bond Project | - | - | 56,455 |
| M24I012792AB | Public Works | 1991 Bond Project | 4,878 | - | 8,826 |
| M24I012792AB | Public Works | 1992 Bond Project | - | - | 894 |
| M24I012792BB | Public Works | 1994 Referendum G.O. Bond | - | 26,761 | 213,000 |
| M24I012792AB | Public Works | 1994 Bond Project | - | - | 34,521 |
| M24I012792BB | Public Works | 1996 G.O. Public Improve. BD | 121 | - | 101,229 |
| M24I012792BB | Public Works | 1997 G.O. Public Improve. BD | 56 | 150,214 | 476,453 |
| | **Project Total** | | **5,055** | **176,975** | **891,378** |
| CDBG PROJECT #: | N/A | PROJECT TITLE: **Utoy Creek Streambank Protection** | | | |
| FICS PROJECT #: | I0128 | | | | |
| M24I012892BB | Public Works | 1994 Referendum G.O. Bond | 938 | - | - |
| M24I012892BB | Public Works | 1996 G.O. Public Improve. BD | 152,014 | - | 341 |
| M24I012892BB | Public Works | 1997 G.O. Public Improve. BD | 386,084 | 16,545 | 982 |
| | **Project Total** | | **539,036** | **16,545** | **1,323** |
| CDBG PROJECT #: | N/A | PROJECT TITLE: **Peachtree Creek Drainage Basin** | | | |
| FICS PROJECT #: | I0129 | | | | |
| M24I012992BB | Public Works | 1996 G.O. Public Improve. BD | 98,317 | 205,648 | 46,108 |
| M24I012992BB | Public Works | 1997 G.O. Public Improve. BD | 646,800 | 400,514 | 206,624 |
| | **Project Total** | | **745,117** | **606,162** | **252,732** |
| CDBG PROJECT #: | N/A | PROJECT TITLE: **Peachtree Creek Streambank Protection** | | | |
| FICS PROJECT #: | I0130 | | | | |
| M24I013092BB | Public Works | 1994 Referendum G.O. Bond | 2,164 | - | - |
| M24I013092BB | Public Works | 1997 G.O. Public Improve. BD | 12,449 | 665 | 34,366 |
| | **Project Total** | | **14,613** | **665** | **34,366** |
| CDBG PROJECT #: | N/A | PROJECT TITLE: **Utoy Creek Drainage Basin** | | | |
| FICS PROJECT #: | I0131 | | | | |
| M24I013192BB | Public Works | 1994 Referendum G.O. Bond | 181,690 | - | 979 |
| M24I013192BB | Public Works | 1996 G.O. Public Improve. BD | 448,122 | - | 2,633 |
| M24I013192BB | Public Works | 1997 G.O. Public Improve. BD | 3,116,825 | 585,344 | 408,683 |
| | **Project Total** | | **3,746,637** | **585,344** | **412,295** |
| CDBG PROJECT #: | N/A | PROJECT TITLE: **Holly Wright Neighborhood Storm Sewer** | | | |
| FICS PROJECT #: | I0136 | | | | |
| M24I013692BB | Public Works | 1997 G.O. Public Improve. BD | 83 | - | - |

# 2004 BUDGET
# CAPITAL PROJECTS

## POLLUTION CONTROL

| CENTER | DEPARTMENT | FUND | 2002 EXPENSES | 2003 EXPENSES | 2004 BUDGET |
|---|---|---|---|---|---|
| | | **SEWERS (CONTINUED)** | | | |
| CDBG PROJECT #: | **N/A** | PROJECT TITLE: **Storm Sewer CDIA** | | | |
| FICS PROJECT #: | **I0144** | | | | |
| M24I014492BB | Public Works | 1994 Referendum G.O. Bond | 9,746 | 2,491 | 58,342 |
| M24I014492BB | Public Works | 1997 G.O. Public Improve. BD | - | - | 133,740 |
| | **Project Total** | | **9,746** | **2,491** | **192,082** |
| CDBG PROJECT #: | **N/A** | PROJECT TITLE: **South River Drainage Basin** | | | |
| FICS PROJECT #: | **I0145** | | | | |
| M24I014592BB | Public Works | 1994 Referendum G.O. Bond | 65 | - | - |
| M24I014592BB | Public Works | 1996 G.O. Public Improve. BD | 90 | - | 60,515 |
| M24I014592BB | Public Works | 1997 G.O. Public Improve. BD | 96,178 | 279,490 | 36,826 |
| | **Project Total** | | **96,333** | **279,490** | **97,341** |
| CDBG PROJECT #: | **N/A** | PROJECT TITLE: **Sugar Creek Drainage Basin** | | | |
| FICS PROJECT #: | **I0146** | | | | |
| M24I014692BB | Public Works | 1994 Referendum G.O. Bond | - | 84 | - |
| M24I014692BB | Public Works | 1996 G.O. Public Improve. BD | - | 2,814 | - |
| M24I014692BB | Public Works | 1997 G.O. Public Improve. BD | 189 | 202,045 | 96,089 |
| | **Project Total** | | **189** | **204,943** | **96,089** |
| CDBG PROJECT #: | **N/A** | PROJECT TITLE: **S'Hill/P'Town/M'Ville/V.C. Drainage** | | | |
| FICS PROJECT #: | **I0147** | | | | |
| M24I014792BB | Public Works | 1994 Referendum G.O. Bond | 132,223 | 17,664 | 72,788 |
| M24I014792BB | Public Works | 1997 G.O. Public Improve. BD | 1,353,960 | 216,703 | 58,623 |
| | **Project Total** | | **1,486,183** | **234,367** | **131,411** |
| CDBG PROJECT #: | **N/A** | PROJECT TITLE: **Admin of '94 G.O. Bond Referendum** | | | |
| FICS PROJECT #: | **I0148** | | | | |
| M24I014892BB | Public Works | 1994 Referendum G.O. Bond | 461,318 | 211,981 | - |
| M24I014892BB | Public Works | 1996 G.O. Public Improve. BD | - | 705,559 | - |
| M24I014892BB | Public Works | 1997 G.O. Public Improve. BD | 6,005 | - | - |
| | **Project Total** | | **467,323** | **917,540** | **-** |
| CDBG PROJECT #: | **N/A** | PROJECT TITLE: **Carver Dr. Stream Bank Improvement** | | | |
| FICS PROJECT #: | **I0149** | | | | |
| M24I014992BB | Public Works | 1997 G.O. Public Improve. BD | - | - | 200,000 |

# 2004 BUDGET
# CAPITAL PROJECTS

## POLLUTION CONTROL

| CENTER | DEPARTMENT | FUND | 2002 EXPENSES | 2003 EXPENSES | 2004 BUDGET |
|---|---|---|---|---|---|
| | | **SANITARY/COMBINED SEWERS** | | | |
| CDBG PROJECT #: | **N/A** | PROJECT TITLE: **Peachtree Relief Sewer** | | | |
| FICS PROJECT #: | **I0207** | | | | |
| M24I02079999 | Public Works | 1999 Water & Wastewater Bond | 9,729,277 | - | - |
| Q38I02079999 | Watershed Management | 1999 Water & Wastewater Bond | - | 4,263,570 | 1,673,549 |
| | **Project Total** | | **9,729,277** | **4,263,570** | **1,673,549** |
| CDBG PROJECT #: | **N/A** | PROJECT TITLE: **Rivers Road Sewer System** | | | |
| FICS PROJECT #: | **I0210** | | | | |
| M24102109999 | Public Works | Water & Wastewater Renew & Ext. | 1,669,186 | - | - |
| M24102109999 | Public Works | 1993 Water & Wastewater Bond | 417,287 | - | - |
| Q38102109999 | Watershed Management | 1993 Water & Wastewater Bond | - | 807,633 | 1,150,849 |
| M24102109999 | Public Works | 1997 Water & Wastewater Bond | 59,848 | - | - |
| Q38102109999 | Watershed Management | 1997 Water & Wastewater Bond | - | - | 895,197 |
| | **Project Total** | | **2,146,321** | **807,633** | **2,046,046** |
| CDBG PROJECT #: | **N/A** | PROJECT TITLE: **Lloyd Street Trunk Sewer** | | | |
| FICS PROJECT #: | **I0214** | | | | |
| Q38I02149999 | Watershed Management | Water & Wastewater Renew & Ext. | - | - | 30,328 |
| M24I02149999 | Public Works | 1993 Water & Wastewater Bond | 20,964 | - | - |
| Q38I02149999 | Watershed Management | 1993 Water & Wastewater Bond | - | - | 2,949 |
| | **Project Total** | | **20,964** | **-** | **33,277** |
| CDBG PROJECT #: | **N/A** | PROJECT TITLE: **Orme Street Trunk Sewer** | | | |
| FICS PROJECT #: | **I0216** | | | | |
| Q38I02169999 | Watershed Management | 1993 Water & Wastewater Bond | - | - | 5,481 |
| M24I02169999 | Public Works | 1999 Water & Wastewater Bond | 7,470,837 | - | - |
| Q38I02169999 | Watershed Management | 1999 Water & Wastewater Bond | - | - | 413,719 |
| | **Project Total** | | **7,470,837** | **-** | **419,200** |
| CDBG PROJECT #: | **N/A** | PROJECT TITLE: **General Sewer Improvements** | | | |
| FICS PROJECT #: | **I0223** | | | | |
| M24I022392AG | Public Works | Annual Bond | - | - | 20,753 |
| Q38I02239999 | Watershed Management | Water & Wastewater Renewal & Ext. | - | - | 338 |
| M24I02239999 | Public Works | 1999 Water & Wastewater Bond | 22,850,715 | - | - |
| Q38I02239999 | Watershed Management | 1999 Water & Wastewater Bond | - | 3,030,549 | 16,308,512 |
| M24I02239999 | Public Works | 2001 Water & Wastewater Bond | 4,290,727 | - | - |
| Q38I02239999 | Watershed Management | 2001 Water & Wastewater Bond | - | 6,574,185 | 6,135,087 |
| | **Project Total** | | **27,141,442** | **9,604,734** | **22,464,690** |

# 2004 BUDGET
# CAPITAL PROJECTS

## POLLUTION CONTROL

| CENTER | DEPARTMENT | FUND | 2002 EXPENSES | 2003 EXPENSES | 2004 BUDGET |
|---|---|---|---|---|---|
| **SANITARY/COMBINED SEWERS (CONTINUED)** | | | | | |
| CDBG PROJECT #: | **N/A** | PROJECT TITLE: **Peachtree Interceptor** | | | |
| FICS PROJECT #: | **I0228** | | | | |
| M24I02289999 | Public Works | 1999 Water & Wastewater Bond | 1,118,393 | - | - |
| Q38I02289999 | Watershed Management | 1999 Water & Wastewater Bond | - | 171,023 | 486,972 |
| | **Project Total** | | **1,118,393** | **171,023** | **486,972** |
| CDBG PROJECT #: | **N/A** | PROJECT TITLE: **Veterans Hospital Trunk** | | | |
| FICS PROJECT #: | **I0232** | | | | |
| M24I02329999 | Public Works | 1999 Water & Wastewater Bond | 5,794,891 | - | - |
| Q38I02329999 | Watershed Management | 1999 Water & Wastewater Bond | - | 998,666 | 223,165 |
| | **Project Total** | | **5,794,891** | **998,666** | **223,165** |
| CDBG PROJECT #: | **N/A** | PROJECT TITLE: **Butler Street Trunk Sewer** | | | |
| FICS PROJECT #: | **I0241** | | | | |
| Q38I02419999 | Watershed Management | 1993 Water & Wastewater Bond | - | - | 13,745 |
| CDBG PROJECT #: | **N/A** | PROJECT TITLE: **Nancy Creek Sewer** | | | |
| FICS PROJECT #: | **I0242** | | | | |
| M24I02429999 | Public Works | 1999 Water & Wastewater Bond | 4,020,952 | - | - |
| Q38I02429999 | Watershed Management | 1999 Water & Wastewater Bond | - | 135,689 | 1,193,551 |
| M24I02429999 | Public Works | 2001 Water & Wastewater Bond | 20,262,183 | - | - |
| Q38I02429999 | Watershed Management | 2001 Water & Wastewater Bond | - | 37,889,635 | 125,248,183 |
| | **Project Total** | | **24,283,135** | **38,025,324** | **126,441,734** |
| CDBG PROJECT #: | **N/A** | PROJECT TITLE: **Guinite Improvements** | | | |
| FICS PROJECT #: | **I0243** | | | | |
| M24I02439999 | Public Works | 1999 Water & Wastewater Bond | 3,887,730 | - | - |
| Q38I02439999 | Watershed Management | 1999 Water & Wastewater Bond | - | 1,335,630 | 6,251 |
| | **Project Total** | | **3,887,730** | **1,335,630** | **6,251** |
| CDBG PROJECT #: | **N/A** | PROJECT TITLE: **Insituform Improvements** | | | |
| FICS PROJECT #: | **I0244** | | | | |
| M24I02449999 | Public Works | Water & Wastewater Renew & Ext. | 1,102,867 | - | - |
| M24I02449999 | Public Works | 1999 Water & Wastewater Bond | 2,725,145 | - | - |
| Q38102449999 | Watershed Management | 1999 Water & Wastewater Bond | - | 859,906 | 5,021,946 |
| M24I02449999 | Public Works | 2001 Water & Wastewater Bond | 5,134,355 | - | - |
| Q38102449999 | Watershed Management | 2001 Water & Wastewater Bond | - | 7,865,645 | 1,600,000 |
| | **Project Total** | | **8,962,367** | **8,725,551** | **6,621,946** |

## POLLUTION CONTROL

### SANITARY/COMBINED SEWERS (CONTINUED)

| CENTER | DEPARTMENT | FUND | 2002 EXPENSES | 2003 EXPENSES | 2004 BUDGET |
|---|---|---|---|---|---|
| CDBG PROJECT #: | N/A | PROJECT TITLE: **Mineral Springs Sewer** | | | |
| FICS PROJECT #: | I0245 | | | | |
| Q38102459999 | Watershed Management | Water & Wastewater Renew & Ext. | - | - | 3,962 |
| Q38102459999 | Watershed Management | 1993 Water & Wastewater Bond | - | - | 15,175 |
| M24I02459999 | Public Works | 1997 Water & Wastewater Bond | 3,971,072 | - | - |
| Q38102459999 | Watershed Management | 1997 Water & Wastewater Bond | - | - | 28,928 |
| | **Project Total** | | **3,971,072** | **-** | **48,065** |
| CDBG PROJECT #: | N/A | PROJECT TITLE: **10th Ward Trunk** | | | |
| FICS PROJECT #: | I0246 | | | | |
| Q38102469999 | Watershed Management | Water & Wastewater Renew & Ext. | - | - | 7,700,000 |
| M24I02469999 | Public Works | 1997 Water & Wastewater Bond | 11,431 | - | - |
| Q38102469999 | Watershed Management | 1997 Water & Wastewater Bond | - | - | 50,364 |
| M24I02469999 | Public Works | 1999 Water & Wastewater Bond | 1,731,200 | - | - |
| Q38102469999 | Watershed Management | 1999 Water & Wastewater Bond | - | 3,439,519 | 2,308,714 |
| | **Project Total** | | **1,742,631** | **3,439,519** | **10,059,078** |
| CDBG PROJECT #: | N/A | PROJECT TITLE: **Utoy Creek Basin** | | | |
| FICS PROJECT #: | I0248 | | | | |
| Q38102489999 | Watershed Management | 1993 Water & Wastewater Bond | - | - | 763,682 |
| CDBG PROJECT #: | N/A | PROJECT TITLE: **N. Peachtree Creek Sewer** | | | |
| FICS PROJECT #: | I0249 | | | | |
| Q38I02499999 | Watershed Management | 1993 Water & Wastewater Bond | - | 13,676 | 29 |
| CDBG PROJECT #: | N/A | PROJECT TITLE: **Fairmont/Glidden Sewer** | | | |
| FICS PROJECT #: | I0251 | | | | |
| M24I02519999 | Public Works | 1999 Water & Wastewater Bond | 633,724 | - | - |
| CDBG PROJECT #: | N/A | PROJECT TITLE: **Pine Meadows Sewer** | | | |
| FICS PROJECT #: | I0252 | | | | |
| M24I02529999 | Public Works | Water & Wastewater Renew & Ext. | 98,628 | - | - |
| Q38I02529999 | Watershed Management | Water & Wastewater Renew & Ext. | - | 56,874 | 9,531 |
| Q38I02529999 | Watershed Management | 1993 Water & Wastewater Bond | - | - | 200 |
| | **Project Total** | | **98,628** | **56,874** | **9,731** |
| CDBG PROJECT #: | N/A | PROJECT TITLE: **North Stratford Sewer** | | | |
| FICS PROJECT #: | I0253 | | | | |
| Q38I0253QNC0 | Watershed Management | Water & Wastewater Renew & Ext. | - | - | 3,300 |
| Q38I02539999 | Watershed Management | 1997 Water & Wastewater Bond | - | - | 136,053 |
| | **Project Total** | | **-** | **-** | **139,353** |

# 2004 BUDGET
# CAPITAL PROJECTS

## POLLUTION CONTROL

| CENTER | DEPARTMENT | FUND | 2002 EXPENSES | 2003 EXPENSES | 2004 BUDGET |
|---|---|---|---|---|---|
| **SANITARY/COMBINED SEWERS (CONTINUED)** | | | | | |
| CDBG PROJECT #: N/A<br>FICS PROJECT #: I0254 | | PROJECT TITLE: **Greenway Acquisition Project** | | | |
| T31I02549999 | Non-Departmental | Trust | 2,895,734 | 2,378,912 | 8,535,036 |
| CDBG PROJECT #: N/A<br>FICS PROJECT #: I0255 | | PROJECT TITLE: **Building Maintenance** | | | |
| Q38I02559999 | Watershed Management | 1999 Water & Wastewater Bond | - | - | 3,884,980 |
| CDBG PROJECT #: N/A<br>FICS PROJECT #: I0256 | | PROJECT TITLE: **Atlantic Station Sewer** | | | |
| Q38I02569999 | Watershed Management | 1999 Water & Wastewater Bond | - | 8,000,000 | - |
| M24I02569999 | Public Works | 2001 Water & Wastewater Bond | 11,770,000 | - | - |
| | **Project Total** | | **11,770,000** | **8,000,000** | - |
| CDBG PROJECT #: N/A<br>FICS PROJECT #: I0257 | | PROJECT TITLE: **Carver Home Improvements** | | | |
| M24I02579999 | Public Works | 2001 Water & Wastewater Bond | 3,680,000 | - | - |
| CDBG PROJECT #: N/A<br>FICS PROJECT #: I0258 | | PROJECT TITLE: **Tanyard Creek Relief Sewer** | | | |
| M24I02589999 | Public Works | 1999 Water & Wastewater Bond | 258,692 | - | - |
| Q38I02589999 | Watershed Management | 1999 Water & Wastewater Bond | - | 7,776 | 151,235 |
| | **Project Total** | | **258,692** | **7,776** | **151,235** |
| CDBG PROJECT #: N/A<br>FICS PROJECT #: I0260 | | PROJECT TITLE: **Indian Creek Sewer** | | | |
| M24I02609999 | Public Works | 1999 Water & Wastewater Bond | 3,265,333 | - | - |
| Q38I02609999 | Watershed Management | 1999 Water & Wastewater Bond | - | - | 1,363,473 |
| M24I02609999 | Public Works | 2001 Water & Wastewater Bond | 6,188,136 | - | - |
| Q38I02609999 | Watershed Management | 2001 Water & Wastewater Bond | - | 8,627,064 | 3,787,800 |
| | **Project Total** | | **9,453,469** | **8,627,064** | **5,151,273** |
| CDBG PROJECT #: N/A<br>FICS PROJECT #: I0264 | | PROJECT TITLE: **Greens Ferry Sewer Separation** | | | |
| Q38I02649999 | Watershed Management | 2001 Water & Wastewater Bond | - | - | 6,455,410 |
| CDBG PROJECT #: N/A<br>FICS PROJECT #: I0265 | | PROJECT TITLE: **McDaniel St. Sewer Separation** | | | |
| Q38I02659999 | Watershed Management | 2001 Water & Wastewater Bond | - | 321,332 | 4,938,538 |

# POLLUTION CONTROL

| CENTER | DEPARTMENT | FUND | 2002 EXPENSES | 2003 EXPENSES | 2004 BUDGET |
|---|---|---|---|---|---|
| **SANITARY/COMBINED SEWERS (CONTINUED)** | | | | | |
| CDBG PROJECT #: **N/A** | | PROJECT TITLE: **Custer Ave Sewer Separation** | | | |
| FICS PROJECT #: **I0266** | | | | | |
| Q38I02669999 | Watershed Management | 2001 Water & Wastewater Bond | - | 1,079,347 | 10,235,569 |
| CDBG PROJECT #: **N/A** | | PROJECT TITLE: **CSO- West Tunnels** | | | |
| FICS PROJECT #: **I0267** | | | | | |
| Q38I02679999 | Watershed Management | 1999 Water & Wastewater Bond | - | - | 8,000,000 |
| M24I02679999 | Public Works | 2001 Water & Wastewater Bond | 2,425,091 | - | - |
| Q38I02679999 | Watershed Management | 2001 Water & Wastewater Bond | - | 9,321,342 | 78,942,522 |
| | **Project Total** | | **2,425,091** | **9,321,342** | **86,942,522** |
| CDBG PROJECT #: **N/A** | | PROJECT TITLE: **CSO- East Tunnels** | | | |
| FICS PROJECT #: **I0268** | | | | | |
| M24I02689999 | Public Works | 2001 Water & Wastewater Bond | 737,994 | - | - |
| Q38I02689999 | Watershed Management | 2001 Water & Wastewater Bond | - | 1,946,421 | 1,835,629 |
| | **Project Total** | | **737,994** | **1,946,421** | **1,835,629** |
| CDBG PROJECT #: **N/A** | | PROJECT TITLE: **Declorination Upgrades-CSO** | | | |
| FICS PROJECT #: **I0269** | | | | | |
| Q38I02699999 | Watershed Management | 2001 Water & Wastewater Bond | - | 5,857 | 604,143 |
| CDBG PROJECT #: **N/A** | | PROJECT TITLE: **Small Diameter Sewer Rehab** | | | |
| FICS PROJECT #: **I0271** | | | | | |
| Q38I02719999 | Watershed Management | 1999 Water & Wastewater Bond | - | - | 6,000,000 |
| CDBG PROJECT #: **N/A** | | PROJECT TITLE: **Rock and Vine Street Sewer Proj** | | | |
| FICS PROJECT #: **I0272** | | | | | |
| Q38I02729999 | Watershed Management | 2001 Water & Wastewater Bond | - | 4,269,620 | 5,730,380 |
| CDBG PROJECT #: **N/A** | | PROJECT TITLE: **Sewer Group I Rehabilitation** | | | |
| FICS PROJECT #: **I0273** | | | | | |
| Q38I02739999 | Watershed Management | 2001 Water & Wastewater Bond | - | - | 6,702,712 |
| **EROSION AND FLOOD CONTROL** | | | | | |
| CDBG PROJECT #: **N/A** | | PROJECT TITLE: **Bitsy Grant Park** | | | |
| FICS PROJECT #: **I0302** | | | | | |
| M22I030292BC | Public Works | 1994 Referendum G.O. Bond | 81,138 | 163,114 | 211,424 |
| M22I030292BC | Public Works | 1997 G.O. Public Improve. BD | - | 325,921 | 376,997 |
| | **Project Total** | | **81,138** | **489,035** | **588,421** |

## POLLUTION CONTROL

| CENTER | DEPARTMENT | FUND | 2002 EXPENSES | 2003 EXPENSES | 2004 BUDGET |
|---|---|---|---|---|---|
| **EROSION AND FLOOD CONTROL (CONTINUED)** | | | | | |
| CDBG PROJECT #: **N/A** | | PROJECT TITLE: **Brownwood Ave. Park** | | | |
| FICS PROJECT #: **I0305** | | | | | |
| M22I030592BC | Public Works | 1994 Referendum G.O. Bond | - | - | 2,306 |
| CDBG PROJECT #: **N/A** | | PROJECT TITLE: **Grant Park** | | | |
| FICS PROJECT #: **I0306** | | | | | |
| M22I030692BC | Public Works | 1994 Referendum G.O. Bond | 20,000 | 750,945 | 141,236 |
| M22I030692BC | Public Works | 1996 G.O. Public Improve. BD | - | 100,585 | - |
| M22I030692BC | Public Works | 1997 G.O. Public Improve. BD | 24,859 | 2,372,643 | 7,248 |
| | **Project Total** | | **44,859** | **3,224,173** | **148,484** |
| CDBG PROJECT #: **N/A** | | PROJECT TITLE: **Piedmont Park** | | | |
| FICS PROJECT #: **I0307** | | | | | |
| M22I030792BC | Public Works | 1997 G.O. Public Improve. BD | 4,220 | - | 916 |
| CDBG PROJECT #: **N/A** | | PROJECT TITLE: **Candler Park** | | | |
| FICS PROJECT #: **I0309** | | | | | |
| M22I030992BC | Public Works | 1994 Referendum G.O. Bond | 31,650 | 15,992 | 381,689 |
| CDBG PROJECT #: **N/A** | | PROJECT TITLE: **Adams Park** | | | |
| FICS PROJECT #: **I0312** | | | | | |
| M22I031292BC | Public Works | 1994 Referendum G.O. Bond | - | - | 225 |
| CDBG PROJECT #: **N/A** | | PROJECT TITLE: **Oakland Cemetery Wall** | | | |
| FICS PROJECT #: **I0316** | | | | | |
| M22I031692BC | Public Works | 1994 Referendum G.O. Bond | - | - | 2,508 |
| CDBG PROJECT #: **N/A** | | PROJECT TITLE: **Proctor Creek** | | | |
| FICS PROJECT #: **I0318** | | | | | |
| M22I0318KEH0 | Public Works | Intergovernmental Grant | - | - | 9,443 |
| Y63I0318KEH0 | Planning & Community Development | Intergovernmental Grant | - | - | 16 |
| | **Project Total** | | **-** | **-** | **9,459** |
| **WATER RECLAMATION CENTER** | | | | | |
| CDBG PROJECT #: **N/A** | | PROJECT TITLE: **W.R.C. Consent Decree** | | | |
| FICS PROJECT #: **I0401** | | | | | |
| M51I04019999 | Public Works | 1999 Water & Wastewater Bond | 4,212,822 | | |
| Q31I04019999 | Watershed Management | 1999 Water & Wastewater Bond | - | 3,404,045 | 5,128,677 |
| Q31I04019999 | Watershed Management | 2001 Water & Wastewater Bond | - | 1,143,629 | 118,371 |
| | **Project Total** | | **4,212,822** | **4,547,674** | **5,247,048** |

# 2004 BUDGET
# CAPITAL PROJECTS

## POLLUTION CONTROL

| CENTER | DEPARTMENT | FUND | 2002 EXPENSES | 2003 EXPENSES | 2004 BUDGET |
|---|---|---|---|---|---|
| **PROGRAM MANAGEMENT** | | | | | |
| CDBG PROJECT #: | **N/A** | PROJECT TITLE: **Program Management-Year 3** | | | |
| FICS PROJECT #: | **I0501** | | | | |
| Q36I05019999 | Watershed Management | Water & Wastewater Renew & Ext. | - | 3,563,422 | 5,607,942 |
| Q36I05019999 | Watershed Management | 2001 Water & Wastewater Bond | - | 8,031,674 | 4,796,962 |
| | **Project Total** | | - | **11,595,096** | **10,404,904** |
| **WATER RECLAMATION CENTER** | | | | | |
| CDBG PROJECT #: | **N/A** | PROJECT TITLE: **CSO Construction** | | | |
| FICS PROJECT #: | **I1270** | | | | |
| Q39I12709999 | Watershed Management | 2001 Water & Wastewater Bond | - | 625,000 | 7,075,000 |
| **W.P.C. PUMPING STATIONS** | | | | | |
| CDBG PROJECT #: | **N/A** | PROJECT TITLE: **W.P.C. Pumping Station Improve.** | | | |
| FICS PROJECT #: | **I1501** | | | | |
| M57I15019999 | Public Works | 1999 Water & Wastewater Bond | 1,931,040 | - | - |
| Q37I15019999 | Watershed Management | 1999 Water & Wastewater Bond | - | 311,183 | 1,351,172 |
| | **Project Total** | | **1,931,040** | **311,183** | **1,351,172** |
| **SOUTH RIVER FACILITY** | | | | | |
| CDBG PROJECT #: | **N/A** | PROJECT TITLE: **Misc. Projects, So. River** | | | |
| FICS PROJECT #: | **I1801** | | | | |
| Q35I18019999 | Watershed Management | Water & Wastewater Renew & Ext. | - | - | 16,509 |
| CDBG PROJECT #: | **N/A** | PROJECT TITLE: **Phosphorous Reduction Fac., South River** | | | |
| FICS PROJECT #: | **I1803** | | | | |
| M55I1803LGC0 | Public Works | Water & Wastewater Renew & Ext. | 1,824 | - | - |
| M55I1803LHC0 | Public Works | Water & Wastewater Renew & Ext. | 12,709 | - | - |
| M55I1803LKC0 | Public Works | Water & Wastewater Renew & Ext. | 4,410 | - | - |
| Q35I1803LFC0 | Watershed Management | Water & Wastewater Renew & Ext. | - | - | 3,642,968 |
| Q35I1803LGC0 | Watershed Management | Water & Wastewater Renew & Ext. | - | 3,483 | 202,136 |
| Q35I1803LHC0 | Watershed Management | Water & Wastewater Renew & Ext. | - | 311 | 309,354 |
| Q35I1803LJC0 | Watershed Management | Water & Wastewater Renew & Ext. | - | - | 155,066 |
| Q35I1803LKC0 | Watershed Management | Water & Wastewater Renew & Ext. | - | - | 192,180 |
| Q35I18039999 | Watershed Management | 1993 Water & Wastewater Bond | - | - | 140,386 |
| Q35I18039999 | Watershed Management | 1997 Water & Wastewater Bond | - | - | 20,524 |
| | **Project Total** | | **18,943** | **3,794** | **4,662,614** |

# 2004 BUDGET
# CAPITAL PROJECTS

## POLLUTION CONTROL

| CENTER | DEPARTMENT | FUND | 2002 EXPENSES | 2003 EXPENSES | 2004 BUDGET |
|---|---|---|---|---|---|
| **SOUTH RIVER FACILITY (CONTINUED)** | | | | | |
| CDBG PROJECT #: | **N/A** | PROJECT TITLE: **South River, Biosolids** | | | |
| FICS PROJECT #: | **I1807** | | | | |
| M54I18079999 | Public Works | 1999 Water & Wastewater Bond | 192,889 | - | - |
| Q34I18079999 | Watershed Management | 1999 Water & Wastewater Bond | - | 81,341 | 1,525,919 |
| Q35I18079999 | Watershed Management | 1999 Water & Wastewater Bond | - | 997,865 | 1,498,242 |
| | **Project Total** | | **192,889** | **1,079,206** | **3,024,161** |
| CDBG PROJECT #: | **N/A** | PROJECT TITLE: **South River-Consent Decree** | | | |
| FICS PROJECT #: | **I1809** | | | | |
| Q35i18099999 | Watershed Management | 2001 Water & Wastewater Bond | - | 87,430 | 5,912,570 |
| **UTOY CREEK FACILITY** | | | | | |
| CDBG PROJECT #: | **N/A** | PROJECT TITLE: **Utoy Creek Facility** | | | |
| FICS PROJECT #: | **I1901** | | | | |
| Q33I1901BR04 | Watershed Management | Water & Wastewater Renew & Ext. | - | - | 11,877 |
| CDBG PROJECT #: | **N/A** | PROJECT TITLE: **Phosphorous Reduction Fac., Utoy Creek** | | | |
| FICS PROJECT #: | **I1903** | | | | |
| M53I1903LAQ0 | Public Works | Water & Wastewater Renew & Ext. | 1,160,984 | - | - |
| Q33I1903LAQ0 | Watershed Management | Water & Wastewater Renew & Ext. | - | 1,693,564 | 20,933,393 |
| Q33I1903LHC0 | Watershed Management | Water & Wastewater Renew & Ext. | - | 1,177 | 353,072 |
| Q33I19039999 | Watershed Management | Water & Wastewater Renew & Ext. | | - | 407 |
| M53I19039999 | Public Works | 1993 Water & Wastewater Bond | 2,330 | - | - |
| M53I19039999 | Public Works | 1997 Water & Wastewater Bond | 29,545 | - | - |
| Q33I19039999 | Watershed Management | 1997 Water & Wastewater Bond | - | 240 | 869 |
| M53I19039999 | Public Works | 1999 Water & Wastewater Bond | 3,951,529 | - | - |
| Q33I19039999 | Watershed Management | 1999 Water & Wastewater Bond | - | 11,690,296 | 5,946,046 |
| | **Project Total** | | **5,144,388** | **13,385,277** | **27,233,787** |
| CDBG PROJECT #: | **N/A** | PROJECT TITLE: **Utoy Creek, Odor Control** | | | |
| FICS PROJECT #: | **I1906** | | | | |
| M53I19069999 | Public Works | 1999 Water & Wastewater Bond | 15,511 | - | - |
| Q33I19069999 | Watershed Management | 1999 Water & Wastewater Bond | - | - | 67,296 |
| | **Project Total** | | **15,511** | **-** | **67,296** |
| CDBG PROJECT #: | **N/A** | PROJECT TITLE: **Utoy, Biosolids** | | | |
| FICS PROJECT #: | **I1907** | | | | |
| M53I19079999 | Public Works | 1999 Water & Wastewater Bond | 23,721 | - | - |
| Q33I19079999 | Watershed Management | 1999 Water & Wastewater Bond | - | 1,391,518 | 2,553,494 |
| | **Project Total** | | **23,721** | **1,391,518** | **2,553,494** |

# POLLUTION CONTROL

| CENTER | DEPARTMENT | FUND | 2002 EXPENSES | 2003 EXPENSES | 2004 BUDGET |
|---|---|---|---|---|---|
| **UTOY CREEK FACILITY (CONTINUED)** | | | | | |
| CDBG PROJECT #: | **N/A** | PROJECT TITLE: **Utoy-Consent Decree** | | | |
| FICS PROJECT #: | **I1909** | | | | |
| M53I19099999 | Public Works | 1999 Water & Wastewater Bond | - | - | 1 |
| **R.M. CLAYTON FACILITY** | | | | | |
| CDBG PROJECT #: | **N/A** | PROJECT TITLE: **R.M. Clayton, General Improvements** | | | |
| FICS PROJECT #: | **I2010** | | | | |
| Q32I20109999 | Watershed Management | Water & Wastewater Renew & Ext. | - | 153,738 | 3,262 |
| Q32I20109999 | Watershed Management | Water & Wastewater Bond | - | - | 3,500,000 |
| | **Project Total** | | **-** | **153,738** | **3,503,262** |
| CDBG PROJECT #: | **N/A** | PROJECT TITLE: **Phosphorous Reduction Fac., R.M.** | | | |
| FICS PROJECT #: | **I2016** | | | | |
| M52I2016LAQ0 | Public Works | Water & Wastewater Renew & Ext. | 160,359 | - | - |
| M52I2016LFC0 | Public Works | Water & Wastewater Renew & Ext. | 1,612,834 | - | - |
| M52I20169999 | Public Works | Water & Wastewater Renew & Ext. | 356 | - | - |
| Q32I2016LFC0 | Watershed Management | Water & Wastewater Renew & Ext. | - | 157,675 | 1,515,640 |
| Q32I20166999 | Watershed Management | Water & Wastewater Renew & Ext. | - | - | 65,000 |
| M52I20169999 | Public Works | 1993 Water Wastewater Bond | 119,847 | - | - |
| Q32I20169999 | Watershed Management | 1993 Water Wastewater Bond | - | - | 124,256 |
| M52I20169999 | Public Works | 1997 Water Wastewater Bond | 503,263 | - | - |
| Q32I20169999 | Watershed Management | 1997 Water Wastewater Bond | - | 17,748 | 237,078 |
| M52I20169999 | Public Works | 1999 Water & Wastewater Bond | 7,130,553 | - | - |
| Q32I20169999 | Watershed Management | 1999 Water & Wastewater Bond | - | 2,331,101 | 3,861,003 |
| | **Project Total** | | **9,527,212** | **2,506,524** | **5,802,977** |
| CDBG PROJECT #: | **N/A** | PROJECT TITLE: **Clear Creek CSO Facility** | | | |
| FICS PROJECT #: | **I2017** | | | | |
| Q32I20179999 | Watershed Management | Water & Wastewater Renew & Ext. | - | - | 1,227,889 |
| M52I20179999 | Public Works | 1993 Water & Wastewater Bond | 899,219 | - | - |
| Q32I20179999 | Watershed Management | 1999 Water & Wastewater Bond | - | 409,693 | 1,101,165 |
| | **Project Total** | | **899,219** | **409,693** | **2,329,054** |
| CDBG PROJECT #: | **N/A** | PROJECT TITLE: **R. M. Clayton, Odor Control** | | | |
| FICS PROJECT #: | **I2018** | | | | |
| Q32I20189999 | Watershed Management | 1993 Water & Wastewater Bond | - | - | 10 |

# 2004 BUDGET
# CAPITAL PROJECTS

## POLLUTION CONTROL

| CENTER | DEPARTMENT | FUND | 2002 EXPENSES | 2003 EXPENSES | 2004 BUDGET |
|---|---|---|---|---|---|
| **R.M. CLAYTON FACILITY (CONTINUED)** | | | | | |
| CDBG PROJECT #: | N/A | PROJECT TITLE: **R. M. Clayton Riverside** | | | |
| FICS PROJECT #: | I2019 | | | | |
| M52I20199999 | Public Works | 1999 Water & Wastewater Bond | 59,284 | - | - |
| Q32I20199999 | Watershed Management | 1999 Water & Wastewater Bond | - | 2,188,484 | 11,066 |
| | **Project Total** | | **59,284** | **2,188,484** | **11,066** |
| CDBG PROJECT #: | N/A | PROJECT TITLE: **R. M. Clayton-Consent Decree** | | | |
| FICS PROJECT #: | I2021 | | | | |
| M52I20219999 | Public Works | 2001 Water & Wastewater Bond | 1,093,835 | - | - |
| Q32I20219999 | Watershed Management | 2001 Water & Wastewater Bond | - | 4,489,839 | 407,825 |
| | **Project Total** | | **1,093,835** | **4,489,839** | **407,825** |
| **INTRENCHMENT CREEK FACILITY** | | | | | |
| CDBG PROJECT #: | N/A | PROJECT TITLE: **Intrenchment Creek, Gen Imprvs.** | | | |
| FICS PROJECT #: | I2101 | | | | |
| Q36I21019999 | Watershed Management | 1993 Water & Wastewater Bond | - | - | 30,558 |
| M56I21019999 | Public Works | 1999 Water & Wastewater Bond | 1,486,715 | - | - |
| Q36I21019999 | Watershed Management | 1999 Water & Wastewater Bond | - | 496,315 | 1,602,369 |
| | **Project Total** | | **1,486,715** | **496,315** | **1,632,927** |
| CDBG PROJECT #: | N/A | PROJECT TITLE: **East Side CSO** | | | |
| FICS PROJECT #: | I2104 | | | | |
| Q36I21049999 | Watershed Management | Water & Wastewater Renew & Ext. | - | 14,786 | 24,632 |
| M56I21049999 | Public Works | 1999 Water & Wastewater Bond | 666,350 | - | - |
| Q36I21049999 | Watershed Management | 1999 Water & Wastewater Bond | - | 88,751 | - |
| | **Project Total** | | **666,350** | **103,537** | **24,632** |
| CDBG PROJECT #: | N/A | PROJECT TITLE: **Intrenchment Creek Consent Dec.** | | | |
| FICS PROJECT #: | I2105 | | | | |
| Q36I21059999 | Watershed Management | 2001 Water & Wastewater Bond | - | - | 850,000 |
| CDBG PROJECT #: | N/A | PROJECT TITLE: **Intrenchment Creek - UPG Pipeline** | | | |
| FICS PROJECT #: | I2107 | | | | |
| Q36I21079999 | Watershed Management | 2001 Water & Wastewater Bond | - | - | 107,364 |

# 2004 BUDGET
# CAPITAL PROJECTS

## POLLUTION CONTROL

| CENTER | DEPARTMENT | FUND | 2002 EXPENSES | 2003 EXPENSES | 2004 BUDGET |
|---|---|---|---|---|---|
| | | **OTHER FACILITIES** | | | |
| CDBG PROJECT #: | **N/A** | PROJECT TITLE: **Facilities Evaluation** | | | |
| FICS PROJECT #: | **I2202** | | | | |
| Q39I22029999 | Watershed Management | 1997 Water & Wastewater Bond | - | 15,555 | 40,774 |
| M24I22029999 | Public Works | 2001 Water & Wastewater Bond | 1,441,599 | - | - |
| Q38I22029999 | Watershed Management | 2001 Water & Wastewater Bond | - | 11,248,602 | 28,154,799 |
| | **Project Total** | | **1,441,599** | **11,264,157** | **28,195,573** |
| CDBG PROJECT #: | **N/A** | PROJECT TITLE: **TANYARD CSO FACILITY** | | | |
| FICS PROJECT #: | **I2203** | | | | |
| Q39I22039999 | Watershed Management | 1999 Water & Wastewater Bond | - | - | 4,200,000 |
| **TOTAL - POLLUTION CONTROL** | | | **164,129,603** | **165,709,713** | **437,434,877** |

# 2004 BUDGET
# CAPITAL PROJECTS

## WATER SUPPLY

| CENTER | DEPARTMENT | FUND | 2002 EXPENSES | 2003 EXPENSES | 2004 BUDGET |
|---|---|---|---|---|---|
| **WATER DISTR. PUMP STATIONS/STORAGE TANKS** | | | | | |
| CDBG PROJECT #: | N/A | PROJECT TITLE: **Gen. Impr., Pump Stations/Storage** | | | |
| FICS PROJECT #: | J0102 | | | | |
| Q24J01029999 | Watershed Management | Water & Wastewater Renew & Ext. | 536,212 | - | - |
| Q67J01029999 | Watershed Management | 1999 Water & Wastewater Bond | - | - | 332,603 |
| Q24J01029999 | Watershed Management | 1999 Water & Wastewater Bond | 142,119 | - | - |
| Q67J01029999 | Watershed Management | 1999 Water & Wastewater Bond | - | 1,333,701 | 512,077 |
| | **Project Total** | | **678,331** | **1,333,701** | **844,680** |
| CDBG PROJECT #: | N/A | PROJECT TITLE: **Cathodic Protection System** | | | |
| FICS PROJECT #: | J0105 | | | | |
| Q24J01059999 | Watershed Management | Water & Wastewater Renew & Ext. | 26,008 | - | - |
| **HEMPHILL TREATMENT PLANT** | | | | | |
| CDBG PROJECT #: | N/A | PROJECT TITLE: **Reservoir Expansion, H.T.P.** | | | |
| FICS PROJECT #: | J0202 | | | | |
| Q67J02029999 | Watershed Management | Water & Wastewater Renew & Ext. | - | - | 229,017 |
| Q67J02029999 | Watershed Management | 2001 Water & Wastewater Bond | - | - | 5,000,000 |
| | **Project Total** | | **-** | **-** | **5,229,017** |
| CDBG PROJECT #: | N/A | PROJECT TITLE: **Clearwell Expansion, H.T.P.** | | | |
| FICS PROJECT #: | J0203 | | | | |
| Q24J02039999 | Watershed Management | 1993 Water & Wastewater Bond | 4,702 | - | - |
| Q67J02039999 | Watershed Management | 1993 Water & Wastewater Bond | - | - | 1,581,824 |
| | **Project Total** | | **4,702** | **-** | **1,581,824** |
| CDBG PROJECT #: | N/A | PROJECT TITLE: **Gen. Impr., Hemphill Treatment** | | | |
| FICS PROJECT #: | J0204 | | | | |
| Q24J02049999 | Watershed Management | Water & Wastewater Renew & Ext. | 329,437 | - | 564,411 |
| Q24J02049999 | Watershed Management | 1999 Water & Wastewater Bond | 4,442,753 | - | - |
| Q24J02049999 | Watershed Management | 2001 Water & Wastewater Bond | 32 | - | - |
| Q67J02049999 | Watershed Management | 1999 Water & Wastewater Bond | - | 736,403 | 513,630 |
| Q67J02049999 | Watershed Management | 2001 Water & Wastewater Bond | - | 3,705,493 | 4,231,567 |
| | **Project Total** | | **4,772,222** | **4,441,896** | **5,309,608** |
| CDBG PROJECT #: | N/A | PROJECT TITLE: **Hemphill Bulk Chemical Feed Sys.** | | | |
| FICS PROJECT #: | J0205 | | | | |
| Q67J02059999 | Watershed Management | 1999 Water & Wastewater Bond | - | 1,643,256 | 6,809,744 |
| Q67J02059999 | Watershed Management | 2001 Water & Wastewater Bond | - | - | 1,682,000 |
| | **Project Total** | | **-** | **1,643,256** | **8,491,744** |

## WATER SUPPLY

| CENTER | DEPARTMENT | FUND | 2002 EXPENSES | 2003 EXPENSES | 2004 BUDGET |
|---|---|---|---|---|---|
| **HEMPHILL TREATMENT PLANT (CONTINUED)** | | | | | |
| CDBG PROJECT #: | **N/A** | PROJECT TITLE: **Hemphill Flocculation Basin** | | | |
| FICS PROJECT #: | **J0206** | | | | |
| Q24J02069999 | Watershed Management | Water & Wastewater Renew & Ext. | - | - | - |
| Q67J02069999 | Watershed Management | 1999 Water & Wastewater Bond | - | - | 3,445,000 |
| Q67J02069999 | Watershed Management | 2001 Water & Wastewater Bond | - | - | 2,548,000 |
| | **Project Total** | | **-** | **-** | **5,993,000** |
| CDBG PROJECT #: | **N/A** | PROJECT TITLE: **HTP Clarifer System Replacement** | | | |
| FICS PROJECT #: | **J0210** | | | | |
| Q67J02109999 | Watershed Management | 2001 Water & Wastewater Bond | - | - | 3,528,000 |
| **HEMPHILL PUMPING STATION** | | | | | |
| CDBG PROJECT #: | **N/A** | PROJECT TITLE: **Hemphill Pumping Station Renov.** | | | |
| FICS PROJECT #: | **J0401** | | | | |
| Q24J04019999 | Watershed Management | Water & Wastewater Renew & Ext. | 123,611 | - | - |
| Q67J04019999 | Watershed Management | Water & Wastewater Renew & Ext. | - | 110,681 | 1,410,997 |
| Q67J04019999 | Watershed Management | 1993 Water & Wastewater Bond | - | 105,237 | 153,207 |
| Q67J04019999 | Watershed Management | 1999 Water & Wastewater Bond | - | 332,513 | 82,070 |
| | **Project Total** | | **123,611** | **548,431** | **1,646,274** |
| CDBG PROJECT #: | **N/A** | PROJECT TITLE: **Discharge Piping, H.P.S.** | | | |
| FICS PROJECT #: | **J0402** | | | | |
| Q24J04029999 | Watershed Management | Water & Wastewater Renew & Ext. | 13,393,794 | - | - |
| Q67J04029999 | Watershed Management | Water & Wastewater Renew & Ext. | - | 1,017,226 | 168,936 |
| Q24J04029999 | Watershed Management | 1999 Water & Wastewater Bond | 4,103,116 | - | - |
| Q67J04029999 | Watershed Management | 1999 Water & Wastewater Bond | - | 278,754 | 81,721 |
| | **Project Total** | | **17,496,910** | **1,295,980** | **250,657** |
| CDBG PROJECT #: | **N/A** | PROJECT TITLE: **Replace 1941 Filters (Hemphill)** | | | |
| FICS PROJECT #: | **J0406** | | | | |
| Q24J04069999 | Watershed Management | Water & Wastewater Renew & Ext. | 8,405 | - | - |
| Q67J04069999 | Watershed Management | Water & Wastewater Renew & Ext. | - | - | 56,145 |
| | **Project Total** | | **8,405** | **-** | **56,145** |
| CDBG PROJECT #: | **N/A** | PROJECT TITLE: **Dehumidification System, HTP** | | | |
| FICS PROJECT #: | **J0407** | | | | |
| Q67J04079999 | Watershed Management | 2001 Water & Wastewater Bond | - | - | 464,000 |

# 2004 BUDGET
# CAPITAL PROJECTS

## WATER SUPPLY

### CHATTAHOOCHEE TREATMENT PLANT

| CENTER | DEPARTMENT | FUND | 2002 EXPENSES | 2003 EXPENSES | 2004 BUDGET |
|---|---|---|---|---|---|
| CDBG PROJECT #: | N/A | PROJECT TITLE: **Expand Clearwell, C.T.P.** | | | |
| FICS PROJECT #: | J0502 | | | | |
| Q24J05029999 | Watershed Management | 1993 Water & Wastewater Bond | 52,946 | - | - |
| Q24J05029999 | Watershed Management | 1999 Water & Wastewater Bond | 482,970 | - | - |
| Q67J05029999 | Watershed Management | 1999 Water & Wastewater Bond | - | 944,038 | - |
| | **Project Total** | | **535,916** | **944,038** | **-** |
| CDBG PROJECT #: | N/A | PROJECT TITLE: **Reservoir, C. T. P.** | | | |
| FICS PROJECT #: | J0503 | | | | |
| Q24J05039999 | Watershed Management | 2001 Water & Wastewater Bond | 1,546 | - | - |
| Q67J05039999 | Watershed Management | 2001 Water & Wastewater Bond | - | 3,000,000 | 122,954 |
| | **Project Total** | | **1,546** | **3,000,000** | **122,954** |
| CDBG PROJECT #: | N/A | PROJECT TITLE: **General Improvements** | | | |
| FICS PROJECT #: | J0504 | | | | |
| Q24J05049999 | Watershed Management | Water & Wastewater Renew & Ext. | 19,482 | - | - |
| Q67J05049999 | Watershed Management | Water & Wastewater Renew & Ext. | - | 96,096 | 60,305 |
| Q24J05049999 | Watershed Management | 1999 Water & Wastewater Bond | 6,784,566 | - | - |
| Q67J05049999 | Watershed Management | 1999 Water & Wastewater Bond | - | 127,599 | 160,407 |
| Q24J05049999 | Watershed Management | 2001 Water & Wastewater Bond | 8,026 | - | - |
| Q67J05049999 | Watershed Management | 2001 Water & Wastewater Bond | - | 76,632 | 4,795,795 |
| | **Project Total** | | **6,812,074** | **300,327** | **5,016,507** |
| CDBG PROJECT #: | N/A | PROJECT TITLE: **Replace Dehumidification System** | | | |
| FICS PROJECT #: | J0507 | | | | |
| Q67J05079999 | Watershed Management | 2001 Water & Wastewater Bond | - | - | 1,787,000 |
| CDBG PROJECT #: | N/A | PROJECT TITLE: **Upgrade Chemical Storage and Feed** | | | |
| FICS PROJECT #: | J0508 | | | | |
| Q67J05089999 | Watershed Management | 2001 Water & Wastewater Bond | - | - | 3,623,000 |
| CDBG PROJECT #: | N/A | PROJECT TITLE: **Clarifier System Replacement** | | | |
| FICS PROJECT #: | J0510 | | | | |
| Q67J05109999 | Watershed Management | 1999 Water & Wastewater Bond | - | - | 3,500,000 |
| Q65J05109999 | Watershed Management | 2001 Water & Wastewater Bond | - | - | 2,017,000 |
| | **Project Total** | | **-** | **-** | **5,517,000** |
| CDBG PROJECT #: | N/A | PROJECT TITLE: **River Sill Improvements** | | | |
| FICS PROJECT #: | J0511 | | | | |
| Q67J05119999 | Watershed Management | 1999 Water & Wastewater Bond | - | - | 5,200,000 |
| Q67J05119999 | Watershed Management | 2001 Water & Wastewater Bond | - | - | 5,532,570 |
| | **Project Total** | | **-** | **-** | **10,732,570** |

# 2004 BUDGET
# CAPITAL PROJECTS

## WATER SUPPLY

| CENTER | DEPARTMENT | FUND | 2002 EXPENSES | 2003 EXPENSES | 2004 BUDGET |
|---|---|---|---|---|---|
| **CHATTAHOOCHEE TREATMENT PLANT (CONTINUED)** | | | | | |
| CDBG PROJECT #: N/A | | PROJECT TITLE: **Yard Piping, Chatt. Treatment** | | | |
| FICS PROJECT #: J0512 | | | | | |
| Q24J05129999 | Watershed Management | Water & Wastewater Renew & Ext. | 76,556 | - | - |
| Q67J05129999 | Watershed Management | Water & Wastewater Renew & Ext. | - | - | 64,787 |
| | **Project Total** | | **76,556** | **-** | **64,787** |
| **CHATTAHOOCHEE SETTLED SOLIDS** | | | | | |
| CDBG PROJECT #: N/A | | PROJECT TITLE: **General Improvements, C.S.S.** | | | |
| FICS PROJECT #: J0601 | | | | | |
| Q24J06019999 | Watershed Management | Water & Wastewater Renew & Ext. | 22,155 | - | - |
| **DISTRIBUTION** | | | | | |
| CDBG PROJECT #: N/A | | PROJECT TITLE: **Water Mains, Various Locations** | | | |
| FICS PROJECT #: J0803 | | | | | |
| Q27J08039999 | Watershed Management | Water & Wastewater Renew & Ext. | 785,456 | - | - |
| Q65J08039999 | Watershed Management | Water & Wastewater Renew & Ext. | - | 1,685,824 | 3,154,764 |
| Q27J08039999 | Watershed Management | 1999 Water & Wastewater Bond | 4,271,043 | - | - |
| Q37J08039999 | Watershed Management | 1999 Water & Wastewater Bond | - | - | 1,600,000 |
| Q65J08039999 | Watershed Management | 1999 Water & Wastewater Bond | - | 3,504,292 | 15,644,454 |
| Q65J08039999 | Watershed Management | 2001 Water & Wastewater Bond | - | - | 7,004,455 |
| | **Project Total** | | **5,056,499** | **5,190,116** | **27,403,673** |
| CDBG PROJECT #: N/A | | PROJECT TITLE: **New Mains, Reimbursement** | | | |
| FICS PROJECT #: J0806 | | | | | |
| Q27J0806LAF0 | Watershed Management | Water & Wastewater Renew & Ext. | 924,219 | - | - |
| Q65J0806LAF0 | Watershed Management | Water & Wastewater Renew & Ext. | - | - | 17,109 |
| | **Project Total** | | **924,219** | **-** | **17,109** |
| CDBG PROJECT #: N/A | | PROJECT TITLE: **Hydraulic Study** | | | |
| FICS PROJECT #: J0809 | | | | | |
| Q24J08099999 | Watershed Management | Water & Wastewater Renew & Ext. | 10,215 | - | - |
| Q67J08099999 | Watershed Management | Water & Wastewater Renew & Ext. | - | - | 46,438 |
| | **Project Total** | | **10,215** | **-** | **46,438** |

# 2004 BUDGET
# CAPITAL PROJECTS

## WATER SUPPLY

| CENTER | DEPARTMENT | FUND | 2002 EXPENSES | 2003 EXPENSES | 2004 BUDGET |
|---|---|---|---|---|---|
| **WATER SUPPORT SERVICE FACILITIES** | | | | | |
| CDBG PROJECT #: N/A<br>FICS PROJECT #: J0904 | | PROJECT TITLE: **Construction & Maintenance Fac.** | | | |
| Q24J09049999 | Watershed Management | Water & Wastewater Renew & Ext. | 66,105 | - | - |
| Q67J09049999 | Watershed Management | Water & Wastewater Renew & Ext. | - | - | 266,912 |
| | **Project Total** | | **66,105** | | **266,912** |
| CDBG PROJECT #: N/A<br>FICS PROJECT #: J0905 | | PROJECT TITLE: **Renovat. of Construct. & Maint. Substations** | | | |
| Q24J09059999 | Watershed Management | 1999 Water & Wastewater Bond | 1,288,337 | - | - |
| Q67J09059999 | Watershed Management | 1999 Water & Wastewater Bond | - | 60,404 | 4,621,913 |
| | **Project Total** | | **1,288,337** | **60,404** | **4,621,913** |
| CDBG PROJECT #: N/A<br>FICS PROJECT #: J0906 | | PROJECT TITLE: **Renovat. of Construct. & Maint. Substations** | | | |
| Q65J09069999 | Watershed Management | 2001 Water & Wastewater Bond | - | - | 650,000 |
| CDBG PROJECT #: N/A<br>FICS PROJECT #: J0910 | | PROJECT TITLE: **Greenroof Pilot Project** | | | |
| Q61J0910KEN0 | Watershed Management | Water & Wastewater Renew & Ext. | - | - | 18,000 |
| **NORTH AREA TREATMENT PLANT** | | | | | |
| CDBG PROJECT #: N/A<br>FICS PROJECT #: J1001 | | PROJECT TITLE: **Development, North Area Treatment** | | | |
| Q21J10019999 | Watershed Management | Water & Wastewater Renew & Ext. | 1,005,541 | - | - |
| Q69J10019999 | Watershed Management | Water & Wastewater Renew & Ext. | - | 6,169,603 | 12,433,625 |
| Q69J10019999 | Watershed Management | 1997 Water & Wastewater Bond | - | - | 5,000,000 |
| Q69J10019999 | Watershed Management | 2001 Water & Wastewater Bond | - | - | 15,000,000 |
| | **Project Total** | | **1,005,541** | **6,169,603** | **32,433,625** |
| **HEMPHILL MAINTENANCE COMPLEX** | | | | | |
| CDBG PROJECT #: N/A<br>FICS PROJECT #: J1101 | | PROJECT TITLE: **H.M.C. General Improvements** | | | |
| Q67J11019999 | Watershed Management | Water & Wastewater Renew & Ext. | - | - | 6,520 |

# 2004 BUDGET
# CAPITAL PROJECTS

## WATER SUPPLY

| CENTER | DEPARTMENT | FUND | 2002 EXPENSES | 2003 EXPENSES | 2004 BUDGET |
|---|---|---|---|---|---|
| **STORMWATER UTILITY MANAGEMENT** | | | | | |
| CDBG PROJECT #: N/A<br>FICS PROJECT #: J1301 | | PROJECT TITLE: **Stormwater Utility Management** | | | |
| Q39J13019999 | Watershed Management | Water & Wastewater Renew & Ext. | - | 34,730 | 2,058,402 |
| **PUBLIC HEALTH SECURITY IMPROVEMENTS** | | | | | |
| CDBG PROJECT #: N/A<br>FICS PROJECT #: J2001 | | PROJECT TITLE: **Vulnerability Assessment** | | | |
| Q12J20019999 | Watershed Management | Water & Wastewater Renew & Ext. | - | - | 2,000,000 |
| CDBG PROJECT #: N/A<br>FICS PROJECT #: J2002 | | PROJECT TITLE: **Public Health Security** | | | |
| Q12J20029999 | Watershed Management | Water & Wastewater Renew & Ext. | - | - | 2,000,000 |
| **TOTAL - WATER SUPPLY** | | | **38,909,352** | **24,962,482** | **131,781,359** |

# 2004 BUDGET
# CAPITAL PROJECTS

## CITY-WIDE CAPITAL PROJECTS

| CENTER | DEPARTMENT | FUND | 2002 EXPENSES | 2003 EXPENSES | 2004 BUDGET |
|---|---|---|---|---|---|
| **COMMUNICATIONS** | | | | | |
| CDBG PROJECT #: N/A<br>FICS PROJECT #: K0101 | | PROJECT TITLE: **Radio System** | | | |
| D45K01019982 | Executive Offices | General Gov't. Capital Outlay | - | - | 58,262 |
| CDBG PROJECT #: N/A<br>FICS PROJECT #: K0103 | | PROJECT TITLE: **CAD System** | | | |
| D41K01039982 | Executive Offices | General Gov't. Capital Outlay | - | - | 21,459 |
| CDBG PROJECT #: N/A<br>FICS PROJECT #: K0104 | | PROJECT TITLE: **Communication Integration** | | | |
| D41K01049982 | Executive Offices | General Gov't. Capital Outlay | - | - | 11,255 |
| CDBG PROJECT #: N/A<br>FICS PROJECT #: K0105 | | PROJECT TITLE: **Gov't. & Public Cable Access** | | | |
| D22K01059999 | Executive Offices | Trust Fund | 5,227 | - | 127,208 |
| CDBG PROJECT #: N/A<br>FICS PROJECT #: K0107 | | PROJECT TITLE: **Wide Area Network-Police Zones** | | | |
| E11K01079999 | Information Technology | Annual Bond | - | - | 1,140 |
| CDBG PROJECT #: N/A<br>FICS PROJECT #: K0108 | | PROJECT TITLE: **M-Net** | | | |
| D22K0108SCA0 | Executive Offices | Trust | - | - | 12,479 |
| CDBG PROJECT #: N/A<br>FICS PROJECT #: K0109 | | PROJECT TITLE: **Community Technology Initiative** | | | |
| D22K0109SCB0 | Executive Offices | Trust | 2,260,541 | 1,519,172 | 1,152,714 |
| CDBG PROJECT #: N/A<br>FICS PROJECT #: K0110 | | PROJECT TITLE: **E911 Wireless** | | | |
| D45K01109999 | Executive Offices | Trust | - | 1,609,964 | 1,416,908 |
| **SYSTEM AUTOMATION** | | | | | |
| CDBG PROJECT #: N/A<br>FICS PROJECT #: K0201 | | PROJECT TITLE: **City Wide System Automation** | | | |
| T31K020192AB | Non-Departmental | 1998 Bond Project | - | - | 63,690 |
| CDBG PROJECT #: N/A<br>FICS PROJECT #: K0202 | | PROJECT TITLE: **City Wide Information Systems** | | | |
| T31K02029993 | Non-Departmental | General Gov't. Capital Outlay | - | - | 219,270 |

# CITY-WIDE CAPITAL PROJECTS

| CENTER | DEPARTMENT | FUND | 2002 EXPENSES | 2003 EXPENSES | 2004 BUDGET |
|---|---|---|---|---|---|
| **SYSTEM AUTOMATION (CONTINUED)** | | | | | |
| CDBG PROJECT #: | **N/A** | PROJECT TITLE: **Financial Information Systems** | | | |
| FICS PROJECT #: | **K0203** | | | | |
| T31K02039993 | Non-Departmental | General Gov't. Capital Outlay | 621,582 | 578,100 | 451,356 |
| CDBG PROJECT #: | **N/A** | PROJECT TITLE: **Software Upgrades & Licensing** | | | |
| FICS PROJECT #: | **K0204** | | | | |
| C21K0204MAB0 | City Council | Intergovernmental Grant | - | 20,000 | 20,000 |
| D28K0204K4U0 | Executive Offices | Intergovernmental Grant | - | - | 23,973 |
| | **Project Total** | | - | **20,000** | **43,973** |
| **CITY OF ATLANTA/DEKALB CO. CAPITAL PROJECT** | | | | | |
| CDBG PROJECT #: | **N/A** | PROJECT TITLE: **City of Atlanta/DeKalb Co. CAP** | | | |
| FICS PROJECT #: | **K0301** | | | | |
| M22K0301LFD0 | Public Works | Trust | 351,685 | - | 91,661 |
| **TOTAL - CITY-WIDE CAPITAL PROJECTS** | | | **3,239,035** | **3,727,236** | **3,671,375** |

# 2004 BUDGET
# CAPITAL PROJECTS

## EMPOWERMENT ZONE PROJECTS

| CENTER | DEPARTMENT | FUND | 2002 EXPENSES | 2003 EXPENSES | 2004 BUDGET |
|---|---|---|---|---|---|
| **INC. NO. MEANINGFUL JOBS/COMM BASED BUS.** | | | | | |
| CDBG PROJECT #: N/A<br>FICS PROJECT #: L1101 | | PROJECT TITLE: **Use/Expand Zone Businesses Inc.** | | | |
| Y12L1101AGA0 | Planning & Community Development | Empowerment Zone | 2,652 | - | 188,415 |
| CDBG PROJECT #: N/A<br>FICS PROJECT #: L1102 | | PROJECT TITLE: **Dev. Vacant Building/Parcels Thru CDC's** | | | |
| Y12L1102AGA0 | Planning & Community Development | Empowerment Zone | 110,710 | - | 28,794 |
| CDBG PROJECT #: N/A<br>FICS PROJECT #: L1103 | | PROJECT TITLE: **Stim. Manuf. of Hsng. Solar** | | | |
| Y12L1103AGA0 | Planning & Community Development | Empowerment Zone | 52,800 | 28,764 | 5,990 |
| CDBG PROJECT #: N/A<br>FICS PROJECT #: L1104 | | PROJECT TITLE: **Dev. Empl. Strategies-Single Fem. HD. HS** | | | |
| Y12L1104AGA0 | Planning & Community Development | Empowerment Zone | 238 | - | 2,344 |
| CDBG PROJECT #: N/A<br>FICS PROJECT #: L1105 | | PROJECT TITLE: **Make Grants Code & Façade Impv** | | | |
| Y12L1105AGA0 | Planning & Community Development | Empowerment Zone | 10,000 | - | - |
| CDBG PROJECT #: N/A<br>FICS PROJECT #: L1106 | | PROJECT TITLE: **Dev. Empl. Butler Street / Auburn-OFW** | | | |
| Y12L1106AGA0 | Planning & Community Development | Empowerment Zone | - | - | 4,250 |
| CDBG PROJECT #: N/A<br>FICS PROJECT #: L1107 | | | | | |
| Y12L1107AGA0 | Planning & Community Development | Empowerment Zone | - | 779,963 | 720,037 |
| **INC. CNTL. FIN. RESOURCES MON./IMPL. PGM** | | | | | |
| CDBG PROJECT #: N/A<br>FICS PROJECT #: L1205 | | PROJECT TITLE: **Prov. Great. Access to Loans in Zone** | | | |
| Y12L1205AGA0 | Planning & Community Development | Empowerment Zone | 498,147 | - | 10,553 |
| CDBG PROJECT #: N/A<br>FICS PROJECT #: L1206 | | PROJECT TITLE: **Southside Revitalization/Pryor Joyland Demolition** | | | |
| Y12L1206AGA0 | Planning & Community Development | Empowerment Zone | 65,087 | - | 69,979 |
| CDBG PROJECT #: N/A<br>FICS PROJECT #: L1207 | | PROJECT TITLE: **Westside Village Revitalization** | | | |
| Y12L1207AGA0 | Planning & Community Development | Empowerment Zone | 73,402 | - | 5,862,214 |

# 2004 BUDGET
# CAPITAL PROJECTS

## EMPOWERMENT ZONE PROJECTS

| CENTER | DEPARTMENT | FUND | 2002 EXPENSES | 2003 EXPENSES | 2004 BUDGET |
|---|---|---|---|---|---|
| **UTILIZE & EXPAND REVOLVING LOAN PROGRAM** | | | | | |
| CDBG PROJECT #: N/A<br>FICS PROJECT #: L1403 | | PROJECT TITLE: **Est. Revolving Business Loan Program** | | | |
| Y12L1403AGA0 | Planning & Community Development | Empowerment Zone | 3,000 | - | 2,372,861 |
| CDBG PROJECT #: N/A<br>FICS PROJECT #: L1404 | | PROJECT TITLE: **Lev. Res. Coming in Zone Match** | | | |
| Y12L1404AGA0 | Planning & Community Development | Empowerment Zone | 2 | - | 189,775 |
| CDBG PROJECT #: N/A<br>FICS PROJECT #: L1406 | | PROJECT TITLE: **Business Development Fund** | | | |
| Y12L1406AGAA | Planning & Community Development | Empowerment Zone | - | - | 1,264,704 |
| Y12L1406AGA0 | Planning & Community Development | Empowerment Zone | 144,858 | 46,809 | 1,073,206 |
| | **Project Total** | | **144,858** | **46,809** | **2,337,910** |
| **TRAIN. 400/500 ZONE RES. IN YEAR 1 & 2** | | | | | |
| CDBG PROJECT #: N/A<br>FICS PROJECT #: L1504 | | PROJECT TITLE: **COPA Project** | | | |
| Y12L1504AGA0 | Planning & Community Development | Empowerment Zone | 183,083 | - | 495,260 |
| **INST. 5 PGMS. TO COVER 30 NEIGHBORHOODS** | | | | | |
| CDBG PROJECT #: N/A<br>FICS PROJECT #: L2104 | | PROJECT TITLE: **Inc. Sworn Community Policing** | | | |
| X11L2104AGA0 | Police Services | Empowerment Zone | 78,305 | - | - |
| **ENHANCE ENVIRONMENT CONDITION** | | | | | |
| CDBG PROJECT #: N/A<br>FICS PROJECT #: L2402 | | PROJECT TITLE: **Asbestos/Lead/Radon Trng. 36 Entrepren.** | | | |
| Y12L2402AGA0 | Planning & Community Development | Empowerment Zone | - | - | 9,467 |

# 2004 BUDGET
# CAPITAL PROJECTS

## EMPOWERMENT ZONE PROJECTS

| CENTER | DEPARTMENT | FUND | 2002 EXPENSES | 2003 EXPENSES | 2004 BUDGET |
|---|---|---|---|---|---|
| **INCREASE PARTICIPATION** | | | | | |
| CDBG PROJECT #: N/A<br>FICS PROJECT #: L2501 | | PROJECT TITLE: **Est. Elect. Link. VIA 18 Compu.** | | | |
| Y12L2501AGA0 | Planning & Community Development | Empowerment Zone | 2,624 | 742 | 17,528 |
| CDBG PROJECT #: N/A<br>FICS PROJECT #: L2502 | | PROJECT TITLE: **Breakaway Burglar Bars/166 Homes** | | | |
| Y12L2502AGA0 | Planning & Community Development | Empowerment Zone | 4,854 | - | 72,906 |
| **DEV. COMP. PGM. TO MOTIVATE/EDUCATE/ETC.** | | | | | |
| CDBG PROJECT #: N/A<br>FICS PROJECT #: L3102 | | PROJECT TITLE: **Est. Comp. Human Development Prog.** | | | |
| Y12L3102AGA0 | Planning & Community Development | Empowerment Zone | - | - | 37,500 |
| **INC. YOUTH LEARN. OPPORTUNIT. 10% YR 1-2** | | | | | |
| CDBG PROJECT #: N/A<br>FICS PROJECT #: L3407 | | PROJECT TITLE: **Asthma Surveillance & Preven** | | | |
| Y12L3407AGA0 | Planning & Community Development | Empowerment Zone | 9,142 | - | 43,367 |
| CDBG PROJECT #: N/A<br>FICS PROJECT #: L3408 | | PROJECT TITLE: **Extended Day Program** | | | |
| Y12L3408AGA0 | Planning & Community Development | Empowerment Zone | 14,976 | - | 5,000 |
| CDBG PROJECT #: N/A<br>FICS PROJECT #: L3409 | | PROJECT TITLE: **Rehab-Expo Extended Day** | | | |
| Y12L3409AGA0 | Planning & Community Development | Empowerment Zone | 11,583 | - | 22,360 |
| CDBG PROJECT #: N/A<br>FICS PROJECT #: L3410 | | PROJECT TITLE: **Ropheka-Extended Day** | | | |
| Y12L3410AGA0 | Planning & Community Development | Empowerment Zone | 21,588 | - | - |
| CDBG PROJECT #: N/A<br>FICS PROJECT #: L3411 | | PROJECT TITLE: **Beacon of Hope-Extended Day** | | | |
| Y12L3411AGA0 | Planning & Community Development | Empowerment Zone | 21,391 | - | 182 |
| CDBG PROJECT #: N/A<br>FICS PROJECT #: L3412 | | PROJECT TITLE: **WAY-Extended Day** | | | |
| Y12L3412AGA0 | Planning & Community Development | Empowerment Zone | 48,557 | - | 35 |

# 2004 BUDGET
# CAPITAL PROJECTS

## EMPOWERMENT ZONE PROJECTS

| CENTER | DEPARTMENT | FUND | 2002 EXPENSES | 2003 EXPENSES | 2004 BUDGET |
|---|---|---|---|---|---|
| **INC. YOUTH LEARN. OPPORTUNIT. 10% YR 1-2 (CONTINUED)** | | | | | |
| CDBG PROJECT #: N/A<br>FICS PROJECT #: L3413 | | PROJECT TITLE: **Asthma Surv-South Side health** | | | |
| Y12L3413AGA0 | Planning & Community Development | Empowerment Zone | 213,346 | 115,942 | 273,993 |
| CDBG PROJECT #: N/A<br>FICS PROJECT #: L3414 | | PROJECT TITLE: **Asthma Surv-Zap Asthma** | | | |
| Y12L3414AGA0 | Planning & Community Development | Empowerment Zone | 364,924 | 193,177 | 76,527 |
| **REDEVELOP PARCELS 150/YR-1 & 350/YR-2** | | | | | |
| CDBG PROJECT #: N/A<br>FICS PROJECT #: L4107 | | PROJECT TITLE: **AEZ Land Bank/Affordable Housing** | | | |
| Y12L4107AGA0 | Planning & Community Development | Empowerment Zone | - | - | 3,000,000 |
| CDBG PROJECT #: N/A<br>FICS PROJECT #: L4108 | | PROJECT TITLE: **Neighborhood Master Plans** | | | |
| Y12L4108AGA0 | Planning & Community Development | Empowerment Zone | 24,413 | 246 | 166,141 |
| CDBG PROJECT #: N/A<br>FICS PROJECT #: L4109 | | PROJECT TITLE: **AEZ Land Bank/Parcel Acquisition** | | | |
| Y12L4109AGA0 | Planning & Community Development | Empowerment Zone | - | 100,932 | 2,299,068 |
| **FIT/AFFORD HSNG RES 250/YR-1 & 500/YR-2** | | | | | |
| CDBG PROJECT #: N/A<br>FICS PROJECT #: L4201 | | PROJECT TITLE: **Prov. Owner/Elderly Rehab. 200** | | | |
| Y12L4201AGA0 | Planning & Community Development | Empowerment Zone | 53,640 | 43,650 | 560,538 |
| CDBG PROJECT #: N/A<br>FICS PROJECT #: L4204 | | PROJECT TITLE: **Est. Owner Occupied Rehab. Prog.** | | | |
| Y12L4204AGA0 | Planning & Community Development | Empowerment Zone | 33,960 | 8,967 | 1,862,001 |
| **INC. HOME OWNER - RENOVATE RENT. UNITS** | | | | | |
| CDBG PROJECT #: N/A<br>FICS PROJECT #: L4501 | | PROJECT TITLE: **Inc. Funds/Downpayment Assistance** | | | |
| Y12L4501AGA0 | Planning & Community Development | Empowerment Zone | 60,166 | 31,304 | - |

## EMPOWERMENT ZONE PROJECTS

| CENTER | DEPARTMENT | FUND | 2002 EXPENSES | 2003 EXPENSES | 2004 BUDGET |
|---|---|---|---|---|---|
| **INC. HOME OWNER - RENOVATE RENT. UNITS (CONTINUED)** | | | | | |
| CDBG PROJECT #: **N/A** FICS PROJECT #: **L4503** | | PROJECT TITLE: **Establish Self Sufficiency Center** | | | |
| Y12L4503AGA0 | Planning & Community Development | Empowerment Zone | 8,675 | - | 139,879 |
| CDBG PROJECT #: **N/A** FICS PROJECT #: **L4504** | | PROJECT TITLE: **NAACP Self-Sufficient Center** | | | |
| Y12L4504AGA0 | Planning & Community Development | Empowerment Zone | 54,900 | 55,911 | - |
| CDBG PROJECT #: **N/A** FICS PROJECT #: **L4506** | | PROJECT TITLE: **Est. Down Pymt Asst Program, 450 New Units** | | | |
| Y12L4506AGA0 | Planning & Community Development | Empowerment Zone | 839,986 | 290,691 | 5,032,741 |
| **ADMINISTRATION** | | | | | |
| CDBG PROJECT #: **N/A** FICS PROJECT #: **L5201** | | PROJECT TITLE: **AEZC Administration Year 2000** | | | |
| Y12L5201RHB0 | Planning & Community Development | Empowerment Zone | 100,504 | - | 1,902 |
| CDBG PROJECT #: **N/A** FICS PROJECT #: **L5202** | | PROJECT TITLE: **Administration Governance II** | | | |
| Y12L5202AGA0 | Planning & Community Development | Empowerment Zone | 527,886 | 706,210 | 1,407,273 |
| CDBG PROJECT #: **N/A** FICS PROJECT #: **L5204** | | PROJECT TITLE: **CEAB Advisory Board** | | | |
| Y12L5204AGA0 | Planning & Community Development | Empowerment Zone | 44,076 | 44,932 | 820,384 |
| TOTAL - EMPOWERMENT ZONE PROJECTS | | | 3,683,475 | 2,448,240 | 28,137,174 |
| GRAND TOTAL - CAPITAL PROJECTS | | | 637,422,676 | 627,217,273 | 1,954,199,893 |

# 2004 BUDGET
# GRANT AND NON-CAPITAL PROJECTS

## INTRODUCTION

This section contains the 2004 budgets for projects funded with grant or other monies which is neither part of the operating budget of a department, or a city capital project. (City capital projects funded in whole or in part from grant funds are shown in the Capital Projects Section. Capital improvements to property of other parties, such as community organizations, which are funded by grant funds, are shown in this section.) Grant projects, representing projects funded wholly or in part by other governmental units, are established to account for costs associated with specific grants or program activities within grants. Other projects are established for specific purposes to account for costs associated with activities of a non-recurring nature which are not part of the operating budget of a city department.

Included in this section are budgets for current debt service requirements, which are established in the City's accounting system as projects. These debt service projects are related to long-term bonds outstanding, and represent past payments and 2003 requirements for debt administration and principal and interest payments for capital projects.

An examination of the City's debt structure reveals a strong position with respect to the capacity to issue additional debt and the impact on operating budgets.

What is not revealed is the need to finance many capital projects either through long-term debt or other funding alternatives. The authority to issue additional debt must come from the electorate. The electorate approved a large bond referendum in 1994 to fund much needed improvements to the City's infrastructure. The Sears building acquisition and renovation project which is being funded through a long-term mortgage loan is one good example of alternative capital financing necessary to cost-effectively satisfy critical capital improvement requirements. See Appendix for additional information on outstanding debt.

Each Grant or Non-Capital Projects section is in a programmatic format, based upon broad program categories and subcategories as follows:

| | |
|---|---|
| ***Neighborhood Preservation & Urban Development*** | Housing Rehabilitation<br>Public Housing<br>Neighborhood Facilities<br>Public Improvements<br>Parks, Playgrounds and Other Facilities<br>Planning<br>Homeless Facilities<br>Senior Rehabilitation<br>Construction New Homes |
| ***Economic Development*** | Improvement Loans<br>Economic Enhancement/Development<br>Job Training<br>Urban Renewal/Completion<br>Planning |

# 2004 BUDGET
# GRANT AND NON-CAPITAL PROJECTS

## INTRODUCTION (Continued)

| | |
|---|---|
| ***Human Development*** | Social Services<br>Historic Preservation<br>Job Training<br>Education<br>Governor's Office of Comm. Aff. |
| ***Cultural Affairs*** | Musical Events<br>Exhibitions (Visual Arts)<br>Other Cultural Activities |
| ***Miscellaneous Projects*** | Recycling Project<br>Special Support Services<br>Public Protection/Aid<br>Waste Management<br>Gov't. Organization Studies<br>Public Rights of Way<br>Vending Machines<br>Ga. Dept. of Highway Safety<br>Collection Fee - Accounts Receivable<br>Dept. of Justice - Office Program<br>Permit Processing Improvements<br>Foam Unit |
| ***Urban Environment Enhancements*** | Historic Preservation<br>Air Quality Control<br>Watershed Protection |
| ***Special Trust Operations*** | Perpetual Care<br>Miscellaneous Trust Activities |
| ***Planning, Administration and Project Reserves*** | Planning<br>Administration<br>Project Reserves<br>Admin. Development Impact Fees<br>Process Improvement |
| ***Tax Levies/Assessments*** | Court Fines |
| ***Debt Service*** | Debt Service Administration<br>General Obligation Bonds<br>Airport Bonds<br>Water and Sewer Bonds<br>Tax Allocation Dist. Bonds |

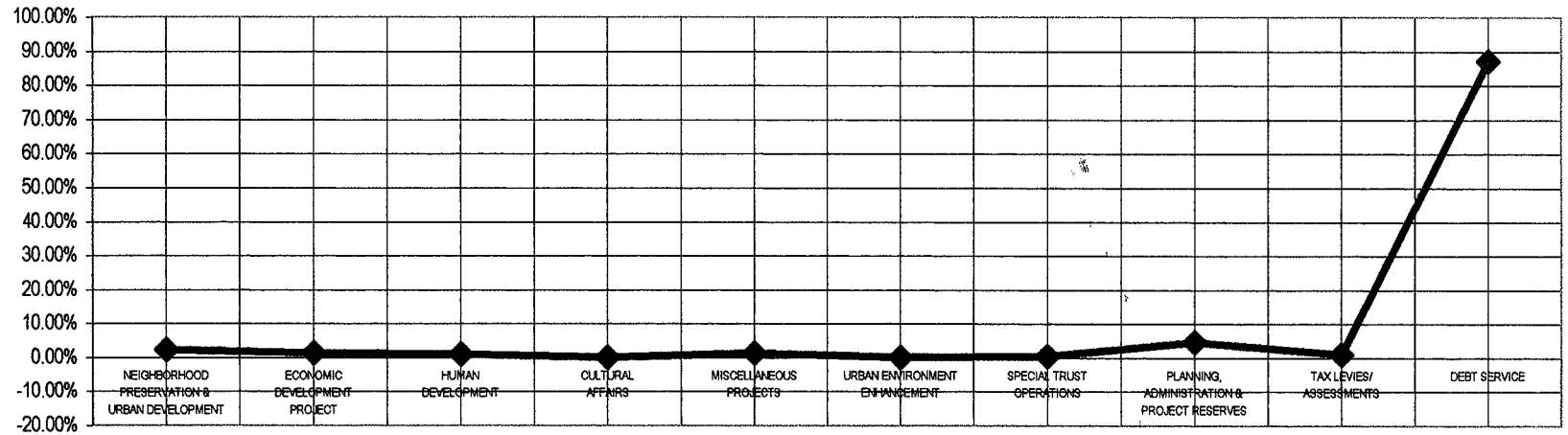
Projects are shown under the appropriate program heading, regardless of funding source.

# 2004 BUDGET
# GRANT AND NON-CAPITAL PROJECTS

## HISTORICAL OVERVIEW

| PROJECT TYPE | 2002 EXPENSES | 2003 EXPENSES | 2004 APPROPRIATION | % of 2004 BUDGET |
|---|---|---|---|---|
| NEIGHBORHOOD PRESERVATION & URBAN DEVELOPMENT | 13,608,933 | 12,650,307 | 31,392,076 | 2.26% |
| ECONOMIC DEVELOPMENT PROJECTS | 13,723,241 | 14,354,610 | 20,145,544 | 1.45% |
| HUMAN DEVELOPMENT | 16,631,241 | 13,333,993 | 13,856,572 | 1.00% |
| CULTURAL AFFAIRS | 1,720,769 | 1,493,593 | 3,086,814 | 0.22% |
| MISCELLANEOUS PROJECTS | 15,340,533 | 13,196,768 | 20,328,068 | 1.47% |
| URBAN ENVIRONMENT ENHANCEMENT | 415,434 | 156,974 | 2,687,034 | 0.19% |
| SPECIAL TRUST OPERATIONS | 2,824,594 | 2,214,099 | 5,951,648 | 0.43% |
| PLANNING, ADMINISTRATION AND PROJECT RESERVES | 9,024,000 | 6,914,202 | 63,748,851 | 4.60% |
| TAX LEVIES/ASSESSMENTS | 46,153,681 | 40,085,591 | 15,772,655 | 1.14% |
| DEBT SERVICE | 569,743,418 | 391,133,807 | 1,209,811,837 | 87.24% |
| | **689,185,844** | **495,533,944** | **1,386,781,099** | **100.00%** |

**GRANT AND NON-CAPITAL PROJECTS - SUMMARY % OF 2004 APPROPRIATION**



# 2004 BUDGET
# GRANT AND NON-CAPITAL PROJECTS

## NEIGHBORHOOD PRESERVATION & URBAN DEVELOPMENT

### HOUSING REHABILITATION

| CENTER | DEPARTMENT | FUND | 2002 EXPENSES | 2003 EXPENSES | 2004 BUDGET |
|---|---|---|---|---|---|
| CDBG PROJECT #: | **CD-07** | PROJECT TITLE: **Housing Rehabilitation Admin.** | | | |
| FICS PROJECT #: | **P0103** | | | | |
| /46P0103A21A | Planning & Community Development | Community Development | - | 838 | 84 |
| Y46P0103A22A | Planning & Community Development | Community Development | - | 121,410 | - |
| Y46P0103A23A | Planning & Community Development | Community Development | - | 440,794 | 35,204 |
| /46P0103A59A | Planning & Community Development | Community Development | - | 17,808 | 36,504 |
| /53P0103A21A | Planning & Community Development | Community Development | 170,229 | - | - |
| Y53P0103A22A | Planning & Community Development | Community Development | 292,812 | - | - |
| /53P0103A59A | Planning & Community Development | Community Development | 2,638 | - | - |
| | **Project Total** | | **465,679** | **580,850** | **71,792** |
| CDBG PROJECT #: | **CD-104** | PROJECT TITLE: **Housing Weatherization Program** | | | |
| FICS PROJECT #: | **P0109** | | | | |
| /46P0109A22A | Planning & Community Development | Community Development | - | 121,549 | - |
| /46P0109A23A | Planning & Community Development | Community Development | - | 227,256 | 122,744 |
| Y46P0109A59A | Planning & Community Development | Community Development | - | - | 1 |
| Y53P0109A21A | Planning & Community Development | Community Development | 62,602 | - | - |
| /53P0109A22A | Planning & Community Development | Community Development | 228,451 | - | - |
| | **Project Total** | | **291,053** | **348,805** | **122,745** |
| CDBG PROJECT #: | **CD-88** | PROJECT TITLE: **Housing Code Inspection** | | | |
| FICS PROJECT #: | **P0111** | | | | |
| /43P0111A21A | Planning & Community Development | Community Development | 41,286 | 6,415 | 4,847 |
| /43P0111A22A | Planning & Community Development | Community Development | 204,941 | 15,409 | 517 |
| Y43P0111A23A | Planning & Community Development | Community Development | - | 217,471 | 2,529 |
| /43P0111A58A | Planning & Community Development | Community Development | 645 | - | - |
| /43P0111A59A | Planning & Community Development | Community Development | 91 | - | 72 |
| | **Project Total** | | **246,963** | **239,295** | **7,965** |
| CDBG PROJECT #: | **CD-09** | PROJECT TITLE: **Housing Rehabilitation Leverage** | | | |
| FICS PROJECT #: | **P0112** | | | | |
| /46P0112A5WA | Planning & Community Development | Community Development | - | - | 17,646 |
| Y46P0112A5LA | Planning & Community Development | Trust | - | - | 790 |
| | **Project Total** | | **-** | **-** | **18,436** |

## NEIGHBORHOOD PRESERVATION & URBAN DEVELOPMENT

### HOUSING REHABILITATION (CONTINUED)

| CENTER | DEPARTMENT | FUND | 2002 EXPENSES | 2003 EXPENSES | 2004 BUDGET |
|---|---|---|---|---|---|
| CDBG PROJECT #: | **N/A** | PROJECT TITLE: **Section 312 Home Rehabilitation** | | | |
| FICS PROJECT #: | **P0114** | | | | |
| Y46P0114BHA0 | Planning & Community Development | 312 Trust | - | - | 375 |
| CDBG PROJECT #: | **N/A** | PROJECT TITLE: **Rental Rehabilitation** | | | |
| FICS PROJECT #: | **P0115** | | | | |
| Y46P0115BGB0 | Planning & Community Development | Rental Rehabilitation Trust | - | - | 5,287 |
| Y46P0115BGF0 | Planning & Community Development | Rental Rehabilitation Trust | - | - | 107,267 |
| Y46P0115BGG0 | Planning & Community Development | Rental Rehabilitation Trust | - | - | 74,337 |
| Y46P0115BGH0 | Planning & Community Development | Rental Rehabilitation Trust | - | - | 39,948 |
| | **Project Total** | | - | - | **226,839** |
| CDBG PROJECT #: | **N/A** | PROJECT TITLE: **Escrow-Home Repair/Low-Mod/Spo** | | | |
| FICS PROJECT #: | **P0118** | | | | |
| Y46P0118A5BA | Planning & Community Development | Trust | - | - | 247 |
| CDBG PROJECT #: | **N/A** | PROJECT TITLE: **Sponsor Housing Rehabilitation Program** | | | |
| FICS PROJECT #: | **P0119** | | | | |
| Y46P0119A5EA | Planning & Community Development | Trust | - | - | 164 |
| CDBG PROJECT #: | **N/A** | PROJECT TITLE: **Housing Code Assistance** | | | |
| FICS PROJECT #: | **P0121** | | | | |
| Y46P0121A5HA | Planning & Community Development | Trust | - | - | 10,880 |
| CDBG PROJECT #: | **CD-05** | PROJECT TITLE: **Atlanta Affordable Home Ownership** | | | |
| FICS PROJECT #: | **P0130** | | | | |
| Y46P0130A52A | Planning & Community Development | Community Development | - | - | 19,935 |
| CDBG PROJECT #: | **N/A** | PROJECT TITLE: **Vine City Housing Ministry** | | | |
| FICS PROJECT #: | **P0141** | | | | |
| D11P0141K2C0 | Executive Offices | Community Development | - | 11,250 | 3,750 |

## NEIGHBORHOOD PRESERVATION & URBAN DEVELOPMENT

### HOUSING REHABILITATION (CONTINUED)

| CENTER | DEPARTMENT | FUND | 2002 EXPENSES | 2003 EXPENSES | 2004 BUDGET |
|---|---|---|---|---|---|
| CDBG PROJECT #: | N/A | PROJECT TITLE: Home Investment Partnership Program, CHDO | | | |
| FICS PROJECT #: | P0147 | | | | |
| Y46P0147A3A0 | Planning & Community Development | Home Investment Trust | - | - | 176,075 |
| Y46P0147A3C0 | Planning & Community Development | Home Investment Trust | - | - | 25,500 |
| Y46P0147A3E0 | Planning & Community Development | Home Investment Trust | - | - | 29 |
| Y46P0147A3J0 | Planning & Community Development | Home Investment Trust | - | - | 59,124 |
| Y46P0147A3K0 | Planning & Community Development | Home Investment Trust | - | 176,595 | 19,705 |
| Y46P0147A3L0 | Planning & Community Development | Home Investment Trust | - | 158,000 | 45,000 |
| Y46P0147A3M0 | Planning & Community Development | Home Investment Trust | - | - | 200,394 |
| Y53P0147A3J0 | Planning & Community Development | Home Investment Trust | 4,600 | - | - |
| | **Project Total** | | **4,600** | **334,595** | **525,827** |
| CDBG PROJECT #: | N/A | PROJECT TITLE: Home Investment Partnership Program | | | |
| FICS PROJECT #: | P0148 | | | | |
| Y46P0148A3C0 | Planning & Community Development | Home Investment Trust | - | - | 6,759 |
| CDBG PROJECT #: | CD-459 | PROJECT TITLE: Reynoldstown Super Block, Phase I | | | |
| FICS PROJECT #: | P0149 | | | | |
| Y46P0149A52A | Planning & Community Development | Community Development | - | - | 177,876 |
| Y46P0149A58A | Planning & Community Development | Community Development | - | 1,066 | - |
| Y53P0149A58A | Planning & Community Development | Community Development | 109,649 | - | - |
| Y46P0149A3H0 | Planning & Community Development | Community Development | - | 156,899 | - |
| Y53P0149A3H0 | Planning & Community Development | Home Investment Trust | 43,101 | - | - |
| | **Project Total** | | **152,750** | **157,965** | **177,876** |
| CDBG PROJECT #: | N/A | PROJECT TITLE: Smoke Detectors Program | | | |
| FICS PROJECT #: | P0150 | | | | |
| W42P0150QNA0 | Fire Services | Trust | - | - | 25 |
| Y46P0150A3J0 | Planning & Community Development | Home Investment Trust | - | - | 70,000 |
| Y53P0150A3J0 | Planning & Community Development | Home Investment Trust | 250,000 | - | - |
| | **Project Total** | | **250,000** | **-** | **70,025** |
| CDBG PROJECT #: | CD-492 | PROJECT TITLE: Fern St. Revitalization | | | |
| FICS PROJECT #: | P0154 | | | | |
| Y46P0154A5ZA | Planning & Community Development | Community Development | - | - | 123,201 |

# 2004 BUDGET
# GRANT AND NON-CAPITAL PROJECTS

## NEIGHBORHOOD PRESERVATION & URBAN DEVELOPMENT

### HOUSING REHABILITATION (CONTINUED)

| CENTER | DEPARTMENT | FUND | 2002 EXPENSES | 2003 EXPENSES | 2004 BUDGET |
|---|---|---|---|---|---|
| CDBG PROJECT #: | **CD-489** | PROJECT TITLE: **Atlanta-Fulton Co. Land Bank Authority** | | | |
| FICS PROJECT #: | **P0155** | | | | |
| Y46P0155A21A | Planning & Community Development | Community Development | - | - | 5 |
| Y46P0155A22A | Planning & Community Development | Community Development | - | 50,355 | 1,499 |
| Y46P0155A23A | Planning & Community Development | Community Development | - | 158,717 | 3,001 |
| Y46P0155A59A | Planning & Community Development | Community Development | - | - | 12 |
| Y53P0155A21A | Planning & Community Development | Community Development | 24,619 | - | - |
| Y53P0155A22A | Planning & Community Development | Community Development | 109,864 | - | - |
| | **Project Total** | | **134,483** | **209,072** | **4,517** |
| CDBG PROJECT #: | **CD-557** | PROJECT TITLE: **Summerhill Redevelopment Project** | | | |
| FICS PROJECT #: | **P0156** | | | | |
| Y47P0156A7G0 | Planning & Community Development | Sec. 108 Loan Trust | - | 117,470 | 738,984 |
| Y52P0156A7G0 | Planning & Community Development | Sec. 108 Loan Trust | 218,057 | - | - |
| | **Project Total** | | **218,057** | **117,470** | **738,984** |
| CDBG PROJECT #: | **CD-500** | PROJECT TITLE: **Project Extend** | | | |
| FICS PROJECT #: | **P0158** | | | | |
| Y46P0158A22A | Planning & Community Development | Community Development | - | 217,020 | 871 |
| Y46P0158A23A | Planning & Community Development | Community Development | - | 122,331 | 227,669 |
| Y46P0158A58A | Planning & Community Development | Community Development | - | - | 5,275 |
| Y53P0158A21A | Planning & Community Development | Community Development | 143,032 | - | - |
| Y53P0158A22A | Planning & Community Development | Community Development | 160,724 | - | - |
| | **Project Total** | | **303,756** | **339,351** | **233,815** |
| CDBG PROJECT #: | **CD-281, CD-501** | PROJECT TITLE: **Peoplestown - Residential Infill** | | | |
| FICS PROJECT #: | **P0159** | | | | |
| D25P0159A20A | Planning & Community Development | Community Development | - | 20,401 | - |
| Y31P0159A20A | Planning & Community Development | Community Development | 112,749 | - | - |
| Y53P0159A51A | Planning & Community Development | Community Development | - | 3,988 | 344,211 |
| | **Project Total** | | **112,749** | **24,389** | **344,211** |
| CDBG PROJECT #: | **CD-504** | PROJECT TITLE: **Burglar Bar Safety Program** | | | |
| FICS PROJECT #: | **P0162** | | | | |
| W42P0162A51A | Fire Services | Community Development | - | - | 37,366 |

## NEIGHBORHOOD PRESERVATION & URBAN DEVELOPMENT

### HOUSING REHABILITATION (CONTINUED)

| CENTER | DEPARTMENT | FUND | 2002 EXPENSES | 2003 EXPENSES | 2004 BUDGET |
|---|---|---|---|---|---|
| CDBG PROJECT #: | **CD-530** | PROJECT TITLE: **Smoke Detector Program** | | | |
| FICS PROJECT #: | **P0163** | | | | |
| W42P0163A23A | Fire Services | Community Development | - | 49,999 | 1 |
| W42P0163A59A | Fire Services | Community Development | - | - | 98 |
| | **Project Total** | | **-** | **49,999** | **99** |
| CDBG PROJECT #: | **CD-717** | PROJECT TITLE: **Home Repair Program** | | | |
| FICS PROJECT #: | **P0169** | | | | |
| Y53P0169A22A | Planning & Community Development | Community Development | - | 34,134 | 4,532 |
| Y53P0169A22A | Planning & Community Development | Community Development | - | 46,321 | 29,905 |
| Y53P0169A22A | Planning & Community Development | Community Development | 37,560 | - | - |
| | **Project Total** | | **37,560** | **80,455** | **34,437** |
| CDBG PROJECT #: | **CD-725** | PROJECT TITLE: **Trinity House Expansion** | | | |
| FICS PROJECT #: | **P0170** | | | | |
| Y46P0170A20A | Planning & Community Development | Community Development | - | - | 20,000 |
| Y46P0170A21A | Planning & Community Development | Community Development | - | - | 450,000 |
| Y46P0170A22C | Planning & Community Development | Community Development | - | - | 400,000 |
| | **Project Total** | | **-** | **-** | **870,000** |
| CDBG PROJECT #: | **ES-08** | PROJECT TITLE: **Milton Ave Shelter** | | | |
| FICS PROJECT #: | **P0188** | | | | |
| D25P0188BJM0 | Executive Offices | Community Development | - | - | 440 |
| CDBG PROJECT #: | **HM-17** | PROJECT TITLE: **The Bridge** | | | |
| FICS PROJECT #: | **P0196** | | | | |
| Y53P0196A3J0 | Planning & Community Development | Home Investment Trust | 19,800 | - | - |
| CDBG PROJECT #: | **CD-545** | PROJECT TITLE: **Mechanicsville/Peoplestown/Summerhill** | | | |
| FICS PROJECT #: | **P0198** | | | | |
| Y46P0198A52A | Planning & Community Development | Community Development | - | - | 14,794 |

# 2004 BUDGET
# GRANT AND NON-CAPITAL PROJECTS

## NEIGHBORHOOD PRESERVATION & URBAN DEVELOPMENT

| CENTER | DEPARTMENT | FUND | 2002 EXPENSES | 2003 EXPENSES | 2004 BUDGET |
|---|---|---|---|---|---|
| | | **PUBLIC HOUSING** | | | |
| CDBG PROJECT #: | **N/A** | PROJECT TITLE: **Section 8 Annual Contributions** | | | |
| FICS PROJECT #: | **P0215** | | | | |
| Y46P0215BBA0 | Planning & Community Development | Intergovernmental Grant | - | 240,170 | 129,248 |
| Y46P0215BBB0 | Planning & Community Development | Intergovernmental Grant | - | 791,860 | 10,942,030 |
| Y46P0215BBC0 | Planning & Community Development | Intergovernmental Grant | - | 267,715 | 322,931 |
| Y46P0215BBD0 | Planning & Community Development | Intergovernmental Grant | - | 441,639 | 1,462,464 |
| Y53P0215BBA0 | Planning & Community Development | Intergovernmental Grant | 310,520 | - | - |
| Y53P0215BBB0 | Planning & Community Development | Intergovernmental Grant | 667,042 | - | - |
| Y53P0215BBC0 | Planning & Community Development | Intergovernmental Grant | 210,723 | - | - |
| Y53P0215BBD0 | Planning & Community Development | Intergovernmental Grant | 353,725 | - | - |
| | **Project Total** | | **1,542,010** | **1,741,384** | **12,856,673** |
| CDBG PROJECT #: | **N/A** | PROJECT TITLE: **Direction Sports II** | | | |
| FICS PROJECT #: | **P0222** | | | | |
| N32P0222RRA0 | Parks, Rec. & Cultural Affairs | Trust | - | - | 18,157 |
| CDBG PROJECT #: | **N/A** | PROJECT TITLE: **Weed and Seed Program** | | | |
| FICS PROJECT #: | **P0223** | | | | |
| D28P0223B3C0 | Executive Offices | Intergovernmental Grant | - | 1,051 | 14,341 |
| D28P0223B3X0 | Executive Offices | Intergovernmental Grant | 126,005 | 27,441 | 10,407 |
| D28P0223B5B0 | Executive Offices | Intergovernmental Grant | 501,797 | 166,920 | 205,239 |
| D28P0223B5D0 | Executive Offices | Intergovernmental Grant | - | 63,773 | 188,197 |
| N11P0223B3C0 | Parks, Rec. & Cultural Affairs | Intergovernmental Grant | - | - | 2,802 |
| N41P0223B5D0 | Parks, Rec. & Cultural Affairs | Intergovernmental Grant | - | 22,327 | 3,203 |
| S11P0223B5D0 | Judicial Agencies | Intergovernmental Grant | 540 | 37,878 | 11,582 |
| X11P0223B5D0 | Police Services | Intergovernmental Grant | - | 32,431 | 65,069 |
| D28P0223QNA0 | Executive Offices | Trust | 1,247 | 822 | 9,132 |
| | **Project Total** | | **629,589** | **352,643** | **509,972** |
| CDBG PROJECT #: | **N/A** | PROJECT TITLE: **A.H.A. Drug Elimination Program** | | | |
| FICS PROJECT #: | **P0224** | | | | |
| X11P0224QFD0 | Police Services | Intergovernmental Grant | 15,380 | - | - |
| X11P0224QFE0 | Police Services | Intergovernmental Grant | 2,994 | - | - |
| X11P0224QFF0 | Police Services | Intergovernmental Grant | 798 | - | 1,771 |
| | **Project Total** | | **19,172** | **-** | **1,771** |

# 2004 BUDGET
# GRANT AND NON-CAPITAL PROJECTS

## NEIGHBORHOOD PRESERVATION & URBAN DEVELOPMENT

| CENTER | DEPARTMENT | FUND | 2002 EXPENSES | 2003 EXPENSES | 2004 BUDGET |
|---|---|---|---|---|---|
| | | **PUBLIC HOUSING (CONTINUED)** | | | |
| CDBG PROJECT #: | **N/A** | PROJECT TITLE: **Asset Forfeiture** | | | |
| FICS PROJECT #: | **P0225** | | | | |
| X11P0225B3H0 | Police Services | Intergovernmental Grant | - | - | 181,741 |
| X11P0225B3W0 | Police Services | Intergovernmental Grant | 3,863 | 229 | 17,141 |
| X11P0225B5A0 | Police Services | Intergovernmental Grant | 16,809 | 849 | 32,343 |
| | **Project Total** | | **20,672** | **1,078** | **231,225** |
| CDBG PROJECT #: | **CD-659, CD-657** | PROJECT TITLE: **AHA Phase I Carver Redv.** | | | |
| FICS PROJECT #: | **P0226** | | | | |
| Y46P0226A20A | Planning & Community Development | Community Development | - | 23,233 | - |
| Y46P0226A21A | Planning & Community Development | Community Development | - | 476,767 | - |
| Y53P0226A21A | Planning & Community Development | Community Development | 1,500,000 | - | - |
| | **Project Total** | | **1,500,000** | **500,000** | **-** |
| CDBG PROJECT #: | **CD-750** | PROJECT TITLE: **Valena Henderson Village** | | | |
| FICS PROJECT #: | **P0227** | | | | |
| Y46P0227A20A | Planning & Community Development | Community Development | - | 163,349 | - |
| CDBG PROJECT #: | **CD-730** | PROJECT TITLE: **QLS Home Repair** | | | |
| FICS PROJECT #: | **P0228** | | | | |
| Y46P0228A20A | Planning & Community Development | Community Development | - | 200 | - |
| Y53P0228A20A | Planning & Community Development | Community Development | 51,800 | - | - |
| | **Project Total** | | **51,800** | **200** | **-** |
| | | **NEIGHBORHOOD FACILITIES** | | | |
| CDBG PROJECT #: | **N/A** | PROJECT TITLE: **Southside Butler Street YMCA** | | | |
| FICS PROJECT #: | **P0303** | | | | |
| N12P03039999 | Parks, Rec. & Cultural Affairs | Park Improvement | - | - | 878 |
| CDBG PROJECT #: | **N/A** | PROJECT TITLE: **Intergenerational Resource Center** | | | |
| FICS PROJECT #: | **P0316** | | | | |
| Y46P03169999 | Planning & Community Development | Agency | - | - | 530 |

# 2004 BUDGET
# GRANT AND NON-CAPITAL PROJECTS

## NEIGHBORHOOD PRESERVATION & URBAN DEVELOPMENT

| CENTER | DEPARTMENT | FUND | 2002 EXPENSES | 2003 EXPENSES | 2004 BUDGET |
|---|---|---|---|---|---|
| **NEIGHBORHOOD FACILITIES (CONTINUED)** | | | | | |
| CDBG PROJECT #: | **N/A** | PROJECT TITLE: **Atlanta Urban Tree House Project** | | | |
| FICS PROJECT #: | **P0342** | | | | |
| N31P0342AVA0 | Parks, Rec. & Cultural Affairs | Intergovernmental Grant | - | - | 344 |
| CDBG PROJECT #: | **CD-495** | PROJECT TITLE: **MLK, Jr. Community Center** | | | |
| FICS PROJECT #: | **P0343** | | | | |
| G41P0343A5QA | Administrative Services | Community Development | 112,570 | 619,450 | - |
| G41P0343A5ZA | Administrative Services | Community Development | 15,995 | - | - |
| G45P0343A6H0 | Administrative Services | Community Development | - | - | - |
| | **Project Total** | | **128,565** | **619,450** | **-** |
| CDBG PROJECT #: | **CD-511** | PROJECT TITLE: **QLS Gardens** | | | |
| FICS PROJECT #: | **P0345** | | | | |
| Y46P0345A21A | Planning & Community Development | Community Development | - | 64,921 | 79 |
| Y46P0345A23P | Planning & Community Development | Community Development | - | - | 75,000 |
| Y46P0345A58A | Planning & Community Development | Community Development | - | 23,415 | 53,685 |
| | **Project Total** | | **-** | **88,336** | **128,764** |
| CDBG PROJECT #: | **N/A** | PROJECT TITLE: **Perkerson Neighborhood Consort.** | | | |
| FICS PROJECT #: | **P0359** | | | | |
| N12P0359A58A | Parks, Rec. & Cultural Affairs | Community Development | - | - | 10,000 |
| CDBG PROJECT #: | **CD-750** | PROJECT TITLE: **Genesis Shelter Acquisition** | | | |
| FICS PROJECT #: | **P0360** | | | | |
| Y46P0360A23P | Planning & Community Development | Community Development | - | - | 500,000 |
| **PUBLIC IMPROVEMENTS** | | | | | |
| CDBG PROJECT #: | **CD-34** | PROJECT TITLE: **Street/Sidewalk Assessment Program** | | | |
| FICS PROJECT #: | **P0404** | | | | |
| M22P0404A5ZA | Public Works | Community Development | - | - | 4,761 |
| M22P0404A52A | Public Works | Community Development | - | - | 5,555 |
| M22P0404A56A | Public Works | Community Development | - | - | 62,952 |
| M22P0404A58A | Public Works | Community Development | - | - | 84,742 |
| | **Project Total** | | **-** | **-** | **158,010** |

## NEIGHBORHOOD PRESERVATION & URBAN DEVELOPMENT

### PUBLIC IMPROVEMENTS (CONTINUED)

| CENTER | DEPARTMENT | FUND | 2002 EXPENSES | 2003 EXPENSES | 2004 BUDGET |
|---|---|---|---|---|---|
| CDBG PROJECT #: | **N/A** | PROJECT TITLE: **L.A.R.P.** | | | |
| FICS PROJECT #: | **P0407** | | | | |
| M23P0407KXG0 | Public Works | Intergovernmental Grant | - | - | 1,224 |
| M23P0407KXJ0 | Public Works | Intergovernmental Grant | - | - | 12,727 |
| M23P0407KXQ0 | Public Works | Intergovernmental Grant | - | - | 140,177 |
| M23P0407KXR0 | Public Works | Intergovernmental Grant | - | - | 26,539 |
| M23P0407KXT0 | Public Works | Intergovernmental Grant | - | - | 14,525 |
| M23P0407KXZ0 | Public Works | Intergovernmental Grant | - | - | 49,773 |
| M23P0407KX10 | Public Works | Intergovernmental Grant | - | - | 63,606 |
| M23P0407KX20 | Public Works | Intergovernmental Grant | - | - | 140,254 |
| M23P0407KX30 | Public Works | Intergovernmental Grant | - | - | 28,166 |
| M23P0407KX80 | Public Works | Intergovernmental Grant | 245,642 | 137,825 | 22,833 |
| | **Project Total** | | **245,642** | **137,825** | **499,824** |
| CDBG PROJECT #: | **CD-542** | PROJECT TITLE: **Habitat for Humanity Prop. Acq.** | | | |
| FICS PROJECT #: | **P0417** | | | | |
| Y46P0417A20A | Planning & Community Development | Community Development | - | 42,436 | - |
| Y46P0417A21A | Planning & Community Development | Community Development | - | 166,476 | 33,524 |
| Y53P0417A20A | Planning & Community Development | Community Development | 157,564 | - | - |
| Y53P0417A21A | Planning & Community Development | Community Development | 91,243 | - | - |
| | **Project Total** | | **248,807** | **208,912** | **33,524** |
| CDBG PROJECT #: | **N/A** | PROJECT TITLE: **HDDC Phase IV Rehab** | | | |
| FICS PROJECT #: | **P0418** | | | | |
| Y46P0418A3J0 | Planning & Community Development | Home Investment Trust | - | 158,891 | 259,389 |
| Y46P0418A3L0 | Planning & Community Development | Home Investment Trust | - | 245,919 | 142,157 |
| Y53P0418A3J0 | Planning & Community Development | Home Investment Trust | 76,721 | - | - |
| | **Project Total** | | **76,721** | **404,810** | **401,546** |
| CDBG PROJECT #: | **N/A** | PROJECT TITLE: **Pedestrian Safety Campaign** | | | |
| FICS PROJECT #: | **P0419** | | | | |
| Y11P0419QNA0 | Planning & Community Development | Trust | - | - | 2,675 |
| CDBG PROJECT #: | **N/A** | PROJECT TITLE: **Peachtree Creek Basin** | | | |
| FICS PROJECT #: | **P0421** | | | | |
| M21P0421B6A0 | Planning & Community Development | Community Development | - | - | 216,548 |
| M21P042192BB | Planning & Community Development | Community Development | - | - | 122,182 |
| | **Project Total** | | **-** | **-** | **338,730** |

# 2004 BUDGET
# GRANT AND NON-CAPITAL PROJECTS

## NEIGHBORHOOD PRESERVATION & URBAN DEVELOPMENT

| CENTER | DEPARTMENT | FUND | 2002 EXPENSES | 2003 EXPENSES | 2004 BUDGET |
|---|---|---|---|---|---|
| **PUBLIC IMPROVEMENTS (CONTINUED)** | | | | | |
| CDBG PROJECT #: | **CD-707** | PROJECT TITLE: **Columbia/ Gladstone Apt** | | | |
| FICS PROJECT #: | **P0425** | | | | |
| Y53P0425A21A | Planning & Community Development | Community Development | 30,000 | - | - |
| CDBG PROJECT #: | **CD-700** | PROJECT TITLE **Independent Living** | | | |
| FICS PROJECT #: | **P0426** | | | | |
| Y46P0426A21A | Planning & Community Development | Community Development | - | 3,982 | - |
| Y46P0426A56A | Planning & Community Development | Community Development | - | 6,348 | - |
| Y53P0426A21A | Planning & Community Development | Community Development | 131,000 | - | - |
| Y53P0426A56A | Planning & Community Development | Community Development | 50,000 | - | - |
| | **Project Total** | | **181,000** | **10,330** | **-** |
| CDBG PROJECT #: | **CD-645** | PROJECT TITLE: **Homeownership Assistance** | | | |
| FICS PROJECT #: | **P0506** | | | | |
| Y46P0506A20A | Planning & Community Development | Community Development | - | - | 55,264 |
| Y53P0506A20A | Planning & Community Development | Community Development | 200 | - | - |
| | **Project Total** | | **200** | **-** | **55,264** |
| **PARKS, PLAYGROUNDS AND OTHER FACILITIES** | | | | | |
| CDBG PROJECT #: | **N/A** | PROJECT TITLE: **Water Works Lodge** | | | |
| FICS PROJECT #: | **P0608** | | | | |
| N12P06089999 | Parks, Rec. & Cultural Affairs | Trust | - | - | 19,605 |
| CDBG PROJECT #: | **N/A** | PROJECT TITLE: **Temporary Protective Service** | | | |
| FICS PROJECT #: | **P0611** | | | | |
| S11P0611KQJ0 | Judicial Agencies | Intergovernmental Grant | - | - | 1,677 |
| S11P0611KQL0 | Judicial Agencies | Intergovernmental Grant | 19,735 | - | - |
| S11P0611KQP0 | Judicial Agencies | Intergovernmental Grant | 12,890 | 26,223 | 7,554 |
| S11P0611KQR0 | Judicial Agencies | Intergovernmental Grant | - | - | 46,667 |
| | **Project Total** | | **32,625** | **26,223** | **55,898** |
| CDBG PROJECT #: | **N/A** | PROJECT TITLE **Land Acquisition, ATL** | | | |
| FICS PROJECT #: | **P0612** | | | | |
| N12P06129989 | Parks, Rec. & Cultural Affairs | General Gov't. Capital Outlay | - | 14,167 | 1,085,833 |

## NEIGHBORHOOD PRESERVATION & URBAN DEVELOPMENT

| CENTER | DEPARTMENT | FUND | 2002 EXPENSES | 2003 EXPENSES | 2004 BUDGET |
|---|---|---|---|---|---|
| **PARKS, PLAYGROUNDS AND OTHER FACILITIES (CONTINUED)** | | | | | |
| CDBG PROJECT #: | **N/A** | PROJECT TITLE **Tree Removal Protection** | | | |
| FICS PROJECT #: | **P0613** | | | | |
| N12P0613QNA0 | Parks, Rec. & Cultural Affairs | Trust | - | - | 365,000 |
| Y12P0613QNA0 | Planning & Community Development | Trust | - | - | 611,371 |
| Y12P0613QNA0 | Planning & Community Development | Trust | - | 2,227 | 683,303 |
| | **Project Total** | | **-** | **2,227** | **1,659,674** |
| **OTHER** | | | | | |
| CDBG PROJECT #: | **N/A** | PROJECT TITLE: **Domestic and Family Violence Program** | | | |
| FICS PROJECT #: | **P0704** | | | | |
| X11P0704KQD0 | Police Services | Intergovernmental Grant | - | - | 6,591 |
| CDBG PROJECT #: | **N/A** | PROJECT TITLE: **Flood Disaster Relief** | | | |
| FICS PROJECT #: | **P0707** | | | | |
| Y46P0707A690 | Planning & Community Development | Trust | - | 155,024 | 34,233 |
| Y53P0707A690 | Planning & Community Development | Trust | 101,135 | - | - |
| | **Project Total** | | **101,135** | **155,024** | **34,233** |
| CDBG PROJECT #: | **N/A** | PROJECT TITLE: **Georgia Environmental Fac. Auth.** | | | |
| FICS PROJECT #: | **P0709** | | | | |
| Q11P0709KKB0 | Watershed Management | Intergovernmental Grant | - | 7,078 | 5,922 |
| **PLANNING** | | | | | |
| CDBG PROJECT #: | **N/A** | PROJECT TITLE: **Chattahoochee River Park Plan** | | | |
| FICS PROJECT #: | **P0805** | | | | |
| Y11P0805KEG0 | Planning & Community Development | Intergovernmental Grant | - | - | 32,736 |
| Y63P0805KFD0 | Planning & Community Development | Intergovernmental Grant | - | - | 25,000 |
| | **Project Total** | | **-** | **-** | **57,736** |
| CDBG PROJECT #: | **CD-565** | PROJECT TITLE: **Climate Protect Campaign/Industr. Partner** | | | |
| FICS PROJECT #: | **P0808** | | | | |
| D45P0808RSB0 | Executive Offices | Intergovernmental Grant | - | - | 20,944 |

# 2004 BUDGET
# GRANT AND NON-CAPITAL PROJECTS

## NEIGHBORHOOD PRESERVATION & URBAN DEVELOPMENT

| CENTER | DEPARTMENT | FUND | 2002 EXPENSES | 2003 EXPENSES | 2004 BUDGET |
|---|---|---|---|---|---|
| | | **PLANNING (CONTINUED)** | | | |
| CDBG PROJECT #: | **N/A** | PROJECT TITLE: **Batma- Buckhead Area Trans** | | | |
| FICS PROJECT #: | **P0809** | | | | |
| Y47P08099999 | Planning & Community Development | Trust | - | - | 20,000 |
| CDBG PROJECT #: | **CD-610** | PROJECT TITLE: **Plan Housing Needs Assessment** | | | |
| FICS PROJECT #: | **P0813** | | | | |
| Y63P0813A23J | Planning & Community Development | Community Development | - | - | 33,484 |
| CDBG PROJECT #: | **N/A** | PROJECT TITLE: **Housing Facilities / Operating** | | | |
| FICS PROJECT #: | **P0897** | | | | |
| Y31P0897BMJ0 | Planning & Community Development | Intergovernmental Grant | 2,858 | - | - |
| | | **HOUSING REHABILITATION** | | | |
| CDBG PROJECT #: | **HM-12** | PROJECT TITLE: **Camp Super Block** | | | |
| FICS PROJECT #: | **P0901** | | | | |
| Y46P0901A3G0 | Planning & Community Development | Home Investment Trust | - | 15,900 | 54 |
| Y46P0901A3H0 | Planning & Community Development | Home Investment Trust | - | 15,999 | 184,001 |
| Y46P0901A3J0 | Planning & Community Development | Home Investment Trust | - | 76,205 | - |
| Y53P0901A3J0 | Planning & Community Development | Home Investment Trust | 123,795 | - | - |
| | **Project Total** | | **123,795** | **108,104** | **184,055** |
| CDBG PROJECT #: | **HM-2** | PROJECT TITLE: **Historic Rehab of Ten Homes** | | | |
| FICS PROJECT #: | **P0905** | | | | |
| Y53P0905A3E0 | Planning & Community Development | Home Investment Trust | 46,804 | - | - |
| CDBG PROJECT #: | **CD-558** | PROJECT TITLE: **Multi Family Rehabilitation** | | | |
| FICS PROJECT #: | **P0906** | | | | |
| Y46P0906A52A | Planning & Community Development | Community Development | - | - | 18,606 |
| Y53P0906A52A | Planning & Community Development | Community Development | 113,000 | - | - |
| Y53P0906A56A | Planning & Community Development | Community Development | 48,959 | - | - |
| | **Project Total** | | **161,959** | **-** | **18,606** |

## NEIGHBORHOOD PRESERVATION & URBAN DEVELOPMENT

| CENTER | DEPARTMENT | FUND | 2002 EXPENSES | 2003 EXPENSES | 2004 BUDGET |
|---|---|---|---|---|---|
| | | **HOUSING REHABILITATION (CONTINUED)** | | | |
| CDBG PROJECT #: | **CD-544** | PROJECT TITLE: **Owner Occupied Rehabilitation** | | | |
| FICS PROJECT #: | **P0907** | | | | |
| Y46P0907A20A | Planning & Community Development | Home Investment Trust | - | 26,545 | 10,813 |
| Y46P0907A23A | Planning & Community Development | Home Investment Trust | - | - | 40,000 |
| Y46P0907A23P | Planning & Community Development | Home Investment Trust | - | - | 301,240 |
| Y53P0907A20A | Planning & Community Development | Home Investment Trust | 82,792 | - | - |
| Y46P0907A3F0 | Planning & Community Development | Home Investment Trust | - | - | 1,563 |
| Y46P0907A3H0 | Planning & Community Development | Home Investment Trust | - | 32,411 | 1 |
| Y46P0907A3J0 | Planning & Community Development | Home Investment Trust | - | - | 7,594 |
| Y46P0907A3K0 | Planning & Community Development | Home Investment Trust | - | 302,657 | 204,271 |
| Y46P0907A3L0 | Planning & Community Development | Home Investment Trust | - | 1,257,337 | 322,388 |
| Y46P0907A3M0 | Planning & Community Development | Home Investment Trust | - | 1,223,344 | 803,656 |
| Y53P0907A3H0 | Planning & Community Development | Home Investment Trust | 31,209 | - | - |
| Y53P0907A3J0 | Planning & Community Development | Home Investment Trust | 12,200 | - | - |
| Y53P0907A3K0 | Planning & Community Development | Home Investment Trust | 337,309 | - | - |
| Y53P0907A3L0 | Planning & Community Development | Home Investment Trust | 472,026 | - | - |
| | **Project Total** | | **935,536** | **2,842,294** | **1,691,526** |
| CDBG PROJECT #: | **CD-747** | PROJECT TITLE: **Neighborhood Revitalize Proj-A** | | | |
| FICS PROJECT #: | **P0908** | | | | |
| N12P0908A23A | Parks, Rec & Cultural Affairs | Community Development | - | - | 150,000 |
| CDBG PROJECT #: | **HM-3** | PROJECT TITLE: **Rental Rehabilitation** | | | |
| FICS PROJECT #: | **P0909** | | | | |
| Y46P0909A3E0 | Planning & Community Development | Home Investment Trust | - | - | 40,647 |
| CDBG PROJECT #: | **CD-581** | PROJECT TITLE: **Multi-Unit Housing** | | | |
| FICS PROJECT #: | **P0912** | | | | |
| Y46P0912A20A | Planning & Community Development | Community Development | - | - | 60,481 |
| Y46P0912A21A | Planning & Community Development | Community Development | - | - | 239,742 |
| Y46P0912A22A | Planning & Community Development | Community Development | - | - | 64,000 |
| Y46P0912A23A | Planning & Community Development | Community Development | - | - | 757,616 |
| Y46P0912A58A | Planning & Community Development | Community Development | - | - | 994 |
| Y46P0912A59A | Planning & Community Development | Community Development | - | - | 589 |
| Y53P0912A20A | Planning & Community Development | Community Development | 19,783 | - | - |
| Y53P0912A51A | Planning & Community Development | Community Development | 1,758 | - | - |
| Y53P0912A59A | Planning & Community Development | Community Development | 1,425 | - | - |
| | **Project Total** | | **22,966** | **-** | **1,123,422** |

# 2004 BUDGET
# GRANT AND NON-CAPITAL PROJECTS

## NEIGHBORHOOD PRESERVATION & URBAN DEVELOPMENT

### HOUSING REHABILITATION (CONTINUED)

| CENTER | DEPARTMENT | FUND | 2002 EXPENSES | 2003 EXPENSES | 2004 BUDGET |
|---|---|---|---|---|---|
| CDBG PROJECT #: | **N/A** | PROJECT TITLE: **Rehabilitation + $1 Homes** | | | |
| FICS PROJECT #: | **P0913** | | | | |
| Y46P0913A3G0 | Planning & Community Development | Home Investment Trust | - | - | 1,868 |
| Y46P0913A3J0 | Planning & Community Development | Home Investment Trust | - | - | 98,257 |
| Y46P0913A3K0 | Planning & Community Development | Home Investment Trust | - | - | 259,372 |
| Y46P0913A3L0 | Planning & Community Development | Home Investment Trust | - | - | 40,503 |
| | **Project Total** | | **-** | **-** | **400,000** |
| CDBG PROJECT #: | **N/A** | PROJECT TITLE: **English Avenue Development Rehab** | | | |
| FICS PROJECT #: | **P0916** | | | | |
| Y46P0916A3F0 | Planning & Community Development | Home Investment Trust | - | - | 2,500 |
| CDBG PROJECT #: | **N/A** | PROJECT TITLE: **HDDC Rehabilitation** | | | |
| FICS PROJECT #: | **P0917** | | | | |
| Y46P0917A3F0 | Planning & Community Development | Home Investment Trust | - | - | 6,073 |
| Y53P0917A3F0 | Planning & Community Development | Home Investment Trust | 211,885 | - | - |
| | **Project Total** | | **211,885** | **-** | **6,073** |
| CDBG PROJECT #: | **HM-10 (A3H0)** | PROJECT TITLE: **Home Program-Multi-Unit Housing** | | | |
| FICS PROJECT #: | **P0918** | | | | |
| Y46P0918A3F0 | Planning & Community Development | Home Investment Trust | - | - | 47,562 |
| Y46P0918A3G0 | Planning & Community Development | Home Investment Trust | - | - | 85,505 |
| Y46P0918A3H0 | Planning & Community Development | Home Investment Trust | - | - | 43,591 |
| Y46P0918A3J0 | Planning & Community Development | Home Investment Trust | - | - | 30,000 |
| Y46P0918A3K0 | Planning & Community Development | Home Investment Trust | - | - | 576,500 |
| Y46P0918A3L0 | Planning & Community Development | Home Investment Trust | - | 101,102 | 690,798 |
| Y46P0918A3M0 | Planning & Community Development | Home Investment Trust | - | 298,898 | 1,000 |
| Y53P0918A3F0 | Planning & Community Development | Home Investment Trust | 183,439 | - | - |
| Y53P0918A3G0 | Planning & Community Development | Home Investment Trust | 14,102 | - | - |
| Y53P0918A3H0 | Planning & Community Development | Home Investment Trust | 15,825 | - | - |
| | **Project Total** | | **213,366** | **400,000** | **1,474,956** |
| CDBG PROJECT #: | **N/A** | PROJECT TITLE: **Housing Rehab/Seniors & Low Income** | | | |
| FICS PROJECT #: | **P0920** | | | | |
| Y46P0920QNA0 | Planning & Community Development | Trust | - | - | 1,993 |

# 2004 BUDGET
# GRANT AND NON-CAPITAL PROJECTS

## NEIGHBORHOOD PRESERVATION & URBAN DEVELOPMENT

### HOUSING REHABILITATION (CONTINUED)

| CENTER | DEPARTMENT | FUND | 2002 EXPENSES | 2003 EXPENSES | 2004 BUDGET |
|---|---|---|---|---|---|
| CDBG PROJECT #: | **N/A** | PROJECT TITLE: **Pittsburgh Housing Rehab.** | | | |
| FICS PROJECT #: | **P0922** | | | | |
| Y46P0922A56A | Planning & Community Development | Community Development | - | - | 11,999 |
| CDBG PROJECT #: | **N/A** | PROJECT TITLE: **UCDC Acquisition/Rehabilitation** | | | |
| FICS PROJECT #: | **P0930** | | | | |
| Y46P0930A3G0 | Planning & Community Development | Home Investment Trust | - | 47,861 | 1 |
| Y53P0930A3G0 | Planning & Community Development | Home Investment Trust | 10,192 | - | - |
| | **Project Total** | | **10,192** | **47,861** | **1** |
| CDBG PROJECT #: | **CD-610** | PROJECT TITLE: **Housing Demolition/Reclamation** | | | |
| FICS PROJECT #: | **P0931** | | | | |
| Y43P0931A20A | Planning & Community Development | Community Development | 11,493 | - | 3,577 |
| Y43P0931A21A | Planning & Community Development | Community Development | 461 | - | 407 |
| Y43P0931A22A | Planning & Community Development | Community Development | 343,731 | 1,745 | 17,524 |
| Y43P0931A23A | Planning & Community Development | Community Development | - | - | 100,000 |
| Y43P0931A59A | Planning & Community Development | Community Development | 30,907 | - | 4,064 |
| Y44P0931A20A | Planning & Community Development | Community Development | - | - | 33,910 |
| Y44P0931A58A | Planning & Community Development | Community Development | - | - | 43,157 |
| | **Project Total** | | **386,592** | **1,745** | **202,639** |
| CDBG PROJECT #: | **CD-613** | PROJECT TITLE: **Community Housing Resource Center** | | | |
| FICS PROJECT #: | **P0932** | | | | |
| Y46P0932A20A | Planning & Community Development | Community Development | - | 221,644 | - |
| Y46P0932A21A | Planning & Community Development | Community Development | - | 10,582 | 247 |
| Y46P0932A22A | Planning & Community Development | Community Development | - | 488,301 | 209,492 |
| Y46P0932A5RA | Planning & Community Development | Community Development | - | - | 129,792 |
| Y46P0932A5XA | Planning & Community Development | Community Development | - | - | 1,563 |
| Y53P0932A5YA | Planning & Community Development | Community Development | 61,283 | - | - |
| Y53P0932A21A | Planning & Community Development | Community Development | 210,077 | - | - |
| Y53P0932A22A | Planning & Community Development | Community Development | 229,457 | - | - |
| Y53P0932A5RA | Planning & Community Development | Community Development | 154,931 | - | - |
| Y53P0932A5XA | Planning & Community Development | Community Development | 1,000 | - | - |
| Y53P0932A5YA | Planning & Community Development | Community Development | 55,011 | - | - |
| Y53P0932A5ZA | Planning & Community Development | Community Development | 164,642 | - | - |
| Y53P0932A52A | Planning & Community Development | Community Development | 20 | - | - |
| Y53P0932A56A | Planning & Community Development | Community Development | 3,452 | - | - |
| Y53P0932A58A | Planning & Community Development | Community Development | 66,296 | - | - |
| Y53P0932A59A | Planning & Community Development | Community Development | 167,829 | - | - |
| | **Project Total** | | **1,113,998** | **720,527** | **341,094** |

# 2004 BUDGET
# GRANT AND NON-CAPITAL PROJECTS

## NEIGHBORHOOD PRESERVATION & URBAN DEVELOPMENT

| CENTER | DEPARTMENT | FUND | 2002 EXPENSES | 2003 EXPENSES | 2004 BUDGET |
|---|---|---|---|---|---|
| **HOUSING REHABILITATION (CONTINUED)** | | | | | |
| CDBG PROJECT #: | **N/A** | PROJECT TITLE: **Tyler's Place CDC Home Ownership** | | | |
| FICS PROJECT #: | **P0933** | | | | |
| Y46P0933A3F0 | Planning & Community Development | Home Investment Trust | - | 89,553 | - |
| Y46P0933A3K0 | Planning & Community Development | Home Investment Trust | - | 230,470 | 14,500 |
| Y53P0933A3F0 | Planning & Community Development | Home Investment Trust | 59,198 | - | - |
| Y53P0933A3K0 | Planning & Community Development | Home Investment Trust | 147,630 | - | - |
| | **Project Total** | | **206,828** | **320,023** | **14,500** |
| CDBG PROJECT #: | **CD-615** | PROJECT TITLE: **1996 Tyler Place CDC Home Ownership** | | | |
| FICS PROJECT #: | **P0936** | | | | |
| Y46P0936A52A | Planning & Community Development | Community Development | - | 40,573 | - |
| CDBG PROJECT #: | **CD-657** | PROJECT TITLE: **Camp Building Acquisition** | | | |
| FICS PROJECT #: | **P0937** | | | | |
| Y46P0937A58A | Planning & Community Development | Community Development | - | - | 2,655 |
| CDBG PROJECT #: | **CD-658** | PROJECT TITLE: **Quality Living Service Meadows** | | | |
| FICS PROJECT #: | **P0938** | | | | |
| Y46P0938A59A | Planning & Community Development | Community Development | - | 1,700 | - |
| CDBG PROJECT #: | **N/A** | PROJECT TITLE: **Washington Park/ High Neigh** | | | |
| FICS PROJECT #: | **P0939** | | | | |
| Y46P0939K4Z0 | Planning & Community Development | Intergovernmental Grant | - | - | 40,000 |
| **HOMELESS FACILITIES** | | | | | |
| CDBG PROJECT #: | **CD-348** | PROJECT TITLE: **Young Adult Guidance Center** | | | |
| FICS PROJECT #: | **P1008** | | | | |
| Y46P1008A5WA | Planning & Community Development | Community Development | - | - | 680 |
| Y46P1008A58A | Planning & Community Development | Community Development | - | - | 14,950 |
| Y53P1008A58A | Planning & Community Development | Community Development | 323,582 | - | - |
| Y53P1008A59A | Planning & Community Development | Community Development | 82,303 | - | - |
| | **Project Total** | | **405,885** | **-** | **15,630** |

## NEIGHBORHOOD PRESERVATION & URBAN DEVELOPMENT

### HOMELESS FACILITIES (CONTINUED)

| CENTER | DEPARTMENT | FUND | 2002 EXPENSES | 2003 EXPENSES | 2004 BUDGET |
|---|---|---|---|---|---|
| CDBG PROJECT #: | **N/A** | PROJECT TITLE: **Jerusalem House** | | | |
| FICS PROJECT #: | **P1010** | | | | |
| D25P1010BMK0 | Executive Offices | Intergovernmental Grant | - | 85,725 | - |
| D25P1010BML0 | Executive Offices | Intergovernmental Grant | - | 147,379 | 52,621 |
| Y31P1010BMJ0 | Planning & Community Development | Intergovernmental Grant | 43,478 | - | - |
| Y31P1010BMK0 | Planning & Community Development | Intergovernmental Grant | 114,275 | - | - |
| | **Project Total** | | **157,753** | **233,104** | **52,621** |
| CDBG PROJECT #: | **CD-336B** | PROJECT TITLE: **Odyssey III Rehab** | | | |
| FICS PROJECT #: | **P1011** | | | | |
| Y46P1011A20A | Planning & Community Development | Community Development | - | - | 458 |
| Y46P1011A56A | Planning & Community Development | Community Development | - | - | 237 |
| | **Project Total** | | **-** | **-** | **695** |
| CDBG PROJECT #: | **HP-01** | PROJECT TITLE: **Edgewood Center** | | | |
| FICS PROJECT #: | **P1019** | | | | |
| D25P1019BMK0 | Executive Offices | Intergovernmental Grant | - | 96,450 | 1,122 |
| D25P1019BML0 | Executive Offices | Intergovernmental Grant | - | 111,825 | 83,550 |
| Y31P1019BMJ0 | Planning & Community Development | Intergovernmental Grant | 65,529 | - | - |
| Y31P1019BMK0 | Planning & Community Development | Intergovernmental Grant | 97,803 | - | - |
| | **Project Total** | | **163,332** | **208,275** | **84,672** |
| CDBG PROJECT #: | **HP-03** | PROJECT TITLE: **Aid Atlanta Housing Program** | | | |
| FICS PROJECT #: | **P1020** | | | | |
| D25P1020BMK0 | Executive Offices | Intergovernmental Grant | - | 59,688 | 26,949 |
| Y31P1020BMG0 | Planning & Community Development | Intergovernmental Grant | 103,760 | - | - |
| Y31P1020BMJ0 | Planning & Community Development | Intergovernmental Grant | 68,255 | - | - |
| Y31P1020BMK0 | Planning & Community Development | Intergovernmental Grant | 35,139 | - | - |
| | **Project Total** | | **207,154** | **59,688** | **26,949** |
| CDBG PROJECT #: | **CD-536** | PROJECT TITLE: **Aesm House** | | | |
| FICS PROJECT #: | **P1022** | | | | |
| D25P1022BML0 | Executive Offices | Intergovernmental Grant | - | - | 123,913 |
| Y31P1022BMJ0 | Planning & Community Development | Intergovernmental Grant | 13,097 | - | - |
| | **Project Total** | | **13,097** | **-** | **123,913** |

# 2004 BUDGET
# GRANT AND NON-CAPITAL PROJECTS

## NEIGHBORHOOD PRESERVATION & URBAN DEVELOPMENT

### HOMELESS FACILITIES (CONTINUED)

| CENTER | DEPARTMENT | FUND | 2002 EXPENSES | 2003 EXPENSES | 2004 BUDGET |
|---|---|---|---|---|---|
| CDBG PROJECT #: | **HP-22** | PROJECT TITLE: **Matthews Place** | | | |
| FICS PROJECT #: | **P1023** | | | | |
| D25P1023BMK0 | Executive Offices | Intergovernmental Grant | - | 67,678 | 3,767 |
| D25P1023BML0 | Executive Offices | Intergovernmental Grant | - | 111,602 | 78,848 |
| Y31P1023BMJ0 | Planning & Community Development | Intergovernmental Grant | 55,656 | - | - |
| Y31P1023BMK0 | Planning & Community Development | Intergovernmental Grant | 119,451 | - | - |
| | **Project Total** | | **175,107** | **179,280** | **82,615** |
| CDBG PROJECT #: | **CD-543, ES-06** | PROJECT TITLE: **Bell Hall** | | | |
| FICS PROJECT #: | **P1026** | | | | |
| D25P1026BJL0 | Executive Offices | Community Development | - | - | 17,768 |
| Y31P1026A21C | Planning & Community Development | Community Development | 20,264 | - | - |
| Y31P1026BJW0 | Planning & Community Development | Community Development | 25,000 | - | - |
| | **Project Total** | | **45,264** | **-** | **17,768** |
| CDBG PROJECT #: | **HP-27** | PROJECT TITLE: **WM Holmes Borders Ctr** | | | |
| FICS PROJECT #: | **P1027** | | | | |
| D25P1027BMJ0 | Executive Offices | Intergovernmental Grant | - | 30,896 | - |
| D25P1027BMK0 | Executive Offices | Intergovernmental Grant | - | 10,271 | 6,414 |
| D25P1027BML0 | Executive Offices | Intergovernmental Grant | - | - | 36,993 |
| Y31P1027BMJ0 | Planning & Community Development | Intergovernmental Grant | 56,025 | - | - |
| | **Project Total** | | **56,025** | **41,167** | **43,407** |
| CDBG PROJECT #: | **HP-29** | PROJECT TITLE: **Southside Community Living** | | | |
| FICS PROJECT #: | **P1029** | | | | |
| D25P1029BMK0 | Executive Offices | Intergovernmental Grant | - | 81,400 | 18 |
| D25P1029BML0 | Executive Offices | Intergovernmental Grant | - | 104,413 | 86,910 |
| Y31P1029BMJ0 | Planning & Community Development | Intergovernmental Grant | 57,646 | - | - |
| Y31P1029BMK0 | Planning & Community Development | Intergovernmental Grant | 126,804 | - | - |
| | **Project Total** | | **184,450** | **185,813** | **86,928** |
| CDBG PROJECT #: | **N/A** | PROJECT TITLE: **Jerusalem House-Women with Children** | | | |
| FICS PROJECT #: | **P1030** | | | | |
| D25P1030BMK0 | Executive Offices | Intergovernmental Grant | - | 110,773 | - |
| D25P1030BML0 | Executive Offices | Intergovernmental Grant | - | 85,466 | 114,534 |
| Y31P1030BMJ0 | Planning & Community Development | Intergovernmental Grant | 41,998 | - | - |
| Y31P1030BMK0 | Planning & Community Development | Intergovernmental Grant | 89,227 | - | - |
| | **Project Total** | | **131,225** | **196,239** | **114,534** |

# 2004 BUDGET
# GRANT AND NON-CAPITAL PROJECTS

## NEIGHBORHOOD PRESERVATION & URBAN DEVELOPMENT

| CENTER | DEPARTMENT | FUND | 2002 EXPENSES | 2003 EXPENSES | 2004 BUDGET |
|---|---|---|---|---|---|
| | | **HOMELESS FACILITIES (CONTINUED)** | | | |
| CDBG PROJECT #: | **CD-746** | PROJECT TITLE: **Program-Project Care** | | | |
| FICS PROJECT #: | **P1031** | | | | |
| Y46P1031A23A | Planning & Community Development | Community Development | - | - | 500,000 |
| CDBG PROJECT #: | **N/A** | PROJECT TITLE: **Gwinnett Housing Expansion** | | | |
| FICS PROJECT #: | **P1039** | | | | |
| D25P1039BMK0 | Executive Offices | Intergovernmental Grant | - | 39,047 | 5,458 |
| Y31P1039BMK0 | Planning & Community Development | Intergovernmental Grant | 38,190 | - | - |
| Y46P1039A3M0 | Planning & Community Development | Home Investment Trust | - | - | 100,000 |
| | **Project Total** | | **38,190** | **39,047** | **105,458** |
| CDBG PROJECT #: | **N/A** | PROJECT TITLE: **Jerusalem House Scattered Site** | | | |
| FICS PROJECT #: | **P1040** | | | | |
| D25P1040BMK0 | Executive Offices | Intergovernmental Grant | - | 43,607 | 151,393 |
| CDBG PROJECT #: | **N/A** | PROJECT TITLE: **Butler St. YMCA Transitional H** | | | |
| FICS PROJECT #: | **P1083** | | | | |
| Y46P1083A23A | Planning & Community Development | Community Development | - | - | 50,000 |
| CDBG PROJECT #: | **CD-735** | PROJECT TITLE: **St. Jude's Family Care Center** | | | |
| FICS PROJECT #: | **P1084** | | | | |
| Y53P1084A20A | Planning & Community Development | Community Development | 152,430 | - | - |
| Y53P1084A5YA | Planning & Community Development | Community Development | 2,051 | - | - |
| Y53P1084A5ZA | Planning & Community Development | Community Development | 22,227 | - | - |
| Y53P1084A52A | Planning & Community Development | Community Development | 405,981 | - | - |
| Y53P1084A56A | Planning & Community Development | Community Development | 361,014 | - | - |
| Y53P1084A58A | Planning & Community Development | Community Development | 10,854 | - | - |
| Y53P1084A59A | Planning & Community Development | Community Development | 346,242 | - | - |
| | **Project Total** | | **1,300,799** | **-** | **-** |
| CDBG PROJECT #: | **CD-348 (A51A, A56A)** | PROJECT TITLE: **Young Adult Guidance Center** | | | |
| FICS PROJECT #: | **P1085** | | | | |
| Y46P1085A56A | Planning & Community Development | Community Development | - | - | 5,786 |
| Y53P1085A5ZA | Planning & Community Development | Community Development | 36,000 | - | - |
| Y53P1085A51A | Planning & Community Development | Community Development | 1,271 | - | - |
| Y53P1085A56A | Planning & Community Development | Community Development | 211,214 | - | - |
| | **Project Total** | | **248,485** | **-** | **5,786** |

# 2004 BUDGET
# GRANT AND NON-CAPITAL PROJECTS

## NEIGHBORHOOD PRESERVATION & URBAN DEVELOPMENT

| CENTER | DEPARTMENT | FUND | 2002 EXPENSES | 2003 EXPENSES | 2004 BUDGET |
|---|---|---|---|---|---|
| **HOMELESS FACILITIES (CONTINUED)** | | | | | |
| CDBG PROJECT #: | **CD-574** | PROJECT TITLE: **NSSFNS Vet Pgm./Harris House** | | | |
| FICS PROJECT #: | **P1089** | | | | |
| Y46P1089A58A | Planning & Community Development | Community Development | - | 15,258 | - |
| CDBG PROJECT #: | **NA** | PROJECT TITLE: **Hope House** | | | |
| FICS PROJECT #: | **P1100** | | | | |
| Y46P1100A21A | Planning & Community Development | Community Development | - | - | 271,651 |
| Y53P1100A21A | Planning & Community Development | Community Development | - | - | 65,000 |
| Y53P1100A59A | Planning & Community Development | Community Development | - | - | 500,000 |
| | **Project Total** | | - | - | **836,651** |
| CDBG PROJECT #: | **NA** | PROJECT TITLE: **Milton Ave. Svc. Center Improv** | | | |
| FICS PROJECT #: | **P1101** | | | | |
| D25P1101A58A | Executive Offices | Community Development | - | 4,245 | 18,655 |
| **SENIOR REHABILITATION** | | | | | |
| CDBG PROJECT #: | **NA** | PROJECT TITLE: **Senior Rehabilitation Projects** | | | |
| FICS PROJECT #: | **P1200** | | | | |
| Y46P1200QNA0 | Planning & Community Development | Trust | - | - | 20,000 |
| **CONSTRUCTION NEW HOUSES** | | | | | |
| CDBG PROJECT #: | **NA** | PROJECT TITLE: **Washington Street** | | | |
| FICS PROJECT #: | **P1300** | | | | |
| Y46P1300A3L0 | Planning & Community Development | Home Investment Trust | - | - | 222,874 |
| CDBG PROJECT #: | **NA** | PROJECT TITLE: **371 Irwin Street** | | | |
| FICS PROJECT #: | **P1301** | | | | |
| Y46P1301A3M0 | Planning & Community Development | Home Investment Trust | - | - | 82,000 |

## NEIGHBORHOOD PRESERVATION & URBAN DEVELOPMENT

| CENTER | DEPARTMENT | FUND | 2002 EXPENSES | 2003 EXPENSES | 2004 BUDGET |
|---|---|---|---|---|---|
| **CONSTRUCTION NEW HOUSES (CONTINUED)** | | | | | |
| CDBG PROJECT #: | **NA** | PROJECT TITLE: **English Ave. Lindsay Street** | | | |
| FICS PROJECT #: | **P1302** | | | | |
| Y46P1302A3M0 | Planning & Community Development | Home Investment Trust | - | 35,225 | 629,575 |
| **TOTAL - NEIGHBORHOOD PRESERVATION & URBAN DEVELOPMENT** | | | **13,608,933** | **12,650,307** | **31,392,076** |

# 2004 BUDGET
# GRANT AND NON-CAPITAL PROJECTS

## ECONOMIC DEVELOPMENT

| CENTER | DEPARTMENT | FUND | 2002 EXPENSES | 2003 EXPENSES | 2004 BUDGET |
|---|---|---|---|---|---|
| **IMPROVEMENT LOANS** | | | | | |
| CDBG PROJECT #: | **CD-438 (A21B), CD-23A (A56B)** | PROJECT TITLE: **Business Improvement Loan Program** | | | |
| FICS PROJECT #: | **Q0101** | | | | |
| Y47Q0101A21B | Planning & Community Development | Community Development | - | 100,905 | 534,464 |
| Y47Q0101A56B | Planning & Community Development | Community Development | - | 18,000 | 3,927 |
| Y52Q0101A21B | Planning & Community Development | Community Development | 153,415 | - | - |
| Y52Q0101A56B | Planning & Community Development | Community Development | 1,871 | - | - |
| | **Project Total** | | **155,286** | **118,905** | **538,391** |
| CDBG PROJECT #: | **N/A** | PROJECT TITLE: **Phoenix Loan Program** | | | |
| FICS PROJECT #: | **Q0108** | | | | |
| Y47Q0108ALJ0 | Planning & Community Development | Intergovernmental Grant | - | 74,950 | 539,724 |
| Y52Q0108ALJ0 | Planning & Community Development | Intergovernmental Grant | 213,259 | - | - |
| | **Project Total** | | **213,259** | **74,950** | **539,724** |
| CDBG PROJECT #: | **CD-23B** | PROJECT TITLE: **BILF Administration** | | | |
| FICS PROJECT #: | **Q0109** | | | | |
| Y52Q0109A21B | Planning & Community Development | Community Development | 65,845 | - | - |
| **ECONOMIC ENHANCEMENT/DEVELOPMENT** | | | | | |
| CDBG PROJECT #: | **N/A** | PROJECT TITLE: **Atlanta Economic Dev Support** | | | |
| FICS PROJECT #: | **Q0204** | | | | |
| D41Q0204A6Z0 | Executive Offices | Trust | - | - | 3,431 |
| CDBG PROJECT #: | **N/A** | PROJECT TITLE: **Underground Atlanta** | | | |
| FICS PROJECT #: | **Q0214** | | | | |
| D41Q0214A6E0 | Executive Offices | Community Development | - | - | 40,191 |
| CDBG PROJECT #: | **N/A** | PROJECT TITLE: **Atlanta-Caribbean Trade Conf.** | | | |
| FICS PROJECT #: | **Q0219** | | | | |
| D41Q0219QNA0 | Executive Offices | Trust | - | - | 1,002 |

# 2004 BUDGET
# GRANT AND NON-CAPITAL PROJECTS

## ECONOMIC DEVELOPMENT

| CENTER | DEPARTMENT | FUND | 2002 EXPENSES | 2003 EXPENSES | 2004 BUDGET |
|---|---|---|---|---|---|
| **ECONOMIC ENHANCEMENT/DEVELOPMENT (CONTINUED)** | | | | | |
| CDBG PROJECT #: **N/A** | | PROJECT TITLE: **International Relations and Business** | | | |
| FICS PROJECT #: **Q0220** | | | | | |
| Y11Q0220QNA0 | Planning & Community Development | Trust | - | - | 68 |
| CDBG PROJECT #: **CD-244** | | PROJECT TITLE: **Greater Atlanta Small Business** | | | |
| FICS PROJECT #: **Q0226** | | | | | |
| Y52Q0226A21B | Planning & Community Development | Community Development | 40,144 | - | - |
| CDBG PROJECT #: **N/A** | | PROJECT TITLE: **Piedmont Park Restaurant** | | | |
| FICS PROJECT #: **Q0227** | | | | | |
| N12Q0227QYA0 | Parks, Rec. & Cultural Affairs | Trust | - | - | 420,830 |
| CDBG PROJECT #: **N/A** | | PROJECT TITLE: **Underground ATL Parking Facil.** | | | |
| FICS PROJECT #: **Q0232** | | | | | |
| D41Q02329999 | Executive Offices | Underground ATL Facil Rev. | - | 835,166 | 1,396,389 |
| CDBG PROJECT #: **N/A** | | PROJECT TITLE: **Underground ATL Commercial Facil.** | | | |
| FICS PROJECT #: **Q0236** | | | | | |
| D41Q02369999 | Executive Offices | Underground ATL Facil Rev. | 9,499,296 | 8,063,612 | 7,755,849 |
| CDBG PROJECT #: **N/A** | | PROJECT TITLE: **Cascade/Mays Streetscape** | | | |
| FICS PROJECT #: **Q0243** | | | | | |
| M22Q0243A5WB | Public Works | Community Development | - | - | 31,045 |
| M22Q024392AE | Public Works | Annual Bond | - | - | 79,624 |
| | **Project Total** | | - | - | **110,669** |
| CDBG PROJECT #: **N/A** | | PROJECT TITLE: **West End/Lee Street** | | | |
| FICS PROJECT #: **Q0245** | | | | | |
| M22Q0245A51A | Public Works | Community Development | - | - | 8,084 |
| CDBG PROJECT #: **N/A** | | PROJECT TITLE: **MLK, JR./Ashby Commercial Revi.** | | | |
| FICS PROJECT #: **Q0248** | | | | | |
| Y47Q0248A7F0 | Planning & Community Development | Trust | - | 44,000 | 142,741 |
| Y52Q0248A7F0 | Planning & Community Development | Trust | 202,344 | - | - |
| | **Project Total** | | **202,344** | **44,000** | **142,741** |

# 2004 BUDGET
# GRANT AND NON-CAPITAL PROJECTS

## ECONOMIC DEVELOPMENT

| CENTER | DEPARTMENT | FUND | 2002 EXPENSES | 2003 EXPENSES | 2004 BUDGET |
|---|---|---|---|---|---|
| **ECONOMIC ENHANCEMENT/DEVELOPMENT (CONTINUED)** | | | | | |
| CDBG PROJECT #: **N/A** | | PROJECT TITLE: **Coca-Cola Street Purchase** | | | |
| FICS PROJECT #: **Q0249** | | | | | |
| G55Q0249QDA0 | Administrative Services | Trust | - | - | 2,500 |
| CDBG PROJECT #: **N/A** | | PROJECT TITLE: **AEDC/Municipal Market Project** | | | |
| FICS PROJECT #: **Q0250** | | | | | |
| Y52Q0250BCA0 | Planning & Community Development | Community Development | - | - | 6,618 |
| CDBG PROJECT #: **N/A** | | PROJECT TITLE: **Project Enterprise** | | | |
| FICS PROJECT #: **Q0256** | | | | | |
| Y46Q0256BNA0 | Planning & Community Development | Intergovernmental Grant | - | - | 3,852 |
| Y47Q0256BNA0 | Planning & Community Development | Intergovernmental Grant | - | - | 13,794 |
| | **Project Total** | | - | - | **17,646** |
| CDBG PROJECT #: **N/A** | | PROJECT TITLE: **Atlanta Multi-Modal Passenger Terminal** | | | |
| FICS PROJECT #: **Q0257** | | | | | |
| Y11Q025792AE | Planning & Community Development | 1992 Bond Project | 31,485 | 75,603 | 63,860 |
| CDBG PROJECT #: **CD-475** | | PROJECT TITLE: **Municipal Market Sec. 108 Loan** | | | |
| FICS PROJECT #: **Q0258** | | | | | |
| J53Q0258A21B | Finance | Community Development | 1 | - | - |
| J53Q0258A22B | Finance | Community Development | 511,327 | - | 1 |
| J53Q0258A23B | Finance | Community Development | - | 509,793 | 7,949 |
| J53Q0258A58B | Finance | Community Development | - | - | 4,363 |
| J53Q0258A59B | Finance | Community Development | - | - | 1 |
| J53Q0258A7E0 | Finance | Sec. 108 Loan Trust | - | - | 3,038 |
| | **Project Total** | | **511,328** | **509,793** | **15,352** |
| CDBG PROJECT #: **N/A** | | PROJECT TITLE: **Castleberry Hill** | | | |
| FICS PROJECT #: **Q0259** | | | | | |
| N12Q0259A5ZB | Parks, Rec. & Cultural Affairs | Community Development | - | - | 60 |
| CDBG PROJECT #: **N/A** | | PROJECT TITLE: **Litter Abatement Program** | | | |
| FICS PROJECT #: **Q0266** | | | | | |
| M31Q0266K9L0 | Public Works | Intergovernmental Grant | - | - | 23,068 |
| M31Q0266K9Q0 | Public Works | Intergovernmental Grant | - | - | 1,174 |
| | **Project Total** | | - | - | **24,242** |

# 2004 BUDGET
# GRANT AND NON-CAPITAL PROJECTS

## ECONOMIC DEVELOPMENT

| CENTER | DEPARTMENT | FUND | 2002 EXPENSES | 2003 EXPENSES | 2004 BUDGET |
|---|---|---|---|---|---|
| **ECONOMIC ENHANCEMENT/DEVELOPMENT (CONTINUED)** | | | | | |
| CDBG PROJECT #: | **CD-110** | PROJECT TITLE: **MLK, JR./ Ashby SEC 108 Loan** | | | |
| FICS PROJECT #: | **Q0268** | | | | |
| J53Q0268A21B | Finance | Community Development | 87,117 | - | - |
| J53Q0268A22B | Finance | Community Development | 592,296 | 137,297 | - |
| J53Q0268A23B | Finance | Community Development | - | 576,986 | 112,976 |
| J53Q0268A59B | Finance | Sec. 108 Loan Trust | - | - | 1 |
| | **Project Total** | | **679,413** | **714,283** | **112,977** |
| CDBG PROJECT #: | **CD-557** | PROJECT TITLE: **Summerhill SEC 108 Loan Repay** | | | |
| FICS PROJECT #: | **Q0269** | | | | |
| J53Q0269A21B | Finance | Community Development | 136,023 | - | - |
| J53Q0269A22B | Finance | Community Development | 834,783 | 10,708 | 11,074 |
| J53Q0269A23B | Finance | Community Development | - | 752,288 | 67,288 |
| J53Q0269A58B | Finance | Sec. 108 Loan Trust | - | - | 7,870 |
| | **Project Total** | | **970,806** | **762,996** | **86,232** |
| CDBG PROJECT #: | **CD-550** | PROJECT TITLE: **Façade Improvements & Fixup Project** | | | |
| FICS PROJECT #: | **Q0270** | | | | |
| Y47Q0270A22B | Planning & Community Development | Community Development | - | - | 200,000 |
| Y47Q0270A59B | Planning & Community Development | Community Development | - | - | 113,820 |
| | **Project Total** | | **-** | **-** | **313,820** |
| CDBG PROJECT #: | **N/A** | PROJECT TITLE: **Brownfields Redevelopment Initiative** | | | |
| FICS PROJECT #: | **Q0271** | | | | |
| Y63Q0271BPB0 | Planning & Community Development | Intergovernmental Grant | 5,645 | 116 | 67,362 |
| CDBG PROJECT #: | **N/A** | PROJECT TITLE: **Mechanicsville Urban Redevelopment** | | | |
| FICS PROJECT #: | **Q0273** | | | | |
| Y47Q0273A2B0 | Planning & Community Development | Community Development | - | 1,252,350 | - |
| Y47Q0273A2K0 | Planning & Community Development | Sec. 108 Loan Trust | - | 17,681 | 4,407,193 |
| Y52Q0273A7K0 | Planning & Community Development | Sec. 108 Loan Trust | 50,553 | - | - |
| | **Project Total** | | **50,553** | **1,270,031** | **4,407,193** |

# 2004 BUDGET
# GRANT AND NON-CAPITAL PROJECTS

## ECONOMIC DEVELOPMENT

| CENTER | DEPARTMENT | FUND | 2002 EXPENSES | 2003 EXPENSES | 2004 BUDGET |
|---|---|---|---|---|---|
| **ECONOMIC ENHANCEMENT/DEVELOPMENT (CONTINUED)** | | | | | |
| CDBG PROJECT #: | **N/A** | PROJECT TITLE: **Scrap Tire Abatement Program** | | | |
| FICS PROJECT #: | **Q0274** | | | | |
| M31Q0274KEJ0 | Public Works | Intergovernmental Grant | - | - | 161,802 |
| T21Q0274KEK0 | Non-Departmental | Intergovernmental Grant | - | - | 33,334 |
| Y42Q0274KEK0 | Planning & Community Development | Intergovernmental Grant | - | - | 39,220 |
| Y42Q0274KEM0 | Planning & Community Development | Intergovernmental Grant | 31,259 | - | 98 |
| | **Project Total** | | **31,259** | **-** | **234,454** |
| CDBG PROJECT #: | **N/A** | PROJECT TITLE: **Economic Development** | | | |
| FICS PROJECT #: | **Q0275** | | | | |
| Y12Q0275A690 | Planning & Community Development | Trust | - | - | 41,721 |
| CDBG PROJECT #: | **N/A** | PROJECT TITLE: **Kirkwood Blvd. Streetscape** | | | |
| FICS PROJECT #: | **Q0277** | | | | |
| M22Q0277A59B | Public Works | Community Development | - | 66,565 | 233,435 |
| CDBG PROJECT #: | **CD-527** | PROJECT TITLE: **Metropolitan Neighborhood Dev.** | | | |
| FICS PROJECT #: | **Q0278** | | | | |
| Y52Q0278A21B | Planning & Community Development | Community Development | 25,243 | - | - |
| CDBG PROJECT #: | **N/A** | PROJECT TITLE: **Brownfields Economic Dev.** | | | |
| FICS PROJECT #: | **Q0282** | | | | |
| Y63Q0282ALL0 | Planning & Community Development | Intergovernmental Grant | - | - | 1,200,000 |
| Y63Q0282A7H0 | Planning & Community Development. | Sec. 108 Loan Trust | 15,022 | 110,708 | 12,051 |
| | **Project Total** | | **15,022** | **110,708** | **1,212,051** |
| CDBG PROJECT #: | **N/A** | PROJECT TITLE: **Bankhead/Hollywood Corridor** | | | |
| FICS PROJECT #: | **Q0284** | | | | |
| Y63Q0284A56B | Planning & Community Development | Community Development | - | 3,308 | 196,692 |
| CDBG PROJECT #: | **CD-661** | PROJECT TITLE: **Bolton Hollywood Corridor** | | | |
| FICS PROJECT #: | **Q0285** | | | | |
| Y63Q0285A56B | Planning & Community Development | Community Development | - | 1,592 | 148,408 |

# 2004 BUDGET
# GRANT AND NON-CAPITAL PROJECTS

## ECONOMIC DEVELOPMENT

| CENTER | DEPARTMENT | FUND | 2002 EXPENSES | 2003 EXPENSES | 2004 BUDGET |
|---|---|---|---|---|---|
| **ECONOMIC ENHANCEMENT/DEVELOPMENT (CONTINUED)** | | | | | |
| CDBG PROJECT #: | **CD-662** | PROJECT TITLE: **Perry Hollywood Corridor** | | | |
| FICS PROJECT #: | **Q0286** | | | | |
| Y63Q0286A56B | Planning & Community Development | Community Development | - | 2,169 | 40,831 |
| CDBG PROJECT #: | **N/A** | PROJECT TITLE: **ATL Business Dev.** | | | |
| FICS PROJECT #: | **Q0287** | | | | |
| Y46Q0287A22B | Planning & Community Development | Community Development | - | 375,411 | 24,671 |
| Y47Q0287A23B | Planning & Community Development | Community Development | - | 167,907 | 447,809 |
| Y53Q0287A22B | Planning & Community Development | Community Development | 215,634 | - | - |
| | **Project Total** | | **215,634** | **543,318** | **472,480** |
| CDBG PROJECT #: | **CD-723** | PROJECT TITLE: **The Atlanta Collaborative KITC** | | | |
| FICS PROJECT #: | **Q0288** | | | | |
| D25Q0288A22B | Executive Offices | Community Development | - | 12,500 | - |
| D25Q0288A23B | Executive Offices | Community Development | - | 22,045 | 7,348 |
| Y31Q0288A22B | Planning & Community Development | Community Development | 17,500 | - | - |
| | **Project Total** | | **17,500** | **34,545** | **7,348** |
| CDBG PROJECT #: | **CD-607** | PROJECT TITLE: **Mechanicsville Sect. 108 Loan** | | | |
| FICS PROJECT #: | **Q0289** | | | | |
| J53Q0289A22B | Finance | Community Development | 368,256 | 148,254 | - |
| J53Q0289A23B | Finance | Community Development | - | 360,483 | 140,484 |
| | **Project Total** | | **368,256** | **508,737** | **140,484** |
| CDBG PROJECT #: | **N/A** | PROJECT TITLE: **Edward Byrne Memorial Grant** | | | |
| FICS PROJECT #: | **Q0291** | | | | |
| S14Q0291KQQ0 | Judicial Agencies | Intergovernmental Grant | - | 14,104 | 6,903 |
| **JOB TRAINING** | | | | | |
| CDBG PROJECT #: | **CD-359** | PROJECT TITLE: **Bobby Dodd Center** | | | |
| FICS PROJECT #: | **Q0310** | | | | |
| D25Q0310A22B | Executive Offices | Community Development | - | 20,294 | - |
| D25Q0310A23B | Executive Offices | Community Development | - | 35,267 | 12,097 |
| Y31Q0310A21B | Planning & Community Development | Community Development | 43,000 | - | - |
| Y31Q0310A22B | Planning & Community Development | Community Development | 28,048 | - | - |
| | **Project Total** | | **71,048** | **55,561** | **12,097** |

# 2004 BUDGET
# GRANT AND NON-CAPITAL PROJECTS

## ECONOMIC DEVELOPMENT

### JOB TRAINING (CONTINUED)

| CENTER | DEPARTMENT | FUND | 2002 EXPENSES | 2003 EXPENSES | 2004 BUDGET |
|---|---|---|---|---|---|
| CDBG PROJECT #: | CD-408 | PROJECT TITLE: Anchor Center Job Development | | | |
| FICS PROJECT #: | Q0314 | | | | |
| D25Q0314A22B | Executive Offices | Community Development | - | 19,409 | 2,996 |
| D25Q0314A23B | Executive Offices | Community Development | - | 17,717 | 12,656 |
| Y31Q0314A21B | Planning & Community Development | Community Development | 47,000 | - | - |
| Y71Q0314A22B | Planning & Community Development | Community Development | 23,596 | - | - |
| | **Project Total** | | **70,596** | **37,126** | **15,652** |
| CDBG PROJECT #: | CD-183 | PROJECT TITLE: Latin American Jobs | | | |
| FICS PROJECT #: | Q0317 | | | | |
| D25Q0317A22B | Executive Offices | Community Development | - | 28,964 | - |
| D25Q0317A23B | Executive Offices | Community Development | - | 21,388 | 28,286 |
| Y31Q0317A21B | Planning & Community Development | Community Development | 33,704 | - | - |
| Y71Q0317A22B | Planning & Community Development | Community Development | 27,736 | - | - |
| Y71Q0317A59B | Planning & Community Development | Community Development | - | - | 979 |
| | **Project Total** | | **61,440** | **50,352** | **29,265** |
| CDBG PROJECT #: | ES-11 | PROJECT TITLE: ATL Enterprise CTR Willing Work | | | |
| FICS PROJECT #: | Q0319 | | | | |
| D25Q0319BJQ0 | Executive Offices | Community Development | - | - | 437 |
| D25Q0319BJW0 | Executive Offices | Community Development | - | 9,928 | - |
| D25Q0319BJX0 | Executive Offices | Community Development | - | 58,000 | - |
| Y31Q0319BJW0 | Planning & Community Development | Community Development | 50,972 | - | - |
| | **Project Total** | | **50,972** | **67,928** | **437** |
| CDBG PROJECT #: | CD-478 | PROJECT TITLE: Atlanta Mentor Employment Program | | | |
| FICS PROJECT #: | Q0320 | | | | |
| D25Q0320A21B | Executive Offices | Community Development | - | 3,089 | - |
| D25Q0320A22B | Executive Offices | Community Development | - | 18,929 | 3 |
| D25Q0320A23B | Executive Offices | Community Development | - | 13,934 | 19,476 |
| Y31Q0320A21B | Planning & Community Development | Community Development | 18,896 | - | - |
| Y31Q0320A22B | Planning & Community Development | Community Development | 15,168 | - | - |
| | **Project Total** | | **34,064** | **35,952** | **19,479** |
| CDBG PROJECT #: | CD-603 | PROJECT TITLE: Project Connect's Homeless EMP | | | |
| FICS PROJECT #: | Q0327 | | | | |
| D25Q0327A22B | Executive Offices | Community Development | - | 9,297 | - |
| Y31Q0327A21B | Planning & Community Development | Community Development | 20,000 | - | - |
| Y31Q0327A22B | Planning & Community Development | Community Development | 10,703 | - | - |
| | **Project Total** | | **30,703** | **9,297** | **-** |

# 2004 BUDGET
# GRANT AND NON-CAPITAL PROJECTS

## ECONOMIC DEVELOPMENT

| CENTER | DEPARTMENT | FUND | 2002 EXPENSES | 2003 EXPENSES | 2004 BUDGET |
|---|---|---|---|---|---|
| **JOB TRAINING (CONTINUED)** | | | | | |
| CDBG PROJECT #: | **CD-623** | PROJECT TITLE: **Steps To Keep One Employed** | | | |
| FICS PROJECT #: | **Q0328** | | | | |
| D25Q0328A22B | Executive Offices | Community Development | - | 10,664 | 13,202 |
| D25Q0328A23B | Executive Offices | Community Development | - | 14,570 | 19,722 |
| Y31Q0328A21B | Planning & Community Development | Community Development | 13,985 | - | - |
| Y31Q0328A22B | Planning & Community Development | Community Development | 23,134 | - | - |
| Y71Q0328A20B | Planning & Community Development | Community Development | - | - | 68 |
| | **Project Total** | | **37,119** | **25,234** | **32,992** |
| CDBG PROJECT #: | **CD-705** | PROJECT TITLE: **Literacy Action Job Training** | | | |
| FICS PROJECT #: | **Q0329** | | | | |
| D25Q0329A23B | Executive Offices | Community Development | - | 23,207 | 6,186 |
| Y31Q0329A21B | Planning & Community Development | Community Development | 8,747 | - | - |
| | **Project Total** | | **8,747** | **23,207** | **6,186** |
| CDBG PROJECT #: | **CD-540** | PROJECT TITLE: **Covenant Comm Vocational Svcs.** | | | |
| FICS PROJECT #: | **Q0330** | | | | |
| D25Q0330A22B | Executive Offices | Community Development | - | 6,092 | - |
| D25Q0330A22B | Executive Offices | Community Development | - | 21,029 | 8,364 |
| Y31Q0330A22B | Planning & Community Development | Community Development | 23,908 | - | - |
| | **Project Total** | | **23,908** | **27,121** | **8,364** |
| CDBG PROJECT #: | **CD-721** | PROJECT TITLE: **E. Lake Readiness Placement** | | | |
| FICS PROJECT #: | **Q0331** | | | | |
| D25Q0331A22B | Executive Offices | Community Development | - | 8,936 | 4,532 |
| Y31Q0331A22B | Planning & Community Development | Community Development | 16,532 | - | - |
| | **Project Total** | | **16,532** | **8,936** | **4,532** |
| **URBAN RENEWAL / COMPLETION** | | | | | |
| CDBG PROJECT #: | **N/A** | PROJECT TITLE: **Neighborhood Dev. Settlement Agency** | | | |
| FICS PROJECT #: | **Q0403** | | | | |
| Y47Q0403A9A0 | Planning & Community Development | Agency | - | - | 79,466 |

# 2004 BUDGET
# GRANT AND NON-CAPITAL PROJECTS

## ECONOMIC DEVELOPMENT

### URBAN RENEWAL / COMPLETION (CONTINUED)

| CENTER | DEPARTMENT | FUND | 2002 EXPENSES | 2003 EXPENSES | 2004 BUDGET |
|---|---|---|---|---|---|
| CDBG PROJECT #: | N/A | PROJECT TITLE: | Sale of Urban Renewal Land | | |
| FICS PROJECT #: | Q0406 | | | | |
| Y47Q0406A5MB | Planning & Community Development | Agency | - | - | 90,998 |
| Y47Q0406A5QB | Planning & Community Development | Agency | - | - | 60 |
| Y47Q0406A5WB | Planning & Community Development | Agency | - | - | 3,983 |
| Y47Q0406A5YB | Planning & Community Development | Agency | - | - | 21,000 |
| | **Project Total** | | - | - | **116,041** |
| CDBG PROJECT #: | N/A | PROJECT TITLE: | Sale of CDBG Land | | |
| FICS PROJECT #: | Q0407 | | | | |
| Y47Q0407A5MB | Planning & Community Development | Agency | - | - | 24,169 |
| Y47Q0407A5PB | Planning & Community Development | Agency | - | - | 3,100 |
| Y47Q0407A5TB | Planning & Community Development | Agency | - | - | 38,849 |
| | **Project Total** | | - | - | **66,118** |
| CDBG PROJECT #: | N/A | PROJECT TITLE: | LBA Land Sale Proceeds | | |
| FICS PROJECT #: | Q0410 | | | | |
| Y46Q04109999 | Planning & Community Development | Trust | - | - | 3,812 |
| CDBG PROJECT #: | N/A | PROJECT TITLE: | Bedford Place Housing | | |
| FICS PROJECT #: | Q0411 | | | | |
| H11Q0411A610 | Law | Trust | - | - | 22,326 |
| CDBG PROJECT #: | N/A | PROJECT TITLE: | Streetscape Improvement & Maint. | | |
| FICS PROJECT #: | Q0413 | | | | |
| Y12Q04139999 | Planning & Community Development | Trust | 153,803 | 127,266 | 70,159 |
| CDBG PROJECT #: | N/A | PROJECT TITLE: | Westside Village Appraisal | | |
| FICS PROJECT #: | Q0415 | | | | |
| Y47Q0415A23P | Planning & Community Development | Trust | - | - | 93,968 |

# 2004 BUDGET
# GRANT AND NON-CAPITAL PROJECTS

## ECONOMIC DEVELOPMENT

| CENTER | DEPARTMENT | FUND | 2002 EXPENSES | 2003 EXPENSES | 2004 BUDGET |
|---|---|---|---|---|---|
| | | **PLANNING** | | | |
| CDBG PROJECT #: | **N/A** | PROJECT TITLE: **Marketing & Feasibility Study** | | | |
| FICS PROJECT #: | **Q0610** | | | | |
| Y63Q0610RGK0 | Planning & Community Development | Intergovernmental Grant | - | 5,796 | 126,204 |
| T21Q0610A610 | Non-Departmental | Trust | - | - | 47,574 |
| T21Q0610A620 | Non-Departmental | Trust | - | - | 62,426 |
| | **Project Total** | | **-** | **5,796** | **236,204** |
| CDBG PROJECT #: | **N/A** | PROJECT TITLE: **West End/Marta** | | | |
| FICS PROJECT #: | **Q0612** | | | | |
| Y63Q0612RGE0 | Planning & Community Development | Intergovernmental Grant | 2,000 | - | 10,764 |
| Y63Q0612RGN0 | Planning & Community Development | General Gov't Capital Outlay | - | - | 42,625 |
| Y63Q0612QNA0 | Planning & Community Development | Trust | - | - | 25,000 |
| | **Project Total** | | **2,000** | **-** | **78,389** |
| CDBG PROJECT #: | **N/A** | PROJECT TITLE: **Greenbriar Mall Transport** | | | |
| FICS PROJECT #: | **Q0613** | | | | |
| Y63Q0613RGF0 | Planning & Community Development | Intergovernmental Grant | - | 6,646 | 15,941 |
| Y63Q0613RGM0 | Planning & Community Development | General Gov't Capital Outlay | - | - | 80,000 |
| | **Project Total** | | **-** | **6,646** | **95,941** |
| CDBG PROJECT #: | **N/A** | PROJECT TITLE: **Hamilton Holmes Marta** | | | |
| FICS PROJECT #: | **Q0614** | | | | |
| Y63Q0614RGG0 | Planning & Community Development | Intergovernmental Grant | 24,227 | 43,573 | 207 |
| Y63Q06149985 | Planning & Community Development | General Gov't Capital Outlay | - | 17,000 | - |
| | **Project Total** | | **24,227** | **60,573** | **207** |
| CDBG PROJECT #: | **N/A** | PROJECT TITLE: **Bolton Road** | | | |
| FICS PROJECT #: | **Q0615** | | | | |
| Y63Q0615RGH0 | Planning & Community Development | Intergovernmental Grant | 36,139 | 42,739 | 1,121 |
| Y63Q06159985 | Planning & Community Development | General Gov't Capital Outlay | 3,625 | 16,375 | - |
| | **Project Total** | | **39,764** | **59,114** | **1,121** |
| CDBG PROJECT #: | **N/A** | PROJECT TITLE: **MLK, Corridor Improvements** | | | |
| FICS PROJECT #: | **Q0617** | | | | |
| Y63Q0617RGI0 | Planning & Community Development | Intergovernmental Grant | - | - | 200,000 |

# 2004 BUDGET
# GRANT AND NON-CAPITAL PROJECTS

## ECONOMIC DEVELOPMENT

| CENTER | DEPARTMENT | FUND | 2002 EXPENSES | 2003 EXPENSES | 2004 BUDGET |
|---|---|---|---|---|---|
| | | **PLANNING (CONTINUED)** | | | |
| CDBG PROJECT #: | **N/A** | PROJECT TITLE: **Ponce De Leon Ave. Corridor** | | | |
| FICS PROJECT #: | **Q0618** | | | | |
| Y63Q0618RGJ0 | Planning & Community Development | Intergovernmental Grant | - | - | 60,000 |
| CDBG PROJECT #: | **N/A** | PROJECT TITLE: **Transportation Corridor** | | | |
| FICS PROJECT #: | **Q0620** | | | | |
| Y63Q0620RGL0 | Planning & Community Development | Intergovernmental Grant | - | - | 60,000 |
| CDBG PROJECT #: | **N/A** | PROJECT TITLE: **Central Atlanta Progress** | | | |
| FICS PROJECT #: | **Q0621** | | | | |
| Y63Q0621RGP0 | Planning & Community Development | Intergovernmental Grant | - | - | 20,000 |
| CDBG PROJECT #: | **N/A** | PROJECT TITLE: **Out-Of-Scale Develop Analysis** | | | |
| FICS PROJECT #: | **Q0622** | | | | |
| C21Q0622QNA0 | City Council | Trust | - | - | 2,750 |
| **TOTAL - ECONOMIC DEVELOPMENT** | | | **13,723,241** | **14,354,610** | **20,145,544** |

# 2004 BUDGET
# GRANT AND NON-CAPITAL PROJECTS

## HUMAN DEVELOPMENT

| CENTER | DEPARTMENT | FUND | 2002 EXPENSES | 2003 EXPENSES | 2004 BUDGET |
|---|---|---|---|---|---|
| **SOCIAL SERVICES** | | | | | |
| CDBG PROJECT #: **N/A** | | PROJECT TITLE: **NAACP Atl Branch & The Atl Score Chapter** | | | |
| FICS PROJECT #: **R01AA** | | | | | |
| D28R01AAK3V0 | Executive Offices | Intergovernmental Grant | 14,000 | - | - |
| CDBG PROJECT #: **N/A** | | PROJECT TITLE: **Gay Tourism Initiative** | | | |
| FICS PROJECT #: **R01AB** | | | | | |
| D28R01ABK3W0 | Executive Offices | Intergovernmental Grant | 20,000 | - | - |
| CDBG PROJECT #: **N/A** | | PROJECT TITLE: **Downtown Day Labor Center** | | | |
| FICS PROJECT #: **R0102** | | | | | |
| D25R0102QNA0 | Executive Offices | Trust | - | - | 50 |
| CDBG PROJECT #: **N/A** | | PROJECT TITLE: **Youth Counseling** | | | |
| FICS PROJECT #: **R0106** | | | | | |
| X11R0106LAV0 | Police Services | Intergovernmental Grant | - | - | 40,000 |
| CDBG PROJECT #: **CD-56** | | PROJECT TITLE: **Legal Services** | | | |
| FICS PROJECT #: **R0108** | | | | | |
| D25R0108A22C | Executive Offices | Community Development | - | 17,543 | - |
| D25R0108A23C | Executive Offices | Community Development | - | 67,811 | 15,189 |
| Y31R0108A21C | Planning & Community Development | Community Development | 18,016 | - | - |
| Y31R0108A22C | Planning & Community Development | Community Development | 72,957 | - | - |
| | **Project Total** | | **90,973** | **85,354** | **15,189** |
| CDBG PROJECT #: **CD-122** | | PROJECT TITLE: **Task Force For The Homeless** | | | |
| FICS PROJECT #: **R0109** | | | | | |
| D25R0109A22C | Executive Offices | Community Development | - | 16,477 | - |
| Y31R0109A21C | Planning & Community Development | Community Development | 4,663 | - | - |
| Y31R0109A22C | Planning & Community Development | Community Development | 44,303 | - | - |
| | **Project Total** | | **48,966** | **16,477** | **-** |
| CDBG PROJECT #: **CD-140** | | PROJECT TITLE: **Alternate Life Paths** | | | |
| FICS PROJECT #: **R0113** | | | | | |
| D25R0113A23C | Executive Offices | Community Development | - | 61,235 | - |
| Y31R0113A22C | Planning & Community Development | Community Development | 63,500 | - | - |
| | **Project Total** | | **63,500** | **61,235** | **-** |

# 2004 BUDGET
# GRANT AND NON-CAPITAL PROJECTS

## HUMAN DEVELOPMENT

| CENTER | DEPARTMENT | FUND | 2002 EXPENSES | 2003 EXPENSES | 2004 BUDGET |
|---|---|---|---|---|---|
| **SOCIAL SERVICES (CONTINUED)** | | | | | |
| CDBG PROJECT #: | **N/A** | PROJECT TITLE: **Atlanta Day Care Program** | | | |
| FICS PROJECT #: | **R0114** | | | | |
| D25R0114QNA0 | Executive Offices | Trust | - | - | 65 |
| Y71R0114KGK0 | Planning & Community Development | Trust | - | - | 23,053 |
| Y71R0114KGP0 | Planning & Community Development | Trust | - | - | 11,025 |
| Y71R0114KGT0 | Planning & Community Development | Trust | - | - | 1,217 |
| Y71R0114KHD0 | Planning & Community Development | Trust | - | - | 23,703 |
| Y71R0114KHG0 | Planning & Community Development | Trust | - | - | 14,867 |
| Y71R0114KJDC | Planning & Community Development | Trust | - | - | 520 |
| Y71R0114KJEC | Planning & Community Development | Trust | - | - | 14,257 |
| Y71R0114AJHC | Planning & Community Development | Trust | - | - | 78 |
| | **Project Total** | | - | - | **88,785** |
| CDBG PROJECT #: | **N/A** | PROJECT TITLE: **Summer Food Program, Field Operation** | | | |
| FICS PROJECT #: | **R0116** | | | | |
| D25R0116ATK0 | Executive Offices | Intergovernmental Grant | - | - | 76,501 |
| D25R0116ATL0 | Executive Offices | Intergovernmental Grant | - | - | 84,195 |
| D25R0116ATM0 | Executive Offices | Intergovernmental Grant | - | - | 86,950 |
| D25R0116ATN0 | Executive Offices | Intergovernmental Grant | - | - | 147,775 |
| D25R0116ATP0 | Executive Offices | Intergovernmental Grant | - | - | 35,564 |
| D25R0116ATQ0 | Executive Offices | Intergovernmental Grant | - | - | 67,190 |
| D25R0116ATR0 | Executive Offices | Intergovernmental Grant | - | - | 142,586 |
| D25R0116ATT0 | Executive Offices | Intergovernmental Grant | - | - | 50,503 |
| D25R0116ATU0 | Executive Offices | Intergovernmental Grant | - | - | 108,118 |
| D25R0116ATV0 | Executive Offices | Intergovernmental Grant | - | 320,904 | 146,711 |
| Y31R0116ATU0 | Planning & Community Development | Intergovernmental Grant | 318,156 | - | - |
| | **Project Total** | | **318,156** | **320,904** | **946,093** |
| CDBG PROJECT #: | **CD-247** | PROJECT TITLE: **Southwest YMCA Support** | | | |
| FICS PROJECT #: | **R0125** | | | | |
| D25R0125A51C | Executive Offices | Community Development | - | - | 740 |
| D11R0125K2C0 | Executive Offices | Intergovernmental Grant | - | 50,000 | - |
| | **Project Total** | | - | **50,000** | **740** |
| CDBG PROJECT #: | **CD-249** | PROJECT TITLE: **Housing Counseling Services** | | | |
| FICS PROJECT #: | **R0126** | | | | |
| D25R0126A20J | Executive Offices | Community Development | - | 26,063 | - |
| D25R0126A20J | Executive Offices | Community Development | - | 35,687 | 12,322 |
| Y31R0126A21J | Planning & Community Development | Community Development | 32,273 | - | - |
| Y31R0126A22C | Planning & Community Development | Community Development | 27,502 | - | - |
| | **Project Total** | | **59,775** | **61,750** | **12,322** |

# 2004 BUDGET
# GRANT AND NON-CAPITAL PROJECTS

## HUMAN DEVELOPMENT

| CENTER | DEPARTMENT | FUND | 2002 EXPENSES | 2003 EXPENSES | 2004 BUDGET |
|---|---|---|---|---|---|
| **SOCIAL SERVICES (CONTINUED)** | | | | | |
| CDBG PROJECT #: **N/A** | | PROJECT TITLE: **Aid For The Homeless** | | | |
| FICS PROJECT #: **R0127** | | | | | |
| D25R0127QNA0 | Executive Offices | Trust | - | - | 2,788 |
| CDBG PROJECT #: **N/A** | | PROJECT TITLE: **Mayor's Task Force-Sr. Citizen** | | | |
| FICS PROJECT #: **R0128** | | | | | |
| D25R0128QNA0 | Executive Offices | Trust | - | - | 187 |
| Y31R0128QNA0 | Planning & Community Development | Trust | 150 | - | - |
| | **Project Total** | | **150** | **-** | **187** |
| CDBG PROJECT #: **N/A** | | PROJECT TITLE: **Dream Jamboree** | | | |
| FICS PROJECT #: **R0129** | | | | | |
| D11R0129QNA0 | Executive Offices | Trust | - | 262 | 4,823 |
| N12R0129QNA0 | Parks, Rec. & Cultural Affairs | Trust | 84,386 | 76,273 | 57,702 |
| | **Project Total** | | **84,386** | **76,535** | **62,525** |
| CDBG PROJECT #: **N/A** | | PROJECT TITLE: **Bigsby Family Donations** | | | |
| FICS PROJECT #: **R0130** | | | | | |
| D25R0130QNA0 | Executive Offices | Trust | - | - | 2,388 |
| CDBG PROJECT #: **N/A** | | PROJECT TITLE: **Summer Program** | | | |
| FICS PROJECT #: **R0132** | | | | | |
| N31R0132QNA0 | Parks, Rec. & Cultural Affairs | Trust | 290,307 | 316,871 | 165,778 |
| N31R0132RDA0 | Parks, Rec. & Cultural Affairs | Trust | 72,367 | 51,198 | 17,953 |
| N31R0132RYA0 | Parks, Rec. & Cultural Affairs | Trust | - | - | 1,930 |
| N32R0132RRA0 | Parks, Rec. & Cultural Affairs | Trust | - | - | 238 |
| | **Project Total** | | **362,674** | **368,069** | **185,899** |
| CDBG PROJECT #: **CD-246** | | PROJECT TITLE: **Legal Aid For The Homeless** | | | |
| FICS PROJECT #: **R0133** | | | | | |
| D25R0133A22C | Executive Offices | | - | 2,158 | - |
| D25R0133A23C | Executive Offices | Community Development | - | 39,262 | 3,848 |
| Y31R0133A21C | Planning & Community Development | Community Development | 992 | - | - |
| Y31R0133A22C | Planning & Community Development | Community Development | 42,842 | - | - |
| | **Project Total** | | **43,834** | **41,420** | **3,848** |

# 2004 BUDGET
# GRANT AND NON-CAPITAL PROJECTS

## HUMAN DEVELOPMENT

| CENTER | DEPARTMENT | FUND | 2002 EXPENSES | 2003 EXPENSES | 2004 BUDGET |
|---|---|---|---|---|---|
| | | **SOCIAL SERVICES (CONTINUED)** | | | |
| CDBG PROJECT #: | **CD-245** | PROJECT TITLE: **Furniture Bank** | | | |
| FICS PROJECT #: | **R0136** | | | | |
| D25R0136A22C | Executive Offices | Community Development | - | - | 590 |
| D25R0136A23C | Executive Offices | Community Development | - | 45,180 | 17,525 |
| D25R0136BJR0 | Executive Offices | Community Development | - | - | 1,380 |
| Y31R0136B21C | Planning & Community Development | Community Development | 36,400 | - | - |
| Y31R0136B22C | Planning & Community Development | Community Development | 77,410 | - | - |
| D25R0136BMK0 | Executive Offices | Intergovernmental Grant | - | 21,720 | - |
| D25R0136BML0 | Executive Offices | Intergovernmental Grant | - | 27,440 | 22,960 |
| Y31R0136BMJ0 | Planning & Community Development | Intergovernmental Grant | 16,595 | - | - |
| Y31R0136BMK0 | Planning & Community Development | Intergovernmental Grant | 28,280 | - | - |
| | **Project Total** | | **158,685** | **94,340** | **42,455** |
| CDBG PROJECT #: | **CD-273** | PROJECT TITLE: **Compeer Atlanta** | | | |
| FICS PROJECT #: | **R0140** | | | | |
| D25R0140A22C | Executive Offices | Community Development | - | 3,000 | - |
| D25R0140A23C | Executive Offices | Community Development | - | 10,777 | - |
| Y31R0140A21C | Planning & Community Development | Community Development | 3,000 | - | - |
| Y31R0140A22C | Planning & Community Development | Community Development | 9,000 | - | - |
| | **Project Total** | | **12,000** | **13,777** | **-** |
| CDBG PROJECT #: | **CD-270** | PROJECT TITLE: **Young Adult Guidance Center** | | | |
| FICS PROJECT #: | **R0143** | | | | |
| D25R0143A22C | Executive Offices | Community Development | - | - | 65 |
| D25R0143A23C | Executive Offices | Community Development | - | 57,936 | 850 |
| Y31R0143A22C | Planning & Community Development | Community Development | 79,935 | - | - |
| | **Project Total** | | **79,935** | **57,936** | **915** |
| CDBG PROJECT #: | **N/A** | PROJECT TITLE: **Individual Institutional Training** | | | |
| FICS PROJECT #: | **R0144** | | | | |
| Y71R0144KGK0 | Planning & Community Development | Trust | - | - | 176 |
| Y71R0144KGP0 | Planning & Community Development | Trust | - | - | 16,383 |
| Y71R0144KHG0 | Planning & Community Development | Trust | - | - | 3,908 |
| Y71R0144KGM0 | Planning & Community Development | Trust | - | - | 22,511 |
| Y71R0144KJED | Planning & Community Development | Trust | - | - | 66,632 |
| Y71R0144KJHD | Planning & Community Development | Trust | - | - | 46 |
| | **Project Total** | | **-** | **-** | **109,656** |

# 2004 BUDGET
# GRANT AND NON-CAPITAL PROJECTS

## HUMAN DEVELOPMENT

| CENTER | DEPARTMENT | FUND | 2002 EXPENSES | 2003 EXPENSES | 2004 BUDGET |
|---|---|---|---|---|---|
| **SOCIAL SERVICES (CONTINUED)** | | | | | |
| CDBG PROJECT #: | **N/A** | PROJECT TITLE: **Donated Surplus Food Program** | | | |
| FICS PROJECT #: | **R0145** | | | | |
| I11R0145KYA0 | Corrections | Trust | - | - | 73 |
| CDBG PROJECT #: | **CD-283** | PROJECT TITLE: **Good News Mission** | | | |
| FICS PROJECT #: | **R0148** | | | | |
| D25R0148A20C | Executive Offices | Community Development | - | - | 22,097 |
| D25R0148A58C | Executive Offices | Community Development | - | - | 4,006 |
| | **Project Total** | | - | - | **26,103** |
| CDBG PROJECT #: | **N/A** | PROJECT TITLE: **Summer Food Program, Meal Prep** | | | |
| FICS PROJECT #: | **R0151** | | | | |
| D25R0151ATK0 | Executive Offices | Intergovernmental Grant | - | - | 51,992 |
| D25R0151ATL0 | Executive Offices | Intergovernmental Grant | - | - | 47,448 |
| D25R0151ATM0 | Executive Offices | Intergovernmental Grant | - | - | 46,675 |
| D25R0151ATN0 | Executive Offices | Intergovernmental Grant | - | - | 227,251 |
| D25R0151ATP0 | Executive Offices | Intergovernmental Grant | - | - | 167,164 |
| D25R0151ATQ0 | Executive Offices | Intergovernmental Grant | - | - | 262,248 |
| D25R0151ATR0 | Executive Offices | Intergovernmental Grant | - | - | 129,651 |
| D25R0151ATT0 | Executive Offices | Intergovernmental Grant | - | - | 180,319 |
| D25R0151ATU0 | Executive Offices | Intergovernmental Grant | - | 92,416 | 313,043 |
| D25R0151ATU0 | Executive Offices | Intergovernmental Grant | - | 971,489 | 201,510 |
| Y31R0151ATU0 | Planning & Community Development | Intergovernmental Grant | 879,957 | - | - |
| | **Project Total** | | **879,957** | **1,063,905** | **1,627,301** |
| CDBG PROJECT #: | **CD-336B** | PROJECT TITLE: **Odyssey III** | | | |
| FICS PROJECT #: | **R0154** | | | | |
| D25R0154A22C | Executive Offices | Community Development | - | 53,424 | 1 |
| D25R0154A23C | Executive Offices | Community Development | - | 44,212 | 42,987 |
| Y31R0154A21C | Planning & Community Development | Community Development | 42,388 | - | - |
| Y31R0154A22C | Planning & Community Development | Community Development | 46,575 | - | - |
| | **Project Total** | | **88,963** | **97,636** | **42,988** |
| CDBG PROJECT #: | **ES-03** | PROJECT TITLE: **Day Service Program for Homeless** | | | |
| FICS PROJECT #: | **R0156** | | | | |
| D25R0156BJL0 | Executive Offices | Community Development | - | - | 103 |

# 2004 BUDGET
# GRANT AND NON-CAPITAL PROJECTS

## HUMAN DEVELOPMENT

| CENTER | DEPARTMENT | FUND | 2002 EXPENSES | 2003 EXPENSES | 2004 BUDGET |
|---|---|---|---|---|---|
| | | **SOCIAL SERVICES (CONTINUED)** | | | |
| CDBG PROJECT #: | **N/A** | PROJECT TITLE: **Milton Ave Service Center Oper.** | | | |
| FICS PROJECT #: | **R0159** | | | | |
| D25R0159A5PC | Executive Offices | Community Development | - | - | 1,665 |
| CDBG PROJECT #: | **CD-352** | PROJECT TITLE: **Cascade House** | | | |
| FICS PROJECT #: | **R0161** | | | | |
| D25R0161A20C | Executive Offices | Community Development | - | - | 15,000 |
| D25R0161A21C | Executive Offices | Community Development | - | - | 15,000 |
| D25R0161A22C | Executive Offices | Community Development | - | - | 15,000 |
| D25R0161A58C | Executive Offices | Community Development | - | - | 15,000 |
| | **Project Total** | | - | - | **60,000** |
| CDBG PROJECT #: | **N/A** | PROJECT TITLE: **AIDS Legal Project** | | | |
| FICS PROJECT #: | **R0165** | | | | |
| D25R0165BMK0 | Executive Offices | Intergovernmental Grant | - | 69,789 | - |
| D25R0165BML0 | Executive Offices | Intergovernmental Grant | - | 76,115 | 63,885 |
| Y31R0165BMJ0 | Planning & Community Development | Intergovernmental Grant | 71,428 | - | - |
| Y31R0165BMK0 | Planning & Community Development | Intergovernmental Grant | 95,211 | - | - |
| | **Project Total** | | **166,639** | **145,904** | **63,885** |
| CDBG PROJECT #: | **CD-386** | PROJECT TITLE: **Joint Venture In Fair Housing** | | | |
| FICS PROJECT #: | **R0168** | | | | |
| Y46R0168A22C | Planning & Community Development | Community Development | - | 85,000 | - |
| Y46R0168A23C | Planning & Community Development | Community Development | - | 14,889 | 30,111 |
| Y53R0168A21C | Planning & Community Development | Community Development | 66,080 | - | - |
| | **Project Total** | | **66,080** | **99,889** | **30,111** |
| CDBG PROJECT #: | **N/A** | PROJECT TITLE: **ATL Relig Mobil Against Crime** | | | |
| FICS PROJECT #: | **R0169** | | | | |
| D11R0169QNA0 | Executive Offices | Trust | - | - | 461 |
| CDBG PROJECT #: | **CD-411, ES-12** | PROJECT TITLE: **Samaritan House** | | | |
| FICS PROJECT #: | **R0176** | | | | |
| D25R0176A22C | Executive Offices | Community Development | - | 2,561 | - |
| D25R0176A21C | Executive Offices | Community Development | - | - | 3,527 |
| D25R0176A21C | Executive Offices | Community Development | - | 31,644 | 9,656 |
| Y31R0176A22C | Planning & Community Development | Community Development | 439 | - | - |
| Y31R0176BJT0 | Planning & Community Development | Community Development | 9,896 | - | - |
| Y31R0176BJW0 | Planning & Community Development | Community Development | 41,900 | - | - |
| | **Project Total** | | **52,235** | **34,205** | **13,183** |

# 2004 BUDGET
# GRANT AND NON-CAPITAL PROJECTS

## HUMAN DEVELOPMENT

### SOCIAL SERVICES (CONTINUED)

| CENTER | DEPARTMENT | FUND | 2002 EXPENSES | 2003 EXPENSES | 2004 BUDGET |
|---|---|---|---|---|---|
| CDBG PROJECT #: | **CD-412** | PROJECT TITLE: **Latin Amer Homeless Resource** | | | |
| FICS PROJECT #: | **R0177** | | | | |
| D25R0177A22C | Executive Offices | Community Development | - | 13,764 | - |
| D25R0177A23C | Executive Offices | Community Development | - | 24,601 | 8,711 |
| Y31R0177A21C | Planning & Community Development | Community Development | 14,640 | - | - |
| Y31R0177A22C | Planning & Community Development | Community Development | 29,236 | - | - |
| | **Project Total** | | **43,876** | **38,365** | **8,711** |
| CDBG PROJECT #: | **CD-401** | PROJECT TITLE: **Housemate Match** | | | |
| FICS PROJECT #: | **R0178** | | | | |
| D25R0178A22C | Executive Offices | Community Development | - | 7,713 | - |
| D25R0178A23C | Executive Offices | Community Development | - | 12,510 | 6,106 |
| Y31R0178A21C | Planning & Community Development | Community Development | 2,167 | - | - |
| Y31R0178A22C | Planning & Community Development | Community Development | 12,287 | - | - |
| | **Project Total** | | **14,454** | **20,223** | **6,106** |
| CDBG PROJECT #: | **CD-382** | PROJECT TITLE: **Steps To Keep One's Own Home** | | | |
| FICS PROJECT #: | **R0184** | | | | |
| D25R0184A22C | Executive Offices | Community Development | - | - | 20 |
| D25R0184AJX0 | Executive Offices | Community Development | - | 5,081 | 9,919 |
| Y31R0184A21C | Planning & Community Development | Community Development | 930 | - | - |
| Y31R0184A22C | Planning & Community Development | Community Development | 14,980 | - | - |
| | **Project Total** | | **15,910** | **5,081** | **9,939** |
| CDBG PROJECT #: | **N/A** | PROJECT TITLE: **Human Services Resource Bank** | | | |
| FICS PROJECT #: | **R0186** | | | | |
| D25R0186QNA0 | Executive Offices | Trust | - | 10,092 | 27,435 |
| Y31R0186QNA0 | Planning & Community Development | Trust | 1,593 | - | - |
| | **Project Total** | | **1,593** | **10,092** | **27,435** |
| CDBG PROJECT #: | **CD-483, CD-437, ES-08** | PROJECT TITLE: **Milton Ave./Men's Emergency Shelter** | | | |
| FICS PROJECT #: | **R0188** | | | | |
| D25R0188A23C | Executive Offices | Community Development | - | - | 72,503 |
| D25R0188A51C | Executive Offices | Community Development | - | - | 24,850 |
| D25R0188AJN0 | Executive Offices | Community Development | - | - | 1,847 |
| D25R0188BJP0 | Executive Offices | Community Development | - | - | 5,115 |
| Y31R0188A20C | Planning & Community Development | Community Development | 1,486 | - | - |
| Y31R0188A20C | Planning & Community Development | Community Development | 67,360 | - | - |
| | **Project Total** | | **68,846** | **-** | **104,315** |

# 2004 BUDGET
# GRANT AND NON-CAPITAL PROJECTS

## HUMAN DEVELOPMENT

| CENTER | DEPARTMENT | FUND | 2002 EXPENSES | 2003 EXPENSES | 2004 BUDGET |
|---|---|---|---|---|---|
| **SOCIAL SERVICES (CONTINUED)** | | | | | |
| CDBG PROJECT #: | **N/A** | PROJECT TITLE: **Action CTR Homeless Prevention** | | | |
| FICS PROJECT #: | **R0190** | | | | |
| D25R0190BJH0 | Executive Offices | Community Development | - | - | 2,939 |
| CDBG PROJECT #: | **CD-438** | PROJECT TITLE: **Family Resettlement** | | | |
| FICS PROJECT #: | **R0193** | | | | |
| D25R0193A22C | Executive Offices | Community Development | - | 9,713 | - |
| D25R0193A23C | Executive Offices | Community Development | - | 44,455 | 26,382 |
| Y31R0193A21C | Planning & Community Development | Community Development | 13,333 | - | - |
| Y31R0193A22C | Planning & Community Development | Community Development | 22,287 | - | - |
| | **Project Total** | | **35,620** | **54,168** | **26,382** |
| CDBG PROJECT #: | **CD-483** | PROJECT TITLE: **Milton Ave/Mens Emergency Shelter** | | | |
| FICS PROJECT #: | **R0197** | | | | |
| D25R0197A52A | Executive Offices | Community Development | - | - | 5,317 |
| D25R0197A52C | Executive Offices | Community Development | - | - | 4,322 |
| D25R0197A56A | Executive Offices | Community Development | - | - | 1,518 |
| D25R0197A59A | Executive Offices | Community Development | - | - | 5,174 |
| D25R0197A59C | Executive Offices | Community Development | - | - | 40 |
| D25R0197AJM0 | Executive Offices | Community Development | - | - | 12,222 |
| D25R0197AJR0 | Executive Offices | Community Development | - | - | 4,464 |
| Y31R0197B52A | Planning & Community Development | Community Development | 8,926 | - | - |
| Y31R0197BJR0 | Planning & Community Development | Community Development | 6,266 | - | - |
| | **Project Total** | | **15,192** | **-** | **33,057** |
| **HISTORIC PRESERVATION** | | | | | |
| CDBG PROJECT #: | **N/A** | PROJECT TITLE: **Urban Design Commission** | | | |
| FICS PROJECT #: | **R0218** | | | | |
| Y61R0218KBM0 | Planning & Community Development | Intergovernmental Grant | - | 16,500 | 1,926 |
| **JOB TRAINING** | | | | | |
| CDBG PROJECT #: | **N/A** | PROJECT TITLE: **Job Training Program, Older Women** | | | |
| FICS PROJECT #: | **R0301** | | | | |
| Y71R0301KGK0 | Planning & Community Development | Trust | - | - | 105,611 |
| Y71R0301KGP0 | Planning & Community Development | Trust | - | - | 15,617 |
| Y71R0301KGT0 | Planning & Community Development | Trust | - | - | 207,957 |

# 2004 BUDGET
# GRANT AND NON-CAPITAL PROJECTS

## HUMAN DEVELOPMENT

### JOB TRAINING (CONTINUED)

| CENTER | DEPARTMENT | FUND | 2002 EXPENSES | 2003 EXPENSES | 2004 BUDGET |
|---|---|---|---|---|---|
| CDBG PROJECT #: | N/A | PROJECT TITLE: | Job Training Program, Older Women (Cont'd) | | |
| FICS PROJECT #: | R0301 | | | | |
| Y71R0301KGY0 | Planning & Community Development | Trust | - | - | 15,526 |
| Y71R0301KHD0 | Planning & Community Development | Trust | - | - | 486,637 |
| Y71R0301KHG0 | Planning & Community Development | Trust | - | - | 341,676 |
| Y71R0301KHL0 | Planning & Community Development | Trust | - | - | 80,359 |
| Y71R0301KHN0 | Planning & Community Development | Trust | - | - | 1 |
| Y71R0301KHSB | Planning & Community Development | Trust | - | - | 477 |
| Y71R0301KHTD | Planning & Community Development | Trust | - | - | 50,071 |
| Y71R0301KHTE | Planning & Community Development | Trust | - | - | 37,195 |
| Y71R0301KHV0 | Planning & Community Development | Trust | - | - | 25,418 |
| Y71R0301KJAB | Planning & Community Development | Trust | - | - | 15,832 |
| Y71R0301KJAE | Planning & Community Development | Trust | - | - | 5,270 |
| Y71R0301KJBB | Planning & Community Development | Trust | - | - | 47,499 |
| Y71R0301KJBE | Planning & Community Development | Trust | - | - | 23,446 |
| Y71R0301KJDB | Planning & Community Development | Trust | - | - | 4,455 |
| Y71R0301KJDE | Planning & Community Development | Trust | - | - | 4,622 |
| Y71R0301KJEB | Planning & Community Development | Trust | - | - | 50,569 |
| Y71R0301KJEE | Planning & Community Development | Trust | - | - | 56,764 |
| Y71R0301KJHB | Planning & Community Development | Trust | - | - | 17,156 |
| Y71R0301KJJB | Planning & Community Development | Trust | - | - | 13,116 |
| Y71R0301KJPB | Planning & Community Development | Trust | - | - | 175,130 |
| Y71R0301KJTB | Planning & Community Development | Trust | - | - | 361,795 |
| | **Project Total** | | - | - | **2,142,199** |
| CDBG PROJECT #: | N/A | PROJECT TITLE: | Job Training Program, YR Round | | |
| FICS PROJECT #: | R0306 | | | | |
| Y71R0306KGE0 | Planning & Community Development | Trust | - | - | 76,508 |
| Y71R0306KGU0 | Planning & Community Development | Trust | - | - | 51,469 |
| Y71R0306KGZ0 | Planning & Community Development | Trust | - | - | 100,747 |
| Y71R0306KHF0 | Planning & Community Development | Trust | - | - | 209,306 |
| Y71R0306RGB0 | Planning & Community Development | Trust | - | - | 51,207 |
| | **Project Total** | | - | - | **489,237** |
| CDBG PROJECT #: | N/A | PROJECT TITLE: | Summer Youth Employment PGM, OP | | |
| FICS PROJECT #: | R0308 | | | | |
| W21R0308JAFA | Fire Services | Job Training Grant | - | 902 | - |
| N11R0308KGS0 | Parks, Rec. & Cultural Affairs | Trust | - | - | 417 |
| N11R0308KHR0 | Parks, Rec. & Cultural Affairs | Trust | - | - | 1 |
| N11R0308KHU0 | Parks, Rec. & Cultural Affairs | Trust | - | - | 10,624 |
| N11R0308KJC0 | Parks, Rec. & Cultural Affairs | Trust | - | - | 23,531 |
| N11R0308KJK0 | Parks, Rec. & Cultural Affairs | Trust | - | - | 1 |
| N11R0308KJM0 | Parks, Rec. & Cultural Affairs | Trust | - | - | 9,330 |
| W21R0308KJM0 | Fire Services | Trust | - | - | 4,358 |
| Y71R0308KGN0 | Planning & Community Development | Trust | - | - | 72 |

# 2004 BUDGET
# GRANT AND NON-CAPITAL PROJECTS

## HUMAN DEVELOPMENT

### JOB TRAINING (CONTINUED)

| CENTER | DEPARTMENT | FUND | 2002 EXPENSES | 2003 EXPENSES | 2004 BUDGET |
|---|---|---|---|---|---|
| CDBG PROJECT #: | N/A | PROJECT TITLE: | Summer Youth Employment PGM, OP (Cont'd) | | |
| FICS PROJECT #: | R0308 | | | | |
| Y71R0308KGS0 | Planning & Community Development | Trust | - | - | 38,594 |
| Y71R0308KHB0 | Planning & Community Development | Trust | - | - | 2,312 |
| Y71R0308KHE0 | Planning & Community Development | Trust | - | - | 23,141 |
| Y71R0308KHJ0 | Planning & Community Development | Trust | - | - | 25,560 |
| Y71R0308KHP0 | Planning & Community Development | Trust | - | - | 8,778 |
| Y71R0308KHR0 | Planning & Community Development | Trust | - | - | 5,744 |
| Y71R0308KHU0 | Planning & Community Development | Trust | - | - | 10,078 |
| Y71R0308KJC0 | Planning & Community Development | Trust | - | - | 396,232 |
| Y71R0308KJK0 | Planning & Community Development | Trust | - | - | 3,489 |
| Y71R0308KJM0 | Planning & Community Development | Trust | - | - | 870 |
| Y71R0308RWA0 | Planning & Community Development | Trust | - | - | 3,611 |
| | **Project Total** | | - | 902 | **566,743** |
| CDBG PROJECT #: | N/A | PROJECT TITLE: | Title III-Dislocated Worker Prog. | | |
| FICS PROJECT #: | R0309 | | | | |
| Y71R0309KGM0 | Planning & Community Development | Trust | - | - | 85,168 |
| Y71R0309KGR0 | Planning & Community Development | Trust | - | - | 34,070 |
| Y71R0309KGV0 | Planning & Community Development | Trust | - | - | 36,419 |
| Y71R0309KGX0 | Planning & Community Development | Trust | - | - | 212 |
| Y71R0309KHA0 | Planning & Community Development | Trust | - | - | 12,054 |
| Y71R0309KHC0 | Planning & Community Development | Trust | - | - | 30,158 |
| Y71R0309KHH0 | Planning & Community Development | Trust | - | - | 89,470 |
| Y71R0309KHK0 | Planning & Community Development | Trust | - | - | 287 |
| Y71R0309RGA0 | Planning & Community Development | Trust | - | - | 5,529 |
| Y71R0309RGC0 | Planning & Community Development | Trust | - | - | 22,851 |
| | **Project Total** | | - | - | **316,218** |
| CDBG PROJECT #: | CD-162 | PROJECT TITLE: | Employment Readiness Center | | |
| FICS PROJECT #: | R0316 | | | | |
| Y71R0316A20C | Planning & Community Development | Community Development | - | - | 864 |
| Y71R0316A59C | Planning & Community Development | Community Development | - | - | 105,697 |
| | **Project Total** | | - | - | **106,561** |
| CDBG PROJECT #: | N/A | PROJECT TITLE: | Recovering Substance Abusers' | | |
| FICS PROJECT #: | R0318 | | | | |
| Y71R0318QNA0 | Planning & Community Development | Trust | - | - | 5,400 |

# 2004 BUDGET
# GRANT AND NON-CAPITAL PROJECTS

## HUMAN DEVELOPMENT

### JOB TRAINING (CONTINUED)

| CENTER | DEPARTMENT | FUND | 2002 EXPENSES | 2003 EXPENSES | 2004 BUDGET |
|---|---|---|---|---|---|
| CDBG PROJECT #: | N/A | PROJECT TITLE: | **Comp. Training-Geriatrics AIDE** | | |
| FICS PROJECT #: | R0319 | | | | |
| Y71R0319BVD0 | Planning & Community Development | Trust | - | - | 53,260 |
| CDBG PROJECT #: | N/A | PROJECT TITLE: | **Job Training 2000-Skills Center** | | |
| FICS PROJECT #: | R0320 | | | | |
| Y71R0320BVE0 | Planning & Community Development | Trust | - | - | 101,231 |
| CDBG PROJECT #: | N/A | PROJECT TITLE: | **Non-Traditional Employment** | | |
| FICS PROJECT #: | R0322 | | | | |
| Y71R0322KHQ0 | Planning & Community Development | Trust | - | - | 99,576 |
| CDBG PROJECT #: | N/A | PROJECT TITLE: | **Youthbuild Project** | | |
| FICS PROJECT #: | R0325 | | | | |
| Y71R0325BAA0 | Planning & Community Development | Trust | - | - | 45,868 |
| CDBG PROJECT #: | N/A | PROJECT TITLE: | **Atlanta Self-Sufficiency Action** | | |
| FICS PROJECT #: | R0326 | | | | |
| Y71R0326BVGB | Planning & Community Development | Job Training Grant | 16,130 | - | - |
| Y71R0326BVHB | Planning & Community Development | Job Training Grant | 1,281,257 | 431,764 | - |
| Y71R0326BVJB | Planning & Community Development | Job Training Grant | 1,427,843 | 134,636 | - |
| Y71R0326QFG0 | Planning & Community Development | Job Training Grant | 532 | - | 15 |
| Y71R0326QFH0 | Planning & Community Development | Job Training Grant | - | - | 2,671 |
| Y71R0326QFK0 | Planning & Community Development | Job Training Grant | 32,076 | - | 219,315 |
| Y71R0326QFL0 | Planning & Community Development | Job Training Grant | 434,425 | - | 229,719 |
| | **Project Total** | | **3,192,263** | **566,400** | **451,720** |
| CDBG PROJECT #: | N/A | PROJECT TITLE: | **Non-Administrative Operations** | | |
| FICS PROJECT #: | R0330 | | | | |
| Y71R0330JAAB | Planning & Community Development | Job Training Grant | 68,556 | 224,668 | - |
| Y71R0330JAEB | Planning & Community Development | Job Training Grant | 102,954 | 106 | 139 |
| Y71R0330JAGB | Planning & Community Development | Job Training Grant | 213,663 | 201,360 | - |
| Y71R0330JAIB | Planning & Community Development | Job Training Grant | 1,271,259 | 167,446 | - |
| Y71R0330JAKB | Planning & Community Development | Job Training Grant | 14,225 | 336,817 | 11,795 |
| Y71R0330JANB | Planning & Community Development | Job Training Grant | - | 400,957 | 530 |
| Y71R0330JAPB | Planning & Community Development | Job Training Grant | 101,784 | 96,726 | 2 |
| Y71R0330JAAB | Planning & Community Development | Job Training Grant | - | 1,165,829 | 135,328 |
| Y71R0330JAGB | Planning & Community Development | Job Training Grant | - | 404,303 | 24,801 |
| | **Project Total** | | **1,772,441** | **2,998,212** | **172,595** |

# 2004 BUDGET
# GRANT AND NON-CAPITAL PROJECTS

## HUMAN DEVELOPMENT

| CENTER | DEPARTMENT | FUND | 2002 EXPENSES | 2003 EXPENSES | 2004 BUDGET |
|---|---|---|---|---|---|
| **JOB TRAINING (CONTINUED)** | | | | | |
| CDBG PROJECT #: | N/A | PROJECT TITLE: **Non-Administrative Operations** | | | |
| FICS PROJECT #: | R0331 | | | | |
| Y71R0331JABB | Planning & Community Development | Job Training Grant | - | 4,782 | 600 |
| Y71R0331JAFB | Planning & Community Development | Job Training Grant | 829,930 | 99,093 | - |
| Y71R0331JAHB | Planning & Community Development | Job Training Grant | 60,911 | 55,912 | 2,120 |
| Y71R0331JALB | Planning & Community Development | Job Training Grant | 1,558,545 | 236,016 | 4,651 |
| Y71R0331JASB | Planning & Community Development | Job Training Grant | - | 911,456 | 709,506 |
| Y71R0331JATB | Planning & Community Development | Job Training Grant | - | 240,000 | - |
| Y71R0331JAVB | Planning & Community Development | Job Training Grant | - | 265,878 | 41,117 |
| Y71R0331JAXB | Planning & Community Development | Job Training Grant | - | 91,323 | 161,134 |
| | **Project Total** | | **2,449,386** | **1,904,460** | **919,128** |
| CDBG PROJECT #: | N/A | PROJECT TITLE: **Non-Administrative Operations** | | | |
| FICS PROJECT #: | R0332 | | | | |
| Y71R0332JACB | Planning & Community Development | Trust | 260,048 | 21,081 | 1,629 |
| CDBG PROJECT #: | N/A | PROJECT TITLE: **Board of Directors** | | | |
| FICS PROJECT #: | R0333 | | | | |
| Y71R0333JAA0 | Planning & Community Development | Job Training Grant | - | 166,140 | 615 |
| CDBG PROJECT #: | N/A | PROJECT TITLE: **Non-Administrative Cost Pool** | | | |
| FICS PROJECT #: | R0338 | | | | |
| Y71R0338QNA0 | Planning & Community Development | Job Training Grant | - | - | 43,592 |
| **EDUCATION** | | | | | |
| CDBG PROJECT #: | N/A | PROJECT TITLE: **Environmental Justice/Pollution** | | | |
| FICS PROJECT #: | R0507 | | | | |
| Q31R0507BPA0 | Watershed Management | Intergovernmental Grant | - | - | 8,183 |
| CDBG PROJECT #: | N/A | PROJECT TITLE: **Mayor's Scholar Program** | | | |
| FICS PROJECT #: | R0508 | | | | |
| D11R0508QNA0 | Executive Offices | Trust | - | - | 939 |
| CDBG PROJECT #: | N/A | PROJECT TITLE: **Pedestrian Safety Program** | | | |
| FICS PROJECT #: | R0511 | | | | |
| X11R0511RGN0 | Police Services | Intergovernmental Grant | - | - | 50,000 |
| X11R0511RGQ0 | Police Services | Intergovernmental Grant | - | - | 183,785 |
| Y61R0511RGD0 | Planning & Community Development | Intergovernmental Grant | - | - | 19,875 |
| | **Project Total** | | **-** | **-** | **253,660** |

# 2004 BUDGET
# GRANT AND NON-CAPITAL PROJECTS

## HUMAN DEVELOPMENT

| CENTER | DEPARTMENT | FUND | 2002 EXPENSES | 2003 EXPENSES | 2004 BUDGET |
|---|---|---|---|---|---|
| **EDUCATION (CONTINUED)** | | | | | |
| CDBG PROJECT #: | **N/A** | PROJECT TITLE: **Leadership Institute** | | | |
| FICS PROJECT #: | **R0512** | | | | |
| Y61R0512QNA0 | Planning & Community Development | Trust | 10,327 | 2,066 | 5,469 |
| CDBG PROJECT #: | **CD-484** | PROJECT TITLE: **Milton Ave Women and Children Shelter** | | | |
| FICS PROJECT #: | **R0516** | | | | |
| D25R0516A23C | Executive Offices | Community Development | - | 148,142 | 107,085 |
| D25R0516AJW0 | Executive Offices | Community Development | - | 159,761 | - |
| D25R0516A2X0 | Executive Offices | Community Development | - | 92,491 | - |
| Y31R0516A22C | Planning & Community Development | Community Development | 129,511 | - | - |
| Y31R0516BJW0 | Planning & Community Development | Community Development | 55,830 | - | - |
| | **Project Total** | | **185,341** | **400,394** | **107,085** |
| **SOCIAL SERVICES** | | | | | |
| CDBG PROJECT #: | **N/A** | PROJECT TITLE: **Community Relations Commission** | | | |
| FICS PROJECT #: | **R0701** | | | | |
| D28R0701QNA0 | Executive Offices | Trust | - | - | 634 |
| CDBG PROJECT #: | **CD-711** | PROJECT TITLE: **St. Jude Women Treatment Facility** | | | |
| FICS PROJECT #: | **R0708** | | | | |
| Y31R0708A21C | Planning & Community Development | Community Development | 46,500 | - | - |
| CDBG PROJECT #: | **CD-621** | PROJECT TITLE: **Task Force For The Homeless** | | | |
| FICS PROJECT #: | **R0709** | | | | |
| D25R0709A22C | Executive Offices | Community Development | - | 4,583 | - |
| Y31R0709A22C | Planning & Community Development | Community Development | 20,417 | - | - |
| | **Project Total** | | **20,417** | **4,583** | **-** |
| CDBG PROJECT #: | **CD-702** | PROJECT TITLE: **Task Force For Homeless Transportation** | | | |
| FICS PROJECT #: | **R0710** | | | | |
| Y31R0710A22C | Planning & Community Development | Community Development | 15,000 | - | - |

# 2004 BUDGET
# GRANT AND NON-CAPITAL PROJECTS

## HUMAN DEVELOPMENT

### SOCIAL SERVICES (CONTINUED)

| CENTER | DEPARTMENT | FUND | 2002 EXPENSES | 2003 EXPENSES | 2004 BUDGET |
|---|---|---|---|---|---|
| CDBG PROJECT #: | **CD-703** | PROJECT TITLE: **Transition House II Operations** | | | |
| FICS PROJECT #: | **R0711** | | | | |
| D25R0711A22C | Executive Offices | Community Development | - | 9,869 | - |
| D25R0711A23C | Executive Offices | Community Development | - | 32,079 | - |
| D25R0711A2X0 | Executive Offices | Community Development | - | 7,112 | - |
| Y31R0711A21C | Planning & Community Development | Community Development | 6,221 | - | - |
| Y31R0711A22C | Planning & Community Development | Community Development | 30,131 | - | - |
| | **Project Total** | | **36,352** | **49,060** | **-** |
| CDBG PROJECT #: | **N/A** | PROJECT TITLE: **Trans Supportive Housing EX-O** | | | |
| FICS PROJECT #: | **R0712** | | | | |
| D25R0712A21C | Executive Offices | Community Development | - | 370 | 1,065 |
| I11R0712A22C | Corrections | Community Development | 3,138 | 63,874 | 3,388 |
| I11R0712BJX0 | Corrections | Community Development | - | 29,712 | 27,560 |
| Y31R0712A21C | Planning & Community Development | Community Development | 62,662 | - | - |
| | **Project Total** | | **65,800** | **93,956** | **32,013** |
| CDBG PROJECT #: | **CD-484, ES-04** | PROJECT TITLE: **Milton Ave. Women and Children** | | | |
| FICS PROJECT #: | **R0713** | | | | |
| Y31R0713A21C | Planning & Community Development | Community Development | 130,559 | - | - |
| Y31R0713BJT0 | Planning & Community Development | Community Development | 257,541 | - | - |
| | **Project Total** | | **388,100** | **-** | **-** |
| CDBG PROJECT #: | **CD-352** | PROJECT TITLE: **Commun Advanced Practice Nurse** | | | |
| FICS PROJECT #: | **R0715** | | | | |
| D25R0715A22C | Executive Offices | Community Development | - | 32,170 | - |
| D25R0715A23C | Executive Offices | Community Development | - | - | 43,110 |
| Y31R0715A22C | Planning & Community Development | Community Development | 17,830 | - | - |
| | **Project Total** | | **17,830** | **32,170** | **43,110** |
| CDBG PROJECT #: | **CD-724** | PROJECT TITLE: **Shelter A Family Program** | | | |
| FICS PROJECT #: | **R0716** | | | | |
| Y31R0716A22C | Planning & Community Development | Community Development | 25,000 | - | - |
| CDBG PROJECT #: | **ES-28** | PROJECT TITLE: **Zaban Night Shelter ES-28** | | | |
| FICS PROJECT #: | **R0717** | | | | |
| D25R0717BJW0 | Executive Offices | Community Development | - | 12,000 | - |
| D25R0717BJX0 | Executive Offices | Community Development | - | - | 12,000 |
| | **Project Total** | | **-** | **12,000** | **12,000** |

# 2004 BUDGET
# GRANT AND NON-CAPITAL PROJECTS

## HUMAN DEVELOPMENT

| CENTER | DEPARTMENT | FUND | 2002 EXPENSES | 2003 EXPENSES | 2004 BUDGET |
|---|---|---|---|---|---|
| **SOCIAL SERVICES (CONTINUED)** | | | | | |
| CDBG PROJECT #: **N/A** | | PROJECT TITLE: **Senior Citizen Center** | | | |
| FICS PROJECT #: **R0718** | | | | | |
| D11R0718K2C0 | Executive Offices | Intergovernmental Grant | - | 52,500 | - |
| CDBG PROJECT #: **N/A** | | PROJECT TITLE: **Task Force Outreach/Transportation** | | | |
| FICS PROJECT #: **R0719** | | | | | |
| D25R0719A23C | Executive Offices | Community Development | - | 26,460 | 2,933 |
| CDBG PROJECT #: **N/A** | | PROJECT TITLE: **The Superb Project** | | | |
| FICS PROJECT #: **R0720** | | | | | |
| D25R0720A23C | Executive Offices | Community Development | - | 29,393 | - |
| CDBG PROJECT #: **N/A** | | PROJECT TITLE: **YMCA Computer Assist Tutorial** | | | |
| FICS PROJECT #: **R0721** | | | | | |
| D25R0721A23C | Executive Offices | Community Development | - | 6,664 | 3,134 |
| CDBG PROJECT #: **N/A** | | PROJECT TITLE: **Feed The Hungry** | | | |
| FICS PROJECT #: **R0722** | | | | | |
| D25R0722A23C | Executive Offices | Community Development | - | 7,601 | 1,217 |
| CDBG PROJECT #: **N/A** | | PROJECT TITLE: **Communities In Schools** | | | |
| FICS PROJECT #: **R0723** | | | | | |
| D25R0723A23C | Executive Offices | Community Development | - | 14,406 | 33,603 |
| CDBG PROJECT #: **N/A** | | PROJECT TITLE: **Atlanta Respite** | | | |
| FICS PROJECT #: **R0726** | | | | | |
| D25R0726A23C | Executive Offices | Community Development | - | 6,205 | 12,411 |
| CDBG PROJECT #: **N/A** | | PROJECT TITLE: **DeKalb Residential Coordinator** | | | |
| FICS PROJECT #: **R0801** | | | | | |
| D25R0801BMK0 | Executive Offices | Intergovernmental Grant | - | 35,688 | 9,638 |
| D25R0801BML0 | Executive Offices | Intergovernmental Grant | - | 15,802 | 62,552 |
| Y31R0801BMJ0 | Planning & Community Development | Intergovernmental Grant | 32,280 | - | - |
| Y31R0801BMK0 | Planning & Community Development | Intergovernmental Grant | 33,028 | - | - |
| | **Project Total** | | **65,308** | **51,490** | **72,190** |

# 2004 BUDGET
# GRANT AND NON-CAPITAL PROJECTS

## HUMAN DEVELOPMENT

| CENTER | DEPARTMENT | FUND | 2002 EXPENSES | 2003 EXPENSES | 2004 BUDGET |
|---|---|---|---|---|---|
| **SOCIAL SERVICES (CONTINUED)** | | | | | |
| CDBG PROJECT #: | **N/A** | PROJECT TITLE: **Our Common Welfare** | | | |
| FICS PROJECT #: | **R0802** | | | | |
| D25R0802BMK0 | Executive Offices | Intergovernmental Grant | - | 73,887 | 1,360 |
| D25R0802BML0 | Executive Offices | Intergovernmental Grant | - | 99,895 | 80,398 |
| Y31R0802BMJ0 | Planning & Community Development | Intergovernmental Grant | 70,884 | - | - |
| Y31R0802BMK0 | Planning & Community Development | Intergovernmental Grant | 105,046 | - | - |
| | **Project Total** | | **175,930** | **173,782** | **81,758** |
| CDBG PROJECT #: | **N/A** | PROJECT TITLE: **Carp HIV-Addiction Program** | | | |
| FICS PROJECT #: | **R0803** | | | | |
| Y31R0803BMJ0 | Planning & Community Development | Intergovernmental Grant | 45,207 | - | - |
| CDBG PROJECT #: | **N/A** | PROJECT TITLE: **Aid Gwinnett Rural Outreach** | | | |
| FICS PROJECT #: | **R0804** | | | | |
| D25R0804BMK0 | Executive Offices | Intergovernmental Grant | - | 78,546 | 12,273 |
| D25R0804BML0 | Executive Offices | Intergovernmental Grant | - | 178,589 | 236,411 |
| Y31R0804BMJ0 | Planning & Community Development | Intergovernmental Grant | 79,146 | - | - |
| Y31R0804BMK0 | Planning & Community Development | Intergovernmental Grant | 134,181 | - | - |
| | **Project Total** | | **213,327** | **257,135** | **248,684** |
| CDBG PROJECT #: | **N/A** | PROJECT TITLE: **Hospice Atlanta (VNA)** | | | |
| FICS PROJECT #: | **R0805** | | | | |
| Y31R0805BMJ0 | Planning & Community Development | Intergovernmental Grant | 20,956 | - | - |
| CDBG PROJECT #: | **N/A** | PROJECT TITLE: **Positive Impact** | | | |
| FICS PROJECT #: | **R0806** | | | | |
| D25R0806BMK0 | Executive Offices | Intergovernmental Grant | - | 14,952 | 3,745 |
| D25R0806BML0 | Executive Offices | Intergovernmental Grant | - | 27,346 | 22,404 |
| Y31R0806BMJ0 | Planning & Community Development | Intergovernmental Grant | 19,128 | - | - |
| Y31R0806BMK0 | Planning & Community Development | Intergovernmental Grant | 31,053 | - | - |
| | **Project Total** | | **50,181** | **42,298** | **26,149** |

# 2004 BUDGET
# GRANT AND NON-CAPITAL PROJECTS

## HUMAN DEVELOPMENT

### SOCIAL SERVICES (CONTINUED)

| CENTER | DEPARTMENT | FUND | 2002 EXPENSES | 2003 EXPENSES | 2004 BUDGET |
|---|---|---|---|---|---|
| CDBG PROJECT #: | **N/A** | PROJECT TITLE: **Aid Atlanta Emerg. Asst.** | | | |
| FICS PROJECT #: | **R0807** | | | | |
| D25R0807BMD0 | Executive Offices | Intergovernmental Grant | - | - | 25 |
| D25R0807BME0 | Executive Offices | Intergovernmental Grant | - | - | 91,712 |
| D25R0807BMF0 | Executive Offices | Intergovernmental Grant | - | 173,130 | 4,174 |
| D25R0807BMG0 | Executive Offices | Intergovernmental Grant | - | 42,742 | 169,603 |
| D25R0807BMH0 | Executive Offices | Intergovernmental Grant | - | 57,463 | 154,742 |
| D25R0807BMJ0 | Executive Offices | Intergovernmental Grant | - | - | 98,515 |
| D25R0807BMK0 | Executive Offices | Intergovernmental Grant | - | - | 301,361 |
| D25R0807BML0 | Executive Offices | Intergovernmental Grant | - | 173,719 | 736,873 |
| Y31R0807BMD0 | Planning & Community Development | Intergovernmental Grant | 28,500 | - | - |
| Y31R0807BME0 | Planning & Community Development | Intergovernmental Grant | 42,499 | - | - |
| Y31R0807BMF0 | Planning & Community Development | Intergovernmental Grant | 162,746 | - | - |
| Y31R0807BMH0 | Planning & Community Development | Intergovernmental Grant | 47,976 | - | - |
| Y31R0807BMJ0 | Planning & Community Development | Intergovernmental Grant | 93,241 | - | - |
| | **Project Total** | | **374,962** | **447,054** | **1,557,005** |
| CDBG PROJECT #: | **N/A** | PROJECT TITLE: **Project Open Hand** | | | |
| FICS PROJECT #: | **R0808** | | | | |
| D25R0808BML0 | Executive Offices | Intergovernmental Grant | - | 123,753 | 21,497 |
| Y31R0808BMJ0 | Planning & Community Development | Intergovernmental Grant | 7,728 | - | - |
| Y31R0808BMK0 | Planning & Community Development | Intergovernmental Grant | 145,250 | - | - |
| | **Project Total** | | **152,978** | **123,753** | **21,497** |
| CDBG PROJECT #: | **N/A** | PROJECT TITLE: **Childkind Foster Mgt.** | | | |
| FICS PROJECT #: | **R0809** | | | | |
| D25R0809BMK0 | Executive Offices | Intergovernmental Grant | - | 33,820 | 3,750 |
| D25R0809BML0 | Executive Offices | Intergovernmental Grant | - | 35,940 | 29,760 |
| Y31R0809BMJ0 | Planning & Community Development | Intergovernmental Grant | 35,310 | - | - |
| Y31R0809BMK0 | Planning & Community Development | Intergovernmental Grant | 42,430 | - | - |
| | **Project Total** | | **77,740** | **69,760** | **33,510** |
| CDBG PROJECT #: | **CD-410** | PROJECT TITLE: **A.H.A Elderly Services** | | | |
| FICS PROJECT #: | **R0816** | | | | |
| D25R081622C | Executive Offices | Community Development | - | 16,667 | - |
| D25R081623C | Executive Offices | Community Development | - | 9,798 | 13,717 |
| D25R081658C | Executive Offices | Community Development | - | - | 1,877 |
| Y31R081621C | Planning & Community Development | Community Development | 16,667 | - | - |
| Y31R081622C | Planning & Community Development | Community Development | 8,333 | - | - |
| | **Project Total** | | **25,000** | **26,465** | **15,594** |

# 2004 BUDGET
# GRANT AND NON-CAPITAL PROJECTS

## HUMAN DEVELOPMENT

### SOCIAL SERVICES (CONTINUED)

| CENTER | DEPARTMENT | FUND | 2002 EXPENSES | 2003 EXPENSES | 2004 BUDGET |
|---|---|---|---|---|---|
| CDBG PROJECT #: | **CD-481** | PROJECT TITLE: **Adult Day Care Services** | | | |
| FICS PROJECT #: | **R0818** | | | | |
| D25R0818A22C | Executive Offices | Community Development | - | 7,500 | - |
| D25R0818A23C | Executive Offices | Community Development | - | 21,310 | 7,103 |
| Y31R0818A21C | Planning & Community Development | Community Development | 20,000 | - | - |
| Y31R0818A22C | Planning & Community Development | Community Development | 22,500 | - | - |
| | **Project Total** | | **42,500** | **28,810** | **7,103** |
| CDBG PROJECT #: | **CD-343** | PROJECT TITLE: **Project Connect** | | | |
| FICS PROJECT #: | **R0819** | | | | |
| D25R0819A22C | Executive Offices | Community Development | - | 9,075 | - |
| D25R0819A23C | Executive Offices | Community Development | - | - | 75,442 |
| Y31R0819A21C | Planning & Community Development | Community Development | 60,000 | - | - |
| Y31R0819A22C | Planning & Community Development | Community Development | 50,925 | - | - |
| | **Project Total** | | **110,925** | **9,075** | **75,442** |
| CDBG PROJECT #: | **CD-43** | PROJECT TITLE: **Wesley Senior Citizen Program** | | | |
| FICS PROJECT #: | **R0820** | | | | |
| D25R0820A20C | Executive Offices | Community Development | - | - | 9,503 |
| D25R0820A22C | Executive Offices | Community Development | - | 36,855 | 1 |
| D25R0820A23C | Executive Offices | Community Development | - | 50,756 | 37,423 |
| Y31R0820A21C | Planning & Community Development | Intergovernmental Grant | 36,219 | - | - |
| Y31R0820A22C | Planning & Community Development | Intergovernmental Grant | 54,897 | - | - |
| | **Project Total** | | **91,116** | **87,611** | **46,927** |
| CDBG PROJECT #: | **N/A** | PROJECT TITLE: **Environmental Education-Water** | | | |
| FICS PROJECT #: | **R0822** | | | | |
| Q24R0822BSA0 | Watershed Management | Intergovernmental Grant | - | - | 3 |
| CDBG PROJECT #: | **N/A** | PROJECT TITLE: **Housemate Match** | | | |
| FICS PROJECT #: | **R0824** | | | | |
| D25R0824A22C | Executive Offices | Community Development | - | 15,825 | - |
| Y31R0824A22C | Planning & Community Development | Community Development | 34,175 | - | - |
| D25R0824AMK0 | Executive Offices | Intergovernmental Grant | - | 41,547 | 291 |
| D25R0824BML0 | Executive Offices | Intergovernmental Grant | - | 53,536 | 28,464 |
| Y31R0824BMJ0 | Planning & Community Development | Intergovernmental Grant | 21,952 | - | - |
| Y31R0824BMK0 | Planning & Community Development | Intergovernmental Grant | 40,162 | - | - |
| | **Project Total** | | **96,289** | **110,908** | **28,755** |

# 2004 BUDGET
# GRANT AND NON-CAPITAL PROJECTS

## HUMAN DEVELOPMENT

| CENTER | DEPARTMENT | FUND | 2002 EXPENSES | 2003 EXPENSES | 2004 BUDGET |
|---|---|---|---|---|---|
| | | **SOCIAL SERVICES (CONTINUED)** | | | |
| CDBG PROJECT #: | **N/A** | PROJECT TITLE: **Cobb Co HOPWA / Must Ministries** | | | |
| FICS PROJECT #: | **R0825** | | | | |
| Y31R0825BMJ0 | Planning & Community Development | Intergovernmental Grant | 63,219 | - | - |
| CDBG PROJECT #: | **N/A** | PROJECT TITLE: **Cobb Co HOPWA / Board of Health** | | | |
| FICS PROJECT #: | **R0826** | | | | |
| D25R0826BMK0 | Executive Offices | Intergovernmental Grant | - | 84,860 | 46,980 |
| D25R0826BML0 | Executive Offices | Intergovernmental Grant | - | 49,402 | 153,442 |
| Y31R0826BMJ0 | Planning & Community Development | Intergovernmental Grant | 40,717 | - | - |
| Y31R0826BMK0 | Planning & Community Development | Intergovernmental Grant | 114,631 | - | - |
| | **Project Total** | | **155,348** | **134,262** | **200,422** |
| CDBG PROJECT #: | **N/A** | PROJECT TITLE: **Older Atlantan's Month** | | | |
| FICS PROJECT #: | **R0829** | | | | |
| D11R0829QNA0 | Executive Offices | Trust | 98,176 | 92,016 | 21,004 |
| CDBG PROJECT #: | **N/A** | PROJECT TITLE: **OJOP Grant Program** | | | |
| FICS PROJECT #: | **R0830** | | | | |
| C21R0830QNN0 | City Council | Trust | - | - | 3,000 |
| CDBG PROJECT #: | **CD-484 (A56A), ES-04 (BJN0)** | PROJECT TITLE: **CCMA Women's & Children Shelter** | | | |
| FICS PROJECT #: | **R0832** | | | | |
| D25R0832BJN0 | Executive Offices | Community Development | - | - | 13,057 |
| D25R0832BJP0 | Executive Offices | Community Development | - | - | 13,169 |
| | **Project Total** | | **-** | **-** | **26,226** |
| CDBG PROJECT #: | **CD-407** | PROJECT TITLE: **Café 458** | | | |
| FICS PROJECT #: | **R0833** | | | | |
| D25R0833A22C | Executive Offices | Community Development | - | 15,522 | - |
| D25R0833A23C | Executive Offices | Community Development | - | 13,210 | 12,657 |
| Y31R0833A21C | Planning & Community Development | Community Development | 19,345 | - | - |
| Y31R0833A22C | Planning & Community Development | Community Development | 11,878 | - | - |
| | **Project Total** | | **31,223** | **28,732** | **12,657** |
| CDBG PROJECT #: | **CD-531** | PROJECT TITLE: **Meals On Wheels** | | | |
| FICS PROJECT #: | **R0836** | | | | |
| D25R0836A22C | Executive Offices | Community Development | - | 8,056 | - |
| D25R0836A23C | Executive Offices | Community Development | - | 21,898 | 7,299 |
| Y31R0836A21C | Planning & Community Development | Community Development | 30,800 | - | - |
| Y31R0836A22C | Planning & Community Development | Community Development | 22,744 | - | - |
| | **Project Total** | | **53,544** | **29,954** | **7,299** |

# 2004 BUDGET
# GRANT AND NON-CAPITAL PROJECTS

## HUMAN DEVELOPMENT

### SOCIAL SERVICES (CONTINUED)

| CENTER | DEPARTMENT | FUND | 2002 EXPENSES | 2003 EXPENSES | 2004 BUDGET |
|---|---|---|---|---|---|
| CDBG PROJECT #: | N/A | PROJECT TITLE: Youth Services Mobile Resource | | | |
| FICS PROJECT #: | R0840 | | | | |
| N35R0840QNA0 | Parks, Rec. & Cultural Affairs | Trust | - | - | 588 |
| CDBG PROJECT #: | N/A | PROJECT TITLE: COPS More-Making Office Redev | | | |
| FICS PROJECT #: | R0843 | | | | |
| X11R0843B360 | Police Services | Intergovernmental Grant | - | - | 67,080 |
| CDBG PROJECT #: | N/A | PROJECT TITLE: Clark Atlanta University | | | |
| FICS PROJECT #: | R0845 | | | | |
| D11R0845K2C0 | Executive Offices | Intergovernmental Grant | 11,250 | - | 3,750 |
| CDBG PROJECT #: | N/A | PROJECT TITLE: Clark Atlanta University | | | |
| FICS PROJECT #: | R0846 | | | | |
| D11R0846K9N0 | Executive Offices | Intergovernmental Grant | - | - | 71,500 |
| CDBG PROJECT #: | CD-546 | PROJECT TITLE: Helping Hands Day Service Center | | | |
| FICS PROJECT #: | R0847 | | | | |
| Y31R0847A21C | Planning & Community Development | Community Development | - | - | 848 |
| D25R0847A59C | Executive Offices | Community Development | 21,592 | - | - |
| | **Project Total** | | **21,592** | **-** | **848** |
| CDBG PROJECT #: | CD-547 | PROJECT TITLE: Midtown Assistance Center | | | |
| FICS PROJECT #: | R0848 | | | | |
| D25R0848A22C | Executive Offices | Community Development | - | 3,686 | - |
| D25R0848AJX0 | Executive Offices | Community Development | - | 9,256 | 1,744 |
| Y31R0848A21C | Planning & Community Development | Community Development | 2,322 | - | - |
| Y31R0848A22C | Planning & Community Development | Community Development | 11,314 | - | - |
| | **Project Total** | | **13,636** | **12,942** | **1,744** |
| CDBG PROJECT #: | CD-549 | PROJECT TITLE: Shearith Israel's Shelter | | | |
| FICS PROJECT #: | R0850 | | | | |
| D25R0850A22C | Executive Offices | Community Development | - | 12,000 | - |
| D25R0850A23C | Executive Offices | Community Development | - | - | 11,757 |
| D25R0850A58C | Executive Offices | Community Development | - | - | 2,400 |
| Y31R0850A21C | Planning & Community Development | Community Development | 12,000 | - | - |
| | **Project Total** | | **12,000** | **12,000** | **14,157** |

# 2004 BUDGET
# GRANT AND NON-CAPITAL PROJECTS

## HUMAN DEVELOPMENT

| CENTER | DEPARTMENT | FUND | 2002 EXPENSES | 2003 EXPENSES | 2004 BUDGET |
|---|---|---|---|---|---|
| | | **SOCIAL SERVICES (CONTINUED)** | | | |
| CDBG PROJECT #: | **CD-535** | PROJECT TITLE: **Clifton Presbyterian Night Hospitality** | | | |
| FICS PROJECT #: | **R0851** | | | | |
| D25R0851A22C | Executive Offices | Community Development | - | 15,415 | - |
| D25R0851A23C | Executive Offices | Community Development | - | 33,659 | 1,613 |
| Y31R0851A21C | Planning & Community Development | Community Development | 17,591 | - | - |
| Y31R0851A22C | Planning & Community Development | Community Development | 21,585 | - | - |
| | **Project Total** | | **39,176** | **49,074** | **1,613** |
| CDBG PROJECT #: | **N/A** | PROJECT TITLE: **Living Room** | | | |
| FICS PROJECT #: | **R0852** | | | | |
| D25R0852BML0 | Executive Offices | Intergovernmental Grant | - | 399,617 | 283,032 |
| Y31R0852BMJ0 | Planning & Community Development | Intergovernmental Grant | 188,988 | - | - |
| | **Project Total** | | **188,988** | **399,617** | **283,032** |
| CDBG PROJECT #: | **N/A** | PROJECT TITLE: **Project Open Kitchen** | | | |
| FICS PROJECT #: | **R0853** | | | | |
| D25R0853BMJ0 | Executive Offices | Intergovernmental Grant | - | 257,498 | 86 |
| Y31R0853BMJ0 | Planning & Community Development | Intergovernmental Grant | 425,065 | - | - |
| | **Project Total** | | **425,065** | **257,498** | **86** |
| CDBG PROJECT #: | **CD-540** | PROJECT TITLE: **Covenant Community** | | | |
| FICS PROJECT #: | **R0854** | | | | |
| D25R0854A22C | Executive Offices | Community Development | - | 10,000 | - |
| D25R0854A23C | Executive Offices | Community Development | - | - | 8,818 |
| D25R0854A52C | Executive Offices | Community Development | - | - | 20,000 |
| Y31R0854A21C | Planning & Community Development | Community Development | 10,500 | - | - |
| | **Project Total** | | **10,500** | **10,000** | **28,818** |
| CDBG PROJECT #: | **CD-532** | PROJECT TITLE: **Fulton County Council On Aging** | | | |
| FICS PROJECT #: | **R0855** | | | | |
| D25R0855A22C | Executive Offices | Community Development | - | 10,620 | - |
| D25R0855A23C | Executive Offices | Community Development | - | 8,818 | - |
| D25R0855A52C | Executive Offices | Community Development | - | - | 5,111 |
| Y31R0855A5ZC | Planning & Community Development | Community Development | 20,339 | - | - |
| Y31R0855A52C | Planning & Community Development | Community Development | 12,667 | - | - |
| | **Project Total** | | **33,006** | **19,438** | **5,111** |

# 2004 BUDGET
# GRANT AND NON-CAPITAL PROJECTS

## HUMAN DEVELOPMENT

| CENTER | DEPARTMENT | FUND | 2002 EXPENSES | 2003 EXPENSES | 2004 BUDGET |
|---|---|---|---|---|---|
| **SOCIAL SERVICES (CONTINUED)** | | | | | |
| CDBG PROJECT #: **N/A** | | PROJECT TITLE: **COPS Ahead** | | | |
| FICS PROJECT #: **R0856** | | | | | |
| X11R0856B3J0 | Police Services | Intergovernmental Grant | - | - | 2,695 |
| CDBG PROJECT #: **N/A** | | PROJECT TITLE: **Swim Accoutrements** | | | |
| FICS PROJECT #: **R0860** | | | | | |
| N32R0860RXA0 | Parks, Rec. & Cultural Affairs | Trust | - | - | 17,000 |
| CDBG PROJECT #: **CD-585** | | PROJECT TITLE: **CCMA Sheltering Coordinating** | | | |
| FICS PROJECT #: **R0861** | | | | | |
| D25R0861A52A | Executive Offices | Community Development | - | - | 1,882 |
| D25R0861BJP0 | Executive Offices | Community Development | - | - | 105 |
| Y31R0861A52A | Planning & Community Development | Community Development | 4,964 | - | - |
| | **Project Total** | | **4,964** | **-** | **1,987** |
| CDBG PROJECT #: **CD-578** | | PROJECT TITLE: **Trinity House** | | | |
| FICS PROJECT #: **R0865** | | | | | |
| D25R0865A22C | Executive Offices | Community Development | - | 13,516 | - |
| D25R0865A23C | Executive Offices | Community Development | - | - | 13,243 |
| D11R0865K2C0 | Executive Offices | Intergovernmental Grant | 18,750 | 6,250 | - |
| | **Project Total** | | **18,750** | **19,766** | **13,243** |
| CDBG PROJECT #: **CD-608, ES-16** | | PROJECT TITLE: **Traveler's Aid Emergency Shelter** | | | |
| FICS PROJECT #: **R0866** | | | | | |
| D25R0866A22C | Executive Offices | Community Development | - | 11,900 | 100 |
| D25R0866BJP0 | Executive Offices | Community Development | - | - | 5 |
| D25R0866BJR0 | Executive Offices | Community Development | - | 3,464 | - |
| Y31R0866BJT0 | Planning & Community Development | Community Development | 21,927 | - | - |
| Y31R0866BJW0 | Planning & Community Development | Community Development | 14,536 | - | - |
| | **Project Total** | | **36,463** | **15,364** | **105** |
| CDBG PROJECT #: **N/A** | | PROJECT TITLE: **Model Sys/Fam Contact & Services** | | | |
| FICS PROJECT #: **R0867** | | | | | |
| D25R0867KLA0 | Executive Offices | Intergovernmental Grant | - | - | 80,183 |

# 2004 BUDGET
# GRANT AND NON-CAPITAL PROJECTS

## HUMAN DEVELOPMENT

| CENTER | DEPARTMENT | FUND | 2002 EXPENSES | 2003 EXPENSES | 2004 BUDGET |
|---|---|---|---|---|---|
| **SOCIAL SERVICES (CONTINUED)** | | | | | |
| CDBG PROJECT #: | **N/A** | PROJECT TITLE: **Southside Legacy House** | | | |
| FICS PROJECT #: | **R0869** | | | | |
| D25R0869BMK0 | Executive Offices | Intergovernmental Grant | - | 49,629 | 93 |
| D25R0869BML0 | Executive Offices | Intergovernmental Grant | - | 73,437 | 71,285 |
| Y31R0869BMJ0 | Planning & Community Development | Intergovernmental Grant | 39,617 | - | - |
| Y31R0869BMK0 | Planning & Community Development | Intergovernmental Grant | 95,001 | - | - |
| | **Project Total** | | **134,618** | **123,066** | **71,378** |
| CDBG PROJECT #: | **N/A** | PROJECT TITLE: **Piedmont Park Conservancy** | | | |
| FICS PROJECT #: | **R0870** | | | | |
| D11R0870K2C0 | Executive Offices | Intergovernmental Grant | - | 22,500 | 7,500 |
| CDBG PROJECT #: | **CD-584, ES-26** | PROJECT TITLE: **Atlanta Children Shelter** | | | |
| FICS PROJECT #: | **R0881** | | | | |
| D25R0881A58C | Executive Offices | Community Development | - | - | 2,820 |
| D25R0881BJW0 | Executive Offices | Community Development | - | 9,151 | - |
| D25R0881AJX0 | Executive Offices | Community Development | - | 16,552 | 8,448 |
| Y31R0881A21C | Planning & Community Development | Community Development | 4,902 | - | - |
| Y31R0881BJT0 | Planning & Community Development | Community Development | 11,050 | - | - |
| Y31R0881BJW0 | Planning & Community Development | Community Development | 15,849 | - | - |
| | **Project Total** | | **31,801** | **25,703** | **11,268** |
| CDBG PROJECT #: | **CD-601** | PROJECT TITLE: **Genesis Shelter** | | | |
| FICS PROJECT #: | **R0882** | | | | |
| D25R0882A22C | Executive Offices | Community Development | - | 22,304 | - |
| D25R0882A23C | Executive Offices | Community Development | - | 12,806 | 12,668 |
| Y13R0882A22C | Planning & Community Development | Community Development | 4,696 | - | - |
| Y13R0882BJT0 | Planning & Community Development | Community Development | 20,375 | - | - |
| | **Project Total** | | **25,071** | **35,110** | **12,668** |
| CDBG PROJECT #: | **CD-602** | PROJECT TITLE: **St. Luke's Renewal Project** | | | |
| FICS PROJECT #: | **R0883** | | | | |
| D25R0883A23C | Executive Offices | Community Development | - | 24,494 | - |
| Y13R0883A22C | Planning & Community Development | Community Development | 25,000 | - | - |
| | **Project Total** | | **25,000** | **24,494** | **-** |
| CDBG PROJECT #: | **N/A** | PROJECT TITLE: **West Hunter St. After School Program** | | | |
| FICS PROJECT #: | **R0884** | | | | |
| D11R0884K9Y0 | Executive Offices | Intergovernmental Grant | - | - | 6,250 |

# 2004 BUDGET
# GRANT AND NON-CAPITAL PROJECTS

## HUMAN DEVELOPMENT

| CENTER | DEPARTMENT | FUND | 2002 EXPENSES | 2003 EXPENSES | 2004 BUDGET |
|---|---|---|---|---|---|
| **SOCIAL SERVICES (CONTINUED)** | | | | | |
| CDBG PROJECT #: | **N/A** | PROJECT TITLE: **Carver High School Program** | | | |
| FICS PROJECT #: | **R0890** | | | | |
| D11R0890K940 | Executive Offices | Intergovernmental Grant | - | - | 50,000 |
| CDBG PROJECT #: | **N/A** | PROJECT TITLE: **Carver High School Feasibility** | | | |
| FICS PROJECT #: | **R0892** | | | | |
| D11R0892K960 | Executive Offices | Intergovernmental Grant | - | - | 2,500 |
| CDBG PROJECT #: | **N/A** | PROJECT TITLE: **Pass Thru-Clark Atl./Ongoing** | | | |
| FICS PROJECT #: | **R0895** | | | | |
| D25R0895BMK0 | Executive Offices | Intergovernmental Grant | - | 36,923 | - |
| D25R0895BML0 | Executive Offices | Intergovernmental Grant | - | 101,892 | 48,108 |
| Y31R0895BMJ0 | Planning & Community Development | Intergovernmental Grant | 37,284 | - | - |
| Y31R0895BMK0 | Planning & Community Development | Intergovernmental Grant | 113,077 | - | - |
| | **Project Total** | | **150,361** | **138,815** | **48,108** |
| CDBG PROJECT #: | **CD-632, ES-27, HP-49** | PROJECT TITLE: **Boulevard House** | | | |
| FICS PROJECT #: | **R0896** | | | | |
| D25R0896A20C | Executive Offices | Community Development | - | 18,442 | 8,608 |
| D25R0896A20C | Executive Offices | Community Development | - | 19,174 | - |
| Y31R0896A20C | Planning & Community Development | Community Development | 9,207 | - | - |
| Y31R0896BJT0 | Planning & Community Development | Community Development | 8,435 | - | - |
| D25R0896BJW0 | Executive Offices | Intergovernmental Grant | - | 45,293 | - |
| D25R0896BMH0 | Executive Offices | Intergovernmental Grant | - | 134,927 | 73,307 |
| Y31R0896BMJ0 | Planning & Community Development | Intergovernmental Grant | 26,599 | - | - |
| Y31R0896BMK0 | Planning & Community Development | Intergovernmental Grant | 114,707 | - | - |
| | **Project Total** | | **158,948** | **217,836** | **81,915** |
| CDBG PROJECT #: | **CD-622** | PROJECT TITLE: **Trinity Community Ministries** | | | |
| FICS PROJECT #: | **R0899** | | | | |
| D25R0899A20C | Executive Offices | Community Development | - | - | 100 |
| D25R0899A22C | Executive Offices | Community Development | - | 11,164 | - |
| D25R0899A23C | Executive Offices | Community Development | - | - | 10,938 |
| | **Project Total** | | **-** | **11,164** | **11,038** |
| CDBG PROJECT #: | **CD-653** | PROJECT TITLE: **Partnership For Domestic Violence** | | | |
| FICS PROJECT #: | **R0901** | | | | |
| D25R0901A22C | Executive Offices | Community Development | - | 4,388 | - |
| D25R0901BJX0 | Executive Offices | Community Development | - | - | 18,616 |
| Y31R0901A21C | Planning & Community Development | Community Development | 20,000 | - | - |
| Y31R0901A22C | Planning & Community Development | Community Development | 15,612 | - | - |
| | **Project Total** | | **35,612** | **4,388** | **18,616** |

# 2004 BUDGET
# GRANT AND NON-CAPITAL PROJECTS

## HUMAN DEVELOPMENT

| CENTER | DEPARTMENT | FUND | 2002 EXPENSES | 2003 EXPENSES | 2004 BUDGET |
|---|---|---|---|---|---|
| | | **SOCIAL SERVICES (CONTINUED)** | | | |
| CDBG PROJECT #: | **CD-712** | PROJECT TITLE: **Traveler's Aid Transitional** | | | |
| FICS PROJECT #: | **R0902** | | | | |
| D25R0902A21C | Executive Offices | Community Development | - | - | 847 |
| D25R0902A22C | Executive Offices | Community Development | - | 58,908 | 2,148 |
| D25R0902A23C | Executive Offices | Community Development | - | - | 15,765 |
| D25R0902BJQ0 | Executive Offices | Community Development | - | - | 7,647 |
| D25R0902BJX0 | Executive Offices | Community Development | - | 25,389 | 38,820 |
| Y31R0902A21C | Planning & Community Development | Community Development | 23,074 | - | - |
| Y31R0902A22C | Planning & Community Development | Community Development | 19,243 | - | - |
| D25R0902BMK0 | Executive Offices | Intergovernmental Grant | - | 85,435 | 133 |
| D25R0902BML0 | Executive Offices | Intergovernmental Grant | - | 98,557 | 56,123 |
| Y31R0902BMK0 | Planning & Community Development | Intergovernmental Grant | 69,112 | - | - |
| | **Project Total** | | **111,429** | **268,289** | **121,483** |
| CDBG PROJECT #: | **N/A** | PROJECT TITLE: **Freedom Park Conservancy** | | | |
| FICS PROJECT #: | **R0904** | | | | |
| N12R0904QNA0 | Parks, Rec. & Cultural Affairs | Trust | - | 10,000 | - |
| CDBG PROJECT #: | **N/A** | PROJECT TITLE: **Reynoldstown Revitalization** | | | |
| FICS PROJECT #: | **R0905** | | | | |
| D11R0905K2C0 | Executive Offices | Intergovernmental Grant | 11,250 | 3,750 | - |
| CDBG PROJECT #: | **N/A** | PROJECT TITLE: **Environmental Awareness Foundation** | | | |
| FICS PROJECT #: | **R0911** | | | | |
| D11R0911KCE0 | Executive Offices | Intergovernmental Grant | - | - | 5,000 |
| CDBG PROJECT #: | **N/A** | PROJECT TITLE: **Families First Group Home** | | | |
| FICS PROJECT #: | **R0912** | | | | |
| D25R0912BJX0 | Executive Offices | Community Development | - | 19,000 | - |
| CDBG PROJECT #: | **N/A** | PROJECT TITLE: **Intensive Surveillance Office** | | | |
| FICS PROJECT #: | **R0914** | | | | |
| D28R0914B340 | Executive Offices | Intergovernmental Grant | 20,354 | 183,545 | 12,632 |
| D28R0914BQH0 | Executive Offices | Intergovernmental Grant | - | - | 27,208 |
| D28R0914KQK0 | Executive Offices | Intergovernmental Grant | 7,649 | - | 809 |
| D28R0914KQN0 | Executive Offices | Intergovernmental Grant | 192,852 | 3,485 | 569 |
| D28R0914KQT0 | Executive Offices | Intergovernmental Grant | - | - | 216,532 |
| | **Project Total** | | **220,855** | **187,030** | **257,750** |

# 2004 BUDGET
# GRANT AND NON-CAPITAL PROJECTS

## HUMAN DEVELOPMENT

| CENTER | DEPARTMENT | FUND | 2002 EXPENSES | 2003 EXPENSES | 2004 BUDGET |
|---|---|---|---|---|---|
| | | **SOCIAL SERVICES (CONTINUED)** | | | |
| CDBG PROJECT #: | **N/A** | PROJECT TITLE: **Greater Vine City Opportunities** | | | |
| FICS PROJECT #: | **R0915** | | | | |
| D11R0915K460 | Executive Offices | Intergovernmental Grant | - | - | 6,250 |
| CDBG PROJECT #: | **CD-710** | PROJECT TITLE: **Northside Shepherd Ctr.** | | | |
| FICS PROJECT #: | **R0918** | | | | |
| D25R0918A23C | Executive Offices | Community Development | - | 2,939 | - |
| Y31R0918A22C | Planning & Community Development | Community Development | 4,000 | - | - |
| | **Project Total** | | **4,000** | **2,939** | **-** |
| CDBG PROJECT #: | **N/A** | PROJECT TITLE: **Albert J Edmounds Leadership** | | | |
| FICS PROJECT #: | **R0923** | | | | |
| D11R0923K4H0 | Executive Offices | Intergovernmental Grant | 24,000 | - | - |
| CDBG PROJECT #: | **N/A** | PROJECT TITLE: **Atlanta Public Schools** | | | |
| FICS PROJECT #: | **R0925** | | | | |
| D11R0925K4K0 | Executive Offices | Intergovernmental Grant | - | - | 20,000 |
| CDBG PROJECT #: | **N/A** | PROJECT TITLE: **Ansley Park Civic Assoc.** | | | |
| FICS PROJECT #: | **R0926** | | | | |
| D11R0926K4L0 | Executive Offices | Intergovernmental Grant | 8,000 | - | - |
| CDBG PROJECT #: | **N/A** | PROJECT TITLE: **Fulton / Atlanta Community Action** | | | |
| FICS PROJECT #: | **R0927** | | | | |
| D11R0927K4M0 | Executive Offices | Intergovernmental Grant | 2,500 | - | - |
| CDBG PROJECT #: | **N/A** | PROJECT TITLE: **MLK, Jr. CDC Revitalization** | | | |
| FICS PROJECT #: | **R0928** | | | | |
| D11R0928K4N0 | Executive Offices | Intergovernmental Grant | 26,043 | - | - |
| CDBG PROJECT #: | **N/A** | PROJECT TITLE: **Morningside / Lenox Park Assoc** | | | |
| FICS PROJECT #: | **R0929** | | | | |
| D11R0929K4P0 | Executive Offices | Intergovernmental Grant | 8,000 | - | - |
| CDBG PROJECT #: | **N/A** | PROJECT TITLE: **Vine City Housing Ministry** | | | |
| FICS PROJECT #: | **R0930** | | | | |
| D11R0930K5X0 | Executive Offices | Intergovernmental Grant | - | - | 12,500 |

# 2004 BUDGET
# GRANT AND NON-CAPITAL PROJECTS

## HUMAN DEVELOPMENT

### SOCIAL SERVICES (CONTINUED)

| CENTER | DEPARTMENT | FUND | 2002 EXPENSES | 2003 EXPENSES | 2004 BUDGET |
|---|---|---|---|---|---|
| CDBG PROJECT #: | **N/A** | PROJECT TITLE: **Paradise Baptist Church** | | | |
| FICS PROJECT #: | **R0931** | | | | |
| D11R0931K4Q0 | Executive Offices | Intergovernmental Grant | - | - | 3,750 |
| CDBG PROJECT #: | **N/A** | PROJECT TITLE: **Southwest YMCA Program** | | | |
| FICS PROJECT #: | **R0935** | | | | |
| D11R0935K4V0 | Executive Offices | Intergovernmental Grant | - | - | 6,250 |
| CDBG PROJECT #: | **N/A** | PROJECT TITLE: **Morris Brown College** | | | |
| FICS PROJECT #: | **R0942** | | | | |
| D11R0942K2C0 | Executive Offices | Intergovernmental Grant | - | 93,750 | 31,250 |
| CDBG PROJECT #: | **CD-701** | PROJECT TITLE: **Predatory Mortgage Defense** | | | |
| FICS PROJECT #: | **R0954** | | | | |
| D25R0954A22C | Executive Offices | Intergovernmental Grant | - | 14,376 | - |
| D25R0954A23C | Executive Offices | Intergovernmental Grant | - | 28,671 | 20,317 |
| Y31R0954A21C | Planning & Community Development | Community Development | 15,988 | - | - |
| Y31R0954A22C | Planning & Community Development | Community Development | 35,624 | - | - |
| | **Project Total** | | **51,612** | **43,047** | **20,317** |
| CDBG PROJECT #: | **CD-532** | PROJECT TITLE: **Fulton County Council On Aging** | | | |
| FICS PROJECT #: | **R0955** | | | | |
| Y31R0955A21C | Planning & Community Development | Community Development | 25,000 | - | - |
| CDBG PROJECT #: | **N/A** | PROJECT TITLE: **Southeast-Atlanta YMCA** | | | |
| FICS PROJECT #: | **R0961** | | | | |
| D11R0961K3G0 | Executive Offices | Intergovernmental Grant | - | 5,000 | - |
| CDBG PROJECT #: | **N/A** | PROJECT TITLE: **Sweet Auburn Curb Market** | | | |
| FICS PROJECT #: | **R0962** | | | | |
| D11R0962K3H0 | Executive Offices | Intergovernmental Grant | 10,000 | - | - |
| CDBG PROJECT #: | **N/A** | PROJECT TITLE: **Piedmont Park Conservancy** | | | |
| FICS PROJECT #: | **R0963** | | | | |
| D11R0963K3J0 | Executive Offices | Intergovernmental Grant | - | 3,750 | - |
| CDBG PROJECT #: | **N/A** | PROJECT TITLE: **Southeast Community Cultural** | | | |
| FICS PROJECT #: | **R0964** | | | | |
| D11R0964K3K0 | Executive Offices | Intergovernmental Grant | - | - | 2,500 |

# 2004 BUDGET
# GRANT AND NON-CAPITAL PROJECTS

## HUMAN DEVELOPMENT

| CENTER | DEPARTMENT | FUND | 2002 EXPENSES | 2003 EXPENSES | 2004 BUDGET |
|---|---|---|---|---|---|
| | | **SOCIAL SERVICES (CONTINUED)** | | | |
| CDBG PROJECT #: | **N/A** | PROJECT TITLE: **Jomandi Productions** | | | |
| FICS PROJECT #: | **R0965** | | | | |
| D11R0965K3L0 | Executive Offices | Intergovernmental Grant | 75,000 | - | - |
| CDBG PROJECT #: | **N/A** | PROJECT TITLE: **Kids Around Metro Perimeter** | | | |
| FICS PROJECT #: | **R0966** | | | | |
| D11R0966K3M0 | Executive Offices | Intergovernmental Grant | - | - | 10,000 |
| CDBG PROJECT #: | **N/A** | PROJECT TITLE: **West Hunter Tutorial & After** | | | |
| FICS PROJECT #: | **R0967** | | | | |
| D11R0967K3N0 | Executive Offices | Intergovernmental Grant | - | - | 5,000 |
| CDBG PROJECT #: | **N/A** | PROJECT TITLE: **Cascade Ministries, Inc.** | | | |
| FICS PROJECT #: | **R0968** | | | | |
| D11R0968K2D0 | Executive Offices | Intergovernmental Grant | - | 11,250 | 3,750 |
| D11R0968K3P0 | Executive Offices | Intergovernmental Grant | - | - | 2,500 |
| | **Project Total** | | **-** | **11,250** | **6,250** |
| CDBG PROJECT #: | **N/A** | PROJECT TITLE: **Simpson Road House of Hope** | | | |
| FICS PROJECT #: | **R0969** | | | | |
| D11R0969K3Q0 | Executive Offices | Intergovernmental Grant | 5,000 | - | - |
| CDBG PROJECT #: | **N/A** | PROJECT TITLE: **Nissi Foundation** | | | |
| FICS PROJECT #: | **R0970** | | | | |
| D11R0970K3R0 | Executive Offices | Intergovernmental Grant | 5,000 | - | - |
| CDBG PROJECT #: | **N/A** | PROJECT TITLE: **Pittsburgh Community** | | | |
| FICS PROJECT #: | **R0971** | | | | |
| D11R0971K2C0 | Executive Offices | Intergovernmental Grant | - | 22,500 | 7,500 |
| D11R0971K3S0 | Executive Offices | Intergovernmental Grant | - | - | 6,250 |
| | **Project Total** | | **-** | **22,500** | **13,750** |
| CDBG PROJECT #: | **N/A** | PROJECT TITLE: **Community Assistance Center** | | | |
| FICS PROJECT #: | **R0972** | | | | |
| D11R0972K3T0 | Executive Offices | Intergovernmental Grant | 12,500 | - | - |
| D11R0972K6R0 | Executive Offices | Intergovernmental Grant | - | - | 3,750 |
| | **Project Total** | | **12,500** | **-** | **3,750** |

# 2004 BUDGET
# GRANT AND NON-CAPITAL PROJECTS

## HUMAN DEVELOPMENT

| CENTER | DEPARTMENT | FUND | 2002 EXPENSES | 2003 EXPENSES | 2004 BUDGET |
|---|---|---|---|---|---|
| | | **SOCIAL SERVICES (CONTINUED)** | | | |
| CDBG PROJECT #: | **N/A** | PROJECT TITLE: **Georgia Non-Profit Community** | | | |
| FICS PROJECT #: | **R0973** | | | | |
| D11R0973K3U0 | Executive Offices | Intergovernmental Grant | - | - | 6,250 |
| D11R0973K6S0 | Executive Offices | Intergovernmental Grant | 5,000 | - | - |
| | **Project Total** | | **5,000** | **-** | **6,250** |
| CDBG PROJECT #: | **N/A** | PROJECT TITLE: **Agape Community Center** | | | |
| FICS PROJECT #: | **R0974** | | | | |
| D11R0974K6T0 | Executive Offices | Intergovernmental Grant | 15,000 | - | - |
| CDBG PROJECT #: | **N/A** | PROJECT TITLE: **Sweet Auburn Curb Market** | | | |
| FICS PROJECT #: | **R0975** | | | | |
| D11R0975K6U0 | Executive Offices | Intergovernmental Grant | 11,000 | - | - |
| CDBG PROJECT #: | **N/A** | PROJECT TITLE: **Metropolitan Community Foundation** | | | |
| FICS PROJECT #: | **R0976** | | | | |
| D11R0976K6V0 | Executive Offices | Intergovernmental Grant | 21,425 | - | - |
| CDBG PROJECT #: | **N/A** | PROJECT TITLE: **Metropolitan Atlanta Senior CE** | | | |
| FICS PROJECT #: | **R0977** | | | | |
| D11R0977K6W0 | Executive Offices | Intergovernmental Grant | 7,500 | - | - |
| CDBG PROJECT #: | **N/A** | PROJECT TITLE: **Grace Cross Cultural Ministries** | | | |
| FICS PROJECT #: | **R0981** | | | | |
| D11R0981K6G0 | Executive Offices | Intergovernmental Grant | - | - | 6,950 |
| CDBG PROJECT #: | **N/A** | PROJECT TITLE: **Kids In Discovery Of Self** | | | |
| FICS PROJECT #: | **R0982** | | | | |
| D11R0982K6H0 | Executive Offices | Intergovernmental Grant | 7,500 | - | - |
| CDBG PROJECT #: | **N/A** | PROJECT TITLE: **Earth Feed** | | | |
| FICS PROJECT #: | **R0983** | | | | |
| D11R0983K6J0 | Executive Offices | Intergovernmental Grant | 2,500 | - | - |
| CDBG PROJECT #: | **N/A** | PROJECT TITLE: **Atlanta Health Ministries** | | | |
| FICS PROJECT #: | **R0984** | | | | |
| D11R0984K6K0 | Executive Offices | Intergovernmental Grant | - | 9,854 | - |
| CDBG PROJECT #: | **N/A** | PROJECT TITLE: **Herndon Home** | | | |
| FICS PROJECT #: | **R0985** | | | | |
| D11R0985K6L0 | Executive Offices | Intergovernmental Grant | - | 7,250 | - |

# 2004 BUDGET
# GRANT AND NON-CAPITAL PROJECTS

## HUMAN DEVELOPMENT

| CENTER | DEPARTMENT | FUND | 2002 EXPENSES | 2003 EXPENSES | 2004 BUDGET |
|---|---|---|---|---|---|
| **SOCIAL SERVICES (CONTINUED)** | | | | | |
| CDBG PROJECT #: N/A<br>FICS PROJECT #: R0986 | | PROJECT TITLE: **Chance For Higher Level Outreach** | | | |
| D11R0986K6M0 | Executive Offices | Intergovernmental Grant | - | 5,000 | - |
| CDBG PROJECT #: N/A<br>FICS PROJECT #: R0987 | | PROJECT TITLE: **Chance For Higher Level Outreach** | | | |
| D11R0987K6N0 | Executive Offices | Intergovernmental Grant | - | 5,000 | - |
| CDBG PROJECT #: N/A<br>FICS PROJECT #: R0988 | | PROJECT TITLE: **Adair Park & Oakl. City Sr. Cl** | | | |
| Y53R0988K6P0 | Planning & Community Development | Intergovernmental Grant | - | - | 30,000 |
| CDBG PROJECT #: N/A<br>FICS PROJECT #: R0989 | | PROJECT TITLE: **Cascade Ministries** | | | |
| D11R0989K6Q0 | Executive Offices | Intergovernmental Grant | - | - | 13,750 |
| CDBG PROJECT #: N/A<br>FICS PROJECT #: R0990 | | PROJECT TITLE: **2000 Hopwa, Action Ministries** | | | |
| D25R0990BMK0 | Executive Offices | Intergovernmental Grant | - | 45,049 | 13,796 |
| D25R0990BML0 | Executive Offices | Intergovernmental Grant | - | 36,201 | 48,799 |
| Y31R0990BMH0 | Planning & Community Development | Intergovernmental Grant | 40,873 | - | - |
| Y31R0990BMK0 | Planning & Community Development | Intergovernmental Grant | 26,155 | - | - |
| | **Project Total** | | **67,028** | **81,250** | **62,595** |
| CDBG PROJECT #: N/A<br>FICS PROJECT #: R0999 | | PROJECT TITLE: **Our Common Welfare/ Fulton** | | | |
| D25R0999BMK0 | Executive Offices | Intergovernmental Grant | - | 21,681 | 5,578 |
| D25R0999BML0 | Executive Offices | Intergovernmental Grant | - | 27,298 | 31,651 |
| Y31R0999BMJ0 | Planning & Community Development | Intergovernmental Grant | 26,438 | - | - |
| Y31R0999BMK0 | Planning & Community Development | Intergovernmental Grant | 31,690 | - | - |
| | **Project Total** | | **58,128** | **48,979** | **37,229** |

## GOVERNOR'S OFFICE OF COMMUNITY AFFAIRS

| | | | | | |
|---|---|---|---|---|---|
| CDBG PROJECT #: N/A<br>FICS PROJECT #: R1001 | | PROJECT TITLE: **Southside Cultural Awareness** | | | |
| D11R1001K2C0 | Executive Offices | Intergovernmental Grant | 4,500 | - | 1,500 |

# 2004 BUDGET
# GRANT AND NON-CAPITAL PROJECTS

## HUMAN DEVELOPMENT

| CENTER | DEPARTMENT | FUND | 2002 EXPENSES | 2003 EXPENSES | 2004 BUDGET |
|---|---|---|---|---|---|
| **GOVERNOR'S OFFICE OF COMMUNITY AFFAIRS (CONTINUED)** | | | | | |
| CDBG PROJECT #: **N/A** FICS PROJECT #: **R1002** | | PROJECT TITLE: **Kids In Discovery of Self** | | | |
| D11R1002K2C0 | Executive Offices | Intergovernmental Grant | 18,750 | - | 6,250 |
| CDBG PROJECT #: **N/A** FICS PROJECT #: **R1003** | | PROJECT TITLE: **Jericho Road Project** | | | |
| D11R1003K2C0 | Executive Offices | Intergovernmental Grant | - | - | 15,000 |
| CDBG PROJECT #: **N/A** FICS PROJECT #: **R1004** | | PROJECT TITLE: **Non Profits, Inc.** | | | |
| D11R1004K2C0 | Executive Offices | Intergovernmental Grant | 18,750 | 6,250 | - |
| CDBG PROJECT #: **N/A** FICS PROJECT #: **R1005** | | PROJECT TITLE: **National Black Arts Festival** | | | |
| D11R1005K2C0 | Executive Offices | Intergovernmental Grant | - | 10,000 | 5,000 |
| CDBG PROJECT #: **N/A** FICS PROJECT #: **R1007** | | PROJECT TITLE: **Georgia Coalition of Hunger** | | | |
| D11R1007K2C0 | Executive Offices | Intergovernmental Grant | 18,750 | 6,250 | - |
| CDBG PROJECT #: **N/A** FICS PROJECT #: **R1008** | | PROJECT TITLE: **Community Care** | | | |
| D11R1008K2C0 | Executive Offices | Intergovernmental Grant | - | - | 30,000 |
| CDBG PROJECT #: **N/A** FICS PROJECT #: **R1009** | | PROJECT TITLE: **Progressive Hope House** | | | |
| D11R1009K2C0 | Executive Offices | Intergovernmental Grant | - | 18,750 | 6,250 |
| CDBG PROJECT #: **N/A** FICS PROJECT #: **R1010** | | PROJECT TITLE: **Morehouse College** | | | |
| D11R1010K2C0 | Executive Offices | Intergovernmental Grant | 18,750 | - | 6,250 |
| CDBG PROJECT #: **N/A** FICS PROJECT #: **R1011** | | PROJECT TITLE: **Cascade United Methodist** | | | |
| D11R1011K2C0 | Executive Offices | Intergovernmental Grant | - | 37,500 | 12,500 |
| CDBG PROJECT #: **N/A** FICS PROJECT #: **R1012** | | PROJECT TITLE: **Cascade Leadership Institute** | | | |
| D11R1012K2C0 | Executive Offices | Intergovernmental Grant | 15,000 | - | 5,000 |

# 2004 BUDGET
# GRANT AND NON-CAPITAL PROJECTS

## HUMAN DEVELOPMENT

### GOVERNOR'S OFFICE OF COMMUNITY AFFAIRS (CONTINUED)

| CENTER | DEPARTMENT | FUND | 2002 EXPENSES | 2003 EXPENSES | 2004 BUDGET |
|---|---|---|---|---|---|
| CDBG PROJECT #: **N/A** | | PROJECT TITLE: **Butler Street YMCA / Westside BR** | | | |
| FICS PROJECT #: **R1013** | | | | | |
| D11R1013K2C0 | Executive Offices | Intergovernmental Grant | 11,250 | - | 3,750 |
| CDBG PROJECT #: **N/A** | | PROJECT TITLE: **Atlanta Health Ministries** | | | |
| FICS PROJECT #: **R1014** | | | | | |
| D11R1014K2C0 | Executive Offices | Intergovernmental Grant | 7,500 | - | 2,500 |
| CDBG PROJECT #: **N/A** | | PROJECT TITLE: **Antioch Urban Ministries** | | | |
| FICS PROJECT #: **R1015** | | | | | |
| D11R1015K2C0 | Executive Offices | Intergovernmental Grant | 15,000 | 5,000 | - |
| CDBG PROJECT #: **N/A** | | PROJECT TITLE: **Simpson Road House of Hope** | | | |
| FICS PROJECT #: **R1016** | | | | | |
| D11R1016K2C0 | Executive Offices | Intergovernmental Grant | 21,000 | 7,000 | - |
| CDBG PROJECT #: **N/A** | | PROJECT TITLE: **Flood Relief-Hurricane Isidore** | | | |
| FICS PROJECT #: **R1017** | | | | | |
| D25R1017JCA0 | Executive Offices | Intergovernmental Grant | 936,037 | - | 12 |
| D25R1017SEA0 | Executive Offices | Intergovernmental Grant | - | 6,260 | 3,740 |
| D25R1017QNA0 | Executive Offices | Trust | - | 175 | 32,825 |
| | **Project Total** | | **936,037** | **6,435** | **36,577** |
| CDBG PROJECT #: **N/A** | | PROJECT TITLE: **West Fulton Family Support** | | | |
| FICS PROJECT #: **R1018** | | | | | |
| D11R1018K2C0 | Executive Offices | Intergovernmental Grant | 7,500 | 2,500 | - |
| CDBG PROJECT #: **N/A** | | PROJECT TITLE: **Southwest Hospital** | | | |
| FICS PROJECT #: **R1019** | | | | | |
| D11R1019K2C0 | Executive Offices | Intergovernmental Grant | 112,500 | 37,500 | - |
| CDBG PROJECT #: **N/A** | | PROJECT TITLE: **AFD Equipment Purcha** | | | |
| FICS PROJECT #: **R1020** | | | | | |
| W11R1020K2C0 | Fire Services | Intergovernmental Grant | - | - | 6,051 |
| CDBG PROJECT #: **N/A** | | PROJECT TITLE: **David T. Howard National Alumni** | | | |
| FICS PROJECT #: **R1021** | | | | | |
| D11R1021K2C0 | Executive Offices | Intergovernmental Grant | 18,750 | 6,250 | - |

# 2004 BUDGET
# GRANT AND NON-CAPITAL PROJECTS

## HUMAN DEVELOPMENT

| CENTER | DEPARTMENT | FUND | 2002 EXPENSES | 2003 EXPENSES | 2004 BUDGET |
|---|---|---|---|---|---|
| **GOVERNOR'S OFFICE OF COMMUNITY AFFAIRS (CONTINUED)** | | | | | |
| CDBG PROJECT #: **N/A** | | PROJECT TITLE: **Fulton Atlanta Community Action** | | | |
| FICS PROJECT #: **R1023** | | | | | |
| D11R1023K2C0 | Executive Offices | Intergovernmental Grant | - | - | 2,500 |
| CDBG PROJECT #: **N/A** | | PROJECT TITLE: **Memorial Svc.-Maynard Jackson** | | | |
| FICS PROJECT #: **R1101** | | | | | |
| D11R1101QNA0 | Executive Offices | Intergovernmental Grant | - | 22,622 | 2,378 |
| **TOTAL - HUMAN DEVELOPMENT** | | | **16,631,241** | **13,333,993** | **13,856,572** |

# 2004 BUDGET
# GRANT AND NON-CAPITAL PROJECTS

## CULTURAL AFFAIRS

| CENTER | DEPARTMENT | FUND | 2002 EXPENSES | 2003 EXPENSES | 2004 BUDGET |
|---|---|---|---|---|---|
| **MUSICAL EVENTS** | | | | | |
| CDBG PROJECT #: **N/A** | | PROJECT TITLE: **Atlanta Jazz Festival** | | | |
| FICS PROJECT #: **S0201** | | | | | |
| N41S0201QNA0 | Parks, Rec. & Cultural Affairs | Trust | 139,365 | 317,952 | 242,832 |
| CDBG PROJECT #: **N/A** | | PROJECT TITLE: **Montreux-Atlanta Internat'l Music** | | | |
| FICS PROJECT #: **S0202** | | | | | |
| N41S0202QNA0 | Parks, Rec. & Cultural Affairs | Trust | 5,659 | 1,221 | 11,108 |
| **EXHIBITIONS (VISUAL ARTS)** | | | | | |
| CDBG PROJECT #: **N/A** | | PROJECT TITLE: **Chastain Arts Center** | | | |
| FICS PROJECT #: **S0404** | | | | | |
| N41S0404QNA0 | Parks, Rec. & Cultural Affairs | Trust | - | - | - |
| CDBG PROJECT #: **N/A** | | PROJECT TITLE: **Third World Film Festival** | | | |
| FICS PROJECT #: **S0406** | | | | | |
| N41S0406QNA0 | Parks, Rec. & Cultural Affairs | Trust | - | - | 58 |
| CDBG PROJECT #: **N/A** | | PROJECT TITLE: **Art Gallery Program** | | | |
| FICS PROJECT #: **S0407** | | | | | |
| N41S0407LBU0 | Parks, Rec. & Cultural Affairs | Intergovernmental Grant | - | - | 3,250 |
| N41S0407QNA0 | Parks, Rec. & Cultural Affairs | Trust | 2,563 | 2,400 | 3,090 |
| | **Project Total** | | **2,563** | **2,400** | **6,340** |
| CDBG PROJECT #: **N/A** | | PROJECT TITLE: **Chastain Art Gallery** | | | |
| FICS PROJECT #: **S0408** | | | | | |
| N41S0408QNA0 | Parks, Rec. & Cultural Affairs | Trust | 2,413 | - | 1,374 |

## CULTURAL AFFAIRS

### EXHIBITIONS (VISUAL ARTS) (CONTINUED)

| CENTER | DEPARTMENT | FUND | 2002 EXPENSES | 2003 EXPENSES | 2004 BUDGET |
|---|---|---|---|---|---|
| CDBG PROJECT #: | N/A | PROJECT TITLE: **BCA City Gallery at Chastain** | | | |
| FICS PROJECT #: | S0410 | | | | |
| N41S0410LBJ0 | Parks, Rec. & Cultural Affairs | Intergovernmental Grant | - | - | 4 |
| N41S0410LBL0 | Parks, Rec. & Cultural Affairs | Intergovernmental Grant | - | - | 1,200 |
| N41S0410LBR0 | Parks, Rec. & Cultural Affairs | Intergovernmental Grant | - | - | 30 |
| N41S0410LBS0 | Parks, Rec. & Cultural Affairs | Intergovernmental Grant | - | - | 31 |
| N41S0410LCD0 | Parks, Rec. & Cultural Affairs | Intergovernmental Grant | - | - | 5 |
| N41S0410LCF0 | Parks, Rec. & Cultural Affairs | Intergovernmental Grant | - | - | 3 |
| N41S0410LCJ0 | Parks, Rec. & Cultural Affairs | Intergovernmental Grant | - | - | 1,036 |
| | **Project Total** | | - | - | **2,309** |
| CDBG PROJECT #: | N/A | PROJECT TITLE: **City Gallery East Exhibitions** | | | |
| FICS PROJECT #: | S0412 | | | | |
| N41S0412LBP0 | Parks, Rec. & Cultural Affairs | Intergovernmental Grant | - | - | 18 |
| N41S0412LBR0 | Parks, Rec. & Cultural Affairs | Intergovernmental Grant | - | - | 957 |
| N41S0412LBS0 | Parks, Rec. & Cultural Affairs | Intergovernmental Grant | - | - | 271 |
| N41S0412LBT0 | Parks, Rec. & Cultural Affairs | Intergovernmental Grant | 3,055 | - | 195 |
| N41S0412LBU0 | Parks, Rec. & Cultural Affairs | Intergovernmental Grant | - | - | 3,250 |
| N41S0412LCE0 | Parks, Rec. & Cultural Affairs | Intergovernmental Grant | - | - | 15 |
| N41S0412LCG0 | Parks, Rec. & Cultural Affairs | Intergovernmental Grant | - | - | 153 |
| N41S0412LCH0 | Parks, Rec. & Cultural Affairs | Intergovernmental Grant | - | - | 2 |
| N41S0412LCK0 | Parks, Rec. & Cultural Affairs | Intergovernmental Grant | - | - | 46 |
| N41S0412LCP0 | Parks, Rec. & Cultural Affairs | Intergovernmental Grant | - | - | 1,150 |
| N41S0412LCQ0 | Parks, Rec. & Cultural Affairs | Intergovernmental Grant | - | - | 2,171 |
| | **Project Total** | | **3,055** | - | **8,228** |
| CDBG PROJECT #: | N/A | PROJECT TITLE: **Carlos Museum Project** | | | |
| FICS PROJECT #: | S0413 | | | | |
| N41S0413LBM0 | Parks, Rec. & Cultural Affairs | Intergovernmental Grant | - | - | 150 |
| CDBG PROJECT #: | N/A | PROJECT TITLE: **BCA City Gallery East** | | | |
| FICS PROJECT #: | S0414 | | | | |
| N41S0414LCM0 | Parks, Rec. & Cultural Affairs | Intergovernmental Grant | - | - | 152 |
| N41S0414LCQ0 | Parks, Rec. & Cultural Affairs | Intergovernmental Grant | - | - | 2,171 |
| N41S0414LCQ0 | Parks, Rec. & Cultural Affairs | Intergovernmental Grant | | | 3,500 |
| | **Project Total** | | - | - | **5,823** |

# 2004 BUDGET
# GRANT AND NON-CAPITAL PROJECTS

## CULTURAL AFFAIRS

### EXHIBITIONS (VISUAL ARTS) (CONTINUED)

| CENTER | DEPARTMENT | FUND | 2002 EXPENSES | 2003 EXPENSES | 2004 BUDGET |
|---|---|---|---|---|---|
| CDBG PROJECT #: | N/A | PROJECT TITLE: **BCA City Gallery at Chastain** | | | |
| FICS PROJECT #: | S0415 | | | | |
| N41S0415LBT0 | Parks, Rec. & Cultural Affairs | Intergovernmental Grant | 1,455 | - | 1,795 |
| N41S0415LCP0 | Parks, Rec. & Cultural Affairs | Intergovernmental Grant | 696 | - | 454 |
| N41S0415LCR0 | Parks, Rec. & Cultural Affairs | Intergovernmental Grant | - | - | 3,500 |
| | **Project Total** | | **2,151** | **-** | **5,749** |

### OTHER CULTURAL ACTIVITIES

| | | | | | |
|---|---|---|---|---|---|
| CDBG PROJECT #: | N/A | PROJECT TITLE: **Cultural Affairs-General QNA0** | | | |
| FICS PROJECT #: | S0602 | | | | |
| N41S0602K2C0 | Parks, Rec. & Cultural Affairs | Intergovernmental Grant | - | 13,015 | 11,985 |
| N41S0602QNA0 | Parks, Rec. & Cultural Affairs | Trust | 14,386 | 8,397 | 30,763 |
| | **Project Total** | | **14,386** | **21,412** | **42,748** |
| CDBG PROJECT #: | N/A | PROJECT TITLE: **Cultural Exchange Program** | | | |
| FICS PROJECT #: | S0603 | | | | |
| N41S0603QNA0 | Parks, Rec. & Cultural Affairs | Trust | - | - | 416 |
| CDBG PROJECT #: | N/A | PROJECT TITLE: **Southeast Arts & Crafts Shop** | | | |
| FICS PROJECT #: | S0604 | | | | |
| N41S0604QNA0 | Parks, Rec. & Cultural Affairs | Trust | - | - | - |
| CDBG PROJECT #: | N/A | PROJECT TITLE: **Gilbert House** | | | |
| FICS PROJECT #: | S0606 | | | | |
| N41S0606QNA0 | Parks, Rec. & Cultural Affairs | Trust | 1,724 | 699 | 3,014 |
| CDBG PROJECT #: | N/A | PROJECT TITLE: **Promotion of Tourism** | | | |
| FICS PROJECT #: | S0607 | | | | |
| N41S06079999 | Parks, Rec. & Cultural Affairs | General | 974,078 | 788,917 | 750,000 |

# CULTURAL AFFAIRS

## OTHER CULTURAL ACTIVITIES (CONTINUED)

| CENTER | DEPARTMENT | FUND | 2002 EXPENSES | 2003 EXPENSES | 2004 BUDGET |
|---|---|---|---|---|---|
| CDBG PROJECT #: | **N/A** | PROJECT TITLE: | **Atlanta Arts Alliance, Inc.** | | |
| FICS PROJECT #: | **S0608** | | | | |
| J52S0608QNB0 | Finance | | - | - | 342,882 |
| N42S0608QNB0 | Parks, Rec. & Cultural Affairs | Trust | 225,090 | 261,526 | 151,628 |
| | **Project Total** | | | | **494,510** |
| CDBG PROJECT #: | **N/A** | PROJECT TITLE: | **Donation for Parks, Rec. & Cultural Affairs** | | |
| FICS PROJECT #: | **S0609** | | | | |
| N11S0609QNA0 | Parks, Rec. & Cultural Affairs | Trust | 89,000 | 21,227 | 2,355 |
| N11S06099999 | Parks, Rec. & Cultural Affairs | Trust | 4,889 | - | 6,159 |
| | **Project Total** | | **93,889** | **21,227** | **8,514** |
| CDBG PROJECT #: | **N/A** | PROJECT TITLE: | **Special Events** | | |
| FICS PROJECT #: | **S0611** | | | | |
| C21S0611QNA0 | City Council | Trust | - | 1,500 | 1 |
| N11S0611QNA0 | Parks, Rec. & Cultural Affairs | Trust | 3,660 | - | 52,842 |
| N32S06119999 | Parks, Rec. & Cultural Affairs | Trust | - | 8,591 | 9,780 |
| N32S0611QNA0 | Parks, Rec. & Cultural Affairs | Trust | 220 | - | 13,095 |
| | **Project Total** | | **3,880** | **10,091** | **75,718** |
| CDBG PROJECT #: | **N/A** | PROJECT TITLE: | **1988 Brown Bag Concerts** | | |
| FICS PROJECT #: | **S0612** | | | | |
| N41S0612QNA0 | Parks, Rec. & Cultural Affairs | Trust | - | - | 5 |
| CDBG PROJECT #: | **N/A** | PROJECT TITLE: | **Chastain Park Amphitheater** | | |
| FICS PROJECT #: | **S0613** | | | | |
| N41S0613QNA0 | Parks, Rec. & Cultural Affairs | Trust | 157,018 | 51,987 | 896,632 |
| CDBG PROJECT #: | **N/A** | PROJECT TITLE: | **Mktg. & Comm., Special Events & Ceremonies** | | |
| FICS PROJECT #: | **S0614** | | | | |
| D22S0614QNA0 | Executive Offices | Trust | 56,685 | 11,732 | 1,829 |
| CDBG PROJECT #: | **N/A** | PROJECT TITLE: | **Olympic Ring Partnership/Expanded** | | |
| FICS PROJECT #: | **S0616** | | | | |
| N41S0616BTT0 | Parks, Rec. & Cultural Affairs | Intergovernmental Grant | - | - | 18,156 |

# 2004 BUDGET
# GRANT AND NON-CAPITAL PROJECTS

## CULTURAL AFFAIRS

| CENTER | DEPARTMENT | FUND | 2002 EXPENSES | 2003 EXPENSES | 2004 BUDGET |
|---|---|---|---|---|---|
| **OTHER CULTURAL ACTIVITIES (CONTINUED)** | | | | | |
| CDBG PROJECT #: **N/A** | | PROJECT TITLE: **Legacy '96 Public Arts Project** | | | |
| FICS PROJECT #: **S0617** | | | | | |
| N41S0617RMA0 | Parks, Rec. & Cultural Affairs | Intergovernmental Grant | - | - | 466 |
| CDBG PROJECT #: **N/A** | | | | | |
| FICS PROJECT #: **S0618** | | PROJECT TITLE: **Wadsworth Jarrell Exhibition** | | | |
| N41S0618RMB0 | Parks, Rec. & Cultural Affairs | Intergovernmental Grant | - | - | 154 |
| CDBG PROJECT #: **N/A** | | | | | |
| FICS PROJECT #: **S0619** | | PROJECT TITLE: **International Art Exhibit '96** | | | |
| N41S0619LBK0 | Parks, Rec. & Cultural Affairs | Intergovernmental Grant | - | - | 123 |
| CDBG PROJECT #: **N/A** | | | | | |
| FICS PROJECT #: **S0621** | | PROJECT TITLE: **Inventory Sys. - Material for Arts Prog.** | | | |
| N41S0621KKA0 | Parks, Rec. & Cultural Affairs | Intergovernmental Grant | 150 | - | 1,082 |
| CDBG PROJECT #: **N/A** | | PROJECT TITLE: **National Endowment For The Arts** | | | |
| FICS PROJECT #: **S0622** | | | | | |
| N41S0622BTU0 | Parks, Rec. & Cultural Affairs | Intergovernmental Grant | 38,663 | 150 | 3,478 |
| N41S0622QNA0 | Parks, Rec. & Cultural Affairs | Trust | - | 4,279 | 455,998 |
| | **Project Total** | | **38,663** | **4,429** | **459,476** |
| CDBG PROJECT #: **N/A** | | PROJECT TITLE: **Midtown Public Arts Project** | | | |
| FICS PROJECT #: **S0623** | | | | | |
| N12S0623QNA0 | Parks, Rec. & Cultural Affairs | Trust | - | - | 50,000 |
| **TOTAL - CULTURAL AFFAIRS** | | | **1,720,769** | **1,493,593** | **3,086,814** |

# 2004 BUDGET
# GRANT AND NON-CAPITAL PROJECTS

## MISCELLANEOUS PROJECTS

| CENTER | DEPARTMENT | FUND | 2002 EXPENSES | 2003 EXPENSES | 2004 BUDGET |
|---|---|---|---|---|---|
| **RECYCLING PROJECT** | | | | | |
| CDBG PROJECT #: | **N/A** | PROJECT TITLE: **Planning** | | | |
| FICS PROJECT #: | **T0501** | | | | |
| M31T05019999 | Public Works | Solid Waste Services Revenue | 31,219 | - | - |
| CDBG PROJECT #: | **N/A** | PROJECT TITLE: **City Recycling Project** | | | |
| FICS PROJECT #: | **T0502** | | | | |
| M31T05029999 | Public Works | Intergovernmental Grant | - | 3,600 | 1,015 |
| M31T05029999 | Public Works | Solid Waste Services Revenue | 2,375,435 | 62,931 | - |
| M31T05029999 | Public Works | Trust | - | - | 52,291 |
| | **Project Total** | | **2,375,435** | **66,531** | **53,306** |
| CDBG PROJECT #: | **N/A** | PROJECT TITLE: **Airport Recycling Project** | | | |
| FICS PROJECT #: | **T0503** | | | | |
| R21T0503BQA0 | Aviation | Airport Renewal & Extension | - | - | 14,865 |
| **SPECIAL SUPPORT SERVICES** | | | | | |
| CDBG PROJECT #: | **N/A** | PROJECT TITLE: **International Events** | | | |
| FICS PROJECT #: | **T0605** | | | | |
| D11T0605QNA0 | Executive Offices | Trust | - | 250 | 5,398 |
| D11T0605QNP0 | Executive Offices | Trust | - | - | 61 |
| | **Project Total** | | **-** | **250** | **5,459** |
| CDBG PROJECT #: | **N/A** | PROJECT TITLE: **Prosecutors Opportunity WS/Empower Resour.** | | | |
| FICS PROJECT #: | **T0606** | | | | |
| S12T0606KQE0 | Judicial Agencies | Intergovernmental Grant | - | - | 10,637 |
| CDBG PROJECT #: | **N/A** | PROJECT TITLE: **Process, Review and Design** | | | |
| FICS PROJECT #: | **T0608** | | | | |
| D11T0608QNA0 | Executive Offices | Trust | 1,185,030 | 325,355 | 1,653 |
| **PUBLIC PROTECTION/AID** | | | | | |
| CDBG PROJECT #: | **N/A** | PROJECT TITLE: **Emergency Telephone System Fund** | | | |
| FICS PROJECT #: | **T0701** | | | | |
| T31T07019992 | Non-Departmental | Emergency Telephone System | 9,000,688 | 8,029,614 | 7,655,001 |

# 2004 BUDGET
# GRANT AND NON-CAPITAL PROJECTS

## MISCELLANEOUS PROJECTS

| CENTER | DEPARTMENT | FUND | 2002 EXPENSES | 2003 EXPENSES | 2004 BUDGET |
|---|---|---|---|---|---|
| | | **PUBLIC PROTECTION/AID (CONTINUED)** | | | |
| CDBG PROJECT #: | N/A | PROJECT TITLE: **Police Hiring Supplemental Program** | | | |
| FICS PROJECT #: | T0703 | | | | |
| X21T0703B3E0 | Police Services | Intergovernmental Grant | - | - | 40,941 |
| CDBG PROJECT #: | N/A | PROJECT TITLE: **Troops For Cops** | | | |
| FICS PROJECT #: | T0704 | | | | |
| X11T0704B3L0 | Police Services | Intergovernmental Grant | - | - | 15,000 |
| CDBG PROJECT #: | N/A | PROJECT TITLE: **Universal Hiring Program** | | | |
| FICS PROJECT #: | T0706 | | | | |
| S11T0706KQM0 | Judicial Agencies | Intergovernmental Grant | 41,635 | 9 | - |
| X11T0706B3J0 | Police Services | Intergovernmental Grant | - | - | 24,798 |
| X11T0706B3P0 | Police Services | Intergovernmental Grant | - | - | 255,486 |
| | **Project Total** | | **41,635** | **9** | **280,284** |
| CDBG PROJECT #: | N/A | PROJECT TITLE: **Community Traffic Safety Program** | | | |
| FICS PROJECT #: | T0707 | | | | |
| X11T0707KDG0 | Police Services | Intergovernmental Grant | - | - | 81,811 |
| CDBG PROJECT #: | N/A | PROJECT TITLE: **Cops More '97** | | | |
| FICS PROJECT #: | T0708 | | | | |
| X11T0708B3N0 | Police Services | Intergovernmental Grant | 6,400 | - | 316,152 |
| CDBG PROJECT #: | N/A | PROJECT TITLE: **Local Law Enforcement Block Grant** | | | |
| FICS PROJECT #: | T0709 | | | | |
| X11T0709B3Q0 | Police Services | Intergovernmental Grant | - | - | - |
| CDBG PROJECT #: | N/A | PROJECT TITLE: **Local Law Enforcement Block Grant** | | | |
| FICS PROJECT #: | T0710 | | | | |
| X11T0710B3R0 | Police Services | Intergovernmental Grant | - | - | 516 |
| CDBG PROJECT #: | N/A | PROJECT TITLE: **Homicide Initiative Grant** | | | |
| FICS PROJECT #: | T0711 | | | | |
| X11T0711B3S0 | Police Services | Intergovernmental Grant | - | - | 41,356 |
| X11T0711B3S0 | Police Services | Intergovernmental Grant | - | 40,766 | 396,334 |
| Y53T0711B3S0 | Planning & Community Development | Intergovernmental Grant | - | 70,181 | 56,718 |
| | **Project Total** | | **-** | **110,947** | **494,408** |

# 2004 BUDGET
# GRANT AND NON-CAPITAL PROJECTS

## MISCELLANEOUS PROJECTS

| CENTER | DEPARTMENT | FUND | 2002 EXPENSES | 2003 EXPENSES | 2004 BUDGET |
|---|---|---|---|---|---|
| **PUBLIC PROTECTION/AID (CONTINUED)** | | | | | |
| CDBG PROJECT #: | **N/A** | PROJECT TITLE: **Wireless Phase I Reserve** | | | |
| FICS PROJECT #: | **T0712** | | | | |
| T31T07129992 | Non-Departmental | Trust | - | - | 37,718 |
| CDBG PROJECT #: | **N/A** | PROJECT TITLE: **Domestic Preparedness Equip Prog** | | | |
| FICS PROJECT #: | **T0713** | | | | |
| W11T0713B3U0 | Fire Services | Intergovernmental Grant | - | - | 167 |
| X11T0713B3U0 | Police Services | Intergovernmental Grant | - | - | 4 |
| | **Project Total** | | - | - | **171** |
| CDBG PROJECT | **N/A** | PROJECT TITLE: **Local Law Enforcement Block Grant** | | | |
| FICS PROJECT# | **T0714** | | | | |
| S11T0714B3T0 | Judicial Agencies | Intergovernmental Grant | 329,951 | - | - |
| X11T0714B3T0 | Police Services | Intergovernmental Grant | 22,902 | - | - |
| | **Project Total** | | **352,853** | - | - |
| CDBG PROJECT | **N/A** | PROJECT TITLE: **Local Law Enforcement Block Grant #5** | | | |
| FICS PROJECT# | **T0716** | | | | |
| X11T0716KQS0 | Police Services | Intergovernmental Grant | - | - | 5,500 |
| CDBG PROJECT | **N/A** | PROJECT TITLE: **Local Law Enforcement Block Grant #5** | | | |
| FICS PROJECT# | **T0720** | | | | |
| X11T0720B3Y0 | Police Services | Intergovernmental Grant | 286,941 | - | 1,435 |
| CDBG PROJECT | **N/A** | PROJECT TITLE: **Local Law Enforcement Block Grant #6** | | | |
| FICS PROJECT# | **T0721** | | | | |
| X11T0721B320 | Police Services | Intergovernmental Grant | 1,576,364 | 1,065,104 | 2,592 |
| CDBG PROJECT | **N/A** | PROJECT TITLE: **Emergency Response** | | | |
| FICS PROJECT# | **T0722** | | | | |
| W11T0722QNA0 | Fire Services | Trust | - | 4,734 | 55,266 |
| CDBG PROJECT | **N/A** | PROJECT TITLE: **Diversity & Cultural Awareness** | | | |
| FICS PROJECT# | **T0730** | | | | |
| X11T0730B3Z0 | Police Services | Intergovernmental Grant | 7,610 | 10,667 | 455,880 |

# 2004 BUDGET
# GRANT AND NON-CAPITAL PROJECTS

## MISCELLANEOUS PROJECTS

| CENTER | DEPARTMENT | FUND | 2002 EXPENSES | 2003 EXPENSES | 2004 BUDGET |
|---|---|---|---|---|---|
| | | **PUBLIC PROTECTION/AID (CONTINUED)** | | | |
| CDBG PROJECT | **N/A** | PROJECT TITLE: **Bulletproof Vest Partnership** | | | |
| FICS PROJECT# | **T0731** | | | | |
| X11T0731B310 | Police Services | Intergovernmental Grant | 162,644 | - | 1,887 |
| CDBG PROJECT | **N/A** | PROJECT TITLE: **Metro Atlanta DUI Task Force** | | | |
| FICS PROJECT# | **T0732** | | | | |
| X11T0732KDJ0 | Police Services | Intergovernmental Grant | 206,453 | 26,000 | - |
| X11T0732KDM0 | Police Services | Intergovernmental Grant | - | 94,372 | 45,629 |
| | **Project Total** | | **206,453** | **120,372** | **45,629** |
| CDBG PROJECT | **N/A** | PROJECT TITLE: **Community Gun Violence Program** | | | |
| FICS PROJECT# | **T0733** | | | | |
| S11T0733B330 | Judicial Agencies | Intergovernmental Grant | 34,982 | 213,393 | 351,625 |
| CDBG PROJECT | **N/A** | PROJECT TITLE: **Street Heat Initiative** | | | |
| FICS PROJECT# | **T0735** | | | | |
| S11T0735B360 | Judicial Agencies | Intergovernmental Grant | - | - | 82,000 |
| X11T0735B360 | Police Services | Intergovernmental Grant | - | 152,211 | 1,386,457 |
| X11T0735B5C0 | Police Services | Intergovernmental Grant | - | 2,114,923 | 952,470 |
| | **Project Total** | | - | **2,267,134** | **2,420,927** |
| CDBG PROJECT | **N/A** | PROJECT TITLE: **Click it or Ticket it Program** | | | |
| FICS PROJECT# | **T0736** | | | | |
| X11T0736JCB0 | Police Services | Intergovernmental Grant | - | 19,660 | 40,340 |
| CDBG PROJECT | **N/A** | PROJECT TITLE: **GEMA Homeland Security Bomb DI** | | | |
| FICS PROJECT# | **T0737** | | | | |
| X11T0737JCB0 | Police Services | Intergovernmental Grant | | | 136,525 |
| CDBG PROJECT | **N/A** | PROJECT TITLE: **Tabletop Exercise Program** | | | |
| FICS PROJECT# | **T0738** | | | | |
| X11T0738JCC0 | Police Services | Intergovernmental Grant | - | - | 75,000 |
| CDBG PROJECT | **N/A** | PROJECT TITLE: **Helicopter Video Downlink** | | | |
| FICS PROJECT# | **T0739** | | | | |
| X11T0739JCD0 | Police Services | Intergovernmental Grant | - | - | 397,715 |
| CDBG PROJECT | **N/A** | PROJECT TITLE: **Bur Alcohol, Tobacco & Firearms** | | | |
| FICS PROJECT# | **T0740** | | | | |
| X11T0740AGA0 | Police Services | Intergovernmental Grant | - | - | 10,000 |

# 2004 BUDGET
# GRANT AND NON-CAPITAL PROJECTS

## MISCELLANEOUS PROJECTS

| CENTER | DEPARTMENT | FUND | 2002 EXPENSES | 2003 EXPENSES | 2004 BUDGET |
|---|---|---|---|---|---|
| **WASTE MANAGEMENT** | | | | | |
| CDBG PROJECT #: **N/A** | | PROJECT TITLE: **Solid Waste Mgmt. Program - User Fee** | | | |
| FICS PROJECT #: **T0801** | | | | | |
| M34T08019999 | Public Works | Trust | - | - | 746,439 |
| **GOVERNMENT ORGANIZATION STUDIES** | | | | | |
| CDBG PROJECT #: **N/A** | | PROJECT TITLE: **Charter Review Commission** | | | |
| FICS PROJECT #: **T0902** | | | | | |
| T31T0902QNA0 | Non-Departmental | Trust | - | - | 19,176 |
| CDBG PROJECT #: **N/A** | | PROJECT TITLE: **Elected Official Compensation** | | | |
| FICS PROJECT #: **T0903** | | | | | |
| T31T0903QNA0 | Non-Departmental | Trust | - | - | 14,262 |
| **1996 OLYMPIC GAMES SUPPORT** | | | | | |
| CDBG PROJECT #: **N/A** | | PROJECT TITLE: **1996 Olympic Games Support** | | | |
| FICS PROJECT #: **T1001** | | | | | |
| X21T1001B3E0 | Police Services | Intergovernmental Grant | - | - | 55,862 |
| **PUBLIC RIGHTS OF WAY** | | | | | |
| CDBG PROJECT #: **N/A** | | PROJECT TITLE: **Franchise Fee Construction Project** | | | |
| FICS PROJECT #: **T1101** | | | | | |
| J73T11019999 | Finance | Trust | - | - | 35,000 |
| **FRAMEWORK PLAN** | | | | | |
| CDBG PROJECT #: **N/A** | | PROJECT TITLE: **NW Atlanta Framework Plan** | | | |
| FICS PROJECT #: **T1200** | | | | | |
| Y63T1200QNA0 | Planning & Community Development | Trust | 10,016 | - | 984 |

# 2004 BUDGET
# GRANT AND NON-CAPITAL PROJECTS

## MISCELLANEOUS PROJECTS

| CENTER | DEPARTMENT | FUND | 2002 EXPENSES | 2003 EXPENSES | 2004 BUDGET |
|---|---|---|---|---|---|
| | | **VENDING MACHINES** | | | |
| CDBG PROJECT #: | **N/A** | PROJECT TITLE: **Chester Avenue** | | | |
| FICS PROJECT #: | **T1301** | | | | |
| M32T13019999 | Public Works | Trust | 1,515 | 1,000 | 34 |
| CDBG PROJECT #: | **N/A** | PROJECT TITLE: **Clair Drive** | | | |
| FICS PROJECT #: | **T1302** | | | | |
| M32T13029999 | Public Works | Trust | 907 | 791 | - |
| CDBG PROJECT #: | **N/A** | PROJECT TITLE: **Englewood** | | | |
| FICS PROJECT #: | **T1303** | | | | |
| M24T13039999 | Public Works | Trust | 3,098 | 1,811 | - |
| CDBG PROJECT #: | **N/A** | PROJECT TITLE: **Maddox Park** | | | |
| FICS PROJECT #: | **T1304** | | | | |
| M52T13049999 | Public Works | Trust | 1,961 | 1,000 | 390 |
| CDBG PROJECT #: | **N/A** | PROJECT TITLE: **RM Clayton W.P.C.** | | | |
| FICS PROJECT #: | **T1305** | | | | |
| M32T13059999 | Public Works | Trust | 2,072 | - | 1,270 |
| CDBG PROJECT #: | **N/A** | PROJECT TITLE: **Northside** | | | |
| FICS PROJECT #: | **T1306** | | | | |
| M32T13069999 | Public Works | Trust | 2,279 | - | - |
| CDBG PROJECT #: | **N/A** | PROJECT TITLE: **Utoy Creek** | | | |
| FICS PROJECT #: | **T1307** | | | | |
| M53T13079999 | Public Works | Trust | 672 | - | - |
| Q33T13079999 | Watershed Management | Trust | - | - | 1,138 |
| | **Project Total** | | **672** | **-** | **1,138** |
| CDBG PROJECT #: | **N/A** | PROJECT TITLE: **Fire Head Quarters Vending Machines** | | | |
| FICS PROJECT #: | **T1308** | | | | |
| W111T13089999 | Fire Services | Trust | - | 500 | 990 |

## MISCELLANEOUS PROJECTS

| CENTER | DEPARTMENT | FUND | 2002 EXPENSES | 2003 EXPENSES | 2004 BUDGET |
|---|---|---|---|---|---|
| **VENDING MACHINES (CONTINUED)** | | | | | |
| CDBG PROJECT #: **N/A** | | PROJECT TITLE: **Liddell-Vending Machines** | | | |
| FICS PROJECT #: **T1309** | | | | | |
| M32T13099999 | Public Works | Trust | - | 1,000 | 336 |
| CDBG PROJECT #: **N/A** | | PROJECT TITLE: **Drinking Water-Vending Machines** | | | |
| FICS PROJECT #: **T1311** | | | | | |
| Q61T13119999 | Watershed Management | Trust | - | - | 1,054 |
| **BANNER** | | | | | |
| CDBG PROJECT #: **N/A** | | PROJECT TITLE: **Banner Deposits** | | | |
| FICS PROJECT #: **T1401** | | | | | |
| M41T14019999 | Public Works | Trust | - | 7,000 | 11,100 |
| **GA. DEPT. OF HIGHWAY SAFETY** | | | | | |
| CDBG PROJECT #: **N/A** | | PROJECT TITLE: **Car Safety Fitting Program** | | | |
| FICS PROJECT #: **T1501** | | | | | |
| W11T1501KDK0 | Fire Services | Intergovernmental Grant | 49,759 | - | 25,241 |
| W11T1501KDL0 | Fire Services | Intergovernmental Grant | - | 42,488 | 87,512 |
| W11T1501KDR0 | Fire Services | Intergovernmental Grant | | 7,500 | 62,500 |
| | **Project Total** | | **49,759** | **49,988** | **175,253** |
| CDBG PROJECT #: **N/A** | | PROJECT TITLE: **Car Rental Tax** | | | |
| FICS PROJECT #: **T1601** | | | | | |
| J41T16019999 | Finance | Trust | - | - | 5,697,892 |
| **COLLECTION FEE - ACCOUNTS RECEIVABLE** | | | | | |
| CDBG PROJECT #: **N/A** | | PROJECT TITLE: **Collection Fee - Accounts Receivables** | | | |
| FICS PROJECT #: **T1701** | | | | | |
| J71T17019999 | Finance | Agency | - | 816,962 | 2 |

# 2004 BUDGET
# GRANT AND NON-CAPITAL PROJECTS

## MISCELLANEOUS PROJECTS

| CENTER | DEPARTMENT | FUND | 2002 EXPENSES | 2003 EXPENSES | 2004 BUDGET |
|---|---|---|---|---|---|
| **DEPARTMENT OF JUSTICE - OFFICE OF PROGRAMS** | | | | | |
| CDBG PROJECT #: **N/A** | | PROJECT TITLE: **Dept. Justice Off. Prog. Proj. Safe N'Hoods** | | | |
| FICS PROJECT #: **T1801** | | | | | |
| D28T1801BFA0 | Executive Offices | Intergovernmental Grant | - | - | 323,589 |
| **PERMIT PROCESSING IMPROVEMENTS** | | | | | |
| CDBG PROJECT #: **N/A** | | PROJECT TITLE: **Improvement Building Permit** | | | |
| FICS PROJECT #: **T2001** | | | | | |
| Y11T2001QNA0 | Planning & Community Development | Trust | - | 82,946 | 187,054 |
| **FOAM UNIT** | | | | | |
| CDBG PROJECT #: **N/A** | | PROJECT TITLE: **Police Clean Fuel Program** | | | |
| FICS PROJECT #: **T7002** | | | | | |
| X11T7002KEL0 | Police Services | Intergovernmental Grant | - | - | 48,000 |
| **TOTAL - MISCELLANEOUS PROJECTS** | | | **15,340,533** | **13,196,768** | **20,328,068** |

# 2004 BUDGET
# GRANT AND NON-CAPITAL PROJECTS

## URBAN ENVIRONMENT ENHANCEMENTS

| CENTER | DEPARTMENT | FUND | 2002 EXPENSES | 2003 EXPENSES | 2004 BUDGET |
|---|---|---|---|---|---|
| **HISTORIC PRESERVATION** | | | | | |
| CDBG PROJECT #: **N/A** | | PROJECT TITLE: **Greenspace Program** | | | |
| FICS PROJECT #: **U0211** | | | | | |
| Y63U0211KTA0 | Planning & Community Development | Intergovernmental Grant | 842 | - | 87,843 |
| Y63U0211KTB0 | Planning & Community Development | Intergovernmental Grant | 385 | 7,639 | 2,905 |
| Y63U0211KTC0 | Planning & Community Development | Intergovernmental Grant | - | - | 2,196,350 |
| Y63U0211KTD0 | Planning & Community Development | Intergovernmental Grant | - | 149,335 | 2,659 |
| | **Project Total** | | **1,227** | **156,974** | **2,289,757** |
| CDBG PROJECT #: **N/A** | | PROJECT TITLE: **Atlanta Greenway Acq. Project** | | | |
| FICS PROJECT #: **U0212** | | | | | |
| Y63U0212KTA0 | Planning & Community Development | Intergovernmental Grant | 370,800 | - | 129,200 |
| CDBG PROJECT #: **N/A** | | PROJECT TITLE: **Mechanics/Peoplestown/Summerhill** | | | |
| FICS PROJECT #: **U0213** | | | | | |
| Y63U0213KTC0 | Planning & Community Development | Intergovernmental Grant | - | - | 225,000 |
| Y63U02139991 | Planning & Community Development | General Gov't Capital Outlay | - | - | 3,620 |
| | **Project Total** | | **-** | **-** | **228,620** |
| **AIR QUALITY CONTROL** | | | | | |
| CDBG PROJECT #: **N/A** | | PROJECT TITLE: **Greenspace Acquisition** | | | |
| FICS PROJECT #: **U0302** | | | | | |
| Y52U0302A690 | Planning & Community Development | Intergovernmental Grant | 43,407 | - | 31,593 |
| **WATERSHED PROTECTION** | | | | | |
| CDBG PROJECT #: **N/A** | | PROJECT TITLE: **Joint Ctr. Sustainable Dev. Watershed Prot.** | | | |
| FICS PROJECT #: **U0401** | | | | | |
| D11U0401SDA0 | Executive Offices | Intergovernmental Grant | - | - | 7,864 |
| **TOTAL - URBAN ENVIRONMENT ENHANCEMENTS** | | | **415,434** | **156,974** | **2,687,034** |

# 2004 BUDGET
# GRANT AND NON-CAPITAL PROJECTS

## SPECIAL TRUST OPERATIONS

| CENTER | DEPARTMENT | FUND | 2002 EXPENSES | 2003 EXPENSES | 2004 BUDGET |
|---|---|---|---|---|---|
| | | **PERPETUAL CARE** | | | |
| CDBG PROJECT #: N/A<br>FICS PROJECT #: W0101 | | PROJECT TITLE: **Alexander, J. M.** | | | |
| N25W0101QNA0 | Parks, Rec. & Cultural Affairs | Trust | - | - | 330 |
| CDBG PROJECT #: N/A<br>FICS PROJECT #: W0102 | | PROJECT TITLE: **Ansley, H. C.** | | | |
| N25W0102QNA0 | Parks, Rec. & Cultural Affairs | Trust | - | - | 12,079 |
| CDBG PROJECT #: N/A<br>FICS PROJECT #: W0103 | | PROJECT TITLE: **Archer, Lavonia A.** | | | |
| N25W0103QNA0 | Parks, Rec. & Cultural Affairs | Trust | - | - | 159 |
| CDBG PROJECT #: N/A<br>FICS PROJECT #: W0104 | | PROJECT TITLE: **Arnold, R.** | | | |
| N25W0104QNA0 | Parks, Rec. & Cultural Affairs | Trust | - | - | 1,097 |
| CDBG PROJECT #: N/A<br>FICS PROJECT #: W0105 | | PROJECT TITLE: **Banks, J. F., Mrs.** | | | |
| N25W0105QNA0 | Parks, Rec. & Cultural Affairs | Trust | - | - | 343 |
| CDBG PROJECT #: N/A<br>FICS PROJECT #: W0106 | | PROJECT TITLE: **Beasley, C. C.** | | | |
| N25W0106QNA0 | Parks, Rec. & Cultural Affairs | Trust | - | - | 959 |
| CDBG PROJECT #: N/A<br>FICS PROJECT #: W0107 | | PROJECT TITLE: **Bell, James A.** | | | |
| N25W0107QNA0 | Parks, Rec. & Cultural Affairs | Trust | - | - | 676 |
| CDBG PROJECT #: N/A<br>FICS PROJECT #: W0108 | | PROJECT TITLE: **Benjamin, Amelia Joan** | | | |
| N25W0108QNA0 | Parks, Rec. & Cultural Affairs | Trust | - | - | 177 |
| CDBG PROJECT #: N/A<br>FICS PROJECT #: W0109 | | PROJECT TITLE: **Benjamin, Carrie** | | | |
| N25W0109QNA0 | Parks, Rec. & Cultural Affairs | Trust | - | - | 321 |

## SPECIAL TRUST OPERATIONS

### PERPETUAL CARE (CONTINUED)

| CENTER | DEPARTMENT | FUND | 2002 EXPENSES | 2003 EXPENSES | 2004 BUDGET |
|---|---|---|---|---|---|
| CDBG PROJECT #: N/A<br>FICS PROJECT #: W0110 | | PROJECT TITLE: **Betterton, Fred P.** | | | |
| N25W0110QNA0 | Parks, Rec. & Cultural Affairs | Trust | - | - | 611 |
| CDBG PROJECT #: N/A<br>FICS PROJECT #: W0111 | | PROJECT TITLE: **Bouligny, John Fickett** | | | |
| N25W0111QNA0 | Parks, Rec. & Cultural Affairs | Trust | - | - | 3,880 |
| CDBG PROJECT #: N/A<br>FICS PROJECT #: W0112 | | PROJECT TITLE: **Boyd, E. S.** | | | |
| N25W0112QNA0 | Parks, Rec. & Cultural Affairs | Trust | - | - | 2,440 |
| CDBG PROJECT #: N/A<br>FICS PROJECT #: W0113 | | PROJECT TITLE: **Boylston, John H.** | | | |
| N25W0113QNA0 | Parks, Rec. & Cultural Affairs | Trust | - | - | 2,992 |
| CDBG PROJECT #: N/A<br>FICS PROJECT #: W0114 | | PROJECT TITLE: **Brady, Albert I.** | | | |
| N25W0114QNA0 | Parks, Rec. & Cultural Affairs | Trust | - | - | 1,211 |
| CDBG PROJECT #: N/A<br>FICS PROJECT #: W0115 | | PROJECT TITLE: **Brogan, Daniel** | | | |
| N25W0115QNA0 | Parks, Rec. & Cultural Affairs | Trust | - | - | 195 |
| CDBG PROJECT #: N/A<br>FICS PROJECT #: W0116 | | PROJECT TITLE: **Brown, Joseph E.** | | | |
| N25W0116QNA0 | Parks, Rec. & Cultural Affairs | Trust | - | - | 1,709 |
| CDBG PROJECT #: N/A<br>FICS PROJECT #: W0117 | | PROJECT TITLE: **Brown, Mary Ruth** | | | |
| N25W0117QNA0 | Parks, Rec. & Cultural Affairs | Trust | - | - | 673 |
| CDBG PROJECT #: N/A<br>FICS PROJECT #: W0118 | | PROJECT TITLE: **Broyles, Arnold** | | | |
| N25W0118QNA0 | Parks, Rec. & Cultural Affairs | Trust | - | - | 351 |

# 2004 BUDGET
# GRANT AND NON-CAPITAL PROJECTS

## SPECIAL TRUST OPERATIONS

| CENTER | DEPARTMENT | FUND | 2002 EXPENSES | 2003 EXPENSES | 2004 BUDGET |
|---|---|---|---|---|---|
| | | **PERPETUAL CARE (CONTINUED)** | | | |
| CDBG PROJECT #: N/A<br>FICS PROJECT #: W0119 | | PROJECT TITLE: **Bunce, Allen H., Dr. & Isabella** | | | |
| N25W0119QNA0 | Parks, Rec. & Cultural Affairs | Trust | - | - | 1,009 |
| CDBG PROJECT #: N/A<br>FICS PROJECT #: W0120 | | PROJECT TITLE: **Chisolm, W. P.** | | | |
| N25W0120QNA0 | Parks, Rec. & Cultural Affairs | Trust | - | - | 1,909 |
| CDBG PROJECT #: N/A<br>FICS PROJECT #: W0121 | | PROJECT TITLE: **Draper, Emma Moore** | | | |
| N25W0121QNA0 | Parks, Rec. & Cultural Affairs | Trust | - | - | 4,085 |
| CDBG PROJECT #: N/A<br>FICS PROJECT #: W0122 | | PROJECT TITLE: **Dunlap, Caroline Fain** | | | |
| N25W0122QNA0 | Parks, Rec. & Cultural Affairs | Trust | - | - | 239 |
| CDBG PROJECT #: N/A<br>FICS PROJECT #: W0123 | | PROJECT TITLE: **Ellis, W. E., Judge** | | | |
| N25W0123QNA0 | Parks, Rec. & Cultural Affairs | Trust | - | - | 1,738 |
| CDBG PROJECT #: N/A<br>FICS PROJECT #: W0124 | | PROJECT TITLE: **Foreacre, G. J.** | | | |
| N25W0124QNA0 | Parks, Rec. & Cultural Affairs | Trust | - | - | 904 |
| CDBG PROJECT #: N/A<br>FICS PROJECT #: W0125 | | PROJECT TITLE: **Fuld, Joseph** | | | |
| N25W0125QNA0 | Parks, Rec. & Cultural Affairs | Trust | - | - | 493 |
| CDBG PROJECT #: N/A<br>FICS PROJECT #: W0126 | | PROJECT TITLE: **Gartrell, L. J.** | | | |
| N25W0126QNA0 | Parks, Rec. & Cultural Affairs | Trust | - | - | 8,442 |
| CDBG PROJECT #: N/A<br>FICS PROJECT #: W0127 | | PROJECT TITLE: **Gay, Sallie E.** | | | |
| N25W0127QNA0 | Parks, Rec. & Cultural Affairs | Trust | - | - | 917 |

## SPECIAL TRUST OPERATIONS

### PERPETUAL CARE (CONTINUED)

| CENTER | DEPARTMENT | FUND | 2002 EXPENSES | 2003 EXPENSES | 2004 BUDGET |
|---|---|---|---|---|---|
| CDBG PROJECT #: N/A | | PROJECT TITLE: **Glenn, John T.** | | | |
| FICS PROJECT #: **W0128** | | | | | |
| N25W0128QNA0 | Parks, Rec. & Cultural Affairs | Trust | - | - | 997 |
| CDBG PROJECT #: N/A | | PROJECT TITLE: **Goldin, Benjamin** | | | |
| FICS PROJECT #: **W0129** | | | | | |
| N25W0129QNA0 | Parks, Rec. & Cultural Affairs | Trust | - | - | 2,451 |
| CDBG PROJECT #: N/A | | PROJECT TITLE: **Guthman, Issac** | | | |
| FICS PROJECT #: **W0130** | | | | | |
| N25W0130QNA0 | Parks, Rec. & Cultural Affairs | Trust | - | - | 1,078 |
| CDBG PROJECT #: N/A | | PROJECT TITLE: **Haas, Aaron** | | | |
| FICS PROJECT #: **W0131** | | | | | |
| N25W0131QNA0 | Parks, Rec. & Cultural Affairs | Trust | - | - | 585 |
| CDBG PROJECT #: N/A | | PROJECT TITLE: **Hansell, Granger** | | | |
| FICS PROJECT #: **W0132** | | | | | |
| N25W0132QNA0 | Parks, Rec. & Cultural Affairs | Trust | - | - | 1,119 |
| CDBG PROJECT #: N/A | | PROJECT TITLE: **Hape, Samuel** | | | |
| FICS PROJECT #: **W0133** | | | | | |
| N25W0133QNA0 | Parks, Rec. & Cultural Affairs | Trust | - | - | 1,246 |
| CDBG PROJECT #: N/A | | PROJECT TITLE: **Harris, C. G.** | | | |
| FICS PROJECT #: **W0134** | | | | | |
| N25W0134QNA0 | Parks, Rec. & Cultural Affairs | Trust | - | - | 906 |
| CDBG PROJECT #: N/A | | PROJECT TITLE: **Hayden, Harriet E.** | | | |
| FICS PROJECT #: **W0135** | | | | | |
| N25W0135QNA0 | Parks, Rec. & Cultural Affairs | Trust | - | 3,186 | 66 |
| CDBG PROJECT #: N/A | | PROJECT TITLE: **Hayes, Eula Ketner** | | | |
| FICS PROJECT #: **W0136** | | | | | |
| N25W0136QNA0 | Parks, Rec. & Cultural Affairs | Trust | - | - | 238 |

## SPECIAL TRUST OPERATIONS

| CENTER | DEPARTMENT | FUND | 2002 EXPENSES | 2003 EXPENSES | 2004 BUDGET |
|---|---|---|---|---|---|
| **PERPETUAL CARE (CONTINUED)** | | | | | |
| CDBG PROJECT #: **N/A** FICS PROJECT #: **W0137** | | PROJECT TITLE: **Hetzel, Ola C.** | | | |
| N25W0137QNA0 | Parks, Rec. & Cultural Affairs | Trust | - | - | 645 |
| CDBG PROJECT #: **N/A** FICS PROJECT #: **W0138** | | PROJECT TITLE: **Heyman, Helen Joel** | | | |
| N25W0138QNA0 | Parks, Rec. & Cultural Affairs | Trust | - | - | 95 |
| CDBG PROJECT #: **N/A** FICS PROJECT #: **W0139** | | PROJECT TITLE: **Hill, Delos L., Mrs.** | | | |
| N25W0139QNA0 | Parks, Rec. & Cultural Affairs | Trust | - | - | 1,100 |
| CDBG PROJECT #: **N/A** FICS PROJECT #: **W0140** | | PROJECT TITLE: **Hirsch, Edward H. & Sally W.** | | | |
| N25W0140QNA0 | Parks, Rec. & Cultural Affairs | Trust | - | - | 366 |
| CDBG PROJECT #: **N/A** FICS PROJECT #: **W0141** | | PROJECT TITLE: **Hirsch, Maurice R.** | | | |
| N25W0141QNA0 | Parks, Rec. & Cultural Affairs | Trust | - | - | 484 |
| CDBG PROJECT #: **N/A** FICS PROJECT #: **W0142** | | PROJECT TITLE: **Hirsch, Morris** | | | |
| N25W0142QNA0 | Parks, Rec. & Cultural Affairs | Trust | - | - | 779 |
| CDBG PROJECT #: **N/A** FICS PROJECT #: **W0143** | | PROJECT TITLE: **Hirschfield, Emma H.** | | | |
| N25W0143QNA0 | Parks, Rec. & Cultural Affairs | Trust | - | - | 486 |
| CDBG PROJECT #: **N/A** FICS PROJECT #: **W0144** | | PROJECT TITLE: **Hoyt, Louise Lallande** | | | |
| N25W0144QNA0 | Parks, Rec. & Cultural Affairs | Trust | - | - | 647 |
| CDBG PROJECT #: **N/A** FICS PROJECT #: **W0145** | | PROJECT TITLE: **Inman, Hugh T. & Jennie** | | | |
| N25W0145QNA0 | Parks, Rec. & Cultural Affairs | Trust | - | 158 | 717 |

## SPECIAL TRUST OPERATIONS

| CENTER | DEPARTMENT | FUND | 2002 EXPENSES | 2003 EXPENSES | 2004 BUDGET |
|---|---|---|---|---|---|
| **PERPETUAL CARE (CONTINUED)** | | | | | |
| CDBG PROJECT #: **N/A** FICS PROJECT #: **W0146** | | PROJECT TITLE: **Jones, John, Reverend** | | | |
| N25W0146QNA0 | Parks, Rec. & Cultural Affairs | Trust | - | - | 948 |
| CDBG PROJECT #: **N/A** FICS PROJECT #: **W0147** | | PROJECT TITLE: **Kaplan, N. A.** | | | |
| N25W0147QNA0 | Parks, Rec. & Cultural Affairs | Trust | - | - | 437 |
| CDBG PROJECT #: **N/A** FICS PROJECT #: **W0148** | | PROJECT TITLE: **Karwisch, Henry & J. S. & Mims** | | | |
| N25W0148QNA0 | Parks, Rec. & Cultural Affairs | Trust | - | - | 1,057 |
| CDBG PROJECT #: **N/A** FICS PROJECT #: **W0149** | | PROJECT TITLE: **Kaufmann, Albert & Edith** | | | |
| N25W0149QNA0 | Parks, Rec. & Cultural Affairs | Trust | - | - | 1,276 |
| CDBG PROJECT #: **N/A** FICS PROJECT #: **W0150** | | PROJECT TITLE: **Killian, Julia** | | | |
| N25W0150QNA0 | Parks, Rec. & Cultural Affairs | Trust | - | - | 1,142 |
| CDBG PROJECT #: **N/A** FICS PROJECT #: **W0151** | | PROJECT TITLE: **Kingsberry, Lula L.** | | | |
| N25W0151QNA0 | Parks, Rec. & Cultural Affairs | Trust | - | - | 476 |
| CDBG PROJECT #: **N/A** FICS PROJECT #: **W0152** | | PROJECT TITLE: **Lang, Frank L.** | | | |
| N25W0152QNA0 | Parks, Rec. & Cultural Affairs | Trust | - | - | 811 |
| CDBG PROJECT #: **N/A** FICS PROJECT #: **W0153** | | PROJECT TITLE: **Lawshe, Margaret** | | | |
| N25W0153QNA0 | Parks, Rec. & Cultural Affairs | Trust | - | - | 378 |
| CDBG PROJECT #: **N/A** FICS PROJECT #: **W0154** | | PROJECT TITLE: **Lewman, Idolene Edwards** | | | |
| N25W0154QNA0 | Parks, Rec. & Cultural Affairs | Trust | - | - | 341 |

## SPECIAL TRUST OPERATIONS

| CENTER | DEPARTMENT | FUND | 2002 EXPENSES | 2003 EXPENSES | 2004 BUDGET |
|---|---|---|---|---|---|
| **PERPETUAL CARE (CONTINUED)** | | | | | |
| CDBG PROJECT #: N/A<br>FICS PROJECT #: W0155 | | PROJECT TITLE: **Lilienthal, B. L.** | | | |
| N25W0155QNA0 | Parks, Rec. & Cultural Affairs | Trust | - | - | 356 |
| CDBG PROJECT #: N/A<br>FICS PROJECT #: W0156 | | PROJECT TITLE: **Long, Sallie Griggs** | | | |
| N25W0156QNA0 | Parks, Rec. & Cultural Affairs | Trust | - | - | 530 |
| CDBG PROJECT #: N/A<br>FICS PROJECT #: W0157 | | PROJECT TITLE: **MacDougald, Louise Black** | | | |
| N25W0157QNA0 | Parks, Rec. & Cultural Affairs | Trust | - | - | 1,281 |
| CDBG PROJECT #: N/A<br>FICS PROJECT #: W0158 | | PROJECT TITLE: **Manassee, Julian** | | | |
| N25W0158QNA0 | Parks, Rec. & Cultural Affairs | Trust | - | - | 1,656 |
| CDBG PROJECT #: N/A<br>FICS PROJECT #: W0159 | | PROJECT TITLE: **Marsh, Achsah F.** | | | |
| N25W0159QNA0 | Parks, Rec. & Cultural Affairs | Trust | - | - | 3,586 |
| CDBG PROJECT #: N/A<br>FICS PROJECT #: W0160 | | PROJECT TITLE: **McDonell, Annie** | | | |
| N25W0160QNA0 | Parks, Rec. & Cultural Affairs | Trust | - | - | 792 |
| CDBG PROJECT #: N/A<br>FICS PROJECT #: W0161 | | PROJECT TITLE: **McDowell, Thomas** | | | |
| N25W0161QNA0 | Parks, Rec. & Cultural Affairs | Trust | - | - | 651 |
| CDBG PROJECT #: N/A<br>FICS PROJECT #: W0162 | | PROJECT TITLE: **McKemie, W. S.** | | | |
| N25W0162QNA0 | Parks, Rec. & Cultural Affairs | Trust | - | - | 645 |
| CDBG PROJECT #: N/A<br>FICS PROJECT #: W0163 | | PROJECT TITLE: **Menko, Martin & Joel, D. F.** | | | |
| N25W0163QNA0 | Parks, Rec. & Cultural Affairs | Trust | - | - | 699 |

## SPECIAL TRUST OPERATIONS

### PERPETUAL CARE (CONTINUED)

| CENTER | DEPARTMENT | FUND | 2002 EXPENSES | 2003 EXPENSES | 2004 BUDGET |
|---|---|---|---|---|---|
| CDBG PROJECT #: N/A<br>FICS PROJECT #: W0164 | | PROJECT TITLE: **Mitchell, Eugene M.** | | | |
| N25W0164QNA0 | Parks, Rec. & Cultural Affairs | Trust | - | - | 831 |
| CDBG PROJECT #: N/A<br>FICS PROJECT #: W0165 | | PROJECT TITLE: **Mitchell, Stephen & Anita** | | | |
| N25W0165QNA0 | Parks, Rec. & Cultural Affairs | Trust | - | - | 2,069 |
| CDBG PROJECT #: N/A<br>FICS PROJECT #: W0166 | | PROJECT TITLE: **Moore, Mary Courtney** | | | |
| N25W0166QNA0 | Parks, Rec. & Cultural Affairs | Trust | - | - | 2,213 |
| CDBG PROJECT #: N/A<br>FICS PROJECT #: W0167 | | PROJECT TITLE: **Morrison, Mary Margaret Knapp** | | | |
| N25W0167QNA0 | Parks, Rec. & Cultural Affairs | Trust | - | - | 901 |
| CDBG PROJECT #: N/A<br>FICS PROJECT #: W0168 | | PROJECT TITLE: **Parrott, Mary R.** | | | |
| N25W0168QNA0 | Parks, Rec. & Cultural Affairs | Trust | - | - | 1,394 |
| CDBG PROJECT #: N/A<br>FICS PROJECT #: W0169 | | PROJECT TITLE: **Picard, Lipman E.** | | | |
| N25W0169QNA0 | Parks, Rec. & Cultural Affairs | Trust | - | - | 760 |
| CDBG PROJECT #: N/A<br>FICS PROJECT #: W0170 | | PROJECT TITLE: **Powers, Cora V.** | | | |
| N25W0170QNA0 | Parks, Rec. & Cultural Affairs | Trust | - | - | 715 |
| CDBG PROJECT #: N/A<br>FICS PROJECT #: W0171 | | PROJECT TITLE: **Rich, David R.** | | | |
| N25W0171QNA0 | Parks, Rec. & Cultural Affairs | Trust | - | - | 591 |
| CDBG PROJECT #: N/A<br>FICS PROJECT #: W0172 | | PROJECT TITLE: **Roy, Dunbar** | | | |
| N25W0172QNA0 | Parks, Rec. & Cultural Affairs | Trust | - | - | 1,118 |

## SPECIAL TRUST OPERATIONS

| CENTER | DEPARTMENT | FUND | 2002 EXPENSES | 2003 EXPENSES | 2004 BUDGET |
|---|---|---|---|---|---|
| **PERPETUAL CARE (CONTINUED)** | | | | | |
| CDBG PROJECT #: N/A<br>FICS PROJECT #: W0173 | | PROJECT TITLE: **Saltzman, Edna B.** | | | |
| N25W0173QNA0 | Parks, Rec. & Cultural Affairs | Trust | - | - | 1,863 |
| CDBG PROJECT #: N/A<br>FICS PROJECT #: W0174 | | PROJECT TITLE: **Schiff, Junius Fred** | | | |
| N25W0174QNA0 | Parks, Rec. & Cultural Affairs | Trust | - | - | 504 |
| CDBG PROJECT #: N/A<br>FICS PROJECT #: W0175 | | PROJECT TITLE: **Schindler, Eva** | | | |
| N25W0175QNA0 | Parks, Rec. & Cultural Affairs | Trust | - | - | 553 |
| CDBG PROJECT #: N/A<br>FICS PROJECT #: W0176 | | PROJECT TITLE: **Schoenthal, Bertha, Mrs.** | | | |
| N25W0176QNA0 | Parks, Rec. & Cultural Affairs | Trust | - | - | 358 |
| CDBG PROJECT #: N/A<br>FICS PROJECT #: W0177 | | PROJECT TITLE: **Scoville, L. W., Mrs.** | | | |
| N25W0177QNA0 | Parks, Rec. & Cultural Affairs | Trust | - | - | 369 |
| CDBG PROJECT #: N/A<br>FICS PROJECT #: W0178 | | PROJECT TITLE: **Selig, Jacob & Sophie** | | | |
| N25W0178QNA0 | Parks, Rec. & Cultural Affairs | Trust | - | - | 791 |
| CDBG PROJECT #: N/A<br>FICS PROJECT #: W0179 | | PROJECT TITLE: **Smillie, Harriet A.** | | | |
| N25W0179QNA0 | Parks, Rec. & Cultural Affairs | Trust | - | - | 1,523 |
| CDBG PROJECT #: N/A<br>FICS PROJECT #: W0180 | | PROJECT TITLE: **Smith, Rubie Hill** | | | |
| N25W0180QNA0 | Parks, Rec. & Cultural Affairs | Trust | - | - | 1,149 |
| CDBG PROJECT #: N/A<br>FICS PROJECT #: W0181 | | PROJECT TITLE: **Speer, Clara S.** | | | |
| N25W0181QNA0 | Parks, Rec. & Cultural Affairs | Trust | - | - | 263 |

## SPECIAL TRUST OPERATIONS

### PERPETUAL CARE (CONTINUED)

| CENTER | DEPARTMENT | FUND | 2002 EXPENSES | 2003 EXPENSES | 2004 BUDGET |
|---|---|---|---|---|---|
| CDBG PROJECT #: N/A<br>FICS PROJECT #: W0182 | | PROJECT TITLE: **Starry, Fannie B.** | | | |
| N25W0182QNA0 | Parks, Rec. & Cultural Affairs | Trust | - | - | 1,268 |
| CDBG PROJECT #: N/A<br>FICS PROJECT #: W0183 | | PROJECT TITLE: **Strauss, Gabriel & Karlsruher** | | | |
| N25W0183QNA0 | Parks, Rec. & Cultural Affairs | Trust | - | - | 951 |
| CDBG PROJECT #: N/A<br>FICS PROJECT #: W0184 | | PROJECT TITLE: **Weiss, William** | | | |
| N25W0184QNA0 | Parks, Rec. & Cultural Affairs | Trust | - | - | 508 |
| CDBG PROJECT #: N/A<br>FICS PROJECT #: W0185 | | PROJECT TITLE: **Werner, Sr., E. A.** | | | |
| N25W0185QNA0 | Parks, Rec. & Cultural Affairs | Trust | - | - | 629 |
| CDBG PROJECT #: N/A<br>FICS PROJECT #: W0186 | | PROJECT TITLE: **West, A. J.** | | | |
| N25W0186QNA0 | Parks, Rec. & Cultural Affairs | Trust | - | - | 914 |
| CDBG PROJECT #: N/A<br>FICS PROJECT #: W0187 | | PROJECT TITLE: **Wilson, Ada Bell** | | | |
| N25W0187QNA0 | Parks, Rec. & Cultural Affairs | Trust | - | - | 491 |
| CDBG PROJECT #: N/A<br>FICS PROJECT #: W0188 | | PROJECT TITLE: **Wiseberg, Clara H. & Morris** | | | |
| N25W0188QNA0 | Parks, Rec. & Cultural Affairs | Trust | - | - | 353 |
| CDBG PROJECT #: N/A<br>FICS PROJECT #: W0189 | | PROJECT TITLE: **Wooley, Dora V.** | | | |
| N25W0189QNA0 | Parks, Rec. & Cultural Affairs | Trust | - | - | 636 |
| CDBG PROJECT #: N/A<br>FICS PROJECT #: W0190 | | PROJECT TITLE: **Wootten, Katherine H.** | | | |
| N25W0190QNA0 | Parks, Rec. & Cultural Affairs | Trust | - | - | 670 |

# 2004 BUDGET
# GRANT AND NON-CAPITAL PROJECTS

## SPECIAL TRUST OPERATIONS

| CENTER | DEPARTMENT | FUND | 2002 EXPENSES | 2003 EXPENSES | 2004 BUDGET |
|---|---|---|---|---|---|
| **MISCELLANEOUS TRUST ACTIVITIES** | | | | | |
| CDBG PROJECT #: **N/A** | | PROJECT TITLE: **G. M. A. Reception** | | | |
| FICS PROJECT #: **W02AA** | | | | | |
| J11W02AAQNA0 | Finance | Trust | - | - | 1,231 |
| CDBG PROJECT #: **N/A** | | PROJECT TITLE: **Fulton County Sewer Escrow** | | | |
| FICS PROJECT #: **W02AB** | | | | | |
| J73W02ABLAC0 | Finance | Trust | - | - | 21 |
| CDBG PROJECT #: **N/A** | | PROJECT TITLE: **Legislative Reception** | | | |
| FICS PROJECT #: **W02AC** | | | | | |
| D11W02ACQNA0 | Executive Offices | Trust | - | - | 542 |
| CDBG PROJECT #: **N/A** | | PROJECT TITLE: **Athletics Operations** | | | |
| FICS PROJECT #: **W02AD** | | | | | |
| N32W02ADQNA0 | Parks, Rec. & Cultural Affairs | Trust | 81,643 | 66,584 | 11,625 |
| CDBG PROJECT #: **N/A** | | PROJECT TITLE: **Piedmont Tennis Court Operations** | | | |
| FICS PROJECT #: **W02AE** | | | | | |
| N32W02AEQNA0 | Parks, Rec. & Cultural Affairs | Trust | 45,404 | 33,307 | 73,998 |
| CDBG PROJECT #: **N/A** | | PROJECT TITLE: **Recreation Camps Operations** | | | |
| FICS PROJECT #: **W02AF** | | | | | |
| N32W02AFQNA0 | Parks, Rec. & Cultural Affairs | Trust | 6,373 | 6,870 | 8,649 |
| CDBG PROJECT #: **N/A** | | PROJECT TITLE: **Summer User Fees** | | | |
| FICS PROJECT #: **W02AG** | | | | | |
| N32W02AGQNA0 | Parks, Rec. & Cultural Affairs | Trust | 26,417 | 72,238 | 309,468 |
| CDBG PROJECT #: **N/A** | | PROJECT TITLE: **City-Wide Training Program** | | | |
| FICS PROJECT #: **W02AH** | | | | | |
| V11W02AH9999 | Human Resources | Trust | - | 8,910 | 99,308 |
| V31W02AH9999 | Human Resources | Trust | 4,458 | - | - |
| | **Project Total** | | **4,458** | **8,910** | **99,308** |
| CDBG PROJECT #: **N/A** | | PROJECT TITLE: **Chaplaincy Assistance Program** | | | |
| FICS PROJECT #: **W02AJ** | | | | | |
| X11W02AJQNA0 | Police Services | Trust | 685 | - | 1,803 |

# 2004 BUDGET
# GRANT AND NON-CAPITAL PROJECTS

## SPECIAL TRUST OPERATIONS

| CENTER | DEPARTMENT | FUND | 2002 EXPENSES | 2003 EXPENSES | 2004 BUDGET |
|---|---|---|---|---|---|
| **MISCELLANEOUS TRUST ACTIVITIES (CONTINUED)** | | | | | |
| CDBG PROJECT #: | **N/A** | PROJECT TITLE: **R.I.C.O. - Federal** | | | |
| FICS PROJECT #: | **W02AK** | | | | |
| X11W02AK9998 | Police Services | Trust | 433,358 | 382,805 | 2,714,960 |
| X11W02AK9999 | Police Services | Trust | - | - | 6,878 |
| | **Project Total** | | **433,358** | **382,805** | **2,721,838** |
| CDBG PROJECT #: | **N/A** | PROJECT TITLE: **R.I.C.O. - State** | | | |
| FICS PROJECT #: | **W02AL** | | | | |
| X11W02AL9998 | Police Services | Trust | 81,257 | 357,588 | 866,143 |
| CDBG PROJECT #: | **N/A** | PROJECT TITLE: **Drug Reward Program** | | | |
| FICS PROJECT #: | **W02AM** | | | | |
| X11W02AMQNA0 | Police Services | Trust | - | - | 8,341 |
| CDBG PROJECT #: | **N/A** | PROJECT TITLE: **Atlanta Sesquicentennial** | | | |
| FICS PROJECT #: | **W02AN** | | | | |
| D11W02ANQNA0 | Executive Offices | Trust | - | - | 2,542 |
| D11W02ANRZA0 | Executive Offices | Trust | - | - | 3,068 |
| | **Project Total** | | **-** | **-** | **5,610** |
| CDBG PROJECT #: | **N/A** | PROJECT TITLE: **Purchase of Protective Items** | | | |
| FICS PROJECT #: | **W02AP** | | | | |
| X21W02APQNA0 | Police Services | Trust | - | - | 281 |
| CDBG PROJECT #: | **N/A** | PROJECT TITLE: **Zone 3 Mini Precinct** | | | |
| FICS PROJECT #: | **W02AQ** | | | | |
| X41W02AQQNA0 | Police Services | Trust | - | - | 5,590 |
| CDBG PROJECT #: | **N/A** | PROJECT TITLE: **Youth Athletics Program** | | | |
| FICS PROJECT #: | **W02AR** | | | | |
| N32W02ARQNA0 | Parks, Rec. & Cultural Affairs | Trust | 236,164 | 170,876 | 121,722 |
| CDBG PROJECT #: | **N/A** | PROJECT TITLE: **Chastain Park Tennis Center** | | | |
| FICS PROJECT #: | **W02AS** | | | | |
| N32W02ASQNA0 | Parks, Rec. & Cultural Affairs | Trust | 90,204 | 69,823 | 86,119 |

# 2004 BUDGET
# GRANT AND NON-CAPITAL PROJECTS

## SPECIAL TRUST OPERATIONS

| CENTER | DEPARTMENT | FUND | 2002 EXPENSES | 2003 EXPENSES | 2004 BUDGET |
|---|---|---|---|---|---|
| **MISCELLANEOUS TRUST ACTIVITIES (CONTINUED)** | | | | | |
| CDBG PROJECT #: **N/A** FICS PROJECT #: **W02AT** | | PROJECT TITLE: **City Council Luncheon Fund** | | | |
| C21W02ATQNA0 | City Council | Trust | - | - | 159 |
| CDBG PROJECT #: **N/A** FICS PROJECT #: **W02AU** | | PROJECT TITLE: **National League of Cities Convention** | | | |
| D11W02AUQNA0 | Executive Offices | Trust | - | - | 2,094 |
| CDBG PROJECT #: **N/A** FICS PROJECT #: **W02AV** | | PROJECT TITLE: **Poor & Homeless Assistance Program** | | | |
| D25W02AVQN0 | Executive Offices | Trust | - | - | 7,561 |
| CDBG PROJECT #: **N/A** FICS PROJECT #: **W02AW** | | PROJECT TITLE: **Sale of Marta Transcards, Etc.** | | | |
| J73W02AW9999 | Finance | Trust | - | - | 2,100 |
| CDBG PROJECT #: **N/A** FICS PROJECT #: **W02BC** | | PROJECT TITLE: **Bricola W. Coleman Reward Fund** | | | |
| X11W02BCQNA0 | Police Services | Trust | - | - | 1,552 |
| CDBG PROJECT #: **N/A** FICS PROJECT #: **W02BE** | | PROJECT TITLE: **Bitsy Grant Tennis Center Program** | | | |
| N32W02BEQNA0 | Parks, Rec. & Cultural Affairs | Trust | 125,267 | 73,202 | 250,372 |
| CDBG PROJECT #: **N/A** FICS PROJECT #: **W02BF** | | PROJECT TITLE: **McGhee Tennis Center Program** | | | |
| N32W02BFQNA0 | Parks, Rec. & Cultural Affairs | Trust | 39,283 | 40,040 | 52,056 |
| CDBG PROJECT #: **N/A** FICS PROJECT #: **W02BG** | | PROJECT TITLE: **Salute To Employees** | | | |
| V11W02BGQNA0 | Human Resources | Trust | - | - | 6 |
| CDBG PROJECT #: **N/A** FICS PROJECT #: **W02BH** | | PROJECT TITLE: **Reward FD-Murdered Clark College Student** | | | |
| X11W02BHQNA0 | Police Services | Trust | - | - | 1,000 |

## SPECIAL TRUST OPERATIONS

| CENTER | DEPARTMENT | FUND | 2002 EXPENSES | 2003 EXPENSES | 2004 BUDGET |
|---|---|---|---|---|---|
| **MISCELLANEOUS TRUST ACTIVITIES (CONTINUED)** | | | | | |
| CDBG PROJECT #: | N/A | PROJECT TITLE: **Deferred Comp Refunds** | | | |
| FICS PROJECT #: | W02BI | | | | |
| J65W02BI9999 | Finance | Agency | - | - | 49,015 |
| CDBG PROJECT #: | N/A | PROJECT TITLE: **Police Department Capital Acquisitions** | | | |
| FICS PROJECT #: | W02BJ | | | | |
| C21W02BJQNA0 | City Council | Trust | - | - | 543 |
| X24W02BJQNA0 | Police Services | Trust | - | - | 2,173 |
| | **Project Total** | | - | - | **2,716** |
| CDBG PROJECT #: | N/A | PROJECT TITLE: **Police Department Management Retreat** | | | |
| FICS PROJECT #: | W02BK | | | | |
| X11W02BKQNA0 | Police Services | Trust | - | - | 4,727 |
| CDBG PROJECT #: | N/A | PROJECT TITLE: **1991 U.S. Youth Games** | | | |
| FICS PROJECT #: | W02BM | | | | |
| N32W02BMQNA0 | Parks, Rec. & Cultural Affairs | Trust | - | - | 146 |
| CDBG PROJECT #: | N/A | PROJECT TITLE: **GMA Fifth District Meeting** | | | |
| FICS PROJECT #: | W02BN | | | | |
| D11W02BNQNA0 | Executive Offices | Trust | - | - | 881 |
| CDBG PROJECT #: | N/A | PROJECT TITLE: **Fire Fighters' Banquet** | | | |
| FICS PROJECT #: | W02BP | | | | |
| W11W02BPQNA0 | Fire Services | Trust | 1,266 | - | 6,768 |
| CDBG PROJECT #: | N/A | PROJECT TITLE: **Low Voltage Escrow** | | | |
| FICS PROJECT #: | W02BQ | | | | |
| Y22W02BQQNM0 | Planning & Community Development | Trust | - | - | 475,510 |
| CDBG PROJECT #: | N/A | PROJECT TITLE: **Police Employee Awards** | | | |
| FICS PROJECT #: | W02BR | | | | |
| X11W02BRQNA0 | Police Services | Trust | 1,176 | - | - |

## SPECIAL TRUST OPERATIONS

### MISCELLANEOUS TRUST ACTIVITIES (CONTINUED)

| CENTER | DEPARTMENT | FUND | 2002 EXPENSES | 2003 EXPENSES | 2004 BUDGET |
|---|---|---|---|---|---|
| CDBG PROJECT #: **N/A** | | PROJECT TITLE: **Washington Park Tennis Center** | | | |
| FICS PROJECT #: **W02BS** | | | | | |
| N32W02BSQNA0 | Parks, Rec. & Cultural Affairs | Trust | - | 3,207 | 6,982 |
| CDBG PROJECT #: **N/A** | | PROJECT TITLE: **Training & Gen. Operating Enhancements** | | | |
| FICS PROJECT #: **W02BU** | | | | | |
| W11W02BUQNA0 | Fire Services | Trust | 9,888 | 8,959 | 30,214 |
| CDBG PROJECT #: **N/A** | | PROJECT TITLE: **Youth Advisory Council** | | | |
| FICS PROJECT #: **W02BW** | | | | | |
| X11W02BWQNA0 | Police Services | Trust | - | - | 300 |
| CDBG PROJECT #: **N/A** | | PROJECT TITLE: **Employee Awards Program** | | | |
| FICS PROJECT #: **W02BX** | | | | | |
| I11W02BXQNA0 | Corrections | Trust | - | - | 268 |
| CDBG PROJECT #: **N/A** | | PROJECT TITLE: **Bicycle Patrol Program** | | | |
| FICS PROJECT #: **W02BY** | | | | | |
| X43W02BYQNA0 | Police Services | Trust | - | - | 9,010 |
| CDBG PROJECT #: **N/A** | | PROJECT TITLE: **Blue Circle America** | | | |
| FICS PROJECT #: **W02BZ** | | | | | |
| X11W02BZQNA0 | Police Services | Trust | - | - | 57 |
| CDBG PROJECT #: **N/A** | | PROJECT TITLE: **'94 Flood Victims Relief Fund** | | | |
| FICS PROJECT #: **W02CA** | | | | | |
| T31W02CAQNA0 | Non-Departmental | Trust | - | - | 3,852 |
| CDBG PROJECT #: **CD-541** | | PROJECT TITLE: **Care & Conserve Fund** | | | |
| FICS PROJECT #: **W02CB** | | | | | |
| Q11W02CBA21B | Watershed Management | Community Development | 26,593 | - | - |
| Q11W02CBA22A | Watershed Management | Community Development | 14,922 | 35,078 | - |
| Q11W02CBA23B | Watershed Management | Community Development | - | 26,925 | 23,075 |
| Q11W02CBBRT0 | Watershed Management | Intergovernmental Grant | - | - | 588 |
| Q11W02CBQNA0 | Watershed Management | Trust | 22,257 | 62,644 | 37,076 |
| | **Project Total** | | **63,772** | **124,647** | **60,739** |

## SPECIAL TRUST OPERATIONS

### MISCELLANEOUS TRUST ACTIVITIES (CONTINUED)

| CENTER | DEPARTMENT | FUND | 2002 EXPENSES | 2003 EXPENSES | 2004 BUDGET |
|---|---|---|---|---|---|
| CDBG PROJECT #: **N/A** | | PROJECT TITLE: **Highway Safety Impact Program** | | | |
| FICS PROJECT #: **W02CC** | | | | | |
| X11W02CCQNA0 | Police Services | Trust | - | - | 10 |
| CDBG PROJECT #: **N/A** | | PROJECT TITLE: **Fire Dept. Facility Relocation** | | | |
| FICS PROJECT #: **W02CD** | | | | | |
| W11W02CDLAP0 | Fire Services | Trust | - | - | 1,821 |
| CDBG PROJECT #: **N/A** | | PROJECT TITLE: **Donations-Recognition Fire Pers/Citizens** | | | |
| FICS PROJECT #: **W02CE** | | | | | |
| W11W02CEQNA0 | Fire Services | Trust | 1,250 | 1,938 | 4,863 |
| CDBG PROJECT #: **N/A** | | PROJECT TITLE: **Inner-City Games** | | | |
| FICS PROJECT #: **W02CF** | | | | | |
| N32W02CFQNA0 | Parks, Rec. & Cultural Affairs | Trust | - | - | 135 |
| CDBG PROJECT #: **N/A** | | PROJECT TITLE: **Fire Prevention Week** | | | |
| FICS PROJECT #: **W02CG** | | | | | |
| W11W02CGQNA0 | Fire Services | Trust | - | - | 1,000 |
| CDBG PROJECT #: **N/A** | | PROJECT TITLE: **Care & Conserve-Pollution Prevention** | | | |
| FICS PROJECT #: **W02CH** | | | | | |
| Q11W02CHBRT0 | Watershed Management | Intergovernmental Grant | - | - | 10,000 |
| CDBG PROJECT #: **N/A** | | PROJECT TITLE: **Inmate Welfare Program** | | | |
| FICS PROJECT #: **W02CL** | | | | | |
| I21W02CLLAR0 | Corrections | Intergovernmental Grant | 335 | - | - |
| I21W02CL9999 | Corrections | Trust | 1,309,345 | 657,453 | 28,225 |
| | **Project Total** | | **1,309,680** | **657,453** | **28,225** |
| CDBG PROJECT #: **N/A** | | PROJECT TITLE: **Georgia State In-Kind Tuition** | | | |
| FICS PROJECT #: **W02CM** | | | | | |
| V11N02CM9999 | Human Resources | Trust | - | - | 106 |

## SPECIAL TRUST OPERATIONS

### MISCELLANEOUS TRUST ACTIVITIES (CONTINUED)

| CENTER | DEPARTMENT | FUND | 2002 EXPENSES | 2003 EXPENSES | 2004 BUDGET |
|---|---|---|---|---|---|
| CDBG PROJECT #: | N/A | PROJECT TITLE: **Fire Dept. Costs Recovery** | | | |
| FICS PROJECT #: | W02CN | | | | |
| W11W02CN9999 | Fire Services | Trust | 18,853 | 5,720 | 27,067 |
| CDBG PROJECT #: | N/A | PROJECT TITLE: **Recreation Program Activities** | | | |
| FICS PROJECT #: | W02CP | | | | |
| N31W02CP9999 | Parks, Rec. & Cultural Affairs | Trust | 5,136 | 8,491 | 13,329 |
| CDBG PROJECT #: | N/A | PROJECT TITLE: **Inmate Welfare Fund** | | | |
| FICS PROJECT #: | W02CQ | | | | |
| I21W02CQLAS0 | Corrections | Intergovernmental Grant | 90,988 | 7 | 174 |
| I21W02CQLAT0 | Corrections | Intergovernmental Grant | 25,120 | 69,521 | 32,737 |
| I21W02CQLAU0 | Corrections | Intergovernmental Grant | - | 48,069 | 181,605 |
| | **Project Total** | | **116,108** | **117,597** | **214,516** |
| CDBG PROJECT #: | N/A | PROJECT TITLE: **Amateur Athletic Union** | | | |
| FICS PROJECT #: | W02CR | | | | |
| N32W02CRQNA0 | Parks, Rec. & Cultural Affairs | Trust | 731 | - | 15 |
| CDBG PROJECT #: | N/A | PROJECT TITLE: **Atlanta 2000 Celebration** | | | |
| FICS PROJECT #: | W02CS | | | | |
| D11W02CSRZA0 | Executive Offices | Trust | 6,864 | - | - |
| CDBG PROJECT #: | N/A | PROJECT TITLE: **Retirement Celebration** | | | |
| FICS PROJECT #: | W02CT | | | | |
| C21W02CTQNA0 | City Council | Trust | - | - | 900 |
| CDBG PROJECT #: | N/A | PROJECT TITLE: **Neighborhood Deputies Program** | | | |
| FICS PROJECT #: | W02CU | | | | |
| Y43W02CUQNA0 | Planning & Community Development | Trust | - | - | 366 |
| CDBG PROJECT #: | N/A | PROJECT TITLE: **Atlanta Sisters Cities Commission-2001** | | | |
| FICS PROJECT #: | W02CV | | | | |
| D11W02CVQNA0 | Executive Offices | Trust | - | 500 | 10,719 |

## SPECIAL TRUST OPERATIONS

| CENTER | DEPARTMENT | FUND | 2002 EXPENSES | 2003 EXPENSES | 2004 BUDGET |
|---|---|---|---|---|---|
| **MISCELLANEOUS TRUST ACTIVITIES (CONTINUED)** | | | | | |
| CDBG PROJECT #: **N/A** | | PROJECT TITLE: **National League of Cities** | | | |
| FICS PROJECT #: **W02CW** | | | | | |
| D11W02CWQNA0 | Executive Offices | Trust | 108,635 | - | - |
| CDBG PROJECT #: **N/A** | | PROJECT TITLE: **Attack on America: 09/11/2001** | | | |
| FICS PROJECT #: **W02CZ** | | | | | |
| W11W02CZQNA0 | Fire Services | Trust | - | - | 2,500 |
| X11W02CZQNA0 | Police Services | Trust | - | - | 3,500 |
| | **Project Total** | | - | - | **6,000** |
| CDBG PROJECT #: **N/A** | | PROJECT TITLE: **Police Athletic League** | | | |
| FICS PROJECT #: **W02C1** | | | | | |
| X11W02C1QNA0 | Police Services | Trust | 10,722 | - | 7,510 |
| CDBG PROJECT #: **N/A** | | PROJECT TITLE: **Police Athletic League** | | | |
| FICS PROJECT #: **W02C2** | | | | | |
| I21W02C29999 | Corrections | Trust | - | - | 229,301 |
| **TOTAL - SPECIAL TRUST OPERATIONS** | | | **2,824,594** | **2,214,099** | **5,951,648** |

# 2004 BUDGET
# GRANT AND NON-CAPITAL PROJECTS

## PLANNING, ADMINISTRATION AND PROJECT RESERVES

| CENTER | DEPARTMENT | FUND | 2001 EXPENSES | 2002 EXPENSES | 2003 BUDGET |
|---|---|---|---|---|---|
| **PLANNING** | | | | | |
| CDBG PROJECT #: | **N/A** | PROJECT TITLE: **Title III-Youth Opport. Unlimited** | | | |
| FICS PROJECT #: | **X0104** | | | | |
| Y71X0104BVA0 | Planning & Community Development | Trust | - | - | 49,681 |
| CDBG PROJECT #: | **CD-730** | PROJECT TITLE: **Housing Trust Fund Study** | | | |
| FICS PROJECT #: | **X0116** | | | | |
| J13X0116A20J | Finance | Community Development | - | 12,919 | - |
| J13X0116A56J | Finance | Community Development | | 2,081 | - |
| Y13X0116A20J | Planning & Community Development | Community Development | 5,480 | - | - |
| Y13X0116A56J | Planning & Community Development | Community Development | 5,312 | - | - |
| | **Project Total** | | **10,792** | **15,000** | - |
| CDBG PROJECT #: | **CD-716** | PROJECT TITLE: **Small Rental Rehab Study** | | | |
| FICS PROJECT #: | **X0118** | | | | |
| J13X0118A22J | Finance | Community Development | - | 15,000 | - |
| Y13X0118A22J | Planning & Community Development | Community Development | 5,000 | - | - |
| | **Project Total** | | 5,000 | 15,000 | - |
| **ADMINISTRATION** | | | | | |
| CDBG PROJECT #: | **N/A** | PROJECT TITLE: **Administration** | | | |
| FICS PROJECT #: | **X0201** | | | | |
| D45X02019999 | Executive Offices | General | - | 8,173 | - |
| G41X02019999 | Administrative Services | General | 1,880 | - | - |
| D25x0201A21J | Executive Offices | Community Development | - | 18,569 | 42,043 |
| D25X0201A22J | Executive Offices | Community Development | - | 134,964 | 128 |
| D25X0201A23J | Executive Offices | Community Development | - | 48,493 | 211,275 |
| D25X0201A58J | Executive Offices | Community Development | - | - | 318 |
| D25X0201BJP0 | Executive Offices | Community Development | - | - | 15,040 |
| H11X0201A21J | Law | Community Development | 28,733 | - | 159 |
| H11X0201A22J | Law | Community Development | 38,576 | 21,060 | - |
| H11X0201A23J | Law | Community Development | - | 54,819 | 4,630 |
| J13X0201A21J | Finance | Community Development | - | 2,606 | - |
| J13X0201A22J | Finance | Community Development | - | 210,393 | 1 |
| J13X0201A23J | Finance | Community Development | - | 418,207 | 249,227 |
| J13X0201A51J | Finance | Community Development | - | - | 692 |
| J13X0201A52J | Finance | Community Development | - | - | 773 |

# 2004 BUDGET
# GRANT AND NON-CAPITAL PROJECTS

## PLANNING, ADMINISTRATION AND PROJECT RESERVES

### ADMINISTRATION (CONTINUED)

CDBG PROJECT #: **N/A** PROJECT TITLE: **Administration (Continued)**
FICS PROJECT #: **X0201**

| CENTER | DEPARTMENT | FUND | 2001 EXPENSES | 2002 EXPENSES | 2003 BUDGET |
|---|---|---|---|---|---|
| J13X0201A59J | Finance | Community Development | - | 4,030 | 61,299 |
| J53X0201A21J | Finance | Community Development | 28,124 | 19,724 | - |
| J53X0201A22J | Finance | Community Development | 34,938 | 35,429 | 2 |
| J53X0201A23J | Finance | Community Development | - | 16,289 | 40,466 |
| Y13X0201A20J | Planning & Community Development | Community Development | 3,772 | - | - |
| Y13X0201A21J | Planning & Community Development | Community Development | 253,496 | - | - |
| Y13X0201A22J | Planning & Community Development | Community Development | 448,137 | - | - |
| Y13X0201A59J | Planning & Community Development | Community Development | 21,901 | - | - |
| Y31X0201A21J | Planning & Community Development | Community Development | 98,253 | - | - |
| Y31X0201A22J | Planning & Community Development | Community Development | 124,834 | - | - |
| Y46X0201A21J | Planning & Community Development | Community Development | - | - | 5,105 |
| Y46X0201A22J | Planning & Community Development | Community Development | - | 68,490 | 230 |
| Y46X0201A23J | Planning & Community Development | Community Development | - | 161,734 | 58,074 |
| Y46X0201A56J | Planning & Community Development | Community Development | - | - | 12 |
| Y46X0201A58J | Planning & Community Development | Community Development | - | - | 6 |
| Y53X0201A21J | Planning & Community Development | Community Development | 45,901 | - | - |
| Y53X0201A22J | Planning & Community Development | Community Development | 150,882 | - | - |
| Y71X0201A52J | Planning & Community Development | Community Development | - | - | 153 |
| Y71X0201A56J | Planning & Community Development | Community Development | - | - | 39 |
| Y71X0201A59J | Planning & Community Development | Community Development | - | - | 2,278 |
| D25X0201BMK0 | Executive Offices | Intergovernmental Grant | - | 38,398 | 20,555 |
| D25X0201BML0 | Executive Offices | Intergovernmental Grant | - | 2,403 | 56,549 |
| J13X0201BMK0 | Finance | Intergovernmental Grant | - | 1,689 | 1,467 |
| J13X0201BML0 | Finance | Intergovernmental Grant | - | 67,154 | 2,428,974 |
| Y13X0201BME0 | Planning & Community Development | Intergovernmental Grant | 32,025 | - | - |
| Y13X0201BMJ0 | Planning & Community Development | Intergovernmental Grant | 27,316 | - | - |
| Y13X0201BMK0 | Planning & Community Development | Intergovernmental Grant | 54,569 | - | - |
| J53X02019999 | Finance | Empowerment Zone | - | - | 138,925 |
| Y71X0201JAAA | Planning & Community Development | Job Training Grant | 6 | 13,275 | - |
| Y71X0201JABA | Planning & Community Development | Job Training Grant | 2,780 | 8,505 | 189 |
| Y71X0201JACA | Planning & Community Development | Job Training Grant | - | 70 | - |
| Y71X0201JAFA | Planning & Community Development | Job Training Grant | 16,842 | 123,058 | - |
| Y71X0201JAIA | Planning & Community Development | Job Training Grant | 10,262 | 22,530 | 11,331 |
| Y71X0201JAKA | Planning & Community Development | Job Training Grant | 5,568 | 3,230 | 76 |
| Y71X0201JALA | Planning & Community Development | Job Training Grant | 21,829 | 148,303 | 29,752 |
| Y71X0201JANA | Planning & Community Development | Job Training Grant | 40,776 | 3,835 | - |
| Y71X0201JAPA | Planning & Community Development | Job Training Grant | - | 21,996 | - |
| Y71X0201JAQA | Planning & Community Development | Job Training Grant | - | 47,833 | 85,622 |
| Y71X0201JARA | Planning & Community Development | Job Training Grant | - | - | 47,678 |
| Y71X0201JASA | Planning & Community Development | Job Training Grant | - | - | 177,360 |
| Y71X0201JAVA | Planning & Community Development | Job Training Grant | - | - | 34,111 |
| Y71X0201JAXA | Planning & Community Development | Job Training Grant | - | - | 28,051 |
| Y71X0201JA90 | Planning & Community Development | Job Training Grant | 389 | - | - |
| Y71X02019999 | Planning & Community Development | Job Training Grant | - | - | 32,564 |
| N11X02019991 | Parks, Rec. & Cultural Affairs | General Gov't. Capital Outlay | - | - | 14,669 |
| T51X020192AA | Non-Departmental | 1993 School Improvement Bond | - | - | 9,157,653 |
| T51X020192AA | Non-Departmental | 1994 Bond Project | 1,158 | - | - |

## PLANNING, ADMINISTRATION AND PROJECT RESERVES

### ADMINISTRATION (CONTINUED)

| CENTER | DEPARTMENT | FUND | 2001 EXPENSES | 2002 EXPENSES | 2003 BUDGET |
|---|---|---|---|---|---|
| CDBG PROJECT #: | N/A | PROJECT TITLE: Administration (Continued) | | | |
| FICS PROJECT #: | X0201 | | | | |
| T51X020192AA | Non-Departmental | 1996 Bond Project | 943 | - | - |
| T51X020192AA | Non-Departmental | 1997 Bond Project | 404 | - | 44 |
| T51X020192AA | Non-Departmental | 1998 Bond Project | 7,280 | - | 165 |
| T51X020192AA | Non-Departmental | 1999 Bond Project | 133,632 | - | 387 |
| T51X020192AA | Non-Departmental | 2000 Bond Project | 4,099,564 | - | 38,625 |
| T51X020192AA | Non-Departmental | 2001 Bond Project | - | 3,311,980 | 761,395 |
| T51X020192AA | Non-Departmental | 2002 Bond Project | - | - | 3,965,330 |
| T51X020192AA | Non-Departmental | 2003 GO Bond Project | - | - | 3,921,879 |
| Y71X0201JA90 | Planning & Community Development | Trust | - | - | 13,032 |
| Y46X0201A3A0 | Planning & Community Development | Home Investment Trust | - | - | 27 |
| Y46X0201A3B0 | Planning & Community Development | Home Investment Trust | - | - | 1,778 |
| Y46X0201A3C0 | Planning & Community Development | Home Investment Trust | - | 776 | 6,465 |
| Y46X0201A3D0 | Planning & Community Development | Home Investment Trust | - | - | 61,056 |
| Y46X0201A3F0 | Planning & Community Development | Home Investment Trust | - | - | 152,326 |
| Y46X0201A3J0 | Planning & Community Development | Home Investment Trust | - | 129 | 105,798 |
| Y46X0201A3K0 | Planning & Community Development | Home Investment Trust | - | 274 | 54,692 |
| Y46X0201A3L0 | Planning & Community Development | Home Investment Trust | - | 248,328 | 1,771 |
| Y46X0201A3M0 | Planning & Community Development | Home Investment Trust | - | 53,016 | 347,772 |
| Y53X0201A3J0 | Planning & Community Development | Home Investment Trust | 1,233 | - | - |
| Y53X0201A3K0 | Planning & Community Development | Home Investment Trust | 158,641 | - | - |
| Y53X0201A3L0 | Planning & Community Development | Home Investment Trust | 157,067 | - | - |
| | **Project Total** | | **6,051,711** | **5,339,762** | **22,390,018** |
| CDBG PROJECT #: | N/A | PROJECT TITLE: Reserve for Administration | | | |
| FICS PROJECT #: | X0203 | | | | |
| J13X0203BJH0 | Finance | Community Development | - | - | 400 |
| J13X0203BJM0 | Finance | Community Development | - | - | 536 |
| D25X0203BML0 | Executive Offices | Intergovernmental Grant | - | - | 8,450 |
| Y53X0203A3G0 | Planning & Community Development | Home Investment Trust | - | - | 51,843 |
| Y46X0203A3H0 | Planning & Community Development | Home Investment Trust | - | 747 | 151,127 |
| Y53X0203A3H0 | Planning & Community Development | Home Investment Trust | 8,440 | - | - |
| | **Project Total** | | **8,440** | **747** | **212,356** |
| CDBG PROJECT #: | N/A | PROJECT TITLE: Summer Food Program, Administration | | | |
| FICS PROJECT #: | X0204 | | | | |
| D25X0204ATK0 | Executive Offices | Intergovernmental Grant | - | - | 1,817 |
| D25X0204ATL0 | Executive Offices | Intergovernmental Grant | - | - | 1,341 |
| D25X0204ATM0 | Executive Offices | Intergovernmental Grant | - | - | 4,620 |
| D25X0204ATN0 | Executive Offices | Intergovernmental Grant | - | - | 35,726 |
| D25X0204ATP0 | Executive Offices | Intergovernmental Grant | - | - | 37,359 |
| D25X0204ATR0 | Executive Offices | Intergovernmental Grant | - | - | 1,361 |

## PLANNING, ADMINISTRATION AND PROJECT RESERVES

| CENTER | DEPARTMENT | FUND | 2001 EXPENSES | 2002 EXPENSES | 2003 BUDGET |
|---|---|---|---|---|---|
| | | **ADMINISTRATION (CONTINUED)** | | | |
| CDBG PROJECT #: | **N/A** | PROJECT TITLE: **Summer Food Program, Administration (Cont'd)** | | | |
| FICS PROJECT #: | **X0204** | | | | |
| D25X0204ATT0 | Executive Offices | Intergovernmental Grant | - | - | 123,513 |
| D25X0204ATU0 | Executive Offices | Intergovernmental Grant | - | - | 34,965 |
| D25X0204ATV0 | Executive Offices | Intergovernmental Grant | - | 106,257 | 37,764 |
| Y31X0204ATT0 | Planning & Community Development | Intergovernmental Grant | 32,680 | - | - |
| Y31X0204ATU0 | Planning & Community Development | Intergovernmental Grant | 130,089 | - | - |
| | **Project Total** | | **162,769** | **106,257** | **278,466** |
| CDBG PROJECT #: | **N/A** | PROJECT TITLE: **Job Training Program, Year-Round** | | | |
| FICS PROJECT #: | **X0205** | | | | |
| Y71X0205KGH0 | Planning & Community Development | Trust | - | - | 4,961 |
| Y71X0205KGK0 | Planning & Community Development | Trust | - | - | 26,692 |
| Y71X0205KGP0 | Planning & Community Development | Trust | - | - | 13,540 |
| Y71X0205KGT0 | Planning & Community Development | Trust | - | - | 119,592 |
| Y71X0205KGY0 | Planning & Community Development | Trust | - | - | 310 |
| Y71X0205KHG0 | Planning & Community Development | Trust | - | - | 20,801 |
| Y71X0205KHL0 | Planning & Community Development | Trust | - | - | 13,519 |
| Y71X0205KHM0 | Planning & Community Development | Trust | - | - | 5,115 |
| Y71X0205KHSA | Planning & Community Development | Trust | - | - | 7,319 |
| Y71X0205KHTA | Planning & Community Development | Trust | - | - | 24,558 |
| Y71X0205KHV0 | Planning & Community Development | Trust | - | - | 6,498 |
| Y71X0205KJBA | Planning & Community Development | Trust | - | - | 14,035 |
| Y71X0205KJDA | Planning & Community Development | Trust | - | - | 4,146 |
| Y71X0205KJEA | Planning & Community Development | Trust | - | - | 2,481 |
| Y71X0205KJHA | Planning & Community Development | Trust | - | - | 26,992 |
| Y71X0205KJL0 | Planning & Community Development | Trust | 155 | - | 269 |
| Y71X0205KJQA | Planning & Community Development | Trust | - | - | 193 |
| Y71X0205KJTA | Planning & Community Development | Trust | - | - | 83,969 |
| | **Project Total** | | **155** | **-** | **374,990** |
| CDBG PROJECT #: | **N/A** | PROJECT TITLE: **Job Training Program, Older Workers** | | | |
| FICS PROJECT #: | **X0208** | | | | |
| Y71X0208KGU0 | Planning & Community Development | Trust | - | - | 8,772 |
| Y71X0208KGZ0 | Planning & Community Development | Trust | - | - | 1,007 |
| Y71X0208KHF0 | Planning & Community Development | Trust | - | - | 11,331 |
| | **Project Total** | | **-** | **-** | **21,110** |
| CDBG PROJECT #: | **CD-88** | PROJECT TITLE: **Community Design Center** | | | |
| FICS PROJECT #: | **X0209** | | | | |
| J13X0209A23J | Finance | Community Development | - | - | 606,200 |
| J13X0209A59J | Finance | Community Development | - | - | 62,189 |

## PLANNING, ADMINISTRATION AND PROJECT RESERVES

### ADMINISTRATION (CONTINUED)

| CENTER | DEPARTMENT | FUND | 2001 EXPENSES | 2002 EXPENSES | 2003 BUDGET |
|---|---|---|---|---|---|
| CDBG PROJECT #: | **CD-88** | PROJECT TITLE: **Community Design Center (Cont'd)** | | | |
| FICS PROJECT #: | **X0209** | | | | |
| Y13X0209A21J | Planning & Community Development | Community Development | 133,468 | - | - |
| Y13X0209A22J | Planning & Community Development | Community Development | 655,300 | - | - |
| Y63X0209A21J | Planning & Community Development | Community Development | 40,105 | - | - |
| Y63X0209A22J | Planning & Community Development | Community Development | 82,155 | 51,306 | 91 |
| Y63X0209A23J | Planning & Community Development | Community Development | - | 100,031 | 43,520 |
| Y63X0209A58J | Planning & Community Development | Community Development | - | - | 796 |
| | **Project Total** | | **911,028** | **151,337** | **712,796** |
| CDBG PROJECT #: | **N/A** | PROJECT TITLE: **Treasury Recon. Admin.** | | | |
| FICS PROJECT #: | **X0212** | | | | |
| J73X02129999 | Finance | Agency | - | - | 15,226 |
| CDBG PROJECT #: | **N/A** | PROJECT TITLE: **Unclaimed Payment Admin.** | | | |
| FICS PROJECT #: | **X0213** | | | | |
| J52X02139999 | Finance | Agency | - | 564 | 20,114 |
| CDBG PROJECT #: | **N/A** | PROJECT TITLE: **Murdered and Missing Children** | | | |
| FICS PROJECT #: | **X0214** | | | | |
| J11X0214QNA0 | Finance | Trust | - | - | 140,903 |
| CDBG PROJECT #: | **N/A** | PROJECT TITLE: **Summer Youth Employment Program, Admin.** | | | |
| FICS PROJECT #: | **X0216** | | | | |
| Y71X0216JAEA | Planning & Community Development | Job Training Grant | 11,466 | - | - |
| N11X0216KJC0 | Parks, Rec. & Cultural Affairs | Trust | - | - | 32 |
| N11X0216KJK0 | Parks, Rec. & Cultural Affairs | Trust | - | - | 1 |
| N11X0216KJM0 | Parks, Rec. & Cultural Affairs | Trust | | - | 8,165 |
| W21X0216KJM0 | Fire Services | Trust | - | - | 717 |
| Y71X0216KGJ0 | Planning & Community Development | Trust | - | - | 1,487 |
| Y71X0216KGN0 | Planning & Community Development | Trust | - | - | 7 |
| Y71X0216KGS0 | Planning & Community Development | Trust | - | - | 10,231 |
| Y71X0216KGW0 | Planning & Community Development | Trust | - | - | 1 |
| Y71X0216KHB0 | Planning & Community Development | Trust | - | - | 11,706 |
| Y71X0216KHE0 | Planning & Community Development | Trust | - | - | 44,470 |
| Y71X0216KHJ0 | Planning & Community Development | Trust | - | - | 77,988 |
| Y71X0216KHP0 | Planning & Community Development | Trust | - | - | 3,885 |
| Y71X0216KHR0 | Planning & Community Development | Trust | - | - | 2,245 |
| Y71X0216KHU0 | Planning & Community Development | Trust | - | - | 4,731 |
| Y71X0216KJC0 | Planning & Community Development | Trust | - | - | 32,482 |
| Y71X0216KJK0 | Planning & Community Development | Trust | - | - | 13 |

## PLANNING, ADMINISTRATION AND PROJECT RESERVES

| CENTER | DEPARTMENT | FUND | 2001 EXPENSES | 2002 EXPENSES | 2003 BUDGET |
|---|---|---|---|---|---|
| **ADMINISTRATION (CONTINUED)** | | | | | |
| CDBG PROJECT #: | **N/A** | PROJECT TITLE: | **Summer Youth Employment Program, Admin. (Cont'd)** | | |
| FICS PROJECT #: | **X0216** | | | | |
| Y71X0216KJM0 | Planning & Community Development | Trust | - | - | 4,212 |
| Y71X0216KJS0 | Planning & Community Development | Trust | - | - | 18,052 |
| Y71X0216KJZA | Planning & Community Development | Trust | - | - | 187 |
| Y71X0216KJ1A | Planning & Community Development | Trust | - | - | 4,343 |
| | **Project Total** | | **11,466** | **-** | **224,955** |
| CDBG PROJECT #: | **N/A** | PROJECT TITLE: | **Miscellaneous Private Contribution** | | |
| FICS PROJECT #: | **X0217** | | | | |
| J52X0217QNA0 | Finance | Agency | - | - | 10,427 |
| CDBG PROJECT #: | **N/A** | PROJECT TITLE: | **Title III-Dislocated Worker Program** | | |
| FICS PROJECT #: | **X0218** | | | | |
| Y71X0218KGM0 | Planning & Community Development | Trust | - | - | 2,625 |
| Y71X0218KGR0 | Planning & Community Development | Trust | - | - | 5,444 |
| Y71X0218KGV0 | Planning & Community Development | Trust | - | - | 1,720 |
| Y71X0218KHA0 | Planning & Community Development | Trust | - | - | 11,445 |
| Y71X0218KHC0 | Planning & Community Development | Trust | - | - | 1,900 |
| Y71X0218KHH0 | Planning & Community Development | Trust | - | - | 7,132 |
| Y71X0218KHK0 | Planning & Community Development | Trust | - | - | 29,266 |
| Y71X0218RGC0 | Planning & Community Development | Trust | - | - | 2,238 |
| | **Project Total** | | **-** | **-** | **61,770** |
| CDBG PROJECT #: | **N/A** | PROJECT TITLE: | **Employee Incentive Program** | | |
| FICS PROJECT #: | **X0219** | | | | |
| N24X0219QNA0 | Parks, Rec. & Cultural Affairs | Trust | 412 | - | 2,705 |
| CDBG PROJECT #: | **N/A** | PROJECT TITLE: | **Cashier Overage/Admin.** | | |
| FICS PROJECT #: | **X0220** | | | | |
| I41X02209999 | Corrections | Agency | - | - | 253 |
| J73X02209999 | Finance | Agency | - | - | 1,422 |
| S11X02209999 | Judicial Agencies | Agency | - | - | 761 |
| S21X02209999 | Judicial Agencies | Agency | - | - | 35,326 |
| | **Project Total** | | **-** | **-** | **37,762** |

## PLANNING, ADMINISTRATION AND PROJECT RESERVES

### ADMINISTRATION (CONTINUED)

| CENTER | DEPARTMENT | FUND | 2001 EXPENSES | 2002 EXPENSES | 2003 BUDGET |
|---|---|---|---|---|---|
| CDBG PROJECT #: | N/A | PROJECT TITLE: **Administration of Arbitrage Rebates** | | | |
| FICS PROJECT #: | X0225 | | | | |
| T31X02259999 | Non-Departmental | Atlanta Station Tad | - | - | 4,500 |
| T31X02259999 | Non-Departmental | Westside Tad | - | - | 3,000 |
| T31X022592AB | Non-Departmental | 1987 Bond Project | - | - | 1,349 |
| T31X022592AE | Non-Departmental | 1989 Bond Project | - | - | 3,000 |
| T31X022592AE | Non-Departmental | 1990 Bond Project | - | - | 4,500 |
| T31X022592AE | Non-Departmental | 1991 Bond Project | - | - | 1,500 |
| T31X022592AE | Non-Departmental | 1992 Bond Project | 1,500 | 1,500 | 3,000 |
| T31X022592AE | Non-Departmental | 1993 School Improve Bond | 1,500 | 1,500 | 3,000 |
| T31X022592AE | Non-Departmental | 1993 Bond Project | 1,500 | 1,500 | 972 |
| T31X022592AE | Non-Departmental | 1994 Referendum G.O. Bond | - | 1,500 | 1,500 |
| T31X022592AE | Non-Departmental | 1995 Bond Project | 1,500 | 1,500 | 2,761 |
| T31X022592AE | Non-Departmental | 1996 G.O. Public Improv. BD | 1,500 | 1,500 | 3,000 |
| T31X022592AE | Non-Departmental | 1997 G.O. Public Improv. BD | 1,500 | 1,500 | 3,000 |
| T31X022592AE | Non-Departmental | 1998 Bond Project | - | 1,500 | 3,000 |
| T31X022592AE | Non-Departmental | 1999 Bond Project | 1,500 | 1,500 | 3,000 |
| T31X022592AE | Non-Departmental | 2000 Bond Project | 1,500 | 1,500 | 3,000 |
| T31X022592AE | Non-Departmental | 2000 Park Improve Bond | - | - | 1,500 |
| T31X022592AE | Non-Departmental | 2001 Bond Project | - | 1,500 | 3,000 |
| T31X022592AE | Non-Departmental | 2001 Quality of Life | - | - | 3,000 |
| T31X022592AE | Non-Departmental | 2002 Bond Project | - | - | 3,000 |
| T31X02259999 | Non-Departmental | 2002 Traffic Court Facility Bond | - | 1,500 | 3,000 |
| T31X022592AE | Non-Departmental | 2003 GO Bond Project | - | - | 1,500 |
| | **Project Total** | | **12,000** | **18,000** | **59,082** |
| CDBG PROJECT #: | N/A | PROJECT TITLE: **Restricted Reserve for Capital** | | | |
| FICS PROJECT #: | X0231 | | | | |
| T11X023192BA | Non-Departmental | 1994 Referendum G.O. Bond | - | - | 62,031 |
| T11X023192BC | Non-Departmental | 1994 Referendum G.O. Bond | - | - | 27,784 |
| T11X023192BA | Non-Departmental | 1996 G.O. Public Improv. BD | - | - | 117,541 |
| T11X023192BB | Non-Departmental | 1996 G.O. Public Improv. BD | - | - | 16,311 |
| T11X023192BC | Non-Departmental | 1996 G.O. Public Improv. BD | - | - | 18,938 |
| T11X023192BA | Non-Departmental | 1997 G.O. Public Improv. BD | - | - | 118,223 |
| T11X023192BB | Non-Departmental | 1997 G.O. Public Improv. BD | - | - | 1 |
| | **Project Total** | | - | - | **360,829** |
| CDBG PROJECT #: | N/A | PROJECT TITLE: **Tollway-State of Georgia** | | | |
| FICS PROJECT #: | X0232 | | | | |
| S21X02329984 | Judicial Agencies | Agency | - | - | 11,816 |
| CDBG PROJECT #: | N/A | PROJECT TITLE: **Non-Traditional Employ Women-New-Admin.** | | | |
| FICS PROJECT #: | X0239 | | | | |
| Y71X0239KHQ0 | Planning & Community Development | Trust | - | - | 8,304 |

## PLANNING, ADMINISTRATION AND PROJECT RESERVES

| CENTER | DEPARTMENT | FUND | 2001 EXPENSES | 2002 EXPENSES | 2003 BUDGET |
|---|---|---|---|---|---|
| | | **ADMINISTRATION (CONTINUED)** | | | |
| CDBG PROJECT #: | **N/A** | PROJECT TITLE: **Auction-Fees/Buyer's Premium** | | | |
| FICS PROJECT #: | **X0241** | | | | |
| J63X02419999 | Finance | Agency | 127,506 | - | - |
| J73X02419999 | Finance | Agency | - | 90,572 | - |
| | **Project Total** | | **127,506** | **90,572** | **-** |
| CDBG PROJECT #: | **N/A** | PROJECT TITLE: **Empowerment Zone** | | | |
| FICS PROJECT #: | **X0243** | | | | |
| D11X0243RHA0 | Executive Offices | Intergovernmental Grant | - | - | 91 |
| CDBG PROJECT #: | **N/A** | PROJECT TITLE: **Friendship Club Escrow** | | | |
| FICS PROJECT #: | **X0247** | | | | |
| J52X02479999 | Finance | Trust | 182,752 | 186,258 | 148,234 |
| CDBG PROJECT #: | **N/A** | PROJECT TITLE: **Car Rental Tax** | | | |
| FICS PROJECT #: | **X0248** | | | | |
| T51X02489999 | Non-Departmental | Agency | 1,136,366 | 806,382 | 23,682 |
| CDBG PROJECT #: | **N/A** | PROJECT TITLE: **Welfare To Work, Formula Grant** | | | |
| FICS PROJECT #: | **X0252** | | | | |
| Y71X0252BVHA | Planning & Community Development | Job Training Grant | 67,060 | 14,406 | - |
| Y71X0252BVJA | Planning & Community Development | Job Training Grant | 7,458 | 303 | 4,108 |
| | **Project Total** | | **74,518** | **14,709** | **4,108** |
| CDBG PROJECT | **CD-649** | PROJECT TITLE: **Pathways Community Network** | | | |
| FICS PROJECT# | **X0253** | | | | |
| D25X0253A23J | Executive offices | Community Development | - | 19,565 | 435 |
| Y31X0253A22J | Planning & Community Development | Community Development | 10;000 | - | - |
| | **Project Total** | | **10,000** | **19,565** | **435** |
| CDBG PROJECT #: | **CD-715** | PROJECT TITLE: **Bankhead Redevelopment Plan** | | | |
| FICS PROJECT #: | **X0255** | | | | |
| Y63X0255A22J | Planning & Community Development | Community Development | - | 29,380 | 20,620 |

# 2004 BUDGET
# GRANT AND NON-CAPITAL PROJECTS

## PLANNING, ADMINISTRATION AND PROJECT RESERVES

| CENTER | DEPARTMENT | FUND | 2001 EXPENSES | 2002 EXPENSES | 2003 BUDGET |
|---|---|---|---|---|---|
| **PROJECT RESERVES** | | | | | |
| CDBG PROJECT #: | **N/A** | PROJECT TITLE: **Reserve for Projects** | | | |
| FICS PROJECT #: | **X0301** | | | | |
| Y12X0301AGA0 | Planning & Community Development | Empowerment Zone | - | - | 26,299,003 |
| T11X030192AB | Non-Departmental | 1998 Bond Project | - | - | 7,226 |
| Y46X0301A3J0 | Planning & Community Development | Home Investment Trust | - | - | 2,443 |
| Y47X0301A7K0 | Planning & Community Development | Sec. 108 Loan Trust | - | - | 164,065 |
| | **Project Total** | | - | - | **26,472,737** |
| CDBG PROJECT #: | **N/A** | PROJECT TITLE: **Reserve for Housing Program Income** | | | |
| FICS PROJECT #: | **X0303** | | | | |
| J13x0303a200 | Finance | Community Development | - | - | 462,273 |
| J13X0303A21J | Finance | Community Development | - | - | 306,363 |
| J13X0303A22J | Finance | Community Development | - | - | 145,958 |
| J13X0303A23J | Finance | Community Development | - | - | 671,146 |
| Y46X0303A3M0 | Planning & Community Development | Home Investment Trust | - | - | 1,552,260 |
| | **Project Total** | | - | - | **3,138,000** |
| **ADMIN. DEV. IMPACT FEES** | | | | | |
| CDBG PROJECT #: | **N/A** | PROJECT TITLE: **Admin. Development Recoupment Fees** | | | |
| FICS PROJECT #: | **X0410** | | | | |
| T31X04109991 | Non-Departmental | General Gov't. Capital Outlay | 33,825 | 31,229 | 6,054,780 |
| CDBG PROJECT #: | **N/A** | PROJECT TITLE: **Admin. D.I.F.-Transportation-City** | | | |
| FICS PROJECT #: | **X0451** | | | | |
| M11X04519985 | Public Works | General Gov't. Capital Outlay | 206,767 | 44,626 | 2,892,854 |
| **PROCESS IMPROVEMENT** | | | | | |
| CDBG PROJECT #: | **N/A** | PROJECT TITLE: **P.I. Training** | | | |
| FICS PROJECT #: | **X0601** | | | | |
| T31X06019999 | Non-Departmental | General | 78,493 | 44,814 | - |
| **TOTAL - PLANNING, ADMINISTRATION AND PROJECT RESERVES** | | | **9,024,000** | **6,914,202** | **63,748,851** |

# 2004 BUDGET
# GRANT AND NON-CAPITAL PROJECTS

## TAX LEVIES/ASSESSMENTS

| CENTER | DEPARTMENT | FUND | 2001 EXPENSES | 2002 EXPENSES | 2003 BUDGET |
|---|---|---|---|---|---|
| **SEWER ASSESSMENTS** | | | | | |
| CDBG PROJECT #: | **N/A** | PROJECT TITLE: **Sewer Assessments** | | | |
| FICS PROJECT #: | **Y0101** | | | | |
| M24Y01019999 | Public Works | Special Assessment | - | - | 1,161,583 |
| **STREET ASSESSMENTS** | | | | | |
| CDBG PROJECT #: | **N/A** | PROJECT TITLE: **Street Paving Assessments** | | | |
| FICS PROJECT #: | **Y0201** | | | | |
| M23Y02019999 | Public Works | Special Assessment | - | - | 39,203 |
| M23Y02019999 | Public Works | Trust | 23,000 | - | 3,069 |
| | **Project Total** | | **23,000** | - | **42,272** |
| CDBG PROJECT #: | **N/A** | PROJECT TITLE: **Curb, Sidewalk & Gutter Assessments** | | | |
| FICS PROJECT #: | **Y0202** | | | | |
| M23Y02029999 | Public Works | Special Assessment | - | - | 60,497 |
| **PRIVATE PROPERTY ASSESSMENTS** | | | | | |
| CDBG PROJECT #: | **N/A** | PROJECT TITLE: **Private Property Clearance** | | | |
| FICS PROJECT #: | **Y0301** | | | | |
| M31Y03019999 | Public Works | Special Assessment | - | - | 1,175 |
| CDBG PROJECT #: | **N/A** | PROJECT TITLE: **Private Property Demolition** | | | |
| FICS PROJECT #: | **Y0302** | | | | |
| Y44Y03029999 | Planning & Community Development | Special Assessment | 228,224 | - | 670,968 |
| **COURT FINES** | | | | | |
| CDBG PROJECT #: | **N/A** | PROJECT TITLE: **State of Ga.-Public Safety Training** | | | |
| FICS PROJECT #: | **Y0401** | | | | |
| S11Y04019999 | Judicial Agencies | Agency | 83,876 | 116,992 | 28,694 |
| S21Y04019999 | Judicial Agencies | Agency | 821,309 | 169,392 | 1,087,162 |
| | **Project Total** | | **905,185** | **286,384** | **1,115,856** |

## TAX LEVIES/ASSESSMENTS

| CENTER | DEPARTMENT | FUND | 2001 EXPENSES | 2002 EXPENSES | 2003 BUDGET |
|---|---|---|---|---|---|
| | | **COURT FINES (CONTINUED)** | | | |
| CDBG PROJECT #: | **N/A** | PROJECT TITLE: **State of Ga.-Peace Officers Pensions** | | | |
| FICS PROJECT #: | **Y0402** | | | | |
| S11Y04029999 | Judicial Agencies | Agency | 62,019 | 60,101 | 5,086 |
| S21Y04029999 | Judicial Agencies | Agency | 688,613 | 146,443 | 731,715 |
| | **Project Total** | | **750,632** | **206,544** | **736,801** |
| CDBG PROJECT #: | **N/A** | PROJECT TITLE: **Victim and Witness Program** | | | |
| FICS PROJECT #: | **Y0403** | | | | |
| S22Y04039997 | Judicial Agencies | Trust | - | - | 713 |
| CDBG PROJECT #: | **N/A** | PROJECT TITLE: **Jail Fund Administration & Constr.** | | | |
| FICS PROJECT #: | **Y0404** | | | | |
| I11Y04049996 | Corrections | Trust | 1,725,757 | 66,652 | 33,682 |
| CDBG PROJECT #: | **N/A** | PROJECT TITLE: **Georgia Crime Victim Emergency** | | | |
| FICS PROJECT #: | **Y0405** | | | | |
| S21Y04059994 | Judicial Agencies | Agency | 11,387 | 7,828 | 169,678 |
| CDBG PROJECT #: | **N/A** | PROJECT TITLE: **Victim & Witness Penalty, TC** | | | |
| FICS PROJECT #: | **Y0406** | | | | |
| S21Y04069997 | Judicial Agencies | Trust | 9,648 | - | 144,542 |
| S22Y04069997 | Judicial Agencies | Trust | 30,181 | 18,537 | 399,337 |
| T31Y04069997 | Non-Departmental | Trust | 130,000 | 244,408 | 143,607 |
| | **Project Total** | | **169,829** | **262,945** | **687,486** |
| CDBG PROJECT #: | **N/A** | PROJECT TITLE: **Victim & Witness Penalty, MC** | | | |
| FICS PROJECT #: | **Y0407** | | | | |
| S11Y04079997 | Judicial Agencies | Trust | - | - | 88,142 |
| S21Y04079997 | Judicial Agencies | Trust | - | - | 3,012 |
| S22Y04079997 | Judicial Agencies | Trust | - | - | 83,962 |
| T31Y04079997 | Non-Departmental | Trust | - | - | 110,479 |
| | **Project Total** | | **-** | **-** | **285,595** |
| CDBG PROJECT #: | **N/A** | PROJECT TITLE: **State of GA-Brain and Spinal (DUI)** | | | |
| FICS PROJECT #: | **Y0409** | | | | |
| S21Y04099999 | Judicial Agencies | Trust | - | 217,976 | 2,259 |

# 2004 BUDGET
# GRANT AND NON-CAPITAL PROJECTS

## TAX LEVIES/ASSESSMENTS

| CENTER | DEPARTMENT | FUND | 2001 EXPENSES | 2002 EXPENSES | 2003 BUDGET |
|---|---|---|---|---|---|
| **COURT FINES (CONTINUED)** | | | | | |
| CDBG PROJECT #: N/A | | PROJECT TITLE: Victim & Witness Penalty, MC | | | |
| FICS PROJECT #: Y0410 | | | | | |
| S11Y04109997 | Judicial Agencies | Trust | - | - | 44,954 |
| S21Y04109997 | Judicial Agencies | Trust | - | - | 1,757,116 |
| | **Project Total** | | - | - | **1,802,070** |
| **DEPOSITS** | | | | | |
| CDBG PROJECT #: N/A | | PROJECT TITLE: Appearance Bond Deposits | | | |
| FICS PROJECT #: Y0501 | | | | | |
| S21Y05019999 | Judicial Agencies | Agency | 1,783,707 | 1,531,796 | 110,351 |
| CDBG PROJECT #: N/A | | PROJECT TITLE: Bid Bond Deposits | | | |
| FICS PROJECT #: Y0502 | | | | | |
| K11Y05029999 | Procurement | Agency | - | - | 79,688 |
| CDBG PROJECT #: N/A | | PROJECT TITLE: Bonding Company Deposits | | | |
| FICS PROJECT #: Y0503 | | | | | |
| S21Y05039999 | Judicial Agencies | Agency | 379,410 | 121,994 | - |
| CDBG PROJECT #: N/A | | PROJECT TITLE: Cable T.V. Deposits | | | |
| FICS PROJECT #: Y0504 | | | | | |
| J52Y05049999 | Finance | Agency | - | - | 9,526 |
| CDBG PROJECT #: N/A | | PROJECT TITLE: Water Meter Deposits | | | |
| FICS PROJECT #: Y0505 | | | | | |
| Q66Y05059999 | Watershed Management | Agency | - | - | 1,068,244 |
| CDBG PROJECT #: N/A | | PROJECT TITLE: Civic Center Hotel Option Deposits | | | |
| FICS PROJECT #: Y0506 | | | | | |
| J52Y05069999 | Finance | Agency | - | - | 6,000 |
| CDBG PROJECT #: N/A | | PROJECT TITLE: Appearance Bond Deposits-Special Escrow | | | |
| FICS PROJECT #: Y0507 | | | | | |
| S21Y05079999 | Judicial Agencies | Agency | - | 367,477 | 293,756 |

# 2004 BUDGET
# GRANT AND NON-CAPITAL PROJECTS

## TAX LEVIES/ASSESSMENTS

| CENTER | DEPARTMENT | FUND | 2001 EXPENSES | 2002 EXPENSES | 2003 BUDGET |
|---|---|---|---|---|---|
| **SALE OF MARSHAL DEEDS** | | | | | |
| CDBG PROJECT #: N/A | | PROJECT TITLE: Special Assessment Deeds | | | |
| FICS PROJECT #: Y0602 | | | | | |
| J73Y06029999 | Finance | Agency | - | - | 5,406 |
| **SEWER CHARGES COLLECTED FOR OTHER GOVTS.** | | | | | |
| CDBG PROJECT #: N/A | | PROJECT TITLE: Fulton Co. | | | |
| FICS PROJECT #: Y0701 | | | | | |
| Q23Y07019999 | Watershed Management | Agency | 24,969,095 | - | - |
| Q66Y07019999 | Watershed Management | Agency | - | 22,966,439 | 6,552,251 |
| | **Project Total** | | **24,969,095** | **22,966,439** | **6,552,251** |
| CDBG PROJECT #: N/A | | PROJECT TITLE: DeKalb | | | |
| FICS PROJECT #: Y0702 | | | | | |
| Q66Y07029999 | Watershed Management | Agency | - | - | 664,497 |
| **CLAIMS AGAINST OTHERS** | | | | | |
| CDBG PROJECT #: N/A | | PROJECT TITLE: Bankruptcy Claims | | | |
| FICS PROJECT #: Y0801 | | | | | |
| H11Y08019999 | Law | Agency | - | - | 18,530 |
| **PROPERTY TAX COLLECTIONS** | | | | | |
| CDBG PROJECT #: N/A | | PROJECT TITLE: Property Tax Collections-Gen. Fund | | | |
| FICS PROJECT #: Y5101 | | | | | |
| J52Y51019999 | Finance | Agency | 10,330,743 | 9,090,874 | - |
| CDBG PROJECT #: N/A | | PROJECT TITLE: Property Tax Collections-Park | | | |
| FICS PROJECT #: Y5102 | | | | | |
| J52Y51029999 | Finance | Agency | 729,780 | 512,033 | - |

# 2004 BUDGET
# GRANT AND NON-CAPITAL PROJECTS

## TAX LEVIES/ASSESSMENTS

| CENTER | DEPARTMENT | FUND | 2001 EXPENSES | 2002 EXPENSES | 2003 BUDGET |
|---|---|---|---|---|---|
| **PROPERTY TAX COLLECTIONS (CONTINUED)** | | | | | |
| CDBG PROJECT #: **N/A** | | PROJECT TITLE: **Property Tax Collections-Bond** | | | |
| FICS PROJECT #: **Y5103** | | | | | |
| J52Y51039999 | Finance | Agency | 1,597,568 | 1,612,849 | - |
| CDBG PROJECT #: **N/A** | | PROJECT TITLE: **Property Tax Collections-A. B.** | | | |
| FICS PROJECT #: **Y5104** | | | | | |
| J52Y51049999 | Finance | Agency | 1,198,800 | 2,738,537 | - |
| CDBG PROJECT #: **N/A** | | PROJECT TITLE: **Property Tax Collections-Ful Co** | | | |
| FICS PROJECT #: **Y5105** | | | | | |
| J52Y51059999 | Finance | Agency | 1,259,761 | - | 78,818 |
| **SALES TAX COLLECTIONS** | | | | | |
| CDBG PROJECT #: **N/A** | | PROJECT TITLE: **State of Georgia** | | | |
| FICS PROJECT #: **Y5201** | | | | | |
| K11Y52019999 | Procurement | Agency | - | - | 7,752 |
| N12Y52019999 | Parks, Rec. & Cultural Affairs | Agency | 63,498 | 67,954 | 47,238 |
| X21Y52019999 | Police Services | Agency | 27,305 | 27,309 | 59,963 |
| | **Project Total** | | **90,803** | **95,263** | **114,953** |
| **TOTAL - TAX LEVIES/ASSESSMENTS** | | | **46,153,681** | **40,085,591** | **15,772,655** |

# 2004 BUDGET
# GRANT AND NON-CAPITAL PROJECTS

## DEBT SERVICE

| CENTER | DEPARTMENT | FUND | 2002 EXPENSES | 2003 EXPENSES | 2004 BUDGET |
|---|---|---|---|---|---|
| **DEBT SERVICE ADMINISTRATION** | | | | | |
| CDBG PROJECT #: N/A<br>FICS PROJECT #: Z0100 | | PROJECT TITLE: **Debt Service Administration** | | | |
| T31Z01009999 | Non-Departmental | Atlantic Station TAD | - | - | 14,364,069 |
| T31Z01009999 | Non-Departmental | Westside TAD | 13,302 | 88,153 | 6,948,115 |
| T31Z01009999 | Non-Departmental | Bond Sinking | 19,778 | 14,596 | 30,000 |
| T31Z01009999 | Non-Departmental | Airport Revenue | 100,707,269 | 104,307,604 | 102,201,133 |
| T31Z01009999 | Non-Departmental | Airport Fac. Rev. Bond Sinking | 5,503 | 8,789,101 | 595,889,889 |
| T31Z01009999 | Non-Departmental | Water & Sewerage Revenue | 41,271,208 | 30,238,833 | 85,890,721 |
| T31Z01009999 | Non-Departmental | Water & Sewerage Sinking | 4,005 | 6,930 | 10,386,840 |
| T31Z01009999 | Non-Departmental | 1993 W & S Rev. BD Escrow | - | - | 76,939,671 |
| | **Project Total** | | **142,021,065** | **143,445,217** | **892,650,438** |
| CDBG PROJECT #: N/A<br>FICS PROJECT #: Z0102 | | PROJECT TITLE: **Tax Anticipation Notes, GF** | | | |
| T31Z01029999 | Non-Departmental | Agency | 113,865,199 | - | - |
| **GENERAL OBLIGATION BONDS** | | | | | |
| CDBG PROJECT #: N/A<br>FICS PROJECT #: Z0200 | | PROJECT TITLE: **G.O. Bond Interest** | | | |
| T31Z02009999 | Non-Departmental | Bond Sinking | 11,692,878 | 11,757,858 | 11,812,900 |
| CDBG PROJECT #: N/A<br>FICS PROJECT #: Z0231 | | PROJECT TITLE: **G.O. Refunding Bonds Dated 10-01-93** | | | |
| T31Z02319999 | Non-Departmental | Bond Sinking | - | - | 1,270,000 |
| CDBG PROJECT #: N/A<br>FICS PROJECT #: Z0240 | | PROJECT TITLE: **Citywide Systems** | | | |
| T31Z024092AK | Non-Departmental | 1999 Bond Project | - | - | 10,311 |
| CDBG PROJECT #: N/A<br>FICS PROJECT #: Z0241 | | PROJECT TITLE: **G.O. Infrastructure Bonds Dated 12-01-01** | | | |
| T31Z02419999 | Non-Departmental | Bond Sinking | - | - | - |
| CDBG PROJECT #: N/A<br>FICS PROJECT #: Z0244 | | PROJECT TITLE: **G.O. Bond Dated 12-01-01** | | | |
| T31Z02449999 | Non-Departmental | Bond Sinking | 6,690,000 | - | 200,000 |
| CDBG PROJECT #: N/A<br>FICS PROJECT #: Z0245 | | PROJECT TITLE: **G.O. Bond Infrastructure Bonds DAT** | | | |
| T31Z02459999 | Non-Departmental | Bond Sinking | - | 6,890,000 | 2,465,000 |

# DEBT SERVICE

| CENTER | DEPARTMENT | FUND | 2002 EXPENSES | 2003 EXPENSES | 2004 BUDGET |
|---|---|---|---|---|---|
| **GENERAL OBLIGATION BONDS (CONTINUED)** | | | | | |
| CDBG PROJECT #: N/A<br>FICS PROJECT #: Z0246 | | PROJECT TITLE: **G.O. Bond Dated 12-01-02** | | | |
| T31Z02469999 | Non-Departmental | Bond Sinking | - | 260,000 | 270,000 |
| CDBG PROJECT #: N/A<br>FICS PROJECT #: Z0247 | | PROJECT TITLE: **G.O. Bond Dated 12-01-03** | | | |
| T31Z02479999 | Non-Departmental | Bond Sinking | - | - | 300,000 |
| **AIRPORT BONDS** | | | | | |
| CDBG PROJECT #: N/A<br>FICS PROJECT #: Z0300 | | PROJECT TITLE: **Airport Bonds Interest** | | | |
| T31Z03009999 | Non-Departmental | Airport Fac. Rev. Bond Sinking | 21,503,088 | 25,918,636 | 7,995,820 |
| CDBG PROJECT #: N/A<br>FICS PROJECT #: Z0324 | | PROJECT TITLE: **Airport Bonds Dated 04-01-90** | | | |
| T31Z03249999 | Non-Departmental | Airport Fac. Rev. Bond Sinking | - | 5,592,004 | 14,109,851 |
| CDBG PROJECT #: N/A<br>FICS PROJECT #: Z0325 | | PROJECT TITLE: **Airport Bonds Dated 04-01-94** | | | |
| T31Z03259999 | Non-Departmental | Airport Fac. Rev. Bond Sinking | 9,275,000 | 9,570,000 | 2,071,720 |
| CDBG PROJECT #: N/A<br>FICS PROJECT #: Z0326 | | PROJECT TITLE: **Airport Bonds Dated 07-01-96** | | | |
| T31Z03269999 | Non-Departmental | Airport Fac. Rev. Bond Sinking | 27,870,000 | 29,620,000 | 33,482,288 |
| CDBG PROJECT #: N/A<br>FICS PROJECT #: Z0327 | | PROJECT TITLE: **Airport Bonds Series 2000** | | | |
| T31Z03279999 | Non-Departmental | Airport Fac. Rev. Bond Sinking | 13,630,000 | 70,000 | 75,000 |
| CDBG PROJECT #: N/A<br>FICS PROJECT #: Z0328 | | PROJECT TITLE: **Airport Bond Int Series 2000** | | | |
| T31Z03289999 | Non-Departmental | Airport Fac. Rev. Bond Sinking | 55,754,626 | 54,937,702 | 31,413,296 |
| CDBG PROJECT #: N/A<br>FICS PROJECT #: Z0329 | | PROJECT TITLE: **Airport Refunding BD Swap Date** | | | |
| T31Z03299999 | Non-Departmental | Airport Fac. Rev. Bond Sinking | - | - | 47,358,509 |

# 2004 BUDGET
# GRANT AND NON-CAPITAL PROJECTS

## DEBT SERVICE

| CENTER | DEPARTMENT | FUND | 2002 EXPENSES | 2003 EXPENSES | 2004 BUDGET |
|---|---|---|---|---|---|
| | | **WATER AND SEWER BONDS** | | | |
| CDBG PROJECT #: | **N/A** | PROJECT TITLE: **Water and Sewer Bond Interest** | | | |
| FICS PROJECT #: | **Z0400** | | | | |
| T31Z04009999 | Non-Departmental | Water & Sewerage Sinking | 77,692,152 | 82,495,997 | 93,159,366 |
| CDBG PROJECT #: | **N/A** | PROJECT TITLE: **Water and Sewer Bonds Dated 05-01** | | | |
| FICS PROJECT #: | **Z0409** | | | | |
| T31Z04099999 | Non-Departmental | 1999 Water & Wastewater Bond | 13,198,963 | - | 36,219,645 |
| T31Z04099999 | Non-Departmental | Water & Sewerage Sinking | 105,415 | - | 2,683,486 |
| | **Project Total** | | **13,304,378** | **-** | **38,903,131** |
| CDBG PROJECT #: | **N/A** | PROJECT TITLE: **Debt Service Requirement** | | | |
| FICS PROJECT #: | **Z0410** | | | | |
| T31Z04109999 | Non-Departmental | 2001 Water & Wastewater Bond | 25,281,615 | 14,243,479 | 28,560,581 |
| | | **TAX ALLOCATION DIST. BONDS** | | | |
| CDBG PROJECT #: | **N/A** | PROJECT TITLE: **Atlantic Station** | | | |
| FICS PROJECT #: | **Z0701** | | | | |
| T31Z07019999 | Non-Departmental | Atlantic Station Tad | 51,163,417 | 6,332,914 | 3,703,626 |
| **TOTAL - DEBT SERVICE** | | | **569,743,418** | **391,133,807** | **1,209,811,837** |
| **GRAND TOTAL - GRANT AND NON-CAPITAL PROJECTS** | | | **689,185,844** | **495,533,944** | **1,386,781,099** |

# 2004 BUDGET
# GRANT AND NON-CAPITAL PROJECTS

## INTRODUCTION

This section contains the 2004 budgets for projects funded with grant or other monies which is neither part of the operating budget of a department, or a city capital project. (City capital projects funded in whole or in part from grant funds are shown in the Capital Projects Section. Capital improvements to property of other parties, such as community organizations, which are funded by grant funds, are shown in this section.) Grant projects, representing projects funded wholly or in part by other governmental units, are established to account for costs associated with specific grants or program activities within grants. Other projects are established for specific purposes to account for costs associated with activities of a non-recurring nature which are not part of the operating budget of a city department.

Included in this section are budgets for current debt service requirements, which are established in the City's accounting system as projects. These debt service projects are related to long-term bonds outstanding, and represent past payments and 2003 requirements for debt administration and principal and interest payments for capital projects.

An examination of the City's debt structure reveals a strong position with respect to the capacity to issue additional debt and the impact on operating budgets.

What is not revealed is the need to finance many capital projects either through long-term debt or other funding alternatives. The authority to issue additional debt must come from the electorate. The electorate approved a large bond referendum in 1994 to fund much needed improvements to the City's infrastructure. The Sears building acquisition and renovation project which is being funded through a long-term mortgage loan is one good example of alternative capital financing necessary to cost-effectively satisfy critical capital improvement requirements. See Appendix for additional information on outstanding debt.

Each Grant or Non-Capital Projects section is in a programmatic format, based upon broad program categories and subcategories as follows:

| | |
|---|---|
| ***Neighborhood Preservation & Urban Development*** | Housing Rehabilitation<br>Public Housing<br>Neighborhood Facilities<br>Public Improvements<br>Parks, Playgrounds and Other Facilities<br>Planning<br>Homeless Facilities<br>Senior Rehabilitation<br>Construction New Homes |
| ***Economic Development*** | Improvement Loans<br>Economic Enhancement/Development<br>Job Training<br>Urban Renewal/Completion<br>Planning |

# 2004 BUDGET
# GRANT AND NON-CAPITAL PROJECTS

## INTRODUCTION (Continued)

| | |
|---|---|
| ***Human Development*** | Social Services<br>Historic Preservation<br>Job Training<br>Education<br>Governor's Office of Comm. Aff. |
| ***Cultural Affairs*** | Musical Events<br>Exhibitions (Visual Arts)<br>Other Cultural Activities |
| ***Miscellaneous Projects*** | Recycling Project<br>Special Support Services<br>Public Protection/Aid<br>Waste Management<br>Gov't. Organization Studies<br>Public Rights of Way<br>Vending Machines<br>Ga. Dept. of Highway Safety<br>Collection Fee - Accounts Receivable<br>Dept. of Justice - Office Program<br>Permit Processing Improvements<br>Foam Unit |
| ***Urban Environment Enhancements*** | Historic Preservation<br>Air Quality Control<br>Watershed Protection |
| ***Special Trust Operations*** | Perpetual Care<br>Miscellaneous Trust Activities |
| ***Planning, Administration and Project Reserves*** | Planning<br>Administration<br>Project Reserves<br>Admin. Development Impact Fees<br>Process Improvement |
| ***Tax Levies/Assessments*** | Court Fines |
| ***Debt Service*** | Debt Service Administration<br>General Obligation Bonds<br>Airport Bonds<br>Water and Sewer Bonds<br>Tax Allocation Dist. Bonds |

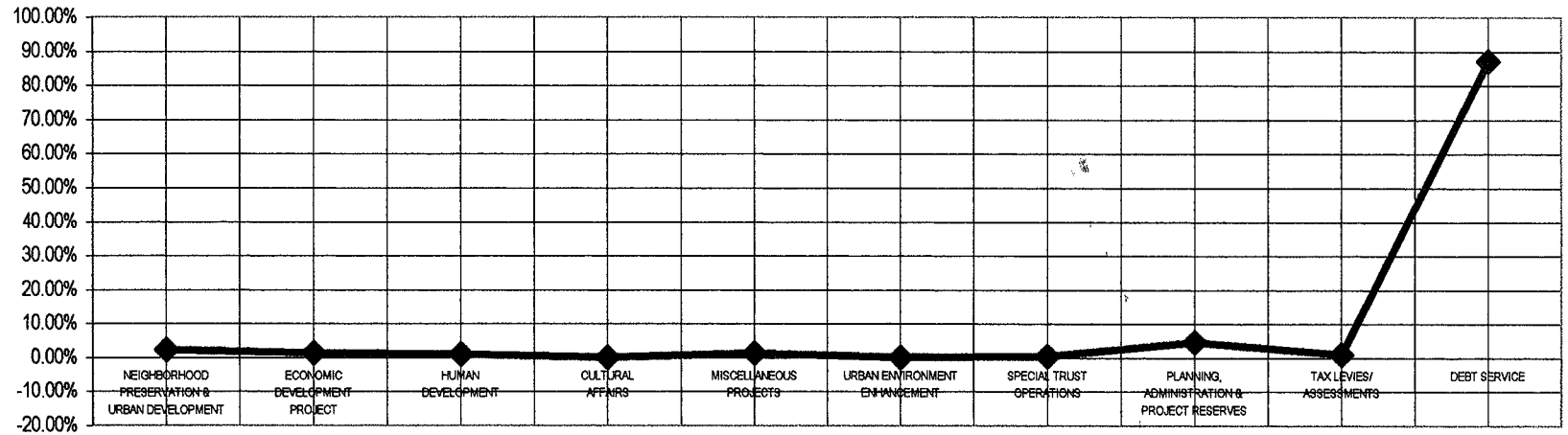
Projects are shown under the appropriate program heading, regardless of funding source.

# 2004 BUDGET
# GRANT AND NON-CAPITAL PROJECTS

## HISTORICAL OVERVIEW

| PROJECT TYPE | 2002 EXPENSES | 2003 EXPENSES | 2004 APPROPRIATION | % of 2004 BUDGET |
|---|---|---|---|---|
| NEIGHBORHOOD PRESERVATION & URBAN DEVELOPMENT | 13,608,933 | 12,650,307 | 31,392,076 | 2.26% |
| ECONOMIC DEVELOPMENT PROJECTS | 13,723,241 | 14,354,610 | 20,145,544 | 1.45% |
| HUMAN DEVELOPMENT | 16,631,241 | 13,333,993 | 13,856,572 | 1.00% |
| CULTURAL AFFAIRS | 1,720,769 | 1,493,593 | 3,086,814 | 0.22% |
| MISCELLANEOUS PROJECTS | 15,340,533 | 13,196,768 | 20,328,068 | 1.47% |
| URBAN ENVIRONMENT ENHANCEMENT | 415,434 | 156,974 | 2,687,034 | 0.19% |
| SPECIAL TRUST OPERATIONS | 2,824,594 | 2,214,099 | 5,951,648 | 0.43% |
| PLANNING, ADMINISTRATION AND PROJECT RESERVES | 9,024,000 | 6,914,202 | 63,748,851 | 4.60% |
| TAX LEVIES/ASSESSMENTS | 46,153,681 | 40,085,591 | 15,772,655 | 1.14% |
| DEBT SERVICE | 569,743,418 | 391,133,807 | 1,209,811,837 | 87.24% |
| | **689,185,844** | **495,533,944** | **1,386,781,099** | **100.00%** |

**GRANT AND NON-CAPITAL PROJECTS - SUMMARY % OF 2004 APPROPRIATION**



# 2004 BUDGET
# GRANT AND NON-CAPITAL PROJECTS

## NEIGHBORHOOD PRESERVATION & URBAN DEVELOPMENT

### HOUSING REHABILITATION

| CENTER | DEPARTMENT | FUND | 2002 EXPENSES | 2003 EXPENSES | 2004 BUDGET |
|---|---|---|---|---|---|
| CDBG PROJECT #: | **CD-07** | PROJECT TITLE: **Housing Rehabilitation Admin.** | | | |
| FICS PROJECT #: | **P0103** | | | | |
| /46P0103A21A | Planning & Community Development | Community Development | - | 838 | 84 |
| Y46P0103A22A | Planning & Community Development | Community Development | - | 121,410 | - |
| Y46P0103A23A | Planning & Community Development | Community Development | - | 440,794 | 35,204 |
| /46P0103A59A | Planning & Community Development | Community Development | - | 17,808 | 36,504 |
| /53P0103A21A | Planning & Community Development | Community Development | 170,229 | - | - |
| Y53P0103A22A | Planning & Community Development | Community Development | 292,812 | - | - |
| /53P0103A59A | Planning & Community Development | Community Development | 2,638 | - | - |
| | **Project Total** | | **465,679** | **580,850** | **71,792** |
| CDBG PROJECT #: | **CD-104** | PROJECT TITLE: **Housing Weatherization Program** | | | |
| FICS PROJECT #: | **P0109** | | | | |
| /46P0109A22A | Planning & Community Development | Community Development | - | 121,549 | - |
| /46P0109A23A | Planning & Community Development | Community Development | - | 227,256 | 122,744 |
| Y46P0109A59A | Planning & Community Development | Community Development | - | - | 1 |
| Y53P0109A21A | Planning & Community Development | Community Development | 62,602 | - | - |
| /53P0109A22A | Planning & Community Development | Community Development | 228,451 | - | - |
| | **Project Total** | | **291,053** | **348,805** | **122,745** |
| CDBG PROJECT #: | **CD-88** | PROJECT TITLE: **Housing Code Inspection** | | | |
| FICS PROJECT #: | **P0111** | | | | |
| /43P0111A21A | Planning & Community Development | Community Development | 41,286 | 6,415 | 4,847 |
| /43P0111A22A | Planning & Community Development | Community Development | 204,941 | 15,409 | 517 |
| Y43P0111A23A | Planning & Community Development | Community Development | - | 217,471 | 2,529 |
| /43P0111A58A | Planning & Community Development | Community Development | 645 | - | - |
| /43P0111A59A | Planning & Community Development | Community Development | 91 | - | 72 |
| | **Project Total** | | **246,963** | **239,295** | **7,965** |
| CDBG PROJECT #: | **CD-09** | PROJECT TITLE: **Housing Rehabilitation Leverage** | | | |
| FICS PROJECT #: | **P0112** | | | | |
| /46P0112A5WA | Planning & Community Development | Community Development | - | - | 17,646 |
| Y46P0112A5LA | Planning & Community Development | Trust | - | - | 790 |
| | **Project Total** | | **-** | **-** | **18,436** |

## NEIGHBORHOOD PRESERVATION & URBAN DEVELOPMENT

### HOUSING REHABILITATION (CONTINUED)

| CENTER | DEPARTMENT | FUND | 2002 EXPENSES | 2003 EXPENSES | 2004 BUDGET |
|---|---|---|---|---|---|
| CDBG PROJECT #: | **N/A** | PROJECT TITLE: **Section 312 Home Rehabilitation** | | | |
| FICS PROJECT #: | **P0114** | | | | |
| Y46P0114BHA0 | Planning & Community Development | 312 Trust | - | - | 375 |
| CDBG PROJECT #: | **N/A** | PROJECT TITLE: **Rental Rehabilitation** | | | |
| FICS PROJECT #: | **P0115** | | | | |
| Y46P0115BGB0 | Planning & Community Development | Rental Rehabilitation Trust | - | - | 5,287 |
| Y46P0115BGF0 | Planning & Community Development | Rental Rehabilitation Trust | - | - | 107,267 |
| Y46P0115BGG0 | Planning & Community Development | Rental Rehabilitation Trust | - | - | 74,337 |
| Y46P0115BGH0 | Planning & Community Development | Rental Rehabilitation Trust | - | - | 39,948 |
| | **Project Total** | | - | - | **226,839** |
| CDBG PROJECT #: | **N/A** | PROJECT TITLE: **Escrow-Home Repair/Low-Mod/Spo** | | | |
| FICS PROJECT #: | **P0118** | | | | |
| Y46P0118A5BA | Planning & Community Development | Trust | - | - | 247 |
| CDBG PROJECT #: | **N/A** | PROJECT TITLE: **Sponsor Housing Rehabilitation Program** | | | |
| FICS PROJECT #: | **P0119** | | | | |
| Y46P0119A5EA | Planning & Community Development | Trust | - | - | 164 |
| CDBG PROJECT #: | **N/A** | PROJECT TITLE: **Housing Code Assistance** | | | |
| FICS PROJECT #: | **P0121** | | | | |
| Y46P0121A5HA | Planning & Community Development | Trust | - | - | 10,880 |
| CDBG PROJECT #: | **CD-05** | PROJECT TITLE: **Atlanta Affordable Home Ownership** | | | |
| FICS PROJECT #: | **P0130** | | | | |
| Y46P0130A52A | Planning & Community Development | Community Development | - | - | 19,935 |
| CDBG PROJECT #: | **N/A** | PROJECT TITLE: **Vine City Housing Ministry** | | | |
| FICS PROJECT #: | **P0141** | | | | |
| D11P0141K2C0 | Executive Offices | Community Development | - | 11,250 | 3,750 |

## NEIGHBORHOOD PRESERVATION & URBAN DEVELOPMENT

### HOUSING REHABILITATION (CONTINUED)

| CENTER | DEPARTMENT | FUND | 2002 EXPENSES | 2003 EXPENSES | 2004 BUDGET |
|---|---|---|---|---|---|
| CDBG PROJECT #: | N/A | PROJECT TITLE: Home Investment Partnership Program, CHDO | | | |
| FICS PROJECT #: | P0147 | | | | |
| Y46P0147A3A0 | Planning & Community Development | Home Investment Trust | - | - | 176,075 |
| Y46P0147A3C0 | Planning & Community Development | Home Investment Trust | - | - | 25,500 |
| Y46P0147A3E0 | Planning & Community Development | Home Investment Trust | - | - | 29 |
| Y46P0147A3J0 | Planning & Community Development | Home Investment Trust | - | - | 59,124 |
| Y46P0147A3K0 | Planning & Community Development | Home Investment Trust | - | 176,595 | 19,705 |
| Y46P0147A3L0 | Planning & Community Development | Home Investment Trust | - | 158,000 | 45,000 |
| Y46P0147A3M0 | Planning & Community Development | Home Investment Trust | - | - | 200,394 |
| Y53P0147A3J0 | Planning & Community Development | Home Investment Trust | 4,600 | - | - |
| | **Project Total** | | **4,600** | **334,595** | **525,827** |
| CDBG PROJECT #: | N/A | PROJECT TITLE: Home Investment Partnership Program | | | |
| FICS PROJECT #: | P0148 | | | | |
| Y46P0148A3C0 | Planning & Community Development | Home Investment Trust | - | - | 6,759 |
| CDBG PROJECT #: | CD-459 | PROJECT TITLE: Reynoldstown Super Block, Phase I | | | |
| FICS PROJECT #: | P0149 | | | | |
| Y46P0149A52A | Planning & Community Development | Community Development | - | - | 177,876 |
| Y46P0149A58A | Planning & Community Development | Community Development | - | 1,066 | - |
| Y53P0149A58A | Planning & Community Development | Community Development | 109,649 | - | - |
| Y46P0149A3H0 | Planning & Community Development | Community Development | - | 156,899 | - |
| Y53P0149A3H0 | Planning & Community Development | Home Investment Trust | 43,101 | - | - |
| | **Project Total** | | **152,750** | **157,965** | **177,876** |
| CDBG PROJECT #: | N/A | PROJECT TITLE: Smoke Detectors Program | | | |
| FICS PROJECT #: | P0150 | | | | |
| W42P0150QNA0 | Fire Services | Trust | - | - | 25 |
| Y46P0150A3J0 | Planning & Community Development | Home Investment Trust | - | - | 70,000 |
| Y53P0150A3J0 | Planning & Community Development | Home Investment Trust | 250,000 | - | - |
| | **Project Total** | | **250,000** | **-** | **70,025** |
| CDBG PROJECT #: | CD-492 | PROJECT TITLE: Fern St. Revitalization | | | |
| FICS PROJECT #: | P0154 | | | | |
| Y46P0154A5ZA | Planning & Community Development | Community Development | - | - | 123,201 |

# 2004 BUDGET
# GRANT AND NON-CAPITAL PROJECTS

## NEIGHBORHOOD PRESERVATION & URBAN DEVELOPMENT

### HOUSING REHABILITATION (CONTINUED)

| CENTER | DEPARTMENT | FUND | 2002 EXPENSES | 2003 EXPENSES | 2004 BUDGET |
|---|---|---|---|---|---|
| CDBG PROJECT #: | **CD-489** | PROJECT TITLE: **Atlanta-Fulton Co. Land Bank Authority** | | | |
| FICS PROJECT #: | **P0155** | | | | |
| Y46P0155A21A | Planning & Community Development | Community Development | - | - | 5 |
| Y46P0155A22A | Planning & Community Development | Community Development | - | 50,355 | 1,499 |
| Y46P0155A23A | Planning & Community Development | Community Development | - | 158,717 | 3,001 |
| Y46P0155A59A | Planning & Community Development | Community Development | - | - | 12 |
| Y53P0155A21A | Planning & Community Development | Community Development | 24,619 | - | - |
| Y53P0155A22A | Planning & Community Development | Community Development | 109,864 | - | - |
| | **Project Total** | | **134,483** | **209,072** | **4,517** |
| CDBG PROJECT #: | **CD-557** | PROJECT TITLE: **Summerhill Redevelopment Project** | | | |
| FICS PROJECT #: | **P0156** | | | | |
| Y47P0156A7G0 | Planning & Community Development | Sec. 108 Loan Trust | - | 117,470 | 738,984 |
| Y52P0156A7G0 | Planning & Community Development | Sec. 108 Loan Trust | 218,057 | - | - |
| | **Project Total** | | **218,057** | **117,470** | **738,984** |
| CDBG PROJECT #: | **CD-500** | PROJECT TITLE: **Project Extend** | | | |
| FICS PROJECT #: | **P0158** | | | | |
| Y46P0158A22A | Planning & Community Development | Community Development | - | 217,020 | 871 |
| Y46P0158A23A | Planning & Community Development | Community Development | - | 122,331 | 227,669 |
| Y46P0158A58A | Planning & Community Development | Community Development | - | - | 5,275 |
| Y53P0158A21A | Planning & Community Development | Community Development | 143,032 | - | - |
| Y53P0158A22A | Planning & Community Development | Community Development | 160,724 | - | - |
| | **Project Total** | | **303,756** | **339,351** | **233,815** |
| CDBG PROJECT #: | **CD-281, CD-501** | PROJECT TITLE: **Peoplestown - Residential Infill** | | | |
| FICS PROJECT #: | **P0159** | | | | |
| D25P0159A20A | Planning & Community Development | Community Development | - | 20,401 | - |
| Y31P0159A20A | Planning & Community Development | Community Development | 112,749 | - | - |
| Y53P0159A51A | Planning & Community Development | Community Development | - | 3,988 | 344,211 |
| | **Project Total** | | **112,749** | **24,389** | **344,211** |
| CDBG PROJECT #: | **CD-504** | PROJECT TITLE: **Burglar Bar Safety Program** | | | |
| FICS PROJECT #: | **P0162** | | | | |
| W42P0162A51A | Fire Services | Community Development | - | - | 37,366 |

## NEIGHBORHOOD PRESERVATION & URBAN DEVELOPMENT

### HOUSING REHABILITATION (CONTINUED)

| CENTER | DEPARTMENT | FUND | 2002 EXPENSES | 2003 EXPENSES | 2004 BUDGET |
|---|---|---|---|---|---|
| CDBG PROJECT #: | **CD-530** | PROJECT TITLE: **Smoke Detector Program** | | | |
| FICS PROJECT #: | **P0163** | | | | |
| W42P0163A23A | Fire Services | Community Development | - | 49,999 | 1 |
| W42P0163A59A | Fire Services | Community Development | - | - | 98 |
| | **Project Total** | | **-** | **49,999** | **99** |
| CDBG PROJECT #: | **CD-717** | PROJECT TITLE: **Home Repair Program** | | | |
| FICS PROJECT #: | **P0169** | | | | |
| Y53P0169A22A | Planning & Community Development | Community Development | - | 34,134 | 4,532 |
| Y53P0169A22A | Planning & Community Development | Community Development | - | 46,321 | 29,905 |
| Y53P0169A22A | Planning & Community Development | Community Development | 37,560 | - | - |
| | **Project Total** | | **37,560** | **80,455** | **34,437** |
| CDBG PROJECT #: | **CD-725** | PROJECT TITLE: **Trinity House Expansion** | | | |
| FICS PROJECT #: | **P0170** | | | | |
| Y46P0170A20A | Planning & Community Development | Community Development | - | - | 20,000 |
| Y46P0170A21A | Planning & Community Development | Community Development | - | - | 450,000 |
| Y46P0170A22C | Planning & Community Development | Community Development | - | - | 400,000 |
| | **Project Total** | | **-** | **-** | **870,000** |
| CDBG PROJECT #: | **ES-08** | PROJECT TITLE: **Milton Ave Shelter** | | | |
| FICS PROJECT #: | **P0188** | | | | |
| D25P0188BJM0 | Executive Offices | Community Development | - | - | 440 |
| CDBG PROJECT #: | **HM-17** | PROJECT TITLE: **The Bridge** | | | |
| FICS PROJECT #: | **P0196** | | | | |
| Y53P0196A3J0 | Planning & Community Development | Home Investment Trust | 19,800 | - | - |
| CDBG PROJECT #: | **CD-545** | PROJECT TITLE: **Mechanicsville/Peoplestown/Summerhill** | | | |
| FICS PROJECT #: | **P0198** | | | | |
| Y46P0198A52A | Planning & Community Development | Community Development | - | - | 14,794 |

# 2004 BUDGET
# GRANT AND NON-CAPITAL PROJECTS

## NEIGHBORHOOD PRESERVATION & URBAN DEVELOPMENT

| CENTER | DEPARTMENT | FUND | 2002 EXPENSES | 2003 EXPENSES | 2004 BUDGET |
|---|---|---|---|---|---|
| | | **PUBLIC HOUSING** | | | |
| CDBG PROJECT #: | **N/A** | PROJECT TITLE: **Section 8 Annual Contributions** | | | |
| FICS PROJECT #: | **P0215** | | | | |
| Y46P0215BBA0 | Planning & Community Development | Intergovernmental Grant | - | 240,170 | 129,248 |
| Y46P0215BBB0 | Planning & Community Development | Intergovernmental Grant | - | 791,860 | 10,942,030 |
| Y46P0215BBC0 | Planning & Community Development | Intergovernmental Grant | - | 267,715 | 322,931 |
| Y46P0215BBD0 | Planning & Community Development | Intergovernmental Grant | - | 441,639 | 1,462,464 |
| Y53P0215BBA0 | Planning & Community Development | Intergovernmental Grant | 310,520 | - | - |
| Y53P0215BBB0 | Planning & Community Development | Intergovernmental Grant | 667,042 | - | - |
| Y53P0215BBC0 | Planning & Community Development | Intergovernmental Grant | 210,723 | - | - |
| Y53P0215BBD0 | Planning & Community Development | Intergovernmental Grant | 353,725 | - | - |
| | **Project Total** | | **1,542,010** | **1,741,384** | **12,856,673** |
| CDBG PROJECT #: | **N/A** | PROJECT TITLE: **Direction Sports II** | | | |
| FICS PROJECT #: | **P0222** | | | | |
| N32P0222RRA0 | Parks, Rec. & Cultural Affairs | Trust | - | - | 18,157 |
| CDBG PROJECT #: | **N/A** | PROJECT TITLE: **Weed and Seed Program** | | | |
| FICS PROJECT #: | **P0223** | | | | |
| D28P0223B3C0 | Executive Offices | Intergovernmental Grant | - | 1,051 | 14,341 |
| D28P0223B3X0 | Executive Offices | Intergovernmental Grant | 126,005 | 27,441 | 10,407 |
| D28P0223B5B0 | Executive Offices | Intergovernmental Grant | 501,797 | 166,920 | 205,239 |
| D28P0223B5D0 | Executive Offices | Intergovernmental Grant | - | 63,773 | 188,197 |
| N11P0223B3C0 | Parks, Rec. & Cultural Affairs | Intergovernmental Grant | - | - | 2,802 |
| N41P0223B5D0 | Parks, Rec. & Cultural Affairs | Intergovernmental Grant | - | 22,327 | 3,203 |
| S11P0223B5D0 | Judicial Agencies | Intergovernmental Grant | 540 | 37,878 | 11,582 |
| X11P0223B5D0 | Police Services | Intergovernmental Grant | - | 32,431 | 65,069 |
| D28P0223QNA0 | Executive Offices | Trust | 1,247 | 822 | 9,132 |
| | **Project Total** | | **629,589** | **352,643** | **509,972** |
| CDBG PROJECT #: | **N/A** | PROJECT TITLE: **A.H.A. Drug Elimination Program** | | | |
| FICS PROJECT #: | **P0224** | | | | |
| X11P0224QFD0 | Police Services | Intergovernmental Grant | 15,380 | - | - |
| X11P0224QFE0 | Police Services | Intergovernmental Grant | 2,994 | - | - |
| X11P0224QFF0 | Police Services | Intergovernmental Grant | 798 | - | 1,771 |
| | **Project Total** | | **19,172** | **-** | **1,771** |

# 2004 BUDGET
# GRANT AND NON-CAPITAL PROJECTS

## NEIGHBORHOOD PRESERVATION & URBAN DEVELOPMENT

| CENTER | DEPARTMENT | FUND | 2002 EXPENSES | 2003 EXPENSES | 2004 BUDGET |
|---|---|---|---|---|---|
| | | **PUBLIC HOUSING (CONTINUED)** | | | |
| CDBG PROJECT #: | **N/A** | PROJECT TITLE: **Asset Forfeiture** | | | |
| FICS PROJECT #: | **P0225** | | | | |
| X11P0225B3H0 | Police Services | Intergovernmental Grant | - | - | 181,741 |
| X11P0225B3W0 | Police Services | Intergovernmental Grant | 3,863 | 229 | 17,141 |
| X11P0225B5A0 | Police Services | Intergovernmental Grant | 16,809 | 849 | 32,343 |
| | **Project Total** | | **20,672** | **1,078** | **231,225** |
| CDBG PROJECT #: | **CD-659, CD-657** | PROJECT TITLE: **AHA Phase I Carver Redv.** | | | |
| FICS PROJECT #: | **P0226** | | | | |
| Y46P0226A20A | Planning & Community Development | Community Development | - | 23,233 | - |
| Y46P0226A21A | Planning & Community Development | Community Development | - | 476,767 | - |
| Y53P0226A21A | Planning & Community Development | Community Development | 1,500,000 | - | - |
| | **Project Total** | | **1,500,000** | **500,000** | **-** |
| CDBG PROJECT #: | **CD-750** | PROJECT TITLE: **Valena Henderson Village** | | | |
| FICS PROJECT #: | **P0227** | | | | |
| Y46P0227A20A | Planning & Community Development | Community Development | - | 163,349 | - |
| CDBG PROJECT #: | **CD-730** | PROJECT TITLE: **QLS Home Repair** | | | |
| FICS PROJECT #: | **P0228** | | | | |
| Y46P0228A20A | Planning & Community Development | Community Development | - | 200 | - |
| Y53P0228A20A | Planning & Community Development | Community Development | 51,800 | - | - |
| | **Project Total** | | **51,800** | **200** | **-** |
| | | **NEIGHBORHOOD FACILITIES** | | | |
| CDBG PROJECT #: | **N/A** | PROJECT TITLE: **Southside Butler Street YMCA** | | | |
| FICS PROJECT #: | **P0303** | | | | |
| N12P03039999 | Parks, Rec. & Cultural Affairs | Park Improvement | - | - | 878 |
| CDBG PROJECT #: | **N/A** | PROJECT TITLE: **Intergenerational Resource Center** | | | |
| FICS PROJECT #: | **P0316** | | | | |
| Y46P03169999 | Planning & Community Development | Agency | - | - | 530 |

# 2004 BUDGET
# GRANT AND NON-CAPITAL PROJECTS

## NEIGHBORHOOD PRESERVATION & URBAN DEVELOPMENT

| CENTER | DEPARTMENT | FUND | 2002 EXPENSES | 2003 EXPENSES | 2004 BUDGET |
|---|---|---|---|---|---|
| **NEIGHBORHOOD FACILITIES (CONTINUED)** | | | | | |
| CDBG PROJECT #: | **N/A** | PROJECT TITLE: **Atlanta Urban Tree House Project** | | | |
| FICS PROJECT #: | **P0342** | | | | |
| N31P0342AVA0 | Parks, Rec. & Cultural Affairs | Intergovernmental Grant | - | - | 344 |
| CDBG PROJECT #: | **CD-495** | PROJECT TITLE: **MLK, Jr. Community Center** | | | |
| FICS PROJECT #: | **P0343** | | | | |
| G41P0343A5QA | Administrative Services | Community Development | 112,570 | 619,450 | - |
| G41P0343A5ZA | Administrative Services | Community Development | 15,995 | - | - |
| G45P0343A6H0 | Administrative Services | Community Development | - | - | - |
| | **Project Total** | | **128,565** | **619,450** | **-** |
| CDBG PROJECT #: | **CD-511** | PROJECT TITLE: **QLS Gardens** | | | |
| FICS PROJECT #: | **P0345** | | | | |
| Y46P0345A21A | Planning & Community Development | Community Development | - | 64,921 | 79 |
| Y46P0345A23P | Planning & Community Development | Community Development | - | - | 75,000 |
| Y46P0345A58A | Planning & Community Development | Community Development | - | 23,415 | 53,685 |
| | **Project Total** | | **-** | **88,336** | **128,764** |
| CDBG PROJECT #: | **N/A** | PROJECT TITLE: **Perkerson Neighborhood Consort.** | | | |
| FICS PROJECT #: | **P0359** | | | | |
| N12P0359A58A | Parks, Rec. & Cultural Affairs | Community Development | - | - | 10,000 |
| CDBG PROJECT #: | **CD-750** | PROJECT TITLE: **Genesis Shelter Acquisition** | | | |
| FICS PROJECT #: | **P0360** | | | | |
| Y46P0360A23P | Planning & Community Development | Community Development | - | - | 500,000 |
| **PUBLIC IMPROVEMENTS** | | | | | |
| CDBG PROJECT #: | **CD-34** | PROJECT TITLE: **Street/Sidewalk Assessment Program** | | | |
| FICS PROJECT #: | **P0404** | | | | |
| M22P0404A5ZA | Public Works | Community Development | - | - | 4,761 |
| M22P0404A52A | Public Works | Community Development | - | - | 5,555 |
| M22P0404A56A | Public Works | Community Development | - | - | 62,952 |
| M22P0404A58A | Public Works | Community Development | - | - | 84,742 |
| | **Project Total** | | **-** | **-** | **158,010** |

## NEIGHBORHOOD PRESERVATION & URBAN DEVELOPMENT

### PUBLIC IMPROVEMENTS (CONTINUED)

| CENTER | DEPARTMENT | FUND | 2002 EXPENSES | 2003 EXPENSES | 2004 BUDGET |
|---|---|---|---|---|---|
| CDBG PROJECT #: | **N/A** | PROJECT TITLE: **L.A.R.P.** | | | |
| FICS PROJECT #: | **P0407** | | | | |
| M23P0407KXG0 | Public Works | Intergovernmental Grant | - | - | 1,224 |
| M23P0407KXJ0 | Public Works | Intergovernmental Grant | - | - | 12,727 |
| M23P0407KXQ0 | Public Works | Intergovernmental Grant | - | - | 140,177 |
| M23P0407KXR0 | Public Works | Intergovernmental Grant | - | - | 26,539 |
| M23P0407KXT0 | Public Works | Intergovernmental Grant | - | - | 14,525 |
| M23P0407KXZ0 | Public Works | Intergovernmental Grant | - | - | 49,773 |
| M23P0407KX10 | Public Works | Intergovernmental Grant | - | - | 63,606 |
| M23P0407KX20 | Public Works | Intergovernmental Grant | - | - | 140,254 |
| M23P0407KX30 | Public Works | Intergovernmental Grant | - | - | 28,166 |
| M23P0407KX80 | Public Works | Intergovernmental Grant | 245,642 | 137,825 | 22,833 |
| | **Project Total** | | **245,642** | **137,825** | **499,824** |
| CDBG PROJECT #: | **CD-542** | PROJECT TITLE: **Habitat for Humanity Prop. Acq.** | | | |
| FICS PROJECT #: | **P0417** | | | | |
| Y46P0417A20A | Planning & Community Development | Community Development | - | 42,436 | - |
| Y46P0417A21A | Planning & Community Development | Community Development | - | 166,476 | 33,524 |
| Y53P0417A20A | Planning & Community Development | Community Development | 157,564 | - | - |
| Y53P0417A21A | Planning & Community Development | Community Development | 91,243 | - | - |
| | **Project Total** | | **248,807** | **208,912** | **33,524** |
| CDBG PROJECT #: | **N/A** | PROJECT TITLE: **HDDC Phase IV Rehab** | | | |
| FICS PROJECT #: | **P0418** | | | | |
| Y46P0418A3J0 | Planning & Community Development | Home Investment Trust | - | 158,891 | 259,389 |
| Y46P0418A3L0 | Planning & Community Development | Home Investment Trust | - | 245,919 | 142,157 |
| Y53P0418A3J0 | Planning & Community Development | Home Investment Trust | 76,721 | - | - |
| | **Project Total** | | **76,721** | **404,810** | **401,546** |
| CDBG PROJECT #: | **N/A** | PROJECT TITLE: **Pedestrian Safety Campaign** | | | |
| FICS PROJECT #: | **P0419** | | | | |
| Y11P0419QNA0 | Planning & Community Development | Trust | - | - | 2,675 |
| CDBG PROJECT #: | **N/A** | PROJECT TITLE: **Peachtree Creek Basin** | | | |
| FICS PROJECT #: | **P0421** | | | | |
| M21P0421B6A0 | Planning & Community Development | Community Development | - | - | 216,548 |
| M21P042192BB | Planning & Community Development | Community Development | - | - | 122,182 |
| | **Project Total** | | **-** | **-** | **338,730** |

# 2004 BUDGET
# GRANT AND NON-CAPITAL PROJECTS

## NEIGHBORHOOD PRESERVATION & URBAN DEVELOPMENT

| CENTER | DEPARTMENT | FUND | 2002 EXPENSES | 2003 EXPENSES | 2004 BUDGET |
|---|---|---|---|---|---|
| **PUBLIC IMPROVEMENTS (CONTINUED)** | | | | | |
| CDBG PROJECT #: | **CD-707** | PROJECT TITLE: **Columbia/ Gladstone Apt** | | | |
| FICS PROJECT #: | **P0425** | | | | |
| Y53P0425A21A | Planning & Community Development | Community Development | 30,000 | - | - |
| CDBG PROJECT #: | **CD-700** | PROJECT TITLE **Independent Living** | | | |
| FICS PROJECT #: | **P0426** | | | | |
| Y46P0426A21A | Planning & Community Development | Community Development | - | 3,982 | - |
| Y46P0426A56A | Planning & Community Development | Community Development | - | 6,348 | - |
| Y53P0426A21A | Planning & Community Development | Community Development | 131,000 | - | - |
| Y53P0426A56A | Planning & Community Development | Community Development | 50,000 | - | - |
| | **Project Total** | | **181,000** | **10,330** | **-** |
| CDBG PROJECT #: | **CD-645** | PROJECT TITLE: **Homeownership Assistance** | | | |
| FICS PROJECT #: | **P0506** | | | | |
| Y46P0506A20A | Planning & Community Development | Community Development | - | - | 55,264 |
| Y53P0506A20A | Planning & Community Development | Community Development | 200 | - | - |
| | **Project Total** | | **200** | **-** | **55,264** |
| **PARKS, PLAYGROUNDS AND OTHER FACILITIES** | | | | | |
| CDBG PROJECT #: | **N/A** | PROJECT TITLE: **Water Works Lodge** | | | |
| FICS PROJECT #: | **P0608** | | | | |
| N12P06089999 | Parks, Rec. & Cultural Affairs | Trust | - | - | 19,605 |
| CDBG PROJECT #: | **N/A** | PROJECT TITLE: **Temporary Protective Service** | | | |
| FICS PROJECT #: | **P0611** | | | | |
| S11P0611KQJ0 | Judicial Agencies | Intergovernmental Grant | - | - | 1,677 |
| S11P0611KQL0 | Judicial Agencies | Intergovernmental Grant | 19,735 | - | - |
| S11P0611KQP0 | Judicial Agencies | Intergovernmental Grant | 12,890 | 26,223 | 7,554 |
| S11P0611KQR0 | Judicial Agencies | Intergovernmental Grant | - | - | 46,667 |
| | **Project Total** | | **32,625** | **26,223** | **55,898** |
| CDBG PROJECT #: | **N/A** | PROJECT TITLE **Land Acquisition, ATL** | | | |
| FICS PROJECT #: | **P0612** | | | | |
| N12P06129989 | Parks, Rec. & Cultural Affairs | General Gov't. Capital Outlay | - | 14,167 | 1,085,833 |

## NEIGHBORHOOD PRESERVATION & URBAN DEVELOPMENT

| CENTER | DEPARTMENT | FUND | 2002 EXPENSES | 2003 EXPENSES | 2004 BUDGET |
|---|---|---|---|---|---|
| **PARKS, PLAYGROUNDS AND OTHER FACILITIES (CONTINUED)** | | | | | |
| CDBG PROJECT #: | **N/A** | PROJECT TITLE **Tree Removal Protection** | | | |
| FICS PROJECT #: | **P0613** | | | | |
| N12P0613QNA0 | Parks, Rec. & Cultural Affairs | Trust | - | - | 365,000 |
| Y12P0613QNA0 | Planning & Community Development | Trust | - | - | 611,371 |
| Y12P0613QNA0 | Planning & Community Development | Trust | - | 2,227 | 683,303 |
| | **Project Total** | | **-** | **2,227** | **1,659,674** |
| **OTHER** | | | | | |
| CDBG PROJECT #: | **N/A** | PROJECT TITLE: **Domestic and Family Violence Program** | | | |
| FICS PROJECT #: | **P0704** | | | | |
| X11P0704KQD0 | Police Services | Intergovernmental Grant | - | - | 6,591 |
| CDBG PROJECT #: | **N/A** | PROJECT TITLE: **Flood Disaster Relief** | | | |
| FICS PROJECT #: | **P0707** | | | | |
| Y46P0707A690 | Planning & Community Development | Trust | - | 155,024 | 34,233 |
| Y53P0707A690 | Planning & Community Development | Trust | 101,135 | - | - |
| | **Project Total** | | **101,135** | **155,024** | **34,233** |
| CDBG PROJECT #: | **N/A** | PROJECT TITLE: **Georgia Environmental Fac. Auth.** | | | |
| FICS PROJECT #: | **P0709** | | | | |
| Q11P0709KKB0 | Watershed Management | Intergovernmental Grant | - | 7,078 | 5,922 |
| **PLANNING** | | | | | |
| CDBG PROJECT #: | **N/A** | PROJECT TITLE: **Chattahoochee River Park Plan** | | | |
| FICS PROJECT #: | **P0805** | | | | |
| Y11P0805KEG0 | Planning & Community Development | Intergovernmental Grant | - | - | 32,736 |
| Y63P0805KFD0 | Planning & Community Development | Intergovernmental Grant | - | - | 25,000 |
| | **Project Total** | | **-** | **-** | **57,736** |
| CDBG PROJECT #: | **CD-565** | PROJECT TITLE: **Climate Protect Campaign/Industr. Partner** | | | |
| FICS PROJECT #: | **P0808** | | | | |
| D45P0808RSB0 | Executive Offices | Intergovernmental Grant | - | - | 20,944 |

# 2004 BUDGET
# GRANT AND NON-CAPITAL PROJECTS

## NEIGHBORHOOD PRESERVATION & URBAN DEVELOPMENT

| CENTER | DEPARTMENT | FUND | 2002 EXPENSES | 2003 EXPENSES | 2004 BUDGET |
|---|---|---|---|---|---|
| | | **PLANNING (CONTINUED)** | | | |
| CDBG PROJECT #: | **N/A** | PROJECT TITLE: **Batma- Buckhead Area Trans** | | | |
| FICS PROJECT #: | **P0809** | | | | |
| Y47P08099999 | Planning & Community Development | Trust | - | - | 20,000 |
| CDBG PROJECT #: | **CD-610** | PROJECT TITLE: **Plan Housing Needs Assessment** | | | |
| FICS PROJECT #: | **P0813** | | | | |
| Y63P0813A23J | Planning & Community Development | Community Development | - | - | 33,484 |
| CDBG PROJECT #: | **N/A** | PROJECT TITLE: **Housing Facilities / Operating** | | | |
| FICS PROJECT #: | **P0897** | | | | |
| Y31P0897BMJ0 | Planning & Community Development | Intergovernmental Grant | 2,858 | - | - |
| | | **HOUSING REHABILITATION** | | | |
| CDBG PROJECT #: | **HM-12** | PROJECT TITLE: **Camp Super Block** | | | |
| FICS PROJECT #: | **P0901** | | | | |
| Y46P0901A3G0 | Planning & Community Development | Home Investment Trust | - | 15,900 | 54 |
| Y46P0901A3H0 | Planning & Community Development | Home Investment Trust | - | 15,999 | 184,001 |
| Y46P0901A3J0 | Planning & Community Development | Home Investment Trust | - | 76,205 | - |
| Y53P0901A3J0 | Planning & Community Development | Home Investment Trust | 123,795 | - | - |
| | **Project Total** | | **123,795** | **108,104** | **184,055** |
| CDBG PROJECT #: | **HM-2** | PROJECT TITLE: **Historic Rehab of Ten Homes** | | | |
| FICS PROJECT #: | **P0905** | | | | |
| Y53P0905A3E0 | Planning & Community Development | Home Investment Trust | 46,804 | - | - |
| CDBG PROJECT #: | **CD-558** | PROJECT TITLE: **Multi Family Rehabilitation** | | | |
| FICS PROJECT #: | **P0906** | | | | |
| Y46P0906A52A | Planning & Community Development | Community Development | - | - | 18,606 |
| Y53P0906A52A | Planning & Community Development | Community Development | 113,000 | - | - |
| Y53P0906A56A | Planning & Community Development | Community Development | 48,959 | - | - |
| | **Project Total** | | **161,959** | **-** | **18,606** |

## NEIGHBORHOOD PRESERVATION & URBAN DEVELOPMENT

| CENTER | DEPARTMENT | FUND | 2002 EXPENSES | 2003 EXPENSES | 2004 BUDGET |
|---|---|---|---|---|---|
| | | **HOUSING REHABILITATION (CONTINUED)** | | | |
| CDBG PROJECT #: | **CD-544** | PROJECT TITLE: **Owner Occupied Rehabilitation** | | | |
| FICS PROJECT #: | **P0907** | | | | |
| Y46P0907A20A | Planning & Community Development | Home Investment Trust | - | 26,545 | 10,813 |
| Y46P0907A23A | Planning & Community Development | Home Investment Trust | - | - | 40,000 |
| Y46P0907A23P | Planning & Community Development | Home Investment Trust | - | - | 301,240 |
| Y53P0907A20A | Planning & Community Development | Home Investment Trust | 82,792 | - | - |
| Y46P0907A3F0 | Planning & Community Development | Home Investment Trust | - | - | 1,563 |
| Y46P0907A3H0 | Planning & Community Development | Home Investment Trust | - | 32,411 | 1 |
| Y46P0907A3J0 | Planning & Community Development | Home Investment Trust | - | - | 7,594 |
| Y46P0907A3K0 | Planning & Community Development | Home Investment Trust | - | 302,657 | 204,271 |
| Y46P0907A3L0 | Planning & Community Development | Home Investment Trust | - | 1,257,337 | 322,388 |
| Y46P0907A3M0 | Planning & Community Development | Home Investment Trust | - | 1,223,344 | 803,656 |
| Y53P0907A3H0 | Planning & Community Development | Home Investment Trust | 31,209 | - | - |
| Y53P0907A3J0 | Planning & Community Development | Home Investment Trust | 12,200 | - | - |
| Y53P0907A3K0 | Planning & Community Development | Home Investment Trust | 337,309 | - | - |
| Y53P0907A3L0 | Planning & Community Development | Home Investment Trust | 472,026 | - | - |
| | **Project Total** | | **935,536** | **2,842,294** | **1,691,526** |
| CDBG PROJECT #: | **CD-747** | PROJECT TITLE: **Neighborhood Revitalize Proj-A** | | | |
| FICS PROJECT #: | **P0908** | | | | |
| N12P0908A23A | Parks, Rec & Cultural Affairs | Community Development | - | - | 150,000 |
| CDBG PROJECT #: | **HM-3** | PROJECT TITLE: **Rental Rehabilitation** | | | |
| FICS PROJECT #: | **P0909** | | | | |
| Y46P0909A3E0 | Planning & Community Development | Home Investment Trust | - | - | 40,647 |
| CDBG PROJECT #: | **CD-581** | PROJECT TITLE: **Multi-Unit Housing** | | | |
| FICS PROJECT #: | **P0912** | | | | |
| Y46P0912A20A | Planning & Community Development | Community Development | - | - | 60,481 |
| Y46P0912A21A | Planning & Community Development | Community Development | - | - | 239,742 |
| Y46P0912A22A | Planning & Community Development | Community Development | - | - | 64,000 |
| Y46P0912A23A | Planning & Community Development | Community Development | - | - | 757,616 |
| Y46P0912A58A | Planning & Community Development | Community Development | - | - | 994 |
| Y46P0912A59A | Planning & Community Development | Community Development | - | - | 589 |
| Y53P0912A20A | Planning & Community Development | Community Development | 19,783 | - | - |
| Y53P0912A51A | Planning & Community Development | Community Development | 1,758 | - | - |
| Y53P0912A59A | Planning & Community Development | Community Development | 1,425 | - | - |
| | **Project Total** | | **22,966** | **-** | **1,123,422** |

# 2004 BUDGET
# GRANT AND NON-CAPITAL PROJECTS

## NEIGHBORHOOD PRESERVATION & URBAN DEVELOPMENT

### HOUSING REHABILITATION (CONTINUED)

| CENTER | DEPARTMENT | FUND | 2002 EXPENSES | 2003 EXPENSES | 2004 BUDGET |
|---|---|---|---|---|---|
| CDBG PROJECT #: | **N/A** | PROJECT TITLE: **Rehabilitation + $1 Homes** | | | |
| FICS PROJECT #: | **P0913** | | | | |
| Y46P0913A3G0 | Planning & Community Development | Home Investment Trust | - | - | 1,868 |
| Y46P0913A3J0 | Planning & Community Development | Home Investment Trust | - | - | 98,257 |
| Y46P0913A3K0 | Planning & Community Development | Home Investment Trust | - | - | 259,372 |
| Y46P0913A3L0 | Planning & Community Development | Home Investment Trust | - | - | 40,503 |
| | **Project Total** | | **-** | **-** | **400,000** |
| CDBG PROJECT #: | **N/A** | PROJECT TITLE: **English Avenue Development Rehab** | | | |
| FICS PROJECT #: | **P0916** | | | | |
| Y46P0916A3F0 | Planning & Community Development | Home Investment Trust | - | - | 2,500 |
| CDBG PROJECT #: | **N/A** | PROJECT TITLE: **HDDC Rehabilitation** | | | |
| FICS PROJECT #: | **P0917** | | | | |
| Y46P0917A3F0 | Planning & Community Development | Home Investment Trust | - | - | 6,073 |
| Y53P0917A3F0 | Planning & Community Development | Home Investment Trust | 211,885 | - | - |
| | **Project Total** | | **211,885** | **-** | **6,073** |
| CDBG PROJECT #: | **HM-10 (A3H0)** | PROJECT TITLE: **Home Program-Multi-Unit Housing** | | | |
| FICS PROJECT #: | **P0918** | | | | |
| Y46P0918A3F0 | Planning & Community Development | Home Investment Trust | - | - | 47,562 |
| Y46P0918A3G0 | Planning & Community Development | Home Investment Trust | - | - | 85,505 |
| Y46P0918A3H0 | Planning & Community Development | Home Investment Trust | - | - | 43,591 |
| Y46P0918A3J0 | Planning & Community Development | Home Investment Trust | - | - | 30,000 |
| Y46P0918A3K0 | Planning & Community Development | Home Investment Trust | - | - | 576,500 |
| Y46P0918A3L0 | Planning & Community Development | Home Investment Trust | - | 101,102 | 690,798 |
| Y46P0918A3M0 | Planning & Community Development | Home Investment Trust | - | 298,898 | 1,000 |
| Y53P0918A3F0 | Planning & Community Development | Home Investment Trust | 183,439 | - | - |
| Y53P0918A3G0 | Planning & Community Development | Home Investment Trust | 14,102 | - | - |
| Y53P0918A3H0 | Planning & Community Development | Home Investment Trust | 15,825 | - | - |
| | **Project Total** | | **213,366** | **400,000** | **1,474,956** |
| CDBG PROJECT #: | **N/A** | PROJECT TITLE: **Housing Rehab/Seniors & Low Income** | | | |
| FICS PROJECT #: | **P0920** | | | | |
| Y46P0920QNA0 | Planning & Community Development | Trust | - | - | 1,993 |

# 2004 BUDGET
# GRANT AND NON-CAPITAL PROJECTS

## NEIGHBORHOOD PRESERVATION & URBAN DEVELOPMENT

### HOUSING REHABILITATION (CONTINUED)

| CENTER | DEPARTMENT | FUND | 2002 EXPENSES | 2003 EXPENSES | 2004 BUDGET |
|---|---|---|---|---|---|
| CDBG PROJECT #: | **N/A** | PROJECT TITLE: **Pittsburgh Housing Rehab.** | | | |
| FICS PROJECT #: | **P0922** | | | | |
| Y46P0922A56A | Planning & Community Development | Community Development | - | - | 11,999 |
| CDBG PROJECT #: | **N/A** | PROJECT TITLE: **UCDC Acquisition/Rehabilitation** | | | |
| FICS PROJECT #: | **P0930** | | | | |
| Y46P0930A3G0 | Planning & Community Development | Home Investment Trust | - | 47,861 | 1 |
| Y53P0930A3G0 | Planning & Community Development | Home Investment Trust | 10,192 | - | - |
| | **Project Total** | | **10,192** | **47,861** | **1** |
| CDBG PROJECT #: | **CD-610** | PROJECT TITLE: **Housing Demolition/Reclamation** | | | |
| FICS PROJECT #: | **P0931** | | | | |
| Y43P0931A20A | Planning & Community Development | Community Development | 11,493 | - | 3,577 |
| Y43P0931A21A | Planning & Community Development | Community Development | 461 | - | 407 |
| Y43P0931A22A | Planning & Community Development | Community Development | 343,731 | 1,745 | 17,524 |
| Y43P0931A23A | Planning & Community Development | Community Development | - | - | 100,000 |
| Y43P0931A59A | Planning & Community Development | Community Development | 30,907 | - | 4,064 |
| Y44P0931A20A | Planning & Community Development | Community Development | - | - | 33,910 |
| Y44P0931A58A | Planning & Community Development | Community Development | - | - | 43,157 |
| | **Project Total** | | **386,592** | **1,745** | **202,639** |
| CDBG PROJECT #: | **CD-613** | PROJECT TITLE: **Community Housing Resource Center** | | | |
| FICS PROJECT #: | **P0932** | | | | |
| Y46P0932A20A | Planning & Community Development | Community Development | - | 221,644 | - |
| Y46P0932A21A | Planning & Community Development | Community Development | - | 10,582 | 247 |
| Y46P0932A22A | Planning & Community Development | Community Development | - | 488,301 | 209,492 |
| Y46P0932A5RA | Planning & Community Development | Community Development | - | - | 129,792 |
| Y46P0932A5XA | Planning & Community Development | Community Development | - | - | 1,563 |
| Y53P0932A5YA | Planning & Community Development | Community Development | 61,283 | - | - |
| Y53P0932A21A | Planning & Community Development | Community Development | 210,077 | - | - |
| Y53P0932A22A | Planning & Community Development | Community Development | 229,457 | - | - |
| Y53P0932A5RA | Planning & Community Development | Community Development | 154,931 | - | - |
| Y53P0932A5XA | Planning & Community Development | Community Development | 1,000 | - | - |
| Y53P0932A5YA | Planning & Community Development | Community Development | 55,011 | - | - |
| Y53P0932A5ZA | Planning & Community Development | Community Development | 164,642 | - | - |
| Y53P0932A52A | Planning & Community Development | Community Development | 20 | - | - |
| Y53P0932A56A | Planning & Community Development | Community Development | 3,452 | - | - |
| Y53P0932A58A | Planning & Community Development | Community Development | 66,296 | - | - |
| Y53P0932A59A | Planning & Community Development | Community Development | 167,829 | - | - |
| | **Project Total** | | **1,113,998** | **720,527** | **341,094** |

# 2004 BUDGET
# GRANT AND NON-CAPITAL PROJECTS

## NEIGHBORHOOD PRESERVATION & URBAN DEVELOPMENT

| CENTER | DEPARTMENT | FUND | 2002 EXPENSES | 2003 EXPENSES | 2004 BUDGET |
|---|---|---|---|---|---|
| **HOUSING REHABILITATION (CONTINUED)** | | | | | |
| CDBG PROJECT #: | **N/A** | PROJECT TITLE: **Tyler's Place CDC Home Ownership** | | | |
| FICS PROJECT #: | **P0933** | | | | |
| Y46P0933A3F0 | Planning & Community Development | Home Investment Trust | - | 89,553 | - |
| Y46P0933A3K0 | Planning & Community Development | Home Investment Trust | - | 230,470 | 14,500 |
| Y53P0933A3F0 | Planning & Community Development | Home Investment Trust | 59,198 | - | - |
| Y53P0933A3K0 | Planning & Community Development | Home Investment Trust | 147,630 | - | - |
| | **Project Total** | | **206,828** | **320,023** | **14,500** |
| CDBG PROJECT #: | **CD-615** | PROJECT TITLE: **1996 Tyler Place CDC Home Ownership** | | | |
| FICS PROJECT #: | **P0936** | | | | |
| Y46P0936A52A | Planning & Community Development | Community Development | - | 40,573 | - |
| CDBG PROJECT #: | **CD-657** | PROJECT TITLE: **Camp Building Acquisition** | | | |
| FICS PROJECT #: | **P0937** | | | | |
| Y46P0937A58A | Planning & Community Development | Community Development | - | - | 2,655 |
| CDBG PROJECT #: | **CD-658** | PROJECT TITLE: **Quality Living Service Meadows** | | | |
| FICS PROJECT #: | **P0938** | | | | |
| Y46P0938A59A | Planning & Community Development | Community Development | - | 1,700 | - |
| CDBG PROJECT #: | **N/A** | PROJECT TITLE: **Washington Park/ High Neigh** | | | |
| FICS PROJECT #: | **P0939** | | | | |
| Y46P0939K4Z0 | Planning & Community Development | Intergovernmental Grant | - | - | 40,000 |
| **HOMELESS FACILITIES** | | | | | |
| CDBG PROJECT #: | **CD-348** | PROJECT TITLE: **Young Adult Guidance Center** | | | |
| FICS PROJECT #: | **P1008** | | | | |
| Y46P1008A5WA | Planning & Community Development | Community Development | - | - | 680 |
| Y46P1008A58A | Planning & Community Development | Community Development | - | - | 14,950 |
| Y53P1008A58A | Planning & Community Development | Community Development | 323,582 | - | - |
| Y53P1008A59A | Planning & Community Development | Community Development | 82,303 | - | - |
| | **Project Total** | | **405,885** | **-** | **15,630** |

## NEIGHBORHOOD PRESERVATION & URBAN DEVELOPMENT

### HOMELESS FACILITIES (CONTINUED)

| CENTER | DEPARTMENT | FUND | 2002 EXPENSES | 2003 EXPENSES | 2004 BUDGET |
|---|---|---|---|---|---|
| CDBG PROJECT #: | **N/A** | PROJECT TITLE: **Jerusalem House** | | | |
| FICS PROJECT #: | **P1010** | | | | |
| D25P1010BMK0 | Executive Offices | Intergovernmental Grant | - | 85,725 | - |
| D25P1010BML0 | Executive Offices | Intergovernmental Grant | - | 147,379 | 52,621 |
| Y31P1010BMJ0 | Planning & Community Development | Intergovernmental Grant | 43,478 | - | - |
| Y31P1010BMK0 | Planning & Community Development | Intergovernmental Grant | 114,275 | - | - |
| | **Project Total** | | **157,753** | **233,104** | **52,621** |
| CDBG PROJECT #: | **CD-336B** | PROJECT TITLE: **Odyssey III Rehab** | | | |
| FICS PROJECT #: | **P1011** | | | | |
| Y46P1011A20A | Planning & Community Development | Community Development | - | - | 458 |
| Y46P1011A56A | Planning & Community Development | Community Development | - | - | 237 |
| | **Project Total** | | **-** | **-** | **695** |
| CDBG PROJECT #: | **HP-01** | PROJECT TITLE: **Edgewood Center** | | | |
| FICS PROJECT #: | **P1019** | | | | |
| D25P1019BMK0 | Executive Offices | Intergovernmental Grant | - | 96,450 | 1,122 |
| D25P1019BML0 | Executive Offices | Intergovernmental Grant | - | 111,825 | 83,550 |
| Y31P1019BMJ0 | Planning & Community Development | Intergovernmental Grant | 65,529 | - | - |
| Y31P1019BMK0 | Planning & Community Development | Intergovernmental Grant | 97,803 | - | - |
| | **Project Total** | | **163,332** | **208,275** | **84,672** |
| CDBG PROJECT #: | **HP-03** | PROJECT TITLE: **Aid Atlanta Housing Program** | | | |
| FICS PROJECT #: | **P1020** | | | | |
| D25P1020BMK0 | Executive Offices | Intergovernmental Grant | - | 59,688 | 26,949 |
| Y31P1020BMG0 | Planning & Community Development | Intergovernmental Grant | 103,760 | - | - |
| Y31P1020BMJ0 | Planning & Community Development | Intergovernmental Grant | 68,255 | - | - |
| Y31P1020BMK0 | Planning & Community Development | Intergovernmental Grant | 35,139 | - | - |
| | **Project Total** | | **207,154** | **59,688** | **26,949** |
| CDBG PROJECT #: | **CD-536** | PROJECT TITLE: **Aesm House** | | | |
| FICS PROJECT #: | **P1022** | | | | |
| D25P1022BML0 | Executive Offices | Intergovernmental Grant | - | - | 123,913 |
| Y31P1022BMJ0 | Planning & Community Development | Intergovernmental Grant | 13,097 | - | - |
| | **Project Total** | | **13,097** | **-** | **123,913** |

# 2004 BUDGET
# GRANT AND NON-CAPITAL PROJECTS

## NEIGHBORHOOD PRESERVATION & URBAN DEVELOPMENT

### HOMELESS FACILITIES (CONTINUED)

| CENTER | DEPARTMENT | FUND | 2002 EXPENSES | 2003 EXPENSES | 2004 BUDGET |
|---|---|---|---|---|---|
| CDBG PROJECT #: | **HP-22** | PROJECT TITLE: **Matthews Place** | | | |
| FICS PROJECT #: | **P1023** | | | | |
| D25P1023BMK0 | Executive Offices | Intergovernmental Grant | - | 67,678 | 3,767 |
| D25P1023BML0 | Executive Offices | Intergovernmental Grant | - | 111,602 | 78,848 |
| Y31P1023BMJ0 | Planning & Community Development | Intergovernmental Grant | 55,656 | - | - |
| Y31P1023BMK0 | Planning & Community Development | Intergovernmental Grant | 119,451 | - | - |
| | **Project Total** | | **175,107** | **179,280** | **82,615** |
| CDBG PROJECT #: | **CD-543, ES-06** | PROJECT TITLE: **Bell Hall** | | | |
| FICS PROJECT #: | **P1026** | | | | |
| D25P1026BJL0 | Executive Offices | Community Development | - | - | 17,768 |
| Y31P1026A21C | Planning & Community Development | Community Development | 20,264 | - | - |
| Y31P1026BJW0 | Planning & Community Development | Community Development | 25,000 | - | - |
| | **Project Total** | | **45,264** | **-** | **17,768** |
| CDBG PROJECT #: | **HP-27** | PROJECT TITLE: **WM Holmes Borders Ctr** | | | |
| FICS PROJECT #: | **P1027** | | | | |
| D25P1027BMJ0 | Executive Offices | Intergovernmental Grant | - | 30,896 | - |
| D25P1027BMK0 | Executive Offices | Intergovernmental Grant | - | 10,271 | 6,414 |
| D25P1027BML0 | Executive Offices | Intergovernmental Grant | - | - | 36,993 |
| Y31P1027BMJ0 | Planning & Community Development | Intergovernmental Grant | 56,025 | - | - |
| | **Project Total** | | **56,025** | **41,167** | **43,407** |
| CDBG PROJECT #: | **HP-29** | PROJECT TITLE: **Southside Community Living** | | | |
| FICS PROJECT #: | **P1029** | | | | |
| D25P1029BMK0 | Executive Offices | Intergovernmental Grant | - | 81,400 | 18 |
| D25P1029BML0 | Executive Offices | Intergovernmental Grant | - | 104,413 | 86,910 |
| Y31P1029BMJ0 | Planning & Community Development | Intergovernmental Grant | 57,646 | - | - |
| Y31P1029BMK0 | Planning & Community Development | Intergovernmental Grant | 126,804 | - | - |
| | **Project Total** | | **184,450** | **185,813** | **86,928** |
| CDBG PROJECT #: | **N/A** | PROJECT TITLE: **Jerusalem House-Women with Children** | | | |
| FICS PROJECT #: | **P1030** | | | | |
| D25P1030BMK0 | Executive Offices | Intergovernmental Grant | - | 110,773 | - |
| D25P1030BML0 | Executive Offices | Intergovernmental Grant | - | 85,466 | 114,534 |
| Y31P1030BMJ0 | Planning & Community Development | Intergovernmental Grant | 41,998 | - | - |
| Y31P1030BMK0 | Planning & Community Development | Intergovernmental Grant | 89,227 | - | - |
| | **Project Total** | | **131,225** | **196,239** | **114,534** |

# 2004 BUDGET
# GRANT AND NON-CAPITAL PROJECTS

## NEIGHBORHOOD PRESERVATION & URBAN DEVELOPMENT

| CENTER | DEPARTMENT | FUND | 2002 EXPENSES | 2003 EXPENSES | 2004 BUDGET |
|---|---|---|---|---|---|
| | | **HOMELESS FACILITIES (CONTINUED)** | | | |
| CDBG PROJECT #: | **CD-746** | PROJECT TITLE: **Program-Project Care** | | | |
| FICS PROJECT #: | **P1031** | | | | |
| Y46P1031A23A | Planning & Community Development | Community Development | - | - | 500,000 |
| CDBG PROJECT #: | **N/A** | PROJECT TITLE: **Gwinnett Housing Expansion** | | | |
| FICS PROJECT #: | **P1039** | | | | |
| D25P1039BMK0 | Executive Offices | Intergovernmental Grant | - | 39,047 | 5,458 |
| Y31P1039BMK0 | Planning & Community Development | Intergovernmental Grant | 38,190 | - | - |
| Y46P1039A3M0 | Planning & Community Development | Home Investment Trust | - | - | 100,000 |
| | **Project Total** | | **38,190** | **39,047** | **105,458** |
| CDBG PROJECT #: | **N/A** | PROJECT TITLE: **Jerusalem House Scattered Site** | | | |
| FICS PROJECT #: | **P1040** | | | | |
| D25P1040BMK0 | Executive Offices | Intergovernmental Grant | - | 43,607 | 151,393 |
| CDBG PROJECT #: | **N/A** | PROJECT TITLE: **Butler St. YMCA Transitional H** | | | |
| FICS PROJECT #: | **P1083** | | | | |
| Y46P1083A23A | Planning & Community Development | Community Development | - | - | 50,000 |
| CDBG PROJECT #: | **CD-735** | PROJECT TITLE: **St. Jude's Family Care Center** | | | |
| FICS PROJECT #: | **P1084** | | | | |
| Y53P1084A20A | Planning & Community Development | Community Development | 152,430 | - | - |
| Y53P1084A5YA | Planning & Community Development | Community Development | 2,051 | - | - |
| Y53P1084A5ZA | Planning & Community Development | Community Development | 22,227 | - | - |
| Y53P1084A52A | Planning & Community Development | Community Development | 405,981 | - | - |
| Y53P1084A56A | Planning & Community Development | Community Development | 361,014 | - | - |
| Y53P1084A58A | Planning & Community Development | Community Development | 10,854 | - | - |
| Y53P1084A59A | Planning & Community Development | Community Development | 346,242 | - | - |
| | **Project Total** | | **1,300,799** | **-** | **-** |
| CDBG PROJECT #: | **CD-348 (A51A, A56A)** | PROJECT TITLE: **Young Adult Guidance Center** | | | |
| FICS PROJECT #: | **P1085** | | | | |
| Y46P1085A56A | Planning & Community Development | Community Development | - | - | 5,786 |
| Y53P1085A5ZA | Planning & Community Development | Community Development | 36,000 | - | - |
| Y53P1085A51A | Planning & Community Development | Community Development | 1,271 | - | - |
| Y53P1085A56A | Planning & Community Development | Community Development | 211,214 | - | - |
| | **Project Total** | | **248,485** | **-** | **5,786** |

# 2004 BUDGET
# GRANT AND NON-CAPITAL PROJECTS

## NEIGHBORHOOD PRESERVATION & URBAN DEVELOPMENT

| CENTER | DEPARTMENT | FUND | 2002 EXPENSES | 2003 EXPENSES | 2004 BUDGET |
|---|---|---|---|---|---|
| **HOMELESS FACILITIES (CONTINUED)** | | | | | |
| CDBG PROJECT #: | **CD-574** | PROJECT TITLE: **NSSFNS Vet Pgm./Harris House** | | | |
| FICS PROJECT #: | **P1089** | | | | |
| Y46P1089A58A | Planning & Community Development | Community Development | - | 15,258 | - |
| CDBG PROJECT #: | **NA** | PROJECT TITLE: **Hope House** | | | |
| FICS PROJECT #: | **P1100** | | | | |
| Y46P1100A21A | Planning & Community Development | Community Development | - | - | 271,651 |
| Y53P1100A21A | Planning & Community Development | Community Development | - | - | 65,000 |
| Y53P1100A59A | Planning & Community Development | Community Development | - | - | 500,000 |
| | **Project Total** | | - | - | **836,651** |
| CDBG PROJECT #: | **NA** | PROJECT TITLE: **Milton Ave. Svc. Center Improv** | | | |
| FICS PROJECT #: | **P1101** | | | | |
| D25P1101A58A | Executive Offices | Community Development | - | 4,245 | 18,655 |
| **SENIOR REHABILITATION** | | | | | |
| CDBG PROJECT #: | **NA** | PROJECT TITLE: **Senior Rehabilitation Projects** | | | |
| FICS PROJECT #: | **P1200** | | | | |
| Y46P1200QNA0 | Planning & Community Development | Trust | - | - | 20,000 |
| **CONSTRUCTION NEW HOUSES** | | | | | |
| CDBG PROJECT #: | **NA** | PROJECT TITLE: **Washington Street** | | | |
| FICS PROJECT #: | **P1300** | | | | |
| Y46P1300A3L0 | Planning & Community Development | Home Investment Trust | - | - | 222,874 |
| CDBG PROJECT #: | **NA** | PROJECT TITLE: **371 Irwin Street** | | | |
| FICS PROJECT #: | **P1301** | | | | |
| Y46P1301A3M0 | Planning & Community Development | Home Investment Trust | - | - | 82,000 |

## NEIGHBORHOOD PRESERVATION & URBAN DEVELOPMENT

| CENTER | DEPARTMENT | FUND | 2002 EXPENSES | 2003 EXPENSES | 2004 BUDGET |
|---|---|---|---|---|---|
| **CONSTRUCTION NEW HOUSES (CONTINUED)** | | | | | |
| CDBG PROJECT #: | **NA** | PROJECT TITLE: **English Ave. Lindsay Street** | | | |
| FICS PROJECT #: | **P1302** | | | | |
| Y46P1302A3M0 | Planning & Community Development | Home Investment Trust | - | 35,225 | 629,575 |
| **TOTAL - NEIGHBORHOOD PRESERVATION & URBAN DEVELOPMENT** | | | **13,608,933** | **12,650,307** | **31,392,076** |

# 2004 BUDGET
# GRANT AND NON-CAPITAL PROJECTS

## ECONOMIC DEVELOPMENT

| CENTER | DEPARTMENT | FUND | 2002 EXPENSES | 2003 EXPENSES | 2004 BUDGET |
|---|---|---|---|---|---|
| **IMPROVEMENT LOANS** | | | | | |
| CDBG PROJECT #: | **CD-438 (A21B), CD-23A (A56B)** | PROJECT TITLE: **Business Improvement Loan Program** | | | |
| FICS PROJECT #: | **Q0101** | | | | |
| Y47Q0101A21B | Planning & Community Development | Community Development | - | 100,905 | 534,464 |
| Y47Q0101A56B | Planning & Community Development | Community Development | - | 18,000 | 3,927 |
| Y52Q0101A21B | Planning & Community Development | Community Development | 153,415 | - | - |
| Y52Q0101A56B | Planning & Community Development | Community Development | 1,871 | - | - |
| | **Project Total** | | **155,286** | **118,905** | **538,391** |
| CDBG PROJECT #: | **N/A** | PROJECT TITLE: **Phoenix Loan Program** | | | |
| FICS PROJECT #: | **Q0108** | | | | |
| Y47Q0108ALJ0 | Planning & Community Development | Intergovernmental Grant | - | 74,950 | 539,724 |
| Y52Q0108ALJ0 | Planning & Community Development | Intergovernmental Grant | 213,259 | - | - |
| | **Project Total** | | **213,259** | **74,950** | **539,724** |
| CDBG PROJECT #: | **CD-23B** | PROJECT TITLE: **BILF Administration** | | | |
| FICS PROJECT #: | **Q0109** | | | | |
| Y52Q0109A21B | Planning & Community Development | Community Development | 65,845 | - | - |
| **ECONOMIC ENHANCEMENT/DEVELOPMENT** | | | | | |
| CDBG PROJECT #: | **N/A** | PROJECT TITLE: **Atlanta Economic Dev Support** | | | |
| FICS PROJECT #: | **Q0204** | | | | |
| D41Q0204A6Z0 | Executive Offices | Trust | - | - | 3,431 |
| CDBG PROJECT #: | **N/A** | PROJECT TITLE: **Underground Atlanta** | | | |
| FICS PROJECT #: | **Q0214** | | | | |
| D41Q0214A6E0 | Executive Offices | Community Development | - | - | 40,191 |
| CDBG PROJECT #: | **N/A** | PROJECT TITLE: **Atlanta-Caribbean Trade Conf.** | | | |
| FICS PROJECT #: | **Q0219** | | | | |
| D41Q0219QNA0 | Executive Offices | Trust | - | - | 1,002 |

# 2004 BUDGET
# GRANT AND NON-CAPITAL PROJECTS

## ECONOMIC DEVELOPMENT

| CENTER | DEPARTMENT | FUND | 2002 EXPENSES | 2003 EXPENSES | 2004 BUDGET |
|---|---|---|---|---|---|
| **ECONOMIC ENHANCEMENT/DEVELOPMENT (CONTINUED)** | | | | | |
| CDBG PROJECT #: **N/A** | | PROJECT TITLE: **International Relations and Business** | | | |
| FICS PROJECT #: **Q0220** | | | | | |
| Y11Q0220QNA0 | Planning & Community Development | Trust | - | - | 68 |
| CDBG PROJECT #: **CD-244** | | PROJECT TITLE: **Greater Atlanta Small Business** | | | |
| FICS PROJECT #: **Q0226** | | | | | |
| Y52Q0226A21B | Planning & Community Development | Community Development | 40,144 | - | - |
| CDBG PROJECT #: **N/A** | | PROJECT TITLE: **Piedmont Park Restaurant** | | | |
| FICS PROJECT #: **Q0227** | | | | | |
| N12Q0227QYA0 | Parks, Rec. & Cultural Affairs | Trust | - | - | 420,830 |
| CDBG PROJECT #: **N/A** | | PROJECT TITLE: **Underground ATL Parking Facil.** | | | |
| FICS PROJECT #: **Q0232** | | | | | |
| D41Q02329999 | Executive Offices | Underground ATL Facil Rev. | - | 835,166 | 1,396,389 |
| CDBG PROJECT #: **N/A** | | PROJECT TITLE: **Underground ATL Commercial Facil.** | | | |
| FICS PROJECT #: **Q0236** | | | | | |
| D41Q02369999 | Executive Offices | Underground ATL Facil Rev. | 9,499,296 | 8,063,612 | 7,755,849 |
| CDBG PROJECT #: **N/A** | | PROJECT TITLE: **Cascade/Mays Streetscape** | | | |
| FICS PROJECT #: **Q0243** | | | | | |
| M22Q0243A5WB | Public Works | Community Development | - | - | 31,045 |
| M22Q024392AE | Public Works | Annual Bond | - | - | 79,624 |
| | **Project Total** | | - | - | **110,669** |
| CDBG PROJECT #: **N/A** | | PROJECT TITLE: **West End/Lee Street** | | | |
| FICS PROJECT #: **Q0245** | | | | | |
| M22Q0245A51A | Public Works | Community Development | - | - | 8,084 |
| CDBG PROJECT #: **N/A** | | PROJECT TITLE: **MLK, JR./Ashby Commercial Revi.** | | | |
| FICS PROJECT #: **Q0248** | | | | | |
| Y47Q0248A7F0 | Planning & Community Development | Trust | - | 44,000 | 142,741 |
| Y52Q0248A7F0 | Planning & Community Development | Trust | 202,344 | - | - |
| | **Project Total** | | **202,344** | **44,000** | **142,741** |

# 2004 BUDGET
# GRANT AND NON-CAPITAL PROJECTS

## ECONOMIC DEVELOPMENT

| CENTER | DEPARTMENT | FUND | 2002 EXPENSES | 2003 EXPENSES | 2004 BUDGET |
|---|---|---|---|---|---|
| **ECONOMIC ENHANCEMENT/DEVELOPMENT (CONTINUED)** | | | | | |
| CDBG PROJECT #: **N/A** | | PROJECT TITLE: **Coca-Cola Street Purchase** | | | |
| FICS PROJECT #: **Q0249** | | | | | |
| G55Q0249QDA0 | Administrative Services | Trust | - | - | 2,500 |
| CDBG PROJECT #: **N/A** | | PROJECT TITLE: **AEDC/Municipal Market Project** | | | |
| FICS PROJECT #: **Q0250** | | | | | |
| Y52Q0250BCA0 | Planning & Community Development | Community Development | - | - | 6,618 |
| CDBG PROJECT #: **N/A** | | PROJECT TITLE: **Project Enterprise** | | | |
| FICS PROJECT #: **Q0256** | | | | | |
| Y46Q0256BNA0 | Planning & Community Development | Intergovernmental Grant | - | - | 3,852 |
| Y47Q0256BNA0 | Planning & Community Development | Intergovernmental Grant | - | - | 13,794 |
| | **Project Total** | | - | - | **17,646** |
| CDBG PROJECT #: **N/A** | | PROJECT TITLE: **Atlanta Multi-Modal Passenger Terminal** | | | |
| FICS PROJECT #: **Q0257** | | | | | |
| Y11Q025792AE | Planning & Community Development | 1992 Bond Project | 31,485 | 75,603 | 63,860 |
| CDBG PROJECT #: **CD-475** | | PROJECT TITLE: **Municipal Market Sec. 108 Loan** | | | |
| FICS PROJECT #: **Q0258** | | | | | |
| J53Q0258A21B | Finance | Community Development | 1 | - | - |
| J53Q0258A22B | Finance | Community Development | 511,327 | - | 1 |
| J53Q0258A23B | Finance | Community Development | - | 509,793 | 7,949 |
| J53Q0258A58B | Finance | Community Development | - | - | 4,363 |
| J53Q0258A59B | Finance | Community Development | - | - | 1 |
| J53Q0258A7E0 | Finance | Sec. 108 Loan Trust | - | - | 3,038 |
| | **Project Total** | | **511,328** | **509,793** | **15,352** |
| CDBG PROJECT #: **N/A** | | PROJECT TITLE: **Castleberry Hill** | | | |
| FICS PROJECT #: **Q0259** | | | | | |
| N12Q0259A5ZB | Parks, Rec. & Cultural Affairs | Community Development | - | - | 60 |
| CDBG PROJECT #: **N/A** | | PROJECT TITLE: **Litter Abatement Program** | | | |
| FICS PROJECT #: **Q0266** | | | | | |
| M31Q0266K9L0 | Public Works | Intergovernmental Grant | - | - | 23,068 |
| M31Q0266K9Q0 | Public Works | Intergovernmental Grant | - | - | 1,174 |
| | **Project Total** | | - | - | **24,242** |

# 2004 BUDGET
# GRANT AND NON-CAPITAL PROJECTS

## ECONOMIC DEVELOPMENT

| CENTER | DEPARTMENT | FUND | 2002 EXPENSES | 2003 EXPENSES | 2004 BUDGET |
|---|---|---|---|---|---|
| **ECONOMIC ENHANCEMENT/DEVELOPMENT (CONTINUED)** | | | | | |
| CDBG PROJECT #: | **CD-110** | PROJECT TITLE: **MLK, JR./ Ashby SEC 108 Loan** | | | |
| FICS PROJECT #: | **Q0268** | | | | |
| J53Q0268A21B | Finance | Community Development | 87,117 | - | - |
| J53Q0268A22B | Finance | Community Development | 592,296 | 137,297 | - |
| J53Q0268A23B | Finance | Community Development | - | 576,986 | 112,976 |
| J53Q0268A59B | Finance | Sec. 108 Loan Trust | - | - | 1 |
| | **Project Total** | | **679,413** | **714,283** | **112,977** |
| CDBG PROJECT #: | **CD-557** | PROJECT TITLE: **Summerhill SEC 108 Loan Repay** | | | |
| FICS PROJECT #: | **Q0269** | | | | |
| J53Q0269A21B | Finance | Community Development | 136,023 | - | - |
| J53Q0269A22B | Finance | Community Development | 834,783 | 10,708 | 11,074 |
| J53Q0269A23B | Finance | Community Development | - | 752,288 | 67,288 |
| J53Q0269A58B | Finance | Sec. 108 Loan Trust | - | - | 7,870 |
| | **Project Total** | | **970,806** | **762,996** | **86,232** |
| CDBG PROJECT #: | **CD-550** | PROJECT TITLE: **Façade Improvements & Fixup Project** | | | |
| FICS PROJECT #: | **Q0270** | | | | |
| Y47Q0270A22B | Planning & Community Development | Community Development | - | - | 200,000 |
| Y47Q0270A59B | Planning & Community Development | Community Development | - | - | 113,820 |
| | **Project Total** | | **-** | **-** | **313,820** |
| CDBG PROJECT #: | **N/A** | PROJECT TITLE: **Brownfields Redevelopment Initiative** | | | |
| FICS PROJECT #: | **Q0271** | | | | |
| Y63Q0271BPB0 | Planning & Community Development | Intergovernmental Grant | 5,645 | 116 | 67,362 |
| CDBG PROJECT #: | **N/A** | PROJECT TITLE: **Mechanicsville Urban Redevelopment** | | | |
| FICS PROJECT #: | **Q0273** | | | | |
| Y47Q0273A2B0 | Planning & Community Development | Community Development | - | 1,252,350 | - |
| Y47Q0273A2K0 | Planning & Community Development | Sec. 108 Loan Trust | - | 17,681 | 4,407,193 |
| Y52Q0273A7K0 | Planning & Community Development | Sec. 108 Loan Trust | 50,553 | - | - |
| | **Project Total** | | **50,553** | **1,270,031** | **4,407,193** |

# 2004 BUDGET
# GRANT AND NON-CAPITAL PROJECTS

## ECONOMIC DEVELOPMENT

| CENTER | DEPARTMENT | FUND | 2002 EXPENSES | 2003 EXPENSES | 2004 BUDGET |
|---|---|---|---|---|---|
| **ECONOMIC ENHANCEMENT/DEVELOPMENT (CONTINUED)** | | | | | |
| CDBG PROJECT #: | **N/A** | PROJECT TITLE: **Scrap Tire Abatement Program** | | | |
| FICS PROJECT #: | **Q0274** | | | | |
| M31Q0274KEJ0 | Public Works | Intergovernmental Grant | - | - | 161,802 |
| T21Q0274KEK0 | Non-Departmental | Intergovernmental Grant | - | - | 33,334 |
| Y42Q0274KEK0 | Planning & Community Development | Intergovernmental Grant | - | - | 39,220 |
| Y42Q0274KEM0 | Planning & Community Development | Intergovernmental Grant | 31,259 | - | 98 |
| | **Project Total** | | **31,259** | **-** | **234,454** |
| CDBG PROJECT #: | **N/A** | PROJECT TITLE: **Economic Development** | | | |
| FICS PROJECT #: | **Q0275** | | | | |
| Y12Q0275A690 | Planning & Community Development | Trust | - | - | 41,721 |
| CDBG PROJECT #: | **N/A** | PROJECT TITLE: **Kirkwood Blvd. Streetscape** | | | |
| FICS PROJECT #: | **Q0277** | | | | |
| M22Q0277A59B | Public Works | Community Development | - | 66,565 | 233,435 |
| CDBG PROJECT #: | **CD-527** | PROJECT TITLE: **Metropolitan Neighborhood Dev.** | | | |
| FICS PROJECT #: | **Q0278** | | | | |
| Y52Q0278A21B | Planning & Community Development | Community Development | 25,243 | - | - |
| CDBG PROJECT #: | **N/A** | PROJECT TITLE: **Brownfields Economic Dev.** | | | |
| FICS PROJECT #: | **Q0282** | | | | |
| Y63Q0282ALL0 | Planning & Community Development | Intergovernmental Grant | - | - | 1,200,000 |
| Y63Q0282A7H0 | Planning & Community Development. | Sec. 108 Loan Trust | 15,022 | 110,708 | 12,051 |
| | **Project Total** | | **15,022** | **110,708** | **1,212,051** |
| CDBG PROJECT #: | **N/A** | PROJECT TITLE: **Bankhead/Hollywood Corridor** | | | |
| FICS PROJECT #: | **Q0284** | | | | |
| Y63Q0284A56B | Planning & Community Development | Community Development | - | 3,308 | 196,692 |
| CDBG PROJECT #: | **CD-661** | PROJECT TITLE: **Bolton Hollywood Corridor** | | | |
| FICS PROJECT #: | **Q0285** | | | | |
| Y63Q0285A56B | Planning & Community Development | Community Development | - | 1,592 | 148,408 |

# 2004 BUDGET
# GRANT AND NON-CAPITAL PROJECTS

## ECONOMIC DEVELOPMENT

| CENTER | DEPARTMENT | FUND | 2002 EXPENSES | 2003 EXPENSES | 2004 BUDGET |
|---|---|---|---|---|---|
| **ECONOMIC ENHANCEMENT/DEVELOPMENT (CONTINUED)** | | | | | |
| CDBG PROJECT #: | **CD-662** | PROJECT TITLE: **Perry Hollywood Corridor** | | | |
| FICS PROJECT #: | **Q0286** | | | | |
| Y63Q0286A56B | Planning & Community Development | Community Development | - | 2,169 | 40,831 |
| CDBG PROJECT #: | **N/A** | PROJECT TITLE: **ATL Business Dev.** | | | |
| FICS PROJECT #: | **Q0287** | | | | |
| Y46Q0287A22B | Planning & Community Development | Community Development | - | 375,411 | 24,671 |
| Y47Q0287A23B | Planning & Community Development | Community Development | - | 167,907 | 447,809 |
| Y53Q0287A22B | Planning & Community Development | Community Development | 215,634 | - | - |
| | **Project Total** | | **215,634** | **543,318** | **472,480** |
| CDBG PROJECT #: | **CD-723** | PROJECT TITLE: **The Atlanta Collaborative KITC** | | | |
| FICS PROJECT #: | **Q0288** | | | | |
| D25Q0288A22B | Executive Offices | Community Development | - | 12,500 | - |
| D25Q0288A23B | Executive Offices | Community Development | - | 22,045 | 7,348 |
| Y31Q0288A22B | Planning & Community Development | Community Development | 17,500 | - | - |
| | **Project Total** | | **17,500** | **34,545** | **7,348** |
| CDBG PROJECT #: | **CD-607** | PROJECT TITLE: **Mechanicsville Sect. 108 Loan** | | | |
| FICS PROJECT #: | **Q0289** | | | | |
| J53Q0289A22B | Finance | Community Development | 368,256 | 148,254 | - |
| J53Q0289A23B | Finance | Community Development | - | 360,483 | 140,484 |
| | **Project Total** | | **368,256** | **508,737** | **140,484** |
| CDBG PROJECT #: | **N/A** | PROJECT TITLE: **Edward Byrne Memorial Grant** | | | |
| FICS PROJECT #: | **Q0291** | | | | |
| S14Q0291KQQ0 | Judicial Agencies | Intergovernmental Grant | - | 14,104 | 6,903 |
| **JOB TRAINING** | | | | | |
| CDBG PROJECT #: | **CD-359** | PROJECT TITLE: **Bobby Dodd Center** | | | |
| FICS PROJECT #: | **Q0310** | | | | |
| D25Q0310A22B | Executive Offices | Community Development | - | 20,294 | - |
| D25Q0310A23B | Executive Offices | Community Development | - | 35,267 | 12,097 |
| Y31Q0310A21B | Planning & Community Development | Community Development | 43,000 | - | - |
| Y31Q0310A22B | Planning & Community Development | Community Development | 28,048 | - | - |
| | **Project Total** | | **71,048** | **55,561** | **12,097** |

# 2004 BUDGET
# GRANT AND NON-CAPITAL PROJECTS

## ECONOMIC DEVELOPMENT

### JOB TRAINING (CONTINUED)

| CENTER | DEPARTMENT | FUND | 2002 EXPENSES | 2003 EXPENSES | 2004 BUDGET |
|---|---|---|---|---|---|
| CDBG PROJECT #: | CD-408 | PROJECT TITLE: Anchor Center Job Development | | | |
| FICS PROJECT #: | Q0314 | | | | |
| D25Q0314A22B | Executive Offices | Community Development | - | 19,409 | 2,996 |
| D25Q0314A23B | Executive Offices | Community Development | - | 17,717 | 12,656 |
| Y31Q0314A21B | Planning & Community Development | Community Development | 47,000 | - | - |
| Y71Q0314A22B | Planning & Community Development | Community Development | 23,596 | - | - |
| | **Project Total** | | **70,596** | **37,126** | **15,652** |
| CDBG PROJECT #: | CD-183 | PROJECT TITLE: Latin American Jobs | | | |
| FICS PROJECT #: | Q0317 | | | | |
| D25Q0317A22B | Executive Offices | Community Development | - | 28,964 | - |
| D25Q0317A23B | Executive Offices | Community Development | - | 21,388 | 28,286 |
| Y31Q0317A21B | Planning & Community Development | Community Development | 33,704 | - | - |
| Y71Q0317A22B | Planning & Community Development | Community Development | 27,736 | - | - |
| Y71Q0317A59B | Planning & Community Development | Community Development | - | - | 979 |
| | **Project Total** | | **61,440** | **50,352** | **29,265** |
| CDBG PROJECT #: | ES-11 | PROJECT TITLE: ATL Enterprise CTR Willing Work | | | |
| FICS PROJECT #: | Q0319 | | | | |
| D25Q0319BJQ0 | Executive Offices | Community Development | - | - | 437 |
| D25Q0319BJW0 | Executive Offices | Community Development | - | 9,928 | - |
| D25Q0319BJX0 | Executive Offices | Community Development | - | 58,000 | - |
| Y31Q0319BJW0 | Planning & Community Development | Community Development | 50,972 | - | - |
| | **Project Total** | | **50,972** | **67,928** | **437** |
| CDBG PROJECT #: | CD-478 | PROJECT TITLE: Atlanta Mentor Employment Program | | | |
| FICS PROJECT #: | Q0320 | | | | |
| D25Q0320A21B | Executive Offices | Community Development | - | 3,089 | - |
| D25Q0320A22B | Executive Offices | Community Development | - | 18,929 | 3 |
| D25Q0320A23B | Executive Offices | Community Development | - | 13,934 | 19,476 |
| Y31Q0320A21B | Planning & Community Development | Community Development | 18,896 | - | - |
| Y31Q0320A22B | Planning & Community Development | Community Development | 15,168 | - | - |
| | **Project Total** | | **34,064** | **35,952** | **19,479** |
| CDBG PROJECT #: | CD-603 | PROJECT TITLE: Project Connect's Homeless EMP | | | |
| FICS PROJECT #: | Q0327 | | | | |
| D25Q0327A22B | Executive Offices | Community Development | - | 9,297 | - |
| Y31Q0327A21B | Planning & Community Development | Community Development | 20,000 | - | - |
| Y31Q0327A22B | Planning & Community Development | Community Development | 10,703 | - | - |
| | **Project Total** | | **30,703** | **9,297** | **-** |

# 2004 BUDGET
# GRANT AND NON-CAPITAL PROJECTS

## ECONOMIC DEVELOPMENT

| CENTER | DEPARTMENT | FUND | 2002 EXPENSES | 2003 EXPENSES | 2004 BUDGET |
|---|---|---|---|---|---|
| **JOB TRAINING (CONTINUED)** | | | | | |
| CDBG PROJECT #: | **CD-623** | PROJECT TITLE: **Steps To Keep One Employed** | | | |
| FICS PROJECT #: | **Q0328** | | | | |
| D25Q0328A22B | Executive Offices | Community Development | - | 10,664 | 13,202 |
| D25Q0328A23B | Executive Offices | Community Development | - | 14,570 | 19,722 |
| Y31Q0328A21B | Planning & Community Development | Community Development | 13,985 | - | - |
| Y31Q0328A22B | Planning & Community Development | Community Development | 23,134 | - | - |
| Y71Q0328A20B | Planning & Community Development | Community Development | - | - | 68 |
| | **Project Total** | | **37,119** | **25,234** | **32,992** |
| CDBG PROJECT #: | **CD-705** | PROJECT TITLE: **Literacy Action Job Training** | | | |
| FICS PROJECT #: | **Q0329** | | | | |
| D25Q0329A23B | Executive Offices | Community Development | - | 23,207 | 6,186 |
| Y31Q0329A21B | Planning & Community Development | Community Development | 8,747 | - | - |
| | **Project Total** | | **8,747** | **23,207** | **6,186** |
| CDBG PROJECT #: | **CD-540** | PROJECT TITLE: **Covenant Comm Vocational Svcs.** | | | |
| FICS PROJECT #: | **Q0330** | | | | |
| D25Q0330A22B | Executive Offices | Community Development | - | 6,092 | - |
| D25Q0330A22B | Executive Offices | Community Development | - | 21,029 | 8,364 |
| Y31Q0330A22B | Planning & Community Development | Community Development | 23,908 | - | - |
| | **Project Total** | | **23,908** | **27,121** | **8,364** |
| CDBG PROJECT #: | **CD-721** | PROJECT TITLE: **E. Lake Readiness Placement** | | | |
| FICS PROJECT #: | **Q0331** | | | | |
| D25Q0331A22B | Executive Offices | Community Development | - | 8,936 | 4,532 |
| Y31Q0331A22B | Planning & Community Development | Community Development | 16,532 | - | - |
| | **Project Total** | | **16,532** | **8,936** | **4,532** |
| **URBAN RENEWAL / COMPLETION** | | | | | |
| CDBG PROJECT #: | **N/A** | PROJECT TITLE: **Neighborhood Dev. Settlement Agency** | | | |
| FICS PROJECT #: | **Q0403** | | | | |
| Y47Q0403A9A0 | Planning & Community Development | Agency | - | - | 79,466 |

# 2004 BUDGET
# GRANT AND NON-CAPITAL PROJECTS

## ECONOMIC DEVELOPMENT

### URBAN RENEWAL / COMPLETION (CONTINUED)

| CENTER | DEPARTMENT | FUND | 2002 EXPENSES | 2003 EXPENSES | 2004 BUDGET |
|---|---|---|---|---|---|
| CDBG PROJECT #: | N/A | PROJECT TITLE: | Sale of Urban Renewal Land | | |
| FICS PROJECT #: | Q0406 | | | | |
| Y47Q0406A5MB | Planning & Community Development | Agency | - | - | 90,998 |
| Y47Q0406A5QB | Planning & Community Development | Agency | - | - | 60 |
| Y47Q0406A5WB | Planning & Community Development | Agency | - | - | 3,983 |
| Y47Q0406A5YB | Planning & Community Development | Agency | - | - | 21,000 |
| | **Project Total** | | - | - | **116,041** |
| CDBG PROJECT #: | N/A | PROJECT TITLE: | Sale of CDBG Land | | |
| FICS PROJECT #: | Q0407 | | | | |
| Y47Q0407A5MB | Planning & Community Development | Agency | - | - | 24,169 |
| Y47Q0407A5PB | Planning & Community Development | Agency | - | - | 3,100 |
| Y47Q0407A5TB | Planning & Community Development | Agency | - | - | 38,849 |
| | **Project Total** | | - | - | **66,118** |
| CDBG PROJECT #: | N/A | PROJECT TITLE: | LBA Land Sale Proceeds | | |
| FICS PROJECT #: | Q0410 | | | | |
| Y46Q04109999 | Planning & Community Development | Trust | - | - | 3,812 |
| CDBG PROJECT #: | N/A | PROJECT TITLE: | Bedford Place Housing | | |
| FICS PROJECT #: | Q0411 | | | | |
| H11Q0411A610 | Law | Trust | - | - | 22,326 |
| CDBG PROJECT #: | N/A | PROJECT TITLE: | Streetscape Improvement & Maint. | | |
| FICS PROJECT #: | Q0413 | | | | |
| Y12Q04139999 | Planning & Community Development | Trust | 153,803 | 127,266 | 70,159 |
| CDBG PROJECT #: | N/A | PROJECT TITLE: | Westside Village Appraisal | | |
| FICS PROJECT #: | Q0415 | | | | |
| Y47Q0415A23P | Planning & Community Development | Trust | - | - | 93,968 |

# 2004 BUDGET
# GRANT AND NON-CAPITAL PROJECTS

## ECONOMIC DEVELOPMENT

| CENTER | DEPARTMENT | FUND | 2002 EXPENSES | 2003 EXPENSES | 2004 BUDGET |
|---|---|---|---|---|---|
| | | **PLANNING** | | | |
| CDBG PROJECT #: | **N/A** | PROJECT TITLE: **Marketing & Feasibility Study** | | | |
| FICS PROJECT #: | **Q0610** | | | | |
| Y63Q0610RGK0 | Planning & Community Development | Intergovernmental Grant | - | 5,796 | 126,204 |
| T21Q0610A610 | Non-Departmental | Trust | - | - | 47,574 |
| T21Q0610A620 | Non-Departmental | Trust | - | - | 62,426 |
| | **Project Total** | | **-** | **5,796** | **236,204** |
| CDBG PROJECT #: | **N/A** | PROJECT TITLE: **West End/Marta** | | | |
| FICS PROJECT #: | **Q0612** | | | | |
| Y63Q0612RGE0 | Planning & Community Development | Intergovernmental Grant | 2,000 | - | 10,764 |
| Y63Q0612RGN0 | Planning & Community Development | General Gov't Capital Outlay | - | - | 42,625 |
| Y63Q0612QNA0 | Planning & Community Development | Trust | - | - | 25,000 |
| | **Project Total** | | **2,000** | **-** | **78,389** |
| CDBG PROJECT #: | **N/A** | PROJECT TITLE: **Greenbriar Mall Transport** | | | |
| FICS PROJECT #: | **Q0613** | | | | |
| Y63Q0613RGF0 | Planning & Community Development | Intergovernmental Grant | - | 6,646 | 15,941 |
| Y63Q0613RGM0 | Planning & Community Development | General Gov't Capital Outlay | - | - | 80,000 |
| | **Project Total** | | **-** | **6,646** | **95,941** |
| CDBG PROJECT #: | **N/A** | PROJECT TITLE: **Hamilton Holmes Marta** | | | |
| FICS PROJECT #: | **Q0614** | | | | |
| Y63Q0614RGG0 | Planning & Community Development | Intergovernmental Grant | 24,227 | 43,573 | 207 |
| Y63Q06149985 | Planning & Community Development | General Gov't Capital Outlay | - | 17,000 | - |
| | **Project Total** | | **24,227** | **60,573** | **207** |
| CDBG PROJECT #: | **N/A** | PROJECT TITLE: **Bolton Road** | | | |
| FICS PROJECT #: | **Q0615** | | | | |
| Y63Q0615RGH0 | Planning & Community Development | Intergovernmental Grant | 36,139 | 42,739 | 1,121 |
| Y63Q06159985 | Planning & Community Development | General Gov't Capital Outlay | 3,625 | 16,375 | - |
| | **Project Total** | | **39,764** | **59,114** | **1,121** |
| CDBG PROJECT #: | **N/A** | PROJECT TITLE: **MLK, Corridor Improvements** | | | |
| FICS PROJECT #: | **Q0617** | | | | |
| Y63Q0617RGI0 | Planning & Community Development | Intergovernmental Grant | - | - | 200,000 |

# 2004 BUDGET
# GRANT AND NON-CAPITAL PROJECTS

## ECONOMIC DEVELOPMENT

| CENTER | DEPARTMENT | FUND | 2002 EXPENSES | 2003 EXPENSES | 2004 BUDGET |
|---|---|---|---|---|---|
| | | **PLANNING (CONTINUED)** | | | |
| CDBG PROJECT #: | **N/A** | PROJECT TITLE: **Ponce De Leon Ave. Corridor** | | | |
| FICS PROJECT #: | **Q0618** | | | | |
| Y63Q0618RGJ0 | Planning & Community Development | Intergovernmental Grant | - | - | 60,000 |
| CDBG PROJECT #: | **N/A** | PROJECT TITLE: **Transportation Corridor** | | | |
| FICS PROJECT #: | **Q0620** | | | | |
| Y63Q0620RGL0 | Planning & Community Development | Intergovernmental Grant | - | - | 60,000 |
| CDBG PROJECT #: | **N/A** | PROJECT TITLE: **Central Atlanta Progress** | | | |
| FICS PROJECT #: | **Q0621** | | | | |
| Y63Q0621RGP0 | Planning & Community Development | Intergovernmental Grant | - | - | 20,000 |
| CDBG PROJECT #: | **N/A** | PROJECT TITLE: **Out-Of-Scale Develop Analysis** | | | |
| FICS PROJECT #: | **Q0622** | | | | |
| C21Q0622QNA0 | City Council | Trust | - | - | 2,750 |
| **TOTAL - ECONOMIC DEVELOPMENT** | | | **13,723,241** | **14,354,610** | **20,145,544** |

# 2004 BUDGET
# GRANT AND NON-CAPITAL PROJECTS

## HUMAN DEVELOPMENT

| CENTER | DEPARTMENT | FUND | 2002 EXPENSES | 2003 EXPENSES | 2004 BUDGET |
|---|---|---|---|---|---|
| **SOCIAL SERVICES** | | | | | |
| CDBG PROJECT #: **N/A** | | PROJECT TITLE: **NAACP Atl Branch & The Atl Score Chapter** | | | |
| FICS PROJECT #: **R01AA** | | | | | |
| D28R01AAK3V0 | Executive Offices | Intergovernmental Grant | 14,000 | - | - |
| CDBG PROJECT #: **N/A** | | PROJECT TITLE: **Gay Tourism Initiative** | | | |
| FICS PROJECT #: **R01AB** | | | | | |
| D28R01ABK3W0 | Executive Offices | Intergovernmental Grant | 20,000 | - | - |
| CDBG PROJECT #: **N/A** | | PROJECT TITLE: **Downtown Day Labor Center** | | | |
| FICS PROJECT #: **R0102** | | | | | |
| D25R0102QNA0 | Executive Offices | Trust | - | - | 50 |
| CDBG PROJECT #: **N/A** | | PROJECT TITLE: **Youth Counseling** | | | |
| FICS PROJECT #: **R0106** | | | | | |
| X11R0106LAV0 | Police Services | Intergovernmental Grant | - | - | 40,000 |
| CDBG PROJECT #: **CD-56** | | PROJECT TITLE: **Legal Services** | | | |
| FICS PROJECT #: **R0108** | | | | | |
| D25R0108A22C | Executive Offices | Community Development | - | 17,543 | - |
| D25R0108A23C | Executive Offices | Community Development | - | 67,811 | 15,189 |
| Y31R0108A21C | Planning & Community Development | Community Development | 18,016 | - | - |
| Y31R0108A22C | Planning & Community Development | Community Development | 72,957 | - | - |
| | **Project Total** | | **90,973** | **85,354** | **15,189** |
| CDBG PROJECT #: **CD-122** | | PROJECT TITLE: **Task Force For The Homeless** | | | |
| FICS PROJECT #: **R0109** | | | | | |
| D25R0109A22C | Executive Offices | Community Development | - | 16,477 | - |
| Y31R0109A21C | Planning & Community Development | Community Development | 4,663 | - | - |
| Y31R0109A22C | Planning & Community Development | Community Development | 44,303 | - | - |
| | **Project Total** | | **48,966** | **16,477** | **-** |
| CDBG PROJECT #: **CD-140** | | PROJECT TITLE: **Alternate Life Paths** | | | |
| FICS PROJECT #: **R0113** | | | | | |
| D25R0113A23C | Executive Offices | Community Development | - | 61,235 | - |
| Y31R0113A22C | Planning & Community Development | Community Development | 63,500 | - | - |
| | **Project Total** | | **63,500** | **61,235** | **-** |

# 2004 BUDGET
# GRANT AND NON-CAPITAL PROJECTS

## HUMAN DEVELOPMENT

| CENTER | DEPARTMENT | FUND | 2002 EXPENSES | 2003 EXPENSES | 2004 BUDGET |
|---|---|---|---|---|---|
| **SOCIAL SERVICES (CONTINUED)** | | | | | |
| CDBG PROJECT #: | **N/A** | PROJECT TITLE: **Atlanta Day Care Program** | | | |
| FICS PROJECT #: | **R0114** | | | | |
| D25R0114QNA0 | Executive Offices | Trust | - | - | 65 |
| Y71R0114KGK0 | Planning & Community Development | Trust | - | - | 23,053 |
| Y71R0114KGP0 | Planning & Community Development | Trust | - | - | 11,025 |
| Y71R0114KGT0 | Planning & Community Development | Trust | - | - | 1,217 |
| Y71R0114KHD0 | Planning & Community Development | Trust | - | - | 23,703 |
| Y71R0114KHG0 | Planning & Community Development | Trust | - | - | 14,867 |
| Y71R0114KJDC | Planning & Community Development | Trust | - | - | 520 |
| Y71R0114KJEC | Planning & Community Development | Trust | - | - | 14,257 |
| Y71R0114AJHC | Planning & Community Development | Trust | - | - | 78 |
| | **Project Total** | | - | - | **88,785** |
| CDBG PROJECT #: | **N/A** | PROJECT TITLE: **Summer Food Program, Field Operation** | | | |
| FICS PROJECT #: | **R0116** | | | | |
| D25R0116ATK0 | Executive Offices | Intergovernmental Grant | - | - | 76,501 |
| D25R0116ATL0 | Executive Offices | Intergovernmental Grant | - | - | 84,195 |
| D25R0116ATM0 | Executive Offices | Intergovernmental Grant | - | - | 86,950 |
| D25R0116ATN0 | Executive Offices | Intergovernmental Grant | - | - | 147,775 |
| D25R0116ATP0 | Executive Offices | Intergovernmental Grant | - | - | 35,564 |
| D25R0116ATQ0 | Executive Offices | Intergovernmental Grant | - | - | 67,190 |
| D25R0116ATR0 | Executive Offices | Intergovernmental Grant | - | - | 142,586 |
| D25R0116ATT0 | Executive Offices | Intergovernmental Grant | - | - | 50,503 |
| D25R0116ATU0 | Executive Offices | Intergovernmental Grant | - | - | 108,118 |
| D25R0116ATV0 | Executive Offices | Intergovernmental Grant | - | 320,904 | 146,711 |
| Y31R0116ATU0 | Planning & Community Development | Intergovernmental Grant | 318,156 | - | - |
| | **Project Total** | | **318,156** | **320,904** | **946,093** |
| CDBG PROJECT #: | **CD-247** | PROJECT TITLE: **Southwest YMCA Support** | | | |
| FICS PROJECT #: | **R0125** | | | | |
| D25R0125A51C | Executive Offices | Community Development | - | - | 740 |
| D11R0125K2C0 | Executive Offices | Intergovernmental Grant | - | 50,000 | - |
| | **Project Total** | | - | **50,000** | **740** |
| CDBG PROJECT #: | **CD-249** | PROJECT TITLE: **Housing Counseling Services** | | | |
| FICS PROJECT #: | **R0126** | | | | |
| D25R0126A20J | Executive Offices | Community Development | - | 26,063 | - |
| D25R0126A20J | Executive Offices | Community Development | - | 35,687 | 12,322 |
| Y31R0126A21J | Planning & Community Development | Community Development | 32,273 | - | - |
| Y31R0126A22C | Planning & Community Development | Community Development | 27,502 | - | - |
| | **Project Total** | | **59,775** | **61,750** | **12,322** |

# 2004 BUDGET
# GRANT AND NON-CAPITAL PROJECTS

## HUMAN DEVELOPMENT

| CENTER | DEPARTMENT | FUND | 2002 EXPENSES | 2003 EXPENSES | 2004 BUDGET |
|---|---|---|---|---|---|
| **SOCIAL SERVICES (CONTINUED)** | | | | | |
| CDBG PROJECT #: **N/A** | | PROJECT TITLE: **Aid For The Homeless** | | | |
| FICS PROJECT #: **R0127** | | | | | |
| D25R0127QNA0 | Executive Offices | Trust | - | - | 2,788 |
| CDBG PROJECT #: **N/A** | | PROJECT TITLE: **Mayor's Task Force-Sr. Citizen** | | | |
| FICS PROJECT #: **R0128** | | | | | |
| D25R0128QNA0 | Executive Offices | Trust | - | - | 187 |
| Y31R0128QNA0 | Planning & Community Development | Trust | 150 | - | - |
| | **Project Total** | | **150** | **-** | **187** |
| CDBG PROJECT #: **N/A** | | PROJECT TITLE: **Dream Jamboree** | | | |
| FICS PROJECT #: **R0129** | | | | | |
| D11R0129QNA0 | Executive Offices | Trust | - | 262 | 4,823 |
| N12R0129QNA0 | Parks, Rec. & Cultural Affairs | Trust | 84,386 | 76,273 | 57,702 |
| | **Project Total** | | **84,386** | **76,535** | **62,525** |
| CDBG PROJECT #: **N/A** | | PROJECT TITLE: **Bigsby Family Donations** | | | |
| FICS PROJECT #: **R0130** | | | | | |
| D25R0130QNA0 | Executive Offices | Trust | - | - | 2,388 |
| CDBG PROJECT #: **N/A** | | PROJECT TITLE: **Summer Program** | | | |
| FICS PROJECT #: **R0132** | | | | | |
| N31R0132QNA0 | Parks, Rec. & Cultural Affairs | Trust | 290,307 | 316,871 | 165,778 |
| N31R0132RDA0 | Parks, Rec. & Cultural Affairs | Trust | 72,367 | 51,198 | 17,953 |
| N31R0132RYA0 | Parks, Rec. & Cultural Affairs | Trust | - | - | 1,930 |
| N32R0132RRA0 | Parks, Rec. & Cultural Affairs | Trust | - | - | 238 |
| | **Project Total** | | **362,674** | **368,069** | **185,899** |
| CDBG PROJECT #: **CD-246** | | PROJECT TITLE: **Legal Aid For The Homeless** | | | |
| FICS PROJECT #: **R0133** | | | | | |
| D25R0133A22C | Executive Offices | | - | 2,158 | - |
| D25R0133A23C | Executive Offices | Community Development | - | 39,262 | 3,848 |
| Y31R0133A21C | Planning & Community Development | Community Development | 992 | - | - |
| Y31R0133A22C | Planning & Community Development | Community Development | 42,842 | - | - |
| | **Project Total** | | **43,834** | **41,420** | **3,848** |

# 2004 BUDGET
# GRANT AND NON-CAPITAL PROJECTS

## HUMAN DEVELOPMENT

| CENTER | DEPARTMENT | FUND | 2002 EXPENSES | 2003 EXPENSES | 2004 BUDGET |
|---|---|---|---|---|---|
| | | **SOCIAL SERVICES (CONTINUED)** | | | |
| CDBG PROJECT #: | **CD-245** | PROJECT TITLE: **Furniture Bank** | | | |
| FICS PROJECT #: | **R0136** | | | | |
| D25R0136A22C | Executive Offices | Community Development | - | - | 590 |
| D25R0136A23C | Executive Offices | Community Development | - | 45,180 | 17,525 |
| D25R0136BJR0 | Executive Offices | Community Development | - | - | 1,380 |
| Y31R0136B21C | Planning & Community Development | Community Development | 36,400 | - | - |
| Y31R0136B22C | Planning & Community Development | Community Development | 77,410 | - | - |
| D25R0136BMK0 | Executive Offices | Intergovernmental Grant | - | 21,720 | - |
| D25R0136BML0 | Executive Offices | Intergovernmental Grant | - | 27,440 | 22,960 |
| Y31R0136BMJ0 | Planning & Community Development | Intergovernmental Grant | 16,595 | - | - |
| Y31R0136BMK0 | Planning & Community Development | Intergovernmental Grant | 28,280 | - | - |
| | **Project Total** | | **158,685** | **94,340** | **42,455** |
| CDBG PROJECT #: | **CD-273** | PROJECT TITLE: **Compeer Atlanta** | | | |
| FICS PROJECT #: | **R0140** | | | | |
| D25R0140A22C | Executive Offices | Community Development | - | 3,000 | - |
| D25R0140A23C | Executive Offices | Community Development | - | 10,777 | - |
| Y31R0140A21C | Planning & Community Development | Community Development | 3,000 | - | - |
| Y31R0140A22C | Planning & Community Development | Community Development | 9,000 | - | - |
| | **Project Total** | | **12,000** | **13,777** | **-** |
| CDBG PROJECT #: | **CD-270** | PROJECT TITLE: **Young Adult Guidance Center** | | | |
| FICS PROJECT #: | **R0143** | | | | |
| D25R0143A22C | Executive Offices | Community Development | - | - | 65 |
| D25R0143A23C | Executive Offices | Community Development | - | 57,936 | 850 |
| Y31R0143A22C | Planning & Community Development | Community Development | 79,935 | - | - |
| | **Project Total** | | **79,935** | **57,936** | **915** |
| CDBG PROJECT #: | **N/A** | PROJECT TITLE: **Individual Institutional Training** | | | |
| FICS PROJECT #: | **R0144** | | | | |
| Y71R0144KGK0 | Planning & Community Development | Trust | - | - | 176 |
| Y71R0144KGP0 | Planning & Community Development | Trust | - | - | 16,383 |
| Y71R0144KHG0 | Planning & Community Development | Trust | - | - | 3,908 |
| Y71R0144KGM0 | Planning & Community Development | Trust | - | - | 22,511 |
| Y71R0144KJED | Planning & Community Development | Trust | - | - | 66,632 |
| Y71R0144KJHD | Planning & Community Development | Trust | - | - | 46 |
| | **Project Total** | | **-** | **-** | **109,656** |

# 2004 BUDGET
# GRANT AND NON-CAPITAL PROJECTS

## HUMAN DEVELOPMENT

| CENTER | DEPARTMENT | FUND | 2002 EXPENSES | 2003 EXPENSES | 2004 BUDGET |
|---|---|---|---|---|---|
| **SOCIAL SERVICES (CONTINUED)** | | | | | |
| CDBG PROJECT #: | **N/A** | PROJECT TITLE: **Donated Surplus Food Program** | | | |
| FICS PROJECT #: | **R0145** | | | | |
| I11R0145KYA0 | Corrections | Trust | - | - | 73 |
| CDBG PROJECT #: | **CD-283** | PROJECT TITLE: **Good News Mission** | | | |
| FICS PROJECT #: | **R0148** | | | | |
| D25R0148A20C | Executive Offices | Community Development | - | - | 22,097 |
| D25R0148A58C | Executive Offices | Community Development | - | - | 4,006 |
| | **Project Total** | | - | - | **26,103** |
| CDBG PROJECT #: | **N/A** | PROJECT TITLE: **Summer Food Program, Meal Prep** | | | |
| FICS PROJECT #: | **R0151** | | | | |
| D25R0151ATK0 | Executive Offices | Intergovernmental Grant | - | - | 51,992 |
| D25R0151ATL0 | Executive Offices | Intergovernmental Grant | - | - | 47,448 |
| D25R0151ATM0 | Executive Offices | Intergovernmental Grant | - | - | 46,675 |
| D25R0151ATN0 | Executive Offices | Intergovernmental Grant | - | - | 227,251 |
| D25R0151ATP0 | Executive Offices | Intergovernmental Grant | - | - | 167,164 |
| D25R0151ATQ0 | Executive Offices | Intergovernmental Grant | - | - | 262,248 |
| D25R0151ATR0 | Executive Offices | Intergovernmental Grant | - | - | 129,651 |
| D25R0151ATT0 | Executive Offices | Intergovernmental Grant | - | - | 180,319 |
| D25R0151ATU0 | Executive Offices | Intergovernmental Grant | - | 92,416 | 313,043 |
| D25R0151ATU0 | Executive Offices | Intergovernmental Grant | - | 971,489 | 201,510 |
| Y31R0151ATU0 | Planning & Community Development | Intergovernmental Grant | 879,957 | - | - |
| | **Project Total** | | **879,957** | **1,063,905** | **1,627,301** |
| CDBG PROJECT #: | **CD-336B** | PROJECT TITLE: **Odyssey III** | | | |
| FICS PROJECT #: | **R0154** | | | | |
| D25R0154A22C | Executive Offices | Community Development | - | 53,424 | 1 |
| D25R0154A23C | Executive Offices | Community Development | - | 44,212 | 42,987 |
| Y31R0154A21C | Planning & Community Development | Community Development | 42,388 | - | - |
| Y31R0154A22C | Planning & Community Development | Community Development | 46,575 | - | - |
| | **Project Total** | | **88,963** | **97,636** | **42,988** |
| CDBG PROJECT #: | **ES-03** | PROJECT TITLE: **Day Service Program for Homeless** | | | |
| FICS PROJECT #: | **R0156** | | | | |
| D25R0156BJL0 | Executive Offices | Community Development | - | - | 103 |

# 2004 BUDGET
# GRANT AND NON-CAPITAL PROJECTS

## HUMAN DEVELOPMENT

| CENTER | DEPARTMENT | FUND | 2002 EXPENSES | 2003 EXPENSES | 2004 BUDGET |
|---|---|---|---|---|---|
| | | **SOCIAL SERVICES (CONTINUED)** | | | |
| CDBG PROJECT #: | **N/A** | PROJECT TITLE: **Milton Ave Service Center Oper.** | | | |
| FICS PROJECT #: | **R0159** | | | | |
| D25R0159A5PC | Executive Offices | Community Development | - | - | 1,665 |
| CDBG PROJECT #: | **CD-352** | PROJECT TITLE: **Cascade House** | | | |
| FICS PROJECT #: | **R0161** | | | | |
| D25R0161A20C | Executive Offices | Community Development | - | - | 15,000 |
| D25R0161A21C | Executive Offices | Community Development | - | - | 15,000 |
| D25R0161A22C | Executive Offices | Community Development | - | - | 15,000 |
| D25R0161A58C | Executive Offices | Community Development | - | - | 15,000 |
| | **Project Total** | | - | - | **60,000** |
| CDBG PROJECT #: | **N/A** | PROJECT TITLE: **AIDS Legal Project** | | | |
| FICS PROJECT #: | **R0165** | | | | |
| D25R0165BMK0 | Executive Offices | Intergovernmental Grant | - | 69,789 | - |
| D25R0165BML0 | Executive Offices | Intergovernmental Grant | - | 76,115 | 63,885 |
| Y31R0165BMJ0 | Planning & Community Development | Intergovernmental Grant | 71,428 | - | - |
| Y31R0165BMK0 | Planning & Community Development | Intergovernmental Grant | 95,211 | - | - |
| | **Project Total** | | **166,639** | **145,904** | **63,885** |
| CDBG PROJECT #: | **CD-386** | PROJECT TITLE: **Joint Venture In Fair Housing** | | | |
| FICS PROJECT #: | **R0168** | | | | |
| Y46R0168A22C | Planning & Community Development | Community Development | - | 85,000 | - |
| Y46R0168A23C | Planning & Community Development | Community Development | - | 14,889 | 30,111 |
| Y53R0168A21C | Planning & Community Development | Community Development | 66,080 | - | - |
| | **Project Total** | | **66,080** | **99,889** | **30,111** |
| CDBG PROJECT #: | **N/A** | PROJECT TITLE: **ATL Relig Mobil Against Crime** | | | |
| FICS PROJECT #: | **R0169** | | | | |
| D11R0169QNA0 | Executive Offices | Trust | - | - | 461 |
| CDBG PROJECT #: | **CD-411, ES-12** | PROJECT TITLE: **Samaritan House** | | | |
| FICS PROJECT #: | **R0176** | | | | |
| D25R0176A22C | Executive Offices | Community Development | - | 2,561 | - |
| D25R0176A21C | Executive Offices | Community Development | - | - | 3,527 |
| D25R0176A21C | Executive Offices | Community Development | - | 31,644 | 9,656 |
| Y31R0176A22C | Planning & Community Development | Community Development | 439 | - | - |
| Y31R0176BJT0 | Planning & Community Development | Community Development | 9,896 | - | - |
| Y31R0176BJW0 | Planning & Community Development | Community Development | 41,900 | - | - |
| | **Project Total** | | **52,235** | **34,205** | **13,183** |

# 2004 BUDGET
# GRANT AND NON-CAPITAL PROJECTS

## HUMAN DEVELOPMENT

### SOCIAL SERVICES (CONTINUED)

| CENTER | DEPARTMENT | FUND | 2002 EXPENSES | 2003 EXPENSES | 2004 BUDGET |
|---|---|---|---|---|---|
| CDBG PROJECT #: | **CD-412** | PROJECT TITLE: **Latin Amer Homeless Resource** | | | |
| FICS PROJECT #: | **R0177** | | | | |
| D25R0177A22C | Executive Offices | Community Development | - | 13,764 | - |
| D25R0177A23C | Executive Offices | Community Development | - | 24,601 | 8,711 |
| Y31R0177A21C | Planning & Community Development | Community Development | 14,640 | - | - |
| Y31R0177A22C | Planning & Community Development | Community Development | 29,236 | - | - |
| | **Project Total** | | **43,876** | **38,365** | **8,711** |
| CDBG PROJECT #: | **CD-401** | PROJECT TITLE: **Housemate Match** | | | |
| FICS PROJECT #: | **R0178** | | | | |
| D25R0178A22C | Executive Offices | Community Development | - | 7,713 | - |
| D25R0178A23C | Executive Offices | Community Development | - | 12,510 | 6,106 |
| Y31R0178A21C | Planning & Community Development | Community Development | 2,167 | - | - |
| Y31R0178A22C | Planning & Community Development | Community Development | 12,287 | - | - |
| | **Project Total** | | **14,454** | **20,223** | **6,106** |
| CDBG PROJECT #: | **CD-382** | PROJECT TITLE: **Steps To Keep One's Own Home** | | | |
| FICS PROJECT #: | **R0184** | | | | |
| D25R0184A22C | Executive Offices | Community Development | - | - | 20 |
| D25R0184AJX0 | Executive Offices | Community Development | - | 5,081 | 9,919 |
| Y31R0184A21C | Planning & Community Development | Community Development | 930 | - | - |
| Y31R0184A22C | Planning & Community Development | Community Development | 14,980 | - | - |
| | **Project Total** | | **15,910** | **5,081** | **9,939** |
| CDBG PROJECT #: | **N/A** | PROJECT TITLE: **Human Services Resource Bank** | | | |
| FICS PROJECT #: | **R0186** | | | | |
| D25R0186QNA0 | Executive Offices | Trust | - | 10,092 | 27,435 |
| Y31R0186QNA0 | Planning & Community Development | Trust | 1,593 | - | - |
| | **Project Total** | | **1,593** | **10,092** | **27,435** |
| CDBG PROJECT #: | **CD-483, CD-437, ES-08** | PROJECT TITLE: **Milton Ave./Men's Emergency Shelter** | | | |
| FICS PROJECT #: | **R0188** | | | | |
| D25R0188A23C | Executive Offices | Community Development | - | - | 72,503 |
| D25R0188A51C | Executive Offices | Community Development | - | - | 24,850 |
| D25R0188AJN0 | Executive Offices | Community Development | - | - | 1,847 |
| D25R0188BJP0 | Executive Offices | Community Development | - | - | 5,115 |
| Y31R0188A20C | Planning & Community Development | Community Development | 1,486 | - | - |
| Y31R0188A20C | Planning & Community Development | Community Development | 67,360 | - | - |
| | **Project Total** | | **68,846** | **-** | **104,315** |

# 2004 BUDGET
# GRANT AND NON-CAPITAL PROJECTS

## HUMAN DEVELOPMENT

| CENTER | DEPARTMENT | FUND | 2002 EXPENSES | 2003 EXPENSES | 2004 BUDGET |
|---|---|---|---|---|---|
| **SOCIAL SERVICES (CONTINUED)** | | | | | |
| CDBG PROJECT #: | **N/A** | PROJECT TITLE: **Action CTR Homeless Prevention** | | | |
| FICS PROJECT #: | **R0190** | | | | |
| D25R0190BJH0 | Executive Offices | Community Development | - | - | 2,939 |
| CDBG PROJECT #: | **CD-438** | PROJECT TITLE: **Family Resettlement** | | | |
| FICS PROJECT #: | **R0193** | | | | |
| D25R0193A22C | Executive Offices | Community Development | - | 9,713 | - |
| D25R0193A23C | Executive Offices | Community Development | - | 44,455 | 26,382 |
| Y31R0193A21C | Planning & Community Development | Community Development | 13,333 | - | - |
| Y31R0193A22C | Planning & Community Development | Community Development | 22,287 | - | - |
| | **Project Total** | | **35,620** | **54,168** | **26,382** |
| CDBG PROJECT #: | **CD-483** | PROJECT TITLE: **Milton Ave/Mens Emergency Shelter** | | | |
| FICS PROJECT #: | **R0197** | | | | |
| D25R0197A52A | Executive Offices | Community Development | - | - | 5,317 |
| D25R0197A52C | Executive Offices | Community Development | - | - | 4,322 |
| D25R0197A56A | Executive Offices | Community Development | - | - | 1,518 |
| D25R0197A59A | Executive Offices | Community Development | - | - | 5,174 |
| D25R0197A59C | Executive Offices | Community Development | - | - | 40 |
| D25R0197AJM0 | Executive Offices | Community Development | - | - | 12,222 |
| D25R0197AJR0 | Executive Offices | Community Development | - | - | 4,464 |
| Y31R0197B52A | Planning & Community Development | Community Development | 8,926 | - | - |
| Y31R0197BJR0 | Planning & Community Development | Community Development | 6,266 | - | - |
| | **Project Total** | | **15,192** | **-** | **33,057** |
| **HISTORIC PRESERVATION** | | | | | |
| CDBG PROJECT #: | **N/A** | PROJECT TITLE: **Urban Design Commission** | | | |
| FICS PROJECT #: | **R0218** | | | | |
| Y61R0218KBM0 | Planning & Community Development | Intergovernmental Grant | - | 16,500 | 1,926 |
| **JOB TRAINING** | | | | | |
| CDBG PROJECT #: | **N/A** | PROJECT TITLE: **Job Training Program, Older Women** | | | |
| FICS PROJECT #: | **R0301** | | | | |
| Y71R0301KGK0 | Planning & Community Development | Trust | - | - | 105,611 |
| Y71R0301KGP0 | Planning & Community Development | Trust | - | - | 15,617 |
| Y71R0301KGT0 | Planning & Community Development | Trust | - | - | 207,957 |

# 2004 BUDGET
# GRANT AND NON-CAPITAL PROJECTS

## HUMAN DEVELOPMENT

### JOB TRAINING (CONTINUED)

| CENTER | DEPARTMENT | FUND | 2002 EXPENSES | 2003 EXPENSES | 2004 BUDGET |
|---|---|---|---|---|---|
| CDBG PROJECT #: | N/A | PROJECT TITLE: | Job Training Program, Older Women (Cont'd) | | |
| FICS PROJECT #: | R0301 | | | | |
| Y71R0301KGY0 | Planning & Community Development | Trust | - | - | 15,526 |
| Y71R0301KHD0 | Planning & Community Development | Trust | - | - | 486,637 |
| Y71R0301KHG0 | Planning & Community Development | Trust | - | - | 341,676 |
| Y71R0301KHL0 | Planning & Community Development | Trust | - | - | 80,359 |
| Y71R0301KHN0 | Planning & Community Development | Trust | - | - | 1 |
| Y71R0301KHSB | Planning & Community Development | Trust | - | - | 477 |
| Y71R0301KHTD | Planning & Community Development | Trust | - | - | 50,071 |
| Y71R0301KHTE | Planning & Community Development | Trust | - | - | 37,195 |
| Y71R0301KHV0 | Planning & Community Development | Trust | - | - | 25,418 |
| Y71R0301KJAB | Planning & Community Development | Trust | - | - | 15,832 |
| Y71R0301KJAE | Planning & Community Development | Trust | - | - | 5,270 |
| Y71R0301KJBB | Planning & Community Development | Trust | - | - | 47,499 |
| Y71R0301KJBE | Planning & Community Development | Trust | - | - | 23,446 |
| Y71R0301KJDB | Planning & Community Development | Trust | - | - | 4,455 |
| Y71R0301KJDE | Planning & Community Development | Trust | - | - | 4,622 |
| Y71R0301KJEB | Planning & Community Development | Trust | - | - | 50,569 |
| Y71R0301KJEE | Planning & Community Development | Trust | - | - | 56,764 |
| Y71R0301KJHB | Planning & Community Development | Trust | - | - | 17,156 |
| Y71R0301KJJB | Planning & Community Development | Trust | - | - | 13,116 |
| Y71R0301KJPB | Planning & Community Development | Trust | - | - | 175,130 |
| Y71R0301KJTB | Planning & Community Development | Trust | - | - | 361,795 |
| | **Project Total** | | - | - | **2,142,199** |
| CDBG PROJECT #: | N/A | PROJECT TITLE: | Job Training Program, YR Round | | |
| FICS PROJECT #: | R0306 | | | | |
| Y71R0306KGE0 | Planning & Community Development | Trust | - | - | 76,508 |
| Y71R0306KGU0 | Planning & Community Development | Trust | - | - | 51,469 |
| Y71R0306KGZ0 | Planning & Community Development | Trust | - | - | 100,747 |
| Y71R0306KHF0 | Planning & Community Development | Trust | - | - | 209,306 |
| Y71R0306RGB0 | Planning & Community Development | Trust | - | - | 51,207 |
| | **Project Total** | | - | - | **489,237** |
| CDBG PROJECT #: | N/A | PROJECT TITLE: | Summer Youth Employment PGM, OP | | |
| FICS PROJECT #: | R0308 | | | | |
| W21R0308JAFA | Fire Services | Job Training Grant | - | 902 | - |
| N11R0308KGS0 | Parks, Rec. & Cultural Affairs | Trust | - | - | 417 |
| N11R0308KHR0 | Parks, Rec. & Cultural Affairs | Trust | - | - | 1 |
| N11R0308KHU0 | Parks, Rec. & Cultural Affairs | Trust | - | - | 10,624 |
| N11R0308KJC0 | Parks, Rec. & Cultural Affairs | Trust | - | - | 23,531 |
| N11R0308KJK0 | Parks, Rec. & Cultural Affairs | Trust | - | - | 1 |
| N11R0308KJM0 | Parks, Rec. & Cultural Affairs | Trust | - | - | 9,330 |
| W21R0308KJM0 | Fire Services | Trust | - | - | 4,358 |
| Y71R0308KGN0 | Planning & Community Development | Trust | - | - | 72 |

# 2004 BUDGET
# GRANT AND NON-CAPITAL PROJECTS

## HUMAN DEVELOPMENT

### JOB TRAINING (CONTINUED)

| CENTER | DEPARTMENT | FUND | 2002 EXPENSES | 2003 EXPENSES | 2004 BUDGET |
|---|---|---|---|---|---|
| CDBG PROJECT #: | N/A | PROJECT TITLE: | Summer Youth Employment PGM, OP (Cont'd) | | |
| FICS PROJECT #: | R0308 | | | | |
| Y71R0308KGS0 | Planning & Community Development | Trust | - | - | 38,594 |
| Y71R0308KHB0 | Planning & Community Development | Trust | - | - | 2,312 |
| Y71R0308KHE0 | Planning & Community Development | Trust | - | - | 23,141 |
| Y71R0308KHJ0 | Planning & Community Development | Trust | - | - | 25,560 |
| Y71R0308KHP0 | Planning & Community Development | Trust | - | - | 8,778 |
| Y71R0308KHR0 | Planning & Community Development | Trust | - | - | 5,744 |
| Y71R0308KHU0 | Planning & Community Development | Trust | - | - | 10,078 |
| Y71R0308KJC0 | Planning & Community Development | Trust | - | - | 396,232 |
| Y71R0308KJK0 | Planning & Community Development | Trust | - | - | 3,489 |
| Y71R0308KJM0 | Planning & Community Development | Trust | - | - | 870 |
| Y71R0308RWA0 | Planning & Community Development | Trust | - | - | 3,611 |
| | **Project Total** | | - | 902 | **566,743** |
| CDBG PROJECT #: | N/A | PROJECT TITLE: | Title III-Dislocated Worker Prog. | | |
| FICS PROJECT #: | R0309 | | | | |
| Y71R0309KGM0 | Planning & Community Development | Trust | - | - | 85,168 |
| Y71R0309KGR0 | Planning & Community Development | Trust | - | - | 34,070 |
| Y71R0309KGV0 | Planning & Community Development | Trust | - | - | 36,419 |
| Y71R0309KGX0 | Planning & Community Development | Trust | - | - | 212 |
| Y71R0309KHA0 | Planning & Community Development | Trust | - | - | 12,054 |
| Y71R0309KHC0 | Planning & Community Development | Trust | - | - | 30,158 |
| Y71R0309KHH0 | Planning & Community Development | Trust | - | - | 89,470 |
| Y71R0309KHK0 | Planning & Community Development | Trust | - | - | 287 |
| Y71R0309RGA0 | Planning & Community Development | Trust | - | - | 5,529 |
| Y71R0309RGC0 | Planning & Community Development | Trust | - | - | 22,851 |
| | **Project Total** | | - | - | **316,218** |
| CDBG PROJECT #: | CD-162 | PROJECT TITLE: | Employment Readiness Center | | |
| FICS PROJECT #: | R0316 | | | | |
| Y71R0316A20C | Planning & Community Development | Community Development | - | - | 864 |
| Y71R0316A59C | Planning & Community Development | Community Development | - | - | 105,697 |
| | **Project Total** | | - | - | **106,561** |
| CDBG PROJECT #: | N/A | PROJECT TITLE: | Recovering Substance Abusers' | | |
| FICS PROJECT #: | R0318 | | | | |
| Y71R0318QNA0 | Planning & Community Development | Trust | - | - | 5,400 |

# 2004 BUDGET
# GRANT AND NON-CAPITAL PROJECTS

## HUMAN DEVELOPMENT

### JOB TRAINING (CONTINUED)

| CENTER | DEPARTMENT | FUND | 2002 EXPENSES | 2003 EXPENSES | 2004 BUDGET |
|---|---|---|---|---|---|
| CDBG PROJECT #: | N/A | PROJECT TITLE: | **Comp. Training-Geriatrics AIDE** | | |
| FICS PROJECT #: | R0319 | | | | |
| Y71R0319BVD0 | Planning & Community Development | Trust | - | - | 53,260 |
| CDBG PROJECT #: | N/A | PROJECT TITLE: | **Job Training 2000-Skills Center** | | |
| FICS PROJECT #: | R0320 | | | | |
| Y71R0320BVE0 | Planning & Community Development | Trust | - | - | 101,231 |
| CDBG PROJECT #: | N/A | PROJECT TITLE: | **Non-Traditional Employment** | | |
| FICS PROJECT #: | R0322 | | | | |
| Y71R0322KHQ0 | Planning & Community Development | Trust | - | - | 99,576 |
| CDBG PROJECT #: | N/A | PROJECT TITLE: | **Youthbuild Project** | | |
| FICS PROJECT #: | R0325 | | | | |
| Y71R0325BAA0 | Planning & Community Development | Trust | - | - | 45,868 |
| CDBG PROJECT #: | N/A | PROJECT TITLE: | **Atlanta Self-Sufficiency Action** | | |
| FICS PROJECT #: | R0326 | | | | |
| Y71R0326BVGB | Planning & Community Development | Job Training Grant | 16,130 | - | - |
| Y71R0326BVHB | Planning & Community Development | Job Training Grant | 1,281,257 | 431,764 | - |
| Y71R0326BVJB | Planning & Community Development | Job Training Grant | 1,427,843 | 134,636 | - |
| Y71R0326QFG0 | Planning & Community Development | Job Training Grant | 532 | - | 15 |
| Y71R0326QFH0 | Planning & Community Development | Job Training Grant | - | - | 2,671 |
| Y71R0326QFK0 | Planning & Community Development | Job Training Grant | 32,076 | - | 219,315 |
| Y71R0326QFL0 | Planning & Community Development | Job Training Grant | 434,425 | - | 229,719 |
| | **Project Total** | | **3,192,263** | **566,400** | **451,720** |
| CDBG PROJECT #: | N/A | PROJECT TITLE: | **Non-Administrative Operations** | | |
| FICS PROJECT #: | R0330 | | | | |
| Y71R0330JAAB | Planning & Community Development | Job Training Grant | 68,556 | 224,668 | - |
| Y71R0330JAEB | Planning & Community Development | Job Training Grant | 102,954 | 106 | 139 |
| Y71R0330JAGB | Planning & Community Development | Job Training Grant | 213,663 | 201,360 | - |
| Y71R0330JAIB | Planning & Community Development | Job Training Grant | 1,271,259 | 167,446 | - |
| Y71R0330JAKB | Planning & Community Development | Job Training Grant | 14,225 | 336,817 | 11,795 |
| Y71R0330JANB | Planning & Community Development | Job Training Grant | - | 400,957 | 530 |
| Y71R0330JAPB | Planning & Community Development | Job Training Grant | 101,784 | 96,726 | 2 |
| Y71R0330JAAB | Planning & Community Development | Job Training Grant | - | 1,165,829 | 135,328 |
| Y71R0330JAGB | Planning & Community Development | Job Training Grant | - | 404,303 | 24,801 |
| | **Project Total** | | **1,772,441** | **2,998,212** | **172,595** |

# 2004 BUDGET
# GRANT AND NON-CAPITAL PROJECTS

## HUMAN DEVELOPMENT

| CENTER | DEPARTMENT | FUND | 2002 EXPENSES | 2003 EXPENSES | 2004 BUDGET |
|---|---|---|---|---|---|
| **JOB TRAINING (CONTINUED)** | | | | | |
| CDBG PROJECT #: | N/A | PROJECT TITLE: **Non-Administrative Operations** | | | |
| FICS PROJECT #: | R0331 | | | | |
| Y71R0331JABB | Planning & Community Development | Job Training Grant | - | 4,782 | 600 |
| Y71R0331JAFB | Planning & Community Development | Job Training Grant | 829,930 | 99,093 | - |
| Y71R0331JAHB | Planning & Community Development | Job Training Grant | 60,911 | 55,912 | 2,120 |
| Y71R0331JALB | Planning & Community Development | Job Training Grant | 1,558,545 | 236,016 | 4,651 |
| Y71R0331JASB | Planning & Community Development | Job Training Grant | - | 911,456 | 709,506 |
| Y71R0331JATB | Planning & Community Development | Job Training Grant | - | 240,000 | - |
| Y71R0331JAVB | Planning & Community Development | Job Training Grant | - | 265,878 | 41,117 |
| Y71R0331JAXB | Planning & Community Development | Job Training Grant | - | 91,323 | 161,134 |
| | **Project Total** | | **2,449,386** | **1,904,460** | **919,128** |
| CDBG PROJECT #: | N/A | PROJECT TITLE: **Non-Administrative Operations** | | | |
| FICS PROJECT #: | R0332 | | | | |
| Y71R0332JACB | Planning & Community Development | Trust | 260,048 | 21,081 | 1,629 |
| CDBG PROJECT #: | N/A | PROJECT TITLE: **Board of Directors** | | | |
| FICS PROJECT #: | R0333 | | | | |
| Y71R0333JAA0 | Planning & Community Development | Job Training Grant | - | 166,140 | 615 |
| CDBG PROJECT #: | N/A | PROJECT TITLE: **Non-Administrative Cost Pool** | | | |
| FICS PROJECT #: | R0338 | | | | |
| Y71R0338QNA0 | Planning & Community Development | Job Training Grant | - | - | 43,592 |
| **EDUCATION** | | | | | |
| CDBG PROJECT #: | N/A | PROJECT TITLE: **Environmental Justice/Pollution** | | | |
| FICS PROJECT #: | R0507 | | | | |
| Q31R0507BPA0 | Watershed Management | Intergovernmental Grant | - | - | 8,183 |
| CDBG PROJECT #: | N/A | PROJECT TITLE: **Mayor's Scholar Program** | | | |
| FICS PROJECT #: | R0508 | | | | |
| D11R0508QNA0 | Executive Offices | Trust | - | - | 939 |
| CDBG PROJECT #: | N/A | PROJECT TITLE: **Pedestrian Safety Program** | | | |
| FICS PROJECT #: | R0511 | | | | |
| X11R0511RGN0 | Police Services | Intergovernmental Grant | - | - | 50,000 |
| X11R0511RGQ0 | Police Services | Intergovernmental Grant | - | - | 183,785 |
| Y61R0511RGD0 | Planning & Community Development | Intergovernmental Grant | - | - | 19,875 |
| | **Project Total** | | **-** | **-** | **253,660** |

# 2004 BUDGET
# GRANT AND NON-CAPITAL PROJECTS

## HUMAN DEVELOPMENT

| CENTER | DEPARTMENT | FUND | 2002 EXPENSES | 2003 EXPENSES | 2004 BUDGET |
|---|---|---|---|---|---|
| **EDUCATION (CONTINUED)** | | | | | |
| CDBG PROJECT #: | **N/A** | PROJECT TITLE: **Leadership Institute** | | | |
| FICS PROJECT #: | **R0512** | | | | |
| Y61R0512QNA0 | Planning & Community Development | Trust | 10,327 | 2,066 | 5,469 |
| CDBG PROJECT #: | **CD-484** | PROJECT TITLE: **Milton Ave Women and Children Shelter** | | | |
| FICS PROJECT #: | **R0516** | | | | |
| D25R0516A23C | Executive Offices | Community Development | - | 148,142 | 107,085 |
| D25R0516AJW0 | Executive Offices | Community Development | - | 159,761 | - |
| D25R0516A2X0 | Executive Offices | Community Development | - | 92,491 | - |
| Y31R0516A22C | Planning & Community Development | Community Development | 129,511 | - | - |
| Y31R0516BJW0 | Planning & Community Development | Community Development | 55,830 | - | - |
| | **Project Total** | | **185,341** | **400,394** | **107,085** |
| **SOCIAL SERVICES** | | | | | |
| CDBG PROJECT #: | **N/A** | PROJECT TITLE: **Community Relations Commission** | | | |
| FICS PROJECT #: | **R0701** | | | | |
| D28R0701QNA0 | Executive Offices | Trust | - | - | 634 |
| CDBG PROJECT #: | **CD-711** | PROJECT TITLE: **St. Jude Women Treatment Facility** | | | |
| FICS PROJECT #: | **R0708** | | | | |
| Y31R0708A21C | Planning & Community Development | Community Development | 46,500 | - | - |
| CDBG PROJECT #: | **CD-621** | PROJECT TITLE: **Task Force For The Homeless** | | | |
| FICS PROJECT #: | **R0709** | | | | |
| D25R0709A22C | Executive Offices | Community Development | - | 4,583 | - |
| Y31R0709A22C | Planning & Community Development | Community Development | 20,417 | - | - |
| | **Project Total** | | **20,417** | **4,583** | **-** |
| CDBG PROJECT #: | **CD-702** | PROJECT TITLE: **Task Force For Homeless Transportation** | | | |
| FICS PROJECT #: | **R0710** | | | | |
| Y31R0710A22C | Planning & Community Development | Community Development | 15,000 | - | - |

# 2004 BUDGET
# GRANT AND NON-CAPITAL PROJECTS

## HUMAN DEVELOPMENT

### SOCIAL SERVICES (CONTINUED)

| CENTER | DEPARTMENT | FUND | 2002 EXPENSES | 2003 EXPENSES | 2004 BUDGET |
|---|---|---|---|---|---|
| CDBG PROJECT #: | **CD-703** | PROJECT TITLE: **Transition House II Operations** | | | |
| FICS PROJECT #: | **R0711** | | | | |
| D25R0711A22C | Executive Offices | Community Development | - | 9,869 | - |
| D25R0711A23C | Executive Offices | Community Development | - | 32,079 | - |
| D25R0711A2X0 | Executive Offices | Community Development | - | 7,112 | - |
| Y31R0711A21C | Planning & Community Development | Community Development | 6,221 | - | - |
| Y31R0711A22C | Planning & Community Development | Community Development | 30,131 | - | - |
| | **Project Total** | | **36,352** | **49,060** | **-** |
| CDBG PROJECT #: | **N/A** | PROJECT TITLE: **Trans Supportive Housing EX-O** | | | |
| FICS PROJECT #: | **R0712** | | | | |
| D25R0712A21C | Executive Offices | Community Development | - | 370 | 1,065 |
| I11R0712A22C | Corrections | Community Development | 3,138 | 63,874 | 3,388 |
| I11R0712BJX0 | Corrections | Community Development | - | 29,712 | 27,560 |
| Y31R0712A21C | Planning & Community Development | Community Development | 62,662 | - | - |
| | **Project Total** | | **65,800** | **93,956** | **32,013** |
| CDBG PROJECT #: | **CD-484, ES-04** | PROJECT TITLE: **Milton Ave. Women and Children** | | | |
| FICS PROJECT #: | **R0713** | | | | |
| Y31R0713A21C | Planning & Community Development | Community Development | 130,559 | - | - |
| Y31R0713BJT0 | Planning & Community Development | Community Development | 257,541 | - | - |
| | **Project Total** | | **388,100** | **-** | **-** |
| CDBG PROJECT #: | **CD-352** | PROJECT TITLE: **Commun Advanced Practice Nurse** | | | |
| FICS PROJECT #: | **R0715** | | | | |
| D25R0715A22C | Executive Offices | Community Development | - | 32,170 | - |
| D25R0715A23C | Executive Offices | Community Development | - | - | 43,110 |
| Y31R0715A22C | Planning & Community Development | Community Development | 17,830 | - | - |
| | **Project Total** | | **17,830** | **32,170** | **43,110** |
| CDBG PROJECT #: | **CD-724** | PROJECT TITLE: **Shelter A Family Program** | | | |
| FICS PROJECT #: | **R0716** | | | | |
| Y31R0716A22C | Planning & Community Development | Community Development | 25,000 | - | - |
| CDBG PROJECT #: | **ES-28** | PROJECT TITLE: **Zaban Night Shelter ES-28** | | | |
| FICS PROJECT #: | **R0717** | | | | |
| D25R0717BJW0 | Executive Offices | Community Development | - | 12,000 | - |
| D25R0717BJX0 | Executive Offices | Community Development | - | - | 12,000 |
| | **Project Total** | | **-** | **12,000** | **12,000** |

# 2004 BUDGET
# GRANT AND NON-CAPITAL PROJECTS

## HUMAN DEVELOPMENT

| CENTER | DEPARTMENT | FUND | 2002 EXPENSES | 2003 EXPENSES | 2004 BUDGET |
|---|---|---|---|---|---|
| **SOCIAL SERVICES (CONTINUED)** | | | | | |
| CDBG PROJECT #: **N/A** | | PROJECT TITLE: **Senior Citizen Center** | | | |
| FICS PROJECT #: **R0718** | | | | | |
| D11R0718K2C0 | Executive Offices | Intergovernmental Grant | - | 52,500 | - |
| CDBG PROJECT #: **N/A** | | PROJECT TITLE: **Task Force Outreach/Transportation** | | | |
| FICS PROJECT #: **R0719** | | | | | |
| D25R0719A23C | Executive Offices | Community Development | - | 26,460 | 2,933 |
| CDBG PROJECT #: **N/A** | | PROJECT TITLE: **The Superb Project** | | | |
| FICS PROJECT #: **R0720** | | | | | |
| D25R0720A23C | Executive Offices | Community Development | - | 29,393 | - |
| CDBG PROJECT #: **N/A** | | PROJECT TITLE: **YMCA Computer Assist Tutorial** | | | |
| FICS PROJECT #: **R0721** | | | | | |
| D25R0721A23C | Executive Offices | Community Development | - | 6,664 | 3,134 |
| CDBG PROJECT #: **N/A** | | PROJECT TITLE: **Feed The Hungry** | | | |
| FICS PROJECT #: **R0722** | | | | | |
| D25R0722A23C | Executive Offices | Community Development | - | 7,601 | 1,217 |
| CDBG PROJECT #: **N/A** | | PROJECT TITLE: **Communities In Schools** | | | |
| FICS PROJECT #: **R0723** | | | | | |
| D25R0723A23C | Executive Offices | Community Development | - | 14,406 | 33,603 |
| CDBG PROJECT #: **N/A** | | PROJECT TITLE: **Atlanta Respite** | | | |
| FICS PROJECT #: **R0726** | | | | | |
| D25R0726A23C | Executive Offices | Community Development | - | 6,205 | 12,411 |
| CDBG PROJECT #: **N/A** | | PROJECT TITLE: **DeKalb Residential Coordinator** | | | |
| FICS PROJECT #: **R0801** | | | | | |
| D25R0801BMK0 | Executive Offices | Intergovernmental Grant | - | 35,688 | 9,638 |
| D25R0801BML0 | Executive Offices | Intergovernmental Grant | - | 15,802 | 62,552 |
| Y31R0801BMJ0 | Planning & Community Development | Intergovernmental Grant | 32,280 | - | - |
| Y31R0801BMK0 | Planning & Community Development | Intergovernmental Grant | 33,028 | - | - |
| | **Project Total** | | **65,308** | **51,490** | **72,190** |

# 2004 BUDGET
# GRANT AND NON-CAPITAL PROJECTS

## HUMAN DEVELOPMENT

| CENTER | DEPARTMENT | FUND | 2002 EXPENSES | 2003 EXPENSES | 2004 BUDGET |
|---|---|---|---|---|---|
| **SOCIAL SERVICES (CONTINUED)** | | | | | |
| CDBG PROJECT #: | **N/A** | PROJECT TITLE: **Our Common Welfare** | | | |
| FICS PROJECT #: | **R0802** | | | | |
| D25R0802BMK0 | Executive Offices | Intergovernmental Grant | - | 73,887 | 1,360 |
| D25R0802BML0 | Executive Offices | Intergovernmental Grant | - | 99,895 | 80,398 |
| Y31R0802BMJ0 | Planning & Community Development | Intergovernmental Grant | 70,884 | - | - |
| Y31R0802BMK0 | Planning & Community Development | Intergovernmental Grant | 105,046 | - | - |
| | **Project Total** | | **175,930** | **173,782** | **81,758** |
| CDBG PROJECT #: | **N/A** | PROJECT TITLE: **Carp HIV-Addiction Program** | | | |
| FICS PROJECT #: | **R0803** | | | | |
| Y31R0803BMJ0 | Planning & Community Development | Intergovernmental Grant | 45,207 | - | - |
| CDBG PROJECT #: | **N/A** | PROJECT TITLE: **Aid Gwinnett Rural Outreach** | | | |
| FICS PROJECT #: | **R0804** | | | | |
| D25R0804BMK0 | Executive Offices | Intergovernmental Grant | - | 78,546 | 12,273 |
| D25R0804BML0 | Executive Offices | Intergovernmental Grant | - | 178,589 | 236,411 |
| Y31R0804BMJ0 | Planning & Community Development | Intergovernmental Grant | 79,146 | - | - |
| Y31R0804BMK0 | Planning & Community Development | Intergovernmental Grant | 134,181 | - | - |
| | **Project Total** | | **213,327** | **257,135** | **248,684** |
| CDBG PROJECT #: | **N/A** | PROJECT TITLE: **Hospice Atlanta (VNA)** | | | |
| FICS PROJECT #: | **R0805** | | | | |
| Y31R0805BMJ0 | Planning & Community Development | Intergovernmental Grant | 20,956 | - | - |
| CDBG PROJECT #: | **N/A** | PROJECT TITLE: **Positive Impact** | | | |
| FICS PROJECT #: | **R0806** | | | | |
| D25R0806BMK0 | Executive Offices | Intergovernmental Grant | - | 14,952 | 3,745 |
| D25R0806BML0 | Executive Offices | Intergovernmental Grant | - | 27,346 | 22,404 |
| Y31R0806BMJ0 | Planning & Community Development | Intergovernmental Grant | 19,128 | - | - |
| Y31R0806BMK0 | Planning & Community Development | Intergovernmental Grant | 31,053 | - | - |
| | **Project Total** | | **50,181** | **42,298** | **26,149** |

# 2004 BUDGET
# GRANT AND NON-CAPITAL PROJECTS

## HUMAN DEVELOPMENT

### SOCIAL SERVICES (CONTINUED)

| CENTER | DEPARTMENT | FUND | 2002 EXPENSES | 2003 EXPENSES | 2004 BUDGET |
|---|---|---|---|---|---|
| CDBG PROJECT #: | **N/A** | PROJECT TITLE: **Aid Atlanta Emerg. Asst.** | | | |
| FICS PROJECT #: | **R0807** | | | | |
| D25R0807BMD0 | Executive Offices | Intergovernmental Grant | - | - | 25 |
| D25R0807BME0 | Executive Offices | Intergovernmental Grant | - | - | 91,712 |
| D25R0807BMF0 | Executive Offices | Intergovernmental Grant | - | 173,130 | 4,174 |
| D25R0807BMG0 | Executive Offices | Intergovernmental Grant | - | 42,742 | 169,603 |
| D25R0807BMH0 | Executive Offices | Intergovernmental Grant | - | 57,463 | 154,742 |
| D25R0807BMJ0 | Executive Offices | Intergovernmental Grant | - | - | 98,515 |
| D25R0807BMK0 | Executive Offices | Intergovernmental Grant | - | - | 301,361 |
| D25R0807BML0 | Executive Offices | Intergovernmental Grant | - | 173,719 | 736,873 |
| Y31R0807BMD0 | Planning & Community Development | Intergovernmental Grant | 28,500 | - | - |
| Y31R0807BME0 | Planning & Community Development | Intergovernmental Grant | 42,499 | - | - |
| Y31R0807BMF0 | Planning & Community Development | Intergovernmental Grant | 162,746 | - | - |
| Y31R0807BMH0 | Planning & Community Development | Intergovernmental Grant | 47,976 | - | - |
| Y31R0807BMJ0 | Planning & Community Development | Intergovernmental Grant | 93,241 | - | - |
| | **Project Total** | | **374,962** | **447,054** | **1,557,005** |
| CDBG PROJECT #: | **N/A** | PROJECT TITLE: **Project Open Hand** | | | |
| FICS PROJECT #: | **R0808** | | | | |
| D25R0808BML0 | Executive Offices | Intergovernmental Grant | - | 123,753 | 21,497 |
| Y31R0808BMJ0 | Planning & Community Development | Intergovernmental Grant | 7,728 | - | - |
| Y31R0808BMK0 | Planning & Community Development | Intergovernmental Grant | 145,250 | - | - |
| | **Project Total** | | **152,978** | **123,753** | **21,497** |
| CDBG PROJECT #: | **N/A** | PROJECT TITLE: **Childkind Foster Mgt.** | | | |
| FICS PROJECT #: | **R0809** | | | | |
| D25R0809BMK0 | Executive Offices | Intergovernmental Grant | - | 33,820 | 3,750 |
| D25R0809BML0 | Executive Offices | Intergovernmental Grant | - | 35,940 | 29,760 |
| Y31R0809BMJ0 | Planning & Community Development | Intergovernmental Grant | 35,310 | - | - |
| Y31R0809BMK0 | Planning & Community Development | Intergovernmental Grant | 42,430 | - | - |
| | **Project Total** | | **77,740** | **69,760** | **33,510** |
| CDBG PROJECT #: | **CD-410** | PROJECT TITLE: **A.H.A Elderly Services** | | | |
| FICS PROJECT #: | **R0816** | | | | |
| D25R081622C | Executive Offices | Community Development | - | 16,667 | - |
| D25R081623C | Executive Offices | Community Development | - | 9,798 | 13,717 |
| D25R081658C | Executive Offices | Community Development | - | - | 1,877 |
| Y31R081621C | Planning & Community Development | Community Development | 16,667 | - | - |
| Y31R081622C | Planning & Community Development | Community Development | 8,333 | - | - |
| | **Project Total** | | **25,000** | **26,465** | **15,594** |

# 2004 BUDGET
# GRANT AND NON-CAPITAL PROJECTS

## HUMAN DEVELOPMENT

### SOCIAL SERVICES (CONTINUED)

| CENTER | DEPARTMENT | FUND | 2002 EXPENSES | 2003 EXPENSES | 2004 BUDGET |
|---|---|---|---|---|---|
| CDBG PROJECT #: | **CD-481** | PROJECT TITLE: **Adult Day Care Services** | | | |
| FICS PROJECT #: | **R0818** | | | | |
| D25R0818A22C | Executive Offices | Community Development | - | 7,500 | - |
| D25R0818A23C | Executive Offices | Community Development | - | 21,310 | 7,103 |
| Y31R0818A21C | Planning & Community Development | Community Development | 20,000 | - | - |
| Y31R0818A22C | Planning & Community Development | Community Development | 22,500 | - | - |
| | **Project Total** | | **42,500** | **28,810** | **7,103** |
| CDBG PROJECT #: | **CD-343** | PROJECT TITLE: **Project Connect** | | | |
| FICS PROJECT #: | **R0819** | | | | |
| D25R0819A22C | Executive Offices | Community Development | - | 9,075 | - |
| D25R0819A23C | Executive Offices | Community Development | - | - | 75,442 |
| Y31R0819A21C | Planning & Community Development | Community Development | 60,000 | - | - |
| Y31R0819A22C | Planning & Community Development | Community Development | 50,925 | - | - |
| | **Project Total** | | **110,925** | **9,075** | **75,442** |
| CDBG PROJECT #: | **CD-43** | PROJECT TITLE: **Wesley Senior Citizen Program** | | | |
| FICS PROJECT #: | **R0820** | | | | |
| D25R0820A20C | Executive Offices | Community Development | - | - | 9,503 |
| D25R0820A22C | Executive Offices | Community Development | - | 36,855 | 1 |
| D25R0820A23C | Executive Offices | Community Development | - | 50,756 | 37,423 |
| Y31R0820A21C | Planning & Community Development | Intergovernmental Grant | 36,219 | - | - |
| Y31R0820A22C | Planning & Community Development | Intergovernmental Grant | 54,897 | - | - |
| | **Project Total** | | **91,116** | **87,611** | **46,927** |
| CDBG PROJECT #: | **N/A** | PROJECT TITLE: **Environmental Education-Water** | | | |
| FICS PROJECT #: | **R0822** | | | | |
| Q24R0822BSA0 | Watershed Management | Intergovernmental Grant | - | - | 3 |
| CDBG PROJECT #: | **N/A** | PROJECT TITLE: **Housemate Match** | | | |
| FICS PROJECT #: | **R0824** | | | | |
| D25R0824A22C | Executive Offices | Community Development | - | 15,825 | - |
| Y31R0824A22C | Planning & Community Development | Community Development | 34,175 | - | - |
| D25R0824AMK0 | Executive Offices | Intergovernmental Grant | - | 41,547 | 291 |
| D25R0824BML0 | Executive Offices | Intergovernmental Grant | - | 53,536 | 28,464 |
| Y31R0824BMJ0 | Planning & Community Development | Intergovernmental Grant | 21,952 | - | - |
| Y31R0824BMK0 | Planning & Community Development | Intergovernmental Grant | 40,162 | - | - |
| | **Project Total** | | **96,289** | **110,908** | **28,755** |

# 2004 BUDGET
# GRANT AND NON-CAPITAL PROJECTS

## HUMAN DEVELOPMENT

| CENTER | DEPARTMENT | FUND | 2002 EXPENSES | 2003 EXPENSES | 2004 BUDGET |
|---|---|---|---|---|---|
| | | **SOCIAL SERVICES (CONTINUED)** | | | |
| CDBG PROJECT #: | **N/A** | PROJECT TITLE: **Cobb Co HOPWA / Must Ministries** | | | |
| FICS PROJECT #: | **R0825** | | | | |
| Y31R0825BMJ0 | Planning & Community Development | Intergovernmental Grant | 63,219 | - | - |
| CDBG PROJECT #: | **N/A** | PROJECT TITLE: **Cobb Co HOPWA / Board of Health** | | | |
| FICS PROJECT #: | **R0826** | | | | |
| D25R0826BMK0 | Executive Offices | Intergovernmental Grant | - | 84,860 | 46,980 |
| D25R0826BML0 | Executive Offices | Intergovernmental Grant | - | 49,402 | 153,442 |
| Y31R0826BMJ0 | Planning & Community Development | Intergovernmental Grant | 40,717 | - | - |
| Y31R0826BMK0 | Planning & Community Development | Intergovernmental Grant | 114,631 | - | - |
| | **Project Total** | | **155,348** | **134,262** | **200,422** |
| CDBG PROJECT #: | **N/A** | PROJECT TITLE: **Older Atlantan's Month** | | | |
| FICS PROJECT #: | **R0829** | | | | |
| D11R0829QNA0 | Executive Offices | Trust | 98,176 | 92,016 | 21,004 |
| CDBG PROJECT #: | **N/A** | PROJECT TITLE: **OJOP Grant Program** | | | |
| FICS PROJECT #: | **R0830** | | | | |
| C21R0830QNN0 | City Council | Trust | - | - | 3,000 |
| CDBG PROJECT #: | **CD-484 (A56A), ES-04 (BJN0)** | PROJECT TITLE: **CCMA Women's & Children Shelter** | | | |
| FICS PROJECT #: | **R0832** | | | | |
| D25R0832BJN0 | Executive Offices | Community Development | - | - | 13,057 |
| D25R0832BJP0 | Executive Offices | Community Development | - | - | 13,169 |
| | **Project Total** | | **-** | **-** | **26,226** |
| CDBG PROJECT #: | **CD-407** | PROJECT TITLE: **Café 458** | | | |
| FICS PROJECT #: | **R0833** | | | | |
| D25R0833A22C | Executive Offices | Community Development | - | 15,522 | - |
| D25R0833A23C | Executive Offices | Community Development | - | 13,210 | 12,657 |
| Y31R0833A21C | Planning & Community Development | Community Development | 19,345 | - | - |
| Y31R0833A22C | Planning & Community Development | Community Development | 11,878 | - | - |
| | **Project Total** | | **31,223** | **28,732** | **12,657** |
| CDBG PROJECT #: | **CD-531** | PROJECT TITLE: **Meals On Wheels** | | | |
| FICS PROJECT #: | **R0836** | | | | |
| D25R0836A22C | Executive Offices | Community Development | - | 8,056 | - |
| D25R0836A23C | Executive Offices | Community Development | - | 21,898 | 7,299 |
| Y31R0836A21C | Planning & Community Development | Community Development | 30,800 | - | - |
| Y31R0836A22C | Planning & Community Development | Community Development | 22,744 | - | - |
| | **Project Total** | | **53,544** | **29,954** | **7,299** |

# 2004 BUDGET
# GRANT AND NON-CAPITAL PROJECTS

## HUMAN DEVELOPMENT

### SOCIAL SERVICES (CONTINUED)

| CENTER | DEPARTMENT | FUND | 2002 EXPENSES | 2003 EXPENSES | 2004 BUDGET |
|---|---|---|---|---|---|
| CDBG PROJECT #: | N/A | PROJECT TITLE: Youth Services Mobile Resource | | | |
| FICS PROJECT #: | R0840 | | | | |
| N35R0840QNA0 | Parks, Rec. & Cultural Affairs | Trust | - | - | 588 |
| CDBG PROJECT #: | N/A | PROJECT TITLE: COPS More-Making Office Redev | | | |
| FICS PROJECT #: | R0843 | | | | |
| X11R0843B360 | Police Services | Intergovernmental Grant | - | - | 67,080 |
| CDBG PROJECT #: | N/A | PROJECT TITLE: Clark Atlanta University | | | |
| FICS PROJECT #: | R0845 | | | | |
| D11R0845K2C0 | Executive Offices | Intergovernmental Grant | 11,250 | - | 3,750 |
| CDBG PROJECT #: | N/A | PROJECT TITLE: Clark Atlanta University | | | |
| FICS PROJECT #: | R0846 | | | | |
| D11R0846K9N0 | Executive Offices | Intergovernmental Grant | - | - | 71,500 |
| CDBG PROJECT #: | CD-546 | PROJECT TITLE: Helping Hands Day Service Center | | | |
| FICS PROJECT #: | R0847 | | | | |
| Y31R0847A21C | Planning & Community Development | Community Development | - | - | 848 |
| D25R0847A59C | Executive Offices | Community Development | 21,592 | - | - |
| | **Project Total** | | **21,592** | **-** | **848** |
| CDBG PROJECT #: | CD-547 | PROJECT TITLE: Midtown Assistance Center | | | |
| FICS PROJECT #: | R0848 | | | | |
| D25R0848A22C | Executive Offices | Community Development | - | 3,686 | - |
| D25R0848AJX0 | Executive Offices | Community Development | - | 9,256 | 1,744 |
| Y31R0848A21C | Planning & Community Development | Community Development | 2,322 | - | - |
| Y31R0848A22C | Planning & Community Development | Community Development | 11,314 | - | - |
| | **Project Total** | | **13,636** | **12,942** | **1,744** |
| CDBG PROJECT #: | CD-549 | PROJECT TITLE: Shearith Israel's Shelter | | | |
| FICS PROJECT #: | R0850 | | | | |
| D25R0850A22C | Executive Offices | Community Development | - | 12,000 | - |
| D25R0850A23C | Executive Offices | Community Development | - | - | 11,757 |
| D25R0850A58C | Executive Offices | Community Development | - | - | 2,400 |
| Y31R0850A21C | Planning & Community Development | Community Development | 12,000 | - | - |
| | **Project Total** | | **12,000** | **12,000** | **14,157** |

# 2004 BUDGET
# GRANT AND NON-CAPITAL PROJECTS

## HUMAN DEVELOPMENT

| CENTER | DEPARTMENT | FUND | 2002 EXPENSES | 2003 EXPENSES | 2004 BUDGET |
|---|---|---|---|---|---|
| | | **SOCIAL SERVICES (CONTINUED)** | | | |
| CDBG PROJECT #: | **CD-535** | PROJECT TITLE: **Clifton Presbyterian Night Hospitality** | | | |
| FICS PROJECT #: | **R0851** | | | | |
| D25R0851A22C | Executive Offices | Community Development | - | 15,415 | - |
| D25R0851A23C | Executive Offices | Community Development | - | 33,659 | 1,613 |
| Y31R0851A21C | Planning & Community Development | Community Development | 17,591 | - | - |
| Y31R0851A22C | Planning & Community Development | Community Development | 21,585 | - | - |
| | **Project Total** | | **39,176** | **49,074** | **1,613** |
| CDBG PROJECT #: | **N/A** | PROJECT TITLE: **Living Room** | | | |
| FICS PROJECT #: | **R0852** | | | | |
| D25R0852BML0 | Executive Offices | Intergovernmental Grant | - | 399,617 | 283,032 |
| Y31R0852BMJ0 | Planning & Community Development | Intergovernmental Grant | 188,988 | - | - |
| | **Project Total** | | **188,988** | **399,617** | **283,032** |
| CDBG PROJECT #: | **N/A** | PROJECT TITLE: **Project Open Kitchen** | | | |
| FICS PROJECT #: | **R0853** | | | | |
| D25R0853BMJ0 | Executive Offices | Intergovernmental Grant | - | 257,498 | 86 |
| Y31R0853BMJ0 | Planning & Community Development | Intergovernmental Grant | 425,065 | - | - |
| | **Project Total** | | **425,065** | **257,498** | **86** |
| CDBG PROJECT #: | **CD-540** | PROJECT TITLE: **Covenant Community** | | | |
| FICS PROJECT #: | **R0854** | | | | |
| D25R0854A22C | Executive Offices | Community Development | - | 10,000 | - |
| D25R0854A23C | Executive Offices | Community Development | - | - | 8,818 |
| D25R0854A52C | Executive Offices | Community Development | - | - | 20,000 |
| Y31R0854A21C | Planning & Community Development | Community Development | 10,500 | - | - |
| | **Project Total** | | **10,500** | **10,000** | **28,818** |
| CDBG PROJECT #: | **CD-532** | PROJECT TITLE: **Fulton County Council On Aging** | | | |
| FICS PROJECT #: | **R0855** | | | | |
| D25R0855A22C | Executive Offices | Community Development | - | 10,620 | - |
| D25R0855A23C | Executive Offices | Community Development | - | 8,818 | - |
| D25R0855A52C | Executive Offices | Community Development | - | - | 5,111 |
| Y31R0855A5ZC | Planning & Community Development | Community Development | 20,339 | - | - |
| Y31R0855A52C | Planning & Community Development | Community Development | 12,667 | - | - |
| | **Project Total** | | **33,006** | **19,438** | **5,111** |

# 2004 BUDGET
# GRANT AND NON-CAPITAL PROJECTS

## HUMAN DEVELOPMENT

| CENTER | DEPARTMENT | FUND | 2002 EXPENSES | 2003 EXPENSES | 2004 BUDGET |
|---|---|---|---|---|---|
| **SOCIAL SERVICES (CONTINUED)** | | | | | |
| CDBG PROJECT #: **N/A** | | PROJECT TITLE: **COPS Ahead** | | | |
| FICS PROJECT #: **R0856** | | | | | |
| X11R0856B3J0 | Police Services | Intergovernmental Grant | - | - | 2,695 |
| CDBG PROJECT #: **N/A** | | PROJECT TITLE: **Swim Accoutrements** | | | |
| FICS PROJECT #: **R0860** | | | | | |
| N32R0860RXA0 | Parks, Rec. & Cultural Affairs | Trust | - | - | 17,000 |
| CDBG PROJECT #: **CD-585** | | PROJECT TITLE: **CCMA Sheltering Coordinating** | | | |
| FICS PROJECT #: **R0861** | | | | | |
| D25R0861A52A | Executive Offices | Community Development | - | - | 1,882 |
| D25R0861BJP0 | Executive Offices | Community Development | - | - | 105 |
| Y31R0861A52A | Planning & Community Development | Community Development | 4,964 | - | - |
| | **Project Total** | | **4,964** | **-** | **1,987** |
| CDBG PROJECT #: **CD-578** | | PROJECT TITLE: **Trinity House** | | | |
| FICS PROJECT #: **R0865** | | | | | |
| D25R0865A22C | Executive Offices | Community Development | - | 13,516 | - |
| D25R0865A23C | Executive Offices | Community Development | - | - | 13,243 |
| D11R0865K2C0 | Executive Offices | Intergovernmental Grant | 18,750 | 6,250 | - |
| | **Project Total** | | **18,750** | **19,766** | **13,243** |
| CDBG PROJECT #: **CD-608, ES-16** | | PROJECT TITLE: **Traveler's Aid Emergency Shelter** | | | |
| FICS PROJECT #: **R0866** | | | | | |
| D25R0866A22C | Executive Offices | Community Development | - | 11,900 | 100 |
| D25R0866BJP0 | Executive Offices | Community Development | - | - | 5 |
| D25R0866BJR0 | Executive Offices | Community Development | - | 3,464 | - |
| Y31R0866BJT0 | Planning & Community Development | Community Development | 21,927 | - | - |
| Y31R0866BJW0 | Planning & Community Development | Community Development | 14,536 | - | - |
| | **Project Total** | | **36,463** | **15,364** | **105** |
| CDBG PROJECT #: **N/A** | | PROJECT TITLE: **Model Sys/Fam Contact & Services** | | | |
| FICS PROJECT #: **R0867** | | | | | |
| D25R0867KLA0 | Executive Offices | Intergovernmental Grant | - | - | 80,183 |

# 2004 BUDGET
# GRANT AND NON-CAPITAL PROJECTS

## HUMAN DEVELOPMENT

| CENTER | DEPARTMENT | FUND | 2002 EXPENSES | 2003 EXPENSES | 2004 BUDGET |
|---|---|---|---|---|---|
| **SOCIAL SERVICES (CONTINUED)** | | | | | |
| CDBG PROJECT #: | **N/A** | PROJECT TITLE: **Southside Legacy House** | | | |
| FICS PROJECT #: | **R0869** | | | | |
| D25R0869BMK0 | Executive Offices | Intergovernmental Grant | - | 49,629 | 93 |
| D25R0869BML0 | Executive Offices | Intergovernmental Grant | - | 73,437 | 71,285 |
| Y31R0869BMJ0 | Planning & Community Development | Intergovernmental Grant | 39,617 | - | - |
| Y31R0869BMK0 | Planning & Community Development | Intergovernmental Grant | 95,001 | - | - |
| | **Project Total** | | **134,618** | **123,066** | **71,378** |
| CDBG PROJECT #: | **N/A** | PROJECT TITLE: **Piedmont Park Conservancy** | | | |
| FICS PROJECT #: | **R0870** | | | | |
| D11R0870K2C0 | Executive Offices | Intergovernmental Grant | - | 22,500 | 7,500 |
| CDBG PROJECT #: | **CD-584, ES-26** | PROJECT TITLE: **Atlanta Children Shelter** | | | |
| FICS PROJECT #: | **R0881** | | | | |
| D25R0881A58C | Executive Offices | Community Development | - | - | 2,820 |
| D25R0881BJW0 | Executive Offices | Community Development | - | 9,151 | - |
| D25R0881AJX0 | Executive Offices | Community Development | - | 16,552 | 8,448 |
| Y31R0881A21C | Planning & Community Development | Community Development | 4,902 | - | - |
| Y31R0881BJT0 | Planning & Community Development | Community Development | 11,050 | - | - |
| Y31R0881BJW0 | Planning & Community Development | Community Development | 15,849 | - | - |
| | **Project Total** | | **31,801** | **25,703** | **11,268** |
| CDBG PROJECT #: | **CD-601** | PROJECT TITLE: **Genesis Shelter** | | | |
| FICS PROJECT #: | **R0882** | | | | |
| D25R0882A22C | Executive Offices | Community Development | - | 22,304 | - |
| D25R0882A23C | Executive Offices | Community Development | - | 12,806 | 12,668 |
| Y13R0882A22C | Planning & Community Development | Community Development | 4,696 | - | - |
| Y13R0882BJT0 | Planning & Community Development | Community Development | 20,375 | - | - |
| | **Project Total** | | **25,071** | **35,110** | **12,668** |
| CDBG PROJECT #: | **CD-602** | PROJECT TITLE: **St. Luke's Renewal Project** | | | |
| FICS PROJECT #: | **R0883** | | | | |
| D25R0883A23C | Executive Offices | Community Development | - | 24,494 | - |
| Y13R0883A22C | Planning & Community Development | Community Development | 25,000 | - | - |
| | **Project Total** | | **25,000** | **24,494** | **-** |
| CDBG PROJECT #: | **N/A** | PROJECT TITLE: **West Hunter St. After School Program** | | | |
| FICS PROJECT #: | **R0884** | | | | |
| D11R0884K9Y0 | Executive Offices | Intergovernmental Grant | - | - | 6,250 |

# 2004 BUDGET
# GRANT AND NON-CAPITAL PROJECTS

## HUMAN DEVELOPMENT

| CENTER | DEPARTMENT | FUND | 2002 EXPENSES | 2003 EXPENSES | 2004 BUDGET |
|---|---|---|---|---|---|
| **SOCIAL SERVICES (CONTINUED)** | | | | | |
| CDBG PROJECT #: | **N/A** | PROJECT TITLE: **Carver High School Program** | | | |
| FICS PROJECT #: | **R0890** | | | | |
| D11R0890K940 | Executive Offices | Intergovernmental Grant | - | - | 50,000 |
| CDBG PROJECT #: | **N/A** | PROJECT TITLE: **Carver High School Feasibility** | | | |
| FICS PROJECT #: | **R0892** | | | | |
| D11R0892K960 | Executive Offices | Intergovernmental Grant | - | - | 2,500 |
| CDBG PROJECT #: | **N/A** | PROJECT TITLE: **Pass Thru-Clark Atl./Ongoing** | | | |
| FICS PROJECT #: | **R0895** | | | | |
| D25R0895BMK0 | Executive Offices | Intergovernmental Grant | - | 36,923 | - |
| D25R0895BML0 | Executive Offices | Intergovernmental Grant | - | 101,892 | 48,108 |
| Y31R0895BMJ0 | Planning & Community Development | Intergovernmental Grant | 37,284 | - | - |
| Y31R0895BMK0 | Planning & Community Development | Intergovernmental Grant | 113,077 | - | - |
| | **Project Total** | | **150,361** | **138,815** | **48,108** |
| CDBG PROJECT #: | **CD-632, ES-27, HP-49** | PROJECT TITLE: **Boulevard House** | | | |
| FICS PROJECT #: | **R0896** | | | | |
| D25R0896A20C | Executive Offices | Community Development | - | 18,442 | 8,608 |
| D25R0896A20C | Executive Offices | Community Development | - | 19,174 | - |
| Y31R0896A20C | Planning & Community Development | Community Development | 9,207 | - | - |
| Y31R0896BJT0 | Planning & Community Development | Community Development | 8,435 | - | - |
| D25R0896BJW0 | Executive Offices | Intergovernmental Grant | - | 45,293 | - |
| D25R0896BMH0 | Executive Offices | Intergovernmental Grant | - | 134,927 | 73,307 |
| Y31R0896BMJ0 | Planning & Community Development | Intergovernmental Grant | 26,599 | - | - |
| Y31R0896BMK0 | Planning & Community Development | Intergovernmental Grant | 114,707 | - | - |
| | **Project Total** | | **158,948** | **217,836** | **81,915** |
| CDBG PROJECT #: | **CD-622** | PROJECT TITLE: **Trinity Community Ministries** | | | |
| FICS PROJECT #: | **R0899** | | | | |
| D25R0899A20C | Executive Offices | Community Development | - | - | 100 |
| D25R0899A22C | Executive Offices | Community Development | - | 11,164 | - |
| D25R0899A23C | Executive Offices | Community Development | - | - | 10,938 |
| | **Project Total** | | **-** | **11,164** | **11,038** |
| CDBG PROJECT #: | **CD-653** | PROJECT TITLE: **Partnership For Domestic Violence** | | | |
| FICS PROJECT #: | **R0901** | | | | |
| D25R0901A22C | Executive Offices | Community Development | - | 4,388 | - |
| D25R0901BJX0 | Executive Offices | Community Development | - | - | 18,616 |
| Y31R0901A21C | Planning & Community Development | Community Development | 20,000 | - | - |
| Y31R0901A22C | Planning & Community Development | Community Development | 15,612 | - | - |
| | **Project Total** | | **35,612** | **4,388** | **18,616** |

# 2004 BUDGET
# GRANT AND NON-CAPITAL PROJECTS

## HUMAN DEVELOPMENT

| CENTER | DEPARTMENT | FUND | 2002 EXPENSES | 2003 EXPENSES | 2004 BUDGET |
|---|---|---|---|---|---|
| | | **SOCIAL SERVICES (CONTINUED)** | | | |
| CDBG PROJECT #: | **CD-712** | PROJECT TITLE: **Traveler's Aid Transitional** | | | |
| FICS PROJECT #: | **R0902** | | | | |
| D25R0902A21C | Executive Offices | Community Development | - | - | 847 |
| D25R0902A22C | Executive Offices | Community Development | - | 58,908 | 2,148 |
| D25R0902A23C | Executive Offices | Community Development | - | - | 15,765 |
| D25R0902BJQ0 | Executive Offices | Community Development | - | - | 7,647 |
| D25R0902BJX0 | Executive Offices | Community Development | - | 25,389 | 38,820 |
| Y31R0902A21C | Planning & Community Development | Community Development | 23,074 | - | - |
| Y31R0902A22C | Planning & Community Development | Community Development | 19,243 | - | - |
| D25R0902BMK0 | Executive Offices | Intergovernmental Grant | - | 85,435 | 133 |
| D25R0902BML0 | Executive Offices | Intergovernmental Grant | - | 98,557 | 56,123 |
| Y31R0902BMK0 | Planning & Community Development | Intergovernmental Grant | 69,112 | - | - |
| | **Project Total** | | **111,429** | **268,289** | **121,483** |
| CDBG PROJECT #: | **N/A** | PROJECT TITLE: **Freedom Park Conservancy** | | | |
| FICS PROJECT #: | **R0904** | | | | |
| N12R0904QNA0 | Parks, Rec. & Cultural Affairs | Trust | - | 10,000 | - |
| CDBG PROJECT #: | **N/A** | PROJECT TITLE: **Reynoldstown Revitalization** | | | |
| FICS PROJECT #: | **R0905** | | | | |
| D11R0905K2C0 | Executive Offices | Intergovernmental Grant | 11,250 | 3,750 | - |
| CDBG PROJECT #: | **N/A** | PROJECT TITLE: **Environmental Awareness Foundation** | | | |
| FICS PROJECT #: | **R0911** | | | | |
| D11R0911KCE0 | Executive Offices | Intergovernmental Grant | - | - | 5,000 |
| CDBG PROJECT #: | **N/A** | PROJECT TITLE: **Families First Group Home** | | | |
| FICS PROJECT #: | **R0912** | | | | |
| D25R0912BJX0 | Executive Offices | Community Development | - | 19,000 | - |
| CDBG PROJECT #: | **N/A** | PROJECT TITLE: **Intensive Surveillance Office** | | | |
| FICS PROJECT #: | **R0914** | | | | |
| D28R0914B340 | Executive Offices | Intergovernmental Grant | 20,354 | 183,545 | 12,632 |
| D28R0914BQH0 | Executive Offices | Intergovernmental Grant | - | - | 27,208 |
| D28R0914KQK0 | Executive Offices | Intergovernmental Grant | 7,649 | - | 809 |
| D28R0914KQN0 | Executive Offices | Intergovernmental Grant | 192,852 | 3,485 | 569 |
| D28R0914KQT0 | Executive Offices | Intergovernmental Grant | - | - | 216,532 |
| | **Project Total** | | **220,855** | **187,030** | **257,750** |

# 2004 BUDGET
# GRANT AND NON-CAPITAL PROJECTS

## HUMAN DEVELOPMENT

| CENTER | DEPARTMENT | FUND | 2002 EXPENSES | 2003 EXPENSES | 2004 BUDGET |
|---|---|---|---|---|---|
| | | **SOCIAL SERVICES (CONTINUED)** | | | |
| CDBG PROJECT #: | **N/A** | PROJECT TITLE: **Greater Vine City Opportunities** | | | |
| FICS PROJECT #: | **R0915** | | | | |
| D11R0915K460 | Executive Offices | Intergovernmental Grant | - | - | 6,250 |
| CDBG PROJECT #: | **CD-710** | PROJECT TITLE: **Northside Shepherd Ctr.** | | | |
| FICS PROJECT #: | **R0918** | | | | |
| D25R0918A23C | Executive Offices | Community Development | - | 2,939 | - |
| Y31R0918A22C | Planning & Community Development | Community Development | 4,000 | - | - |
| | **Project Total** | | **4,000** | **2,939** | **-** |
| CDBG PROJECT #: | **N/A** | PROJECT TITLE: **Albert J Edmounds Leadership** | | | |
| FICS PROJECT #: | **R0923** | | | | |
| D11R0923K4H0 | Executive Offices | Intergovernmental Grant | 24,000 | - | - |
| CDBG PROJECT #: | **N/A** | PROJECT TITLE: **Atlanta Public Schools** | | | |
| FICS PROJECT #: | **R0925** | | | | |
| D11R0925K4K0 | Executive Offices | Intergovernmental Grant | - | - | 20,000 |
| CDBG PROJECT #: | **N/A** | PROJECT TITLE: **Ansley Park Civic Assoc.** | | | |
| FICS PROJECT #: | **R0926** | | | | |
| D11R0926K4L0 | Executive Offices | Intergovernmental Grant | 8,000 | - | - |
| CDBG PROJECT #: | **N/A** | PROJECT TITLE: **Fulton / Atlanta Community Action** | | | |
| FICS PROJECT #: | **R0927** | | | | |
| D11R0927K4M0 | Executive Offices | Intergovernmental Grant | 2,500 | - | - |
| CDBG PROJECT #: | **N/A** | PROJECT TITLE: **MLK, Jr. CDC Revitalization** | | | |
| FICS PROJECT #: | **R0928** | | | | |
| D11R0928K4N0 | Executive Offices | Intergovernmental Grant | 26,043 | - | - |
| CDBG PROJECT #: | **N/A** | PROJECT TITLE: **Morningside / Lenox Park Assoc** | | | |
| FICS PROJECT #: | **R0929** | | | | |
| D11R0929K4P0 | Executive Offices | Intergovernmental Grant | 8,000 | - | - |
| CDBG PROJECT #: | **N/A** | PROJECT TITLE: **Vine City Housing Ministry** | | | |
| FICS PROJECT #: | **R0930** | | | | |
| D11R0930K5X0 | Executive Offices | Intergovernmental Grant | - | - | 12,500 |

# 2004 BUDGET
# GRANT AND NON-CAPITAL PROJECTS

## HUMAN DEVELOPMENT

### SOCIAL SERVICES (CONTINUED)

| CENTER | DEPARTMENT | FUND | 2002 EXPENSES | 2003 EXPENSES | 2004 BUDGET |
|---|---|---|---|---|---|
| CDBG PROJECT #: | **N/A** | PROJECT TITLE: **Paradise Baptist Church** | | | |
| FICS PROJECT #: | **R0931** | | | | |
| D11R0931K4Q0 | Executive Offices | Intergovernmental Grant | - | - | 3,750 |
| CDBG PROJECT #: | **N/A** | PROJECT TITLE: **Southwest YMCA Program** | | | |
| FICS PROJECT #: | **R0935** | | | | |
| D11R0935K4V0 | Executive Offices | Intergovernmental Grant | - | - | 6,250 |
| CDBG PROJECT #: | **N/A** | PROJECT TITLE: **Morris Brown College** | | | |
| FICS PROJECT #: | **R0942** | | | | |
| D11R0942K2C0 | Executive Offices | Intergovernmental Grant | - | 93,750 | 31,250 |
| CDBG PROJECT #: | **CD-701** | PROJECT TITLE: **Predatory Mortgage Defense** | | | |
| FICS PROJECT #: | **R0954** | | | | |
| D25R0954A22C | Executive Offices | Intergovernmental Grant | - | 14,376 | - |
| D25R0954A23C | Executive Offices | Intergovernmental Grant | - | 28,671 | 20,317 |
| Y31R0954A21C | Planning & Community Development | Community Development | 15,988 | - | - |
| Y31R0954A22C | Planning & Community Development | Community Development | 35,624 | - | - |
| | **Project Total** | | **51,612** | **43,047** | **20,317** |
| CDBG PROJECT #: | **CD-532** | PROJECT TITLE: **Fulton County Council On Aging** | | | |
| FICS PROJECT #: | **R0955** | | | | |
| Y31R0955A21C | Planning & Community Development | Community Development | 25,000 | - | - |
| CDBG PROJECT #: | **N/A** | PROJECT TITLE: **Southeast-Atlanta YMCA** | | | |
| FICS PROJECT #: | **R0961** | | | | |
| D11R0961K3G0 | Executive Offices | Intergovernmental Grant | - | 5,000 | - |
| CDBG PROJECT #: | **N/A** | PROJECT TITLE: **Sweet Auburn Curb Market** | | | |
| FICS PROJECT #: | **R0962** | | | | |
| D11R0962K3H0 | Executive Offices | Intergovernmental Grant | 10,000 | - | - |
| CDBG PROJECT #: | **N/A** | PROJECT TITLE: **Piedmont Park Conservancy** | | | |
| FICS PROJECT #: | **R0963** | | | | |
| D11R0963K3J0 | Executive Offices | Intergovernmental Grant | - | 3,750 | - |
| CDBG PROJECT #: | **N/A** | PROJECT TITLE: **Southeast Community Cultural** | | | |
| FICS PROJECT #: | **R0964** | | | | |
| D11R0964K3K0 | Executive Offices | Intergovernmental Grant | - | - | 2,500 |

# 2004 BUDGET
# GRANT AND NON-CAPITAL PROJECTS

## HUMAN DEVELOPMENT

| CENTER | DEPARTMENT | FUND | 2002 EXPENSES | 2003 EXPENSES | 2004 BUDGET |
|---|---|---|---|---|---|
| | | **SOCIAL SERVICES (CONTINUED)** | | | |
| CDBG PROJECT #: | **N/A** | PROJECT TITLE: **Jomandi Productions** | | | |
| FICS PROJECT #: | **R0965** | | | | |
| D11R0965K3L0 | Executive Offices | Intergovernmental Grant | 75,000 | - | - |
| CDBG PROJECT #: | **N/A** | PROJECT TITLE: **Kids Around Metro Perimeter** | | | |
| FICS PROJECT #: | **R0966** | | | | |
| D11R0966K3M0 | Executive Offices | Intergovernmental Grant | - | - | 10,000 |
| CDBG PROJECT #: | **N/A** | PROJECT TITLE: **West Hunter Tutorial & After** | | | |
| FICS PROJECT #: | **R0967** | | | | |
| D11R0967K3N0 | Executive Offices | Intergovernmental Grant | - | - | 5,000 |
| CDBG PROJECT #: | **N/A** | PROJECT TITLE: **Cascade Ministries, Inc.** | | | |
| FICS PROJECT #: | **R0968** | | | | |
| D11R0968K2D0 | Executive Offices | Intergovernmental Grant | - | 11,250 | 3,750 |
| D11R0968K3P0 | Executive Offices | Intergovernmental Grant | - | - | 2,500 |
| | **Project Total** | | **-** | **11,250** | **6,250** |
| CDBG PROJECT #: | **N/A** | PROJECT TITLE: **Simpson Road House of Hope** | | | |
| FICS PROJECT #: | **R0969** | | | | |
| D11R0969K3Q0 | Executive Offices | Intergovernmental Grant | 5,000 | - | - |
| CDBG PROJECT #: | **N/A** | PROJECT TITLE: **Nissi Foundation** | | | |
| FICS PROJECT #: | **R0970** | | | | |
| D11R0970K3R0 | Executive Offices | Intergovernmental Grant | 5,000 | - | - |
| CDBG PROJECT #: | **N/A** | PROJECT TITLE: **Pittsburgh Community** | | | |
| FICS PROJECT #: | **R0971** | | | | |
| D11R0971K2C0 | Executive Offices | Intergovernmental Grant | - | 22,500 | 7,500 |
| D11R0971K3S0 | Executive Offices | Intergovernmental Grant | - | - | 6,250 |
| | **Project Total** | | **-** | **22,500** | **13,750** |
| CDBG PROJECT #: | **N/A** | PROJECT TITLE: **Community Assistance Center** | | | |
| FICS PROJECT #: | **R0972** | | | | |
| D11R0972K3T0 | Executive Offices | Intergovernmental Grant | 12,500 | - | - |
| D11R0972K6R0 | Executive Offices | Intergovernmental Grant | - | - | 3,750 |
| | **Project Total** | | **12,500** | **-** | **3,750** |

# 2004 BUDGET
# GRANT AND NON-CAPITAL PROJECTS

## HUMAN DEVELOPMENT

| CENTER | DEPARTMENT | FUND | 2002 EXPENSES | 2003 EXPENSES | 2004 BUDGET |
|---|---|---|---|---|---|
| | | **SOCIAL SERVICES (CONTINUED)** | | | |
| CDBG PROJECT #: | **N/A** | PROJECT TITLE: **Georgia Non-Profit Community** | | | |
| FICS PROJECT #: | **R0973** | | | | |
| D11R0973K3U0 | Executive Offices | Intergovernmental Grant | - | - | 6,250 |
| D11R0973K6S0 | Executive Offices | Intergovernmental Grant | 5,000 | - | - |
| | **Project Total** | | **5,000** | **-** | **6,250** |
| CDBG PROJECT #: | **N/A** | PROJECT TITLE: **Agape Community Center** | | | |
| FICS PROJECT #: | **R0974** | | | | |
| D11R0974K6T0 | Executive Offices | Intergovernmental Grant | 15,000 | - | - |
| CDBG PROJECT #: | **N/A** | PROJECT TITLE: **Sweet Auburn Curb Market** | | | |
| FICS PROJECT #: | **R0975** | | | | |
| D11R0975K6U0 | Executive Offices | Intergovernmental Grant | 11,000 | - | - |
| CDBG PROJECT #: | **N/A** | PROJECT TITLE: **Metropolitan Community Foundation** | | | |
| FICS PROJECT #: | **R0976** | | | | |
| D11R0976K6V0 | Executive Offices | Intergovernmental Grant | 21,425 | - | - |
| CDBG PROJECT #: | **N/A** | PROJECT TITLE: **Metropolitan Atlanta Senior CE** | | | |
| FICS PROJECT #: | **R0977** | | | | |
| D11R0977K6W0 | Executive Offices | Intergovernmental Grant | 7,500 | - | - |
| CDBG PROJECT #: | **N/A** | PROJECT TITLE: **Grace Cross Cultural Ministries** | | | |
| FICS PROJECT #: | **R0981** | | | | |
| D11R0981K6G0 | Executive Offices | Intergovernmental Grant | - | - | 6,950 |
| CDBG PROJECT #: | **N/A** | PROJECT TITLE: **Kids In Discovery Of Self** | | | |
| FICS PROJECT #: | **R0982** | | | | |
| D11R0982K6H0 | Executive Offices | Intergovernmental Grant | 7,500 | - | - |
| CDBG PROJECT #: | **N/A** | PROJECT TITLE: **Earth Feed** | | | |
| FICS PROJECT #: | **R0983** | | | | |
| D11R0983K6J0 | Executive Offices | Intergovernmental Grant | 2,500 | - | - |
| CDBG PROJECT #: | **N/A** | PROJECT TITLE: **Atlanta Health Ministries** | | | |
| FICS PROJECT #: | **R0984** | | | | |
| D11R0984K6K0 | Executive Offices | Intergovernmental Grant | - | 9,854 | - |
| CDBG PROJECT #: | **N/A** | PROJECT TITLE: **Herndon Home** | | | |
| FICS PROJECT #: | **R0985** | | | | |
| D11R0985K6L0 | Executive Offices | Intergovernmental Grant | - | 7,250 | - |

# 2004 BUDGET
# GRANT AND NON-CAPITAL PROJECTS

## HUMAN DEVELOPMENT

| CENTER | DEPARTMENT | FUND | 2002 EXPENSES | 2003 EXPENSES | 2004 BUDGET |
|---|---|---|---|---|---|
| **SOCIAL SERVICES (CONTINUED)** | | | | | |
| CDBG PROJECT #: N/A<br>FICS PROJECT #: R0986 | | PROJECT TITLE: **Chance For Higher Level Outreach** | | | |
| D11R0986K6M0 | Executive Offices | Intergovernmental Grant | - | 5,000 | - |
| CDBG PROJECT #: N/A<br>FICS PROJECT #: R0987 | | PROJECT TITLE: **Chance For Higher Level Outreach** | | | |
| D11R0987K6N0 | Executive Offices | Intergovernmental Grant | - | 5,000 | - |
| CDBG PROJECT #: N/A<br>FICS PROJECT #: R0988 | | PROJECT TITLE: **Adair Park & Oakl. City Sr. Cl** | | | |
| Y53R0988K6P0 | Planning & Community Development | Intergovernmental Grant | - | - | 30,000 |
| CDBG PROJECT #: N/A<br>FICS PROJECT #: R0989 | | PROJECT TITLE: **Cascade Ministries** | | | |
| D11R0989K6Q0 | Executive Offices | Intergovernmental Grant | - | - | 13,750 |
| CDBG PROJECT #: N/A<br>FICS PROJECT #: R0990 | | PROJECT TITLE: **2000 Hopwa, Action Ministries** | | | |
| D25R0990BMK0 | Executive Offices | Intergovernmental Grant | - | 45,049 | 13,796 |
| D25R0990BML0 | Executive Offices | Intergovernmental Grant | - | 36,201 | 48,799 |
| Y31R0990BMH0 | Planning & Community Development | Intergovernmental Grant | 40,873 | - | - |
| Y31R0990BMK0 | Planning & Community Development | Intergovernmental Grant | 26,155 | - | - |
| | **Project Total** | | **67,028** | **81,250** | **62,595** |
| CDBG PROJECT #: N/A<br>FICS PROJECT #: R0999 | | PROJECT TITLE: **Our Common Welfare/ Fulton** | | | |
| D25R0999BMK0 | Executive Offices | Intergovernmental Grant | - | 21,681 | 5,578 |
| D25R0999BML0 | Executive Offices | Intergovernmental Grant | - | 27,298 | 31,651 |
| Y31R0999BMJ0 | Planning & Community Development | Intergovernmental Grant | 26,438 | - | - |
| Y31R0999BMK0 | Planning & Community Development | Intergovernmental Grant | 31,690 | - | - |
| | **Project Total** | | **58,128** | **48,979** | **37,229** |

## GOVERNOR'S OFFICE OF COMMUNITY AFFAIRS

| | | | | | |
|---|---|---|---|---|---|
| CDBG PROJECT #: N/A<br>FICS PROJECT #: R1001 | | PROJECT TITLE: **Southside Cultural Awareness** | | | |
| D11R1001K2C0 | Executive Offices | Intergovernmental Grant | 4,500 | - | 1,500 |

# 2004 BUDGET
# GRANT AND NON-CAPITAL PROJECTS

## HUMAN DEVELOPMENT

| CENTER | DEPARTMENT | FUND | 2002 EXPENSES | 2003 EXPENSES | 2004 BUDGET |
|---|---|---|---|---|---|
| **GOVERNOR'S OFFICE OF COMMUNITY AFFAIRS (CONTINUED)** | | | | | |
| CDBG PROJECT #: **N/A** FICS PROJECT #: **R1002** | | PROJECT TITLE: **Kids In Discovery of Self** | | | |
| D11R1002K2C0 | Executive Offices | Intergovernmental Grant | 18,750 | - | 6,250 |
| CDBG PROJECT #: **N/A** FICS PROJECT #: **R1003** | | PROJECT TITLE: **Jericho Road Project** | | | |
| D11R1003K2C0 | Executive Offices | Intergovernmental Grant | - | - | 15,000 |
| CDBG PROJECT #: **N/A** FICS PROJECT #: **R1004** | | PROJECT TITLE: **Non Profits, Inc.** | | | |
| D11R1004K2C0 | Executive Offices | Intergovernmental Grant | 18,750 | 6,250 | - |
| CDBG PROJECT #: **N/A** FICS PROJECT #: **R1005** | | PROJECT TITLE: **National Black Arts Festival** | | | |
| D11R1005K2C0 | Executive Offices | Intergovernmental Grant | - | 10,000 | 5,000 |
| CDBG PROJECT #: **N/A** FICS PROJECT #: **R1007** | | PROJECT TITLE: **Georgia Coalition of Hunger** | | | |
| D11R1007K2C0 | Executive Offices | Intergovernmental Grant | 18,750 | 6,250 | - |
| CDBG PROJECT #: **N/A** FICS PROJECT #: **R1008** | | PROJECT TITLE: **Community Care** | | | |
| D11R1008K2C0 | Executive Offices | Intergovernmental Grant | - | - | 30,000 |
| CDBG PROJECT #: **N/A** FICS PROJECT #: **R1009** | | PROJECT TITLE: **Progressive Hope House** | | | |
| D11R1009K2C0 | Executive Offices | Intergovernmental Grant | - | 18,750 | 6,250 |
| CDBG PROJECT #: **N/A** FICS PROJECT #: **R1010** | | PROJECT TITLE: **Morehouse College** | | | |
| D11R1010K2C0 | Executive Offices | Intergovernmental Grant | 18,750 | - | 6,250 |
| CDBG PROJECT #: **N/A** FICS PROJECT #: **R1011** | | PROJECT TITLE: **Cascade United Methodist** | | | |
| D11R1011K2C0 | Executive Offices | Intergovernmental Grant | - | 37,500 | 12,500 |
| CDBG PROJECT #: **N/A** FICS PROJECT #: **R1012** | | PROJECT TITLE: **Cascade Leadership Institute** | | | |
| D11R1012K2C0 | Executive Offices | Intergovernmental Grant | 15,000 | - | 5,000 |

# 2004 BUDGET
# GRANT AND NON-CAPITAL PROJECTS

## HUMAN DEVELOPMENT

### GOVERNOR'S OFFICE OF COMMUNITY AFFAIRS (CONTINUED)

| CENTER | DEPARTMENT | FUND | 2002 EXPENSES | 2003 EXPENSES | 2004 BUDGET |
|---|---|---|---|---|---|
| CDBG PROJECT #: **N/A** | | PROJECT TITLE: **Butler Street YMCA / Westside BR** | | | |
| FICS PROJECT #: **R1013** | | | | | |
| D11R1013K2C0 | Executive Offices | Intergovernmental Grant | 11,250 | - | 3,750 |
| CDBG PROJECT #: **N/A** | | PROJECT TITLE: **Atlanta Health Ministries** | | | |
| FICS PROJECT #: **R1014** | | | | | |
| D11R1014K2C0 | Executive Offices | Intergovernmental Grant | 7,500 | - | 2,500 |
| CDBG PROJECT #: **N/A** | | PROJECT TITLE: **Antioch Urban Ministries** | | | |
| FICS PROJECT #: **R1015** | | | | | |
| D11R1015K2C0 | Executive Offices | Intergovernmental Grant | 15,000 | 5,000 | - |
| CDBG PROJECT #: **N/A** | | PROJECT TITLE: **Simpson Road House of Hope** | | | |
| FICS PROJECT #: **R1016** | | | | | |
| D11R1016K2C0 | Executive Offices | Intergovernmental Grant | 21,000 | 7,000 | - |
| CDBG PROJECT #: **N/A** | | PROJECT TITLE: **Flood Relief-Hurricane Isidore** | | | |
| FICS PROJECT #: **R1017** | | | | | |
| D25R1017JCA0 | Executive Offices | Intergovernmental Grant | 936,037 | - | 12 |
| D25R1017SEA0 | Executive Offices | Intergovernmental Grant | - | 6,260 | 3,740 |
| D25R1017QNA0 | Executive Offices | Trust | - | 175 | 32,825 |
| | **Project Total** | | **936,037** | **6,435** | **36,577** |
| CDBG PROJECT #: **N/A** | | PROJECT TITLE: **West Fulton Family Support** | | | |
| FICS PROJECT #: **R1018** | | | | | |
| D11R1018K2C0 | Executive Offices | Intergovernmental Grant | 7,500 | 2,500 | - |
| CDBG PROJECT #: **N/A** | | PROJECT TITLE: **Southwest Hospital** | | | |
| FICS PROJECT #: **R1019** | | | | | |
| D11R1019K2C0 | Executive Offices | Intergovernmental Grant | 112,500 | 37,500 | - |
| CDBG PROJECT #: **N/A** | | PROJECT TITLE: **AFD Equipment Purcha** | | | |
| FICS PROJECT #: **R1020** | | | | | |
| W11R1020K2C0 | Fire Services | Intergovernmental Grant | - | - | 6,051 |
| CDBG PROJECT #: **N/A** | | PROJECT TITLE: **David T. Howard National Alumni** | | | |
| FICS PROJECT #: **R1021** | | | | | |
| D11R1021K2C0 | Executive Offices | Intergovernmental Grant | 18,750 | 6,250 | - |

# 2004 BUDGET
# GRANT AND NON-CAPITAL PROJECTS

## HUMAN DEVELOPMENT

| CENTER | DEPARTMENT | FUND | 2002 EXPENSES | 2003 EXPENSES | 2004 BUDGET |
|---|---|---|---|---|---|
| **GOVERNOR'S OFFICE OF COMMUNITY AFFAIRS (CONTINUED)** | | | | | |
| CDBG PROJECT #: **N/A** | | PROJECT TITLE: **Fulton Atlanta Community Action** | | | |
| FICS PROJECT #: **R1023** | | | | | |
| D11R1023K2C0 | Executive Offices | Intergovernmental Grant | - | - | 2,500 |
| CDBG PROJECT #: **N/A** | | PROJECT TITLE: **Memorial Svc.-Maynard Jackson** | | | |
| FICS PROJECT #: **R1101** | | | | | |
| D11R1101QNA0 | Executive Offices | Intergovernmental Grant | - | 22,622 | 2,378 |
| **TOTAL - HUMAN DEVELOPMENT** | | | **16,631,241** | **13,333,993** | **13,856,572** |

# 2004 BUDGET
# GRANT AND NON-CAPITAL PROJECTS

## CULTURAL AFFAIRS

| CENTER | DEPARTMENT | FUND | 2002 EXPENSES | 2003 EXPENSES | 2004 BUDGET |
|---|---|---|---|---|---|
| **MUSICAL EVENTS** | | | | | |
| CDBG PROJECT #: **N/A** | | PROJECT TITLE: **Atlanta Jazz Festival** | | | |
| FICS PROJECT #: **S0201** | | | | | |
| N41S0201QNA0 | Parks, Rec. & Cultural Affairs | Trust | 139,365 | 317,952 | 242,832 |
| CDBG PROJECT #: **N/A** | | PROJECT TITLE: **Montreux-Atlanta Internat'l Music** | | | |
| FICS PROJECT #: **S0202** | | | | | |
| N41S0202QNA0 | Parks, Rec. & Cultural Affairs | Trust | 5,659 | 1,221 | 11,108 |
| **EXHIBITIONS (VISUAL ARTS)** | | | | | |
| CDBG PROJECT #: **N/A** | | PROJECT TITLE: **Chastain Arts Center** | | | |
| FICS PROJECT #: **S0404** | | | | | |
| N41S0404QNA0 | Parks, Rec. & Cultural Affairs | Trust | - | - | - |
| CDBG PROJECT #: **N/A** | | PROJECT TITLE: **Third World Film Festival** | | | |
| FICS PROJECT #: **S0406** | | | | | |
| N41S0406QNA0 | Parks, Rec. & Cultural Affairs | Trust | - | - | 58 |
| CDBG PROJECT #: **N/A** | | PROJECT TITLE: **Art Gallery Program** | | | |
| FICS PROJECT #: **S0407** | | | | | |
| N41S0407LBU0 | Parks, Rec. & Cultural Affairs | Intergovernmental Grant | - | - | 3,250 |
| N41S0407QNA0 | Parks, Rec. & Cultural Affairs | Trust | 2,563 | 2,400 | 3,090 |
| | **Project Total** | | **2,563** | **2,400** | **6,340** |
| CDBG PROJECT #: **N/A** | | PROJECT TITLE: **Chastain Art Gallery** | | | |
| FICS PROJECT #: **S0408** | | | | | |
| N41S0408QNA0 | Parks, Rec. & Cultural Affairs | Trust | 2,413 | - | 1,374 |

## CULTURAL AFFAIRS

### EXHIBITIONS (VISUAL ARTS) (CONTINUED)

| CENTER | DEPARTMENT | FUND | 2002 EXPENSES | 2003 EXPENSES | 2004 BUDGET |
|---|---|---|---|---|---|
| CDBG PROJECT #: | N/A | PROJECT TITLE: **BCA City Gallery at Chastain** | | | |
| FICS PROJECT #: | S0410 | | | | |
| N41S0410LBJ0 | Parks, Rec. & Cultural Affairs | Intergovernmental Grant | - | - | 4 |
| N41S0410LBL0 | Parks, Rec. & Cultural Affairs | Intergovernmental Grant | - | - | 1,200 |
| N41S0410LBR0 | Parks, Rec. & Cultural Affairs | Intergovernmental Grant | - | - | 30 |
| N41S0410LBS0 | Parks, Rec. & Cultural Affairs | Intergovernmental Grant | - | - | 31 |
| N41S0410LCD0 | Parks, Rec. & Cultural Affairs | Intergovernmental Grant | - | - | 5 |
| N41S0410LCF0 | Parks, Rec. & Cultural Affairs | Intergovernmental Grant | - | - | 3 |
| N41S0410LCJ0 | Parks, Rec. & Cultural Affairs | Intergovernmental Grant | - | - | 1,036 |
| | **Project Total** | | - | - | **2,309** |
| CDBG PROJECT #: | N/A | PROJECT TITLE: **City Gallery East Exhibitions** | | | |
| FICS PROJECT #: | S0412 | | | | |
| N41S0412LBP0 | Parks, Rec. & Cultural Affairs | Intergovernmental Grant | - | - | 18 |
| N41S0412LBR0 | Parks, Rec. & Cultural Affairs | Intergovernmental Grant | - | - | 957 |
| N41S0412LBS0 | Parks, Rec. & Cultural Affairs | Intergovernmental Grant | - | - | 271 |
| N41S0412LBT0 | Parks, Rec. & Cultural Affairs | Intergovernmental Grant | 3,055 | - | 195 |
| N41S0412LBU0 | Parks, Rec. & Cultural Affairs | Intergovernmental Grant | - | - | 3,250 |
| N41S0412LCE0 | Parks, Rec. & Cultural Affairs | Intergovernmental Grant | - | - | 15 |
| N41S0412LCG0 | Parks, Rec. & Cultural Affairs | Intergovernmental Grant | - | - | 153 |
| N41S0412LCH0 | Parks, Rec. & Cultural Affairs | Intergovernmental Grant | - | - | 2 |
| N41S0412LCK0 | Parks, Rec. & Cultural Affairs | Intergovernmental Grant | - | - | 46 |
| N41S0412LCP0 | Parks, Rec. & Cultural Affairs | Intergovernmental Grant | - | - | 1,150 |
| N41S0412LCQ0 | Parks, Rec. & Cultural Affairs | Intergovernmental Grant | - | - | 2,171 |
| | **Project Total** | | **3,055** | - | **8,228** |
| CDBG PROJECT #: | N/A | PROJECT TITLE: **Carlos Museum Project** | | | |
| FICS PROJECT #: | S0413 | | | | |
| N41S0413LBM0 | Parks, Rec. & Cultural Affairs | Intergovernmental Grant | - | - | 150 |
| CDBG PROJECT #: | N/A | PROJECT TITLE: **BCA City Gallery East** | | | |
| FICS PROJECT #: | S0414 | | | | |
| N41S0414LCM0 | Parks, Rec. & Cultural Affairs | Intergovernmental Grant | - | - | 152 |
| N41S0414LCQ0 | Parks, Rec. & Cultural Affairs | Intergovernmental Grant | - | - | 2,171 |
| N41S0414LCQ0 | Parks, Rec. & Cultural Affairs | Intergovernmental Grant | | | 3,500 |
| | **Project Total** | | - | - | **5,823** |

# 2004 BUDGET
# GRANT AND NON-CAPITAL PROJECTS

## CULTURAL AFFAIRS

### EXHIBITIONS (VISUAL ARTS) (CONTINUED)

| CENTER | DEPARTMENT | FUND | 2002 EXPENSES | 2003 EXPENSES | 2004 BUDGET |
|---|---|---|---|---|---|
| CDBG PROJECT #: | N/A | PROJECT TITLE: **BCA City Gallery at Chastain** | | | |
| FICS PROJECT #: | S0415 | | | | |
| N41S0415LBT0 | Parks, Rec. & Cultural Affairs | Intergovernmental Grant | 1,455 | - | 1,795 |
| N41S0415LCP0 | Parks, Rec. & Cultural Affairs | Intergovernmental Grant | 696 | - | 454 |
| N41S0415LCR0 | Parks, Rec. & Cultural Affairs | Intergovernmental Grant | - | - | 3,500 |
| | **Project Total** | | **2,151** | **-** | **5,749** |

### OTHER CULTURAL ACTIVITIES

| | | | | | |
|---|---|---|---|---|---|
| CDBG PROJECT #: | N/A | PROJECT TITLE: **Cultural Affairs-General QNA0** | | | |
| FICS PROJECT #: | S0602 | | | | |
| N41S0602K2C0 | Parks, Rec. & Cultural Affairs | Intergovernmental Grant | - | 13,015 | 11,985 |
| N41S0602QNA0 | Parks, Rec. & Cultural Affairs | Trust | 14,386 | 8,397 | 30,763 |
| | **Project Total** | | **14,386** | **21,412** | **42,748** |
| CDBG PROJECT #: | N/A | PROJECT TITLE: **Cultural Exchange Program** | | | |
| FICS PROJECT #: | S0603 | | | | |
| N41S0603QNA0 | Parks, Rec. & Cultural Affairs | Trust | - | - | 416 |
| CDBG PROJECT #: | N/A | PROJECT TITLE: **Southeast Arts & Crafts Shop** | | | |
| FICS PROJECT #: | S0604 | | | | |
| N41S0604QNA0 | Parks, Rec. & Cultural Affairs | Trust | - | - | - |
| CDBG PROJECT #: | N/A | PROJECT TITLE: **Gilbert House** | | | |
| FICS PROJECT #: | S0606 | | | | |
| N41S0606QNA0 | Parks, Rec. & Cultural Affairs | Trust | 1,724 | 699 | 3,014 |
| CDBG PROJECT #: | N/A | PROJECT TITLE: **Promotion of Tourism** | | | |
| FICS PROJECT #: | S0607 | | | | |
| N41S06079999 | Parks, Rec. & Cultural Affairs | General | 974,078 | 788,917 | 750,000 |

# CULTURAL AFFAIRS

## OTHER CULTURAL ACTIVITIES (CONTINUED)

| CENTER | DEPARTMENT | FUND | 2002 EXPENSES | 2003 EXPENSES | 2004 BUDGET |
|---|---|---|---|---|---|
| CDBG PROJECT #: | **N/A** | PROJECT TITLE: | **Atlanta Arts Alliance, Inc.** | | |
| FICS PROJECT #: | **S0608** | | | | |
| J52S0608QNB0 | Finance | | - | - | 342,882 |
| N42S0608QNB0 | Parks, Rec. & Cultural Affairs | Trust | 225,090 | 261,526 | 151,628 |
| | **Project Total** | | | | **494,510** |
| CDBG PROJECT #: | **N/A** | PROJECT TITLE: | **Donation for Parks, Rec. & Cultural Affairs** | | |
| FICS PROJECT #: | **S0609** | | | | |
| N11S0609QNA0 | Parks, Rec. & Cultural Affairs | Trust | 89,000 | 21,227 | 2,355 |
| N11S06099999 | Parks, Rec. & Cultural Affairs | Trust | 4,889 | - | 6,159 |
| | **Project Total** | | **93,889** | **21,227** | **8,514** |
| CDBG PROJECT #: | **N/A** | PROJECT TITLE: | **Special Events** | | |
| FICS PROJECT #: | **S0611** | | | | |
| C21S0611QNA0 | City Council | Trust | - | 1,500 | 1 |
| N11S0611QNA0 | Parks, Rec. & Cultural Affairs | Trust | 3,660 | - | 52,842 |
| N32S06119999 | Parks, Rec. & Cultural Affairs | Trust | - | 8,591 | 9,780 |
| N32S0611QNA0 | Parks, Rec. & Cultural Affairs | Trust | 220 | - | 13,095 |
| | **Project Total** | | **3,880** | **10,091** | **75,718** |
| CDBG PROJECT #: | **N/A** | PROJECT TITLE: | **1988 Brown Bag Concerts** | | |
| FICS PROJECT #: | **S0612** | | | | |
| N41S0612QNA0 | Parks, Rec. & Cultural Affairs | Trust | - | - | 5 |
| CDBG PROJECT #: | **N/A** | PROJECT TITLE: | **Chastain Park Amphitheater** | | |
| FICS PROJECT #: | **S0613** | | | | |
| N41S0613QNA0 | Parks, Rec. & Cultural Affairs | Trust | 157,018 | 51,987 | 896,632 |
| CDBG PROJECT #: | **N/A** | PROJECT TITLE: | **Mktg. & Comm., Special Events & Ceremonies** | | |
| FICS PROJECT #: | **S0614** | | | | |
| D22S0614QNA0 | Executive Offices | Trust | 56,685 | 11,732 | 1,829 |
| CDBG PROJECT #: | **N/A** | PROJECT TITLE: | **Olympic Ring Partnership/Expanded** | | |
| FICS PROJECT #: | **S0616** | | | | |
| N41S0616BTT0 | Parks, Rec. & Cultural Affairs | Intergovernmental Grant | - | - | 18,156 |

# 2004 BUDGET
# GRANT AND NON-CAPITAL PROJECTS

## CULTURAL AFFAIRS

| CENTER | DEPARTMENT | FUND | 2002 EXPENSES | 2003 EXPENSES | 2004 BUDGET |
|---|---|---|---|---|---|
| **OTHER CULTURAL ACTIVITIES (CONTINUED)** | | | | | |
| CDBG PROJECT #: **N/A** | | PROJECT TITLE: **Legacy '96 Public Arts Project** | | | |
| FICS PROJECT #: **S0617** | | | | | |
| N41S0617RMA0 | Parks, Rec. & Cultural Affairs | Intergovernmental Grant | - | - | 466 |
| CDBG PROJECT #: **N/A** | | | | | |
| FICS PROJECT #: **S0618** | | PROJECT TITLE: **Wadsworth Jarrell Exhibition** | | | |
| N41S0618RMB0 | Parks, Rec. & Cultural Affairs | Intergovernmental Grant | - | - | 154 |
| CDBG PROJECT #: **N/A** | | | | | |
| FICS PROJECT #: **S0619** | | PROJECT TITLE: **International Art Exhibit '96** | | | |
| N41S0619LBK0 | Parks, Rec. & Cultural Affairs | Intergovernmental Grant | - | - | 123 |
| CDBG PROJECT #: **N/A** | | | | | |
| FICS PROJECT #: **S0621** | | PROJECT TITLE: **Inventory Sys. - Material for Arts Prog.** | | | |
| N41S0621KKA0 | Parks, Rec. & Cultural Affairs | Intergovernmental Grant | 150 | - | 1,082 |
| CDBG PROJECT #: **N/A** | | PROJECT TITLE: **National Endowment For The Arts** | | | |
| FICS PROJECT #: **S0622** | | | | | |
| N41S0622BTU0 | Parks, Rec. & Cultural Affairs | Intergovernmental Grant | 38,663 | 150 | 3,478 |
| N41S0622QNA0 | Parks, Rec. & Cultural Affairs | Trust | - | 4,279 | 455,998 |
| | **Project Total** | | **38,663** | **4,429** | **459,476** |
| CDBG PROJECT #: **N/A** | | PROJECT TITLE: **Midtown Public Arts Project** | | | |
| FICS PROJECT #: **S0623** | | | | | |
| N12S0623QNA0 | Parks, Rec. & Cultural Affairs | Trust | - | - | 50,000 |
| **TOTAL - CULTURAL AFFAIRS** | | | **1,720,769** | **1,493,593** | **3,086,814** |

# 2004 BUDGET
# GRANT AND NON-CAPITAL PROJECTS

## MISCELLANEOUS PROJECTS

| CENTER | DEPARTMENT | FUND | 2002 EXPENSES | 2003 EXPENSES | 2004 BUDGET |
|---|---|---|---|---|---|
| **RECYCLING PROJECT** | | | | | |
| CDBG PROJECT #: | **N/A** | PROJECT TITLE: **Planning** | | | |
| FICS PROJECT #: | **T0501** | | | | |
| M31T05019999 | Public Works | Solid Waste Services Revenue | 31,219 | - | - |
| CDBG PROJECT #: | **N/A** | PROJECT TITLE: **City Recycling Project** | | | |
| FICS PROJECT #: | **T0502** | | | | |
| M31T05029999 | Public Works | Intergovernmental Grant | - | 3,600 | 1,015 |
| M31T05029999 | Public Works | Solid Waste Services Revenue | 2,375,435 | 62,931 | - |
| M31T05029999 | Public Works | Trust | - | - | 52,291 |
| | **Project Total** | | **2,375,435** | **66,531** | **53,306** |
| CDBG PROJECT #: | **N/A** | PROJECT TITLE: **Airport Recycling Project** | | | |
| FICS PROJECT #: | **T0503** | | | | |
| R21T0503BQA0 | Aviation | Airport Renewal & Extension | - | - | 14,865 |
| **SPECIAL SUPPORT SERVICES** | | | | | |
| CDBG PROJECT #: | **N/A** | PROJECT TITLE: **International Events** | | | |
| FICS PROJECT #: | **T0605** | | | | |
| D11T0605QNA0 | Executive Offices | Trust | - | 250 | 5,398 |
| D11T0605QNP0 | Executive Offices | Trust | - | - | 61 |
| | **Project Total** | | **-** | **250** | **5,459** |
| CDBG PROJECT #: | **N/A** | PROJECT TITLE: **Prosecutors Opportunity WS/Empower Resour.** | | | |
| FICS PROJECT #: | **T0606** | | | | |
| S12T0606KQE0 | Judicial Agencies | Intergovernmental Grant | - | - | 10,637 |
| CDBG PROJECT #: | **N/A** | PROJECT TITLE: **Process, Review and Design** | | | |
| FICS PROJECT #: | **T0608** | | | | |
| D11T0608QNA0 | Executive Offices | Trust | 1,185,030 | 325,355 | 1,653 |
| **PUBLIC PROTECTION/AID** | | | | | |
| CDBG PROJECT #: | **N/A** | PROJECT TITLE: **Emergency Telephone System Fund** | | | |
| FICS PROJECT #: | **T0701** | | | | |
| T31T07019992 | Non-Departmental | Emergency Telephone System | 9,000,688 | 8,029,614 | 7,655,001 |

# 2004 BUDGET
# GRANT AND NON-CAPITAL PROJECTS

## MISCELLANEOUS PROJECTS

| CENTER | DEPARTMENT | FUND | 2002 EXPENSES | 2003 EXPENSES | 2004 BUDGET |
|---|---|---|---|---|---|
| | | **PUBLIC PROTECTION/AID (CONTINUED)** | | | |
| CDBG PROJECT #: | N/A | PROJECT TITLE: **Police Hiring Supplemental Program** | | | |
| FICS PROJECT #: | T0703 | | | | |
| X21T0703B3E0 | Police Services | Intergovernmental Grant | - | - | 40,941 |
| CDBG PROJECT #: | N/A | PROJECT TITLE: **Troops For Cops** | | | |
| FICS PROJECT #: | T0704 | | | | |
| X11T0704B3L0 | Police Services | Intergovernmental Grant | - | - | 15,000 |
| CDBG PROJECT #: | N/A | PROJECT TITLE: **Universal Hiring Program** | | | |
| FICS PROJECT #: | T0706 | | | | |
| S11T0706KQM0 | Judicial Agencies | Intergovernmental Grant | 41,635 | 9 | - |
| X11T0706B3J0 | Police Services | Intergovernmental Grant | - | - | 24,798 |
| X11T0706B3P0 | Police Services | Intergovernmental Grant | - | - | 255,486 |
| | **Project Total** | | **41,635** | **9** | **280,284** |
| CDBG PROJECT #: | N/A | PROJECT TITLE: **Community Traffic Safety Program** | | | |
| FICS PROJECT #: | T0707 | | | | |
| X11T0707KDG0 | Police Services | Intergovernmental Grant | - | - | 81,811 |
| CDBG PROJECT #: | N/A | PROJECT TITLE: **Cops More '97** | | | |
| FICS PROJECT #: | T0708 | | | | |
| X11T0708B3N0 | Police Services | Intergovernmental Grant | 6,400 | - | 316,152 |
| CDBG PROJECT #: | N/A | PROJECT TITLE: **Local Law Enforcement Block Grant** | | | |
| FICS PROJECT #: | T0709 | | | | |
| X11T0709B3Q0 | Police Services | Intergovernmental Grant | - | - | - |
| CDBG PROJECT #: | N/A | PROJECT TITLE: **Local Law Enforcement Block Grant** | | | |
| FICS PROJECT #: | T0710 | | | | |
| X11T0710B3R0 | Police Services | Intergovernmental Grant | - | - | 516 |
| CDBG PROJECT #: | N/A | PROJECT TITLE: **Homicide Initiative Grant** | | | |
| FICS PROJECT #: | T0711 | | | | |
| X11T0711B3S0 | Police Services | Intergovernmental Grant | - | - | 41,356 |
| X11T0711B3S0 | Police Services | Intergovernmental Grant | - | 40,766 | 396,334 |
| Y53T0711B3S0 | Planning & Community Development | Intergovernmental Grant | - | 70,181 | 56,718 |
| | **Project Total** | | **-** | **110,947** | **494,408** |

# 2004 BUDGET
# GRANT AND NON-CAPITAL PROJECTS

## MISCELLANEOUS PROJECTS

| CENTER | DEPARTMENT | FUND | 2002 EXPENSES | 2003 EXPENSES | 2004 BUDGET |
|---|---|---|---|---|---|
| **PUBLIC PROTECTION/AID (CONTINUED)** | | | | | |
| CDBG PROJECT #: | **N/A** | PROJECT TITLE: **Wireless Phase I Reserve** | | | |
| FICS PROJECT #: | **T0712** | | | | |
| T31T07129992 | Non-Departmental | Trust | - | - | 37,718 |
| CDBG PROJECT #: | **N/A** | PROJECT TITLE: **Domestic Preparedness Equip Prog** | | | |
| FICS PROJECT #: | **T0713** | | | | |
| W11T0713B3U0 | Fire Services | Intergovernmental Grant | - | - | 167 |
| X11T0713B3U0 | Police Services | Intergovernmental Grant | - | - | 4 |
| | **Project Total** | | - | - | **171** |
| CDBG PROJECT | **N/A** | PROJECT TITLE: **Local Law Enforcement Block Grant** | | | |
| FICS PROJECT# | **T0714** | | | | |
| S11T0714B3T0 | Judicial Agencies | Intergovernmental Grant | 329,951 | - | - |
| X11T0714B3T0 | Police Services | Intergovernmental Grant | 22,902 | - | - |
| | **Project Total** | | **352,853** | - | - |
| CDBG PROJECT | **N/A** | PROJECT TITLE: **Local Law Enforcement Block Grant #5** | | | |
| FICS PROJECT# | **T0716** | | | | |
| X11T0716KQS0 | Police Services | Intergovernmental Grant | - | - | 5,500 |
| CDBG PROJECT | **N/A** | PROJECT TITLE: **Local Law Enforcement Block Grant #5** | | | |
| FICS PROJECT# | **T0720** | | | | |
| X11T0720B3Y0 | Police Services | Intergovernmental Grant | 286,941 | - | 1,435 |
| CDBG PROJECT | **N/A** | PROJECT TITLE: **Local Law Enforcement Block Grant #6** | | | |
| FICS PROJECT# | **T0721** | | | | |
| X11T0721B320 | Police Services | Intergovernmental Grant | 1,576,364 | 1,065,104 | 2,592 |
| CDBG PROJECT | **N/A** | PROJECT TITLE: **Emergency Response** | | | |
| FICS PROJECT# | **T0722** | | | | |
| W11T0722QNA0 | Fire Services | Trust | - | 4,734 | 55,266 |
| CDBG PROJECT | **N/A** | PROJECT TITLE: **Diversity & Cultural Awareness** | | | |
| FICS PROJECT# | **T0730** | | | | |
| X11T0730B3Z0 | Police Services | Intergovernmental Grant | 7,610 | 10,667 | 455,880 |

# 2004 BUDGET
# GRANT AND NON-CAPITAL PROJECTS

## MISCELLANEOUS PROJECTS

| CENTER | DEPARTMENT | FUND | 2002 EXPENSES | 2003 EXPENSES | 2004 BUDGET |
|---|---|---|---|---|---|
| | | **PUBLIC PROTECTION/AID (CONTINUED)** | | | |
| CDBG PROJECT | **N/A** | PROJECT TITLE: **Bulletproof Vest Partnership** | | | |
| FICS PROJECT# | **T0731** | | | | |
| X11T0731B310 | Police Services | Intergovernmental Grant | 162,644 | - | 1,887 |
| CDBG PROJECT | **N/A** | PROJECT TITLE: **Metro Atlanta DUI Task Force** | | | |
| FICS PROJECT# | **T0732** | | | | |
| X11T0732KDJ0 | Police Services | Intergovernmental Grant | 206,453 | 26,000 | - |
| X11T0732KDM0 | Police Services | Intergovernmental Grant | - | 94,372 | 45,629 |
| | **Project Total** | | **206,453** | **120,372** | **45,629** |
| CDBG PROJECT | **N/A** | PROJECT TITLE: **Community Gun Violence Program** | | | |
| FICS PROJECT# | **T0733** | | | | |
| S11T0733B330 | Judicial Agencies | Intergovernmental Grant | 34,982 | 213,393 | 351,625 |
| CDBG PROJECT | **N/A** | PROJECT TITLE: **Street Heat Initiative** | | | |
| FICS PROJECT# | **T0735** | | | | |
| S11T0735B360 | Judicial Agencies | Intergovernmental Grant | - | - | 82,000 |
| X11T0735B360 | Police Services | Intergovernmental Grant | - | 152,211 | 1,386,457 |
| X11T0735B5C0 | Police Services | Intergovernmental Grant | - | 2,114,923 | 952,470 |
| | **Project Total** | | - | **2,267,134** | **2,420,927** |
| CDBG PROJECT | **N/A** | PROJECT TITLE: **Click it or Ticket it Program** | | | |
| FICS PROJECT# | **T0736** | | | | |
| X11T0736JCB0 | Police Services | Intergovernmental Grant | - | 19,660 | 40,340 |
| CDBG PROJECT | **N/A** | PROJECT TITLE: **GEMA Homeland Security Bomb DI** | | | |
| FICS PROJECT# | **T0737** | | | | |
| X11T0737JCB0 | Police Services | Intergovernmental Grant | | | 136,525 |
| CDBG PROJECT | **N/A** | PROJECT TITLE: **Tabletop Exercise Program** | | | |
| FICS PROJECT# | **T0738** | | | | |
| X11T0738JCC0 | Police Services | Intergovernmental Grant | - | - | 75,000 |
| CDBG PROJECT | **N/A** | PROJECT TITLE: **Helicopter Video Downlink** | | | |
| FICS PROJECT# | **T0739** | | | | |
| X11T0739JCD0 | Police Services | Intergovernmental Grant | - | - | 397,715 |
| CDBG PROJECT | **N/A** | PROJECT TITLE: **Bur Alcohol, Tobacco & Firearms** | | | |
| FICS PROJECT# | **T0740** | | | | |
| X11T0740AGA0 | Police Services | Intergovernmental Grant | - | - | 10,000 |

# 2004 BUDGET
# GRANT AND NON-CAPITAL PROJECTS

## MISCELLANEOUS PROJECTS

| CENTER | DEPARTMENT | FUND | 2002 EXPENSES | 2003 EXPENSES | 2004 BUDGET |
|---|---|---|---|---|---|
| **WASTE MANAGEMENT** | | | | | |
| CDBG PROJECT #: **N/A** | | PROJECT TITLE: **Solid Waste Mgmt. Program - User Fee** | | | |
| FICS PROJECT #: **T0801** | | | | | |
| M34T08019999 | Public Works | Trust | - | - | 746,439 |
| **GOVERNMENT ORGANIZATION STUDIES** | | | | | |
| CDBG PROJECT #: **N/A** | | PROJECT TITLE: **Charter Review Commission** | | | |
| FICS PROJECT #: **T0902** | | | | | |
| T31T0902QNA0 | Non-Departmental | Trust | - | - | 19,176 |
| CDBG PROJECT #: **N/A** | | PROJECT TITLE: **Elected Official Compensation** | | | |
| FICS PROJECT #: **T0903** | | | | | |
| T31T0903QNA0 | Non-Departmental | Trust | - | - | 14,262 |
| **1996 OLYMPIC GAMES SUPPORT** | | | | | |
| CDBG PROJECT #: **N/A** | | PROJECT TITLE: **1996 Olympic Games Support** | | | |
| FICS PROJECT #: **T1001** | | | | | |
| X21T1001B3E0 | Police Services | Intergovernmental Grant | - | - | 55,862 |
| **PUBLIC RIGHTS OF WAY** | | | | | |
| CDBG PROJECT #: **N/A** | | PROJECT TITLE: **Franchise Fee Construction Project** | | | |
| FICS PROJECT #: **T1101** | | | | | |
| J73T11019999 | Finance | Trust | - | - | 35,000 |
| **FRAMEWORK PLAN** | | | | | |
| CDBG PROJECT #: **N/A** | | PROJECT TITLE: **NW Atlanta Framework Plan** | | | |
| FICS PROJECT #: **T1200** | | | | | |
| Y63T1200QNA0 | Planning & Community Development | Trust | 10,016 | - | 984 |

# 2004 BUDGET
# GRANT AND NON-CAPITAL PROJECTS

## MISCELLANEOUS PROJECTS

| CENTER | DEPARTMENT | FUND | 2002 EXPENSES | 2003 EXPENSES | 2004 BUDGET |
|---|---|---|---|---|---|
| | | **VENDING MACHINES** | | | |
| CDBG PROJECT #: | **N/A** | PROJECT TITLE: **Chester Avenue** | | | |
| FICS PROJECT #: | **T1301** | | | | |
| M32T13019999 | Public Works | Trust | 1,515 | 1,000 | 34 |
| CDBG PROJECT #: | **N/A** | PROJECT TITLE: **Clair Drive** | | | |
| FICS PROJECT #: | **T1302** | | | | |
| M32T13029999 | Public Works | Trust | 907 | 791 | - |
| CDBG PROJECT #: | **N/A** | PROJECT TITLE: **Englewood** | | | |
| FICS PROJECT #: | **T1303** | | | | |
| M24T13039999 | Public Works | Trust | 3,098 | 1,811 | - |
| CDBG PROJECT #: | **N/A** | PROJECT TITLE: **Maddox Park** | | | |
| FICS PROJECT #: | **T1304** | | | | |
| M52T13049999 | Public Works | Trust | 1,961 | 1,000 | 390 |
| CDBG PROJECT #: | **N/A** | PROJECT TITLE: **RM Clayton W.P.C.** | | | |
| FICS PROJECT #: | **T1305** | | | | |
| M32T13059999 | Public Works | Trust | 2,072 | - | 1,270 |
| CDBG PROJECT #: | **N/A** | PROJECT TITLE: **Northside** | | | |
| FICS PROJECT #: | **T1306** | | | | |
| M32T13069999 | Public Works | Trust | 2,279 | - | - |
| CDBG PROJECT #: | **N/A** | PROJECT TITLE: **Utoy Creek** | | | |
| FICS PROJECT #: | **T1307** | | | | |
| M53T13079999 | Public Works | Trust | 672 | - | - |
| Q33T13079999 | Watershed Management | Trust | - | - | 1,138 |
| | **Project Total** | | **672** | **-** | **1,138** |
| CDBG PROJECT #: | **N/A** | PROJECT TITLE: **Fire Head Quarters Vending Machines** | | | |
| FICS PROJECT #: | **T1308** | | | | |
| W111T13089999 | Fire Services | Trust | - | 500 | 990 |

## MISCELLANEOUS PROJECTS

| CENTER | DEPARTMENT | FUND | 2002 EXPENSES | 2003 EXPENSES | 2004 BUDGET |
|---|---|---|---|---|---|
| **VENDING MACHINES (CONTINUED)** | | | | | |
| CDBG PROJECT #: **N/A** | | PROJECT TITLE: **Liddell-Vending Machines** | | | |
| FICS PROJECT #: **T1309** | | | | | |
| M32T13099999 | Public Works | Trust | - | 1,000 | 336 |
| CDBG PROJECT #: **N/A** | | PROJECT TITLE: **Drinking Water-Vending Machines** | | | |
| FICS PROJECT #: **T1311** | | | | | |
| Q61T13119999 | Watershed Management | Trust | - | - | 1,054 |
| **BANNER** | | | | | |
| CDBG PROJECT #: **N/A** | | PROJECT TITLE: **Banner Deposits** | | | |
| FICS PROJECT #: **T1401** | | | | | |
| M41T14019999 | Public Works | Trust | - | 7,000 | 11,100 |
| **GA. DEPT. OF HIGHWAY SAFETY** | | | | | |
| CDBG PROJECT #: **N/A** | | PROJECT TITLE: **Car Safety Fitting Program** | | | |
| FICS PROJECT #: **T1501** | | | | | |
| W11T1501KDK0 | Fire Services | Intergovernmental Grant | 49,759 | - | 25,241 |
| W11T1501KDL0 | Fire Services | Intergovernmental Grant | - | 42,488 | 87,512 |
| W11T1501KDR0 | Fire Services | Intergovernmental Grant | | 7,500 | 62,500 |
| | **Project Total** | | **49,759** | **49,988** | **175,253** |
| CDBG PROJECT #: **N/A** | | PROJECT TITLE: **Car Rental Tax** | | | |
| FICS PROJECT #: **T1601** | | | | | |
| J41T16019999 | Finance | Trust | - | - | 5,697,892 |
| **COLLECTION FEE - ACCOUNTS RECEIVABLE** | | | | | |
| CDBG PROJECT #: **N/A** | | PROJECT TITLE: **Collection Fee - Accounts Receivables** | | | |
| FICS PROJECT #: **T1701** | | | | | |
| J71T17019999 | Finance | Agency | - | 816,962 | 2 |

# 2004 BUDGET
# GRANT AND NON-CAPITAL PROJECTS

## MISCELLANEOUS PROJECTS

| CENTER | DEPARTMENT | FUND | 2002 EXPENSES | 2003 EXPENSES | 2004 BUDGET |
|---|---|---|---|---|---|
| **DEPARTMENT OF JUSTICE - OFFICE OF PROGRAMS** | | | | | |
| CDBG PROJECT #: **N/A** | | PROJECT TITLE: **Dept. Justice Off. Prog. Proj. Safe N'Hoods** | | | |
| FICS PROJECT #: **T1801** | | | | | |
| D28T1801BFA0 | Executive Offices | Intergovernmental Grant | - | - | 323,589 |
| **PERMIT PROCESSING IMPROVEMENTS** | | | | | |
| CDBG PROJECT #: **N/A** | | PROJECT TITLE: **Improvement Building Permit** | | | |
| FICS PROJECT #: **T2001** | | | | | |
| Y11T2001QNA0 | Planning & Community Development | Trust | - | 82,946 | 187,054 |
| **FOAM UNIT** | | | | | |
| CDBG PROJECT #: **N/A** | | PROJECT TITLE: **Police Clean Fuel Program** | | | |
| FICS PROJECT #: **T7002** | | | | | |
| X11T7002KEL0 | Police Services | Intergovernmental Grant | - | - | 48,000 |
| **TOTAL - MISCELLANEOUS PROJECTS** | | | **15,340,533** | **13,196,768** | **20,328,068** |

# 2004 BUDGET
# GRANT AND NON-CAPITAL PROJECTS

## URBAN ENVIRONMENT ENHANCEMENTS

| CENTER | DEPARTMENT | FUND | 2002 EXPENSES | 2003 EXPENSES | 2004 BUDGET |
|---|---|---|---|---|---|
| **HISTORIC PRESERVATION** | | | | | |
| CDBG PROJECT #: **N/A** | | PROJECT TITLE: **Greenspace Program** | | | |
| FICS PROJECT #: **U0211** | | | | | |
| Y63U0211KTA0 | Planning & Community Development | Intergovernmental Grant | 842 | - | 87,843 |
| Y63U0211KTB0 | Planning & Community Development | Intergovernmental Grant | 385 | 7,639 | 2,905 |
| Y63U0211KTC0 | Planning & Community Development | Intergovernmental Grant | - | - | 2,196,350 |
| Y63U0211KTD0 | Planning & Community Development | Intergovernmental Grant | - | 149,335 | 2,659 |
| | **Project Total** | | **1,227** | **156,974** | **2,289,757** |
| CDBG PROJECT #: **N/A** | | PROJECT TITLE: **Atlanta Greenway Acq. Project** | | | |
| FICS PROJECT #: **U0212** | | | | | |
| Y63U0212KTA0 | Planning & Community Development | Intergovernmental Grant | 370,800 | - | 129,200 |
| CDBG PROJECT #: **N/A** | | PROJECT TITLE: **Mechanics/Peoplestown/Summerhill** | | | |
| FICS PROJECT #: **U0213** | | | | | |
| Y63U0213KTC0 | Planning & Community Development | Intergovernmental Grant | - | - | 225,000 |
| Y63U02139991 | Planning & Community Development | General Gov't Capital Outlay | - | - | 3,620 |
| | **Project Total** | | **-** | **-** | **228,620** |
| **AIR QUALITY CONTROL** | | | | | |
| CDBG PROJECT #: **N/A** | | PROJECT TITLE: **Greenspace Acquisition** | | | |
| FICS PROJECT #: **U0302** | | | | | |
| Y52U0302A690 | Planning & Community Development | Intergovernmental Grant | 43,407 | - | 31,593 |
| **WATERSHED PROTECTION** | | | | | |
| CDBG PROJECT #: **N/A** | | PROJECT TITLE: **Joint Ctr. Sustainable Dev. Watershed Prot.** | | | |
| FICS PROJECT #: **U0401** | | | | | |
| D11U0401SDA0 | Executive Offices | Intergovernmental Grant | - | - | 7,864 |
| **TOTAL - URBAN ENVIRONMENT ENHANCEMENTS** | | | **415,434** | **156,974** | **2,687,034** |

# 2004 BUDGET
# GRANT AND NON-CAPITAL PROJECTS

## SPECIAL TRUST OPERATIONS

| CENTER | DEPARTMENT | FUND | 2002 EXPENSES | 2003 EXPENSES | 2004 BUDGET |
|---|---|---|---|---|---|
| | | **PERPETUAL CARE** | | | |
| CDBG PROJECT #: N/A<br>FICS PROJECT #: W0101 | | PROJECT TITLE: **Alexander, J. M.** | | | |
| N25W0101QNA0 | Parks, Rec. & Cultural Affairs | Trust | - | - | 330 |
| CDBG PROJECT #: N/A<br>FICS PROJECT #: W0102 | | PROJECT TITLE: **Ansley, H. C.** | | | |
| N25W0102QNA0 | Parks, Rec. & Cultural Affairs | Trust | - | - | 12,079 |
| CDBG PROJECT #: N/A<br>FICS PROJECT #: W0103 | | PROJECT TITLE: **Archer, Lavonia A.** | | | |
| N25W0103QNA0 | Parks, Rec. & Cultural Affairs | Trust | - | - | 159 |
| CDBG PROJECT #: N/A<br>FICS PROJECT #: W0104 | | PROJECT TITLE: **Arnold, R.** | | | |
| N25W0104QNA0 | Parks, Rec. & Cultural Affairs | Trust | - | - | 1,097 |
| CDBG PROJECT #: N/A<br>FICS PROJECT #: W0105 | | PROJECT TITLE: **Banks, J. F., Mrs.** | | | |
| N25W0105QNA0 | Parks, Rec. & Cultural Affairs | Trust | - | - | 343 |
| CDBG PROJECT #: N/A<br>FICS PROJECT #: W0106 | | PROJECT TITLE: **Beasley, C. C.** | | | |
| N25W0106QNA0 | Parks, Rec. & Cultural Affairs | Trust | - | - | 959 |
| CDBG PROJECT #: N/A<br>FICS PROJECT #: W0107 | | PROJECT TITLE: **Bell, James A.** | | | |
| N25W0107QNA0 | Parks, Rec. & Cultural Affairs | Trust | - | - | 676 |
| CDBG PROJECT #: N/A<br>FICS PROJECT #: W0108 | | PROJECT TITLE: **Benjamin, Amelia Joan** | | | |
| N25W0108QNA0 | Parks, Rec. & Cultural Affairs | Trust | - | - | 177 |
| CDBG PROJECT #: N/A<br>FICS PROJECT #: W0109 | | PROJECT TITLE: **Benjamin, Carrie** | | | |
| N25W0109QNA0 | Parks, Rec. & Cultural Affairs | Trust | - | - | 321 |

## SPECIAL TRUST OPERATIONS

### PERPETUAL CARE (CONTINUED)

| CENTER | DEPARTMENT | FUND | 2002 EXPENSES | 2003 EXPENSES | 2004 BUDGET |
|---|---|---|---|---|---|
| CDBG PROJECT #: N/A<br>FICS PROJECT #: W0110 | | PROJECT TITLE: **Betterton, Fred P.** | | | |
| N25W0110QNA0 | Parks, Rec. & Cultural Affairs | Trust | - | - | 611 |
| CDBG PROJECT #: N/A<br>FICS PROJECT #: W0111 | | PROJECT TITLE: **Bouligny, John Fickett** | | | |
| N25W0111QNA0 | Parks, Rec. & Cultural Affairs | Trust | - | - | 3,880 |
| CDBG PROJECT #: N/A<br>FICS PROJECT #: W0112 | | PROJECT TITLE: **Boyd, E. S.** | | | |
| N25W0112QNA0 | Parks, Rec. & Cultural Affairs | Trust | - | - | 2,440 |
| CDBG PROJECT #: N/A<br>FICS PROJECT #: W0113 | | PROJECT TITLE: **Boylston, John H.** | | | |
| N25W0113QNA0 | Parks, Rec. & Cultural Affairs | Trust | - | - | 2,992 |
| CDBG PROJECT #: N/A<br>FICS PROJECT #: W0114 | | PROJECT TITLE: **Brady, Albert I.** | | | |
| N25W0114QNA0 | Parks, Rec. & Cultural Affairs | Trust | - | - | 1,211 |
| CDBG PROJECT #: N/A<br>FICS PROJECT #: W0115 | | PROJECT TITLE: **Brogan, Daniel** | | | |
| N25W0115QNA0 | Parks, Rec. & Cultural Affairs | Trust | - | - | 195 |
| CDBG PROJECT #: N/A<br>FICS PROJECT #: W0116 | | PROJECT TITLE: **Brown, Joseph E.** | | | |
| N25W0116QNA0 | Parks, Rec. & Cultural Affairs | Trust | - | - | 1,709 |
| CDBG PROJECT #: N/A<br>FICS PROJECT #: W0117 | | PROJECT TITLE: **Brown, Mary Ruth** | | | |
| N25W0117QNA0 | Parks, Rec. & Cultural Affairs | Trust | - | - | 673 |
| CDBG PROJECT #: N/A<br>FICS PROJECT #: W0118 | | PROJECT TITLE: **Broyles, Arnold** | | | |
| N25W0118QNA0 | Parks, Rec. & Cultural Affairs | Trust | - | - | 351 |

# 2004 BUDGET
# GRANT AND NON-CAPITAL PROJECTS

## SPECIAL TRUST OPERATIONS

| CENTER | DEPARTMENT | FUND | 2002 EXPENSES | 2003 EXPENSES | 2004 BUDGET |
|---|---|---|---|---|---|
| | | **PERPETUAL CARE (CONTINUED)** | | | |
| CDBG PROJECT #: N/A<br>FICS PROJECT #: W0119 | | PROJECT TITLE: **Bunce, Allen H., Dr. & Isabella** | | | |
| N25W0119QNA0 | Parks, Rec. & Cultural Affairs | Trust | - | - | 1,009 |
| CDBG PROJECT #: N/A<br>FICS PROJECT #: W0120 | | PROJECT TITLE: **Chisolm, W. P.** | | | |
| N25W0120QNA0 | Parks, Rec. & Cultural Affairs | Trust | - | - | 1,909 |
| CDBG PROJECT #: N/A<br>FICS PROJECT #: W0121 | | PROJECT TITLE: **Draper, Emma Moore** | | | |
| N25W0121QNA0 | Parks, Rec. & Cultural Affairs | Trust | - | - | 4,085 |
| CDBG PROJECT #: N/A<br>FICS PROJECT #: W0122 | | PROJECT TITLE: **Dunlap, Caroline Fain** | | | |
| N25W0122QNA0 | Parks, Rec. & Cultural Affairs | Trust | - | - | 239 |
| CDBG PROJECT #: N/A<br>FICS PROJECT #: W0123 | | PROJECT TITLE: **Ellis, W. E., Judge** | | | |
| N25W0123QNA0 | Parks, Rec. & Cultural Affairs | Trust | - | - | 1,738 |
| CDBG PROJECT #: N/A<br>FICS PROJECT #: W0124 | | PROJECT TITLE: **Foreacre, G. J.** | | | |
| N25W0124QNA0 | Parks, Rec. & Cultural Affairs | Trust | - | - | 904 |
| CDBG PROJECT #: N/A<br>FICS PROJECT #: W0125 | | PROJECT TITLE: **Fuld, Joseph** | | | |
| N25W0125QNA0 | Parks, Rec. & Cultural Affairs | Trust | - | - | 493 |
| CDBG PROJECT #: N/A<br>FICS PROJECT #: W0126 | | PROJECT TITLE: **Gartrell, L. J.** | | | |
| N25W0126QNA0 | Parks, Rec. & Cultural Affairs | Trust | - | - | 8,442 |
| CDBG PROJECT #: N/A<br>FICS PROJECT #: W0127 | | PROJECT TITLE: **Gay, Sallie E.** | | | |
| N25W0127QNA0 | Parks, Rec. & Cultural Affairs | Trust | - | - | 917 |

## SPECIAL TRUST OPERATIONS

### PERPETUAL CARE (CONTINUED)

| CENTER | DEPARTMENT | FUND | 2002 EXPENSES | 2003 EXPENSES | 2004 BUDGET |
|---|---|---|---|---|---|
| CDBG PROJECT #: N/A | | PROJECT TITLE: **Glenn, John T.** | | | |
| FICS PROJECT #: **W0128** | | | | | |
| N25W0128QNA0 | Parks, Rec. & Cultural Affairs | Trust | - | - | 997 |
| CDBG PROJECT #: N/A | | PROJECT TITLE: **Goldin, Benjamin** | | | |
| FICS PROJECT #: **W0129** | | | | | |
| N25W0129QNA0 | Parks, Rec. & Cultural Affairs | Trust | - | - | 2,451 |
| CDBG PROJECT #: N/A | | PROJECT TITLE: **Guthman, Issac** | | | |
| FICS PROJECT #: **W0130** | | | | | |
| N25W0130QNA0 | Parks, Rec. & Cultural Affairs | Trust | - | - | 1,078 |
| CDBG PROJECT #: N/A | | PROJECT TITLE: **Haas, Aaron** | | | |
| FICS PROJECT #: **W0131** | | | | | |
| N25W0131QNA0 | Parks, Rec. & Cultural Affairs | Trust | - | - | 585 |
| CDBG PROJECT #: N/A | | PROJECT TITLE: **Hansell, Granger** | | | |
| FICS PROJECT #: **W0132** | | | | | |
| N25W0132QNA0 | Parks, Rec. & Cultural Affairs | Trust | - | - | 1,119 |
| CDBG PROJECT #: N/A | | PROJECT TITLE: **Hape, Samuel** | | | |
| FICS PROJECT #: **W0133** | | | | | |
| N25W0133QNA0 | Parks, Rec. & Cultural Affairs | Trust | - | - | 1,246 |
| CDBG PROJECT #: N/A | | PROJECT TITLE: **Harris, C. G.** | | | |
| FICS PROJECT #: **W0134** | | | | | |
| N25W0134QNA0 | Parks, Rec. & Cultural Affairs | Trust | - | - | 906 |
| CDBG PROJECT #: N/A | | PROJECT TITLE: **Hayden, Harriet E.** | | | |
| FICS PROJECT #: **W0135** | | | | | |
| N25W0135QNA0 | Parks, Rec. & Cultural Affairs | Trust | - | 3,186 | 66 |
| CDBG PROJECT #: N/A | | PROJECT TITLE: **Hayes, Eula Ketner** | | | |
| FICS PROJECT #: **W0136** | | | | | |
| N25W0136QNA0 | Parks, Rec. & Cultural Affairs | Trust | - | - | 238 |

## SPECIAL TRUST OPERATIONS

| CENTER | DEPARTMENT | FUND | 2002 EXPENSES | 2003 EXPENSES | 2004 BUDGET |
|---|---|---|---|---|---|
| **PERPETUAL CARE (CONTINUED)** | | | | | |
| CDBG PROJECT #: **N/A** FICS PROJECT #: **W0137** | | PROJECT TITLE: **Hetzel, Ola C.** | | | |
| N25W0137QNA0 | Parks, Rec. & Cultural Affairs | Trust | - | - | 645 |
| CDBG PROJECT #: **N/A** FICS PROJECT #: **W0138** | | PROJECT TITLE: **Heyman, Helen Joel** | | | |
| N25W0138QNA0 | Parks, Rec. & Cultural Affairs | Trust | - | - | 95 |
| CDBG PROJECT #: **N/A** FICS PROJECT #: **W0139** | | PROJECT TITLE: **Hill, Delos L., Mrs.** | | | |
| N25W0139QNA0 | Parks, Rec. & Cultural Affairs | Trust | - | - | 1,100 |
| CDBG PROJECT #: **N/A** FICS PROJECT #: **W0140** | | PROJECT TITLE: **Hirsch, Edward H. & Sally W.** | | | |
| N25W0140QNA0 | Parks, Rec. & Cultural Affairs | Trust | - | - | 366 |
| CDBG PROJECT #: **N/A** FICS PROJECT #: **W0141** | | PROJECT TITLE: **Hirsch, Maurice R.** | | | |
| N25W0141QNA0 | Parks, Rec. & Cultural Affairs | Trust | - | - | 484 |
| CDBG PROJECT #: **N/A** FICS PROJECT #: **W0142** | | PROJECT TITLE: **Hirsch, Morris** | | | |
| N25W0142QNA0 | Parks, Rec. & Cultural Affairs | Trust | - | - | 779 |
| CDBG PROJECT #: **N/A** FICS PROJECT #: **W0143** | | PROJECT TITLE: **Hirschfield, Emma H.** | | | |
| N25W0143QNA0 | Parks, Rec. & Cultural Affairs | Trust | - | - | 486 |
| CDBG PROJECT #: **N/A** FICS PROJECT #: **W0144** | | PROJECT TITLE: **Hoyt, Louise Lallande** | | | |
| N25W0144QNA0 | Parks, Rec. & Cultural Affairs | Trust | - | - | 647 |
| CDBG PROJECT #: **N/A** FICS PROJECT #: **W0145** | | PROJECT TITLE: **Inman, Hugh T. & Jennie** | | | |
| N25W0145QNA0 | Parks, Rec. & Cultural Affairs | Trust | - | 158 | 717 |

## SPECIAL TRUST OPERATIONS

| CENTER | DEPARTMENT | FUND | 2002 EXPENSES | 2003 EXPENSES | 2004 BUDGET |
|---|---|---|---|---|---|
| **PERPETUAL CARE (CONTINUED)** | | | | | |
| CDBG PROJECT #: **N/A** FICS PROJECT #: **W0146** | | PROJECT TITLE: **Jones, John, Reverend** | | | |
| N25W0146QNA0 | Parks, Rec. & Cultural Affairs | Trust | - | - | 948 |
| CDBG PROJECT #: **N/A** FICS PROJECT #: **W0147** | | PROJECT TITLE: **Kaplan, N. A.** | | | |
| N25W0147QNA0 | Parks, Rec. & Cultural Affairs | Trust | - | - | 437 |
| CDBG PROJECT #: **N/A** FICS PROJECT #: **W0148** | | PROJECT TITLE: **Karwisch, Henry & J. S. & Mims** | | | |
| N25W0148QNA0 | Parks, Rec. & Cultural Affairs | Trust | - | - | 1,057 |
| CDBG PROJECT #: **N/A** FICS PROJECT #: **W0149** | | PROJECT TITLE: **Kaufmann, Albert & Edith** | | | |
| N25W0149QNA0 | Parks, Rec. & Cultural Affairs | Trust | - | - | 1,276 |
| CDBG PROJECT #: **N/A** FICS PROJECT #: **W0150** | | PROJECT TITLE: **Killian, Julia** | | | |
| N25W0150QNA0 | Parks, Rec. & Cultural Affairs | Trust | - | - | 1,142 |
| CDBG PROJECT #: **N/A** FICS PROJECT #: **W0151** | | PROJECT TITLE: **Kingsberry, Lula L.** | | | |
| N25W0151QNA0 | Parks, Rec. & Cultural Affairs | Trust | - | - | 476 |
| CDBG PROJECT #: **N/A** FICS PROJECT #: **W0152** | | PROJECT TITLE: **Lang, Frank L.** | | | |
| N25W0152QNA0 | Parks, Rec. & Cultural Affairs | Trust | - | - | 811 |
| CDBG PROJECT #: **N/A** FICS PROJECT #: **W0153** | | PROJECT TITLE: **Lawshe, Margaret** | | | |
| N25W0153QNA0 | Parks, Rec. & Cultural Affairs | Trust | - | - | 378 |
| CDBG PROJECT #: **N/A** FICS PROJECT #: **W0154** | | PROJECT TITLE: **Lewman, Idolene Edwards** | | | |
| N25W0154QNA0 | Parks, Rec. & Cultural Affairs | Trust | - | - | 341 |

## SPECIAL TRUST OPERATIONS

| CENTER | DEPARTMENT | FUND | 2002 EXPENSES | 2003 EXPENSES | 2004 BUDGET |
|---|---|---|---|---|---|
| **PERPETUAL CARE (CONTINUED)** | | | | | |
| CDBG PROJECT #: N/A<br>FICS PROJECT #: W0155 | | PROJECT TITLE: **Lilienthal, B. L.** | | | |
| N25W0155QNA0 | Parks, Rec. & Cultural Affairs | Trust | - | - | 356 |
| CDBG PROJECT #: N/A<br>FICS PROJECT #: W0156 | | PROJECT TITLE: **Long, Sallie Griggs** | | | |
| N25W0156QNA0 | Parks, Rec. & Cultural Affairs | Trust | - | - | 530 |
| CDBG PROJECT #: N/A<br>FICS PROJECT #: W0157 | | PROJECT TITLE: **MacDougald, Louise Black** | | | |
| N25W0157QNA0 | Parks, Rec. & Cultural Affairs | Trust | - | - | 1,281 |
| CDBG PROJECT #: N/A<br>FICS PROJECT #: W0158 | | PROJECT TITLE: **Manassee, Julian** | | | |
| N25W0158QNA0 | Parks, Rec. & Cultural Affairs | Trust | - | - | 1,656 |
| CDBG PROJECT #: N/A<br>FICS PROJECT #: W0159 | | PROJECT TITLE: **Marsh, Achsah F.** | | | |
| N25W0159QNA0 | Parks, Rec. & Cultural Affairs | Trust | - | - | 3,586 |
| CDBG PROJECT #: N/A<br>FICS PROJECT #: W0160 | | PROJECT TITLE: **McDonell, Annie** | | | |
| N25W0160QNA0 | Parks, Rec. & Cultural Affairs | Trust | - | - | 792 |
| CDBG PROJECT #: N/A<br>FICS PROJECT #: W0161 | | PROJECT TITLE: **McDowell, Thomas** | | | |
| N25W0161QNA0 | Parks, Rec. & Cultural Affairs | Trust | - | - | 651 |
| CDBG PROJECT #: N/A<br>FICS PROJECT #: W0162 | | PROJECT TITLE: **McKemie, W. S.** | | | |
| N25W0162QNA0 | Parks, Rec. & Cultural Affairs | Trust | - | - | 645 |
| CDBG PROJECT #: N/A<br>FICS PROJECT #: W0163 | | PROJECT TITLE: **Menko, Martin & Joel, D. F.** | | | |
| N25W0163QNA0 | Parks, Rec. & Cultural Affairs | Trust | - | - | 699 |

## SPECIAL TRUST OPERATIONS

### PERPETUAL CARE (CONTINUED)

| CENTER | DEPARTMENT | FUND | 2002 EXPENSES | 2003 EXPENSES | 2004 BUDGET |
|---|---|---|---|---|---|
| CDBG PROJECT #: N/A<br>FICS PROJECT #: W0164 | | PROJECT TITLE: **Mitchell, Eugene M.** | | | |
| N25W0164QNA0 | Parks, Rec. & Cultural Affairs | Trust | - | - | 831 |
| CDBG PROJECT #: N/A<br>FICS PROJECT #: W0165 | | PROJECT TITLE: **Mitchell, Stephen & Anita** | | | |
| N25W0165QNA0 | Parks, Rec. & Cultural Affairs | Trust | - | - | 2,069 |
| CDBG PROJECT #: N/A<br>FICS PROJECT #: W0166 | | PROJECT TITLE: **Moore, Mary Courtney** | | | |
| N25W0166QNA0 | Parks, Rec. & Cultural Affairs | Trust | - | - | 2,213 |
| CDBG PROJECT #: N/A<br>FICS PROJECT #: W0167 | | PROJECT TITLE: **Morrison, Mary Margaret Knapp** | | | |
| N25W0167QNA0 | Parks, Rec. & Cultural Affairs | Trust | - | - | 901 |
| CDBG PROJECT #: N/A<br>FICS PROJECT #: W0168 | | PROJECT TITLE: **Parrott, Mary R.** | | | |
| N25W0168QNA0 | Parks, Rec. & Cultural Affairs | Trust | - | - | 1,394 |
| CDBG PROJECT #: N/A<br>FICS PROJECT #: W0169 | | PROJECT TITLE: **Picard, Lipman E.** | | | |
| N25W0169QNA0 | Parks, Rec. & Cultural Affairs | Trust | - | - | 760 |
| CDBG PROJECT #: N/A<br>FICS PROJECT #: W0170 | | PROJECT TITLE: **Powers, Cora V.** | | | |
| N25W0170QNA0 | Parks, Rec. & Cultural Affairs | Trust | - | - | 715 |
| CDBG PROJECT #: N/A<br>FICS PROJECT #: W0171 | | PROJECT TITLE: **Rich, David R.** | | | |
| N25W0171QNA0 | Parks, Rec. & Cultural Affairs | Trust | - | - | 591 |
| CDBG PROJECT #: N/A<br>FICS PROJECT #: W0172 | | PROJECT TITLE: **Roy, Dunbar** | | | |
| N25W0172QNA0 | Parks, Rec. & Cultural Affairs | Trust | - | - | 1,118 |

## SPECIAL TRUST OPERATIONS

| CENTER | DEPARTMENT | FUND | 2002 EXPENSES | 2003 EXPENSES | 2004 BUDGET |
|---|---|---|---|---|---|
| **PERPETUAL CARE (CONTINUED)** | | | | | |
| CDBG PROJECT #: N/A<br>FICS PROJECT #: W0173 | | PROJECT TITLE: **Saltzman, Edna B.** | | | |
| N25W0173QNA0 | Parks, Rec. & Cultural Affairs | Trust | - | - | 1,863 |
| CDBG PROJECT #: N/A<br>FICS PROJECT #: W0174 | | PROJECT TITLE: **Schiff, Junius Fred** | | | |
| N25W0174QNA0 | Parks, Rec. & Cultural Affairs | Trust | - | - | 504 |
| CDBG PROJECT #: N/A<br>FICS PROJECT #: W0175 | | PROJECT TITLE: **Schindler, Eva** | | | |
| N25W0175QNA0 | Parks, Rec. & Cultural Affairs | Trust | - | - | 553 |
| CDBG PROJECT #: N/A<br>FICS PROJECT #: W0176 | | PROJECT TITLE: **Schoenthal, Bertha, Mrs.** | | | |
| N25W0176QNA0 | Parks, Rec. & Cultural Affairs | Trust | - | - | 358 |
| CDBG PROJECT #: N/A<br>FICS PROJECT #: W0177 | | PROJECT TITLE: **Scoville, L. W., Mrs.** | | | |
| N25W0177QNA0 | Parks, Rec. & Cultural Affairs | Trust | - | - | 369 |
| CDBG PROJECT #: N/A<br>FICS PROJECT #: W0178 | | PROJECT TITLE: **Selig, Jacob & Sophie** | | | |
| N25W0178QNA0 | Parks, Rec. & Cultural Affairs | Trust | - | - | 791 |
| CDBG PROJECT #: N/A<br>FICS PROJECT #: W0179 | | PROJECT TITLE: **Smillie, Harriet A.** | | | |
| N25W0179QNA0 | Parks, Rec. & Cultural Affairs | Trust | - | - | 1,523 |
| CDBG PROJECT #: N/A<br>FICS PROJECT #: W0180 | | PROJECT TITLE: **Smith, Rubie Hill** | | | |
| N25W0180QNA0 | Parks, Rec. & Cultural Affairs | Trust | - | - | 1,149 |
| CDBG PROJECT #: N/A<br>FICS PROJECT #: W0181 | | PROJECT TITLE: **Speer, Clara S.** | | | |
| N25W0181QNA0 | Parks, Rec. & Cultural Affairs | Trust | - | - | 263 |

## SPECIAL TRUST OPERATIONS

### PERPETUAL CARE (CONTINUED)

| CENTER | DEPARTMENT | FUND | 2002 EXPENSES | 2003 EXPENSES | 2004 BUDGET |
|---|---|---|---|---|---|
| CDBG PROJECT #: N/A<br>FICS PROJECT #: W0182 | | PROJECT TITLE: **Starry, Fannie B.** | | | |
| N25W0182QNA0 | Parks, Rec. & Cultural Affairs | Trust | - | - | 1,268 |
| CDBG PROJECT #: N/A<br>FICS PROJECT #: W0183 | | PROJECT TITLE: **Strauss, Gabriel & Karlsruher** | | | |
| N25W0183QNA0 | Parks, Rec. & Cultural Affairs | Trust | - | - | 951 |
| CDBG PROJECT #: N/A<br>FICS PROJECT #: W0184 | | PROJECT TITLE: **Weiss, William** | | | |
| N25W0184QNA0 | Parks, Rec. & Cultural Affairs | Trust | - | - | 508 |
| CDBG PROJECT #: N/A<br>FICS PROJECT #: W0185 | | PROJECT TITLE: **Werner, Sr., E. A.** | | | |
| N25W0185QNA0 | Parks, Rec. & Cultural Affairs | Trust | - | - | 629 |
| CDBG PROJECT #: N/A<br>FICS PROJECT #: W0186 | | PROJECT TITLE: **West, A. J.** | | | |
| N25W0186QNA0 | Parks, Rec. & Cultural Affairs | Trust | - | - | 914 |
| CDBG PROJECT #: N/A<br>FICS PROJECT #: W0187 | | PROJECT TITLE: **Wilson, Ada Bell** | | | |
| N25W0187QNA0 | Parks, Rec. & Cultural Affairs | Trust | - | - | 491 |
| CDBG PROJECT #: N/A<br>FICS PROJECT #: W0188 | | PROJECT TITLE: **Wiseberg, Clara H. & Morris** | | | |
| N25W0188QNA0 | Parks, Rec. & Cultural Affairs | Trust | - | - | 353 |
| CDBG PROJECT #: N/A<br>FICS PROJECT #: W0189 | | PROJECT TITLE: **Wooley, Dora V.** | | | |
| N25W0189QNA0 | Parks, Rec. & Cultural Affairs | Trust | - | - | 636 |
| CDBG PROJECT #: N/A<br>FICS PROJECT #: W0190 | | PROJECT TITLE: **Wootten, Katherine H.** | | | |
| N25W0190QNA0 | Parks, Rec. & Cultural Affairs | Trust | - | - | 670 |

# 2004 BUDGET
# GRANT AND NON-CAPITAL PROJECTS

## SPECIAL TRUST OPERATIONS

| CENTER | DEPARTMENT | FUND | 2002 EXPENSES | 2003 EXPENSES | 2004 BUDGET |
|---|---|---|---|---|---|
| **MISCELLANEOUS TRUST ACTIVITIES** | | | | | |
| CDBG PROJECT #: **N/A** | | PROJECT TITLE: **G. M. A. Reception** | | | |
| FICS PROJECT #: **W02AA** | | | | | |
| J11W02AAQNA0 | Finance | Trust | - | - | 1,231 |
| CDBG PROJECT #: **N/A** | | PROJECT TITLE: **Fulton County Sewer Escrow** | | | |
| FICS PROJECT #: **W02AB** | | | | | |
| J73W02ABLAC0 | Finance | Trust | - | - | 21 |
| CDBG PROJECT #: **N/A** | | PROJECT TITLE: **Legislative Reception** | | | |
| FICS PROJECT #: **W02AC** | | | | | |
| D11W02ACQNA0 | Executive Offices | Trust | - | - | 542 |
| CDBG PROJECT #: **N/A** | | PROJECT TITLE: **Athletics Operations** | | | |
| FICS PROJECT #: **W02AD** | | | | | |
| N32W02ADQNA0 | Parks, Rec. & Cultural Affairs | Trust | 81,643 | 66,584 | 11,625 |
| CDBG PROJECT #: **N/A** | | PROJECT TITLE: **Piedmont Tennis Court Operations** | | | |
| FICS PROJECT #: **W02AE** | | | | | |
| N32W02AEQNA0 | Parks, Rec. & Cultural Affairs | Trust | 45,404 | 33,307 | 73,998 |
| CDBG PROJECT #: **N/A** | | PROJECT TITLE: **Recreation Camps Operations** | | | |
| FICS PROJECT #: **W02AF** | | | | | |
| N32W02AFQNA0 | Parks, Rec. & Cultural Affairs | Trust | 6,373 | 6,870 | 8,649 |
| CDBG PROJECT #: **N/A** | | PROJECT TITLE: **Summer User Fees** | | | |
| FICS PROJECT #: **W02AG** | | | | | |
| N32W02AGQNA0 | Parks, Rec. & Cultural Affairs | Trust | 26,417 | 72,238 | 309,468 |
| CDBG PROJECT #: **N/A** | | PROJECT TITLE: **City-Wide Training Program** | | | |
| FICS PROJECT #: **W02AH** | | | | | |
| V11W02AH9999 | Human Resources | Trust | - | 8,910 | 99,308 |
| V31W02AH9999 | Human Resources | Trust | 4,458 | - | - |
| | **Project Total** | | **4,458** | **8,910** | **99,308** |
| CDBG PROJECT #: **N/A** | | PROJECT TITLE: **Chaplaincy Assistance Program** | | | |
| FICS PROJECT #: **W02AJ** | | | | | |
| X11W02AJQNA0 | Police Services | Trust | 685 | - | 1,803 |

# 2004 BUDGET
# GRANT AND NON-CAPITAL PROJECTS

## SPECIAL TRUST OPERATIONS

| CENTER | DEPARTMENT | FUND | 2002 EXPENSES | 2003 EXPENSES | 2004 BUDGET |
|---|---|---|---|---|---|
| **MISCELLANEOUS TRUST ACTIVITIES (CONTINUED)** | | | | | |
| CDBG PROJECT #: | **N/A** | PROJECT TITLE: **R.I.C.O. - Federal** | | | |
| FICS PROJECT #: | **W02AK** | | | | |
| X11W02AK9998 | Police Services | Trust | 433,358 | 382,805 | 2,714,960 |
| X11W02AK9999 | Police Services | Trust | - | - | 6,878 |
| | **Project Total** | | **433,358** | **382,805** | **2,721,838** |
| CDBG PROJECT #: | **N/A** | PROJECT TITLE: **R.I.C.O. - State** | | | |
| FICS PROJECT #: | **W02AL** | | | | |
| X11W02AL9998 | Police Services | Trust | 81,257 | 357,588 | 866,143 |
| CDBG PROJECT #: | **N/A** | PROJECT TITLE: **Drug Reward Program** | | | |
| FICS PROJECT #: | **W02AM** | | | | |
| X11W02AMQNA0 | Police Services | Trust | - | - | 8,341 |
| CDBG PROJECT #: | **N/A** | PROJECT TITLE: **Atlanta Sesquicentennial** | | | |
| FICS PROJECT #: | **W02AN** | | | | |
| D11W02ANQNA0 | Executive Offices | Trust | - | - | 2,542 |
| D11W02ANRZA0 | Executive Offices | Trust | - | - | 3,068 |
| | **Project Total** | | **-** | **-** | **5,610** |
| CDBG PROJECT #: | **N/A** | PROJECT TITLE: **Purchase of Protective Items** | | | |
| FICS PROJECT #: | **W02AP** | | | | |
| X21W02APQNA0 | Police Services | Trust | - | - | 281 |
| CDBG PROJECT #: | **N/A** | PROJECT TITLE: **Zone 3 Mini Precinct** | | | |
| FICS PROJECT #: | **W02AQ** | | | | |
| X41W02AQQNA0 | Police Services | Trust | - | - | 5,590 |
| CDBG PROJECT #: | **N/A** | PROJECT TITLE: **Youth Athletics Program** | | | |
| FICS PROJECT #: | **W02AR** | | | | |
| N32W02ARQNA0 | Parks, Rec. & Cultural Affairs | Trust | 236,164 | 170,876 | 121,722 |
| CDBG PROJECT #: | **N/A** | PROJECT TITLE: **Chastain Park Tennis Center** | | | |
| FICS PROJECT #: | **W02AS** | | | | |
| N32W02ASQNA0 | Parks, Rec. & Cultural Affairs | Trust | 90,204 | 69,823 | 86,119 |

# 2004 BUDGET
# GRANT AND NON-CAPITAL PROJECTS

## SPECIAL TRUST OPERATIONS

| CENTER | DEPARTMENT | FUND | 2002 EXPENSES | 2003 EXPENSES | 2004 BUDGET |
|---|---|---|---|---|---|
| **MISCELLANEOUS TRUST ACTIVITIES (CONTINUED)** | | | | | |
| CDBG PROJECT #: **N/A** FICS PROJECT #: **W02AT** | | PROJECT TITLE: **City Council Luncheon Fund** | | | |
| C21W02ATQNA0 | City Council | Trust | - | - | 159 |
| CDBG PROJECT #: **N/A** FICS PROJECT #: **W02AU** | | PROJECT TITLE: **National League of Cities Convention** | | | |
| D11W02AUQNA0 | Executive Offices | Trust | - | - | 2,094 |
| CDBG PROJECT #: **N/A** FICS PROJECT #: **W02AV** | | PROJECT TITLE: **Poor & Homeless Assistance Program** | | | |
| D25W02AVQN0 | Executive Offices | Trust | - | - | 7,561 |
| CDBG PROJECT #: **N/A** FICS PROJECT #: **W02AW** | | PROJECT TITLE: **Sale of Marta Transcards, Etc.** | | | |
| J73W02AW9999 | Finance | Trust | - | - | 2,100 |
| CDBG PROJECT #: **N/A** FICS PROJECT #: **W02BC** | | PROJECT TITLE: **Bricola W. Coleman Reward Fund** | | | |
| X11W02BCQNA0 | Police Services | Trust | - | - | 1,552 |
| CDBG PROJECT #: **N/A** FICS PROJECT #: **W02BE** | | PROJECT TITLE: **Bitsy Grant Tennis Center Program** | | | |
| N32W02BEQNA0 | Parks, Rec. & Cultural Affairs | Trust | 125,267 | 73,202 | 250,372 |
| CDBG PROJECT #: **N/A** FICS PROJECT #: **W02BF** | | PROJECT TITLE: **McGhee Tennis Center Program** | | | |
| N32W02BFQNA0 | Parks, Rec. & Cultural Affairs | Trust | 39,283 | 40,040 | 52,056 |
| CDBG PROJECT #: **N/A** FICS PROJECT #: **W02BG** | | PROJECT TITLE: **Salute To Employees** | | | |
| V11W02BGQNA0 | Human Resources | Trust | - | - | 6 |
| CDBG PROJECT #: **N/A** FICS PROJECT #: **W02BH** | | PROJECT TITLE: **Reward FD-Murdered Clark College Student** | | | |
| X11W02BHQNA0 | Police Services | Trust | - | - | 1,000 |

## SPECIAL TRUST OPERATIONS

| CENTER | DEPARTMENT | FUND | 2002 EXPENSES | 2003 EXPENSES | 2004 BUDGET |
|---|---|---|---|---|---|
| **MISCELLANEOUS TRUST ACTIVITIES (CONTINUED)** | | | | | |
| CDBG PROJECT #: | N/A | PROJECT TITLE: **Deferred Comp Refunds** | | | |
| FICS PROJECT #: | W02BI | | | | |
| J65W02BI9999 | Finance | Agency | - | - | 49,015 |
| CDBG PROJECT #: | N/A | PROJECT TITLE: **Police Department Capital Acquisitions** | | | |
| FICS PROJECT #: | W02BJ | | | | |
| C21W02BJQNA0 | City Council | Trust | - | - | 543 |
| X24W02BJQNA0 | Police Services | Trust | - | - | 2,173 |
| | **Project Total** | | - | - | **2,716** |
| CDBG PROJECT #: | N/A | PROJECT TITLE: **Police Department Management Retreat** | | | |
| FICS PROJECT #: | W02BK | | | | |
| X11W02BKQNA0 | Police Services | Trust | - | - | 4,727 |
| CDBG PROJECT #: | N/A | PROJECT TITLE: **1991 U.S. Youth Games** | | | |
| FICS PROJECT #: | W02BM | | | | |
| N32W02BMQNA0 | Parks, Rec. & Cultural Affairs | Trust | - | - | 146 |
| CDBG PROJECT #: | N/A | PROJECT TITLE: **GMA Fifth District Meeting** | | | |
| FICS PROJECT #: | W02BN | | | | |
| D11W02BNQNA0 | Executive Offices | Trust | - | - | 881 |
| CDBG PROJECT #: | N/A | PROJECT TITLE: **Fire Fighters' Banquet** | | | |
| FICS PROJECT #: | W02BP | | | | |
| W11W02BPQNA0 | Fire Services | Trust | 1,266 | - | 6,768 |
| CDBG PROJECT #: | N/A | PROJECT TITLE: **Low Voltage Escrow** | | | |
| FICS PROJECT #: | W02BQ | | | | |
| Y22W02BQQNM0 | Planning & Community Development | Trust | - | - | 475,510 |
| CDBG PROJECT #: | N/A | PROJECT TITLE: **Police Employee Awards** | | | |
| FICS PROJECT #: | W02BR | | | | |
| X11W02BRQNA0 | Police Services | Trust | 1,176 | - | - |

## SPECIAL TRUST OPERATIONS

### MISCELLANEOUS TRUST ACTIVITIES (CONTINUED)

| CENTER | DEPARTMENT | FUND | 2002 EXPENSES | 2003 EXPENSES | 2004 BUDGET |
|---|---|---|---|---|---|
| CDBG PROJECT #: **N/A** | | PROJECT TITLE: **Washington Park Tennis Center** | | | |
| FICS PROJECT #: **W02BS** | | | | | |
| N32W02BSQNA0 | Parks, Rec. & Cultural Affairs | Trust | - | 3,207 | 6,982 |
| CDBG PROJECT #: **N/A** | | PROJECT TITLE: **Training & Gen. Operating Enhancements** | | | |
| FICS PROJECT #: **W02BU** | | | | | |
| W11W02BUQNA0 | Fire Services | Trust | 9,888 | 8,959 | 30,214 |
| CDBG PROJECT #: **N/A** | | PROJECT TITLE: **Youth Advisory Council** | | | |
| FICS PROJECT #: **W02BW** | | | | | |
| X11W02BWQNA0 | Police Services | Trust | - | - | 300 |
| CDBG PROJECT #: **N/A** | | PROJECT TITLE: **Employee Awards Program** | | | |
| FICS PROJECT #: **W02BX** | | | | | |
| I11W02BXQNA0 | Corrections | Trust | - | - | 268 |
| CDBG PROJECT #: **N/A** | | PROJECT TITLE: **Bicycle Patrol Program** | | | |
| FICS PROJECT #: **W02BY** | | | | | |
| X43W02BYQNA0 | Police Services | Trust | - | - | 9,010 |
| CDBG PROJECT #: **N/A** | | PROJECT TITLE: **Blue Circle America** | | | |
| FICS PROJECT #: **W02BZ** | | | | | |
| X11W02BZQNA0 | Police Services | Trust | - | - | 57 |
| CDBG PROJECT #: **N/A** | | PROJECT TITLE: **'94 Flood Victims Relief Fund** | | | |
| FICS PROJECT #: **W02CA** | | | | | |
| T31W02CAQNA0 | Non-Departmental | Trust | - | - | 3,852 |
| CDBG PROJECT #: **CD-541** | | PROJECT TITLE: **Care & Conserve Fund** | | | |
| FICS PROJECT #: **W02CB** | | | | | |
| Q11W02CBA21B | Watershed Management | Community Development | 26,593 | - | - |
| Q11W02CBA22A | Watershed Management | Community Development | 14,922 | 35,078 | - |
| Q11W02CBA23B | Watershed Management | Community Development | - | 26,925 | 23,075 |
| Q11W02CBBRT0 | Watershed Management | Intergovernmental Grant | - | - | 588 |
| Q11W02CBQNA0 | Watershed Management | Trust | 22,257 | 62,644 | 37,076 |
| | **Project Total** | | **63,772** | **124,647** | **60,739** |

## SPECIAL TRUST OPERATIONS

### MISCELLANEOUS TRUST ACTIVITIES (CONTINUED)

| CENTER | DEPARTMENT | FUND | 2002 EXPENSES | 2003 EXPENSES | 2004 BUDGET |
|---|---|---|---|---|---|
| CDBG PROJECT #: **N/A** | | PROJECT TITLE: **Highway Safety Impact Program** | | | |
| FICS PROJECT #: **W02CC** | | | | | |
| X11W02CCQNA0 | Police Services | Trust | - | - | 10 |
| CDBG PROJECT #: **N/A** | | PROJECT TITLE: **Fire Dept. Facility Relocation** | | | |
| FICS PROJECT #: **W02CD** | | | | | |
| W11W02CDLAP0 | Fire Services | Trust | - | - | 1,821 |
| CDBG PROJECT #: **N/A** | | PROJECT TITLE: **Donations-Recognition Fire Pers/Citizens** | | | |
| FICS PROJECT #: **W02CE** | | | | | |
| W11W02CEQNA0 | Fire Services | Trust | 1,250 | 1,938 | 4,863 |
| CDBG PROJECT #: **N/A** | | PROJECT TITLE: **Inner-City Games** | | | |
| FICS PROJECT #: **W02CF** | | | | | |
| N32W02CFQNA0 | Parks, Rec. & Cultural Affairs | Trust | - | - | 135 |
| CDBG PROJECT #: **N/A** | | PROJECT TITLE: **Fire Prevention Week** | | | |
| FICS PROJECT #: **W02CG** | | | | | |
| W11W02CGQNA0 | Fire Services | Trust | - | - | 1,000 |
| CDBG PROJECT #: **N/A** | | PROJECT TITLE: **Care & Conserve-Pollution Prevention** | | | |
| FICS PROJECT #: **W02CH** | | | | | |
| Q11W02CHBRT0 | Watershed Management | Intergovernmental Grant | - | - | 10,000 |
| CDBG PROJECT #: **N/A** | | PROJECT TITLE: **Inmate Welfare Program** | | | |
| FICS PROJECT #: **W02CL** | | | | | |
| I21W02CLLAR0 | Corrections | Intergovernmental Grant | 335 | - | - |
| I21W02CL9999 | Corrections | Trust | 1,309,345 | 657,453 | 28,225 |
| | **Project Total** | | **1,309,680** | **657,453** | **28,225** |
| CDBG PROJECT #: **N/A** | | PROJECT TITLE: **Georgia State In-Kind Tuition** | | | |
| FICS PROJECT #: **W02CM** | | | | | |
| V11N02CM9999 | Human Resources | Trust | - | - | 106 |

## SPECIAL TRUST OPERATIONS

### MISCELLANEOUS TRUST ACTIVITIES (CONTINUED)

| CENTER | DEPARTMENT | FUND | 2002 EXPENSES | 2003 EXPENSES | 2004 BUDGET |
|---|---|---|---|---|---|
| CDBG PROJECT #: | N/A | PROJECT TITLE: **Fire Dept. Costs Recovery** | | | |
| FICS PROJECT #: | W02CN | | | | |
| W11W02CN9999 | Fire Services | Trust | 18,853 | 5,720 | 27,067 |
| CDBG PROJECT #: | N/A | PROJECT TITLE: **Recreation Program Activities** | | | |
| FICS PROJECT #: | W02CP | | | | |
| N31W02CP9999 | Parks, Rec. & Cultural Affairs | Trust | 5,136 | 8,491 | 13,329 |
| CDBG PROJECT #: | N/A | PROJECT TITLE: **Inmate Welfare Fund** | | | |
| FICS PROJECT #: | W02CQ | | | | |
| I21W02CQLAS0 | Corrections | Intergovernmental Grant | 90,988 | 7 | 174 |
| I21W02CQLAT0 | Corrections | Intergovernmental Grant | 25,120 | 69,521 | 32,737 |
| I21W02CQLAU0 | Corrections | Intergovernmental Grant | - | 48,069 | 181,605 |
| | **Project Total** | | **116,108** | **117,597** | **214,516** |
| CDBG PROJECT #: | N/A | PROJECT TITLE: **Amateur Athletic Union** | | | |
| FICS PROJECT #: | W02CR | | | | |
| N32W02CRQNA0 | Parks, Rec. & Cultural Affairs | Trust | 731 | - | 15 |
| CDBG PROJECT #: | N/A | PROJECT TITLE: **Atlanta 2000 Celebration** | | | |
| FICS PROJECT #: | W02CS | | | | |
| D11W02CSRZA0 | Executive Offices | Trust | 6,864 | - | - |
| CDBG PROJECT #: | N/A | PROJECT TITLE: **Retirement Celebration** | | | |
| FICS PROJECT #: | W02CT | | | | |
| C21W02CTQNA0 | City Council | Trust | - | - | 900 |
| CDBG PROJECT #: | N/A | PROJECT TITLE: **Neighborhood Deputies Program** | | | |
| FICS PROJECT #: | W02CU | | | | |
| Y43W02CUQNA0 | Planning & Community Development | Trust | - | - | 366 |
| CDBG PROJECT #: | N/A | PROJECT TITLE: **Atlanta Sisters Cities Commission-2001** | | | |
| FICS PROJECT #: | W02CV | | | | |
| D11W02CVQNA0 | Executive Offices | Trust | - | 500 | 10,719 |

## SPECIAL TRUST OPERATIONS

| CENTER | DEPARTMENT | FUND | 2002 EXPENSES | 2003 EXPENSES | 2004 BUDGET |
|---|---|---|---|---|---|
| **MISCELLANEOUS TRUST ACTIVITIES (CONTINUED)** | | | | | |
| CDBG PROJECT #: **N/A** | | PROJECT TITLE: **National League of Cities** | | | |
| FICS PROJECT #: **W02CW** | | | | | |
| D11W02CWQNA0 | Executive Offices | Trust | 108,635 | - | - |
| CDBG PROJECT #: **N/A** | | PROJECT TITLE: **Attack on America: 09/11/2001** | | | |
| FICS PROJECT #: **W02CZ** | | | | | |
| W11W02CZQNA0 | Fire Services | Trust | - | - | 2,500 |
| X11W02CZQNA0 | Police Services | Trust | - | - | 3,500 |
| | **Project Total** | | - | - | **6,000** |
| CDBG PROJECT #: **N/A** | | PROJECT TITLE: **Police Athletic League** | | | |
| FICS PROJECT #: **W02C1** | | | | | |
| X11W02C1QNA0 | Police Services | Trust | 10,722 | - | 7,510 |
| CDBG PROJECT #: **N/A** | | PROJECT TITLE: **Police Athletic League** | | | |
| FICS PROJECT #: **W02C2** | | | | | |
| I21W02C29999 | Corrections | Trust | - | - | 229,301 |
| **TOTAL - SPECIAL TRUST OPERATIONS** | | | **2,824,594** | **2,214,099** | **5,951,648** |

# 2004 BUDGET
# GRANT AND NON-CAPITAL PROJECTS

## PLANNING, ADMINISTRATION AND PROJECT RESERVES

| CENTER | DEPARTMENT | FUND | 2001 EXPENSES | 2002 EXPENSES | 2003 BUDGET |
|---|---|---|---|---|---|
| **PLANNING** | | | | | |
| CDBG PROJECT #: | **N/A** | PROJECT TITLE: **Title III-Youth Opport. Unlimited** | | | |
| FICS PROJECT #: | **X0104** | | | | |
| Y71X0104BVA0 | Planning & Community Development | Trust | - | - | 49,681 |
| CDBG PROJECT #: | **CD-730** | PROJECT TITLE: **Housing Trust Fund Study** | | | |
| FICS PROJECT #: | **X0116** | | | | |
| J13X0116A20J | Finance | Community Development | - | 12,919 | - |
| J13X0116A56J | Finance | Community Development | | 2,081 | - |
| Y13X0116A20J | Planning & Community Development | Community Development | 5,480 | - | - |
| Y13X0116A56J | Planning & Community Development | Community Development | 5,312 | - | - |
| | **Project Total** | | **10,792** | **15,000** | - |
| CDBG PROJECT #: | **CD-716** | PROJECT TITLE: **Small Rental Rehab Study** | | | |
| FICS PROJECT #: | **X0118** | | | | |
| J13X0118A22J | Finance | Community Development | - | 15,000 | - |
| Y13X0118A22J | Planning & Community Development | Community Development | 5,000 | - | - |
| | **Project Total** | | 5,000 | 15,000 | - |
| **ADMINISTRATION** | | | | | |
| CDBG PROJECT #: | **N/A** | PROJECT TITLE: **Administration** | | | |
| FICS PROJECT #: | **X0201** | | | | |
| D45X02019999 | Executive Offices | General | - | 8,173 | - |
| G41X02019999 | Administrative Services | General | 1,880 | - | - |
| D25x0201A21J | Executive Offices | Community Development | - | 18,569 | 42,043 |
| D25X0201A22J | Executive Offices | Community Development | - | 134,964 | 128 |
| D25X0201A23J | Executive Offices | Community Development | - | 48,493 | 211,275 |
| D25X0201A58J | Executive Offices | Community Development | - | - | 318 |
| D25X0201BJP0 | Executive Offices | Community Development | - | - | 15,040 |
| H11X0201A21J | Law | Community Development | 28,733 | - | 159 |
| H11X0201A22J | Law | Community Development | 38,576 | 21,060 | - |
| H11X0201A23J | Law | Community Development | - | 54,819 | 4,630 |
| J13X0201A21J | Finance | Community Development | - | 2,606 | - |
| J13X0201A22J | Finance | Community Development | - | 210,393 | 1 |
| J13X0201A23J | Finance | Community Development | - | 418,207 | 249,227 |
| J13X0201A51J | Finance | Community Development | - | - | 692 |
| J13X0201A52J | Finance | Community Development | - | - | 773 |

# 2004 BUDGET
# GRANT AND NON-CAPITAL PROJECTS

## PLANNING, ADMINISTRATION AND PROJECT RESERVES

### ADMINISTRATION (CONTINUED)

CDBG PROJECT #: **N/A** PROJECT TITLE: **Administration (Continued)**
FICS PROJECT #: **X0201**

| CENTER | DEPARTMENT | FUND | 2001 EXPENSES | 2002 EXPENSES | 2003 BUDGET |
|---|---|---|---|---|---|
| J13X0201A59J | Finance | Community Development | - | 4,030 | 61,299 |
| J53X0201A21J | Finance | Community Development | 28,124 | 19,724 | - |
| J53X0201A22J | Finance | Community Development | 34,938 | 35,429 | 2 |
| J53X0201A23J | Finance | Community Development | - | 16,289 | 40,466 |
| Y13X0201A20J | Planning & Community Development | Community Development | 3,772 | - | - |
| Y13X0201A21J | Planning & Community Development | Community Development | 253,496 | - | - |
| Y13X0201A22J | Planning & Community Development | Community Development | 448,137 | - | - |
| Y13X0201A59J | Planning & Community Development | Community Development | 21,901 | - | - |
| Y31X0201A21J | Planning & Community Development | Community Development | 98,253 | - | - |
| Y31X0201A22J | Planning & Community Development | Community Development | 124,834 | - | - |
| Y46X0201A21J | Planning & Community Development | Community Development | - | - | 5,105 |
| Y46X0201A22J | Planning & Community Development | Community Development | - | 68,490 | 230 |
| Y46X0201A23J | Planning & Community Development | Community Development | - | 161,734 | 58,074 |
| Y46X0201A56J | Planning & Community Development | Community Development | - | - | 12 |
| Y46X0201A58J | Planning & Community Development | Community Development | - | - | 6 |
| Y53X0201A21J | Planning & Community Development | Community Development | 45,901 | - | - |
| Y53X0201A22J | Planning & Community Development | Community Development | 150,882 | - | - |
| Y71X0201A52J | Planning & Community Development | Community Development | - | - | 153 |
| Y71X0201A56J | Planning & Community Development | Community Development | - | - | 39 |
| Y71X0201A59J | Planning & Community Development | Community Development | - | - | 2,278 |
| D25X0201BMK0 | Executive Offices | Intergovernmental Grant | - | 38,398 | 20,555 |
| D25X0201BML0 | Executive Offices | Intergovernmental Grant | - | 2,403 | 56,549 |
| J13X0201BMK0 | Finance | Intergovernmental Grant | - | 1,689 | 1,467 |
| J13X0201BML0 | Finance | Intergovernmental Grant | - | 67,154 | 2,428,974 |
| Y13X0201BME0 | Planning & Community Development | Intergovernmental Grant | 32,025 | - | - |
| Y13X0201BMJ0 | Planning & Community Development | Intergovernmental Grant | 27,316 | - | - |
| Y13X0201BMK0 | Planning & Community Development | Intergovernmental Grant | 54,569 | - | - |
| J53X02019999 | Finance | Empowerment Zone | - | - | 138,925 |
| Y71X0201JAAA | Planning & Community Development | Job Training Grant | 6 | 13,275 | - |
| Y71X0201JABA | Planning & Community Development | Job Training Grant | 2,780 | 8,505 | 189 |
| Y71X0201JACA | Planning & Community Development | Job Training Grant | - | 70 | - |
| Y71X0201JAFA | Planning & Community Development | Job Training Grant | 16,842 | 123,058 | - |
| Y71X0201JAIA | Planning & Community Development | Job Training Grant | 10,262 | 22,530 | 11,331 |
| Y71X0201JAKA | Planning & Community Development | Job Training Grant | 5,568 | 3,230 | 76 |
| Y71X0201JALA | Planning & Community Development | Job Training Grant | 21,829 | 148,303 | 29,752 |
| Y71X0201JANA | Planning & Community Development | Job Training Grant | 40,776 | 3,835 | - |
| Y71X0201JAPA | Planning & Community Development | Job Training Grant | - | 21,996 | - |
| Y71X0201JAQA | Planning & Community Development | Job Training Grant | - | 47,833 | 85,622 |
| Y71X0201JARA | Planning & Community Development | Job Training Grant | - | - | 47,678 |
| Y71X0201JASA | Planning & Community Development | Job Training Grant | - | - | 177,360 |
| Y71X0201JAVA | Planning & Community Development | Job Training Grant | - | - | 34,111 |
| Y71X0201JAXA | Planning & Community Development | Job Training Grant | - | - | 28,051 |
| Y71X0201JA90 | Planning & Community Development | Job Training Grant | 389 | - | - |
| Y71X02019999 | Planning & Community Development | Job Training Grant | - | - | 32,564 |
| N11X02019991 | Parks, Rec. & Cultural Affairs | General Gov't. Capital Outlay | - | - | 14,669 |
| T51X020192AA | Non-Departmental | 1993 School Improvement Bond | - | - | 9,157,653 |
| T51X020192AA | Non-Departmental | 1994 Bond Project | 1,158 | - | - |

## PLANNING, ADMINISTRATION AND PROJECT RESERVES

### ADMINISTRATION (CONTINUED)

| CENTER | DEPARTMENT | FUND | 2001 EXPENSES | 2002 EXPENSES | 2003 BUDGET |
|---|---|---|---|---|---|
| CDBG PROJECT #: | N/A | PROJECT TITLE: Administration (Continued) | | | |
| FICS PROJECT #: | X0201 | | | | |
| T51X020192AA | Non-Departmental | 1996 Bond Project | 943 | - | - |
| T51X020192AA | Non-Departmental | 1997 Bond Project | 404 | - | 44 |
| T51X020192AA | Non-Departmental | 1998 Bond Project | 7,280 | - | 165 |
| T51X020192AA | Non-Departmental | 1999 Bond Project | 133,632 | - | 387 |
| T51X020192AA | Non-Departmental | 2000 Bond Project | 4,099,564 | - | 38,625 |
| T51X020192AA | Non-Departmental | 2001 Bond Project | - | 3,311,980 | 761,395 |
| T51X020192AA | Non-Departmental | 2002 Bond Project | - | - | 3,965,330 |
| T51X020192AA | Non-Departmental | 2003 GO Bond Project | - | - | 3,921,879 |
| Y71X0201JA90 | Planning & Community Development | Trust | - | - | 13,032 |
| Y46X0201A3A0 | Planning & Community Development | Home Investment Trust | - | - | 27 |
| Y46X0201A3B0 | Planning & Community Development | Home Investment Trust | - | - | 1,778 |
| Y46X0201A3C0 | Planning & Community Development | Home Investment Trust | - | 776 | 6,465 |
| Y46X0201A3D0 | Planning & Community Development | Home Investment Trust | - | - | 61,056 |
| Y46X0201A3F0 | Planning & Community Development | Home Investment Trust | - | - | 152,326 |
| Y46X0201A3J0 | Planning & Community Development | Home Investment Trust | - | 129 | 105,798 |
| Y46X0201A3K0 | Planning & Community Development | Home Investment Trust | - | 274 | 54,692 |
| Y46X0201A3L0 | Planning & Community Development | Home Investment Trust | - | 248,328 | 1,771 |
| Y46X0201A3M0 | Planning & Community Development | Home Investment Trust | - | 53,016 | 347,772 |
| Y53X0201A3J0 | Planning & Community Development | Home Investment Trust | 1,233 | - | - |
| Y53X0201A3K0 | Planning & Community Development | Home Investment Trust | 158,641 | - | - |
| Y53X0201A3L0 | Planning & Community Development | Home Investment Trust | 157,067 | - | - |
| | **Project Total** | | **6,051,711** | **5,339,762** | **22,390,018** |
| CDBG PROJECT #: | N/A | PROJECT TITLE: Reserve for Administration | | | |
| FICS PROJECT #: | X0203 | | | | |
| J13X0203BJH0 | Finance | Community Development | - | - | 400 |
| J13X0203BJM0 | Finance | Community Development | - | - | 536 |
| D25X0203BML0 | Executive Offices | Intergovernmental Grant | - | - | 8,450 |
| Y53X0203A3G0 | Planning & Community Development | Home Investment Trust | - | - | 51,843 |
| Y46X0203A3H0 | Planning & Community Development | Home Investment Trust | - | 747 | 151,127 |
| Y53X0203A3H0 | Planning & Community Development | Home Investment Trust | 8,440 | - | - |
| | **Project Total** | | **8,440** | **747** | **212,356** |
| CDBG PROJECT #: | N/A | PROJECT TITLE: Summer Food Program, Administration | | | |
| FICS PROJECT #: | X0204 | | | | |
| D25X0204ATK0 | Executive Offices | Intergovernmental Grant | - | - | 1,817 |
| D25X0204ATL0 | Executive Offices | Intergovernmental Grant | - | - | 1,341 |
| D25X0204ATM0 | Executive Offices | Intergovernmental Grant | - | - | 4,620 |
| D25X0204ATN0 | Executive Offices | Intergovernmental Grant | - | - | 35,726 |
| D25X0204ATP0 | Executive Offices | Intergovernmental Grant | - | - | 37,359 |
| D25X0204ATR0 | Executive Offices | Intergovernmental Grant | - | - | 1,361 |

## PLANNING, ADMINISTRATION AND PROJECT RESERVES

| CENTER | DEPARTMENT | FUND | 2001 EXPENSES | 2002 EXPENSES | 2003 BUDGET |
|---|---|---|---|---|---|
| | | **ADMINISTRATION (CONTINUED)** | | | |
| CDBG PROJECT #: | **N/A** | PROJECT TITLE: **Summer Food Program, Administration (Cont'd)** | | | |
| FICS PROJECT #: | **X0204** | | | | |
| D25X0204ATT0 | Executive Offices | Intergovernmental Grant | - | - | 123,513 |
| D25X0204ATU0 | Executive Offices | Intergovernmental Grant | - | - | 34,965 |
| D25X0204ATV0 | Executive Offices | Intergovernmental Grant | - | 106,257 | 37,764 |
| Y31X0204ATT0 | Planning & Community Development | Intergovernmental Grant | 32,680 | - | - |
| Y31X0204ATU0 | Planning & Community Development | Intergovernmental Grant | 130,089 | - | - |
| | **Project Total** | | **162,769** | **106,257** | **278,466** |
| CDBG PROJECT #: | **N/A** | PROJECT TITLE: **Job Training Program, Year-Round** | | | |
| FICS PROJECT #: | **X0205** | | | | |
| Y71X0205KGH0 | Planning & Community Development | Trust | - | - | 4,961 |
| Y71X0205KGK0 | Planning & Community Development | Trust | - | - | 26,692 |
| Y71X0205KGP0 | Planning & Community Development | Trust | - | - | 13,540 |
| Y71X0205KGT0 | Planning & Community Development | Trust | - | - | 119,592 |
| Y71X0205KGY0 | Planning & Community Development | Trust | - | - | 310 |
| Y71X0205KHG0 | Planning & Community Development | Trust | - | - | 20,801 |
| Y71X0205KHL0 | Planning & Community Development | Trust | - | - | 13,519 |
| Y71X0205KHM0 | Planning & Community Development | Trust | - | - | 5,115 |
| Y71X0205KHSA | Planning & Community Development | Trust | - | - | 7,319 |
| Y71X0205KHTA | Planning & Community Development | Trust | - | - | 24,558 |
| Y71X0205KHV0 | Planning & Community Development | Trust | - | - | 6,498 |
| Y71X0205KJBA | Planning & Community Development | Trust | - | - | 14,035 |
| Y71X0205KJDA | Planning & Community Development | Trust | - | - | 4,146 |
| Y71X0205KJEA | Planning & Community Development | Trust | - | - | 2,481 |
| Y71X0205KJHA | Planning & Community Development | Trust | - | - | 26,992 |
| Y71X0205KJL0 | Planning & Community Development | Trust | 155 | - | 269 |
| Y71X0205KJQA | Planning & Community Development | Trust | - | - | 193 |
| Y71X0205KJTA | Planning & Community Development | Trust | - | - | 83,969 |
| | **Project Total** | | **155** | **-** | **374,990** |
| CDBG PROJECT #: | **N/A** | PROJECT TITLE: **Job Training Program, Older Workers** | | | |
| FICS PROJECT #: | **X0208** | | | | |
| Y71X0208KGU0 | Planning & Community Development | Trust | - | - | 8,772 |
| Y71X0208KGZ0 | Planning & Community Development | Trust | - | - | 1,007 |
| Y71X0208KHF0 | Planning & Community Development | Trust | - | - | 11,331 |
| | **Project Total** | | **-** | **-** | **21,110** |
| CDBG PROJECT #: | **CD-88** | PROJECT TITLE: **Community Design Center** | | | |
| FICS PROJECT #: | **X0209** | | | | |
| J13X0209A23J | Finance | Community Development | - | - | 606,200 |
| J13X0209A59J | Finance | Community Development | - | - | 62,189 |

## PLANNING, ADMINISTRATION AND PROJECT RESERVES

### ADMINISTRATION (CONTINUED)

| CENTER | DEPARTMENT | FUND | 2001 EXPENSES | 2002 EXPENSES | 2003 BUDGET |
|---|---|---|---|---|---|
| CDBG PROJECT #: | **CD-88** | PROJECT TITLE: **Community Design Center (Cont'd)** | | | |
| FICS PROJECT #: | **X0209** | | | | |
| Y13X0209A21J | Planning & Community Development | Community Development | 133,468 | - | - |
| Y13X0209A22J | Planning & Community Development | Community Development | 655,300 | - | - |
| Y63X0209A21J | Planning & Community Development | Community Development | 40,105 | - | - |
| Y63X0209A22J | Planning & Community Development | Community Development | 82,155 | 51,306 | 91 |
| Y63X0209A23J | Planning & Community Development | Community Development | - | 100,031 | 43,520 |
| Y63X0209A58J | Planning & Community Development | Community Development | - | - | 796 |
| | **Project Total** | | **911,028** | **151,337** | **712,796** |
| CDBG PROJECT #: | **N/A** | PROJECT TITLE: **Treasury Recon. Admin.** | | | |
| FICS PROJECT #: | **X0212** | | | | |
| J73X02129999 | Finance | Agency | - | - | 15,226 |
| CDBG PROJECT #: | **N/A** | PROJECT TITLE: **Unclaimed Payment Admin.** | | | |
| FICS PROJECT #: | **X0213** | | | | |
| J52X02139999 | Finance | Agency | - | 564 | 20,114 |
| CDBG PROJECT #: | **N/A** | PROJECT TITLE: **Murdered and Missing Children** | | | |
| FICS PROJECT #: | **X0214** | | | | |
| J11X0214QNA0 | Finance | Trust | - | - | 140,903 |
| CDBG PROJECT #: | **N/A** | PROJECT TITLE: **Summer Youth Employment Program, Admin.** | | | |
| FICS PROJECT #: | **X0216** | | | | |
| Y71X0216JAEA | Planning & Community Development | Job Training Grant | 11,466 | - | - |
| N11X0216KJC0 | Parks, Rec. & Cultural Affairs | Trust | - | - | 32 |
| N11X0216KJK0 | Parks, Rec. & Cultural Affairs | Trust | - | - | 1 |
| N11X0216KJM0 | Parks, Rec. & Cultural Affairs | Trust | | - | 8,165 |
| W21X0216KJM0 | Fire Services | Trust | - | - | 717 |
| Y71X0216KGJ0 | Planning & Community Development | Trust | - | - | 1,487 |
| Y71X0216KGN0 | Planning & Community Development | Trust | - | - | 7 |
| Y71X0216KGS0 | Planning & Community Development | Trust | - | - | 10,231 |
| Y71X0216KGW0 | Planning & Community Development | Trust | - | - | 1 |
| Y71X0216KHB0 | Planning & Community Development | Trust | - | - | 11,706 |
| Y71X0216KHE0 | Planning & Community Development | Trust | - | - | 44,470 |
| Y71X0216KHJ0 | Planning & Community Development | Trust | - | - | 77,988 |
| Y71X0216KHP0 | Planning & Community Development | Trust | - | - | 3,885 |
| Y71X0216KHR0 | Planning & Community Development | Trust | - | - | 2,245 |
| Y71X0216KHU0 | Planning & Community Development | Trust | - | - | 4,731 |
| Y71X0216KJC0 | Planning & Community Development | Trust | - | - | 32,482 |
| Y71X0216KJK0 | Planning & Community Development | Trust | - | - | 13 |

## PLANNING, ADMINISTRATION AND PROJECT RESERVES

| CENTER | DEPARTMENT | FUND | 2001 EXPENSES | 2002 EXPENSES | 2003 BUDGET |
|---|---|---|---|---|---|
| **ADMINISTRATION (CONTINUED)** | | | | | |
| CDBG PROJECT #: | **N/A** | PROJECT TITLE: | **Summer Youth Employment Program, Admin. (Cont'd)** | | |
| FICS PROJECT #: | **X0216** | | | | |
| Y71X0216KJM0 | Planning & Community Development | Trust | - | - | 4,212 |
| Y71X0216KJS0 | Planning & Community Development | Trust | - | - | 18,052 |
| Y71X0216KJZA | Planning & Community Development | Trust | - | - | 187 |
| Y71X0216KJ1A | Planning & Community Development | Trust | - | - | 4,343 |
| | **Project Total** | | **11,466** | **-** | **224,955** |
| CDBG PROJECT #: | **N/A** | PROJECT TITLE: | **Miscellaneous Private Contribution** | | |
| FICS PROJECT #: | **X0217** | | | | |
| J52X0217QNA0 | Finance | Agency | - | - | 10,427 |
| CDBG PROJECT #: | **N/A** | PROJECT TITLE: | **Title III-Dislocated Worker Program** | | |
| FICS PROJECT #: | **X0218** | | | | |
| Y71X0218KGM0 | Planning & Community Development | Trust | - | - | 2,625 |
| Y71X0218KGR0 | Planning & Community Development | Trust | - | - | 5,444 |
| Y71X0218KGV0 | Planning & Community Development | Trust | - | - | 1,720 |
| Y71X0218KHA0 | Planning & Community Development | Trust | - | - | 11,445 |
| Y71X0218KHC0 | Planning & Community Development | Trust | - | - | 1,900 |
| Y71X0218KHH0 | Planning & Community Development | Trust | - | - | 7,132 |
| Y71X0218KHK0 | Planning & Community Development | Trust | - | - | 29,266 |
| Y71X0218RGC0 | Planning & Community Development | Trust | - | - | 2,238 |
| | **Project Total** | | **-** | **-** | **61,770** |
| CDBG PROJECT #: | **N/A** | PROJECT TITLE: | **Employee Incentive Program** | | |
| FICS PROJECT #: | **X0219** | | | | |
| N24X0219QNA0 | Parks, Rec. & Cultural Affairs | Trust | 412 | - | 2,705 |
| CDBG PROJECT #: | **N/A** | PROJECT TITLE: | **Cashier Overage/Admin.** | | |
| FICS PROJECT #: | **X0220** | | | | |
| I41X02209999 | Corrections | Agency | - | - | 253 |
| J73X02209999 | Finance | Agency | - | - | 1,422 |
| S11X02209999 | Judicial Agencies | Agency | - | - | 761 |
| S21X02209999 | Judicial Agencies | Agency | - | - | 35,326 |
| | **Project Total** | | **-** | **-** | **37,762** |

## PLANNING, ADMINISTRATION AND PROJECT RESERVES

### ADMINISTRATION (CONTINUED)

| CENTER | DEPARTMENT | FUND | 2001 EXPENSES | 2002 EXPENSES | 2003 BUDGET |
|---|---|---|---|---|---|
| CDBG PROJECT #: | N/A | PROJECT TITLE: **Administration of Arbitrage Rebates** | | | |
| FICS PROJECT #: | X0225 | | | | |
| T31X02259999 | Non-Departmental | Atlanta Station Tad | - | - | 4,500 |
| T31X02259999 | Non-Departmental | Westside Tad | - | - | 3,000 |
| T31X022592AB | Non-Departmental | 1987 Bond Project | - | - | 1,349 |
| T31X022592AE | Non-Departmental | 1989 Bond Project | - | - | 3,000 |
| T31X022592AE | Non-Departmental | 1990 Bond Project | - | - | 4,500 |
| T31X022592AE | Non-Departmental | 1991 Bond Project | - | - | 1,500 |
| T31X022592AE | Non-Departmental | 1992 Bond Project | 1,500 | 1,500 | 3,000 |
| T31X022592AE | Non-Departmental | 1993 School Improve Bond | 1,500 | 1,500 | 3,000 |
| T31X022592AE | Non-Departmental | 1993 Bond Project | 1,500 | 1,500 | 972 |
| T31X022592AE | Non-Departmental | 1994 Referendum G.O. Bond | - | 1,500 | 1,500 |
| T31X022592AE | Non-Departmental | 1995 Bond Project | 1,500 | 1,500 | 2,761 |
| T31X022592AE | Non-Departmental | 1996 G.O. Public Improv. BD | 1,500 | 1,500 | 3,000 |
| T31X022592AE | Non-Departmental | 1997 G.O. Public Improv. BD | 1,500 | 1,500 | 3,000 |
| T31X022592AE | Non-Departmental | 1998 Bond Project | - | 1,500 | 3,000 |
| T31X022592AE | Non-Departmental | 1999 Bond Project | 1,500 | 1,500 | 3,000 |
| T31X022592AE | Non-Departmental | 2000 Bond Project | 1,500 | 1,500 | 3,000 |
| T31X022592AE | Non-Departmental | 2000 Park Improve Bond | - | - | 1,500 |
| T31X022592AE | Non-Departmental | 2001 Bond Project | - | 1,500 | 3,000 |
| T31X022592AE | Non-Departmental | 2001 Quality of Life | - | - | 3,000 |
| T31X022592AE | Non-Departmental | 2002 Bond Project | - | - | 3,000 |
| T31X02259999 | Non-Departmental | 2002 Traffic Court Facility Bond | - | 1,500 | 3,000 |
| T31X022592AE | Non-Departmental | 2003 GO Bond Project | - | - | 1,500 |
| | **Project Total** | | **12,000** | **18,000** | **59,082** |
| CDBG PROJECT #: | N/A | PROJECT TITLE: **Restricted Reserve for Capital** | | | |
| FICS PROJECT #: | X0231 | | | | |
| T11X023192BA | Non-Departmental | 1994 Referendum G.O. Bond | - | - | 62,031 |
| T11X023192BC | Non-Departmental | 1994 Referendum G.O. Bond | - | - | 27,784 |
| T11X023192BA | Non-Departmental | 1996 G.O. Public Improv. BD | - | - | 117,541 |
| T11X023192BB | Non-Departmental | 1996 G.O. Public Improv. BD | - | - | 16,311 |
| T11X023192BC | Non-Departmental | 1996 G.O. Public Improv. BD | - | - | 18,938 |
| T11X023192BA | Non-Departmental | 1997 G.O. Public Improv. BD | - | - | 118,223 |
| T11X023192BB | Non-Departmental | 1997 G.O. Public Improv. BD | - | - | 1 |
| | **Project Total** | | - | - | **360,829** |
| CDBG PROJECT #: | N/A | PROJECT TITLE: **Tollway-State of Georgia** | | | |
| FICS PROJECT #: | X0232 | | | | |
| S21X02329984 | Judicial Agencies | Agency | - | - | 11,816 |
| CDBG PROJECT #: | N/A | PROJECT TITLE: **Non-Traditional Employ Women-New-Admin.** | | | |
| FICS PROJECT #: | X0239 | | | | |
| Y71X0239KHQ0 | Planning & Community Development | Trust | - | - | 8,304 |

## PLANNING, ADMINISTRATION AND PROJECT RESERVES

| CENTER | DEPARTMENT | FUND | 2001 EXPENSES | 2002 EXPENSES | 2003 BUDGET |
|---|---|---|---|---|---|
| | | **ADMINISTRATION (CONTINUED)** | | | |
| CDBG PROJECT #: | **N/A** | PROJECT TITLE: **Auction-Fees/Buyer's Premium** | | | |
| FICS PROJECT #: | **X0241** | | | | |
| J63X02419999 | Finance | Agency | 127,506 | - | - |
| J73X02419999 | Finance | Agency | - | 90,572 | - |
| | **Project Total** | | **127,506** | **90,572** | **-** |
| CDBG PROJECT #: | **N/A** | PROJECT TITLE: **Empowerment Zone** | | | |
| FICS PROJECT #: | **X0243** | | | | |
| D11X0243RHA0 | Executive Offices | Intergovernmental Grant | - | - | 91 |
| CDBG PROJECT #: | **N/A** | PROJECT TITLE: **Friendship Club Escrow** | | | |
| FICS PROJECT #: | **X0247** | | | | |
| J52X02479999 | Finance | Trust | 182,752 | 186,258 | 148,234 |
| CDBG PROJECT #: | **N/A** | PROJECT TITLE: **Car Rental Tax** | | | |
| FICS PROJECT #: | **X0248** | | | | |
| T51X02489999 | Non-Departmental | Agency | 1,136,366 | 806,382 | 23,682 |
| CDBG PROJECT #: | **N/A** | PROJECT TITLE: **Welfare To Work, Formula Grant** | | | |
| FICS PROJECT #: | **X0252** | | | | |
| Y71X0252BVHA | Planning & Community Development | Job Training Grant | 67,060 | 14,406 | - |
| Y71X0252BVJA | Planning & Community Development | Job Training Grant | 7,458 | 303 | 4,108 |
| | **Project Total** | | **74,518** | **14,709** | **4,108** |
| CDBG PROJECT | **CD-649** | PROJECT TITLE: **Pathways Community Network** | | | |
| FICS PROJECT# | **X0253** | | | | |
| D25X0253A23J | Executive offices | Community Development | - | 19,565 | 435 |
| Y31X0253A22J | Planning & Community Development | Community Development | 10;000 | - | - |
| | **Project Total** | | **10,000** | **19,565** | **435** |
| CDBG PROJECT #: | **CD-715** | PROJECT TITLE: **Bankhead Redevelopment Plan** | | | |
| FICS PROJECT #: | **X0255** | | | | |
| Y63X0255A22J | Planning & Community Development | Community Development | - | 29,380 | 20,620 |

# 2004 BUDGET
# GRANT AND NON-CAPITAL PROJECTS

## PLANNING, ADMINISTRATION AND PROJECT RESERVES

| CENTER | DEPARTMENT | FUND | 2001 EXPENSES | 2002 EXPENSES | 2003 BUDGET |
|---|---|---|---|---|---|
| **PROJECT RESERVES** | | | | | |
| CDBG PROJECT #: | **N/A** | PROJECT TITLE: **Reserve for Projects** | | | |
| FICS PROJECT #: | **X0301** | | | | |
| Y12X0301AGA0 | Planning & Community Development | Empowerment Zone | - | - | 26,299,003 |
| T11X030192AB | Non-Departmental | 1998 Bond Project | - | - | 7,226 |
| Y46X0301A3J0 | Planning & Community Development | Home Investment Trust | - | - | 2,443 |
| Y47X0301A7K0 | Planning & Community Development | Sec. 108 Loan Trust | - | - | 164,065 |
| | **Project Total** | | - | - | **26,472,737** |
| CDBG PROJECT #: | **N/A** | PROJECT TITLE: **Reserve for Housing Program Income** | | | |
| FICS PROJECT #: | **X0303** | | | | |
| J13x0303a200 | Finance | Community Development | - | - | 462,273 |
| J13X0303A21J | Finance | Community Development | - | - | 306,363 |
| J13X0303A22J | Finance | Community Development | - | - | 145,958 |
| J13X0303A23J | Finance | Community Development | - | - | 671,146 |
| Y46X0303A3M0 | Planning & Community Development | Home Investment Trust | - | - | 1,552,260 |
| | **Project Total** | | - | - | **3,138,000** |
| **ADMIN. DEV. IMPACT FEES** | | | | | |
| CDBG PROJECT #: | **N/A** | PROJECT TITLE: **Admin. Development Recoupment Fees** | | | |
| FICS PROJECT #: | **X0410** | | | | |
| T31X04109991 | Non-Departmental | General Gov't. Capital Outlay | 33,825 | 31,229 | 6,054,780 |
| CDBG PROJECT #: | **N/A** | PROJECT TITLE: **Admin. D.I.F.-Transportation-City** | | | |
| FICS PROJECT #: | **X0451** | | | | |
| M11X04519985 | Public Works | General Gov't. Capital Outlay | 206,767 | 44,626 | 2,892,854 |
| **PROCESS IMPROVEMENT** | | | | | |
| CDBG PROJECT #: | **N/A** | PROJECT TITLE: **P.I. Training** | | | |
| FICS PROJECT #: | **X0601** | | | | |
| T31X06019999 | Non-Departmental | General | 78,493 | 44,814 | - |
| **TOTAL - PLANNING, ADMINISTRATION AND PROJECT RESERVES** | | | **9,024,000** | **6,914,202** | **63,748,851** |

# 2004 BUDGET
# GRANT AND NON-CAPITAL PROJECTS

## TAX LEVIES/ASSESSMENTS

| CENTER | DEPARTMENT | FUND | 2001 EXPENSES | 2002 EXPENSES | 2003 BUDGET |
|---|---|---|---|---|---|
| **SEWER ASSESSMENTS** | | | | | |
| CDBG PROJECT #: | **N/A** | PROJECT TITLE: **Sewer Assessments** | | | |
| FICS PROJECT #: | **Y0101** | | | | |
| M24Y01019999 | Public Works | Special Assessment | - | - | 1,161,583 |
| **STREET ASSESSMENTS** | | | | | |
| CDBG PROJECT #: | **N/A** | PROJECT TITLE: **Street Paving Assessments** | | | |
| FICS PROJECT #: | **Y0201** | | | | |
| M23Y02019999 | Public Works | Special Assessment | - | - | 39,203 |
| M23Y02019999 | Public Works | Trust | 23,000 | - | 3,069 |
| | **Project Total** | | **23,000** | - | **42,272** |
| CDBG PROJECT #: | **N/A** | PROJECT TITLE: **Curb, Sidewalk & Gutter Assessments** | | | |
| FICS PROJECT #: | **Y0202** | | | | |
| M23Y02029999 | Public Works | Special Assessment | - | - | 60,497 |
| **PRIVATE PROPERTY ASSESSMENTS** | | | | | |
| CDBG PROJECT #: | **N/A** | PROJECT TITLE: **Private Property Clearance** | | | |
| FICS PROJECT #: | **Y0301** | | | | |
| M31Y03019999 | Public Works | Special Assessment | - | - | 1,175 |
| CDBG PROJECT #: | **N/A** | PROJECT TITLE: **Private Property Demolition** | | | |
| FICS PROJECT #: | **Y0302** | | | | |
| Y44Y03029999 | Planning & Community Development | Special Assessment | 228,224 | - | 670,968 |
| **COURT FINES** | | | | | |
| CDBG PROJECT #: | **N/A** | PROJECT TITLE: **State of Ga.-Public Safety Training** | | | |
| FICS PROJECT #: | **Y0401** | | | | |
| S11Y04019999 | Judicial Agencies | Agency | 83,876 | 116,992 | 28,694 |
| S21Y04019999 | Judicial Agencies | Agency | 821,309 | 169,392 | 1,087,162 |
| | **Project Total** | | **905,185** | **286,384** | **1,115,856** |

## TAX LEVIES/ASSESSMENTS

| CENTER | DEPARTMENT | FUND | 2001 EXPENSES | 2002 EXPENSES | 2003 BUDGET |
|---|---|---|---|---|---|
| | | **COURT FINES (CONTINUED)** | | | |
| CDBG PROJECT #: | **N/A** | PROJECT TITLE: **State of Ga.-Peace Officers Pensions** | | | |
| FICS PROJECT #: | **Y0402** | | | | |
| S11Y04029999 | Judicial Agencies | Agency | 62,019 | 60,101 | 5,086 |
| S21Y04029999 | Judicial Agencies | Agency | 688,613 | 146,443 | 731,715 |
| | **Project Total** | | **750,632** | **206,544** | **736,801** |
| CDBG PROJECT #: | **N/A** | PROJECT TITLE: **Victim and Witness Program** | | | |
| FICS PROJECT #: | **Y0403** | | | | |
| S22Y04039997 | Judicial Agencies | Trust | - | - | 713 |
| CDBG PROJECT #: | **N/A** | PROJECT TITLE: **Jail Fund Administration & Constr.** | | | |
| FICS PROJECT #: | **Y0404** | | | | |
| I11Y04049996 | Corrections | Trust | 1,725,757 | 66,652 | 33,682 |
| CDBG PROJECT #: | **N/A** | PROJECT TITLE: **Georgia Crime Victim Emergency** | | | |
| FICS PROJECT #: | **Y0405** | | | | |
| S21Y04059994 | Judicial Agencies | Agency | 11,387 | 7,828 | 169,678 |
| CDBG PROJECT #: | **N/A** | PROJECT TITLE: **Victim & Witness Penalty, TC** | | | |
| FICS PROJECT #: | **Y0406** | | | | |
| S21Y04069997 | Judicial Agencies | Trust | 9,648 | - | 144,542 |
| S22Y04069997 | Judicial Agencies | Trust | 30,181 | 18,537 | 399,337 |
| T31Y04069997 | Non-Departmental | Trust | 130,000 | 244,408 | 143,607 |
| | **Project Total** | | **169,829** | **262,945** | **687,486** |
| CDBG PROJECT #: | **N/A** | PROJECT TITLE: **Victim & Witness Penalty, MC** | | | |
| FICS PROJECT #: | **Y0407** | | | | |
| S11Y04079997 | Judicial Agencies | Trust | - | - | 88,142 |
| S21Y04079997 | Judicial Agencies | Trust | - | - | 3,012 |
| S22Y04079997 | Judicial Agencies | Trust | - | - | 83,962 |
| T31Y04079997 | Non-Departmental | Trust | - | - | 110,479 |
| | **Project Total** | | **-** | **-** | **285,595** |
| CDBG PROJECT #: | **N/A** | PROJECT TITLE: **State of GA-Brain and Spinal (DUI)** | | | |
| FICS PROJECT #: | **Y0409** | | | | |
| S21Y04099999 | Judicial Agencies | Trust | - | 217,976 | 2,259 |

# 2004 BUDGET
# GRANT AND NON-CAPITAL PROJECTS

## TAX LEVIES/ASSESSMENTS

| CENTER | DEPARTMENT | FUND | 2001 EXPENSES | 2002 EXPENSES | 2003 BUDGET |
|---|---|---|---|---|---|
| **COURT FINES (CONTINUED)** | | | | | |
| CDBG PROJECT #: N/A | | PROJECT TITLE: Victim & Witness Penalty, MC | | | |
| FICS PROJECT #: Y0410 | | | | | |
| S11Y04109997 | Judicial Agencies | Trust | - | - | 44,954 |
| S21Y04109997 | Judicial Agencies | Trust | - | - | 1,757,116 |
| | **Project Total** | | - | - | **1,802,070** |
| **DEPOSITS** | | | | | |
| CDBG PROJECT #: N/A | | PROJECT TITLE: Appearance Bond Deposits | | | |
| FICS PROJECT #: Y0501 | | | | | |
| S21Y05019999 | Judicial Agencies | Agency | 1,783,707 | 1,531,796 | 110,351 |
| CDBG PROJECT #: N/A | | PROJECT TITLE: Bid Bond Deposits | | | |
| FICS PROJECT #: Y0502 | | | | | |
| K11Y05029999 | Procurement | Agency | - | - | 79,688 |
| CDBG PROJECT #: N/A | | PROJECT TITLE: Bonding Company Deposits | | | |
| FICS PROJECT #: Y0503 | | | | | |
| S21Y05039999 | Judicial Agencies | Agency | 379,410 | 121,994 | - |
| CDBG PROJECT #: N/A | | PROJECT TITLE: Cable T.V. Deposits | | | |
| FICS PROJECT #: Y0504 | | | | | |
| J52Y05049999 | Finance | Agency | - | - | 9,526 |
| CDBG PROJECT #: N/A | | PROJECT TITLE: Water Meter Deposits | | | |
| FICS PROJECT #: Y0505 | | | | | |
| Q66Y05059999 | Watershed Management | Agency | - | - | 1,068,244 |
| CDBG PROJECT #: N/A | | PROJECT TITLE: Civic Center Hotel Option Deposits | | | |
| FICS PROJECT #: Y0506 | | | | | |
| J52Y05069999 | Finance | Agency | - | - | 6,000 |
| CDBG PROJECT #: N/A | | PROJECT TITLE: Appearance Bond Deposits-Special Escrow | | | |
| FICS PROJECT #: Y0507 | | | | | |
| S21Y05079999 | Judicial Agencies | Agency | - | 367,477 | 293,756 |

# 2004 BUDGET
# GRANT AND NON-CAPITAL PROJECTS

## TAX LEVIES/ASSESSMENTS

| CENTER | DEPARTMENT | FUND | 2001 EXPENSES | 2002 EXPENSES | 2003 BUDGET |
|---|---|---|---|---|---|
| **SALE OF MARSHAL DEEDS** | | | | | |
| CDBG PROJECT #: N/A | | PROJECT TITLE: Special Assessment Deeds | | | |
| FICS PROJECT #: Y0602 | | | | | |
| J73Y06029999 | Finance | Agency | - | - | 5,406 |
| **SEWER CHARGES COLLECTED FOR OTHER GOVTS.** | | | | | |
| CDBG PROJECT #: N/A | | PROJECT TITLE: Fulton Co. | | | |
| FICS PROJECT #: Y0701 | | | | | |
| Q23Y07019999 | Watershed Management | Agency | 24,969,095 | - | - |
| Q66Y07019999 | Watershed Management | Agency | - | 22,966,439 | 6,552,251 |
| | **Project Total** | | **24,969,095** | **22,966,439** | **6,552,251** |
| CDBG PROJECT #: N/A | | PROJECT TITLE: DeKalb | | | |
| FICS PROJECT #: Y0702 | | | | | |
| Q66Y07029999 | Watershed Management | Agency | - | - | 664,497 |
| **CLAIMS AGAINST OTHERS** | | | | | |
| CDBG PROJECT #: N/A | | PROJECT TITLE: Bankruptcy Claims | | | |
| FICS PROJECT #: Y0801 | | | | | |
| H11Y08019999 | Law | Agency | - | - | 18,530 |
| **PROPERTY TAX COLLECTIONS** | | | | | |
| CDBG PROJECT #: N/A | | PROJECT TITLE: Property Tax Collections-Gen. Fund | | | |
| FICS PROJECT #: Y5101 | | | | | |
| J52Y51019999 | Finance | Agency | 10,330,743 | 9,090,874 | - |
| CDBG PROJECT #: N/A | | PROJECT TITLE: Property Tax Collections-Park | | | |
| FICS PROJECT #: Y5102 | | | | | |
| J52Y51029999 | Finance | Agency | 729,780 | 512,033 | - |

# 2004 BUDGET
# GRANT AND NON-CAPITAL PROJECTS

## TAX LEVIES/ASSESSMENTS

| CENTER | DEPARTMENT | FUND | 2001 EXPENSES | 2002 EXPENSES | 2003 BUDGET |
|---|---|---|---|---|---|
| **PROPERTY TAX COLLECTIONS (CONTINUED)** | | | | | |
| CDBG PROJECT #: **N/A** | | PROJECT TITLE: **Property Tax Collections-Bond** | | | |
| FICS PROJECT #: **Y5103** | | | | | |
| J52Y51039999 | Finance | Agency | 1,597,568 | 1,612,849 | - |
| CDBG PROJECT #: **N/A** | | PROJECT TITLE: **Property Tax Collections-A. B.** | | | |
| FICS PROJECT #: **Y5104** | | | | | |
| J52Y51049999 | Finance | Agency | 1,198,800 | 2,738,537 | - |
| CDBG PROJECT #: **N/A** | | PROJECT TITLE: **Property Tax Collections-Ful Co** | | | |
| FICS PROJECT #: **Y5105** | | | | | |
| J52Y51059999 | Finance | Agency | 1,259,761 | - | 78,818 |
| **SALES TAX COLLECTIONS** | | | | | |
| CDBG PROJECT #: **N/A** | | PROJECT TITLE: **State of Georgia** | | | |
| FICS PROJECT #: **Y5201** | | | | | |
| K11Y52019999 | Procurement | Agency | - | - | 7,752 |
| N12Y52019999 | Parks, Rec. & Cultural Affairs | Agency | 63,498 | 67,954 | 47,238 |
| X21Y52019999 | Police Services | Agency | 27,305 | 27,309 | 59,963 |
| | **Project Total** | | **90,803** | **95,263** | **114,953** |
| **TOTAL - TAX LEVIES/ASSESSMENTS** | | | **46,153,681** | **40,085,591** | **15,772,655** |

# 2004 BUDGET
# GRANT AND NON-CAPITAL PROJECTS

## DEBT SERVICE

| CENTER | DEPARTMENT | FUND | 2002 EXPENSES | 2003 EXPENSES | 2004 BUDGET |
|---|---|---|---|---|---|
| **DEBT SERVICE ADMINISTRATION** | | | | | |
| CDBG PROJECT #: N/A<br>FICS PROJECT #: Z0100 | | PROJECT TITLE: **Debt Service Administration** | | | |
| T31Z01009999 | Non-Departmental | Atlantic Station TAD | - | - | 14,364,069 |
| T31Z01009999 | Non-Departmental | Westside TAD | 13,302 | 88,153 | 6,948,115 |
| T31Z01009999 | Non-Departmental | Bond Sinking | 19,778 | 14,596 | 30,000 |
| T31Z01009999 | Non-Departmental | Airport Revenue | 100,707,269 | 104,307,604 | 102,201,133 |
| T31Z01009999 | Non-Departmental | Airport Fac. Rev. Bond Sinking | 5,503 | 8,789,101 | 595,889,889 |
| T31Z01009999 | Non-Departmental | Water & Sewerage Revenue | 41,271,208 | 30,238,833 | 85,890,721 |
| T31Z01009999 | Non-Departmental | Water & Sewerage Sinking | 4,005 | 6,930 | 10,386,840 |
| T31Z01009999 | Non-Departmental | 1993 W & S Rev. BD Escrow | - | - | 76,939,671 |
| | **Project Total** | | **142,021,065** | **143,445,217** | **892,650,438** |
| CDBG PROJECT #: N/A<br>FICS PROJECT #: Z0102 | | PROJECT TITLE: **Tax Anticipation Notes, GF** | | | |
| T31Z01029999 | Non-Departmental | Agency | 113,865,199 | - | - |
| **GENERAL OBLIGATION BONDS** | | | | | |
| CDBG PROJECT #: N/A<br>FICS PROJECT #: Z0200 | | PROJECT TITLE: **G.O. Bond Interest** | | | |
| T31Z02009999 | Non-Departmental | Bond Sinking | 11,692,878 | 11,757,858 | 11,812,900 |
| CDBG PROJECT #: N/A<br>FICS PROJECT #: Z0231 | | PROJECT TITLE: **G.O. Refunding Bonds Dated 10-01-93** | | | |
| T31Z02319999 | Non-Departmental | Bond Sinking | - | - | 1,270,000 |
| CDBG PROJECT #: N/A<br>FICS PROJECT #: Z0240 | | PROJECT TITLE: **Citywide Systems** | | | |
| T31Z024092AK | Non-Departmental | 1999 Bond Project | - | - | 10,311 |
| CDBG PROJECT #: N/A<br>FICS PROJECT #: Z0241 | | PROJECT TITLE: **G.O. Infrastructure Bonds Dated 12-01-01** | | | |
| T31Z02419999 | Non-Departmental | Bond Sinking | - | - | - |
| CDBG PROJECT #: N/A<br>FICS PROJECT #: Z0244 | | PROJECT TITLE: **G.O. Bond Dated 12-01-01** | | | |
| T31Z02449999 | Non-Departmental | Bond Sinking | 6,690,000 | - | 200,000 |
| CDBG PROJECT #: N/A<br>FICS PROJECT #: Z0245 | | PROJECT TITLE: **G.O. Bond Infrastructure Bonds DAT** | | | |
| T31Z02459999 | Non-Departmental | Bond Sinking | - | 6,890,000 | 2,465,000 |

# DEBT SERVICE

| CENTER | DEPARTMENT | FUND | 2002 EXPENSES | 2003 EXPENSES | 2004 BUDGET |
|---|---|---|---|---|---|
| **GENERAL OBLIGATION BONDS (CONTINUED)** | | | | | |
| CDBG PROJECT #: N/A<br>FICS PROJECT #: Z0246 | | PROJECT TITLE: **G.O. Bond Dated 12-01-02** | | | |
| T31Z02469999 | Non-Departmental | Bond Sinking | - | 260,000 | 270,000 |
| CDBG PROJECT #: N/A<br>FICS PROJECT #: Z0247 | | PROJECT TITLE: **G.O. Bond Dated 12-01-03** | | | |
| T31Z02479999 | Non-Departmental | Bond Sinking | - | - | 300,000 |
| **AIRPORT BONDS** | | | | | |
| CDBG PROJECT #: N/A<br>FICS PROJECT #: Z0300 | | PROJECT TITLE: **Airport Bonds Interest** | | | |
| T31Z03009999 | Non-Departmental | Airport Fac. Rev. Bond Sinking | 21,503,088 | 25,918,636 | 7,995,820 |
| CDBG PROJECT #: N/A<br>FICS PROJECT #: Z0324 | | PROJECT TITLE: **Airport Bonds Dated 04-01-90** | | | |
| T31Z03249999 | Non-Departmental | Airport Fac. Rev. Bond Sinking | - | 5,592,004 | 14,109,851 |
| CDBG PROJECT #: N/A<br>FICS PROJECT #: Z0325 | | PROJECT TITLE: **Airport Bonds Dated 04-01-94** | | | |
| T31Z03259999 | Non-Departmental | Airport Fac. Rev. Bond Sinking | 9,275,000 | 9,570,000 | 2,071,720 |
| CDBG PROJECT #: N/A<br>FICS PROJECT #: Z0326 | | PROJECT TITLE: **Airport Bonds Dated 07-01-96** | | | |
| T31Z03269999 | Non-Departmental | Airport Fac. Rev. Bond Sinking | 27,870,000 | 29,620,000 | 33,482,288 |
| CDBG PROJECT #: N/A<br>FICS PROJECT #: Z0327 | | PROJECT TITLE: **Airport Bonds Series 2000** | | | |
| T31Z03279999 | Non-Departmental | Airport Fac. Rev. Bond Sinking | 13,630,000 | 70,000 | 75,000 |
| CDBG PROJECT #: N/A<br>FICS PROJECT #: Z0328 | | PROJECT TITLE: **Airport Bond Int Series 2000** | | | |
| T31Z03289999 | Non-Departmental | Airport Fac. Rev. Bond Sinking | 55,754,626 | 54,937,702 | 31,413,296 |
| CDBG PROJECT #: N/A<br>FICS PROJECT #: Z0329 | | PROJECT TITLE: **Airport Refunding BD Swap Date** | | | |
| T31Z03299999 | Non-Departmental | Airport Fac. Rev. Bond Sinking | - | - | 47,358,509 |

# 2004 BUDGET
# GRANT AND NON-CAPITAL PROJECTS

## DEBT SERVICE

| CENTER | DEPARTMENT | FUND | 2002 EXPENSES | 2003 EXPENSES | 2004 BUDGET |
|---|---|---|---|---|---|
| | | **WATER AND SEWER BONDS** | | | |
| CDBG PROJECT #: | **N/A** | PROJECT TITLE: **Water and Sewer Bond Interest** | | | |
| FICS PROJECT #: | **Z0400** | | | | |
| T31Z04009999 | Non-Departmental | Water & Sewerage Sinking | 77,692,152 | 82,495,997 | 93,159,366 |
| CDBG PROJECT #: | **N/A** | PROJECT TITLE: **Water and Sewer Bonds Dated 05-01** | | | |
| FICS PROJECT #: | **Z0409** | | | | |
| T31Z04099999 | Non-Departmental | 1999 Water & Wastewater Bond | 13,198,963 | - | 36,219,645 |
| T31Z04099999 | Non-Departmental | Water & Sewerage Sinking | 105,415 | - | 2,683,486 |
| | **Project Total** | | **13,304,378** | **-** | **38,903,131** |
| CDBG PROJECT #: | **N/A** | PROJECT TITLE: **Debt Service Requirement** | | | |
| FICS PROJECT #: | **Z0410** | | | | |
| T31Z04109999 | Non-Departmental | 2001 Water & Wastewater Bond | 25,281,615 | 14,243,479 | 28,560,581 |
| | | **TAX ALLOCATION DIST. BONDS** | | | |
| CDBG PROJECT #: | **N/A** | PROJECT TITLE: **Atlantic Station** | | | |
| FICS PROJECT #: | **Z0701** | | | | |
| T31Z07019999 | Non-Departmental | Atlantic Station Tad | 51,163,417 | 6,332,914 | 3,703,626 |
| **TOTAL - DEBT SERVICE** | | | **569,743,418** | **391,133,807** | **1,209,811,837** |
| **GRAND TOTAL - GRANT AND NON-CAPITAL PROJECTS** | | | **689,185,844** | **495,533,944** | **1,386,781,099** |

CITY OF ATLANTA

## Permanent Full-Time
## AUTHORIZED POSITIONS

| FUND | 2002 | 2003 | 2004 |
|---|---|---|---|
| General Fund | 4,652 | 4,343 | 4,702 |
| Community Development Fund | 38 | 36 | 46 |
| Intergovernmental Grant Fund | 85 | 63 | 34 |
| Empowerment Zone Fund | 22 | 24 | - |
| Traffic Court Operations Fund | 225 | 225 | 178 |
| Civic Center Operations Fund | 17 | 15 | 16 |
| Job Training Grant Fund | 108 | 96 | 98 |
| Annual Bond Fund | 4 | 4 | 2 |
| Park Improvement Fund | 18 | 18 | 18 |
| General Gov't Capital Outlay Fund | 3 | 2 | 2 |
| 1994 Referendum G.O. Bond Fund | 14 | 11 | 2 |
| 2001 Quality of Life Fund | - | 27 | 53 |
| Airport Revenue Fund | 738 | 772 | 792 |
| Airport Renewal & Extension Fund | 55 | 57 | 83 |
| Airport Passenger Facility Charge Fund | 3 | 3 | 3 |
| Water & Sewerage Revenue Fund | 700 | 944 | 1,091 |
| Water & Sewerage Renewal & Ext. Fund | 171 | 335 | 396 |
| Parks Facilities Revenue Fund | 14 | 14 | 12 |
| Internal Service Fund | 270 | 261 | 284 |
| Solid Waste Services Revenue Fund | 522 | 415 | 341 |
| Agency Fund | 18 | 13 | 13 |
| Trust Fund | 143 | 147 | 16 |
| Home Investment Trust Fund | 5 | 5 | - |
| Section 108 Loan Trust Fund | 2 | 2 | - |
| Group Insurance Fund | 11 | 11 | 10 |
| **GRAND TOTAL** | **7,838** | **7,843** | **8,192** |

# CITY OF ATLANTA
# AUTHORIZED POSITIONS

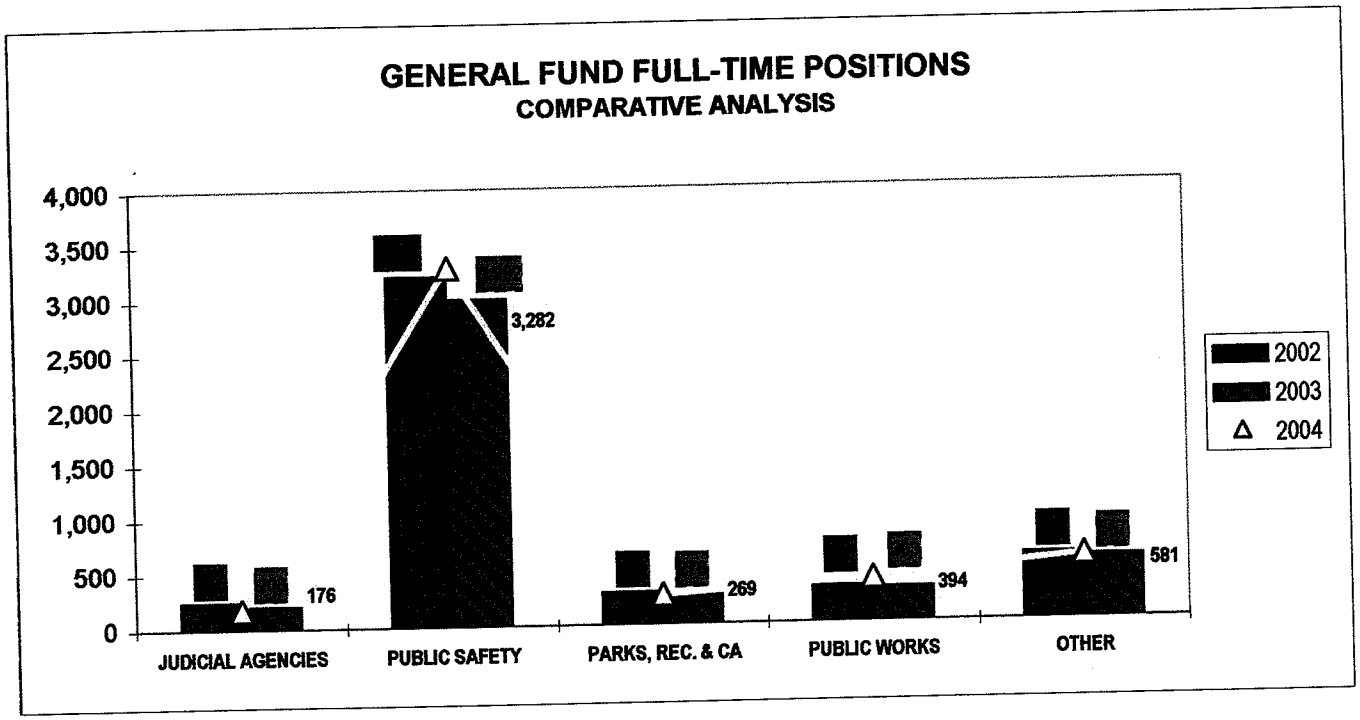
**General Fund Major Personnel Changes**

With great effectiveness and efficiency, the Administration has shaped the 2004 Budget to reflect its priority programs, while remaining true to the objective set earlier in the administration - maximizing services while minimizing cost. Some programs and services have been realigned towards this end.

This year, the General Fund personnel count increased by 359 positions. Public Safety continues to be the major priority of the city with innovative methods being constantly proposed to improve operations in this area. There were 100 police officers and 50 firefighter positions created in the 2004 budget. The new police officers will enhance patrol and the additional firefighters will help reduce overtime costs by adding additional officers to their relief pool. Funding was also provided for the transfer of 133 Corrections Officers from the Trust Fund to the General Fund. These positions were funded from a ticket surcharge on traffic violations. The surcharge didn't generate enough revenue to fund all of the positions without General Fund subsides, therefore, all positions and revenue were transferred to the General Fund.

Public Works created 25 positions for the new parking meter program and transferred 61 positions from the Sanitation Fund to provide "General Goods Services". These are services that the City provides without charge to its citizens on the sanitation bill. Such services include bulk rubbish removal, yard trimming collection and right-of-away cleaning.

Overall, the 2004 General Fund Budget reflects a net increase of 359 positions, as reflected in the authorized positions table.




**GENERAL FUND PERSONNEL PERCENTAGE CHANGE**

| Department | 2002 | 2003 | 2004 |
|---|---|---|---|
| Judicial Agencies | -49.59% | -17.81% | -13.30% |
| Public Safety | -9.40% | -6.50% | 9.69% |
| Parks, Recreation & Cult. Affairs | -22.46% | -4.14% | -3.24% |
| Public Works | -63.18% | -5.31% | 30.03% |
| Other | -21.81% | -4.71% | 2.47% |

CITY OF ATLANTA

## Permanent Full-Time and Permanent Part-Time
## AUTHORIZED POSITIONS

| GENERAL FUND | FY '02 Full-Time | FY '02 Part-Time | FY '03 Full-Time | FY '03 Part-Time | FY '04 Full-Time | FY '04 Part-Time |
|---|---|---|---|---|---|---|
| CITY COUNCIL | 48 | 83 | 48 | 82 | 48 | 66 |
| OFFICE OF THE MAYOR | 2 | - | 4 | - | 4 | - |
| CHIEF OF STAFF & REPORTING OFFICES | | | | | | |
| Chief of Staff | 11 | - | 7 | - | 9 | - |
| Office of Marketing & Communications | 12 | - | 13 | - | 12 | - |
| Office of Intergovernmental Affairs | 3 | - | 3 | - | 3 | - |
| Office of Community Affairs | 6 | 1 | 7 | 1 | 7 | 1 |
| Office of Human Services | - | - | 2 | - | 2 | - |
| **Subtotal** | 32 | 1 | 32 | 1 | 33 | 1 |
| CHIEF OPERATING OFFICER & REPORTING OFFICES | | | | | | |
| Chief Operating Officer | 7 | - | 5 | - | 13 | - |
| Office of Contract Compliance | 10 | - | 8 | - | 8 | - |
| Chief Policy Officer | 3 | - | - | - | - | - |
| General Services | - | - | 42 | - | 46 | - |
| **Subtotal** | 20 | - | 55 | - | 67 | - |
| CHIEF POLICY OFFICER | - | - | 5 | - | - | - |
| ADMINISTRATIVE SERVICES | | | | | | |
| Office of Commissioner | 2 | - | - | - | - | - |
| General Services | 44 | - | - | - | - | - |
| Purchasing & Real Estate | 27 | - | - | - | - | - |
| **Subtotal** | 73 | - | - | - | - | - |
| LAW | 47 | - | 46 | - | 48 | - |
| CORRECTIONS | 507 | - | 321 | - | 454 | - |
| FINANCE | | | | | | |
| Administration | 12 | - | 11 | - | 13 | - |
| Budget & Management Analysis | 9 | - | 11 | - | - | - |
| Financial Analysis & Auditing | 4 | - | 3 | - | - | - |
| Accounting & Budget Administration | 44 | - | 49 | - | - | - |
| Employee Benefits | 14 | - | 14 | - | - | - |
| Treasury | 33 | - | 36 | - | - | - |
| Budget & Fiscal Policy | - | - | - | - | 14 | - |
| Controller | - | - | - | - | 59 | - |
| Treasurer | - | - | - | - | 41 | - |
| **Subtotal** | 116 | - | 124 | - | 127 | - |
| PROCUREMENT | - | - | 21 | - | 24 | - |
| PUBLIC WORKS | | | | | | |
| Administration | 27 | - | 20 | - | 19 | - |
| Highways & Streets | 192 | - | 173 | - | - | - |
| Solid Waste Services | - | - | 24 | - | 85 | - |
| Traffic & Transportation | 101 | - | 86 | - | 290 | - |
| **Subtotal** | 320 | - | 303 | - | 394 | - |

CITY OF ATLANTA

## Permanent Full-Time and Permanent Part-Time
## AUTHORIZED POSITIONS

| GENERAL FUND (Cont'd) | FY '02 Full-Time | FY '02 Part-Time | FY '03 Full-Time | FY '03 Part-Time | FY '04 Full-Time | FY '04 Part-Time |
|---|---|---|---|---|---|---|
| **PARKS, REC. & CULT. AFFAIRS** | | | | | | |
| Administration | 25 | - | 28 | - | 29 | - |
| Parks | 133 | - | 120 | - | 118 | - |
| Recreation | 118 | 225 | 120 | 232 | 112 | 231 |
| Cultural Affairs | 14 | - | 10 | - | 10 | - |
| **Subtotal** | **290** | **225** | **278** | **232** | **269** | **231** |
| **JUDICIAL AGENCIES** | | | | | | |
| Municipal Court | 247 | 11 | 203 | 9 | 176 | 1 |
| **NON-DEPARTMENTAL** | 15 | - | 21 | - | 19 | - |
| **HUMAN RESOURCES** | | | | | | |
| Office of Commissioner | 3 | - | 37 | - | 14 | - |
| Personnel Administration | 30 | - | - | - | - | - |
| Training | 6 | - | - | - | - | - |
| Labor Relations | 6 | - | - | - | - | - |
| Employee Assistance | 5 | - | - | - | 4 | - |
| Departmental Support (Public Safety & Support Agencies) | - | - | - | - | 10 | - |
| Departmental Support (Operations) | - | - | - | - | 9 | - |
| **Subtotal** | **50** | **-** | **37** | **-** | **37** | **-** |
| **FIRE SERVICES** | | | | | | |
| Office of Fire Chief | 14 | - | 13 | - | 14 | - |
| Administration | 14 | - | 15 | - | 15 | - |
| Fire Operations | 656 | - | 644 | - | 693 | - |
| Technical Services | 85 | - | 80 | - | 82 | - |
| **Subtotal** | **769** | **-** | **752** | **-** | **804** | **-** |
| **PLANNING AND COMMUNITY DEVELOPMENT** | | | | | | |
| Administration | 7 | - | 7 | - | 7 | - |
| Buildings | 101 | - | 93 | - | 98 | - |
| Human Services | 3 | - | - | | | |
| Housing and Code Compliance | 45 | - | 42 | - | - | - |
| Economic Development | 3 | - | 2 | - | - | - |
| Planning | 33 | - | 30 | - | 29 | - |
| Code Compliance | - | - | - | - | 40 | - |
| **Subtotal** | **192** | **-** | **174** | **-** | **174** | **-** |
| **POLICE SERVICES** | | | | | | |
| Office of Chief of Police | 70 | - | 70 | - | 9 | - |
| Administrative Services | 369 | - | 369 | - | 435 | - |
| Criminal Investigations | 344 | - | 341 | - | 342 | - |
| Field Operations | 1,130 | 119 | 1,127 | 118 | 1,225 | 130 |
| Taxicabs & Vehicles for Hire | 11 | - | 12 | - | 13 | - |
| **Subtotal** | **1,924** | **119** | **1,919** | **118** | **2,024** | **130** |
| ***TOTAL - GENERAL FUND*** | ***4,652*** | ***439*** | ***4,343*** | ***442*** | ***4,702*** | ***429*** |

CITY OF ATLANTA

## Permanent Full-Time and Permanent Part-Time
## AUTHORIZED POSITIONS

| COMMUNITY DEVELOPMENT FUND | FY '02 Full-Time | FY '02 Part-Time | FY '03 Full-Time | FY '03 Part-Time | FY '04 Full-Time | FY '04 Part-Time |
|---|---|---|---|---|---|---|
| LAW | 1 | - | 1 | - | - | - |
| FINANCE | | | | | | |
| Administration | - | - | 9 | - | - | - |
| Accounting & Budget Administration | 1 | - | 1 | - | - | - |
| Budget and Fiscal Policy | - | - | - | - | 9 | - |
| Controller | - | - | - | - | 2 | - |
| **Subtotal** | 1 | - | 10 | - | 11 | - |
| EXECUTIVE OFFICES | | | | | | |
| Human Services | - | - | 6 | - | 5 | - |
| PLANNING & COMMUNITY DEVELOPMENT | | | | | | |
| Administration | 10 | | | | | |
| Human Services | 6 | | — | | | |
| Neighborhood Conservation Services | 6 | - | 5 | - | - | - |
| Economic Development | 14 | - | 14 | - | 1 | - |
| Housing | - | - | - | - | 23 | - |
| Code Compliance | - | - | - | - | 6 | - |
| **Subtotal** | 36 | - | 19 | - | 30 | - |
| ***TOTAL - COMMUNITY DEVELOPMENT FUND*** | ***38*** | - | ***36*** | - | ***46*** | - |

| INTERGOVERNMENTAL GRANT FUND | | | | | | |
|---|---|---|---|---|---|---|
| CHIEF OF STAFF & REPORTING OFFICES | | | | | | |
| Office of Constituent Services | 9 | - | 9 | - | 14 | - |
| Human Services | - | - | 3 | - | 2 | - |
| **Subtotal** | 9 | - | 12 | - | 16 | - |
| FINANCE | | | | | | |
| Administration | - | - | 1 | - | - | - |
| Budget & Fiscal Policy | - | - | - | - | 1 | - |
| **Subtotal** | - | - | 1 | - | 1 | - |
| JUDICIAL AGENCIES | | | | | | |
| Municipal Court | 1 | - | 5 | - | 5 | - |
| CORRECTIONS | 2 | - | 6 | - | 6 | - |
| POLICE SERVICES | | | | | | |
| Office of Chief of Police | 64 | - | 33 | - | - | - |
| Criminal Investigations | - | - | - | - | 1 | - |
| Field Operations | - | - | - | - | 3 | - |
| **Subtotal** | 64 | - | 33 | - | 4 | - |
| PLANNING & COMMUNITY DEVELOPMENT | | | | | | |
| Administration | 2 | - | - | - | - | - |
| Human Services | 1 | - | - | - | - | - |
| Housing and Code Compliance | 2 | - | 2 | - | - | - |
| Economic Development | 4 | - | 4 | - | - | - |
| Planning | - | - | - | - | - | - |
| Code Compliance | - | - | - | - | 2 | - |
| **Subtotal** | 9 | - | 6 | - | 2 | - |
| TOTAL - INTERGOVERNMENTAL GRANT FUND | 85 | - | 63 | - | 34 | - |

CITY OF ATLANTA

## Permanent Full-Time and Permanent Part-Time
## AUTHORIZED POSITIONS

| EMPOWERMENT ZONE FUND | FY '02 Full-Time | FY '02 Part-Time | FY '03 Full-Time | FY '03 Part-Time | FY '04 Full-Time | FY '04 Part-Time |
|---|---|---|---|---|---|---|
| **FINANCE** | | | | | | |
| Accounting & Budget Administration | 3 | - | 3 | - | - | - |
| **POLICE SERVICES** | | | | | | |
| Office of Chief of Police | 19 | - | 19 | - | - | - |
| **PLANNING AND COMMUNITY DEVELOPMENT** | | | | | | |
| Economic Development | - | - | 2 | - | - | - |
| ***TOTAL - EMPOWERMENT ZONE FUND*** | ***22*** | ***-*** | ***24*** | ***-*** | ***-*** | ***-*** |

| TRAFFIC COURT OPERATIONS FUND | | | | | | |
|---|---|---|---|---|---|---|
| **JUDICIAL AGENCIES** | | | | | | |
| Traffic Court | 225 | 22 | 225 | - | 178 | 2 |
| ***TOTAL - TRAFFIC COURT OPERATIONS FUND*** | ***225*** | ***22*** | ***225*** | ***-*** | ***178*** | ***2*** |

| CIVIC CENTER OPERATIONS FUND | | | | | | |
|---|---|---|---|---|---|---|
| **PARKS, REC. & CULT. AFFAIRS** | | | | | | |
| Cultural Affairs (Civic Center) | 17 | - | 15 | - | 16 | - |
| ***TOTAL - CIVIC CENTER OPERATIONS FUND*** | ***17*** | ***-*** | ***15*** | ***-*** | ***16*** | ***-*** |

| JOB TRAINING GRANT FUND | | | | | | |
|---|---|---|---|---|---|---|
| **PLANNING & COMMUNITY DEVELOPMENT** | | | | | | |
| Citizens Employment & Training | 108 | - | 96 | | 98 | - |
| ***TOTAL - JOB TRAINING GRANT FUND*** | ***108*** | ***-*** | ***96*** | ***-*** | ***98*** | ***-*** |

| ANNUAL BOND FUND | | | | | | |
|---|---|---|---|---|---|---|
| **FINANCE** | | | | | | |
| Controller | - | - | - | - | 2 | - |
| Financial Analysis & Auditing | 2 | - | 2 | - | - | - |
| Accounting & Budget Administration | 2 | - | 2 | - | - | - |
| **Subtotal** | 4 | - | 4 | - | 2 | - |
| ***TOTAL - ANNUAL BOND FUND*** | ***4*** | ***-*** | ***4*** | ***-*** | ***2*** | ***-*** |

| PARK IMPROVEMENT FUND | | | | | | |
|---|---|---|---|---|---|---|
| **PARKS, REC. & CULT. AFFAIRS** | | | | | | |
| Administration | 18 | - | 18 | - | 18 | - |
| ***TOTAL - PARKS IMPROVEMENT FUND*** | ***18*** | ***-*** | ***18*** | ***-*** | ***18*** | ***-*** |

CITY OF ATLANTA

## Permanent Full-Time and Permanent Part-Time
## AUTHORIZED POSITIONS

| GENERAL GOVT. CAPITAL OUTLAY FUND | FY '02 Full-Time | FY '02 Part-Time | FY '03 Full-Time | FY '03 Part-Time | FY '04 Full-Time | FY '04 Part-Time |
|---|---|---|---|---|---|---|
| **ADMINISTRATIVE SERVICES** | | | | | | |
| General Services | 2 | - | - | - | - | - |
| **PLANNING AND COMMUNITY DEVELOPMENT** | | | | | | |
| Administration | 1 | - | - | - | - | - |
| Planning | - | - | 2 | - | 2 | - |
| **Subtotal** | 1 | - | 2 | - | 2 | - |
| ***TOTAL - GEN. GOV'T CAPITAL OUTLAY FUND*** | ***3*** | - | ***2*** | - | ***2*** | - |

| 1994 REFERENDUM G.O. BOND FUND | | | | | | |
|---|---|---|---|---|---|---|
| **CHIEF OPERATING OFFICER** | | | | | | |
| Office of Contract Compliance | 1 | - | 1 | - | 1 | - |
| **PROCUREMENT** | 1 | - | 1 | - | 1 | - |
| **PUBLIC WORKS** | | | | | | |
| Administration | 12 | - | 9 | - | - | - |
| ***TOTAL - 1994 REFERENDUM G.O. BOND FUND*** | ***14*** | - | ***11*** | - | ***2*** | - |

| 2001 QUALITY OF LIFE FUND | | | | | | |
|---|---|---|---|---|---|---|
| **EXECUTIVE OFFICES** | | | | | | |
| Chief Operating Officer | - | - | - | - | - | - |
| Office of Contract & Compliance | - | - | - | - | 1 | - |
| Chief Policy Officer | - | - | 2 | - | 1 | - |
| **Subtotal** | - | - | 2 | - | 2 | - |
| **PROCUREMENT** | - | - | 2 | - | 2 | - |
| **PUBLIC WORKS** | | | | | | |
| Traffic and Transportation | - | - | 19 | - | 45 | - |
| **PLANNING AND COMMUNITY DEVELOPMENT** | | | | | | |
| Planning | - | - | 4 | - | 4 | - |
| ***TOTAL - 2001 QUALITY OF LIFE FUND*** | - | - | ***27*** | - | ***53*** | - |

| AIRPORT REVENUE FUND | | | | | | |
|---|---|---|---|---|---|---|
| **CHIEF OPERATING OFFICER** | | | | | | |
| Office of Contract Compliance | 2 | - | 2 | - | 4 | - |
| **ADMINISTRATIVE SERVICES** | | | | | | |
| Purchasing & Real Estate | 5 | - | - | - | - | - |
| **LAW** | 5 | - | 7 | - | 9 | - |

CITY OF ATLANTA

## Permanent Full-Time and Permanent Part-Time
## AUTHORIZED POSITIONS

| AIRPORT REVENUE FUND (Cont'd) | FY '02 Full-Time | FY '02 Part-Time | FY '03 Full-Time | FY '03 Part-Time | FY '04 Full-Time | FY '04 Part-Time |
|---|---|---|---|---|---|---|
| **FINANCE** | | | | | | |
| Budget & Fiscal Policy | - | - | - | - | 3 | |
| Financial Analysis & Auditing | 3 | - | 3 | - | - | - |
| **PROCURMENT** | - | - | 6 | - | 6 | - |
| **AVIATION** | | | | | | |
| Administration | 138 | - | 78 | - | 82 | - |
| Airport Safety,Security & Maintenance | 56 | - | 220 | - | 224 | - |
| Airport Maintenance | 158 | - | - | - | - | - |
| Airport Business Administration | - | - | 73 | - | 81 | - |
| **Subtotal** | **352** | **-** | **371** | **-** | **387** | **-** |
| **NON-DEPARTMENTAL** | 1 | - | 1 | - | 1 | - |
| **HUMAN RESOURCES** | | | | | | |
| Commissioner Office | 1 | - | 1 | - | - | - |
| Personnel Administration | 1 | - | - | - | - | - |
| Training | - | - | - | - | 1 | - |
| Departmental Support (Public Safety & Support Agencies) | | | | | | |
| **Subtotal** | **2** | **-** | **1** | **-** | **1** | **-** |
| **FIRE SERVICES** | | | | | | |
| Fire Operations | 205 | - | 208 | - | 208 | - |
| **POLICE SERVICES** | | | | | | |
| Administrative Services | 14 | - | 17 | - | 17 | - |
| Field Operations | 144 | - | 147 | - | 147 | - |
| Taxicabs & Vehicles for Hire | 5 | - | 9 | - | 9 | - |
| **Subtotal** | **163** | **-** | **173** | **-** | **173** | **-** |
| ***TOTAL - AIRPORT REVENUE FUND*** | ***738*** | **-** | ***772*** | **-** | ***792*** | **-** |

| AIRPORT RENEWAL & EXTENSION FUND | | | | | | |
|---|---|---|---|---|---|---|
| **LAW** | 2 | - | 2 | - | 3 | - |
| **AVIATION** | | | | | | |
| Administration | - | - | 2 | - | 2 | - |
| Planning & Development | 53 | - | 53 | - | 76 | - |
| **Subtotal** | **53** | **-** | **55** | **-** | **78** | **-** |
| **PROCUREMENT** | - | - | - | - | 2 | - |
| ***TOTAL - AIRPORT RENEWAL & EXT. FUND*** | ***55*** | **-** | ***57*** | **-** | ***83*** | **-** |

| AIRPORT PASSENGER FACILITY CHARGE FUND | | | | | | |
|---|---|---|---|---|---|---|
| **AVIATION** | | | | | | |
| Planning & Development | 3 | - | 3 | - | 3 | - |
| ***TOTAL - AIRPORT PASSENGER FACILITY CHARGE FUND*** | ***3*** | **-** | ***3*** | **-** | ***3*** | **-** |

CITY OF ATLANTA

## Permanent Full-Time and Permanent Part-Time
## AUTHORIZED POSITIONS

| WATER & SEWERAGE REVENUE FUND | FY '02 Full-Time | FY '02 Part-Time | FY '03 Full-Time | FY '03 Part-Time | FY '04 Full-Time | FY '04 Part-Time |
|---|---|---|---|---|---|---|
| **CHIEF OPERATING OFFICER** | | | | | | |
| Chief Operating Officer | 3 | - | 1 | - | 1 | - |
| **ADMINISTRATIVE SERVICES** | | | | | | |
| Purchasing & Real Estate | 3 | - | - | - | - | - |
| **LAW** | 6 | - | 11 | - | 11 | - |
| **FINANCE** | | | | | | |
| Chief Financial Officer | - | - | 1 | - | - | - |
| Financial Analysis | 3 | - | 3 | - | - | - |
| Treasury | - | | 8 | | - | - |
| Budget & Fiscal Policy | - | - | - | - | 3 | - |
| Treasurer | - | - | - | - | 14 | - |
| **Subtotal** | **3** | **-** | **12** | **-** | **17** | **-** |
| **PROCUREMENT** | - | - | 8 | - | 13 | - |
| **PUBLIC WORKS** | | | | | | |
| Administration | 16 | - | 2 | - | - | - |
| Highways & Streets | 288 | - | 11 | - | - | - |
| Solid Waste Services | - | - | 19 | - | 18 | - |
| Pollution Control | 359 | - | - | - | - | - |
| Wastewater Services | - | - | 3 | - | - | - |
| Transportation | - | - | - | - | 10 | |
| **Subtotal** | **663** | **-** | **35** | **-** | **28** | **-** |
| **WATERSHED MANAGEMENT** | | | | | | |
| Administration (Commissioner) | 9 | - | 26 | - | 15 | - |
| Water | 3 | - | 206 | - | 215 | - |
| Wastewater | - | - | 358 | - | 597 | - |
| Engineering Svcs | - | - | 40 | - | 49 | - |
| Sewer Operations | - | - | 233 | - | - | - |
| Government & Customer Relations | - | - | - | - | 8 | - |
| Enviromental Compliance | - | - | - | - | 78 | - |
| Administration | - | - | - | - | 49 | - |
| **Subtotal** | **12** | **-** | **863** | **-** | **1,011** | **-** |
| **NON-DEPARTMENTAL** | 1 | - | 2 | - | 2 | - |
| **HUMAN RESOURCES** | | | | | | |
| Personnel Administration (Commissioner) | 2 | - | 7 | - | 1 | - |
| Training | 3 | - | 2 | - | - | - |
| Labor Relations | 1 | - | - | - | - | - |
| Departmental Support (Operations) | - | - | - | - | 6 | - |
| **Subtotal** | **6** | **-** | **9** | **-** | **7** | **-** |
| **PLANNING & COMMUNITY DEVELOPMENT** | | | | | | |
| Planning | 3 | - | 3 | - | 1 | - |
| ***TOTAL - WATER & SEWERAGE REVENUE FUND*** | ***700*** | **-** | ***944*** | **-** | ***1,091*** | **-** |

| WATER & SEWER RENEW. & EXT. FD | | | | | | |
|---|---|---|---|---|---|---|
| **CHIEF OPERATING OFFICER** | | | | | | |
| Office of Contract Compliance | 1 | - | 1 | - | 1 | - |
| General Services | - | - | 1 | - | 1 | - |
| **Subtotal** | **1** | **-** | **2** | **-** | **2** | **-** |

CITY OF ATLANTA

## Permanent Full-Time and Permanent Part-Time
## AUTHORIZED POSITIONS

| WATER & SEWER RENEW. & EXT. FD (Cont'd) | FY '02 Full-Time | FY '02 Part-Time | FY '03 Full-Time | FY '03 Part-Time | FY '04 Full-Time | FY '04 Part-Time |
|---|---|---|---|---|---|---|
| PROCUREMENT | - | - | 1 | - | 1 | - |
| ADMINISTRATIVE SERVICES | | | | | | |
| General Services | 1 | - | - | - | - | - |
| Purchasing and Real Estate | 1 | - | - | - | - | - |
| **Subtotal** | 2 | - | - | - | - | - |
| PUBLIC WORKS | | | | | | |
| Highway & Streets | 127 | - | - | - | - | - |
| Pollution Control (Wastewater Services) | 33 | - | 1 | - | - | - |
| **Subtotal** | 160 | - | 1 | - | - | - |
| WATERSHED MANAGEMENT | | | | | | |
| Commissioner | - | - | 16 | - | 6 | - |
| Water | 8 | - | 134 | - | 141 | - |
| Engineering Services | - | - | 78 | - | 128 | - |
| Sewer Operations | - | - | 105 | - | - | - |
| Wastewater | - | - | - | - | 105 | - |
| Stormwater | - | - | - | - | 6 | - |
| Enviroment Compliance | - | - | - | - | 5 | - |
| Govemment & Customer Relations | - | - | - | - | 1 | - |
| Administration | - | - | - | - | 1 | - |
| **Subtotal** | 8 | - | 333 | - | 393 | - |
| ***TOTAL - WATER & SEWER RENEWAL & EXT. FUND*** | ***171*** | - | ***335*** | - | ***396*** | - |

| PARKS FACILITIES REVENUE FUND | | | | | | |
|---|---|---|---|---|---|---|
| PARKS, REC. & CULT. AFFAIRS | | | | | | |
| Cultural Affairs | 14 | - | 14 | - | 12 | - |
| ***TOTAL - PARKS FACILITIES REVENUE FUND*** | ***14*** | - | ***14*** | - | ***12*** | - |

| INTERNAL SERVICE FUND | | | | | | |
|---|---|---|---|---|---|---|
| ADMINISTRATIVE SERVICES | | | | | | |
| Motor Transport | 214 | - | - | - | - | - |
| Management Information Systems | 55 | 2 | - | - | - | - |
| **Subtotal** | 269 | 2 | - | - | - | - |
| CHIEF OPERATNG OFFICER & REPORTING OFFICES | | | | | | |
| General Services | - | - | 201 | - | 202 | - |
| **INFORMATION TECHNOLOGY** | - | - | 59 | - | 81 | - |
| FINANCE | | | | | | |
| Budget & Fiscal Policy | 1 | - | 1 | - | 1 | - |
| ***TOTAL - INTERNAL SERVICE FUND*** | ***270*** | ***2*** | ***261*** | - | ***284*** | - |

CITY OF ATLANTA

## Permanent Full-Time and Permanent Part-Time
## AUTHORIZED POSITIONS

| SOLID WASTE SERVICES REVENUE FUND | FY '02 Full-Time | FY '02 Part-Time | FY '03 Full-Time | FY '03 Part-Time | FY '03 Full-Time | FY '03 Part-Time |
|---|---|---|---|---|---|---|
| **FINANCE** | | | | | | |
| Administration | 1 | - | - | - | - | - |
| Employee Benefits | 5 | - | - | - | - | - |
| Treasury | 19 | - | 21 | - | - | - |
| Treasurer | - | - | - | - | 6 | - |
| **Subtotal** | 25 | - | 21 | - | 6 | - |
| **PUBLIC WORKS** | | | | | | |
| Solid Waste Services | 496 | - | 393 | - | 333 | - |
| **HUMAN RESOURCES** | | | | | | |
| Commissioner | 1 | - | 1 | - | 1 | - |
| Departmental Support (Operations) | - | - | - | - | 1 | - |
| **Subtotal** | 1 | - | 1 | - | 2 | |
| ***TOTAL SOLID WASTE SERVICES REVENUE FUND*** | ***522*** | ***-*** | ***415*** | ***-*** | ***341*** | ***-*** |

| AGENCY FUND | | | | | | |
|---|---|---|---|---|---|---|
| **FINANCE** | | | | | | |
| Contoller | - | - | - | - | 10 | |
| Employee Benefits | 17 | - | 11 | - | - | - |
| **Subtotal** | 17 | - | 11 | - | 10 | - |
| **HUMAN RESOURCES** | | | | | | |
| Commissioner | 1 | - | 2 | - | 2 | - |
| Departmental Support (Public Safety & Support Agencies) | - | - | - | - | 1 | - |
| **Subtotal** | 1 | - | 2 | - | 3 | - |
| ***TOTAL - AGENCY FUND*** | ***18*** | ***-*** | ***13*** | ***-*** | ***13*** | ***-*** |

| TRUST FUND | | | | | | |
|---|---|---|---|---|---|---|
| **OFFICE OF THE MAYOR** | | | | | | |
| Office of the Mayor | 1 | - | 1 | - | 1 | - |
| **CHIEF OF STAFF & REPORTING OFFICES** | | | | | | |
| Office of Marketing & Communications (Community Tech. Initiative) | 8 | - | 9 | - | 9 | - |
| **Subtotal** | 9 | - | 10 | - | 10 | - |
| **CORRECTIONS** | 130 | - | 133 | - | 2 | - |
| **JUDICIAL AGENCIES** | | | | | | |
| Traffic Court | 3 | - | 3 | - | 3 | - |
| **PLANNING & COMMUNITY DEVELOPMENT** | | | | | | |
| Administration (Asset Atlanta) | 1 | - | 1 | - | 1 | - |
| ***TOTAL - TRUST FUND*** | ***143*** | ***-*** | ***147*** | ***-*** | ***16*** | ***-*** |

CITY OF ATLANTA

## Permanent Full-Time and Permanent Part-Time
## AUTHORIZED POSITIONS

| HOME INVESTMENT FUND | FY '02 Full-Time | FY '02 Part-Time | FY '03 Full-Time | FY '03 Part-Time | FY '04 Full-Time | FY '04 Part-Time |
|---|---|---|---|---|---|---|
| PLANNING & COMMUNITY DEVELOPMENT | | | | | | |
| Economic Development | 5 | - | 5 | - | - | - |
| ***TOTAL - HOME INVESTMENT FUND*** | ***5*** | - | ***5*** | - | - | - |

| SECTION 108 LOAN TRUST FUND | | | | | | |
|---|---|---|---|---|---|---|
| PLANNING & COMMUNITY DEVELOPMENT | | | | | | |
| Economic Development | 2 | - | 2 | - | - | - |
| ***TOTAL - SECTION 108 LOAN TRUST FUND*** | ***2*** | - | ***2*** | - | - | - |

| GROUP INSURANCE FUND | | | | | | |
|---|---|---|---|---|---|---|
| FINANCE | | | | | | |
| Controller | - | - | - | - | 10 | |
| Treasury, Licensing & Employee Benefits | 11 | - | 11 | - | - | - |
| **Subtotal** | 11 | - | 11 | - | 10 | - |
| ***TOTAL - GROUP INSURANCE FUND*** | ***11*** | - | ***11*** | - | ***10*** | - |

| | | | | | | |
|---|---|---|---|---|---|---|
| ***TOTAL - ALL FUNDS*** | ***7,838*** | ***463*** | ***7,843*** | ***442*** | ***8,192*** | ***431*** |

# HOW THE BUDGET IS PREPARED

The City of Atlanta utilizes an executive budget process, in which all departments submit budget requests to the Mayor, who proposes a budget to the City Council. The council Finance Committee holds at least one public hearing during the time it is deliberating the budget. Council then may modify that proposed budget, and formally adopts the budget by Ordinance. Under the City Charter, budget adoption must take place by the second council meeting in the second month of the fiscal year (February). Between January 1 and such time as the General Fund Budget for the city is adopted by the Mayor and Council, the Chief Financial Officer, with the approval of the Mayor, shall be authorized to make such expenditures of city funds as are deemed necessary and proper for the continuing operations of the city and its various departments (Municipal Code 1965, Section 31-212, Section 7-1018). The Mayor has eight days following council adoption to approve, veto (including line-item power of veto), or allow the ordinance to become law without their signature.

The Mayor and council are restricted in budget making to using the estimates of revenue availability set by the Budget Commission of the city. The Budget Commission is made up of the Mayor, the Chairman of the council Finance Committee, the Chief Financial Officer, and two councilmembers appointed by the Mayor. In the absence of any rate change, the Budget Commission is restricted to setting revenue estimates no higher than ninety-nine percent (99%) of the prior year's actual receipts in each revenue category. Additionally, Budget Commission members are personally liable for any revenue shortfall.

The chart on page A-2 indicates the relationship of the various segments of the budgeting and planning cycle. The general calendar for budget preparation is as follows:

| BUDGET ACTION | ACTION BY | TIME |
|---|---|---|
| 1. Establish citywide strategic priorities; hold strategic planning retreat | Mayor's Office and cabinet members | March |
| 2. Conduct departmental planning; establish strategic priorities at the departmental level | City Departments | April |
| 3. Distribute forms, instructions, and base budget allocations | Office of Budget and Fiscal Policy | July |
| 4. Budget requests submitted to Department of Finance | City Departments | August |
| 5. Budget reviews with Departments | Mayor, COO, CFO, Office of Budget and Fiscal Policy | September - October |
| 6. Finalize the Mayor's proposed budget to City Council | Mayor, COO, CFO, Office of Budget and Fiscal Policy | October |
| 7. Submit Mayor's proposed budget to Council | COO, CFO | October |
| 8. Tentative Budget Ordinance first reading | City Council | October |
| 9. Public hearing(s) on Budget Ordinance | Finance/Exec Committee | October |
| 10. Adopt budget Ordinance | City Council | November |
| 11. Establish official revenue estimates and debt service appropriations | Budget Commission | January |
| 12. Final Budget Ordinance actions | City Council | January -February |

*"Requires Advertisement one week prior to the hearing date.*

# CITY OF ATLANTA
# BUDGET & PLANNING CYCLE

| ACTION | JAN | FEB | MAR | APR | MAY | JUN | JUL | AUG | SEP | OCT | NOV | DEC |
|---|---|---|---|---|---|---|---|---|---|---|---|---|
| | | | | | | | | | | | | |
| **SUBSEQUENT YEAR BUDGET DEVELOPMENT AND ANALYSIS**<br>*- Departmental, City Council and Public hearings; Submission of Mayor's Recommended Budget* | | | | | | | | | | | | |
| **COMPREHENSIVE DEVELOPMENT PLAN (CDP)**** | | | | | | | | | | | | |
| **BUDGET ADOPTION***<br>*- Additional public hearings; Prepare ordinances to modify rates of taxation, if required; Departmental hearings; Amendments to Budget Ordinance*<br>*(*On or before second regular meeting of the second month of each fiscal year.)* | | | | | | | | | | | | |
| **BUDGET IMPLEMENTATION AND MONITORING**<br>*- Budget Posting; Quarterly Review; Adopted Budget Publication; Troubleshooting; Amendments; Appropriation Transfers; etc.* | | | | | | | | | | | | |
| **CAPITAL IMPROVEMENT PLAN (CIP)**** | | | | | | | | | | | | |

***The CIP and CDP falls under the purview of the Department of Planning, Devl. & Neighborhood Conservation.*

# *DEBT SUMMARY*

***The financial information in this section provides detailed data on the current and outstanding debt for the city of Atlanta as well as indicating and describing the City's legal debt limit and its relationship to current debt levels. These tables cover multiple fiscal years and provide financial report users with a broader and more complete understanding of the City of Atlanta and its financial affairs.***

# Debt Summary

A city's credit rating is of critical importance, as it determines the city's ability to issue bonds to finance capital improvements. This section reviews the credit rating of the City of Atlanta and some of the key factors that determine the rating.

## Municipal Bond Ratings

The table below shows the credit ratings given City bonds by the three major municipal credit rating agencies, Moody's Investors Service, Standard & Poor's Ratings Group and Fitch.

**CITY OF ATLANTA**
**MUNICIPAL BOND RATINGS - March 2004**

| TYPE BONDS | MUNICIPAL CREDIT RATING | | |
|---|---|---|---|
| | Moody's Investors Service | Standard & Poor's | Fitch |
| **GENERAL OBLIGATION BONDS** | | | |
| Insured Rating ** | Aaa | AAA | AAA |
| Underlying Rating ** | Aa3 | AA- | AA- |
| **WATER AND WASTEWATER REVENUE BONDS** | | | |
| Insured Rating ** | Aaa | AAA | AAA |
| Underlying Rating ** | Baa1 | A- | BBB+ |
| **HARTSFIELD ATLANTA INTERNATIONAL AIRPORT REVENUE BONDS** | | | |
| Insured Rating ** | Aaa | AAA | AAA |
| Uninsured or Underlying Rating ** | A1 | A+ | AA- |

* NR: No rating requested.

** Certain bonds issued by the City have been insured by municipal bond insurers; the ratings on these bonds reflect the claims-paying ability of the insurer only. The underlying rating is the rating that would be assigned to the bonds if they were not insured.

CITY OF ATLANTA

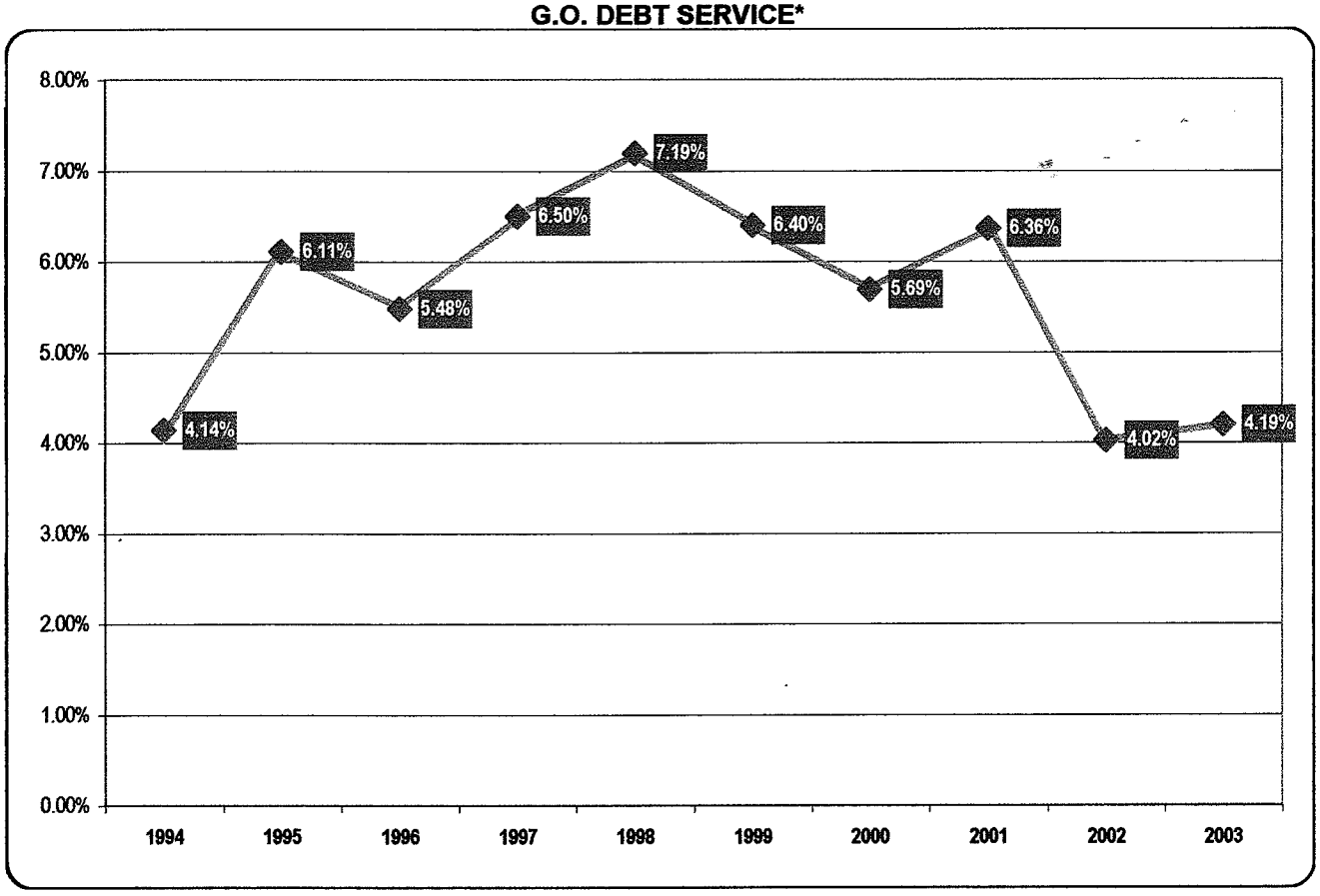
# COMPUTATION OF LEGAL DEBT MARGIN

| | | |
|---|---|---|
| *General Obligation Bond Net Tax Digest as of December 31, 2003* | *$ 18,367,372,062* | |
| Debt Limit for General Purpose (8% of Assessed Value) | | $ 1,469,389,765 |
| Amount of Debt Applicable to Debt Limit for General Purposes | | 227,687,500 |
| **Legal Debt Margin for General Purposes** | | **1,241,702,265** |
| *General Obligation School Bond Net Tax Digest as of December 31, 2003* | *$ 18,216,566,502* | |
| Debt Limit for School Purposes (4% of Assessed Value) | | $ 728,662,660 |
| Amount of Debt Applicable to Debt Limit for School Purposes | | 11,672,500 |
| **Legal Debt Margin for School Purposes** | | **716,990,160** |
| **TOTAL LEGAL DEBT MARGIN** | | **$ 1,958,692,425** |

# Debt Service

Debt service is the amount of principal and interest that must be paid each year on outstanding debt. The chart below shows the ratio of general obligation debt service payments to general fund revenues over the past ten years. The ratio decreased significantly from 4.1% to 2.8% in 1992 and has risen to manageable levels since 1993 as the city addressed major components of its infrastructure requirements. The manageable debt service ratio indicates that the City's financial resources are sufficiently balanced between ongoing operations and maintenance of its physical plant.

**CITY OF ATLANTA**
**G.O. DEBT SERVICE***




Source: City of Atlanta, Dept. of Finance

* Includes City of Atlanta Public School debts.

# CITY OF ATLANTA, GEORGIA

## General Obligation Bonds
## DECEMBER 31, 2003

| Bond Issue | Maturity Year | Range of Annual Principal Payments Maximum | Minimum | Issued | Refunded | Retired | Matured | Outstanding |
|---|---|---|---|---|---|---|---|---|
| 1993 Refunding & G.O. Issue - 4.40%-4.70% | 2014 | 3,275,000 | 420,000 | 42,755,000 | - | 21,610,000 | 9,955,000 | 11,190,000 |
| 1996B Issue - 5.00% | 2021 | 3,830,000 | 110,000 | 28,500,000 | - | 6,580,000 | 4,330,000 | 17,590,000 |
| 1997B Issue - 5.00%-5.125% | 2021 | 5,795,000 | 255,000 | 41,360,000 | - | 5,460,000 | - | 35,900,000 |
| 1998 Refunding Issue - 4.00%-5.00% | 2023 | 12,020,000 | 50,000 | 94,305,000 | - | 10,425,000 | 390,000 | 83,490,000 |
| 2001B Issue - 4.00%-5.00% | 2021 | 6,700,000 | 1,855,000 | 61,220,000 | - | - | 13,185,000 | 48,035,000 |
| | | | | | | | | - |
| **ANNUAL BOND ISSUES:** | | | | | | | | - |
| 1994B Issue - 5.875%-5.90% | 2014 | 585,000 | 290,000 | 8,000,000 | 4,305,000 | 1,990,000 | 1,135,000 | 570,000 |
| 1995 Issue - 5.875%-5.90% | 2015 | 630,000 | 280,000 | 8,000,000 | - | 4,000,000 | 1,325,000 | 2,675,000 |
| 1996A Issue - 5.00% | 2016 | 625,000 | 270,000 | 8,000,000 | - | 4,095,000 | 1,060,000 | 2,845,000 |
| 1997A Issue - 5.00%-5.125% | 2021 | 560,000 | 185,000 | 8,000,000 | - | 4,285,000 | 580,000 | 3,135,000 |
| 1998 Issue - 4.25%-4.90% | 2023 | 3,010,000 | 255,000 | 8,000,000 | - | 4,235,000 | 375,000 | 3,390,000 |
| 1999 Issue - 5.125%-5.80% | 2024 | 1,620,000 | 175,000 | 8,000,000 | - | 4,390,000 | 170,000 | 3,440,000 |
| 2000 Issue - 4.75%-5.50% | 2025 | 2,480,000 | 110,000 | 8,000,000 | - | 4,245,000 | - | 3,755,000 |
| 2001A Issue - 4.00%-5.00% | 2025 | 450,000 | 190,000 | 8,000,000 | - | - | 395,000 | 7,605,000 |
| 2002 Issue - 4.00%-5.00% | 2022 | - | - | 8,000,000 | - | - | 260,000 | 7,740,000 |
| 2003 Issue - 3.6%-4.60% | 2023 | 575,000 | 290,000 | 8,000,000 | | | | 8,000,000 |
| **TOTALS** | | | | **348,140,000** | **4,305,000** | **71,315,000** | **33,160,000** | **239,360,000** |

CITY OF ATLANTA, GEORGIA

General Obligation Bonds
Debt Service Requirements to Maturity
DECEMBER 31, 2003

| Year | Principal | Interest | Total |
|---|---|---|---|
| 2004 | 4,495,000 | 11,792,535.01 | 16,287,535 |
| 2005 | 8,110,000 | 11,598,190.01 | 19,708,190 |
| 2006 | 10,215,000 | 11,235,180.01 | 21,450,180 |
| 2007 | 10,775,000 | 10,742,197.51 | 21,517,198 |
| 2008 | 11,190,000 | 10,221,458.76 | 21,411,459 |
| 2009 | 11,660,000 | 9,677,833.76 | 21,337,834 |
| 2010 | 11,760,000 | 9,110,237.51 | 20,870,238 |
| 2011 | 10,140,000 | 8,533,445.01 | 18,673,445 |
| 2012 | 10,565,000 | 8,034,027.51 | 18,599,028 |
| 2013 | 11,050,000 | 7,515,887.51 | 18,565,888 |
| 2014 | 11,760,000 | 6,972,842.51 | 18,732,843 |
| 2015 | 11,920,000 | 6,390,005.02 | 18,310,005 |
| 2016 | 12,380,000 | 5,797,008.75 | 18,177,009 |
| 2017 | 12,945,000 | 5,180,007.51 | 18,125,008 |
| 2018 | 13,800,000 | 4,534,061.25 | 18,334,061 |
| 2019 | 14,730,000 | 3,844,080.00 | 18,574,080 |
| 2020 | 15,705,000 | 3,106,490.01 | 18,811,490 |
| 2021 | 16,530,000 | 2,318,652.50 | 18,848,653 |
| 2022 | 13,675,000 | 1,488,610.00 | 15,163,610 |
| 2023 | 13,925,000 | 804,450.00 | 14,729,450 |
| 2024 | 1,130,000 | 107,130.00 | 1,237,130 |
| 2025 | 900,000 | 46,750.00 | 946,750 |
| **Total Outstanding** | **239,360,000** | **139,051,080** | **378,411,080** |

## DEBT SERVICE

**All series in Water and Wastewater Revenue Bonds (WSRB)**
**As of Dec 31, 2003 through Maturity**

| Period Ending | Principal | Coupon | Interest | Debt Service | DSRF Earnings | Liquidity Fee | Remarketing Fees | Debt Service less Adjustments |
|---|---|---|---|---|---|---|---|---|
| 12/31/2004 | 9,375,000 | ** | 82,622,400.68 | 91,997,400.68 | 4,704,469.10 | -775,591.23 | -394,276.52 | 88,462,799.33 |
| 12/31/2005 | 10,655,000 | ** | 81,811,634.93 | 92,466,634.93 | 4,704,469.10 | -774,989.23 | -393,970.52 | 88,931,125.58 |
| 12/31/2006 | 15,985,000 | ** | 81,778,910.02 | 97,763,910.02 | 4,704,469.10 | -774,360.63 | -393,651.04 | 94,227,452.59 |
| 12/31/2007 | 16,700,000 | ** | 80,660,691.34 | 97,360,691.34 | 4,704,469.10 | -773,705.51 | -393,318.04 | 93,823,245.79 |
| 12/31/2008 | 17,510,000 | ** | 79,855,394.75 | 97,365,394.75 | 4,704,469.10 | -773,023.84 | -392,971.52 | 93,826,921.01 |
| 12/31/2009 | 20,270,000 | ** | 79,370,470.84 | 99,640,470.84 | 4,704,469.10 | -772,315.57 | -392,611.52 | 96,100,928.83 |
| 12/31/2010 | 21,000,000 | ** | 78,033,591.95 | 99,033,591.95 | 4,704,469.10 | -771,571.88 | -392,233.52 | 95,492,928.25 |
| 12/31/2011 | 22,385,000 | ** | 77,269,213.98 | 99,654,213.98 | 4,704,469.10 | -770,792.81 | -391,837.52 | 96,112,375.21 |
| 12/31/2012 | 23,305,000 | ** | 75,662,544.66 | 98,967,544.66 | 4,704,469.10 | -769,978.33 | -391,423.52 | 95,424,477.41 |
| 12/31/2013 | 24,885,000 | ** | 74,762,715.48 | 99,647,715.48 | 4,704,469.10 | -769,137.25 | -390,996.04 | 96,103,379.67 |
| 12/31/2014 | 26,240,000 | ** | 73,029,985.52 | 99,269,985.52 | 4,704,469.10 | -768,251.94 | -390,546.04 | 95,724,314.40 |
| 12/31/2015 | 27,365,000 | ** | 71,981,668.74 | 99,346,668.74 | 4,704,469.10 | -767,331.18 | -390,078.04 | 95,799,608.86 |
| 12/31/2016 | 29,175,000 | ** | 70,099,133.22 | 99,274,133.22 | 4,704,469.10 | -766,366.23 | -389,587.52 | 95,725,617.87 |
| 12/31/2017 | 30,465,000 | ** | 68,496,064.30 | 98,961,064.30 | 4,704,469.10 | -765,365.77 | -389,079.04 | 95,411,040.01 |
| 12/31/2018 | 32,440,000 | ** | 67,224,462.11 | 99,664,462.11 | 4,704,469.10 | -764,312.24 | -388,543.52 | 96,112,848.77 |
| 12/31/2019 | 33,905,000 | ** | 65,067,194.81 | 98,972,194.81 | 4,704,469.10 | -763,214.47 | -387,985.52 | 95,418,925.70 |
| 12/31/2020 | 36,075,000 | ** | 63,595,737.94 | 99,670,737.94 | 4,704,469.10 | -762,072.42 | -387,405.04 | 96,115,746.30 |
| 12/31/2021 | 38,050,000 | ** | 61,231,351.05 | 99,281,351.05 | 4,704,469.10 | -760,886.08 | -386,802.04 | 95,724,570.07 |
| 12/31/2022 | 39,820,000 | ** | 59,545,184.52 | 99,365,184.52 | 4,704,469.10 | -759,637.77 | -386,167.52 | 95,806,520.71 |
| 12/31/2023 | 42,305,000 | ** | 56,936,960.37 | 99,241,960.37 | 3,675,007.60 | -758,266.98 | -385,506.04 | 96,710,725.79 |
| 12/31/2024 | 44,010,000 | ** | 54,872,002.10 | 98,882,002.10 | 3,675,007.60 | -732,840.59 | -372,582.04 | 96,312,417.13 |
| 12/31/2025 | 46,380,000 | ** | 53,100,707.51 | 99,480,707.51 | 3,675,007.60 | -706,307.57 | -359,095.52 | 96,871,103.00 |
| 12/31/2026 | 48,245,000 | ** | 50,461,393.24 | 98,706,393.24 | 3,675,007.60 | -678,614.75 | -345,019.52 | 96,055,019.91 |
| 12/31/2027 | 50,805,000 | ** | 48,491,774.23 | 99,296,774.23 | 3,675,007.60 | -649,709.05 | -330,327.04 | 96,601,802.72 |
| 12/31/2028 | 53,190,000 | ** | 45,623,230.41 | 98,813,230.41 | 3,675,007.60 | -619,546.21 | -314,995.52 | 96,072,764.54 |
| 12/31/2029 | 55,270,000 | ** | 43,501,665.74 | 98,771,665.74 | 3,675,007.60 | -588,064.28 | -298,993.52 | 95,983,715.94 |
| 12/31/2030 | 58,060,000 | ** | 40,528,169.65 | 98,588,169.65 | 3,675,007.60 | -555,218.91 | -282,298.52 | 95,750,679.48 |
| 12/31/2031 | 60,365,000 | ** | 37,798,505.06 | 98,163,505.06 | 3,675,007.60 | -520,939.35 | -264,874.52 | 95,274,311.33 |
| 12/31/2032 | 63,395,000 | ** | 35,341,572.89 | 98,736,572.89 | 3,675,007.60 | -485,163.55 | -246,690.04 | 95,793,418.88 |
| 12/31/2033 | 65,930,000 | ** | 31,973,318.16 | 97,903,318.16 | 3,675,007.60 | -447,820.77 | -227,709.04 | 94,903,840.37 |
| 12/31/2034 | 69,195,000 | ** | 29,265,287.68 | 98,460,287.68 | 3,675,007.60 | -408,849.02 | -207,900.04 | 95,402,029.14 |
| 12/31/2035 | 71,995,000 | ** | 25,626,655.47 | 97,621,655.47 | 3,675,007.60 | -368,186.26 | -187,231.52 | 94,502,065.65 |
| 12/31/2036 | 75,545,000 | ** | 22,620,273.95 | 98,165,273.95 | 3,675,007.60 | -325,744.04 | -165,658.52 | 94,981,668.91 |
| 12/31/2037 | 78,930,000 | ** | 18,684,189.09 | 97,614,189.09 | 3,675,007.60 | -281,451.54 | -143,145.04 | 94,363,778.07 |
| 12/31/2038 | 82,165,000 | ** | 15,359,904.85 | 97,524,904.85 | 3,675,007.60 | -235,237.82 | -119,655.04 | 94,204,790.11 |
| 12/31/2039 | 86,795,000 | ** | 11,087,565.30 | 97,882,565.30 | 18,749,699.74 | -187,141.88 | -95,134.52 | 79,415,141.96 |
| 12/31/2040 | 90,630,000 | ** | 6,928,101.97 | 97,558,101.97 | 215,819.74 | -187,141.88 | -95,134.52 | 97,624,558.63 |
| 12/31/2041 | 94,650,000 | ** | 3,440,385.78 | 98,090,385.78 | 4,790,415.35 | -88,520.84 | -45,000.00 | 93,433,491.27 |
| | 1,713,465,000 | | 2,023,740,014.30 | 3,737,205,014.30 | 171,940,969.33 | -23,427,669.67 | -11,910,434.56 | 3,600,602,149.20 |

# CITY OF ATLANTA, GEORGIA

## Computation of Direct and Overlapping Debt
## DECEMBER 31, 2003
## (CASH BASIS)

| | Net Debt Outstanding | % Applicable to Atlanta | Amount Applicable to Atlanta |
|---|---|---|---|
| City of Atlanta General Obligation Debt (1) | $ 239,360,000 | 100.0% | $ 239,360,000 |
| Less: Sinking Fund | 26,567,066 | 100.0% | 26,567,066 |
| **NET DIRECT DEBT** | | | **212,792,934** |
| **Overlapping Debt:** | | | |
| Fulton County | 33,819,715 | 53.9% | 18,228,826 |
| DeKalb County | 240,254,000 | 3.4% | 8,168,636 |
| Fulton County Building Authority | 101,687,745 | 53.9% | 54,809,695 |
| **Contractual General Obligation Debt:** | | | |
| Atlanta and Fulton Recreation Authority (1) | 6,075,000 | 66.7% | 4,050,203 |
| Downtown Development Authority (DDA) - COA | 69,190,000 | 100.0% | 69,190,000 |
| Urban Residential Finance Authority (URFA) - COA | 9,623,240 | 33.3% | 3,207,426 |
| **Overlapping Contractual Obligations:** | | | |
| Fulton-DeKalb Hospital Authority | 258,400,000 | 40.4% | 104,393,600 |
| **TOTAL OVERLAPPING DEBT** | | | **262,048,385** |
| **TOTAL DIRECT AND OVERLAPPING DEBT** | | | **$ 474,841,319** |

Sources: DeKalb Co., Terry Arnold (404) 371-2056, Dick Adams (404) 371-2763, Marvin Davis (404) 371-2238, DeKalb Co. bond counsel - Joe Lay (404) 233-0292. In the outstanding debt figure for DeKalb Co. the sinking fund balance has been netted out.

URFA (404) 880-4100 Dawn Luke, Pete Walker

Fulton Co. (404) 730-7600 Sharron Whitmore; Ray Turner (404) 730-7737

# CITY OF ATLANTA, GEORGIA

## Municipal Court and CHE Project (98COPS)
## Certificates of Participation
## DECEMBER 31, 2003

| | 1998 Refunding Issue | | | |
|---|---|---|---|---|
| | | Interest | | |
| Bonds | Principal | Rate (Percent) | Interest | Debt Service |
| Authorized | $ 103,130,000 | | | |
| Retired/Paid | 19,850,000 | | | |
| Outstanding | $ 83,280,000 | | | |
| Year | Principal | Rate (Percent) | Interest | Debt Service |
| 2004 | 4,500,000 | 4.50 | 4,084,075 | 8,584,075 |
| 2005 | 4,700,000 | 4.50 | 3,881,575 | 8,581,575 |
| 2006 | 4,920,000 | 5.00 | 3,670,075 | 8,590,075 |
| 2007 | 5,165,000 | 5.00 | 3,424,075 | 8,589,075 |
| 2008 | 5,420,000 | 5.00 | 3,165,825 | 8,585,825 |
| 2009 | 5,690,000 | 5.00 | 2,894,825 | 8,584,825 |
| 2010 | 5,980,000 | 4.50 | 2,610,325 | 8,590,325 |
| 2011 | 6,245,000 | 4.50 | 2,341,225 | 8,586,225 |
| 2012 | 6,525,000 | 5.25 | 2,060,200 | 8,585,200 |
| 2013 | 4,355,000 | 5.25 | 1,717,638 | 6,072,638 |
| 2014 | 4,585,000 | 5.00 | 1,489,000 | 6,074,000 |
| 2015 | 4,810,000 | 5.00 | 1,259,750 | 6,069,750 |
| 2016 | 5,055,000 | 5.00 | 1,019,250 | 6,074,250 |
| 2017 | 5,305,000 | 5.00 | 766,500 | 6,071,500 |
| 2018 | 825,000 | 5.00 | 501,250 | 1,326,250 |
| 2019 | 870,000 | 5.00 | 460,000 | 1,330,000 |
| 2020 | 910,000 | 5.00 | 416,500 | 1,326,500 |
| 2021 | 960,000 | 5.00 | 371,000 | 1,331,000 |
| 2022 | 3,150,000 | 5.00 | 323,000 | 3,473,000 |
| 2023 | 3,310,000 | 5.00 | 165,500 | 3,475,500 |
| **Totals** | **$ 83,280,000** | | **$ 36,621,588** | **$ 119,901,588** |

# CITY OF ATLANTA, GEORGIA

## City Court Of Atlanta Series 2002 (Traffic) Certificates of Participation
## DECEMBER 31, 2003

| Bonds | Principal |
|---|---|
| Authorized | $ 55,195,000 |
| Retired/Paid | 2,635,000 |
| Outstanding | $ 52,560,000 |

| Period Ending | Principal | Coupon | Interest | Debt Service |
|---|---|---|---|---|
| 12/31/2004 | 1,280,000.00 | 4% | 2,692,650.00 | 3,972,650.00 |
| 12/31/2005 | 1,330,000.00 | 5% | 2,641,450.00 | 3,971,450.00 |
| 12/31/2006 | 1,400,000.00 | 5% | 2,574,950.00 | 3,974,950.00 |
| 12/31/2007 | 1,470,000.00 | 5% | 2,504,950.00 | 3,974,950.00 |
| 12/31/2008 | 1,540,000.00 | 4% | 2,431,450.00 | 3,971,450.00 |
| 12/31/2009 | 1,605,000.00 | 4% | 2,367,925.00 | 3,972,925.00 |
| 12/31/2010 | 1,670,000.00 | 5% | 2,299,712.50 | 3,969,712.50 |
| 12/31/2011 | 1,755,000.00 | 5% | 2,216,212.50 | 3,971,212.50 |
| 12/31/2012 | 1,845,000.00 | 6% | 2,128,462.50 | 3,973,462.50 |
| 12/31/2013 | 1,945,000.00 | 5% | 2,026,987.50 | 3,971,987.50 |
| 12/31/2014 | 2,040,000.00 | 5% | 1,934,600.00 | 3,974,600.00 |
| 12/31/2015 | 2,140,000.00 | 5% | 1,832,600.00 | 3,972,600.00 |
| 12/31/2016 | 2,245,000.00 | 6% | 1,725,600.00 | 3,970,600.00 |
| 12/31/2017 | 2,370,000.00 | 6% | 1,602,125.00 | 3,972,125.00 |
| 12/31/2018 | 2,500,000.00 | 6% | 1,471,775.00 | 3,971,775.00 |
| 12/31/2019 | 2,640,000.00 | 6% | 1,334,275.00 | 3,974,275.00 |
| 12/31/2020 | 2,785,000.00 | 5% | 1,189,075.00 | 3,974,075.00 |
| 12/31/2021 | 2,925,000.00 | 5% | 1,046,343.75 | 3,971,343.75 |
| 12/31/2022 | 3,075,000.00 | 5% | 896,437.50 | 3,971,437.50 |
| 12/31/2023 | 3,235,000.00 | 5% | 735,000.00 | 3,970,000.00 |
| 12/31/2024 | 3,405,000.00 | 5% | 565,162.50 | 3,970,162.50 |
| 12/31/2025 | 3,585,000.00 | 5% | 386,400.00 | 3,971,400.00 |
| 12/31/2026 | 3,775,000.00 | 5% | 198,187.50 | 3,973,187.50 |
| | 52,560,000.00 | | 38,802,331.25 | 91,362,331.25 |

# CITY OF ATLANTA, GEORGIA

## 1998 GMA Loan Lease Pool
## Certificates of Participation
## DECEMBER 31, 2003

| Bonds | Principal | Interest Rate (Percent) | Interest Amount |
|---|---|---|---|
| Authorized | $ 32,444,000 | | |
| Retired/Paid | - | | |
| Outstanding | $ 32,444,000 | | |
| **Year** | | | |
| 2004 | $ - | 4.75 | $ 1,541,090 |
| 2005 | - | 4.75 | 1,541,090 |
| 2006 | - | 4.75 | 1,541,090 |
| 2007 | - | 4.75 | 1,541,090 |
| 2008 | - | 4.75 | 1,541,090 |
| 2009 | - | 4.75 | 1,541,090 |
| 2010 | - | 4.75 | 1,541,090 |
| 2011 | - | 4.75 | 1,541,090 |
| 2012 | - | 4.75 | 1,541,090 |
| 2013 | - | 4.75 | 1,541,090 |
| 2014 | - | 4.75 | 1,541,090 |
| 2015 | - | 4.75 | 1,541,090 |
| 2016 | - | 4.75 | 1,541,090 |
| 2017 | - | 4.75 | 1,541,090 |
| 2018 | - | 4.75 | 1,541,090 |
| 2019 | - | 4.75 | 1,541,090 |
| 2020 | - | 4.75 | 1,541,090 |
| 2021 | - | 4.75 | 1,541,090 |
| 2022 | - | 4.75 | 1,541,090 |
| 2023 | - | 4.75 | 1,541,090 |
| 2024 | - | 4.75 | 1,541,090 |
| 2025 | - | 4.75 | 1,541,090 |
| 2026 | - | 4.75 | 1,541,090 |
| 2027 | - | 4.75 | 1,541,090 |
| 2028 | 32,444,000 | 4.75 | 770,545 |
| **Totals** | **$ 32,444,000** | | **$ 37,756,705** |

# CITY OF ATLANTA, GEORGIA

## Section 108 Loans
## DECEMBER 31, 2003

| Bonds | Totals | |
|---|---|---|
| | Principal | Interest Amount |
| Authorized | $ 23,375,000 | |
| Retired/Paid | 10,410,000 | |
| Outstanding | $ 12,965,000 | |
| **1-Aug of the Year** | | |
| 2004 | 1,715,000 | 857,028 |
| 2005 | 1,735,000 | 754,030 |
| 2006 | 1,315,000 | 648,452 |
| 2007 | 1,000,000 | 567,076 |
| 2008 | 1,025,000 | 502,898 |
| 2009 | 1,060,000 | 436,512 |
| 2010 | 1,090,000 | 367,120 |
| 2011 | 1,135,000 | 294,347 |
| 2012 | 710,000 | 217,485 |
| 2013 | 760,000 | 165,940 |
| 2014 | 245,000 | 110,399 |
| 2015 | 245,000 | 91,730 |
| 2016 | 270,000 | 72,930 |
| 2017 | 220,000 | 52,347 |
| 2018 | 220,000 | 34,950 |
| 2019 | 220,000 | 17,508 |
| **Totals** | **$ 12,965,000** | **$ 5,190,752** |

# CITY OF ATLANTA, GEORGIA

## Section 108 Loans
## DECEMBER 31, 2003

| Bonds | Municipal Market 1994 Issue | | |
|---|---|---|---|
| | | Interest | |
| | Principal | Rate (Percent) | Amount |
| Authorized | $ 5,030,000 | | |
| Retired/Paid | 1,490,000 | | |
| Outstanding | $ 3,540,000 | | |
| **1-Aug of the Year** | | | |
| 2004 | 230,000 | 6.57 | 246,288 |
| 2005 | 250,000 | 6.67 | 231,177 |
| 2006 | 270,000 | 6.76 | 214,502 |
| 2007 | 300,000 | 6.85 | 196,250 |
| 2008 | 325,000 | 6.93 | 175,700 |
| 2009 | 360,000 | 6.93 | 153,178 |
| 2010 | 390,000 | 7.00 | 128,230 |
| 2011 | 435,000 | 7.08 | 100,930 |
| 2012 | 465,000 | 7.13 | 70,132 |
| 2013 | 515,000 | 7.18 | 36,977 |
| 2014 | | | |
| 2015 | | | |
| 2016 | | | |
| 2017 | | | |
| 2018 | | | |
| 2019 | | | |
| **Totals** | **$ 3,540,000** | | **$ 1,553,364** |

# CITY OF ATLANTA, GEORGIA

## Section 108 Loans
## DECEMBER 31, 2003

| Bonds | Municipal Market 1999 Issue | | |
|---|---|---|---|
| | | Interest | |
| | Principal | Rate (Percent) | Amount |
| Authorized | $ 450,000 | | |
| Retired/Paid | 100,000 | | |
| Outstanding | $ 350,000 | | |
| **1-Aug of the Year** | | | |
| 2004 | 25,000 | 5.58 | 21,365 |
| 2005 | 25,000 | 5.67 | 19,970 |
| 2006 | 25,000 | 5.75 | 18,553 |
| 2007 | 25,000 | 5.78 | 17,115 |
| 2008 | 25,000 | 5.83 | 15,670 |
| 2009 | 25,000 | 5.96 | 14,213 |
| 2010 | 25,000 | 6.06 | 12,723 |
| 2011 | 25,000 | 6.16 | 11,208 |
| 2012 | 25,000 | 6.26 | 9,668 |
| 2013 | 25,000 | 6.33 | 8,103 |
| 2014 | 25,000 | 6.41 | 6,520 |
| 2015 | 25,000 | 6.49 | 4,918 |
| 2016 | 50,000 | 6.59 | 3,295 |
| 2017 | | | |
| 2018 | | | |
| 2019 | | | |
| **Totals** | **$ 350,000** | | **$ 163,321** |

# CITY OF ATLANTA, GEORGIA

## Section 108 Loans
## DECEMBER 31, 2003

| Bonds | Summerhill 1995 Issue Principal | Interest Rate (Percent) | Interest Amount |
|---|---|---|---|
| Authorized | $ 6,170,000 | | |
| Retired/Paid | 4,455,000 | | |
| Outstanding | $ 1,715,000 | | |
| **1-Aug of the Year** | | | |
| 2004 | 685,000 | 5.58 | 96,900 |
| 2005 | 685,000 | 5.67 | 58,677 |
| 2006 | 345,000 | 5.75 | 19,838 |
| 2007 | | | |
| 2008 | | | |
| 2009 | | | |
| 2010 | | | |
| 2011 | | | |
| 2012 | | | |
| 2013 | | | |
| 2014 | | | |
| 2015 | | | |
| 2016 | | | |
| 2017 | | | |
| 2018 | | | |
| 2019 | | | |
| **Totals** | **$ 1,715,000** | | **$ 175,415** |

# CITY OF ATLANTA, GEORGIA

## Section 108 Loans
## DECEMBER 31, 2003

| Bonds | MLK/Ashby 1995 Issue | | | Northyard COPA 2000 Issue | |
|---|---|---|---|---|---|
| | | Interest | | | Interes |
| | Principal | Rate (Percent) | Amount | Principal | Rate (Percent) |
| Authorized | $ 6,825,000 | | | $ 500,000 | |
| Retired/Paid | 3,185,000 | | | 300,000 | |
| Outstanding | $ 3,640,000 | | | $ 200,000 | |
| **1-Aug of the Year** | | | | | |
| 2004 | 455,000 | 5.58 | 212,895 | 100,000 | 7.15 |
| 2005 | 455,000 | 5.67 | 187,506 | 100,000 | 7.14 |
| 2006 | 455,000 | 5.75 | 161,707 | | |
| 2007 | 455,000 | 5.78 | 135,545 | | |
| 2008 | 455,000 | 5.83 | 109,246 | | |
| 2009 | 455,000 | 5.96 | 82,719 | | |
| 2010 | 455,000 | 6.06 | 55,601 | | |
| 2011 | 455,000 | 6.16 | 28,028 | | |
| 2012 | | | | | |
| 2013 | | | | | |
| 2014 | | | | | |
| 2015 | | | | | |
| 2016 | | | | | |
| 2017 | | | | | |
| 2018 | | | | | |
| 2019 | | | | | |
| **Totals** | **$ 3,640,000** | | **$ 973,247** | **$ 200,000** | |

# CITY OF ATLANTA, GEORGIA

## Section 108 Loans
## DECEMBER 31, 2003

| Bonds | st Amount | Mechanicsville 2000 Issue Principal | Interest Rate (Percent) | Interest Amount |
|---|---|---|---|---|
| Authorized | | $ 4,400,000 | | |
| Retired/Paid | | 880,000 | | |
| Outstanding | | $ 3,520,000 | | |
| **1-Aug of the Year** | | | | |
| 2004 | 14,290 | 220,000 | 7.15 | 265,290 |
| 2005 | 7,140 | 220,000 | 7.14 | 249,560 |
| 2006 | | 220,000 | 7.13 | 233,852 |
| 2007 | | 220,000 | 7.22 | 218,166 |
| 2008 | | 220,000 | 7.22 | 202,282 |
| 2009 | | 220,000 | 7.20 | 186,402 |
| 2010 | | 220,000 | 7.45 | 170,566 |
| 2011 | | 220,000 | 7.50 | 154,181 |
| 2012 | | 220,000 | 7.65 | 137,685 |
| 2013 | | 220,000 | 7.72 | 120,860 |
| 2014 | | 220,000 | 7.76 | 103,879 |
| 2015 | | 220,000 | 7.81 | 86,812 |
| 2016 | | 220,000 | 7.86 | 69,635 |
| 2017 | | 220,000 | 7.91 | 52,347 |
| 2018 | | 220,000 | 7.93 | 34,950 |
| 2019 | | 220,000 | 7.93 | 17,508 |
| **Totals** | **$ 21,430** | **$ 3,520,000** | | **$ 2,303,975** |

# CITY OF ATLANTA, GEORGIA

## Schedule of Revenue Bond Coverage
## Department of Aviation
## LAST TEN YEARS
## (CASH BASIS)

| Year | Operating Revenue[1] | Current Operating Expenses[2] | Net Revenue available for Debt Service | Debt Service Requirements | | | % Coverage |
|---|---|---|---|---|---|---|---|
| | | | | Principal | Interest[3] | Total | |
| 1994 | 133,249,106 | 43,594,295 | 89,654,811 | 11,710,000 | 51,279,995 | 62,989,995 | 1.42 |
| 1995 | 172,644,485 | 47,431,233 | 125,213,252 | 14,575,000 | 54,641,630 | 69,216,630 | 1.81 |
| 1996 | 187,589,010 | 58,306,392 | 129,282,618 | 6,555,000 | 52,068,253 | 58,623,253 | 2.21 |
| 1997 | 203,393,601 | 57,680,544 | 145,713,057 | 32,180,000 | 50,907,185 | 83,087,185 | 1.75 |
| 1998 | 236,281,519 | 61,044,014 | 175,237,505 | 33,945,000 | 49,161,158 | 83,106,158 | 2.11 |
| 1999 | 243,875,331 | 65,241,480 | 178,633,851 | 35,905,000 | 47,250,968 | 83,155,968 | 2.15 |
| 2000 | 254,701,033 | 76,383,098 | 178,317,935 | 42,670,000 | 62,277,198 | 104,947,198 | 1.70 |
| 2001 | 257,119,663 | 84,788,711 | 172,330,952 | 48,110,000 | 79,922,860 | 128,032,860 | 1.35 |
| 2002 | 250,917,834 | 93,131,834 | 157,786,000 | 50,775,000 | 77,257,713 | 128,032,713 | 1.23 |
| 2003 | 250,460,435 | 95,611,501 | 154,848,934 | 44,852,004 | 66,230,735 | 111,082,739 | 1.39 |

[1] Represents total operating revenues.

[2] Represents total operating expenses exclusive of debt service.

[3] Interest includes capitalized interest for the years 1993-2001 which is excluded in the bond coverage calculation.

# CITY OF ATLANTA, GEORGIA

## Airport Facilities Revenue Bonds
## DECEMBER 31, 2003

| Bonds | Totals Principal | Totals Interest Amount |
|---|---|---|
| Authorized | $ 2,677,882,504 | |
| Retired/Paid | $ 1,149,275,000 | |
| Outstanding | $ 1,528,607,504 | |
| **Maturity** | | |
| 2004 | 49,937,004 | 69,059,472 |
| 2005 | 52,183,087 | 67,755,733 |
| 2006 | 36,000,023 | 65,442,779 |
| 2007 | 39,681,519 | 63,376,104 |
| 2008 | 48,761,283 | 61,143,085 |
| 2009 | 50,806,730 | 58,732,963 |
| 2010 | 53,007,858 | 56,186,432 |
| 2011 | 43,545,000 | 53,641,449 |
| 2012 | 46,035,000 | 51,087,810 |
| 2013 | 48,675,000 | 48,364,057 |
| 2014 | 51,225,000 | 45,476,828 |
| 2015 | 54,275,000 | 42,515,821 |
| 2016 | 57,250,000 | 39,465,815 |
| 2017 | 60,425,000 | 36,234,604 |
| 2018 | 63,770,000 | 32,908,663 |
| 2019 | 53,080,000 | 29,828,615 |
| 2020 | 55,870,000 | 26,970,349 |
| 2021 | 58,805,000 | 24,065,173 |
| 2022 | 57,385,000 | 21,544,189 |
| 2023 | 59,625,000 | 19,385,030 |
| 2024 | 61,955,000 | 17,134,682 |
| 2025 | 64,395,000 | 14,788,831 |
| 2026 | 66,915,000 | 12,343,307 |
| 2027 | 69,525,000 | 9,794,181 |
| 2028 | 72,265,000 | 7,136,639 |
| 2029 | 75,120,000 | 4,365,425 |
| 2030 | 78,090,000 | 1,475,377 |
| **Totals** | **$ 1,528,607,504** | **$ 980,223,413** |

# CITY OF ATLANTA, GEORGIA

## Airport Facilities Revenue Bonds
## DECEMBER 31, 2003

| Bonds | 1990 Issue Principal | Rate (Percent) | Interest Amount |
|---|---|---|---|
| Authorized | $ 319,247,504 | | |
| Retired/Paid | 287,310,000 | | |
| Outstanding | $ 31,937,504 | | |
| **Maturity** | | | |
| 2004 | 5,592,003.90 | 7.250% | 8,516,379.90 |
| 2005 | 5,208,086.85 | 7.250% | 8,901,672.60 |
| 2006 | 4,850,022.80 | 7.250% | 9,259,560.80 |
| 2007 | 4,516,519.10 | 7.250% | 9,592,777.00 |
| 2008 | 4,206,283.10 | 7.250% | 9,903,711.70 |
| 2009 | 3,916,729.50 | 7.250% | 10,191,708.00 |
| 2010 | 3,647,858.30 | 7.250% | 10,462,141.70 |
| 2011 | | | |
| 2012 | | | |
| 2013 | | | |
| 2014 | | | |
| 2015 | | | |
| 2016 | | | |
| 2017 | | | |
| 2018 | | | |
| 2019 | | | |
| 2020 | | | |
| 2021 | | | |
| 2022 | | | |
| 2023 | | | |
| 2024 | | | |
| 2025 | | | |
| 2026 | | | |
| 2027 | | | |
| 2028 | | | |
| 2029 | | | |
| 2030 | | | |
| **Totals** | **$ 31,937,504** | | **$ 66,827,952** |

# CITY OF ATLANTA, GEORGIA

## Airport Facilities Revenue Bonds
## DECEMBER 31, 2003

| Bonds | 1994-A Refunding Issue Principal | Rate (Percent) | Interest Amount |
|---|---|---|---|
| Authorized | $ 71,045,000 | | |
| Retired/Paid | 71,045,000 | | |
| Outstanding | $ - | | |
| **Maturity** | | | |
| 2004 | | 5.50 | |
| 2005 | | 6.50 | |
| 2006 | | 6.50 | |
| 2007 | | 6.50 | |
| 2008 | | 6.50 | |
| 2009 | | 6.50 | |
| 2010 | | | |
| 2011 | | | |
| 2012 | | | |
| 2013 | | | |
| 2014 | | | |
| 2015 | | | |
| 2016 | | | |
| 2017 | | | |
| 2018 | | | |
| 2019 | | | |
| 2020 | | | |
| 2021 | | | |
| 2022 | | | |
| 2023 | | | |
| 2024 | | | |
| 2025 | | | |
| 2026 | | | |
| 2027 | | | |
| 2028 | | | |
| 2029 | | | |
| 2030 | | | |
| **Totals** | $ - | | $ - |

# CITY OF ATLANTA, GEORGIA

## Airport Facilities Revenue Bonds
## DECEMBER 31, 2003

| Bonds | 1994-B Refunding Issue Principal | Rate (Percent) | Interest Amount |
|---|---|---|---|
| Authorized | $ 210,095,000 | | |
| Retired/Paid | 81,370,000 | | |
| Outstanding | $ 128,725,000 | | |
| **Maturity** | | | |
| 2004 | 4,880,000 | 6% | 7,488,460 |
| 2005 | 1,960,000 | 6% | 7,295,960 |
| 2006 | 2,065,000 | 6% | 7,180,731 |
| 2007 | 2,195,000 | 6% | 7,058,256 |
| 2008 | 7,855,000 | 6% | 6,769,319 |
| 2009 | 8,305,000 | 6% | 6,304,719 |
| 2010 | 8,780,000 | 6% | 5,813,525 |
| 2011 | 9,285,000 | 6% | 5,282,550 |
| 2012 | 9,845,000 | 6% | 4,708,650 |
| 2013 | 10,435,000 | 6% | 4,100,250 |
| 2014 | 11,060,000 | 6% | 3,455,400 |
| 2015 | 11,725,000 | 6% | 2,771,850 |
| 2016 | 12,425,000 | 6% | 2,047,350 |
| 2017 | 13,175,000 | 6% | 1,279,350 |
| 2018 | 13,965,000 | 6% | 465,150 |
| 2019 | 770,000 | 6% | 23,100 |
| 2020 | | | |
| 2021 | | | |
| 2022 | | | |
| 2023 | | | |
| 2024 | | | |
| 2025 | | | |
| 2026 | | | |
| 2027 | | | |
| 2028 | | | |
| 2029 | | | |
| 2030 | | | |
| **Totals** | **$ 128,725,000** | | **$ 72,044,620** |

# CITY OF ATLANTA, GEORGIA

## Airport Facilities Revenue Bonds
## DECEMBER 31, 2003

| Bonds | 1996 Refunding Issue Principal | Rate (Percent) | Interest Amount |
|---|---|---|---|
| Authorized | $ 276,565,000 | | |
| Retired/Paid | 154,055,000 | | |
| Outstanding | $ 122,510,000 | | |
| **Maturity** | | | |
| 2004 | 23,500,000 | | 6,774,138 |
| 2005 | 27,375,000 | 6% | 5,251,819 |
| 2006 | 29,085,000 | 7% | 3,451,088 |
| 2007 | 30,970,000 | | 1,556,888 |
| 2008 | 3,665,000 | 5% | 511,744 |
| 2009 | 3,860,000 | 5% | 314,213 |
| 2010 | 4,055,000 | 5% | 106,444 |
| 2011 | | | |
| 2012 | | | |
| 2013 | | | |
| 2014 | | | |
| 2015 | | | |
| 2016 | | | |
| 2017 | | | |
| 2018 | | | |
| 2019 | | | |
| 2020 | | | |
| 2021 | | | |
| 2022 | | | |
| 2023 | | | |
| 2024 | | | |
| 2025 | | | |
| 2026 | | | |
| 2027 | | | |
| 2028 | | | |
| 2029 | | | |
| 2030 | | | |
| **Totals** | **$ 122,510,000** | | **$ 17,966,331** |

# CITY OF ATLANTA, GEORGIA

## Airport Facilities Revenue Bonds
## DECEMBER 31, 2003

| Bonds | 2000A Airport Revenue Bonds Principal | Rate (Percent) | Interest Amount |
|---|---|---|---|
| Authorized | $ 711,880,000 | | |
| Retired/Paid | 423,745,000 | | |
| Outstanding | $ 288,135,000 | | |
| **Maturity** | | | |
| 2004 | 70,000 | | 16,249,459 |
| 2005 | 75,000 | | 16,246,033 |
| 2006 | - | | 16,244,251 |
| 2007 | - | | 16,244,251 |
| 2008 | 10,135,000 | | 15,980,251 |
| 2009 | 10,655,000 | | 15,432,089 |
| 2010 | 11,220,000 | | 14,848,686 |
| 2011 | 4,485,000 | | 14,424,778 |
| 2012 | 4,735,000 | | 14,170,616 |
| 2013 | 4,995,000 | | 13,901,173 |
| 2014 | 7,400,000 | | 13,549,176 |
| 2015 | 24,020,000 | 6% | 12,641,255 |
| 2016 | 25,410,000 | 6% | 11,205,094 |
| 2017 | 26,890,000 | 6% | 9,675,925 |
| 2018 | 28,470,000 | 6% | 8,086,325 |
| 2019 | 44,095,000 | | 6,045,434 |
| 2020 | 41,545,000 | | 3,610,844 |
| 2021 | 43,935,000 | | 1,208,213 |
| 2022 | | | |
| 2023 | | | |
| 2024 | | | |
| 2025 | | | |
| 2026 | | | |
| 2027 | | | |
| 2028 | | | |
| 2029 | | | |
| 2030 | | | |
| **Totals** | $ 288,135,000 | | $ 219,763,851 |

# CITY OF ATLANTA, GEORGIA

## Airport Facilities Revenue Bonds
## DECEMBER 31, 2003

| | 2000B Airport Revenue Bonds | | |
|---|---|---|---|
| **Bonds** | **Principal** | **Rate (Percent)** | **Interest Amount** |
| Authorized | $ 201,955,000 | | |
| Retired/Paid | - | | |
| Outstanding | $ 201,955,000 | | |
| **Maturity** | | | |
| 2004 | - | | 11,417,338 |
| 2005 | - | | 11,417,338 |
| 2006 | - | | 11,417,338 |
| 2007 | 3,980,000 | | 11,417,338 |
| 2008 | 4,205,000 | 6% | 11,305,400 |
| 2009 | 4,440,000 | 6% | 11,075,197 |
| 2010 | 1,700,000 | 6% | 10,829,281 |
| 2011 | 1,800,000 | 6% | 10,652,756 |
| 2012 | 1,900,000 | 6% | 10,552,131 |
| 2013 | 1,730,000 | 6% | 10,443,381 |
| 2014 | 1,720,000 | 6% | 10,334,481 |
| 2015 | 1,825,000 | 6% | 10,230,981 |
| 2016 | 1,935,000 | 6% | 10,124,631 |
| 2017 | 2,050,000 | 6% | 10,011,831 |
| 2018 | 2,175,000 | 6% | 9,892,281 |
| 2019 | 2,300,000 | 6% | 9,768,250 |
| 2020 | 2,430,000 | 6% | 9,639,594 |
| 2021 | 14,825,000 | 6% | 9,505,125 |
| 2022 | 15,660,000 | 6% | 9,019,828 |
| 2023 | 16,540,000 | 6% | 8,162,438 |
| 2024 | 17,475,000 | 6% | 7,256,813 |
| 2025 | 18,455,000 | 6% | 6,300,141 |
| 2026 | 19,495,000 | 6% | 5,289,609 |
| 2027 | 20,590,000 | 6% | 4,222,266 |
| 2028 | 21,750,000 | 6% | 3,094,875 |
| 2029 | 22,975,000 | 6% | 1,904,063 |
| 2030 | | 6% | 646,172 |
| **Totals** | **$ 201,955,000** | | **$ 235,930,875** |

# CITY OF ATLANTA, GEORGIA

## Airport Facilities Revenue Bonds
## DECEMBER 31, 2003

| Bonds | 2000C Airport Revenue Bonds Principal | Rate (Percent) | Interest Amount |
|---|---|---|---|
| Authorized | $ 96,400,000 | | |
| Retired/Paid | 35,550,000 | | |
| Outstanding | $ 60,850,000 | | |
| **Maturity** | | | |
| 2004 | - | 0.00 | 3,748,144 |
| 2005 | - | 0.00 | 3,748,144 |
| 2006 | - | 0.00 | 3,748,144 |
| 2007 | - | 0.00 | 3,748,144 |
| 2008 | - | 0.00 | 3,748,144 |
| 2009 | - | 0.00 | 3,748,144 |
| 2010 | - | 0.00 | 3,748,144 |
| 2011 | 14,375,000 | 0.06 | 3,316,894 |
| 2012 | 15,235,000 | 0.06 | 2,419,072 |
| 2013 | 16,170,000 | 0.06 | 1,447,188 |
| 2014 | 15,070,000 | 0.06 | 470,938 |
| 2015 | | | |
| 2016 | | | |
| 2017 | | | |
| 2018 | | | |
| 2019 | | | |
| 2020 | | | |
| 2021 | | | |
| 2022 | | | |
| 2023 | | | |
| 2024 | | | |
| 2025 | | | |
| 2026 | | | |
| 2027 | | | |
| 2028 | | | |
| 2029 | | | |
| 2030 | | | |
| **Totals** | **$ 60,850,000** | | **$ 33,891,097** |

# CITY OF ATLANTA, GEORGIA

## Solid Waste Management Authority Revenue Bonds
## DECEMBER 31, 2003

| Bonds | 1995 Issue | | |
|---|---|---|---|
| | | Interest | |
| | Principal | Rate (Percent) | Amount |
| Authorized | $ 28,795,000 | | |
| Retired/Paid | 3,940,000 | | |
| Outstanding | $ 24,855,000 | | |
| **Maturity** | | | |
| 2004 | 890,000 | 4.50 | 1,254,350 |
| 2005 | 930,000 | 4.60 | 1,214,300 |
| 2006 | 975,000 | 4.70 | 1,171,520 |
| 2007 | 1,020,000 | 4.80 | 1,125,695 |
| 2008 | 1,070,000 | 4.90 | 1,076,735 |
| 2009 | 1,125,000 | 5.00 | 1,024,305 |
| 2010 | 1,180,000 | 5.10 | 968,055 |
| 2011 | 1,240,000 | 5.13 | 907,875 |
| 2012 | 1,300,000 | 5.00 | 844,325 |
| 2013 | 1,365,000 | 5.00 | 779,325 |
| 2014 | 1,435,000 | 5.00 | 711,075 |
| 2015 | 1,510,000 | 5.00 | 639,325 |
| 2016 | 1,585,000 | 5.00 | 563,825 |
| 2017 | 1,660,000 | 5.25 | 484,575 |
| 2018 | 1,750,000 | 5.25 | 397,425 |
| 2019 | 1,840,000 | 5.25 | 305,550 |
| 2020 | 1,940,000 | 5.25 | 208,950 |
| 2021 | 2,040,000 | 5.25 | 107,100 |
| **Totals** | **$ 24,855,000** | | **$ 13,784,310** |

# CITY OF ATLANTA, GEORGIA

## Downtown Development Authority Variable Rate Refunding Revenue Bonds (Underground Atlanta Project)
## DECEMBER 31, 2003

| Bonds | 2002 Refunding Issue | | |
|---|---|---|---|
| | | Interest | |
| | Principal | Rate (Percent) | Amount |
| Authorized | $ 71,625,000 | | |
| Retired/Paid | 2,435,000 | | |
| Outstanding | $ 69,190,000 | | |
| **Maturity** | | | |
| 2004 | 3,860,000 | 5.48 | 3,791,612 |
| 2005 | 4,050,000 | 5.48 | 3,580,084 |
| 2006 | 4,225,000 | 5.48 | 3,358,144 |
| 2007 | 4,445,000 | 5.48 | 3,126,614 |
| 2008 | 4,710,000 | 5.48 | 2,883,028 |
| 2009 | 4,995,000 | 5.48 | 2,624,920 |
| 2010 | 5,305,000 | 5.48 | 2,351,194 |
| 2011 | 5,545,000 | 5.48 | 2,060,480 |
| 2012 | 5,905,000 | 5.48 | 1,756,614 |
| 2013 | 6,080,000 | 5.48 | 1,433,020 |
| 2014 | 6,350,000 | 5.48 | 1,099,836 |
| 2015 | 6,680,000 | 5.48 | 751,856 |
| 2016 | 7,040,000 | 5.48 | 385,792 |
| **Totals** | **$ 69,190,000** | | **$ 29,203,194** |

*** The 2002 Refunding Bond is a variable rate issue, which is a part of a SWAP agreement. Per the terms of the agreement, the City pays 5.48% fixed rate for interest charged.

# CITY OF ATLANTA, GEORGIA

## Special Assessment Collections
## LAST TEN YEARS
## (CASH BASIS)

| Year | Assessments Billed | Assessments Collected | Ratio of Collections to Amount Billed (%) | Total Outstanding Assessments |
|---|---|---|---|---|
| 1994 | 1,074,752 | 189,323 | 17.6 | 4,198,543 |
| 1995 | 1,609,273 | 121,968 | 7.6 | 5,685,848 |
| 1996 | 1,171,079 | 163,052 | 13.9 | 6,693,875 |
| 1997 | 2,079,161 | 358,874 | 17.3 | 8,748,431 |
| 1998 | 878,224 | 203,428 | 23.2 | 8,621,736 |
| 1999 | 122,219 | 386,675 | 316.4 | 8,357,280 |
| 2000 | 95,756 | 379,999 | 396.8 | 8,073,037 |
| 2001 | 105,523 | 347,505 | 329.3 | 7,831,055 |
| 2002 | 98,921 | 432,549 | 437.3 | 7,497,427 |
| 2003 | 122,954 | 472,438 | 384.2 | 7,147,943 |

NOTES: All Special Assessments are due when billed and may be paid within thirty (30) days without interest. An election to pay in four installments is available for demolition, curb, gutter and sidewalks; six installments for sewer; and ten installments for paving at an annual interest rate of seven percent (7%) on the balance. Each installment is added to the Special Assessment Fund and the method of enforcing collections is the same as for general government taxes.

These amounts do not reflect any allowances for bad debts.

# CITY OF ATLANTA, GEORGIA

## Ratio of Net General Bonded Debt to Assessed Value and Net Bonded Debt Per Capita
## LAST TEN YEARS
## (CASH BASIS)

| Year | Population[1] | Assessed Value[2] | Gross Bonded Debt[3] | Debt Service Monies Available | Net Bonded Debt | Ratio of Net Bonded Debt to Assessed Value (Percent) | Net Bonded Debt per Capita |
|---|---|---|---|---|---|---|---|
| | | (Dollars in thousands, except per capita amounts) | | | | | |
| 1994 | 421,900 | 10,100,534 | 260,410 | 29,412 | 230,998 | 2.29 | 547.52 |
| 1995 | 424,300 | 10,268,452 | 260,990 | 30,674 | 230,316 | 2.24 | 542.82 |
| 1996 | 425,200 | 10,629,772 | 289,795 | 27,795 | 262,000 | 2.46 | 616.18 |
| 1997 | 426,300 | 10,860,127 | 329,440 | 33,006 | 296,434 | 2.73 | 695.36 |
| 1998 | 426,600 | 12,717,080 | 324,030 | 49,453 | 274,577 | 2.16 | 643.64 |
| 1999 | 427,500 | 12,916,521 | 323,365 | 43,409 | 279,956 | 2.17 | 654.87 |
| 2000 | 416,474 | 13,940,772 | 321,915 | 52,362 | 269,553 | 1.93 | 626.87 |
| 2001 | 419,185 | 15,725,462 | 237,200 | 13,973 | 223,227 | 1.42 | 532.53 |
| 2002 | 428,100 | 17,498,002 | 238,510 | 20,258 | 217,982 | 1.25 | 509.18 |
| 2003 | 432,900 | 18,447,913 | 239,360 | 26,567 | 212,793 | 1.15 | 491.55 |

[1] Source: Atlanta Regional Commission as of April, 2003.
[2] Includes Freeport.
[3] Includes all Long-term General Obligation Debt.

# CITY OF ATLANTA, GEORGIA

## Ratio of Annual Debt Service Expenditures for General Bonded Debt to Total General Fund Expenditures
## LAST TEN YEARS
## (CASH BASIS)

| Year | Principal | Interest | Total Debt Service | Total General Fund Expenditures | Ratio of Debt Service to General Expenditures (Percent) |
|---|---|---|---|---|---|
| 1994 | 5,960,000 | 9,887,379 | 15,847,379 | 364,150,014 | 4.4 |
| 1995 | 7,420,000 | 16,350,126 | 23,770,126 | 380,094,234 | 6.3 |
| 1996 | 7,695,000 | 14,561,647 | 22,256,647 | 406,253,389 | 5.5 |
| 1997 | 9,715,000 | 15,965,781 | 25,680,781 | 411,639,360 | 6.2 |
| 1998 | 10,270,000 | 18,148,531 | 28,418,531 | 408,318,589 | 7.0 |
| 1999 | 10,720,000 | 17,126,336 | 27,846,336 | 414,713,655 | 6.7 |
| 2000 | 9,450,000 | 16,515,024 | 25,965,024 | 461,777,624 | 5.6 |
| 2001 | 9,970,000 | 16,498,701 | 26,468,701 | 451,001,618 | 5.9 |
| 2002 | 6,690,000 | 11,692,878 | 18,382,878 | 410,587,994 | 4.5 |
| 2003 | 7,150,000 | 11,836,000 | 18,986,000 | 430,346,600 | 4.5 |

# CITY OF ATLANTA, GEORGIA

## General Fund Expenditures and Other Financing uses by Function
## LAST TEN YEARS
## (CASH BASIS)

| Year | General Government | Public Safety | Public Works | | Cultural Affairs & Libraries | Parks & Recreation | Total Expenditures |
|---|---|---|---|---|---|---|---|
| | | | Sanitation | Streets & Highways | | | |
| 1994 | 151,691,130 | 138,088,804 | 28,940,396 | 23,420,357 | 2,872,571 | 19,136,756 | 364,150,014 |
| 1995 | 167,290,852 | 135,967,649 | 30,723,103 | 22,780,516 | 3,460,590 | 19,871,524 | 380,094,234 |
| 1996 | 168,660,622 | 144,591,993 | 37,994,940 | 28,084,434 | 3,590,375 | 23,331,025 | 406,253,389 |
| 1997 | 171,491,843 | 152,344,992 | 33,702,386 | 27,042,910 | 3,760,872 | 23,296,357 | 411,639,360 |
| 1998 | 171,948,161 | 152,667,051 | 34,278,576 | 24,604,577 | 3,741,488 | 21,078,736 | 408,318,589 |
| 1999 | 183,213,904 | 153,649,715 | 32,282,506 | 22,758,700 | 3,601,245 | 19,207,585 | 414,713,655 |
| 2000 | 204,121,947 | 167,852,280 | 41,299,069 | 24,758,195 | 3,971,696 | 19,774,437 | 461,777,624 |
| 2001 | 220,144,015 (1) | 178,248,929 | (2) | 26,242,079 | 4,202,155 | 22,164,440 | 451,001,618 |
| 2002 | 186,716,339 (1) | 174,626,570 | (2) | 25,813,232 | 2,596,376 | 20,835,477 | 410,587,994 |
| 2003 | 193,334,625 (1) | 190,034,687 | (2) | 24,346,402 | 2,047,435 | 20,583,451 | 430,346,600 |

(1) Includes Department of Corrections.

(2) The Bureau of Solid Waste Services was moved out of the General Fund in 2001 and into the Solid Waste Services Revenue Fund.

(3) City Traffic Court expenditures were moved from the General fund in 2002 to the Traffic Court Operation Fund.

# CITY OF ATLANTA, GEORGIA

## General Fund Revenue and Other Financing Sources
## LAST TEN YEARS
## (CASH BASIS)

| Year | Taxes | Licenses & Permits | Charges for Current Services | Fines Forfeits, & Penalties | Inter-Governmental Revenues | Miscellaneous Revenue | Other Financing Sources | General Fund Revenue Total |
|---|---|---|---|---|---|---|---|---|
| 1994 | 248,285,751 | 34,676,030 | 41,233,861 | 11,939,177 | 1,576,589 | 8,518,957 | 36,753,837 | 382,984,202 |
| 1995 | 247,413,223 | 35,518,221 | 41,281,247 | 11,793,833 | 1,073,614 | 9,439,447 | 42,317,568 | 388,837,153 |
| 1996 | 246,751,394 | 40,516,158 | 40,876,442 | 11,033,573 | 1,053,472 | 14,432,742 | 51,564,468 | 406,228,249 |
| 1997 | 238,862,426 | 42,520,605 | 43,600,158 | 14,272,905 | 533,644 | 10,983,667 | 42,683,488 | 393,456,893 |
| 1998 | 245,306,399 | 43,109,673 | 42,821,940 | 16,301,862 | 581,288 | 10,896,719 | 36,172,253 | 395,190,134 |
| 1999 | 286,363,348 | 47,224,484 | 34,817,921 | 18,000,059 | 536,820 | 11,309,549 | 36,821,689 | 435,073,870 |
| 2000 | 292,278,332 | 52,119,888 | 39,267,781 | 20,487,625 | 536,780 | 14,049,049 | 37,671,033 | 456,410,488 |
| 2001 | 291,157,216 | 52,443,055 | 4,678,380 (1) | 16,175,769 | 535,368 | 11,386,982 | 39,652,165 | 416,028,935 |
| 2002 | 338,955,295 | 51,854,959 | 7,557,215 (1) | 1,251,052 (2) | 538,267 | 11,101,037 | 46,015,091 | 457,272,916 |
| 2003 | 334,315,529 | 49,925,930 | 11,615,327 (1) | 1,391,699 (2) | 537,002 | 10,458,347 | 44,357,384 | 452,601,217 |

(1) Sanitary Service charge revenues were moved out of the General Fund in 2001 and into the Sanitary Services Revenue Fund.

(2) Traffic and Parking fine revenues were moved from the General Fund in 2002 to the Traffic Court Revenue Fund.

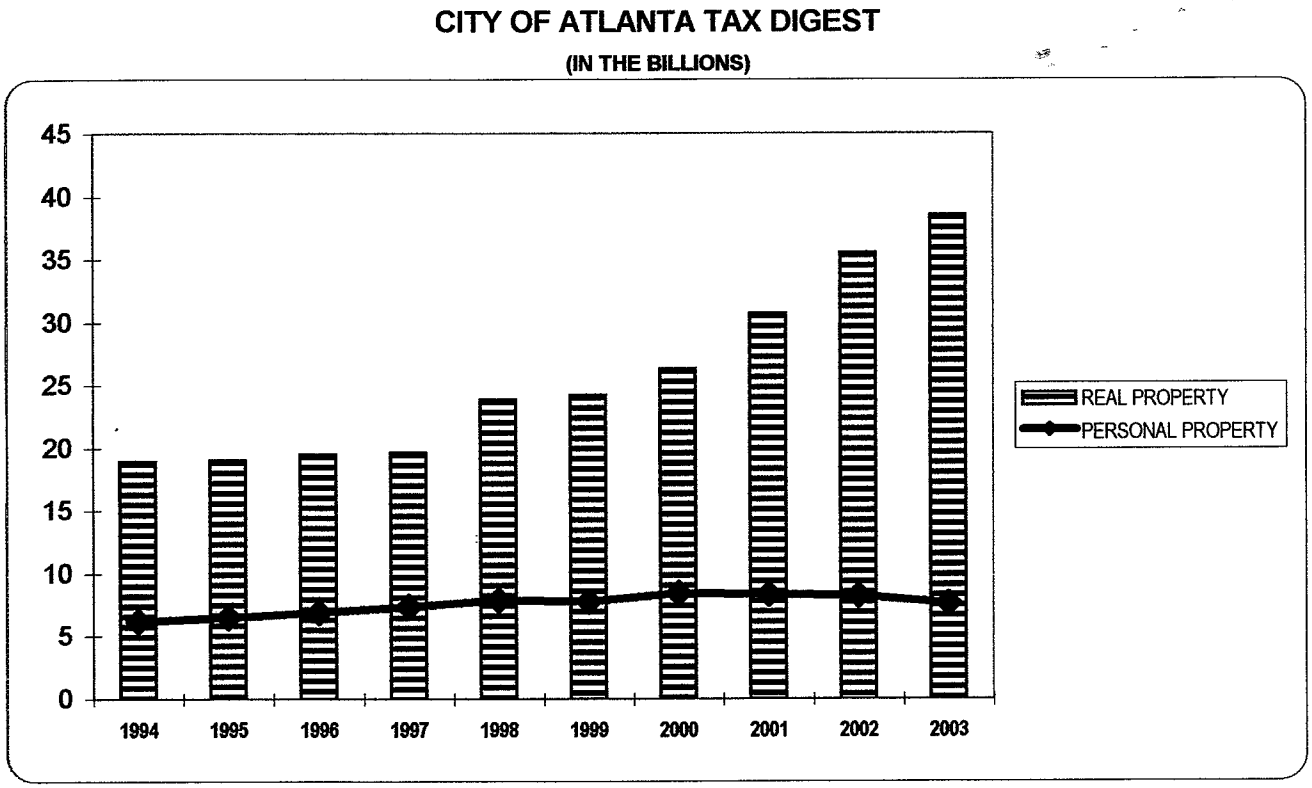
# *OTHER SCHEDULES*

***The financial information in this section provides detailed data on the City's Property Tax Rates and Levies and other sources of revenue, These tables cover multiple fiscal years and provide financial report users with a broader and more complete understanding of the City of Atlanta and its financial affairs.***

# The City's Tax Digest

## PROPERTY TAXES AND LOCAL OPTION SALES TAXES

Trends in property values are a key indicator of the economic condition of a community. Property taxes are one of the primary sources of revenue for Atlanta, comprising 33.6% of general fund revenues in 2003. The City's real property tax digest increased 203.7% in value over the past ten years from $18.9 billion in 1994 to $38.5 billion in 2003 in actual dollars. New construction, indicated by building permits, along with reassessment of existing properties were the reasons for the increase in the real property digest over the past decade.




Property taxes include amounts levied against all real, public utility and tangible property. The City shares a common tax base with the Atlanta Board of Education, portions of Fulton and DeKalb counties and a hospital authority. The City's operating millage rate decreased from 9.02 mills in 2002 to 8.71 mills in 2003.

# CITY OF ATLANTA, GEORGIA

## General Fund Tax Revenues by Source
## LAST TEN YEARS
## (CASH BASIS)

| | PROPERTY | | | | | | OTHER | | | | | |
|---|---|---|---|---|---|---|---|---|---|---|---|---|
| | TANGIBLE | | INTANGIBLE | | | | | | | | | |
| Year | (Current) | Prior | (Current) | (Prior) | Recording & Transfer Tax | Penalties & Interest on Taxes | Sales Tax | Tax on Receipt of Public Utilities | Tax on Insurance Premiums | Alcoholic Beverages | Hotel/ Motel | Total Taxes Collected |
| 1994 | 90,586,424 | 8,720,971 | 2,910,237 | 623,225 | 2,907,631 | 2,263,175 | 62,764,765 | 26,920,166 | 12,268,812 | 12,837,401 | 25,482,944 | 248,285,751 |
| 1995 | 81,368,902 | 6,853,855 | 2,400,000 | 406,101 | 2,670,063 | 4,414,382 | 68,663,795 | 27,263,643 | 13,003,429 | 13,070,511 | 27,298,542 | 247,413,223 |
| 1996 | 63,708,102 | 7,352,229 | - (1) | 938,292 | 2,694,217 | 3,314,677 | 80,297,450 | 28,981,021 | 13,896,912 | 14,195,329 | 31,373,165 | 246,751,394 |
| 1997 | 60,728,297 | 7,997,555 | - | 276 | 3,465,713 | 4,479,431 | 75,191,022 | 29,116,831 | 14,740,366 | 12,831,008 | 30,311,927 | 238,862,426 |
| 1998 | 60,688,695 | 2,888,569 | - | - | 4,152,381 | 1,547,299 | 83,949,293 | 30,087,442 | 15,457,214 | 13,405,497 | 33,130,009 | 245,306,399 |
| 1999 | 70,975,961 | 12,418,702 (2) | - | - | 4,849,676 | 1,004,010 | 90,386,199 | 39,447,359 | 16,015,976 | 13,939,739 | 37,325,726 | 286,363,348 |
| 2000 | 74,824,932 | 5,055,803 | - | 22,654 | 5,387,983 | 509,359 | 96,164,771 | 39,632,661 | 17,011,123 | 13,824,789 | 39,844,257 | 292,278,332 |
| 2001 | 81,971,876 | 4,024,541 | - | - | 6,327,210 | 736,654 | 94,780,206 | 39,534,961 | 15,128,028 | 13,736,085 | 34,917,652 | 291,157,213 |
| 2002 | 128,177,300 | 5,815,990 | - | - | 6,900,067 | 706,801 | 88,788,626 | 45,191,936 | 16,590,653 | 13,283,328 | 33,500,593 | 338,955,295 |
| 2003 | 135,908,959 | 6,842,886 | - | - | 8,822,475 | 433,414 | 77,095,516 | 42,996,473 | 17,880,802 | 13,115,914 | 31,219,090 | 334,315,529 |

(1) Intangible taxes no longer assessed as of January 1, 1996.

(2) Includes collections of a 1998 reassessment of $15,189,076 which was billed by Fulton County to taxpayers in March, 1999.

# CITY OF ATLANTA, GEORGIA

## Schedule of Revenue Bond Coverage
## Department of Aviation
## LAST TEN YEARS
## (CASH BASIS)

| Year | Operating Revenue[1] | Current Operating Expenses[2] | Net Revenue available for Debt Service | Debt Service Requirements | | | % Coverage |
|---|---|---|---|---|---|---|---|
| | | | | Principal | Interest[3] | Total | |
| 1994 | 133,249,106 | 43,594,295 | 89,654,811 | 11,710,000 | 51,279,995 | 62,989,995 | 1.42 |
| 1995 | 172,644,485 | 47,431,233 | 125,213,252 | 14,575,000 | 54,641,630 | 69,216,630 | 1.81 |
| 1996 | 187,589,010 | 58,306,392 | 129,282,618 | 6,555,000 | 52,068,253 | 58,623,253 | 2.21 |
| 1997 | 203,393,601 | 57,680,544 | 145,713,057 | 32,180,000 | 50,907,185 | 83,087,185 | 1.75 |
| 1998 | 236,281,519 | 61,044,014 | 175,237,505 | 33,945,000 | 49,161,158 | 83,106,158 | 2.11 |
| 1999 | 243,875,331 | 65,241,480 | 178,633,851 | 35,905,000 | 47,250,968 | 83,155,968 | 2.15 |
| 2000 | 254,701,033 | 76,383,098 | 178,317,935 | 42,670,000 | 62,277,198 | 104,947,198 | 1.70 |
| 2001 | 257,119,663 | 84,788,711 | 172,330,952 | 48,110,000 | 79,922,860 | 128,032,860 | 1.71 |
| 2002 | 250,917,834 | 93,131,834 | 157,786,000 | 50,775,000 | 77,257,713 | 128,032,713 | 1.23 |
| 2003 | 250,460,435 | 95,611,501 | 154,848,934 | 44,852,004 | 66,230,735 | 111,082,739 | 1.39 |

[1] Represents total operating revenues.

[2] Represents total operating expenses exclusive of debt service.

[3] Interest includes capitalized interest for the years 1993-2001 which is excluded in the bond coverage calculation.

# CITY OF ATLANTA, GEORGIA

## Property Tax Rates - All Direct and Overlapping Governments
## (Per $1,000 Assessed Value)
## LAST TEN YEARS

| | City of Atlanta, Georgia | | | | | | Atlanta/ DeKalb County | Downtown Improvement District | Fulton County, Georgia | | | | |
|---|---|---|---|---|---|---|---|---|---|---|---|---|---|
| Year | General Levy | School Levy | Parks Levy | City Bond Levy | School Bond Levy | Total | Special Tax District | Special Tax District [1] | County Levy | County Bond Levy | Hospital Levy | Georgia State Levy | Total |
| 1994 | 10.99 | 23.44 | 0.50 | 0.25 | 1.29 | 36.47 | 1.98 | -- | 8.64 | 0.66 | 4.71 | 0.25 | 14.26 |
| 1995 | 9.66 | 23.19 | 0.50 | 0.99 | 1.31 | 35.65 | 1.90 | -- | 9.20 | 0.66 | 4.15 | 0.25 | 14.26 |
| 1996 | 6.90 | 26.95 | 0.50 | 0.99 | 1.31 | 36.65 | 1.87 | 2.02 | 8.90 | 0.66 | 4.45 | 0.25 | 14.26 |
| 1997 | 6.57 | 25.43 | 0.50 | 1.32 | 1.00 (2) | 34.82 | 2.06 | 2.02 | 9.14 | 0.66 | 3.89 | 0.25 | 13.94 |
| 1998 | 6.57 | 25.43 | 0.50 | 1.32 | 1.00 | 34.82 | 2.06 | 2.02 | 9.14 | 0.66 | 3.89 | 0.25 | 13.94 |
| 1999 | 6.57 | 24.93 | 0.50 | 1.32 | 1.00 | 34.32 | 1.96 | 2.22 | 9.14 | 0.66 | 3.89 | 0.25 | 13.94 |
| 2000 | 6.28 | 23.84 | 0.48 | 1.27 | 0.96 | 32.83 | 1.86 | 2.22 | 13.31(3) | 0.38 | -- | 0.25 | 13.94 |
| 2001 | 6.19 | 21.94 | 0.44 | 0.74 | 0.12 | 29.43 | 1.47 | 2.22 | 13.04(3) | 0.30 | -- | 0.25 | 13.59 |
| 2002 | 9.02 | 21.67 | 0.50 | 1.34 | 0.11 | 32.64 | 1.30 | 2.50 | 12.53(3) | 0.28 | -- | 0.25 | 13.06 |
| 2003 | 8.71 | 21.46 | 0.50 | 1.30 | 0.11 | 32.08 | 1.14 | 3.60 | 12.05(3) | 0.27 | -- | 0.25 | 12.57 |

(1) Tax imposed by property owners in the district pursuant to state authorization.

(2) Reduced by a debt service payment of $3,052,000 by the Atlanta Board of Education using its existing resources.

(3) Hospital Levy included in County Levy.

# CITY OF ATLANTA, GEORGIA

## Property Tax Rates and Tax Levies
## LAST TEN YEARS

### Tax Rates (per $1,000 assessed value)

| Year | Schools | General Fund Operations | Debt Service | Park Improvements | Total |
|---|---|---|---|---|---|
| 1994 | 23.44 | 10.99 | 1.54 | 0.50 | 36.47 |
| 1995 | 23.19 | 9.66 | 2.30 | 0.50 | 35.65 |
| 1996 | 26.95 | 6.90 | 2.30 | 0.50 | 36.65 |
| 1997 | 25.43 | 6.57 | 2.32 | 0.50 | 34.82 |
| 1998 | 25.43 | 6.57 | 2.32 | 0.50 | 34.82 |
| 1999 | 24.93 | 6.57 | 2.32 | 0.50 | 34.32 |
| 2000 | 23.84 | 6.28 | 2.23 | 0.48 | 32.83 |
| 2001 | 21.94 | 6.19 | 0.86 | 0.44 | 29.43 |
| 2002 | 21.67 | 9.02 | 1.45 | 0.50 | 32.64 |
| 2003 | 21.46 | 8.71 | 1.41 | 0.50 | 32.08 |

### Tax Levies

| | | | | | |
|---|---|---|---|---|---|
| 1994 | 220,142,786 | 104,966,861 | 15,311,731 | 4,565,338 | 344,986,716(1) |
| 1995 | 214,367,424 | 90,113,858 | 23,061,340 | 4,662,530 | 332,205,152(1) |
| 1996 | 256,610,799 | 67,771,498 | 24,276,529 | 4,799,716 | 353,458,542(1) |
| 1997 | 250,283,310 | 64,625,743 | 25,056,649 | 4,902,619 | 344,868,321(1) |
| 1998 | 295,957,990 | 76,462,603 | 28,781,599 | 5,819,072 | 407,021,264(1) |
| 1999 | 295,111,003 | 77,772,936 | 29,598,720 | 5,918,793 | 408,401,451(1) |
| 2000 | 306,777,569 | 80,812,212 | 31,140,597 | 6,279,675 | 425,010,052(1) |
| 2001 | 316,717,075 | 88,226,548 | 13,014,344 | 6,271,354 | 424,229,321(1) |
| 2002 | 343,562,112 | 141,378,685 | 24,622,343 | 7,919,092 | 517,482,232(1) |
| 2003 | 358,472,809 | 145,207,795 | 25,365,524 | 8,335,694 | 537,381,822(1) |

(1) These totals do not include the levy for the Special Tax District in that part of the City located in DeKalb County which is transferred to Fulton County to be used for Library Operations. Also, these totals do not include intangible taxes.

# CITY OF ATLANTA
## Assessed and Estimated Actual Value of Taxable Property
## Last Ten Years
## 1994-2003

| Fiscal Year | Real Estate | | Personal Property and Corporate Franchises | | Total | | Ratio of Total Assessed to Total Estimated True Value |
|---|---|---|---|---|---|---|---|
| | Assessed Value(Gross) | Estimated True Value | Assessed Value[1] | Estimated True Value | Assessed Value(Gross) | Estimated True Value | |
| 1994 | 7,552,051,010 | 18,880,127,525 | 2,491,762,876 | 6,229,407,190 | 10,043,813,886 | 25,109,534,715 | 40 |
| 1995 | 7,615,780,160 | 19,039,450,400 | 2,597,436,514 | 6,493,591,285 | 10,213,216,674 | 25,533,041,685 | 40 |
| 1996 | 7,798,454,040 | 19,496,135,100 | 2,773,758,023 | 6,934,395,058 | 10,572,212,063 | 26,430,530,158 | 40 |
| 1997 | 7,845,932,330 | 19,614,830,825 | 2,954,562,073 | 7,386,405,183 | 10,800,494,403 | 27,001,236,008 | 40 |
| 1998 | 9,545,833,340 | 23,864,583,350 | 3,136,416,510 | 7,841,041,275 | 12,682,249,850 | 31,705,624,625 | 40 |
| 1999 | 9,671,243,681 | 24,178,109,203 | 3,112,309,595 | 7,780,773,988 | 12,783,553,276 | 31,958,883,190 | 40 |
| 2000 | 10,537,528,819 | 26,343,822,048 | 3,378,385,537 | 8,445,963,843 | 13,915,914,356 | 34,789,785,890 | 40 |
| 2001 | 12,273,584,727 | 30,683,961,818 | 3,328,687,294 | 8,321,718,235 | 15,602,272,021 | 39,005,680,053 | 40 |
| 2002 | 14,191,430,603 | 35,478,576,508 | 3,286,308,120 | 8,215,770,300 | 17,477,738,723 | 43,694,346,808 | 40 |
| 2003 | 15,385,186,442 | 38,462,966,105 | 3,050,161,351 | 7,625,403,378 | 18,435,347,793 | 46,088,369,483 | 40 |

NOTE: Assessed values are established by the Fulton County Board of Tax Assessors on January 1 of each year at 40% of the market value as required by State Law.

[1] **Freeport exemption netted out.**

## Construction Activity

Construction boomed in Atlanta in 1990's as the City experienced a strong economy. Building activity peaked in 2002. Within the ten year span 1994 - 2003, the City issued $13.8 billion in building permits for new construction. In 2003, 9104 permits valued at $1.8 billion were issued by the City.

## UNEMPLOYMENT RATE

The unemployment rate in the City was higher than the state and the national levels in the past ten years. The higher rate in the City was probably due to a proportionately higher number of lower skilled workers in the labor force and the attending difficulty in finding employment. The unemployment rate in 2003 decreased to 7.9% from 8.6% in 2001.

# CITY OF ATLANTA, GEORGIA

## Value of Construction and Bank Deposits
## LAST TEN YEARS

| | Commercial Construction | | Residential Construction | | | City Property Values | | |
|---|---|---|---|---|---|---|---|---|
| Year | Number of Units | Value | Number of Units | Value | Bank Deposits (in thousands)[1] | Real Property Market Value | Personal Property Market Value[2] | Total Market Value |
| 1994 | 506 | 447,118,705 | 431 | 88,234,695 | 18,675,277 | 18,880,127,525 | 6,229,407,190 | 25,109,534,715 |
| 1995 | 492 | 141,425,935 | 460 | 119,174,147 | 20,095,365 | 19,039,452,900 | 6,493,591,285 | 25,533,044,185 |
| 1996 | 855 | 161,874,206 | 548 | 265,315,897 | 21,775,882 | 19,496,135,100 | 6,934,395,058 | 26,430,530,158 |
| 1997 | 559 | 250,113,212 | 472 | 188,433,969 | 22,188,091 | 19,614,830,825 | 7,386,405,183 | 27,001,236,008 |
| 1998 | 572 | 400,599,578 | 647 | 234,141,067 | 23,405,856 | 23,864,583,350 | 7,841,041,275 | 31,705,624,625 |
| 1999 | 564 | 371,755,724 | 884 | 409,909,735 | 24,186,589 | 24,178,109,203 | 7,780,773,988 | 31,958,883,190 |
| 2000 | 244 | 192,497,450 | 1,045 | 552,114,967 | 29,241,200 | 26,343,822,048 | 8,445,963,843 | 34,789,785,890 |
| 2001 | 551 | 747,118,442 | 1,068 | 538,068,746 | 29,248,023 | 30,683,961,818 | 8,321,718,235 | 39,005,680,053 |
| 2002 | 531 | 1,004,552,282 | 1,019 | 581,419,369 | 32,257,957 | 35,478,576,508 | 8,215,770,300 | 43,694,346,808 |
| 2003 | 446 | 511,807,239 | 1,309 | 606,442,727 | 42,275,651 | 38,462,966,105 | 7,625,403,378 | 46,088,369,483 |

**Source:**
[1] Federal Reserve Bank - Atlanta Region
[2] Freeport exemption netted out.

# FACTS

**OFFICIAL NAME:** The William B. Hartsfield Atlanta International Airport

**OFFICIAL SHORTENED NAME/CODE:** Hartsfield Atlanta International Airport/ATL

**OWNER/OPERATOR:** The City of Atlanta/Department of Aviation

**DISTANCE FROM DOWNTOWN ATLANTA:** 10 miles (16.2 kilometers)

**ELEVATION ABOVE SEA LEVEL:** 1,026 feet (316 meters)

**LATITUDE/LONGITUDE:** 33° 38' 21.1" North/84° 25' 39.6" West

**TOTAL AIRPORT AREA:** 3,750 acres (1,518 hectares)

**TERMINAL COMPLEX:** The passenger terminal complex measures 130 acres (52.6 hectares), or 5.7 million square feet. The complex includes the Terminal Building, Concourses T, A, B, C, D and E, the International Concourse. Within these concourses are 146 domestic and 24 inter

**PEOPLE MOVER:** The airport's underground-automated people mover, connecting all concourses with the terminal, consists of nine, four car trains operating on a 3.5-mile loop track. The time between trains, at any of the 13 stations, is approximately two minutes.

**CARGO FACILITIES:** There are three main air cargo complexes, North, Midfield and South, a Perishables Complex and an Equine Complex. The total on-airport air cargo warehouse space measures two million square feet.

**RUNWAYS:** There are four parallel runways in an east-west configuration:

(1) 9R-27L = 9,000 feet long (2,743 meters). Category III.
(2) 9L-27R = 11,889 feet long (3,624 meters). Category I.
(3) 8R-26L = 10,000 feet long (3,048 meters). Category II.
(4) 8L-26R = 9,000 feet long (2,743 meters ). Category III.

**PARKING CAPACITY:** There are more than 30,000 public parking spaces, including more than 14,500 spaces in close-in parking decks, 8,000 in economy lots and 8,500 in "Park-Ride" lots. Special parking spaces are provided for the physically challenged.

**GROUND TRANSPORTATION:** The Metropolitan Atlanta Rapid Rail System (MARTA) station is located inside the airport terminal. Other transportation available from the terminal includes: 8 on-airport rental car companies with bus service; 3 off-airport rental car companies with bus

# FACTS

**:ONCESSIONS:** There are more than 200 concession outlets throughout the airport, including 75 food and beverage, 82 retail and convenience, and 21 staffed service outlets.

**:XECUTIVE CONFERENCE CENTER:** The 43,000 square feet Executive Conference Center at Hartsfield, located in the Atrium terminal for the convenience of business travelers from various centralized destinations, contains 24 meeting rooms and 18 individual workstations to conduct business

**EMPLOYMENT:** The airport is considered to be the largest employment center in the State of Georgia. There are approximately 43,300 airline, ground transportation, concessionaire, security, federal government, City of Atlanta and airport tenant employees at the airpor

**CONOMIC IMPACT:** The total airport payroll is $1.9 billion, resulting in a direct and indirect economic impact of $3.8 billion on the local and regional economy. The total annual regional economic impact of the airport is more than $16.8 billion.

**2003 REVENUE:** Airport revenue was $250,460,435 (unaudited) derived from landing fees, concession revenues, parking fees, building and land rentals, and passenger facility charges (PFCs).

**PASSENGER AIRLINES SERVING ATLANTA (25):**

| | | | | |
|---|---|---|---|---|
| eromexico | American Airlines | Chautauqua Air | Frontier | Midwest Express |
| ir Canada | America West | COMair | Hooters Air | Northwest Airlines |
| Air France | ASA | Continental | JetBlue Airways | South African Airlines |
| ir Jamaica | British Airways | Corporate Airlines | Korean Air | United Airlines |
| ir Tran | Casino Express | Delta Air Lines | Lufthansa | US Airways |

**LL-CARGO AIRLINES SERVING ATLANTA (19):**

| | | | | |
|---|---|---|---|---|
| irborne Express | British Airways | EVA Air | Korean Air | Polar Air |
| Air New Zealand | China Airlines | FedEx | Lufthansa Cargo | Qantas |
| ankair | DHL Worldwide | Japan Airlines Cargo | MartinAir | UPS |
| AX Global | Emery Worldwide | Kitty Hawk | Mountain Air | |

**TATISTICS FOR 2003:**

| | Passengers | Cargo in Metric Tons *(Freight/Express/Mail)* | Aircraft Operations *Landings and Takeoffs* |
|---|---|---|---|
| omestic | 73,284,871 | 517,314 | 869,316 |
| ternational | 5,501,361 | 281,187 | 42,407 |
| Transit | 300,560 | 0 | 0 |
| **TOTAL** | **79,086,792** | **798,501** | **911,723** |

**FURTHER INFORMATION:** Please contact the Department of Aviation, Marketing & Public Relations Division:
Telephone **(404) 209-1700;** Fax **(404) 209-2942.**
Or, visit the Hartsfield Atlanta International Airport Web site at:
http://www.atlanta-airport.com *or* http://www.atlmasterplan.com

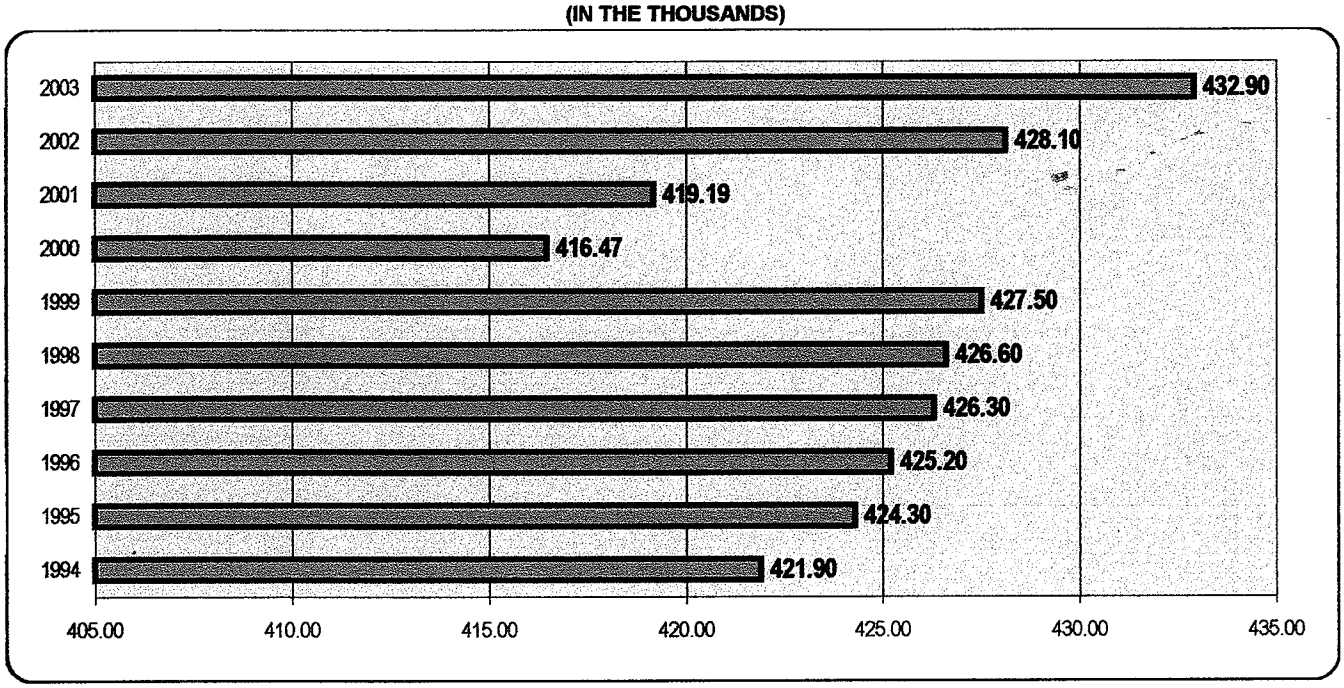
# *STATISTICAL SECTION*

***The financial information in this section provides detailed data on the financial, economic and physical characteristics of the City, These tables cover multiple fiscal years and provide financial report users with a broader and more complete understanding of the City of Atlanta and its financial affairs.***

# Population

The official City of Atlanta population is increasing steadily. Although the population decreased from 495,039 in 1970 to 394,000 in 1989, there has been an increase each year since 1990. Residency data does not tell the whole story for the City. Many people commute into the City to work and play. By the year 2010, it is estimated that approximately 479,000 persons will reside in the City while it remains the center of business and entertainment activity in the growing metropolitan area. The population of the City of Atlanta in 2003 was 432,900.

**CITY OF ATLANTA POPULATION**
**(IN THE THOUSANDS)**




**Source: U.S. Bureau of Census and Atlanta Regional Commission**

# CITY OF ATLANTA, GEORGIA

## Demographic Statistics
## LAST TEN YEARS

| Year | Population[1] | Median Age[2] | School Enrollment (3) | Unemployment Rate |
|---|---|---|---|---|
| 1994 | 421,900 | 31.5 | 57,780 | 7.6% |
| 1995 | 424,300 | 31.5 | 57,883 | 7.4% |
| 1996 | 425,200 | 31.5 | 58,107 | 6.7% |
| 1997 | 426,300 | 31.5 | 58,042 | 6.2% |
| 1998 | 426,600 | 31.5 | 57,711 | 5.6% |
| 1999 | 427,500 | 31.5 | 57,223 | 5.3% |
| 2000 | 416,474 | 31.9 | 56,377 | 4.9% |
| 2001 | 419,185 | 31.9 | 56,586 | 5.8% |
| 2002 | 428,100 | 31.9 | 56,946 | 8.6% |
| 2003 | 432,900 | 31.9 | 52,103 | 7.9% |

**Sources:**

[1] Atlanta Regional Commission as of April 2003.

[2] Estimate of Median Age - Per census taken every 10 years

[3] At end of school year in June

# CITY OF ATLANTA, GEORGIA

## MISCELLANEOUS STATISTICAL DATA
## DECEMBER 31, 2003

| | |
|---|---|
| **GENERAL:** | |
| Date of incorporation and original City charter | December 29, 1847 |
| Revised City charter effective | January 1, 1974 |
| Form of government | Mayor-Council |
| Area of City | 131.4 square miles |
| Miles of streets: | |
| Paved | 1,414 miles |
| Unpaved | 26 miles |
| Miles of curbstone | 2,800 (approximate) |
| **CONSTRUCTION PERMITS:** | |
| Permits issued | 9,104 |
| Total value | $1,764,669,127 |
| **NUMBER OF STREET LIGHTS:** | |
| Owned | 6,295 |
| Leased | 36,713 |
| Freeway Lights | 6,664 |
| **FIRE PROTECTION:** | |
| Fire Stations | 34 |
| Employees: | |
| Firefighting | 944 |
| Civilian | 68 |
| **FIRE VEHICLES:** | |
| Fire Engines | 45 |
| Tractor Drawn Aerial Ladders | 16 |
| Mid-ship Platform Ladders | 2 |
| Mid-ship Aerial Ladders | 7 |
| Rear Mount Aerial Ladders | 0 |
| Foam Trailer | 1 |
| Light Unit Truck | 1 |
| Command Vehicle | 7 |
| Service Trucks | 3 |
| Pick-up Trucks | 28 |
| Hazardous Material Trucks | 3 |
| Rescue Units | 7 |
| Vans | 6 |
| Bus | 1 |
| Fire Cars | 44 |
| Lift Gate Stake Body Trucks | 2 |
| Van Aerial Truck | 0 |
| Air Crash Fire Rescue Vehicles | 13 |
| Ambulances | 4 |

# CITY OF ATLANTA, GEORGIA

## MISCELLANEOUS STATISTICAL DATA
## DECEMBER 31, 2003
## (Continued)

| | |
|---|---|
| **POLICE PROTECTION:** | |
| Police Station | 1 |
| Precincts | 6 |
| Employees: | |
| Law Enforcement | 1,620 |
| Civilian | 451 |
| **POLICE VEHICLES:** | |
| Patrol Cars | 355 |
| Detective Cars | 355 |
| Patrol Wagons | 40 |
| Solo Motorcycles | 116 |
| Pick-up Trucks | 41 |
| Vans (full size) | 80 |
| Bomb Trailers | 3 |
| Mini Vans | 15 |
| Horse Trailers | 5 |
| Helicopters | 2 |
| Buses | 4 |
| **JAILS:** | |
| Correctional Facilities | 2 |
| City Detention Center | 1,317 |
| **RECREATION:** | |
| Parks | 346 |
| Total Acres | 3,354 |
| Golf Courses | 6 |
| Tennis Courses | 5 |
| **Swimming Pools:** | |
| Outdoor | 18 |
| Indoor | 5 |
| Other Recreational Facilities | 49 |
| Play Grounds | 105 |
| Ball Fields | 85 |
| **SCHOOLS:** | |
| Elementary | 65 |
| Middle | 17 |
| High | 10 |
| Evening | 2 |
| Alternative | 3 |
| Charter Schools | 3 |

# CITY OF ATLANTA, GEORGIA

## MISCELLANEOUS STATISTICAL DATA
## DECEMBER 31, 2003
## (Continued)

| | |
|---|---|
| **STUDENT ENROLLMENT:** | |
| Pre-K | 788 |
| Elementary | 26,471 |
| Middle | 11,724 |
| High | 13,120 |
| **TEACHERS (Classroom)** | 4,071 |
| Municipal Employees (exclusive of Atlanta Board of Education) | 7,607 |
| **WATER AND SEWERAGE:** | |
| **Pure Water Produced:** | |
| Total Gallons Produced | 40,677 mill. gal. |
| Maximum Daily Produced | 142.5 mill. gal. |
| Average Daily Produced | 111.44 mill. gal. |
| **WATER MAINS:** | |
| Miles in Service | 2,424 |
| **ATLANTA INTERNATIONAL AIRPORT:** | |
| Number of Passengers Served | 79,086,792 |
| Number of Operations Served | 911,723 |
| **Number of Carriers:** | |
| Commercial | 25 |
| Cargo | 19 |
| Number of Runways | 4 |
| **Number of Feet Each Runway:** | |
| 9R 27L | 9,000 feet or 2,743 meters |
| 9L 27R | 11,889 feet or 3,624 meters |
| 8R 27L | 10,000 feet or 3,048 meters |
| 8L 26R | 9,000 feet or 1,743 meters |

# CITY OF ATLANTA
# 2003 TEN (10) LARGEST TAXPAYERS

| Taxpayer | Type of Business | 2003 Assessed Value | Percentage of Total Assessed Value |
|---|---|---|---|
| Bell South | Communication Service | 311,493,227 | 1.69% |
| Coca-Cola Company | Marketing and Manufacturing | 162,670,820 | 0.88% |
| Georgia Power Company | Pulp and Paper Mfg | 138,389,311 | 0.75% |
| Post Apartment Homes | Residential Real Estate | 116,171,210 | 0.63% |
| Georgia Pacific Company | Utility Service | 90,792,750 | 0.49% |
| CSC Associates | Commercial Real Estate | 87,338,740 | 0.47% |
| One Ninety One Peachtree Assoc. | Commercial Real Estate | 82,038,220 | 0.44% |
| Suntrust Plaza Assoc. | Commercial Real Estate | 76,478,710 | 0.41% |
| Atlanta Center LTD | Commercial Real Estate | 63,170,490 | 0.34% |
| Sumito Life Realty, Inc. | Commercial Real Estate | 58,083,570 | 0.31% |
| **GRAND TOTAL** | | **$ 1,186,627,048** | **6.43%** |
| **City of Atlanta Total Gross Property Tax Digest** | | **$ 18,447,913,040** | |

**ANNUAL BUDGET:** A budget developed and enacted to apply to a single fiscal year.

**ACTIVITY:** An action or set of actions directed at a specific purpose or purposes.

**ANTICIPATION:** See "Estimated Receipts."

**APPROPRIATION:** The legal authorization given by the City Council to make expenditures and incur obligations using city funds.

**BASE (BASIC) BUDGET:** The budget required to maintain the current level of service in the succeeding fiscal year. During budget development, a distinction is made between the base budget required to fund a continuation of existing service levels and program change requests for additional resources for new activities or changes to service levels.

**BUDGET COMMISSION:** Established in the Charter of the City of Atlanta, the Budget Commission is composed of the Mayor, Chairman of the Finance Committee, the Commissioner of Finance, and two members of Council, and sets the levels of estimated revenue for budget purposes.

**CASH CARRY FORWARD:** Remaining fund balance in any given fund at the end of the fiscal year which is rebudgeted in the succeeding year's budget. Cash carry forward is shown in the budget document as cash and securities available January 1.

**CDBG:** Community Development Block Grant.

**COST CENTER:** A segregated set of expenditure accounts within a fund, separated for the purpose of identifying specific resources that will be applied toward a specific goal.

**DEBT SERVICE:** Payment of interest and principal on an obligation resulting from the issuance of bonds.

**EFFECTIVENESS:** The extent to which the outcome of an action or set of actions produces the desired results or impact.

**EFFICIENCY:** A ratio between input (resources) and output (production).

**ENTERPRISE FUND:** A fund which pays for its costs of operations from user fees and does not generally receive property tax support.

**ESTIMATED RECEIPTS:** The legally authorized level of revenue expected to be received from individual revenue sources, as set by the Budget Commission. Generally, estimated revenues from any source for any given budget year cannot exceed ninety-nine percent (99%) of the actual prior year receipts. Estimated receipts are also referred to as "Anticipations."

**FISCAL YEAR:** A twelve month period (January 1 through December 31) at the beginning of which the city implements a new budget based on expected revenues and expenditures, and at the end of which the city determines its financial positions and the results of its operations.

**FUND:** A self-balancing set of accounts set aside and accounted for separately for the purpose of restricting specific revenues that are then spent for a specific set of activities.

**INTERNAL SERVICE FUND:** A fund used to account for the financing of goods or services provided by one department or agency to other departments or agencies, on a cost-reimbursement basis.

**MANAGEMENT OBJECTIVE:** Specific, measurable things to be accomplished which have the characteristic of being able to be controlled or affected by management decisions and direction.

**MEASURE:** An absolute indicator of the attainment of an objective. May be simply a determinable result, or may consist of statistical data.

**MILL:** A measure of the rate of ad valorem (property) taxation, representing one ($1) dollar of tax per one thousand ($1,000) dollars of assessed property value.

**OBJECTIVE:** Specific, measurable things to be accomplished.

**OPERATING BUDGET:** The annual budget for the routine, ongoing activities and work program of an organizational unit, as opposed to budgets which may also be established for capital projects, grant funded projects, and other activities of a non-permanent nature.

**PROGRAM:** A set of activities under a specific organizational unit.

**PROGRAM CHANGE:** A proposed activity which is not presently in an organization's work program, nor funded in it's budget.

**PROPRIETARY FUND:** A set of segregated revenue and expenditure accounts, set up for the purpose of showing net income, financial position, and changes in financial position. Enterprise Funds and the Internal Service Fund are Proprietary Funds.

**RESERVE:** An account used to set aside and earmark monies for future use. Monies must be appropriated from the reserve account to an expenditure account for a specific purpose before they can be spent.

**REVENUE:** The taxes, fees, charges, special assessments, grants, and other funds collected and received by the city in order to support the services provided.

**USER FEES:** The payment of a fee for direct receipt of a public service by the person benefiting from the service.

**WORKLOAD:** A measure of quantity produced, processed, handled, or otherwise acted upon or with by an organizational unit. Workload is preferably indicated with respect to a specific, identifiable period of time.

**WORK PROGRAM:** The detailed set of things to be accomplished, within specified time periods, for an organizational unit.

# DEPARTMENT OF FINANCE
## Office of Budget & Fiscal Policy

**Director of Budget & Fiscal Policy**
Meadows, Chuck

**Assistant Director**
Taylor, Rick D.

**Budget Managers & Financial Managers, Sr.**
Curry, Tracy
Davis, Bertha
Farcarlun, Joshua
Kwaw, Paul
McCrory, Yolanda

**Financial Managers**
Hinson, Wayne
West, Chiquetta

**Budget & Financial Analysts**
Agbim, Nduka
Al-Mamun, Shah
Ball, Jeffrey
Dickerson, Anna
Goodman, Linda
McLaurin, Sherisse
Skaggs, Serena
Thompkins, Samuel

**Administrative Assistant**
Lovette, Susan