City of Atlanta, Georgia

2003 BUDGET

SHIRLEY FRANKLIN
Mayor

FINANCE/EXECUTIVE COMMITTEE
ATLANTA CITY COUNCIL

Felicia Moore -- **Chairperson**
Jim Maddox -- **V. Chairperson**
Anne Fauver
C.T. Martin
Clair Muller
Debi Starnes
H. Lamar Willis

BUDGET COMMISSION

Shirley Franklin, Mayor -- **Chairperson**
Felicia Moore, Councilmember --
Chairperson of Finance/Executive Committee
Debi Starnes, Councilmember
Richard J. Anderson, Chief Fin. Off. -- **Secretary**

CITY OF ATLANTA OFFICIALS

EXECUTIVE

Mayor ..... Shirley Franklin

LEGISLATIVE

City Council (Elected)

President of Council ..... Cathy Woolard

Members of Council

District 1 - Carla Smith
District 2 - Debi Starnes
District 3 - Ivory Lee Young, Jr.
District 4 - Cleta Winslow
District 5 - Natalyn Mosby Archibong
District 6 - Anne Fauver
District 7 - Howard Shook
District 8 - Clair Muller
District 9 - Felicia Moore
District 10 - C.T. Martin
District 11 - Jim Maddox
District 12 - Derrick Boazman

Members of Council-At-Large

City Council-At-Large - Post 1 - Ceasar C. Mitchell
City Council-At-Large - Post 2 - Mary Norwood
City Council-At-Large - Post 3 - H. Lamar Willis

ADMINISTRATIVE

(Appointed)

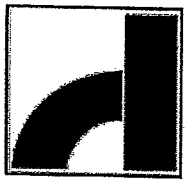
Chief Operating Officer
Lynnette Young

Chief of Staff
Gregory Pridgeon

Chief Financial Officer
Richard J. Anderson

Fire Chief (Interim) ..... Kenneth Allen
Director, City Council Staff ..... Robert Barger
Commissioner of Parks, Recreation & Cultural Affairs (Acting) ..... Dianne Harnell Cohen
Aviation General Manager ..... Benjamin R. DeCosta
City Attorney ..... Linda DiSantis
Chief Judge, Traffic Court ..... Calvin S. Graves
Commissioner of Planning & Community Development ..... Charles Graves
Municipal Clerk ..... Rhonda D. Johnson
Chief Information Officer ..... Abe Kani
Ethics Officer (Interim) ..... Virginia Looney
Police Chief ..... Richard Pennington
Commissioner of Corrections ..... Thomas J. Pocock
Commissioner of Human Resources ..... Benita C. Ransom
Commissioner of Watershed Management ..... Jack Ravan
Chief Judge, Municipal Court ..... William F. Riley
Commissioner of Public Works ..... David E. Scott
Director, General Services ..... Deborah Scott-Brooks
Chief Procurement Officer ..... Adam Smith
City Internal Auditor ..... Leslie Ward

Current as of 6/03



GOVERNMENT FINANCE OFFICERS ASSOCIATION

Distinguished Budget Presentation Award

PRESENTED TO

City of Atlanta

Georgia

For the Fiscal Year Beginning

January 1, 2002

President

Executive Director

The Government Finance Officers Association of the United States and Canada (GFOA) presented an award for Distinguished Budget Presentation to the City of Atlanta for its annual budget for the fiscal year beginning January 1, 2002.

In order to receive this award, a governmental unit must publish a budget document that meets program criteria as a policy document, as an operations guide, as a financial plan and as a communications medium.

The Award is valid for a period of one year only. We believe our current budget continues to conform to program requirements, and we are submitting it to GFOA to determine its eligibility for another award.

CITY OF ATLANTA
2003 BUDGET

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CITY OF ATLANTA

SHIRLEY FRANKLIN
MAYOR

DEPARTMENT OF FINANCE
68 MITCHELL STREET, S.W., SUITE 11100
ATLANTA, GEORGIA 30335-0312
TEL (404) 330-6454 · FAX (404) 658-6667

RICHARD J. ANDERSON
CHIEF FINANCIAL OFFICER
randerson@ci.atlanta.ga.us

Dear Budget Reader:

The 2003 City of Atlanta budget represents another major step toward one of the key goals of Mayor Franklin's administration – restoring the financial stability of the city. The budget was developed in compliance with strict new and enhanced fiscal policies and as a result, represents significant strides toward stronger financial footing for City operations. This resolve to a higher standard of fiscal discipline also serves us well in meeting the ongoing financial challenges associated with a continued weak economy.

The key policies and practices instituted in the 2003 budget include:

- the funding of a reserve in the general fund equal to five percent of the budget, as required by the charter amendment adopted during 2002;

- an adjustment in the timing of budget submissions and adoption, requiring the budget process to begin earlier in the year. This change enabled the City to have a tentative adopted budget in place on January 1, 2003 prior to the start of the fiscal year. Prior to this change, the City's budget was not adopted until late in the second month of the fiscal year, putting the City's finances at risk and limiting first quarter spending controls and accountability;

- adoption of revenue anticipations in the general fund at ninety-six percent (96%) of the prior year recurring receipts, a more fiscally conservative level than the ninety-nine (99%) percent allowed under the City charter. Combined with the five percent restricted reserve, adoption of a lower anticipation level provides an additional cushion against unforeseen expenses or declines in revenues; and,

- passage in 2002 of a charter amendment to re-establish the personal liability of the members of the Budget Commission for any over-anticipation of revenues, a provision which had been removed in the 1996 charter.

As a result of these and other changes, the 2003 general fund budget is on firmer financial footing when compared with the 2002 budget, which had inherited a significant operating deficit from the prior year and was faced with the largest budget gap in the City's history. In contrast to the 2001 deficit, 2002 ended with an operating surplus, and pressure on the 2003 budget was reduced. The final 2003 general fund budget is structured in a manner that we believe ensures recurring expenses will be met by recurring revenues, and projects another operating surplus in 2003. While that is welcome news and a good accomplishment, it does not mean that we are out of the financial woods or can relax our fiscal policies. We will continue to need to be highly disciplined in our financial management practices as we rebuild our reserves and continue to re-establish financial stability.

CITY OF ATLANTA 2003 BUDGET

The City of Atlanta budget includes appropriations to all funds totaling over $4.2 billion. Over two-thirds of this total is made up of various proprietary funds, primarily the Hartsfield International Airport, the Water and Wastewater system, and Solid Waste Services. This budget letter focuses primarily on the budget for the 2003 General Fund, which accounts for tax revenues and most direct service delivery to the public.

CITY OF ATLANTA 2003 GENERAL FUND BUDGET

Revenues

For 2003, General Fund revenues have been anticipated conservatively at $414.6 million, which is almost 10 percent less than actual 2002 collections of $457.3 million. However, after adjusting for $26 million of one-time revenues received in 2002, anticipations for 2003 represent approximately ninety-six percent (96%) of prior year recurring collections. As noted previously, this anticipation level is lower than the ninety-nine percent (99%) required by City charter and provides a hedge against a potentially prolonged economic downturn.

Lowering the anticipation rate for budget purposes was accomplished despite a significant revenue loss impacting 2003 from a change in the Local Option Sales Tax (LOST) distribution formula. A new certificate of distribution was executed between the City of Atlanta and Fulton County, whereby the City of Atlanta's share of the sales tax was reduced from 47.39 percent to 42.87 percent. Even though Atlanta gained population between 1990 and 2000, this reallocation in the distribution formula resulted from the decline in the city's percentage of municipal population in the county. This change took effect January 1, 2003 and will result in a decline of an estimated $8.3 million annually in the City's share of the sales tax, depending on the volume of sales tax receipts.

In terms of property taxes, the 2003 budget did not make any change to property tax rates. In fact, 2003 property tax rates were fully rolled back to 8.71 mills to offset increases in assessed values in the tax digest as established by the Fulton County Tax Assessors Office. The City of Atlanta's millage rate still represents the lowest proportion of the property tax bill. For those city residents residing in Fulton County, of every dollar collected from property taxes, approximately 23 cents accrues to the City as compared to 28 cents to Fulton County and 49 cents to the Atlanta Board of Education.

Overall, taxes comprise the largest source of General Fund income, accounting for 75 percent of anticipated revenues. Specifically, property tax and sales tax revenues comprise the largest share of General Fund revenues accounting for 37.1 percent and 21.2 percent respectively.

When anticipations of $414.6 are combined with the cash carry-forward from 2002 of $39.1 million, the amount available for the 2003 budget is $453.7 million.

Expenditure Budget (Appropriations)

Appropriations to the General Fund for the 2003 budget total $453.7 million. In order to cover certain new demands on the budget and to address the goal of increasing financial stability, several budget increases at the fund level had to be covered:

- The Charter mandated five percent (5%) reserve resulted in an increase in the restricted reserve from $16 million in 2002 to $22.7 million, an increase of $6.7 million;
- Appropriations were increased by $2.8 million for employer health insurance due to cost increases, and $11 million for pension expenditures due to city contribution requirements to cover increased benefits granted to Police Pension Fund members in 2001, increased cost projections resulting from actuarial studies, and the effect of losses in investment portfolios;
- An addition of $2.9 million to reinstate annual pay increments for all eligible City employees;
- Appropriations of $1 million to restore funding for the furlough days in effect in 2002; and
- Restoration of funding in the amount of $1.6 million for "Holiday Premium Pay", which was eliminated in 2002.

There were also a number of key budget initiatives in departmental budgets and across departmental budgets, which included:

Change in the processing of state charge arrestees
Beginning with the 2003 budget, the City implemented a significant change to the manner in which persons arrested on state charges are handled. Previously, such persons were taken to the City's Pre-Trial Detention Center and processed for a first appearance hearing at Municipal Court. If probable cause was found, the person was bound over to the State (County) court system. This resulted in expense to the city and time delay for the arrested person. Effective January 1, 2003, City police began transporting arrestees with state charges directly to the Fulton County or DeKalb County jail, as appropriate. Estimated savings in the 2003 budget was approximately the equivalent of 30 percent of the personnel budget of the Department of Corrections, and 25 percent of the budgets of the various Municipal Court agencies, resulting in total budget reductions of $11.4 million.

Investment in process improvements
The City is moving forward aggressively in implementation of a number of recommendations stemming from the process reviews conducted in 2002 in personnel and human resources, procurement, and information technology. Requests for Proposals (RFPs) have been developed for the outsourcing of payroll processing and worker's compensation claim processing, and for the automation of time and attendance record keeping. The recommended budget contains reserve accounts for each of the preceding items, in the amounts of $1.1 million, $1 million, and $1 million, respectively. We anticipate payback from savings associated with these investments to begin in late 2003 or early 2004, but not have full and significant effect until 2004 and beyond.

Additionally, funding for the new Department of Procurement organization, recommended by the process review consultant, is included in the recommended budget.

Employee compensation improvements
While the 2003 budget does not do all that was desired for employees, it does fund some important initiatives. As noted previously, full funding was restored for all positions, discontinuing furlough days implemented during 2002. Funding was also added to increase the pay of the lowest paid employees, so that no employee of the city will earn less than $22,000 per year. The budget also funded the restoration of the "annual increment", an increase annualized at approximately 3.8% for all employees not already at the top step of their salary range, and who have a satisfactory or better performance evaluation. The restatement of the increment will cost $2.9 million in 2003. Finally, the budget provided funding to provide for the reinstitution of the city's Sick Leave Bonus program, which rewards employees for not abusing sick leave.

Restructuring and reorganizing for greater efficiency and effectiveness
A number of departments have restructured their workforce to reduce cost and gain effectiveness in delivery of services. Across the General Fund, 450 positions were abolished. In addition, a net of 24 positions were transferred out of the General Fund to other funds and 165 new positions were created, for a total reduction in General Fund positions of 309. The reductions occurred in departments as follows:

	2002 Budgeted Positions	Abolished	Transf. In/(Out)	Creations	2003 Budgeted Positions
City Council	48	0	0	0	48
Executive Offices	54	-16	49	9	96
Administrative Svcs.	73	-2	-71	0	0
Fire	769	-18	0	1	752
Corrections	507	-186	0	0	321
Public Works	320	-6	-41	30	303
Parks, Rec., Cult. Aff.	290	-75	12	51	278
Planning & Dev.	192	-16	-3	1	174
Police	1,924	-13	0	8	1,919
Human Resources	50	-48	0	35	37
Judicial Agencies	247	-44	0	0	203
Law	47	-6	-1	6	46
Procurement	0	-13	23	11	21
Finance	116	0	8	0	124
Non-Departmental	15	-7	0	13	21
Total	4,652	-450	-24	165	4,343

As in the reductions made in the 2002 budget, we have made a maximum effort to place any effected employees into other positions with city government, or by working with the Georgia Department of Labor and major employers to place them in positions outside city government.

Combined with the 773 positions abolished in the 2002 budget, 1,082 positions have been eliminated from the General Fund in 2002 and 2003.

Additional initiatives
The City will continue to work on identifying new revenue initiatives, maximizing collection of existing revenues, and to make city government more efficient, effective, and responsive to our citizens, businesses, and visitors.

We will continue the implementation of the recommendations of the process reviews, and the restructuring of departments and agencies to make them more effective in today's environment. We will especially be looking for opportunities to make better informed "sourcing" decisions on whether to perform services internally or procure them in the marketplace. Some of the areas we will be looking at include:

- Solid waste collection or disposal,
- Yard trimmings collection or disposal,
- Vehicle Maintenance,
- On-street parking.

OTHER SIGNIFICANT FUND BUDGETS

The Airport Revenue Fund budget for 2003 is $230.1 million, a slight .31 percent increase over the 2002 budget of $229.3 million. The total budget for all Airport funds, including capital and debt service funds, is 2.012 billion for 2003, an increase of 8.42% above the 2002 budget of $1.856 billion.

The Water and Sewerage Revenue Fund 2003 budget totals $195.0 million, compared to the 2002 budget of $178.5 million, an increase of 9.28%. Overall, Water and Sewerage Funds decreased from $1.8 billion in 2002 to $1.26 billion in 2003, a decrease of 30.15%. This decline resulted from decreases in capital budgets as capital projects progressed in 2002.

The Solid Waste Revenue Fund increased from $38.3 million in 2002 to $40.4 million in 2003, an increase of 5.5%. This increase is primarily the result of additional personnel costs. The Solid Waste Revenue Fund had its second consecutive operating deficit in 2002, although the 2002 deficit was roughly half of the 2001 deficit. The 2003 budget included an increase, effective at mid-year, in the fee for basic residential garbage collection and disposal from $208.59 to $307.19. This was a stopgap measure to balance the 2003 budget. A comprehensive rate study will be completed in 2003, and it is anticipated that a major restructuring of solid waste fees will be implemented, which will move this fund toward financial stability.

CHANGES TO BUDGET DOCUMENT AND PRESENTATION

In order to improve the usefulness and reader friendliness of the budget, we have changed the format of the budget document. The 2003 budget contains changes in the manner in which departmental budgets are presented. For each department, you will find summary financial data at the departmental level, the bureau or equivalent level, and the "cost center" or activity level. Assigned staffing shows at each of these levels, and operating budget funding sources are identified. An important addition is the inclusion of workload and objective data, which identifies what will be accomplished by each agency of the government in 2003, as well as historical data for 2001 and 2002.

The inclusion of all funding sources and workload and objective data will provide a more complete view of departmental resources and work plan. It should be noted that in some cases the management objectives are somewhat of a "work in progress", and will continue to be refined. Together with the workload measures, the objectives will form the management plan of the departments, which will be the subject of regular monitoring and reporting in 2003.

SUMMARY

Having a tentative budget in place on January 1, 2003 represented a significant improvement in budgeting in the city. The increased funds available for final budget adoption after the close of the city's books created an opportunity for the tentative budget to be amended in final form to allow for better final product, and there were some key adjustments as part of the final budget that significantly improved the overall budget.

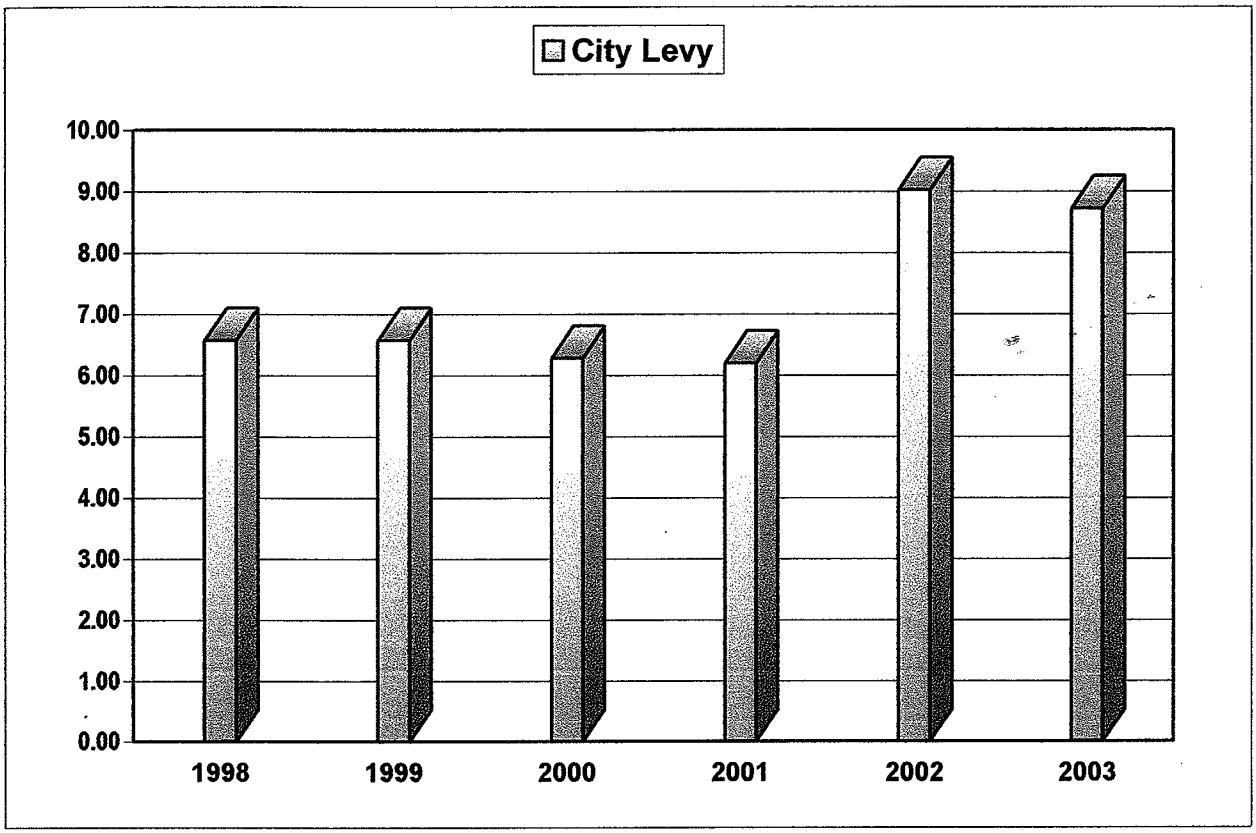
While not as difficult as the 2002 budget, the 2003 budget again represents the result of difficult decisions and choices. The city still faces fundamental, continuing funding issues. The long-term trends that put the city into financial stress are still present. The basic limitations of our

present revenue sources, and the constant struggle to keep expenditure growth from outpacing revenue growth are still with us. We have succeeded in crafting a budget within those constraints, and the adopted 2003 budget represents another milestone in an overall strategy to return the city to financial stability. Going forward, the city will need to maintain financial discipline, live within its means, and continue to rebuild reserves.

Sincerely,

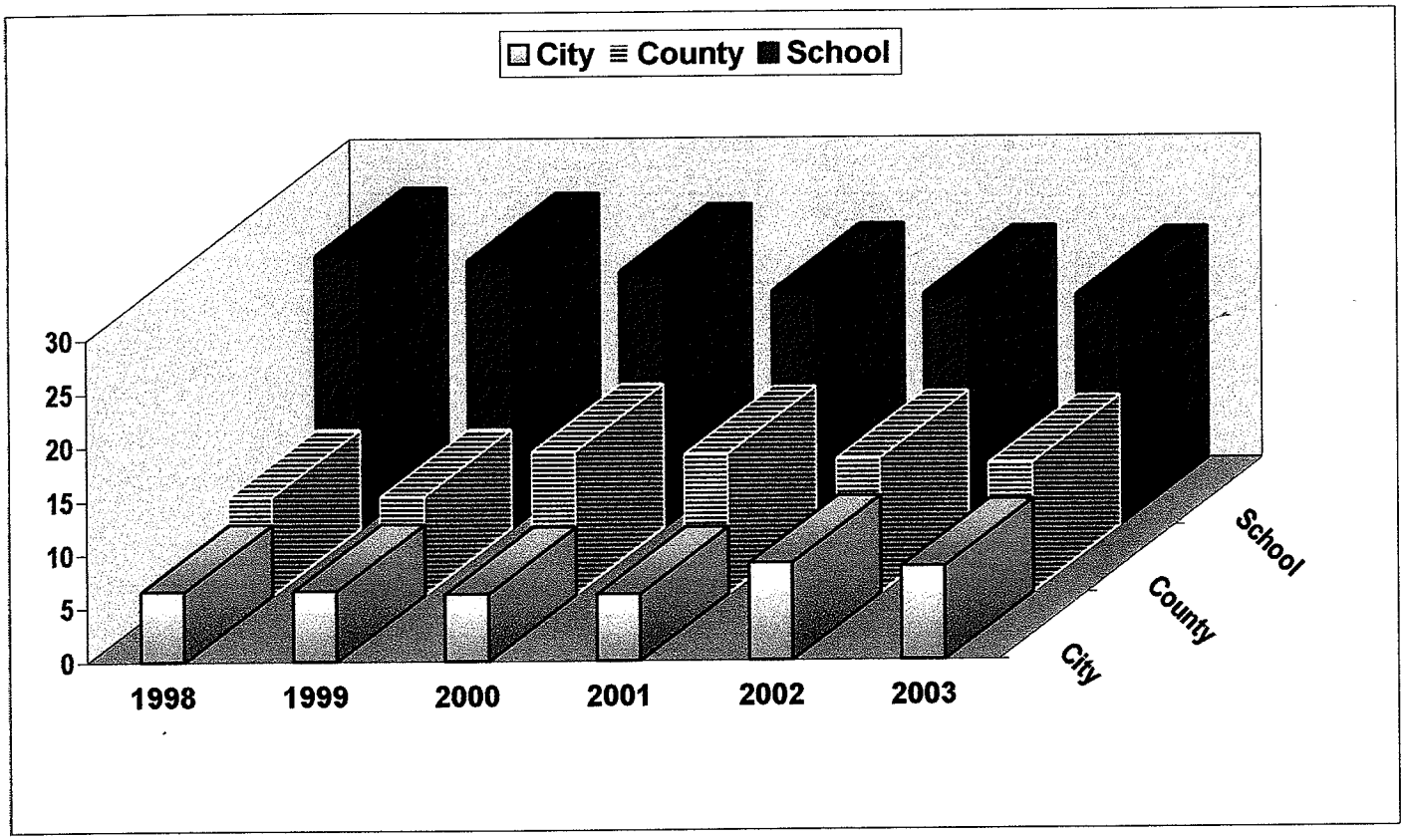
Richard J. Anderson
Chief Financial Officer

CITY OF ATLANTA
PROPERTY MILLAGE RATE
1998 - 2003



Fiscal Year	City Levy	% change of mills	% change 1998 - 2003
1998	6.57	0.00%	
1999	6.57	0.00%	
2000	6.28	-4.41%	
2001	6.19	-1.43%	
2002	9.02	45.72%	
2003	8.71	-3.44%	32.57%

CITY OF ATLANTA
PROPERTY TAX RATES
(Per $1,000 Assessed Value)
1998 - 2003

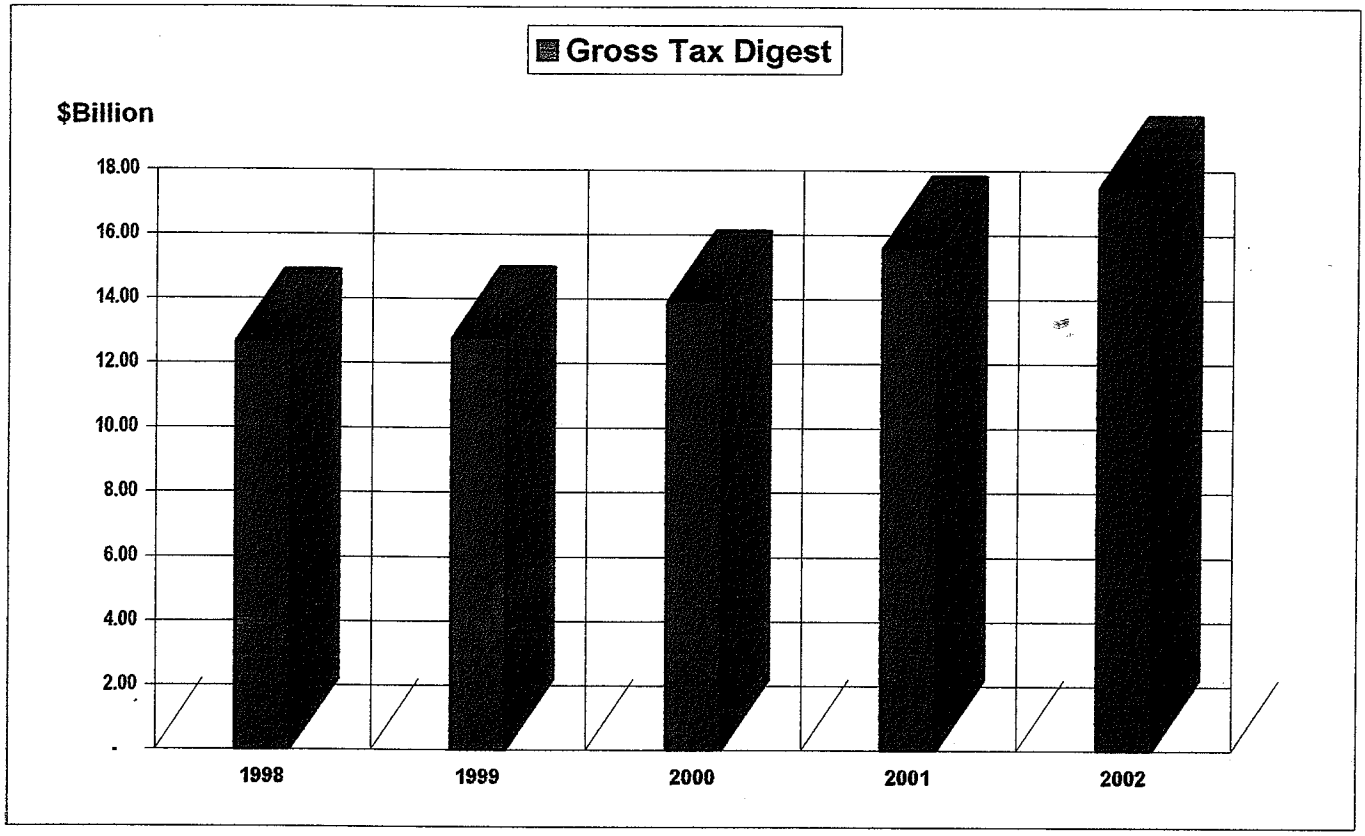


Fiscal Year	County Levy*	City Levy	School Levy	Other**	Total
1998	9.14	6.57	25.43	7.62	**48.76**
1999	9.14	6.57	24.93	7.62	**48.26**
2000	13.31	6.28	23.84	3.34	**46.77**
2001	13.04	6.19	21.94	1.85	**43.02**
2002	12.53	9.02	21.67	2.48	**45.70**
2003	12.05	8.71	21.46	2.43	**44.65**

**Hospital levy included in county levy.*

***OTHER includes county bonds, city bonds, school bonds, state levy, and parks levy.*

CITY OF ATLANTA
GROSS TAX DIGEST
1998 - 2002



Fiscal Year	Assessed Valuation	
1998	$	12,682,249,850
1999	$	12,783,553,276
2000	$	13,915,914,356
2001	$	15,602,272,021
2002	$	17,477,738,723

FINANCIAL POLICIES AND STRATEGIES

The City of Atlanta is a municipal corporation governed by the Mayor and the City Council. The accounting principles of the City of Atlanta, Georgia (the "City"), conform to generally accepted accounting principles ("GAAP") applicable to governmental entities. The Government Accounting Standards Board ("GASB") is the accepted standards setting body for establishing governmental accounting and financial reporting principles. The significant financial policies of the City are described below.

Operating Budget Policies

Annual budgets are adopted for the General, Special Revenue, and Debt Service Funds with the level of legal budgetary control established at the department level by City Council. The City is required to adopt a balanced budget each year and maintain budgetary controls to ensure compliance with legal provisions of the annual appropriated budget approved by the Mayor and City Council. The amounts of anticipated revenues and appropriated expenditures for the annual budget are controlled by the City Charter and various ordinances adopted by the City Council. Appropriations for capital projects are adopted by the City Council principally on an individual basis, when the project is initially approved.

Since the legally adopted budget is on a cash basis, which differs significantly from GAAP, a reconciliation from the cash basis to GAAP basis is presented annually in the City's Comprehensive Annual Financial Report.

The responsibility for revenue anticipations and specified appropriations is fixed by law with the Budget Commission, which is composed of the Mayor, the Chief Financial Officer, the Chair of the City Council Finance Committee and two other members of City Council. The Budget Commission may not anticipate in any year an amount in excess of 99% of the normal revenues of the City actually collected during the previous year (unless tax rates or fees are increased) plus any accumulated cash surplus carried forward from the previous year. Amounts sufficient to provide for debt service, including sinking fund requirements, are appropriated by the Budget Commission. The amount remaining from such anticipations, after providing for the above required appropriations, may be appropriated by the Mayor and City Council for any department or purpose authorized by law not later than the second regular meeting of City Council in the second month of the fiscal year.

After the initial annual budget is adopted, it may be amended for interdepartmental transfers of appropriations with the approval of City Council. Intradepartmental transfers of appropriation among individual budgetary accounts may be initiated by a department head with the approval of the Chief Operating Officer, the Chair of the City Council Finance Committee, and Chief Financial Officer. Total appropriations for any fund may be increased if, during the year, sources of revenue become available to the City in excess of original anticipations, and these amounts are anticipated by the Budget Commission and subsequently appropriated by City Council.

Encumbrance accounting, under which purchase orders and contracts are recorded in order to reserve that portion of the applicable appropriation, is employed as an extension of the formal budgetary process. All appropriations, except for the General Fund's reserved fund balance, lapse at the end of the year, but are considered during the following year's budgeting process. Contractually encumbered appropriations and certain unencumbered appropriations in the General Fund do not lapse, but are carried forward to the ensuing budget year.

Accounting, Auditing and Financial Reporting Policies

The City will produce Annual Financial Reports in accordance with Generally Accepted Accounting Principles (GAAP) as outlined by the Governmental Accounting Standards Board. An independent audit is performed annually. In addition, the City continues to maintain a strong internal audit capability.

The accounting and financial reporting treatment applied to a fund is determined by its measurements focus. All governmental funds and expendable trust funds are accounted for using a current financial resources measurement focus (also know as the spending measurement focus). With this measurement focus, general only current assets and current liabilities are included on the balance sheet. Operating statements of these funds present increases (i.e., revenues and other financing sources) and decreases (i.e., expenditures and other financing uses) in net current assets.

All proprietary funds and pension trust funds are accounted for on a flow of economic resources measurement focus. With this measurement focus, all assets and all liabilities associated with the operation of these funds are included on the balance sheet. Fund equity (i.e., net total assets) is segregated into contributed capital and retained earnings components. Proprietary fund-type operating statements present increases (e.g., revenues) and decreases (e.g., expenses) in net total assets. The accrual basis of accounting is utilized by proprietary fund types. Under this method, revenues are recorded when earned and expenses are recorded at the time liabilities are incurred.

The modified accrual basis of accounting is used by all governmental fund types, expendable trust funds and agency funds. Under the modified accrual basis of accounting, revenues are recognized when susceptible to accrual (i.e., when they become both measurable and available). "Measurable" means the amount of the transaction can be determined and "available" means collectible within the current period or soon enough thereafter to be used to pay liabilities of the current period. The City considers revenues as available if they are collected within 45 days after year-end. All revenues are considered susceptible to accrual except revenues from licenses and permits, fines, forfeitures and penalties because they are generally not measurable until received in cash.

The City also reports deferred revenue on its combined balance sheet. Deferred revenues arise when a potential accrued basis revenue does not meet both the "measurable" and "available" criteria for recognition in the current period. Deferred revenues also arise when resources are received by the City before it has a legal claim to them, such as when grant monies are received prior to the incurrence of qualifying expenditures. In subsequent periods, when both revenue recognition criteria are met, or when the City has a legal claim to the resources, the liability for deferred revenue is removed from the combined balance sheet and revenue is recognized.

Expenditures are generally recognized under the modified accrual basis of accounting when the related fund liability is incurred. Exceptions to this general rule include: (a) principal and interest on general long-term debt, which is recognized when due or when amounts have been accumulated in the debt service fund for payments to be made early in the following year, and (b) accumulated unpaid vacation pay, compensatory pay, accrued workers' compensation, and arbitrage rebate which are recognized in the governmental funds only to the extent they will be paid from available expendable financial resources. Those liabilities that are not to be paid from current resources are recorded in the General Long-Term Obligations Account Group.

The City adopted GASB Statement No. 20, "Accounting and Financial Reporting for Proprietary Funds and Other Governmental Entities that use Proprietary Fund Accounting," in 1994 and elected to follow GASB standards.

Debt Administration Policy

The City's fiscal policy for incurred indebtedness depends upon the type of debt issued. Debt associated with Proprietary (Enterprise) Funds is handled differently from General Obligation debt. Enterprise Funds have their own revenue sources (user fees) and are subject to different bond covenants that are General Obligation issues. For enterprise debt, a reserve must be set aside within six months of the issuance of debt that will cover the payments for the year in which the highest principal and interest are due. Revenues minus operating expenses (net operating revenues) must exceed principal and interest payments by 20%. If not, the user fees must be increased to provide extra revenues and cover this margin.

The Georgia Constitutional limit on general obligation bonds is 8% of the assessed property value for general government purposes and 4% for school purposes.

Financial Management Policies

Ordinance Adopted February, 1987

WHEREAS, the City of Atlanta financial standing and reputation has been and continues to be excellent; and

WHEREAS, this successful financial management excellence has been achieved despite the absence of formal, adopted City financial management policies; and

WHEREAS, as the City continues to face even more complex financial conditions, it becomes more appropriate for format, City policies governing financial management to be adopted:

THEREFORE, BE AND IT IS HEREBY ORDAINED BY THE COUNCIL OF THE CITY OF ATLANTA, GEORGIA, as follows:

SECTION 1: That the following Financial Management Policies be and are hereby adopted to guide certain aspects of the financial management of the City of Atlanta:

1. The operating budget shall be developed with a sharp focus on long-term solvency. Long-term financial commitments to continuing outlays shall be avoided unless sustained revenue growth is assured (or) official actions taken to increase existing revenues or authorize new ones sufficient to maintain the commitment.

2. Current expenditures shall in all cases be supported by current revenues, and debt shall not be used for current expenses.

3. Non-recurring revenue and resources shall not be used to finance continuing operations.

4. Each enterprise operation of the City shall maintain revenues which support the full (direct and indirect) cost of the individual operation.

5. Operating fund balance shall be maintained at levels sufficient to absorb unpredictable revenue shortfalls and to ensure desired cash flow levels. If fund balances are truly "surplus", they should be committed first to capital needs. With regard to the General Fund, cash balances available at year-end shall, in combination with new revenues, be sufficient to preclude any requirement for short-term debt to sustain City operations.

Financial Management Policies (Continued)

6. The City shall establish and maintain a high level of accounting practice. Accounting systems and standards shall conform to General Accepted Accounting Principles (GAAP) for governments as promulgated by the Governmental Accounting Standards Board (GASB).

7. An annual audit shall be performed by an independent public accounting firm with the subsequent issue of a Comprehensive Annual Financial Report (CAFR) that includes audited general purpose financial statements and audited individual fund statements with both introductory and statistical sections, by the end of the sixth month after the close of the fiscal year. The Report shall be prepared in conformity with Generally Accepted Accounting Principles (GAAP) for governments.

8. Full disclosure shall be provided in the Comprehensive Annual Financial Report and bond representations.

9. Financial systems shall be maintained to monitor expenditures, revenues, and performance of all municipal programs on an ongoing basis.

10. The City shall develop capital budgets and capital programs that facilitate advance planning for capital purposes. All capital expenditure commitments shall be made with the full knowledge of current and future operating requirements necessary to accompany the capital expenditure. Official commitment to fund necessary operating requirements must precede the commitment of capital funding.

11. Capital plans shall include replacement schedules that anticipate the inevitable aging and obsolescence of facilities and equipment. These depreciable assets should be financed through internal funds whenever feasible.

12. Any capital project financed through the issuance of bonds shall be financed for a period not to exceed the expected useful life of the project.

13. Competitive sales should be used to market debt whenever feasible. In negotiated underwritings, procedures should be implemented to ensure that underwriter profits are reasonable and that costs to the public are minimized.

14. All funds not immediately required for expenditure shall be invested by the Commissioner of Finance prudently in those securities authorized by State statutes and the City Code. The security of public deposits and investments shall be assumed through such measures as proper collateralization, credit analysis, and professional evaluation of the risk-return relationship.

15. Revenues and expenditures shall be projected annually for at least three years beyond the current fiscal year.

16. The City's overall revenue structure shall be reviewed periodically to determine its stability, equity, efficiency, and capacity to finance future operations. Where possible under Federal and State statutes, the City of Atlanta shall strive to diversify its sources of revenue so as not to be solely dependent on any one revenue source.

17. User charges shall be utilized whenever practical, especially if a particular service can be directly identified as benefiting one individual or entity.

18. All retirement systems will be financed in a manner to systematically fund liabilities. The City shall assure that sufficient funds are provided to pay current service plus interest on unfunded liabilities plus amortization of the unfunded liabilities over a programmed period.

SECTION 2: That these Financial Management Policies shall become effective upon adoption by the Council and approval by the Mayor or through action of law, and shall remain in effect until amended or specifically repealed.

SECTION 3: That all ordinances and parts of ordinances in conflict herewith be and are hereby repealed.

DESCRIPTION OF FUNDS

Introduction

The City uses funds and account groups to report its financial position and the results of its operations. Fund accounting is designed to demonstrate legal compliance and to aid financial management by segregating transactions related to certain government functions or activities. A fund is a separate accounting entity with a self-balancing set of accounts. An account group, on the other hand, is a financial reporting device designed to provide accountability for certain assets and liabilities that are not recorded in the funds because they do not directly affect net expendable available financial resources. The fund types established by the City (primary government) are described below and throughout this document.

This section contains the 2003 budgets and prior two years' data for each fund and fund group. It includes fund groups and fund descriptions, narrative descriptions of the 2003 fund budgets, and discussions of past year's activities and current trends.

The Fund Budgets Section shows 2001 and 2002 actual expenditures and 2003 budgets at a summary level and 2001 and 2002 receipts and 2003 anticipations at detail levels. Receipts and anticipations are shown at the account level of detail in most funds with accounts further broken down to show receipts from specific sponsors (grantors) in several funds where grant receipts are significant.

The fund structure of the City is organized to conform with the GAAFR (Government, Accounting, Auditing and Financial Reporting) standards. It consists of three groups of funds:

1. **GOVERNMENTAL FUND TYPES**

   General Fund - The General Fund is the principal operating fund of the City and is used to account for all activities of the City not otherwise accounted for by a specified fund.

   Special Revenue Funds - These funds account for activities carried out by the City under the terms of certain intergovernmental grants.

   Debt Service Fund - This fund is used to account for the accumulation of resources and the subsequent disbursement of such resources to pay principal and interest on long-term debt of the City (other than certificates of participation and the debt of the Enterprise Funds). Bond ordinances require the City to account for debt service transactions in separate funds, restrict the flow of cash between such funds, and comply with various other covenants.

   Capital Projects Funds - These funds account for the accumulation of resources and the subsequent disbursement of such resources to acquire or renovate major fixed assets.

2. **PROPRIETARY FUND TYPES**

   Enterprise Funds - Operations of Enterprise Funds are designed to be self-supporting. The Department of Aviation, Water and Sewerage System, Parks and Recreational Facilities (Cyclorama), Underground Atlanta, Solid Waste Services and Civic Center are accounted for as enterprise funds. Separate fund accounts within each of the enterprise funds are required to be maintained in accordance with various bond ordinances and have been combined for financial reporting purposes.

   Internal Service Fund - The activities of the Bureaus of Management Information Systems and Motor Transport Services are accounted for in the Internal Service Fund. This fund is self supporting.

3. **FIDUCIARY FUND TYPES**

   Trust and Agency Funds - These funds account for activities in which the City acts as agent or trustee for an individual or organization. Additionally, these funds account for receipt and disbursements of certain intergovernmental grants and contributions from certain private individuals. The Expendable Trust Funds are reported in the same manner as Governmental Fund types. Agency Funds are custodial in nature (assets equal liabilities) and do not involve measurement of results of operations.

2003 BUDGET SUMMARY

BY FUND GROUPS

The City's budget consists of three major fund groups, which are; Governmental, Proprietary and Fiduciary. Each fund group is comprised of related funds which are accounted for by Governmental Accounting Standards. The revenues and expenditures or sources and uses of the various funds are reported in this document.

The 2003 Adopted Budget for all funds total $4,282,490,183 which is a 14.73% increase over the 2002 total of $3,732,707,704 as depicted below:

FUND GROUP	2002 BUDGET	2003 BUDGET	TOTAL INCREASE (DECREASE)	% INCREASE (DECREASE)
Governmental	908,004,540	865,771,909	(42,232,631)	(4.65)
Proprietary	2,768,172,365	3,357,964,327	589,791,962	21.31
Fiduciary	56,530,799	58,753,948	2,223,149	3.93
TOTAL	**3,732,707,704**	**4,282,490,183**	**549,782,479**	**14.73**

The Governmental Funds budget reflects a 4.65% decrease from the 2002 Budget which can be attributed primarily to the following factors: An increase in General Fund Reserves and the appropriation allocation of the Traffic Court Facility Bond Fund; which were offset by the large decrease in the Atlantic Station and Westside TAD appropriations due to expenditures attributed to the redevelopment. Please see comparative analysis on pages 2-10 to 2-11.

The Proprietary Funds budget increased 21.31% from last year due to the appropriation of 2002 Airport Revenue Bond for Airport expansion and the 2001 Water and Wastewater Bond Fund.

The Fiduciary Funds budget has increased 3.93% from last year due to additional appropriations in the Trust Fund and Home Investment Trust Fund.

CITY OF ATLANTA
2003 BUDGET

$4,282,490,183

GOVERNMENTAL FUNDS
$865,771,909

- GENERAL FUND — $453,667,294
- SPECIAL REVENUE FUNDS — $175,881,254
- CAPITAL PROJECT FUNDS — $193,875,027
- DEBT SERVICE FUND — $39,513,500
- SPECIAL ASSESSMENT FUND — $2,834,833

PROPRIETARY FUNDS
$3,357,964,327

- AVIATION FUNDS — $2,012,546,886
- WATER & SEWERAGE FUNDS — $1,260,552,215
- PARKS FACILITIES FUNDS — $1,548,981
- SANITARY OPERATIONS FUNDS — $3,121,881
- INTERNAL SERVICE FUND — $29,381,406
- UNDERGROUND ATLANTA FACILITIES REVENUE FUND — $9,183,305
- SOLID WASTE SERVICES REVENUE FUND — $40,420,773
- CIVIC CENTER REVENUE FUND — $1,208,880

FIDUCIARY FUNDS
$58,753,948

- AGENCY FUND — $7,625,641
- TRUST FUND — $37,384,546
- RENTAL REHABILITATION TRUST FUND — $226,840
- HOME INVESTMENT TRUST FUND — $7,589,540
- MUNICIPAL MARKET LOAN TRUST FUND — $5,927,381

2003 BUDGET SUMMARY

ALL FUNDS

MAJOR ACCOUNT GROUP:	GOVERNMENTAL FUNDS	PROPRIETARY FUNDS	FIDUCIARY FUNDS	TOTAL
SUMMARY OF 2003 ANTICIPATIONS				
Taxes	339,758,221	100,000,000	651	**439,758,872**
Licenses and Permits	48,297,927	-	-	**48,297,927**
Intergovernmental Revenue	112,991,920	132,732,941	13,264,764	**258,989,624**
Charges for Services	12,931,766	290,377,294	371,986	**303,681,047**
Fines and Penalties	17,314,047	35,000	34,073	**17,383,120**
Miscellaneous Revenues	16,443,179	218,766,809	304,232	**235,514,220**
Sales, Recoveries and Other Financing Sources	48,242,067	68,582,585	37,426	**116,862,079**
Total Anticipated Receipts	**595,979,127**	**810,494,630**	**14,013,132**	**1,420,486,889**
Cash and Securities Available January 1, 2003	269,792,782	2,547,469,697	44,740,815	**2,862,003,294**
GRAND TOTAL - ALL FUNDS	**865,771,909**	**3,357,964,327**	**58,753,948**	**4,282,490,183**
SUMMARY OF 2003 APPROPRIATIONS				
Personnel Expenses	313,928,763	135,823,283	1,613,413	**451,365,459**
Other Operating Expenses	133,408,404	535,444,935	30,814,157	**699,667,496**
Loans/Adv/Invest/Losses	147	35,000	-	**35,147**
Internal Service Expenses	21,225,436	31,488,665	128,427	**52,842,528**
Intergovt'l/Interfund Expenses	68,077,568	39,964,216	7,495,284	**115,537,068**
Capital Expenses	129,518,961	1,609,084,989	8,436,504	**1,747,040,454**
Debt Service Expenses	87,010,178	384,127,201	375,411	**471,512,790**
Reserve for Appropriation	112,602,452	621,996,036	9,890,752	**744,489,240**
GRAND TOTAL - ALL FUNDS	**865,771,909**	**3,357,964,327**	**58,753,948**	**4,282,490,183**

2003 GOVERNMENTAL FUNDS BUDGET

The Governmental Funds group is one of three fund groups in the City's budget. The funds in this Fund group, account for those transactions that are supported by general taxation, intergovernmental grants, special assessments, and other sources that are not restricted to enterprise operations or held in a trustee capacity.

The General Fund, the largest of the Governmental Fund group, is comprised mostly of general tax revenues and provides basic city services, such as police and fire services, and parks and leisure services.

The Special Revenue Funds (currently comprised of the Community Development Block Grants, special tax allocation districts, Traffic Court Operations and various intergovernmental grants) account for grants from outside agencies, which are designated by law or policy for specific purposes. The Emergency Telephone System Fund was established to account for all E-911 expenditures.

The Debt Service Fund was established to account for the accumulation and disbursement of principal and interest on long term general obligation municipal debt and is financed by a dedicated tax levy and interest income. In accordance with the change in the fund structure for the annual general obligation bonds previously mentioned, separate sinking funds have been established for each issue from 1987-1989; since 1990, all the issues have been accounted for in the Bond Sinking Fund as will subsequent issues.

The Special Assessment Fund accounts for the accumulation and expenditure of resources for various public improvements such as sidewalks, curbs and gutters which are financed through assessments to individual property owners.

GOVERNMENTAL FUNDS	2002 BUDGET	2003 BUDGET	TOTAL INC/(DEC)	% INC/(DEC)
General Fund	426,271,175	453,667,294	27,396,119	6.43
Special Revenue Funds				
Community Development Fund	19,944,625	16,546,890	(3,397,734)	(17.04)
Intergovernmental Grant Fund	43,033,909	45,996,766	2,962,857	6.88
Emergency Telephone System Fund	7,382,260	8,643,083	1,260,823	17.08
Empowerment Zone Fund	59,998,504	56,790,413	(3,208,091)	(5.35)
Traffic Court Operations Fund	30,540,572	16,356,555	(14,184,017)	(46.44)
Job Training Grant Fund	-	3,171,592	3,171,592	100.00
Atlantic Station TAD Fund	79,562,750	16,996,599	(62,566,151)	(78.64)
Westside TAD Fund	21,184,916	11,379,355	(9,805,561)	(46.29)
Sub Total	261,647,537	175,881,254	(85,766,283)	(32.78)

2003 GOVERNMENTAL FUNDS BUDGET (Continued)

GOVERNMENTAL FUNDS	2002 BUDGET	2003 BUDGET	TOTAL INC/(DEC)	% INC/(DEC)
Capital Project Funds				
Annual Bond Fund	624,090	418,224	(205,866)	(32.99)
Parks Improvement Fund	16,986,560	13,509,378	(3,477,182)	(20.47)
1987 Bond Project Fund	82,145	82,691	546	0.66
1989 Bond Project Fund	104,417	80,125	(24,292)	(23.26)
1990 Bond Project Fund	168,127	130,330	(37,797)	(22.48)
General Government Capital Outlay Fund	24,360,838	23,541,641	(819,197)	(3.36)
1991 Bond Project Fund	100,289	96,269	(4,020)	(4.01)
1992 Bond Project Fund	397,509	195,318	(202,191)	(50.86)
1993 School Improvement Bond Fund	9,078,570	9,216,078	137,508	1.51
1993 Bond Project Fund	165,081	121,646	(43,435)	(26.31)
1994 Referendum G.O. Bond Fund	7,920,621	6,091,911	(1,828,710)	(23.09)
1994 Bond Project Fund	544,936	450,576	(94,360)	(17.32)
1995 Bond Project Fund	340,244	325,597	(14,647)	(4.30)
1996 Bond Project Fund	411,877	417,573	5,696	1.38
1996 G.O. Public Improv. Bond Part B Fund	9,648,707	4,501,487	(5,147,220)	(53.35)
1997 Bond Project Fund	389,818	377,326	(12,493)	(3.20)
1997 G.O. Public Improv. Bond Fund	18,980,588	9,967,917	(9,012,671)	(47.48)
1998 Bond Project Fund	373,472	302,166	(71,306)	(19.09)
1999 Bond Project Fund	363,325	222,164	(141,161)	(38.85)
2000 Bond Project Fund	5,502,567	1,086,963	(4,415,604)	(80.25)
2000 Park Improvement Bond Fund	15,916,091	1,960,357	(13,955,735)	(87.68)
2001 Bond Project Fund	8,137,786	7,034,691	(1,103,094)	(13.56)
2001 Quality of Life Fund	63,016,692	59,729,585	(3,287,107)	(5.22)
2002 Bond Project Fund	-	7,923,497	7,923,497	100.00
2002 Traffic Court Facility Bond Fund	-	46,091,516	46,091,516	100.00
Sub Total	183,614,350	193,875,027	10,260,678	5.59
Debt Service Fund				
Bond Sinking Fund	32,181,740	39,513,500	7,331,760	22.78
Sub Total	32,181,740	39,513,500	7,331,760	22.78
Special Assessment Fund	2,836,600	2,834,833	(1,767)	(0.06)
GRAND TOTAL - GOVERNMENTAL FUNDS	**906,551,401**	**865,771,909**	**(40,779,493)**	**(4.50)**

2003 BUDGET SUMMARY

GOVERNMENTAL FUNDS

DEPARTMENT/AGENCY	GENERAL	COMMUNITY DEVELOPMENT	INTER-GOVERNMENTAL GRANT	EMERGENCY TELEPHONE SYSTEM	EMPOWERMENT ZONE	TRAFFIC COURT OPERATIONS	JOB TRAINING GRANT	ATLANTIC STATION TAD	WESTSIDE TAD	BOND PROJECTS	PARK IMPROVEMENT	GENERAL GOVERNMENT CAP. OUTLAY	QUALITY OF LIFE	BOND SINKING	SPECIAL ASSESSMENT	TOTAL
City Council	5,186,093	-	20,000	-	-	-	-	-	-	-	-	-	-	-	-	5,206,093
Office of Mayor	491,238	-	834,509	-	-	-	-	-	-	-	-	-	-	-	-	1,325,747
Chief of Staff/Reporting Offices	2,236,578	-	938,991	-	-	-	-	-	-	-	-	-	-	-	-	3,175,569
Chief Operating Officer/Reporting Offices	7,722,117	659,641	-	-	-	-	-	-	-	47,283,777	-	1,323,589	-	-	-	56,989,125
Chief Policy Officer	599,844	-	-	-	-	-	-	-	-	-	-	-	-	-	-	599,844
Information Technology	-	-	-	-	-	-	-	-	-	1,140	-	-	-	-	-	1,140
Administrative Services	-	-	20,944	-	-	-	-	-	-	-	-	-	-	-	-	20,944
Law	4,116,139	21,068	-	-	-	-	-	-	-	-	-	-	-	-	-	4,137,207
Corrections	29,900,703	67,262	272,839	-	-	-	-	-	-	20,948	-	-	-	-	-	30,261,750
Finance	10,615,175	372,976	-	-	138,925	-	-	-	-	1,047,401	-	-	255,455	-	-	12,429,933
Procurement	2,271,230	-	-	-	-	-	-	-	-	2,272	-	-	-	-	-	2,273,502
Public Works	24,851,832	1,416,846	7,066,300	-	-	-	-	-	-	21,210,168	-	11,285,963	38,992,782	-	1,136,996	105,960,886
Parks, Recreation & Cultural Affairs	21,128,240	3,163,113	2,497,179	-	-	-	-	-	-	2,330,313	10,643,931	2,019,127	-	-	-	41,781,903
Watershed Management	-	35,078	10,590	-	-	-	-	-	-	-	-	-	-	-	-	45,668
Judicial Agencies	12,977,587	-	681,583	-	-	16,356,555	-	-	-	-	-	-	-	-	-	30,015,725
Non-Departmental	130,261,937	-	69,152	8,643,083	-	-	-	16,996,599	11,379,355	20,008,813	2,865,448	5,742,374	606,254	39,513,500	1,163,965	237,250,480
Human Resources	3,662,912	-	-	-	-	-	-	-	-	-	-	-	-	-	-	3,662,912
Fire Services	58,224,311	37,464	161,459	-	-	-	24,792	-	-	5,050,132	-	169,393	-	-	-	63,667,550
Police Services	128,085,153	-	6,487,410	-	-	-	-	-	-	-	-	432,823	-	-	-	135,005,385
Planning & Community Development	11,336,205	10,773,443	26,935,811	-	56,651,488	-	3,146,800	-	-	139,462	-	2,568,372	19,875,094	-	533,872	131,960,546
GRAND TOTAL	453,667,294	16,546,890	45,996,766	8,643,083	56,790,413	16,356,555	3,171,592	16,996,599	11,379,355	97,094,423	13,509,378	23,541,641	59,729,585	39,513,500	2,834,833	865,771,909

CITY OF ATLANTA
2003 BUDGET

GOVERNMENTAL FUNDS

MAJOR ACCOUNT GROUP:	GENERAL FUND	SPECIAL REVENUE FUNDS	CAPITAL PROJECT FUNDS	DEBT SERVICE FUND	SPECIAL ASSESSMENT FUND	TOTAL
SUMMARY OF 2003 ANTICIPATIONS						
Property Taxes	131,258,952	3,003,394	7,067,624	18,986,000	-	**160,315,970**
Other Taxes	179,442,251	-	-	-	-	**179,442,251**
Licenses and Permits	48,297,927	-	-	-	-	**48,297,927**
Intergovernmental Revenue	515,522	112,476,398	-	-	-	**112,991,920**
Charges for Services	4,292,255	8,639,511	-	-	-	**12,931,766**
Fines and Penalties	1,014,047	12,300,000	4,000,000	-	-	**17,314,047**
Miscellaneous Revenues	8,231,416	687,936	239,611	-	7,284,215	**16,443,179**
Sales, Recoveries and Other Financing Sources	41,538,520	1,251,645	5,451,902	-	-	**48,242,067**
Total Anticipated Receipts	**414,590,890**	**138,358,884**	**16,759,137**	**18,986,000**	**7,284,215**	**595,979,127**
Cash and Securities Available January 1, 2003	39,076,404	37,522,370	177,115,890	20,527,500	(4,449,382)	**269,792,782**
GRAND TOTAL	**453,667,294**	**175,881,254**	**193,875,027**	**39,513,500**	**2,834,833**	**865,771,909**
SUMMARY OF 2003 APPROPRIATIONS						
Personnel Expenses	287,529,037	19,943,480	6,456,247	-	-	**313,928,763**
Other Operating Expenses	51,432,392	71,717,643	9,687,321	36,000	535,047	**133,408,404**
Loans/Adv/Invest/Losses	-	-	-	-	147	**147**
Internal Service Expenses	19,029,783	1,784,745	410,909	-	-	**21,225,436**
Intergovt'l/Interfund Expenses	38,388,493	10,072,035	19,617,041	-	-	**68,077,568**
Capital Expenses	6,755,088	17,453,118	104,174,934	-	1,135,821	**129,518,961**
Debt Service Expenses	23,250,255	2,718,407	42,091,516	18,950,000	-	**87,010,178**
Reserve for Appropriation	27,282,247	52,191,826	11,437,060	20,527,500	1,163,819	**112,602,452**
GRAND TOTAL	**453,667,294**	**175,881,254**	**193,875,027**	**39,513,500**	**2,834,833**	**865,771,909**

2003 GENERAL FUND REVENUES

ANTICIPATIONS

The City Charter stipulates that budget revenue anticipations shall not exceed 99 percent of the normal revenue collected during the previous year unless a rate increase and/or a new revenue source has been enacted. This results in most revenue categories showing lower 2003 anticipation levels than actual 2002 collections. This restriction in revenue estimating typically results in receipts exceeding anticipations in most categories, and serves to provide the city with a sound financial outlook.

Revenues anticipated for 2003, coupled with the cash and securities available at the beginning of the year equal the total General Fund appropriations of $453,667,294.

SOURCE	2002 ACTUAL	2003 ANTICIPATIONS	INCREASE (DECREASE)	% CHANGE
Taxes	338,955,295	310,701,203	(28,254,092)	(8.34)
Licenses and Permits	51,854,959	48,297,927	(3,557,032)	(6.86)
Intergovernmental Revenue	538,268	515,522	(22,746)	(4.23)
Charges for Services	7,557,215	4,292,255	(3,264,960)	(43.20)
Fines and Penalties	1,251,052	1,014,047	(237,005)	(18.94)
Miscellaneous Revenues	11,101,037	8,231,416	(2,869,621)	(25.85)
Sales, Recoveries and Other Financing Sources	46,015,091	41,538,520	(4,476,571)	(9.73)
Sub Total	457,272,916	414,590,890	(42,682,026)	(9.33)
Cash and Securities Available January 1, 2003		39,076,404		
TOTAL - GENERAL FUND RECEIPTS	**457,272,916**	**453,667,294**	**(3,605,622)**	**(0.79)**

Property Taxes and Local Option Sales Taxes:

Property taxes include amounts levied against all real, public utility and tangible property. The City shares a common tax base with the Atlanta Board of Education, portions of Fulton and DeKalb counties and a hospital authority. Distribution of the City's 2003 levy (tax rate per $1,000 assessed value) is to it's funds and to the Atlanta Board of Education which operates as a separate legal entity and is not included in the City's budget process.

Tax bills by State law are to be mailed by the Tax Commissioner by July 1 of each year. Real and personal property taxes, except for motor vehicle and public utility taxes, are due by August 15 of each year. Penalties and interest are assessed, with interest accruing at the rate of 12% per annum for unpaid taxes after August 15 and an additional 10% penalty is added to taxes unpaid 90 days after August 15. Motor vehicle taxes are levied, due, and collected on a staggered basis through the entire calendar year. Public utility taxes are due in December of each year.

The City's ad valorem millage rate is approved by the City Council in the second Council meeting February of each year. The ad valorem millage rate is re-adopted in June of each year following the County valuation of the tax digest each year. The County administers both the valuation and collection of ad valorem taxes. The Fulton County Tax Assessor establishes the assessed values each year. Assessed value by State law represents 40% of fair market value.

The operations and maintenance (O/M) millage rate supports the general government operations. The 2003 O/M millage rate is 9.02 mills.

The City levies a 1% Local Option Sales Tax which is collected by the State of Georgia and remitted to the City on a two-month lag. The tax law requires an offsetting reduction in property tax during each subsequent year of assessment equal to the amount of sales tax revenue received in the prior year.

Licenses and Permits:

Revenue from licenses and permits are anticipated at 93.1% of 2002's actual collections. General Business Licenses, which comprises over 60% of the projected revenue for this category, is anticipated at 96% of last year's receipts.

Intergovernmental Revenue:

Intergovernmental revenues are anticipated at 96% of last year's actual receipts. This revenue source represents a reimbursement from Fulton County for debt service applicable to the Atlanta Zoo.

Charges for Services:

Anticipations for 2003 are 56.8% of 2002 receipts.

Fines and Penalties:

This category's anticipations are estimated at 81.1% of last year's receipts.

Miscellaneous Revenues:

2003 anticipations in this category are 74.1% of actual 2002 receipts. Revenues derived from interest earnings, land and building rentals and U.S. Marshal leases comprised the largest revenue portion in this category.

Sales, Recoveries and Other Financing Sources:

The overall anticipations for this category is at 90.3%. Recovery of indirect cost, which represent most of the annual revenue in this category is anticipated at 84.1% of 2002 actual receipts.

GENERAL FUND
2003 ANTICIPATIONS vs. PRIOR YEAR'S ACTUAL RECEIPTS

REVENUE BY SOURCE	2002 ACTUAL	% OF TOTAL	2003 ANTICIPATIONS	% OF TOTAL
Property Taxes:				
Tangible Property Tax	136,909,166		127,434,130	
Intangible Record Tax	3,984,191		3,824,822	
	140,893,356	30.81	131,258,952	31.66
Other Taxes:				
Tax on Public Utilities	45,191,936		42,047,217	
Tax on Insurance Premiums	16,590,653		15,927,027	
Tax on Alcoholic Beverages	9,882,081		9,486,797	
Interest on Taxes	706,801		-	
Hotel/Motel Gross Receipts Tax	33,500,594		32,160,569	
Alcoholic Beverages By-the-Drink Tax	3,401,248		3,265,197	
Sales Tax	88,788,626		76,555,444	
	198,061,938	43.31	179,442,251	43.28
Licenses and Permits:				
Business Licenses	32,540,701		31,340,873	
Construction Permits	11,038,608		10,597,062	
All Other	8,275,650		6,359,992	
	51,854,959	11.34	48,297,927	11.65
Intergovernmental Revenue:	538,268	0.12	515,522	0.12
Charges for Services:				
Services to Others	12,703		12,195	
Zoning Related	266,025		255,384	
Sale of Material	379,827		364,633	
Police Services	1,316,697		1,264,027	
Protective Inspections	2,036,260		1,954,759	
Highways/Streets Services and Fees	75,682		72,654	
Parking Meters	274,166		263,199	
Sanitary Services	3,065,136		-	
Recreation Fees	104,446		100,268	
All Other	26,274		5,136	
	7,557,215	1.65	4,292,255	1.04
Fines and Penalties:				
Court Fines	910,687		855,549	
Forfeitures	340,365		158,498	
	1,251,052	0.27	1,014,047	0.24
Miscellaneous Revenues:	11,101,037	2.43	8,231,416	1.99
Other Financing Sources:				
Sale of Property	1,130,869		235,285	
Recoveries	44,884,222		41,303,235	
	46,015,091	10.06	41,538,520	10.02
Total Receipts & Anticipations - General Fund	457,272,916	100.00	414,590,890	100.00
Cash and Securities Available January 1, 2003			39,076,404	
GRAND TOTAL - GENERAL FUND			453,667,294	

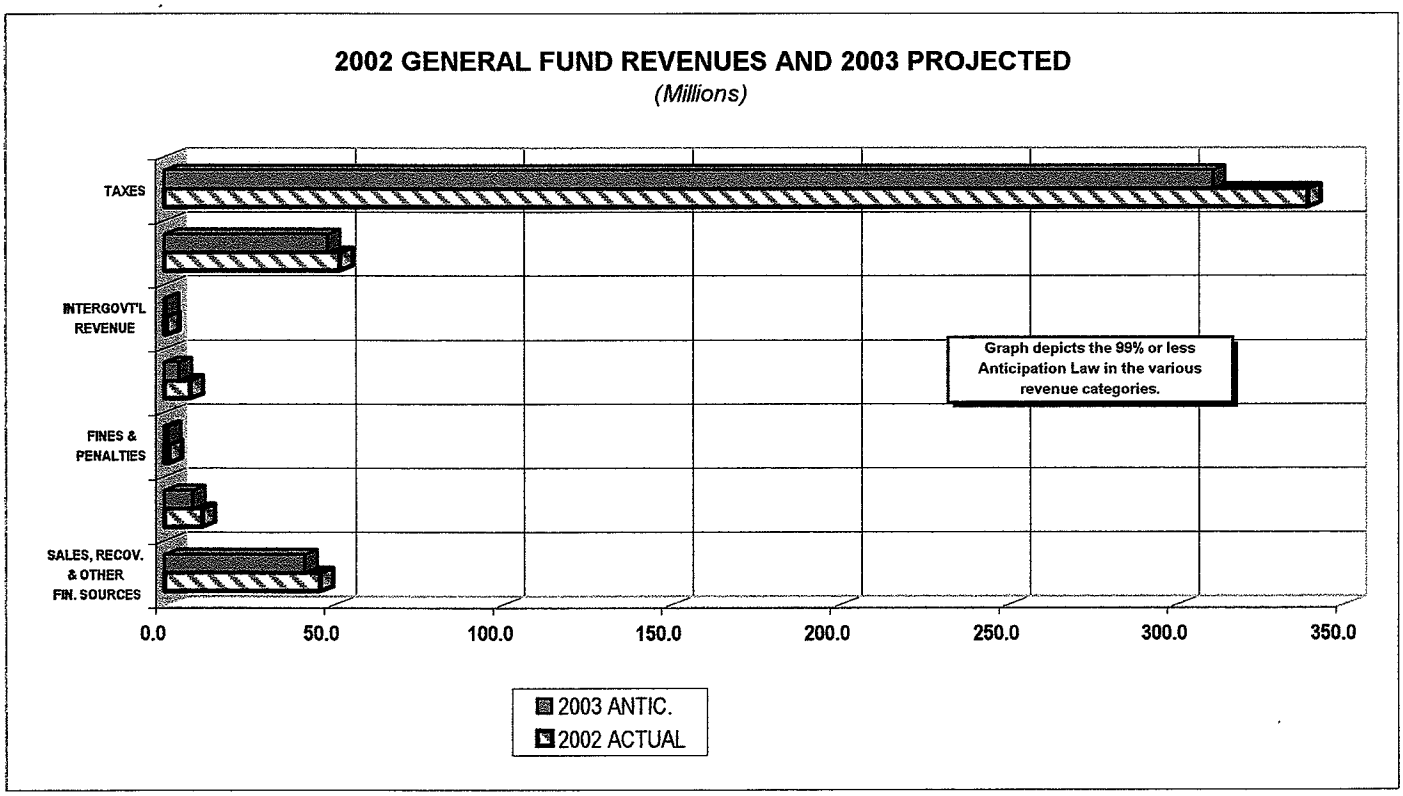
CITY OF ATLANTA

GENERAL FUND REVENUES (1999-2002)
2003 ANTICIPATIONS

ACTUAL RECEIPTS/CURRENT YEAR PROJECTIONS

(In millions)

SOURCE	1999 ACTUAL	% TOTAL	2000 ACTUAL	% TOTAL	2001 ACTUAL	% TOTAL	2002 ACTUAL	% TOTAL	2003 ANTIC.	% TOTAL
Taxes	286.4	65.8	292.3	64.0	291.2	70.0	339.0	74.1	310.7	74.9
% Change	16.7		16.7		2.1		16.4		(8.3)	
Licenses & Permits	47.2	10.9	52.1	11.4	52.4	12.6	51.9	11.3	48.3	11.6
% Change	9.6		9.6		10.4		(1.1)		(6.9)	
Intergovernmental Revenue	0.5	0.1	0.5	0.1	0.5	0.1	0.5	0.1	0.5	0.1
% Change	(10.5)		(10.5)		(0.0)		0.5		(4.2)	
Charges for Services	34.8	8.0	39.3	8.6	4.7	1.1	7.6	1.7	4.3	1.0
% Change	(18.6)		(18.6)		12.8		61.5		(43.2)	
Fines & Penalties	18.0	4.1	20.5	4.5	16.2	3.9	1.3	0.3	1.0	0.2
% Change	10.4		10.4		13.8		(92.3)		(18.9)	
Miscellaneous Revenues	11.3	2.6	14.0	3.1	11.4	2.7	11.1	2.4	8.2	2.0
% Change	3.8		3.8		24.2		(2.5)		(25.9)	
Sales, Recoveries & Other Financing Sources	36.8	8.5	37.7	8.3	39.7	9.5	46.0	10.1	41.5	10.0
% Change	1.7		1.7		2.3		16.0		(9.7)	
Total	**435.1**	**100.0**	**456.4**	**100.0**	**416.0**	**100.0**	**457.3**	**100.0**	**414.6**	**100.0**
% Change	**10.1**		**4.9**		**(8.8)**		**9.9**		**(9.3)**	



CITY OF ATLANTA

GENERAL FUND REVENUES (1999-2002)
2003 ANTICIPATIONS

TAXES

(In millions)

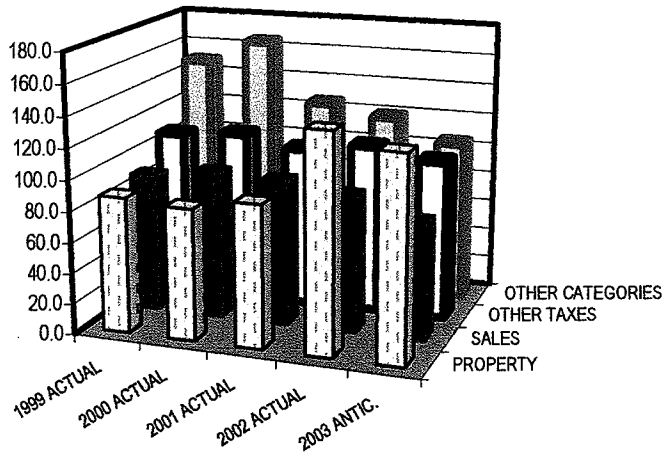
SOURCE		1999 ACTUAL	% TOTAL	2000 ACTUAL	% TOTAL	2001 ACTUAL	% TOTAL	2002 ACTUAL	% TOTAL	2003 ANTIC.	% TOTAL
Taxes:	Property	88.2	20.3	85.3	18.7	92.3	22.2	140.9	30.8	131.3	31.7
	Sales	90.4	20.8	96.2	21.1	94.8	22.8	88.8	19.4	76.6	18.5
	Other	107.8	24.8	110.8	24.3	104.1	25.0	109.3	23.9	102.9	24.8
	Total Taxes	286.4	65.8	292.3	64.0	291.2	70.0	339.0	74.1	310.7	74.9
Other Categories		148.7	34.2	164.1	36.0	124.9	30.0	118.3	25.9	103.9	25.1
Total		**435.1**	**100.0**	**456.4**	**100.0**	**416.0**	**100.0**	**457.3**	**100.0**	**414.6**	**100.0**

As noted the tax category comprises the largest source of General Fund income accounting for 75% of anticipated revenues.

Property tax and sales tax revenues comprise the largest share of General Fund revenues accounting for 31.7% and 18.5%, respectively. The other category though representing approximately 25% of General Fund revenues is a combination of several revenue line items including hotel/motel, public utility, and alcohol taxes. The property tax anticipations have increased due to the O/M millage rate increase to support the 2002 and 2003 General Fund Budget.

HISTORICAL REVENUE DISBRIBUTION BY MAJOR CATEGORY

(Millions)



	1999 ACTUAL	2000 ACTUAL	2001 ACTUAL	2002 ACTUAL	2003 ANTIC.
PROPERTY	88.2	85.3	92.3	140.9	131.3
SALES	90.4	96.2	94.8	88.8	76.6
OTHER TAXES	107.8	110.8	104.1	109.3	102.9
OTHER CATEGORIES	148.7	164.1	124.9	118.3	103.9

CITY OF ATLANTA

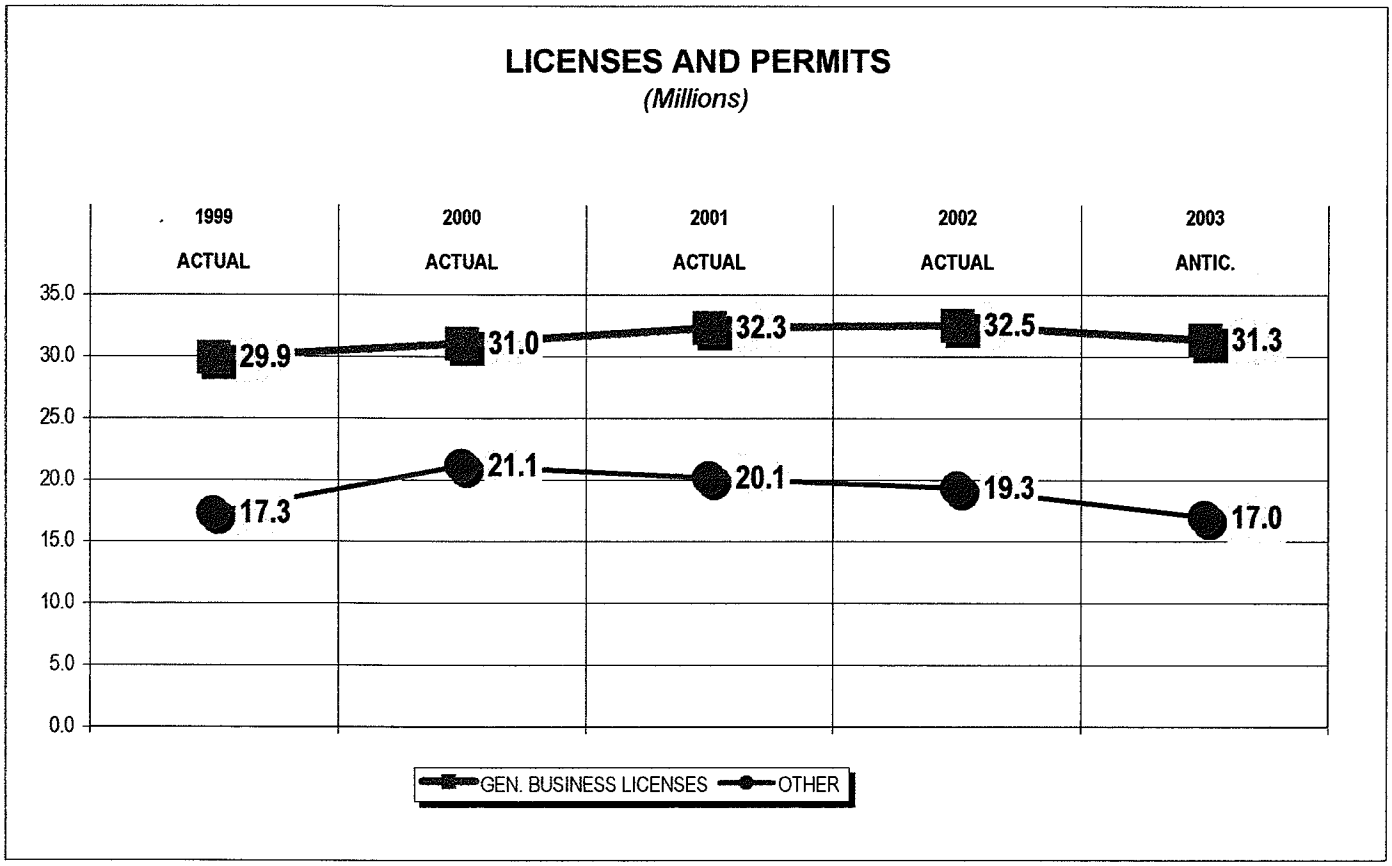
GENERAL FUND REVENUES (1999-2002)
2003 ANTICIPATIONS

LICENSES AND PERMITS

(In millions)

SOURCE	1999 ACTUAL	% TOTAL	2000 ACTUAL	% TOTAL	2001 ACTUAL	% TOTAL	2002 ACTUAL	% TOTAL	2003 ANTIC.	% TOTAL
Gen. Business Licenses	29.9	63.3	31.0	59.5	32.3	61.6	32.5	62.8	31.3	64.9
All Other	17.3	36.7	21.1	40.5	20.1	38.4	19.3	37.2	17.0	35.1
Total	**47.2**	**100.0**	**52.1**	**100.0**	**52.4**	**100.0**	**51.9**	**100.0**	**48.3**	**100.0**

Licenses and Permits represent the second largest revenue source by category. This source constitutes approximately 11.65% of anticipated receipts. General business licenses represents approximately 64.9% of anticipated receipts in this category. Revenue from the "Other" license category grew steadily in the late 1990's. This category of revenues began to increase in 1996, as the Olympics and economic conditions improved business activity, especially in the construction industry.



CITY OF ATLANTA

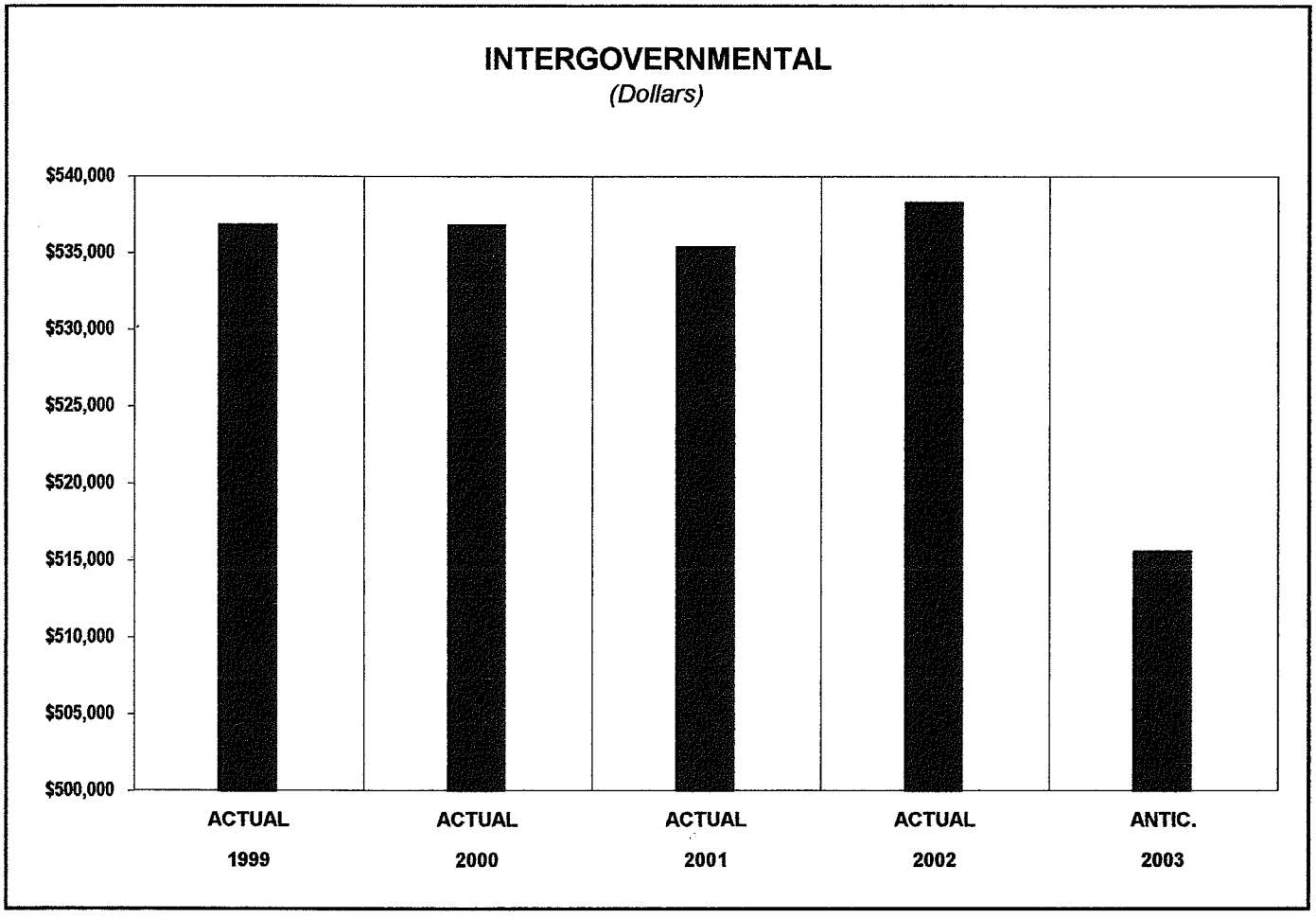
GENERAL FUND REVENUES (1999-2002)
2003 ANTICIPATIONS

INTERGOVERNMENTAL REVENUE

(In millions)

SOURCE	1999 ACTUAL	% TOTAL	2000 ACTUAL	% TOTAL	2001 ACTUAL	% TOTAL	2002 ACTUAL	% TOTAL	2003 ANTIC.	% TOTAL
All Other	0.5	100.0	0.5	100.0	0.5	100.0	0.5	100.0	0.5	100.0
Total	**0.5**	**100.0**	**0.5**	**100.0**	**0.5**	**100.0**	**0.5**	**100.0**	**0.5**	**100.0**

The support of the City's General Fund from Intergovernmental Revenue over the last five years has been small, never representing more than .12% of total receipts. In 2003, anticipations totaled approximately 0.12% of total General Fund anticipations, which should be generated from Zoo Atlanta.



CITY OF ATLANTA

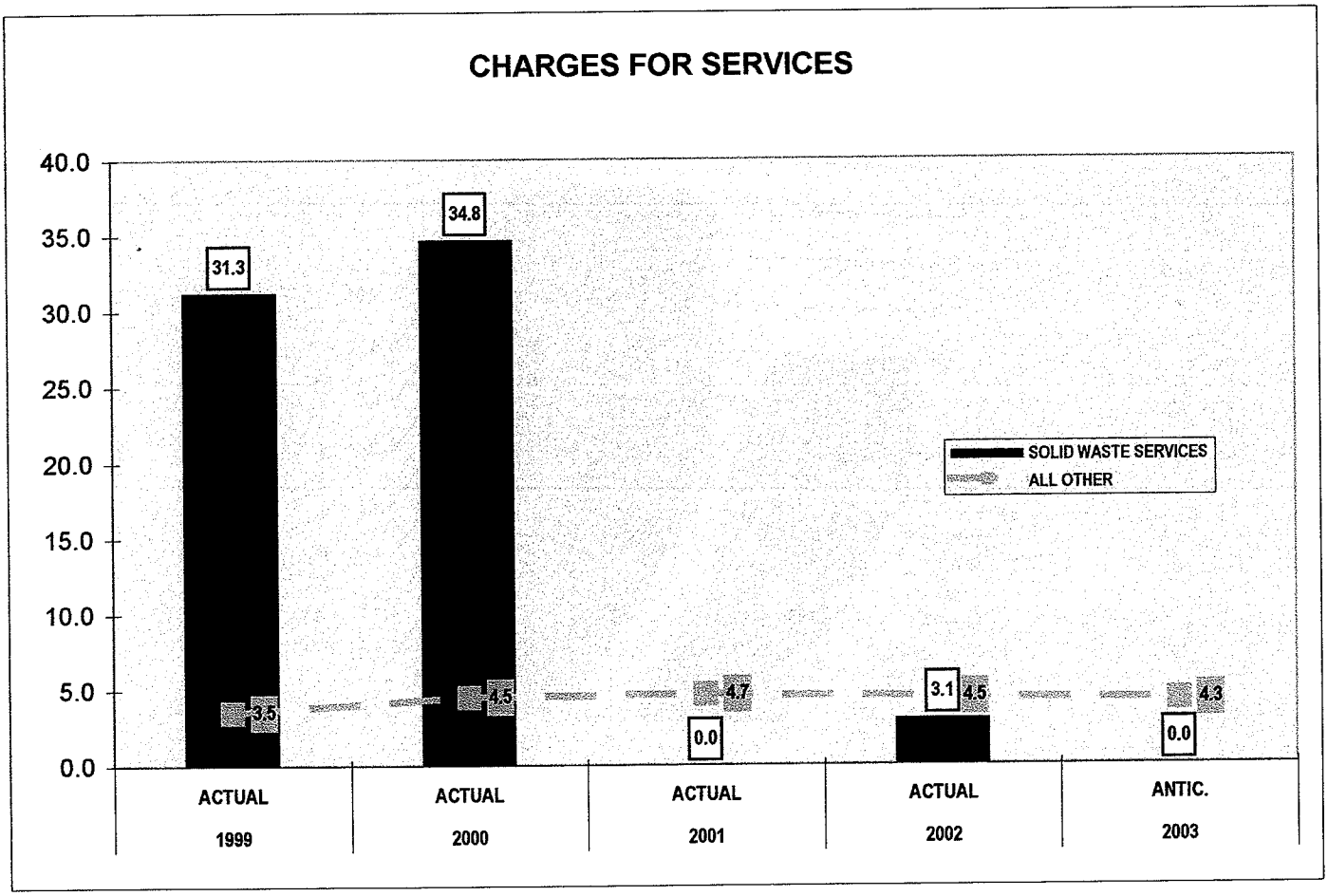
GENERAL FUND REVENUES (1999-2002)
2003 ANTICIPATIONS

CHARGES FOR SERVICES

(In millions)

SOURCE	1999 ACTUAL	% TOTAL	2000 ACTUAL	% TOTAL	2001 ACTUAL	% TOTAL	2002 ACTUAL	% TOTAL	2003 ANTIC.	% TOTAL
Sanitary Services	31.3	89.9	34.8	88.5	0.0	0.0	3.1	40.6	0.0	0.0
All Other	3.5	10.1	4.5	11.5	4.7	100.0	4.5	59.4	4.3	100.0
Total	**34.8**	**100.0**	**39.3**	**100.0**	**4.7**	**100.0**	**7.6**	**100.0**	**4.3**	**100.0**

Revenues from Charges for Services represents only 1.04% of anticipated receipts. In previous years, Charges for Services represented the third largest revenue category mainly from Solid Waste fees which, were found in this category. However, as of 2002, Solid Waste Services fees are now recorded in the new Solid Waste Revenue Fund.



CITY OF ATLANTA

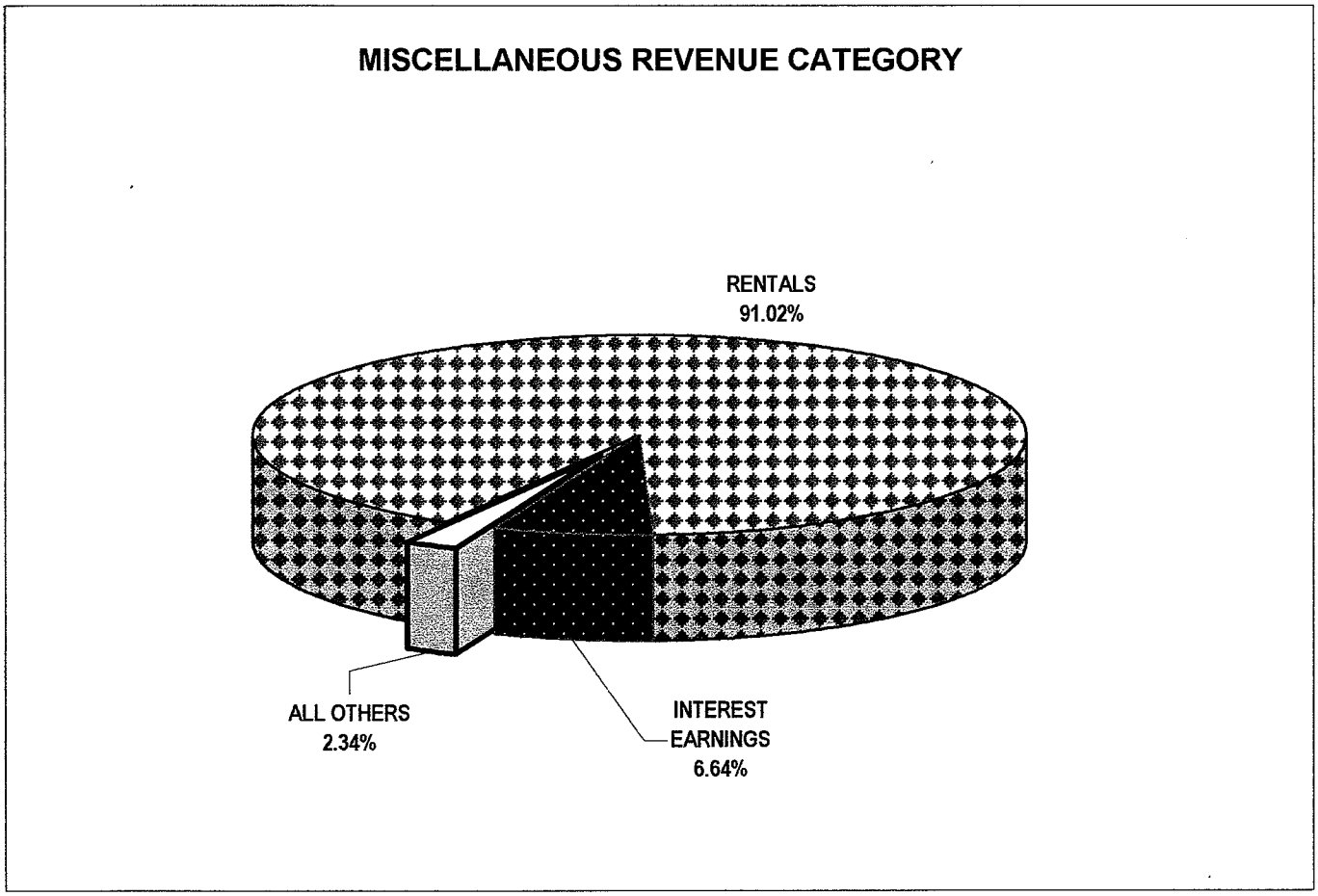
GENERAL FUND REVENUES (1999-2002)
2003 ANTICIPATIONS

MISCELLANEOUS REVENUES

(In millions)

SOURCE	1999 ACTUAL	% TOTAL	2000 ACTUAL	% TOTAL	2001 ACTUAL	% TOTAL	2002 ACTUAL	% TOTAL	2003 ANTIC.	% TOTAL
Interest Earnings	2.2	19.5	3.4	24.2	2.1	18.2	2.2	19.7	0.5	6.6
Rental Income	7.3	64.6	8.7	61.6	8.4	74.2	7.8	70.3	7.5	91.0
All Other	1.8	15.9	2.0	14.2	0.9	7.6	1.1	10.0	0.2	2.3
Total	**11.3**	**100.0**	**14.0**	**100.0**	**11.4**	**100.0**	**11.1**	**100.0**	**8.2**	**100.0**

Most of the revenue in the miscellaneous category is derived from interest earnings and rental of city properties. Revenue levels have fluctuated since 1996 primarily due to receipts derived from interest earnings, which have been affected by changes in interest rates and the amount of funds available to invest.



CITY OF ATLANTA

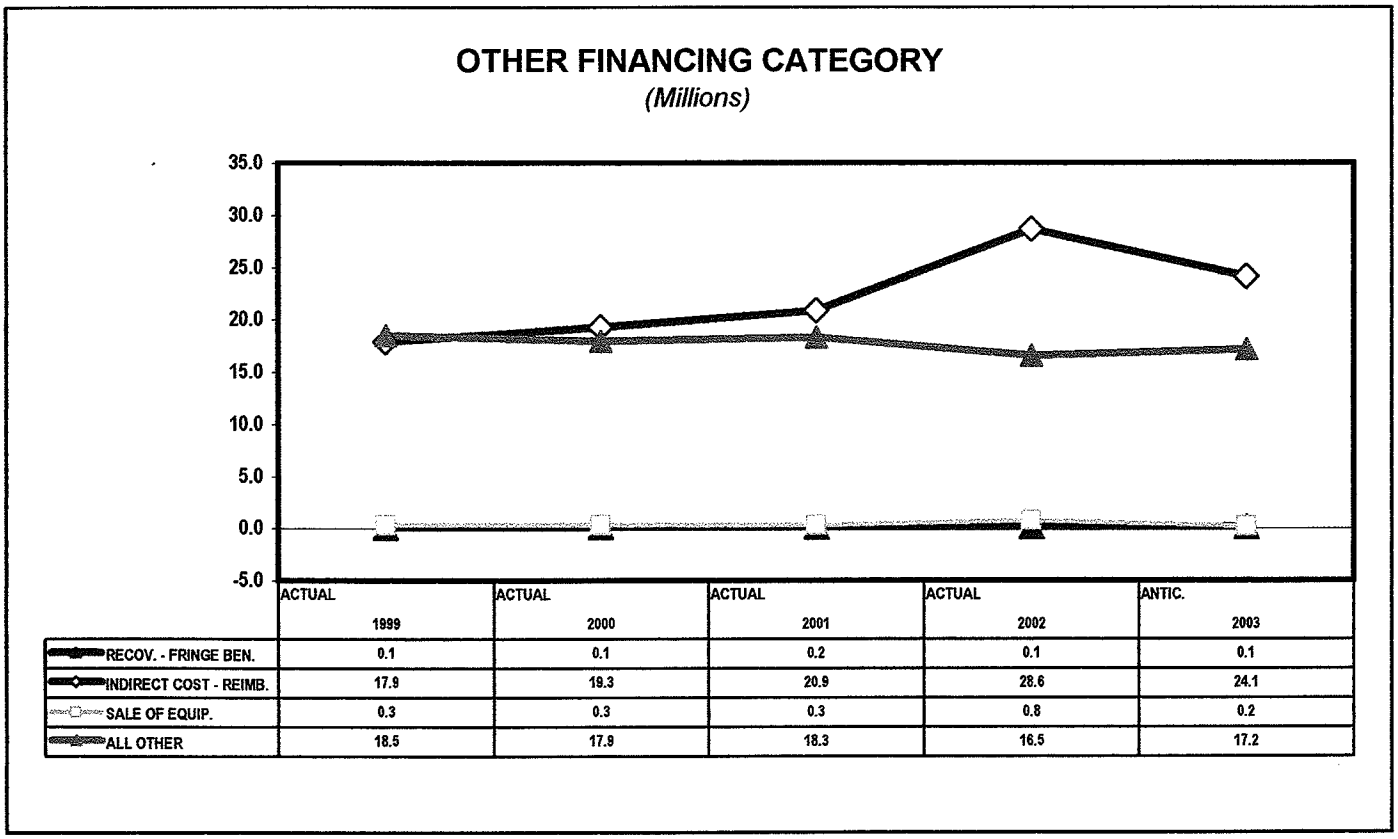
GENERAL FUND REVENUES (1999-2002)
2003 ANTICIPATIONS

SALES, RECOVERIES AND OTHER FINANCING SOURCES

(In millions)

SOURCE	1999 ACTUAL	% TOTAL	2000 ACTUAL	% TOTAL	2001 ACTUAL	% TOTAL	2002 ACTUAL	% TOTAL	2003 ANTIC.	% TOTAL
Recovery - Fringe Benefits	0.1	0.3	0.1	0.4	0.2	0.4	0.1	0.2	0.1	0.3
Indirect Cost - Reimbursement	17.9	48.6	19.3	51.2	20.9	52.6	28.6	62.2	24.1	58.0
Sale of Equipment	0.3	0.8	0.3	0.9	0.3	0.8	0.8	1.7	0.2	0.5
All Other	18.5	50.3	17.9	47.5	18.3	46.2	16.5	35.9	17.2	41.3
Total	**36.8**	**100.0**	**37.7**	**100.0**	**39.7**	**100.0**	**46.0**	**100.0**	**41.5**	**100.0**

This revenue category represents the third largest revenue source. During 2002, it constituted approximately 10.06% of total receipts. Indirect Cost-Reimbursement represents approximately 58% of total projected receipts in this category.



CITY OF ATLANTA
2003 BUDGET
1A01 - GENERAL FUND

RECEIPTS AND ANTICIPATIONS

SOURCE		2001 RECEIPTS	2002 RECEIPTS	2003 ANTICIPATIONS
TAXES:				
611101	Taxes, Current Property	81,971,876	128,177,300	123,180,892
611103	Taxes, Real Estate Transactions	3,128,117	2,915,876	2,799,241
611104	Taxes, Intangible Record	3,199,093	3,984,191	3,824,822
611201	Taxes, Prior Year Property	4,024,541	5,815,990	1,453,997
612102	Taxes, Local Option Sales	94,780,206	88,788,626	76,555,444
613101	Taxes, Public Utility Franchise	39,534,961	45,191,936	42,047,217
613201	Taxes, Insurance Premium	15,128,028	16,590,653	15,927,027
613310	Taxes, Alcoholic Beverage, CY	9,714,848	9,108,593	8,744,249
613311	Taxes, Alcoholic Beverage By Drink, CY	3,058,131	3,174,018	3,047,057
613320	Taxes, Alcoholic Beverage, PY	772,387	773,487	742,548
613321	Taxes, Alcoholic Beverage By Drink, PY	190,718	227,230	218,140
613410	Taxes, Hotel/Motel Occupancy, CY	33,567,758	31,893,365	30,617,630
613420	Taxes, Hotel/Motel Occupancy, PY	1,349,895	1,607,228	1,542,939
614101	Taxes, Interest on	736,654	706,801	-
	Total Taxes	**291,157,214**	**338,955,295**	**310,701,203**
LICENSES AND PERMITS:				
621110	Licenses, Beer/Wine-Pkg., CY	345,806	324,340	311,366
621111	Licenses, Beer/Wine-CSD, CY	841,894	741,836	712,163
621112	Licenses, Whiskey-Pkg., CY	292,543	231,705	222,437
621113	Licenses, Pouring, CY	2,194,131	1,885,438	1,810,020
621114	Licenses, Beer/Wine-MFG, CY	10,000	9,000	8,640
621120	Licenses, Beer/Wine-Pkg., PY	154,688	61,875	59,400
621121	Licenses, Beer/Wine-CSD, PY	171,075	69,408	66,631
621122	Licenses, Whiskey-Pkg., PY	111,021	23,500	22,560
621123	Licenses, Pouring, PY	978,000	399,250	383,280
621124	Licenses, Beer/Wine-MFG, PY	4,500	4,500	4,320
621210	Licenses, General Business, CY	30,175,257	29,538,381	28,456,801
621211	Licenses, Financial Institutions, CY	1,315,388	2,218,603	2,131,702
621212	Licenses, Insurance, CY	13,730	13,998	13,438
621220	Licenses, General Business, PY	777,184	755,218	725,009
621221	Licenses, Financial Institutions, PY	1	1,922	-
621222	Licenses, Insurance, PY	18,905	14,503	13,923
621310	Licenses, Gen Profess., CY	1,408,603	948,154	910,220
621312	Licenses, Gen Prof. Atty., CY	-	1,332,637	-
621320	Licenses, Gen Profess., PY	1,256,156	2,780	2,677
622101	Permits, Building	6,610,973	6,912,540	6,636,038
622102	Permits, HVAC	1,359,004	1,362,561	1,308,058
622103	Permits, Plumbing	1,172,189	1,025,931	984,893
622104	Permits, Electrical	1,298,701	1,399,171	1,343,204
622105	Permits, Fire Occupancy	308,426	338,405	324,869
622201	Permits, Car for Hire	186,096	488,893	265,957
622203	Permits, Commercial Parking	115,006	48,800	46,848
622204	Permits, Residential Pkg.	2,292	7,772	7,461
622301	Permits, Signs	78,040	130,005	124,804
622303	Permits, Festival	93,727	74,100	71,135
622304	Permits, Close St./Sidewalk	259,684	277,448	266,350
622305	Permits, Land Disturbance	4,006	6,371	6,116
622306	Permits, Comm Parking Fac	-	118	-
623101	Licenses, Interest On	25,805	64,130	61,565
623201	Licenses, Penalty On	860,225	1,141,667	996,042
	Total Licenses and Permits	**52,443,055**	**51,854,959**	**48,297,927**

CITY OF ATLANTA
2003 BUDGET
1A01 - GENERAL FUND

RECEIPTS AND ANTICIPATIONS

SOURCE		2001 RECEIPTS	2002 RECEIPTS	2003 ANTICIPATIONS
INTERGOVERNMENTAL REVENUE:				
633201	Local Shared Revenues	535,368	538,268	515,522
	Total Intergovernmental Revenue	**535,368**	**538,268**	**515,522**
CHARGES FOR SERVICES:				
641101	Court Cost, Fees & Charges	348	20	-
641103	Fees, Returned Checks	5,899	5,579	-
641106	Election Qualifying Fees	57,791	-	-
641109	Fees, Tree Appeals	-	5,350	5,136
641201	Rezoning Petitions	105,630	119,350	114,576
641202	Zoning Appeals	146,245	146,675	140,808
641203	Subdivision Filing Fees	100	-	-
641304	Telephone Usage	11,947	12,703	12,195
641401	Maps, Codes, Records	589,398	379,827	364,633
641403	Junk	-	45	-
642102	Police Service, Atlanta Housing Authority	-	15,280	-
642103	Police Service, Atlanta Board of Education	910,361	864,841	830,246
642105	Police Service, Burglar Alarm	522,867	451,856	433,781
642311	Police Inspection Fees	1,470,622	1,525,345	1,464,330
642312	Street/Sidewalk/Curb/Drive Inspection	199,436	239,559	229,976
642321	Liquor License, Fire Inspection	2,075	16,290	15,638
642322	Liquor License, Building Inspection	5,575	12,025	11,544
642331	Occupancy Certificates	170,180	242,991	233,271
642332	Owner Requested Housing Inspection	75	50	-
643103	Fees, Subdivision Plan Review	5,145	11,970	11,491
643104	Fees, Inspections, Curbs/Paving	30,502	63,712	61,163
643201	Parking Meters	307,455	274,166	263,199
643302	Sanitary Service, Prior	-	3,064,166	-
643305	Incinerator/Landfill Disposal	-	970	-
644101	Fees, Golf	92,931	69,433	66,656
644102	Fees, Swimming	43,799	35,012	33,612
	Total Charges for Services	**4,678,381**	**7,557,215**	**4,292,255**
FINES AND FORFEITS:				
651101	Traffic and Parking Fines	10,942,970	19,489	-
651102	Building Fund-Restricted	4,000,000	-	-
651201	General Fines	1,007,807	891,198	855,549
652101	Unclaimed Money, Prisoner	61,678	96,985	-
652102	Unclaimed Articles	60,387	64,839	-
652103	Bonds Forfeited/Collected	10,638	13,439	-
652105	Licenses/Permit, Adm Fines	92,290	165,102	158,498
	Total Fines and Forfeits	**16,175,770**	**1,251,052**	**1,014,047**

CITY OF ATLANTA
2003 BUDGET
1A01 - GENERAL FUND

RECEIPTS AND ANTICIPATIONS

SOURCE		2001 RECEIPTS	2002 RECEIPTS	2003 ANTICIPATIONS
MISCELLANEOUS REVENUES:				
661001	Interest Earnings	2,077,879	2,186,968	546,742
662101	Land Rentals, General	1,444,856	1,158,903	1,112,546
662201	Building Rentals, General	1,384,502	982,153	942,867
662311	Food, Drink and Notions	194,761	151,077	145,033
662312	Public Telephones	94,668	66,266	63,614
662316	Towing Concessions	511,516	424,095	407,131
662391	Concessions, Other	1,422	15,043	14,441
662501	Rental, R-O-W's	21,580	32,857	31,543
662502	U S Marshal Lease/Rental	4,790,283	4,974,119	4,775,154
664101	Private Contrib. & Donations	1,501	-	-
666001	Gain-Sale of Investments	5,727	29,075	-
669101	Recover Erroneous Payment	220,870	695,243	-
669102	Recover Training/Travel Cost	7,040	77,805	74,693
669103	Recover Prem Rate Adjust	1,000	-	-
669106	Recover on Purchases	201,866	122,554	117,652
669107	Recover Grant Costs	37,130	22,725	-
669109	Recover Workers Comp Cost	347,105	157,225	-
669110	Recover W/C Subrogation	3,924	4,928	-
669111	Recover Advance Interest	39,354	-	-
	Total Miscellaneous Revenues	**11,386,983**	**11,101,037**	**8,231,416**
OTHER FINANCING SOURCES:				
691101	Sale of Equipment	301,516	771,760	192,940
691102	Sale of Land and Structures	-	315,000	-
691103	Compensation for Loss - Fixed Asset	74,686	44,109	42,345
692201	Recover Fringe Benefits	159,712	112,907	108,390
692202	Recover Indirect Costs	20,875,073	28,629,569	24,086,273
692303	Recover Direct Cost	7,974,868	7,117,498	6,832,798
692402	Oper Trans FM Fund 3P02	-	23,560	1,636,263
692405	Oper Trans FM Fund 1B03	7,483,273	9,000,688	8,639,511
692420	Oper Trans FM Fund 1C22	2,000,000	-	-
694007	Spec-Non-Recurring Rev	783,037	-	-
	Total Other Financing Sources	**39,652,165**	**46,015,091**	**41,538,520**
Total Receipts - General Fund		**416,028,935**	**457,272,916**	**414,590,890**
Cash and Securities Available January 1, 2003				39,076,404
GRAND TOTAL - GENERAL FUND				**453,667,294**

2003 GENERAL FUND APPROPRIATIONS

General Fund departmental request for the 2003 budget reflects the impact of a restructuring process, and reorganizations which maximized efficiency in service delivery at its lowest cost. Service levels were either maintained or improved. General Fund's long-term fiscal stability and solvency was obtained in this budget, the primary changes within the major account groups appropriations are highlighted below.

Personnel Expense Budget:

The furlough days which were instituted last year to reduce personnel expenses were reinstated at an estimated cost of $1,000,000 in 2003. Citywide merit increments have been reinstated for all eligible employees with an estimated cost of $2.9 million.

Furthermore, $2.8 million and $11 million dollars were appropriated respectively for the general fund employer health insurance and pension expenditures. This was necessary to compensate for the loss in the investment portfolio and increased cost of providing health insurance. The major reductions include elimination of approximately 404 positions valued at over $12 million. Most of those positions were eliminated as a result of restructuring the Corrections and Judicial systems. This restructuring entails the direct transfer of arrestees with State/County charges into the county jails.

Operating Expense Budget:

The variance between 2002 and 2003 within this account category is immaterial. Expenditures associated with the day to day operations, will be found within this category; (i.e., utilities, building maintenance/repairs, consulting services, consumable/non-consumable supplies, etc.)

Internal Services Expense Budget:

The Internal Service Fund which consists of the Management Information System and Motor Transport service was increased by approximately 15% in response to management studies conducted. These studies concluded the following: A reorganization was necessary; additional appropriation was required to create and hire better qualified personnel; equipment maintenance and software contracts were not adequately funded; some equipment and software upgrades were required and additional funds were required for increased fuel cost. These recommended changes will be phased-in over subsequent years; however, $3 million dollars was added to the General Fund budget for 2003.

Intergovernmental/Interfund Expense Budget:

There were no significant changes in this category between 2002 and 2003 budget appropriations.

Capital Expense Budget:

The 33% reduction in General Fund capital allocation can be attributed to the departments of Public Works and Police Services. Both departments postponed their equipment replacement in lieu of submitting additional personnel budget cuts.

Debt Service Expense Budget:

The appropriation for debt service expenses for 2002 and 2003 are the same.

Reserve for Appropriation:

The 2003 adopted budget reserve for appropriation is approximately $11 million higher than the 2002 budget, this increase is necessary for our long term fiscal stability and to improve the city's bond rating.

CITY OF ATLANTA
2003 BUDGET
1A01 - GENERAL FUND

EXPENDITURES AND APPROPRIATIONS SUMMARY

DEPARTMENT	2001 EXPENDITURES	2002 EXPENDITURES	2003 BUDGET
City Council	4,666,698	4,136,251	5,186,093
Office of Mayor	502,189	306,069	491,238
Chief of Staff and Reporting Offices	4,067,510	2,176,189	2,236,578
Chief Operating Officer, Reporting and Misc. Offices	1,818,672	1,577,441	7,722,117
Chief Policy Officer	-	-	599,844
Administrative Services	10,849,872	8,974,637	-
Law	3,718,941	3,445,645	4,116,139
Corrections	33,929,403	32,408,527	29,900,703
Finance	9,531,805	9,552,363	10,615,175
Procurement	-	-	2,271,230
Public Works	26,242,079	25,822,055	24,851,832
Parks, Recreation & Cultural Affairs	26,366,595	23,462,173	21,128,240
Judicial Agencies	29,879,480	15,193,061	12,977,587
Non-Departmental	105,439,700	93,296,218	130,261,937
Human Resources	3,897,785	3,804,138	3,662,912
Fire Services	56,105,510	54,926,736	58,224,311
Police Services	122,143,419	119,699,834	128,085,153
Planning & Community Development	11,841,958	11,667,481	11,336,205
TOTAL - GENERAL FUND	**451,001,618**	**410,448,818**	**453,667,294**

MAJOR ACCOUNT GROUP	2001 EXPENDITURES	2002 EXPENDITURES	2003 BUDGET
Personnel Expenses	291,560,955	273,032,632	287,529,037
Other Operating Expenses	68,466,436	53,961,016	51,432,392
Loans/Adv/Invest/Losses	331,036	11,175	-
Internal Service Expenses	18,901,825	16,496,954	19,029,783
Intergovernmental/Interfund Expenses	41,502,535	38,928,128	38,388,493
Capital Expenses	9,161,049	9,770,773	6,755,088
Debt Service Expenses	21,077,782	18,248,138	23,250,255
Reserve for Appropriation	-	-	27,282,247
TOTAL - GENERAL FUND	**451,001,618**	**410,448,818**	**453,667,294**

SPECIAL REVENUE FUNDS

The Special Revenue Funds have been established to account for revenues and expenses associated with funding from various intergovernmental grants. Currently, there are eight funds as depicted below. The 2003 budget for the respective funds is based solely upon funds anticipated to be received during the year and/or funds carried forward from the previous year(s).

The following table shows a comparison between last year's Special Revenue Fund budget and the current year's; however, comparisons can be misleading due to the non-recurring nature of many grant programs and do not fully reflect a decline in grant awards which has occurred.

SPECIAL REVENUE FUNDS	2002 BUDGET	2003 BUDGET	TOTAL INC/(DEC)	% CHANGE
Community Development Fund	19,944,625	16,546,890	(3,397,734)	(17.0)
Intergovernmental Grant Fund	43,033,909	45,996,766	2,962,857	6.9
Emergency Telephone System Fund	7,382,260	8,643,083	1,260,823	17.1
Empowerment Zone Fund	59,998,504	56,790,413	(3,208,091)	(5.3)
Traffic Court Operations Fund	30,540,572	16,356,555	(14,184,017)	(46.4)
Job Training Grant Fund	-	3,171,592	3,171,592	100.0
Atlantic Station TAD Fund	79,562,750	16,996,599	(62,566,151)	(78.6)
Westside TAD Fund	21,184,916	11,379,355	(9,805,561)	(46.3)
TOTAL - SPECIAL REVENUE FUNDS	**261,647,537**	**175,881,254**	**(85,766,283)**	**(32.8)**

Community Development Fund

The Community Development Fund includes federal funding received by the City which is authorized by the Housing and Community Development Act of 1974, as amended. The primary funding source is the Community Development Block Grant (CDBG) program which began in 1975 and replaced various categorical grant and loan programs including urban renewal, neighborhood development program, open space, urban beautification and historic preservation grants, public facilities loans, water and sewer and neighborhood facilities grants, and Model Cities supplemental grants.

The City of Atlanta receives an annual entitlement CDBG grant from the U.S. Department of Housing and Urban Development. Funds must be used to meet one of three national objectives: benefit low and moderate income persons, prevent and eliminate slum and blight, or address urgent needs which threaten the health or welfare of a community where other financial resources are unavailable to meet the needs. The City of Atlanta allocates its funding to a variety of eligible community and economic development projects according to the following local objectives:

Community Development Fund (Continued)

- Economic development which directly impacts low and moderate income neighborhoods and Central Business District revitalization or stabilization through job and business retention, and which provides for job creation or job retention for low and moderate income persons.

- Housing which substantially expands opportunities for low and moderate income households through major rehabilitation, weatherization and construction measures, code compliance, new housing support or anti-displacement efforts.

- Environmental/community facilities which encourage stabilization and revitalization of low and moderate income neighborhoods including improvements to parks and recreational facilities, sidewalks and streets, neighborhood centers, sewers and street lights.

- Social services which address the needs of the elderly, youth, illiterate, homeless and those persons requiring assistance in becoming self-supporting.

- Special needs which address the handicapped or support historic preservation.

- Facilities for the homeless which provide comprehensive services and/or address areas of unmet needs for the City's homeless population.

Intergovernmental Grant Fund

The Intergovernmental Grant Fund consists of various grants from federal or state government and other local jurisdictions and private organizations that are not associated with the City's Proprietary Funds or held in a trustee or agency capacity. City of Atlanta's matching funds which may be required under terms and conditions of individual grants are transferred into the Intergovernmental Grant Fund. Monies from grants are tied to specific programs that are governed by specific laws or policies set forth in individual grant agreements. Many of the grants are non-recurring, but there are several that have been received continuously for many years, such as the Summer Food Program, the Local Assistance Road Program and Rat Attack.

Due to the non-recurring nature of these grants and the frequent lag between receipt of a grant and the expenditure of funds, it is difficult to identify trends in funding levels.

Emergency Telephone System Fund

The Emergency Telephone System Fund consists of collections of an Enhanced 911 fee levied against telephone subsidies beginning in 1991. Until 1993, the collection of these fees were accounted for in the General Fund in Revenue from Charges for Services category.

Empowerment Zone Fund

The U.S. Department of Health and Human Services awarded the State of Georgia $100,000,000.00 for the City of Atlanta's participation in the Empowerment Zone Enterprise Community Initiative. The City of Atlanta created the Empowerment Zone fund to account for the Social Service Block Grant, (SSBG), designated for benchmark implementation, programming and administrative costs associated with the Empowerment Zone initiative of the City of Atlanta.

Traffic Court Operations Fund

Generally Accepted Accounting Principles (GAAP) allows establishment of a special revenue fund to account for the proceeds of specific revenue sources that are legally restricted to expenditure for specified purposes.

This fund was created to account for the revenue and related expenditures derived from the City Court of Atlanta, which has jurisdiction over all crimes and offenses arising out of traffic law violations. The Traffic Court is a state court; the state law restricts the use of funds generated from enforcement of traffic laws. The primary sources of income for this fund are the proceeds from fines and forfeitures.

Civic Center Operations Fund

This fund was created to separate the accounting of revenues received and expenses incurred for the operations of the Civic Center. It allows the city to separate non-governmental activities and effectively measure the efficiency of the Civic Center's operations. Most of the revenues are generated from ticket sales for events and building rentals.

Atlantic Station TAD Fund

The City Council created a tax allocation district known as the Atlantic Steel TAD which consists of the property and certain areas immediately surrounding the Atlantic Steel property, to encourage the development of economically and socially depressed areas. The City levied special district property tax increments and tax revenues generated by local option sales taxes derived from the Atlantic Steel TAD to be used as security to issue TAD bonds to finance the required developments. These developments are intended to provide a framework for pedestrians friendly "urban village" while facilitating the environmental remediation of the property.

Westside TAD Fund

The Atlanta Development Authority was appointed by the City as its agent for the purpose of implementing certain redevelopment initiatives and increasing commercial activity within the boundaries of the Westside TAD. Established under the Redevelopment Powers Law O.C.G.A. 36-44-1 et. seq., the City issued certain revenue bonds secured by incremental tax revenues expected to be generated from the redevelopment initiatives.

CITY OF ATLANTA
2003 BUDGET
1B01 - COMMUNITY DEVELOPMENT FUND

RECEIPTS AND ANTICIPATIONS

SOURCE		2001 RECEIPTS	2002 RECEIPTS	2003 ANTICIPATIONS
INTERGOVERNMENTAL REVENUE:				
631101	Federal Grants/Entitlements			
	U.S. HUD, Community Planning & Devl.			
	B-98-ED-13-002	500,000	-	-
	B-96-ED-13-0002	-	-	1,252,350
	B-00-MC-13-0002	9,118,694	2,902,404	48,852
	B-01-MC-13-0002	-	7,317,372	5,190,628
	B-22-MC-13-0200	-	5,938,920	6,065,359
	U.S. HUD, CDBG			
	B-98-MC-13-0002	1,984,517	-	-
	B-99-MC-13-0002	6,780,089	-	-
	U.S. HUD, UDAG, B-83-AA-13-0056	-	-	50,000
	U.S. HUD, UDAG, B-00-SP-13-0002	-	-	619,450
	U.S. HUD, Sec. 108 Loan (88) B-88-MC-13-0002	-	-	10,505
	U.S. HUD, Housing Division, GA-06-SPG-22	-	-	89,731
	U.S. HUD, Homeless Act of '86 (P.L.99-500)			
	5-92-MC-13-0002	-	-	1,160
	S-96-MC-13-0002	-	-	1
	S-99-MC-13-0002	20,000	-	92,581
	S-00-MC-13-0002	90,379	6,266	303,129
	S-01-MC-13-0002	51,669	538,307	262,025
	Total Intergovernmental Revenue	**18,545,347**	**16,703,270**	**13,985,770**
CHARGES FOR SERVICES:				
641104	Fees, Loan Application/Contractor			
	U.S. HUD, Community Planning & Devl.			
	B-01-MC-13-0002	900	-	-
	Sub Total	900	-	-
	Total Charges for Services	**900**	**-**	**-**
MISCELLANEOUS REVENUES:				
661001	Interest Earnings			
	U.S. HUD, Community Planning & Devl.			
	B-00-MC-13-0002	4,240	-	-
	B-01-MC-13-0002	64,028	4,288	-
	U.S. HUD, CDBG, B-99-MC-13-0002	-	-	4,881
	Sub Total	68,268	4,288	4,881
661002	Principal Repayments			
	U.S. HUD, Community Planning & Devl.			
	B-00-MC-13-0002	94,345	-	-
	B-01-MC-13-0002	224,449	135,999	-
	B-22-MC-13-0200	-	139,503	-
	U.S. HUD, CDBG, B-99-MC-13-0002	-	-	63,899
	Sub Total	318,794	275,502	63,899
661006	Program Income			
	U.S. HUD, Community Planning & Devl.	-	292,720	-
	Sub Total	-	292,720	-
669107	Recover Grant Costs			
	U.S. HUD, Community Planning & Devl.			
	B-01-MC-13-0002	31,470	-	-
	Sub Total	31,470	-	-
	Total Miscellaneous Revenues	**418,532**	**572,510**	**68,780**

CITY OF ATLANTA
2003 BUDGET
1B01 - COMMUNITY DEVELOPMENT FUND

RECEIPTS AND ANTICIPATIONS

SOURCE		2001 RECEIPTS	2002 RECEIPTS	2003 ANTICIPATIONS
OTHER FINANCING SOURCES:				
691102	Sale of Land and Structures			
	U.S. HUD, Community Planning & Devl.			
	B-00-MC-13-0002	-	-	287,594
	B-01-MC-13-0002	465,280	114,310	-
	Sub Total	465,280	114,310	287,594
692303	Recover Direct Cost			
	U.S. HUD, Community Planning & Devl.			
	B-22-MC-13-0200	-	6,455	-
	Sub Total	-	6,455	-
	Total Other Financing Sources	**465,280**	**120,764**	**287,594**
Total Receipts - Community Development Fund		**19,430,059**	**17,396,544**	**14,342,143**
Cash and Securities Available January 1, 2003				2,857,318
Due From (To)				(652,571)
GRAND TOTAL - COMMUNITY DEVELOPMENT FUND				**16,546,890**

EXPENDITURES AND APPROPRIATIONS SUMMARY

DEPARTMENT	2001 EXPENDITURES	2002 EXPENDITURES	2003 APPROPRIATIONS
Chief Operating Officer and Reporting Offices	-	-	659,641
Administrative Services	-	128,565	-
Law	43,174	67,310	21,068
Corrections	-	3,138	67,262
Finance	2,166,745	2,592,863	372,976
Public Works	641,788	267,864	1,416,846
Parks, Recreation & Cultural Affairs	3,927,908	623,700	3,163,113
Watershed Management	66,222	41,515	35,078
Fire Services	-	-	37,464
Planning & Community Development	10,745,811	13,020,252	10,773,443
TOTAL - COMMUNITY DEVELOPMENT FUND	**17,591,648**	**16,745,207**	**16,546,890**

MAJOR ACCOUNT GROUP	2001 EXPENDITURES	2002 EXPENDITURES	2003 APPROPRIATIONS
Personnel Expenses	1,600,075	1,865,478	768,452
Other Operating Expenses	13,184,505	11,250,834	11,577,259
Internal Service Expenses	493,575	820,946	112,096
Capital Expenses	545,695	278,148	1,841,535
Debt Service Expenses	1,767,798	2,529,802	319,569
Reserve for Appropriation	-	-	1,927,979
TOTAL - COMMUNITY DEVELOPMENT FUND	**17,591,648**	**16,745,207**	**16,546,890**

CITY OF ATLANTA
2003 BUDGET
1B02 - INTERGOVERNMENTAL GRANT FUND

RECEIPTS AND ANTICIPATIONS

SOURCE		2001 RECEIPTS	2002 RECEIPTS	2003 ANTICIPATIONS
INTERGOVERNMENTAL REVENUE:				
631101	Federal Grants/Entitlements			
	U.S. Dept. of Interior, Natl. Park Serv.			
	13-CTY-02809401	-	-	200,000
	Ordinance 02-O-2095	-	-	826,000
	U.S. Dept. of Comm., (EDA) *****	-	-	1,200,000
	U.S. Dept. Agri., Food & Nutrition Service			
	'94 Summer Program	-	-	142,669
	'95 Summer Program	-	-	261,649
	'96 Summer Program	-	-	128,143
	'97 Summer Program	-	-	433,013
	'98 Summer Program	-	-	211,878
	'99 Summer Program	-	-	377,374
	2000 Summer Program	-	-	240,940
	2001 Summer Program	1,520,409	-	322,091
	Ordinance 02-R-0951	-	1,378,237	464,263
	USDA Forest Service Participation Agreement	-	-	974
	U.S. HUD, Housing Assist. Payment Prg.			
	GA06-K269-001	255,306	200,737	105,974
	GA06-K269-002	782,634	613,700	11,581,868
	GA06-K269-005	197,070	184,286	593,728
	GA06-K269-006	425,039	360,620	1,818,874
	U.S. HUD, Housing Division GA-06-SPG-506	-	-	750,000
	U.S. HUD, Com Plng/Dev, Spec Needs Asst			
	GA06H97-F025	199,170	43,483	22,582
	GA06H98-F025	680,860	162,746	157,902
	GA06H99-F025	33,674	103,760	136,217
	GA006H00-F025	1,730,908	43,992	141,870
	GA06H01-F025	2,121,497	1,947,446	320,057
	GA05H02-F022	-	1,854,997	2,029,003
	U.S. HUD, CPD Off. of Tech. Asst., B-91-SK-GA-0001	-	-	20,887
	U.S. EPA, Region #4, Grants Mgmt. Office			
	PJ994902-95-0 (10/1/95-9/30/96)	-	-	37,620
	V984036-94-0	61,644	-	138,356
	Urban Resources Partnership #58-7000040K	9,000	-	-
	U.S. EPA, WPC X994873-95-0	-	-	10,000
	U.S. EPA, Off of Env. Ed/Outrch 2/28/94	-	-	195
	U.S. Dept. of Justice			
	Bureau of Justice Asst., 95-CL-WX-0116	-	-	249,538
	9/18/95 Agreement	-	-	241,150
	95CCWX0349	-	-	5,337
	95-TC-WK-1069	-	-	15,000
	97-CL-WX-0071	-	70,879	76,551
	95CCWX0349 (10/97)	563,544	85,283	444,663
	98-DD-BX-0080	32,344	-	41,356
	Weed and Seed Strategy	175,000	-	-
	U.S. Dept. of Justice	4,425	19,967	475,608
	Ordinance 02-O-1860, November 18, 2002	-	12,551	564,000
	Ordinance 01-O-2021, December 2001	-	153,846	8,603
	Ordinance 02-O-1336, September 3, 2002	-	2,728,818	-
	Ordinance 02-O-1930	-	-	275,000
	Federal Emergency Management Agency			
	Ordinance 02-O-1245, August 19, 2002	-	-	216,548
	Atlanta Regional Commission			
	Ordinance 00-O-0724, June, 2000	136,000	-	-
	Ordinance 02-O-0352A	-	43,416	24,584
	Ordinance 02-O-0352B	-	27,720	52,280
	Sub Total	8,928,524	10,036,485	25,364,344

RECEIPTS AND ANTICIPATIONS

SOURCE		2001 RECEIPTS	2002 RECEIPTS	2003 ANTICIPATIONS
INTERGOVERNMENTAL REVENUE: (Continued)				
631201	Federal Shared Revenues			
	U.S. Dept. of Justice			
	2000, 00-O-0272	99,830	-	170
632101	State Grants/Entitlements			
	U.S. Dept. of Justice			
	Ordinance 02-O-1337, September 3, 2002	-	-	194,880
	Georgia Emergency Management			
	Ordinance 02-O-1779	-	936,049	-
	GA DNR, Historic Preservation			
	Ordinance 02-O-1395, September 16, 2002	-	164,028	84,472
	GA, Governor's Office of Highway Safety			
	Ordinance 02-O-1017, July 1, 2002	-	50,849	24,151
	Ordinance 02-O-1861, November 18, 2002	-	-	130,000
	Ordinance 02-O-1913	-	-	140,000
	GA DNR, EPA			
	6/2/95 - 12/1/96 Agreement	-	-	77,425
	Scrap Tire Grant (1997)	-	-	161,802
	Scrap Tire Grant Enforcement/Educ. (1997)	-	-	75,000
	00-O-0752, June, 2000, US EPA	48,000	-	-
	GA DHR, Office of Energy Resources			
	GA Environmental Fac. Authority 98 RWR-03	-	-	14,990
	GA DNR-Office of Disabilities Prev. 1997 Grant	-	-	47,101
	GA Criminal Justice Coord. Council			
	DCSI-95-109(95)	-	-	17,420
	VW-95-03 (6/1/96-5/31/97)	-	-	6,125
	96WFVX0013 (W99-8-047)	24,310	-	-
	2000, 00-O-0377	53,313	-	225,037
	00-O-0151, February, 2001	35,000	-	-
	00-O-1293, October, 2001	-	72,836	129,514
	02-O-02346	-	35,000	-
	02-O-0273, August 19, 2002	-	-	15,755
	GA Dept. of Transp., Highways & Streets			
	00-O-2039, January, 2001	-	-	2,544,000
	GA Dept. of Natural Resources			
	01-O-0833, June, 2001	2,868,492	-	-
	02-O-0699, March 22, 2001 (Fulton)	-	2,230,648	146,963
	02-O-0699, March 22, 2001 (DeKalb)	-	140,104	9,231
	GA Dept. of Transp., Highways & Streets			
	Ordinance 02-O-0665	-	-	13,000
	LAU-21-8531-53(121)C1	-	-	99,128
	LAU-21-8531-52(121)C1	-	-	3,183
	SAPS-3(236)C1(92)	-	-	1,922
	LAU-21-8530-79(89)C1	-	-	7,794
	LAU-22-8531-61(121)C1	-	-	140,990
	LAU-22-8531-66(121)C1	-	-	1,041
	LAU-22-8530-85(89)C1	-	-	625
	STPN-20-2 (144)	-	-	329,558
	NH-003-2(68) SP	-	-	132,184
	LAU-24-8532-3(121)C1	-	-	52,089
	LAU-24-8532-5(121)C1	845	-	30,514
	LAU-24-8532-6(121)C1	-	-	14,525
	PR8532-24 (121)	4,056	-	131,414

RECEIPTS AND ANTICIPATIONS

SOURCE		2001 RECEIPTS	2002 RECEIPTS	2003 ANTICIPATIONS
INTERGOVERNMENTAL REVENUE: (Continued)				
632101	State Grants/Entitlements			
	GA Dept. of Transp., Highways & Streets			
	TSAP-3 (269)C1	-	-	225,815
	PR 24-8532-22 (121)C1	126,998	2,836	46,937
	LAU-27-8532-31(121)C1	2,645	-	54,869
	LAU-27-8531-34(089)C1	-	-	43,938
	LAU-27-8531-37(089)C1	-	-	10,116
	PR8532-36 (121) C1	-	-	25,570
	September, 1999, 99-O-1341	-	300,732	229,268
	Ordinance 00-O-1864, November, 2000	-	-	200,000
	GA. DOT (01-O-0301)	-	367,342	3,782,658
	Ordinance 01-O-1294, Sept. 11, 2001	-	89,126	168,901
	GA Dept. of Community Affairs			
	02-O-1795, 10/21/02	-	984,050	38,551
	01-O-1090, July, 2001	25,000	-	-
	01-O-1897, November 27, 2001	55,000	-	-
	01-O-1476, September, 2001	565,000	-	-
	02-O-1262, July, 2002	-	14,000	-
	02-O-1258, September 16, 2002	-	20,000	-
	00-O-0725, June, 2000	18,750	-	-
	September, 2000, 00-O-1429	126,500	58,473	75,000
	01-O-1898, November 27, 2001	30,000	-	10,000
	00-O-0211, February, 2000	-	-	5,000
	00-O-2063, January, 2001	15,000	-	-
	00-O-2053, January, 2001	15,000	-	-
	State of Georgia			
	Grace Cross Cultural Ministries	27,800	-	-
	01-O-1477, September 25, 2001	30,000	-	-
	Earth Feed	10,000	-	-
	Atlanta Health Ministries	39,415	-	-
	Herndon Home	30,000	-	-
	Chance for Higher Level Outreach Program	40,000	-	-
	Adair Park & Oakl. City Sr. Citiz. Hm.	30,000	-	-
	Cascade Ministries	55,000	-	-
	Community Assistance Center	15,000	-	-
	Georgia Nonprofit Community	20,000	-	-
	Agape Community Center	60,000	-	-
	Sweet Auburn Curb Market	44,000	-	-
	Metropolitan Community Foundation	85,700	-	-
	Metropolitan Atlanta Senior Center	30,000	-	-
	GA Dept. of Community Affairs/Gov's. Emerg. Fund			
	June, 1995	-	-	25,000
	8/11/95 Agreement	-	-	71,500
	7/98 Agreement (W. Hunter After School Prog)	-	-	6,250
	7/98 Agreement (Clark Atlanta Graduate Prog)	81,250	-	-
	7/98 Agreement (Carver High School Prog)	-	-	50,000
	7/98 Agreement (Carver High Feas. Study)	-	-	2,500
	99-C-L-07 (10/98)	18,750	-	-
	Fulton County			
	Ordinance 01-O-1231, September 25, 2001	31,824	43,225	52,249
	Ordinance 02-O-1391, September 16, 2002	-	-	129,674
	Ordinance 02-O-1859, November 18, 2002	-	-	40,000

CITY OF ATLANTA
2003 BUDGET
1B02 - INTERGOVERNMENTAL GRANT FUND

RECEIPTS AND ANTICIPATIONS

SOURCE		2001 RECEIPTS	2002 RECEIPTS	2003 ANTICIPATIONS
INTERGOVERNMENTAL REVENUE: (Continued)				
632101	State Grants/Entitlements			
	Fulton County Arts Council			
	Ordinance 02-O-1922	-	-	6,500
	Governor's Office of Community Affairs			
	Ordinance 02-O-0394	-	-	20,000
	Ordinance 02-O-1298, September 16, 2002	-	-	20,000
	Atlanta Regional Commission			
	Ordinance 02-O-0720	-	-	452,000
	Sub Total	4,662,648	5,509,297	10,794,130
633101	Local Grants/Entitlements			
	National Endowment for the Arts			
	94-6242-0028 (7/1/94-6/30/97)	42,000	-	43,820
	U.S. Dept. of Justice			
	97-CL-WX-0071	-	-	240,054
	01-O-0482, May, 2001	-	-	46,631
	01-O-1304, July, 2001	2,768,388	-	-
	Ordinance 02-O-0674	-	-	480,000
	GA Governor's Office of Highway Safety			
	CP-97-14-120	-	-	58,693
	GA DNR, EPA			
	3/20/95-3/31/96 Agreement	-	-	37,500
	Fulton Co.			
	00-O-1692, November, 2000	125,000	-	-
	Fulton Co. Arts Council			
	Item #0591(A)-5/15/96	-	-	3,000
	5/1/98-4/30/98 Agreement	-	-	1,486
	99-O-1338, Sept., 1999	-	-	1,200
	00-O-1122, Sept., 2000	6,500	-	-
	Ordinance 01-O-1986	-	6,500	-
	GA Council for the Arts & Humanities			
	1996-1997 City Gallery East	-	-	2,738
	1989-1999 City Gallery at Chastain	-	-	1,036
	00-O-0882, July, 2000	3,046	5,051	-
	01-O-1985	-	2,228	72
	Ordinance 02-O-1923	-	-	4,342
	Atlanta Housing Authority			
	9/30/98 AHA A.S.A.P. Agreement	64,372	-	-
	November, 1999, Ordinance 99-O-1708	137,433	-	-
	November, 2000, Ordinance 00-O-1687	295,116	-	-
	Bellsouth			
	Ordinance 02-O-1226	-	4,615	-
	Atlanta Regional Commission			
	October, 1999, Ordinance 99-O-1638	-	-	100,000
	Int'l Cncl/Lcl Environmental Initiatives Cont. #1	-	-	500
	Int'l Cncl/Lcl Environmental Initiatives Cont. #2	-	-	21,500
	Path Foundation 1/26/96 LOA	-	-	4,500
	City of Atlanta/Fulton Co. Joint Venture			
	Joint CTR Substainable Dev. Watershed Proj	-	-	218
	Fannie Mae Foundation			
	9-27-02 Letter of Award	-	10,000	-
	Sub Total	3,441,855	28,394	1,047,291
	Total Intergovernmental Revenue	**17,132,857**	**15,574,177**	**37,205,935**

CITY OF ATLANTA
2003 BUDGET
1B02 - INTERGOVERNMENTAL GRANT FUND

RECEIPTS AND ANTICIPATIONS

SOURCE		2001 RECEIPTS	2002 RECEIPTS	2003 ANTICIPATIONS
MISCELLANEOUS REVENUES:				
661001	Interest Earnings			
	U.S. Dept. of Comm., (EDA) 04-39-04038	19,249	14,104	-
	U.S. Dept. of Justice			
	November, 1999, 99-O-1691	2,485	4	-
	2000-LB-BX-3150	113,269	6,276	-
	01-O-1304, July, 2001	14,549	47,826	-
	Ordinance 02-O-1336, September 3, 2002	-	6,244	-
	GA Dept. of Natural Resources			
	01-O-0833, June, 2001	28,009	52,321	3,662
	02-O-0699, March 22, 2001 (Fulton)	-	18,222	-
	02-O-0699, March 22, 2001 (DeKalb)	-	1,144	-
	Sub Total	177,562	146,142	3,662
661002	Principal Repayments			
	U.S. Dept. of Comm., (EDA) 04-39-04038	96,861	78,014	-
669101	Recover Erroneous Payment			
	GA Dept. of Community Affairs/Gov's. Emerg. Fund			
	99-O-1968, Jan. 2000	12,500	-	-
	State of Georgia			
	Adair Park & Oakl. City Sr. Citiz. Hm.	-	22,500	-
	Sub Total	12,500	22,500	-
669102	Recover Train/Travel Cost			
	Non-Sponsored Revenues	-	43	-
	U.S. Dept. of Justice	-	179	-
	Sub Total	-	223	-
669107	Recover Grant Costs			
	U.S. Dept. of Justice			
	November, 1999, Ordinance 99-O-1691	-	3,596	-
	GA DNR, EPA			
	Ordinance 00-O-1112, August, 2000, GADNR	-	126,413	-
	GA Dept. of Community Affairs			
	September, 2000, Ordinance 00-O-1429	-	1,043	-
	Sub Total	-	131,052	-
	Total Miscellaneous Revenues	**286,923**	**377,930**	**3,662**
OTHER FINANCING SOURCES:				
691102	Sale of Land & Structures			
	U.S. HUD, Com Plng/Dev, Spec Needs Asst			
	GA06H97-F025	63,000	-	-
692303	Recover Direct Cost			
	U.S. HUD, Com Plng/Dev, Spec Needs Asst			
	GA06H98-F025	1,010	-	-
692403	Oper Trans FM Fund 1A01			
	U.S. Dept. of Justice			
	95CCWX0349	-	-	401,361
	97-CL-WX-0071	1,147	-	-

CITY OF ATLANTA
2003 BUDGET
1B02 - INTERGOVERNMENTAL GRANT FUND

RECEIPTS AND ANTICIPATIONS

SOURCE		2001 RECEIPTS	2002 RECEIPTS	2003 ANTICIPATIONS
OTHER FINANCING SOURCES: (Continued)				
692403	Oper Trans FM Fund 1A01			
	U.S. Dept. of Justice			
	95CCWX0349 (10/97)	703,814	-	-
	Weed and Seed Strategy	-	134,345	105,305
	2000-LB-BX-3150	-	200,607	-
	01-O-0482, May, 2001	-	117,900	-
	01-O-1304, July, 2001	307,599	-	-
	Ordinance 02-O-0674	-	120,000	-
	Ordinance 02-O-1337, September 3, 2002	-	21,654	-
	Ordinance 01-O-2021, December, 2001	413,806	-	334,952
	Ordinance 02-O-1336, September 3, 2002	-	303,202	-
	Ordinance 02-O-1930	-	150,000	-
	GA Criminal Justice Coord. Council			
	2000, 00-O-0377	-	30,084	-
	96WFVX0013(W99-8-047)	-	4,000	-
692403	Oper Trans FM Fund 1A01			
	GA Criminal Justice Coord. Council			
	00-O-0151, February, 2001	-	11,667	-
	00-O-1293, October, 2001	-	22,484	-
	Ordinance 02-O-02346	-	11,667	-
	Ordinance 02-O-1273, August 19, 2002	-	5,252	-
	GA Dept. of Transp., Highways & Streets			
	PR 24-8532-22(121)C1	113,010	-	-
	LAU-27-8532-31(121)C1	112,274	-	6,092
	LAU-27-8531-34(089)C1	34,761	-	96,316
	LAU-27-8531-37(089)C1	19,834	-	18,050
	Ordinance 01-O-1294, September 11, 2001	-	148,273	-
	Sub Total	1,706,246	1,281,135	962,076
692409	Oper Trans FM Fund 1C33			
	U.S. Dept. of Comm. (EDA)			
	04-01-04155	-	-	1,975
	Sub Total	-	-	1,975
692420	Oper Trans FM Fund 1C22			
	U.S. Dept. of Interior, Natl. Park Serv.			
	Ordinance 02-O-2095	-	354,000	-
	Sub Total	-	354,000	-
	Total Other Financing Sources	**1,770,255**	**1,635,135**	**964,051**
Total Receipts - Intergovernmental Grant Fund		**19,190,035**	**17,587,242**	**38,173,648**
Cash and Securities Available January 1, 2003				7,826,719
Due From (To)				(3,601)
GRAND TOTAL - INTERGOVERNMENTAL GRANT FUND				**45,996,766**

CITY OF ATLANTA
2003 BUDGET
1B02 - INTERGOVERNMENTAL GRANT FUND

EXPENDITURES AND APPROPRIATIONS SUMMARY

DEPARTMENT	2001 EXPENDITURES	2002 EXPENDITURES	2003 APPROPRIATIONS
City Council	-	-	20,000
Executive Offices & Misc. Offices	1,648,017	2,393,909	1,794,444
Corrections	77,531	116,444	272,839
Public Works	-	844,511	7,066,300
Parks, Recreation & Cultural Affairs	43,178	1,068,388	2,497,179
Watershed Management	-	-	10,590
Judicial Agencies	35,299	439,732	681,583
Non-Departmental	-	-	69,152
Fire Services	-	49,759	161,459
Police Services	3,310,501	2,309,160	6,487,410
Planning & Community Development	9,364,557	8,099,485	26,935,811
TOTAL - INTERGOVERNMENTAL GRANT FUND	**14,479,083**	**15,321,388**	**45,996,766**

MAJOR ACCOUNT GROUP	2001 EXPENDITURES	2002 EXPENDITURES	2003 APPROPRIATIONS
Personnel Expenses	4,914,831	2,504,961	5,833,873
Other Operating Expenses	8,475,875	9,256,870	21,721,705
Internal Service Expenses	6,582	2,799	103,441
Intergovernmental/Interfund Expenses	206,948	334,952	-
Capital Expenses	874,846	3,221,806	15,133,140
Reserve for Appropriation	-	-	3,204,607
TOTAL - INTERGOVERNMENTAL GRANT FUND	**14,479,083**	**15,321,388**	**45,996,766**

CITY OF ATLANTA
2003 BUDGET
1B03 - EMERGENCY TELEPHONE SYSTEM FUND

RECEIPTS AND ANTICIPATIONS

SOURCE		2001 RECEIPTS	2002 RECEIPTS	2003 ANTICIPATIONS
CHARGES FOR SERVICES:				
642106	Police Serv-Recover E911	7,456,822	8,914,128	8,639,511
MISCELLANEOUS REVENUES:				
661001	Interest Earnings	71,230	91,919	-
666001	Gain-Sale of Investments	272	423	-
	Total Miscellaneous Revenues	**71,502**	**92,342**	**-**
Total Receipts - Emergency Telephone System Fund		**7,528,324**	**9,006,470**	**8,639,511**
Cash and Securities Available January 1, 2003				3,572
GRAND TOTAL - EMERGENCY TELEPHONE SYSTEM FUND				**8,643,083**

EXPENDITURES AND APPROPRIATIONS SUMMARY

DEPARTMENT	2001 EXPENDITURES	2002 EXPENDITURES	2003 APPROPRIATIONS
Non-Departmental	7,483,467	9,002,899	8,643,083
TOTAL - EMERGENCY TELEPHONE SYSTEM FUND	**7,483,467**	**9,002,899**	**8,643,083**

MAJOR ACCOUNT GROUP	2001 EXPENDITURES	2002 EXPENDITURES	2003 APPROPRIATIONS
Loans/Adv/Invest/Losses	194	2,211	-
Intergovernmental/Interfund Expenses	7,483,273	9,000,688	8,643,083
TOTAL - EMERGENCY TELEPHONE SYSTEM FUND	**7,483,467**	**9,002,899**	**8,643,083**

CITY OF ATLANTA
2003 BUDGET
1B04 - EMPOWERMENT ZONE FUND

RECEIPTS AND ANTICIPATIONS

SOURCE		2001 RECEIPTS	2002 RECEIPTS	2003 ANTICIPATIONS
INTERGOVERNMENTAL REVENUE:				
631101	Federal Grants/Entitlements U.S. HUD, Title XX, OBR Act '93, 95EZ-U-029-01A	8,630,826	4,040,711	57,316,793
	Total Intergovernmental Revenue	**8,630,826**	**4,040,711**	**57,316,793**
MISCELLANEOUS REVENUES:				
661001	Interest Earnings	10,241	14,217	-
661002	Principal Repayments	434,887	10,952	-
664101	Private Contributions & Donations	103,371	-	-
669101	Recover Erroneous Payment	1,268,151	29	-
669107	Recover Grant Costs	210,988	-	-
669112	Recover, Loan	11,704	446,829	-
	Total Miscellaneous Revenues	**2,039,343**	**472,026**	**-**
Total Receipts - Empowerment Zone Fund		**10,670,168**	**4,512,737**	**57,316,793**
Cash and Securities Available January 1, 2003				2,492,422
Due From (To)				(3,018,802)
GRAND TOTAL - EMPOWERMENT ZONE FUND				**56,790,413**

EXPENDITURES AND APPROPRIATIONS SUMMARY

DEPARTMENT	2001 EXPENDITURES	2002 EXPENDITURES	2003 APPROPRIATIONS
Finance	70,469	-	138,925
Police Services	324,055	78,305	-
Planning & Community Development	9,056,783	3,605,168	56,651,488
TOTAL - EMPOWERMENT ZONE FUND	**9,451,308**	**3,683,473**	**56,790,413**

MAJOR ACCOUNT GROUP	2001 EXPENDITURES	2002 EXPENDITURES	2003 APPROPRIATIONS
Personnel Expenses	301,602	78,250	-
Other Operating Expenses	9,112,702	3,598,563	27,682,721
Internal Service Expenses	359	55	-
Capital Expenses	36,645	6,606	66,646
Reserve for Appropriation	-	-	29,041,047
TOTAL - EMPOWERMENT ZONE FUND	**9,451,308**	**3,683,473**	**56,790,413**

CITY OF ATLANTA
2003 BUDGET
1B05 - TRAFFIC COURT OPERATIONS FUND

RECEIPTS AND ANTICIPATIONS

SOURCE		2001 RECEIPTS	2002 RECEIPTS	2003 ANTICIPATIONS
CHARGES FOR SERVICES:				
641401	Maps, Codes, Records	-	10,070	-
FINES AND FORFEITS:				
651101	Traffic and Parking Fines	-	13,376,248	12,300,000
651102	Building Fund-Restricted	-	2,937,045	-
	Total Fines and Forfeits	**-**	**16,313,293**	**12,300,000**
MISCELLANEOUS REVENUES:				
661001	Interest Earnings	-	783,561	-
OTHER FINANCING SOURCES:				
693602	COPS Proceeds	-	55,195,000	-
Total Receipts - Traffic Court Operations Fund		**-**	**72,301,924**	**12,300,000**
Cash and Securities Available January 1, 2003				4,056,555
GRAND TOTAL - TRAFFIC COURT OPERATIONS FUND				**16,356,555**

EXPENDITURES AND APPROPRIATIONS SUMMARY

DEPARTMENT	2001 EXPENDITURES	2002 EXPENDITURES	2003 APPROPRIATIONS
Administrative Services	-	23,868,593	-
Finance	-	1,224,515	-
Judicial Agencies	-	17,122,646	16,356,555
TOTAL - TRAFFIC COURT OPERATIONS FUND	**-**	**42,215,754**	**16,356,555**

MAJOR ACCOUNT GROUP	2001 EXPENDITURES	2002 EXPENDITURES	2003 APPROPRIATIONS
Personnel Expenses	-	11,132,172	12,132,414
Other Operating Expenses	-	24,311,203	2,302,766
Loans/Adv/Invest/Losses	-	4,353	-
Internal Service Expenses	-	1,460,113	1,548,507
Intergovt/Interfund Expenses	-	42,077	-
Capital Expenses	-	5,264,336	372,868
Debt Service Expenses	-	1,500	-
TOTAL - TRAFFIC COURT OPERATIONS FUND	**-**	**42,215,754**	**16,356,555**

CITY OF ATLANTA
2003 BUDGET
1B07 - JOB TRAINING GRANT FUND

RECEIPTS AND ANTICIPATIONS

SOURCE		2001 RECEIPTS	2002 RECEIPTS	2003 ANTICIPATIONS
INTERGOVERNMENTAL REVENUE:				
631101	Federal Grants/Entitlements	-	1,135,834	2,285,436
632101	State Grants/Entitlements	-	10,254,539	1,321,407
633101	Local Grants/Entitlements	-	76,756	361,057
	Total Intergovernmental Revenue	-	**11,467,129**	**3,967,900**
OTHER FINANCING SOURCES:				
669101	Recover Erroneus Payment	-	2,114	-
Total Receipts - Job Training Grant Fund		-	**11,469,243**	**3,967,900**
Cash and Securities Available January 1, 2003				(796,308)
GRAND TOTAL - JOB TRAINING GRANT FUND				**3,171,592**

EXPENDITURES AND APPROPRIATIONS SUMMARY

DEPARTMENT	2001 EXPENDITURES	2002 EXPENDITURES	2003 APPROPRIATIONS
Fire Services	-	7,858,565	24,792
Planning & Community Development	-	-	3,146,800
TOTAL - JOB TRAINING GRANT FUND	-	**7,858,565**	**3,171,592**

MAJOR ACCOUNT GROUP	2001 EXPENDITURES	2002 EXPENDITURES	2003 APPROPRIATIONS
Personnel Expenses	-	2,789,786	1,208,740
Other Operating Expenses	-	5,066,103	1,890,221
Internal Service Expenses	-	2,676	20,701
Intergovt/Interfund Expenses	-	-	13,000
Capital Expenses	-	-	38,929
TOTAL - JOB TRAINING GRANT FUND	-	**7,858,565**	**3,171,592**

CITY OF ATLANTA
2003 BUDGET
1B08 - ATLANTIC STATION TAD FUND

RECEIPTS AND ANTICIPATIONS

SOURCE		2001 RECEIPTS	2002 RECEIPTS	2003 ANTICIPATIONS
TAXES:				
611105	Taxes, Current Property Increment	535,395	3,284,255	-
MISCELLANEOUS REVENUES:				
661001	Interest Earnings	-	740,991	342,038
OTHER FINANCING SOURCES:				
693101	Bond Proceeds	-	76,505,000	-
Total Receipts - Atlantic Station TAD Fund		**535,395**	**80,530,246**	**342,038**
Cash and Securities Available January 1, 2003				16,654,561
GRAND TOTAL - ATLANTIC STATION TAD FUND				**16,996,599**

EXPENDITURES AND APPROPRIATIONS SUMMARY

DEPARTMENT	2001 EXPENDITURES	2002 EXPENDITURES	2003 APPROPRIATIONS
Non-Departmental	508,094	63,902,985	16,996,599
TOTAL - ATLANTIC STATION TAD FUND	**508,094**	**63,902,985**	**16,996,599**

MAJOR ACCOUNT GROUP	2001 EXPENDITURES	2002 EXPENDITURES	2003 APPROPRIATIONS
Other Operating Expenses	-	48,141,260	756,405
Intergovernmental/Interfund Expenses	-	10,000,000	-
Debt Service Expenses	508,094	5,761,725	935,002
Reserve for Appropriation	-	-	15,305,193
TOTAL - ATLANTIC STATION TAD FUND	**508,094**	**63,902,985**	**16,996,599**

CITY OF ATLANTA
2003 BUDGET
1B09 - WESTSIDE TAD FUND

RECEIPTS AND ANTICIPATIONS

SOURCE	2001 RECEIPTS	2002 RECEIPTS	2003 ANTICIPATIONS
TAXES:			
611105 Taxes, Current Property Increment	-	2,850,232	3,003,394
MISCELLANEOUS REVENUES:			
661001 Interest Earnings	-	62,834	273,456
OTHER FINANCING SOURCES:			
693101 Bond Proceeds	-	14,995,000	-
Total Receipts - Westside TAD Fund	**-**	**17,908,066**	**3,276,850**
Cash and Securities Available January 1, 2003			8,105,330
Due From (To)			(2,825)
GRAND TOTAL - WESTSIDE TAD FUND			**11,379,355**

EXPENDITURES AND APPROPRIATIONS SUMMARY

DEPARTMENT	2001 EXPENDITURES	2002 EXPENDITURES	2003 APPROPRIATIONS
Non-Departmental	-	9,805,561	11,379,355
TOTAL - WESTSIDE TAD FUND	**-**	**9,805,561**	**11,379,355**

MAJOR ACCOUNT GROUP	2001 EXPENDITURES	2002 EXPENDITURES	2003 APPROPRIATIONS
Other Operating Expenses	-	8,339,934	5,786,566
Intergovernmental/Interfund Expenses	-	1,257,510	1,415,952
Debt Service Expenses	-	208,118	1,463,836
Reserve for Appropriation	-	-	2,713,000
TOTAL - WESTSIDE TAD FUND	**-**	**9,805,561**	**11,379,355**

CAPITAL PROJECTS FUNDS

The Capital Projects Funds consist of the Annual Bond Fund, the 1987-2002 Bond Project Funds, the Park Improvement Fund, the General Government Capital Outlay Fund and the 1993 School Improvement Bond Fund. These funds account for proceeds used in obtaining, renovating, and constructing major fixed assets.

The Annual Bond Fund and the 1987-2002 Bond Project Funds provide for disbursement of the proceeds of an annual $8 million General Obligation Bond issue, which is divided into $4 million for general city purposes and $4 million for school purposes. The City has been authorized since 1968 to annually issue general obligation bonds of $8 million without referendum. These bonds are backed by the "full faith and credit" of the City's property tax base. Historically, the City has used these funds to support an array of programs including economic development, transportation, public safety and judicial systems, recreational and cultural opportunities and environmental protection and enhancement. Individual bond issue proceeds are allocated to broad bond purposes. The last bond issue was dedicated primarily to land acquisition, signal modernization, installation, freeway lighting and bridge improvements.

Prior to 1987, each general obligation issue was accounted for in the Annual Bond Fund. Beginning in 1987, each annual bond issue has been accounted for separately through the establishment of a specific project fund.

The Park Improvement Fund accounts for the disbursement of the City's dedicated half millage property tax levy for capital improvements to recreational and cultural facilities. Under provisions of Georgia Law and the Atlanta City Charter, up to one-half of the levy may be used for debt service on Atlanta Stadium Revenue Bonds.

The General Government Capital Outlay Fund was established in 1991 to account for all general government capital expenditures other than those funded from the annual general obligation bond proceeds.

CAPITAL PROJECT FUNDS	2002 BUDGET	2003 BUDGET	TOTAL INC/(DEC)	% CHANGE
Annual Bond Fund	624,090	418,224	(205,866)	(32.99)
Park Improvement Fund	16,986,560	13,509,378	(3,477,182)	(20.47)
1987 Bond Project Fund	82,145	82,691	546	0.66
1989 Bond Project Fund	104,417	80,125	(24,292)	(23.26)
1990 Bond Project Fund	168,127	130,330	(37,797)	(22.48)
General Government Capital Outlay Fund	24,360,838	23,541,641	(819,197)	(3.36)
1991 Bond Project Fund	100,289	96,269	(4,020)	(4.01)
1992 Bond Project Fund	397,509	195,318	(202,191)	(50.86)
1993 School Improvement Fund	9,078,570	9,216,078	137,508	1.51
1993 Bond Project Fund	165,081	121,646	(43,435)	(26.31)
1994 Referendum G.O. Bond Fund	7,920,621	6,091,911	(1,828,710)	(23.09)
1994 Bond Project Fund	544,936	450,576	(94,360)	(17.32)
1995 Project Fund	340,244	325,597	(14,647)	(4.30)
1996 Bond Project Fund	411,877	417,573	5,696	1.38
1996 G.O. Public Improvement Part B Fund	9,648,707	4,501,487	(5,147,220)	(53.35)
1997 Bond Project Fund	389,818	377,326	(12,493)	(3.20)
1997 G.O. Public Improvement Bond Fund	18,980,588	9,967,917	(9,012,671)	(47.48)
1998 Bond Project Fund	373,472	302,166	(71,306)	(19.09)
1999 Bond Project Fund	363,325	222,164	(141,161)	(38.85)
2000 Bond Project Fund	5,502,567	1,086,963	(4,415,604)	(80.25)
2000 Park Improvement Bond Fund	15,916,091	1,960,357	(13,955,735)	(87.68)
2001 Bond Project Fund	8,137,786	7,034,691	(1,103,094)	(13.56)
2001 Quality of Life Fund	63,016,692	59,729,585	(3,287,107)	(5.22)
2002 Bond Project Fund	-	7,923,497	7,923,497	100.00
2002 Traffic Court Facility Bond Fund	-	46,091,516	46,091,516	100.00
TOTAL - CAPITAL PROJECT FUNDS	**183,614,350**	**193,875,027**	**10,260,678**	**5.59**

CITY OF ATLANTA
2003 BUDGET
1C21 - ANNUAL BOND FUND

RECEIPTS AND ANTICIPATIONS

SOURCE		2001 RECEIPTS	2002 RECEIPTS	2003 ANTICIPATIONS
MISCELLANEOUS REVENUES:				
661001	Interest Earnings	28,557	12,159	12,159
666001	Gain-Sale of Investments	84	74	74
	Total Miscellaneous Revenues	**28,641**	**12,233**	**12,233**
OTHER FINANCING SOURCES:				
692425	Oper Trans FM Fund 1C44	-	325,800	325,800
Total Receipts - Annual Bond Fund		**28,641**	**338,033**	**338,033**
Cash and Securities Available January 1, 2003				80,191
GRAND TOTAL - ANNUAL BOND FUND				**418,224**

EXPENDITURES AND APPROPRIATIONS SUMMARY

DEPARTMENT	2001 EXPENDITURES	2002 EXPENDITURES	2003 APPROPRIATIONS
Chief Operating Officer and Reporting Offices	-	-	11,025
Information Technology	-	-	1,140
Administrative Services	3,904	-	-
Corrections	-	-	18,400
Finance	94,138	11,567	522
Public Works	81,876	206,200	385,329
Non-Departmental	167	332	1,808
Fire Services	460,000	-	-
TOTAL - ANNUAL BOND FUND	**640,085**	**218,098**	**418,224**

MAJOR ACCOUNT GROUP	2001 EXPENDITURES	2002 EXPENDITURES	2003 APPROPRIATIONS
Personnel Expenses	92,686	10,567	318
Other Operating Expenses	-	1,000	61,502
Loans/Adv/Invest/Losses	167	332	-
Internal Service Expenses	1,452	-	-
Capital Expenses	545,780	206,200	354,595
Reserve for Appropriation	-	-	1,808
TOTAL - ANNUAL BOND FUND	**640,085**	**218,098**	**418,224**

BOND PURPOSE	2001 EXPENDITURES	2002 EXPENDITURES	2003 APPROPRIATIONS
Administrative Support Facilities	1,416	-	4,921
Municipal Buildings	460,000	-	24,504
Transportation	67,570	206,200	279,009
Traffic Control	14,306	-	4,337
Pollution Control	-	-	22,359
City-Wide Capital Projects	2,488	-	1,140
Economic Development	-	-	79,624
Administration and Planning	94,304	11,898	2,330
TOTAL - ANNUAL BOND FUND	**640,085**	**218,098**	**418,224**

CITY OF ATLANTA
2003 BUDGET
1C22 - PARK IMPROVEMENT FUND

RECEIPTS AND ANTICIPATIONS

SOURCE		2001 RECEIPTS	2002 RECEIPTS	2003 ANTICIPATIONS
TAXES:				
611101	Taxes, Current Property	5,854,465	7,237,102	6,352,665
611201	Taxes, Prior Year Property	302,089	413,071	714,959
	Total Taxes	**6,156,554**	**7,650,173**	**7,067,624**
MISCELLANEOUS REVENUES:				
661001	Interest Earnings	561,262	398,136	-
666001	Gain-Sale of Investments	1,952	2,147	-
669101	Recover Erroneous Payment	522	-	-
	Total Miscellaneous Revenues	**563,736**	**400,284**	**-**
OTHER FINANCING SOURCES:				
692303	Recover Direct Cost	-	1,194	-
692403	Oper Trans FM Fund 1A01	4,000,000	-	-
	Total Other Financing Sources	**4,000,000**	**1,194**	**-**
Total Receipts - Park Improvement Fund		**10,720,290**	**8,051,651**	**7,067,624**
Cash and Securities Available January 1, 2003				6,896,042
Due From (To)				(454,288)
GRAND TOTAL - PARK IMPROVEMENT FUND				**13,509,378**

EXPENDITURES AND APPROPRIATIONS SUMMARY

DEPARTMENT	2001 EXPENDITURES	2002 EXPENDITURES	2003 APPROPRIATIONS
Parks, Recreation & Cultural Affairs	11,461,019	11,184,089	10,643,931
Non-Departmental	4,002,741	445,926	2,865,448
TOTAL - PARK IMPROVEMENT FUND	**15,463,760**	**11,630,015**	**13,509,378**

MAJOR ACCOUNT GROUP	2001 EXPENDITURES	2002 EXPENDITURES	2003 APPROPRIATIONS
Personnel Expenses	1,058,813	1,076,966	1,333,457
Other Operating Expenses	964,409	1,079,798	1,118,436
Loans/Adv/Invest/Losses	2,741	11,832	-
Internal Service Expenses	402,246	853,315	410,909
Intergovernmental/Interfund Expenses	5,759,562	2,197,488	2,128,107
Capital Expenses	7,274,487	6,408,821	5,970,638
Debt Service Expenses	1,500	1,795	-
Reserve for Appropriation	-	-	2,547,832
TOTAL - PARK IMPROVEMENT FUND	**15,463,760**	**11,630,015**	**13,509,378**

CITY OF ATLANTA
2003 BUDGET
1C23 - 1987 BOND PROJECT FUND

RECEIPTS AND ANTICIPATIONS

SOURCE	2001 RECEIPTS	2002 RECEIPTS	2003 ANTICIPATIONS
MISCELLANEOUS REVENUES:			
661001 Interest Earnings	3,448	1,292	1,292
Total Receipts - 1987 Bond Project Fund	**3,448**	**1,292**	**1,292**
Cash and Securities Available January 1, 2003			81,399
GRAND TOTAL - 1987 BOND PROJECT FUND			**82,691**

EXPENDITURES AND APPROPRIATIONS SUMMARY

DEPARTMENT	2001 EXPENDITURES	2002 EXPENDITURES	2003 APPROPRIATIONS
Chief Operating Officer and Reporting Offices	-	-	1,355
Administrative Services	6,235	-	-
Corrections	-	-	2,546
Finance	948	-	5,470
Public Works	30,969	746	-
Non-Departmental	-	-	73,320
TOTAL - 1987 BOND PROJECT FUND	**38,152**	**746**	**82,691**

MAJOR ACCOUNT GROUP	2001 EXPENDITURES	2002 EXPENDITURES	2003 APPROPRIATIONS
Other Operating Expenses	948	746	7,654
Intergovernmental/Interfund Expenses	30,969	-	-
Capital Expenses	6,235	-	1,717
Reserve for Appropriation	-	-	73,320
TOTAL - 1987 BOND PROJECT FUND	**38,152**	**746**	**82,691**

BOND PURPOSE	2001 EXPENDITURES	2002 EXPENDITURES	2003 APPROPRIATIONS
Administrative Support Facilities	6,235	-	1,355
Municipal Buildings	-	-	2,546
Transportation	-	746	-
Traffic Control	30,969	-	-
Administration and Planning	948	-	78,790
TOTAL - 1987 BOND PROJECT FUND	**38,152**	**746**	**82,691**

CITY OF ATLANTA
2003 BUDGET
1C25 - 1989 BOND PROJECT FUND

RECEIPTS AND ANTICIPATIONS

SOURCE	2001 RECEIPTS	2002 RECEIPTS	2003 ANTICIPATIONS
MISCELLANEOUS REVENUES:			
661001 Interest Earnings	4,374	1,394	-
Total Receipts - 1989 Bond Project Fund	**4,374**	**1,394**	**-**
Cash and Securities Available January 1, 2003			80,125
GRAND TOTAL - 1989 BOND PROJECT FUND			**80,125**

EXPENDITURES AND APPROPRIATIONS SUMMARY

DEPARTMENT	2001 EXPENDITURES	2002 EXPENDITURES	2003 APPROPRIATIONS
Chief Operating Officer and Reporting Offices	-	-	12,282
Administrative Services	6,780	-	-
Finance	14,500	-	5,000
Public Works	18,480	25,686	-
Non-Departmental	-	-	62,843
TOTAL - 1989 BOND PROJECT FUND	**39,759**	**25,686**	**80,125**

MAJOR ACCOUNT GROUP	2001 EXPENDITURES	2002 EXPENDITURES	2003 APPROPRIATIONS
Personnel Expenses	5,949	-	-
Other Operating Expenses	14,500	25,686	9,678
Intergovernmental/Interfund Expenses	18,480	-	-
Capital Expenses	831	-	10,604
Reserve for Appropriation	-	-	59,843
TOTAL - 1989 BOND PROJECT FUND	**39,759**	**25,686**	**80,125**

BOND PURPOSE	2001 EXPENDITURES	2002 EXPENDITURES	2003 APPROPRIATIONS
Administrative Support Facilities	6,780	-	173
Municipal Buildings	-	-	12,109
Transportation	-	25,686	15,282
Traffic Control	18,480	-	-
Administration and Planning	14,500	-	52,561
TOTAL - 1989 BOND PROJECT FUND	**39,759**	**25,686**	**80,125**

CITY OF ATLANTA
2003 BUDGET
1C27 - 1990 BOND PROJECT FUND

RECEIPTS AND ANTICIPATIONS

SOURCE	2001 RECEIPTS	2002 RECEIPTS	2003 ANTICIPATIONS
MISCELLANEOUS REVENUES:			
661001 Interest Earnings	7,537	2,300	-
Total Receipts - 1990 Bond Project Fund	**7,537**	**2,300**	**-**
Cash and Securities Available January 1, 2003			130,330
GRAND TOTAL - 1990 BOND PROJECT FUND			**130,330**

EXPENDITURES AND APPROPRIATIONS SUMMARY

DEPARTMENT	2001 EXPENDITURES	2002 EXPENDITURES	2003 APPROPRIATIONS
Chief Operating Officer and Reporting Offices	-	-	45,874
Administrative Services	23,553	6,366	-
Finance	2,000	-	5,500
Public Works	43,054	33,731	56,455
Non-Departmental	-	-	22,501
TOTAL - 1990 BOND PROJECT FUND	**68,607**	**40,097**	**130,330**

MAJOR ACCOUNT GROUP	2001 EXPENDITURES	2002 EXPENDITURES	2003 APPROPRIATIONS
Other Operating Expenses	2,000	33,731	66,879
Intergovernmental/Interfund Expenses	43,054	-	-
Capital Expenses	23,553	6,366	45,451
Reserve for Appropriation	-	-	18,001
TOTAL - 1990 BOND PROJECT FUND	**68,607**	**40,097**	**130,330**

BOND PURPOSE	2001 EXPENDITURES	2002 EXPENDITURES	2003 APPROPRIATIONS
Administrative Support Facilities	-	6,366	4,669
Municipal Buildings	23,553	-	41,205
Transportation	-	33,731	-
Traffic Control	43,054	-	-
Pollution Control	-	-	56,455
Administration and Planning	2,000	-	28,001
TOTAL - 1990 BOND PROJECT FUND	**68,607**	**40,097**	**130,330**

CITY OF ATLANTA
2003 BUDGET
1C28 - GENERAL GOVERNMENT CAPITAL OUTLAY FUND

RECEIPTS AND ANTICIPATIONS

SOURCE		2001 RECEIPTS	2002 RECEIPTS	2003 ANTICIPATIONS
MISCELLANEOUS REVENUES:				
661001	Interest Earnings	863,087	312,778	209,884
667401	DIF - Transport - City Wide	1,756,777	1,982,918	3,948
669101	Recover Erroneous Payment	34,432	-	-
	Total Miscellaneous Revenues	**2,654,296**	**2,295,696**	**213,832**
OTHER FINANCING SOURCES:				
691102	Sale of Land & Structures	-	123,650	-
692403	Oper Trans FM Fund 1A01	-	668,007	-
693602	COPS Proceeds	6,680,293	-	2,035,637
697101	DRF - Fire - City Wide	314,474	284,501	456
697201	DRF - Parks North	825,290	840,219	-
697202	DRF - Parks South	181,782	99,598	-
697203	DRF - Parks West	62,134	145,696	984
697301	DRF - Police City Wide	99,836	98,532	132
	Total Other Financing Sources	**8,163,809**	**2,260,203**	**2,037,209**
Total Receipts - General Government Capital Outlay Fund		**10,818,105**	**4,555,898**	**2,251,042**
Cash and Securities Available January 1, 2003				19,843,799
Due From (To)				1,446,801
GRAND TOTAL - GENERAL GOVERNMENT CAPITAL OUTLAY FUND				**23,541,641**

EXPENDITURES AND APPROPRIATIONS SUMMARY

DEPARTMENT	2001 EXPENDITURES	2002 EXPENDITURES	2003 APPROPRIATIONS
Chief Operating Officer and Reporting Offices	-	-	1,323,589
Administrative Services	153,728	2,045,923	-
Public Works	2,811,135	1,188,882	11,285,963
Parks, Recreation & Cultural Affairs	1,503,505	20,478	2,019,127
Non-Departmental	6,626,688	655,407	5,742,374
Fire Services	114,675	810,948	169,393
Police Services	-	-	432,823
Planning & Community Development	128,463	866,641	2,568,372
TOTAL - GENERAL GOVERNMENT CAPITAL OUTLAY FUND	**11,338,194**	**5,588,279**	**23,541,641**

MAJOR ACCOUNT GROUP	2001 EXPENDITURES	2002 EXPENDITURES	2003 APPROPRIATIONS
Personnel Expenses	39,760	51,362	123,324
Other Operating Expenses	404,095	581,326	1,407,829
Intergovernmental/Interfund Expenses	-	-	-
Capital Expenses	10,894,339	4,036,520	16,336,262
Debt Service Expenses	-	919,070	-
Reserve for Appropriation	-	-	5,674,226
TOTAL - GENERAL GOVERNMENT CAPITAL OUTLAY FUND	**11,338,194**	**5,588,279**	**23,541,641**

CITY OF ATLANTA
2003 BUDGET
1C29 - 1991 BOND PROJECT FUND

RECEIPTS AND ANTICIPATIONS

SOURCE		2001 RECEIPTS	2002 RECEIPTS	2003 ANTICIPATIONS
MISCELLANEOUS REVENUES:				
661001	Interest Earnings	2,947	858	-
OTHER FINANCING SOURCES:				
693101	Bond Proceeds	-	-	8,159
693102	Premium on Bonds Sold	-	-	33,186
	Total Other Financing Sources	-	-	**41,346**
Total Receipts - 1991 Bond Project Fund		**2,947**	**858**	**41,346**
Cash and Securities Available January 1, 2003				54,923
GRAND TOTAL - 1991 BOND PROJECT FUND				**96,269**

EXPENDITURES AND APPROPRIATIONS SUMMARY

DEPARTMENT	2001 EXPENDITURES	2002 EXPENDITURES	2003 APPROPRIATIONS
Chief Operating Officer and Reporting Offices	-	-	6,415
Finance	7,000	-	2,000
Public Works	61,438	4,878	63,974
Non-Departmental	-	-	11,760
Fire Services	-	-	12,120
TOTAL - 1991 BOND PROJECT FUND	**68,438**	**4,878**	**96,269**

MAJOR ACCOUNT GROUP	2001 EXPENDITURES	2002 EXPENDITURES	2003 APPROPRIATIONS
Other Operating Expenses	13,996	4,878	35,557
Intergovernmental/Interfund Expenses	54,442	-	-
Capital Expenses	-	-	48,952
Reserve for Appropriation	-	-	11,760
TOTAL - 1991 BOND PROJECT FUND	**68,438**	**4,878**	**96,269**

BOND PURPOSE	2001 EXPENDITURES	2002 EXPENDITURES	2003 APPROPRIATIONS
Municipal Buildings	-	-	6,415
Transportation	-	-	55,016
Traffic Control	54,442	-	132
Pollution Control	6,996	4,878	8,826
Administration and Planning	7,000	-	25,880
TOTAL - 1991 BOND PROJECT FUND	**68,438**	**4,878**	**96,269**

CITY OF ATLANTA
2003 BUDGET
1C30 - 1992 BOND PROJECT FUND

RECEIPTS AND ANTICIPATIONS

SOURCE	2001 RECEIPTS	2002 RECEIPTS	2003 ANTICIPATIONS
MISCELLANEOUS REVENUES:			
661001 Interest Earnings	16,272	4,525	-
Total Receipts - 1992 Bond Project Fund	**16,272**	**4,525**	**-**
Cash and Securities Available January 1, 2003			195,318
GRAND TOTAL - 1992 BOND PROJECT FUND			**195,318**

EXPENDITURES AND APPROPRIATIONS SUMMARY

DEPARTMENT	2001 EXPENDITURES	2002 EXPENDITURES	2003 APPROPRIATIONS
Finance	168	4,750	250
Public Works	57,128	168,981	894
Non-Departmental	-	1,500	54,712
Planning & Community Development	7,110	31,485	139,462
TOTAL - 1992 BOND PROJECT FUND	**64,406**	**206,716**	**195,318**

MAJOR ACCOUNT GROUP	2001 EXPENDITURES	2002 EXPENDITURES	2003 APPROPRIATIONS
Personnel Expenses	-	-	49,491
Other Operating Expenses	168	206,716	32,692
Intergovernmental/Interfund Expenses	57,128	-	1,192
Capital Expenses	7,110	-	59,923
Reserve for Appropriation	-	-	52,021
TOTAL - 1992 BOND PROJECT FUND	**64,406**	**206,716**	**195,318**

BOND PURPOSE	2001 EXPENDITURES	2002 EXPENDITURES	2003 APPROPRIATIONS
Economic Enhancement/Devl.	7,110	31,485	139,462
Transportation	-	168,981	-
Traffic Control	57,128	-	-
Storm Sewer	-	-	894
Administration and Planning	168	6,250	54,962
TOTAL - 1992 BOND PROJECT FUND	**64,406**	**206,716**	**195,318**

CITY OF ATLANTA
2003 BUDGET
1C31 - 1993 SCHOOL IMPROVEMENT BOND FUND

RECEIPTS AND ANTICIPATIONS

SOURCE	2001 RECEIPTS	2002 RECEIPTS	2003 ANTICIPATIONS
MISCELLANEOUS REVENUES:			
661001 Interest Earnings	346,846	144,008	-
Total Receipts - 1993 School Improvement Bond Fund	**346,846**	**144,008**	**-**
Cash and Securities Available January 1, 2003			9,216,078
GRAND TOTAL - 1993 SCHOOL IMPROVEMENT BOND FUND			**9,216,078**

EXPENDITURES AND APPROPRIATIONS SUMMARY

DEPARTMENT	2001 EXPENDITURES	2002 EXPENDITURES	2003 APPROPRIATIONS
Finance	29,828	5,000	6,750
Non-Departmental	-	1,500	9,209,328
TOTAL - 1993 SCHOOL IMPROVEMENT BOND FUND	**29,828**	**6,500**	**9,216,078**

MAJOR ACCOUNT GROUP	2001 EXPENDITURES	2002 EXPENDITURES	2003 APPROPRIATIONS
Other Operating Expenses	29,828	6,500	8,250
Intergovernmental/Interfund Expenses	-	-	9,207,828
TOTAL - 1993 SCHOOL IMPROVEMENT BOND FUND	**29,828**	**6,500**	**9,216,078**

BOND PURPOSE	2001 EXPENDITURES	2002 EXPENDITURES	2003 APPROPRIATIONS
Administration and Planning	29,828	6,500	9,216,078
TOTAL - 1993 SCHOOL IMPROVEMENT BOND FUND	**29,828**	**6,500**	**9,216,078**

CITY OF ATLANTA
2003 BUDGET
1C32 - 1993 BOND PROJECT FUND

RECEIPTS AND ANTICIPATIONS

SOURCE	2001 RECEIPTS	2002 RECEIPTS	2003 ANTICIPATIONS
MISCELLANEOUS REVENUES:			
661001 Interest Earnings	7,061	2,416	-
OTHER FINANCING SOURCES:			
692303 Recover Direct Cost	-	3,215	-
Total Receipts - 1993 Bond Project Fund	**7,061**	**5,631**	**-**
Cash and Securities Available January 1, 2003			121,646
GRAND TOTAL - 1993 BOND PROJECT FUND			**121,646**

EXPENDITURES AND APPROPRIATIONS SUMMARY

DEPARTMENT	2001 EXPENDITURES	2002 EXPENDITURES	2003 APPROPRIATIONS
Finance	26,762	27,452	100,250
Public Works	894	20,113	121
Non-Departmental	-	1,500	21,275
TOTAL - 1993 BOND PROJECT FUND	**27,656**	**49,065**	**121,646**

MAJOR ACCOUNT GROUP	2001 EXPENDITURES	2002 EXPENDITURES	2003 APPROPRIATIONS
Personnel Expenses	20,538	27,452	-
Other Operating Expenses	6,225	21,613	101,750
Capital Expenses	894	-	121
Reserve for Appropriation	-	-	19,775
TOTAL - 1993 BOND PROJECT FUND	**27,656**	**49,065**	**121,646**

BOND PURPOSE	2001 EXPENDITURES	2002 EXPENDITURES	2003 APPROPRIATIONS
Transportation	894	20,113	121
Administration and Planning	26,762	28,952	121,525
TOTAL - 1993 BOND PROJECT FUND	**27,656**	**49,065**	**121,646**

CITY OF ATLANTA
2003 BUDGET
1C33 - 1994 REFERENDUM G.O. BOND FUND

RECEIPTS AND ANTICIPATIONS

SOURCE		2001 RECEIPTS	2002 RECEIPTS	2003 ANTICIPATIONS
MISCELLANEOUS REVENUES:				
661001	Interest Earnings	582,905	123,154	-
666001	Gain-Sale of Investments	700	-	-
669102	Recover Training/Travel Cost	27	-	-
	Total Miscellaneous Revenues	**583,632**	**123,154**	**-**
Total Receipts - 1994 Referendum G.O. Bond Fund		**583,632**	**123,154**	**-**
Cash and Securities Available January 1, 2003				6,091,911
GRAND TOTAL - 1994 REFERENDUM G.O. BOND FUND				**6,091,911**

EXPENDITURES AND APPROPRIATIONS SUMMARY

DEPARTMENT	2001 EXPENDITURES	2002 EXPENDITURES	2003 APPROPRIATIONS
Chief Operating Officer and Reporting Offices	44,950	49,682	563
Administrative Services	14,763	38,630	-
Finance	48,399	18,649	180,803
Procurement	-	-	2,272
Public Works	5,816,377	1,845,235	5,774,776
Non-Departmental	-	-	133,497
TOTAL - 1994 REFERENDUM G.O. BOND FUND	**5,924,488**	**1,952,196**	**6,091,911**

MAJOR ACCOUNT GROUP	2001 EXPENDITURES	2002 EXPENDITURES	2003 APPROPRIATIONS
Personnel Expenses	643,654	297,026	10,209
Other Operating Expenses	913,582	879,197	1,024,543
Intergovernmental/Interfund Expenses	-	-	19,091
Capital Expenses	4,367,252	775,973	4,932,110
Reserve for Appropriation	-	-	105,959
TOTAL - 1994 REFERENDUM G.O. BOND FUND	**5,924,488**	**1,952,196**	**6,091,911**

BOND PURPOSE	2001 EXPENDITURES	2002 EXPENDITURES	2003 APPROPRIATIONS
Neighborhood Preservation & Urban Dev.	-	-	122,182
Transportation	3,633,815	640,544	3,343,832
Storm Sewer	1,574,899	974,130	2,258,209
Administration and Planning	715,774	337,523	367,689
TOTAL - 1994 REFERENDUM G.O. BOND FUND	**5,924,488**	**1,952,196**	**6,091,911**

CITY OF ATLANTA
2003 BUDGET
1C34 - 1994 BOND PROJECT FUND

RECEIPTS AND ANTICIPATIONS

SOURCE	2001 RECEIPTS	2002 RECEIPTS	2003 ANTICIPATIONS
MISCELLANEOUS REVENUES:			
661001 Interest Earnings	27,995	8,340	-
Total Receipts - 1994 Bond Project Fund	**27,995**	**8,340**	**-**
Cash and Securities Available January 1, 2003			450,576
GRAND TOTAL - 1994 BOND PROJECT FUND			**450,576**

EXPENDITURES AND APPROPRIATIONS SUMMARY

DEPARTMENT	2001 EXPENDITURES	2002 EXPENDITURES	2003 APPROPRIATIONS
Chief Operating Officer and Reporting Offices	-	-	25,245
Administrative Services	-	935	-
Finance	1,578	-	5,000
Public Works	109,322	100,608	255,537
Parks, Recreation & Cultural Affairs	90,008	-	27,061
Non-Departmental	-	1,158	137,733
TOTAL - 1994 BOND PROJECT FUND	**200,908**	**102,700**	**450,576**

MAJOR ACCOUNT GROUP	2001 EXPENDITURES	2002 EXPENDITURES	2003 APPROPRIATIONS
Other Operating Expenses	1,578	-	39,521
Intergovernmental/Interfund Expenses	-	1,158	1,906
Capital Expenses	199,330	101,542	273,322
Reserve for Appropriation	-	-	135,826
TOTAL - 1994 BOND PROJECT FUND	**200,908**	**102,700**	**450,576**

BOND PURPOSE	2001 EXPENDITURES	2002 EXPENDITURES	2003 APPROPRIATIONS
Administrative Support Facilities	-	935	245
Municipal Buildings	-	-	25,000
Municipal Arts	4,650	-	-
Recreation	85,358	-	27,061
Transportation	109,322	100,608	221,016
Storm Sewer	-	-	34,521
Administration and Planning	1,578	1,158	142,733
TOTAL - 1994 BOND PROJECT FUND	**200,908**	**102,700**	**450,576**

CITY OF ATLANTA
2003 BUDGET
1C35 - 1995 BOND PROJECT FUND

RECEIPTS AND ANTICIPATIONS

SOURCE	2001 RECEIPTS	2002 RECEIPTS	2003 ANTICIPATIONS
MISCELLANEOUS REVENUES:			
661001 Interest Earnings	15,582	5,396	-
Total Receipts - 1995 Bond Project Fund	**15,582**	**5,396**	**-**
Cash and Securities Available January 1, 2003			325,597
GRAND TOTAL - 1995 BOND PROJECT FUND			**325,597**

EXPENDITURES AND APPROPRIATIONS SUMMARY

DEPARTMENT	2001 EXPENDITURES	2002 EXPENDITURES	2003 APPROPRIATIONS
Chief Operating Officer and Reporting Offices	-	-	8,823
Administrative Services	14,937	2,688	-
Finance	71,375	-	9,784
Public Works	10,350	15,855	237,237
Parks, Recreation & Cultural Affairs	-	-	2,336
Non-Departmental	30,750	1,500	67,416
TOTAL - 1995 BOND PROJECT FUND	**127,412**	**20,043**	**325,597**

MAJOR ACCOUNT GROUP	2001 EXPENDITURES	2002 EXPENDITURES	2003 APPROPRIATIONS
Other Operating Expenses	71,375	1,500	11,284
Intergovernmental/Interfund Expenses	-	-	51,906
Capital Expenses	56,037	18,543	217,646
Reserve for Appropriation	-	-	44,760
TOTAL - 1995 BOND PROJECT FUND	**127,412**	**20,043**	**325,597**

BOND PURPOSE	2001 EXPENDITURES	2002 EXPENDITURES	2003 APPROPRIATIONS
Administrative Support Facilities	14,937	2,688	8,823
Municipal Arts	-	-	2,336
Traffic Control	10,350	15,855	237,237
Administration and Planning	102,125	1,500	77,200
TOTAL - 1995 BOND PROJECT FUND	**127,412**	**20,043**	**325,597**

CITY OF ATLANTA
2003 BUDGET
1C36 - 1996 BOND PROJECT FUND

RECEIPTS AND ANTICIPATIONS

SOURCE	2001 RECEIPTS	2002 RECEIPTS	2003 ANTICIPATIONS
MISCELLANEOUS REVENUES:			
661001 Interest Earnings	50,882	6,731	-
Total Receipts - 1996 Bond Project Fund	**50,882**	**6,731**	**-**
Cash and Securities Available January 1, 2003			417,573
GRAND TOTAL - 1996 BOND PROJECT FUND			**417,573**

EXPENDITURES AND APPROPRIATIONS SUMMARY

DEPARTMENT	2001 EXPENDITURES	2002 EXPENDITURES	2003 APPROPRIATIONS
Chief Operating Officer and Reporting Offices	-	-	1,431
Administrative Services	17,219	-	-
Finance	1,030	-	5,000
Public Works	50,000	-	155,642
Parks, Recreation & Cultural Affairs	195	92	129,165
Non-Departmental	-	943	126,335
Fire Services	960,443	-	-
Police Services	50,000	-	-
TOTAL - 1996 BOND PROJECT FUND	**1,078,887**	**1,035**	**417,573**

MAJOR ACCOUNT GROUP	2001 EXPENDITURES	2002 EXPENDITURES	2003 APPROPRIATIONS
Other Operating Expenses	11,473	-	5,000
Intergovernmental/Interfund Expenses	50,000	943	1,906
Capital Expenses	1,017,414	92	286,238
Reserve for Appropriation	-	-	124,429
TOTAL - 1996 BOND PROJECT FUND	**1,078,887**	**1,035**	**417,573**

BOND PURPOSE	2001 EXPENDITURES	2002 EXPENDITURES	2003 APPROPRIATIONS
Administrative Support Facilities	17,219	-	-
Municipal Buildings	1,010,443	-	1,431
Municipal Arts	195	92	229
Recreation	-	-	128,936
Transportation	50,000	-	155,642
Administration and Planning	1,030	943	131,335
TOTAL - 1996 BOND PROJECT FUND	**1,078,887**	**1,035**	**417,573**

CITY OF ATLANTA
2003 BUDGET
1C37 - 1996 G.O. PUBLIC IMPROVEMENT BOND PART B

RECEIPTS AND ANTICIPATIONS

SOURCE	2001 RECEIPTS	2002 RECEIPTS	2003 ANTICIPATIONS
MISCELLANEOUS REVENUES:			
661001 Interest Earnings	698,314	148,299	-
Total Receipts - 1996 G.O. Public Improvement Bond Part B	**698,314**	**148,299**	**-**
Cash and Securities Available January 1, 2003			4,501,487
GRAND TOTAL - 1996 G.O. PUBLIC IMPROVEMENT BOND PART B			**4,501,487**

EXPENDITURES AND APPROPRIATIONS SUMMARY

DEPARTMENT	2001 EXPENDITURES	2002 EXPENDITURES	2003 APPROPRIATIONS
Finance	7,000	394,212	11,024
Public Works	8,518,457	4,899,807	4,281,079
Non-Departmental	-	1,500	209,385
TOTAL - 1996 G.O. PUBLIC IMPROVEMENT BOND PART B	**8,525,457**	**5,295,519**	**4,501,487**

MAJOR ACCOUNT GROUP	2001 EXPENDITURES	2002 EXPENDITURES	2003 APPROPRIATIONS
Personnel Expenses	-	59,823	154,009
Other Operating Expenses	57,017	396,724	751,341
Intergovernmental/Interfund Expenses	-	-	6,792
Capital Expenses	8,468,441	4,838,971	3,389,751
Reserve for Appropriation	-	-	199,593
TOTAL - 1996 G.O. PUBLIC IMPROVEMENT BOND PART B	**8,525,457**	**5,295,519**	**4,501,487**

BOND PURPOSE	2001 EXPENDITURES	2002 EXPENDITURES	2003 APPROPRIATIONS
Transportation	7,848,209	4,087,571	2,720,107
Storm Sewer	670,248	752,412	1,406,962
Administration and Planning	7,000	455,536	374,418
TOTAL - 1996 G.O. PUBLIC IMPROVEMENT BOND PART B	**8,525,457**	**5,295,519**	**4,501,487**

CITY OF ATLANTA
2003 BUDGET
1C40 - 1998 BOND PROJECT FUND

RECEIPTS AND ANTICIPATIONS

SOURCE		2001 RECEIPTS	2002 RECEIPTS	2003 ANTICIPATIONS
MISCELLANEOUS REVENUES:				
661001	Interest Earnings	34,603	5,384	-
669101	Recover Erroneous Payment	-	1,143	-
	Total Miscellaneous Revenues	**34,603**	**6,527**	**-**
Total Receipts - 1998 Bond Project Fund		**34,603**	**6,527**	**-**
Cash and Securities Available January 1, 2003				302,251
Due From (To)				(85)
GRAND TOTAL - 1998 BOND PROJECT FUND				**302,166**

EXPENDITURES AND APPROPRIATIONS SUMMARY

DEPARTMENT	2001 EXPENDITURES	2002 EXPENDITURES	2003 APPROPRIATIONS
Chief Operating Officer and Reporting Offices	-	-	1,792
Administrative Services	171,196	1,510	-
Finance	19,270	85	44,277
Public Works	120,014	-	-
Parks, Recreation & Cultural Affairs	45,874	20,640	68,795
Non-Departmental	20,088	7,280	181,875
Fire Services	461,290	45,028	5,427
TOTAL - 1998 BOND PROJECT FUND	**837,733**	**74,542**	**302,166**

MAJOR ACCOUNT GROUP	2001 EXPENDITURES	2002 EXPENDITURES	2003 APPROPRIATIONS
Personnel Expenses	14,644	85	319
Other Operating Expenses	4,097	-	39,987
Internal Service Expenses	529	-	-
Intergovernmental/Interfund Expenses	-	7,280	2,044
Capital Expenses	818,462	67,177	146,676
Reserve for Appropriation	-	-	113,141
TOTAL - 1998 BOND PROJECT FUND	**837,733**	**74,542**	**302,166**

BOND PURPOSE	2001 EXPENDITURES	2002 EXPENDITURES	2003 APPROPRIATIONS
Administration and Planning	19,270	7,365	162,462
Municipal Buildings	461,290	45,028	5,427
Administrative Support Facilities	171,196	1,510	1,792
Transportation	120,014	-	-
Municipal Art	5,910	20,640	10,450
Recreation	39,964	-	58,345
City-Wide Capital Projects	20,088	-	63,690
TOTAL - 1998 BOND PROJECT FUND	**837,733**	**74,542**	**302,166**

CITY OF ATLANTA
2003 BUDGET
1C41 - 1999 BOND PROJECT FUND

RECEIPTS AND ANTICIPATIONS

SOURCE	2001 RECEIPTS	2002 RECEIPTS	2003 ANTICIPATIONS
MISCELLANEOUS REVENUES:			
661001 Interest Earnings	69,075	5,109	-
Total Receipts - 1999 Bond Project Fund	**69,075**	**5,109**	**-**
Cash and Securities Available January 1, 2003			222,248
Due From (To)			(85)
GRAND TOTAL - 1999 BOND PROJECT FUND			**222,164**

EXPENDITURES AND APPROPRIATIONS SUMMARY

DEPARTMENT	2001 EXPENDITURES	2002 EXPENDITURES	2003 APPROPRIATIONS
Administrative Services	131,441	7,014	-
Finance	16,418	85	14,350
Parks, Recreation & Cultural Affairs	909,785	4,040	10,171
Non-Departmental	-	135,132	197,642
Fire Services	931,974	-	-
TOTAL - 1999 BOND PROJECT FUND	**1,989,617**	**146,270**	**222,164**

MAJOR ACCOUNT GROUP	2001 EXPENDITURES	2002 EXPENDITURES	2003 APPROPRIATIONS
Personnel Expenses	14,644	85	319
Other Operating Expenses	1,244	1,500	17,189
Internal Service Expenses	529	-	-
Intergovernmental/Interfund Expenses	-	133,632	2,515
Capital Expenses	1,973,200	11,053	20,325
Reserve for Appropriation	-	-	181,815
TOTAL - 1999 BOND PROJECT FUND	**1,989,617**	**146,270**	**222,164**

BOND PURPOSE	2001 EXPENDITURES	2002 EXPENDITURES	2003 APPROPRIATIONS
Administrative Support Facilities	531,441	7,014	-
Municipal Buildings	931,974	-	-
Municipal Art	9,156	4,040	10,171
Recreation	500,629	-	-
Administration and Planning	16,418	135,217	201,681
Debt Service	-	-	10,311
TOTAL - 1999 BOND PROJECT FUND	**1,989,617**	**146,270**	**222,164**

CITY OF ATLANTA
2003 BUDGET
1C42 - 2000 BOND PROJECT FUND

RECEIPTS AND ANTICIPATIONS

SOURCE		2001 RECEIPTS	2002 RECEIPTS	2003 ANTICIPATIONS
MISCELLANEOUS REVENUES:				
661001	Interest Earnings	286,913	63,178	8,254
669101	Recover Erroneous Payment	-	7,700	-
	Total Miscellaneous Revenues	**286,913**	**70,878**	**8,254**
Total Receipts - 2000 Bond Project Fund		**286,913**	**70,878**	**8,254**
Cash and Securities Available January 1, 2003				1,086,932
Due From (To)				(8,223)
GRAND TOTAL - 2000 BOND PROJECT FUND				**1,086,963**

EXPENDITURES AND APPROPRIATIONS SUMMARY

DEPARTMENT	2001 EXPENDITURES	2002 EXPENDITURES	2003 APPROPRIATIONS
Chief Operating Officer and Reporting Offices	-	-	5,879
Administrative Services	353,613	40,507	-
Finance	55,165	22,264	29,900
Public Works	-	297,541	852,459
Parks, Recreation & Cultural Affairs	935,075	33,360	9,266
Non-Departmental	-	4,101,064	189,460
Fire Services	1,410,000	-	-
TOTAL - 2000 BOND PROJECT FUND	**2,753,854**	**4,494,736**	**1,086,963**

MAJOR ACCOUNT GROUP	2001 EXPENDITURES	2002 EXPENDITURES	2003 APPROPRIATIONS
Personnel Expenses	-	8,254	-
Other Operating Expenses	55,165	15,510	32,900
Intergovernmental/Interfund Expenses	-	4,099,564	40,531
Capital Expenses	2,698,688	371,408	867,604
Reserve for Appropriation	-	-	145,928
TOTAL - 2000 BOND PROJECT FUND	**2,753,854**	**4,494,736**	**1,086,963**

BOND PURPOSE	2001 EXPENDITURES	2002 EXPENDITURES	2003 APPROPRIATIONS
Administrative Support Facilities	353,613	40,507	5,879
Municipal Buildings	1,410,000	-	-
Recreation	935,075	33,360	9,266
Transportation	-	297,541	602,459
Traffic Control	-	-	250,000
Administration and Planning	55,165	4,123,328	219,359
TOTAL - 2000 BOND PROJECT FUND	**2,753,854**	**4,494,736**	**1,086,963**

CITY OF ATLANTA
2003 BUDGET
1C43 - 2000 PARK IMPROVEMENT BOND FUND

RECEIPTS AND ANTICIPATIONS

SOURCE	2001 RECEIPTS	2002 RECEIPTS	2003 ANTICIPATIONS
MISCELLANEOUS REVENUES:			
661001 Interest Earnings	600,000	-	4,000
OTHER FINANCING SOURCES:			
693101 Bond Proceeds	5,087,909	13,644,818	2,267,274
Total Receipts - 2000 Park Improvement Bond Fund	**5,687,909**	**13,644,818**	**2,271,274**
Due From (To)			(310,917)
GRAND TOTAL - 2000 PARK IMPROVEMENT BOND FUND			**1,960,357**

EXPENDITURES AND APPROPRIATIONS SUMMARY

DEPARTMENT	2001 EXPENDITURES	2002 EXPENDITURES	2003 APPROPRIATIONS
Finance	-	-	2,500
Parks, Recreation & Cultural Affairs	5,687,909	13,995,735	1,956,357
Non-Departmental	-	-	1,500
TOTAL - 2000 PARK IMPROVEMENT BOND FUND	**5,687,909**	**13,995,735**	**1,960,357**

MAJOR ACCOUNT GROUP	2001 EXPENDITURES	2002 EXPENDITURES	2003 APPROPRIATIONS
Other Operating Expenses	-	-	4,000
Capital Expenses	5,687,909	13,955,735	1,956,357
TOTAL - 2000 PARK IMPROVEMENT BOND FUND	**5,687,909**	**13,955,735**	**1,960,357**

BOND PURPOSE	2001 EXPENDITURES	2002 EXPENDITURES	2003 APPROPRIATIONS
Administration and Planning	-	-	4,000
Recreation	5,687,909	13,995,735	1,956,357
TOTAL - 2000 PARK IMPROVEMENT BOND FUND	**5,687,909**	**13,995,735**	**1,960,357**

CITY OF ATLANTA
2003 BUDGET
1C44 - 2001 BOND PROJECT FUND

RECEIPTS AND ANTICIPATIONS

SOURCE		2001 RECEIPTS	2002 RECEIPTS	2003 ANTICIPATIONS
MISCELLANEOUS REVENUES:				
661001	Interest Earnings	8,125	115,734	-
669101	Recover Erroneous Payment	-	11,000	-
	Total Miscellaneous Revenues	**8,125**	**126,734**	**-**
OTHER FINANCING SOURCES:				
693101	Bond Proceeds	8,000,000	-	-
693102	Premium on Bonds Sold	157,251	-	-
693103	Accrued Interest, Sale of Bonds	20,794	-	-
	Total Other Financing Sources	**8,178,045**	**-**	**-**
Total Receipts - 2001 Bond Project Fund		**8,186,170**	**126,734**	**-**
Cash and Securities Available January 1, 2003				7,036,191
Due From (To)				(1,500)
GRAND TOTAL - 2001 BOND PROJECT FUND				**7,034,691**

EXPENDITURES AND APPROPRIATIONS SUMMARY

DEPARTMENT	2001 EXPENDITURES	2002 EXPENDITURES	2003 APPROPRIATIONS
Chief Operating Officer and Reporting Offices	-	-	1,070,788
Administrative Services	-	79,212	-
Finance	48,385	122,274	44,063
Parks, Recreation & Cultural Affairs	-	226,933	124,497
Non-Departmental	-	-	4,824,625
Fire Services	-	801,852	970,718
TOTAL - 2001 BOND PROJECT FUND	**48,385**	**1,230,271**	**7,034,691**

MAJOR ACCOUNT GROUP	2001 EXPENDITURES	2002 EXPENDITURES	2003 APPROPRIATIONS
Personnel Expenses	-	115,281	442
Other Operating Expenses	48,385	5,040	25,826
Internal Service Expenses	-	1,953	-
Intergovernmental/Interfund Expenses	-	325,800	4,061,857
Capital Expenses	-	782,197	2,166,003
Reserve for Appropriation	-	-	780,563
TOTAL - 2001 BOND PROJECT FUND	**48,385**	**1,230,271**	**7,034,691**

BOND PURPOSE	2001 EXPENDITURES	2002 EXPENDITURES	2003 APPROPRIATIONS
Administrative Support Facilities	-	79,212	1,070,788
Municipal Buildings	-	801,852	970,718
Recreation	-	226,933	124,497
Administration and Planning	48,385	122,274	4,868,688
TOTAL - 2001 BOND PROJECT FUND	**48,385**	**1,230,271**	**7,034,691**

CITY OF ATLANTA
2003 BUDGET
1C45 - 2001 QUALITY OF LIFE FUND

RECEIPTS AND ANTICIPATIONS

SOURCE		2001 RECEIPTS	2002 RECEIPTS	2003 ANTICIPATIONS
MISCELLANEOUS REVENUES:				
661001	Interest Earnings	-	609,754	-
OTHER FINANCING SOURCES:				
693101	Bond Proceeds	61,220,000	-	9
693102	Premium on Bonds Sold	2,013,684	-	-
693103	Accrued Interest, Sale of Bonds	153,273	-	-
	Total Other Financing Sources	**63,386,957**	**-**	**9**
Total Receipts - 2001 Quality of Life Fund		**63,386,957**	**609,754**	**9**
Cash and Securities Available January 1, 2003				59,729,575
GRAND TOTAL - 2001 QUALITY OF LIFE FUND				**59,729,585**

EXPENDITURES AND APPROPRIATIONS SUMMARY

DEPARTMENT	2001 EXPENDITURES	2002 EXPENDITURES	2003 APPROPRIATIONS
Finance	370,265	72,737	255,455
Public Works	-	3,081,689	38,992,782
Non-Departmental	-	742,445	606,254
Planning & Community Development	-	-	19,875,094
TOTAL - 2001 QUALITY OF LIFE FUND	**370,265**	**3,896,871**	**59,729,585**

MAJOR ACCOUNT GROUP	2001 EXPENDITURES	2002 EXPENDITURES	2003 APPROPRIATIONS
Personnel Expenses	-	23,689	4,751,011
Other Operating Expenses	370,265	92,737	105,182
Intergovernmental/Interfund Expenses	-	-	153,273
Capital Expenses	-	3,780,445	54,112,865
Reserve for Appropriation	-	-	607,254
TOTAL - 2001 QUALITY OF LIFE FUND	**370,265**	**3,896,871**	**59,729,585**

BOND PURPOSE	2001 EXPENDITURES	2002 EXPENDITURES	2003 APPROPRIATIONS
Administration and Planning	370,265	72,737	1,182,709
Transportation	-	3,744,310	49,809,717
Traffic Control	-	79,824	8,737,159
TOTAL - 2001 QUALITY OF LIFE FUND	**370,265**	**3,896,871**	**59,729,585**

CITY OF ATLANTA
2003 BUDGET
1C46 - 2002 BOND PROJECT FUND

RECEIPTS AND ANTICIPATIONS

SOURCE		2001 RECEIPTS	2002 RECEIPTS	2003 ANTICIPATIONS
MISCELLANEOUS REVENUES:				
661001	Interest Earnings	-	3,219	-
OTHER FINANCING SOURCES:				
693101	Bond Proceeds	-	8,000,000	-
693102	Premium on Bonds Sold	-	9,036	-
	Total Other Financing Sources	**-**	**8,009,036**	**-**
Total Receipts - 2002 Bond Project Fund		**-**	**8,012,255**	**-**
Due From (To)			-	7,923,497
GRAND TOTAL - 2002 BOND PROJECT FUND				**7,923,497**

EXPENDITURES AND APPROPRIATIONS SUMMARY

DEPARTMENT	2001 EXPENDITURES	2002 EXPENDITURES	2003 APPROPRIATIONS
Finance	-	88,758	69,403
Non-Departmental	-	-	3,928,656
Fire Services	-	-	3,925,438
TOTAL - 2002 BOND PROJECT FUND	**-**	**88,758**	**7,923,497**

MAJOR ACCOUNT GROUP	2001 EXPENDITURES	2002 EXPENDITURES	2003 APPROPRIATIONS
Other Operating Expenses	-	88,758	70,903
Intergovernmental/Interfund Expenses	-	-	3,926,297
Capital Expenses	-	-	3,925,438
Reserve for Appropriation	-	-	859
TOTAL - 2002 BOND PROJECT FUND	**-**	**88,758**	**7,923,497**

BOND PURPOSE	2001 EXPENDITURES	2002 EXPENDITURES	2003 APPROPRIATIONS
Municipal Buildings	-	-	3,925,438
Administration and Planning	-	88,758	3,998,060
TOTAL - 2002 BOND PROJECT FUND	**-**	**88,758**	**7,923,497**

CITY OF ATLANTA
2003 BUDGET
1C47 - 2002 TRAFFIC COURT FACILITY BOND FUND

RECEIPTS AND ANTICIPATIONS

SOURCE	2001 RECEIPTS	2002 RECEIPTS	2003 ANTICIPATIONS
FINES AND FORFEITS:			
651102 Building Fund - Restricted	-	-	4,000,000
Total Receipts - 2002 Traffic Court Facility Bond Fund	**-**	**-**	**4,000,000**
Cash and Securities Available January 1, 2003			43,947,451
Due From (To)			(1,855,935)
GRAND TOTAL - 2002 TRAFFIC COURT FACILITY BOND FUND			**46,091,516**

EXPENDITURES AND APPROPRIATIONS SUMMARY

DEPARTMENT	2001 EXPENDITURES	2002 EXPENDITURES	2003 APPROPRIATIONS
Chief Operating Officer and Reporting Offices	-	-	46,091,516
TOTAL - 2002 TRAFFIC COURT FACILITY BOND FUND	**-**	**-**	**46,091,516**

MAJOR ACCOUNT GROUP	2001 EXPENDITURES	2002 EXPENDITURES	2003 APPROPRIATIONS
Other Operating Expenses	-	-	4,000,000
Debt Service Expenses	-	-	42,091,516
TOTAL - 2002 TRAFFIC COURT FACILITY BOND FUND	**-**	**-**	**46,091,516**

DEBT SERVICE FUNDS

The Bond Sinking Funds are legally required accounting entities to insure the allocation of principal and interest payments due for the protection of the bond holders. The money for these funds is raised through a special City Bond Tax levy against real and personal property. The millage associated with this levy is determined as the rate which will allow the City to make principal and interest payments for the upcoming fiscal year. The funds raised through this tax levy are to be used only for the retirement of City and Board of Education outstanding bond issues.

There is provision for appropriation to sinking funds to allow the City to make principal and interest payments to the paying agent on a timely basis as the amounts become due. The interest payments are due semi-annually, requiring payment by the City before the receipt from Fulton County of the tax revenues. Therefore, it is necessary to maintain reserves that allow the City to make these interest payments when they are due.

The debt levy for the City in 2002 was 1.34 mills.

DEBT SERVICE FUND	2002 BUDGET	2003 BUDGET	TOTAL INC/(DEC)	% CHANGE
Bond Sinking Fund	32,181,740	39,513,500	7,331,760	22.78
TOTAL - DEBT SERVICE FUND	**32,181,740**	**39,513,500**	**7,331,760**	**22.78**

CITY OF ATLANTA
2002 BUDGET
1D51 - BOND SINKING FUND

RECEIPTS AND ANTICIPATIONS

SOURCE		2001 RECEIPTS	2002 RECEIPTS	2003 ANTICIPATIONS
TAXES:				
611101	Taxes, Current Property	12,158,921	22,811,327	18,051,947
611201	Taxes, Prior Year Property	2,019,609	2,205,028	934,053
	Total Taxes	**14,178,530**	**25,016,355**	**18,986,000**
MISCELLANEOUS REVENUES:				
661001	Interest Earnings	862,465	333,132	-
666001	Gain-Sale of Investments	1,682,472	-	-
	Total Miscellaneous Revenues	**2,544,937**	**333,132**	**-**
OTHER FINANCING SOURCES:				
692303	Recover Direct Cost	249,519	12,004	-
693103	Accrued Int Sale of Bonds	-	16,657	-
693501	Debt Service Library, Fulton County	1,688,000	-	-
	Total Other Financing Sources	**1,937,519**	**28,661**	**-**
Total Receipts - Bond Sinking Fund		**18,660,985**	**25,378,148**	**18,986,000**
Cash and Securities Available January 1, 2003				20,607,881
Due From (To)				(80,381)
GRAND TOTAL - BOND SINKING FUND				**39,513,500**

EXPENDITURES AND APPROPRIATIONS SUMMARY

DEPARTMENT	2001 EXPENDITURES	2002 EXPENDITURES	2003 APPROPRIATIONS
Non-Departmental	57,273,617	18,600,025	39,513,500
TOTAL - BOND SINKING FUND	**57,273,617**	**18,600,025**	**39,513,500**

MAJOR ACCOUNT GROUP	2001 EXPENDITURES	2002 EXPENDITURES	2003 APPROPRIATIONS
Other Operating Expenses	-	33,701	36,000
Intergovernmental/Interfund Expenses	-	163,668	-
Debt Service Expenses	57,273,617	18,402,657	18,950,000
Reserve for Appropriation	-	-	20,527,500
TOTAL - BOND SINKING FUND	**57,273,617**	**18,600,025**	**39,513,500**

CITY OF ATLANTA
2002 BUDGET
1E21 - SPECIAL ASSESSMENT FUND

This fund accounts for the resources for various public improvements which are financed through assessments to individual property owners. Such improvements include street and sidewalk paving, curb and gutter projects, property demolition and clearance and the construction of lateral sewers.

	2002 BUDGET	2002 BUDGET	% CHANGE
SPECIAL ASSESSMENT FUND	2,836,600	2,834,833	(0.00)

RECEIPTS AND ANTICIPATIONS

SOURCE		2001 RECEIPTS	2002 RECEIPTS	2003 ANTICIPATIONS
MISCELLANEOUS REVENUES:				
661001	Interest Earnings	65,841	9,801	-
663101	Sewer Assessment, Lat. Entrance	-	250	-
663103	Sewer Assessment, Lat. Entrance	103,293	98,630	-
663201	Paving Assessment, Current	-	165	-
663202	Paving Assessment, Prior	-	-	463,949
663203	Curb/Sidewalk/Gutter Assessment, Current	2,232	290	-
663204	Curb/Sidewalk/Gutter Assessment, Prior	11	-	186,280
663302	Clearance Prop., Prior	-	-	15,895
663303	Demolition of Buildings and Structures	240,963	332,444	5,617,309
663304	Demolition of Buildings and Structures, Prior	1,007	1,186	989,430
663903	Interest, Curb/Sidewalk/Gutters	-	79	3,923
663905	Interest, Demolition	149,758	117,429	7,430
666001	Gain-Sale of Investment	230	62	-
	Total Miscellaneous Revenues	**563,335**	**560,335**	**7,284,215**
Total Receipts - Special Assessment Fund		**563,335**	**560,335**	**7,284,215**
Cash and Securities Available January 1, 2003				20,940
Due From (To)				(4,470,322)
GRAND TOTAL - SPECIAL ASSESSMENT FUND				**2,834,833**

EXPENDITURES AND APPROPRIATIONS SUMMARY

DEPARTMENT	2001 EXPENDITURES	2002 EXPENDITURES	2003 APPROPRIATIONS
Public Works	-	-	1,136,996
Non-Departmental	225	169	1,163,965
Planning & Community Development	17,370	228,224	533,872
TOTAL - SPECIAL ASSESSMENT FUND	**17,594**	**228,393**	**2,834,833**

MAJOR ACCOUNT GROUP	2001 EXPENDITURES	2002 EXPENDITURES	2003 APPROPRIATIONS
Other Operating Expenses	17,370	228,224	535,047
Loans/Adv/Invest/Losses	225	169	147
Capital Expenses	-	-	1,135,821
Reserve for Appropriation	-	-	1,163,819
TOTAL - SPECIAL ASSESSMENT FUND	**17,594**	**228,393**	**2,834,833**

2003 PROPRIETARY FUNDS BUDGET

The Proprietary Funds group is one of the three fund groups of the city and consists of enterprise activities which are self-supported by user charges or fees.

The Aviation Funds account for the accumulation of income and disbursement of funds connected with the operation and construction of the Hartsfield Atlanta International Airport. These funds generate income primarily from leases and use agreements with airlines, various concessionaires for the terminal facility and parking operations.

The Water and Sewer Funds were established to account for all financial transactions associated with the operation, development and maintenance of the City's expansive water and sewer infrastructure system. The system is financed by user charges for water and sewer services.

The Parks Facilities Funds were created to account for the Cyclorama restoration project. Currently, the Cyclorama is the only activity being financed, but it is envisioned that these funds will be used to account for other Parks and Recreational enterprise activities in the future. The Cyclorama is supported by user fees.

The Internal Service Fund consists of the activities of the Bureau of Motor Transport Services, and the Bureau of Management Information Systems, which provide services to using city agencies or departments. Users are assessed charges that are designed to cover service costs.

The Underground Atlanta Facilities Revenue Fund was established in 1989 to account for transactions associated with the public operations of the Underground Atlanta facilities and the parking decks. The Fund is supported by user fees, parking revenues and a General Fund subsidy.

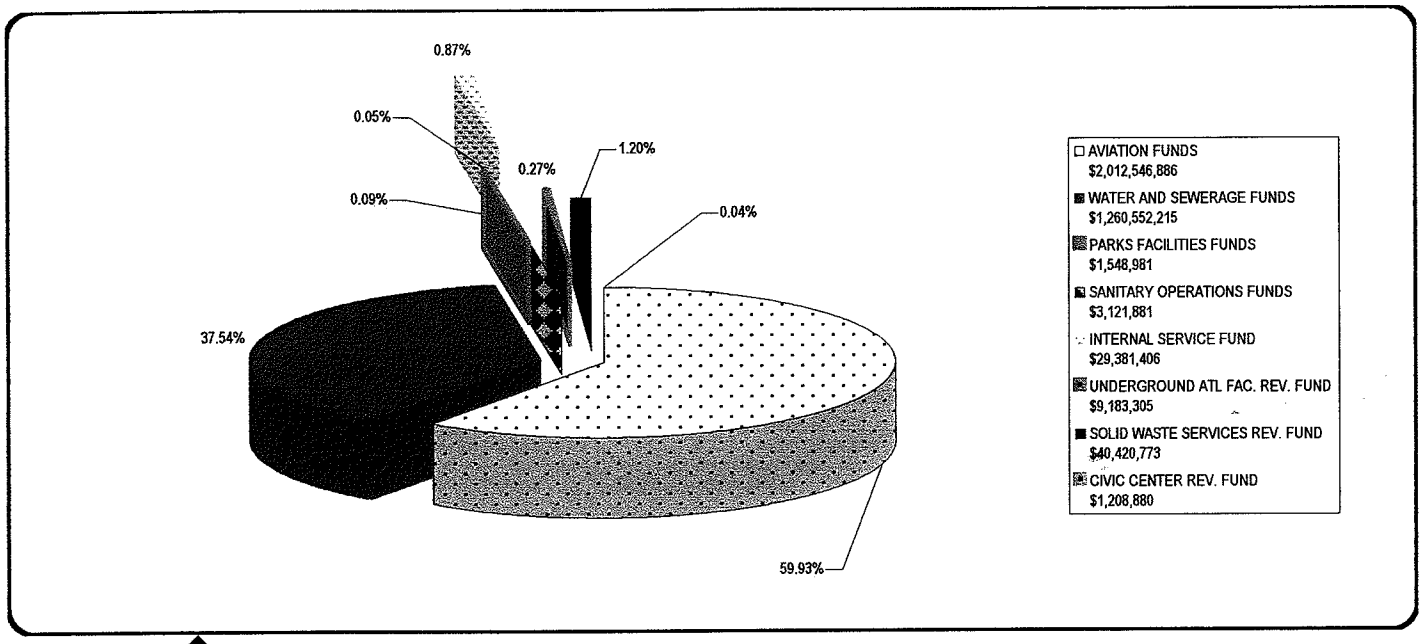
The Government Accounting Standards Board (GASB) issued statement 34 entitled "Basic Financial Statements and Management's Discussion/analysis for State and Local Governments". GASB 34 established some uniform reporting and record keeping standards including a requirement that government-wide financial reports should distinguish between governmental activities and business type activities. Pursuant to GASB 34 requirement, the City converted the record keeping/accounting of the Solid Waste Services Bureau from General Fund to the Solid Waste Services Revenue Fund. Revenue generated from solid waste services are from user fees or charges for specific services provided, similar to business type activities. This fund should eventually be self-sufficient or have adequate fees charged to pay for the level of service provided. The primary sources of revenue are; garbage pick-up/disposal, recycling, street sweeping and rubbish collection.

PROPRIETARY FUNDS	2002 BUDGET	2003 BUDGET	TOTAL INC/(DEC)	% CHANGE
Airport Funds				
Airport Revenue Fund	229,326,000	230,180,000	854,000	0.37
Airport Renewal & Extension Fund	583,806,489	502,984,197	(80,822,293)	(13.84)
Airport Facilities Revenue Bond Constr. Fund-Series 1990	1,950,564	1,952,190	1,626	0.08
Airport Facilities Revenue Bond Constr. Fund-Series 1994B	7,999,581	8,126,217	126,636	1.58
Airport Passenger Facility Charge Fund	361,666,205	403,276,267	41,610,062	11.51
2000 Airport Revenue Bond Fund	505,748,354	418,460,167	(87,288,187)	(17.26)
2002 Airport Revenue Bond Fund	-	299,987,938	299,987,938	100.00
Airport Facilities Revenue Bond Sinking Fund	165,713,449	147,579,911	(18,133,538)	(10.94)
Sub Total	1,856,210,642	2,012,546,886	156,336,244	8.42
Water and Sewerage Funds				
Water and Sewerage Revenue Fund	178,506,764	195,067,314	16,560,550	9.28
Water and Sewerage Renewal & Extension Fund	150,985,447	158,425,610	7,440,163	4.93
Water and Sewerage Construction Fund	264,215	264,215	-	0.00
1993 Water and Sewerage Construction Fund	7,959,861	6,581,453	(1,378,407)	(17.32)
Water and Sewerage 1997 Bond Construction Fund	19,965,121	15,704,497	(4,260,624)	(21.34)
1999 Water and Wastewater Bond Fund	359,071,774	251,588,501	(107,483,273)	(29.93)
2001 Water and Wastewater Bond Fund	971,039,184	537,160,666	(433,878,518)	(44.68)
Water and Sewerage Sinking Fund	116,902,812	95,759,959	(21,142,852)	(18.09)
Sub Total	1,804,695,176	1,260,552,215	(544,142,962)	(30.15)

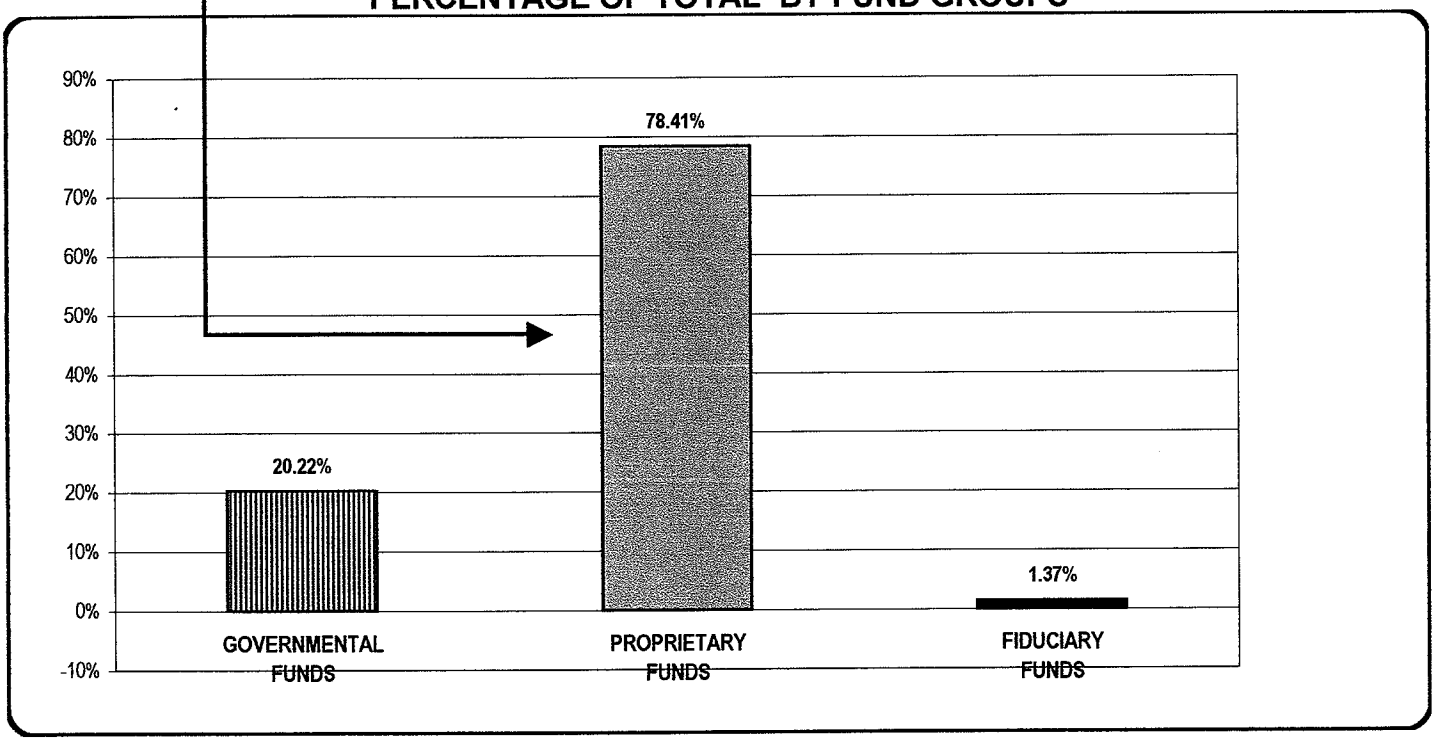
2003 PROPRIETARY FUNDS BUDGET (Continued)

PROPRIETARY FUNDS	2002 BUDGET	2003 BUDGET	TOTAL INC/(DEC)	% CHANGE
Parks and Recreation Facilities Funds				
Parks and Recreation Facilities Revenue Fund	615,000	619,294	4,294	0.70
Parks and Recreation Facilities Renewal & Extension Fund	1,023,349	929,687	(93,662)	(9.15)
Sub Total	1,638,349	1,548,981	(89,368)	(5.45)
Solid Waste Management Facilities Construction Fund	3,371,851	3,121,881	(249,971)	(7.41)
Internal Service Fund	25,802,186	29,381,406	3,579,220	13.87
Underground Atlanta Facilities Revenue Fund	9,176,742	9,183,305	6,563	0.07
Solid Waste Services Revenue Fund	38,316,602	40,420,773	2,104,171	5.49
Civic Center Revenue Fund	1,453,139	1,208,880	(244,259)	(16.81)
GRAND TOTAL - PROPRIETARY FUNDS	**3,740,664,687**	**3,357,964,327**	**(382,700,361)**	**(10.23)**

PROPRIETARY FUNDS
$3,357,964,327



PERCENTAGE OF TOTAL BY FUND GROUPS



CITY OF ATLANTA
2003 BUDGET

AIRPORT FUNDS

	2002 BUDGET	2003 BUDGET	% CHANGE
Airport Revenue Fund	229,326,000	230,180,000	0.37%
Airport Renewal and Extension Fund	583,806,489	502,984,197	-13.84%
Airport Facilities Revenue Bond Constr. Fund-Series 1990	1,950,564	1,952,190	0.08%
Airport Facilities Revenue Bond Constr. Fund-Series 1994B	7,999,581	8,126,217	1.58%
Airport Passenger Facility Charge Fund	361,666,205	403,276,267	11.51%
2000 Airport Revenue Bond Fund	505,748,354	418,460,167	-17.26%
2002 Airport Revenue Bond Fund	0	299,987,938	100.00%
Airport Facilities Revenue Bond Sinking Fund	165,713,449	147,579,911	-10.94%
TOTAL	**1,856,210,642**	**2,012,546,886**	**8.42%**

AIRPORT REVENUE FUND

This fund was created by ordinance, adopted November 30, 1955, to receive and disburse all airport revenues, which primarily consist of public parking, landing fees, rentals, and concession income. The authorizing ordinance specified that the Airport Revenue Fund receipts shall first be used to pay the reasonable and necessary cost of operating maintaining and repairing the Airport. Remaining funds are used first for the debt service requirements (through the Airport Sinking Funds) and then for improvements to airport facilities (through the Airport Renewal and Extension Fund).

Airport Revenue Fund Budget
(In Millions)

REVENUES

	2002 ACTUAL	2003 EST.	% CHANGE
Rentals & Concessions	202.54	184.90	-9.54%
Landing Fees	26.83	24.20	-10.87%
Other Income	21.16	21.08	-0.38%
TOTAL	**250.53**	**230.18**	**-20.79%**

EXPENDITURES

	2002 ACTUAL	2003 EST.	% CHANGE
Personnel Exp.	41.76	42.85	2.54%
Other Oper. Exp.	41.51	45.55	8.87%
Internal Service Exp.	9.86	9.98	1.20%
Debt Service Exp.	100.71	104.53	3.65%
TOTAL	**193.84**	**202.91**	**16.27%**

Budget Revenue for 2003 represents a decrease of 20.79% from the 2002 actual receipts. City budgeting procedures prohibit anticipations from being equal to or greater than the actual receipts of the previous year except for approved rate, fee or contracted increases. Airport revenue for 2002 decreased slightly over 2001 due to current economic conditions. Historically, Airport revenues has proven to have a favorable growth rate and is expected to continue propagating in 2003.

The 2.54% in Personnel Services represent a nominal increase due to position creations as well as personnel class upgrades and reclassification. The 8.87% increase in Current Operating Expenses reflects an increase in security costs triggered by the events of the War on Iraq. Additionally, the increase in current operating expenses includes a $9 million carry forward amount which funds past encumbrances and commitments carried over from 2002.

RETIREMENT OF DEBT FUNDS

Airport Facilities Revenue Bonds Sinking Fund accounts for interest and principal payments of various debt instruments issued in the course of improvements to the Atlanta Hartsfield International Airport. In lieu of the Sinking Fund Reserve, the Airport currently uses a surety bond for a municipal bond insurance policy.

CAPITAL IMPROVEMENT FUNDS

The Airport Renewal and Extension Fund accounts for the disbursement of funds received from the Airport Revenue Fund to be used for replacement, additions, extensions, and improvements at the William B. Hartsfield Atlanta International Airport. The major projects currently being funded are: (1) Airfield Pavement Replacement Program; (2) Sullivan Road Relocation; (3) East International Terminal Embankment & Utilities Relocation Phase I; (4) Concourse E 480 V Generators; (5) CPTC Maintenance/Replacement Programs; (6) CPTC General Upgrades (Cosmetics Phase II); (7) Surface Movement Guidance Control System; (8) 5th Runway Extension; (9) Terminal & Access Roadway System - Concept Development & Programming.

SUMMARY OF 2003 ANTICIPATIONS

MAJOR ACCOUNT GROUP	Airport Revenue Fund	Airport Renewal and Extension Fund	Airport Facilities Revenue Bond Construction Fund - Series 1990	Airport Facilities Revenue Bond Construction Fund - Series 1994B	Airport Passenger Facility Charge Fund	2000 Airport Revenue Bond Fund	2002 Airport Revenue Bond Fund	Airport Facilities Revenue Bond Sinking Fund	Total
Taxes	-	-	-	-	100,000,000	-	-	-	100,000,000
Intergovernmental Revenue	-	57,961,991	198,650	-	-	-	-	-	58,160,641
Charges for Services	14,895,000	-	-	-	-	-	-	-	14,895,000
Fines and Forfeits	35,000	-	-	-	-	-	-	-	35,000
Miscellaneous Revenues	215,100,000	73,670	-	-	340,260	-	-	-	215,513,929
Other Financing Sources	150,000	-	-	-	-	-	-	-	150,000
Total Anticipated Receipts	**230,180,000**	**58,035,661**	**198,650**	**-**	**100,340,260**	**-**	**-**	**-**	**388,754,570**
Cash and Securities Avail. January 1, 2003	-	444,948,536	1,753,540	8,126,217	302,936,007	418,460,167	299,987,938	147,579,911	1,623,792,316
GRAND TOTAL - AVIATION FUNDS	**230,180,000**	**502,984,197**	**1,952,190**	**8,126,217**	**403,276,267**	**418,460,167**	**299,987,938**	**147,579,911**	**2,012,546,886**

SUMMARY OF 2003 APPROPRIATIONS

MAJOR ACCOUNT GROUP	Airport Revenue Fund	Airport Renewal and Extension Fund	Airport Facilities Revenue Bond Construction Fund - Series 1990	Airport Facilities Revenue Bond Construction Fund - Series 1994B	Airport Passenger Facility Charge Fund	2000 Airport Revenue Bond Fund	2002 Airport Revenue Bond Fund	Airport Facilities Revenue Bond Sinking Fund	Total
Personnel Expenses	50,275,943	4,066,334	-	-	180,164	-	-	-	54,522,441
Other Operating Expenses	56,547,305	209,159,977	30,809	1,054	11,999,530	8,158,673	162,282	-	286,059,630
Loans/Adv/Invest/Losses	10,000	-	-	-	-	-	-	-	10,000
Internal Service Expenses	9,356,780	631,483	-	-	-	-	-	-	9,988,263
Intergovt'l/Interfund Expenses	26,000	3,809,232	-	-	2,080,543	-	11,005,567	-	16,921,342
Capital Expenses	300,000	253,497,975	678,367	953,464	239,127,599	337,376,737	185,209,000	-	1,017,143,143
Debt Service Expenses	104,525,274	-	-	-	-	-	-	142,201,509	246,726,783
Reserve for Appropriation	9,138,698	31,819,195	1,243,015	7,171,698	149,888,431	72,924,757	103,611,089	5,378,402	381,175,285
TOTAL - AVIATION FUNDS	**230,180,000**	**502,984,197**	**1,952,190**	**8,126,217**	**403,276,267**	**418,460,167**	**299,987,938**	**147,579,911**	**2,012,546,886**

CITY OF ATLANTA
2003 BUDGET
2H01 - AIRPORT REVENUE FUND

RECEIPTS AND ANTICIPATIONS

SOURCE		2001 RECEIPTS	2002 RECEIPTS	2003 ANTICIPATIONS
CHARGES FOR SERVICES:				
641305	Insurance Premiums	232,468	229,413	200,000
641401	Maps, Codes, Records	382	69,833	50,000
641406	Sale of Timber	272,432	268,364	275,000
642104	Police Service, Airlines	1,812,194	2,118,774	2,000,000
642201	Fire Service, Airlines	4,826,772	5,839,365	5,000,000
642202	Fire Service, Ambulance	18,650	13,750	20,000
646101	Checkpoint Security Charges	1,116,802	1,152,338	1,000,000
646102	Maintenance Services	690,307	829,635	750,000
646103	AGTS Operations	5,785,391	6,535,559	5,000,000
646104	Sale of Security Items	641,942	976,343	600,000
	Total Charges for Services	**15,397,340**	**18,033,374**	**14,895,000**
FINES AND FORFEITS:				
656101	Fines, Security Violation	38,404	34,500	35,000
MISCELLANEOUS REVENUES:				
661001	Interest Earnings	1,765,645	1,182,336	1,000,000
662101	Land Rentals, General	2,488,183	3,058,043	2,500,000
662102	Land Rentals, Airlines	2,652,780	2,815,188	2,500,000
662103	Land Rentals, FBO	121,308	107,164	100,000
662104	Land Rentals, AIP Airlines	747,567	717,130	600,000
662105	Land Rentals, AIP Others	181,643	125,161	120,000
662201	Bldg. Rentals, General	3,003,109	3,003,109	2,500,000
662202	CPTC, Airlines	13,675,515	15,916,556	11,000,000
662203	CPTC, Other Tenants	1,512,638	1,012,954	1,000,000
662204	CPTC APRON, Airlines	7,495,943	7,295,698	6,300,000
662205	CPTC APRON, Others	44,528	41,551	40,000
662206	CPTC, Tenant Finishes, Airlines	25,511,950	25,960,972	25,000,000
662207	CPTC, Tenant Finishes, Other Tenants	108,409	108,076	100,000
662208	Other Building Rent, Airlines	12,838,598	12,060,939	11,000,000
662209	Other Building Rent, Other Tenants	3,467,369	3,913,672	3,000,000
662211	CPTC, Tenant Finishes, Fuel Farm	2,512,040	2,356,913	2,000,000
662212	Airport Media Center	39,410	53,041	30,000
662213	Airport Media Center - CC	448,741	556,399	450,000
662312	Public Telephones	5,358,503	1,923,317	2,000,000
662318	Aviation Courier Vehicles	20	-	-
662319	CPTC, Metro	242,949	96,352	150,000
662320	CPTC, Non- Metro	22,352	21,660	20,000
662321	CPTC, Principal	36,825,872	36,647,022	33,000,000
662323	CPTC, Car Rental	27,880,953	26,423,339	25,000,000
662325	CPTC, Public Parking	63,858,049	57,739,207	60,000,000
662326	CPTC, Ground Trans.	232,056	223,605	175,000
662327	CPTC, Limousine	98,484	95,743	100,000
662328	CPTC, Hotel/Motel	165,920	28,335	50,000
662329	CPTC, Charter	12,874	27,514	15,000
662330	CPTC, Off-Airport	251,418	212,829	200,000
662331	Reg Landing Fees	10,705,604	9,931,643	9,500,000
662333	AIP No. 2 Landing Fees	8,720,441	8,635,057	8,000,000
662334	Itinerant & Charter	708,987	498,895	500,000
662335	AIP No. 3 Landing Fees	1,292,438	1,278,413	1,000,000
662336	AIP No. 4 Landing Fees	235,598	232,100	200,000
662337	AIP No. 5 Landing Fees	4,332,750	4,285,095	3,500,000
662338	AIP No. 6 Landing Fees	130,142	525,832	400,000
662338	AIP No. 7 Landing Fees	-	1,389,910	1,000,000
662338	AIP No. 8 Landing Fees	-	218,710	100,000
662338	AIP No. 9 Landing Fees	-	29,626	-

CITY OF ATLANTA
2003 BUDGET
2H01 - AIRPORT REVENUE FUND

RECEIPTS AND ANTICIPATIONS

SOURCE		2001 RECEIPTS	2002 RECEIPTS	2003 ANTICIPATIONS
MISCELLANEOUS REVENUES: (Continued)				
662601	Penalty Fees	107,930	386,805	400,000
666001	Gain-Sale of Investments	9,886	8,810	-
669101	Recover Erroneous Payment	83,941	749,816	250,000
669102	Recover Train/Travel Cost	9,610	40,331	-
669105	Recover, Bankrupt Proceed	23,999	2,660	-
669106	Recover on Pur/Dir Exp	1,221,156	504,390	300,000
669113	Recover on Cell Phone Usage	91	175	-
	Total Miscellaneous Revenues	**241,147,400**	**232,442,093**	**215,100,000**
OTHER FINANCING SOURCES:				
691105	Sale of Easement Rights	533,100	-	-
692303	Recover Direct Cost	-	407,867	150,000
692333	Trans World Airlines	3,418	-	-
	Total Other Financing Sources	**536,518**	**407,867**	**150,000**
Total Receipts - Airport Revenue Fund		**257,119,663**	**250,917,834**	**230,180,000**

EXPENDITURES AND APPROPRIATIONS SUMMARY

DEPARTMENT	2001 EXPENDITURES	2002 EXPENDITURES	2003 APPROPRIATIONS
Chief Operating Officer and Reporting Offices	238,709	178,085	101,919
Administrative Services	187,371	230,346	-
Law	607,066	677,582	954,903
Finance	130,486	192,957	222,257
Procurement	-	-	433,344
Aviation	49,210,396	53,248,632	69,433,027
Non-Departmental	102,335,900	115,625,731	127,242,844
Human Resources	113,842	145,591	90,688
Fire Services	13,230,199	13,181,999	15,906,089
Police Services	10,114,533	10,354,329	15,794,929
TOTAL - AIRPORT REVENUE FUND	**176,168,501**	**193,835,250**	**230,180,000**

MAJOR ACCOUNT GROUP	2001 EXPENDITURES	2002 EXPENDITURES	2003 APPROPRIATIONS
Personnel Expenses	39,207,013	41,760,994	50,275,943
Other Operating Expenses	36,736,004	41,505,342	56,547,305
Loans/Adv/Invest/Losses	1,334	23,214	10,000
Internal Service Expenses	8,844,360	9,792,742	9,356,780
Intergovernmental/Interfund Expenses	-	45,689	26,000
Capital Expenses	-	-	300,000
Debt Service Expenses	91,379,790	100,707,269	104,525,274
Reserve for Appropriation	-	-	9,138,698
TOTAL - AIRPORT REVENUE FUND	**176,168,501**	**193,835,250**	**230,180,000**

CITY OF ATLANTA
2003 BUDGET
2H21 - AIRPORT RENEWAL AND EXTENSION FUND

RECEIPTS AND ANTICIPATIONS

SOURCE		2001 RECEIPTS	2002 RECEIPTS	2003 ANTICIPATIONS
INTERGOVERNMENTAL REVENUE:				
631101	Federal Grants/Entitlements			
	U.S. DOT			
	FAA-AIP 18	-	-	38,778
	FAA-AIP 26	609,113	-	-
	FAA-AIP 27	-	-	55,466
	FAA-AIP 28	-	-	656
	FAA-AIP 30	-	-	36,274
	FAA-AIP 32	-	-	4,239
	FAA-AIP 35	2,157,851	-	-
	FAA-AIP 41	2,409,575	896,774	140,065
	FAA-AIP 42	-	214,214	113,118
	FAA-AIP 44	-	6,982,021	2,089,279
	FAA-AIP 45	-	6,252,247	5,263,456
	FAA-AIP 46	403,082	349,294	6,851,048
	FAA-AIP 47	-	9,998,300	-
	FAA-AIP 48	-	14,603,182	-
	FAA-AIP 49	-	23,239	17,226,129
	FAA-AIP 52	-	5,655,719	1,381,461
	FAA-AIP 53	-	-	10,178,300
	FAA-AIP 54	-	-	8,134,431
	FAA-AIP 55	-	-	3,779,291
	FAA-AIP 56	-	-	2,500,000
	Sub Total	5,579,621	44,974,990	57,791,991
633101	Local Grants/Entitlements			
	U.S. Dept. of Comm., (EDA) #04-01-03041, DOA	-	-	170,000
	Total Intergovernmental Revenue	**5,579,621**	**44,974,990**	**57,961,991**
MISCELLANEOUS REVENUES:				
661001	Interest Earnings			
	Non-Sponsored Revenues	21,482,453	21,083,614	9,801
662105	Land Rentals, AIP Others			
	U.S. DOT, FAA Property Disp Proceeds, Grants	32,200	17,724	-
666001	Gain-Sale of Investments			
	Non-Sponsored Revenues	85,853	109,079	62
669101	Recover Erroneous Payment			
	Non-Sponsored Revenues	42,795	52	63,807
	U.S. DOT, FAA AIP 16	190	-	-
	Sub Total	42,985	52	63,807
669102	Recover Train/Travel Cost			
	Non-Sponsored Revenues	307	670	-
	Total Miscellaneous Revenues	**21,643,798**	**21,211,139**	**73,670**
OTHER FINANCING SOURCES:				
691101	Sale of Equipment			
	Non-Sponsored Revenues	17,225	22,750	-

CITY OF ATLANTA
2003 BUDGET
2H21 - AIRPORT RENEWAL AND EXTENSION FUND

RECEIPTS AND ANTICIPATIONS

SOURCE		2001 RECEIPTS	2002 RECEIPTS	2003 ANTICIPATIONS
OTHER FINANCING SOURCES: (Continued)				
691102	Sale of Land & Structures U.S. DOT, FAA Property Disp Proceeds, Grants	-	297,688	-
692303	Recover Direct Cost Non-Sponsored Revenues	-	110,066	-
692403	Other Trans FM Fund 1A01 Non-Sponsored Revenues	-	777,295	-
692418	Other Trans FM Fund 2H27 Non-Sponsored Revenues	114,959,416	-	-
	Total Other Financing Sources	**114,976,641**	**1,207,799**	**-**
Total Receipts - Airport Renewal & Extension Fund		**142,200,060**	**67,393,928**	**58,035,661**
Cash and Securities Available January 1, 2003				447,475,850
Due From (To)				(2,527,314)
GRAND TOTAL - AIRPORT RENEWAL & EXTENSION FUND				**502,984,197**

EXPENDITURES AND APPROPRIATIONS SUMMARY

DEPARTMENT	2001 EXPENDITURES	2002 EXPENDITURES	2003 APPROPRIATIONS
Chief Operating Officer and Reporting Offices	-	-	79,898
Administrative Services	34,334	17,548	-
Law	4,934,896	980,341	23,093,452
Finance	-	8,694	2,063
Parks, Recreation & Cultural Affairs	20,625	5,000	2,954
Aviation	118,148,661	185,199,338	428,636,419
Non-Departmental	1,185,204	2,048,528	42,219,358
Human Resources	-	2,959	41
Fire Services	828,544	382,878	6,313,195
Police Services	546,716	418,756	2,636,816
TOTAL - AIRPORT RENEWAL & EXTENSION FUND	**125,698,980**	**189,064,042**	**502,984,197**

MAJOR ACCOUNT GROUP	2001 EXPENDITURES	2002 EXPENDITURES	2003 APPROPRIATIONS
Personnel Expenses	2,058,135	5,274,238	4,066,334
Other Operating Expenses	71,303,685	83,104,976	209,159,977
Loans/Adv/Invest/Losses	78,103	622,170	-
Internal Service Expenses	21,394	2,604	631,483
Intergovernmental/Interfund Expenses	-	17,032,262	3,809,232
Capital Expenses	52,237,662	83,027,791	253,497,975
Reserve for Appropriation	-	-	31,819,195
TOTAL - AIRPORT RENEWAL & EXTENSION FUND	**125,698,980**	**189,064,042**	**502,984,197**

CITY OF ATLANTA
2003 BUDGET
2H24 - AIRPORT FACILITIES REVENUE BOND CONSTRUCTION FUND - SERIES 1990

RECEIPTS AND ANTICIPATIONS

SOURCE	2001 RECEIPTS	2002 RECEIPTS	2003 ANTICIPATIONS
INTERGOVERNMENTAL REVENUE:			
631101 Federal Grants/Entitlements U.S. DOT, FAA-AIP 25	-	-	198,650
MISCELLANEOUS REVENUES:			
661001 Interest Earnings	65,412	28,479	-
Total Receipts - Airport Facilities Revenue Bond Construction Fund - Series 1990	**65,412**	**28,479**	**198,650**
Cash and Securities Available January 1, 2003			1,753,540
GRAND TOTAL - AIRPORT FACILITIES REVENUE BOND CONSTRUCTION FUND - SERIES 1990			**1,952,190**

EXPENDITURES AND APPROPRIATIONS SUMMARY

DEPARTMENT	2001 EXPENDITURES	2002 EXPENDITURES	2003 APPROPRIATIONS
Aviation	10,339	26,853	709,175
Non-Departmental	-	-	1,243,015
TOTAL - AIRPORT FACILITIES REVENUE BOND CONSTRUCTION FUND - SERIES 1990	**10,339**	**26,853**	**1,952,190**

MAJOR ACCOUNT GROUP	2001 EXPENDITURES	2002 EXPENDITURES	2003 APPROPRIATIONS
Other Operating Expenses	10,339	26,853	30,809
Capital Expenses	-	-	678,367
Reserve for Appropriation	-	-	1,243,015
TOTAL - AIRPORT FACILITIES REVENUE BOND CONSTRUCTION FUND - SERIES 1990	**10,339**	**26,853**	**1,952,190**

CITY OF ATLANTA
2003 BUDGET
2H25 - AIRPORT FACILITIES REVENUE BOND CONSTRUCTION FUND - SERIES 1994B

RECEIPTS AND ANTICIPATIONS

SOURCE	2001 RECEIPTS	2002 RECEIPTS	2003 ANTICIPATIONS
MISCELLANEOUS REVENUES:			
661001 Interest Earnings	328,813	137,974	-
Total Receipts - Airport Facilities Revenue Bond Construction Fund - Series 1994B	**328,813**	**137,974**	**-**
Cash and Securities Available January 1, 2003			8,126,217
GRAND TOTAL - AIRPORT FACILITIES REVENUE BOND CONSTRUCTION FUND - SERIES 1994B			**8,126,217**

EXPENDITURES AND APPROPRIATIONS SUMMARY

DEPARTMENT	2001 EXPENDITURES	2002 EXPENDITURES	2003 APPROPRIATIONS
Aviation	221	11,338	953,519
Non-Departmental	-	-	7,172,698
TOTAL - AIRPORT FACILITIES REVENUE BOND CONSTRUCTION FUND - SERIES 1994B	**221**	**11,338**	**8,126,217**

MAJOR ACCOUNT GROUP	2001 EXPENDITURES	2002 EXPENDITURES	2003 APPROPRIATIONS
Other Operating Expenses	221	6,338	1,054
Capital Expenses	-	5,000	953,464
Reserve for Appropriation	-	-	7,171,698
TOTAL - AIRPORT FACILITIES REVENUE BOND CONSTRUCTION FUND - SERIES 1994B	**221**	**11,338**	**8,126,217**

CITY OF ATLANTA
2003 BUDGET
2H26 - AIRPORT PASSENGER FACILITY CHARGE FUND

RECEIPTS AND ANTICIPATIONS

SOURCE		2001 RECEIPTS	2002 RECEIPTS	2003 ANTICIPATIONS
TAXES:				
613502	Taxes, PFC	127,872,001	148,487,301	100,000,000
MISCELLANEOUS REVENUES:				
661001	Interest Earnings	11,173,661	4,684,741	315,260
666001	Gain-Sale of Investments	-	117	-
669101	Recover Erroneous Payment	-	-	25,000
	Total Miscellaneous Revenues	**11,173,661**	**4,684,858**	**340,260**
OTHER FINANCING SOURCES:				
692412	Other Trans FM Fund 2H21	-	17,032,262	-
Total Receipts - Airport Passenger Facility Charge Fund		**139,045,663**	**170,204,421**	**100,340,260**
Cash and Securities Available January 1, 2003				302,936,007
GRAND TOTAL - AIRPORT PASSENGER FACILITY CHARGE FUND				**403,276,267**

EXPENDITURES AND APPROPRIATIONS SUMMARY

DEPARTMENT	2001 EXPENDITURES	2002 EXPENDITURES	2003 APPROPRIATIONS
Aviation	125,417,536	103,910,212	139,912,206
Non-Departmental	-	-	263,364,061
TOTAL - AIRPORT PASSENGER FACILITY CHARGE FUND	**125,417,536**	**103,910,212**	**403,276,267**

MAJOR ACCOUNT GROUP	2001 EXPENDITURES	2002 EXPENDITURES	2003 APPROPRIATIONS
Personnel Expenses	165,635	181,739	180,164
Other Operating Expenses	2,126,640	2,702,251	11,999,530
Intergovernmental/Interfund Expenses	98,980,831	-	2,080,543
Capital Expenses	24,144,430	101,026,223	239,127,599
Reserve for Appropriation	-	-	149,888,431
TOTAL - AIRPORT PASSENGER FACILITY CHARGE FUND	**125,417,536**	**103,910,212**	**403,276,267**

CITY OF ATLANTA
2003 BUDGET
2H27 - 2000 AIRPORT REVENUE BOND FUND

RECEIPTS AND ANTICIPATIONS

SOURCE	2001 RECEIPTS	2002 RECEIPTS	2003 ANTICIPATIONS
MISCELLANEOUS REVENUES:			
661001 Interest Earnings	38,709,749	30,951,752	-
OTHER FINANCING SOURCES:			
693101 Bond Proceeds	104,273	-	-
Total Receipts - 2000 Airport Revenue Bond Fund	**38,814,022**	**30,951,752**	**-**
Cash and Securities Available January 1, 2003			421,102,587
Due From (To)			(2,642,420)
GRAND TOTAL - 2000 AIRPORT REVENUE BOND FUND			**418,460,167**

EXPENDITURES AND APPROPRIATIONS SUMMARY

DEPARTMENT	2001 EXPENDITURES	2002 EXPENDITURES	2003 APPROPRIATIONS
Aviation	53,077,903	118,239,914	345,435,410
Non-Departmental	-	25	73,024,757
TOTAL - 2000 AIRPORT REVENUE BOND FUND	**53,077,903**	**118,239,939**	**418,460,167**

MAJOR ACCOUNT GROUP	2001 EXPENDITURES	2002 EXPENDITURES	2003 APPROPRIATIONS
Other Operating Expenses	2,865,274	2,018,956	8,158,673
Intergovernmental/Interfund Expenses	15,978,585	-	-
Capital Expenses	34,234,043	116,220,983	337,376,737
Reserve for Appropriation	-	-	72,924,757
TOTAL - 2000 AIRPORT REVENUE BOND FUND	**53,077,903**	**118,239,939**	**418,460,167**

CITY OF ATLANTA
2003 BUDGET
2H28 - 2002 AIRPORT REVENUE BOND FUND

RECEIPTS AND ANTICIPATIONS

SOURCE	2001 RECEIPTS	2002 RECEIPTS	2003 ANTICIPATIONS
Cash and Securities Available January 1, 2003			300,013,688
Due From (To)			(25,750)
GRAND TOTAL - 2002 AIRPORT REVENUE BOND FUND			**299,987,938**

EXPENDITURES AND APPROPRIATIONS SUMMARY

DEPARTMENT	2001 EXPENDITURES	2002 EXPENDITURES	2003 APPROPRIATIONS
Aviation	-	-	196,214,567
Non-Departmental	-	792,062	103,773,371
TOTAL - 2002 AIRPORT REVENUE BOND FUND	**-**	**792,062**	**299,987,938**

MAJOR ACCOUNT GROUP	2001 EXPENDITURES	2002 EXPENDITURES	2003 APPROPRIATIONS
Other Operating Expenses	-	792,062	162,282
Intergovernmental/Interfund Expenses	-	-	11,005,567
Capital Expenses	-	-	185,209,000
Reserve for Appropriation	-	-	103,611,089
TOTAL - 2002 AIRPORT REVENUE BOND FUND	**-**	**792,062**	**299,987,938**

CITY OF ATLANTA
2003 BUDGET
2H53 - AIRPORT FACILITIES REVENUE BOND SINKING FUND

RECEIPTS AND ANTICIPATIONS

SOURCE		2001 RECEIPTS	2002 RECEIPTS	2003 ANTICIPATIONS
MISCELLANEOUS REVENUES:				
661001	Interest Earnings	8,555,399	5,379,404	-
669101	Recover Erroneous Payment	1,450	-	-
	Total Miscellaneous Revenues	**8,556,849**	**5,379,404**	**-**
OTHER FINANCING SOURCES:				
692101	Sinking Fund Requirement	91,379,790	100,707,269	-
Total Receipts - Airport Facilities Revenue Bond Sinking Fund		**99,936,639**	**106,086,673**	**-**
Cash and Securities Available January 1, 2003				43,054,637
Due From (To)				104,525,274
GRAND TOTAL - AIRPORT FACILITIES REVENUE BOND SINKING FUND				**147,579,911**

EXPENDITURES AND APPROPRIATIONS SUMMARY

DEPARTMENT	2001 EXPENDITURES	2002 EXPENDITURES	2003 APPROPRIATIONS
Non-Departmental	128,041,019	128,038,215	147,579,911
TOTAL - AIRPORT FACILITIES REVENUE BOND SINKING FUND	**128,041,019**	**128,038,215**	**147,579,911**

MAJOR ACCOUNT GROUP	2001 EXPENDITURES	2002 EXPENDITURES	2003 APPROPRIATIONS
Debt Service Expenses	128,041,019	128,038,215	142,201,509
Reserve for Appropriation	-	-	5,378,402
TOTAL - AIRPORT FACILITIES REVENUE BOND SINKING FUND	**128,041,019**	**128,038,215**	**147,579,911**

CITY OF ATLANTA
2003 BUDGET

WATER AND SEWERAGE FUNDS

	2002 BUDGET	2003 BUDGET	% CHANGE
Water and Sewerage Revenue Fund	178,506,764	195,067,314	9.28%
Water and Sewerage Renewal and Extension Fund	150,985,447	158,425,610	4.93%
Water and Sewerage Construction Fund	264,215	264,215	0.00%
1993 Water and Sewerage Construction Fund	7,959,861	6,581,453	-17.32%
Water and Sewerage 1997 Bond Construction Fund	19,965,121	15,704,497	-21.34%
1999 Water and Wastewater Bond Fund	359,071,774	251,588,501	-29.93%
2001 Water and Wastewater Bond Fund	0	537,160,666	100.00%
Water and Sewerage Sinking Fund	116,902,812	95,759,959	-18.09%
TOTAL	**833,655,994**	**1,260,552,215**	**51.21%**

WATER AND SEWERAGE REVENUE FUND

This fund was created by ordinance January 1, 1966, to account for the operations of Water, Sewer and Water Pollution Control activities. All revenues from sources applicable to these operations and all expenditures for the operation of these facilities are recorded in this fund.

Water and Sewerage Revenue Fund Budget
(In Millions)

REVENUES

	2002 ACTUAL	2003 EST.	% CHANGE
Water Charges	76.48	74.68	-2.41%
Sewer Service Charges	93.67	102.06	8.22%
Other Income	22.32	17.82	-25.23%
Sub Total	192.47	194.57	1.08%
Cash Forward	0.50	0.50	0.00%
TOTAL	**192.97**	**195.07**	**1.08%**

EXPENDITURES

	2002 ACTUAL	2003 EST.	% CHANGE
Personnel Exp.	35.70	39.63	9.92%
Other Oper. Exp.	55.77	74.65	25.29%
Invest/Losses	0.29	0.25	-16.00%
Internal Service Exp.	12.19	9.10	-33.96%
Intergovt./Interfund Exp.	13.10	1.77	-640.11%
Capital Exp.	0.23	0.00	0.00%
Debt Service Exp.	41.27	56.06	26.38%
Reserve for Appr.	0.00	13.82	100.00%
TOTAL	**158.55**	**195.28**	**-528.48%**

The Water and Sewerage Revenue Fund Budget for 2003 is $195 million. Anticipated revenues increased 1.08% over 2002 actual expenses. The 10.20% increase budgeted for personnel expense results from the creation of the Department of Watershed Management and the practice of funding 100% of all authorized positions, including vacancies. The increase of 25.00% in Other Operating Expenses is due primarily to new initatives created in 2003 such as the Biosolids operations and the Grease Managment program. Additionally, there is an increased cost of operating the wastewater plants and facilities. The decrease reflected in the Intergovernmental Interfund Expenses of 640% resulted from Payment in Lieu of Taxes from the Water and Sewerage Revenue Fund to the General Fund which is only required by the Bond Ordinance to be paid if funds are available. In addition, the 2003 budget contains an increase in appropriation for the debt service on bond issues.

CAPITAL IMPROVEMENT FUNDS

The City has the responsibility of operating and managing a water and distribution and treatment system, and a wastewater collection and treatment system. The Water and Wastewater Systems operate as a self-sustaining, non-profit enterprise fund of the City. The Water and Wastewater Construction Fund accounts for bond, grant and other proceeds received by the City. The City has embarked on a major Capital Improvement Program, as mandated by the federal consent decree, with an estimated cost of $3 billion. The major projects funded in the 1997 and 1999 Water and Wastewater Revenue Bonds Funds were the Phosphorous Reduction Projects at the wastewater treatment facilities. The City is currently assessing the additional cost of upgrading the water collection, distribution, and treatment system.

All revenue with the exception of bond proceeds, grants and other construction related revenue is received in the Water and Sewer Revenue Fund. At year-end, the fund balance, with the exception of $500,000 retained for working capital, is transferred to the Water and Sewer Renewal and Extension Fund. The Water and Sewer Renewal and Extension Fund is used to make replacements, extensions and improvements to the capital components of the water and sewerage system.

RETIREMENT OF DEBT FUNDS

The Water and Sewerage Sinking Fund accounts for the debt service associated with the issuance of revenue bonds for the Water and Sewerage system. In April 1999, the City issued $1.1 billion of debt, some of which was used to refund a portion of the system's outstanding debt. In 2002, the City issued an additional $962 million in new debt to partially fund the federal consent decree mandate as well as refund outstanding debt from previous bond issues.

CITY OF ATLANTA
2003 BUDGET

WATER AND SEWERAGE FUNDS (CONTINUED)

	Water and Sewerage Revenue Fund	Water and Sewerage Renewal and Extension Fund	Water and Sewerage Construction Fund	1993 Water and Sewerage Construction Fund	Water and Sewerage 1997 Bond Construction Fund	1999 Water and Wastewater Bond Fund	2001 Water and Wastewater Bond Fund	Water and Sewerage Sinking Fund	Total
SUMMARY OF 2003 ANTICIPATIONS									
MAJOR ACCOUNT GROUP									
Intergovernmental Revenue	2,723,735	71,848,565	-	-	-	-	-	-	74,572,300
Charges for Services	190,943,579	-	-	-	-	-	-	-	190,943,579
Other Financing Sources	900,000	11,700,000	-	-	-	-	-	48,598,986	61,198,986
Total Anticipated Receipts	**194,567,314**	**83,548,565**	**-**	**-**	**-**	**-**	**-**	**48,598,986**	**326,714,865**
Cash and Securities Avail. January 1, 2003	500,000	74,877,045	264,215	6,581,453	15,704,497	251,588,501	537,160,666	47,160,973	**933,837,350**
GRAND TOTAL - WATER & SEWERAGE FUNDS	**195,067,314**	**158,425,610**	**264,215**	**6,581,453**	**15,704,497**	**251,588,501**	**537,160,666**	**95,759,959**	**1,260,552,215**
SUMMARY OF 2003 APPROPRIATIONS									
MAJOR ACCOUNT GROUP									
Personnel Expenses	39,634,180	11,339,775	-	-	-	-	-	-	50,973,955
Other Operating Expenses	74,650,218	31,557,164	-	3,159,584	5,085,897	27,709,901	71,734,971	-	213,897,735
Loans/Adv/Invest/Losses	25,000	-	-	-	-	-	-	-	25,000
Internal Service Expenses	9,102,535	831,726	-	-	-	-	-	-	9,934,261
Intergovt'l./Interfund Exp.	1,771,092	21,242,854	-	-	28,928	-	-	-	23,042,874
Capital Expenses	-	61,482,569	-	3,261,672	6,317,398	142,889,525	376,605,018	-	590,556,183
Debt Service Expenses	56,062,963	-	-	-	-	36,219,645	42,804,061	-	135,086,668
Reserve for Appropriation	13,821,326	31,971,522	264,215	160,197	4,272,274	44,769,430	46,016,615	95,759,959	237,035,538
TOTAL - WATER & SEWERAGE FUNDS	**195,067,314**	**158,425,610**	**264,215**	**6,581,453**	**15,704,497**	**251,588,501**	**537,160,666**	**95,759,959**	**1,260,552,215**

CITY OF ATLANTA
2003 BUDGET
2J01 - WATER AND SEWERAGE REVENUE FUND

RECEIPTS AND ANTICIPATIONS

SOURCE		2001 RECEIPTS	2002 RECEIPTS	2003 ANTICIPATIONS
LICENSES & PERMITS				
622307	Permits, Grease	18,900	195,610	-
INTERGOVERNMENTAL REVENUE:				
633201	Local Shared Revenues	3,901,995	3,146,676	2,723,735
CHARGES FOR SERVICES:				
641401	Maps, Codes, Records	782	4,955	-
641403	Junk	137	132	-
641404	Sale of Sludge	63,160	80,754	-
645101	WPC Charges, Water Service	67,705,306	76,479,994	74,682,459
645102	WPC Charges, Pipe Inspection	224,105	201,215	-
645104	WPC Charges, Water Repairs	190,630	260,577	-
645107	WPC Charges, Hydraulic Test	25,625	7,650	-
645211	Sewer Charges, Sewer	80,356,836	93,671,675	102,061,120
645212	Sewer Charges, Inspections	31,271	29,508	-
645213	Sewer Charges, Industrial Waste	86,248	80,804	2,200,000
645214	Sewer Charges, Repairs	107,337	158,660	-
645221	OPR Plant Charges, DeKalb County	8,269,910	9,742,747	8,000,000
645222	OPR Plant Charges, Fulton County	429,363	553,696	1,100,000
645223	OPR Plant Charges, College Park	1,228,996	1,268,743	1,100,000
645224	OPR Plant Charges, East Point	1,272,312	1,390,247	1,250,000
645225	OPR Plant Charges, Forest Park	224,174	305,863	250,000
645226	OPR Plant Charges, Hapeville	374,979	360,629	300,000
	Total Charges for Services	**160,591,171**	**184,597,848**	**190,943,579**
MISCELLANEOUS REVENUES:				
661001	Interest Earnings	980,000	1,608,075	-
662101	Land Rentals, General	29,501	33,600	-
662201	Building Rentals, General	34,163	25,660	-
666001	Gain-Sale of Investments	4,422	13,502	-
669101	Recover Erroneous Payment	688,442	558,907	-
669102	Recover Train/Travel Cost	1,091	3,159	-
	Total Miscellaneous Revenues	**1,737,619**	**2,242,904**	**-**
OTHER FINANCING SOURCES:				
691101	Sale of Equipment	-	6,250	-
691103	Compensation for Loss - Fixed Asset	-	-	-
692303	Recover Direct Cost	-	1,175,680	-
693301	DeKalb Share, R. M. Clayton	536,072	85,020	400,000
694002	Water/Sewer Service Deposits	466,929	1,018,771	500,000
	Total Other Financing Sources	**1,003,001**	**2,285,720**	**900,000**
Total Receipts - Water and Sewerage Revenue Fund		**167,252,686**	**192,468,759**	**194,567,314**
Cash and Securities Available January 1, 2003				679,971
Due From (To)				(179,971)
GRAND TOTAL - WATER & SEWERAGE REVENUE FUND				**195,067,314**

CITY OF ATLANTA
2003 BUDGET
2J01 - WATER AND SEWERAGE REVENUE FUND

EXPENDITURES AND APPROPRIATIONS SUMMARY

DEPARTMENT	2001 EXPENDITURES	2002 EXPENDITURES	2003 APPROPRIATIONS
Chief Operating Officer and Reporting Offices	401,519	160,942	-
Administrative Services	119,819	140,895	-
Law	610,845	527,715	921,981
Finance	241,446	246,893	399,838
Procurement	-	-	290,364
Public Works	48,398,436	54,628,348	879,174
Watershed Management	36,991,222	33,707,139	111,243,091
Non-Departmental	58,234,120	68,187,316	80,784,620
Human Resources	181,501	319,111	354,099
Planning & Community Development	178,074	171,719	194,147
TOTAL - WATER & SEWERAGE REVENUE FUND	**145,356,983**	**158,090,077**	**195,067,314**

MAJOR ACCOUNT GROUP	2001 EXPENDITURES	2002 EXPENDITURES	2003 APPROPRIATIONS
Personnel Expenses	32,804,486	35,704,173	39,634,180
Other Operating Expenses	59,720,126	55,766,550	74,650,218
Loans/Adv/Invest/Losses	946	29,349	25,000
Internal Service Expenses	8,979,120	12,194,994	9,102,535
Intergovernmental/Interfund Expenses	9,800,000	13,100,905	1,771,092
Capital Expenses	2,544	22,898	-
Debt Service Expenses	34,049,761	41,271,208	56,062,963
Reserve for Appropriation	-	-	13,821,326
TOTAL - WATER & SEWERAGE REVENUE FUND	**145,356,983**	**158,090,077**	**195,067,314**

CITY OF ATLANTA
2003 BUDGET
2J21 - WATER AND SEWERAGE RENEWAL AND EXTENSION FUND

RECEIPTS AND ANTICIPATIONS

SOURCE		2001 RECEIPTS	2002 RECEIPTS	2003 ANTICIPATIONS
INTERGOVERNMENTAL REVENUE:				
633201	Local Shared Revenues			
	Non-Sponsored Revenues	-	-	13,822,591
	Fulton Co. Phosphorus Reduction Fac	44,467,801	-	25,982,080
	DeKalb Co. Phosphorus Reduction	-	-	13,450,000
	City of College Park Phosphorus Reduction	-	2,967,994	538,208
	City of East Point Phosphorus Reduction	-	-	14,311,885
	City of Forest Park Phosphorus Reduction	-	2,262,539	410,282
	City of Hapeville	-	-	3,333,519
	Sub Total	44,467,801	5,230,533	71,848,565
	Total Intergovernmental Revenue	**44,467,801**	**5,230,533**	**71,848,565**
CHARGES FOR SERVICES:				
645103	WPC Charges, Water Mains	93,227	581,825	-
645105	WPC Charges, Tap/Meter Sales	3,551,820	3,564,709	-
	Total Charges for Services	**3,645,047**	**4,146,534**	**-**
MISCELLANEOUS REVENUES:				
661001	Interest Earnings	3,528,252	2,434,914	-
664101	Private Contrib. & Donations	-	10,000,000	-
666001	Gain-Sale of Investments	11,425	12,172	-
669101	Recover Erroneous Payments	626,607	3,518,062	-
669102	Recover Train/Travel Cost	284	818	-
	Total Miscellaneous Revenues	**4,166,568**	**15,965,966**	**-**
OTHER FINANCING SOURCES:				
691101	Sale of Equipment	232,065	391,876	-
692303	Recover Direct Cost	-	78,576	-
693402	GEFA Loan Proceeds	-	-	11,700,000
	Total Other Financing Sources	**232,065**	**470,452**	**11,700,000**
Total Receipts - Water & Sewerage Renewal & Extension Fund		**52,511,481**	**25,813,485**	**83,548,565**
Cash and Securities Available January 1, 2003				75,058,792
Due From (To)				(181,747)
GRAND TOTAL - WATER & SEWERAGE RENEWAL & EXTENSION FUND				**158,425,610**

CITY OF ATLANTA
2003 BUDGET
2J21 - WATER AND SEWERAGE RENEWAL AND EXTENSION FUND

EXPENDITURES AND APPROPRIATIONS SUMMARY

DEPARTMENT	2001 EXPENDITURES	2002 EXPENDITURES	2003 APPROPRIATIONS
Chief Operating Officer and Reporting Offices	46,954	47,983	93,350
Administrative Services	152,435	117,690	-
Finance	-	-	24,737
Procurement	-	-	37,120
Public Works	64,701,542	22,492,017	85,666,712
Watershed Management	7,789,617	22,472,686	41,960,309
Non-Departmental	2,383,640	677,171	30,643,383
TOTAL - WATER & SEWERAGE RENEWAL & EXTENSION FUND	**75,074,188**	**45,807,548**	**158,425,610**

MAJOR ACCOUNT GROUP	2001 EXPENDITURES	2002 EXPENDITURES	2003 APPROPRIATIONS
Personnel Expenses	7,581,557	8,062,694	11,339,775
Other Operating Expenses	14,919,405	11,121,398	31,557,164
Loans/Adv/Invest/Losses	18,400	72,878	-
Internal Service Expenses	873,108	825,477	831,726
Intergovernmental/Interfund Expenses	935,836	94,739	21,242,854
Capital Expenses	50,745,882	25,630,361	61,482,569
Reserve for Appropriation	-	-	31,971,522
TOTAL - WATER & SEWERAGE RENEWAL & EXTENSION FUND	**75,074,188**	**45,807,548**	**158,425,610**

CITY OF ATLANTA
2003 BUDGET
2J22 - WATER AND SEWERAGE CONSTRUCTION FUND

RECEIPTS AND ANTICIPATIONS

SOURCE	2001 RECEIPTS	2002 RECEIPTS	2003 ANTICIPATIONS
Cash and Securities Available January 1, 2003			264,215
GRAND TOTAL - WATER & SEWERAGE CONSTRUCTION FUND			**264,215**

EXPENDITURES AND APPROPRIATIONS SUMMARY

DEPARTMENT	2001 EXPENDITURES	2002 EXPENDITURES	2003 APPROPRIATIONS
Watershed Management	2,334	-	-
Non-Departmental	-	-	264,215
TOTAL - WATER & SEWERAGE CONSTRUCTION FUND	**2,334**	**-**	**264,215**

MAJOR ACCOUNT GROUP	2001 EXPENDITURES	2002 EXPENDITURES	2003 APPROPRIATIONS
Other Operating Expenses	2,334	-	-
Reserve for Appropriation	-	-	264,215
TOTAL - WATER & SEWERAGE CONSTRUCTION FUND	**2,334**	**-**	**264,215**

CITY OF ATLANTA
2003 BUDGET
2J24 - 1993 WATER AND SEWERAGE CONSTRUCTION FUND

RECEIPTS AND ANTICIPATIONS

SOURCE		2001 RECEIPTS	2002 RECEIPTS	2003 ANTICIPATIONS
MISCELLANEOUS REVENUES:				
661001	Interest Earnings	375,730	127,658	-
669101	Recover Erroneous Payments	-	12,579	-
	Total Miscellaneous Revenues	**375,730**	**140,237**	**-**
OTHER FINANCING SOURCES:				
692423	Other Trans FM Fund 2J21	-	4,091	-
Total Receipts - 1993 Water & Sewerage Construction Fund		**375,730**	**144,328**	**-**
Cash and Securities Available January 1, 2003				7,220,460
Due From (To)				(639,006)
GRAND TOTAL - 1993 WATER & SEWERAGE CONSTRUCTION FUND				**6,581,453**

EXPENDITURES AND APPROPRIATIONS SUMMARY

DEPARTMENT	2001 EXPENDITURES	2002 EXPENDITURES	2003 APPROPRIATIONS
Public Works	1,889,677	1,459,646	4,579,487
Watershed Management	140,285	57,648	1,840,269
Non-Departmental	1,500	5,441	161,697
TOTAL - 1993 WATER & SEWERAGE CONSTRUCTION FUND	**2,031,462**	**1,522,735**	**6,581,453**

MAJOR ACCOUNT GROUP	2001 EXPENDITURES	2002 EXPENDITURES	2003 APPROPRIATIONS
Personnel Expenses	140,220	17,292	-
Other Operating Expenses	1,536,934	733,074	3,159,584
Capital Expenses	354,308	772,369	3,261,672
Reserve for Appropriation	-	-	160,197
TOTAL - 1993 WATER & SEWERAGE CONSTRUCTION FUND	**2,031,462**	**1,522,735**	**6,581,453**

CITY OF ATLANTA
2003 BUDGET
2J25 - WATER AND SEWERAGE 1997 BOND CONSTRUCTION FUND

RECEIPTS AND ANTICIPATIONS

SOURCE		2001 RECEIPTS	2002 RECEIPTS	2003 ANTICIPATIONS
MISCELLANEOUS REVENUES:				
661001	Interest Earnings	855,269	317,534	-
666001	Gain-Sale of Investments	66,794	-	-
	Total Miscellaneous Revenues	**922,063**	**317,534**	**-**
Total Receipts - Water & Sewerage 1997 Bond Const. Fund		**922,063**	**317,534**	**-**
Cash and Securities Available January 1, 2003				15,711,244
Due From (To)				(6,747)
GRAND TOTAL - WATER & SEWERAGE 1997 BOND CONST. FUND				**15,704,497**

EXPENDITURES AND APPROPRIATIONS SUMMARY

DEPARTMENT	2001 EXPENDITURES	2002 EXPENDITURES	2003 APPROPRIATIONS
Public Works	630,185	4,575,158	1,443,331
Watershed Management	1,225,222	-	5,000,000
Non-Departmental	1,500	3,000	9,261,166
TOTAL - WATER & SEWERAGE 1997 BOND CONST. FUND	**1,856,907**	**4,578,158**	**15,704,497**

MAJOR ACCOUNT GROUP	2001 EXPENDITURES	2002 EXPENDITURES	2003 APPROPRIATIONS
Other Operating Expenses	341,494	4,504,355	5,085,897
Intergovernmental/Interfund Expenses	-	-	28,928
Capital Expenses	1,515,413	73,802	6,317,398
Reserve for Appropriation	-	-	4,272,274
TOTAL - WATER & SEWERAGE 1997 BOND CONST. FUND	**1,856,907**	**4,578,158**	**15,704,497**

CITY OF ATLANTA
2003 BUDGET
2J26 - 1999 WATER AND WASTEWATER BOND FUND

RECEIPTS AND ANTICIPATIONS

SOURCE		2001 RECEIPTS	2002 RECEIPTS	2003 ANTICIPATIONS
MISCELLANEOUS REVENUES:				
661001	Interest Earnings	20,211,433	11,924,308	-
669101	Recover Erroneous Payment	5,920	-	-
	Total Miscellaneous Revenues	**20,217,353**	**11,924,308**	**-**
Total Receipts - 1999 Water & Wastewater Bond Fund		**20,217,353**	**11,924,308**	**-**
Cash and Securities Available January 1, 2003				251,307,065
Due From (To)				281,435
GRAND TOTAL - 1999 WATER & WASTEWATER BOND FUND				**251,588,501**

EXPENDITURES AND APPROPRIATIONS SUMMARY

DEPARTMENT	2001 EXPENDITURES	2002 EXPENDITURES	2003 APPROPRIATIONS
Public Works	122,431,196	84,692,216	115,612,051
Watershed Management	20,315,370	21,514,902	49,531,973
Non-Departmental	28,150,313	13,200,463	86,444,476
TOTAL - 1999 WATER & WASTEWATER BOND FUND	**170,896,879**	**119,407,581**	**251,588,501**

MAJOR ACCOUNT GROUP	2001 EXPENDITURES	2002 EXPENDITURES	2003 APPROPRIATIONS
Other Operating Expenses	33,719,125	23,280,238	27,709,901
Intergovernmental/Interfund Expenses	-	3,000,000	-
Capital Expenses	109,028,941	79,928,380	142,889,525
Debt Service Expenses	28,148,813	13,198,963	36,219,645
Reserve for Appropriation	-	-	44,769,430
TOTAL - 1999 WATER & WASTEWATER BOND FUND	**170,896,879**	**119,407,581**	**251,588,501**

CITY OF ATLANTA
2003 BUDGET
2J27 - 2001 WATER AND WASTEWATER BOND FUND

RECEIPTS AND ANTICIPATIONS

SOURCE		2001 RECEIPTS	2002 RECEIPTS	2003 ANTICIPATIONS
MISCELLANEOUS REVENUES:				
661001	Interest Earnings	-	16,660,588	-
OTHER FINANCING SOURCES:				
693101	Bond Proceeds	-	963,755,000	-
693102	Premium on Bonds Sold	-	6,901,363	-
693103	Accrued Int Sale of Bonds	-	1,882,821	-
	Total Other Financing Sources	-	**972,539,184**	-
Total Receipts - 2001 Water & Wastewater Bond Fund		-	**989,199,772**	-
Cash and Securities Available January 1, 2003				571,593,592
Due From (To)				(34,432,926)
GRAND TOTAL - 2001 WATER & WASTEWATER BOND FUND				**537,160,666**

EXPENDITURES AND APPROPRIATIONS SUMMARY

DEPARTMENT	2001 EXPENDITURES	2002 EXPENDITURES	2003 APPROPRIATIONS
Public Works	-	57,023,921	371,543,579
Watershed Management	-	9,604	64,768,466
Non-Departmental	-	395,005,581	100,848,621
TOTAL - 2001 WATER & WASTEWATER BOND FUND	-	**452,039,106**	**537,160,666**

MAJOR ACCOUNT GROUP	2001 EXPENDITURES	2002 EXPENDITURES	2003 APPROPRIATIONS
Other Operating Expenses	-	40,625,705	71,734,971
Capital Expenses	-	55,408,865	376,605,018
Debt Service Expenses	-	356,004,537	42,804,061
Reserve for Appropriation	-	-	46,016,615
TOTAL - 2001 WATER & WASTEWATER BOND FUND	-	**452,039,106**	**537,160,666**

CITY OF ATLANTA
2003 BUDGET
2J51 - WATER AND SEWERAGE SINKING FUND

RECEIPTS AND ANTICIPATIONS

SOURCE		2001 RECEIPTS	2002 RECEIPTS	2003 ANTICIPATIONS
MISCELLANEOUS REVENUES:				
661001	Interest Earnings	5,113,223	4,057,767	-
OTHER FINANCING SOURCES:				
692101	Sinking Fund Requirement	26,615,452	-	-
692104	Sinking Fund Requirement, WPC	35,583,122	79,751,787	48,598,986
	Total Other Financing Sources	**62,198,574**	**79,751,787**	**48,598,986**
Total Receipts - Water & Sewerage Sinking Fund		**67,311,797**	**83,809,554**	**48,598,986**
Cash and Securities Available January 1, 2003				47,160,973
GRAND TOTAL - WATER & SEWERAGE SINKING FUND				**95,759,959**

EXPENDITURES AND APPROPRIATIONS SUMMARY

DEPARTMENT	2001 EXPENDITURES	2002 EXPENDITURES	2003 APPROPRIATIONS
Non-Departmental	65,795,335	77,801,572	95,759,959
TOTAL - WATER & SEWERAGE SINKING FUND	**65,795,335**	**77,801,572**	**95,759,959**

MAJOR ACCOUNT GROUP	2001 EXPENDITURES	2002 EXPENDITURES	2003 APPROPRIATIONS
Debt Service Expenses	65,795,335	77,801,572	-
Reserve for Appropriation	-	-	95,759,959
TOTAL - WATER & SEWERAGE SINKING FUND	**65,795,335**	**77,801,572**	**95,759,959**

CITY OF ATLANTA
2003 BUDGET

PARKS AND RECREATION FACILITIES FUNDS

	2002 BUDGET	2003 BUDGET	% CHANGE
Parks and Recreation Facilities Revenue Fund	615,000	619,294	0.70
Parks and Recreation Facilities Renewal and Extension Fund	1,023,349	929,687	(9.15)
TOTAL - Parks and Recreation Facilities Funds	**1,638,349**	**1,548,981**	**(5.45)**

PARKS AND RECREATION FACILITIES REVENUE FUND

The Parks and Recreation Facilities Revenue Fund was established in 1982 to account for the receipts and cost of the operation of proprietary Parks and Recreation facilities. At present, the only facility so operated is the Cyclorama. The Cyclorama Revenue Fund Budget is anticipated and appropriated not to exceed 99% of prior year revenues. This is done in accordance with the State Budget Law.

PARKS AND RECREATION FACILITIES DEBT FUND

The Parks and Recreation Facilities Revenue Bond Sinking Fund accounts for the interest and principal payments for the service and retirement of debt associated with the operations of proprietary Parks and Recreation facilities. Currently, the Cyclorama is self sufficient and there is no outstanding debt.

CAPITAL IMPROVEMENT FUND

The Parks and Recreation Facilities Renewal and Extension Fund was established in 1983 to account for the disbursement of funds received from the Parks and Recreation Facilities Revenue Fund to be used for replacements, additions, extensions and improvements at Parks Recreation facilities funded on a proprietary basis.

CITY OF ATLANTA
2003 BUDGET

PARKS AND RECREATION FACILITIES FUNDS

SUMMARY OF 2003 ANTICIPATIONS

MAJOR ACCOUNT GROUP	Parks and Recreation Facilities Revenue Fund	Parks and Recreation Facilities Renewal and Extension Fund	Total
Charges for Services	545,000	-	**545,000**
Miscellaneous Revenues	24,000	-	**24,000**
Other Financing Sources	294	-	**294**
Total Anticipated Receipts	**569,294**	**-**	**569,294**
Cash and Securities Available January 1, 2003	50,000	929,687	**979,687**
GRAND TOTAL - PARKS & RECREATION FACILITIES FUNDS	**619,294**	**929,687**	**1,548,981**

SUMMARY OF 2003 APPROPRIATIONS

MAJOR ACCOUNT GROUP			
Personnel Expenses	497,258	-	**497,258**
Other Operating Expenses	111,118	27,871	**138,989**
Internal Service Expenses	6,000	2,000	**8,000**
Capital Expenses	-	168,162	**168,162**
Debt Service Expenses	-	166,520	**166,520**
Reserve for Appropriation	4,918	565,134	**570,052**
TOTAL - PARKS & RECREATION FACILITIES FUNDS	**619,294**	**929,687**	**1,548,981**

CITY OF ATLANTA
2003 BUDGET
2K01 - PARKS FACILITIES REVENUE FUND

RECEIPTS AND ANTICIPATIONS

SOURCE		2001 RECEIPTS	2002 RECEIPTS	2003 ANTICIPATIONS
CHARGES FOR SERVICES:				
644104	Fees, Cyclorama Admission	546,590	504,548	545,000
MISCELLANEOUS REVENUES:				
661001	Interest Earnings	3,227	-	-
662311	Food, Drink and Notions	21,000	-	24,000
666001	Gain-Sale of Investments	11	11	-
	Total Miscellaneous Revenues	**24,238**	**11**	**24,000**
OTHER FINANCING SOURCES:				
691101	Sale of Equipment	300	3,200	294
692303	Recover Direct Cost	-	4,296	-
	Total Other Financing Sources	**300**	**7,496**	**294**
Total Receipts - Parks Facilities Revenue Fund		**571,128**	**512,055**	**569,294**
Cash and Securities Available January 1, 2003				50,000
GRAND TOTAL - PARKS FACILITIES REVENUE FUND				**619,294**

EXPENDITURES AND APPROPRIATIONS SUMMARY

DEPARTMENT	2001 EXPENDITURES	2002 EXPENDITURES	2003 APPROPRIATIONS
Parks, Recreation & Cultural Affairs	568,345	590,455	597,794
Non-Departmental	27,593	27,875	21,500
TOTAL - PARKS FACILITIES REVENUE FUND	**595,938**	**618,331**	**619,294**

MAJOR ACCOUNT GROUP	2001 EXPENDITURES	2002 EXPENDITURES	2003 APPROPRIATIONS
Personnel Expenses	460,347	528,014	497,258
Other Operating Expenses	128,735	89,724	111,118
Loans/Adv/Invest/Losses	3	120	-
Internal Service Expenses	6,852	472	6,000
Reserve for Appropriation	-	-	4,918
TOTAL - PARKS FACILITIES REVENUE FUND	**595,938**	**618,331**	**619,294**

CITY OF ATLANTA
2003 BUDGET
2K21 - PARKS FACILITIES RENEWAL AND EXTENSION FUND

RECEIPTS AND ANTICIPATIONS

SOURCE		2001 RECEIPTS	2002 RECEIPTS	2003 ANTICIPATIONS
MISCELLANEOUS REVENUES:				
661001	Interest Earnings	51,096	47,088	-
666001	Gain-Sale of Investments	202	254	-
	Total Miscellaneous Revenues	**51,298**	**47,342**	**-**
Total Receipts - Parks Facilities Renewal & Ext. Fund		**51,298**	**47,342**	**-**
Cash and Securities Available January 1, 2003				929,687
GRAND TOTAL - PARKS FACILITIES RENEWAL & EXT. FUND				**929,687**

EXPENDITURES AND APPROPRIATIONS SUMMARY

DEPARTMENT	2001 EXPENDITURES	2002 EXPENDITURES	2003 APPROPRIATIONS
Parks, Recreation & Cultural Affairs	40,343	34,788	763,167
Non-Departmental	193	1,336	166,520
TOTAL - PARKS FACILITIES RENEWAL & EXT. FUND	**40,537**	**36,124**	**929,687**

MAJOR ACCOUNT GROUP	2001 EXPENDITURES	2002 EXPENDITURES	2003 APPROPRIATIONS
Other Operating Expenses	40,343	34,788	27,871
Loans/Adv/Invest/Losses	193	1,336	-
Internal Service Expenses	-	-	2,000
Capital Expenses	-	-	168,162
Debt Service Expenses	-	-	166,520
Reserve for Appropriation	-	-	565,134
TOTAL - PARKS FACILITIES RENEWAL & EXT. FUND	**40,537**	**36,124**	**929,687**

CITY OF ATLANTA
2003 BUDGET
2L22 - SOLID WASTE MANAGEMENT FACILITIES CONSTRUCTION FUND

RECEIPTS AND ANTICIPATIONS

SOURCE	2001 RECEIPTS	2002 RECEIPTS	2003 ANTICIPATIONS
MISCELLANEOUS REVENUES:			
661001 Interest Earnings	198,422	58,288	-
Total Receipts - Solid Waste Management Facilities Const. Fund	**198,422**	**58,288**	**-**
Cash and Securities Available January 1, 2003			3,911,186
Due From (To)			(789,305)
GRAND TOTAL - SOLID WASTE MANAGEMENT FACILITIES CONST. FUND			**3,121,881**

EXPENDITURES AND APPROPRIATIONS SUMMARY

DEPARTMENT	2001 EXPENDITURES	2002 EXPENDITURES	2003 APPROPRIATIONS
Finance	-	8,696	1,952
Public Works	713,008	299,563	762,961
Non-Departmental	-	-	2,356,968
TOTAL - SOLID WASTE MANAGEMENT FACILITIES CONST. FUND	**713,008**	**308,258**	**3,121,881**

MAJOR ACCOUNT GROUP	2001 EXPENDITURES	2002 EXPENDITURES	2003 APPROPRIATIONS
Other Operating Expenses	713,008	308,258	764,912
Reserve for Appropriation	-	-	2,356,968
TOTAL - SOLID WASTE MANAGEMENT FACILITIES CONST. FUND	**713,008**	**308,258**	**3,121,881**

CITY OF ATLANTA
2003 BUDGET
2M01 - INTERNAL SERVICE FUND

The Internal Service Fund is supported by charges to city departments using vehicle maintenance and data processing services. The Non-Departmental category consists of a fund-wide reserve.

SERVICES PROVIDED	2002 BUDGET	2003 BUDGET	% CHANGE
Automotive Services (Bureau of Motor Transport Services)	18,339,534	18,458,610	0.65
Data Processing (Department of Information Technology)	6,060,545	10,122,415	67.02
Non-Departmental	1,330,774	747,981	(43.79)
Finance	71,332	52,400	(26.54)
TOTAL - INTERNAL SERVICE FUND	**25,802,186**	**29,381,406**	**13.87**

RECEIPTS AND ANTICIPATIONS

SOURCE		2001 RECEIPTS	2002 RECEIPTS	2003 ANTICIPATIONS
CHARGES FOR SERVICES:				
641403	Junk	210	50,395	-
647101	Motor Equipment, PM/Repairs	19,817,106	16,630,010	15,587,845
647102	Motor Equipment, Fuel	4,386,170	3,030,100	2,650,476
647103	Motor Equipment, Lease	20,534	73,626	-
647301	Data Processing Services	7,274,120	7,157,883	10,142,088
	Total Charges for Services	**31,498,139**	**26,942,014**	**28,380,409**
MISCELLANEOUS REVENUES:				
661001	Interest Earnings	125,471	42,300	-
666001	Gain-Sale of Investments	393	253	-
669101	Recover Erroneous Payment	362,256	2,912	-
	Total Miscellaneous Revenues	**488,120**	**45,465**	**-**
OTHER FINANCING SOURCES:				
692201	Recover Fringe Benefit	10,100	23,625	-
692203	Indirect Cost, Prior Year	-	76,418	-
692303	Recover Direct Cost	-	104,647	-
	Total Other Financing Sources	**10,100**	**204,690**	**-**
Total Receipts - Internal Service Fund		**31,996,359**	**27,192,168**	**28,380,409**
Investment in Cash Pool				1,155,589
Due From (To)				(154,592)
GRAND TOTAL - INTERNAL SERVICE FUND				**29,381,406**

CITY OF ATLANTA
2003 BUDGET
2M01 - INTERNAL SERVICE FUND

EXPENDITURES AND APPROPRIATIONS SUMMARY

DEPARTMENT	2001 EXPENDITURES	2002 EXPENDITURES	2003 APPROPRIATIONS
Chief Operating Officer and Reporting Offices	-	-	18,458,610
Information Technology	-	-	10,122,415
Administrative Services	31,889,224	28,345,118	-
Finance	46,356	35,235	52,400
Non-Departmental	212,630	121,387	747,981
TOTAL - INTERNAL SERVICE FUND	**32,148,210**	**28,501,740**	**29,381,406**

MAJOR ACCOUNT GROUP	2001 EXPENDITURES	2002 EXPENDITURES	2003 APPROPRIATIONS
Personnel Expenses	15,256,510	14,689,155	13,144,566
Other Operating Expenses	13,789,065	10,721,201	13,122,736
Loans/Adv/Invest/Losses	824	1,544	-
Internal Service Expenses	2,927,261	2,907,719	2,238,408
Intergovernmental/Interfund Expenses	-	9,709	-
Capital Expenses	174,551	172,412	17,502
Reserve for Appropriation	-	-	858,193
TOTAL - INTERNAL SERVICE FUND	**32,148,210**	**28,501,740**	**29,381,406**

CITY OF ATLANTA
2003 BUDGET
2N01 - UNDERGROUND ATLANTA FACILITIES REVENUE FUND

This Fund was created by ordinance adopted October 2, 1989, to account for operations of Underground Atlanta activities. All revenues and expenditures applicable to this operation are recorded in this Fund.

REVENUES	2002 ACTUAL	2003 ESTIMATED
Rental Fees	1,972,386	2,100,000
Other Income	100,000	100,000
Cash & Securities	-	-
TOTAL	**2,072,386**	**2,200,000**

EXPENDITURES	2002 ACTUAL	2003 ESTIMATED
Parking Expenses	-	735,000
Commercial Facilities	9,499,296	8,448,305
Invest/Losses	-	-
TOTAL	**9,499,296**	**9,183,305**

RECEIPTS AND ANTICIPATIONS

SOURCE		2001 RECEIPTS	2002 RECEIPTS	2003 ANTICIPATIONS
MISCELLANEOUS REVENUES:				
661001	Interest Earnings	18,787	-	-
662201	Building Rentals, General	2,748,203	2,094,086	2,200,000
666001	Gain-Sale of Investments	49	863	-
	Total Miscellaneous Revenues	**2,767,040**	**2,094,950**	**2,200,000**
OTHER FINANCING SOURCES:				
692403	Oper Trans FM Fund 1A01	6,411,931	7,652,326	6,983,305
	Total Other Financing Sources	**6,411,931**	**7,652,326**	**6,983,305**
Total Receipts - Underground Atlanta Facilities Revenue Fund		**9,178,971**	**9,747,276**	**9,183,305**
Due From (To)				-
GRAND TOTAL - UNDERGROUND ATLANTA FACILITIES REVENUE FUND				**9,183,305**

CITY OF ATLANTA
2003 BUDGET
2N01 - UNDERGROUND ATLANTA FACILITIES REVENUE FUND

EXPENDITURES AND APPROPRIATIONS SUMMARY

DEPARTMENT	2001 EXPENDITURES	2002 EXPENDITURES	2003 APPROPRIATIONS
Chief Operating Officer and Reporting Offices	9,258,235	9,499,296	9,183,305
Non-Departmental	39,050	111,076	-
TOTAL - UNDERGROUND ATLANTA FACILITIES REVENUE FUND	**9,297,285**	**9,610,372**	**9,183,305**

MAJOR ACCOUNT GROUP	2001 EXPENDITURES	2002 EXPENDITURES	2003 APPROPRIATIONS
Other Operating Expenses	9,258,235	9,596,742	9,183,305
Loans/Adv/Invest/Losses	39,050	13,630	-
TOTAL - UNDERGROUND ATLANTA FACILITIES REVENUE FUND	**9,297,285**	**9,610,372**	**9,183,305**

CITY OF ATLANTA
2003 BUDGET
2P01 - SOLID WASTE SERVICES REVENUE FUND

RECEIPTS AND ANTICIPATIONS

SOURCE		2001 RECEIPTS	2002 RECEIPTS	2003 ANTICIPATIONS
TAXES:				
614101	Taxes, Interest on	-	12,600	-
614201	Taxes, Penalties on	-	87,837	-
	Total Taxes	**-**	**100,437**	**-**
CHARGES FOR SERVICES:				
641103	Fees, Returned Checks	-	8,497	-
641403	Junk	-	23	-
643301	Solid Waste Services, Current	30,438,794	26,590,449	36,730,773
643302	Solid Waste Services, Prior	5,148,507	5,892,401	18,702,533
643304	Solid Waste Services Surcharge Res	-	3,849	-
643305	Incinerator/Landfill Disp	715	565	-
	Total Charges for Services	**35,588,016**	**32,495,785**	**55,433,306**
MISCELLANEOUS REVENUES:				
666001	Gain-Sale of Investments	-	14,084	-
669101	Recover Erroneous Payment	-	5,693	-
	Total Miscellaneous Revenues	**-**	**19,777**	**-**
OTHER FINANCING SOURCES:				
691103	Compensation for Loss - Fixed Asset	-	4,722	-
692403	Oper Trans FM Fund 1A01	-	661,531	-
692407	Oper Trans FM Fund 2M01	-	9,709	-
692408	Oper Trans FM Fund 2J01	-	3,124,429	250,000
692410	Oper Trans FM Fund 2H01	-	29,589	-
692423	Oper Trans FM Fund 2J21	-	94,739	-
692426	Oper Trans FM Fund 1B05	-	7,688	-
692427	Oper Trans FM Fund 1B06	-	30,912	-
	Total Other Financing Sources	**-**	**3,963,319**	**250,000**
Total Receipts - Solid Waste Services Revenue Fund		**35,588,016**	**36,579,318**	**55,683,306**
Due From (To)				(15,262,533)
GRAND TOTAL - SOLID WASTE SERVICES REVENUE FUND				**40,420,773**

CITY OF ATLANTA
2003 BUDGET
2P01 - SOLID WASTE SERVICES REVENUE FUND

EXPENDITURES AND APPROPRIATIONS SUMMARY

DEPARTMENT	2001 EXPENDITURES	2002 EXPENDITURES	2003 APPROPRIATIONS
Finance	848,314	1,217,487	1,171,655
Public Works	42,528,798	36,816,408	32,525,458
Non-Departmental	2,170,506	3,826,667	6,649,973
Human Resources	-	23,096	73,687
TOTAL - SOLID WASTE SERVICES REVENUE FUND	**45,547,619**	**41,883,659**	**40,420,773**

MAJOR ACCOUNT GROUP	2001 EXPENDITURES	2002 EXPENDITURES	2003 APPROPRIATIONS
Personnel Expenses	19,374,512	16,929,538	16,039,646
Other Operating Expenses	11,076,023	11,496,171	11,724,762
Loans/Adv/Invest/Losses	26,538	46,073	-
Internal Service Expenses	11,633,304	9,593,884	9,309,135
Capital Expenses	1,293,273	1,670,763	1,200,000
Debt Service Expenses	2,143,968	2,147,230	2,147,230
TOTAL - SOLID WASTE SERVICES REVENUE FUND	**45,547,619**	**41,883,659**	**40,420,773**

CITY OF ATLANTA
2003 BUDGET
2R01 - CIVIC CENTER REVENUE FUND

RECEIPTS AND ANTICIPATIONS

SOURCE		2001 RECEIPTS	2002 RECEIPTS	2003 ANTICIPATIONS
CHARGES FOR SERVICES:				
644107	Fees, Civic Center	-	-	180,000
MISCELLANEOUS REVENUES:				
661001	Interest Earnings	-	4,500	-
662101	Land Rentals, General	-	531,199	487,530
662201	Bldg Rentals, General	-	574,208	487,100
662311	Food, Drink & Notions	-	59,807	51,250
666001	Gain-Sale of Investments	-	13	-
669106	Recover on Pur/Dir Exp	-	21,051	3,000
	Total Miscellaneous Revenues	**-**	**1,190,777**	**1,028,880**
Total Receipts - Civic Center Revenue Fund		**-**	**1,190,777**	**1,208,880**
GRAND TOTAL - CIVIC CENTER REVENUE FUND				**1,208,880**

EXPENDITURES AND APPROPRIATIONS SUMMARY

DEPARTMENT	2001 EXPENDITURES	2002 EXPENDITURES	2003 APPROPRIATIONS
Parks, Recreation & Cultural Affairs	-	1,590,494	1,208,880
Non-Departmental	-	1,717	-
TOTAL - CIVIC CENTER REVENUE FUND	**-**	**1,592,210**	**1,208,880**

MAJOR ACCOUNT GROUP	2001 EXPENDITURES	2002 EXPENDITURES	2003 APPROPRIATIONS
Personnel Expenses	-	669,854	645,417
Other Operating Expenses	-	628,298	552,865
Loans/Adv/Invest/Losses	-	515	-
Internal Service Expenses	-	201,307	10,598
Capital Expenses	-	92,235	-
TOTAL - CIVIC CENTER REVENUE FUND	**-**	**1,592,210**	**1,208,880**

2003 FIDUCIARY FUNDS BUDGET

The Fiduciary Funds group is one of the three fund groups in the City's budget and accounts for assets held by the City in a trustee capacity or as an agent for individuals or organizations. Additionally, these funds account for the proceeds of certain intergovernmental grants and contributions from various private individuals and organizations.

Generally, only the balance of funds owed at the end of the previous year are appropriated in the current year as the initial adopted budget.

The Trust Fund currently contains a cash and securities balance of over $32.5 million. These funds are earmarked for various one-time projects.

FIDUCIARY FUNDS	2002 BUDGET	2003 BUDGET	TOTAL INC/(DEC)	% CHANGE
Agency Fund	7,292,113	7,625,641	333,527	4.57
Trust Fund	36,750,978	37,384,546	633,568	1.72
Rental Rehabilitation Trust Fund	226,840	226,840	-	0.00
Home Investment Trust Fund	5,807,901	7,589,540	1,781,638	30.68
Sec. 108 Loan Trust Fund	6,452,967	5,927,381	(525,585)	(8.14)
GRAND TOTAL - FIDUCIARY FUNDS	**56,530,799**	**58,753,948**	**2,223,149**	**3.93**

CITY OF ATLANTA
2003 BUDGET
3P01 - AGENCY FUND

RECEIPTS AND ANTICIPATIONS

SOURCE		2001 RECEIPTS	2002 RECEIPTS	2003 ANTICIPATIONS
TAXES:				
611101	Taxes, Current Property	9,465,242	7,198,649	651
611201	Taxes, Prior Year Property	5,185,489	8,004,001	-
612101	Taxes, State Sales	78,120	80,381	-
613501	Taxes, Rental Car	769,643	674,923	-
	Total Taxes	**15,498,493**	**15,957,954**	**651**
CHARGES FOR SERVICES:				
643302	Sanitary Services	2,352	637	-
645106	WPC Charges, Water Meter Deposits	72,870	-	-
645211	Sewer Charges, Sewers	23,240,765	25,698,722	185,114
	Total Charges for Services	**23,315,988**	**25,699,359**	**185,114**
FINES AND FORFEITS:				
651101	Traffic & Parking Fines	2,660,507	1,688,337	-
651201	General Fines	192,350	162,217	-
651303	State Tollway Authority	133	27	-
652103	Bonds Forfeited/Collected	2,345,173	1,990,571	6,324
652106	Vict/Wit Penalty on Fine (ST)	4,410	4,355	-
652110	DUI, Penalty On Fine	66,743	12,382	-
652111	Vict/Wit Penalty on Fine (CO)	46,177	32,740	-
	Total Fines and Forfeits	**5,315,492**	**3,890,627**	**6,324**
MISCELLANEOUS REVENUES:				
661001	Interest Earnings	107,468	1,110,303	-
663401	Redemption of Marshall Deeds	-	-	65,406
666001	Gain-Sale of Investments	72	6,861	-
669101	Recover Erroneous Payments	-	1,237	21,054
	Total Miscellaneous Revenues	**107,540**	**1,118,400**	**86,461**
OTHER FINANCING SOURCES:				
691104	Buyer's Premium	65,272	127,506	-
692301	Recover Pension Administrative Costs	605,688	734,622	37,426
692303	Recover Direct Cost	281,070	3,706	-
692403	Oper Trans FM Fund 1A01	-	41,000,000	-
695101	Proceeds, Tax Anti. Notes	-	72,000,000	-
	Total Other Financing Sources	**952,030**	**113,865,834**	**37,426**
Total Receipts - Agency Fund		**45,189,544**	**160,532,175**	**315,976**
Cash and Securities Available January 1, 2003				7,335,241
Due From (To)				(25,576)
GRAND TOTAL - AGENCY FUND				**7,625,641**

CITY OF ATLANTA
2003 BUDGET
3P01 - AGENCY FUND

EXPENDITURES AND APPROPRIATIONS SUMMARY

DEPARTMENT	2001 EXPENDITURES	2002 EXPENDITURES	2003 APPROPRIATIONS
Administrative Services	12,300	-	-
Law	-	-	18,531
Corrections	-	-	253
Finance	15,811,850	15,991,246	389,717
Procurement	-	-	87,439
Parks, Recreation & Cultural Affairs	76,973	63,498	69,294
Watershed Management	20,254,988	24,969,095	5,489,467
Judicial Agencies	5,158,668	3,830,321	1,244,968
Non-Departmental	388,686	111,034,240	38,690
Human Resources	63,643	70,967	487
Police Services	16,682	27,305	24,641
Planning & Community Development	4,000	-	262,154
TOTAL - AGENCY FUND	**41,787,789**	**155,986,671**	**7,625,641**

MAJOR ACCOUNT GROUP	2001 EXPENDITURES	2002 EXPENDITURES	2003 APPROPRIATIONS
Personnel Expenses	633,622	806,348	6,315
Other Operating Expenses	2,857,039	2,418,429	1,813,364
Loans/Adv/Invest/Losses	1,193	32,675	-
Intergovernmental/Interfund Expenses	38,295,935	83,980,119	5,601,861
Debt Service Expenses	-	72,749,100	-
Reserve for Appropriation	-	-	204,102
TOTAL - AGENCY FUND	**41,787,789**	**159,986,671**	**7,625,641**

RECEIPTS AND ANTICIPATIONS

SOURCE		2001 RECEIPTS	2002 RECEIPTS	2003 ANTICIPATIONS
INTERGOVERNMENTAL REVENUE:				
631101	Federal Grants/Entitlements			
	USDL, Job Training Partnership Act			
	99-9-3507-98-094(89)	-	-	49,655
	F-3946-2-00-80-60	-	-	53,259
	F-4044-3-00-80-60	1,623,502	-	101,183
	GA DOL, JTPA 10-86-13-1-1-14(86)	-	-	90,381
	Sub Total	1,623,502	-	294,478
632101	State Grants/Entitlements			
	Non-Sponsored Revenues	755	-	-
	USDL, JTPA, 99-9-3507-98-094(90)	-	-	802
	GA DOL, Workforce Investment Act			
	10-00-11-03-003 (Adult)	888,654	-	-
	15-00-11-03-003 (Youth)	1,790,002	-	-
	30-00-11-03-003 (Dislocated Workers)	140,336	-	-
	GA DOL, Job Training Partnership Act			
	10-87-10-1-1-14(87)	-	-	165,806
	30-87-00-1-1-14(87)	-	-	87,793
	20-P7-00-1-1-14	-	-	758
	10-88-10-1-1-14(88)	-	-	54,012
	10-88-16-1-1-14(88)	-	-	169
	30-88-00-1-1-14(88)	-	-	39,344
	20-C9-00-1-1-14(88)	-	-	49,242
	10-89-10-1-1-14(89)	-	-	324,813
	10-89-13-1-1-14(89)	-	-	60,241
	30-89-00-1-1-14(89)	-	-	38,139
	70-89-11-1-1-14(90)	-	-	206
	10-90-10-1-1-14(90)	-	-	33,173
	10-90-13-1-1-14(90)	-	-	101,754
	30-90-00-1-1-14(90)	-	-	22,744
	20-C1-00-1-1-14(90)	-	-	57,188
	30-91-00-1-1-14(91)	-	-	30,857
	10-91-00-1-1-14(91)	-	-	543,773
	10-91-03-1-1-14(91)	-	-	273,052
	10-92-00-1-1-14(92)	-	-	423,464
	30-92-00-1-1-14(92)	-	-	101,547
	20-C3-00-1-14(92)	-	-	65,273
	30-93-00-1-1-14(93)	-	-	5,389
	10-93-99-1-1-14(93)	-	-	1,398
	20-C4-00-1-1-14(93)	-	-	38,992
	40-93-00-1-1-14	-	-	107,314
	10-94-00-1-1-14(94) - Title 11A	-	-	2,126
	25-94-00-1-1-14(94)	-	-	28,258
	20-C6-1-1(95) - Title 11B	-	-	467,579
	15-96-00-1-1-14(96)	-	-	198,416
	25-96-00-1-1-14(96)	-	-	33,982
	GA DOL, Job Training Partnership Act			
	12-99-CL-1-1-14(99)	15,729	-	-
	10-98-00-1-1-14(98)	-	-	174,484
	14-98-14-51-717(98)	-	-	20,753
	10-99-00-1-1-14	-	-	453,761

CITY OF ATLANTA
2003 BUDGET
3P02 - TRUST FUND

RECEIPTS AND ANTICIPATIONS

SOURCE		2001 RECEIPTS	2002 RECEIPTS	2003 ANTICIPATIONS
INTERGOVERNMENTAL REVENUE: (Continued)				
632101	State Grants/Entitlements			
	GA DOL, Job Training Partnership Act			
	25-98-00-1-1-14	9,407	-	-
	25-99-1-1-14(00) (Administrative)	36,218	-	-
	State of GA Dept. of Tech. & Adult Ed. 36-423-1	-	-	9,417
	Sub Total	2,881,101	-	4,016,019
633101	Local Grants/Entitlements			
	GA DOL, JTPA Y95-PL-GA-0037	-	-	45,867
	'96 EXPO, Inc. (1/1/94-12/31/96)	-	-	51,717
	Atlanta Regional Commission			
	JT9517 (7/1/94-6/30/95)	-	-	6,580
	AGJT408 (7/1/94-6/30/95)	-	-	48,753
	JT9612	-	-	28,207
	Media One, Inc Franchise Agree. Amend.	2,500	750	-
	Sub Total	2,500	750	181,124
633201	Local Share Revenue	137,511	150,012	-
	Total Intergovernmental Revenue	**4,644,614**	**150,762**	**4,491,622**
CHARGES FOR SERVICES:				
641405	Sale of Novelties, Private Contributors, Various Years	18,208	3,959	-
642107	E911 Wireless Rest Reserve	863,589	1,099,077	-
642203	Fire Education Fee	17,908	25,943	-
643305	Incinerator/Landfill Disp.	33,323	45,862	-
644101	Fees, Golf	224,788	201,048	-
644103	Fees, Tennis	424,540	445,802	-
644105	Fees, Rec. Activity, Private Contributors, Various Yrs.	243,584	187,950	-
644106	Fees, Burial	7,229	7,045	-
644107	Fees, Civic Center	381,277	202,611	186,863
644108	Fees, Chastain PK Amphitheater	549,953	218,284	-
647403	Fees, City-Wide Training	8,535	2,805	-
	Total Charges for Services	**2,772,935**	**2,440,387**	**186,863**
FINES AND FORFEITS:				
652101	Unclaimed Money, Prisoner	1,311,860	2,233,706	-
652106	Victim Witness, Pen-On-Fine	381,453	282,195	-
652107	Victim Witness, Bond-Forfeit	-	-	69
652108	Jail Fund, Pen-On-Fine	2,655,978	1,630,097	-
652109	Jail Fund, Bond-Forfeit	-	-	27,680
652110	DUI-Penalty-On-Fine	161,526	17,067	-
652111	Vict/Wit Pen On Fine (CO)	605,172	451,327	-
	Total Fines and Forfeits	**5,115,989**	**4,614,393**	**27,749**

CITY OF ATLANTA
2003 BUDGET
3P02 - TRUST FUND

RECEIPTS AND ANTICIPATIONS

SOURCE		2001 RECEIPTS	2002 RECEIPTS	2003 ANTICIPATIONS
MISCELLANEOUS REVENUES:				
661001	Interest Earnings			
	Non-Sponsored Revenues	54,534	753,485	9
	USDHUD, CPD, UDAG 1995 Repayments	-	-	27,880
	USDHUD, CPD, UDAG 1998 Repayments	4,868	3,242	-
	Private Contributors, Various Years	5,980	5,068	-
	Private Contributors, Hugh T. Inman	12,722	8,882	-
	Media One, Inc Franchise Agree. Amend.	246,110	92,888	1,110
	Sub-Total	324,213	863,566	28,999
661002	Principal Repayments			
	USDHUD, CPD, UDAG 1998 Repayments	11,443	8,298	-
	Sub-Total	11,443	8,298	-
661007	Vending Machine Proceeds			
	Non-Sponsored Revenues	-	12,505	-
	Sub-Total	-	12,505	-
661008	Banner Deposits			
	Non-Sponsored Revenues	-	6,000	-
	Sub-Total	-	6,000	-
662101	Land Rentals, General			
	Parkside at Piedmont, Memo of Understanding - 5/15/87	40,000	40,000	-
	Sub-Total	40,000	40,000	-
662311	Food, Drink & Notions	8,626	14,419	-
662391	Concessions, Other			
	Non-Sponsored Revenues	202,796	-	30,000
	Private Contributors, Various Years	38,242	1,256	-
	Sub-Total	241,038	1,256	30,000
664101	Private Contributions & Donations			
	Non-Sponsored Revenues	192,616	219,883	-
	Private Contributors, Various Years	1,718,621	3,980,115	35,640
	Coan Park/Youth Activities Agreement			
	Nike Inc.	-	-	47,000
	Adidas, Inc.	-	-	30,000
	Summer Program Agreement	-	-	15,000
	ACV/ Cooperative Marketing Agreement 02/93	11,269	-	-
	Media One, Inc Franchise Agree. Amend.	-	27,100	-
	Sub Total	1,922,507	4,227,099	127,640
666001	Gain-Sale of Investments			
	Non-Sponsored Revenues	78	4,238	-
	Sub Total	78	4,238	-
669101	Recover Erroneous Payment			
	Non-Sponsored Revenues	6,885	37	-
	USDHUD, CPD, UDAG			
	1995 Repayments	47,574	-	-
	1996 Repayments	62,426	-	-
	USDL, JTPA Non-Administrative	-	-	83
	10-97-00-1-1-14(97)	-	-	2,852
	Salary Admin Cost Pool	13,032	-	-
	Private Contributions, Various Years	46	1,427	-
	Media One, Inc Franchise Agree. Amend.	-	360	-
	Sub Total	129,963	1,824	2,935

CITY OF ATLANTA
2003 BUDGET
3P02 - TRUST FUND

RECEIPTS AND ANTICIPATIONS

SOURCE		2001 RECEIPTS	2002 RECEIPTS	2003 ANTICIPATIONS
MISCELLANEOUS REVENUES: (Continued)				
669102	Recover Train/Travel Cost			
	Private Contributions, Various Years	-	1,868	-
	Sub Total	-	1,868	-
	Total Miscellaneous Revenues	**2,677,868**	**5,181,073**	**189,573**
OTHER FINANCING SOURCES:				
691101	Sale of Equipment			
	Non-Sponsored Revenues	2,400	-	-
	Sub Total	2,400	-	-
691102	Sale of Land & Structures			
	Non-Sponsored Revenues	445,288	798,835	-
	Sub Total	445,288	798,835	-
692303	Recover Direct Cost			
	Non-Sponsored Revenues	58	5,189,711	-
	GA DOL, JTPA 20-98-00-1-1-14(97)	314	-	-
	Sub Total	372	5,189,711	-
692403	Oper Trans FM Fund 1A01			
	Non-Sponsored Revenues	20,000	5,000	-
	Private Contributions, Various Years	471,300	70,000	-
	Sub Total	491,300	75,000	-
694003	Escrow Deposit			
	Non-Sponsored Revenues	25,000	10,000	-
694008	Proceeds from Inmates			
	Non-Sponsored Revenues	903,424	711,165	-
694009	Greenway Deposit	3,000,000	3,000,000	-
	Total Other Financing Sources	**4,867,784**	**9,784,711**	**-**
Total Receipts - Trust Fund		**20,079,190**	**22,171,327**	**4,895,807**
Investment in Cash Pool				28,038,296
Due From (To)				4,450,443
GRAND TOTAL - TRUST FUND				**37,384,546**

CITY OF ATLANTA
2003 BUDGET
3P02 - TRUST FUND

EXPENDITURES AND APPROPRIATIONS SUMMARY

DEPARTMENT	2001 EXPENDITURES	2002 EXPENDITURES	2003 APPROPRIATIONS
City Council	184	-	4,602
Office of Mayor	381,518	1,398,705	345,337
Chief of Staff and Reporting Offices	3,421,612	2,323,700	2,794,887
Chief Operating Officer and Reporting Offices	-	-	2,102,760
Administrative Services	3,235	-	-
Law	-	-	22,326
Corrections	3,640,848	3,035,105	421,157
Finance	174,064	182,752	5,854,182
Procurement	-	-	2,500
Public Works	536,131	404,889	2,527,039
Parks, Recreation & Cultural Affairs	2,724,245	2,148,189	3,821,837
Watershed Management	16,500	22,257	66,061
Judicial Agencies	115,110	39,828	2,234,673
Non-Departmental	1,109,421	3,046,478	7,868,011
Human Resources	36,192	4,458	11,925
Fire Services	76,139	31,257	139,165
Police Services	1,217,055	527,197	2,918,610
Planning & Community Development	6,886,703	320,586	6,249,474
TOTAL - TRUST FUND	**20,338,956**	**13,485,401**	**37,384,546**

MAJOR ACCOUNT GROUP	2001 EXPENDITURES	2002 EXPENDITURES	2003 APPROPRIATIONS
Personnel Expenses	6,127,351	3,560,227	886,759
Other Operating Expenses	10,224,116	5,683,854	17,231,412
Loans/Adv/Invest/Losses	2,230	20,744	-
Internal Service Expenses	12,382	1,845	53,453
Intergovernmental/Interfund Expenses	225,453	337,378	1,893,423
Capital Expenses	3,747,425	3,881,354	8,280,771
Reserve for Appropriation	-	-	9,038,727
TOTAL - TRUST FUND	**20,338,956**	**13,485,401**	**37,384,546**

CITY OF ATLANTA
2003 BUDGET
3P04 - RENTAL REHABILITATION TRUST FUND

RECEIPTS AND ANTICIPATIONS

SOURCE	2001 RECEIPTS	2002 RECEIPTS	2003 ANTICIPATIONS
INTERGOVERNMENTAL REVENUE:			
631101 Federal Grants/Entitlements			
U.S. HUD, Com Plng/Dev, Rental Rehab Program			
R-89-MC-13-0202	-	-	102,898
R-91-MC-13-0202	-	-	37,102
Sub Total	-	-	140,000
Total Intergovernmental Revenue	-	-	**140,000**
CHARGES FOR SERVICES:			
641104 Fees, Loan Application	-	-	10
Total Receipts - Rental Rehabilitation Trust Fund	-	-	**140,010**
Cash and Securities Available January 1, 2003			86,830
GRAND TOTAL - RENTAL REHABILITATION TRUST FUND			**226,840**

EXPENDITURES AND APPROPRIATIONS SUMMARY

DEPARTMENT	2001 EXPENDITURES	2002 EXPENDITURES	2003 APPROPRIATIONS
Planning & Community Development	-	-	226,840
TOTAL - RENTAL REHABILITATION TRUST FUND	-	-	**226,840**

MAJOR ACCOUNT GROUP	2001 EXPENDITURES	2002 EXPENDITURES	2003 APPROPRIATIONS
Personnel Expenses	-	-	2,922
Other Operating Expenses	-	-	178,015
Capital Expenses	-	-	241
Reserve for Appropriation	-	-	45,661
TOTAL - RENTAL REHABILITATION TRUST FUND	-	-	**226,840**

CITY OF ATLANTA
2003 BUDGET
3P05 - HOME INVESTMENT TRUST FUND

RECEIPTS AND ANTICIPATIONS

SOURCE		2001 RECEIPTS	2002 RECEIPTS	2003 ANTICIPATIONS
INTERGOVERNMENTAL REVENUE:				
631101	Federal Grants/Entitlements			
	U.S. HUD, Home Program			
	M-94-MC-13-0020	7,799	-	172,309
	M-95-MC-13-0020	-	-	180,947
	M-96-MC-13-0020	112,072	46,804	133,579
	M-97-MC-13-0020	421,569	465,723	246,377
	M-98-MC-13-0020	277,165	79,977	361,388
	M-99-MC-13-0020	762,294	778,899	1,725,767
	M-01-MC-13-0020	287,886	1,613,555	2,171,559
	M-22-MC-13-0020	-	585,032	3,478,968
	Sub Total	1,868,785	3,569,991	8,470,894
	Total Intergovernmental Revenue	**1,868,785**	**3,569,991**	**8,470,894**
MISCELLANEOUS REVENUES:				
661001	Interest Earnings			
	U.S. HUD, Home Program			
	M-99-MC-13-0020	-	-	28,198
	M-01-MC-13-0020	12,637	7,170	-
	M-22-MC-13-0020	-	11,926	-
	Sub Total	12,637	19,096	28,198
661002	Principal Payments			
	U.S. HUD, Home Program			
	M-01-MC-13-0020	96,568	51,975	-
	M-22-MC-13-0020	-	28,577	-
	Sub Total	96,568	80,551	-
	Total Miscellaneous Revenues	**109,205**	**99,648**	**28,198**
OTHER FINANCING SOURCES:				
692303	Recover Direct Cost			
	M-22-MC-13-0020	-	2,443	-
	Sub Total	-	2,443	-
	Total Other Financing Sources	**-**	**2,443**	**-**
Total Receipts - Home Investment Trust Fund		**1,977,990**	**3,672,081**	**8,499,093**
Cash and Securities Available January 1, 2003				432,503
Due From (To)				(1,342,056)
GRAND TOTAL - HOME INVESTMENT TRUST FUND				**7,589,540**

CITY OF ATLANTA
2003 BUDGET
3P05 - HOME INVESTMENT TRUST FUND

EXPENDITURES AND APPROPRIATIONS SUMMARY

DEPARTMENT	2001 EXPENDITURES	2002 EXPENDITURES	2003 APPROPRIATIONS
Planning & Community Development	3,867,585	2,385,218	7,589,540
TOTAL - HOME INVESTMENT TRUST FUND	**3,867,585**	**2,385,218**	**7,589,540**

MAJOR ACCOUNT GROUP	2001 EXPENDITURES	2002 EXPENDITURES	2003 APPROPRIATIONS
Personnel Expenses	212,151	294,453	684,749
Other Operating Expenses	3,650,538	2,070,380	6,768,357
Internal Service Expenses	271	2,632	74,960
Capital Expenses	4,625	17,753	7,188
Reserve for Appropriation	-	-	54,286
TOTAL - HOME INVESTMENT TRUST FUND	**3,867,585**	**2,385,218**	**7,589,540**

CITY OF ATLANTA
2003 BUDGET
3P06 - SECTION 108 LOAN TRUST FUND

RECEIPTS AND ANTICIPATIONS

SOURCE		2001 RECEIPTS	2002 RECEIPTS	2003 ANTICIPATIONS
INTERGOVERNMENTAL REVENUE:				
631101	Federal Grant/Entitlements			
	U.S. HUD, Com Plng/Dev, Sec. 108 Loan			
	Note (92) B-92-MC-13-0002	-	-	32,761
	Note (94) B-94-MC-13-0002 (MLK/Ashby)	-	-	50
	Note (94) B-94-MC-13-0002 (Summerhill)	-	-	100
	Note (98) B-98-MC-13-0002	500,000	-	100,000
	Note (99) B-96-MC-13-0002	-	-	29,337
	Sub Total	500,000	-	162,248
	Total Intergovernmental Revenue	**500,000**	**-**	**162,248**
MISCELLANEOUS REVENUES:				
661001	Interest Earnings	-	21,194	-
	U.S. HUD, Com Plng/Dev, Sec. 108 Loan			
	Note (94) B-94-MC-13-0002 (MLK/Ashby)	35,616	6,185	-
	Note (94) B-94-MC-13-0002 (Summerhill)	79,988	17,062	-
	Note (98) B-98-MC-13-0002	41,406	14,480	-
	Note (99) B-96-MC-13-0002	139,829	55,653	-
	Sub Total	296,839	114,575	-
661002	Principal Repayments	100,000	-	-
669101	Recover Erroneous Payment	-	50,000	-
669107	Recover Grant Costs			
	U.S. HUD, Com Plng/Dev, Sec. 108 Loan			
	Note (94) B-94-MC-13-0002 (MLK/Ashby)	-	97,200	-
	Total Miscellaneous Revenues	**396,839**	**261,775**	**-**
OTHER FINANCING SOURCES:				
691102	Sale of Land & Structures	3,376	-	-
692403	Oper Trans FM Fund 1A01	22,725	-	-
	Total Other Financing Sources	**26,101**	**-**	**-**
Total Receipts - Section 108 Loan Trust Fund		**922,939**	**261,775**	**162,248**
Cash and Securities Available January 1, 2003				5,780,855
Due From (To)				(15,722)
GRAND TOTAL - SECTION 108 LOAN TRUST FUND				**5,927,381**

CITY OF ATLANTA
2003 BUDGET
3P06 - SECTION 108 LOAN TRUST FUND

EXPENDITURES AND APPROPRIATIONS SUMMARY

DEPARTMENT	2001 EXPENDITURES	2002 EXPENDITURES	2003 APPROPRIATIONS
Finance	223,140	-	3,038
Public Works	673,103	310,771	265,622
Parks, Recreation & Cultural Affairs	-	-	36,752
Planning & Community Development	1,953,713	508,699	5,621,969
TOTAL - SECTION 108 LOAN TRUST FUND	**2,849,956**	**819,470**	**5,927,381**

MAJOR ACCOUNT GROUP	2001 EXPENDITURES	2002 EXPENDITURES	2003 APPROPRIATIONS
Personnel Expenses	45,663	50,045	32,668
Other Operating Expenses	1,769,902	444,363	4,823,009
Internal Service Expenses	59	50	15
Intergovernmental/Interfund Expenses	496,550	-	-
Capital Expenses	174,528	310,771	148,303
Debt Service Expenses	363,254	14,241	375,411
Reserve for Appropriation	-	-	547,976
TOTAL - SECTION 108 LOAN TRUST FUND	**2,849,956**	**819,470**	**5,927,381**

DEPARTMENTAL OPERATING BUDGETS

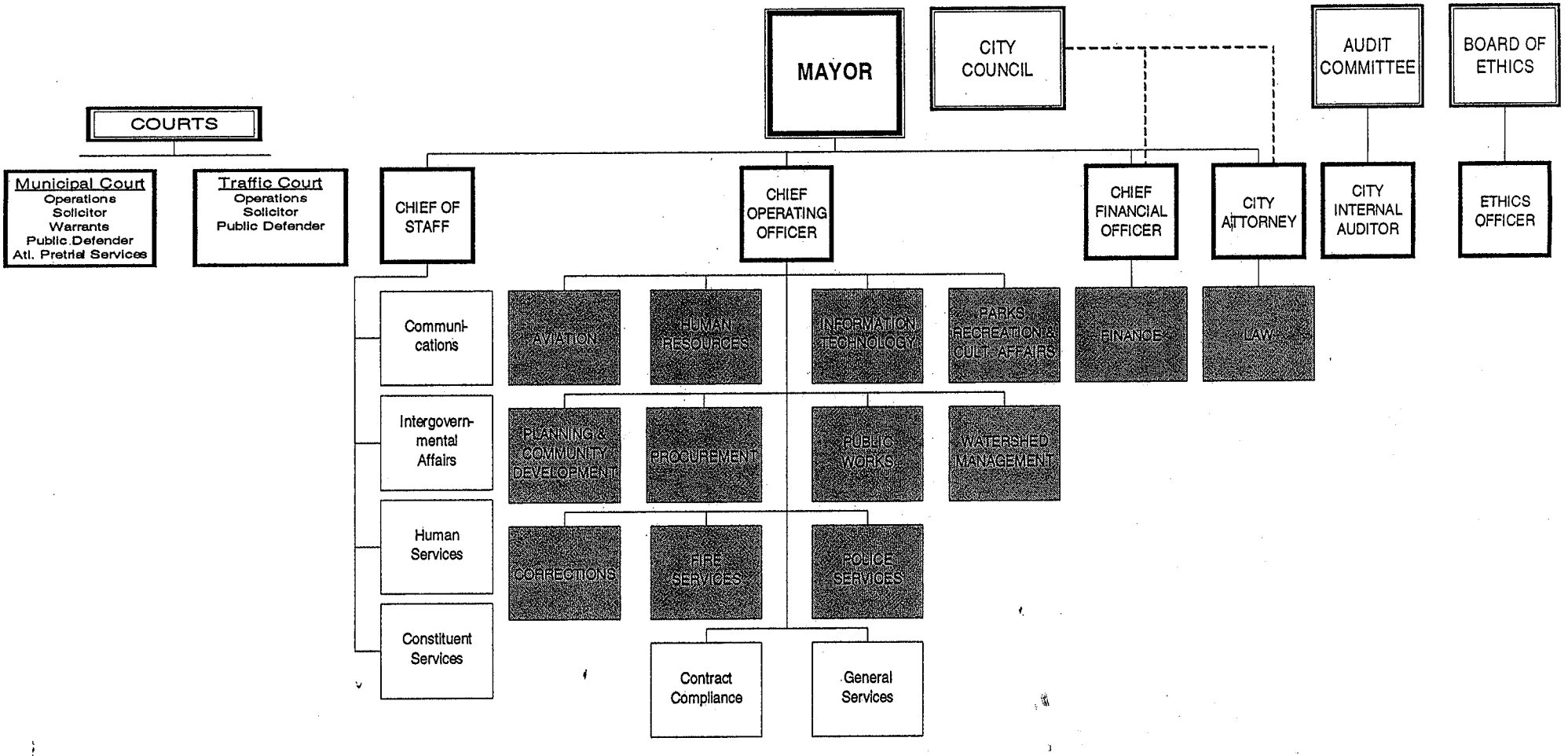
INTRODUCTION

This document contains the operating budget for each organizational unit of city government. The operating budget is defined as the annual budget for the routine, ongoing activities and work program of an organizational unit, as opposed to budgets which may be established for specific projects, such as capital projects, grant funded projects, and other activities of a non recurring nature. This section contains basic financial data at the department level and sub-level down to activity or major division of each bureau or equivalent in the departments. This financial data covers all funding sources from which the operating budget as defined above receives monies. Expenditure and budget data are shown for 2001, 2002 and 2003 by funds, departments and organizational unit. Authorized permanent staffing, reflecting the operating budget as herein defined, is also shown at the departmental level.

The operating budget section also contains programmatic data. Summary program highlights for the current and previous year are shown at the departmental level. Each department also contains City of Atlanta 2002-2003 Workload Measures and Management Objectives. These measures relate to the entire scope of responsibility of the department and its subunits, and may include work activities funded as capital projects or as non-capital or grant projects and thus not reflected in the financial data included in this section. They are organized within three primary emphasis areas of city government:

The city utilizes a quarterly reporting system to monitor the performance measures and the progress towards achievement of the targets. Written status reports are required of departments on April 30 and August 31, and formal review sessions are held by the Chief Operating Officer. A final report is issued at the conclusion of the year.

City of Atlanta
2003 ORGANIZATION CHART



CITY COUNCIL

PRESIDENT OF COUNCIL	COUNCIL MEMBERS	COUNCIL STAFF	MUNICIPAL CLERK

CITY COUNCIL

Overview

The Atlanta City Council is the legislative branch of Atlanta City Government. The Council consists of one Council President, who is elected at large by the voters in the City of Atlanta. The Council consists of fifteen members, twelve of whom are elected by Council District and the remaining three are elected at large.

The City Council meets twice per month to consider legislation relevant to the City. Legislation is generally considered by appropriate committees prior to final action by the City Council. City Council is organized into seven standing committees. Committees and committee's chair are appointed by the City Council President. Committee meetings serve as an opportunity to discuss and refine legislation and to hear the concerns of citizens.

City Council employs staff to assist with constituent services and to research issues arising out of legislative proposals. Council Members also maintain close ties with citizens, community groups, civic associations and Neighborhood Planning Units (NPU's).

CITY COUNCIL

Department Mission

The mission of the City Council, as the legislative branch of City Government, is to enact laws for the City. It sets city policy, appropriates the funds of the City, adopts the annual budget, sets the tax rate, grants special licenses, and authorizes contracts and franchises.

FINANCIAL DATA

Department by Major Account Group

ACCOUNT GROUP	2001 EXPENDITURES	2002 EXPENDITURES	2003 ADOPTED BUDGET
1. Personnel Expenses	3,156,646	3,630,457	4,346,558
2. Other Operating Expenses	896,181	403,283	812,640
5. Internal Service Expenses	4,583	4,244	6,005
6. Intergovt./Interfund Expenses	563,837	75,000	-
7. Capital Expenses	45,454	23,260	20,890
Total	4,666,701	4,136,244	5,186,093

Department by Organization Unit

ACTIVITY	2001 EXPENDITURES	2002 EXPENDITURES	2003 ADOPTED BUDGET
President of Council	479,952	228,023	325,568
City Council Members	2,505,060	2,119,793	2,819,889
Council Staff	1,196,433	1,272,070	1,483,150
Municipal Clerk	485,256	516,358	557,486
Total	4,666,701	4,136,244	5,186,093

Source of Funds

FUND	2001 EXPENDITURES	2002 EXPENDITURES	2003 ADOPTED BUDGET
General Fund	4,666,701	4,136,244	5,186,093

CITY COUNCIL (Continued)

STAFFING DATA

Authorized Personnel (Permanent)

ORGANIZATIONAL UNIT	2001	2002	2003
Council President	7	8	8
Council Members	15	15	15
Council Staff	17	17	17
Municipal Clerk	8	8	8
Total	47	48	48

CITY COUNCIL (Continued)

President of Council

The President of Council serves to preside at City Council meetings, appoints members and chair-persons of Council committees, signs all ordinances, resolutions, subpoenas, and other documents issued by order of the Council of the City of Atlanta. It is the President's responsibility to assure the expeditious discharge of public responsibilities and obligations imposed upon the Council by law.

FINANCIAL AND STAFFING DATA

Budget by Major Account Group

ACCOUNT GROUP	2001 EXPENDITURES	2002 EXPENDITURES	2003 ADOPTED BUDGET
1. Personnel Expenses	337,462	206,445	290,468
2. Other Operating Expenses	49,953	21,578	35,100
9. Reserve for Appropriation	92,537	-	-
Total	479,952	228,023	325,568

Budget and Staff by Activity

ACTIVITY	2003 ADOPTED BUDGET	2003 AUTHORIZED PERSONNEL	CHANGE IN AUTHORIZED PERSONNEL
President of Council	325,568	8	-

Source of Funds

FUND	2001 EXPENDITURES	2002 EXPENDITURES	2003 ADOPTED BUDGET
General Fund	479,952	228,023	325,568

CITY COUNCIL (Continued)

Council Members

The City Council serves as the legislative branch of city government. It is comprised of fifteen (15) members and presided over by the President of the Council. The Council adopts ordinances to establish city policy, law, and resolutions to express legislative intent.

FINANCIAL AND STAFFING DATA

Budget by Major Account Group

ACCOUNT GROUP	2001 EXPENDITURES	2002 EXPENDITURES	2003 ADOPTED BUDGET
1. Personnel Expenses	1,347,142	1,763,766	2,176,965
2. Other Operating Expenses	682,074	281,027	642,924
6. Intergovt./Interfund Expenses	471,300	75,000	-
7. Capital Expenses	4,544	-	-
Total	2,505,060	2,119,793	2,819,889

Budget and Staff by Activity

ACTIVITY	2003 ADOPTED BUDGET	2003 AUTHORIZED PERSONNEL	CHANGE IN AUTHORIZED PERSONNEL
Council Members	2,819,889	15	-

Source of Funds

FUND	2001 EXPENDITURES	2002 EXPENDITURES	2003 ADOPTED BUDGET
General Fund	2,505,060	2,119,793	2,819,889

CITY COUNCIL (Continued)

Council Staff

The Office of Council Staff provides a policy analysis staff to Council committees and to individual Council members.

FINANCIAL AND STAFFING DATA

Budget by Major Account Group

ACCOUNT GROUP	2001 EXPENDITURES	2002 EXPENDITURES	2003 ADOPTED BUDGET
1. Personnel Expenses	1,034,052	1,172,969	1,363,395
2. Other Operating Expenses	117,115	71,597	95,350
5. Internal Service Expenses	4,583	4,244	6,005
7. Capital Expenses	40,683	23,260	18,400
Total	1,196,433	1,272,070	1,483,150

Budget and Staff by Activity

ACTIVITY	2003 ADOPTED BUDGET	2003 AUTHORIZED PERSONNEL	CHANGE IN AUTHORIZED PERSONNEL
Council Staff	1,483,150	17	-

Source of Funds

FUND	2001 EXPENDITURES	2002 EXPENDITURES	2003 ADOPTED BUDGET
General Fund	1,196,433	1,272,070	1,483,150

CITY COUNCIL (Continued)

Council Staff

PROGRAM HIGHLIGHTS

2002 Accomplishments

- Redesigned and enhanced the Council web site:
  - Condensed the legislative captions and added color links
  - Added photographs to press releases
  - Added Council member biographies
  - Reorganized the format of the Council home page
  - Provided a search capability for legislation
- Reduced Council staff operating expenditures approximately 24.5% from prior year.
- Eliminated film photography and converted to all digital imaging.
- Reviewed more than 1,750 pieces of legislation.
- Prepared 147 committee agenda with staff comments and 21 full council agenda.
- Drafted approximately 300 pieces of legislation.
- Staffed approximately 30 public hearings.
- Staffed 5 task forces/commissions.
- Completed internal upgrades to the Council server and quadrupled DASD.
- Installed a large display in the lobby reception area to highlight current Council events.
- Published approximately 205 editorial/press releases/media advisories.
- Prepared approximately 130 proclamations.
- Provided approximately 365 daily news clippings.
- Published 3 newsletters.
- Completed photo coverage of approximately 96 events.
- Completed approximately 10 special projects.
- Processed 651 payroll timesheets with approximately 1,600 individual transactions.
- Processed approximately 1,500 invoices.
- Rebuilt one network laser printer for $160 thus saving $1,300, the cost of a new replacement.
- Research staff provided NPU's training on the legislative process during a weekend session.
- Digitized various input documents including the payroll TAD and made them available to other departments.
- Reduced the cost per copy to $.0197 from $.0206 by renegotiating copier maintenance agreements
- Reduced the Council staff expense-to-personnel ratio to 8.4% form 10%

CITY COUNCIL (Continued)
Council Staff

PROGRAM HIGHLIGHTS

Workload Measures

	Measure	2001 ACTUAL	2002 ACTUAL	2003 PROJECTED
1	Legislation reviewed	2000	1750	1750
2	Legislation drafted	300	250	275
3	Special projects	12	10	10
4	Commissions staffed	6	6	6
5	Invoices processed	1996	1540	1700
6	Payrolls processed	634	651	634
7	Daily inquiries answered	250	250	275
8	Public hearings staffed	32	31	30
9	Bulk mailings	44	40	40
10	Agenda produced	168	168	168
11	Agenda HTML conversions	168	168	168
12	Daily news clips	365	365	365
13	Nightly news recordings	365	365	365
14	Committee recordings	147	147	147
15	Full Council recordings	21	21	21
16	Responses to media inquiries	121	150	150
17	Event photo coverage	46	96	96
18	Press releases	112	205	205
19	Press conferences	22	15	15
20	Proclamations	129	130	130
21	City Talk sessions	31	16	33
22	Publications designed	6	3	3

CITY COUNCIL (Continued)

Municipal Clerk

The Office of Municipal Clerk authenticates and records official acts of the City and maintains all legislative records, thus preserving its rich history. It functions as an information center that serves the public-at-large locally, nationally, and internationally.

FINANCIAL AND STAFFING DATA

Budget by Major Account Group

ACCOUNT GROUP	2001 EXPENDITURES	2002 EXPENDITURES	2003 ADOPTED BUDGET
1. Personnel Expenses	437,990	487,277	515,730
2. Other Operating Expenses	47,039	29,081	39,266
7. Capital Expenses	227	-	2,490
Total	485,256	516,358	557,486

Budget and Staff by Activity

ACTIVITY	2003 ADOPTED BUDGET	2003 AUTHORIZED PERSONNEL	CHANGE IN AUTHORIZED PERSONNEL
Municipal Clerk	557,486	8	-

Source of Funds

FUND	2001 EXPENDITURES	2002 EXPENDITURES	2003 ADOPTED BUDGET
General Fund	485,256	516,358	557,486

CITY COUNCIL (Continued)

Municipal Clerk

PROGRAM HIGHLIGHTS

2002 Accomplishments

- Qualify candidates for Board of Education District 1
- Special Election/Question August 20, 2002
- Diebold Election Systems ACCU Vote-TS Outreach
- Polling Place and Precinct changes outreach/via Cable 26
- Voter outreach Atlanta/Fulton County
- Electronic legislative/E-Government modification
- Atlanta City Council Personal Papers on-line/Indexed
- Approximately 1,472 final action legislation processed to date
- Approximately 1,400 Council adopted legislation processed to date
- Approximately 1,472 legislation documents computer imaged
- Approximately 65 code amendments published to date
- 72 hrs. staffing scheduled Council Meetings to date
- 979 pages of Council action minutes prepared to date
- Logistical support to the Human Relations Commission
- Approximately 82 advertisements published
- Approximately 18,000 captions (indexed) computer linked with actual image to date
- Approximately 20,000 documents (images) produced or converted to PDF files

Note: Third consecutive year the Office of the Municipal Clerk met desired outcomes and achieved internal savings while either decreasing the budget or operating without an increase in budget. In 2003, the fourth year of a challenging budget, OMC seeks to achieve the same level of operation without a budget increase while enhancing the electronic legislative processes.

Workload Measures

Measure	2001 ACTUAL	2002 ESTIMATED	2003 PROJECTED
1 Charter Amendments executed	9 Incorp./100%	15 Incorp./100%	25 Incorp./100%
2 Code Amendments	83 Published/100%	85 Published/100%	90 Published/100%
3 Imaged Legislation	2043 Documents	2100 Documents	2200 Documents
4 Council Adopted Legislation	1369 Processed	1750 Processed	1800 Processed
5 Council Final Action Legislation	2043 Processed	2100 Processed	2250 Processed
6 Atl. City Council Personal Papers On-Line	100%	100%	100%
7 Computer Roll Call Vote of Council Member for each Legislative Motion & Action	75%	95%	100%
8 Published Advertisements	100 Published/100%	95 Published/100%	95 Published/10C

2003 Management Objectives

1 Ensure all legislation at Full Council Meetings are noted during each meeting.
2 Ensure all legislative actions of the Full Council are typed and made available on the City website.
3 Ensure incorporation of all legislative Charter Amendments and Code Amendments are proper publishing.
4 Attest all City contracts requiring the Mayor's and/or designee's signature pursuant to authorizing legislation and City Code.
5 Complete imaging project of all legislative documents from current and two previous terms of office.
6 Fully integrate electronic legislative management system city-wide, from legislation/s inception to final action.

EXECUTIVE OFFICES

MAYOR

OFFICE OF THE MAYOR

Overview

The Mayor of the City of Atlanta is elected by the voters in the City every four years and may serve up to two consecutive terms. The Mayor heads the executive branch of City government and appoints a Chief Operating Officer and a Chief of Staff to carry out the administration's management and political aims respectively. The Mayor appoints Department Heads, subject to confirmation by City Council.

The Mayor provides direction and leadership by proposing and administering policy initiatives in the interest of the City. This function includes coordination of legislative initiatives with the City Council, maintaining close ties with communities and business leadership and fostering intergovernmental cooperation with officials from federal, state and local levels.

OFFICE OF THE MAYOR

Office Mission

The mission of this office, excluding the powers of the Mayor as enumerated in the Charter, is to provide administrative and scheduling assistance. It also serves as a communication link between and among the Mayor, public, and private officials, and the citizens-at-large.

FINANCIAL AND STAFFING DATA

Budget by Major Account Group

ACCOUNT GROUP	2001 EXPENDITURES	2002 EXPENDITURES	2003 ADOPTED BUDGET
1. Personnel Expenses	218,491	189,813	310,248
2. Other Operating Expenses	153,917	91,649	108,004
5. Internal Service Expenses	24,395	20,597	23,957
6. Intergovt./Interfund Expenses	68,233	-	-
7. Capital Expenses	26,382	4,008	28,254
9. Reserve for Appropriation	-	-	20,775
Total	491,418	306,067	491,238

Budget and Staff by Activity

ACTIVITY	2003 ADOPTED BUDGET	2003 AUTHORIZED PERSONNEL	CHANGE IN AUTHORIZED PERSONNEL
Office of the Mayor	491,238	4	-

Source of Funds

FUND	2001 EXPENDITURES	2002 EXPENDITURES	2003 ADOPTED BUDGET
General Fund	491,418	306,067	491,238

CHIEF OF STAFF

And Reporting Offices

CHIEF OF STAFF

Overview

The Office of the Chief of Staff provides advice and guidance to the Mayor on legislative and political issues and serves as liaison to the public and private sectors in fostering partnerships and the development of revenue generating initiatives. The Office of the Chief of Staff also provides supervision and policy direction over International Affairs, Intergovernmental Affairs, Constituent Services, Communications, Human Services, all festivals/special events and special projects.

CHIEF OF STAFF

Office Mission

The Office of the Chief of Staff provides advice and guidance to the Mayor on legislative and political issues and serves as liaison to the public and private sectors in fostering partnerships and the development of revenue generating initiatives. The Office of the Chief of Staff also provides supervision and policy direction over International Affairs, Intergovernmental Affairs, Constituent Services, Communications, Human Services, all festivals/special events and special projects.

FINANCIAL AND STAFFING DATA

Budget by Major Account Group

ACCOUNT GROUP	2001 EXPENDITURES	2002 EXPENDITURES	2003 ADOPTED BUDGET
1. Personnel Expenses	3,809,925	2,011,515	2,018,503
2. Other Operating Expenses	222,303	137,180	189,783
5. Internal Service Expenses	35,285	27,493	14,295
7. Capital Expenses	-	-	13,997
Total	4,067,513	2,176,188	2,236,578

Budget and Staff by Activity

ACTIVITY	2003 ADOPTED BUDGET	2003 AUTHORIZED PERSONNEL	CHANGE IN AUTHORIZED PERSONNEL
Chief of Staff	561,141	7	-
Office of Communications	623,881	13	-
Office of Intergovernmental Aff./International Aff.	200,235	3	-
Office of Human Services	296,799	2	-
Office of Constituent Services	554,522	7	-
Total	2,236,578	32	-

Source of Funds

FUND	2001 EXPENDITURES	2002 EXPENDITURES	2003 ADOPTED BUDGET
General Fund	4,067,513	2,176,188	2,236,578

CHIEF OF STAFF (Continued)

Office of Chief of Staff

FINANCIAL AND STAFFING DATA

Budget by Major Account Group

ACCOUNT GROUP	2001 EXPENDITURES	2002 EXPENDITURES	2003 ADOPTED BUDGET
1. Personnel Expenses	957,489	712,061	536,319
2. Other Operating Expenses	21,156	8,169	20,776
5. Internal Service Expenses	15,297	8,499	4,046
Total	993,943	728,728	561,141

Budget by Staff and Activity

ACTIVITY	2003 ADOPTED BUDGET	2003 AUTHORIZED PERSONNEL	CHANGE IN AUTHORIZED PERSONNEL
Office of Chief of Staff	561,141	7	-

Source of Funds

FUND	2001 EXPENDITURES	2002 EXPENDITURES	2003 ADOPTED BUDGET
General Fund	993,943	728,728	561,141

CHIEF OF STAFF (Continued)

Office of Communications

The Office of Communications provides public information and media relations services on behalf of the Mayor and the Executive Branch. This office also performs the telecommunication functions of producing cable TV broadcasts on government access channels and monitoring the cable television franchise agreement. The office is also responsible for the coordination of city-sponsored special events and for management of the special events.

FINANCIAL AND STAFFING DATA

Budget by Major Account Group

ACCOUNT GROUP	2001 EXPENDITURES	2002 EXPENDITURES	2003 ADOPTED BUDGET
1. Personnel Expenses	1,398,500	724,767	590,132
2. Other Operating Expenses	79,936	79,262	31,940
5. Internal Service Expenses	8,768	1,546	1,809
Total	1,487,204	805,575	623,881

Budget and Staff by Activity

ACTIVITY	2003 ADOPTED BUDGET	2003 AUTHORIZED PERSONNEL	CHANGE IN AUTHORIZED PERSONNEL
Office of Director	167,352	3	-
News Media	158,590	3	-
Cable	297,939	7	-
Total	623,881	13	-

Source of Funds

FUND	2001 EXPENDITURES	2002 EXPENDITURES	2003 ADOPTED BUDGET
General Fund	1,487,204	805,575	623,881

CHIEF OF STAFF (Continued)

Office of Intergovernmental Affairs / International Relations

The Office of Intergovernmental Affairs is responsible for working with International, Federal, State, and local government and related public interest groups to influence legislation, develop financial support, assist international visitors and manage projects which benefit the City of Atlanta

FINANCIAL AND STAFFING DATA

Budget by Major Account Group

ACCOUNT GROUP	2001 EXPENDITURES	2002 EXPENDITURES	2003 ADOPTED BUDGET
1. Personnel Expenses	304,407	185,573	183,949
2. Other Operating Expenses	29,045	13,993	15,158
5. Internal Service Expenses	4,756	6,471	1,128
Total	338,208	206,037	200,235

Budget and Staff by Activity

ACTIVITY	2003 ADOPTED BUDGET	2003 AUTHORIZED PERSONNEL	CHANGE IN AUTHORIZED PERSONNEL
Office of Intergovt/International Relations	200,235	3	-

Source of Funds

FUND	2001 EXPENDITURES	2002 EXPENDITURES	2003 ADOPTED BUDGET
General Fund	338,208	206,037	200,235

CHIEF OF STAFF (Continued)

Office of Human Services

The Office of Human Services was recently transferred from the Department of Planning and Community Development. The Office has as its primary focus the creation and integration of viable human service delivery systems aimed at decreasing social ills and increasing the standard of wellness in the community. This Office will also act as liaison for the resolution of citizen complaints and service referrals.

FINANCIAL AND STAFFING DATA

Budget by Major Account Group

ACCOUNT GROUP	2001 EXPENDITURES	2002 EXPENDITURES	2003 ADOPTED BUDGET
1. Personnel Expenses	-	-	208,377
2. Other Operating Expenses	-	-	74,425
7. Capital Expenses	-	-	13,997
Total	-	-	296,799

Budget and Staff by Activity

ACTIVITY	2003 ADOPTED BUDGET	2003 AUTHORIZED PERSONNEL	CHANGE IN AUTHORIZED PERSONNEL
Office of Human Services	296,799	2	-

Source of Funds

FUND	2001 EXPENDITURES	2002 EXPENDITURES	2003 ADOPTED BUDGET
General Fund	-	-	296,799

Note:
Transferred from the Department of Planning and Community Development in 2003.
Historical expenditure data for prior years are under the Department of Planning and Community Development.

CHIEF OF STAFF (Continued)

Office of Constituent Services

The Office of Constituent Services (OCS) provides a direct linkage between the citizens of Atlanta and the Mayor's Office to ensure quality customer service and foster good community relations. This Office seeks to work with city departments to resolve citizens complaints and gives citizens an avenue to voice their concerns and suggestions on improvements of city services; provides various information and makes appropriate referrals; works with citizens and community organizations to develop proactive methods to resolve community issues and attends community meetings as a means of community outreach; responds to communities' crisis; and networks with social service agencies, community, business and religious organizations to promote cooperation, creative initiatives and involvement; and provides leasing space in four neighborhood facilities to human service and educational agencies as well as community meeting space. OCS also supports and advocates for a higher quality of life for children, youth and all special populations of Atlanta.

FINANCIAL AND STAFFING DATA

Budget by Major Account Group

ACCOUNT GROUP	2001 EXPENDITURES	2002 EXPENDITURES	2003 ADOPTED BUDGET
1. Personnel Expenses	910,317	293,107	499,726
2. Other Operating Expenses	83,989	35,609	47,484
5. Internal Service Expenses	6,463	10,978	7,312
Total	1,000,769	339,694	554,522

Budget and Staff by Activity

ACTIVITY	2003 ADOPTED BUDGET	2003 AUTHORIZED PERSONNEL	CHANGE IN AUTHORIZED PERSONNEL
Office of Constituent Services	554,522	7	-

Source of Funds

FUND	2001 EXPENDITURES	2002 EXPENDITURES	2003 ADOPTED BUDGET
General Fund	1,000,769	339,694	554,522

CHIEF OPERATING OFFICER

The office exists to provide policy direction and executive management over the Departments of Corrections, Procurement, Information Technology, Office of Facilities Management, Aviation, Fire, Housing and Community Development, Police, Human Resources, Parks and Recreation, Public Works, Watershed Management, the Offices of Contract Compliance, Emergency Management Services, and the external operating agencies.

FINANCIAL AND STAFFING DATA

Budget by Major Account Group

ACCOUNT GROUP	2001 EXPENDITURES	2002 EXPENDITURES	2003 ADOPTED BUDGET
1. Personnel Expenses	2,202,380	1,776,878	12,602,985
2. Other Operating Expenses	111,231	72,831	11,878,649
5. Internal Service Expenses	20,379	7,116	1,769,429
6. Intergovt./Interfund Expenses	203,468	150,900	214,708
7. Capital Expenses	13,349	6,410	37,209
Total	2,550,807	2,014,135	26,502,980

Budget and Staff by Activity

ACTIVITY	2003 ADOPTED BUDGET	2003 AUTHORIZED PERSONNEL	CHANGE IN AUTHORIZED PERSONNEL
Chief Operating Officer	724,748	5	-
Office of Contract Compliance	750,230	13	-
Office of General Services	25,028,002	244	-
Total	26,502,980	262	-

Source of Funds

FUND	2001 EXPENDITURES	2002 EXPENDITURES	2003 ADOPTED BUDGET
General Fund	1,818,673	1,577,440	7,722,117
Airport Revenue Fund	238,709	178,086	101,919
Airport Renewal and Ext Fund	-	-	79,898
Water and Sewerage Revenue Fund	401,521	160,942	-
1994 Reforendum G.O. Bond	44,950	49,683	563
Water and Sewerage Renewal Ext Fund	46,954	47,984	139,873
Internal Service Fund	-	-	18,458,610
Total	2,550,807	2,014,135	26,502,980

Note:

Office of General Services was transferred from the former Department of Administrative Services.
Historical expenditures for prior years are under the Department of Administrative Services.

CHIEF OPERATING OFFICER

The office exists to provide Policy direction and Executive management over the Departments of Corrections, Procurement, Information Technology, Office of General Services, Aviation, Fire, Housing and Community Development, Police, Human Resources, Parks and Recreation, Public Works, Watershed Management, The Office of Contract Compliance, Emergency Management Services, and the external operating agencies.

FINANCIAL AND STAFFING DATA

Budget by Major Account Group

ACCOUNT GROUP	2001 EXPENDITURES	2002 EXPENDITURES	2003 ADOPTED BUDGET
1. Personnel Expenses	735,446	556,535	507,461
2. Other Operating Expenses	33,274	30,978	35,405
5. Internal Service Expenses	15,356	2,436	3,082
6. Intergovt./Interfund Expenses	203,468	150,900	178,800
Total	987,545	740,849	724,748

Budget and Staff by Activity

ACTIVITY	2003 ADOPTED BUDGET	2003 AUTHORIZED PERSONNEL	CHANGE IN AUTHORIZED PERSONNEL
Office of Chief Operating Officer	724,748	5	-

Source of Funds

FUND	2001 EXPENDITURES	2002 EXPENDITURES	2003 ADOPTED BUDGET
General Fund	987,545	740,849	724,748

CHIEF OPERATING OFFICER (Continued)
Office of General Services

The new Office of General Services is composed of the former Bureau of General Services and Motor Transport. This office has oversight of all of the City's facilities, management/maintenance of buildings, vehicles/fleet and all motorized equipment.

FINANCIAL AND STAFFING DATA

Budget by Major Account Group

ACCOUNT GROUP	2001 EXPENDITURES	2002 EXPENDITURES	2003 ADOPTED BUDGET
1. Personnel Expenses	-	-	11,439,747
2. Other Operating Expenses	-	-	11,792,265
5. Internal Service Expenses	-	-	1,760,082
7. Capital Expenses	-	-	35,908
Total	-	-	25,028,002

Budget and Staff by Activity

ACTIVITY	2003 ADOPTED BUDGET	2003 AUTHORIZED PERSONNEL	CHANGE IN AUTHORIZED PERSONNEL
Office of Director, General Services	366,177	6	1
Facilities Management:			
City Hall Complex	2,532,103	17	6
H.V.A.C.	104,701	2	-
818 Washington	304,119	2	-
City Hall East	2,085,989	5	(1)
Municipal Court Maint.	145,828	3	1
Mail Room	227,203	2	(1)
Records Management	242,545	5	-
Dunbar	173,461	-	-
Georgia Hill	109,541	-	-
Southeast Atlanta	106,726	-	-
Architectural Services	91,101	1	(5)
Motor Transport Services:			
Deputy Dir. Motor Transport	2,484,888	14	(7)
Production Operations	15,687,561	178	(14)
Loan Pool	71,462	1	-
Shuttle Operations	294,597	8	8
Total	25,028,002	244	(12)

Source of Funds

FUND	2001 EXPENDITURES	2002 EXPENDITURES	2003 ADOPTED BUDGET
General Fund	-	-	6,398,393
Airport Renewal and Extension Fund	-	-	79,898
Water and Sewerage Renew and Ext Fund	-	-	91,101
Internal Service Fund	-	-	18,458,610
Total	-	-	25,028,002

Note:

The Office of General Services was transferred from the Department of Administrative Services in 2003. Historical expenditures for prior years are under the Department of Administrative Services.

Office of General Services

PROGRAM HIGHLIGHTS

Workload Measures

Measure	2001 ACTUAL	2002 ACTUAL	2003 PROJECTED
1. Complete all routine Facility Maintenance requests within 24 hours.	N/A	N/A	100.0%
2. Total number of Custodial and Facility Maintenance service requests received.	N/A	N/A	1,036
3. Meet minimum requirement for Police services and have no more than 50 Zone cars out of service at beginning of shift.	N/A	N/A	1,095
4. Meet daily minimum apparatus for first line service 30 pumpers 13 aerials 2 rescue	N/A	N/A	252
5. Meet daily minimum requirement for equipment necessary for refuse collection 60 rear loaders 10 front loaders	N/A	N/A	252
6. Meet minimum equipment requirement for Forestry having 8 vehicles ready at beginning of shift.	N/A	N/A	100.0%
7. Meet minimum requirement for Sewer cleaner trucks having 8 trucks ready at beginning of shift.	N/A	N/A	100.0%

2003 Management Objectives

1. Maintain efficiency by completing routine preventive maintenance requests within 24 hours turnaround.
2. To meet minimum automotive requirements for Police service and have no more than 50 Zone vehicles out of service at beginning of shift/watch.
3. To meet the minimum requirement for Fire Apparatus for First Line Service (pumpers, aerials, rescues).
4. To meet daily requirements for equipment necessary for refuse collection available at beginning of shift (60 rear and 10 front loaders).
5. To meet minimum requirements for Forestry equipment by having a minimum of 8 pieces available at beginning of shift.
6. To meet the minimum requirement for Sewer Cleaners by having a minimum of 8 available at beginning of shift.

CHIEF OPERATING OFFICER (Continued)

Office of Director, General Services

FINANCIAL AND STAFFING DATA

Budget by Major Account Group

ACCOUNT GROUP	2001 EXPENDITURES	2002 EXPENDITURES	2003 ADOPTED BUDGET
1. Personnel Expenses	-	-	336,019
2. Other Operating Expenses	-	-	8,206
5. Internal Service Expenses	-	-	21,952
Total	-	-	366,177

Budget and Staff by Activity

ACTIVITY	2003 ADOPTED BUDGET	2003 AUTHORIZED PERSONNEL	CHANGE IN AUTHORIZED PERSONNEL
Office of Director, General Services	366,177	6	1

Source of Funds

FUND	2001 EXPENDITURES	2002 EXPENDITURES	2003 ADOPTED BUDGET
General Fund	-	-	366,177

Note:
Office of Director, General Services was transferred from Department of Administrative Services in 2003. Historical expenditures for prior years are under the Department of Administrative Services.

CHIEF OPERATING OFFICER (Continued)

Facilities Management

FINANCIAL AND STAFFING DATA

Budget by Major Account Group

ACCOUNT GROUP	2001 EXPENDITURES	2002 EXPENDITURES	2003 ADOPTED BUDGET
1. Personnel Expenses	-	-	1,498,325
2. Other Operating Expenses	-	-	4,593,651
5. Internal Service Expenses	-	-	31,341
Total	-	-	6,123,317

Budget and Staff by Activity

ACTIVITY	2003 ADOPTED BUDGET	2003 AUTHORIZED PERSONNEL	CHANGE IN AUTHORIZED PERSONNEL
City Hall Complex	2,532,103	17	6
H.V.A.C.	104,701	2	0
818 Washington	304,119	2	0
City Hall East	2,085,989	5	(1)
Municipal Court Maint.	145,828	3	1
Mail Room	227,203	2	(1)
Records Management	242,545	5	0
Dunbar	173,461	0	0
Georgia Hill	109,541	0	0
Southeast Atlanta	106,726	0	0
Architectural Services	91,101	1	(5)
Total	6,123,317	37	0

Source of Funds

FUND	2001 EXPENDITURES	2002 EXPENDITURES	2003 ADOPTED BUDGET
General Fund	-	-	6,032,216
Water and Sewerage Renew and Ext Fund	-	-	91,101
Total	-	-	6,123,317

Note:
Office of Facilities Management was transferred from the Department of Administrative Services in 2003. Historical expenditures for prior years are under the Department of Administrative Services.

CHIEF OPERATING OFFICER (Continued)

Motor Transport Services

FINANCIAL AND STAFFING DATA

Budget by Major Account Group

ACCOUNT GROUP	2001 EXPENDITURES	2002 EXPENDITURES	2003 ADOPTED BUDGET
1. Personnel Expenses	-	-	9,605,403
2. Other Operating Expenses	-	-	7,190,408
5. Internal Service Expenses	-	-	1,706,789
7. Capital Expenses	-	-	35,908
Total	-	-	18,538,508

Budget and Staff by Activity

ACTIVITY	2003 ADOPTED BUDGET	2003 AUTHORIZED PERSONNEL	CHANGE IN AUTHORIZED PERSONNEL
Deputy Director, Motor Transport	2,484,888	14	(7)
Production Operations	15,687,561	178	(14)
Loan Pool	71,462	1	0
Shuttle Operations	294,597	8	8
Total	18,538,508	201	(13)

Source of Funds

FUND	2001 EXPENDITURES	2002 EXPENDITURES	2003 ADOPTED BUDGET
Airport Renewal and Extension Fund	-	-	79,898
Internal Service Fund	-	-	18,458,610
Total	-	-	18,538,508

Note:
Office of Facilities Management was transferred from the Department of Administrative Services in 2003.
Historical expenditures for prior years are under the Department of Administrative Services.

CHIEF POLICY OFFICER

CHIEF POLICY OFFICER

FINANCIAL AND STAFFING DATA

Budget by Major Account Group

ACCOUNT GROUP	2001 EXPENDITURES	2002 EXPENDITURES	2003 ADOPTED BUDGET
1. Personnel Expenses	-	-	588,801
2. Other Operating Expenses	-	-	11,043
Total	-	-	599,844

Budget and Staff by Activity

ACTIVITY	2003 ADOPTED BUDGET	2003 AUTHORIZED PERSONNEL	CHANGE IN AUTHORIZED PERSONNEL
Office of Chief Policy Officer	599,844	5	-

Source of Funds

FUND	2001 EXPENDITURES	2002 EXPENDITURES	2003 ADOPTED BUDGET
General Fund	-	-	599,844

Department of

ADMINISTRATIVE SERVICES

DEPARTMENT OF ADMINISTRATIVE SERVICES

Department Mission

The Department of Administrative Services was dissolved in 2003 through the City's reorganization. The functions however, remain in the City of Atlanta, i.e. the Bureau of General Services building maintenance and security and the Bureau of Motor Transport provide support services in the areas of vehicle maintenance now reports directly to the Chief Operating Officer; the Bureau of Purchasing and Real Estate procurement and real estate management, and the Bureau of Management Information Systems are now separate Departments that report directly to the Executive Offices. NOTE: The expenditures listed below represent the historical data for those bureaus stated previously.

FINANCIAL DATA

Department by Major Account Group

ACCOUNT GROUP	2001 EXPENDITURES	2002 EXPENDITURES	2003 ADOPTED BUDGET
1. Personnel Expenses	19,395,299	18,618,134	-
2. Other Operating Expenses	18,395,287	15,601,956	-
5. Internal Service Expenses	3,445,683	3,348,776	-
6. Intergovt./Interfund Expenses	1,159,127	85,631	-
7. Capital Expenses	189,650	64,015	-
Total	42,585,046	37,718,512	-

Department by Organization Unit

BUREAU	2001 EXPENDITURES	2002 EXPENDITURES	2003 ADOPTED BUDGET
Office of Commissioner	1,414,227	207,418	-
General Services	7,058,528	7,022,823	-
Purchasing and Real Estate	2,138,350	2,238,851	-
Motor Transport Services	25,733,448	20,936,563	-
Management Information Systems	6,240,493	7,312,857	-
Total	42,585,046	37,718,512	-

Source of Funds

FUND	2001 EXPENDITURES	2002 EXPENDITURES	2003 ADOPTED BUDGET
General Fund	10,195,927	8,956,810	-
Airport Revenue Fund	187,371	230,346	-
Airport Renewal and Extension Fund	34,334	17,548	-
Water & Sewerage Revenue Fund	119,821	140,894	-
Water & Sewerage Renewal and Ext Fd	150,300	117,691	-
Internal Service Fund	31,882,530	28,216,593	-
1994 Referendum G.O. Bond Fund	14,763	38,630	-
Total	42,585,046	37,718,512	-

Note:
The Department of Administrative Services was abolished in 2003. Data represents prior years expenditures.

STAFFING DATA

Authorized Personnel (Permanent)

ORGANIZATIONAL UNIT	2001	2002	2003
Office of Commissioner	4	2	-
General Services	60	44	-
Purchasing and Real Estate	42	35	-
Motor Transport Services	274	214	-
Management Information Systems	70	57	-
Total	450	352	-

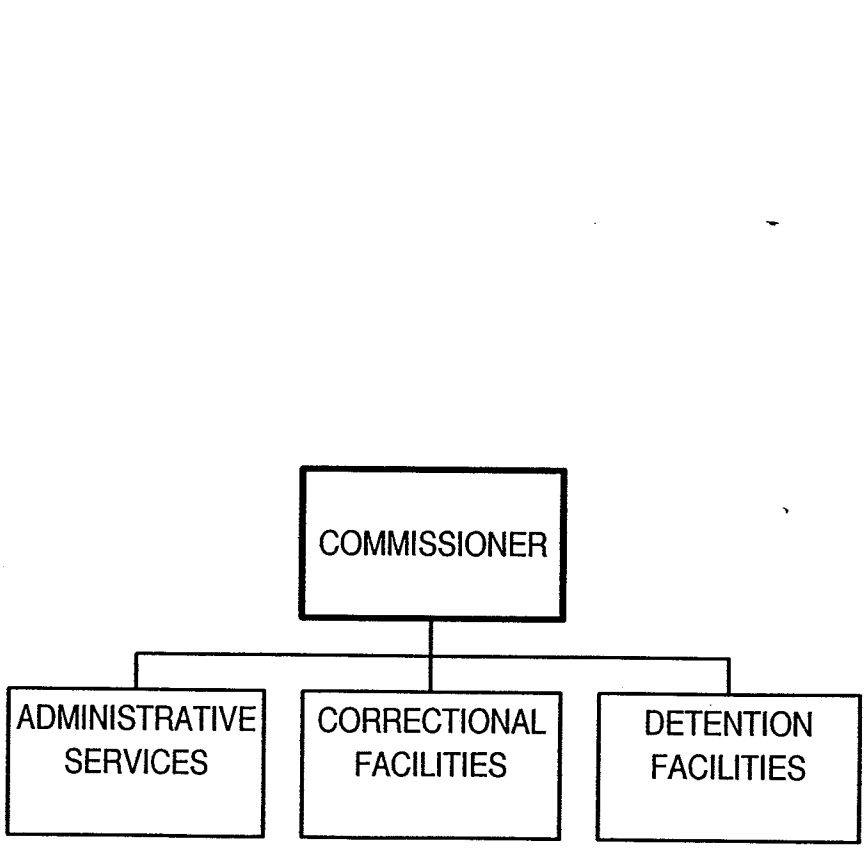
PROGRAM DATA

Highlights of Prior Year Operations (2002)

- Implemented MARSCARD to validate user control inputs for MARS/G daily cycle.
- Implemented FTP of PeopleSoft interface file from PS server to mainframe.
- Implemented laser printing of 1099 forms using YES01 client based software; laser printing of accounts payable checks from MARS/G to Bottomline server.
- Implemented check fraud avoidance for MARS/G accounts payable checks.
- Installed upgrade to general ledger and data control interface.
- Implemented expense for travel reconciliation process.
- Conducted MARS/G training classes.
- Implemented MARSPSQ3 giving the users the ability to track invoices by FAC number.
- Implemented process to prevent double postings of PeopleSoft payrolls to general ledger.
- Developed programs to move balances/transactions related to a City of Atlanta organization re-structure.
- Enhanced payroll interface.
- Budget report enhancements to support the controlling of budgets at the cost center level versus the bureau level.
- Enhanced budget systems security maintenance.
- Extracted data from various systems for various user departments, federal agencies and contracted consultants.
- Analysis of COLD storage for paper reduction and enhanced report distribution.
- Continued to implement Local Bidders Preference Program and conducted seminars for the public.
- Conducted purchasing procurement process training to user departments.
- Continued to establish an automated system for online purchasing with the mainframe upgrade and MARS/G system.
- Continued to make updates to Bidder's application to provide user friendly application for the public and reducing mail cost; continued to provide bidder information on the city's website with up-to-date information on city projects out for bid.
- Provided training and membership to "National Purchasing Organizations" and "Design Build Institute of America" for continuing education for employees.
- Received the "Marvin M. Black Excellence in Partnering" and the "Build Georgia General Contractor" awards.

Department of

CORRECTIONS



DEPARTMENT OF CORRECTIONS

Overview

Adult offenders convicted for violating the City of Atlanta ordinances and traffic misdemeanor offenses remain in custody and become the responsibility of the Department of Corrections after being sentenced by the City of Atlanta's Municipal Court or Traffic Court systems. The Corrections Department is responsible for providing a safe, secure and humane institutional setting for those persons requiring incarceration. In addition, the department is empowered to provide meaningful programs to the offenders that will assist him/her in deterring criminal behavior.

Offenders are normally arrested by the Atlanta Police department, but are not limited to the law enforcement of this agency. Other law enforcement agencies within the city's jurisdictions that provide detainees to the Atlanta City Detention Center includes, Georgia State Patrol, Metropolitan Atlanta Rapid Transit Authority Police (MARTA) and public safety agencies serving the colleges and universities within the city.

With the many agencies transporting and depositing offenders to the Atlanta City Detention Center facility, it has begun to impact the newly constructed facility and show signs of need in additional improvement to the existing infrastructure and building. Prisoner admissions and daily population statistics are captured and maintained to assist in determining the critical needs of the capital facility and its capital improvements. Continued increases in admissions and remands to the facility will be an on-going requirement as the department strives to maintain a safe and protective environment for those individuals that are incarcerated, as well as to the department's employee.

Four divisions assist in the maintenance and operational needs of the department. The first of four areas is the Detention Annex. The Annex is responsible for the security and care of federal prisoners held by the City under a contractual agreement with the U.S. Marshal's Office. This division also oversees the department's weekender programs - an alternative community service weekend sentencing program for eligible offenders.

Under the Office of the Chief, the areas of career development, classification, medical and mental health, inmate programs and internal affairs falls within the Chief's oversight.

DEPARTMENT OF CORRECTIONS (Continued)

Overview (Continued)

The Administrative Services Division coordinates and delivers support to the department through fiscal management, procurement, food services, inmate accounting and commissary privileges for the incarcerated.

The Technical Services Division is responsible for agency, public and intergovernmental affairs, inmate drug testing, the automated information system, records management systems, inmate booking, identification activities, and telecommunications - including the radio system and court video arraignment program.

Additional shell space is being constructed in the Atlanta City Detention Center with the capacity to house 250 additional beds. Improvements to the parking lot, security screen at the main entrance of the detention facility, space to accommodate and accept "money order drop off" for inmates and the reconfiguration of the transfer waiting unit are but a few improvements being considered in an upcoming change order.

Other capital improvements include, adding a prisoner elevator to court detention, renovation of Career Development which is located at City Hall East and the replacement of security door sliders in the federal annex.

DEPARTMENT OF CORRECTIONS

Department Mission

The Department of Corrections is responsible for providing a safe, secure, and humane institutional setting for those persons requiring incarceration in the City of Atlanta, and meaningful correctional programs in an effort to deter criminal behavior.

FINANCIAL AND STAFFING DATA

Budget by Major Account Group

ACCOUNT GROUP	2001 EXPENDITURES	2002 EXPENDITURES	2003 ADOPTED BUDGET
1. Personnel Expenses	29,756,377	28,417,003	24,647,816
2. Other Operating Expenses	3,596,913	3,564,791	4,742,404
5. Internal Service Expenses	327,788	297,032	370,317
6. Intergovt./Interfund Expenses	136,692	13,045	-
7. Capital Expenses	111,631	116,664	140,166
Total	33,929,401	32,408,535	29,900,703

Department by Organization Unit

BUREAU	2001 EXPENDITURES	2002 EXPENDITURES	2003 ADOPTED BUDGET
Office of Commissioner	5,633,890	5,417,337	3,641,960
Administrative Services	5,733,395	5,279,418	4,706,074
Correctional Facilities	21,150	11,841	14,515
Detention Facilities	22,540,966	21,699,939	21,538,154
Total	33,929,401	32,408,535	29,900,703

Source of Funds

FUND	2001 EXPENDITURES	2002 EXPENDITURES	2003 ADOPTED BUDGET
General Fund	33,929,401	32,408,535	29,900,703

DEPARTMENT OF CORRECTIONS (Continued)

STAFFING DATA

Authorized Personnel (Permanent)

ORGANIZATIONAL UNIT	2001	2002	2003
Office of Commissioner	43	40	27
Administrative Services	69	65	76
Correctional Facilities	-	-	-
Detention Facilities	423	402	218
Total	535	507	321

2002 Accomplishments

* Maximized staffing efficiency by redistributing the housing of inmates using non-traditional classification system in order to deactivate housing pods to minimize staffing requirements.
* Reduced overtime expenditures by 98% by implementing management efficiencies, hiring new staff, and reducing unplanned leave by 11 %.
* Assisted Grady Health System in achieving national accreditation of Health Care organizations (JCAHCO) by implementing expanded security policies and procedures.
* Implemented facility inspections program to reduce repair cost and enhance facility .
* Successfully implemented and executed new agreement with U.S. Department of Justice Detention and Deportation for housing of INS inmates.

DEPARTMENT OF CORRECTIONS (Continued)

Office of Commissioner

Under the Office of the Chief, the areas of career development, classification, medical and mental health, inmate programs and internal affairs fall within his oversight.

FINANCIAL AND STAFFING DATA

Budget by Major Account Group

ACCOUNT GROUP	2001 EXPENDITURES	2002 EXPENDITURES	2003 ADOPTED BUDGET
1. Personnel Expenses	5,086,667	5,109,675	3,234,071
2. Other Operating Expenses	82,845	59,795	73,388
5. Internal Service Expenses	225,793	219,378	293,901
6. Intergovt./Interfund Expenses	136,692	-	-
7. Capital Expenses	101,893	28,489	40,600
Total	5,633,890	5,417,337	3,641,960

Budget and Staff by Activity

ACTIVITY	2003 ADOPTED BUDGET	2003 AUTHORIZED PERSONNEL	CHANGE IN AUTHORIZED PERSONNEL
Office of Commissioner	2,582,400	7	-
Technical Services	1,059,560	20	(13)
Total	3,641,960	27	(13)

Source of Funds

FUND	2001 EXPENDITURES	2002 EXPENDITURES	2003 ADOPTED BUDGET
General Fund	5,633,890	5,417,337	3,641,960

2003 Management Objectives

1 To investigate and resolve employee job complaints.
2 To process employee leave of absence, FMLA and fitness requests.
3 To recruit, select and post certified corrections officers and non-sworn employees.
4 To complete the investigation and disposition of employee/visitor/inmate complaints in a thorough and timely manner.
5 To prepare and present personnel discipline appeal cases before the Civil Service Board Hearings.

DEPARTMENT OF CORRECTIONS (Continued)

Administrative Services

Administrative Services Division coordinates and delivers support to the department through fiscal management, procurement, food services, inmate accounting and commissary privileges for the incarcerated.

FINANCIAL AND STAFFING DATA

Budget by Major Account Group

ACCOUNT GROUP	2001 EXPENDITURES	2002 EXPENDITURES	2003 ADOPTED BUDGET
1. Personnel Expenses	3,726,461	3,735,970	2,724,423
2. Other Operating Expenses	1,982,737	1,515,941	1,947,441
5. Internal Service Expenses	20,625	20,710	23,891
7. Capital Expenses	3,572	6,797	10,319
Total	5,733,395	5,279,418	4,706,074

Budget and Staff by Activity

ACTIVITY	2003 ADOPTED BUDGET	2003 AUTHORIZED PERSONNEL	CHANGE IN AUTHORIZED PERSONNEL
Management Services	566,718	10	2
Building Maintenance	541,523	7	1
Food Services	1,354,553	6	4
Health Services	1,388,481	37	1
Training	323,204	5	-
Inmate programs & services	-	-	-
Classifications	531,595	11	3
Total	4,706,074	76	11

Source of Funds

FUND	2001 EXPENDITURES	2002 EXPENDITURES	2003 ADOPTED BUDGET
General Fund	5,733,395	5,279,418	4,706,074

DEPARTMENT OF CORRECTIONS (Continued)

Correctional Facilities

FINANCIAL AND STAFFING DATA

Budget by Major Account Group

ACCOUNT GROUP	2001 EXPENDITURES	2002 EXPENDITURES	2003 ADOPTED BUDGET
1. Personnel Expenses	-	-	-
2. Other Operating Expenses	3,097	2,868	5,834
5. Internal Service Expenses	18,053	8,973	8,681
7. Capital Expenses	-	-	-
Total	21,150	11,841	14,515

Budget and Staff by Activity

ACTIVITY	2003 ADOPTED BUDGET	2003 AUTHORIZED PERSONNEL	CHANGE IN AUTHORIZED PERSONNEL
Correctional Center	14,515	-	-

Source of Funds

FUND	2001 EXPENDITURES	2002 EXPENDITURES	2003 ADOPTED BUDGET
General Fund	21,150	11,841	14,515

DEPARTMENT OF CORRECTIONS (Continued)

Detention Facilities

The Detention Division processes and houses city pretrial and sentenced inmates. Provide booking, identification, housing and program services for arrestees at the City Detention Center, Grady Detention Center and Court Detention. The Annex is responsible for the security and care of federal prisoners held by the City under a Contractual agreement with the U. S. Marshal's Office. This division also oversees the department's weekender programs an alternative community service weekend sentencing program for eligible offenders.

FINANCIAL AND STAFFING DATA

Budget by Major Account Group

ACCOUNT GROUP	2001 EXPENDITURES	2002 EXPENDITURES	2003 ADOPTED BUDGET
1. Personnel Expenses	20,943,249	19,571,358	18,689,322
2. Other Operating Expenses	1,528,234	1,986,187	2,715,741
5. Internal Service Expenses	63,317	47,971	43,844
6. Intergovt./Interfund Expenses	-	13,045	-
7. Capital Expenses	6,166	81,378	89,247
Total	22,540,966	21,699,939	21,538,154

Budget and Staff by Activity

ACTIVITY	2003 ADOPTED BUDGET	2003 AUTHORIZED PERSONNEL	CHANGE IN AUTHORIZED PERSONNEL
Pre-Trial Detention Center	16,994,301	154	(176)
Court Detention	724,945	15	-
Transportation	393,278	6	(1)
Grady Detention	2,381,744	29	(4)
Federal Detention	970,629	12	(4)
Detention Administration	73,257	2	(1)
Total	21,538,154	218	(186)

Source of Funds

FUND	2001 EXPENDITURES	2002 EXPENDITURES	2003 ADOPTED BUDGET
General Fund	22,540,966	21,699,939	21,538,154

PROGRAM HIGHLIGHTS

Workload Measures

Measure	2001 ACTUAL	2002 ESTIMATED	2003 PROJECTED
1 Average daily inmate population	1,452	1,300	800
2 Pre-trial arrestee admissions	59,183	56,662	22,000
3 Sentenced inmate admissions	8,537	7,500	6,000
4 Grady detention prisoner admissions	8,041	7,500	6,000
5 Prisoner movement to/from municipal court	78,696	75,304	35,000
6 Prisoner vehicular transport	30,735	28,144	18,000
7 Arrestee fingerprint records collected and processed.	47,665	45,896	22,000
8 Prisoner health screenings	51,988	50,208	22,000
9 Training hours provided for mandatory and in-service training.	6,983	6,083	6,083

2003 Management Objectives

1 Reduce the average arrestee booking time.

2 Reduce the number of offender injuries while in custody.

3 Comply with the ACA or NCCHC health care standard.

4 Provide training for all employees consistent with professional standards
80 hours per sworn employee
40 hours per civilian
120 hours per recruit

5 Improve employee job performance.

6 Provide inmate food services

7 Resume residential drug addiction programs for women and men.

Department of FINANCE

DEPARTMENT OF FINANCE

Overview

The Finance Department provides a centralized financial management service dedicated to responsible financial planning and use of financial resources. The Department is responsible for a wide range of financial management functions, including the following:

- Management of cash of all operating and capital funds and prudent investment of these funds to assure the safety, liquidity and yield of the City's funds.
- Preparation of the annual Budget for the City, including all operating and capital funds, management plans and revenue anticipations.
- Internal audit of City operations and financial transactions.
- Financial Accounting and Reporting for a complex, municipal government.
- Calculation of business license tax rates, inspection and collection of business license fees.
- Legislative support, including composition and review of proposed ordinances and resolutions, information reports to the City Council and advise and support on matters of a financial nature.
- Assist in the Preparation of an annual Capital Improvements Program, linked to annual Comprehensive Development Plan, providing the City with a long-term view of future capital needs and proposed funding sources.
- Revenue forecasting and analysis of all the City's revenues and administration of bond funds.
- Safety and risk management, including risk and safety reviews, administration of the workers compensation function and property insurance.
- Billing, collection and accounting for all revenues, including grants and ad valorem taxes, sanitary service fees, and storm water utility fees.
- Management of all employee benefits, including health and life insurance, pension, accrued leave and preferred compensation.

DEPARTMENT OF FINANCE

Department Mission

The Department of Finance manages and accounts for the city's financial resources. This department prepares and monitors the annual budget, invests city funds to protect assets, maintains liquidity and maximizes income in compliance with all governing financial and accounting laws, processes payroll and employee benefits, administers business licenses, and provides treasury and risk management functions for the City government.

FINANCIAL DATA

Department by Major Account Group

ACCOUNT GROUP	2001 EXPENDITURES	2002 EXPENDITURES	2003 ADOPTED BUDGET
1. Personnel Expenses	9,118,621	9,971,429	8,439,153
2. Other Operating Expenses	1,471,462	2,459,153	2,077,334
5. Internal Service Expenses	2,609,919	2,425,469	3,067,213
6. Intergovt./Interfund Expenses	38,080	-	174,067
7. Capital Expenses	89,227.00	42,307	67,256
8. Debt Service Expenses	-	1,500	-
Total	13,327,309	14,899,858	13,825,023

Department by Organization Unit

BUREAU	2001 EXPENDITURES	2002 EXPENDITURES	2003 ADOPTED BUDGET
Administration	1,633,177	2,757,748	2,215,279
Budget and Management Analysis	805,228	809,449	1,026,310
Financial Analysis	714,944	768,643	843,838
Accounting and Budget Administration	3,377,519	3,422,082	3,942,759
Employee Benefits	3,185,043	3,004,411	1,332,909
Treasury	3,611,398	4,137,525	4,463,928
Total	13,327,309	14,899,858	13,825,023

Source of Funds

FUND	2001 EXPENDITURES	2002 EXPENDITURES	2003 ADOPTED BUDGET
General Fund	9,531,808	9,552,369	10,615,176
Traffic Court Operation Fund	-	1,224,515	-
Annual Bond Fund	94,139	11,567	522
1987 Bond Project Fund	948	-	5,470
1988 Bond Project Fund	-	-	-
1989 Bond Project Fund	14,500	-	5,000
1990 Bond Project Fund	2,000	-	5,500

DEPARTMENT OF FINANCE (Continued)

Source of Funds (Continued)

FUND	2001 EXPENDITURES	2002 EXPENDITURES	2003 ADOPTED BUDGET
1991 Bond Project Fund	7,000	-	2,000
1992 Bond Project Fund	168	4,750	250
1993 School Improvement Bond	29,828	5,000	6,750
1993 Bond Project Fund	26,763	27,452	100,250
1994 Referendum G.O. Bond Fund	48,399	18,649	180,803
1994 Bond Project Fund	1,578	-	5,000
1995 Bond Project Fund	71,375	-	9,784
1996 Bond Fund	1,030	-	5,000
1996 G.O. Public Improvement Bond Part B	7,000	394,212	11,024
1997 Bond Project Fund	1,000	-	7,001
1997 G.O. Public Improvement Bond	-	-	498,553
1998 Bond Project Fund	19,270	85	44,278
1999 Bond Project Fund	16,417	85	14,351
2000 Bond Project Fund	55,166	22,264	29,900
2000 Park Improvement Bond Fund	-	-	2,500
2001 Bond Project Fund	48,385	122,275	44,062
2001 Quality of Life Fund	370,265	72,737	255,455
2002 Bond Project Fund	-	88,758	69,403
Water and Sewerage Revenue Fund	241,446	246,894	399,838
Solid Waste Management Fac. Const. Fund	-	8,696	1,952
Internal Service Fund	46,356	35,236	52,400
Solid Waste Services Revenue Fund	848,314	1,217,487	1,171,655
Airport Revenue Fund	130,486	192,956	222,257
Airport Renewal & Construction Fund	-	8,694	2,063
Water and Sewerage Renewal & Ext. Fund	-	-	24,737
Group Insurance Fund	815,890	898,088	17,223
Agency Fund	897,778	747,089	14,866
Total	13,327,309	14,899,858	13,825,023

DEPARTMENT OF FINANCE (Continued)

STAFFING DATA

ORGANIZATIONAL UNIT	2001	2002	2003
Administration	14	12	9
Bureau of Budget and Manangement Analysis	12	10	11
Financial Analysis	21	10	9
Accounting and Budget Administration	45	44	49
Employee Benefits	43	31	25
Treasury	73	69	60
Total	208	176	163

PROGRAM DATA

2002 Accomplishments

* Instituted new budget process with enhanced presentation and adoption prior to beginning of fiscal year.
* Implemented in-year budget management process to control expenditures within budget.
* Implemented formal quarterly budget reviews.
* Received recognition form the Government Finance Officers Association for "Outstanding Budget Presentation" and "Certificate of Achievement for Excellent in Financial Reporting
* Automated the budget adjustment process
* Installed the Check Fraud Avoidance System. Completed implementation of "Positive Pay" conversion in order to reduce/eliminate fraudulent activity on Controlled Disbursement account (accounts payable)
* Established deadline to close month-end books and to produce reports by the 10th workday of each month; met 7 of 10 months
* Hired a valuation-consulting firm to assist in inventorying fixed assets.
* Successfully reorganized Grant projects to capture revenue and expenses by project and center.
* Implemented quarterly billing of Sanitary Service fees.
* Implemented on-line application forms for business license and sanitary service customers.
* Automated payoff request procedures for real property closing attorneys.
* Assisted in drafting new parking surcharge revenue report.
* Coordinated payment procedures for consent decree grease permit program.
* Automated the Electronic File Transfer (EFT) system for all insurance carriers.
* Implemented/processed Furlough Program in accordance with City ordinance.
* Updated policies/procedures for Pension Division.
* Improved year-end processing for W2s and 1099s.
* Re-established independent grants management unit in the Department to improve internal controls and overall budgeting and financial management of HUD grants to the City.
* Exceeded federal performance standards in timely expenditures of HUD grant fund to the City.
* Implemented procedure to ensure prompt settlements of "Due to/Due From" Cash Pool.

DEPARTMENT OF FINANCE (Continued)

Administration

The Office of the Chief Financial Officer provides overall direction and coordination of all programs and activities of the Department of Finance, and provides the synthesis point for financial and management advice/policy recommendations to the Mayor and Council.

FINANCIAL AND STAFFING DATA

Budget by Major Account Group

ACCOUNT GROUP	2001 EXPENDITURES	2002 EXPENDITURES	2003 ADOPTED BUDGET
1. Personnel Expenses	845,827	893,375	876,368
2. Other Operating Expenses	721,663	1,862,281	1,153,964
5. Internal Service Expenses	10,676	592	706
6. Intergovt./Interfund Expenses	38,080	-	174,067
7. Capital Expenses	16,931	-	10,174
8. Debt Service Expenses	-	1,500	-
Total	1,633,177	2,757,748	2,215,279

Budget and Staff by Activity

ACTIVITY	2003 ADOPTED BUDGET	2003 AUTHORIZED PERSONNEL	CHANGE IN AUTHORIZED PERSONNEL
Office of Chief Financial Officer	2,071,591	7	(3)
Office of Deputy Chief Financial Officer	143,688	2	-
Total	2,215,279	9	(3)

Source of Funds

FUND	2001 EXPENDITURES	2002 EXPENDITURES	2003 ADOPTED BUDGET
General Fund	950,797	920,381	911,869
Traffic Court Operation Fund	-	1,224,515	-
Annual Bond Fund	-	1,000	204
1987 Bond Project Fund	948	-	5,470
1988 Bond Project Fund	-	-	-
1989 Bond Project Fund	14,500	-	5,000
1990 Bond Project Fund	2,000	-	5,500
1991 Bond Project Fund	7,000	-	2,000
1992 Bond Project Fund	168	4,750	250

DEPARTMENT OF FINANCE (Continued)

Administration (Continued)

Source of Funds (Continued)

FUND	2001 EXPENDITURES	2002 EXPENDITURES	2003 ADOPTED BUDGET
1993 School Improvement Bond	29,828	5,000	6,750
1993 Bond Project Fund	6,225	-	100,250
1994 Referendum G.O. Bond Fund	48,399	18,649	180,803
1994 Bond Project Fund	1,578	-	5,000
1995 Bond Project Fund	71,375	-	9,784
1996 Bond Fund	1,030	-	5,000
1996 G.O. Public Improvement Bond Part B	7,000	394,212	11,024
1997 Bond Project Fund	1,000	-	7,001
1997 G.O. Public Improvement Bond	-	-	498,553
1998 Bond Project Fund	4,097	-	43,959
1999 Bond Project Fund	1,244	-	14,032
2000 Bond Project Fund	55,166	14,010	29,900
2000 Park Improvement Bond Fund	-		2,500
2001 Bond Project Fund	48,385	5,040	43,620
2001 Quality of Life Fund	370,265	72,737	255,455
2002 Bond Project Fund	-	88,758	69,403
Water & Sewerage Fund	12,172	-	-
Solid Waste Management Facility Construction Fund	-	8,696	1,952
Total	1,633,177	2,757,748	2,215,279

PROGRAM HIGHLIGHTS

Workload Measures

Measure	2001 ACTUAL	2002 ACTUAL	2003 PROJECTED
Monthly Fund transfers processed	2,124	1,864	2,145
Monthly Automated Clearing House (ACH)	780	938	900
Stop payment processed	300	386	240
Fixed Income trade executed	72	186	192
Monthly input of securities purchased	4,596	5,875	5,088
Open Records Request processed	30	20	25
Turnaround Documents processed	25	25	25
Departmental Legislative Reviews	24	24	24
Finance Executive Committee briefings	24	24	24
Compile Finance Committee meetings minutes	6	26	10
Legislation drafted	72	10	10
Legislation proposals researched	10	15	18

GRANTS MANAGEMENT

DEPARTMENT OF FINANCE (Continued)

Administration (Continued)

PROGRAM HIGHLIGHTS

2003 Management Objectives

1 To open all new bank accounts within 10 days of notification
2 To process 100% of all stop payment requests within 24 hours.
3 To attain portfolio return equal to or exceeding the Merrill Lynch 1-3 yr. Benchmark.
4 Develop departmental performance reporting system by February 2003.
5 Respond to all Open Records Requests in accordance with the Georgia Open Records Act.
6 Develop a departmental training plan by April 2003; implement by June 2003.
7 Develop and implement a departmental Records Retention and Management System by June 30, 2003.
8 Develop and distribute departmental operating policy manual by June 30, 2003
9 Establish departmental web page by March 31 2003
10 Distribute accurate Finance committee meeting minutes within 10 days of meeting.

Grants Management - Management Objectives

11 Execute 4 grant agreements by March 31, 2003
12 Appropriate grant funds by preparing 2-4 pieces of legislation by March 31, 2003.
13 Conduct 100 environment assessments/clearances throughout 1st quarter 2003, and report results to HUD

14 Assign 115 grant projects toimplementing agencies by March 31, 2003, and monitor expenditures thereafter

15 Monitor and analyze about 20 HUD grant projects. Report by 15th of each month to implementing agencies review and response.
16 Prepare four (4) federal performance reports which are due April 2, 2003

DEPARTMENT OF FINANCE (Continued)

Bureau of Budget and Management Analysis

The Bureau provides City government centralized budget and management analysis. The Bureau provides independent analysis and evaluation of resource allocation issues and operational issues, and produces financial and operational data for both internal and external use.

FINANCIAL AND STAFFING DATA

Budget by Major Account Group

ACCOUNT GROUP	2001 EXPENDITURES	2002 EXPENDITURES	2003 ADOPTED BUDGET
1. Personnel Expenses	577,682	620,259	775,685
2. Other Operating Expenses	35,914	16,425	15,559
5. Internal Service Expenses	168,489	155,981	220,684
7. Capital Expenses	23,143	16,784	14,382
Total	805,228	809,449	1,026,310

Budget and Staff by Activity

ACTIVITY	2003 ADOPTED BUDGET	2003 AUTHORIZED PERSONNEL	CHANGE IN AUTHORIZED PERSONNEL
Bureau of Budget and Management Analysis	1,026,310	11	1

Source of Funds

FUND	2001 EXPENDITURES	2002 EXPENDITURES	2003 ADOPTED BUDGET
General Fund	758,872	774,213	973,910
Internal Service Fund	46,356	35,236	52,400
Solid Waste Services Revenue Fund	-		-
Total	805,228	809,449	1,026,310

DEPARTMENT OF FINANCE (Continued)

Bureau of Budget and Management Analysis

PROGRAM HIGHLIGHTS

Workload Measures

Measure	2001 ACTUAL	2002 ACTUAL	2003 PROJECTED
Budget staff training Sessions	3	3	3
Budget Adjustments processed:			
Charter Transfers	N/A	N/A	20
Administrative Transfers	N/A	N/A	50
Ordinances	N/A	N/A	8
Budget/Expenditure Review	1	2	2
Management Plan performance reviews			
Monthly Departmental Budget Reviews	N/A	12	12

2003 Management Objectives

1 Prepare the Mayor's 2004 recommended budget for presentation to City Council by November 1, 2003.

2 To publish the 2003 Budget 60 days after adoption

3 To receive annual Government Finance Officer Association (GFOA) award for "Outstanding Budget Presentation"

4 To produce quarterly budget status reports, including analysis on expenditure projections within 30 days after each quarter.

5 Prepare and report monthly to CFO, the analysis and explanations for General Fund revenues, expenses and capital projects. To be completed by the 10th Workday of each month.

6 To conduct midyear review and report on Workload Measures and Management Objectives by July, 2003

DEPARTMENT OF FINANCE (Continued)

Bureau of Financial Analysis

The Bureau provides financial planning and analysis, administration of debt structures, economic analysis, enterprise fund budgeting, and cash forecasting.

FINANCIAL AND STAFFING DATA

Budget by Major Account Group

ACCOUNT GROUP	2001 EXPENDITURES	2002 EXPENDITURES	2003 ADOPTED BUDGET
1. Personnel Expenses	610,206	674,004	631,164
2. Other Operating Expenses	50,467	39,029	120,399
5. Internal Service Expenses	54,271	47,172	65,382
7. Capital Expenses	-	8,438	26,893
Total	714,944	768,643	843,838

Budget and Staff by Activity

ACTIVITY	2003 ADOPTED BUDGET	2003 AUTHORIZED PERSONNEL	CHANGE IN AUTHORIZED PERSONNEL
Office of Director	119,210	2	-
Financial analysis and Debt Management	164,190	3	(1)
Enterprise Operations	560,438	4	-
Audit	-	-	-
Total	843,838	9	(1)

Source of Funds

FUND	2001 EXPENDITURES	2002 EXPENDITURES	2003 ADOPTED BUDGET
General Fund	304,454	255,388	282,347
Annual Bond Fund	27,333	579	159
1993 Bond Project Fund	20,538	-	-
1998 Bond Project Fund	15,173	85	319
1999 Bond Project Fund	15,173	85	319
2001 Bond Project Fund	-	85,881	256
Airport Revenue Fund	130,486	192,956	222,257
Airport Renewal & Extension Fund	-	8,694	2,063
Water and Sewerage Revenue Fund	201,787	224,975	312,618
Water and Sewerage Renewal and Ext. Fund	-	-	23,500
Total	714,944	768,643	843,838

Bureau of Financial Analysis

PROGRAM HIGHLIGHTS

Workload Measures

Measure	2001 ACTUAL	2002 ACTUAL	2003 PROJECTED
Number of bond issues managed	5	5	5
Number of council legislation reviewed	200	187	200
Number of contracts analyzed for financial terms	30	43	40
Participate in, and review consultant work product in the development of revised Sanitary rates.	1	N/A	1
Participate in, and review consultant work product in the development of revised Water and Sewer rates.	1	1	1
Participate in, and review consultant Stormwater rates and methodology.	1	1	1
Coordinate the development of Stormwater rates and rates methodologies	1	1	1
Number of Georgia General Assembly pieces of legislation reviewed for potential impact on city	85	93	100

2003 Management Objectives

1 Manage the issuance of approximately $1.2 billion in Airport Bonds by October 31, 2003
2 Prepare RFP and select a utility rate consultant for Water and Sewer, and Stormwater rate studies by January 31, 2003.
3 Manage Stormwater Utility Rate study to completion by April 30, 2003.
4 Manage Solid Waste Rate study to completion by January 31, 2003.
5 Manage Water and Sewer Rate study to completion by June 30, 2003.
6 Publish Economic and Financial Trends document by July 31, 2003.

DEPARTMENT OF FINANCE (Continued)

Bureau of Accounting and Budget Administration

The Bureau manages the accounting system for all agencies, pays the City's non-payroll obligations and administers all City grant accounting, financial reporting, risk management, fixed asset accounting, and financial systems management.

FINANCIAL AND STAFFING DATA

Budget by Major Account Group

ACCOUNT GROUP	2001 EXPENDITURES	2002 EXPENDITURES	2003 ADOPTED BUDGET
1. Personnel Expenses	2,317,396	2,495,679	2,690,641
2. Other Operating Expenses	127,725	81,405	76,037
5. Internal Service Expenses	898,187	830,688	1,172,481
7. Capital Expenses	34,211	14,410	3,600
Total	3,377,519	3,422,082	3,942,759

Budget and Staff by Activity

ACTIVITY	2003 ADOPTED BUDGET	2003 AUTHORIZED PERSONNEL	CHANGE IN AUTHORIZED PERSONNEL
Office of Director	303,650	4	-
Accounts Payable	855,877	12	
Grant Accounting	203,042	3	1
Financial Systems	334,552	6	
Risk Management and Fixed Assets	927,453	14	4
General Accounting	1,318,185	10	-
Total	3,942,759	49	5

Source of Funds

FUND	2001 EXPENDITURES	2002 EXPENDITURES	2003 ADOPTED BUDGET
General Fund	3,310,713	3,345,034	3,942,414
Annual Bond Fund	66,806	9,988	159
1993 Bond Project Fund	-	27,452	
2000 Bond Project Fund	-	8,254	
2001 Bond Project Fund	-	31,354	186
Total	3,377,519	3,422,082	3,942,759

DEPARTMENT OF FINANCE (Continued)

Bureau of Accounting and Budget Administration

PROGRAM HIGHLIGHTS

Workload Measures

Measure	2001 ACTUAL	2002 ACTUAL	2003 PROJECTED
Reduce number of workers comp. Vendors	225	185	285
Provide MARS/G Training Classes	6	-	12
Number of checks Issued	72,000	75,000	78,000
Number of invoices Processed	145,000	155,000	165,000
Number of injuries reported to Board of Worker's Compensation	1,800	1,200	1,000
Number of workers compensation claims closed	1,349	800	700
Number of workers compensation cases settled	4	15	30
Invoices processed for payment of medical services provided to injured workers.	24,000	28,000	22,000
Risk Management/Safety Audits of departments	120	120	150
Review all City contracts for proper insurance coverage	425	505	585
Funds recouped from subrogation of vehicle accidents	47,000	29,000	85,000
Conduct training classes:			
(a) Department of Justice (DOJ)	2	1	2
(b) Atlanta Workforce Development (AWDA)	1	1	2
(c) Georgia Environmental Facility	-	1	1
(d) OMB Circulars:			
*A-133	-	-	1
Monthly Financial Closings	12	12	12
Critical Monthly Reconciliation (Bank Accounts/ Securities)			2,820

2003 Management Objectives

1 Conduct training session by March 31, 2003 of all accounting service users who create FAC (fund, account, center) numbers and make inquiries in MARS/G.

2 Closeout monthly financial books and produce monthly reports by the 8th working day of the following month.

3 Develop a comprehensive supervisor's worker's compensation training manual and distribute to all COA supervisors and management personnel by September 10, 2003

4 Update Grant Accounting Manual by March 31, 2003 and train and implement procedures by April 30, 2003

5 Staff Fixed Asset Accounting Division by March 31, 2003, and implement Fixed Asset Management System by June 30, 2003

Bureau of Accounting and Budget Administration

PROGRAM HIGHLIGHTS

2003 Management Objectives

6 Qualify to receive the Governmental Finance Officers Association "Certificate of Achievement for Excellence" in financial reporting by December 31, 2003.

7 Coordinate monthly on-site safety seminars to aid in decreasing on the job injuries beginning January 2003.

8 Match monthly Grant Revenue and Expenses and produce reports by the 8th working day of each month.

9 Conduct training classes on Workers Compensation/Injury on the Job Salary Coding in March 2003 and June 2003.

10 Use electronic media for Account Payable Processes that require manual entries, on demand checks by February 2003, Positive Pay Check Data by April 2003, Vendor Building Maintenance Log by July 2003 and

DEPARTMENT OF FINANCE (Continued)

Bureau of Employee Benefits

The Bureau administers the City's payroll, pension, insurance, deferred compensation and other employee benefit programs; counsels employees regarding retirement and insurance programs; processes and distributes payroll and pension checks in a timely manner.

FINANCIAL AND STAFFING DATA

Budget by Major Account Group

ACCOUNT GROUP	2001 EXPENDITURES	2002 EXPENDITURES	2003 ADOPTED BUDGET
1. Personnel Expenses	2,199,326	2,392,408	829,244
2. Other Operating Expenses	405,766	52,202	69,375
3. Loans/Adv/Invest/Losses	-	-	-
5. Internal Service Expenses	579,467	558,788	430,305
6. Intergovt./Interfund Expenses	-	-	-
7. Capital Expenses	484	1,013	3,985
Total	3,185,043	3,004,411	1,332,909

Budget and Staff by Activity

ACTIVITY	2003 ADOPTED BUDGET	2003 AUTHORIZED PERSONNEL	CHANGE IN AUTHORIZED PERSONNEL
Office of Director	292,014	3	-
Pensions Administration	15,065	-	-
Employee Benefits Administration	1,025,830	22	(6)
Total	1,332,909	25	(6)

Source of Funds

FUND	2001 EXPENDITURES	2002 EXPENDITURES	2003 ADOPTED BUDGET
General Fund	1,471,375	1,403,688	1,300,820
Group Insurance Fund	815,890	853,634	17,223
Agency Fund	897,778	747,089	14,866
Total	3,185,043	3,004,411	1,332,909

DEPARTMENT OF FINANCE (Continued)

Bureau of Employee Benefits

PROGRAM HIGHLIGHTS

Workload Measures

	Measure	2001 ACTUAL	2002 ACTUAL	2003 PROJECTED
	Employee Benefits informational meeting held	37	62	50
***	Life Insurance transactions processed	17,155	6,940	2,950
**	**Monthly Audits and Payment Requests**	**432**	**384**	**348**
	Claims Compliance Review	200	400	300
	Donated/Shared Leave Adm/Serv. Hrs. Audits	**452**	**375**	**504**
	Issued Insurance RFP	-	2	3
*	Health/Dental Insurance transactions processed	29,153	30,882	41,312
	Over Counter Ins. Premium Notification/COBRA	**911**	**1,059**	**1,500**
	Number of Medicare eligible retirees in HMO's	334	365	450
	Deferred Compensation Hardships	260	331	325
	Process Deferred Compensation/Rollovers/Payouts	1,559	1,676	1,800
	Process 401A (FICA Alternative) Rollovers and Payout:	651	733	750
	Defined Contribution Enrollment Verification/Refunds	213	400	1,000
	Subpeonas	233	240	245
	Stop Payments	80	75	80
	Active Payrolls Procesed	168	169	168
	Process Child Support/Garnishment/ Levy/Bankrup	**26,700**	**27,500**	**27,904**
	Number of payroll checks and advise issued	134,907	195,701	192,500
	Employees with Direct Deposit	5,435	5,488	6,690
	Employees Salary/Years of Service Verification	800	775	800
	Number of W-2's issued (original and duplicates)	10,401	9,577	10,400
	Pension Estimates	635	620	730
	Process Employee Pension Status Reports	-	9,085	9,000
	Pension checks/advisers issued	**75,308**	**89,499**	**90,436**
	Pension refund checks issued	557	600	640
	Pension Child Support/Garnishment/Levy & Liens	550	600	660
	Number of Disability Pension Application	58	26	30
	Number of Service Pension Applications	126	113	200
	Number of Back Pension/Prior Ser./Beneficiary	110	148	850
	Number of Beneficiary Pension Applications	106	89	100
	Number of Estates - Settled	35	88	80
	Number of Estates - Unsettled	61	142	200
	Number of 1099's issued	8,090	8,285	8,600
	Pension Board meeting support/communications	35	39	40
	Processed Pension Boards Election Ballots	5,000	6,001	900

DEPARTMENT OF FINANCE (Continued)

Bureau of Employee Benefits

2003 Management Objectives

1. Develop bid specifications for Health Insurance 6/30/03.
2. Reduce number of active payrolls from 168 to 116 by 12/30/03.
3. Develop a manual of standard operating procedures by 6/30/03.
4. Explore options to automate pension data and calculations by 12/31/03.

DEPARTMENT OF FINANCE (Continued)

Bureau of Treasury

Administer and manage the city's billing, revenue collection, business licensing and treasury functions in a prudent manner so as to provide sound stewardship over city assets.

FINANCIAL AND STAFFING DATA

Budget by Major Account Group

ACCOUNT GROUP	2001 EXPENDITURES	2002 EXPENDITURES	2003 ADOPTED BUDGET
1. Personnel Expenses	2,568,184	2,895,804	2,636,051
2. Other Operating Expenses	129,927	407,811	642,000
5. Internal Service Expenses	898,829	832,248	1,177,655
6. Intergovt./Interfund Expenses	-	-	-
7. Capital Expenses	14,458	1,662	8,222
Total	3,611,398	4,137,525	4,463,928

Budget and Staff by Activity

ACTIVITY	2003 ADOPTED BUDGET	2003 AUTHORIZED PERSONNEL	CHANGE IN AUTHORIZED PERSONNEL
Office of Director	513,065	7	
Billings	2,468,578	22	(13)
Revenue Administration and Collections	1,057,393	16	4
Revenue Auditing	337,672	10	
Customer Service	87,220	5	
Total	4,463,928	60	(9)

Source of Funds

FUND	2001 EXPENDITURES	2002 EXPENDITURES	2003 ADOPTED BUDGET
General Fund	2,735,597	2,853,665	3,203,816
Water and Sewerage Revenue Fund	27,487	21,919	87,220
Sanitary Services Revenue Fund	848,314	1,217,487	1,171,655
Water and Sewerage Renewal & Extension Fund	-	-	1,237
Group Insurance	-	44,454	-
Total	3,611,398	4,137,525	4,463,928

DEPARTMENT OF FINANCE (Continued)

Bureau of Treasury

PROGRAM HIGHLIGHTS

Workload Measures

Measure	2001 ACTUAL	2002 ACTUAL	2003 PROJECTED
Businesses audited during the fiscal year	N/A	N/A	400
Businesses inspected	10,000	9,200	8,955
Business license accounts billed and collected	24,000	23,600	24,000
Professional license billed and collected	8,800	9,300	3,000
Alcohol excise tax billed and collected	5,500	5,500	5,500
Alcohol license billed and collected	1,600	1,600	1,600
Hotel/motel accounts billed and collected	1,200	1,200	1,200
Wholesale accounts billed and collected	380	380	380
Insurance accounts billed and collected	300	300	300
Business related revenues collected	$95 Million	$91 Million	$90 Million
Sanitary service accounts billed/ collected	120,000	110,000	110,000
Largest accts. collected/settled for : Business license and sanitary service accounts	N/A	N/A	50
Revenue account reconciliations for business license, sanitary service, and water/sewer on monthly basis	N/A	12 Monthly Reports for each fund	12 Reports
Management Dashboard Charts prepared on a monthly basis	N/A	N/A	12 Monthly Submissions
Accounts Receivable, RollForward, and Aging Monthly Reports	12 Monthly Reports	12 Monthly Reports	12 Monthly Reports

Bureau of Treasury

PROGRAM HIGHLIGHTS

2003 Management Objectives

1 Audit businesses and recover $500,000 in additional business license revenues by November 30, 2003.
2 Collect and/or settle 50 largest delinquent sanitary and business license accounts respectively, with 25% of the top 50 accounts collected and/or settled each quarter of 2003.
3 Resolve all sanitary service customer complaints within a 2 month period; with no complaints more than four months old.
4 Reconcile sanitary, business license and water/sewer revenues from the MARS/G General Ledger to subsidiary records; completed by the 15th day of each month
5 Produce and prepare comprehensive monthly accounts receivable, aging, and rollforward reports for sanitary service, business license, and water/sewer by the 15th day of each month
6 Develop and add Three Management Dashboard Charts and Treasury Forms to the City's web-site by January 31, 2003
7 Develop and submit 1 major revenue enhancement for the City's General Fund
8 Resolve all business license returned mail resulting from renewal mailings by February 15, 2003
9 Mail all sanitary bills promptly by January 1, April 1, July 1, and October 1, 2003 and resolve all returned mail within 60 days from the return of the mail

Department of
FIRE SERVICES

DEPARTMENT OF FIRE SERVICES

Overview

The Atlanta Fire Department's ultimate mission is to prevent disastrous incidents from occurring and to minimize damage to life, property and the environment. Our vision, creating and supporting the environment to prevent loss of life and property where all people thrive and prosper, reflects in our day-to-day operations.

The Fire Department serves an area of 132.6 square miles with a population of 400,000. The Department maintains thirty-one (31) fire stations, five-hundred and twenty-nine (529) pieces of equipment, protects the busiest airport in the world, responds to over 60 miles of Interstate Highways and twenty-three (23) miles of rapid rail. Protection is provided for over 1,000,000 people inside the city each workday and 16.5 million visitors to the city each year.

The Fire Department employs 974 employees and responded to over 66,442 emergency incidents in 2002. Firefighting personnel work a shift schedule of twenty-four hours (24) on duty and forty-eight hours (48) off duty. The Fire Department is funded by two budgets. The General Fund initial budget for general fund operations equaled $53,894,647 in 2002, while the Airport Fund budget for airport operations only totaled $15,629,561. These two funds support the four divisions of the department - Office of the Fire Chief, Administration, Field Suppression (inside the city and Hartsfield Atlanta International Airport), and Technical Services. Each component has a distinctive role in its interaction to the department as a whole.

The Atlanta Fire Department has a community based citizen interest philosophy, which increases the awareness between the Department and the community. This concept is exemplified each year during the Fire Prevention Week activities. Fire prevention activities range from the display of fire apparatus and fire equipment demonstrations to a puppetry show produced and performed by Fire Department personnel. This year'sactivity should attract an attendance of over 500 citizens from the community and 1,000 students from the Atlanta Area Schools respectively. Also inclusive in this concept is the monitoring and screening of blood pressure and issuance of smoke alarms. In 2002, the Fire Department conducted 10,404 blood pressure screenings and issued smoke alarms.

The Department also participates in the Neighborhood Planning Unit (NPU) meetings for the purpose of addressing issues within the neighborhood. This process allows the citizen the opportunity to convey their satisfaction or dissatisfaction with services received in their areas and provides the department an opportunity to respond with accurate information as it relates to fire and medical responses.

DEPARTMENT OF FIRE SERVICES (Continued)

Overview (Continued)

The year 2002 marked the beginning of the replacement of fire apparatus (trucks and engines). To date, the department has received 30 new engines and 13 ladders. All apparatus operators received the necessary training to operate the new equipment. The Fire Department took advantage of the delivery occasions to involve the local and elected community in a series of dedications. The dedications were well received and highlighted the administration's commitment to improving our service delivery capability.

The Atlanta Fire Department was awarded "International Accredited Agency" status by the Commission on Fire Accreditation International (CFAI). This honor comes after an extensive review of the department's overall operations. The accomplishment is the result of the establishing of the Atlanta Fire Department accreditation assessment team three years ago. The team assembled a self-assessment manual that details the internal plans and processes of the department. International peers in fire and emergency services profession officially recognize the Atlanta Fire Department as an efficient, competent and credible agency.

The Atlanta Fire Department formed a partnership with the State of Georgia to construct a Regional Burn Building. The burn building is a multi-purpose unit centrally located and designed for multiple training programs. The building was completed on schedule and was used for the next recruit class scheduled for fall 2002.

Finally, the Annual Boot Drive, which helps support the Burn Foundation, was once again a success. This activity is non-city supported and requires the involvement of the firefighters canvassing the citizens for their support of this worthy cause.

The Fire Department's accomplishments in 2002 continue to be consistent with the city's mission and overall objective, particularly the stated objective of "creating a safer city". . .

"Creating A Safer Atlanta"

DEPARTMENT OF FIRE SERVICES

Department Mission

To prevent disastrous incidents from occurring and minimize damage to life, property, and the environment.

FINANCIAL DATA

Department by Major Account Group

ACCOUNT GROUP	2001 EXPENDITURES	2002 EXPENDITURES	2003 ADOPTED BUDGET
1. Personnel Expenses	62,288,985	59,742,789	66,239,590
2. Other Operating Expenses	2,453,700	3,268,030	3,021,828
5. Internal Service Expenses	2,101,264	2,381,241	2,355,171
6. Intergovt./Interfund Expenses	366,549	24,662	-
7. Capital Expenses	2,953,752	3,074,893	8,839,127
Total	70,164,250	68,491,615	80,455,716

Department by Organization Unit

BUREAU	2001 EXPENDITURES	2002 EXPENDITURES	2003 ADOPTED BUDGET
Office of Fire Chief	1,482,270	1,065,674	1,082,441
Administration	931,738	835,720	911,385
Fire Operations	62,131,458	61,365,739	72,749,639
Technical Services	5,618,784	5,224,482	5,712,251
Total	70,164,250	68,491,615	80,455,716

Source of Funds

FUND	2001 EXPENDITURES	2002 EXPENDITURES	2003 ADOPTED BUDGET
General Fund	56,105,509	54,926,738	58,224,312
Airport Revenue Fund	13,230,197	13,181,999	15,906,089
Airport Renewal & EXT Fund	828,544	382,878	6,313,195
1991 Bond Project Fund	-	-	12,120
Total	70,164,250	68,491,615	80,455,716

DEPARTMENT OF FIRE SERVICES (Continued)

PROGRAM HIGHLIGHTS

Workload Measures

Measure	2001 ACTUAL	2002 ACTUAL	2003 PROJECTED
1. Calls for service processed	49,750	49,599	49,600
2. Number of emergency responses	128,196	79,182	79,200
- Fire			
- EMS			
- Other			
3. Training hours provided	100,655	96,760	96,760
4. False alarms billed	-	-	-
5. Fire safety programs conducted	5,142	5,300	2,050
6. Commercial buildings inspected	8,735	12,355	12,000
7. Plans reviewed within 5 days	516	532	422
8. Fire cause determination inspections conducted	371	375	380
9. Arson investigations conducted	152	160	165

2003 Management Objectives

1. To process all calls for service in less than 3 minutes: Calltaker portion in less than 90 seconds and Dispatcher portion in less than 90 seconds.
2. To respond to all emergencies within 5 minutes.
3. To conduct annual training for personnel consistent with professional standards, as defined below:
   - Firefighters: 120 hours
   - EMTs: 145 hours
   - Dispatchers/Calltakers: 120 hours
   - Investigators: 155 hours
   - Paramedics/Cardiac Techs: 145 hours
4. To bill all false alarms within one month of occurrence.
5. To educate the public about fire safety.
6. To conduct annual inspections of all commercial buildings.
7. To review location plans as per fire code mandates within 5 days.
8. To determine the causes of all fires.
9. To achieve high clearance rates for intentionally set fires.

DEPARTMENT OF FIRE SERVICES (Continued)

Office of Fire Chief

The Fire Chief is responsible for the overall operation and direction of the Atlanta Fire Department. Direct reports include the Public Affairs Officer, Grants Development Administrator, the Department's Chaplain and Medical Director.

The Office of Professional Standards is a section within the division of the Office of the Fire Chief and is responsible for background investigations, internal affairs, advocacy and recruitment.

FINANCIAL AND STAFFING DATA

Division by Major Account Group

ACCOUNT GROUP	2001 EXPENDITURES	2002 EXPENDITURES	2003 ADOPTED BUDGET
1. Personnel Expenses	1,024,043	959,246	1,006,507
2. Other Operating Expenses	82,519	90,357	60,625
5. Internal Service Expenses	9,159	16,071	15,309
6. Intergovt./Interfund Expenses	366,549	-	-
Total	1,482,270	1,065,674	1,082,441

Budget and Staff by Activity

ACTIVITY	2003 ADOPTED BUDGET	2003 AUTHORIZED PERSONNEL	CHANGE IN AUTHORIZED PERSONNEL
Office of Fire Chief	526,966	6	(1)
Professional Standards	555,475	7	-
Total	1,082,441	13	(1)

Source of Funds

FUND	2001 EXPENDITURES	2002 EXPENDITURES	2003 ADOPTED BUDGET
General Fund	1,482,270	1,065,674	1,082,441

DEPARTMENT OF FIRE SERVICES (Continued)

Administration Division

The Administration Division provides effective management support operations for the department through fiscal and human resources; management information systems for technological enhancements; and grants development initiatives for the acquisition of resources to augment the department's service base.

FINANCIAL AND STAFFING DATA

Division by Major Account Group

ACCOUNT GROUP	2001 EXPENDITURES	2002 EXPENDITURES	2003 ADOPTED BUDGET
1. Personnel Expenses	787,332	753,231	797,010
2. Other Operating Expenses	69,615	15,020	19,382
5. Internal Service Expenses	74,791	67,469	94,993
Total	931,738	835,720	911,385

Budget and Staff by Activity

ACTIVITY	2003 ADOPTED BUDGET	2003 AUTHORIZED PERSONNEL	CHANGE IN AUTHORIZED PERSONNEL
Administration	235,955	3	1
Human Resources	349,387	6	-
Management Services	326,043	6	-
Total	911,385	15	1

Source of Funds

FUND	2001 EXPENDITURES	2002 EXPENDITURES	2003 ADOPTED BUDGET
General Fund	931,738	835,720	911,385

DEPARTMENT OF FIRE SERVICES (Continued)

Field Operations Division

The Operations Division is responsible for responding to and mitigating disastrous incident; providing continuous training to all sworn personnel; and providing emergency medical services and medical oversight through the Rescue Section.

FINANCIAL AND STAFFING DATA

Division by Major Account Group

ACCOUNT GROUP	2001 EXPENDITURES	2002 EXPENDITURES	2003 ADOPTED BUDGET
1. Personnel Expenses	55,318,131	53,225,163	59,203,386
2. Other Operating Expenses	1,967,170	2,927,301	2,635,992
5. Internal Service Expenses	1,892,405	2,138,382	2,083,254
7. Capital Expenses	2,953,752	3,074,893	8,827,007
Total	62,131,458	61,365,739	72,749,639

Budget and Staff by Activity

ACTIVITY	2003 ADOPTED BUDGET	2003 AUTHORIZED PERSONNEL	CHANGE IN AUTHORIZED PERSONNEL
Deputy Chief	255,891	3	(1)
Airport Fire Administration	1,592,635	13	0
Airport Fire Suppression	14,587,998	174	0
Airport Fire Rescue	6,038,651	21	3
Field Operations, Adm.	363,090	4	(2)
Field Fire Suppression	46,719,066	593	(7)
Training	1,173,217	14	0
Rescue	2,019,091	30	(2)
Total	72,749,639	852	(9)

Source of Funds

FUND	2001 EXPENDITURES	2002 EXPENDITURES	2003 ADOPTED BUDGET
General Fund	48,072,720	47,800,862	50,530,355
Airport Revenue Fund	13,230,194	13,181,999	15,906,089
Airport Renewal and Extension Fund	828,544	382,878	6,313,195
Total	62,131,458	61,365,739	72,749,639

DEPARTMENT OF FIRE SERVICES (Continued)

Technical Services Division

The Technical Services Division provides the services, equipment and training to prevent and mitigate harm.

FINANCIAL AND STAFFING DATA

Division by Major Account Group

ACCOUNT GROUP	2001 EXPENDITURES	2002 EXPENDITURES	2003 ADOPTED BUDGET
1. Personnel Expenses	5,159,479	4,805,149	5,232,687
2. Other Operating Expenses	334,396	235,352	305,829
5. Internal Service Expenses	124,909	159,319	161,615
6. Intergovt./Interfund Expenses	-	24,662	-
7. Capital Expenses	-	-	12,120
Total	5,618,784	5,224,482	5,712,251

Budget and Staff by Activity

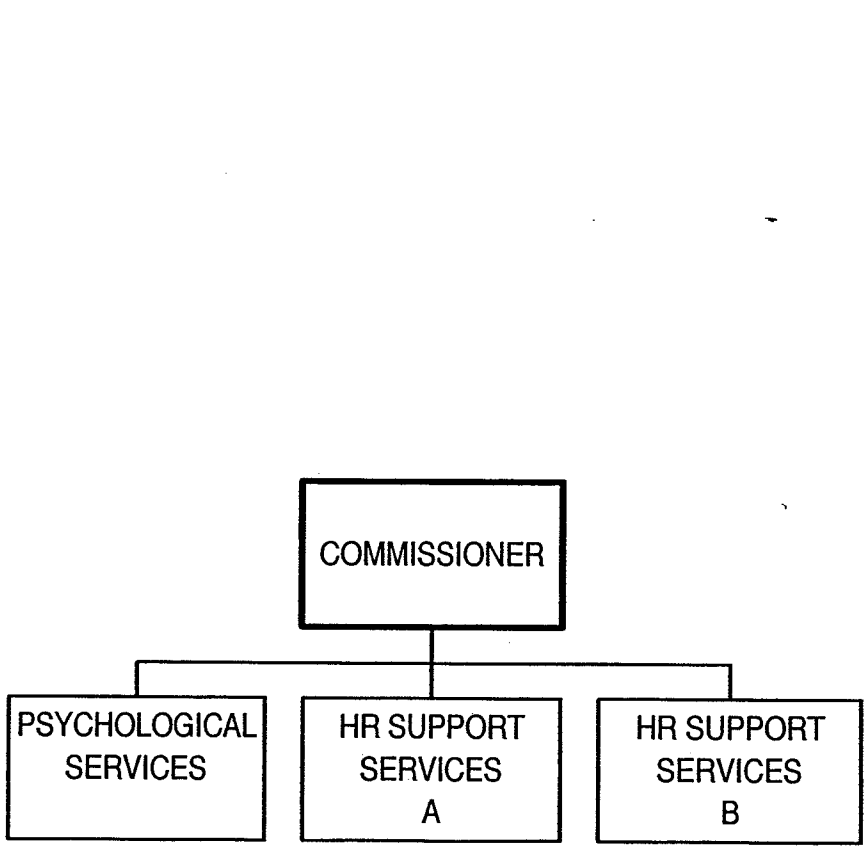
ACTIVITY	2003 ADOPTED BUDGET	2003 AUTHORIZED PERSONNEL	CHANGE IN AUTHORIZED PERSONNEL
Deputy Chief	183,098	2	(1)
Fire Safety Administration	115,581	1	(1)
Investigations	813,792	10	0
Code Inspections	1,491,437	23	(2)
Education	259,290	4	(1)
Communication & Property Mgmt-Admin	4,570	0	0
Communications	1,950,086	29	0
Property Management	894,397	11	(1)
Total	5,712,251	80	(6)

Source of Funds

FUND	2001 EXPENDITURES	2002 EXPENDITURES	2003 ADOPTED BUDGET
General Fund	5,618,784	5,224,482	5,700,131
1991 Bond Project Fund	-	-	12,120
Total	5,618,784	5,224,482	5,712,251

Department of

HUMAN RESOURCES



DEPARTMENT OF HUMAN RESOURCES

Overview

The Department of Human Resources strives to promote a customer-friendly work environment and ensure that Atlanta's citizens have a competent and productive workforce, committed to the delivery of quality municipal services to Atlanta's citizens and guests. Towards that end, the department supplies a variety of human resources services for managers and employees; communicates and enforces federal, state and local regulatory requirements; and functions as advisor, and strategic partner to other departments and agencies.

In response to recommendations in the HR Process Review, the department reorganized in 2002, adopting a zero-based staffing approach. Human Resources transitioned from a structure based on separate straight-line functions (personnel administration, labor relations, training/development and employee assistance) to a structure that provides one-stop human resources support to its customer departments. Under the new organization, operating departments have one point of contact for all service needs, whether these needs are employee relations, recruitment, or training. A separate unit is devoted to strategic planning, and the Human Resources Policy Council, comprised of representatives from every department in city government, provides customer input on HR policies and programs. The goal is to strengthen its strategic business partnership with customer departments and agencies.

The major portion of the DHR budget is in the general fund, but the department also receives funds from Water/Sewer, Aviation, and Sanitation.

The Office of the Commissioner provides leadership and guidance, establishes management plan and budget priorities and works to ensure their successful accomplishment. It serves as the catalyst for development and implementation of innovative ideas, generates enhancements to existing human resource policies and practices, interprets/communicates HR policies and related issues, and ensures that policies and procedures are administered in a fair and equitable manner. This office also coordinates the activities of the Civil Service Board and ensures that City of Atlanta employment policies and practices provide equal opportunity for all qualified persons. Its evolving role is to anticipate change and develop strategies to assist management and employees with retaining or improving productivity while adapting to new culture.

DEPARTMENT OF HUMAN RESOURCES (Continued)

Overview (Continued)

The two HR Support Service Divisions provide assistance to city departments and agencies in the classification, compensation, recruitment, evaluation, certification, promotion and retention of qualified employees. Support and assistance are also provided with workforce planning, performance management, career management and training, employee relations, and maintenance of human resource information systems.

These divisions also administer the Labor/Management Code. While the Police and Fire Departments recruit and evaluate applicants for entry-level sworn positions, the Human resources Department is responsible for the development, validation and administration of the public safety promotional testing processes.

The Office of Psychological Services offers confidential, professional counseling and referral for employees and family members who seek assistance with substance abuse and other personal problems. This office also provides critical incident response, psychological testing and assessment for public safety positions, random and for-cause drug and alcohol testing, and fitness for duty assessment.

In addition to reorganization in 2002, DHR administered three Reductions in Force. The department partnered with the Georgia Department of Labor and the Workforce Development Agency to offer outplacement services to city employees displaced by these RIF's. HR also worked with the Office of the Mayor to draft and implement the Communications Plan for the Mayor's 2003 budget priorities, designed the template and process for departments to use in implementation of the Mayor's citywide restructuring effort, and drafted the personnel paper to support the reorganization of city government.

Major efforts for the 2003 budget year will center on development and implementation of 14 new programs and activities recommended by the HR Process Review.

DEPARTMENT OF HUMAN RESOURCES

Department Mission

In partnership with city agencies and departments, to promote a fair and customer-friendly employment environment that supports a competent, productive, efficient and diverse workforce, committed to the delivery of quality municipal services to Atlanta's citizens and guests.

FINANCIAL DATA

Department by Major Account Group

ACCOUNT GROUP	2001 EXPENDITURES	2002 EXPENDITURES	2003 ADOPTED BUDGET
1. Personnel Expenses	3,586,463	3,737,597	3,360,661
2. Other Operating Expenses	390,272	394,391	511,230
5. Internal Service Expenses	215,249	191,547	269,266
6. Intergovt./Interfund Expenses	23,464	-	-
7. Capital Expenses	41,330	42,332	40,760
Total	4,256,778	4,365,867	4,181,917

Department by Organization Unit

BUREAU	2001 EXPENDITURES	2002 EXPENDITURES	2003 ADOPTED BUDGET
Office of Commissioner	334,965	305,188	1,479,656
Psychological Services	-	-	543,212
Personnel Administration	2,460,506	2,425,079	-
Training	669,023	721,096	-
Labor Relations	399,518	503,444	-
HR Support Services A	-	-	997,108
Employee Assistance	392,766	411,060	-
HR Support Services B	-	-	1,161,941
Total	4,256,778	4,365,867	4,181,917

Source of Funds

FUND	2001 EXPENDITURES	2002 EXPENDITURES	2003 ADOPTED BUDGET
General Fund	3,897,791	3,804,142	3,662,915
Water and Sewerage Revenue Fund	181,501	319,111	354,099
Sanitary Services Revenue Fund	-	23,098	73,687
Airport Revenue Fund	113,842	145,590	90,688
Airport Renewal & Extension Fund	-	2,959	41
Agency Fund	63,644	70,967	487
Total	4,256,778	4,365,867	4,181,917

DEPARTMENT OF HUMAN RESOURCES (Continued)

STAFFING DATA

Authorized Personnel (Permanent)

ORGANIZATIONAL UNIT	2001	2002	2003
Office of Commissioner	4	3	14
* Psychological Services	-	-	4
Personnel Administration	39	34	-
Training	12	10	-
Labor Relations	9	8	-
* HR Support Services A	-	-	9
Employee Assistance	6	5	-
* HR Support Services B	-	-	10
Total	70	60	37

PROGRAM DATA

2002 Accomplishments

* Restructured the Human Resources Department to increase efficiency and effectiveness of human resources service delivery. Utilized unprecedented zero-based staffing approach.

* Administered three Reductions in Force during 2002, the first two involving approximately 300 employees, more than 600 vacant positions, and over 120 extra-help and part-time positions. Partnered with the

* Worked with the Office of the Mayor to craft and implement the Communications Plan for the Mayor's initiative to change the organizational culture of city government. Over a two-month period, the Mayor and executive team held group sessions with employees in every department to communicate tough decisions required by the 2003 budget and the resultant need to change the way government operates, accomplish more with less, focus efforts on critical services and increase standards for performance.

PROGRAM HIGHLIGHTS

Workload Measures

Measure	2001 ACTUAL	2002 ACTUAL	2003 PROJECTED
1 # of FTEs employed by the City	7,438	7,254	7,300
2 Positions filled, including new hires, promotions, seasonal and extra help	2,815	1,400	1,400
3 Training hours conducted by HR and departments	n/a	n/a	83,000
4 Employee performance appraisals processed	6,451	4,467	6,300

PROGRAM HIGHLIGHTS

2003 Management Objectives

1 To ensure that employees receive training which permits them to perform their jobs effectively, 85% of planned training hours being delivered.

2 To complete recruitment, evaluation and referral processes within 30 days for at least 70% of employment requisitions received.

3 To reduce, through supervisory training, the percentage of adverse action appeals upheld or modified by Civil Service Board.

4 To ensure that the performance of at least 90% of eligible employees is assessed annually, and that corrective action is taken in at least 98% of all cases in which the employee receives an unacceptable

5 To implement the 5 human resources tasks outlined in the TAP Plan by the end of the year.

DEPARTMENT OF HUMAN RESOURCES (Continued)

Office of Commissioner

To provide leadership and guidance in the strategic planning, budgeting and implementation of human resource policies, programs, and services for the City of Atlanta; to partner with other city agencies and policy-makers in the development of innovative policies, programs and services in response to changes in the employment environment; to ensure fairness in implementation of employment practices and promote diversity in the workforce.

FINANCIAL DATA

Budget by Major Account Group

ACCOUNT GROUP	2001 EXPENDITURES	2002 EXPENDITURES	2003 ADOPTED BUDGET
1. Personnel Expenses	252,578	255,287	1,095,183
2. Other Operating Expenses	31,667	37,747	90,446
5. Internal Service Expenses	1,166	1,159	269,267
6. Intergovt./Interfund Expenses	23,464	-	-
7. Capital Expenses	26,090	33,000	24,760
Total	334,965	327,193	1,479,656

Budget and Staff by Activity

ACTIVITY	2003 ADOPTED BUDGET	2003 AUTHORIZED PERSONNEL	CHANGE IN AUTHORIZED PERSONNEL
Office of Commissioner	1,479,656	14	11

Source of Funds

FUND	2001 EXPENDITURES	2002 EXPENDITURES	2003 ADOPTED BUDGET
General Fund	334,965	327,193	1,479,128
Airport Renewal & Extension Fund	-	-	41
Agency Fund	-	-	487
Total	336,966	329,195	1,479,656

DEPARTMENT OF HUMAN RESOURCES (Continued)

Office of Human Resources Support A

To facilitate the effective delivery of City services by partnering with the Departments of Police, Fire, Corrections, Judicial Agencies, Planning & Development, Aviation, Law, Office of the Mayor, and the Atlanta Workforce Development Agency to establish and administer an innovative, proactive, responsive, and strategic system of human resource management, based on best practices.

FINANCIAL AND STAFFING DATA

Budget by Major Account Group

ACCOUNT GROUP	2001 EXPENDITURES	2002 EXPENDITURES	2003 ADOPTED BUDGET
1. Personnel Expenses	-	-	838,445
2. Other Operating Expenses	-	-	158,663
Total	-	-	997,108

Budget and Staff by Activity

ACTIVITY	2003 ADOPTED BUDGET	2003 AUTHORIZED PERSONNEL	CHANGE IN AUTHORIZED PERSONNEL
Human Resources Support A	997,108	9	-

Source of Funds

FUND	2001 EXPENDITURES	2002 EXPENDITURES	2003 ADOPTED BUDGET
General Fund	-	-	906,419
Airport Revenue Fund	-	-	90,689
Total	-	-	997,108

DEPARTMENT OF HUMAN RESOURCES (Continued)

Office of Human Resources Support B

To facilitate the effective delivery of City services by partnering with the Departments of Public Works; Watershed Management; Parks, Recreation & Cultural Affairs; Finance; Procurement; Information Technology; and the Council Staff to establish and administer an innovative, proactive, responsive, and a strategic system of human resource practices.

FINANCIAL AND STAFFING DATA

Budget by Major Account Group

ACCOUNT GROUP	2001 EXPENDITURES	2002 EXPENDITURES	2003 ADOPTED BUDGET
1. Personnel Expenses	-	-	1,098,722
2. Other Operating Expenses	-	-	47,219
7. Capital Expenses	-	-	16,000
Total	-	-	1,161,941

Budget and Staff by Activity

ACTIVITY	2003 ADOPTED BUDGET	2003 AUTHORIZED PERSONNEL	CHANGE IN AUTHORIZED PERSONNEL
Human Resources Support B	1,161,941	10	-

Source of Funds

FUND	2001 EXPENDITURES	2002 EXPENDITURES	2003 ADOPTED BUDGET
General Fund	-	-	734,155
Sanitary Services Revenue Fund	-	-	73,687
Water and Sewerage Revenue Fund	-	-	354,099
Total	-	-	1,161,941

DEPARTMENT OF HUMAN RESOURCES (Continued)

Office of Psychological Services

The Office of Psychological Services provides confidential, professional counseling for employees and family members who seek assistance of substance abuse and other problems. This office also provides psychological testing and assessment for safety sensitive positions in public safety agencies.

FINANCIAL AND STAFFING DATA

Budget by Major Account Group

ACCOUNT GROUP	2001 EXPENDITURES	2002 EXPENDITURES	2003 ADOPTED BUDGET
1. Personnel Expenses	-	-	328,311
2. Other Operating Expenses	-	-	214,901
Total	-	-	543,212

Budget and Staff by Activity

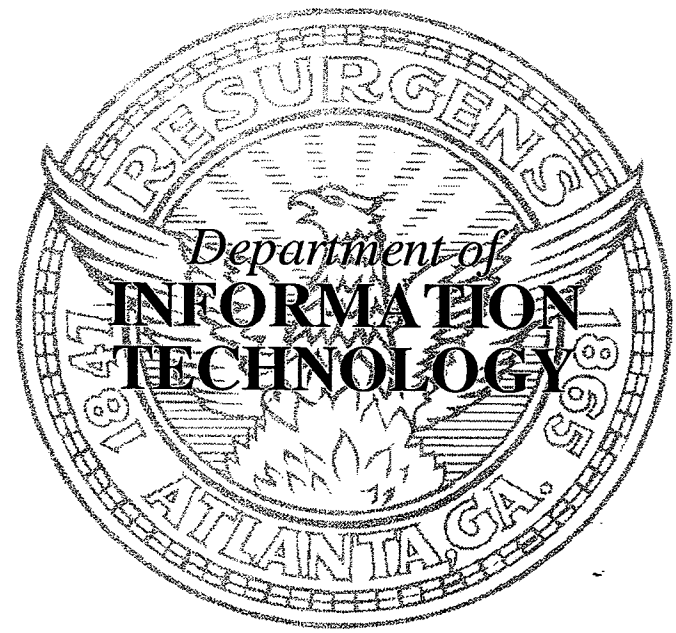
ACTIVITY	2003 ADOPTED BUDGET	2003 AUTHORIZED PERSONNEL	CHANGE IN AUTHORIZED PERSONNEL
Psychological Services	543,212	4	-

Source of Funds

FUND	2001 EXPENDITURES	2002 EXPENDITURES	2003 ADOPTED BUDGET
General Fund	-	-	543,212

Department of

INFORMATION TECHNOLOGY



DEPARTMENT OF INFORMATION TECHNOLOGY (Continued)

Systems & Programming Division

FINANCIAL AND STAFFING DATA

Budget by Major Account Group

ACCOUNT GROUP	2001 EXPENDITURES	2002 EXPENDITURES	2003 ADOPTED BUDGET
1. Personnel Expenses	-	-	818,393
2. Other Operating Expenses	-	-	3,555,339
Total	-	-	4,373,732

Budget and Staff by Activity

ACTIVITY	2003 ADOPTED BUDGET	2003 AUTHORIZED PERSONNEL	CHANGE IN AUTHORIZED PERSONNEL
Systems & Programming	4,373,732	11	(13)

Source of Funds

FUND	2001 EXPENDITURES	2002 EXPENDITURES	2003 ADOPTED BUDGET
Internal Service Fund	-	-	4,373,732

Note:
Department of Information Technology was created as part of 2003 reorganization.
Historical expenditures are in the former Department of Administrative Services.

DEPARTMENT OF INFORMATION TECHNOLOGY (Continued)

Systems Planning & Research Division

FINANCIAL AND STAFFING DATA

Budget by Major Account Group

ACCOUNT GROUP	2001 EXPENDITURES	2002 EXPENDITURES	2003 ADOPTED BUDGET
1. Personnel Expenses	-	-	515,909
2. Other Operating Expenses	-	-	44,745
Total	-	-	560,654

Budget and Staff by Activity

ACTIVITY	2003 ADOPTED BUDGET	2003 AUTHORIZED PERSONNEL	CHANGE IN AUTHORIZED PERSONNEL
Systems Planning & Research	560,654	8	2

Source of Funds

FUND	2001 EXPENDITURES	2002 EXPENDITURES	2003 ADOPTED BUDGET
Internal Service Fund	-	-	560,654

Note:
Department of Information Technology was created as part of 2003 reorganization.
Historical expenditures are in the former Department of Administrative Services.

DEPARTMENT OF INFORMATION TECHNOLOGY (Continued)

Technical & Network Support Division

FINANCIAL AND STAFFING DATA

Budget by Major Account Group

ACCOUNT GROUP	2001 EXPENDITURES	2002 EXPENDITURES	2003 ADOPTED BUDGET
1. Personnel Expenses	-	-	517,948
2. Other Operating Expenses	-	-	302,144
Total	-	-	820,092

Budget and Staff by Activity

ACTIVITY	2003 ADOPTED BUDGET	2003 AUTHORIZED PERSONNEL	CHANGE IN AUTHORIZED PERSONNEL
Technical & Network Support	820,092	7	2

Source of Funds

FUND	2001 EXPENDITURES	2002 EXPENDITURES	2003 ADOPTED BUDGET
Internal Service Fund	-	-	820,092

Note:
Department of Information Technology was created as part of 2003 reorganization.
Historical expenditures are in the former Department of Administrative Services.

DEPARTMENT OF INFORMATION TECHNOLOGY (Continued)

Telephone Communications Division

FINANCIAL AND STAFFING DATA

Budget by Major Account Group

ACCOUNT GROUP	2001 EXPENDITURES	2002 EXPENDITURES	2003 ADOPTED BUDGET
1. Personnel Expenses	-	-	87,174
Total	-	-	87,174

Budget and Staff by Activity

ACTIVITY	2003 ADOPTED BUDGET	2003 AUTHORIZED PERSONNEL	CHANGE IN AUTHORIZED PERSONNEL
Telephone Communications	87,174	2	-

Source of Funds

FUND	2001 EXPENDITURES	2002 EXPENDITURES	2003 ADOPTED BUDGET
Internal Service Fund	-	-	87,174

Note:
Department of Information Technology was created as part of 2003 reorganization.
Historical expenditures are in the former Department of Administrative Services.

JUDICIAL AGENCIES

MUNICIPAL COURT

- COURT OPERATIONS
- SOLICITOR
- PUBLIC DEFENDER
- ATLANTA PRETRIAL SERVICES

TRAFFIC COURT

- COURT OPERATIONS
- SOLICITOR
- PUBLIC DEFENDER

JUDICIAL AGENCIES

FINANCIAL DATA

Budget by Major Account Group

ACCOUNT GROUP	2001 EXPENDITURES	2002 EXPENDITURES	2003 ADOPTED BUDGET
1. Personnel Expenses	22,017,386	24,337,344	22,882,698
2. Other Operating Expenses	6,283,326	4,777,937	3,898,605
3. Loans/Adv/Invest/Losses	-	4,353	-
5. Internal Service Expenses	485,936	1,622,185	1,875,144
6. Intergovt./Interfund Expenses	137,853	35,022	-
7. Capital Expenses	954,981	1,538,867	677,695
Total	29,879,482	32,315,707	29,334,142

Department by Organization Unit

ACTIVITY	2001 EXPENDITURES	2002 EXPENDITURES	2003 ADOPTED BUDGET
Municipal Court:			
Administration	6,421,523	6,869,576	6,122,623
Solicitor's Office/Warrants	3,429,122	3,663,879	3,002,851
Public Defender	2,498,948	2,867,237	2,332,825
Atlanta Pretrial Services	1,766,413	1,792,368	1,519,288
Traffic Court:			
Operations	12,585,055	13,817,753	12,844,241
Solicitor	1,962,359	2,147,280	2,212,050
Public Defender	1,216,062	1,157,613	1,300,264
Total	29,879,482	32,315,707	29,334,142

Source of Funds

FUND	2001 EXPENDITURES	2002 EXPENDITURES	2003 ADOPTED BUDGET
General Fund	29,879,482	15,193,061	12,977,587
Traffic Court Operations Fund	-	17,122,646	16,356,555
Total	29,879,482	32,315,707	29,334,142

STAFFING DATA

Authorized Personnel (Permanent)

ORGANIZATIONAL UNIT	2001	2002	2003
Municipal Court:			
Administration	279	121	104
Solicitor's Office/Warrants	62	44	34
Public Defender	45	42	35
Atlanta Pretrial Services	42	40	30
Traffic Court:			
Operations	166	166	166
Solicitor	38	37	37
Public Defender	26	22	22
Total	658	472	428

MUNICIPAL COURT

JUDICIAL AGENCIES (Continued)

Municipal Court of Atlanta

Operations

The mission of the Municipal Court is to provide for a fair and impartial hearing for all citizens charged with a city ordinance violation or state offense within the boundaries of the City of Atlanta.

FINANCIAL AND STAFFING DATA

Budget by Major Account Group

ACCOUNT GROUP	2001 EXPENDITURES	2002 EXPENDITURES	2003 ADOPTED BUDGET
1. Personnel Expenses	4,919,055	5,588,466	4,672,017
2. Other Operating Expenses	1,065,198	1,026,014	1,030,793
5. Internal Service Expenses	117,686	112,008	228,946
6. Intergovt/Interfund Expenses	137,853	27,334	-
7. Capital Expenses	181,731	115,754	190,867
Total	6,421,523	6,869,576	6,122,623

Budget and Staff by Activity

ACTIVITY	2003 ADOPTED BUDGET	2003 AUTHORIZED PERSONNEL	CHANGE IN AUTHORIZED PERSONNEL
Operations	6,122,623	104	(17)

Source of Funds

FUND	2001 EXPENDITURES	2002 EXPENDITURES	2003 ADOPTED BUDGET
General Fund	6,421,523	6,869,576	6,122,623

JUDICIAL AGENCIES (Continued)

Municipal Court of Atlanta

Operations

PROGRAM DATA

2002 Accomplishments

- Processed 5,000 Domestic Cases
- Obtained 4th year grant to implement Temporary Protective Order Pilot for Victims of Domestic Violence
- Conducted 132 sessions of bond hearings on weekends and holidays
- Serviced 28 neighborhood cleaning sites, including downtown transit locations using 600+ defendants
- Processed 1,900 Housing Court cases.
- Processed 1,000 case screenings for the complaint room.
- Implement Soil Erosion Cases in Environmental Court
- Processed 3,800 cases through Community Court

PROGRAM HIGHLIGHTS

Workload Measures

Measure	2001 ACTUAL	2002 ACTUAL	2003 PROJECTED
1. Total Charges Issued	82,431	80,286	76,714
Arrest Charges Booked	68,905	67,696	64,471
Copy Charges Booked	13,526	12,590	12,243
2. Total Charges Processed	154,425	151,336	149,501
Bound-over to Fulton County:	28,252	29,268	27,982
Misdemeanors	9,508	10,264	10,488
Felonies	18,744	19,004	17,493
Bound-over to Others:	1,449	1,282	1,282
Misdemeanors	416	330	330
Felonies	1,033	952	952
Resets	69,998	73,574	73,420
Dismissals	33,810	27,894	28,435
3. Cases Probated	2,587	2,500	4,672
4. Domestic Cases	18,101	5,172	5,172
5. Total Number of Individuals Processed	51,294	51,056	48,917
Arrested	40,991	40,028	38,301
Copy	10,303	11,028	10,616
6. Total City Fines Collected	1,043,325	1,004,308	903,572
City Fines Collected at Municipal Court	549,132	726,434	613,649
Housing Court Fines	262,549	108,282	142,314
City Fines Collected at Corrections	231,644	169,592	147,609

Municipal Court of Atlanta

Operations

PROGRAM HIGHLIGHTS

Workload Measures

Measure	2001 ACTUAL	2002 ACTUAL	2003 PROJECTED
7. Warrants Issued	5,432	6,136	5,808
Arrest	2,542	2,588	2,432
FTA	1,979	2,504	2,445
Search	911	1,044	931
8. Defendents Referred to Psychiatric Evaluation	739	722	665
9 Referrals to Interpreters	669	368	371
10 Referrals to Court Appionted Attorneys	1,548	1,366	1,593

2003 Management Objectives

1. Conduct trials for all City Ordinance Violations.
2. Increase the number of Community Court Sessions conducted weekly.
3. Increase the number of abatement nuisiance case hearings weekly.
4 Increase the number of Pan Handling and Urban Camping.
5 Reduce the number of Courtroom baliffs positions.
6 Reduce the number of Probation Division positions.
7 Reduce personnel cost by furlough of employees.
8 Implement RIF pursuant to 2003 Ordinance
9 Reduce operating accounts compenserate to cost of RIF employees for 1/2 year.

JUDICIAL AGENCIES (Continued)

Municipal Court of Atlanta - Solicitor's Office

The Mission of the Solicitor's Office is to represent the interest of the citizens of Atlanta in all cases brought before the Municipal Court by direct prosecution of cases and by providing legal assistance to law enforcement agencies, city agencies, and the general public.

FINANCIAL AND STAFFING DATA

Budget by Major Account Group

ACCOUNT GROUP	2001 EXPENDITURES	2002 EXPENDITURES	2003 ADOPTED BUDGET
1. Personnel Expenses	3,156,169	3,384,454	2,676,201
2. Other Operating Expenses	209,289	201,432	216,320
5. Internal Service Expenses	57,982	49,837	97,370
7. Capital Expenses	5,681	28,157	12,960
Total	3,429,121	3,663,879	3,002,851

Budget and Staff by Activity

ACTIVITY	2003 ADOPTED BUDGET	2003 AUTHORIZED PERSONNEL	CHANGE IN AUTHORIZED PERSONNEL
Solicitor	2,369,065	23	(10)
Warrants	633,786	11	
Total	3,002,851	34	

Source of Funds

FUND	2001 EXPENDITURES	2002 EXPENDITURES	2003 ADOPTED BUDGET
General Fund	3,429,121	3,663,879	3,002,851

JUDICIAL AGENCIES (Continued)

Municipal Court of Atlanta - Solicitor's Office

PROGRAM DATA

2002 Accomplishments

1. Obtained a federal grant from Project Safe Neighborhoods of the Department of Justice to institute a gun prosecution unit.
2. Developed legislation to establish an administrative case for participation in pre-trail diversion.
3. Participated as a member of the multidisciplinary team advisory board in the development of the Fulton County Children's Advocacy Center Plan.
4. Provided re-training to the vice unit of the Atlanta Police Department.
5. Participated in the development of the "Dirty Dozen" code enforcement plan with the city administration and other city departments.
6. Participated as legal advisor to the Georgia Tech alcohol and drug abuse reduction program.

PROGRAM HIGHLIGHTS

Workload Measures

Measure	2001 ACTUAL	2002 ACTUAL	2003 PROJECTED
1. Cases Screened	101,477	100,000	55,000
2. Cases Investigated	206	385	400
3. Cases Prosecuted	154,425	151,336	55,000
4. Cases Handled thru Pretrial Division	482	650	1,140
5. Warrants Procured	17,050	18,000	5,750
6. Subpoenas Issued	12,340	13,000	8,000
7. Appeals Handled	37	55	68
8. Training & Legal Assistance Hours	1,080	1,229	1,437

2003 Management Objectives

1. Institute a process to decrease the disposition of misdemeanor cases at the City level from 70% to 90%
2. Eliminate backlog of outstanding housing code violations by 100%.

JUDICIAL AGENCIES (Continued)

Municipal Court of Atlanta - Public Defender's Office

The mission of the Public Defender's Office is to represent indigent defendants who are tried in the Municipal Court of Atlanta, or who appear before the Court for commitment purposes. The Office is also charged with the task of prosecuting appeals or certiorari petitions (in city ordinance violations only) to the Superior Court of Fulton County or other Georgia Appellate Courts having original jurisdiction.

FINANCIAL AND STAFFING DATA

Budget by Major Account Group

ACCOUNT GROUP	2001 EXPENDITURES	2002 EXPENDITURES	2003 ADOPTED BUDGET
1. Personnel Expenses	2,223,486	2,596,268	2,025,475
2. Other Operating Expenses	262,886	267,243	293,029
5. Internal Service Expenses	245	227	321
7. Capital Expenses	12,332	3,499	14,000
Total	2,498,948	2,867,237	2,332,825

Budget and Staff by Activity

ACTIVITY	2003 ADOPTED BUDGET	2003 AUTHORIZED PERSONNEL	CHANGE IN AUTHORIZED PERSONNEL
Public Defender	2,332,825	35	(7)

Source of Funds

FUND	2001 EXPENDITURES	2002 EXPENDITURES	2003 ADOPTED BUDGET
General Fund	2,498,948	2,867,237	2,332,825

JUDICIAL AGENCIES (Continued)

Municipal Court of Atlanta - Public Defender

PROGRAM DATA

2002 Accomplishments

1. From January 1, 2002 through June 30, 2002, staff attorneys represented 14, 537 indigent defendants in the Atlanta Municipal Court, 7,166 of these clients were processed on their first appearance in court. It is estimated that the office will represent 29,074 indigents in that court in FY 2002.
2. During the first six months of FY 2002, staff attorneys handled 20,051 charges ranging from public intoxication to murder. It is estimated that staff attorneys will handle 40,000 such charges in FY 2002.
3. During the first six months of FY 2002, staff attorneys represented 346 clients in the Fulton County District Attorney's "Complaint Room" initiative.
4. During the first six months of FY 2002, staff attorney's represented 780 clients charged with quality of life crimes in the Atlanta Municipal Court's "Community Court Division." These clients were afforded opportunities for counseling, self improvement and community service in lieu of a jail sentence.
5. On January 1, 2002, we implemented an in-house defendant tracking system. This database system is supported by FileMaker Pro and has allowed us an extreme amount of flexibility in researching data on clients. We have developed three databases, which include a database for the overall public defender's case load, Community Court and Complaint Room.
6. Our on-line legal research (Lexis.com) broadened from Georgia case law in June 2002. The ability to have 24-hour access to current case law across the country is an amazing advancement for our office. This has greatly improved the staff attorney's ability to research all issues of law concerning the clients case in preparation for trial and/or commitment hearing.

PROGRAM HIGHLIGHTS

Workload Measures

Measure	2001 ACTUAL	2002 ACTUAL	2003 PROJECTED
1. Felony Appointments	9,841	10,290	-
2. Misdemeanor Appointments	12,139	12,454	-
3. Ordinance Appointments	6,250	6,330	10,080
4. Total number of Indigent Clients Represented	28,230	29,074	10,080
5. Court Appearances			25,000
6. Case Preparation (hourly)			14,560

2003 Management Objectives

1. To reduce staff attorneys caseloads to a level consonant with the National Standards for indigent defense.

2. As a result of cases transferred to enumerated counties our division will no longer include felonies or misdemeanor as a woakload measure.

JUDICIAL AGENCIES (Continued)

Municipal Court of Atlanta - Atlanta Pretrial Services

The mission of the Atlanta Pretrial Services (APS) is to release from jail, on their own recognizance, defendants who are charged with certain misdemeanors, violations of state traffic laws, or City Code violations, within the City of Atlanta. To be released from jail by APS, a defendant must meet certain criteria with respect to residency, family ties, and employment status. APS is responsible for screening, interviewing, evaluating and releasing eligible defendants from jail. After release, APS is responsible for orienting the defendant to the criminal justice process, providing weekly supervision and notification of scheduled court dates, and following the case until final adjudication.

FINANCIAL AND STAFFING DATA

Budget by Major Account Group

ACCOUNT GROUP	2001 EXPENDITURES	2002 EXPENDITURES	2003 ADOPTED BUDGET
1. Personnel Expenses	1,514,437	1,635,984	1,376,591
2. Other Operating Expenses	80,349	64,348	55,697
7. Capital Expenses	171,628	92,036	87,000
Total	1,766,413	1,792,368	1,519,288

Budget and Staff by Activity

ACTIVITY	2003 ADOPTED BUDGET	2003 AUTHORIZED PERSONNEL	CHANGE IN AUTHORIZED PERSONNEL
Atlanta Pretrial Services	1,519,288	30	(10)

Source of Funds

FUND	2001 EXPENDITURES	2002 EXPENDITURES	2003 ADOPTED BUDGET
General Fund	1,766,413	1,792,368	1,519,288

JUDICIAL AGENCIES (Continued)

Municipal Court of Atlanta - Pretrial Services

PROGRAM DATA

2002 Accomplishments

1. Researched and prepared 50,000 Criminal History profiles on defendants for Municipal and Traffic Court.
2. Facilitated the collection of nearly $206,000.00 in Time Payment and Delinquent Fines.
3. Participated in monthly Atlanta/Fulton County Justice System executive Committee (JSEC) meetings.
4. Provided screening, interviews and Criminal History profiles for Community Court.
5. Attended the 9th annual Georgia Victims Assistance Training Conference.
6. Attended the GCIC Terminal Agency Coordinator (TAC) Conference.
7. Participated in the 11th Annual Youthfest, sponsored by Councilmember C.T. Martin.
8. 100% of staff received required additional training.
9. Management attended the national Forum of Black Public Administrators (NFBPA).
10. Participated in the CJCC Federal Court Order Task Force Meeting.
11. Received Ethics Training.
12. The 22nd annual Professionals in Pretrial Service (PIPS) Conference was attended by management.
13. Participated in the Atlanta "Gang" Conference focused on Atlanta Public Schools and gang related activates.
14. Received Byrne Grant to upgrade the three Georgia Criminal Information Center (GCIC) Go-Line terminals.
15. Completed and passed Georgia Crime Information Center Audit.
16. Attended Mayor's Conference on Homeland security

PROGRAM HIGHLIGHTS

Workload Measures

Measure	2001 ACTUAL	2002 ACTUAL	2003 PROJECTED
1. Criminal History Profiles Processed	60,000	50,000	25,000
2. Releases Traffic/Municipal	5,553	7,800	4,500
3. Interviews for Releases	11,601	15,160	11,200
4. Probation/Parole Verifications	2,174	3,197	2,100
5. Revenue Collections	367,000	206,000	175,000

2003 Management Objectives

1. Interview all defendents arrested at the Fulton County during transition on misdemeanor charges.
2. Provide 25,000 criminal history profiles to the Municipal Court Judges.
3. Conduct 4,500 Municipal, Traffic, and State Court Recognizance Releases.
4. Conduct 11,200 interviews on eligible defendants.

TRAFFIC COURT

JUDICIAL AGENCIES (Continued)

Traffic Court of Atlanta

Operations

The City Court of Atlanta is a State Court of Limited jurisdiction created by the State of Georgia to try offenses against the traffic laws of this State and offenses against traffic ordinances committed within territorial jurisdiction of the City of Atlanta; to provide for the constitutional authority of H.B. 1447; to provide for legislative findings; to ensure traffic laws and regulations may be enforced more effectively, efficiently, and justly by the creation of courts specifically designed for such service.

The mission of the City Court of Atlanta is to adjudicate all traffic violations that occur within the city limits. The City Court has responsibility for: (1) conducting court sessions where a judge tries traffic violators; (2) conducting jury trials and bind-over hearings on more serious offenses; (3) collecting parking fines, court fines, and probation payments; and (4) serving warrants on defendants who fail to appear. The court furthermore is responsible for the micro-filming, retrieval and must account for records of any case that comes through the court. In addition, the Bond Clerk's Office, which serves both Municipal and City Courts, is housed and budgeted out of this program.

FINANCIAL AND STAFFING DATA

Budget by Major Account Group

ACCOUNT GROUP	2001 EXPENDITURES	2002 EXPENDITURES	2003 ADOPTED BUDGET
1. Personnel Expenses	7,382,163	8,163,141	8,958,670
2. Other Operating Expenses	4,336,264	2,908,621	1,984,196
3. Loans/Adv/Invest/Losses	-	4,353	-
5. Internal Service Expenses	310,023	1,460,113	1,548,507
6. Intergovt./Interfund Expenses	-	3,844	-
7. Capital Expenses	556,605	1,277,681	352,868
Total	12,585,055	13,817,753	12,844,241

Budget and Staff by Activity

ACTIVITY	2003 ADOPTED BUDGET	2003 AUTHORIZED PERSONNEL	CHANGE IN AUTHORIZED PERSONNEL
Operations	12,844,241	166	

Source of Funds

FUND	2001 EXPENDITURES	2002 EXPENDITURES	2003 ADOPTED BUDGET
General Fund	12,585,055	-	-
Traffic Court Operations Fund	-	13,817,753	12,844,241
Total	12,585,055	13,817,753	12,844,241

JUDICIAL AGENCIES (Continued)

Traffic Court of Atlanta

PROGRAM DATA

2002 Accomplishments

- Refined the process of First Appearance Hearings, which improved efficiency of case management and reduced the need for the appearance of the Police Officer in court.
- First Appearance Hearings were increased from 6 to 7 days a week to provide improved Customer Service to defendants.
- Expanded the number of Divisions and reassigned permanent judges in the court, which reduce the need for Pro Hac Judges and resulted in a cost savings in FY 2002.
- Conducted mock trials with Centennial Place Elementary School, Morris Brandon Elementary School and Pace Academy.
- Installed "Language Line" Telephonic Interpretation Service, which provides Spanish, Chinese, French, Japanese, Korean, Russian, Vietnamese, Armenian, Cambodian, German, Haitian Creole, Italian, Polish, Portuguese, Farsi, Tagalog, Thai, Urdu and other languages.
- Teens Learning Control (TLC) unit featured on Cable Television focusing on innovative court programs in Georgia.
- Created an Internal Audit Division to measure and evaluate the results of the court's accounting applications and ensure the integrity of cash management handling procedures.
- Improved the City Court of Atlanta's E-Commerce Web Site by adding the ability to pay parking tickets on -line
- Created and developed a Kiosk system that allows customers to search his/her court date and the courtroom for which the case has been scheduled. The Kiosk will also allow the defendant to pay citations, access information about court services, access public and local information and provides links to other agencies.
- Installed CompuSafe Cash Counting Vault that limits the actual handling of cash and provides an accurate account of monies collected.
- Contracted with Brink's Armored Service for retrieval and transport of daily traffic and parking fines.
- Installed security cameras to monitor and record collection of cash and enhance court security.
- Implemented the process of electronically transmitting traffic and parking fine receipts information to the Department of Finance.
- Implemented the Telecheck Recovery System that provides improved customer service to defendants and reduces the number of returned checks.
- Conducted a Groundbreaking Ceremony to kick off construction for the new multi-storied facility to be located on Memorial and Central Avenues and Garnett and Pryor Streets.
- Completed financing and began design and construction of the new court facility, supervised by Turner Associates Architects and Planners, Inc.
- Re-engineered the court's processes to adapt to the new Case Management System, which complimented the design and planning for the New Court Facility.
- Implemented the SCT Courts Case Management System and integrated the applicable recommendations from the National Center for State Courts Management Study.
- Designed, developed and configured the Oracle Database to compliment the SCT Courts 4.1 Case Management System to reflect City Court's operations.
- Conducted an Application Court Process Review that documented and examined all of the court's existing processes.
- Evaluated and re-engineered the majority of the court's processes to adapt to the SCT Courts 4.1 Case Management System.
- Developed an Application Workflow Flow for each Division to expedite and simplify the Case Mgmt. Sys. for the End Users.
- Modified the current City Court of Atlanta's web site by creating a Splash Page, which includes a Spanish translation of court information, which provides improved Customer Service to our Spanish speaking public.
- Completed City Court's Byrne Grant objective by establishing an interface between the SCT Courts Case Management System and the Georgia Criminal Information Center that allows for transfer of defendant information through the Offender Based Information Tracking System.

PROGRAM DATA (Continued)

2002 Accomplishments

- Completed installation for SONANT Court Talk System (IVR) to monitor and tack call agents workloads and improved Customer Service to Public.
- Created a Computer Equipment Room to house the court's technology hardware.
- Networked computers for all courtrooms
- Developed a Judge's Interface to the Case Management System to make the Judge's benches computer friendly.
- Enforced the City of Atlanta's Information Technology Operating Standards established by the Bureau of Management Info. Sys.
- Established an Information Technology Help Desk to provide support and address minor technology issues and problems.
- Implemented an Equipment Replacement Schedule to monitor, track, and upgrade technology equipment when needed.
- Completed Technical Training, Functional Training, Train-The-Trainer and End User Training.
- Continual technical training for all court personnel to improve technical skills and improve computer literacy.

PROGRAM HIGHLIGHTS

Workload Measures

Measure	2001 ACTUAL	2002 ACTUAL	2003 PROJECTED
1. Cases Disposed	240,000	240,000	270,000
2. Inactive cases dead docketed	0	27,240	45,000
3. Notifications of Licenses Suspended	44,850	36,843	45,000
4. Bonds Written			
Cash/Other	32,300	33,700	35,000
Released Own Recognizance	300	3,000	3,800
5. Fail to Appear (FTA) cases satisfied	15,962	18,000	100,000
6. Warrants Served	12,313	12,313	100,000

2003 Management Objectives

- Implement a case management system to improve recordkeeping system
- Integrate office automation with the case and document management system
- Expand public access to the courts records using technology
- Make warrants available to the City for execution
- Implement a formal procedure to review pending cases for inactivity
- Adopt State of Georgia's Record Retention Policy on closed and inactive cases
- Reduce jail overcrowding by providing alternatives other than the immediate sanctions: fines or jail
- Improve caseflow management through effective inventory control
- Adjudication and disposition of all cases which appear before this Court.
- Improve quality customer service to all patrons of the City Court of Atlanta.
- Reduce the number of backlogged FTA (Failure to Appear) cases
- Reduce the number of defendants that fail to appear in court on the assigned court date

JUDICIAL AGENCIES (Continued)

City Court of Atlanta - Solicitor's Office

The mission of the City Court Solicitor's Office is to help protect personal rights and property associated with the use of public streets and highways. This is accomplished through direct prosecution of cases, and providing legal assistance to various public agencies and the general public.

FINANCIAL AND STAFFING DATA

Budget by Major Account Group

ACCOUNT GROUP	2001 EXPENDITURES	2002 EXPENDITURES	2003 ADOPTED BUDGET
1. Personnel Expenses	1,763,885	1,959,644	2,033,338
2. Other Operating Expenses	173,722	175,437	168,712
5. Internal Service Expenses	-	-	-
6. Intergovt/Interfund Expenses	-	3,844	
7. Capital Expenses	24,752	8,355	10,000
Total	1,962,359	2,147,280	2,212,050

Budget and Staff by Activity

ACTIVITY	2003 ADOPTED BUDGET	2003 AUTHORIZED PERSONNEL	CHANGE IN AUTHORIZED PERSONNEL
Solicitor	2,212,050	37	

Source of Funds

FUND	2001 EXPENDITURES	2002 EXPENDITURES	2003 ADOPTED BUDGET
General Fund	1,962,359	-	-
Traffic Court Operations Fund	-	2,147,280	2,212,050
Total	1,962,359	2,147,280	2,212,050

JUDICIAL AGENCIES

City Court of Atlanta (Traffic Court) - Solicitor's Office

PROGRAM DATA

2002 Accomplishments

- The office maintained and perfected the new DUI prosecution system that saves money, saves time, and results in better cases against drunk drivers.
- As of April 2002, the office began expanding the above program to serious non-traffic misdemeanors.
- The office continued to staff all court sessions and provide minimal preparation services for the lawyers in those courts.

PROGRAM HIGHLIGHTS

Workload Measures

Measure	2001 ACTUAL	2002 ACTUAL	2003 PROJECTED
1. Increase the no. of cases prosecuted by formal accusations after review and preparation	2,900	4,000	5,500
2. Fully staff all courts with regularly assigned prosecutors. (17 prosecutors are needed at present to meet the goal	16	16	18
3. Increase the % of cases prosecuted with minimal support staff	40,000	50,000	60,000
4. Successfully represent the State and City in Georgia Supreme Court and Court of Appeals	36 appeals carried to decision in Court of Appeals and Supreme Court	46 appeals-31 carried to decision	50 appeals to Court of Appeals and Supreme Court

2003 Management Objectives

- Increase the no. of cases prosecuted by formal accusations after review and preparation
- Fully staff all courts with regularly assigned prosecutors. (17 prosecutors are needed at present to meet the goal
- Increase the % of cases prosecuted with minimal support staff
- Successfully represent the State and City in Georgia Supreme Court and Court of Appeals

JUDICIAL AGENCIES (Continued)

City Court of Atlanta - Public Defender's Office

The mission of the City Court Public Defender's Office is to effectuate justice through public defending by providing professional and effective representation to indigent people charged with criminal offenses in the City Court of Atlanta.

FINANCIAL AND STAFFING DATA

Budget by Major Account Group

ACCOUNT GROUP	2001 EXPENDITURES	2002 EXPENDITURES	2003 ADOPTED BUDGET
1. Personnel Expenses	1,058,192	1,009,387	1,140,406
2. Other Operating Expenses	155,618	134,841	149,858
7. Capital Expenses	2,252	13,385	10,000
Total	1,216,062	1,157,613	1,300,264

Budget and Staff by Activity

ACTIVITY	2003 ADOPTED BUDGET	2003 AUTHORIZED PERSONNEL	CHANGE IN AUTHORIZED PERSONNEL
Public Defender	1,300,264	22	

Source of Funds

FUND	2001 EXPENDITURES	2002 EXPENDITURES	2003 ADOPTED BUDGET
General Fund	1,216,062	-	-
Traffic Court Operations Fund	-	1,157,613	1,300,264
Total	1,216,062	1,157,613	1,300,264

JUDICIAL AGENCIES (Continued)

City Court of Atlanta - Public Defender

PROGRAM HIGHLIGHTS

Workload Measures

Measure	2001 ACTUAL	2002 ACTUAL	2003 PROJECTED
1. Cases adjudicated by City curt of Atlanta Office of Public Defender	5,518	6,100	7,000

2003 Management Objectives

1. To successfully adjudicate a total caseload of over 7,000 cases in the year 2003, with a level of service that meets or exceeds the pre-February 2002 service level of this office.

Department of
LAW

CITY
ATTORNEY

DEPARTMENT OF LAW

Overview

The Department of Law provides advice and guidance to the Mayor, President of Council, Council members, Department Heads and other Department Representatives.

The Law Department provides a complete range of legal services including advice, counsel, litigation, claims, internal investigations, and preparation of numerous documents in order to protect the City's rights and assets. This function includes extensive research, preparation for legislative action by the City Council and presence at City Council meetings to address issues that may arise during the course of discussing public business.

The Law Department also handles numerous complex legal matters specifically and uniquely relating to the city's two Enterprise Funds: Airport and Water.

DEPARTMENT OF LAW

Department Mission

To provide legal services for the City of Atlanta and its officials, employees, Boards and Commissioners and to protect the City's rights and assets through the provision of professional legal services.

FINANCIAL AND STAFFING DATA

Department by Major Account Group

ACCOUNT GROUP	2001 EXPENDITURES	2002 EXPENDITURES	2003 ADOPTED BUDGET
1. Personnel Expenses	3,811,478	3,787,272	4,823,823
2. Other Operating Expenses	1,026,287	787,898	1,087,742
5. Internal Service Expenses	30,059	25,545	34,656
6. Intergovt./Interfund Expenses	17,278	-	-
7. Capital Expenses	51,751	50,227	53,790
Total	4,936,853	4,650,942	6,000,011

Budget and Staff by Activity

ACTIVITY	2003 ADOPTED BUDGET	2003 AUTHORIZED PERSONNEL	CHANGE IN AUTHORIZED PERSONNEL
City Attorney	6,000,011	63	5
Total	6,000,011	63	5

Source of Funds

FUND	2001 EXPENDITURES	2002 EXPENDITURES	2003 ADOPTED BUDGET
General Fund	3,718,943	3,445,644	4,116,139
Airport Revenue Fund	607,065	677,582	954,903
Airport Renewal and Ext. Fund	-	-	6,988
Water and Sewerage Revenue Fund	610,845	527,716	921,981
Total	4,936,853	4,650,942	6,000,011

DEPARTMENT OF LAW (Continued)

STAFFING DATA

Authorized Personnel (Permanent)

ORGANIZATIONAL UNIT	2001	2002	2003
Administration	64	58	63
Total	64	58	63

PROGRAM DATA

Highlights of Prior Year Operations

- Draft new Human Relations Commission Ordinance and assisted with adjustments to changes in it
- Represented City in workers' compensation hearings and facilitated settlement of many others
- Filed City's claims on numerous real property and bankruptcy cases
- Facilitated transition to new Ethics Board operating under new Ethics Ordinance
- Received approximately 800 notices last year concerning judicial in-rem foreclosures, quiet title actions, and foreclosures of the right of redemption; researched each to discover the City's interest in properties, and determined the response that best protected the City's finances, including the filing of answer in court.
- Successfully obtained dismissals and prevailed against the claims of two separate plaintiffs who challenged the constitutionality and enforcement of the City of Atlanta's public vending ordinance in the United States District Court for the Northern District of Georgia and the Superior Court of Fulton County
- Successfully defended and prevailed in five appellate cases in which the federal and/or state courts upheld the City's revocation or denial of five individuals licenses to engage in the sale of alcoholic beverages at establishments with the City of Atlanta
- Successfully prosecuted and prevailed in the revocation of a vehicle immobilization service (booting) license before the License Review Board wherein the Atlanta Police Department's investigation revealed numerous violations of the City of Atlanta's vehicle immobilization service (booting) ordinance
- Successfully prosecuted and prevailed in the denial of a vehicle immobilization service (booting) license before the License Review Board wherein the Atlanta Police Department's investigation revealed an attempt by the applicant to fraudulently obtain a license
- Successfully prosecuted and prevailed in the revocation, denial, suspension, and/or assessment of fines to the alcoholic beverage licenses of numerous adult entertainment establishments, massage establishments, package stores, nightclubs, and restaurants wherein cases were presented before the License Review Board detailing numerous violations of the City of Atlanta's alcohol and business ordinances
- Mediated settlement in an excessive force case filed in the United States District Court for the Northern District of Georgia against an Atlanta Police Department officer to reach a compromise of less than one-tenth of the initial demand
- Continued to close on Fee Simple Acquisitions for both the 5th Runway Project (5RW) and the Airport Noise Abatement Program (ANA); (Almost all of the 5RW acquisitions were commercial properties while most of the parcels purchased for the ANA were residential, including both single family and multi-family dwellings)
- Completed 5R contract for embankment construction for the Fifth Runway

PROGRAM DATA (Continued)

Highlights of Prior Year Operations (continued)

- Aided Airport Program Manager in the GOT negotiations related to the I-285 Bridge Structures Project and revision of the solicitation documents
- Completed drafting of all contract documents for airport expansion within agreed upon time frame
- Closed two of the four leasehold purchase enabling projects for the Concourse E Expansion and Landside Access Project
- Successfully negotiated and completed numerous transactions and drafted numerous agreements with AirTran Airways regarding a wide variety of areas and issues concerning AirTran's operation at the Airport
- Successfully negotiated and reached settlement of potentially explosive dispute and negotiated agreement with Continental airlines regarding Continental's use of certain space, including gates at the Airport
- Negotiated pre-litigation resolution of construction claim
- Conducted negotiations and advised airport staff regarding the Consolidated Rental Car Facility Project
- Negotiated new lease agreement for Perishables Complex at the Airport and extensively advised Airport staff regarding the transaction
- Successfully negotiated and drafted agreements with the United States Air Mobility Command for the lease and use of space at the Airport
- Successfully negotiated and drafted agreement with the Transportation Security Administration for the use of space at the Airport
- Taught supervisory liability and administrative law to newly promoted supervisors at the Atlanta Police Training Academy
- Coordinated timely responses to approximately 200 Open Records Act request and subpoenas addressed to the Atlanta Police Department to date in 2002
- Successfully defended Civil Service Board appeal of an employee whose job was eliminated as part of the reduction in force
- Negotiated settlement of a potential class action involving health care and general conditions at the City jail to resolve the matter for a fraction of its value
- Assisted Atlanta Police Department to draft lesson plans which are part of recruit training curriculum
- Drafted legislation concerning the employee work rules of the Department of Police and the Department of Corrections
- Assisted Atlanta Police Department draft Agreement to permit information sharing with MARTA police
- Assisted Community Court draft Agreements to provide for volunteer coordination
- Obtained dismissal without necessity of trial of two lawsuits involving Police shootings
- Obtained dismissal without necessity of trial of a number of lawsuits alleging unlawful use of force by Atlanta Police
- Negotiated settlement of use of force case for nominal amount plus assistance correcting police records
- Obtained dismissal without the necessity of trial of a lawsuit alleging an illegal search and failure to investigate
- Negotiated favorable settlements in two automobile accident cases involving serious injuries
- Responded to numerous Fire Department Open Records requests from citizens and attorneys
- Responded to numerous Requests for Documents Non-Party propounded on the Fire Department
- Assisted outside counsel by drafting legislation and compiling information necessary to establish an Atlanta Police and Fire Foundation which is in its final stages of completion
- Filed motions, which resulted in dismissal, of an excessive force lawsuit against the City of Atlanta and one of its officers

DEPARTMENT OF LAW (Continued)

PROGRAM DATA (Continued)

2002 Accomplishments

- Negotiated settlement in a pedestrian-automobile accident lawsuit against an Atlanta police officer to reach a compromise of less than one-fourth of the plaintiff's original demand
- Obtained total summary judgment in a race and gender discrimination lawsuit against the City of Atlanta and several Fire Department employees
- Obtained dismissal, without necessity of a trial, of a Petition for Judicial Review of the City of Atlanta Police Department's decision to deny Petitioner's request for expungement of their records
- Assisted the Fire Department in drafting its standard operating procedures
- Managed approximately 30 active cases involving all Public Safety departments
- Responded to approximately 15 Open Records Requests on behalf of the Department of Corrections
- Represented DOC in approximately four Civil Service Board hearing and approximately two Superior Court appeals
- Assisted DOC in four (4) EEOC investigations
- Advised DOC and drafted Standard Operating Procedure regarding sick leave policy
- Responded to approximately 10 Open Records Request on behalf of the Atlanta City Courts; Participated in the Criminal Justice Coordinating Council regarding United States District Court-mandated improvements in metro-Atlanta Jail conditions
- Represented the City at Homeland Security Council activities
- Negotiated low-cost settlement of wrongful death case involving suspect stopped by law enforcement officers and Atlanta Police Department officers
- Obtained dismissal, without necessity of a trial, of two sexual harassment cases
- Obtained dismissal without necessity of a trial, of lawsuit alleging violation of Family and Medical Leave Act and gender discrimination
- Obtained dismissal, without necessity of a trial, of lawsuit alleging violation of the Americans with Disabilities Act, in which initial demand was in excess of $500,000
- Obtained dismissal, without the necessity of a trial, of lawsuit seeking recovery for property damage
- Obtained dismissal without necessity of a trial, of lawsuit alleging violation of Family and Medical Leave Act and gender discrimination
- Obtained dismissal without necessity of a trial, of excessive force action against two police officers
- Negotiated settlement in an excessive force case for less than half the original demand
- Negotiated and finalized numerous design/build contracts for the City's Department of Public Works and Water
- Obtained defense verdict in favor of the City and against Fulton County, Georgia and a class of plaintiffs residing in Fulton County outside of the City's limits that receive their water from the City
- Successfully obtained dismissal of various lawsuits on the basis of Motions for Summary in several tort cases
- Settled numerous lawsuits short of trial, saving the City substantial sums of money
- Successfully dealt with various issues and breaches by United Water under its Operation and Maintenance Contract with the City
- Achieved nearly 99% completion of Hemphill Water Treatment Plant Remediation and settlement of all claims in connection with the project between the City, the Contractor, the Designers, the Construction Managers and Builder's Risk insurer
- Participated in numerous infrastructure improvement projects valued in the hundreds of millions of dollars
- Drafted numerous pieces of legislation addressing issues raised by City Council members
- Negotiated and drafted Software Licensing Agreement for monitoring various aspects of the City's sewer system
- Initiated lawsuit against former City employees convicted of stealing parking meter monies from the City

DEPARTMENT OF LAW (Continued)

PROGRAM HIGHLIGHTS

Workload Measures

Measure	2001 ACTUAL	2002 ACTUAL	2003 PROJECTED
1 Suits filed against/for City	234	241	240
2 Claims filed	810	920	920
3 Contracts reviewed	853	850	850
4 State legislation prepared	386	445	450
5 Open records requested	28	36	25
6 Titles examined on acquired properties	386	493	502
7 Closing on acquired properties	685	710	650
8 Resolutions/ordinances prepared	120	136	100
9 Bankruptcy cases in which City is creditor	173	210	190
10 Workers compensation cases	225	241	250
11 Civil Service Board cases	20	27	20
12 Attendance at all City Council meetings and Council Committee meetings	32	44	50

2003 Management Objectives

1 To increase efficiency and effectiveness in addressing the legal needs of the Mayor's staff, the City Council, Department Heads, and other clients

2 To create a management structure that provides for accountability and proper workload allocation

3 To provide proactive legal support for the TAP activities

4 To provide a structure and plan for targeted use of outside counsel

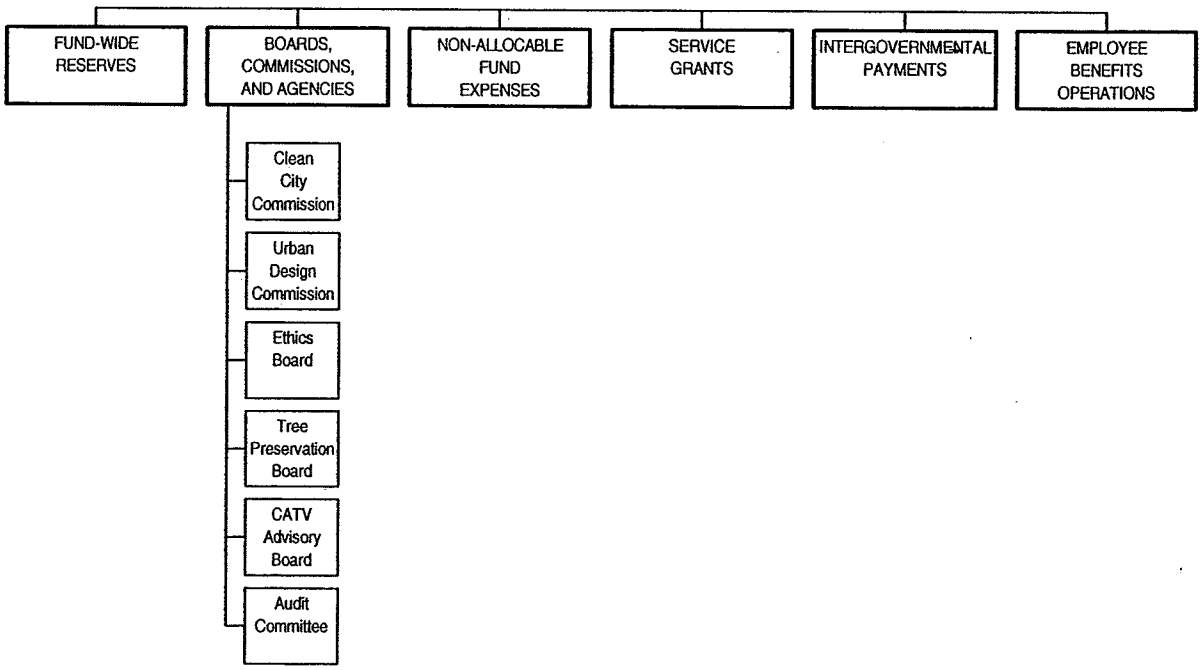
5 To enhance training and support for Law Department staff

6 To refine intake system of work into Law Department to ensure workload allocation and appropriate use of expertise.

7 To enhance use of technology to ensure availability of work product throughout the Department

8 To enhance use of Time/Matters system to ensure good data for staffing and budgeting purposes

NON-DEPARTMENTAL



NON-DEPARTMENTAL

Service grants, contracts, reserves, certain employee benefit expenses, and various miscellaneous activities which are not accounted for in any operating department are grouped under this non-departmental section of the budget.

FINANCIAL DATA

Budget by Major Account Group

ACCOUNT GROUP	2001 EXPENDITURES	2002 EXPENDITURES	2003 ADOPTED BUDGET
1. Personnel Expenses	158,484,696	164,928,478	25,147,626
2. Other Operating Expenses	108,563,786	150,663,467	58,792,717
3. Loan/Adv/Invest/Losses	70,603,167	102,282,408	35,147
5. Internal Service Expenses	14,385,763	18,687,947	19,143,042
6. Intergovt./Interfund Expenses	51,547,541	59,394,849	40,278,280
7. Capital Expenses	513,615	1,390,654	2,321,922
8. Debt Service Expenses	23,221,751	351,316,811	26,704,464
9. Reserve for Appropriation	-	-	562,285,567
Total	427,320,319	848,664,614	734,708,765

Budget by Activity

BUREAU	2001 EXPENDITURES	2002 EXPENDITURES	2003 ADOPTED BUDGET
Fund-Wide Reserves	4,044,903	360,966	548,464,505
Boards, Commission, and Agencies	2,192,426	1,279,558	1,733,150
Non-Allocable Fund Expenses	83,720,095	477,479,345	122,194,626
Service Grants	-	146,022	205,000
Intergovernmental Payments	60,829,463	57,196,927	62,086,484
Employee Benefit Operations	276,533,432	312,201,796	25,000
Total	427,320,319	848,664,614	734,708,765

Source of Funds

FUND	2001 EXPENDITURES	2002 EXPENDITURES	2003 ADOPTED BUDGET
General Fund	105,367,271	93,217,727	130,261,938
Annual Bond Fund	167	332	1,808
Park Improvement Fund	4,002,741	445,926	2,865,447
1987 Bond Project Fund	-	-	71,971
1989 Bond Project Fund	-	-	59,843
1990 Bond Project Fund	-	-	18,001
General Gov't Capital Outlay Fund	-	-	309,719
1991 Bond Project Fund	-	-	10,260
1992 Bond Project Fund	-	-	53,213
1993 Bond Project Fund	-	-	19,775
1994 Referendum G.O. Bond Project Fund	-	-	19,091
1994 Bond Project Fund	-	-	137,732

NON-DEPARTMENTAL (Continued)

FINANCIAL DATA

Source of Funds (Continued)

FUND	2001 EXPENDITURES	2002 EXPENDITURES	2003 ADOPTED BUDGET
1995 Bond Project Fund	30,750	-	65,916
1996 Bond Project Fund	-	-	126,335
1996 G.O. Public Improvement BD Proj. Fund Part B	-	-	6,792
1997 Bond Project Fund	-	-	230,430
1997 G.O. Public Improvement BD Proj. Fund	7,966	-	9,856
1998 Bond Project Fund	-	-	107,821
1999 Bond Project Fund	-	-	183,965
2000 Bond Project Fund	-	-	147,834
2001 Bond Project Fund	-	-	563
2001 Quality of Life Fund	-	-	603,254
2002 Bond Project Fund	-	-	859
Bond Sinking Fund	-	197,369	20,563,500
Special Assessment Fund	225	169	1,163,966
Airport Revenue Fund	10,956,109	14,918,460	22,717,570
Airport Renewal and Extension Fund	1,185,204	2,048,528	21,236,522
Airport Fac. Revenue BD Constr. Fund-Series 1990	-	-	1,243,014
Airport Fac. Revenue BD Constr. Fund-Series 1994B	-	-	7,172,698
Airport Passenger Facility Charge Fund	-	-	149,888,431
2000 Airport Revenue Bond Fund	-	25	73,024,756
2002 Airport Revenue Bond Fund	-	792,062	103,773,371
Airport Facility Revenue Bond Sinking Fund	-	-	5,432,191
Water & Sewerage Revenue Fund	24,184,358	26,916,108	24,721,657
Water & Sewerage Renewal & Extension Fund	2,383,638	677,171	31,977,016
Water & Sewerage Construction Fund	-	-	264,215
1993 Water & Sewerage Construction Fund	1,500	5,441	161,697
Water & Sewerage 1997 Bond Construction Fund	1,500	3,000	9,261,166
1999 Water and Wastewaater Bond Fund	1,500	1,500	50,224,832
2001 Water and Wastewaater Bond Fund	-	369,723,965	58,044,560
Parks Facilities Renewal & Extension Fund	193	1,336	-
Solid Waste Management Facility Constr. Fund	-	-	2,356,968
Internal Service Fund	212,630	121,387	747,981
Underground Atlanta Facility Revenue Fund	39,050	111,077	-
Solid Waste Services Revenue Fund	2,170,506	3,826,666	6,649,973
Storm Water Utility Fund	43,403	-	-
Civic Center Revenue Fund	-	1,717	-
Agency Fund	1,193	32,675	-
Tr ust Fund	2,230	20,744	703
Group Insurance Fund	62,428,608	61,657,557	-
Atlantic Station TAD Fund	-	12,739,569	79,442
Westside TAD Fund	-	9,792,259	8,507,203
1993 School Improvement Bond	-	-	161,410
Emergency Telephone System	194	2,211	
Park Facilities Revenue Fund	27,592	27,875	21,500
Cash Pool Fund	27,188	802,419	-
General Employees' Pension Fund	136,682,941	145,756,196	-
Firemen's Pension Fund	29,669,403	44,353,772	-
Policemen's Pension Fund	47,892,259	60,469,371	-
Total	427,320,319	848,664,614	734,708,765

DESCRIPTION AND HIGHLIGHTS

There are six organizations in the non-departmental section which provide advisory and/or supplemental support services to the City. The following organizational units are funded in the amounts shown:

FINANCIAL AND STAFFING DATA

Budget by Major Account Group

ACCOUNT GROUP	2001 EXPENDITURES	2002 EXPENDITURES	2003 ADOPTED BUDGET
1. Personnel Expenses	855,883	1,082,843	1,575,369
2. Other Operating Expenses	1,323,237	129,988	139,967
5. Internal Service Expenses	13,306	12,500	17,814
7. Capital Expenses	-	54,227	-
Total	2,192,426	1,279,558	1,733,150

Budget and Staff by Activity

ACTIVITY	2003 ADOPTED BUDGET	2003 AUTHORIZED PERSONNEL	CHANGE IN AUTHORIZED PERSONNEL
Boards and Commissions:			
Clean City Commission	55,972	1	-
Urban Design Commission	381,350	5	-
Ethics Board	142,301	1	-
Tree Preservation Board	950	-	-
CATV Advisory Board	8,921	-	-
Audit Committee	1,143,656	10	-
Total	1,733,150	17	-

Source of Funds

FUNDS	2001 EXPENDITURES	2002 EXPENDITURES	2003 ADOPTED BUDGET
General Fund	2,072,931	1,141,811	1,484,347
Airport Revenue Fund	62,813	69,345	84,872
Water and Sewerage Revenue Fund	56,682	68,402	163,931
Total	2,192,426	1,279,558	1,733,150

NON-DEPARTMENTAL

Audit Committee

Mission Statement

The Office of the City Internal Auditor provides accountability to the Executive Management, Legislative body of the City of Atlanta and taxpayers. This accountability entails ensuring the appropriateness of city expenditures, policies and programs. To accomplish this, the Office performs independent audits of the performance and financial management of all City units. The office the makes recommendation designed to improve the overall performance of the City.

FINANCIAL AND STAFFING DATA

Budget by Major Account Group

ACCOUNT GROUP	2001 EXPENDITURES	2002 EXPENDITURES	2003 ADOPTED BUDGET
1. Personnel Expenses	594,806	830,178	1,063,129
2. Other Operating Expenses	20,354	45,757	62,713
5. Internal Service Expenses	13,306	12,500	17,814
7. Capital Expenses	-	54,226	-
Total	628,466	942,661	1,143,656

Budget and Staff by Activity

ACTIVITY	2003 ADOPTED BUDGET	2003 AUTHORIZED PERSONNEL	CHANGE IN AUTHORIZED PERSONNEL
Audit Committee	1,143,656	10	

Source of Funds

FUNDS	2001 EXPENDITURES	2002 EXPENDITURES	2003 ADOPTED BUDGET
General Fund	508,972	804,915	894,853
Airport Revenue Fund	62,812	69,345	84,872
Water and Sewerage Revenue Fund	56,682	68,401	163,931
Total	628,466	942,661	1,143,656

NON-DEPARTMENTAL

Urban Design

Mission Statement

The Urban Design Commission 1) identifies, nominates and regulates historic buildings and districts, and 2) advises the Mayor and the City Council on zoning issues related to historic properties and design. The Commission strives to provide and attractive and functional environment for the benefit of the health, prosperity, safety, education and general welfare of the City's resident and visitors.

FINANCIAL AND STAFFING DATA

Budget by Major Account Group

ACCOUNT GROUP	2001 EXPENDITURES	2002 EXPENDITURES	2003 ADOPTED BUDGET
1. Personnel Expenses	231,667	252,664	324,493
2. Other Operating Expenses	77,181	84,230	56,857
Total	308,848	336,894	381,350

Budget and Staff by Activity

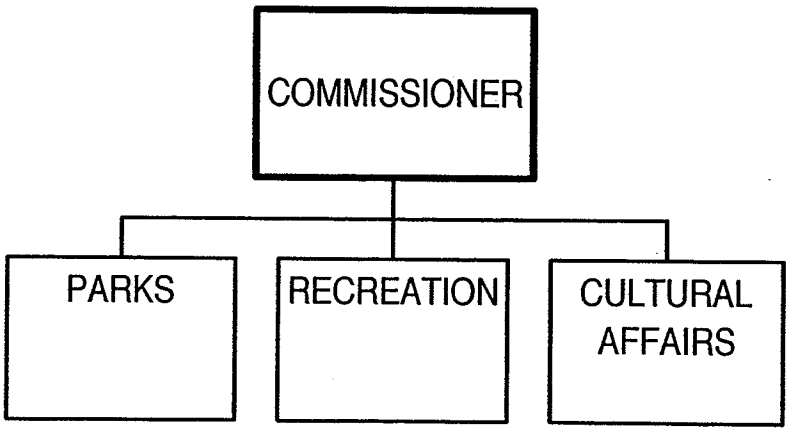
ACTIVITY	2003 ADOPTED BUDGET	2003 AUTHORIZED PERSONNEL	CHANGE IN AUTHORIZED PERSONNEL
Urban Design Commission	381,350	5	

Source of Funds

FUNDS	2001 EXPENDITURES	2002 EXPENDITURES	2003 ADOPTED BUDGET
General Fund	308,848	336,894	381,350

Department of

PARKS, RECREATION & CULTURAL AFFAIRS



DEPARTMENT OF PARKS, RECREATION AND CULTURAL AFFAIRS

Overview

The Department of Parks, Recreation and Cultural Affairs is charged with the delivery of quality customer service by providing comprehensive programs of leisure and cultural services through the development, design, construction, operation and maintenance of public parks; public art; and recreational and cultural facilities which are safe, afforable, artistic and inspiring for the use and benefit of Atlanta's citizens and visitors in our effort to "Touch and Change Lives".

The Bureau of Parks provides maintenance of Atlanta's park system in order to provide both citizens and visitors with an aesthetically pleasing, clean and safe urban recreational environment. The repair and replacement of Atlanta's park system's infrastructure is performed by design, engineering and construction division through implementation of planned capital improvements.

The Bureau of Recreation provides provides a comprehensive program of quality professional recreational services and programs for citizens through balanced, enjoyable and affordable activities. The bureau also offers a variety of athletic, artistic, social, senior and recreational opportunities specifically intended to enhance the leisure experience of persons including those who are physically and mentally challenged.

The Bureau of Cultural Affairs is charged with improving the social fabric and quality of life for Atlanta's citizens and visitors through: the support and presentation of artistic and cultural activities, the promotion of tourism to Atlanta, the installation, conservation and management of Public Art and through improved maintenance and management of Atlanta's cultural facilities.

The Boisfeuillet Jones Atlanta Civic Center serves as host venue for and extraordinary array of diverse productions, while upholding a rich theatre tradition of professional, dependable and courteous service to clients and Atlanta citizens.

DEPARTMENT OF PARKS, RECREATION AND CULTURAL AFFAIRS (Continued)

Administration

The Office of the Commissioner provides administrative direction for the development, operation, maintenance and management of facilities and parks to ensure the consistent provision of safe, affordable and economical recreational activities and cultural programs.

FINANCIAL AND STAFFING DATA

Budget by Major Account Group

ACCOUNT GROUP	2001 EXPENDITURES	2002 EXPENDITURES	2003 ADOPTED BUDGET
1. Personnel Expenses	1,864,436	2,224,608	2,881,928
2. Other Operating Expenses	400,282	591,629	460,484
5. Internal Service Expenses	413,914	856,947	415,240
6. Intergovt./Interfund Expenses	1,759,562	1,763,394	1,763,188
7. Capital Expenses	26,542	244,447	6,128
8. Debt Service Expenses	1,500	1,795	-
9. Reserve for Appropriation	-	-	46,304
Total	4,466,236	5,682,820	5,573,272

Budget and Staff by Activity

ACTIVITY	2003 ADOPTED BUDGET	2003 AUTHORIZED PERSONNEL	CHANGE IN AUTHORIZED PERSONNEL
Office of Commissioner	230,311	2	-
Management Services	5,342,961	44	3
Total	5,573,272	46	3

Source of Funds

FUND	2001 EXPENDITURES	2002 EXPENDITURES	2003 ADOPTED BUDGET
General Fund	870,182	1,199,692	1,622,057
Parks Improvement Fund	3,596,054	4,483,128	3,951,215
Total	4,466,236	5,682,820	5,573,272

DEPARTMENT OF PARKS, RECREATION AND CULTURAL AFFAIRS
(Continued)

Administration

PROGRAM HIGHLIGHTS

Workload Measures

Measure	2001 ACTUAL	2002 ACTUAL	2003 PROJECTED
1. Professional service contracts, construction contracts, lease agreements, memorandum of understanding and letter of agreement developed, drafted, processed and finalized	38	54	58
2. Legislation requests developed and submitted for ordinances and resolutions.	39	54	58
3. Outstanding long-term lease agreements on-going service contract agreement, and renewal and amendment agreements monitored.	21	40	50
4. Requisitions processed (Procurement, Blanket Purchase Order, formal contract and Field Purchase Order).	535	501	475
5. Revenue Deposited (64 sources of revenue)	5,721	5,721,028	6,000,000
6. Neighborhood Centers managed and operated	3	3	3
7. Occupancy maintained in neighborhood centers. Total leased spaces per square foot.	68,214 sq.ft.	67,473 sq.ft.	68,214 sq.ft.
8. Neighborhood Centers tenants/inter agencies' invoices generated.	N/A	348	372
9. Neighborhood center's tenants' rental fees collected.	N/A	175,535	478,610
10. Distribution Centers orders processed.	N/A	175	190
11. Grant Applications written and submitted	9	5	5
12. Dept. Newsletter distributed (400 per quarter)	N/A	N/A	1600
13. Random surveys administered	N/A	N/A	3
14. Survey participation	N/A	N/A	300
15. Focus groups implemented	N/A	N/A	3
16. Public relation activities implemented (Radio spots-10, Public service announcements-10, news releases-2, Requests for media coverage-5	N/A	N/A	27

Administration

PROGRAM HIGHLIGHTS

2003 Management Objectives

1. Develop, draft, process and finalize department's professional service contracts, construction contracts, lease agreements, memorandums of understanding and letter of agreement.
2. Receive all departmental requests from Bureau Directors and Administrative services Manager for the development of legislation for Ordinances and Resolutions.
3. Monitor existing and outstanding long-term lease agreements, on-going service contract agreements and renewal and amendment agreements.
4. Process Requisitions
5. Deposit Revenue
6. Manage and operate three (3) large neighborhood centers.
7. Maintain occupancy in neighborhood centers.
8. Generate invoices to neighborhood centers' tenants/inter- agencies.
9. Collect 100% of rental fees from neighborhood centers' tenants
10. Operate Distribution Centers
11. Research, write and submit grant applications to support our park improvement efforts.
12. Develop, draft, and administer surveys to gather information for decision-making and recommendations.
13. Implement focus groups and identify key issues and solicit feedback in evaluating departmental programs,
14. Develop and create public relations

DEPARTMENT OF PARKS, RECREATION AND CULTURAL AFFAIRS (Continued)

Bureau of Parks

The Bureau of Parks provides upkeep and environmental enhancement of the parks system in order to provide the citizens of and visitors to Atlanta an aesthetically pleasing, clean and safe system to enjoy.

FINANCIAL AND STAFFING DATA

Budget by Major Account Group

ACCOUNT GROUP	2001 EXPENDITURES	2002 EXPENDITURES	2003 ADOPTED BUDGET
1. Personnel Expenses	7,088,847	6,439,555	5,969,678
2. Other Operating Expenses	1,711,779	1,571,475	1,090,227
5. Internal Service Expenses	1,557,895	1,179,913	1,124,623
6. Intergovt./Interfund Expenses	-	121,597	-
7. Capital Expenses	578,442	385,414	377,159
Total	10,936,963	9,697,954	8,561,687

Budget and Staff by Activity

ACTIVITY	2003 ADOPTED BUDGET	2003 AUTHORIZED PERSONNEL	CHANGE IN AUTHORIZED PERSONNEL
Administration	1,790,357	7	-
Skilled Services	1,221,498	25	-
Environmental Enhancement	1,410,581	30	-
District Operations	4,016,714	57	(13)
Oakland Cemetery	122,537	1	-
Total	8,561,687	120	(13)

Source of Funds

FUND	2001 EXPENDITURES	2002 EXPENDITURES	2003 ADOPTED BUDGET
General Fund	10,936,963	9,697,954	8,561,687

DEPARTMENT OF PARKS, RECREATION AND CULTURAL AFFAIRS
(Continued)

Bureau of Parks

PROGRAM HIGHLIGHTS

Workload Measures

Measure	2001 ACTUAL	2002 ACTUAL	2003 PROJECTED
1. Number of work orders completed to correct tree hazards, prune trees and remove tree stumps.	1,652	1,600	1,600
2. Number of completed litter control assignments (class "C" parks, March1-November 1)	N/A	10,692	10,076
3. Number of parks mowed in 159 "class C" parks April 1- November 1)	N/A	1,391	1,478
4. Number of Telephone calls or e-mails received by arborists.	N/M	1,654	2,000
5. Number of Gym floors refinished	17	15	18
6. Number of ballfields prepared for spring and summer play.	53	53	53
7. Number of reported tree harzards inspected.	N/A	700	800
8. Number of responses to requests for electrical repairs	447	358	450
9. Number of response to emergency plumbing problems.	488	598	600
10. Number of loads of materials delivered to support volunteer events.	58	75	75
11. Number of playground inspections.	440	440	440
12. Number of projects construction completed(scheduled CIP)	10	12	10
13. Number of projects construction started(scheduled CIP)	7	8	6
14. Number of meetings with the community for projects input in 2003	60	55	45
15. Design activity for scheduled capital improvement projects (requests for fencing , lighting, surveys, playground improvements. Emergency roof leak repairs, erosion control etc.)	40	45	45
16. Number of Field inspections on various projects.	624	700	700

DEPARTMENT OF PARKS, RECREATION AND CULTURAL AFFAIRS (Continued)

Bureau of Parks

PROGRAM HIGHLIGHTS

2003 Management Objectives

1. Clean and perform litter control in parks.

2. Receive all departmental requests, from Bureau Directors, and Administrative Services Manager for the development of legislation for ordinances and resolutions.
3. Monitor existing and outstanding long-term lease agreements on-going service contract agreements and renewal and amendments agreement.
4. Mow grass at designated intervals between April 1, and November 1.
5. Propagate plant materials for use in display beds in City parks.
6. Refinish gymnasium floors.
7. Paint gymnasium interiors.
8. Paint recreation center interiors.
9. Conduct quarterly safety inspections on all park playgrounds.
10. Monitor community service work day activities in Historic Oakland Cemetary.
11. Supervise special events that take place in the cemetary.
12. Supervise burials in the cemetary.

DEPARTMENT OF PARKS, RECREATION AND CULTURAL AFFAIRS (Continued)

Bureau of Recreation

The Bureau of Recreation provides quality, professional recreational services and programs to all the citizens of Atlanta through implementation of balanced, enjoyable and affordable activities.

FINANCIAL AND STAFFING DATA

Budget by Major Account Group

ACCOUNT GROUP	2001 EXPENDITURES	2002 EXPENDITURES	2003 ADOPTED BUDGET
1. Personnel Expenses	8,224,215	8,305,789	6,898,440
2. Other Operating Expenses	2,228,067	1,938,145	2,356,629
5. Internal Service Expenses	183,163	118,484	107,946
6. Intergovt./Interfund Expenses	-	229	-
7. Capital Expenses	9,002	-	-
Total	10,644,447	10,362,647	9,363,015

Budget and Staff by Activity

ACTIVITY	2003 ADOPTED BUDGET	2003 AUTHORIZED PERSONNEL	CHANGE IN AUTHORIZED PERSONNEL
Administration	812,729	10	
Special Programs:			
Summer Program	585,000	-	-
Swimming Pools	2,622,501	21	2
Athletics	1,591,818	13	-
Therapeutics/Spec. Prog.	754,228	13	-
Performing and Visual Arts	2,332,989	38	-
Supplies/Transport	663,750	23	-
Total	9,363,015	118	2

Source of Funds

FUND	2001 EXPENDITURES	2002 EXPENDITURES	2003 ADOPTED BUDGET
General Fund	10,644,447	10,362,647	9,363,015

DEPARTMENT OF PARKS, RECREATION AND CULTURAL AFFAIRS (Continued)

Bureau of Recreation

PROGRAM HIGHLIGHTS

Workload Measures

Measure	2001 ACTUAL	2002 ACTUAL	2003 PROJECTED
1. Number of Recreation Centers Operated	34	32	32
2. Number of Youth recreational experiences	788,000	785,000	785,000
3. Number of Adult recational Experiences	46,000	45,000	45,000
4. Number of Tennis Centers Operated	5	5	5
5. Number of Tennis Center experiences	98,000	100,000	100,000
6. Number of Softball complexes operated	1	1	1
7. Number of adult softball teams	61	60	60
8. Number of Youth softball teams	15	16	16
9. Number of resident camps operated	1	1	1
10. Number of resident camp participants	350	360	360
11. Number of senior Citizen Program	34	35	35
12. Number of Senior Citizens served	5,800	6,000	6,000
13. Number of Programs for the Physically	24	25	25
14. Number of Therapeutic experiences	1,075	1,200	1,200
15. Number of Camp Best Friends locations	56	40	40
16. Number of Camp Best Friends campers	6,000	4,200	4,000
17. Number of football teams	75	80	80
18. Number of football program participants	1,875	2,000	2,000
19. Number of youth basketball teams	180	200	200
20. Number of youth basketball program participants	1,800	2,000	2,000
21. Number of adult basketball teams	146	150	150
22. Number of adult basketball program participants	1,460	1,500	1,500
23. Number of track and field program participants	500	600	600
24. Number of Cheerleader teams	90	95	95
25. Number of Cheerleader program participants	900	950	950
26. Number of Teen Programs	15	14	14
27. Number of Teen Program Participants	10,000	6,000	6,000

2003 Management Objectives

1. Provide a safe, structured and rewarding environment for youth and young adult through recreational services.
2. Operate 32 recreation centers as safe haven for youth.
3. Serve 4,000 youths in Camp Best Friends Summer Program.
4. Operate 14 Swimming Pools.
5. Offer instructional Tennis for beginning junior players at the Washington Park Tennis Center.
6. Provide an adult basketball league for persons 17-25years of age.
7. Provide youth athletic teams for organized play in the City of Atlanta.
8. Provide "Team Clubs" for youth.
9. Serve 6000 youth during 'Teen Week".
10. Provide programs to both Senior Citizens and physically challenged of Atlanta.Population.
11. Provide year round swim opportunities for the citizens of Atlanta.
12. Operate and manage 5 tennis centers to provide instructional, non-instructional and competitive tennis opportunities for the citizens of Atlanta.

DEPARTMENT OF PARKS, RECREATION AND CULTURAL AFFAIRS

(Continued)

Bureau of Cultural Affairs

The Bureau of Cultural Affairs provides enriching, enjoyable, accessible and economical cultural opportunities to its residents and visitors through promotion of the arts, tourism and the operation and maintenance of the Cyclorama and Civic Center facilities.

FINANCIAL AND STAFFING DATA

Budget by Major Account Group

ACCOUNT GROUP	2001 EXPENDITURES	2002 EXPENDITURES	2003 ADOPTED BUDGET
1. Personnel Expenses	2,063,163	1,979,487	1,787,392
2. Other Operating Expenses	1,300,969	1,159,872	915,183
5. Internal Service Expenses	17,635	211,958	28,904
7. Capital Expenses	36,657	97,235	171,116
9. Reserve for Appropriation	-	-	570,052
Total	3,418,424	3,448,552	3,472,647

Budget and Staff by Activity

ACTIVITY	2003 ADOPTED BUDGET	2003 AUTHORIZED PERSONNEL	CHANGE IN AUTHORIZED PERSONNEL
Office of Director	902,806	6	-
Civic Center	1,208,880	7	-
Cyclorama	1,360,961	12	-
Total	3,472,647	25	-

Source of Funds

FUND	2001 EXPENDITURES	2002 EXPENDITURES	2003 ADOPTED BUDGET
General Fund	2,789,109	1,227,814	899,852
Airport Renewal and Extension Fund	20,625	5,000	2,954
Civic Center Revenue Fund	-	1,590,496	1,208,880
Parks Facilities Revenue Fund	568,346	590,454	597,794
Parks Facilities Renewal & Extension Fund	40,344	34,788	763,167
Total	3,418,424	3,448,552	3,472,647

DEPARTMENT OF PARKS, RECREATION AND CULTURAL AFFAIRS
(Continued)

Bureau of Cultural Affairs

PROGRAM HIGHLIGHTS

Workload Measures

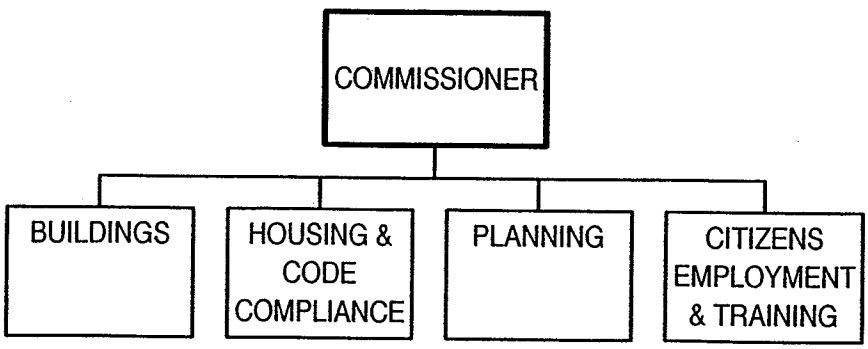
Measure	2001 ACTUAL	2002 ACTUAL	2003 PROJECTED
1. Contract for Arts Service grants awarded to individual artists.	8	12	10
2. Contracts for Arts Services grants awarded to major arts organizations.	13	13	13
3. A day in the Park with the Arts programs presented.	4	5	5
4. Sweet strings Camp Best Friends participants.	0	2,000	2,000
5. Instruments collected for Atlanta Public School Instrument program.	0	50	50
6. Number of participants in Bureau summer youth program.	90	2,500	2,500
7. Number of youth employed during ARTS Cool program.	60	30	51
8. City Gallery exhibitions presented.	12	12	10
9. Arts Center classes provided.	360	320	320
10. Music festival attendees.	300,000	160,000	160,000
11. Free concerts presented.	40	20	20
12. Festival sponsorship raised..	250,000	140,000	150,000
13. Fundraiser concerts at Chastain.	2	2	3
14. Public Artworks installe.	4	10	14
15. Public Artworks conserved/maintained.	10	18	7
16. Public Art Masterplan revised.	1	0	0
17. Convene Public Art Advisory Comm/Task Force.	0	0	1

2003 Management Objectives

1. To support artistic and Cultural activities for the benefit of Atlanta's residents and visitors.
2. To present artistic and cultural activities for the benefit of Atlanta residents
3. To promote tourism to Atlanta through the development of music festivals and support of Atlanta's major arts organization.
4. To provide effective maintenance and management of City Cultural facilities.
5. To present arts programs and services to underserved communities.
6. To Install new public art as well as conserve and maintain city's public art collection.

Department of

PLANNING & COMMUNITY DEVELOPMENT



DEPARTMENT OF PLANNING AND COMMUNITY DEVELOPMENT

Overview

The mission of the Department of Planning, Development and Neighborhood Conservation is to project a vision and develop a framework for the future that assures a high quality of life for all Atlanta's citizens.

The department seeks to carry out a process that engages the city in comprehensive planning, city-wide economic development and neighborhood revitalization. The process is based on three steps: information sharing, development of a common vision, and actions to implement the vision. Within this structure, all aspects of community building are addressed to ensure that we effectively target development areas, define short and long-term priorities and leverage resources to implement the agreed upon agenda. Consensus on the agenda requires that the department listens, acknowledges and responds to the aspirations and expectations of the full range of Atlanta's citizenry. It must continually balance divergent interests by seeking positive overlaps and building on the strengths inherent in these interest to frame a workable program. The department must also institutionalize partnership between the public sector, public schools, community based organizations, the private corporate community, philanthropic organizations and higher education and research institutions in order to strategically balance economic development and neighborhood reinvestment.

It's community building activities range from policy, comprehensive long range planning and neighborhood planning to development implementation through housing and economic redevelopment program management, zoning, building permitting and inspections, code enforcement, management of HUD programs, human service support activities and support for job training and placement. These activities are directed by the Mayor in coordination with City Council policies and guided by various appointed boards, agencies, Neighborhood Planning Units and business organizations. The department's planning and administrative approach is dynamic and flexible, emphasizing the ongoing relationships between information, vision and action.

The department is an essential element in the management of development in Atlanta and is composed of: the Commissioner's Office, the Office of Grants Management, and five bureaus: Planning, Buildings, Human Services, Neighborhood Conservation Services, and Housing, Finance and Economic Development.

The Office of Grants Management oversees the Community Development Block Grant (CDBG) and other HUD programs to benefit community improvement activities for low and moderate income people. Additionally, this bureau researches and develops new ideas to address the issues of inner city slums and urban plight.

DEPARTMENT OF PLANNING AND COMMUNITY DEVELOPMENT

Overview (Continued)

The Commissioner's Office provides policy and administrative direction for the department as well as coordinating planning and development activities with other agencies involved in the economic, physical and social development of Atlanta.

The Bureau of Planning produces long term, short term urban design plans and programs, manages the zoning and subdivision process, maintains and communicates information and data, all of which set the stage for development in the city. The bureau is also responsible for the development and implementation of strategies and plans for the redevelopment of targeted neighborhoods.

The Bureau of Buildings is responsible for the building processes in the city, including building permitting, inspection and zoning code enforcement.

The Bureau of Human Services acts to improve the delivery of support services to the citizens of Atlanta through advocacy, resource development and coordination of resources that may already exist. Among the issues addressed by the bureau are the needs of elderly Atlantan's, homelessness, sheltering services, employment and summer food programs for youth and AIDS related services.

The Bureau of Neighborhood Conservation promotes livable neighborhoods through housing and commercial code enforcement. The bureau's goals are the rehabilitation and maintenance of safe and sanitary housing, fostering safe communities and protection of property values.

The Bureau of Housing Finance and Economic Development is responsible for developing policy recommendations, plans and implementation strategies that increase and improve Atlanta's housing supply, as well as create strong commercial neighborhood cores. The bureau provides assistance to community development organizations and participates in public/private partnerships aimed at creating and sustaining affordable housing.

Essential to the department's success is developing and maintaining effective connections between the range of often competing or divergent interests, for the purpose of attaining the best match between citizen needs and available resources. The forum for this match is one of partnership in which the goal is always one of mutual benefit. In this way, the energy, vitality and commitment of Atlanta's citizens create the impetus for a responsive government, that continually seeks to advance the modest, but often elusive goal of making things better.

DEPARTMENT OF PLANNING AND COMMUNITY DEVELOPMENT

Department Mission

The Department of Planning, Development & Neighborhood Conservation is charged with overseeing planning, building and community development, including housing, economic development and human services, which are necessary to build and sustain viable neighborhood communities. The department fosters economic development in order to create more jobs, increase the tax base and financial stability of the City, and protect the property values, safety and general well-being of Atlanta's residents and property owners through proper land use planning, zoning, permitting, inspections and code enforcement.

FINANCIAL DATA

Department by Major Account Group

ACCOUNT GROUP	2001 EXPENDITURES	2002 EXPENDITURES	2003 ADOPTED BUDGET
1. Personnel Expenses	10,249,972	10,478,443	10,527,182
2. Other Operating Expenses	1,276,312	863,084	600,932
5. Internal Service Expenses	397,836	362,682	535,887
6. Intergovt./Interfund Expenses	60,188	126,413	-
7. Capital Expenses	130,194	104,640	36,796
Total	12,114,502	11,935,262	11,700,797

Department by Organization Unit

BUREAU	2001 EXPENDITURES	2002 EXPENDITURES	2003 ADOPTED BUDGET
Administration	983,635	697,491	717,493
Buildings	4,999,069	5,612,888	6,171,774
Human Services	642,824	370,880	-
Housing & Code Compliance	2,505,959	2,327,523	2,303,265
Housing, Finance & Economic Devl.	301,986	355,838	-
Planning	2,544,412	2,382,919	2,508,265
Citizens Employment & Training	136,617	187,723	-
Total	12,114,502	11,935,262	11,700,797

Source of Funds

FUND	2001 EXPENDITURES	2002 EXPENDITURES	2003 ADOPTED BUDGET
General Fund	11,841,966	11,667,487	11,336,205
General Gov't. Capital Outlay Fund	94,463	96,055	170,445
Water & Sewer Revenue Fund	178,073	171,720	194,147
Total	12,114,502	11,935,262	11,700,797

DEPARTMENT OF PLANNING AND COMMUNITY DEVELOPMENT
(Continued)

STAFFING DATA

Authorized Personnel (Permanent)

ORGANIZATIONAL UNIT	2001	2002	2003
Administration	9	7	6
Bureau of Buildings	100	101	93
Human Services	4	3	-
Bureau of Housing & Code Compliance	54	45	43
Bureau of Economic Development	5	3	-
Bureau of Planning	42	33	31
Total	214	192	173

PROGRAM DATA

2002 Accomplishments

- Administered 91 service grant contracts
- Participated in the Tri-jurisdictional coordinated the provision of shelter for homeless men
- Collaborated with social service agencies to coordinate the provision of shelter for homeless men, women and children
- Provided a total of 771,023 meals to youth through the Summer Food Program
- Co hosted the Older Atlantan's month with activities that provided services information and entertainment to senior citizens during the month of May
- Continued to participate in the regional Homeless Action Plan process to develop Metro wide collaboration and program planning for the homeless
- Participated in a collaborative effort with FAACA and Wesley Community Centers to repair homes of senior citizens in Atlanta
- Staffed and provided administrative assistance to the Human Service Resource Bank
- Staffed and provided leadership for the Aging Commission
- Staffed and provided leadership for City Spirit's the city's volunteer project
- Historic Westside Village was opened and became operational
- Construction of Phase II portion of the Fairlie Poplar Streetscape project was started
- Fifty-Three thousand housing inspections conducted
- (100) dilapidated structures were demolished
- (3628) Code Enforcement cases were brought into compliance
- Local city matching funds aided in an increase in work toward the preservation of greenspace by 700%
- Bureau of Buildings processed and completed 17,255 permits, 61,565 inspections
- Permit fee generated $5,310,292

DEPARTMENT OF PLANNING AND COMMUNITY DEVELOPMENT
(Continued)

Administration

The Office of the Commissioner will provide policy and management direction for the planning and implementation of the Consolidation Plan undertaken by the Offices of Housing, Economic Development, and Human Services. This office will house the City's grants development and grants management units. It will assure that the level of federal, state, and local funding availability aggressively pursued and managed in the most effective and prudent manner possible.

FINANCIAL AND STAFFING DATA

Budget by Major Account Group

ACCOUNT GROUP	2001 EXPENDITURES	2002 EXPENDITURES	2003 ADOPTED BUDGET
1. Personnel Expenses	664,446	580,101	560,243
2. Other Operating Expenses	190,597	45,809	46,750
5. Internal Service Expenses	34,609	33,637	95,969
6. Intergovt./Interfund Expenses	60,188	-	-
7. Capital Expenses	33,795	37,944	14,531
Total	983,635	697,491	717,493

Budget and Staff by Activity

ACTIVITY	2003 ADOPTED BUDGET	2003 AUTHORIZED PERSONNEL	CHANGE IN AUTHORIZED PERSONNEL
Office of Commissioner	679,421	6	(1)
Office of Deputy Commissioner	38,072	-	-
Total	717,493	6	(1)

Source of Funds

FUND	2001 EXPENDITURES	2002 EXPENDITURES	2003 ADOPTED BUDGET
General Fund	928,931	652,706	547,124
General Gov't Capital Outlay Fund	54,704	44,785	170,369
Total	983,635	697,491	717,493

DEPARTMENT OF PLANNING AND COMMUNITY DEVELOPMENT (Continued)

Administration (Continued)

PROGRAM HIGHLIGHTS

Workload Measures

Measure	2001 ACTUAL	2002 ACTUAL	2003 PROJECTED
1 Commercial/Industrial Inspections conducted	N/A	2,258	3,000
2 Number of acres of open space/green space	105	257	255
3 Minimum Housing inspections completed	49,079	53,264	40,000
4 Violation notices issued	7,163	7,104	6,000
5 Building Permit applications processed	35,053	35,250	35,000
6 Zoning applications processed	923	781	906

2003 Management Objectives

1 Conduct annual inspections of at least 25% of all commercial/Industrial facilities.
2 Respond to 100% of complaints regarding vacant, dilapidated and abandoned structures within 72 hours by conducting an inspection.
3 Reduce the average time to process permits, with 100% compliance with the following processing times:
New family dwelling: 30 days
Room additions: 30 days
Interior alterations: 20 days
Large commercial buildings: 125 days
Small commercial buildings: 75 days
4 Reduce the number of parcels in violation of codes through voluntary compliance, legal action, cleaning and closing and demolition.
5 To designate 255 acres for use as open space/greenways as per adopted council ordinances and mandates by the State of Georgia.
6 Process 100% of all complete zoning applications within 90 days.

DEPARTMENT OF PLANNING AND COMMUNITY DEVELOPMENT
(Continued)

Bureau of Buildings

The Bureau of Buildings is responsible for enforcing minimum standards to safeguard health and property by regulating the design, construction, quality of materials, use and occupancy, location and maintenance of all buildings within the City of Atlanta.

FINANCIAL AND STAFFING DATA

Budget by Major Account Group

ACCOUNT GROUP	2001 EXPENDITURES	2002 EXPENDITURES	2003 ADOPTED BUDGET
1. Personnel Expenses	4,398,399	5,060,154	5,529,516
2. Other Operating Expenses	295,933	246,675	249,853
5. Internal Service Expenses	293,532	272,000	382,305
7. Capital Expenses	11,205	34,059	10,100
Total	4,999,069	5,612,888	6,171,774

Budget and Staff by Activity

ACTIVITY	2003 ADOPTED BUDGET	2003 AUTHORIZED PERSONNEL	CHANGE IN AUTHORIZED PERSONNEL
Office of Director	771,434	6	(2)
Permits and Inspections:			
Assistant Director	1,373,263	23	(6)
Heating, Ventilating & A/C	866,583	14	-
Building	1,089,710	16	(1)
Electrical	836,585	13	-
Plumbing	616,854	10	-
Zoning Enforcement	617,345	11	-
Total	6,171,774	93	(9)

Source of Funds

FUND	2001 EXPENDITURES	2002 EXPENDITURES	2003 ADOPTED BUDGET
General Fund	4,999,069	5,612,888	6,171,774

DEPARTMENT OF PLANNING AND COMMUNITY DEVELOPMENT (Continued)

Bureau of Buildings (Continued)

PROGRAM HIGHLIGHTS

Workload Measures

Measure	2001 ACTUAL	2002 ACTUAL	2003 PROJECTED
1 Number of Permits Issued	35,053	32,000	32,000
2 Number of Inspections performed	111,828	110,000	110,000
3 Amount of Permit fees	10,832,008	4,000,000	4,000,000
4 Published Guidelines	NA	NA	3-Jun
5 Implement Online Capabilities	NA	NA	3-Jun

2003 Management Objectives

1 Maintain development permit processing
2 Conduct Inspections
3 Collect Permit Fees
4 Production of Develop Guideline
5 Implement Online Capabilities

DEPARTMENT OF PLANNING AND COMMUNITY DEVELOPMENT
(Continued)

Bureau of Housing and Code Compliance

The Bureau of Neighborhood Services will be tasked with increasing the supply of safe, decent, and sanitary housing for persons with low and moderate incomes as well as those persons with special needs.

FINANCIAL AND STAFFING DATA

Budget by Major Account Group

ACCOUNT GROUP	2001 EXPENDITURES	2002 EXPENDITURES	2003 ADOPTED BUDGET
1. Personnel Expenses	2,232,578	2,177,298	2,112,258
2. Other Operating Expenses	221,615	148,095	188,467
5. Internal Service Expenses	8,199	2,130	2,540
7. Capital Expenses	43,567	-	-
Total	2,505,959	2,327,523	2,303,265

Budget and Staff by Activity

ACTIVITY	2003 ADOPTED BUDGET	2003 AUTHORIZED PERSONNEL	CHANGE IN AUTHORIZED PERSONNEL
Office of Director	225,266	3	(3)
Housing & Sanitary Code Enforcement	1,821,185	39	-
Housing Demolition	256,814	1	1
Total	2,303,265	43	(2)

Source of Funds

FUND	2001 EXPENDITURES	2002 EXPENDITURES	2003 ADOPTED BUDGET
General Fund	2,505,959	2,327,523	2,303,265

DEPARTMENT OF PLANNING AND COMMUNITY DEVELOPMENT (Continued)

Bureau of Housing and Code Compliance (Continued)

PROGRAM HIGHLIGHTS

Workload Measures

Measure	2001 ACTUAL	2002 ACTUAL	2003 PROJECTED
1 Minimum Housing inspection complete	49,079	53,264	40,000
2 Violation Notice issued	7,163	7,104	6,000
3 Cases prepared and presented to Municipal Court	2,476	1,758	2,200
4 Cases complied	4,302	3,628	3,300
5 Demolished vacant dilapidated structure	146	100	100
6 Clean and close structure	182	150	150
7 Home rehabilitation	96	65	75
8 Contracts prepared and monitored	20	22	20

2003 Management Objectives

1 Respond to citizen's request for service
2 Perform quality inspections of residential and commercial bldg
3 Gain voluntary compliance
4 Gain compliance through demolition
5 Gain compliance through cleaned and closed structure
6 Prepared and present cases to Municipal Court by all Code Enforcement Officers
7 Coordinate "Dirty Dozen" program
8 Better link code enforcement activities to housing rehab program
9 Prepared and implement CDBG/Home contract so as meet HUD expenditure target

DEPARTMENT OF PLANNING AND COMMUNITY DEVELOPMENT
(Continued)

Bureau of Planning

The Bureau of Planning produces plans, programs, statistical and mapped data that aids city decision-makers and the private sector in community and economic development decisions, and administers the city's zoning ordinance to allow for orderly residential and commercial growth.

FINANCIAL AND STAFFING DATA

Budget by Major Account Group

ACCOUNT GROUP	2001 EXPENDITURES	2002 EXPENDITURES	2003 ADOPTED BUDGET
1. Personnel Expenses	2,301,599	2,180,755	2,325,165
2. Other Operating Expenses	167,425	130,158	115,862
5. Internal Service Expenses	45,118	39,369	55,073
7. Capital Expenses	30,270	32,637	12,165
Total	2,544,412	2,382,919	2,508,265

Budget and Staff by Activity

ACTIVITY	2003 ADOPTED BUDGET	2003 AUTHORIZED PERSONNEL	CHANGE IN AUTHORIZED PERSONNEL
Office of Director	801,273	3	-
Research, Information & Maps	196,998	4	-
Comprehensive Plans	826,948	13	(2)
Development Review	683,046	11	-
Total	2,508,265	31	(2)

Source of Funds

FUND	2001 EXPENDITURES	2002 EXPENDITURES	2003 ADOPTED BUDGET
General Fund	2,326,580	2,159,929	2,314,042
General Gov't Capital Outlay Fund	39,759	51,270	76
Water & Sewer Revenue Fund	178,073	171,720	194,147
Total	2,544,412	2,382,919	2,508,265

DEPARTMENT OF PLANNING AND COMMUNITY DEVELOPMENT
(Continued)

Bureau of Planning (Continued)

PROGRAM HIGHLIGHTS

Workload Measures

Measure	2001 ACTUAL	2002 ACTUAL	2003 PROJECTED
1 Process subdivision application	60	68	75
2 Provide fact to fact tech assistance	1,125	1,200	1,300
3 Conduct telephone consultations	2,470	3,020	3,900
4 Organize staff and manage review meetings	22	26	30
5 Process request for replatting	100	300	375
6 Process and approve 0 lot land subdiv. Application	3	8	10
7 Subdivision application site visit	60	68	75
8 Coordinate community meetings	10	12	12
9 Update subdivision database	160	68	75
10 Administration EZ master plan	6	4	2
11 Administer Livable Center contracts	2	3	4
12 Administer CD136 Contracts	1	5	6
13 Administer EPA contracts	1	1	2
14 Holding workshops	258	281	312
15 Meeting with developers	28	41	114
16 Staff CD/HR meetings and hearing	30	36	39
17 Staff NPU meeting	96	96	96
18 Staff ARC and DOT	40	90	120
19 Livable Center Initiative meetings	35	60	80
20 Open Space / Greenspace	6	45	70
21 Community workshop greenspace	12	25	39
22 Acquisition of properties for greenspace	4	11	25
23 Manage greenspace/ open space contracts	2	5	14
24 New site that are committed to greenspace	2	7	17
25 Staff coordination/ planning meeting	35	77	100
26 Coordinate and participate in planning effort	9	15	19
27 Submit TIP/ LCI-TIP RTP application	25	35	42
28 Manage Transportation Enhancement	11	12	13
29 Transpiration Administer DOT	16	21	26
30 Staff transportation related meeting	70	130	150
31 Quality of Life Bond Planning project	61	92	150
32 Administer QCL Contract	-	11	49
33 CD Plan (Complete Econ Develop)	4	4	4
34 ARC Livable Communities Int.	2	2	2
35 ARC Staff LCI community meetings	12	12	12

Bureau of Planning (Continued)

PROGRAM HIGHLIGHTS (Continued)

Workload Measures (Continued)

Measure	2001 ACTUAL	2002 ACTUAL	2003 PROJECTED
36 ARC Livable Communities Quarterly	4	4	4
37 ARC Development Fair	6	10	10
38 Small Studies Project	-	2	15
39 Oakland City Community	-	1	1
40 Mechanicsville SPI Project	-	1	1
41 Job Corp Project	-	1	1
42 Brownfield Project	1	1	2
43 Special purpose planning maps	19	37	46
44 Write Legislation for planning	21	33	44

2003 Management Objectives

1 To publish a limit update of the 2003 relates to the 2000 Census demographic
2 Produce 2004-2019 Capital Improvement
3 Administer Neighborhood Planning Unit System
4 Administer Greenspace Program
5 Manage Urban Enterprise Zone program
6 Administer Development Review Process
7 Administer Subdivision Review Process
8 Administer Transportation Equity Grants
9 Administer Quality of Life Bond Project
10 Administer Livable Communities Program

DEPARTMENT OF PLANNING AND COMMUNITY DEVELOPMENT
(Continued)

Bureau of Housing, Finance and Economic Development

The mission of the Bureau of Housing, Finance and Economic Development is to assist builders and developers in locating various forms of financing and to participate in public/private forms of financing and to participate in public/private partnerships aimed at creating and sustaining affordable housing. The bureau seeks to increase home ownership opportunities and options available to low and moderate income persons as well as those persons with special needs.

FINANCIAL AND STAFFING DATA

Budget by Major Account Group

ACCOUNT GROUP	2001 EXPENDITURES	2002 EXPENDITURES	2003 ADOPTED BUDGET
1. Personnel Expenses	271,365	226,479	-
2. Other Operating Expenses	19,264	2,946	-
6. Intergovt./Interfund Expenses	-	126,413	-
7. Capital Expenses	11,357	-	-
Total	301,986	355,838	-

Budget and Staff by Activity

ACTIVITY	2003 ADOPTED BUDGET	2003 AUTHORIZED PERSONNEL	CHANGE IN AUTHORIZED PERSONNEL
Office of Director	-	-	-
Economic Devl. Policy & Administration	-	-	-
Housing Finance	-	-	-
Total	-	-	-

Source of Funds

FUND	2001 EXPENDITURES	2002 EXPENDITURES	2003 ADOPTED BUDGET
General Fund	301,986	355,838	-

Note:
The functions of this Bureau was consolidated within the department as part of 2003 reorganization.

DEPARTMENT OF PLANNING AND COMMUNITY DEVELOPMENT
(Continued)

Office of Citizens Employment & Training

The Office of Citizens Employment & Training is charged with the overall responsibility for providing and expanding opportunities for economic independence. This initiative will encompass the development of jobs, job training, education, programs for youth, the elderly and displaced workers. It will oversee and monitor activities for the Empowerment Zone initiative and the Atlanta Economic Development Corporation (AEDC).

FINANCIAL AND STAFFING DATA

Budget by Major Account Group

ACCOUNT GROUP	2001 EXPENDITURES	2002 EXPENDITURES	2003 ADOPTED BUDGET
1. Personnel Expenses	136,617	66,962	-
2. Other Operating Expenses	-	120,761	-
Total	136,617	187,723	-

Budget and Staff by Activity

ACTIVITY	2003 ADOPTED BUDGET	2003 AUTHORIZED PERSONNEL	CHANGE IN AUTHORIZED PERSONNEL
Office of Director	-	-	-

Source of Funds

FUND	2001 EXPENDITURES	2002 EXPENDITURES	2003 ADOPTED BUDGET
General Fund	136,617	187,723	-

Note:
The functions of this Bureau was consolidated within the department as part of 2003 reorganization.

DEPARTMENT OF PLANNING AND COMMUNITY DEVELOPMENT
(Continued)

Bureau of Human Services

The Bureau of Human Services will have as it's primary focus the creation and integration of viable human service delivery systems aimed at decreasing social ills and the substandard of wellness in the community. This office will act as liaison for the resolution of citizen complaints and service grants.

FINANCIAL AND STAFFING DATA

Budget by Major Account Group

ACCOUNT GROUP	2001 EXPENDITURES	2002 EXPENDITURES	2003 ADOPTED BUDGET
1. Personnel Expenses	244,968	186,694	-
2. Other Operating Expenses	381,478	168,640	-
5. Internal Service Expenses	16,378	15,546	-
Total	642,824	370,880	-

Budget and Staff by Activity

ACTIVITY	2003 ADOPTED BUDGET	2003 AUTHORIZED PERSONNEL	CHANGE IN AUTHORIZED PERSONNEL
Office of Director	-	-	-

Source of Funds

FUND	2001 EXPENDITURES	2002 EXPENDITURES	2003 ADOPTED BUDGET
General Fund	642,824	370,880	-

Note:
This Bureau was transferred to the Executive Offices in 2003.

Department of
POLICE SERVICES

DEPARTMENT OF POLICE SERVICES

Overview

The mission of the Atlanta Police Department is to protect the rights of persons and property. This mission is accomplished through the enforcement of state laws and city ordinances. The Department is also involved in community relations, crime prevention education and administration of licensing procedures. The Department is composed of five Bureaus: Office of the Chief, Administrative Services, Criminal Investigation, Field Operations and Taxicab & Vehicle for Hire.

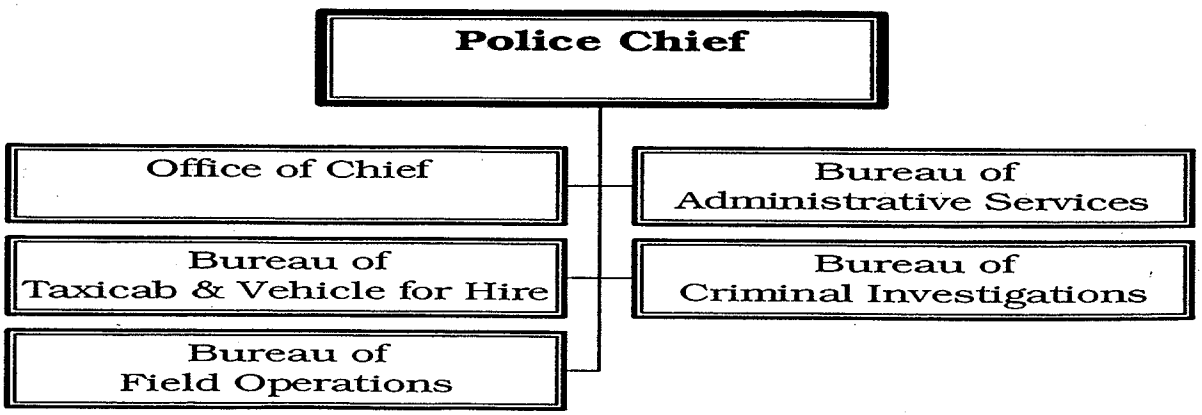
The Office of the Chief of Police Services provides overall command and supervision for bureaus functioning within the department, and also provides staffing support function for administration.

The Bureau of Administrative Services supports the department with the provision of property management, record keeping, communications and dispatch, training and court liaison services.

The Bureau of Criminal Investigation serves citizenry with the provision of investigatory services for crime against person and property and handles special investigations. The school detective program and protection of the Mayor are all under the purview of this Bureau.

The Bureau of Field Operations also serves to protect the rights of the citizenry through crime prevention efforts and community relations services, and oversees the conduct of six police zones in addition to maintaining supervision over the special operation and community services division.

The Bureau of Taxicab and Vehicles for Hire is responsible for ensuring that the City offers a variety of safe, attractive and efficiently operated vehicle for hire, through issuance of licenses and permits to qualified drivers, vehicles and companies. The bureau also provides for enforcement of applicable laws and ordinances regarding safety and maintenance procedures by operators.



DEPARTMENT OF POLICE SERVICES

Department Mission

The Police Department's purpose is to protect the rights of persons and property through the enforcement of applicable laws and ordinances, the conduction of crime prevention and community relations efforts and administration of licensing procedures for all licenses issued under the police powers of the City.

FINANCIAL DATA

Department by Major Account Group

ACCOUNT GROUP	2001 EXPENDITURES	2002 EXPENDITURES	2003 ADOPTED BUDGET
1. Personnel Expenses	113,386,346	112,413,541	127,344,581
2. Other Operating Expenses	5,913,909	5,657,460	5,609,197
5. Internal Service Expenses	9,954,811	8,705,254	9,872,658
6. Intergovt./Interfund Expenses	703,814	6,534	-
7. Capital Expenses	2,842,897	3,690,139	3,690,462
Total	132,801,777	130,472,928	146,516,898

Department by Organization Unit

ORGANIZATION UNIT	2001 EXPENDITURES	2002 EXPENDITURES	2003 ADOPTED BUDGET
Office of Chief of Police	5,878,431	5,165,866	5,481,119
Administrative Support	23,679,547	24,122,918	27,532,031
Criminal Investigations	23,502,862	22,522,115	23,852,800
Field Operations	78,856,573	77,854,029	88,677,755
Taxicabs and Vehicle for Hire	884,364	808,000	973,193
Total	132,801,777	130,472,928	146,516,898

Source of Funds

FUND	2001 EXPENDITURES	2002 EXPENDITURES	2003 ADOPTED BUDGET
General Fund	122,140,529	119,699,844	128,085,153
Airport Revenue Fund	10,114,532	10,354,328	15,794,929
Airport Renewal & Extension Fund	546,716	418,756	2,636,816
Total	132,801,777	130,472,928	146,516,898

DEPARTMENT OF POLICE SERVICES (Continued)

Budget and Staff by Activity

ACTIVITY	2003 ADOPTED BUDGET	2003 AUTHORIZED PERSONNEL	CHANGE IN AUTHORIZED PERSONNEL
Office of Chief of Police:			
Office of Chief of Police	1,152,693	7	
Staff Support	4,328,426	63	
Administrative Services:			
Office of Deputy Chief	1,159,876	4	
Property Management	2,951,918	46	(2)
Central Records	5,446,856	102	
Communications	16,207,801	195	
Training	1,566,237	21	
Court Liaison Office	199,343	3	
Criminal Investigations:			
Office of Deputy Chief	1,385,914	13	
Crimes Against Persons	6,950,710	101	(1)
Crimes Against Property	6,734,374	109	
School Detectives	1,347,985	22	
Special Investigations	6,763,294	88	(1)
Executive Protection	670,523	9	
Field Operations:			
Office of Deputy Chief	16,958,564	218	
Zone Operations		752	
Zone 1	7,548,590		
Zone 2	7,289,296		
Zone 3	7,021,321		
Zone 4	6,557,801		
Zone 5	10,131,956		
Zone 6	7,685,363		
Airport	9,179,527		
Airport Canine Unit	2,473,795	131	
Airport TSA Security	3,150,422	13	
Special Operations	8,007,556	118	(3)
Red Dog Unit	38,862.00		
Community Services	2,634,702	42	(2)
Taxicabs and Vehicles for Hire	973,193	18	(2)
Total	146,516,898	2,075	(11)

DEPARTMENT OF POLICE SERVICES (Continued)

Authorized Personnel (Permanent)

ORGANIZATIONAL UNIT	2001	2002	2003
Office of the Chief	86	71	70
Administrative Services	447	373	371
Criminal Investigations	369	344	342
Field Operations	1,376	1,279	1,274
Taxicabs and Vehicles for Hire	22	20	18
Total	2,300	2,087	2,075

PROGRAM DATA

2002 Accomplishments

1 CRIME REDUCTION - Continuing the trend of recent years, Part 1 Crimes decreases 4 % as 2002 compared to 2001, based on data through August. Violent crime categories were down significantly. Homicide decreased 16% and rapes 27%. All categories of property crime were down except for auto theft. While there are many reasons for crime increases and decreases, a continued focus on law enforcement certainly helped. The command staff met regularly to study crime patterns and to report on their progress. Investigators maintained Part 1 Crime clearance rate above the national average. Homicide was also down 16%.

2 FOCUS OF ILLEGAL FIREARM CARRYING - Although crime rates are decreasing, weapon- related violence remains a serious concern. The Atlanta Police Department's violent crime reduction strategy includes the FACE 5 Program, a joint initiative between the Atlanta Police Department and the U.S. Attorney Office. Through FACE 5, selected gun-related cases are prosecuted in federal court, where penalties are higher and there is no possibility of parole or early release. Through August 2002, the Atlanta Police Department presented 111 cases for prosecution under the FACE-5 Program and the U.S. Attorney's Office.

3 EMPHASIS ON YOUTH - The Atlanta Police Department continued its emphasis on the reduction of youth related crime. Consequently, the department's partnership with the Atlanta School Board, juvenile courts and numerous law enforcement and social service agencies focus on removing young people from the high-risk situations. During the first eight months of 2002, 4,174 children were picked up when found to be truant from school and violating the Georgia compulsory school attendance law. Additionally, 2,820 young people were picked up for violating City's curfew ordinance.

4 COMPLAINT ROOM - To increase the efficiency of prosecutions, the Atlanta Police Department expanded the COMPLAINT ROOM concept in the criminal investigations division in collaboration with the Fulton County District Attorney's Office. The Department also launched the initiative in two police zones. The Complaint Room system promotes earlier and closer interaction amongst officers, investigators and prosecutors.

PROGRAM DATA (Continued)

2002 Accomplishments (Continued)

5 COMNET - The Department increased the number of bank, retail establishments and businesses participating in COMNET, bringing the total participants to 174. This initiative provides a communication link which allows private sector security direct contact to the police services through Atlanta's Emergency Communication Center. Where private security officers previously relied on the 911 system to request police service, COMNET provides the communication link to report crimes in progress and place lookouts, thereby increasing the eyes and ears of our crime fighting team. Since the inception, COMNET has netted arrests for all types of crimes, and from January through August 2002, COMNET members generated 1,340 calls for service, resulting in 394 arrests.

6 NATIONAL ACCREDITATION - The Atlanta Police Department will begin the national accreditation process through the Commission on Accreditation for Law Enforcement Agencies during 2002. The national accreditation process is anticipated to take approximately 24 months to complete and will bring lower costs due to liability claims, greater accountability and efficiency in the Department's policies and procedures, and enhanced professionalism.

7 AUTO THEFT TASK FORCE - During 2002, the Atlanta Police Department continued its operation of the Auto Theft Task Force, which evaluates automobile thefts and recoveries in the City. Once prevailing trends are assessed, task force members target high-risk areas at high-risk times. As of August 2002, the Auto-Theft task force had arrested 234 individuals for the auto theft and recovered 261 vehicles.

8 COUNTER TERRORISM - During 2002, the Department continued its efforts to protect the homeland by coordinating efforts with the Joint Terrorism Task Force, The Georgia Homeland Security Task Force and other federal, state, and local agencies. In cooperation with these entitles, the Department developed a response plan, reallocated personnel resources and increased its capacity to identify, detect and counter potential terrorist activity.

9 INCREASED COLLABORATION - The department continued its commitment to partnerships and collaboration in 2002. Among a variety of interagency partnerships and shared training opportunities, the Central Crime Analysis Association, promotes sharing of information and analytical techniques across jurisdictional lines.

PROGRAM DATA (Continued)

Workload Measures

Measure	2001 ACTUAL	2002 ACTUAL	2003 PROJECTED
Part 1 Crimes			
Homicide	144	128	122
Rape	367	305	290
Robbery	4,341	4,046	3,844
Aggravated assault	5,956	5,955	5,372
Burglary	8,731	8,226	7,815
Larceny	25,721	23,789	22,600
Auto theft	6,935	7,259	6,896
Clearances			
Homicide	97	89	69.5%
Rape	213	183	60.0%
Robbery	993	884	21.8%
Aggravated assault	3,381	3,113	55.0%
Burglary	1,288	1,202	14.6%
Larceny	4,278	3,845	16.2%
Auto theft	862	852	11.7%
Criminal arrests (adults and Juvenile)	57,207	54,647	54,647
Narcotics arrests	9,593	9,623	9,623
Juvenile contact			
Juvenile picked up for truancy	7,999	6,261	6,261
Juvenile picked up for curfew	2,521	4,230	4,230
Traffic: DUI arrests	1,688	1,553	1,553
Staffing:			
Sworn position filled	1,426	1,420	1,420
Sworn employee resignations	113	105	105
Police applications received	978	1,103	1,103
Police recruits employed	115	134	134
Civilian positions filled	452	482	482
Civilian employees resignations	72	110	70
Others			
Officers failing to appear in Municipal Court (Sustain	80	70	70
Communications			
Calls for service	1,254,607	1,223,831	1,223,831
Calls Dispatched	441,139	431,052	431,052

PROGRAM DATA (Continued)

2003 Management Objectives

1 Completely Develop and implement a crime reduction plan by December 31, 2003
2 Reduce Part 1 crimes by 5%.
3 Develop and implement an annual recruitment plan by Feb. 28.
4 Improve delivery of services through strategic partnerships such as the creation of an Atlanta police foundation
5 Enhance community policing and the quality of police services through improvements in technology
6 Achieve accreditation for Law Enforcement Agencies by December 31, 2004. Complete 50% by Dec. 2003
7 To achieve full employment by filling all existing vacancies and hiring replacements for officers lost to attrition.
8 Ensure that all officers and dispatchers receive adequate training to perform their duties efficiently, effectively and safely.

DEPARTMENT OF POLICE SERVICES (Continued)

Office of the Chief

The Office of the Chief of Police Services provides overall command and supervision for the bureaus functioning within the department. The office also provides a staffing support function for administration.

FINANCIAL DATA

Budget by Major Account Group

ACCOUNT GROUP	2001 EXPENDITURES	2002 EXPENDITURES	2003 ADOPTED BUDGET
1. Personnel Expenses	4,883,286	4,191,568	4,442,796
2. Other Operating Expenses	446,747	358,370	503,988
5. Internal Service Expenses	521,103	488,680	454,042
7. Capital Expenses	27,295	127,248	80,293
Total	5,878,431	5,165,866	5,481,119

Budget and Staff by Activity

ACTIVITY	2003 ADOPTED BUDGET	2003 AUTHORIZED PERSONNEL	CHANGE IN AUTHORIZED PERSONNEL
Office of Chief of Police	1,152,693	6	(1)
Staff Support	4,328,426	64	-
Total	5,481,119	70	(1)

Source of Funds

FUND	2001 EXPENDITURES	2002 EXPENDITURES	2003 ADOPTED BUDGET
General Fund	5,878,431	5,165,866	5,481,119

DEPARTMENT OF POLICE SERVICES (Continued)

Bureau of Administrative Services

The Bureau supports the department with the provision of property management, record keeping, communications and dispatch, training, and court liaison services.

FINANCIAL DATA

Budget by Major Account Group

ACCOUNT GROUP	2001 EXPENDITURES	2002 EXPENDITURES	2003 ADOPTED BUDGET
1. Personnel Expenses	17,109,122	16,643,184	18,664,710
2. Other Operating Expenses	2,467,211	1,606,532	2,209,614
5. Internal Service Expenses	3,314,898	3,742,911	5,009,044
6. Intergovt./Interfund Expenses	-	6,534	-
7. Capital Expenses	788,316	2,123,757	1,648,663
Total	23,679,547	24,122,918	27,532,031

Budget and Staff by Activity

ACTIVITY	2003 ADOPTED BUDGET	2003 AUTHORIZED PERSONNEL	CHANGE IN AUTHORIZED PERSONNEL
Office of Deputy Chief	1,159,876	4	
Property Management	2,951,918	46	(2)
Central Records	5,446,856	102	-
Communications	16,207,801	190	-
Training	1,566,237	26	-
Court Liaison Office	199,343	3	
Total	27,532,031	371	(2)

Source of Funds

FUND	2001 EXPENDITURES	2002 EXPENDITURES	2003 ADOPTED BUDGET
General Fund	23,130,684	23,549,828	24,253,368
Airport Revenue Fund	466,844	379,592	1,930,000
Airport Renewal & Extension Fund	82,019	193,498	1,348,663
Total	23,679,547	24,122,918	27,532,031

DEPARTMENT OF POLICE SERVICES (Continued)

Bureau of Taxicabs and Vehicles for Hire

The Bureau of Taxicabs and Vehicles for Hire is responsible for ensuring that the City offers a variety of safe, attractive, and efficiently operated vehicles for hire, through the issuance of licenses and permits to qualified drivers, vehicles and companies. The Bureau also provides for enforcement of all applicable laws and ordinances regarding safety and maintenance procedures by operators.

FINANCIAL DATA

Budget by Major Account Group

ACCOUNT GROUP	2001 EXPENDITURES	2002 EXPENDITURES	2003 ADOPTED BUDGET
1. Personnel Expenses	856,593	790,069	884,084
2. Other Operating Expenses	27,034	16,935	87,945
5. Internal Service Expenses	737	996	1,164
Total	884,364	808,000	973,193

Budget and Staff by Activity

ACTIVITY	2003 ADOPTED BUDGET	2003 AUTHORIZED PERSONNEL	CHANGE IN AUTHORIZED PERSONNEL
Taxicabs & Vehicle for Hire	973,193	18	(2)

Source of Funds

FUND	2001 EXPENDITURES	2002 EXPENDITURES	2003 ADOPTED BUDGET
General Fund	686,573	579,360	623,855
Airport Revenue Fund	197,791	228,640	349,338
Total	884,364	808,000	973,193

Department of

PROCUREMENT

DEPARTMENT OF PROCUREMENT

Department Mission

To procure quality, energy efficient goods, services and real property at competitive prices in accordance with sound and efficient procurement practices, city ordinances, policies and procedures.

FINANCIAL DATA

Department by Major Account Group

ACCOUNT GROUP	2001 EXPENDITURES	2002 EXPENDITURES	2003 ADOPTED BUDGET
1. Personnel Expenses	-	-	2,371,913
2. Other Operating Expenses	-	-	105,805
5. Internal Service Expenses	-	-	549,587
7. Capital Expenses	-	-	14,024
Total	-	-	3,041,329

Department by Organization Unit

BUREAU	2001 EXPENDITURES	2002 EXPENDITURES	2003 ADOPTED BUDGET
Office of Procurement Officer, Chief	-	-	1,391,134
Contracts	-	-	1,109,101
Procurement	-	-	539,094
Surplus Property	-	-	2,000
Total	-	-	3,041,329

Source of Funds

FUND	2001 EXPENDITURES	2002 EXPENDITURES	2003 ADOPTED BUDGET
General Fund	-	-	2,271,230
Water & Sewerage Revenue Fund	-	-	290,364
Water & Sewerage Renewal & Ext Fd	-	-	37,120
1994 Referendum G.O. Bond Fund	-	-	2,271
Airport Revenue Fund	-	-	433,344
Airport Renewal and Extension Fund	-	-	7,000
Total	-	-	3,041,329

Note:

Department of Procurement was created as part of 2003 reorganization.
Historical expenditures are in the former Department of Administrative Services.

DEPARTMENT OF PROCUREMENT (Continued)

STAFFING DATA

Authorized Personnel (Permanent)*

ORGANIZATIONAL UNIT	2001	2002	2003
Office of Procurement Officer, Chief	N/A	N/A	8
Contracts	N/A	N/A	23
Procurement	N/A	N/A	8
Total	N/A	N/A	39

PROGRAM DATA

2002 Accomplishments

- Continued to implement Local Bidders Preference Program and conducted seminars for the public.
- Continued purchasing procurement process training to user departments.
- Continued to establish an automated system for online purchasing with the mainframe upgrade and MARS/G system.
- Continued to make updates to Bidder's application to provide user friendly application for the public and reducing mail cost; continued to provide bidder information on the city's website with up-to-date information on city projects out for bid.
- Provided training and membership to "National Purchasing Organizations" and "Design Build Institute of America" for continuing education for employees.
- Received the "Marvin M. Black Excellence in Partnering" and the "Build Georgia General Contractor" awards.

DEPARTMENT OF PROCUREMENT (Continued)

Office of Procurement Officer, Chief

FINANCIAL AND STAFFING DATA

Budget by Major Account Group

ACCOUNT GROUP	2001 EXPENDITURES	2002 EXPENDITURES	2003 ADOPTED BUDGET
1. Personnel Expenses	-	-	748,792
2. Other Operating Expenses	-	-	86,755
5. Internal Service Expenses	-	-	549,587
7. Capital Expenses	-	-	6,000
Total	-	-	1,391,134

Budget and Staff by Activity

ACTIVITY	2003 ADOPTED BUDGET	2003 AUTHORIZED PERSONNEL	CHANGE IN AUTHORIZED PERSONNEL
Office of Procurement Officer, Chief	1,391,134	8	

Source of Funds

FUND	2001 EXPENDITURES	2002 EXPENDITURES	2003 ADOPTED BUDGET
General Fund	-	-	1,212,550
Water and Sewerage Revenue Fund	-	-	142,080
Water & Sewerage Renewal & Ext Fd	-	-	36,504
Total	-	-	1,391,134

Note:
Department of Procurement was created as part of 2003 reorganization.
Historical expenditures are in the former Department of Administrative Services.

DEPARTMENT OF PROCUREMENT (Continued)

Procurement Division

FINANCIAL AND STAFFING DATA

Budget by Major Account Group

ACCOUNT GROUP	2001 EXPENDITURES	2002 EXPENDITURES	2003 ADOPTED BUDGET
1. Personnel Expenses	-	-	533,020
2. Other Operating Expenses	-	-	5,050
7. Capital Expenses	-	-	1,024
Total	-	-	539,094

Budget and Staff by Activity

ACTIVITY	2003 ADOPTED BUDGET	2003 AUTHORIZED PERSONNEL	CHANGE IN AUTHORIZED PERSONNEL
Procurement	539,094	8	-

Source of Funds

FUND	2001 EXPENDITURES	2002 EXPENDITURES	2003 ADOPTED BUDGET
General Fund	-	-	478,284
Airport Revenue Fund	-	-	57,923
Water & Sewerage Renewal & Ext Fd	-	-	616
1994 Referendum G.O. Bond Fund	-	-	2,271
Total	-	-	539,094

Note:

Department of Procurement was created as part of 2003 reorganization.

Historical expenditures are in the former Department of Administrative Services.

DEPARTMENT OF PROCUREMENT (Continued)

Surplus Property Division

FINANCIAL AND STAFFING DATA

Budget by Major Account Group

ACCOUNT GROUP	2001 EXPENDITURES	2002 EXPENDITURES	2003 ADOPTED BUDGET
2. Other Operating Expenses	-	-	2,000
Total	-	-	2,000

Budget and Staff by Activity

ACTIVITY	2003 ADOPTED BUDGET	2003 AUTHORIZED PERSONNEL	CHANGE IN AUTHORIZED PERSONNEL
Surplus Property	2,000	-	-

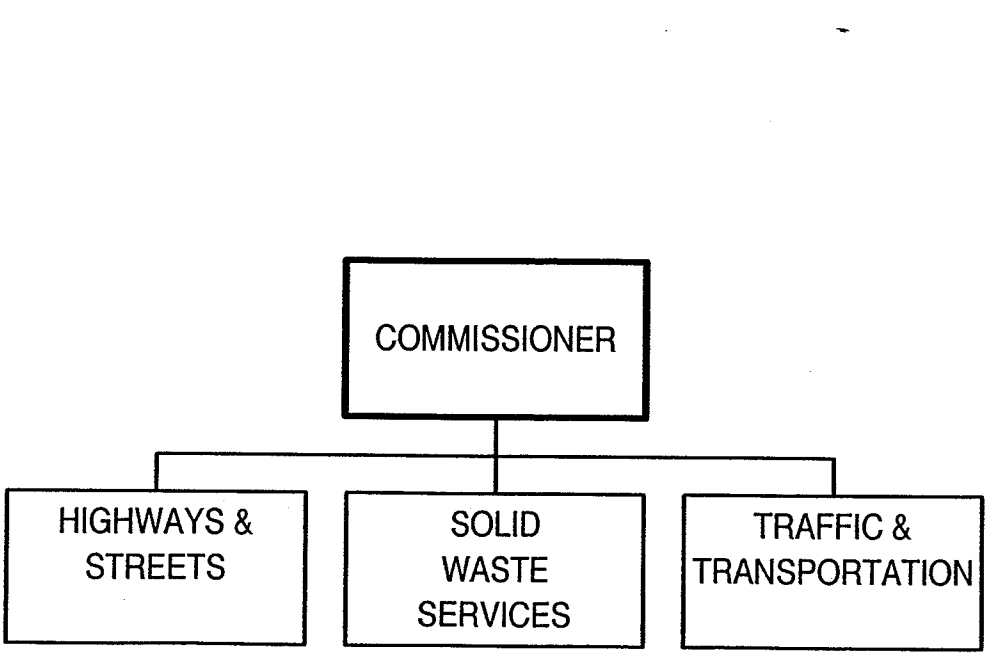
Source of Funds

FUND	2001 EXPENDITURES	2002 EXPENDITURES	2003 ADOPTED BUDGET
General Fund	-	-	2,000

Note:
Department of Procurement was created as part of 2003 reorganization.
Historical expenditures are in the former Department of Administrative Services.

Department of

PUBLIC WORKS



DEPARTMENT OF PUBLIC WORKS

Overview

"The mission of the Department of Public Works is to enhance Atlanta's quality of life by providing public works services that maintain and improve infrastructure and physical environment, utilizing a highly skilled and motivated workforce."

The mission requires the Department to focus on: (1) developing and maintaining an optimal transportation network of streets, bridges, signs, signals, and markings; (2) providing citizens with the best possible solid waste collection and disposal service and developing and maintaining vital and administrative and technical resources needed to support the department's functions.

In September 2002 the department was reorganized to consist of the Bureau of Highways and Streets, the Bureau of Solid Waste Services, the Bureau of Traffic and Transportation and the Office of the Commissioner.

The Bureau of Highways and Streets is responsible for the designing, constructing, installing, maintaining, repairing public streets, alleys, sidewalks, bridges, viaducts and other related structures. The work of the bureau also includes but is not limited to performing public works engineering, determining the location, time and method of making any opening or excavation in any street, or the installation of any underground street structure and the repair of that structure of facility.

The Bureau of Solid Waste Services is responsible for collecting and disposing of garbage and waste matter and operating facilities for such purposes. Some of the bureau's duties include cleaning public streets, sidewalks, alleys, and enforcing the sanitary code. The bureau is also responsible for the City's recycling program and maintaining its closed landfills as required by State and Federal Law.

The Bureau of Traffic and Transportation is responsible for developing, designing and maintaining the City's traffic management network which includes but is not limited to a system of traffic signals, street markings, lane controls and other traffic management devices. The bureau also performs a number of traffic engineering functions as required.

DEPARTMENT OF PUBLIC WORKS

Department Mission

The mission of the Department of Public Works is to enhance the City of Atlanta's quality of life by providing public works services that maintain and improve infrastructure and physical environment, utilizing a highly skilled and motivated workforce.

FINANCIAL DATA

Department by Major Account Group

ACCOUNT GROUP	2001 EXPENDITURES	2002 EXPENDITURES	2003 ADOPTED BUDGET
1. Personnel Expenses	66,223,289	67,332,475	31,390,659
2. Other Operating Expenses	45,107,185	41,830,557	19,428,141
5. Internal Service Expenses	16,301,432	13,797,216	6,720,326
6. Intergovt./Interfund Expenses	279,880	3,755,050	-
7. Capital Expenses	7,518,952	4,629,686	1,281,697
Total	135,430,738	131,344,984	58,820,823

Department by Organization Unit

BUREAU	2001 EXPENDITURES	2002 EXPENDITURES	2003 ADOPTED BUDGET
Administration	2,635,216	3,099,255	2,111,500
Highways and Streets	39,818,968	37,677,194	10,925,097
Solid Waste Services	40,165,870	35,744,280	34,628,064
Traffic and Transportation	11,504,009	11,227,899	11,156,162
Wastewater Services	41,306,675	43,596,356	-
Total	135,430,738	131,344,984	58,820,823

Source of Funds

FUND	2001 EXPENDITURES	2002 EXPENDITURES	2003 ADOPTED BUDGET
General Fund	25,841,887	25,282,471	24,851,832
Water and Sewerage Revenue Fund	48,398,427	54,628,346	879,174
Water and Sewerage Renewal & Ext Fd	20,416,890	16,427,150	-
1994 Referendum G.O Bond Fund	607,664	230,562	56,001
1996 G.O Public Improvement Bond Part B	-	59,823	154,010
1997 G.O Public Improvement Bond Fund	-	306,874	33,348
2001 Quality of Life Fd	-	-	321,000
Solid Waste Services Revenue Fund	40,165,870	34,409,758	32,525,458
Total	135,430,738	131,344,984	58,820,823

Note:
Wastewater Services was transferred to the newly created Department of Watershed Management.

STAFFING DATA

Authorized Personnel (Permanent)

ORGANIZATIONAL UNIT	2001	2002	2003
Administration	26	27	20
Highways and Streets	232	192	173
Solid Waste Services	498	430	437
Traffic and Transportation	110	100	86
Wastewater Services	400	392	-
Total	1,266	1,141	716

PROGRAM DATA

2002 Accomplishments

- Filled more than 5,600 potholes in 6 months; adjusted 207 man-hole rings and repaired 175 Sewer/utility cuts.
- Preparing for the largest paving operation in the history of Atlanta, with more than 200 miles to resurface.
- Continued to work with GDOT on the $155 million Advanced Transportation Management System project.
- Continued to work with the Georgia Power Company to maintain the roadway lighting system on the freeways and surface streets.
- Installed 4 new traffic signals and coordinated the installation of 3 by private contractors.
- Modernized traffic signal equipment at 10 locations and coordinated the modernization of 11 by contractors.
- Enhanced the Neighborhood Traffic Management Program by installing 59 speed humps, scheduled 12 other locations for installation, and evaluated 214 requests.
- Continue to upgrade striping of major crosswalks citywide, with particular attention given to the Central Business District (CBD) and heavy pedestrian corridors. 240 installations were completed.
- Milled and resurfaced 14 miles of road; Shaped and graveled 32 miles of unpaved roadways.
- Installed 10.4 miles of sidewalk and 14 driveway aprons.
- Resurfacing Special Project - Kimberly Road, Airline Street, Delavare lane and Verbenia Street.
- Maintained single/multi family solid waste collection schedule despite a reduction in staff.
- Eliminated a backlog of 905 bulk rubbish collection piles between July and September 2002.
- Established and implemented a schedule for yard trimming and bulk rubbish collection.
- Completed review of 115,000 land parcels and performed 1,000 field checks to enable update of the Sanitary Service charge billing file (BCRS).

DEPARTMENT OF PUBLIC WORKS (Continued)

Bureau of Highways and Streets

The Bureau of Highways and Streets' mission is to enhance the quality of life for Atlanta's citizens in the following ways; (a) Providing a safe and convenient transportation infrastructure of streets, sidewalks, and bridges; (b) Providing a safe healthy, and clean environment by conveying sanitary sewage waste materials, and runoff from homes, businesses, and roadways; (c) Promoting health, economic growth by regulating development activities; and responding to citizens' concerns and requests for information.

FINANCIAL DATA

Budget by Major Account Group

ACCOUNT GROUP	2001 EXPENDITURES	2002 EXPENDITURES	2003 ADOPTED BUDGET
1. Personnel Expenses	23,750,727	25,161,832	7,352,998
2. Other Operating Expenses	7,759,622	6,598,123	2,507,468
5. Internal Service Expenses	3,610,023	2,983,286	986,430
6. Intergovt./Interfund Expenses	279,880	1,423,096	-
7. Capital Expenses	4,418,716	1,510,857	78,201
Total	39,818,968	37,677,194	10,925,097

Budget and Staff by Activity

ACTIVITY	2003 ADOPTED BUDGET	2003 AUTHORIZED PERSONNEL	CHANGE IN AUTHORIZED PERSONNEL
Office of Director	625,646	5	-
Technical Services:			
Administration	111,022	1	-
Design	232,602	3	(2)
Engineering Operations Div.	9,814	-	(5)
Public Services	108,315	2	(3)
Site Development	308,475	4	(9)
Street Operations:			
Administration	986,143	15	-
Hill Street Facility	4,203,319	71	-
North Avenue	4,339,761	72	-
Total	10,925,097	173	(19)

Note:
Most of Engineering Operations Division was transferred to the Department of Watershed Management.

DEPARTMENT OF PUBLIC WORKS (Continued)

Bureau of Highways and Streets (Continued)

Source of Funds

FUND	2001 EXPENDITURES	2002 EXPENDITURES	2003 ADOPTED BUDGET
General Fund	12,799,206	12,250,449	10,925,097
Water and Sewerage Revenue Fund	15,144,201	15,572,370	-
Water and Sewerage Renewal & Ext Fd	11,875,561	9,854,375	-
Total	39,818,968	37,677,194	10,925,097

PROGRAM HIGHLIGHTS

Workload Measures

Measure	2001 ACTUAL	2002 ACTUAL	2003 PROJECTED
1. Miles of Street resurfaced.	16	28	60
2. Right-of-way permits issued, inspected and closed.	1,427	2,500	2,500
Regular (Invoices)	125	193	350
3. Number of street problem complaints resolved	113	225	300
4. No. of safety inspections performed			
Worksite (field)	116	250	275
Facilities	12	25	30
Vehicle (CDL)	132	322	355
5. No. of employees re-certified			
Commercial Drivers' License	15	24	24
Heavy Equipment	12	12	12

2003 Management Objectives

Objective

1. Resurface no less than 30 miles of street.
2. Increase monitoring and control of construction activity in the public right-of-way by utility companies.
3. Investigate and resolve reports of street complaints.

DEPARTMENT OF PUBLIC WORKS (Continued)

Bureau of Solid Waste Services

The Bureau of Solid Waste Services' mission is the effective management of all solid waste generated within the City of Atlanta; the enforcement of applicable regulations governing solid waste collection and disposal and the presence of litter and vegetation on public property. In addition, this bureau is responsible for the maintenance of city wide vacant lots and street cleaning.

FINANCIAL DATA

Budget by Major Account Group

ACCOUNT GROUP	2001 EXPENDITURES	2002 EXPENDITURES	2003 ADOPTED BUDGET
1. Personnel Expenses	18,470,198	16,573,323	17,441,910
2. Other Operating Expenses	8,769,095	7,614,856	10,571,762
5. Internal Service Expenses	11,633,304	9,885,338	5,414,392
7. Capital Expenses	1,293,273	1,670,763	1,200,000
Total	40,165,870	35,744,280	34,628,064

Budget and Staff by Activity

ACTIVITY	2003 ADOPTED BUDGET	2003 AUTHORIZED PERSONNEL	CHANGE IN AUTHORIZED PERSONNEL
Office of Director:			
Office of Director	4,170,814	22	1
Special Services	1,686,568	33	-
Solid Waste Collection:			
Maddox Park Substation	3,767,710	74	-
Liddell Drive Substation	3,704,741	63	-
Lakewood Substation	3,686,377	67	-
Chester Avenue	197,222	3	-
Garbage Collection	886,980	21	-
Street Cleaning:			
Maddox Park Substation	919,414	20	-
Liddell Drive Substation	1,132,234	21	-
Lakewood Substation	962,187	20	-
Chester Avenue	1,235,538	29	-
Street Cleaning	879,174	25	-

DEPARTMENT OF PUBLIC WORKS (Continued)

Bureau of Solid Waste Services (Continued)

Budget and Staff by Activity

ACTIVITY	2003 ADOPTED BUDGET	2003 AUTHORIZED PERSONNEL	CHANGE IN AUTHORIZED PERSONNEL
Disposal:			
Hartsfield Incinerator	216,916	2	-
Landfill	7,900,446	13	-
City Recycling	2,058,311	-	-
Grass Cutting:			
Grass Cutting	773,432	12	-
Trash Troopers	450,000	12	6
Total	34,628,064	437	7

Source of Funds

FUND	2001 EXPENDITURES	2002 EXPENDITURES	2003 ADOPTED BUDGET
General Fund	-	136,236	1,223,432
Solid Waste Services Revenue Fund	40,165,870	34,409,758	32,525,458
Water and Sewerage Revenue Fund	-	1,198,286	879,174
Total	40,165,870	35,744,280	34,628,064

PROGRAM HIGHLIGHTS

Workload Measures

Measure	2001 ACTUAL	2002 ACTUAL	2003 PROJECTED
1. Total single-family residential units served Curbside or backyard collection once per week.	83,908	83,908	84,312
2. Annual number of scheduled pickups; (Single family)	4,363,216	4,363,216	4,384,224
3. Number of missed pickups; (Single family)	2,382	2,239	2,304
4. Percentage of yard trimming routes covered.	N/A	N/A	85%
5. Miles of streets swept	N/A	N/A	6,000
6. Total verified bulk rubbish requests scheduled.	N/A	N/A	9,600
7. Number of bulk rubbish collections missed.	N/A	N/A	480
8. Percentage number of missed bulk rubbish pickups.	N/A	10%	5%

PROGRAM HIGHLIGHTS (Continued)

2003 Management Objectives

Objective

1. To increase total number of single/ multi-family residential units served.
2. To reduce total number of bulk rubbish pickups missed.
3. To implement approved route changes
4. To develop project schedules and RFP technical specifications for obtaining long term disposal capacity.
5. To prepare project schedule and project cash flow requirements to meet Post-Closure regulatory requirements for all closed landfills.
6. Complete regulatory groundwater contamination assessment and remedial action task at the Gun Hill road closed landfill.
7. Conduct collection route surveys to justify route balancing or redesign recommendations.
8. To better address, reduce and monitor customer complaints.

DEPARTMENT OF PUBLIC WORKS (Continued)

Bureau of Traffic and Transportation

The Bureau of Traffic and Transportation's mission is to manage, operate and maintain the City's traffic control systems and to provide transportation planning to ensure the safe, efficient and environmentally sensitive movement of vehicular and pedestrian traffic in the City of Atlanta.

FINANCIAL DATA

Budget by Major Account Group

ACCOUNT GROUP	2001 EXPENDITURES	2002 EXPENDITURES	2003 ADOPTED BUDGET
1. Personnel Expenses	4,315,531	4,452,391	4,601,408
2. Other Operating Expenses	6,460,155	6,154,448	6,247,450
5. Internal Service Expenses	380,468	315,910	307,304
6. Intergovt./Interfund Expenses	-	10,731	-
7. Capital Expenses	347,855	294,419	-
Total	11,504,009	11,227,899	11,156,162

Budget by Staff and Activity

ACTIVITY	2003 ADOPTED BUDGET	2003 AUTHORIZED PERSONNEL	CHANGE IN AUTHORIZED PERSONNEL
Office of Director	2,173,470	30	-
Signs & Marking	1,019,840	15	(12)
Street Lights & Traffic Signals	7,962,852	41	(2)
Total	11,156,162	86	(14)

Source of Funds

FUND	2001 EXPENDITURES	2002 EXPENDITURES	2003 ADOPTED BUDGET
General Fund	11,504,009	11,227,899	11,156,162

PROGRAM HIGHLIGHTS

Workload Measures

Measure	2001 ACTUAL	2002 ACTUAL	2003 PROJECTED
1. Reports of Traffic problem	2,250	2,127	2,500
2. Reports from citizens - traffic sign maintenance.	505	529	400
3. Work Orders - Signs	3,178	2,919	3,500
4. Work Orders - Staff generated. Maintenance and	2,876	2,647	3,200
5. Emergency repairs to traffic signs completed	298	272	350
6. Traffic signs replaced or repaired.	4,500	4,486	6,000
7. Work Orders - Markings	987	749	1,200
8. Miles of street markings striped - routine	420	447	550
9. Work Orders - Traffic signals	91	96	110
10. Traffic Control Center - Dispatch of emergency repair calls.	6,508	5,724	7,000
11. Installation/Modernization of traffic signals.	33	22	20
12 Installation of street lights - Residential Areas.	70	230	70
13. Lane/Street closure permits issued.	1,196	1,333	1,300
14. Utility permits issued.	1,381	2,408	2,700

2003 Management Objectives

Objective

1. Reduce reports from the public for non-emergency maintenance and/or repair of traffic signs.
2. Perform 100% of repairs on traffic signs which create hazardous or emergency conditions within one day of the receipt of report.
3. Maintain streets by providing improved visibility of pavement markings, center lines and lane lines markings.
4. Maintain traffic signal infrastructure.
5. To operate and maintain the Traffic Control Center for traffic signals.
6. Maintain street lighting in residential areas.
7. Increase the issuance of lane/street closure, and utility permits.

DEPARTMENT OF PUBLIC WORKS (Continued)
Bureau of Wastewater Services

The Bureau of Wastewater's mission was to manage, operate and maintain the City's Water Reclamation Facilities in order to meet State and Federal Water Quality Regulations; and to enforce all City ordinances applicable to Water Pollution Control. This Bureaus function has been transferred to the Department of Watershed Management.

FINANCIAL DATA

Budget by Major Account Group

ACCOUNT GROUP	2001 EXPENDITURES	2002 EXPENDITURES	2003 ADOPTED BUDGET
1. Personnel Expenses	17,177,812	18,134,196	-
2. Other Operating Expenses	22,032,121	21,385,623	-
5. Internal Service Expenses	637,634	601,667	-
6. Intergovt./Interfund Expenses	-	2,321,223	-
7. Capital Expenses	1,459,108	1,153,647	-
Total	41,306,675	43,596,356	-

Budget by Activity

ACTIVITY	2003 ADOPTED BUDGET	2003 AUTHORIZED PERSONNEL	CHANGE IN AUTHORIZED PERSONNEL
Office of Director	-	-	-
R. M. Clayton WPC	-	-	-
Utoy Creek WPC	-	-	-
Flint River WPC	-	-	-
South River WPC	-	-	-
Intrenchment Creek WPC	-	-	-
Support Services	-	-	-
Combined Sewer Overflow Fac.	-	-	-
Total	-	-	-

Source of Funds

FUND	2001 EXPENDITURES	2002 EXPENDITURES	2003 ADOPTED BUDGET
General Fund	216	-	-
Water and Sewerage Revenue Fund	32,765,130	37,025,625	-
Water and Sewerage Renewal and Ext. Fund	8,541,329	6,570,731	-
Total	41,306,675	43,596,356	-

Note:
The Bureau of Wastewater Services was transferred to the Department of Watershed Management.
Data represents prior years expenditures.

Department of

WATERSHED MANAGEMENT

DEPARTMENT OF WATERSHED MANAGEMENT

Overview

The Department of Watershed Management was created September 16, 2002, in the City's Code of Ordinances, 02-O-1450. It is comprised of the former Department of Water, which served as an oversight committee for the United Water Atlanta Project and two thirds of the City's Department of Public Works. Under this new vision of Mayor Shirley Franklin and the members of City Council, the concept would be for every type of water and its function to flow through the Department of Watershed Management. The treatment of water, pollution control, stormwater, wastewater treatment, wastewater collections (formerly sewer), engineering and now drinking water, would be functional areas of the Department of Watershed Management.

A Watershed Management Approach is a strategy for effectively protecting and restoring aquatic ecosystems and protecting human health. This strategy has as its premise that many water quality and ecosystem problems are best solved at the watershed level rather than at the individual water body or discharger level. Major features of a Watershed Management Approach are: targeting priority problems, promoting a high level of stakeholder involvement, integrated solutions that make use of the expertise and authority of multiple disciplines and measuring success through monitoring and other data gathering. The watershed management approach is evolving throughout the nation as one of the best management practices and being used to solve problems in several cities, counties and states.

- Several counties in the urban area of Virginia developed a comprehensive land use plan for the Occoquan Reservoir watershed and adopted zoning ordinances regulating the location, type, and intensity of future land uses. This was done after maximizing the limits of treatment technology for the wastewater treatment plants discharging into the tributaries upstream of the reservoir and after intensive data collection and model development.

- North Carolina implemented a cost effective management approached. In the Tar-Pamlico River Basin, a consortium of municipal and industrial discharge permittees, a local environmental advocacy group, and the state's soil and water agency forged a partnership to implement a pollutant trading program.

- A local wastewater treatment plant in Boulder Creek, Colorado, was targeted for an expensive upgrade to reduce nitrate levels believed to be responsible for an ammonia toxicity problem. A physical habitat restoration program was undertaken to restore the complexity of the stream channel, stabilize the streambanks, revegetate the riparian corridor, create bufferstips to reduce agricultural and land grazing runoff, and rebuild diversion and return overflow structures to minimize impacts on aquatic habitat.

DEPARTMENT OF WATERSHED MANAGEMENT (Continued)

Overview (Continued)

- In New England, the Merrimac River Initiative brought together the States of New Hampshire and Massachusetts with USEPA and the NE Interstate Water Pollution Control Commission to collaborate on water quality issues. This resulted in many joint projects and successes, some of which are collectively referred to as the Watershed Tool-box.

- The State of Washington has implemented the State's framework, which is designed to improve the basis for decision-making, for both regulatory and non-regulatory programs. Watershed teams with representatives from different participating programs meet with stakeholders in the basin to identify information needs and develop a strategic data collection plan.

Our water is impacted by many different sources. Stormwater which travels over the earth gathers soil fragments, lubricants, and other pollutants. Groundwater chemistry reflects the chemistry of the soil through which it passes. Water used by municipalities and industries is returned to the streams with a different quality. When a stream's quality is distorted so that it can no longer support its uses, that stream is considered polluted. Clean Water Atlanta recognizes that Atlanta's economic growth, jobs, affordability and quality of life all depend on clean water.

Clean Water Atlanta (CWA) is the City's comprehensive, long-term action plan to ensure clean water in Atlanta for the next generation. It encompasses both safe drinking water for Atlanta's residents, clean wastewater for the environment and the City's downstream neighbors.

On October 16, 2002, Mayor Shirley Franklin announced The Clean Water Atlanta Five-Point Plan. With respect to wastewater, the goal of CWA is to create the cleanest urban streams and rivers in the country within a decade.

The Clean Water Atlanta Five-Point Plan

1. Ensure Professional Management of the City's Consent Decree Program
   A. Put administrative and financial directors in place
   B. Create a multi-department Consent Decree team
   C. Refine the procurement process

2. Reduce Stormwater Flooding and Pollution
   A. Create a Stormwater utility
   B. Develop a Stormwater master plan
   C. Begin 2 green space initiatives in 2003

DEPARTMENT OF WATERSHED MANAGEMENT (Continued)

Overview (Continued)

3. Water Quality Monitoring of Atlanta's Waterways
   A. Partner with USGS - comprehensive long-term monitoring plan (next 10 years)
   B. Oversight by Upper Chattahoochee River Keeper

4. Eliminate Sanitary Sewer Overflows (SSOs) - Implement the SSO Consent Decree
   A. Operation Clean Sewer - achieve best-in-class preventive maintenance performance
   B. Implement the $1 billion SSO Consent Decree Plan by 2012.
   C. Optimize local funding sources

5. Implement the Refined Authorized CSO Consent Decree Plan
   A. EPA re-authorized the CSO plan in January 2001
   B. Implement final design and construction of CSO capital projects ($882 Million)
   C. Implement design-phase public information plan

Primary Benefits of Clean Water Atlanta Initiative

- Complete the City's SSO Consent Decree by 2012, two years ahead of the Consent Decree
- Create a Stormwater utility focusing on Green space solutions to flooding and pollution created by polluted runoff.
- Conduct Operation Clean Sewer - an aggressive preventive maintenance program aimed at eliminating the 1,000 annual overflows from the City's sanitary sewer system.
- Achieve 90% sewer separation by November 2007, keeping the City well ahead of its stated goal of 100% seperation within 25 years.
- Construct a CSO tunnel storage and treatment system that offers the lowest cost, highest water quality, and least time to implement.

The Five Point Plan achieves 33% of this long-term sewer separation goal in just 4 years. The Five Point Plan significantly reduces overall pollution to the City's rivers and streams. The Five Point Plan performs 17% better than the original authorized plan and 65% better than full separation, according to analysis based on the Clough Panel Report. Finally, the Clean Water Atlanta Five Point Plan allows for future separation in a way that will provide treatment for stormwater-something that does not exist anywhere else in the country.

DEPARTMENT OF WATERSHED MANAGEMENT (Continued)

Overview (Continued)

Drinking Water

The Department of Watershed Management is the driving force to ensure the new Bureau of Water provides excellent senior leadership, implements a practical and well considered business plan and is committed to public accountability. The overall organization of this Bureau consists of 336 new positions divided into seven divisions. The bureau is committed to fiscal discipline, operating within a transition year budget of $46.3 million in 2003. The Bureau stands prepared to provide improved customer service and more effective financial management.

The mission of the new Bureau of Water is to provide high quality, dependable drinking water at the lowest possible cost.

Wastewater Collection and Treatment

The increase in personnel and reclassifications of positions in the wastewater collection division is due to a restructuring of the division to fully comply with the mandated consent decree. These additional employees and the reclassification of positions will accomplish that objective. Additionally, the overall function of this division will improve. It will be able to provide better customer service, better maintenance of equipment and collection division vehicles, improved maintenance of the more than 2,200 miles of sewers, improve response to emergencies that occur in the collection system, and to begin to reduce the number of spills that occur thru better preventative maintenance of the collection system.

The City is currently spending approximately $2.7 million dollars per year to have the program management team provide service to the city in the collection division. They are providing assistance in performing spill reporting to comply with the consent decree, checking creek crossing and right of way inspections. These functions will be taken over with the requested increase in personnel and reclassification of positions and provide a cost savings to the City.

The changes requested for the wastewater treatment side of the division include a reduction of staff of 15 positions. This has resulted in a cost savings of $515, 969. Additionally, the reclassification of positions and request for created positions are reflected in changes of responsibilities. These changes are primarily in two areas: increased work responsibilities monitoring and maintaining the CSO facilities and to improve and insure that the maintenance management system is functioning as it was intended to function at the R.M. Clayton, Utoy, South River and Intrenchment Creek facilities.

DEPARTMENT OF WATERSHED MANAGEMENT (Continued)

Overview (Continued)

Stormwater

The Stormwater Utility (SU) will be developed within the Department of Watershed Management. Pursuant to this directive, the Department of Watershed Management staff is preparing an analysis and feasibility study to determine resource and funding needs for the SU. The analysis and feasibility study is being developed mostly by the use of existing in-house staff. However, the need for additional staff in FY 2003 to perform specific short term tasks required to meet the mayor's deadline for establishment of the SU has been identified. The additional staff will also be a part of the permanent staff for the SU.

Government & Customer Relations

A new, yet specialized division has been established and will consist of three sections: Government and Legislative Affairs, Media Relations and Customer Relations. Government and Legislative Affairs will serve as liaisons to various states, federal, regional and local government agencies and industry related professional associations. They will coordinate legislative initiatives and support the work of the City's contract lobbyists including seeking funding for the Department of Watershed Management's $3 billion Capital Improvement Project (CIP).

The Media Relations will support the development of a storm water utility and provide day-to-day media services for the entire department. This section assists the Commissioner and each division in the Watershed Management Dept. by preparing press releases, articles, brochures, presentations, videos and PSAs, and coordinating responses to Open Records Requests.

The Customer Relations unit will perform a variety of functions related to customer information, programs, contracts and customer services. They will respond to web-based customer inquiries, serve as liaisons to wholesale customers and other large or sensitive accounts expediting service and problem solving. This group will also be responsible for claims investigation and management along with the Law Dept. They analyze aged accounts receivables, place property liens and will work closely with the Finance Dept., the City's outside collection agency and financial services to generate revenue. The Customer Relations division will administer the Care and Conserve Program, the Summer Xeriscape Program and other customer service oriented water conservation and environmental programs.

DEPARTMENT OF WATERSHED MANAGEMENT (Continued)

Overview (Continued)

Environmental Compliance

The Office of Environmental Compliance will be re-engineered to achieve the new concept of the Department. One major change in this area is Landscape Architects to ensure our citizens and customers that we will leave the community and work areas better than before we came. Also long range planning for green space will be organized here. Other areas that will be house in this office are: Soil & Erosion Control, Ground Water Protection, Industrial Monitoring and Pre- Treatment, Public Health and Grease Compliance.

Engineering

The Bureau of Engineering Services (BES) consists of six function groups: Program Management Team, Public Information, Construction Management, Engineering Services, Technology Services and Policy, Plans & Projects (P3). Central to our staffing requirements is the intense Consent Decree (CD) driven capital projects, BES will be conducting this process through 2014. In addition, the Bureau provides the day-to-day services associated with the design, construction and repair of the sewer, wastewater, and stormwater infrastructure. The projected capital budget for this effort is $3.6 billion.

Program Management Team (PMT)
The PMT is a joint venture contractor that provides services to the City of Atlanta related to the CSO and SSO Consent Decrees (CD). Significant COA resources will be utilized to manage the PMT, maximize their value to the City and program, and initiate significant transition of program tasks from the PMT to the COA.

The Public Information Group conducts all public participation programs for the Department, manages media and public relations, and provides significant information to the NPUs and residents as well as City Council. As the CD construction programs accelerate, the amount of citizen participation activities will significantly increase. The Department is committed to working with the public to inform them of local and citywide activities and respond to citizen requests and complaints.

An intensive Construction Management Group is critical to controlling construction costs, maintaining quality and recovering appropriate cost from our inter-jurisdictional partners. This group largely consists of project managers, field inspectors, cost control specialists and field personnel. Atlanta's success in reducing costs, avoiding fines and meeting deadlines will be largely determined by the professionalism and success of this group.

DEPARTMENT OF WATERSHED MANAGEMENT (Continued)

Overview (Continued)

The Engineering Services Group provides design services and consultant/project management services for our Capital Improvement Program (CIP) projects and the City's base load of maintenance projects. It will be essential that this group have the personnel and training to transition many of the PMT functions over the next two years. Our goal is to service these base load projects and functions with the reduced and appropriate use of outside consultants for specialty applications. This effort will require an improvement in systems, training, compensation and staffing levels.

The Technology Services Group provides technology services to the entire Department of Watershed Management (i.e. computer hardware, software, web-based applications, CADD Systems, City server, etc.). In addition, the group interacts with the City IT group and public systems. Areas of service range from office computer and network maintenance to the maintenance and support of specific applications at the wastewater treatment and drinking water plants.

The Policy, Plans & Projects (P3) Group provides a number of critical services to the Watershed Management Department. Consent Decree responsibilities include the sewer capacity certification program. This program, in conjunction with our sewer rehabilitation efforts, allows continued building and development in the City. P3 also includes water-related plan review including the review of Stream Buffer Variance applications. P3 coordinates the Departments regulatory and policy review efforts, including our interaction with regional water resource management agencies such as the Metropolitan North Georgia Water Planning District and the Atlanta Regional Commission. These agencies have the potential to significantly impact future development in the City.

Commissioner's Office

The City's Watershed Management Commissioner's Office will be held responsible for the over all management, operations and functions of the department. Its here where Commissioner Ravan wants to establish a Chief Scientist, Chief of Security and Chief of Environmental Justice director to advise him and ensure these areas run effectively for the department and the citizens.

Administration

The Bureau of Administration has grown to meet the current needs of this large Department of Watershed Management. This bureau represents the Commissioner's office and will serve as a clearing house on several issues, such as Human Resources, Payroll, Contracts and Budget, department wide. Professionals are needed that have exemplary and unique skills that are responsible and accountable for ensuring that the deliverables from each role are fulfilled.

DEPARTMENT OF WATERSHED MANAGEMENT (Continued)

Overview (Continued)

Administration will serve as the clearinghouse and main customer service agency for the departmental internal customers; Engineering, Stormwater, Government & Customer Relations, Water, Wastewater Treatment & Collections and Environmental Compliance.

One of the main roles of Administration that add the most value to the department is to efficiently manage the transformation for this new department. To be successful, this new department must be able to hire the best qualified and most experienced people available. At the same time, we must have an organization that treats its employees fairly and with dignity.

"In my time as a military officer; as one of the country's top water officials at the Environmental Protection Agency; and as the head of Alabama's State Docks I have always understood that as long as employees are treated fairly--their concerns heard--with compassion and their good work rewarded financially and otherwise, then the organization will succeed."

-Jack E. Ravan

April 2003

DEPARTMENT OF WATERSHED MANAGEMENT

Department Mission

The Department of Watershed Management is a newly formed department of the City. The DWM exists to provide potable water to City customers and to assure that wastewater returned to the environment is acceptable free of pollutants. The DWM (NPDES) plans, designs, constructs, operates, and maintains a system of water and wastewater treatment, pumping, collection and distribution facilities.

FINANCIAL DATA

Department by Major Account Group

ACCOUNT GROUP	2001 EXPENDITURES	2002 EXPENDITURES	2003 ADOPTED BUDGET
1. Personnel Expenses	1,296,095	1,656,210	45,232,962
2. Other Operating Expenses	38,389,559	34,564,810	95,790,738
5. Internal Service Expenses	60,326	61,850	2,402,015
6. Intergovt./Interfund Expenses	-	208,408	22,349,782
7. Capital Expenses	804,858	2,361,359	9,264,649
9. Reserve for Appropriation	-	-	2,200,000
Total	40,550,838	38,852,637	177,240,146

Department by Organization Unit

BUREAU	2001 EXPENDITURES	2002 EXPENDITURES	2003 ADOPTED BUDGET
Administration	1,325,834	1,598,206	3,605,044
Bureau of Water	39,225,004	37,236,417	54,020,216
Bureau of Engineering Services	-	18,014	12,060,867
Bureau of Wastewater Treatment	-	-	76,433,490
Bureau of Sewer Operations	-	-	31,120,529
Total	40,550,838	38,852,637	177,240,146

Source of Funds

FUND	2001 EXPENDITURES	2002 EXPENDITURES	2003 ADOPTED BUDGET
Water and Sewerage Revenue Fund	36,991,224	33,707,142	111,243,091
Water and Sewerage Renewal & Ext Fd	3,559,614	5,145,495	65,997,055
Total	40,550,838	38,852,637	177,240,146

Note: Formerly Department of Water

STAFFING DATA

Authorized Personnel (Permanent)

ORGANIZATIONAL UNIT	2001	2002	2003
Administration	9	9	42
Bureau of Water	11	11	340
Bureau of Engineering Services	N/A	N/A	118
Bureau of Wastewater Treatment	N/A	N/A	362
Bureau of Sewer Operations	N/A	N/A	338
Total	20	20	1,200

PROGRAM DATA

2002 Accomplishments

- South River, RM Clayton and Utoy Creek Water Reclamation Centers (WRC's) each received the Georgia Water and Pollution Control 'Gold Award' for having maintained consistent NPDES permit compliance with zero permit violations.
- The Construction Management Group received the Marvin M. Black award from the Associated General Contractor's Board for outstanding construction work on the General Wastewater Pump Stations Improvement Projects.
- The Sewer Services Division processed 9,676 service requests; resolved 2,600 sewer backups; and completed 8,000 sewer inspections.
- The Sewer Services Division completed 7,827 work orders in the Maintenance and Construction cost centers.
- The SSD acquired 2 additional hydraulic sewer cleaner vactors and cleaned 109 miles of sewer.
- The BioSolids program contract with U.S Filter will begin implementation in October, 2002 a program designed to beneficially reuse sludge disposal from South River, RM Clayton and Utoy Creek WRC's.
- The Sewer Services Division implemented a new electronic time management system to effectively track employees time both in the field and at facilities.

PROGRAM HIGHLIGHTS

Workload Measures

Measure	2001 ACTUAL	2002 ACTUAL	2003 PROJECTED
1. Number of customer service requests processed.	8,916	9,676	9,700
2. Number of work orders generated on the Hansen System.	6,268	9,713	10,000
3. Number of Work orders completed.	5,947	7,759	8,000
4. Number of sewer and / or inspected.	737	1,848	1,900
5. Number of miles of sewer cleaned.	N/A	109	360
6. Number of sewer taps installed.	N/A	778	800
7. NPDES Permit parameters violated at wastewater treatment centers.	-	1	-
8. Millions gallons per day (MGD) of effluent flow treated at wastewater treatment centers.	137.18 MGD	139.50 MGD	141.82 MGD
9. Metro Area Food Service establishments permitted	N/A	2,300	2,800
10. Metro Area Food Service establishments inspected.	N/A	2,800	5,600

2003 Management Objectives

Objective

1. Respond to customer service requests within 3 days of receipt.
2. Manage overtime usage such that it does not exceed 100% of appropriation.
3. Utilize the new Combination Cleaning units to increase the overall number of sewer miles cleaned by 10% of prior year.
4. Process and / or update information on the Hansen System within one working day or 8 hours upon receipt or completion of a work order.
5. Achieve an average attendance rate of 95% to Consent Decree Mandated training classes.
6. To maintain national Pollutant Discharge Elimination System (NPDES) permit compliance at South River R.M. Clayton, and Utoy Creek Water Reclamation Centers (WRC's).
7. To maintain permit compliance at the City's seven (7) Combined Sewer Overflow Facilities (CSO's).

DEPARTMENT OF WATERSHED MANAGEMENT (Continued)

Administration

The Bureau of administration's mission is to achieve excellence by effectively managing the City's entire water and wastewater system.

FINANCIAL AND STAFFING DATA

Budget by Major Account Group

ACCOUNT GROUP	2001 EXPENDITURES	2002 EXPENDITURES	2003 ADOPTED BUDGET
1. Personnel Expenses	1,019,084	1,345,799	2,799,472
2. Other Operating Expenses	295,293	235,607	787,010
5. Internal Service Expenses	11,457	16,800	18,562
Total	1,325,834	1,598,206	3,605,044

Budget by Staff and Activity

ACTIVITY	2003 ADOPTED BUDGET	2003 AUTHORIZED PERSONNEL	CHANGE IN AUTHORIZED PERSONNEL
Office of Commissioner	2,932,958	21	-
Administration	672,086	21	-
Total	3,605,044	42	-

Source of Funds

FUND	2001 EXPENDITURES	2002 EXPENDITURES	2003 ADOPTED BUDGET
Water and Sewerage Revenue Fund	985,510	1,069,889	2,753,220
Water and Sewerage Renewal & Ext Fd	340,324	528,317	851,824
Total	1,325,834	1,598,206	3,605,044

DEPARTMENT OF WATERSHED MANAGEMENT (Continued)

Bureau of Water

The Bureau of Water's mission is to achieve excellence in providing an adequate supply of high quality, potable water to our customers in a cost effective manner, utilizing modern technologies and promoting environmental awareness, conservation, and protection of our resources.

FINANCIAL DATA

Budget by Major Account Group

ACCOUNT GROUP	2001 EXPENDITURES	2002 EXPENDITURES	2003 ADOPTED BUDGET
1. Personnel Expenses	277,011	292,397	309,653
2. Other Operating Expenses	38,094,266	34,329,203	49,315,597
5. Internal Service Expenses	48,869	45,050	118,795
6. Intergovt./Interfund Expenses	-	208,408	-
7. Capital Expenses	804,858	2,361,359	4,076,171
9. Reserve for Appropriation	-	-	200,000
Total	39,225,004	37,236,417	54,020,216

Budget by Staff and Activity

ACTIVITY	2003 ADOPTED BUDGET	2003 AUTHORIZED PERSONNEL	CHANGE IN AUTHORIZED PERSONNEL
Office of Director	27,561,877	-	-
Administrative Services	1,025,656	-	-
Customer Services	164,010	-	-
Technical Services	65,613	-	-
Chattahoochee Complex	3,940,630	-	-
Hemphill Complex	9,527,001	-	-
Construction and Maintenance	3,212,120	-	-
North Area Treatment Plant	8,523,309	-	-
Total	54,020,216	340*	-

Source of Funds

FUND	2001 EXPENDITURES	2002 EXPENDITURES	2003 ADOPTED BUDGET
Water and Sewerage Revenue Fund	36,005,714	32,619,239	41,043,190
Water and Sewerage Renewal & Ext Fd	3,219,290	4,617,178	12,977,026
Total	39,225,004	37,236,417	54,020,216

*Personnel distribution by Activity is yet to be decided.

DEPARTMENT OF WATERSHED MANAGEMENT (Continued)

Bureau of Engineering Services

The Bureau of Engineering's mission is to plan, design and construct the City's water and wastewater systems and facilities.

FINANCIAL DATA

Budget by Major Account Group

ACCOUNT GROUP	2001 EXPENDITURES	2002 EXPENDITURES	2003 ADOPTED BUDGET
1. Personnel Expenses	-	18,014	7,859,066
2. Other Operating Expenses	-	-	3,649,927
5. Internal Service Expenses	-	-	56,096
7. Capital Expenses	-	-	495,778
Total	-	18,014	12,060,867

Budget by Staff and Activity

ACTIVITY	2003 ADOPTED BUDGET	2003 AUTHORIZED PERSONNEL	CHANGE IN AUTHORIZED PERSONNEL
Administration	142,080	-	-
Engineering Planning & Design	6,771,339	-	-
Construction Management	5,147,448	-	-
Total	12,060,867	118*	-

Source of Funds

FUND	2001 EXPENDITURES	2002 EXPENDITURES	2003 ADOPTED BUDGET
Water and Sewerage Revenue Fund	-	18,014	5,053,688
Water and Sewerage Renewal & Ext Fd	-	-	7,007,179
Total	-	18,014	12,060,867

Note:
Newly created bureau under the Department of Watershed Management.
*Personnel distribution by Activity is yet to be decided.

DEPARTMENT OF WATERSHED MANAGEMENT (Continued)

Bureau of Wastewater Treatment

The Bureau of Wastewater's mission is to manage, operate and maintain the City's water reclamation facilities in order to meet state and federal water quality regulations and to enforce all city ordinances applicable to Water Pollution Control.

FINANCIAL DATA

Budget by Major Account Group

ACCOUNT GROUP	2001 EXPENDITURES	2002 EXPENDITURES	2003 ADOPTED BUDGET
1. Personnel Expenses	-	-	18,758,525
2. Other Operating Expenses	-	-	31,477,900
5. Internal Service Expenses	-	-	579,885
6. Intergovt./Interfund Expenses	-	-	21,564,165
7. Capital Expenses	-	-	3,053,015
9. Reserve for Appropriation	-	-	1,000,000
Total	-	-	76,433,490

Budget by Staff and Activity

ACTIVITY	2003 ADOPTED BUDGET	2003 AUTHORIZED PERSONNEL	CHANGE IN AUTHORIZED PERSONNEL
Office of Director	25,596,900	-	-
Biosolids Operations	4,500,000	-	-
R. M. Clayton WPC	13,504,354	-	-
Utoy Creek WPC	5,983,004	-	-
Flint River WPC	463,444	-	-
South River WPC	8,362,250	-	-
Intrenchment Creek WPC	4,059,798	-	-
Support Services	11,155,308	-	-
Combined Sewer Overflow Fac.	2,808,432	-	-
Total	76,433,490	362*	-

Source of Funds

FUND	2001 EXPENDITURES	2002 EXPENDITURES	2003 ADOPTED BUDGET
Water and Sewerage Revenue Fund	-	-	45,584,574
Water and Sewerage Renewal & Ext Fd	-	-	30,848,916
Total	-	-	76,433,490

Note:
Newly created bureau under the Department of Watershed Management.
*Personnel distribution by Activity is yet to be decided.

DEPARTMENT OF WATERSHED MANAGEMENT (Continued)

Bureau of Sewer Operations

The Bureau of Sewer Operations' mission is to manage, repair and maintain the City's Sewer System.

FINANCIAL DATA

Budget by Major Account Group

ACCOUNT GROUP	2001 EXPENDITURES	2002 EXPENDITURES	2003 ADOPTED BUDGET
1. Personnel Expenses	-	-	15,506,246
2. Other Operating Expenses	-	-	10,560,304
5. Internal Service Expenses	-	-	1,628,677
6. Intergovt./Interfund Expenses	-	-	785,617
7. Capital Expenses	-	-	1,639,685
9. Reserve for Appropriation	-	-	1,000,000
Total	-	-	31,120,529

Budget by Staff and Activity

ACTIVITY	2003 ADOPTED BUDGET	2003 AUTHORIZED PERSONNEL	CHANGE IN AUTHORIZED PERSONNEL
Office of Director	14,811,370	-	-
Operations & Maintenance (East/West)	7,999,377	-	-
Construction Crew	8,309,782	-	-
Total	31,120,529	338*	-

Source of Funds

FUND	2001 EXPENDITURES	2002 EXPENDITURES	2003 ADOPTED BUDGET
Water and Sewerage Revenue Fund	-	-	16,808,419
Water and Sewerage Renewal & Ext Fd	-	-	14,312,110
Total	-	-	31,120,529

Note:
Newly created bureau under the Department of Watershed Management.
*Personnel distribution by Activity is yet to be decided.

2003 BUDGET
CAPITAL PROJECTS

INTRODUCTION

This section contains budgets for each capital funded project, and expenditures for the past two years for all projects with expenditures in 2001 or 2002, or funds budgeted for 2003. These budgets are arranged by projects and are integrated to show all funding sources. The project listings are generally structured in the same manner as the project listings in the City's Capital Improvements Program (CIP) and organized into the following program categories and subcategories:

Administrative Support	General Government Facilities Vehicle Maintenance Facilities Leased Facilities Neighborhood Facilities
Economic Development	Major Development Projects
Public Safety	Pre-Trial Detention and Corrections Facilities Fire Services Facilities Police Services Facilities Judicial Agencies Facilities
Recreational and Cultural Opportunities	Recreation and Cultural Affairs Facilities, Open Space
Transportation	Highways, Streets and Bridges Aviation Traffic Control
Environmental Protection and Enhancement	Solid Waste Disposal Pollution Control Sanitary, Storm and Combined Sewers Water Supply
City-Wide Capital Projects	City-Wide Radio System E911, CAD, Cable and Communication Integration Systems Community Technology Initiative City-Wide System Automation City of Atlanta/DeKalb Co. Cap. Proj.
Empowerment Zone Projects	

2003 BUDGET
CAPITAL PROJECTS

INTRODUCTION (Continued)

Any capital project may be divided into numerous "cost-centers" for accounting purposes. Each center represents the budgeting of funds for a particular project to a specific organizational unit within a specific fund. The basic financial data is shown on a center basis. Some projects may include carry forward appropriations of 2002 monies in addition to the funds shown.

The development of the capital projects budget is the result of the Capital Improvements Program (CIP) process. This process is the medium for operating departments to request programming of funds for future capital needs. The CIP provides the reader an understanding of the capital revenues for a five-year period and identifies the source of funding for all projects within the five year plan. The actual budgeting of funds follows the normal annual budget process.

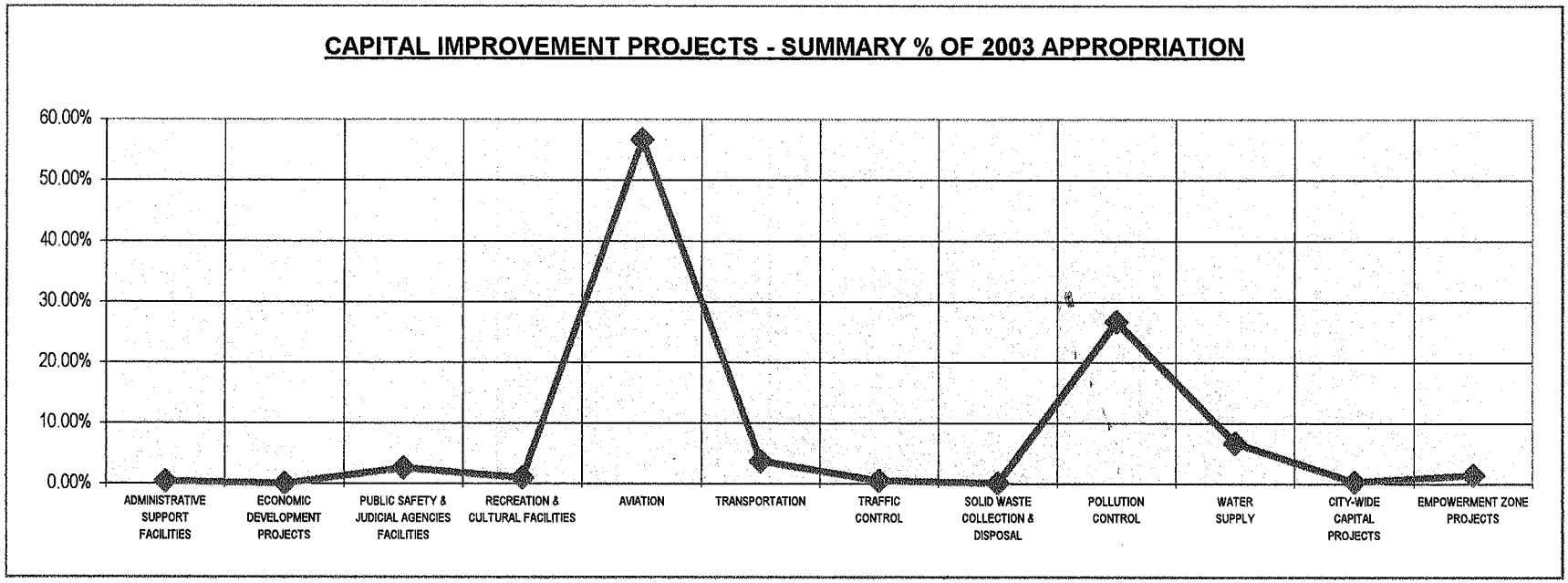
In considering capital projects for funding, the operating budget impact is weighed very carefully. The impact of proposed projects on the operating budget is part of the criteria required for determining whether projects are part of the CIP.

Each project is cross-referenced to the appropriate CIP project number except in instances where the accounting project (FICS project) is not defined consistent with a capital project. In those instances, the notation "N/A" appears. In many of these instances, the capital project may be below the $25,000 minimum for inclusion in the CIP.

2003 BUDGET
CAPITAL PROJECTS

HISTORICAL OVERVIEW

PROJECT TYPE	2001 EXPENSES	2002 EXPENSES	2003 APPROPRIATION	% of 2003 BUDGET
ADMINISTRATIVE SUPPORT FACILITIES	1,307,841	424,438	7,146,958	0.35%
ECONOMIC DEVELOPMENT PROJECTS	-	-	121,911	0.01%
PUBLIC SAFETY & JUDICIAL AGENCIES FACILITIES	5,474,408	27,467,362	53,080,276	2.59%
RECREATION AND CULTURAL FACILITIES	20,442,735	23,900,269	19,889,713	0.97%
AVIATION	135,916,570	359,651,959	1,162,093,041	56.59%
TRANSPORTATION	17,537,453	15,508,096	76,577,565	3.73%
TRAFFIC CONTROL	393,657	97,610	9,625,891	0.47%
SOLID WASTE COLLECTION & DISPOSAL	813,406	411,477	2,666,449	0.13%
POLLUTION CONTROL	178,208,818	164,129,603	549,265,210	26.75%
WATER SUPPLY	25,913,216	38,909,352	137,804,320	6.71%
CITY-WIDE CAPITAL PROJECTS	10,549,360	3,239,035	6,268,771	0.31%
EMPOWERMENT ZONE PROJECTS	9,380,841	3,683,475	28,852,487	1.41%
	405,938,305	**637,422,676**	**2,053,392,592**	**100.00%**



2003 BUDGET
CAPITAL PROJECTS

ADMINISTRATIVE SUPPORT FACILITIES

CENTER	DEPARTMENT	FUND	2001 EXPENSES	2002 EXPENSES	2003 BUDGET
		GENERAL GOVERNMENT FACILITIES			
CDBG PROJECT #:	**N/A**	PROJECT TITLE: **City Hall Renovation and Expansion**			
FICS PROJECT #:	**A0101**				
G41A010192AB	Administrative Services	Annual Bond	-	-	1,800
G41A010192AB	Administrative Services	1989 Bond Project	5,949	-	122
G41A010192AB	Administrative Services	1990 Bond Project	-	6,366	2,700
G41A010192AB	Administrative Services	2000 Bond Project	353,613	40,507	5,879
G41A01019999	Administrative Services	2001 Bond Project	-	79,212	1,070,788
G41A010198AA	Administrative Services	Trust	3,235	-	13,743
	Project Total		**362,797**	**126,085**	**1,095,032**
CDBG PROJECT #:	**N/A**	PROJECT TITLE: **Handicapped Accessibility**			
FICS PROJECT #:	**A0102**				
G41A01029999	Administrative Services	General	44,099	2,235	-
CDBG PROJECT #:	**N/A**	PROJECT TITLE: **818 Washington**			
FICS PROJECT #:	**A0103**				
G41A01039999	Administrative Services	General	-	1,290	-
CDBG PROJECT #:	**N/A**	PROJECT TITLE: **General Improvements City Hall**			
FICS PROJECT #:	**A0104**				
G41A01049999	Administrative Services	General	13,312	8,987	-
CDBG PROJECT #:	**N/A**	PROJECT TITLE: **City Hall East**			
FICS PROJECT #:	**A0106**				
G41A01069999	Administrative Services	General	6,147	3,435	-
G41A01069995	Administrative Services	General Gov't. Capital Outlay	22,000	104,981	-
M24A01069999	Public Works	1999 Water & Wastewater Bond	-	1,719	5,998,281
	Project Total		**28,147**	**110,135**	**5,998,281**
CDBG PROJECT #:	**N/A**	PROJECT TITLE: **Empowerment - CHE**			
FICS PROJECT #:	**A0107**				
G41A010792AB	Administrative Services	Annual Bond	1,416	-	3,121
G41A010792AB	Administrative Services	1987 Bond Project	6,235	-	1,355
	Project Total		**7,651**	**-**	**4,476**

2003 BUDGET
CAPITAL PROJECTS

ADMINISTRATIVE SUPPORT FACILITIES

CENTER	DEPARTMENT	FUND	2001 EXPENSES	2002 EXPENSES	2003 BUDGET
GENERAL GOVERNMENT FACILITIES (CONTINUED)					
CDBG PROJECT #:	**N/A**	PROJECT TITLE: **Police - CHE**			
FICS PROJECT #:	**A0108**				
G41A010892AB	Administrative Services	1990 Bond Project	-	-	1,969
G41A010892AB	Administrative Services	1994 Bond Project	-	935	245
G41A010892AB	Administrative Services	1995 Bond Project	14,937	2,688	8,823
	Project Total		**14,937**	**3,623**	**11,037**
CDBG PROJECT #:	**N/A**	PROJECT TITLE: **One Stop Capital Shop - CHE**			
FICS PROJECT #:	**A0109**				
G41A010992AB	Administrative Services	1989 Bond Project	831	-	51
VEHICLE MAINTENANCE FACILITIES					
CDBG PROJECT #:	**N/A**	PROJECT TITLE: **Vehicle Maintenance Facility**			
FICS PROJECT #:	**A0208**				
G61A02089999	Administrative Services	Water & Sewer Renew & Ext.	2,134	-	1,650
CDBG PROJECT #:	**N/A**	PROJECT TITLE: **Underground Storage Tank Project**			
FICS PROJECT #:	**A0213**				
G41A021392AB	Administrative Services	1996 Bond Project	17,219	-	-
G41A021392AB	Administrative Services	1997 Bond Project	4,205	12,302	789
G41A021392AB	Administrative Services	1998 Bond Project	171,196	1,510	1,792
G41A021392AB	Administrative Services	1999 Bond Project	131,441	7,014	-
G61A02139999	Administrative Services	Internal Service	6,700	128,532	-
	Project Total		**330,761**	**149,358**	**2,581**
LEASED FACILITIES					
CDBG PROJECT #:	**CD-75**	PROJECT TITLE: **Municipal Market Improvements**			
FICS PROJECT #:	**A0301**				
J11A0301QNA0	Finance	Trust	-	-	26,851
Y52A0301A7E0	Planning & Community Development	Sec. 108 Loan Trust	496,550	22,725	6,998
				-	
	Project Total		**496,550**	**22,725**	**33,849**

2003 BUDGET
CAPITAL PROJECTS

ADMINISTRATIVE SUPPORT FACILITIES

CENTER	DEPARTMENT	FUND	2001 EXPENSES	2002 EXPENSES	2003 BUDGET
		NEIGHBORHOOD FACILITIES			
CDBG PROJECT #: **N/A**		PROJECT TITLE: **Dunbar Recreation Center**			
FICS PROJECT #: **A0401**					
G41A04019999	Administrative Services	General	6,622	-	-
CDBG PROJECT #: **N/A**		PROJECT TITLE: **Abernathy Corridor Facility**			
FICS PROJECT #: **A0504**					
M22A05049985	Public Works	General Gov't. Capital Outlay	-	-	1
TOTAL - ADMINISTRATIVE SUPPORT FACILITIES			**1,307,841**	**424,438**	**7,146,958**

2003 BUDGET
CAPITAL PROJECTS

ECONOMIC DEVELOPMENT PROJECTS

CENTER	DEPARTMENT	FUND	2001 EXPENSES	2002 EXPENSES	2003 BUDGET
MAJOR DEVELOPMENT PROJECTS					
CDBG PROJECT #:	**N/A**	PROJECT TITLE: **Underground Atlanta**			
FICS PROJECT #:	**B0201**				
D41B020198AA	Executive Offices	Trust	-	-	1,534
G41B02019999	Administrative Services	Trust	-	-	120,377
	Project Total		-	-	**121,911**
TOTAL - ECONOMIC DEVELOPMENT PROJECTS			-	-	**121,911**

2003 BUDGET
CAPITAL PROJECTS

PUBLIC SAFETY & JUDICIAL AGENCIES FACILITIES

CENTER	DEPARTMENT	FUND	2001 EXPENSES	2002 EXPENSES	2003 BUDGET
DETENTION & CORRECTION FACILITIES					
CDBG PROJECT #:	**N/A**	PROJECT TITLE: **Pre-Trial Detention Facility**			
FICS PROJECT #:	**C0101**				
I11C010192AB	Corrections	Annual Bond	-	-	2,922
I11C010192AJ	Corrections	1987 Bond Project	-	-	2,546
G41C010192AB	Administrative Services	1991 Bond Project	-	-	6,414
	Project Total		-	-	**11,882**
CDBG PROJECT #:	**N/A**	PROJECT TITLE: **Solitary Confinement Cells Constr.**			
FICS PROJECT #:	**C0102**				
I11C010292AB	Corrections	Annual Bond	-	-	15,479
CDBG PROJECT #:	**N/A**	PROJECT TITLE: **New Pre-Trial Detention Facility**			
FICS PROJECT #:	**C0105**				
G41C01059993	Administrative Services	General Gov't. Capital Outlay	-	556,173	122,091
CDBG PROJECT #:	**N/A**	PROJECT TITLE: **Pre-Trial Detention Phase**			
FICS PROJECT #:	**C0106**				
G41C01069993	Administrative Services	General Gov't. Capital Outlay	-	1,107,917	-
FIRE FACILITIES					
CDBG PROJECT #:	**N/A**	PROJECT TITLE: **Fire Station #4 Construction**			
FICS PROJECT #:	**C0204**				
W11C02049985	Fire Services	General Gov't. Capital Outlay	-	810,948	124,380
W11C020492AC	Fire Services	1996 Bond Project	960,443	-	-
W11C020492AK	Fire Services	2001 Bond Project	-	238,026	123,667
	Project Total		960,443	1,048,974	248,047
CDBG PROJECT #:	**N/A**	PROJECT TITLE: **Fire Station #13 Construction**			
FICS PROJECT #:	**C0213**				
W11C021392AB	Fire Services	1998 Bond Project	461,290	45,028	5,427
W11C021392AC	Fire Services	2000 Bond Project	1,410,000	-	-
W11C021392AK	Fire Services	2001 Bond Project	-	-	361,693
W11C021392AC	Fire Services	2002 Bond Project	-	-	2,638,308
	Project Total		**1,871,290**	**45,028**	**3,005,428**

2003 BUDGET
CAPITAL PROJECTS

PUBLIC SAFETY & JUDICIAL AGENCIES FACILITIES

CENTER	DEPARTMENT	FUND	2001 EXPENSES	2002 EXPENSES	2003 BUDGET
FIRE FACILITIES (CONTINUED)					
CDBG PROJECT #:	**N/A**	PROJECT TITLE: **Fire Station #14**			
FICS PROJECT #:	**C0214**				
W11C02149999	Fire Services	Annual Bond	460,000	-	-
W11C02149991	Fire Services	General Gov't. Capital Outlay	114,675	-	45,013
W11C021492AC	Fire Services	1997 Bond Project	363,840	-	136,430
W11C021492AK	Fire Services	2001 Bond Project	-	563,826	123,667
	Project Total		**938,515**	**563,826**	**305,110**
CDBG PROJECT #:	**N/A**	PROJECT TITLE: **Fire Station #28 Construction**			
FICS PROJECT #:	**C0228**				
W11C022892AC	Fire Services	1999 Bond Project	931,974	-	-
W11C022892AK	Fire Services	2001 Bond Project	-	-	361,693
W11C022892AC	Fire Services	2002 Bond Project	-	-	1,287,130
	Project Total		**931,974**	**-**	**1,648,823**
POLICE FACILITIES					
CDBG PROJECT #:	**N/A**	PROJECT TITLE: **Mounted Police Facility**			
FICS PROJECT #:	**C0310**				
X11C03109998	Police Services	Trust	-	-	2,705
CDBG PROJECT #:	**N/A**	PROJECT TITLE: **Police Academy Expansion**			
FICS PROJECT #:	**C0311**				
X41C03119991	Police Services	General Gov't. Capital Outlay	-	-	256,399
CDBG PROJECT #:	**N/A**	PROJECT TITLE: **Workspace-Police Special Oper**			
FICS PROJECT #:	**C0312**				
X21C03129986	Police Services	General Gov't. Capital Outlay	-	-	176,424
CDBG PROJECT #:	**N/A**	PROJECT TITLE: **Techwood Park Police Mini Prec**			
FICS PROJECT #:	**C0313**				
X41C031392AJ	Police Services	1996 Bond Project	50,000	-	-
X41C031392AJ	Police Services	1997 Bond Project	50,000	-	-
	Project Total		**100,000**	**-**	**-**

2003 BUDGET
CAPITAL PROJECTS

PUBLIC SAFETY & JUDICIAL AGENCIES FACILITIES

CENTER	DEPARTMENT	FUND	2001 EXPENSES	2002 EXPENSES	2003 BUDGET
JUDICIAL AGENCIES FACILITIES					
CDBG PROJECT #:	**N/A**	PROJECT TITLE: **Municipal Court Construct & Renovation**			
FICS PROJECT #:	**C0401**				
G41C04019999	Administrative Services	General	445	-	-
G41C040192AB	Administrative Services	Annual Bond	-	-	6,104
G41C040192AB	Administrative Services	1990 Bond Project	23,553	-	41,206
G41C04019993	Administrative Services	General Gov't. Capital Outlay	69,258	276,851	1,110,522
	Project Total		**93,256**	**276,851**	**1,157,832**
CDBG PROJECT #:	**N/A**	PROJECT TITLE: **Traffic Court Building Renovation**			
FICS PROJECT #:	**C0402**				
G41C04029999	Administrative Services	General	15,328	-	-
G41C040292AB	Administrative Services	1989 Bond Project	-	-	12,108
G41C040292AB	Administrative Services	1991 Bond Project	-	-	1
G41C040292AB	Administrative Services	1996 Bond Project	-	-	1,431
	Project Total		**15,328**	**-**	**13,540**
CDBG PROJECT #:	**N/A**	PROJECT TITLE: **Lease/Pur-New Traffic Court Facility**			
FICS PROJECT #:	**C0404**				
G41C04049999	Administrative Services	General	563,602	-	-
G41C04049999	Administrative Services	Traffic Court	-	23,868,593	-
G41C040492AE	Administrative Services	1994 Bond Project	-	-	25,000
D45C04049999	Executive Offices	2002 Traffic Court Facility Bond	-	-	46,091,516
	Project Total		**563,602**	**23,868,593**	**46,116,516**
TOTAL - PUBLIC SAFETY & JUDICIAL AGENCIES FACILITIES			**5,474,408**	**27,467,362**	**53,080,276**

2003 BUDGET
CAPITAL PROJECTS

RECREATION AND CULTURAL FACILITIES, OPEN SPACE

CENTER	DEPARTMENT	FUND	2001 EXPENSES	2002 EXPENSES	2003 BUDGET
CURBS, SIDEWALKS & PAVING					
CDBG PROJECT #: N/A FICS PROJECT #: D01B6		PROJECT TITLE: **City-Wide**			
N12D01B69999	Parks, Rec. & Cultural Affairs	Park Improvement	25,800	132,780	91,604
LIGHTING IMPROVEMENTS					
CDBG PROJECT #: N/A FICS PROJECT #: D02B6		PROJECT TITLE: **Lighting Improvements, City-Wide**			
N12D02B69999	Parks, Rec. & Cultural Affairs	Park Improvement	353,801	219,162	100,000
CDBG PROJECT #: N/A FICS PROJECT #: D0240		PROJECT TITLE: **Peachtree Hills Park**			
N12D02409999	Parks, Rec. & Cultural Affairs	Park Improvement	150,000	-	-
CDBG PROJECT #: N/A FICS PROJECT #: D0286		PROJECT TITLE: **South Bend Park**			
N12D02869999	Parks, Rec. & Cultural Affairs	Park Improvement	114,639	-	-
SWIMMING POOL IMPROVEMENTS					
CDBG PROJECT #: N/A FICS PROJECT #: D03B6		PROJECT TITLE: **Swimming Pool Imprvs., City-Wide**			
N12D03B69999	Parks, Rec. & Cultural Affairs	Park Improvement	2,595,766	530,697	139,612
CDBG PROJECT #: N/A FICS PROJECT #: D0325		PROJECT TITLE: **Washington Park**			
N12D03259999	Parks, Rec. & Cultural Affairs	2000 Park Improvement Bond	1,260,000	3,479,667	1,176,494
CDBG PROJECT #: N/A FICS PROJECT #: D0381		PROJECT TITLE: **Joyland Park**			
N12D03819999	Parks, Rec. & Cultural Affairs	Park Improvement	-	-	26,331

2003 BUDGET
CAPITAL PROJECTS

RECREATION AND CULTURAL FACILITIES, OPEN SPACE

CENTER	DEPARTMENT	FUND	2001 EXPENSES	2002 EXPENSES	2003 BUDGET
TENNIS COURT IMPROVEMENTS					
CDBG PROJECT #: N/A FICS PROJECT #: D04B6		PROJECT TITLE: **Tennis Court Imprvs., City-Wide**			
N12D04B69999	Parks, Rec. & Cultural Affairs	Park Improvement	2,850	823,994	131,877
CDBG PROJECT #: N/A FICS PROJECT #: D0492		PROJECT TITLE: **Chastain Tennis Center**			
N12D04929999	Parks, Rec. & Cultural Affairs	Park Improvement	18,250	-	-
BASKETBALL COURT IMPROVEMENTS					
CDBG PROJECT #: N/A FICS PROJECT #: D05B6		PROJECT TITLE: **Basketball Court Imprvs., City-Wide**			
N12D05B69999	Parks, Rec. & Cultural Affairs	Park Improvement	1,232	194,151	575
FENCING AND WALLS					
CDBG PROJECT #: N/A FICS PROJECT #: D06B6		PROJECT TITLE: **City-Wide**			
N12D06B69999	Parks, Rec. & Cultural Affairs	Park Improvement	176,143	96,269	85,615
CDBG PROJECT #: N/A FICS PROJECT #: D0686		PROJECT TITLE: **South Bend Park**			
N12D0686AAK0	Parks, Rec. & Cultural Affairs	Intergovernmental Grant	-	-	1,180,000
HEATING, VENTILATION AND A/C					
CDBG PROJECT #: N/A FICS PROJECT #: D07B6		PROJECT TITLE: **Heating, Ventil. & A/C, City-Wide**			
N12D07B69999	Parks, Rec. & Cultural Affairs	Park Improvement	175,000	141,387	1,561
CDBG PROJECT #: N/A FICS PROJECT #: D0732		PROJECT TITLE: **East Lake Park**			
N12D07329999	Parks, Rec. & Cultural Affairs	Park Improvement	-	-	1,000

2003 BUDGET
CAPITAL PROJECTS

RECREATION AND CULTURAL FACILITIES, OPEN SPACE

CENTER	DEPARTMENT	FUND	2001 EXPENSES	2002 EXPENSES	2003 BUDGET
		CONSTRUCTION OF BUILDINGS			
CDBG PROJECT #:	**N/A**	PROJECT TITLE: **Gilbert House**			
FICS PROJECT #:	**D09A1**				
N12D09A1A21A	Parks, Rec. & Cultural Affairs	Community Development	-	-	131,300
N12D09A1A58A	Parks, Rec. & Cultural Affairs	Community Development	-	-	20,000
N12D09A1A59A	Parks, Rec. & Cultural Affairs	Community Development	-	-	3,000
	Project Total		**-**	**-**	**154,300**
CDBG PROJECT #:	**N/A**	PROJECT TITLE: **Southside Park**			
FICS PROJECT #:	**D09A5**				
N12D09A59999	Parks, Rec. & Cultural Affairs	Park Improvement	-	-	300,000
CDBG PROJECT #:	**N/A**	PROJECT TITLE: **Construction of Bldgs., City-Wide**			
FICS PROJECT #:	**D09B6**				
N12D09B69999	Parks, Rec. & Cultural Affairs	Park Improvement	1,188,725	2,447,058	2,808,091
CDBG PROJECT #:	**N/A**	PROJECT TITLE: **Cyclorama Improvements**			
FICS PROJECT #:	**D09C7**				
N41D09C7QNA0	Parks, Rec. & Cultural Affairs	Trust	-	-	15,266
CDBG PROJECT #:	**N/A**	PROJECT TITLE: **Adamsville Recreation Center**			
FICS PROJECT #:	**D09D3**				
N12D09D39999	Parks, Rec. & Cultural Affairs	Park Improvement	-	539,944	775,056
N12D09D39999	Parks, Rec. & Cultural Affairs	2000 Park Improvement Bond	2,644,070	10,476,068	379,863
	Project Total		**2,644,070**	**11,016,012**	**1,154,919**
CDBG PROJECT #:	**N/A**	PROJECT TITLE: **Martin Luther King, Jr. Neighborhood Fac.**			
FICS PROJECT #:	**D09E2**				
N12D09E29999	Parks, Rec. & Cultural Affairs	Park Improvement	200,000	-	900,000
CDBG PROJECT #:	**N/A**	PROJECT TITLE: **Chastain Park Amphitheater**			
FICS PROJECT #:	**D09E9**				
N12D09E99999	Parks, Rec. & Cultural Affairs	Park Improvement	34,453	640	295
CDBG PROJECT #:	**N/A**	PROJECT TITLE: **Anderson Park**			
FICS PROJECT #:	**D0908**				
N12D09089999	Parks, Rec. & Cultural Affairs	Park Improvement	-	350,000	-

2003 BUDGET
CAPITAL PROJECTS

RECREATION AND CULTURAL FACILITIES, OPEN SPACE

CENTER	DEPARTMENT	FUND	2001 EXPENSES	2002 EXPENSES	2003 BUDGET
CONSTRUCTION OF BUILDINGS (CONTINUED)					
CDBG PROJECT #: **CD-726** FICS PROJECT #: **D0909**		PROJECT TITLE: **MLK Sr. Community Service Ctr.**			
Y53D0909A22A	Planning & Community Development	Community Development	-	-	300,000
CDBG PROJECT #: **N/A** FICS PROJECT #: **D0910**		PROJECT TITLE: **Center Hill Rec. Center/Natatorium**			
N12D0910A59A	Parks, Rec. & Cultural Affairs	Community Development	145,993	401,709	209,343
CDBG PROJECT #: **N/A** FICS PROJECT #: **D0914**		PROJECT TITLE: **Grove Park**			
N12D09149999	Parks, Rec. & Cultural Affairs	Park Improvement	75,000	-	-
CDBG PROJECT #: **N/A** FICS PROJECT #: **D0922**		PROJECT TITLE: **Lang/Carson Park**			
N12D09229999	Parks, Rec. & Cultural Affairs	Park Improvement	49,922	-	-
CDBG PROJECT #: **N/A** FICS PROJECT #: **D0929**		PROJECT TITLE: **Bedford Pine Park**			
N12D09299999	Parks, Rec. & Cultural Affairs	Park Improvement	-	-	400,000
CDBG PROJECT #: **N/A** FICS PROJECT #: **D0930**		PROJECT TITLE: **Candler Park**			
N12D0930K2C0	Parks, Rec. & Cultural Affairs	Intergovernmental Grant	-	-	50,000
CDBG PROJECT #: **N/A** FICS PROJECT #: **D0952**		PROJECT TITLE: **Daniel Stanton Park**			
N12D0952AAJ0	Parks, Rec. & Cultural Affairs	Intergovernmental Grant	-	-	151,406
N12D09529999	Parks, Rec. & Cultural Affairs	Park Improvement	-	-	1,000
	Project Total		-	-	**152,406**
CDBG PROJECT #: **N/A** FICS PROJECT #: **D0973**		PROJECT TITLE: **Brownwood Park**			
N12D09739999	Parks, Rec. & Cultural Affairs	Park Improvement	-	350,000	-

2003 BUDGET
CAPITAL PROJECTS

RECREATION AND CULTURAL FACILITIES, OPEN SPACE

CENTER	DEPARTMENT	FUND	2001 EXPENSES	2002 EXPENSES	2003 BUDGET
CONSTRUCTION OF BUILDINGS (CONTINUED)					
CDBG PROJECT #:	**N/A**	PROJECT TITLE: **Washington Park Tennis Center**			
FICS PROJECT #:	**D0995**				
N12D09959999	Parks, Rec. & Cultural Affairs	Park Improvement	268,220	31,781	-
CDBG PROJECT #:	**N/A**	PROJECT TITLE: **Civic Center - Sci-Trek**			
FICS PROJECT #:	**D0997**				
N12D0997BCB0	Parks, Rec. & Cultural Affairs	Intergovernmental Grant	-	749,477	-
N12D0997QNA0	Parks, Rec. & Cultural Affairs	Trust	-	3,957	1,402
N41D0997QNA0	Parks, Rec. & Cultural Affairs	Trust	665,216	344,113	95,512
	Project Total		**665,216**	**1,097,547**	**96,914**
CDBG PROJECT #:	**N/A**	PROJECT TITLE: **Civic Center**			
FICS PROJECT #:	**D0999**				
N12D099992AD	Parks, Rec. & Cultural Affairs	2001 Bond Project	-	208,983	91,017
CDBG PROJECT #:	**N/A**	PROJECT TITLE: **Southtowne Trail & Greenway Corridor**			
FICS PROJECT #:	**D1001**				
Y63D1001KTA0	Planning & Community Development	Intergovernmental Grant	-	62,611	312,389
Y63D10019991	Planning & Community Development	General Gov't. Capital Outlay	-	-	150,000
	Project Total		**-**	**62,611**	**462,389**
CDBG PROJECT #:	**N/A**	PROJECT TITLE: **Memorial Dr./MLK Dr./Rail Corridor**			
FICS PROJECT #:	**D1002**				
Y63D1002KTA0	Planning & Community Development	Intergovernmental Grant	-	-	225,000
Y63D10029991	Planning & Community Development	General Gov't. Capital Outlay	-	-	334,394
	Project Total		**-**	**-**	**559,394**
CDBG PROJECT #:	**N/A**	PROJECT TITLE: **Venetian Hills/Oakland City Park**			
FICS PROJECT #:	**D1003**				
Y63D1003KTA0	Planning & Community Development	Intergovernmental Grant	-	-	250,000
CDBG PROJECT #:	**N/A**	PROJECT TITLE: **Adamsville Park Expansion**			
FICS PROJECT #:	**D1004**				
Y63D10049991	Planning & Community Development	General Gov't. Capital Outlay	-	60,000	24,000

2003 BUDGET
CAPITAL PROJECTS

RECREATION AND CULTURAL FACILITIES, OPEN SPACE

CENTER	DEPARTMENT	FUND	2001 EXPENSES	2002 EXPENSES	2003 BUDGET
		CONSTRUCTION OF BUILDINGS (CONTINUED)			
CDBG PROJECT #:	N/A	PROJECT TITLE: **Proctor Creek Trail & Greenway**			
FICS PROJECT #:	D1005				
Y63D1005KTA0	Planning & Community Development	Intergovernmental Grant	-	-	100,000
Y63D10059991	Planning & Community Development	General Gov't. Capital Outlay	-	-	555,000
	Project Total		-	-	**655,000**
CDBG PROJECT #:	N/A	PROJECT TITLE: **Vine City/English Ave/Corridor**			
FICS PROJECT #:	D1006				
Y63D1006KTA0	Planning & Community Development	Intergovernmental Grant	-	-	300,000
CDBG PROJECT #:	N/A	PROJECT TITLE: **Utoy Creek Trail & Greenway**			
FICS PROJECT #:	D1007				
Y63D1007KTA0	Planning & Community Development	Intergovernmental Grant	-	252,143	-
CDBG PROJECT #:	N/A	PROJECT TITLE: **Ben Hill Area Community Park**			
FICS PROJECT #:	D1008				
Y63D1008KTA0	Planning & Community Development	Intergovernmental Grant	-	-	375,000
CDBG PROJECT #:	N/A	PROJECT TITLE: **Kirkwood/Edgewood Parks/Open Space**			
FICS PROJECT #:	D1009				
Y63D1009KTB0	Planning & Community Development	Intergovernmental Grant	-	-	191,349
Y63D10099991	Planning & Community Development	General Gov't. Capital Outlay	-	-	150,000
	Project Total		-	-	**341,349**
CDBG PROJECT #:	N/A	PROJECT TITLE: **Atl Memorial Park Trail & Greenway**			
FICS PROJECT #:	D1010				
Y63D10109991	Planning & Community Development	General Gov't. Capital Outlay	-	706,962	296,158
CDBG PROJECT #:	N/A	PROJECT TITLE: **N Buckhead/Brookhaven Parks**			
FICS PROJECT #:	D1011				
Y63D10119991	Planning & Community Development	General Gov't. Capital Outlay	-	-	300,000
CDBG PROJECT #:	N/A	PROJECT TITLE: **Peachtree Cr Trail & Greenway Corr**			
FICS PROJECT #:	D1012				
Y63D10129991	Planning & Community Development	General Gov't. Capital Outlay	-	-	555,000

2003 BUDGET
CAPITAL PROJECTS

RECREATION AND CULTURAL FACILITIES, OPEN SPACE

CENTER	DEPARTMENT	FUND	2001 EXPENSES	2002 EXPENSES	2003 BUDGET
		GROUND AND SITE IMPROVEMENTS			
CDBG PROJECT #:	**N/A**	PROJECT TITLE: **Southside Park Expansion**			
FICS PROJECT #:	**D11A5**				
N12D11A59991	Parks, Rec. & Cultural Affairs	General Gov't. Capital Outlay	-	-	32,977
CDBG PROJECT #:	**N/A**	PROJECT TITLE: **Ground & Site Imprvs., City-Wide**			
FICS PROJECT #:	**D11B6**				
N12D11B6K2C0	Parks, Rec. & Cultural Affairs	Intergovernmental Grant	-	-	4,800
N12D11B69999	Parks, Rec. & Cultural Affairs	Park Improvement	519,547	270,328	474,105
N21D11B69999	Parks, Rec. & Cultural Affairs	Trust	-	-	211,574
	Project Total		**519,547**	**270,328**	**690,479**
CDBG PROJECT #:	**N/A**	PROJECT TITLE: **Southeast Atlanta Park**			
FICS PROJECT #:	**D11C2**				
N12D11C29999	Parks, Rec. & Cultural Affairs	Park Improvement	-	-	1,170
CDBG PROJECT #:	**CD-526**	PROJECT TITLE: **Adamsville Recreation Center Dev.**			
FICS PROJECT #:	**D11D3**				
N12D11D3A51A	Parks, Rec. & Cultural Affairs	Community Development	-	-	24,864
N12D11D3A52A	Parks, Rec. & Cultural Affairs	Community Development	75,000	35,930	177,137
	Project Total		**75,000**	**35,930**	**202,001**
CDBG PROJECT #:	**N/A**	PROJECT TITLE: **MLK Neighborhood Facility**			
FICS PROJECT #:	**D11E2**				
N12D11E29999	Parks, Rec. & Cultural Affairs	2000 Park Improvement Bond	-	-	400,000
CDBG PROJECT #:	**N/A**	PROJECT TITLE: **Chattahoochee River Park Dev.**			
FICS PROJECT #:	**D11H4**				
N12D11H49991	Parks, Rec. & Cultural Affairs	General Gov't. Capital Outlay	52,380	20,478	1,882
CDBG PROJECT #:	**N/A**	PROJECT TITLE: **Lillian Cooper Shepherd Park**			
FICS PROJECT #:	**D11H5**				
N12D11H5K9H0	Parks, Rec. & Cultural Affairs	Intergovernmental Grant	-	-	4,154
CDBG PROJECT #:	**N/A**	PROJECT TITLE: **John Lewis Commem.**			
FICS PROJECT #:	**D11H8**				
N12D11H8KX60	Parks, Rec. & Cultural Affairs	Intergovernmental Grant	-	5,952	194,048

2003 BUDGET
CAPITAL PROJECTS

RECREATION AND CULTURAL FACILITIES, OPEN SPACE

CENTER	DEPARTMENT	FUND	2001 EXPENSES	2002 EXPENSES	2003 BUDGET
		GROUND AND SITE IMPROVEMENTS (CONTINUED)			
CDBG PROJECT #:	N/A	PROJECT TITLE: **Adams Park**			
FICS PROJECT #:	D1101				
N12D1101K4G0	Parks, Rec. & Cultural Affairs	Intergovernmental Grant	-	19,000	-
CDBG PROJECT #:	N/A	PROJECT TITLE: **John A. White Park**			
FICS PROJECT #:	D1105				
N12D1105K4G0	Parks, Rec. & Cultural Affairs	Intergovernmental Grant	-	19,000	-
CDBG PROJECT #:	N/A	PROJECT TITLE: **Piedmont Park**			
FICS PROJECT #:	D1106				
N12D1106QNA0	Parks, Rec. & Cultural Affairs	Trust	-	10,000	-
N21D1106QVA0	Parks, Rec. & Cultural Affairs	Trust	-	-	9,788
	Project Total		-	**10,000**	**9,788**
CDBG PROJECT #:	N/A	PROJECT TITLE: **Underwood Hills Park ('95 Budget)**			
FICS PROJECT #:	D1123				
N12D1123K3F0	Parks, Rec. & Cultural Affairs	Intergovernmental Grant	-	10,000	-
N12D1123QNA0	Parks, Rec. & Cultural Affairs	Trust	-	20,000	-
	Project Total		-	**30,000**	**-**
CDBG PROJECT #:	N/A	PROJECT TITLE: **Washington Park**			
FICS PROJECT #:	D1125				
N12D1125K4X0	Parks, Rec. & Cultural Affairs	Intergovernmental Grant	-	-	10,000
CDBG PROJECT #:	N/A	PROJECT TITLE: **North Buckhead/Brookhaven**			
FICS PROJECT #:	D1127				
N12D1127QNA0	Parks, Rec. & Cultural Affairs	Trust	-	-	132,800
CDBG PROJECT #:	N/A	PROJECT TITLE: **Candler Park**			
FICS PROJECT #:	D1130				
N21D11309999	Parks, Rec. & Cultural Affairs	Trust	-	-	3,058
N21D11309999	Parks, Rec. & Cultural Affairs	Trust	1,650	-	175,433
N12D1130K2C0	Parks, Rec. & Cultural Affairs	Intergovernmental Grant	-	-	20,000
	Project Total		**1,650**	**-**	**198,491**
CDBG PROJECT #:	N/A	PROJECT TITLE: **Wesley Coan Park Pavilions**			
FICS PROJECT #:	D1131				
N32D1131RRA0	Parks, Rec. & Cultural Affairs	Trust	-	-	50,000

RECREATION AND CULTURAL FACILITIES, OPEN SPACE

GROUND AND SITE IMPROVEMENTS (CONTINUED)

CENTER	DEPARTMENT	FUND	2001 EXPENSES	2002 EXPENSES	2003 BUDGET
CDBG PROJECT #:	N/A	PROJECT TITLE: **Garden Hills Park**			
FICS PROJECT #:	D1133				
N32D1133KC20	Parks, Rec. & Cultural Affairs	Intergovernmental Grant	-	10,000	-
N32D1133QNA0	Parks, Rec. & Cultural Affairs	Trust	-	5,000	-
	Project Total		-	15,000	-
CDBG PROJECT #:	N/A	PROJECT TITLE: **Lenox-Wildwood Park**			
FICS PROJECT #:	D1136				
N12D1136QNA0	Parks, Rec. & Cultural Affairs	Trust	-	-	10,000
CDBG PROJECT #:	N/A	PROJECT TITLE: **Springvale Park**			
FICS PROJECT #:	D1142				
N12D1142QNA0	Parks, Rec. & Cultural Affairs	Trust	-	10,000	-
CDBG PROJECT #:	N/A	PROJECT TITLE: **Daniel Stanton Park**			
FICS PROJECT #:	D1152				
N12D11529999	Parks, Rec. & Cultural Affairs	Park Improvement	1,458,272	-	-
N12D11529999	Parks, Rec. & Cultural Affairs	1994 Bond Project	85,358	-	27,061
N12D11529999	Parks, Rec. & Cultural Affairs	1996 Bond Project	-	-	128,936
N12D11529999	Parks, Rec. & Cultural Affairs	1997 Bond Project	250,936	-	-
N12D11529999	Parks, Rec. & Cultural Affairs	1998 Bond Project	39,964	-	58,345
N12D11529999	Parks, Rec. & Cultural Affairs	1999 Bond Project	500,629	-	-
N12D11529999	Parks, Rec. & Cultural Affairs	2000 Park Improvement Bond	1,783,839	-	-
	Project Total		**4,118,998**	**-**	**214,342**
CDBG PROJECT #:	N/A	PROJECT TITLE: **Westside Trail Development (Mozley Park)**			
FICS PROJECT #:	D1157				
N12D1157K3E0	Parks, Rec. & Cultural Affairs	Intergovernmental Grant	-	-	30,000
N12D11579991	Parks, Rec. & Cultural Affairs	General Gov't. Capital Outlay	-	-	67,599
	Project Total		**-**	**-**	**97,599**
CDBG PROJECT #:	N/A	PROJECT TITLE: **Perkerson Park**			
FICS PROJECT #:	D1159				
N12D11599999	Parks, Rec. & Cultural Affairs	Park Improvement	-	-	1,000
CDBG PROJECT #:	N/A	PROJECT TITLE: **Wilson Mill Park**			
FICS PROJECT #:	D1171				
N12D11719999	Parks, Rec. & Cultural Affairs	Park Improvement	-	-	3,723

2003 BUDGET
CAPITAL PROJECTS

RECREATION AND CULTURAL FACILITIES, OPEN SPACE

CENTER	DEPARTMENT	FUND	2001 EXPENSES	2002 EXPENSES	2003 BUDGET
GROUND AND SITE IMPROVEMENTS (CONTINUED)					
CDBG PROJECT #: N/A FICS PROJECT #: D1174		PROJECT TITLE: **Butler Park**			
N12D11749999	Parks, Rec. & Cultural Affairs	Park Improvement	-	-	260
CDBG PROJECT #: N/A FICS PROJECT #: D1178		PROJECT TITLE: **Dunbar Rec. Cntr.**			
N12D1178K2C0	Parks, Rec. & Cultural Affairs	Intergovernmental Grant	-	-	12,750
CDBG PROJECT #: N/A FICS PROJECT #: D1186		PROJECT TITLE: **South Bend Park**			
N12D1186KX70	Parks, Rec. & Cultural Affairs	Intergovernmental Grant	-	-	440,000
CDBG PROJECT #: CD-727 FICS PROJECT #: D1187		PROJECT TITLE: **Thomasville Park**			
N12D1187A22A	Parks, Rec. & Cultural Affairs	Community Development	-	-	408,493
FLOOR REPLACEMENTS					
CDBG PROJECT #: N/A FICS PROJECT #: D12B6		PROJECT TITLE: **Floor Replacements, City-Wide**			
N12D12B69999	Parks, Rec. & Cultural Affairs	Park Improvement	17,908	71,760	904
CDBG PROJECT #: N/A FICS PROJECT #: D1297		PROJECT TITLE: **Civic Center**			
N12D12979999	Parks, Rec. & Cultural Affairs	1999 Bond Project	400,000	-	-
N12D129792AB	Parks, Rec. & Cultural Affairs	2000 Bond Project	930,000	-	-
	Project Total		**1,330,000**	-	-
ROOF REPLACEMENTS					
CDBG PROJECT #: N/A FICS PROJECT #: D13B6		PROJECT TITLE: **Roof Replacements, City-Wide**			
N12D13B69999	Parks, Rec. & Cultural Affairs	Park Improvement	167,902	202,658	2,065

2003 BUDGET
CAPITAL PROJECTS

RECREATION AND CULTURAL FACILITIES, OPEN SPACE

CENTER	DEPARTMENT	FUND	2001 EXPENSES	2002 EXPENSES	2003 BUDGET
ROOF REPLACEMENTS (CONTINUED)					
CDBG PROJECT #: **N/A**		PROJECT TITLE: **Maddox Park ('97 Budget)**			
FICS PROJECT #: **D1319**					
N12D13199999	Parks, Rec. & Cultural Affairs	Park Improvement	69,085	-	-
CDBG PROJECT #: **N/A**		PROJECT TITLE: **Washington Park ('96 Budget)**			
FICS PROJECT #: **D1395**					
N12D13959999	Parks, Rec. & Cultural Affairs	Park Improvement	-	75,000	-
PARK FURNITURE & PLAYGROUND EQUIPMENT					
CDBG PROJECT #: **CD-571**		PROJECT TITLE: **City-Wide**			
FICS PROJECT #: **D14B6**					
N12D14B6A56A	Parks, Rec. & Cultural Affairs	Community Development	21,583	-	-
N12D14B6A59A	Parks, Rec. & Cultural Affairs	Community Development	292,628	4,372	-
N12D14B69999	Parks, Rec. & Cultural Affairs	Park Improvement	108,075	200,527	300,811
	Project Total		**422,286**	**204,899**	**300,811**
CDBG PROJECT #: **N/A**		PROJECT TITLE: **Iverson Park**			
FICS PROJECT #: **D14B8**					
N12D14B8K2C0	Parks, Rec. & Cultural Affairs	Intergovernmental Grant	-	-	15,000
CDBG PROJECT #: **N/A**		PROJECT TITLE: **Tanyard Creek Park**			
FICS PROJECT #: **D1421**					
N12D1421KX70	Parks, Rec. & Cultural Affairs	Intergovernmental Grant	-	15,000	135,000
CDBG PROJECT #: **N/A**		PROJECT TITLE: **Zaban Recreation Center**			
FICS PROJECT #: **D1490**					
N12D1490QNA0	Parks, Rec. & Cultural Affairs	Trust	-	-	4,688
HANDICAPPED ACCESSIBILITY					
CDBG PROJECT #: **CD-728**		PROJECT TITLE: **Pittman Park Cntr. Handicap Access**			
FICS PROJECT #: **D1562**					
N12D1562A22D	Parks, Rec. & Cultural Affairs	Community Development	-	-	222,200

2003 BUDGET
CAPITAL PROJECTS

RECREATION AND CULTURAL FACILITIES, OPEN SPACE

CENTER	DEPARTMENT	FUND	2001 EXPENSES	2002 EXPENSES	2003 BUDGET
COMPREHENSIVE IMPROVEMENTS MAJOR PARKS					
CDBG PROJECT #:	**N/A**	PROJECT TITLE: **Southside Park**			
FICS PROJECT #:	**D16A5**				
N12D16A5K9H0	Parks, Rec. & Cultural Affairs	Intergovernmental Grant	-	-	12,500
N12D16A5KAN0	Parks, Rec. & Cultural Affairs	Trust	-	-	46,650
	Project Total		-	-	**59,150**
CDBG PROJECT #:	**CD-729**	PROJECT TITLE: **S. E. Community Cult. Ctr. Access.**			
FICS PROJECT #:	**D16A8**				
N12D16A8A22D	Parks, Rec. & Cultural Affairs	Community Development	-	-	50,000
CDBG PROJECT #:	**N/A**	PROJECT TITLE: **Founders Park**			
FICS PROJECT #:	**D16H3**				
N12D16H3A7G0	Parks, Rec. & Cultural Affairs	Sec. 108 Loan Trust	-	-	36,752
CDBG PROJECT #:	**N/A**	PROJECT TITLE: **Adams Park**			
FICS PROJECT #:	**D1601**				
N12D16019999	Parks, Rec. & Cultural Affairs	Park Improvement	31,354	-	-
CDBG PROJECT #:	**CD-448**	PROJECT TITLE: **Center Hill Park**			
FICS PROJECT #:	**D1610**				
N12D1610A22A	Parks, Rec. & Cultural Affairs	Community Development	-	-	900,000
N12D1610A5ZA	Parks, Rec. & Cultural Affairs	Community Development	-	-	2,822
N12D1610A51A	Parks, Rec. & Cultural Affairs	Community Development	-	-	54,192
N12D1610A52A	Parks, Rec. & Cultural Affairs	Community Development	-	-	75,000
N12D1610A56A	Parks, Rec. & Cultural Affairs	Community Development	94,863	14,863	29,945
	Project Total		**94,863**	**14,863**	**1,061,959**
CDBG PROJECT #:	**N/A**	PROJECT TITLE: **Washington Park**			
FICS PROJECT #:	**D1625**				
N12D16259999	Parks, Rec. & Cultural Affairs	Park Improvement	-	-	916
CDBG PROJECT #:	**N/A**	PROJECT TITLE: **Cascade Springs Nature Preserv.**			
FICS PROJECT #:	**D1651**				
N12D1651QNA0	Parks, Rec. & Cultural Affairs	Trust	-	-	45

2003 BUDGET
CAPITAL PROJECTS

RECREATION AND CULTURAL FACILITIES, OPEN SPACE

CENTER	DEPARTMENT	FUND	2001 EXPENSES	2002 EXPENSES	2003 BUDGET
COMPREHENSIVE IMPROVEMENTS MAJOR PARKS (CONTINUED)					
CDBG PROJECT #: **CD-633**		PROJECT TITLE: **Daniel Stanton Park**			
FICS PROJECT #: **D1652**					
N12D1652A20A	Parks, Rec. & Cultural Affairs	Community Development	206,302	-	593,698
N12D1652A52A	Parks, Rec. & Cultural Affairs	Community Development	468,779	-	1,058
N12D1652A56A	Parks, Rec. & Cultural Affairs	Community Development	1,398,000	-	-
N12D1652A58A	Parks, Rec. & Cultural Affairs	Community Development	953,436	-	-
	Project Total		**3,026,517**	**-**	**594,756**
CDBG PROJECT #: **N/A**		PROJECT TITLE: **Arthur Langford Park**			
FICS PROJECT #: **D1653**					
N12D1653A20A	Parks, Rec. & Cultural Affairs	Community Development	-	-	250,000
CDBG PROJECT #: **CD-647**		PROJECT TITLE: **Cabbagetown Park Initiative**			
FICS PROJECT #: **D1654**					
N12D1654A20A	Parks, Rec. & Cultural Affairs	Community Development	-	100,000	-
CDBG PROJECT #: **CD-709**		PROJECT TITLE: **Mozley Park**			
FICS PROJECT #: **D1657**					
N12D1657A21A	Parks, Rec. & Cultural Affairs	Community Development	251,323	66,827	-
CDBG PROJECT #: **N/A**		PROJECT TITLE: **Pryor Road Trail**			
FICS PROJECT #: **D1660**					
N12D1660KX70	Parks, Rec. & Cultural Affairs	Intergovernmental Grant	-	-	100,000
CDBG PROJECT #: **N/A**		PROJECT TITLE: **Oakland Cemetery**			
FICS PROJECT #: **D1699**					
N25D16999999	Parks, Rec. & Cultural Affairs	Trust	12,279	5,041	41,035
MUNICIPAL ART					
CDBG PROJECT #: **N/A**		PROJECT TITLE: **Municipal Arts Reserve**			
FICS PROJECT #: **D18AA**					
N12D18AA9999	Parks, Rec. & Cultural Affairs	Park Improvement	63,023	22,827	144,269

RECREATION AND CULTURAL FACILITIES, OPEN SPACE

MUNICIPAL ART (CONTINUED)

CDBG PROJECT #: N/A
FICS PROJECT #: D18B6
PROJECT TITLE: **Municipal Art, City-Wide**

CENTER	DEPARTMENT	FUND	2001 EXPENSES	2002 EXPENSES	2003 BUDGET
N41D18B692AB	Parks, Rec. & Cultural Affairs	1994 Bond Project	4,650	-	-
N41D18B692AB	Parks, Rec. & Cultural Affairs	1995 Bond Project	-	-	2,336
N41D18B692AB	Parks, Rec. & Cultural Affairs	1996 Bond Project	195	92	229
N41D18B692AB	Parks, Rec. & Cultural Affairs	1997 Bond Project	18,554	6,071	2,664
N41D18B692AB	Parks, Rec. & Cultural Affairs	1998 Bond Project	5,910	20,640	10,450
N41D18B692AB	Parks, Rec. & Cultural Affairs	1999 Bond Project	9,156	4,040	10,171
N41D18B692AB	Parks, Rec. & Cultural Affairs	2000 Bond Project	5,075	33,360	9,266
N41D18B692AB	Parks, Rec. & Cultural Affairs	2001 Bond Project	-	17,950	33,480
N41D18B698AA	Parks, Rec. & Cultural Affairs	Trust	-	-	100
	Project Total		**43,540**	**82,153**	**68,696**
TOTAL - RECREATION AND CULTURAL FACILITIES, OPEN SPACE			**20,442,735**	**23,900,269**	**19,889,713**

2003 BUDGET
CAPITAL PROJECTS

AVIATION

CENTER	DEPARTMENT	FUND	2001 EXPENSES	2002 EXPENSES	2003 BUDGET
		CPTC IMPROVEMENTS			
CDBG PROJECT #:	**N/A**	PROJECT TITLE: **AGTS Expansion**			
FICS PROJECT #:	**E0103**				
R21E01039999	Aviation	Airport Renewal and Extension	13,098,085	4,042,009	1,759,727
R21E010393CE	Aviation	Airport Fac. Rev. BD Constr.-Series 1990	-	-	163,671
R21E010393CG	Aviation	2000 Airport Revenue Bond	17,227,156	-	-
	Project Total		**30,325,241**	**4,042,009**	**1,923,398**
CDBG PROJECT #:	**N/A**	PROJECT TITLE: **Concourse E**			
FICS PROJECT #:	**E0104**				
R21E01049999	Aviation	Airport Renewal and Extension	8,753,361	481,084	8,735,457
R21E010493CE	Aviation	Airport Fac. Rev. BD Constr.-Series 1990	-	-	522,841
R21E010493CF	Aviation	Airport Fac. Rev. BD Constr.-Series 1994B	-	-	176,052
R21E010496AA	Aviation	Airport Passenger Facility Charge	-	-	38,381,047
R21E010493CG	Aviation	2000 Airport Revenue Bond	701,612	11,404	47,729,580
	Project Total		**9,454,973**	**492,488**	**95,544,977**
CDBG PROJECT #:	**N/A**	PROJECT TITLE: **Access Gate/Conc. D. Tower**			
FICS PROJECT #:	**E0105**				
R21E01059999	Aviation	Airport Renewal and Extension	-	-	43,505
CDBG PROJECT #:	**N/A**	PROJECT TITLE: **General Improvements**			
FICS PROJECT #:	**E0106**				
R21E01069999	Aviation	Airport Renewal and Extension	-	500,780	2,405,542
R21E010693CG	Aviation	2000 Airport Revenue Bond	2,234,178	1,762,031	11,200,816
	Project Total		**2,234,178**	**2,262,811**	**13,606,358**
CDBG PROJECT #:	**N/A**	PROJECT TITLE: **Admin. Office Expansion**			
FICS PROJECT #:	**E0118**				
R21E01189999	Aviation	Airport Renewal and Extension	4,005	239,493	876,180
CDBG PROJECT #:	**N/A**	PROJECT TITLE: **Security Improvements**			
FICS PROJECT #:	**E0120**				
R21E01209999	Aviation	Airport Renewal and Extension	2,858,353	646,097	203,040
R21E012093CG	Aviation	2000 Airport Revenue Bond	-	-	2,652,000
	Project Total		**2,858,353**	**646,097**	**2,855,040**

2003 BUDGET
CAPITAL PROJECTS

AVIATION

CENTER	DEPARTMENT	FUND	2001 EXPENSES	2002 EXPENSES	2003 BUDGET
CPTC IMPROVEMENTS (CONTINUED)					
CDBG PROJECT #:	N/A	PROJECT TITLE: **M.I.S.**			
FICS PROJECT #:	E0121				
R21E01219999	Aviation	Airport Renewal and Extension	550,742	508,928	22,258,201
R21E012193CG	Aviation	2000 Airport Revenue Bond	-	-	7,764,283
	Project Total		**550,742**	**508,928**	**30,022,484**
CDBG PROJECT #:	N/A	PROJECT TITLE: **Concourse "T"**			
FICS PROJECT #:	E0122				
R21E01229999	Aviation	Airport Renewal and Extension	-	4,882	87,868
CDBG PROJECT #:	N/A	PROJECT TITLE: **Terminal Improvements ('95 Budget)**			
FICS PROJECT #:	E0124				
R21E01249999	Aviation	Airport Renewal and Extension	6,037,130	2,484,884	9,696,375
R21E012493CG	Aviation	2000 Airport Revenue Bond	-	459,086	28,351,020
	Project Total		**6,037,130**	**2,943,970**	**38,047,395**
CDBG PROJECT #:	N/A	PROJECT TITLE: **Landscape Improvements ('95 Budget)**			
FICS PROJECT #:	E0125				
R21E01259999	Aviation	Airport Renewal and Extension	117,000	137,497	259,387
CDBG PROJECT #:	N/A	PROJECT TITLE: **Eastside Terminal**			
FICS PROJECT #:	E0126				
R21E012696AA	Aviation	Airport Passenger Facility Charge	170,936	36,579	1,063,564
N. CARGO BLDG. IMPROVEMENTS					
CDBG PROJECT #:	N/A	PROJECT TITLE: **Roof Replacement**			
FICS PROJECT #:	E0201				
R21E02019999	Aviation	Airport Renewal and Extension	-	-	284,316
R21E020193CG	Aviation	2000 Airport Revenue Bond	-	-	31,000
	Project Total		**-**	**-**	**315,316**
CDBG PROJECT #:	N/A	PROJECT TITLE: **Perishables/Equine Center**			
FICS PROJECT #:	E0203				
R21E02039999	Aviation	Airport Renewal and Extension	-	-	157,500

2003 BUDGET
CAPITAL PROJECTS

AVIATION

CENTER	DEPARTMENT	FUND	2001 EXPENSES	2002 EXPENSES	2003 BUDGET
N. CARGO BLDG. IMPROVEMENTS (CONTINUED)					
CDBG PROJECT #:	**N/A**	PROJECT TITLE: **North Cargo Building Renovation**			
FICS PROJECT #:	**E0204**				
R21E02049999	Aviation	Airport Renewal and Extension	-	302,011	1,447,989
FIELD MAINTENANCE FACILITIES IMPROVEMENTS					
CDBG PROJECT #:	**N/A**	PROJECT TITLE: **Field Maint. Bldg. Expansion**			
FICS PROJECT #:	**E0301**				
R21E03019999	Aviation	Airport Renewal and Extension	213,248	587448	1,114,450
CDBG PROJECT #:	**N/A**	PROJECT TITLE: **Maintenance Hangar Facility**			
FICS PROJECT #:	**E0307**				
R21E03079999	Aviation	Airport Revenue	362,052	305,171	382,000
CDBG PROJECT #:	**N/A**	PROJECT TITLE: **Alternate Fuel Facility**			
FICS PROJECT #:	**E0310**				
R21E03109999	Aviation	Airport Renewal and Extension	469,044	117,259	2,697
R21E031093CG	Aviation	2000 Airport Revenue Bond	-	-	828,375
	Project Total		**469,044**	**117,259**	**831,072**
CDBG PROJECT #:	**N/A**	PROJECT TITLE: **Haz. Materials Handling Bldg.**			
FICS PROJECT #:	**E0311**				
R21E03119999	Aviation	Airport Renewal and Extension	-	-	6,167
FIRE STATIONS					
CDBG PROJECT #:	**N/A**	PROJECT TITLE: **Fire Administration Bldg.**			
FICS PROJECT #:	**E0403**				
R21E04039999	Aviation	Airport Renewal and Extension	708,474	319,286	12,691,854
CDBG PROJECT #:	**N/A**	PROJECT TITLE: **Station #40**			
FICS PROJECT #:	**E0405**				
R21E04059999	Aviation	Airport Renewal and Extension	75,494	-	383,790

2003 BUDGET
CAPITAL PROJECTS

AVIATION

CENTER	DEPARTMENT	FUND	2001 EXPENSES	2002 EXPENSES	2003 BUDGET
		AIRFIELD IMPROVEMENTS			
CDBG PROJECT #:	**N/A**	PROJECT TITLE: **Commuter Runway Project**			
FICS PROJECT #:	**E0506**				
R21E0506AZE0	Aviation	Airport Renewal and Extension	-	-	9,194
R21E0506AZH0	Aviation	Airport Renewal and Extension	-	-	3,650
R21E0506AZY0	Aviation	Airport Renewal and Extension	-	8,336,329	7,017,942
R21E0506AZ48	Aviation	Airport Renewal and Extension	-	14,603,182	-
R21E05069999	Aviation	Airport Renewal and Extension	-	-	2,982,461
R21E050693CE	Aviation	Airport Fac. Rev. BD Constr.-Series 1990	225	16,264,191	85,177,236
R21E050693CF	Aviation	Airport Fac. Rev. BD Constr.-Series 1994B	221	6,338	54
R21E0506AZ48	Aviation	2000 Airport Revenue Bond	-	4,867,727	-
R21E050693CG	Aviation	2000 Airport Revenue Bond	13,740,569	104,889,736	229,058,610
R21E050693CH	Aviation	2002 Airport Revenue Bond	-	-	185,209,000
	Project Total		**13,741,015**	**148,967,503**	**509,458,147**
CDBG PROJECT #:	**N/A**	PROJECT TITLE: **Airfield-General Improvements**			
FICS PROJECT #:	**E0507**				
R21E05079999	Aviation	Airport Renewal and Extension	619,194	465,882	28,258,242
R21E050796AA	Aviation	Airport Passenger Facility Charge	-	-	12,674,506
R21E050793CG	Aviation	2000 Airport Revenue Bond	-	-	3,836,203
	Project Total		**619,194**	**465,882**	**44,768,951**
CDBG PROJECT #:	**N/A**	PROJECT TITLE: **Taxiway Holding Pad**			
FICS PROJECT #:	**E0509**				
R21E0509AYQ0	Aviation	Airport Renewal and Extension	-	-	46,800
CDBG PROJECT #:	**N/A**	PROJECT TITLE: **Taxiway Construction**			
FICS PROJECT #:	**E0511**				
R21E0511AZQ0	Aviation	Airport Renewal and Extension	-	-	1,966,323
R21E05119999	Aviation	Airport Renewal and Extension	1,874	-	785,734
R21E051193CG	Aviation	2000 Airport Revenue Bond	332,143	686,785	2,686,929
	Project Total		**334,017**	**686,785**	**5,438,986**
CDBG PROJECT #:	**N/A**	PROJECT TITLE: **Communications Center/Security Improve.**			
FICS PROJECT #:	**E0514**				
R21E0514AZB0	Aviation	Airport Renewal and Extension	-	-	183,414
R21E0514AZG0	Aviation	Airport Renewal and Extension	-	-	83,899
	Project Total		**-**	**-**	**267,313**

2003 BUDGET
CAPITAL PROJECTS

AVIATION

CENTER	DEPARTMENT	FUND	2001 EXPENSES	2002 EXPENSES	2003 BUDGET
AIRFIELD IMPROVEMENTS (CONTINUED)					
CDBG PROJECT #: N/A FICS PROJECT #: E0516		PROJECT TITLE: **Flight Track/Noise Monitor Sys.**			
R21E05169999	Aviation	Airport Renewal and Extension	16,483	-	157,507
CDBG PROJECT #: N/A FICS PROJECT #: E0517		PROJECT TITLE: **Elec. Improve. to N Taxi/Runways**			
R21E05179999	Aviation	Airport Renewal and Extension	19,500	-	169,641
CDBG PROJECT #: N/A FICS PROJECT #: E0518		PROJECT TITLE: **Runway Grooving/Lights**			
R21E0518AZF0	Aviation	Airport Renewal and Extension	-	-	875
CDBG PROJECT #: N/A FICS PROJECT #: E0519		PROJECT TITLE: **Taxiway R Construction**			
R21E0519AZP0	Aviation	Airport Fac. Rev. BD Constr.-Series 1994B	-	5,000	777,413
CDBG PROJECT #: N/A FICS PROJECT #: E0520		PROJECT TITLE: **Commuter Runway**			
R21E052096AA	Aviation	Airport Passenger Facility Charge	26,265,769	103,873,633	173,449,496
CDBG PROJECT #: N/A FICS PROJECT #: E0521		PROJECT TITLE: **Taxiway "M" Reconstruction**			
R21E0521AZM0	Aviation	Airport Renewal and Extension	-	-	268,748
CDBG PROJECT #: N/A FICS PROJECT #: E0522		PROJECT TITLE: **Airfield Pavement Repairs**			
R21E052293CE	Aviation	Airport Fac. Rev. BD Constr.-Series 1990	10,115	26,853	9,563
CDBG PROJECT #: N/A FICS PROJECT #: E0523		PROJECT TITLE: **Airfield Pavement Replacement**			
R21E05239999	Aviation	Airport Renewal and Extension	4,418,861	-	834,776
R21E052396AA	Aviation	Airport Passenger Facility Charge	-	-	25,000,000
	Project Total		**4,418,861**	**-**	**25,834,776**
CDBG PROJECT #: N/A FICS PROJECT #: E0524		PROJECT TITLE: **Airfield Improvements (9R-2L)**			
R21E0524AZR0	Aviation	Airport Renewal and Extension	-	-	2,170,199

2003 BUDGET
CAPITAL PROJECTS

AVIATION

CENTER	DEPARTMENT	FUND	2001 EXPENSES	2002 EXPENSES	2003 BUDGET
AIRFIELD IMPROVEMENTS (CONTINUED)					
CDBG PROJECT #:	N/A	PROJECT TITLE: **5th Runway Construction**			
FICS PROJECT #:	E0525				
R21E0525AZ54	Aviation	Airport Renewal and Extension	-	-	8,134,431
R21E0525AZ54	Aviation	Airport Passenger Facility Charge	-	-	2,711,477
	Project Total		-	-	**10,845,908**
ROADWAY IMPROVEMENTS					
CDBG PROJECT #:	N/A	PROJECT TITLE: **Loop Road**			
FICS PROJECT #:	E0602				
R21E06029999	Aviation	Airport Renewal and Extension	177,142	649	245,347
CDBG PROJECT #:	N/A	PROJECT TITLE: **Signage and Graphics**			
FICS PROJECT #:	E0605				
R21E06059999	Aviation	Airport Renewal and Extension	74,000	1,213	219,369
R21E060593CG	Aviation	2000 Airport Revenue Bond	-	-	5,338,000
	Project Total		**74,000**	**1,213**	**5,557,369**
CDBG PROJECT #:	N/A	PROJECT TITLE: **Westside Road**			
FICS PROJECT #:	E0606				
R21E060696AA	Aviation	Airport Passenger Facility Charge	-	-	107,748
PARKING FACILITIES					
CDBG PROJECT #:	N/A	PROJECT TITLE: **Parking Decks**			
FICS PROJECT #:	E0701				
R21E07019999	Aviation	Airport Renewal and Extension	34,568	1,462,906	22,725,985
CDBG PROJECT #:	N/A	PROJECT TITLE: **Shuttle Lot**			
FICS PROJECT #:	E0702				
R21E07029999	Aviation	Airport Renewal and Extension	23,572	1,316,285	344,190

2003 BUDGET
CAPITAL PROJECTS

AVIATION

CENTER	DEPARTMENT	FUND	2001 EXPENSES	2002 EXPENSES	2003 BUDGET
COMMERCIAL SITE DEVELOPMENT					
CDBG PROJECT #:	N/A	PROJECT TITLE: **N. Cargo Taxiway & Apron Extension**			
FICS PROJECT #:	E0802				
R21E08029999	Aviation	Airport Renewal and Extension	92,879	8,859	162,545
CDBG PROJECT #:	N/A	PROJECT TITLE: **Dawson Forest Management Facility**			
FICS PROJECT #:	E0804				
R21E08049999	Aviation	Airport Renewal and Extension	-	-	454,000
FAA GRANTS					
CDBG PROJECT #:	N/A	PROJECT TITLE: **Noise Abatement, Grant Program**			
FICS PROJECT #:	E0901				
H12E0901AZN0	Law	Airport Renewal and Extension	1,218,342	-	2,139
H12E0901AZU0	Law	Airport Renewal and Extension	3,230,009	476,448	3,183
H12E0901AZV0	Law	Airport Renewal and Extension	136,066	420,165	195,324
H12E0901AZZ0	Law	Airport Renewal and Extension	350,479	71,518	6,182,102
H12E0901AZ49	Law	Airport Renewal and Extension	-	12,212	16,703,716
R21E0901AYN0	Aviation	Airport Renewal and Extension	-	-	9,188
R21E0901AZD0	Aviation	Airport Renewal and Extension	114,890	240	54,742
R21E0901AZN0	Aviation	Airport Renewal and Extension	483,037	-	68,085
R21E0901AZU0	Aviation	Airport Renewal and Extension	591,150	584,330	36,601
R21E0901AZV0	Aviation	Airport Renewal and Extension	200,299	159,866	203,618
R21E0901AZZ0	Aviation	Airport Renewal and Extension	176,402	321,944	2,395,902
R21E0901AZ49	Aviation	Airport Renewal and Extension	-	49,703	4,796,137
	Project Total		**6,500,674**	**2,096,426**	**30,650,737**
CDBG PROJECT #:	N/A	PROJECT TITLE: **Property Disposition Proceeds**			
FICS PROJECT #:	E0902				
R21E0902AYH0	Aviation	Airport Renewal and Extension	-	-	8,476,270
R21E09029999	Aviation	Airport Renewal and Extension	-	-	36,507
	Project Total		**-**	**-**	**8,512,777**
CDBG PROJECT #:	N/A	PROJECT TITLE: **Letter of Intent (LOI) Payment**			
FICS PROJECT #:	E0903				
R21E0903AZX0	Aviation	Airport Renewal and Extension	-	9,071,300	-
R21E0903AZ47	Aviation	Airport Renewal and Extension	-	9,998,300	-
R21E0903AZ53	Aviation	Airport Renewal and Extension	-	-	13,571,067
R21E0903AZX0	Aviation	2000 Airport Revenue Bond	-	238,062	2,785,705
R21E0903AZ47	Aviation	2000 Airport Revenue Bond	-	3,332,767	-
	Project Total		**-**	**22,640,429**	**16,356,772**

2003 BUDGET
CAPITAL PROJECTS

AVIATION

CENTER	DEPARTMENT	FUND	2001 EXPENSES	2002 EXPENSES	2003 BUDGET
FAA GRANTS (CONTINUED)					
CDBG PROJECT #:	**N/A**	PROJECT TITLE: **FAA Security Grant**			
FICS PROJECT #:	**E0904**				
R21E0904AZ52	Aviation	Airport Renewal and Extension	-	3,205,796	679,138
R21E0904AZ55	Aviation	Airport Renewal and Extension	-	-	4,991,122
R21E0904AZ56	Aviation	Airport Renewal and Extension	-	-	2,500,000
	Project Total		-	3,205,796	8,170,260
CAPITAL DESIGN & MANAGEMENT					
CDBG PROJECT #:	**N/A**	PROJECT TITLE: **Planning**			
FICS PROJECT #:	**E1010**				
R21E10109999	Aviation	Airport Renewal and Extension	-	11,927,498	24,372,502
CDBG PROJECT #:	**N/A**	PROJECT TITLE: **Design**			
FICS PROJECT #:	**E1020**				
R21E10209999	Aviation	Airport Renewal and Extension	13,976,195	23,163,891	32,235,898
CDBG PROJECT #:	**N/A**	PROJECT TITLE: **Construction Management**			
FICS PROJECT #:	**E1030**				
R21E10309999	Aviation	Airport Renewal and Extension	-	2,945,881	5,590,000
CDBG PROJECT #:	**N/A**	PROJECT TITLE: **Program Management**			
FICS PROJECT #:	**E1040**				
R21E10409999	Aviation	Airport Renewal and Extension	16,031,716	23,910,541	31,282,294
TOTAL - AVIATION			**135,916,570**	**359,651,959**	**1,162,093,041**

2003 BUDGET
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CENTER	DEPARTMENT	FUND	2001 EXPENSES	2002 EXPENSES	2003 BUDGET
		HIGHWAYS AND STREETS			
CDBG PROJECT #:	**N/A**	PROJECT TITLE: **Campbellton Road Segmental Improvements**			
FICS PROJECT #:	**F0105**				
M22F010592AE	Public Works	Annual Bond	67,570	206,200	148,043
CDBG PROJECT #:	**N/A**	PROJECT TITLE: **Margaret Mitchell Square**			
FICS PROJECT #:	**F0107**				
M22F0107QNA0	Public Works	Trust	-	-	33,793
CDBG PROJECT #:	**N/A**	PROJECT TITLE: **Roxboro Road Underpass**			
FICS PROJECT #:	**F0121**				
M22F012192AE	Public Works	Annual Bond	-	-	48,837
M22F0121QNG0	Public Works	Trust	-	-	81,766
	Project Total		**-**	**-**	**130,603**
CDBG PROJECT #:	**N/A**	PROJECT TITLE: **Purch. of Land for Right of Way**			
FICS PROJECT #:	**F0126**				
M22F012692AE	Public Works	1991 Bond Project	-	-	30,285
M22F012692AE	Public Works	1993 Bond Project	894	-	-
M22F012692AE	Public Works	1994 Bond Project	78,071	2,685	13,862
	Project Total		**78,965**	**2,685**	**44,147**
CDBG PROJECT #:	**N/A**	PROJECT TITLE: **MLK, Jr. Dr. Improvements**			
FICS PROJECT #:	**F0128**				
M11F01289985	Public Works	General Gov't. Capital Outlay	5,871	-	-
CDBG PROJECT #:	**N/A**	PROJECT TITLE: **Roxboro Road Widening**			
FICS PROJECT #:	**F0129**				
M22F012992BA	Public Works	General Gov't. Capital Outlay	1,001,339	267,924	1,251,882
M22F012992BA	Public Works	1994 Referendum G.O. Bond	2,134,926	8,181	41,802
M22F012992BA	Public Works	1996 G.O. Public Improve. BD	3,949,471	108,654	32,779
M22F012992BA	Public Works	1997 G.O. Public Improve. BD	326,818	34,269	-
M22F012992BA	Public Works	1999 Water and Wastewater Bond	-	1,533,196	466,805
	Project Total		**7,412,554**	**1,952,224**	**1,793,268**
CDBG PROJECT #:	**N/A**	PROJECT TITLE: **Campbellton Road Widening (Phase I)**			
FICS PROJECT #:	**F0131**				
M22F013192BA	Public Works	1994 Referendum G.O. Bond	1,078,960	216,977	1,233,249
M22F013192BA	Public Works	1996 G.O. Public Improve. BD	1,933,589	3,695,897	437,612
M22F013192BA	Public Works	1997 G.O. Public Improve. BD	724,910	239,980	610,207
	Project Total		**3,737,459**	**4,152,854**	**2,281,068**

2003 BUDGET
CAPITAL PROJECTS

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CENTER	DEPARTMENT	FUND	2001 EXPENSES	2002 EXPENSES	2003 BUDGET
HIGHWAYS AND STREETS (CONTINUED)					
CDBG PROJECT #: N/A FICS PROJECT #: F0132		PROJECT TITLE: **Capitol Avenue Street Improvements**			
T31F013292BA	Non-Departmental	1994 Referendum G.O. Bond	-	-	3,054
CDBG PROJECT #: N/A FICS PROJECT #: F0133		PROJECT TITLE: **International Blvd. Street Improvements**			
T31F013392BA	Non-Departmental	1994 Referendum G.O. Bond	-	-	440
CDBG PROJECT #: N/A FICS PROJECT #: F0134		PROJECT TITLE: **Peachtree Street Improvements**			
T31F013492BA	Non-Departmental	1994 Referendum G.O. Bond	-	-	560
CDBG PROJECT #: N/A FICS PROJECT #: F0136		PROJECT TITLE: **MLK & Ashby Street Improvements**			
M22F0136QNA0	Public Works	Trust	-	-	5,000
Y63F0136QNA0	Planning & Community Development	Trust	-	-	5,000
	Project Total		-	-	**10,000**
CDBG PROJECT #: N/A FICS PROJECT #: F0139		PROJECT TITLE: **Howell Mill Rd. Widening**			
M22F013992BA	Public Works	1994 Referendum G.O Bond	-	-	320,684
M22F013992BA	Public Works	1994 Bond Project	31,251	96,332	122,418
M22F013992BA	Public Works	1996 G.O. Public Improve. BD	-	-	355,462
M22F013992BA	Public Works	1997 G.O. Public Improve. BD	-	-	360,173
	Project Total		**31,251**	**96,332**	**1,158,737**
CDBG PROJECT #: N/A FICS PROJECT #: F0140		PROJECT TITLE: **Northside Dr. Intersection Imprv.**			
M22F014092BA	Public Works	1994 Referendum G.O. Bond	-	-	533,471
M22F014092BA	Public Works	1996 G.O. Public Improve. BD	-	-	1,738,751
M22F014092BA	Public Works	1997 G.O. Public Improve. BD	-	-	360,173
	Project Total		-	-	**2,632,395**
CDBG PROJECT #: N/A FICS PROJECT #: F0141		PROJECT TITLE: **Mechanicsville Streets**			
T31F0141ALK0	Non-Departmental	Intergovernmental Grant	-	-	35,818
CDBG PROJECT #: N/A FICS PROJECT #: F0144		PROJECT TITLE: **Butler St./Auburn Avenue Street**			
T31F014492BA	Non-Departmental	1994 Referendum G.O. Bond	-	-	57

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CENTER	DEPARTMENT	FUND	2001 EXPENSES	2002 EXPENSES	2003 BUDGET
		HIGHWAYS AND STREETS (CONTINUED)			
CDBG PROJECT #:	**N/A**	PROJECT TITLE: **Vine City/Ashby Streets**			
FICS PROJECT #:	**F0145**				
T31F014592BA	Non-Departmental	1994 Referendum G.O. Bond	-	-	1,336
CDBG PROJECT #:	**N/A**	PROJECT TITLE: **MLK/Fairburn Rd. Realignment**			
FICS PROJECT #:	**F0155**				
M22F015592BA	Public Works	1994 Referendum G.O. Bond	71,304	110,384	401,537
CDBG PROJECT #:	**N/A**	PROJECT TITLE: **Admin. of '94 G.O. Bond Referendum**			
FICS PROJECT #:	**F0161**				
M22F016192BA	Public Works	1994 Referendum G.O. Bond	201,692	56,706	157,915
M22F016192BA	Public Works	1996 G.O. Public Improve. BD	-	277,390	-
M22F016192BA	Public Works	1997 G.O. Public Improve. BD	-	999,459	-
	Project Total		**201,692**	**1,333,555**	**157,915**
CDBG PROJECT #:	**N/A**	PROJECT TITLE: **Summerhill Redev. Proj.-Ga. Ave. Streetscape**			
FICS PROJECT #:	**F0162**				
M22F0162A7G0	Public Works	Sec. 108 Loan Trust	173,103	310,771	265,622
CDBG PROJECT #:	**N/A**	PROJECT TITLE: **MLK, Jr./Ashby Comm. Revital-Streetscapes**			
FICS PROJECT #:	**F0163**				
M22F0163A7F0	Public Works	Sec. 108 Loan Trust	500,000	-	-
CDBG PROJECT #:	**N/A**	PROJECT TITLE: **Safety Speed Humps**			
FICS PROJECT #:	**F0170**				
M22F0170A58A	Public Works	Community Development	-	-	10,000
M22F01709999	Public Works	General Gov't. Capital Outlay	-	-	8,800
M22F017092AJ	Public Works	2000 Bond Project	-	195,585	204,415
	Project Total		**-**	**195,585**	**223,215**
CDBG PROJECT #:	**N/A**	PROJECT TITLE: **Lindbergh/Lavista/Cheshire Br.**			
FICS PROJECT #:	**F0171**				
M23F01719985	Public Works	General Gov't. Capital Outlay	-	16,787	183,213
CDBG PROJECT #:	**N/A**	PROJECT TITLE: **Campbellton/Greenbriar/Langford**			
FICS PROJECT #:	**F0172**				
M23F01729985	Public Works	General Gov't. Capital Outlay	-	-	100,000

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CENTER	DEPARTMENT	FUND	2001 EXPENSES	2002 EXPENSES	2003 BUDGET
HIGHWAYS AND STREETS (CONTINUED)					
CDBG PROJECT #: **N/A** FICS PROJECT #: **F0173**		PROJECT TITLE: **Airline St. & Ezzard St. Recon**			
M23F01739985	Public Works	General Gov't. Capital Outlay	-	-	92,000
CDBG PROJECT #: **N/A** FICS PROJECT #: **F0174**		PROJECT TITLE: **Citywide Traffic Signal Improv**			
M23F01749985	Public Works	General Gov't. Capital Outlay	3,700	57,348	38,952
CDBG PROJECT #: **N/A** FICS PROJECT #: **F0175**		PROJECT TITLE: **Multi-Modal Passenger Terminal**			
M23F01759985	Public Works	General Gov't. Capital Outlay	-	-	1,000,000
TRANSPORTATION FACILITIES					
CDBG PROJECT #: **N/A** FICS PROJECT #: **F0201**		PROJECT TITLE: **Street Operation Facility, North**			
M22F020192AB	Public Works	Annual Bond	-	-	7,129
PEDESTRIAN SYSTEMS					
CDBG PROJECT #: **N/A** FICS PROJECT #: **F0302**		PROJECT TITLE: **Curb Cuts**			
M22F0302A5WD	Public Works	Community Development	15,555	-	1,955
CDBG PROJECT #: **N/A** FICS PROJECT #: **F0317**		PROJECT TITLE: **Peachtree Planters**			
N21F0317QNA0	Parks, Rec. & Cultural Affairs	Trust	-	-	1,465
CDBG PROJECT #: **N/A** FICS PROJECT #: **F0323**		PROJECT TITLE: **Bakers Ferry Road Sidewalk**			
M23F03239985	Public Works	General Gov't. Capital Outlay	-	-	2,150
CDBG PROJECT #: **N/A** FICS PROJECT #: **F0326**		PROJECT TITLE: **Spring St. - Tech Dr. Pedestrian Bridge**			
M11F03269985	Public Works	General Gov't. Capital Outlay	-	-	11,405

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CENTER	DEPARTMENT	FUND	2001 EXPENSES	2002 EXPENSES	2003 BUDGET
		PEDESTRIAN SYSTEMS (CONTINUED)			
CDBG PROJECT #:	**N/A**	PROJECT TITLE: **Kirkwood Sidewalk Improvements**			
FICS PROJECT #:	**F0327**				
M22F0327A610	Public Works	Annual Bond	-	-	75,000
CDBG PROJECT #:	**N/A**	PROJECT TITLE: **Bicycle Rack Project**			
FICS PROJECT #:	**F0329**				
M22F03299985	Public Works	General Gov't. Capital Outlay	-	-	50,000
CDBG PROJECT #:	**N/A**	PROJECT TITLE: **Westside Trail**			
FICS PROJECT #:	**F0332**				
Y63F0332RTA0	Planning & Community Development	Intergovernmental Grant	-	-	4,500
CDBG PROJECT #:	**CD-588 (A20A)**	PROJECT TITLE: **Citywide Sidewalk Program**			
FICS PROJECT #:	**F0334**				
M23F03349999	Public Works	General	361,659	533,913	-
M22F0334A20A	Public Works	Community Development	261,675	259,335	857,358
M22F0334A58A	Public Works	Community Development	-	-	256
M22F0334A59A	Public Works	Community Development	58,724	8,529	24,247
M22F0334KSB0	Public Works	Intergovernmental Grant	-	-	1,297,600
M22F0334KSC0	Public Works	Intergovernmental Grant	-	-	1,246,400
M22F0334KXW0	Public Works	Intergovernmental Grant	-	-	139,068
M22F0334KXX0	Public Works	Intergovernmental Grant	-	-	55,179
M22F0334KXY0	Public Works	Intergovernmental Grant	-	-	225,815
M22F0334KX40	Public Works	Intergovernmental Grant	-	-	36,225
M23F033492AB	Public Works	1998 Bond Project	120,014	-	-
M23F033492AH	Public Works	2000 Bond Project	-	101,956	398,044
M22F0334QNA0	Public Works	Trust	-	2,500	42,565
M22F03349999	Public Works	Trust	19,625	15,200	1,459,223
	Project Total		**821,697**	**921,433**	**5,781,980**
CDBG PROJECT #:	**N/A**	PROJECT TITLE: **Cleveland Ave Sidewalk (Phase I)**			
FICS PROJECT #:	**F0335**				
M23F03359985	Public Works	General Gov't. Capital Outlay	-	-	22,295
CDBG PROJECT #:	**N/A**	PROJECT TITLE: **Custer Avenue Sidewalk**			
FICS PROJECT #:	**F0336**				
M23F03369985	Public Works	General Gov't. Capital Outlay	-	-	48,514

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CENTER	DEPARTMENT	FUND	2001 EXPENSES	2002 EXPENSES	2003 BUDGET
PEDESTRIAN SYSTEMS (CONTINUED)					
CDBG PROJECT #:	**N/A**	PROJECT TITLE: **Howell Mill Road Sidewalk**			
FICS PROJECT #:	**F0337**				
M23F03379999	Public Works	General	38,540	5,669	-
M23F03379985	Public Works	General Gov't. Capital Outlay	86,231	-	-
	Project Total		**124,771**	**5,669**	**-**
CDBG PROJECT #:	**N/A**	PROJECT TITLE: **North Highland Avenue Sidewalk**			
FICS PROJECT #:	**F0338**				
M23F03389985	Public Works	General Gov't. Capital Outlay	-	-	30,360
CDBG PROJECT #:	**N/A**	PROJECT TITLE: **Niskey Lake Road Sidewalk**			
FICS PROJECT #:	**F0339**				
M23F03399985	Public Works	General Gov't. Capital Outlay	-	-	15,840
CDBG PROJECT #:	**N/A**	PROJECT TITLE: **Northside Drive Sidewalk**			
FICS PROJECT #:	**F0340**				
M23F03409985	Public Works	General Gov't. Capital Outlay	-	-	91,500
CDBG PROJECT #:	**N/A**	PROJECT TITLE: **Old Conley Road Sidewalk**			
FICS PROJECT #:	**F0341**				
M23F03419985	Public Works	General Gov't. Capital Outlay	11,476	-	15
CDBG PROJECT #:	**N/A**	PROJECT TITLE: **Old Hapeville Road Sidewalk**			
FICS PROJECT #:	**F0342**				
M23F03429985	Public Works	General Gov't. Capital Outlay	-	-	274,000
CDBG PROJECT #:	**N/A**	PROJECT TITLE: **Wieuca Road Sidewalk (Phase I)**			
FICS PROJECT #:	**F0344**				
M23F03449985	Public Works	General Gov't. Capital Outlay	-	92,764	157,236
CDBG PROJECT #:	**N/A**	PROJECT TITLE: **Stewart Ave (Metropolitan Pkwy)**			
FICS PROJECT #:	**F0345**				
M23F03459985	Public Works	General Gov't. Capital Outlay	-	-	150,000
CDBG PROJECT #:	**N/A**	PROJECT TITLE: **Old Fourth Ward Sidewalk**			
FICS PROJECT #:	**F0346**				
M23F03469985	Public Works	General Gov't. Capital Outlay	-	-	150,000

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CENTER	DEPARTMENT	FUND	2001 EXPENSES	2002 EXPENSES	2003 BUDGET
		PEDESTRIAN SYSTEMS (CONTINUED)			
CDBG PROJECT #:	**N/A**	PROJECT TITLE: **Peoplestown Sidewalk**			
FICS PROJECT #:	**F0347**				
M23F03479985	Public Works	General Gov't. Capital Outlay	-	-	150,000
CDBG PROJECT #:	**N/A**	PROJECT TITLE: **Centennial Park Trail**			
FICS PROJECT #:	**F0348**				
N12F03489985	Parks, Rec. & Cultural Affairs	General Gov't. Capital Outlay	-	-	250,000
CDBG PROJECT #:	**N/A**	PROJECT TITLE: **English Avenue Trail**			
FICS PROJECT #:	**F0349**				
N12F03499985	Parks, Rec. & Cultural Affairs	General Gov't. Capital Outlay	-	-	100,000
CDBG PROJECT #:	**N/A**	PROJECT TITLE: **Freedom Park Trail**			
FICS PROJECT #:	**F0350**				
N12F0350KX50	Parks, Rec. & Cultural Affairs	Intergovernmental Grant	28,375	195,939	42,017
Y63F0350KX50	Planning & Community Development	Intergovernmental Grant	-	37,790	15,210
N12F03509985	Parks, Rec. & Cultural Affairs	General Gov't. Capital Outlay	115,000	-	-
	Project Total		**143,375**	**233,729**	**57,227**
CDBG PROJECT #:	**N/A**	PROJECT TITLE: **Hollywood Plaza Trail**			
FICS PROJECT #:	**F0351**				
N12F03519991	Parks, Rec. & Cultural Affairs	General Gov't. Capital Outlay	-	-	42,000
CDBG PROJECT #:	**N/A**	PROJECT TITLE: **Perkerson-Millican Trail**			
FICS PROJECT #:	**F0353**				
N12F03539991	Parks, Rec. & Cultural Affairs	General Gov't. Capital Outlay	-	-	60,000
CDBG PROJECT #:	**N/A**	PROJECT TITLE: **Pryor Road Trail**			
FICS PROJECT #:	**F0354**				
N12F03549991	Parks, Rec. & Cultural Affairs	General Gov't. Capital Outlay	-	-	100,000
CDBG PROJECT #:	**N/A**	PROJECT TITLE: **West End Trail**			
FICS PROJECT #:	**F0355**				
N12F03559985	Parks, Rec. & Cultural Affairs	General Gov't. Capital Outlay	-	-	175,000
N12F03559991	Parks, Rec. & Cultural Affairs	General Gov't. Capital Outlay	-	-	75,000
	Project Total		**-**	**-**	**250,000**

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CENTER	DEPARTMENT	FUND	2001 EXPENSES	2002 EXPENSES	2003 BUDGET
PEDESTRIAN SYSTEMS (CONTINUED)					
CDBG PROJECT #: **N/A**		PROJECT TITLE: **Cleveland Ave (Phase I)**			
FICS PROJECT #: **F0356**					
M23F03569985	Public Works	General Gov't. Capital Outlay	-	-	12,553
CDBG PROJECT #: **N/A**		PROJECT TITLE: **Boulevard Drive Streetscape**			
FICS PROJECT #: **F0357**					
M23F03579985	Public Works	General Gov't. Capital Outlay	-	-	300,000
CDBG PROJECT #: **N/A**		PROJECT TITLE: **Pryor Road Streetscape**			
FICS PROJECT #: **F0358**					
M23F03589985	Public Works	General Gov't. Capital Outlay	-	-	432,000
Y63F035892BG	Planning & Community Development	2001 Quality of Life	-	-	414,000
	Project Total		-	-	**846,000**
CDBG PROJECT #: **N/A**		PROJECT TITLE: **Avon Avenue Sidewalk**			
FICS PROJECT #: **F0359**					
M23F03599985	Public Works	General Gov't. Capital Outlay	-	-	499
CDBG PROJECT #: **N/A**		PROJECT TITLE: **Bolton Road Sidewalk (Phase I)**			
FICS PROJECT #: **F0362**					
M23F03629985	Public Works	General Gov't. Capital Outlay	3,831	-	46,660
CDBG PROJECT #: **N/A**		PROJECT TITLE: **Bolton Road Sidewalk (Phase II)**			
FICS PROJECT #: **F0363**					
M23F03639985	Public Works	General Gov't. Capital Outlay	16,152	-	36,400
CDBG PROJECT #: **N/A**		PROJECT TITLE: **Old Ivy Sidewalk Project**			
FICS PROJECT #: **F0364**					
M22F03649999	Public Works	Trust	-	-	7,929
CDBG PROJECT #: **N/A**		PROJECT TITLE: **Speed Hump and Other Sidewalk**			
FICS PROJECT #: **F0365**					
M22F0365QNA0	Public Works	Trust	-	-	120,000
M22F03659999	Public Works	Trust	-	-	2,000
	Project Total		-	-	**122,000**
CDBG PROJECT #: **N/A**		PROJECT TITLE: **Benjamin E. Mayes Drive Sidewalk**			
FICS PROJECT #: **F0367**					
M23F03679985	Public Works	General Gov't. Capital Outlay	-	-	33,320

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CENTER	DEPARTMENT	FUND	2001 EXPENSES	2002 EXPENSES	2003 BUDGET
PEDESTRIAN SYSTEMS (CONTINUED)					
CDBG PROJECT #: **N/A** FICS PROJECT #: **F0368**		PROJECT TITLE: **Forest Park Rd. Sidewalk**			
M23F03689985	Public Works	General Gov't. Capital Outlay	-	-	14,500
CDBG PROJECT #: **N/A** FICS PROJECT #: **F0369**		PROJECT TITLE: **Gilbert Rd. Sidewalk**			
M23F03699985	Public Works	General Gov't. Capital Outlay	79,205	8,430	3,865
CDBG PROJECT #: **N/A** FICS PROJECT #: **F0370**		PROJECT TITLE: **Glenwood Ave. Sidewalk**			
M23F03709985	Public Works	General Gov't. Capital Outlay	36,591	23,097	122,812
CDBG PROJECT #: **N/A** FICS PROJECT #: **F0371**		PROJECT TITLE: **Hank Aaron Dr. Sidewalk**			
M23F03719985	Public Works	General Gov't. Capital Outlay	-	-	11,000
CDBG PROJECT #: **N/A** FICS PROJECT #: **F0372**		PROJECT TITLE: **Jonesboro Rd. (SR54) Sidewalk**			
M23F03729985	Public Works	General Gov't. Capital Outlay	-	-	1
CDBG PROJECT #: **N/A** FICS PROJECT #: **F0373**		PROJECT TITLE: **Jonesboro Rd. (SR54) Sidewalk**			
M23F03739985	Public Works	General Gov't. Capital Outlay	81,507	-	44,493
CDBG PROJECT #: **N/A** FICS PROJECT #: **F0377**		PROJECT TITLE: **Peyton Rd. Sidewalk**			
M23F03779985	Public Works	General Gov't. Capital Outlay	-	-	45,500
CDBG PROJECT #: **N/A** FICS PROJECT #: **F0378**		PROJECT TITLE: **W. Paces Ferry/Paces Ferry Rd.**			
M23F03789985	Public Works	General Gov't. Capital Outlay	45,961	-	52,820
CDBG PROJECT #: **N/A** FICS PROJECT #: **F0379**		PROJECT TITLE: **Traffic Calming**			
M41F03799985	Public Works	General Gov't. Capital Outlay	45,576	-	4,424
CDBG PROJECT #: **N/A** FICS PROJECT #: **F0380**		PROJECT TITLE: **Traffic Signal Install.**			
M41F03809985	Public Works	General Gov't. Capital Outlay	146,745	-	56

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CENTER	DEPARTMENT	FUND	2001 EXPENSES	2002 EXPENSES	2003 BUDGET
PEDESTRIAN SYSTEMS (CONTINUED)					
CDBG PROJECT #: N/A FICS PROJECT #: F0381		PROJECT TITLE: **Traffic Signal Modern.**			
M41F03819985	Public Works	General Gov't. Capital Outlay	64,795	105,126	79
CDBG PROJECT #: N/A FICS PROJECT #: F0382		PROJECT TITLE: **City of Atl Schools Sidewalks**			
M23F03829985	Public Works	General Gov't. Capital Outlay	-	-	239,400
CDBG PROJECT #: N/A FICS PROJECT #: F0383		PROJECT TITLE: **Fairburn Rd. Sidewalk & Bike**			
M23F03839985	Public Works	General Gov't. Capital Outlay	-	-	280,000
CDBG PROJECT #: N/A FICS PROJECT #: F0384		PROJECT TITLE: **Grant St. Pedestrian Improv.**			
M23F03849985	Public Works	General Gov't. Capital Outlay	-	-	76,000
CDBG PROJECT #: N/A FICS PROJECT #: F0385		PROJECT TITLE: **Metropolitan Pkwy. Sidewalk**			
M23F03859985	Public Works	General Gov't. Capital Outlay	83,948	76,575	277
CDBG PROJECT #: N/A FICS PROJECT #: F0386		PROJECT TITLE: **Southtowne Multi-Use Trail**			
M23F03869985	Public Works	General Gov't. Capital Outlay	-	-	110,000
CDBG PROJECT #: N/A FICS PROJECT #: F0387		PROJECT TITLE: **Freedom Park Trail Phase II**			
M23F03879985	Public Works	General Gov't. Capital Outlay	150,000	-	-
CDBG PROJECT #: N/A FICS PROJECT #: F0388		PROJECT TITLE: **Ashby St. Sidewalk**			
M23F03889985	Public Works	General Gov't. Capital Outlay	-	-	37,879
CDBG PROJECT #: N/A FICS PROJECT #: F0389		PROJECT TITLE: **Boulevard Streetscape Design**			
M23F03899985	Public Works	General Gov't. Capital Outlay	-	-	65,000
CDBG PROJECT #: N/A FICS PROJECT #: F0390		PROJECT TITLE: **Castlewood Drive Sidewalk**			
M23F03909985	Public Works	General Gov't. Capital Outlay	-	30,473	2,671

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CENTER	DEPARTMENT	FUND	2001 EXPENSES	2002 EXPENSES	2003 BUDGET
		PEDESTRIAN SYSTEMS (CONTINUED)			
CDBG PROJECT #:	**N/A**	PROJECT TITLE: **Deering Road Sidewalk**			
FICS PROJECT #:	**F0391**				
M23F03919985	Public Works	General Gov't. Capital Outlay	50,000	-	-
CDBG PROJECT #:	**N/A**	PROJECT TITLE: **DeFoors Avenue Sidewalk**			
FICS PROJECT #:	**F0392**				
M23F03929985	Public Works	General Gov't. Capital Outlay	-	-	37,879
CDBG PROJECT #:	**N/A**	PROJECT TITLE: **Delowe Drive Sidewalk**			
FICS PROJECT #:	**F0393**				
M23F03939985	Public Works	General Gov't. Capital Outlay	-	20,032	9,968
CDBG PROJECT #:	**N/A**	PROJECT TITLE: **Federic Law Olmstead Linear Park**			
FICS PROJECT #:	**F0394**				
M23F03949985	Public Works	General Gov't. Capital Outlay	100,000	-	-
CDBG PROJECT #:	**N/A**	PROJECT TITLE: **Grant Terrace Sidewalk**			
FICS PROJECT #:	**F0395**				
M23F03959985	Public Works	General Gov't. Capital Outlay	-	7,366	19,149
CDBG PROJECT #:	**N/A**	PROJECT TITLE: **Grant Way Sidewalk**			
FICS PROJECT #:	**F0396**				
M23F03969985	Public Works	General Gov't. Capital Outlay	-	13,804	25,970
CDBG PROJECT #:	**N/A**	PROJECT TITLE: **Hank Aaron Avenue Sidewalk**			
FICS PROJECT #:	**F0397**				
M23F03979985	Public Works	General Gov't. Capital Outlay	-	11,584	8,416
CDBG PROJECT #:	**N/A**	PROJECT TITLE: **Hatcher Avenue Sidewalk**			
FICS PROJECT #:	**F0398**				
M23F03989985	Public Works	General Gov't. Capital Outlay	-	-	10,000
CDBG PROJECT #:	**N/A**	PROJECT TITLE: **Hemphill School Road Sidewalk**			
FICS PROJECT #:	**F0399**				
M23F03999985	Public Works	General Gov't. Capital Outlay	-	36,322	3,678

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CENTER	DEPARTMENT	FUND	2001 EXPENSES	2002 EXPENSES	2003 BUDGET
		BRIDGES			
CDBG PROJECT #:	**N/A**	PROJECT TITLE: **Lakewood Bridge**			
FICS PROJECT #:	**F0405**				
M22F040592BA	Public Works	1987 Bond Project		746	
M22F040592BA	Public Works	1989 Bond Project	-	25,686	-
M22F040592BA	Public Works	1990 Bond Project	-	33,731	-
M22F040592BA	Public Works	1992 Bond Project	-	168,981	-
M22F040592BA	Public Works	1993 Bond Project	-	20,113	-
M22F040592BA	Public Works	1994 Referendum G.O. Bond	16,408	217,852	1,552
M22F040592BA	Public Works	1996 G.O. Public Improve. BD	1,755,426	5,630	-
M22F040592BA	Public Works	1997 G.O. Public Improve. BD	229,425	284,665	-
	Project Total		**2,001,259**	**757,404**	**1,552**
CDBG PROJECT #:	**N/A**	PROJECT TITLE: **Spring Street Bridge**			
FICS PROJECT #:	**F0408**				
M22F040892AE	Public Works	1991 Bond Project	-	-	24,731
CDBG PROJECT #:	**N/A**	PROJECT TITLE: **Brownlee Road Bridge**			
FICS PROJECT #:	**F0409**				
M22F040992BA	Public Works	1994 Referendum G.O. Bond	102,713	-	42,287
M22F040992BA	Public Works	1996 G.O. Public Improve. BD	16,523	-	-
M22F040992BA	Public Works	1997 G.O. Public Improve. BD	45,688	-	-
	Project Total		**164,924**	**-**	**42,287**
CDBG PROJECT #:	**N/A**	PROJECT TITLE: **Mitchell St. Viaduct**			
FICS PROJECT #:	**F0413**				
M22F041392BA	Public Works	1994 Referendum G.O. Bond	-	-	100,000
CDBG PROJECT #:	**N/A**	PROJECT TITLE: **Spring Street Viaduct**			
FICS PROJECT #:	**F0416**				
M22F041692BA	Public Works	1994 Referendum G.O. Bond	26,824	30,444	271,785
M22F041692BA	Public Works	1996 G.O. Public Improve. BD	-	-	1,000
	Project Total		**26,824**	**30,444**	**272,785**
CDBG PROJECT #:	**N/A**	PROJECT TITLE: **Wall Street Viaduct**			
FICS PROJECT #:	**F0417**				
M22F041792BA	Public Works	1994 Referendum G.O. Bond	987	-	-
M22F041792BA	Public Works	1996 G.O. Public Improve. BD	193,200	-	154,503
	Project Total		**194,187**	**-**	**154,503**

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CENTER	DEPARTMENT	FUND	2001 EXPENSES	2002 EXPENSES	2003 BUDGET
		BRIDGES (CONTINUED)			
CDBG PROJECT #:	**N/A**	PROJECT TITLE: **Buckhead Pedestrian Bridge**			
FICS PROJECT #:	**F0424**				
M23F04249985	Public Works	General Gov't. Capital Outlay	-	-	700,000
		SIDEWALK			
CDBG PROJECT #:	**N/A**	PROJECT TITLE: **Lakewood Trail**			
FICS PROJECT #:	**F0501**				
M23F05019985	Public Works	General Gov't. Capital Outlay	-	-	100,000
CDBG PROJECT #:	**N/A**	PROJECT TITLE: **McDonough Blvd. Sidewalk**			
FICS PROJECT #:	**F0502**				
M23F05029985	Public Works	General Gov't. Capital Outlay	47,788	28,343	18,565
CDBG PROJECT #:	**N/A**	PROJECT TITLE: **MLK Marta/DeKalb Ave.**			
FICS PROJECT #:	**F0503**				
M23F05039985	Public Works	General Gov't. Capital Outlay	-	-	75,000
CDBG PROJECT #:	**N/A**	PROJECT TITLE: **Monroe Drive Sidewalk**			
FICS PROJECT #:	**F0504**				
M23F05049985	Public Works	General Gov't. Capital Outlay	31,578	-	6,301
CDBG PROJECT #:	**N/A**	PROJECT TITLE: **Piedmont Ave. Sidewalk**			
FICS PROJECT #:	**F0505**				
M23F05059985	Public Works	General Gov't. Capital Outlay	27,501	2,499	-
CDBG PROJECT #:	**N/A**	PROJECT TITLE: **Pine Street Sidewalk**			
FICS PROJECT #:	**F0506**				
M23F05069985	Public Works	General Gov't. Capital Outlay	-	-	9,470
CDBG PROJECT #:	**N/A**	PROJECT TITLE: **Sylvan Road Sidewalk**			
FICS PROJECT #:	**F0507**				
M23F05079985	Public Works	General Gov't. Capital Outlay	96,760	16,876	-
CDBG PROJECT #:	**N/A**	PROJECT TITLE: **Venetian Dr. Sidewalk**			
FICS PROJECT #:	**F0508**				
M23F05089985	Public Works	General Gov't. Capital Outlay	-	-	15,000

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CENTER	DEPARTMENT	FUND	2001 EXPENSES	2002 EXPENSES	2003 BUDGET
		SIDEWALK (CONTINUED)			
CDBG PROJECT #:	**N/A**	PROJECT TITLE: **Violet Ave. Sidewalk**			
FICS PROJECT #:	**F0509**				
M23F05099985	Public Works	General Gov't. Capital Outlay	-	-	30,000
CDBG PROJECT #:	**N/A**	PROJECT TITLE: **Woodland Avenue Sidewalk**			
FICS PROJECT #:	**F0510**				
M23F05109985	Public Works	General Gov't. Capital Outlay	36,143	-	53,857
CDBG PROJECT #:	**N/A**	PROJECT TITLE: **Cheshire Bridge Rd. Streetscape**			
FICS PROJECT #:	**F0511**				
M23F05119985	Public Works	General Gov't. Capital Outlay	-	-	100,000
Y63F051192BG	Planning & Community Development	2001 Quality of Life	-	-	100,000
	Project Total		-	-	**200,000**
CDBG PROJECT #:	**N/A**	PROJECT TITLE: **Cherokee Avenue Pedestrian Improve.**			
FICS PROJECT #:	**F0512**				
M23F05129985	Public Works	General Gov't. Capital Outlay	-	-	81,000
CDBG PROJECT #:	**N/A**	PROJECT TITLE: **City of Atl. Schools Sidewalks**			
FICS PROJECT #:	**F0513**				
M23F05139985	Public Works	General Gov't. Capital Outlay	-	-	238,000
CDBG PROJECT #:	**N/A**	PROJECT TITLE: **Sidewalk Design**			
FICS PROJECT #:	**F0514**				
M23F05149985	Public Works	General Gov't. Capital Outlay	300,000	-	-
CDBG PROJECT #:	**CD-659**	PROJECT TITLE: **Westend Sidewalks**			
FICS PROJECT #:	**F0515**				
M22F0515A5TA	Public Works	Community Development	45,583	-	-
M22F0515A51A	Public Works	Community Development	39,277	-	-
M22F0515A52A	Public Works	Community Development	217,151	-	-
M22F0515A56A	Public Works	Community Development	3,824	-	10,634
M22F0515A51A	Public Works	General Gov't. Capital Outlay	-	54,509	45,491
M22F0515A51A	Public Works	1994 Referendum G.O Bond	-	-	234,000
M22F0515A51A	Public Works	Water & Sewer Renew & Ext.	-	240,712	-
	Project Total		**305,835**	**295,221**	**290,125**
CDBG PROJECT #:	**N/A**	PROJECT TITLE: **Boulevard Dr. Streetscape**			
FICS PROJECT #:	**F0516**				
M23F0516KX70	Public Works	Intergovernmental Grant	-	-	300,000

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CENTER	DEPARTMENT	FUND	2001 EXPENSES	2002 EXPENSES	2003 BUDGET
		SIDEWALK (CONTINUED)			
CDBG PROJECT #:	**N/A**	PROJECT TITLE: **Cascade-Mays Streetscape**			
FICS PROJECT #:	**F0517**				
M21F0517KX70	Public Works	Intergovernmental Grant	-	-	300,000
CDBG PROJECT #:	**N/A**	PROJECT TITLE: **Cheshire Br. Rd Streetscape**			
FICS PROJECT #:	**F0518**				
M21F0518KX70	Public Works	Intergovernmental Grant	-	-	400,000
CDBG PROJECT #:	**N/A**	PROJECT TITLE: **Fairlie-Poplar Streetscape**			
FICS PROJECT #:	**F0519**				
M21F0519KX70	Public Works	Intergovernmental Grant	-	414,429	385,571
Y63F051992BG	Planning & Community Development	2001 Quality of Life	-	-	150,000
	Project Total		**-**	**414,429**	**535,571**
CDBG PROJECT #:	**N/A**	PROJECT TITLE: **Lakewood Hgts Town Ctr Streets**			
FICS PROJECT #:	**F0520**				
M21F0520KX70	Public Works	Intergovernmental Grant	-	-	300,000
CDBG PROJECT #:	**N/A**	PROJECT TITLE: **Metropolitan Pkwy Streets**			
FICS PROJECT #:	**F0521**				
M21F0521KX70	Public Works	Intergovernmental Grant	-	-	500,000
CDBG PROJECT #:	**N/A**	PROJECT TITLE: **Moreland Ave Gateway**			
FICS PROJECT #:	**F0522**				
M21F0522KX70	Public Works	Intergovernmental Grant	-	184,441	15,559
CDBG PROJECT #:	**N/A**	PROJECT TITLE: **Piedmont Ave Streetscape**			
FICS PROJECT #:	**F0523**				
M21F0523KX70	Public Works	Intergovernmental Grant	-	-	260,000
Y63F052392BG	Planning & Community Development	2001 Quality of Life	-	-	400,000
	Project Total		**-**	**-**	**660,000**
CDBG PROJECT #:	**N/A**	PROJECT TITLE: **West End Trail**			
FICS PROJECT #:	**F0524**				
M21F0524KX70	Public Works	Intergovernmental Grant	-	-	400,000
CDBG PROJECT #:	**N/A**	PROJECT TITLE: **Sidewalk Improvements, Dist 1**			
FICS PROJECT #:	**F0525**				
M23F052592BG	Public Works	2001 Quality of Life	-	-	445,307

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CENTER	DEPARTMENT	FUND	2001 EXPENSES	2002 EXPENSES	2003 BUDGET
		SIDEWALK (CONTINUED)			
CDBG PROJECT #: N/A FICS PROJECT #: F0526		PROJECT TITLE: **Sidewalk Improvements, Dist 2**			
M23F052692BG	Public Works	2001 Quality of Life	-	-	600,000
CDBG PROJECT #: N/A FICS PROJECT #: F0527		PROJECT TITLE: **Sidewalk Improvements, Dist 3**			
M23F052792BG	Public Works	2001 Quality of Life	-	-	550,000
CDBG PROJECT #: N/A FICS PROJECT #: F0528		PROJECT TITLE: **Sidewalk Improvements, Dist 4**			
M23F052892BG	Public Works	2001 Quality of Life	-	-	820,000
CDBG PROJECT #: N/A FICS PROJECT #: F0529		PROJECT TITLE: **Sidewalk Improvements, Dist 5**			
M23F052992BG	Public Works	2001 Quality of Life	-	-	560,000
CDBG PROJECT #: N/A FICS PROJECT #: F0530		PROJECT TITLE: **Sidewalk Improvements, Dist 6**			
M23F053092BG	Public Works	2001 Quality of Life	-	-	600,000
CDBG PROJECT #: N/A FICS PROJECT #: F0531		PROJECT TITLE: **Sidewalk Improvements, Dist 7**			
M23F053192BG	Public Works	2001 Quality of Life	-	-	670,000
CDBG PROJECT #: N/A FICS PROJECT #: F0532		PROJECT TITLE: **Sidewalk Improvements, Dist 8**			
M23F053292BG	Public Works	2001 Quality of Life	-	-	700,000
CDBG PROJECT #: N/A FICS PROJECT #: F0533		PROJECT TITLE: **Sidewalk Improvements, Dist 9**			
M23F053392BG	Public Works	2001 Quality of Life	-	-	680,000
CDBG PROJECT #: N/A FICS PROJECT #: F0534		PROJECT TITLE: **Sidewalk Improvements, Dist 10**			
M23F053492BG	Public Works	2001 Quality of Life	-	-	550,000
CDBG PROJECT #: N/A FICS PROJECT #: F0535		PROJECT TITLE: **Sidewalk Improvements, Dist 11**			
M23F053592BG	Public Works	2001 Quality of Life	-	-	600,000

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CENTER	DEPARTMENT	FUND	2001 EXPENSES	2002 EXPENSES	2003 BUDGET
		SIDEWALK (CONTINUED)			
CDBG PROJECT #: **N/A** FICS PROJECT #: **F0536**		PROJECT TITLE: **Sidewalk Improvements, Dist 12**			
M23F053692BG	Public Works	2001 Quality of Life	-	-	520,000
CDBG PROJECT #: **N/A** FICS PROJECT #: **F0537**		PROJECT TITLE: **Carver Homes Sidewalks**			
M23F053792BG	Public Works	2001 Quality of Life	-	1,166,689	-
CDBG PROJECT #: **N/A** FICS PROJECT #: **F0538**		PROJECT TITLE: **Magnolia Parks Sidewalks**			
M23F053892BG	Public Works	2001 Quality of Life	-	-	100,000
CDBG PROJECT #: **N/A** FICS PROJECT #: **F0539**		PROJECT TITLE: **Villages of East Lake**			
M23F053992BG	Public Works	2001 Quality of Life	-	-	50,000
CDBG PROJECT #: **N/A** FICS PROJECT #: **F0540**		PROJECT TITLE: **Perry Homes Sidewalks**			
M23F054092BG	Public Works	2001 Quality of Life	-	-	200,000
CDBG PROJECT #: **N/A** FICS PROJECT #: **F0541**		PROJECT TITLE: **Kimberly Courts Sidewalks**			
M23F054192BG	Public Works	2001 Quality of Life	-	-	130,000
CDBG PROJECT #: **N/A** FICS PROJECT #: **F0542**		PROJECT TITLE: **Sidewalk for Mgmt & Design City-Wide**			
M23F054292BG	Public Works	2001 Quality of Life	-	-	700,000
CDBG PROJECT #: **N/A** FICS PROJECT #: **F0543**		PROJECT TITLE: **Ashby Street Streetscape**			
M23F054392BG	Public Works	2001 Quality of Life	-	-	255,000
CDBG PROJECT #: **N/A** FICS PROJECT #: **F0544**		PROJECT TITLE: **Hollywood Rd/Perry Blvd Street**			
Y63F054492BG	Planning & Community Development	2001 Quality of Life	-	-	100,000
CDBG PROJECT #: **N/A** FICS PROJECT #: **F0545**		PROJECT TITLE: **MLK. JR. Drive Streetscape**			
Y63F054592BG	Planning & Community Development	2001 Quality of Life	-	-	50,000

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CENTER	DEPARTMENT	FUND	2001 EXPENSES	2002 EXPENSES	2003 BUDGET
		SIDEWALK (CONTINUED)			
CDBG PROJECT #: N/A FICS PROJECT #: F0546		PROJECT TITLE: **Metropolitan Pkwy Streetscape**			
Y63F054692BG	Planning & Community Development	2001 Quality of Life	-	-	300,000
CDBG PROJECT #: N/A FICS PROJECT #: F0547		PROJECT TITLE: **Midtown Streetscape**			
Y63F054792BG	Planning & Community Development	2001 Quality of Life	-	-	679,390
CDBG PROJECT #: N/A FICS PROJECT #: F0548		PROJECT TITLE: **Moreland Avenue Streetscapes**			
Y63F054892BG	Planning & Community Development	2001 Quality of Life	-	-	125,000
CDBG PROJECT #: N/A FICS PROJECT #: F0549		PROJECT TITLE: **North Highland Avenue Streetscapes**			
Y63F054992BG	Planning & Community Development	2001 Quality of Life	-	-	200,000
CDBG PROJECT #: N/A FICS PROJECT #: F0550		PROJECT TITLE: **Peachtree Road Streetscapes**			
Y63F055092BG	Planning & Community Development	2001 Quality of Life	-	-	930,000
CDBG PROJECT #: N/A FICS PROJECT #: F0551		PROJECT TITLE: **Ponce De Leon Avenue Streetscapes**			
Y63F055192BG	Planning & Community Development	2001 Quality of Life	-	-	75,000
CDBG PROJECT #: N/A FICS PROJECT #: F0552		PROJECT TITLE: **Ralph David Abernathy Streetscapes**			
Y63F055292BG	Planning & Community Development	2001 Quality of Life	-	-	100,000
CDBG PROJECT #: N/A FICS PROJECT #: F0553		PROJECT TITLE: **Simpson Road Streetscapes**			
Y63F055392BG	Planning & Community Development	2001 Quality of Life	-	-	150,000
CDBG PROJECT #: N/A FICS PROJECT #: F0554		PROJECT TITLE: **Streetscapes Administration & Pgm Mgmt**			
Y63F055492BG	Planning & Community Development	2001 Quality of Life	-	-	676,500
CDBG PROJECT #: N/A FICS PROJECT #: F0555		PROJECT TITLE: **Intersection Improvements, Dist 2**			
M41F055592BG	Public Works	2001 Quality of Life	-	-	564,100

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CENTER	DEPARTMENT	FUND	2001 EXPENSES	2002 EXPENSES	2003 BUDGET
		SIDEWALK (CONTINUED)			
CDBG PROJECT #: **N/A** FICS PROJECT #: **F0556**		PROJECT TITLE: **Intersection Improvements, Dist 5**			
M41F055692BG	Public Works	2001 Quality of Life	-	-	188,000
CDBG PROJECT #: **N/A** FICS PROJECT #: **F0557**		PROJECT TITLE: **Intersection Improvements, Dist 6**			
M41F055792BG	Public Works	2001 Quality of Life	-	-	546,400
CDBG PROJECT #: **N/A** FICS PROJECT #: **F0558**		PROJECT TITLE: **Intersection Improvements, Dist 7**			
M41F055892BG	Public Works	2001 Quality of Life	-	-	539,200
CDBG PROJECT #: **N/A** FICS PROJECT #: **F0559**		PROJECT TITLE: **Intersection Improvements, Dist 8**			
M41F055992BG	Public Works	2001 Quality of Life	-	-	562,300
CDBG PROJECT #: **N/A** FICS PROJECT #: **F0560**		PROJECT TITLE: **Intersection Improvements Admin**			
M41F056092BG	Public Works	2001 Quality of Life	-	-	107,000
CDBG PROJECT #: **N/A** FICS PROJECT #: **F0561**		PROJECT TITLE: **Downtown Streetscapes**			
Y63F056192BG	Planning & Community Development	2001 Quality of Life	-	-	150,000
CDBG PROJECT #: **N/A** FICS PROJECT #: **F0562**		PROJECT TITLE: **MLK, JR, Dr. Corridor Improvements**			
M22F05629985	Public Works	General Gov't. Capital Outlay	-	-	50,000
CDBG PROJECT #: **N/A** FICS PROJECT #: **F0563**		PROJECT TITLE: **Ponce De Leon Corridor Improvements**			
M22F05639985	Public Works	General Gov't. Capital Outlay	-	-	15,000
CDBG PROJECT #: **N/A** FICS PROJECT #: **F0564**		PROJECT TITLE: **Northside Dr. Corridor Improvements**			
M22F05649985	Public Works	General Gov't. Capital Outlay	-	-	33,000
CDBG PROJECT #: **N/A** FICS PROJECT #: **F0565**		PROJECT TITLE: **Moreland Ave. Corridor Improvements**			
M22F05659985	Public Works	General Gov't. Capital Outlay	-	-	15,000

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CENTER	DEPARTMENT	FUND	2001 EXPENSES	2002 EXPENSES	2003 BUDGET
		SIDEWALK (CONTINUED)			
CDBG PROJECT #: N/A FICS PROJECT #: F0566		PROJECT TITLE: **Perry Blvd/Hollywood**			
M22F05669985	Public Works	General Gov't. Capital Outlay	-	-	150,000
CDBG PROJECT #: N/A FICS PROJECT #: F0567		PROJECT TITLE: **Olmstead Linear Park Phase II**			
M22F05679985	Public Works	General Gov't. Capital Outlay	-	-	200,000
CDBG PROJECT #: N/A FICS PROJECT #: F0568		PROJECT TITLE: **Prior Road Streetscape**			
M22F05689985	Public Works	General Gov't. Capital Outlay	-	-	150,000
CDBG PROJECT #: N/A FICS PROJECT #: F0569		PROJECT TITLE: **Spring Street Viaduct**			
M22F05699985	Public Works	General Gov't. Capital Outlay	-	-	143,000
		PUBLIC PLAZAS AND GREENSPACES			
CDBG PROJECT #: N/A FICS PROJECT #: F0601		PROJECT TITLE: **Cabbagetown Park Greenspace Enh.**			
Y63F060192BG	Planning & Community Development	2001 Quality of Life	-	-	637,500
CDBG PROJECT #: N/A FICS PROJECT #: F0602		PROJECT TITLE: **Chattahoochee Riverway Corridor**			
Y63F060292BG	Planning & Community Development	2001 Quality of Life	-	-	900,000
CDBG PROJECT #: N/A FICS PROJECT #: F0603		PROJECT TITLE: **Citywide Greenway Trail Project**			
Y63F060392BG	Planning & Community Development	2001 Quality of Life	-	-	1,950,234
CDBG PROJECT #: N/A FICS PROJECT #: F0604		PROJECT TITLE: **Jonesboro McDonough Plaza**			
Y63F060492BG	Planning & Community Development	2001 Quality of Life	-	-	453,000
CDBG PROJECT #: N/A FICS PROJECT #: F0605		PROJECT TITLE: **Lionel Hampton Pk Greenspace Enh.**			
Y63F060592BG	Planning & Community Development	2001 Quality of Life	-	-	245,800
CDBG PROJECT #: N/A FICS PROJECT #: F0606		PROJECT TITLE: **Southbend Park Greenway**			
Y63F060692BG	Planning & Community Development	2001 Quality of Life	-	-	272,833

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CENTER	DEPARTMENT	FUND	2001 EXPENSES	2002 EXPENSES	2003 BUDGET
PUBLIC PLAZAS AND GREENSPACES (CONTINUED)					
CDBG PROJECT #: **N/A** FICS PROJECT #: **F0607**		PROJECT TITLE: **Southside Park Greenway**			
Y63F060792BG	Planning & Community Development	2001 Quality of Life	-	-	292,267
CDBG PROJECT #: **N/A** FICS PROJECT #: **F0608**		PROJECT TITLE: **Southtown TR/South River Greenway**			
Y63F060892BG	Planning & Community Development	2001 Quality of Life	-	-	891,666
CDBG PROJECT #: **N/A** FICS PROJECT #: **F0609**		PROJECT TITLE: **Wildwood Urban Forest**			
Y63F060992BG	Planning & Community Development	2001 Quality of Life	-	-	425,000
CDBG PROJECT #: **N/A** FICS PROJECT #: **F0610**		PROJECT TITLE: **Greenspace Enhancement, Adm & Pgm Mgmt**			
Y63F061092BG	Planning & Community Development	2001 Quality of Life	-	4,000	946,000
CDBG PROJECT #: **N/A** FICS PROJECT #: **F0611**		PROJECT TITLE: **Bolton Rd/Hollywood Rd Plaza**			
Y63F061192BG	Planning & Community Development	2001 Quality of Life	-	-	170,000
CDBG PROJECT #: **N/A** FICS PROJECT #: **F0612**		PROJECT TITLE: **Buckhead Pedestrian Bridge/Plaza**			
Y63F061292BG	Planning & Community Development	2001 Quality of Life	-	-	300,000
CDBG PROJECT #: **N/A** FICS PROJECT #: **F0613**		PROJECT TITLE: **Cascade/Mays Village Center**			
Y63F061392BG	Planning & Community Development	2001 Quality of Life	-	-	637,500
CDBG PROJECT #: **N/A** FICS PROJECT #: **F0614**		PROJECT TITLE: **East Atlanta Village Center**			
Y63F061492BG	Planning & Community Development	2001 Quality of Life	-	-	950,000
CDBG PROJECT #: **N/A** FICS PROJECT #: **F0615**		PROJECT TITLE: **Greenbriar (Future Marta) Area**			
Y63F061592BG	Planning & Community Development	2001 Quality of Life	-	-	425,000
CDBG PROJECT #: **N/A** FICS PROJECT #: **F0616**		PROJECT TITLE: **Jonesboro/McDonough Pl Streets**			
Y63F061692BG	Planning & Community Development	2001 Quality of Life	-	-	395,000

2003 BUDGET
CAPITAL PROJECTS

TRANSPORTATION

CENTER	DEPARTMENT	FUND	2001 EXPENSES	2002 EXPENSES	2003 BUDGET
PUBLIC PLAZAS AND GREENSPACES (CONTINUED)					
CDBG PROJECT #: N/A FICS PROJECT #: F0617		PROJECT TITLE: **Jonesboro School Dr Plaza/Sch**			
Y63F061792BG	Planning & Community Development	2001 Quality of Life	-	-	50,000
CDBG PROJECT #: N/A FICS PROJECT #: F0618		PROJECT TITLE: **Lakewood Heights Town Center**			
Y63F061892BG	Planning & Community Development	2001 Quality of Life	-	-	83,398
CDBG PROJECT #: N/A FICS PROJECT #: F0619		PROJECT TITLE: **Adamsville Park Expansion**			
Y63F061992BG	Planning & Community Development	2001 Quality of Life	-	730,445	23,755
CDBG PROJECT #: N/A FICS PROJECT #: F0620		PROJECT TITLE: **Carver Homes Greenway**			
M23F062092BG	Public Works	2001 Quality of Life	-	568,204	-
CDBG PROJECT #: N/A FICS PROJECT #: F0621		PROJECT TITLE: **Lindbergh Center**			
Y63F062192BG	Planning & Community Development	2001 Quality of Life	-	-	600,000
CDBG PROJECT #: N/A FICS PROJECT #: F0622		PROJECT TITLE: **West End Marta Area**			
Y63F062292BG	Planning & Community Development	2001 Quality of Life	-	-	425,000
CDBG PROJECT #: N/A FICS PROJECT #: F0623		PROJECT TITLE: **Livable Communities Admin & Pgm Mgmt**			
Y63F062392BG	Planning & Community Development	2001 Quality of Life	-	4,000	560,250
PUBLIC STREETS, BRIDGES & VIADUCTS					
CDBG PROJECT #: N/A FICS PROJECT #: F0701		PROJECT TITLE: **Bicycle Signage Fifteen Yr Proj**			
M41F070192BG	Public Works	2001 Quality of Life	-	-	382,928
CDBG PROJECT #: N/A FICS PROJECT #: F0702		PROJECT TITLE: **Bicycle Signage Five Yr Proj**			
M41F07029[illegible]	Public Works	2001 Quality of Life	-	-	310,800
CDBG PROJECT #: N/A FICS PROJECT #: F0703		PROJECT TITLE: **Bicycle RTE Restriping/Modific**			
M41F070392BG	Public Works	2001 Quality of Life	-	-	1,115,200

2003 BUDGET
CAPITAL PROJECTS

TRANSPORTATION

CENTER	DEPARTMENT	FUND	2001 EXPENSES	2002 EXPENSES	2003 BUDGET
PUBLIC STREETS, BRIDGES & VIADUCTS (CONTINUED)					
CDBG PROJECT #: **N/A** FICS PROJECT #: **F0704**		PROJECT TITLE: **Bicycle Signage & Marking Project**			
M41F070492BG	Public Works	2001 Quality of Life	-	4,000	144,500
CDBG PROJECT #: **N/A** FICS PROJECT #: **F0705**		PROJECT TITLE: **Bankhead Avenue Bridge Removal**			
M23F070592BG	Public Works	2001 Quality of Life	-	-	750,000
CDBG PROJECT #: **N/A** FICS PROJECT #: **F0706**		PROJECT TITLE: **Brown's Mill Rd Bridge Row Acquisition**			
M23F070692BG	Public Works	2001 Quality of Life	-	-	475,000
CDBG PROJECT #: **N/A** FICS PROJECT #: **F0707**		PROJECT TITLE: **Courtland Street Bridge Row Acquisition**			
M23F070792BG	Public Works	2001 Quality of Life	-	-	100,000
CDBG PROJECT #: **N/A** FICS PROJECT #: **F0708**		PROJECT TITLE: **Fairburn Road Bridge Row Acquisition**			
M23F070892BG	Public Works	2001 Quality of Life	-	-	100,000
CDBG PROJECT #: **N/A** FICS PROJECT #: **F0709**		PROJECT TITLE: **Intern'l Blvd Bridge Row Acquisition**			
M23F070992BG	Public Works	2001 Quality of Life	-	-	50,000
CDBG PROJECT #: **N/A** FICS PROJECT #: **F0710**		PROJECT TITLE: **Lenox Rd Bridge Replacement**			
M23F071092BG	Public Works	2001 Quality of Life	-	-	600,000
CDBG PROJECT #: **N/A** FICS PROJECT #: **F0711**		PROJECT TITLE: **MLK. Jr. Dr. Bridge Stiffening**			
M23F071192BG	Public Works	2001 Quality of Life	-	-	600,000
CDBG PROJECT #: **N/A** FICS PROJECT #: **F0712**		PROJECT TITLE: **Peachtree St. Bridge Row Acquisition**			
M23F071292BG	Public Works	2001 Quality of Life	-	-	50,000
CDBG PROJECT #: **N/A** FICS PROJECT #: **F0713**		PROJECT TITLE: **Powers Ferry Rd Bridge Replacement**			
M23F071392BG	Public Works	2001 Quality of Life	-	-	500,000

2003 BUDGET
CAPITAL PROJECTS

TRANSPORTATION

CENTER	DEPARTMENT	FUND	2001 EXPENSES	2002 EXPENSES	2003 BUDGET
PUBLIC STREETS, BRIDGES & VIADUCTS (CONTINUED)					
CDBG PROJECT #: N/A FICS PROJECT #: F0714		PROJECT TITLE: **Prior Street Bridge Replacement**			
M23F071492BG	Public Works	2001 Quality of Life	-	-	600,000
CDBG PROJECT #: N/A FICS PROJECT #: F0715		PROJECT TITLE: **SR/280/James Jackson Pkwy Row**			
M23F071592BG	Public Works	2001 Quality of Life	-	-	200,000
CDBG PROJECT #: N/A FICS PROJECT #: F0716		PROJECT TITLE: **Techwood Dr Bridge Row Acquisition**			
M23F071692BG	Public Works	2001 Quality of Life	-	-	100,000
CDBG PROJECT #: N/A FICS PROJECT #: F0717		PROJECT TITLE: **Bridge Replacement Administration**			
M23F071792BG	Public Works	2001 Quality of Life	-	-	260,000
CDBG PROJECT #: N/A FICS PROJECT #: F0718		PROJECT TITLE: **Jones/Simpson/Alexander Corridor**			
Y63F071892BG	Planning & Community Development	2001 Quality of Life	-	-	1,000,000
CDBG PROJECT #: N/A FICS PROJECT #: F0719		PROJECT TITLE: **Northside Drive Travelway**			
Y63F071992BG	Planning & Community Development	2001 Quality of Life	-	-	1,000,000
CDBG PROJECT #: N/A FICS PROJECT #: F0720		PROJECT TITLE: **University Avenue Corridor**			
Y63F072092BG	Planning & Community Development	2001 Quality of Life	-	-	1,000,000
CDBG PROJECT #: N/A FICS PROJECT #: F0721		PROJECT TITLE: **Street Resurfacing & Reconstruction, Dist 1**			
M23F072192BG	Public Works	2001 Quality of Life	-	-	340,204
CDBG PROJECT #: N/A FICS PROJECT #: F0722		PROJECT TITLE: **Street Resurfacing & Reconstruction, Dist 2**			
M23F072292BG	Public Works	2001 Quality of Life	-	-	462,440
CDBG PROJECT #: N/A FICS PROJECT #: F0723		PROJECT TITLE: **Street Resurfacing & Reconstruction, Dist 3**			
M23F072392BG	Public Works	2001 Quality of Life	-	-	792,340

TRANSPORTATION

CENTER	DEPARTMENT	FUND	2001 EXPENSES	2002 EXPENSES	2003 BUDGET
PUBLIC STREETS, BRIDGES & VIADUCTS (CONTINUED)					
CDBG PROJECT #: **N/A** FICS PROJECT #: **F0724**		PROJECT TITLE: **Street Resurfacing & Reconstruction, Dist 4**			
M23F072492BG	Public Works	2001 Quality of Life	-	-	666,840
CDBG PROJECT #: **N/A** FICS PROJECT #: **F0725**		PROJECT TITLE: **Street Resurfacing & Reconstruction, Dist 5**			
M23F072592BG	Public Works	2001 Quality of Life	-	-	438,040
CDBG PROJECT #: **N/A** FICS PROJECT #: **F0726**		PROJECT TITLE: **Street Resurfacing & Reconstruction, Dist 6**			
M23F072692BG	Public Works	2001 Quality of Life	-	-	376,140
CDBG PROJECT #: **N/A** FICS PROJECT #: **F0727**		PROJECT TITLE: **Street Resurfacing & Reconstruction, Dist 7**			
M23F072792BG	Public Works	2001 Quality of Life	-	-	168,340
CDBG PROJECT #: **N/A** FICS PROJECT #: **F0728**		PROJECT TITLE: **Street Resurfacing & Reconstruction, Dist 8**			
M23F072892BG	Public Works	2001 Quality of Life	-	-	674,540
CDBG PROJECT #: **N/A** FICS PROJECT #: **F0729**		PROJECT TITLE: **Street Resurfacing & Reconstruction, Dist 9**			
M23F072992BG	Public Works	2001 Quality of Life	-	-	748,540
CDBG PROJECT #: **N/A** FICS PROJECT #: **F0730**		PROJECT TITLE: **Street Resurfacing & Reconstruction, Dist 10**			
M23F073092BG	Public Works	2001 Quality of Life	-	-	1,008,260
CDBG PROJECT #: **N/A** FICS PROJECT #: **F0731**		PROJECT TITLE: **Street Resurfacing & Reconstruction, Dist 11**			
M23F073192BG	Public Works	2001 Quality of Life	-	-	747,140
CDBG PROJECT #: **N/A** FICS PROJECT #: **F0732**		PROJECT TITLE: **Street Resurfacing & Reconstruction, Dist 12**			
M23F073292BG	Public Works	2001 Quality of Life	-	-	705,940
CDBG PROJECT #: **N/A** FICS PROJECT #: **F0733**		PROJECT TITLE: **Carver Homes Street Reconstruction**			
M23F073392BG	Public Works	2001 Quality of Life	-	1,262,972	-

2003 BUDGET
CAPITAL PROJECTS

TRANSPORTATION

CENTER	DEPARTMENT	FUND	2001 EXPENSES	2002 EXPENSES	2003 BUDGET
PUBLIC STREETS, BRIDGES & VIADUCTS (CONTINUED)					
CDBG PROJECT #: N/A FICS PROJECT #: F0734		PROJECT TITLE: **Harris Homes Street Reconstruction**			
M23F073492BG	Public Works	2001 Quality of Life	-	-	250,000
CDBG PROJECT #: N/A FICS PROJECT #: F0735		PROJECT TITLE: **Capitol Homes Street Reconstruction**			
M23F073592BG	Public Works	2001 Quality of Life	-	-	250,000
CDBG PROJECT #: N/A FICS PROJECT #: F0736		PROJECT TITLE: **Unpaved Street Pavings, Dist 1**			
M23F073692BG	Public Works	2001 Quality of Life	-	-	372,250
CDBG PROJECT #: N/A FICS PROJECT #: F0737		PROJECT TITLE: **Unpaved Street Pavings, Dist 3**			
M23F073792BG	Public Works	2001 Quality of Life	-	-	87,750
CDBG PROJECT #: N/A FICS PROJECT #: F0738		PROJECT TITLE: **Unpaved Street Pavings, Dist 4**			
M23F073892BG	Public Works	2001 Quality of Life	-	-	321,750
CDBG PROJECT #: N/A FICS PROJECT #: F0739		PROJECT TITLE: **Unpaved Street Pavings, Dist 5**			
M23F073992BG	Public Works	2001 Quality of Life	-	-	146,250
CDBG PROJECT #: N/A FICS PROJECT #: F0740		PROJECT TITLE: **Unpaved Street Pavings, Dist 6**			
M23F074092BG	Public Works	2001 Quality of Life	-	-	45,000
CDBG PROJECT #: N/A FICS PROJECT #: F0741		PROJECT TITLE: **Unpaved Street Pavings, Dist 7**			
M23F074192BG	Public Works	2001 Quality of Life	-	-	274,950
CDBG PROJECT #: N/A FICS PROJECT #: F0742		PROJECT TITLE: **Unpaved Street Pavings, Dist 8**			
M23F074292BG	Public Works	2001 Quality of Life	-	-	263,250
CDBG PROJECT #: N/A FICS PROJECT #: F0743		PROJECT TITLE: **Unpaved Street Pavings, Dist 9**			
M23F074392BG	Public Works	2001 Quality of Life	-	-	365,625

2003 BUDGET
CAPITAL PROJECTS

TRANSPORTATION

CENTER	DEPARTMENT	FUND	2001 EXPENSES	2002 EXPENSES	2003 BUDGET
PUBLIC STREETS, BRIDGES & VIADUCTS (CONTINUED)					
CDBG PROJECT #: **N/A** FICS PROJECT #: **F0744**		PROJECT TITLE: **Unpaved Street Pavings, Dist 11**			
M23F074492BG	Public Works	2001 Quality of Life	-	-	1,111,500
CDBG PROJECT #: **N/A** FICS PROJECT #: **F0745**		PROJECT TITLE: **Unpaved Street Pavings, Dist 12**			
M23F074592BG	Public Works	2001 Quality of Life	-	-	789,750
CDBG PROJECT #: **N/A** FICS PROJECT #: **F0746**		PROJECT TITLE: **Corridor Administration & Pgm**			
M23F074692BG	Public Works	2001 Quality of Life	-	4,000	386,000
CDBG PROJECT #: **N/A** FICS PROJECT #: **F0747**		PROJECT TITLE: **Street Resurfacing, Pgm Mgmt & Insp.**			
M23F074792BG	Public Works	2001 Quality of Life	-	-	727,000
CDBG PROJECT #: **N/A** FICS PROJECT #: **F0748**		PROJECT TITLE: **Unpaved Street Paving, Admin & Pgm Mgmt**			
M23F074892BG	Public Works	2001 Quality of Life	-	-	480,050
CDBG PROJECT #: **N/A** FICS PROJECT #: **F0749**		PROJECT TITLE: **Techwood Dr. /Peters Street Bridge**			
Y63F0749KWS0	Planning & Community Development	2001 Quality of Life	-	13,000	-
TOTAL - TRANSPORTATION			**17,537,453**	**15,508,096**	**76,577,565**

2003 BUDGET
CAPITAL PROJECTS

TRAFFIC CONTROL

CENTER	DEPARTMENT	FUND	2001 EXPENSES	2002 EXPENSES	2003 BUDGET
		TRAFFIC SIGNALIZATION			
CDBG PROJECT #:	**N/A**	PROJECT TITLE: **Traffic Signal Modernization**			
FICS PROJECT #:	**G0101**				
M41G01019999	Public Works	General Gov't. Capital Outlay	-	340	83
M41G010192AE	Public Works	1993 Bond Project	-	-	121
M41G010192AE	Public Works	1994 Bond Project	-	340	131
M41G010192AE	Public Works	1995 Bond Project	10,350	15,855	52,550
	Project Total		**10,350**	**16,535**	**52,885**
CDBG PROJECT #:	**N/A**	PROJECT TITLE: **Computer Traffic Control Expansion**			
FICS PROJECT #:	**G0102**				
M41G010292AE	Public Works	Annual Bond	14,306	-	3,065
CDBG PROJECT #:	**N/A**	PROJECT TITLE: **Traffic Signal Installation**			
FICS PROJECT #:	**G0103**				
M41G010392AE	Public Works	1991 Bond Project	-	-	131
M41G010392AE	Public Works	1994 Bond Project	-	1,251	84,605
M43G0103QNA0	Public Works	Trust	-	-	5,075
	Project Total		**-**	**1,251**	**89,811**
CDBG PROJECT #:	**N/A**	PROJECT TITLE: **Howell Mill/Northside Pkwy Signalization**			
FICS PROJECT #:	**G0115**				
M41G0115QNA0	Public Works	Trust	-	-	7,148
CDBG PROJECT #:	**N/A**	PROJECT TITLE: **Northside Drive Signalization**			
FICS PROJECT #:	**G0116**				
M41G0116KXF0	Public Works	Intergovernmental Grant	-	-	20,216
CDBG PROJECT #:	**N/A**	PROJECT TITLE: **I-20 Corridor Signalization**			
FICS PROJECT #:	**G0118**				
M41G0118KXN0	Public Works	Intergovernmental Grant	-	-	6,273
CDBG PROJECT #:	**N/A**	PROJECT TITLE: **Signals For Freedom Parkway**			
FICS PROJECT #:	**G0119**				
M41G0119KXP0	Public Works	Intergovernmental Grant	-	-	95,910
CDBG PROJECT #:	**N/A**	PROJECT TITLE: **Brotherton/Spring Signalization**			
FICS PROJECT #:	**G0120**				
M41G0120RNA0	Public Works	Trust	-	-	1,720

2003 BUDGET
CAPITAL PROJECTS

TRAFFIC CONTROL

CENTER	DEPARTMENT	FUND	2001 EXPENSES	2002 EXPENSES	2003 BUDGET
TRAFFIC SIGNALIZATION (CONTINUED)					
CDBG PROJECT #: N/A FICS PROJECT #: G0123		PROJECT TITLE: **Int'l Crosswalk Installations, Dist 1**			
M41G012392BG	Public Works	2001 Quality of Life	-	-	110,000
CDBG PROJECT #: N/A FICS PROJECT #: G0124		PROJECT TITLE: **Int'l Crosswalk Installations, Dist 2**			
M41G012492BG	Public Works	2001 Quality of Life	-	-	110,000
CDBG PROJECT #: N/A FICS PROJECT #: G0125		PROJECT TITLE: **Int'l Crosswalk Installations, Dist 3**			
M41G012592BG	Public Works	2001 Quality of Life	-	-	110,000
CDBG PROJECT #: N/A FICS PROJECT #: G0126		PROJECT TITLE: **Int'l Crosswalk Installations, Dist 4**			
M41G012692BG	Public Works	2001 Quality of Life	-	-	110,000
CDBG PROJECT #: N/A FICS PROJECT #: G0127		PROJECT TITLE: **Int'l Crosswalk Installations, Dist 5**			
M41G012792BG	Public Works	2001 Quality of Life	-	-	110,000
CDBG PROJECT #: N/A FICS PROJECT #: G0128		PROJECT TITLE: **Int'l Crosswalk Installations, Dist 6**			
M41G012892BG	Public Works	2001 Quality of Life	-	-	110,000
CDBG PROJECT #: N/A FICS PROJECT #: G0129		PROJECT TITLE: **Int'l Crosswalk Installations, Dist 7**			
M41G012992BG	Public Works	2001 Quality of Life	-	-	110,000
CDBG PROJECT #: N/A FICS PROJECT #: G0130		PROJECT TITLE: **Int'l Crosswalk Installations, Dist 8**			
M41G013092BG	Public Works	2001 Quality of Life	-	-	110,000
CDBG PROJECT #: N/A FICS PROJECT #: G0131		PROJECT TITLE: **Int'l Crosswalk Installations, Dist 9**			
M41G013192BG	Public Works	2001 Quality of Life	-	-	110,000
CDBG PROJECT #: N/A FICS PROJECT #: G0132		PROJECT TITLE: **Int'l Crosswalk Installations, Dist 10**			
M41G013292BG	Public Works	2001 Quality of Life	-	-	110,000

2003 BUDGET
CAPITAL PROJECTS

TRAFFIC CONTROL

CENTER	DEPARTMENT	FUND	2001 EXPENSES	2002 EXPENSES	2003 BUDGET
TRAFFIC SIGNALIZATION (CONTINUED)					
CDBG PROJECT #: N/A FICS PROJECT #: G0133		PROJECT TITLE: **Int'l Crosswalk Installations, Dist 11**			
M41G013392BG	Public Works	2001 Quality of Life	-	-	110,000
CDBG PROJECT #: N/A FICS PROJECT #: G0134		PROJECT TITLE: **Int'l Crosswalk Installations, Dist 12**			
M41G013492BG	Public Works	2001 Quality of Life	-	-	110,000
CDBG PROJECT #: N/A FICS PROJECT #: G0135		PROJECT TITLE: **Parking Meter Install & UPG, BU**			
M41G013592BG	Public Works	2001 Quality of Life	-	-	54,716
CDBG PROJECT #: N/A FICS PROJECT #: G0136		PROJECT TITLE: **Parking Meter Install & UPG, CE**			
M41G013692BG	Public Works	2001 Quality of Life	-	-	166,475
CDBG PROJECT #: N/A FICS PROJECT #: G0137		PROJECT TITLE: **Parking Meter Install & UPG, GA**			
M41G013792BG	Public Works	2001 Quality of Life	-	-	16,587
CDBG PROJECT #: N/A FICS PROJECT #: G0138		PROJECT TITLE: **Parking Meter Install & UPG, GA**			
M41G013892BG	Public Works	2001 Quality of Life	-	-	66,853
CDBG PROJECT #: N/A FICS PROJECT #: G0139		PROJECT TITLE: **Parking Meter Install & UPG, LI**			
M41G013992BG	Public Works	2001 Quality of Life	-	-	13,654
CDBG PROJECT #: N/A FICS PROJECT #: G0140		PROJECT TITLE: **Parking Meter Install & UPG, MI**			
M41G014092BG	Public Works	2001 Quality of Life	-	-	106,399
CDBG PROJECT #: N/A FICS PROJECT #: G0141		PROJECT TITLE: **Parking Meter Install & UPG, VI**			
M41G014192BG	Public Works	2001 Quality of Life	-	-	25,891
CDBG PROJECT #: N/A FICS PROJECT #: G0142		PROJECT TITLE: **Parking Meter Maintenance/Part**			
M41G014292BG	Public Works	2001 Quality of Life	-	-	28,200

2003 BUDGET
CAPITAL PROJECTS

TRAFFIC CONTROL

CENTER	DEPARTMENT	FUND	2001 EXPENSES	2002 EXPENSES	2003 BUDGET
TRAFFIC SIGNALIZATION (CONTINUED)					
CDBG PROJECT #: N/A FICS PROJECT #: G0143		PROJECT TITLE: **School Signage Replace, Element**			
M41G014392BG	Public Works	2001 Quality of Life	-	-	46,260
CDBG PROJECT #: N/A FICS PROJECT #: G0144		PROJECT TITLE: **School Signage Replace, High School**			
M41G014492BG	Public Works	2001 Quality of Life	-	-	7,380
CDBG PROJECT #: N/A FICS PROJECT #: G0145		PROJECT TITLE: **School Signage Replace, Middle**			
M41G014592BG	Public Works	2001 Quality of Life	-	-	11,400
CDBG PROJECT #: N/A FICS PROJECT #: G0146		PROJECT TITLE: **Speed Hump Installations, Dist 1**			
M41G014692BG	Public Works	2001 Quality of Life	-	-	71,875
CDBG PROJECT #: N/A FICS PROJECT #: G0147		PROJECT TITLE: **Speed Hump Installations, Dist 2**			
M41G014792BG	Public Works	2001 Quality of Life	-	-	89,125
CDBG PROJECT #: N/A FICS PROJECT #: G0148		PROJECT TITLE: **Speed Hump Installations, Dist 3**			
M41G014892BG	Public Works	2001 Quality of Life	-	-	106,375
CDBG PROJECT #: N/A FICS PROJECT #: G0149		PROJECT TITLE: **Speed Hump Installations, Dist 4**			
M41G014992BG	Public Works	2001 Quality of Life	-	-	106,375
CDBG PROJECT #: N/A FICS PROJECT #: G0150		PROJECT TITLE: **Speed Hump Installations, Dist 5**			
M41G015092BG	Public Works	2001 Quality of Life	-	-	106,375
CDBG PROJECT #: N/A FICS PROJECT #: G0151		PROJECT TITLE: **Speed Hump Installations, Dist 6**			
M41G015192BG	Public Works	2001 Quality of Life	-	-	106,375
CDBG PROJECT #: N/A FICS PROJECT #: G0152		PROJECT TITLE: **Speed Hump Installations, Dist 7**			
M41G015292BG	Public Works	2001 Quality of Life	-	-	261,625

2003 BUDGET
CAPITAL PROJECTS

TRAFFIC CONTROL

CENTER	DEPARTMENT	FUND	2001 EXPENSES	2002 EXPENSES	2003 BUDGET
TRAFFIC SIGNALIZATION (CONTINUED)					
CDBG PROJECT #: N/A FICS PROJECT #: G0153		PROJECT TITLE: **Speed Hump Installations, Dist 8**			
M41G015392BG	Public Works	2001 Quality of Life	-	-	60,325
CDBG PROJECT #: N/A FICS PROJECT #: G0154		PROJECT TITLE: **Speed Hump Installations, Dist 9**			
M41G015492BG	Public Works	2001 Quality of Life	-	-	89,125
CDBG PROJECT #: N/A FICS PROJECT #: G0155		PROJECT TITLE: **Speed Hump Installations, Dist 10**			
M41G015592BG	Public Works	2001 Quality of Life	-	-	106,375
CDBG PROJECT #: N/A FICS PROJECT #: G0156		PROJECT TITLE: **Speed Hump Installations, Dist 11**			
M41G015692BG	Public Works	2001 Quality of Life	-	-	89,125
CDBG PROJECT #: N/A FICS PROJECT #: G0157		PROJECT TITLE: **Speed Hump Installations, Dist 12**			
M41G015792BG	Public Works	2001 Quality of Life	-	-	71,875
CDBG PROJECT #: N/A FICS PROJECT #: G0158		PROJECT TITLE: **Traffic Calming Measures, Dist 1**			
M41G015892BG	Public Works	2001 Quality of Life	-	-	18,230
CDBG PROJECT #: N/A FICS PROJECT #: G0159		PROJECT TITLE: **Traffic Calming Measures, Dist 2**			
M41G015992BG	Public Works	2001 Quality of Life	-	-	18,230
CDBG PROJECT #: N/A FICS PROJECT #: G0160		PROJECT TITLE: **Traffic Calming Measures, Dist 3**			
M41G016092BG	Public Works	2001 Quality of Life	-	-	18,230
CDBG PROJECT #: N/A FICS PROJECT #: G0161		PROJECT TITLE: **Traffic Calming Measures, Dist 4**			
M41G016192BG	Public Works	2001 Quality of Life	-	-	18,230
CDBG PROJECT #: N/A FICS PROJECT #: G0162		PROJECT TITLE: **Traffic Calming Measures, Dist 5**			
M41G016292BG	Public Works	2001 Quality of Life	-	-	18,230

2003 BUDGET
CAPITAL PROJECTS

TRAFFIC CONTROL

CENTER	DEPARTMENT	FUND	2001 EXPENSES	2002 EXPENSES	2003 BUDGET
TRAFFIC SIGNALIZATION (CONTINUED)					
CDBG PROJECT #: N/A FICS PROJECT #: G0163		PROJECT TITLE: **Traffic Calming Measures, Dist 6**			
M41G016392BG	Public Works	2001 Quality of Life	-	-	18,230
CDBG PROJECT #: N/A FICS PROJECT #: G0164		PROJECT TITLE: **Traffic Calming Measures, Dist 7**			
M41G016492BG	Public Works	2001 Quality of Life	-	-	18,230
CDBG PROJECT #: N/A FICS PROJECT #: G0165		PROJECT TITLE: **Traffic Calming Measures, Dist 8**			
M41G016592BG	Public Works	2001 Quality of Life	-	-	150,530
CDBG PROJECT #: N/A FICS PROJECT #: G0166		PROJECT TITLE: **Traffic Calming Measures, Dist 9**			
M41G016692BG	Public Works	2001 Quality of Life	-	-	18,230
CDBG PROJECT #: N/A FICS PROJECT #: G0167		PROJECT TITLE: **Traffic Calming Measures, Dist 10**			
M41G016792BG	Public Works	2001 Quality of Life	-	-	18,230
CDBG PROJECT #: N/A FICS PROJECT #: G0168		PROJECT TITLE: **Traffic Calming Measures, Dist 11**			
M41G016892BG	Public Works	2001 Quality of Life	-	-	18,230
CDBG PROJECT #: N/A FICS PROJECT #: G0169		PROJECT TITLE: **Traffic Calming Measures, Dist 12**			
M41G016992BG	Public Works	2001 Quality of Life	-	-	18,230
CDBG PROJECT #: N/A FICS PROJECT #: G0170		PROJECT TITLE: **Traffic Signals & Comm., Bankhead**			
M41G017092BG	Public Works	2001 Quality of Life	-	-	553,800
CDBG PROJECT #: N/A FICS PROJECT #: G0171		PROJECT TITLE: **Traffic Signals & Comm., Campbellton**			
M41G017192BG	Public Works	2001 Quality of Life	-	-	323,050
CDBG PROJECT #: N/A FICS PROJECT #: G0172		PROJECT TITLE: **Traffic Signals & Comm., Cleveland**			
M41G017292BG	Public Works	2001 Quality of Life	-	-	323,050

2003 BUDGET
CAPITAL PROJECTS

TRAFFIC CONTROL

CENTER	DEPARTMENT	FUND	2001 EXPENSES	2002 EXPENSES	2003 BUDGET
TRAFFIC SIGNALIZATION (CONTINUED)					
CDBG PROJECT #: N/A FICS PROJECT #: G0173		PROJECT TITLE: **Traffic Signals & Comm., Moreland**			
M41G017392BG	Public Works	2001 Quality of Life	-	-	461,500
CDBG PROJECT #: N/A FICS PROJECT #: G0174		PROJECT TITLE: **Traffic Signals & Comm., Citywide**			
M41G017492BG	Public Works	2001 Quality of Life	-	-	3,193,222
CDBG PROJECT #: N/A FICS PROJECT #: G0175		PROJECT TITLE: **Carver Homes Street Lighting**			
M41G017592BG	Public Works	2001 Quality of Life	-	52,135	-
CDBG PROJECT #: N/A FICS PROJECT #: G0176		PROJECT TITLE: **Parking Meter Install, Proj Admin**			
M41G017692BG	Public Works	2001 Quality of Life	-	-	53,600
CDBG PROJECT #: N/A FICS PROJECT #: G0177		PROJECT TITLE: **Speed Hump & Calming Dev, Proj A**			
M41G017792BG	Public Works	2001 Quality of Life	-	-	144,000
CDBG PROJECT #: N/A FICS PROJECT #: G0178		PROJECT TITLE: **Traffic Signal Admin & Pgm Mgmt**			
M41G017892BG	Public Works	2001 Quality of Life	-	27,689	205,111
STREET LIGHTING					
CDBG PROJECT #: N/A FICS PROJECT #: G0201		PROJECT TITLE: **Street Light Modernization**			
M41G020192AE	Public Works	1987 Bond Project	30,969	-	-
M41G020192AE	Public Works	1989 Bond Project	18,480	-	-
M41G020192AE	Public Works	1990 Bond Project	43,054	-	-
M41G020192AE	Public Works	1991 Bond Project	54,442	-	-
M41G020192AE	Public Works	1992 Bond Project	57,128	-	-
M41G020192AE	Public Works	1995 Bond Project	-	-	50,000
M41G020192AE	Public Works	1996 Bond Project	50,000	-	-
M41G020192AE	Public Works	1997 Bond Project	114,928	-	-
	Project Total		**369,001**	**-**	**50,000**

2003 BUDGET
CAPITAL PROJECTS

TRAFFIC CONTROL

CENTER	DEPARTMENT	FUND	2001 EXPENSES	2002 EXPENSES	2003 BUDGET
STREET LIGHTING (CONTINUED)					
CDBG PROJECT #:	N/A	PROJECT TITLE: **Neighborhood Traffic Management**			
FICS PROJECT #:	G0203				
M41G020392AE	Public Works	Annual Bond	-	-	1,272
M41G020392AE	Public Works	1995 Bond Project	-	-	134,687
	Project Total		-	-	**135,959**
CDBG PROJECT #:	N/A	PROJECT TITLE: **Freeway Lighting-Cap. Improve.**			
FICS PROJECT #:	G0206				
M41G020692AE	Public Works	1991 Bond Project	-	-	1
CDBG PROJECT #:	N/A	PROJECT TITLE: **Freeway Lighting (Phase 2 - 4)**			
FICS PROJECT #:	G0207				
M22G020792BA	Public Works	1994 Referendum G.O. Bond	-	-	103
STREET SIGNAGE					
CDBG PROJECT #:	N/A	PROJECT TITLE: **Overhead Signs**			
FICS PROJECT #:	G0302				
M41G030292AE	Public Works	1996 Bond Project	-	-	155,642
PARKING METER REPLACEMENT					
CDBG PROJECT #:	N/A	PROJECT TITLE: **Parking Meter Replacement**			
FICS PROJECT #:	G0401				
M44G040192AH	Public Works	2000 Bond Project	-	-	250,000
TRANSPORTATION STUDY					
CDBG PROJECT #:	N/A	PROJECT TITLE: **Chandler Park/Lake Clair Neighborhoods**			
FICS PROJECT #:	G0501				
M41G0501LNA0	Public Works	Intergovernmental Grant	-	-	20,000
TOTAL - TRAFFIC CONTROL			**393,657**	**97,610**	**9,625,891**

2003 BUDGET
CAPITAL PROJECTS

SOLID WASTE COLLECTION AND DISPOSAL

CENTER	DEPARTMENT	FUND	2001 EXPENSES	2002 EXPENSES	2003 BUDGET
		DISPOSAL FACILITIES			
CDBG PROJECT #:	**N/A**	PROJECT TITLE: **Closure, Gun Club Road Landfill**			
FICS PROJECT #:	**H0204**				
M31H020491AA	Public Works	General Gov't. Capital Outlay	100,399	111,914	1,903,488
M31H020491AA	Public Works	Solid Waste Mgmt. Fac. Constr.	83,773	72,068	133,919
	Project Total		**184,172**	**183,982**	**2,037,407**
CDBG PROJECT #:	**N/A**	PROJECT TITLE: **Key Road Landfill Closure**			
FICS PROJECT #:	**H0205**				
M31H020591AB	Public Works	Solid Waste Mgmt. Fac. Constr.	182,100	58,931	99,119
CDBG PROJECT #:	**N/A**	PROJECT TITLE: **Cascade Road Landfill Closure**			
FICS PROJECT #:	**H0206**				
M31H020691AB	Public Works	Solid Waste Mgmt. Fac. Constr.	367,587	90,259	100,000
CDBG PROJECT #:	**N/A**	PROJECT TITLE: **Ease Confederate Landfill Closure**			
FICS PROJECT #:	**H0207**				
M31H020791AB	Public Works	Solid Waste Mgmt. Fac. Constr.	79,547	78,305	429,923
TOTAL - SOLID WASTE COLLECTION AND DISPOSAL			**813,406**	**411,477**	**2,666,449**

2003 BUDGET
CAPITAL PROJECTS

POLLUTION CONTROL

CENTER	DEPARTMENT	FUND	2001 EXPENSES	2002 EXPENSES	2003 BUDGET
		SEWERS			
CDBG PROJECT #:	**N/A**	PROJECT TITLE: **Terrell Creek**			
FICS PROJECT #:	**I0110**				
M24I011092BB	Public Works	1994 Referendum G.O. Bond	-	70	823
M24I011092BB	Public Works	1996 G.O. Public Improve. BD	-	-	65
M24I011092BB	Public Works	1997 G.O. Public Improve. BD	8,949	-	107,313
	Project Total		**8,949**	**70**	**108,201**
CDBG PROJECT #:	**N/A**	PROJECT TITLE: **Proctor Stream Bank Protection**			
FICS PROJECT #:	**I0112**				
M24I011292BB	Public Works	1997 G.O. Public Improve. BD	828,228	870,125	98,836
CDBG PROJECT #:	**N/A**	PROJECT TITLE: **Wildwood Rd. Storm Sewer**			
FICS PROJECT #:	**I0113**				
M24I011392AG	Public Works	Annual Bond	-	-	1,606
CDBG PROJECT #:	**N/A**	PROJECT TITLE: **Federal Prison Creek**			
FICS PROJECT #:	**I0124**				
M24I012492BB	Public Works	1996 G.O. Public Improve. BD	40	39,860	93
M24I012492BB	Public Works	1997 G.O. Public Improve. BD	107,766	88,351	441,003
	Project Total		**107,806**	**128,211**	**441,096**
CDBG PROJECT #:	**N/A**	PROJECT TITLE: **Proctor Creek Basin**			
FICS PROJECT #:	**I0125**				
M24I012592BB	Public Works	1994 Referendum G.O. Bond	625	53,045	-
M24I012592BB	Public Works	1996 G.O. Public Improve. BD	39,547	12,736	237,262
M24I012592BB	Public Works	1997 G.O. Public Improve. BD	67	852,212	511,107
	Project Total		**40,239**	**917,993**	**748,369**
CDBG PROJECT #:	**N/A**	PROJECT TITLE: **Indian Creek**			
FICS PROJECT #:	**I0126**				
M24I012692BB	Public Works	1996 G.O. Public Improve. BD	783	1,152	39,844
M24I012692BB	Public Works	1997 G.O. Public Improve. BD	181,879	3,950	228,493
	Project Total		**182,662**	**5,102**	**268,337**

POLLUTION CONTROL

SEWERS (CONTINUED)

CENTER	DEPARTMENT	FUND	2001 EXPENSES	2002 EXPENSES	2003 BUDGET
CDBG PROJECT #:	N/A	PROJECT TITLE: **Nancy Creek**			
FICS PROJECT #:	I0127				
M24I012792AB	Public Works	1990 Bond Project	-	-	56,455
M24I012792AB	Public Works	1991 Bond Project	6,996	4,878	8,826
M24I012792AB	Public Works	1992 Bond Project	-	-	894
M24I012792BB	Public Works	1994 Referendum G.O. Bond	1,404	-	223,616
M24I012792AB	Public Works	1994 Bond Project	-	-	34,521
M24I012792BB	Public Works	1996 G.O. Public Improve. BD	48,709	121	5,494
M24I012792BB	Public Works	1997 G.O. Public Improve. BD	410,039	56	435,049
	Project Total		**467,148**	**5,055**	**764,855**
CDBG PROJECT #:	N/A	PROJECT TITLE: **Utoy Creek Streambank Protection**			
FICS PROJECT #:	I0128				
M24I012892BB	Public Works	1994 Referendum G.O. Bond	249	938	-
M24I012892BB	Public Works	1996 G.O. Public Improve. BD	327,076	152,014	341
M24I012892BB	Public Works	1997 G.O. Public Improve. BD	1,085,481	386,084	17,527
	Project Total		**1,412,806**	**539,036**	**17,868**
CDBG PROJECT #:	N/A	PROJECT TITLE: **Peachtree Creek Drainage Basin**			
FICS PROJECT #:	I0129				
M24I012992BB	Public Works	1996 G.O. Public Improve. BD	244,073	98,317	251,756
M24I012992BB	Public Works	1997 G.O. Public Improve. BD	762,981	646,800	607,138
	Project Total		**1,007,054**	**745,117**	**858,894**
CDBG PROJECT #:	N/A	PROJECT TITLE: **Peachtree Creek Streambank Protection**			
FICS PROJECT #:	I0130				
M24I013092BB	Public Works	1994 Referendum G.O. Bond	136	2,164	-
M24I013092BB	Public Works	1997 G.O. Public Improve. BD	5,847	12,449	35,031
	Project Total		**5,983**	**14,613**	**35,031**
CDBG PROJECT #:	N/A	PROJECT TITLE: **Utoy Creek Drainage Basin**			
FICS PROJECT #:	I0131				
M24I013192BB	Public Works	1994 Referendum G.O. Bond	7,866	181,690	979
M24I013192BB	Public Works	1996 G.O. Public Improve. BD	1,095	448,122	2,633
M24I013192BB	Public Works	1997 G.O. Public Improve. BD	223,581	3,116,825	994,027
	Project Total		**232,542**	**3,746,637**	**997,639**

POLLUTION CONTROL

CENTER	DEPARTMENT	FUND	2001 EXPENSES	2002 EXPENSES	2003 BUDGET
		SEWERS (CONTINUED)			
CDBG PROJECT #:	N/A	PROJECT TITLE: **Terrel Creek Phase III Storm Sewer**			
FICS PROJECT #:	I0132				
M24I013292BB	Public Works	1994 Referendum G.O. Bond	19,244	-	-
CDBG PROJECT #:	N/A	PROJECT TITLE: **Terrel Creek Phase IV Storm Sewer**			
FICS PROJECT #:	I0133				
M24I013392BB	Public Works	1994 Referendum G.O. Bond	48,432	-	-
CDBG PROJECT #:	N/A	PROJECT TITLE: **Branch Dr. Streambank Protection**			
FICS PROJECT #:	I0135				
M24I013592BB	Public Works	1994 Referendum G.O. Bond	721	-	-
M24I013592BB	Public Works	1997 G.O. Public Improve. BD	3,497	-	-
	Project Total		**4,218**	**-**	**-**
CDBG PROJECT #:	N/A	PROJECT TITLE: **Holly Wright Neighborhood Storm Sewer**			
FICS PROJECT #:	I0136				
M24I013692BB	Public Works	1994 Referendum G.O. Bond	-	83	-
M24I013692BB	Public Works	1997 G.O. Public Improve. BD	4,120	-	-
	Project Total		**4,120**	**83**	**-**
CDBG PROJECT #:	N/A	PROJECT TITLE: **Greenview Ave. NE Storm Sewer**			
FICS PROJECT #:	I0143				
M24I014392BB	Public Works	1994 Referendum G.O. Bond	10,280	-	-
CDBG PROJECT #:	N/A	PROJECT TITLE: **Storm Sewer CDIA**			
FICS PROJECT #:	I0144				
M24I014492BB	Public Works	1994 Referendum G.O. Bond	-	9,746	60,833
M24I014492BB	Public Works	1997 G.O. Public Improve. BD	780,264	-	133,740
	Project Total		**780,264**	**9,746**	**194,573**
CDBG PROJECT #:	N/A	PROJECT TITLE: **South River Drainage Basin**			
FICS PROJECT #:	I0145				
M24I014592BB	Public Works	1994 Referendum G.O. Bond	-	65	-
M24I014592BB	Public Works	1996 G.O. Public Improve. BD	8,925	90	60,515
M24I014592BB	Public Works	1997 G.O. Public Improve. BD	7,423	96,178	316,316
	Project Total		**16,348**	**96,333**	**376,831**

2003 BUDGET
CAPITAL PROJECTS

POLLUTION CONTROL

CENTER	DEPARTMENT	FUND	2001 EXPENSES	2002 EXPENSES	2003 BUDGET
SEWERS (CONTINUED)					
CDBG PROJECT #:	N/A	PROJECT TITLE: **Sugar Creek Drainage Basin**			
FICS PROJECT #:	I0146				
M24I014692BB	Public Works	1994 Referendum G.O. Bond	-	-	84
M24I014692BB	Public Works	1996 G.O. Public Improve. BD	-	-	2,814
M24I014692BB	Public Works	1997 G.O. Public Improve. BD	-	189	298,134
	Project Total		**-**	**189**	**301,032**
CDBG PROJECT #:	N/A	PROJECT TITLE: **S'Hill/P'Town/M'Ville/V.C. Drainage**			
FICS PROJECT #:	I0147				
M24I014792BB	Public Works	1994 Referendum G.O. Bond	27,523	132,223	90,452
M24I014792BB	Public Works	1997 G.O. Public Improve. BD	57,762	1,353,960	275,326
	Project Total		**85,285**	**1,486,183**	**365,778**
CDBG PROJECT #:	N/A	PROJECT TITLE: **Admin of '94 G.O. Bond Referendum**			
FICS PROJECT #:	I0148				
M24I014892BB	Public Works	1994 Referendum G.O. Bond	556,789	461,318	211,981
M24I014892BB	Public Works	1996 G.O. Public Improve. BD	1	-	705,559
M24I014892BB	Public Works	1997 G.O. Public Improve. BD	-	6,005	-
	Project Total		**556,790**	**467,323**	**917,540**
CDBG PROJECT #:	N/A	PROJECT TITLE: **Carver Dr. Stream Bank Improvement**			
FICS PROJECT #:	I0149				
M24I014992BB	Public Works	1997 G.O. Public Improve. BD	-	-	200,000
SANITARY/COMBINED SEWERS					
CDBG PROJECT #:	N/A	PROJECT TITLE: **Peachtree Relief Sewer**			
FICS PROJECT #:	I0207				
M24I02079999	Public Works	1999 Water & Wastewater Bond	2,985,843	9,729,277	11,937,119
CDBG PROJECT #:	N/A	PROJECT TITLE: **Rivers Road Sewer System**			
FICS PROJECT #:	I0210				
M24102109999	Public Works	Water & Sewer Renew & Ext.	-	1,669,186	-
M24102109999	Public Works	1993 Water & Sewer Constr.	-	417,287	1,958,482
M24102109999	Public Works	Water & Sewer 1997 BD Constr.	-	59,848	895,197
	Project Total		**-**	**2,146,321**	**2,853,679**

2003 BUDGET
CAPITAL PROJECTS

POLLUTION CONTROL

SANITARY/COMBINED SEWERS (CONTINUED)

CENTER	DEPARTMENT	FUND	2001 EXPENSES	2002 EXPENSES	2003 BUDGET
CDBG PROJECT #:	N/A	PROJECT TITLE: **Lloyd Street Trunk Sewer**			
FICS PROJECT #:	I0214				
M24I02149999	Public Works	Water & Sewer Renew & Ext.	-	-	30,328
M24I0214BRL0	Public Works	1993 Water & Sewer Constr.	9,298	20,964	-
M24I02149999	Public Works	1993 Water & Sewer Constr.	-	-	2,949
	Project Total		**9,298**	**20,964**	**33,277**
CDBG PROJECT #:	N/A	PROJECT TITLE: **Orme Street Trunk Sewer**			
FICS PROJECT #:	I0216				
M24I02169999	Public Works	1993 Water & Sewer Constr.	-	-	5,481
M24I02169999	Public Works	1999 Water & Wastewater Bond	13,824,270	7,470,837	1,185,609
	Project Total		**13,824,270**	**7,470,837**	**1,191,090**
CDBG PROJECT #:	N/A	PROJECT TITLE: **General Sewer Improvements**			
FICS PROJECT #:	I0223				
M24I022392AG	Public Works	Annual Bond	-	-	20,753
M24I02239999	Public Works	Water & Sewer Renew & Ext.	127,358	-	14,703
M24I02239999	Public Works	1999 Water & Wastewater Bond	31,484,684	22,850,715	25,339,061
M24I02239999	Public Works	2001 Water & Wastewater Bond	-	4,290,727	12,709,272
	Project Total		**31,612,042**	**27,141,442**	**38,083,789**
CDBG PROJECT #:	N/A	PROJECT TITLE: **Peachtree Interceptor**			
FICS PROJECT #:	I0228				
M24I02289999	Public Works	1999 Water & Wastewater Bond	7,206,774	1,118,393	657,995
CDBG PROJECT #:	N/A	PROJECT TITLE: **Veterans Hospital Trunk**			
FICS PROJECT #:	I0232				
M24I02329999	Public Works	1999 Water & Wastewater Bond	2,216,667	5,794,891	1,221,831
CDBG PROJECT #:	N/A	PROJECT TITLE: **Butler Street Trunk Sewer**			
FICS PROJECT #:	I0241				
M24I02419999	Public Works	1993 Water & Sewer Constr.	-	-	13,745

2003 BUDGET
CAPITAL PROJECTS

POLLUTION CONTROL

CENTER	DEPARTMENT	FUND	2001 EXPENSES	2002 EXPENSES	2003 BUDGET
		SANITARY/COMBINED SEWERS (CONTINUED)			
CDBG PROJECT #:	N/A	PROJECT TITLE: **Nancy Creek Sewer**			
FICS PROJECT #:	I0242				
M24I02429999	Public Works	Water & Sewer Renew & Ext.	7,652	-	-
M24I02429999	Public Works	1999 Water & Wastewater Bond	11,304,931	4,020,952	1,329,240
M24I02429999	Public Works	2001 Water & Wastewater Bond	-	20,262,183	173,237,817
	Project Total		**11,312,583**	**24,283,135**	**174,567,057**
CDBG PROJECT #:	N/A	PROJECT TITLE: **Guinite Improvements**			
FICS PROJECT #:	I0243				
M24I02439999	Public Works	Water & Sewer Renew & Ext.	242,631	-	-
M24I02439999	Public Works	1999 Water & Wastewater Bond	4,762,511	3,887,730	1,341,881
	Project Total		**5,005,142**	**3,887,730**	**1,341,881**
CDBG PROJECT #:	N/A	PROJECT TITLE: **Insituform Improvements**			
FICS PROJECT #:	I0244				
M24I02449999	Public Works	Water & Sewer Renew & Ext.	-	1,102,867	-
M24I02449999	Public Works	1999 Water & Wastewater Bond	4,748,615	2,725,145	881,852
M24I02449999	Public Works	2001 Water & Wastewater Bond	-	5,134,355	7,865,645
	Project Total		**4,748,615**	**8,962,367**	**8,747,497**
CDBG PROJECT #:	N/A	PROJECT TITLE: **Mineral Springs Sewer**			
FICS PROJECT #:	I0245				
M24I02459999	Public Works	Water & Sewer Renew & Ext.	-	-	10,094
M24I02459999	Public Works	1993 Water & Sewer Constr.	-	-	15,175
M24I02459999	Public Works	Water & Sewer 1997 BD Constr.	-	3,971,072	28,928
	Project Total		**-**	**3,971,072**	**54,197**
CDBG PROJECT #:	N/A	PROJECT TITLE: **10th Ward Trunk**			
FICS PROJECT #:	I0246				
M24I02469999	Public Works	Water & Sewer Renew & Ext.	-	-	11,700,000
M24I02469999	Public Works	Water & Sewer 1997 BD Constr.	30,212	11,431	50,364
M24I02469999	Public Works	1999 Water & Wastewater Bond	5,654,386	1,731,200	11,748,233
	Project Total		**5,684,598**	**1,742,631**	**23,498,597**
CDBG PROJECT #:	N/A	PROJECT TITLE: **Utoy Creek Basin**			
FICS PROJECT #:	I0248				
M24I02489999	Public Works	Water & Sewer Renew & Ext.	-	-	1,200
M24I02489999	Public Works	1993 Water & Sewer Constr.	-	-	763,682
	Project Total		**-**	**-**	**764,882**

2003 BUDGET
CAPITAL PROJECTS

POLLUTION CONTROL

CENTER	DEPARTMENT	FUND	2001 EXPENSES	2002 EXPENSES	2003 BUDGET
SANITARY/COMBINED SEWERS (CONTINUED)					
CDBG PROJECT #: **N/A**		PROJECT TITLE: **N. Peachtree Creek Sewer**			
FICS PROJECT #: **I0249**					
M24I02499999	Public Works	1993 Water & Sewer Constr.	18,086	-	13,706
CDBG PROJECT #: **N/A**		PROJECT TITLE: **Fairmont/Glidden Sewer**			
FICS PROJECT #: **I0251**					
M24I02519999	Public Works	1999 Water & Wastewater Bond	918,994	633,724	246,468
CDBG PROJECT #: **N/A**		PROJECT TITLE: **Pine Meadows Sewer**			
FICS PROJECT #: **I0252**					
M24I02529999	Public Works	Water & Sewer Renew & Ext.	477,551	98,628	267,364
M24I02529999	Public Works	1993 Water & Sewer Constr.	-	-	200
	Project Total		**477,551**	**98,628**	**267,564**
CDBG PROJECT #: **N/A**		PROJECT TITLE: **North Stratford Sewer**			
FICS PROJECT #: **I0253**					
M24I0253QNC0	Public Works	Water & Sewer Renew & Ext.	-	-	3,300
M24I02539999	Public Works	Water & Sewer Renew & Ext.	-	-	10,193
M24I02539999	Public Works	Water & Sewer 1997 BD Constr.	-	-	136,053
	Project Total		**-**	**-**	**149,546**
CDBG PROJECT #: **N/A**		PROJECT TITLE: **Greenway Acquisition Project**			
FICS PROJECT #: **I0254**					
T31I02549999	Non-Departmental	Trust	881,738	2,895,734	7,386,848
CDBG PROJECT #: **N/A**		PROJECT TITLE: **Building Maintenance**			
FICS PROJECT #: **I0255**					
M24I02559999	Public Works	1999 Water & Wastewater Bond	66,845	-	3,884,980
CDBG PROJECT #: **N/A**		PROJECT TITLE: **Atlantic Station Sewer**			
FICS PROJECT #: **I0256**					
M24I02569999	Public Works	Water & Sewer Renew & Ext.	10,000,000	-	-
M24I02569999	Public Works	2001 Water & Wastewater Bond	-	11,770,000	-
	Project Total		**10,000,000**	**11,770,000**	**-**

POLLUTION CONTROL

SANITARY/COMBINED SEWERS (CONTINUED)

CENTER	DEPARTMENT	FUND	2001 EXPENSES	2002 EXPENSES	2003 BUDGET
CDBG PROJECT #:	N/A	PROJECT TITLE: **Carver Home Improvements**			
FICS PROJECT #:	I0257				
M24I02579999	Public Works	Water & Sewer Renew & Ext.	935,836	-	664,164
M24I02579999	Public Works	2001 Water & Wastewater Bond	-	3,680,000	-
	Project Total		**935,836**	**3,680,000**	**664,164**
CDBG PROJECT #:	N/A	PROJECT TITLE: **Tanyard Creek Relief Sewer**			
FICS PROJECT #:	I0258				
M24I02589999	Public Works	1999 Water & Wastewater Bond	382,298	258,692	159,011
CDBG PROJECT #:	N/A	PROJECT TITLE: **Indian Creek Sewer**			
FICS PROJECT #:	I0260				
M24I02609999	Public Works	1999 Water & Wastewater Bond	-	3,265,333	1,363,473
M24I02609999	Public Works	2001 Water & Wastewater Bond	-	6,188,136	12,414,864
	Project Total		**-**	**9,453,469**	**13,778,337**
CDBG PROJECT #:	N/A	PROJECT TITLE: **Clear Creek Sewer Separation**			
FICS PROJECT #:	I0261				
M24I02619999	Public Works	2001 Water & Wastewater Bond	-	-	2,078,384
CDBG PROJECT #:	N/A	PROJECT TITLE: **Tanyard Creek Sewer Separation**			
FICS PROJECT #:	I0262				
M24I02629999	Public Works	2001 Water & Wastewater Bond	-	-	1,267,420
CDBG PROJECT #:	N/A	PROJECT TITLE: **North Ave Sewer Separation**			
FICS PROJECT #:	I0263				
M24I02639999	Public Works	2001 Water & Wastewater Bond	-	-	4,182,178
CDBG PROJECT #:	N/A	PROJECT TITLE: **Greens Ferry Sewer Separation**			
FICS PROJECT #:	I0264				
M24I02649999	Public Works	2001 Water & Wastewater Bond	-	-	2,773,232
CDBG PROJECT #:	N/A	PROJECT TITLE: **McDaniel St. Sewer Separation**			
FICS PROJECT #:	I0265				
M24I02659999	Public Works	2001 Water & Wastewater Bond	-	-	5,259,870
CDBG PROJECT #:	N/A	PROJECT TITLE: **Custer Ave Sewer Separation**			
FICS PROJECT #:	I0266				
M24I02669999	Public Works	2001 Water & Wastewater Bond	-	-	11,314,916

2003 BUDGET
CAPITAL PROJECTS

POLLUTION CONTROL

CENTER	DEPARTMENT	FUND	2001 EXPENSES	2002 EXPENSES	2003 BUDGET
SANITARY/COMBINED SEWERS (CONTINUED)					
CDBG PROJECT #: **N/A**		PROJECT TITLE: **CSO- West Tunnels**			
FICS PROJECT #: **I0267**					
M24I02679999	Public Works	2001 Water & Wastewater Bond	-	2,425,091	22,202,865
CDBG PROJECT #: **N/A**		PROJECT TITLE: **CSO- East Tunnels**			
FICS PROJECT #: **I0268**					
M24I02689999	Public Works	2001 Water & Wastewater Bond	-	737,994	10,782,050
CDBG PROJECT #: **N/A**		PROJECT TITLE: **Declorination Upgrades-CSO**			
FICS PROJECT #: **I0269**					
M24I02699999	Public Works	2001 Water & Wastewater Bond	-	-	2,310,000
EROSION AND FLOOD CONTROL					
CDBG PROJECT #: **N/A**		PROJECT TITLE: **Bitsy Grant Park**			
FICS PROJECT #: **I0302**					
M22I030292BC	Public Works	1994 Referendum G.O. Bond	-	81,138	374,539
M22I030292BC	Public Works	1997 G.O. Public Improve. BD	-	-	702,918
	Project Total		**-**	**81,138**	**1,077,457**
CDBG PROJECT #: **N/A**		PROJECT TITLE: **Brownwood Ave. Park**			
FICS PROJECT #: **I0305**					
M22I030592BC	Public Works	1994 Referendum G.O. Bond	-	-	2,306
CDBG PROJECT #: **N/A**		PROJECT TITLE: **Grant Park**			
FICS PROJECT #: **I0306**					
M22I030692BC	Public Works	1994 Referendum G.O. Bond	20,000	20,000	750,945
M22I030692BC	Public Works	1996 G.O. Public Improve. BD	-	-	100,585
M22I030692BC	Public Works	1997 G.O. Public Improve. BD	-	24,859	2,379,891
	Project Total		**20,000**	**44,859**	**3,231,421**
CDBG PROJECT #: **N/A**		PROJECT TITLE: **Piedmont Park**			
FICS PROJECT #: **I0307**					
M22I030792BC	Public Works	1994 Referendum G.O. Bond	400,989	-	-
M22I030792BC	Public Works	1997 G.O. Public Improve. BD	1,339,033	4,220	916
	Project Total		**1,740,022**	**4,220**	**916**

2003 BUDGET
CAPITAL PROJECTS

POLLUTION CONTROL

CENTER	DEPARTMENT	FUND	2001 EXPENSES	2002 EXPENSES	2003 BUDGET
EROSION AND FLOOD CONTROL (CONTINUED)					
CDBG PROJECT #: N/A FICS PROJECT #: I0309		PROJECT TITLE: **Candler Park**			
M22I030992BC	Public Works	1994 Referendum G.O. Bond	-	31,650	397,681
CDBG PROJECT #: N/A FICS PROJECT #: I0312		PROJECT TITLE: **Adams Park**			
M22I031292BC	Public Works	1994 Referendum G.O. Bond	11,776	-	225
CDBG PROJECT #: N/A FICS PROJECT #: I0316		PROJECT TITLE: **Oakland Cemetery Wall**			
M22I031692BC	Public Works	1994 Referendum G.O. Bond	468,865	-	2,508
M22I031692BC	Public Works	1997 G.O. Public Improve. BD	32,305	-	-
	Project Total		**501,170**	-	**2,508**
CDBG PROJECT #: N/A FICS PROJECT #: I0317		PROJECT TITLE: **Admin of '94 G.O. Bond Referendum**			
M22I031792BC	Public Works	1994 Referendum G.O. Bond	-	-	141,236
CDBG PROJECT #: N/A FICS PROJECT #: I0318		PROJECT TITLE: **Proctor Creek**			
M22I0318KEH0	Public Works	Intergovernmental Grant	-	-	9,443
Y63I0318KEH0	Planning & Community Development	Intergovernmental Grant	-	-	16
	Project Total		-	-	**9,459**
WATER RECLAMATION CENTER					
CDBG PROJECT #: N/A FICS PROJECT #: I0401		PROJECT TITLE: **W.R.C. Consent Decree**			
M51I04019999	Public Works	1999 Water & Wastewater Bond	4,493,501	4,212,822	6,927,953
CDBG PROJECT #: N/A FICS PROJECT #: I1262		PROJECT TITLE: **Tanyard Creek CSO Relief Impro.**			
M59I12629999	Public Works	2001 Water & Wastewater Bond	-	-	11,833,000

2003 BUDGET
CAPITAL PROJECTS

POLLUTION CONTROL

CENTER	DEPARTMENT	FUND	2001 EXPENSES	2002 EXPENSES	2003 BUDGET
WATER RECLAMATION CENTER (CONTINUED)					
CDBG PROJECT #:	N/A	PROJECT TITLE: **CSO Construction**			
FICS PROJECT #:	I1270				
M59I12709999	Public Works	2001 Water & Wastewater Bond	-	-	7,700,000
W.P.C. PUMPING STATIONS					
CDBG PROJECT #:	N/A	PROJECT TITLE: **W.P.C. Pumping Station Improve.**			
FICS PROJECT #:	I0501				
M57I15019999	Public Works	1999 Water & Wastewater Bond	5,290,946	1,931,040	2,162,355
SOUTH RIVER FACILITY					
CDBG PROJECT #:	N/A	PROJECT TITLE: **Misc. Projects, So. River**			
FICS PROJECT #:	I1801				
M55I18019999	Public Works	Water & Sewer Renew & Ext.	44,667	-	16,509
CDBG PROJECT #:	N/A	PROJECT TITLE: **South River Sludge Incinerator**			
FICS PROJECT #:	I1802				
M55I18029999	Public Works	Water & Sewer Renew & Ext.	-	-	28,109
CDBG PROJECT #:	N/A	PROJECT TITLE: **Phosphorous Reduction Fac., South River**			
FICS PROJECT #:	I1803				
M55I1803LFC0	Public Works	Water & Sewer Renew & Ext.	19,853	-	3,642,968
M55I1803LGC0	Public Works	Water & Sewer Renew & Ext.	15,931	1,824	205,619
M55I1803LHC0	Public Works	Water & Sewer Renew & Ext.	26,683	12,709	309,665
M55I1803LJC0	Public Works	Water & Sewer Renew & Ext.	12,144	-	155,066
M55I1803LKC0	Public Works	Water & Sewer Renew & Ext.	15,146	4,410	192,180
M55I18039999	Public Works	Water & Sewer Renew & Ext.	-	-	5,855
M55I18039999	Public Works	1993 Water & Sewer Constr.	-	-	140,386
M55I18039999	Public Works	Water & Sewer 1997 BD Constr.	256,993	-	20,524
	Project Total		**346,750**	**18,943**	**4,672,263**
CDBG PROJECT #:	N/A	PROJECT TITLE: **South River, Solids Handling Impr.**			
FICS PROJECT #:	I1805				
M55I18059999	Public Works	Water & Sewer Renew & Ext.	-	-	17,186

2003 BUDGET
CAPITAL PROJECTS

POLLUTION CONTROL

CENTER	DEPARTMENT	FUND	2001 EXPENSES	2002 EXPENSES	2003 BUDGET
SOUTH RIVER FACILITY (CONTINUED)					
CDBG PROJECT #:	N/A	PROJECT TITLE: **South River, Biosolids**			
FICS PROJECT #:	I1807				
M54I18079999	Public Works	1999 Water & Wastewater Bond	305,869	192,889	2,707,260
M55I18079999	Public Works	1999 Water & Wastewater Bond	-	-	2,496,107
	Project Total		**305,869**	**192,889**	**5,203,367**
CDBG PROJECT #:	N/A	PROJECT TITLE: **South River-Consent Decree**			
FICS PROJECT #:	I1809				
M55I18099999	Public Works	1993 Water & Sewer Constr.	311,860	-	-
M55I18099999	Public Works	2001 Water & Wastewater Bond	-	-	6,000,000
	Project Total		**311,860**	**-**	**6,000,000**
UTOY CREEK FACILITY					
CDBG PROJECT #:	N/A	PROJECT TITLE: **Utoy Creek Facility**			
FICS PROJECT #:	I1901				
M53I1901BR04	Public Works	Water & Sewer Renew & Ext.	-	-	11,877
CDBG PROJECT #:	N/A	PROJECT TITLE: **Phosphorous Reduction Fac., Utoy Creek**			
FICS PROJECT #:	I1903				
M53I1903LAQ0	Public Works	Water & Sewer Renew & Ext.	678,309	1,160,984	22,626,956
M53I1903LHC0	Public Works	Water & Sewer Renew & Ext.	17,943	-	354,250
M53I19039999	Public Works	Water & Sewer Renew & Ext.	77,761	-	1,476
M53I19039999	Public Works	1993 Water & Sewer Constr.	89,982	2,330	-
M53I19039999	Public Works	Water & Sewer 1997 BD Constr.	248,309	29,545	1,109
M53I19039999	Public Works	1999 Water & Wastewater Bond	1,122,852	3,951,529	17,636,342
	Project Total		**2,235,156**	**5,144,388**	**40,620,133**
CDBG PROJECT #:	N/A	PROJECT TITLE: **Utoy Creek, Odor Control**			
FICS PROJECT #:	I1906				
M53I19069999	Public Works	Water & Sewer Renew & Ext.	-	-	2
M53I19069999	Public Works	1999 Water & Wastewater Bond	3,672,761	15,511	67,296
	Project Total		**3,672,761**	**15,511**	**67,298**

2003 BUDGET
CAPITAL PROJECTS

POLLUTION CONTROL

CENTER	DEPARTMENT	FUND	2001 EXPENSES	2002 EXPENSES	2003 BUDGET
UTOY CREEK FACILITY (CONTINUED)					
CDBG PROJECT #:	**N/A**	PROJECT TITLE: **Utoy, Biosolids**			
FICS PROJECT #:	**I1907**				
M53I19079999	Public Works	1999 Water & Wastewater Bond	-	23,721	4,331,931
CDBG PROJECT #:	**N/A**	PROJECT TITLE: **Utoy-Consent Decree**			
FICS PROJECT #:	**I1909**				
M53I19099999	Public Works	1993 Water & Sewer Constr.	133,841	-	-
M53I19099999	Public Works	1999 Water & Wastewater Bond	251,216	-	1
	Project Total		**385,057**	**-**	**1**
CDBG PROJECT #:	**N/A**	PROJECT TITLE: **U. C. Permit Compliance**			
FICS PROJECT #:	**I1910**				
M53I19109999	Public Works	2001 Water & Wastewater Bond	-	-	600,000
R.M. CLAYTON FACILITY					
CDBG PROJECT #:	**N/A**	PROJECT TITLE: **R.M. Clayton, General Improvements**			
FICS PROJECT #:	**I2010**				
M52I20109999	Public Works	Water & Sewer Renew & Ext.	-	-	1,165,311
CDBG PROJECT #:	**N/A**	PROJECT TITLE: **R.M. Clayton, CSO Mechanical Bar Screens**			
FICS PROJECT #:	**I2015**				
M52I20159999	Public Works	Water & Sewer Renew & Ext.	-	-	18,334
CDBG PROJECT #:	**N/A**	PROJECT TITLE: **Phosphorous Reduction Fac., R.M.**			
FICS PROJECT #:	**I2016**				
M52I2016LAQ0	Public Works	Water & Sewer Renew & Ext.	2,422,180	160,359	-
M52I2016LFC0	Public Works	Water & Sewer Renew & Ext.	26,154,866	1,612,834	1,673,315
M52I20169999	Public Works	Water & Sewer Renew & Ext.	-	356	189,272
M52I20169999	Public Works	1993 Water & Sewer Constr.	-	119,847	124,256
M52I20169999	Public Works	Water & Sewer 1997 BD Constr.	94,671	503,263	254,826
M52I20169999	Public Works	1999 Water & Wastewater Bond	5,530,605	7,130,553	6,875,649
	Project Total		**34,202,322**	**9,527,212**	**9,117,318**

2003 BUDGET
CAPITAL PROJECTS

POLLUTION CONTROL

CENTER	DEPARTMENT	FUND	2001 EXPENSES	2002 EXPENSES	2003 BUDGET
R.M. CLAYTON FACILITY (CONTINUED)					
CDBG PROJECT #:	**N/A**	PROJECT TITLE: **Clear Creek CSO Facility**			
FICS PROJECT #:	**I2017**				
M52I20179999	Public Works	Water & Sewer Renew & Ext.	2,726,488	-	1,227,889
M52I20179999	Public Works	1993 Water & Sewer Constr.	584,992	899,219	1,510,857
M52I20179999	Public Works	1999 Water & Wastewater Bond	-	-	258,333
	Project Total		**3,311,480**	**899,219**	**2,997,079**
CDBG PROJECT #:	**N/A**	PROJECT TITLE: **R. M. Clayton, Odor Control**			
FICS PROJECT #:	**I2018**				
M52I20189999	Public Works	Water & Sewer Renew & Ext.	-	-	3
M52I20189999	Public Works	1993 Water & Sewer Constr.	-	-	10
	Project Total		**-**	**-**	**13**
CDBG PROJECT #:	**N/A**	PROJECT TITLE: **R. M. Clayton Riverside**			
FICS PROJECT #:	**I2019**				
M52I20199999	Public Works	1999 Water & Wastewater Bond	313,546	59,284	2,199,550
CDBG PROJECT #:	**N/A**	PROJECT TITLE: **R. M. Clayton-Consent Decree**			
FICS PROJECT #:	**I2021**				
M52I20219999	Public Works	Water & Sewer Renew & Ext.	281,657	-	-
M52I20219999	Public Works	1993 Water & Sewer Constr.	735,294	-	-
M52I20219999	Public Works	2001 Water & Wastewater Bond	-	1,093,835	19,822,665
	Project Total		**1,016,951**	**1,093,835**	**19,822,665**
INTRENCHMENT CREEK FACILITY					
CDBG PROJECT #:	**N/A**	PROJECT TITLE: **Intrenchment Creek, Gen Imprvs.**			
FICS PROJECT #:	**I2101**				
M56I21019999	Public Works	1993 Water & Sewer Constr.	6,325	-	30,558
M56I21019999	Public Works	1999 Water & Wastewater Bond	4,118,207	1,486,715	2,098,685
	Project Total		**4,124,532**	**1,486,715**	**2,129,243**

2003 BUDGET
CAPITAL PROJECTS

POLLUTION CONTROL

CENTER	DEPARTMENT	FUND	2001 EXPENSES	2002 EXPENSES	2003 BUDGET
INTRENCHMENT CREEK FACILITY (CONTINUED)					
CDBG PROJECT #:	**N/A**	PROJECT TITLE: **East Side CSO**			
FICS PROJECT #:	**I2104**				
M56I21049999	Public Works	Water & Sewer Renew & Ext.	-	-	41,364
M56I21049999	Public Works	1999 Water & Wastewater Bond	11,774,874	666,350	88,751
	Project Total		**11,774,874**	**666,350**	**130,115**
CDBG PROJECT #:	**N/A**	PROJECT TITLE: **Intrenchment Creek Consent Dec.**			
FICS PROJECT #:	**I2105**				
M56I21059999	Public Works	2001 Water & Wastewater Bond	-	-	850,000
CDBG PROJECT #:	**N/A**	PROJECT TITLE: **Intrenchment Creek Tunnel Clea**			
FICS PROJECT #:	**I2106**				
M56I21069999	Public Works	2001 Water & Wastewater Bond	-	-	3,000,000
CDBG PROJECT #:	**N/A**	PROJECT TITLE: **Intrenchment Creek - UPG Pipeline**			
FICS PROJECT #:	**I2107**				
M56I21079999	Public Works	2001 Water & Wastewater Bond	-	-	12,936,000
OTHER FACILITIES					
CDBG PROJECT #:	**N/A**	PROJECT TITLE: **Facilities Evaluation**			
FICS PROJECT #:	**I2202**				
M59I22029999	Public Works	Water & Sewer 1997 BD Constr.	-	-	56,329
M59I22029999	Public Works	2001 Water & Wastewater Bond	-	1,441,599	39,403,401
	Project Total		**-**	**1,441,599**	**39,459,730**
TOTAL - POLLUTION CONTROL			**178,208,818**	**164,129,603**	**549,265,210**

2003 BUDGET
CAPITAL PROJECTS

WATER SUPPLY

CENTER	DEPARTMENT	FUND	2001 EXPENSES	2002 EXPENSES	2003 BUDGET
WATER DISTR. PUMP STATIONS/STORAGE TANKS					
CDBG PROJECT #:	N/A	PROJECT TITLE: **Gen. Impr., Pump Stations/Storage**			
FICS PROJECT #:	J0102				
Q24J01029999	Watershed Management	Water & Sewer Renew & Ext.	294,487	536,212	332,603
Q24J01029999	Watershed Management	1999 Water & Wastewater Bond	14,600	142,119	9,987,092
	Project Total		**309,087**	**678,331**	**10,319,695**
CDBG PROJECT #:	N/A	PROJECT TITLE: **Cathodic Protection System**			
FICS PROJECT #:	J0105				
Q24J01059999	Watershed Management	Water & Sewer Renew & Ext.	-	26,008	-
HEMPHILL TREATMENT PLANT					
CDBG PROJECT #:	N/A	PROJECT TITLE: **Reservoir Expansion, H.T.P.**			
FICS PROJECT #:	J0202				
Q24J02029999	Watershed Management	Water & Sewer Renew & Ext.	-	-	229,017
Q24J02029999	Watershed Management	2001 Water & Wastewater Bond	-	-	5,000,000
	Project Total		-	-	**5,229,017**
CDBG PROJECT #:	N/A	PROJECT TITLE: **Clearwell Expansion, H.T.P.**			
FICS PROJECT #:	J0203				
Q24J02039999	Watershed Management	1993 Water & Sewer Constr.	95,863	4,702	1,581,824
CDBG PROJECT #:	N/A	PROJECT TITLE: **Gen. Impr., Hemphill Treatment**			
FICS PROJECT #:	J0204				
Q24J02049999	Watershed Management	Water & Sewer Renew & Ext.	504,905	329,437	564,411
Q24J02049999	Watershed Management	1999 Water & Wastewater Bond	1,150,622	4,442,753	1,250,033
Q24J02049999	Watershed Management	2001 Water & Wastewater Bond	-	32	12,012,968
	Project Total		**1,655,527**	**4,772,222**	**13,827,412**
CDBG PROJECT #:	N/A	PROJECT TITLE: **Hemphill Bulk Chemical Feed Sys.**			
FICS PROJECT #:	J0205				
Q24J02059999	Watershed Management	1999 Water & Wastewater Bond	-	-	8,453,000
Q24J02059999	Watershed Management	2001 Water & Wastewater Bond	-	-	1,682,000
	Project Total		-	-	**10,135,000**

2003 BUDGET
CAPITAL PROJECTS

WATER SUPPLY

CENTER	DEPARTMENT	FUND	2001 EXPENSES	2002 EXPENSES	2003 BUDGET
HEMPHILL TREATMENT PLANT (CONTINUED)					
CDBG PROJECT #:	**N/A**	PROJECT TITLE: **Hemphill Flocculation Basin**			
FICS PROJECT #:	**J0206**				
Q24J02069999	Watershed Management	Water & Sewer Renew & Ext.	-	-	273,644
Q24J02069999	Watershed Management	1999 Water & Wastewater Bond	-	-	3,445,000
Q24J02069999	Watershed Management	2001 Water & Wastewater Bond	-	-	2,548,000
	Project Total		-	-	**6,266,644**
CDBG PROJECT #:	**N/A**	PROJECT TITLE: **HTP Clarifer System Replacement**			
FICS PROJECT #:	**J0210**				
Q24J02109999	Watershed Management	2001 Water & Wastewater Bond	-	-	3,528,000
HEMPHILL PUMPING STATION					
CDBG PROJECT #:	**N/A**	PROJECT TITLE: **Hemphill Pumping Station Renov.**			
FICS PROJECT #:	**J0401**				
Q24J04019999	Watershed Management	Water & Sewer Renew & Ext.	558,694	123,611	1,521,678
Q24J04019999	Watershed Management	Water & Sewer Construction	2,334	-	-
Q24J04019999	Watershed Management	1993 Water & Sewer Constr.	44,423	-	258,445
Q24J04019999	Watershed Management	1999 Water & Wastewater Bond	2,255,470	-	637,583
	Project Total		**2,860,921**	**123,611**	**2,417,706**
CDBG PROJECT #:	**N/A**	PROJECT TITLE: **Discharge Piping, H.P.S.**			
FICS PROJECT #:	**J0402**				
Q24J04029999	Watershed Management	Water & Sewer Renew & Ext.	-	13,393,794	1,186,162
Q24J04029999	Watershed Management	1999 Water & Wastewater Bond	1,957,705	4,103,116	574,478
	Project Total		**1,957,705**	**17,496,910**	**1,760,640**
CDBG PROJECT #:	**N/A**	PROJECT TITLE: **General Improvements, H.P.S.**			
FICS PROJECT #:	**J0403**				
Q24J04039999	Watershed Management	Water & Sewer Renew & Ext.	-	-	38,924
CDBG PROJECT #:	**N/A**	PROJECT TITLE: **Replace 1941 Filters (Hemphill)**			
FICS PROJECT #:	**J0406**				
Q24J04069999	Watershed Management	Water & Sewer Renew & Ext.	118,834	8,405	56,145
CDBG PROJECT #:	**N/A**	PROJECT TITLE: **Dehumidification System, HTP**			
FICS PROJECT #:	**J0407**				
Q24J04079999	Watershed Management	2001 Water & Wastewater Bond	-	-	464,000

2003 BUDGET
CAPITAL PROJECTS

WATER SUPPLY

CENTER	DEPARTMENT	FUND	2001 EXPENSES	2002 EXPENSES	2003 BUDGET
		CHATTAHOOCHEE TREATMENT PLANT			
CDBG PROJECT #:	**N/A**	PROJECT TITLE: **Expand Clearwell, C.T.P.**			
FICS PROJECT #:	**J0502**				
Q24J05029999	Watershed Management	1993 Water & Sewer Constr.	-	52,946	-
Q24J05029999	Watershed Management	1999 Water & Wastewater Bond	-	482,970	1,543,030
	Project Total		**-**	**535,916**	**1,543,030**
CDBG PROJECT #:	**N/A**	PROJECT TITLE: **Reservoir, C. T. P.**			
FICS PROJECT #:	**J0503**				
Q24J05039999	Watershed Management	2001 Water & Wastewater Bond	-	1,546	3,122,954
CDBG PROJECT #:	**N/A**	PROJECT TITLE: **General Improvements**			
FICS PROJECT #:	**J0504**				
Q24J05049999	Watershed Management	Water & Sewer Renew & Ext.	1,017,367	19,482	156,401
Q24J05049999	Watershed Management	1999 Water & Wastewater Bond	4,794,456	6,784,566	288,005
Q24J05049999	Watershed Management	2001 Water & Wastewater Bond	-	8,026	7,800,974
	Project Total		**5,811,823**	**6,812,074**	**8,245,380**
CDBG PROJECT #:	**N/A**	PROJECT TITLE: **Replace Dehumidification System**			
FICS PROJECT #:	**J0507**				
Q24J05079999	Watershed Management	2001 Water & Wastewater Bond	-	-	1,787,000
CDBG PROJECT #:	**N/A**	PROJECT TITLE: **Upgrade Chemical Storage and Feed**			
FICS PROJECT #:	**J0508**				
Q24J05089999	Watershed Management	Water & Sewer Renew & Ext.	-	-	3,708,314
CDBG PROJECT #:	**N/A**	PROJECT TITLE: **Clarifier System Replacement**			
FICS PROJECT #:	**J0510**				
Q24J05109999	Watershed Management	1999 Water & Wastewater Bond	-	-	3,500,000
Q24J05109999	Watershed Management	2001 Water & Wastewater Bond	-	-	2,017,000
	Project Total		**-**	**-**	**5,517,000**
CDBG PROJECT #:	**N/A**	PROJECT TITLE: **River Sill Improvements**			
FICS PROJECT #:	**J0511**				
Q24J05119999	Watershed Management	Water & Sewer Renew & Ext.	-	-	645,330
Q24J05119999	Watershed Management	1999 Water & Wastewater Bond	-	-	5,200,000
Q24J05119999	Watershed Management	2001 Water & Wastewater Bond	-	-	5,532,570
	Project Total		**-**	**-**	**11,377,900**

2003 BUDGET
CAPITAL PROJECTS

WATER SUPPLY

CENTER	DEPARTMENT	FUND	2001 EXPENSES	2002 EXPENSES	2003 BUDGET
CHATTAHOOCHEE TREATMENT PLANT (CONTINUED)					
CDBG PROJECT #: N/A FICS PROJECT #: J0512		PROJECT TITLE: **Yard Piping, Chatt. Treatment**			
Q24J05129999	Watershed Management	Water & Sewer Renew & Ext.	110,555	76,556	65,687
CHATTAHOOCHEE SETTLED SOLIDS					
CDBG PROJECT #: N/A FICS PROJECT #: J0601		PROJECT TITLE: **General Improvements, C.S.S.**			
Q24J06019999	Watershed Management	Water & Sewer Renew & Ext.	-	22,155	-
DISTRIBUTION					
CDBG PROJECT #: N/A FICS PROJECT #: J0803		PROJECT TITLE: **Water Mains, Various Locations**			
Q27J08039999	Watershed Management	Water & Sewer Renew & Ext.	685,236	785,456	4,340,587
Q27J08039999	Watershed Management	1999 Water & Wastewater Bond	8,774,500	4,271,043	6,853,602
	Project Total		**9,459,736**	**5,056,499**	**11,194,189**
CDBG PROJECT #: N/A FICS PROJECT #: J0806		PROJECT TITLE: **New Mains, Reimbursement**			
Q27J0806LAF0	Watershed Management	Water & Sewer Renew & Ext.	-	924,219	467,109
Q27J0806QED0	Watershed Management	Water & Sewer Renew & Ext.	-	-	50,000
	Project Total		**-**	**924,219**	**517,109**
CDBG PROJECT #: N/A FICS PROJECT #: J0809		PROJECT TITLE: **Hydraulic Study**			
Q24J08099999	Watershed Management	Water & Sewer Renew & Ext.	24,132	10,215	46,438
WATER SUPPORT SERVICE FACILITIES					
CDBG PROJECT #: N/A FICS PROJECT #: J0904		PROJECT TITLE: **Construction & Maintenance Fac.**			
Q24J09049999	Watershed Management	Water & Sewer Renew & Ext.	363,489	66,105	280,572

2003 BUDGET
CAPITAL PROJECTS

WATER SUPPLY

CENTER	DEPARTMENT	FUND	2001 EXPENSES	2002 EXPENSES	2003 BUDGET
WATER SUPPORT SERVICE FACILITIES (CONTINUED)					
CDBG PROJECT #: N/A FICS PROJECT #: J0905		PROJECT TITLE: **Renovat. of Construct. & Maint. Substations**			
Q24J09059999	Watershed Management	1999 Water & Wastewater Bond	1,368,017	1,288,337	7,800,151
CDBG PROJECT #: N/A FICS PROJECT #: J0906		PROJECT TITLE: **Renovat. of Construct. & Maint. Substations**			
Q24J09069999	Watershed Management	2001 Water & Wastewater Bond	-	-	650,000
NORTH AREA TREATMENT PLANT					
CDBG PROJECT #: N/A FICS PROJECT #: J1001		PROJECT TITLE: **Development, North Area Treatment**			
Q21J10019999	Watershed Management	Water & Sewer Renew & Ext.	535,400	1,005,541	6,317,069
Q21J10019999	Watershed Management	Water & Sewer 1997 BD Constr.	1,225,222	-	5,000,000
Q21J10019999	Watershed Management	2001 Water & Wastewater Bond	-	-	15,000,000
	Project Total		**1,760,622**	**1,005,541**	**26,317,069**
HEMPHILL MAINTENANCE COMPLEX					
CDBG PROJECT #: N/A FICS PROJECT #: J1101		PROJECT TITLE: **H.M.C. General Improvements**			
Q24J11019999	Watershed Management	Water & Sewer Renew & Ext.	16,905	-	6,520
TOTAL - WATER SUPPLY			**25,913,216**	**38,909,352**	**137,804,320**

2003 BUDGET
CAPITAL PROJECTS

CITY-WIDE CAPITAL PROJECTS

CENTER	DEPARTMENT	FUND	2001 EXPENSES	2002 EXPENSES	2003 BUDGET
		COMMUNICATIONS			
CDBG PROJECT #:	**N/A**	PROJECT TITLE: **Radio System**			
FICS PROJECT #:	**K0101**				
G41K01019982	Administrative Services	General Gov't. Capital Outlay	10,230	-	58,262
CDBG PROJECT #:	**N/A**	PROJECT TITLE: **E911 System**			
FICS PROJECT #:	**K0102**				
G41K01029982	Administrative Services	General Gov't. Capital Outlay	52,240	-	-
CDBG PROJECT #:	**N/A**	PROJECT TITLE: **CAD System**			
FICS PROJECT #:	**K0103**				
G41K01039982	Administrative Services	General Gov't. Capital Outlay	-	-	21,459
CDBG PROJECT #:	**N/A**	PROJECT TITLE: **Communication Integration**			
FICS PROJECT #:	**K0104**				
G41K01049982	Administrative Services	General Gov't. Capital Outlay	-	-	11,255
CDBG PROJECT #:	**N/A**	PROJECT TITLE: **Gov't. & Public Cable Access**			
FICS PROJECT #:	**K0105**				
D22K01059999	Executive Offices	Trust	166,743	5,227	127,208
CDBG PROJECT #:	**N/A**	PROJECT TITLE: **Wide Area Network-Police Zones**			
FICS PROJECT #:	**K0107**				
G71K01079999	Administrative Services	Annual Bond	2,488	-	1,140
CDBG PROJECT #:	**N/A**	PROJECT TITLE: **M-Net**			
FICS PROJECT #:	**K0108**				
D22K0108SCA0	Executive Offices	Trust	-	-	12,479
CDBG PROJECT #:	**N/A**	PROJECT TITLE: **Community Technology Initiative**			
FICS PROJECT #:	**K0109**				
D22K0109SCB0	Executive Offices	Trust	3,103,101	2,260,541	2,626,253
CDBG PROJECT #:	**N/A**	PROJECT TITLE: **E911 Wireless**			
FICS PROJECT #:	**K0110**				
G11K01109999	Administrative Services	Trust	-	-	1,962,666

2003 BUDGET
CAPITAL PROJECTS

CITY-WIDE CAPITAL PROJECTS

CENTER	DEPARTMENT	FUND	2001 EXPENSES	2002 EXPENSES	2003 BUDGET
SYSTEM AUTOMATION					
CDBG PROJECT #:	**N/A**	PROJECT TITLE: **City Wide System Automation**			
FICS PROJECT #:	**K0201**				
G11K020192AB	Administrative Services	1997 Bond Project	54,049	-	-
T31K020192AB	Non-Departmental	1998 Bond Project	20,088	-	63,690
	Project Total		**74,137**	**-**	**63,690**
CDBG PROJECT #:	**N/A**	PROJECT TITLE: **City Wide Information Systems**			
FICS PROJECT #:	**K0202**				
T31K02029993	Non-Departmental	General Gov't. Capital Outlay	274,952	-	219,270
CDBG PROJECT #:	**N/A**	PROJECT TITLE: **Financial Information Systems**			
FICS PROJECT #:	**K0203**				
T31K02039993	Non-Departmental	General Gov't. Capital Outlay	6,348,963	621,582	1,029,455
CDBG PROJECT #:	**N/A**	PROJECT TITLE: **Software Upgrades & Licensing**			
FICS PROJECT #:	**K0204**				
C21K0204MAB0	City Council	Intergovernmental Grant	-	-	20,000
D28K0204K4U0	Executive Offices	Intergovernmental Grant	-	-	23,973
	Project Total		**-**	**-**	**43,973**
CITY OF ATLANTA/DEKALB CO. CAPITAL PROJECT					
CDBG PROJECT #:	**N/A**	PROJECT TITLE: **City of Atlanta/DeKalb Co. CAP**			
FICS PROJECT #:	**K0301**				
M22K0301LFD0	Public Works	Trust	516,506	351,685	91,661
TOTAL - CITY-WIDE CAPITAL PROJECTS			**10,549,360**	**3,239,035**	**6,268,771**

2003 BUDGET
CAPITAL PROJECTS

EMPOWERMENT ZONE PROJECTS

CENTER	DEPARTMENT	FUND	2001 EXPENSES	2002 EXPENSES	2003 BUDGET
INC. NO. MEANINGFUL JOBS/COMM BASED BUS.					
CDBG PROJECT #: N/A FICS PROJECT #: L1101		PROJECT TITLE: **Use/Expand Zone Businesses Inc.**			
Y12L1101AGA0	Planning & Community Development	Empowerment Zone	1,570	2,652	188,415
CDBG PROJECT #: N/A FICS PROJECT #: L1102		PROJECT TITLE: **Dev. Vacant Building/Parcels Thru CDC's**			
Y12L1102AGA0	Planning & Community Development	Empowerment Zone	49,557	110,710	28,794
CDBG PROJECT #: N/A FICS PROJECT #: L1103		PROJECT TITLE: **Stim. Manuf. of Hsng. Solar**			
Y12L1103AGA0	Planning & Community Development	Empowerment Zone	42,881	52,800	34,755
CDBG PROJECT #: N/A FICS PROJECT #: L1104		PROJECT TITLE: **Dev. Empl. Strategies-Single Fem. HD. HS**			
Y12L1104AGA0	Planning & Community Development	Empowerment Zone	958	238	2,344
CDBG PROJECT #: N/A FICS PROJECT #: L1105		PROJECT TITLE: **Make Grants Code & Façade Impv**			
Y12L1105AGA0	Planning & Community Development	Empowerment Zone	-	10,000	-
CDBG PROJECT #: N/A FICS PROJECT #: L1106		PROJECT TITLE: **Dev. Empl. Butler Street / Auburn-OFW**			
Y12L1106AGA0	Planning & Community Development	Empowerment Zone	3,250	-	4,250
INC. CNTL. FIN. RESOURCES MON./IMPL. PGM					
CDBG PROJECT #: N/A FICS PROJECT #: L1205		PROJECT TITLE: **Prov. Great. Access to Loans in Zone**			
Y12L1205AGA0	Planning & Community Development	Empowerment Zone	661,124	498,147	10,457
CDBG PROJECT #: N/A FICS PROJECT #: L1206		PROJECT TITLE: **Southside Revitalization/Pryor Joyland Demolition**			
Y12L1206AGA0	Planning & Community Development	Empowerment Zone	17,416	65,087	69,979
CDBG PROJECT #: N/A FICS PROJECT #: L1207		PROJECT TITLE: **Westside Village Revitalization**			
Y12L1207AGA0	Planning & Community Development	Empowerment Zone	3,264,384	73,402	5,862,214

2003 BUDGET
CAPITAL PROJECTS

EMPOWERMENT ZONE PROJECTS

CENTER	DEPARTMENT	FUND	2001 EXPENSES	2002 EXPENSES	2003 BUDGET
UTILIZE & EXPAND REVOLVING LOAN PROGRAM					
CDBG PROJECT #: N/A FICS PROJECT #: L1403		PROJECT TITLE: **Est. Revolving Business Loan Program**			
Y12L1403AGA0	Planning & Community Development	Empowerment Zone	32,257	3,000	2,237,971
CDBG PROJECT #: N/A FICS PROJECT #: L1404		PROJECT TITLE: **Lev. Res. Coming in Zone Match**			
Y12L1404AGA0	Planning & Community Development	Empowerment Zone	9,296	2	189,775
CDBG PROJECT #: N/A FICS PROJECT #: L1406		PROJECT TITLE: **Business Development Fund**			
Y12L1406AGAA	Planning & Community Development	Empowerment Zone	-	-	1,264,704
Y12L1406AGA0	Planning & Community Development	Empowerment Zone	1,295,679	144,858	1,102,015
	Project Total		**1,295,679**	**144,858**	**2,366,719**
TRAIN. 400/500 ZONE RES. IN YEAR 1 & 2					
CDBG PROJECT #: N/A FICS PROJECT #: L1504		PROJECT TITLE: **COPA Project**			
Y12L1504AGA0	Planning & Community Development	Empowerment Zone	285,890	183,083	495,260
INST. 5 PGMS. TO COVER 30 NEIGHBORHOODS					
CDBG PROJECT #: N/A FICS PROJECT #: L2104		PROJECT TITLE: **Inc. Sworn Community Policing**			
X11L2104AGA0	Police Services	Empowerment Zone	324,055	78,305	-
ENHANCE ENVIRONMENT CONDITION					
CDBG PROJECT #: N/A FICS PROJECT #: L2402		PROJECT TITLE: **Asbestos/Lead/Radon Trng. 36 Entrepren.**			
Y12L2402AGA0	Planning & Community Development	Empowerment Zone	33	-	9,467

2003 BUDGET
CAPITAL PROJECTS

EMPOWERMENT ZONE PROJECTS

CENTER	DEPARTMENT	FUND	2001 EXPENSES	2002 EXPENSES	2003 BUDGET
INCREASE PARTICIPATION					
CDBG PROJECT #: N/A FICS PROJECT #: L2501		PROJECT TITLE: **Est. Elect. Link. VIA 18 Compu.**			
Y12L2501AGA0	Planning & Community Development	Empowerment Zone	16,212	2,624	18,269
CDBG PROJECT #: N/A FICS PROJECT #: L2502		PROJECT TITLE: **Breakaway Burglar Bars/166 Homes**			
Y12L2502AGA0	Planning & Community Development	Empowerment Zone	5,180	4,854	72,906
CDBG PROJECT #: N/A FICS PROJECT #: L2503		PROJECT TITLE: **Distribute Smoke Detectors**			
Y12L2503AGA0	Planning & Community Development	Empowerment Zone	1,953	-	-
DEV. COMP. PGM. TO MOTIVATE/EDUCATE/ETC.					
CDBG PROJECT #: N/A FICS PROJECT #: L3102		PROJECT TITLE: **Est. Comp. Human Development Prog.**			
Y12L3102AGA0	Planning & Community Development	Empowerment Zone	11,653	-	37,500
INC. YOUTH LEARN. OPPORTUNIT. 10% YR 1-2					
CDBG PROJECT #: N/A FICS PROJECT #: L3407		PROJECT TITLE: **Asthma Surveillance & Preven**			
Y12L3407AGA0	Planning & Community Development	Empowerment Zone	787,816	9,142	43,367
CDBG PROJECT #: N/A FICS PROJECT #: L3408		PROJECT TITLE: **Extended Day Program**			
Y12L3408AGA0	Planning & Community Development	Empowerment Zone	153,712	14,976	5,000
CDBG PROJECT #: N/A FICS PROJECT #: L3409		PROJECT TITLE: **Rehab-Expo Extended Day**			
Y12L3409AGA0	Planning & Community Development	Empowerment Zone	41,058	11,583	22,360
CDBG PROJECT #: N/A FICS PROJECT #: L3410		PROJECT TITLE: **Ropheka-Extended Day**			
Y12L3410AGA0	Planning & Community Development	Empowerment Zone	88,158	21,588	-

2003 BUDGET
CAPITAL PROJECTS

EMPOWERMENT ZONE PROJECTS

CENTER	DEPARTMENT	FUND	2001 EXPENSES	2002 EXPENSES	2003 BUDGET
INC. YOUTH LEARN. OPPORTUNIT. 10% YR 1-2 (CONTINUED)					
CDBG PROJECT #: N/A FICS PROJECT #: L3411		PROJECT TITLE: **Beacon of Hope-Extended Day**			
Y12L3411AGA0	Planning & Community Development	Empowerment Zone	88,172	21,391	182
CDBG PROJECT #: N/A FICS PROJECT #: L3412		PROJECT TITLE: **WAY-Extended Day**			
Y12L3412AGA0	Planning & Community Development	Empowerment Zone	60,652	48,557	35
CDBG PROJECT #: N/A FICS PROJECT #: L3413		PROJECT TITLE: **Asthma Surv-South Side health**			
Y12L3413AGA0	Planning & Community Development	Empowerment Zone	96,724	213,346	389,933
CDBG PROJECT #: N/A FICS PROJECT #: L3414		PROJECT TITLE: **Asthma Surv-Zap Asthma**			
Y12L3414AGA0	Planning & Community Development	Empowerment Zone	65,372	364,924	269,704
REDEVELOP PARCELS 150/YR-1 & 350/YR-2					
CDBG PROJECT #: N/A FICS PROJECT #: L4107		PROJECT TITLE: **AEZ Land Bank/Affordable Housing**			
Y12L4107AGA0	Planning & Community Development	Empowerment Zone	-	-	3,000,000
CDBG PROJECT #: N/A FICS PROJECT #: L4108		PROJECT TITLE: **Neighborhood Master Plans**			
Y12L4108AGA0	Planning & Community Development	Empowerment Zone	117,926	24,413	166,387
CDBG PROJECT #: N/A FICS PROJECT #: L4109		PROJECT TITLE: **AEZ Land Bank/Parcel Acquisition**			
Y12L4109AGA0	Planning & Community Development	Empowerment Zone	-	-	2,400,000
FIT/AFFORD HSNG RES 250/YR-1 & 500/YR-2					
CDBG PROJECT #: N/A FICS PROJECT #: L4201		PROJECT TITLE: **Prov. Owner/Elderly Rehab. 200**			
Y12L4201AGA0	Planning & Community Development	Empowerment Zone	305,877	53,640	604,188

2003 BUDGET
CAPITAL PROJECTS

EMPOWERMENT ZONE PROJECTS

CENTER	DEPARTMENT	FUND	2001 EXPENSES	2002 EXPENSES	2003 BUDGET
FIT/AFFORD HSNG RES 250/YR-1 & 500/YR-2 (CONTINUED)					
CDBG PROJECT #: N/A FICS PROJECT #: L4204		PROJECT TITLE: **Est. Owner Occupied Rehab. Prog.**			
Y12L4204AGA0	Planning & Community Development	Empowerment Zone	92,903	33,960	1,870,968
INC. HOME OWNER - RENOVATE RENT. UNITS					
CDBG PROJECT #: N/A FICS PROJECT #: L4501		PROJECT TITLE: **Inc. Funds/Downpayment Assistance**			
Y12L4501AGA0	Planning & Community Development	Empowerment Zone	305,333	60,166	28,898
CDBG PROJECT #: N/A FICS PROJECT #: L4503		PROJECT TITLE: **Establish Self Sufficiency Center**			
Y12L4503AGA0	Planning & Community Development	Empowerment Zone	13,047	8,675	139,879
CDBG PROJECT #: N/A FICS PROJECT #: L4504		PROJECT TITLE: **NAACP Self-Sufficient Center**			
Y12L4504AGA0	Planning & Community Development	Empowerment Zone	89,189	54,900	55,911
CDBG PROJECT #: N/A FICS PROJECT #: L4506		PROJECT TITLE: **Est. Down Pymt Asst Program, 450 New Units**			
Y12L4506AGA0	Planning & Community Development	Empowerment Zone	441,022	839,986	5,253,685
ADMINISTRATION					
CDBG PROJECT #: N/A FICS PROJECT #: L5201		PROJECT TITLE: **AEZC Administration Year 2000**			
Y12L5201RHB0	Planning & Community Development	Empowerment Zone	96,916	100,504	1,401
CDBG PROJECT #: N/A FICS PROJECT #: L5202		PROJECT TITLE: **Administration Governance II**			
Y12L5202AGA0	Planning & Community Development	Empowerment Zone	395,415	527,886	2,106,197
CDBG PROJECT #: N/A FICS PROJECT #: L5204		PROJECT TITLE: **CEAB Advisory Board**			
Y12L5204AGA0	Planning & Community Development	Empowerment Zone	118,201	44,076	865,317

2003 BUDGET
CAPITAL PROJECTS

EMPOWERMENT ZONE PROJECTS

CENTER	DEPARTMENT	FUND	2001 EXPENSES	2002 EXPENSES	2003 BUDGET
TOTAL - EMPOWERMENT ZONE PROJECTS			9,380,841	3,683,475	28,852,487
GRAND TOTAL - CAPITAL PROJECTS			405,938,305	637,422,676	2,053,392,592

2003 BUDGET
GRANT AND NON-CAPITAL PROJECTS

INTRODUCTION

This section contains the 2003 budgets for projects funded with grant or other monies which is neither part of the operating budget of a department, or a city capital project. (City capital projects funded in whole or in part from grant funds are shown in the Capital Projects Section. Capital improvements to property of other parties, such as community organizations, which are funded by grant funds, are shown in this section.) Grant projects, representing projects funded wholly or in part by other governmental units, are established to account for costs associated with specific grants or program activities within grants. Other projects are established for specific purposes to account for costs associated with activities of a non-recurring nature which are not part of the operating budget of a city department.

Included in this section are budgets for current debt service requirements, which are established in the City's accounting system as projects. These debt service projects are related to long-term bonds outstanding, and represent past payments and 2002 requirements for debt administration and principal and interest payments for capital projects.

An examination of the City's debt structure reveals a strong position with respect to the capacity to issue additional debt and the impact on operating budgets.

What is not revealed is the need to finance many capital projects either through long-term debt or other funding alternatives. The authority to issue additional debt must come from the electorate. The electorate approved a large bond referendum in 1994 to fund much needed improvements to the City's infrastructure. The Sears building acquisition and renovation project which is being funded through a long-term mortgage loan is one good example of alternative capital financing necessary to cost-effectively satisfy critical capital improvement requirements. See Appendix for additional information on outstanding debt.

Each Grant or Non-Capital Projects section is in a programmatic format, based upon broad program categories and subcategories as follows:

Neighborhood Preservation & Urban Development	Housing Rehabilitation Public Housing Neighborhood Facilities Public Improvements Parks, Playgrounds and Other Facilities Planning Homeless Facilities Senior Rehabilitation
Economic Development	Improvement Loans Economic Enhancement/Development Job Training Urban Renewal/Completion Planning

2003 BUDGET
GRANT AND NON-CAPITAL PROJECTS

INTRODUCTION (Continued)

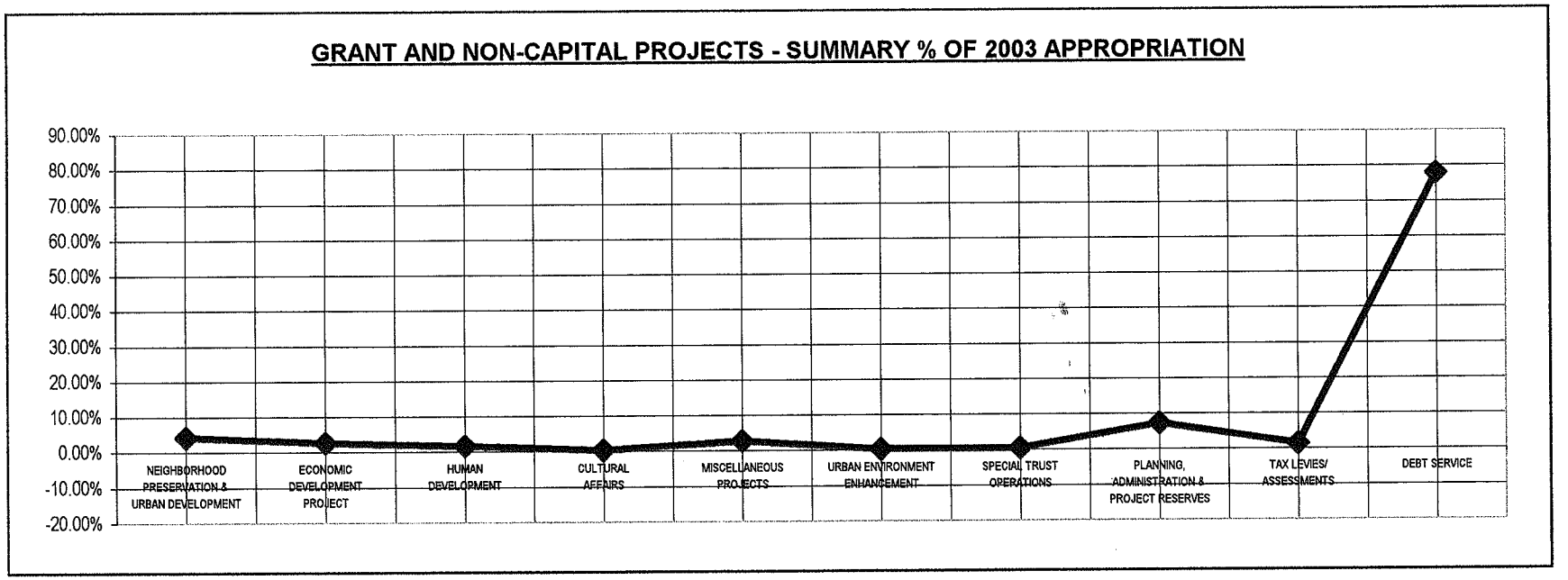
Human Development	Social Services Historic Preservation Job Training Education Governor's Office of Comm. Aff.
Cultural Affairs	Musical Events Exhibitions (Visual Arts) Other
Miscellaneous Projects	Recycling Project Special Support Services Public Protection/Aid Waste Management Gov't. Organization Studies Public Rights of Way Vending Machines Ga. Dept. of Highway Safety
Urban Environment Enhancements	Historic Preservation Air Quality Control Watershed Protection
Special Trust Operations	Perpetual Care Miscellaneous Trust Activities
Planning, Administration and Project Reserves	Planning Administration Project Reserves Admin. Development Impact Fees Process Improvement
Tax Levies/Assessments	Court Fines
Debt Service	Debt Service Administration General Obligation Bonds Airport Bonds Water and Sewer Bonds

Projects are shown under the appropriate program heading, regardless of funding source.

2003 BUDGET
GRANT AND NON-CAPITAL PROJECTS

HISTORICAL OVERVIEW

PROJECT TYPE	2001 EXPENSES	2002 EXPENSES	2003 APPROPRIATION	% of 2003 BUDGET
NEIGHBORHOOD PRESERVATION & URBAN DEVELOPMENT	14,275,440	13,608,933	33,275,637	4.37%
ECONOMIC DEVELOPMENT PROJECTS	14,814,300	13,723,241	20,867,432	2.74%
HUMAN DEVELOPMENT	15,018,260	16,631,241	13,582,114	1.78%
CULTURAL AFFAIRS	2,193,764	1,720,769	2,637,312	0.35%
MISCELLANEOUS PROJECTS	13,115,129	15,340,533	21,876,983	2.87%
URBAN ENVIRONMENT ENHANCEMENT	300,564	415,434	2,797,170	0.37%
SPECIAL TRUST OPERATIONS	3,792,968	2,824,594	4,782,262	0.63%
PLANNING, ADMINISTRATION AND PROJECT RESERVES	4,027,988	9,024,000	56,824,007	7.46%
TAX LEVIES/ASSESSMENTS	43,240,655	46,153,681	11,476,138	1.51%
DEBT SERVICE	405,196,428	569,743,418	593,375,433	77.92%
	515,975,496	**689,185,844**	**761,494,488**	**100.00%**



2003 BUDGET
GRANT AND NON-CAPITAL PROJECTS

NEIGHBORHOOD PRESERVATION & URBAN DEVELOPMENT

CENTER	DEPARTMENT	FUND	2001 EXPENSES	2002 EXPENSES	2003 BUDGET
		HOUSING REHABILITATION			
CDBG PROJECT #:	**CD-07 (A56A)**	PROJECT TITLE: **Housing Rehabilitation Admin.**			
FICS PROJECT #:	**P0103**				
Y53P0103A20A	Planning & Community Development	Community Development	93,695	-	-
Y53P0103A21A	Planning & Community Development	Community Development	304,847	170,229	922
Y53P0103A22A	Planning & Community Development	Community Development	-	292,812	121,409
Y53P0103A58A	Planning & Community Development	Community Development	3,786	-	-
Y53P0103A59A	Planning & Community Development	Community Development	5,364	2,638	54,313
	Project Total		**407,692**	**465,679**	**176,644**
CDBG PROJECT #:	**CD-104**	PROJECT TITLE: **Housing Weatherization Program**			
FICS PROJECT #:	**P0109**				
Y53P0109A20A	Planning & Community Development	Community Development	147,274	-	-
Y53P0109A21A	Planning & Community Development	Community Development	287,398	62,602	-
Y53P0109A22A	Planning & Community Development	Community Development	-	228,451	121,549
Y53P0109A59A	Planning & Community Development	Community Development	-	-	1
	Project Total		**434,672**	**291,053**	**121,550**
CDBG PROJECT #:	**CD-55 (A20A), CD-88 (A21A, A22A)**	PROJECT TITLE: **Housing Code Inspection**			
FICS PROJECT #:	**P0111**				
Y43P0111A20A	Planning & Community Development	Community Development	26,438	-	-
Y43P0111A21A	Planning & Community Development	Community Development	147,454	41,286	11,262
Y43P0111A22A	Planning & Community Development	Community Development	-	204,941	15,927
Y43P0111A58A	Planning & Community Development	Community Development	442	645	-
Y43P0111A59A	Planning & Community Development	Community Development	1,263	91	72
	Project Total		**175,597**	**246,963**	**27,261**
CDBG PROJECT #:	**CD-09**	PROJECT TITLE: **Housing Rehabilitation Leverage**			
FICS PROJECT #:	**P0112**				
Y53P0112A5WA	Planning & Community Development	Community Development	-	-	17,646
Y53P0112A5LA	Planning & Community Development	Trust	-	-	790
	Project Total		**-**	**-**	**18,436**

2003 BUDGET
GRANT AND NON-CAPITAL PROJECTS

NEIGHBORHOOD PRESERVATION & URBAN DEVELOPMENT

CENTER	DEPARTMENT	FUND	2001 EXPENSES	2002 EXPENSES	2003 BUDGET
HOUSING REHABILITATION (CONTINUED)					
CDBG PROJECT #:	**N/A**	PROJECT TITLE: **Section 312 Home Rehabilitation**			
FICS PROJECT #:	**P0114**				
Y53P0114BHA0	Planning & Community Development	312 Trust	-	-	375
CDBG PROJECT #:	**N/A**	PROJECT TITLE: **Rental Rehabilitation**			
FICS PROJECT #:	**P0115**				
Y53P0115BGB0	Planning & Community Development	Rental Rehabilitation Trust	-	-	5,287
Y53P0115BGF0	Planning & Community Development	Rental Rehabilitation Trust	-	-	107,267
Y53P0115BGG0	Planning & Community Development	Rental Rehabilitation Trust	-	-	74,337
Y53P0115BGH0	Planning & Community Development	Rental Rehabilitation Trust	-	-	39,948
	Project Total		-	-	**226,839**
CDBG PROJECT #:	**N/A**	PROJECT TITLE: **Escrow-Home Repair/Low-Mod/Spo**			
FICS PROJECT #:	**P0118**				
Y53P0118A5BA	Planning & Community Development	Trust	-	-	247
CDBG PROJECT #:	**N/A**	PROJECT TITLE: **Sponsor Housing Rehabilitation Program**			
FICS PROJECT #:	**P0119**				
Y53P0119A5EA	Planning & Community Development	Trust	-	-	164
CDBG PROJECT #:	**N/A**	PROJECT TITLE: **Housing Code Assistance**			
FICS PROJECT #:	**P0121**				
Y53P0121A5HA	Planning & Community Development	Trust	-	-	10,880
CDBG PROJECT #:	**CD-05**	PROJECT TITLE: **Atlanta Affordable Home Ownership**			
FICS PROJECT #:	**P0130**				
Y53P0130A52A	Planning & Community Development	Community Development	-	-	19,935
CDBG PROJECT #:	**N/A**	PROJECT TITLE: **Vine City Housing Ministry**			
FICS PROJECT #:	**P0141**				
D11P0141K2C0	Executive Offices	Community Development	-	-	15,000

NEIGHBORHOOD PRESERVATION & URBAN DEVELOPMENT

HOUSING REHABILITATION (CONTINUED)

CENTER	DEPARTMENT	FUND	2001 EXPENSES	2002 EXPENSES	2003 BUDGET
CDBG PROJECT #:	N/A	PROJECT TITLE: Home Investment Partnership Program, CHDO			
FICS PROJECT #:	P0147				
Y53P0147A3A0	Planning & Community Development	Home Investment Trust	17,148	-	176,075
Y53P0147A3C0	Planning & Community Development	Home Investment Trust	-	-	25,500
Y53P0147A3E0	Planning & Community Development	Home Investment Trust	-	-	29
Y53P0147A3J0	Planning & Community Development	Home Investment Trust	176,276	4,600	59,124
Y53P0147A3K0	Planning & Community Development	Home Investment Trust	-	-	196,300
Y53P0147A3L0	Planning & Community Development	Home Investment Trust	-	-	203,000
	Project Total		**193,424**	**4,600**	**660,028**
CDBG PROJECT #:	N/A	PROJECT TITLE: Home Investment Partnership Program			
FICS PROJECT #:	P0148				
Y53P0148A3C0	Planning & Community Development	Home Investment Trust	-	-	6,759
CDBG PROJECT #:	CD-459	PROJECT TITLE: Reynoldstown Super Block, Phase I			
FICS PROJECT #:	P0149				
Y53P0149A52A	Planning & Community Development	Community Development	-	-	177,876
Y53P0149A58A	Planning & Community Development	Community Development	85,264	109,649	1,066
Y53P0149A3H0	Planning & Community Development	Home Investment Trust	-	43,101	156,899
	Project Total		**85,264**	**152,750**	**335,841**
CDBG PROJECT #:	N/A	PROJECT TITLE: Smoke Detectors Program			
FICS PROJECT #:	P0150				
W42P0150QNA0	Fire Services	Trust	-	-	25
Y53P0150A3J0	Planning & Community Development	Home Investment Trust	-	250,000	70,000
	Project Total		**-**	**250,000**	**70,025**
CDBG PROJECT #:	CD-492	PROJECT TITLE: Fern St. Revitalization			
FICS PROJECT #:	P0154				
Y53P0154A5ZA	Planning & Community Development	Community Development	3,502	-	123,201

2003 BUDGET
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NEIGHBORHOOD PRESERVATION & URBAN DEVELOPMENT

HOUSING REHABILITATION (CONTINUED)

CENTER	DEPARTMENT	FUND	2001 EXPENSES	2002 EXPENSES	2003 BUDGET
CDBG PROJECT #:	**CD-489**	PROJECT TITLE: **Atlanta-Fulton Co. Land Bank Authority**			
FICS PROJECT #:	**P0155**				
Y53P0155A20A	Planning & Community Development	Community Development	32,687	-	-
Y53P0155A21A	Planning & Community Development	Community Development	137,093	24,619	5
Y53P0155A22A	Planning & Community Development	Community Development	-	109,864	51,854
Y53P0155A59A	Planning & Community Development	Community Development	-	-	12
	Project Total		**169,780**	**134,483**	**51,871**
CDBG PROJECT #:	**CD-557**	PROJECT TITLE: **Summerhill Redevelopment Project**			
FICS PROJECT #:	**P0156**				
Y52P0156A7G0	Planning & Community Development	Sec. 108 Loan Trust	492,208	218,057	848,408
CDBG PROJECT #:	**CD-500**	PROJECT TITLE: **Project Extend**			
FICS PROJECT #:	**P0158**				
Y53P0158A20A	Planning & Community Development	Community Development	96,035	-	-
Y53P0158A21A	Planning & Community Development	Community Development	160,768	143,032	-
Y53P0158A22A	Planning & Community Development	Community Development	-	160,724	217,891
Y53P0158A58A	Planning & Community Development	Community Development	-	-	5,275
	Project Total		**256,803**	**303,756**	**223,166**
CDBG PROJECT #:	**CD-281 (A20A), CD-501 (A51A)**	PROJECT TITLE: **Peoplestown - Residential Infill**			
FICS PROJECT #:	**P0159**				
Y31P0159A20A	Planning & Community Development	Community Development	106,463	112,749	20,401
Y53P0159A51A	Planning & Community Development	Community Development	-	-	348,199
	Project Total		**106,463**	**112,749**	**368,600**
CDBG PROJECT #:	**CD-504**	PROJECT TITLE: **Burglar Bar Safety Program**			
FICS PROJECT #:	**P0162**				
W42P0162A51A	Fire Services	Community Development	-	-	37,366
CDBG PROJECT #:	**N/A**	PROJECT TITLE: **Smoke Detector Program**			
FICS PROJECT #:	**P0163**				
W42P0163A59A	Fire Services	Community Development	-	-	98

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GRANT AND NON-CAPITAL PROJECTS

NEIGHBORHOOD PRESERVATION & URBAN DEVELOPMENT

CENTER	DEPARTMENT	FUND	2001 EXPENSES	2002 EXPENSES	2003 BUDGET
HOUSING REHABILITATION (CONTINUED)					
CDBG PROJECT #:	**CD-717**	PROJECT TITLE: **Home Repair Program**			
FICS PROJECT #:	**P0169**				
Y53P0169A22A	Planning & Community Development	Community Development	-	37,560	38,666
CDBG PROJECT #:	**CD-725**	PROJECT TITLE: **Trinity House Expansion**			
FICS PROJECT #:	**P0170**				
Y53P0170A20A	Planning & Community Development	Community Development	-	-	20,000
Y53P0170A21A	Planning & Community Development	Community Development	-	-	450,000
Y53P0170A22C	Planning & Community Development	Community Development	-	-	400,000
	Project Total		-	-	**870,000**
CDBG PROJECT #:	**ES-08**	PROJECT TITLE: **Milton Ave Shelter**			
FICS PROJECT #:	**P0188**				
Y31P0188BJM0	Planning & Community Development	Community Development	-	-	440
CDBG PROJECT #:	**HM-17**	PROJECT TITLE: **The Bridge**			
FICS PROJECT #:	**P0196**				
Y53P0196A3J0	Planning & Community Development	Home Investment Trust	80,200	19,800	-
CDBG PROJECT #:	**CD-545**	PROJECT TITLE: **Mechanicsville/Peoplestown/Summerhill**			
FICS PROJECT #:	**P0198**				
Y53P0198A52A	Planning & Community Development	Community Development	5,206	-	14,794
PUBLIC HOUSING					
CDBG PROJECT #:	**N/A**	PROJECT TITLE: **Section 8 Annual Contributions**			
FICS PROJECT #:	**P0215**				
Y53P0215BBA0	Planning & Community Development	Intergovernmental Grant	199,499	310,520	137,625
Y53P0215BBB0	Planning & Community Development	Intergovernmental Grant	689,026	667,042	11,733,889
Y53P0215BBC0	Planning & Community Development	Intergovernmental Grant	217,875	210,723	590,645
Y53P0215BBD0	Planning & Community Development	Intergovernmental Grant	432,660	353,725	1,904,103
	Project Total		**1,539,060**	**1,542,010**	**14,366,262**

2003 BUDGET
GRANT AND NON-CAPITAL PROJECTS

NEIGHBORHOOD PRESERVATION & URBAN DEVELOPMENT

CENTER	DEPARTMENT	FUND	2001 EXPENSES	2002 EXPENSES	2003 BUDGET
		PUBLIC HOUSING (CONTINUED)			
CDBG PROJECT #:	**N/A**	PROJECT TITLE: **Direction Sports II**			
FICS PROJECT #:	**P0222**				
N32P0222RRA0	Parks, Rec. & Cultural Affairs	Trust	997	-	18,157
CDBG PROJECT #:	**N/A**	PROJECT TITLE: **Weed and Seed Program**			
FICS PROJECT #:	**P0223**				
D28P0223B3C0	Executive Offices	Intergovernmental Grant	146,450	-	15,392
D28P0223B3X0	Executive Offices	Intergovernmental Grant	126,648	126,005	37,805
D28P0223B5B0	Executive Offices	Intergovernmental Grant	-	501,797	372,160
D28P0223B5D0	Executive Offices	Intergovernmental Grant	-	-	251,970
N11P0223B3C0	Parks, Rec. & Cultural Affairs	Intergovernmental Grant	-	-	2,802
N41P0223B5D0	Parks, Rec. & Cultural Affairs	Intergovernmental Grant	-	-	25,530
S11P0223B5D0	Judicial Agencies	Intergovernmental Grant	-	540	49,460
X11P0223B5D0	Police Services	Intergovernmental Grant	-	-	97,500
D28P0223QNA0	Executive Offices	Trust	311	1,247	9,954
	Project Total		**273,409**	**629,589**	**862,573**
CDBG PROJECT #:	**N/A**	PROJECT TITLE: **A.H.A. Drug Elimination Program**			
FICS PROJECT #:	**P0224**				
X11P0224QFD0	Police Services	Intergovernmental Grant	-	15,380	-
X11P0224QFE0	Police Services	Intergovernmental Grant	-	2,994	-
X11P0224QFF0	Police Services	Intergovernmental Grant	-	798	1,771
	Project Total		**-**	**19,172**	**1,771**
CDBG PROJECT #:	**N/A**	PROJECT TITLE: **Asset Forfeiture**			
FICS PROJECT #:	**P0225**				
X11P0225B3H0	Police Services	Intergovernmental Grant	17,555	-	181,741
X11P0225B3W0	Police Services	Intergovernmental Grant	13,048	3,863	17,370
X11P0225B5A0	Police Services	Intergovernmental Grant	-	16,809	33,191
	Project Total		**30,603**	**20,672**	**232,302**

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GRANT AND NON-CAPITAL PROJECTS

NEIGHBORHOOD PRESERVATION & URBAN DEVELOPMENT

CENTER	DEPARTMENT	FUND	2001 EXPENSES	2002 EXPENSES	2003 BUDGET
PUBLIC HOUSING (CONTINUED)					
CDBG PROJECT #:	**CD-659, CD-657, CD-658**	PROJECT TITLE: **AHA Phase I Carver Redv.**			
FICS PROJECT #:	**P0226**				
Y53P0226A20A	Planning & Community Development	Community Development	-	-	23,233
Y53P0226A21A	Planning & Community Development	Community Development	-	1,500,000	476,767
Y53P0226A58A	Planning & Community Development	Community Development	714,900	-	-
	Project Total		**714,900**	**1,500,000**	**500,000**
CDBG PROJECT #:	**CD-750**	PROJECT TITLE: **Valena Henderson Village**			
FICS PROJECT #:	**P0227**				
Y53P0227A20A	Planning & Community Development	Community Development	-	-	163,349
CDBG PROJECT #:	**CD-730**	PROJECT TITLE: **QLS Home Repair**			
FICS PROJECT #:	**P0228**				
Y53P0228A20A	Planning & Community Development	Community Development	-	51,800	200
NEIGHBORHOOD FACILITIES					
CDBG PROJECT #:	**N/A**	PROJECT TITLE: **Southside Butler Street YMCA**			
FICS PROJECT #:	**P0303**				
N12P03039999	Parks, Rec. & Cultural Affairs	Park Improvement	-	-	878
CDBG PROJECT #:	**N/A**	PROJECT TITLE: **Intergenerational Resource Center**			
FICS PROJECT #:	**P0316**				
Y53P03169999	Planning & Community Development	Agency	-	-	530
CDBG PROJECT #:	**N/A**	PROJECT TITLE: **Atlanta Urban Tree House Project**			
FICS PROJECT #:	**P0342**				
N31P0342AVA0	Parks, Rec. & Cultural Affairs	Intergovernmental Grant	-	-	344

2003 BUDGET
GRANT AND NON-CAPITAL PROJECTS

NEIGHBORHOOD PRESERVATION & URBAN DEVELOPMENT

CENTER	DEPARTMENT	FUND	2001 EXPENSES	2002 EXPENSES	2003 BUDGET
NEIGHBORHOOD FACILITIES (CONTINUED)					
CDBG PROJECT #:	**CD-495**	PROJECT TITLE: **MLK, Jr. Community Center**			
FICS PROJECT #:	**P0343**				
G41P0343A5QA	Administrative Services	Community Development	-	112,570	-
G41P0343A5ZA	Administrative Services	Community Development	-	15,995	-
G41P0343A6H0	Administrative Services	Community Development	-	-	619,450
	Project Total		**-**	**128,565**	**619,450**
CDBG PROJECT #:	**CD-511**	PROJECT TITLE: **QLS Gardens**			
FICS PROJECT #:	**P0345**				
Y53P0345A21A	Planning & Community Development	Community Development	-	-	65,000
CDBG PROJECT #:	**N/A**	PROJECT TITLE: **Perkerson Neighborhood Consort.**			
FICS PROJECT #:	**P0359**				
N12P0359A58A	Parks, Rec. & Cultural Affairs	Community Development	20,000	-	10,000
PUBLIC IMPROVEMENTS					
CDBG PROJECT #:	**CD-34 (A56A)**	PROJECT TITLE: **Street/Sidewalk Assessment Program**			
FICS PROJECT #:	**P0404**				
M22P0404A5ZA	Public Works	Community Development	-	-	4,761
M22P0404A52A	Public Works	Community Development	-	-	5,555
M22P0404A56A	Public Works	Community Development	-	-	62,952
M22P0404A58A	Public Works	Community Development	-	-	100,000
	Project Total		**-**	**-**	**173,268**
CDBG PROJECT #:	**N/A**	PROJECT TITLE: **L.A.R.P.**			
FICS PROJECT #:	**P0407**				
M23P0407KXG0	Public Works	Intergovernmental Grant	-	-	1,224
M23P0407KXJ0	Public Works	Intergovernmental Grant	-	-	12,727
M23P0407KXQ0	Public Works	Intergovernmental Grant	-	-	140,177
M23P0407KXR0	Public Works	Intergovernmental Grant	-	-	26,539
M23P0407KXT0	Public Works	Intergovernmental Grant	-	-	14,525
M23P0407KXZ0	Public Works	Intergovernmental Grant	-	-	49,773
M23P0407KX10	Public Works	Intergovernmental Grant	-	-	63,606

2003 BUDGET
GRANT AND NON-CAPITAL PROJECTS

NEIGHBORHOOD PRESERVATION & URBAN DEVELOPMENT

CENTER	DEPARTMENT	FUND	2001 EXPENSES	2002 EXPENSES	2003 BUDGET
PUBLIC IMPROVEMENTS (CONTINUED)					
CDBG PROJECT #:	**N/A**	PROJECT TITLE: **L.A.R.P. (Continued)**			
FICS PROJECT #:	**P0407**				
M23P0407KX20	Public Works	Intergovernmental Grant	-	-	140,254
M23P0407KX30	Public Works	Intergovernmental Grant	-	-	28,166
M23P0407KX80	Public Works	Intergovernmental Grant	-	245,642	160,659
	Project Total		**-**	**245,642**	**637,650**
CDBG PROJECT #:	**CD-542**	PROJECT TITLE: **Habitat for Humanity Prop. Acq.**			
FICS PROJECT #:	**P0417**				
Y53P0417A20A	Planning & Community Development	Community Development	213,443	157,564	42,436
Y53P0417A21A	Planning & Community Development	Community Development	127,506	91,243	-
	Project Total		**340,949**	**248,807**	**42,436**
CDBG PROJECT #:	**N/A**	PROJECT TITLE: **HDDC Phase IV Rehab**			
FICS PROJECT #:	**P0418**				
Y53P0418A3J0	Planning & Community Development	Home Investment Trust	-	76,721	418,279
Y53P0418A3L0	Planning & Community Development	Home Investment Trust	-	-	388,076
	Project Total		**-**	**76,721**	**806,355**
CDBG PROJECT #:	**N/A**	PROJECT TITLE: **Pedestrian Safety Campaign**			
FICS PROJECT #:	**P0419**				
Y11P0419QNA0	Planning & Community Development	Trust	-	-	2,675
CDBG PROJECT #:	**N/A**	PROJECT TITLE: **Peachtree Creek Basin**			
FICS PROJECT #:	**P0421**				
M21P0421B6A0	Planning & Community Development	Community Development	-	-	216,548
M21P042192BB	Planning & Community Development	Community Development	-	-	122,182
	Project Total		**-**	**-**	**338,730**
CDBG PROJECT #:	**CD-707**	PROJECT TITLE: **Columbia/ Gladstone Apt**			
FICS PROJECT #:	**P0425**				
Y53P0425A21A	Planning & Community Development	Community Development	25,000	30,000	-

NEIGHBORHOOD PRESERVATION & URBAN DEVELOPMENT

CENTER	DEPARTMENT	FUND	2001 EXPENSES	2002 EXPENSES	2003 BUDGET
PUBLIC IMPROVEMENTS (CONTINUED)					
CDBG PROJECT #:	**CD-700**	PROJECT TITLE **Independent Living**			
FICS PROJECT #:	**P0426**				
Y53P0426A21A	Planning & Community Development	Community Development	-	131,000	3,982
Y53P0426A56A	Planning & Community Development	Community Development	-	50,000	6,348
	Project Total		**-**	**181,000**	**10,330**
CDBG PROJECT #:	**CD-645**	PROJECT TITLE: **Homeowners Assistance**			
FICS PROJECT #:	**P0506**				
Y53P0506A20A	Planning & Community Development	Community Development	149,536	200	55,264
PARKS, PLAYGROUNDS AND OTHER FACILITIES					
CDBG PROJECT #:	**N/A**	PROJECT TITLE: **Water Works Lodge**			
FICS PROJECT #:	**P0608**				
N12P06089999	Parks, Rec. & Cultural Affairs	Trust	-	-	19,605
CDBG PROJECT #:	**N/A**	PROJECT TITLE: **Temporary Protective Service**			
FICS PROJECT #:	**P0611**				
S11P0611KQJ0	Judicial Agencies	Intergovernmental Grant	-	-	1,677
S11P0611KQL0	Judicial Agencies	Intergovernmental Grant	26,933	19,735	-
S11P0611KQP0	Judicial Agencies	Intergovernmental Grant	-	12,890	33,777
	Project Total		**26,933**	**32,625**	**35,454**
CDBG PROJECT #:	**N/A**	PROJECT TITLE **Land Acquisition, ATL**			
FICS PROJECT #:	**P0612**				
N12P06129989	Parks, Rec & Cultural Affairs	General Gov't. Capital Outlay	1,336,125	-	1,100,000
CDBG PROJECT #:	**N/A**	PROJECT TITLE **Tree Removal Protection**			
FICS PROJECT #:	**P0613**				
Y12P0613QNA0	Planning & Community Development	Trust	-	-	630,390

2003 BUDGET
GRANT AND NON-CAPITAL PROJECTS

NEIGHBORHOOD PRESERVATION & URBAN DEVELOPMENT

CENTER	DEPARTMENT	FUND	2001 EXPENSES	2002 EXPENSES	2003 BUDGET
		OTHER			
CDBG PROJECT #:	**N/A**	PROJECT TITLE: **Domestic and Family Violence Program**			
FICS PROJECT #:	**P0704**				
X11P0704KQD0	Police Services	Intergovernmental Grant	-	-	6,591
CDBG PROJECT #:	**N/A**	PROJECT TITLE: **Flood Disaster Relief**			
FICS PROJECT #:	**P0707**				
Y53P0707A690	Planning & Community Development	Trust	-	101,135	189,257
		PLANNING			
CDBG PROJECT #:	**N/A**	PROJECT TITLE: **Chattahoochee River Park Plan**			
FICS PROJECT #:	**P0805**				
Y11P0805KEG0	Planning & Community Development	Intergovernmental Grant	-	-	32,736
Y63P0805KFD0	Planning & Community Development	Intergovernmental Grant	-	-	25,000
	Project Total		-	-	**57,736**
CDBG PROJECT #:	**CD-565**	PROJECT TITLE: **Climate Protect Campaign/Industr. Partner**			
FICS PROJECT #:	**P0808**				
G11P0808RSB0	Administrative Services	Intergovernmental Grant	-	-	20,944
CDBG PROJECT #:	**N/A**	PROJECT TITLE: **Bata- Buckhead Area Trans**			
FICS PROJECT #:	**P0809**				
Y52P08099999	Planning & Community Development	Trust	-	-	20,000
CDBG PROJECT #:	**HP-52 (BMH0)**	PROJECT TITLE: **Housing Facilities / Operating**			
FICS PROJECT #:	**P0897**				
Y31P0897BMH0	Planning & Community Development	Intergovernmental Grant	2,026	-	-
Y31P0897BMJ0	Planning & Community Development	Intergovernmental Grant	3,624	2,858	4,347
	Project Total		**5,650**	**2,858**	**4,347**

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GRANT AND NON-CAPITAL PROJECTS

NEIGHBORHOOD PRESERVATION & URBAN DEVELOPMENT

CENTER	DEPARTMENT	FUND	2001 EXPENSES	2002 EXPENSES	2003 BUDGET
		HOUSING REHABILITATION			
CDBG PROJECT #:	**HM-12 (A3H0)**	PROJECT TITLE: **Camp Super Block**			
FICS PROJECT #:	**P0901**				
Y53P0901A3G0	Planning & Community Development	Home Investment Trust	134,121	-	15,954
Y53P0901A3H0	Planning & Community Development	Home Investment Trust	-	-	200,000
Y53P0901A3J0	Planning & Community Development	Home Investment Trust	-	123,795	76,205
	Project Total		**134,121**	**123,795**	**292,159**
CDBG PROJECT #:	**HM-2**	PROJECT TITLE: **Historic Rehab of Ten Homes**			
FICS PROJECT #:	**P0905**				
Y53P0905A3E0	Planning & Community Development	Home Investment Trust	64,258	46,804	-
CDBG PROJECT #:	**CD-558**	PROJECT TITLE: **Multi Family Rehabilitation**			
FICS PROJECT #:	**P0906**				
Y53P0906A52A	Planning & Community Development	Community Development	-	113,000	18,606
Y53P0906A56A	Planning & Community Development	Community Development	-	48,959	-
	Project Total		**-**	**161,959**	**18,606**
CDBG PROJECT #:	**CD-544**	PROJECT TITLE: **Owner Occupied Rehabilitation**			
FICS PROJECT #:	**P0907**				
Y53P0907A20A	Planning & Community Development	Home Investment Trust	-	82,792	37,358
Y53P0907A3F0	Planning & Community Development	Home Investment Trust	-	-	1,563
Y53P0907A3H0	Planning & Community Development	Home Investment Trust	-	31,209	32,413
Y53P0907A3J0	Planning & Community Development	Home Investment Trust	65,023	12,200	7,594
Y53P0907A3K0	Planning & Community Development	Home Investment Trust	1,155,763	337,309	506,928
Y53P0907A3L0	Planning & Community Development	Home Investment Trust	-	472,026	1,579,724
	Project Total		**1,220,786**	**935,536**	**2,165,580**
CDBG PROJECT #:	**HM-3**	PROJECT TITLE: **Rental Rehabilitation**			
FICS PROJECT #:	**P0909**				
Y53P0909A3E0	Planning & Community Development	Home Investment Trust	-	-	40,647
CDBG PROJECT #:	**CD-580**	PROJECT TITLE: **Emergency Home Repair**			
FICS PROJECT #:	**P0911**				
Y53P0911A56A	Planning & Community Development	Community Development	9,925	-	-

NEIGHBORHOOD PRESERVATION & URBAN DEVELOPMENT

HOUSING REHABILITATION (CONTINUED)

CENTER	DEPARTMENT	FUND	2001 EXPENSES	2002 EXPENSES	2003 BUDGET
CDBG PROJECT #:	**CD-581**	PROJECT TITLE: **Multi-Unit Housing**			
FICS PROJECT #:	**P0912**				
Y53P0912A20A	Planning & Community Development	Community Development	187,424	19,783	60,481
Y53P0912A21A	Planning & Community Development	Community Development	-	1,758	239,742
Y53P0912A22A	Planning & Community Development	Community Development	-	-	64,000
Y53P0912A58A	Planning & Community Development	Community Development	139,774	-	994
Y53P0912A59A	Planning & Community Development	Community Development	6,318	1,425	589
	Project Total		**333,516**	**22,966**	**365,806**
CDBG PROJECT #:	**N/A**	PROJECT TITLE: **Rehabilitation + $1 Homes**			
FICS PROJECT #:	**P0913**				
Y53P0913A3G0	Planning & Community Development	Home Investment Trust	-	-	1,868
Y53P0913A3J0	Planning & Community Development	Home Investment Trust	-	-	98,257
Y53P0913A3K0	Planning & Community Development	Home Investment Trust	-	-	259,372
Y53P0913A3L0	Planning & Community Development	Home Investment Trust	-	-	40,503
	Project Total		**-**	**-**	**400,000**
CDBG PROJECT #:	**N/A**	PROJECT TITLE: **English Avenue Development Rehab**			
FICS PROJECT #:	**P0916**				
Y53P0916A3F0	Planning & Community Development	Home Investment Trust	-	-	2,500
CDBG PROJECT #:	**N/A**	PROJECT TITLE: **HDDC Rehabilitation**			
FICS PROJECT #:	**P0917**				
Y53P0917A3F0	Planning & Community Development	Home Investment Trust	114,397	211,885	6,073
CDBG PROJECT #:	**HM-10 (A3H0)**	PROJECT TITLE: **Home Program-Multi-Unit Housing**			
FICS PROJECT #:	**P0918**				
Y53P0918A3F0	Planning & Community Development	Home Investment Trust	386,562	183,439	47,562
Y53P0918A3G0	Planning & Community Development	Home Investment Trust	195,764	14,102	85,505
Y53P0918A3H0	Planning & Community Development	Home Investment Trust	155,398	15,825	43,591
Y53P0918A3J0	Planning & Community Development	Home Investment Trust	-	-	30,000
Y53P0918A3K0	Planning & Community Development	Home Investment Trust	545,000	-	576,500
Y53P0918A3L0	Planning & Community Development	Home Investment Trust	-	-	791,900
	Project Total		**1,282,724**	**213,366**	**1,575,058**

2003 BUDGET
GRANT AND NON-CAPITAL PROJECTS

NEIGHBORHOOD PRESERVATION & URBAN DEVELOPMENT

HOUSING REHABILITATION (CONTINUED)

CENTER	DEPARTMENT	FUND	2001 EXPENSES	2002 EXPENSES	2003 BUDGET
CDBG PROJECT #:	**N/A**	PROJECT TITLE: **Housing Rehab/Seniors & Low Income**			
FICS PROJECT #:	**P0920**				
Y53P0920QNA0	Planning & Community Development	Trust	-	-	1,993
CDBG PROJECT #:	**N/A**	PROJECT TITLE: **Pittsburgh Housing Rehab.**			
FICS PROJECT #:	**P0922**				
Y53P0922A56A	Planning & Community Development	Community Development	156,227	-	11,999
CDBG PROJECT #:	**N/A**	PROJECT TITLE: **English Ave. Super Block**			
FICS PROJECT #:	**P0928**				
Y53P0928A58A	Planning & Community Development	Community Development	-	-	100,000
CDBG PROJECT #:	**N/A**	PROJECT TITLE: **UCDC Acquisition/Rehabilitation**			
FICS PROJECT #:	**P0930**				
Y53P0930A3G0	Planning & Community Development	Home Investment Trust	152,835	10,192	47,862
CDBG PROJECT #:	**CD-610**	PROJECT TITLE: **Housing Demolition/Reclamation**			
FICS PROJECT #:	**P0931**				
Y43P0931A20A	Planning & Community Development	Community Development	281,015	11,493	3,577
Y43P0931A21A	Planning & Community Development	Community Development	99,132	461	407
Y43P0931A22A	Planning & Community Development	Community Development	-	343,731	19,269
Y43P0931A59A	Planning & Community Development	Community Development	-	30,907	4,064
Y44P0931A20A	Planning & Community Development	Community Development	-	-	33,910
Y44P0931A58A	Planning & Community Development	Community Development	-	-	43,157
	Project Total		**380,147**	**386,592**	**104,384**
CDBG PROJECT #:	**CD-613**	PROJECT TITLE: **Community Housing Resource Center**			
FICS PROJECT #:	**P0932**				
Y53P0932A20A	Planning & Community Development	Community Development	21,856	61,283	-
Y53P0932A21A	Planning & Community Development	Community Development	628,115	210,077	221,644
Y53P0932A22A	Planning & Community Development	Community Development	-	229,457	10,829
Y53P0932A5RA	Planning & Community Development	Community Development	-	154,931	-
Y53P0932A5XA	Planning & Community Development	Community Development	-	1,000	-
Y53P0932A5YA	Planning & Community Development	Community Development	-	55,011	-

2003 BUDGET
GRANT AND NON-CAPITAL PROJECTS

NEIGHBORHOOD PRESERVATION & URBAN DEVELOPMENT

CENTER	DEPARTMENT	FUND	2001 EXPENSES	2002 EXPENSES	2003 BUDGET
HOUSING REHABILITATION (CONTINUED)					
CDBG PROJECT #:	**N/A**	PROJECT TITLE: **Community Housing Resource Center (Continued)**			
FICS PROJECT #:	**P0932**				
Y53P0932A5ZA	Planning & Community Development	Community Development	-	164,642	-
Y53P0932A52A	Planning & Community Development	Community Development	-	20	1,563
Y53P0932A56A	Planning & Community Development	Community Development	-	3,452	-
Y53P0932A58A	Planning & Community Development	Community Development	-	66,296	-
Y53P0932A59A	Planning & Community Development	Community Development	-	167,829	-
	Project Total		**649,971**	**1,113,998**	**234,036**
CDBG PROJECT #:	**N/A**	PROJECT TITLE: **Tyler's Place CDC Home Ownership**			
FICS PROJECT #:	**P0933**				
Y53P0933A3F0	Planning & Community Development	Home Investment Trust	161,249	59,198	89,553
Y53P0933A3K0	Planning & Community Development	Home Investment Trust	-	147,630	244,970
	Project Total		**161,249**	**206,828**	**334,523**
CDBG PROJECT #:	**N/A**	PROJECT TITLE: **Reynoldstown Single Family Home Ownership**			
FICS PROJECT #:	**P0935**				
Y53P0935A3H0	Planning & Community Development	Home Investment Trust	200,000	-	-
CDBG PROJECT #:	**CD-615**	PROJECT TITLE: **Tyler Place CDC Home Ownership**			
FICS PROJECT #:	**P0936**				
Y53P0936A52A	Planning & Community Development	Community Development	59,427	-	40,573
CDBG PROJECT #:	**CD-657**	PROJECT TITLE: **Camp Building Acquisition**			
FICS PROJECT #:	**P0937**				
Y53P0937A58A	Planning & Community Development	Community Development	-	-	2,655
CDBG PROJECT #:	**CD-658**	PROJECT TITLE: **Quality Living Service Meadows**			
FICS PROJECT #:	**P0938**				
Y53P0938A58A	Planning & Community Development	Community Development	110,772	-	-
Y53P0938A59A	Planning & Community Development	Community Development	37,528	-	1,700
	Project Total		**148,300**	**-**	**1,700**

2003 BUDGET
GRANT AND NON-CAPITAL PROJECTS

NEIGHBORHOOD PRESERVATION & URBAN DEVELOPMENT

CENTER	DEPARTMENT	FUND	2001 EXPENSES	2002 EXPENSES	2003 BUDGET
HOUSING REHABILITATION (CONTINUED)					
CDBG PROJECT #:	**N/A**	PROJECT TITLE: **Washington Park/ High Neigh**			
FICS PROJECT #:	**P0939**				
Y53P0939K4Z0	Planning & Community Development	Intergovernmental Grant	-	-	40,000
HOMELESS FACILITIES					
CDBG PROJECT #:	**CD-348**	PROJECT TITLE: **Young Adult Guidance Center**			
FICS PROJECT #:	**P1008**				
Y53P1008A5QA	Planning & Community Development	Community Development	108,511	-	-
Y53P1008A5WA	Planning & Community Development	Community Development	32,820	-	680
Y53P1008A5YA	Planning & Community Development	Community Development	49,000	-	-
Y53P1008A5ZA	Planning & Community Development	Community Development	176,000	-	-
Y53P1008A52A	Planning & Community Development	Community Development	431,583	-	-
Y53P1008A58A	Planning & Community Development	Community Development	-	323,582	14,950
Y53P1008A59A	Planning & Community Development	Community Development	271,186	82,303	-
	Project Total		**1,069,100**	**405,885**	**15,630**
CDBG PROJECT #:	**N/A**	PROJECT TITLE: **Jerusalem House**			
FICS PROJECT #:	**P1010**				
Y31P1010BMH0	Planning & Community Development	Intergovernmental Grant	50,166	-	-
Y31P1010BMJ0	Planning & Community Development	Intergovernmental Grant	113,917	43,478	105
Y31P1010BMK0	Planning & Community Development	Intergovernmental Grant	-	114,275	280,725
	Project Total		**164,083**	**157,753**	**280,830**
CDBG PROJECT #:	**CD-336B**	PROJECT TITLE: **Odyssey III Rehab**			
FICS PROJECT #:	**P1011**				
Y53P1011A20A	Planning & Community Development	Community Development	-	-	458
Y53P1011A56A	Planning & Community Development	Community Development	-	-	237
	Project Total		**-**	**-**	**695**

2003 BUDGET
GRANT AND NON-CAPITAL PROJECTS

NEIGHBORHOOD PRESERVATION & URBAN DEVELOPMENT

CENTER	DEPARTMENT	FUND	2001 EXPENSES	2002 EXPENSES	2003 BUDGET
HOMELESS FACILITIES (CONTINUED)					
CDBG PROJECT #:	**HP-01**	PROJECT TITLE: **Edgewood Center**			
FICS PROJECT #:	**P1019**				
Y31P1019BMH0	Planning & Community Development	Intergovernmental Grant	71,713	-	-
Y31P1019BMJ0	Planning & Community Development	Intergovernmental Grant	97,029	65,529	2,817
Y31P1019BMK0	Planning & Community Development	Intergovernmental Grant	-	97,803	97,572
	Project Total		**168,742**	**163,332**	**100,389**
CDBG PROJECT #:	**HP-03**	PROJECT TITLE: **Aid Atlanta Housing Program**			
FICS PROJECT #:	**P1020**				
Y31P1020BMG0	Planning & Community Development	Intergovernmental Grant	-	103,760	237
Y31P1020BMH0	Planning & Community Development	Intergovernmental Grant	62,482	-	-
Y31P1020BMJ0	Planning & Community Development	Intergovernmental Grant	110,134	68,255	6,197
Y31P1020BMK0	Planning & Community Development	Intergovernmental Grant	-	35,139	86,637
	Project Total		**172,616**	**207,154**	**93,071**
CDBG PROJECT #:	**CD-536**	PROJECT TITLE: **Aesm House**			
FICS PROJECT #:	**P1022**				
Y31P1022BMH0	Planning & Community Development	Intergovernmental Grant	36,888	-	328
Y31P1022BMJ0	Planning & Community Development	Intergovernmental Grant	76,085	13,097	5,208
Y31P1022BMK0	Planning & Community Development	Intergovernmental Grant	-	-	123,913
	Project Total		**112,973**	**13,097**	**129,449**
CDBG PROJECT #:	**HP-22**	PROJECT TITLE: **Matthews Place**			
FICS PROJECT #:	**P1023**				
Y31P1023BMH0	Planning & Community Development	Intergovernmental Grant	67,062	-	-
Y31P1023BMJ0	Planning & Community Development	Intergovernmental Grant	107,182	55,656	-
Y31P1023BMK0	Planning & Community Development	Intergovernmental Grant	-	119,451	71,445
	Project Total		**174,244**	**175,107**	**71,445**

2003 BUDGET
GRANT AND NON-CAPITAL PROJECTS

NEIGHBORHOOD PRESERVATION & URBAN DEVELOPMENT

CENTER	DEPARTMENT	FUND	2001 EXPENSES	2002 EXPENSES	2003 BUDGET
		SENIOR REHABILITATION			
CDBG PROJECT #:	NA	PROJECT TITLE: **Senior Rehabilitation Projects**			
FICS PROJECT #:	P1200				
Y53P1200QNA0	Planning & Community Development	Trust	-	-	20,000
CDBG PROJECT #:	NA	PROJECT TITLE: **Washington Street**			
FICS PROJECT #:	P1300				
Y53P1300A3L0	Planning & Community Development	Home Invest. Trust	-	-	222,874
TOTAL - NEIGHBORHOOD PRESERVATION & URBAN DEVELOPMENT			**14,275,440**	**13,608,933**	**33,275,637**

2003 BUDGET
GRANT AND NON-CAPITAL PROJECTS

ECONOMIC DEVELOPMENT

CENTER	DEPARTMENT	FUND	2001 EXPENSES	2002 EXPENSES	2003 BUDGET
IMPROVEMENT LOANS					
CDBG PROJECT #:	**CD-438 (A21B), CD-23A (A56B)**	PROJECT TITLE: **Business Improvement Loan Program**			
FICS PROJECT #:	**Q0101**				
Y52Q0101A21B	Planning & Community Development	Community Development	-	153,415	306,247
Y52Q0101A56B	Planning & Community Development	Community Development	144,818	1,871	21,927
	Project Total		**144,818**	**155,286**	**328,174**
CDBG PROJECT #:	**N/A**	PROJECT TITLE: **Phoenix Loan Program**			
FICS PROJECT #:	**Q0108**				
Y52Q0108ALJ0	Planning & Community Development	Intergovernmental Grant	23,800	213,259	255,454
CDBG PROJECT #:	**CD-23B**	PROJECT TITLE: **BILF Administration**			
FICS PROJECT #:	**Q0109**				
Y52Q0109A20B	Planning & Community Development	Community Development	40,687	-	-
Y52Q0109A21B	Planning & Community Development	Community Development	178,155	65,845	-
	Project Total		**218,842**	**65,845**	**-**
ECONOMIC ENHANCEMENT/DEVELOPMENT					
CDBG PROJECT #:	**N/A**	PROJECT TITLE: **Atlanta Economic Dev Support**			
FICS PROJECT #:	**Q0204**				
D41Q0204A6Z0	Executive Offices	Trust	-	-	3,431
CDBG PROJECT #:	**N/A**	PROJECT TITLE: **Underground Atlanta**			
FICS PROJECT #:	**Q0214**				
D41Q0214A6Z0	Executive Offices	Community Development	-	-	40,191
CDBG PROJECT #:	**N/A**	PROJECT TITLE: **Atlanta-Caribbean Trade Conf.**			
FICS PROJECT #:	**Q0219**				
D41Q0219QNA0	Executive Offices	Trust	-	-	1,002

ECONOMIC DEVELOPMENT

CENTER	DEPARTMENT	FUND	2001 EXPENSES	2002 EXPENSES	2003 BUDGET
ECONOMIC ENHANCEMENT/DEVELOPMENT (CONTINUED)					
CDBG PROJECT #:	**N/A**	PROJECT TITLE: **International Relations and Business**			
FICS PROJECT #:	**Q0220**				
Y11Q0220QNA0	Planning & Community Development	Trust	-	-	68
CDBG PROJECT #:	**CD-244**	PROJECT TITLE: **Greater Atlanta Small Business**			
FICS PROJECT #:	**Q0226**				
Y52Q0226A20B	Planning & Community Development	Community Development	46,534	-	-
Y52Q0226A21B	Planning & Community Development	Community Development	59,856	40,144	-
	Project Total		**106,390**	**40,144**	**-**
CDBG PROJECT #:	**N/A**	PROJECT TITLE: **Piedmont Park Restaurant**			
FICS PROJECT #:	**Q0227**				
N12Q0227QYA0	Parks, Rec. & Cultural Affairs	Trust	-	-	380,831
CDBG PROJECT #:	**N/A**	PROJECT TITLE: **Underground ATL Parking Facil.**			
FICS PROJECT #:	**Q0232**				
D41Q02329999	Executive Offices	Underground ATL Facil Rev.	701,922	-	735,000
CDBG PROJECT #:	**N/A**	PROJECT TITLE: **Underground ATL Commercial Facil.**			
FICS PROJECT #:	**Q0236**				
D41Q02369999	Executive Offices	Underground ATL Facil Rev.	8,556,313	9,499,296	8,448,305
CDBG PROJECT #:	**N/A**	PROJECT TITLE: **Cascade/Mays Streetscape**			
FICS PROJECT #:	**Q0243**				
M22Q0243A5WB	Public Works	Community Development	-	-	31,045
M22Q024392AE	Public Works	Annual Bond	-	-	79,624
	Project Total		-	-	**110,669**
CDBG PROJECT #:	**N/A**	PROJECT TITLE: **West End/Lee Street**			
FICS PROJECT #:	**Q0245**				
M22Q0245A51A	Public Works	Community Development	-	-	8,084

2003 BUDGET
GRANT AND NON-CAPITAL PROJECTS

ECONOMIC DEVELOPMENT

CENTER	DEPARTMENT	FUND	2001 EXPENSES	2002 EXPENSES	2003 BUDGET
ECONOMIC ENHANCEMENT/DEVELOPMENT (CONTINUED)					
CDBG PROJECT #:	**N/A**	PROJECT TITLE:	**MLK, JR./Ashby Commercial Revi.**		
FICS PROJECT #:	**Q0248**				
Y52Q0248A6Z0	Planning & Community Development	Trust	2,701	-	-
Y52Q0248A610	Planning & Community Development	Trust	44,842	-	-
Y52Q0248A620	Planning & Community Development	Trust	9,034	-	-
Y52Q0248A660	Planning & Community Development	Trust	108,765	-	-
Y52Q0248A680	Planning & Community Development	Trust	271,123	-	-
Y52Q0248A690	Planning & Community Development	Trust	63,535	-	-
Y52Q0248A7F0	Planning & Community Development	Trust	259,254	202,344	89,784
	Project Total		**759,254**	**202,344**	**89,784**
CDBG PROJECT #:	**N/A**	PROJECT TITLE:	**Coca-Cola Street Purchase**		
FICS PROJECT #:	**Q0249**				
G55Q0249QDA0	Administrative Services	Trust	-	-	2,500
CDBG PROJECT #:	**N/A**	PROJECT TITLE:	**AEDC/Municipal Market Project**		
FICS PROJECT #:	**Q0250**				
Y52Q0250BCA0	Planning & Community Development	Community Development	-	-	6,618
CDBG PROJECT #:	**N/A**	PROJECT TITLE:	**Project Enterprise**		
FICS PROJECT #:	**Q0256**				
Y52Q0256BNA0	Planning & Community Development	Intergovernmental Grant	-	-	13,794
Y53Q0256BNA0	Planning & Community Development	Intergovernmental Grant	-	-	3,852
	Project Total		**-**	**-**	**17,646**
CDBG PROJECT #:	**N/A**	PROJECT TITLE:	**Atlanta Multi-Modal Passenger Terminal**		
FICS PROJECT #:	**Q0257**				
Y11Q025792AE	Planning & Community Development	1992 Bond Project	7,110	31,485	139,462

2003 BUDGET
GRANT AND NON-CAPITAL PROJECTS

ECONOMIC DEVELOPMENT

ECONOMIC ENHANCEMENT/DEVELOPMENT (CONTINUED)

CENTER	DEPARTMENT	FUND	2001 EXPENSES	2002 EXPENSES	2003 BUDGET
CDBG PROJECT #:	**CD-475 (A22B)**	PROJECT TITLE: **Municipal Market Sec. 108 Loan**			
FICS PROJECT #:	**Q0258**				
J53Q0258A21B	Finance	Community Development	508,695	1	-
J53Q0258A22B	Finance	Community Development	-	511,327	1
J53Q0258A58B	Finance	Community Development	-	-	4,363
J53Q0258A59B	Finance	Community Development	-	-	1
J53Q0258A7E0	Finance	Sec 108. Loan Trust	-	-	3,038
	Project Total		**508,695**	**511,328**	**7,403**
CDBG PROJECT #:	**N/A**	PROJECT TITLE: **Castleberry Hill**			
FICS PROJECT #:	**Q0259**				
N12Q0259A5ZB	Parks, Rec. & Cultural Affairs	Community Development	-	-	60
CDBG PROJECT #:	**N/A**	PROJECT TITLE: **Litter Abatement Program**			
FICS PROJECT #:	**Q0266**				
M31Q0266K9L0	Public Works	Intergovernmental Grant	-	-	23,068
M31Q0266K9Q0	Public Works	Intergovernmental Grant	-	-	1,174
	Project Total		**-**	**-**	**24,242**
CDBG PROJECT #:	**CD-110 (A22B)**	PROJECT TITLE: **MLK, JR./ Ashby SEC 108 Loan**			
FICS PROJECT #:	**Q0268**				
J53Q0268A21B	Finance	Community Development	672,825	87,117	-
J53Q0268A22B	Finance	Community Development	-	592,296	137,297
J53Q0268A59B	Finance	Community Development	-	-	1
J53Q0268A7F0	Finance	Sec 108. Loan Trust	87,117	-	-
	Project Total		**759,942**	**679,413**	**137,298**
CDBG PROJECT #:	**CD-557 (A21B, A22B)**	PROJECT TITLE: **Summerhill SEC 108 Loan Repay**			
FICS PROJECT #:	**Q0269**				
J53Q0269A21B	Finance	Community Development	406,847	136,023	-
J53Q0269A22B	Finance	Community Development	-	834,783	21,782
J53Q0269A58B	Finance	Community Development	-	-	7,870
J53Q0269A7G0	Finance	Sec. 108 Loan Trust	136,023	-	-
	Project Total		**542,870**	**970,806**	**29,652**

2003 BUDGET
GRANT AND NON-CAPITAL PROJECTS

ECONOMIC DEVELOPMENT

ECONOMIC ENHANCEMENT/DEVELOPMENT (CONTINUED)

CENTER	DEPARTMENT	FUND	2001 EXPENSES	2002 EXPENSES	2003 BUDGET
CDBG PROJECT #:	CD-550 (A22B)	PROJECT TITLE: **Façade Improvements & Fixup Project**			
FICS PROJECT #:	Q0270				
Y52Q0270A22B	Planning & Community Development	Community Development	-	-	200,000
Y52Q0270A59B	Planning & Community Development	Community Development	40,544	-	113,820
	Project Total		**40,544**	**-**	**313,820**
CDBG PROJECT #:	N/A	PROJECT TITLE: **Brownfields Redevelopment Initiative**			
FICS PROJECT #:	Q0271				
Y63Q0271BPB0	Planning & Community Development	Intergovernmental Grant	28,389	5,645	67,478
CDBG PROJECT #:	N/A	PROJECT TITLE: **Mechanicsville Urban Redevelopment**			
FICS PROJECT #:	Q0273				
J53Q0273A21B	Finance	Community Development	347,850	-	-
J53Q0273A59B	Finance	Community Development	179,433	-	-
Y52Q0273A2B0	Planning & Community Development	Community Development	-	-	1,252,350
Y52Q0273A7K0	Planning & Community Development	SEC 108 Loan Trust	87,429	50,553	4,390,119
	Project Total		**614,712**	**50,553**	**5,642,469**
CDBG PROJECT #:	N/A	PROJECT TITLE: **Scrap Tire Abatement Program**			
FICS PROJECT #:	Q0274				
M31Q0274KEJ0	Public Works	Intergovernmental Grant	-	-	161,802
T21Q0274KEK0	Non-Departmental	Intergovernmental Grant	-	-	33,334
Y42Q0274KEK0	Planning & Community Development	Intergovernmental Grant	40	-	39,220
Y42Q0274KEM0	Planning & Community Development	Intergovernmental Grant	88,932	31,259	98
	Project Total		**88,972**	**31,259**	**234,454**
CDBG PROJECT #:	N/A	PROJECT TITLE: **Economic Development**			
FICS PROJECT #:	Q0275				
Y12Q0275A690	Planning & Community Development	Trust	-	-	11,540
CDBG PROJECT #:	N/A	PROJECT TITLE: **Kirkwood Blvd. Streetscape**			
FICS PROJECT #:	Q0277				
M22Q0277A59B	Public Works	Community Development	-	-	300,000

2003 BUDGET
GRANT AND NON-CAPITAL PROJECTS

ECONOMIC DEVELOPMENT

CENTER	DEPARTMENT	FUND	2001 EXPENSES	2002 EXPENSES	2003 BUDGET
ECONOMIC ENHANCEMENT/DEVELOPMENT (CONTINUED)					
CDBG PROJECT #:	**CD-527**	PROJECT TITLE: **Metropolitan Neighborhood Dev.**			
FICS PROJECT #:	**Q0278**				
Y52Q0278A21B	Planning & Community Development	Community Development	54,757	25,243	-
CDBG PROJECT #:	**CD-624**	PROJECT TITLE: **Weda Entrepreneurial Seminar**			
FICS PROJECT #:	**Q0280**				
Y52Q0280A20B	Planning & Community Development	Community Development	2,000	-	-
CDBG PROJECT #:	**N/A**	PROJECT TITLE: **Wellness Center and Therapeutic**			
FICS PROJECT #:	**Q0281**				
Y53Q0281A59A	Planning & Community Development	Community Development	5,000	-	-
CDBG PROJECT #:	**N/A**	PROJECT TITLE: **Brownfields Economic Dev.**			
FICS PROJECT #:	**Q0282**				
Y63Q0282A2A0	Planning & Community Development	Community Development	500,000	-	-
Y63Q0282ALL0	Planning & Community Development	Intergovernmental Grant	-	-	1,200,000
Y63Q0282A7H0	Planning & Community Development	SEC 108 Loan Trust	618,271	15,022	122,595
	Project Total		**1,118,271**	**15,022**	**1,322,595**
CDBG PROJECT #:	**N/A**	PROJECT TITLE: **Bankhead/Hollywood Corridor**			
FICS PROJECT #:	**Q0284**				
Y63Q0284A56B	Planning & Community Development	Community Development	-	-	200,000
CDBG PROJECT #:	**CD-661**	PROJECT TITLE: **Bolton Hollywood Corridor**			
FICS PROJECT #:	**Q0285**				
Y63Q0285A56B	Planning & Community Development	Community Development	-	-	150,000
CDBG PROJECT #:	**CD-662**	PROJECT TITLE: **Perry Hollywood Corridor**			
FICS PROJECT #:	**Q0286**				
Y63Q0286A56B	Planning & Community Development	Community Development	-	-	43,000

2003 BUDGET
GRANT AND NON-CAPITAL PROJECTS

ECONOMIC DEVELOPMENT

CENTER	DEPARTMENT	FUND	2001 EXPENSES	2002 EXPENSES	2003 BUDGET
ECONOMIC ENHANCEMENT/DEVELOPMENT (CONTINUED)					
CDBG PROJECT #: **N/A**		PROJECT TITLE: **ATL Business Dev.**			
FICS PROJECT #: **Q0287**					
Y53Q0287A22B	Planning & Community Development	Community Development	-	215,634	400,082
CDBG PROJECT #: **CD-723**		PROJECT TITLE: **The Atlanta Collaborative KITC**			
FICS PROJECT #: **Q0288**					
Y31Q0288A22B	Planning & Community Development	Community Development	-	17,500	12,500
CDBG PROJECT #: **CD-607**		PROJECT TITLE: **Mechanicsville Sect. 108 Loan**			
FICS PROJECT #: **Q0289**					
J53Q0289A22B	Finance	Community Development	-	368,256	148,254
CDBG PROJECT #: **N/A**		PROJECT TITLE: **Edward Byrne Memorial Grant**			
FICS PROJECT #: **Q0291**					
S14Q0291KQQ0	Judicial Agencies	Intergovernmental Grant	-	-	21,007
JOB TRAINING					
CDBG PROJECT #: **CD-359**		PROJECT TITLE: **Bobby Dodd Center**			
FICS PROJECT #: **Q0310**					
Y31Q0310A21B	Planning & Community Development	Community Development	-	43,000	-
Y31Q0310A22B	Planning & Community Development	Community Development	-	28,048	20,294
Y71Q0310A20B	Planning & Community Development	Community Development	29,901	-	-
	Project Total		**29,901**	**71,048**	**20,294**
CDBG PROJECT #: **CD-408**		PROJECT TITLE: **Achor Center Job Development**			
FICS PROJECT #: **Q0314**					
Y31Q0314A21B	Planning & Community Development	Community Development	-	47,000	-
Y31Q0314A22B	Planning & Community Development	Community Development	-	23,596	22,404
Y71Q0314A20B	Planning & Community Development	Community Development	15,000	-	-
	Project Total		**15,000**	**70,596**	**22,404**

2003 BUDGET
GRANT AND NON-CAPITAL PROJECTS

ECONOMIC DEVELOPMENT

JOB TRAINING (CONTINUED)

CENTER	DEPARTMENT	FUND	2001 EXPENSES	2002 EXPENSES	2003 BUDGET
CDBG PROJECT #:	**CD-188**	PROJECT TITLE: **Support To Employment Program**			
FICS PROJECT #:	**Q0316**				
Y71Q0316A20B	Planning & Community Development	Community Development	8,133	-	-
CDBG PROJECT #:	**CD-183**	PROJECT TITLE: **Latin American Jobs**			
FICS PROJECT #:	**Q0317**				
Y31Q0317A21B	Planning & Community Development	Community Development	22,996	33,704	-
Y31Q0317A22B	Planning & Community Development	Community Development	-	27,736	28,964
Y71Q0317A20B	Planning & Community Development	Community Development	33,510	-	-
Y71Q0317A59B	Planning & Community Development	Community Development	-	-	979
	Project Total		**56,506**	**61,440**	**29,943**
CDBG PROJECT #:	**ES-11**	PROJECT TITLE: **ATL Enterprise CTR Willing Work**			
FICS PROJECT #:	**Q0319**				
Y31Q0319BJQ0	Planning & Community Development	Community Development	-	-	437
Y31Q0319BJR0	Planning & Community Development	Community Development	8,099	-	-
Y31Q0319BJT0	Planning & Community Development	Community Development	60,900	-	-
Y31Q0319BJW0	Planning & Community Development	Community Development	-	50,972	9,928
	Project Total		**68,999**	**50,972**	**10,365**
CDBG PROJECT #:	**CD-478**	PROJECT TITLE: **Atlanta Mentor Employment Program**			
FICS PROJECT #:	**Q0320**				
Y31Q0320A21B	Planning & Community Development	Community Development	12,115	18,896	3,089
Y31Q0320A22B	Planning & Community Development	Community Development	-	15,168	18,932
Y71Q0320A20B	Planning & Community Development	Community Development	16,897	-	-
	Project Total		**29,012**	**34,064**	**22,021**
CDBG PROJECT #:	**CD-603**	PROJECT TITLE: **Project Connect's Homeless EMP**			
FICS PROJECT #:	**Q0327**				
Y31Q0327A21B	Planning & Community Development	Community Development	-	20,000	-
Y31Q0327A22B	Planning & Community Development	Community Development	-	10,703	9,297
Y71Q0327A20B	Planning & Community Development	Community Development	20,000	-	-
	Project Total		**20,000**	**30,703**	**9,297**

2003 BUDGET
GRANT AND NON-CAPITAL PROJECTS

ECONOMIC DEVELOPMENT

CENTER	DEPARTMENT	FUND	2001 EXPENSES	2002 EXPENSES	2003 BUDGET
JOB TRAINING (CONTINUED)					
CDBG PROJECT #:	**CD-623**	PROJECT TITLE: **Steps To Keep One Employed**			
FICS PROJECT #:	**Q0328**				
Y31Q0328A21B	Planning & Community Development	Community Development	33,015	13,985	-
Y31Q0328A22B	Planning & Community Development	Community Development	-	23,134	23,866
Y71Q0328A20B	Planning & Community Development	Community Development	7,936	-	68
	Project Total		**40,951**	**37,119**	**23,934**
CDBG PROJECT #:	**CD-705**	PROJECT TITLE: **Literacy Action Job Training**			
FICS PROJECT #:	**Q0329**				
Y31Q0329A21B	Planning & Community Development	Community Development	26,253	8,747	-
CDBG PROJECT #:	**CD-540**	PROJECT TITLE: **Covenant Comm Vocational Svcs.**			
FICS PROJECT #:	**Q0330**				
Y31Q0330A22B	Planning & Community Development	Community Development	-	23,908	6,092
CDBG PROJECT #:	**CD-721**	PROJECT TITLE: **E. Lake Readiness Placement**			
FICS PROJECT #:	**Q0331**				
Y31Q0331A22B	Planning & Community Development	Community Development	-	16,532	13,468
URBAN RENEWAL / COMPLETION					
CDBG PROJECT #:	**N/A**	PROJECT TITLE: **Neighborhood Dev. Settlement Agency**			
FICS PROJECT #:	**Q0403**				
Y52Q0403A9A0	Planning & Community Development	Agency	4,000	-	79,466
CDBG PROJECT #:	**N/A**	PROJECT TITLE: **Sale of Urban Renewal Land**			
FICS PROJECT #:	**Q0406**				
Y52Q0406A5MB	Planning & Community Development	Agency	-	-	90,998
Y52Q0406A5QB	Planning & Community Development	Agency	-	-	60
Y52Q0406A5WB	Planning & Community Development	Agency	-	-	3,983
Y52Q0406A5YB	Planning & Community Development	Agency	-	-	21,000
	Project Total		**-**	**-**	**116,041**

2003 BUDGET
GRANT AND NON-CAPITAL PROJECTS

ECONOMIC DEVELOPMENT

CENTER	DEPARTMENT	FUND	2001 EXPENSES	2002 EXPENSES	2003 BUDGET
URBAN RENEWAL / COMPLETION (CONTINUED)					
CDBG PROJECT #:	**N/A**	PROJECT TITLE: **Sale of CDBG Land**			
FICS PROJECT #:	**Q0407**				
Y52Q0407A5MB	Planning & Community Development	Agency	-	-	24,169
Y52Q0407A5PB	Planning & Community Development	Agency	-	-	3,100
Y52Q0407A5TB	Planning & Community Development	Agency	-	-	38,849
	Project Total		-	-	**66,118**
CDBG PROJECT #:	**N/A**	PROJECT TITLE: **LBA Land Sale Proceeds**			
FICS PROJECT #:	**Q0410**				
Y53Q04109999	Planning & Community Development	Trust	-	-	3,812
CDBG PROJECT #:	**N/A**	PROJECT TITLE: **Bedford Place Housing**			
FICS PROJECT #:	**Q0411**				
H11Q0411A610	Law	Trust	-	-	22,326
CDBG PROJECT #:	**N/A**	PROJECT TITLE: **Streetscape Improvement & Maint.**			
FICS PROJECT #:	**Q0413**				
Y12Q04139999	Planning & Community Development	Trust	101,874	153,803	47,411
PLANNING					
CDBG PROJECT #:	**N/A**	PROJECT TITLE: **Marketing & Feasibility Study**			
FICS PROJECT #:	**Q0610**				
Y63Q0610RGK0	Planning & Community Development	Intergovernmental Grant	-	-	132,000
T21Q0610A610	Non-Departmental	Trust	-	-	47,574
T21Q0610A620	Non-Departmental	Trust	-	-	62,426
	Project Total		-	-	**242,000**

2003 BUDGET
GRANT AND NON-CAPITAL PROJECTS

ECONOMIC DEVELOPMENT

PLANNING (CONTINUED)

CENTER	DEPARTMENT	FUND	2001 EXPENSES	2002 EXPENSES	2003 BUDGET
CDBG PROJECT #:	N/A	PROJECT TITLE: West End/Marta			
FICS PROJECT #:	Q0612				
Y63Q0612RGE0	Planning & Community Development	Intergovernmental Grant	51,667	2,000	10,764
Y63Q06129991	Planning & Community Development	General Gov't Capital Outlay	17,000	-	-
Y63Q0612QNA0	Planning & Community Development	Trust	-	-	25,000
	Project Total		**68,667**	**2,000**	**35,764**
CDBG PROJECT #:	N/A	PROJECT TITLE: Greenbriar Mall Transport			
FICS PROJECT #:	Q0613				
Y63Q0613RGF0	Planning & Community Development	Intergovernmental Grant	45,403	-	22,596
Y63Q06139991	Planning & Community Development	General Gov't Capital Outlay	17,000	-	-
	Project Total		**62,403**	**-**	**22,596**
CDBG PROJECT #:	N/A	PROJECT TITLE: Hamilton Holmes Marta			
FICS PROJECT #:	Q0614				
Y63Q0614RGG0	Planning & Community Development	Intergovernmental Grant	-	24,227	43,772
Y63Q06149985	Planning & Community Development	General Gov't Capital Outlay	-	-	17,000
	Project Total		**-**	**24,227**	**60,772**
CDBG PROJECT #:	N/A	PROJECT TITLE: Bolton Road			
FICS PROJECT #:	Q0615				
Y63Q0615RGH0	Planning & Community Development	Intergovernmental Grant	-	36,139	43,860
Y63Q06159985	Planning & Community Development	General Gov't Capital Outlay	-	3,625	16,375
	Project Total		**-**	**39,764**	**60,235**
CDBG PROJECT #:	N/A	PROJECT TITLE: MLK, Corridor Improvements			
FICS PROJECT #:	Q0617				
Y63Q0617RGI0	Planning & Community Development	Intergovernmental Grant	-	-	200,000
CDBG PROJECT #:	N/A	PROJECT TITLE: Ponce De Leon Ave. Corridor			
FICS PROJECT #:	Q0618				
Y63Q0618RGJ0	Planning & Community Development	Intergovernmental Grant	-	-	60,000

ECONOMIC DEVELOPMENT

CENTER	DEPARTMENT	FUND	2001 EXPENSES	2002 EXPENSES	2003 BUDGET
		PLANNING (CONTINUED)			
CDBG PROJECT #:	N/A	PROJECT TITLE: **Transportation Corridor**			
FICS PROJECT #:	Q0620				
Y63Q0620RGL0	Planning & Community Development	Intergovernmental Grant	-	-	60,000
TOTAL - ECONOMIC DEVELOPMENT			**14,814,300**	**13,723,241**	**20,867,432**

2003 BUDGET
GRANT AND NON-CAPITAL PROJECTS

HUMAN DEVELOPMENT

CENTER	DEPARTMENT	FUND	2001 EXPENSES	2002 EXPENSES	2003 BUDGET
		SOCIAL SERVICES			
CDBG PROJECT #:	**N/A**	PROJECT TITLE: **NAACP Atl Branch & The Atl Score Chapter**			
FICS PROJECT #:	**R01AA**				
D28R01AAK3V0	Executive Offices	Intergovernmental Grant	-	14,000	-
CDBG PROJECT #:	**N/A**	PROJECT TITLE: **Gay Tourism Initiative**			
FICS PROJECT #:	**R01AB**				
D28R01ABK3W0	Executive Offices	Intergovernmental Grant	-	20,000	-
CDBG PROJECT #:	**N/A**	PROJECT TITLE: **Downtown Day Labor Center**			
FICS PROJECT #:	**R0102**				
Y31R0102QNA0	Planning & Community Development	Trust	-	-	50
CDBG PROJECT #:	**CD-69 (A20C)**	PROJECT TITLE: **Youth Counseling**			
FICS PROJECT #:	**R0106**				
Y31R0106A20C	Planning & Community Development	Community Development	14,019	-	-
X11R0106LAV0	Police Services	Intergovernmental Grant	-	-	40,000
	Project Total		**14,019**	**-**	**40,000**
CDBG PROJECT #:	**CD-59**	PROJECT TITLE: **Food Bank**			
FICS PROJECT #:	**R0107**				
Y31R0107A20C	Planning & Community Development	Community Development	50,400	-	-
CDBG PROJECT #:	**CD-56**	PROJECT TITLE: **Legal Services**			
FICS PROJECT #:	**R0108**				
Y31R0108A20C	Planning & Community Development	Community Development	18,120	-	-
Y31R0108A21C	Planning & Community Development	Community Development	72,484	18,016	-
Y31R0108A22C	Planning & Community Development	Community Development	-	72,957	17,543
	Project Total		**90,604**	**90,973**	**17,543**
CDBG PROJECT #:	**CD-122**	PROJECT TITLE: **Task Force For The Homeless**			
FICS PROJECT #:	**R0109**				
Y31R0109A20C	Planning & Community Development	Community Development	13,793	-	-
Y31R0109A21C	Planning & Community Development	Community Development	59,824	4,663	-
Y31R0109A22C	Planning & Community Development	Community Development	-	44,303	16,477
	Project Total		**73,617**	**48,966**	**16,477**

2003 BUDGET
GRANT AND NON-CAPITAL PROJECTS

HUMAN DEVELOPMENT

SOCIAL SERVICES (CONTINUED)

CENTER	DEPARTMENT	FUND	2001 EXPENSES	2002 EXPENSES	2003 BUDGET
CDBG PROJECT #:	**CD-140**	PROJECT TITLE: **Alternate Life Paths**			
FICS PROJECT #:	**R0113**				
Y31R0113A21C	Planning & Community Development	Community Development	63,500	-	-
Y31R0113A22C	Planning & Community Development	Community Development	-	63,500	-
	Project Total		**63,500**	**63,500**	**-**
CDBG PROJECT #:	**N/A**	PROJECT TITLE: **Atlanta Day Care Program**			
FICS PROJECT #:	**R0114**				
Y31R0114QNA0	Planning & Community Development	Trust	-	-	65
Y71R0114KGK0	Planning & Community Development	Trust	-	-	23,053
Y71R0114KGP0	Planning & Community Development	Trust	-	-	11,025
Y71R0114KGT0	Planning & Community Development	Trust	-	-	1,217
Y71R0114KHD0	Planning & Community Development	Trust	-	-	23,703
Y71R0114KHG0	Planning & Community Development	Trust	-	-	14,867
Y71R0114KJDC	Planning & Community Development	Trust	-	-	520
Y71R0114KJEC	Planning & Community Development	Trust	-	-	14,257
Y31R0114AJHC	Planning & Community Development	Trust	-	-	78
	Project Total		**-**	**-**	**88,785**
CDBG PROJECT #:	**N/A**	PROJECT TITLE: **Summer Food Program, Field Operation**			
FICS PROJECT #:	**R0116**				
Y31R0116ATK0	Planning & Community Development	Intergovernmental Grant	-	-	76,501
Y31R0116ATL0	Planning & Community Development	Intergovernmental Grant	-	-	84,195
Y31R0116ATM0	Planning & Community Development	Intergovernmental Grant	-	-	86,950
Y31R0116ATN0	Planning & Community Development	Intergovernmental Grant	-	-	147,775
Y31R0116ATP0	Planning & Community Development	Intergovernmental Grant	-	-	35,564
Y31R0116ATQ0	Planning & Community Development	Intergovernmental Grant	-	-	67,190
Y31R0116ATR0	Planning & Community Development	Intergovernmental Grant	143	-	142,586
Y31R0116ATT0	Planning & Community Development	Intergovernmental Grant	437,995	-	50,503
Y31R0116ATU0	Planning & Community Development	Intergovernmental Grant	-	318,156	108,118
	Project Total		**438,138**	**318,156**	**799,382**
CDBG PROJECT #:	**CD-247 (A51C)**	PROJECT TITLE: **Southwest YMCA Support**			
FICS PROJECT #:	**R0125**				
Y31R0125A51C	Planning & Community Development	Community Development	-	-	740
D11R0125K2C0	Executive Offices	Intergovernmental Grant	-	-	50,000
	Project Total		**-**	**-**	**50,740**

2003 BUDGET
GRANT AND NON-CAPITAL PROJECTS

HUMAN DEVELOPMENT

SOCIAL SERVICES (CONTINUED)

CENTER	DEPARTMENT	FUND	2001 EXPENSES	2002 EXPENSES	2003 BUDGET
CDBG PROJECT #:	**CD-249**	PROJECT TITLE: **Housing Counseling Services**			
FICS PROJECT #:	**R0126**				
Y31R0126A20J	Planning & Community Development	Community Development	5,191	-	-
Y31R0126A21J	Planning & Community Development	Community Development	21,292	32,273	-
Y31R0126A22C	Planning & Community Development	Community Development	-	27,502	26,063
	Project Total		**26,483**	**59,775**	**26,063**
CDBG PROJECT #:	**N/A**	PROJECT TITLE: **Aid For The Homeless**			
FICS PROJECT #:	**R0127**				
Y31R0127QNA0	Planning & Community Development	Trust	-	-	1,788
CDBG PROJECT #:	**N/A**	PROJECT TITLE: **Mayor's Task Force-Sr. Citizen**			
FICS PROJECT #:	**R0128**				
Y31R0128QNA0	Planning & Community Development	Trust	11,235	150	187
CDBG PROJECT #:	**N/A**	PROJECT TITLE: **Dream Jamboree**			
FICS PROJECT #:	**R0129**				
D11R0129QNA0	Executive Offices	Trust	66,901	-	-
N12R0129QNA0	Parks, Rec. & Cultural Affairs	Trust	11,590	84,386	180,176
	Project Total		**78,491**	**84,386**	**180,176**
CDBG PROJECT #:	**N/A**	PROJECT TITLE: **Bigsby Family Donations**			
FICS PROJECT #:	**R0130**				
Y31R0130QNA0	Planning & Community Development	Trust	-	-	2,388
CDBG PROJECT #:	**N/A**	PROJECT TITLE: **Summer Program**			
FICS PROJECT #:	**R0132**				
N31R0132QNA0	Parks, Rec. & Cultural Affairs	Trust	174,725	290,307	180,822
N31R0132RDA0	Parks, Rec. & Cultural Affairs	Trust	68,064	72,367	39,754
N31R0132RYA0	Parks, Rec. & Cultural Affairs	Trust	-	-	1,930
N32R0132RRA0	Parks, Rec. & Cultural Affairs	Trust	60	-	238
	Project Total		**242,849**	**362,674**	**222,744**

2003 BUDGET
GRANT AND NON-CAPITAL PROJECTS

HUMAN DEVELOPMENT

SOCIAL SERVICES (CONTINUED)

CENTER	DEPARTMENT	FUND	2001 EXPENSES	2002 EXPENSES	2003 BUDGET
CDBG PROJECT #:	**CD-246**	PROJECT TITLE: **Legal Aid For The Homeless**			
FICS PROJECT #:	**R0133**				
Y31R0133A20C	Planning & Community Development	Community Development	2,299	-	-
Y31R0133A21C	Planning & Community Development	Community Development	24,008	992	-
Y31R0133A22C	Planning & Community Development	Community Development	-	42,842	2,158
	Project Total		**26,307**	**43,834**	**2,158**
CDBG PROJECT #:	**CD-245**	PROJECT TITLE: **Furniture Bank**			
FICS PROJECT #:	**R0136**				
Y31R0136A21C	Planning & Community Development	Community Development	41,600	36,400	-
Y31R0136A22C	Planning & Community Development	Community Development	-	77,410	590
Y31R0136BJR0	Planning & Community Development	Community Development	-	-	1,380
Y31R0136BMH0	Planning & Community Development	Intergovernmental Grant	5,385	-	-
Y31R0136BMJ0	Planning & Community Development	Intergovernmental Grant	29,205	16,595	-
Y31R0136BMK0	Planning & Community Development	Intergovernmental Grant	-	28,280	22,120
	Project Total		**76,190**	**158,685**	**24,090**
CDBG PROJECT #:	**CD-273**	PROJECT TITLE: **Compeer Atlanta**			
FICS PROJECT #:	**R0140**				
Y31R0140A20C	Planning & Community Development	Community Development	4,000	-	-
Y31R0140A21C	Planning & Community Development	Community Development	9,000	3,000	-
Y31R0140A22C	Planning & Community Development	Community Development	-	9,000	3,000
	Project Total		**13,000**	**12,000**	**3,000**
CDBG PROJECT #:	**CD-270**	PROJECT TITLE: **Young Adult Guidance Center**			
FICS PROJECT #:	**R0143**				
Y31R0143A21C	Planning & Community Development	Community Development	80,000	-	-
Y31R0143A22C	Planning & Community Development	Community Development	-	79,935	65
	Project Total		**80,000**	**79,935**	**65**
CDBG PROJECT #:	**N/A**	PROJECT TITLE: **Individual Institutional Training**			
FICS PROJECT #:	**R0144**				
Y71R0144KGK0	Planning & Community Development	Trust	-	-	176
Y71R0144KGP0	Planning & Community Development	Trust	-	-	16,383
Y71R0144KHG0	Planning & Community Development	Trust	-	-	3,908

2003 BUDGET
GRANT AND NON-CAPITAL PROJECTS

HUMAN DEVELOPMENT

CENTER	DEPARTMENT	FUND	2001 EXPENSES	2002 EXPENSES	2003 BUDGET
		SOCIAL SERVICES (CONTINUED)			
CDBG PROJECT #:	**N/A**	PROJECT TITLE: **Individual Institutional Training (Continued)**			
FICS PROJECT #:	**R0144**				
Y71R0144KHM0	Planning & Community Development	Trust	-	-	22,511
Y71R0144KJED	Planning & Community Development	Trust	-	-	66,632
Y71R0144KJHD	Planning & Community Development	Trust	-	-	46
	Project Total		-	-	**109,656**
CDBG PROJECT #:	**N/A**	PROJECT TITLE: **Donated Surplus Food Program**			
FICS PROJECT #:	**R0145**				
I11R0145KYA0	Corrections	Trust	-	-	73
CDBG PROJECT #:	**CD-283**	PROJECT TITLE: **Good News Mission**			
FICS PROJECT #:	**R0148**				
Y31R0148A20C	Planning & Community Development	Community Development	-	-	22,097
Y31R0148A58C	Planning & Community Development	Community Development	-	-	4,006
	Project Total		-	-	**26,103**
CDBG PROJECT #:	**N/A**	PROJECT TITLE: **Summer Food Program, Meal Prep**			
FICS PROJECT #:	**R0151**				
Y31R0151ATK0	Planning & Community Development	Intergovernmental Grant	-	-	51,992
Y31R0151ATL0	Planning & Community Development	Intergovernmental Grant	-	-	47,448
Y31R0151ATM0	Planning & Community Development	Intergovernmental Grant	-	-	46,675
Y31R0151ATN0	Planning & Community Development	Intergovernmental Grant	-	-	227,251
Y31R0151ATP0	Planning & Community Development	Intergovernmental Grant	-	-	167,164
Y31R0151ATQ0	Planning & Community Development	Intergovernmental Grant	-	-	262,248
Y31R0151ATR0	Planning & Community Development	Intergovernmental Grant	-	-	129,651
Y31R0151ATT0	Planning & Community Development	Intergovernmental Grant	992,681	-	180,319
Y31R0151ATU0	Planning & Community Development	Intergovernmental Grant	-	879,957	313,043
	Project Total		**992,681**	**879,957**	**1,425,791**
CDBG PROJECT #:	**CD-336B**	PROJECT TITLE: **Odyssey III**			
FICS PROJECT #:	**R0154**				
Y31R0154A20C	Planning & Community Development	Community Development	20,633	-	-
Y31R0154A21C	Planning & Community Development	Community Development	30,062	42,388	-
Y31R0154A22C	Planning & Community Development	Community Development	-	46,575	53,425
	Project Total		**50,695**	**88,963**	**53,425**

2003 BUDGET
GRANT AND NON-CAPITAL PROJECTS

HUMAN DEVELOPMENT

SOCIAL SERVICES (CONTINUED)

CENTER	DEPARTMENT	FUND	2001 EXPENSES	2002 EXPENSES	2003 BUDGET
CDBG PROJECT #:	**ES-03**	PROJECT TITLE: **Day Service Program for Homeless**			
FICS PROJECT #:	**R0156**				
Y31R0156BJL0	Planning & Community Development	Community Development	-	-	103
CDBG PROJECT #:	**N/A**	PROJECT TITLE: **Milton Ave Service Center Oper.**			
FICS PROJECT #:	**R0159**				
Y31R0159A5PC	Planning & Community Development	Community Development	-	-	1,665
CDBG PROJECT #:	**CD-352**	PROJECT TITLE: **Cascade House**			
FICS PROJECT #:	**R0161**				
Y31R0161A20C	Planning & Community Development	Community Development	-	-	15,000
Y31R0161A21C	Planning & Community Development	Community Development	-	-	15,000
Y31R0161A22C	Planning & Community Development	Community Development	-	-	15,000
Y31R0161A58C	Planning & Community Development	Community Development	-	-	15,000
	Project Total		**-**	**-**	**60,000**
CDBG PROJECT #:	**N/A**	PROJECT TITLE: **AIDS Legal Project**			
FICS PROJECT #:	**R0165**				
Y31R0165BMF0	Planning & Community Development	Intergovernmental Grant	61,937	-	-
Y31R0165BMH0	Planning & Community Development	Intergovernmental Grant	63,635	-	-
Y31R0165BMJ0	Planning & Community Development	Intergovernmental Grant	29,705	71,428	232
Y31R0165BMK0	Planning & Community Development	Intergovernmental Grant	-	95,211	69,789
	Project Total		**155,277**	**166,639**	**70,021**
CDBG PROJECT #:	**CD-386**	PROJECT TITLE: **Joint Venture In Fair Housing**			
FICS PROJECT #:	**R0168**				
Y53R0168A20C	Planning & Community Development	Community Development	67,089	-	-
Y53R0168A21C	Planning & Community Development	Community Development	18,920	66,080	-
Y53R0168A22C	Planning & Community Development	Community Development	-	-	85,000
	Project Total		**86,009**	**66,080**	**85,000**
CDBG PROJECT #:	**N/A**	PROJECT TITLE: **ATL Relig Mobil Against Crime**			
FICS PROJECT #:	**R0169**				
D11R0169QNA0	Executive Offices	Trust	-	-	461

2003 BUDGET
GRANT AND NON-CAPITAL PROJECTS

HUMAN DEVELOPMENT

SOCIAL SERVICES (CONTINUED)

CENTER	DEPARTMENT	FUND	2001 EXPENSES	2002 EXPENSES	2003 BUDGET
CDBG PROJECT #:	**N/A**	PROJECT TITLE: **Men's Emergency Shelter Operation**			
FICS PROJECT #:	**R0174**				
Y31R0174A20C	Planning & Community Development	Community Development	14,434	-	-
CDBG PROJECT #:	**CD-411, ES-12**	PROJECT TITLE: **Samaritan House**			
FICS PROJECT #:	**R0176**				
Y31R0176A21C	Planning & Community Development	Community Development	33,000	-	-
Y31R0176A22C	Planning & Community Development	Community Development	-	439	2,561
Y31R0176BJT0	Planning & Community Development	Community Development	2,005	9,896	-
Y31R0176BJW0	Planning & Community Development	Community Development	-	41,900	-
	Project Total		**35,005**	**52,235**	**2,561**
CDBG PROJECT #:	**CD-412**	PROJECT TITLE: **Latin Amer Homeless Resource**			
FICS PROJECT #:	**R0177**				
Y31R0177A20C	Planning & Community Development	Community Development	10,298	-	-
Y31R0177A21C	Planning & Community Development	Community Development	28,427	14,640	-
Y31R0177A22C	Planning & Community Development	Community Development	-	29,236	13,764
	Project Total		**38,725**	**43,876**	**13,764**
CDBG PROJECT #:	**CD-401**	PROJECT TITLE: **Housemate Match**			
FICS PROJECT #:	**R0178**				
Y31R0178A20C	Planning & Community Development	Community Development	1,483	-	-
Y31R0178A21C	Planning & Community Development	Community Development	17,833	2,167	-
Y31R0178A22C	Planning & Community Development	Community Development	-	12,287	7,713
	Project Total		**19,316**	**14,454**	**7,713**
CDBG PROJECT #:	**CD-382**	PROJECT TITLE: **Steps To Keep One's Own Home**			
FICS PROJECT #:	**R0184**				
Y31R0184A20C	Planning & Community Development	Community Development	1,914	-	-
Y31R0184A21C	Planning & Community Development	Community Development	14,070	930	-
Y31R0184A22C	Planning & Community Development	Community Development	-	14,980	20
	Project Total		**15,984**	**15,910**	**20**
CDBG PROJECT #:	**N/A**	PROJECT TITLE: **Human Services Resource Bank**			
FICS PROJECT #:	**R0186**				
Y31R0186QNA0	Planning & Community Development	Trust	973	1,593	37,527

2003 BUDGET
GRANT AND NON-CAPITAL PROJECTS

HUMAN DEVELOPMENT

SOCIAL SERVICES (CONTINUED)

CENTER	DEPARTMENT	FUND	2001 EXPENSES	2002 EXPENSES	2003 BUDGET
CDBG PROJECT #:	**CD-483, CD-437, ES-08**	PROJECT TITLE: **Milton Ave./ Men's Emergency Shelter**			
FICS PROJECT #:	**R0188**				
Y31R0188A20C	Planning & Community Development	Community Development	58,608	1,486	-
Y31R0188A21C	Planning & Community Development	Community Development	-	67,360	-
Y31R0188A51C	Planning & Community Development	Community Development	-	-	24,850
Y31R0188BJN0	Planning & Community Development	Community Development	-	-	1,847
Y31R0188BJP0	Planning & Community Development	Community Development	-	-	5,115
	Project Total		**58,608**	**68,846**	**31,812**
CDBG PROJECT #:	**N/A**	PROJECT TITLE: **Action CTR Homeless Prevention**			
FICS PROJECT #:	**R0190**				
Y31R0190BJH0	Planning & Community Development	Community Development	-	-	2,939
CDBG PROJECT #:	**CD-438**	PROJECT TITLE: **Family Resettlement**			
FICS PROJECT #:	**R0193**				
Y31R0193A20C	Planning & Community Development	Community Development	10,031	-	-
Y31R0193A21C	Planning & Community Development	Community Development	18,667	13,333	-
Y31R0193A22C	Planning & Community Development	Community Development	-	22,287	9,713
	Project Total		**28,698**	**35,620**	**9,713**
CDBG PROJECT #:	**CD-346**	PROJECT TITLE: **The Bridge**			
FICS PROJECT #:	**R0196**				
Y31R0196A20C	Planning & Community Development	Community Development	25,000	-	-
CDBG PROJECT #:	**CD-483**	PROJECT TITLE: **Milton Ave/Mens Emergency Shelter**			
FICS PROJECT #:	**R0197**				
Y31R0197A20C	Planning & Community Development	Community Development	12,933	-	-
Y31R0197A52A	Planning & Community Development	Community Development	-	8,926	5,317
Y31R0197A52C	Planning & Community Development	Community Development	-	-	4,322
Y31R0197A56A	Planning & Community Development	Community Development	68,618	-	1,518
Y31R0197A59A	Planning & Community Development	Community Development	14,826	-	5,174
Y31R0197A59C	Planning & Community Development	Community Development	-	-	40
Y31R0197BJM0	Planning & Community Development	Community Development	-	-	12,222
Y31R0197BJR0	Planning & Community Development	Community Development	112,270	6,266	4,464
	Project Total		**208,647**	**15,192**	**33,057**

2003 BUDGET
GRANT AND NON-CAPITAL PROJECTS

HUMAN DEVELOPMENT

CENTER	DEPARTMENT	FUND	2001 EXPENSES	2002 EXPENSES	2003 BUDGET
HISTORIC PRESERVATION					
CDBG PROJECT #:	N/A	PROJECT TITLE: Urban Design Commission			
FICS PROJECT #:	R0218				
Y61R0218KBM0	Planning & Community Development	Intergovernmental Grant	-	-	16,500
JOB TRAINING					
CDBG PROJECT #:	N/A	PROJECT TITLE: Job Training Program, Older Women			
FICS PROJECT #:	R0301				
Y71R0301KGK0	Planning & Community Development	Trust	-	-	105,611
Y71R0301KGP0	Planning & Community Development	Trust	-	-	15,617
Y71R0301KGT0	Planning & Community Development	Trust	-	-	207,957
Y71R0301KGY0	Planning & Community Development	Trust	-	-	15,526
Y71R0301KHD0	Planning & Community Development	Trust	-	-	486,637
Y71R0301KHG0	Planning & Community Development	Trust	-	-	341,676
Y71R0301KHL0	Planning & Community Development	Trust	-	-	80,359
Y71R0301KHN0	Planning & Community Development	Trust	-	-	1
Y71R0301KHSB	Planning & Community Development	Trust	-	-	477
Y71R0301KHTD	Planning & Community Development	Trust	-	-	50,071
Y71R0301KHTE	Planning & Community Development	Trust	-	-	37,195
Y71R0301KHV0	Planning & Community Development	Trust	-	-	25,418
Y71R0301KJAB	Planning & Community Development	Trust	-	-	15,832
Y71R0301KJAE	Planning & Community Development	Trust	-	-	5,270
Y71R0301KJBB	Planning & Community Development	Trust	-	-	47,499
Y71R0301KJBE	Planning & Community Development	Trust	-	-	23,446
Y71R0301KJDB	Planning & Community Development	Trust	-	-	4,455
Y71R0301KJDE	Planning & Community Development	Trust	-	-	4,622
Y71R0301KJEB	Planning & Community Development	Trust	-	-	50,569
Y71R0301KJEE	Planning & Community Development	Trust	-	-	56,764
Y71R0301KJHB	Planning & Community Development	Trust	-	-	17,156
Y71R0301KJJB	Planning & Community Development	Trust	-	-	13,116
Y71R0301KJPB	Planning & Community Development	Trust	-	-	175,130
Y71R0301KJTB	Planning & Community Development	Trust	-	-	361,795
	Project Total		-	-	**2,142,199**
CDBG PROJECT #:	N/A	PROJECT TITLE: Job Training Program, YR Round			
FICS PROJECT #:	R0306				
Y71R0306KGE0	Planning & Community Development	Trust	-	-	76,508
Y71R0306KGU0	Planning & Community Development	Trust	-	-	51,469
Y71R0306KGZ0	Planning & Community Development	Trust	-	-	100,747
Y71R0306KHF0	Planning & Community Development	Trust	-	-	209,306
Y71R0306RGB0	Planning & Community Development	Trust	-	-	51,207
	Project Total		-	-	**489,237**

2003 BUDGET
GRANT AND NON-CAPITAL PROJECTS

HUMAN DEVELOPMENT

JOB TRAINING (CONTINUED)

CENTER	DEPARTMENT	FUND	2001 EXPENSES	2002 EXPENSES	2003 BUDGET
CDBG PROJECT #:	N/A	PROJECT TITLE:	**Summer Youth Employment PGM, OP**		
FICS PROJECT #:	R0308				
W21R0308JABB	Fire Services	Job Training Grant	-	-	5,382
W21R0308JAFA	Fire Services	Job Training Grant	-	-	19,411
N11R0308KGS0	Parks, Rec. & Cultural Affairs	Trust	-	-	417
N11R0308KHR0	Parks, Rec. & Cultural Affairs	Trust	-	-	1
N11R0308KHU0	Parks, Rec. & Cultural Affairs	Trust	-	-	10,624
N11R0308KJC0	Parks, Rec. & Cultural Affairs	Trust	-	-	23,531
N11R0308KJK0	Parks, Rec. & Cultural Affairs	Trust	-	-	1
N11R0308KJM0	Parks, Rec. & Cultural Affairs	Trust	4	-	9,330
W21R0308JABB	Fire Services	Trust	24,857	-	-
W21R0308KJM0	Fire Services	Trust	-	-	4,358
Y71R0308KGN0	Planning & Community Development	Trust	-	-	72
Y71R0308KGS0	Planning & Community Development	Trust	-	-	38,594
Y71R0308KHB0	Planning & Community Development	Trust	-	-	2,312
Y71R0308KHE0	Planning & Community Development	Trust	-	-	23,141
Y71R0308KHJ0	Planning & Community Development	Trust	-	-	25,560
Y71R0308KHP0	Planning & Community Development	Trust	-	-	8,778
Y71R0308KHR0	Planning & Community Development	Trust	-	-	5,744
Y71R0308KHU0	Planning & Community Development	Trust	-	-	10,078
Y71R0308KJC0	Planning & Community Development	Trust	-	-	396,232
Y71R0308KJK0	Planning & Community Development	Trust	-	-	3,489
Y71R0308KJM0	Planning & Community Development	Trust	1,736	-	870
Y71R0308RWA0	Planning & Community Development	Trust	-	-	3,611
	Project Total		**26,597**	**-**	**591,536**
CDBG PROJECT #:	N/A	PROJECT TITLE:	**Title III-Dislocated Worker Prog.**		
FICS PROJECT #:	R0309				
Y71R0309KGM0	Planning & Community Development	Trust	-	-	85,168
Y71R0309KGR0	Planning & Community Development	Trust	-	-	34,070
Y71R0309KGV0	Planning & Community Development	Trust	-	-	36,419
Y71R0309KGX0	Planning & Community Development	Trust	-	-	212
Y71R0309KHA0	Planning & Community Development	Trust	-	-	12,054
Y71R0309KHC0	Planning & Community Development	Trust	-	-	30,158
Y71R0309KHH0	Planning & Community Development	Trust	-	-	89,470
Y71R0309KHK0	Planning & Community Development	Trust	-	-	287
Y71R0309RGA0	Planning & Community Development	Trust	-	-	5,529
Y71R0309RGC0	Planning & Community Development	Trust	-	-	22,851
	Project Total		**-**	**-**	**316,218**

HUMAN DEVELOPMENT

JOB TRAINING (CONTINUED)

CENTER	DEPARTMENT	FUND	2001 EXPENSES	2002 EXPENSES	2003 BUDGET
CDBG PROJECT #:	CD-162	PROJECT TITLE: **Employment Readiness Center**			
FICS PROJECT #:	R0316				
Y71R0316A20C	Planning & Community Development	Community Development	-	-	864
Y71R0316A59C	Planning & Community Development	Community Development	-	-	105,697
	Project Total		-	-	**106,561**
CDBG PROJECT #:	N/A	PROJECT TITLE: **Recovering Substance Abusers'**			
FICS PROJECT #:	R0318				
Y71R0318QNA0	Planning & Community Development	Trust	-	-	5,400
CDBG PROJECT #:	N/A	PROJECT TITLE: **Comp. Training-Geriatrics AIDE**			
FICS PROJECT #:	R0319				
Y71R0319BVD0	Planning & Community Development	Trust	-	-	53,260
CDBG PROJECT #:	N/A	PROJECT TITLE: **Job Training 2000-Skills Center**			
FICS PROJECT #:	R0320				
Y71R0320BVE0	Planning & Community Development	Trust	-	-	101,231
CDBG PROJECT #:	N/A	PROJECT TITLE: **Non-Traditional Employment**			
FICS PROJECT #:	R0322				
Y71R0322KHQ0	Planning & Community Development	Trust	-	-	99,576
CDBG PROJECT #:	N/A	PROJECT TITLE: **Youthbuild Project**			
FICS PROJECT #:	R0325				
Y71R0325BAA0	Planning & Community Development	Trust	-	-	45,868
CDBG PROJECT #:	N/A	PROJECT TITLE: **Atlanta Self-Sufficiency Action**			
FICS PROJECT #:	R0326				
Y71R0326QFG0	Planning & Community Development	Intergovernmental Grant	58,730	-	-
Y71R0326QFH0	Planning & Community Development	Intergovernmental Grant	86,603	-	-
Y71R0326QFJ0	Planning & Community Development	Intergovernmental Grant	631,722	-	-
Y71R0326QFK0	Planning & Community Development	Intergovernmental Grant	395,961	-	-
Y71R0326BVGB	Planning & Community Development	Job Training Grant	-	16,130	-
Y71R0326BVHB	Planning & Community Development	Job Training Grant	-	1,281,257	427,790
Y71R0326BVJB	Planning & Community Development	Job Training Grant	-	1,427,843	3,604

HUMAN DEVELOPMENT

JOB TRAINING (CONTINUED)

CENTER	DEPARTMENT	FUND	2001 EXPENSES	2002 EXPENSES	2003 BUDGET
CDBG PROJECT #:	N/A	PROJECT TITLE: Atlanta Self-Sufficiency Action (Continued)			
FICS PROJECT #:	R0326				
Y71R0326QFG0	Planning & Community Development	Job Training Grant	-	532	15
Y71R0326QFH0	Planning & Community Development	Job Training Grant	-	-	2,671
Y71R0326QFK0	Planning & Community Development	Job Training Grant	-	32,076	219,315
Y71R0326QFL0	Planning & Community Development	Job Training Grant	-	434,425	229,719
Y71R0326BVGB	Planning & Community Development	Trust	857,343	-	-
Y71R0326BVHB	Planning & Community Development	Trust	1,227,041	-	-
Y71R0326BVJB	Planning & Community Development	Trust	621,005	-	-
	Project Total		**3,878,405**	**3,192,263**	**883,114**
CDBG PROJECT #:	N/A	PROJECT TITLE: Non-Administrative Operations			
FICS PROJECT #:	R0330				
Y71R0330JAAB	Planning & Community Development	Job Training Grant	-	68,556	-
Y71R0330JAEB	Planning & Community Development	Job Training Grant	-	102,954	245
Y71R0330JAGB	Planning & Community Development	Job Training Grant	-	213,663	201,363
Y71R0330JAIB	Planning & Community Development	Job Training Grant	-	1,271,259	17,444
Y71R0330JAKB	Planning & Community Development	Job Training Grant	-	14,225	348,039
Y71R0330JANB	Planning & Community Development	Job Training Grant	-	-	401,487
Y71R0330JAPB	Planning & Community Development	Job Training Grant	-	101,784	96,728
Y71R0330JAAB	Planning & Community Development	Job Training Grant	696,835	-	-
Y71R0330JAGB	Planning & Community Development	Job Training Grant	15,528	-	-
	Project Total		**712,363**	**1,772,441**	**1,065,306**
CDBG PROJECT #:	N/A	PROJECT TITLE: Non-Administrative Operations			
FICS PROJECT #:	R0331				
Y71R0331JAFB	Planning & Community Development	Job Training Grant	-	829,930	80,584
Y71R0331JAHB	Planning & Community Development	Job Training Grant	-	60,911	58,032
Y71R0331JALB	Planning & Community Development	Job Training Grant	-	1,558,545	240,666
Y71R0331JABB	Planning & Community Development	Trust	814,272	-	-
Y71R0331JAFB	Planning & Community Development	Trust	994,108	-	-
Y71R0331JAHB	Planning & Community Development	Trust	6,418	-	-
	Project Total		**1,814,798**	**2,449,386**	**379,282**
CDBG PROJECT #:	N/A	PROJECT TITLE: Non-Administrative Operations			
FICS PROJECT #:	R0332				
Y71R0332JACB	Planning & Community Development	Job Training Grant	-	260,048	22,711
Y71R0332JACB	Planning & Community Development	Trust	229,719	-	-
	Project Total		**229,719**	**260,048**	**22,711**

2003 BUDGET
GRANT AND NON-CAPITAL PROJECTS

HUMAN DEVELOPMENT

CENTER	DEPARTMENT	FUND	2001 EXPENSES	2002 EXPENSES	2003 BUDGET
JOB TRAINING (CONTINUED)					
CDBG PROJECT #:	**N/A**	PROJECT TITLE: **Board of Directors**			
FICS PROJECT #:	**R0333**				
Y71R0333JAA0	Planning & Community Development	Job Training Grant	-	-	166,757
Y71R0333JAA0	Planning & Community Development	Trust	133,243	-	-
	Project Total		**133,243**	**-**	**166,757**
CDBG PROJECT #:	**N/A**	PROJECT TITLE: **Non-Administrative Cost Pool**			
FICS PROJECT #:	**R0335**				
Y71R0335JA91	Planning & Community Development	Job Training Grant	-	-	125,866
Y71R0335JA91	Planning & Community Development	Trust	169	-	-
	Project Total		**169**	**-**	**125,866**
EDUCATION					
CDBG PROJECT #:	**N/A**	PROJECT TITLE: **Environmental Justice/Pollution**			
FICS PROJECT #:	**R0507**				
M51R0507BPA0	Public Works	Intergovernmental Grant	-	-	8,183
CDBG PROJECT #:	**N/A**	PROJECT TITLE: **Mayor's Scholar Program**			
FICS PROJECT #:	**R0508**				
D11R0508QNA0	Executive Offices	Trust	8,893	-	939
CDBG PROJECT #:	**N/A**	PROJECT TITLE: **Pedestrian Safety Program**			
FICS PROJECT #:	**R0511**				
Y61R0511RGD0	Planning & Community Development	Intergovernmental Grant	-	-	19,875
CDBG PROJECT #:	**N/A**	PROJECT TITLE: **Leadership Institute**			
FICS PROJECT #:	**R0512**				
Y61R0512QNA0	Planning & Community Development	Trust	4,587	10,327	7,457

2003 BUDGET
GRANT AND NON-CAPITAL PROJECTS

HUMAN DEVELOPMENT

EDUCATION (CONTINUED)

CENTER	DEPARTMENT	FUND	2001 EXPENSES	2002 EXPENSES	2003 BUDGET
CDBG PROJECT #:	**CD-484**	PROJECT TITLE: **Milton Ave Women and Children Shelter**			
FICS PROJECT #:	**R0516**				
Y31R0516A22C	Planning & Community Development	Community Development	-	129,511	-
Y31R0516BJW0	Planning & Community Development	Community Development	-	55,830	159,761
	Project Total		-	185,341	159,761

SOCIAL SERVICES

CDBG PROJECT #:	**N/A**	PROJECT TITLE: **Community Relations Commission**			
FICS PROJECT #:	**R0701**				
D28R0701QNA0	Executive Offices	Trust	1,035	-	634
CDBG PROJECT #:	**CD-711**	PROJECT TITLE: **St. Jude Women Treatment Facility**			
FICS PROJECT #:	**R0708**				
Y31R0708A21C	Planning & Community Development	Community Development	50,000	46,500	-
CDBG PROJECT #:	**CD-621**	PROJECT TITLE: **Task Force For The Homeless**			
FICS PROJECT #:	**R0709**				
Y31R0709A21C	Planning & Community Development	Community Development	25,000	-	-
Y31R0709A22C	Planning & Community Development	Community Development	-	20,417	4,583
	Project Total		25,000	20,417	4,583
CDBG PROJECT #:	**CD-702**	PROJECT TITLE: **Task Force For Homeless Transportation**			
FICS PROJECT #:	**R0710**				
Y31R0710A21C	Planning & Community Development	Community Development	15,000	-	-
Y31R0710A22C	Planning & Community Development	Community Development	-	15,000	-
	Project Total		15,000	15,000	-
CDBG PROJECT #:	**CD-703**	PROJECT TITLE: **Transition House II Operations**			
FICS PROJECT #:	**R0711**				
Y31R0711A21C	Planning & Community Development	Community Development	33,779	6,221	-
Y31R0711A22C	Planning & Community Development	Community Development	-	30,131	9,869
	Project Total		33,779	36,352	9,869

2003 BUDGET
GRANT AND NON-CAPITAL PROJECTS

HUMAN DEVELOPMENT

CENTER	DEPARTMENT	FUND	2001 EXPENSES	2002 EXPENSES	2003 BUDGET
		SOCIAL SERVICES (CONTINUED)			
CDBG PROJECT #:	**N/A**	PROJECT TITLE: **Trans Supportive Housing EX-O**			
FICS PROJECT #:	**R0712**				
I11R0712A22C	Planning & Community Development	Community Development	-	3,138	67,262
I11R0712A21C	Planning & Community Development	Community Development	6,303	62,662	1,435
	Project Total		**6,303**	**65,800**	**68,697**
CDBG PROJECT #:	**CD-484, ES-04**	PROJECT TITLE: **Milton Ave. Women and Children**			
FICS PROJECT #:	**R0713**				
Y31R0713A21C	Planning & Community Development	Community Development	-	130,559	-
Y31R0713BJT0	Planning & Community Development	Community Development	-	257,541	-
	Project Total		**-**	**388,100**	**-**
CDBG PROJECT #:	**N/A**	PROJECT TITLE: **Atlanta Commission on Women**			
FICS PROJECT #:	**R0714**				
T21R07149999	Non-Departmental	General	50,000	-	-
CDBG PROJECT #:	**CD-352**	PROJECT TITLE: **Commun Advanced Practice Nurse**			
FICS PROJECT #:	**R0715**				
Y31R0715A22C	Planning & Community Development	Community Development	-	17,830	32,170
CDBG PROJECT #:	**CD-724**	PROJECT TITLE: **Shelter A Family Program**			
FICS PROJECT #:	**R0716**				
Y31R0716A22C	Planning & Community Development	Community Development	-	25,000	-
CDBG PROJECT #:	**ES-28**	PROJECT TITLE: **Zaban Night Shelter ES-28**			
FICS PROJECT #:	**R0717**				
Y31R0717BJW0	Planning & Community Development	Community Development	-	-	12,000
CDBG PROJECT #:	**N/A**	PROJECT TITLE: **Senior Citizen Center**			
FICS PROJECT #:	**R0718**				
D11R0718K2C0	Executive Offices	Intergovernmental Grant	-	-	52,500

2003 BUDGET
GRANT AND NON-CAPITAL PROJECTS

HUMAN DEVELOPMENT

CENTER	DEPARTMENT	FUND	2001 EXPENSES	2002 EXPENSES	2003 BUDGET
		SOCIAL SERVICES (CONTINUED)			
CDBG PROJECT #:	**N/A**	PROJECT TITLE: **DeKalb Residential Coord.**			
FICS PROJECT #:	**R0801**				
Y31R0801BMH0	Planning & Community Development	Intergovernmental Grant	74,420	-	-
Y31R0801BMJ0	Planning & Community Development	Intergovernmental Grant	38,630	32,280	4,126
Y31R0801BMK0	Planning & Community Development	Intergovernmental Grant	-	33,028	45,326
	Project Total		**113,050**	**65,308**	**49,452**
CDBG PROJECT #:	**N/A**	PROJECT TITLE: **Our Common Welfare**			
FICS PROJECT #:	**R0802**				
Y31R0802BMH0	Planning & Community Development	Intergovernmental Grant	62,184	-	-
Y31R0802BMJ0	Planning & Community Development	Intergovernmental Grant	92,439	70,884	2,572
Y31R0802BMK0	Planning & Community Development	Intergovernmental Grant	-	105,046	75,247
	Project Total		**154,623**	**175,930**	**77,819**
CDBG PROJECT #:	**N/A**	PROJECT TITLE: **Carp HIV-Addiction Program**			
FICS PROJECT #:	**R0803**				
Y31R0803BMH0	Planning & Community Development	Intergovernmental Grant	63,934	-	-
Y31R0803BMJ0	Planning & Community Development	Intergovernmental Grant	123,268	45,207	4,118
	Project Total		**187,202**	**45,207**	**4,118**
CDBG PROJECT #:	**N/A**	PROJECT TITLE: **Aid Gwinnett Rural Outreach**			
FICS PROJECT #:	**R0804**				
Y31R0804BMH0	Planning & Community Development	Intergovernmental Grant	95,119	-	-
Y31R0804BMJ0	Planning & Community Development	Intergovernmental Grant	120,854	79,146	-
Y31R0804BMK0	Planning & Community Development	Intergovernmental Grant	-	134,181	90,819
	Project Total		**215,973**	**213,327**	**90,819**
CDBG PROJECT #:	**N/A**	PROJECT TITLE: **Hospice Atlanta (VNA)**			
FICS PROJECT #:	**R0805**				
Y31R0805BMH0	Planning & Community Development	Intergovernmental Grant	41,041	-	-
Y31R0805BMJ0	Planning & Community Development	Intergovernmental Grant	35,014	20,956	455
Y31R0805BMK0	Planning & Community Development	Intergovernmental Grant	-	-	58,982
	Project Total		**76,055**	**20,956**	**59,437**

2003 BUDGET
GRANT AND NON-CAPITAL PROJECTS

HUMAN DEVELOPMENT

SOCIAL SERVICES (CONTINUED)

CENTER	DEPARTMENT	FUND	2001 EXPENSES	2002 EXPENSES	2003 BUDGET
CDBG PROJECT #:	N/A	PROJECT TITLE: **Positive Impact**			
FICS PROJECT #:	R0806				
Y31R0806BMF0	Planning & Community Development	Intergovernmental Grant	20,761	-	-
Y31R0806BMJ0	Planning & Community Development	Intergovernmental Grant	26,757	19,128	-
Y31R0806BMK0	Planning & Community Development	Intergovernmental Grant	-	31,053	18,697
	Project Total		**47,518**	**50,181**	**18,697**
CDBG PROJECT #:	N/A	PROJECT TITLE: **Aid Atlanta Emerg. Asst.**			
FICS PROJECT #:	R0807				
Y31R0807BMD0	Planning & Community Development	Intergovernmental Grant	-	28,500	-
Y31R0807BME0	Planning & Community Development	Intergovernmental Grant	109,705	42,499	95
Y31R0807BMF0	Planning & Community Development	Intergovernmental Grant	-	162,746	173,130
Y31R0807BMG0	Planning & Community Development	Intergovernmental Grant	-	-	179,827
Y31R0807BMH0	Planning & Community Development	Intergovernmental Grant	244,874	47,976	79,971
Y31R0807BMJ0	Planning & Community Development	Intergovernmental Grant	-	93,241	34,134
Y31R0807BMK0	Planning & Community Development	Intergovernmental Grant	-	-	10,761
	Project Total		**354,579**	**374,962**	**477,918**
CDBG PROJECT #:	N/A	PROJECT TITLE: **Project Open Hand**			
FICS PROJECT #:	R0808				
Y31R0808BMF0	Planning & Community Development	Intergovernmental Grant	57,358	-	-
Y31R0808BMJ0	Planning & Community Development	Intergovernmental Grant	129,717	7,728	-
Y31R0808BMK0	Planning & Community Development	Intergovernmental Grant	-	145,250	-
	Project Total		**187,075**	**152,978**	**-**
CDBG PROJECT #:	N/A	PROJECT TITLE: **Childkind Foster Mgt.**			
FICS PROJECT #:	R0809				
Y31R0809BMH0	Planning & Community Development	Intergovernmental Grant	35,105	-	-
Y31R0809BMJ0	Planning & Community Development	Intergovernmental Grant	33,280	35,310	2,075
Y31R0809BMK0	Planning & Community Development	Intergovernmental Grant	-	42,430	37,570
	Project Total		**68,385**	**77,740**	**39,645**
CDBG PROJECT #:	N/A	PROJECT TITLE: **Childkind Day Care**			
FICS PROJECT #:	R0810				
Y31R0810BMF0	Planning & Community Development	Intergovernmental Grant	15,925	-	-

2003 BUDGET
GRANT AND NON-CAPITAL PROJECTS

HUMAN DEVELOPMENT

SOCIAL SERVICES (CONTINUED)

CENTER	DEPARTMENT	FUND	2001 EXPENSES	2002 EXPENSES	2003 BUDGET
CDBG PROJECT #:	**CD-410**	PROJECT TITLE: **A.H.A Elderly Services**			
FICS PROJECT #:	**R0816**				
Y31R0816A20C	Planning & Community Development	Intergovernmental Grant	25,000	-	-
Y31R0816A21C	Planning & Community Development	Intergovernmental Grant	8,333	16,667	-
Y31R0816A22C	Planning & Community Development	Intergovernmental Grant	-	8,333	16,667
Y31R0816A58C	Planning & Community Development	Intergovernmental Grant	-	-	1,877
	Project Total		**33,333**	**25,000**	**18,544**
CDBG PROJECT #:	**CD-481**	PROJECT TITLE: **Adult Day Care Services**			
FICS PROJECT #:	**R0818**				
Y31R0818A20C	Planning & Community Development	Community Development	30,000	-	-
Y31R0818A21C	Planning & Community Development	Community Development	10,000	20,000	-
Y31R0818A22C	Planning & Community Development	Community Development	-	22,500	7,500
	Project Total		**40,000**	**42,500**	**7,500**
CDBG PROJECT #:	**CD-343**	PROJECT TITLE: **Project Connect**			
FICS PROJECT #:	**R0819**				
Y31R0819A20C	Planning & Community Development	Intergovernmental Grant	60,000	-	-
Y31R0819A21C	Planning & Community Development	Intergovernmental Grant	-	60,000	-
Y31R0819A22C	Planning & Community Development	Intergovernmental Grant	-	50,925	9,075
	Project Total		**60,000**	**110,925**	**9,075**
CDBG PROJECT #:	**CD-43**	PROJECT TITLE: **Wesley Senior Citizen Program**			
FICS PROJECT #:	**R0820**				
Y31R0820A20C	Planning & Community Development	Intergovernmental Grant	43,497	-	9,503
Y31R0820A21C	Planning & Community Development	Intergovernmental Grant	55,533	36,219	-
Y31R0820A22C	Planning & Community Development	Intergovernmental Grant	-	54,897	36,855
	Project Total		**99,030**	**91,116**	**46,358**
CDBG PROJECT #:	**N/A**	PROJECT TITLE: **Environmental Education-Water**			
FICS PROJECT #:	**R0822**				
Q24R0822BSA0	Planning & Community Development	Intergovernmental Grant	-	-	3

2003 BUDGET
GRANT AND NON-CAPITAL PROJECTS

HUMAN DEVELOPMENT

SOCIAL SERVICES (CONTINUED)

CENTER	DEPARTMENT	FUND	2001 EXPENSES	2002 EXPENSES	2003 BUDGET
CDBG PROJECT #:	N/A	PROJECT TITLE: **Housemate Match**			
FICS PROJECT #:	R0824				
Y31R0824A20C	Planning & Community Development	Community Development	13,374	-	-
Y31R0824A22C	Planning & Community Development	Community Development	-	34,175	15,825
Y31R0824BMH0	Planning & Community Development	Intergovernmental Grant	32,864	-	-
Y31R0824BMJ0	Planning & Community Development	Intergovernmental Grant	40,255	21,952	126
Y31R0824BMK0	Planning & Community Development	Intergovernmental Grant	-	40,162	41,838
	Project Total		**86,493**	**96,289**	**57,789**
CDBG PROJECT #:	N/A	PROJECT TITLE: **Cobb Co HOPWA / Must Ministries**			
FICS PROJECT #:	R0825				
Y31R0825BMH0	Planning & Community Development	Intergovernmental Grant	116,985	-	-
Y31R0825BMJ0	Planning & Community Development	Intergovernmental Grant	40,586	63,219	-
	Project Total		**157,571**	**63,219**	**-**
CDBG PROJECT #:	N/A	PROJECT TITLE: **Cobb Co HOPWA / Board of Health**			
FICS PROJECT #:	R0826				
Y31R0826BMH0	Planning & Community Development	Intergovernmental Grant	51,801	-	-
Y31R0826BMJ0	Planning & Community Development	Intergovernmental Grant	48,216	40,717	-
Y31R0826BMK0	Planning & Community Development	Intergovernmental Grant	-	114,631	131,840
	Project Total		**100,017**	**155,348**	**131,840**
CDBG PROJECT #:	N/A	PROJECT TITLE: **Older Atlantan's Month**			
FICS PROJECT #:	R0829				
D11R0829QNA0	Executive Offices	Trust	-	98,176	874
CDBG PROJECT #:	N/A	PROJECT TITLE: **OJOP Grant Program**			
FICS PROJECT #:	R0830				
C21R0830QNN0	City Council	Trust	-	-	3,000
CDBG PROJECT #:	CD-484 (A56A), ES-04 (BJN0)	PROJECT TITLE: **CCMA Women's & Children Shelter**			
FICS PROJECT #:	R0832				
Y31R0832A56A	Planning & Community Development	Community Development	34,576	-	-
Y31R0832BJN0	Planning & Community Development	Community Development	-	-	13,057
Y31R0832BJP0	Planning & Community Development	Community Development	-	-	13,169
	Project Total		**34,576**	**-**	**26,226**

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GRANT AND NON-CAPITAL PROJECTS

HUMAN DEVELOPMENT

SOCIAL SERVICES (CONTINUED)

CENTER	DEPARTMENT	FUND	2001 EXPENSES	2002 EXPENSES	2003 BUDGET
CDBG PROJECT #:	**CD-407**	PROJECT TITLE: **Café 458**			
FICS PROJECT #:	**R0833**				
Y31R0833A20C	Planning & Community Development	Community Development	7,856	-	-
Y31R0833A21C	Planning & Community Development	Community Development	8,055	19,345	-
Y31R0833A22C	Planning & Community Development	Community Development	-	11,878	15,522
	Project Total		**15,911**	**31,223**	**15,522**
CDBG PROJECT #:	**CD-531**	PROJECT TITLE: **Meals On Wheels**			
FICS PROJECT #:	**R0836**				
Y31R0836A20C	Planning & Community Development	Community Development	30,800	-	-
Y31R0836A21C	Planning & Community Development	Community Development	-	30,800	-
Y31R0836A22C	Planning & Community Development	Community Development	-	22,744	8,056
	Project Total		**30,800**	**53,544**	**8,056**
CDBG PROJECT #:	**N/A**	PROJECT TITLE: **Youth Services Mobile Resource**			
FICS PROJECT #:	**R0840**				
N35R0840QNA0	Parks, Rec. & Cultural Affairs	Trust	-	-	588
CDBG PROJECT #:	**ES-21**	PROJECT TITLE: **City's Women & Children Shelter**			
FICS PROJECT #:	**R0841**				
Y31R0841BJR0	Planning & Community Development	Community Development	92,550	-	-
CDBG PROJECT #:	**N/A**	PROJECT TITLE: **COPS More-Making Office Redev**			
FICS PROJECT #:	**R0843**				
X11R0843B360	Police Services	Intergovernmental Grant	20,640	-	67,080
CDBG PROJECT #:	**N/A**	PROJECT TITLE: **Clark Atlanta University**			
FICS PROJECT #:	**R0845**				
D11R0845K2C0	Executive Offices	Intergovernmental Grant	-	11,250	3,750
CDBG PROJECT #:	**N/A**	PROJECT TITLE: **Clark Atlanta University**			
FICS PROJECT #:	**R0846**				
D11R0846K9N0	Executive Offices	Intergovernmental Grant	-	-	71,500

2003 BUDGET
GRANT AND NON-CAPITAL PROJECTS

HUMAN DEVELOPMENT

CENTER	DEPARTMENT	FUND	2001 EXPENSES	2002 EXPENSES	2003 BUDGET
		SOCIAL SERVICES (CONTINUED)			
CDBG PROJECT #:	**CD-546**	PROJECT TITLE: **Helping Hands Day Service Center**			
FICS PROJECT #:	**R0847**				
Y31R0847A20C	Planning & Community Development	Community Development	21,176	-	-
Y31R0847A21C	Planning & Community Development	Community Development	9,608	21,592	-
Y31R0847A59C	Planning & Community Development	Community Development	-	-	848
	Project Total		**30,784**	**21,592**	**848**
CDBG PROJECT #:	**CD-547**	PROJECT TITLE: **Midtown Assistance Center**			
FICS PROJECT #:	**R0848**				
Y31R0848A20C	Planning & Community Development	Community Development	2,201	-	-
Y31R0848A21C	Planning & Community Development	Community Development	12,678	2,322	-
Y31R0848A22C	Planning & Community Development	Community Development	-	11,314	3,686
	Project Total		**14,879**	**13,636**	**3,686**
CDBG PROJECT #:	**CD-549**	PROJECT TITLE: **Shearith Israel's Shelter**			
FICS PROJECT #:	**R0850**				
Y31R0850A20C	Planning & Community Development	Community Development	12,000	-	-
Y31R0850A21C	Planning & Community Development	Community Development	-	12,000	-
Y31R0850A22C	Planning & Community Development	Community Development	-	-	12,000
Y31R0850A58C	Planning & Community Development	Community Development	-	-	2,400
	Project Total		**12,000**	**12,000**	**14,400**
CDBG PROJECT #:	**CD-535 (A21C, A22C) ES-23 (BJR0)**	PROJECT TITLE: **Clifton Presbyterian Night Hospitality**			
FICS PROJECT #:	**R0851**				
Y31R0851A21C	Planning & Community Development	Community Development	19,409	17,591	-
Y31R0851A22C	Planning & Community Development	Community Development	-	21,585	15,415
Y31R0851BJR0	Planning & Community Development	Community Development	8,126	-	-
	Project Total		**27,535**	**39,176**	**15,415**
CDBG PROJECT #:	**N/A**	PROJECT TITLE: **Living Room**			
FICS PROJECT #:	**R0852**				
Y31R0852BMF0	Planning & Community Development	Intergovernmental Grant	302,707	-	-
Y31R0852BMH0	Planning & Community Development	Intergovernmental Grant	36,936	-	-
Y31R0852BMJ0	Planning & Community Development	Intergovernmental Grant	215,102	188,988	232
	Project Total		**554,745**	**188,988**	**232**

2003 BUDGET
GRANT AND NON-CAPITAL PROJECTS

HUMAN DEVELOPMENT

SOCIAL SERVICES (CONTINUED)

CENTER	DEPARTMENT	FUND	2001 EXPENSES	2002 EXPENSES	2003 BUDGET
CDBG PROJECT #:	N/A	PROJECT TITLE: **Project Open Kitchen**			
FICS PROJECT #:	R0853				
Y31R0853BMJ0	Planning & Community Development	Intergovernmental Grant	-	425,065	257,584
CDBG PROJECT #:	CD-540	PROJECT TITLE: **Covenant Community**			
FICS PROJECT #:	R0854				
Y31R0854A20C	Planning & Community Development	Community Development	10,000	-	-
Y31R0854A21C	Planning & Community Development	Community Development	-	10,500	-
Y31R0854A22C	Planning & Community Development	Community Development	-	-	10,000
Y31R0854A52C	Planning & Community Development	Community Development	-	-	20,000
	Project Total		**10,000**	**10,500**	**30,000**
CDBG PROJECT #:	CD-532	PROJECT TITLE: **Fulton County Council On Aging**			
FICS PROJECT #:	R0855				
Y31R0855A22C	Planning & Community Development	Community Development	-	-	10,620
Y31R0855A5ZC	Planning & Community Development	Community Development	-	20,339	-
Y31R0855A52C	Planning & Community Development	Community Development	-	12,667	5,111
	Project Total		**-**	**33,006**	**15,731**
CDBG PROJECT #:	N/A	PROJECT TITLE: **COPS Ahead**			
FICS PROJECT #:	R0856				
X11R0856B3J0	Police Services	Intergovernmental Grant	-	-	2,695
CDBG PROJECT #:	N/A	PROJECT TITLE: **Swim Accoutrements**			
FICS PROJECT #:	R0860				
N32R0860RXA0	Parks, Rec. & Cultural Affairs	Trust	-	-	17,000
CDBG PROJECT #:	CD-583 (A20C), CD-585 (A52A)	PROJECT TITLE: **CCMA Sheltering Coordinating**			
FICS PROJECT #:	R0861				
Y31R0861A20C	Planning & Community Development	Community Development	49,562	-	-
Y31R0861A52A	Planning & Community Development	Community Development	20,690	4,964	1,882
Y31R0861BJP0	Planning & Community Development	Community Development	-	-	105
	Project Total		**70,252**	**4,964**	**1,987**

2003 BUDGET
GRANT AND NON-CAPITAL PROJECTS

HUMAN DEVELOPMENT

CENTER	DEPARTMENT	FUND	2001 EXPENSES	2002 EXPENSES	2003 BUDGET
		SOCIAL SERVICES (CONTINUED)			
CDBG PROJECT #:	**CD-578**	PROJECT TITLE: **Trinity House**			
FICS PROJECT #:	**R0865**				
Y31R0865A21C	Planning & Community Development	Community Development	13,516	-	-
Y31R0865A22C	Planning & Community Development	Community Development	-	-	13,516
D11R0865K2C0	Executive Offices	Intergovernmental Grant	-	18,750	6,250
	Project Total		**13,516**	**18,750**	**19,766**
CDBG PROJECT #:	**CD-608, ES-16**	PROJECT TITLE: **Traveler's Aid Emergency Shelter**			
FICS PROJECT #:	**R0866**				
Y31R0866A20C	Planning & Community Development	Community Development	3,500	-	-
Y31R0866A22C	Planning & Community Development	Community Development	-	-	12,000
Y31R0866BJP0	Planning & Community Development	Community Development	-	-	5
Y31R0866BJR0	Planning & Community Development	Community Development	15,242	-	-
Y31R0866BJT0	Planning & Community Development	Community Development	8,073	21,927	-
Y31R0866BJW0	Planning & Community Development	Community Development	-	14,536	3,464
	Project Total		**26,815**	**36,463**	**15,469**
CDBG PROJECT #:	**N/A**	PROJECT TITLE: **Model Sys/Fam Contact & Services**			
FICS PROJECT #:	**R0867**				
Y31R0867KLA0	Planning & Community Development	Intergovernmental Grant	-	-	80,183
CDBG PROJECT #:	**N/A**	PROJECT TITLE: **Hospice Atlanta Center (VNHS)**			
FICS PROJECT #:	**R0868**				
Y31R0868BMH0	Planning & Community Development	Intergovernmental Grant	47,112	-	-
CDBG PROJECT #:	**N/A**	PROJECT TITLE: **Southside Legacy House**			
FICS PROJECT #:	**R0869**				
Y31R0869BMJ0	Planning & Community Development	Intergovernmental Grant	92,758	39,617	-
Y31R0869BMK0	Planning & Community Development	Intergovernmental Grant	-	95,001	49,721
	Project Total		**92,758**	**134,618**	**49,721**
CDBG PROJECT #:	**N/A**	PROJECT TITLE: **Piedmont Park Conservancy**			
FICS PROJECT #:	**R0870**				
D11R0870K2C0	Executive Offices	Intergovernmental Grant	-	-	30,000

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GRANT AND NON-CAPITAL PROJECTS

HUMAN DEVELOPMENT

SOCIAL SERVICES (CONTINUED)

CENTER	DEPARTMENT	FUND	2001 EXPENSES	2002 EXPENSES	2003 BUDGET
CDBG PROJECT #:	CD-653	PROJECT TITLE: **Partnership For Domestic Violence**			
FICS PROJECT #:	R0901				
Y31R0901A20C	Planning & Community Development	Community Development	5,000	-	-
Y31R0901A21C	Planning & Community Development	Community Development	-	20,000	-
Y31R0901A22C	Planning & Community Development	Community Development	-	15,612	4,388
Y31R0901BJR0	Planning & Community Development	Community Development	15,000	-	-
	Project Total		**20,000**	**35,612**	**4,388**
CDBG PROJECT #:	CD-712	PROJECT TITLE: **Traveler's Aid Transitional**			
FICS PROJECT #:	R0902				
Y31R0902A21C	Planning & Community Development	Community Development	6,078	23,074	847
Y31R0902A22C	Planning & Community Development	Community Development	-	19,243	61,057
Y31R0902BJQ0	Planning & Community Development	Community Development	-	-	7,647
Y31R0902BJR0	Planning & Community Development	Intergovernmental Grant	11,569	-	-
Y31R0902BMK0	Planning & Community Development	Intergovernmental Grant	-	69,112	85,568
	Project Total		**17,647**	**111,429**	**155,119**
CDBG PROJECT #:	N/A	PROJECT TITLE: **Freedom Park Conservancy**			
FICS PROJECT #:	R0904				
N12R0904QNA0	Parks, Rec. & Cultural Affairs	Trust	-		10,000
CDBG PROJECT #:	N/A	PROJECT TITLE: **Reynoldstown Revitalization**			
FICS PROJECT #:	R0905				
D11R0905K2C0	Executive Offices	Intergovernmental Grant	-	11,250	3,750
CDBG PROJECT #:	N/A	PROJECT TITLE: **Environmental Awareness Foundation**			
FICS PROJECT #:	R0911				
D11R0911KCE0	Executive Offices	Intergovernmental Grant	-	-	5,000
CDBG PROJECT #:	N/A	PROJECT TITLE: **Intensive Surveillance Office**			
FICS PROJECT #:	R0914				
D28R0914B340	Executive Offices	Intergovernmental Grant	-	20,354	196,177
D28R0914KQH0	Executive Offices	Intergovernmental Grant	9,924	-	27,208
D28R0914KQK0	Executive Offices	Intergovernmental Grant	216,376	7,649	809
D28R0914KQN0	Executive Offices	Intergovernmental Grant	29,185	192,852	3,485
	Project Total		**255,485**	**220,855**	**227,679**

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GRANT AND NON-CAPITAL PROJECTS

HUMAN DEVELOPMENT

CENTER	DEPARTMENT	FUND	2001 EXPENSES	2002 EXPENSES	2003 BUDGET
		SOCIAL SERVICES (CONTINUED)			
CDBG PROJECT #:	**N/A**	PROJECT TITLE: **Greater Vine City Opportunities**			
FICS PROJECT #:	**R0915**				
D11R0915K460	Executive Offices	Intergovernmental Grant	-	-	6,250
CDBG PROJECT #:	**CD-710**	PROJECT TITLE: **Northside Shepherd Ctr.**			
FICS PROJECT #:	**R0918**				
Y31R0918A21C	Planning & Community Development	Community Development	4,000	-	-
Y31R0918A22C	Planning & Community Development	Community Development	-	4,000	-
	Project Total		**2,341,373**	**2,313,250**	**1,605,168**
CDBG PROJECT #:	**N/A**	PROJECT TITLE: **Albert J Edmounds Leadership**			
FICS PROJECT #:	**R0923**				
D11R0923K4H0	Executive Offices	Intergovernmental Grant	-	24,000	-
CDBG PROJECT #:	**N/A**	PROJECT TITLE: **Apex Museum**			
FICS PROJECT #:	**R0924**				
D11R0924K4J0	Executive Offices	Intergovernmental Grant	25,000	-	-
CDBG PROJECT #:	**N/A**	PROJECT TITLE: **Atlanta Public Schools**			
FICS PROJECT #:	**R0925**				
D11R0925K4K0	Executive Offices	Intergovernmental Grant	-	-	20,000
CDBG PROJECT #:	**N/A**	PROJECT TITLE: **Ansley Park Civic Assoc.**			
FICS PROJECT #:	**R0926**				
D11R0926K4L0	Executive Offices	Intergovernmental Grant	24,000	8,000	-
CDBG PROJECT #:	**N/A**	PROJECT TITLE: **Fulton / Atlanta Community Action**			
FICS PROJECT #:	**R0927**				
D11R0927K4M0	Executive Offices	Intergovernmental Grant	7,500	2,500	-
CDBG PROJECT #:	**N/A**	PROJECT TITLE: **MLK, Jr. CDC Revitalization**			
FICS PROJECT #:	**R0928**				
D11R0928K4N0	Executive Offices	Intergovernmental Grant	-	26,043	-

2003 BUDGET
GRANT AND NON-CAPITAL PROJECTS

HUMAN DEVELOPMENT

SOCIAL SERVICES (CONTINUED)

CENTER	DEPARTMENT	FUND	2001 EXPENSES	2002 EXPENSES	2003 BUDGET
CDBG PROJECT #:	N/A	PROJECT TITLE: **Grace Cross Cultural Ministries**			
FICS PROJECT #:	R0981				
D11R0981K6G0	Executive Offices	Intergovernmental Grant	20,850	-	6,950
CDBG PROJECT #:	N/A	PROJECT TITLE: **Kids In Discovery Of Self**			
FICS PROJECT #:	R0982				
D11R0982K6H0	Executive Offices	Intergovernmental Grant	22,500	7,500	-
CDBG PROJECT #:	N/A	PROJECT TITLE: **Earth Feed**			
FICS PROJECT #:	R0983				
D11R0983K6J0	Executive Offices	Intergovernmental Grant	7,500	2,500	-
CDBG PROJECT #:	N/A	PROJECT TITLE: **Atlanta Health Ministries**			
FICS PROJECT #:	R0984				
D11R0984K6K0	Executive Offices	Intergovernmental Grant	29,561	-	9,854
CDBG PROJECT #:	N/A	PROJECT TITLE: **Herndon Home**			
FICS PROJECT #:	R0985				
D11R0985K6L0	Executive Offices	Intergovernmental Grant	22,750	-	7,250
CDBG PROJECT #:	N/A	PROJECT TITLE: **Chance For Higher Level Outreach**			
FICS PROJECT #:	R0986				
D11R0986K6M0	Executive Offices	Intergovernmental Grant	15,000	-	5,000
CDBG PROJECT #:	N/A	PROJECT TITLE: **Chance For Higher Level Outreach**			
FICS PROJECT #:	R0987				
D11R0987K6N0	Executive Offices	Intergovernmental Grant	15,000	-	5,000
CDBG PROJECT #:	N/A	PROJECT TITLE: **Adair Park & Oakl. City Sr. Ci**			
FICS PROJECT #:	R0988				
Y53R0988K6P0	Planning & Community Development	Intergovernmental Grant	22,500	-	
D11R0988K6P0	Executive Offices	Intergovernmental Grant	-	-	30,000
	Project Total		**22,500**	**-**	**30,000**
CDBG PROJECT #:	N/A	PROJECT TITLE: **Cascade Ministries**			
FICS PROJECT #:	R0989				
D11R0989K6Q0	Executive Offices	Intergovernmental Grant	41,250	-	13,750

2003 BUDGET
GRANT AND NON-CAPITAL PROJECTS

HUMAN DEVELOPMENT

CENTER	DEPARTMENT	FUND	2001 EXPENSES	2002 EXPENSES	2003 BUDGET
SOCIAL SERVICES (CONTINUED)					
CDBG PROJECT #:	N/A	PROJECT TITLE: **2000 Hopwa, Action Ministries**			
FICS PROJECT #:	R0990				
Y31R0990BMH0	Planning & Community Development	Intergovernmental Grant	8,257	40,873	-
Y31R0990BMK0	Planning & Community Development	Intergovernmental Grant	-	26,155	58,845
	Project Total		**8,257**	**67,028**	**58,845**
CDBG PROJECT #:	N/A	PROJECT TITLE: **Our Common Welfare/ Fulton**			
FICS PROJECT #:	R0999				
Y31R0999BMH0	Planning & Community Development	Intergovernmental Grant	29,989	-	-
Y31R0999BMJ0	Planning & Community Development	Intergovernmental Grant	26,699	26,438	2,245
Y31R0999BMK0	Planning & Community Development	Intergovernmental Grant	-	31,690	27,259
	Project Total		**56,688**	**58,128**	**29,504**
GOVERNOR'S OFFICE OF COMMUNITY AFFAIRS					
CDBG PROJECT #:	N/A	PROJECT TITLE: **Atlanta Housing Authority**			
FICS PROJECT #:	R1000				
D11R1000K3D0	Executive Offices	Intergovernmental Grant	15,000	-	-
CDBG PROJECT #:	N/A	PROJECT TITLE: **Southside Cultural Awareness**			
FICS PROJECT #:	R1001				
D11R1001K2C0	Executive Offices	Intergovernmental Grant	-	4,500	1,500
CDBG PROJECT #:	N/A	PROJECT TITLE: **Kids In Discovery of Self**			
FICS PROJECT #:	R1002				
D11R1002K2C0	Executive Offices	Intergovernmental Grant	-	18,750	6,250
CDBG PROJECT #:	N/A	PROJECT TITLE: **Jericho Road Project**			
FICS PROJECT #:	R1003				
D11R1003K2C0	Executive Offices	Intergovernmental Grant	-	-	15,000
CDBG PROJECT #:	N/A	PROJECT TITLE: **Non Profits, Inc.**			
FICS PROJECT #:	R1004				
D11R1004K2C0	Executive Offices	Intergovernmental Grant	-	18,750	6,250

2003 BUDGET
GRANT AND NON-CAPITAL PROJECTS

HUMAN DEVELOPMENT

CENTER	DEPARTMENT	FUND	2001 EXPENSES	2002 EXPENSES	2003 BUDGET
GOVERNOR'S OFFICE OF COMMUNITY AFFAIRS (CONTINUED)					
CDBG PROJECT #: N/A FICS PROJECT #: R1005		PROJECT TITLE: **National Black Arts Festival**			
D11R1005K2C0	Executive Offices	Intergovernmental Grant	-	-	15,000
CDBG PROJECT #: N/A FICS PROJECT #: R1007		PROJECT TITLE: **Georgia Coalition of Hunger**			
D11R1007K2C0	Executive Offices	Intergovernmental Grant	-	18,750	6,250
CDBG PROJECT #: N/A FICS PROJECT #: R1008		PROJECT TITLE: **Community Care**			
D11R1008K2C0	Executive Offices	Intergovernmental Grant	-	-	30,000
CDBG PROJECT #: N/A FICS PROJECT #: R1009		PROJECT TITLE: **Progressive Hope House**			
D11R1009K2C0	Executive Offices	Intergovernmental Grant	-	-	25,000
CDBG PROJECT #: N/A FICS PROJECT #: R1010		PROJECT TITLE: **Morehouse College**			
D11R1010K2C0	Executive Offices	Intergovernmental Grant	-	18,750	6,250
CDBG PROJECT #: N/A FICS PROJECT #: R1011		PROJECT TITLE: **Cascade United Methodist**			
D11R1011K2C0	Executive Offices	Intergovernmental Grant	-	-	50,000
CDBG PROJECT #: N/A FICS PROJECT #: R1012		PROJECT TITLE: **Cascade Leadership Institute**			
D11R1012K2C0	Executive Offices	Intergovernmental Grant	-	15,000	5,000
CDBG PROJECT #: N/A FICS PROJECT #: R1013		PROJECT TITLE: **Butler Street YMCA / Westside BR**			
D11R1013K2C0	Executive Offices	Intergovernmental Grant	-	11,250	3,750
CDBG PROJECT #: N/A FICS PROJECT #: R1014		PROJECT TITLE: **Atlanta Health Ministries**			
D11R1014K2C0	Executive Offices	Intergovernmental Grant	-	7,500	2,500

2003 BUDGET
GRANT AND NON-CAPITAL PROJECTS

HUMAN DEVELOPMENT

CENTER	DEPARTMENT	FUND	2001 EXPENSES	2002 EXPENSES	2003 BUDGET
GOVERNOR'S OFFICE OF COMMUNITY AFFAIRS (CONTINUED)					
CDBG PROJECT #:	N/A	PROJECT TITLE: **Antioch Urban Ministries**			
FICS PROJECT #:	R1015				
D11R1015K2C0	Executive Offices	Intergovernmental Grant	-	15,000	5,000
CDBG PROJECT #:	N/A	PROJECT TITLE: **Simpson Road House of Hope**			
FICS PROJECT #:	R1016				
D11R1016K2C0	Executive Offices	Intergovernmental Grant	-	21,000	7,000
CDBG PROJECT #:	N/A	PROJECT TITLE: **Flood Relief-Hurricane Isidore**			
FICS PROJECT #:	R1017				
D25R1017JCA0	Executive Offices	Intergovernmental Grant	-	936,037	12
D25R1017SEA0	Executive Offices	Intergovernmental Grant	-	-	10,000
D25R1017QNA0	Executive Offices	Trust	-	-	17,000
	Project Total		-	936,037	27,012
CDBG PROJECT #:	N/A	PROJECT TITLE: **West Fulton Family Support**			
FICS PROJECT #:	R1018				
D11R1018K2C0	Executive Offices	Intergovernmental Grant	-	7,500	2,500
CDBG PROJECT #:	N/A	PROJECT TITLE: **Southwest Hospital**			
FICS PROJECT #:	R1019				
D11R1019K2C0	Executive Offices	Intergovernmental Grant	-	112,500	37,500
CDBG PROJECT #:	N/A	PROJECT TITLE: **AFD Equipment Purchase**			
FICS PROJECT #:	R1020				
W11R1020K2C0	Fire Services	Intergovernmental Grant	-	-	6,051
CDBG PROJECT #:	N/A	PROJECT TITLE: **David T. Howard National Alumni**			
FICS PROJECT #:	R1021				
D11R1021K2C0	Executive Offices	Intergovernmental Grant	-	18,750	6,250
CDBG PROJECT #:	N/A	PROJECT TITLE: **Fulton Atlanta Community Action**			
FICS PROJECT #:	R1023				
D11R1023K2C0	Executive Offices	Intergovernmental Grant	-	-	2,500
TOTAL - HUMAN DEVELOPMENT			15,018,260	16,631,241	13,582,114

2003 BUDGET
GRANT AND NON-CAPITAL PROJECTS

CULTURAL AFFAIRS

CENTER	DEPARTMENT	FUND	2001 EXPENSES	2002 EXPENSES	2003 BUDGET
		MUSICAL EVENTS			
CDBG PROJECT #:	N/A	PROJECT TITLE: **Atlanta Jazz Festival**			
FICS PROJECT #:	S0201				
N41S0201QNA0	Parks, Rec. & Cultural Affairs	Trust	218,650	139,365	309,876
CDBG PROJECT #:	N/A	PROJECT TITLE: **Montreux-Atlanta Internat'l Music**			
FICS PROJECT #:	S0202				
N41S0202QNA0	Parks, Rec. & Cultural Affairs	Trust	218,871	5,659	1,220
		EXHIBITIONS (VISUAL ARTS)			
CDBG PROJECT #:	N/A	PROJECT TITLE: **Chastain Arts Center**			
FICS PROJECT #:	S0404				
N41S0404QNA0	Parks, Rec. & Cultural Affairs	Trust	187,047	-	-
CDBG PROJECT #:	N/A	PROJECT TITLE: **Third World Film Festival**			
FICS PROJECT #:	S0406				
N41S0406QNA0	Parks, Rec. & Cultural Affairs	Trust	-	-	58
CDBG PROJECT #:	N/A	PROJECT TITLE: **Art Gallery Program**			
FICS PROJECT #:	S0407				
N41S0407LBU0	Parks, Rec. & Cultural Affairs	Intergovernmental Grant	-	-	3,250
N41S0407QNA0	Parks, Rec. & Cultural Affairs	Trust	15,889	2,563	2,831
	Project Total		**15,889**	**2,563**	**6,081**
CDBG PROJECT #:	N/A	PROJECT TITLE: **Chastain Art Gallery**			
FICS PROJECT #:	S0408				
N41S0408QNA0	Parks, Rec. & Cultural Affairs	Trust	3,857	2,413	551

2003 BUDGET
GRANT AND NON-CAPITAL PROJECTS

CULTURAL AFFAIRS

CENTER	DEPARTMENT	FUND	2001 EXPENSES	2002 EXPENSES	2003 BUDGET
EXHIBITIONS (VISUAL ARTS) (CONTINUED)					
CDBG PROJECT #: N/A		PROJECT TITLE: **BCA City Gallery at Chastain**			
FICS PROJECT #: S0410					
N41S0410LBJ0	Parks, Rec. & Cultural Affairs	Intergovernmental Grant	-	-	4
N41S0410LBL0	Parks, Rec. & Cultural Affairs	Intergovernmental Grant	-	-	1,200
N41S0410LBR0	Parks, Rec. & Cultural Affairs	Intergovernmental Grant	-	-	30
N41S0410LBS0	Parks, Rec. & Cultural Affairs	Intergovernmental Grant	2,655	-	31
N41S0410LCD0	Parks, Rec. & Cultural Affairs	Intergovernmental Grant	-	-	5
N41S0410LCF0	Parks, Rec. & Cultural Affairs	Intergovernmental Grant	-	-	3
N41S0410LCJ0	Parks, Rec. & Cultural Affairs	Intergovernmental Grant	-	-	1,036
	Project Total		**2,655**	**-**	**2,309**
CDBG PROJECT #: N/A		PROJECT TITLE: **City Gallery East Exhibitions**			
FICS PROJECT #: S0412					
N41S0412LBP0	Parks, Rec. & Cultural Affairs	Intergovernmental Grant	-	-	18
N41S0412LBR0	Parks, Rec. & Cultural Affairs	Intergovernmental Grant	-	-	957
N41S0412LBS0	Parks, Rec. & Cultural Affairs	Intergovernmental Grant	2,833	-	271
N41S0412LBT0	Parks, Rec. & Cultural Affairs	Intergovernmental Grant		3,055	195
N41S0412LBU0	Parks, Rec. & Cultural Affairs	Intergovernmental Grant	-	-	3,250
N41S0412LCE0	Parks, Rec. & Cultural Affairs	Intergovernmental Grant	-	-	15
N41S0412LCG0	Parks, Rec. & Cultural Affairs	Intergovernmental Grant	28	-	153
N41S0412LCH0	Parks, Rec. & Cultural Affairs	Intergovernmental Grant	-	-	2
N41S0412LCK0	Parks, Rec. & Cultural Affairs	Intergovernmental Grant	-	-	46
N41S0412LCP0	Parks, Rec. & Cultural Affairs	Intergovernmental Grant	-	-	1,150
N41S0412LCQ0	Parks, Rec. & Cultural Affairs	Intergovernmental Grant	-	-	2,171
	Project Total		**2,861**	**3,055**	**8,228**
CDBG PROJECT #: N/A		PROJECT TITLE: **Carlos Museum Project**			
FICS PROJECT #: S0413					
N41S0413LBM0	Parks, Rec. & Cultural Affairs	Intergovernmental Grant	-	-	150
CDBG PROJECT #: N/A		PROJECT TITLE: **BCA City Gallery East**			
FICS PROJECT #: S0414					
N41S0414LCM0	Parks, Rec. & Cultural Affairs	Intergovernmental Grant	2,894	-	152
N41S0414LCQ0	Parks, Rec. & Cultural Affairs	Intergovernmental Grant	-	-	2,171
	Project Total		**2,894**	**-**	**2,323**

CULTURAL AFFAIRS

CENTER	DEPARTMENT	FUND	2001 EXPENSES	2002 EXPENSES	2003 BUDGET
EXHIBITIONS (VISUAL ARTS) (CONTINUED)					
CDBG PROJECT #:	N/A	PROJECT TITLE: **BCA City Gallery at Chastain**			
FICS PROJECT #:	S0415				
N41S0415LBT0	Parks, Rec. & Cultural Affairs	Intergovernmental Grant	-	1,455	1,795
N41S0415LCN0	Parks, Rec. & Cultural Affairs	Intergovernmental Grant	5,051	-	-
N41S0415LCP0	Parks, Rec. & Cultural Affairs	Intergovernmental Grant	-	696	454
	Project Total		**5,051**	**2,151**	**2,249**
OTHER CULTURAL ACTIVITIES					
CDBG PROJECT #:	N/A	PROJECT TITLE: **Cultural Affairs-General QNA0**			
FICS PROJECT #:	S0602				
N41S0602K2C0	Parks, Rec. & Cultural Affairs	Intergovernmental Grant	-	-	25,000
N41S0602QNA0	Parks, Rec. & Cultural Affairs	Trust	6,695	14,386	21,143
	Project Total		**6,695**	**14,386**	**46,143**
CDBG PROJECT #:	N/A	PROJECT TITLE: **Cultural Exchange Program**			
FICS PROJECT #:	S0603				
N41S0603QNA0	Parks, Rec. & Cultural Affairs	Trust	-	-	416
CDBG PROJECT #:	N/A	PROJECT TITLE: **Southeast Arts & Crafts Shop**			
FICS PROJECT #:	S0604				
N41S0604QNA0	Parks, Rec. & Cultural Affairs	Trust	9,926	-	-
CDBG PROJECT #:	N/A	PROJECT TITLE: **Gilbert House**			
FICS PROJECT #:	S0606				
N41S0606QNA0	Parks, Rec. & Cultural Affairs	Trust	1,856	1,724	3,713
CDBG PROJECT #:	N/A	PROJECT TITLE: **Promotion of Tourism**			
FICS PROJECT #:	S0607				
N41S06079999	Parks, Rec. & Cultural Affairs	General	1,125,889	974,078	681,629

2003 BUDGET
GRANT AND NON-CAPITAL PROJECTS

CULTURAL AFFAIRS

CENTER	DEPARTMENT	FUND	2001 EXPENSES	2002 EXPENSES	2003 BUDGET
OTHER CULTURAL ACTIVITIES (CONTINUED)					
CDBG PROJECT #:	N/A	PROJECT TITLE: **Atlanta Arts Alliance, Inc.**			
FICS PROJECT #:	S0608				
J52S0608QNB0	Finance	Trust	3,000	225,090	444,590
CDBG PROJECT #:	N/A	PROJECT TITLE: **Donation for Parks, Rec. & Cultural Affairs**			
FICS PROJECT #:	S0609				
N11S0609QNA0	Parks, Rec. & Cultural Affairs	Trust	-	89,000	21,936
N11S06099999	Parks, Rec. & Cultural Affairs	Trust	-	4,889	6,159
	Project Total		-	**93,889**	**28,095**
CDBG PROJECT #:	N/A	PROJECT TITLE: **Special Events**			
FICS PROJECT #:	S0611				
C21S0611QNA0	City Council	Trust	-	-	1
N11S0611QNA0	Parks, Rec. & Cultural Affairs	Trust	-	3,660	52,842
N32S0611QNA0	Parks, Rec. & Cultural Affairs	Trust	-	220	9,780
	Project Total		-	**3,880**	**62,623**
CDBG PROJECT #:	N/A	PROJECT TITLE: **1988 Brown Bag Concerts**			
FICS PROJECT #:	S0612				
N41S0612QNA0	Parks, Rec. & Cultural Affairs	Trust	-	-	5
CDBG PROJECT #:	N/A	PROJECT TITLE: **Chastain Park Amphitheater**			
FICS PROJECT #:	S0613				
N41S0613QNA0	Parks, Rec. & Cultural Affairs	Trust	236,858	157,018	657,302
CDBG PROJECT #:	N/A	PROJECT TITLE: **Mktg. & Comm., Special Events & Ceremonies**			
FICS PROJECT #:	S0614				
D22S0614QNA0	Executive Offices	Trust	150,423	56,685	1,361
CDBG PROJECT #:	N/A	PROJECT TITLE: **Olympic Ring Partnership/Expanded**			
FICS PROJECT #:	S0616				
N41S0616BTT0	Parks, Rec. & Cultural Affairs	Intergovernmental Grant	-	-	18,156

2003 BUDGET
GRANT AND NON-CAPITAL PROJECTS

CULTURAL AFFAIRS

CENTER	DEPARTMENT	FUND	2001 EXPENSES	2002 EXPENSES	2003 BUDGET
OTHER CULTURAL ACTIVITIES (CONTINUED)					
CDBG PROJECT #: N/A FICS PROJECT #: S0617		PROJECT TITLE: **Legacy '96 Public Arts Project**			
N41S0617RMA0	Parks, Rec. & Cultural Affairs	Intergovernmental Grant	-	-	466
CDBG PROJECT #: N/A FICS PROJECT #: S0618		PROJECT TITLE: **Wadsworth Jarrell Exhibition**			
N41S0618RMB0	Parks, Rec. & Cultural Affairs	Intergovernmental Grant	-	-	154
CDBG PROJECT #: N/A FICS PROJECT #: S0619		PROJECT TITLE: **International Art Exhibit '96**			
N41S0619LBK0	Parks, Rec. & Cultural Affairs	Intergovernmental Grant	-	-	123
CDBG PROJECT #: N/A FICS PROJECT #: S0621		PROJECT TITLE: **Inventory Sys. - Material for Arts Prog.**			
N41S0621KKA0	Parks, Rec. & Cultural Affairs	Intergovernmental Grant	1,342	150	1,082
CDBG PROJECT #: N/A FICS PROJECT #: S0622		PROJECT TITLE: **National Endowment For The Arts**			
N41S0622BTU0	Parks, Rec. & Cultural Affairs	Intergovernmental Grant	-	38,663	3,337
N41S0622QNA0	Parks, Rec. & Cultural Affairs	Trust	-	-	305,072
	Project Total		**-**	**38,663**	**308,409**
CDBG PROJECT #: N/A FICS PROJECT #: S0623		PROJECT TITLE: **Midtown Public Arts Project**			
N12S0623QNA0	Parks, Rec. & Cultural Affairs	Trust	-	-	50,000
TOTAL - CULTURAL AFFAIRS			**2,193,764**	**1,720,769**	**2,637,312**

2003 BUDGET
GRANT AND NON-CAPITAL PROJECTS

MISCELLANEOUS PROJECTS

CENTER	DEPARTMENT	FUND	2001 EXPENSES	2002 EXPENSES	2003 BUDGET
RECYCLING PROJECT					
CDBG PROJECT #:	N/A	PROJECT TITLE: **Planning**			
FICS PROJECT #:	T0501				
M31T05019999	Public Works	Solid Waste Services Revenue	56,001	31,219	-
CDBG PROJECT #:	N/A	PROJECT TITLE: **City Recycling Project**			
FICS PROJECT #:	T0502				
M31T05029999	Public Works	Intergovernmental Grant	-	-	4,615
M31T05029999	Public Works	Solid Waste Services Revenue	2,306,929	2,375,435	-
M31T05029999	Public Works	Trust	-	-	52,291
	Project Total		**2,306,929**	**2,375,435**	**56,906**
CDBG PROJECT #:	N/A	PROJECT TITLE: **Airport Recycling Project**			
FICS PROJECT #:	T0503				
R21T0503BQA0	Aviation	Airport Renewal & Extension	-	-	14,865
SPECIAL SUPPORT SERVICES					
CDBG PROJECT #:	N/A	PROJECT TITLE: **International Events**			
FICS PROJECT #:	T0605				
D11T0605QNA0	Executive Offices	Trust	1,300	-	5,648
D11T0605QNP0	Executive Offices	Trust	-	-	61
	Project Total		**1,300**	**-**	**5,709**
CDBG PROJECT #:	N/A	PROJECT TITLE: **Prosecutors Opportunity WS/Empower Resour.**			
FICS PROJECT #:	T0606				
S12T0606KQE0	Judicial Agencies	Intergovernmental Grant	-	-	10,637
CDBG PROJECT #:	N/A	PROJECT TITLE: **Process, Review and Design**			
FICS PROJECT #:	T0608				
D11T0608QNA0	Executive Offices	Trust	-	1,185,030	327,008

2003 BUDGET
GRANT AND NON-CAPITAL PROJECTS

MISCELLANEOUS PROJECTS

CENTER	DEPARTMENT	FUND	2001 EXPENSES	2002 EXPENSES	2003 BUDGET
		PUBLIC PROTECTION/AID			
CDBG PROJECT #:	N/A	PROJECT TITLE: **Emergency Telephone System Fund**			
FICS PROJECT #:	T0701				
T31T07019992	Non-Departmental	Emergency Telephone System	7,483,273	9,000,688	8,643,083
CDBG PROJECT #:	N/A	PROJECT TITLE: **Police Hiring Supplemental Program**			
FICS PROJECT #:	T0703				
X21T0703B3E0	Police Services	Intergovernmental Grant	-	-	40,941
CDBG PROJECT #:	N/A	PROJECT TITLE: **Troops For Cops**			
FICS PROJECT #:	T0704				
X11T0704B3L0	Police Services	Intergovernmental Grant	-	-	15,000
CDBG PROJECT #:	N/A	PROJECT TITLE: **Universal Hiring Program**			
FICS PROJECT #:	T0706				
S11T0706KQM0	Judicial Agencies	Intergovernmental Grant	8,367	41,635	9
X11T0706B3J0	Police Services	Intergovernmental Grant	-	-	24,798
X11T0706B3P0	Police Services	Intergovernmental Grant	812,782	-	255,486
	Project Total		**821,149**	**41,635**	**280,293**
CDBG PROJECT #:	N/A	PROJECT TITLE: **Community Traffic Safety Program**			
FICS PROJECT #:	T0707				
X11T0707KDG0	Police Services	Intergovernmental Grant	-	-	81,811
CDBG PROJECT #:	N/A	PROJECT TITLE: **Cops More '97**			
FICS PROJECT #:	T0708				
X11T0708B3N0	Police Services	Intergovernmental Grant	-	6,400	316,152
CDBG PROJECT #:	N/A	PROJECT TITLE: **Local Law Enforcement Block Grant**			
FICS PROJECT #:	T0710				
X11T0710B3R0	Police Services	Intergovernmental Grant	4,648	-	516

2003 BUDGET
GRANT AND NON-CAPITAL PROJECTS

MISCELLANEOUS PROJECTS

CENTER	DEPARTMENT	FUND	2001 EXPENSES	2002 EXPENSES	2003 BUDGET
PUBLIC PROTECTION/AID (CONTINUED)					
CDBG PROJECT #:	N/A	PROJECT TITLE: **Homicide Initiative Grant**			
FICS PROJECT #:	T0711				
I11T0711B350	Corrections	Intergovernmental Grant	-	-	40,797
X11T0711B3S0	Police Services	Intergovernmental Grant	-	-	41,356
X11T0711B3S0	Police Services	Intergovernmental Grant	-	-	418,167
Y53T0711B3S0	Planning & Community Development	Intergovernmental Grant	-	-	105,036
	Project Total		-	-	**605,356**
CDBG PROJECT #:	N/A	PROJECT TITLE: **Wireless Phase I Reserve**			
FICS PROJECT #:	T0712				
T31T07129992	Non-Departmental	Trust	-	-	37,718
CDBG PROJECT #:	N/A	PROJECT TITLE: **Domestic Preparedness Equip Prog**			
FICS PROJECT #:	T0713				
W11T0713B3U0	Fire Services	Intergovernmental Grant	31,897	-	167
X11T0713B3U0	Police Services	Intergovernmental Grant	-	-	4
	Project Total		**31,897**	-	**171**
CDBG PROJECT	N/A	PROJECT TITLE: **Local Law Enforcement Block Grant**			
FICS PROJECT#	T0714				
S11T0714B3T0	Judicial Agencies	Intergovernmental Grant	-	329,951	-
X11T0714B3T0	Police Services	Intergovernmental Grant	37,625	22,902	-
	Project Total		**37,625**	**352,853**	-
CDBG PROJECT	N/A	PROJECT TITLE: **Local Law Enforcement Block Grant #5**			
FICS PROJECT#	T0720				
X11T0720B3Y0	Police Services	Intergovernmental Grant	1,851,983	286,941	1,435
CDBG PROJECT	N/A	PROJECT TITLE: **Local Law Enforcement Block Grant #6**			
FICS PROJECT#	T0721				
X11T0721B320	Police Services	Intergovernmental Grant	494,301	1,576,364	1,067,696

2003 BUDGET
GRANT AND NON-CAPITAL PROJECTS

MISCELLANEOUS PROJECTS

CENTER	DEPARTMENT	FUND	2001 EXPENSES	2002 EXPENSES	2003 BUDGET
PUBLIC PROTECTION/AID (CONTINUED)					
CDBG PROJECT	N/A	PROJECT TITLE: **Emergency Response**			
FICS PROJECT#	T0722				
W11T0722QNA0	Fire Services	Trust	-	-	60,000
CDBG PROJECT	N/A	PROJECT TITLE: **Diversity & Cultural Awareness**			
FICS PROJECT#	T0730				
X11T0730B3Z0	Police Services	Intergovernmental Grant	26,023	7,610	466,546
CDBG PROJECT	N/A	PROJECT TITLE: **Bulletproof Vest Partnership**			
FICS PROJECT#	T0731				
X11T0731B310	Police Services	Intergovernmental Grant	-	162,644	1,887
CDBG PROJECT	N/A	PROJECT TITLE: **Metro Atlanta DUI Task Force**			
FICS PROJECT#	T0732				
X11T0732KDJ0	Police Services	Intergovernmental Grant	-	206,453	25,547
X11T0732KDM0	Police Services	Intergovernmental Grant	-	-	140,000
	Project Total		**-**	**206,453**	**165,547**
CDBG PROJECT	N/A	PROJECT TITLE: **Community Gun Violence Program**			
FICS PROJECT#	T0733				
S11T0733B330	Judicial Agencies	Intergovernmental Grant	-	34,982	565,018
CDBG PROJECT	N/A	PROJECT TITLE: **Street Heat Initiative**			
FICS PROJECT#	T0735				
X11T0735B5C0	Police Services	Intergovernmental Grant	-	-	3,038,264
WASTE MANAGEMENT					
CDBG PROJECT #:	N/A	PROJECT TITLE: **Solid Waste Mgmt. Program - User Fee**			
FICS PROJECT #:	T0801				
M34T08019999	Public Works	Trust	-	-	607,800

2003 BUDGET
GRANT AND NON-CAPITAL PROJECTS

MISCELLANEOUS PROJECTS

CENTER	DEPARTMENT	FUND	2001 EXPENSES	2002 EXPENSES	2003 BUDGET
GOVERNMENT ORGANIZATION STUDIES					
CDBG PROJECT #: N/A FICS PROJECT #: T0902		PROJECT TITLE: **Charter Review Commission**			
T31T0902QNA0	Non-Departmental	Trust	-	-	19,176
CDBG PROJECT #: N/A FICS PROJECT #: T0903		PROJECT TITLE: **Elected Official Compensation**			
T31T0903QNA0	Non-Departmental	Trust	-	-	14,262
1996 OLYMPIC GAMES SUPPORT					
CDBG PROJECT #: N/A FICS PROJECT #: T1001		PROJECT TITLE: **1996 Olympic Games Support**			
X21T1001B3E0	Police Services	Intergovernmental Grant	-	-	55,862
PUBLIC RIGHTS OF WAY					
CDBG PROJECT #: N/A FICS PROJECT #: T1101		PROJECT TITLE: **Franchise Fee Construction Project**			
J73T11019999	Finance	Trust	-	-	35,000
FRAMEWORK PLAN					
CDBG PROJECT #: N/A FICS PROJECT #: T1200		PROJECT TITLE: **NW Atlanta Framework Plan**			
Y63T1200QNA0	Planning & Community Development	Trust	-	10,016	984

2003 BUDGET
GRANT AND NON-CAPITAL PROJECTS

MISCELLANEOUS PROJECTS

CENTER	DEPARTMENT	FUND	2001 EXPENSES	2002 EXPENSES	2003 BUDGET
		VENDING MACHINES			
CDBG PROJECT #:	N/A	PROJECT TITLE: **Chester Avenue**			
FICS PROJECT #:	T1301				
M32T13019999	Public Works	Trust	-	1,515	-
CDBG PROJECT #:	N/A	PROJECT TITLE: **Clair Drive**			
FICS PROJECT #:	T1302				
M32T13029999	Public Works	Trust	-	907	-
CDBG PROJECT #:	N/A	PROJECT TITLE: **Englewood**			
FICS PROJECT #:	T1303				
M24T13039999	Public Works	Trust	-	3,098	-
CDBG PROJECT #:	N/A	PROJECT TITLE: **Maddox Park**			
FICS PROJECT #:	T1304				
M52T13049999	Public Works	Trust	-	1,961	-
CDBG PROJECT #:	N/A	PROJECT TITLE: **RM Clayton W.P.C.**			
FICS PROJECT #:	T1305				
M32T13059999	Public Works	Trust	-	2,072	-
CDBG PROJECT #:	N/A	PROJECT TITLE: **Northside**			
FICS PROJECT #:	T1306				
M32T13069999	Public Works	Trust	-	2,279	-
CDBG PROJECT #:	N/A	PROJECT TITLE: **Utoy Creek**			
FICS PROJECT #:	T1307				
M53T13079999	Public Works	Trust	-	672	-

2003 BUDGET
GRANT AND NON-CAPITAL PROJECTS

MISCELLANEOUS PROJECTS

CENTER	DEPARTMENT	FUND	2001 EXPENSES	2002 EXPENSES	2003 BUDGET
		BANNER			
CDBG PROJECT #:	N/A	PROJECT TITLE: **Banner Deposits**			
FICS PROJECT #:	T1401				
M41T14019999	Public Works	Trust	-	-	6,000
		GA. DEPT. OF HIGHWAY SAFETY			
CDBG PROJECT #:	N/A	PROJECT TITLE: **Car Safety Fitting Program**			
FICS PROJECT #:	T1501				
W11T1501KDK0	Fire Services	Intergovernmental Grant	-	49,759	25,241
W11T1501KDL0	Fire Services	Intergovernmental Grant	-	-	130,000
	Project Total		-	49,759	155,241
CDBG PROJECT #:	N/A	PROJECT TITLE: **Car Rental Tax**			
FICS PROJECT #:	T1601				
J41T16019999	Finance	Trust	-	-	5,132,099
CDBG PROJECT #:	N/A	PROJECT TITLE: **Police Clean Fuel Program**			
FICS PROJECT #:	T7002				
X11T7002KEL0	Police Services	Trust	-	-	48,000
TOTAL - MISCELLANEOUS PROJECTS			**13,115,129**	**15,340,533**	**21,876,983**

2003 BUDGET
GRANT AND NON-CAPITAL PROJECTS

URBAN ENVIRONMENT ENHANCEMENTS

CENTER	DEPARTMENT	FUND	2000 EXPENSES	2001 EXPENSES	2002 BUDGET
HISTORIC PRESERVATION					
CDBG PROJECT #:	N/A	PROJECT TITLE: **Greenspace Program**			
FICS PROJECT #:	U0211				
Y63U0211KTA0	Planning & Community Development	Intergovernmental Grant	300,233	842	70,807
Y63U0211KTB0	Planning & Community Development	Intergovernmental Grant	331	385	11,394
Y63U0211KTC0	Planning & Community Development	Intergovernmental Grant	-	-	2,395,833
Y63U0211KTD0	Planning & Community Development	Intergovernmental Grant	-	-	150,479
	Project Total		**300,564**	**1,227**	**2,628,513**
CDBG PROJECT #:	N/A	PROJECT TITLE: **Atlanta Greenway Acq. Project**			
FICS PROJECT #:	U0212				
Y63U0212KTA0	Planning & Community Development	Intergovernmental Grant	-	370,800	129,200
AIR QUALITY CONTROL					
CDBG PROJECT #:	N/A	PROJECT TITLE: **Greenspace Acquisition**			
FICS PROJECT #:	U0302				
Y52U0302A690	Planning & Community Development	Intergovernmental Grant	-	43,407	31,593
WATERSHED PROTECTION					
CDBG PROJECT #:	N/A	PROJECT TITLE: **Joint Ctr. Sustainable Dev. Watershed Prot.**			
FICS PROJECT #:	U0401				
D11U0401SDA0	Executive Offices	Intergovernmental Grant	-	-	7,864
TOTAL - URBAN ENVIRONMENT ENHANCEMENTS			**300,564**	**415,434**	**2,797,170**

2003 BUDGET
GRANT AND NON-CAPITAL PROJECTS

SPECIAL TRUST OPERATIONS

CENTER	DEPARTMENT	FUND	2001 EXPENSES	2002 EXPENSES	2003 BUDGET
		PERPETUAL CARE			
CDBG PROJECT #: N/A FICS PROJECT #: W0101		PROJECT TITLE: **Alexander, J. M.**			
N25W0101QNA0	Parks, Rec. & Cultural Affairs	Trust	-	-	318
CDBG PROJECT #: N/A FICS PROJECT #: W0102		PROJECT TITLE: **Ansley, H. C.**			
N25W0102QNA0	Parks, Rec. & Cultural Affairs	Trust	-	-	11,957
CDBG PROJECT #: N/A FICS PROJECT #: W0103		PROJECT TITLE: **Archer, Lavonia A.**			
N25W0103QNA0	Parks, Rec. & Cultural Affairs	Trust	-	-	155
CDBG PROJECT #: N/A FICS PROJECT #: W0104		PROJECT TITLE: **Arnold, R.**			
N25W0104QNA0	Parks, Rec. & Cultural Affairs	Trust	-	-	1,073
CDBG PROJECT #: N/A FICS PROJECT #: W0105		PROJECT TITLE: **Banks, J. F., Mrs.**			
N25W0105QNA0	Parks, Rec. & Cultural Affairs	Trust	-	-	337
CDBG PROJECT #: N/A FICS PROJECT #: W0106		PROJECT TITLE: **Beasley, C. C.**			
N25W0106QNA0	Parks, Rec. & Cultural Affairs	Trust	-	-	943
CDBG PROJECT #: N/A FICS PROJECT #: W0107		PROJECT TITLE: **Bell, James A.**			
N25W0107QNA0	Parks, Rec. & Cultural Affairs	Trust	-	-	663
CDBG PROJECT #: N/A FICS PROJECT #: W0108		PROJECT TITLE: **Benjamin, Amelia Joan**			
N25W0108QNA0	Parks, Rec. & Cultural Affairs	Trust	-	-	172

SPECIAL TRUST OPERATIONS

PERPETUAL CARE (CONTINUED)

CENTER	DEPARTMENT	FUND	2001 EXPENSES	2002 EXPENSES	2003 BUDGET
CDBG PROJECT #: N/A FICS PROJECT #: W0109		PROJECT TITLE: **Benjamin, Carrie**			
N25W0109QNA0	Parks, Rec. & Cultural Affairs	Trust	-	-	314
CDBG PROJECT #: N/A FICS PROJECT #: W0110		PROJECT TITLE: **Betterton, Fred P.**			
N25W0110QNA0	Parks, Rec. & Cultural Affairs	Trust	-	-	601
CDBG PROJECT #: N/A FICS PROJECT #: W0111		PROJECT TITLE: **Bouligny, John Fickett**			
N25W0111QNA0	Parks, Rec. & Cultural Affairs	Trust	-	-	3,773
CDBG PROJECT #: N/A FICS PROJECT #: W0112		PROJECT TITLE: **Boyd, E. S.**			
N25W0112QNA0	Parks, Rec. & Cultural Affairs	Trust	-	-	2,396
CDBG PROJECT #: N/A FICS PROJECT #: W0113		PROJECT TITLE: **Boylston, John H.**			
N25W0113QNA0	Parks, Rec. & Cultural Affairs	Trust	-	-	2,945
CDBG PROJECT #: N/A FICS PROJECT #: W0114		PROJECT TITLE: **Brady, Albert I.**			
N25W0114QNA0	Parks, Rec. & Cultural Affairs	Trust	-	-	1,190
CDBG PROJECT #: N/A FICS PROJECT #: W0115		PROJECT TITLE: **Brogan, Daniel**			
N25W0115QNA0	Parks, Rec. & Cultural Affairs	Trust	-	-	181
CDBG PROJECT #: N/A FICS PROJECT #: W0116		PROJECT TITLE: **Brown, Joseph E.**			
N25W0116QNA0	Parks, Rec. & Cultural Affairs	Trust	-	-	1,645

SPECIAL TRUST OPERATIONS

PERPETUAL CARE (CONTINUED)

CENTER	DEPARTMENT	FUND	2001 EXPENSES	2002 EXPENSES	2003 BUDGET
CDBG PROJECT #: N/A FICS PROJECT #: W0117		PROJECT TITLE: **Brown, Mary Ruth**			
N25W0117QNA0	Parks, Rec. & Cultural Affairs	Trust	-	-	660
CDBG PROJECT #: N/A FICS PROJECT #: W0118		PROJECT TITLE: **Broyles, Arnold**			
N25W0118QNA0	Parks, Rec. & Cultural Affairs	Trust	-	-	340
CDBG PROJECT #: N/A FICS PROJECT #: W0119		PROJECT TITLE: **Bunce, Allen H., Dr. & Isabella**			
N25W0119QNA0	Parks, Rec. & Cultural Affairs	Trust	-	-	990
CDBG PROJECT #: N/A FICS PROJECT #: W0120		PROJECT TITLE: **Chisolm, W. P.**			
N25W0120QNA0	Parks, Rec. & Cultural Affairs	Trust	-	-	1,867
CDBG PROJECT #: N/A FICS PROJECT #: W0121		PROJECT TITLE: **Draper, Emma Moore**			
N25W0121QNA0	Parks, Rec. & Cultural Affairs	Trust	-	-	3,983
CDBG PROJECT #: N/A FICS PROJECT #: W0122		PROJECT TITLE: **Dunlap, Caroline Fain**			
N25W0122QNA0	Parks, Rec. & Cultural Affairs	Trust	-	-	232
CDBG PROJECT #: N/A FICS PROJECT #: W0123		PROJECT TITLE: **Ellis, W. E., Judge**			
N25W0123QNA0	Parks, Rec. & Cultural Affairs	Trust	-	-	1,701
CDBG PROJECT #: N/A FICS PROJECT #: W0124		PROJECT TITLE: **Foreacre, G. J.**			-
N25W0124QNA0	Parks, Rec. & Cultural Affairs	Trust	-	-	887

SPECIAL TRUST OPERATIONS

CENTER	DEPARTMENT	FUND	2001 EXPENSES	2002 EXPENSES	2003 BUDGET
PERPETUAL CARE (CONTINUED)					
CDBG PROJECT #: N/A FICS PROJECT #: W0125		PROJECT TITLE: **Fuld, Joseph**			
N25W0125QNA0	Parks, Rec. & Cultural Affairs	Trust	-	-	485
CDBG PROJECT #: N/A FICS PROJECT #: W0126		PROJECT TITLE: **Gartrell, L. J.**			
N25W0126QNA0	Parks, Rec. & Cultural Affairs	Trust	-	-	7,347
CDBG PROJECT #: N/A FICS PROJECT #: W0127		PROJECT TITLE: **Gay, Sallie E.**			
N25W0127QNA0	Parks, Rec. & Cultural Affairs	Trust	-	-	901
CDBG PROJECT #: N/A FICS PROJECT #: W0128		PROJECT TITLE: **Glenn, John T.**			
N25W0128QNA0	Parks, Rec. & Cultural Affairs	Trust	-	-	982
CDBG PROJECT #: N/A FICS PROJECT #: W0129		PROJECT TITLE: **Goldin, Benjamin**			
N25W0129QNA0	Parks, Rec. & Cultural Affairs	Trust	-	-	2,398
CDBG PROJECT #: N/A FICS PROJECT #: W0130		PROJECT TITLE: **Guthman, Issac**			
N25W0130QNA0	Parks, Rec. & Cultural Affairs	Trust	-	-	1,065
CDBG PROJECT #: N/A FICS PROJECT #: W0131		PROJECT TITLE: **Haas, Aaron**			
N25W0131QNA0	Parks, Rec. & Cultural Affairs	Trust	-	-	574
CDBG PROJECT #: N/A FICS PROJECT #: W0132		PROJECT TITLE: **Hansell, Granger**			
N25W0132QNA0	Parks, Rec. & Cultural Affairs	Trust	-	-	1,098

SPECIAL TRUST OPERATIONS

PERPETUAL CARE (CONTINUED)

CENTER	DEPARTMENT	FUND	2001 EXPENSES	2002 EXPENSES	2003 BUDGET
CDBG PROJECT #: N/A FICS PROJECT #: W0133		PROJECT TITLE: **Hape, Samuel**			
N25W0133QNA0	Parks, Rec. & Cultural Affairs	Trust	-	-	1,223
CDBG PROJECT #: N/A FICS PROJECT #: W0134		PROJECT TITLE: **Harris, C. G.**			
N25W0134QNA0	Parks, Rec. & Cultural Affairs	Trust	-	-	891
CDBG PROJECT #: N/A FICS PROJECT #: W0135		PROJECT TITLE: **Hayden, Harriet E.**			
N25W0135QNA0	Parks, Rec. & Cultural Affairs	Trust	-	-	3,186
CDBG PROJECT #: N/A FICS PROJECT #: W0136		PROJECT TITLE: **Hayes, Eula Ketner**			
N25W0136QNA0	Parks, Rec. & Cultural Affairs	Trust	-	-	233
CDBG PROJECT #: N/A FICS PROJECT #: W0137		PROJECT TITLE: **Hetzel, Ola C.**			
N25W0137QNA0	Parks, Rec. & Cultural Affairs	Trust	-	-	632
CDBG PROJECT #: N/A FICS PROJECT #: W0138		PROJECT TITLE: **Heyman, Helen Joel**			
N25W0138QNA0	Parks, Rec. & Cultural Affairs	Trust	-	-	93
CDBG PROJECT #: N/A FICS PROJECT #: W0139		PROJECT TITLE: **Hill, Delos L., Mrs.**			
N25W0139QNA0	Parks, Rec. & Cultural Affairs	Trust	-	-	1,079
CDBG PROJECT #: N/A FICS PROJECT #: W0140		PROJECT TITLE: **Hirsch, Edward H. & Sally W.**			
N25W0140QNA0	Parks, Rec. & Cultural Affairs	Trust	-	-	359

SPECIAL TRUST OPERATIONS

PERPETUAL CARE (CONTINUED)

CENTER	DEPARTMENT	FUND	2001 EXPENSES	2002 EXPENSES	2003 BUDGET
CDBG PROJECT #: N/A FICS PROJECT #: W0141		PROJECT TITLE: **Hirsch, Maurice R.**			
N25W0141QNA0	Parks, Rec. & Cultural Affairs	Trust	-	-	475
CDBG PROJECT #: N/A FICS PROJECT #: W0142		PROJECT TITLE: **Hirsch, Morris**			
N25W0142QNA0	Parks, Rec. & Cultural Affairs	Trust	-	-	757
CDBG PROJECT #: N/A FICS PROJECT #: W0143		PROJECT TITLE: **Hirschfield, Emma H.**			
N25W0143QNA0	Parks, Rec. & Cultural Affairs	Trust	-	-	480
CDBG PROJECT #: N/A FICS PROJECT #: W0144		PROJECT TITLE: **Hoyt, Louise Lallande**			
N25W0144QNA0	Parks, Rec. & Cultural Affairs	Trust	-	-	636
CDBG PROJECT #: N/A FICS PROJECT #: W0145		PROJECT TITLE: **Inman, Hugh T. & Jennie**			
N25W0145QNA0	Parks, Rec. & Cultural Affairs	Trust	-	-	700
CDBG PROJECT #: N/A FICS PROJECT #: W0146		PROJECT TITLE: **Jones, John, Reverend**			
N25W0146QNA0	Parks, Rec. & Cultural Affairs	Trust	-	-	929
CDBG PROJECT #: N/A FICS PROJECT #: W0147		PROJECT TITLE: **Kaplan, N. A.**			
N25W0147QNA0	Parks, Rec. & Cultural Affairs	Trust	-	-	435
CDBG PROJECT #: N/A FICS PROJECT #: W0148		PROJECT TITLE: **Karwisch, Henry & J. S. & Mims**			
N25W0148QNA0	Parks, Rec. & Cultural Affairs	Trust	-	-	1,036

SPECIAL TRUST OPERATIONS

PERPETUAL CARE (CONTINUED)

CENTER	DEPARTMENT	FUND	2001 EXPENSES	2002 EXPENSES	2003 BUDGET
CDBG PROJECT #: N/A FICS PROJECT #: W0149		PROJECT TITLE: **Kaufmann, Albert & Edith**			
N25W0149QNA0	Parks, Rec. & Cultural Affairs	Trust	-	-	1,255
CDBG PROJECT #: N/A FICS PROJECT #: W0150		PROJECT TITLE: **Killian, Julia**			
N25W0150QNA0	Parks, Rec. & Cultural Affairs	Trust	-	-	1,121
CDBG PROJECT #: N/A FICS PROJECT #: W0151		PROJECT TITLE: **Kingsberry, Lula L.**			
N25W0151QNA0	Parks, Rec. & Cultural Affairs	Trust	-	-	468
CDBG PROJECT #: N/A FICS PROJECT #: W0152		PROJECT TITLE: **Lang, Frank L.**			
N25W0152QNA0	Parks, Rec. & Cultural Affairs	Trust	-	-	798
CDBG PROJECT #: N/A FICS PROJECT #: W0153		PROJECT TITLE: **Lawshe, Margaret**			
N25W0153QNA0	Parks, Rec. & Cultural Affairs	Trust	-	-	370
CDBG PROJECT #: N/A FICS PROJECT #: W0154		PROJECT TITLE: **Lewman, Idolene Edwards**			
N25W0154QNA0	Parks, Rec. & Cultural Affairs	Trust	-	-	336
CDBG PROJECT #: N/A FICS PROJECT #: W0155		PROJECT TITLE: **Lilienthal, B. L.**			
N25W0155QNA0	Parks, Rec. & Cultural Affairs	Trust	-	-	345
CDBG PROJECT #: N/A FICS PROJECT #: W0156		PROJECT TITLE: **Long, Sallie Griggs**			
N25W0156QNA0	Parks, Rec. & Cultural Affairs	Trust	-	-	520

SPECIAL TRUST OPERATIONS

PERPETUAL CARE (CONTINUED)

CENTER	DEPARTMENT	FUND	2001 EXPENSES	2002 EXPENSES	2003 BUDGET
CDBG PROJECT #: N/A FICS PROJECT #: W0157		PROJECT TITLE: **MacDougald, Louise Black**			
N25W0157QNA0	Parks, Rec. & Cultural Affairs	Trust	-	-	1,259
CDBG PROJECT #: N/A FICS PROJECT #: W0158		PROJECT TITLE: **Manassee, Julian**			
N25W0158QNA0	Parks, Rec. & Cultural Affairs	Trust	-	-	1,613
CDBG PROJECT #: N/A FICS PROJECT #: W0159		PROJECT TITLE: **Marsh, Achsah F.**			
N25W0159QNA0	Parks, Rec. & Cultural Affairs	Trust	275	-	3,556
CDBG PROJECT #: N/A FICS PROJECT #: W0160		PROJECT TITLE: **McDonell, Annie**			
N25W0160QNA0	Parks, Rec. & Cultural Affairs	Trust	-	-	770
CDBG PROJECT #: N/A FICS PROJECT #: W0161		PROJECT TITLE: **McDowell, Thomas**			
N25W0161QNA0	Parks, Rec. & Cultural Affairs	Trust	-	-	638
CDBG PROJECT #: N/A FICS PROJECT #: W0162		PROJECT TITLE: **McKemie, W. S.**			
N25W0162QNA0	Parks, Rec. & Cultural Affairs	Trust	-	-	632
CDBG PROJECT #: N/A FICS PROJECT #: W0163		PROJECT TITLE: **Menko, Martin & Joel, D. F.**			
N25W0163QNA0	Parks, Rec. & Cultural Affairs	Trust	-	-	687
CDBG PROJECT #: N/A FICS PROJECT #: W0164		PROJECT TITLE: **Mitchell, Eugene M.**			
N25W0164QNA0	Parks, Rec. & Cultural Affairs	Trust	-	-	818

SPECIAL TRUST OPERATIONS

PERPETUAL CARE (CONTINUED)

CENTER	DEPARTMENT	FUND	2001 EXPENSES	2002 EXPENSES	2003 BUDGET
CDBG PROJECT #: N/A FICS PROJECT #: W0165		PROJECT TITLE: **Mitchell, Stephen & Anita**			
N25W0165QNA0	Parks, Rec. & Cultural Affairs	Trust	-	-	2,047
CDBG PROJECT #: N/A FICS PROJECT #: W0166		PROJECT TITLE: **Moore, Mary Courtney**			
N25W0166QNA0	Parks, Rec. & Cultural Affairs	Trust	-	-	2,150
CDBG PROJECT #: N/A FICS PROJECT #: W0167		PROJECT TITLE: **Morrison, Mary Margaret Knapp**			
N25W0167QNA0	Parks, Rec. & Cultural Affairs	Trust	-	-	869
CDBG PROJECT #: N/A FICS PROJECT #: W0168		PROJECT TITLE: **Parrott, Mary R.**			
N25W0168QNA0	Parks, Rec. & Cultural Affairs	Trust	-	-	1,379
CDBG PROJECT #: N/A FICS PROJECT #: W0169		PROJECT TITLE: **Picard, Lipman E.**			
N25W0169QNA0	Parks, Rec. & Cultural Affairs	Trust	-	-	739
CDBG PROJECT #: N/A FICS PROJECT #: W0170		PROJECT TITLE: **Powers, Cora V.**			
N25W0170QNA0	Parks, Rec. & Cultural Affairs	Trust	-	-	704
CDBG PROJECT #: N/A FICS PROJECT #: W0171		PROJECT TITLE: **Rich, David R.**			
N25W0171QNA0	Parks, Rec. & Cultural Affairs	Trust	-	-	576
CDBG PROJECT #: N/A FICS PROJECT #: W0172		PROJECT TITLE: **Roy, Dunbar**			
N25W0172QNA0	Parks, Rec. & Cultural Affairs	Trust	-	-	1,090

SPECIAL TRUST OPERATIONS

PERPETUAL CARE (CONTINUED)

CENTER	DEPARTMENT	FUND	2001 EXPENSES	2002 EXPENSES	2003 BUDGET
CDBG PROJECT #: N/A FICS PROJECT #: W0173		PROJECT TITLE: **Saltzman, Edna B.**			
N25W0173QNA0	Parks, Rec. & Cultural Affairs	Trust	-	-	1,821
CDBG PROJECT #: N/A FICS PROJECT #: W0174		PROJECT TITLE: **Schiff, Junius Fred**			
N25W0174QNA0	Parks, Rec. & Cultural Affairs	Trust	-	-	496
CDBG PROJECT #: N/A FICS PROJECT #: W0175		PROJECT TITLE: **Schindler, Eva**			
N25W0175QNA0	Parks, Rec. & Cultural Affairs	Trust	-	-	542
CDBG PROJECT #: N/A FICS PROJECT #: W0176		PROJECT TITLE: **Schoenthal, Bertha, Mrs.**			
N25W0176QNA0	Parks, Rec. & Cultural Affairs	Trust	-	-	351
CDBG PROJECT #: N/A FICS PROJECT #: W0177		PROJECT TITLE: **Scoville, L. W., Mrs.**			
N25W0177QNA0	Parks, Rec. & Cultural Affairs	Trust	-	-	363
CDBG PROJECT #: N/A FICS PROJECT #: W0178		PROJECT TITLE: **Selig, Jacob & Sophie**			
N25W0178QNA0	Parks, Rec. & Cultural Affairs	Trust	-	-	779
CDBG PROJECT #: N/A FICS PROJECT #: W0179		PROJECT TITLE: **Smillie, Harriet A.**			
N25W0179QNA0	Parks, Rec. & Cultural Affairs	Trust	-	-	1,497
CDBG PROJECT #: N/A FICS PROJECT #: W0180		PROJECT TITLE: **Smith, Rubie Hill**			
N25W0180QNA0	Parks, Rec. & Cultural Affairs	Trust	-	-	1,117

SPECIAL TRUST OPERATIONS

PERPETUAL CARE (CONTINUED)

CENTER	DEPARTMENT	FUND	2001 EXPENSES	2002 EXPENSES	2003 BUDGET
CDBG PROJECT #: N/A FICS PROJECT #: W0181		PROJECT TITLE: **Speer, Clara S.**			
N25W0181QNA0	Parks, Rec. & Cultural Affairs	Trust	-	-	259
CDBG PROJECT #: N/A FICS PROJECT #: W0182		PROJECT TITLE: **Starry, Fannie B.**			
N25W0182QNA0	Parks, Rec. & Cultural Affairs	Trust	-	-	1,247
CDBG PROJECT #: N/A FICS PROJECT #: W0183		PROJECT TITLE: **Strauss, Gabriel & Karlsruher**			
N25W0183QNA0	Parks, Rec. & Cultural Affairs	Trust	-	-	940
CDBG PROJECT #: N/A FICS PROJECT #: W0184		PROJECT TITLE: **Weiss, William**			
N25W0184QNA0	Parks, Rec. & Cultural Affairs	Trust	-	-	499
CDBG PROJECT #: N/A FICS PROJECT #: W0185		PROJECT TITLE: **Werner, Sr., E. A.**			
N25W0185QNA0	Parks, Rec. & Cultural Affairs	Trust	-	-	618
CDBG PROJECT #: N/A FICS PROJECT #: W0186		PROJECT TITLE: **West, A. J.**			
N25W0186QNA0	Parks, Rec. & Cultural Affairs	Trust	-	-	892
CDBG PROJECT #: N/A FICS PROJECT #: W0187		PROJECT TITLE: **Wilson, Ada Bell**			
N25W0187QNA0	Parks, Rec. & Cultural Affairs	Trust	-	-	491
CDBG PROJECT #: N/A FICS PROJECT #: W0188		PROJECT TITLE: **Wiseberg, Clara H. & Morris**			
N25W0188QNA0	Parks, Rec. & Cultural Affairs	Trust	-	-	345

SPECIAL TRUST OPERATIONS

CENTER	DEPARTMENT	FUND	2001 EXPENSES	2002 EXPENSES	2003 BUDGET
PERPETUAL CARE (CONTINUED)					
CDBG PROJECT #: N/A FICS PROJECT #: W0189		PROJECT TITLE: **Wooley, Dora V.**			
N25W0189QNA0	Parks, Rec. & Cultural Affairs	Trust	-	-	626
CDBG PROJECT #: N/A FICS PROJECT #: W0190		PROJECT TITLE: **Wootten, Katherine H.**			
N25W0190QNA0	Parks, Rec. & Cultural Affairs	Trust	-	-	658
MISCELLANEOUS TRUST ACTIVITIES					
CDBG PROJECT #: N/A FICS PROJECT #: W02AA		PROJECT TITLE: **G. M. A. Reception**			
J11W02AAQNA0	Finance	Trust	-	-	1,231
CDBG PROJECT #: N/A FICS PROJECT #: W02AB		PROJECT TITLE: **Fulton County Sewer Escrow**			
J63W02ABLAC0	Finance	Trust	-	-	21
CDBG PROJECT #: N/A FICS PROJECT #: W02AC		PROJECT TITLE: **Legislative Reception**			
D11W02ACQNA0	Executive Offices	Trust	-	-	542
CDBG PROJECT #: N/A FICS PROJECT #: W02AD		PROJECT TITLE: **Athletics Operations**			
N32W02ADQNA0	Parks, Rec. & Cultural Affairs	Trust	46,417	81,643	11,397
CDBG PROJECT #: N/A FICS PROJECT #: W02AE		PROJECT TITLE: **Piedmont Tennis Court Operations**			
N32W02AEQNA0	Parks, Rec. & Cultural Affairs	Trust	58,816	45,404	36,967

SPECIAL TRUST OPERATIONS

MISCELLANEOUS TRUST ACTIVITIES (CONTINUED)

CENTER	DEPARTMENT	FUND	2001 EXPENSES	2002 EXPENSES	2003 BUDGET
CDBG PROJECT #:	N/A	PROJECT TITLE: **Recreation Camps Operations**			
FICS PROJECT #:	W02AF				
N32W02AFQNA0	Parks, Rec. & Cultural Affairs	Trust	5,719	6,373	6,797
CDBG PROJECT #:	N/A	PROJECT TITLE: **Summer User Fees**			
FICS PROJECT #:	W02AG				
N32W02AGQNA0	Parks, Rec. & Cultural Affairs	Trust	242,964	26,417	162,180
CDBG PROJECT #:	N/A	PROJECT TITLE: **City-Wide Training Program**			
FICS PROJECT #:	W02AH				
V31W02AH9999	Human Resources	Trust	10,306	4,458	11,818
CDBG PROJECT #:	N/A	PROJECT TITLE: **Chaplaincy Assistance Program**			
FICS PROJECT #:	W02AJ				
X11W02AJQNA0	Police Services	Trust	-	685	1,803
CDBG PROJECT #:	N/A	PROJECT TITLE: **R.I.C.O. - Federal**			
FICS PROJECT #:	W02AK				
X11W02AK9999	Police Services	General	2,895	-	-
X11W02AK9998	Police Services	Trust	856,735	433,358	2,008,734
X11W02AK9999	Police Services	Trust	-	-	6,878
	Project Total		**859,630**	**433,358**	**2,015,612**
CDBG PROJECT #:	N/A	PROJECT TITLE: **R.I.C.O. - State**			
FICS PROJECT #:	W02AL				
X11W02AL9998	Police Services	Trust	360,321	81,257	854,441
CDBG PROJECT #:	N/A	PROJECT TITLE: **Drug Reward Program**			
FICS PROJECT #:	W02AM				
X11W02AMQNA0	Police Services	Trust	-	-	8,341
CDBG PROJECT #:	N/A	PROJECT TITLE: **Atlanta Sesquicentennial**			
FICS PROJECT #:	W02AN				
D11W02ANQNA0	Executive Offices	Trust	-	-	2,542
D11W02ANRZA0	Executive Offices	Trust	-	-	3,068
	Project Total		**-**	**-**	**5,610**

SPECIAL TRUST OPERATIONS

MISCELLANEOUS TRUST ACTIVITIES (CONTINUED)

CENTER	DEPARTMENT	FUND	2001 EXPENSES	2002 EXPENSES	2003 BUDGET
CDBG PROJECT #: N/A		PROJECT TITLE: **Purchase of Protective Items**			
FICS PROJECT #: W02AP					
X21W02APQNA0	Police Services	Trust	-	-	281
CDBG PROJECT #: N/A		PROJECT TITLE: **Zone 3 Mini Precinct**			
FICS PROJECT #: W02AQ					
X41W02AQQNA0	Police Services	Trust	-	-	5,590
CDBG PROJECT #: N/A		PROJECT TITLE: **Youth Athletics Program**			
FICS PROJECT #: W02AR					
N32W02ARQNA0	Parks, Rec. & Cultural Affairs	Trust	191,323	236,164	34,645
CDBG PROJECT #: N/A		PROJECT TITLE: **Chastain Park Tennis Center**			
FICS PROJECT #: W02AS					
N32W02ASQNA0	Parks, Rec. & Cultural Affairs	Trust	99,327	90,204	29,994
CDBG PROJECT #: N/A		PROJECT TITLE: **City Council Luncheon Fund**			
FICS PROJECT #: W02AT					
C21W02ATQNA0	City Council	Trust	184	-	159
CDBG PROJECT #: N/A		PROJECT TITLE: **National League of Cities Convention**			
FICS PROJECT #: W02AU					
D11W02AUQNA0	Executive Offices	Trust	-	-	2,094
CDBG PROJECT #: N/A		PROJECT TITLE: **Poor & Homeless Assistance Program**			
FICS PROJECT #: W02AV					
Y31W02AVQNA0	Planning & Community Development	Trust	-	-	7,561
CDBG PROJECT #: N/A		PROJECT TITLE: **Sale of Marta Transcards, Etc.**			
FICS PROJECT #: W02AW					
J63W02AW9999	Finance	Trust	-	-	2,100

SPECIAL TRUST OPERATIONS

MISCELLANEOUS TRUST ACTIVITIES (CONTINUED)

CENTER	DEPARTMENT	FUND	2001 EXPENSES	2002 EXPENSES	2003 BUDGET
CDBG PROJECT #:	N/A	PROJECT TITLE:	**Bricola W. Coleman Reward Fund**		
FICS PROJECT #:	W02BC				
X11W02BCQNA0	Police Services	Trust	-	-	1,552
CDBG PROJECT #:	N/A	PROJECT TITLE:	**Bitsy Grant Tennis Center Program**		
FICS PROJECT #:	W02BE				
N32W02BEQNA0	Parks, Rec. & Cultural Affairs	Trust	171,110	125,267	129,931
CDBG PROJECT #:	N/A	PROJECT TITLE:	**McGhee Tennis Center Program**		
FICS PROJECT #:	W02BF				
N32W02BFQNA0	Parks, Rec. & Cultural Affairs	Trust	71,543	39,283	29,173
CDBG PROJECT #:	N/A	PROJECT TITLE:	**Salute To Employees**		
FICS PROJECT #:	W02BG				
G21W02BGQNA0	Administrative Services	Trust	-	-	6
CDBG PROJECT #:	N/A	PROJECT TITLE:	**Reward FD-Murdered Clark College Student**		
FICS PROJECT #:	W02BH				
X11W02BHQNA0	Police Services	Trust	-	-	1,000
CDBG PROJECT #:	N/A	PROJECT TITLE:	**Deferred Comp Refunds**		
FICS PROJECT #:	W02BI				
J65W02BI9999	Finance	Agency	-	-	49,015
CDBG PROJECT #:	N/A	PROJECT TITLE:	**Police Department Capital Acquisitions**		
FICS PROJECT #:	W02BJ				
C21W02BJQNA0	City Council	Trust	-	-	543
X24W02BJQNA0	Police Services	Trust	-	-	2,173
	Project Total		-	-	**2,716**

SPECIAL TRUST OPERATIONS

CENTER	DEPARTMENT	FUND	2001 EXPENSES	2002 EXPENSES	2003 BUDGET
MISCELLANEOUS TRUST ACTIVITIES (CONTINUED)					
CDBG PROJECT #: N/A FICS PROJECT #: W02BK		PROJECT TITLE: **Police Department Management Retreat**			
X11W02BKQNA0	Police Services	Trust	-	-	4,727
CDBG PROJECT #: N/A FICS PROJECT #: W02BM		PROJECT TITLE: **1991 U.S. Youth Games**			
N32W02BMQNA0	Parks, Rec. & Cultural Affairs	Trust	-	-	146
CDBG PROJECT #: N/A FICS PROJECT #: W02BN		PROJECT TITLE: **GMA Fifth District Meeting**			
D11W02BNQNA0	Executive Offices	Trust	-	-	881
CDBG PROJECT #: N/A FICS PROJECT #: W02BP		PROJECT TITLE: **Fire Fighters' Banquet**			
W11W02BPQNA0	Fire Services	Trust	-	1,266	6,768
CDBG PROJECT #: N/A FICS PROJECT #: W02BQ		PROJECT TITLE: **Low Voltage Escrow**			
Y22W02BQQNM0	Planning & Community Development	Trust	-	-	475,510
CDBG PROJECT #: N/A FICS PROJECT #: W02BR		PROJECT TITLE: **Police Employee Awards**			
X11W02BRQNA0	Police Services	Trust	-	1,176	-
CDBG PROJECT #: N/A FICS PROJECT #: W02BS		PROJECT TITLE: **Washington Park Tennis Center**			
N32W02BSQNA0	Parks, Rec. & Cultural Affairs	Trust	4,441	-	5,905
CDBG PROJECT #: N/A FICS PROJECT #: W02BU		PROJECT TITLE: **Training & Gen. Operating Enhancements**			
W11W02BUQNA0	Fire Services	Trust	32,568	9,888	32,173

SPECIAL TRUST OPERATIONS

MISCELLANEOUS TRUST ACTIVITIES (CONTINUED)

CENTER	DEPARTMENT	FUND	2001 EXPENSES	2002 EXPENSES	2003 BUDGET
CDBG PROJECT #:	N/A	PROJECT TITLE: **Youth Advisory Council**			
FICS PROJECT #:	W02BW				
X11W02BWQNA0	Police Services	Trust	-	-	300
CDBG PROJECT #:	N/A	PROJECT TITLE: **Employee Awards Program**			
FICS PROJECT #:	W02BX				
I11W02BXQNA0	Corrections	Trust	-	-	268
CDBG PROJECT #:	N/A	PROJECT TITLE: **Bicycle Patrol Program**			
FICS PROJECT #:	W02BY				
X43W02BYQNA0	Police Services	Trust	-	-	9,010
CDBG PROJECT #:	N/A	PROJECT TITLE: **Blue Circle America**			
FICS PROJECT #:	W02BZ				
X11W02BZQNA0	Police Services	Trust	-	-	57
CDBG PROJECT #:	N/A	PROJECT TITLE: **'94 Flood Victims Relief Fund**			
FICS PROJECT #:	W02CA				
T31W02CAQNA0	Non-Departmental	Trust	-	-	3,852
CDBG PROJECT #:	CD-541	PROJECT TITLE: **Care & Conserve Fund**			
FICS PROJECT #:	W02CB				
Q11W02CBA20B	Watershed Management	Community Development	40,747	-	-
Q11W02CBA21B	Watershed Management	Community Development	23,407	26,593	-
Q11W02CBA22A	Watershed Management	Community Development	-	14,922	35,078
Q11W02CBA59B	Watershed Management	Community Development	2,068	-	-
Q11W02CBBRT0	Watershed Management	Intergovernmental Grant	-	-	588
Q11W02CBQNA0	Watershed Management	Trust	16,500	22,257	66,061
	Project Total		**82,722**	**63,772**	**101,727**
CDBG PROJECT #:	N/A	PROJECT TITLE: **Highway Safety Impact Program**			
FICS PROJECT #:	W02CC				
X11W02CCQNA0	Police Services	Trust	-	-	10

2003 BUDGET
GRANT AND NON-CAPITAL PROJECTS

SPECIAL TRUST OPERATIONS

CENTER	DEPARTMENT	FUND	2001 EXPENSES	2002 EXPENSES	2003 BUDGET
MISCELLANEOUS TRUST ACTIVITIES (CONTINUED)					
CDBG PROJECT #:	N/A	PROJECT TITLE: **Fire Dept. Facility Relocation**			
FICS PROJECT #:	W02CD				
W11W02CDLAP0	Fire Services	Trust	-	-	1,821
CDBG PROJECT #:	N/A	PROJECT TITLE: **Donations-Recognition Fire Pers/Citizens**			
FICS PROJECT #:	W02CE				
W11W02CEQNA0	Fire Services	Trust	-	1,250	5,566
CDBG PROJECT #:	N/A	PROJECT TITLE: **Inner-City Games**			
FICS PROJECT #:	W02CF				
N32W02CFQNA0	Parks, Rec. & Cultural Affairs	Trust	-	-	135
CDBG PROJECT #:	N/A	PROJECT TITLE: **Fire Prevention Week**			
FICS PROJECT #:	W02CG				
W11W02CGQNA0	Fire Services	Trust	-	-	1,000
CDBG PROJECT #:	N/A	PROJECT TITLE: **Care & Conserve-Pollution Prevention**			
FICS PROJECT #:	W02CH				
Q11W02CHBRT0	Watershed Management	Intergovernmental Grant	-	-	10,000
CDBG PROJECT #:	N/A	PROJECT TITLE: **Inmate Welfare Program**			
FICS PROJECT #:	W02CL				
I21W02CLLAR0	Corrections	Intergovernmental Grant	43,625	335	-
I21W02CL9999	Corrections	Trust	1,135,049	1,309,345	320,483
	Project Total		**1,178,674**	**1,309,680**	**320,483**
CDBG PROJECT #:	N/A	PROJECT TITLE: **Georgia State In-Kind Tuition**			
FICS PROJECT #:	W02CM				
V31W02CM9999	Human Resources	Trust	-	-	106
CDBG PROJECT #:	N/A	PROJECT TITLE: **Fire Dept. Costs Recovery**			
FICS PROJECT #:	W02CN				
W11W02CN9999	Fire Services	Trust	18,714	18,853	24,237

2003 BUDGET
GRANT AND NON-CAPITAL PROJECTS

SPECIAL TRUST OPERATIONS

CENTER	DEPARTMENT	FUND	2001 EXPENSES	2002 EXPENSES	2003 BUDGET
MISCELLANEOUS TRUST ACTIVITIES (CONTINUED)					
CDBG PROJECT #:	N/A	PROJECT TITLE: **Recreation Program Activities**			
FICS PROJECT #:	W02CP				
N31W02CP9999	Parks, Rec. & Cultural Affairs	Trust	8,371	5,136	11,352
CDBG PROJECT #:	N/A	PROJECT TITLE: **Inmate Welfare Fund**			
FICS PROJECT #:	W02CQ				
I21W02CQLAS0	Corrections	Intergovernmental Grant	33,907	90,988	112
I21W02CQLAT0	Corrections	Intergovernmental Grant	-	25,120	102,257
I21W02CQLAU0	Corrections	Intergovernmental Grant	-	-	129,674
	Project Total		**33,907**	**116,108**	**232,043**
CDBG PROJECT #:	N/A	PROJECT TITLE: **Amateur Athletic Union**			
FICS PROJECT #:	W02CR				
N32W02CRQNA0	Parks, Rec. & Cultural Affairs	Trust	-	731	15
CDBG PROJECT #:	N/A	PROJECT TITLE: **Atlanta 2000 Celebration**			
FICS PROJECT #:	W02CS				
D11W02CSRZA0	Executive Offices	General	10,772	-	-
D11W02CSRZA0	Executive Offices	Trust	24,813	6,864	-
	Project Total		**35,585**	**6,864**	**-**
CDBG PROJECT #:	N/A	PROJECT TITLE: **Retirement Celebration**			
FICS PROJECT #:	W02CT				
C21W02CTQNA0	City Council	Trust	-	-	900
CDBG PROJECT #:	N/A	PROJECT TITLE: **Neighborhood Deputies Program**			
FICS PROJECT #:	W02CU				
Y43W02CUQNA0	Planning & Community Development	Trust	440	-	366
CDBG PROJECT #:	N/A	PROJECT TITLE: **Atlanta Sisters Cities Commission-2001**			
FICS PROJECT #:	W02CV				
D11W02CVQNA0	Executive Offices	Trust	100,539	-	1,219

2003 BUDGET
GRANT AND NON-CAPITAL PROJECTS

SPECIAL TRUST OPERATIONS

CENTER	DEPARTMENT	FUND		2001 EXPENSES	2002 EXPENSES	2003 BUDGET
MISCELLANEOUS TRUST ACTIVITIES (CONTINUED)						
CDBG PROJECT #:	N/A	PROJECT TITLE:	**National League of Cities**			
FICS PROJECT #:	W02CW					
D11W02CWQNA0	Executive Offices	Trust		179,072	108,635	-
CDBG PROJECT #:	N/A	PROJECT TITLE:	**Attack on America: 09/11/2001**			
FICS PROJECT #:	W02CZ					
W11W02CZQNA0	Fire Services	Trust		-	-	2,500
X11W02CZQNA0	Police Services	Trust		-	-	3,500
	Project Total			-	-	**6,000**
CDBG PROJECT #:	N/A	PROJECT TITLE:	**Police Athletic League**			
FICS PROJECT #:	W02C1					
X11W02C1QNA0	Police Services	Trust		-	10,722	7,510
TOTAL - SPECIAL TRUST OPERATIONS				**3,792,968**	**2,824,594**	**4,782,262**

2003 BUDGET
GRANT AND NON-CAPITAL PROJECTS

PLANNING, ADMINISTRATION AND PROJECT RESERVES

CENTER	DEPARTMENT	FUND	2001 EXPENSES	2002 EXPENSES	2003 BUDGET
		PLANNING			
CDBG PROJECT #:	N/A	PROJECT TITLE: **Title III-Youth Opport. Unlimited**			
FICS PROJECT #:	X0104				
Y71X0104BVA0	Planning & Community Development	Trust	-	-	49,681
CDBG PROJECT #:	CD-730	PROJECT TITLE: **Housing Trust Fund Study**			
FICS PROJECT #:	X0116				
Y13X0116A20J	Planning & Community Development	Community Development	-	5,480	12,919
Y13X0116A56J	Planning & Community Development	Community Development		5,312	2,081
	Project Total		-	**10,792**	**15,000**
CDBG PROJECT #:	CD-716	PROJECT TITLE: **Small Rental Rehab Study**			
FICS PROJECT #:	X0118				
Y13X0118A22J	Planning & Community Development	Community Development	-	5,000	15,000
		ADMINISTRATION			
CDBG PROJECT #:	N/A	PROJECT TITLE: **Administration**			
FICS PROJECT #:	X0201				
G41X02019999	Administrative Services	General	4,391	1,880	-
H11X0201A20J	Law	Community Development	16,295	-	-
H11X0201A21J	Law	Community Development	26,800	28,733	9
H11X0201A58J	Law	Community Development	-	38,576	21,060
H11X0201A59J	Law	Community Development	78	-	-
J53X0201A20J	Finance	Community Development	40,621	-	-
J53X0201A21J	Finance	Community Development	10,478	28,124	19,714
J53X0201A59J	Finance	Community Development	-	34,938	33,693
Y13X0201A20J	Planning & Community Development	Community Development	154,785	3,772	-
Y13X0201A21J	Planning & Community Development	Community Development	410,742	253,496	2,606
Y13X0201A22J	Planning & Community Development	Community Development	-	448,137	210,393
Y13X0201A51J	Planning & Community Development	Community Development	1,408	-	692
Y13X0201A52J	Planning & Community Development	Community Development	-	-	773
Y13X0201A59J	Planning & Community Development	Community Development	21,457	21,901	65,330
Y31X0201A20J	Planning & Community Development	Community Development	78,716	-	-
Y31X0201A21J	Planning & Community Development	Community Development	84,752	98,253	60,613
Y31X0201A22J	Planning & Community Development	Community Development	-	124,834	135,092

2003 BUDGET
GRANT AND NON-CAPITAL PROJECTS

PLANNING, ADMINISTRATION AND PROJECT RESERVES

ADMINISTRATION (CONTINUED)

CDBG PROJECT #: N/A
FICS PROJECT #: X0201
PROJECT TITLE: **Administration (Continued)**

CENTER	DEPARTMENT	FUND	2001 EXPENSES	2002 EXPENSES	2003 BUDGET
Y31X0201A58J	Planning & Community Development	Community Development	-	-	318
Y31X0201A59J	Planning & Community Development	Community Development	20,032	-	-
Y31X0201A59J	Planning & Community Development	Community Development	-	-	15,040
Y31X0201BJP0	Planning & Community Development	Community Development	30,121	-	-
Y53X0201A20J	Planning & Community Development	Community Development	168,803	45,901	5,105
Y53X0201A21J	Planning & Community Development	Community Development	-	150,882	69,320
Y53X0201A56J	Planning & Community Development	Community Development	-	-	12
Y53X0201A58J	Planning & Community Development	Community Development	-	-	6
Y53X0201A59J	Planning & Community Development	Community Development	1,467	-	-
Y71X0201A20J	Planning & Community Development	Community Development	10,524	-	-
Y71X0201A52J	Planning & Community Development	Community Development	-	-	153
Y71X0201A56J	Planning & Community Development	Community Development	-	-	39
Y71X0201A58J	Planning & Community Development	Community Development	8,904	-	2,278
Y71X0201A59J	Planning & Community Development	Community Development	-	-	25
Y13X0201BMD0	Planning & Community Development	Intergovernmental Grant	2,279	32,025	25,969
Y13X0201BME0	Planning & Community Development	Intergovernmental Grant	-	-	1,010
Y13X0201BMH0	Planning & Community Development	Intergovernmental Grant	42,871	-	-
Y13X0201BMJ0	Planning & Community Development	Intergovernmental Grant	61,416	27,316	7,769
Y13X0201BMK0	Planning & Community Development	Intergovernmental Grant	-	54,569	3,157
Y31X0201BMB0	Planning & Community Development	Intergovernmental Grant	6,754	-	-
Y31X0201BMC0	Planning & Community Development	Intergovernmental Grant	2,916	-	-
Y31X0201BMD0	Planning & Community Development	Intergovernmental Grant	197,279	-	-
Y31X0201BME0	Planning & Community Development	Intergovernmental Grant	-	-	2,647
Y31X0201BMF0	Planning & Community Development	Intergovernmental Grant	1,564	-	3,165
Y31X0201BMK0	Planning & Community Development	Intergovernmental Grant	-	-	58,952
J53X02019999	Finance	Empowerment Zone	70,469	-	138,925
Y71X0201JAAA	Planning & Community Development	Job Training Grant	-	6	13,273
Y71X0201JABA	Planning & Community Development	Job Training Grant	-	2,780	8,694
Y71X0201JACA	Planning & Community Development	Job Training Grant	-	-	70
Y71X0201JAFA	Planning & Community Development	Job Training Grant	-	16,842	123,058
Y71X0201JAIA	Planning & Community Development	Job Training Grant	-	10,262	33,862
Y71X0201JAKA	Planning & Community Development	Job Training Grant	-	5,568	3,304
Y71X0201JALA	Planning & Community Development	Job Training Grant	-	21,829	178,055
Y71X0201JANA	Planning & Community Development	Job Training Grant	-	40,776	3,834
Y71X0201JAPA	Planning & Community Development	Job Training Grant	-	-	21,995
Y71X0201JA9A	Planning & Community Development	Job Training Grant	-	389	98,803
N11X02019991	Parks, Rec. & Cultural Affairs	General Gov't. Capital Outlay	-	-	14,669
T51X020192AA	Non-Departmental	1993 School Improvement Bond	-	-	9,046,419
T51X020192AA	Non-Departmental	1994 Bond Project	-	1,158	-
T51X020192AA	Non-Departmental	1995 Bond Project	-	943	-

PLANNING, ADMINISTRATION AND PROJECT RESERVES

ADMINISTRATION (CONTINUED)

CENTER	DEPARTMENT	FUND	2001 EXPENSES	2002 EXPENSES	2003 BUDGET
CDBG PROJECT #:	N/A	PROJECT TITLE: **Administration (Continued)**			
FICS PROJECT #:	X0201				
T51X020192AA	Non-Departmental	1996 Bond Project	-	404	12
T51X020192AA	Non-Departmental	1997 Bond Project	-	7,280	137
T51X020192AA	Non-Departmental	1998 Bond Project	-	133,632	366
T51X020192AA	Non-Departmental	1999 Bond Project	-	4,099,564	38,625
T51X020192AA	Non-Departmental	2000 Bond Project	-	-	4,041,063
T51X020192AA	Non-Departmental	2001 Bond Project	-	-	3,926,297
Y71X0201JAAA	Planning & Community Development	Trust	20,922	-	-
Y71X0201JABA	Planning & Community Development	Trust	35,680	-	-
Y71X0201JACA	Planning & Community Development	Trust	39,439	-	-
Y71X0201JAFA	Planning & Community Development	Trust	73,883	-	-
Y71X0201JAGA	Planning & Community Development	Trust	47,837	-	-
Y71X0201JAHA	Planning & Community Development	Trust	20,127	-	-
Y71X0201JAIA	Planning & Community Development	Trust	98,993	-	-
Y71X0201JAKA	Planning & Community Development	Trust	31,380	-	-
Y71X0201JA90	Planning & Community Development	Trust	1,187	-	-
Y71X0201KJ90	Planning & Community Development	Trust	-	-	13,032
Y53X0201A3A0	Planning & Community Development	Home Investment Trust	1,524	-	27
Y53X0201A3B0	Planning & Community Development	Home Investment Trust	179	-	1,778
Y53X0201A3C0	Planning & Community Development	Home Investment Trust	2,422	-	7,242
Y53X0201A3D0	Planning & Community Development	Home Investment Trust	-	-	61,056
Y53X0201A3F0	Planning & Community Development	Home Investment Trust	-	-	152,326
Y53X0201A3J0	Planning & Community Development	Home Investment Trust	188,290	1,233	105,327
Y53X0201A3K0	Planning & Community Development	Home Investment Trust	57,971	158,641	54,967
Y53X0201A3L0	Planning & Community Development	Home Investment Trust	-	157,067	250,098
	Project Total		**2,095,756**	**6,051,711**	**19,082,854**
CDBG PROJECT #:	N/A	PROJECT TITLE: **Reserve for Administration**			
FICS PROJECT #:	X0203				
Y13X0203BJH0	Planning & Community Development	Community Development	-	-	400
Y13X0203BJM0	Planning & Community Development	Community Development	-	-	536
Y13X0203BME0	Planning & Community Development	Intergovernmental Grant	-	-	63,000
Y13X0203BMG0	Planning & Community Development	Intergovernmental Grant	8,732	-	32,281
Y13X0203BMH0	Planning & Community Development	Intergovernmental Grant	-	-	24,161
Y13X0203BMJ0	Planning & Community Development	Intergovernmental Grant	-	-	16,391
Y31X0203BMJ0	Planning & Community Development	Intergovernmental Grant	32,228	-	3,239
Y53X0203A3G0	Planning & Community Development	Home Investment Trust	-	-	51,843
Y53X0203A3H0	Planning & Community Development	Home Investment Trust	13,207	8,440	151,874
	Project Total		**54,167**	**8,440**	**343,725**

2003 BUDGET
GRANT AND NON-CAPITAL PROJECTS

PLANNING, ADMINISTRATION AND PROJECT RESERVES

CENTER	DEPARTMENT	FUND	2001 EXPENSES	2002 EXPENSES	2003 BUDGET
		ADMINISTRATION (CONTINUED)			
CDBG PROJECT #:	N/A	PROJECT TITLE: **Summer Food Program, Administration**			
FICS PROJECT #:	X0204				
Y31X0204ATK0	Planning & Community Development	Intergovernmental Grant	-	-	4,302
Y31X0204ATL0	Planning & Community Development	Intergovernmental Grant	-	-	1,341
Y31X0204ATM0	Planning & Community Development	Intergovernmental Grant	-	-	4,620
Y31X0204ATN0	Planning & Community Development	Intergovernmental Grant	-	-	35,726
Y31X0204ATP0	Planning & Community Development	Intergovernmental Grant	-	-	37,359
Y31X0204ATR0	Planning & Community Development	Intergovernmental Grant	50,973	-	1,361
Y31X0204ATT0	Planning & Community Development	Intergovernmental Grant	57,487	32,680	123,513
Y31X0204ATU0	Planning & Community Development	Intergovernmental Grant	-	130,089	32,480
	Project Total		**108,460**	**162,769**	**240,702**
CDBG PROJECT #:	N/A	PROJECT TITLE: **Job Training Program, Year-Round**			
FICS PROJECT #:	X0205				
Y71X0205KGH0	Planning & Community Development	Trust	-	-	4,961
Y71X0205KGK0	Planning & Community Development	Trust	-	-	26,692
Y71X0205KGP0	Planning & Community Development	Trust	-	-	13,540
Y71X0205KGT0	Planning & Community Development	Trust	-	-	119,592
Y71X0205KGY0	Planning & Community Development	Trust	-	-	310
Y71X0205KHG0	Planning & Community Development	Trust	-	-	20,801
Y71X0205KHL0	Planning & Community Development	Trust	-	-	13,519
Y71X0205KHM0	Planning & Community Development	Trust	-	-	5,115
Y71X0205KHSA	Planning & Community Development	Trust	-	-	7,319
Y71X0205KHTA	Planning & Community Development	Trust	-	-	24,558
Y71X0205KHV0	Planning & Community Development	Trust	-	-	6,498
Y71X0205KJBA	Planning & Community Development	Trust	-	-	14,035
Y71X0205KJDA	Planning & Community Development	Trust	2	-	4,146
Y71X0205KJEA	Planning & Community Development	Trust	-	-	2,481
Y71X0205KJHA	Planning & Community Development	Trust	-	-	26,992
Y71X0205KJL0	Planning & Community Development	Trust	80	155	269
Y71X0205KJQA	Planning & Community Development	Trust	-	-	193
Y71X0205KJTA	Planning & Community Development	Trust	5,077	-	83,969
	Project Total		**5,159**	**155**	**374,990**
CDBG PROJECT #:	N/A	PROJECT TITLE: **Job Training Program, Older Workers**			
FICS PROJECT #:	X0208				
Y71X0208KGU0	Planning & Community Development	Trust	-	-	8,772
Y71X0208KGZ0	Planning & Community Development	Trust	-	-	1,007
Y71X0208KHF0	Planning & Community Development	Trust	-	-	11,331
	Project Total		**-**	**-**	**21,110**

2003 BUDGET
GRANT AND NON-CAPITAL PROJECTS

PLANNING, ADMINISTRATION AND PROJECT RESERVES

ADMINISTRATION (CONTINUED)

CENTER	DEPARTMENT	FUND	2001 EXPENSES	2002 EXPENSES	2003 BUDGET
CDBG PROJECT #:	CD-88	PROJECT TITLE: **Community Design Center**			
FICS PROJECT #:	X0209				
Y13X0209A20J	Planning & Community Development	Community Development	491,532	133,468	-
Y13X0209A21J	Planning & Community Development	Community Development	-	655,300	-
Y13X0209A59J	Planning & Community Development	Community Development	-	-	62,189
Y63X0209A20J	Planning & Community Development	Community Development	39,751	-	-
Y63X0209A21J	Planning & Community Development	Community Development	93,447	40,105	-
Y63X0209A58J	Planning & Community Development	Community Development	-	82,155	51,396
Y63X0209A59J	Planning & Community Development	Community Development	-	-	796
	Project Total		**624,730**	**911,028**	**114,381**
CDBG PROJECT #:	N/A	PROJECT TITLE: **Treasury Recon. Admin.**			
FICS PROJECT #:	X0212				
J63X02129999	Finance	Agency	-	-	13,874
CDBG PROJECT #:	N/A	PROJECT TITLE: **Unclaimed Payment Admin.**			
FICS PROJECT #:	X0213				
J52X02139999	Finance	Agency	17,375	-	20,678
CDBG PROJECT #:	N/A	PROJECT TITLE: **Murdered and Missing Children**			
FICS PROJECT #:	X0214				
J11X0214QNA0	Finance	Trust	-	-	140,164
CDBG PROJECT #:	N/A	PROJECT TITLE: **Summer Youth Employment Program, Admin.**			
FICS PROJECT #:	X0216				
Y71X0216JAEA	Planning & Community Development	Job Training Grant	-	11,466	-
N11X0216KJC0	Parks, Rec. & Cultural Affairs	Trust	-	-	32
N11X0216KJK0	Parks, Rec. & Cultural Affairs	Trust	-	-	1
N11X0216KJM0	Parks, Rec. & Cultural Affairs	Trust	24	-	8,165
W21X0216KJM0	Fire Services	Trust	-	-	717
Y71X0216KGJ0	Planning & Community Development	Trust	-	-	1,487
Y71X0216KGN0	Planning & Community Development	Trust	-	-	7
Y71X0216KGS0	Planning & Community Development	Trust	-	-	10,231
Y71X0216KGW0	Planning & Community Development	Trust	-	-	1
Y71X0216KHB0	Planning & Community Development	Trust	-	-	11,706
Y71X0216KHE0	Planning & Community Development	Trust	-	-	44,470
Y71X0216KHJ0	Planning & Community Development	Trust	-	-	77,988
Y71X0216KHP0	Planning & Community Development	Trust	-	-	3,885

PLANNING, ADMINISTRATION AND PROJECT RESERVES

ADMINISTRATION (CONTINUED)

CENTER	DEPARTMENT	FUND	2001 EXPENSES	2002 EXPENSES	2003 BUDGET
CDBG PROJECT #:	N/A	PROJECT TITLE:	**Summer Youth Employment Program, Admin. (Cont'd)**		
FICS PROJECT #:	X0216				
Y71X0216KHR0	Planning & Community Development	Trust	-	-	2,245
Y71X0216KHU0	Planning & Community Development	Trust	-	-	4,731
Y71X0216KJC0	Planning & Community Development	Trust	-	-	32,482
Y71X0216KJK0	Planning & Community Development	Trust	-	-	13
Y71X0216KJM0	Planning & Community Development	Trust	-	-	4,212
Y71X0216KJS0	Planning & Community Development	Trust	168	-	18,052
Y71X0216KJZA	Planning & Community Development	Trust	2,945	-	187
Y71X0216KJ1A	Planning & Community Development	Trust	19,750	-	4,343
	Project Total		**22,887**	**11,466**	**224,955**
CDBG PROJECT #:	N/A	PROJECT TITLE:	**Miscellaneous Private Contribution**		
FICS PROJECT #:	X0217				
J52X0217QNA0	Finance	Agency	-	-	10,427
CDBG PROJECT #:	N/A	PROJECT TITLE:	**Title III-Dislocated Worker Program**		
FICS PROJECT #:	X0218				
Y71X0218KGM0	Planning & Community Development	Trust	-	-	2,625
Y71X0218KGR0	Planning & Community Development	Trust	-	-	5,444
Y71X0218KGV0	Planning & Community Development	Trust	-	-	1,720
Y71X0218KHA0	Planning & Community Development	Trust	-	-	11,445
Y71X0218KHC0	Planning & Community Development	Trust	-	-	1,900
Y71X0218KHH0	Planning & Community Development	Trust	-	-	7,132
Y71X0218KHK0	Planning & Community Development	Trust	-	-	29,266
Y71X0218RGC0	Planning & Community Development	Trust	-	-	2,238
	Project Total		**-**	**-**	**61,770**
CDBG PROJECT #:	N/A	PROJECT TITLE:	**Employee Incentive Program**		
FICS PROJECT #:	X0219				
N24X0219QNA0	Parks, Rec. & Cultural Affairs	Trust	1,270	412	1,602

2003 BUDGET
GRANT AND NON-CAPITAL PROJECTS

PLANNING, ADMINISTRATION AND PROJECT RESERVES

CENTER	DEPARTMENT	FUND	2001 EXPENSES	2002 EXPENSES	2003 BUDGET
		ADMINISTRATION (CONTINUED)			
CDBG PROJECT #:	N/A	PROJECT TITLE: **Cashier Overage/Admin.**			
FICS PROJECT #:	X0220				
I41X02209999	Corrections	Agency	-	-	253
S11X02209999	Judicial Agencies	Agency	-	-	761
S21X02209999	Judicial Agencies	Agency	-	-	30,876
	Project Total		**-**	**-**	**31,890**
CDBG PROJECT #:	N/A	PROJECT TITLE: **Administration of Arbitrage Rebates**			
FICS PROJECT #:	X0225				
T31X022592AB	Non-Departmental	1987 Bond Project	-	-	1,349
T31X022592AE	Non-Departmental	1989 Bond Project	-	-	3,000
T31X022592AE	Non-Departmental	1990 Bond Project	-	-	4,500
T31X022592AE	Non-Departmental	1991 Bond Project	-	-	1,500
T31X022592AE	Non-Departmental	1992 Bond Project	-	1,500	1,500
T31X022592AE	Non-Departmental	1993 School Improve Bond	-	1,500	1,500
T31X022592AE	Non-Departmental	1993 Bond Project	-	1,500	1,500
T31X022592AE	Non-Departmental	1994 Referendum G.O. Bond	-	-	3,000
T31X022592AE	Non-Departmental	1995 Bond Project	-	1,500	1,500
T31X022592AE	Non-Departmental	1996 G.O. Public Improv. BD	-	1,500	3,000
T31X022592AE	Non-Departmental	1997 G.O. Public Improv. BD	-	1,500	3,000
T31X022592AE	Non-Departmental	1998 Bond Project	-	-	3,000
T31X022592AE	Non-Departmental	1999 Bond Project	-	1,500	3,000
T31X022592AE	Non-Departmental	2000 Bond Project	-	1,500	3,000
T31X022592AE	Non-Departmental	2000 Park Improve Bond	-	-	1,500
T31X022592AE	Non-Departmental	2001 Bond Project	-	-	3,000
T31X022592AE	Non-Departmental	2001 Quality of Life	-	-	3,000
T31X022592AE	Non-Departmental	2002 Bond Project Fund			1,500
	Project Total		**-**	**12,000**	**43,349**
CDBG PROJECT #:	N/A	PROJECT TITLE: **Restricted Reserve for Capital**			
FICS PROJECT #:	X0231				
T11X023192BA	Non-Departmental	1994 Referendum G.O. Bond	-	-	62,031
T11X023192BB	Non-Departmental	1994 Referendum G.O. Bond	-	-	16,144
T11X023192BC	Non-Departmental	1994 Referendum G.O. Bond	-	-	27,784
T11X023192BA	Non-Departmental	1996 G.O. Public Improv. BD	-	-	101,230
T11X023192BB	Non-Departmental	1996 G.O. Public Improv. BD	-	-	95,735
T11X023192BC	Non-Departmental	1996 G.O. Public Improv. BD	-	-	2,628
T11X023192BA	Non-Departmental	1997 G.O. Public Improv. BD	-	-	118,223
T11X023192BB	Non-Departmental	1997 G.O. Public Improv. BD	-	-	191,619
T11X023192BA	Non-Departmental	2001 Bond Project Fund	-	-	780,000
	Project Total		**-**	**-**	**1,395,394**

2003 BUDGET
GRANT AND NON-CAPITAL PROJECTS

PLANNING, ADMINISTRATION AND PROJECT RESERVES

CENTER	DEPARTMENT	FUND	2001 EXPENSES	2002 EXPENSES	2003 BUDGET
		ADMINISTRATION (CONTINUED)			
CDBG PROJECT #:	N/A	PROJECT TITLE: **Tollway-State of Georgia**			
FICS PROJECT #:	X0232				
S21X02329984	Judicial Agencies	Agency	-	-	11,816
CDBG PROJECT #:	N/A	PROJECT TITLE: **Non-Traditional Employ Women-New-Admin.**			
FICS PROJECT #:	X0239				
Y71X0239KHQ0	Planning & Community Development	Trust	-	-	8,304
CDBG PROJECT #:	N/A	PROJECT TITLE: **Auction-Fees/Buyer's Premium**			
FICS PROJECT #:	X0241				
J63X02419999	Finance	Agency	65,272	127,506	-
CDBG PROJECT #:	N/A	PROJECT TITLE: **Empowerment Zone**			
FICS PROJECT #:	X0243				
D11X0243RHA0	Executive Offices	Intergovernmental Grant	-	-	91
CDBG PROJECT #:	N/A	PROJECT TITLE: **Friendship Club Escrow**			
FICS PROJECT #:	X0247				
J52X02479999	Finance	Trust	171,064	182,752	185,203
CDBG PROJECT #:	N/A	PROJECT TITLE: **Car Rental Tax**			
FICS PROJECT #:	X0248				
T51X02489999	Non-Departmental	Agency	387,493	1,136,366	38,690
CDBG PROJECT #:	N/A	PROJECT TITLE: **Welfare To Work, Formula Grant**			
FICS PROJECT #:	X0252				
Y71X0252BVHA	Planning & Community Development	Job Training		67,060	14,406
Y71X0252BVHA	Planning & Community Development	Job Training		7,458	4,411
Y71X0252BVHA	Planning & Community Development	Trust	90,494	-	-
Y71X0252BVJA	Planning & Community Development	Trust	170,617	-	-
	Project Total		**261,111**	**74,518**	**18,817**

2003 BUDGET
GRANT AND NON-CAPITAL PROJECTS

PLANNING, ADMINISTRATION AND PROJECT RESERVES

CENTER	DEPARTMENT	FUND	2001 EXPENSES	2002 EXPENSES	2003 BUDGET
ADMINISTRATION (CONTINUED)					
CDBG PROJECT	CD-649	PROJECT TITLE: **Pathways Community Network**			
FICS PROJECT#	X0253				
Y31X0253A20J	Planning & Community Development	Community Development	20,000	-	-
Y31X0253A21J	Planning & Community Development	Community Development	10,000	-	-
Y31X0253A22J	Planning & Community Development	Community Development	-	10,000	-
	Project Total		**30,000**	**10,000**	**-**
CDBG PROJECT #:	CD-715	PROJECT TITLE: **Bankhead Redevelopment Plan**			
FICS PROJECT #:	X0255				
Y63X0255A22J	Planning & Community Development	Community Development	-	-	50,000
PROJECT RESERVES					
CDBG PROJECT #:	N/A	PROJECT TITLE: **Reserve for Projects**			
FICS PROJECT #:	X0301				
Y12X0301AGA0	Planning & Community Development	Empowerment Zone	-	-	27,799,003
T11X030192AB	Non-Departmental	1998 Bond Project	-	-	7,226
Y53X0301A3J0	Planning & Community Development	Home Investment Trust	-	-	2,443
Y52X0301A7K0	Planning & Community Development	Sec. 108 Loan Trust	-	-	164,065
	Project Total		**-**	**-**	**27,972,737**
CDBG PROJECT #:	N/A	PROJECT TITLE: **Reserve for Housing Program Income**			
FICS PROJECT #:	X0303				
Y13X0303A200	Planning & Community Development	Community Development	-	-	462,273
Y13X0303A21J	Planning & Community Development	Community Development	-	-	306,363
Y13X0303A22J	Planning & Community Development	Community Development	-	-	145,958
	Project Total		**-**	**-**	**914,594**
ADMIN. DEV. IMPACT FEES					
CDBG PROJECT #:	N/A	PROJECT TITLE: **Admin. Development Recoupment Fees**			
FICS PROJECT #:	X0410				
T31X04109991	Non-Departmental	General Gov't. Capital Outlay	2,773	33,825	4,183,930

2003 BUDGET
GRANT AND NON-CAPITAL PROJECTS

PLANNING, ADMINISTRATION AND PROJECT RESERVES

CENTER	DEPARTMENT	FUND	2001 EXPENSES	2002 EXPENSES	2003 BUDGET
		ADMIN. DEV. IMPACT FEES (CONTINUED)			
CDBG PROJECT #:	N/A	PROJECT TITLE: **Admin. D.I.F.-Transportation-City**			
FICS PROJECT #:	X0451				
M11X04519985	Public Works	General Gov't. Capital Outlay	158,039	206,767	1,238,279
		PROCESS IMPROVEMENT			
CDBG PROJECT #:	N/A	PROJECT TITLE: **P.I. Training**			
FICS PROJECT #:	X0601				
T31X06019999	Non-Departmental	General	22,432	78,493	-
TOTAL - PLANNING, ADMINISTRATION AND PROJECT RESERVES			**4,027,988**	**9,024,000**	**56,824,007**

2003 BUDGET
GRANT AND NON-CAPITAL PROJECTS

TAX LEVIES/ASSESSMENTS

CENTER	DEPARTMENT	FUND	2001 EXPENSES	2002 EXPENSES	2003 BUDGET
SEWER ASSESSMENTS					
CDBG PROJECT #:	N/A	PROJECT TITLE: **Sewer Assessments**			
FICS PROJECT #:	Y0101				
M24Y01019999	Public Works	Special Assessment	-	-	1,039,808
STREET ASSESSMENTS					
CDBG PROJECT #:	N/A	PROJECT TITLE: **Street Paving Assessments**			
FICS PROJECT #:	Y0201				
M23Y02019999	Public Works	Special Assessment	-	-	38,449
M23Y02019999	Public Works	Trust	-	23,000	3,069
	Project Total		-	**23,000**	**41,518**
CDBG PROJECT #:	N/A	PROJECT TITLE: **Curb, Sidewalk & Gutter Assessments**			
FICS PROJECT #:	Y0202				
M23Y02029999	Public Works	Special Assessment	-	-	57,564
PRIVATE PROPERTY ASSESSMENTS					
CDBG PROJECT #:	N/A	PROJECT TITLE: **Private Property Clearance**			
FICS PROJECT #:	Y0301				
M31Y03019999	Public Works	Special Assessment	-	-	1,175
CDBG PROJECT #:	N/A	PROJECT TITLE: **Private Property Demolition**			
FICS PROJECT #:	Y0302				
Y44Y03029999	Planning & Community Development	Special Assessment	17,370	228,224	533,872

2003 BUDGET
GRANT AND NON-CAPITAL PROJECTS

TAX LEVIES/ASSESSMENTS

CENTER	DEPARTMENT	FUND	2001 EXPENSES	2002 EXPENSES	2003 BUDGET
		COURT FINES			
CDBG PROJECT #:	N/A	PROJECT TITLE: **State of Ga.-Public Safety Training**			
FICS PROJECT #:	Y0401				
S11Y04019999	Judicial Agencies	Agency	62,666	83,876	55,002
S21Y04019999	Judicial Agencies	Agency	982,599	821,309	360,949
	Project Total		**1,045,265**	**905,185**	**415,951**
CDBG PROJECT #:	N/A	PROJECT TITLE: **State of Ga.-Peace Officers Pensions**			
FICS PROJECT #:	Y0402				
S11Y04029999	Judicial Agencies	Agency	98,482	62,019	10,452
S21Y04029999	Judicial Agencies	Agency	1,518,459	688,613	147,866
	Project Total		**1,616,941**	**750,632**	**158,318**
CDBG PROJECT #:	N/A	PROJECT TITLE: **Victim and Witness Program**			
FICS PROJECT #:	Y0403				
S22Y04039997	Judicial Agencies	Trust	91,339	-	713
CDBG PROJECT #:	N/A	PROJECT TITLE: **Jail Fund Administration & Constr.**			
FICS PROJECT #:	Y0404				
I11Y04049996	Corrections	Trust	2,505,801	1,725,757	100,333
V21Y04049996	Human Resources	Trust	25,887	-	-
	Project Total		**2,531,688**	**1,725,757**	**100,333**
CDBG PROJECT #:	N/A	PROJECT TITLE: **Georgia Crime Victim Emergency**			
FICS PROJECT #:	Y0405				
S21Y04059994	Judicial Agencies	Agency	66,170	11,387	162,682
CDBG PROJECT #:	N/A	PROJECT TITLE: **Victim & Witness Penalty, TC**			
FICS PROJECT #:	Y0406				
S21Y04069997	Judicial Agencies	Trust	2,755	9,648	50,631
S22Y04069997	Judicial Agencies	Trust	20,789	30,181	417,874
T31Y04069997	Non-Departmental	Trust	225,000	130,000	200,193
	Project Total		**248,544**	**169,829**	**668,698**

TAX LEVIES/ASSESSMENTS

CENTER	DEPARTMENT	FUND	2001 EXPENSES	2002 EXPENSES	2003 BUDGET
COURT FINES (CONTINUED)					
CDBG PROJECT #:	N/A	PROJECT TITLE: **Victim & Witness Penalty, MC**			
FICS PROJECT #:	Y0407				
S11Y04079997	Judicial Agencies	Trust	-	-	80,533
S21Y04079997	Judicial Agencies	Trust	-	-	3,012
S22Y04079997	Judicial Agencies	Trust	227	-	83,962
T31Y04079997	Non-Departmental	Trust	453	-	95,260
	Project Total		**680**	**-**	**262,767**
CDBG PROJECT #:	N/A	PROJECT TITLE: **State of GA-Brain and Spinal (DUI)**			
FICS PROJECT #:	Y0409				
S21Y04099999	Judicial Agencies	Trust	-	-	209,385
CDBG PROJECT #:	N/A	PROJECT TITLE: **Victim & Witness Penalty, MC**			
FICS PROJECT #:	Y0410				
S11Y04109997	Judicial Agencies	Trust	-	-	8,693
S21Y04109997	Judicial Agencies	Trust	-	-	1,379,872
	Project Total		**-**	**-**	**1,388,565**
DEPOSITS					
CDBG PROJECT #:	N/A	PROJECT TITLE: **Appearance Bond Deposits**			
FICS PROJECT #:	Y0501				
S21Y05019999	Judicial Agencies	Agency	2,035,450	1,783,707	151,817
CDBG PROJECT #:	N/A	PROJECT TITLE: **Bid Bond Deposits**			
FICS PROJECT #:	Y0502				
G53Y05029999	Administrative Services	Agency	12,300	-	79,688
CDBG PROJECT #:	N/A	PROJECT TITLE: **Bonding Company Deposits**			
FICS PROJECT #:	Y0503				
S21Y05039999	Judicial Agencies	Agency	394,841	379,410	-

2003 BUDGET
GRANT AND NON-CAPITAL PROJECTS

TAX LEVIES/ASSESSMENTS

CENTER	DEPARTMENT	FUND	2001 EXPENSES	2002 EXPENSES	2003 BUDGET
DEPOSITS (CONTINUED)					
CDBG PROJECT #: N/A		PROJECT TITLE: **Cable T.V. Deposits**			
FICS PROJECT #: Y0504					
J52Y05049999	Finance	Agency	-	-	9,526
CDBG PROJECT #: N/A		PROJECT TITLE: **Water Meter Deposits**			
FICS PROJECT #: Y0505					
Q23Y05059999	Watershed Management	Agency	-	-	1,068,244
CDBG PROJECT #: N/A		PROJECT TITLE: **Civic Center Hotel Option Deposits**			
FICS PROJECT #: Y0506					
J52Y05069999	Finance	Agency	-	-	6,000
CDBG PROJECT #: N/A		PROJECT TITLE: **Appearance Bond Deposits-Special Escrow**			
FICS PROJECT #: Y0507					
S21Y05079999	Judicial Agencies	Agency	-	-	312,746
SALE OF MARSHAL DEEDS					
CDBG PROJECT #: N/A		PROJECT TITLE: **Special Assessment Deeds**			
FICS PROJECT #: Y0602					
J63Y06029999	Finance	Agency	-	-	5,406
SEWER CHARGES COLLECTED FOR OTHER GOVTS.					
CDBG PROJECT #: N/A		PROJECT TITLE: **Fulton Co.**			
FICS PROJECT #: Y0701					
Q23Y07019999	Watershed Management	Agency	20,254,988	24,969,095	3,758,002
CDBG PROJECT #: N/A		PROJECT TITLE: **DeKalb**			
FICS PROJECT #: Y0702					
Q23Y07029999	Watershed Management	Agency	-	-	663,221

2003 BUDGET
GRANT AND NON-CAPITAL PROJECTS

TAX LEVIES/ASSESSMENTS

CENTER	DEPARTMENT	FUND	2001 EXPENSES	2002 EXPENSES	2003 BUDGET
CLAIMS AGAINST OTHERS					
CDBG PROJECT #: N/A FICS PROJECT #: Y0801		PROJECT TITLE: **Bankruptcy Claims**			
H11Y08019999	Law	Agency	-	-	18,530
PROPERTY TAX COLLECTIONS					
CDBG PROJECT #: N/A FICS PROJECT #: Y5101		PROJECT TITLE: **Property Tax Collections-Gen. Fund**			
J52Y51019999	Finance	Agency	10,076,814	10,330,743	-
CDBG PROJECT #: N/A FICS PROJECT #: Y5102		PROJECT TITLE: **Property Tax Collections-Park**			
J52Y51029999	Finance	Agency	764,884	729,780	-
CDBG PROJECT #: N/A FICS PROJECT #: Y5103		PROJECT TITLE: **Property Tax Collections-Bond**			
J52Y51039999	Finance	Agency	2,755,065	1,597,568	-
CDBG PROJECT #: N/A FICS PROJECT #: Y5104		PROJECT TITLE: **Property Tax Collections-A. B.**			
J52Y51049999	Finance	Agency	7,853	1,198,800	188,582
CDBG PROJECT #: N/A FICS PROJECT #: Y5105		PROJECT TITLE: **Property Tax Collections-Ful Co**			
J52Y51059999	Finance	Agency	1,226,808	1,259,761	71,340

2003 BUDGET
GRANT AND NON-CAPITAL PROJECTS

TAX LEVIES/ASSESSMENTS

CENTER	DEPARTMENT	FUND	2001 EXPENSES	2002 EXPENSES	2003 BUDGET
		SALES TAX COLLECTIONS			
CDBG PROJECT #:	N/A	PROJECT TITLE: **State of Georgia**			
FICS PROJECT #:	Y5201				
G54Y52019999	Administrative Services	Agency	-	-	7,752
N12Y52019999	Parks, Rec. & Cultural Affairs	Agency	76,973	63,498	69,294
X21Y52019999	Police Services	Agency	16,682	27,305	24,641
	Project Total		**93,655**	**90,803**	**101,687**
TOTAL - TAX LEVIES/ASSESSMENTS			**43,240,655**	**46,153,681**	**11,476,138**

2003 BUDGET
GRANT AND NON-CAPITAL PROJECTS

DEBT SERVICE

CENTER	DEPARTMENT	FUND	2001 EXPENSES	2002 EXPENSES	2003 BUDGET
		DEBT SERVICE ADMINISTRATION			
CDBG PROJECT #:	N/A	PROJECT TITLE: **Debt Service Administration**			
FICS PROJECT #:	Z0100				
T31Z01009999	Non-Departmental	Atlantic Station TAD	-	-	15,305,193
T31Z01009999	Non-Departmental	Westside TAD	-	13,302	2,872,152
T31Z01009999	Non-Departmental	Bond Sinking	24,694	19,778	40,000
T31Z01009999	Non-Departmental	Airport Revenue	91,379,790	100,707,269	104,525,274
T31Z01009999	Non-Departmental	Airport Fac. Rev. Bond Sinking	8,159	5,503	(48,289)
T31Z01009999	Non-Departmental	Water & Sewerage Revenue	34,049,761	41,271,208	56,062,963
T31Z01009999	Non-Departmental	Water & Sewerage Sinking	2,855	4,005	93,076,473
T31Z01009999	Non-Departmental	1993 W & S Rev. BD Escrow	-	-	76,939,671
T31Z01009999	Non-Departmental	Parks Fac. Renewal & Ext.	-	-	166,520
	Project Total		**125,465,259**	**142,021,065**	**348,939,957**
CDBG PROJECT #:	N/A	PROJECT TITLE: **Tax Anticipation Notes, GF**			
FICS PROJECT #:	Z0102				
T31Z01029999	Non-Departmental	Agency	-	113,865,199	-
		GENERAL OBLIGATION BONDS			
CDBG PROJECT #:	N/A	PROJECT TITLE: **G.O. Bond Interest**			
FICS PROJECT #:	Z0200				
T31Z02009999	Non-Departmental	Bond Sinking	8,540,891	11,692,878	11,760,000
CDBG PROJECT #:	N/A	PROJECT TITLE: **G.O. Bonds Dated 11-01-91**			
FICS PROJECT #:	Z0228				
T31Z02289999	Non-Departmental	Bond Sinking	256,380		-
CDBG PROJECT #:	N/A	PROJECT TITLE: **G.O. Bonds Dated 09-01-92**			
FICS PROJECT #:	Z0229				
T31Z02299999	Non-Departmental	Bond Sinking	510,853	-	-
CDBG PROJECT #:	N/A	PROJECT TITLE: **G.O. School Improve Bonds Dated 06-01-93**			
FICS PROJECT #:	Z0230				
T31Z02309999	Non-Departmental	Bond Sinking	2,030,000	-	-
CDBG PROJECT #:	N/A	PROJECT TITLE: **G.O. Refunding Bonds Dated 10-01-93**			
FICS PROJECT #:	Z0231				
T31Z02319999	Non-Departmental	Bond Sinking	3,912,395	-	-

2003 BUDGET
GRANT AND NON-CAPITAL PROJECTS

DEBT SERVICE

CENTER	DEPARTMENT	FUND	2001 EXPENSES	2002 EXPENSES	2003 BUDGET
GENERAL OBLIGATION BONDS (CONTINUED)					
CDBG PROJECT #: N/A FICS PROJECT #: Z0232		PROJECT TITLE: **G.O. Referendum Bonds Dated 08-01-94**			
T31Z02329999	Non-Departmental	Bond Sinking	735,936	-	-
CDBG PROJECT #: N/A FICS PROJECT #: Z0234		PROJECT TITLE: **G.O. Bonds Dated 12-01-95**			
T31Z02349999	Non-Departmental	Bond Sinking	667,114	-	-
CDBG PROJECT #: N/A FICS PROJECT #: Z0235		PROJECT TITLE: **G.O. Bonds Dated 12-01-96**			
T31Z02359999	Non-Departmental	Bond Sinking	2,799,395	-	-
CDBG PROJECT #: N/A FICS PROJECT #: Z0236		PROJECT TITLE: **G.O. Infrastructure Bonds Dated 12-01-96**			
T31Z02369999	Non-Departmental	Bond Sinking	4,498,173	-	-
CDBG PROJECT #: N/A FICS PROJECT #: Z0237		PROJECT TITLE: **G.O. Bonds Dated 11-01-97**			
T31Z02379999	Non-Departmental	Bond Sinking	4,328,382	-	-
CDBG PROJECT #: N/A FICS PROJECT #: Z0238		PROJECT TITLE: **G.O. Bonds Dated 12-01-98**			
T31Z02389999	Non-Departmental	Bond Sinking	10,447,964	-	-
CDBG PROJECT #: N/A FICS PROJECT #: Z0239		PROJECT TITLE: **G.O. Infrastructure Bond Dated 12-01-98**			
T31Z02399999	Non-Departmental	Bond Sinking	4,262,857	-	-
CDBG PROJECT #: N/A FICS PROJECT #: Z0240		PROJECT TITLE: **Citywide Systems**			
T31Z024092AK	Non-Departmental	1999 Bond Project	-	-	10,311
CDBG PROJECT #: N/A FICS PROJECT #: Z0241		PROJECT TITLE: **G.O. Infrastructure Bonds Dated**			
T31Z02419999	Non-Departmental	Bond Sinking	4,462,858	-	-
CDBG PROJECT #: N/A FICS PROJECT #: Z0242		PROJECT TITLE: **G.O. Infrastructure Bonds Dated 12-01-00**			
T31Z02429999	Non-Departmental	Bond Sinking	4,280,445	-	-

2003 BUDGET
GRANT AND NON-CAPITAL PROJECTS

DEBT SERVICE

CENTER	DEPARTMENT	FUND	2001 EXPENSES	2002 EXPENSES	2003 BUDGET
GENERAL OBLIGATION BONDS (CONTINUED)					
CDBG PROJECT #: N/A FICS PROJECT #: Z0243		PROJECT TITLE: **G.O. Infrastructure Bonds 1997**			
T31Z02439999	Non-Departmental	Bond Sinking	5,515,279	-	-
CDBG PROJECT #: N/A FICS PROJECT #: Z0244		PROJECT TITLE: **G.O. Bond Dated 12-01-01**			
T31Z02449999	Non-Departmental	Bond Sinking	-	6,690,000	190,000
CDBG PROJECT #: N/A FICS PROJECT #: Z0245		PROJECT TITLE: **G.O. Bond Infrastructure Bonds DAT**			
T31Z02459999	Non-Departmental	Bond Sinking	-	-	6,700,000
CDBG PROJECT #: N/A FICS PROJECT #: Z0246		PROJECT TITLE: **G.O. Bond Dated 12-01-02**			
T31Z02469999	Non-Departmental	Bond Sinking	-	-	260,000
AIRPORT BONDS					
CDBG PROJECT #: N/A FICS PROJECT #: Z0300		PROJECT TITLE: **Airport Bonds Interest**			
T31Z03009999	Non-Departmental	Airport Fac. Rev. Bond Sinking	23,397,578	21,503,088	42,406,299
CDBG PROJECT #: N/A FICS PROJECT #: Z0324		PROJECT TITLE: **Airport Bonds Dated 04-01-90**			
T31Z03249999	Non-Departmental	Airport Fac. Rev. Bond Sinking	-	-	5,592,004
CDBG PROJECT #: N/A FICS PROJECT #: Z0325		PROJECT TITLE: **Airport Bonds Dated 04-01-94**			
T31Z03259999	Non-Departmental	Airport Fac. Rev. Bond Sinking	10,115,000	9,275,000	9,570,000
CDBG PROJECT #: N/A FICS PROJECT #: Z0326		PROJECT TITLE: **Airport Bonds Dated 07-01-96**			
T31Z03269999	Non-Departmental	Airport Fac. Rev. Bond Sinking	25,135,000	27,870,000	29,620,000

2003 BUDGET
GRANT AND NON-CAPITAL PROJECTS

DEBT SERVICE

CENTER	DEPARTMENT	FUND	2001 EXPENSES	2002 EXPENSES	2003 BUDGET
AIRPORT BONDS (CONTINUED)					
CDBG PROJECT #: N/A FICS PROJECT #: Z0327		PROJECT TITLE: **Airport Bonds Series 2000**			
T31Z03279999	Non-Departmental	Airport Fac. Rev. Bond Sinking	12,860,000	13,630,000	70,000
CDBG PROJECT #: N/A FICS PROJECT #: Z0328		PROJECT TITLE: **Airport Bond Int Series 2000**			
T31Z03289999	Non-Departmental	Airport Fac. Rev. Bond Sinking	56,525,282	55,754,626	54,937,706
WATER AND SEWER BONDS					
CDBG PROJECT #: N/A FICS PROJECT #: Z0400		PROJECT TITLE: **Water and Sewer Bond Interest**			
T31Z04009999	Non-Departmental	Water & Sewerage Sinking	65,792,480	77,692,152	-
CDBG PROJECT #: N/A FICS PROJECT #: Z0409		PROJECT TITLE: **Water and Sewer Bonds Dated 05-01**			
T31Z04099999	Non-Departmental	1999 Water & Wastewater Bond	28,148,813	13,198,963	36,219,645
T31Z04099999	Non-Departmental	Water & Sewerage Sinking	-	105,415	2,683,486
	Project Total		**28,148,813**	**13,304,378**	**38,903,131**
CDBG PROJECT #: N/A FICS PROJECT #: Z0410		PROJECT TITLE: **Debt Service Requirement**			
T31Z04109999	Non-Departmental	2001 Water & Wastewater Bond	-	25,281,615	42,804,061
CDBG PROJECT #: N/A FICS PROJECT #: Z0701		PROJECT TITLE: **Atlanta Station**			
T31Z07019999	Non-Departmental	Atlantic Station TAD	508,094	51,163,417	1,611,964
TOTAL - DEBT SERVICE			**405,196,428**	**569,743,418**	**593,375,433**
GRAND TOTAL - GRANT AND NON-CAPITAL PROJECTS			**515,975,496**	**689,185,844**	**761,494,488**

CITY OF ATLANTA

Permanent Full-Time
AUTHORIZED POSITIONS

FUND	2001	2002	2003
General Fund	6,026	4,652	4,343
Community Development Fund	38	38	36
Intergovernmental Grant Fund	201	85	63
Empowerment Zone Fund	22	22	24
Traffic Court Operations Fund	-	225	225
Civic Center Operations Fund	-	17	15
Job Training Grant Fund	-	108	96
Annual Bond Fund	4	4	4
Park Improvement Fund	22	18	18
General Gov't Capital Outlay Fund	3	3	2
1994 Referendum G.O. Bond Fund	14	14	11
2001 Quality of Life Fund	-	-	27
Airport Revenue Fund	738	738	772
Airport Renewal & Extension Fund	56	55	57
Airport Passenger Facility Charge Fund	3	3	3
Water & Sewerage Revenue Fund	720	700	944
Water & Sewerage Renewal & Ext. Fund	7	163	337
1993 Water & Sewerage Constr. Fund	6	-	-
Parks Facilities Revenue Fund	15	14	14
Internal Service Fund	343	270	261
Solid Waste Services Revenue Fund	-	522	415
Agency Fund	18	18	13
Trust Fund	231	143	147
Home Investment Trust Fund	5	5	5
Section 108 Loan Trust Fund	2	2	2
Group Insurance Fund	11	11	11
GRAND TOTAL	**8,485**	**7,830**	**7,845**

CITY OF ATLANTA
AUTHORIZED POSITIONS

General Fund Major Personnel Changes

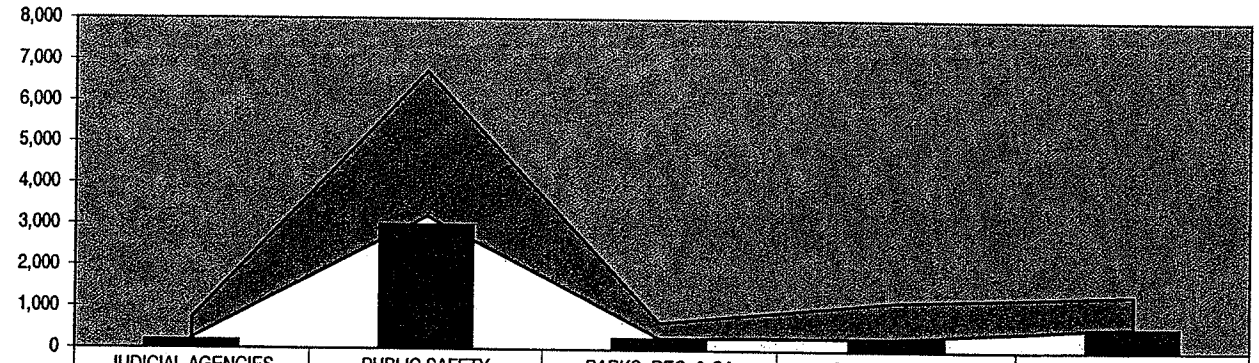
With great effectiveness and efficiency, the Administration has shaped the 2003 Budget to reflect its priority programs, while remaining true to the objective set earlier in the administration - maximizing services while minimizing cost. Some programs and services have been realigned towards this end.

Public Safety continues to be a major priority of the City with innovative methods being constantly proposed to improve operations in this area. This year, an unprecedented cooperation with Fulton County allowed the City to transfer certain inmates to the County, enabling the City's Department of Corrections to fine-tune its operations by eliminating 185 positions. By re-organizing, the Fire Department eliminated a net of 17 positions from last year's budget. The Police Department remains almost constant, losing a net of five vacant positions.

The Administration has met the difficult challenge of eliminating the budget deficit and maintaining high standards. The challenge now is to consolidate the gains from past policy measures and move to a higher level. This requires new and more efficient ways of doing things. New organizations were created while others were eliminated. A Public Policy Office, Departments of Procurement and Information Technology were created; the Department of Administrative Services was eliminated with most positions being transferred to the Executive Offices while others were abolished.

Overall, the 2003 General Fund Budget reflects a net loss of 309 positions, as reflected in the authorized positions table.

GENERAL FUND FULL-TIME POSITIONS
COMPARATIVE ANALYSIS



	JUDICIAL AGENCIES	PUBLIC SAFETY	PARKS, REC. & CA	PUBLIC WORKS	OTHER
2001	490	3,532	374	869	761
2002	247	3,200	290	320	595
2003	203	2,992	278	303	567

GENERAL FUND PERSONNEL PERCENTAGE CHANGE

Department	2001	2002	2003
Judicial Agencies	4.26%	-49.59%	-17.81%
Public Safety	2.44%	-9.40%	-6.50%
Parks, Recreation & Cult. Affairs	-0.53%	-22.46%	-4.14%
Public Works	2.00%	-63.18%	-5.31%
Other	2.28%	-21.81%	-4.71%

Permanent Full-Time and Permanent Part-Time
AUTHORIZED POSITIONS

GENERAL FUND	FY '01 Full-Time	FY '01 Part-Time	FY '02 Full-Time	FY '02 Part-Time	FY '03 Full-Time	FY '03 Part-Time
CITY COUNCIL	56	59	48	83	48	82
OFFICE OF THE MAYOR	5	-	2	-	4	-
CHIEF OF STAFF & REPORTING OFFICES						
Chief of Staff	19	-	11	-	7	-
Office of Marketing & Communications	20	-	12	-	13	-
Office of Intergovernmental Affairs	4	-	3	-	3	-
Office of International Affairs	2	-	-	-	-	-
Office of Community Affairs	19	10	6	1	7	1
Office of Human Services	-	-	-	-	2	-
Office of Youth Services	5	-	-	-	-	-
Subtotal	**69**	**10**	**32**	**1**	**32**	**1**
CHIEF OPERATING OFFICER & REPORTING OFFICES						
Chief Operating Officer	7	-	7	-	5	-
Office of Contract Compliance	12	-	10	-	8	-
Office of Program & Performance Evaluation	8	-	3	-	-	-
General Services	-	-	-	-	42	-
Subtotal	**27**	**-**	**20**	**-**	**55**	**-**
CHIEF POLICY OFFICER	-	-	-	-	5	-
ADMINISTRATIVE SERVICES						
Office of Commissioner	4	-	2	-	-	-
General Services	60	-	44	-	-	-
Purchasing & Real Estate	34	-	27	-	-	-
Subtotal	**98**	**-**	**73**	**-**	**-**	**-**
LAW	53	-	47	-	46	-
CORRECTIONS	535	-	507	-	321	-
FINANCE						
Administration	13	-	12	-	11	-
Budget & Management Analysis	11	-	9	-	11	-
Financial Analysis & Auditing	14	-	4	-	3	-
Accounting & Budget Administration	45	-	44	-	49	-
Employee Benefits	26	-	14	-	14	-
Treasury	61	-	33	-	36	-
Subtotal	**170**	**-**	**116**	**-**	**124**	**-**
PROCUREMENT	-	-	-	-	21	-
PUBLIC WORKS						
Administration	29	-	27	-	20	-
Highways & Streets	235	-	192	-	173	-
Solid Waste Services	496	-	-	-	24	-
Traffic & Transportation	109	-	101	-	86	-
Subtotal	**869**	**-**	**320**	**-**	**303**	**-**

Permanent Full-Time and Permanent Part-Time
AUTHORIZED POSITIONS

GENERAL FUND (Cont'd)	FY '01 Full-Time	FY '01 Part-Time	FY '02 Full-Time	FY '02 Part-Time	FY '03 Full-Time	FY '03 Part-Time
PARKS, REC. & CULT. AFFAIRS						
Administration	17	-	25	-	28	-
Parks	175	-	133	-	120	-
Recreation	143	233	118	225	120	232
Cultural Affairs	39	2	14	-	10	-
Subtotal	**374**	**235**	**290**	**225**	**278**	**232**
JUDICIAL AGENCIES						
Municipal Court	260	12	247	11	203	9
Traffic Court	230	22	-	-	-	-
Subtotal	**490**	**34**	**247**	**11**	**203**	**9**
NON-DEPARTMENTAL	7	-	15	-	21	-
HUMAN RESOURCES						
Office of Commissioner	4	-	3	-	37	-
Personnel Administration	35	-	30	-	-	-
Training	8	-	6	-	-	-
Labor Relations	8	-	6	-	-	-
Employee Assistance	6	-	5	-	-	-
Subtotal	**61**	**-**	**50**	**-**	**37**	**-**
FIRE SERVICES						
Office of Fire Chief	15	-	14	-	13	-
Administration	17	-	14	-	15	-
Fire Operations	730	-	656	-	644	-
Technical Services	99	-	85	-	80	-
Subtotal	**861**	**-**	**769**	**-**	**752**	**-**
PLANNING AND COMMUNITY DEVELOPMENT						
Administration	9	-	7	-	7	-
Buildings	100	-	101	-	93	-
Human Services	4	-	3	-	-	-
Housing and Code Compliance	54	-	45	-	42	-
Economic Development	5	-	3	-	2	-
Planning	42	-	33	-	30	-
Citizens Employment & Training	1	-	-	-	-	-
Subtotal	**215**	**-**	**192**	**-**	**174**	**-**
POLICE SERVICES						
Office of Chief of Police	86	-	70	-	70	-
Administrative Services	433	-	369	-	369	-
Criminal Investigations	369	-	344	-	341	-
Field Operations	1,232	116	1,130	119	1,127	118
Taxicabs & Vehicles for Hire	16	-	11	-	12	-
Subtotal	**2,136**	**116**	**1,924**	**119**	**1,919**	**118**
TOTAL - GENERAL FUND	***6,026***	***454***	***4,652***	***439***	***4,343***	***442***

Permanent Full-Time and Permanent Part-Time
AUTHORIZED POSITIONS

COMMUNITY DEVELOPMENT FUND	FY '01 Full-Time	FY '01 Part-Time	FY '02 Full-Time	FY '02 Part-Time	FY '03 Full-Time	FY '03 Part-Time
LAW	-	-	1	-	1	-
FINANCE						
Administration	-	-	-	-	9	-
Accounting & Budget Administration	1	-	1	-	1	-
Subtotal	1	-	1	-	10	-
EXECUTIVE OFFICES						
Human Services	-	-	-	-	6	-
PLANNING & COMMUNITY DEVELOPMENT						
Administration	10	-	10	-	-	-
Human Services	6	-	6	-	-	-
Neighborhood Conservation Services	6	-	6	-	5	-
Economic Development	14	-	14	-	14	-
Planning	-	-	-	-	-	-
Citizens Employment & Training	1	-	-	-	-	-
Subtotal	37	-	36	-	19	-
TOTAL - COMMUNITY DEVELOPMENT FUND	***38***	-	***38***	-	***36***	-

INTERGOVERNMENTAL GRANT FUND						
CHIEF OF STAFF & REPORTING OFFICES						
Office of Community Affairs	9	-	9	-	9	-
Human Services	-	-	-	-	3	-
Subtotal	9	-	9	-	12	-
FINANCE						
Administration	-	-	-	-	1	-
JUDICIAL AGENCIES						
Municipal Court	1	-	1	-	5	-
CORRECTIONS	2	-	2	-	6	-
NON-DEPARTMENTAL	-	-	-	-	-	-
POLICE SERVICES						
Office of Chief of Police	158	-	64	-	33	-
Subtotal	158	-	64	-	33	-
PLANNING & COMMUNITY DEVELOPMENT						
Administration	2	-	2	-	-	-
Human Services	2	-	1	-	-	-
Housing and Code Compliance	2	-	2	-	2	-
Economic Development	4	-	4	-	4	-
Citizens Employment & Training	21	-	-	-	-	-
Subtotal	31	-	9	-	6	-
TOTAL - INTERGOVERNMENTAL GRANT FUND	201	-	85	-	63	-

CITY OF ATLANTA

Permanent Full-Time and Permanent Part-Time
AUTHORIZED POSITIONS

	FY '01		FY '02		FY '03	
EMPOWERMENT ZONE FUND	Full-Time	Part-Time	Full-Time	Part-Time	Full-Time	Part-Time
FINANCE						
Accounting & Budget Administration	3	-	3	-	3	-
POLICE SERVICES						
Office of Chief of Police	19	-	19	-	19	-
PLANNING AND COMMUNITY DEVELOPMENT						
Economic Development	-		-		2	
TOTAL - EMPOWERMENT ZONE FUND	***22***	***-***	***22***	***-***	***24***	***-***
TRAFFIC COURT OPERATIONS FUND						
JUDICIAL AGENCIES						
Traffic Court	-	-	225	22	225	-
TOTAL - TRAFFIC COURT OPERATIONS FUND	***-***	***-***	***225***	***22***	***225***	***-***
CIVIC CENTER OPERATIONS FUND						
PARKS, REC. & CULT. AFFAIRS						
Cultural Affairs (Civic Center)	-	-	17	-	15	-
TOTAL - CIVIC CENTER OPERATIONS FUND	***-***	***-***	***17***	***-***	***15***	***-***
JOB TRAINING GRANT FUND						
PLANNING & COMMUNITY DEVELOPMENT						
Citizens Employment & Training	-	-	108	-	96	-
TOTAL - JOB TRAINING GRANT FUND	***-***	***-***	***108***	***-***	***96***	***-***
ANNUAL BOND FUND						
FINANCE						
Financial Analysis & Auditing	2	-	2	-	2	-
Accounting & Budget Administration	2	-	2	-	2	-
Subtotal	4	-	4	-	4	-
TOTAL - ANNUAL BOND FUND	***4***	***-***	***4***	***-***	***4***	***-***
PARK IMPROVEMENT FUND						
PARKS, REC. & CULT. AFFAIRS						
Administration	21	-	18	-	18	-
Parks	1	-	-	-	-	-
Subtotal	22	-	18	-	18	-
TOTAL - PARKS IMPROVEMENT FUND	*22*	*-*	*18*	*-*	*18*	*-*

Permanent Full-Time and Permanent Part-Time
AUTHORIZED POSITIONS

GENERAL GOVT. CAPITAL OUTLAY FUND	FY '01 Full-Time	FY '01 Part-Time	FY '02 Full-Time	FY '02 Part-Time	FY '03 Full-Time	FY '03 Part-Time
ADMINISTRATIVE SERVICES						
General Services	2	-	2	-	-	-
PLANNING AND COMMUNITY DEVELOPMENT						
Administration	1	-	1	-	-	-
Planning	-	-	-	-	2	-
Subtotal	1	-	1	-	2	-
TOTAL - GEN. GOV'T CAPITAL OUTLAY FUND	***3***	-	***3***	-	***2***	-

1994 REFERENDUM G.O. BOND FUND						
CHIEF OPERATING OFFICER						
Office of Contract Compliance	1	-	1	-	1	-
PROCUREMENT	1	-	1	-	1	-
PUBLIC WORKS						
Administration	12	-	12	-	9	-
TOTAL - 1994 REFERENDUM G.O. BOND FUND	***14***	-	***14***	-	***11***	-

2001 QUALITY OF LIFE FUND						
CHIEF OF STAFF & REPORTING OFFICES						
Program & Performance Evaluation	-	-	-	-	1	-
CHIEF POLICY OFFICER	-	-	-	-	1	-
PROCUREMENT	-	-	-	-	2	-
PUBLIC WORKS						
Traffic and Transportation	-	-	-	-	19	-
PLANNING AND COMMUNITY DEVELOPMENT						
Planning	-	-	-	-	4	-
TOTAL - 2001 QUALITY OF LIFE FUND	-	-	-	-	***27***	-

AIRPORT REVENUE FUND						
CHIEF OPERATING OFFICER						
Office of Contract Compliance	7	-	2	-	2	-
ADMINISTRATIVE SERVICES						
Purchasing & Real Estate	5	-	5	-	-	-
LAW	5	-	5	-	7	-

Permanent Full-Time and Permanent Part-Time
AUTHORIZED POSITIONS

AIRPORT REVENUE FUND (Cont'd)	FY '01 Full-Time	FY '01 Part-Time	FY '02 Full-Time	FY '02 Part-Time	FY '03 Full-Time	FY '03 Part-Time
FINANCE						
Financial Analysis & Auditing	4	-	3	-	3	-
PROCURMENT	-	-	-	-	6	-
AVIATION						
Administration	138	-	138	-	78	-
Airport Safety,Security & Maintenance	52	-	56	-	220	-
Airport Maintenance	157	-	158	-	-	-
Airport Business Administration	-	-	-	-	73	-
Subtotal	**347**	**-**	**352**	**-**	**371**	**-**
NON-DEPARTMENTAL	-	-	1	-	1	-
HUMAN RESOURCES						
Commissioner Office						
Personnel Administration	1	-	1	-	1	-
Training	1	-	1	-	-	-
Subtotal	**2**	**-**	**2**	**-**	**1**	**-**
FIRE SERVICES						
Fire Operations	205	-	205	-	208	-
POLICE SERVICES						
Administrative Services	14	-	14	-	17	-
Field Operations	144	-	144	-	147	-
Taxicabs & Vehicles for Hire	5	-	5	-	9	-
Subtotal	**163**	**-**	**163**	**-**	**173**	**-**
TOTAL - AIRPORT REVENUE FUND	***738***	**-**	***738***	**-**	***772***	**-**

AIRPORT RENEWAL & EXTENSION FUND						
LAW	3	-	2	-	2	-
AVIATION						
Administration	-	-	-	-	2	-
Planning & Development	49	-	53	-	53	-
Subtotal	**49**	**-**	**53**	**-**	**55**	**-**
POLICE SERVICES						
Taxicabs & Vehicles for Hire	4	-	-	-	-	-
TOTAL - AIRPORT RENEWAL & EXT. FUND	***56***	**-**	***55***	**-**	***57***	**-**

AIRPORT PASSENGER FACILITY CHARGE FUND						
AVIATION						
Planning & Development	3	-	3	-	3	-
TOTAL - AIRPORT PASSENGER FACILITY CHARGE FUND	***3***	**-**	***3***	**-**	***3***	**-**

CITY OF ATLANTA

Permanent Full-Time and Permanent Part-Time
AUTHORIZED POSITIONS

WATER & SEWERAGE REVENUE FUND	FY '01 Full-Time	FY '01 Part-Time	FY '02 Full-Time	FY '02 Part-Time	FY '03 Full-Time	FY '03 Part-Time
CHIEF OPERATING OFFICER						
Chief Operating Officer	6	-	3	-	1	-
Office of Contract Compliance	-	-	-	-	-	-
Office of Program & Performance Evaluation	2	-	-	-	-	-
Subtotal	8	-	3	-	1	-
ADMINISTRATIVE SERVICES						
Purchasing & Real Estate	3	-	3	-	-	-
LAW	6	-	6	-	11	-
FINANCE						
Chief Financial Officer	-	-	-	-	1	-
Financial Analysis	4	-	3	-	3	-
Treasury	1	-	-	-	8	-
Subtotal	5	-	3	-	12	-
PROCUREMENT	-	-	-	-	8	-
PUBLIC WORKS						
Administration	17	-	16	-	2	-
Highways & Streets	288	-	288	-	11	-
Solid Waste Services	-	-	-	-	19	-
Pollution Control	372	-	359	-	-	-
Wastewater Services	-	-	-	-	3	-
Subtotal	677	-	663	-	35	-
WATERSHED MANAGEMENT						
Administration (Commissioner)	9	-	9	-	26	-
Water	4	-	3	-	206	-
Wastewater	-	-	-	-	358	-
Engineering Svcs	-	-	-	-	40	-
Sewer Operations	-	-	-	-	233	-
Subtotal	13	-	12	-	863	-
NON-DEPARTMENTAL	-	-	1	-	2	-
HUMAN RESOURCES						
Personnel Administration (Commissioner)	1	-	2	-	7	-
Training	3	-	3	-	2	-
Labor Relations	1	-	1	-	-	-
Subtotal	5	-	6	-	9	-
PLANNING & COMMUNITY DEVELOPMENT						
Planning	3	-	3	-	3	-
TOTAL - WATER & SEWERAGE REVENUE FUND	***720***	**-**	***700***	**-**	***944***	**-**

WATER & SEWER RENEW. & EXT. FD						
CHIEF OPERATING OFFICER						
Office of Contract Compliance	2	-	1	-	1	-
General Services	-	-	-	-	1	-
Subtotal	2	-	1	-	2	-

CITY OF ATLANTA

Permanent Full-Time and Permanent Part-Time
AUTHORIZED POSITIONS

WATER & SEWER RENEW. & EXT. FD (Cont'd)	FY '01 Full-Time	FY '01 Part-Time	FY '02 Full-Time	FY '02 Part-Time	FY '03 Full-Time	FY '03 Part-Time
PROCUREMENT	-	-	-	-	1	-
ADMINISTRATIVE SERVICES						
General Services	1	-	1	-	-	-
Purchasing and Real Estate	1	-	1	-	-	-
Management Information Systems	1	-	-	-	-	-
Subtotal	3	-	2	-	-	-
PUBLIC WORKS						
Highway & Streets	127	-	127	-	-	-
Pollution Control (Wastewater Services)	28	-	33	-	1	-
Subtotal	155	-	160	-	1	-
WATERSHED MANAGEMENT						
Commissioner	-	-	-	-	16	-
Water	7	-	8	-	134	-
Engineering Services	-	-	-	-	78	-
Sewer Operations	-	-	-	-	105	-
Subtotal	7	-	8	-	333	-
TOTAL - WATER & SEWER RENEWAL & EXT. FUND	***7***	-	***163***	-	***337***	-
1993 WATER & SEWER CONSTRUCTION FUND						
PUBLIC WORKS						
Wastewater Services (Pollution Control)	6	-	-	-	-	-
TOTAL - 1993 WATER & SEWER CONSTR. FUND	***6***	-	-	-	-	-
PARKS FACILITIES REVENUE FUND						
PARKS, REC. & CULT. AFFAIRS						
Cultural Affairs	15	-	14	-	14	-
TOTAL - PARKS FACILITIES REVENUE FUND	***15***	-	***14***	-	***14***	-
INTERNAL SERVICE FUND						
ADMINISTRATIVE SERVICES						
Motor Transport	274	-	214	-	-	-
Management Information Systems	68	2	55	2	-	-
Subtotal	342	2	269	2	-	-
CHIEF OPERATNG OFFICER & REPORTING OFFICES						
General Services	-	-	-	-	201	-
INFORMATION TECHNOLOGY	-	-	-	-	59	-
FINANCE						
Budget & Management Analysis	1	-	1	-	1	-
TOTAL - INTERNAL SERVICE FUND	***343***	***2***	***270***	***2***	***261***	-

CITY OF ATLANTA

Permanent Full-Time and Permanent Part-Time
AUTHORIZED POSITIONS

SOLID WASTE SERVICES REVENUE FUND	FY '01 Full-Time	FY '01 Part-Time	FY '02 Full-Time	FY '02 Part-Time	FY '03 Full-Time	FY '03 Part-Time
FINANCE						
Administration	-	-	1	-	-	-
Employee Benefits	-	-	5	-	-	-
Treasury	-	-	19	-	21	-
Subtotal	-	-	**25**	-	**21**	-
PUBLIC WORKS						
Solid Waste Services	-	-	496	-	393	-
HUMAN RESOURCES						
Commissioner	-	-	1	-	1	-
TOTAL SOLID WASTE SERVICES REVENUE FUND	-	-	**522**	-	**415**	-

AGENCY FUND						
FINANCE						
Employee Benefits	17	-	17	-	11	-
Subtotal	17	-	17	-	11	-
HUMAN RESOURCES						
Commissioner	1	-	1	-	2	-
TOTAL - AGENCY FUND	**18**	-	**18**	-	**13**	-

TRUST FUND						
OFFICE OF THE MAYOR						
Office of the Mayor	3	-	1	-	1	-
CHIEF OF STAFF & REPORTING OFFICES						
Office of Marketing & Communications (Community Tech. Initiative)	8	-	8	-	9	-
Subtotal	11	-	9	-	10	-
CORRECTIONS	130	-	130	-	133	-
JUDICIAL AGENCIES						
Traffic Court	3	-	3	-	3	-
HUMAN RESOURCES						
Administration	1	-	-	-	-	-
PLANNING & COMMUNITY DEVELOPMENT						
Administration (Asset Atlanta)	1	-	1	-	1	-
Citizens Employment & Training	85	-	-	-	-	-
Subtotal	86	-	1	-	1	-
TOTAL - TRUST FUND	**231**	-	**143**	-	**147**	-

CITY OF ATLANTA

Permanent Full-Time and Permanent Part-Time
AUTHORIZED POSITIONS

HOME INVESTMENT FUND	FY '01 Full-Time	FY '01 Part-Time	FY '02 Full-Time	FY '02 Part-Time	FY '03 Full-Time	FY '03 Part-Time
PLANNING & COMMUNITY DEVELOPMENT						
Economic Development	5	-	5	-	5	-
TOTAL - HOME INVESTMENT FUND	***5***	***-***	***5***	***-***	***5***	***-***

SECTION 108 LOAN TRUST FUND						
PLANNING & COMMUNITY DEVELOPMENT						
Economic Development	2	-	2	-	2	-
TOTAL - SECTION 108 LOAN TRUST FUND	***2***	***-***	***2***	***-***	***2***	***-***

GROUP INSURANCE FUND						
FINANCE						
Treasury, Licensing & Employee Benefits	11	-	11	-	11	-
TOTAL - GROUP INSURANCE FUND	***11***	***-***	***11***	***-***	***11***	***-***

TOTAL - ALL FUNDS	***8,485***	***456***	***7,830***	***463***	***7,845***	***442***

HOW THE BUDGET IS PREPARED

The City of Atlanta utilizes an executive budget process, in which all departments submit budget requests to the Mayor, who proposes a budget to the City Council. The council Finance Committee holds at least one public hearing during the time it is deliberating the budget. Council then may modify that proposed budget, and formally adopts the budget by Ordinance. Under the City Charter, budget adoption must take place by the second council meeting in the second month of the fiscal year (February). Between January 1 and such time as the General Fund Budget for the city is adopted by the Mayor and Council, the Chief Financial Officer, with the approval of the Mayor, shall be authorized to make such expenditures of city funds as are deemed necessary and proper for the continuing operations of the city and its various departments (Municipal Code 1965, Section 31-212, Section 7-1018). The Mayor has eight days following council adoption to approve, veto (including line-item power of veto), or allow the ordinance to become law without his signature.

The Mayor and council are restricted in budget making to using the estimates of revenue availability set by the Budget Commission of the city. The Budget Commission is made up of the Mayor, the Chairman of the council Finance Committee, the Chief Financial Officer, and two councilmembers appointed by the Mayor. In the absence of any rate change, the Budget Commission is restricted to setting revenue estimates no higher than ninety-nine percent (99%) of the prior year's actual receipts in each revenue category. Additionally, Budget Commission members are personally liable for any revenue shortfall.

The chart on page A-2 indicates the relationship of the various segments of the budgeting and planning cycle. The general calendar for budget preparation is as follows:

BUDGET ACTION	ACTION BY	TIME
1. Establish citywide strategic priorities; hold strategic planning retreat	Mayor's Office and cabinet members	March
2. Conduct departmental planning; establish strategic priorities at the departmental level	City Departments	April
3. Distribute forms, instructions, and base budget allocations	Office of Budget and Fiscal Policy	July
4. Budget requests submitted to Department of Finance	City Departments	August
5. Budget reviews with Departments	Mayor, COO, CFO, Office of Budget and Fiscal Policy	September - October
6. Finalize the Mayor's proposed budget to City Council	Mayor, COO, CFO, Office of Budget and Fiscal Policy	October
7. Submit Mayor's proposed budget to Council	COO, CFO	October
8. Tentative Budget Ordinance first reading	City Council	October
9. Public hearing(s) on Budget Ordinance	Finance/Exec Committee	October
10. Adopt budget Ordinance	City Council	November
11. Establish official revenue estimates and debt service appropriations	Budget Commission	January
12. Final Budget Ordinance actions	City Council	January -February

***Requires Advertisement one week prior to the hearing date.*

CITY OF ATLANTA
BUDGET & PLANNING CYCLE

ACTION	JAN	FEB	MAR	APR	MAY	JUN	JUL	AUG	SEP	OCT	NOV	DEC
SUBSEQUENT YEAR BUDGET DEVELOPMENT AND ANALYSIS *- Departmental, City Council and Public hearings; Submission of Mayor's Recommended Budget*												
COMPREHENSIVE DEVELOPMENT PLAN (CDP)**												
BUDGET ADOPTION* *- Additional public hearings; Prepare ordinances to modify rates of taxation, if required; Departmental hearings; Amendments to Budget Ordinance* *(*On or before second regular meeting of the second month of each fiscal year.)*												
BUDGET IMPLEMENTATION AND MONITORING *- Budget Posting; Quarterly Review; Adopted Budget Publication; Troubleshooting; Amendments; Appropriation Transfers; etc.*												
CAPITAL IMPROVEMENT PLAN (CIP)**												

***The CIP and CDP falls under the purview of the Department of Planning, Devl. & Neighborhood Conservation.*

DEBT SUMMARY

The financial information in this section provides detailed data on the current and outstanding debt for the city of Atlanta as well as indicating and describing the City's legal debt limit and its relationship to current debt levels. These tables cover multiple fiscal years and provide financial report users with a broader and more complete understanding of the City of Atlanta and its financial affairs.

Debt Summary

A city's credit rating is of critical importance, as it determines the city's ability to issue bonds to finance capital improvements. This section reviews the credit rating of the City of Atlanta and some of the key factors that determine the rating.

Municipal Bond Ratings

The table below shows the credit ratings given City bonds by the three major municipal credit rating agencies, Moody's Investors Service, Standard & Poor's Ratings Group and Fitch.

CITY OF ATLANTA
MUNICIPAL BOND RATINGS

TYPE BONDS	MUNICIPAL CREDIT RATING		
	Moody's Investors Service	Standard & Poor's	Fitch
GENERAL OBLIGATION BONDS	Aa3	AA-	AA-
WATER AND WASTEWATER REVENUE BONDS			
Insured Rating **	Aaa	AAA	AAA
Underlying Rating **	A2	A	A
HARTSFIELD ATLANTA INTERNATIONAL AIRPORT REVENUE BONDS			
Insured Rating **	Aaa	AAA	AAA
Uninsured or Underlying Rating **	A1	A+	AA-

* NR: No rating requested.

** Certain bonds issued by the City have been insured by municipal bond insurers; the ratings on these bonds reflect the claims-paying ability of the insurer only. The underlying rating is the rating that would be assigned to the bonds if they were not insured. The Hartsfield Atlanta International Airport Revenue Bonds were upgraded in March 2000 by all three of the major bond rating agencies.

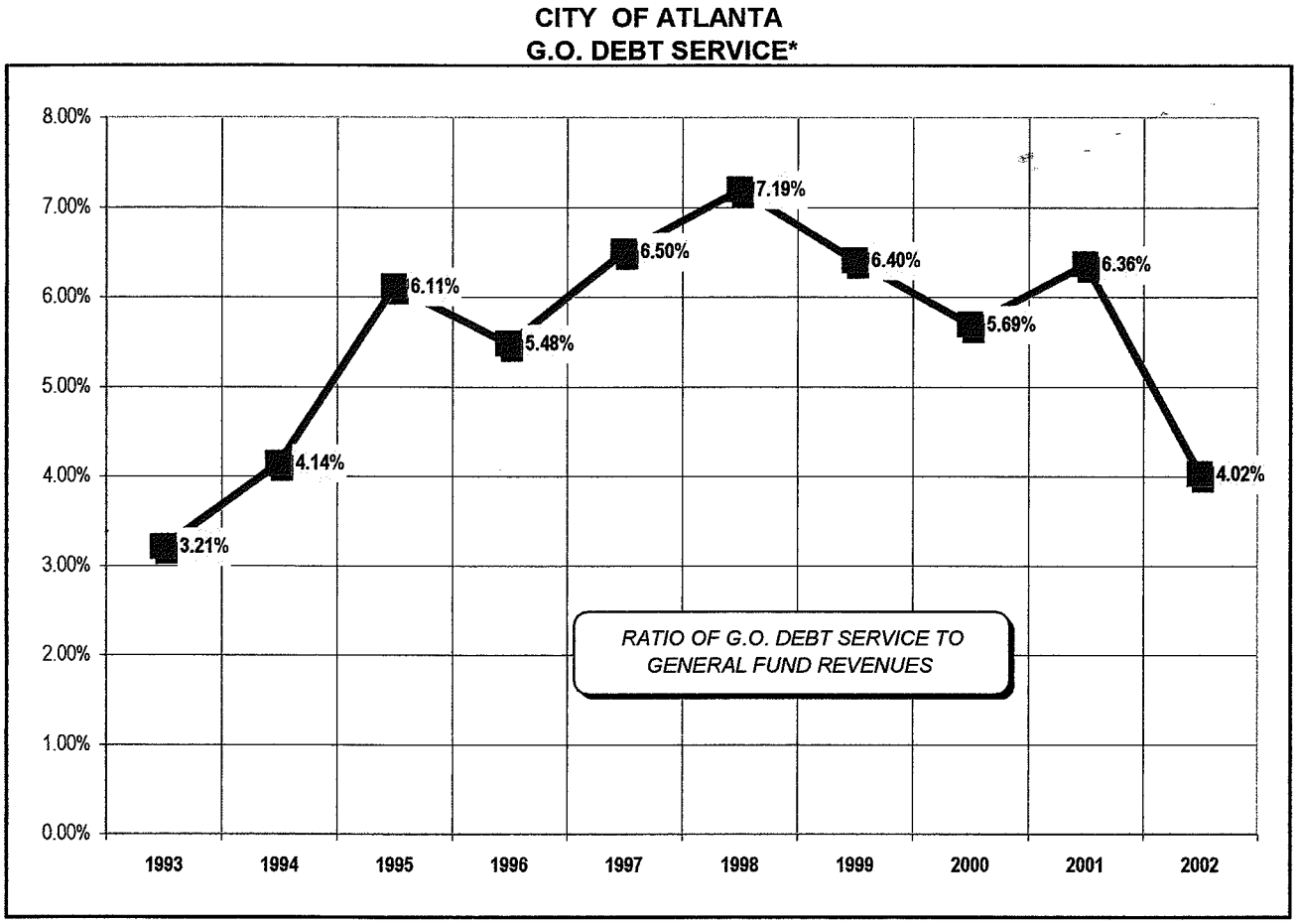
CITY OF ATLANTA

COMPUTATION OF LEGAL DEBT MARGIN

General Obligation Bond Tax Digest as of December 31, 2002	*$ 17,280,814,384*	
Debt Limit for General Purpose (8% of Assessed Value)		$ 1,382,465,151
Amount of Debt Applicable to Debt Limit for General Purposes		230,612,500
Legal Debt Margin for General Purposes		**1,151,852,651**
General Obligation School Bond Tax Digest as of December 31, 2002	*$ 17,277,929,094*	
Debt Limit for School Purposes (4% of Assessed Value)		$ 691,117,164
Amount of Debt Applicable to Debt Limit for School Purposes		7,897,500
Legal Debt Margin for School Purposes		**683,219,664**
TOTAL LEGAL DEBT MARGIN		**$ 1,835,072,314**

Debt Service

Debt service is the amount of principal and interest that must be paid each year on outstanding debt. The chart below shows the ratio of general obligation debt service payments to general fund revenues over the past ten years. The ratio decreased significantly from 4.1% to 2.8% in 1992 and has risen to manageable levels since 1993 as the city addressed major components of its infrastructure requirements. The manageable debt service ratio indicates that the City's financial resources are sufficiently balanced between ongoing operations and maintenance of its physical plant.



Source: City of Atlanta, Dept. of Finance

* Includes City of Atlanta Public School debts.

CITY OF ATLANTA, GEORGIA

General Obligation Bonds
DECEMBER 31, 2002

Bond Issue	Maturity Year	Range of Annual Principal Payments Maximum	Minimum	Issued	Refunded	Retired	Matured	Outstanding
1993 Refunding & G.O. Issue - 4.40%-4.70%	2014	3,275,000	420,000	42,755,000	-	21,610,000	9,955,000	11,190,000
1996B Issue - 5.00%	2021	3,830,000	110,000	28,500,000	-	6,580,000	4,330,000	17,590,000
1997B Issue - 5.00%-5.125%	2021	5,795,000	255,000	41,360,000	-	5,460,000	-	35,900,000
1998 Refunding Issue - 4.00%-5.00%	2023	12,020,000	50,000	94,305,000	-	10,425,000	390,000	83,490,000
2001B Issue - 4.00%-5.00%	2021	6,700,000	1,855,000	61,220,000	-	-	6,485,000	54,735,000
								-
ANNUAL BOND ISSUES:								-
1994B Issue - 5.875%-5.90%	2014	585,000	290,000	8,000,000	4,305,000	1,990,000	1,135,000	570,000
1995 Issue - 5.875%-5.90%	2015	630,000	280,000	8,000,000	-	4,000,000	1,325,000	2,675,000
1996A Issue - 5.00%	2016	625,000	270,000	8,000,000	-	4,095,000	1,060,000	2,845,000
1997A Issue - 5.00%-5.125%	2021	560,000	185,000	8,000,000	-	4,285,000	580,000	3,135,000
1998 Issue - 4.25%-4.90%	2023	3,010,000	255,000	8,000,000	-	4,235,000	375,000	3,390,000
1999 Issue - 5.125%-5.80%	2024	1,620,000	175,000	8,000,000	-	4,390,000	170,000	3,440,000
2000 Issue - 4.75%-5.50%	2025	2,480,000	110,000	8,000,000	-	4,245,000	-	3,755,000
2001A Issue - 4.00%-5.00%	2025	450,000	190,000	8,000,000	-	-	205,000	7,795,000
2002 Issue - 4.00%-5.00%	2022	-	-	8,000,000	-	-	-	8,000,000
TOTALS				**340,140,000**	**4,305,000**	**71,315,000**	**26,010,000**	**238,510,000**

CITY OF ATLANTA, GEORGIA

General Obligation Bonds
Debt Service Requirements to Maturity
DECEMBER 31, 2002

Year	Principal	Interest	Total
2003	7,150,000	11,757,896	18,907,896
2004	4,205,000	11,474,496	15,679,496
2005	7,815,000	11,290,591	19,105,591
2006	9,910,000	10,938,201	20,848,201
2007	10,465,000	10,456,199	20,921,199
2008	10,875,000	9,946,620	20,821,620
2009	11,335,000	9,414,335	20,749,335
2010	11,425,000	8,858,439	20,283,439
2011	9,795,000	8,293,706	18,088,706
2012	10,205,000	7,806,709	18,011,709
2013	10,675,000	7,301,529	17,976,529
2014	11,370,000	6,771,984	18,141,984
2015	11,515,000	6,203,576	17,718,576
2016	11,960,000	5,626,274	17,586,274
2017	12,505,000	5,026,073	17,531,073
2018	13,340,000	4,398,166	17,738,166
2019	14,250,000	3,727,505	17,977,505
2020	15,205,000	3,010,315	18,215,315
2021	16,005,000	2,244,353	18,249,353
2022	13,125,000	1,437,410	14,562,410
2023	13,350,000	778,000	14,128,000
2024	1,130,000	107,130	1,237,130
2025	900,000	46,750	946,750
Total Outstanding	**238,510,000**	**146,916,256**	**385,426,256**

CITY OF ATLANTA, GEORGIA

Water & Wastewater Revenue Bonds Series 1999
Debt Service Requirements to Maturity
DECEMBER 31, 2002

Year	Principal	Interest	Total
2003	-	55,379,430	55,379,430
2004	9,035,000	55,379,430	64,414,430
2005	10,300,000	54,975,330	65,275,330
2006	15,615,000	54,563,330	70,178,330
2007	16,315,000	53,844,780	70,159,780
2008	17,110,000	53,055,393	70,165,393
2009	19,640,000	52,212,680	71,852,680
2010	20,560,000	51,275,550	71,835,550
2011	21,625,000	50,144,750	71,769,750
2012	22,830,000	48,955,375	71,785,375
2013	24,075,000	47,699,725	71,774,725
2014	25,370,000	46,375,600	71,745,600
2015	26,740,000	44,980,250	71,720,250
2016	28,215,000	43,509,550	71,724,550
2017	29,745,000	41,957,725	71,702,725
2018	31,360,000	40,321,750	71,681,750
2019	33,040,000	38,596,950	71,636,950
2020	34,840,000	36,779,750	71,619,750
2021	36,735,000	34,863,550	71,598,550
2022	38,725,000	32,843,125	71,568,125
2023	25,965,000	30,713,250	56,678,250
2024	27,265,000	29,415,000	56,680,000
2025	28,625,000	28,051,750	56,676,750
2026	30,055,000	26,620,500	56,675,500
2027	31,560,000	25,117,750	56,677,750
2028	33,140,000	23,539,750	56,679,750
2029	34,795,000	21,882,750	56,677,750
2030	36,535,000	20,143,000	56,678,000
2031	38,360,000	18,316,250	56,676,250
2032	40,280,000	16,398,250	56,678,250
2033	42,295,000	14,384,250	56,679,250
2034	44,410,000	12,269,500	56,679,500
2035	46,630,000	10,049,000	56,679,000
2036	48,960,000	7,717,500	56,677,500
2037	51,410,000	5,269,500	56,679,500
2038	53,980,000	2,699,000	56,679,000
Total Outstanding	**1,076,140,000**	**1,230,301,023**	**2,306,441,023**

CITY OF ATLANTA, GEORGIA

Computation of Direct and Overlapping Debt
DECEMBER 31, 2002
(CASH BASIS)

	Net Debt Outstanding	% Applicable to Atlanta	Amount Applicable to Atlanta
City of Atlanta General Obligation Debt (1)	$ 238,510,000	100.0%	$ 238,510,000
Less: Sinking Fund	20,527,500	100.0%	20,527,500
NET DIRECT DEBT			**217,982,500**
Overlapping Debt:			
Fulton County	41,478,909	53.9%	22,357,132
DeKalb County	252,664,000	3.4%	8,590,576
Fulton County Building Authority	109,644,894	53.9%	59,098,598
Contractual General Obligation Debt:			
Atlanta and Fulton Recreation Authority (1)	6,800,000	66.7%	4,533,560
Downtown Development Authority (DDA) - COA	70,010,000	100.0%	70,010,000
Urban Residential Finance Authority (URFA) - COA	10,196,565	33.3%	3,398,515
Overlapping Contractual Obligations:			
Fulton-DeKalb Hospital Authority	262,635,000	40.4%	106,104,540
TOTAL OVERLAPPING DEBT			**274,092,921**
TOTAL DIRECT AND OVERLAPPING DEBT			**$ 492,075,421**

Sources: DeKalb Co., Terry Arnold (404) 371-2056, Dick Adams (404) 371-2763, Marvin Davis (404) 371-2238, DeKalb Co. bond counsel - Joe Lay (404) 233-0292. In the outstanding debt figure for DeKalb Co. the sinking fund balance has been netted out.

URFA (404) 880-4100 Dawn Luke, Pete Walker

Fulton Co. (404) 730-7600 Sharron Whitmore; Ray Turner (404) 730-7737

CITY OF ATLANTA, GEORGIA

Municipal Court and CHE Project (98COPS)
Certificates of Participation
DECEMBER 31, 2002

	1998 Refunding Issue			
		Interest		
Bonds	Principal	Rate (Percent)	Interest	Debt Service
Authorized	$ 103,130,000			
Retired/Paid	15,520,000			
Outstanding	$ 87,610,000			
Year	Principal	Rate (Percent)	Interest	Debt Service
2003	4,330,000	3.90	4,252,945	8,582,945
2004	4,500,000	4.50	4,084,075	8,584,075
2005	4,700,000	4.50	3,881,575	8,581,575
2006	4,920,000	5.00	3,670,075	8,590,075
2007	5,165,000	5.00	3,424,075	8,589,075
2008	5,420,000	5.00	3,165,825	8,585,825
2009	5,690,000	5.00	2,894,825	8,584,825
2010	5,980,000	4.50	2,610,325	8,590,325
2011	6,245,000	4.50	2,341,225	8,586,225
2012	6,525,000	5.25	2,060,200	8,585,200
2013	4,355,000	5.25	1,717,638	6,072,638
2014	4,585,000	5.00	1,489,000	6,074,000
2015	4,810,000	5.00	1,259,750	6,069,750
2016	5,055,000	5.00	1,019,250	6,074,250
2017	5,305,000	5.00	766,500	6,071,500
2018	825,000	5.00	501,250	1,326,250
2019	870,000	5.00	460,000	1,330,000
2020	910,000	5.00	416,500	1,326,500
2021	960,000	5.00	371,000	1,331,000
2022	3,150,000	5.00	323,000	3,473,000
2023	3,310,000	5.00	165,500	3,475,500
Totals	**$ 87,610,000**		**$ 40,874,533**	**$ 128,484,533**

CITY OF ATLANTA, GEORGIA

City Wide Radio System Project
Certificates of Participation
DECEMBER 31, 2002

Bonds	1994 Issue Principal	Interest Rate (Percent)	Interest Amount
Authorized	$ 36,480,000		
Retired/Paid	31,415,000		
Outstanding	$ 5,065,000		
Year			
2003	5,065,000	5.88	162,754
Totals	**$ 5,065,000**		**$ 162,754**

CITY OF ATLANTA, GEORGIA

1990 GMA Loan Lease Pool
Certificates of Participation
DECEMBER 31, 2002

Year	Principal	Interest	
		Rate (Percent)	Amount
2003	597,249	5.00	29,862
Totals	**$ 597,249**		**$ 29,862**

CITY OF ATLANTA, GEORGIA

1998 GMA Loan Lease Pool
Certificates of Participation
DECEMBER 31, 2002

Bonds	Principal	Interest Rate (Percent)	Interest Amount
Authorized	$ 32,444,000		
Retired/Paid	-		
Outstanding	$ 32,444,000		
Year			
2003	$ -	4.75	$ 1,541,090
2004	-	4.75	1,541,090
2005	-	4.75	1,541,090
2006	-	4.75	1,541,090
2007	-	4.75	1,541,090
2008	-	4.75	1,541,090
2009	-	4.75	1,541,090
2010	-	4.75	1,541,090
2011	-	4.75	1,541,090
2012	-	4.75	1,541,090
2013	-	4.75	1,541,090
2014	-	4.75	1,541,090
2015	-	4.75	1,541,090
2016	-	4.75	1,541,090
2017	-	4.75	1,541,090
2018	-	4.75	1,541,090
2019	-	4.75	1,541,090
2020	-	4.75	1,541,090
2021	-	4.75	1,541,090
2022	-	4.75	1,541,090
2023	-	4.75	1,541,090
2024	-	4.75	1,541,090
2025	-	4.75	1,541,090
2026	-	4.75	1,541,090
2027	-	4.75	1,541,090
2028	32,444,000	4.75	770,545
Totals	**$ 32,444,000**		**$ 39,297,795**

CITY OF ATLANTA, GEORGIA

Section 108 Loans
DECEMBER 31, 2002

Bonds	Totals	
	Principal	Interest Amount
Authorized	$ 23,325,000	
Retired/Paid	8,665,000	
Outstanding	$ 16,335,000	
1-Aug of the Year		
2003	1,695,000	963,670
2004	1,715,000	857,028
2005	1,735,000	754,030
2006	1,315,000	648,452
2007	1,000,000	567,076
2008	1,025,000	502,898
2009	1,060,000	436,512
2010	1,090,000	367,120
2011	1,135,000	294,347
2012	710,000	217,485
2013	760,000	165,940
2014	245,000	110,399
2015	245,000	91,730
2016	270,000	72,930
2017	220,000	52,347
2018	220,000	34,950
2019	220,000	17,508
Totals	**$ 14,660,000**	**$ 6,154,422**

CITY OF ATLANTA, GEORGIA

Section 108 Loans
DECEMBER 31, 2002

Bonds	Municipal Market 1994 Issue		
		Interest	
	Principal	Rate (Percent)	Amount
Authorized	$ 4,980,000		
Retired/Paid	1,230,000		
Outstanding	$ 3,750,000		
1-Aug of the Year			
2003	210,000	6.53	260,001
2004	230,000	6.57	246,288
2005	250,000	6.67	231,177
2006	270,000	6.76	214,502
2007	300,000	6.85	196,250
2008	325,000	6.93	175,700
2009	360,000	6.93	153,178
2010	390,000	7.00	128,230
2011	435,000	7.08	100,930
2012	465,000	7.13	70,132
2013	515,000	7.18	36,977
2014			
2015			
2016			
2017			
2018			
2019			
Totals	**$ 3,750,000**		**$ 1,813,365**

CITY OF ATLANTA, GEORGIA

Section 108 Loans
DECEMBER 31, 2002

Bonds	Municipal Market 1999 Issue		
		Interest	
	Principal	Rate (Percent)	Amount
Authorized	$ 450,000		
Retired/Paid	75,000		
Outstanding	$ 375,000		
1-Aug of the Year			
2003	25,000	5.50	22,740
2004	25,000	5.58	21,365
2005	25,000	5.67	19,970
2006	25,000	5.75	18,553
2007	25,000	5.78	17,115
2008	25,000	5.83	15,670
2009	25,000	5.96	14,213
2010	25,000	6.06	12,723
2011	25,000	6.16	11,208
2012	25,000	6.26	9,668
2013	25,000	6.33	8,103
2014	25,000	6.41	6,520
2015	25,000	6.49	4,918
2016	50,000	6.59	3,295
2017			
2018			
2019			
Totals	**$ 375,000**		**$ 186,061**

CITY OF ATLANTA, GEORGIA

Section 108 Loans
DECEMBER 31, 2002

Bonds	Summerhill 1995 Issue		
		Interest	
	Principal	Rate (Percent)	Amount
Authorized	$ 6,170,000		
Retired/Paid	3,770,000		
Outstanding	$ 2,400,000		
1-Aug of the Year			
2003	685,000	5.50	134,575
2004	685,000	5.58	96,900
2005	685,000	5.67	58,677
2006	345,000	5.75	19,838
2007			
2008			
2009			
2010			
2011			
2012			
2013			
2014			
2015			
2016			
2017			
2018			
2019			
Totals	**$ 2,400,000**		**$ 309,990**

CITY OF ATLANTA, GEORGIA

Section 108 Loans
DECEMBER 31, 2002

Bonds	MLK/Ashby 1995 Issue		
		Interest	
	Principal	Rate (Percent)	Amount
Authorized	$ 6,825,000		
Retired/Paid	2,730,000		
Outstanding	$ 4,095,000		
1-Aug of the Year			
2003	455,000	6.83	243,971
2004	455,000	5.58	212,895
2005	455,000	5.67	187,506
2006	455,000	5.75	161,707
2007	455,000	5.78	135,545
2008	455,000	5.83	109,246
2009	455,000	5.96	82,719
2010	455,000	6.06	55,601
2011	455,000	6.16	28,028
2012			
2013			
2014			
2015			
2016			
2017			
2018			
2019			
Totals	**$ 4,095,000**		**$ 1,217,218**

CITY OF ATLANTA, GEORGIA

Section 108 Loans
DECEMBER 31, 2002

Bonds	Northyard COPA 2000 Issue		
		Interest	
	Principal	Rate (Percent)	Amount
Authorized	$ 500,000		
Retired/Paid	200,000		
Outstanding	$ 300,000		
1-Aug of the Year			
2003	100,000	7.13	21,416
2004	100,000	7.15	14,290
2005	100,000	7.14	7,140
2006			
2007			
2008			
2009			
2010			
2011			
2012			
2013			
2014			
2015			
2016			
2017			
2018			
2019			
Totals	**$ 300,000**		**$ 42,846**

CITY OF ATLANTA, GEORGIA

Section 108 Loans
DECEMBER 31, 2002

Bonds	Mechanicsville 2000 Issue		
		Interest	
	Principal	Rate (Percent)	Amount
Authorized	$ 4,400,000		
Retired/Paid	660,000		
Outstanding	$ 3,740,000		
1-Aug of the Year			
2003	220,000	7.13	280,967
2004	220,000	7.15	265,290
2005	220,000	7.14	249,560
2006	220,000	7.13	233,852
2007	220,000	7.22	218,166
2008	220,000	7.22	202,282
2009	220,000	7.20	186,402
2010	220,000	7.45	170,566
2011	220,000	7.50	154,181
2012	220,000	7.65	137,685
2013	220,000	7.72	120,860
2014	220,000	7.76	103,879
2015	220,000	7.81	86,812
2016	220,000	7.86	69,635
2017	220,000	7.91	52,347
2018	220,000	7.93	34,950
2019	220,000	7.93	17,508
Totals	**$ 3,740,000**		**$ 2,584,942**

CITY OF ATLANTA, GEORGIA

Schedule of Revenue Bond Coverage
Department of Aviation
LAST TEN YEARS
(CASH BASIS)

Year	Operating Revenue[1]	Current Operating Expenses[2]	Net Revenue available for Debt Service	Debt Service Requirements			% Coverage
				Principal	Interest[3]	Total	
1993	137,438,318	45,129,137	92,309,181	16,323,420	54,355,888	70,679,308	1.31
1994	133,249,106	43,594,295	89,654,811	11,710,000	51,279,995	62,989,995	1.42
1995	172,644,485	47,431,233	125,213,252	14,575,000	54,641,630	69,216,630	1.81
1996	187,589,010	58,306,392	129,282,618	6,555,000	52,068,253	58,623,253	2.21
1997	203,393,601	57,680,544	145,713,057	32,180,000	50,907,185	83,087,185	1.75
1998	236,281,519	61,044,014	175,237,505	33,945,000	49,161,158	83,106,158	2.11
1999	243,875,331	65,241,480	178,633,851	35,905,000	47,250,968	83,155,968	2.15
2000	254,701,033	76,383,098	178,317,935	42,670,000	62,277,198	104,947,198	1.70
2001	257,119,663	84,788,711	172,330,952	48,110,000	79,922,860	128,032,860	1.71
2002	250,917,834	93,131,834	157,786,000	50,775,000	77,257,713	128,032,713	1.23

[1] Represents total operating revenues.

[2] Represents total operating expenses exclusive of debt service.

[3] Interest includes capitalized interest for the years 1993-2001 which is excluded in the bond coverage calculation.

CITY OF ATLANTA, GEORGIA

Airport Facilities Revenue Bonds
DECEMBER 31, 2002

Bonds	Totals	
	Principal	Interest Amount
Authorized	$ 1,887,187,504	
Retired/Paid	558,240,000	
Outstanding	$ 1,328,947,504	
Maturity		
2003	44,852,004	106,151,641
2004	46,678,087	103,012,340
2005	48,785,023	81,465,839
2006	51,296,519	76,394,815
2007	36,716,283	73,826,662
2008	38,246,730	72,283,771
2009	39,912,858	70,606,898
2010	29,845,000	58,081,438
2011	31,615,000	56,314,753
2012	33,500,000	54,428,421
2013	35,260,000	52,397,796
2014	37,465,000	50,264,428
2015	39,660,000	48,065,980
2016	42,000,000	45,730,405
2017	44,485,000	43,246,043
2018	47,040,000	40,683,705
2019	49,700,000	38,032,099
2020	52,560,000	35,174,349
2021	51,360,000	32,280,511
2022	54,205,000	29,437,180
2023	57,205,000	26,436,330
2024	60,380,000	23,269,380
2025	63,715,000	19,926,636
2026	67,245,000	16,399,243
2027	71,015,000	12,628,649
2028	75,000,000	8,646,661
2029	79,205,000	4,441,224
2030	-	-
Totals	**$ 1,328,947,504**	**$ 1,279,627,193**

CITY OF ATLANTA, GEORGIA

Airport Facilities Revenue Bonds
DECEMBER 31, 2002

Bonds	1990 Issue Principal	Rate (Percent)	Interest Amount
Authorized	$ 319,247,504		
Retired/Paid	287,310,000		
Outstanding	$ 31,937,504		
Maturity			
2003	5,592,004	7.25	8,516,380
2004	5,208,087	7.25	8,901,673
2005	4,850,023	7.25	9,259,561
2006	4,516,519	7.25	9,592,777
2007	4,206,283	7.25	9,903,712
2008	3,916,730	7.25	10,191,708
2009	3,647,858	7.25	10,462,142
2010			
2011			
2012			
2013			
2014			
2015			
2016			
2017			
2018			
2019			
2020			
2021			
2022			
2023			
2024			
2025			
2026			
2027			
2028			
2029			
2030			
Totals	**$ 31,937,504**		**$ 66,827,952**

CITY OF ATLANTA, GEORGIA

Airport Facilities Revenue Bonds
DECEMBER 31, 2002

Bonds	1994-A Refunding Issue Principal	Rate (Percent)	Interest Amount
Authorized	$ 71,045,000		
Retired/Paid	31,715,000		
Outstanding	$ 39,330,000		
Maturity			
2003	4,690,000	5.40	2,455,460
2004	4,940,000	5.50	2,202,200
2005	5,215,000	6.50	1,930,500
2006	5,555,000	6.50	1,591,525
2007	5,920,000	6.50	1,230,450
2008	6,300,000	6.50	845,650
2009	6,710,000	6.50	436,150
2010			
2011			
2012			
2013			
2014			
2015			
2016			
2017			
2018			
2019			
2020			
2021			
2022			
2023			
2024			
2025			
2026			
2027			
2028			
2029			
2030			
Totals	**$ 39,330,000**		**$ 10,691,935**

CITY OF ATLANTA, GEORGIA

Airport Facilities Revenue Bonds
DECEMBER 31, 2002

	1994-B Refunding Issue		
Bonds	**Principal**	**Rate (Percent)**	**Interest Amount**
Authorized	$ 210,095,000		
Retired/Paid	81,370,000		
Outstanding	$ 128,725,000		
Maturity			
2003	4,880,000	5.60	7,625,100
2004	1,960,000	5.70	7,351,820
2005	2,065,000	5.75	7,240,100
2006	2,195,000	5.75	7,121,363
2007	7,855,000	5.75	6,995,150
2008	8,305,000	5.75	6,543,488
2009	8,780,000	5.75	6,065,950
2010	9,285,000	6.00	5,561,100
2011	9,845,000	6.00	5,004,000
2012	10,435,000	6.00	4,413,300
2013	11,060,000	6.00	3,787,200
2014	11,725,000	6.00	3,123,600
2015	12,425,000	6.00	2,420,100
2016	13,175,000	6.00	1,674,600
2017	13,965,000	6.00	884,100
2018	770,000	6.00	46,200
2019			
2020			
2021			
2022			
2023			
2024			
2025			
2026			
2027			
2028			
2029			
2030			
Totals	**$ 128,725,000**		**$ 75,857,170**

CITY OF ATLANTA, GEORGIA

Airport Facilities Revenue Bonds
DECEMBER 31, 2002

Bonds	1996 Refunding Issue Principal	Rate (Percent)	Interest Amount
Authorized	$ 276,565,000		
Retired/Paid	122,165,000		
Outstanding	$ 154,400,000		
Maturity			
2003	29,620,000	--	9,377,813
2004	34,495,000	6.25	7,696,813
2005	36,655,000	6.50	5,540,875
2006	39,030,000	--	3,158,300
2007	4,620,000	5.25	766,500
2008	4,865,000	5.25	523,950
2009	5,115,000	5.25	268,538
2010			
2011			
2012			
2013			
2014			
2015			
2016			
2017			
2018			
2019			
2020			
2021			
2022			
2023			
2024			
2025			
2026			
2027			
2028			
2029			
2030			
Totals	**$ 154,400,000**		**$ 27,332,788**

CITY OF ATLANTA, GEORGIA

Airport Facilities Revenue Bonds
DECEMBER 31, 2002

	2000A Airport Revenue Bonds		
Bonds	**Principal**	**Rate (Percent)**	**Interest Amount**
Authorized	$ 711,880,000		
Retired/Paid	130,000		
Outstanding	$ 711,750,000		
Maturity			
2003	70,000		51,594,070
2004	75,000		50,277,016
2005	-		41,047,345
2006	-		39,765,369
2007	10,135,000		39,765,369
2008	10,655,000		39,237,369
2009	11,220,000		38,669,044
2010	4,485,000		38,070,563
2011	4,735,000		37,821,228
2012	4,995,000		37,562,240
2013	7,400,000		37,282,340
2014	24,020,000		36,858,246
2015	25,410,000		35,466,499
2016	26,890,000		33,985,924
2017	28,470,000		32,408,161
2018	44,095,000		30,806,724
2019	47,400,000		28,326,380
2020	50,130,000		25,600,880
2021	36,535,000		22,843,730
2022	38,545,000		20,834,305
2023	40,665,000		18,714,330
2024	42,905,000		16,477,755
2025	45,260,000		14,117,980
2026	47,750,000		11,628,680
2027	50,425,000		8,954,680
2028	53,250,000		6,130,880
2029	56,230,000		3,148,880
2030			
Totals	**$ 711,750,000**		**$ 797,395,985**

CITY OF ATLANTA, GEORGIA

Airport Facilities Revenue Bonds
DECEMBER 31, 2002

	2000B Airport Revenue Bonds		
Bonds	**Principal**	**Rate (Percent)**	**Interest Amount**
Authorized	$ 201,955,000		
Retired/Paid	-		
Outstanding	$ 201,955,000		
Maturity			
2003	-	--	22,834,675
2004	-	--	22,834,675
2005	-	--	12,699,314
2006	-	--	11,417,338
2007	3,980,000	5.63	11,417,338
2008	4,205,000	5.63	11,193,463
2009	4,440,000	5.75	10,956,931
2010	1,700,000	5.75	10,701,631
2011	1,800,000	5.75	10,603,881
2012	1,900,000	6.00	10,500,381
2013	1,730,000	6.00	10,386,381
2014	1,720,000	6.00	10,282,581
2015	1,825,000	6.00	10,179,381
2016	1,935,000	6.00	10,069,881
2017	2,050,000	6.00	9,953,781
2018	2,175,000	5.75	9,830,781
2019	2,300,000	5.75	9,705,719
2020	2,430,000	5.63	9,573,469
2021	14,825,000	5.63	9,436,781
2022	15,660,000	5.63	8,602,875
2023	16,540,000	5.63	7,722,000
2024	17,475,000	5.63	6,791,625
2025	18,455,000	5.63	5,808,656
2026	19,495,000	5.63	4,770,563
2027	20,590,000	5.63	3,673,969
2028	21,750,000	5.63	2,515,781
2029	22,975,000	5.63	1,292,344
2030			
Totals	**$ 201,955,000**		**$ 265,756,195**

CITY OF ATLANTA, GEORGIA

Airport Facilities Revenue Bonds
DECEMBER 31, 2002

Bonds	2000C Airport Revenue Bonds Principal	Rate (Percent)	Interest Amount
Authorized	$ 96,400,000		
Retired/Paid	35,550,000		
Outstanding	$ 60,850,000		
Maturity			
2003	-	--	3,748,144
2004	-	--	3,748,144
2005	-	--	3,748,144
2006	-	--	3,748,144
2007	-	--	3,748,144
2008	-	--	3,748,144
2009	-	--	3,748,144
2010	14,375,000	6.00	3,748,144
2011	15,235,000	6.13	2,885,644
2012	16,170,000	6.25	1,952,500
2013	15,070,000	6.25	941,875
2014			
2015			
2016			
2017			
2018			
2019			
2020			
2021			
2022			
2023			
2024			
2025			
2026			
2027			
2028			
2029			
2030			
Totals	**$ 60,850,000**		**$ 35,765,169**

CITY OF ATLANTA, GEORGIA

Solid Waste Management Authority Revenue Bonds
DECEMBER 31, 2002

	1995 Issue		
		Interest	
Bonds	Principal	Rate (Percent)	Amount
Authorized	$ 28,795,000		
Retired/Paid	3,085,000		
Outstanding	$ 25,710,000		
Maturity			
2003	855,000	4.40	1,291,970
2004	890,000	4.50	1,254,350
2005	930,000	4.60	1,214,300
2006	975,000	4.70	1,171,520
2007	1,020,000	4.80	1,125,695
2008	1,070,000	4.90	1,076,735
2009	1,125,000	5.00	1,024,305
2010	1,180,000	5.10	968,055
2011	1,240,000	5.13	907,875
2012	1,300,000	5.00	844,325
2013	1,365,000	5.00	779,325
2014	1,435,000	5.00	711,075
2015	1,510,000	5.00	639,325
2016	1,585,000	5.00	563,825
2017	1,660,000	5.25	484,575
2018	1,750,000	5.25	397,425
2019	1,840,000	5.25	305,550
2020	1,940,000	5.25	208,950
2021	2,040,000	5.25	107,100
Totals	**$ 25,710,000**		**$ 15,076,280**

CITY OF ATLANTA, GEORGIA

Downtown Development Authority Variable Rate Refunding Revenue Bonds (Underground Atlanta Project)
DECEMBER 31, 2002

Bonds	2002 Refunding Issue Principal	Interest Rate (Percent)	Interest Amount
Authorized	$ 71,625,000		
Retired/Paid	-		
Outstanding	$ 71,625,000		
Maturity			
2003	2,435,000	5.48	4,750,086
2004	3,860,000	5.48	3,791,612
2005	4,050,000	5.48	3,580,084
2006	4,225,000	5.48	3,358,144
2007	4,445,000	5.48	3,126,614
2008	4,710,000	5.48	2,883,028
2009	4,995,000	5.48	2,624,920
2010	5,305,000	5.48	2,351,194
2011	5,545,000	5.48	2,060,480
2012	5,905,000	5.48	1,756,614
2013	6,080,000	5.48	1,433,020
2014	6,350,000	5.48	1,099,836
2015	6,680,000	5.48	751,856
2016	7,040,000	5.48	385,792
Totals	**$ 71,625,000**		**$ 33,953,280**

*** The 2002 Refunding Bond is a variable rate issue, which is a part of a SWAP agreement. Per the terms of the agreement, the City pays 5.48% fixed rate for interest charged.

CITY OF ATLANTA, GEORGIA

Special Assessment Collections
LAST TEN YEARS
(CASH BASIS)

Year	Assessments Billed	Assessments Collected	Ratio of Collections to Amount Billed	Total Outstanding Assessments
1993	593,685	139,044	23.4	3,313,114
1994	1,074,752	189,323	17.6	4,198,543
1995	1,609,273	121,968	7.6	5,685,848
1996	1,171,079	163,052	13.9	6,693,875
1997	2,079,161	358,874	17.3	8,748,431
1998	878,224	203,428	23.2	8,621,736
1999	122,219	386,675	316.4	8,357,280
2000	95,756	379,999	396.8	8,073,037
2001	105,523	347,505	329.3	7,831,055
2002	98,921	432,549	437.3	7,497,427

NOTES: All Special Assessments are due when billed and may be paid within thirty (30) days without interest. An election to pay in four installments is available for demolition, curb, gutter and sidewalks; six installments for sewer; and ten installments for paving at an annual interest rate of seven percent (7%) on the balance. Each installment is added to the Special Assessment Fund and the method of enforcing collections is the same as for general government taxes.

These amounts do not reflect any allowances for bad debts.

CITY OF ATLANTA, GEORGIA

Ratio of Net General Bonded Debt to Assessed Value and Net Bonded Debt Per Capita
LAST TEN YEARS
(CASH BASIS)

Year	Population[1]	Assessed Value[2]	Gross Bonded Debt[3]	Debt Service Monies Available	Net Bonded Debt	Ratio of Net Bonded Debt to Assessed Value (Percent)	Net Bonded Debt per Capita
		(Dollars in thousands, except per capita amounts)					
1993	419,300	10,046,683	178,260	27,067	151,193	1.50	360.58
1994	421,900	10,100,534	260,410	29,412	230,998	2.29	547.52
1995	424,300	10,268,452	260,990	30,674	230,316	2.24	542.82
1996	425,200	10,629,772	289,795	27,795	262,000	2.46	616.18
1997	426,300	10,860,127	329,440	33,006	296,434	2.73	695.36
1998	426,600	12,717,080	324,030	49,453	274,577	2.16	643.64
1999	427,500	12,916,521	323,365	43,409	279,956	2.17	654.87
2000	430,000	13,940,772	321,915	52,362	269,553	1.93	626.87
2001	419,185	15,725,462	237,200	13,973	223,227	1.42	532.53
2002	428,100	17,498,002	238,510	20,258	217,982	1.25	509.19

[1] Source: Atlanta Regional Commission as of April, 2002.
[2] Includes Freeport.
[3] Includes all Long-term General Obligation Debt.

CITY OF ATLANTA, GEORGIA

Ratio of Annual Debt Service Expenditures for General Bonded Debt to Total General Fund Expenditures LAST TEN YEARS (CASH BASIS)

Year	Principal	Interest	Total Debt Service	Total General Fund Expenditures	Ratio of Debt Service to General Expenditures (Percent)
1993	4,740,000	6,502,903	11,242,903	373,562,757	3.0
1994	5,960,000	9,887,379	15,847,379	364,150,014	4.4
1995	7,420,000	16,350,126	23,770,126	380,094,234	6.3
1996	7,695,000	14,561,647	22,256,647	406,253,389	5.5
1997	9,715,000	15,965,781	25,680,781	411,639,360	6.2
1998	10,270,000	18,148,531	28,418,531	408,318,589	7.0
1999	10,720,000	17,126,336	27,846,336	414,713,655	6.7
2000	9,450,000	16,515,024	25,965,024	461,777,624	5.6
2001	9,970,000	16,498,701	26,468,701	451,001,618	5.9
2002	6,690,000	11,692,878	18,382,878	410,587,994	4.5

CITY OF ATLANTA, GEORGIA

General Fund Expenditures and Other Financing uses by Function
LAST TEN YEARS
(CASH BASIS)

Year	General Government	Public Safety	Public Works		Cultural Affairs & Libraries	Parks & Recreation	Total Expenditures
			Sanitation	Streets & Highways			
1993	149,426,802	144,900,712	29,955,807	24,863,698	3,006,598	21,409,140	373,562,757
1994	151,691,130	138,088,804	28,940,396	23,420,357	2,872,571	19,136,756	364,150,014
1995	167,290,852	135,967,649	30,723,103	22,780,516	3,460,590	19,871,524	380,094,234
1996	168,660,622	144,591,993	37,994,940	28,084,434	3,590,375	23,331,025	406,253,389
1997	171,491,843	152,344,992	33,702,386	27,042,910	3,760,872	23,296,357	411,639,360
1998	171,948,161	152,667,051	34,278,576	24,604,577	3,741,488	21,078,736	408,318,589
1999	183,213,904	153,649,715	32,282,506	22,758,700	3,601,245	19,207,585	414,713,655
2000	204,121,947	167,852,280	41,299,069	24,758,195	3,971,696	19,774,437	461,777,624
2001	220,144,015 (1)	178,248,929	NA(2)	26,242,079	4,202,155	22,164,440	451,001,618
2002	186,716,339 (1)	174,626,570	(2)	25,813,232	2,596,376	20,835,477	410,587,994

(1) Includes Department of Corrections.

(2) The Bureau of Solid Waste Services was moved out of the General Fund in 2001 and into the Solid Waste Services Revenue Fund.

(3) City Traffic Court expenditures were moved from the General fund in 2002 to the Traffic Court Operation Fund.

CITY OF ATLANTA, GEORGIA

General Fund Revenue and Other Financing Sources
LAST TEN YEARS
(CASH BASIS)

Year	Taxes	Licenses & Permits	Charges for Current Services	Fines Forfeits, & Penalties	Inter-Governmental Revenues	Miscellaneous Revenue	Other Financing Sources	General Fund Revenue Total
1993	236,074,825	33,310,619	35,068,844	12,724,405	646,226	7,167,817	25,555,853	350,548,589
1994	248,285,751	34,676,030	41,233,861	11,939,177	1,576,589	8,518,957	36,753,837	382,984,202
1995	247,413,223	35,518,221	41,281,247	11,793,833	1,073,614	9,439,447	42,317,568	388,837,153
1996	246,751,394	40,516,158	40,876,442	11,033,573	1,053,472	14,432,742	51,564,468	406,228,249
1997	238,862,426	42,520,605	43,600,158	14,272,905	533,644	10,983,667	42,683,488	393,456,893
1998	245,306,399	43,109,673	42,821,940	16,301,862	581,288	10,896,719	36,172,253	395,190,134
1999	286,363,348	47,224,484	34,817,921	18,000,059	536,820	11,309,549	36,821,689	435,073,870
2000	292,278,332	52,119,888	39,267,781	20,487,625	536,780	14,049,049	37,671,033	456,410,488
2001	291,157,216	52,443,055	4,678,380 (1)	16,175,769	535,368	11,386,982	39,652,165	416,028,935
2002	338,955,295	51,854,959	7,557,215 (1)	1,251,052 (2)	538,267	11,101,037	46,015,091	457,272,916

(1) Sanitary Service charge revenues were moved out of the General Fund in 2001 and into the Sanitary Services Revenue Fund.

(2) Traffic and Parking fine revenues were moved from the General Fund in 2002 to the Traffic Court Revenue Fund.

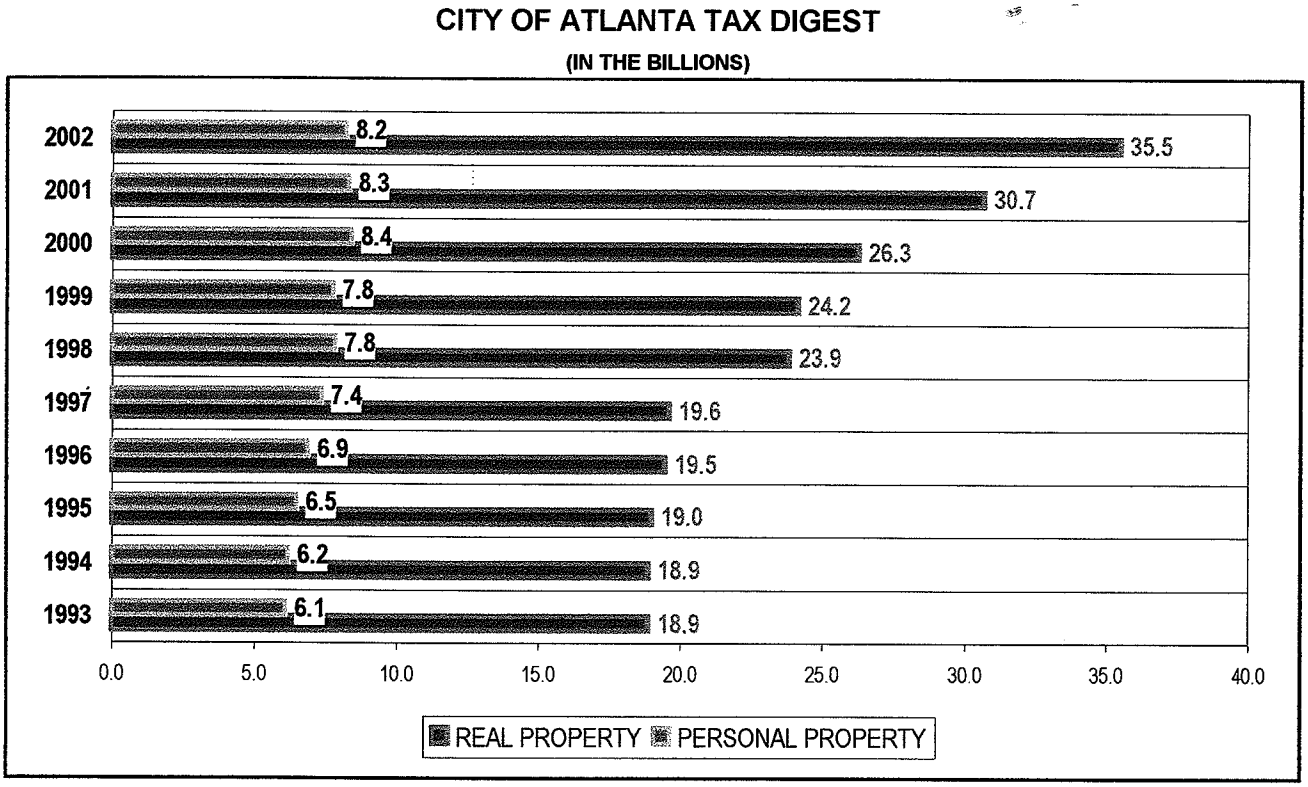
OTHER SCHEDULES

The financial information in this section provides detailed data on the City's Property Tax Rates and Levies and other sources of revenue, These tables cover multiple fiscal years and provide financial report users with a broader and more complete understanding of the City of Atlanta and its financial affairs.

The City's Tax Digest

PROPERTY TAXES AND LOCAL OPTION SALES TAXES

Trends in property values are a key indicator of the economic condition of a community. Property taxes are one of the primary sources of revenue for Atlanta, comprising 30.96% of general fund revenues in 2002. The City's real property tax digest increased 187.70% in value over the past ten years from $18.9 billion in 1993 to $35.5 billion in 2002 in actual dollars. New construction, indicated by building permits, along with reassessment of the majority of existing properties were the reasons for the increase in the real property digest over the past decade.



Property taxes include amounts levied against all real, public utility and tangible property. The City shares a common tax base with the Atlanta Board of Education, portions of Fulton and DeKalb counties and a hospital authority. The City's operating millage rate was increased from 6.19 mills to 9.02 mills in 2002 as a means of supporting the General Fund Budget.

CITY OF ATLANTA, GEORGIA

General Fund Tax Revenues by Source
LAST TEN YEARS
(CASH BASIS)

	PROPERTY						OTHER					
	TANGIBLE		INTANGIBLE									
Year	(Current)	Prior	(Current)	(Prior)	Recording & Transfer Tax	Penalties & Interest on Taxes	Sales Tax	Tax on Receipt of Public Utilities	Tax on Insurance Premiums	Alcoholic Beverages	Hotel/ Motel	Total Taxes Collected
1993	93,277,761	6,007,133	2,196,684	1,170,337	2,534,186	2,503,257	56,204,278	24,809,994	11,993,813	12,454,721	22,922,661	236,074,825
1994	90,586,424	8,720,971	2,910,237	623,225	2,907,631	2,263,175	62,764,765	26,920,166	12,268,812	12,837,401	25,482,944	248,285,751
1995	81,368,902	6,853,855	2,400,000	406,101	2,670,063	4,414,382	68,663,795	27,263,643	13,003,429	13,070,511	27,298,542	247,413,223
1996	63,708,102	7,352,229	- (1)	938,292	2,694,217	3,314,677	80,297,450	28,981,021	13,896,912	14,195,329	31,373,165	246,751,394
1997	60,728,297	7,997,555	-	276	3,465,713	4,479,431	75,191,022	29,116,831	14,740,366	12,831,008	30,311,927	238,862,426
1998	60,688,695	2,888,569	-	-	4,152,381	1,547,299	83,949,293	30,087,442	15,457,214	13,405,497	33,130,009	245,306,399
1999	70,975,961	12,418,702 (2)	-	-	4,849,676	1,004,010	90,386,199	39,447,359	16,015,976	13,939,739	37,325,726	286,363,348
2000	74,824,932	5,055,803	-	22,654	5,387,983	509,359	96,164,771	39,632,661	17,011,123	13,824,789	39,844,257	292,278,332
2001	81,971,876	4,024,541	-	-	6,327,210	736,654	94,780,206	39,534,961	15,128,028	13,736,085	34,917,652	291,157,213
2002	128,177,300	5,815,990	-	-	6,900,067	706,801	88,788,626	45,191,936	16,590,653	13,283,328	33,500,593	338,955,295

(1) Intangible taxes no longer assessed as of January 1, 1996.

(2) Includes collections of a 1998 reassessment of $15,189,076 which was billed by Fulton County to taxpayers in March, 1999.

CITY OF ATLANTA, GEORGIA

Property Tax Rates - All Direct and Overlapping Governments
(Per $1,000 Assessed Value)
LAST TEN YEARS

	City of Atlanta, Georgia						Atlanta/ DeKalb County	Downtown Improvement District	Fulton County, Georgia				
Year	General Levy	School Levy	Parks Levy	City Bond Levy	School Bond Levy	Total	Special Tax District	Special Tax District [1]	County Levy	County Bond Levy	Hospital Levy	Georgia State Levy	Total
1993	11.49	23.66	0.50	0.21	1.11	36.97	2.03	--	8.75	0.66	5.10	0.25	14.76
1994	10.99	23.44	0.50	0.25	1.29	36.47	1.98	--	8.64	0.66	4.71	0.25	14.26
1995	9.66	23.19	0.50	0.99	1.31	35.65	1.90	--	9.20	0.66	4.15	0.25	14.26
1996	6.90	26.95	0.50	0.99	1.31	36.65	1.87	2.02	8.90	0.66	4.45	0.25	14.26
1997	6.57	25.43	0.50	1.32	1.00 [2]	34.82	2.06	2.02	9.14	0.66	3.89	0.25	13.94
1998	6.57	25.43	0.50	1.32	1	34.82	2.06	2.02	9.14	0.66	3.89	0.25	13.94
1999	6.57	24.93	0.50	1.32	1.00	34.32	1.96	2.22	9.14	0.66	3.89	0.25	13.94
2000	6.28	23.84	0.48	1.27	0.96	32.83	1.86	2.22	13.31 [3]	0.38	--	0.25	13.94
2001	6.19	21.94	0.44	0.74	0.12	29.43	1.47	2.22	13.04 [3]	0.30	--	0.25	13.59
2002	9.02	21.67	0.50	1.34	0.11	32.64	1.30	2.50	12.53 [3]	0.28	--	0.25	13.06

(1) Tax imposed by property owners in the district pursuant to state authorization.

(2) Reduced by a debt service payment of $3,052,000 by the Atlanta Board of Education using its existing resources.

(3) Hospital Levy included in County Levy.

CITY OF ATLANTA, GEORGIA

Property Tax Rates and Tax Levies
LAST TEN YEARS

Tax Rates (per $1,000 assessed value)

Year	Schools	General Fund Operations	Debt Service	Park Improvements	Total
1993	23.66	11.49	1.32	0.50	36.97
1994	23.44	10.99	1.54	0.50	36.47
1995	23.19	9.66	2.3	0.50	35.65
1996	26.95	6.90	2.30	0.50	36.65
1997	25.43	6.57	2.32	0.50	34.82
1998	25.43	6.57	2.32	0.50	34.82
1999	24.93	6.57	2.32	0.50	34.32
2000	23.84	6.28	2.23	0.48	32.83
2001	21.94	6.19	0.86	0.44	29.43
2002	21.67	9.02	1.45	0.50	32.64

Tax Levies

1993	221,821,498	109,580,800	13,034,201	4,549,610	348,986,109(1)
1994	220,142,786	104,966,861	15,311,731	4,565,338	344,986,716(1)
1995	214,367,424	90,113,858	23,061,340	4,662,530	332,205,152(1)
1996	256,610,799	67,771,498	24,276,529	4,799,716	353,458,542(1)
1997	250,283,310	64,625,743	25,056,649	4,902,619	344,868,321(1)
1998	295,957,990	76,462,603	28,781,599	5,819,072	407,021,264(1)
1999	295,111,003	77,772,936	29,598,720	5,918,793	408,401,451(1)
2000	306,777,569	80,812,212	31,140,597	6,279,675	425,010,052(1)
2001	316,717,075	88,226,548	13,014,344	6,271,354	424,229,321(1)
2002	343,562,112	141,378,685	24,622,343	7,919,092	517,482,232(1)

(1) These totals do not include the levy for the Special Tax District in that part of the City located in DeKalb County which is transferred to Fulton County to be used for Library Operations. Also, these totals do not include intangible taxes.

CITY OF ATLANTA
Assessed and Estimated Actual Value of Taxable Property
Last Ten Years
1993-2002

Fiscal Year	Real Estate		Personal Property and Corporate Franchises		Total		Ratio of Total Assessed to Total Estimated True Value
	Assessed Value(Gross)	Estimated True Value	Assessed Value[1]	Estimated True Value	Assessed Value(Gross)	Estimated True Value	
1993	7,560,671,370	18,901,678,425	2,440,539,621	6,101,349,052	10,001,210,991	25,003,027,478	40
1994	7,552,051,010	18,880,127,525	2,491,762,876	6,229,407,190	10,043,813,886	25,109,534,715	40
1995	7,615,780,160	19,039,450,400	2,597,436,514	6,493,591,285	10,213,216,674	25,533,041,685	40
1996	7,798,454,040	19,496,135,100	2,773,758,023	6,934,395,058	10,572,212,063	26,430,530,158	40
1997	7,845,932,330	19,614,830,825	2,954,562,073	7,386,405,183	10,800,494,403	27,001,236,008	40
1998	9,545,833,340	23,864,583,350	3,136,416,510	7,841,041,275	12,682,249,850	31,705,624,625	40
1999	9,671,243,681	24,178,109,203	3,112,309,595	7,780,773,988	12,783,553,276	31,958,883,190	40
2000	10,537,528,819	26,343,822,048	3,378,385,537	8,445,963,843	13,915,914,356	34,789,785,890	40
2001	12,273,584,727	30,683,961,818	3,328,687,294	8,321,718,235	15,602,272,021	39,005,680,053	40
2002	14,191,430,603	35,478,576,508	3,286,308,120	8,215,770,300	17,477,738,723	43,694,346,808	40

NOTE: Assessed values are established by the Fulton County Board of Tax Assessors on January 1 of each year at 40% of the market value as required by State Law.

[1] **Freeport exemption netted out.**

Construction Activity

Construction boomed in Atlanta in 1980's as the City experienced a very strong economy. Building activity declined somewhat after its peak in 1989, but jumped up again to $1.0 billion in 1994 due largely to increased construction activity related to the 1996 Olympics Games. Within a ten year span 1993 - 2002, the City issued $12.8 billion in building permits for new constructions. In 2002, 8971 permits valued at $2.2 billion were issued by the City.

UNEMPLOYMENT RATE

Due to the strong economy the unemployment rate of Atlanta declined for most of the past decade until the recession in1992 and near the end of 1993. Unemployment levels were reduced in most of 1993 and 1994 after the peak in 1992. In 1995 and 1996 there were 14,800 jobs added to the City's economic base. However, the unemployment rate was higher than the state and the national levels in the past ten years. The higher rate in the City was probably due to a proportionately higher number of lower skilled workers in the labor force and the attending difficulty in finding employment. The unemployment rate in 2002 increased to 7.3% from 5.8% in 2001.

CITY OF ATLANTA, GEORGIA

Value of Construction and Bank Deposits
LAST TEN YEARS

	Commercial Construction		Residential Construction			City Property Values		
Year	Number of Units	Value	Number of Units	Value	Bank Deposits (in thousands)[1]	Real Property Market Value	Personal Property Market Value[2]	Total Market Value
1993	437	134,061,877	425	61,651,005	18,457,466	18,901,678,425	6,101,349,052	25,003,027,477
1994	506	447,118,705	431	88,234,695	18,675,277	18,880,127,525	6,229,407,190	25,109,534,715
1995	492	141,425,935	460	119,174,147	20,095,365	19,039,452,900	6,493,591,285	25,533,044,185
1996	855	161,874,206	548	265,315,897	21,775,882	19,496,135,100	6,934,395,058	26,430,530,158
1997	559	250,113,212	472	188,433,969	22,188,091	19,614,830,825	7,386,405,183	27,001,236,008
1998	572	400,599,578	647	234,141,067	23,405,856	23,864,583,350	7,841,041,275	31,705,624,625
1999	564	371,755,724	884	409,909,735	24,186,589	24,178,109,203	7,780,773,988	31,958,883,190
2000	1,045	552,114,967	244	192,497,450	29,241,200	26,343,822,048	8,445,963,843	34,789,785,890
2001	1,068	538,068,746	551	747,118,442	29,248,023	30,683,961,818	8,321,718,235	39,005,680,053
2002	1,019	581,419,369	531	1,004,552,282	32,257,957	35,478,576,508	8,215,770,300	43,694,346,808

Source:
[1] Federal Reserve Bank - Atlanta Region
[2] Freeport exemption netted out.

FACTS

OFFICIAL NAME:	The William B. Hartsfield Atlanta International Airport
OFFICIAL SHORTENED NAME/CODE:	Hartsfield Atlanta International Airport/ATL
OWNER/OPERATOR:	The City of Atlanta/Department of Aviation
DISTANCE FROM DOWNTOWN ATLANTA:	10 miles (16.2 kilometers)
ELEVATION ABOVE SEA LEVEL:	1,026 feet (316 meters)
LATITUDE/LONGITUDE:	33° 38' 21.1" North/84° 25' 39.6" West
TOTAL AIRPORT AREA:	3,750 acres (1,518 hectares)

TERMINAL COMPLEX: The passenger terminal complex measures 130 acres (52.6 hectares), or 5.7 million square feet. The complex includes the Terminal Building, Concourses T, A, B, C, D and E, the International Concourse. Within these concourses are 146 domestic and 24 international gates. The entire airport complex is free of any architectural barriers to people with disabilities.

PEOPLE MOVER: The airport's underground-automated people mover, connecting all concourses with the terminal, consists of nine, four car trains operating on a 3.5-mile loop track. The time between trains, at any of the 13 stations, is approximately two minutes.

CARGO FACILITIES: There are three main air cargo complexes, North, Midfield and South, a Perishables Complex and an Equine Complex. The total on-airport air cargo warehouse space measures two million square feet.

RUNWAYS: There are four parallel runways in an east-west configuration:

(1) 9R-27L = 9,000 feet long (2,743 meters). Category III.
(2) 9L-27R = 11,889 feet long (3,624 meters). Category I.
(3) 8R-26L = 10,000 feet long (3,048 meters). Category II.
(4) 8L-26R = 9,000 feet long (2,743 meters). Category III.

PARKING CAPACITY: There are more than 30,000 public parking spaces, including more than 14,500 spaces in close-in parking decks, 8,000 in economy lots and 8,500 in "Park-Ride" lots. Special parking spaces are provided for the physically challenged.

GROUND TRANSPORTATION: The Metropolitan Atlanta Rapid Rail System (MARTA) station is located inside the airport terminal. Other transportation available from the terminal includes: 8 on-airport rental car companies with bus service; 3 off-airport rental car companies with bus service; 15 scheduled bus service operators to destinations throughout the metropolitan Atlanta area; 17 scheduled bus service operators to destinations in Georgia and surrounding states; 187 limousine operators; 50 hotel/motel shuttle bus operators and 300 taxicabs.

Hartsfield Atlanta International Airport

FACTS

CONCESSIONS: There are more than 200 concession outlets throughout the airport, including 75 food and beverage, 82 retail and convenience, and 21 staffed service outlets.

EXECUTIVE CONFERENCE CENTER: The 43,000 square feet Executive Conference Center at Hartsfield, located in the Atrium terminal for the convenience of business travelers from various centralized destinations, contains 24 meeting rooms and 18 individual workstations to conduct business in a popular location for company executives.

EMPLOYMENT: The airport is considered to be the largest employment center in the State of Georgia. There are approximately 43,300 airline, ground transportation, concessionaire, security, federal government, City of Atlanta and airport tenant employees at the airport.

ECONOMIC IMPACT: The total airport payroll is $1.9 billion, resulting in a direct and indirect economic impact of $3.8 billion on the local and regional economy. The total annual regional economic impact of the airport is more than $16.8 billion.

2002 REVENUE: Airport revenue was $250,917,834 (unaudited) derived from landing fees, concession revenues, parking fees, building and land rentals, and passenger facility charges (PFCs).

PASSENGER AIRLINES SERVING ATLANTA (22):

Aeromexico	American Airlines	Continental	Korean Air	United Airlines
Air Canada	America West	Corporate Airlines	Lufthansa	US Airways
Air France	ASA	Delta Air Lines	Midwest Express	
Air Jamaica	British Airways	Frontier	Northwest Airlines	
Air Tran	COMair	Hooters Air	South African Airlines	

ALL-CARGO AIRLINES SERVING ATLANTA (17):

Aeromexpress	DHL Worldwide	Japain Airlines Cargo	MartinAir	UPS
BAX Global	Emery Worldwide	Kitty Hawk	Mountain Air	
British Airways	EVA Air	Korean Air	Polar Air	
China Airlines	FedEx	Lufthansa Cargo	Qantas	

STATISTICS FOR 2002:

	Passengers	Cargo in Metric Tons *(Freight/Express/Mail)*	Aircraft Operations *Landings and Takeoffs*
Domestic	70,895,943	459,298	847,675
International	5,715,038	274,785	42,291
Transit	265,147	0	0
TOTAL	**76,876,128**	**734,083**	**889,966**

FURTHER INFORMATION: Please contact the Department of Aviation, Marketing & Public Relations Division:
Telephone **(404) 209-1700**; Fax **(404) 209-2942.**
Or, visit the Hartsfield Atlanta International Airport Web site at:
http://www.atlanta-airport.com *or* http://www.atlmasterplan.com

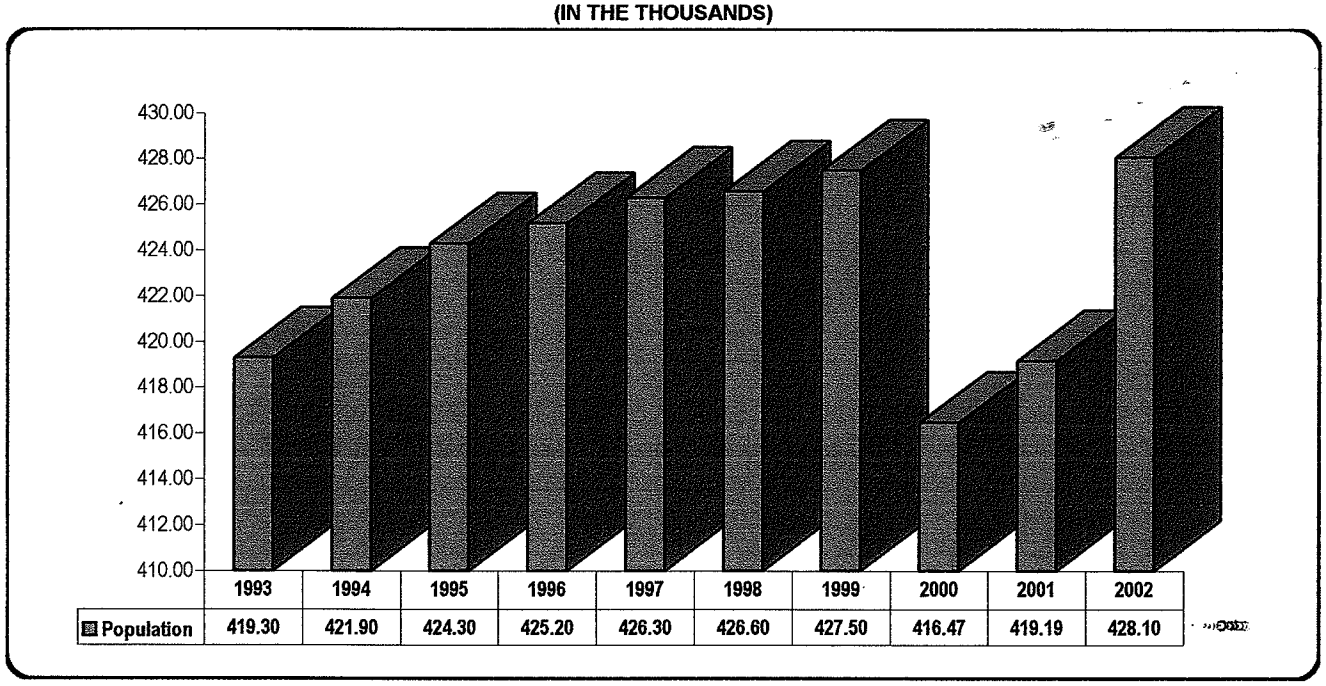
STATISTICAL SECTION

The financial information in this section provides detailed data on the financial, economic and physical characteristics of the City, These tables cover multiple fiscal years and provide financial report users with a broader and more complete understanding of the City of Atlanta and its financial affairs.

Population

The official City of Atlanta population is increasing steadily. Although the population decreased from 495,039 in 1970 to 394,000 in 1989, there has been an increase each year since 1990. Residency data does not tell the whole story for the City. Many people commute into the City to work and play. By the year 2010, it is estimated that approximately 479,000 persons will reside in the City while it remains the center of business and entertainment activity in the growing metropolitan area. The population of the City of Atlanta in 2002 was 428,100.

CITY OF ATLANTA POPULATION
(IN THE THOUSANDS)



	1993	1994	1995	1996	1997	1998	1999	2000	2001	2002
Population	419.30	421.90	424.30	425.20	426.30	426.60	427.50	416.47	419.19	428.10

Source: U.S. Bureau of Census

CITY OF ATLANTA, GEORGIA

Demographic Statistics
LAST TEN YEARS

Year	Population[1]	Median Age[2]	Drop Out Rate[3]	School Enrollment[4]	Unemployment Rate
1993	419,300	31.5	4.5	58,072	8.3%
1994	421,900	31.5	5.3	57,780	7.6%
1995	424,300	31.5	1.9	57,883	7.4%
1996	425,200	31.5	2.0	58,107	6.7%
1997	426,300	31.5	*	58,042	3.8%
1998	426,600	31.5	*	57,711	5.6%
1999	427,500	31.5	*	57,223	5.2%
2000	430,000	31.9	*	56,377	5.0%
2001	419,185	31.9	*	56,586	5.8%
2002	428,100	31.9	*	56,946	7.3%

Sources:

[1] Atlanta Regional Commission as of April 2002.

[2] Estimate of Median Age - Per census taken every 10 years (404) 730-3833

[3] Atlanta School Board

[4] At end of school year in June

* Not Available

CITY OF ATLANTA, GEORGIA

MISCELLANEOUS STATISTICAL DATA
DECEMBER 31, 2002

GENERAL:	
Date of incorporation and original City charter	December 29, 1847
Revised City charter effective	January 1, 1974
Form of government	Mayor-Council
Area of City	131.4 square miles
Miles of streets:	
Paved	1,414 miles
Unpaved	26 miles
Miles of curbstone	2,800 (approximate)
CONSTRUCTION PERMITS:	
Permits issued	8,971
Total value	$2,175,029,752
NUMBER OF STREET LIGHTS:	
Owned	6,664
Leased	36,711
Freeway Lights	6,126
FIRE PROTECTION:	
Fire Stations	34
Employees:	
Firefighting	890
Civilian	66
FIRE VEHICLES:	
Fire Engines	45
Tractor Drawn Aerial Ladders	16
Mid-ship Platform Ladders	2
Mid-ship Aerial Ladders	7
Rear Mount Aerial Ladders	0
Foam Trailer	1
Light Unit Truck	1
Command Vehicle	7
Service Trucks	3
Pick-up Trucks	28
Hazardous Material Trucks	3
Rescue Units	5
Vans	6
Bus	1
Fire Cars	43
Lift Gate Stake Body Trucks	2
Van Aerial Truck	0
Air Crash Fire Rescue Vehicles	13
Ambulances	4

CITY OF ATLANTA, GEORGIA

MISCELLANEOUS STATISTICAL DATA
DECEMBER 31, 2002
(Continued)

POLICE PROTECTION:	
Police Station	1
Precincts	6
Employees:	
Law Enforcement	1,570
Civilian	412
POLICE VEHICLES:	
Patrol Cars	416
Detective Cars	360
Patrol Wagons	40
Solo Motorcycles	130
Pick-up Trucks	27
Vans (full size)	65
Bomb Trailers	3
Mini Vans	15
Horse Trailers	5
Helicopters	4
Buses	4
JAILS:	
Correctional Facilities	2
City Detention Center	1,317
RECREATION:	
Parks	336
Total Acres	2,835
Golf Courses	5
Tennis Courses	5
Swimming Pools:	
Outdoor	17
Indoor	5
Other Recreational Facilities	33
Play Grounds	110
Ball Fields	85
SCHOOLS:	
Elementary	65
Middle	16
High	10
Evening	2
Alternative	2
Charter Schools	5

CITY OF ATLANTA, GEORGIA

MISCELLANEOUS STATISTICAL DATA
DECEMBER 31, 2002
(Continued)

STUDENT ENROLLMENT:	
Pre-K	775
Elementary	28,335
Middle	12,285
High	12,467
Evening	423
Alternative	661
Charter Schools	N/A
TEACHERS (Classroom)	4,086
Municipal Employees (exclusive of Atlanta Board of Education)	7,607
WATER AND SEWERAGE:	
Pure Water Produced:	
Total Gallons Produced	40,677 mill. gal.
Maximum Daily Produced	136.1 mill. gal.
Average Daily Produced	111.44 mill. gal.
WATER MAINS:	
Miles in Service	2,414
ATLANTA INTERNATIONAL AIRPORT:	
Number of Passengers Served	76,876,128
Number of Operations Served	889,966
Number of Carriers:	
Commercial	22
Cargo	17
Number of Runways	4
Number of Feet Each Runway:	
9R 27L	9,000 feet or 2,743 meters
9L 27R	11,889 feet or 3,624 meters
8R 27L	10,000 feet or 3,048 meters
8L 26R	9,000 feet or 1,743 meters

CITY OF ATLANTA
2002 TEN (10) LARGEST TAXPAYERS

Taxpayer	Type of Business	2002 Assessed Value	Percentage of Total Assessed Value
Bell South	Communication Service	296,305,165	1.69
Coca-Cola Company	Marketing and Manufacturing	175,126,510	1.00
Georgia Pacific Company	Utility Service	125,185,211	0.72
Post Apartment Homes	Residential Real Estate	111,937,620	0.64
Georgia Power Company	Pulp and Paper Mfg	91,552,200	0.52
CSC Associates	Commercial Real Estate	87,329,610	0.50
Suntrust Plaza Assoc.	Commercial Real Estate	76,491,240	0.44
One Ninety One Peachtree Assoc.	Commercial Real Estate	73,648,450	0.42
Sumito Life Realty, Inc.	Commercial Real Estate	68,164,600	0.39
Atlanta Center LTD	Commercial Real Estate	63,761,840	0.36
GRAND TOTAL		**$ 1,169,502,446**	**6.68%**
City of Atlanta Total Gross Property Tax Digest		**$ 17,498,002,461**	

GLOSSARY OF TERMS

ANNUAL BUDGET: A budget developed and enacted to apply to a single fiscal year.

ACTIVITY: An action or set of actions directed at a specific purpose or purposes.

ANTICIPATION: See "Estimated Receipts."

APPROPRIATION: The legal authorization given by the City Council to make expenditures and incur obligations using city funds.

BASE (BASIC) BUDGET: The budget required to maintain the current level of service in the succeeding fiscal year. During budget development, a distinction is made between the base budget required to fund a continuation of existing service levels and program change requests for additional resources for new activities or changes to service levels.

BUDGET COMMISSION: Established in the Charter of the City of Atlanta, the Budget Commission is composed of the Mayor, Chairman of the Finance Committee, the Commissioner of Finance, and two members of Council, and sets the levels of estimated revenue for budget purposes.

CASH CARRY FORWARD: Remaining fund balance in any given fund at the end of the fiscal year which is rebudgeted in the succeeding year's budget. Cash carry forward is shown in the budget document as cash and securities available January 1.

CDBG: Community Development Block Grant.

COST CENTER: A segregated set of expenditure accounts within a fund, separated for the purpose of identifying specific resources that will be applied toward a specific goal.

DEBT SERVICE: Payment of interest and principal on an obligation resulting from the issuance of bonds.

EFFECTIVENESS: The extent to which the outcome of an action or set of actions produces the desired results or impact.

EFFICIENCY: A ratio between input (resources) and output (production).

ENTERPRISE FUND: A fund which pays for its costs of operations from user fees and does not generally receive property tax support.

ESTIMATED RECEIPTS: The legally authorized level of revenue expected to be received from individual revenue sources, as set by the Budget Commission. Generally, estimated revenues from any source for any given budget year cannot exceed ninety-nine percent (99%) of the actual prior year receipts. Estimated receipts are also referred to as "Anticipations."

FISCAL YEAR: A twelve month period (January 1 through December 31) at the beginning of which the city implements a new budget based on expected revenues and expenditures, and at the end of which the city determines its financial positions and the results of its operations.

FUND: A self-balancing set of accounts set aside and accounted for separately for the purpose of restricting specific revenues that are then spent for a specific set of activities.

INTERNAL SERVICE FUND: A fund used to account for the financing of goods or services provided by one department or agency to other departments or agencies, on a cost-reimbursement basis.

MANAGEMENT OBJECTIVE: Specific, measurable things to be accomplished which have the characteristic of being able to be controlled or affected by management decisions and direction.

MEASURE: An absolute indicator of the attainment of an objective. May be simply a determinable result, or may consist of statistical data.

MILL: A measure of the rate of ad valorem (property) taxation, representing one ($1) dollar of tax per one thousand ($1,000) dollars of assessed property value.

OBJECTIVE: Specific, measurable things to be accomplished.

OPERATING BUDGET: The annual budget for the routine, ongoing activities and work program of an organizational unit, as opposed to budgets which may also be established for capital projects, grant funded projects, and other activities of a non-permanent nature.

PROGRAM: A set of activities under a specific organizational unit.

PROGRAM CHANGE: A proposed activity which is not presently in an organization's work program, nor funded in it's budget.

PROPRIETARY FUND: A set of segregated revenue and expenditure accounts, set up for the purpose of showing net income, financial position, and changes in financial position. Enterprise Funds and the Internal Service Fund are Proprietary Funds.

RESERVE: An account used to set aside and earmark monies for future use. Monies must be appropriated from the reserve account to an expenditure account for a specific purpose before they can be spent.

REVENUE: The taxes, fees, charges, special assessments, grants, and other funds collected and received by the city in order to support the services provided.

USER FEES: The payment of a fee for direct receipt of a public service by the person benefiting from the service.

WORKLOAD: A measure of quantity produced, processed, handled, or otherwise acted upon or with by an organizational unit. Workload is preferably indicated with respect to a specific, identifiable period of time.

WORK PROGRAM: The detailed set of things to be accomplished, within specified time periods, for an organizational unit.

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