1996 BUDGET

CITY OF ATLANTA, GEORGIA

BILL CAMPBELL

Mayor

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Atlanta City Council

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Distinguished Budget Presentation Award

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For the Fiscal Year Beginning

January 1, 1995

President

Executive Director

The Government Finance Officers Association of the United States and Canada (GFOA) presented an award for Distinguished Budget Presentation to the City of Atlanta for its annual budget for the fiscal year beginning January 1, 1995.

In order to receive this award, a governmental unit must publish a budget document that meets program criteria as a policy document, as an operations guide, as a financial plan and as a communications medium.

The Award is valid for a period of one year only. We believe our current budget continues to conform to program requirements, and we are submitting it to GFOA to determine its eligibility for another

✓ partially

CITY OF ATLANTA
1996 BUDGET

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CITY OF ATLANTA

BILL CAMPBELL
MAYOR

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January 15, 1996

The Honorable Marvin Arrington, President
Atlanta City Council
Honorable Members of the City Council
City of Atlanta
55 Trinity Ave SW
Atlanta GA 30335

President Arrington and Members of Council:

I am pleased to submit to you the 1996 Recommended Budget for the City of Atlanta. This budget includes anticipated revenues and proposed expenditures for the operating funds, specifically, the General Fund, Airport Revenue Fund, Water and Sewer Revenue Fund, Parks Facilities Revenue Fund, Underground Atlanta Facilities Revenue Fund and the Internal Service Fund. The financial information presented for each organizational unit is consolidated for all operating funds received by that organization, with the source of those funds identified. This letter will focus on the General Fund proposals, the other operating funds was discussed in great detail during the budget hearings.

During my campaign for Mayor, I pledged no tax increase for the citizens of Atlanta. That pledge has been kept, even after passage of the historic 1994 Infrastructure Bond Referendum. My 1996 Recommended Budget, once again, includes a property tax millage rollback of .52 mills based on the continuing growth of proceeds for the Local Option Sales Tax. When this rollback is implemented, property taxes will have been reduced from 11.49 mills to 9.66 mills, a total of 1.83 mills since I submitted my first budget to Council in 1994.

The rollback associated cost savings have been accomplished while continuing to provide quality services. In fact, we have expanded and improved services in areas such as community policing, recreation services to our youth and young adults, parks and facilities maintenance, sanitation, housing code enforcement, housing, and domestic violence prevention and prosecution. We have been able to accomplish this by providing sound policy direction, innovative practices and solid management.

In addition to the costs of the normal operations of the City, the Recommended Budget includes costs associated with hosting the 1996 Summer Olympic Games and anticipates the offsetting revenues to fund these extraordinary expenses.

Including the $8 million of Olympic costs, the General Fund Budget totals $ 427.2 million, an increase of $27.2 million or 6.8 percent over the 1995 Budget. The higher than normal increase is made possible by an $8 million reimbursement from ACOG for Olympics-related costs and a cash carry forward of $ 47.7 million, the result of growth in revenues, and my administration's emphasis on innovation and targeted cost containment, and a growing number of employees dedicated to continuous improvement.

Revenue

Collections of Local Option Sales Tax increased by some 10.5 percent, or $ 6.5 million above the 1995 anticipation level. The increased convention business and the success of the Atlanta Braves in 1995 helped drive the Hotel Occupancy Tax up by $ 2.1 million over the anticipation level. Further, the collection of prior year Property Taxes increased by $2.5 million over anticipations, due largely to the decision by the City of Atlanta and Fulton County to sell delinquent taxes to a private collection firm. For the same reason, Sanitation Fees due from prior years increased by $2.3 million compared to the anticipation level. However, these two increases should be considered one time occurrences. Therefore, the 1996 Budget anticipates prior year Property Taxes and Sanitary Fees at levels more comparable to 1993 and 1994 collection levels.

Overall, revenues in 1995 totaled just over $388.4 million, $5.4 million more than the $383 million collected in 1994. The main

reason for the minimal revenue increase is the transfer of a portion of the Property Tax millage rate from the operating tax levy (general operations) to the debt tax levy (debt service) to support the retirement of the bonds approved by referendum in 1994. This reduction of tax revenues was anticipated in the 1995 budget. The higher than anticipated collection of Sales and Hotel Occupancy Taxes largely compensated for the reduction of Property Tax collections.

Recurring revenues in 1996 are anticipated at 96.7 percent of 1995 collections, consistent with prudent financial management of the City. This anticipation rate is slightly higher than the rate in most previous years, due largely to anticipation of one-time revenues associated with the Summer Olympic Games. Even after one-time revenues received in 1995 are factored out, the conservatively forecasted revenues for 1996 are sufficient to fund the 1996 expenditure plan and include a $ 5 million reserve.

Expenditures

In the 1996 Recommended Budget, the City continued its aggressive approach to cost containment. For example, a Vacancy Task Force screened proposed hiring by General Fund operating departments in 1995 to assure that salary savings were achieved during the year consistent with established savings benchmarks. As a result, of the 5766 authorized General Fund positions, just 5343 were filled as of December 31,1995. This 1995 vacancy rate resulted in $10 million in salary savings, even after taking into account the extraordinary salary and other costs necessary to address Hurricane Opal's destruction. These savings contributed substantially to the cash carried forward from 1995 to 1996 and reflect favorably upon the work of the departments and the Vacancy Task Force.

As a result of sound management, strong revenue collections and prudent fiscal planning, the City of Atlanta will enter 1996 with an adequate cash carry forward and the ability to fund many of the initiatives that our **customers** indicate are of greatest importance to them.

As part of the City of Atlanta's quality service` initiative -- QSI-- we conducted a survey to learn how Atlanta residents feel about City services. The survey's intent is to assist City mangers in integrating customer satisfaction information into program management objectives, thereby improving the quality of municipal services.

The survey was conducted by the Applied Research Center/School of Public Administration and Urban Studies at Georgia State University on a stratified random sample of 2,257 residents of Atlanta. " Overall, respondents are satisfied with life in Atlanta in general and with life in their particular neighborhoods." In fact, " 22.8% report that they are 'very satisfied' with life in Atlanta and 60.5% ...are 'satisfied.' Level of satisfaction did not vary a great deal across [at-large Council] districts, race or income" Additionally, "26% report being 'very satisfied' with life in their neighborhood...52.3% report being satisfied..." Our challenge is to focus in particular on those neighborhoods where residents are least satisfied. While overall the survey results are positive and encouraging, they must serve as a base from which we build to improve the level of customer satisfaction.

The service focus for 1996 continues to be the three priorities put forth last year in the Atlanta 2000 Management Plan. As in the 1995 Budget, this year's budget is built around **Creating a Safer City, Delivering Quality Customer Service, and Promoting Neighborhood Vitality and Economic Development.**

The 1996 Highlights, presented for the individual departments, reflect commitment to one or more of these priority areas. Program enhancements included in this Recommended Budget are based on the impact such enhancements would have in helping to achieve these priorities. A more detailed explanation of how these priorities and their related goals are to be achieved can be found in each department's Business Plan.

Our successes in these areas in 1995 and the initiatives proposed for 1996 are briefly summarized below.

Creating a Safer City

The City of Atlanta's public safety program represents by far the largest single commitment of the City's general tax revenues, accounting for over 41.9% of the General Fund budget. It includes law enforcement and crime prevention, fire protection and prevention, emergency medical services, hazardous materials control, the municipal criminal justice system, the traffic court system, and emergency management. Other City programs continue to provide assistance to victims of domestic violence and other crimes, diversion of offenders from jail to mental health and drug and alcohol abuse treatment and services to criminally involved youth.

The fact that crime has continued to decrease in every major criminal offense category over the last two years is of little solace to a crime victim or to citizens and visitors whose perception of crime renders them too fearful to travel in and around the neighborhoods of Atlanta.

The Management Plan and the Budget integrate the programs and services of the various City agencies which are intended to achieve the goal of reducing both the incidence and perception of crime. Put another way, our goal is to attack the root causes of crime, reduce crime, and make the citizens of and visitors to Atlanta feel safer. Among the ways the Proposed Budget supports this goal are:

- Increase police walking beats and bicycle patrols.
- Increase police presence in the downtown area by 10 percent.
- Open five Mini Police Precincts in Public Housing communities and one in Buckhead, bringing to nine the number of new Mini Precincts opened since 1994.
- Graduate five classes of police recruits, up from four in 1995 and three in 1994. This, in conjunction with continued civilianization of non-police functions will put approximately 70-80 additional officers on the street during 1996.
- Assign a truant officer to each of the six police zones.

- Assign each family violence report to an investigator.
- Contract with Georgia Power to maintain the street lights downtown , in addition to those in neighborhoods.
- Fund twenty-one additional firefighter positions to help the department achieve its goal of reducing fire deaths, loss of property, and injuries to firefighters.
- Distribute 6000 free smoke detectors.
- Increase the number of fire safety inspections in homes and businesses.
- Establish a matching grant program to build, in non-CDBG areas, at least 4.5 miles of sidewalk a year in high risk areas e.g., approaches to schools or along traffic roadways.
- Enhance recreational and cultural arts programming by opening the new Ben Hill Recreation Center, expanding late night basketball, increasing the hours of recreation center operation, providing higher quality arts and computer programs for Camp Best Friends and utilizing the Center for Puppetry arts, local artists and students from the Atlanta Public School's magnet programs.
- Provide greater security and safety at pools through installation of security monitoring systems and attracting and retaining the best lifeguards in the area through salary upgrades.

Neighborhood Vitality & Economic Development

Atlanta, as the core city in the region's continued economic growth and competitiveness, is strategically important. The economic viability of Atlanta's neighborhoods are key to the City's continued success.

In the post-Olympics period, Atlanta's government must work in close contact with the business community, the universities and the community at-large to develop a strategic vision which takes advantage of the momentum and boosterism created by the Centennial Games. That vision, the "Atlanta Renaissance Program,"

will guide realistic development during this crucial period. This vision must take into account a need to adapt to irreversible external market forces and recognize the role of public policy in facilitating effective change. The vision must define the comparative advantages of Atlanta and the region. It must also focus on making Atlanta a good place to do business, e.g. lowering operating costs and implementing human resource policies that create and maintain a solid labor force. Finally, this vision must value and promote inclusiveness and collaboration.

For Atlanta, there are three over-arching imperatives:

(1) Economic development and urban reinvestment -- especially for jobs and labor force skills.

(2) Neighborhood revitalization and social transformation.

(3) Design and preservation of sustainable environments and services throughout the City.

My office, through the Chief Operating Officer, will coordinate the efforts of the Departments of Housing and Community Development (DHCD), Planning, Public Works and Police, and work with the Empowerment Zone, the Atlanta Housing Authority, CODA, the Downtown Development Authority, the Atlanta Economic Development Corporation and the Urban Residential Finance Authority in developing the workplans necessary to achieve the vision. In 1995, DHCD was reorganized to further the aim of coordinating those programs, systems, resources and strategies identified in the HUD Consolidated Plan, the Comprehensive Development Plan, and the Empowerment Zone Strategic Plan. This coordination is essential for effective economic development/neighborhood revitalization and redevelopment in Atlanta's inner-city communities.

During 1996, I plan to work with the Council to establish the strategic plan necessary to preserve and enhance Atlanta's preeminent place in the region. To that end, a policy group will be established representing government, industry, academia and the community to develop the framework for such a vision and plan.

Simultaneously, working groups will be convened to address tactical issues such as prioritizing economic development and redevelopment projects as well as identifying leaders to ensure their successful completion. Additionally, the lessons and accomplishments of CODA must be continued in a successor redevelopment-type agency, once CODA sunsets in December, 1996.

In the 1995 Neighborhood Revitalization Program, CODA completed the Mechanicsville, Old Auburn Avenue and Old Fourth Ward redevelopment plans. CODA managed these plans and the previously completed Summerhill redevelopment plan through the City's formal redevelopment plan adoption process. All were adopted by City Council and approved by the Mayor. Implementation of the Summerhill redevelopment plan was begun in 1995 and will continue into1996. In 1996, CODA will prepare redevelopment plans to guide the revitalization of Peoplestown, Atlanta University Center and linkage neighborhoods, and Vine City. In addition, mobilization and implementation of the redevelopment plans in Mechanicsville, Auburn Avenue and Old Fourth Ward we scheduled for 1996.

In the 1995 Public Spaces Program, CODA raised over $9 million in private commitments, completed the design development phase of the pedestrian corridors and neighborhood street improvements, and continued the design and planning for other public improvements, including art, parks and signage. In addition, CODA bid, issued contracts and began construction on 22 construction packages. Work includes widening sidewalks, improving intersections to facilitate vehicular and pedestrian circulation, improving landscaping, installing signature lighting, creating, renovating and expanding public parks, making ancillary storm drainage improvements, and adding street/park furniture, historical monuments and art displays. In 1996, work will be completed on the following projects: Capitol Avenue Corridor, Auburn Avenue Corridor, Peachtree Street Corridor, International Boulevard Corridor, Tenth Street Corridor, Abernathy Corridor, Georgia Avenue Corridor, Atlanta University/Westside Corridor, Woodruff Park, the Olympic Ring Neighborhood Street Improvements, Summerhill Founders Park and Street Extensions, the Georgia Tech/Freedom Park Bikeway, Freedom Park, and other public improvements. The community's goal is to attract private investment and provide a framework for sustainable economic development.

There are several ways the Proposed Budget addresses Neighborhood Vitality and Economic Development.

- Qualify and hire up to 100 homeless persons in existing vacant City positions and provide them with comprehensive services (housing, healthcare, social services and substance abuse treatment) within existing resources by bundling services. This will allow them to once again become productive citizens. The Private Industry Council (PIC), Public Works, Parks and DHCD will work together and enlist the aid of Grady Hospital and Fulton County Health Department to make this program a success.
- Create 3000 summer jobs for youth through PIC.
- Cause 1000 housing units to be built or rehabilitated each year for the next three years. Six hundred units per year will be in those neighborhoods with approved redevelopment plans, with the balance going to other parts of the City.
- Tear down 1000 dilapidated units.
- Enhance Housing Code enforcement by creating an additional five person team through cross training and reclassification of sanitary inspectors to Housing Code inspectors.
- Create a quasi-criminal unit in Municipal Court to aid in prosecution of housing and vacant code violators.
- Clear and clean 1200 vacant lots, an increase of approximately 900 over 1995.
- Implement two-person crews to replace current three-person crews, by deploying over 30 new low entry, dual drive vehicles. The third crew member will be assigned to one of 18 new crews devoted to picking up yard trimmings and bulk waste, cleaning vacant lots or to street sweeping.
- Streamline the "One-Stop" permit shop to speed the development process. Planning, building, fire inspection and environmental staff will be co-located to make the permitting process more efficient. Additionally, several administrative and regulatory changes which add time, but do not add value, are proposed for elimination.

- Establish a pilot cooperative program in which DHCD, in conjunction with Police Zones 1, 4, and 5, Sanitary Services and the Office of Community Affairs create resource teams on a pilot basis to work with community groups and neighborhood leaders to assess problems in the neighborhoods and promptly respond to them.
- Prepare redevelopment plans for Peoplestown, AU Center and Vine City.
- Begin implementation of Mechanicsville, Auburn Avenue, and Old Fourth Ward redevelopment plans.

Delivering Quality Customer Services

Municipal governments are in the business of service. Our work is serving the citizens of Atlanta. We provide police, fire, water & sewer, sanitation, recreation and other services that are fundamental to a community in which people can work, learn and enjoy life. We have an obligation to our citizens to provide top quality services and to use tax dollars wisely in order to accomplish our goals. Concentrating on improving the services we provide is concentrating on the core of our business.

Our City government has long been a service organization. We continue to build upon Atlanta's strengths in delivering quality customer service. Individual City employees and specific operations are already providing high quality service. A renewal of this management philosophy will introduce it as a core value for the entire organization.

Quality Customer Service is a powerful work ethic, capable of energizing an organization to move forward, innovate and excel. Unifying the City's organizational culture around a commitment to deliver quality customer service is necessary to accomplish our goals and address future mandates.

Our Quality Service Initiative (QSI) will require fundamental changes in the behavior and actions of all City employees, individually and collectively. It will demand, from all personnel, a positive attitude in

the pursuit of customer satisfaction and continuous quality improvement. To fulfill this demand, Atlanta's leadership and its employees must strive for an improved environment by changing it.

To facilitate these changes in culture and behavior, leadership, with a clear set of values and the integrity to institutionalize them, must come first. This, coupled with a philosophy that:

- requires and expects an obsession with customer satisfaction, not just a "customer orientation."
- treats innovation as the norm, not the exception.
- rewards teamwork and invests in the workforce.
- prizes common sense systems, not academic purism.
- demands living within our means.

During 1995, the Department of Public Works reorganized into related operational groups: Waste Water Services, Transportation Services and Solid Waste Services. The Waste Water Services Operations Group serves the public by managing Atlanta's waste water infrastructure: sanitary sewers, combined sewers, pump station, CSO treatment facilities, and waste water treatment plants. This group consists of the former Bureau of Highways and Streets. To improve its services in support of the City's priorities, the department will complete temporary improvements and begin an operational assistance program that will enable the City to meet the July '96 phosphorus reduction mandate. To enhance neighborhood vitality and livability, the department will also complete critical bridge, street improvements, and sewer projects, and begin construction of a large number of bridge storm drainage, erosion control, park and sanitary sewer projects, as part of the Public Improvement Program.

The Transportation Services Operations Group consists of the Streets Division of the former Bureau of Highways and Streets and the former Bureau of Traffic and Transportation. It serves Atlanta's public through a variety of operations which construct, maintain and regulate the City's streets, signals, signs and markings, and rights of way. In 1996, funding has been allocated to assist Georgia DOT in the completion and start-up of Phase I of the Advanced Traffic Management System, which will improve transportation movement along vital corridors of the City. Additionally, funding has been allocated to fund maintenance of the surface and street lighting in

the downtown area. Efforts are underway to expand the Residential Lighting Enhancement Program, which will upgrade the light output of an additional 1200 streetlights in targeted neighborhoods. During 1996, the department will also complete the relighting of the interstate system within the City's boundaries, in time for the Olympic and Paralympic games.

Solid Waste Services, the former Bureau of Sanitary Services, administers the City's solid waste management programs including garbage collection, rubbish collection, recycling, waste disposal and others. The Department of Public Works has begun to re-engineer the refuse collections operations for productivity improvements, yielding additional resources, and to improve the service levels of bulk rubbish and yard waste pickups, street sweeping and vacant lot cleaning, while maintaining once per week refuse collection. The department is also fine-tuning many of its operations to provide City services more efficiently and effectively. An example is the collection of yard trimmings. New equipment is being added to the department to allow eighteen crews to pick up trimmings every two weeks, on a set schedule. This system will allow homeowners to anticipate collections and place trimmings out for pickup in tandem with City collections.

Vital to maintaining the quality of customer service to the citizens of Atlanta is service to the government's internal customers. The Department of Administrative Services has responsibility for providing such services as building maintenance, vehicular maintenance, data processing and purchasing services to internal customers, namely City operating departments. Within that responsibility, innovative and improved management in1996 will allow the Bureau of Motor Transport Services to decrease turnaround time for repair and maintenance of vehicles, especially heavy duty trucks. Service time for resolving routing facility maintenance requests is anticipated to improve to 90% within 24 hours. During 1996, the department will also implement a Purchasing Bid Hotline to further improve customer service.

The Finance Department will direct new efforts in 1996 to further improve the management of the City's financial resources. Included in these efforts will be refinement of policies and procedures to assure sound management of all operating and capital funds and prudent investment of these funds to assure the safety, liquidity and

yields of the City's Funds. During 1996, there will be continued automation of the Finance Department to assure the application of the latest advanced technology for maximum efficiency and effectiveness. Funding has been included in this Proposed Budget to re-establish the Revenue Collection Unit for the sole purpose of collecting and accounting for all revenues, including grants and property taxes collected on behalf of the City by Fulton County. This effort will ensure stronger collection procedures in order to collect past due obligations more quickly and consistently. The Finance Department will be reorganized in 1996 to enhance effectiveness and management of all financial functions.

Municipal service delivery is only as good as the people who deliver those services, namely, City employees. Since our employees are so very important to quality service improvement to our customers the Department of Personnel and Human Resources will introduce a new initiative, QPAIs, in 1996. QPAIs, Atlanta's Quality Performance Appraisal Initiative, is a performance appraisal system designed to link Quality Service Improvement (QSI) and the City's Management Plan to individual job performance. City employee groups participated in the design of the QPAIs system, which uses job analysis to identify critical job elements which the employee's performance rating will be based upon. The system lets each employee know the critical elements of their job that will carry the most weight when their performance is rated. In short, QPAIs will clearly delineate the link between management's priorities (i.e. the Management Plan and Departmental Business Plans), job expectations, work performance and compensation. This initiative was implemented on a pilot basis in selected bureaus of the Personnel, Administrative Services and Police departments in November, 1995. Full implementation in all departments will be completed by October, 1996.

This budget contains funding which supports the Quality Service Initiative in the following key ways:

- Provides Quality Service training for all executives, managers and supervisors.
- Provides funding for employee training in the areas 80 percent of employees requested (job-related, personal and professional growth, and safety.)

- Provides, through an agreement with Georgia State University, ... hours of tuition reimbursement over the next ... years.
- Provides funding for safety equipment and job-related supplies.
- Funds a Suggestion Award Program.
- Funds "One-Call" customer service systems in the Public Works and Water Departments to handle customer inquiries, service requests and complaints.
- Funds the second phase of the Geographic Information System (GIS).
- Annualizes the cost of implementing the 1995 Pay and Class Study.
- Annualizes the cost of the 1995 Employee Pay increment.
- Includes funding for implementing a 1996 Employee Pay Increment to be implemented as the QPAI's employee evaluation system is put into place.
- Reduction in the turnaround time for repair of vehicles, especially sanitation and fire trucks which will reduce the down time for the crews and speed service delivery to customers.
- Innovations mentioned earlier, i.e. two-person crews in sanitation and the "one-stop" permit shop.

Conclusion

I am proud of our accomplishments to date. The programs I have proposed in the 1996 budget and management plan reflect my continuing committment to excellence and improved service to our City. In closing, I would ask that we be reminded of issues which remain outstanding and which demand our collective attention in the near future.

- A growing jail population and longer average stays. Traditional solutions have focused continually increasing staff size. A more innovative solution, is the creation of a Drug Court and attendant treatment slots. A lower cost alternative is a Saturday Court. Either of these solutions requires cooperation from the Municipal Court

which, to date, demurs. All other City agencies are in agreement on this issue (Corrections, Police, Solicitor, Public Defender, City Attorney). Affected County agencies have indicated preliminary support of a Drug Court. The annual cost of 30 new corrections officers is $1 million. The annual cost of the Drug Court and associated treatment is estimated at $1.2 million. However, it is estimated that this solution will reduce recidivism by twenty to thirty percent thereby lowering costs over the long term and positively impacting the lives of our citizens in a more permanent way.

- Infrastructure Maintenance. Our City inadequately invests in street, bridge, building, pipes and vehicles maintenance. Additional funding must be developed to assess the condition of infrastructure assets and a mechanism put in place to maintain or repair them so as to prevent the need for premature and costly reconstruction or replacement. The estimated cost of assessing the condition of our streets is $1 million. It is estimated that reconstruction costs several times more than ongoing maintenance.

- Dependence on sales tax as a means of funding City operations. A trend that bears watching over the next few years is the relative growth in importance of sales tax to other sources of revenue. In 1993, sales tax represented 14.5 percent of total revenue (21.6 percent of tax revenue) while property taxes represented 31.6 percent of total revenue (47 percent of tax revenue). In 1995, that sales tax had grown to 17.7 percent of total revenue (27.8 percent of tax revenue), while property taxes, the most stable revenue source, decreased to 24.1 percent of total revenue (37.9 percent of tax revenue). For 1996, it is estimated that sales tax collections will represent 18.3 percent of total revenue (28.8 percent of tax revenue), while property taxes will decrease further to 23 percent of total revenue (36.3 percent of tax revenue).

  A downturn in the national economy, a loss of consumer confidence or a bad year in the convention sector, could cause a sudden reduction in sales and a

resultant loss of sales tax. We must take care not to rely too heavily on sales tax as a stable source of revenue.

Additionally, the expected benefit of Olympic-related sales tax will impact the property tax levy in 1996, even though sales tax collections will likely be abnormally high and not repeated.

- Landfills. In late 1994, the City Council voted to close the City's remaining landfills. Our disposal contract comes up for renewal in December of 1996. When last renewed in the summer of 1995, the "tipping fee" increased by approximately 26 percent. Our current tipping fee is approximately $18 per ton, while the market rate is about $30 per ton.

We are working to increase recycling, both through increasing participation and expanding the materials accepted. We are also working to remove yard debris from the waste stream and to institute composting. Even so, we must find at least one other source for disposing of our solid waste to assure that we adequately manage our sanitation needs. We must also look to variable rate billing, to allow those who add least to the waste stream to pay less and vice-versa.

I appreciate the support of the City Council in making 1995 another successful year for the City and I anticipate an even better year in 1996 as our City hosts the world for the Centennial Summer Olympic Games.

Sincerely,

Bill Campbell, Mayor
City of Atlanta

CITY OF ATLANTA - 2000

MANAGEMENT PLAN

"Special thanks to the Bureau of Program and Performance Evaluation"

QSI: Atlanta's Commitment to Quality

When Bill Campbell was elected Mayor, he said he would find a way to improve City services without raising taxes. The cornerstone of that pledge is QSI, Quality Service Improvement.

QSI is built on the principles of Total Quality Management. In QSI, you put the customer at the center of every job, set clear standards for quality in each job, and give each person the knowledge and training to meet those standards. The private sector has successfully used quality principles -- Japan rebuilt its economy after World War II using quality techniques, and quickly surpassed the world in the automotive and electronic industries-- and the public sector all around the country is rapidly embracing these principles as well.

QSI is the strategy we've developed out of our strong commitment to quality, and it's making a difference throughout this government. We're improving customer service and operational efficiency, and employee morale is rising as each of us becomes empowered to improve professionally and personally.

The entire City management team--from the City Council to the Cabinet, to our division heads--has made a commitment to quality.

Excerpts from City Beat (Special Edition)

Quality Service Initiative (QSI) has been implemented as official City policy. The Mayor created a vision for change and the entire City management team---from the City Council to the Cabinet, to division heads, to city employees---was involved in developing the strategy: As architect and champion of QSI, the Chief Operating Officer is putting the Mayor's commitment to quality customer service into operation.

Cabinet members (consisting of department heads and agency heads) met continuously to discuss and reformulate the City of Atlanta's Mission Statement, and create the City's management philosophy and value statement. In addition, the Cabinet identified the City's priorities, goals and objectives and reached a consensus.

City departments developed a five (5) year strategic plan called the City of Atlanta's Management Plan.

The Management Plan outlines the desired outcomes (over a five year period) which the City hopes to achieve under each of the three priorities: Creating a Safer City; Delivering Quality Customer Services; and Neighborhood Vitality and Economic Development. An associated Business Plan detailing the annual strategic activities necessary to achieve the desired results was also created. (Details of each Department's commitment to the Management Plan can be found in the Operating Section of this budget document.)

The process consisted of utilizing mid-level implementation teams. This approach stresses the importance of involving employees in decision making about implementation.

Mid-level implementation teams, consisting of middle managers and employees, were created to foster early successes in pilot projects ensure commitments for subsequent QSI efforts in the organization. These teams provided models for subsequent emulation (or cascading) throughout the City government.

Survey out, Statement out

As part of the commitment to improve quality customer services, Georgia State University conducted a customer satisfaction survey for the City of Atlanta. The City survey measured how residents feel about City services and about how they are treated by City employees. Program and service adjustments were made in the 1996 Budget based on these survey results. (More details regarding the results of the survey are included in this document.)

Training is one of the most important facets of QSI. Training gives every employee the knowledge and skills needed to continually improve the quality of service to the City's external and internal customers. Management plans to train all employees on quality management concepts and tools.

Municipal service delivery is only as good as the employees who deliver those services. QSI changes the way employees are evaluated. QPAI was designed by the Department of Personnel and Human Resources, in conjunction with City employees and union representatives. The Quality Performance Appraisal Initiative (QPAI) is designed to link Quality Service Improvement (QSI) and the City's Management Plan to individual job performance. Individual job elements clearly link QSI, management priorities, job expectations, work performance and compensation.

Departments report monthly on their performance and the information is received, monitored and evaluated by the Office of Program and Performance Evaluation. Quarterly Performance Reports are submitted to the Mayor and City Council.

CITY OF ATLANTA - 2000

City's Vision and Mission

VISION

Atlanta, a global leader creating and supporting an environment where all people thrive and prosper.

MISSION

Our mission is to provide leadership, services and support necessary to achieve a high quality of life for all people.

City's Management Philosophy and Values

PHILOSOPHY

* To invest in our work force
* To deliver quality customer services
* To live within our means
* To find a better way

VALUES

* To serve everyone equitably
* To strive for excellence
* To value our employees
* To promote public trust
* To celebrate diversity
* To seek a global role

City of Atlanta Priorities, Goals and Objectives

Priority A. CREATING A SAFER CITY

Goal: ***To maintain an environment in which citizens, workers and visitors feel safe and secure.***

Objectives:

1. Reduce perception of street crime downtown.
2. Reduce violent crime.
3. Reduce crime in neighborhoods.
4. Reduce juvenile crime.
5. Increase capacity to respond and handle medical emergencies and disastrous incidents.

Priority B. DELIVERING QUALITY CUSTOMER SERVICES

Goal: ***To provide services that are appropriate, cost effective and responsive to citizens' needs.***

Objectives:

1. Increase efficiency and effectiveness of City employees.
2. Increase responsiveness to citizens' complaints and inquiries and make customer satisfaction the highest City priority.
3. Invest in City employees through the provision of adequate training, appropriate equipment and fair compensation.

Priority C. NEIGHBORHOOD VITALITY AND ECONOMIC DEVELOPMENT

Goal: ***To Make Atlanta Neighborhoods Attractive, Vibrant and Sustainable Places to Live and the City a Good Place for Business Investment.***

Objectives:

1. Improve City's Infrastructure - Lighting, Parks, Sidewalks, & Storm Draining, etc.
2. Increase demolition of dilapidated housing clearing/cleaning vacant lots.
3. Increase the number of minority firms & neighborhood residents participating on City projects.
4. Complete all Olympic projects within budget and on schedule.
5. Leverage the Olympics to promote City globally as a good place to live and do business
6. Create and expand economic development opportunities, which will attract private investments in the City.

CITY OF ATLANTA 2000

FY 95 PERFORMANCE REPORT

Priority A: CREATING A SAFER CITY

GOAL: ***To maintain an environment in which citizens, workers and visitors feel safe and secure.***

Objectives:

1. **Reduce perception of street crime downtown.**
2. **Reduce violent crime.**
3. **Reduce crime in neighborhoods.**
4. **Reduce juvenile crime.**
5. **Increase capacity to respond and handle medical emergencies and disastrous incidents.**

FY 95 Achievement Highlights:

During FY 95, the City of Atlanta has undertaken initiatives which are aimed at moving the City towards realizing one of our key goals of maintaining "an environment in which citizens, workers and visitors feel safe and secure". This goal is related to one of the Mayor's three priorities, that of "Creating a Safer City". A joint effort of many of the City of Atlanta's operating departments, including the Departments of Police, Fire, Corrections, Housing and Community Development, Planning and Development, Parks/Recreation/Cultural Affairs, and Aviation, has thus far resulted in notable progress in implementing strategies which would aid in meeting our five key Objectives as stated above.

1. In an effort to help reduce crime in Atlanta's neighborhoods, the Atlanta Police Department has already exceeded its' FY 95 Target early in the year, for the expansion of the number of foot patrols, with 114 walking beats being currently maintained (versus the '95 target of 82). Additionally, there are three zones which currently deploy Bicycle Patrols, with the other three zones targeted by the end of the year. This strategy, aimed at increased police presence and visibility, is further evident in the effort to increase the number of officers patrolling the Downtown area. (The current force of 87 officers is expected to increase to 114 by the end of the year).

   The Police Department has also undertaken the important task of identifying locations within neighborhoods in need of improved lighting for public safety purposes. The locations of non-functioning street lights as well as the need for additional street lights has been reported to the Department of Public Works.

   The Atlanta Police Department has also sought to employ the latest in technology to aid in its efforts to reduce violent crime, through its involvement in the implementation of the City's new Criminal Justice Information System, better known as "CJIS". CJIS will provide police with a level of "automated support for criminal investigations, criminal apprehension, bond determination and sentencing" heretofore unavailable. The system will also provide valuable links to Corrections and the Court system.

2. The Fire Department has made inroads towards increasing its "capacity to effectively respond to and handle disastrous incidents" by approaching its targeted level of service in responding and dispatching 94% of all calls within a 2 minute time limit. The targeted level of service is 98%. With the opening of the new Communications and Dispatch center at City Hall East the current level of performance is expected to improve.

3. Corrections has made what should be a major improvement in its service to the community this year when the City opened the Atlanta City Detention Center (ACDC) during 1995. The new facility has increased the City's inmate capacity, which allowed for the transfer of the population from the Atlanta city prison at Key Road, resulting in a significant dollar savings to the taxpayers of the City of Atlanta. The detention center boasts new and innovative methods and systems which deserve to reduce crime in the jail system, such as a cashless commissary system, a behavior driven classification system, and a "direct supervision" method of inmate management. The expectation is that this could reduce the institutional crime rate by as much as 10% over the pervious year.

4. The efforts reported by the Department of Parks, Recreation and Cultural Affairs (DPRCA) aimed at reducing juvenile crime "through expanding recreation and cultural services that focus on building self-esteem and an attitude of respect for others by providing structured and rewarding programs and services in recreational facilities" have been outstanding through FY 95.

   These efforts have focused on the prevention of juvenile crime through providing positive alternatives for an ever increasing number of youths and young adults, many of whom are considered "at-risk". The increased availability of many City facilities and programs will make a significant difference in the quality of life for not only the individual participants, but also others in the community who routinely come into contact with and interact with program participants.

   The DPRCA has sought to increase the availability of recreation facilities through means such as extending the operating hours to 7 days a week (a 17% increase versus the 6 day schedule in FY 94), and increasing the number of youth and adults served by structured programs (by 30% and 20% respectively). Additionally, programs such as Camp Best Friends (46% increase over FY 94), the Arts in Education Program (25% over FY 94), and the swimming pool programs (9% increase over FY 94) have been made more accessible through increased enrollment availability.

   Also, in an effort to increase the level of safety for program participants and users of the City's facilities, the DPRCA has endeavored to reduce the incident of vandalism by 46% (from 13 to 7) in FY 95.

5. The Department of Aviation has implemented a new integrated security access control system by completion of the new Security Communications Center. The facility was under construction during FY 95.

B

Priority ~~A~~: DELIVERING QUALITY CUSTOMER SERVICE

GOAL: ***To provide services that are appropriate, cost-effective and responsive to citizen's needs.***

Objectives:

1. **Increase efficiency and effectiveness of City operations.**
2. **Increase responsiveness to citizens' complaints and inquiries and make customer satisfaction the highest City priority**
3. **Invest in City employees through the provision of adequate training, appropriate equipment and fair compensation.**

FY 95 Achievement Highlights

1. One of the three Mayor's priorities for Atlanta is to Deliver Quality Customer Service. The goal of delivering quality customer service was stipulated as that of providing services that are appropriate, cost effective and responsive to citizens' needs. Departments throughout city government submitted 76 strategies to improve and/or maintain delivery of quality customer service to both internal and external customers. Approximately 59% of the strategies were related to increasing efficiency and effectiveness of city operations. Approximately 16% were related to increasing customer satisfaction of city service and programs. And approximately 25% were related to providing employees with adequate training, proper equipment and fair compensation to enable employees to excel in the performance of their duties.

2. Achievements included improvements in centralized services that support operating departments. For example, in the area fleet of maintenance, the Bureau of Motor Transport Services reduced the average turnaround time for providing repairs to Fire Emergency Vehicles from 3.8 days to 2.4 days per vehicle by the end of the first quarter of the year, to 1.58 days in the second quarter. In addition, steps were taken to implement recommendations to the purchasing Taskforce which are aimed at reducing the processing time for contract bids and other city purchasing processes. Steps were also taken to perform research necessary to reduce the budget preparation cycle. The Department of Finance implemented initiatives to pay invoices within two business days of receipt of all required documents of a transaction.

3. The Department of Personnel and Human Resources (DPHR) spearheaded implementation of the recommendations contained in the City's Pay and Classification Study that was adopted by Council in March of 1995. One of the intents of the Pay and Classification Plan was to re-align employees' salaries with those in the market place so as to provide fair compensation and to attract and/or maintain talent in City Government. For example, Police Officers received an increase of 5.48% in pay as a result of implementation of the Pay and Classification legislation. The DPHR provided training in various areas of interest to employees such as service provided by the Employee Assistance Program, application of the Labor Management Code to the City, design of the QSI (Quality Service Initiative) program, and Prevention of Violence in the work place.

4. In pursuit of the City's objective of controlling costs and achieving efficiency in processing inmates, the Department of Corrections completed transitioning of the Corrections Center of Operations from the old location to the new City Jail. It also completed the relocation of the Chemical Test Operations Unit from Grady Detention Center to the City of Atlanta Detention Center.

5. In keeping with the same objective of increasing efficiency and effectiveness of City operations, the Department of Public Works completed a study aimed at re-designing street maintenance services. Downsizing of crew sizes and implementation of new crew configurations were also completed.

   To accelerate implementation of the City's street lighting project, the Department of Public Works privatized the City's project of installing additional street lighting and upgrading existing ones in downtown and various residential areas.

6. To provide an esthetically enjoyable environment to the public, the DPRCA undertook various initiatives such as mounting 23 display cases of exhibitions and installing 32 pieces of artwork at Atlanta's Hartsfield Airport; and managing art galleries at City Hall East and Chastain Park. Additionally, the Department provided recognition to City employees by exhibiting 100 pieces of artwork created by City employees.

7. The DPRCA also administers the city's recreation program which serves a cross-section of the city's population. For example, during the first six months of 1995, the DPRCA provided services and programs to 6,115 senior citizens. This represents 87% of the target to serve 7,000 senior citizens by year-end. Similarly the Department provided services and programs to 4,454 persons that are mentally and physically challenged. In order to obtain greater input on recreational programs for the youth, the DPRCA established a Youth Advisory Committee which formulated recommendations on programs. These recommendations are to be implemented as resources permit.

8. In keeping with the City's objective of increasing efficiency and effectiveness of City operations, the City's Water Department analyzed its staffing levels and as a result reduced its staff by 70 positions while attaining the same levels of service in the maintenance areas where the reductions occurred. The Department of Water also started implementation of the Care and Conserve program which is aimed at assisting low income residents with payments of water bills and retrofit of plumbing systems.

C. NEIGHBORHOOD VITALITY AND ECONOMIC DEVELOPMENT

Goal: To Make Atlanta Neighborhoods Attractive, Vibrant and Sustainable Places to Live and the City a Good Place for Business Investment.

Objectives:

1. **Improve City's Infrastructure - Lighting, Parks, Sidewalks, & Storm Draining, etc.**
2. **Increase demolition of dilapidated housing clearing/cleaning vacant lots.**
3. **Increase the number of minority firms & neighborhood residents participating on City projects**
4. **Complete all Olympic projects within budget and on schedule.**
5. **Leverage the Olympics to promote City globally as a good place to live and do business**
6. **Create and expand economic development opportunities, which will attract private investments in the City.**

FY 95 Achievement Highlights

1. The City completed six redevelopment and infrastructure bond projects in 1995. These projects are being coordinated with CODA, Empowerment Zone Corporation, and the Atlanta Housing Authority. Thirty-three percent of the redevelopment and infrastructure projects have been completed during FY 95. A third project, the Mechanicsville Master Plan, is nearing completion with 75% of the plan finished. Two of the remaining three redevelopment projects will be initiated during FY 95.

2. Progress is also evident in the completion of three redevelopment plans (50%) for neighborhoods impacted by the Olympic Games. Six neighborhood plans were completed during 1995.

3. A key aspect in the vitality of neighborhoods is enforcement of the city's housing code. During the first six months of FY 95, 235 cases (or 98% of the FY 95 Target) were brought into code compliance in designated neighborhoods.

   Six neighborhoods have been selected for concentrated demolition of abandoned structures (including cleaning and closing). In the selected six neighborhoods, an increase of 600 demolitions is projected for FY 95; 540 of these 600 dilapidated houses (90%) were demolished by mid-year.

4. Interdepartmental cooperation is shown in the reporting of damaged or dilapidated buildings by Fire field personnel to the Bureau of Building and Department of Housing and Community Development. This program of identification and reporting has uncovered 93 dilapidated structures through June 1995 (representing 46.5% of 200 buildings chosen as a target figure).

5. The city's housing initiative focuses on increasing the number of
   a) affordable, single-family homes available for ownership, and
   b) rental/multi-unit housing for low and very low-income families.

   At mid-year, 52 of an annual target of 100 single-family applicants received home rehabilitation financing or assistance through the Urban Residential Authority. Also worthy of note is the number of lots acquired through the Land Bank Authority for use in construction of single-family, low to moderate income housing. By mid-year, 61% of anticipated 100 acquisitions had been acquired.

   In an effort to expand the volume of affordable multi-family units, the city has obtained financing for 420 of 504 units (83%), closing on two of four loans of this type planned

for FY 95. The dollar value of the closed rehabilitation loan is $2 million (73% of the intended FY 95 amount of $2.75 million).

6. Three hundred and sixteen percent (316%) of the households targeted for help receive rental and utility assistance. Low and very low-income households have been provided rental and utility assistance totaling $463,164 at mid-year (39% of FY 95 Target amount of $1,204,535).

7. In an effort to increase private investment in the city, developers will be encouraged to design and install their own water mains (consistent with standards established by the Water Department). This action should reduce the time normally required to install water mains in private developments by 110 days - representing a decrease in the current numbers of days from 150 to 60 (or 111%). FY 95 is dedicated to revising contractor standards, devising criteria, and drafting legislation to attain this objective transfer of water installation from the public to private sector.

   It should be noted the Process Improvement Team on Permitting has identified the estimated five to six months currently required to install water mains as an impediment to aggressive development by builders.

8. In the critical area of infrastructure improvement, the city will either rehabilitate or replace 50,000 linear feet of water distribution mains during FY 95. This initiative has begun with the processing of the annual pipe laying contract.

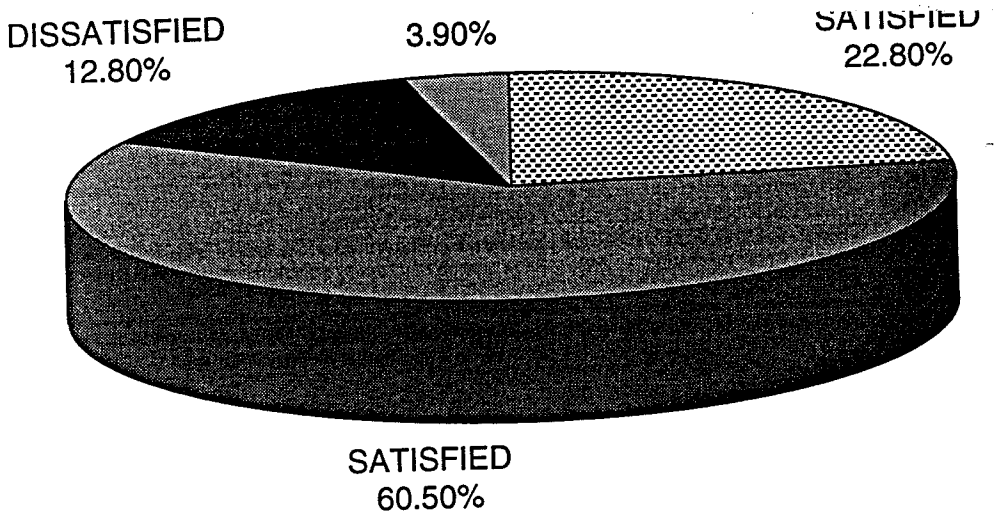
9. Essential to neighborhood and community vitality is the presence of safe and attractive parks. Through the use of civic and corporate volunteers, 23 of an anticipated 40 parks slated for improvement have been repaired and beautified during the earlier part of FY 95. Equally important to the quality of life in a community is the availability or close proximity of parklands. At mid-year, the City of Atlanta had acquired 14 acres of parkland identified as Center Hill Park; acreage of this kind will be either sustained in its natural state or maintained by private entities. A total of 20 acres were targeted by the DPRCA for parkland acquisitions in FY 95.

THE VOICE OF THE CUST

Will not Keep in 97?

No

Recently, as part of the commitment to improve quality customer ser
a customer satisfaction survey for the City of Atlanta. The survey me
services and about how they are treated by City employees. We are
based on these survey results. We'll conduct a citizen survey each y
to increase the satisfaction levels in every category and in each of th



OUR CUSTOMER

A random sample of 2,276 Atlanta residents from each of the six areas of the city participated in the telephone survey. A number of demographic questions revealed that the respondents were representative of the population, racially and economically, as well as by gender. They were asked about their experiences with, and for their assessments of, City personnel and services.

Overall, residents are mostly satisfied both with life in Atlanta in general and with life in their particular neighborhoods. Most residents, 83.3%, are satisfied or very satisfied with life in Atlanta (see Pie Chart). Respondents were only slightly less satisfied with life in their neighborhood. Their responses reflected the difference in the quality of life between Atlanta's affluent and low income neighborhoods and gives us a clear focus on the things customers in the latter feel will most improve their level of satisfaction.

PARKS, RECREATION AND CULTURAL AFFAIRS

Atlanta parks are well-used by our citizen-customer, about 60% say they visited an Atlanta park in the last year. By comparison, 18.3% reported using any of the City's recreation centers over the past year. Most recreation center users, 77.2%, were satisfied with center programs. About 80% described the staff as courteous and helpful and the facilities as clean. Only 44% rated equipment as

POLICE

One-third of the respondents reported calling the Atlanta Police Department about a problem of some kind over the last year. Most, 74.8%, called because of property endangerment, neighborhood disturbances or personal victimization by a household member or stranger. Of the 17.3% of respondents who were stopped by police for a traffic violation, 68.2% felt they had been dealt with fairly and 80.1% said officers were courteous.

FIRE AND 911 SERVICES

Overall, 88.2% of respondents who called the Fire Department for help in the last year were satisfied or very satisfied with the response to their call. About 27.1% reported calling 911 to report an emergency. Of those, 76.5% were satisfied or very satisfied with 911 response.

NEIGHBORHOOD STREETS AND BUILDINGS

Concerning the condition of buildings and streets in their neighborhoods, 28.9% reported properties which mar neighborhood attractiveness, and 48% say their neighborhood has streets which need major or minor repair. When asked about street cleaning, 64% were satisfied or very satisfied, while 31% were dissatisfied or very dissatisfied. This entire area of service is being emphasized as we are scheduled to remove 1000 dilapidated buildings and repair a number of streets in the next two years.

SANITARY SERVICES

Most homeowners surveyed, 87.3%, were satisfied or very satisfied with the sanitary services provided by the City of Atlanta. However, 20.9% say garbage collectors damaged or lost their cans in the past year and 22.7% reported garbage collectors left trash in their yard. Most, 76.6% report that they are participating in the City's recycling program. These services are being upgraded with the goal of reaching a 95% or better level of satisfaction recycling participation within the next two years.

WATER SERVICES

Most respondents, about 80%, are satisfied or very satisfied with the taste and pressure of Atlanta water.

CONTACTS WITH MUNICIPAL EMPLOYEES

Slightly more than a third, or 34%, of those surveyed, reported they had contacted a City of Atlanta employee with a request for service or a complaint. Of those, nearly 75% reported more than one contact. On average, more than 5% of the respondents said the City employee who took their calls was helpful and courteous. Most, 67.2%, say the City should have a single phone number to provide information and refer calls for all City services. Employee responsiveness and courtesy is key to customer satisfaction. Our goal in this area is 100% customer approval.

EMPLOYEE ATTITUDE

Asked about overall employee helpfulness and courteousness, 76.2% of respondents rated employees as mostly or very helpful and 80.3% said employees were mostly or very courteous. Employee customer service training is expected to improve this rating to 95% or above.

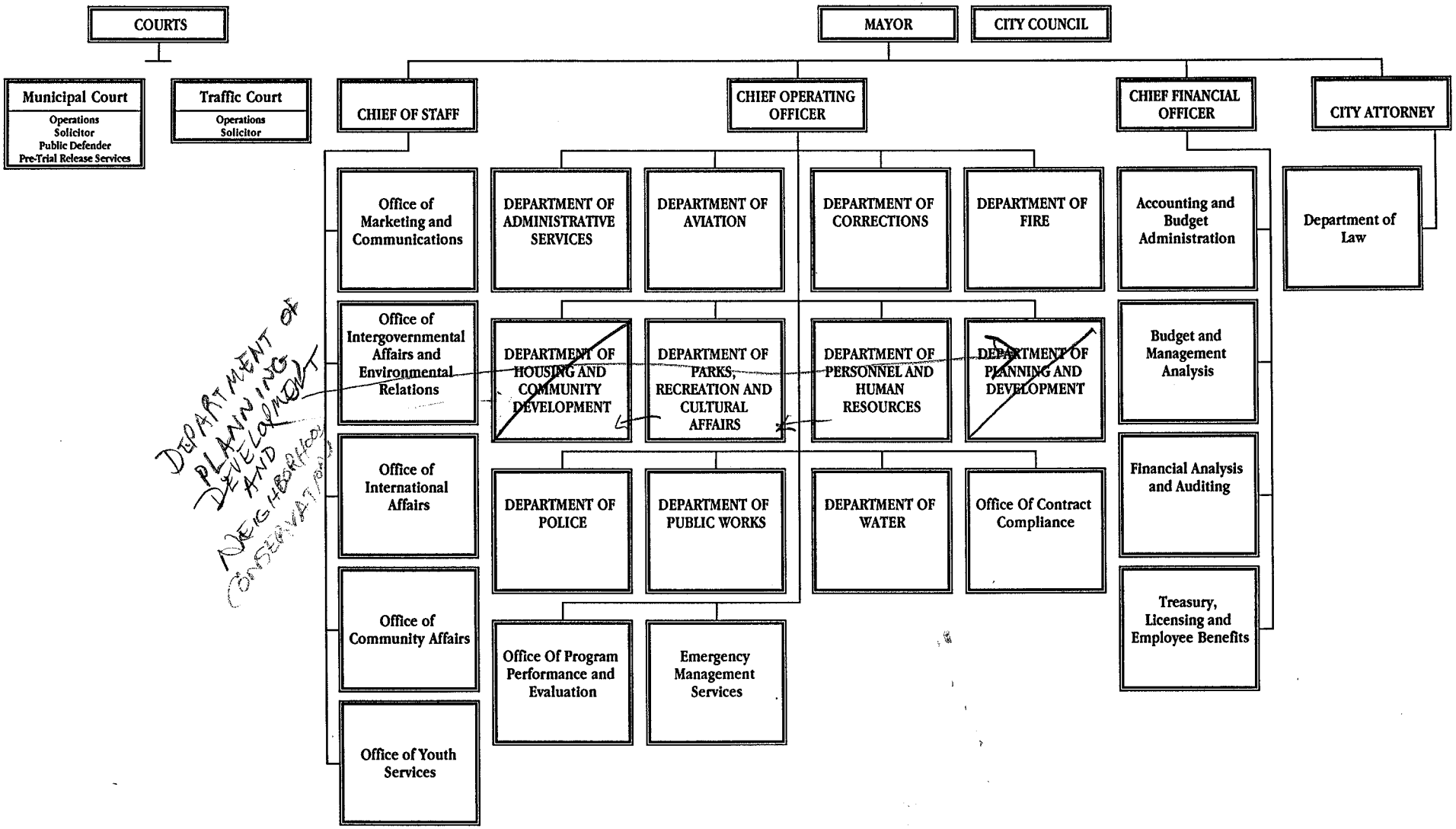
MUNICIPAL SERVICES OVERALL

Survey respondents were asked about the many specific municipal services and for overall assessments of municipal services in general. Asked to rate the overall quality of services, 87.3% rated City services as good or very good.

THE SURVEY

The survey questionnaire was constructed by faculty and professional staff in the Applied Research Center and the School of Public Administration and Urban Studies at Georgia State University, in conjunction with the Bureau of Training. Draft questions were taken from similar surveys conducted in other cities, then reshaped to fit Atlanta. Staff from municipal departments provided feedback on successive drafts to ensure that fit. This is a summary of the results of the citizens survey. Each bureau has the complete version of the survey available. The next step is to get more in-depth information about the areas of concern and to develop a plan to address them in the next few years. With QSI, we have already begun this process by planning annual surveys to measure our progress.

CITY OF ATLANTA 1996 ORGANIZATION CHART



FINANCIAL POLICIES AND STRATEGIES

The City of Atlanta is municipal corporation governed by the Mayor and the City Council.
The accounting principles of the City of Atlanta, Georgia (the "City"), conform to generally accepted accounting principles ("GAAP") applicable to governmental entities. The Governmental Accounting Standards Board ("GASB") is the accepted standards setting body for establishing governmental accounting and financial reporting principles. The significant financial policies of the City's are described below.

Operating Budget Policies

Annual budgets are adopted for the General, Special Revenue, and Debt Service Funds with the level of legal budgetary control established at the department level by City Council. The City is required to adopt a balance budget each year and maintains budgetary controls to ensure compliance with legal provisions of the annual appropriated budget approved by the Mayor and City Council. The amounts of anticipated revenues and appropriated expenditures for the annual budget are controlled by the City Charter and various ordinances adopted by the City Council. Appropriations for capital projects are adopted by the City Council principally on an individual basis, when the project is initially approved.

Since the legally adopted budget is on a cash basis, which differs significantly from GAAP, a reconciliation from the cash basis to GAAP basis is presented annually in the City's Comprehensive Annual Financial Report.

The responsibility for revenue anticipations and specified appropriations is fixed by law with the Budget Commission, which is composed of the Mayor, the Chief Financial Officer, the Chair of the City Council Finance Committee and two other members of City Council. The Budget Commission may not anticipate in any year an amount in excess of 99% of the normal revenues of the City actually collected during the previous year (unless tax rates or fees are increased) plus any accumulated cash surplus carried forward from the previous year. Amounts sufficient to provide for debt service, including sinking fund requirements, are appropriate by the Budget Commission. The amount remaining from such anticipations, after providing for the above required appropriations, may be appropriated by the Mayor and City Council for any department or purpose authorized by law not later than the second regular meeting of City Council in the second month of the fiscal year.

After the initial annual budget is adopted, it may be amended for interdepartmental transfers of appropriations with the approval of City Council. Intradepartmental transfers of appropriation among individual budgetary accounts may be initiated by a department head with the approval of the Chief Operating Officer, the Chair of the City Council Finance Committee, and Chief Financial Officer.
Total appropriations for any fund may be increased if, during the year, sources of revenue become available to the City in excess of original anticipations, and these amounts are anticipated by the Budget Commission and subsequently appropriated by City Council. During 1995, supplemental anticipations and appropriations occurred as legal amendments to the budget were adopted in accordance with the procedures described above.

Encumbrance accounting, under which purchase orders and contracts are recorded in order to reserve that portion of the applicable appropriation, is employed as an extension of the formal budgetary process. All appropriations, except for the General Fund's reserved fund balance, lapse at the end of the year, but are considered during the following year's budgeting process. Contractually encumbered appropriations and certain unencumbered appropriations in the General Fund do not lapse, but are carried forward to the ensuing budget year as budgetary amendments.

Accounting, Auditing and Financial Reporting Policies

The City will produce Annual Financial Reports in accordance with Generally Accepted Accounting Principles (GAAP) as outlined by the Governmental Accounting Standards Board. An independent audit is performed annually. In addition, the City continues to maintain a strong internal audit capability.

The accounting and financial reporting treatment applied to a fund is determined by its measurement focus. All governmental funds and expendable trust funds are accounted for using a current financial resources measurement focus (also known as the spending measurement focus). With this measurement focus, general only current assets and current liabilities are included on the balance sheet. Operating statements of these funds present increases (i.e., revenues and other financing sources) and decreases (i.e., expenditures and other financing uses) in net current assets.

All proprietary funds and pension trust funds are accounted for on a flow of economic resources measurement focus. With this measurement focus, all assets and all liabilities associated with the operation of these funds are included on the balance sheet. Fund equity (i.e., net total assets) is segregated into contributed capital and retained earnings components. Proprietary fund-type operating statements present increases (e.g., revenues) and decreases (e.g., expenses) in net total assets. The accrual basis of accounting is utilized by proprietary fund types. Under this method, revenues are recorded when earned and expenses are recorded at the time liabilities are incurred.

The modified accrual basis of accounting is used by all governmental fund types, expendable trust funds and agency funds. Under the modified accrual basis of accounting, revenues are recognized when susceptible to accrual (i.e., when they become both measurable and available). "Measurable" means the amount of the transaction can be determined and "available" means collectible within the current period or soon enough thereafter to be used to pay liabilities of the current period. The City considers revenues as available if they are collected within 45 days after year-end. All revenues are considered susceptible to accrual except revenues from licenses and permits, fines, forfeitures and penalties because they are generally not measurable until received in cash.

The City also reports deferred revenue on its combined balance sheet. Deferred revenues arise when a potential accrued basis revenue does not meet both the "measurable" and "available" criteria for recognition in the current period. Deferred revenues also arise when resources are received by the City before it has a legal claim to them, such as when grant monies are received prior to the incurrence of qualifying expenditures. In subsequent periods, when both revenue recognition criteria are met, or when the City has a legal claim to the resources, the liability for deferred revenue is removed from the combined balance sheet and revenue is recognized.

Expenditures are generally recognized under the modified accrual basis of accounting when the related fund liability is incurred. Exceptions to this general rule include: (a) principal and interest on general long-term debt, which is recognized when due or when amounts have been accumulated in the debt service fund for payments to be made early in the following year, and (b) accumulated unpaid vacation pay, compensatory pay, accrued workers' compensation, and arbitrage rebate which are recognized in the governmental funds only to the extent they will be paid from available expendable financial resources. Those liabilities that are not to be paid from current resources are recorded in the General Long-Term Obligations Account Group.

The City adopted GASB Statement No. 20, "Accounting and Financial Reporting for Proprietary Funds and Other Governmental Entities that use Proprietary Fund Accounting," in 1994 and elected to follow GASB standards.

New Accounting Pronouncements

The City will adopt the following new accounting pronouncements in future years:

* Statement No. 24, "Accounting and Financial Reporting for Certain Grants an Other Financial Assistance," which is effective from periods beginning after June 15, 1995.

* Statement No. 25, "Financial Reporting for Defined Benefit Pension Plans and Note Disclosures for Defined Contribution Plans", effective for periods beginning after June 15, 1996.

* Statement No. 27, "Accounting for Pensions by State and Local Government Employers", effective for periods beginning after June 15, 1997.

* Statement No. 30, "Risk Financing Omnibus," effective for periods beginning after June 15, 1996.

Management has not yet determined the effects that the adoption of these statements will have on the City's financial position or the disclosure in its financial statements.

Administration ✓

Debt Adinistration Policy

The City's fiscal policy for incurred indebtedness depends upon the type of debt issued. Debt associated with Proprietary (Enterprise) Funds is handled differently from General Obligation debt. Enterprise Funds have their own revenue sources (user fees) and are subject to different bond covenants that are General Obligation issues. For enterprise debt, a reserve must be set aside within sixth months of the issuance of debt that will cover the payments for the year in which the highest principal and interest are due. Revenues minus operating expenses (net operating revenues) must exceed principal and interest payments by 20%. If not, the user fees must be increased to provide extra revenues and cover this margin. Six ✓

The Georgia Constitutional limit on general obligation bonds is 8% of the assessed property value for general government purposes and 4% for school purposes.

Financial Management Policies

Ordinance Adopted February, 1987

WHEREAS, the City of Atlanta financial standing and reputation has been and continues to be excellent; and

WHEREAS, this successful financial management excellence has been achieved despite the absence of formal, adopted City financial management policies; and

WHEREAS, as the City continues to face even more complex financial conditions, it becomes more appropriate for formal, City policies governing financial management to be adopted:

THEREFORE, BE AND IT IS HEREBY ORDAINED BY THE COUNCIL OF THE CITY OF ATLANTA, GEORGIA, as follows:

SECTION 1: That the following Financial Management Policies be and are hereby adopted to guide certain aspects of the financial management of the City of Atlanta:

1. The operating budget shall be developed with a sharp focus on long-term solvency. Long-term financial commitments to continuing outlays shall be avoided unless sustained revenue growth is assured (or) official actions taken to increase existing revenues or authorize new ones sufficient to maintain the commitment.

2. Current expenditures shall in all cases be supported by current revenues, and debt shall not be used for current expenses.

3. Non-recurring revenue and resources shall not be used to finance continuing operations.

4. Each enterprise operation of the City shall maintain revenues which support the full (direct and indirect) cost of the individual operation.

5. Operating fund balance shall be maintained at levels sufficient to absorb unpredictable revenue shortfalls and to ensure desired cash flow levels. If fund balances are truly "surplus", they should be committed first to capital needs. With regard to the General Fund, cash balances available at year-end shall, in combination with new revenues, be sufficient to preclude any requirement for short-term debt to sustain City operations.

6. The City shall establish and maintain a high level of accounting practice. Accounting systems and standards shall conform to General Accepted Accounting Principles (GAAP) for governments as promulgated by the Governmental Accounting Standards Board (GASB).

7. An annual audit shall be performed by an independent public accounting firm with the subsequent issue of a Comprehensive Annual Financial Report (CAFR) that includes audited general purpose financial statements and audited individual fund statements with both introductory and statistical sections, by the end of the sixth month after the close of the fiscal year. The Report shall be prepared in conformity with Generally Accepted Accounting Principles (GAAP) for governments.

8. Full disclosure shall be provided in the Comprehensive Annual Financial Report and bond representations.

9. Financial systems shall be maintained to monitor expenditures, revenues, and performance of all municipal programs on an ongoing basis.

10. The City shall develop capital budgets and capital programs that facilitate advance planning for capital purposes. All capital expenditure commitments shall be made with the full knowledge of current and future operating requirements necessary to accompany the capital expenditure. Official commitment to fund necessary operating requirements must precede the commitment of capital funding.

11. Capital plans shall include replacement schedules that anticipate the inevitable aging and obsolescence of facilities and equipment. These depreciable assets should be financed through internal funds whenever feasible.

12. Any capital project financed through the issuance of bonds shall be financed for a period not to exceed the expected useful life of the project.

13. Competitive sales should be used to market debt whenever feasible. In negotiated underwritings, procedures should be implemented to ensure that underwriter profits are reasonable and that costs to the public are minimized.

14. All funds not immediately required for expenditure shall be invested by the Commissioner of Finance prudently in those securities authorized by State statutes and the City Code. The security of public deposits and investments shall be assumed through such measures as proper collateralization, credit analysis, and professional evaluation of the risk-return relationship.

15. Revenues and expenditures shall be projected annually for at least three years beyond the current fiscal year.

16. The City's overall revenue structure shall be reviewed periodically to determine its stability, equity, efficiency, and capacity to finance future operations. Where possible under Federal and State statutes, the City of Atlanta shall strive to diversify its sources of revenue so as not to be solely dependent on any one revenue source.

17. User charges shall be utilized whenever practical, especially if a particular service can be directly identified as benefiting one individual or entity.

18. All retirement systems will be financed in a manner to systematically fund liabilities. The City shall assure that sufficient funds are provided to pay current service plus interest on unfunded liabilities plus amortization of the unfunded liabilities over a programmed period.

SECTION 2: That these Financial Management Policies shall become effective upon adoption by the Council and approval by the Mayor or through action of law, and shall remain in effect until amended or specifically repealed.

SECTION 3: That all ordinances and parts of ordinances in conflict herewith be and are hereby repealed.

DESCRIPTION OF FUNDS

Introduction

The City uses funds and account groups to report its financial position and the results of its operations. Fund accounting is designed to demonstrate legal compliance and to aid financial management by segregating transactions related to certain government functions or activities. A fund is a separate accounting entity with a self-balancing set of accounts. An account group, on the other hand, is a financial reporting device designed to provide accountability for certain assets and liabilities that are not recorded in the funds because they do not directly affect net expendable available financial resources. The fund types established by the City (primary government) are described below and throughout this document.

This section contains the 1996 budgets and prior two years' data for each fund and fund group. It includes fund groups and fund descriptions, narrative descriptions of the 1996 fund budgets, and discussions of past year's activities and current trends.

The Fund Budgets Section shows 1994 and 1995 actual expenditures and 1996 budgets at a summary level and 1994 and 1995 receipts and 1996 anticipations at detail levels. Receipts and anticipations are shown at the account level of detail in most funds with accounts further broken down to show receipts from specific sponsors (grantors) in several funds where grant receipts are significant.

The fund structure of the City is organized to conform with the GAAFR (Government, Accounting, Auditing and Financial Reporting) standards. It consists of three groups of funds:

1. *Governmental Fund Types*

General Fund - The General Fund is the principal operating fund of the City and is used to account for all activities of the City not otherwise accounted for by a specified fund.

Special Revenue Funds - These funds account for activities carried out by the City under the terms of certain intergovernmental grants.

Debt Service Fund - This fund is used to account for the accumulation of resources and the subsequent disbursement of such resources to pay principal and interest on long-term debt of the City (other than certificates of participation and the debt of the Enterprise Funds). Bond ordinances require the City to account for debt service transactions in separate funds, restrict the flow of cash between such funds, and comply with various other covenants.

Capital Projects Funds - These funds account for the accumulation of resources and the subsequent disbursement of such resources to acquire or renovate major fixed assets.

2. *Proprietary Fund Types*

Enterprise Funds - Operations of Enterprise Funds are designed to be self-supporting. The Department of Aviation, Water and Sewerage System, Parks and Recreational Facilities (Cyclorama), and Underground Atlanta are accounted for as enterprise funds. Separate fund accounts within each of the enterprise funds are required to be maintained in accordance with various bond ordinances and have been combined for financial reporting purposes.

Internal Service Fund - The activities of the Bureaus of Management Information Systems and Motor Transport Services are accounted for in the Internal Service Fund. This fund is self supporting.

3. *Fiduciary Fund Types*

Trust and Agency Funds - These funds account for activities in which the City acts as agent or trustee for an individual or organization. Additionally, these funds account for receipt and disbursements of certain intergovernmental grants and contributions from certain private individuals. The Expendable Trust Funds are reported in the same manner as Governmental Fund types. Agency Funds are custodial in nature (assets equal liabilities) and do not involve measurement of results of operations.

1996 BUDGET SUMMARY

BY FUND GROUPS

The City of Atlanta's budget is subdivided into a set of funds and fund groups which account for City revenues and expenditures by source and application. The three fund groups are Governmental, Proprietary, and Fiduciary.

The 1996 Adopted Budget for all funds totals $1,978,528,754 which is a 2.31% decrease over the 1995 total of $2,025,390,183 as depicted below:

Fund Group	1995 Budget	1996 Budget	Total Increase (Decrease)	% Increase (Decrease)
Governmental	772,973,324	744,577,744	(28,395,580)	(3.67%)
Proprietary	1,223,213,496	1,195,168,288	(28,045,208)	(2.29%)
Fiduciary	29,203,362	38,782,722	9,579,360	32.80
TOTAL	**2,025,390,183**	**1,978,528,754**	**(46,861,428)**	**(2.31%)**

The Governmental Funds budget reflects a (3.67%) decrease which is primarily attributable to the utilization of the General Government Capital Outlay Fund; only the outstanding interest and unspent balance is appropriated for subsequent years.

The Proprietary Funds budget decreased (2.29%) from last year primarily due to the expenditure of the 1993 Water and Sewer Construction Fund, only the unspent balance is appropriate for budget in subsequent years.

The Fiduciary Funds budget has increased 32.80 from last year due to the addition of two Section 108 Loans: $3,184,950 for the M.L.K. Ashby Commercial revitalization and $6,170,000 for the Summerhill Redevelopment.

1996 CITY OF ATLANTA BUDGET

$1,978,528,754

GOVERNMENTAL FUNDS $744,577,744	PROPRIETARY FUNDS $1,195,168,288	FIDUCIARY FUNDS $38,782,722
GENERAL FUND $427,210,000	AVIATION FUNDS $681,874,265	TRUST FUND $15,463,644
SPECIAL REVENUE FUNDS $72,608,003	WATER & SEWERAGE FUND $467,003,861	AGENCY FUND $5,299,413
CAPITAL PROJECTS FUNDS $186,788,300	PARKS FACILITIES FUND $2,921,520	RENTAL REBAB. TRUST FUND $187,390
DEBT SERVICE FUNDS $55,669,742	INTERNAL SERVICE FUND $34,205,597	HOME INVESTMENT TRUST FUND $5,107,149
SPECIAL ASSESSMENT FUNDS $2,301,699	UNDERGROUND ATLANTA FACILITIES FUND $9,163,045	MUNICIPAL MARKET LOAN TRUST FUND $12,725,126

1996 BUDGET SUMMARY

ALL FUNDS

SUMMARY OF 1996 ANTICIPATIONS

MAJOR ACCOUNT GROUP:	GOVERNMENTAL FUNDS	PROPRIETARY FUNDS	FIDUCIARY FUNDS	TOTAL
Property Taxes	112,914,391	-	-	112,914,391
Other Taxes	153,200,660	-	-	153,200,660
Licenses and Permits	36,748,056	1,500	-	36,749,556
Intergovernmental Revenues	64,988,804	46,735,563	19,284,786	131,009,153
Charges for Services	43,045,862	174,914,715	1,726	217,962,303
Fines and Penalties	11,558,575	-	-	11,558,575
Miscellaneous Revenues	15,476,542	152,355,257	52,883	167,884,682
Sales, Recoveries and Other Financing Sources	46,796,720	92,213,642	-	139,010,362
Total Estimated Receipts	484,729,610	466,220,677	19,339,395	970,289,682
Cash and Securities Available January 1, 1996	263,048,134	728,947,611	19,443,327	1,011,439,072
Due to Other Funds	(3,200,000)	-	-	(3,200,000)
GRAND TOTAL - ALL FUNDS	744,577,744	1,195,168,288	38,782,722	1,978,528,754

SUMMARY OF 1996 APPROPRIATIONS

Personnel Expenses	262,870,389	105,623,758	1,720,452	370,214,599
Other Current Operating Exp.	104,508,429	208,410,512	20,401,885	333,320,826
Internal Service Expense	22,448,849	23,047,959	74,042	45,570,850
Intergovernmental and Interfund Payments	128,366,619	5,679,600	3,491,200	137,537,419
Capital Expenses	101,334,910	379,937,575	1,584,208	482,856,693
Debt Service Expense	45,896,538	172,603,909	49,345	218,549,792
Reserve for Appropriation	79,152,010	299,864,975	11,461,590	390,478,575
GRAND TOTAL - ALL FUNDS	744,577,744	1,195,168,288	38,782,722	1,978,528,754

1997

1996 GOVERNMENTAL FUNDS BUDGET

The Governmental Funds group is one of the three fund groups in the City's budget. These funds account for those transactions that are supported by general taxation, intergovernmental grants, special assessments, and other sources that are not restricted to enterprise operations or held in a trustee capacity.

The General Fund, which is the largest of this fund group, accounts for general tax revenues and for the provision of basic city services, such as police and fire services, solid waste pickup and disposal, and parks and leisure services.

The Special Revenue Funds (currently comprised of the Community Development Block Grants and various intergovernmental grants) account for grants from outside agencies, which are designated by law or policy for specific purposes. The Emergency Telephone System Fund was established to account for all E-911 expenditures.

The Capital Projects Funds include the Annual Bond Fund and the 1987-1995 Bond Project Funds. The Annual Bond Fund accounts for all General Obligation Bonds issued through 1986 under the city's authority to issue $8 million in bonds annually without separate voter approval. Since 1987, separate funds have been established for each annual bond issue. Also in the governmental funds, Capital Projects group is the Park Improvement Fund, whose income stems primarily from a special tax levy restricted to capital improvements of park facilities. The General Government Capital Outlay Fund was established to account for all general government capital expenditures other than those funded from the annual general obligation bonds. Funds for the Capital Project Funds group are used for the acquisition, development, and improvement of governmental fixed assets.

The Debt Service Fund has been established to account for the accumulation and disbursement of principal and interest on long term general obligation municipal debt and is financed by a dedicated tax levy and interest income. In accordance with the change in the fund structure for the annual general obligation bonds previously mentioned, separate sinking funds have been established for each issue from 1987-1989; since 1990 all the issues have been accounted for in the Bond Sinking Fund as will subsequent issues.

The Special Assessment Fund accounts for the accumulation and expenditure of resources for various public improvements such as sidewalks, curbs and gutters which are financed through assessments to individual property owners.

	1995 Budget	1996 Budget	Total Inc/(Dec)	% Inc/(Dec)
General Fund	**400,353,000**	**427,210,000**	**26,857,000**	**6.7**
Special Revenue Funds:				
Intergovernmental Grant Fund	43,422,133	50,009,257	6,587,124	15.2
Community Development Fund	17,414,987	17,741,174	326,187	1.9
Emergency Telephone System Fund	4,656,290	4,857,572	201,282	4.3
Sub Total	65,493,410	72,608,003	7,114,593	10.9

1997

1996 Governmental Funds Budget (Cont.)

	1995 BUDGET	1996 BUDGET	TOTAL INC/(DEC)	% INC/(DEC)
Capital Projects Funds:				
1993 School Improvement Bond	80,664,209	67,858,869	(12,805,340)	(15.87)
Annual Bond Fund	2,454,662	2,055,734	(398,928)	(16.25)
Parks Improvement Fund	12,572,401	12,798,212	225,811	(1.80)
1987 Bond Project Fund	1,024,911	364,839	(660,072)	(64.40)
1988 Bond Project Fund	3,133	1,384	(1,749)	(55.83)
1989 Bond Project Fund	450,499	465,526	15,027	(3.34)
1990 Bond Project Fund	776,261	635,782	(140,479)	(18.10)
1991 Bond Project Fund	2,703,696	2,275,868	(427,828)	(15.82)
1992 Bond Project Fund	3,955,781	2,883,892	(1,071,889)	(27.10)
General Government Capital Outlay Fund	55,353,096	23,943,192	(31,409,904)	(56.74)
1993 Bond Project Fund	4,335,079	1,678,374	(2,656,705)	(61.28)
1994 Referendum G.O. Bond Fund	75,910,265	59,662,746	(16,247,519)	(21.40)
1994 Bond Project Fund	8,057,232	4,206,033	(3,851,199)	(47.80)
1995 Bond Project Fund	-	7,957,849	7,957,849	(100.00)
Sub Total	248,261,225	186,788,300	(61,472,924)	(24.76)
Debt Service Funds:				
Bond Sinking Fund	55,032,736	54,219,742	(812,994)	(1.48)
1989 Refunding Bond Fund	1,509,000	1,450,000	(59,000)	(3.91)
Sub Total	56,541,736	55,669,742	(871,994)	(1.54)
Special Assessment Fund	2,323,954	2,301,699	(22,255)	(0.96)
GRAND TOTAL - GOVERNMENTAL FUNDS	**772,973,324**	**744,577,744**	**(28,395,580)**	**(3.67)**

1997

1996 BUDGET SUMMARY
GOVERNMENTAL FUNDS

DEPARTMENT/AGENCY	General	Community Development	Inter-Govt.	Emergency Telephone System	Park Improvement	General Government Cap. Outlay	Bond Projects	Bond Sinking	Special Assessment	Total
City Council	3,878,459	-	-	-	-	-	-	-	-	3,878,459
Office of Mayor	528,943	-	362,581	-	-	-	-	-	-	891,524
Chief of Staff and Reporting Offices	3,395,603	-	135,156	-	-	-	-	-	-	3,530,759
Executive Office and Misc. Offices	1,849,096	46,167	32,243	-	-	-	20,602	-	-	1,948,108
Administrative Services	10,193,195	642,045	281,881	-	-	10,664,699	4,348,052	-	-	26,129,872
Law	3,308,213	9,633	-	-	-	-	-	-	-	3,317,846
Finance	10,192,675	128,055	-	-	-	-	1,064,152	-	-	11,384,882
Planning and Development	7,102,373	197,868	130,162	-	-	53,006	388,393	-	-	7,871,802
Housing & Community Developmen	5,352,100	8,545,547	29,437,759	-	-	-	-	-	342,577	43,677,983
Public Works	59,394,354	804,799	2,248,160	-	-	10,461,563	53,533,612	-	614,000	127,056,488
Parks,Recreation & Cultural Affairs	26,895,926	7,295,919	1,606,745	-	12,798,212	338,968	88,780	-	-	49,024,550
Aviation	-	-	-	-	-	-	-	-	-	-
Water	-	-	47,803	-	-	-	-	-	-	47,803
Personnel and Human Resources	4,571,173	-	-	-	-	-	-	-	-	4,571,173
Judicial Agencies	16,327,782	-	-	-	-	-	-	-	-	16,327,782
Fire	47,714,948	71,141	6,750	-	-	-	30,000	-	-	47,822,839
Police	96,339,509	-	10,267,813	-	-	-	-	-	-	106,607,322
Corrections	18,732,272	-	11,064	-	-	-	90,723	-	-	18,834,059
Non-Departmental	111,433,379	-	5,441,139	4,857,572	-	2,424,955	90,482,583	55,669,742	1,345,123	271,654,493
GRAND TOTAL - ALL FUNDS	**427,210,000**	**17,741,174**	**50,009,256**	**4,857,572**	**12,798,212**	**23,943,191**	**150,046,897**	**55,669,742**	**2,301,700**	**744,577,744**

1996 BUDGET
GOVERNMENTAL FUNDS

SUMMARY OF 1996 ESTIMATED RECEIPTS

MAJOR ACCOUNT GROUP	GENERAL FUND	SPECIAL REVENUE FUNDS	CAPITAL PROJECTS FUNDS	DEBT SERVICE FUNDS	SPECIAL ASSESSMENT FUND	TOTAL
Property Taxes	86,586,340	-	4,358,842	21,969,210	-	112,914,392
Other Taxes	153,200,660	-	-	-	-	153,200,660
Licenses and Permits	36,748,056	-	-	-	-	36,748,056
Intergov. Revenue	1,399,160	63,589,644	-	-	-	64,988,804
Charges for Services	38,188,290	4,857,572	-	-	-	43,045,862
Fines and Penalties	11,558,575	-	-	-	-	11,558,575
Misc. Revenues	9,975,348	31,080	-	-	5,470,114	15,476,542
Other Financing Sources	41,828,571	1,941,139	-	3,027,010	-	46,796,720
Total Est. Receipts	378,485,000	70,419,435	4,358,842	24,996,220	5,470,114	484,729,611
(Due to Other Funds)	-	-	-	-	(3,200,000)	(3,200,000)
Cash and Securities, Available Jan. 1, 1996	47,725,000	2,188,567	182,429,458	30,673,522	31,586	263,048,133
GRAND TOTAL	427,210,000	72,608,002	186,788,300	55,669,742	2,301,700	744,577,744

SUMMARY OF 1996 APPROPRIATIONS

Personnel Expenses	254,930,976	6,509,848	1,429,565	-	-	262,870,389
Other Current Operating Expenses	55,173,955	36,890,260	12,100,461	-	343,752	104,508,428
Internal Service Exp.	21,987,641	327,320	133,889	-	-	22,448,850
Intergovernmental and Interfund Payments	49,629,707	4,880,789	72,406,123	1,450,000	-	128,366,619
Capital Expenses	7,778,445	15,642,502	77,301,136	-	612,825	101,334,908
Debt Service Exp.	20,067,571	44,588	2,538,379	23,246,000	-	45,896,538
Reserve for Appr.	17,641,705	8,312,695	20,878,747	30,973,742	1,345,123	79,152,012
GRAND TOTAL	427,210,000	72,608,002	186,788,300	55,669,742	2,301,700	744,577,744

1996 GENERAL FUND REVENUES

ANTICIPATIONS

Under the City of Atlanta's Charter, revenue anticipated in any individual revenue category in any budget year cannot exceed 99 percent of the actual collection in the previous year unless a rate increase has been enacted. Consequently, most revenue categories show lower 1996 anticipation levels than actual 1995 collections. This restriction in revenue estimating typically results in receipts exceeding anticipations in most categories, and serves to provide the city with a sound financial outlook.

Revenues anticipated for 1996, coupled with the cash and securities available at the beginning of the year equal the total General Fund appropriations of $427,210.00.

	1995 Actual	1996 Anticipations	Increase (Decrease)	% Change
Taxes	247,413,223	239,787,000	(7,626,223)	(3.08)
Licenses and Permits	35,518,221	36,748,056	1,229,835	3.46
Intergovernmental Revenue	1,073,614	1,399,160	325,546	30.32
Charges for Services	41,281,246	38,188,290	(3,092,956)	(7.49)
Fines and Forfeits	11,793,833	11,558,575	(235,258)	(1.99)
Miscellaneous Revenues	8,145,581	9,975,348	1,829,767	22.46
Sales, Recoveries and Other Financing Sources	43,611,434	41,828,571	(1,782,863)	(4.09)
Sub Total	388,837,152	379,485,000	(9,352,152)	(2.41%)
Cash and Securities Available January 1, 1996		47,725,000		
TOTAL - GENERAL FUND RECEIPTS		**427,210,000**		

Property Taxes and Local Option Sales Taxes

Property taxes include amounts levied against all real, public utility and tangible property. The City shares a common tax base with the Atlanta Board of Education, portions of Fulton and DeKalb counties and a hospital authority. Distribution of the City's 1996 levy (tax rate per $1,000 assessed value) is to its funds and to the Atlanta Board of Education which operates as a separate legal entity and is not included in the City's budget process.

Tax bills are sent to property owners in early July. The County acts as the City's agent in billing and collecting property taxes levied. The billing and collection fees due to the County are withheld from cash received by the City and are reported as a reduction to property tax revenue. Real and tangible property taxes are payable to the County on August 15th and, if not paid, become delinquent on August 16th. Public utility taxes are due in December and, if not paid before December 20, become delinquent. Once taxes become delinquent, the Tax Assessors' Office adds penalties to the original tax and sends past due notices. The delinquent tax payer then has 30 days to remit payment. After the 30-day period, the Tax Assessors' Office then begins procedures to sell the property for the collection of the past due tax. The collection for the City is typically from July 1 to December 31, with pursuance of delinquent taxes early in the following year.

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1996 GENERAL FUND REVENUES (cont'd)

The City's annual tax millage rate is approved by the City Council in the second Council meeting in February each year. The millage rate is based on the anticipated tax digest that is submitted to the State of Georgia on May 30. The tax digest is based on real and tangible assessed property values as of January 1. The tax assessment responsibility is the privy of Fulton County.

The millage rate for general government services for 1996 is 7.12 mills compared to the 9.66 mills in 1995, which represents a decrease of 2.54 mills. Assessed values are established by the Tax Assessors" Office, at 40% of appraised market value as required by the State of Georgia. A revaluation of all property is done yearly, based on statistical analysis. The substantial decrease in the millage rate is based on the discontinuation of the sales tax revenue sharing program with the Atlanta School Board.

The City levies a 1% Local Option Sales Tax which is collected by the State of Georgia and remitted to the City on a two-month lag. The tax law requires an offsetting reduction in property tax during each subsequent year of assessment equal to the amount of sales tax revenue received in the prior year. Prior to 1995, a Sales Tax Revenue Sharing Agreement ("Agreement") between the City and the Atlanta Board of Education resulted in the City making payments to the Board equal to 30% of the local option sales tax proceeds. The Board of Education then reduced its levy for property taxes by the sales tax received from the City. In April 1995, as a result of a lawsuit pending regarding the validity of the Agreement, the City and the Board of Education entered into a stipulation agreement whereby the City would continue making payments of sales tax collected to the Board of Education not to exceed $18.8 million. In accordance with the agreement, collections of approximately $1.8 million exceeding this amount are held by the City in escrow in the Expendable Trust Fund pending resolution of lawsuit.

Georgia Supreme Court on April 8, 1996 ruled that the City of Atlanta and the Atlanta School Board agreement in the sharing of the 1% local option sales tax was illegal. As a result of this ruling, the City of Atlanta reduced it's mileage rate and will retain all sales tax revenue previously shared with the Atlanta School Board.

Licenses and Permits

Overall revenue from licenses and permits are anticipated at 103.46% of 1995's actual collections. The increased anticipation level is primarily due to the addition of $2.5 million in accounts receivables applicable for FY 1995. These accounts receivables were for various Alcoholic Beverage Licenses and General Professional Licenses of $1.8 million and $.7 million, respectively. General Business Licenses, which comprises over 61% of the expected revenue for this category, is anticipated at nearly 99% of last year's receipts.

Intergovernmental Revenues

Intergovernmental revenues are anticipated at 130.36% of last year's actual receipts. This revenue source represents a reimbursement from Fulton County for debt service applicable to the Atlanta-Fulton County Stadium and the Atlanta Zoo.

Anticipations for 1996 ar 92.5% of 1995 receipts. Revenue derived from Sanitary Services Fees, which comprises slightly over 78% of the expected revenue in this category, is anticipated at 99% of last year's receipts.

Fines and Penalties

This category's anticipations are estimated at 98% of last year's receipts. Traffic and Parking fines and General Fines constitute over 96% of the total expected revenue in the category.

1996 GENERAL FUND REVENUES (cont'd)

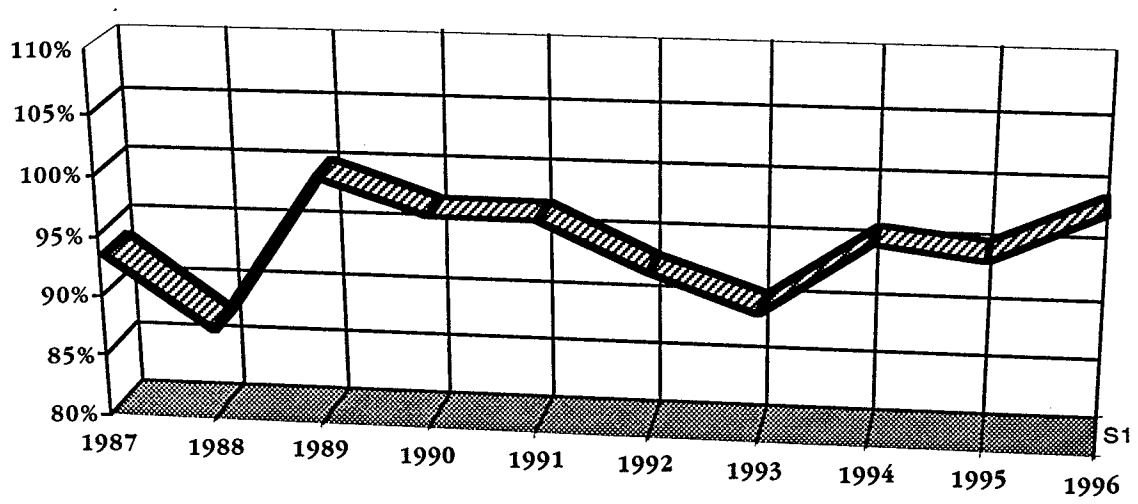
Miscellaneous Revenues

Overall 1996 anticipations in this category are 122.5% of actual 1995 receipts. The above normal anticipation level is due to the addition of $2.5 million in 1996 Olympic related revenue. Traditionally, revenue derived from interest earning of City funds comprised most of the revenue in this category.

Sales, Recoveries and Other Financing Sources

The 1996 anticipations for this category include $6.7 million in 1996 Olympic related revenue. The overall 95.9% anticipation level is lower than normal because 1995 actual revenues were inflated, inlcuding $7.4 million in one-time revenues

GENERAL FUND BLENDED ANTICIPATION PERCENTAGE PRIOR YEAR'S ACTUAL RECEIPTS



1996 ANTICIPATIONS VS. PRIOR YEAR'S ACTUAL RECEIPTS

Revenue By Source	1995 Actual	% of Total	1996 Anticipations	% of Total
Property Taxes:				
Tangible Property Tax	89,519,689		82,384,939	
Intangible Property Tax	4,179,232		4,201,400	
Interest on Taxes	4,414,381		2,868,946	
	98,113,302	25.23	89,455,285	23.57
Other Taxes:				
Tax on Public Utilities	27,263,643		26,991,007	
Tax on Insurance Premiums	13,003,469		12,873,394	
Tax on Alcoholic Beverages	8,740,358		8,652,954	
Hotel Motel Gross Receipts Tax	27,298,542		28,155,586	
Alcoholic Beverages By-the-Drink Tax	4,330,154		4,152,780	
Sales Tax	68,663,795		69,506,024	
	149,299,921	38.40	150,331,714	39.61
Licenses and Permits:				
General Business Licenses	22,449,200		22,219,995	
Construction Permits	4,639,125		4,407,168	
Other	8,429,896		10,120,893	
	35,518,221	9.13	36,748,056	9.68
Intergovernmental Revenue	1,073,613	.28	1,399,160	.37
Charges for Services:				
Court Costs, Fees and Charges	9,169		4,126	
Fulton County Tax Assessors	0		-	
Services to Others	50,229		45,207	
Zoning Related	165,478		148,703	
Sale of Material	450,220		356,008	
Police Services	1,275,241		1,248,326	
Protective Inspections	857,186		806,752	
Highways and Streets Services and Fees	29,412		19,584	
Parking Meters	170,124		147,449	
Sanitary Services	36,574,867		33,729,818	
Recreation Fees	153,298		151,755	
Other	1,546,022		1,530,562	
	41,281,246	10.62	38,188,290	10.06
Fines and Forfeits:				
Court Fines	11,358,812		11,145,304	
Forfeitures	435,022		413,271	
	11,793,834	3.03	11,558,575	3.05
Miscellaneous Revenues	8,145,581	2.09	9,975,348	2.63
Other Financing Sources:				
Sale of Property	6,291,689		932,009	
Recoveries	37,319,745		40,896,563	
	43,611,434	11.22	41,828,572	11.02
Total Receipts & Anticipations	**388,837,152**	**100.00%**	**379,485,000**	**100.00%**
Cash and Securities Available January 1, 1996			**47,725,000**	
GRAND TOTAL - GENERAL FUND BUDGET			**427,210,000**	

CITY OF ATLANTA

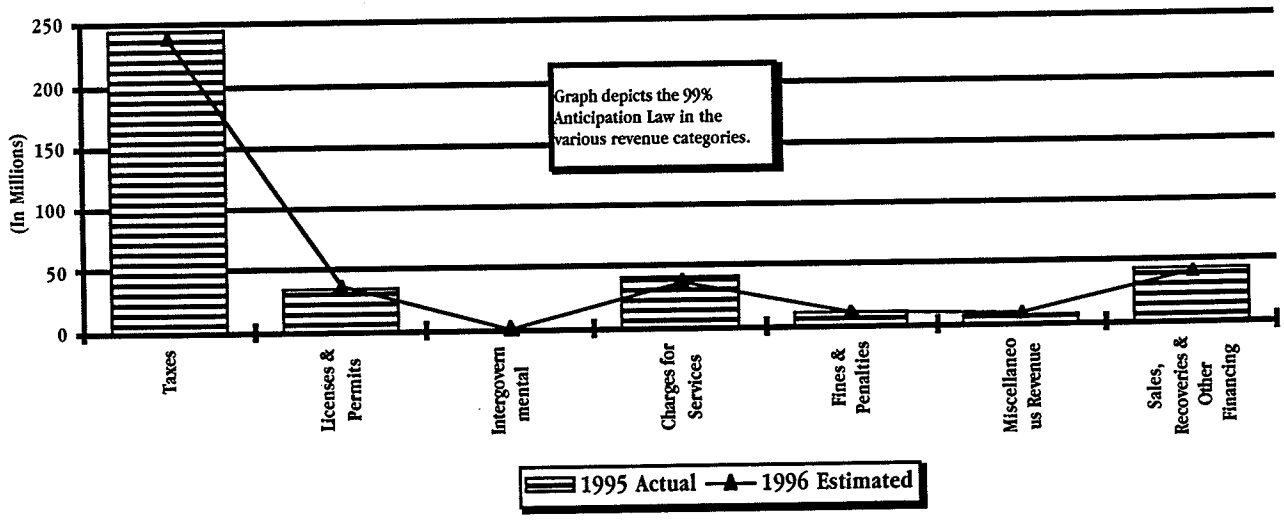
GENERAL FUND REVENUES (1992-1996)

Actual Receipts/Current Year Projections

(In Millions)

	1992	% TOTAL	1993	% TOTAL	1994	% TOTAL	1995	% TOTAL	1996	% TOTAL
Taxes	234.4	67.1	236.1	67.4	248.3	64.8	247.4	63.6	239.8	63.2
% Change	1.1		.7		5.2		(.4)		(3.1)	
Licenses & Permits	31.7	9.1	33.3	9.5	34.7	9.1	35.5	9.1	36.7	9.6
% Change	(1.2)		5.0		4.2		2.3		3.4	
Intergovernmental	.4	.1	.6	.2	1.6	.4	1.1	.3	1.4	.4
% Change	(55.5)		50.0		166.7		(31.3)		27.3	
Charges for Services	38.1	11.0	35.1	10.0	41.2	10.8	41.3	10.6	38.2	10.1
% Change	4.6		(7.9)		17.4		.2		(7.5)	
Fines & Penalties	13.5	3.8	12.7	3.6	11.9	3.1	11.8	3.1	11.6	3.1
% Change	20.5		(5.9)		(6.3)		(.8)		(1.7)	
Miscellaneous Revenue	8.7	2.5	7.2	2.0	8.5	2.2	8.1	2.1	10.0	2.6
% Change	(2.2)		(17.2)		18.1		(4.7)		23.5	
Sales, Recoveries & Other Financing Sources	22.6	6.4	25.5	7.3	36.8	9.6	43.6	11.2	41.8	11.0
% Change	32.1	—	—	12.8	44.3	—	18.47	—	(4.1)	—
Total	349.4	100.0	350.5	100.0	383.0	100.0	388.8	100.0	379.5	100.0
% Change	2.8		.3		9.3		1.3		(2.4)	

1995 GENERAL FUND REVENUES AND 1996 PROJECTED



CITY OF ATLANTA

GENERAL FUND REVENUES (1992-1996)

TAXES
(in millions)

SOURCE:		1992 ACTUAL	% TOTAL	1993 ACTUAL	% TOTAL	1994 ACTUAL	% TOTAL	1995 ACTUAL	% TOTAL	1996 ANTICIPATION	% TOTAL
Taxes:	Property	110.3	31.7	105.2	30.0	105.7	27.6	93.7	24.0	86.6	22.8
	Sales	50.6	14.4	56.2	16.0	62.8	16.4	68.7	17.7	69.5	18.3
	Other	73.5	21.0	74.7	21.4	79.8	20.8	35.0	21.9	83.7	22.1
	Total Taxes	234.4	67.1	236.1	67.4	248.3	64.8	247.4	63.6	239.8	63.2
Other Categories		115.0	32.9	114.4	32.6	134.7	35.2	141.4	36.4	139.7	36.8
Total		349.4	100.0	350.5	100.0	383.0	100.0	388.8	100.0	379.5	100.0

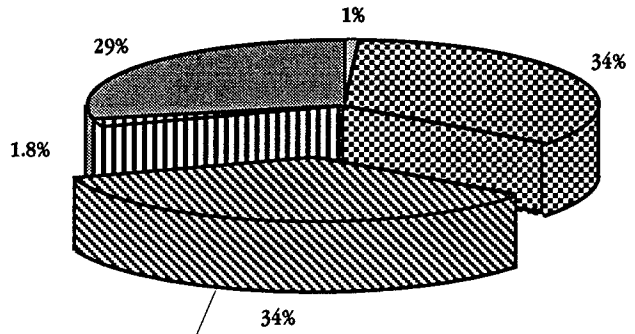
Income from taxes is the City's largest revenue source, currently exceeding 63.2% of total projected revenue. Tax revenues have remained rather constant as a portion of total revenue ranging from 67.1% in 1992 to 63.2% in 1996.

Property taxes continue to constitute the greatest percentage of all taxes collected. In recent years, the property tax has declined slightly as a percentage of total tax while sales taxes have grown, since a moderate decline in 1992. Property tax anticipations for 1996 are lower due to sales tax rollback. This decrease was made to keep the City's commitment to citizens not to increase taxes to retire debt on this bond issue. Revenues from other taxes have remained relatively steady as a percentage of total taxes remaining fairly constant at about 22.1% over the five year period.

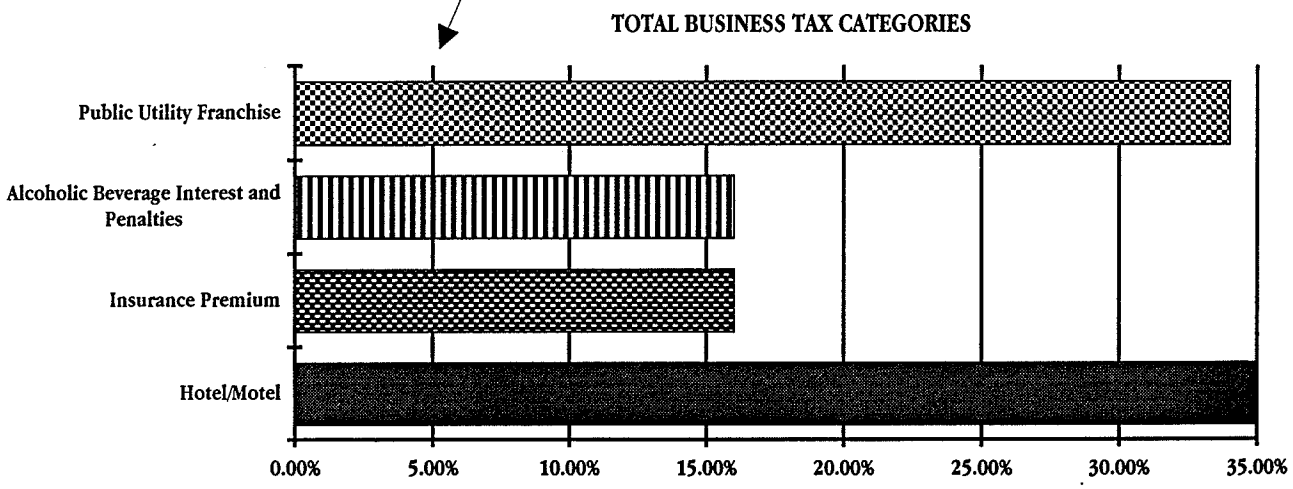
CITY OF ATLANTA GENERAL FUND REVENUES

X
Joshua updated

TAX CATEGORY



- Interest on Taxes
- Tangible Property
- Business Taxes
- Intangible Real Estate
- Local Option Sales



PROJECTED TOTAL 1996 - $239.7

CITY OF ATLANTA

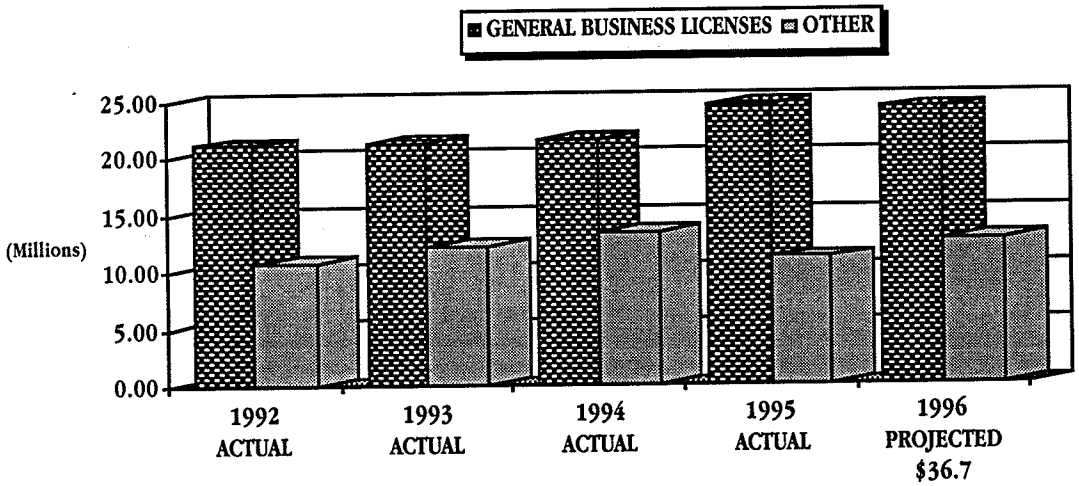
GENERAL FUND REVENUES (1992-1996)

LICENSES AND PERMITS
(in millions)

SOURCE:	1992 ACTUAL	% TOTAL	1993 ACTUAL	% TOTAL	1994 ACTUAL	% TOTAL	1995 ACTUAL	% TOTAL	1996 ANTICIPATION	% TOTAL
Gen. Business Licenses	21.1	66.6	21.2	63.7	21.4	61.7	24.4	68.7	24.1	65.7
Other	10.6	33.4	12.1	36.3	13.3	38.3	11.1	31.3	12.6	34.3
Total	31.7	100.0	33.3	100.0	34.7	100.0	35.5	100.0	36.7	100.0

Licenses and Permits represent the fourth largest revenue source by category. This source constitutes approximately 9.7% of anticipated receipts. General business licenses represents approximately 65.7% of anticipated receipts in this category. Revenue from the "Other" license category grew steadily in the late 1980's. This category of revenues began to decrease in 1991, as economic conditions slowed business activity, especially in the construction industry; however, in 1994 revenues for building permits increased substantially, as construction activity reached record levels. Revenue projections for 1996 reflect a more conservative anticipation; consistent with legally mandated revenue anticipation methods.

LICENSES AND PERMITS



CITY OF ATLANTA

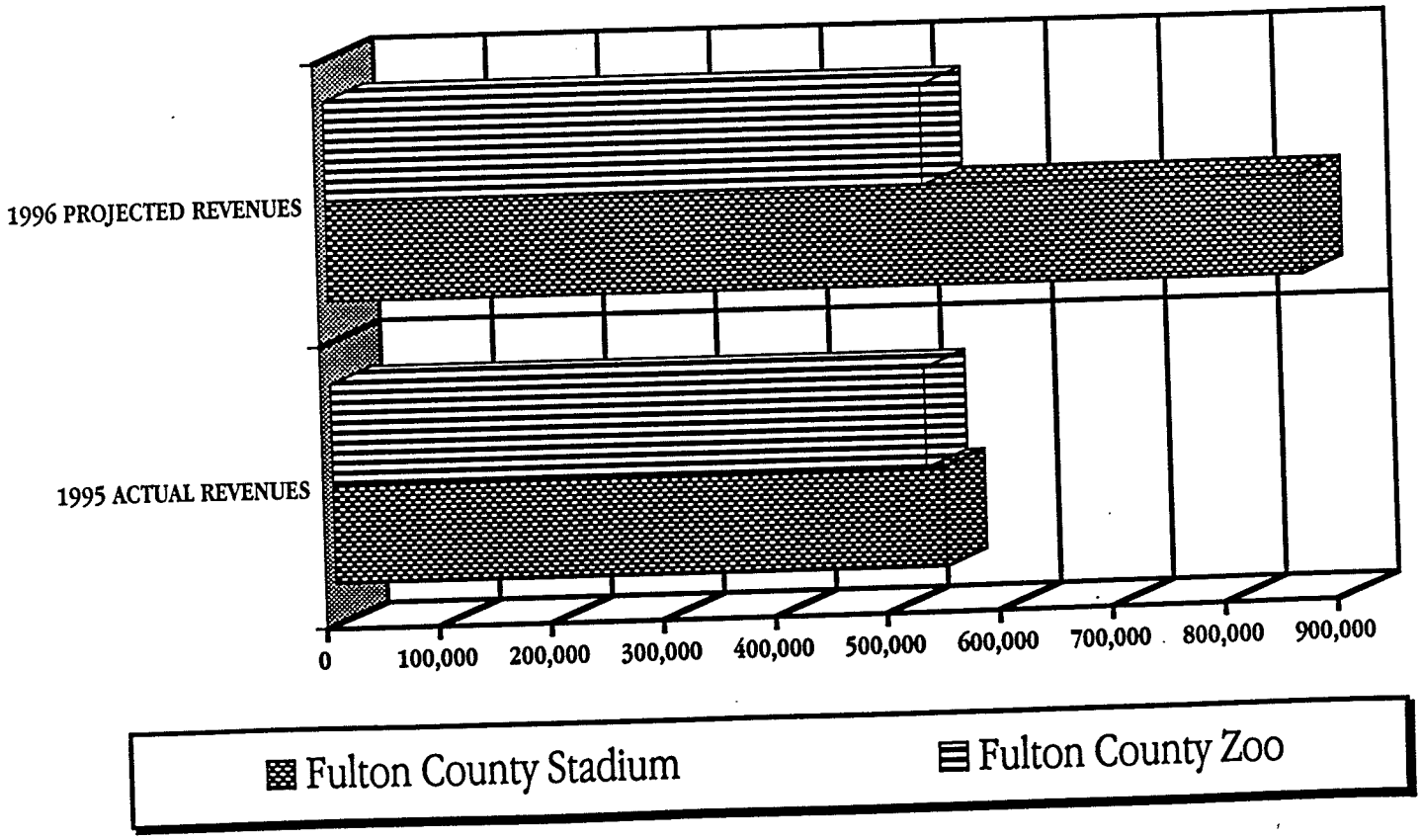
GENERAL FUND REVENUES (1992-1996)

INTERGOVERNMENTAL REVENUE
(in millions)

SOURCE:	1992 ACTUAL	% TOTAL	1993 ACTUAL	% TOTAL	1994 ACTUAL	% TOTAL	1995 ACTUAL	% TOTAL	1996 ANTICIPATION	% TOTAL
F.C. Share - Zoo, Stadium	.4	100.0	.6	100.0	1.6	100.0	1.1	100.0	1.4	100.0
Total	.4	100.0	.6	100.0	1.6	100.0	1.1	100.0	1.4	100.0

The support of the City's General Fund from Intergovernmental Revenue over the last five years has been small, never representing more than .5% of total receipts. In 1996 projections totaled approximately 0.4% of total General Fund anticipations.

GENERAL FUND INTERGOVERNMENTAL REVENUES



CITY OF ATLANTA

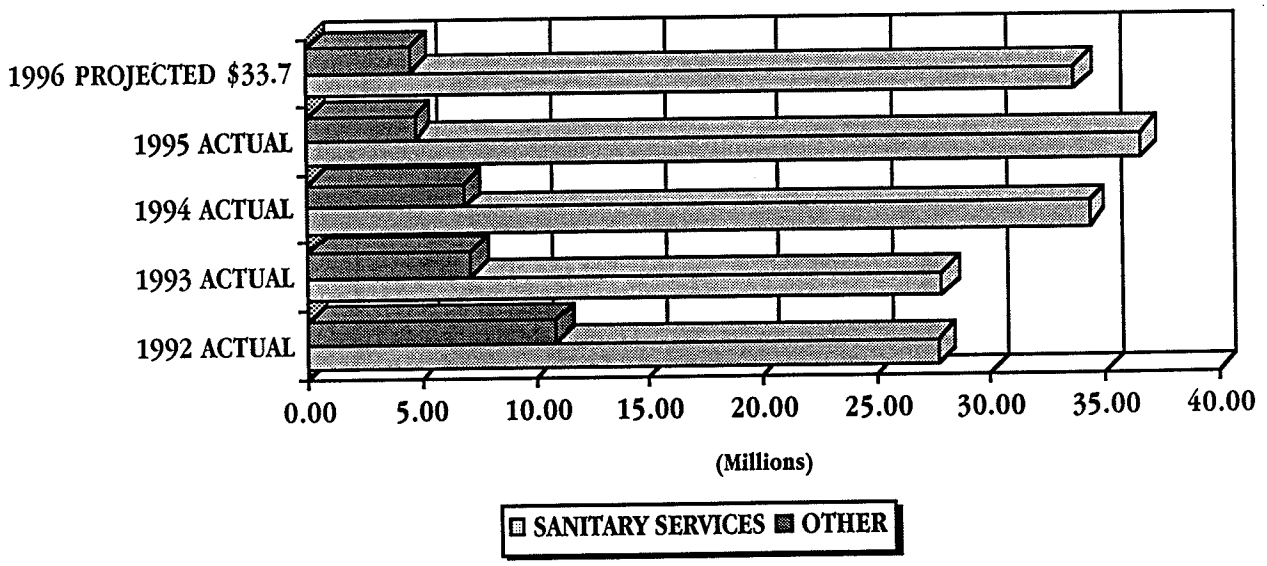
GENERAL FUND REVENUES (1992-1996)

CHARGES FOR SERVICES
(in millions)

SOURCE:	1992 ACTUAL	% TOTAL	1993 ACTUAL	% TOTAL	1994 ACTUAL	% TOTAL	1995 ACTUAL	% TOTAL	1996 ANTICIPATION	% TOTAL
Sanitary Services	27.2	71.4	27.9	79.5	34.3	83.3	36.6	88.6	33.7	88.2
All Other	10.9	28.6	7.2	20.5	6.9	16.7	4.7	11.4	4.5	11.8
Total	38.1	100.0	35.1	100.0	41.2	100.0	41.3	100.0	38.2	100.0

Revenues from Charges for Services represent the third largest revenue category. Receipts in 1995 increased as a result increased collections of delinquent sanitary service fees.

CHARGES FOR SERVICES



CITY OF ATLANTA

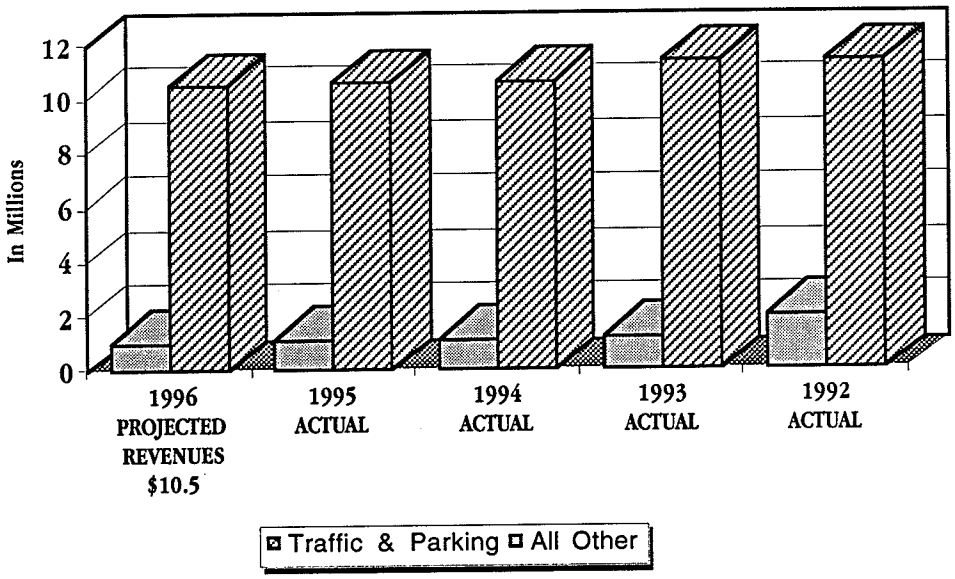
GENERAL FUND REVENUES (1992-1996)

FINES AND PENALTIES
(in millions)

SOURCE:	1992 ACTUAL	% TOTAL	1993 ACTUAL	% TOTAL	1994 ACTUAL	% TOTAL	1995 ACTUAL	% TOTAL	1996 ANTICIPATION	% TOTAL
Traffic and Parking	11.4	84.4	11.4	89.8	10.7	89.9	10.6	89.8	10.5	90.5
All Other	2.1	15.6	1.3	10.2	1.2	10.1	1.2	10.2	1.1	9.5
Total	13.5	100.0	12.7	100.0	11.9	100.0	11.8	100.0	11.6	100.0

Actual revenues from Fines and Penalties vary depending on levels of enforcement activity. This category accounts for approximately 3.0% of total General Fund 1996 estimated revenue. Most of these receipts are derived from traffic and parking fines.

FINES AND PENALTIES (DOLLARS)



CITY OF ATLANTA

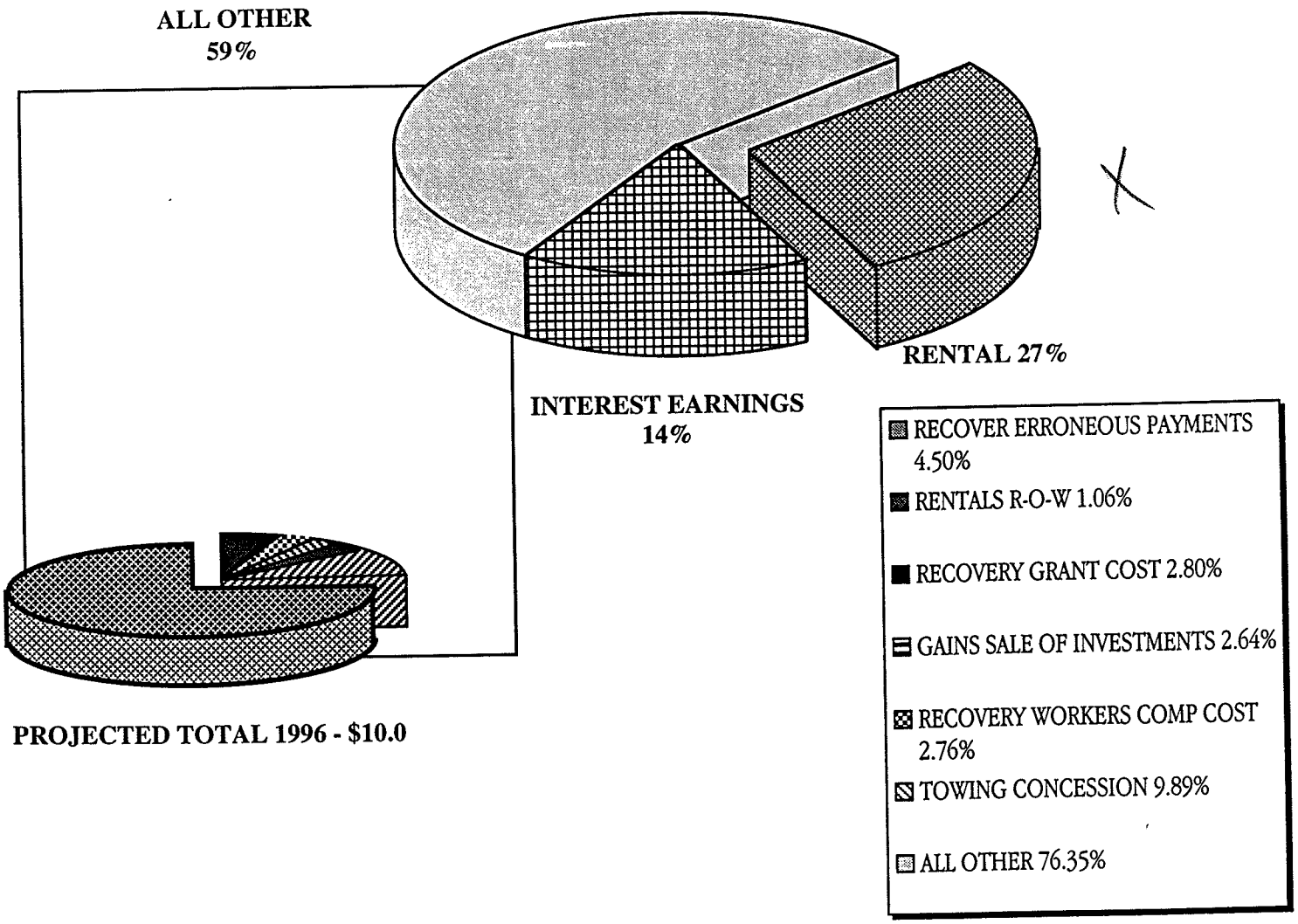
GENERAL FUND REVENUES (1992-1996)

MISCELLANEOUS REVENUE
(in millions)

SOURCE:	1992 ACTUAL	% TOTAL	1993 ACTUAL	% TOTAL	1994 ACTUAL	% TOTAL	1995 ACTUAL	% TOTAL	1996 ANTICIPATION	% TOTAL
Interest Earnings	3.8	43.6	1.2	16.7	1.1	12.9	2.4	29.7	1.4	14
Rental Income	2.1	24.2	2.6	36.1	2.7	31.8	2.7	33.3	2.7	27
All Other	2.8	32.2	3.4	47.2	4.7	55.3	3.0	37.0	5.9	59
Total	8.7	100.0	7.2	100.0	8.5	100.0	8.1	100.0	10.0	100

Most of the revenue in the miscellaneous category is derived from interest earnings and rental of city properties. Revenue levels have fluctuated since 1992 primarily due to receipts derived from interest earnings, which have been affected by changes in interest rates and the amount of funds available to invest.

MISCELLANEOUS REVENUE CATEGORY



CITY OF ATLANTA

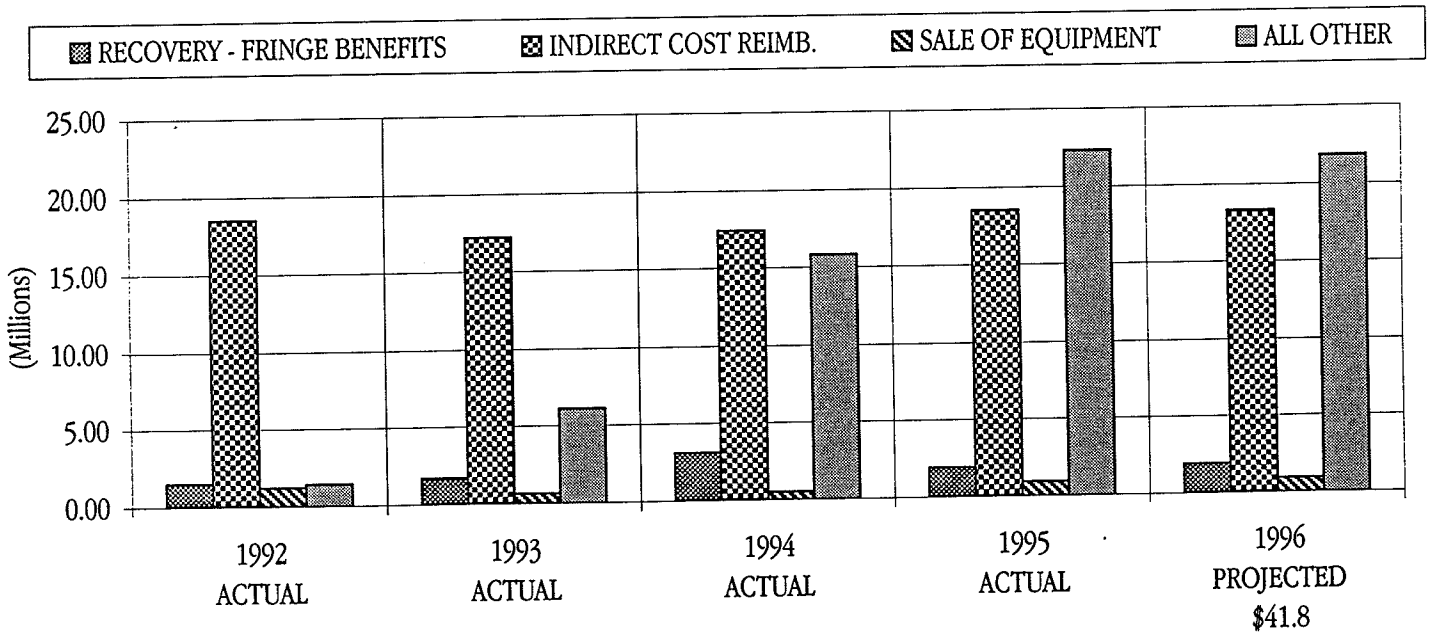
GENERAL FUND REVENUES (1992-1996)

SALES, RECOVERIES AND OTHER FINANCING SOURCES
(in millions)

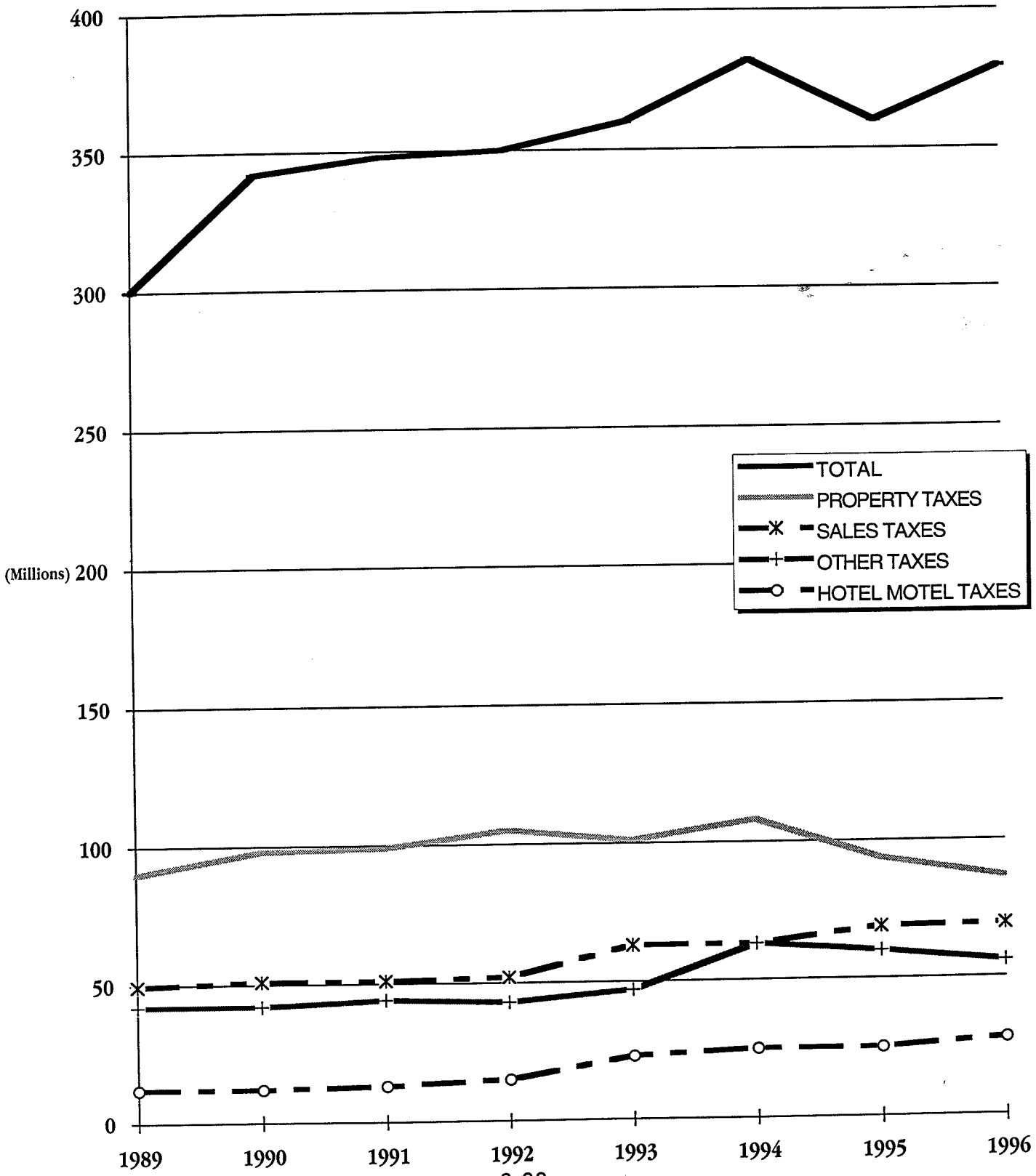
SOURCE:	1992 ACTUAL	% TOTAL	1993 ACTUAL	% TOTAL	1994 ACTUAL	% TOTAL	1995 ACTUAL	% TOTAL	1996 ANTICIPATION	% TOTAL
Recovery - Fringe Benefits	1.5	6.6	1.7	6.6	3.1	8.4	1.9	4.4	1.9	4.6
Indirect Cost - Reimb.	18.5	81.9	17.2	67.2	17.4	47.3	18.5	42.4	18.3	43.7
Sale of Equipment	1.2	5.3	.6	2.3	.5	1.4	.9	2.1	.9	2.1
All Other	1.4	6.2	6.1	23.9	15.8	42.9	22.3	51.8	20.8	49.6
Total	22.6	100.0	25.6	100.0	36.8	100.0	43.6	100.0	41.8	100.0

This revenue category represent the third largest revenue source. During 1995, it constituted approximately 11.2% of total receipts. Indirect Cost-Reimbursement represented approximately 42.4% f total receipts in this category.

OTHER FINANCING CATEGORY

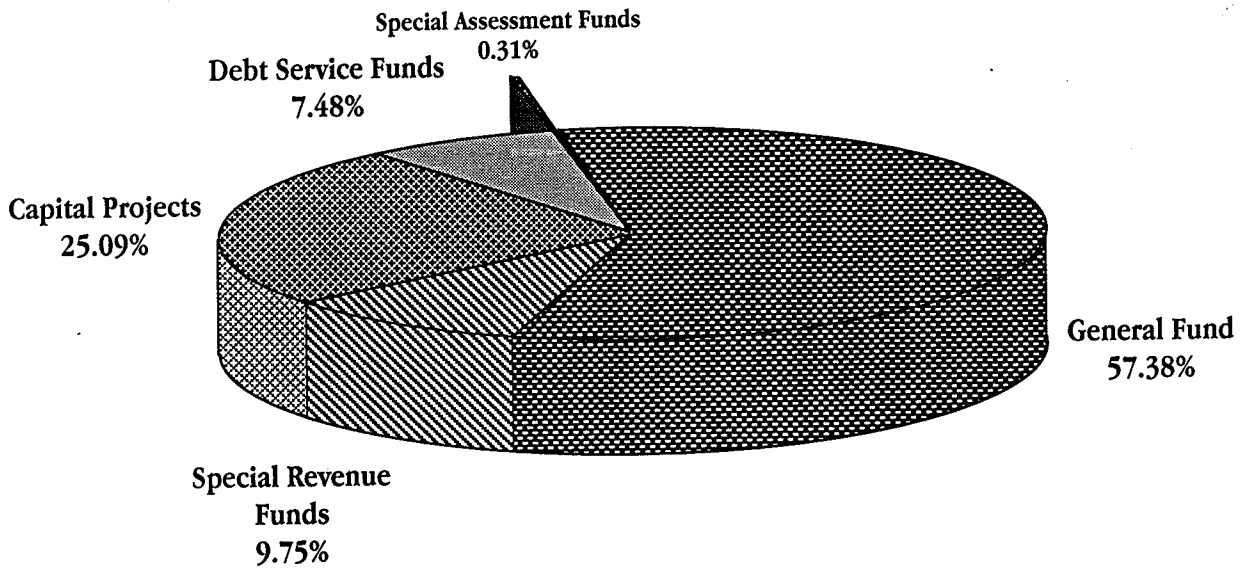


GENERAL FUND REVENUES
1989 - 1995
1996 ANTICIPATIONS ONLY



*Reflects the effect of the 99% Anticipation Law.

GOVERNMENTAL FUNDS
1996 ANTICIPATION
PERCENT OF DISTRIBUTION



CITY OF ATLANTA
1996 BUDGET
1A01 - GENERAL FUND
RECEIPTS AND ANTICIPATIONS

SOURCE:		1994 Receipts	1995 Receipts	1996 Anticipations
TAXES:				
611101	Taxes, Current Property	90,586,423.04	81,368,901.77	77,274,240.00
611102	Taxes, Current Year Intangible Property	2,910,237.42	2,400,000.00	2,376,000.00
611103	Taxes, Real Estate Transactions	1,303,291.40	1,296,932.00	1,283,963.00
611104	Taxes, Intangible Record	1,604,340.22	1,373,131.13	1,359,400.00
611201	Taxes, Prior Year Property	8,720,971.13	6,853,855.45	3,826,736.00
611202	Taxes, Prior Year Intangible Property	623,224.68	406,101.22	466,000.00
612102	Taxes, Local Option Sales	62,764,764.76	68,663,794.76	69,506,024.00
613101	Taxes, Public Utility Franchise	26,920,165.90	27,263,643.56	26,991,007.00
613201	Taxes, Insurance Premium	12,268,812.47	13,003,428.56	12,873,394.00
613301	Taxes, Alcoholic Beverage	10,387,587.57	8,740,357.60	8,652,954.00
613302	Taxes, Alcoholic Beverage By-Drink	2,449,813.58	1,593,274.76	1,443,503.00
613310	Taxes, Alcoholic Beverage,CY	-	1,759,877.27	1,742,279.00
613311	Taxes, Alcoholic Beverage By Drink/CY	-	976,765.50	966,998.00
613321	Taxes, Alocholic Beverage By Drink//PY	-	235.98	-
613401	Taxes, Hotel/Motel Occupancy	6,327,804.63	357,625.58	354,049.00
613410	Taxes, Hotel/Motel Occupancy/CY	19,086,007.29	26,896,998.69	27,758,028.00
613420	Taxes, Hotel/Motel Occupancy/PY	69,131.92	43,917.68	43,479.00
614101	Taxes, Interest on	11,766,408.96	3,570,560.68	2,320,462.96
614201	Taxes, Penalties On	496,765.78	843,820.64	548,483.00
	Total Taxes	**248,285,751.35**	**247,413,222.83**	**239,786,999.96**
LICENSES AND PERMITS:				
621101	Licenses, Beer and Wine	880,545.20	445,888.00	441,429.00
621102	Licenses, Whiskey	407,054.23	156,736.00	377,101.00
621103	Licenses, Pouring	2,788,254.75	1,590,350.00	1,574,446.00
621110	Licenses, Beer/Wine-Pkg, CY	-	26,675.00	26,408.00
621111	Licenses, Beer/Wine-CSD,CY	-	24,750.00	20,543.00
621112	Licenses, Whiskey-Pkg, CY	-	34,618.58	34,272.00
621113	Licenses	-	183,300.00	1,344,982.00
621114	Licenses, Beer/Wine-MFC,CY	-	500.00	397,437.00
621120	Licenses, Beer/Wine-Pkg., PY	-	25,250.00	-
621121	Licenses, Beer/Wine-CSD, PY	-	61,750.00	-
621122	Licenses, Whiskey-Pkg, PY	-	26,515.72	-
621123	Licenses,	-	269,500.00	-
621210	Licenses, Gen. Business	-	99,964.29	75,346.00
621202	Licenses, Financial Institutions	-	-	-
621210	Licenses, General Business CY	20,967,836.59	21,977,894.06	21,758,115.00
621211	Licenses, Finan Inst. , CY	1,386,518.14	1,825,903.96	1,807,645.00
621212	Licenses, Insurance CY	7,972.50	6,527.50	6,396.00
621220	Licenses, General Business PY	420,736.57	471,305.23	461,880.00
621222	Licenses, Insurance PY	365,337.00	31,637.30	-
621301	Licenses, General Professional	-	-	-
621302	Licenses, Business Operator	-	-	-
621310	Licenses, Gen Profess., CY	670,719.85	448,957.40	444,468.00
621320	Licenses, Gen Profess., PY	1,168,795.59	2,005,280.70	2,506,468.00
622101	Permits, Building	2,796,015.85	2,397,933.35	2,278,036.00
622102	Permits, HVAC	474,947.40	588,750.60	559,313.00
622103	Permits, Plumbing	514,649.60	624,226.70	593,015.00
622104	Permits, Electrical	896,832.07	1,028,214.40	976,804.00
622105	Permits, Fire Occupancy	332,640.71	322,738.33	306,601.00
622106	Permits, Elec Low Voltage	3,440.00	-	-
622201	Permits, Car for Hire	88,366.32	145,695.37	131,126.00
622203	Permits, Commercial Parking	19,121.92	17,554.67	14,921.00
622204	Permits, Residential Pkg.	-	312.00	281.00

CITY OF ATLANTA
1996 BUDGET
1A01 - GENERAL FUND
RECEIPTS AND ANTICIPATIONS

SOURCE:		1994 Receipts	1995 Receipts	1996 Anticipations
LICENSES AND PERMITS:				
622301	Permits, Signs	72,051.00	71,828.00	64,645.00
622303	Permits, Festival	46,463.79	188,066.30	146,763.00
622304	Permits, Close St./Sidewalk	110,226.00	129,615.81	116,654.00
622305	Permits, Land Disturbance	3,231.25	1,180.00	-
622306	Permits, Commercial Parking Facilities	5,995.50	421.00	379.00
623101	Licenses, Interest ON	12,716.45	2,338.89	2,292.00
623201	Licenses, Penalty ON	235,551.60	286,010.62	280,290.00
	Total Licenses and Permits	**34,676,029.88**	**35,518,220.98**	**36,748,056.00**
INTERGOVERNMENTAL REVENUE:				
633201	Local Shared Revenues	1,576,589.20	1,073,613.74	1,399,160.00
	Total Intergovernmental Revenue	**1,576,589.20**	**1,073,613.74**	**1,399,160.00**
CHARGES FOR SERVICES:				
641101	Court Cost, Fees and Charges	-	828.00	-
641102	Tax Assessor, Fulton County	960,341.47	-	-
641103	Fees, Returned Checks	9,275.13	8,251.13	4,126.00
641105	Fees, Special Non-Recurring	13,139.78	-	-
641106	Ette Electros Qualifying Fees	270.00	90.00	-
641107	Fees Domestic Partnership	-	-	-
641201	Rezoning Petitions	112,020.00	92,375.00	83,138.00
641202	Zoning Appeals	58,725.00	72,850.00	65,565.00
641203	Filing Fees	-	250.00	-
641301	Garnishment Fees	10,900.00	2,600.00	2,340.00
641304	Telephone Usage	6,014.41	47,629.78	42,867.00
641401	Maps, Codes, Records	344,054.78	327,243.23	294,579.00
641402	Paper for Recycling	75,180.08	122,977.62	61,489.00
641403	Junk	517.50	-	-
642101	Police Service, Fulton County	396,094.79	498,486.33	493,501.00
642102	Police Service, Atlanta Housing Authority	644,668.83	289,708.03	286,811.00
642103	Police Service, Atlanta Board of Education	818,249.30	329,690.90	326,394.00
642105	Police Service, Burglar Alarm	181,961.25	157,356.00	141,620.00
642203	Fire Education Fees	280.00	-	-
642311	Police Inspection Fees	612,614.00	590,708.45	584,801.00
642312	Street/Sidewalk/Curb/Drive Inspection	165,014.69	187,934.64	150,350.00
642321	Liquor License, Fire Inspection	10,150.00	10,410.00	8,328.00
642322	Liquor License, Building Inspection	7,825.00	8,375.00	6,700.00
642331	Occupancy Certificates	52,808.50	59,550.00	56,573.00
642332	Owner Requested Housing Inspection	600.00	205.00	-
643101	Streets/Sidewalk/Curbs, Current	451,337.51	7,466.76	6,720.00
643102	Streets/Sidewalk/Curbs, Prior	42,799.70	6,031.00	3,619.00
643103	Fees, Subdivision Plan Review	5,915.00	3,045.00	1,523.00
643104	Fees, Inspections, Curbs/Paving	33,927.93	12,869.40	7,722.00
643201	Parking Meters	190,170.97	170,124.03	147,449.00
643301	Sanitary Service, Current	31,544,412.89	30,242,313.85	29,939,891.00
643302	Sanitary Service, Prior	2,724,387.56	6,329,535.81	3,789,927.00
643303	Sanitary Service Surcharge, Commercial	-	88,992.96	-
643304	Sanitary Service Surcharge, Residential	-	-	-
643305	Incinerator/Landfill Disposal	279,150.00	4,025.00	-

CITY OF ATLANTA
1996 BUDGET
1A01 - GENERAL FUND
RECEIPTS AND ANTICIPATIONS

SOURCE:		1994 Receipts	1995 Receipts	1996 Anticipations
CHARGES FOR SERVICES:				
644101	Fees, Golf	99,234.77	88,073.18	87,192.00
644102	Fees, Swimming	13,989.40	23,452.67	23,218.00
644103	Fees, Tennis	47,727.77	41,772.25	41,345.00
647401	Administrative Services, WPC	459,587.59	538,756.24	533,369.00
647402	Engineering Services, WPC	860,515.43	1,007,266.11	997,193.00
	Total Charges for Services	**41,233,9861.13**	**41,281,246.37**	**38,188,290.00**
			41,371,243.37	
FINES AND FORFEITS:				
651101	Traffic and Parking Fines	10,659,497.18	10,630,047.11	10,523,747.00
651201	General Fines	577,235.82	668,663.77	601,797.00
652101	Unclaimed Money, Prisoner	258,0654.07	-	-
652102	Unclaimed Articles	44,640.77	39,520.65	19,760.00
652103	Bonds Forfeited/Collected	264,892.13	205,914.80	195,619.00
652104	FIFA Costs and Penalties	125,862.56	229,107.38	217,652.00
652105	Licenses/Permit, Adm Fines	8,983.53	-	-
	Total Fines and Forfeits	**11,939,177.06**	**11,793,833.31**	**11,558,575.00**
MISCELLANEOUS REVENUES:				
661001	Interest Earnings	1,144,032.75	2,382,616.06	1,440,000.00
662101	Land Rentals, General	1,226,208.56	1,187,298.77	1,175,426.00
662201	Building Rentals, General	1,473,296.98	1,513,283.78	1,498,151.00
662311	Food, Drink and Notions	43,874.39	77,238.96	38,620.00
662312	Public Telephones	183,720.27	256,869.13	205,495.00
662316	Towing Concessions	493,331.00	585,683.00	579,826.00
662391	Concessions, Other	103,542.35	245,120.92	2,622,506.00
662501	Rental, R-O-W's	18,815.82	34,124.84	62,420.00
662502	U S Marshal Lease/Rental	12,360.00	241,720.00	1,500,000.00
663301	Clearance of Property, Current	7,123.09	2,113.21	1,057.00
	Clearance Property, Prior	-	2,104.32	-
664101	Private Contrib. & Donations	-	270.00	-
666001	Gain - Sale of Investments	94,172.76	258,005.84	154,804.00
669101	Recover Erroneous Payment	2,491,123.75	455,625.38	263,581.00
669102	Recover Training/Travel Cost	60,035.99	54,965.23	-
669103	Recover Prem Rate Adjust	-	-	-
669106	Recover on Purchases	76,052.52	215,371.19	107,686.00
669107	Recover Grant Costs	668,915.18	218,969.45	164,227.00
669109	Recover Workers Comp Cost	407,460.85	323,097.21	161,549.00
669110	Recover W/C Subrogation	14,890.31	38,662.20	-
	Recover Adv.Interes	-	52,441.93	-
	Total Miscellaneous Revenues	**8,518,956.57**	**8,145,581.42**	**9,975,348.00**

CITY OF ATLANTA
1996 BUDGET
1A01 - GENERAL FUND
RECEIPTS AND ANTICIPATIONS

SOURCE:		1994 Receipts	1995 Receipts	1996 Anticipations
OTHER FINANCING SOURCES:				
691101	Sale of Equipment	518,136.91	928,430.57	882,009.00
691102	Sale of Land and Structures	72,780.00	5,363,258.44	50,000.00
691103	Compensation for Loss - Fixed Asset	124,897.30	71,080.12	35,540.00
692201	Recover Fringe Benefits	3,129,339.91	1,885,094.00	1,866,243.00
692202	Recover Indirect Costs	17,351,662.78	18,470,372.63	18,252,751.00
692203	Indirect Costs, Prior Year	235,418.00	-	-
692303	Recover Direct Costs	8,102,064.84	7,668,996.11	14,200,000.00
692401	Oper Trans from Fund 3P01	160,000.00	631,311.98	181,200.00
692402	Oper Trans from Fund 3P02	262,658.46	356,622.08	198,802.00
692405	Oper Trans Fm Fund 1B03	4,702,741.35	4,960,021.06	4,912,334.00
692407	Oper Trans Fm Fund 2M01	-	2,000,000.00	-
692408	Oper Trans FM Fund 2J01	-	1,262,315.21	1,249,692.00
692410	Oper Trans Fm Fund 2H01	-	11,931.66	-
694005	Proceeds, Esc Restructure	2,094,136.50	-	
	Total Other Financing Sources	**36,753,836.55**	**43,611,433.86**	**41,828,571.00**
Total General Fund Receipts		**382,984,201.74**	**388,837,152.51**	**379,484,999.96**
Cash and Securities Available January 1, 1996				47,725,000.04
GRAND TOTAL - GENERAL FUND				**427,210,000.00**

43,609,433.86

1996 GENERAL FUND APPROPRIATIONS

The 1996 Adopted General Fund Budget of $427,210,000 represents an increase of 6.8% compared to the initial 1995 Budget. The 1996 Budget includes continuation of essential City services and numerous improvements, without a tax increase. In fact, the General Fund property tax rate was decreased by 1.33 mills compare to 1995. Part of the decrease (.59 mills) represents a rollback due to increased sales tax collections. The remainder of the decrease (.74 mills) is to compensate for the .74 mills dedicated for debt service for the 1994 General Obligation Bond, keeping the promise to the citizens that taxes will not be increased to repay the bonds.

The 1996 Budget benefited from the carry forward of $47.7 million from 1995, a result of careful financial management during that year. Sound financial footing allowed the City to implement the following programs with no tax increase:

*Increase in police presence in the downtown area by 10 percent
*Increase in police walking beats and bicycle patrols
*Open five (5) Mini Police Precincts in Public Housing communities and one in the Buckhead area, bringing to nine the number of new Mini Precincts opened since 1994.
*Graduate four (4) classes of police recruits. This, in conjunction with continued civilianization of non-police functions will put additional officers on the street during 1996.
*Assign a truant officer to each of the six (6) police zones.
*Assign each family violence report to an investigator.
*Contract with Georgia Power to maintain the street lights downtown, in addition to those in the neighborhoods.
*Fund twenty-one (21) additional firefighter positions to help the department achieve its goal of reducing fire deaths, loss of property, and injuries to firefighters.
*Distribute 600 free smoke detectors, and
*Increase the number of fire safety inspections in homes and businesses

The 1996 Budget also represents an approach to managing City resources that provides direction to all operating departments. The budget preparation cycle focused on three key emphasis areas:

1. Improved public safety;
2. Neighborhood revitalization and development; and
3. Customer service.

Operating departments linked program requests for 1996 to these goals and will direct their efforts during the year to the emphasis areas.

Another initiative taken to enhance services to citizens is the reorganization of the administrative structure of City government. A new Department of Housing and Community Development has been created to consolidate similar functions and allow greater coordination in the areas of development and code enforcement. The Bureau of Cultural Affairs was moved to the Department of Parks and Recreation and the Office of Program Performance Evaluation placed within the Office of the Chief Operating Officer.

GENERAL FUND BUDGET

1A01 - General Fund

EXPENDITURES AND BUDGET SUMMARY

DEPARTMENT	1994 EXPENDITURES	1995 EXPENDITURES	1996 BUDGET
City Council	2,959,943	3,069,385	3,878,459
Mayor's Office	791,626	478,864	528,944
Chief of Staff & Reporting Offices	1,844,632	3,116,842	3,395,604
Executive Office and Misc. Offices	1,447,222	1,473,678	1,849,096
Administrative Services	10,404,159	9,595,920	10,193,195
Law	2,747,954	2,876,694	3,308,214
Finance	9,202,535	9,164,352	10,192,675
Tax Assessors	1,148,656	13,873	-
Planning and Development	6,354,275	5,966,843	7,102,373
Public Works	52,360,753	53,503,619	59,394,353
Parks, Recreation & Cultural Affairs	22,009,327	23,332,115	26,895,926
Personnel & Human Resources	4,028,241	4,242,361	4,571,173
Judicial Agencies	11,963,696	13,433,733	16,327,782
Fire Services	47,157,810	43,027,635	47,714,948
Police Services	90,930,995	92,940,015	96,339,509
Corrections	15,652,855	18,651,283	18,732,271
Non-Departmental	79,854,579	91,261,790	111,433,378
Housing & Community Dev.	3,290,756	3,945,232	5,352,100
TOTAL - GENERAL FUND	**364,150,014**	**380,094,234**	**427,210,000**

MAJOR ACCOUNT GROUP	1994 EXPENDITURES	1995 EXPENDITURES	1996 APPROPRIATIONS
Personnel Expenses	237,849,964	233,568,506	254,930,977
Other Current Operating Expense	45,608,090	48,408,368	55,173,955
Internal Service Expense	20,382,481	21,510,909	21,987,641
Intergovernmental & Interfund Payments	46,829,964	51,187,790	49,629,707
Capital Expenses	7,759,379	12,084,155	7,778,445
Debt Service Expense	5,720,136	13,334,506	20,067,571
Reserve for Appropriation	-	-	17,641,704
Loans/Adv/Invest/Losses	-	-	-
TOTAL - GENERAL FUND	**364,150,014**	**380,094,234**	**427,210,000**

SPECIAL REVENUE FUNDS

The Special Revenue Funds have been established to account for revenues and expenses associated with funding from various intergovernmental grants. Currently, there are three funds, the Community Development Block Grant Fund, the Emergency Telephone System Fund and the Intergovernmental Grant Fund, which account for governmental funding from outside agencies which are designated by law or policy for specific purposes. The 1996 budget for the respective funds is based solely upon funds anticipated to be received during the year and/or funds carried forward from the previous year(s).

The following table shows a comparison between last year's Special Revenue Fund budget and the current year's; however, comparisons can be misleading due to the non-recurring nature of many grant programs and do not fully reflect a decline in grant awards which has occurred.

	1995 Budget	1996 Budget	% Change
Community Development Fund	17,414,987	17,741,174	1.9
Intergovernmental Grant Fund	43,422,133	50,009,257	15.2
Emergency Telephone System Fund	4,656,290	4,857,572	4.3
TOTAL - SPECIAL REVENUE FUNDS	65,493,410	72,608,003	10.9%

Community Development Fund

The Community Development Fund includes federal funding received by the City which is authorized by the Housing and Community Development Act of 1974, as amended. The primary funding source is the Community Development Block Grant (CDBG) program which began in 1975 and replaced various categorical grant and loan programs including urban renewal, neighborhood development program, open space, urban beautification and historic preservation grants, public facilities loans, water and sewer and neighborhood facilities grants, and Model Cities supplemental grants.

The City of Atlanta receives an annual entitlement CDBG grant from the U.S. Department of Housing and Urban Development. Funds must be used to meet one of three national objectives: benefit low and moderate income persons, prevent and eliminate slum and blight, or address urgent needs which threaten the health or welfare of a community where other financial resources are unavailable to meet the needs. The City of Atlanta allocates its funding to a variety of eligible community and economic development projects according to the following local objectives:

- **Economic development** which directly impacts low and moderate income neighborhoods and Central Business District revitalization or stabilization through job and business retention, and which provides for job creation or job retention for low and moderate income persons.

- **Housing** which substantially expands opportunities for low and moderate income households through major rehabilitation, weatherization and construction measures, code compliance, new housing support or anti-displacement efforts.

- **Environmental/community facilities** which encourage stabilization and revitalization of low and moderate income neighborhoods including improvements to parks and recreational facilities, sidewalks and streets, neighborhood centers, sewers and street lights.

- **Social services** which address the needs of the elderly, youth, illiterate, homeless and those persons requiring assistance in becoming self-supporting.

Community Development Fund (Continued)

- **Special needs** which address the handicapped or support historic preservation.
- **Facilities for the homeless** which provide comprehensive services and/or address areas of unmet needs for the City's homeless population.

Intergovernmental Grant Fund

The Intergovernmental Grant Fund consists of various grants from federal or state government and other local jurisdictions and private organizations that are not associated with the City's Proprietary Funds or held in a trustee or agency capacity. City of Atlanta matching funds which may be required under terms and conditions of individual grants are transferred into the Intergovernmental Grant Fund. Monies from grants are tied to specific programs that are governed by specific laws or policies set forth in individual grant agreements. Many of the grants are non-recurring, but there are several that have been received continuously for many years, such as the Summer Food Program, the Local Assistance Road Program and Rat Attack.

Due to the non-recurring nature of these grants and the frequent lag between receipt of a grant and the expenditure of funds, it is difficult to identify trends in funding levels.

Emergency Telephone System Fund

The Emergency Telephone System Fund consists of collections of an Enhanced 911 fee levied against telephone subsidies beginning in 1991. Until 1993, the collection of these fees were accounted for in the General Fund in Revenue from Charges for Services category.

CITY OF ATLANTA
1996 BUDGET
1B01 - COMMUNITY DEVELOPMENT FUND

RECEIPTS AND ANTICIPATIONS

SOURCE:		1994 Receipts	1995 Receipts	1996 Anticipations
INTERGOVERNMENTAL REVENUE:				
631101	**Federal Grants/Entitlements**			
	U.S. HUD, CDBG B-85-MC-13-0002	1,000.00	-	-
	U.S. HUD, CDBG B-91-MC-13-0002	-	-	-
	U.S. HUD, CDBG B-92-MC-13-0002	5,315,618.00	-	-
	U.S. HUD, CDBG B-93-MC-13-0002	8,270,382.00	3,041,629.00	-
	U.S. HUD, CDBG B-94-MC-13-0002	-	10,009,962.12	3,217,037.88
	U.S. HUD, UDAG B-83-AA-13-0056	-	-	50,000.00
	U.S. HUD, COMPLNG DEV B-95-MC-13-0002	-	-	13,524,000.00
	U.S. HUD, Sec. 108 Loan (88) B-88-MC-13-0002	-	-	10,505.25
	U.S. HUD, Housing Division, GA-06-SPG-22	373,801.00	71,460.00	179,671.67
	U.S. HUD, Homeless Act of '86 (P.L.99-500)			
	S-91-MC-13-0002	-	-	-
	S-92-MC-13-0002	127,050.14	20,000.00	5,830.51
	S-93-MC-13-0002	134,859.14	10,140.86	20,000.00
	S-94-MC-13-0002	-	169,510.72	180,489.28
	S-95-MC-13-0002	-	92,171.32	385,828.68
	U.S. HUD Sec. Discretionary Funds			
	B-90-SP-04-16211	-	-	21,788.42
	B-90-SP-04-16212	-	-	363.89
	B-90-SP-04-16207	-	-	22,093.85
	B-90-SP-04-16208	-	-	1,687.88
	Total Intergovernmental Revenue	**14,222,710.28**	**13,414,874.02**	**17,619,297.31**
CHARGES FOR SERVICES:				
641104	**Fees, Loan Application/Contractor**			
	U. S. HUD, CDBG B-94-MC-13-0002	1,950.00	-	-
	U. S.-HUD COMPLNG/DEV B-95-MS-13-0002	-	800.00	-
641105	**Fees, Spec. Non-Recur.**			
	U. S. HUD, CDBG B 13-93-MC-13-0002	64.00	-	
641401	**Maps, Codes, Records**			
	B-95-MC-13-0002	-	20.00	-
	Sub Total	64.00	-	-
	Total Charges for Services	**2,014.00**	**820.00**	-
MISCELLANEOUS REVENUES:				
661001	**Interest Earnings**			
	U.S. HUD, CDBG B-89-MC-13-0002	-	-	1,594.29
	U.S. HUD, CDBG B-92-MC-13-0002	6,158.49	-	-
	U.S. HUD, CDBG B-93-MC-13-0002	-		
	U.S. HUD, CDBG B-94-MC-13-0002	222,985.58-	-	
	U.S. HUD, COMM PLNG 8-95-MC-13-0002	-	223,474.64	-
	Sub Total	229,144.07	223,474.64	1,594.29

CITY OF ATLANTA
1996 BUDGET
1B01 - COMMUNITY DEVELOPMENT FUND

RECEIPTS AND ANTICIPATIONS

SOURCE:		1994 Receipts	1995 Receipts	1996 Anticipations
MISCELLANEOUS REVENUES: (Continued)				
661002	**Principal Repayments**			
	U.S. HUD, CDBG B-92-MC-13-0002	12,800.44	-	-
	U.S. HUD, CDBG B-93-MC-13-0002	-	-	
	U.S. HUD, CDBG B-94-MC-13-0002	1,038,689.25	-	-
	U.S. HUD, COM PLNGB-95-MC-13-0002	-	905,054.90	
Sub Total		1,051,489.69	905,054.90	-
662101	**Land Rentals, General**			
	U.S. HUD CDBG B-93-MC-13-0002	-	-	-
	Sub Total	-	-	-
662201	U.S. HUD, COM PLNG B-95-MC-13-0002	-	6,800.00	-
669101	**Recover Erroneous Payment**			
	U.S. HUD CDBG B-94-MC-13-0002	2,768.04	-	-
669101	Recover Erroneous Payment	-	3927.27	-
661102	**Sale of Land and Structures**	64,866.52	-	-
669107	**Recover Grant Costs**			
	U.S. HUD CDBG B-85-MC-13-0002	-	-	-
	Total Miscellaneous Revenues	**1,348,268.32**	**1,139,256.81**	**1,594.29**
OTHER FINANCING SOURCES:				
692303	Recover Direct Cost	-	9,616.11	-
692407	Oper Trans Fm Fund 2M01		1,027.00	-
Total Receipts - Community Development Fund		**15,572,992.60**	**14,565,593.94**	**17,620,891.60**
Cash and Securities Available January 1, 1996				120,282.83
GRAND TOTAL - COMMUNITY DEVELOPMENT FUND				**17,741,174.43**

CITY OF ATLANTA
1996 BUDGET
1B01 - COMMUNITY DEVELOPMENT FUND

EXPENDITURES AND APPROPRIATIONS SUMMARY

DEPARTMENT	1994 Expenditures	1995 Expenditures	1996 Appropriations
Executive Offices & Misc. Offices	53,222.35	55,140.28	46,166.72
Administrative Services	890,849.64	1,544,920.72	642,045.03
Law	82,977.44	84,486.77	9,633.23
Finance	682,534.59	1,443,039.48	128,054.47
Planning and Development	1,350,763.67	283,277.24	197,868.22
Public Works	188,483.71	831,081.00	804,799.38
Parks, Recreation & Cultural Affairs	6,666,872.12	2,467,538.62	7,295,919.00
Aviation	-	-	-
Fire Services	-	22,000.00	71,141.00
Housing & Community Development	5,672,740.52	8,095,048.09	8,545,547.38
TOTAL - COMMUNITY DEVELOPMENT FUND	**15,588,444.04**	**14,826,532.20**	**17,741,174.43**

MAJOR ACCOUNT GROUP			
Personnel Expenses	1,368,690.51	1,598,442.80	341,437.63
Other Current Operating Expense	5,390,844.91	7,719,897.09	6,974,758.06
Internal Service Expense	864,286.95	729,096.85	183,017.91
Capital Expenses	7,348,621.74	4,122,119.98	7,388,799.98
Debt Service Expenses	615,999.93	656,975.48	44,588.09
Reserve for Appropriation	-	-	2,808,572.76
TOTAL - COMMUNITY DEVELOPMENT FUND	**15,588,444.04**	**14,826,532.20**	**17,741,174.43**

CITY OF ATLANTA
1996 BUDGET
1B02 - INTERGOVERNMENTAL GRANT FUND

RECEIPTS AND ANTICIPATIONS

SOURCE:	1994 Receipts	1995 Receipts	1996 Anticipations
INTERGOVERNMENTAL REVENUE:			
631101 Federal Grants/Entitlements			
U.S. Dept. of Interior, Natl. Park Ser.,			
13-CTY-02808102 (FY'81)	-	-	20,586.86
13-CTY-02809101	250,000.00	-	-
13-CTY-02809201	92,983.20	-	-
13-CTY-02809401	-	-	200,000.00
13-CTY-02809402(FYE '94)	-	-	50,000.00
U.S. Dept. HHS, Office of Education,			
04-H-002147-01-0 (80)	-	-	35,315.00
04-H-002147-02-0 (81)	-	-	35,235.84
90-PD-10015	-	-	15,000.00
04-H-002147-03-0 (82)	-	-	150.26
U.S. Dept. Comm. (EDA) 04-01-01998 (FY'81)	-	-	92,868.00
U.S. Dept. Comm. (EDA) 04-51-01411 (FY'81)	-	-	667,880.00
U.S. Dept. Comm. (EDA) 04-01-04087 (FY '94)	-	-	3,000,000.00
U.S. Dept. of Comm., (EDA) 04-39-04038	-	109,200.00	890,800.00
U.S. Dept. of Comm.,(EDA) 04-01-04155	-	-	1,000,000.00
U.S. Dept. Agri., Food & Nutrition Service			
13-60391-1 (FYE '85)	-	-	18,413.59
13-60391-0 (FYE '86)	-	-	69,859.54
'90 Summer Program	-	-	234,697.00
'91 Summer Program	12,963.41	-	-
'92 Summer Program	17,454.00	-	102,794.00
'93 Summer Program	32,472.46	-	-
'94 Summer Program	1,410,009.01	47,292.41	142,668.58
'95 Summer Program	-	1,437,755.60	261,649.40
'95 Summer Program	-	-	2,194.40
USDA Forest Service Participation Agreement	-	3,700.80	974.20
U.S. HUD, Hsg. Asst. Payment Prg., GA06-K269-001	247,833.00	289,652.00	487,984.78
U.S. HUD, Hsg. Asst. Payment Prg., GA06-K269-002	728,377.00	833,453.00	16,399,295.00
U.S. HUD, Hsg. Asst. Payment Prg., GA06-K269-005	-	98,844.00	1,899,396.00
U.S. HUD, Hsg. Asst. Payment Prg., GA06-K269-006	-	36,883.00	4,307,117.00
U.S. HUD, Housing Division GA-06-SPG-506	-	-	750,000.00
U.S. HUD, Hsg. Asst. Payment Prg., GA06H93-F022	1,707,452.11	257,969.88	375,578.01
U.S. HUD, Com Plng/Dev, Spe Asst GA06H94-F025(94)	328,588.30	2,093,707.75	710,703.95
U.S. HUD Com plng/Dev GA06H95-1025	-	168,858.46	2,461,141.54
U.S. HUD, CPD. Office, Tech. Asst., B-91-SK-GA-0001	201,122.22	41,553.48	20,886.91
U.S. EPA, WPC X994873-95-0	-	40,000.00	-
U.S. EPA Off of Env. Ed/Outrch 2/28/94	3,788.00	947.00	195.00
Natl. Endowment for the Arts			
52-3465-0084 (FY '86)	-	-	773.00
90-3465-0045	-	-	41.00
94-4143-0151 (6/1/94-6/30/95)	-	-	8,000.00
92-3465-0079(FY '92)	1,187.00	13.00	-
94-6242-0028(7/1/94-6/30/97)	-	23,504.00	66,496.00
USDA, McKinney Homeless Assistance Act			
E-9-M-8-0077 (9/26/88)	-	-	.53
E-9-M-8-007 ('90)	-	-	9,772.36
E-9-5-2-0074 ('91)	960.86	-	5,627.51
E-3-9-5-3-0068 ('93)	255,125.23	204,277.05	1,847.72
USDL, JTPA F-5424-5-00-80-60(6/1/94-6/30/95)	-	64,432.89	85,567.11
U.S. Dept. Army, AB/IJ 4-10-89	-	-	248,821.05
U.S.Dept. Of Justice			
Nat'l. Inst. of Just. X-C-D6-60-00-00	2,213.70	-	
Bur. of Justice Assist. 91-DD-CX-0049	25,902.99	1,554.00	1,637.14
Bur. of Justice Assist. 92-MU-CX-0013	289,294.55	792,534.59	975,304.38
Bur. of Justice Assist. X-C-75-60-0-0	10,995.80-	62,694.20	-

CITY OF ATLANTA
1996 BUDGET
1B02 - INTERGOVERNMENTAL GRANT FUND
RECEIPTS AND ANTICIPATIONS

SOURCE:	1994 Receipts	1995 Receipts	1996 Anticipations
INTERGOVERNMENTAL REVENUE:			
631101 Federal Grants/Entitlements			
Bur. of Justice Assist. 94-DL-CX-0022	-	405,107.91	1,094,892.09
Bur. of Justice Assist. 94-DD-CX-K026	-	71,652.16	28,347.84
U.S. Dept. of Justice-95-CC-IWX-0349	-	-	2,662,338.00
U.S. Dept. of Justice- 9/18/95 Agreement	-	-	500,000.00
Fulton Co. Arts Council, 42,5M (7/7/82)AM	-	-	4,000.00
Sub Total	5,618,722.84	7,022,879.98	40,009,557.79
INTERGOVERNMENTAL REVENUE:			
632101 State Grants/Entitlements			
U.S. EPA			
WPC, CX820448-01-0 (9/28/92-9/27/93)	-	-	6,298.52
Ga. DNR, Land & Water Fund,			
13-00727 (FY '91)	30,000.00	-	-
Ga. DNR, Historic Preservation			
441-1900187 (FY '91)	-	-	-
13-92-70018-11(92)	13,386.00	-	-
13-92-70018-12(92)	3,346.00	-	2,667.00
Ga. DNR, Recreation Emergency Funds,			
Southside Youth Contract	-	-	-
Ga. Governors Office of Highway Safety			
HB-94-103	15,000.00	-	-
8/1-9/30/91 DUI Task Force	-	-	124,178.46
AL92-04-112 (10/1/91 - 9/30/92)	-	-	5,939.95
AL93-04-112 (10/1/92-9/30/93)	-	-	1,147.86
AL-94-04-306	253,953.80	-	12,196.20
Ga. DNR, EPA			
751-290080	-	-	33.00
44-29 (6/25/92)	-	-	503.34
44-29 (5/1/93-6/30/94)	52,660.00	-	1,620.00
750-490030	21,000.00	2,800.00	-
Ga DNR, EPA 3/20/95 - 3/31/96 Agreement	-	-	150,000.00
Ga. DNR, Title XX Other, 427-93-20129	-	-	819.41
Ga. DNR, Land & Water Fund, 13-00-782	-	-	36,000.00
Ga. DNR, Recreation Emer Funds/ Outdoor Act.	-	15,000.00	-
Ga. DNR, Off of Energy 415-490363(5/12/94)	-	-	35,000.00
Ga. DNR, Off of Energy 415-490411 (94)	-	15,000.00	-
Ga. DNR, Office of Energy 415-490411 (94)	-	-	15,000.00
Ga. DHR, Environmental Health Section,			
427-93-20866 (FYE'82)	-	-	5,266.63
427-93-30450 (FYE'83)	-	-	13,203.55
427-93-40549 (FYE'84)	-	-	837.75
AI-94-04-306 (10/1/93 - 9/30/94)	-	-	1,875.00
427-93-50554 (FYE'85)	-	-	2,019.16
427-93-60481 (FYE'86)	-	-	10,110.09
427-93-70488	-	-	6,949.28
Ga. Criminal Justice Coord. Council			
DCSI-91-43 (91)	70,344.15	-	-
DCSI-92-64	350,000.00	-	-
Ga. DHR, Div. Mental Hlth, Retard, Subs Abuse			
427-93-10753 (3/1/91 - 8/31/91)	-	-	29,874.56
427-93-21495 (9/1/91-8/31/92)	-	-	13,304.88
427-93-21698 (4/1/92 - 3/21/93)	42,958.79	-	10,337.98
427-93-31844(9/1/92-8/31/93)	51,340.08	-	300.00

CITY OF ATLANTA
1996 BUDGET
1B02 - INTERGOVERNMENTAL GRANT FUND
RECEIPTS AND ANTICIPATIONS

SOURCE:	1994 Receipts	1995 Receipts	1996 Anticipations
INTERGOVERNMENTAL REVENUE:			
632101 State Grants/Entitlements			
427-93-(6/1/94-5/31/95)	-	-	-
427-93(7/1/93-8/31/94)	147,548.91	-	2,451.09
DCSI-92-64)	-	-	315,984.00
427-93-42151(6/1/94-5/31/95)	-	134,087.23	15,912.77
Ga. Dept. Transp., Highways & Streets			
93-0-0662(5/7/93)	1,324,800.00	-	-
SAP-8-110 (FY'86)	-	-	600.00
I-75-3(132) (FY'86)	-	-	717.06
I-M75-2(135) (FY'85)	-	-	56,729.54
LAU-19-8531-36(12)1989)	-	-	50,328.26
ACI-I-IR-75-2(136), 2/15/89	-	-	60,346.62
LAU-16-8531-11(121)-1987	-	-	119,681.82
LAU-16-8531-13(121)-1988	-	-	2,509.59
LAU-17-8531-25(121)-1989	-	-	84,032.39
LAU-17-8531-26(121)	-	-	23,131.62
LAU-17-8530-57 (1989)	-	-	12,960.79
LAU-19-8531-35(121)-1989	-	-	8,502.43
LAU-19-8530-67(89)	-	-	5,046.98
LAU-19-8530-66(89)	-	-	771.51
Ga. Dept. Transp., Highways & Streets (Cont.)			
NH-003-2(68)	-	-	132,184.10
LAU-20-8531-43(121) - 1990	-	5,745.89	26,142.70
LAU-20-8530-75(89)	-	-	14,212.48
LAU-20-8531-42(121) - 1990	-	2,663.01	23,718.55
LAU-20-8530-74(89)	-	205.07	15,345.40
LAU-21-8530-78(89)C1	-	-	10,579.80
LAU-21-8531-53(121)C1	55,313.19	-	109,281.38
LAU-21-8531-52(121)C1	124,119.09	-	3,183.21
SAPS-3(236)C1(92)	-	503.22	1,921.78
LAU-21-8530-79(89)C1	-	-	7,793.55
LAU-22-8531-61(121)C1	-	-	140,989.68
LAU-22-8531-66(121)C1	-	292.14	1,041.35
LAU-22-8530-85(89)C1	-	64.57	625.08
LAU-22-8530-90(89)C1	35,084.29	1,010.11	-
SAPS-54(56)C1	-	-	7,334.15
STPN-20-2 (144)	-	-	329,558.28
Ga. Juvenile Justice			
90J-12-9003-0012	-	-	-
91J-12-9103-0006	-	-	-
Ga. Dept. Community Affairs, Gov. Emergency Fund,			
March 1988 Grant 4	-	-	5,000.00
July 1990	-	-	1,000.00
Nov. 1993(LGEG-941)	6,750.00	-	6,750.00
94-C-L-47	135,000.00	-	-
5/94 Agreement	10,000.00	-	-
8/11/94 Agreement I	15,000.00	-	-
8/11/94 Agreement II	15,000.00	-	
8/11 Agreement(LDF-95-R1-39)	-	4,625.00	4,625.00
6/95 Agreement	-	12,500.00	-
Radio Free Ga;s Broadcasting ???	-	5,000.00	-
June 1995	-	-	25,000.00
10/03/95 Agreement	-	59,616.00	19,873.00
11/17 Agreement (LDF-95-R1-39)	-	33,750.00	11,250.00
11/95 Agreement	-	18,750.00	6,250.00

CITY OF ATLANTA
1996 BUDGET
1B02 - INTERGOVERNMENTAL GRANT FUND

RECEIPTS AND ANTICIPATIONS

SOURCE:	1994 Receipts	1995 Receipts	1996 Anticipations
INTERGOVERNMENTAL REVENUE:			
632101 State Grants/Entitlements			
8/11/95 Agreement	-	187,500.00	-
Ga. Endowment for Humanities - 1986 Grant	-	-	181.82
Sub Total	2,772,604.30	499,112.24	2,149,030.40
633101 Local Grants/Entitlements			
U.S. Dept. of Interior, National Park Service			
13-CTY-02809201	-	-	50,000.00
13-CTY-(94)	21,441.00	-	-
13-CTY-0280-944	85,715.00	-	-
U.S. Dept. Agri., Food & Nutrition Service,			
'87 Summer Program	-		74,848.15
' 95 Summer Program	9,866.79	-	-
Natl. Endowment for Arts			
91-3142-0136	-	-	3,000.00
92-3465-0079(FY '92)	10,000.00	-	-
94-4143-0151(6/1/94-6/30/95)	8,000.00	-	-
94-6242-0028(7/1/94-6/30/97)	30,080.00	4,600.00	55,320.00
U. S. Dept. Army, AB/IJ 4-10-89	-	-	75,763.43
Ga. DNR Land & Water Fund, 13-00782	36,000.00	-	-
Ga DNR, EPA Proj. 44 (02/16/95-03/31/97)	-	-	23,489.44
Ga DNR, EPA 3/320/95-3/31/96	-	-	37,500.00
Ga. DNR, Office of Energy Resources (94)			
415-490411 (94)	15,000.00	-	-
Ga. Governor's Office of Highway Safety			
AL94-04-306 (10/1/93 - 9/30/94)	266,150.00	-	-
AL93-04-112 (10/1/92-9/30/93)	-		
Ga. Criminal Justice Coord. Council			
DCSI-92-64	-	-	-
Ga. Dept. Transp., Highways & Streets,			
Ga. Juvenile Justice, 91J-12-9103-0006	-	-	-
US EPA, Off of Env. Ed/Outreach 2/28/94			
US EPA WPC X994873-95-0	5,000.00	3,400.00	-
US HUD, CPD Office of Tech. Asst.			
B-91-SK-GA 0001	-	7,713.43	-
Bureau of Justice, 92-MV-CX-0013	600.00	-	-
Bureau of Justice, 94-DL-CX-0022	-	-	
Fulton County,			
10/1/89-3/31/90 Day Care Support (Item 15)	-		30,507.50
FCAC #	-		7,000.00
Arts Council, 1987 Art Gallery Contract	-		10,000.00
Arts Council, 1987-88 Third World Film Festival	-	562.06	783.90
Arts Council, 1987 Third World Film Festival	-		300.00
1989 Third World Film Festival	-	1,437.94	6,562.06

CITY OF ATLANTA
1996 BUDGET
1B02 - INTERGOVERNMENTAL GRANT FUND

RECEIPTS AND ANTICIPATIONS

SOURCE:	1994 Receipts	1995 Receipts	1996 Anticipations
INTERGOVERNMENTAL REVENUE: (Cont.)			
633101 Local Grants/Entitlements (Cont.)			
1995 City Gallery at Chastain	-	3,400.00	850.00
Atlanta Housing Authority			
12/1/93 Contract	65,064.00	-	32,535.00
4/26/93 AHA Cont ADDEN # 1	-	-	825,000.00
4/26/93 AHA Cont ADDEN # 2	-	44,145.95	1,455,854.05
4/26/93 AHA Cont ADDEN # 3	177,949.85	402,050.15	-
4/26/93 AHA Cont ADDEN # 4	210,162.00	477,962.55	991,875.45
Downtown Dev. Authority Agree. 12/30/86-12/30/89	-	-	27,980.10
SOS Coordinating Organization 12/10/92 Agreement	3,500.00	1,500.00	10,000.00
Natl. Trust for Historic Preservation, CIF 1987	-	-	24,725.00
Southern Bell - 1987 Grant	-	-	537.60
Southern Bell - 1988 Grant	-	-	806.40
Southern Bell - 1989 Grant	-	-	887.40
Southern Bell - 1990 Grant	-	-	739.50
Southern Bell - 1991 Grant	-	-	820.00
Southern Bell - 1992 Grant	-	-	820.00
Ga. Forestry Commission, 11/25/92-9/30/93 Agree.	-	9,465.34	534.66
Ga. Forestry Commission, 7/30/92-9/30/93 Agree.	-	-	8,340.00
Ga. Forestry Commission, SBA93-10	-	9,960.00	40.00
Bell South (3/10/94) Letter of Agreement	-	50,000.00	25,000.00
Bell South (3/10/94 Letter of Agreement)	8,500.00	-	500.00
Robert Wood Johnson Foundation			
P0# 9000540228 (08/08/95)	-	11,743.00	11,742.00
1995 Summer Jobs Agreement	-	10,616.00	-
Arts Partnership on Location (9/28/95)	-	100,000.00	-
ACOG-Cultural Olympiad			
WJA Shared Ideology (9/28/95-9/28/96)		25,000.00	-
Sub Total	953,028.64	1,163,556.42	3,794,661.64
633201 **Local Shared Revenues**			
City of Chicago, Urban Consortium, HA-10417	-	-	17,096.98
Total Intergovernmental Revenue	**9,344,355.78**	**8,685,548.64**	**45,970,346.81**

CITY OF ATLANTA
1996 BUDGET
1B02 - INTERGOVERNMENTAL GRANT FUND

RECEIPTS AND ANTICIPATIONS

SOURCE:		1994 Receipts	1995 Receipts	1996 Anticipations
MISCELLANEOUS REVENUE:				
664101	**Private Contributions and Donations**			
	Southern Bell, Coca Cola, Lockheed - '87 Contr.	-	-	14,486.54
	Trammell Crow Company - '87 Project	-	-	15,000.00
	Sub Total	-	-	29,486.54
MISCELLANEOUS REVENUE:				
669101	**Recover Erroneous Payment**			
	Ga. Govn's Office of Hwy. Sfty. AL93-04-12 (10/1/92-9/30/93)	-	-	-
	Ga. DHR, DIV Mental Hlth, Subs Abuse 427-93-41492(7/1/93-8/21/94)	24.99	-	-
	AL 94-04-0306(10/1/93-9/30/94)	1,690.01	-	-
	94 Summer Program	914.34	-	
	Ga. DNR, EPA 750-490030	61.43	1273.00	-
	US HUD Housing Asst Pay Prg. GA06-k269-002	-	40.00	
	Sub Total	2,690.77	1,313.00	-
669102	**Recover Training/Travel Cost**			
	Ga. DNR, Div. Mental Health, Subs. Abuse			
	Ga. Govn's Office of Hwy. Sfty AL93-04-112 (10/1/92-9/30/93)	-	-	.06
	USDHUD, Housing Asst. Pmt. Prg. Ga. 06-K269-001	-	-	-
	Sub Total	-	-	.06
	Total Miscellaneous Revenue	**2,690.77**	**1,313.00**	**29,486.60**
OTHER FINANCING SOURCES:				
691102	**Sale of Land & Structures**	-	-	-
	URFA/Welcome House	-	-	500,000.00
692303	**State and County Government**			
	GA DHR. DIV MENTAL HLTH			
	427-93-10753 (3/1/91-8/31/91)	-	4.44	-
	427-93-214951 (9/01/91-08/31/92)	-	79.53	-
	427-93-31844 (9/1/92-8/31/93)	-	34.84	-
	US Dept of Agric. Food & Nutrition Services			
	'89 Summer Program	-	33.64	-
	"90 Summer Program	-	44.02	-
	'91 Summer Program	-	46.74	-
	'92 Summer Program	-	60.34	-
	'95 Summer Program	-	9,107.14	-

CITY OF ATLANTA
1996 BUDGET
1B02 - INTERGOVERNMENTAL GRANT FUND

RECEIPTS AND ANTICIPATIONS

SOURCE:		1994 Receipts	1995 Receipts	1996 Anticipations
692403	**Oper Trans FM 1A01**			
	US Department of Justice			
	94-DL-CX-0022	-	800,000.00	-
	94-DD-CX-K026	-	887,446.00	-
	GA Criminal Justice Coord. Council			
	DCSI-92-64	-	105,328.00	-
692409	**Oper Trans FM 1C33**			
	US Dept Of Comm (EDA)04-01-04087 ('94)	-	2,503,855.43	496,144.57
	04-01-04087 ('94)	-	55,005.59	944,994.40
	GA Dept of Community Affairs 11/17 Agreement			
	LDF-95-R1-39	-	9,250.00	-
	Total Other Financing Sources	-	4,370,295.71	1,941,138.97
Total Receipts - Intergovernmental Grant Fund		9,347,046.55	13,057,157.35	47,940,972.39
Cash and Securities Available January 1, 1996				2,068,284.59
GRAND TOTAL - INTERGOVERNMENTAL GRANT FUND				50,009,256.98

CITY OF ATLANTA
1996 BUDGET
1B02 - INTERGOVERNMENTAL GRANT FUND

EXPENDITURES AND APPROPRIATIONS SUMMARY

DEPARTMENT	1994 Expenditures	1995 Expenditures	1996 Appropriations
Executive Offices and Misc. Offices	10,000.00	-	135,155.91
Office of the Mayor	15,179.27	113,366.00	362,581.26
Chief of Staff and Reporting Offices	-	-	32,243.14
Administrative Services	34,830.00	26,330.00	281,880.75
Finance	-	146,733.08	-
Planning and Development	1,425,874.58	74,980.39	130,161.51
Public Works	74,971.39	-	2,248,160.37
Parks ,Recreation & Cult Aff.	191,286.82	260,571.21	1,606,745.24
Water and Pollution Control	12,325.00	8,068.86	47,803.75
Police Services	1,800,465.96	2,456,999.18	10,267,812.72
Corrections	29,153.50	35,685.50	11,064.70
Housing & Community Development	4,981,587.43	5,404,725.19	29,437,758.65
Fire	-	6,750.00	6,750.00
Non-Departmental	-	2,577,361.02	5,441,138.98
TOTAL - INTERGOVERNMENTAL GRANT FUND	**8,576,673.95**	**11,111,570.94**	**50,009,256.98**

MAJOR ACCOUNT GROUP			
Personnel Expenses	1,491,955.84	2,291,305.69	6,168,410.43
Other Current Operating Expense	6,826,254.07	6,076,536.27	29,915,502.73
Internal Service Expense	100,187.73	55,577.78	144,301.66
Intergovernmental and Interfund Payments	-		23,,217.20
Capital Expenses	157,276.31	2,688,151.20	8,253,702.93
Reserve for Appropriation	-	-	5,504,122.03
TOTAL - INTERGOVERNMENTAL GRANT FUND	**8,576,673.95**	**11,111,570.94**	**50,009,256.98**

CITY OF ATLANTA
1996 BUDGET
1B03 - EMERGENCY TELEPHONE SYSTEM FUND

RECEIPTS AND ANTICIPATIONS

SOURCE:		1994 Receipts	1995 Receipts	1996 Anticipations
CHARGES FOR SERVICES				
642106	Police Serv-Recover E911	4,673,827.45	4,906,638.28	4,857,572.00
MISCELLANEOUS REVENUES				
661001	Interest Earnings	28,201.79	49,911.14	-
666001	Gain-Sale of Investing	1,876.05	5,403.77	-
Sub Total		30,077.84	55,314.91	-
Total Receipts - Emergency Telephone System Fund		**4,703,905.29**	**4,961,953.19**	**4,857,572.00**
GRAND TOTAL - EMERGENCY TELEPHONE SYSTEM FUND				**4,857,572.00**

EXPENDITURES AND APPROPRIATIONS SUMMARY

DEPARTMENT	1994 Expenditures	1995 Expenditures	1996 Appropriations
Non-Departmental	4,703,905.29	4,961,953.79	4,857,572.00
TOTAL - EMERGENCY TELEPHONE SYSTEM FUND	**4,703,905.29**	**4,961,953.79**	**4,857,572.00**

MAJOR ACCOUNT GROUP			
Loans/Adv/Invest/Losses	581.72	1,932.13	-
Intergovernmental & Interfund Payments	4,703,323.57	4,960,021.06	4,857,572.00
TOTAL - EMERGENCY TELEPHONE SYSTEM FUND	**4,703,905.29**	**4,961,953.14**	**4,857,572.00**

CAPITAL PROJECTS FUNDS

The Capital Projects Funds consist of the Annual Bond Fund, the 1987-1995 Bond Project Funds, the Park Improvement Fund, the General Government Capital Outlay Fund and the 1993 School Improvement Bond Fund. These funds account for proceeds used in obtaining, renovating, and constructing major fixed assets.

The Annual Bond Fund and the 1987-1995 Bond Project Funds provide for disbursement of the proceeds of an annual $8 million General Obligation Bond issue, which is divided into $4 million for general city purposes and $4 million for school purposes. The City has been authorized since 1968 to annually issue general obligation bonds of $8 million without referendum. These bonds are backed by the "full faith and credit" of the City's property tax base. Historically, the City has used these funds to support an array of programs including economic development, transportation, public safety and judicial systems, recreational and cultural opportunities and environmental protection and enhancement. Individual bond issue proceeds are allocated to broad bond purposes. The last bond issue was dedicated primarily to land acquisition, signal modernization, installation, freeway lighting and bridge improvements.

Prior to 1987, each general obligation issue was accounted for in the Annual Bond Fund. Beginning in 1987, each annual bond issue has been accounted for separately through the establishment of a specific project fund.

The Park Improvement Fund accounts for the disbursement of the City's dedicated half millage property tax levy for capital improvements to recreational and cultural facilities. Under provisions of Georgia Law and the Atlanta City Charter, up to one-half of the levy may be used for debt service on Atlanta Stadium Revenue Bonds.

The 1996 Park Improvement Fund budget of $12,798,511.61 is1.8% more than 1995. The budget contains an additional $800,000 for the retirement of stadium bonds. In the event the stadium authority does not generate sufficient revenues to pay 1996 debt service, this allocation from the Park Improvement Fund will be used to cover the City share of any short fall.

The General Government Capital Outlay Fund was established in 1991 to account for all general government capital expenditures other than those funded from the annual general obligation bond proceeds.

	1995 Budget	1996 Budget	% Change
Capital Projects Funds:			
Annual Bond	2,454,662.07	2,055,734.17	(16.25)
Park Improvement	12,572,401.44	12,798,211.61	1.80
1987 Bond Project	1,024,910.85	364,839.81	(64.40)
1988 Bond Project	3,133.00	1,383.00	(55.86)
1989 Bond Project	450,499.06	465,525.83	3.34
1990 Bond Project	776,261.45	635,781.58	(18.1)
1991 Bond Project	2,703,695.77	2,275,867.85	(15.82)
1992 Bond Project	3,955,781.28	2,883,892.03	(27.1)
General Government Capital Outlay	55,353,096.41	23,943,191.69	(56.74)
1993 Bond Project	4,335,079.40	1,678,374.83	(61.28)
1993 School Improvement Fund	80,664,208.84	67,858,869.62	(15.85)
1994 Referendum G.O. Bond Fund	75,910,263.72	59,662,745.37	(24.40)
1994 Bond Project Fund	8,057,230.58	4,206,033.79	(47.80)
1995 Project Fund	-	7,957,849.45	N/A
TOTAL - CAPITAL PROJECT FUNDS	**248,261,223.87**	**186,788,300.63**	**(24.76)**

CITY OF ATLANTA
1996 BUDGET
1C21 - ANNUAL BOND FUND

RECEIPTS AND ANTICIPATIONS

SOURCE:		1994 Receipts	1995 Receipts	1996 Anticipations
MISCELLANEOUS REVENUES:				
661001	Interest Earnings	83,944.77	94,742.76	-
666001	Gain, Sale of Investments	6,888.72	11,699.38	-
669106	Recover on Pur/Dir Exp	-	-	-
692303	Recover Direct Costs	-	1,234.21	-
Total Receipts - Annual Bond Fund		**90,833.49**	**107,676.35**	-
Cash and Securities Available January 1, 1996				2,055,734.17
GRAND TOTAL - ANNUAL BOND FUND				**2,055,734.17**

EXPENDITURES AND APPROPRIATIONS SUMMARY

DEPARTMENT	1994 Expenditures	1995 Expenditures	1996 Appropriations
Administrative Services	2,427.58	14,140.00	264,706.20
Finance	173,065.75	144,685.30	288,100.93
Planning and Development	1,557,152.00	-	-
Public Works	813,939.56	346,725.75	1,484,526.93
Parks, Recreation & Cultural Affairs	-	-	-
Corrections	-	-	18,400.11
Fire Services	-	1,053.20	-
Non-Departmental	-	-	
TOTAL - ANNUAL BOND FUND	**2,546,584.89**	**506,604.25**	**2,055,734.17**

MAJOR ACCOUNT GROUP			
Personnel Expenses	147,348.66	140,438.56	112,407.16
Other Current Operating Expense	1,603,110.23	67,601.48	413,445.29
Loans/Adv/Invest/Losses	-	-	-
Internal Service Expense	3,675.37	3,156.59	11,029.45
Intergovernmental & Interfund Payments	-	-	-
Capital Expenses	792,450.63	295,407.62	1,518,852.27
Reserve for Appropriation	-	-	-
TOTAL - ANNUAL BOND FUND	**2,546,584.89**	**506,604.25**	**2,055,734.17**

BOND PURPOSE			
Municipal Buildings	166,131.77	50,208.00	283,107.00
Traffic Improvements	1,887,296.11	172,642.00	1,248,328.17
Storm Sewers and Solid Waste	320,091.26	138,016.00	236,199.00
Fire Improvements	-	1,053.00	-
Administration and Planning	173,065.75	144,685.00	288,100.00
TOTAL - ANNUAL BOND FUND	**2,546,584.89**	**506,603.00**	**2,055,734.17**

1996 BUDGET
1C22 - PARK IMPROVEMENT FUND

RECEIPTS AND ANTICIPATIONS

SOURCE:		1994 Receipts	1995 Receipts	1996 Anticipations
TAXES:				
611101	Taxes, Current Property	4,057,199.43	4,194,740.89	4,152,792.00
611201	Taxes, Prior Year Property	364,585.45	306,330.34	206,050.00
	Total Taxes	**4,421,784.88**	**4,501,071.23**	**4,358,842.00**
MISCELLANEOUS REVENUES:				
661001	Interest Earnings	228,614.58	338,718.76	-
666001	Gain, Sale of Investments	17,001.67	39,254.91	-
	Total Miscellaneous Revenues	**245,616.25**	**377,973.67**	-
692203	Indirect Costs, Prior Year	3,295.00	24,232.00	-
692303	Recover Direct Cost	-	771.00	-
692407	Oper Trans Frm Fund 2M01	-	4,144.78	-
Total Park Improvement Fund Receipts		**4,670,696.13**	**4,908,192.68**	**4,358,842.00**
Cash and Securities Available January 1, 1996				8,439,369.61
TOTAL - PARK IMPROVEMENT FUND				**12,798,211.61**

EXPENDITURES AND APPROPRIATIONS SUMMARY

DEPARTMENT	1994 Expenditures	1995 Expenditures	1996 Appropriations
Parks, Recreation & Cultural Affairs	4,138,425.93	4,809,725.51	12,798,211.61
Non-Departmental	-	-	-
TOTAL - PARK IMPROVEMENT FUND	**4,138,425.93**	**4,809,725.51**	**12,798,211.61**

MAJOR ACCOUNT GROUP			
Personnel Expenses	654,493.28	737,743.63	944,484.25
Other Current Operating Expense	678,094.41	615,837.94	1,200,906.10
Loans/Adv/Invest/Losses	-	-	-
Internal Service Expense	144,755.78	120,938.19	115,214.00
Intergovernmental and Interfund Payments	1,231,792.11	1,093,218.48	2,522,781.52
Capital Expenses	1,429,290.35	2,241,987.27	7,123,392.68
Reserve for Appropriation	-	-	891,433.06
TOTAL - PARK IMPROVEMENT FUND	**4,138,425.93**	**4,809,725.51**	**12,798,211.61**

CITY OF ATLANTA
1996 BUDGET
1C23 - 1987 BOND PROJECT FUND

RECEIPTS AND ANTICIPATIONS

SOURCE:	1994 Receipts	1995 Receipts	1996 Anticipations
MISCELLANEOUS REVENUES:			
661001 Interest Earnings	44,482.49	48,465.44	-
Total 1987 Bond Project Fund Receipts	**44,482.49**	**48,465.44**	-
Cash and Securities Available January 1, 1996			364,839.81
TOTAL - 1987 BOND PROJECT FUND			**364,839.81**

EXPENDITURES AND APPROPRIATIONS SUMMARY

DEPARTMENT	1994 Expenditures	1995 Expenditures	1996 Appropriations
Administrative Services	-	784.33	184,747.30
Finance	1,500.00	1,500.00	3,471.70
Public Works	73,187.75	306,908.15	-
Corrections	57,505.15	399,349.00	723,323.67
Non-Departmental	-	-	104,297.14
TOTAL - 1987 BOND PROJECT FUND	**132,192.90**	**708,536.48**	**364,839.81**
MAJOR ACCOUNT GROUP			
Other Current Operating Expense	1500.00	1,500.00	5,655.70
Capital Expenses	130,692.90	707,036.48	254,886.97
Reserve for Appropriation	-	-	104,297.14
TOTAL - 1987 BOND PROJECT FUND	**132,192.90**	**708,536.48**	**364,839.81**
BOND PURPOSE			
Municipal Buildings	130,692.90	610,708.24	072,323.67
Traffic Improvements	-	95,543.91	-
Administration and Planning	1,500.00	2,284.33	292,516.14
TOTAL - 1987 BOND PROJECT FUND	**132,192.90**	**708,536.48**	**364,839.81**

CITY OF ATLANTA
1996 BUDGET
1C24 - 1988 BOND PROJECT FUND

RECEIPTS AND ANTICIPATIONS

SOURCE:	1994 Receipts	1995 Receipts	1996 Anticipations
MISCELLANEOUS REVENUES:			
661001 Interest Earnings	311.20	-	-
Total 1988 Bond Project Fund Receipts	**311.20**	-	
Cash and Securities Available January 1, 1996			1,383.00
TOTAL - 1988 BOND PROJECT FUND			**1.383.00**

EXPENDITURES AND APPROPRIATIONS SUMMARY

DEPARTMENT	1994 Expenditures	1995 Expenditures	1996 Appropriations
Administrative Services	-	-	1,383.00
Finance	-	1,750.00	-
Public Works	65,000.00	-	-
Non-Departmental	-	-	-
TOTAL - 1988 BOND PROJECT FUND	**65,000.00**	**1,750.00**	**1,383.00**
MAJOR ACCOUNT GROUP			
Other Current Operating Expense	-	1,750.00	-
Intergovernmental and Interfund Payments	65,000.00	-	-
Capital Expenses	-	-	1,383.00
TOTAL - 1988 BOND PROJECT FUND	**65,000.00**	**1,750.00**	**1,383.00**
BOND PURPOSE			
Municipal Buildings Municipal Arts	-	-	-
School Improvements	-	-	-
Administration	65,000.00	1,750.00	1,383.00
TOTAL - 1988 BOND PROJECT FUND	**65,000.00**	**1,750.00**	**1,383.00**

CITY OF ATLANTA
1996 BUDGET
1C25 - 1989 BOND PROJECT FUND

RECEIPTS AND ANTICIPATIONS6

SOURCE:	1994 Receipts	1995 Receipts	1995 Anticipations
MISCELLANEOUS REVENUES:			
661001 Interest Earnings	37,501.10	26,589.62	-
Total 1989 Bond Project Fund Receipts	**37,501.10**	**26,589.12**	-
Cash and Securities Available January 1, 1996			465,525.83
TOTAL - 1989 BOND PROJECT FUND			**465,525.83**

EXPENDITURES AND APPROPRIATIONS SUMMARY

DEPARTMENT	1994 Expenditures	1995 Expenditures	1996 Appropriations
Administrative Services	229,375.44	7,812.85	334,930.66
Finance	158,378.31	1,500.00	19,821.69
Parks	-	2,250.00	22.50
Non-Departmental	311,625.30	-	110,750.98
TOTAL - 1989 BOND PROJECT FUND	**699,379.05**	**11,562.85**	**465,525.83**

MAJOR ACCOUNT GROUP			
Personnel Expenses	-	-	67,041.73
Other Current Operating Expense	158,704.85	8,751.85	55,413.76
Intergovernmental and Interfund Payments	311,625.30	-	11,272.83
Capital Expenses	229,048.90	2,811.00	232,319.36
Reserve for Appropriation	-	-	99,478.15
TOTAL - 1989 BOND PROJECT FUND	**699,379.05**	**11,562.85**	**465,525.83**

BOND PURPOSE			
Municipal Buildings	229,375.44	7,812.85	334,930.66
Municipal Arts	-	-	22.50
Administration and Planning	470,003.61	3,750.00	130,572.67
TOTAL - 1989 BOND PROJECT FUND	**699,379.05**	**11,562.85**	**465,525.83**

CITY OF ATLANTA
1996 BUDGET
1C27 - 1990 BOND PROJECT FUND

RECEIPTS AND ANTICIPATIONS

SOURCE:		1994 Receipts	1995 Receipts	1996 Anticipations
OTHER FINANCING SOURCES:				
661001	Interest Earnings	79,143.02	40,153.85	-
666001	Gain - Sale of Investments	3,750.00	-	-
Total 1990 Bond Project Fund Receipts		**82,893.02**	**40,153.85**	-
Cash and Securities Available January 1, 1996				635,781.58
TOTAL - 1990 BOND PROJECT FUND				**635,781.58**

EXPENDITURES AND APPROPRIATIONS SUMMARY

DEPARTMENT	1994 Expenditures	1995 Expenditures	1996 Appropriations
Administrative Services	187,502.84	162,840.05	424,154.54
Finance	1,500.00	1,500.00	8,718.92
Public Works	-	16,293.67	79,861.25
Parks, Recreation & Cultural Affairs	-	-	-
Non-Departmental	342,682.83	-	123,046.87
TOTAL - 1990 BOND PROJECT FUND	**531,685.67**	**180,633.72**	**635,781.58**

MAJOR ACCOUNT GROUP			
Other Current Operating Expense	1,500.00	1,500.00	25,091.25
Intergovernmental and Interfund Payments	342,682.83	-	22,795.58
Capital Expenses	187,502.84	179,133.72	487,643.46
Reserve for Appropriation	-	-	100,251.29
TOTAL - 1990 BOND PROJECT FUND	**531,685.67**	**180,633.72**	**635,781.58**

BOND PURPOSE			
Storm Sewer	-	-	79,861.25
Municipal Buildings	187,502.84	179,133.72	424,154.54
Municipal Arts	-	-	
Administration and Planning	344,182.83	1,500.00	131,765.79
TOTAL - 1990 BOND PROJECT FUND	**531,685.67**	**180,633.72**	**635,781.58**

CITY OF ATLANTA
1996 BUDGET
1C28 - GENERAL GOVERNMENT CAPITAL OUTLAY FUND

RECEIPTS AND ANTICIPATIONS

SOURCE:		1994 Receipts	1995 Receipts	1996 Anticipations
MISCELLANEOUS REVENUES				
661001	Interest Earnings	4,902,032.97	2,404,988.65	-
667401	DIF - Transport - City Wide	1,244,420.00	1,525,747.00	-
667201	DIF - Parks North	-	-	-
	Total Miscellaneous Revenues	**6,146,452.97**	**3,930,735.65**	-
OTHER REVENUE SOURCES:				
693602	COPS Proceeds	38,354,407.55	7,380,873.58	-
694006	SWMA Proceeds	-	9,000,000.00	-
697101	DRF - Fire - City Wide	139,479.00	275,041.00	-
697201	DRF - Parks North	346,761.00	825,618.00	-
697202	DRF - Parks South	34,145.00	65,781.00	-
697203	DRF - Parks West	65,158.00	30,857.00	-
697301	DRF - Police City Wide	45,668.00	79,933.00	-
	Total Other Revenue Sources	**38,985,618.55**	**17,658,103.58**	-
TOTAL RECEIPTS- GENERAL GOVERNMENT CAPITAL OUTLAY FUND		**45,132,071.52**	**21,588,839.23**	-
Cash and Securities Available January 1, 1996				23,943,191.69
TOTAL- GENERAL GOVERNMENT CAPITAL OUTLAY FUND				**23,943,191.69**

EXPENDITURES AND APPROPRIATIONS SUMMARY

DEPARTMENT	1994 Expenditures	1995 Expenditures	1996 Appropriations
Planning	-	3,999.87	53,006.13
Administrative Services	55,914,115.44	31,924,073.37	10,664,699.26
Public Works	60,681.95	2,539,797.13	10,461,563.38
Non-Departmental	8,000,000.00	9,380,873.58	2,424,954.92
Parks	-	150,000.00	338,968.00
TOTAL- GENERAL GOVERNMENT CAPITAL OUTLAY FUND	**63,974,797.39**	**43,998,743.95**	**23,943,191.69**
MAJOR ACCOUNT GROUP			
Personnel Expenses	60,623.95	45,032.98	41,506.13
Other Operating Expenses	4,691,631.37	1,969,487.24	1,028,086.52
Intergovt./Interfund	8,000,000.00	5,509,102.84	-
Capital Expenses	41,452,380.85	32,205,486.77	10,912,189.81
Debt Service Expense	9,770,160.72	4,103,217.86	2,538,379.44
Reserve for Appropriation	-	-	9,423,029.79
TOTAL- GENERAL GOVERNMENT CAPITAL OUTLAY FUND	**63,974,797.39**	**43,998,743.95**	**23,943,191.69**

CITY OF ATLANTA
1996 BUDGET
1C29 - 1991 BOND PROJECT FUND

RECEIPTS AND ANTICIPATIONS

SOURCE:		1994 Receipts	1995 Receipts	1996 Anticipations
MISCELLANEOUS REVENUES				
661001	Interest Earnings	141,546.91	148,253.72	-
666001	Gain, Sale of Investments	-	-	-
	Total Miscellaneous Revenues	141,546.91	148,253.72	-
TOTAL RECEIPTS- 1991 BOND PROJECT FUND		**141,546.91**	**148,253.72**	
Cash and Securities Available January 1, 1996				2,275,867.85
TOTAL - 1991 BOND PROJECT FUND				**2,275,867.85**

EXPENDITURES AND APPROPRIATIONS SUMMARY

DEPARTMENT	1994 Expenditures	1995 Expenditures	1996 Appropriations
Administrative Services	28,042.42	48,965.15	1,485,426.85
Finance	1,500.00	1,500.00	18,011.59
Public Works	977,101.19	524,630.24	449,439.71
Parks, Recreation & Cultural Affairs	425.00	986.25	3,189.07
Non-Departmental	967,333.82	-	289,800.63
TOTAL - 1991 BOND PROJECT FUND	**1,974,402.43**	**576,081.64**	**2,275,867.85**
MAJOR ACCOUNT GROUP			
Other Current Operating Expense	734,533.57	315,984.46	254,930.68
Intergovernmental and Interfund Payments	967,333.82	-	15,244.60
Capital Expenses	272,535.04	260,097.18	1,731,136.54
Reserve for Appropriation	-	-	274,556.03
TOTAL - 1991 BOND PROJECT FUND	**1,974,402.43**	**576,081.64**	**2,275,867.95**
BOND PURPOSE			
Municipal Buildings -35,308.67	48,965.15	1,485,426.85	
Traffic Improvement	969,834.99	524,630.24	449,439.71
Municipal Arts	-	-	3,189.07
School Improvements	-	-	-
Administration and Planning	969,258.77	2,486.25	307,812.22
Fire	-	-	30,000.00
TOTAL - 1991 BOND PROJECT FUND	**1,974,402.43**	**576,081.64**	**2,275,867.85**

CITY OF ATLANTA
1996 BUDGET
1C30 - 1992 BOND PROJECT FUND

RECEIPTS AND ANTICIPATIONS

SOURCE:	1994 Receipts	1995 Receipts	1996 Anticipations
MISCELLANEOUS REVENUES			
661001 Interest Earnings	287,815.73	226,053.51	-
TOTAL RECEIPTS- 1992 BOND PROJECT FUND	**287,815.73**	**226,053.51**	-
Cash and Securities Available January 1, 1996			2,883,892.03
TOTAL - 1992 BOND PROJECT FUND			**2,883,892.03**

EXPENDITURES AND APPROPRIATIONS SUMMARY

DEPARTMENT	1994 Expenditures	1995 Expenditures	1996 Appropriations
Administrative Services	-	402.06	984,251.86
Finance	2,000.00	2,000.00	37,123.32
Planning and Development	-	1,261,606.32	388,393.68
Public Works	391,995.68	33,934.38	955,253.93
Parks, Recreation & Cultural Affairs	10,000.00	-	5,000.00
Non-Departmental	4,111,671.24	-	513,869.24
TOTAL - 1992 BOND PROJECT FUND	**4,515,666.92**	**1,297,942.76**	**2,883,892.03**

MAJOR ACCOUNT GROUP			
Personnel Expenses	-	-	-
Other Current Operating Expense	2,000.00	2,000.00	37,123.32
Internal Service Expense	-	-	-
Intergovernmental and Interfund Payments	4,111,671.24	1,295,942.76	124,019.80
Capital Expenses	401,995.68-		2,332,899.47
Debt Servoce Expemse	-	-	-
Reserve for Appropriation	-	-	389,849.44
Loans/Adv/Invest/Losses	-	-	-
TOTAL - 1992 BOND PROJECT FUND	**4,515,666.92**	**1,297,942.76**	**2,883,892.03**

BOND PURPOSE			
Storm Sewer	-	-	120,035.18
Municipal Buildings	207,269.00	402.06	984,251.86
Traffic Improvement	184,726.68	4,653.38	835,218.75
Municipal Arts	10,000.00	-	5,000.00
Administration and Planning	4,113,671.24	1,292,887.32	939,386.24
TOTAL - 1992 BOND PROJECT FUND	**4,515,666.92**	**1,297,942.76**	**2,883,892.03**

CITY OF ATLANTA
1996 BUDGET
1C31 - 1993 SCHOOL IMPROVEMENT BOND

RECEIPTS AND ANTICIPATIONS

SOURCE:	1994 Receipts	1995 Receipts	1996 Anticipations
MISCELLANEOUS REVENUES			
661001 Interest Earnings	4,194,823.00	3,430, 415.89	-
OTHER FINANCING SOURCES:			
693101 Bond Proceeds	-	-	-
693102 Premium on Bonds Sold	-	-	-
TOTAL OTHER FINANCING SOURCES	4,194,823.00	3,430,415.89	-
TOTAL RECEIPTS- 1993 School Improvement Bond Fund	4,194,823.00	3,430,415.89	-
Cash and Securities Available January 1, 1996			67,858,869.62
TOTAL - 1993 SCHOOL IMPROVEMENT BOND FUND			67,858,869.62

EXPENDITURES AND APPROPRIATIONS SUMMARY

DEPARTMENT	1993 Expenditures	1994 Expenditures	1995 Appropriations
Finance	-	2,000.00	42,077.81
Non-Departmental	19,308,379.03	16,233,755.11	67,818,791.81
TOTAL - 1993 SCHOOL IMPROVEMENT BOND FUND	19,308,379.03	16,235,755.11	67,858,869.62
MAJOR ACCOUNT GROUP			
Other Current Operating Expense	-	2,000.00	40,077.81
Intergovernmental and Interfund Payments	19,308,379.03	16,233,755.11	63,623986.70
Reserve for Appropriation	-	-	4,194,823.11
TOTAL - 1993 SCHOOL IMPROVEMENT BOND FUND	19,308,379.03	16,235,755.11	67,858,869.62
BOND PURPOSE			
Administration and Planning	19,308,379.03	16,235,755.11	67,858,869.62
TOTAL - 1993 SCHOOL IMPROVEMENT BOND FUND	19,308,379.03	16,235,755.11	67,858,869.62

CITY OF ATLANTA
1996 BUDGET
1C32 - 1993 BOND PROJECT FUND

RECEIPTS AND ANTICIPATIONS

SOURCE:	1994 Receipts	1995 Receipts	1996 Anticipations
MISCELLANEOUS REVENUES			
661001 Interest Earnings	319,885.97	215,373.92	-
TOTAL MISC. REVENUES	**319,885.97**	**215,373.92**	-
OTHER FINANCING SOURCES:			
693101 Bond Proceeds	-	-	-
693105 Bond Proceeds/Refunding	-	-	-
TOTAL OTHER FINANCING	-		
TOTAL RECEIPTS- 1993 BOND PROJECT FUND	**319,885.97**	**215,373.92**	-
Cash and Securities Available January 1, 1996			1,678,374.83
TOTAL - 1993 BOND PROJECT FUND			**1,678,374.83**

EXPENDITURES AND APPROPRIATIONS SUMMARY

DEPARTMENT	1994 Expenditures	1995 Expenditures	1996 Appropriations
Administrative Services	-	-	516,044.94
Finance	78,995.81	46,193.42	238,889.24
Public Works	2,200.00	2,807,230.44	720,427.90
Parks, Recreation & Cultural Affairs	16,127.08	18,654.63	5,218.29
Non-DepartmentaL	3,999,717.33	-	197,794.46
TOTAL - 1993 BOND PROJECT FUND	**4,097,040.22**	**2,872,078.49**	**1,678,374.83**
MAJOR ACCOUNT GROUP			
Personnel	-	45,248.42	92,169.23
Other Current Operating Expense	78,995.81	-	123,974.67
Loans/Adv/Invest	43,512.50	-	-
Internal Service Expenses	-	945.00	2,745.34
Intergovernmental and Interfund Payments	3,962,404.83	-	103,636.93
Capital Expenses	10,327.08	2,825,885.07	1,261,691.13
Debt Service Expense	-	-	-
Reserve for Appropriation	-	-	94,157.53
TOTAL - 1993 BOND PROJECT FUND	**4,097,040.22**	**2,872,078.49**	**1,678,374.83**
BOND PURPOSE			
Traffic Improvement	-	1,879,723.40	120,276.60
Municipal Arts	16,127.22	18,654.63	5,218.29
School Admin/Improvements	3,954,405.00	-	103,636.93
Administration and Planning	126,508.00	973,700.46	1,444,384.67
Storm Sewer	-	-	4,858.34
TOTAL - 1993 BOND PROJECT FUND	**4,097,040.22**	**2,872,078.49**	**1,678,374.83**

CITY OF ATLANTA
1996 BUDGET
1C33 - 1994 Referendum G. O. Bond Fund

RECEIPTS AND ANTICIPATIONS

SOURCE:		1994 Receipts	1995 Receipts	1996 Anticipations
MISCELLANEOUS REVENUES				
661001	Interest Earnings	890,894.42	3,922,355.48	-
666001	Gain-Sale of Investments	10,836.5 6	465,591.95	-
TOTAL MISC. REVENUES		**901,730.58**	**4,387,947.43**	-
OTHER FINANCING SOURCES:				
693101	Bond Proceeds	80,110,000.00		
TOTAL RECEIPTS- 1994 REFERENDUM G.O. BOND FUND		**81,011,730.98**	**4,387,947.43**	-
Cash and Securities Available January 1, 1996				59,662,745.37
TOTAL - 1994 REFERENDUM G.O. BOND FUND				**59,662,745.37**

EXPENDITURES AND APPROPRIATIONS SUMMARY

DEPARTMENT	1993 Expenditures	1994 Expenditures	1995 Appropriations
Executive Offices	-	22,297.18	20,602.82
Administrative Services	-	6,670.76	39,529.24
Finance	936,925.08	-	253,274.92
Public Works	-	7,981,761.21	42,876,338.79
Non-Departmental	4,164,542.18	12,624,736.63	16,472,999.60
TOTAL - 1994 REFERENDUM G.O. BOND FUND	**5,101,467.26**	**20,635,465.78**	**59,662,745.37**
MAJOR ACCOUNT GROUP			
Personnel Expenses	-	50,243.45	171,956.55
Other Current Operating Expense	1,348,670.41	6,038,223.74	8,759,094.29
Loans/Adv/Invest	24,375.00	-	-
Internal Service Expense	-	-	4,900.00
Intergovernmental & Interfund Payments	-	2,568,111.02	1,441,138.98
Capital Expenses	3,728,421.85	11,978,887.57	44,288,752.14
Reserve for Appropriation	-	-	4,996,903.41
TOTAL - 1994 REFERENDUM G.O. BOND FUND	**5,101,467.26**	**20,635,465.78**	**59,662,745.37**
BOND PURPOSE			
Traffic Improvement and Administration	4,164,542.18	19,442,545.45	47,891,511.78
Administration and Planning	936,925.08	28,967.96	313,406.98
Storm Sewer	-	1,163,952.37	11,457,826.61
TOTAL - 1994 REFERENDUM G.O. BOND FUND	**5,101,467.26**	**20,635,465.78**	**59,662,745.37**

CITY OF ATLANTA
1996 BUDGET
1C34 - 1994 BOND PROJECT FUND

RECEIPTS AND ANTICIPATIONS

SOURCE:		1994 Receipts	1995 Receipts	1996 Anticipations
MISCELLANEOUS REVENUES				
661001	Interest Earnings	569.32	328,876.04	-
666001	Gain-Sale of Investments	-	82,929.05	-
TOTAL MISC. REVENUES		**569.32**	**411,805.09**	-
OTHER FINANCING SOURCES:				
693101	Bond Proceeds	8,000,000.00	-	-
693102	Premium on Bonds Sold	83,455.83.	-	-
TOTAL OTHER FINANCING		**8,083,455.83**	**411,805.09**	-
TOTAL RECEIPTS- 1994 BOND PROJECT FUND		**8,084,025.15**	**411,805.09**	-
Cash and Securities Available January 1, 1996				4,206,033.79
TOTAL - 1994 BOND PROJECT FUND				**4,206,033.79**

EXPENDITURES AND APPROPRIATIONS SUMMARY

DEPARTMENT	1994 Expenditures	1995 Expenditures	1996 Appropriations
Administrative Services	-	-	112,876.63
Finance	-	-	56,661.26
Public Works	26,794.57	759,482.90	3,087,640.47
Parks, Recreation & Cultural Affairs	-	4,650.00	35,350.00
Non-Departmental	-	3,498,868.98	913,505.43
TOTAL - 1994 BOND PROJECT FUND	**26,794.57**	**4,263,001.88**	**4,206,033.79**
MAJOR ACCOUNT GROUP			
Other Current Operating Expense	26,794.57	-	56,661.26
Intergovernmental and Interfund Payments	-	3,498,868.98	612,339.50
Capital Expenses	-	764,132.90	3,235,867.10
Reserve for Appropriation	-	-	301,165.93
TOTAL - 1994 BOND PROJECT FUND	**26,749.57**	**4,263,001.88**	**4,206,033.79**
BOND PURPOSE			
Traffic Improvement	-	273,015.90	1,953,772.47
Municipal Arts	-	4,650.00	35,350.00
School Improvements	-	3,498,868.98	913,505.43
Administration and Planning	26,794.57	486,467.00	1,303,405.89
TOTAL - 1994 BOND PROJECT FUND	**26,794.57**	**4,263,001.88**	**4,206,033.79**

CITY OF ATLANTA
1996 BUDGET
1C35 - 1994 BOND PROJECT FUND

RECEIPTS AND ANTICIPATIONS

SOURCE:		1994 Receipts	1995 Receipts	1996 Anticipations
MISCELLANEOUS REVENUES				
661001	Interest Earnings	-	17,603.50	-
	Total Miscellaneous Revenues	-	17,603.50	-
OTHER REVENUE SOURCES:				
693101	Bond Proceeds	-	8,000,000.00	-
	Total Other Revenue Sources	-	8,000,000.00	
TOTAL RECEIPTS - 1995 BOND PROJECT FUND			**8,017,603.50**	-
Cash and Securities Available January 1, 1996				7,957,849.45
TOTAL - 1995 BOND PROJECT FUND				**7,957,849.45**

DEPARTMENT	1993 Expenditures	1994 Expenditures	1995 Appropriations
Finance	-	-	100,000.00
Public Works	-	-	3,880,122.97
Parks, Recreation & Cultural Affairs	-	-	40,000.00
Non-Departmental	-	59,754.05	3,937,726.48
TOTAL - 1995 BOND PROJECT FUND	-	**59,745.05**	**7,957,849.45**
MAJOR ACCOUNT GROUP			
Other Current Operating Expense	-	59,754.05	100,000.00
Intergovernmental and Interfund Expense	-	-	3,928,924.73
Capital Expenses	-	-	3,920,122.97
Reserve for Appropriation	-	-	8,801.75
TOTAL - 1995 BOND PROJECT FUND	-	**59,754.05**	**7,957,849.45**

CITY OF ATLANTA
1996 BUDGET
DEBT SERVICE FUNDS

The Bond Sinking Funds are legally required accounting entities to insure the allocation of principal and interest payments due for the protection of the bond holders. The money for these funds is raised through a special City Bond Tax levy against real and personal property. The millage associated with this levy is determined as the rate which will allow the City to make principal and interest payments for the upcoming fiscal year. The funds raised through this tax levy are to be used only for the retirement of City and Board of Education outstanding bond issues.

There is provision for appropriation to sinking funds to allow the City to make principal and interest payments to the paying agent on a timely basis as the amounts become due. The interest payments are due semi-annually, requiring payment by the City before the receipt from Fulton County of the tax revenues. Therefore, it is necessary to maintain reserves that allow the City to make these interest payments when they are due.

In 1987, the City established the 1987 Bond Sinking Fund in order to separately account for all proceeds connected with the general obligation bond issue for that year. Each year thereafter until 1990 individual funds were established to account for debt service associated with each annual bond issue. In 1990, it was decided to account for each annual general obligation bond issue's debt service separately within the Bond Sinking Fund.

In 1989 the Refunding Bond Fund was established to account for the debt service associated with the refunding of various outstanding general obligation bond issues at lower interest rates.

1996 levies for the City and the Board of Education are .99 mills and 1.31 mills, respectively.

	1995 Budget	1996 Budget	Variance	% Change
DEBT SERVICE FUNDS				
Bond Sinking Fund	55,032,736.46	54,219,742.32	(812,994.14)	(1.48)
1989 Refunding Bond Fund	1,509,000.00	1,450,000.00	(59,000.00)	(3.91))
TOTAL - DEBT SERVICE FUNDS	**56,541,736.46**	**55,669,742.32**	**(871,994.14)**	**(1.54)**

CITY OF ATLANTA
1996 BUDGET
1D51 - BOND SINKING FUND

RECEIPTS AND ANTICIPATIONS

SOURCE:		1994 Receipts	1995 Receipts	1996 Anticipations
TAXES:				
611101	Taxes, Current - Property	13,832,737.51	21,075,166.29	20,864,414.00
611201	Taxes, Prior Year - Property	1,006,425.51	994,975.67	1,114,796.00
	Total Taxes	14,839,163.02	22,070,141.96	21,979,210.00
MISCELLANEOUS REVENUES:				
661001	Interest Earnings	1,053,453.24	1,381,503.33	-
666001	Gain-Sale of Investment	253,067.84	-	-
	Total Miscellaneous Revenues	1,306,521.08	1,381,503.33	-
OTHER FINANCING SOURCES:				
693102	Premium on Bonds Sold	-	-	-
693105	Bond Proceeds, Refunding	-	14,291.15	-
693103	Accrued Interest, Sale of Bonds	516,177.24	-	-
693501	Debt Service Library, Fulton County	1,560,980.00	1,584,175.00	1,577,010.00
	Total Other Financing Sources	2,077,157.24	1,598,469.15	1,577,010.00
Total Receipts - Bond Sinking Fund		18,222,841.84	25,050,114.49	23,546,220.00
Cash and Securities Available January 1, 1996				30,673,522.32
GRAND TOTAL - BOND SINKING FUND				54,219,742.32

EXPENDITURES AND APPROPRIATIONS SUMMARY

DEPARTMENT	1994 Expenditures	1995 Expenditures	1996 Appropriations
Non-Departmental	15,877,573.44	23,789,041.64	54,219,742.32
TOTAL - BOND SINKING FUND	15,877,573.44	23,789,041.64	54,219,742.32

MAJOR ACCOUNT GROUP			
Intergovernmental and Interfund Payments	1,597,127.79	1,505,452.60	1,450,000.00
Debt Service Expenses	14,280,445.65	22,283,589.04	21,796,000.00
Reserve for Appropriation	-	-	30,973,742.32
TOTAL - BOND SINKING FUND	15,877,573.44	23,789,041.64	54,219,742.32

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CITY OF ATLANTA
1996 BUDGET
1D55 - 1989 BOND SINKING FUND

RECEIPTS AND ANTICIPATIONS

SOURCE:		1994 Receipts	1995 Receipts	1996 Anticipations
OTHER FINANCING SOURCES:				
692101	Sinking Fund Requirement	809.75	-	-
TOTAL - 1989 BOND SINKING FUND		809.75	-	-
Cash and Securities Available January 1, 1996				-
GRAND TOTAL - 1989 BOND SINKING FUND				-

EXPENDITURES AND APPROPRIATIONS SUMMARY

DEPARTMENT	1994 Expenditures	1995 Expenditures	1996 Appropriations
Non-Departmental	809.75	-	-
TOTAL - 1989 BOND SINKING FUND	809.75	-	-
MAJOR ACCOUNT GROUP			
Debt Service Expenses	809.75	-	-
TOTAL - 1989 BOND SINKING FUND	809.75	-	-

CITY OF ATLANTA
1996 BUDGET
1D56 - 1989 REFUNDING BOND FUND

RECEIPTS AND ANTICIPATIONS

SOURCE:	1994 Receipts	1995 Receipts	1996 Anticipations
OTHER FINANCING SOURCES:			
692101 Sinking Fund Req.	1,596,318.04	1,505,452.60	1,450,000.00
Total Receipts - 1989 Refunding Bond Fund	**1,596,318.04**	**1,505,452.60**	**1,450,000.00**
TOTAL - 1989 REFUNDING BOND FUND			**1,450,000.00**

EXPENDITURES AND APPROPRIATIONS SUMMARY

DEPARTMENT	1994 Expenditures	1995 Expenditures	1996 Appropriations
Non-Departmental	1,596,318.04	1,505,452.60	1,450,000.00
TOTAL - 1989 REFUNDING BOND FUND	**1,596,318.04**	**1,505,452.60**	**1,450,000.00**
MAJOR ACCOUNT GROUP			
Debt Service Expenses	1,596,318.04	1,505,452.60	1,450,000.00
TOTAL - 1989 REFUNDING BOND FUND	**1,596,318.04**	**1,505,452.60**	**1,450,000.00**

CITY OF ATLANTA
1996 BUDGET
1E21 - SPECIAL ASSESSMENT FUND

This fund accounts for the resources for various public improvements which are financed through assessments to individual property owners. Such improvements include street and sidewalk paving, curb and gutter projects, property demolition and clearance and the construction of lateral sewers.

	1995 Budget	1996 Budget	% Change
Special Assessment Fund	2,323,954.06	2,301,699.95	(.96)

RECEIPTS AND ANTICIPATIONS

SOURCE:		1994 Receipts	1995 Receipts	1996 Anticipations
MISCELLANEOUS REVENUES:				
663101	Sewer Assessment, Lat. Entrance	51,247.63	20,790.68	-
663102	Sewer Assessment, Prior	9,315.00	72.75	-
663103	Sewer Assessment, Lat. Entrance	44,646.12	43,634.21	-
663201	Paving Assessment, Current	1,426.95	5,361.19	-
663202	Paving Assessment, Prior	851.00	-	464,738.33
663203	Curb/Sidewalk/Gutter Assessment, Current	1,053.23	1,602.77	-
663204	Curb/Sidewalk/Gutter Assessment, Prior	3,043.79	464.58	188,561.71
663302	Clearance Property, Prior	-	-	15,895.32
663303	Demolition of Buildings and Structures	33,604.85	42,900.51	4,105,449.62
663304	Demolition of Buildings and Structures, Prior	44,134.41	7,140.15	688,039.08
663901	Interest, Sewer Assessment	20,160.66	4,821.87	-
663902	Interest, Paving Assessment	1,531.22	2,390.63	-
663903	Interest, Curb/Sidewalk/Gutters	3,277.11	733.18	-
663905	Interest, Demolition	14,409.63	5,938.72	7,430.28
Total Receipts - Special Assessment Fund		**228,701.60**	**135,851.24**	**5,470,114.34**
Cash and Securities Available January 1, 1996				31,585.61
Due To General Fund				(3,200,000.00)
GRAND TOTAL - SPECIAL ASSESSMENT FUND				**2,301,699.95**

CITY OF ATLANTA
1996 BUDGET
1E21 - SPECIAL ASSESSMENT FUND

EXPENDITURES AND APPROPRIATIONS SUMMARY

DEPARTMENT	1994 Expenditures	1995 Expenditures	1996 Appropriations
Public Works	-	-	614,000.41
Non-Departmental	10,474.79	39,233.83	1,345,122.64
Housing and Community Development	999,638.91	1,604,486.28	342,576.90
TOTAL - SPECIAL ASSESSMENT FUND	**1,010,113.70**	**1,643,720.11**	**2,301,699.95**

MAJOR ACCOUNT GROUP			
Other Current Operating Expense	999,638.91	1,604,486.28	343,751.90
Loans/Adv./Invest/Losses	10,474.79	39,233.83	-
Capital Expense	-	-	612,825.41
Reserve for Appropriation	-	-	1,345,122.64
TOTAL - SPECIAL ASSESSMENT FUND	**1,010,113.70**	**1,643,720.11**	**2,301,699.95**

1996 PROPRIETARY FUNDS BUDGET

The Proprietary Funds group is one of the three fund groups of the city and consists of enterprise activities which are self-supported by user charges or fees.

The Aviation Funds account for the accumulation of income and disbursement of funds connected with the operation and construction of the Hartsfield Atlanta International Airport. Income of these funds is derived primarily from leases and use agreements with airlines, a principal concessionaire for the terminal facility and parking operations.

The Water and Sewer Funds were established to account for all financial transactions associated with the operation, development and maintenance of the City's expansive water and sewer infrastructure system. The system is financed by user charges for water and sewer services.

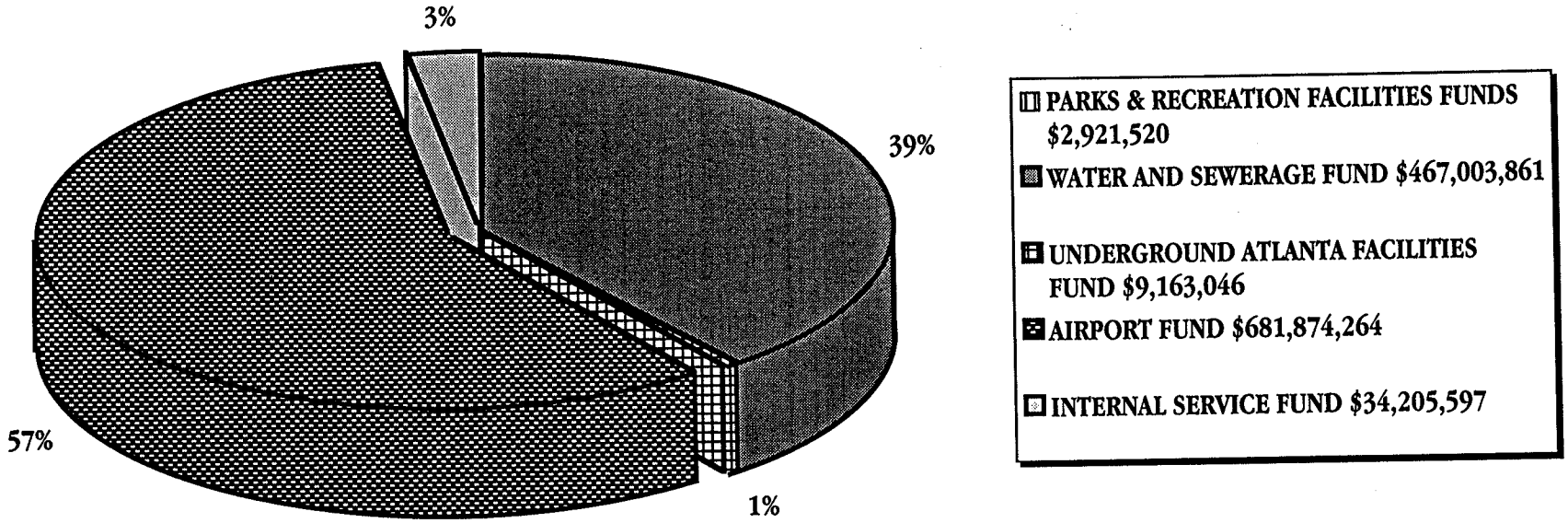
The Parks Facilities Funds were created to account for the Cyclorama restoration project. Currently, the Cyclorama is the only activity being financed, but it is envisioned that these funds will be used to account for other Parks and Recreational enterprise activities in the future. The Cyclorama is supported by user fees.

The Internal Service Fund consists of the activities of the Bureau of Motor Transport Services, and the Bureau of Management Information Systems, which provide services to using city agencies or departments. Users are assessed charges that are designed to cover service costs.

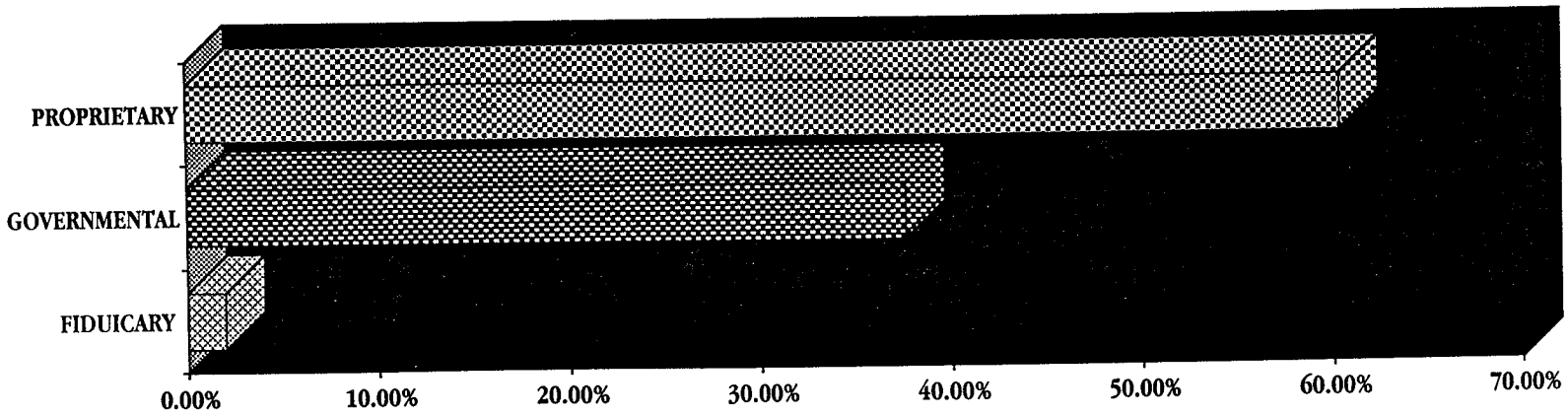
The Underground Atlanta Facilities Revenue Fund was established in 1989 to account for transactions associated with the public operations of the Underground Atlanta facilities and the parking decks. The Fund is supported by user fees, parking revenues and a General Fund subsidy.

	1995 Budget	1996 Budget	% Change
Airport Funds:			
Airport Revenue Fund	132,768,460	159,079,703	19.82
Airport Facilities Revenue Bonds Sinking Fund	161,572,153	166,080,618	2.79
Airport Facilities Revenue Bond Construction Fund-Series 1990	21,024,134	24,747,330	17.71
Airport Renewal & Extension Fund	263,858,037	260,880,250	(1.13)
Airport Fac, Rev. Bond Const. Fd-1994 B	90,293,466	71,086,363	(21.27)
Total Airport Funds	**669,516,250**	**681,874,264**	**1.85**
Water and Sewerage Funds:			
Water and Sewerage Revenue Fund	130,760,000	134,024,643	2.50
Water and Sewerage Sinking Fund	16,925,959	17,306,348	2.25
1993 Water and Sewerage Construction Fund	188,387,017	133,930,267	(28.91)
Water and Sewerage Construction Fund	6,667,128	2,748,147	(58.78)
Water and Sewerage Renewal & Extension Fund	160,099,015	178,994,456	11.80
Total Water and Sewerage Funds	**502,839,119**	**467,003,861**	**(7.13)**
Parks and Recreation Facilities Funds:			
Parks and Recreation Facilities Revenue Fund	788,540	867,740	10.04
Parks and Recreation Facilities Revenue Bond Sinking Fund	723,303	693,976	(4.05)
Parks and Recreation Facilities Renewal & Extension Fund	1,748,881	1,359,804	(22.25)
Total Parks and Recreation Facilities Funds	**3,260,724**	**2,921,520**	**10.40**
Internal Service Fund	**39,068,521**	**34,205,597**	**(12.45)**
Underground Atlanta Facilities Revenue Fund	**8,528,882**	**9,163,046**	**7.44**
TOTAL - PROPRIETARY FUNDS	**1,223,213,496**	**1,195,168,288**	**(2.29)**

PROPRIETARY FUNDS
$1,195,168,288



TOTAL ALL FUNDS



AIRPORT FUNDS

	1995 Budget	1996 Budget	% Change
Airport Revenue Fund	132,768,460	159,079,703	19.82
Airport Facilities Revenue Bond Construction Fund 1990	21,024,134	24,747,330	17.71
Airport Facilities Revenue Bonds Sinking Fund	161,572,153	166,080,618	2.79
Airport Renewal and Extension Fund	263,858,037	260,880,250	(1.13)
Airport Facilities Rev. Bond Const. Fund 1994 B	90,293,466	71,086,363	(21.27)
TOTAL - Airport Funds	**669,516,250**	**681,874,264**	**1.85**

AIRPORT REVENUE FUND

This fund was created by ordinance, adopted November 30, 1955, to receive and disburse all airport revenues, which primarily consist of landing fees, rental of airport property, and concession income. The authorizing ordinance specified that the Airport Revenue Fund receipts shall first be used to pay the reasonable and necessary cost of operating, maintaining, and repairing the airport. Remaining funds are used first for debt service requirements (through the Airport Sinking Funds) and then for improvements to airport facilities (through the Airport Renewal and Extension Fund).

Airport Revenue Fund Budget
(In Millions)

REVENUES	1995 ACTUAL	1996 ESTIMATED	% CHANGE	EXPENDITURES	1995 ACTUAL	1996 ESTIMATED	% CHANGE
Rentals & Concessions	120.2	111.2	(7.49)	Personnel Services	23.7	26.3	10.97
Landing Fees	25.2	23.9	(5.16)	Other Current Oper. Exp.	23.4	37.0	58.12
Other Income	27.1	23.9	(11.81)	Internal Service Expense	7.4	7.0	(5.41)
				Debt Service Expenses	64.5	69.2	7.29
				Reserve for Appropriation	13.8	19.5	41.30
TOTAL	**172.5**	**159.0**	**(7.83)**	**TOTAL**	**132.8**	**159.0**	**19.73**

Budgeted Revenue for 1996 represents a decrease of 7.49% from the 1995 actual receipts. City budgeting procedures prohibit anticipations from being equal to or greater than actual receipts of the previous year except for approved rate, fee or contracted increases. Airport revenue for 1996 should increase significantly over 1995 with the expansion of Airport Concessions and Concourse E being operational for a full year.

The 10.97% increase in Personnel Services represents an increase of 43 positions as well as some temporary positions to support the Olympic effort. The $13.6 million increase in Current Operating Expenses reflects an increase in the maintenance and operations costs for the Automated People Mover System, the Concessions Distribution Management Contract, and additions to Security Contracts. Debt Service Expenses will increase as the Airport Revenue Fund will cover the Debt Service Requirement in its entirety unlike 1995 when debt expense was covered from Bond proceeds.

CITY OF ATLANTA
1996 BUDGET
AIRPORT FUNDS

RETIREMENT OF DEBT FUNDS

Airport Facilities Revenue Bonds Sinking Fund accounts for interest and principal payments as well as a sinking fund reserve for the service and retirement of various debt instruments issued in the course of improvements to the Atlanta Hartsfield International Airport.

CAPITAL IMPROVEMENT FUNDS

The Airport Renewal and Extension Fund accounts for the disbursement of funds received from the Airport Revenue Fund to be used for replacement, additions, extensions, and improvements at the William B. Hartsfield Atlanta International Airport. The major projects currently being funded are: (1) AGTS Expansion/Improvements; (2) Atrium; (3) Administration Office Expansion; (4) Terminal Improvements; (5) Landscape Improvements; (6) Field Maintenance Building Expansion; (7) Airfield General Improvements; (8) Signage & Graphics; (9) Parking Decks; (10) Employee Parking Lot; (11) De-Icing System & Infrastructure; (12) Park Ride Lot Phase III; (13) Runway Joint Seal Phase III; and (14) Taxiway R - South Cargo Apron.

Airport Facilities Revenue Bond Construction Fund, Series 1990 accounts for the disbursement of funds received from the proceeds of the Series 1990 bond issuance. The proceeds of the bond sale were in excess of $319,000,000 and added to the budget after its adoption. The major projects funded are: (1) the extension of Concourse E; and (2) the acquisition of land for a new Commuter Runway.

Airport Facilities Revenue Bond Construction Fund, Series 1994, accounts for the $210 million Bond Proceeds to complete the Concourse T project, make concession improvements and finance tenant finishings for Delta Airlines.

	Airport Revenue Fund	Airport Renewal and Extension Fund	Airport Facilities Revenue Bond Series 1990 Fund	Airport Facilities Revenue Bond Series 1994 B Fund	Airport Facilities Revenue Bond Sinking Fund	Total
SUMMARY OF 1996 ESTIMATED RECEIPTS						
MAJOR ACCOUNT GROUP						
Licenses & Permits	1,500	-	-	-	-	1,500
Intergov/Anticip.	-	32,523,550	198,650	-	-	32,722,220
Charges for Services	11,320,254	-	-	-	-	11,320,254
Miscellaneous Revenues	147,757,949	-	-	-	-	147,757,949
Other Financing Sources	-	-	-	-	69,219,883	69,219,883
Total Estimated Receipts	159,079,703	32,523,550	198,650	-	69,219,883	261,021,786
Cash and Securities Avail. January 1, 1996	-	228,356,700	24,548,680	71,086,363	96,860,735	420,852,478
TOTAL- AVIATION FUNDS	159,079,703	260,880,250	24,747,330	71,086,363	166,080,618	681,874,264
SUMMARY OF 1996 APPROPRIATIONS						
Personnel Expenses	26,265,788	2,648,894	-	-	-	28,914,682
Other Current Oper. Exp.	37,010,111	47,768,229	2,489,609	1,350,585	-	88,618,534
Internal Service	7,060,825	51,369	-	-	-	7,112,194
Intergovt./Interfund Exp.	9,600	-	-	-	-	9,600
Capital Expenses	-	133,783,688	9,786,071	65,734,413	-	209,304,172
Debt Service Expenses	69,221,283	-	-	-	69,242,726	138,464,009
Reserve for Appropriation	19,512,096	76,628,070	12,471,650	4,001,365	96,837,892	209,451,073
TOTAL- AVIATION FUNDS	159,079,703	260,880,250	24,747,330	71,086,363	166,080,618	681,874,264

CITY OF ATLANTA
1996 BUDGET
2H01 - AIRPORT REVENUE FUND

RECEIPTS AND ANTICIPATIONS

SOURCE:		1994 Receipts	1995 Receipts	1996 Anticipations
LICENSES AND PERMITS:				
622201	Permits, Car for Hire	1,195	3,461	1,500
CHARGES FOR SERVICES:				
641304	Telephone Usage	-	-	-
641305	Insurance Premiums	262,393	222,782	211,046
641401	Maps, Codes, Records	87	-	-
641406	Sale of Timber	137,691	72,794	-
642104	Police Service, Airlines	900,136	2,066,860	1,986,014
642201	Fire Service, Airlines	2,557,231	4,089,185	3,977,431
642202	Fire Service, Ambulance	7,580	6,210	4,160
646101	Checkpoint Security Charges	273,432	272,497	256,736
646103	AGTS Operations	2,906,127	5,361,571	4,796,467
646104	Sale of Security Items	96,200	106,200	88,400
	Total Charges for Services	**7,140,877**	**12,198,099**	**11,320,254**
MISCELLANEOUS REVENUES:				
661001	Interest Earnings	759,450	1,096,305	380,035
662101	Land Rentals, General	1,405,283	1,206,088	1,128,886
662102	Land Rentals, Airlines	2,180,276	2,213,207	2,086,448
662103	Land Rentals, FBO	155,953	186,402	174,447
662104	Land Rentals, AIP Airlines	536,669	578,402	545,852
662105	Land Rentals, AIP Others	174,504	296,294	285,382
662202	CPTC, Airlines	1,079,114	5,397,084	4,275,691
662203	CPTC, Other Tenants	3,589,320	10,579,511	10,202,768
662204	CPTC APRON, Airlines	4,161,281	3,443,177	3,262,550
662205	CPTC APRON, Others	509,048	2,185,481	2,102,848
662206	CPTC, Tenant Finishes, Airlines	2,992,711	9,662,799	8,429,225
662207	CPTC, Tenant Finishes, Other Tenants	453,439	6,394,445	6,206,523
662208	Other Building Rent, Airlines	5,983,100	5,592,365	5,165,988
662209	Other Building Rent, Other Tenants	5,366,522	3,062,066	2,897,379
662211	CPTC, Tenant Finishes, Fuel Farm	519,400	-	650,612
662312	Public Telephones	73,797	1,129,701	4,741,425
662321	CPTC, Principal	20,942,082	21,458,175	15,931,593
662323	CPTC Car Rental	16,749,427	18,884,683	17,753,368
662324	CPTC, Other	43,986	58,989	60,870
662325	CPTC, Public Parking	32,821,015	40,446,563	37,000,000
662326	CPTC, Ground Trans.	630,541	608,584	588,988
662331	Reg Landing Fees	7,330,560	7,299,050	6,822,045
662332	AIP Landing Fees	7,297,044	7,311,085	6,948,940
662333	AIP No. 2 Landing Fees	9,240,015	8,774,740	8,335,508
662334	Itinerant &Charter	618,954	695,427	654,720
662335	AIP No. 3 Landing Fees	-	1,162,142	1,125,858
666001	Gain, Sale of Investments	46,815	58,825	-
669101	Recover Erroneous Payment	173,595	11,229	-
669102	Recover Train/Travel Cost	17	362	-
	Total Miscellaneous	**125,833,918**	**159,793,181**	**147,757,949**

CITY OF ATLANTA
1996 BUDGET
2H01 - AIRPORT REVENUE FUND

RECEIPTS AND ANTICIPATIONS

SOURCE:		1994 Receipts	1995 Receipts	1996 Anticipations
OTHER FINANCING SOURCES:				
691101	Sale Of Equipment	49,497	249,046	-
691103	Comp. for Loss-Fix .Asset	1,842	6,753	-
692203	Indirect Cost Prior Yr.	221,776	118,776	-
692303	Recovery Direct Cost	-	187,318	-
692407	Oper Trans FM Fund 2M01	-	87,850	-
	Total Other Financing Sources	273,115	649,743	-
GRAND TOTAL - AIRPORT REVENUE FUND		133,249,105	172,644,484	159,079,703

EXPENDITURES AND APPROPRIATIONS SUMMARY

DEPARTMENT	1994 Expenditures	1995 Expenditures	1996 Appropriations
Executive Office (COO)	37,278.72	46,729.79	90,534.00
Administrtive Services	-	62,895.81	101,241.00
Law	197,957.96	457,216.06	477,355.00
Finance	169,853.33	150,812.07	161,257.00
Parks , Recreation & Curtural Affairs	-	-	97,298.00
Aviation	20,852,183.34	25,429,714.00	44,468,144.00
Non-Departmental	44,910,168.00	71,773,866.79	97,198,679.00
Personnel	-	56,093.05	98,398.00
Fire Service	8,984,124.87	8753,230.83	9,432,033.00
Police Services	5,620,416.05	5,347,629.02	6,954,764.00
TOTAL - AIRPORT REVENUE FUND	80,771,983.27	112,078,187.42	159,079,703.00

MAJOR ACCOUNT GROUP			
Personnel Expenses	21,799,182.72	22,503,610.90	26,265,788.00
Other Current Operating Expense	14,770,475.09	18,610,210.31	37,010,111.00
Loans/ Adv/Invest/Losses	-	8,673.78	-
Internal Service Expense	7,023,674.83	6,478,806.21	7,060,825.00
Intergovernmental & Interfund Payments	-	11,931.66	9,600.00
Debt Service Expenses	37,178,650.63	64,464,954.96	69,221,283.00
Reserve for Appropriation	-	-	19,512,096.00
TOTAL - AIRPORT REVENUE FUND	80,771,983.27	112,078,187.82	159,079,703.00

CITY OF ATLANTA
1996 BUDGET
2H21 - AIRPORT RENEWAL AND EXTENSION FUND

RECEIPTS AND ANTICIPATIONS

SOURCE:		1994 Receipts	1995 Receipts	1996 Anticipations
INTERGOVERNMENTAL:				
631101	**Federal Grants/Entitlements**			
	U.S. DOT, FAA-AIP 10	210,000.00	-	-
	U.S. DOT, FAA-AIP 11	-	-	-
	U.S. DOT, FAA-AIP 12	2,376,046.00	-	-
	U.S. DOT, FAA-AIP 15	-	-	-
	U.S. DOT, FAA-AIP 14	-	-	-
	U.S. DOT, FAA-AIP 13	55,117.00	-	-
	U.S. DOT, FAA-AIP 16	8,014,866.00	3,374,871.00	5,112,701.00
	U.S. DOT, FAA-AIP 18	861,366.00	407,948.00	38,778.00
	U.S. DOT, FAA-AIP 19	2,669,529.00	5,996,074.00	9,102,525.00
	U.S. DOT, FAA-AIP 20	-	139,374.00	2,360,626.00
	U.S. DOT, FAA-AIP 23	-	3,192.00	1,868,648.00
	U.S. DOT, FAA-AIP 24	-	814,047.00	13,870,272.00
	U.S. EAP AIRPORT	-	38,000.00	-
	Sub Total	14,186,924.00	10,774,106.00	32,353,550.00
633101	**Local Grants/Entitlements**			
	U.S. Dept. of Comm. (EDA) #04-01-03041, DOA	-	-	170,000.00
	Total Intergovernmental	**14,186,924.00**	**10,774,106.00**	**32,523,550.00**
CHARGES FOR SERVICES:				
641401	**Maps, Codes, Records**	-	-	-
	Total Charges for Services	-	-	-
FINES AND FORFEITS:				
652103	**Bonds Forfeited, Collected**	-	-	-
	Total Fines and Forfeits	-	-	-
MISCELLANEOUS REVENUES:				
661001	**Interest Earnings**	5,334,780.58	8,825,704.62	-
662101	**Land Rentals, General**	1,200.00	900.00	-
666001	**Gain, Sale of Investments**	378,574.26	1,100,991.00	-
669101	**Recover Erroneous Payment**			
	Non-Sponsored Revenues	24,825.02	-	-
	U.S. DOT, FAA-AIP 11	-	-	
	U.S. DOT, FAA- AIP 12	8,838.00	-	
	U.S. DOT, FAA, W. Fayetteville RD Acquisition	-	-	-
	U.S. DOT, FAA-AIP 16	-	-	-
	Sub Total	33,663.02	-	-
	Total Miscellaneous Revenues	**5,748,217.86**	**9,927,595.62**	-

CITY OF ATLANTA
1996 BUDGET
2H21 - AIRPORT RENEWAL AND EXTENSION FUND

RECEIPTS AND ANTICIPATIONS (Continued)

SOURCE:		1994 Receipts	1995 Receipts	1996 Anticipations
691102	**Sale of Equipment**	-	8,800.00	-
691102	**Sale of Land and Structures**			
	U.S. DOT Property Disposition Proceeds, Grants	-	1,695,441.81	-
692303	Recover Direct Cost	60,199,756	44,052.54	-
	Total Other Financing Sources	60,199,756	1,514,493.00	-
Total Receipts - Airport Renewal & Extension Fund		80,134,897.56	22,349,395.00	32,523,550.00
Cash and Securities Available, January 1, 1996				228,356,700.00
GRAND TOTAL - AIRPORT RENEWAL & EXTENSION FUND				260,880,250.00

EXPENDITURES AND APPROPRIATIONS SUMMARY

DEPARTMENT	1994 Expenditures	1995 Expenditures	1996 Appropriations
Law	9,931,338.45	10,219,908.78	14,347,945.61
Finance	-	3,317.00	3,825.35
Aviation	73,742,408.48	66,360,093.89	165,258,031.80
Non-Depatmental	68,856.66	2,563,673.66	76,530,899.14
Fire Services	3,199,692.97	2,285,767.73	4,308,924.77
Police Services	227,394.96	68,657.50	430,623.06
TOTAL - AIRPORT RENEWAL & EXTENSION FUND	87,169,691.52	81,501,418.56	260,880,249.73

MAJOR ACCOUNT GROUP	1994 Expenditures	1995 Expenditures	1996 Appropriations
Personnel Expenses	1,757,597.71	1,744,097.60	2,648,894.18
Other Current Operating Expense	11,206,658.44	11,582,399.31	47,768,229.37
Internal Service Expense	46,618.60	40,403.12	51,368.82
Capital Expenses	74,158,816.77	68,134,518.43	133,783,687.15
Reserve for Appropriation	-	-	76,628,070.21
TOTAL - AIRPORT RENEWAL & EXTENSION FUND	87,169,691.52	81,501,418.46	260,880,249.73

CITY OF ATLANTA
1996 BUDGET
2H24 - AIRPORT FACILITIES REVENUE BOND CONSTRUCTION FUND - SERIES 1990

RECEIPTS AND ANTICIPATIONS

SOURCE:		1994 Receipts	1995 Receipts	1996 Anticipations
INTERGOVERNMENTAL:				
631101	Federal Grants/Entitlements U.S. DOT, FAA-AIP 17	15,774,573.00	3,321,795.00	198,650.00
MISCELLANEOUS:				
661001	Interest Earnings	771,263.92	1,436,079.15	-
666001	Gain, Sale of Investments	796,007.51	-	-
669101	Recover Erroneous Payments	2,045.35	-	-
669103	Recover Prem Rate Adjust	-	2,021,325.00	-
	Total Miscellaneous	**1,569,316.78**	**3,457,404.15**	-
Total Receipts - Airport Facilities Revenue Bond Construction Fund		**17,343,889.78**	**6,779,199.15**	-
Cash and Securities Available, January 1, 1996				24,548,680.00
GRAND TOTAL - AIRPORT FACILITIES REVENUE BOND CONSTRUCTION FUND				**24,747,330.00**

EXPENDITURES AND APPROPRIATIONS SUMMARY

DEPARTMENT	1994 Expenditures	1995 Expenditures	1996 Appropriations
Aviation	46,531,785.65	3,254,653.19	12,275,679.48
Non-Departmental	-	-	12,471,650.95
TOTAL - AIRPORT RENEWAL BOND CONSTRUCTION FUND SERIES 1990	**46,531,785.65**	**3,254,653.19**	**24,747,330.43**
MAJOR ACCOUNT GROUP			
Other Operating Expenses	7,958,106.32	378,650.65	2,489,608.80
Capital Expenses	38,573,679.33	2,876,002.54	9,786,070.68
Reserve for Appropriations	-	-	12,471,650.95
TOTAL - AIRPORT RENEWAL BOND CONSTRUCTION FUND SERIES 1990	**46,531,785.65**	**3,254,653.19**	**24,747,330.43**

CITY OF ATLANTA
1996 BUDGET
2H25 - AIRPORT FACILITIES REVENUE BOND CONSTRUCTION FUND - SERIES 1994B

RECEIPTS AND ANTICIPATIONS

SOURCE:		1994 Receipts	1995 Receipts	1996 Receipts
MISCELLANEOUS REVENUES				
661001	Interest Earnings	4,071,581.04	3,965,957.08	-
666001	Gain, Sale of Investments	1,328.12	61,091.55	-
	Total Miscellaneous Revenues	**4,072,909.16**	**4,027,048.63**	-
OTHER FINANCING SOURCES:				
	Bond Proceeds	281,140,000.00	-	-
Total Receipts - Airport Facilities Revenue Bond Construction Fund - Series 1994 B		**285,212,909.16**	**4,027,048.63**	-
Cash and Securities Available, January 1, 1996				71,086,363.66
TOTAL - AIRPORT FACILITIES REVENUE BOND CONSTRUCTION FUND - SERIES 1994 B				**71,086,363.66**

EXPENDITURES AND APPROPRIATIONS SUMMARY

DEPARTMENT	1994 Expenditures	1995 Expenditures	1996 Appropriations
Aviation	24,722,564.55	18,412,174.13	66,844,159.32
Non-Departmental	170,196,878.61	4,821,976.84	4,242,204.34
TOTAL - AIRPORT FACILITIES REVENUE BOND CONSTRUCTION FUND - SERIES 1994 B	**194,919,443.16**	**23,234,150.97**	**71,086,363.66**
MAJOR ACCOUNT GROUP			
Other Current Operations Expenses	10,316,677.79	4,010,467.05	1,350,585.01
Loans/ADV/Invest/Losses	-	105.00	-
Intergovernmental/Interfund Expenses	59,949,756.00	-	-
Capital Expenses	23,342,113.24	14,471,903.08	65,734,413.37
Debt Service Expense	101,310,896.13	4,751,675.84	-
Reserve for Appropriation	-	-	4,001,365.28
TOTAL - AIRPORT FACILITIES REVENUE BOND CONSTRUCTION FUND - SERIES 1994 B	**194,919,443.16**	**23,234,150.97**	**71,086,363.66**

CITY OF ATLANTA
1996 BUDGET
2H52 - AIRPORT SINKING FUND NO. 2

RECEIPTS AND ANTICIPATIONS

SOURCE:		1994 Receipts	1995 Receipts	1996 Anticipations
MISCELLANEOUS REVENUES:				
661001	Interest Earnings	21,294.49	-	-
666001	Gain, Sale of Investments	-	-	-
	Total Miscellaneous Revenues	**21,294.49**	-	-
OTHER FINANCING SOURCES:				
692101	Sinking Fund Requirement	-	-	-
Total Receipts - Airport Sinking Fund No. 2		**21,294.49**	-	-
Cash and Securities Available, January 1, 1996				-
TOTAL - AIRPORT SINKING FUND NO. 2				-

EXPENDITURES AND APPROPRIATIONS SUMMARY

DEPARTMENT	1994 Expenditures	1995 Expenditures	1996 Appropriations
Non-Departmental	104,057.76	-	-
TOTAL - AIRPORT SINKING FUND NO. 2	**104,057.76**	-	-
MAJOR ACCOUNT GROUP			
Debt Service Expense	**104,057.76**	-	-
TOTAL - AIRPORT SINKING FUND NO. 2	**104,057.76**	-	-

CITY OF ATLANTA
1996 BUDGET
2H53 - AIRPORT FACILITIES REVENUE BOND SINKING FUND

RECEIPTS AND ANTICIPATIONS

SOURCE:		1994 Receipts	1995 Receipts	1996 Anticipations
MISCELLANEOUS REVENUES:				
661001	Interest Earnings	2,527,740.87	3,770,379.33	-
666001	Gain, Sale of Investments	51,273.53	767,676.20	-
	Total Miscellaneous Revenues	**2,579,014.40**	**4,538,055.53**	-
OTHER FINANCING SOURCES:				
692101	Sinking Fund Requirement	66,863,938.45	69,216,630.80	69,219,883.00
Total Receipts - Airport Facilities Revenue Bond Sinking Fund		**69,442,952.85**	**73,754,686.33**	**69,219,883.00**
Cash and Securities Available, January 1, 1996				96,860,735.00
TOTAL - AIRPORT FACILITIES REVENUE BOND SINKING FUND				**166,080,618.00**

EXPENDITURES AND APPROPRIATIONS SUMMARY

DEPARTMENT	1994 Expenditures	1995 Expenditures	1996 Appropriations
Non-Departmental	67,748,639.17	69,249,473.84	166,080,618.00
TOTAL - AIRPORT FACILITIES REVENUE BOND SINKING FUND	**67,748,639.17**	**69,249,473.84**	**166,080,618.00**
MAJOR ACCOUNT GROUP			
Debt Service Expense	67,748,639.17	69,249,473.84	69,242,726.00
Reserve for Appropriation	-	-	96,837,892.00
TOTAL - AIRPORT FACILITIES REVENUE BOND SINKING FUND	**67,748,639.17**	**69,249,473.84**	**166,080,618.00**

WATER AND SEWERAGE FUNDS

Have #'s

	1995 Budget	1996 Budget	% Change
Water and Sewerage Revenue Fund	130,760,000	134,024,643	2.50
Water and Sewerage Sinking Fund	16,925,959	17,306,349	2.25
Water and Sewerage Construction Fund	6,667,128	2,748,146	(58.78)
Water and Sewerage Renewal & Extension Fund	160,099,015	178,994,456	11.80
Water and Sewerage 1993 Construction Fund	188,387,017	133,930,267	(28.91)
TOTAL - Water and Sewerage Funds	**502,839,119**	**467,003,861**	**(7.13)**

WATER AND SEWERAGE REVENUE FUND

This fund was created by ordinance January 1, 1966, to account for the operations of Water, Sewer and Water Pollution Control activities. All revenues from sources applicable to these operations and all expenditures for the operation of these facilities are recorded in this fund.

Water and Sewerage Revenue Fund Budget
(In Millions)

REVENUES

	1995 ACTUAL	1996 ESTIMATED	% CHANGE
Sale of Water *	73.6	71.1	(3.40)
Sewer Service Charge **	47.5	46.8	(1.47)
Other Income	19.7	15.6	(20.81)
Sub Total	140.8	133.5	(5.18)
Cash Forward	.5	.5	N/A
Total	**141.3**	**134.0**	**(5.17)**

*645101
**645211

EXPENDITURES

	1995 ACTUAL	1996 ESTIMATED	% CHANGE
Personnel Expenses	45.2	50.9	12.61
Other Current Operating Expenses	30.3	36.8	21.45
Internal Service Exp.	14.2	14.0	(1.41)
Intergovt./Interfund	1.3	5.7	338.46
Debt Service	8.7	16.5	89.66
Reserve for Appropriation	41.6	10.1	N/A
Total	**141.3**	**134.0**	**(5.17)**

cont'd

CAPITAL IMPROVEMENT FUNDS

The Water and Sewerage Construction Fund accounts for bond proceeds and grant monies received. The major projects funded in the 1993 Water and Sewerage Bond Construction Fund are: the Clear Creek C.S.O. construction, design of the North Utoy Creek Sewer separation, the Hemphill Pumping Station renovation and Clearwell expansions, and the design and construction of the Lloyd and Orme Street Combined Sewers.

The Water and Sewerage Renewal and Extension Fund receives any year end balance in excess of $500,000 from the Water and Sewerage Revenue Fund. This Fund is used to make replacements, extensions and improvements to the capital components of the water and sewerage system. The major capital projects contained in this Fund are: the Hemphill Pumping Station Discharge Piping, the replacement and installation of new water mains throughout the system, and various general facility improvement projects along with the design of other planned water, waste water and sewer projects.

RETIREMENT OF DEBT FUNDS

The Water and Sewerage Sinking Fund accounts for the debt associated with the issuance of revenue bonds for the water and sewerage system. In 1993 the City issued new bonds to partially fund a major capital improvement program, as well as to contribute to the refunding of the 1985 series bonds, in the principal amount of $252.7 million.

The 1996 debt service requirement for the Water and Sewerage Sinking Fund is $16.5 million excluding cash and securities for January 1, 1996.

1996 BUDGET
WATER AND SEWERAGE FUNDS

	Water and Sewerage Revenue Fund	Water and Sewerage Renewal and Extension Fund	Water and Sewerage Construction Fund	Water and Sewerage Sinking Fund	1993 Water and Sewerage Construction Fund	Total
SUMMARY OF 1996 ESTIMATED RECEIPTS						
MAJOR ACCOUNT GROUP						
Intergovernmental Revenues	1,949,574	2,663,789	-	-	9,400,000	14,013,363
Charges for Services	129,846,260	2,964,607	-	-	-	132,810,867
Other Financing Sources	1,728,809	-	-	16,532,450	-	18,261,259
Total Estimated Receipts	133,524,643	5,628,396	-	16,532,450	9,400,000	165,085,489
Cash and Securities Avail. January 1, 1996	500,000	173,366,060	2,748,146	773,899	124,530,267	301,918,372
TOTAL- WATER AND SEWERAGE FUNDS	**134,024,643**	**178,994,456**	**2,748,146**	**17,306,349**	**133,930,267**	**467,003,861**
SUMMARY OF 1996 APPROPRIATIONS						
MAJOR ACCOUNT GROUP						
Personnel Expenses	50,953,676	9,416,973	-	-	257,463	60,628,112
Other Current Oper. Exp.	36,760,427	30,397,626	100,534	-	32,730,434	99,989,021
Internal Service Expenses	13,993,924	691,810	-	-	-	14,685,734
Intergovt./Interfund Exp.	5,670,000	-	-	-	-	5,670,000
Capital Expenses	-	71,975,524	-	-	95,994,201	167,969,725
Debt Service Expenses	16,532,450	-	-	16,532,450	-	33,064,900
Reserve for Appropriation	10,114,166	66,512,523	2,647,612	773,899	4,948,169	84,996,369
TOTAL- WATER AND SEWERAGE FUNDS	**134,024,643**	**178,994,456**	**2,748,146**	**17,306,349**	**133,930,267**	**467,003,861**

CITY OF ATLANTA
1996 BUDGET
2J01 - WATER AND SEWERAGE REVENUE FUND

RECEIPTS AND ANTICIPATIONS

SOURCE:		1994 Receipts	1995 Receipts	1996 Anticipations
INTERGOVERNMENTAL REVENUE:				
633201	Local Shared Revenues	**1,728,531.36**	**2,116,488.81**	**1,949,574.00**
CHARGES FOR SERVICES:				
641401	Maps, Codes, Records	3,151.38	3,125.57	-
641403	Junk	26,426.19	33,062.33	-
641404	Sale of Sludge	31,262.50	34,622.50	-
645101	WPC Charges, Water Service	65,553,095.22	73,576,998.15	71,101,800.00
645102	WPC Charges, Pipe Inspection	14,837.01	18,696.65	-
645104	WPC Charges, Water Repairs	26,151.98	103,915.74	-
645107	WPC Charges, Hydraulic Test	23,702.50	9,850.00	-
645211	Sewer Charges, Sewer	45,289,941.12	47,491,043.79	46,827,000.00
645212	Sewer Charges, Inspections	16,111.84	15,098.46	-
645213	Sewer Charges, Industrial Waste	2,916,450.29	2,879,078.08	2,600,730.00
645214	Sewer Charges, Repairs	59,881.62	159,240.03	100,000.00
645221	OPR Plant Charges, DeKalb County	7,209,608.65	8,200,483.11	6,677,398.00
645222	OPR Plant Charges, Fulton County	1,366,034.77	1,192,429.24	911,006.00
645223	OPR Plant Charges, College Park	538,140.70	463,061.34	458,430.00
645224	OPR Plant Charges, East Point	1,358,042.56	833,985.35	825,646.00
645225	OPR Plant Charges, Forest Park	240,840.48	158,642.97	157,057.00
645226	OPR Plant Charges, Hapeville	297,517.18	189,084.31	187,193.00
	Total Charges for Services	**124,971,195.99**	**135,362,417.60**	**129,846,260.00**
MISCELLANEOUS REVENUES:				
661001	Interest Earnings	603,288.30	900,893.26	-
662201	Building Rentals, General	9,751.00	15,782.00	-
666001	Gain, Sale of Investments	39,901.13	61,414.70	-
669101	Recover Erroneous Payment	64,883.71	5,349.73	-
669102	Recover Training/Travel Cost	-	-	-
669106	Recover on Pur/Dir Exp	3.13	439.98	-
	Total Miscellaneous Revenues	**717,827.27**	**983,879.67**	**-**
OTHER FINANCING SOURCES:				
691101	Sale of Equipment	171,825.00	77,900.00	-
691103	Compensation for Loss - Fixed Asset	-	28,563.29	-
692202	Recover Indirect Costs	-	-	-
692203	Indirect Costs, PY	42,111.00	20,287.00	-
692303	Recover Direct Costs	-	575,454.92	-
692407	Oper Trans. Fund 2M01	-	327,768.00	-
693301	DeKalb Share, R. M. Clayton	946,272.00	946,272.00	936,809.00
694001	Inventory Usage Recovery	1,915.00	-	-
694002	Water/Sewer Service Deposits	454,411.01	831,395.99	792,000.00
	Total Other Financing Sources	**1,616,534.01**	**2,807,641.20**	**1,728,809.00**
Total Water and Sewerage Revenue Fund Receipts		**129,034,088.63**	**141,270,427.28**	**133,524,643.00**
Investment In Cash Pool				500,000.00
TOTAL - WATER AND SEWERAGE REVENUE FUND				**134,024,643.00**

CITY OF ATLANTA
1996 BUDGET
2J01 - WATER AND SEWERAGE REVENUE FUND

SUMMARY OF EXPENDITURES AND APPROPRIATIONS

DEPARTMENT	1994 Expenditures	1995 Expenditures	1996 Appropriations
Administrative Services	-	-	46,521.00
Law	225,506.27	209,079.45	243,398.00
Finance	475,866.46	472,797.82	764,581.00
Public Works	31,999,652.77	34,573,052.50	47,975,882.00
Personnel and Human Resources	33,570.95	36,923.41	49,405.00
Water	42,142,561.17	41,465,409.41	45,613,657.00
Non-Departmental	14,904,771.00	23,010,659.37	39,331,199.00
TOTAL - WATER & SEWERAGE REVENUE FUND	**89,781,928.62**	**99,767,921.96**	**134,024,643.00**

MAJOR ACCOUNT GROUP			
Personnel Expenses	45,683,001.74	45,228,386.36	50,953,676.00
Other Current Operating Expenses	28,604,257.98	30,320,351.35	36,760,427.00
Internal Service Expenses	13,082,730.95	14,173,764.77	13,993,924.00
Intergovernmental and Interfund Payments	654,091.68	1,296,903.50	5,670,000.00
Capital Expenses	10.31	-	-
Debt Service Expenses	1,757,835.96	8,748,515.98	16,532,450.00
Reserve for Appropriation	-	-	10,114,166.00
TOTAL - WATER & SEWERAGE REVENUE FUND	**89,781,928.62**	**99,767,921.96**	**134,024,643.00**

CITY OF ATLANTA
1996 BUDGET
2J21 - WATER AND SEWERAGE RENEWAL AND EXTENSION FUND

RECEIPTS AND ANTICIPATIONS

SOURCE:		1994 Receipts	1995 Receipts	1996 Anticipations
INTERGOVERNMENTAL REVENUE:				
631101	**Federal Grants/Entitlements** U.S. EPA, WPC - C130371-03	-	-	-
632101	**State Grants/Entitlements** State of Ga., Water Mains	-	-	-
633201	**Local Shared Revenues** Non-Sponsored Revenues	-	113,479.79	2,663,789.47
	Total Intergovernmental Revenue	-	113,479.79	2,663,789.47
CHARGES FOR SERVICES:				
645103	WPC Charges, Water Mains	672,897.47	1,263,267.96	1,212,737.00
645105	WPC Charges, Tap/Meter Sales	1,385,263.94	1,824,864.00	1,751,869.00
	Total Charges for Services	2,058,161.41	3,088,131.96	2,964,606.00
MISCELLANEOUS REVENUES:				
661001	Interest Earnings	3,584,286.79	6,153,400.05	-
664101	Private Contributions & Donations	5,500.00	-	-
666001	Gain, Sale of Investments	260,221.22	748,464.85	-
667501	Dif-Water-City wide	1,042,529.40	11,017.50	-
669101	Recover Erroneous Payments	845.43	12,299.54	-
	Total Miscellaneous Revenues	4,893,382.84	6,925,181.94	-
OTHER FINANCING SOURCES:				
691101	Sale of Equipment	-	42,850.00	-
691103	Comp. for Loss, Fixed Asset	56,224.98	717.60	-
692303	Recover Direct Cost	-	76,650.01	-
692407	Oper Trans. Fund 2M01	-	48,292.00	-
692406	Oper Trans Fm Fund 2J24	18,440,770.00	-	-
		18,496,994.98	126,109.61	-
	Total Receipts - Water and Sewerage Renewal and Extension Fund	25,448,539.23	10,295,303.00	5,628,395.47
	Investment In Cash Pool			173,366,060.38
	TOTAL - WATER AND SEWERAGE RENEWAL AND EXTENSION FUND			178,994,455.85

CITY OF ATLANTA
1996 BUDGET
2J21 - WATER AND SEWERAGE RENEWAL AND EXTENSION FUND

SUMMARY OF EXPENDITURES AND APPROPRIATIONS

DEPARTMENT	1994 Expenditures	1995 Expenditures	1996 Appropriations
Chief Operating Officer and Misc. Offices	36,237.42	82,161.61	120,276.72
Administrative Services	138,065.99	172,745.17	773,683.25
Law	4,142.60	-	465.56
Finance	15,037.86	27,072.75	191,957.98
Public Works	22,225,305.10	18,827,470.79	48,613,973.49
Water	11,608,282.70	10,713,083.24	61,446,148.93
Non-Departmental	442,129.88	3,465,699.76	67,847,949.92
TOTAL - WATER AND SEWERAGE RENEWAL AND EXTENSION FUND	**34,469,201.55**	**33,288,233.32**	**178,994,455.85**

MAJOR ACCOUNT GROUP			
Personnel Expenses	6,634,683.67	6,561,001.23	9,416,972.98
Other Current Operating Expenses	8,982,223.85	9,949,688.98	30,397,626.64
Internal Service Expenses	660,273.56	746,284.39	691,810.42
Intergovt/Interfund Expenses	15,434.25	1,605,428.00	-
Capital Expenses	18,176,586.22	14,425,830.72	71,975,522.89
Reserve for Appropriation	-	-	66,512,522.92
TOTAL - WATER AND SEWERAGE RENEWAL AND EXTENSION FUND	**34,469,201.55**	**33,288,233.32**	**178,994,455.85**

CITY OF ATLANTA
1996 BUDGET
2J22 - WATER AND SEWERAGE CONSTRUCTION FUND

RECEIPTS AND ANTICIPATIONS

SOURCE:		1994 Receipts	1995 Receipts	1996 Anticipations
MISCELLANEOUS REVENUES:				
661001	Interest Earnings	104,067.19	156,270.74	-
692303	Recover Direct Cost	-	1,105.23	-
Total Receipts - Water and Sewerage Construction Fund		**104,067.19**	**157,375.97**	-
Cash and Securities Available January 1, 1996				2,748,145.93
TOTAL - WATER AND SEWERAGE CONSTRUCTION FUND				**2,748,145.93**

SUMMARY OF EXPENDITURES AND APPROPRIATIONS

DEPARTMENT	1994 Expenditures	1995 Expenditures	1996 Appropriations
Public Works	-	-	76,123.42
Water	701.98	-	24,410.70
Non-Departmental	-	-	2,647,611.81
TOTAL - WATER AND SEWERAGE CONSTRUCTION FUND	**701.98**	-	**2,748,145.93**

MAJOR ACCOUNT GROUP			
Other Current Operating Expenses	701.98	-	100,534.12
Reserve for Appropriation	-	-	2,647,611.81
TOTAL - WATER AND SEWERAGE CONSTRUCTION FUND	**701.98**	-	**2,748,145.93**

CITY OF ATLANTA
1996 BUDGET
2J24 - 1993 WATER AND SEWERAGE CONSTRUCTION FUND

RECEIPTS AND ANTICIPATIONS

SOURCE:		1994 Receipts	1995 Receipts	1996 Anticipations
INTERGOVERNMENTAL REVENUES:				
631101	Federal Grants/Entitlements	-	-	9,400,000.00
Total Intergovernmental Revenues		-	-	9,400,000.00
MISCELLANEOUS REVENUES:				
661001	Federal Grants/Entitlements	7,334,282.27	7,110,920.53	-
666001	Gain-Sale of Investments	205,580.36	1,159,194.98	-
Total Miscellaneous Revenues		7,539,862.63	8,270,115.51	-
Total Receipts - 1993 Water and Sewerage Construction Fund		7,539,862.63	8,270,115.51	9,400,000.00
Cash and Securities Available January 1, 1996				124,530,267.08
TOTAL - 1993 WATER AND SEWERAGE CONSTRUCTION FUND		7,539,862.63	8,270,115.51	133,930,267.08

SUMMARY OF EXPENDITURES AND APPROPRIATIONS

DEPARTMENT	1994 Expenditures	1995 Expenditures	1996 Appropriations
Public Works	5,240,089.80	35,062,325.48	104,569,050.92
Water	3,600,927.40	19,000,704.78	24,351,609.82
Non-Departmental	29,979,743.85	8,663,834.70	5,009,606.34
TOTAL - 1993 WATER AND SEWERAGE CONSTRUCTION FUND	38,820,761.05	62,726,864.96	133,930,267.08

MAJOR ACCOUNT GROUP			
Personnel Expenses	-	-	257,463.00
Other Current Operating Expenses	6,192,386.29	7,903,464.82	32,730,433.71
Loans/Adv/Invest/Losses	154,519.85	-	-
Intergovt/Interfund Expenses	18,440,770.00	-	-
Capital Expenses	2,690,630.91	47,041,065.44	95,994,200.82
Debt Services Expenses	11,342,454.00	7,782,334.70	-
Reserve for Appropriation	-	-	4,948,169.55
TOTAL - 1993 WATER AND SEWERAGE CONSTRUCTION FUND	38,820,761.05	62,726,864.96	133,930,267.08

CITY OF ATLANTA
1996 BUDGET
2J51 - WATER AND SEWERAGE SINKING FUND

RECEIPTS AND ANTICIPATIONS

SOURCE:	1994 Receipts	1995 Receipts	1996 Anticipations
MISCELLANEOUS REVENUES:			
661001 Interest Earnings	180,078.42	362,976.73	-
666001 Gain-Sale of Investments	-	6,527.59	-
Total Misc. Revenues	**180,078.42**	**369,504.32**	-
OTHER FINANCING SOURCES:			
692101 Sinking Fund Requirement	13,100,289.96	16,530,850.68	16,532,450.00
Total Receipts - Water and Sewerage Sinking Fund	**13,280,368.38**	**16,900,355.00**	**16,532,450.00**
Cash and Securities Available January 1, 1996			773,898.48
TOTAL - WATER & SEWERAGE SINKING FUND			**17,306,348.48**

SUMMARY OF EXPENDITURES AND APPROPRIATIONS

DEPARTMENT	1994 Expenditures	1995 Expenditures	1996 Appropriations
Non-Departmental	13,087,012.84	16,521,565.71	17,306,348.48
TOTAL - WATER & SEWERAGE SINKING FUND	**13,087,012.84**	**16,521,565.71**	**17,306,348.48**

MAJOR ACCOUNT GROUP			
Debt Service Expense	13,087,012.84	16,521,565.71	16,532,450.00
Reserve for Appropriation	-	-	773,898.48
TOTAL - WATER & SEWERAGE SINKING FUND	**13,087,012.84**	**16,521,565.71**	**17,306,348.48**

PARKS AND RECREATION FACILITIES FUNDS

	1995 Budget	1996 Budget	% Change
Funds:			
Parks and Recreation Facilities Revenue Fund	788,540	867,740	10.04
Parks and Recreation Facilities Renewal and Extension Fund	1,748,881	1,359,804	(22.25)
Parks and Recreation Facilities Sinking Fund	723,303	693,976	(4.05)
TOTAL - PARKS & RECREATION FACILITIES FUNDS	**3,260,724**	**2,921,520**	**(10.40)**

PARKS AND RECREATION FACILITIES REVENUE FUND

The Parks and Recreation Facilities Revenue Fund was established in 1982 to account for the receipts and costs of the operation of proprietary Parks and Recreation facilities. At present, the only facility so operated is the Cyclorama. There is virtually no expected change in planned activity from 1995.

RETIREMENT OF DEBT FUND

The Parks and Recreation Facilities Revenue Bond Sinking Fund accounts for interest and principal payments for the service and retirement of debt associated with the operations of proprietary Parks and Recreation facilities, which currently consists of $1,000,000 outstanding in revenue bonds issued for the restoration of the Battle of Atlanta Diorama at the Cyclorama.

CAPITAL IMPROVEMENTS FUND

The Parks and Recreation Facilities Renewal and Extension Fund was established in 1983 to account for the disbursement of funds received from the Parks and Recreation Facilities Revenue Fund to be used for replacements, additions, extensions and improvements at Parks and Recreation facilities funded on a proprietary basis.

✓ use same format as Airport/Water

CITY OF ATLANTA
1996 BUDGET
PARKS AND RECREATION FACILITIES FUNDS

	Parks and Recreation Facilities Revenue Fund	Parks and Recreation Facilities Sinking Fund	Parks and Recreation Facilities Renewal and Extension Fund	Total
SUMMARY OF 1996 ESTIMATED RECEIPTS				
MAJOR ACCOUNT GROUP				
Charges for Services	783,090.00	-	-	783,090.00
Miscellaneous Revenues	34,650.00	-	-	34,650.00
Other Financing Sources	-	537,500.00	-	537,500.00
Total Estimated Receipts	817,740.00	537,500.00	-	1,355,240.00
Cash and Securities Available January 1, 1996	50,000.00	156,475.90	1,359,804.14	1,566,280.04
TOTAL - PARKS AND RECREATION FACILITIES FUNDS	**867,740.00**	**693,975.90**	**1,359,804.00**	**2,921,520.04**
SUMMARY OF 1996 APPROPRIATIONS				
Personnel Expenses	525,237.00	-	-	525,237.00
Other Current Operating Expenses	333,472.00	-	72,928.15	406,400.15
Internal Service Expenses	9,031.00	-	4,000.14	13,031.14
Capital Expenses	-	-	289,197.84	289,197.84
Debt Service Expenses	-	537,500.00	537,500.00	1,075,000.00
Reserve for Appropriation	-	156,475.90	456,178.01	612,653.91
TOTAL - PARKS AND RECREATION FACILITIES FUNDS	**867,740.00**	**693,975.90**	**1,359,804.14**	**2,921,520.04**

CITY OF ATLANTA
1996 BUDGET
2K01 - PARKS AND RECREATION FACILITIES REVENUE FUND

RECEIPTS AND ANTICIPATIONS

SOURCE:		1994 Receipts	1995 Receipts	1996 Anticipations
CHARGES FOR SERVICES:				
644104	Fees, Cyclorama Admission	728,235.27	820,306.34	783,090.00
MISCELLANEOUS REVENUES:				
661001	Interest Earnings	5,028.43	7,933.74	-
662311	Food, Drink and Notions	37,261.51	36,000.00	34,650.00
666001	Gain, Sale of Investments	338.60	623.15	-
	Total Miscellaneous Revenues	42,628.54	44,556.89	35,640.00
OTHER FINANCING SOURCES				
691101	Sale of Equipment	80.00	-	-
692303	Recover Direct Cost	-	5,139.44	-
Total Other Financing Sources		**80.00**	**5,139.44**	-
Total Receipts - Parks and Recreation Facilities Revenue Fund		**770,943.81**	**870,002.67**	**817,740.00**
Cash and Securities Available January 1, 1996				50,000.00
GRAND TOTAL - PARKS AND RECREATION FACILITIES REVENUE FUND				**867,740.00**

SUMMARY OF EXPENDITURES AND APPROPRIATIONS

DEPARTMENT	1994 Expenditures	1995 Expenditures	1996 Appropriations
Parks, Recreation & Cultural Affairs	532,765.23	606,296.98	845,740.00
Non-Departmental	22,275.34	26,141.22	22,000.00
TOTAL - PARKS AND RECREATION FACILITIES REVENUE FUND	**555,040.57**	**632,438.20**	**867,740.00**
MAJOR ACCOUNT GROUP			
Personnel Expenses	372,491.27	408,075.55	525,237.00
Other Current Operating Expense	172,971.07	215,211.22	333,472.00
Internal Service Expenses	9,578.23	9,151.43	9,031.00
TOTAL - PARKS AND RECREATION FACILITIES REVENUE FUND	**555,040.57**	**632,438.20**	**867,740.00**

CITY OF ATLANTA
1996 BUDGET
2K21 - PARKS AND RECREATION FACILITIES RENEWAL AND EXTENSION FUND

RECEIPTS AND ANTICIPATIONS

SOURCE:		1994 Receipts	1995 Receipts	1996 Anticipations
MISCELLANEOUS REVENUES:				
661001	Interest Earnings	50,291.96	71,269.15	-
666001	Gain, Sale of Investments	3,719.88	8,569.78	-
Total Receipts - Parks and Recreation Facilities Renewal and Extension Fund		**54,011.84**	**79,839.93**	-
Cash and Securities Available January 1, 1996				1,359,804.14
GRAND TOTAL - PARKS AND RECREATION FACILITIES RENEWAL AND EXTENSION FUND				**1,359,804.14**

SUMMARY OF EXPENDITURES AND APPROPRIATIONS

DEPARTMENT	1994 Expenditures	1995 Expenditures	1996 Appropriations
Parks, Recreation & Cultural Affairs	17,552.04	131,480.35	822,304.14
Non-Departmental	362,000.00	575,000.00	537,500.00
TOTAL - PARKS AND RECREATION FACILITIES RENEWAL AND EXTENSION FUND	**379,552.04**	**706,480.35**	**1,359,804.14**
MAJOR ACCOUNT GROUP			
Other Current Operating Expense	9,600.04	5,350.33	72,928.15
Internal Service	-	-	4,000.00
Capital Expense	7,952.00	126,130.02	289,197.98
Debt Service Expense	362,000.00	575,000.00	537,500.00
Reserve for Appropriation	-	-	456,178.01
TOTAL - PARKS AND RECREATION FACILITIES RENEWAL AND EXTENSION FUND	**379,552.04**	**706,480.35**	**1,359,804.14**

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CITY OF ATLANTA
1996 BUDGET
2L01 -SOLID WASTE MANAGEMENT FACILITIES REVENUE FUND

RECEIPTS AND ANTICIPATIONS

SOURCE:		1994 Receipts	1995 Receipts	1996 Anticipations
MISCELLANEOUS REVENUES:				
661001	Interest Earnings	-	20,758.91	-
OTHER FINANCING SOURCES				
692105	Sinking Fund Req. General Fund	-	520,624.99	-
693101	Bond Proceeds	-	9,000,000.00	-
Total Other Financing Sources		-	9,520,624.99	-
Total Receipts -Solid Waste Managment Facilities Revenue Fund		-	9,541,383.90	-
Cash and Securities Available January 1, 1996				-
GRAND TOTAL - SOLID WASTE MANAGEMENT FACILITIES REVENUE FUND		-	9,541,383.90	-

SUMMARY OF EXPENDITURES AND APPROPRIATIONS

DEPARTMENT	1994 Expenditures	1995 Expenditures	1996 Appropriations
Non-Departmental	-	9,520,624.99	-
TOTAL - SOLID WASTE MANAGEMENT FACILITIES REVENUE FUND	-	9,520,624.99	-
MAJOR ACCOUNT GROUP			
Debt Service Expense	-	9,520,624.99	-
Reserve for Appropriation	-	-	-
TOTAL - SOLID WASTE MANAGEMENT FACILITIES REVENUE FUND	-	9,520,624.99	-

CITY OF ATLANTA
1996 BUDGET
2K51 - PARKS AND RECREATION FACILITIES SINKING FUND

RECEIPTS AND ANTICIPATIONS

SOURCE:	1994 Receipts	1995 Receipts	1996 Anticipations
MISCELLANEOUS REVENUES:			
661001 Interest Earnings	10,711.16	8,172.89	-
OTHER FINANCING SOURCES:			
692101 Sinking Fund Requirement	612,000.00	575,000.00	537,500.00
Total Receipts - Parks and Recreation Facilities Sinking Fund	**622,711.16**	**583,172.89**	**537,500.00**
Cash and Securities Available January 1, 1996			156,475.90
TOTAL - PARKS AND RECREATION FACILITIES SINKING FUND			**693,975.90**

SUMMARY OF EXPENDITURES AND APPROPRIATIONS

DEPARTMENT	1994 Expenditures	1995 Expenditures	1996 Appropriations
Non-Departmental	612,885.58	575,000.00	693,975.90
TOTAL - PARKS AND RECREATION FACILITIES SINKING FUND	**612,885.58**	**575,000.00**	**693,975.90**
MAJOR ACCOUNT GROUP			
Debt Service Expense	612,885.58	575,000.00	537,500.00
Reserve for Appropriation	-	-	156,475.90
TOTAL - PARKS AND RECREATION FACILITIES SINKING FUND	**612,885.58**	**575,000.00**	**693,975.90**

INTERNAL SERVICE FUND

The Internal Service Fund is supported by charges to city departments using vehicle maintenance and data processing services. The non-departmental category consists of a fund-wide reserve. The 1996 adopted budget is 12.45% less than 1995, as indicated below.

The decrease in the Internal Service Fund budget between 1995/1996 represents anticipated reduction in operating costs.

	1995 Budget	1996 Budget	% Change
Services Provided:			
Automotive Services (Bureau of Motor Transport Services)	22,117,773	20,494,984	(7.34)
Data Processing (Bureau of Management Systems)	9,824,242	7,302,047	(25.67)
Non-Departmental	7,083,343	6,359,558	(10.22)
Finance	43,163	49,008	13.54
TOTAL - INTERNAL SERVICE FUND	**39,068,521**	**34,205,597**	**(12.45)**

RECEIPTS AND ANTICIPATIONS

SOURCE:		1994 Receipts	1995 Receipts	1996 Anticipations
CHARGES FOR SERVICES:				
641403	Junk	17,373.28	18,607.51	-
647101	Motor Equipment, PM/Repairs	15,756,243.76	17,457,885.01	16,192,471.00
647102	Motor Equipment, Fuel	3,744,372.97	2,812,799.41	3,149,329.00
647103	Motor Equipment, Lease	55,995.31	322.78	60,000.00
647301	Data Processing Services	7,077,904.55	8,021,329.75	10,598,705.00
	Total Charges for Services	26,651,889.87	28,310,944.46	30,000,505.00
MISCELLANEOUS REVENUES:				
661001	Interest Earnings	342,110.47	234,543.66	-
666001	Gain, Sale of Investments	23,141.81	35,951.30	-
669101	Recover Erroneous Payment	134,783.70	102.00	-
669102	Recover Training/Travel Cost	-	-	-
669106	Recover on Pur/Dir. Exp	-	14,332.70	-
	Total Miscellaneous Revenues	**500,035.98**	**284,929.66**	**-**
OTHER SOURCES OF FINANCING:				
691101	Sale of Equipment	4,175.00	23,250.00	-
692203	Indirect Cost, Prior Year	-	32,961.00	-
692303	Recover Direct Cost	-	166,986.93	95,000.00
Total Other Sources of Financing		**4,175.00**	**223,197.93**	**95,000.00**
Total Receipts - Internal Service Fund		**27,156,100.85**	**28,819,072.05**	**30,095,505.00**
Investment In Cash Pool				4,110,092.00
TOTAL - INTERNAL SERVICE FUND				**34,205,597.00**

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CITY OF ATLANTA
1996 BUDGET
2M01 - INTERNAL SERVICE FUND

SUMMARY OF EXPENDITURES AND APPROPRIATIONS

DEPARTMENT	1994 Expenditures	1995 Expenditures	1996 Appropriations
Administrative Services	29,175,337.52	31,286,150.86	27,797,031.00
Finance	-	24,615.06	49,008.00
Non-Departmental	-	2,466,735.00	6,359,558.00
TOTAL - INTERNAL SERVICE FUND	**29,175,337.52**	**33,777,500.92**	**34,205,597.00**

MAJOR ACCOUNT GROUP			
Personnel Expenses	13,842,169.75	13,466,063.79	15,555,728.00
Other Current Operating Expense	9,869,652.91	11,493,320.62	10,733,321.00
Internal Service Expense	4,512,764.21	4,373,875.86	1,237,000.00
Intergovernmental/Interfund Expense	-	2,466,735.00	-
Capital Expense	950,750.65	1,977,505.65	2,374,482.00
Reserve for Appropriation	-	-	4,305,066.00
TOTAL - INTERNAL SERVICE FUND	**29,175,337.52**	**33,777,500.92**	**34,205,597.00**

UNDERGROUND ATLANTA FACILITIES REVENUE FUND

This Fund was created by ordinance adopted October 2, 1989, to account for operations of Underground Atlanta activities. All revenues and expenditures applicable to this operation are recorded in this Fund.

REVENUES

	1995 ACTUAL	1996 ESTIMATED
Parking Revenues	2,589,179.27	2,400,000.00
Rental Fees	1,518,269.29	1,675,158.00
Other Income	4,278,670.63	4,587,500.00
Cash & Securities	-	500,388.96
TOTAL	**8,386,119.19**	**9,163,046.96**

EXPENDITURES

	1995 ACTUAL	1996 ESTIMATED
Parking Expenses	689,442.60	920,630.00
Commercial Facilities	7,561,596.26	7,742,606.00
Expense	-	-
Reserve	-	499,810.96
TOTAL	**8,251,038.86**	**9,163,046.96**

RECEIPTS AND ANTICIPATIONS

SOURCE:		1994 Receipts	1995 Receipts	1996 Anticipations
MISCELLANEOUS REVENUES:				
662101	Land Rentals	-	-	178,750.00
661001	Interest Earnings	26,149.85	25,300.96	-
662201	Building Rentals, General	4,113,187.12	4,107,448.56	3,896,408.00
666001	Gain, Sale of Investments	1,393.46	3,369.67	-
669112	Recover, Loan	-	-	487,500.00
Total - Miscellaneous Revenues		**4,140,730.43**	**4,136,119.19**	**4,562,658.00**
OTHER FINANCING SOURCES:				
692403	Open Transfer from General Fund	4,100,000.00	4,250,000.00	4,100,000.00
Total Receipts - Underground Atlanta Facilities Revenue Fund		**8,240,730.43**	**8,386,119.19**	**8,662,658.00**
Investment In Cash Pool				500,388.96
TOTAL - UNDERGROUND ATLANTA FACILITIES REVENUE FUND				**9,163,046.96**

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CITY OF ATLANTA
1996 BUDGET
2N01 - UNDERGROUND ATLANTA FACILITIES REVENUE FUND

SUMMARY OF EXPENDITURES AND APPROPRIATIONS

DEPARTMENT	1994 Expenditures	1995 Expenditures	1996 Appropriations
Chief Operating Officer and Misc. Offices	8,734,338.59	8,251,038.86	8,663,236.00
Non-Departmental	-	-	499,810.96
TOTAL - UNDERGROUND ATLANTA FACILITIES REVENUE FUND	**8,734,338.59**	**8,251,038.86**	**9,163,046.96**
MAJOR ACCOUNT GROUP			
Other Operating Expenses	8,734,338.59	8,251,038.86	8,663,236.00
Reserve for Appropriation	-	-	499,810.96
Loans/Adv/Invest/Losses	-	-	-
TOTAL - UNDERGROUND ATLANTA FACILITIES REVENUE FUND	**8,734,338.59**	**8,251,038.86**	**9,163,046.96**

1996 FIDUCIARY FUNDS BUDGET

The Fiduciary Funds group is one of the three fund groups in the City's budget and accounts for assets held by the City in a trustee capacity or as an agent for individuals or organizations. Additionally, these funds account for the proceeds of certain intergovernmental grants and contributions from various private individuals and organizations.

Generally, only the balance of funds owed at the end of the previous year are appropriated in the current year as the initial adopted budget.

The Trust Fund currently contains a cash and securities balance of over $8.8 million, over one half of total appropriations. These funds are appropriated for various one-time projects, which are in advanced stages of development.

Activity in the Fiduciary Funds for 1996 should be similar to that which occurred in 1995.

	1995 Budget	1996 Budget	% Change
Agency Fund	6,224,249.00	5,299,413.00	(14.86)
Trust Fund	14,305,643.00	15,463,644.00	8.1
Rental Rehabilitation Trust Fund	178,177.00	187,391.00	5.17
Home Investment Trust Fund	6,408,821.00	5,107,150.00	(20.31)
Sec. 108 Loan Trust Fund	2,086,472.00	12,725,125.00	509.88
TOTAL - FIDUCIARY FUNDS	**29,203,362.00**	**38,782,723.00**	**32.80**

CITY OF ATLANTA
1996 BUDGET
3P01 - AGENCY FUND

RECEIPTS AND ANTICIPATIONS

SOURCE:		1994 Receipts	1995 Receipts	1996 Anticipations
TAXES:				
611101	Taxes, Current Property	14,836,882.76	15,738,965.37	-
611102	Taxes, Current Year Intang Property	2,910,237.42	2,400,000.00	-
611201	Taxes, Prior Year Property	10,143,029.97	8,220,547.22	-
611202	Taxes, Prior Year Int Prop.	631,709.59	424,889.81	-
612101	Taxes, State Sales	67,814.76	75,335.33	-
614101	Taxes, Interest On	1,583,200.37	3,114,914.69	-
614201	Taxes, Penalties On	448,264..28	694,292.37	-
	Total Taxes	**30,621,139.15**	**30,668,944.79**	-
CHARGES FOR SERVICES:				
643302	Sanitary Services	2,735,987.56	6,239,535.81	-
645106	WPC Charges, Water Meter Deposits	64,360.00	81,810.00	-
645211	Sewer Charges, Sewers	11,212,316.10	13,270,264.52	-
	Total Charges for Services	**14,012,663.66**	**19,591,610.33**	-
FINES AND FORFEITS:				
651101	Traffic &Parking Fines	2,164,958.22	2,051,842.56	-
651201	General Fines	97,413.33	116,363.62	-
652103	Bonds Forfeited/Collected	3,374,312.60	3,190,678.87	-
652104	FIFA Costs and Penalties	105,399.88	195,491.88	-
652110	DUI, Penalty On Fine	105,239.50	60,913.00	-
	Total Fines and Forfeits	**5,847,323.53**	**5,615,289.93**	-
MISCELLANEOUS REVENUES:				
661001	Interest Earnings	200,228.30	298,437.02	-
661003	Redemption Fee Penalty	28,115.18	-	-
663401	Redemption of Marshall Deeds	30,298.08	126,837.48	-
664101	Private Contributions & Donations	1,000.00	-	-
666001	Gain, Sale of Investments	14,749.58	29,628.38	-
669101	Recover Erroneous Payments	1,182,737.17	798,742.09	-
669104	Recover Unclaimed Payments	3,596,746.28	404,740.39	-
	Total Miscellaneous Revenues	**5,053,874.59**	**1,658,385.36**	-

CITY OF ATLANTA
1996 BUDGET
3P01 - AGENCY FUND

RECEIPTS AND ANTICIPATIONS (Continued)

SOURCE:		1994 Receipts	1995 Receipts	1996 Anticipations
OTHER FINANCING SOURCES:				
691104	Buyer's Premium	73,843.50	90,180.60	-
692301	Recover Pension Administrative Costs	475,958.80	417,174.64	-
694003	Escrow Deposit	100,000.00	2,000.00	-
Total Other Financing Services		649,802.30	509,355.24	-
Total Receipts - Agency Fund		56,184,803.23	58,043,585.65	-
Cash and Securities Available January 1, 1996				5,299,412.89
GRAND TOTAL - AGENCY FUND				5,299,412.89

EXPENDITURES AND APPROPRIATIONS SUMMARY

DEPARTMENT	1994 Expenditures	1995 Expenditures	1996 Appropriations
Corrections	-	-	253.06
Executive Offices	-	-	-
Administrative Services	542,166.04	692,831.74	107,784.56
Law	-	-	18,530.51
Finance	38,109,877.30	39,924,498.46	876,003.15
Planning & Development	-	102,000.00	-
Parks, Recreation & Cultural Affairs	13,010.63	72,827.87	91,675.33
Water	13,269,188.85	12,359,192.66	2,708,963.29
Judicial Agencies	5,109,484.62	5,028,978.82	1,222,299.13
Police Services	-	-	7,749.84
Housing & Community Development	38,757.62	116,186.00	266,154.02
Non-Departmental	-	-	-
TOTAL - AGENCY FUND	57,082,485.06	58,296,515.55	5,299,412.89

MAJOR ACCOUNT GROUP:			
Personnel Expenses	457,694.98	361,180.69	-
Other Current Operating Expense	7,496,101.28	6,163,185.45	2,078,300.04
Intergovernmental and Interfund Payments	49,121,488.80	51,752,546.41	3,027,693.01
Capital Expenses	7,200.00	19,603.00	-
Reserve for Appropriation	-	-	193,419.84
TOTAL - AGENCY FUND	57,082,485.06	58,296,515.55	5,299,412.89

CITY OF ATLANTA
1996 BUDGET
3P02 - TRUST FUND

RECEIPTS AND ANTICIPATIONS

SOURCE:		1994 Receipts	1995 Receipts	1996 Anticipations
INTERGOVERNMENTAL REVENUE:				
631101	**Federal Grants/Entitlements**			
	USDL, JTPA, 99-9-3507-98-094-(89)	-	-	49,655.15
	USDL, JTPA, F-3946-2-00-80-60	127,564.89	-	53,259.32
	USDL, JTPA, F-4044-3-00-80-60	76,234.35	22,582.91	101,182.74
	GA DOL, JTPA 10-86-13-1-1-14 (86)	-	-	90,381.00
	Sub Total	203,799.24	22,582.91	294,478.21
632101	**State Grants/Entitlements**			
	USDL, JTPA, 99-9-3507-98-094-(90)	320,062.00	-	497,802.65
	GA DOL, JTPA 10-87-10-1-1-14(87)	-	-	165,806.42
	GA DOL, JTPA 30-87-00-1-1-14 (87)	-	-	87,793.00
	GA DOL, JTPA 20-P7-00-1-1-14	-	-	758.00
	GA DOL, JTPA 10-88-10-1-1-14(88)	-	-	54,012.38
	GA DOL, JTPA 10-88-16-1-1-14(88)	-	-	169.00
	GA DOL, JTPA 30-88-00-1-1-14(88)	-	-	39,344.00
	GA DOL, JTPA 20-C9-00-1-1-14(88)	-	-	49,242.00
	GA DOL, JTPA 10-89-10-1-1-14(89)	-	-	324,812.62
	GA DOL, JTPA 10-89-13-1-1-14(89)	-	-	60,241.00
	GA DOL, JTPA 30-89-00-1-1-14(89)	-	-	38,139.00
	GA DOL, JTPA 70-89-11-1-1-14(90)	-	-	206.00
	GA DOL, JTPA 10-90-10-1-1-14(90)	-	-	33,173.00
	GA DOL, JTPA 10-90-13-1-1-14(90)	-	-	101,754.00
	GA DOL, JTPA 30-90-00-1-1-14(90)	-	-	22,744.00
	GA DOL, JTPA 20-C1-00-1-1-14(90)	-	-	57,188.37
	GA DOL, JTPA 30-91-00-1-1-14(91)	-	-	30,857.00
	GA DOL, JTPA 10-91-00-1-1-14(91)	-	-	543,773.00
	GA DOL, JTPA 10-91-03-1-1-14(91)	-	-	273,052.00
	GA DOL, JTPA 10-92-00-1-1-14(92)	76,894.00	-	423,463.82
	GA DOL, JTPA 30-92-00-1-1-14(92)	-	-	101,547.05
	GA DOL, JTPA 20-C3-00-1-1-14(92)	624.00	-	65,273.00
	GA DOL, JTPA 30-93-00-1-1-14(93)	146,648.00	-	5,389.00
	GA DOL, JTPA 10-93-00-1-1-14(93)	1,054,887.00	-	133,880.00
	GA DOL, JTPA 10-93-00-1-1-14(93) Ttile 11C	1,095,392.56	214,349.39	135,728.05
	GA DOL, JTPA 10-93-99-1-1-14(93)	266,917.00	8,521.00	143,267.00
	GA DOL, JTPA 20-C4-00-1-1-14(93)	309,217.00	-	38,992.00
	GA DOL, JTPA40-00-1-1-14	107,969.86	62,108.00	107,314.14
	GA DOL, JTPA 20-C4-00-1-1-14 (93)New	1,741,183.73	331,605.27	105,868.00
	GA DOL, JTPA 10-94-00-1-1-14(94)-Title IIA	702,269.00	1,262,928.00	2,126.00
	GA DOL, JTPA 10-94-00-1-14(94) -Title IIC	81,354.00	1,042,387.00	387,135.00
	GA DOL, JTPA 20-C5-00-1-14(94) -Title IIB	-	1,261,084.00	340,887.00
	GA DOL, JTPA 25-94-00-1-14(94)	-	110,282.00	37,603.00
	GA DOL, JTPA 10-95-00-1-14(95)	-	324,072.00	1,538,447.00
	GA DOL, JTPA 15-95-00-1-14(95)	-	93,296.00	156,298.00
	STATE OF GA DEPT. OF TECH & ADULT ED. 36-423-1	-	36,671.00	9,417.00
	Sub Total	5,903,418.15	4,747,303.66	6,113,502.50
633101	**Local Grants/Entitlements**			
	GA DOL, JTPA 95-PL-GA-0037	-	-	87,180.00
	Private Contributors, Various Years	25,000.00	25,000.00	-
	1/1/94-12/31/96	-	-	51,716.73
	Atlanta Regional Comm. JT9517 (7/1/94-6/30/95)	-	93,455.00	6,580.00
	Atlanta Regional Comm. AGJT408 (7/1/94-6/30/95)	-	76,875.00	8,003.00
	Sub Total	25,000.00	195,330.00	153,479.73
	Total Intergovernmental Revenue	**6,132,217.39**	**4,965,216.57**	**6,561,460.44**

CITY OF ATLANTA
1996 BUDGET
3P02 - TRUST FUND

RECEIPTS AND ANTICIPATIONS (Continued)

SOURCE:		1994 Receipts	1995 Receipts	1996 Anticipations
CHARGES FOR SERVICES:				
641105	**Fees, Special, Non-Recurring**			
	Private Contributors, Various Years	59,9240.30	44,710.00	-
641405	Sale of Novelties, Private Contributors, Various Years	645.00	4,475.00	-
641407	Transcards/Parking/Tokens	65,248.00	-	-
643305	Incinerator/Landfill Disp.	76,993.38	98,341.66	-
644101	Fees, Golf	93,106.47	95,003.84	-
644105	Fees, Recreation Activity, Private Contributors, Various Years	169,804.31	251,324.83	-
644106	Fees, Burial	8,350.00	7,650.00	-
644107	Fees, Civic Center	269,445.28	344,149.09	1,715.63
644108	Fees, Chastain PK Amphithr	-	63,149.95	-
645101	WPC CHGS, Water Service	-	61.34	-
647403	Fees, City-Wide Training	7,380.00	981.50	-
	Total Charges for Services	**750,896.74**	**909,847.11**	**1,715.63**
FINES AND FORFEITS:				
652101	Unclaimed Money, Prisoner	1,100,537.38	684,067.21	-
652106	Victim Witness, Pen-On-File	237,830.60	240,494.70	-
652107	Victim Witness, Bond-Forfeit	2,454.00	1,231.00	-
652108	Jail Fund, Pen-On-File	1,441,201.05	1,431,028.04	-
652109	Jail Fund, Bond-Forfe	48,358.74	29,034.40	-
	Total Fines and Forfeits	**2,830,381.77**	**2,385,855.35**	-
MISCELLANEOUS REVENUES:				
661001	**Interest Earnings**			
	Non-Sponsored Revenues	224,297.01	312,181.24	-
	U.S. HUDCPD 1994 Repayments	41,493.01	40,617.29	-
	1995 Repayments	-	196,465.14	27,879.76
	Private Contributors, Various Years	4,348.07	6,095.17	-
	Private Contributors, Hugh T. Inman	11,414.66	15,482.16	-
	Sub Total	281,552.75	570,841.00	27,879.76
661002	**Principal Repayments**			
	U.S. HUD CPD 1994 Repayments	27,815.60	18,244.83	-
	U.S. HUD CPD 1995 Repayments	-	18,889.98	-
	Sub Total	27,815.60	37,134.81	-
662101	Land Rentals, General	46,000.00	33,087.60	-
662391	Concessions, Other			
	Non-Sponsored Revenues	-	195,381.50	-
	Private Contributions	7,152.50	827.20	-
	Total Concessions, Other	**7,152.50**	**196,208.70**	-

CITY OF ATLANTA
1996 BUDGET
3P02 - TRUST FUND

RECEIPTS AND ANTICIPATIONS (Continued)

SOURCE:		1994 Receipts	1995 Receipts	1996 Anticipations
MISCELLANEOUS REVENUES (Continued):				
664101	**Private Contributions & Donations**			
	Private Contributors, Various Years	1,014,433.78	1,389,500.81	25,002.83
	U. S. Olympic Committee	6,000.00	-	-
	South Africian Trade Mission Participants	-	202,355.00	-
	Arts Festival Assoc. of Atl., Inc. 90 Contr.	10,200.00	-	-
	Total	1,030,633.78	1,591,855.81	25,002.83
666001	Gain, Sale of Investments			
	Non-Sponsored Revenues	15,978.32	36,289.05	-
	Private Contirbutors Various Years	60.67	278.59	-
	Private Contirbutors Hugh T. Inman	119.34	554.66	-
	Total Gain-Sale of Investments	16,158.33	37,122.30	-
669101	**Recover Erroneous Payment**			
	Non-Sponsored Revenues	9,337.00	-	-
	USDL, JTPA 99-9-3507-98-094(90)	-	100.00	-
	USDL, JTPA F-4044-3-00-80-60	-	48.50	-
	GA DOL, JTPA 10-92-00-1-1-14(92)	-	750.00	-
	GA DOL, JTPA 20-C3-00-1-14(92)	336.75	-	-
	GA DOL, JTPA 30-93-00-1-14(93)	2,021.39	-	-
	GA DOL, JTPA 10-93-00-1-14(93) Title 11A	-	49.00	-
	GA DOL, JTPA 40-93-00-1-14	-	429.98	-
	GA DOL, JTPA 20-C4-00-1-14 (93) New	-	9,125.73	-
	GA DOL, JTPA 10-94-00-1-14 (94)- Title 11A	-	2,910.00	-
	GA DOL, JTPA 20-C5-00-1-14 (94)- Title 11B	-	13,178.78	-
	Private Contributions	-	3,889.74	-
	Sub Total	11,695.14	30,481.73	-
669102	**Recover Train/Travel Cost**			
	USDL, JTPA 99-9-3507-98-094-(90)	-	895.76	-
669106	**Recover On Pur/Dir Expense**			
	Private Contributors- Atlanta Olympic Committee	320,000.00	425,100.00	-
OTHER FINANCING SOURCES:				
691102	**Sale of Land & Structures**			
	Non-Sponsored Revenues	601,968.00	259,439.63	-
	USDL, JTPA 99-9-3507-98-094- (89)	-	22.37	-
	USDL, JTPA 99-9-3507-98-094- (90)	-	938.15	-
	GA DOL, JTPA 30-93-00-1-14 (93)	-	250.57	-
	GA DOL, JTPA 20-C5-00-1-14 (94) Title 11B	-	973.99	-
	GA DOL, JTPA 10-95-00-1-14 (95)	-	4,284.03	-
	Private Contributions (Various Years)	-	50.33	-
	Private Contributions (Atlanta Olympic Comm.)	-	151.00	-
	Sub Total	601,968.00	266,110.57	-
	Total Miscellaneous Revenue	**1,741,008.10**	**2,922,727.71**	**52,882.59**

CITY OF ATLANTA
1996 BUDGET
3P02 - TRUST FUND

RECEIPTS AND ANTICIPATIONS (Continued)

SOURCE:		1994 Receipts	1995 Receipts	1996 Anticipations
692403	**Oper Trans FM Fund 1A01**			
	Non-Sponsored Revenues	-	1,799,138.45	-
692407	**Oper. Trans. from Fund 2M01**			
	Non-Sponsored Revenues	-	47.24	-
	USDL, JTPA 99-9-3507-98-094 (89)	-	2.05	-
	USDL, JTPA 99-9-3507-98-094 (90)	-	55.46	-
	GA DOL, JTPA 30-93-00-1-14 (93)	-	35.94	-
	GA DOL, JTPA-20-C5-00-1-14 (94)	-	182.81	-
	GA DOL, JTPA-10-95-00-1-14 (95)	-	703.50	-
	Sub Total	-	1,027.00	-
Total Other Financing Sources		601,968.00	2,066,276.02	-
Total Receipts - Trust Fund		12,056,472.00	13,249,922.86	6,616,058.66
Investment In Cash Pool				8,847,585.25
TOTAL - TRUST FUND				15,463,643.91

CITY OF ATLANTA
1996 BUDGET
3P02 - TRUST FUND

EXPENDITURES AND APPROPRIATIONS SUMMARY

DEPARTMENT	1994 Expenditures	1995 Expenditures	1996 Appropriations
City Council	15,958.50	24,857.50	4,866.91
Office of the Mayor	295,415.10	594,061.55	330,933.60
Chief of Staff and Reporting Offices	66,077.21	142,022.45	131,261.46
Executive Offices and Misc. Offices	86,514.53	45,866.91	2,566.04
Administrative Services	13,114.99	32,217.04	351,721.13
Finance	528,484.95	122,348.52	802,404.76
Planning and Development	3,440.00	-	479,287.99
Public Works	243,545.00	56,453.50	364,438.68
Parks, Recreation and Cultural Affairs	1,472,747.86	1,949,199.43	1,494,728.27
Personnel and Human Resources	9,322.70	19,933.23	7,733.19
Water	-	8,491.34	6,609.66
Judicial Agencies	85,090.48	74,609.07	312,725.88
Housing & Community Development	5,305,150.70	4,925,643.74	6,226,552.70
Fire Services	995.90	17,786.83	41,566.25
Police Services	1,178,617.29	562,857.11	502,271.15
Corrections	2,579,797.98	2,340,120.84	2,552,475.93
Non-Departmental	300.00	326,389.82	1,851,500.31
TOTAL - TRUST FUND	**11,884,573.19**	**11,242,858.88**	**15,463,643.91**

MAJOR ACCOUNT GROUP:			
Personnel Expenses	3,135,163.94	4,829,007.51	1,343,160.88
Other Current Operating Expense	5,818,263.52	5,536,179.82	6,757,289.50
Internal Service	73,842.61	77,033.52	52,003.28
Intergovernmental and Interfund Payments	484,148.31	373,353.82	463,507.69
Capital Expenses	2,373,154.81	427,284.21	1,141,766.72
Reserve for Appropriations	-	-	5,705,915.84
TOTAL - TRUST FUND	**11,884,573.19**	**11,242,858.88**	**15,463,643.91**

CITY OF ATLANTA
1996 BUDGET
3P04 - RENTAL REHABILITATION TRUST FUND

RECEIPTS AND ANTICIPATIONS

SOURCE:	1994 Receipts	1995 Receipts	1996 Anticipations
INTERGOVERNMENTAL REVENUE:			
631101 **Federal Grants/Entitlements**			
U.S. Dept HUD, Com. Planning/ Dev. Rental Rehab. Program			
R-89-MC-13-0202	4,369.99	-	102,897.80
R-90-MC-13-0002	54,600.00	-	-
R-91-MC-13-0202	56,550.78	-	37,102.20
Total - Intergovernmental Revenue	115,520.77	-	140,000.00
CHARGES FOR SERVICES:			
641104 **Fees, Loan Application**			
U.S. Dept HUD, Com. Planning/ Dev. Rental Rehab. Program, R-85-MC-13-0202	-	-	10.00
MISCELLANEOUS REVENUES:			
661001 Interest Earnings U.S. HUD CPD Rental			
Rehab Program R-90-MC-13-0002	-	6,720.00	-
Rehab Program R-85-MC-13-0202	6,780.00	3,531.91	-
Total Miscellaneous Revenues	6,780.00	10,251.91	-
OTHER FINANCING SOURCES			
692303 Recover Direct Cost USDHUD, Com Ping/ Dev., Rental Rehab Program R-91-MC-13-0202	-	165.80	-
Total Receipts - Rental Rehabilitation Trust Fund	122,300.77	10,417.71	140,010.00
Cash and Securities Available January 1, 1996			47,380.62
GRAND TOTAL - RENTAL REHABILITATION TRUST FUND			187,390.62

EXPENDITURES AND APPROPRIATIONS SUMMARY

DEPARTMENT	1994 Expenditures	1995 Expenditures	1996 Appropriations
Housing & Community Development	54,466.56	1,204.00	187,390.62
TOTAL - RENTAL REHABILITATION TRUST FUND	54,466.56	1,204.00	187,390.62
MAJOR ACCOUNT GROUP:			
Personnel Expenses	6,541.48	-	2,921.64
Other Current Operating Expense	47,925.08	659.00	177,707.60
Capital Expenses	-	545.00	241.38
Reserve for Appropriations	-	-	6,520.00
TOTAL - RENTAL REHABILITATION TRUST FUND	54,466.56	1,204.00	187,390.62

CITY OF ATLANTA
1996 BUDGET
3P05 - HOME INVESTMENT FUND

RECEIPTS AND ANTICIPATIONS

SOURCE:		1994 Receipts	1995 Receipts	1996 Anticipations
INTERGOVERNMENTAL REVENUE:				
631101	Federal Grant Entitlements	4,663,297.44	-	2,830,744.16
MISCELLANEOUS REVENUES:				
661001	Interest Earnings	6,789.97	-	-
661002	Principal Payments	7,541.23	-	-
	Total Miscellaneous Revenues	14,331.20	-	-
TOTAL - HOME INVESTMENT TRUST FUND		4,677,628.64	-	2,830,744.16
Cash and Securities Available January 1, 1996				2,276,405.54
GRAND TOTAL - HOME INVESTMENT TRUST FUND				5,107,149.70

EXPENDITURES AND APPROPRIATIONS SUMMARY

DEPARTMENT	1994 Expenditures	1995 Expenditures	1996 Appropriations
Housing & Community Development	4,683,758.00	-	5,107,149.70
TOTAL - HOME INVESTMENT TRUST FUND	4,683,758.00	-	5,107,149.70
MAJOR ACCOUNT GROUP:			
Personnel Expenses	424,072.00	-	374,369.54
Other Operating Expenses	4,247,570.00	-	4,659,388.76
Internal Service Expenses	9,970.00	-	22,038.30
Capital Expenses	2,147.00	-	12,190.10
Reserve for Appropriations	-	-	39,163.00
TOTAL - HOME INVESTMENT TRUST FUND	4,683,758.00	-	5,107,149.70

CITY OF ATLANTA
1996 BUDGET
3P06 - SECTION 108 LOAN TRUST FUND

RECEIPTS AND ANTICIPATIONS

SOURCE:	1994 Receipts	1995 Receipts	1996 Anticipations
INTERGOVERNMENTAL REVENUE:			
631101 Federal Grants/Entitlements	4,947,338.90	-	32,661.00
TOTAL - SECTION 108 LOAN TRUST FUND	**4,947,338.90**	**-**	**32,661.00**
Cash and Securities Available January 1, 1996			12,692,464.13
GRAND TOTAL - SECTION 108 LOAN TRUST FUND			**12,725,125.13**

EXPENDITURES AND APPROPRIATIONS SUMMARY

DEPARTMENT:	1994 Expenditures	1995 Expenditures	1996 Appropriations
Administrative Services	2,566,124.00	-	319,524.43
Finance	810.75	-	49,344.86
Public Works	-	-	2,380,847.00
Parks	-	-	184,257.86
Housing	-	-	9,791,150.98
TOTAL - SECTION 108 LOAN TRUST FUND	**2,566,934.75**	**-**	**12,725,125.13**
MAJOR ACCOUNT GROUP:			
Other Operating Expenses	181,938.08	-	6,729,198.69
Capital Expenses	2,384,185.77	-	430,009.58
Debt Service Expenses	810.90	-	49,344.86
Reserve for Appropriations	-	-	5,516,572.00
TOTAL - SECTION 108 LOAN TRUST FUND	**2,566,934.75**	**-**	**12,725,125.13**

Proposed Book

DEPARTMENTAL OPERATING BUDGETS

INTRODUCTION

This section contains the operating budget for each organizational unit of city government. The operating budget is defined as the annual budget for the routine, ongoing activities and work program of an organizational unit, as opposed to budgets which may be established for specific projects, such as capital projects and grant funded projects, and other activities of a non-recurring nature. This section contains basic financial data at the department level and sub-level down to activity or major division of each bureau or equivalent in the departments. This financial data covers all funding sources from which the operating budget as defined above receives monies. Expenditure data are shown for 1994 and 1995, along with 1996 budgets by organizational subunits, and at the bureau level by major object of expenditure and by organizational subunit. Authorized permanent staffing, reflecting the operating budget as herein defined, is also shown at the departmental level and at the bureau subunit level.

The operating budget section also contains programmatic data. Summary program highlights for the current and previous year are shown at the department level. Each department also contains City of Atlanta 2000 Performance Measures. These measures relate to the entire scope of responsibility of the department and its subunits, and may include work activities funded as capital projects or as non-capital or grant projects and thus not reflected in the financial data included in this section. They are organized within three primary emphasis areas for city governments

1. Creating a safer city
2. Neighborhood vitality and economic development
3. Delivering quality customer services

The city utilizes a quarterly reporting system to monitor the performance measures and the progress towards achievement of the targets. Written status reports are required of departments as of March 31, June 30, and September 30, and formal review sessions are held by the Chief Operating Officer. A final report is issued at the conclusion of the year.

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CITY COUNCIL

PRESIDENT OF COUNCIL	CITY COUNCIL	OFFICE OF COUNCIL STAFF	MUNICIPAL CLERK

CITY COUNCIL

Overview

The Atlanta City Council is the legislative branch of Atlanta City Government. The Council consists of one Council President, who is elected at large by the voters in the City of Atlanta. The Council consists of eighteen members, twelve of whom are elected by Council District and the remaining six are elected at large.

The City Council meets twice per month to consider legislation relevant to the City. Legislation is generally considered by appropriate committees prior to final action by the City Council. City Council is organized into nine standing committees. Committees and committee chairs are appointed by the City Council President. Committee meetings serve as an opportunity to discuss and refine legislation and to hear the concerns of citizens.

City Council employs staff to assist with constituent services and to research issues arising out of legislative proposals. Council Members also maintain close ties with citizens and community groups, civic associations and Neighborhood Planning Units (NPU's).

CITY COUNCIL

CITY COUNCIL STAFFING AND FINANCIAL HISTORY

	1994	1995	1996 Adopted	1995-96 Change
Budget	$3,361,510	$3,340,371	$3,878,458	16.11%
Expenditures	$2,959,943	3,069,388	NA	NA
Authorized Personnel	46	52	53	1.92%

Department Mission

The mission of the City Council, as the legislative branch of City Government, is to enact laws for the City. It sets city policy, appropriates the funds of the City, adopts the annual budget, sets the tax rate, grants special licenses, authorizes contracts and franchises, and confirms appointments of heads of bureaus and departments.

CITY COUNCIL

Highlights

* Implemented the first NT Server in the city government. This configuration will allow unlimited access to legislative and other data and facilitate downsizing by providing a less costly alternative than accessing data via the mainframe.

* Established the city's first home page on the Internet's world wide web providing information about the Council and the city. Also, initiated access to the world wide web for Council research

* Provided detailed accounting for the contributions and expenditures of the Charter Review Commission.

* Recruited and hired an experienced attorney as a Research & Policy Analyst

CITY COUNCIL (Continued)

FINANCIAL DATA

Department by Major Account Group

ACCOUNT GROUP	1994 EXPENDITURES	1995 EXPENDITURES	1996 BUDGET
1. Personnel Expenses	2,558,722	2,663,086	3,464,620
2. Other Current Operating Expenses	342,062	367,113	368,443
5. Internal Service Expenses	5,267	7,505	8,195
7. Capital Expense	53,892	31,684	37,200
Total	2,959,943	3,069,388	3,878,458

Department by Organization Unit

UNIT	1994 EXPENDITURES	1995 EXPENDITURES	1996 BUDGET
President of Council	251,238	251,103	362,795
City Council Members	1,564,283	1,564,028	1,936,728
Council Staff	857,100	956,493	1,253,801
Municipal Clerk	287,322	297,764	325,134
Total	2,959,943	3,069,388	3,878,458

Source of Funds

FUND	1994 EXPENDITURES	1995 EXPENDITURES	1996 BUDGET
General Fund	2,959,943	3,069,388	3,878,458

CITY COUNCIL (Continued)

President of Council

The President of Council serves to preside at City Council meetings, appoints members and chair-persons of Council committees, signs all ordinances, resolutions, subpoenas, and other documents issued by order of the Council of the City of Atlanta. It is the President's responsibility to assure the expeditious discharge of public responsibilities and obligations imposed upon the Council by law.

FINANCIAL DATA

Budget by Major Account Group

ACCOUNT GROUP	1994 EXPENDITURES	1995 EXPENDITURES	1996 BUDGET
1. Personnel Expenses	233,652	235,057	347,215
2. Other Current Operating Expenses	17,586	16,046	15,580
Total	251,238	251,103	362,795

Source of Funds

FUND	1994 EXPENDITURES	1995 EXPENDITURES	1996 BUDGET
General Fund	251,238	251,103	362,795

City Council

The City Council serves as the legislative branch of city government. It is comprised of eighteen (18) members and presided over by the President of the Council. The Council adopts ordinances to establish city policy, law, and resolutions to express legislative intent.

FINANCIAL DATA

Budget by Major Account Group

ACCOUNT GROUP	1994 EXPENDITURES	1995 EXPENDITURES	1996 BUDGET
1. Personnel Expenses	1,345,419	1,348,101	1,774,254
2. Other Current Operating Expenses	186,705	209,548	182,474
7. Capital Expenses	32,159	6,379	10,000
Total	1,564,283	1,564,028	1,936,728

Source of Funds

FUND	1994 EXPENDITURES	1995 EXPENDITURES	1996 BUDGET
General Fund	1,564,283	1,564,028	1,936,728

CITY COUNCIL (Continued)

Office of Council Staff

The Office of Council Staff provides a policy analysis staff to Council committees and to individual Council members.

FINANCIAL DATA

Budget by Major Account Group

ACCOUNT GROUP	1994 EXPENDITURES	1995 EXPENDITURES	1996 BUDGET
1. Personnel Expenses	757,525	824,317	1,088,264
2. Other Current Operating Expenses	75,125	107,233	138,142
5. Internal Service Expenses	5,267	7,505	8,195
7. Capital Expenses	19,183	17,438	19,200
Total	857,100	956,493	1,253,801

Source of Funds

FUND	1994 EXPENDITURES	1995 EXPENDITURES	1996 BUDGET
General Fund	857,100	956,493	1,253,801

CITY COUNCIL (Continued)

Municipal Clerk

The Office of Municipal Clerk authenticates and records official acts of the City and maintains all legislative records, thus preserving its rich history. It functions as an information center that serves the public-at-large locally, nationally and internationally.

FINANCIAL DATA

Budget by Major Account Group

ACCOUNT GROUP	1994 EXPENDITURES	1995 EXPENDITURES	1996 BUDGET
1. Personnel Expenses	222,125	255,611	284,887
2. Other Current Operating Expenses	62,647	34,286	32,247
5. Internal Service Expenses	-	-	-
7. Capital Expenses	2,550	7,867	8,000
Total	287,322	297,764	325,134

Source of Funds

FUND	1994 EXPENDITURES	1995 EXPENDITURES	1996 BUDGET
General Fund	287,322	297,764	325,134

MAYOR

Overview

The Mayor of the City of Atlanta is elected by the voters in the City every four years and may serve up to two consecutive terms. The Mayor heads the executive branch of City government and appoints a Chief Operating Officer and Chief of Staff to carry out the administration's management and political aims respectively. The Mayor appoints Department Heads and Bureau Directors, subject to confirmation by City Council.

The Mayor provides direction and leadership by proposing and administering policy initiatives in the interest of the City. This function includes coordination of legislative initiatives with the City Council, maintaining close ties with communities and business leadership and fostering intergovernmental cooperation with officials from federal, state and local levels.

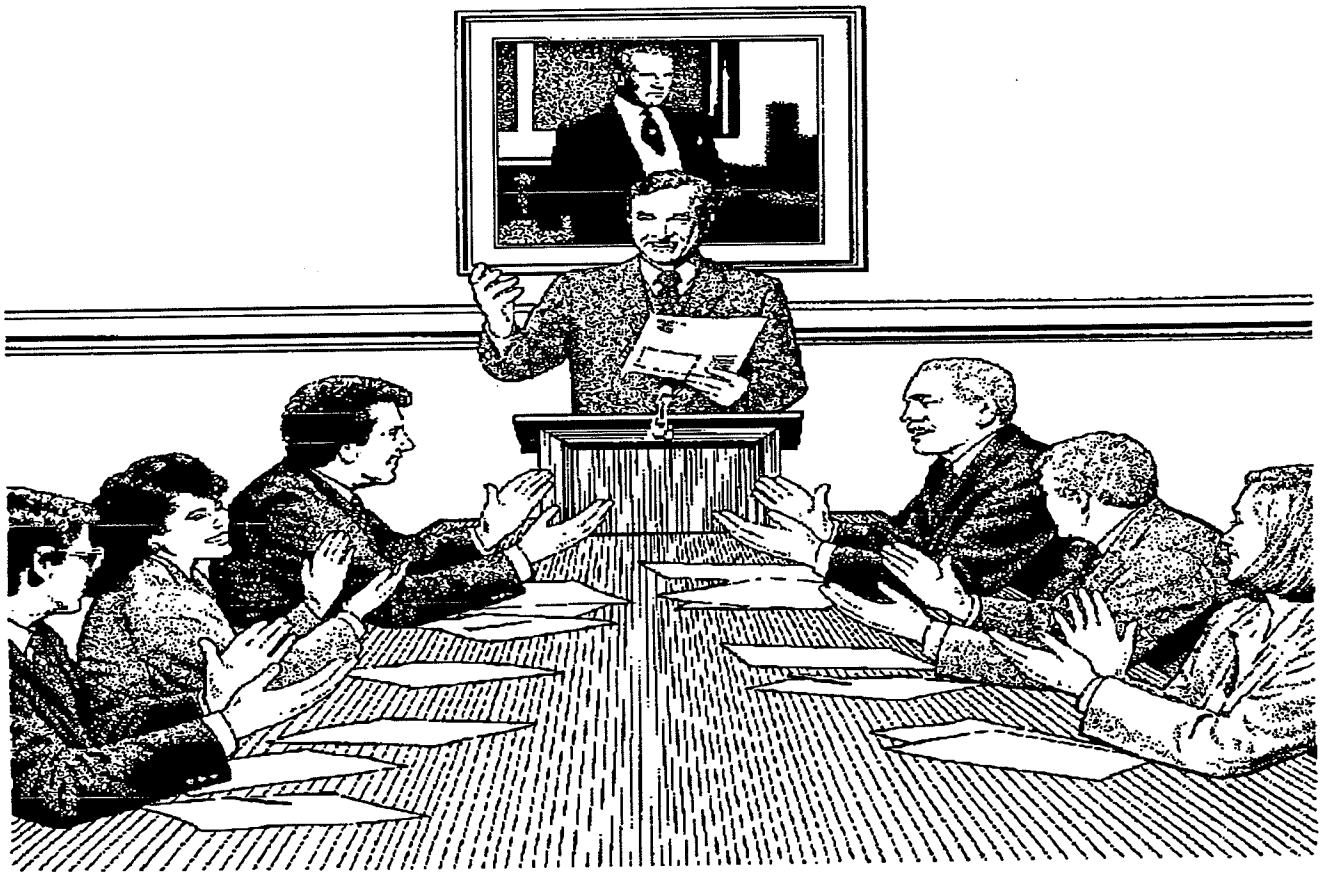
OFFICE OF THE MAYOR

STAFFING AND FINANCIAL HISTORY

	1994	1995	1996 Adopted	1995-96 Change
Budget	$801,025	$488,510	$528,944	8.25%
1194 Expenditures/1995 Projected	$791,626	$478,864	NA	NA
Authorized Personnel	16	13	13	0%

Office Mission

The mission of this office, excluding the powers of the Mayor as enumerated in the Charter, is to provide administrative and scheduling assistance. It also serves as a communication link between and among the Mayor, public, and private officials, and the citizens-at-large.



OFFICE OF THE MAYOR (Continued)

FINANCIAL DATA

Office by Major Account Group

ACCOUNT GROUP	1994 EXPENDITURES	1995 EXPENDITURES	1996 BUDGET
1. Personnel Expenses	607,374	270,055	282,053
2. Other Current Operating Expenses	103,828	119,504	151,000
5. Internal Service Expenses	27,536	33,810	36,891
6. Intergovernmental/Interfund Transf.	25,000	25,000	-
7. Capital Expenses	27,888	30,495	34,000
9. Reserve for Appropriation	-	-	25,000
Total	791,626	478,864	528,944

Source of Funds

FUND	1994 EXPENDITURES	1995 EXPENDITURES	1996 BUDGET
General Fund	791,626	478,864	528,944

PROGRAM DATA

Highlights

- Designated City of Atlanta as Federal Empowerment Zone City.
- Established an improved and effective correspondence and telecommunications tracking and response system.
- Established a series of task force units comprised of business and community representatives, to review and make recommendations on City functions and operations.

CHIEF OF STAFF

CHIEF OF STAFF

- Office of Marketing and Communications
- Office of International Affairs and Environmental Relations
- Office of Intergovernmental Affairs
- Office of Community Affairs
- Office of Youth Services

CHIEF OF STAFF

Overview

The Office of the Chief of Staff provides advice and guidance to the Mayor on legislative and political issues and serves as a liaison to the public sectors in fostering partnerships and the development of revenue generating initiatives. The Office of the Chief of Staff also provides supervision and policy direction over International Affairs and Environmental Relations, Intergovernmental Affairs, Employment and Training, the delivery and coordination of human service and media concerns.

CHIEF OF STAFF

STAFFING AND FINANCIAL HISTORY

	1994	1995	1996 Adopted	1995-96 Change
Budget	$404,864	$607,048	$729,120	20.11%
Expenditures	$373,861	$537,760	NA	NA
Authorized Personnel	6	13	13	0%

Office Mission

The Chief of Staff provides advice and guidance to the Mayor on legislative and political issues and serves as liaison to the public and private sectors in fostering partnerships and the development of revenue generating initiatives. The Office of the Chief of Staff also provides supervision and policy direction over international affairs and environmental relations, intergovernmental affairs, employment and training, the delivery and coordination of human services and media concerns.

CHIEF OF STAFF (Continued)

FINANCIAL DATA

Major Account Group

ACCOUNT GROUP	1994 EXPENDITURES	1995 EXPENDITURES	1996 BUDGET
1. Personnel Expenses	363,319	520,411	703,100
2. Other Current Operating Expenses	7,531	8,403	19,400
5. Internal Service Expenses	2,781	8,946	6,620
7. Capital Expenses	230	-	-
Total	373,861	537,760	729,120

Source of Funds

FUND	1994 EXPENDITURES	1995 EXPENDITURES	1996 BUDGET
General Fund	373,861	537,760	729,120

PROGRAM DATA

Highlights

- Continue to lead efforts to build a new coliseum downtown for the Atlanta Hawks and stimulate substantial spin off private development.
- Support efforts to pass the City's legislative programs during the 1996 term of the State Legislature.
- Coordinate international protocol to properly receive and play host to international dignitaries during the 1996 Summer Olympic Games.
- Negotiated a Cable Franchise Agreement to include a state-of-the-art system with fiber optic links and the creation of a municipal information and communication network at no additional cost to the City.
- Worked with Central Atlanta Progress to organize prospective for lift housing in the Central Business District.
- Acted as liaison to the business community and established quarterly meetings with the community.

CHIEF OF STAFF (Continued)

OFFICE OF MARKETING & COMMUNICATIONS (Continued)

STAFFING AND FINANCIAL HISTORY

	1994	1995	1996 Adopted	1995-96 Change
Budget	$872,441	$919,776	$1,077,226	17.12%
Expenditures	$767,017	$946,601	NA	NA
Authorized Personnel	20	21	23	9.52%

Office Mission

The Office of Marketing and Communication provides public information and media relations services on behalf of the Mayor and the Executive Branch. This office also performs the telecommunication functions of producing cable TV broadcasts on government access channels and monitoring the cable television franchise agreement. The office is also responsible for the coordination of city-sponsored special events and for management of the special events permitting process.

CHIEF OF STAFF (Continued)

OFFICE OF MARKETING & COMMUNICATIONS (Continued)

FINANCIAL DATA

Budget by Major Account Group

ACCOUNT GROUP	1994 EXPENDITURES	1995 EXPENDITURES	1996 BUDGET
1. Personnel Expenses	682,825	850,461	962,340
2. Other Current Operating Expenses	40,532	63,455	109,216
5. Internal Service Expenses	4,934	3,977	5,670
7. Capital Expenses	38,726	28,708	-
	767,017	946,601	1,077,226

Budget by Activity

ACTIVITY	1996 BUDGET
Office of Director	194,112
News Media	205,161
Cable	391,544
Special Events	144,669
Marketing	141,740
Total	1,077,226

Source of Funds

FUND	1994 EXPENDITURES	1995 EXPENDITURES	1996 BUDGET
General Fund	767,017	946,601	1,077,226

CHIEF OF STAFF (Continued)

OFFICE OF INTERGOVERNMENTAL AFFAIRS

STAFFING AND FINANCIAL HISTORY

	1994	1995	1996 Adopted	1995-96 Change
Budget	$215,960	$208,763	$266,590	27.70%
Expenditures	$190,097	$250,520	NA	NA
Authorized Personnel	3	3	3	0%

Office Mission

The Office of Intergovernmental Affairs is responsible for working with Federal , State, and local government and related public interest groups to pass or defeat legislation, develop financial support, and manage projects which benefit the City of Atlanta.

CHIEF OF STAFF (Continued)

OFFICE OF INTERGOVERNMENTAL AFFAIRS (Continued)

FINANCIAL DATA

Budget by Major Account Group

ACCOUNT GROUP	1994 EXPENDITURES	1995 EXPENDITURES	1996 BUDGET
1. Personnel Expenses	177,472	222,685	235,149
2. Other Current Operating Expenses	12,625	27,835	31,441,
5. Internal Service Expenses	-	-	-
7. Capital Expenses	-	-	-
Total	190,097	250,520	266,590

Source of Funds

FUND	1994 EXPENDITURES	1995 EXPENDITURES	1996 BUDGET
General Fund	190,097	250,520	266,590

PROGRAM DATA

Highlights

- Defeated harmful measures initiated in State Legislature including efforts to: incorporate Sandy Springs; shift control of airport away from City; eliminate Certificates of Participation, etc.
- Passed measures helpful to City, including: mandatory re-negotiation of sales tax; sex-offender registration; bond referendum contribution cap effective date; etc.
- Completed lobbying strategy for Federal Empowerment Zone designation.
- Staff support of Mayor in successful federal initiatives including passage of the Crime Bill; also prepared Mayor for detailed testimony before Senate Commerce Committee on economic impact of tourism in Atlanta during Olympics.
- Enhanced relationships with key legislative leaders - both urban and rural, Democrats and Republicans.

CHIEF OF STAFF (Continued)

OFFICE OF INTERNATIONAL AFFAIRS

STAFFING AND FINANCIAL HISTORY

	1994	1995	1996 Adopted	1995-96 Change
Budget	$53,287	$193,429	$153,839	(0.21)%
Expenditures	$50,292	$160,611	NA	NA
Authorized Personnel	1	3	3	0%

Office Mission

To coordinate the Mayor's environmental policy throughout city departments; specifically Departments of Water, Public Works, Aviation, and Parks. To participate in environmental planning for the Olympics - both within City Departments and within community projects.

The Office of International Affairs supports the City of Atlanta's international, economic and cultural initiatives by providing liaison with local, national, and international agencies on trade missions and conventions, and guidance on appropriate protocol for visiting dignitaries. The office also manages the city's Sister City Program.

CHIEF OF STAFF (Continued)

OFFICE OF INTERNATIONAL AFFAIRS (Continued)

FINANCIAL DATA

Budget by Major Account Group

ACCOUNT GROUP	1994 EXPENDITURES	1995 EXPENDITURES	1996 BUDGET
1. Personnel Expenses	50,238	150,771	143,839
2. Other Current Operating Expenses	54	7,536	10,000
5. Internal Service Expenses	-	103	-
7. Capital Expenses	-	2,201	-
Total	50,292	160,611	153,839

Source of Funds

FUND	1994 EXPENDITURES	1995 EXPENDITURES	1996 BUDGET
General Fund	50,292	160,611	153,839

This office has assumed some of the responsibilities formerly assigned to the Clean City Commission.

CHIEF OF STAFF (Continued)

OFFICE OF COMMUNITY AFFAIRS

STAFFING AND FINANCIAL HISTORY

	1994	1995	1996 Adopted	1995-96 Change
Budget	$273,167	$788,247	$966,805	34.61%
Expenditures	$316,684	$1,072,161	NA	NA
Authorized Personnel	7	21	21	0%

Office Mission

The Office of Community Affairs (OCA) provides a direct linkage between the citizens of Atlanta and the Mayor's Office to ensure quality customer service and foster good community relations. The Office seeks to work with city departments to resolve citizens complaints, gives citizens an avenue to voice their concerns and suggestions on improvements of city services; provides various information and makes appropriate referrals; works with citizens and community organizations to develop proactive methods to resolve community issues and attends community meetings as a means of community outreach; responds to communities crises; and networks with social service agencies, community, business and religious organizations to promote cooperation, creative initiatives and involvement. OCA also supports and advocates for a higher quality of life for children, youth and all special populations of Atlanta.

CHIEF OF STAFF (Continued)

OFFICE OF COMMUNITY AFFAIRS (Continued)

FINANCIAL DATA

Budget by Major Account Group

ACCOUNT GROUP	1994 EXPENDITURES	1995 EXPENDITURES	1996 BUDGET
1. Personnel Expenses	301,987	800,837	890,182
2. Other Current Operating Expenses	11,087	266,241	73,586
5. Internal Service Expenses	3,375	5,083	3,038
7. Capital Expenses	235	-	-
Total	316,684	1,072,161	966,805

Budget by Activities

ACTIVITY	1996 BUDGET
Office of Director	253,117
Action Center	157,756
Dunbar	151,176
Georgia Hill	151,040
M.L. King	86,675
Southeast Atlanta	167,041
Total	966,805

Source of Funds

FUND	1994 EXPENDITURES	1995 EXPENDITURES	1996 BUDGET
General Fund	316,684	1,072,161	966,805

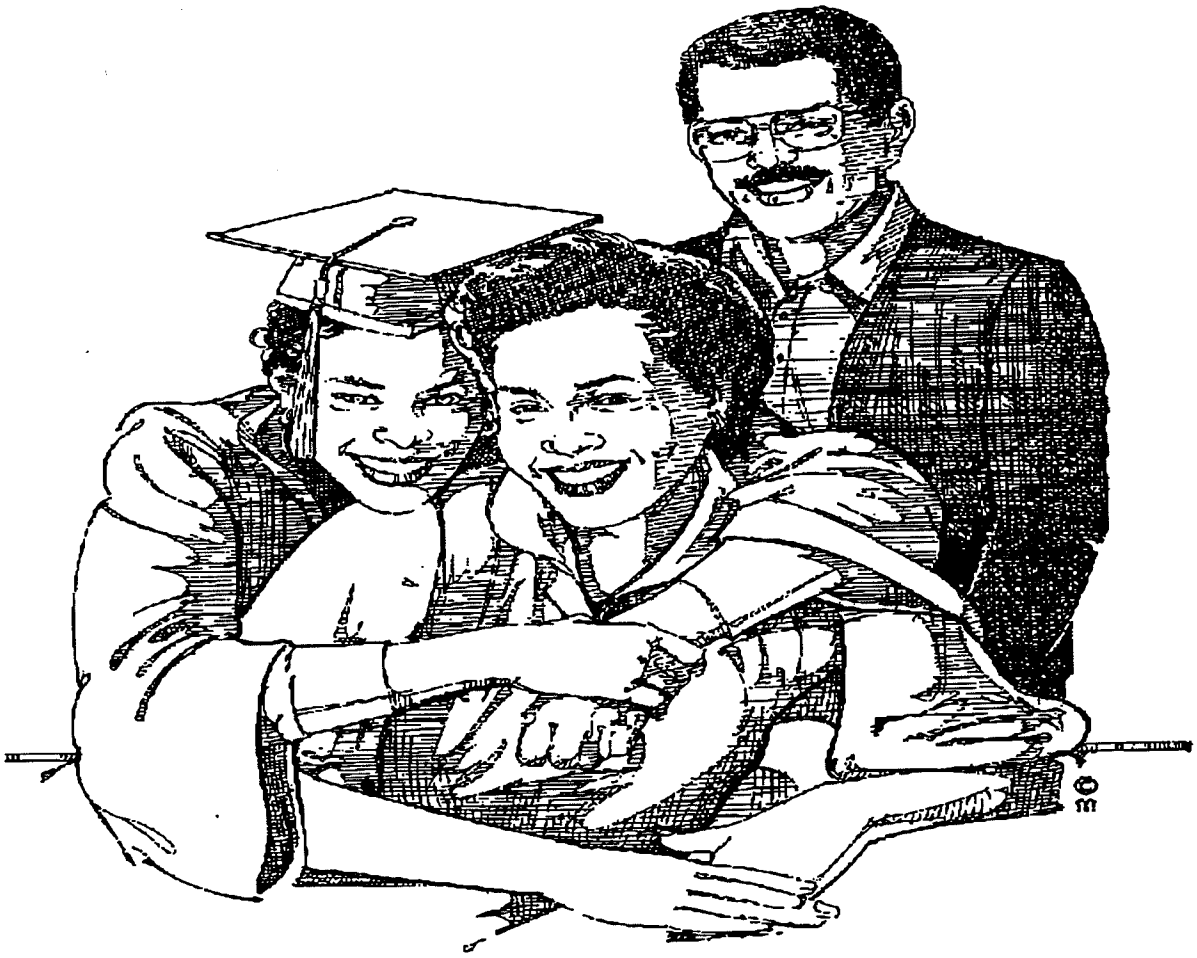
CHIEF OF STAFF (Continued)

OFFICE OF YOUTH SERVICES

STAFFING AND FINANCIAL HISTORY

	1994	1995	1996 Adopted	1995-96 Change
Budget	$166,197	$197,307	$202,021	2.39%
Expenditures	$146,468	$149,187	NA	NA
Authorized Personnel	4	5	5	0%

The primary focus of the Office of Youth Services is to support, strengthen and advocate for a higher quality of life for the children and youth in the City of Atlanta.



CHIEF OF STAFF (Continued)

OFFICE OF YOUTH SERVICES (Continued)

FINANCIAL DATA

Budget by Major Account Group

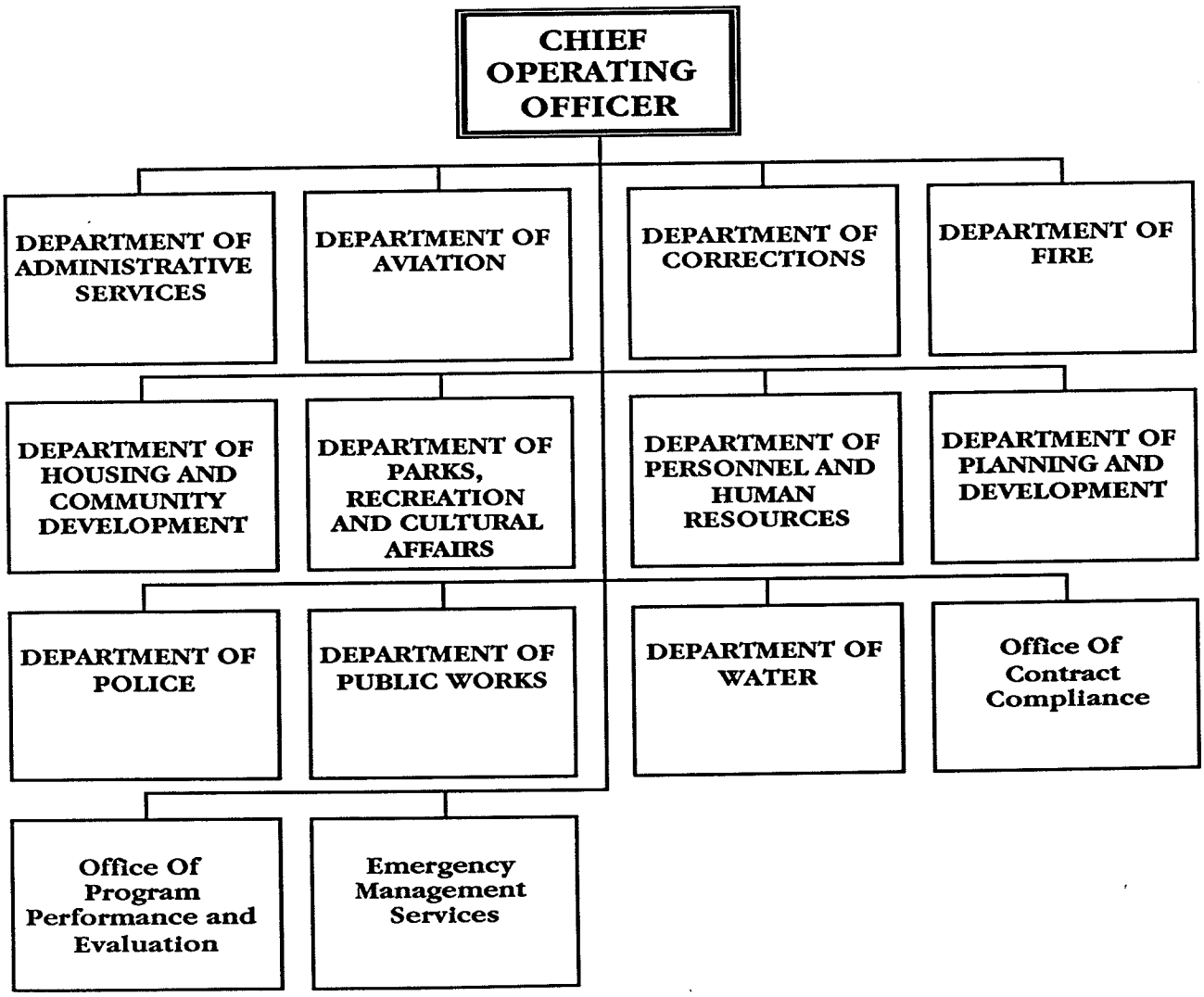
ACCOUNT GROUP	1994 EXPENDITURES	1995 EXPENDITURES	1996 BUDGET
1. Personnel Expenses	142,397	142,690	192,230
2. Other Current Operating Expenses	3,607	6,497	9,791
7. Capital Expenses	464	-	-
Total	146,468	149,187	202,021

Source of Funds

FUND	1994 EXPENDITURES	1995 EXPENDITURES	1996 BUDGET
General Fund	146,468	149,187	202,021

Highlights of Prior Year Operations (1995)

CHIEF
OPERATING OFFICER



CHIEF OPERATING OFFICER

Overview

The Office of the Chief Operating Officer provides advice and guidance to the Mayor on the operations of City Government. In this capacity the chief Operating Officer oversees and provides policy directions to all of the City's operating departments. In addition, the Chief Operating Officer supervises the Offices of Contract Compliance, Office of Programs and Performance Evaluation and the Emergency Management Agency.

The Office of Contract Compliance administers the City's policy to promote full and equal businesses opportunity for all person doing business with the city of Atlanta. The City has found that African American, Female, Hispanic, Asian American and Native American-owned business have suffered the effects of racial and gender discrimination against women and minority businesses so that opportunity, regardless of race or gender, will become as institutionalized in the Atlanta marketplace as discrimination is today.

Emergency Management provides for the coordination of policies and procedures designed to deal with emergencies and disasters that result from man-made or natural causes in order to preserve the lives and property of the City's residents and visitors.

The Office of Program and Performance Evaluation assists city managers and officials in increasing the effectiveness and efficiency of city operations through management support research, technology transfers and employee involvement and recognition. In addition, this Office is responsible for staffing the Quality Services Improvements (QSI) initiative.

CHIEF OPERATING OFFICER

STAFFING AND FINANCIAL HISTORY

	1994	1995	1996 Adopted	1995-96 Change
Budget	$593,920	$481,702	$587,999	2.07%
Expenditures	$429,738	$466,215	NA	NA
Authorized Personnel	7	18	11	(38.88%)

Office Mission

The Office exists to provide policy direction over the Departments of Corrections, Administrative Services, Aviation, Fire, Housing and Community Development, Personnel and Human Resources, Parks, Recreation and Cultural Affairs, Planning and Development, Police, Public Works, Water, the Offices of Contract Compliance, Emergency Management Services, and the external operating agencies.

CHIEF OPERATING OFFICER

Highlights

- Conducted a citizen survey to asses satisfaction of Atlanta Residents with City services. Conducted an employee survey to assess employee performance needs and job satisfaction.

- Implemented reorganization of community development delivery system into a new Department of Housing and Community Development.

- Revised Management Plan in order to more effectively plan and monitor departments' performance.

- Rolled out the City's Quality Service Improvement (QSI) initiative which resulted in recommendations to improve the following major City processes: Procurement, Civil Service System, Customer Complaints/Inquiry and Developmental Permitting.

CHIEF OPERATING OFFICER

FINANCIAL DATA

Office by Major Account Group

ACCOUNT GROUP	1994 EXPENDITURES	1995 EXPENDITURES	1996 BUDGET
1. Personnel Expenses	413,327	446,555	559,272
2. Other Current Operating Expenses	15,008	18,084	22,604
5. Internal Service Expenses	1,403	1,576	1,123
7. Capital Expenses	-	-	5,000
Total	429,738	466,215	587,999

Source of Funds

FUND	1994 EXPENDITURES	1995 EXPENDITURES	1996 BUDGET
General Fund	429,738	466,215	587,999

CHIEF OPERATING OFFICER (Continued)

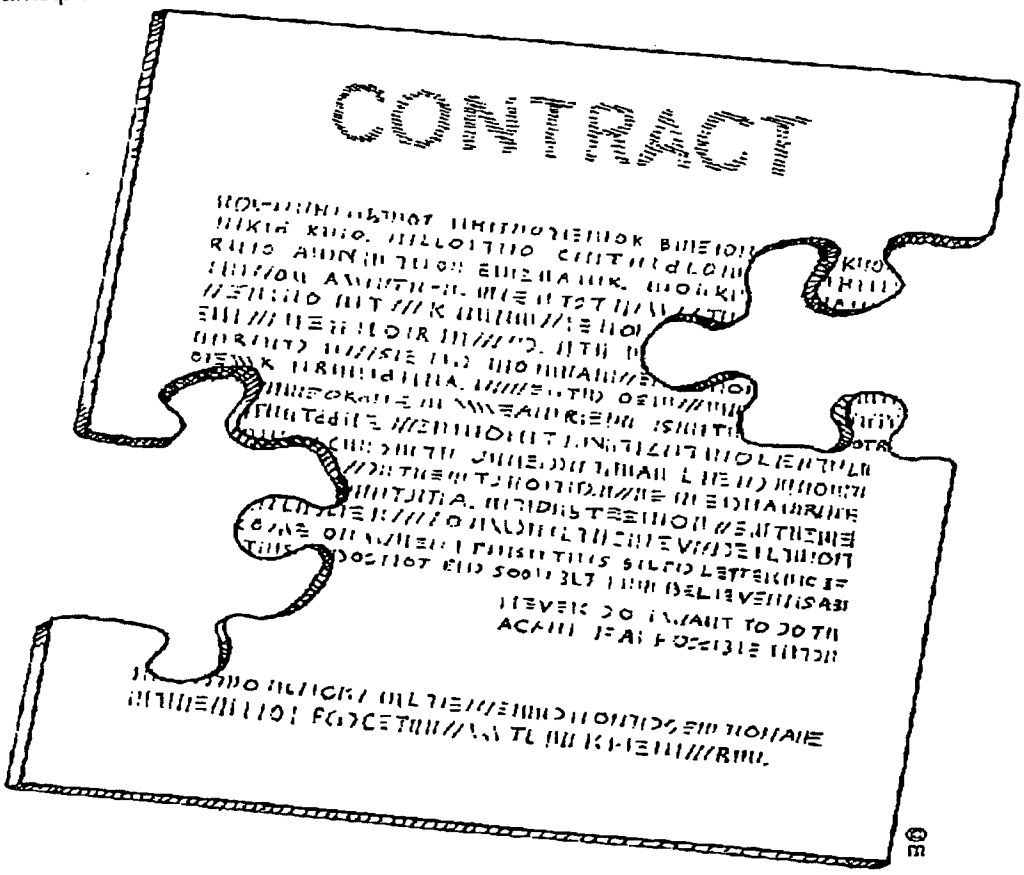
OFFICE OF CONTRACT COMPLIANCE

STAFFING AND FINANCIAL HISTORY

	1994	1995	1996 Adopted	1995-96 Change
Budget	$654,938	$796,953	$931,893	16.93%
Expenditures	$608,247	$666,096	NA	NA
Authorized Personnel	13	14	15	7.14%

Office Mission

It is the policy of the City of Atlanta to promote full and equal business opportunity for all persons doing business with the City of Atlanta. The City has found that African American, Female, Hispanic, Asian American and Native American owned businesses have suffered the effects of racial and gender discrimination in both public and private markets, resulting in a disproportionate award of contract dollars to non-minority or non-female businesses. The purpose, therefore, of the Equal Business Opportunity Program is to mitigate the effects of the past and present discrimination against women and minority businesses so that opportunity regardless of race or gender will become as institutionalized in the Atlanta marketplace as discrimination is today.



OFFICE OF CONTRACT COMPLIANCE

Highlights

- Certified 474 companies for participation in the City's Equal Business Opportunity Program.
- Revised and published M/FBE Directory quarterly.
- Engaged the City's first African-American Program Management Team, Gaston-Thacker/OLH for a major portion of the Infrastructure Program.
- Achieved 50/50 African-American Joint Ventures on additional Program Management Teams selected for the Infrastructure Program.
- The City's first Surety Group Component designed to assist minority contractors in becoming bonded was initially implemented during the Infrastructure Program consisting of over $300 million in contracts.
- The City required and is achieving 40% EBO participation in the construction design at Hartsfield Atlanta International Airport (HAIA).
- Provide two major "How to Bid"; outreach sessions for firms aspiring to do business with the City.
    1) "How To Do Business With the City of Atlanta"
    2) "Business-to-Business Exchange"

CHIEF OPERATING OFFICER (Continued)

OFFICE OF CONTRACT COMPLIANCE (Continued)

FINANCIAL DATA

Budget by Major Account Group

ACCOUNT GROUP	1994 EXPENDITURES	1995 EXPENDITURES	1996 BUDGET
1. Personnel Expenses	580,415	595,295	882,707
2. Other Current Operating Expenses	21,217	56,054	33,146
5. Internal Services Expenses	4,015	11,050	11,440
7. Capital Expenses	2,600	3,697	4,600
Total	608,247	666,096	931,893

Source of Funds

FUND	1994 EXPENDITURES	1995 EXPENDITURES	1996 BUDGET
General Fund	534,731	537,205	721,083
Airport Revenue Fund	37,279	46,730	90,534
Water and Sewerage Renewal and Extension Fund	36,237	82,161	120,276
Total	608,247	666,096	931,893

CITY OF ATLANTA 2000 • DESIRED PERFORMANCE OUTCOMES
OFFICE OF CONTRACT COMPLIANCE
1996 MANAGEMENT PLAN

PRIORITY: NEIGHBORHOOD VITALITY AND ECONOMIC DEVELOPMENT

GOAL: TO MAKE ATLANTA NEIGHBORHOODS ATTRACTIVE, VIBRANT AND SUSTAINABLE PLACES TO LIVE AND THE CITY A GOOD PLACE FOR BUSINESS.

DESIRED OUTCOME	ESTIMATED 1995 PERFORMANCE	ATLANTA 2000 ∞ FIVE-YEAR PERFORMANCE PLAN				
		1996	1997	1998	1999	2000
1 Increase levels of certification activity within the City EBO and EEO programs from 12% to 100%.	12%	20%	30%	50%	80%	100%
2 Increase levels of EBO participation to include the procurement of commodities and supplies from 2% to 20%.	2%	10%	12%	15%	18%	20%
3 Fully implement the First Source Jobs Program to provide a 50% increase in placement for Atlantans.	*					

**Information not available.*
To be provided at a later date.

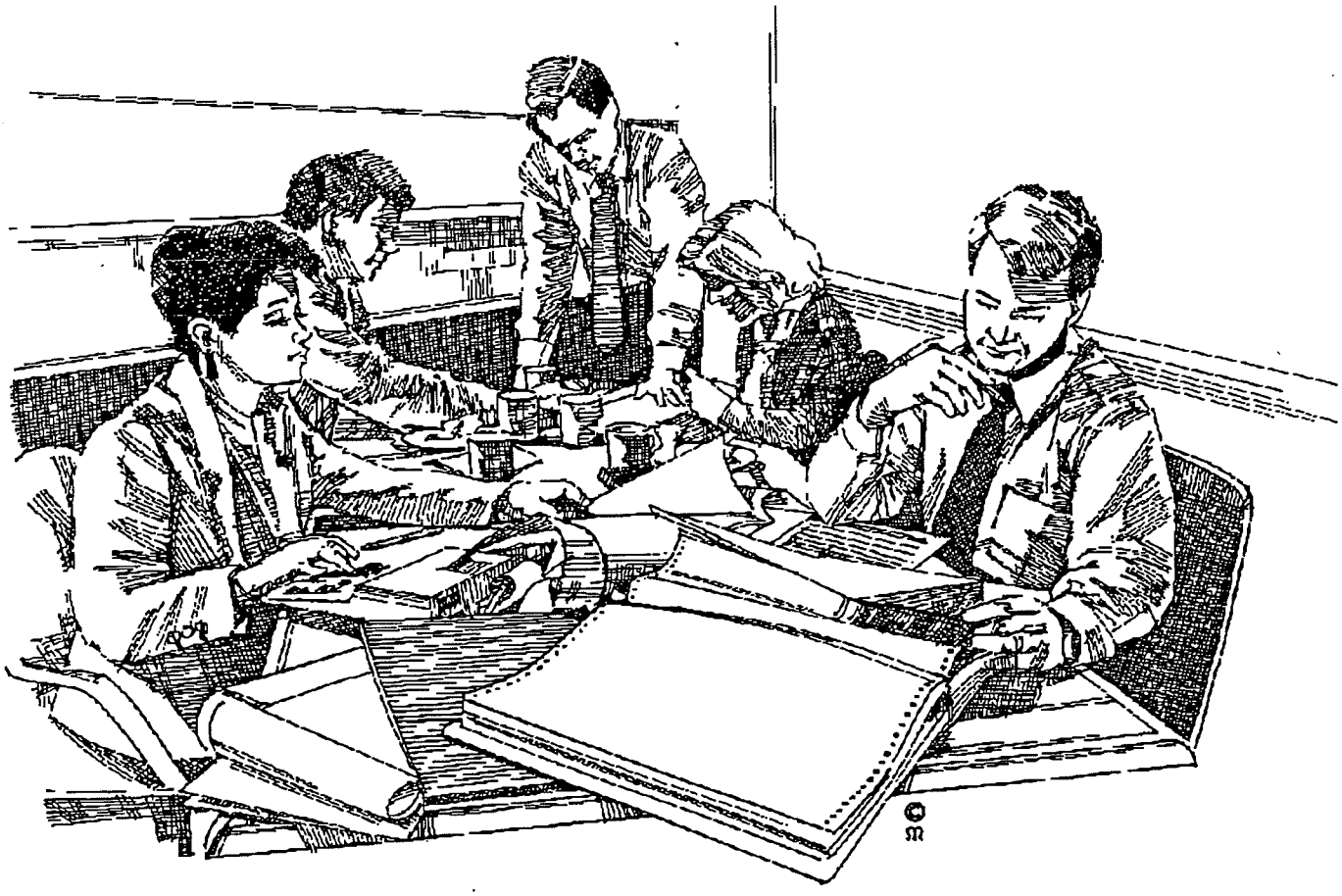
OFFICE OF PROGRAM AND PERFORMANCE EVALUATION

STAFFING AND FINANCIAL HISTORY

	1994	1995	1996 Adopted	1995-96 Change
Budget	$328,637	$316,881	$340,014	7.30%
Expenditures	$282,612	$270,257	NA	NA
Authorized Personnel	6	6	6	0%

Office Mission

The Bureau performs evaluations of operational performance of City agencies and provides a consulting service to the internal management.



CHIEF OPERATING OFFICER (Continued)

OFFICE OF PROGRAM AND PERFORMANCE EVALUATION (Continued)

FINANCIAL DATA

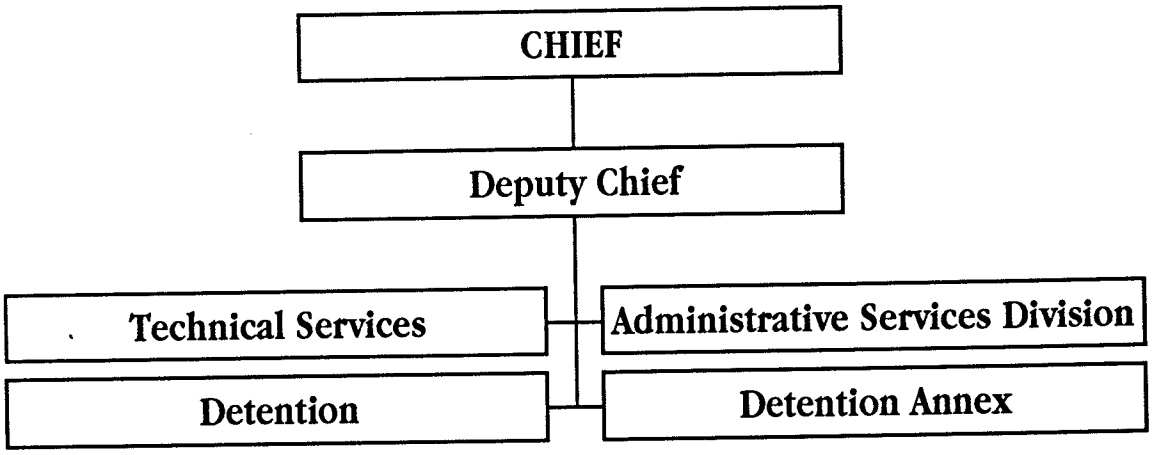
Budget by Major Account Group

ACCOUNT GROUP	1994 EXPENDITURES	1995 EXPENDITURES	1996 BUDGET
1. Personnel Expenses	268,359	261,077	325,004
2. Other Current Operating Expenses	8,769	9,160	13,310
7. Capital Expenses	5,484	20	1,700
Total	282,612	270,257	340,014

Source of Funds

FUND	1994 EXPENDITURES	1995 EXPENDITURES	1996 BUDGET
General Fund	282,612	270,257	340,014

CORRECTIONS



DEPARTMENT OF CORRECTIONS

Overview

The Department of Corrections is responsible for providing a safe, secure and humane institutional setting for those persons requiring incarceration in the City of Atlanta, as well as, meaningful correctional programs in an effort to deter criminal behavior. To this end, the department provides supervision to all pre-trial adults arrested for crimes committed in the City of Atlanta and is responsible for the custody of all adult offenders convicted for violating city ordinances and traffic misdemeanor offenses and sentenced by either the Municipal Court or the Traffic Court.

Agencies providing detainees to the department include the City of Atlanta Department of Police, Georgia State Patrol, Metro Atlanta Rapid Transit Authority (MARTA) Police Department and various public safety agencies serving the colleges and universities within the city limits.

The Department of Corrections has an authorized staff of 502 personnel (376 positions are in the General Fund) and is organized into four divisions: The Administrative Services Division, the Detention Division, the Detention Annex Division and the Technical Services Division.

The Detention Annex Division is responsible for the security and care of federal prisoners held by the City under a contractual agreement with the U.S. Marshal's Office. The division also oversees the department's weekender programs, and alternative community service weekend sentencing program for eligible offenders.

The Administrative Services Division coordinates and delivers support, management, career development and program services for the department's detention facilities. The division oversees the department's Management Services Building Maintenance, Food Services, and Career Development Sections, as well as Classification, Medical and mental Health, and Inmate Programs.

The Technical Services division is responsible for agency public and intergovernmental affairs, inmate drug testing, the automated information system, records management systems, inmate drug testing, the automated information system, records management systems, inmate booking and identification activities, and telecommunications, including the radio system and court video arraignment program.

DEPARTMENT OF CORRECTIONS

STAFFING AND FINANCIAL HISTORY

	1994	1995	1996 Adopted	1995-96 Change
Budget	$16,062,242	$17,300,750	$18,732,271	8.27%
Expenditures	$15,652,855	$18,651,284	NA	NA
Authorized Personnel	395	504	502	(0.40%)

Department Mission

The Department of Corrections is responsible for providing a safe, secure and humane institutional setting for those persons requiring incarceration in the City of Atlanta and meaningful correctional programs in an effort to deter criminal behavior.

DEPARTMENT OF CORRECTIONS

HIGHLIGHTS

- Implement court video arraignment program with Municipal and Traffic Courts.
- Implement automated bar code inmate management system.
- Expand federal prisoner population to 300 under contractual agreement.
- Revise staffing deployment and training plan developed under pilot QSI project.
- Privatize inmate commissary operation.
- Implement inmate fee for medical services.

DEPARTMENT OF CORRECTIONS (Continued)

FINANCIAL DATA

Budget by Major Account Group

ACCOUNT GROUP	1994 EXPENDITURES	1995 EXPENDITURES	1996 BUDGET
1. Personnel Expenses	13,210,268	15,700,796	14,728,640
2. Other Current Operating Expenses	1,975,778	2,530,496	3,101,617
5. Internal Service Expenses	338,955	355,032	365,698
7. Capital Expenses	127,854	64,960	536,316
Total	15,652,855	18,651,284	18,732,271

Budget by Activity

ACTIVITY		1996 BUDGET
Administrative Services:		
Office of Director	637,229	
Technician Services	1,187,564	
Management Services	552,676	
Building Maintenance	555,561	
Food Services	1,304,565	
Health Services	1,243,440	
Training	269,942	
Inmate Programs & Services	312,764	
Classifications	503,234	
Total Administration		6,566,975
Correctional Facilities:		
Correctional Center		73,540
Detention Facilities:		
Pre-Trail Detention Center	7,723,657	
Court Detention	820,997	
Transportation	335,870	
Grady Detention	1,848,735	
Federal Detention	1,222,075	
Detention Administration	140,422	
Total Detention Facilities		12,091,756
Total		18,732,271

Source of Funds

FUND	1994 EXPENDITURES	1995 EXPENDITURES	1996 BUDGET
General Fund	15,652,855	18,651,284	18,732,271

CITY OF ATLANTA 2000 • DESIRED PERFORMANCE OUTCOMES
DEPARTMENT OF CORRECTIONS
1996 MANAGEMENT PLAN

PRIORITY: CREATING A SAFER CITY

GOAL: TO MAINTAIN AN ENVIRONMENT IN WHICH CITIZENS, WORKERS AND VISITORS FEEL SAFE AND SECURE.

DESIRED OUTCOME	1995 PERFORMANCE	ATLANTA 2000 ∞ FIVE-YEAR PERFORMANCE PLAN				
		1996	1997	1998	1999	2000
1 Reduce inmate escapes and inappropriate releases from 8% to 2%	8%	6%	5%	4%	3%	2%
2 Reduce inmate institutional crime by 10% per year. (From 50 to 29)	50 crimes	45	40	36	32	29
3 Expand the elementary school jail tours program from 9 schools to 54 schools.	9 schools	18	27	34	43	54

CITY OF ATLANTA 2000 • DESIRED PERFORMANCE OUTCOMES
DEPARTMENT OF CORRECTIONS
1996 MANAGEMENT PLAN

PRIORITY: Delivering Quality Customer Services

GOAL: To provide services that are appropriate, cost effective and responsive to citizens' needs.

DESIRED OUTCOME	1995 PERFORMANCE	ATLANTA 2000 ∞ FIVE-YEAR PERFORMANCE PLAN				
		1996	1997	1998	1999	2000
1 Increase revenue enhancement collections from $2.3 mil to $8.5 mil.	$2.3m	$8.0m	$8.2m	$8.3m	$8.4m	$8.5m
2 Reduce unbudgeted overtime expenditures by 100%.	$800,000	$600,000	$400,000	$200,000	$100,000	$0
3 Reduce the average inmate bond release time by 75%.	2.5hrs	2.0hrs	1.7hrs	1.2hrs	1.0hrs	.5hrs
4 Reduce the attorney (surrogate) visit waiting period by 100%. (From 30 mins to 3 mins).	30 min	6 mi	3 min	3 min	3 min	3 min
5 Reduce the volume of inmate sick call requests by 30%.	42,600	38,340	36,000	34,000	32,000	30,000

CITY OF ATLANTA 2000 • DESIRED PERFORMANCE OUTCOMES
DEPARTMENT OF CORRECTIONS
1996 MANAGEMENT PLAN

PRIORITY: NEIGHBORHOOD VITALITY AND ECONOMIC DEVELOPMENT

GOAL: TO MAKE ATLANTA NEIGHBORHOODS ATTRACTIVE, VIBRANT AND SUSTAINABLE PLACES TO LIVE AND THE CITY A GOOD PLACE FOR BUSINESS.

DESIRED OUTCOME	1995 PERFORMANCE	ATLANTA 2000 ∞ FIVE-YEAR PERFORMANCE PLAN				
		1996	1997	1998	1999	2000
1 Increase the number of offender work hours to clean neighborhoods from 14,000 to 15,000.	14,000 hrs	15,000	15,000	15,000	15,000	15,000

HOUSING AND COMMUNITY DEVELOPMENT

COMMISSIONER

- Bureau of Neighborhood Services
- Bureau of Development & Finance
- Bureau of Economic Development (PIC)
- Bureau of Human Services
- Bureau of Economic Development

DEPARTMENT OF HOUSING AND COMMUNITY DEVELOPMENT

Overview

Cognizant that programs, systems and strategies of yesteryear have not been effective in solving the problems of inner city communities within the City of Atlanta, Mayor Campbell, pursuant to the HUD Consolidation Plan and the Empowerment Zone Strategic Plan, proposed the creation of a new department to be referred to as the Department of Housing and Community Development (DHCD). This new department was approved by Council in March of 1995.

The administration of Community Development Block Grants (CDBG) was transferred from the Department of Finance. The Office of Grants Development and Human Services was transferred to DHCD. Other components of the community development delivery system such as Housing Production, Housing Code Enforcement, located in the Department of Housing, and Nuisance Abatement, located in the Department of Public Works, were also transferred to the DHCD. In addition, a new Bureau of Economic Development was created in DHCD.

This reorganization consolidates the functions and activities necessary to affect community revitalization under one umbrella. The impact of this reorganization will ensure that funding availability decisions fall within the context of overall community needs such as housing, economic development, infrastructure and social services.

Under the Mayor's revised community revitalization delivery system, the displaced functions have been addressed by consolidation under the newly created department (DHCD). The reorganization of this department has positioned the proper tools to address the challenges in the Empowerment Zone in addition to city-wide community development issues and concerns.

The consolidation of these functions and activities under one department provides the City of Atlanta several benefits. Significant among these benefits are a greater efficiency of structure and partnerships and a more comprehensive and effective service delivery system incorporating the total Quality Management (TQM) concept. In a nutshell, this department satisfies the need for a more holistic approach for serving inner city communities.

In an effort to address issues of community growth or lack of growth and chart a positive future for Atlanta, the city began a massive public effort aimed at redevelopment of its communities. The Corporation for Olympic Development in Atlanta developed a comprehensive plan, the Neighborhood Revitalization Program, which serves as a guide to future development decisions, reflecting both an overall vision of the city's future and individual concerns of Atlanta's neighborhoods.

The mission of the Corporation for Olympic Development in Atlanta (CODA) is to assist the City of Atlanta in the creation of a lasting Olympic legacy by planning, coordinating and implementing the Olympic Development Program and managing redevelopment programs within the city in preparation for the 1996 Summer Olympic Games.

In the 1995 Neighborhood Revitalization Program, CODA completed the Mechanicsville, Auburn Avenue and Old fourth Ward redevelopment plans. CODA managed these plans and the previously completed Summerhill plan through the City's formal redevelopment plan adoption process. All were adopted by City Council and approved by the Mayor. Summerhill mobilization and implementation was begun in 1995 and will continue into 1996. In 1996 CODA will prepare redevelopment plans for Peoplestown,

Atlanta University Center and linkage neighborhoods and Vine City. In addition, Mechanicville, Auburn Avenue and Old Fourth Ward mobilization and implementation are scheduled for 1996.

In the 1995 Public Spaces Program, CODA raised over $9 million in private commitments, completed the design development phase of the pedestrian corridors and neighborhood street improvements, continued the design and planning for other public improvements including art, parks, and signage. In addition CODA bid, issued contracts and began construction on 22 construction packages. Work includes widening sidewalks, improving intersections to facilitate vehicular and pedestrian circulation, improving landscaping and adding trees, installing signature lighting, creating, renovating and expanding public parks, repairing curbs, adding architectural pavers, making ancillary storm drainage improving, adding street/park furnishings, historical monuments and art displays. In 1996, work will be completed on the following projects: Capitol Corridor, Auburn Corridor, Peachtree Corridor, International corridor, Tenth Street Corridor, Abernathy corridor, Georgia Avenue corridor, Atlanta University/Westside Corridor, Woodruff Park, the Olympic Ring Neighborhood Street Improvements, Summerhill Founders" Park and Street Extensions, the Georgia Tech-Freedom Park Bikeway, Freedom Park, and other public improvements. The community's goal is to attract growth and provide a framework for sustainable economic development. The lessons and accomplishments of CODA must be continued in a successor redevelopment agency once CODA sunsets in December, 1996.

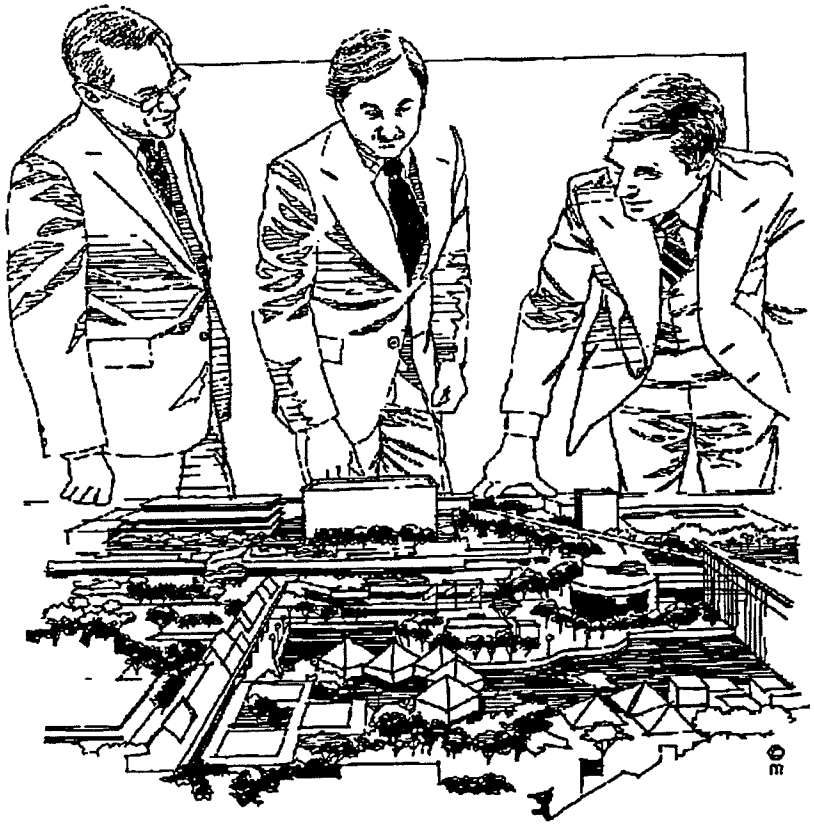
DEPARTMENT OF HOUSING AND COMMUNITY DEVELOPMENT

STAFFING AND FINANCIAL HISTORY

	1994	1995	1996 Adopted	1995-96 Change
Budget	$3,415,258	$4,840,793	$5,352,101	10.56%
Expenditures	$3,290,758	$3,396,596	NA	NA
Authorized Personnel	89	181	186	2.76%

Department Mission

The Department of Housing and Community Development will be charged with all elements of community development, including housing, economic development and human services to devise an integrated approach to building viable communities. The department will have a vision for much needed change for the community so that all members will become productive and contribute to the community; attain economic self-sufficiency and gainful employment; be provided safe, decent and affordable housing; be provided a physical environment with viable community infrastructure.



DEPARTMENT OF HOUSING AND COMMUNITY DEVELOPMENT

Highlights

- To make Atlanta neighborhoods attractive, vibrant and sustainable places to live, and the City a good place for business investment.
- To increase demolition of dilapidated housing and clearing/cleaning vacant lots.
- To increase the number of minority firms and neighborhood residents participating in city projects.
- Leverage the Olympics to promote the City's intown neighborhoods globally as a good place to live and do business.
- Create and expand economic development opportunities which will attract private investments in the City.
- To increase the supply of housing and integrated human services specifically for the homeless, including emergency shelters, transitional housing and special needs housing.
- To rehabilitate existing housing stock primarily for homeowners, community-based rental properties and public housing; To increase mixed income housing development.
- To promote home ownership for citizens of low/moderate income including credit counseling, mortgage default counseling and down payment assistance.
- To establish comprehensive training programs for increased production in code enforcement and public nuisance abatement efforts.
- To increase resources for housing financing and to establish mechanisms to leverage private resources.

DEPARTMENT OF HOUSING AND COMMUNITY DEVELOPMENT (Continued)

FINANCIAL DATA

Department by Major Account Group

ACCOUNT GROUP	EXPENDITURES	EXPENDITURES	BUDGET
1. Personnel Expenses	2,567,758	2,640,282	3,597,259
2. Other Current Operating Expenses	659,178	583,849	1,412,396
5. Internal Service Expenses	46,527	60,586	59,657
6. Intergovernmental/Interfund Expenses	-	-	24,740
7. Capital Expenses	17,295	111,609	26,798
9. Reserve for Appropriation	-	-	231,251
Total	3,290,758	3,396,596	5,352,101

Department by Organization Unit

BUREAU	1994 EXPENDITURES	1995 EXPENDITURES	1996 BUDGET
Office of the Commissioner	342,248	464,000	676,195
Bureau of Neighborhood Services	1,746,804	1,852,991	2,000,197
Bureau of Development and Finance	223,302	157,093	179,119
Bureau of Economic Development	710,542	235,977	1,526,838
Bureau of Human Services	267,861	676,535	969,752
Total	3,290,758	3,396,596	5,352,101

Source of Funds

FUND	1994 EXPENDITURES	1995 EXPENDITURES	1996 BUDGET
General Fund	3,290,758	3,396,596	5,352,101
Community Development and Trust Fund	-	-	-
Total	3,290,758	3,396,596	5,352,101

CITY OF ATLANTA 2000 • DESIRED PERFORMANCE OUTCOMES
DEPARTMENT OF HOUSING AND COMMUNITY DEVELOPMENT
1996 MANAGEMENT PLAN

PRIORITY: Neighborhood Vitality and Economic Development

GOAL: To make Atlanta neighborhoods attractive, vibrant and sustainable palces to live and the City a good place for business investment.

DESIRED OUTCOME	1995 PERFORMANCE	ATLANTA 2000 ∞ FIVE-YEAR PERFORMANCE PLAN				
		1996	1997	1998	1999	2000
1 Increase percentage of home owners in Atlanta neighborhoods from 40% to 50%	40%	42%	45%	48%	49%	50%
2 Reduce neighborhood blight by demolishing, cleaning and closing 3,750 deteriorated units	800	1000	1000	750	500	500
3 Increase the number of "quality" affordable rental units by generating 2,500 new units	500	500	500	500	500	500
4 Increase community satisfaction from 10% to 100% by improving communication relative to housing code enforcement	10%	30%	50%	60%	100%	100%
5 Reduce neighborhood blight by coordinating the cleaning and maintaining 600 vacant lots.	300	600	650	700	700	700
6 Enhance economic viability of targeted neighborhoods through the redevelopment of the existing commercial corridors.	*	2	3	3	3	4

CITY OF ATLANTA 2000 • DESIRED PERFORMANCE OUTCOMES
DEPARTMENT OF HOUSING AND COMMUNITY DEVELOPMENT
1996 MANAGEMENT PLAN

PRIORITY: Neighborhood Vitality and Economic Development

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		1996	1997	1998	1999	2000
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2 Reduce neighborhood blight by demolishing, cleaning and closing 3,750 deteriorated units	800	1000	1000	750	500	500
3 Increase the number of "quality" affordable rental units by generating 2,500 new units	500	500	500	500	500	500
4 Increase community satisfaction from 10% to 100% by improving communication relative to housing code enforcement	10%	30%	50%	60%	100%	100%
5 Reduce neighborhood blight by coordinating the cleaning and maintaining 600 vacant lots.	300	600	650	700	700	700
6 Enhance economic viability of targeted neighborhoods through the redevelopment of the existing commercial corridors.	*	2	3	3	3	4

CITY OF ATLANTA 2000 • DESIRED PERFORMANCE OUTCOMES
DEPARTMENT OF HOUSING AND COMMUNITY DEVELOPMENT
BUREAU OF HUMAN SERVICES
1996 MANAGEMENT PLAN

PRIORITY: Creating a safer city

GOAL: To maintain an environment in which citizens, workers, and vistors feel safe and secure.

DESIRED OUTCOME	1995 PERFORMANCE	ATLANTA 2000 ∞ FIVE-YEAR PERFORMANCE PLAN				
		1996	1997	1998	1999	2000
1 Assist senior citizens with emergency support services.	$876	$1,000	$1,000	$1,000	$1,000	$1,000
2 Maintain 130 emergency and 56 transitional shelters for homeless men, women, women with children and intact families; and 200 emergency spaces for homeless men during the winter months.	186 200	200 225	220 225	220 225	220 225	220 225
3 Provide 20 shelter beds for make substance abusers in rehabilitation.	0	20	20	20	20	20

CITY OF ATLANTA 2000 • DESIRED PERFORMANCE OUTCOMES
DEPARTMENT OF HOUSING AND COMMUNITY DEVELOPMENT
Bureau of Human Services
1996 MANAGEMENT PLAN

PRIORITY: Neighborhood Vitality and Economic Development

GOAL: To make Atlanta neighborhoods attractive places to live and a good polace for business investmen

DESIRED OUTCOME	1995 PERFORMANCE	ATLANTA 2000 ∞ FIVE-YEAR PERFORMANCE PLAN				
		1996	1997	1998	1999	2000
1 Provide summer employment for 130 youth.	132	130	140	140	150	150

DEPARTMENT OF HOUSING AND COMMUNITY DEVELOPMENT
(Continued)

Office of the Commissioner

The Office of the Commissioner will provide policy and management direction for the planning and implementation of the Consolidation Plan undertaken by the Offices of Housing, Economic Development, and Human Services. This office will house the City's grants development and grants management units. It will assure that the level of federal, state, and local funding availability aggressively pursued and managed in the most effective and prudent manner possible.

FINANCIAL DATA

Budget by Major Account Group

ACCOUNT GROUP	1994 EXPENDITURES	1995 EXPENDITURES	1996 BUDGET
1. Personnel Expenses	298,228	365,442	511,108
2. Other Current Operating Expenses	13,562	44,053	110,114
5. Internal Service Expenses	29,705	35,111	35,023
7. Capital Expenses	754	19,394	19,950
9. Reserve for Appropriation	-	-	-
Total	342,249	464,000	676,195

Budget by Activity

Source of Funds

FUND	1994 EXPENDITURES	1995 EXPENDITURES	1996 BUDGET
General Fund	342,249	464,000	676,195

DEPARTMENT OF HOUSING AND COMMUNITY DEVELOPMENT
(Continued)

Bureau of Neighborhood Services

The Bureau of Neighborhood Services will be tasked with increasing the supply of safe, decent, and sanitary housing for persons with low and moderate incomes as well as those persons with special needs.

FINANCIAL DATA

Budget by Major Account Group

ACCOUNT GROUP	1994 EXPENDITURES	1995 EXPENDITURES	1996 BUDGET
1. Personnel Expenses	1,666,489	1,618,111	1,844,695
2. Other Current Operating Expenses	70,288	149,507	154,089
5. Internal Service Expenses	208	3,318	1,413
7. Capital Expenses	9,819	82,055	-
9. Reserve for Appropriation	-	-	-
Total	1,746,804	1,852,991	2,000,197

Budget by Activity

ACTIVITY	1996 BUDGET
Office of the Director	131,619
Housing Code Compliance	286,587
Housing Code Inspections	906,441
Housing Demolition	351,850
Sanitary Code Enforcement	323,700
Total	2,000,197

Source of Funds

FUND	1994 EXPENDITURES	1995 EXPENDITURES	1996 BUDGET
General Fund	1,746,804	1,852,991	2,000,197

DEPARTMENT OF HOUSING AND COMMUNITY DEVELOPMENT
(Continued)

Bureau of Economic Development

The Bureau of Economic Development is charged with the overall responsibility for providing and expanding opportunities for economic independence. This initiative will encompass the development of jobs, job training, education, programs for youth, the elderly and displaced workers. It will oversee and monitor activities for the Empowerment Zone initiative and the Atlanta Economic Development Corporation (AEDC).

FINANCIAL DATA

Budget by Major Account Group

ACCOUNT GROUP	1994 EXPENDITURES	1995 EXPENDITURES	1996 BUDGET
1. Personnel Expenses	142,391	242,270	760,003
2. Other Current Operating Expenses	566,367	2,041	575,584
5. Internal Service Expenses	-	-	-
7. Capital Expenses	1,784	1,666	-
9. Reserve for Appropriation	-	-	191,251
Total	710,542	245,977	1,526,838

Budget by Activity

ACTIVITY	1996 BUDGET
Office of the Director	958,388
Economic Development	375,755
Redevelopment	192,695
Total	1,526,838

Source of Funds

FUND	1994 EXPENDITURES	1995 EXPENDITURES	1996 BUDGET
General Fund	710,542	245,977	1,526,838

DEPARTMENT OF HOUSING AND COMMUNITY DEVELOPMENT
(Continued)

Bureau of Development and Finance

The mission of the Bureau of Development and Finance is to assist builders and developers in locating various forms of financing and to participate in public/private forms of financing and to participate in public/private partnerships aimed at creating and sustaining affordable housing. The bureau seeks to increase home ownership opportunities and options available to low and moderate income persons as well as those persons with special needs.

FINANCIAL DATA

Budget by Major Account Group

ACCOUNT GROUP	1994 EXPENDITURES	1995 EXPENDITURES	1996 BUDGET
1. Personnel Expenses	219,718	152,795	173,319
2. Other Current Operating Expenses	3,109	4,298	5,800
7. Capital Expenses	475	-	-
Total	223,302	157,093	179,119

Source of Funds

FUND	1994 EXPENDITURES	1995 EXPENDITURES	1996 BUDGET
General Fund	223,302	157,093	179,119

DEPARTMENT OF HOUSING AND COMMUNITY DEVELOPMENT
(Continued)

Bureau of Human Services

The Bureau of Human Services will have as its primary focus the creation and integration of viable human service delivery systems aimed at decreasing social ills and the substandard of wellness in the community. This office will act as liaison for the resolution of citizen complaints and service referrals.

FINANCIAL DATA

Budget by Major Account Group

ACCOUNT GROUP	1994 EXPENDITURES	1995 EXPENDITURES	1996 BUDGET
1. Personnel Expenses	240,932	261,664	308,134
2. Other Current Operating Expenses	5,852	383,950	566,809
5. Internal Service Expenses	16,614	22,427	23,221
6. Intergovernmental/Interfund Expenses	-	-	24,740
7. Capital Expenses	4,463	8,494	6,848
9. Reserve for Appropriation	-	-	40,000
Total	267,861	676,535	969,752

Budget by Activity

ACTIVITY	1996 BUDGET
Office of the Director	358,950
Social Develop[Development Administration	610,802
Total	969,752

Source of Funds

FUND	1994 EXPENDITURES	1995 EXPENDITURES	1996 BUDGET
General Fund	267,861	676,535	969,752

ADMINISTRATIVE SERVICES

COMMISSIONER

- Bureau of General Services
- Bureau of Purchasing & Real Estate
- Bureau of Motor Transport Services
- Bureau of Management Information Systems

DEPARTMENT OF ADMINISTRATIVE SERVICES

Overview

The mission of the Department of Administrative Services is to provide quality support services to our internal and external customers in and efficient and effective manner.

Providing quality services means meeting and/or exceeding customer service expectations.

CUSTOMER DO NOT EXPECT	CUSTOMERS EXPECT
To be talked down to	Friendly attitudes
To have their complaints treated as nuisances. *(complaints are symptoms that problems exist)*	Special treatment
Excuses	Honest effort
To hear what policy says	An apology
The runaround	A "Fair Fix"

We will understand and be responsive to the needs of our customer.

- Provide open, timely communication.
- Encourage and be receptive to feedback.
- Commit to Quality Service initiatives.

We will serve and protect the public interest.

- Protect assets entrusted to our stewardship.
- Spend tax dollars wisely.
- Achieve a corporate culture that is intolerant of fraud, waste, and mismanagement.

We believe that teamwork and single corporate image are vital to accomplishing our Mission.

- Promote teamwork in serving our customers.
- Respect and support each other and DAS in total.

We believe that the achievement of our mission is dependent upon a professional and dedicated workforce.

- Value employees and treat them fairly, equitable, and with respect.
- Provide employees with training and development to help them reach their fullest potential.
- Provide employees a work environment that enhances their ability to excel.

We will conduct our business using the highest standards of ethical behavior.

- Maintain a personal commitment to professionalism and integrity.
- Avoid even the appearance of conflict of interest.
- Ensure fair and equitable treatment of all persons we deal with.

We will be open to and promote new ideas.

- Provide and atmosphere that encourages and rewards creativity and innovation.

Commissioner's Office

The Commissioner's Office provides leadership and coordination of all programs and activities of the Department of Administrative Services. The Commissioner's Office aggressively promotes innovative management strategies that reduce costs and improve services.

Bureau of General Services

The Bureau of General Services provides facility management services and leasing of various City facilities. Services include architectural services, telephone services, building maintenance, records management, City mail, parking, service contract administration and the other facility support services.

Bureau of Purchasing and Real Estate

The Bureau of Purchasing and Real Estate provides for the procurement of all materials, supplies, equipment, improvements to real property and professional and non-professional services used by City agencies. It also provides management of real property for City agencies and the acquisition and disposition of real and personal property.

Bureau of Motor Transport Services

The Bureau of Motor Transport Services provides fleet management services for the 6,000 unit centralized City equipment fleet. Services include planning and coordinating fleet maintenance, equipment procurement, automated fuel dispensing, equipment specifications, equipment and license testing and training, and City transportation services.

Management Information Systems

The Bureau of Management Information Systems provides information technology and data processing support and services through a central mainframe and distributed micro, and midrange computer configurations. Services include information technology (IT) procurement, equipment maintenance and service consultation, and IT strategic planning and coordination.

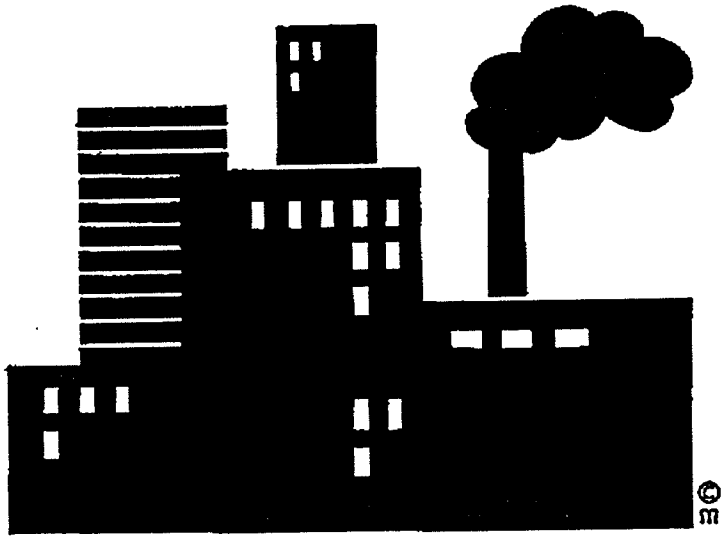
DEPARTMENT OF ADMINISTRATIVE SERVICES

STAFFING AND FINANCIAL HISTORY

	1994	1995	1996 Adopted	1995-96 Change
Budget	$44,441,678	$40,114,177	$38,074,502	(5.08)%
Expenditures	$39,098,129	$40,000,290	NA	NA
Authorized Personnel	500	463	455	(1.73)%

Department Mission

The mission of the Department of Administrative Services is to provide support services in the areas of vehicle maintenance, building maintenance and security, procurement, city-wide architectural services, real estate management, and management information systems.



DEPARTMENT OF ADMINISTRATIVE SERVICES

HIGHLIGHTS

- Improved service time for resolving routing facility maintenance requests (90% within 24 hours).
- Expand employee shuttle service between City Hall South, City Hall East and satellite employee parking lots.
- Design Quarterly "How To Do Business with the City" seminars to provide citizens and vendors with information about city contracting, procurement, payment and bid processes.
- Implementation of Purchasing Bid Hot Line.
- Development and usage of decentralized interactive contract document.

DEPARTMENT OF ADMINISTRATIVE SERVICES (Continued)

FINANCIAL DATA

Department by Major Account Group

ACCOUNT GROUP	1994 EXPENDITURE	1995 EXPENDITURE	1996 BUDGET
1. Personnel Expenses	18,519,125	17,423,399	20,228,005
2. Other Current Operating Expenses	14,994,394	15,704,023	15,423,520
5. Internal Service Expenses	4,913,687	4,951,008	582,257
7. Capital Expenses	670,923	1,921,860	1,840,720
Total	39,098,129	40,000,290	38,074,502

Department by Organization Unit

BUREAU	1994 EXPENDITURE	1995 EXPENDITURES	1996 BUDGET
Office of Commissioner	155,313	263,276	275,513
General Services	8,190,457	6,528,750	7,626,890
Purchasing and Real Estate	1,933,315	2,049,531	2,375,067
Motor Transport Services	20,428,574	21,022,118	20,494,984
Management Information Systems	8,390,470	10,136,615	7,302,048
Total	39,098,129	40,000,290	38,074,502

Source of Funds

FUND	1994 EXPENDITURE	1995 EXPENDITURE	1996 BUDGET
General Fund	10,141,017	8,637,330	9,943,195
Water & Sewerage Renewal & Ext. Fund	138,068	134,660	146,984
Internal Service Fund	28,819,044	31,158,733	27,797,032
Airport Revenue Fund	-	62,896	101,241
1994 Referendum G.O. Bond Fund	-	6,671	39,529
Water & Sewerage Revenue Fund	-	-	46,521
Total	39,098,129	40,000,290	38,074,502

CITY OF ATLANTA 2000 • DESIRED PERFORMANCE OUTCOMES
DEPARTMENT OF ADMINISTRATIVE SERVICES
1996 MANAGEMENT PLAN

PRIORITY: Delivering Quality Customer Services

GOAL: To Provide Services That Are Appropriate, Cost-Effective and Responsive To Citizens' Needs

DESIRED OUTCOME	1995 PERFORMANCE	ATLANTA 2000 ∞ FIVE-YEAR PERFORMANCE PLAN				
		1996	1997	1998	1999	2000
1 Have 100% of first line equipment available at the beginning of the workday/shift	*	100%	100%	100%	100%	100%
2 Reduce turnaround time of performing repairs on City's motorized fleet	**	**	**	**	**	**
3 Complete all routine facililty maintenance requests within 24 hours	*	100%	100%	100%	100%	100%
4 Manage information distributive systems from a citywide perspective	*	33%	26%	26%	10%	5%
5 Improve citizens' access to information (e.g. library, NPU and Rec Centers)	*	20%	25%	30%	15%	10%
6 Reduce contracting cycle time from 120 days to 60 days	120 days	60	60	60	60	60

**Information not available. To be provided at a later date.*

***Turnaround times will be reduced by fleet category, (for example - Medium & Heavy trucks from 9.3 days to 4.5 days).*

DEPARTMENT OF ADMINISTRATIVE SERVICES (Continued)

Administration

The Commissioner's Office provides direction and coordination of all programs and activities of the Department of Administrative Services.

FINANCIAL DATA

Budget by Major Account Group

ACCOUNT GROUP	1994 EXPENDITURES	1995 EXPENDITURES	1996 BUDGET
1. Personnel Expenses	149,729	210,525	260,749
2. Other Current Operating Expenses	3,449	5,898	9,097
5. Internal Service Expenses	2,135	5,709	4,741
7. Capital Expenses	-	41,144	926
Total	155,313	263,276	275,513

Budget by Activity

ACTIVITY	1996 BUDGET
Office of Commissioner	275,513

Source of Funds

FUND	1994 EXPENDITURES	1995 EXPENDITURES	1996 BUDGET
General Fund	155,313	263,276	275,513

DEPARTMENT OF ADMINISTRATIVE SERVICES (Continued)

Bureau of General Services

The Bureau of General Services provides full maintenance and security of city facilities, space management, phone service, records management, mail, and HVAC preventive maintenance services; and leasing of various city facilities.

FINANCIAL DATA

Budget by Major Account Group

ACCOUNT GROUP	1994 EXPENDITURES	1995 EXPENDITURES	1996 BUDGET
1. Personnel Expenses	3,028,503	2,334,874	2,707,585
2. Other Current Operating Expenses	5,091,460	4,136,216	4,749,222
5. Internal Service Expenses	40,365	47,676	49,552
7. Capital Expenses	30,129	9,984	1,120,531
Total	8,190,457	6,528,750	7,626,890

Department by Organization Unit

		1996 BUDGET
Office of Director		641,574
Neighborhood Facilities Adm.		13,620
Communication Center		164,271
Facilities Maintenance		
Georgia Hill	307,955	
City Hall Complex	2,564,174	
Southeast Atlanta	198,343	
HVAC	146,677	
M. L. King	-	
818 Washington	318,215	
Candler Warehouse	59	
Maintenance Mgmt.	42,055	
Dunbar	237,164	
City Hall East	1,580,625	
Municipal Court	261,532	
Total Facilities Maintenance		5,656,779
Mail Service		288,794
Records Management		367,365
Architectural Services		494,487
Total		7,626,890

Source of Funds

FUND	1994 EXPENDITURES	1995 EXPENDITURES	1996 BUDGET
General Fund	8,052,389	6,394,090	7,479,906
Water and Sewerage Renewal & Extension Fund	138,068	134,660	146,984
Total	8,190,457	6,528,750	7,626,890

DEPARTMENT OF ADMINISTRATIVE SERVICES (Continued)

Bureau of Purchasing and Real Estate

The Bureau provides for the procurement of all materials, supplies, equipment, improvements to real property, and professional and non-professional services used by City agencies. It also provides management of real property for City agencies and the acquisition and disposition of real and personal property.

FINANCIAL DATA

Budget by Major Account Group

ACCOUNT GROUP	1994 EXPENDITURES	1995 EXPENDITURES	1996 BUDGET
1. Personnel Expenses	1,498,723	1,435,935	1,752,950
2. Other Current Operating Expenses	63,901	82,236	82,200
5. Internal Service Expenses	358,424	524,364	527,964
7. Capital Expenses	12,267	6,996	11,953
9. Reserve for Appropriation	-	-	-
Total	1,933,315	2,049,531	2,375,067

Department by Organization Unit

	1996 BUDGET
Office of Director	791,167
Administrative Support	-
Contracts	712,149
Procurement	634,240
Surplus Property	-
Real Estate	237,511
Total	2,375,067

Source of Funds

FUND	1994 EXPENDITURES	1995 EXPENDITURES	1996 BUDGET
General Fund	1,933,315	1,979,964	2,187,776
1994 Referendum	-	6,671	39,529
General Fund	-	62,896	101,241
General Fund	-	-	46,521
Total	1,933,315	2,049,531	2,375,067

Bureau of Motor Transport Services

The Bureau manages the City's 5,294 unit motorized equipment fleet, by providing scheduled and unscheduled maintenance, purchasing and dispensing fuel, and developing specifications for motorized equipment acquisitions.

FINANCIAL DATA

Budget by Major Account Group

ACCOUNT GROUP	1994 EXPENDITURES	1995 EXPENDITURES	1996 BUDGET
1. Personnel Expenses	10,434,168	10,127,150	11,505,805
2. Other Current Operating Expenses	7,075,027	7,376,472	8,503,627
5. Internal Service Expenses	2,859,424	3,137,882	-
7. Capital Expenses	59,955	380,614	485,552
Total	20,428,574	21,022,118	20,494,984

Department by Organization Unit

	1996 BUDGET
Management Support	1,480,242
Production Operations	18,945,125
Loan Pool	69,617
Total	20,494,984

Source of Funds

FUND	1994 EXPENDITURES	1995 EXPENDITURES	1996 BUDGET
Internal Service Fund	20,428,574	21,022,118	20,494,984

DEPARTMENT OF ADMINISTRATIVE SERVICES (Continued)

Bureau of Management Information Systems

Management Systems Provides centralized data processing services in the development and operation of computer systems for all user city agencies and departments.

FINANCIAL DATA

Budget by Major Account Group

ACCOUNT GROUP	1994 EXPENDITURES	1995 EXPENDITURES	1996 BUDGET
1. Personnel Expenses	3,408,002	3,314,915	4,000,916
2. Other Current Operating Expenses	2,760,557	4,103,201	2,079,374
5. Internal Service Expenses	1,653,339	1,235,377	-
7. Capital Expenses	568,572	1,483,122	1,221,758
Total	8,390,470	10,136,615	7,302,048

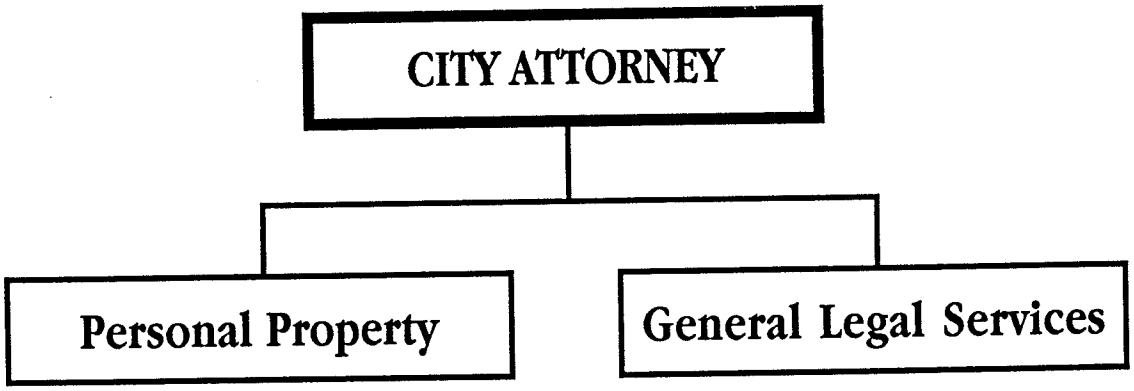
Department by Organization Unit

	1996 BUDGET
Office of Director	407,363
Computer Operations	3,623,723
Systems and Programming	2,307,599
Systems Planning and Research	486,761
Technical Services	476,602
Total	7,302,048

Source of Funds

FUND	1994 EXPENDITURES	1995 EXPENDITURES	1996 BUDGET
Internal Service Fund	8,390,470	10,136,615	7,302,048

Department of LAW



LAW DEPARTMENT

Overview

The Department of Law provides legal service for the City of Atlanta, the Mayor, President of Council, Council Members, Department Heads and other Department representative, its employees, Boards and Commissioners and protects the City's rights and assets through the provision of professional legal services.

The Law Department provides a complete range of legal services including advice and counsel, litigation, processing claims, handling internal investigations and the preparation of numerous documents in order to protect the City rights and assets. These functions include extensive research, preparation of resolutions and ordinance for legislative review and action, and attendance at City Council meetings to address issues that may arise during the course of discussing business.

The Law Department has been active in the past year in assisting the Department of Housing with the demolition of unsound structures, especially those in neighborhoods impacted by the Olympics. This effort has not only removed unsightly structures, but also helped eliminate areas where criminal activity such as drug deals might occur.

The Law Department handled numerous complex legal matters relating to the expansion and development of Hartsfield Atlanta International Airport, and the implementation of developing the new concessionaire agreements by providing information to several hundred potential concessionaires. This activity is ongoing.

Anticipated activities involve the continuing preparation for the 1996 Olympics, which will escalate all facets of operation within the Law Department as the event approaches.

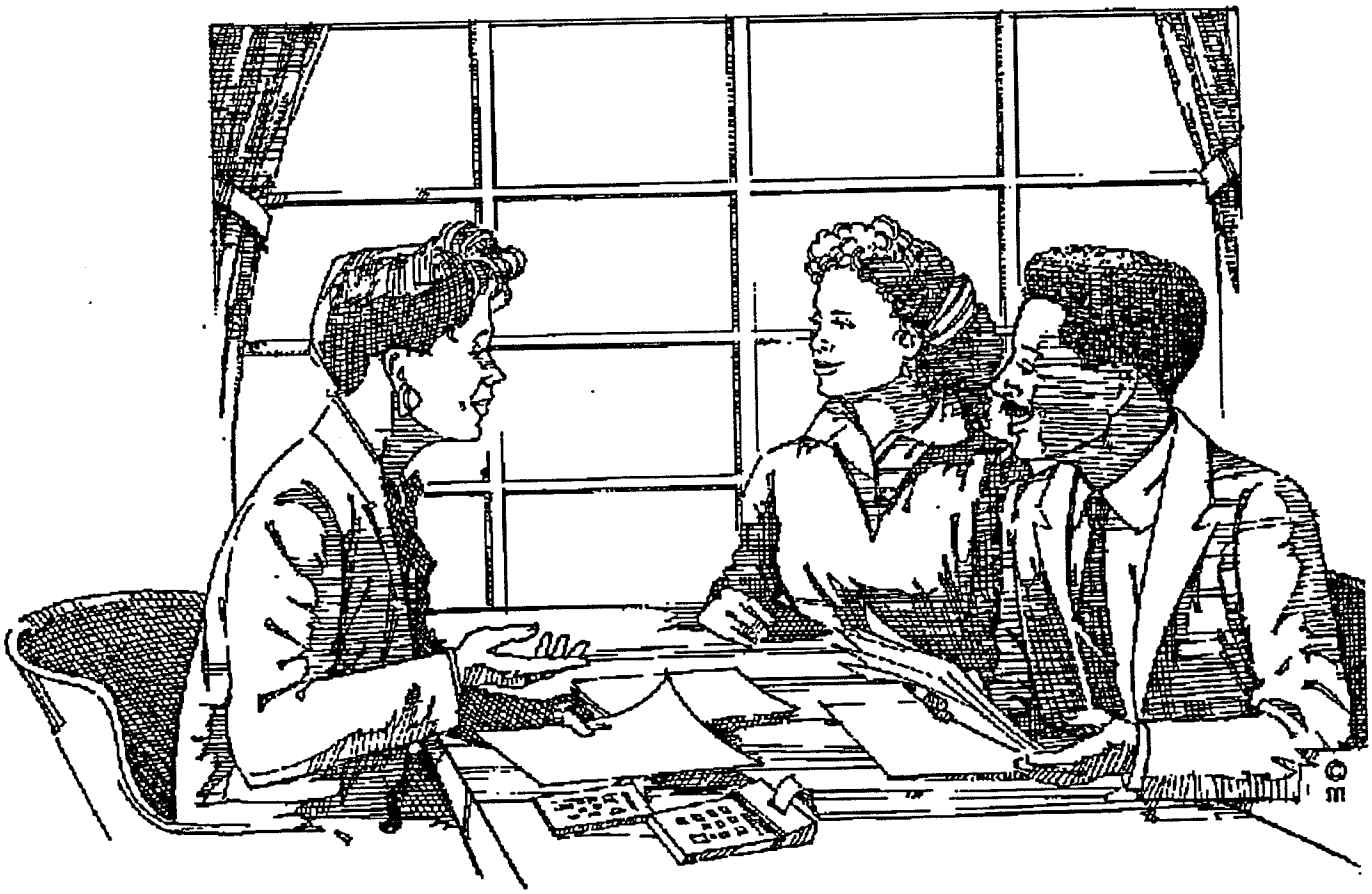
DEPARTMENT OF LAW

STAFFING AND FINANCIAL HISTORY

	1994	1995	1996 Adopted	1995-96 Change
Budget	$3,226,427	$3,656,415	$4,031,263	10.25%
Expenditures	$3,186,399	$3,543,065	NA	NA
Authorized Personnel	64	69	69	0%

Department Mission

The Department of Law provides legal services including advice and counsel, litigation, claims investigations, and document preparation in order to protect the City's rights and assets.



LAW DEPARTMENT

Highlights

- Review and redraft Telecommunications Franchises. Major changes in Federal and State laws affected the use of public rights-of-way in 1995. Legislation pertaining to these issues will continue to be handled by the Law Department
- Negotiate and finalize various Olympic Services Agreement to provide extra Police, Fire and other Governmental services.
- Participate in the implementation of the Empowerment Zone Federal Grant.
- Handle all claims and litigation on behalf of the City.
- Provide legal assistance in monitoring contracts and other activities related to the $150M bond issue to implement needed repairs to the City's infrastructure.
- Participate in legal aspects of Olympic preparation in the upcoming months.
- Defend the City's departmental personnel decisions in Civil Service Board hearings.
- Continue participation in collection of outstanding Water bills.
- Assist in the formulation of the City's departmental policies and procedures for assessing charges for Water accounts that were under-billed.
- Defend the City in litigation in all suits, its departments, officials and employees.
- Prepare and handle a number of contracts for Aviation, including, but not limited to:
  - •Finalizing new People Mover Contract
  - •Complete fourth door project on automated People Mover System.
  - •Complete excess of 60 construction projects totaling over $60M.

DEPARTMENT OF LAW (Continued)

FINANCIAL DATA

Department by Major Account Group

ACCOUNT GROUP	1994 EXPENDITURES	1995 EXPENDITURES	1996 BUDGET
1. Personnel Expenses	2,811,515	3,076,955	3,497,719
2. Other Current Operating Expenses	286,488	384,321	440,861
5. Internal Service Expenses	35,548	39,256	38,743
7. Capital Expenses	52,848	42,533	53,940
Total	3,186,399	3,543,065	4,031,263

Budget by Activity

ACTIVITY	1996 BUDGET
City Attorney	3,677,585
Real Estate	353,678
Total	4,031,263

Source of Funds

FUND	1994 EXPENDITURES	1995 EXPENDITURES	1996 BUDGET
General Fund	2,747,956	2,876,695	3,308,214
Community Development Fund	-	-	-
Airport Revenue Fund	197,959	457,216	477,355
Airport Renewal and Extension Fund	10,836	73	1,830
Water and Sewerage Revenue Fund	225,505	209,081	243,398
Water and Sewerage Renewal & Extension Fund	4,143	-	466
Total	3,186,399	3,543,065	4,031,263

CITY OF ATLANTA 2000 • DESIRED PERFORMANCE OUTCOMES
DEPARTMENT OF LAW
1996 MANAGEMENT PLAN

PRIORITY: Delivering Quality Customer Services

GOAL: To provide services that are appropriate, cost effective and responsive to citizens' needs.

DESIRED OUTCOME	1995 PERFORMANCE	ATLANTA 2000 ∞ FIVE-YEAR PERFORMANCE PLAN				
		1996	1997	1998	1999	2000
1 Decrease ratio of attorney time spent on administrative functions from 30% to 15%.	30%	15%	15%	15%	15%	15%
2 Increase volume of suits won by the City.*	*	*	*	*	*	*

*Information not available.
To be provided at a later date.

FINANCE

CHIEF FINANCIAL OFFICER

- Bureau of Budget and Management Analysis
- Bureau of Financial Analysis and Auditing
- Bureau of Accounting and Budget Administration
- Bureau of Treasury Licensing and Employee Benefits

FINANCE DEPARTMENT

Overview

The Finance Department provides a centralized financial management service dedicated to responsible financial planning and use of financial resources. The Department is responsible for a wide range of financial management functions, including the following:

- Management of cash of all operating and capital funds and prudent investment of these funds to assure the safety, liquidity and yield of the City's funds.
- Preparation of the annual Budget for the City, including all operating and capital funds, management plans and revenue anticipations.
- Internal audit of City Operations and financial transactions.
- Financial Accounting and Reporting for a complex municipal government.
- Calculation of business license tax rates, inspection and collection of business license fees.
- Legislative support, including composition and review of proposed ordinances and resolutions, information reports to the City Council and advise and support on matters of a financial nature.
- Preparation of an annual Capital Improvements Program, linked to the annual Comprehensive Development Plan, providing the City with a long-term view of future capital needs and proposed funding sources.
- Revenue forecasting and analysis of all the City's revenues and administration of bond funds.
- Safety and risk management, including risk and safety reviews, administration of the workers compensation function and property insurance.
- Collection and accounting for all revenues, including grants and property taxes collected on behalf of the City by Fulton County.
- Management of all employee benefits, including health and life insurance, pension, accrued leave and deferred compensation.

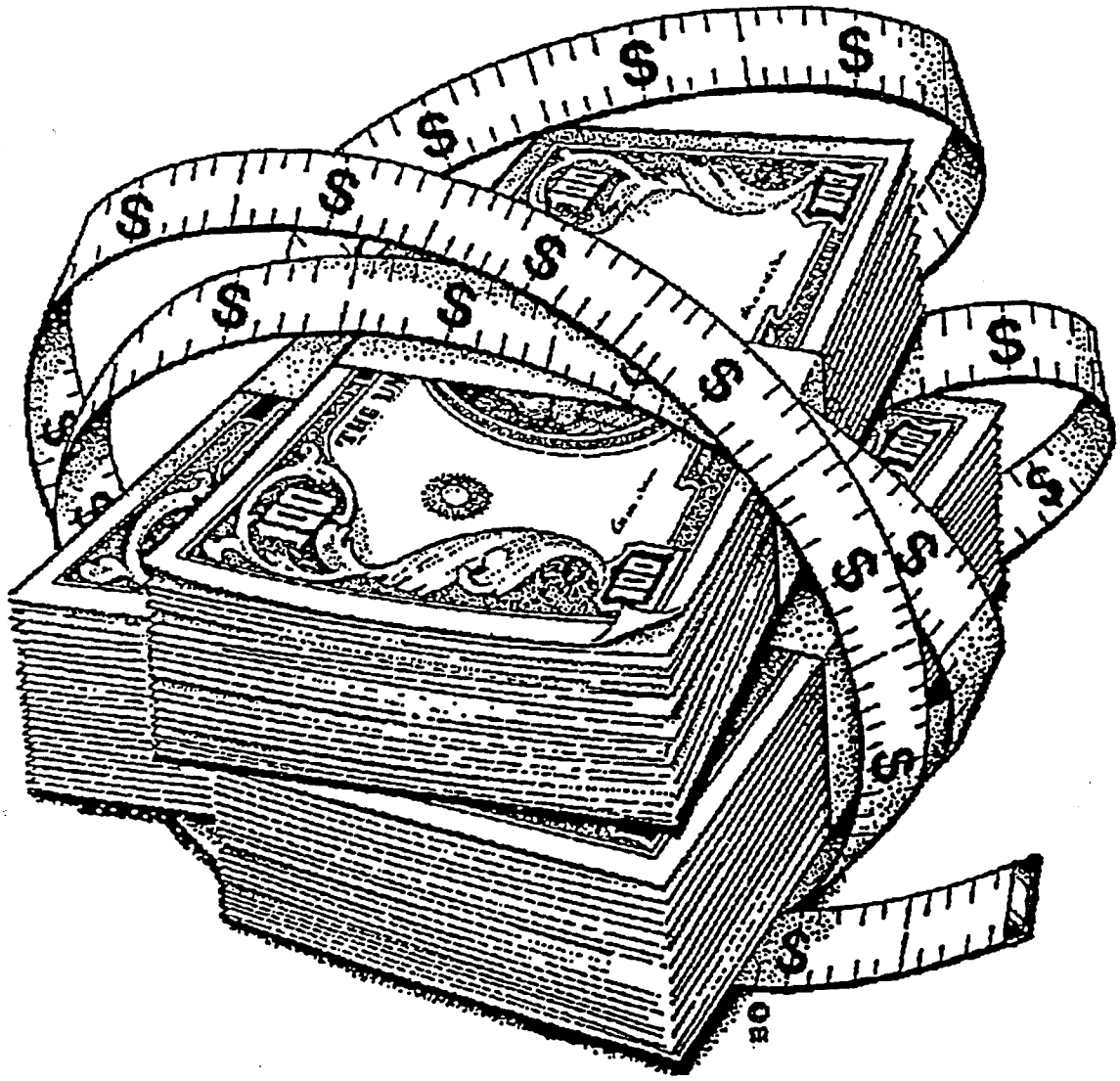
DEPARTMENT OF FINANCE

STAFFING AND FINANCIAL HISTORY

	1994	1995	1996 Adopted	1995-96 Change
Budget	$10,456,890	$11,266,838	$12,432,290	10.34%
Expenditures	$11,719,923	$10,457,935	NA	NA
Authorized Personnel	168	172	172	0%

Department Mission

The mission of the Department of Finance is to provide a centralized financial management function directed toward the control and judicious use of financial resources.



FINANCE DEPARTMENT

Highlights

- Automation of the Finance Department to assure the application of the latest advanced technology for maximum efficiency and effectiveness.
- Establish policies, procedures and organize resources to assure effective cash management and investment practices that assure the safety, liquidity and yield on the City's funds.
- Organize the Finance Department to assure appropriate allocation of resources and grouping of functions for efficiency and effectiveness.
- Prepare a long range fiscal plan for the City to provide a blueprint for the present and future needs of the City and create a link to the financial policies to guide City government.

DEPARTMENT OF FINANCE (Continued)

FINANCIAL DATA

Department by Major Account Group

ACCOUNT GROUP	1994 EXPENDITURES	1995 EXPENDITURES	1996 BUDGET
1. Personnel Expenses	6,989,334	6,491,174	7,058,263
2. Other Current Operating Expenses	2,041,767	909,122	1,942,242
5. Internal Service Expenses	2,606,293	2,950,808	2,962,381
6. Intergovernmental/Interfund Expenses	1,120	15	1,500
7. Capital Expenses	81,409	106,816	467,904
9. Reserve for Appropriation	-	-	-
Total	11,719,923	10,457,935	12,432,290

Department by Organization Unit

BUREAU	1994 EXPENDITURES	1995 EXPENDITURES	1996 BUDGET
Administration	1,848,011	623,120	1,519,548
Budget and Management Analysis	810,298	726,323	870,677
Financial Analysis and Auditing	1,588,796	1,563,276	2,058,994
Accounting and Budget Administration	3,452,980	3,635,806	4,001,933
Treasury, Licensing and Employee Benefits	4,019,838	3,909,410	3,981,138
Total	11,719,923	10,457,935	12,432,290

Source of Funds

FUND	1994 EXPENDITURES	1995 EXPENDITURES	1996 BUDGET
General Fund	9,202,546	9,164,351	10,192,675
Community Development Fund	173,066	144,684	288,099
Annual Bond Fund	270,668	57,946	422,776
1987 to 1994 Bond Project Fund	936,925	-	253,275
1994 Referendum G.O. Bond Fund	-	-	-
1995 Bond Project Fund	-	-	100,000
Internal Service Fund	-	24,616	49,008
Airport Revenue Fund	169,854	150,812	161,257
Airport Renewal and Extension Fund	-	3,317	3,825
Water and Sewerage Revenue Fund	475,866	472,798	764,581
Water and Sewerage Renewal and Ext. Fund	15,038	27,073	191,957
Agency Fund	475,960	412,338	4,837
1993 School Improvement Bond	-		-
Total	11,719,923	10,457,935	12,432,290

*Transferred to the Chief Operating Officer's Office

CITY OF ATLANTA 2000 • DESIRED PERFORMANCE OUTCOMES
DEPARTMENT OF FINANCE
1996 MANAGEMENT PLAN

PRIORITY: Delivering Quality Customer Services

GOAL: To provide services that are appropriate, cost effective and responsive to citizens' needs.

DESIRED OUTCOME	1995 PERFORMANCE	ATLANTA 2000 ∞ FIVE-YEAR PERFORMANCE PLAN				
		1996	1997	1998	1999	2000
1 Improve financial forecasting capabilities by development of a rolling (5) year fiscal plan	5% completion	40%	60%	100%	100%	100%
2 Increase percentage of invoices paid within three (3) business days from 75% to 98%.	75%	85%	90%	93%	95%	98%
3 Increase revenue generated from business tax audits and field inspections by $1,050,000	$700,000	$1,000,000	$1,300,000	$1,450,000	$1,600,000	$1,750,000

DEPARTMENT OF FINANCE (Continued)

Administration

The Office of the Chief Financial Officer provides overall direction and coordination of all programs and activities of the Department of Finance, and provides the synthesis point for financial and management advice/policy recommendations to the Mayor, Council, and Finance Committee.

FINANCIAL DATA

Budget by Major Account Group

ACCOUNT GROUP	1994 EXPENDITURES	1995 EXPENDITURES	1996 BUDGET
1. Personnel Expenses	586,764	572,139	651,877
2. Other Current Operating Expenses	1,248,424	40,138	835,651
5. Internal Service Expenses	2,691	4,532	6,084
7. Capital Expenses	10,132	6,311	25,936
Total	1,848,011	623,120	1,519,548

Budget by Activity

ACTIVITY	1996 BUDGET
Office of Chief Financial Officer	1,300,281
Office of Deputy Chief Financial Officer	219,267
Total	1,519,548

Source of Funds

FUND	1994 EXPENDITURES	1995 EXPENDITURES	1996 BUDGET
General Fund	623,375	610,280	723,747
Annual Bond Fund	17,042	1,090	134,664
1987 to 1995 Bond Project Fund	270,669	9,750	367,784
1993 School Improvement Bond Fund	-	2,000	40,078
1994 Referendum G.O. Bond Fund	936,925	-	253,275
Total	1,848,011	623,120	1,519,548

DEPARTMENT OF FINANCE (Continued)

Bureau of Budget and Management Analysis

The Bureau provides City government a central budget system. In addition, the Bureau provides decision-makers independent analysis and evaluation of resource allocation issues and produces financial data for both internal use and public dissemination.

FINANCIAL DATA

Budget by Major Account Group

ACCOUNT GROUP	1994 EXPENDITURES	1995 EXPENDITURES	1996 BUDGET
1. Personnel Expenses	598,822	476,719	618,709
2. Other Current Operating Expenses	23,420	20,895	26,736
5. Internal Service Expenses	165,564	209,707	209,092
7. Capital Expenses	22,492	19,002	16,140
Total	810,298	726,323	870,677

Source of Funds

FUND	1994 EXPENDITURES	1995 EXPENDITURES	1996 BUDGET
General Fund	810,298	701,707	821,669
Internal Service Fund	-	24,616	49,008
Total	810,298	726,323	870,677

Bureau of Budget Financial Analysis and Auditing

The Bureau provides financial planning and analysis, administration of debt structure, economic analysis, cash forecasting investments, and financial compliance auditing.

FINANCIAL DATA

Budget by Major Account Group

ACCOUNT GROUP	1994 EXPENDITURES	1995 EXPENDITURES	1996 BUDGET
1. Personnel Expenses	1,380,383	1,417,889	1,542,546
2. Other Current Operating Expenses	128,974	42,909	229,184
5. Internal Service Expenses	68,912	84,687	86,212
7. Capital Expenses	10,527	17,791	201,052
9. Reserve	-	-	-
Total	1,588,796	1,563,276	2,058,994

Budget by Activity

ACTIVITY	1996 BUDGET
Office of the Director	228,032
Financial Analysis	686,580
Enterprise Operations Analysis	533,233
Audit	611,149
Total	2,058,994

Source of Funds

FUND	1994 EXPENDITURES	1995 EXPENDITURES	1996 BUDGET
General Fund	1,167,140	1,120,165	1,347,427
Annual Bond Fund	92,605	91,654	74,770
1993 Bond Proj. Fund	-	29,084	114,455
Airport Revenue Fund	169,854	150,812	161,257
Airport Renewal & Ext. Fund	-	3,317	3,825
Water & Sewerage Revenue Fund	153,496	162,412	345,190
Water & Sewerage Renewal & Ext. Fund	5,701	5,832	12,070
Total	1,588,796	1,563,276	2,058,994

DEPARTMENT OF FINANCE (Continued)

Bureau of Accounting and Budget Administration

The Bureau manages the accounting system for all agencies, pays the City's non-payroll obligations and administers all City grant accounting, financial reporting, risk management, fixed asset accounting, and financial systems management.

FINANCIAL DATA

Budget by Major Account Group

ACCOUNT GROUP	1994 EXPENDITURES	1995 EXPENDITURES	1996 BUDGET
1. Personnel Expenses	1,992,549	1,890,717	2,281,109
2. Other Current Operating Expenses	509,013	613,265	583,384
5. Internal Service Expenses	933,886	1,115,940	1,125,051
7. Capital Expenses	17,532	15,884	12,389
Total	3,452,980	3,635,806	4,001,933

Budget by Activity

ACTIVITY	1996 BUDGET
Office of the Director	318,425
Accounting Services	921,833
Grant Accounting	215,571
Financial Systems	241,057
Risk Management and Fixed Assets	661,684
General Accounting	1,643,363
Total	4,001,933

Source of Funds

FUND	1994 EXPENDITURES	1995 EXPENDITURES	1996 BUDGET
General Fund	3,389,561	3,566,754	3,922,809
Annual Bond Fund	63,419	51,940	78,665
1993 Bond Proj. Fund	-	17,112	459
Total	3,452,980	3,635,806	4,001,933

Bureau of Treasury, Licensing and Employee Benefits

The Bureau administers the City's payroll, pension, insurance and other employee benefit program; counsels employees considering retirement and insurance programs; processes and distributes payroll and pension checks in a timely manner; collects and accounts for all revenue due the City and deposits it on a daily basis; records and collects all executions due to the City; and enforces the various business license and tax ordinances of the City.

FINANCIAL DATA

Budget by Major Account Group

ACCOUNT GROUP	1994 EXPENDITURES	1995 EXPENDITURES	1996 BUDGET
1. Personnel Expenses	2,430,816	2,133,710	1,964,022
2. Other Current Operating Expenses	131,936	191,915	267,287
5. Internal Service Expenses	1,435,240	1,535,942	1,535,942
6. Intergovernmental/Interfund Expenses	1,120	15	1,500
7. Capital Expenses	20,726	47,828	212,387
Total	4,019,838	3,909,410	3,981,138

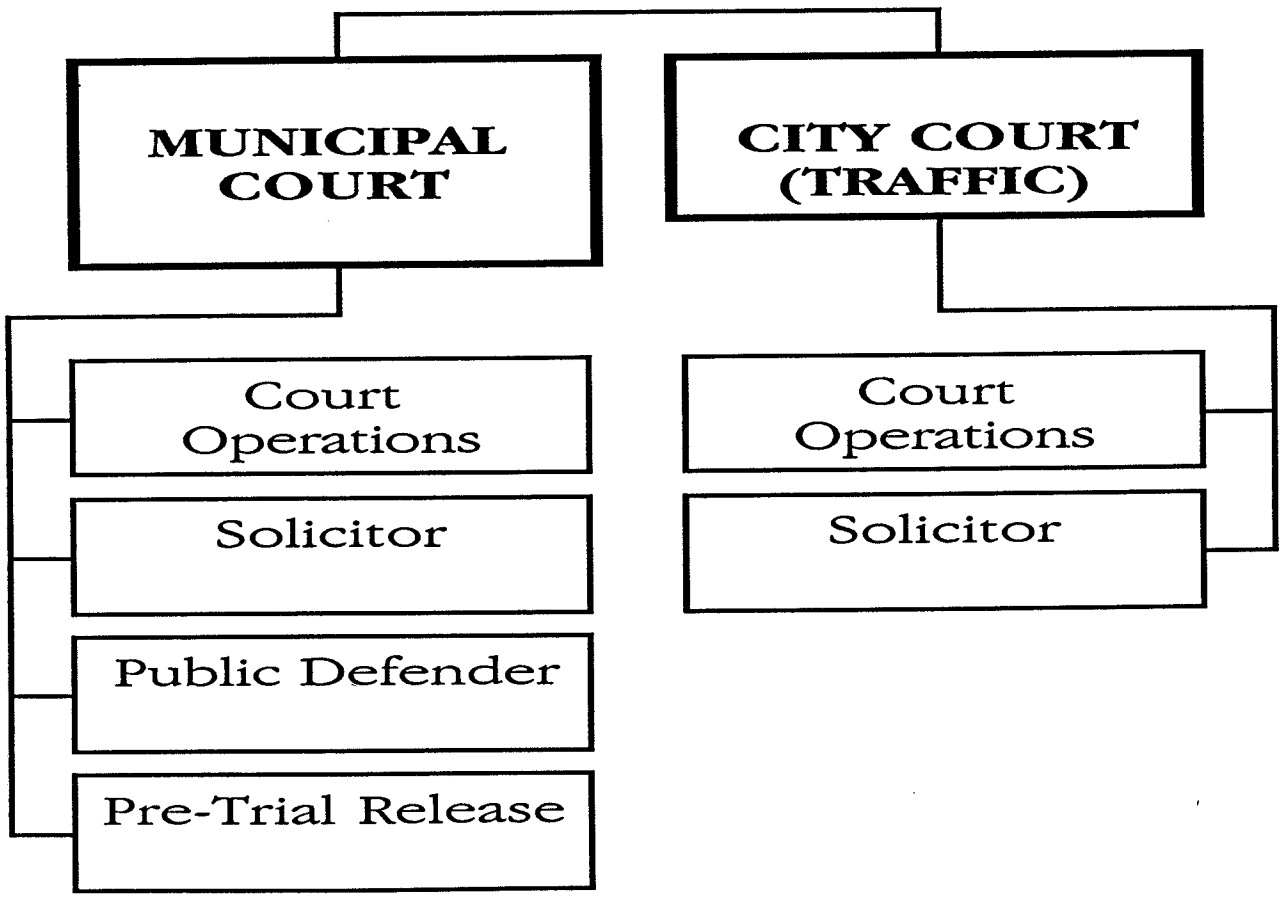
Budget by Activity

ACTIVITY	1996 BUDGET
Office of the Director	206,234
Business Licenses	1,558,713
Treasury	1,353,035
Pension Administration	4,837
Employee Benefits Administration	858,319
Total	3,981,138

Source of Funds

FUND	1994 EXPENDITURES	1995 EXPENDITURES	1996 BUDGET
General Fund	3,212,171	3,165,445	3,377,023
Water & Sewerage Revenue Fund	322,370	310,386	419,391
Water & Sewerage Revenue & Ext. Fund	9,337	21,241	179,887
Agency Fund	475,960	412,338	4,837
Total	4,019,838	3,909,410	3,981,138

JUDICIAL AGENCIES



JUDICIAL AGENCIES

Overview

The Judicial Agencies are those organizations established by state law to administer justice to those person charged with state misdemeanor and felony and traffic offenses occurring within the City of Atlanta.

The Judicial Agencies consist of six (6) organizations that coordinate activities to administer justice to those persons charged with violation of City Ordinances. These organizations are Municipal court Operations, Municipal court Solicitor, Public defender, Pre-Trial Release Services, Traffic Court and Traffic court Solicitor.

The combination of these organizations operated a general budge of $13,774,804 in 1995. Municipal Court operations provides a fair and impartial hearing for all citizens charged with a City Ordnance violation or state offense within the City Limits of Atlanta. The Municipal Court Solicitor presents the interests of the Citizens of Atlanta in all cases brought before the Municipal Court by direct prosecution of cases and by providing legal assistance to law enforcement agencies and the general public.

The Public Defender's Office represents indigents who are tried in Atlanta Municipal court, or who appear before the Court for commitment purposes. The office is also charged with the task of processing appeals or certiorari (in city ordinance violations only) to the Superior Court or other Georgia appellate courts having original jurisdiction. Pre-Trial Release Services releases from jail on their own recognizance defendants who are charged with certain misdemeanors, violations of state traffic laws or City Code violations within the City of Atlanta.

The Traffic Court Division of the Judicial Agencies consists of traffic court and the Traffic Court solicitor to adjudicate all traffic violations that occur within the city Limits. Traffic court has responsibility for conducting court sessions where a judge tries traffic violators, conducts jury trials and bind over hearings on more serious offenses, collect parking fines, court fines and probation payments and serve warrants on defendants who fail to appear. The Solicitor's Office of Traffic court assists in protecting personal rights and property associated with the use of public streets and highways. This is accomplished through the direct prosecution of cases and providing legal assistance to various public agencies and the general public.

JUDICIAL AGENCIES STAFFING AND FINANCIAL HISTORY

	1994	1995	1996 Adopted	1995-96 Change
Budget	$12,338,355	$15,975,860	$16,327,866	2.20%
Expenditures	$12,048,785	$13,433,731	NA	NA
Authorized Personnel	270	307	324	5.54%

Department Mission

The Judicial Agencies are a group of organizations created or authorized by state law to:

- Administer justice to those persons charged with violations of City Ordinances.
- Conduct preliminary hearings for those persons charged with state misdemeanor and felony offenses occurring within the City of Atlanta.
- Try all traffic offenses occurring in the City.

JUDICIAL AGENCIES

Highlights

- Initiate a case screening program to pre-determine which offenders should be kept in jail until their court appearance, thus improving the quality of cases brought to court, reducing police officer court time and controlling prison population.
- Establish a Quasi-Criminal Unit to focus on ordinance violations pertaining to housing codes, zoning and vacant lots to support the efforts of the Department of Housing and Community Development to aggressively enforce these ordinances.
- Establish and addiction counseling program in the Traffic Court.

JUDICIAL AGENCIES (Continued)

FINANCIAL DATA

Budget by Major Account Group

ACCOUNT GROUP	1994 EXPENDITURES	1995 EXPENDITURES	1996 BUDGET
1. Personnel Expenses	10,240,640	11,323,864	13,792,727
2. Other Current Operating Expenses	1,008,613	1,197,118	1,613,664
5. Internal Service Expenses	489,345	595,378	596,003
6. Intergovernmental Payments	126,938	138,947	175,000
7. Capital Expenses	183,249	178,424	70,472
9. Reserve for Appropriation	-	-	80,000
Total	12,048,785	13,433,731	16,327,866

Budget by Activity

ACTIVITY	1996 BUDGET	
Municipal Court:		
- Administration	4,801,141	
- Solicitor's Office	2,334,666	
- Public Defender	1,711,237	
- Pre-Trial Release	767,146	
Total Municipal Court		9,614,190
Traffic Court:		
- Operations	6,013,769	
- Solicitor's Office	699,907	
Total Traffic Court		6,713,676
Total		16,327,866

Source of Funds

FUND	1994 EXPENDITURES	1995 EXPENDITURES	1996 BUDGET
General Fund	11,963,695	13,433,731	16,327,781
Trust Fund	85,090	-	85
Total	12,048,785	13,433,731	16,327,866

JUDICIAL AGENCIES (Continued)

MUNICIPAL COURT OF ATLANTA

Administration

The mission of the Municipal Court is to provide for a fair and impartial hearing for all citizens charged with a city ordinance violation or state offense within the boundaries of the City of Atlanta.

FINANCIAL DATA

Court by Major Account Group

ACCOUNT GROUP	1994 EXPENDITURES	1995 EXPENDITURES	1996 BUDGET
1. Personnel Expenses	2,912,696	3,215,315	3,869,145
2. Other Current Operating Expenses	379,295	415,462	743,090
5. Internal Service Expenses	97,049	140,701	140,906
7. Capital Expenses	19,101	50,982	8,000
9. Reserve for Appropriation	-	-	40,000
Total	3,408,141	3,822,460	4,801,141

Source of Funds

FUND	1994 EXPENDITURES	1995 EXPENDITURES	1996 BUDGET
General Fund	3,408,141	3,822,460	4,801,141

JUDICIAL AGENCIES (Continued)

MUNICIPAL COURT OF ATLANTA - SOLICITOR'S OFFICE

The Mission of the Solicitor's Office is to represent the interest of the citizens of Atlanta in all cases brought before the Municipal Court by direct prosecution of cases and by providing legal assistance to law enforcement agencies, city agencies, and the general public.

FINANCIAL DATA

Office by Major Account Group

ACCOUNT GROUP	1994 EXPENDITURES	1995 EXPENDITURES	1996 BUDGET
1. Personnel Expenses	1,407,175	1,506,757	2,141,346
2. Other Current Operating Expenses	108,967	115,108	125,738
5. Internal Service Expenses	49,715	61,201	61,622
7. Capital Expenses	695	-	5,960
Total	1,566,552	1,683,066	2,334,666

Budget by Activity

ACTIVITY	1996 BUDGET
Solicitor	1,894,786
Warrants	439,880
Total	2,334,666

Source of Funds

FUND	1994 EXPENDITURES	1995 EXPENDITURES	1996 BUDGET
General Fund	1,566,552	1,683,066	2,334,666

CITY OF ATLANTA 2000 • DESIRED PERFORMANCE OUTCOMES
JUDICIAL AGENCIES - MUNICIPAL COURT SOLICITOR
1996 MANAGEMENT PLAN

PRIORITY: CREATING A SAFER CITY

GOAL: TO MAINTAIN AN ENVIRONMENT IN WHICH CITIZENS, WORKERS AND VISITORS FEEL SAFE AND SECURE.

DESIRED OUTCOME	1995 PERFORMANCE	ATLANTA 2000 ∞ FIVE-YEAR PERFORMANCE PLAN				
		1996	1997	1998	1999	2000
1 Increase court fines for repeat ordinance violators.	$550,000	$710,000	$800,000	$895,000	$895,000	$1,000,000
2 Reduce police person hours in court.	10%	25%	29%	34%	38%	45%
3 Increase number of participants in alternative sentencing programs for first offenders and for drug and alcohol problems.	2500	3100	3900	5300	6000	8500

JUDICIAL AGENCIES (Continued)

MUNICIPAL COURT OF ATLANTA - PUBLIC DEFENDER'S OFFICE

The mission of the Public Defender's Office is to represent indigent defendants who are tried in the Municipal Court of Atlanta, or who appear before the Court for commitment purposes. The Office is also charged with the task of prosecuting appeals or certiorari petitions (in city ordinance violations only) to the Superior Court of Fulton County or other Georgia appellate courts having original jurisdiction.

FINANCIAL DATA

Office by Major Account Group

ACCOUNT GROUP	1994 EXPENDITURES	1995 EXPENDITURES	1996 BUDGET
1. Personnel Expenses	1,111,150	1,297,200	1,587,452
2. Other Current Operating Expenses	103,004	106,677	117,164
5. Internal Service	400	304	305
7. Capital Expenses	7,613	1,245	6,316
Total	1,222,167	1,405,426	1,711,237

Budget by Activity

ACTIVITY	1996 BUDGET
Budget	1,711,237

Source of Funds

FUND	1994 EXPENDITURES	1995 EXPENDITURES	1996 BUDGET
General Fund	1,222,167	1,405,426	1,711,237

JUDICIAL AGENCIES (Continued)

PRE-TRIAL RELEASE SERVICES

The mission of the Atlanta Pre-Trial Services (APS) is to release from jail, on their own recognizance, defendants who are charged with certain misdemeanors, violations of state traffic laws, or City Code violations, within the City of Atlanta. To be released from jail by APS, a defendant must meet certain criteria with respect to residency, family ties, and employment status. APS is responsible for screening, interviewing, evaluating and releasing eligible defendants from jail. After release, APS is responsible for orienting the defendant to the criminal justice process, providing weekly supervision and notification of scheduled court dates, and following the case until final adjudication.

FINANCIAL DATA

Office by Major Account Group

ACCOUNT GROUP	1994 EXPENDITURES	1995 EXPENDITURES	1996 BUDGET
1. Personnel Expenses	605,226	631,591	732,879
2. Other Current Operating Expenses	5,986	7,061	21,467
7. Capital Expenses	540	1,291	12,800
Total	611,752	639,943	767,146

Budget by Activity

ACTIVITY	1996 BUDGET
Budget	767,146

Source of Funds

FUND	1994 EXPENDITURES	1995 EXPENDITURES	1996 BUDGET
General Fund	611,752	639,943	767,146

JUDICIAL AGENCIES (Continued)

CITY COURT OF ATLANTA (TRAFFIC COURT)

Operations

The mission of the City Court of Atlanta is to adjudicate all traffic violations that occur within the city limits. The City Court has responsibility for: (1) conducting court sessions where a judge tries traffic violators; (2) conducting jury trials and bind-over hearings on more serious offenses; (3) collecting parking fines, court fines, and probation payments; and (4) serving warrants on defendants who fail to appear. In addition, the Bond Clerk's Office, which serves both Municipal and City Courts, is housed and budgeted out of this program.

FINANCIAL DATA

Court by Major Account Group

ACCOUNT GROUP	1994 EXPENDITURES	1995 EXPENDITURES	1996 BUDGET
1. Personnel Expenses	3,640,508	4,138,423	4,801,218
2. Other Current Operating Expenses	392,629	527,790	582,381
5. Internal Service Expenses	341,185	393,170	393,170
6. Intergovernmental Payments	126,938	138,946	175,000
7. Capital Expenses	155,298	109,415	22,000
9. Reserve for Appropriation	-	-	40,000
Total	4,656,558	5,307,744	6,013,769

Source of Funds

FUND	1994 EXPENDITURES	1995 EXPENDITURES	1996 BUDGET
General Fund	4,656,558	5,307,744	6,013,769

JUDICIAL AGENCIES (Continued)

CITY COURT OF ATLANTA - SOLICITOR'S OFFICE

The mission of the City Court Solicitor's Office is to help protect personal rights and property associated with the use of public streets and highways. This is accomplished through direct prosecution of cases, and providing legal assistance to various public agencies and the general public.

FINANCIAL DATA

Office by Major Account Group

ACCOUNT GROUP	1994 EXPENDITURES	1995 EXPENDITURES	1996 BUDGET
1. Personnel Expenses	563,887	534,581	660,687
2. Other Current Operating Expenses	18,734	25,020	23,824
5. Internal Service Expenses	995	-	-
7. Capital Expenses	-	15,491	15,396
Total	583,616	575,092	699,907

Budget by Activity

ACTIVITY	1996 BUDGET
Solicitor	699,821
Victim and Witness Program	86
Total	699,907

Source of Funds

FUND	1994 EXPENDITURES	1995 EXPENDITURES	1996 BUDGET
General Fund	498,526	575,092	699,821
Trust Fund	85,090	-	86
Total	583,616	575,092	699,907

CITY OF ATLANTA 2000 • DESIRED PERFORMANCE OUTCOMES
JUDICIAL AGENCIES - TRAFFIC COURT SOLICITOR
1996 MANAGEMENT PLAN

PRIORITY: CREATING A SAFER CITY

GOAL: TO MAINTAIN AN ENVIRONMENT IN WHICH CITIZENS, WORKERS AND VISITORS FEEL SAFE AND SECURE.

DESIRED OUTCOME	1995 PERFORMANCE	ATLANTA 2000 ∞ FIVE-YEAR PERFORMANCE PLAN				
		1996	1997	1998	1999	2000
1 Reduction of the number of reset cases and postponements.	50%	60%	65%	70%	85%	85%
2 Maintain a high conviction rate. (Increase from 85% to 90%)	85%	90%	90%	90%	90%	90%
3 Increase the number of cases prosecuted if properly staffed with adequate number of deputy solicitors investigators and paralegals from 12,800 to 35,000.	12,800	25,000	28,000	30,000	30,000	35,000
4 Augment revenue generated by the Traffic Court through accelerated prosecution of cases if properly staffed.	45%	80%	82%	85%	85%	87%
5 Effective handling of cases on appeal before Court of Appeals and Superior Court to avoid reversal of judgements in favor of State because of lack of representation, if properly staffed.	50%	100%	100%	100%	100%	100%

CITY OF ATLANTA 2000 • DESIRED PERFORMANCE OUTCOMES
JUDICIAL AGENCIES - TRAFFIC COURT SOLICITOR
1996 MANAGEMENT PLAN

PRIORITY: Delivering Quality Customer Services

GOAL: To provide services that are appropriate, cost effective and responsive to citizens' needs.

DESIRED OUTCOME	1995 PERFORMANCE	ATLANTA 2000 ∞ FIVE-YEAR PERFORMANCE PLAN				
		1996	1997	1998	1999	2000
1 Establishment of a well-organized Victim/Witness Services section within the Office of Solicitor in compliance with House bill 170, if provided adequate staff.	0%	50%	70%	80%	90%	100%
2 Improve public relations by modernizing existing telephone system to enable public to have easy access to case related information and established victim/witness services.	60%	75%	85%	90%	95%	100%

NON-DEPARTMENTAL

Fund Wide Reserves

Non-Allocable Fund Expenses

Inter-Governmental and Interfund Payments

Boards and Commissions

Service Grants

NON-DEPARTMENTAL

Overview

The Non-Departmental section of the Budget contains those expenses not accounted for in any operating department. Much of the Non-Departmental budget is related to line items which are not readily allocated to a specific department.

Expenses for pension related health and life insurance are a good example of such costs. The City pays a portion of these insurance costs for retired City employees from the funds budgeted in Non-Departmental because of the complexity of allocating these expenditures to operating departments, especially if one retiree worked for more than one department in the City.

Workers Compensations' costs have traditionally been budgeted here as well. However, the 1996 Budget allocates the workers' compensation appropriations for the Public Works, Parks, Recreation and Cultural Affairs, Police and Fire Departments to those departments to allow those department heads greater responsibility for containment of those costs.

The Non-Departmental Budget also includes telephone expenses and payments to other governments, such as sales tax sharing with the Atlanta Board of Education and Hotel and Motel Taxes with the Georgia Dome and World Congress Center.

Expenses for various boards and commissions, such as the Urban Design and Clean City Commissions, are budgeted in this section.

Finally, reserves for fund wide expenses are appropriated in the Non-Departmental section. In 1996, the reserves include funds for the 1996 Olympic Summer Games expenditures.

NON-DEPARTMENTAL
(General Fund)
STAFFING AND FINANCIAL HISTORY

	1994	1995	1996 Adopted	1995-96 Change
General Fund Budget	$86,296,272	$102,759,637	$111,433,378	8.44%
Gen. Fund Expenditures	$79,854,579	$91,261,790	NA	NA
Authorized Personnel	6	4	4	0%

Service grants, contracts, reserves, certain employee benefit expenses, and various miscellaneous activities which are not accounted for in any operating department are grouped under this non-departmental section of the budget.

FINANCIAL DATA

Budget by Major Account Group

ACCOUNT GROUP	1994 EXPENDITURES	1995 EXPENDITURES	1996 BUDGET
1. Personnel Expenses	15,140,756	16,645,000	14,286,034
2. Other Current Operating Expenses	13,487,848	11,712,300	10,086,588
3. Loan/Adv./Investr/Losses	-	-	-
5. Internal Service Expenses	4,524	1,487	2,014
6. Intergovernmental Payments	45,250,701	49,030,521	48,686,353
7. Capital Expense	250,615	537,975	1,049,365
8. Debt Services Expenses	5,720,135	13,334,507	20,067,570
9. Reserve for Appropriation	-	-	17,255,454
Total	79,854,579	91,261,790	111,433,378

Budget by Activity

ACTIVITY	1996 BUDGET
Boards and Commissions:	
Clean City Commission	44,351
Urban Design Commission	229,730
Ethics Board	1,000
CATV Advisory Board	66,000
Tree Preservation Board	1,000
Non-Allocable Fund Expenses	37,687,373
Intergovernmental and Interfund Payments	68,108,924
Fund Wide Reserves	5,250,000
Service Grants	45,000
Total	111,433,378

Boards and Commissions

DESCRIPTION AND HIGHLIGHTS

There are five organizations in the non-departmental section which provide advisory and/or supplemental support services to the City. The following organizational units are funded in the amounts shown:

Clean City Commission	44,351
Urban Design Commission	229,730
Ethics Board	1,000
Tree Preservation Board	1,000
CATV Advisory Board	66,000

Non-Allocable Fund Expenses

DESCRIPTION AND HIGHLIGHTS

This budget category is comprised of three types of expenditures: unallocated expenses, pensioners and dependent expenses, and employee expenses.

Unallocated expenses are a group of items which either are not directly associated with any operating department or agency, or cannot presently be charged back to those areas contributing to the expense. The items making up this category are telephone expenses, facilities insurance, settlement of suits and claims, general refunds, and city memberships.

The pensioners and dependents category includes payments for emeritus pensions and supplements to pensions for pensioners and health insurance premiums for pensioners and beneficiaries covered under various pension plans.

The final category is employee expenses which consists of undistributed employee expenses such as worker's compensation, unemployment compensation, service pins, retirement watches, and disability determinative examinations.

Intergovernmental and Interfund Payments

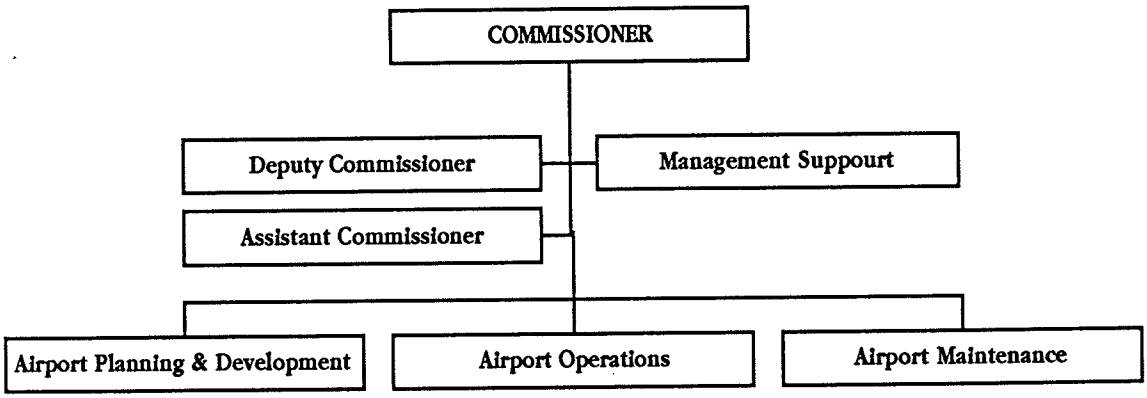
DESCRIPTION AND HIGHLIGHTS

This category accounts for those payments to other governmental agencies and other funds outside the General Fund.

The original estimated amount of sales tax revenues that the Atlanta Board of Education will share in 1996 is $20,341,177 It is projected that Fulton County's share of the stadium debt will be $897,958 which will be offset by a revenue anticipation. Total commitments to Zoo Atlanta are $1,600,580. The contract for animal control services with Fulton County is adopted at a $600,000 level. The Georgia World Congress Center should receive some $18,690,938, or nearly 66.91% of estimated hotel-motel taxes, including the revenue dedicated for the Dome Stadium. Finally, an additional $1,010,700 is adopted for the Georgia Dome Housing Trust Fund debt service cost.

The Underground Atlanta Project has a set-aside of $4,100,000 to guarantee debt payments and fund maintenance costs. Another $20,067,571 is set aside for debt service expenses.

Department of AVIATION



DEPARTMENT OF AVIATION

Overview

In the past year, the Airport has experienced significant growth in passenger traffic, up 6% for a record 57 million passengers in 1995. Most significantly, the portion of our passenger mix (origin and destination) which boards or arrives locally has increased to 50% of the total. This represents a steady trend since 1991 during which 27% of the passengers were origin/destination and 73% were only connecting the other flights.

Origin and destination (O&D) passengers place a demand on the facilities which connecting passengers do not. Examples include demands on parking, roadways, the Terminal Curb, ticket counters, security screening, baggage claim, and, and the Landside Terminal pre-security concessions. Because O&D passengers swell the number of total Airport users with well-wishers and meters and greeters, they also cause greater use of the Automated Guideway Transit System.

The upcoming year will culminate the completion of the massive Hartsfield Improvement Programs (HIP-96) which began in 1995. The baggage claims in the Terminal will be expanded to handle the additional passenger traffic. A new integrated Security Communications Center combining the Police (law enforcement), Fire (emergency management) and Aviation Security (access control) activities in one location will be completed. Concession operations in the concourses and terminal are following those implemented in the new International Concourse which opened in 1994 providing greater quality, variety and lower prices on food and merchandise. Over 7,500 additional parking spaces will be provided through expanded structural and shuttle parking facilities. Passengers, meters and greeters will be better served by the addition of a fourth trains car to Automated Guideway transit System. While the HIP-96 projects will represent a major retrofit of Airport facilities to meet the increased passenger usage, the Department of Aviation is planning in such a manner that the Airport not be under construction in passenger areas during the Olympics.

Finally, the 1996 Budget will address programs and activities impacting the four cornerstones: Safety & Security, Economic Vitality, Consumer Services, and Environmental Responsibility.

DEPARTMENT OF AVIATION

STAFFING AND FINANCIAL HISTORY

	1994	1995	1996 Adopted	1995-96 Change
Budget	$47,220,141	$59,944,459	$85,276,869	42.26%
Expenditures	$29,627,706	$31,171,418	NA	NA
Authorized Personnel	231	244	270	10.66%

Department Mission

The City of Atlanta owns and operates the William B. Hartsfield Airport. The Department of Aviation is the City's administrative agency for: (a) implementation of city policy at the airport, (b) management of airport facilities and properties, (c) planning the development of future airport projects, and (d) providing for the general well-being and upkeep in response to the needs of airport tenants, traveling public and regulatory government agencies.

DEPARTMENT OF AVIATION

Highlights

- To achieve an average Inside Concession Revenue of $4.63 per enplaned passenger.
- To increase the gross parking revenue by 5%.
- To improve passenger satisfaction by expanding the capacity of the Automated People Mover.
- To effectively monitor and document noise levels in defined airport noise contour areas by installing and initiating the operation of aircraft flight tracking and noise monitoring systems.
- To limit parking lot customer complaints to 200 per 4,000,000 (.005%) revenue transactions.
- To provide effective control of the airport's secured areas to result in zero FAA Fines.
- To ensure airfield lighting be at a 95% efficiency level at all times.
- To open an integrated Communication Center.

DEPARTMENT OF AVIATION (Continued)

FINANCIAL DATA

Department by Major Account Group

ACCOUNT GROUP	1994 EXPENDITURES	1995 EXPENDITURES	1996 BUDGET
1. Personnel Expenses	7,481,012	8,167,386	9,830,681
2. Other Current Operating Expenses	18,923,096	20,101,803	61,932,716
5. Internal Service Expenses	503,804	642,815	536,125
6. Intergovt/Interfund Expenses	-	11,932	9,600
7. Capital Expenses	2,719,794	2,247,482	6,749,308
9. Reserve for Appropriation	-	-	6,218,439
Total	29,627,706	31,171,418	85,276,869

Department by Organization Unit

BUREAU	1994 EXPENDITURES	1995 EXPENDITURES	1996 BUDGET
Administration	10,248,407	13,528,911	36,375,781
Planning and Development	8,224,309	5,990,531	23,201,752
Operations and Safety	2,069,863	2,626,729	5,349,849
Airport Maintenance	9,085,127	9,025,247	20,349,487
Total	29,627,706	31,171,418	85,276,869

Source of Funds

FUND	1994 EXPENDITURES	1995 EXPENDITURES	1996 BUDGET
Airport Revenue Fund	19,939,079	24,445,851	43,459,544
Airport Renewal and Extension Fund	9,626,127	6,723,067	41,616,148
Airport Facilities Revenue Bond Con. Fund, Series 1990	62,500	2,500	201,177
Total	29,627,706	31,171,418	85,276,869

CITY OF ATLANTA 2000 • DESIRED PERFORMANCE OUTCOMES
DEPARTMENT OF AVIATION
1996 MANAGEMENT PLAN

PRIORITY: Creating Safer City

GOAL: To maintain an environment in which citizens, workers and visitors feel safe and secure

DESIRED OUTCOME	1995 PERFORMANCE	ATLANTA 2000 ∞ FIVE-YEAR PERFORMANCE PLAN				
		1996	1997	1998	1999	2000
1 Provide effective control of access to the secured areas of the airport which result in zero FAA fines.	0 Fines	0	0	0	0	0
2 Insure that airfield lighting efficiency is not less than 95% at any time.	95 Percent	95	95	95	95	95
3 Reduce average response time for fire emergency calls by 2 minutes.	2 Min.	2	1	1	1	1
4 Provide for pedestrian safety by reducing accidents around the terminal curb-side by 50%.	5 Accidents	5	5	2	2	2

CITY OF ATLANTA 2000 • DESIRED PERFORMANCE OUTCOMES
DEPARTMENT OF AVIATION
1996 MANAGEMENT PLAN

PRIORITY: Delivering Quality Customer Services

GOAL: To provide services that are appropriate, cost effective and responsive to citizens' needs.

DESIRED OUTCOME	1995 PERFORMANCE	ATLANTA 2000 ∞ FIVE-YEAR PERFORMANCE PLAN				
		1996	1997	1998	1999	2000
1 Improve passenger satisfaction with APM.	*	*	*	*	*	*
2 Provide for internal Aviation procurement turn-a-round of 3 days.	9 Days	6	3	3	3	3
3 Reduce parking lot customer complaints to not exceed .005 of total revenue transactions.	0.005	0.005	0.005	0.005	0.005	0.005
4 Effectively monitor and document noise levels in defined airport noise contour areas.	____ Daily Reports*	180	360	360	360	360
5 Successfully support the Olympic and Para Olympics.	*	*	*	*	*	*

**Information not available.*
To be provided at a later date.

CITY OF ATLANTA 2000 • DESIRED PERFORMANCE OUTCOMES
DEPARTMENT OF AVIATION
1996 MANAGEMENT PLAN

PRIORITY: **Neighborhood Vitality & Economic Environmental Responsibility**

GOAL: **To make Atlanta neighborhoods attractive and vibrant places to live and the city a good place for business investment**

DESIRED OUTCOME	1995 PERFORMANCE	ATLANTA 2000 ∞ FIVE-YEAR PERFORMANCE PLAN				
		1996	1997	1998	1999	2000
1 Achieve an average Inside Concession Revenue of $4.63 per enplaned passenger.	$4.01	$3.97	$4.03	$4.22	$4.41	$4.63
2 Increase the average annual gross Parking Revenue by 5% per year.	$42 million	$48	$50.40	$53	$55.60	$58.30
3 Redevelop Hartsfield Atlanta International Airport for the 21st Century.	_____Contracts*	1	0	0	0	0
4 Conserve natural resources by recycling 50% of recyclable materials.	10%	23%	35%	40%	43%	50%

**Information not available.*
To be provided at a later date.

DEPARTMENT OF AVIATION (Continued)

Airport Administration

The administration section provides for the management of the airport facilities and properties. This section negotiates and monitors contractual agreements, leases, concessions, other satellite activities and supervises the collection of revenues at the airport.

FINANCIAL DATA

Budget by Major Account Group

ACCOUNT GROUP	1994 EXPENDITURES	1995 EXPENDITURES	1996 BUDGET
1. Personnel Expenses	1,784,910	1,969,822	3,080,678
2. Other Current Operating Expenses	8,408,729	11,399,458	26,642,698
5. Internal Service Expenses	26,937	39,347	39,525
7. Capital Expenses	27,831	120,284	394,441
9. Reserve for Appropriation	-	-	6,218,439
Total	10,248,407	13,528,911	36,375,781

Budget by Activity

ACTIVITY	1996 BUDGET
Office of Commissioner	1,533,495
Central Administration	21,601,989
Marketing and Public Relations	2,360,947
Automated GuideWay Transit System	10,879,350
Total	36,375,781

Source of Funds

FUND	1994 EXPENDITURES	1995 EXPENDITURES	1996 BUDGET
Airport Revenue Fund	10,201,597	13,403,676	29,762,901
Airport Renewal and Extension Fund	46,810	125,235	6,612,880
Total	10,248,407	13,528,911	36,375,781

DEPARTMENT OF AVIATION (Continued)

Planning and Development

The Planning and Development section provides for the overall planning and development of the current and future facilities and systems at Hartsfield or any other airport site owned by the City of Atlanta. This section also is responsible for maintaining construction projects at the airport.

FINANCIAL DATA

Budget by Major Account Group

ACCOUNT GROUP	1994 EXPENDITURES	1995 EXPENDITURES	1996 BUDGET
1. Personnel Expenses	445,322	595,241	869,129
2. Other Current Operating Expenses	6,078,234	3,864,928	21,506,326
5. Internal Service Expenses	11,333	14,770	15,000
7. Capital Expenses	1,689,420	1,515,592	811,297
Total	8,224,309	5,990,531	23,201,752

Budget by Activity

ACTIVITY	1996 BUDGET
Hartsfield	22,750,088
Dawson County	277,020
Paulding County	174,644
Total	23,201,752

Source of Funds

FUND	1994 EXPENDITURES	1995 EXPENDITURES	1996 BUDGET
Airport Revenue Fund	329,257	441,050	451,664
Airport Renewal and Extension Fund	7,832,552	5,546,981	22,548,911
Airport Fac Rev BD Const FD-Serries	62,500	2,500	201,177
Total	8,224,309	5,990,531	23,201,752

Operations and Safety

The Operations and Safety section provides for the day-to-day operation of the airport on a twenty-four hour, seven-day per week basis. This section is responsible for overseeing compliance of federal, state, and municipal rules governing airport operations to insure that the airport is operated and maintained in a safe condition.

FINANCIAL DATA

Budget by Major Account Group

ACCOUNT GROUP	1994 EXPENDITURES	1995 EXPENDITURES	1996 BUDGET
1. Personnel Expenses	1,008,334	1,123,189	1,323,247
2. Other Current Operating Expenses	974,134	1,446,639	3,379,898
5. Internal Service Expenses	15,485	9,168	8,600
7. Capital Expenses	71,910	47,733	638,104
Total	2,069,863	2,626,729	5,349,849

Budget by Activity

ACTIVITY	1996 BUDGET
Budget	5,349,849

Source of Funds

FUND	1994 EXPENDITURES	1995 EXPENDITURES	1996 BUDGET
Airport Revenue Fund	1,964,677	2,528,509	4,165,629
Airport Renewal and Extension Fund	105,186	98,220	1,184,220
Total	2,069,863	2,626,729	5,349,849

Airport Maintenance

The airport maintenance section provides for the day-to-day maintenance of the airport facilities and systems on a twenty-four hour, seven-day per week basis. This activity insures that the airport facilities and systems are operating at efficient and safe levels.

FINANCIAL DATA

Budget by Major Account Group

ACCOUNT GROUP	1994 EXPENDITURES	1995 EXPENDITURE	1996 BUDGET
1. Personnel Expenses	4,242,446	4,479,134	4,557,627
2. Other Current Operating Expenses	3,461,999	3,390,778	10,403,794
5. Internal Service Expenses	450,049	579,530	473,000
6. Intergovt/Interfund Expenses	-	11,932	9,600
7. Capital Expenses	930,633	563,873	4,905,466
Total	9,085,127	9,025,247	20,349,487

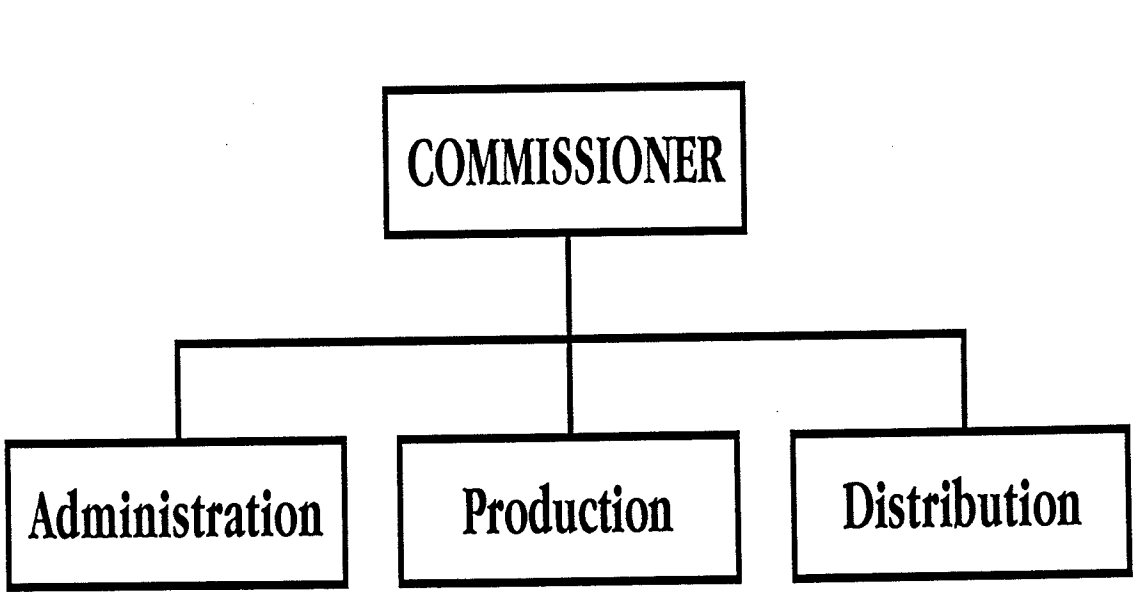
Budget by Activity

ACTIVITY	1996 BUDGET
Administration	634,643
Airfield Maintenance	14,870,216
Airfield Maint. Invent. Operations	100,000
Terminal Support Maintenance	1,943,307
Terminal Building Parking	2,160,235
North Cargo Building	641,086
Total	20,349,487

Source of Funds

FUND	1994 EXPENDITURES	1995 EXPENDITURES	1996 BUDGET
Airport Revenue Fund	7,443,548	8,072,616	9,079,350
Airport Renewal and Extension Fund	1,641,579	952,631	11,270,137
Total	9,085,127	9,025,247	20,349,487

Department of WATER



DEPARTMENT OF WATER

Overview

The City of Atlanta Water Department provides high quality drinking water to the citizens of Atlanta and Fulton County and on a wholesale basis t the cities of Fairburn, Union city, Hapeville and portions of Clayton and Fayette Counties. With a service area of 650 square miles, 131,000 meter connections and serving over one million people daily, Atlanta has one of the largest water utilities in the southeastern United States.

Atlanta's sole source of raw water is the Chattahooche River. The City operates tow water treatment plants, the Hemphill and the Chattahoochee; a third plant is jointly owned and operated by the City and Fulton County. These treatment plants have a combined capacity of around 200 million gallons daily, although average daily demand and production currently stands at around 120 mgd.

The Water Department is organized along functional lines with three primary divisions; Operation, Technical Service and Administration. The Operations Division pumps raw water from the river intake to the reservoir and treats the water to drinking water standards at the two complexes. The Technical Support Division, which includes engineering, performs installation and maintenance of water mains (approximately 2,400 miles of piping), service line 131,000 meters and 24,000 fire hydrants which make up the distribution system. The Administrative Division is responsible for all financial, administrative, billing and customer service functions.

Atlanta's drinking water has an excellent taste and it meets or exceeds all state and federal water quality standards. This department has operated continuously without public health or regulatory violations for over one hundred years.

Since 1993, the Water Department has begun a process of streamlining and right sizing. Over one hundred positions were abolished during this period.

Through various cost-controlling measures, the Water Department was able to achieve a savings of $5 million since 1993 and is expected to generate additional savings in 1995. Revenue collections are expected to be more than anticipated. As the Department implements plans for automation of the treatment and pumping processes, remote meter reading and communications, even greater savings will be realized.

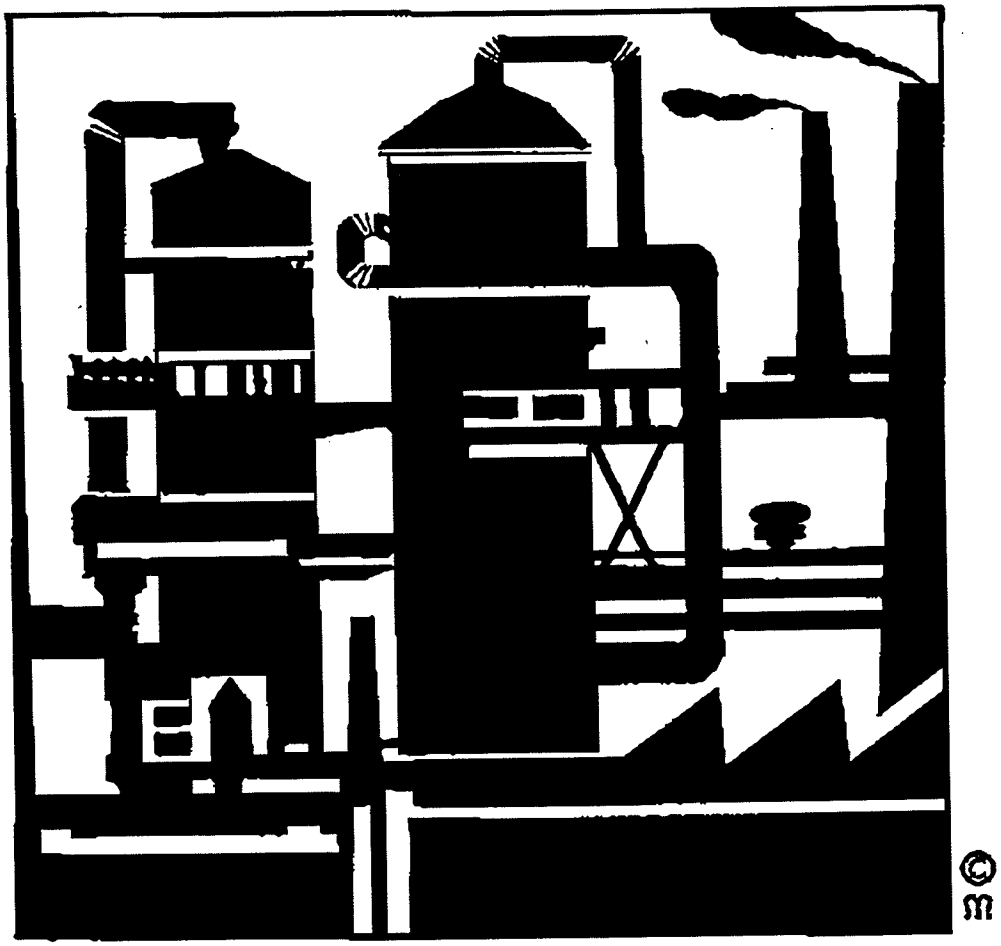
DEPARTMENT OF WATER

STAFFING AND FINANCIAL HISTORY

	1994	1995	1996 Adopted	1995-96 Change
Budget	$59,948,407	$60,527,364	$60,080,769	(0.74)%
Expenditures	$47,946,297	$47,314,283	NA	NA
Authorized Personnel	968	918	919	0.1%

Department Mission

To achieve excellence in providing an adequate supply of high quality potable water to our customers in a cost effective manner, utilizing modern technologies and promoting environmental awareness, conservation, and protection of our resources.



DEPARTMENT OF WATER

Highlights

- Constructed the new Hemphill Pumping Station.
- Launched the care and Conserve Program.
- Completed a major long term planning effort, a hydraulic study.
- Developed a partnership with Georgia Power, the U. S. Environmental Protection Agency and the Atlanta Project to initiate water and energy conservation activities in the Atlanta Empowerment Zone.
- Improved the operations to achieve total customer satisfaction as the number one priority of the Water Department
- Increase customer satisfaction by implementing a "One Stop" for all customer services within the Water Department.
- Reduce wasted and unaccounted for water through leak detection, preventive maintenance and water conservation programs.
- Provide improved security of our water resources by installing security systems at the various water facilities.
- Streamline/expedite the process for water main installation by private developers.

DEPARTMENT OF WATER (Continued)

FINANCIAL DATA

Department by Major Account Group

ACCOUNT GROUP	1994 EXPENDITURES	1995 EXPENDITURES	1996 BUDGET
1. Personnel Expenses	27,476,172	26,399,249	29,263,558
2. Other Current Operating Expenses	16,051,893	15,461,589	20,927,610
5. Internal Service Expenses	2,702,360	3,292,264	3,030,797
6. Intergovernmental Payments	418,758	560,968	470,000
7. Capital Expenses	1,297,114	1,600,213	5,388,804
9. Reserve for Appropriation	-	-	1,000,000
Total	47,946,297	47,314,283	60,080,769

Department by Organization Unit

BUREAU	1994 EXPENDITURES	1995 EXPENDITURES	1996 BUDGET
Administration	621,309	741,748	1,147,684
Operations	47,324,988	46,572,535	58,933,085
Total	47,946,297	47,314,283	60,080,769

Source of Funds

FUND	1994 EXPENDITURES	1995 BEXPENDITURES	1996 BUDGET
Water & Sewerage Revenue Fund	42,142,56	541,465,410	45,613,657
Water & Sewerage Renewal & Extension Fund	5,803,732	5,848,873	14,467,112
Total	47,946,297	47,314,283	60,080,769

CITY OF ATLANTA 2000 • DESIRED PERFORMANCE OUTCOMES
DEPARTMENT OF WATER
1996 MANAGEMENT PLAN

PRIORITY: Delivering Quality Customer Services

GOAL: To provide services that are appropriate, cost effective and responsive to citizens' needs.

DESIRED OUTCOME	1995 PERFORMANCE	ATLANTA 2000 ∞ FIVE-YEAR PERFORMANCE PLAN				
		1996	1997	1998	1999	2000
1 Improve the percentage of citizens rating delivery of water services as "Satisfactory" from 85% to 90% in the city-wide survey.	85%	85%	86%	88%	89%	90%
2 Increase the rates of water revenue collected from 96% to 98% of the water revenue billed.	96%	96.50%	97%	97.50%	98%	98%
3 Reduce water wasted and unaccounted for from 20% to 10%.	20%	18%	16%	14%	12%	10%

CITY OF ATLANTA 2000 • DESIRED PERFORMANCE OUTCOMES
DEPARTMENT OF WATER
1996 MANAGEMENT PLAN

PRIORITY: Creating a safer city

GOAL: To maintain an environment in which citizens, workers and visitors feel safe and secure.

DESIRED OUTCOME	1995 PERFORMANCE	ATLANTA 2000 ∞ FIVE-YEAR PERFORMANCE PLAN				
		1996	1997	1998	1999	2000
4 Comply with Safe Drinking Water Act 100% of the time.	100%	100%	100%	100%	100%	100%
5 Reduce known security risks at Water facilities by implementing security measures and systems.	% completion 20%	60%	100%			
• Maintain those systems.	*	*	*	100%	100%	100%
6 Reduce the number of safety hazards in the work place and the number of on-the-job injuries by 2% per year.	# of workers' comp claims 240	235	230	225	220	215

**Information not available.*
To be provided at a later date.

CITY OF ATLANTA 2000 • DESIRED PERFORMANCE OUTCOMES
DEPARTMENT OF WATER
1996 MANAGEMENT PLAN

PRIORITY: Neighborhood Vitality and Economic Development

GOAL: To make Atlanta neighborhoods attractive, vibrant and sustainable places to live, and the City a good place for business investment.

DESIRED OUTCOME	1995 PERFORMANCE	ATLANTA 2000 ∞ FIVE-YEAR PERFORMANCE PLAN				
		1996	1997	1998	1999	2000
7 Utilize private sector and federal funds to implement water conservation program in Empowerment Zone.	0%	800 homes	800	1000	1000	1000
8 Reduce the number of days required for approval of private development water main installation from time of application to authorization for construction from 60 to 30 days.	6 months average	60 days	50 days	40 days	35 days	30 days

DEPARTMENT OF WATER (Continued)

Administration

Administration consists of the Commissioner, Deputy Commissioner, and Commissioner's Support staff. Administration provides effective leadership and guidance promoting increased efficiency, production, accountability, planning and teamwork. Establish community outreach programs to address and change the negative public perception of the Department: Increase city-wide communications and promote conservation measures.

FINANCIAL DATA

Budget by Major Account Group

ACCOUNT GROUP	1994 EXPENDITURES	1995 EXPENDITURES	1996 BUDGET
1. Personnel Expenses	298,394	360,757	619,053
2. Other Current Operating Expenses	315,288	372,088	414,643
5. Internal Service Expenses	7,627	2,925	4,000
6. Intergovernmental/Interfund Expenses	-	3,400	100,000
7. Capital Expenses	-	2,526	9,984
Total	621,309	741,748	1,147,684

Budget by Activity

ACTIVITY	1996 BUDGET
Office of Director	1,131,179
Management Services	15,454
Technical Servicest	1,051
Total	1,147,684

Source of Funds

FUND	1994 EXPENDITURES	1995 EXPENDITURES	1996 BUDGET
Water and Sewerage Revenue Fund	545,831	710,370	1,004,650
Water and Sewerage Renewal and Extension Fund	75,478	31,378	143,034
Total	621,309	741,748	1,147,684

DEPARTMENT OF WATER (Continued)

Operations

Water operations consists of the following divisions. Administrative Support, Technical Support and Operations. Administrative Support performs all financial , administrative, and customer service functions. Technical Support performs the installation and maintenance of water mains which make up the distribution systems. The Operations division pumps and treats raw water into drinkable water through its Chattahoochee and Hemphill Water Treatment Complexes.

FINANCIAL DATA

Budget by Major Account Group

ACCOUNT GROUP	1994 EXPENDITURES	1995 EXPENDITURES	1996 BUDGET
1. Personnel Expenses	27,177,778	26,038,492	28,644,501
2. Other Current Operating Expenses	15,736,605	15,089,501	20,512,967
5. Internal Service Expenses	2,694,733	3,289,289	3,026,797
6. Intergovernmental/Interfund Expenses	418,758	557,568	370,000
7. Capital Expenses	1,297,114	1,597,685	5,378,820
9. Reserve for Appropriation	-	-	1,000,000
Total	47,324,988	46,572,535	58,933,085

Budget by Activity

ACTIVITY	1996 BUDGET
Office of Director	2,986,430
Administrative Services	2,577,076
Customer Service	7,290,156
Technical Services	4,524,412
Chattahoochee Complex	9,893,193
Hemphill Complex	8,270,283
Construction and Maintenance	18,662,635
North Area Treatment Plant	4,728,900
Total	58,933,085

Source of Funds

FUND	1994 EXPENDITURES	1995 EXPENDITURES	1996 BUDGET
Water and Sewerage Revenue Fund	41,596,734	40,755,040	44,609,007
Water and Sewerage Renewal and Extension Fund	5,728,254	5,817,495	14,324,078
Total	47,324,988	46,572,535	58,933,085

PLANNING AND DEVELOPMENT

COMMISSIONER

- Bureau of Bulidings
- Bureau of Planning

DEPARTMENT OF PLANNING AND DEVELOPMENT

Overview

The mission of the Department of Planning and Development is to provide the plans, programs and recommended policies needed for the development of a more livable, efficient and enjoyable City. The Department seeks to achieve its mission through comprehensive planning as well as through plans for neighborhoods, parks, transportation, historic preservation, land use and economic development, all tied to acceptable and adopted implementation practices involving zoning, subdivision regulations, permitting, inspections and code enforcement. It is through these efforts that the City can expect to realize a sound economy, increase financial stability, secured property values, and general well-being of Atlanta's residents and visitors.

The Commissioner's office provides policy and administrative direction for two bureaus in the Department. The office provides centralized staff support services to its bureaus in budgeting, purchasing, personnel, and in the preparation of legislation. It also coordinates the activities of the development with other agencies involved in the economic, physical and social development of Atlanta.

The Bureau of Buildings is responsible for enforcing minimum standards to safeguard health and property by regulating and inspecting the design, construction, quality of materials, use and occupancy, location and maintenance of all non-residential buildings within the City of Atlanta.

The Bureau of Planning produces plans and programs, as well as information and data, statistical analysis and maps, which aid decision-makers in City agencies as well as in other governmental organizations, non-profit groups, and the private sector.

With Atlanta as the host city of the 1996 Olympic Games, the Department and its bureaus are closely linked to the many projects related to preparing the City for this historic event.

DEPARTMENT OF PLANNING AND DEVELOPMENT

STAFFING AND FINANCIAL HISTORY

	1994	1995	1996 Adopted	1995-96 Change
Budget	$6,505,545	$6,194,513	$7,155.380	15.51%
Expenditures	$6,304,272	$5,970,846	NA	NA
Authorized Personnel	129	135	138	2.22%

Department Mission

The mission of the Department of Planning and Development is to foster economic development in order to create more jobs, increase the tax base and financial stability of the City, and protect the property values, safety and general well-being of Atlanta's residents and property owners through proper land use planning, zoning, permitting, and code enforcement.

DEPARTMENT OF PLANNING AND DEVELOPMENT

Highlights

- Implementation of recommendations from Development Permitting Task Force.
- Implementation of parking log landscaping and security plans.
- Development of the Southwest Atlanta Comprehensive Plan.
- Development of the Stewart Avenue Redevelopment Plan.
- Support for the Empowerment Zone Efforts
- implementation of the Public Toilets and Information Boards Program.
- Involvement in two City-wide Geographic Information Systems (GIS)
- Preparation an updated Lindbergh Transit Station Area Development Study (TSADS).

DEPARTMENT OF PLANNING AND DEVELOPMENT (Continued)

FINANCIAL DATA

Department by Major Account Group

ACCOUNT GROUP	1994 EXPENDITURES	1995 EXPENDITURES	1996 BUDGET
1. Personnel Expenses	5,534,158	5,161,141	6,105,630
2. Other Current Operating Expenses	328,410	341,028	527,198
5. Internal Service Expenses	364,666	421,818	424,902
7. Capital Expenses	77,038	46,859	97,650
Total	6,304,272	5,970,846	7,155,380

Department by Organization Unit

BUREAU	1994 EXPENDITURES	1995 EXPENDITURES	1996 BUDGET
Administration	496,525	422,396	626,568
Buildings	3,798,058	3,697,037	4,036,542
Planning	2,009,689	1,851,413	2,492,270
Total	6,304,272	5,970,846	7,155,380

Source of Funds

FUND	1994 EXPENDITURES	1995 EXPENDITURES	1996 BUDGET
General Fund	6,304,272	5,966,846	7,102,374
Water and Sewerage Revenue Fund	-	-	-
General Gov't. Capital Outlay Fund	-	-	-
Community Development Fund	-	4,000	53,006
Total	6,304,272	5,970,846	7,155,380

CITY OF ATLANTA 2000 • DESIRED PERFORMANCE OUTCOMES
DEPARTMENT OF PLANNING AND DEVELOPMENT
1996 MANAGEMENT PLAN

PRIORITY: Creating a Safer City

GOAL: To maintain an environment in which citizens, workers and visitors feel safe and secure.

DESIRED OUTCOME	1995 CONDITION	ATLANTA 2000 ∞ FIVE-YEAR PERFORMANCE PLAN				
		1996	1997	1998	1999	2000
1 Ensure building safety by maintaining the compliance of 100% of new construction projects with the City's building, HVAC, electrical and plumbing, elevator and sign codes.	100%	100%	100%	100%	100%	100%
2 Ensure the safety of each existing commercial building for which an application for a Privileged License (Liquor, pool rooms, game rooms, pawn shops, etc.) by requiring 100% compliance with the City of Atlanta Commercial Maintenance Code.	100% of buildings for which a permit is required	100%	100%	100%	100%	100%
3 Improve the safety of Downtown and Midtown parking lots and parking structures by increasing the number of parking facilities conforming to City standards from 150 to 500.	150	350	450	500	500	500

CITY OF ATLANTA 2000 • DESIRED PERFORMANCE OUTCOMES
DEPARTMENT OF PLANNING AND DEVELOPMENT
1996 MANAGEMENT PLAN

PRIORITY: Delivering Quality Customer Service

GOAL: To provide services that are appropriate, cost-effective and responsive to citizen's needs.

DESIRED OUTCOME	1995 CONDITION	ATLANTA 2000 ∞ FIVE-YEAR PERFORMANCE PLAN				
		1996	1997	1998	1999	2000
1 Improve the efficiency of Bureau of Buildings Plan Review by reducing the average review time from 14 to 10 days.	14 days	13 days	12 days	11 days	10 days	10 days
2 Improve customer service by reducing the average time required to respond to zoning enforcement complaints from 8 to 5 days.	8 days	7.5 days	7 days	6 days	5.5 days	5 days
3 Enhance customer service to zoning applicants by increasing the percentage of applicants who are satisfied with the processing of their applications from by 10% per year.	*	*	*	*	*	*
4 Increase the use of customized mapping and demographic data by increasing the percentage of GIS generated responses from 0 to 80 percent.	0%	10%	20%	40%	60%	80%
5 Improve the efficiency of the multi-agency Plan Review process by reducing the average multi-agency review time to no more than 15 days.		50% diff betwn 1995 and 15 days	75% diff betwn 1995 and 15 days	90% diff betwn 1995 and 15 days	95% diff betwn 1995 and 15 days	100% diff betwn 1995 and 15 days

**Information not available.*
To be provided at a later date.

CITY OF ATLANTA 2000 • DESIRED PERFORMANCE OUTCOMES
DEPARTMENT OF PLANNING AND DEVELOPMENT
1996 MANAGEMENT PLAN

PRIORITY: Promoting Neighborhood Vitality & Economic Development

GOAL: To make Atlanta neighborhoods attractive, vibrant and sustainable places to live, and the City a good place for business investment.

DESIRED OUTCOME	1995 CONDITION	ATLANTA 2000 ∞ FIVE-YEAR PERFORMANCE PLAN				
		1996	1997	1998	1999	2000
1 Improve the visual quality of the City by increasing the registration of general outdoor advertising signs from 100 to 1,000.	Estimated No. of Registered Signs: 100	300	500	700	900	1000
2 Revitalize targeted distressed areas by increasing the market value of property within urban enterprise zones from $ 212 million to $ 260 million	Assessed Value of urban enterprise zones: $212 million	220	230	240	250	260
3 Promote the rehabilitation of the City by increasing the number of housing units for which permits are issued annually from 1200 to 1500	Number of housing units: 120 units	1250	1300	1350	1400	1500
4 Promote alternative modes of transportation by increasing the number of miles of greenway trails and transit oriented walkways for which schematic designs have been prepared and funding secured, from 4 to 60 .	Miles of trails and walkways: 4	25	30	40	50	60

CITY OF ATLANTA 2000 • DESIRED PERFORMANCE OUTCOMES
DEPARTMENT OF PLANNING AND DEVELOPMENT
1996 MANAGEMENT PLAN

PRIORITY: Promoting Neighborhood Vitality & Economic Development

GOAL: To make Atlanta neighborhoods attractive, vibrant and sustainable places to live, and the City a good place for business investment.

DESIRED OUTCOME	1995 CONDITION	ATLANTA 2000 ∞ FIVE-YEAR PERFORMANCE PLAN				
		1996	1997	1998	1999	2000
1 Promote citizen participation in the City's planning process by increasing the number of citizens attending NPU meetings each year from 4500 to 6000.	No. of Citizens Attending:4500	4800	5100	5400	5700	6000
2 Improve the quality of economic development decisions by preparing and securing City Council adoption of redevelopment plans for 11 additional neighborhoods and commercial districts.	No. of Redevelopment Plans Adopted:4	7	9	11	13	15

**Information not available.*
To be provided at a later date.

DEPARTMENT OF PLANNING AND DEVELOPMENT (Continued)

Administration

The Commissioner's Office provides policy direction for the two (2) bureaus in the department and coordinates the activities of Planning and Development with other agencies involved in the economic development of the City of Atlanta. The office also provides centralized staff support services to the two (2) bureaus in budgeting, purchasing, personnel, and in the preparation of legislation.

FINANCIAL DATA

Budget by Major Account Group

ACCOUNT GROUP	1994 EXPENDITURES	1995 EXPENDITURES	1996 BUDGET
1. Personnel Expenses	432,341	366,544	467,117
2. Other Current Operating Expenses	53,728	30,687	74,591
5. Internal Service Expenses	3,024	1,715	1,481
7. Capital Expenses	7,432	23,450	83,079
Total	496,525	422,396	626,568

Source of Funds

FUND	1994 EXPENDITURES	1995 EXPENDITURES	1996 BUDGET
General Fund	496,525	418,396	573,562
General Gov't Capital Outlay Fund		4,000	53,006
Total	496,525	422,396	626,568

DEPARTMENT OF PLANNING AND DEVELOPMENT (Continued)

Bureau of Buildings

The Bureau of Buildings is responsible for enforcing minimum standards to safeguard health and property by regulating the design, construction, quality of materials, use and occupancy, location and maintenance of all buildings within the City of Atlanta.

FINANCIAL DATA

Budget by Major Account Group

ACCOUNT GROUP	1994 EXPENDITURES	1995 EXPENDITURES	1996 BUDGET
1. Personnel Expenses	3,301,467	3,162,907	3,456,613
2. Other Current Operating Expenses	158,643	166,099	211,301
5. Internal Service Expenses	316,111	364,984	365,628
7. Capital Expenses	21,837	3,047	3,000
Total	3,798,058	3,697,037	4,036,542

Budget by Activity

ACTIVITY		1996 BUDGET
Office of the Director		652,682
Zoning		344,288
Permits and Inspections:		
Office of Deputy Director	573,347	
Heating, Ventilating & Air Conditioning	407,062	
Building	868,144	
Electrical	703,135	
Plumbing	487,884	
Total Permits and Inspections		3,039,572
Total		4,036,542

Source of Funds

FUND	1994 EXPENDITURES	1995 EXPENDITURES	1996 BUDGET
General Fund	3,798,058	3,697,037	4,036,542

DEPARTMENT OF PLANNING AND DEVELOPMENT (Continued)

Bureau of Planning

The Bureau of Planning produces plans, programs, statistical and mapped data that aids city decision-makers and the private sector in community and economic development decisions, and administers the city zoning ordinance to allow for orderly residential and commercial growth.

FINANCIAL DATA

Budget by Major Account Group

ACCOUNT GROUP	1994 EXPENDITURES	1995 EXPENDITURES	1996 BUDGET
1. Personnel Expenses	1,800,350	1,631,690	2,181,900
2. Other Current Operating Expenses	116,039	144,242	241,006
5. Internal Service Expenses	45,531	55,119	57,793
7. Capital Expenses	47,769	20,362	11,571
Total	2,009,689	1,851,413	2,492,270

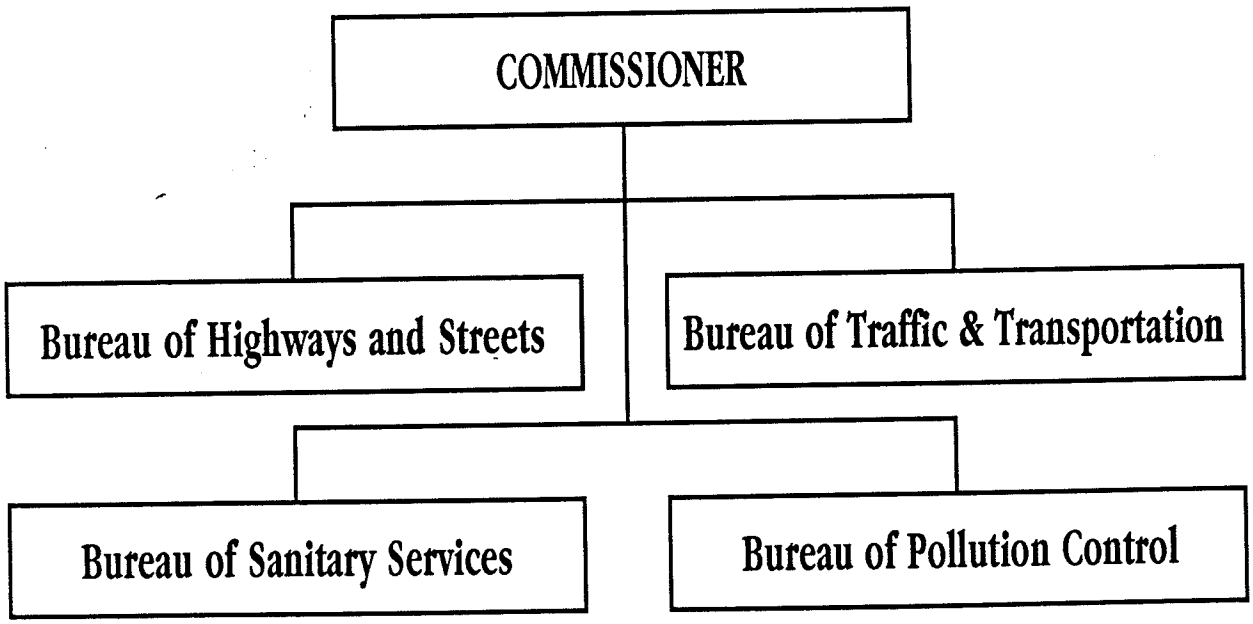
Budget by Activity

ACTIVITY	1996 BUDGET
Office of the Director	569,866
Research, Information & Maps	328,539
Comprehensive Plans	1,097,346
Zoning	496,519
Total	2,492,270

Source of Funds

FUND	1994 EXPENDITURES	1995 EXPENDITURES	1996 BUDGET
General Fund	2,009,689	1,851,413	2,492,270

Department of PUBLIC WORKS



DEPARTMENT OF PUBLIC WORKS

Overview

"The mission of the Department of Public Works is to enhance Atlanta's quality of life by providing public works services that maintain and improve infrastructure and physical environment, utilizing a highly skilled and motivated workforce."

The mission requires the Department to focus on: (1) developing an optimal transporation network of streets, bridges, signs, signals, and markings; (2) maintaining and upgrading the waste water conveyance and reclamation systems in order to protect and enhance urban waterways, property, and lives; (3) developing and maintaining and integrated solid waste management system; (4) developing, maintaining, and managing the vital administrative and technical systems needed to support infrastructure and environmental services.

To improve our ability to achieve this mission, in 1995 the Department reorganized into related operational groups: Wastewater Services, Transportation services, and Solid Waste Services. The Wastewater Services Operations Group serves the public by managing Atlanta's waste water infrastructure: sanitary sewers, combined sewers, pump station, CSO treatment facilities, and waste water treatment plants. The groups consist of the former Bureau of Pollution Control and the Sewer Division from the former Bureau of Highways & Streets.

The Transportation Services Operations Group consists of the Streets Division of the former Bureau of Highways & Streets and the former Bureau of Traffic & Transportation. It serves Atlanta's public through a variety of operations which construct, maintain and regulate the city's streets, signals, signs and markings, and rights-of-way. Solid Waste Service, the former Bureau of sanitary Services, administers the City's solid waste management programs including garbage collection, rubbish collection, recycling, waste disposal, and others.

DEPARTMENT OF PUBLIC WORKS

STAFFING AND FINANCIAL HISTORY

	1994	1995	1996 Adopted	1995-96 Change
Budget	$110,557,826	$123,295,259	$134,157,533	8.81%
Expenditures	$94,498,979	$99,558,271	NA	NA
Authorized Personnel	1,715	1,684	1,705	1.25%

Department Mission

The mission of the Department of Public Works is to enhance the City of Atlanta's quality of life by providing public works services that maintain and improve infrastructure and physical environment, utilizing a highly skilled and motivated workforce.

DEPARTMENT OF PUBLIC WORKS

Highlights

- To improve its services in support of the City's priorities through several programs.
- To re-engineer the refuse collections operation for productivity improvements, yielding additional resources; to improve the service levels of bulk rubbish and yard waste pickups, street sweeping and vacant lot cleaning, while maintaining once per week refuse collection.
- To complete temporary improvements and begin an operation assistance program that will enable the City to meet the July '96 phosphorous reduction mandate.
- To complete critical bridge, street improvements, and sewer projects critical for the hosting of the Olympic Games
- To begin construction of large numbers of bridge, storm drainage, erosion control park and sanitary sewer projects, as a part of the Public Improvement Program which will enhance neighborhood vitality and livability.
- To assist Georgia DOT in the completion and start-up of Phase I of the Advanced Traffic Management System, which will improve transportation movement along vital corridors of the City.
- To expand the Residential Lighting Enhancement Program, which will upgrade the light output of an additional 1200 streetlights in targeted neighborhoods.
- To complete the relegating of the interstate system within the City boundaries, in time for the Olympic and Paralympic games.

DEPARTMENT OF PUBLIC WORKS (Continued)

FINANCIAL DATA

Department by Major Account Group

ACCOUNT GROUP	1994 EXPENDITURES	1995 EXPENDITURES	1996 BUDGET
1. Personnel Expenses	51,034,109	49,766,701	58,071,497
2. Other Current Operating Expenses	28,341,347	32,840,566	45,546,051
5. Internal Service Expenses	9,403,796	9,405,288	9,421,468
6. Intergovernmental/Interfund Expenses	250,768	735,935	5,200,000
7. Capital Expenses	5,468,959	6,809,781	15,918,517
Total	94,498,979	99,558,271	134,157,533

Department by Organization Unit

BUREAU	1994 EXPENDITURES	1995 EXPENDITURES	1996 BUDGET
Administration	1,303,796	1,425,208	2,162,572
Highways and Streets	26,250,747	27,913,322	41,800,229
Sanitary Services	28,313,789	30,049,217	29,385,290
Traffic and Transportation	9,724,105	9,300,802	12,437,508
Pollution Control	28,906,542	30,869,722	48,371,934
Total	94,498,979	99,558,271	134,157,533

Source of Funds

FUND	1994 EXPENDITURES	1995 EXPENDITURES	1996 BUDGET
1994 Referendum G.O. Bond Fund	-	21,277	158,023
General Fund	52,359,968	53,503,624	59,394,355
Water and Sewerage Renewal and Ext. Fund	10,139,356	34,573,053	47,975,882
Water and Sewerage Revenue Fund	31,999,655	11,460,317	26,629,273
Total	94,498,979	99,558,271	134,157,533

CITY OF ATLANTA 2000 • DESIRED PERFORMANCE OUTCOMES
DEPARTMENT OF PUBLIC WORKS
1996 MANAGEMENT PLAN

PRIORITY: Creating A Safer City

GOAL: To maintain an environment in which citizens, workers and visitors feel safe and secure.

DESIRED OUTCOME	1995 PERFORMANCE	ATLANTA 2000 ∞ FIVE-YEAR PERFORMANCE PLAN				
		1996	1997	1998	1999	2000
1 Decrease number of street lights out in the Central Business District from 14% to 3%.	14%	10%	8%	6%	4%	3%
2 Increase the number of traffic signs maintained and in readable condition from 75% to 95% by performing repairs within _____ hours * from receipt of a report.	75%	75%	80%	82%	90%	95%
3 Increase the number of streets with improved visibility of pavement striping/markings from 70% to 98% of all City streets.	70%	70%	85%	90%	95%	98%
4 Increase the number of overhead street name signs placed along major arterial streets from 17 to 1,700.	17	85	425	850	1,275	1,700
5 Add 75,000 block numbers on street signs of major arterial streets	0	TBD	7,500	26,250	48,750	75,000
6 Reduce job-related injuries by 50%.	1400	1,260	1,120	980	840	700

**Information not available.*
To be provided at a later date.

CITY OF ATLANTA 2000 • DESIRED PERFORMANCE OUTCOMES
DEPARTMENT OF PUBLIC WORKS
1996 MANAGEMENT PLAN

PRIORITY: Delivering Quality Customer Service

GOAL: To provide services that are appropriate, cost-effective and responsive to citizens, needs.

DESIRED OUTCOME	1995 PERFORMANCE	ATLANTA 2000 ∞ FIVE-YEAR PERFORMANCE PLAN				
		1996	1997	1998	1999	2000
1 Establish and operate a central customer service unit for entire department.	*	75%	100%	100%	100%	100%
2 Increase sanitation customer satisfaction from 83% to 99%.	83%	91%	93%	95%	97%	99%
3 Reduce average review times for new developments from a range of 5 to 10 days to a range of 3 to 5 days.	5-10 days	3-5 days	3-5 days	3-5 days	3-5 days	3-5 days
4 Reduce number of sewer back-ups by 10 %.	2%	10%	10%	10%	10%	10%

**Information not available.*
To be provided at a later date.

CITY OF ATLANTA 2000 • DESIRED PERFORMANCE OUTCOMES
DEPARTMENT OF PUBLIC WORKS
1996 MANAGEMENT PLAN

PRIORITY: Neighborhood Vitality and Economic Development

GOAL: To make Atlanta neighborhoods attractive, vibrant and sustainable places to live, and the City a good place for business investment.

DESIRED OUTCOME	1995 PERFORMANCE	ATLANTA 2000 ∞ FIVE-YEAR PERFORMANCE PLAN				
		1996	1997	1998	1999	2000
1 Increase total acres of vacant lots maintained from 400 to 1,200 per year.	400	1,200	1,200	1,200	1,200	1,200
2 Increase ROW maintenance for all major arterial streets in the City from a frequency of once a year to a frequency of four times a year.	1x/yr	3x/yr	3x/yr	4x/yr	4x/yr	4x/yr
3 Increase the number of street lights in residential neighborhoods from 400 to 1,200.	400	1,200	1,200	1,200	1,200	1,200
4 Increase the number of miles of street maintained from 30 to 100 per year.	30	35-40	50	70	90	100
5 Prevent bridge restrictions, closures and failures through aggressive preventive maintenance program.	4 bridges maintained or replaced	6	10	15	25	25
6 Reduce erosion along major creeks	Linear Feet of streambank protected	1500 L.F.	2000 L.F.	2000 L.F.	2000 L.F.	1500 L.F.

**Information not available.*
To be provided at a later date.

CITY OF ATLANTA 2000 • DESIRED PERFORMANCE OUTCOMES
DEPARTMENT OF PUBLIC WORKS
1996 MANAGEMENT PLAN

PRIORITY: Neighborhood Vitality and Economic Development

GOAL: To make Atlanta neighborhoods attractive, vibrant and sustainable places to live, and the City a good place for business investment.

DESIRED OUTCOME	1995 PERFORMANCE	ATLANTA 2000 ∞ FIVE-YEAR PERFORMANCE PLAN				
		1996	1997	1998	1999	2000
7 Increase traffic calming along residential streets	* (Number of streets treated)	75	100	100	100	100
8 Maintain 100% of Wastewater Improvement Projects on schedule	*	*	*	*	*	*
9 Develop 5 year plan for improving the efficiency of Wastewater Treatment	*	*	*	*	*	*

**Information not available.*
To be provided at a later date.

DEPARTMENT OF PUBLIC WORKS (Continued)

Administration

The Office of the Commissioner provides leadership and support services for the management of the operations of the Department of Public Works. These support services include budget administration and management; monitoring of contracts, grants, and assessments; analysis of operations for improving their effectiveness and efficiency, capital infrastructure planning; and coordination of legislative affairs for the department.

FINANCIAL DATA

Budget by Major Account Group

ACCOUNT GROUP	1994 EXPENDITURES	1995 EXPENDITURES	1996 BUDGET
1. Personnel Expenses	1,225,696	1,330,447	1,960,182
2. Other Current Operating Expenses	56,813	72,767	150,536
5. Internal Service Expenses	2,631	7,233	11,466
7. Capital Expenses	18,656	14,761	40,388
Total	1,303,796	1,425,208	2,162,572

Budget by Activity

ACTIVITY	1996 BUDGET
Commissioner's Office	1,119,444
Management Services	1,043,128
Total	2,162,572

Source of Funds

FUND	1994 EXPENDITURES	1995 EXPENDITURES	1996 BUDGET
General Fund	1,303,796	1,403,931	1,784,477
1994 Referendum G. O. Bond Fund	-	21,277	158,023
Water & Sewerage Revenue Fund	-	-	220,072
Total	1,303,796	1,425,208	2,162,572

DEPARTMENT OF PUBLIC WORKS (Continued)

Bureau of Highways and Streets

The Bureau of Highways and Streets' mission is to enhance the quality of life for Atlanta's citizens in the following ways; (a) Providing a safe and convenient transportation infrastructure of streets, sidewalks, and bridges; (b) Providing a safe healthy, and clean environment by conveying sanitary sewage waste materials, and runoff from homes, businesses, and roadways; (c) Promoting health, economic growth by regulating development activities; and responding to citizens' concerns and requests for information.

FINANCIAL DATA

Budget by Major Account Group

ACCOUNT GROUP	1994 EXPENDITURES	1995 EXPENDITURES	1996 BUDGET
1. Personnel Expenses	18,156,058	17,506,055	22,118,076
2. Other Current Operating Expenses	3,857,183	4,762,114	8,228,289
5. Internal Service Expenses	2,382,830	2,747,362	2,704,448
6. Intergovernmental/Interfund Expenses	15,434	185,870	35,000
7. Capital Expenses	1,839,242	2,711,921	8,714,416
Total	26,250,747	27,913,322	41,800,229

Budget by Activity

ACTIVITY		1996 BUDGET
Office of the Director		750,598
Technical Services:		
Administration	108,899	
Design	1,955,881	
CAD/CAM	1,791,495	
Field Engineering & Inspection	928,393	
Public Services	410,661	
Site Development	533,395	
Total Technical Services		5,728,724
Street Operations:		
Administration	533,718	
Hill Street Facility	5,737,040	
North Avenue	6,024,194	
Total Street Operations		12,294,952
Sewer Operations:		
Administration	5,156,189	
Maintenance and Crews	9,601,573	
Construction Crews	8,093,193	
Equipment Pool	175,000	
Total Detention Facilities		23,025,955
Total		41,800,229

Source of Funds

FUND	1994 EXPENDITURES	1995 EXPENDITURES	1996 BUDGET
General Fund	13,018,278	12,749,674	15,787,080
Water & Sewerage Renewal & Ext. Fund	6,429,856	7,620,498	15,827,169
Water & Sewerage Revenue Fund	6,802,613	7,543,150	10,185,980
Total	26,250,747	27,913,322	41,800,229

DEPARTMENT OF PUBLIC WORKS (Continued)

Bureau of Sanitary Services

The Bureau of Sanitary Services' mission is the effective management of all solid waste generated within the City of Atlanta; the enforcement of applicable regulations governing solid waste collection and disposal and the presence of litter and vegetation on public property. Additionally, this bureau has responsibility for the maintenance of city wide vacant lots and street cleaning.

FINANCIAL DATA

Budget by Major Account Group

ACCOUNT GROUP	1994 EXPENDITURES	1995 EXPENDITURES	1996 BUDGET
1. Personnel Expenses	14,720,883	14,242,665	14,029,606
2. Other Current Operating Expenses	4,743,241	7,374,979	7,289,527
5. Internal Service Expenses	6,245,336	5,893,751	5,913,408
7. Capital Expenses	2,604,329	2,537,822	2,152,749
Total	28,313,789	30,049,217	29,385,290

Budget by Activity

ACTIVITY		1996 BUDGET
Office of the Director:		
Office of the Director	1,412,434	
City Recycling Project	1,935,298	
Code Enforcement	2,087,837	
Special Services	896,439	
Total Office of Director		6,332,008
Solid Waste Collection:		
Maddox Park Substation	4,714,884	
Liddell Drive Substation	4,384,526	
Lakewood Substation	3,923,225	
Chester Avenue	192,842	
Total Solid Waste Collection		13,215,477
Street Cleaning:		
Maddox Park Substation	1,217,577	
Liddell Drive Substation	1,117,624	
Lakewood Substation	1,051,171	
Chester Avenue	1,223,612	
Total Street Cleaning		4,609,984
Disposal:		
Hartsfield Incinerator	312,572	
Landfill	4,915,249	
Total Disposal		5,227,821
Total		29,385,290

Source of Funds

FUND	1994 EXPENDITURES	1995 EXPENDITURES	1996 BUDGET
General Fund	28,313,789	30,049,217	29,385,290

DEPARTMENT OF PUBLIC WORKS (Continued)

Bureau of Traffic and Transportation

The Bureau of Traffic and Transportation's mission is to manage, operate and maintain the City's traffic control systems and to provide transportation planning to ensure the safe, efficient and environmentally sensitive movement of vehicular and pedestrian traffic in the City of Atlanta.

FINANCIAL DATA

Budget by Major Account Group

ACCOUNT GROUP	1994 EXPENDITURES	1995 EXPENDITURES	1996 BUDGET
1. Personnel Expenses	3,708,891	3,610,581	4,566,375
2. Other Current Operating Expenses	5,650,351	5,264,928	7,210,343
5. Internal Service Expenses	304,621	285,997	296,236
7. Capital Expenses	60,242	139,296	364,554
Total	9,724,105	9,300,802	12,437,508

Budget by Activity

ACTIVITY	1996 BUDGET
Office of the Director	2,087,781
Signs & Marking	1,630,665
Street Lights &Traffic Signals	8,719,062
Total	12,437,508

Source of Funds

FUND	1994 EXPENDITURES	1995 EXPENDITURES	1996 BUDGET
General Fund	9,724,105	9,300,802	12,437,508

DEPARTMENT OF PUBLIC WORKS (Continued)

Bureau of Pollution Control

The Bureau of Pollution Control's mission is to manage, operate and maintain the city's water reclamation facilities in order to meet state and federal water quality regulations and to enforce all city ordinances applicable to Water Pollution Control.

FINANCIAL DATA

Budget by Major Account Group

ACCOUNT GROUP	1994 EXPENDITURES	1995 EXPENDITURES	1996 BUDGET
1. Personnel Expenses	13,222,581	13,076,953	15,397,258
2. Other Current Operating Expenses	14,033,759	15,365,778	22,667,356
5. Internal Service Expenses	468,378	470,945	495,910
6. Intergovernmental/Interfund Expenses	235,334	550,065	5,165,000
7. Capital Expenses	946,490	1,405,981	4,646,410
Total	28,906,542	30,869,722	48,371,934

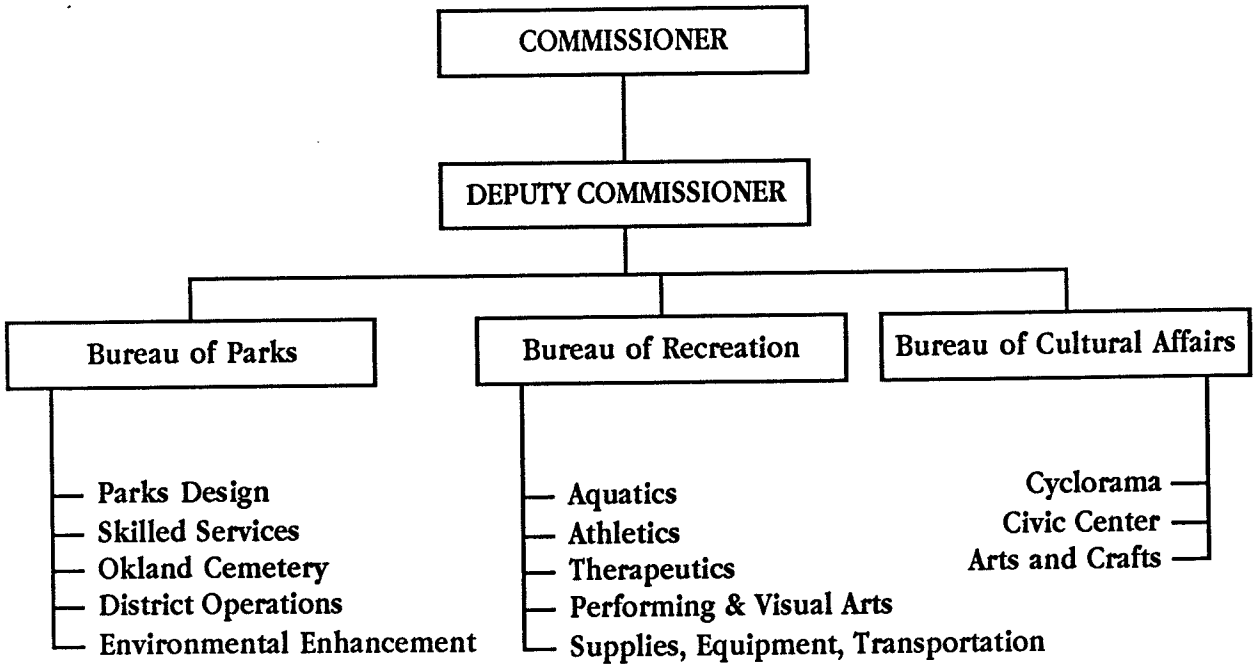
Budget by Activity

ACTIVITY	1996 BUDGET
Office of the Director	10,158,042
R. M. Clayton WPC	14,904,362
Utoy Creek WPC	4,504,380
South River WPC	5,737,113
Entrenchment Creek WPC	3,366,987
Support Services	8,092,784
Combined Sewer Overflow Facilities	1,608,266
Total	48,371,934

Source of Funds

FUND	1994 EXPENDITURES	1995 EXPENDITURES	1996 BUDGET
Water & Sewerage Revenue Fund	25,197,042	27,029,903	37,569,830
Water & Sewerage Renewal & Ext. Fund	3,709,500	3,839,819	10,802,104
Total	28,906,542	30,869,722	48,371,934

Department of
PARKS, RECREATION AND CULTURAL AFFAIRS



DEPARTMENT OF PARKS, RECREATION, AND CULTURAL AFFAIRS

Overview

The Department of Parks, Recreation and Cultural Affairs pursues it goals of "Touching and Changing Lives" through the development, operation and maintenance of facilities and parks in which safe, economical and enjoyable recreational activities and cultural programs are provided for the use of the City's citizens and visitors. To enhance the public's awareness and use of Atlanta's park system, the *Parks Facility Guide* is being updated for the first time in eight years.

The Bureau of Parks provides maintenance and environmental enhancement of Atlanta's parks system in order to provide both citizens and visitors with an aesthetically pleasing, clean and safe urban recreational environment. The Bureau of Parks maintains more than 3,000 acres of park land, 40 recreational facilities and 3 swimming pools. The repair and replacement of Atlanta's park system infrastructure is performed by the Bureau of Parks through implementation of planned capital improvements by its design, engineering and construction division. A typical capital improvement project planned to begin in 1996, directed at improved quality customer service, is *John A. White, Jr., Golf course Improvements.* which includes the construction of four additional holes to allow traditional 9-hole play.

The Bureau of Recreation provides quality professional recreational services and programs to all its citizens through balanced, enjoyable and affordable activities. The Bureau of Recreation also offers an array of athletic, artistic, social and recreational opportunities specifically intended to enhance the leisure experience of persons who are physically or mentally challenged. The **Camp Best Friends** program enjoys national recognition and provides safe, structured and enriching experiences for 8,000 to 10,000 youth each summer, Underwritten substantially by contributors from corporations foundations, and individuals, the private sector fund-raising goal for the 1996 program is $425,000. In continuing its quality customer services initiatives in 1996, the Bureau of Recreation will open the new Ben Hill Recreation Center by mid-year.

The Bureau of Cultural Affairs provides enriching, enjoyable, accessible, and economical cultural opportunities to all citizens and visitors through its presentation of the arts; promotion of Tourism; and improved maintenance and management of the Atlanta Cyclorama and the Atlanta civic Center. In 1996, the Bureau of Cultural Affairs will participate in the *Cultural Olympiad.* The *City of Public Arts Master Plan* is completed in "final draft" and, upon its adoption in 1996, will serve to systematically facilitate and guide implementation of the One *Percent* For Art Ordinance.

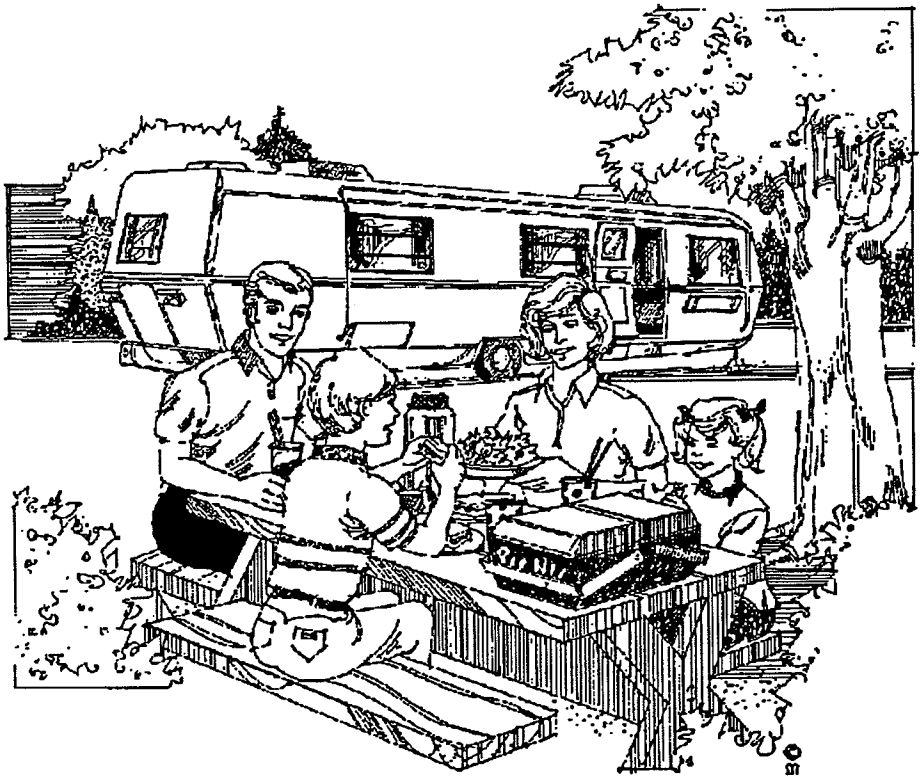
DEPARTMENT OF PARKS, RECREATION AND CULTURAL AFFAIRS

STAFFING AND FINANCIAL HISTORY

	1994	1995	1996 Adopted	1995-96 Change
Budget	$22,673,275	$31,149,133	$33,743,845	8.3%
Expenditures	$24,823,984	$26,290,076	NA	NA
Authorized Personnel	499	523	541	3.44%

Department Mission

The Department of Parks, Recreation and Cultural Affairs is charged with the development, operation and maintenance of facilities and parks through which safe, economical and enjoyable recreational activities are provided for the use of the City's citizens and visitors. The department, through its Bureau of Cultural Affairs, also provides cultural opportunities to the City's residents and visitors via arts promotion, tourism and operation of the Cyclorama and Civic Center facilities.



DEPARTMENT OF PARKS OF PARKS RECREATION, AND CULTURAL AFFAIRS

Highlights

- Host the world in our parks during the 1996 Olympics.
- Add cushioning material under all playground equipment in every park.
- Upgrade and refurbish all ballfieds in every park.
- Serve 15,000 Camp Best Friends participants
- Expand visual and performing arts through development of joint projects with the bureau of Cultural Affairs.
- Expand the Jr. Golf Program at John A. White Golf Course.
- Book and manage the Atlanta Cyclorama by serving 250,000 visitors and generate $875,000 in revenue.
- Support the cultural infrastructure of the City by awarding contracts for art services to artists, arts organizations and community groups by awarding $500,000 in grants.

DEPARTMENT OF PARKS, RECREATION AND CULTURAL AFFAIRS
(Continued)

FINANCIAL DATA

Department by Major Account Group

ACCOUNT GROUP	1994 EXPENDITURES	1995 EXPENDITURES	1996 BUDGET
1. Personnel Expenses	16,926,202	16,773,173	20,172,594
2. Other Current Operating Expenses	4,412,656	5,656,012	6,893,729
5. Internal Service Expenses	1,565,429	1,665,367	1,668,114
6. Intergovernmental/Interfund Expenses	1,170,077	1,093,218	2,521,782
7. Capital Expenses	749,620	1,102,306	1,208,112
9. Reserve for Appropriation	-	-	1,279,514
Total	24,823,984	26,290,076	33,743,845

Department by Organization Unit

BUREAU	1994 EXPENDITURES	1995 EXPENDITURES	1996 BUDGET
Administration	861,218	816,579	1,032,743
Parks	12,500,778	12,372,786	17,106,634
Recreation	8,039,102	9,171,813	10,360,903
Cultural Affairs	3,422,886	3,928,898	5,243,565
Total	24,823,984	26,290,076	33,743,845

Source of Funds

FUND	1994 EXPENDITURES	1995 EXPENDITURES	1996 BUDGET
General Fund	22,009,337	23,332,126	26,895,927
Parks Improvement Fund	2,264,330	2,220,173	5,082,575
Airport Revenue Fund	-	-	97,298
Parks Facilities Revenue Fund	532,765	606,297	845,740
Parks Facilities Renewal and Ext. Fund	17,552	131,480	822,305
Total	24,823,984	26,290,076	33,743,845

CITY OF ATLANTA 2000 • DESIRED PERFORMANCE OUTCOMES
DEPARTMENT OF PARKS, RECREATION & CULTURAL AFFAIRS
1996 MANAGEMENT PLAN

PRIORITY: Creating A Safer City

GOAL: To maintain an environment in which citizens, workers and visitors feel safe and secure.

DESIRED OUTCOME	1995 PERFORMANCE	ATLANTA 2000 ∞ FIVE-YEAR PERFORMANCE PLAN				
		1996	1997	1998	1999	2000
1 Provide a safe, structured and rewarding environment for youth and young adults through recreational programming.	343,872 experiences	352,650	357,000	361,500	366,000	370,500
	124,574 experiences	128,000	130,960	134,420	137,880	141,340
2 Provide a safe, structured and rewarding environment for at-risk youth through cultural arts programming.	4,531 enrolled	6,160	6,720	7,280	7,840	8,400
3 Reduce incidents of vandalism and trespassing at selected DPR&CA facilities	119 Incidents of vandalism	115	110	106	100	95
	625 Incidents of trespassing	400	375	360	346	340

CITY OF ATLANTA 2000 • DESIRED PERFORMANCE OUTCOMES
DEPARTMENT OF PARKS, RECREATION & CULTURAL AFFAIRS
1996 MANAGEMENT PLAN

PRIORITY: Delivering Quality Customer Service

GOAL: To provide services that are appropriate, cost-effective and responsive to citizens' needs

DESIRED OUTCOME	1995 PERFORMANCE	ATLANTA 2000 ∞ FIVE-YEAR PERFORMANCE PLAN				
		1996	1997	1998	1999	2000
1 Increase citizen satisfaction with DPRCA resources and increase usage of park facilities and programs as determined by a random survey.	40.7% park usage	47.60%	54.42%	61.28%	68.14%	75.00%
	36% gym usage	43.90%	51.60%	59.40%	67.20%	75.00%
2 Increase citizen satisfaction with DPRCA resources and increase participation in cultural enrichment and recreational programs and services as determined by a random survey.	Performing arts attendees: 130,400	136,500	137,865	139,230	140,595	141,960
	Senior citizens served: 9,510	9,880	9,978	10,078	10,166	10,275
3 Increase revenue generated by DPR&CA enterprise programs and facilities by an overall average of 3.5% over the five-year period.	Camp Best Friends: $188,100	$190,000	$191,900	$193,800	$195,700	$197,600
	Civic Center: $1,277,538	$1,285,025	$1,292,512	$1,299,999	$1,307,486	$1,314,973
	Cyclorama: $858,448	$865,569	$872,690	$879,811	$886,932	$894,053
4 Improve employee job satisfaction (as measured by City-Wide survey on a scale of 0 to 5), from 3.47 to 4.5	3.47/5.00	3.47/5.00	3.73/5.00	3.99/5.00	4.24/5.00	4.5/5.00

CITY OF ATLANTA 2000 • DESIRED PERFORMANCE OUTCOMES
DEPARTMENT OF PARKS, RECREATION & CULTURAL AFFAIRS
1996 MANAGEMENT PLAN

PRIORITY: **Neighborhood Vitality and Economic Development**

GOAL: **To make Atlanta neighborhoods attractive, vibrant and sustainable places to live, and the City a good place for business investment.**

DESIRED OUTCOME	1995 PERFORMANCE	ATLANTA 2000 ∞ FIVE-YEAR PERFORMANCE PLAN				
		1996	1997	1998	1999	2000
1 Create summer jobs for the youth. *	450 summer jobs	200	200	200	200	200
2 Promote and strengthen the local Arts Community through contracts for art services	$554,777 in art service contracts	$540,000	$540,000	$540,000	$540,000	$540,000

Footnote:

* The projection of a reduction in summer jobs in 1996 and beyond is based on a possible reduction in federal funds for youths summer jobs programs.

DEPARTMENT OF PARKS, RECREATION AND CULTURAL AFFAIRS
(Continued)

Administration

The Office of the Commissioner provides administrative direction for the development, operation, maintenance and management of facilities and parks to ensure the consistent provision of safe, affordable and economical recreational activities and cultural programs.

FINANCIAL DATA

Budget by Major Account Group

ACCOUNT GROUP	1994 EXPENDITURES	1995 EXPENDITURES	1996 BUDGET
1. Personnel Expenses	831,727	751,239	954,822
2. Other Current Operating Expenses	22,915	34,729	47,708
5. Internal Service Expenses	5,747	15,268	13,822
7. Capital Expenses	829	15,343	16,391
Total	861,218	816,579	1,032,743

Budget by Activity

ACTIVITY	1996 BUDGET
Commissioner's Office	337,325
Management Services	695,418
Total	1,032,743

Source of Funds

FUND	1994 EXPENDITURES	1995 EXPENDITURES	1996 BUDGET
General Fund	861,218	816,579	1,032,743

DEPARTMENT OF PARKS, RECREATION AND CULTURAL AFFAIRS
(Continued)

Bureau of Parks

The Bureau of Parks provides upkeep and environmental enhancement of the parks system in order to provide the citizens of and visitors to Atlanta an aesthetically pleasing, clean and safe system to enjoy.

FINANCIAL DATA

Budget by Major Account Group

ACCOUNT GROUP	1994 EXPENDITURES	1995 EXPENDITURES	1996 BUDGET
1. Personnel Expenses	8,059,595	7,736,454	9,098,706
2. Other Current Operating Expenses	1,233,988	1,383,802	2,498,341
5. Internal Service Expenses	1,422,878	1,558,058	1,547,951
6. Intergovernmental/Interfund Expenses	1,130,077	1,093,218	2,521,782
7. Capital Expenses	654,240	601,254	666,518
9. Reserve for Appropriation	-	-	773,336
Total	12,500,778	12,372,786	17,106,634

Budget by Activity

ACTIVITY	1996 BUDGET
Administration	1,076,633
Skilled Services	1,716,617
Environmental Enhancement	1,512,957
District Operations	7,581,895
Oakland Cemetery	135,957
Park Design	5,082,575
Total	17,106,634

Source of Funds

FUND	1994 EXPENDITURES	1995 EXPENDITURES	1996 BUDGET
General Fund	10,236,448	10,152,613	12,024,059
Park Improvement Fund	2,264,330	2,220,173	5,082,575
Total	12,500,778	12,372,786	17,106,634

DEPARTMENT OF PARKS, RECREATION AND CULTURAL AFFAIRS
(Continued)

Bureau of Recreation

The Bureau of Recreation provides quality, professional recreational services and programs to all the citizens of Atlanta through implementation of balanced, enjoyable and affordable activities.

FINANCIAL DATA

Budget by Major Account Group

ACCOUNT GROUP	1994 EXPENDITURES	1995 EXPENDITURES	1996 BUDGET
1. Personnel Expenses	6,379,229	6,578,712	7,778,622
2. Other Current Operating Expenses	1,469,824	2,195,125	2,268,761
5. Internal Service Expenses	110,346	60,409	66,264
7. Capital Expenses	79,703	337,567	197,256
9. Reserve for Appropriation	-	-	50,000
Total	8,039,102	9,171,813	10,360,903

Budget by Activity

ACTIVITY		1996 BUDGET
Administration		1,148,468
Special Programs:		
Summer Program	785,723	
Swimming Pools	1,808,518	
Athletics	2,075,033	
Therapeutics/Special Programs	1,113,855	
Performing and Visual Arts	1,458,572	
Total Special Programs		7,241,699
Supplies/Transport		1,931,332
District Operations		39,404
Total		10,360,903

Source of Funds

FUND	1994 EXPENDITURES	1995 EXPENDITURES	1996 BUDGET
General Fund	8,039,102	9,171,813	10,360,903

DEPARTMENT OF PARKS, RECREATION AND CULTURAL AFFAIRS
(Continued)

Bureau of Cultural Affairs

The Bureau of Cultural Affairs provides enriching, enjoyable, accessible and economical cultural opportunities to its residents and visitors through promotion of the arts, tourism and the operation and maintenance of the Cyclorama and Civic Center facilities.

FINANCIAL DATA

Budget by Major Account Group

ACCOUNT GROUP	1994 EXPENDITURES	1995 EXPENDITURES	1996 BUDGET
1. Personnel Expenses	1,655,651	1,706,768	2,340,444
2. Other Current Operating Expenses	1,685,929	2,042,356	2,078,919
5. Internal Service Expenses	26,458	31,632	40,077
6. Intergovernmental/Interfund Expenses	40,000	-	-
7. Capital Expenses	14,848	148,142	327,947
9. Reserve for Appropriation	-	-	456,178
Total	3,422,886	3,928,898	5,243,565

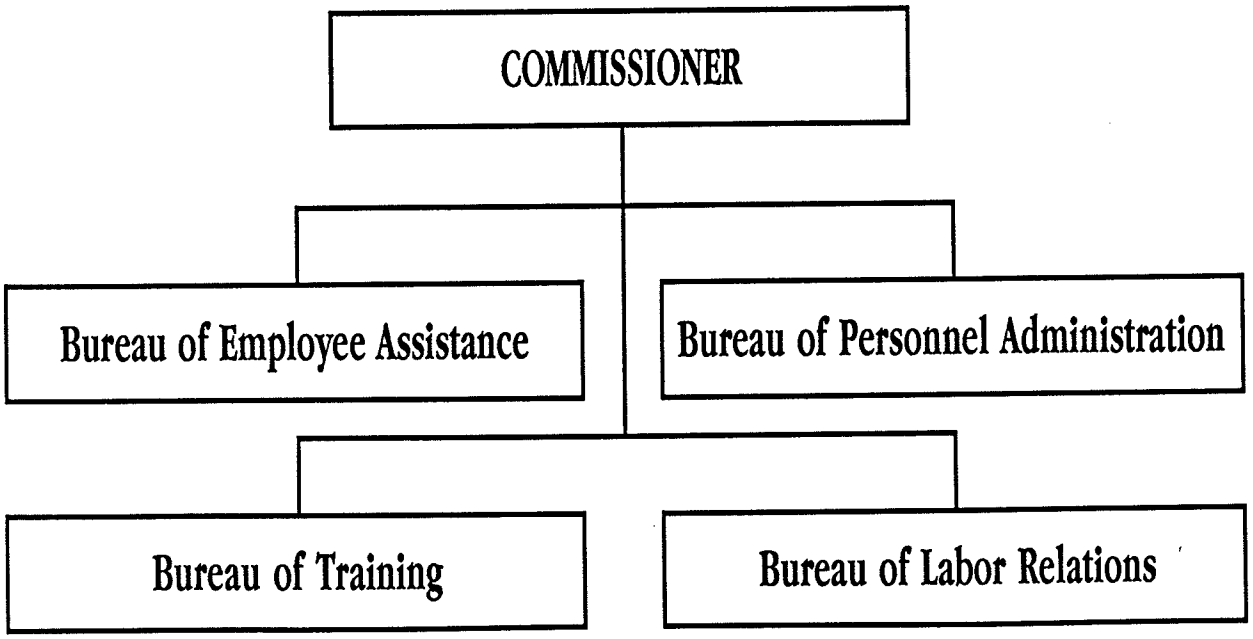
Budget by Activity

ACTIVITY	1996 BUDGET
Office of the Director	1,808,499
Civic Center	1,391,113
Arts and Crafts	375,908
Cyclorama	1,668,045
Total	5,243,565

Source of Funds

FUND	1994 EXPENDITURES	1995 EXPENDITURES	1996 BUDGET
General Fund	2,872,569	3,191,121	3,478,222
Park Improvement Fund	-	-	97,298
Parks Facilities Revenue Fund	532,765	606,297	845,740
Parks Facilities Renewal & Ext. Fund	17,552	131,480	822,305
Total	3,422,886	3,928,898	5,243,565

Department of PERSONNEL AND HUMAN RESOURCES



DEPARTMENT OF PERSONNEL AND HUMAN RESOURCES

Overview

The past twelve months were exciting for the Department of Personnel and Human Resources. A number of new programs were developed to assist with implementation of the City's Quality Service Initiative (QSI) and to increase internal and external customer satisfaction.

A new pay and classification system was implemented which brought salaries of City personnel more in line with the market and helped to restore internal equity. Competitive pay rates were established through a survey of local, regional and national salaries for comparable jobs. Police officers and firefighters received a 5.48% salary increase, and corrections officers a 6.34% increase. All other employees received and average increase of 3%, with those earning less than $30,000 also receiving a one-time bonus of $500.

Working in cooperation with employee unions and focus groups, the department developed a new performance evaluation system, known as the Quality Performance Appraisal Initiative (QPAIs), is customer driven and tied to the City's priorities and goals. Through key job elements developed for each position, employees will understand how their duties relate to their respective department's objectives, City priorities, customer expectations, and the Quality Service Initiative.

The department was also instrumental in negotiation of a Memorandum of Understanding (MOU) with the American Federation of State, County and Municipal Employees (AFSCME), Local 1644. The Signing of this document was an historic step towards establishing a partnership for quality service improvement between City management and employees.

Equally significant was the elimination of the backlog of Civil Service cased which had existed for a number of years. Scheduling of civil Service appeals is now current.

In support of the City's management philosophy to invest in its workforce, an agreement was negotiated with Georgia State University (GSU) which afforded educational opportunities to City employees and research access to City departments free of charge. This agreement involved an in kind services credit in addition to a cash payment for the sale of the old Fire Headquarters.

The Upcoming year promises to be as challenging! The department will be spearheading implementation of the new performance appraisal system. Citywide management and employee training in leadership skills, business process improvement, customer service, and literacy will be instituted as reinforcement of the QSI initiative. The hiring process will be re-engineered to expedite the recruitment and hiring of personnel. Special efforts will be made to educate and train the workforce on the Sexual harassment Policy, ADA requirements and Employee Assistance Services.

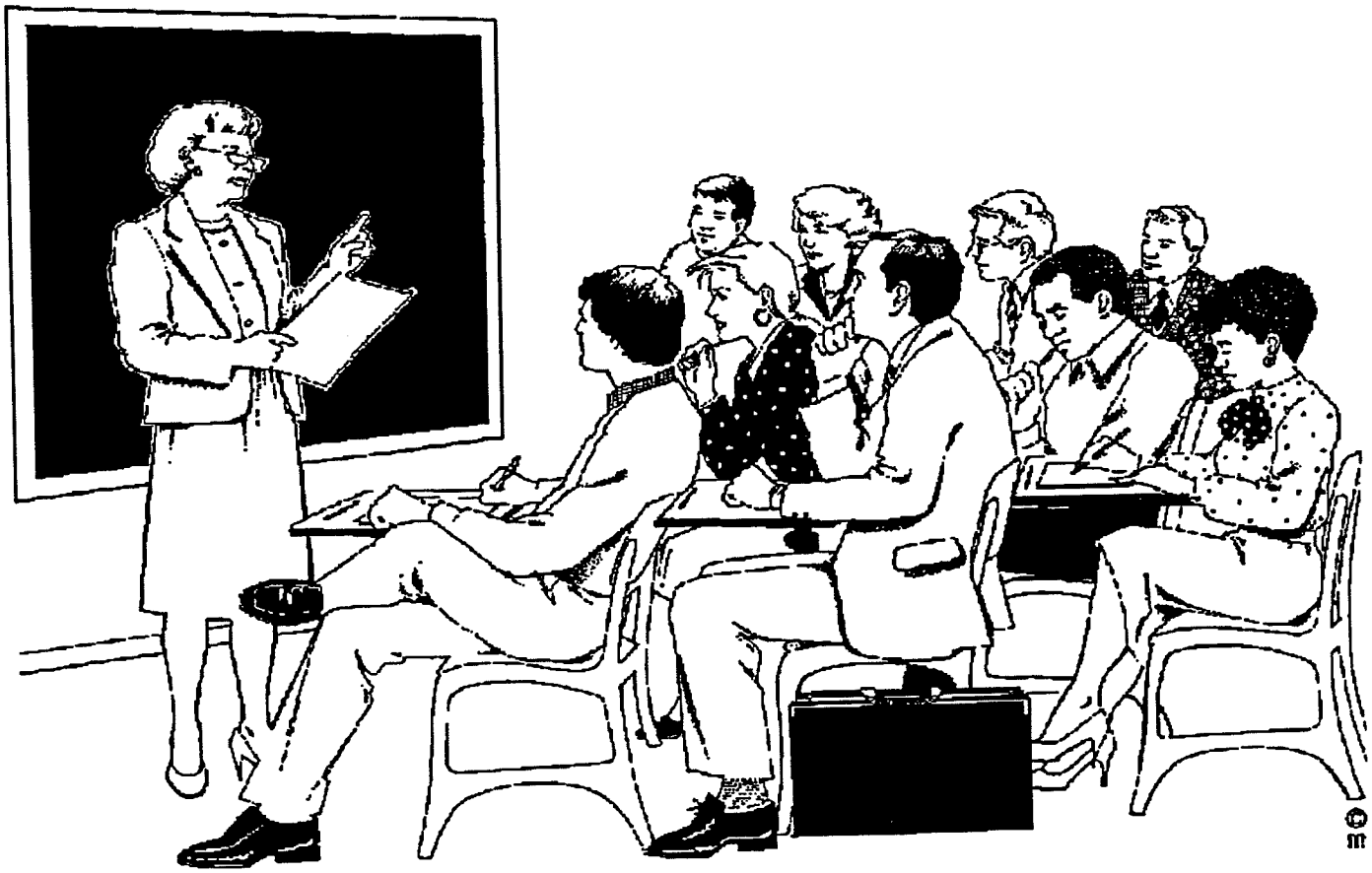
DEPARTMENT OF PERSONNEL AND HUMAN RESOURCES

STAFFING AND FINANCIAL HISTORY

	1994	1995	1996 Adopted	1995-96 Change
Budget	$3,923,008	$4,360,484	$4,718,976	8.22%
Expenditures	$4,061,816	$4,335,374	NA	NA
Authorized Personnel	69	67	69	2.99%

Department Mission

The Department of Personnel and Human Resources is responsible for the recruitment, evaluation, classification and certification of job applicants, provision of career development opportunities, employee assistance program, and management of the City's affirmative action program.



DEPARTMENT OF PERSONNEL AND HUMAN RESOURCES

Highlights

- Implementation of the Quality Performance Appraisal System (QPAI's) citywide.
- Provide management and employee training in leadership skills, business process improvement, customer service and literacy in support of QSI.
- Re-engineer the hiring process to expedite the recruitment and hiring personnel.
- Increase the use of dispute resolution and mediation to assist with resolution of workplace problems.
- Conduct city-wide training on Sexual Harassment Policy, ADA requirements, and Employee Assistance services.

DEPARTMENT OF PERSONNEL AND HUMAN RESOURCES (Continued)

FINANCIAL DATA

Department by Major Account Group

ACCOUNT GROUP	1994 EXPENDITURES	1995 EXPENDITURES	1996 BUDGET
1. Personnel Expenses	3,049,521	3,285,183	3,489,122
2. Other Current Operating Expenses	560,682	614,185	889,579
5. Internal Service Expenses	218,486	278,264	273,875
7. Capital Expenses	233,127	157,742	66,400
Total	4,061,816	4,335,374	4,718,976

Department by Organization Unit

BUREAU	1994 EXPENDITURES	1995 EXPENDITURES	1996 BUDGET
Office of Commissioner	375,461	389,025	333,710
Personnel Administration	2,079,101	2,362,087	2,636,921
Training	764,494	628,574	728,255
Labor Relations	340,136	351,580	395,011
Employee Assistance Services	502,624	604,108	625,079
Total	4,061,816	4,335,374	4,718,976

Source of Funds

FUND	1994 EXPENDITURES	1995 EXPENDITURES	1996 BUDGET
General Fund	4,028,244	4,242,359	4,571,173
Airport Revenue Fund	-	56,092	98,398
Water and Sewerage Revenue Fund	33,572	36,923	49,405
Total	4,061,816	4,335,374	4,718,976

CITY OF ATLANTA 2000 • DESIRED PERFORMANCE OUTCOMES
DEPARTMENT OF PERSONNEL AND HUMAN RESOURCES
1996 MANAGEMENT PLAN

PRIORITY: DELIVERING QUALITY CUSTOMER SERVICES

GOAL: To provide services that are appropriate, cost-effective and responsive to citizens needs.

DESIRED OUTCOME	1995 PERFORMANCE	ATLANTA 2000 ∞ FIVE-YEAR PERFORMANCE PLAN				
		1996	1997	1998	1999	2000
1 Reduce percentage of cases referred to Civil Service Board from 80% to 50%.	80%	74%	68%	62%	56%	50%
2 Increase percentage of requisitions turned around within 45 days from 54% to 95%.	54%	75%	80%	85%	90%	95%
3 Increase and maintain job skills acquired through training by 50%.	*	50%	50%	50%	50%	50%
4 Increase understanding of job expectations and relationship to City priorities by implementing and maintaining an appraisal system for 100% of all City employees.	*	100%	100%	100%	100%	100%
5 Increase understanding and awareness of the City's Sexual Harassment Policy, the Americans with Disabilities Act and the Employee Assistance Program.						
% of Employees Trained In:						
Sexual Harassment	60%	100%	25%	50%	75%	100%
ADA	35%	80%	100%	*	*	*
EAP	25%	100%	25%	50%	75%	100%

**Information not available.*
To be provided at a later date.

DEPARTMENT OF PERSONNEL AND HUMAN RESOURCES (Continued)

Office of Commissioner

The Commissioner's Office has responsibility for providing supervision, direction, and coordination to the three bureaus of Personnel Administration, Labor Relations, and Training, as well as the Bureau of Employee Assistance.

FINANCIAL DATA

Budget by Major Account Group

ACCOUNT GROUP	1994 EXPENDITURES	1995 EXPENDITURES	1996 BUDGET
1. Personnel Expenses	251,524	335,742	287,526
2. Other Current Operating Expenses	121,798	46,795	39,148
5. Internal Service Expenses	2,139	6,488	2,036
7. Capital Expenses	-	-	5,000
Total	375,461	389,025	333,710

Source of Funds

FUND	1994 EXPENDITURES	1995 EXPENDITURES	1996 BUDGET
General Fund	375,461	389,025	333,710

Bureau of Personnel Administration

The Bureau is responsible for establishing and administering a system of sound personnel administration for the city that provides for the recruitment, selection, development and retention of an effective work force.

FINANCIAL DATA

Budget by Major Account Group

ACCOUNT GROUP	1994 EXPENDITURES	1995 EXPENDITURES	1996 BUDGET
1. Personnel Expenses	1,658,032	1,754,803	1,880,105
2. Other Current Operating Expenses	184,930	273,563	469,695
5. Internal Service Expenses	207,793	258,371	258,121
7. Capital Expenses	28,346	75,350	29,000
Total	2,079,101	2,362,087	2,636,921

Budget by Activity

ACTIVITY	1996 BUDGET
Personnel Administration	2,636,921

Source of Funds

FUND	1994 EXPENDITURES	1995 EXPENDITURES	1996 BUDGET
General Fund	2,079,101	2,316,899	2,585,587
Airport Revenue Fund	-	45,188	51,334
Total	2,079,101	2,362,087	2,636,921

Bureau of Training

The Bureau of Training is responsible for ensuring that the City of Atlanta's work force gets the level of training that will lead to greater productivity and higher quality services.

FINANCIAL DATA

Budget by Major Account Group

ACCOUNT GROUP	1994 EXPENDITURES	1995 EXPENDITURES	1996 BUDGET
1. Personnel Expenses	425,784	466,468	566,342
2. Other Current Operating Expenses	136,810	84,148	134,304
5. Internal Services	1,060	472	609
7. Capital Expenses	200,840	77,486	27,000
Total	764,494	628,574	728,255

Source of Funds

FUND	1994 EXPENDITURES	1995 EXPENDITURES	1996 BUDGET
General Fund	730,922	580,747	631,786
Airport Revenue Fund	-	10,904	47,064
Water and Sewerage Revenue Fund	33,572	36,923	49,405
Total	764,494	628,574	728,255

Bureau of Labor Relations

The Bureau seeks to promote and maintain a harmonious and productive work environment for all employees through the City Code, the Labor-Management Relations Ordinance, and established policies, rules and regulations in effect.

FINANCIAL DATA

Budget by Major Account Group

ACCOUNT GROUP	1994 EXPENDITURES	1995 EXPENDITURES	1996 BUDGET
1. Personnel Expenses	334,212	336,025	375,503
2. Other Current Operating Expenses	4,006	7,381	11,887
5. Internal Service Expenses	1,918	8,174	7,621
7. Capital Expenses	-	-	-
Total	340,136	351,580	395,011

Source of Funds

FUND	1994 EXPENDITURES	1995 EXPENDITURES	1996 BUDGET
General Fund	340,136	351,580	395,011

Bureau of Employee Assistance Services

The Bureau of Employee Assistance provides confidential, professional counseling and referral for employees and family members who seek assistance with substance abuse and other personal problems. This office also provides psychological testing and assessment for safety sensitive positions.

FINANCIAL DATA

Budget by Major Account Group

ACCOUNT GROUP	1994 EXPENDITURES	1995 EXPENDITURES	1996 BUDGET
1. Personnel Expenses	379,969	392,145	379,646
2. Other Current Operating Expenses	113,138	202,298	234,545
5. Internal Services	5,576	4,759	5,488
7. Capital Expenses	3,941	4,906	5,400
Total	502,624	604,108	625,079

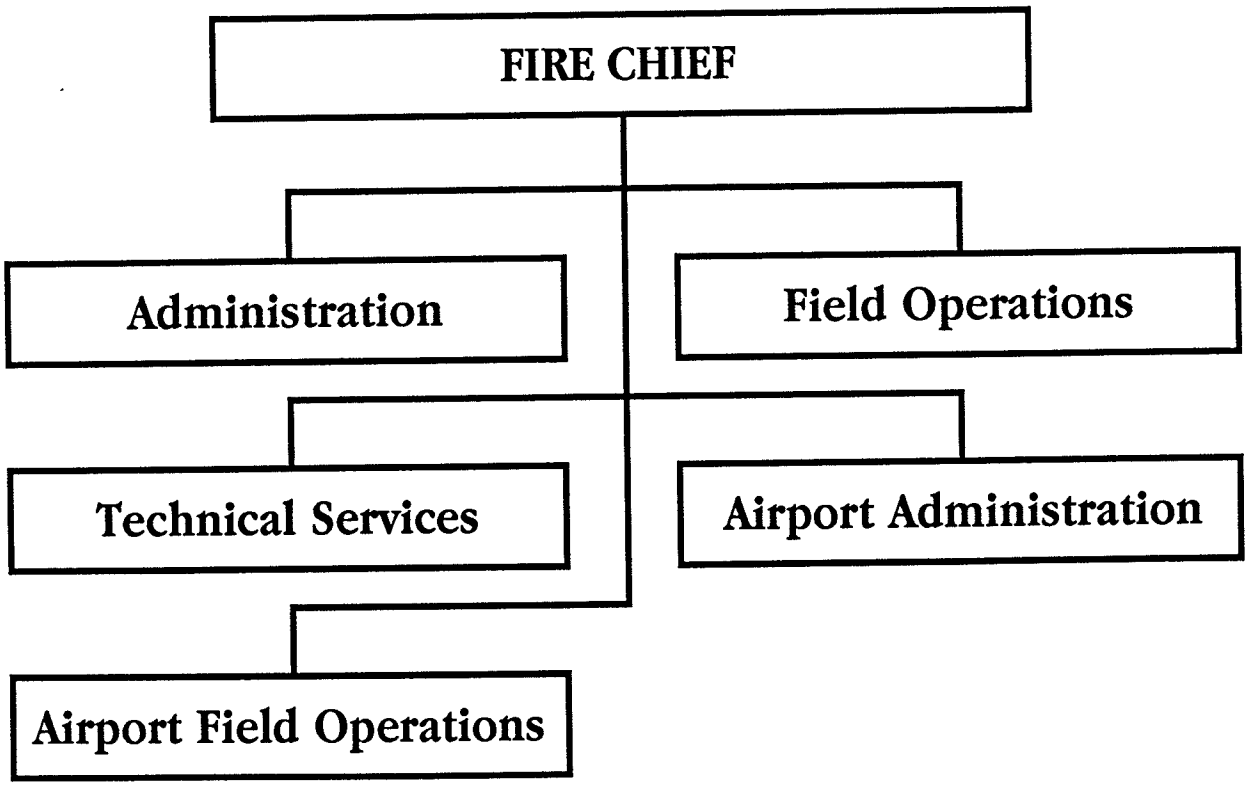
Budget by Activity

ACTIVITY	1996 BUDGET
Employee Assistance Services	625,079

Source of Funds

FUND	1994 EXPENDITURES	1995 EXPENDITURES	1996 BUDGET
General Fund	502,624	604,108	625,079

Department of FIRE



FIRE DEPARTMENT

Overview

The Atlanta Fire Department's ultimate mission is to prevent disastrous incidents from occurring and to minimize damage to life, property and the environment. Our vision, creating and supporting and environment to prevent loss of life and property where all people thrive and prosper, reflects in our day to day operations.

The Atlanta Fire Department serves and area of 131.6 square miles with a population of 394,017. Protection is provided for over, 1,000,000 people inside the city each work day and 16.5 million visitors to the City each year.

The Fire Department employs 1,036 employees and responded to over 49,000 emergency incidents. Firefighting personnel work a scheduled shift of 24 hours on duty and 48 hours off duty. The Fire Department has a General fund budget of $47,122,311 and an Airport Fund budget of $9,432,033. These funds support the four divisions of the Fire Department which includes the Office of the Fire Chief, Administration, Field Suppression *both inside the City and at Hartsfield Atlanta International Airport*, and Technical Services. Each component has a distinctive role in its interaction to the entire Department.

The Atlanta Fire Department has a community based citizen interest philosophy which increases an awareness between the Department and community. This concept was exemplified during the Fire Prevention Week activities wherein the citizens in the community were participants in the first Fire Prevention Week Parade and Banquet. Fire prevention activities ranged from display of fire apparatus and equipment demonstrations to a puppet show produced and performed by Fire Department personnel. This review was attended by over 17,067 citizens, of which 1,200 were students from the Atlanta Public School System.

The Department also participates in the NPU meetings to address emergency medical concerns and fire related questions. The Fire Department was the recipient of a $22,000 community Development Block Grant (CDBG) to assist in the purchase of smoke detectors for distribution to the citizens of Atlanta. Radio Shack also made a donation of 8,000 smoke detectors to be distributed to those homeowners in need. 500 applications were distributed to select communities to receive free burglar bars from a CDBG grant award.

The Fire Department maintains 31 fire stations, 529 pieces of equipment, protects the second busiest airport in the world, responds to over 60 miles of Interstate Highways and 23 miles of rapid rail, some of which is 130 feet underground.

The Atlanta Fire Department is proud of its outstanding accomplishments derived this year though the upgrade of all mobile communications equipment and the relocation of its communications unit to the new City-wide Communications and Emergency Operations Center at City Hall east. The development and implementation of a Home Inspection Training Class and the production of 2,215 Fire Safety Programs receive high rewards. Over 10,000 buildings were inspected and 13,120 fire hydrants were serviced.

These efforts are all made possible in conjunction with the city's mission of "Creating a Safer Atlanta."

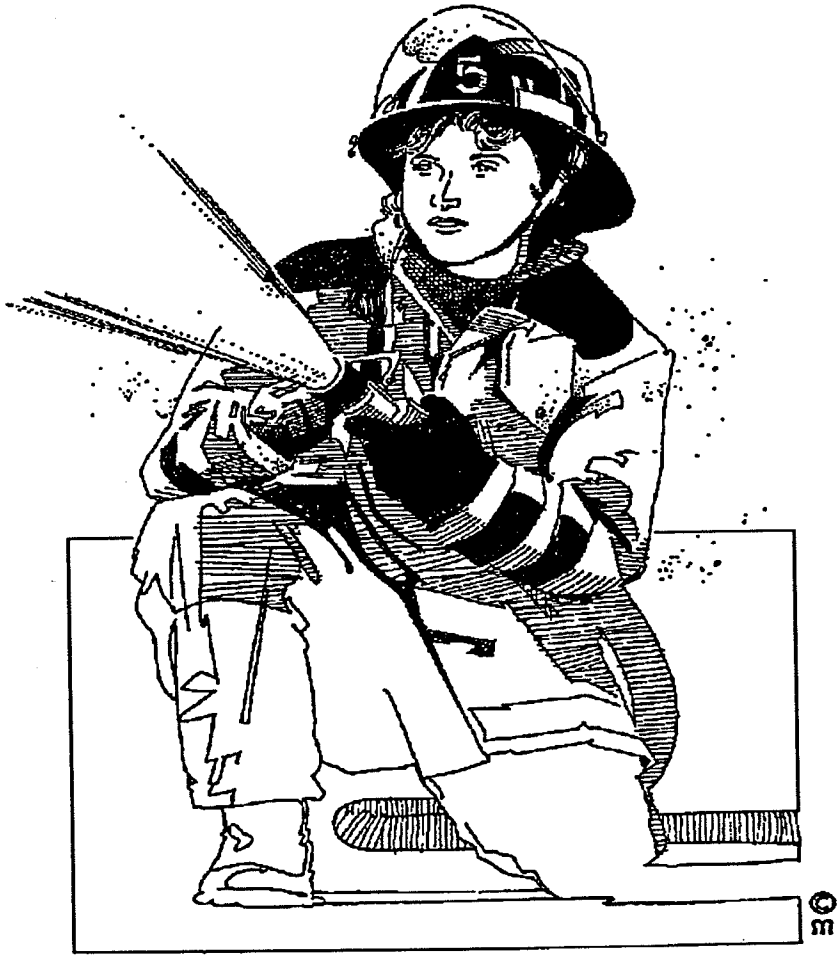
DEPARTMENT OF FIRE SERVICES

STAFFING AND FINANCIAL HISTORY

	1994	1995	1996 Adopted	1995-96 Change
Budget	$61,452181	$58,624,787	$61,485,907	5.3%
Expenditures	$59,341,631	$54,066,628	NA	NA
Authorized Personnel	1,064	1,036	1,036	0%

Department Mission

The Department of Fire Services is established to protect life and property against fire and explosive hazards within the city through the provision of first responder services to fire and rescue calls, fire prevention programs, and law enforcement efforts.



FIRE DEPARTMENT

Highlights

- To decrease the number of employees allowed off on Relief Day.
- To reduce the amount of overtime expense normally incurred due to hiring back employees to cover for Relief Day vacancies.
- To prepare and train for responses to Olympic venues.
- To introduce revenue producing legislation which will allow the Atlanta Fire Department to recapture cost associated with responses to false security alarms, ambulance assistance and negligent hazardous incidents
- To continue distributing smoke detectors that are to be awareded during fiscal year 1996.

DEPARTMENT OF FIRE SERVICES (Continued)

FINANCIAL DATA

Department by Major Account Group

ACCOUNT GROUP	1994 EXPENDITURES	1995 EXPENDITURES	1996 BUDGET
1. Personnel Expenses	51,222,304	48,173,305	51,258,312
2. Other Current Operating Expenses	2,293,999	1,647,079	3,064,433
5. Internal Service Expenses	1,941,393	1,857,054	1,752,432
7. Capital Expenses	3,883,935	2,389,190	5,410,730
9. Reserve for Appropriation	-	-	-
Total	59,341,631	54,066,628	61,485,907

Department by Organization Unit

ORGANIZATION UNIT	1994 EXPENDITURES	1995 EXPENDITURES	1996 BUDGET
Office of Chief	774,494	722,245	851,055
Administration	723,662	690,744	952,510
Fire Operations	53,594,017	48,560,334	54,958,479
Technical Service	4,249,457	4,093,305	4,723,863
Total	59,341,631	54,066,628	61,485,907

Source of Funds

FUND	1994 EXPENDITURES	1995 EXPENDITURES	1996 BUDGET
General Fund	47,157,810	43,027,630	47,714,949
Airport Revenue Fund	8,984,128	8,753,231	9,432,033
Airport Renewal and Extension Fund	3,199,693	2,285,767	4,308,925
1991 Bond Project Fund	-	-	30,000
Total	59,341,631	54,066,628	61,485,907

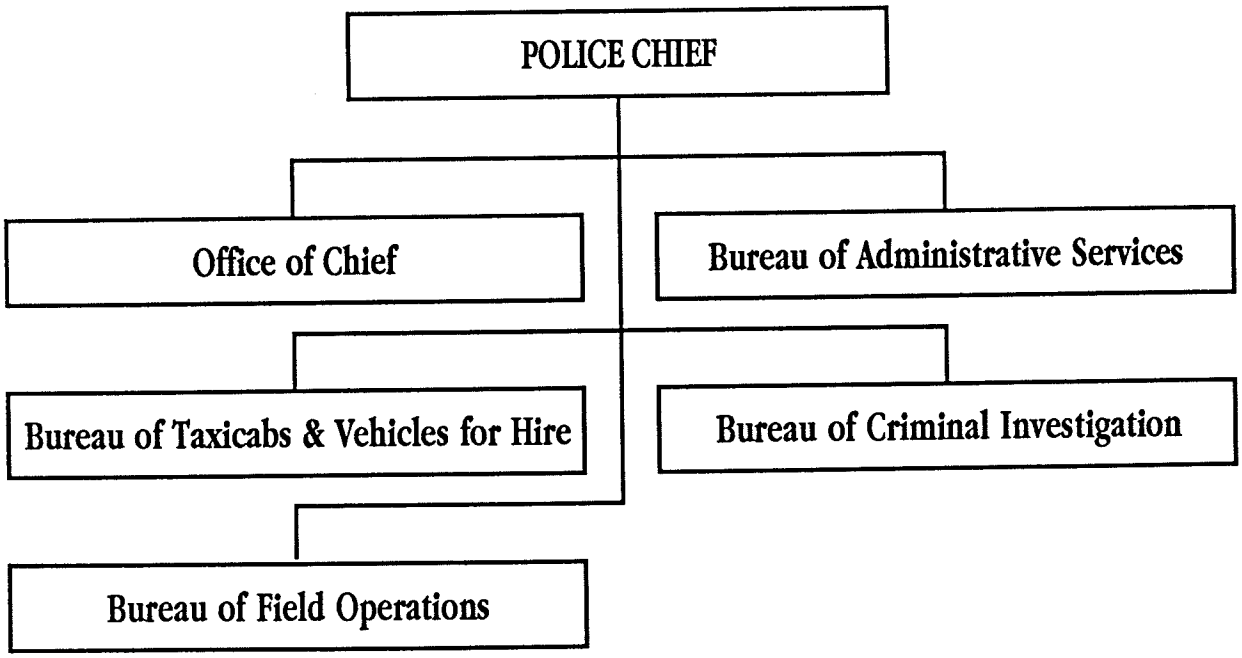
DEPARTMENT OF FIRE SERVICES (Continued)

FINANCIAL DATA (Continued)

Budget by Activity

ACTIVITY		1996 BUDGET
Office of Chief:		
Chief	851,055	
Administration	327,245	
Human Resources	302,282	
Management Services	322,983	
Total Office of Chief		1,803,565
Fire Operations		
Deputy Chief	340,615	
Airport Fire Administration	1,209,075	
Airport Fire Suppression	11,577,619	
Airport Fire Rescue	954,264	
Field Operations, Adm.	505,392	
Field Fire Suppression	37,660,051	
Training	630,577	
Rescue	2,080,886	
Total Field Operations		54,958,479
Technical Services		
Deputy Chief	208,721	
Fire Safety Administration	230,474	
Investigations	603,573	
Code Inspections	1,225,795	
Education	357,345	
Communication and Property Management & Adm.	43,390	
Communications	991,489	
Property Management	1,063,076	
Total Technical Services		4,723,863
Total		61,485,907

Department of POLICE



ATLANTA POLICE DEPARTMENT

Overview

The mission of the Atlanta Police Department is to protect the rights of persons and property. This mission is accomplished through the enforcement of state laws and city ordinances. The Department is also involved in community relations, crime prevention education and administration of licensing procedures.

the Administrative Services Division, Technical Services Division, Criminal Investigative Division and the Bureau of Taxicabs and Vehicles for Hire play a support role for the Field Operations Division. The Field Operations Division provides the uniformed police function to the City by responding to citizen calls for service.

During 996 the Atlanta Police Department will streghthen our uniform efforts by providing five classes of recruits, resulting in 150 trained officers. Youth and families will be focal point of police efforts. Truant Officers will be assigned to each zone to insure that our youth are in school and not in trouble. Family violence will be targeted by having each such report assigned to an investigator and all parties referred to social service agencies.

Uniform police presence in the downtown area will be streghthened by 10% and additional partnerships with other agencies will be developed. Police will be more visible in the downtown area and efficiency improved through inter-agency cooperation.

DEPARTMENT OF POLICE SERVICES

STAFFING AND FINANCIAL HISTORY

	1994	1995	1996 Adopted	1995-96 Change
Budget	$99,041,027	$98,964,219	$104,820,182	5.92%
Expenditures	$97,014,405	$98,926,899	NA	NA
Authorized Personnel	2,194	2,280	2,298	0.79%

Department Mission

The Police Department's purpose is to protect the rights of persons and property through the enforcement of applicable laws and ordinances, the conduction of crime prevention and community relations efforts and administration of licensing procedures for all licenses issued under the police powers of the City.

ATLANTA POLICE DEPARTMENT

Highlights

- Atlanta Police department will operate four recruit classes graduating 120 new police officers.
- Because family violence is a major priority of the Atlanta Police Department, every report of family violence will be assigned to an investigator for resolution. Additionally, all parties involved will be referred to the appropriate social service agency for additional services.
- Because education of our youth is critical to community policing efforts, each police zone will specifically assign an officer to a truancy detail to return youths to school.
- Believing that the vitality of the whole city is tied to the downtown area, the uniform presence of police will be increased by 10% and partnerships will be increased with other agencies to promote efficiency.

DEPARTMENT OF POLICE SERVICES (Continued)

FINANCIAL DATA

Department by Major Account Group

ACCOUNT GROUP	1994 EXPENDITURE	1995 EXPENDITURE	1996 BUDGET
1. Personnel Expenses	86,455,874	82,136,234	92,536,738
2. Other Current Operating Expenses	3,509,670	3,968,895	5,346,738
5. Internal Service Expenses	4,927,073	5,338,199	5,621,072
6. Intergovernmental/Interfund Expenses	289,610	1,793,308	542,114
7. Capital Expenses	1,832,178	5,690,263	761,220
9. Reserve for Appropriation	-	-	12,300
Total	97,014,405	98,926,899	104,820,182

Department by Organization Unit

ORGANIZATION UNIT	1994 EXPENDITURE	1995 EXPENDITURE	1996 BUDGET
Office of Chief	3,761,263	4,978,727	4,854,771
Administrative Support	15,622,343	14,888,392	17,351,612
Criminal Investigations	17,235,751	17,242,724	18,239,678
Field Operations	59,717,519	61,163,871	63,461,236
Taxicabs and Vehicle for Hire	677,529	653,185	912,885
Total	97,014,405	98,926,899	104,820,182

Source of Funds

FUND	1994 EXPENDITURE	1995 EXPENDITURE	1996 BUDGET
General Fund	90,930,996	92,940,021	96,339,510
Intergovernmental Grant Fund	235,598	570,594	1,095,285
Airport Revenue Fund	5,620,416	5,347,626	6,954,764
Airport Renewal and Extension Fund	227,395	68,658	430,623
Total	97,014,405	98,926,899	104,820,182

DEPARTMENT OF POLICE SERVICES (Continued)

Budget by Activity

ACTIVITY		1996 BUDGET
Office of Chief:		
Office of Chief	323,384	
Weed and Seed Program	1,011,897	
Administrative Support	3,519,490	
Total Office of Chief		4,854,771
Administrative Services		
Office of Deputy Chief	322,086	
DUI Task Force	83,388	
Property Management	3,085,361	
Central Records	5,251,283	
Communications	6,794,217	
Training	1,595,253	
Court Liaison Office	220,024	
Total Administrative Services		17,351,612
Criminal Investigations:		
Office of Deputy Chief	853,983	
Crimes Against Persons	5,597,458	
Crimes Against Property	5,356,141	
School Detectives	1,104,413	
Special Investigations	4,815,713	
Executive Protection	511,970	
Total Criminal Investigations		18,239,678
Field Operations:		
Office of Deputy Chief	9,910,242	
Zone Operations		
Zone 1	5,258,203	
Zone 2	5,972,875	
Zone 3	6,263,439	
Zone 4	5,347,368	
Zone 5	7,402,441	
Zone 6	5,828,111	
Airport	7,233,571	
Special Operations	7,850,415	
Red Dog Unit	69,863	
Community Services	2,324,708	
Total Field Operations		63,461,236
Taxicabs and Vehicles for Hire		912,885
Total		104,820,182

CITY OF ATLANTA 2000 • DESIRED PERFORMANCE OUTCOMES
DEPARTMENT OF POLICE
1996 MANAGEMENT PLAN

PRIORITY: CREATING A SAFER CITY

GOAL: TO MAINTAIN AN ENVIRONMENT IN WHICH CITIZENS, WORKERS AND VISITORS FEEL SAFE AND SECURE.

DESIRED OUTCOME	1995 PERFORMANCE	ATLANTA 2000 ∞ FIVE-YEAR PERFORMANCE PLAN				
		1996	1997	1998	1999	2000
1 Maintain a level of 5 recruit classes per year. (From 3 classes to 5 classes)	3	5	5	5	5	5
2 Assign all reported incidents of family violence to an investigator for follow-up. Increase the percentage of investigative reports. (From 80% to 100%)	80%	100%	100%	100%	100%	100%
3 All parties involved in reported family violence will be referred to the appropriate social agencies. (From 80% to 100%)	80%	100%	100%	100%	100%	100%
4 Institute a program to establish a truant officer in each zone. Increase the number of truant officers in each zone (From 0 to 1) (Completed in 1996)	0	6	N/A	N/A	N/A	N/A
5 Increase visibility of Atlanta police uniform personnel in downtown Atlanta by 10% per year until 1997.	10%	10%	10%	N/A	N/A	N/A
6 Develop program to increase partnerships between Atlanta police and other agencies. (From 4 partnerships to 8) (Completed in 1996)	4	8	N/A	N/A	N/A	N/A

N/A = Not applicable to these years

DEPARTMENT OF POLICE SERVICES (Continued)

Office of the Chief

The Office of the Chief of Police Services provides overall command and supervision for the bureaus functioning within the department. The office also provides a staffing support function for administration.

FINANCIAL DATA

Budget by Major Account Group

ACCOUNT GROUP	1994 EXPENDITURES	1995 EXPENDITURES	1996 BUDGET
1. Personnel Expenses	3,145,581	2,920,798	3,781,645
2. Other Current Operating Expenses	366,059	708,841	903,904
5. Internal Service Expenses	61,716	74,404	61,771
6. Intergovernmental/Interfund Expenses	-	-	-
7. Capital Expenses	187,907	1,274,684	95,151
9. Reserve for Appropriation	-	-	12,300
Total	3,761,263	4,978,727	4,854,771

Budget by Activity

ACTIVITY	1996 BUDGET
Office of Chief	323,384
Weed and Seed Program	1,011,897
Staff Support	3,519,490
Total	4,854,771

Source of Funds

FUND	1994 EXPENDITURES	1995 EXPENDITURES	1996 BUDGET
General Fund	3,525,665	4,408,133	3,842,874
Intergovernmental Grant Fund	235,598	570,594	1,011,897
Total	3,761,263	4,978,727	4,854,771

DEPARTMENT OF POLICE SERVICES (Continued)

Bureau of Administrative Services

The Bureau supports the department with the provision of property management, record keeping, communications and dispatch, training, and court liaison services.

FINANCIAL DATA

Budget by Major Account Group

ACCOUNT GROUP	1994 EXPENDITURES	1995 EXPENDITURES	1996 BUDGET
1. Personnel Expenses	12,501,875	12,042,594	14,298,655
2. Other Current Operating Expenses	1,158,590	1,116,155	1,257,233
5. Internal Service Expenses	1,234,244	1,660,710	1,679,483
6. Intergovt/Interfund Expenses	268,169	534	7,114
7. Capital Expenses	459,465	68,399	109,127
Total	15,622,343	14,888,392	17,351,612

Budget by Activity

ACTIVITY	1996 BUDGET
Office of Deputy Chief	322,086
DUI Task Force	83,388
Property Management	3,085,361
Central Records	5,251,283
Communications	6,794,217
Training	1,595,253
Court Liaison Office	220,024
Total	17,351,612

Source of Funds

FUND	1994 EXPENDITURES	1995 EXPENDITURES	1996 BUDGET
General Fund	15,622,343	14,888,392	17,268,224
Intergovernmental Grant Fund	-	-	83,388
Total	15,622,343	14,888,392	17,351,612

DEPARTMENT OF POLICE SERVICES (Continued)

Bureau of Criminal Investigations

The Bureau serves the citizenry with the provision of investigatory services for crimes against people and property, and special investigations. The Bureau also oversees the school detective program and protection of the Mayor.

FINANCIAL DATA

Budget by Major Account Group

ACCOUNT GROUP	1994 EXPENDITURES	1995 EXPENDITURES	1996 BUDGET
1. Personnel Expenses	16,174,666	15,793,647	16,964,659
2. Other Current Operating Expenses	327,166	264,235	695,225
5. Internal Service Expenses	570,393	533,479	579,794
7. Capital Expenses	163,526	651,363	-
Total	17,235,751	17,242,724	18,239,678

Budget by Activity

ACTIVITY	1996 BUDGET
Office of Deputy Chief	853,983
Crimes Against Persons	5,597,458
Crimes Against Property	5,356,141
School Detectives	1,104,413
Special Investigations	4,815,713
Executive Protection	511,970
Total	18,239,678

Source of Funds

FUND	1994 EXPENDITURES	1995 EXPENDITURES	1996 BUDGET
General Fund	17,235,751	17,242,724	18,239,678

DEPARTMENT OF POLICE SERVICES (Continued)

Bureau of Field Operations

The Bureau serves to protect the rights of the citizenry through crime prevention efforts and community relations services. The Bureau oversees the conduct of six police zones and maintains supervision over the special operations and community services divisions.

FINANCIAL DATA

Budget by Major Account Group

ACCOUNT GROUP	1994 EXPENDITURES	1995 EXPENDITURES	1996 BUDGET
1. Personnel Expenses	54,035,762	50,802,322	56,691,693
2. Other Current Operating Expenses	1,606,658	1,817,385	2,396,176
5. Internal Service Expenses	3,040,732	3,055,852	3,281,425
7. Capital Expenses	21,441	1,792,774	535,000
9. Reserve for Appropriation	1,012,926	3,695,538	556,942
Total	59,717,519	61,163,871	63,461,236

Budget by Activity

ACTIVITY	1996 BUDGET
Office of Deputy Chief	9,910,242
Zone Operations	43,306,008
Special Operations	7,920,278
Community Services	2,324,708
Total	63,461,236

Source of Funds

FUND	1994 EXPENDITURES	1995 EXPENDITURES	1996 BUDGET
General Fund	54,016,351	55,870,693	56,227,665
Airport Revenue Fund	5,473,773	5,224,520	6,802,948
Airport Renewal and Extension Fund	227,395	68,658	430,623
Total	59,717,519	61,163,871	63,461,236

Bureau of Taxicabs and Vehicles for Hire

The Bureau of Taxicabs and Vehicles for Hire is responsible for ensuring that the City offers a variety of safe, attractive, and efficiently operated vehicles for hire, through the issuance of licenses and permits to qualified drivers, vehicles and companies. The Bureau also provides for enforcement of all applicable laws and ordinances regarding safety and maintenance procedures by operators.

FINANCIAL DATA

Budget by Major Account Group

ACCOUNT GROUP	1994 EXPENDITURES	1995 EXPENDITURES	1996 BUDGET
1. Personnel Expenses	597,990	576,873	800,086
2. Other Current Operating Expenses	51,197	62,279	94,200
5. Internal Service Expenses	19,988	13,754	18,599
7. Capital Expenses	8,354	279	-
Total	677,529	653,185	912,885

Budget by Activity

ACTIVITY	1996 BUDGET
Budget	912,885

Source of Funds

FUND	1994 EXPENDITURES	1995 EXPENDITURES	1996 BUDGET
General Fund	530,886	530,079	761,069
Airport Revenue Fund	146,643	123,106	151,816
Total	677,529	653,185	912,885

1996 BUDGET

CAPITAL PROJECTS

INTRODUCTION

This section contains budgets for each funded capital project, and expenditures for the past two years for all projects with expenditures in 1994 or 1995 or funds budgeted for 1996. These budgets are arranged by project and are integrated to show all funding sources. The project listings are structured generally in the same manner as the project listings in the City's Capital Improvements Program (CIP), organized into the following program categories and subcategories:

Administrative Support	General Government Facilities Vehicle Maintenance Facilities Leased Facilities
Economic Development	Urban Amenities Major Development Projects
Public Safety	Pre-Trial Detention and Corrections Facilities Fire Services Facilities Police Services Facilities
Recreational and Cultural Opportunities	Recreation and Cultural Affairs, Open Space
Transportation	Aviation Highways, Streets and Bridges Traffic Control
Environmental Protection and Enhancement	Solid Waste Collection and Disposal Pollution Control Sanitary, Storm and Combined Sewers Water Supply

Any capital project may be divided into numerous "cost centers" for accounting purposes. Each center represents the budgeting of funds for a particular project to a specific organizational unit within a specific fund. The basic financial data is shown on a center basis. Some projects may include carry-forward appropriations of 1995 monies in addition to the funds shown.

The development of the capital projects budget is the result of the Capital Improvements Program (CIP) process. This process is the medium for operating departments to request programming of funds for future capital needs. The CIP provides the reader an understanding of the capital revenues for a five-year period and identifies the source of funding for all projects within the five year plan. The actual budgeting of funds follows the normal annual budget process.

In considering capital projects for funding, the operating budget impact is weighed very carefully. The impact of proposed projects on the operating budget is part of the criteria required for determining whether projects are part of the CIP.

Each project is cross-referenced to the appropriate CIP project number except in instances where the accounting project (FICS project) is not defined consistent with a CIP project. In those instances, the notation "N/A" appears. In many of these instances, the capital project may be below the $25,000 minimum for inclusion in the CIP.

1996 BUDGET

CAPITAL PROJECTS

INTRODUCTION (Continued)

The Mayor's Task Force on Infrastructure Funding was established to study the city's short and long-term infrastructure needs and recommend ways to fund projects that would address those needs. It was estimated that over the next five years, the city should fund approximately $216 million in improvements to bridges, streets, sidewalks, stormwater drainage facilities, sanitation facilities, public safety facilities, and an additional $25 million in neighborhood revitalization projects through a combination of five new funding sources: (1) a general obligation bond issue, (2) a stormwater drainage utility, (3) a solid waste management authority, (4) a sanitation enterprise fund and (5) the Georgia Municipal Association loan pool. Further, the City should raise another $15 million per year to address its long-term infrastructure needs by increasing the amount of its annual bond fund and establishing a system of stormwater impact fees.

In September 1994, the International Concourse E was opened, essentially signifying the completion of a $350 million dollar expansion of the Automated Guideway Transit System, the replacement of 67,000 linear feet of pavement joint seals on all four runways, land acquisition for the commuter runway and continuation of the Noise Mitigation Program.

In 1995, the city embarks on a $160 million dollar Hartsfield Improvement Program (HIP) to be completed before the 1996 Olympic Games. Some of the significant projects are: the completion of the Atrium, the expansion of the central security checkpoint and baggage claim in the terminal, a new integrated security communications center combining Aviation, Police and Fire security activities, the completion of the new concessions program capital improvements, the addition of over 7,500 parking facilities and several major projects undertaken by Delta Airlines estimated to cost nearly $45 million.

The Water and Sewerage Construction Fund accounts for bond proceeds and grant monies received. The major projects funded in the 1996 Water and Sewerage Bonds Construction Fund are: the Clear Creek C.S.O. Construction, design of North Utoy Creek sewer separation, the Hemphill Pumping Station renovation, Clearwell Expansion, and the design and construction of the Lloyd Orme Street Combined Sewers.

The Water and Sewerage Renewal and Extension Fund receives any year end balance in excess of $500,000 from the Water and Sewerage Revenue Fund. This fund is used to make replacements, extensions and improvements to the capital components of the water and sewerage system. The major capital projects contained in the fund are: the Hemphill Pumping Station Discharge Piping, the replacement and installation of new water mains throughout the system, and various general facility improvement projects along with the design of other planned water, wastewater and sewer projects.

City Infrastructure

As with many other major cities in the nation, the City of Atlanta's infrastructure is aging and deteriorating. There has been an insufficient allocation of limited resources to the maintenance and renovation of the City's infrastructure over the past few decades. As a result the need for basic repairs in many areas has accumulated.

The City has recently taken some major steps to ameliorate its infrastructure deficiencies. The City has increased water and sewerage rates, beginning in 1993, to fund improvements in the water and sewer system. In 1993 $252.7 million of revenue bonds were issued and work has begun on renovation of the City's extensive water and sewer system. In July, 1994 citizens of Atlanta approved, by voter referendum, a $149,970,000 million general obligation bond issue for specified capital projects. The City issued $80,110,000 of general obligation bonds in August, 1994 to fund design work on all projects and construction on all those projects that could be completed before the 1996 Olympic Games to be held in Atlanta from July 19 through August 4, 1996. Construction on some projects began in 1994. The balance of the authorized general obligation bonds ($69,860,000) will be issued in late 1996 or early 1997 for construction of all remaining projects.

Funds derived from the issuance of the general obligation bonds will be used to address the City's most urgent infrastructure needs such as bridges and viaducts, storm sewers and soil erosion and drainage. Below is a list of the projects that will be implemented with proceeds from the bond issue, and matching federal funds on some particular transportation-related projects.

PROPOSED PROJECTS FOR JULY, 1994 BOND REFERENDUM

Project	General Obligation Bond Expenditure	Federal Matching Funds Available
Bridges, Viaducts and Streets		
Mitchell Street Viaduct	$9,936,000	
Hollywood Road Bridge	730,000	
Montgomery Ferry Bridge	406,000	
Spring Street Viaduct	19,770,000	$620,000
Lakewood Avenue Bridge	1,065,000	
Wall Street Viaduct	6,590,000	
Brownlee Road Bridge	355,000	
Tell Road Bridge	319,000	
Macon Drive Bridge	319,000	
Stone Road Bridge	385,000	
Roxboro Road Widening	2,839,000	6,452,000
Greenbriar Parkway Reconstruction	1,014,000	
Campbellton Road Widening (Phase I)	3,549,000	
Capital Avenue Street Improvements	781,000	4,000,000
International Blvd. Street Improvements	2,302,000	3,200,000

Project	General Obligation Bond Expenditure	Federal Matching Funds Available
Peachtree St. Street Improvements	5,576,000	4,740,000
Auburn Avenue Street Improvements	4,664,000	800,000
MLK & Ashby Street Improvements	3,822,000	
Bankhead Highway Widening	912,000	2,500,000
Glenwood Avenue Relocation	203,000	300,000
Howell Mill Road Widening	304,000	300,000
Northside Drive Intersection Improvements	203,000	1,657,000
Freeway Lighting (Pases II-IV)	2,767,000	
Mechanicsville Streets	1,084,000	
Peoplestown Streets	572,000	
Atlanta University Streets	469,000	
Butler St./Auburn Avenue Streets	644,000	
Vine City/Ashby St. Streets	927,000	
Summerhill Streets	1,900,000	
Old Fourth Ward Streets	220,000	
Pittsburg Streets	438,000	
Castlebury Hill Streets	202,000	
Washington Park Streets	52,000	
English Ave. Streets	534,000	
Ashview Heights Streets	182,000	
Home Park Streets	278,000	
Adair Park Streets	194,000	
MLK/Fairburn Rd. Realignment	203,000	800,000
Hill St. Concrete Plant	355,000	
Project Subtotal	77,065,000	
Bond Issuance Costs	1,160,000	
Bridges, Viaducts and Streets Total	$78,225,000	$25,369,000

Stormwater Drainage Facilities

Federal Prison Creek	$3,000,000
Proctor Creek Basin	3,600,000
Indian Creek	5,800,000
Nancy Creek	3,800,000
Proctor Creek - Streambank Protection	3,600,000
Terrel Creek Storm Sewer	2,000,000
Utoy Creek - Streambank Protection	3,900,000
Peachtree Creek - Drainage Basin	13,200,000
Peachtree Creek - Streambank Protection	2,900,000
Utoy Creek Drainage Basin	3,900,000
Terrel Creek Phase III Storm Sewer	55,000
Terrel Creek Phase IV Storm Sewer	388,000
Thomasville Heights Storm Sewer	45,000
Branch Drive - Streambank Protection	56,000
Holly Wright Neighborhood Storm Drainage	66,000

Project	General Obligation Bond Expenditure	Federal Matching Funds Available
Calvert Lane NE Storm Sewer	28,000	
Charline Ave. Storm Sewer	128,000	
Mt. Gilead Road Culvert	95,000	
Pharr Rd. NE Storm Sewer	62,000	
West Wieuca Road Storm Sewer	55,000	
Winnell Down Road Storm Sewer	400,000	
Greenview Ave. NE Storm Sewer	52,000	
Storm Sewer CDIA	650,000	
South River Drainage Basin	2,000,000	
Sugar Creek Drainage Basin	1,000,000	
S'hill/P'town/M'ville/ V. C. Basin	4,000,000	
Project Subtotal	54,780,000	
Bond Issuance Costs	825,000	
Stormwater Drainage Facilities Total	$55,605,000	0
Erosion and Flood Control		
English Park	$418,000	
Bitsy Grant Park	358,000	
Wesley Coan Park	179,000	
Cleveland Ave. Park	60,000	
Brownwood Ave. Park	300,000	
Grant Park	2,981,000	
Piedmont Park	5,973,000	
Winn Park	300,000	
Candler Park	300,000	
Garden Hills Park	119,000	
Frankie Allen Park	299,000	
Adams Park	1,195,000	
Perkerson Park	300,000	
Isabel Gates Webster Park	72,000	
Ben Hill Park	60,000	
Okland Cemetary Wall	2,986,000	
Project Subtotal	15,900,000	
Bond Issuance Costs	240,000	
Erosion and Flood Control Total	$16,140,000	0
Total General Obligation Bond Projects	**$149,970,000**	**$25,369,000**

Program Summary

In the bridge, viaduct and street projects' portion of the bond program (including phases), there are twenty-three projects with a total estimated cost to the City of $40.8 million. As of March 1996 one project, **Spring Street Phase I** (Demolition) is complete and **Glenwood Avenue Relocation** is substantially complete pending project close-out, three projects are currently in construction, four are in the bid process, ten are in design and four projects are in the design development phase.

Projects in Construction

The three projects in the construction phase include: **Spring Street Viaduct Replacement Phase II, Greenbriar Parkway Reconstruction,** and the **Freeway Lighting Replacement.** The **Spring Street Viaduct Replacement Phase II** remains on schedule to be completed by May 31, 1996. The contractor completed the barrier rail on the west side of the viaduct for Spring Street and the substructure for the MLK Jr. Drive extension. The contractor also erected the girders for two more spans and poured the first two deck slabs along MLK in March. The roadway work on Madison Street was started.

The **Greenbriar Parkway Reconstruction** project is behind schedule due to weather and existing condition related problems. It is now scheduled for completion in June 1996.

The **Freeway Lighting Project** is being managed by the Georgia Power and the Signal and Lighting Operations Division of Public Works. The project is on schedule for completion by July 1, 1996.

Projects in Construction Bid and Award

The **Campbellton Road Widening Phase I** construction bids were received in November 1995 and January 1996. Since all bids were considerably above the Engineer's estimates, the decision was made to reject all bids on both occasions and rebid the project to allow construction to begin after the Olympics.

The **Macon Drive** and **Montgomery Ferry Road Bridge** construction contracts will be rebid to allow construction to start after the Olympics. The bidding documents are being revised to address all addenda brought out in the original bid phase and are to be ready for bidding in May.

The **Mitchell Street Viaduct Phase I** rehabilitation proposal was received from the Spring Street Viaduct contractor. The proposal is being reviewed for approval as a change order to the Spring Street Viaduct contract which will allow the work to begin in

Projects in Construction Bid and Award (Continued)

April and be completed prior to the Olympics. The GDOT will be funding the design and construction of the **Mitchell Street Viaduct Replacement Phase II** project and they are currently developing the preliminary design documents.

Projects in Design

Design of the **Brownlee Road Bridge** was started in September 1995. The preliminary design submitted in December 1995 did not meet the 100 year flood design requirements and a proposal for a new bridge design to satisfy the 100 year flood requirement was received in February. An agreement to amend the design consultant's contract agreement to allow for a new bridge design could not be reached and the decision was made to terminate the contract and re-issue the request for proposals for design services. The request for proposals will be issued to pre-qualified design consultants in April 1996.

The **Spring Street Viaduct Phase III Replacement** is in the final design phase with a projected completion date of July 1996. The completion date has been extended due to the delays associated with the execution of the amendment to the design consultant's contract agreement. The amendment, which was agreed to in December 1995, covers additional services necessary for the Phase III design completion. Construction will start after the Olympics.

The **Lakewood Avenue Bridge** design consultant began design in January 1996. The design is scheduled to be complete in May 1996. The design completion date has been extended to allow the project to be coordinated with GDOT requirements since the GDOT has elected to participate in the project by performing the construction. The bid process for the demolition of the existing abutments was completed and a recommendation to award the demolition contract was made in March 1996, however the award of the contract is on hold pending the approval of GDOT to reimburse the City for the cost of the demolition. The bridge replacement construction, if performed by GDOT, is scheduled to begin in 1997. However, the City may be able to proceed with the construction in 1996 after the Olympics if an approval from GDOT to reimburse the City for the cost of the construction is obtained.

The **Stone Road** and **Tell Road Bridge** consultant is continuing with the design of the replacement bridges. Construction for the bridges will occur after the Olympics. The 30% preliminary design was completed in March 1996. A cost comparison of the **Tell Road** design showed that a traditional bridge design was more effective than a culvert design due to subsurface conditions.

The **MLK Jr. Drive Intersection Improvements** revised concept reports for Phases I, II & III were submitted in March to GDOT for review and approval. The 30% preliminary design for Phase III is scheduled to be submitted in April 1996.

Projects in Design (Continued)

The consultant for the **Wall Street Viaduct Replacement** started design in February 1996. The 30% preliminary design is scheduled to be complete in April 1996. The overall design remains on schedule and will be complete in August 1996. Construction is scheduled to begin in September 1996 and will be completed in June 1997.

The **Northside Drive Intersection Improvements** project has been reviewed, and it has been determined it is not feasible to proceed with the project at this time.

The railroad overpass bridge design for the **Roxboro Road Widening Phase I** has been completed and submitted to the Norfolk Southern Railroad and GDOT for review and approval. The project has been moved to Fiscal Year 1998 (September 1997) of the Atlanta Regional Commission's Transportation Improvement Plan (TIP).

The **Roxboro Road Widening Phase II** typical road cross section was submitted to GDOT for their review and approval. In March, the GDOT approved a revised typical road cross section which was supplied to the design consultant for incorporation in the roadway design. GDOT has agreed to perform the construction of this project. The project is in the long range schedule (year 2000 or beyond) of the Atlanta Regional Commission's Transportation Improvement Plan (TIP).

The **Hollywood Road Bridge Replacement** design is being performed by GDOT. The 30% preliminary design is scheduled to be submitted to the City for right-of-ways assessment in July 1996. The construction is scheduled to be performed by GDOT in 1997.

Projects in Design Development

The design documents for the two projects being developed by the GDOT include: **Bankhead Highway Widening** and **Howell Mill Road Widening.**

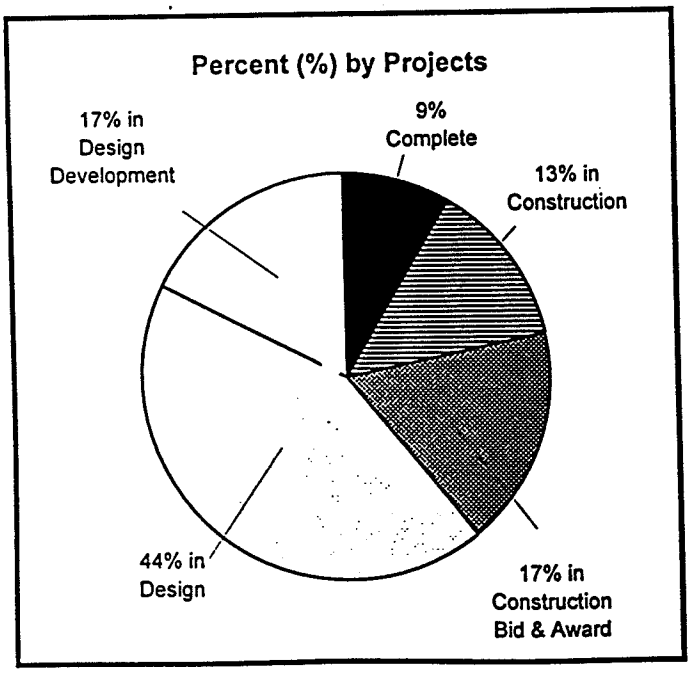
The design is in progress by GDOT for the **Bankhead Highway Widening** and **Howell Mill Road Widening** projects. Construction of these projects has been moved to long range by GDOT.

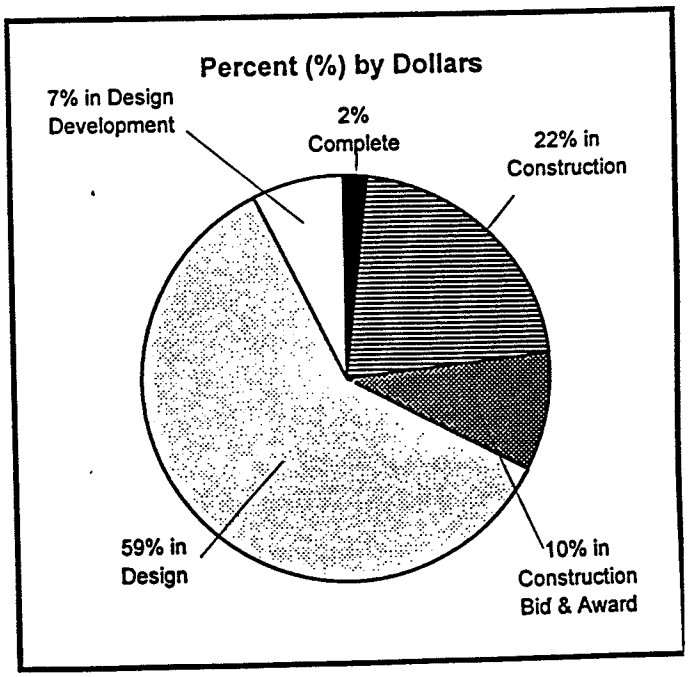
The feasibility study for the **Hill Street Concrete Plant** began in July 1995, development of the plant's scope of work requirements was completed in November 1995. Additional feasibility studies are being performed to investigate purchasing used equipment as opposed to new equipment. The RFP is being developed and is on schedule for the plant equipment portion of the project to go to bid before November 1996.

BOND PROGRAM
Road and Bridge Projects

Project Phase	Number Projects	Total Project Dollar Value
Projects Completed	2	$746,750
Projects in Construction	3	$8,795,186
Projects in Construction Bid & Award	4	$3,878,380
Projects in Design	10	$24,465,286
Projects in Design Development	4	$2,893,618
Total Projects	**23**	**$40,779,220**
Program Management, OCIP, CODA Projects and Other Cost Adjustments		$37,445,780
Road & Bridge Bond Program Total		**$78,225,000**

Note: Each project phase is considered to be a separate project in the above figures
See the following pages for detailed breakdown by project.





PROGRAM SUMMARY

STATUS

1994 Public Improvement Program

ROAD AND BRIDGE PROJECTS

2 Projects with Construction Complete, through March 1996

GO #	PROJECT NAME
GO-04	Spring Street Viaduct Phase I
GO-46	Glenwood Avenue Relocation (construction by GDOT)

3 Projects Currently in Construction, through March 1996

GO #	PROJECT NAME
GO-04	Spring Street Viaduct Phase II
GO-38	Greenbriar Parkway
GO-50	Freeway Lighting

4 Projects Currently in Construction Bid & Award, through March 1996

GO-01	Mitchell Street Viaduct Phase I
GO-03	Montgomery Ferry Road Bridge
GO-09	Macon Drive Bridge
GO-39	Campbellton Road

10 Projects Currently in Design, through March 1996

GO #	PROJECT NAME
GO-01	Mitchell Street Viaduct Phase II (by GDOT)
GO-02	Hollywood Road Bridge (by GDOT)
GO-04	Spring Street Viaduct Phase III
GO-05	Lakewood Avenue Bridge
GO-06	Wall Street Viaduct
GO-07	Brownlee Road Bridge
GO-08	Tell Road Bridge
GO-10	Stone Road Bridge
GO-37	Roxboro Road Phase I Widening (by GDOT)
GO-65	MLK Improvement

4 Projects in Design Development, through March 1996

GO #	PROJECT NAME
GO-37	Roxboro Road Phase II (by GDOT)
GO-45	Bankhead Highway Widening Phase I (by GDOT)
GO-47	Howell Mill Road widening (by GDOT)
GO-66	Hill Street Concrete Plant

SRB396.XLS

Projects In Design (Continued)

Analysis and preparation of Technical Memorandums for nine projects in four basins - **Utoy Creek, Indian Creek, Federal Prison Creek** and **South River** - started in March 1996.

Eleven projects are in the design development stage waiting for contract execution.

Design contracts for **Peachtree Basin Drainage Improvements, Peachtree Stream Bank Improvements, Proctor Creek Basin, Nancy Creek Basin** and **Summerhill/Peoplestown/Mechanicsville/Vine City Drainage Improvements** were submitted for processing by the City during March 1996. Design contracts for **Terrell Creek Basin** and **Sugar Creek Basin Drainage Improvements** will be submitted for processing by the City during April 1996.

Projects Not Yet Started

The **Storm Sewer CDIA** project will not require a separate design contract as the scope includes work sites to be designed in the other basins. These designs will be packaged for construction under this project number.

Staff has been attending the NPU meetings presenting the status of the bond program while soliciting any new or additional storm drainage and flooding complaints from the neighborhoods so the designers can evaluate all of the known problems within each basin.

Staff is continually investigating, evaluating and documenting in written reports, the drainage complaints received for each basin.

PROGRAM SUMMARY PARKS, EROSION CONTROL PROJECTS

1994 Public Improvement Program

Progress Summary

Approval is anticipated of the evaluation of proposals for ranking the design firms for assignment of the six design contracts for the remaining Park projects. These proposals were received in December 1995. Final cost proposals will be submitted by the respective design firms and contracts negotiated during April and May 1996 in anticipation of contract execution during June 1996.

Of the seventeen Park projects planned for construction under the bond program, nine are currently being designed by the Department of Parks design group. Two projects have been assigned to annual design consultants with the City and are currently under design. Construction has started on the **Ben Hill Park** and **Isabel Gates Webster Park**. Re-bids for **Frankie Allen Park** were opened on March 27,1996. The City is currently awaiting the submission of the performance and payment bond from Swinco & Associates for both **Cleveland Avenue Park** and **Winn Park** before issuing Notices to Proceed.

Projects In Construction

There are two projects under construction - **Isabel Gates Webster Park** and **Ben Hill Park**. Construction completion is scheduled prior to the Olympics.

Projects In Design

There are four projects currently under design by the Department of Parks design group - **English Park, Wesley Coan Park, Perkerson Park** and **Garden Hills Park**. There are two projects under design by annual design consultants - **Grant Park Phase 1** and **Oakland Cemetery Wall.**

Perkerson Park Erosion & Flood Control and **Garden Hills Park Erosion & Flood Control Projects** are being reviewed by Site Development of the Department of Public Works.

Evaluation of the **Winn Park Erosion & Flood Control Project** and **Cleveland Avenue Park Erosion & Flood Control Project** bids is complete and the Finance Department has initiated the accounts so that contracts can be awarded, as soon as the Contractor submits acceptable Performance and Payment Bonds.

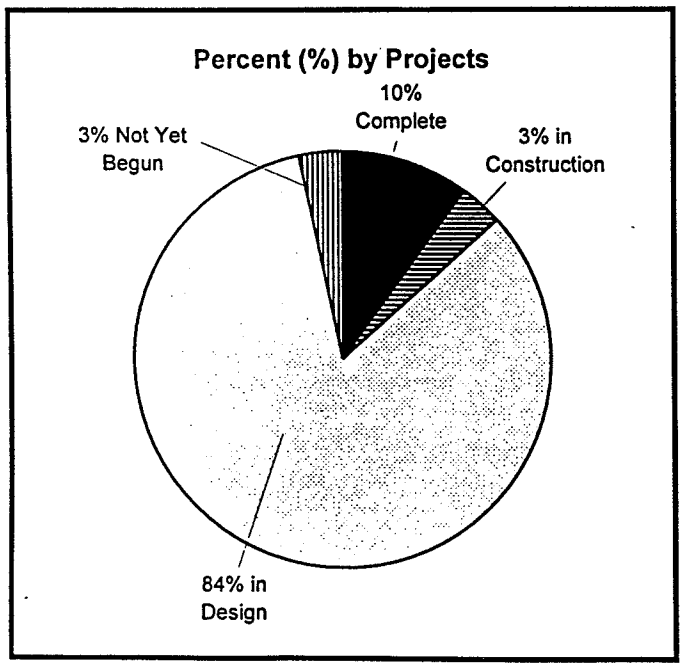
Projects In Design Development

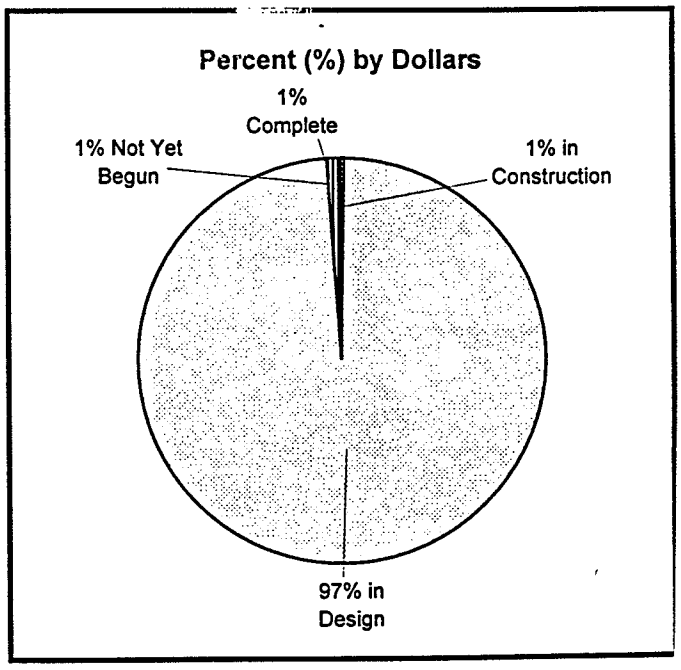
There are six projects in design development - **Brownwood Park, Grant Park Phase II, Piedmont Park, Candler Park, Adams Park** and **Bitsy Grant Tennis Center**. The design contracts for these six projects are anticipated to be awarded in June 1996.

BOND PROGRAM
Stormwater Erosion Control

Project Phase	Number Projects	Total Project Dollar Value
Projects Completed	3	$65,000
Projects in Construction	1	$111,360
Projects in Construction Bid & Award	0	$0
Projects in Design	25	$52,869,637
Projects Not Yet Begun	1	$565,500
Total Projects	**30**	**$53,611,497**
Program Management, OCIP and other Cost Adjustments		$1,993,503
Stormwater Erosion Control Total		**$55,605,000**

Note: Each project phase is considered to be a separate project in the above figures.
See the following pages for detailed breakdown by project.

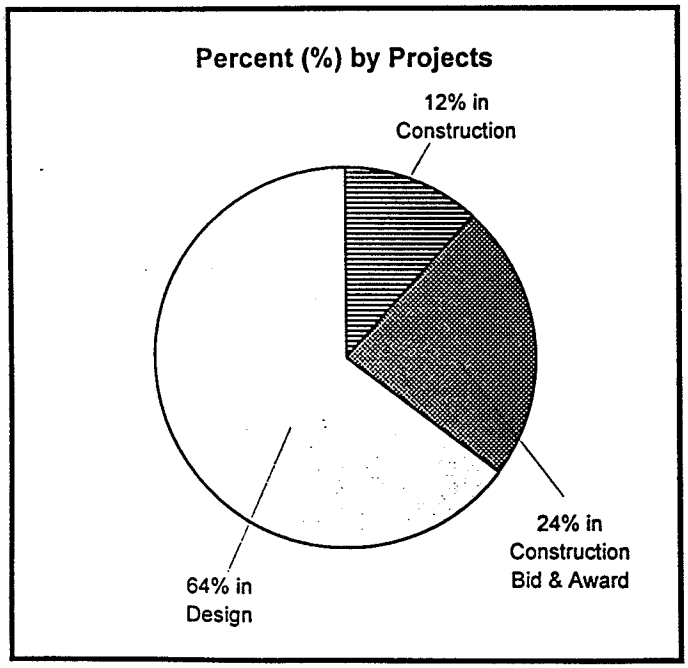


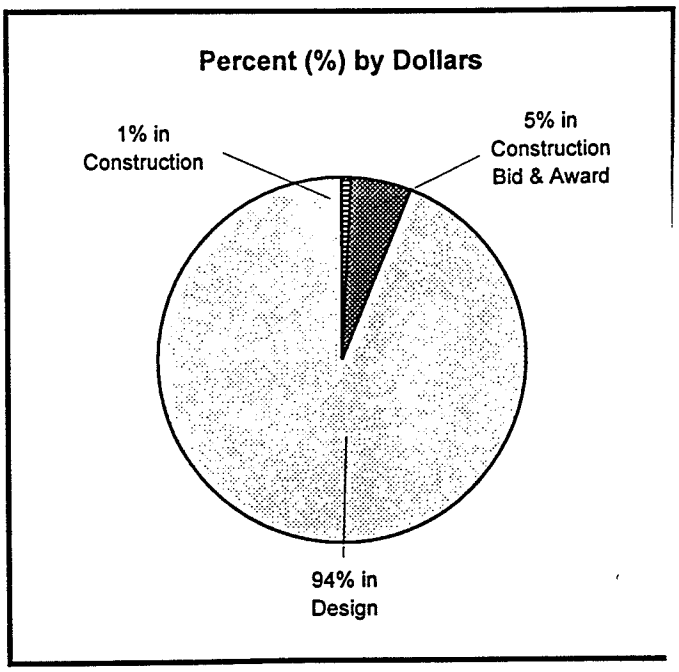


BOND PROGRAM
Parks Erosion Control

Project Phase	Number Projects	Total Project Dollar Value
Projects Completed	0	$0
Projects in Construction	2	$114,840
Projects in Construction Bid & Award	4	$773,300
Projects in Design	11	$13,934,248
Projects Not Yet Begun	0	$0
Total Projects	**17**	**$14,822,388**
Program Management, OCIP and other Cost Adjustments		$1,317,612
Parks Erosion Control Total		**$16,140,000**

Note: Each project phase is considered to be a separate project in the above figures. See the following pages for detailed breakdown by project.





PROGRAM SUMMARY STATUS

1994 Public Improvement Program

BOND PROGRAM

Stormwater & Parks Erosion Control

3 Projects with Construction Complete, through March 1996

GO #	PROJECT NAME
GO-18-1	Monroe Drive Storm Drainage Improvements
GO-26	Calvert Lane NE Storm Sewer
GO-29	Pharr Road NE Storm Sewer

3 Projects Currently in Construction, through March 1996

GO #	PROJECT NAME
GO-27	Charline Avenue Storm Sewer
GO-80	Isabel Gates Webster Park Erosion
GO-81	Ben Hill Park Erosion

4 Projects Currently in Bid/Award, through March 1996

GO #	PROJECT NAME
GO-70	Cleveland Avenue Park
GO-72-1	Grant Park Phase I
GO-74	Winn Park
GO-77	Frankie Allen Park

36 Projects Currently in Design, through March 1996

GO-11	Federal Prison Creek Drainage Improvements
GO-12	Proctor Creek Basin Improvements
GO-13	Indian Creek Drainage Improvements
GO-14	Nancy Creek Streambank Protection
GO-14-1	Jett Road & Jett Place Drainage Improvement
GO-15	Proctor Creek Streambank Improvements
GO-16	Terrell Creek Storm Drainage
GO-16-1	Carver Drive Drainage Improvement
GO-17	Utoy Creek Streambank Protection
GO-18	Peachtree Creek Drainage Improvements
GO-18-2	Armond Road Drainage Improvement
GO-18-3	963 Fielder Avenue Drainage Improvement
GO-19	Peachtree Creek Streambank Protection
GO-20	Utoy Creek Drainage Basin Improvements
GO-21	Terrell Creek Phase III Storm Sewer
GO-22	Terrell Creek Phase IV Storm Sewer
GO-23	Thomasville Heights Storm Sewer
GO-24	Branch Drive Streambank Protection

PROGRAM SUMMARY STATUS

1994 Public Improvement Program

36 Projects Currently in Design, through March 1996

GO-25	Holly Wright Avenue Storm Drainage
GO-31	Winall Down Road Drainage Improvement
GO-30	West Wieuca Road Storm Drainage
GO-32	Greenview Avenue Storm Sewer
GO-34	South River Drainage Basin Improvements
GO-35	Sugar Creek Drainage Basin Improvements
GO-36	Summerhill/Peoplestown/Mechanicsville/Vine City
GO-67	English Park Erosion and Flood Control
GO-68	Bitsy Grant Park Erosion and Flood Control
GO-69	Wesley Coan Park
GO-71	Brownwood Park Erosion and Flood Control
GO-72	Grant Park Phase II Erosion and Flood Control
GO-73	Piedmont Park Erosion and Flood Control
GO-75	Candler Park Erosion and Flood Control
GO-76	Garden Hills Park
GO-78	Adams Park Erosion and Flood Control
GO-79	Perkerson Park
GO-82	Oakland Cemetery Wall

1 Projects Not Yet Started, through March 1996

GO #	PROJECT NAME
GO-33	Storm Sewer CDIA Drainage Improvements

PRGS0396.XLS

Progress Summary

As of March 1996, five projects totaling $44 million are in construction. Eight projects totaling $113 million are in design. Seven projects totaling $26 million are in design development.

For April 1996, two design starts are projected and continued progress is anticipated on the balance of projects in the program.

Projects under Construction

As of March 1996, there were five projects under construction. They include: **Orme Street Trunk Relief Phases I and II, Lloyd Street Trunk Sewer Phase II** and **Utoy Creek Basin, Combined Sewer Separation in John A. White Park, Parts 1 and 2.**

Due to weather conditions and water releases from Hemphill Water Treatment Plant the **Orme Street Trunk Relief Phase I** schedule has been extended. The project is still on target for completion before the Olympics.

In March 1996 all underground work activities stopped for **Orme Street Trunk Relief Phase II**. The balance of the construction will be completed after the Olympics. Plans in April 1996 are to begin site cleanup and demobilization operations for the Olympics.

From October 1995 to March 1996 weather conditions and water main breaks have impacted the schedule for the **Lloyd Street Trunk Sewer Phase II**. A recovery schedule has been developed and is currently in use. The project is still on target for completion before the Olympics.

The City staff continues construction of the **Utoy Creek Basin, Combined Sewer Separation in John A. White Park, Parts 1 and 2**. Construction of the **Utoy Creek Basin, Combined Sewer Separation, Parts 1 and 2** is scheduled to continue until June 1996.

For April 1996 no new construction starts are projected.

Projects in Design

As of March 1996, there are eight projects in design. They include: the **Orme Street Trunk Relief, Phase III**, the **Shadowlawn Sewer Relief**, the **Butler Street/Highland Avenue Relief Sewer**, the **Nancy Creek Force Main/ Peachtree Trunk - North Fork Alternate**, the **Tenth Ward Relief and Rehabilitation** and the **Utoy Creek Basin, Combined Sewer Separation Parts 3, 4 and 5.**

Projects in Design (Continued)

In March 1996 the design review of plans was completed for the **Orme Street Trunk Relief, Phase III.** In April 1996 plans are to complete the design review including specifications, incorporate comments and finalize the design.

In March 1996 the design consultant started the surveying and the population projections for the **Shadowlawn Sewer Relief.** Plans for April 1996 are to complete the draft copy of the population projection estimate/land use report and to begin the geotechnical investigation.

In March 1996 public meetings were held for the **Butler Street/Highland Avenue Relief Sewer.** Plans for April 1996 are to complete route alternative evaluations and present them to the community.

In March 1996 design continued on the the **Nancy Creek Force Main/Peachtree Trunk - North Fork Alternate.** Scopes for surveying and geotechnical services were also developed in March 1996. Plans for April 1996 are to execute surveying and geotechnical annual contracts and continue preliminary design.

In March 1996 the design consultant started the field surveying for the **Tenth Ward Relief and Rehabilitation.** Plans for April 1996 are to hold community awareness meetings. Plans for April 1996 also include completing 30% drawings, digital mapping, flow monitoring, TV inspection and geotechnical investigation.

In March 1996 the 100% design reviews of the **Utoy Creek Basin, Combined Sewer Separation Parts 3 and 4** were completed. Design of **Parts 3 and 4** are scheduled for completion by the beginning of April 1996. A 100% design review for **Part 5** is planned for the end of April 1996.

In April 1996 two design starts are projected. These design starts include: the **Peachtree Interceptor** and the **Fairmont/Glidden Sewer Separation.**

Projects in Design Development

As of March 1996, there were seven projects in design development. These projects are the **Peachtree Trunk-South Fork,** the **Peachtree Interceptor** the **Lloyd Street Trunk, Phase III,** the **Fairmont/Glidden Sewer Separation,** the **Brotherton Relief,** the **Mineral Springs Relief** and the **Pine Meadows Sewer Reconstruction.**

Negotiations continue with Dekalb County on the **Peachtree Trunk-South Fork.** The City has requested that Dekalb County construct the **Peachtree Trunk-South Fork** within the limits of Dekalb County.

Projects in Design Development (Continued)

The City has proposed that the **Peachtree Trunk - South Fork** be a force main. Progress with the design and construction of the **Peachtree Trunk - South Fork** is contingent on the negotiations with Dekalb County. Plans are to continue these negotiations in April 1996.

As of March 1996 the design services contract for the **Peachtree Interceptor** has been negotiated. Plans for April 1996 are to execute the contract and issue a Notice to Proceed.

Negotiations with the design consultant for the **Lloyd Street Trunk, Phase III** continued in March 1996. Plans for April 1996 are to complete these negotiations and issue a Notice-to-Proceed for the surveying phase of this project.

In March 1996 steps were taken to put funding in place for the design of the **Fairmont/Glidden Sewer Separation**. Plans for April 1996 are to issue the Notice to Proceed.

The **Brotherton Relief** is still in scope development. There is a need for flow measurement and inspection of this sewer line. Plans for April 1996 are to request a technical and cost proposal from an annual contractor providing inspection and flow measurement services to the City.

In March 1996 consultant selection criteria was developed, consultant proposals were evaluated and consultant interviews were held for design of the **Mineral Springs Relief**. Plans for April 1996 include completing the consultant selection process and beginning design contract negotiations.

In March 1996 consultant selection criteria was developed and consultant proposals were evaluated for design of the **Pine Meadows Sewer Reconstruction** project. Plans for April 1996 include completing the consultant selection process and beginning design contract negotiations.

Projects Not Yet Started

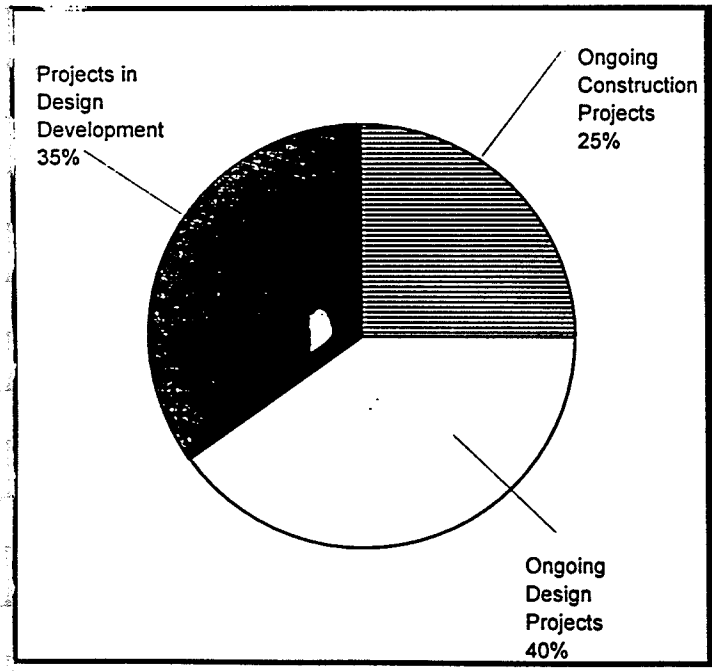
All projects that have not been eliminated from the Sanitary Sewer Improvement Program have already started.

SANITARY SEWER PROGRAM

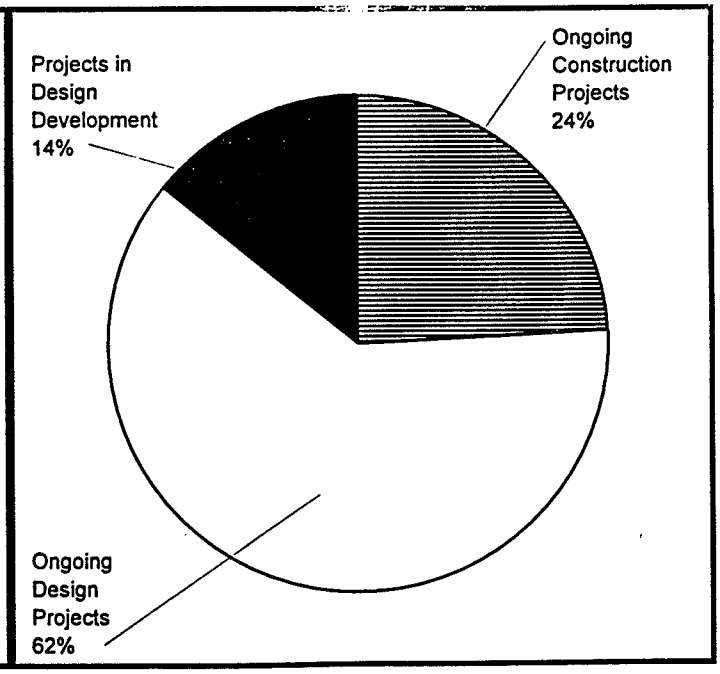
Project Phase	Number Projects	Total Project Dollar Value
Projects Completed	0	$0
Ongoing Construction Projects	5	$44,125,700
Projects in Construction Bid & Award	0	$0
Ongoing Design Projects	8	$113,252,291
Projects in Design Development	7	$25,810,000
Project total	**20**	**$183,187,991**
Program Management, OCIP and Other Costs and Adjustments		$14,207,025
Sanitary Sewer Program Total		**$197,395,016**

Note: See the following pages for detailed breakdown by project.

Percent (%) by Projects



Percent (%) by Dollars



PROGRAM SUMMARY

STATUS

Infrastructure Program - Water and Sewer Fund

SANITARY SEWER PROGRAM

0 Projects Completed, March 1996

WSRE#	PROJECT NAME

5 Projects Currently in Construction, March 1996

WSRE#	PROJECT NAME
WSRE-03	Orme Street Trunk Relief, Phase I
WSRE-03	Orme Street Trunk Relief, Phase II
WSRE-05	Lloyd Street Trunk, Phase II
WSRE-15	Utoy Creek Basin, Combined Sewer Separation, Part 1
WSRE-15	Utoy Creek Basin, Combined Sewer Separation, Part 2

0 Projects Currently in Construction Bid & Award, March 1996

WSRE#	PROJECT NAME

8 Projects Currently in Design, March 1996

WSRE#	PROJECT NAME
WSRE-03	Orme Street Trunk Relief, Phase III
WSRE-06	Shadowlawn Sewer Relief
WSRE-09	Butler Street & Highland Avenue Relief
WSRE-12	Nancy Creek Force Main / Peachtree Trunk - North Fork Alternative
WSRE-13	Tenth Ward Relief & Rehabilitation
WSRE-15	Utoy Creek Basin, Combined Sewer Separation, Part 3
WSRE-15	Utoy Creek Basin, Combined Sewer Separation, Part 4
WSRE-15	Utoy Creek Basin, Combined Sewer Separation, Part 5

7 Projects Currently in Design Development, March 1996

WSRE#	PROJECT NAME
WSRE-02	Peachtree Trunk - South Fork
WSRE-04	Peachtree Interceptor
WSRE-05	Lloyd Street Trunk, Phase III
WSRE-07	Fairmont/Glidden Sewer Separation
WSRE-08	Brotherton Relief
WSRE-10	Mineral Springs Relief
WSRE-11	Pine Meadows Sewer Reconstruction

The following report for General Obligation Bond Funds and the Sewer Program Funds presents forecast, appropriations, and commitments through March 1996. The information provided in these reports includes:

	Definitions
Original (Orig) Budget	Program Funds assigned to the General Obligation Bond and Sanitary Sewer projects by City Ordinance 94-0-1248 dated August 25, 1994.
Current (Curr) Budget	Original budget adjusted by City Ordinances through March 1996.
Forecast	The estimated costs for projects.
Variance	The difference between the Forecast and the Current Budget.
Appropriation	Program funds allocated to each project by bond issue or the City's 1995 adopted budget and established by accounts in the City's Finance Department.
Commitment	Program funds under contract agreements.
Balance	The difference between the Appropriation and the Commitment.

The Current Budgets for projects vary from the Original Budgets due to adjustments since the Original Budget estimate was made. Project budgets, except CODA, have been adjusted to fund the Program Managers and the City's Controlled Insurance Plan (OCIP). The transferred funds are listed separately in the report for Program Management and OCIP costs.

Olympic Preparations

The City of Atlanta has been selected by the International Olympic Committee (IOC) to host the 1996 Centennial Olympic Games. The Atlanta Committee for the Olympic Games (ACOG) is the organization, designated by the IOC, responsible for preparation, construction and financing of the athletic facilities and housing of Olympic participants. ACOG will use private funds raised from promotions, ticket sales, television revenues and other Olympic related sources to pay construction costs for Olympic facilities.

The list of venues and the map on the following pages show the facilities required for Olympic events. The majority of Olympic events will be located in the City. A number of existing facilities such as the Georgia Dome, the Georgia World Congress Center and the Omni will be converted for use in the Olympics. The main Olympic Village, which will house most Olympic athletes and officials, is located on the 320 acre campus of the Georgia Institute of Technology. As many as 15,000 athletes and officials will be housed there. Olympic participants will be housed in a combination of existing and new residence halls.

Four new Olympic venues will be built in the City. The Olympic Stadium is the largest facility that will be built for the Olympics. The stadium will seat 85,000 for the Olympics. After the Games it will be converted to a 45,000 - 48,000 seat stadium and given to the City of Atlanta for use by the Atlanta Braves baseball team. Conversion of the Olympic Stadium to a baseball park will take eight months. The existing Atlanta-Fulton County Stadium will be demolished after the Games. Cost of construction of the Olympic Stadium, conversion to a baseball stadium, destruction of the old stadium and retirement of existing debt will be paid by ACOG. The estimated cost of the entire project is $209 million. A basketball gymnasium will be built by ACOG at a cost of $7-8 million on the campus of Morehouse College. The gym will be used for basketball preliminaries in the Olympics and given to Morehouse after the Games. An Olympic Field Hockey Center will be built at the Atlanta University Center by ACOG. The Field Hockey Center will consist of a 5,000 seat stadium at Clark Atlanta University and a 15,000 seat stadium at Morris Brown College. Those facilities, with an estimated construction cost of $25-30 million, will be given to the colleges after the Olympics. An Olympic Aquatics Center will be built on the campus of Georgia Tech by ACOG. Construction of the outdoor facility with a roof is estimated to cost $12-13 million. The aquatics facility will be given to Georgia Tech after the Olympics. A spokesman for ACOG indicated that as of the time of printing of this report all construction projects for facilities for the 1996 Olympics are on schedule.

In addition to the athletic facilities, there are plans to implement improvements in the urban landscape of Atlanta. The Corporation for Olympic Development in Atlanta (CODA) is a jointly publicly and privately funded organization created to plan and implement an Olympic Development Plan in Atlanta. The City contributed $500,000 each year from its general fund in 1993, 1994 and 1995 to CODA for administrative costs and has budgeted a similar amount for 1996. The City has also committed $24,841,000 from the bond referendum approved in July, 1994, $2 million from the General Government Capital Outlay Fund, $651,000 from the proceeds of its annual bond funds and $1,217,000 from its impact fees to CODA to be used for various pedestrian corridor and neighborhood street capital improvement projects in Atlanta. CODA has also solicited funds from private sources and the federal government to supplement City funds. Currently the federal government has committed $24,700,000 and private sources have committed $14,400,000. Construction of the redesigned Woodruff Park began in 1994. Through the first half of 1995 construction has begun on the Peachtree Street Corridor, International Boulevard Corridor and Auburn Avenue Corridor. The remaining corridor and neighborhood streets projects began construction in summer-fall 1995.

1996 OLYMPIC EVENTS

OLYMPIC EVENT	LOCATION OF VENUE		SEATING CAPACITY
*Opening/Closing Ceremonies	Olympic Ring	Olympic Stadium	85,000
Archery	Stone Mountain Park	Archery Field	5,000
*Athletics(Track/Field)	Olympic Ring	Olympic Stadium	85,000
*Badminton	Olympic Ring	Georgia State University	4,500
*Baseball	Olympic Ring	Atlanta-Fulton County Stad.	52,500
*Basketball	Olympic Center	Georgia Dome	32,000
	Olympic Ring	Morehouse College/AUC	6,000
*Boxing	Olympic Ring	Alexander Memorial Colis.	10,000
Canoeing/Kayaking Sprint	Hall County	Lake Lanier, Gainesville	20,000
Slalom	Tennessee	Ocoee River	15,000
Cycling Team	Stone Mountain Park	Stone Mountain Velodrome	6,000
Road Racing		To be determined	varies
Mountain Bike	Conyers	Ga. Int'l Horse Park	25,000
*Diving	Olympic Ring	Olympic Aquatic Center	15,000
Equestrian	Conyers	Ga. Int'l Horse Park	75,000
*Fencing	Olympic Center	Ga. World Congress Center	5,000
*Field Hockey	Olympic Ring	Clark Atlanta Stadium/AUC	5,000
	Olympic Ring	Herndon Stadium/AUC	15,000
Football(Soccer) Finals	Athens	Sanford Stadium	86,000
Preliminaries		Birmingham,Miami, Orlando, Washington, D.C.	
*Gymnastics	Olympic Center	Georgia Dome	32,000
*Judo	Olympic Center	Ga. World Congress Center	7,500
*Marathon		Atlanta	varies
*Modern Pentathlon		Various sites	varies
*Race Walking		Atlanta	varies
Rowing	Gainesville/Hall County	Lake Lanier	20,000
Shooting	SW Fulton County	Olympic Shooting Complex/ Wolf Creek	10,900

*Swimming	Olympic Ring	Olympic Aquatic Center	15,000
*Synchronized Swimming	Olympic Ring	Olympic Aquatic Center	15,000
*Table Tennis	Olympic Center	Ga. World Congress Center	5,000
*Team Handball	Olympic Center	Ga. World Congress Center	7,500
Tennis	Stone Mountain Park	Olympic Tennis Center	26,550
*Volleyball	Olympic Center	Omni/Galleria Center	26,000
Beach Volleyball	Savannah	Tybee Island	7,000
*Water Polo	Olympic Ring	Olympic Aquatic Center	4,000
*Weightlifting	Olympic Center	Ga. World Congress Center	4,700
*Wrestling	Olympic Center	Ga. World Congress Center	7,500
Yachting	Savannah	Atlantic Ocean	varies

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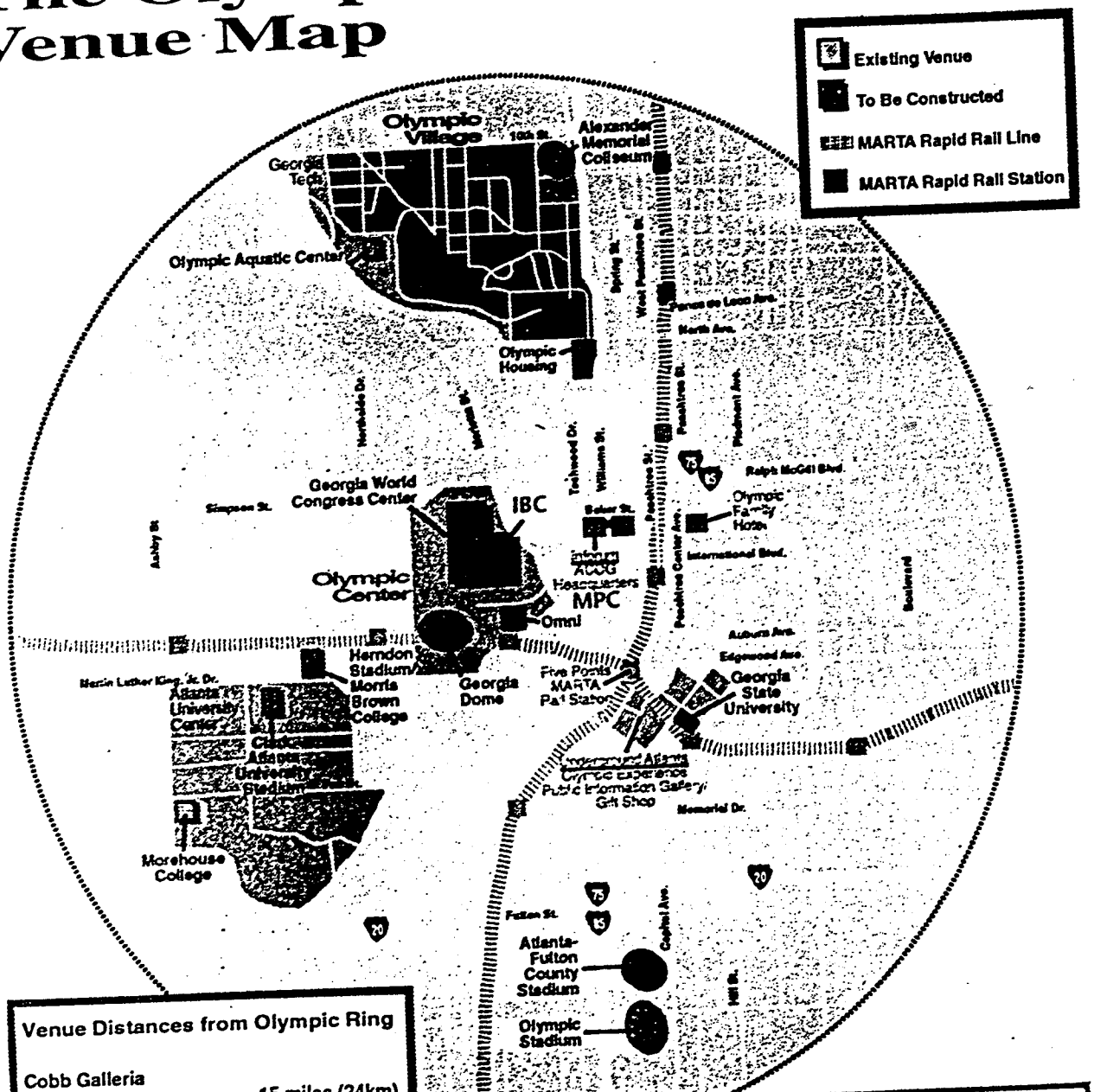
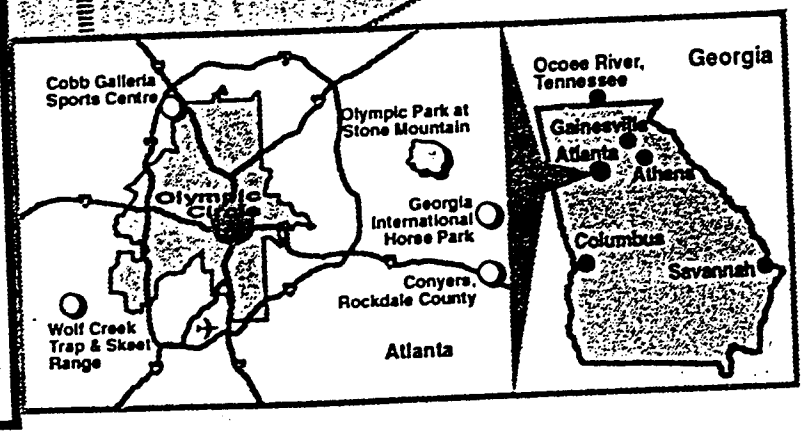
* These events will be located in the City of Atlanta (the "Modern Pentathalon" consists of five events; some of those events will be located outside the City).

The Olympic Ring Venue Map



Venue Distances from Olympic Ring	
Cobb Galleria Sports Centre	15 miles (24km)
Columbus, GA	90 miles (145km)
Georgia International Horse Park	33 miles (54km)
University of Georgia Athens, GA	70 miles (113km)
Ocoee River, TN	100 miles (160km)
Stone Mountain Park	17 miles (27km)
Wolf Creek Trap & Skeet Range	19 miles (30km)
Savannah, GA	250 miles (400km)
Gainesville/Hall Co.	52 miles (84km)



Updated 2/8/94

Map Provided Courtesy of A.C.O.G.

1996 BUDGET

CAPITAL PROJECTS

4-5 thru 21-31

ADMINISTRATIVE SUPPORT

GENERAL GOVERNMENT FACILITIES

CENTER	DEPARTMENT	FUND	1994 EXPENSES	1995 EXPENSES	1996 BUDGET
CIP PROJECT #:	AS-001	PROJECT TITLE:	**City Hall Renovation and Expansion**		
FICS PROJECT #:	A0101				
G41A01019999	Administrative Services	General	8,413	206,307	250,000
G41A010192AB	Administrative Services	Annual Bond	2,300	4,140	44,066
G41A010192AB	Administrative Services	1988 Bond Project	-	-	-
G41A010192AB	Administrative Services	1989 Bond Project	-	4,211	78,737
G41A010192AB	Administrative Services	1990 Bond Project	26,569	104,322	66,061
G41A010198AA	Administrative Services	Trust	7,221	1,650	198,931
		Project Total	44,503	320,630	637,795
CIP PROJECT #:	AS-011	PROJECT TITLE:	**Handicapped Accessibility**		
FICS PROJECT #:	A0102				
G41A0102A5QD	Administrative Services	Community Development	38,978	--	8,381
CIP PROJECT #:	AS-012	PROJECT TITLE:	**Parking Facility for City Hall**		
FICS PROJECT #:	A0105				
G41A010598AA	Administrative Services	Trust	-	26,955	45,111
CIP PROJECT #:	AS-016	PROJECT TITLE:	**City Hall East**		
FICS PROJECT #:	A0106				
G41A01069999	Administrative Services	General	230,048	752,288	-
G41A01069982	Administrative Services	General Gov't Capital Outlay	2,662,454	1,650,225	-
G41A01069995	Administrative Services	General Gov't Capital Outlay	2,426,178	376,737	2,654,071
G41A01069995	Administrative Services	W & S Renewal & Extension	-	38,085	461,915
G62A01069999	Administrative Services	Internal Service	968	342	-
		Project Total	5,319,648	2,817,677	3,115,986
CIP PROJECT #:		PROJECT TITLE:	**Empowerment- CHE**		
FICS PROJECT #:	A0107				
G41A010792AB	Administrative Services	Annual Bond	-	-	214,537
G41A010792AB	Administrative Services	1987 Bond Project	-	-	155,463
		Project Total	-	-	370,000

1996 BUDGET

CAPITAL PROJECTS

ADMINISTRATIVE SUPPORT

GENERAL GOVERNMENT FACILITIES (Continued)

CENTER	DEPARTMENT	FUND	1994 EXPENSES	1995 EXPENSES	1996 BUDGET
CIP PROJECT #:		PROJECT TITLE: **Police- CHE**			
FICS PROJECT #:	**A0108**				
G41A010892AB	Administrative Services	1987 Bond Project	-	-	29,284
G41A010892AB	Administrative Services	1988 Bond Project	-	-	1,383
G41A010892AB	Administrative Services	1989 Bond Project	-	-	10,444
G41A010892AB	Administrative Services	1990 Bond Project	-	-	1,886
G41A010892AB	Administrative Services	1991 Bond Project	-	-	343,830
G41A010892AB	Administrative Services	1992 Bond Project	-	-	984,252
G41A010892AB	Administrative Services	1993 Bond Project	-	-	516,045
G41A010892AB	Administrative Services	1994 Bond Project	-	-	112,877
		Project Total	-	-	2,000,001
CIP PROJECT #:		PROJECT TITLE: **One Stop Capital Shop- CHE**			
FICS PROJECT #:	**A0109**				
G41A010992AB	Administrative Services	1989 Bond Project	-	-	210,000

VEHICLE MAINTENANCE FACILITIES

CIP PROJECT #:	**AS-013**	PROJECT TITLE: **Re-Roof Claire Drive Bldg.**			
FICS PROJECT #:	**A0204**				
G61A02049999	Administrative Services	Internal Service	145,491	-	-
CIP PROJECT #:	**VM-031**	PROJECT TITLE: **Vehicle Maintenance Facility**			
FICS PROJECT #:	**A0208**				
G61A02089999	Administrative Services	W & S Renewal & Extension	-	-	3,784
CIP PROJECT #:	**VM-014**	PROJECT TITLE: **Underground Storage Tank Project**			
FICS PROJECT #:	**A0213**				
G61A02139999	Administrative Services	Internal Service	209,837	23,833	-
CIP PROJECT #:	**VM-041**	PROJECT TITLE: **Re-Roof, N. Side Dr. Bldg. A**			
FICS PROJECT #:	**A0214**				
G62A02149999	Administrative Services	Internal Service	-	103,242	-

1996 BUDGET

CAPITAL PROJECTS

ADMINISTRATIVE SUPPORT

LEASED FACILITIES

CENTER	DEPARTMENT	FUND	1994 EXPENSES	1995 EXPENSES	1996 BUDGET
CIP PROJECT #:	MD-012	PROJECT TITLE: **Municipal Market Improvements**			
FICS PROJECT #:	A0301				
G42A0301A5XB	Administrative Services	Community Development	-	-	2,187
G42A0301A5ZB	Administrative Services	Community Development	-	-	199,033
G42A0301BCA0	Administrative Services	Community Development	-	45,210	173,053
G81A0301A5WB	Administrative Services	Community Development	1,056	-	-
G81A0301A5XB	Administrative Services	Community Development	75,000	-	-
G81A0301BCA0	Administrative Services	Community Development	199,951	-	-
L11A0301A5EB	Planning & Development	Community Development	1,686	-	-
L11A0301A5HB	Planning & Development	Community Development	3,325	-	-
L11A0301A5JB	Planning & Development	Community Development	17,061	-	-
L11A0301A5MB	Planning & Development	Community Development	13,988	-	-
L11A0301A5RB	Planning & Development	Community Development	873	-	-
L11A0301A5TB	Planning & Development	Community Development	11,651	-	-
U41A0301A5TB	Planning & Development	Community Development	-	17,291	-
U41A0301A5WB	Planning & Development	Community Development	-	34,057	-
U41A0301A5XB	Planning & Development	Community Development	-	15,386	-
U41A0301A5YB	Planning & Development	Community Development	-	184,681	-
J11A0301QNA0	Finance	Trust	-	-	26,851
G81A0301A7E0	Administrative Services	Sec. 108 Loan Trust	-	-	319,525
G81A0301A7E0	Administrative Services	Sec. 108 Loan Trust	2,566,124	-	-
		Project	2,890,715	296,625	720,649

CODA PROJECTS

CIP PROJECT #:	N/A	PROJECT TITLE: **Capital Ave. Corridor Facility**			
FICS PROJECT #:	A0501				
M21A050192AH	Public Works	Annual Bond	3,613	-	-
M21A050192AH	Public Works	1987 Bond Project	2,228	-	-
M21A050192AH	Public Works	1991 Bond Project	7,266	-	-
M21A050192AH	Public Works	1992 Bond Project	131,689	231	-
		Project Total	144,796	231	-
CIP PROJECT #:	N/A	PROJECT TITLE: **GA State/Omni Corridor Facility**			
FICS PROJECT #:	A0502				
M21A050292AH	Public Works	1987 Bond Project	5,000	4,255	-

1996 BUDGET

CAPITAL PROJECTS

ADMINISTRATIVE SUPPORT

CODA PROJECTS (Continued)

CENTER	DEPARTMENT	FUND	1994 EXPENSES	1995 EXPENSES	1996 BUDGET
CIP PROJECT #: N/A FICS PROJECT #: A0503		PROJECT TITLE: **North Ave. Corridor Facility**			
M21A050392AH	Public Works	1987 Bond Project	20,000	-	-
CIP PROJECT #: N/A FICS PROJECT #: A0504		PROJECT TITLE: **Abernathy Corridor Facility**			
M21A050492AH	Public Works	1987 Bond Project	14,011	9,401	-
M22A05049985	Public Works	General Gov't Capital Outlay	-	497,277	5,323
		Project Total	14,011	506,678	5,323
CIP PROJECT #: N/A FICS PROJECT #: A0505		PROJECT TITLE: **MLK/Ashby Corridor Facility**			
M21A050592AH	Public Works	Annual Bond	133,100	-	-
CIP PROJECT #: N/A FICS PROJECT #: A0506		PROJECT TITLE: **Woodruff Park/Underground Conn.**			
M21A050692AH	Public Works	1987 Bond Project	31,949	-	-
M21A050692AH	Public Works	1992 Bond Project	40,551	22,500	-
		Project Total	72,500	22,500	-
CIP PROJECT #: N/A FICS PROJECT #: A0507		PROJECT TITLE: **International Blvd. Corridor Facility**			
M21A050792AH	Public Works	1987 Bond Project	-	53,422	-
M21A050792AH	Public Works	1992 Bond Project	35,029	-	-
		Project Total	35,029	53,422	-
CIP PROJECT #: N/A FICS PROJECT #: A0508		PROJECT TITLE: **Tenth Street Corridor Facility**			
M21A050892AH	Public Works	Annual Bond	26,992	-	-

1996 BUDGET

CAPITAL PROJECTS

ADMINISTRATIVE SUPPORT

CODA PROJECTS (Continued)

CENTER	DEPARTMENT	FUND	1994 EXPENSES	1995 EXPENSES	1996 BUDGET
CIP PROJECT #:	N/A	PROJECT TITLE: **Auburn Ave. Corridor Facilities**			
FICS PROJECT #:	A0510				
M21A051092AH	Public Works	1987 Bond Project	-	73,969	-
CIP PROJECT #:	N/A	PROJECT TITLE: **Freedom Park Facilities**			
FICS PROJECT #:	A0511				
M21A051192AH	Public Works	Annual Bond	-	36,068	-
M21A051192AH	Public Works	1987 Bond Project	-	255	-
		Project Total	-	36,323	-

ECONOMIC DEVELOPMENT PROJECTS

URBAN AMENITIES

CIP PROJECT #:	UD-001	PROJECT TITLE: **Fairlie Poplar Project**			
FICS PROJECT #:	B0101				
M22B0101ALA0	Public Works	Intergovernmental Grant	-	-	116,085
CIP PROJECT #:	UD-035	PROJECT TITLE: **East Atlanta Streetscapes**			
FICS PROJECT #:	B0106				
M22B0106A5TB	Public Works	Community Development	3,790	-	-

MAJOR DEVELOPMENT PROJECTS

CIP PROJECT #:	MD-004	PROJECT TITLE: **Underground Atlanta**			
FICS PROJECT #:	B0201				
D41B0201QMA0	Executive Offices	Intergovernmental Grant	-	-	27,947
D41B020198AA	Executive Offices	Trust	-	-	1,534
G41B02019999	Administrative Services	Trust	-	-	104,047
J52B02019999	Finance	Trust	-	-	-
		Project Total	-	-	133,528

1996 BUDGET

CAPITAL PROJECTS

ECONOMIC DEVELOPMENT PROJECTS

MAJOR DEVELOPMENT PROJECTS (Continued)

CENTER	DEPARTMENT	FUND	1994 EXPENSES	1995 EXPENSES	1996 BUDGET
CIP PROJECT #: UD-019 FICS PROJECT #: B0208		PROJECT TITLE: **Auburn Avenue Area Development**			
G81B0208A5EA	Administrative Services	Community Development	55,940	-	-
CIP PROJECT #: N/A FICS PROJECT #: B0210		PROJECT TITLE: **West Lot Acquisition**			
U21B0210A5YA	Housing & Comm Dev.	Community Development	-	-	500,000

PUBLIC SAFETY AND JUDICIAL AGENCY FACILITIES

DETENTION & CORRECTION FACILITIES

CIP PROJECT #: CC-003 FICS PROJECT #: C0101		PROJECT TITLE: **Pre-Trial Detention Facility**			
I11C010192AB	Corrections	Annual Bond	-	-	2,922
I11C010192AJ	Corrections	1987 Bond Project	57,505	399,349	72,324
G41C010192AB	Administrative Services	1991 Bond Project	-	36,632	1,141,596
		Project Total	57,505	435,981	1,216,842
CIP PROJECT #: CC-021 FICS PROJECT #: C0102		PROJECT TITLE: **Solitary Confinement Cells Construction**			
I11C010292AB	Corrections	Annual Bond	-	-	15,479
CIP PROJECT #: CC-029 FICS PROJECT #: C0105		PROJECT TITLE: **New Pre-Trial Detention Facility**			
G41C01059993	Administrative Services	General Gov't Cap.Outlay	42,013,601	6,354,617	6,487,233
G41C01059993	Administrative Services	W & S Renewal & Extension	-	-	151,000
		Project Total	42,013,601	6,354,617	6,638,233

FIRE FACILITIES

CIP PROJECT #: FP-022 FICS PROJECT #: C0205		PROJECT TITLE: **Fire Station #5 Construction**			
W31C020592AC	Fire Services	Annual Bond	-	463	-

1996 BUDGET

CAPITAL PROJECTS

PUBLIC SAFETY AND JUDICIAL AGENCY FACILITIES

FIRE FACILITIES (Continued)

CENTER	DEPARTMENT	FUND	1994 EXPENSES	1995 EXPENSES	1996 BUDGET
CIP PROJECT #:		PROJECT TITLE: **Fire Station #34 Construction**			
FICS PROJECT #:	**C0234**				
W11C023492AC	Fire Services	Annual Bond	-	590	-

POLICE FACILITIES

CIP PROJECT #:	**PS-018**	PROJECT TITLE: **Zone 1 Police Precinct**			
FICS PROJECT #:	**C0301**				
G42C0301A5XA	Administrative Services	Community Development	-	336,098	11,043
G42C0301A5YA	Administrative Services	Community Development	-	273,200	29,660
G42C0301A51A	Administrative Services	Community Development	-	393,270	18,200
G81C0301A5WA	Administrative Services	Community Development	114,869	-	-
G81C0301A5XA	Administrative Services	Community Development	243,594	-	-
G81C0301A5YA	Administrative Services	Community Development	11,140	-	-
		Project Total	369,603	1,002,568	58,903
CIP PROJECT #:		PROJECT TITLE: **Vine City Mini Precinct**			
FICS PROJECT #:	**C0305**				
U21C0305A51A	Housing & Comm Dev.	Community Development	-	-	100,000
CIP PROJECT #:	**PS-023**	PROJECT TITLE: **Mounted Police Facility**			
FICS PROJECT #:	**C0310**				
X11C03109998	Police Services	Trust	-	-	2,705

JUDICIAL AGENCIES FACILITIES

CIP PROJECT #:	**AS-103**	PROJECT TITLE: **Municipal Court Building Construction**			
FICS PROJECT #:	**C0401**				
G41C04019999	Administrative Services	General Fund	24,686	-	-
G41C040192AB	Administrative Services	Annual Bond	128	-	6,104
G41C040192AB	Administrative Services	1990 Bond Project	34,272	43,925	356,208
		Project Total	59,086	43,925	362,312
CIP PROJECT #:		PROJECT TITLE: **Traffic Court Building Ronovation**			
FICS PROJECT #:	**C0402**				
G41C040292AB	Administrative Services	Annual Bond	-	10,000	-
G41C040292AB	Administrative Services	1987 Bond Project	-	784	-
G41C040292AB	Administrative Services	1989 Bond Project	229,376	3,602	35,749
G41C040292AB	Administrative Services	1990 Bond Project	126,662	14,593	-
G41C040292AB	Administrative Services	1991 Bond Project	28,042	12,333	1
G41C040292AB	Administrative Services	1992 Bond Project	-	402	-
		Project Total	384,080	41,714	35,750

1996 BUDGET

CAPITAL PROJECTS

RECREATION AND CULTURAL FACILITIES, OPEN SPACE

CURBS, SIDEWALKS, AND PAVING

CENTER	DEPARTMENT	FUND	1994 EXPENSES	1995 EXPENSES	1996 BUDGET
CIP PROJECT #: PK-076 FICS PROJECT #: D01A1		PROJECT TITLE: **Gilbert House ('94 Budget)**			
N12D01A19999	PRCA	Park Improvement	-	-	42,000
CIP PROJECT #: PK-154 FICS PROJECT #: D01B6		PROJECT TITLE: **City-Wide**			
N12D01B69999	PRCA	Park Improvement	13,343	-	46,416
CIP PROJECT #: N/A FICS PROJECT D01F5		PROJECT TITLE: **Rose Circle Park**			
N12D01F59999	PRCA	Park Improvement	-	-	75,000
CIP PROJECT #: PK-170 FICS PROJECT #: D0116		PROJECT TITLE: **Harwell Heights Park**			
N12D01169999	PRCA	Park Improvement	-	55,003	-
CIP PROJECT #: PK-203 FICS PROJECT #: D0123		PROJECT TITLE: **Underwood Hills Park ('94 Budget)**			
N12D01239999	PRCA	Park Improvement	-	-	30,000
CIP PROJECT #: PK-100 FICS PROJECT #: D0145		PROJECT TITLE: **Adair I Park**			
N12D01459999	PRCA	Park Improvement	-	61,189	8,811
CIP PROJECT #: PK-061 FICS PROJECT #: D0150		PROJECT TITLE: **Ben Hill Park**			
N12D01509999	PRCA	Park Improvement	62,800	10,600	-

1996 BUDGET

CAPITAL PROJECTS

RECREATION AND CULTURAL FACILITIES, OPEN SPACE

CURBS, SIDEWALKS, AND PAVING (Continued)

CENTER	DEPARTMENT	FUND	1994 EXPENSES	1995 EXPENSES	1996 BUDGET
CIP PROJECT #: PK-103 FICS PROJECT #: D0173		PROJECT TITLE: **Brownwood Park**			
N12D01739999	PRCA	Park Improvement	-	60,000	-
CIP PROJECT #: PK-056 FICS PROJECT #: D0174		PROJECT TITLE: **Butler Park**			
N12D01749999	PRCA	Park Improvement	10,000	-	-
CIP PROJECT #: FICS PROJECT #: D0189		PROJECT TITLE: **Howell Park**			
N12D01899999	PRCA	Park Improvement	-	82,600	-

LIGHTING IMPROVEMENTS

CIP PROJECT #: FICS PROJECT #: D02A5		PROJECT TITLE: **Southside Park**			
N12D02A59999	PRCA	Park Improvement	-	-	125,000
CIP PROJECT #: PK-185 FICS PROJECT #: D02B4		PROJECT TITLE: **Lighting - Candler Park Golf Course**			
N12D02B49999	PRCA	Park Improvement	3,120	-	-
CIP PROJECT #: N/A FICS PROJECT #: D02B6		PROJECT TITLE: **Lighting Improvements, City-Wide**			
N12D02B69999	PRCA	Park Improvement	29,632	41,092	122,904
CIP PROJECT #: PK-002 FICS PROJECT #: D0201		PROJECT TITLE: **Adams Park**			
N12D02019999	PRCA	Park Improvement	5,736	-	-

1996 BUDGET

CAPITAL PROJECTS

RECREATION AND CULTURAL FACILITIES, OPEN SPACE

LIGHTING IMPROVEMENTS (Continued)

CENTER	DEPARTMENT	FUND	1994 EXPENSES	1995 EXPENSES	1996 BUDGET
CIP PROJECT #: PK-058 FICS PROJECT #: D0213		PROJECT TITLE: **English Park**			
N12D02139999	PRCA	Park Improvement	25,396	-	732
CIP PROJECT #: FICS PROJECT #: D0219		PROJECT TITLE: **Maddox Park ('96 Budget)**			
N12D02199999	PRCA	Park Improvement	-	-	75,000
CIP PROJECT #: FICS PROJECT #: D0229		PROJECT TITLE: **Bedford Pine Park ('94 Budget)**			
N12D02299999	PRCA	Park Improvement	-	-	10,000
CIP PROJECT #: PK-012 FICS PROJECT #: D0231		PROJECT TITLE: **Coan Park**			
N12D02319999	PRCA	Park Improvement	-	30,000	-
CIP PROJECT #: PK-017 FICS PROJECT #: D0232		PROJECT TITLE: **Lighting Improvements, East Lake**			
N12D02329999	PRCA	Park Improvement	2,710	-	-
CIP PROJECT #: PK-064 FICS PROJECT #: D0240		PROJECT TITLE: **Peachtree Hills Park**			
N12D02409999	PRCA	Park Improvement	15,000	-	-
CIP PROJECT #: PK-068 FICS PROJECT #: D0252		PROJECT TITLE: **Daniel Stanton Park**			
N12D02529999	PRCA	Park Improvement	-	-	4,300
CIP PROJECT #: PK-036 FICS PROJECT #: D0258		PROJECT TITLE: **Oakland City Park**			
N12D02589999	PRCA	Park Improvement	-	25,000	-

1996 BUDGET

CAPITAL PROJECTS

RECREATION AND CULTURAL FACILITIES, OPEN SPACE

LIGHTING IMPROVEMENTS (Continued)

CENTER	DEPARTMENT	FUND	1994 EXPENSES	1995 EXPENSES	1996 BUDGET
CIP PROJECT #: PK-174 FICS PROJECT #: D0262		PROJECT TITLE: **Pittman Park**			
N12D02629999	PRCA	Park Improvement	-	12,879	161,191
CIP PROJECT PK-056 FICS PROJECT# D0274		PROJECT TITLE: **Butler Park**			
N12D02749999	PRCA	Park Improvement	6,483	-	-
CIP PROJECT #: PK-024 FICS PROJECT #: D0281		PROJECT TITLE: **Joyland Park**			
N12D02819999	PRCA	Park Improvement	3,472	-	-
CIP PROJECT #: PK-241 FICS PROJECT #: D0292		PROJECT TITLE: **Chastain Tennis Center**			
N12D02929999	PRCA	Park Improvement	-	-	25,000

SWIMMING POOL IMPROVEMENTS

CIP PROJECT #: PK-218 FICS PROJECT #: D03B6		PROJECT TITLE: **Swimming Pool Improvements, City-Wide**			
N12D03B69999	PRCA	Park Improvement	-	-	40,751
CIP PROJECT #: PK-042 FICS PROJECT #: D03G1		PROJECT TITLE: **Piedmont Park Swimming Pool**			
N12D03G19999	PRCA	Park Improvement	-	14,891	64,209
CIP PROJECT #: PK-004 FICS PROJECT #: D03G5		PROJECT TITLE: **Anderson Park Pool**			
N12D03G59999	PRCA	Park Improvement	-	40,000	-

1996 BUDGET

CAPITAL PROJECTS

RECREATION AND CULTURAL FACILITIES, OPEN SPACE

SWIMMING POOL IMPROVEMENTS (Continued)

CENTER	DEPARTMENT	FUND	1994 EXPENSES	1995 EXPENSES	1996 BUDGET
CIP PROJECT #: PK-048 FICS PROJECT #: D0305		PROJECT TITLE: **John A. White Park**			
N12D03059999	PRCA	Park Improvement	-	25,000	-
CIP PROJECT #: PK-190 FICS PROJECT #: D0317		PROJECT TITLE: **J. F. Kennedy Park**			
N12D0317A5XA	PRCA	Community Development	77,370	4,508	3,015
N12D0317A51A	PRCA	Community Development	-	-	1,121,100
		Project	77,370	4,508	1,124,115
CIP PROJECT #: PK-080 FICS PROJECT #: D0325		PROJECT TITLE: **Washington Park**			
N12D0325A5QA	PRCA	Community Development	151,480	-	-
CIP PROJECT #: PK-185 FICS PROJECT #: D0330		PROJECT TITLE: **Candler Park**			
N12D03309999	PRCA	Park Improvement	-	-	100,000
CIP PROJECT #: PK-036 FICS PROJECT #: D0358		PROJECT TITLE: **Oakland City Park**			
N12D03589999	PRCA	Park Improvement	-	35,000	-
CIP PROJECT #: PK-174 FICS PROJECT #: D0362		PROJECT TITLE: **Pittman Park**			
N12D03629999	PRCA	Park Improvement	-	25,000	-
CIP PROJECT #: PK-116 FICS PROJECT #: D0366		PROJECT TITLE: **Tuscon Trail Park**			
N12D03669999	PRCA	Park Improvement	-	-	108,000

1996 BUDGET

CAPITAL PROJECTS

RECREATION AND CULTURAL FACILITIES, OPEN SPACE

SWIMMING POOL IMPROVEMENTS (Continued)

CENTER	DEPARTMENT	FUND	1994 EXPENSES	1995 EXPENSES	1996 BUDGET
CIP PROJECT #: PK-024 FICS PROJECT #: D0381		PROJECT TITLE: **Joyland Park**			
N12D03819999	PRCA	Park Improvement	-	119,031	66,331
CIP PROJECT #: PK-026 FICS PROJECT #: D0383		PROJECT TITLE: **MLK Natatorium**			
N12D03839999	PRCA	Park Improvement	-	-	75,000
CIP PROJECT #: PK-067 FICS PROJECT #: D0386		PROJECT TITLE: **South Bend Park**			
N12D03869999	PRCA	Park Improvement	-	75,000	-
CIP PROJECT #: PK-045 FICS PROJECT #: D0387		PROJECT TITLE: **Thomasville Park**			
N12D03879999	PRCA	Park Improvement	-	42,000	-

TENNIS COURT IMPROVEMENTS

CIP PROJECT #: PK-044 FICS PROJECT #: D04A5		PROJECT TITLE: **Southside Park**			
N12D04A59999	PRCA	Park Improvement	-	90,000	-
CIP PROJECT #: N/A FICS PROJECT #: D04B6		PROJECT TITLE: **Tennis Court Imprvs., City-Wide**			
N12D04B69999	PRCA	Park Improvement	-	5,000	35,701
CIP PROJECT #: PK-187 FICS PROJECT #: D0414		PROJECT TITLE: **Grove Park**			
N12D04149999	PRCA	Park Improvement	-	25,000	-

1996 BUDGET

CAPITAL PROJECTS

RECREATION AND CULTURAL FACILITIES, OPEN SPACE

TENNIS COURT IMPROVEMENTS (Continued)

CENTER	DEPARTMENT	FUND	1994 EXPENSES	1995 EXPENSES	1996 BUDGET
CIP PROJECT #: PK-170 FICS PROJECT #: D0416		PROJECT TITLE: **Harwell Heights Park**			
N12D04169999	PRCA	Park Improvement	-	25,000	-
CIP PROJECT #: PK-029 FICS PROJECT #: D0419		PROJECT TITLE: **Maddox Park (1994 Budget)**			
N12D04199999	PRCA	Park Improvement	-	-	50,000
CIP PROJECT #: PK-203 FICS PROJECT #: D0423		PROJECT TITLE: **Underwood Hills Park ('94 Budget)**			
N12D04239999	PRCA	Park Improvement	-	-	35,000
CIP PROJECT #: PK-012 FICS PROJECT #: D0431		PROJECT TITLE: **Coan Park**			
N12D04319999	PRCA	Park Improvement	-	13,672	22,828
CIP PROJECT #: PK-066 FICS PROJECT #: D0453		PROJECT TITLE: **Dean Rusk Park (1994 Budget)**			
N12D04539999	PRCA	Park Improvement	-	-	20,000
CIP PROJECT #: PK-041 FICS PROJECT #: D0461		PROJECT TITLE: **Phoenix-Dunbar Park ('94 Budget)**			
N12D04619999	PRCA	Park Improvement	-	-	20,000
CIP PROJECT #: PK-206 FICS PROJECT #: D0469		PROJECT TITLE: **West-End Park**			
N12D04699999	PRCA	Park Improvement	-	-	75,000
CIP PROJECT #: PK-109 FICS PROJECT #: D0470		PROJECT TITLE: **West Manor Park**			
N12D04709999	PRCA	Park Improvement	-	62,917	22,083

1996 BUDGET

CAPITAL PROJECTS

RECREATION AND CULTURAL FACILITIES, OPEN SPACE

TENNIS COURT IMPROVEMENTS (Continued)

CENTER	DEPARTMENT	FUND	1994 EXPENSES	1995 EXPENSES	1996 BUDGET
CIP PROJECT #: PK-051 FICS PROJECT #: D0471		PROJECT TITLE: **Wilson Mill Park ('94 Budget)**			
N12D04719999	PRCA	Park Improvement	-	-	30,000
CIP PROJECT #: PK-056 FICS PROJECT #: D0474		PROJECT TITLE: **Butler Park**			
N12D04749999	PRCA	Park Improvement	50,000	-	-
CIP PROJECT #: FICS PROJECT #: D0479		PROJECT TITLE: **Empire Park ('96 Budget)**			
N12D04799999	PRCA	Park Improvement	-	-	100,000
CIP PROJECT #: PK-024 FICS PROJECT #: D0481		PROJECT TITLE: **Tennis Court Improvements, Joy**			
N12D04819999	PRCA	Park Improvement	-	-	193,500
CIP PROJECT #: PK-045 FICS PROJECT #: D0487		PROJECT TITLE: **Thomasville Park ('94 Budget)**			
N12D04879999	PRCA	Park Improvement	-	-	100,000
CIP PROJECT #: PK-072 FICS PROJECT #: D0491		PROJECT TITLE: **Bitsy Grant Tennis Center**			
N12D04919999	PRCA	Park Improvement	-	41,150	158,850
CIP PROJECT #: PK-241 FICS PROJECT #: D0492		PROJECT TITLE: **Chastain Tennis Center**			
N12D04929999	PRCA	Park Improvement	496	18,015	111,489
CIP PROJECT #: PK-243 FICS PROJECT #: D0493		PROJECT TITLE: **McGhee Tennis Center**			
N12D04939999	PRCA	Park Improvement	-	-	71,936

1996 BUDGET

CAPITAL PROJECTS

RECREATION AND CULTURAL FACILITIES, OPEN SPACE

TENNIS COURT IMPROVEMENTS (Continued)

CENTER	DEPARTMENT	FUND	1994 EXPENSES	1995 EXPENSES	1996 BUDGET
CIP PROJECT #: PK-080 FICS PROJECT #: D0495		PROJECT TITLE: **Washington Park Tennis Center**			
N12D04959999	PRCA	Park Improvement	-	-	50,000

BASKETBALL COURT IMPROVEMENTS

CIP PROJECT #: N/A FICS PROJECT #: D05B6		PROJECT TITLE: **Basketball Court Improvements, City-Wide**			
N12D05B69999	PRCA	Park Improvement	9,920	-	5,983
CIP PROJECT #: PK-075 FICS PROJECT #: D05D4		PROJECT TITLE: **Collier Drive Park**			
N12D05D49999	PRCA	Park Improvement	-	-	100,000
CIP PROJECT #: PK-012 FICS PROJECT #: D0531		PROJECT TITLE: **Coan Park**			
N12D05319999	PRCA	Park Improvement	-	10,000	-
CIP PROJECT #: PK-101 FICS PROJECT #: D0546		PROJECT TITLE: **Adair II Park**			
N12D05469999	PRCA	Park Improvement	-	-	25,000
CIP PROJECT #: PK-041 FICS PROJECT #: D0561		PROJECT TITLE: **Phoenix-Dunbar Park ('94 Budget)**			
N12D05619999	PRCA	Park Improvement	-	-	45,000
CIP PROJECT #: PK-109 FICS PROJECT #: D0570		PROJECT TITLE: **West Manor Park**			
N12D05709999	PRCA	Park Improvement	-	15,000	-

1996 BUDGET

CAPITAL PROJECTS

RECREATION AND CULTURAL FACILITIES, OPEN SPACE

BASKETBALL COURT IMPROVEMENTS (Continued)

CENTER	DEPARTMENT	FUND	1994 EXPENSES	1995 EXPENSES	1996 BUDGET
CIP PROJECT #: PK-051 FICS PROJECT #: D0571		PROJECT TITLE: **Wilson Mill Park ('94 Budget)**			
N12D05719999	PRCA	Park Improvement	-	-	30,000
CIP PROJECT #: PK-205 FICS PROJECT #: D0588		PROJECT TITLE: **Walker Park ('94 Budget)**			
N12D05889999	PRCA	Park Improvement	-	-	60,000

FENCING AND WALLS

CIP PROJECT #: N/A FICS PROJECT #: D06B6		PROJECT TITLE: **City - Wide**			
N12D06B69999	PRCA	Park Improvement	34,995	61,830	215,695
CIP PROJECT #: PK-187 FICS PROJECT #: D0614		PROJECT TITLE: **Grove Park**			
N12D06149999	PRCA	Park Improvement	-	18,000	-
CIP PROJECT #: N/A FICS PROJECT #: D0615		PROJECT TITLE: **Gun Club Park ('95 Budget)**			
N12D06159999	PRCA	Park Improvement	-	-	60,000

1996 BUDGET

CAPITAL PROJECTS

RECREATION AND CULTURAL FACILITIES, OPEN SPACE

FENCING AND WALLS (Continued)

CENTER	DEPARTMENT	FUND	1994 EXPENSES	1995 EXPENSES	1996 BUDGET
CIP PROJECT #: PK-029 FICS PROJECT #: D0619		PROJECT TITLE: **Maddox Park**			
N12D06199999	PRCA	Park Improvement	-	-	30,000
CIP PROJECT #: PK-041 FICS PROJECT #: D0661		PROJECT TITLE: **Phoenix Park I (Dunbar Park)**			
N12D06619999	PRCA	Park Improvement	-	-	60,000
CIP PROJECT #: PK-116 FICS PROJECT #: D0666		PROJECT TITLE: **Tuscon Trail Park**			
N12D06669999	PRCA	Park Improvement	-	-	60,740
CIP PROJECT #: PK-206 FICS PROJECT #: D0669		PROJECT TITLE: **West End Park ('95 Budget)**			
N12D06699999	PRCA	Park Improvement	-	4,200	4,200
CIP PROJECT #: PK-103 FICS PROJECT #: D0673		PROJECT TITLE: **Brownwood Park**			
N12D06739999	PRCA	Park Improvement	-	29,380	-
CIP PROJECT #: PK-024 FICS PROJECT #: D0681		PROJECT TITLE: **Joyland Park**			
N12D06819999	PRCA	Park Improvement	-	18,035	6,965
CIP PROJECT #: PK-067 FICS PROJECT #: D0686		PROJECT TITLE: **South Bend Park**			
N12D06869999	PRCA	Park Improvement	-	-	157

1996 BUDGET

CAPITAL PROJECTS

RECREATION AND CULTURAL FACILITIES, OPEN SPACE

HEATING, VENTILATION AND A/C

CENTER	DEPARTMENT	FUND	1994 EXPENSES	1995 EXPENSES	1996 BUDGET
CIP PROJECT #:		PROJECT TITLE: **Washington Park ('96 Budget)**			
FICS PROJECT #:	D0695				
N12D06889999	PRCA	Park Improvement	-	-	25,000
CIP PROJECT #:	N/A	PROJECT TITLE: **Heating, Ventil. & A/C, City-Wide**			
FICS PROJECT #:	D07B6				
N12D07B69999	PRCA	Park Improvement	15,272	64,800	50,908
CIP PROJECT #:	PK-210	PROJECT TITLE: **Adamsville Recreation Center**			
FICS PROJECT #:	D07D3				
N12D07D39999	PRCA	Park Improvement	-	5,000	-
CIP PROJECT #:	PK-011	PROJECT TITLE: **Chastain Park Gymnasium**			
FICS PROJECT #:	D07E7				
N12D07E79999	PRCA	Park Improvement	48,000	-	-
CIP PROJECT #:	N/A	PROJECT TITLE: **Chastain Arts & Crafts Cntr**			
FICS PROJECT #:	D07E8				
N12D07E89999	PRCA	Park Improvement	73,000	-	-
CIP PROJECT #:	PK-004	PROJECT TITLE: **Anderson Park Gymnasium**			
FICS PROJECT #:	D07G6				
N12D07G69999	PRCA	Park Improvement	-	-	24,000
CIP PROJECT #:	PK-002	PROJECT TITLE: **Adams Park Gymnasium ('94 Budget)**			
FICS PROJECT #:	D07G8				
N12D07G89999	PRCA	Park Improvement	25,000	-	-
CIP PROJECT #:	PK-006	PROJECT TITLE: **Bedford Pine Park ('94 Budget)**			
FICS PROJECT #:	D0729				
N12D07299999	PRCA	Park Improvement	32,300	-	-

1996 BUDGET

CAPITAL PROJECTS

RECREATION AND CULTURAL FACILITIES, OPEN SPACE

HEATING, VENTILATION AND A/C (Continued)

CENTER	DEPARTMENT	FUND	1994 EXPENSES	1995 EXPENSES	1996 BUDGET
CIP PROJECT #: PK-017 FICS PROJECT #: D0732		PROJECT TITLE: **East Lake Park**			
N12D07329999	PRCA	Park Improvement	-	-	1,000
CIP PROJECT #: PK-036 FICS PROJECT #: D0758		PROJECT TITLE: **Oakland City Park**			
N12D07589999	PRCA	Park Improvement	-	-	139,000
CIP PROJECT #: PK-109 FICS PROJECT #: D0770		PROJECT TITLE: **West Manor Park**			
N12D07709999	PRCA	Park Improvement	-	36,000	4,000
CIP PROJECT #: FICS PROJECT #: D0786		PROJECT TITLE: **South Bend Park**			
N12D07869999	PRCA	Park Improvement	-	22,500	-

CONSTRUCTION OF BUILDINGS

CIP PROJECT #: PK-172 FICS PROJECT #: D09A3		PROJECT TITLE: **Lake Allatoona Rec Camp ('95 Budget)**			
N12D09A39999	PRCA	Park Improvement	-	891	1,971
CIP PROJECT #: PK-149 FICS PROJECT #: D09A6		PROJECT TITLE: **Bessie Branham Park**			
N12D09A69999	PRCA	Park Improvement	-	-	858,527

1996 BUDGET

CAPITAL PROJECTS

RECREATION AND CULTURAL FACILITIES, OPEN SPACE

CONSTRUCTION OF BUILDINGS (Continued)

CENTER	DEPARTMENT	FUND	1994 EXPENSES	1995 EXPENSES	1996 BUDGET
CIP PROJECT #:	PK-159	PROJECT TITLE: **Southeast Gym Construction**			
FICS PROJECT #:	D09A9				
N12D09A9A5LA	PRCA	Community Development	-	-	177
N12D09A9A5MA	PRCA	Community Development	18,500	-	-
N12D09A9A5PA	PRCA	Community Development	-	31,668	
N12D09A9A5QA	PRCA	Community Development	116,613	21,266	11,713
N12D09A9A5RA	PRCA	Community Development	39,779	-	-
N12D09A9A5WA	PRCA	Community Development	20,344	-	-
N12D09A9A5XA	PRCA	Community Development	2,244,869	-	49,671
N12D09A9A5YA	PRCA	Community Development	3,182,730	568,586	-
		Project Total	5,622,835	621,520	61,561
CIP PROJECT #:	N/A	PROJECT TITLE: **Construction of Buildings, City-Wide**			
FICS PROJECT #:	D09B6				
N12D09B69999	PRCA	Park Improvement	386,395	535,983	559,088
CIP PROJECT #:	PK-019	PROJECT TITLE: **Grant Park Recreation Center**			
FICS PROJECT #:	D09C4				
N12D09C49999	PRCA	Park Improvement	10,688	-	544
CIP PROJECT #:	PK-015	PROJECT TITLE: **Cyclorama Improvements**			
FICS PROJECT #:	D09C7				
N41D09C7QNA0	PRCA	Trust	-	-	5,267
CIP PROJECT #:	PK-210	PROJECT TITLE: **Adamsville Recreation Center**			
FICS PROJECT #:	D09D3				
N12D09D39999	PRCA	Park Improvement	-	-	10,000
CIP PROJECT #:	PK-186	PROJECT TITLE: **Chastain Park Amphitheater**			
FICS PROJECT #:	D09E9				
N12D09E99999	PRCA	Park Improvement	380,297	14,238	94,508

1996 BUDGET

CAPITAL PROJECTS

RECREATION AND CULTURAL FACILITIES, OPEN SPACE

CONSTRUCTION OF BUILDINGS (Continued)

CENTER	DEPARTMENT	FUND	1994 EXPENSES	1995 EXPENSES	1996 BUDGETT
CIP PROJECT #: PK-011 FICS PROJECT #: D0903		PROJECT TITLE: **Chastain Memorial Park**			
N12D09039999	PRCA	Park Improvement	-	-	17,477
CIP PROJECT #: PK-019 FICS PROJECT #: D0904		PROJECT TITLE: **Grant Park**			
N12D09049999	PRCA	Park Improvement	-	-	187
CIP PROJECT #: PK-042 FICS PROJECT #: D0906		PROJECT TITLE: **Piedmont Park Pavilion**			
N12D09069999	PRCA	Park Improvement	97,877	-	2,123
CIP PROJECT #: N/A FICS PROJECT #: D0907		PROJECT TITLE: **A. D. Williams Recreation Cntr.**			
N12D0907A5TA	PRCA	Community Development	-	-	23,333
N12D0907BLA0	PRCA	Community Development	-	1,723	20,281
		Project Total	-	1,723	43,614
CIP PROJECT #: N/A FICS PROJECT #: D0916		PROJECT TITLE: **Harwell Park ('96 Budget Only)**			
N12D09169999	PRCA	Park Improvement	-	-	70,000
CIP PROJECT #: N/A FICS PROJECT #: D0928		PROJECT TITLE: **Bass Recreation Center**			
N12D09289999	PRCA	Park Improvement	-	-	278,850
CIP PROJECT #: N/A FICS PROJECT #: D0929		PROJECT TITLE: **Bedford Pine Park ('96 Budget)**			
N12D09289999	PRCA	Park Improvement	-	-	50,000

1996 BUDGET

CAPITAL PROJECTS

RECREATION AND CULTURAL FACILITIES, OPEN SPACE

CONSTRUCTION OF BUILDINGS (Continued)

CENTER	DEPARTMENT	FUND	1994 EXPENSES	1995 EXPENSES	1996 BUDGET
CIP PROJECT #: N/A FICS PROJECT #: D0938		PROJECT TITLE: **Morningside Rec. Center ('94 Budget)**			
N12D09389999	PRCA	Park Improvement	-	8,831	70,259
CIP PROJECT #: PK-068 FICS PROJECT #: D0952		PROJECT TITLE: **Daniel Stanton Park**			
N12D0952AAJ0	PRCA	Intergovernmental Grant	-	-	285,715
N12D09529999	PRCA	Park Improvement	85,715	-	86,715
		Project Total	85,715	-	372,430
CIP PROJECT #: PK-156 FICS PROJECT #: D0956		PROJECT TITLE: **Melvin Drive Park**			
N12D09569999	PRCA	Park Improvement	1,000	47,970	46,030
CIP PROJECT #: PK-079 FICS PROJECT #: D0957		PROJECT TITLE: **Mozley Park**			
N12D09579999	PRCA	Park Improvement	-	-	20,000
CIP PROJECT #: PK-039 FICS PROJECT #: D0959		PROJECT TITLE: **Perkerson Park**			
N12D09599999	PRCA	Park Improvement	15,000	-	-
CIP PROJECT #: FICS PROJECT #: D0970		PROJECT TITLE: **West Manor Park ('96 Budget Only)**			
N12D09709999	PRCA	Park Improvement	-	-	75,000
CIP PROJECT #: PK-056 FICS PROJECT #: D0974		PROJECT TITLE: **Butler Park**			
N12D09749999	PRCA	Park Improvement	32,945	-	1,715
CIP PROJECT #: N/A FICS PROJECT #: D0986		PROJECT TITLE: **Construction Of Bldgs., South B**			
N12D09869999	PRCA	Park Improvement	308	-	-

1996 BUDGET

CAPITAL PROJECTS

RECREATION AND CULTURAL FACILITIES, OPEN SPACE

CONSTRUCTION OF BUILDINGS (Continued)

CENTER	DEPARTMENT	FUND	1994 EXPENSES	1995 EXPENSES	1996 BUDGET
CIP PROJECT #: N/A FICS PROJECT #: D0989		PROJECT TITLE: **Construction Of Bldgs., HOW**			
N12D09899999	PRCA	Park Improvement	-	50,000	-
CIP PROJECT #: PK-072 FICS PROJECT #: D0991		PROJECT TITLE: **Bitsy Grant Tennis Center**			
N12D09919999	PRCA	Park Improvement	-	-	80,000
CIP PROJECT #: PK-242 FICS PROJECT #: D0994		PROJECT TITLE: **Piedmont Tennis Center**			
N12D09949999	PRCA	Park Improvement	-	-	15,061
CIP PROJECT #: PK-080 FICS PROJECT #: D0995		PROJECT TITLE: **Washington Park Tennis Center**			
N12D09959999	PRCA	Park Improvement	926	-	640
CIP PROJECT #: PK-140 FICS PROJECT #: D0997		PROJECT TITLE: **Civic Center**			
N12D0997BCB0	PRCA	Intergovenmental Grant	-	-	750,000
N12D0997QNA0	PRCA	Trust	93,891	63,363	28,338
N41D0997QNA0	PRCA	Trust	-	114,068	627,384
		Project Total	93,891	177,431	1,405,722

GROUND AND SITE IMPROVEMENTS

CIP PROJECT #: N/A FICS PROJECT #: D11AA		PROJECT TITLE: **Ground and Site Improvements Reserve**			
N12D11AA9999	PRCA	Park Improvement	-	-	14,567

1996 BUDGET

CAPITAL PROJECTS

RECREATION AND CULTURAL FACILITIES, OPEN SPACE (Continued)

GROUND AND SITE IMPROVEMENTS (Continued)

CENTER	DEPARTMENT	FUND	1994 EXPENSES	1995 EXPENSES	1996 BUDGET
CIP PROJECT #: N/A FICS PROJECT #: D11A2		PROJECT TITLE: **Fairburn Road Nature Preserve**			
N12D11A29999	PRCA	Park Improvement	-	-	50,000
CIP PROJECT #: N/A FICS PROJECT #: D11A4		PROJECT TITLE: **Outdoor Activity Center**			
N12D11A4KCD0	PRCA	Intergovernmental Grant	-	-	15,000
CIP PROJECT #: FICS PROJECT #: D11A5		PROJECT TITLE: **Southside Park Expansion**			
N12D11A59991	PRCA	Park Improvement	-	-	32,977
CIP PROJECT #: N/A FICS PROJECT #: D11B6		PROJECT TITLE: **Ground and Site Improvements, City-Wide**			
N12D11B69999	PRCA	Park Improvement	180,247	-	224,327
CIP PROJECT #: FICS PROJECT #: D11C2		PROJECT TITLE: **Southeast Atlanta Park**			
N12D11C29999	PRCA	Park Improvement	-	-	30,000
CIP PROJECT #: PK-223 FICS PROJECT #: D11C8		PROJECT TITLE: **Lakewood Fairgrounds**			
N12D11C89999	PRCA	Park Improvement	25,000	-	-
CIP PROJECT #: FICS PROJECT #: D11D3		PROJECT TITLE: **Adamsville Recreation Center**			
N12D11D3A51A	PRCA	Community Development	-	-	700,000
CIP PROJECT #: FICS PROJECT #: D11D4		PROJECT TITLE: **Collier Drive Park**			
N12D11D49999	PRCA	Park Improvement	-	-	30,000

1996 BUDGET

CAPITAL PROJECTS

RECREATION AND CULTURAL FACILITIES, OPEN SPACE

GROUND AND SITE IMPROVEMENTS (Continued)

CENTER	DEPARTMENT	FUND	1994 EXPENSES	1995 EXPENSES	1996 BUDGET
CIP PROJECT #: PK186 FICS PROJECT #: D11E9		PROJECT TITLE: **Chastain Amphitheatre**			
N12D11E99999	PRCA	Park Improvement	-	-	17,000
CIP PROJECT #: FICS PROJECT #: D11F3		PROJECT TITLE: **John Howell Park Development**			
N12D11F39991	PRCA	General Gov't Capital Outlay	-	150,000	-
CIP PROJECT #: FICS PROJECT #: D11H4		PROJECT TITLE: **Chattahoochee River Park Development**			
N12D11H49991	PRCA	General Gov't Capital Outlay	-	-	223,723
CIP PROJECT #: FICS PROJECT #: D11H5		PROJECT TITLE: **Lincoln Home Park**			
N12D11H5K9H0	PRCA	Park Improvement	-	-	12,500
CIP PROJECT #: PK-011 FICS PROJECT #: D1103		PROJECT TITLE: **Chastain Memorial Park**			
N12D11039999	PRCA	Park Improvement	5,400	98,762	66,650
CIP PROJECT #: PK-019 FICS PROJECT #: D1104		PROJECT TITLE: **Ground and Site Improvements**			
N12D11049999	PRCA	Park Improvement	-	-	13,850
CIP PROJECT #: PK-042 FICS PROJECT #: D1106		PROJECT TITLE: **Piedmont Park**			
N21D1106QVAO	PRCA	Trust	4,321	3,080	17,799

1996 BUDGET

CAPITAL PROJECTS

RECREATION AND CULTURAL FACILITIES, OPEN SPACE

GROUND AND SITE IMPROVEMENTS (Continued)

CENTER	DEPARTMENT	FUND	1994 EXPENSES	1995 EXPENSES	1996 BUDGET
CIP PROJECT #:		PROJECT TITLE: **English Park**			
FICS PROJECT #:	**D1113**				
N12D11139999	PRCA	Park Improvement	-	-	75,000
CIP PROJECT #:	**PK-203**	PROJECT TITLE: **Underwood Hills Park ('95 Budget)**			
FICS PROJECT #:	**D1123**				
N12D11239999	PRCA	Park Improvement	-	-	60,000
CIP PROJECT #:	**PK-204**	PROJECT TITLE: **University Park ('94 Budget)**			
FICS PROJECT #:	**D1124**				
N12D11249999	PRCA	Park Improvement	-	-	35,000
CIP PROJECT #:		PROJECT TITLE: **Wesley Coan Park Pavillions**			
FICS PROJECT #:	**D1131**				
N12D1131A51A	PRCA	Community Development	-	-	471,000
CIP PROJECT #:	**PK-017**	PROJECT TITLE: **East Lake Park Improvements**			
FICS PROJECT #:	**D1132**				
N12D1132A5RA	PRCA	Community Development	1,443	-	-
N12D1132A5WA	PRCA	Community Development	56,000	-	-
		Project Total	57,443	-	-
CIP PROJECT #:		PROJECT TITLE: **Garden Hills Park (1994 Budget)**			
FICS PROJECT #:	**D1133**				
N12D11339999	PRCA	Community Development	-	-	45,000
CIP PROJECT #:	**PK-064**	PROJECT TITLE: **Peachtree Hills Park**			
FICS PROJECT #:	**D1140**				
N12D11409999	PRCA	Park Improvement	-	-	50,000

1996 BUDGET

CAPITAL PROJECTS

RECREATION AND CULTURAL FACILITIES, OPEN SPACE

GROUND AND SITE IMPROVEMENTS (Continued)

CENTER	DEPARTMENT	FUND	1994 EXPENSES	1995 EXPENSES	1996 BUDGET
CIP PROJECT #: PK-160 FICS PROJECT #: D1149		PROJECT TITLE: **Beecher Circle Park ('94 Budget)**			
N12D11499999	PRCA	Park Improvement	-	-	25,000
CIP PROJECT #: FICS PROJECT #: D1150		PROJECT TITLE: **Ben Hill Park**			
N12D11509999	PRCA	Park Improvement	-	-	30,000
CIP PROJECT #: PK-156 FICS PROJECT #: D1156		PROJECT TITLE: **Melvin Drive Park**			
N12D11569999	PRCA	Park Improvement	-	-	150,000
CIP PROJECT #: FICS PROJECT #: D1157		PROJECT TITLE: **Westside Trail Development**			
N12D11579991	PRCA	General Gov't Capital Outlay	-	-	67,599
CIP PROJECT #: PK-039 FICS PROJECT #: D1159		PROJECT TITLE: **Perkerson Park**			
N12D1159KFB0	PRCA	Intergovernmental Grant	-	-	30,000
N12D11599999	PRCA	Park Improvement	-	-	175,000
		PROJECT	-	-	205,000
CIP PROJECT #: FICS PROJECT #: D1160		PROJECT TITLE: **Isabel Gates Wesbster Park**			
N12D116099999	PRCA	Park Improvement	-	-	40,000
CIP PROJECT #: PK-051 FICS PROJECT #: D1171		PROJECT TITLE: **Wilson Mill Park**			
N12D11719999	PRCA	Park Improvement	-	33,277	3,723

1996 BUDGET

CAPITAL PROJECTS

RECREATION AND CULTURAL FACILITIES, OPEN SPACE

GROUND AND SITE IMPROVEMENTS (Continued)

CENTER	DEPARTMENT	FUND	1994 EXPENSES	1995 EXPENSES	1996 BUDGET
CIP PROJECT #: PK-056 FICS PROJECT #: D1174		PROJECT TITLE: **Butler Park**			
N12D1174A5XA	PRCA	Community Development	61,098	-	-
N12D11749999	PRCA	Park Improvement	7,850	29,981	2,170
		Project Total	68,948	29,981	2,170
CIP PROJECT #: PK-026 FICS PROJECT #: D1183		PROJECT TITLE: **MLK Natatorium**			
N12D11839999	PRCA	Park Improvement	-	-	30
CIP PROJECT #: PK-067 FICS PROJECT #: D1186		PROJECT TITLE: **South Bend Park**			
N12D11869999	PRCA	Park Improvement	6,327	-	265
CIP PROJECT #: PK-189 FICS PROJECT #: D1189		PROJECT TITLE: **Howell Park**			
N12D11899999	PRCA	Park Improvement	-	56,651	17,761

FLOOR REPLACEMENTS

CIP PROJECT #: N/A FICS PROJECT #: D12B6		PROJECT TITLE: **Floor Replacements, City-Wide**			
N12D12B69999	PRCA	Park Improvement	6,874	7,800	117,604
CIP PROJECT #: PK-011 FICS PROJECT #: D12E7		PROJECT TITLE: **Chastain Park Gymnasium**			
N12D12E79999	PRCA	Park Improvement	-	26,000	-
CIP PROJECT #: PK-004 FICS PROJECT #: D12G6		PROJECT TITLE: **Anderson Park Gymnasium**			
N12D12G69999	PRCA	Park Improvement	5,400	-	-

1996 BUDGET

CAPITAL PROJECTS

RECREATION AND CULTURAL FACILITIES, OPEN SPACE

FLOOR REPLACEMENTS (Continued)

CENTER	DEPARTMENT	FUND	1994 EXPENSES	1995 EXPENSES	1996 BUDGET
CIP PROJECT #: PK-012 FICS PROJECT #: D1231		PROJECT TITLE: **Coan Park**			
N12D12319999	PRCA	Park Improvement	2,655	47,345	-
CIP PROJECT #: PK-041 FICS PROJECT #: D1261		PROJECT TITLE: **Phoenix-Dunbar Park ('94 Budget)**			
N12D12619999	PRCA	Park Improvement	-	-	50,000
CIP PROJECT #: N/A FICS PROJECT #: D1283		PROJECT TITLE: **South Bend Park**			
N12D12869999	PRCA	Park Improvement	-	282	24,949

ROOF REPLACEMENTS

CIP PROJECT #: N/A FICS PROJECT #: D13B6		PROJECT TITLE: **Roof Replacements, City-Wide**			
N12D13B69999	PRCA	Park Improvement	250	22,082	94,150
CIP PROJECT #: PK-141 FICS PROJECT #: D13D8		PROJECT TITLE: **Home Park**			
N12D13D89999	PRCA	Park Improvement	2,222	-	-
CIP PROJECT #: N/A FICS PROJECT #: D13E8		PROJECT TITLE: **Chastain Arts/Crafts CTR ('95 Budget)**			
N12D13E89999	PRCA	Park Improvement	-	-	100,000
CIP PROJECT #: PK-006 FICS PROJECT #: D1329		PROJECT TITLE: **Bedford Pine Park**			
N12D13299999	PRCA	Park Improvement	-	-	4,700

1996 BUDGET

CAPITAL PROJECTS

RECREATION AND CULTURAL FACILITIES, OPEN SPACE

ROOF REPLACEMENTS (Continued)

CENTER	DEPARTMENT	FUND	1994 EXPENSES	1995 EXPENSES	1996 BUDGET
CIP PROJECT #: PK-017 FICS PROJECT #: D1332		PROJECT TITLE: **East Lake Park**			
N12D13329999	PRCA	Park Improvement	91,002	8,998	-
CIP PROJECT #: PK-232 FICS PROJECT #: D1334		PROJECT TITLE: **J.D. Sims Recreation Center**			
N12D13349999	PRCA	Park Improvement	-	48,160	26,840
CIP PROJECT #: PK-036 FICS PROJECT #: D1358		PROJECT TITLE: **Oakland City Park**			
N12D13589999	PRCA	Park Improvement	-	770	39,230
CIP PROJECT #: PK-174 FICS PROJECT #: D1362		PROJECT TITLE: **Pittman Park**			
N12D13629999	PRCA	Park Improvement	-	128,072	9,828
CIP PROJECT #: FICS PROJECT #: D1395		PROJECT TITLE: **Washington Park ('96 Budget)**			
N12D13959999	PRCA	Park Improvement	-	-	100,000

PARK FURNITURE AND PLAYGROUND EQUIPMENT

CIP PROJECT #: PK-149 FICS PROJECT #: D14A6		PROJECT TITLE: **Bessie Branham Park**			
N12D14A69999	PRCA	Park Improvement	-	29,409	5,591
CIP PROJECT #: FICS PROJECT #: D14A8		PROJECT TITLE: **South Atlanta Park ('96 Budget)**			
N12D14A89999	PRCA	Park Improvement	-	-	50,000

1996 BUDGET

CAPITAL PROJECTS

RECREATION AND CULTURAL FACILITIES, OPEN SPACE

PARK FURNITURE AND PLAYGROUND EQUIPMENT (Continued)

CENTER	DEPARTMENT	FUND	1994 EXPENSES	1995 EXPENSES	1996 BUDGET
CIP PROJECT #: N/A FICS PROJECT #: D14B6		PROJECT TITLE: **City-Wide Park Furniture and Playground Equipment**			
N12D14B69999	PRCA	Park Improvement	20,332	15,204	15,550
CIP PROJECT #: N/A FICS PROJECT #: D1421		PROJECT TITLE: **Tanyard Creek Park**			
N12D14219999	PRCA	Park Improvement	715	1,370	3,140
CIP PROJECT #: PK-109 FICS PROJECT #: D1470		PROJECT TITLE: **West Manor Park**			
N12D14709999	PRCA	Park Improvement	-	15,000	-
CIP PROJECT #: PK-056 FICS PROJECT #: D1474		PROJECT TITLE: **Butler Park**			
N12D1474A5XA	PRCA	Community Development	77,100	-	-
CIP PROJECT #: FICS PROJECT #: D1489		PROJECT TITLE: **John Howell Park**			
N12D1489K9F0	PRCA	Intergovernmental Grant	-	-	12,500
CIP PROJECT #: FICS PROJECT #: D1490		PROJECT TITLE: **Zaban Recreation Center**			
N12D1490FQNA0	PRCA	Trust	-	5,312	4,688

HANDICAPPED ACCESSIBILITY

CIP PROJECT #: N/A FICS PROJECT #: D15AA		PROJECT TITLE: **Handicapped Accessibility Reserve**			
N12D15AA9999	PRCA	Park Improvement	-	-	5,761

1996 BUDGET

CAPITAL PROJECTS

RECREATION AND CULTURAL FACILITIES, OPEN SPACE

HANDICAPPED ACCESSIBILITY (Continued)

CENTER	DEPARTMENT	FUND	1994 EXPENSES	1995 EXPENSES	1996 BUDGET
CIP PROJECT #:	PK-017	PROJECT TITLE: **East Lake Park**			
FICS PROJECT #:	D1532				
N12D15329999	PRCA	Park Improvement	39,257	-	743

COMPREHENSIVE IMPROVEMENTS MAJOR PARKS

CIP PROJECT #:	PK-044	PROJECT TITLE: **Southside Park**			
FICS PROJECT #:	D16A5				
N12D16A5K9H0	PRCA	Intergovernmental	-	-	12,500
N12D16A5KAN0	PRCA	Trust	-	-	46,650
		Project Total	-	-	59,150
CIP PROJECT #:	PK-149	PROJECT TITLE: **Bessie Branham Park**			
FICS PROJECT #:	D16A6				
N12D16A6A5WA	PRCA	Community Development	2,508	-	3,652
N12D16A6A5XA	PRCA	Community Development	-	-	45,000
N12D16A6A5YA	PRCA	Community Development	38,890	-	510,143
N12D16A6A5ZA	PRCA	Community Development	-	-	663,967
		Project Total	41,398	-	1,222,762
CIP PROJECT #:		PROJECT TITLE: **Rawson-Washington Park**			
FICS PROJECT #:	D16D1				
N12D16D1A5QA	PRCA	Community Development	38,481	-	-
N12D16D1A5RA	PRCA	Community Development	12,192	-	-
N12D16D1A5TA	PRCA	Community Development	39,676	-	-
N12D16D1A5WA	PRCA	Community Development	81,143	-	-
		Project Total	171,492	-	1,222,762
CIP PROJECT #:		PROJECT TITLE: **Founders Park**			
FICS PROJECT #:	D16H2				
N12D16H2A51A	PRCA	Community Development	-	-	50,000
CIP PROJECT #:		PROJECT TITLE: **O'Hern Park**			
FICS PROJECT #:	D16H3				
N12D16H3A7G0	PRCA	Sec. 108 Loan Trtust	-	-	184,258

1996 BUDGET

CAPITAL PROJECTS

RECREATION AND CULTURAL FACILITIES, OPEN SPACE

COMPREHENSIVE IMPROVEMENTS MAJOR PARKS (Continued)

CENTER	DEPARTMENT	FUND	1994 EXPENSES	1995 EXPENSES	1996 BUDGET
CIP PROJECT #: FICS PROJECT #:	D16H6	PROJECT TITLE: **Ralph David Abernathy Square**			
N12D16H6A51A	PRCA	Community Development	-	157,572	-
CIP PROJECT #: FICS PROJECT #:	PK-002 D1601	PROJECT TITLE: **Adams Park**			
N12D16019999	PRCA	Park Improvement	2,738	2,885	249,270
CIP PROJECT #: FICS PROJECT #:	PK-077 D1610	PROJECT TITLE: **Center Hill Park**			
N12D1610A5ZA	PRCA	Community Development	541	377,095	17,645
N12D1610A51A	PRCA	Community Development	-	-	395,000
		Project Total	541	377,095	412,645
CIP PROJECT #: FICS PROJECT #:	PK-080 D1625	PROJECT TITLE: **Washington Park**			
N12D16259999	PRCA	Park Improvement	-	-	916
CIP PROJECT #: FICS PROJECT #:	PK-061 D1650	PROJECT TITLE: **Ben Hill Park**			
N12D1650A5XA	PRCA	Community Development	-	16,250	42,567
N12D1650A5YA	PRCA	Community Development	-	-	70,406
N12D1650A5ZA	PRCA	Community Development	-	1,245,459	2,366,319
		Project Total	-	1,261,709	2,479,292
CIP PROJECT #: FICS PROJECT #:	PK-157 D1651	PROJECT TITLE: **Cascade Springs Nature Preserve**			
N12D1651QNA0	PRCA	Trust	-	-	45
CIP PROJECT #: FICS PROJECT #:	PK-156 D1656	PROJECT TITLE: **Melvin Drive Park**			
N12D1656KAQ0	PRCA	Intergovernmental Grant	-	-	72,000

1996 BUDGET

CAPITAL PROJECTS

RECREATION AND CULTURAL FACILITIES, OPEN SPACE

COMPREHENSIVE IMPROVEMENTS MAJOR PARKS (Continued)

CENTER	DEPARTMENT	FUND	1994 EXPENSES	1995 EXPENSES	1996 BUDGET
CIP PROJECT #:	PK-034	PROJECT TITLE: **Oakland Cemetery**			
FICS PROJECT #:	D1699				
N25D16999999	PRCA	Trust	13,245	2,434	31,931

MUNICIPAL ART

CIP PROJECT #:	N/A	PROJECT TITLE: **Municipal Arts Reserve**			
FICS PROJECT #:	D18AA				
N12D18AA9999	PRCA	Park Improvement	-	-	97,770
CIP PROJECT #:	N/A	PROJECT TITLE: **Municipal Art - City Wide**			
FICS PROJECT #:	D18B6				
N41D18B692AB	PRCA	1989 Bond Project	-	2,250	23
N41D18B692AB	PRCA	1991 Bond Project	425	986	3,189
N41D18B692AB	PRCA	1992 Bond Project	10,000	-	5,000
N41D18B692AB	PRCA	1993 Bond Project	16,127	18,655	5,218
N41D18B692AB	PRCA	1994 Bond Project	-	4,650	35,350
D61D18B692AB	Executive Offices	1995 Bond Project	-	-	40,000
N41D18B698AA	PRCA	Trust	64	-	2,260
		Project Total	26,616	26,541	91,040

AVIATION

CENTRAL PASSENGER TERMINAL COMPLEX IMPROVEMENTS

CIP PROJECT #:	A-050	PROJECT TITLE: **Federal Inspection Service South**			
FICS PROJECT #:	E0102				
R21E01029999	Aviation	Airport Renewal & Extension	-	-	5,804
CIP PROJECT #:	A-104	PROJECT TITLE: **AGTS Expansion**			
FICS PROJECT #:	E0103				
R21E01039999	Aviation	Airport Renewal and Extension	3,184,583	9,509,800	164,485
R21E010393CE	Aviation	Airport Fac Rev Bd. Const	2,438,509	13,019	218,702
R21E010393CF	Aviation	Airport Fac Rev Bd. Const	214,406	-	98,894
		Project Total	5,837,498	9,522,819	482,081

1996 BUDGET

CAPITAL PROJECTS

TRANSPORTATION

AVIATION

CENTRAL PASSENGER TERMINAL COMPLEX IMPROVEMENTS (Continued)

CENTER	DEPARTMENT	FUND	1994 EXPENSES	1995 EXPENSES	1996 BUDGET
CIP PROJECT #: A-046 FICS PROJECT #: E0104		PROJECT TITLE: **Concourse E**			
R21E0104AYM0	Aviation	Airport Renewal & Extension	-	-	279,999
R21E01049999	Aviation	Airport Renewal & Extension	17,050,548	688,721	1,529,865
R21E010493CE	Aviation	Airport Fac Rev Bd. Const	42,510,163	1,142,523	7,099,561
R21E010493CF	Aviation	Airport Fac Rev Bd. Const	20,148,513	14,854,977	6,973,485
		Project Total	79,709,224	16,686,221	15,882,910
CIP PROJECT #: A-081 FICS PROJECT #: E0105		PROJECT TITLE: **Access Gate/Concourse D. Tower**			
R21E01059999	Aviation	Airport Renewal & Extension	-	-	83,518
CIP PROJECT #: A-062 FICS PROJECT #: E0106		PROJECT TITLE: **General Improvements**			
R21E01069999	Aviation	Airport Renewal & Extension	517,790	604,981	1,099,226
CIP PROJECT #: N/A FICS PROJECT #: E0107		PROJECT TITLE: **Delta TFESC**			
R21E01079999	Aviation	Airport Renewal & Extension	8,011,715	2,718,814	69,472
R21E010793CF	Aviation	Airport Fac Rev Bd. Const	-	11,841	46,934,254
		Project Total	8,011,715	2,730,655	47,003,726
CIP PROJECT #: A-084 FICS PROJECT #: E0109		PROJECT TITLE: **Automated Guideway Transit System General Improvements**			
R21E01099999	Aviation	Airport Renewal & Extension	-	5,242,867	8,915,232
CIP PROJECT #: A-078 FICS PROJECT #: E0110		PROJECT TITLE: **Concession Expansion**			
R21E01109999	Aviation	Airport Renewal & Extension	1,775,740	1,828,438	3,380,409
R21E011093CF	Aviation	Airport Fac Rev Bd. Const	-	153,117	6,418,508
		Project Total	1,775,740	1,981,555	9,798,917

1996 BUDGET

CAPITAL PROJECTS

TRANSPORTATION

AVIATION

CENTRAL PASSENGER TERMINAL COMPLEX IMPROVEMENTS (Continued)

CENTER	DEPARTMENT	FUND	1994 EXPENSES	1995 EXPENSES	1996 BUDGET
CIP PROJECT #: A-054 FICS PROJECT #: E0112		PROJECT TITLE: **Atrium Complex Construction**			
R21E01129999	Aviation	Airport Renewal & Extension	10,963,348	3,505,476	1,673,445
CIP PROJECT #: A-082 FICS PROJECT #: E0113		PROJECT TITLE: **Boiler Plant Improvements**			
R21E01139999	Aviation	Airport Renewal & Extension	-	-	126,037
CIP PROJECT #: A-083 FICS PROJECT #: E0114		PROJECT TITLE: **Mechanical Building**			
R21E011493CE	Aviation	Airport Fac Rev Bd. Const	72	46,485	12,616
CIP PROJECT #: N/A FICS PROJECT #: E0117		PROJECT TITLE: **Security Access Control System**			
R21E0117AYS0	Aviation	Airport Renewal & Extension	-	-	155,118
CIP PROJECT #: A-088 FICS PROJECT #: E0118		PROJECT TITLE: **Administration Office Expansion**			
R21E01189999	Aviation	Airport Renewal & Extension	765	84,309	2,121,929
CIP PROJECT #: A-85 FICS PROJECT #: E0119		PROJECT TITLE: **Atlanta Airlines Terminal Corp. Facility (TFESC)**			
R21E01199999	Aviation	Airport Renewal & Extension	12,445,172	913,534	252,223
R21E011993CE	Aviation	Airport Fac Rev Bd. Const	-	-	70,322
R21E011993CF	Aviation	Airport Fac Rev Bd. Const	65,642	1,447,694	3,256,382
		Project Total	12,510,814	2,361,228	3,578,927
CIP PROJECT #: N/A FICS PROJECT #: E0120		PROJECT TITLE: **Security Improvements**			
R21E01209999	Aviation	Airport Renewal & Extension	270,767	187,930	204,303

1996 BUDGET

CAPITAL PROJECTS

TRANSPORTATION

AVIATION (Continued)

CENTRAL PASSENGER TERMINAL COMPLEX IMPROVEMENTS (Continued)

CENTER	DEPARTMENT	FUND	1994 EXPENSES	1995 EXPENSES	1996 BUDGET
CIP PROJECT #: N/A FICS PROJECT #: E0121		PROJECT TITLE: **M. I. S.**			
R21E01219999	Aviation	Airport Renewal & Extension	-	117,830	374,170
CIP PROJECT #: N/A FICS PROJECT #: E0122		PROJECT TITLE: **Concourse "T"**			
R21E01229999	Aviation	Airport Renewal & Extension	-	45,578	54,422
CIP PROJECT #: N/A FICS PROJECT #: E0123		PROJECT TITLE: **Security Expansion**			
R21E012393CF	Aviation	Airport Fac Rev Bd. Const Fd	-	1,891,595	340,570
CIP PROJECT #: N/A FICS PROJECT #: E0124		PROJECT TITLE: **Terminal Improvements ('95 Budget)**			
R21E01249999	Aviation	Airport Renewal & Extension	-	4,993,850	15,000,780
CIP PROJECT #: N/A FICS PROJECT #: E0125		PROJECT TITLE: **Landscape Improvements ('95 Budget)**			
R21E01259999	Aviation	Airport Renewal & Extension	-	43,502	2,146,636

NORTH CARGO BUILDING IMPROVEMENTS

CIP PROJECT #: A-070 FICS PROJECT #: E0201		PROJECT TITLE: **Roof Replacement**			
R21E02019999	Aviation	Airport Renewal & Extension	-	-	108,800
CIP PROJECT #: A-090 FICS PROJECT #: E0203		PROJECT TITLE: **Perishables/Equine Center**			
R21E02039999	Aviation	Airport Renewal & Extension	-	-	20

1996 BUDGET

CAPITAL PROJECTS

TRANSPORTATION

AVIATION

FIELD MAINTENANCE FACILITIES IMPROVEMENTS

CENTER	DEPARTMENT	FUND	1994 EXPENSES	1995 EXPENSES	1996 BUDGET
CIP PROJECT #: A-061 FICS PROJECT #: E0301		PROJECT TITLE: **Field Maintenance Building Expansion**			
R21E03019999	Aviation	Airport Renewal & Extension	737,986	1,724,786	4,125,620
CIP PROJECT #: A-066 FICS PROJECT #: E0302		PROJECT TITLE: **Central Maintenance Complex**			
R21E03029999	Aviation	Airport Renewal & Extension	-	-	156,056
CIP PROJECT #: A-091 FICS PROJECT #: E0303		PROJECT TITLE: **Fuel Complex**			
R21E030393CE	Aviation	Airport Fac Rev Bd. Const	898,282	480,233	171,640
CIP PROJECT #: A-092 FICS PROJECT #: E0305		PROJECT TITLE: **FAA Field Office Building**			
R21E03059999	Aviation	Airport Renewal & Extension	260,026	25,000	6,940
CIP PROJECT #: A-095 FICS PROJECT #: E0307		PROJECT TITLE: **Maintenance Hangar Facility**			
R21E03079999	Aviation	Airport Revenue	913,105	919,869	986,600
R21E03079999	Aviation	Airport Revenue and Extension	-	-	41,000
		Project Total	913,105	919,869	1,027,600
CIP PROJECT #: N/A FICS PROJECT #: E0308		PROJECT TITLE: **Fuel Spill Containment Facility**			
R21E03089999	Aviation	Airport Renewal & Extension	-	-	30,000

1996 BUDGET

CAPITAL PROJECTS

TRANSPORTATION

AVIATION

FIRE STATIONS

CENTER	DEPARTMENT	FUND	1994 EXPENSES	1995 EXPENSES	1996 BUDGET
CIP PROJECT #: A-069 FICS PROJECT #: E0402		PROJECT TITLE: **Station #35**			
R21E04029999	Aviation	Airport Renewal & Extension	-	-	11,352
CIP PROJECT #: A-077 FICS PROJECT #: E0403		PROJECT TITLE: **Fire Administration Building**			
R21E04039999	Aviation	Airport Renewal & Extension	30,029	-	153,516
CIP PROJECT #: N/A FICS PROJECT #: E0404		PROJECT TITLE: **Station #24**			
R21E04049999	Aviation	Airport Renewal & Extension	-	-	19,181

AIRFIELD IMPROVEMENTS

CIP PROJECT #: A-094 FICS PROJECT #: E0501		PROJECT TITLE: **NAVAIDS, Midfield**			
R21E05019999	Aviation	Airport Renewal & Extension	-	-	63,737
CIP PROJECT #: A-074 FICS PROJECT #: E0503		PROJECT TITLE: **Airfield Lighting Vault**			
R21E05039999	Aviation	Airport Renewal & Extension	39	-	18,792
CIP PROJECT #: A-080 FICS PROJECT #: E0504		PROJECT TITLE: **Airfield Improvement Program #2**			
R21E05049999	Aviation	Airport Renewal & Extension	-	-	180,866

1996 BUDGET

CAPITAL PROJECTS

TRANSPORTATION

AVIATION

AIRFIELD IMPROVEMENTS (Continued)

CENTER	DEPARTMENT	FUND	1994 EXPENSES	1995 EXPENSES	1996 BUDGET
CIP PROJECT #: A-073 FICS PROJECT #: E0506		PROJECT TITLE: **Commuter Runway Project**			
R21E0506AZE0	Aviation	Airport Renewal & Extension	-	-	12,877,240
R21E05069999	Aviation	Airport Renewal & Extension	-	-	17,642
R21E050693CE	Aviation	Airport Fac Rev Bd. Const	367,448	1,569,893	4,431,487
R21E050693CF	Aviation	Airport Fac Rev Bd. Const	4,294,004	52,950	2,438,024
		Project Total	4,661,452	1,622,843	19,764,393
CIP PROJECT #: A-080 FICS PROJECT #: E0507		PROJECT TITLE: **Airfield - General Improvements**			
R21E05079999	Aviation	Airport Renewal & Extension	396,525	214,076	2,205,663
CIP PROJECT #: N/A FICS PROJECT #: E0508		PROJECT TITLE: **Airfield - General Improvements - Program #3**			
R21E050893CE	Aviation	Airport Fac Rev Bd. Const	254,809	-	70,175
CIP PROJECT #: A-080 FICS PROJECT #: E0509		PROJECT TITLE: **Taxiway Holding Pad**			
R21E0509AYQ0	Aviation	Airport Renewal & Extension	101,561	-	46,800
CIP PROJECT #: A-86 FICS PROJECT #: E0510		PROJECT TITLE: **Runway And Taxiway Signage Pro**			
R21E0510AYVO	Aviation	Airport Renewal & Extension	1,058,136	405,432	51,705
CIP PROJECT #: N/A FICS PROJECT #: E0511		PROJECT TITLE: **Taxiway Construction**			
R21E05119999	Aviation	Airport Renewal & Extension	1,601	511,854	2,942,850

1996 BUDGET

CAPITAL PROJECTS

TRANSPORTATION

AVIATION

AIRFIELD IMPROVEMENTS (Continued)

CENTER	DEPARTMENT	FUND	1994 EXPENSES	1995 EXPENSES	1996 BUDGET
CIP PROJECT #: N/A FICS PROJECT #: E0512		PROJECT TITLE: **Holdpad 27 R Construction**			
R21E05129999	Aviation	Airport Renewal & Extension	-	-	125,900
CIP PROJECT #: A-098 FICS PROJECT #: E0514		PROJECT TITLE: **Communications Cntr/Security I**			
R21E0514AZBO	Aviation	Airport Renewal & Extension	-	1,973,751	4,891,910
CIP PROJECT #: N/A FICS PROJECT #: E0515		PROJECT TITLE: **Heliport Improvements ('95 Budget)**			
R21E05159999	Aviation	Airport Renewal & Extension	-	-	23,000
CIP PROJECT #: N/A FICS PROJECT #: E0516		PROJECT TITLE: **Flight Track/Noise Monitor Sys**			
R21E05169999	Aviation	Airport Renewal & Extension	-	-	1,367,550
CIP PROJECT #: N/A FICS PROJECT #: E0517		PROJECT TITLE: **Elec Improve To N Taxi/Runways**			
R21E05179999	Aviation	Airport Renewal & Extension	-	391,744	1,714,736
CIP PROJECT #: N/A FICS PROJECT #: E0518		PROJECT TITLE: **Runway Grooving/Lights**			
R21E0518AZF0	Aviation	Airport Renewal & Extension	-	-	1,378,000

1996 BUDGET

CAPITAL PROJECTS

TRANSPORTATION

AVIATION

ROADWAY IMPROVEMENTS

CENTER	DEPARTMENT	FUND	1994 EXPENSES	1995 EXPENSES	1996 BUDGET
CIP PROJECT #: N/A FICS PROJECT #: E0602		PROJECT TITLE: **Loop Road**			
R21E06029999	Aviation	Airport Renewal & Extension	-	3,321	98,662
CIP PROJECT #: A-030 FICS PROJECT #: E0605		PROJECT TITLE: **Signage and Graphics**			
R21E06059999	Aviation	Airport Renewal & Extension	149,127	580,288	6,662,164

PARKING FACILITIES

CIP PROJECT #: A-058 FICS PROJECT #: E0701		PROJECT TITLE: **Parking Decks**			
R21E07019999	Aviation	Airport Renewal & Extension	869,851	18,755,328	12,365,326
CIP PROJECT #: A-096 FICS PROJECT #: E0702		PROJECT TITLE: **Shuttle Lot**			
R21E07029999	Aviation	Airport Renewal & Extension	565,969	306,392	4,828,800
CIP PROJECT #: N/A FICS PROJECT #: E0704		PROJECT TITLE: **Delta Employee Parking Lot**			
R21E07049999	Aviation	Airport Renewal & Extension	-	-	12,402,920
R21E070493CF	Aviation	Airport Fac Rev Bd. Const	-	-	384,042
		Project Total	-	-	12,786,962

COMMERCIAL SITE DEVELOPMENT

CIP PROJECT #: A-067 FICS PROJECT #: E0802		PROJECT TITLE: **North Cargo Taxiway & Apron Extension**			
R21E08029999	Aviation	Airport Renewal & Extension	-	-	255

1996 BUDGET

CAPITAL PROJECTS

TRANSPORTATION (Continued)

AVIATION

NOISE ABATEMENT PROGRAMS

CENTER	DEPARTMENT	FUND	1994 EXPENSES	1995 EXPENSES	1996 BUDGET
CIP PROJECT #:	A-045, A-053	PROJECT TITLE: **Grant Programs**			
FICS PROJECT #:	E0901				
H12E0901AYN0	Law	Airport Renewal & Extension	1,794,172	1,742,335	2,714,966
H12E0901AYP0	Law	Airport Renewal & Extension	6,388	-	-
H12E0901AYU0	Law	Airport Renewal & Extension	5,071,501	1,424,840	2,210,387
H12E0901AYW0	Law	Airport Renewal & Extension	2,925,841	6,842,176	4,659,385
H12E0901AYX0	Law	Airport Renewal & Extension	-	204,885	1,918,815
H12E0901AZA0	Law	Airport Renewal & Extension	-	3,990	1,685,062
R21E0901AYL0	Aviation	Airport Renewal & Extension	1,039	-	-
R21E0901AYN0	Aviation	Airport Renewal & Extension	852,369	543,033	3,802,168
R21E0901AYP0	Aviation	Airport Renewal & Extension	22,889	1,840	89,785
R21E0901AYU0	Aviation	Airport Renewal & Extension	4,383,740	2,401,419	3,996,562
R21E0901AYW0	Aviation	Airport Renewal & Extension	415,556	1,179,523	6,162,273
R21E0901AYX0	Aviation	Airport Renewal & Extension	-	15,525	985,775
R21E0901AZA0	Aviation	Airport Renewal & Extension	-	-	650,750
		Project Total	15,473,495	14,359,566	28,875,928
CIP PROJECT #:	N/A	PROJECT TITLE: **Property Disposition Proceeds**			
FICS PROJECT #:	E0902				
H12E0902AYH3	Law	Airport Renewal & Extension	-	-	54,004
H12E0902AYH4	Law	Airport Renewal & Extension	-	-	286,728
H12E0902AYH7	Law	Airport Renewal & Extension	122,600	1,610	816,771
R21E0902AYH0	Aviation	Airport Renewal & Extension	-	-	125,000
R21E0902AYH3	Aviation	Airport Renewal & Extension	-	-	14,893
R21E0902AYH7	Aviation	Airport Renewal & Extension	49,410	110,663	1,003,690
R21E09029999	Aviation	Airport Renewal & Extension	-	-	36,507
		Project Total	172,010	112,273	2,527,431

HIGHWAYS AND STREETS

CIP PROJECT #:	SB-006	PROJECT TITLE: **Campbellton Road Segmental Improvements**			
FICS PROJECT #:	F0105				
M22F010592AE	Public Works	Annual Bond	173,968	2,738	705,823
CIP PROJECT #:	N/A	PROJECT TITLE: **Margaret Mitchell Square**			
FICS PROJECT #:	F0107				
M22F0107QNA0	Public Works	Trust	-	-	33,793

1996 BUDGET

CAPITAL PROJECTS

TRANSPORTATION

HIGHWAYS AND STREETS (Continued)

CENTER	DEPARTMENT	FUND	1994 EXPENSES	1995 EXPENSES	1996 BUDGET
CIP PROJECT #: SB-108 FICS PROJECT #: F0117		PROJECT TITLE: **Piedmont Road Widening**			
M22F011792AE	Public Works	Annual Bond	-	5,000	59,920
CIP PROJECT #: N/A FICS PROJECT #: F0120		PROJECT TITLE: **Peachtree/Tenth Street Widening**			
M22F0120QTA0	Public Works	Intergovernmental Grant	-	-	5,000
CIP PROJECT #: SB-077 FICS PROJECT #: F0121		PROJECT TITLE: **Roxboro Road Underpass**			
M22F012192AE	Public Works	Annual Bond	-	63,980	220,322
M22F0121QNG0	Public Works	Trust	-	-	81,766
		Project Total	-	63,980	302,088
CIP PROJECT #: SB-223 FICS PROJECT #: F0122		PROJECT TITLE: **Anthony Streets Flood Control**			
G54F0122B2A0	Administrative Services	Intergovernmental Grant	-	-	279,258
M22F0122B2A0	Public Works	Intergovernmental Grant	-	-	89,400
		Project Total	-	-	368,658
CIP PROJECT #: SB-087 FICS PROJECT #: F0123		PROJECT TITLE: **Cleveland Avenue Widening**			
M22F012392AE	Public Works	Annual Bond	4,973	-	-
CIP PROJECT #: SB-142 FICS PROJECT #: F0126		PROJECT TITLE: **Purchase of Land for Right of Way**			
M22F012692AE	Public Works	1991 Bond Project	211,270	4,000	55,065
M22F012692AE	Public Works	1992 Bond Project	183,231	6,550	-
M22F012692AE	Public Works	1993 Bond Project	2,200	3,490	5,690
M22F012692AE	Public Works	1994 Bond Project	-	186,467	1,133,868
		Project Total	396,701	200,507	1,194,623

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CAPITAL PROJECTS

TRANSPORTATION

HIGHWAYS AND STREETS (Continued)

CENTER	DEPARTMENT	FUND	1994 EXPENSES	1995 EXPENSES	1996 BUDGET
CIP PROJECT #: SB-267 FICS PROJECT #: F0127		PROJECT TITLE: **Miami Circle Extension Project**			
M23F0127KXBO	Public Works	Intergovernmental Grant	-	-	47,000
CIP PROJECT #: SB-222 FICS PROJECT #: F0128		PROJECT TITLE: **MLK, JR. Dr. Improvements**			
M11F01289985	Public Works	General Gov't Capital Outlay	-	5,228	194,772
CIP PROJECT #: SB-078 FICS PROJECT #: F0129		PROJECT TITLE: **Roxboro Road Widening**			
M22F012992BA	Public Works	1994 Referendum G.O. Bond	-	-	1,234,965
CIP PROJECT #: SB-162 FICS PROJECT #: F0130		PROJECT TITLE: **Greenbriar Parkway Reconstruct**			
M22F013092BA	Public Works	1994 Referendum G.O. Bond	-	24,788	1,695,108
CIP PROJECT #: SB-090 FICS PROJECT #: F0131		PROJECT TITLE: **Campbellton Road Widening (Phase I)**			
M22F013192BA	Public Works	1994 Referendum G.O. Bond	-	18,275	3,819,355
CIP PROJECT #: SB-166 FICS PROJECT #: F0132		PROJECT TITLE: **Capitol Avenue Street Improvements**			
T31F013292BA	Non-Departmental	General Gov't Capital Outlay	-	1,000,000	-
T31F013292BA	Non-Departmental	1994 Referendum G.O. Bond	103,333	248,423	648,244
		Project Total	103,333	1,248,423	648,244
CIP PROJECT #: SB-161 FICS PROJECT #: F0133		PROJECT TITLE: **International Blvd Street Improvments**			
T31F013392BA	Non-Departmental	General Gov't Capital Outlay	-	800,000	326,000
T31F013392BA	Non-Departmental	1994 Referendum G.O. Bond	310,667	495,210	1,768,123
		Project Total	310,667	1,295,210	2,094,123

1996 BUDGET

CAPITAL PROJECTS

TRANSPORTATION

HIGHWAYS AND STREETS (Continued)

CENTER	DEPARTMENT	FUND	1994 EXPENSES	1995 EXPENSES	1996 BUDGET
CIP PROJECT #: SB-163 FICS PROJECT #: F0134		PROJECT TITLE: **Peachtree Street Improvements**			
T31F013492BA	Non-Departmental	1994 Referendum G.O. Bond	813,833	2,226,057	1,843,110
CIP PROJECT #: SB-164 FICS PROJECT #: F0135		PROJECT TITLE: **Auburn Ave Street Improvements**			
T31F0135ALH0	Non-Departmental	Intergovernmental Grant	-	2,503,855	3,496,145
T31F013592BA	Non-Departmental	General Gov't Capital Outlay	-	200,000	-
T31F013592BA	Non-Departmental	1994 Referendum G.O. Bond	708,667	2,908,047	635,287
		Project Total	708,667	5,611,902	4,131,432
CIP PROJECT #: SB-222 FICS PROJECT #: F0136		PROJECT TITLE: **MLK & Ashby Street Improvement**			
T31F013692BA	Non-Departmental	1994 Referendum G.O. Bond	585,167	1,931,328	1,936,505
CIP PROJECT #: SB-300 FICS PROJECT #: F0138		PROJECT TITLE: **Glenwood Ave Relocation**			
M22F013892BA	Public Works	1994 Referendum G.O. Bond	-	64,275	62,335
CIP PROJECT #: SB-310 FICS PROJECT #: F0141		PROJECT TITLE: **Mechanicsville Streets**			
T31F0141ALK0	Non-Departmental	1994 Referendum G.O. Bond	-	55,006	1,944,994
T31F014192BA	Non-Departmental	1994 Referendum G.O. Bond	169,977	1,017,138	974,745
		Project Total	169,977	1,072,144	2,919,739
CIP PROJECT #: SB-311 FICS PROJECT #: F0142		PROJECT TITLE: **Peoplestown Streets**			
T31F014292BA	Non-Departmental	1994 Referendum G.O. Bond	89,693	276,021	172,445
CIP PROJECT #: SB-312 FICS PROJECT #: F0143		PROJECT TITLE: **Atlanta University Streets**			
T31F014392BA	Non-Departmental	1994 Referendum G.O. Bond	73,537	145,689	221,994

1996 BUDGET

CAPITAL PROJECTS

TRANSPORTATION

HIGHWAYS AND STREETS (Continued)

CENTER	DEPARTMENT	FUND	1994 EXPENSES	1995 EXPENSES	1996 BUDGET
CIP PROJECT #: SB-313 FICS PROJECT #: F0144		PROJECT TITLE: **Butler St/Auburn Avenue Street**			
T31F014492BA	Non-Departmental	1994 Referendum G.O. Bond	100,983	200,657	304,260
CIP PROJECT #: SB-314 FICS PROJECT #: F0145		PROJECT TITLE: **Vine City/Ashby Streets**			
T31F014592BA	Non-Departmental	1994 Referendum G.O. Bond	145,360	218,912	507,888
CIP PROJECT #: SB-315 FICS PROJECT #: F0146		PROJECT TITLE: **Summerhill Streets**			
T31F014692BA	Non-Departmental	1994 Referendum G.O. Bond	297,917	618,210	871,373
CIP PROJECT #: SB-316 FICS PROJECT #: F0147		PROJECT TITLE: **Old Fourth Ward Streets**			
T31F014792BA	Non-Departmental	1994 Referendum G.O. Bond	34,494	171,561	907
CIP PROJECT #: SB-317 FICS PROJECT #: F0148		PROJECT TITLE: **Pittsburgh Streets**			
T31F014892BA	Non-Departmental	1994 Referendum G.O. Bond	68,681	295,156	48,248
CIP PROJECT #: SB-318 FICS PROJECT #: F0149		PROJECT TITLE: **Castleberry Hill Streets**			
T31F014992BA	Non-Departmental	1994 Referendum G.O. Bond	31,679	114,378	44,017
CIP PROJECT #: SB-319 FICS PROJECT #: F0150		PROJECT TITLE: **Washington Park Streets**			
T31F015092BA	Non-Departmental	1994 Referendum G.O. Bond	8,156	28,818	11,963
CIP PROJECT #: SB-320 FICS PROJECT #: F0151		PROJECT TITLE: **English Ave Streets**			
T31F015192BA	Non-Departmental	1994 Referendum G.O. Bond	83,727	128,229	290,404

1996 BUDGET

CAPITAL PROJECTS

TRANSPORTATION

HIGHWAYS AND STREETS (Continued)

CENTER	DEPARTMENT	FUND	1994 EXPENSES	1995 EXPENSES	1996 BUDGET
CIP PROJECT #: SB-321 FICS PROJECT #: F0152		PROJECT TITLE: **Ashview Heights Streets**			
T31F015292BA	Non-Departmental	1994 Referendum G.O. Bond	28,538	105,176	37,514
CIP PROJECT #: SB-322 FICS PROJECT #: F0153		PROJECT TITLE: **Home Park Streets**			
T31F015392BA	Non-Departmental	1994 Referendum G.O. Bond	43,592	159,057	58,904
CIP PROJECT #: SB-323 FICS PROJECT #: F0154		PROJECT TITLE: **Adair Park Streets**			
T31F015492BA	Non-Departmental	1994 Referendum G.O. Bond	30,422	124,645	27,463
CIP PROJECT #: SB-340 FICS PROJECT #: F0155		PROJECT TITLE: **MLK/Fairburn Rd Realignment**			
M22F015592BA	Public Works	1994 Referendum G.O. Bond	-	-	220,000
CIP PROJECT #: N/A FICS PROJECT #: F0161		PROJECT TITLE: **Admin of '94 GO Bond Referendum**			
M22F016192BA	Public Works	1994 Referendum G.O. Bond	-	3,198,672	2,245,743
T31F016192BA	Non-Departmental	1994 Referendum G.O. Bond	411,745	1,212,023	1,072,704
		Project Total	411,745	4,410,695	3,318,447
CIP PROJECT #: N/A FICS PROJECT #: F0162		PROJECT TITLE: **Summerhill Redevelopment Project-Georgia Avenue Street**			
M22F0162A7G0	Public Works	Section 108 Loan Trust	-	-	1,880,847
CIP PROJECT #: N/A FICS PROJECT #: F0163		PROJECT TITLE: **MLK, Jr./Ashby Revital-ST**			
M22F0163A7F0	Public Works	Section 108 Loan Trust	-	-	500,000

1996 BUDGET

CAPITAL PROJECTS

TRANSPORTATION

HIGHWAYS AND STREETS (Continued)

CENTER	DEPARTMENT	FUND	1994 EXPENSES	1995 EXPENSES	1996 BUDGET
CIP PROJECT #: N/A FICS PROJECT #: F0164		PROJECT TITLE: **Phoenix Rising Relocation**			
M22F0164K9E0	Public Works	Intergovernmental Grant	-	18,500	-

TRANSPORTATION FACILITIES

CIP PROJECT #: N/A FICS PROJECT #: F0201		PROJECT TITLE: **Street Operation Facility, North Avenue**			
M22F020192AB	Public Works	Annual Bond	-	-	7,129
CIP PROJECT #: N/A FICS PROJECT #: F0202		PROJECT TITLE: **Hill Street Concrete Plant**			
M22F020292BA	Public Works	1994 Referendum G.O. Bond	-	-	30,885

PEDESTRIAN SYSTEMS

CIP PROJECT #: N/A FICS PROJECT #: F0301		PROJECT TITLE: **Neighborhood Sidewalk Improvement**			
M22F0301A5XA	Public Works	Community Development	77,052	-	-
CIP PROJECT #: SB-270 FICS PROJECT #: F0302		PROJECT TITLE: **Curb Cuts**			
M22F0302A5WD	Public Works	Community Development	346	-	29,054
CIP PROJECT #: N/A FICS PROJECT #: F0317		PROJECT TITLE: **Peachtree Planters**			
N21F0317QNA0	PRCA	Trust	-	-	1,465

1996 BUDGET

CAPITAL PROJECTS

TRANSPORTATION

TRANSPORTATION FACILITIES (Continued)

CENTER	DEPARTMENT	FUND	1994 EXPENSES	1995 EXPENSES	1996 BUDGET
CIP PROJECT #:	SB-275	PROJECT TITLE: **Peachtree Street Design**			
FICS PROJECT #:	F0318				
L34F0318A5YB	Planning & Development	Community Development	132,292	-	-
M22F0318A5YB	Public Works	Community Development	-	125,677	6,615
		Project Total	132,292	125,677	6,615
CIP PROJECT #:	N/A	PROJECT TITLE: **Auburn Ave. Streetscape Design**			
FICS PROJECT #:	F0320				
L34F0320A5YB	Planning & Development	Community Development	125,000	-	-
M22F0320A5YB	Public Works	Community Development	-	111,750	13,250
M22F0320A5ZB	Public Works	Community Development	-	-	5,340
		Project Total	125,000	111,750	18,590
CIP PROJECT #:	N/A	PROJECT TITLE: **Warren Street Sidewalks**			
FICS PROJECT #:	F0322				
M22F0322A5TA	Public Works	Community Development	-	-	21,534
M22F0322A5XA	Public Works	Community Development	-	-	112,766
M22F0322A5ZA	Public Works	Community Development	-	-	40,000
		Project Total	-	-	174,300
CIP PROJECT #:	N/A	PROJECT TITLE: **Bakers Ferry Sidewalk**			
FICS PROJECT #:	F0323				
M22F0323A5ZA	Public Works	Community Development	-	-	59,717
CIP PROJECT #:	N/A	PROJECT TITLE: **Home Park Sidewalks**			
FICS PROJECT #:	F0324				
M22F0324A5ZA	Public Works	Community Development	99,716	-	-
CIP PROJECT #:	N/A	PROJECT TITLE: **Freedom Park - GA Tech**			
FICS PROJECT #:	F0325				
M11F03259985	Public Works	General Gov't Capital Outlay	-	15,000	60,000

1996 BUDGET

CAPITAL PROJECTS

TRANSPORTATION

PEDESTRIAN SYSTEMS (Continued)

CENTER	DEPARTMENT	FUND	1994 EXPENSES	1995 EXPENSES	1996 BUDGET
CIP PROJECT #: N/A FICS PROJECT #: F0326		PROJECT TITLE: **Spring St. - Techwood Dr. Pedestrian**			
M11F03269985	Public Works	General Gov't Capital Outlay	-	246,943	67,057
CIP PROJECT #: N/A FICS PROJECT #: F0327		PROJECT TITLE: **Kirkwood Sidewalk Improvements**			
M11F03269985	Public Works	General Gov't Capital Outlay	-	-	75,000

BRIDGES

CIP PROJECT #: SB-185 FICS PROJECT #: F0401		PROJECT TITLE: **Marietta Street Bridge**			
M22F0401ALB0	Public Works	Intergovernmental Grant	-	-	433,687
CIP PROJECT #: SB-042 FICS PROJECT #: F0405		PROJECT TITLE: **Lakewood Bridge**			
M22F040592BA	Public Works	1994 Referendum G.O. Bond	-	10,061	916,489
CIP PROJECT #: N/A FICS PROJECT #: F0408		PROJECT TITLE: **Spring Street Bridge**			
M22F040892AE	Public Works	1991 Bond Project	733,034	315,439	245,964
CIP PROJECT #: SB-072 FICS PROJECT #: F0409		PROJECT TITLE: **Brownlee Road Bridge**			
M22F040992BA	Public Works	1994 Referendum G.O. Bond	-	12,588	296,262
CIP PROJECT #: SB-207 FICS PROJECT #: F0412		PROJECT TITLE: **Peachtree Street Viaduct**			
M22F041292AE	Public Works	1992 Bond Project	1,495	-	-

1996 BUDGET

CAPITAL PROJECTS

TRANSPORTATION

BRIDGES (Continued)

CENTER	DEPARTMENT	FUND	1994 EXPENSES	1995 EXPENSES	1996 BUDGET
CIP PROJECT #: N/A FICS PROJECT #: F0413		PROJECT TITLE: **Mitchell Street Viaduct**			
M22F041392BA	Public Works	1994 Referendum G.O. Bond	-	-	1,728,864
CIP PROJECT #: SB-071 FICS PROJECT #: F0414		PROJECT TITLE: **Hollywood Road Bridge**			
M22F041492BA	Public Works	1994 Referendum G.O. Bond	-	-	635,100
CIP PROJECT #: SB-188 FICS PROJECT #: F0415		PROJECT TITLE: **Montgomery Ferry Bridge**			
M22F041592BA	Public Works	1994 Referendum G.O. Bond	-	54,227	298,993
CIP PROJECT #: SB-200 FICS PROJECT #: F0416		PROJECT TITLE: **Spring Street Viaduct**			
M22F041692BA	Public Works	1994 Referendum G.O. Bond	-	2,161,446	6,814,743
CIP PROJECT #: SB-206 FICS PROJECT #: F0417		PROJECT TITLE: **Wall Street Viaduct**			
M22F041792BA	Public Works	1994 Referendum G.O. Bond	-	887	989,924
CIP PROJECT #: SB-073 FICS PROJECT #: F0418		PROJECT TITLE: **Tell Road Bridge**			
M22F041892BA	Public Works	1994 Referendum G.O. Bond	-	4,000	273,530
CIP PROJECT #: SB-074 FICS PROJECT #: F0419		PROJECT TITLE: **Macon Drive Bridge**			
M22F041992BA	Public Works	1994 Referendum G.O. Bond	-	20,185	257,345

1996 BUDGET

CAPITAL PROJECTS

TRANSPORTATION

BRIDGES (Continued)

CENTER	DEPARTMENT	FUND	1994 EXPENSES	1995 EXPENSES	1996 BUDGET
CIP PROJECT #:	SB-075	PROJECT TITLE: **Stone Road Bridge**			
FICS PROJECT #:	F0420				
M22F042092BA	Public Works	1994 Referendum G.O. Bond	-	4,000	89,000
CIP PROJECT #:		PROJECT TITLE: **MLK/Techwood Viaduct**			
FICS PROJECT #:	F0422				
M41F042292AE	Public Works	Annual	-	67,983	-
M41F042292AE	Public Works	1992 Bond Project	-	-	835,219
M41F042292AE	Public Works	1993 Bond Project	-	924,017	589,603
M41F042292AE	Public Works	Community Development	-	300,000	-
		Project Total	-	1,292,000	1,424,822
CIP PROJECT #:	TE-004	PROJECT TITLE: **Traffic Signal Modernization**			
FICS PROJECT #:	G0101				
M41G01019999	Public Works	General Gov't Capital Outlay	60,682	185,211	97,641
M41G010192AE	Public Works	1993 Bond Project	-	1,879,723	120,277
M41G010192AE	Public Works	1994 Bond Project	-	73,016	1,703,772
M41G010192AE	Public Works	1995 Bond Project	-	-	1,591,400
		Project Total	60,682	2,137,950	3,513,090
CIP PROJECT #:	TE-001	PROJECT TITLE: **Computer Traffic Control Expansion**			
FICS PROJECT #:	G0102				
M41G010292AE	Public Works	Annual Bond	151,203	32,941	26,183
CIP PROJECT #:	TE-002	PROJECT TITLE: **Traffic Signal Installation**			
FICS PROJECT #:	G0103				
M41G010392AE	Public Works	1991 Bond Project	25,531	2,610	121,859
M41G010392AE	Public Works	1994 Bond Project	-	-	250,000
M41G010392AE	Public Works	1995 Bond Project	-	-	300,000
M43G0103QNAO	Public Works	Trust	-	-	5,075
		Project Total	25,531	2,610	676,934

1996 BUDGET

CAPITAL PROJECTS

TRAFFIC CONTROL

TRAFFIC SIGNALIZATION

CENTER	DEPARTMENT	FUND	1994 EXPENSES	1995 EXPENSES	1996 BUDGET
CIP PROJECT #: TE-054 FICS PROJECT #: G0104		PROJECT TITLE: **One-Way Pairing Signal System**			
M41G0104KWG0	Public Works	Intergovernmental Grant	-	-	56,730
CIP PROJECT #: TE-055 FICS PROJECT #: G0105		PROJECT TITLE: **Piedmont Road Signalization**			
M41G0105KWF0	Public Works	Intergovernmental Grant	-	-	135,242
CIP PROJECT #: TE-052 FICS PROJECT #: G0107		PROJECT TITLE: **Ponce De Leon Signalization**			
M41G0107KWA0	Public Works	Intergovernmental Grant	-	-	194,432
CIP PROJECT #: TE-078 FICS PROJECT #: G0108		PROJECT TITLE: **Mt. Paran/I-75 Signalization**			
M41G0108KWC0	Public Works	Intergovernmental Grant	-	-	717
CIP PROJECT #: TE-079 FICS PROJECT #: G0110		PROJECT TITLE: **Cheshire Bridge Road Signalization**			
M41G0110KWB0	Public Works	Intergovernmental Grant	-	-	89,827
CIP PROJECT #: TE-075 FICS PROJECT #: G0114		PROJECT TITLE: **Downtown Interstate Signal Modernization**			
M41G0114KWKO	Public Works	Intergovernmental Grant	-	-	267,339
CIP PROJECT #: N/A FICS PROJECT #: G0115		PROJECT TITLE: **Howell Mill/Northside Parkway Signalization**			
M41G0115QNA0	Public Works	Trust	-	-	7,148

1996 BUDGET

CAPITAL PROJECTS

TRAFFIC CONTROL

TRAFFIC SIGNALIZATION (Continued)

CENTER	DEPARTMENT	FUND	1994 EXPENSES	1995 EXPENSES	1996 BUDGET
CIP PROJECT #: N/A FICS PROJECT #: G0116		PROJECT TITLE: **Northside Drive Signalization**			
M41G0116KXFO	Public Works	Intergovernmental Grant	-	-	20,216
CIP PROJECT #: TE-085 FICS PROJECT #: G0117		PROJECT TITLE: **Jonesboro Road Signalization**			
M41G0117KXM0	Public Works	Intergovernmental Grant	-	-	38,438
CIP PROJECT #: TE-086 FICS PROJECT #: G0118		PROJECT TITLE: **I-20 Corridor Signalization**			
M41G0118KXN0	Public Works	Intergovernmental Grant	38,697	-	157,325
CIP PROJECT #: N/A FICS PROJECT #: G0119		PROJECT TITLE: **Signals For Freedom Parkway**			
M41G0119KXP0	Public Works	Intergovernmental Grant	36,274	-	95,910

STREET LIGHTING

CIP PROJECT #: TE-058 FICS PROJECT #: G0203		PROJECT TITLE: **Neighborhood Traffic Management**			
M41G020392AE	Public Works	Annual Bond	-	-	61,272
CIP PROJECT #: TE-087 FICS PROJECT #: G0206		PROJECT TITLE: **Freeway Lighting-Cap Improvement-P**			
M41G020692AE	Public Works	1987 Bond Project	-	95,544	-
M41G020692AE	Public Works	1991 Bond Project	-	99,802	1
M41G020692AE	Public Works	1992 Bond Project	-	4,653	-
M41G020692AE	Public Works	1994 Bond Project	-	200,000	-
		Project Total	-	399,999	1

1996 BUDGET

CAPITAL PROJECTS

TRAFFIC CONTROL

STREET LIGHTING (Continued)

CENTER	DEPARTMENT	FUND	1994 EXPENSES	1995 EXPENSES	1996 BUDGET
CIP PROJECT #:	TE-087	PROJECT TITLE: **Freeway Lighting (Phase 2-4)**			
FICS PROJECT #:	G0207				
M22G020792BA	Public Works	1994 Referendum G.O. Bond	-	784,129	1,623,161
M41G020792AE	Public Works	1995 Bond Project	-	-	1,988,723
		Project Total	-	784,129	3,611,884

ENVIRONMENTAL PROTECTION AND ENHANCEMENT

SOLID WASTE COLLECTION AND DISPOSAL

DISPOSAL FACILITIES

CIP PROJECT #:	N/A	PROJECT TITLE: **Methane Gas Interceptors**			
FICS PROJECT #:	H0203				
M31H02039999	Public Works	General Fund	785	-	-
CIP PROJECT #:	SS-033	PROJECT TITLE: **Closure, Gun Club Road Landfill**			
FICS PROJECT #:	H0204				
M31H020491AA	Public Works	General Gov't Capital Outlay	-	1,543,051	7,983,657

POLLUTION CONTROL

SEWERS

CIP PROJECT #:	N/A	PROJECT TITLE: **Storm Sewers**			
FICS PROJECT #:	I0101				
M22I0101A5XA	Public Works	Community Development	-	108,598	61,402
CIP PROJECT #:	ST-116	PROJECT TITLE: **Terrell Creek**			
FICS PROJECT #:	I0110				
M24I011092BB	Public Works	1994 Referendum G.O. Bond	-	-	174,000

1996 BUDGET

CAPITAL PROJECTS

ENVIRONMENTAL PROTECTION AND ENHANCEMENT

POLLUTION CONTROL (Continued)

SEWERS (Continued)

CENTER	DEPARTMENT	FUND	1994 EXPENSES	1995 EXPENSES	1996 BUDGET
CIP PROJECT #: N/A FICS PROJECT #: I0111		PROJECT TITLE: **Bolton Hills Drainage Improvement**			
M22I0111A5TA	Public Works	Community Development	-	-	2,287
M22I0111A5WA	Public Works	Community Development	-	-	756
M22I0111A5XA	Public Works	Community Development	-	-	7,000
M22I0111A5ZA	Public Works	Community Development	-	-	284
M22I0111A51A	Public Works	Community Development	-	-	428
		Project Total	-	-	10,755
CIP PROJECT #: ST-119 FICS PROJECT #: I0112		PROJECT TITLE: **Proctor Stream Bank Protection**			
M24I011292BB	Public Works	1994 Referendum G.O. Bond	-	-	313,200
CIP PROJECT #: ST-118 FICS PROJECT #: I0113		PROJECT TITLE: **Wildwood Rd. Storm Sewer**			
M24I011392AG	Public Works	Annual Bond	121,431	505	1,606
CIP PROJECT #: ST-120 FICS PROJECT #: I0114		PROJECT TITLE: **Hogan Rd. Storm Sewer**			
M24I011492AG	Public Works	Annual Bond	84,439	-	-
CIP PROJECT #: N/A FICS PROJECT #: I0122		PROJECT TITLE: **Peeples/Matthew Sewer**			
M22I0122A5ZA	Public Works	Community Development	-	-	30,000

1996 BUDGET

CAPITAL PROJECTS

ENVIRONMENTAL PROTECTION AND ENHANCEMENT

POLLUTION CONTROL

SEWERS (Continued)

CENTER	DEPARTMENT	FUND	1994 EXPENSES	1995 EXPENSES	1996 BUDGET
CIP PROJECT #: N/A FICS PROJECT #: I0123		PROJECT TITLE: **Canter Road Culvert**			
M24I012392AG	Public Works	Annual Bond Project	-	58,419	45,511
M24I012392AG	Public Works	1987 Bond Project	-	70,057	-
M24I012392AG	Public Works	1990 Bond Project	-	16,294	79,861
M24I012392AG	Public Works	1991 Bond Project	-	102,779	26,551
M24I012392AG	Public Works	1992 Bond Project	-	-	120,035
M24I012392AG	Public Works	1993 Bond Project	-	-	4,858
		Project Total	-	247,549	276,816
CIP PROJECT #: ST-003 FICS PROJECT #: I0124		PROJECT TITLE: **Federal Prison Creek**			
M24I012492BB	Public Works	1994 Referendum G.O. Bond	-	-	261,000
CIP PROJECT #: ST-119 FICS PROJECT #: I0125		PROJECT TITLE: **Proctor Creek Basin**			
M24I012592BB	Public Works	1994 Referendum G.O. Bond	-	-	313,200
CIP PROJECT #: ST-002 FICS PROJECT #: I0126		PROJECT TITLE: **Indian Creek**			
M24I012692BB	Public Works	1994 Referendum G.O. Bond	-	-	504,600
CIP PROJECT #: ST-006 FICS PROJECT #: I0127		PROJECT TITLE: **Nancy Creek**			
M24I012792BB	Public Works	1994 Referendum G.O. Bond	-	-	330,600
CIP PROJECT #: ST-004 FICS PROJECT #: I0128		PROJECT TITLE: **Utoy Creek Streambank Protecti**			
M24I012892BB	Public Works	1994 Referendum G.O. Bond	-	-	339,300

1996 BUDGET

CAPITAL PROJECTS

ENVIRONMENTAL PROTECTION AND ENHANCEMENT

POLLUTION CONTROL

SEWERS (Continued)

CENTER	DEPARTMENT	FUND	1994 EXPENSES	1995 EXPENSES	1996 BUDGET
CIP PROJECT #: ST-117 FICS PROJECT #: I0129		PROJECT TITLE: **Peachtree Creek Drainage Basin**			
M24I012992BB	Public Works	1994 Referendum G.O. Bond	-	-	1,148,400
CIP PROJECT #: N/A FICS PROJECT #: I0130		PROJECT TITLE: **Peachtree Creek Streambank Protection**			
M24I013092BB	Public Works	1994 Referendum G.O. Bond	-	-	252,300
CIP PROJECT #: N/A FICS PROJECT #: I0131		PROJECT TITLE: **Utoy Creek Drainage Basin**			
M24I013192BB	Public Works	1994 Referendum G.O. Bond	-	-	339,300
CIP PROJECT #: ST-116 FICS PROJECT #: I0132		PROJECT TITLE: **Terrell Creek Phase III Storm Sewer**			
M24I013292BB	Public Works	1994 Referendum G.O. Bond	-	-	47,850
CIP PROJECT #: ST-116 FICS PROJECT #: I0133		PROJECT TITLE: **Terrell Creek Phase IV Storm Sewer**			
M24I013392BB	Public Works	1994 Referendum G.O. Bond	-	-	337,560
CIP PROJECT #: N/A FICS PROJECT #: I0134		PROJECT TITLE: **Thomasville Heights Storm Sewer**			
M24I013492BB	Public Works	1994 Referendum G.O. Bond	-	-	39,150
CIP PROJECT #: ST-007 FICS PROJECT #: I0135		PROJECT TITLE: **Branch Dr Streambank Protection**			
M24I013592BB	Public Works	1994 Referendum G.O. Bond	-	-	48,720

1996 BUDGET

CAPITAL PROJECTS

ENVIRONMENTAL PROTECTION AND ENHANCEMENT

POLLUTION CONTROL

SEWERS (Continued)

CENTER	DEPARTMENT	FUND	1994 EXPENSES	1995 EXPENSES	1996 BUDGET
CIP PROJECT #: ST-008 FICS PROJECT #: I0136		PROJECT TITLE: **Holly Wright Neighborhood Stor**			
M24I013692BB	Public Works	1994 Referendum G.O. Bond	-	-	57,420
CIP PROJECT #: ST-054 FICS PROJECT #: I0137		PROJECT TITLE: **Calvert Lane NE Storm Sewer**			
M24I013792BB	Public Works	1994 Referendum G.O. Bond	-	-	24,360
CIP PROJECT #: ST-056 FICS PROJECT #: I0138		PROJECT TITLE: **Charline Ave Storm Sewer**			
M24I013892BB	Public Works	1994 Referendum G.O. Bond	-	-	111,360
CIP PROJECT #: ST-115 FICS PROJECT #: I0139		PROJECT TITLE: **Mt. Gilead Rd Culvert**			
M24I013992BB	Public Works	1994 Referendum G.O. Bond	-	-	82,650
CIP PROJECT #: ST-077 FICS PROJECT #: I0140		PROJECT TITLE: **Pharr Rd NE Storm Sewer**			
M24I014092BB	Public Works	1994 Referendum G.O. Bond	-	20,630	33,310
CIP PROJECT #: ST-089 FICS PROJECT #: I0141		PROJECT TITLE: **West Wieuca Rd Storm Sewer**			
M24I014192BB	Public Works	1994 Referendum G.O. Bond	-	-	47,850
CIP PROJECT #: ST-090 FICS PROJECT #: I0142		PROJECT TITLE: **Winall Down Rd Storm Sewer**			
M24I014292BB	Public Works	1994 Referendum G.O. Bond	-	-	348,000

1996 BUDGET

CAPITAL PROJECTS

ENVIRONMENTAL PROTECTION AND ENHANCEMENT

POLLUTION CONTROL

SEWERS (Continued)

CENTER	DEPARTMENT	FUND	1994 EXPENSES	1995 EXPENSES	1996 BUDGET
CIP PROJECT #: ST-063 FICS PROJECT #: I0143		PROJECT TITLE: **Greenview Ave NE Storm**			
M24I014392BB	Public Works	1994 Referendum G.O. Bond	-	-	45,240
CIP PROJECT #: ST-011 FICS PROJECT #: I0144		PROJECT TITLE: **Storm Sewer CDIA**			
M24I014492BB	Public Works	1994 Referendum G.O. Bond	-	-	565,500
CIP PROJECT #: ST-030 FICS PROJECT #: I0145		PROJECT TITLE: **South River Drainage Basin**			
M24I014592BB	Public Works	1994 Referendum G.O. Bond	-	-	174,000
CIP PROJECT #: ST-034 FICS PROJECT #: I0146		PROJECT TITLE: **Sugar Creek Drainage Basin**			
M24I014692BB	Public Works	1994 Referendum G.O. Bond	-	-	87,000
CIP PROJECT #: ST-040 FICS PROJECT #: I0147		PROJECT TITLE: **S'Hill/P'Town/M'Ville/Vine City Drainage**			
M24I014792BB	Public Works	1994 Referendum G.O. Bond	-	-	3,480,000
CIP PROJECT #: N/A FICS PROJECT #: I0148		PROJECT TITLE: **Admin of '94 GO Bond Referendum**			
M24I014892BB	Public Works	1994 Referendum G.O. Bond	-	1,143,322	1,951,957

1996 BUDGET

CAPITAL PROJECTS

ENVIRONMENTAL PROTECTION AND ENHANCEMENT (Continued)

POLLUTION CONTROL (Continued)

SANITARY/COMBINED SEWERS

CENTER	DEPARTMENT	FUND	1994 EXPENSES	1995 EXPENSES	1996 BUDGET
CIP PROJECT #: SE-010 FICS PROJECT #: I0207		PROJECT TITLE: **Peachtree Relief Sewer**			
M24I02079999	Public Works	W & S Renewal & Extension	25,904	-	267,137
CIP PROJECT #: SE-212 FICS PROJECT #: I0211		PROJECT TITLE: **Intrenchment Creek**			
M24I02119999	Public Works	W & S Construction	-	-	68,557
CIP PROJECT #: SE-015 FICS PROJECT #: I0214		PROJECT TITLE: **Lloyd Street Trunk Sewer**			
M24I02149999	Public Works	W & S Renewal & Extension	155,063	112,291	359,167
M24I02149999	Public Works	1993 W & S Construction	33,155	2,386,041	8,080,805
		Project Total	188,218	2,498,332	8,439,972
CIP PROJECT #: SE-034 FICS PROJECT #: I0216		PROJECT TITLE: **Orme Street Trunk Sewer**			
M24I02169999	Public Works	W & S Renewal & Extension	2,428,653	489,340	745,112
M24I02169999	Public Works	1993 W & S Construction	-	18,244,922	20,067,863
		Project Total	2,428,653	18,734,262	20,812,975
CIP PROJECT #: SE-013 FICS PROJECT #: I0222		PROJECT TITLE: **Indian Creek Outfall Sewer**			
M24I02229999	Public Works	W & S Renewal & Extension	-	-	250,000
CIP PROJECT #: SE-200 FICS PROJECT #: I0223		PROJECT TITLE: **General Sewer Improvements**			
M24I022392AG	Public Works	Annual Bond	114,221	79,093	189,081
M24I02239999	Public Works	W & S Renewal & Extension	358,746	458,860	2,765,538
		Project Total	472,967	537,953	2,954,619

1996 BUDGET

CAPITAL PROJECTS

ENVIRONMENTAL PROTECTION AND ENHANCEMENT

POLLUTION CONTROL

SANITARY/COMBINED SEWERS (Continued)

CENTER	DEPARTMENT	FUND	1994 EXPENSES	1995 EXPENSES	1996 BUDGET
CIP PROJECT #: SE-014 FICS PROJECT #: I0227		PROJECT TITLE: **Shadowlawn Trunk Sewer**			
M24I02279999	Public Works	W & S Renewal & Extension	-	-	706,037
CIP PROJECT #: SE-214 FICS PROJECT #: I0228		PROJECT TITLE: **Peachtree Interceptor**			
M24I02289999	Public Works	W & S Renewal & Extension	-	-	731,500
CIP PROJECT #: SE-006 FICS PROJECT #: I0232		PROJECT TITLE: **Veterans Hospital Trunk**			
M24I02329999	Public Works	W & S Renewal & Extension	-	-	200,000
CIP PROJECT #: SE-007 FICS PROJECT #: I0234		PROJECT TITLE: **Harris Street Sewer Phase II**			
M24I02349999	Public Works	W & S Renewal & Extension	37,697	-	-
CIP PROJECT #: N/A FICS PROJECT #: I0238		PROJECT TITLE: **New Municipal Court Sewer**			
G41I02389999	Administrative Services	W & S Renewal & Extension	-	-	10,000
CIP PROJECT #: SE-028 FICS PROJECT #: I0241		PROJECT TITLE: **Butler Street Trunk Sewer**			
M24I02419999	Public Works	1993 W & S Construction	-	-	3,542,636

1996 BUDGET

CAPITAL PROJECTS

ENVIRONMENTAL PROTECTION AND ENHANCEMENT

POLLUTION CONTROL

SANITARY/COMBINED SEWERS (Continued)

CENTER	DEPARTMENT	FUND	1994 EXPENSES	1995 EXPENSES	1996 BUDGET
CIP PROJECT #: SE-030 FICS PROJECT #: I0242		PROJECT TITLE: **Nancy Creek Sewer**			
M24I02429999	Public Works	W & S Renewal & Extension	-	323,622	378,133
CIP PROJECT #: SE-037 FICS PROJECT #: I0243		PROJECT TITLE: **Guinite Improvements**			
M24I02439999	Public Works	W & S Renewal & Extension	359,341	2,472,959	5,027,041
CIP PROJECT #: SE-038 FICS PROJECT #: I0244		PROJECT TITLE: **Insituform Improvements**			
M24I02449999	Public Works	W & S Renewal & Extension	960,430	763,256	3,272,672
CIP PROJECT #: N/A FICS PROJECT #: I0245		PROJECT TITLE: **Mineral Springs Sewer**			
M24I02459999	Public Works	1993 W & S Construction	-	-	250,000
CIP PROJECT #: SE-036 FICS PROJECT #: I0246		PROJECT TITLE: **10th Ward Trunk**			
M24I02469999	Public Works	1993 W & S Construction	-	372,364	1,175,272
CIP PROJECT #: N/A FICS PROJECT #: I0247		PROJECT TITLE: **Brotherton Street Trunk**			
M24I02479999	Public Works	1993 W & S Construction	-	-	60,000
CIP PROJECT #: N/A FICS PROJECT #: I0248		PROJECT TITLE: **Utoy Creek Basin**			
M24I02489999	Public Works	1993 W & S Construction	89,218	1,170,656	2,240,126

1996 BUDGET

CAPITAL PROJECTS

ENVIRONMENTAL PROTECTION AND ENHANCEMENT

POLLUTION CONTROL

SANITARY/COMBINED SEWERS (CONTINUED)

CENTER	DEPARTMENT	FUND	1994 EXPENSES	1995 EXPENSES	1996 BUDGET
CIP PROJECT #: N/A FICS PROJECT #: I0249		PROJECT TITLE: **N. Peachtree Creek Sewer**			
M24I02499999	Public Works	1993 W & S Construction	-	847,656	1,444,895
CIP PROJECT #: N/A FICS PROJECT #: I0250		PROJECT TITLE: **S. Peachtree Creek Sewer**			
M24I02509999	Public Works	1993 W & S Construction	-	-	2,426,625

EROSION AND FLOOD CONTROL

CIP PROJECT #: N/A FICS PROJECT #: I0301		PROJECT TITLE: **English Park**			
M22I030192BC	Public Works	1994 Referendum G.O. Bond	-	-	363,660
CIP PROJECT #: N/A FICS PROJECT #: I0302		PROJECT TITLE: **Bitsy Grant Park**			
M22I030292BC	Public Works	1994 Referendum G.O. Bond	-	-	311,460
CIP PROJECT #: N/A FICS PROJECT #: I0303		PROJECT TITLE: **Wesley Coan Park**			
M22I030392BC	Public Works	1994 Referendum G.O. Bond	-	-	155,730
CIP PROJECT #: N/A FICS PROJECT #: I0304		PROJECT TITLE: **Cleveland Ave Park**			
M22I030492BC	Public Works	1994 Referendum G.O. Bond	-	-	52,200
CIP PROJECT #: N/A FICS PROJECT #: I0305		PROJECT TITLE: **Brownwood Ave Park**			
M22I030592BC	Public Works	1994 Referendum G.O. Bond	-	-	261,000

1996 BUDGET

CAPITAL PROJECTS

ENVIRONMENTAL PROTECTION AND ENHANCEMENT

POLLUTION CONTROL

EROSION AND FLOOD CONTROL (CONTINUED)

CENTER	DEPARTMENT	FUND	1994 EXPENSES	1995 EXPENSES	1996 BUDGET
CIP PROJECT #: N/A FICS PROJECT #: I0306		PROJECT TITLE: **Grant Park**			
M22I030692BC	Public Works	1994 Referendum G.O. Bond	-	-	389,021
CIP PROJECT #: N/A FICS PROJECT #: I0307		PROJECT TITLE: **Piedmont Park**			
M22I030792BC	Public Works	1994 Referendum G.O. Bond	-	-	779,477
CIP PROJECT #: N/A FICS PROJECT #: I0308		PROJECT TITLE: **Winn Park**			
M22I030892BC	Public Works	1994 Referendum G.O. Bond	-	-	261,000
CIP PROJECT #: N/A FICS PROJECT #: I0309		PROJECT TITLE: **Candler Park**			
M22I030992BC	Public Works	1994 Referendum G.O. Bond	-	-	261,000
CIP PROJECT #: N/A FICS PROJECT #: I0310		PROJECT TITLE: **Garden Hills Park**			
M22I031092BC	Public Works	1994 Referendum G.O. Bond	-	-	103,530
CIP PROJECT #: N/A FICS PROJECT #: I0311		PROJECT TITLE: **Frankie Allen Park**			
M22I031192BC	Public Works	1994 Referendum G.O. Bond	-	-	260,130
CIP PROJECT #: N/A FICS PROJECT #: I0312		PROJECT TITLE: **Adams Park**			
M22I031292BC	Public Works	1994 Referendum G.O. Bond	-	-	1,039,650

1996 BUDGET

CAPITAL PROJECTS

ENVIRONMENTAL PROTECTION AND ENHANCEMENT

POLLUTION CONTROL

EROSION AND FLOOD CONTROL (CONTINUED)

CENTER	DEPARTMENT	FUND	1994 EXPENSES	1995 EXPENSES	1996 BUDGET
CIP PROJECT #: N/A FICS PROJECT #: I0313		PROJECT TITLE: **Perkerson Park**			
M22I031392BC	Public Works	1994 Referendum G.O. Bond	-	-	261,000
CIP PROJECT #: N/A FICS PROJECT #: I0314		PROJECT TITLE: **Isabel Gates Webster Park**			
M22I031492BC	Public Works	1994 Referendum G.O. Bond	-	-	62,640
CIP PROJECT #: N/A FICS PROJECT #: I0315		PROJECT TITLE: **Ben Hill Park**			
M22I031592BC	Public Works	1994 Referendum G.O. Bond	-	-	52,200
CIP PROJECT #: N/A FICS PROJECT #: I0316		PROJECT TITLE: **Oakland Cemetary Wall**			
M22I031692BC	Public Works	1994 Referendum G.O. Bond	-	-	2,597,820
CIP PROJECT #: N/A FICS PROJECT #: I0317		PROJECT TITLE: **Admin of '94 GO Bond Referendum**			
M22I031792BC	Public Works	1994 Referendum G.O. Bond	-	439,000	817,168
CIP PROJECT #: N/A FICS PROJECT #: I0318		PROJECT TITLE: **Proctor Creek**			
L34I0318KEH0	Public Works	Intergovernmental Grant	-	3,744	50,256
M22I0318KEH0	Public Works	Intergovernmental Grant	-	-	96,000
		Project Total	-	3,744	146,256

1996 BUDGET

CAPITAL PROJECTS

ENVIRONMENTAL PROTECTION AND ENHANCEMENT

POLLUTION CONTROL

THREE RIVERS PROJECT

CENTER	DEPARTMENT	FUND	1994 EXPENSES	1995 EXPENSES	1996 BUDGET
CIP PROJECT #: PC-004 FICS PROJECT #: I1603		PROJECT TITLE: **Three Rivers Project**			
M57I1603BRM8	Public Works	W & S Renewal & Extension	1,835	1,605,428	-
M57I1603BRD6	Public Works	W & S Construction	-	-	123
M57I1603BRG0	Public Works	W & S Construction	-	-	1,692
M57I1603BRM8	Public Works	W & S Construction	-	-	1,592
		Project Total	1,835	1,605,428	3,407

SOUTH RIVERS FACILITY

CIP PROJECT #: PC-005 FICS PROJECT #: I1801		PROJECT TITLE: **Misc. Projects South River**			
M55I18019999	Public Works	W & S Renewal & Extension	-	-	105,989
CIP PROJECT #: PC-005 FICS PROJECT #: I1802		PROJECT TITLE: **South River Sludge Incinerator**			
M55I18029999	Public Works	W & S Renewal & Extension	-	-	29,663
CIP PROJECT #: PC-013 FICS PROJECT #: I1803		PROJECT TITLE: **Phosphorous Reduction Facility, South River**			
M55I18039999	Public Works	W & S Renewal & Extension	109,981	152,556	564,534
M55I18039999	Public Works	1993 W & S Construction	69	-	8,005,929
		Project Total	110,050	152,556	8,570,463
CIP PROJECT #: N/A FICS PROJECT #: I1804		PROJECT TITLE: **South River, Odor Control**			
M55I18049999	Public Works	1993 W & S Construction	-	159,849	1,006,974

1996 BUDGET

CAPITAL PROJECTS

ENVIRONMENTAL PROTECTION AND ENHANCEMENT

POLLUTION CONTROL

UTOY CREEK FACILITY

CENTER	DEPARTMENT	FUND	1994 EXPENSES	1995 EXPENSES	1996 BUDGET
CIP PROJECT #: PC-006 FICS PROJECT #: I1901		PROJECT TITLE: **Utoy Creek Facility**			
M53I1901BR02	Public Works	W & S Renewal & Extension	-	-	4,268
M53I1901BR04	Public Works	W & S Renewal & Extension	-	-	11,877
		Project Total	-	-	16,145
CIP PROJECT #: PC-010 FICS PROJECT #: I1902		PROJECT TITLE: **Utoy CSO Mechanical Bar Screen**			
M53I19029999	Public Works	W & S Renewal & Extension	35,000	-	2,386
CIP PROJECT #: PC-013 FICS PROJECT #: I1903		PROJECT TITLE: **Phosphorous Reduction Facility, Utoy Creek**			
M53I19039999	Public Works	W & S Renewal & Extension	-	-	268,334
M53I19039999	Public Works	1993 W & S Contruction	659,178	41,465	7,919,564
		Project Total	659,178	41,465	8,187,898
CIP PROJECT #: PC-020 FICS PROJECT #: I1904		PROJECT TITLE: **Utoy - Greensferry CSO**			
M53I19049999	Public Works	W & S Renewal & Extension	2,649,983	207,667	215,317
CIP PROJECT #: PC-021 FICS PROJECT #: I1905		PROJECT TITLE: **Utoy - North Avenue CSO**			
M53I19059999	Public Works	W & S Renewal & Extension	2,373,738	229,167	349,232
CIP PROJECT #: N/A FICS PROJECT #: I1906		PROJECT TITLE: **Utoy Creek, Odor Control**			
M53I19069999	Public Works	1993 W & S Construction	-	216,146	1,056,751

1996 BUDGET

CAPITAL PROJECTS

ENVIRONMENTAL PROTECTION AND ENHANCEMENT

POLLUTION CONTROL

R.M. CLAYTON FACILITY

CENTER	DEPARTMENT	FUND	1994 EXPENSES	1995 EXPENSES	1996 BUDGET
CIP PROJECT #: PC-012 FICS PROJECT #: I2003		PROJECT TITLE: **R. M. Clayton, Construction**			
M52I20039999	Public Works	W & S Construction	-	-	4,160
CIP PROJECT #: PC-003 FICS PROJECT #: I2005		PROJECT TITLE: **R. M. Clayton, Computer Processing Control System**			
M52I2005BRS0	Public Works	W & S Renewal & Extension	1,001	-	93,919
CIP PROJECT #: PC-001 FICS PROJECT #: I2009		PROJECT TITLE: **R. M. Clayton, Centrifuge Sludge**			
M52I20099999	Public Works	W & S Renewal & Extension	-	-	2,799
CIP PROJECT #: PC-014 FICS PROJECT #: I2010		PROJECT TITLE: **R. M. Clayton, General Improvements**			
M52I20109999	Public Works	W & S Renewal & Extension	-	-	544,960
CIP PROJECT #: PC-009 FICS PROJECT #: I2015		PROJECT TITLE: **R. M. Clayton, CSO Mechanical Bar Screen**			
M52I20159999	Public Works	W & S Renewal & Extension	2,178,865	336,667	471,674
CIP PROJECT #: PC-013 FICS PROJECT #: I2016		PROJECT TITLE: **Phosphorous Reduction Facility, R. M. Clayton**			
M52I20169999	Public Works	W & S Renewal & Extension	408,388	215,343	4,615,287
M52I20169999	Public Works	1993 W &S Construction	-	1,452,285	12,749,334
		Project Total	408,388	1,667,628	17,364,621

1996 BUDGET

CAPITAL PROJECTS

ENVIRONMENTAL PROTECTION AND ENHANCEMENT

POLLUTION CONTROL

R.M. CLAYTON FACILITY (Continued)

CENTER	DEPARTMENT	FUND	1994 EXPENSES	1995 EXPENSES	1996 BUDGET
CIP PROJECT #: PC-022 FICS PROJECT #: I2017		PROJECT TITLE: **Clear Creek CSO Facility**			
M52I20179999	Public Works	1993 W & S Construction	4,032,774	9,773,595	20,266,029
CIP PROJECT #: N/A FICS PROJECT #: I2018		PROJECT TITLE: **R. M. Clayton, Odor Control**			
M52I20189999	Public Works	1993 W & S Construction	-	397,346	2,466,672

INTRENCHMENT CREEK FACILITY

CIP PROJECT #: FICS PROJECT #: I2101		PROJECT TITLE: **Intrenchment Creek, Gen. Improvements**			
M56I21019999	Public Works	1993 W & S Construction	-	-	500,000
CIP PROJECT #: PC-023 FICS PROJECT #: I2103		PROJECT TITLE: **Clayton Utoy Tunnel**			
M58I21039999	Public Works	1993 W & S Construction	425,695	-	11,309,578

OTHER FACILITIES

CIP PROJECT #: PC-015 FICS PROJECT #: I2201		PROJECT TITLE: **Mobile Treatment Plant**			
M57I22019999	Public Works	W & S Renewal & Extension	1,320	-	2,123

1996 BUDGET

CAPITAL PROJECTS

ENVIRONMENTAL PROTECTION AND ENHANCEMENT

WATER SUPPLY

WATER DISTRIBUTION PUMPING STATION/STORAGE TANKS

CENTER	DEPARTMENT	FUND	1994 EXPENSES	1995 EXPENSES	1996 BUDGET
CIP PROJECT #: FICS PROJECT #:	WD-011 J0102	PROJECT TITLE: **Gen. Impr., Pump Stations/Storage**			
Q24J01029999	Water	W & S Renewal & Extension	590,673	7,545	1,423,303
CIP PROJECT #: FICS PROJECT #:	WD-011 J0103	PROJECT TITLE: **Install Tank Throttling Capability**			
Q24J01039999	Water	W & S Renewal & Extension	-	-	100,000
CIP PROJECT #: FICS PROJECT #:	WD-008 J0105	PROJECT TITLE: **Cathodic Protection System**			
Q24J01059999	Water	W & S Renewal & Extension	-	-	26,008

HEMPHILL TREATMENT PLANT

CIP PROJECT #: FICS PROJECT #:	WP-007 J0202	PROJECT TITLE: **Reservoir Expansion, H.T.P.**			
Q24J02029999	Water	W & S Renewal & Extension	238,227	562,374	3,215,798
CIP PROJECT #: FICS PROJECT #:	WP-063 J0203	PROJECT TITLE: **Clearwell Expansion, H.T.P.**			
Q24J02039999	Water	W & S Renewal & Extension	-	54,438	67,177
Q24J02039999	Water	1993 W & S Construction	567,781	7,037,704	5,894,514
		Project Total	567,781	7,092,142	5,961,691
CIP PROJECT #: FICS PROJECT #:	WP-044 J0204	PROJECT TITLE: **Hemphill, General Improvements,**			
Q24J02049999	Water	W & S Renewal & Extension	41,442	242,514	2,813,213
Q24J02049999	Water	W & S Construction	-	-	5,740
		Project Total	41,442	242,514	2,818,953

1996 BUDGET

CAPITAL PROJECTS

ENVIRONMENTAL PROTECTION AND ENHANCEMENT

WATER SUPPLY

HEMPHILL TREATMENT PLANT (Continued)

CENTER	DEPARTMENT	FUND	1994 EXPENSES	1995 EXPENSES	1996 BUDGET
CIP PROJECT #:	WP-005	PROJECT TITLE: **Hemphill, Bulk Chemical Feed System**			
FICS PROJECT #:	J0205				
Q24J02059999	Water	W & S Renewal & Extension	-	145,795	4,120,052
CIP PROJECT #:	WP-040	PROJECT TITLE: **Hemphill, Flocculation Basin**			
FICS PROJECT #:	J0206				
Q24J02069999	Water	W & S Renewal & Extension	-	-	328,105

HEMPHILL TREATMENT PLANT

CIP PROJECT #:		PROJECT TITLE: **Replace 1923 Filter (Hemphill)**			
FICS PROJECT #:	J0209				
Q24J02099999	Water	W & S Renewal & Extension	-	-	5,500,000

HEMPHILL SETTLED SOLIDS

CIP PROJECT #:	WP-101	PROJECT TITLE: **General Improvements, Hemphill Settled Solids**			
FICS PROJECT #:	J0301				
Q26J03019999	Water	W & S Renewal & Extension	-	-	147,000

HEMPHILL PUMPING STATION

CIP PROJECT #:	WP-017	PROJECT TITLE: **Hemphill Pumping Station Renovation**			
FICS PROJECT #:	J0401				
Q24J04019999	Water	W & S Renewal & Extension	40,079	247,691	526,594
Q24J04019999	Water	1993 W & S Construction	3,033,146	11,963,000	10,757,096
		Project Total	3,073,225	12,210,691	11,283,690

1996 BUDGET

CAPITAL PROJECTS

ENVIRONMENTAL PROTECTION AND ENHANCEMENT

WATER SUPPLY

HEMPHILL PUMPING STATION (Continued)

CENTER	DEPARTMENT	FUND	1994 EXPENSES	1995 EXPENSES	1996 BUDGET
CIP PROJECT #: FICS PROJECT #:	WP-017 J0402	PROJECT TITLE: **Discharge Piping H.P.S.**			
Q24J04029999	Water	W & S Renewal & Extension	645,101	248,193	9,098,541
CIP PROJECT #: FICS PROJECT #:	WP-044 J0403	PROJECT TITLE: **General Improvements, H.P.S.**			
Q24J04039999	Water	W & S Renewal & Extension	-	95,424	42,750
CIP PROJECT #: FICS PROJECT #:	N/A J0404	PROJECT TITLE: **Reservoir Pumping Station Tunnel**			
Q24J04049999	Water	W & S Renewal & Extension	-	-	80,204

CHATTAHOOCHEE TREATMENT PLANT

CIP PROJECT #: FICS PROJECT #:	WP-006 J0502	PROJECT TITLE: **Expand Clearwell, C. T. P.**			
Q24J05029999	Water	W & S Renewal & Extension	-	-	800,000
Q24J05029999	Water	1993 W & S Construction	-	-	7,700,000
		Project Total	-	-	8,500,000
CIP PROJECT #: FICS PROJECT #:	WP-012, 015, 031 J0504	PROJECT TITLE: **General Improvements, C. T. P.**			
Q24J05049999	Water	W & S Renewal & Extension	-	49,213	3,187,964
CIP PROJECT #: FICS PROJECT #:	WP-011 J0508	PROJECT TITLE: **Upgrade Chemical Storage & Feed Station**			
Q24J05089999	Water	W & S Renewal & Extension	-	-	120,026

1996 BUDGET

CAPITAL PROJECTS

ENVIRONMENTAL PROTECTION AND ENHANCEMENT

WATER SUPPLY

CHATTAHOOCHEE TREATMENT PLANT

CENTER	DEPARTMENT	FUND	1994 EXPENSES	1995 EXPENSES	1996 BUDGET
CIP PROJECT #: FICS PROJECT #:	WP-029 J0511	PROJECT TITLE: **River Sill Improvements**			
Q24J05119999	Water	W & S Renewal & Extension	-	162,764	922,704
CIP PROJECT #: FICS PROJECT #:	WP-092 J0512	PROJECT TITLE: **Yard Piping, Chatt. Treatment**			
Q24J05129999	Water	W & S Renewal & Extension	205,540	24,868	800,900

CHATTAHOOCHEE SETTLED SOLIDS

CIP PROJECT #: FICS PROJECT #:	WP-106 J0601	PROJECT TITLE: **General Improvements, C.S.S.**			
Q24J06019999	Water	W & S Renewal & Extension	-	66,872	42,438

CHATTAHOOCHEE PUMPING STATION

CIP PROJECT #: FICS PROJECT #:	WP-099 J0701	PROJECT TITLE: **General Improvements, C.P.S.**			
Q24J07019999	Water	W & S Renewal & Extension	26,565	-	198,435
CIP PROJECT #: FICS PROJECT #:	WP-003 J0702	PROJECT TITLE: **Chattahoochee Pump Station Ren.**			
Q24J07029999	Water	W & S Renewal & Extension	1,166,262	257,705	36,693

DISTRIBUTION

CIP PROJECT #: FICS PROJECT #:	WD-002 J0803	PROJECT TITLE: **Water Mains, Various Locations**			
Q27J08039999	Water	W & S Renewal & Extension	2,387,343	2,551,223	7,304,530

1996 BUDGET

CAPITAL PROJECTS

ENVIRONMENTAL PROTECTION AND ENHANCEMENT

WATER SUPPLY

DISTRIBUTION (Continued)

CENTER	DEPARTMENT	FUND	1994 EXPENSES	1995 EXPENSES	1996 BUDGET
CIP PROJECT #:	**WD-002**	PROJECT TITLE: **New Mains, Reimbursement**			
FICS PROJECT #:	**J0806**				
Q27J0806LAF0	Water	W & S Renewal & Extension	-	-	1,408,748
Q27J0806QED0	Water	W & S Renewal & Extension	-	-	50,000
Q27J0806QND0	Water	W & S Renewal & Extension	63,922	34,378	-
		Project Total	63,922	34,378	1,458,748
CIP PROJECT #:	**WP-107**	PROJECT TITLE: **Hydraulic Study**			
FICS PROJECT #:	**J0809**				
Q27J08099999	Water	W & S Renewal & Extension	383,920	12,709	292,634

WATER SUPPORT SERVICE FACILITIES

CIP PROJECT #:	**WS-015**	PROJECT TITLE: **Construction and Maintenance Facilities**			
FICS PROJECT #:	**J0904**				
Q24J09049999	Water	W & S Renewal & Extension	5,292	-	2,090,203

NORTH AREA TREATMENT PLANT

CIP PROJECT #:	**N/A**	PROJECT TITLE: **Development, North Area Treatment Plant**			
FICS PROJECT #:	**J1001**				
Q21J10019999	Water	W & S Renewal & Extension	10,181	-	2,061,410

HEMPHILL MAINTENANCE COMPLEX

CIP PROJECT #:	**WS-014**	PROJECT TITLE: **H.M.C. General Improvements**			
FICS PROJECT #:	**J1101/J1202**				
Q24J11019999	Water	W & S Renewal & Extension	-	100,500	69,500
Q24J12029999	Water	W & S Renewal & Extension	-	-	104,110
		Project Total	-	100,500	173,610

1996 BUDGET

GRANT AND NON-CAPITAL PROJECTS

INTRODUCTION

This section contains the 1996 budgets for each project funded with grant or other monies which is neither part of the operating budget of a department nor a city capital project. (City capital projects funded in whole or in part from grant funds are shown in the Capital Projects Section. Capital improvements to property of other parties, such as community organizations, which are funded by grant funds, are shown in this section.) Grant projects, representing projects funded wholly or in part by other governmental units, are established to account for costs associated with specific grants or program activities within grants. Other projects are established for specific purposes to account for costs associated with activities of a non-recurring nature which are not part of the operating budget of a city department.

Included in this section are budgets for current debt service requirements, which are established in the City's accounting system as projects. These debt service projects are related to long-term bonds outstanding, and represent past payments and 1995 requirements for debt administration and principal and interest payments for capital projects.

An examination of the City's debt structure reveals a strong position with respect to the capacity to issue additional debt and the impact on operating budgets.

What is not revealed is the need to finance many capital projects either through long-term debt or other funding alternatives. The authority to issue additional debt must come from the electorate. The electorate approved a large bond referendum in 1994 to fund much needed improvements to the City's infrastructure. The Sears building acquisition and renovation project which is being funded through a long-term mortgage loan is a good example of alternative capital financing necessary to cost-effectively satisfy critical capital improvement requirements. See Appendix for additional information on outstanding debt.

Each Grant or Non-Capital Projects section is in a programmatic format, based upon broad program categories and subcategorizes. The major categories and subcategories are as follows:

Neighborhood Preservation & Urban Development	Housing Rehabilitation Public Housing Neighborhood Facilities Public Improvements Parks, Playgrounds and Other Facilities Homeless Facilities
Economic Development	Improvement Loans Job Training Economic Enhancement/Development Urban Renewal/Completion Education
Human Development	Social Services Job Training Historic Preservation Handicap Accessibility Education

1996 BUDGET

GRANT AND NON-CAPITAL PROJECTS

INTRODUCTION (Continued)

Cultural Affairs	Theatrical Events Musical Events Dance Performances Exhibitions (Visual Arts) Education
Miscellaneous Projects	Miscellaneous Cultural Activities Special Support Services
Urban Environment Enhancements	Removal of Architectural Barriers Historic Preservation
Special Trust Operations	Perpetual Care Miscellaneous Trust Activities
Planning, Administration and Project Reserves	Planning Administration Project Reserves
Tax Levies (Assessments)	Court Fines
Debt Service	Debt Service Administration General Obligation Bonds Airport Bonds Water and Sewer Bonds Airport Bonds Water and Sewer Bonds Parks and Recreation Bonds

Why repeated

Projects are shown under the appropriate program heading, regardless of funding source.

1996 BUDGET

GRANT AND NON-CAPITAL PROJECTS

NEIGHBORHOOD PRESERVATION & URBAN DEVELOPMENT

HOUSING REHABILITATION ADMIN

CENTER	DEPARTMENT	FUND	1994 EXPENSES	1995 EXPENSES	1996 BUDGET
CDBG PROJECT #: CD-07	PROJECT TITLE: Housing Rehabilitation				
FICS PROJECT #: P0103					
U11P0103A5YA	Housing & Comm. Dev.	Community Development	-	-	-
U21P0103A5TA	Housing & Comm. Dev.	Community Development	225	-	801
U21P0103A5XA	Housing & Comm. Dev.	Community Development	2,351	-	219
U21P0103A5YA	Housing & Comm. Dev.	Community Development	-	-	-
U31P0103A5XA	Housing & Comm. Dev.	Community Development	-	-	-
U31P0103A5YA	Housing & Comm. Dev.	Community Development	1,764	-	-
U31P0103A5ZA	Housing & Comm. Dev.	Community Development	131,145	-	51,016
U31P0103A5ZA	Housing & Comm. Dev.	Community Development	-	258,448	16,237
	Project Total		135,485	258,448	68,273
CDBG PROJECT #: CD-288	PROJECT TITLE: Home Improvement Loan Program				
FICS PROJECT #: P0104					
U21P0104A5RA	Housing & Comm. Dev.	Community Development	59,349	19,204	-
CDBG PROJECT #: CD-107	PROJECT TITLE: Home Emergency Repair				
FICS PROJECT #: P0106					
U21P0106A5RA	Housing & Comm. Dev.	Community Development	-	7,500	778
U21P0106A5TA	Housing & Comm. Dev.	Community Development	-	-	3,450
	Project Total		-	7,500	4,228
CDBG PROJECT #: CD-104	PROJECT TITLE: Housing Weatherization Program				
FICS PROJECT #: P0109					
U21P0109A5YA	Housing & Comm. Dev.	Community Development	28,834	-	-
U31P0109A5ZA	Housing & Comm. Dev.	Community Development	134,365	22,635	-
U31P0109A51A	Housing & Comm. Dev.	Community Development	-	137,111	26,411
	Project Total		163,199	159,746	26,411
CDBG PROJECT #: CD-55	PROJECT TITLE: Housing Code Inspection				
FICS PROJECT #: P0111					
U21P0111A5YA	Housing & Comm. Dev.	Community Development	1,147	11,388	862
U21P0111A5ZA	Housing & Comm. Dev.	Community Development	195,158	4,803	660
U21P0111A51A	Housing & Comm. Dev.	Community Development	-	164,035	59,291
	Project Total		196,305	180,226	60,813

1996 BUDGET

GRANT AND NON-CAPITAL PROJECTS

NEIGHBORHOOD PRESERVATION & URBAN DEVELOPMENT

HOUSING REHABILITATION (Continued)

CENTER	DEPARTMENT	FUND	1994 EXPENSES	1995 EXPENSES	1996 BUDGET
CDBG PROJECT #: **CD-09**		PROJECT TITLE: **Housing Rehabilitation Leveraging**			
FICS PROJECT #: **P0112**					
U21P0112A5KA	Housing & Comm. Dev.	Community Development	4,080	-	1,819
U21P0112A5PA	Housing & Comm. Dev.	Community Development	650	-	2,039
U21P0112A5WA	Housing & Comm. Dev.	Community Development	72,166	19,083	24,452
U21P0112A5LA	Housing & Comm. Dev.	Trust	-	-	790
	Project Total		76,896	19,083	29,100
CDBG PROJECT #: **N/A**		PROJECT TITLE: **Rental Rehabilitation**			
FICS PROJECT #: **P0115**					
U21P0115BGBO	Housing & Comm. Dev.	Rental Rehabilitation Trust	288	659	5,287
U21P0115BGFO	Housing & Comm. Dev.	Rental Rehabilitation Trust	-	-	107,267
U21P0115BGGO	Housing & Comm. Dev.	Rental Rehabilitation Trust	-	545	35,196
U21P0115BGHO	Housing & Comm. Dev.	Rental Rehabilitation Trust	54,179	-	39,640
	Project Total		54,467	1,204	187,390
CDBG PROJECT #: **CD-05**		PROJECT TITLE: **Escrow-Home Repair/Low-Mod/ Sponsor Rehabilitation Program**			
FICS PROJECT #: **P0118**					
U21P0118A5BA	Housing & Comm. Dev.	Trust	-	-	247
CDBG PROJECT #: **CD-17**		PROJECT TITLE: **Sponsor Housing Rehabilitation Program**			
FICS PROJECT #: **P0119**					
U21P0119A5EA	Housing & Comm. Dev.	Trust	-	-	164
CDBG PROJECT #: **CD-55**		PROJECT TITLE: **Housing Code Assistance**			
FICS PROJECT #: **P0121**					
U21P0121A5HA	Housing & Comm. Dev.	Trust	-	-	10,880

1996 BUDGET

GRANT AND NON-CAPITAL PROJECTS

NEIGHBORHOOD PRESERVATION & URBAN DEVELOPMENT

HOUSING REHABILITATION (Continued)

CENTER	DEPARTMENT	FUND	1994 EXPENSES	1995 EXPENSES	1996 BUDGET
CDBG PROJECT #: **CD-05**	PROJECT TITLE: **Atlanta Affordable Home Ownership**				
FICS PROJECT #: **P0130**					
U21P0130A5QA	Housing & Comm. Dev.	Community Development	182,063	66,813	62,440
U21P0130A5RA	Housing & Comm. Dev.	Community Development	28,103	42,528	8,660
U21P0130A5TA	Housing & Comm. Dev.	Community Development	19,908	10,574	-
U21P0130A5WA	Housing & Comm. Dev.	Community Development	57,480	-	13,448
U31P0130A5ZA	Housing & Comm. Dev.	Community Development	48,919	97,343	3,739
U31P0130A51A	Housing & Comm. Dev.	Community Development	-	499,076	165,966
	Project Total		336,473	716,334	254,253
CDBG PROJECT #: **CD-304**	PROJECT TITLE: **Small Rental Property Program**				
FICS PROJECT #: **P0132**					
U21P0132A5RA	Housing & Comm. Dev.	Community Development	32,124	28,158	-
CDBG PROJECT #: **CD-331**	PROJECT TITLE: **Summerhill-Primrose Project**				
FICS PROJECT #: **P0133**					
U21P0133A5TA	Housing & Comm. Dev.	Community Development	34,260	-	-
CDBG PROJECT #: **CD-356**	PROJECT TITLE: **Atlanta Neighborhood Housing Service**				
FICS PROJECT #: **P0138**					
U21P0138A5QA	Housing & Comm. Dev.	Community Development	-	-	67,291
CDBG PROJECT #: **CD-356**	PROJECT TITLE: **Main Street/Mill House**				
FICS PROJECT #: **P0140**					
U21P0140A5WA	Housing & Comm. Dev.	Community Development	27,457	-	-
CDBG PROJECT #: **CD-356**	PROJECT TITLE: **Habitat For Humanity Acquisition**				
FICS PROJECT #: **P0144**					
U21P0144A5WA	Housing & Comm. Dev.	Community Development	43,500	-	-

1996 BUDGET

GRANT AND NON-CAPITAL PROJECTS

NEIGHBORHOOD PRESERVATION & URBAN DEVELOPMENT

HOUSING REHABILITATION (Continued)

CENTER	DEPARTMENT	FUND	1994 EXPENSES	1995 EXPENSES	1996 BUDGET
CDBG PROJECT #: **CD-356**	PROJECT TITLE: **Housing Code Enforcement Assistance**				
FICS PROJECT #: **P0145**					
U21P0145A5QA	Housing & Comm. Dev.	Community Development	109,419	1,845	8,737
U21P0145A5WA	Housing & Comm. Dev.	Community Development	42	-	303
U21P0145A5XA	Housing & Comm. Dev.	Community Development	6,096	9,710	4,008
U21P0145A5YA	Housing & Comm. Dev.	Community Development	119,286	141,286	48,472
U21P0145A5ZA	Housing & Comm. Dev.	Community Development	1,543	-	657
U21P0145A51A	Housing & Comm. Dev.	Community Development	-	-	300
	Project Total		236,386	152,721	62,477
CDBG PROJECT #: **N/A**	PROJECT TITLE: **Home Investment Partnership PR**				
FICS PROJECT #: **P0147**					
U31P0147A3AO	Housing & Comm. Dev.	Home Investment Trust	346,049	-	633,564
U31P0147A3BO	Housing & Comm. Dev.	Home Investment Trust	-	-	453,228
U31P0147A3CO	Housing & Comm. Dev.	Home Investment Trust	-	-	490,827
U31P0147A3DO	Housing & Comm. Dev.	Home Investment Trust	-	-	492,300
	Project Total		346,049	-	2,054,985
CDBG PROJECT #: **N/A**	PROJECT TITLE: **Home Investment Partnership PR**				
FICS PROJECT #: **P0148**					
U31P0148A3AO	Housing & Comm. Dev.	Home Investment Trust	1,591,289	-	354,891
U31P0148A3BO	Housing & Comm. Dev.	Home Investment Trust	1,749,770	-	215,918
U31P0148A3CO	Housing & Comm. Dev.	Home Investment Trust	547,966	-	610,043
U31P0148A3DO	Housing & Comm. Dev.	Home Investment Trust	-	-	1,913,534
	Project Total		3,889,025	-	2,603,673
CDBG PROJECT #: **N/A**	PROJECT TITLE: **Reynoldstown Super Block, PHAS**				
FICS PROJECT #: **P0149**					
U21P0149A5YA	Housing & Comm. Dev.	Community Development	11,718	3,158	124
CDBG PROJECT #: **N/A**	PROJECT TITLE: **Smoke Detectors Program**				
FICS PROJECT #: **P0150**					
W42P0150QNAO	Fire Services	Trust	-	-	4

1996 BUDGET

GRANT AND NON-CAPITAL PROJECTS

NEIGHBORHOOD PRESERVATION & URBAN DEVELOPMENT

HOUSING REHABILITATION (Continued)

CENTER	DEPARTMENT	FUND	1994 EXPENSES	1995 EXPENSES	1996 BUDGET
CDBG PROJECT #: **CD-472**	PROJECT TITLE: **Neighbors Helping Neighbors**				
FICS PROJECT #: **P0151**					
U21P0151A5ZA	Housing & Comm. Dev.	Community Development	-	51,175	2,505
U31P0151A51A	Housing & Comm. Dev.	Community Development	-	-	77,500
	Project Total		-	51,175	80,005
CDBG PROJECT #: **CD-490**	PROJECT TITLE: **Crogman Square**				
FICS PROJECT #: **P0152**					
U21P0152A5ZA	Housing & Comm. Dev.	Community Development	-	-	30,000
U31P0152A51A	Housing & Comm. Dev.	Community Development	-	-	251,516
	Project Total		-	-	281,516
CDBG PROJECT #: **CD-491**	PROJECT TITLE: **Northwest Housing Rehab**				
FICS PROJECT #: **P0153**					
U21P0153A5ZA	Housing & Comm. Dev.	Community Development	-	-	125,000
CDBG PROJECT #: **CD-492**	PROJECT TITLE: **Fern Street Revitalization**				
FICS PROJECT #: **P0154**					
U21P0154A5ZA	Housing & Comm. Dev.	Community Development	-	871	336,296
CDBG PROJECT #: **CD-489**	PROJECT TITLE: **Land Bank Authority**				
FICS PROJECT #: **P0155**					
U21P0155A5ZA	Housing & Comm. Dev.	Community Development	48,255	67,620	-
U31P0155A51A	Housing & Comm. Dev.	Community Development	-	85,928	75,790
	Project Total		48,255	153,548	75,790
CDBG PROJECT #: **CD-**	PROJECT TITLE: **Summerhill Redevelopment Project**				
FICS PROJECT #: **P0156**					
U21P0156A7G0	Housing & Comm. Dev.	Sec. 108 Loan Trust Fund	-	-	3,911,566

1996 BUDGET

GRANT AND NON-CAPITAL PROJECTS

NEIGHBORHOOD PRESERVATION & URBAN DEVELOPMENT

HOUSING REHABILITATION (Continued)

CENTER	DEPARTMENT	FUND	1994 EXPENSES	1995 EXPENSES	1996 BUDGET
CDBG PROJECT #: CD-P0157 FICS PROJECT #:		PROJECT TITLE: **Pryor Street Housing Development**			
U31P0157A51A ✓	Housing & Comm. Dev.	Community Development	-	-	247,050
CDBG PROJECT #: CD-P0158 FICS PROJECT #:		PROJECT TITLE: **Project Extend**			
U31P0158A51A	Housing & Comm. Dev.	Community Development	-	107,983	55,550
CDBG PROJECT #: CD-P0159 FICS PROJECT #:		PROJECT TITLE: **Peoplestown– Residential Inf. I**			
U31P0159A51A ✓	Housing & Comm. Dev.	Community Development	-	-	406,000
CDBG PROJECT #: CD-P0161 FICS PROJECT #:		PROJECT TITLE: **Operational Focus**			
U31P0161A51A ✓	Housing & Comm. Dev.	Community Development	-	126,044	373,956
CDBG PROJECT #: CD-P0162 FICS PROJECT #:		PROJECT TITLE: **Burglar Bar Safety Program**			
W42P0162A51A ✓	Fire Services	Community Development	-	-	71,141
CDBG PROJECT #: CD-P0163 FICS PROJECT #:		PROJECT TITLE: **Smoke Detector Program**			
W42P0163A51A ✓	Fire Services	Community Development	-	22,000	-
CDBG PROJECT #: CD-P0164 FICS PROJECT #:		PROJECT TITLE: **Vine City Site Development & S**			
U31P0164A51A ✓	Housing & Comm. Dev.	Community Development	-	-	75,000

1996 BUDGET

GRANT AND NON-CAPITAL PROJECTS

NEIGHBORHOOD PRESERVATION & URBAN DEVELOPMENT

HOUSING REHABILITATION (Continued)

CENTER	DEPARTMENT	FUND	1994 EXPENSES	1995 EXPENSES	1996 BUDGET
CDBG PROJECT #: CD-P0165 FICS PROJECT #:	PROJECT TITLE: **Project Harmbee**				
U31P0165A51A	Housing & Comm. Dev.	Community Development	-	-	20,000
CDBG PROJECT #: CD-P0166 FICS PROJECT #:	PROJECT TITLE: **Project Hope**				
U31P0166A51A	Housing & Comm. Dev.	Community Development	-	185,992	314,008
CDBG PROJECT #: CD-P0168 FICS PROJECT #:	PROJECT TITLE: **Pittsburgh Partnership Roof Re**				
U31P0168A51A	Housing & Comm. Dev.	Community Development	-	-	115,000
CDBG PROJECT #: CD-P0188 FICS PROJECT #:	PROJECT TITLE: **Milton Ave. Shelter**				
U51P0188BJL0	Housing & Comm. Dev.	Community Development	-	6,966	15,265
CDBG PROJECT #: CD-P0196 FICS PROJECT #:	PROJECT TITLE: **The Bridge**				
U51P0196BJL0	Housing & Comm. Dev.	Community Development	-	29,953	5,047

1996 BUDGET

GRANT AND NON-CAPITAL PROJECTS

NEIGHBORHOOD PRESERVATION & URBAN DEVELOPMENT

PUBLIC HOUSING

CENTER	DEPARTMENT	FUND	1994 EXPENSES	1995 EXPENSES	1996 BUDGET
CDBG PROJECT #: **CD-286**		PROJECT TITLE: **Kimberly Courts Groundwork**			
FICS PROJECT #: **P0211**					
N12P0211A5RA	Parks Rec.& Cultural Aff.	Community Development	-	-	4,286
N12P0211A5TA	Parks Rec.& Cultural Aff.	Community Development	-	-	8,000
	Project Total		-	-	12,286
CDBG PROJECT #: **N/A**		PROJECT TITLE: **Section 8 Annual Contributions**			
FICS PROJECT #: **P0215**					
U21P0215BBAO	HOUSING & COMM. DEV.	INTERGOVERNMENTAL GRANT	222,024	242,053	586,463
U21P0215BBBO	HOUSING & COMM. DEV.	INTERGOVERNMENTAL GRANT	708,696	744,586	16,659,368
U21P0215BBCO	HOUSING & COMM. DEV.	INTERGOVERNMENTAL GRANT	-	70,474	1,927,766
U21P0215BBDO	HOUSING & COMM. DEV.	INTERGOVERNMENTAL GRANT	-	-	4,344,000
	PROJECT TOTAL		930,720	1,057,113	23,517,597
CDBG PROJECT #: CD-338B, SP-02		PROJECT TITLE: CARVER HOMES			
FICS PROJECT #: P0218					
N12P0218BLBO	PARKS REC.& CULTURAL AFF.	COMMUNITY DEVELOPMENT	0	-	364
CDBG PROJECT #: CD-338D, SP-04		PROJECT TITLE: TECHWOOD/CLARK HOWELL			
FICS PROJECT #: P0220					
N12P0220BLDO	PARKS REC.& CULTURAL AFF.	COMMUNITY DEVELOPMENT	-	-	1,688
CDBG PROJECT #: **N/A**		PROJECT TITLE: **Project C.L.E.A.N. (Community and Law Enforcement Against Narcotics)**			
FICS PROJECT #: **P0221**					
N11P0221KQBO	Parks Rec.& Cultural Aff.	Intergovernmental Grant	158	-	446
N11P0221KQCO	Parks Rec.& Cultural Aff.	Intergovernmental Grant	35,096	-	-
X21P0221KQBO	Police Services	Intergovernmental Grant	9,514	-	-
X21P0221KQCO	Police Services	Intergovernmental Grant	316,639	-	-
	Project Total		361,407	-	446

1996 BUDGET

GRANT AND NON-CAPITAL PROJECTS

NEIGHBORHOOD PRESERVATION & URBAN DEVELOPMENT

PUBLIC HOUSING CONTINUED ?

CENTER	DEPARTMENT	FUND	1994 EXPENSES	1995 EXPENSES	1996 BUDGET
CDBG PROJECT #: **N/A**		PROJECT TITLE: **Direction Sports II**			
FICS PROJECT #: **P0222**					
N11P0222QFBO	Parks Rec.& Cultural Aff.	Intergovernmental Grant	81,691	-	15,909
CDBG PROJECT #: **N/A**		PROJECT TITLE: **Weed And Seed Program**			
FICS PROJECT #: **P0223**					
N11P0223B3CO	Parks Rec.& Cultural Aff.	Intergovernmental Grant	65,614	83,084	83,690
CDBG PROJECT #: **N/A**		PROJECT TITLE: **A. H. A. Drug Elimination Program**			
FICS PROJECT #: **P0224**					
X11P0224QFCO	Police Services	Intergovernmental Grant	-	-	825,000
X11P0224QFDO	Police Services	Intergovernmental Grant	-	397,076	1,12,924
X11P0224QFEO	Police Services	Intergovernmental Grant	370,799	207,592	1,609
X11P0224QFFO	Police Services	Intergovernmental Grant	387,349	555,302	737,349
	Project Total		758,148	1,159,970	2,666,882
CDBG PROJECT #:		PROJECT TITLE: **Asset Forfeiture**			
FICS PROJECT #: **P0225**					
X11P02253H0	Police Services	Intergovernmental Grant	-	247,453	252,247
CDBG PROJECT #: **CD-220**		PROJECT TITLE: **Southside Butler Street YMCA**			
FICS PROJECT #: **P0303**					
N12P03039999	Parks Rec.& Cultural Aff.	Park Improvement	-	-	878

1996 BUDGET

GRANT AND NON-CAPITAL PROJECTS

NEIGHBORHOOD PRESERVATION & URBAN DEVELOPMENT

NEIGHBORHOOD FACILITIES CONTINUED

CENTER	DEPARTMENT	FUND	1994 EXPENSES	1995 EXPENSES	1996 BUDGET
CDBG PROJECT #: **CD-279**	PROJECT TITLE: **Intergenerational Resource Center**				
FICS PROJECT #: **P0316**					
U21P0316A5QA	Housing & Comm. Dev.	Community Development	48,196	-	-
U21P0316A5YA	Housing & Comm. Dev.	Community Development	2,267	-	-
U21P03169999	Housing & Comm. Dev.	Agency Fund	18,237	9,486	530
	Project Total		68,700	9,486	530
CDBG PROJECT #: **CD-294**	PROJECT TITLE: **Nexus**				
FICS PROJECT #: **P0318**					
N12P0318A5XA	Parks Rec.& Cultural Aff.	Community Development	99,855	3,074	-
CDBG PROJECT #: **CD-337**	PROJECT TITLE: **Capitol Area Ministries**				
FICS PROJECT #: **P0320**					
N12P0320A5YA	Parks Rec.& Cultural Aff.	Community Development	-	4,510	455
CDBG PROJECT #: **CD-349**	PROJECT TITLE: **Butler Street Boys Branch**				
FICS PROJECT #: **P0321**					
U21P0321A5TA	Housing & Comm. Dev.	Community Development	-	43,215	185,624
CDBG PROJECT #: **CD-342**	PROJECT TITLE: **Quicksilver Track Club**				
FICS PROJECT #: **P0323**					
N12P0323A5TA	Parks Rec.& Cultural Aff.	Community Development	17,621	-	-
CDBG PROJECT #: **CD-363**	PROJECT TITLE: **SCLC Women's Renovation**				
FICS PROJECT #: **P0325**					
U21P0325A5QA	Housing & Comm. Dev.	Community Development	-	100,000	-
U21P0325A5WA	Housing & Comm. Dev.	Community Development	-	78,959	6,239
U21P0325A5XA	Housing & Comm. Dev.	Community Developmen	-	-	4,232
	Project Total		-	178,959	10,471

1996 BUDGET

GRANT AND NON-CAPITAL PROJECTS

NEIGHBORHOOD PRESERVATION & URBAN DEVELOPMENT

NEIGHBORHOOD FACILITIES (Continued)

CENTER	DEPARTMENT	FUND	1994 EXPENSES	1995 EXPENSES	1996 BUDGET
CDBG PROJECT #: **CD-364**	PROJECT TITLE: **Legal Aid Restoration**				
FICS PROJECT #: **P0326**					
G42P0326A5HA	Administrative Services	Community Development	-	350	1,000
G81P0326A5HA	Administrative Services	Community Development	6,650	-	-
	Project Total		6,650	350	1,000
CDBG PROJECT #: **CD-361**	PROJECT TITLE: **Clark-Atlanta University Head Start**				
FICS PROJECT #: **P0327**					
U21P0327A5QA	Housing & Comm. Dev.	Community Development	6,210	250,790	-
U21P0327A5ZA	Housing & Comm. Dev.	Community Development	-	34,852	476
	Project Total		6,210	285,642	476
CDBG PROJECT #: **CD-455**	PROJECT TITLE: **William Holmes Borders After C**				
FICS PROJECT #: **P0328**					
U21P0328A5TA	Housing & Comm. Dev.	Community Development	35,000	11,098	-
U21P0328A5XA	Housing & Comm. Dev.	Community Development	17,800	-	2,200
	Project Total		52,800	11,098	2,200
CDBG PROJECT #: **CD-446**	PROJECT TITLE: **Ashby Circle Playlot**				
FICS PROJECT #: **P0330**					
N12P0330A5XA	Parks Rec.& Cultural Aff.	Community Development	31,599	38,901	-
CDBG PROJECT #: **CD-447**	PROJECT TITLE: **Butler YMCA/Whitehead Branch**				
FICS PROJECT #: **P0331**					
N12P0331A5MA	Parks Rec.& Cultural Aff.	Community Development	-	-	22,090
N12P0331A5RA	Parks Rec.& Cultural Aff.	Community Development	-	-	32,727
N12P0331A5TA	Parks Rec.& Cultural Aff.	Community Development	-	-	180,732
N12P0331A5XA	Parks Rec.& Cultural Aff.	Community Development	-	-	25,000
N12P0331A5ZA	Parks Rec.& Cultural Aff.	Community Development	-	-	52,078
	Project Total		-	-	312,627

1996 BUDGET

GRANT AND NON-CAPITAL PROJECTS

NEIGHBORHOOD PRESERVATION & URBAN DEVELOPMENT

NEIGHBORHOOD FACILITIES (continued)

CENTER	DEPARTMENT	FUND	1994 EXPENSES	1995 EXPENSES	1996 BUDGET
CDBG PROJECT #: **CD-217**	PROJECT TITLE: **SE Community Cultural Center**				
FICS PROJECT #: **P0339**					
N12P0339A5PA	Parks Rec.& Cultural Aff.	Community Development	-	-	1,971
N12P0339A5QA	Parks Rec.& Cultural Aff.	Community Development	-	-	1,931
N12P0339A5RA	Parks Rec.& Cultural Aff.	Community Development	62,046	-	3,827
N12P0339A5TA	Parks Rec.& Cultural Aff.	Community Development	-	-	2,879
	Project Total		62,046	-	10,608
CDBG PROJECT #: **CD-457**	PROJECT TITLE: **Genesis Shelters**				
FICS PROJECT #: **P0340**					
U21P0340A5YA	Housing & Comm. Dev.	Community Development	22,432	-	-
CDBG PROJECT #: **CD-216**	PROJECT TITLE: **Little Five Points Community Center**				
FICS PROJECT #: **P0341**					
N12P0341A5EA	Parks Rec.& Cultural Aff.	Community Development	16,809	-	-
N12P0341A5HA	Parks Rec.& Cultural Aff.	Community Development	20,292	-	-
N12P0341A5LA	Parks Rec.& Cultural Aff.	Community Development	33,191	-	-
N12P0341A5YA	Parks Rec.& Cultural Aff.	Community Development	29,708	-	-
	Project Total		100,000	-	-

1996 BUDGET

GRANT AND NON-CAPITAL PROJECTS

NEIGHBORHOOD PRESERVATION & URBAN DEVELOPMENT

NEIGHBORHOOD FACILITIES (continued)

CENTER	DEPARTMENT	FUND	1994 EXPENSES	1995 EXPENSES	1996 BUDGET
CDBG PROJECT #: **N/A** FICS PROJECT #: **P0342**		PROJECT TITLE: **Atlanta Urban Tree House Project**			
N31P0342AVAO	Parks Rec.& Cultural Aff.	Intergovernmental Grant	3,701	630	344
CDBG PROJECT #: **CD-495** FICS PROJECT #: **P0343**		PROJECT TITLE: **MLK, JR. Community Center**			
G41P0343A5QA	Administrative Services	Community Development	-	-	39,000
G41P0343A5ZA	Administrative Services	Community Development	-	298,378	159,622
	Project Total		-	298,378	198,622
CDBG PROJECT #: **CD-493** FICS PROJECT #: **P0344**		PROJECT TITLE: **Northwest Branch, YMCA**			
N12P0344A5XA	Parks Rec.& Cultural Aff.	Community Development	-	-	25,000
CDBG PROJECT #: **CD-447** FICS PROJECT #: **P0352**		PROJECT TITLE: **Butler St. YMCA Westside Branch**			
N12P0352A5ZA	Parks Rec.& Cultural Aff.	Community Development	-	-	96,552
CDBG PROJECT #: **CD-** FICS PROJECT #: **P0353**		PROJECT TITLE: **Quality Living Services Wellne**			
U31P0353A51A	Housing & Comm. Dev.	Community Development	-	-	150,000
CDBG PROJECT #: **CD-** FICS PROJECT #: **P0354**		PROJECT TITLE: **Alternate Life Paths Expansion**			
U31P0354A51A	Housing & Comm. Dev.	Community Development	-	-	23,000
CDBG PROJECT #: **CD-** FICS PROJECT #: **P0355**		PROJECT TITLE: **Alternate Life Paths Expansion**			
N12P0355A51A	Parks Rec.& Cultural Aff.	Community Development	-	-	25,000

1996 BUDGET

GRANT AND NON-CAPITAL PROJECTS

NEIGHBORHOOD PRESERVATION & URBAN DEVELOPMENT

PUBLIC IMPROVEMENTS

CENTER	DEPARTMENT	FUND	1994 EXPENSES	1995 EXPENSES	1996 BUDGET
CDBG PROJECT #:	CD-34	PROJECT TITLE: **Street/Sidewalk Assessment Program**			
FICS PROJECT #:	P0404				
J63P0404A5KA	Finance	Community Development	1,558	-	-
J63P0404A5MA	Finance	Community Development	515	-	-
J63P0404A5RA	Finance	Community Development	22,634	-	450
J63P0404A5WA	Finance	Community Development	9,932	2,145	16,714
J63P0404A5ZA	Finance	Community Development	-	-	61,537
	Project Total		34,639	2,145	78,701
CDBG PROJECT #:	N/A	PROJECT TITLE: **Local Assistance Road Program (LARP)**			
FICS PROJECT #:	P0407				
M23P0407KWLO	Public Works	Intergovernmental Grant	-	-	73,342
M23P0407KWMO	Public Works	Intergovernmental Grant	-	-	21,363
M23P0407KWPO	Public Works	Intergovernmental Grant	-	-	47,682
M23P0407KWQO	Public Works	Intergovernmental Grant	-	-	33,501
M23P0407KWRO	Public Works	Intergovernmental Grant	-	-	49,966
M23P0407KWUO	Public Works	Intergovernmental Grant	-	-	28
M23P0407KWVO	Public Works	Intergovernmental Grant	-	-	-
M23P0407KWXO	Public Works	Intergovernmental Grant	-	-	-
M23P0407KWYO	Public Works	Intergovernmental Grant	-	-	11,418
M23P0407KWZO	Public Works	Intergovernmental Grant	-	-	76,637
M23P0407KXAO	Public Works	Intergovernmental Grant	-	-	12,592
M23P0407KXCO	Public Works	Intergovernmental Grant	-	-	21,766
M23P0407KXGO	Public Works	Intergovernmental Grant	-	-	1,224
M23P0407KXJO	Public Works	Intergovernmental Grant	-	-	12,727
M23P0407KXKO	Public Works	Intergovernmental Grant	-	-	-
M23P0407KXLO	Public Works	Intergovernmental Grant	-	-	469
	Project Total		-	-	362,715
CDBG PROJECT #:	CD-488	PROJECT TITLE: **Herndon Building Demolition**			
FICS PROJECT #:	P0413				
U21P0413A5RA	Housing & Comm. Dev.	Community Development	-	-	154,931
U21P0413A5XA	Housing & Comm. Dev.	Community Development	-	-	1,000
U21P0413A5YA	Housing & Comm. Dev.	Community Development	-	-	55,011
U21P0413A5ZA	Housing & Comm. Dev.	Community Development	-	-	139,058
	Project Total		-	-	350,000
CDBG PROJECT #:	N/A	PROJECT TITLE: **SOS! (Save Outdoor Sculptures)**			
FICS PROJECT #:	P0505				
N41P0505QQAO	Parks Rec.& Cultural Aff.	Intergovernmental Grant	5,013	-	12,064

1996 BUDGET

GRANT AND NON-CAPITAL PROJECTS

NEIGHBORHOOD PRESERVATION & URBAN DEVELOPMENT

PARKS, PLAYGROUNDS AND OTHER FACILITIES

CENTER	DEPARTMENT	FUND	1994 EXPENSES	1995 EXPENSES	1996 BUDGET
CDBG PROJECT #: N/A FICS PROJECT #: P0606		PROJECT TITLE: **Tree Inventory**			
N12P0606RCAO	Parks Rec.& Cultural Aff.	Intergovernmental Grant	-	9,240	760
CDBG PROJECT #: N/A FICS PROJECT #: P0607		PROJECT TITLE: **Arboricultural Specs & Standards**			
N12P0607RCBO	Parks Rec.& Cultural Aff.	Intergovernmental Grant	13	-	5,282
CDBG PROJECT #: N/A FICS PROJECT #: P0608		PROJECT TITLE: **Water Works Lodge**			
N12P06089999	Parks Rec.& Cultural Aff.	Trust	676	6,473	22,520
CDBG PROJECT #: FICS PROJECT #: P0609		PROJECT TITLE: **Olympic Tree Planting Program**			
N12P0609RCC0	Parks Rec.& Cultural Aff.	Intergovernmental Grant	-	-	10,000
CDBG PROJECT #: FICS PROJECT #: P0704		PROJECT TITLE: **Domestic and Family violence P**			
X11P074KQD0	Police Services	Intergovernmental Grant	-	-	421,312
CDBG PROJECT #: N/A FICS PROJECT #: P0803		PROJECT TITLE: **Atlanta Environmental Priority**			
L11P0803BRVO	Planning and Development	Intergovernmental Grant	9,769	5,152	1,937
CDBG PROJECT #: N/A FICS PROJECT #: P0804		PROJECT TITLE: **Bicycle Route Master Plan**			
L34P0804KFAO	Planning and Development	Intergovernmental Grant	11,645	23,356	-
L34P0804KFCO	Planning and Development	Intergovernmental Grant	-	12,448	2,552
	Project Total		11,645	35,804	2,552
CDBG PROJECT #: FICS PROJECT #: P0805		PROJECT TITLE: **Chattahoochee River Park Plan**			
L11P0805KEG0	Planning and Development	Intergovernmental Grant	-	4,764	32,736

1996 BUDGET

GRANT AND NON-CAPITAL PROJECTS

NEIGHBORHOOD PRESERVATION & URBAN DEVELOPMENT

HOMELESS FACILITIES

CENTER	DEPARTMENT	FUND	1994 EXPENSES	1995 EXPENSES	1996 BUDGET
CDBG PROJECT #: CD-234	PROJECT TITLE: **St. Jude's House**				
FICS PROJECT #: P1002					
U21P1002A5TA ✓	Housing & Comm. Dev	Community Development	-	-	1,637
U21P1002A5WA ✓	Housing & Comm. Dev.	Community Development	4,614	-	44,909
	Project Total		4,614	-	46,546
CDBG PROJECT #: CD-236	PROJECT TITLE: **Achor**				
FICS PROJECT #: P1004					
U21P1004A5YA ✓	Housing & Comm. Dev.	Community Development	10,939	-	4,305
CDBG PROJECT #: CD-348	PROJECT TITLE: **Young Adult Guidance Center**				
FICS PROJECT #: P1008					
U21P1008A5TA ✓	Housing & Comm. Dev.	Community Development	34,457	638	6,695
U21P1008A5WA ✓	Housing & Comm. Dev.	Community Development	8,500	2,670	33,500
U21P1008A5XA ✓	Housing & Comm. Dev.	Community Development	-	-	35,330
U21P1008A5YA ✓	Housing & Comm. Dev.	Community Development	-	-	225,000
	Project Total		42,957	3,308	300,525
CDBG PROJECT #: CD-335	PROJECT TITLE: **Jerusalem House**				
FICS PROJECT #: P1010					
U51P1010BMAO ✓	Housing & Comm. Dev.	Intergovernmental Grant	94,852	-	-
U51P1010BMBO ✓	Housing & Comm. Dev.	Intergovernmental Grant	-	108,745	5,077
U51P1010BMCO ✓	Housing & Comm. Dev.	Intergovernmental Grant	-	-	56,900
	Project Total		94,852	108,745	61,977
CDBG PROJECT #: N/A	PROJECT TITLE: **Odyssey III Rehab**				
FICS PROJECT #: P1011					
U21P1011A5ZA ✓	Housing & Comm. Dev.	Community Development	-	-	225,000

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GRANT AND NON-CAPITAL PROJECTS

NEIGHBORHOOD PRESERVATION & URBAN DEVELOPMENT

HOMELESS FACILITIES (Continued)

CENTER	DEPARTMENT	FUND	1994 EXPENSES	1995 EXPENSES	1996 BUDGET
CDBG PROJECT #: **N/A**		PROJECT TITLE: **Welcome House**			
FICS PROJECT #: **P1017**					
U21P1017RAAO	Housing & Comm. Dev.	Intergovernmental Grant	-	-	500,000
CDBG PROJECT #: **N/A**		PROJECT TITLE: **Odyssey III Acquisition**			
FICS PROJECT #: **P1018**					
U21P1018A5WA	Housing & Comm. Dev.	Community Development	12,000	-	-
U21P1018A5YA	Housing & Comm. Dev.	Community Development	250	13,055	9,695
U21P1018BJKO	Housing & Comm. Dev.	Community Development	-	-	100,000
	Project Total		12,250	13,055	109,695
CDBG PROJECT #: **N/A**		PROJECT TITLE: **Edgewood Center**			
FICS PROJECT #: **P1019**					
U12P1019BMAO	Housing & Comm. Dev.	Intergovernmental Grant	-	41,125	-
U51P1019BMBO	Housing & Comm. Dev.	Intergovernmental Grant	-	7,654	25,746
U51P1019BMCO	Housing & Comm. Dev.	Intergovernmental Grant	-	-	68,700
	Project Total		-	48,779	94,446
CDBG PROJECT #: **N/A**		PROJECT TITLE: **AID Atlanta Housing Prog.**			
FICS PROJECT #: **P1020**					
J13P1020BMAO	Finance	Intergovernmental Grant	-	21,619	-
U12P1020BMAO	Housing & Comm. Dev.	Intergovernmental Grant	115,951	-	29,967
U51P1020BMBO	Housing & Comm. Dev.	Intergovernmental Grant	-	298,251	23,435
U51P1020BMCO	Housing & Comm. Dev.	Intergovernmental Grant	-	15,795	145,005
	Project Total		115,951	335,665	198,407
CDBG PROJECT #: **N/A**		PROJECT TITLE: **Lovehouse Supportive Living**			
FICS PROJECT #: **P1021**					
J13P1021BMAO	Finance	Intergovernmental Grant	-	8,598	-
U12P1021BMAO	Housing & Comm. Dev.	Intergovernmental Grant	203,236	-	55,930
U51P1021BMBO	Housing & Comm. Dev.	Intergovernmental Grant	-	33,641	21,759
U51P1021BMCO	Housing & Comm. Dev.	Intergovernmental Grant	-	-	27,700
	Project Total		203,236	42,239	105,389

1996 BUDGET

GRANT AND NON-CAPITAL PROJECTS

NEIGHBORHOOD PRESERVATION & URBAN DEVELOPMENT

HOMELESS FACILITIES (Continued)

CENTER	DEPARTMENT	FUND	1994 EXPENSES	1995 EXPENSES	1996 BUDGET
CDBG PROJECT #: **N/A**		PROJECT TITLE: **AESM House**			
FICS PROJECT #: **P1022**					
U12P1022BMAO	Housing & Comm. Dev.	Intergovernmental Grant	77,340	-	-
U51P1022BMBO	Housing & Comm. Dev.	Intergovernmental Grant	-	70,000	-
U51P1022BMCO	Housing & Comm. Dev.	Intergovernmental Grant	-	6,392	28,608
	Project Total		77,340	76,392	28,608
CDBG PROJECT #: **N/A**		PROJECT TITLE: **Matthews Place**			
FICS PROJECT #: **P1023**					
U12P1023BMAO	Housing & Comm. Dev.	Intergovernmental Grant	98,783	-	1,217
U51P1023BMBO	Housing & Comm. Dev.	Intergovernmental Grant	-	100,000	-
U51P1023BMCO	Housing & Comm. Dev.	Intergovernmental Grant	-	41,658	8,342
	Project Total		98,783	141,658	9,559
CDBG PROJECT #: **N/A**		PROJECT TITLE: **Project Assist**			
FICS PROJECT #: **P1024**					
U12P1024BMAO	Housing & Comm. Dev.	Intergovernmental Grant	-	-	29,600
CDBG PROJECT #: **CD-471**		PROJECT TITLE: **Families Together**			
FICS PROJECT #: **P1025**					
U21P1025A5WA	Housing & Comm. Dev.	Community Development	100,000	-	-
U21P1025BJKO	Housing & Comm. Dev.	Community Development	-	-	76,000
U51P1025BJLO	Housing & Comm. Dev.	Community Development	-	-	91,902
	Project Total		100,000	-	167,902
CDBG PROJECT #: **ES-06**		PROJECT TITLE: **Bell Hall**			
FICS PROJECT #: **P1026**					
U51P1026BJKO	Housing & Comm. Dev.	Community Development	27,249	22,751	-
U51P1026BJLO	Housing & Comm. Dev.	Community Development	-	30,299	37,421
	Project Total		27,249	53,050	37,421

1996 BUDGET

GRANT AND NON-CAPITAL PROJECTS

NEIGHBORHOOD PRESERVATION & URBAN DEVELOPMENT

HOMELESS FACILITIES (Continued)

CENTER	DEPARTMENT	FUND	1994 EXPENSES	1995 EXPENSES	1996 BUDGET
CDBG PROJECT #: N/A FICS PROJECT #: P1027		PROJECT TITLE: **William Holmes Borders Center**			
U51P1027BMBO	Housing & Comm. Dev.	Intergovernmental Grant	11,093	43,236	241
U51P1027BMCO	Housing & Comm. Dev.	Intergovernmental Grant	-	11,182	16,118
	Project Total		11,093	54,418	16,359
CDBG PROJECT #: N/A FICS PROJECT #: P1028		PROJECT TITLE: **New Start (Union Mission)**			
U51P1028BMBO	Housing & Comm. Dev.	Intergovernmental Grant	-	-	57,000
U51P1028BMCO	Housing & Comm. Dev.	Intergovernmental Grant	-	-	28,000
	Project Total		-	-	85,500
CDBG PROJECT #: N/A FICS PROJECT #: P1029		PROJECT TITLE: **Southside Community Living**			
U51P1029BMBO	Housing & Comm. Dev.	Intergovernmental Grant	-	40,000	-
U51P1029BMCO	Housing & Comm. Dev.	Intergovernmental Grant	-	-	97,900
	Project Total		-	40,000	97,900
CDBG PROJECT #: N/A FICS PROJECT #: P1030		PROJECT TITLE: **Jerusalem House - Women with Children**			
U51P1030BMBO	Housing & Comm. Dev.	Intergovernmental Grant	300,000	-	-
CDBG PROJECT #: FICS PROJECT #: P1031		PROJECT TITLE: **Program Project Care**			
U31P1031A51A	Housing & Comm. Dev.	Community Development	-	535,674	14,326
CDBG PROJECT #: FICS PROJECT #: P1032		PROJECT TITLE: **Phoenix House Expansion**			
U31P1032A51A	Housing & Comm. Dev.	Community Development	-	-	308,120

1996 BUDGET

GRANT AND NON-CAPITAL PROJECTS

NEIGHBORHOOD PRESERVATION & URBAN DEVELOPMENT

HOMELESS FACILITIES (Continued)

CENTER	DEPARTMENT	FUND	1994 EXPENSES	1995 EXPENSES	1996 BUDGET
CDBG PROJECT #:		PROJECT TITLE: **Project Assist**			
FICS PROJECT #:	**P1033**				
U31P1033A51A	Housing & Comm. Dev.	Community Development	-	-	55,000
CDBG PROJECT #:		PROJECT TITLE: **Reach House**			
FICS PROJECT #:	**P1034**				
U31P1034A51A	Housing & Comm. Dev.	Community Development	-	-	39,050

ECONOMIC DEVELOPMENT

IMPROVEMENT LOANS

CDBG PROJECT #:	**CD-23**	PROJECT TITLE: **Business Improvement Loan Program**			
FICS PROJECT #:	**Q0101**				
L11Q0101A5XB	Planning and Development	Community Development	178,354	-	-
L11Q0101A5YB	Planning and Development	Community Development	47,479	-	-
U41Q0101A5WB	Housing & Comm. Dev.	Community Development	-	28,903	1,151
U41Q0101A5XB	Housing & Comm. Dev.	Community Development	-	114,609	39,772
U41Q0101A5YB	Housing & Comm. Dev.	Community Development	-	469,855	384,713
	Project Total		225,833	613,367	425,636
CDBG PROJECT #:		PROJECT TITLE: **Phoenix Loan Program**			
FICS PROJECT #:	**Q0108**				
U41Q0108A5YB	Housing & Comm. Dev.	Community Development	-	35,145	75,967
U41Q0108ALJO	Housing & Comm. Dev.	Intergovernmental Grant	-	87,756	912,244
	Project Total		-	122,901	988,211

ECONOMIC ENHANCEMENT DEVELOPMENT

CDBG PROJECT #:	**CD-50**	PROJECT TITLE: **Atlanta Economic Development Corp. Support**			
FICS PROJECT #:	**Q0204**				
U41Q02049999	Housing & Comm. Dev.	General	566,036	548,635	-
D41Q0204A6WO	Executive Offices	Trust	1	-	-
D41Q0204A6YO	Executive Offices	Trust	41,413	21,689	-
D41Q0204A6ZO	Executive Offices	Trust	45,101	24,178	30
	Project Total		652,551	594,502	30

1996 BUDGET

GRANT AND NON-CAPITAL PROJECTS

ECONOMIC DEVELOPMENT

Economic Enhanement/Development (Continued)

CENTER	DEPARTMENT	FUND	1994 EXPENSES	1995 EXPENSES	1996 BUDGET
CDBG PROJECT #: **N/A** FICS PROJECT #: **Q0214**		PROJECT TITLE: **Underground Atlanta**			
D41Q0214A6EO	Executive Offices	Community Development	-	-	40,191
CDBG PROJECT #: **N/A** FICS PROJECT #: **Q0219**		PROJECT TITLE: **Atlanta-Caribbean Trade Conference**			
D41Q0219QNAO	Executive Offices	Trust	–	-	1,002
CDBG PROJECT #: **N/A** FICS PROJECT #: **Q0220**		PROJECT TITLE: **International Relations and Business Development**			
L11Q0220QNAO	Planning and Development	Trust	–	-	68
CDBG PROJECT #: **CD-244** FICS PROJECT #: **Q0226**		PROJECT TITLE: **Greater Atlanta Small Business Development**			
L34Q0226A5RB	Planning and Development	Community Development	-	5,684	316
L34Q0226A5WB	Planning and Development	Community Development	-	14,000	-
L34Q0226A5ZB	Planning and Development	Community Development	80,000	-	-
L34Q0226A5ZJ	Planning and Development	Community Development	4,934	43,513	1,553
L34Q0226A51B	Planning and Development	Community Development	-	60,073	39,927
	Project Total		84,934	123,270	41,796
CDBG PROJECT #: **N/A** FICS PROJECT #: **Q0227**		PROJECT TITLE: **Piedmont Park Restaurant**			
N12Q0227QYAO	Parks Rec.& Cultural Aff.	Trust	-	-	103,088
CDBG PROJECT #: **N/A** FICS PROJECT #: **Q0232**		PROJECT TITLE: **Underground Atlanta Parking Facility**			
D41Q02329999	Executive Offices	Underground Atl. Fac. Rev.	840,235	689,443	920,630

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GRANT AND NON-CAPITAL PROJECTS

ECONOMIC DEVELOPMENT

Economic Enhanement/Development (Continued)

CENTER	DEPARTMENT	FUND	1994 EXPENSES	1995 EXPENSES	1996 BUDGET
CDBG PROJECT #: CD-159B FICS PROJECT #: Q0233		PROJECT TITLE: **SIP, Phase II, Section 108 Loan Repayment**			
J53Q0233A5WB	Finance	Community Development	29,758	-	-
J53Q0233A5ZB	Finance	Community Development	354,742	-	-
J53Q0233A51B	Finance	Community Development	-	386,062	-
	Project Total		384,500	386,062	-
CDBG PROJECT #: N/A FICS PROJECT #: Q0236		PROJECT TITLE: **Underground Atlanta Commercial Facility**			
D41Q02369999	Executive Offices	Underground Atl. Fac. Rev.	7,894,102	7,561,595	7,742,605
CDBG PROJECT #: CD-314 FICS PROJECT #: Q0237		PROJECT TITLE: **West End Facade Improvement Loans**			
L11Q0237A5RB	Planning and Development	Community Development	8,894	-	-
U41Q0231A5RB	Housing & Comm. Dev.	Community Development	-	6,159	48,803
			8,894	6,159	48,803
CDBG PROJECT #: CD-330 FICS PROJECT #: Q0240		PROJECT TITLE: **Southside Industrial Park, Phase II**			
L11Q0240A5YB	Planning and Development	Community Development	78,374	-	-
L11Q0240A5ZB	Planning and Development	Community Development	49,999	-	-
U41Q0240A5TB	Housing & Comm. Dev.	Community Development	13,708	-	-
U41Q0240A5XB	Housing & Comm. Dev.	Community Development	-	-	3,638
U41Q0240A5YB	Housing & Comm. Dev.	Community Development	-	6,626	500
U41Q0240A51B	Housing & Comm. Dev.	Community Development	-	49,999	-
	Project Total		142,081	56,625	4,138
CDBG PROJECT #: CD-247 FICS PROJECT #: Q0241		PROJECT TITLE: **Main Street Program**			
D41Q0241LALO	Executive Offices	Intergovernmental Grant	-	-	4,297

1996 BUDGET

GRANT AND NON-CAPITAL PROJECTS

ECONOMIC DEVELOPMENT

ECONOMIC ENHANCEMENT/DEVELOPMENT (Continued)

CENTER	DEPARTMENT	FUND	1994 EXPENSES	1995 EXPENSES	1996 BUDGET
CDBG PROJECT #: CD-381		PROJECT TITLE: **Cascade/Mays Streetscape**			
FICS PROJECT #: Q0243					
M22Q0243A5WB	Public Works	Community Development	7,580	-	31,045
M22Q024392AE	Public Works	Annual Bond	-	-	92,680
	Project Total		7,580	-	123,725
CDBG PROJECT #: N/A		PROJECT TITLE: **West End/Lee Street Improvement**			
FICS PROJECT #: Q0245					
M22Q0245A51B	Public Works	Community Development	-	121,103	45,583
M22Q0245A51A	Public Works	Community Development	-	360,152	73,163
	Project Total		-	481,255	118,746
CDBG PROJECT #: CD-406		PROJECT TITLE: **MLK, Jr. Commercial Revitalization**			
FICS PROJECT #: Q0247					
L34Q0247A5XB	Planning and Development	Community Development	2,718	-	-
L34Q0247A5ZB	Planning and Development	Community Development	17,673	18,050	11,137
	Project Total		20,391	18,050	11,137
CDBG PROJECT #: CD-		PROJECT TITLE: **MLK, Jr. /Asby Commercial Revitalization**			
FICS PROJECT #: Q0248					
J13Q0248A5WB	Finance	Community Development	-	30,000	-
J13Q0248A5YB	Finance	Community Development	-	19,500	-
L11Q0248A5YB	Planning and Development	Community Development	15,400	-	-
M22Q0248A5QB	Public Works	Community Development	-	-	1,436
M22Q0248A5TB	Public Works	Community Development	-	3,801	69,217
M22Q0248A5WB	Public Works	Community Development	-	-	75,546
U12Q0248A5YB	Housing & Comm. Dev.	Community Development	-	-	22,057
U41Q0248A5ZB	Housing & Comm. Dev.	Community Development	-	111,830	267,330
U41Q0248A7F0	Housing & Comm. Dev.	Community Development	-	-	5,879,585
	Project Total		15,400	564,404	6,317,421
CDBG PROJECT #: N/A		PROJECT TITLE: **COCA-COLA Street Purchase**			
FICS PROJECT #: Q0249					
G55Q0249QDAO	Administrative Services	Trust	-	-	2,500

1996 BUDGET

GRANT AND NON-CAPITAL PROJECTS

ECONOMIC DEVELOPMENT

ECONOMIC ENHANCEMENT/DEVELOPMENT (Continued)

CENTER	DEPARTMENT	FUND	1994 EXPENSES	1995 EXPENSES	1996 BUDGET
CDBG PROJECT #: N/A FICS PROJECT #: Q0250		PROJECT TITLE: **AEDC/Municipal Market Project**			
L11Q0250BCAO	Planning and Development	Community Development	443,732	-	6,618
CDBG PROJECT #: CD-431 FICS PROJECT #: Q0251		PROJECT TITLE: **SIP, Phase I Debt Retirement**			
L11Q0251A5YB	Planning and Development	Community Development	4,907	-	-
CDBG PROJECT #: N/A FICS PROJECT #: Q0256		PROJECT TITLE: **Project Enterprise**			
L34Q0256BNAO	Planning and Development	Intergovernmental Grant	58,842	-	13,794
U21Q0256BNAO	Housing & Comm. Dev.	Intergovernmental Grant	155,606	27,521	3,852
	Project Total		214,448	27,521	17,646
CDBG PROJECT #: N/A FICS PROJECT #: Q0257		PROJECT TITLE: **Atlanta Multi-Modal Passenger**			
L11Q0257KSAO	Planning and Development	Intergovernmental Grant	1,324,800	-	-
L11Q02579999	Planning and Development	Annual Bond	1,557,152	-	-
L11Q025792AE	Planning and Development	1992 Bond Project	-	1,261,606	388,394
	Project Total		2,881,952	1,261,606	388,394
CDBG PROJECT #: CD-N/A FICS PROJECT #: Q0258		PROJECT TITLE: **Municipal Market Section 108 Loan**			
J53Q0258A5ZB	Finance	Community Development	231,500	267,112	311,700
J53Q0258A7EO	Finance	Sec. 108 Loan Trust	811	0	109,913
	Project Total		-232,311	267,112	421,613
CDBG PROJECT #: CD-N/A FICS PROJECT #: Q0259		PROJECT TITLE: **Castleberry Hill**			
M22Q0259A5WB	Public Works	Community Development	-	-	5,340
M22Q0259A5ZB	Public Works	Community Development	-	-	62,900
N12Q0259A5ZB	Parks Rec.& Cultural Aff.	Community Development	-	-	44,660
	Project Total		-	-	112,900

1996 BUDGET

GRANT AND NON-CAPITAL PROJECTS

ECONOMIC DEVELOPMENT

ECONOMIC ENHANCEMENT/DEVELOPMENT (Continued)

CENTER	DEPARTMENT	FUND	1994 EXPENSES	1995 EXPENSES	1996 BUDGET
CDBG PROJECT #: CD-N/A FICS PROJECT #: Q0260		PROJECT TITLE: **APEX Museum Acquisition**			
L11Q02609999	Planning and Development	General	49,999	-	-
CDBG PROJECT #: CD FICS PROJECT #: Q0261		PROJECT TITLE: **English avenue Minority Enter**			
U41Q0261A51B	Planning and Development	Community Development	-	-	49,999
CDBG PROJECT #: CD FICS PROJECT #: Q0263		PROJECT TITLE: **Westside Publi Development**			
D11Q0263A610	Executive Offices	Trust	-	80,000	-
CDBG PROJECT #: CD FICS PROJECT #: Q0264		PROJECT TITLE: **Radio Free broadcasting Foundation**			
D11Q0264K9GO	Executive Offices	Intergovernmental Grant	-	5,000	-
CDBG PROJECT #: CD FICS PROJECT #: Q0265		PROJECT TITLE: **Litter Abatement Program**			
M31Q0266K9L0	Public Works	Intergovernmental Grant	-	-	25,000
CDBG PROJECT #: CD FICS PROJECT #: Q0268		PROJECT TITLE: **MLK, Jr./Ashby Sec. 108 Loan**			
J53Q0268A7F0	Finance	Sec. 108 Loan Trust	-	-	19,299
CDBG PROJECT #: CD FICS PROJECT #: Q0269		PROJECT TITLE: **Summerhill/ Sec. 108 Loan**			
J53Q0269A7F0	Finance	Sec. 108 Loan Trust	-	-	16,759

1996 BUDGET

GRANT AND NON-CAPITAL PROJECTS

ECONOMIC DEVELOPMENT

JOB TRAINING

CENTER	DEPARTMENT	FUND	1994 EXPENSES	1995 EXPENSES	1996 BUDGET
CDBG PROJECT #: CD-N/A FICS PROJECT #: Q0306		PROJECT TITLE: **Summer Intern Program**			
Q24Q0306QXBO	Water	Intergovernmental Grant	-	-	1,173
Q24Q0306QXCO	Water	Intergovernmental Grant	-	-	806
Q24Q0306QXDO	Water	Intergovernmental Grant	-	-	911
Q24Q0306QXEO	Water	Intergovernmental Grant	-	-	740
Q24Q0306QXFO	Water	Intergovernmental Grant	-	-	820
Q24Q0306QXGO	Water	Intergovernmental Grant	-	-	2,704
U41Q0306QRBO	Housing and Comm. Dev.	Intergovernmental Grant	2,249	-	8,383
	Project Total		2,249	-	15,537
CDBG PROJECT #: CD-227 FICS PROJECT #: Q0308		PROJECT TITLE: **Greater Atlanta Conservation Corps**			
U41Q0308A5YB	Housing and Comm. Dev.	Community Development	10,333	-	-
U41Q0308A5ZB	Housing and Comm. Dev.	Community Development	-	35,082	14,918
	Project Total		10,333	35,082	14,918
CDBG PROJECT #: CD-359 FICS PROJECT #: Q0310		PROJECT TITLE: **Bobby Dodd Center**			
U41Q0310A5ZB	Housing & Comm. Dev.	Community Development	27,750	-	2,250
CDBG PROJECT #: CD-408 FICS PROJECT #: Q0314		PROJECT TITLE: **Achor Center Job Development**			
U41Q0314A5YB	Housing & Comm. Dev.	Community Development	7,500	-	-
U41Q0314A5ZB	Housing & Comm. Dev.	Community Development	22,3740	7,338	288
U41Q0314A51B	Housing & Comm. Dev.	Community Development	-	22,202	7,798
	Project Total		29,874	29,540	8,086
CDBG PROJECT #: CD-188 FICS PROJECT #: Q0316		PROJECT TITLE: **Support to Employment Program**			
U41Q0316A5YB	Housing & Comm. Dev.	Community Development	7,390	-	-
U41Q0316A5ZB	Housing & Comm. Dev.	Community Development	22,599	7,401	-
U41Q0316A5TC	Housing & Comm. Dev.	Community Development	-	22,645	7,355
	Project Total		29,989	30,046	7,355

1996 BUDGET

GRANT AND NON-CAPITAL PROJECTS

ECONOMIC DEVELOPMENT

JOB TRAINING (Continued)

CENTER	DEPARTMENT	FUND	1994 EXPENSES	1995 EXPENSES	1996 BUDGET
CDBG PROJECT #: CD-183	PROJECT TITLE: **Latin American Jobs Program**				
FICS PROJECT #: Q0317					
U41Q0317A5YB	Housing & Comm. Dev.	Community Development	22,529	-	-
U41Q0317A5ZC	Housing & Comm. Dev.	Community Development	43,197	16,667	
U41Q0317A51B	Housing & Comm. Dev.	Community Development	-	40,835	19,165
	Project Total		65,726	57,502	19,165
CDBG PROJECT #: CD-230	PROJECT TITLE: **SIP Jobs Program**				
FICS PROJECT #: Q0318					
U41Q0318A5YB	Housing & Comm. Dev.	Community Development	4,886	-	-
CDBG PROJECT #: CD-435	PROJECT TITLE: **Atlanta Enterprise Ctr Willing Wor**				
FICS PROJECT #: Q0319					
U41Q0319A5ZB	Housing & Comm. Dev.	Community Development	29,212	-	-
U41Q0319A51B	Housing & Comm. Dev.	Community Development	-	30,000	-
	Project Total		29,212	30,000	-
CDBG PROJECT #: CD-478	PROJECT TITLE: **Atlanta Mentor Employment Program**				
FICS PROJECT #: Q0320					
U41Q0320A5ZB	Housing & Comm. Dev.	Community Development	-	29,948	-
U41Q0320A51B	Housing & Comm. Dev.	Community Development	-	17,558	12,442
	Project Total		-	47,506	12,442
CDBG PROJECT #: CD-479	PROJECT TITLE: **JVS Homeless Connect**				
FICS PROJECT #: Q0321					
U41Q0321A5ZB	Housing & Comm. Dev.	Community Development	18,959	6,007	2,958
U41Q0321A51B	Housing & Comm. Dev.	Community Development	-	24,360	5,640
	Project Total		18,959	30,367	8,598

1996 BUDGET

GRANT AND NON-CAPITAL PROJECTS

ECONOMIC DEVELOPMENT

JOB TRAINING (Continued)

CENTER	DEPARTMENT	FUND	1994 EXPENSES	1995 EXPENSES	1996 BUDGET
CDBG PROJECT #: CD-Q0322		PROJECT TITLE: **Project Ready**			
FICS PROJECT #:					
U41Q0322A51B	Housing & Comm. Dev.	Community Development	-	29,828	172
CDBG PROJECT #: CD-Q0323		PROJECT TITLE: **Community-Based Employability**			
FICS PROJECT #:					
U41Q0323A51B	Housing & Comm. Dev.	Community Development	-	20,995	9,005
CDBG PROJECT #: CD-Q0324		PROJECT TITLE: **GOHS Federal grant Training**			
FICS PROJECT #:					
L34Q0324KDF0	Housing & Comm. Dev.	Community Development	-	-	1,875

URBAN RENEWAL/COMPLETION

CDBG PROJECT #: N/A		PROJECT TITLE: **Neighborhood Dev. Settlement Agreement**			
FICS PROJECT #: Q0403					
U21Q0403A9AO	Housing & Comm. Dev.	Agency	-	-	83,466
CDBG PROJECT #: N/A		PROJECT TITLE: **Sale of Urban Renewal Land**			
FICS PROJECT #: Q0406					
U21Q0406A5MB	Housing & Comm. Dev.	Agency	7,200	6,700	90,998
U21Q0406A5QB	Housing & Comm. Dev.	Agency	-	-	60
U21Q0406A5WB	Housing & Comm. Dev.	Agency	-	-	3,983
U21Q0406A5YB	Housing & Comm. Dev.	Agency	-	-	21,000
	Project Total		7,200	6,700	116,041
CDBG PROJECT #: N/A		PROJECT TITLE: **Sale of CDBG Land**			
FICS PROJECT #: Q0407					
U21Q0407A5MB	Housing & Comm. Dev.	Agency	-	-	24,169
U21Q0407A5PB	Housing & Comm. Dev.	Agency	-	-	3,100
U21Q0407A5TB	Housing & Comm. Dev.	Agency	13,320	100,000	384,849
	Project Total		13,320	100,000	66,118

1996 BUDGET

GRANT AND NON-CAPITAL PROJECTS

ECONOMIC DEVELOPMENT

URBAN RENEWAL/COMPLETION (Continued)

CENTER	DEPARTMENT	FUND	1994 EXPENSES	1995 EXPENSES	1996 BUDGET
CDBG PROJECT #: **N/A** FICS PROJECT #: **Q0410**		PROJECT TITLE: **LBA Land Sale Proceeds**			
U21Q04109999	Housing & Comm. Dev.	Trust	2,663	-	3,812

PLANNING

CDBG PROJECT #: **CD-N/A** FICS PROJECT #: **Q0604**		PROJECT TITLE: **District Heating and Cooling Planning**			
M31Q0604QLAO	Public Works	Intergovernmental Grant	-	-	17,097

SOCIAL SERVICES

CDBG PROJECT #: **CD-43** FICS PROJECT #: **R0101**		PROJECT TITLE: **Comprehensive Services for the Elderly**			
U51R0101A5YC	Housing & Comm. Dev.	Community Development	81,791	-	-
CDBG PROJECT #: **N/A** FICS PROJECT #: **R0102**		PROJECT TITLE: **Downtown Day Labor Center**			
F53R0102QNAO	Housing & Comm. Dev.	Trust	-	-	50
CDBG PROJECT #: **CD-69** FICS PROJECT #: **R0106**		PROJECT TITLE: **Youth Counseling**			
U51R0106A5YC	Housing & Comm. Dev.	Community Development	37,125	-	-
U51R0106A5ZC	Housing & Comm. Dev.	Community Development	76,532	24,468	-
U51R0106A51C	Housing & Comm. Dev.	Community Development	-	77,997	23,003
	Project Total		113,657	97,465	23,003

1996 BUDGET

GRANT AND NON-CAPITAL PROJECTS

HUMAN DEVELOPMENT

SOCIAL SERVICES (Continued)

CENTER	DEPARTMENT	FUND	1994 EXPENSES	1995 EXPENSES	1996 BUDGET
CDBG PROJECT #:	**CD-59**	PROJECT TITLE: **Food Bank**			
FICS PROJECT #:	**R0107**				
U51R0107A5YC	Housing & Comm. Dev.	Community Development	4,841	-	-
U51R0107A5ZC	Housing & Comm. Dev.	Community Development	24,081	4,746	-
U51R0107A51C	Housing & Comm. Dev.	Community Development	-	31,001	21,670
	Project Total		28,922	35,747	21,670
CDBG PROJECT #:	**CD-56, CD-263**	PROJECT TITLE: **Legal Services**			
FICS PROJECT #:	**R0108**				
U51R0108A5YC	Housing & Comm. Dev.	Community Development	7,542	-	-
U51R0108A5ZC	Housing & Comm. Dev.	Community Development	90,500	-	-
U51R0108A51C	Housing & Comm. Dev.	Community Development	-	85,500	-
	Project Total		98,042	85,500	-
CDBG PROJECT #:	**CD-122**	PROJECT TITLE: **Task Force for the Homeless**			
FICS PROJECT #:	**R0109**				
U51R0109A5YC	Housing & Comm. Dev.	Community Development	7,266	-	-
U51R0109A5ZC	Housing & Comm. Dev.	Community Development	66,484	24,516	-
U51R0109A51C	Housing & Comm. Dev.	Community Development	-	102,293	3,707
	Project Total		73,750	126,809	3,707
CDBG PROJECT #:	**CD-56**	PROJECT TITLE: **Fair Housing Services**			
FICS PROJECT #:	**R0112**				
U11R0112A5WJ	Housing & Comm. Dev.	Community Development	187	1,759	1,405
CDBG PROJECT #:	**CD-140**	PROJECT TITLE: **Alternate Life Paths**			
FICS PROJECT #:	**R0113**				
U51R0113A5YC	Housing & Comm. Dev.	Community Development	9,083	-	-
U51R0113A5ZC	Housing & Comm. Dev.	Community Development	63,500	-	-
same U51R0113A5ZC	Housing & Comm. Dev.	Community Development	-	63,500 then	-
	Project Total		72,583	63,500	-

1996 BUDGET

GRANT AND NON-CAPITAL PROJECTS

HUMAN DEVELOPMENT

SOCIAL SERVICES (Continued)

CENTER	DEPARTMENT	FUND	1994 EXPENSES	1995 EXPENSES	1996 BUDGET
CDBG PROJECT #: **N/A**		PROJECT TITLE: **Atlanta Day Care Program**			
FICS PROJECT #: **R0114**					
U51R0114LAMO	Housing & Comm. Dev.	Intergovernmental Grant	-	-	1,753
U41R0114KGKO	Housing & Comm. Dev.	Trust	-	-	23,053
U41R0114KGPO	Housing & Comm. Dev.	Trust	-	-	11,025
U41R0114KGTO	Housing & Comm. Dev.	Trust	-	-	1,217
U41R0114KHDO	Housing & Comm. Dev.	Trust	-	-	23,703
U41R0114KHGO	Housing & Comm. Dev.	Trust	-	-	14,867
U41R0114KHLO	Housing & Comm. Dev.	Trust	118,829	-	10,171
U41R0114KHMO	Housing & Comm. Dev.	Trust	80,088	-	5,912
U51R0114QNAO	Housing & Comm. Dev.	Trust	-	-	65
	Project Total		198,917	-	91,766
CDBG PROJECT #: **N/A**		PROJECT TITLE: **Cable Atlanta**			
FICS PROJECT #:: **R0115**					
D22R0115QGAO	Executive Offices	Intergovernmental Grant	-	-	156
CDBG PROJECT #: **CD-270**		PROJECT TITLE: **Summer Food Program, Field Operations**			
FICS PROJECT #: **R0116**					
U51R0116ATDO	Housing & Comm. Dev.	Intergovernmental Grant	-	-	16,059
U51R0116ATEO	Housing & Comm. Dev.	Intergovernmental Grant	-	-	34
U51R0116ATFO	Housing & Comm. Dev.	Intergovernmental Grant	-	-	234,984
U51R0116ATGO	Housing & Comm. Dev.	Intergovernmental Grant	-	-	47
U51R0116ATHO	Housing & Comm. Dev.	Intergovernmental Grant	-	-	59,789
U51R0116ATKO	Housing & Comm. Dev.	Intergovernmental Grant	1,179,889		76,501
U51R0116ATLO	Housing & Comm. Dev.	Intergovernmental Grant	-	1,251,276	96,385
	Project Total		1,179,89	1,251,276	483,799
CDBG PROJECT #: **N/A**		PROJECT TITLE: **Atlanta Rat Attack Program**			
FICS PROJECT #: **R0117**					
U51R0117AFAO	Housing & Comm. Dev.	Intergovernmental Grant	-	-	14,423
U51R0117AFCO	Housing & Comm. Dev.	Intergovernmental Grant	-	-	18,110
U51R0117KPAO	Housing & Comm. Dev.	Intergovernmental Grant	-	-	2,653
U51R0117KPBO	Housing & Comm. Dev.	Intergovernmental Grant	-	-	13,898
U51R0117KPCO	Housing & Comm. Dev.	Intergovernmental Grant	-	-	884
U51R0117KPDO	Housing & Comm. Dev.	Intergovernmental Grant	-	-	2,020
U51R0117KPEO	Housing & Comm. Dev.	Intergovernmental Grant	-	-	9,114
U51R0117KPFO	Housing & Comm. Dev.	Intergovernmental Grant	-	-	6,571
	Project Total		-	-	67,673

1996 BUDGET

GRANT AND NON-CAPITAL PROJECTS

HUMAN DEVELOPMENT

SOCIAL SERVICES (Continued)

CENTER	DEPARTMENT	FUND	1994 EXPENSES	1995 EXPENSES	1996 BUDGET
CDBG PROJECT #: N/A FICS PROJECT #: R0118		PROJECT TITLE: **Safe Summer**			
U51R0118AFEQ	Housing & Comm. Dev.	Intergovernmental Grant	-	-	40,750
CDBG PROJECT #: N/A FICS PROJECT #: R0119		PROJECT TITLE: **Atlanta Association for Retarded Citizens**			
U51R0119KNAO	Housing & Comm. Dev.	Intergovernmental Grant	-	-	2,017
CDBG PROJECT #: CD-67 FICS PROJECT #: R0121		PROJECT TITLE: **Cities-In-Schools**			
U51R0121A5YC	Housing & Comm. Dev.	Community Development	16,291	-	-
U51R0121A5ZC	Housing & Comm. Dev.	Community Development	41,428	18,155	-
U51R0121A51C	Housing & Comm. Dev.	Community Development	-	43,765	15,818
	Project Total		57,719	61,920	15,818
CDBG PROJECT #: N/A FICS PROJECT #: R0122		PROJECT TITLE: **Gateway Assistance Program**			
R12R0122ALDO	Aviation	Airport Revenue	-	64,000	22,000
CDBG PROJECT #: CD-247 FICS PROJECT #: R0125		PROJECT TITLE: **Southwest YMCA Support**			
U51R0125A5YC	Housing & Comm. Dev.	Community Development	8,540	-	-
U51R0125A5ZC	Housing & Comm. Dev.	Community Development	-	13,060	7,420
U51R0125A51C	Housing & Comm. Dev.	Community Development	-	3,380	10,020
	Project Total		8,540	16,440	17,440
CDBG PROJECT #: CD-249 FICS PROJECT #: R0126		PROJECT TITLE: **Housing Counseling Services**			
U51R0126A5YC	Housing & Comm. Dev.	Community Development	13,763	-	-
U51R0126A5ZC	Housing & Comm. Dev.	Community Development	35,519	14,473	-
U51R0126A51C	Housing & Comm. Dev.	Community Development	-	36,410	13,590
	Project Total		49,282	50,883	13,590

1996 BUDGET

GRANT AND NON-CAPITAL PROJECTS

HUMAN DEVELOPMENT

SOCIAL SERVICES (Continued)

CENTER	DEPARTMENT	FUND	1994 EXPENSES	1995 EXPENSES	1996 BUDGET
CDBG PROJECT #: N/A FICS PROJECT #: R0127		PROJECT TITLE: **Aid for the Homeless**			
U51R0127QNAO	Housing & Comm. Dev.	Trust	-	-	1,788
CDBG PROJECT #: N/A FICS PROJECT #: R0128		PROJECT TITLE: **Mayor's Task Force-Sr. Citizens**			
U51R0128QNAO	Housing & Comm. Dev.	Trust	5,682	6,775	15,078
CDBG PROJECT #: N/A FICS PROJECT #: R0129		PROJECT TITLE: **Dream Jamboree**			
U51R0129QNAO	Housing & Comm. Dev.	Trust	47,244	15,988	112,311
CDBG PROJECT #: N/A FICS PROJECT #: R0130		PROJECT TITLE: **Bigsby Family Donations**			
U51R0130QNAO	Housing & Comm. Dev.	Trust	-	-	2,388
CDBG PROJECT #: N/A FICS PROJECT #: R0132		PROJECT TITLE: **Summer Program**			
N31R0132QNAO	Parks Rec.& Cultural Aff.	Trust	346,962	462,269	66,932
N31R0132RDAO	Parks Rec.& Cultural Aff.	Trust	69,597	24,608	88,696
	Project Total		416,559	486,878	155,628
CDBG PROJECT #: CD-246 FICS PROJECT #: R0133		PROJECT TITLE: **Legal Aid for the Homeless**			
U51R0133A5ZC	Housing & Comm. Dev.	Community Development	25,000	-	-
U51R0133A51C	Housing & Comm. Dev.	Community Development	-	25,000	-
	Project Total		25,000	25,000	-

1996 BUDGET

GRANT AND NON-CAPITAL PROJECTS

HUMAN DEVELOPMENT

SOCIAL SERVICES (Continued)

CENTER	DEPARTMENT	FUND	1994 EXPENSES	1995 EXPENSES	1996 BUDGET
CDBG PROJECT #: **N/A**		PROJECT TITLE: **Children's Writing to Read Program**			
FICS PROJECT #: **R0134**					
U51R0134LAMO	Housing & Comm. Dev.	Intergovernmental Grant	-	-	368
U51R0134LANO	Housing & Comm. Dev.	Intergovernmental Grant	-	-	2,977
	Project Total		-	-	3,345
CDBG PROJECT #: **CD-245**		PROJECT TITLE: **Furniture Bank**			
FICS PROJECT #: **R0136**					
U51R0136A5ZC	Housing & Comm. Dev.	Community Development	30,000	-	-
U51R0136BJLO	Housing & Comm. Dev.	Community Development	-	29,197	803
U12R0136BMAO	Housing & Comm. Dev.	Intergovernmental Grant	32,500	-	-
U51R0136BMBO	Housing & Comm. Dev.	Intergovernmental Grant	-	40,000	-
U51R0136BMCO	Housing & Comm. Dev.	Intergovernmental Grant	-	40,000	-
	Project Total		62,500	81,037	8,963
CDBG PROJECT #: **CD-273**		PROJECT TITLE: **Compeer Atlanta**			
FICS PROJECT #: **R0140**					
U51R0140A5ZC	Housing & Comm. Dev.	Community Development	12,000	-	-
U51R0140A51ZC	Housing & Comm. Dev.	Community Development	-	12,000	-
	Project Total		12,000	12,000	-
CDBG PROJECT #: **CD-274**		PROJECT TITLE: **Atlanta Respite Day Care**			
FICS PROJECT #: **R0141**					
U51R0141A5YC	Housing & Comm. Dev.	Community Development	9,275		-
U51R0141A5ZC	Housing & Comm. Dev.	Community Development	31,903	8,097	-
U51R0141A51C	Housing & Comm. Dev.	Community Development	-	29,711	16,956
	Project Total		41,178	37,808	16,956
CDBG PROJECT #: **CD-280**		PROJECT TITLE: **Young Adult Guidance Center**			
FICS PROJECT #: **R0143**					
U51R0143A5YC	Housing & Comm. Dev.	Community Development	26,295	-	-
U51R0143A5ZC	Housing & Comm. Dev.	Community Development	30,000	-	-
U51R0143A51C	Housing & Comm. Dev.	Community Development	-	45,000	-
	Project Total		56,295	45,000	-

1996 BUDGET

GRANT AND NON-CAPITAL PROJECTS

HUMAN DEVELOPMENT

SOCIAL SERVICES (Continued)

CENTER	DEPARTMENT	FUND	1994 EXPENSES	1995 EXPENSES	1996 BUDGET
CDBG PROJECT #: N/A FICS PROJECT #: R0144		PROJECT TITLE: **Individual Institutional Training**			
U41R0144KGKO	Housing & Comm. Dev.	Trust	-	-	176
U41R0144KGPO	Housing & Comm. Dev.	Trust	-	-	16,383
U41R0144KHGO	Housing & Comm. Dev.	Trust	570		3,908
U41R0144KHLO	Housing & Comm. Dev.	Trust	118,024	-	25,649
U41R0144KHMO	Housing & Comm. Dev.	Trust	20,396	-	29,604
	Project Total		138,990	-	75,720
CDBG PROJECT #: N/A FICS PROJECT #: R0145		PROJECT TITLE: **Donated Surplus Food Program**			
I11R0145KYAO	Corrections	Trust	-	-	73
CDBG PROJECT #: CD-283 FICS PROJECT #: R0148		PROJECT TITLE: **Good News Mission**			
U51R0148A5YC	Housing & Comm. Dev.	Community Development	4,905	-	-
U51R0148A51C	Housing & Comm. Dev.	Community Development	-	23,248	1,652
	Project Total		4,905	23,248	1,652
CDBG PROJECT #: N/A FICS PROJECT #: R0151		PROJECT TITLE: **Summer Food Program, Meal Prep.**			
U51R0151ATFO	Housing & Comm. Dev.	Intergovernmental Grant	-	-	3,282
U51R0151ATHO	Housing & Comm. Dev.	Intergovernmental Grant	-	-	20,262
U51R0151ATKO	Housing & Comm. Dev.	Intergovernmental Grant	179,003	-	51,992
U51R0151ATLO	Housing & Comm. Dev.	Intergovernmental Grant	-	192,547	47,448
	Project Total		179,003	192,547	122,984
CDBG PROJECT #: N/A FICS PROJECT #: R0152		PROJECT TITLE: **E.O.A. Youth/Elderly Matching Program**			
D11R0152K5QO	Executive Offices	Intergovernmental Grant	-	-	25,000

1996 BUDGET

GRANT AND NON-CAPITAL PROJECTS

HUMAN DEVELOPMENT

SOCIAL SERVICES (Continued)

CENTER	DEPARTMENT	FUND	1994 EXPENSES	1995 EXPENSES	1996 BUDGET
CDBG PROJECT #: **CD-343**		PROJECT TITLE: **The Homeless Project**			
FICS PROJECT #: **R0153**					
U51R0153A5YC	Housing & Comm. Dev.	Community Development	2,483		-
CDBG PROJECT #: **CD-345**		PROJECT TITLE: **Odyssey III**			
FICS PROJECT #: **R0154**					
U51R0154A5YC ✓	Housing & Comm. Dev.	Community Development	14,765	-	-
U51R0154A5ZC ✓	Housing & Comm. Dev.	Community Development	28,558	5,781	661
U51R0154A51C ✓	Housing & Comm. Dev.	Community Development	-	20,850	14,150
	Project Total		43,323	26,631	14.811
CDBG PROJECT #: **N/A**		PROJECT TITLE: **Cities-In-Schools, Organization**			
FICS PROJECT #: **R0155**					
U51R0155K5CO ✓	Housing & Comm. Dev.	Intergovernmental Grant	–	-	25,000
CDBG PROJECT #: **CD-351**		PROJECT TITLE: **Day Service Program for Homeless**			
FICS PROJECT #: **R0156**					
U51R0156BJHO ✓	Housing & Comm. Dev.	Community Development	7,600	-	-
U51R0156BJJJ ✓	Housing & Comm. Dev.	Community Development	-	17,665	-
U51R0156BJJO ✓	Housing & Comm. Dev.	Community Development	32,477	-	-
U51R0156BJKJ ✓	Housing & Comm. Dev.	Community Development	-	-	10,970
U51R0156BJKO ✓	Housing & Comm. Dev.	Community Development	39,030	-	-
U51R0156BJLO ✓	Housing & Comm. Dev.	Community Development	-	73,827	38,917
	Project Total		79,107	91,492	49,887
CDBG PROJECT #: **CD-367**		PROJECT TITLE: **Bright Beginnings**			
FICS PROJECT #: **R0158**					
U51R0158A5YC ✓	Housing & Comm. Dev.	Community Development	35,157	-	9,843

1996 BUDGET

GRANT AND NON-CAPITAL PROJECTS

HUMAN DEVELOPMENT

SOCIAL SERVICES (Continued)

CENTER	DEPARTMENT	FUND	1994 EXPENSES	1995 EXPENSES	1996 BUDGET
CDBG PROJECT #: **ES-90-01**		PROJECT TITLE: **Milton Avenue Service Center Operations**			
FICS PROJECT #: **R0159**					
U51R0159A5PC	Housing & Comm. Dev.	Community Development	63,189	58,061	18,034
U51R0159BJGO	Housing & Comm. Dev.	Community Development	-	1	-
U51R0159BJJO	Housing & Comm. Dev.	Community Development	49,000	-	-
U51R0159BJKO	Housing & Comm. Dev.	Community Development	-	57,200	-
	Project Total		112,189	115,262	18,034
CDBG PROJECT #: **CD-352**		PROJECT TITLE: **Cascade House**			
FICS PROJECT #: **R0161**					
G42R0161A5PA	Administrative Services	Community Development	-	81,581	182
G42R0161A5QA	Administrative Services	Community Development	-	15,013	-
G42R0161A5RA	Administrative Services	Community Development	-	13,443	-
G42R0161A5TA	Administrative Services	Community Development	-	29,794	193
G42R0161A5WA	Administrative Services	Community Development	-	58,583	491
G81R0161A5CA	Administrative Services	Community Development	25,109	-	-
G81R0161A5DA	Administrative Services	Community Development	38,578	-	-
G81R0161A5EA	Administrative Services	Community Development	30,754	-	-
G81R0161A5GA	Administrative Services	Community Development	4,206	-	-
G81R0161A5LA	Administrative Services	Community Development	2,081	-	-
G81R0161A5MA	Administrative Services	Community Development	2,230	-	-
G81R0161A5PA	Administrative Services	Community Development	39,701	-	-
G81R0161A5WA	Administrative Services	Community Development	1,013	-	-
	Project Total		143,672	198,414	866
CDBG PROJECT #: **CD-352**		PROJECT TITLE: **Arrestee Drug Testing Project**			
FICS PROJECT #: **R0162**					
I11R0162B3AO	Corrections	Intergovernmental Grant	-	2,214	-
I11R0162B3DO	Corrections	Intergovernmental Grant	29,154	33,472	11,065
	Project Total		29,154	35,686	11,065
CDBG PROJECT #: **CD-384**		PROJECT TITLE: **AIDS Legal Project**			
FICS PROJECT #: **R0165**					
U51R0165A5YC	Housing & Comm. Dev.	Community Development	13,071	-	-
U12R0165BMA0	Housing & Comm. Dev.	Intergovernmental Grant	200,000	-	-
U51R0165BMB0	Housing & Comm. Dev.	Intergovernmental Grant	-	156,208	-
U51R0165BMC0	Housing & Comm. Dev.	Intergovernmental Grant	-	13,949	111,051
	Project Total		213,071	170,157	111,051

1996 BUDGET

GRANT AND NON-CAPITAL PROJECTS

HUMAN DEVELOPMENT

SOCIAL SERVICES (Continued)

CENTER	DEPARTMENT	FUND	1994 EXPENSES	1995 EXPENSES	1996 BUDGET
CDBG PROJECT #: CD-387		PROJECT TITLE: **Quality Living Services**			
FICS PROJECT #: R0166					
U51R0166A5XC ✓	Housing & Comm. Dev.	Community Development	-	-	2,776
U51R0166A5YC ✓	Housing & Comm. Dev.	Community Development	5,000	-	-
U51R0166A5ZC ✓	Housing & Comm. Dev.	Community Development	-	8,846	207
U51R0166A51C ✓	Housing & Comm. Dev.	Community Development	-	17,078	7,922
	Project Total		20,523	25,924	10,905
CDBG PROJECT #: CD-386		PROJECT TITLE: **Joint Venture Fair Housing**			
FICS PROJECT #: R0168					
U51R0168A5YC ✓	Housing & Comm. Dev.	Community Development	8,897	-	-
U51R0168A5ZJ ✓	Housing & Comm. Dev.	Community Development	-	35,000	
U51R0168A51J ✓	Housing & Comm. Dev.	Community Development	-	9,663	25,337
	Project Total		8,897	44,663	25,337
CDBG PROJECT #: N/A		PROJECT TITLE: **Atlanta Religious Mobilization Against Crime**			
FICS PROJECT #: R0169					
D11R0169KRAO ✓	Executive Offices	Intergovernmental Grant	-	-	25,993
D11R0169KRBO ✓	Executive Offices	Intergovernmental Grant	-	-	10,688
D11R0169KRDO ✓	Executive Offices	Intergovernmental Grant	179	-	5,371
D11R0169QNAO ✓	Executive Offices	Trust	1,005	-	461
	Project Total		1,184	-	42,493
CDBG PROJECT #: N/A		PROJECT TITLE: **Project AHAP (Arborist/Hort Apprentice Project)**			
FICS PROJECT #: R0170					
N12R0170KZAO ✓	Parks Rec.& Cultural Aff.	Intergovernmental Grant	-	-	342

1996 BUDGET

GRANT AND NON-CAPITAL PROJECTS

HUMAN DEVELOPMENT

SOCIAL SERVICES (Continued)

CENTER	DEPARTMENT	FUND	1994 EXPENSES	1995 EXPENSES	1996 BUDGET
CDBG PROJECT #:	**N/A**	PROJECT TITLE: **DUI Task Force**			
FICS PROJECT #:	**R0173**				
X21R0173KDAO	Police Services	Intergovernmental Grant	-	-	162,650
X21R0173KDCO	Police Services	Intergovernmental Grant	15,899	-	84,919
X21R0173KDEO	Police Services	Intergovernmental Grant	424,050	382	109,557
	Project Total		439,949	382	357,126
CDBG PROJECT #:	**ES-91-02**	PROJECT TITLE: **Men's Emergency Shelter Operation**			
FICS PROJECT #:	**R0174**				
U51R0174BJJO	Housing & Comm. Dev.	Community Development	28,679		-
CDBG PROJECT #:	**CD-411**	PROJECT TITLE: **Samaritan House**			
FICS PROJECT #:	**R0176**				
U51R0176A5YC	Housing & Comm. Dev.	Community Development	6,236	-	-
U51R0176A5ZC	Housing & Comm. Dev.	Community Development	18,649	8,738	-
U51R0176A51C	Housing & Comm. Dev.	Community Development	-	22,346	16,059
	Project Total		24,885	31,084	16,059
CDBG PROJECT #:	**CD-412**	PROJECT TITLE: **Latin Amer. Homeless Resource Center**			
FICS PROJECT #:	**R0177**				
U51R0177A5YC	Housing & Comm. Dev.	Community Development	9,442	-	-
U51R0177A5ZC	Housing & Comm. Dev.	Community Development	39,693	4,468	-
U51R0177A51C	Housing & Comm. Dev.	Community Development	-	30,203	13,960
	Project Total		49,135	34,671	13,960
CDBG PROJECT #:	**CD-401**	PROJECT TITLE: **Housemate Match**			
FICS PROJECT #:	**R0178**				
U51R0178A5YC	Housing & Comm. Dev.	Community Development	6,459	-	-
U51R0178A5ZC	Housing & Comm. Dev.	Community Development	13,503	6,497	-
U51R0178A51C	Housing & Comm. Dev.	Community Development	-	16,314	3,686
	Project Total		19,962	22,811	3,686

1996 BUDGET

GRANT AND NON-CAPITAL PROJECTS

HUMAN DEVELOPMENT

SOCIAL SERVICES (Continued)

CENTER	DEPARTMENT	FUND	1994 EXPENSES	1995 EXPENSES	1996 BUDGET
CDBG PROJECT #: **CD-414**		PROJECT TITLE: **YWCA Project Redirection**			
FICS PROJECT #: **R0179**					
U51R0179A5YC	Housing & Comm. Dev.	Community Development	4,885	-	-
CDBG PROJECT #: **CD-405**		PROJECT TITLE: **Community Care**			
FICS PROJECT #: **R0180**					
U51R0180A5YC	Housing & Comm. Dev.	Community Development	12,901	-	-
U51R0180A5ZC	Housing & Comm. Dev.	Community Development	6,249	8,751	-
U51R0180A51C	Housing & Comm. Dev.	Community Development	-	6,249	8,751
	Project Total		19,150	15,000	8,751
CDBG PROJECT #: **CD-297**		PROJECT TITLE: **Hunger/Hotline/Market**			
FICS PROJECT #: **R0183**					
U51R0183A5YC	Housing & Comm. Dev.	Community Development	5,819	-	-
U51R0183A5ZC	Housing & Comm. Dev.	Community Development	30,125	4,875	-
U51R0183A51C	Housing & Comm. Dev.	Community Development	-	27,128	7,872
	Project Total		35,944	32,003	7,872
CDBG PROJECT #: **CD-382**		PROJECT TITLE: **Steps To Keep One's Own Home**			
FICS PROJECT #: **R0184**					
U51R0184A5YC	Housing & Comm. Dev.	Community Development	876	-	-
U51R0184A5ZC	Housing & Comm. Dev.	Community Development	22,878	7,122	-
U51R0184A51C	Housing & Comm. Dev.	Community Development	-	26,197	3,803
	Project Total		23,754	33,319	3,803
CDBG PROJECT #: **CD-66**		PROJECT TITLE: **Literacy Action**			
FICS PROJECT #: **R0185**					
U51R0185A5YC	Housing & Comm. Dev.	Community Development	11,250	-	-
U51R0185A5ZC	Housing & Comm. Dev.	Community Development	33,750	11,250	-
U51R0185A51C	Housing & Comm. Dev.	Community Development	-	30,000	15,000
	Project Total		45,000	41,250	15,000

1996 BUDGET

GRANT AND NON-CAPITAL PROJECTS

HUMAN DEVELOPMENT

SOCIAL SERVICES (Continued)

CENTER	DEPARTMENT	FUND	1994 EXPENSES	1995 EXPENSES	1996 BUDGET
CDBG PROJECT #: **N/A**		PROJECT TITLE: **Human Services Resource Bank**			
FICS PROJECT #: **R0186**					
U51R0186QNAO	Housing & Comm. Dev.	Trust	1,221	10,008	20,607
CDBG PROJECT #: **N/A**		PROJECT TITLE: **Junior Golf Program**			
FICS PROJECT #: **R0187**					
N12R0187AAGO	Parks Rec.& Cultural Aff.	Intergovernmental Grant	0	-	47,587
CDBG PROJECT #: **CD-437**		PROJECT TITLE: **Milton Ave./Men's Emergency Shelter**			
FICS PROJECT #: **R0188**					
U51R0188A5ZC	Housing & Comm. Dev.	Community Development	92,880	28,720	-
U51R0188A51C	Housing & Comm. Dev.	Community Development	-	115,593	70,239
U51R0188BJHO	Housing & Comm. Dev.	Community Development	49,829	-	400
	Project Total		142,709	144,313	70,639
CDBG PROJECT #: **N/A**		PROJECT TITLE: **Action Ctr. Homeless Prevention**			
FICS PROJECT #: **R0190**					
U51R0190BJHO	Housing & Comm. Dev.	Community Development	1,724	-	2,939
CDBG PROJECT #: **CD-483**		PROJECT TITLE: **Moreland Avenue Shelters**			
FICS PROJECT #: **R0191**					
U51R0191A5ZC	Housing & Comm. Dev.	Community Development	51,745	13,255	-
U51R0191BJHO	Housing & Comm. Dev.	Community Development	20,000	-	-
U51R0191BJJO	Housing & Comm. Dev.	Community Development	26,287	-	-
U51R0191BJKO	Housing & Comm. Dev.	Community Development	8,856	7,944	-
	Project Total		106,888	21,199	-
CDBG PROJECT #: **CD-438**		PROJECT TITLE: **Family Resettlement**			
FICS PROJECT #: **R0193**					
U51R0193A5YC	Housing & Comm. Dev.	Community Development	6,533	-	-
U51R0193A5ZC	Housing & Comm. Dev.	Community Development	11,879	8,118	-
U51R0193A51C	Housing & Comm. Dev.	Community Development	-	13,510	6,490
	Project Total		18,412	21,628	6,490

1996 BUDGET

GRANT AND NON-CAPITAL PROJECTS

HUMAN DEVELOPMENT

SOCIAL SERVICES (Continued)

CENTER	DEPARTMENT	FUND	1994 EXPENSES	1995 EXPENSES	1996 BUDGET
CDBG PROJECT #:	CD-439	PROJECT TITLE: **Center for Black Women's Wellness**			
FICS PROJECT #:	R0194				
U51R0194A5YC	Housing & Comm. Dev.	Community Development	7,500	22,204	296
U51R0194A51C	Housing & Comm. Dev.	Community Development	-	20,912	4,088
	Project Total		7,500	43,116	4,384
CDBG PROJECT #:	CD-453	PROJECT TITLE: **Bethlehem Center (Wesley Ctr)**			
FICS PROJECT #:	R0195				
U51R0195A5YC	Housing & Comm. Dev.	Community Development	18,115	-	-
CDBG PROJECT #:	N/A	PROJECT TITLE: **The Bridge**			
FICS PROJECT #:	R0196				
U51R0196A5YC	Housing & Comm. Dev.	Community Development	18,750	-	-
CDBG PROJECT #:	N/A	PROJECT TITLE: **Milton Avenue Men's Emergency Shelter**			
FICS PROJECT #:	R0197				
U51R0197A5ZC	Housing & Comm. Dev.	Community Development	-	53,986	3,982
U51R0197A51C	Housing & Comm. Dev.	Community Development	-	29,367	30,319
U51R0197BJLO	Housing & Comm. Dev.	Community Development	-	-	5,803
	Project Total		-	83,353	40,104
CDBG PROJECT #:	N/A	PROJECT TITLE: **Faith Initiative Conference**			
FICS PROJECT #:	R0198				
D11R0198KRDO	Executive Offices	Intergovernmental Grant	-	-	1,929

HISTORIC PRESERVATION

CDBG PROJECT #:	N/A	PROJECT TITLE: **Education/Information Project**			
FICS PROJECT #:	R0211				
L31R0211KBEO	Planning and Development	Intergovernmental Grant	-	-	8,451

1996 BUDGET

GRANT AND NON-CAPITAL PROJECTS

HUMAN DEVELOPMENT

JOB TRAINING

CDBG PROJECT #: **N/A**
FICS PROJECT #: **R0301**

PROJECT TITLE: **Job Training Program, Yr.-Round Program, Operations**

CENTER	DEPARTMENT	FUND	1994 EXPENSES	1995 EXPENSES	1996 BUDGET
U41R0301KGKO	Housing & Comm. Dev.	Trust	-	-	105,611
U41R0301KGPO	Housing & Comm. Dev.	Trust	-	-	15,617
U41R0301KGTO	Housing & Comm. Dev.	Trust	-	-	207,957
U41R0301KGYO	Housing & Comm. Dev.	Trust	-	-	15,526
U41R0301KHDO	Housing & Comm. Dev.	Trust	10,805	-	486,637
U41R0301KHGO	Housing & Comm. Dev.	Trust	49,738	25	341,676
U41R0301KHLO	Housing & Comm. Dev.	Trust	722,070	11,869	98,224
U41R0301KHMO	Housing & Comm. Dev.	Trust	527,036	230,611	7,574
U41R0301KHNO	Housing & Comm. Dev.	Trust	227,252	130,799	11,069
U41R0301KHSB	Housing & Comm. Dev.	Trust	121,276	424,473	80,149
U41R0301KHSC	Housing & Comm. Dev.	Trust	-	3,575	25
U41R0301KHSD	Housing & Comm. Dev.	Trust	1,308	355,395	-
U41R0301KHSE	Housing & Comm. Dev.	Trust	242,779	257,888	87,420
U41R0301KHTB	Housing & Comm. Dev.	Trust	40,812	294,660	99,964
U41R0301KHTC	Housing & Comm. Dev.	Trust	-	102,633	17,367
U41R0301KHTD	Housing & Comm. Dev.	Trust	-	93,344	106,656
U41R0301KHTE	Housing & Comm. Dev.	Trust	95,645	285,381	72,239
U41R0301KJAB	Housing & Comm. Dev.	Trust	-	216,837	719,413
U41R0301KJAE	Housing & Comm. Dev.	Trust	-	129,188	429,568
U41R0301KJBB	Housing & Comm. Dev.	Trust	-	33,964	90,833
U41R0301KJEE	Housing & Comm. Dev.	Trust	-	39,124	35,756
	Project Total		2,027,916	2,6862410	3,054,989

CDBG PROJECT #: **N/A**
FICS PROJECT #: **R0306**

PROJECT TITLE: **Job Training Program, Older Workers Program Operations**

U41R0306KGEO	Housing & Comm. Dev.	Trust	-	-	76,508
U41R0306KGUO	Housing & Comm. Dev.	Trust	-	-	51,469
U41R0306KGZO	Housing & Comm. Dev.	Trust	-	-	100,747
U41R0306KHFO	Housing & Comm. Dev.	Trust	-	-	209,306
U41R0306RGBO	Housing & Comm. Dev.	Trust	-	76,267	8,611
	Project Total		-	76,267	446,641

1996 BUDGET

GRANT AND NON-CAPITAL PROJECTS

HUMAN DEVELOPMENT

JOB TRAINING (Continued)

CENTER	DEPARTMENT	FUND	1994 EXPENSES	1995 EXPENSES	1996 BUDGET
CDBG PROJECT #: N/A FICS PROJECT #: R0308		PROJECT TITLE: **Summer Youth Employment Program, Operations**			
N11R0308KGSO ✓	Parks Rec.& Cultural Aff.	Trust	-	-	417
N11R0308KHRO ✓	Parks Rec.& Cultural Aff.	Trust	441,740	-	8,261
N11R0308KHUO ✓	Parks Rec.& Cultural Aff.	Trust	-	473,938	11,061
U41R0308KGNO ✓	Housing & Comm. Dev.	Trust	-	-	72
U41R0308KGSO ✓	Housing & Comm. Dev.	Trust	-	-	38,594
U41R0308KHBO ✓	Housing & Comm. Dev.	Trust	-	-	2,312
U41R0308KHEO ✓	Housing & Comm. Dev.	Trust	-	-	23,141
U41R0308KHJO ✓	Housing & Comm. Dev.	Trust	7,951		25,681
U41R0308KHPO ✓	Housing & Comm. Dev.	Trust	78,256		8,778
U41R0308KHRO ✓	Housing & Comm. Dev.	Trust	1,209,874	136,758	101,726
U41R0308KHUO ✓	Housing & Comm. Dev.	Trust	-	674,348	286,663
	Project Total		1,737,821	1,285,044	506,706
CDBG PROJECT #: N/A FICS PROJECT #: R0309		PROJECT TITLE: **Title III-Dislocated Worker Program, Operations**			
U41R0309KGMO ✓	Housing & Comm. Dev.	Trust	-	-	85,168
U41R0309KGRO ✓	Housing & Comm. Dev.	Trust	-	-	34,070
U41R0309KGVO ✓	Housing & Comm. Dev.	Trust	-	-	36,419
U41R0309KGXO ✓	Housing & Comm. Dev.	Trust	-	-	212
U41R0309KHAO ✓	Housing & Comm. Dev.	Trust	-	-	11,299
U41R0309KHCO ✓	Housing & Comm. Dev.	Trust	-	-	30,158
U41R0309KHHO ✓	Housing & Comm. Dev.	Trust	-	-	89,470
U41R0309KHKO ✓	Housing & Comm. Dev.	Trust	151,272	-	287
U41R0309RGAO ✓	Housing & Comm. Dev.	Trust	-	94,506	5,529
	Project Total		151,272	94,506	292,612
CDBG PROJECT #: N/A FICS PROJECT #: R0312		PROJECT TITLE: **Veteran's Upward Bound**			
U41R0312BUBO ✓	Housing & Comm. Dev.	Intergovernmental Grant	-	-	9,773
U41R0312BUCO ✓	Housing & Comm. Dev.	Intergovernmental Grant	-	-	5,628
U41R0312BUDO ✓	Housing & Comm. Dev.	Intergovernmental Grant	196,011	197,159	1,849
	Project Total		196,011	197,159	17,250
CDBG PROJECT #: N/A FICS PROJECT #: R0315		PROJECT TITLE: **Youth Opportunities Unlimited, Operations**			
U41R0315BVBO ✓	Housing & Comm. Dev.	Trust	230,573	227,226	281,255

1996 BUDGET

GRANT AND NON-CAPITAL PROJECTS

HUMAN DEVELOPMENT

JOB TRAINING (Continued)

CENTER	DEPARTMENT	FUND	1994 EXPENSES	1995 EXPENSES	1996 BUDGET
CDBG PROJECT #: N/A FICS PROJECT #: R0316		PROJECT TITLE: **Employment Readiness Center**			
U41R0316A5XC	Housing & Comm. Dev.	Community Development	328	-	-
U41R0316A5YC	Housing & Comm. Dev.	Community Development	21,371	-	-
U41R0316A5ZC	Housing & Comm. Dev.	Community Development	211,071	39,629	-
U41R0316A51C	Housing & Comm. Dev.	Community Development	-	167,110	32,891
	Project Total		232,770	206,739	32,891
CDBG PROJECT #: N/A FICS PROJECT #: R0317		PROJECT TITLE: **Youth Opportunities Unlimited, CL**			
U41R0317BVBO	Housing & Comm. Dev.	Trust	19,339	-	100
CDBG PROJECT #: N/A FICS PROJECT #: R0318		PROJECT TITLE: **Recovering Substance Abusers'**			
U41R0318BVFO	Housing & Comm. Dev.	Intergovernmental Grant	-	64,432	85,568
U41R0318KRCO	Housing & Comm. Dev.	Intergovernmental Grant	-	-	10,057
U41R0318KREO	Housing & Comm. Dev.	Intergovernmental Grant	79,089	-	1,812
U41R0318KRFO	Housing & Comm. Dev.	Intergovernmental Grant	60,836	73,252	15,912
	Project Total		139,925	137,684	113,349
CDBG PROJECT #: N/A FICS PROJECT #: R0319		PROJECT TITLE: **COMP. Training-Geriatrics Aide**			
U41R0319BVDO	Housing & Comm. Dev.	Trust	-	-	53,260
CDBG PROJECT #: N/A FICS PROJECT #: R0320		PROJECT TITLE: **Job Training 2000-Skills Center**			
U41R032BVEO	Housing & Comm. Dev.	Trust	74,712	7,514	101,231
CDBG PROJECT #: N/A FICS PROJECT #: R0321		PROJECT TITLE: **Functional Literacy Demo Project**			
U41R0321K8AO	Housing & Comm. Dev.	Trust	36,371	9,717	-

1996 BUDGET

GRANT AND NON-CAPITAL PROJECTS

HUMAN DEVELOPMENT

JOB TRAINING (Continued)

CENTER	DEPARTMENT	FUND	1994 EXPENSES	1995 EXPENSES	1996 BUDGET
CDBG PROJECT #: N/A FICS PROJECT #: R0322		PROJECT TITLE: **Non- Traditional Employment**			
U41R0322KHQO	Housing & Comm. Dev.	Trust	107,964	55,381	99,576
CDBG PROJECT #: FICS PROJECT #: R0324		PROJECT TITLE: **Summer Jobs For JPTA Eligible**			
U41R0324RKAO	Housing & Comm. Dev.	Intergovernmental Grant	-	10,231	385
CDBG PROJECT #: FICS PROJECT #: R0325		PROJECT TITLE: **Youth Build Project**			
U41R0324RKAO	Housing & Comm. Dev.	Trust	-	-	87,180

EDUCATION

CDBG PROJECT #: N/A FICS PROJECT #: R0504		PROJECT TITLE: **Urban Water Demonstration Project**			
L11R0504KEAO	Planning and Development	Intergovernmental Grant	1,051	-	259
L11R0504KECO	Planning and Development	Intergovernmental Grant	19,767	2,030	-
L11R0504KEFO	Planning and Development	Intergovernmental Grant	-	23,590	-
	Project Total		20,818	25,520	259
CDBG PROJECT #: N/A FICS PROJECT #: R0505		PROJECT TITLE: **Dunbar Reading Center**			
G43R0505REAO	Administrative Services	Intergovernmental Grant	8,500	-	500
CDBG PROJECT #: N/A FICS PROJECT #: R0506		PROJECT TITLE: **Clark/Atlanta University**			
D21R0506K9AO	Executive Offices	Intergovernmental Grant	-	-	135,000

SOCIAL SERVICES

CDBG PROJECT #: N/A FICS PROJECT #: R0701		PROJECT TITLE: **Community Relations Commission**			
D28R0701QNAO	Executive Offices	Trust	-	-	4,375

1996 BUDGET

GRANT AND NON-CAPITAL PROJECTS

HUMAN DEVELOPMENT

SOCIAL SERVICES

CENTER	DEPARTMENT	FUND	1994 EXPENSES	1995 EXPENSES	1996 BUDGET
CDBG PROJECT #: N/A FICS PROJECT #: R0702		PROJECT TITLE: **Techwood/Clark Howell**			
U51R0702A5ZC	Housing & Comm. Dev.	Community Development	-	41,150	
CDBG PROJECT #: N/A FICS PROJECT #: R0703		PROJECT TITLE: **MLK Jr. Child Development Center**			
D21R0703K9BO	Executive Offices	Intergovernmental Grant	10,000	-	-
CDBG PROJECT #: N/A FICS PROJECT #: R0704		PROJECT TITLE: **Grant Park Family Health Center**			
D11R0704K9CO	Executive Offices	Intergovernmental Grant	15,000	-	-
CDBG PROJECT #: N/A FICS PROJECT #: R0705		PROJECT TITLE: **Greater Vine City Opportunities**			
D11R0705K9DO	Executive Offices	Intergovernmental Grant	-	15,000	-
CDBG PROJECT #: FICS PROJECT #: R0706		PROJECT TITLE: **Metropolitan YMCA**			
D11R0706K9JO	Executive Offices	Intergovernmental Grant	-	59,616	19,873
D11R0706K9NO	Executive Offices	Intergovernmental Grant	-	-	187,500
	Project Total		-	59,616	207,373
CDBG PROJECT #: N/A FICS PROJECT #: R0801		PROJECT TITLE: **DeKalb Residential Coord.**			
U12R0801BMAO	Housing & Comm. Dev.	Intergovernmental Grant	-	-	15,250
U51R0801BMBO	Housing & Comm. Dev.	Intergovernmental Grant	-	-	48,70
U51R0801BMCO	Housing & Comm. Dev.	Intergovernmental Grant	-	-	59,784
	Project Total		-	-	123,734

1996 BUDGET

GRANT AND NON-CAPITAL PROJECTS

HUMAN DEVELOPMENT

SOCIAL SERVICES (Continued)

CENTER	DEPARTMENT	FUND	1994 EXPENSES	1995 EXPENSES	1996 BUDGET
CDBG PROJECT #: N/A		PROJECT TITLE: **Our Common Welfare**			
FICS PROJECT #: R0802					
U12R0802BMAO	Housing & Comm. Dev.	Intergovernmental Grant	58,915	-	85
U51R0802BMBO	Housing & Comm. Dev.	Intergovernmental Grant	-	128,192	1,808
U51R0802BMCO	Housing & Comm. Dev.	Intergovernmental Grant	-	-	65,000
	Project Total		58,915	128,192	66,893
CDBG PROJECT #: N/A		PROJECT TITLE: **CARP HIV-Addiction Program**			
FICS PROJECT #: R0803					
U12R0803BMAO	Housing & Comm. Dev.	Intergovernmental Grant	130,539	-	28,180
U51R0803BMBO	Housing & Comm. Dev.	Intergovernmental Grant	-	60,590	114,410
U51R0803BMCO	Housing & Comm. Dev.	Intergovernmental Gran	-	-	87,500
	Project Total		130,536	60,590	230,090
CDBG PROJECT #: N/A		PROJECT TITLE: **AID Gwinnett Rural Outreach**			
FICS PROJECT #: R0804					
J13R0804BMAO	Finance	Intergovernmental Grant	-	8,867	-
U12R0804BMAO	Housing & Comm. Dev.	Intergovernmental Grant	82,523	-	3,610
U51R0804BMBO	Housing & Comm. Dev.	Intergovernmental Grant	17,496	137,816	44,688
U51R0804BMCO	Housing & Comm. Dev.	Intergovernmental Grant	-	27,229	72,771
	Project Total		100,019	173,912	121,069
CDBG PROJECT #: N/A		PROJECT TITLE: **Hospice Atlanta (VNA)**			
FICS PROJECT #: R0805					
U12R0805BMAO	Housing & Comm. Dev.	Intergovernmental Grant	141,266	-	1
U51R0805BMBO	Housing & Comm. Dev.	Intergovernmental Grant	-	142,827	13,881
U51R0805BMCO	Housing & Comm. Dev.	Intergovernmental Grant	-	-	126,000
	Project Total		141,266	142,827	139,882

1996 BUDGET

GRANT AND NON-CAPITAL PROJECTS

HUMAN DEVELOPMENT

SOCIAL SERVICES (Continued)

CENTER	DEPARTMENT	FUND	1994 EXPENSES	1995 EXPENSES	1996 BUDGET
CDBG PROJECT #: N/A FICS PROJECT #: R0806		PROJECT TITLE: **Positive Impact**			
J13R0806BMAO	Finance	Intergovernmental Grant	-	12,085	-
U12R0806BMAO	Housing & Comm. Dev.	Intergovernmental Grant	55,856	-	-
U51R0806BMBO	Housing & Comm. Dev.	Intergovernmental Grant	-	47,359	4,041
U51R0806BMCO	Housing & Comm. Dev.	Intergovernmental Grant	-	-	25,700
	Project Total		55,856	59,444	29,741
CDBG PROJECT #: N/A FICS PROJECT #: R0807		PROJECT TITLE: **AID Atlanta Emergency Asst.**			
J13R0807BMAO	Finance	Intergovernmental Grant	-	14,054	-
U12R0807BMAO	Housing & Comm. Dev.	Intergovernmental Grant	81,960	-	-
	Project Total		81,960	14,054	-
CDBG PROJECT #: N/A FICS PROJECT #: R0808		PROJECT TITLE: **Project Open Hand**			
U12R0808BMAO	Housing & Comm. Dev.	Intergovernmental Grant	84,346	-	-
U51R0808BMBO	Housing & Comm. Dev.	Intergovernmental Grant	-	124,667	-
U51R0808BMCO	Housing & Comm. Dev.	Intergovernmental Grant	-	-	62,300
	Project Total		84,346	124,667	62,300
CDBG PROJECT #: N/A FICS PROJECT #: R0809		PROJECT TITLE: **Childkind Foster Mgt.**			
U12R0809BMAO	Housing & Comm. Dev.	Intergovernmental Grant	21,620	-	29,906
U51R0809BMBO	Housing & Comm. Dev.	Intergovernmental Grant	-	79,200	-
U51R0809BMCO	Housing & Comm. Dev.	Intergovernmental Grant	-	20,588	19,013
	Project Total		21,620	99,788	48,919
CDBG PROJECT #: N/A FICS PROJECT #: R0810		PROJECT TITLE: **Childkind Daycare**			
U12R0810BMAO	Housing & Comm. Dev.	Intergovernmental Grant	59,803	-	2,780
U51R0810BMBO	Housing & Comm. Dev.	Intergovernmental Grant	-	57,756	12,444
U51R0810BMCO	Housing & Comm. Dev.	Intergovernmental Grant	-	-	35,100
	Project Total		59,803	57,756	50,324

1996 BUDGET

GRANT AND NON-CAPITAL PROJECTS

HUMAN DEVELOPMENT

SOCIAL SERVICES (Continued)

CENTER	DEPARTMENT	FUND	194 EXPENSES	1995 EXPENSES	1996 BUDGET
CDBG PROJECT #: N/A FICS PROJECT #: R0811		PROJECT TITLE: **Grady Transition Housing**			
U12R0811BMAO	Housing & Comm. Dev.	Intergovernmental Grant	17,500	-	-
U51R0811BMBO	Housing & Comm. Dev.	Intergovernmental Grant	-	30,953	14,047
U51R0811BMCO	Housing & Comm. Dev.	Intergovernmental Grant	-	-	22,500
	Project Total		17,500	30,953	36,547
CDBG PROJECT #: N/A FICS PROJECT #: R0812		PROJECT TITLE: **Cobb Co. HOPWA Program**			
J13R0812BMAO	Finance	Intergovernmental Grant	-	45,037	-
U12R0812BMAO	Housing & Comm. Dev.	Intergovernmental Grant	33,218	21,732	66,642
	Project Total		33,218	66,769	66,642
CDBG PROJECT #: N/A FICS PROJECT #: R0813		PROJECT TITLE: **Health Outreach Project**			
J13R0813BMAO	Finance	Intergovernmental Grant	-	12,159	-
U12R0813BMAO	Housing & Comm. Dev.	Intergovernmental Grant	107,874	-	41,783
U51R0813BMBO	Housing & Comm. Dev.	Intergovernmental Grant	-	222,084	100,332
U51R0813BMCO	Housing & Comm. Dev.	Intergovernmental Grant	-	-	257,900
	Project Total		107,874	234,243	400,015
CDBG PROJECT #: N/A FICS PROJECT #: R0814		PROJECT TITLE: **Occupant Protection Program**			
X21R0814KDDO	Police Services	Intergovernmental Grant	13,159	1,841	-
CDBG PROJECT #: N/A FICS PROJECT #: R0815		PROJECT TITLE: **Athletes Supporting Kids**			
U51R0815A5ZC	Housing & Comm. Dev.	Community Development	21,586	3,314	-

1996 BUDGET

GRANT AND NON-CAPITAL PROJECTS

HUMAN DEVELOPMENT

SOCIAL SERVICES (Continued)

CENTER	DEPARTMENT	FUND	1994 EXPENSES	1995 EXPENSES	1996 BUDGET
CDBG PROJECT #: N/A FICS PROJECT #: R0816		PROJECT TITLE: **AHA Elderly Services**			
U41R0816A5ZC	Housing & Comm. Dev.	Community Development	-	9,661	20,339
U41R0816A51C	Housing & Comm. Dev.	Community Development	-	-	30,000
	Project Total		-	9,661	50,339
CDBG PROJECT #: N/A FICS PROJECT #: R0817		PROJECT TITLE: **Operation Higher Ground**			
U51R0817A5ZC	Housing & Comm. Dev.	Community Development	22,500	5,000	2,500
CDBG PROJECT #: N/A FICS PROJECT #: R0818		PROJECT TITLE: **Adult Day Care Services**			
U51R0818A5ZC	Housing & Comm. Dev.	Community Development	26,587	10,113	-
U51R0818A5ZC	Housing & Comm. Dev.	Community Development	-	32,189	4,511
	Project Total		26,587	42,302	4,511
CDBG PROJECT #: N/A FICS PROJECT #: R0819		PROJECT TITLE: **Project Connect**			
U51R0819A5ZC	Housing & Comm. Dev.	Community Development	32,000	-	-
U51R0819A51C	Housing & Comm. Dev.	Community Development	-	32,000	-
	Project Total		32,000	32,000	-
CDBG PROJECT #: N/A FICS PROJECT #: R0820		PROJECT TITLE: **Wesley Senior Citizens Program**			
U51R0820A5ZC	Housing & Comm. Dev.	Community Development	175,092	54,965	-
U51R0820A51C	Housing & Comm. Dev.	Community Development	-	82,332	42,768
	Project Total		175,092	137,297	42,768
CDBG PROJECT #: N/A FICS PROJECT #: R0821		PROJECT TITLE: **Computer Aided Tutorial Center**			
U51R0821A5ZC	Housing & Comm. Dev.	Community Development	31,921	1,229	-

1996 BUDGET

GRANT AND NON-CAPITAL PROJECTS

HUMAN DEVELOPMENT

SOCIAL SERVICES (Continued)

CENTER	DEPARTMENT	FUND	1994 EXPENSES	1995 EXPENSES	1996 BUDGET
CDBG PROJECT #: N/A FICS PROJECT #: R0822		PROJECT TITLE: **Environmental Education-Wate**			
Q24R0822BSAO	Water	Intergovernmental Grant	12,325	1,002	3
CDBG PROJECT #: N/A FICS PROJECT #: R0823		PROJECT TITLE: **Project Learn & Play**			
N12R0823AAHO	Parks Rec.& Cultural Aff.	Intergovernmental Grant	-	63,695	7,747
CDBG PROJECT #: N/A FICS PROJECT #: R0824		PROJECT TITLE: **Housemate Match**			
U51R0824BMBO	Housing & Comm. Dev.	Intergovernmental Grant	-	45,150	-
U51R0824BMCO	Housing & Comm. Dev.	Intergovernmental Grant	-	-	22,600
	Project Total		0	45,150	22,600
CDBG PROJECT #: N/A FICS PROJECT #: R0825		PROJECT TITLE: **Cobb Co. HOPWA/Must**			
U51R0825BMBO	Housing & Comm. Dev.	Intergovernmental Grant	-	47,213	36,725
U51R0825BMCO	Housing & Comm. Dev.	Intergovernmental Grant	-	-	131,796
	Project Total		-	47,213	168,521
CDBG PROJECT #: N/A FICS PROJECT #: R0826		PROJECT TITLE: **Cobb Co. HOPWA/Board of Health**			
U51R0826BMBO	Housing & Comm. Dev.	Intergovernmental Grant	-	41,331	59,414
U51R0826BMCO	Housing & Comm. Dev.	Intergovernmental Grant	-	-	158,504
	Project Total		-	41,331	217,918
CDBG PROJECT #: N/A FICS PROJECT #: R0830		PROJECT TITLE: **OJOP Grant Program**			
C21R0830QNNO	City Council	Trust	2,250	750	3,000

1996 BUDGET

GRANT AND NON-CAPITAL PROJECTS

HUMAN DEVELOPMENT

SOCIAL SERVICES (Continued)

CENTER	DEPARTMENT	FUND	1994 EXPENSES	1995 EXPENSES	1996 BUDGET
CDBG PROJECT #: N/A FICS PROJECT #: R0831		PROJECT TITLE: **Bicycle Rack Task Force**			
L34R0831QNAO	Planning & Development	Trust	-	-	1,200
CDBG PROJECT #: N/A FICS PROJECT #: R0832		PROJECT TITLE: **CCMA Women's & Children Shelter**			
U51R0832A51C	Housing & Comm. Dev.	Community Dev.	-	31,266	5,830
U51R0832BJLO	Housing & Comm. Dev.	Intergovernmental Grant	-	71,678	40,923
	Project Total		-	102,944	46,753
CDBG PROJECT #: N/A FICS PROJECT #: R0833		PROJECT TITLE: **CAFE 458**			
U51R0833A51C	Housing & Comm. Dev.	Community Dev.	-	11,397	15,990
CDBG PROJECT #: N/A FICS PROJECT #: R0834		PROJECT TITLE: **Victory House**			
U51R0834A51C	Housing & Comm. Dev.	Community Dev.	-	14,985	9,715
CDBG PROJECT #: N/A FICS PROJECT #: R0835		PROJECT TITLE: **Intergenerational Resource Center**			
U51R0835A51C	Housing & Comm. Dev.	Community Dev.	-	15,011	12,989
CDBG PROJECT #: N/A FICS PROJECT #: R0836		PROJECT TITLE: **Meals On Wheels**			
U51R0836A51C	Housing & Comm. Dev.	Community Dev.	-	17,850	12,950
CDBG PROJECT #: N/A FICS PROJECT #: R0837		PROJECT TITLE: **Families First**			
U51R0837A51C	Housing & Comm. Dev.	Community Dev.	-	19,063	18,172

1996 BUDGET

GRANT AND NON-CAPITAL PROJECTS

HUMAN DEVELOPMENT

SOCIAL SERVICES (Continued)

CENTER	DEPARTMENT	FUND	1994 EXPENSES	1995 EXPENSES	1996 BUDGET
CDBG PROJECT #: N/A FICS PROJECT #: R0838		PROJECT TITLE: **SE YMCA Center**			
U51R0838A51C	Housing & Comm. Dev.	Community Dev.	-	-	35,000
CDBG PROJECT #: N/A FICS PROJECT #: R0839		PROJECT TITLE: **Sponsorship- Reginald Ball/WORL**			
I11R0839QNA0	Corrections	Trust	-	2,000	-
CDBG PROJECT #: N/A FICS PROJECT #: R0840		PROJECT TITLE: **Youth Services Mobile Resource**			
D28R0840QNA0	Executives Offices	Trust	-	-	8,000
CDBG PROJECT #: N/A FICS PROJECT #: R0842		PROJECT TITLE: **Community Health In Focus Foru**			
U51R0842RJA0	Housing & Comm. Dev.	Intergovernmental Grant	-	11,743	11,742
CDBG PROJECT #: N/A FICS PROJECT #: R0843		PROJECT TITLE: **COPSMore- Making Office Redeploy**			
X11R0843B3G0	Police Services	Intergovernmental Grant	-	-	3,549,784
CDBG PROJECT #: N/A FICS PROJECT #: R0844		PROJECT TITLE: **Atlanta Respite Services, Inc.**			
D11R0844K9K0	Executives Offices	Intergovernmental Grant	-	33,750	11,250

THEATRICAL EVENTS

CDBG PROJECT #: N/A FICS PROJECT #: S0101		PROJECT TITLE: **A. P. E. X.**			
N41S0101K5TO	Parks Rec.& Cultural Aff.	Intergovernmental Grant	-	-	1,000

1996 BUDGET

GRANT AND NON-CAPITAL PROJECTS

CULTURAL AFFAIRS

MUSICAL EVENTS

CENTER	DEPARTMENT	FUND	1994 EXPENSES	1995 EXPENSES	1996 BUDGET
CDBG PROJECT #: N/A FICS PROJECT #: S0201		PROJECT TITLE: **Atlanta Jazz Festival**			
N41S0201QNAO	Parks Rec.& Cultural Aff.	Trust	40,071	44,408	43,587
CDBG PROJECT #: N/A FICS PROJECT #: S0202		PROJECT TITLE: **Montreux–Atlanta International Music**			
N41S0202QNAO	Parks Rec.& Cultural Aff.	Trust	35,232	7,041	52,453

EXHIBITIONS (VISUAL ARTS)

CDBG PROJECT #: N/A FICS PROJECT #: S0401		PROJECT TITLE: **3rd World Film Festival**			
N41S0401BTFO	Parks Rec.& Cultural Aff.	Intergovernmental Grant	-	-	773
N41S0401LBCO	Parks Rec.& Cultural Aff.	Intergovernmental Grant	-	-	7,000
N41S0401LEAO	Parks Rec.& Cultural Aff.	Intergovernmental Grant	-	-	738
	Project Total		-	-	8,511
CDBG PROJECT #: N/A FICS PROJECT #: S0404		PROJECT TITLE: **Chastain Arts Center**			
N41S0404QNAO	Parks Rec.& Cultural Aff.	Trust	114,198	111,439	828
CDBG PROJECT #: N/A FICS PROJECT #: S0406		PROJECT TITLE: **Third World Film Festival**			
N41S0406BTMO	Parks Rec.& Cultural Aff.	Intergovernmental Grant	-	-	41
N41S0406LBEO	Parks Rec.& Cultural Aff.	Intergovernmental Grant	-	-	391
N41S0406LBFO	Parks Rec.& Cultural Aff.	Intergovernmental Grant	-	-	300
N41S0406LBGO	Parks Rec.& Cultural Aff.	Intergovernmental Grant	-	-	687
N41S0406LBHO	Parks Rec.& Cultural Aff.	Intergovernmental Grant	-	-	-
N41S0406QNAO	Parks Rec.& Cultural Aff.	Trust	-	-	58
	Project Total		-	-	1,477

1996 BUDGET

GRANT AND NON-CAPITAL PROJECTS

CULTURAL AFFAIRS

EXHIBITIONS (VISUAL ARTS) (Continued)

CENTER	DEPARTMENT	FUND	1994 EXPENSES	1995 EXPENSES	1996 BUDGET
CDBG PROJECT #: N/A FICS PROJECT #: S0407		PROJECT TITLE: **Art Gallery Program**			
N41S0407LCBO	Parks Rec.& Cultural Aff.	Intergovernmental Grant	-	-	101
N41S0407QNAO	Parks Rec.& Cultural Aff.	Trust	-	754	966
	Project Total		-	754	1,067
CDBG PROJECT #: N/A FICS PROJECT #: S0408		PROJECT TITLE: **Chastain Art Gallery**			
N41S0408QNAO	Parks Rec.& Cultural Aff.	Trust	1,740	6,504	-
CDBG PROJECT #: N/A FICS PROJECT #: S0410		PROJECT TITLE: **BCA City Gallery At Chastain**			
N41S0410LBJO	Parks Rec.& Cultural Aff.	Intergovernmental Grant	-	4,150	100
CDBG PROJECT #: N/A FICS PROJECT #: S0411		PROJECT TITLE: **Mural Project**			
D11S0411QNAO	Executive Offices	Trust	-	15,000	35,000

OTHER CULTURAL ACTIVITIES

CDBG PROJECT #: N/A FICS PROJECT #: S0602		PROJECT TITLE: **Cultural Affairs - General**			
N41S0602QNAO	Parks Rec.& Cultural Aff.	Trust	8,327	1,910	3,656
CDBG PROJECT #: N/A FICS PROJECT #: S0603		PROJECT TITLE: **Cultural Exchange Program**			
N41S0603QNAO	Parks Rec.& Cultural Aff.	Trust	-	-	416
CDBG PROJECT #: N/A FICS PROJECT #: S0604		PROJECT TITLE: **Southeast Arts & Crafts Shop**			
N41S0604QNAO	Parks Rec.& Cultural Aff.	Trust	4,702	5,127	7,980

1996 BUDGET

GRANT AND NON-CAPITAL PROJECTS

CULTURAL AFFAIRS

OTHER CULTURAL ACTIVITIES (Continued)

CENTER	DEPARTMENT	FUND	1994 EXPENSES	1995 EXPENSES	1996 BUDGET
CDBG PROJECT #: **N/A** FICS PROJECT #: **S0606**		PROJECT TITLE: **Gilbert House**			
N41S0606QNAO	Parks Rec.& Cultural Aff.	Trust	1,219	1,223	3,194
CDBG PROJECT #: **N/A** FICS PROJECT #: **S0608**		PROJECT TITLE: **Atlanta Arts Alliance, Inc.**			
J52S0608QNBO	Finance	Trust	3,000	3,000	221,417
CDBG PROJECT #: **N/A** FICS PROJECT #: **S0609**		PROJECT TITLE: **Donations for PRCA**			
N11S0609QNAO	Parks Rec.& Cultural Aff.	Trust	-	461	709
CDBG PROJECT #: **N/A** FICS PROJECT #: **S0611**		PROJECT TITLE: **Special Events**			
C21S0611QNAO	City Council	Trust	13,709	24,108	207
N11S0611QNAO	Parks Rec.& Cultural Aff.	Trust	-	-	2
	Project Total		13,709	24,108	209
CDBG PROJECT #: **N/A** FICS PROJECT #: **S0612**		PROJECT TITLE: **1988 Brown Bag Concerts**			
N41S0612QNAO	Parks Rec.& Cultural Aff.	Trust	-	-	28
CDBG PROJECT #: **N/A** FICS PROJECT #: **S0613**		PROJECT TITLE: **Chastain Park Amphitheater**			
N41S0613QNAO	Parks Rec.& Cultural Aff.	Trust	7,216	4,106	103,770
CDBG PROJECT #: **N/A** FICS PROJECT #: **S0614**		PROJECT TITLE: **MKTG. & COMM., Special Events &**			
D22S0614QNAO	Executive Offices	Trust	66,077	33,063	32,465

1996 BUDGET

GRANT AND NON-CAPITAL PROJECTS

CULTURAL AFFAIRS

OTHER CULTURAL ACTIVITIES (Continued)

CENTER	DEPARTMENT	FUND	1994 EXPENSES	1995 EXPENSES	1996 BUDGET
CDBG PROJECT #: N/A FICS PROJECT #: S0615		PROJECT TITLE: **Visual Arts-Atlanta Southside**			
N41S0615BTSO	Parks Rec.& Cultural Aff.	Intergovernmental Grant	-	4,800	11,200
CDBG PROJECT #: N/A FICS PROJECT #: S0616		PROJECT TITLE: **Olympic Ring Partnership/Expande**			
N41S0616BTTO	Parks Rec.& Cultural Aff.	Intergovernmental Grant	-	64,821	115,179
CDBG PROJECT #: N/A FICS PROJECT #: S0617		PROJECT TITLE: **Legacy 1996 Public Arts Project**			
N41S0617RMAO	Parks Rec.& Cultural Aff.	Intergovernmental Grant	-	26,720	73,280
CDBG PROJECT #: N/A FICS PROJECT #: S0618		PROJECT TITLE: **Wadworth Jarrell Exhibition**			
N41S0618RMBO	Parks Rec.& Cultural Aff.	Intergovernmental Grant	-	3,432	21,568

RECYCLING PROJECT

CDBG PROJECT #: N/A FICS PROJECT #: T0503		PROJECT TITLE: **Airport Recycling Project**			
R21T0503BQA0	Aviation	Airport Renewal & Extension	-	7,427	30,572

SPECIAL SUPPORT SERVICES

CDBG PROJECT #: N/A FICS PROJECT #: T0602		PROJECT TITLE: **Atlanta Olympic Coordination**			
D11T0602QNKO	Executive Offices	Trust	264,000	268,744	259,826
CDBG PROJECT #: N/A FICS PROJECT #: T0603		PROJECT TITLE: **Lillehammer/Atlanta Exchange Program**			
D11T0603QNAO	Executive Offices	Trust	4,001	-	-

1996 BUDGET

GRANT AND NON-CAPITAL PROJECTS

CULTURAL AFFAIRS

SPECIAL SUPPORT SERVICES (Continued)

CENTER	DEPARTMENT	FUND	1994 EXPENSES	1995 EXPENSES	1996 BUDGET
CDBG PROJECT #: N/A FICS PROJECT #: T0604		PROJECT TITLE: **Office of '96 Expo Coordination**			
D11T0604RFAO	Executive Offices	Trust	20,965	30,753	-
CDBG PROJECT #: N/A FICS PROJECT #: T0605		PROJECT TITLE: **International Events**			
D11T0605QNAO	Executive Offices	Trust	5,446	4,400	22,398
D11T0605QNPO	Executive Offices	Trust	-	195,166	7,189
	Project Total		5,446	195,566	29,587

PUBLIC PROTECTION/AID

CDBG PROJECT #: N/A FICS PROJECT #: T0701		PROJECT TITLE: **Emergency Telephone System Fund**			
T31T07019992	Non-Departmental	Emergency Telephone Sys.	4,703,324	-	4,857,572
CDBG PROJECT #: N/A FICS PROJECT #: T0702		PROJECT TITLE: **Project Gangplan (Gang Monitor,etc)**			
X21T0702B3BO	Police Services	Intergovernmental Grant	27,457	-	1,637
X21T0702B3FO	Police Services	Intergovernmental Grant	-	71,652	28,348
	Project Total		27,457	71,652	29,985
CDBG PROJECT #: N/A FICS PROJECT #: T0703		PROJECT TITLE: **Police Hiring Supplemental Program**			
X21T0703B3EO	Police	Intergovernmental Grant	-	405,108	1,894,892

WASTE MANAGEMENT

CDBG PROJECT #: N/A FICS PROJECT #: T0801		PROJECT TITLE: **Solid Waste MGMT PGM - User FE**			
M34T08019999	Public Works	Trust	243,545	56,454	236,656

1996 BUDGET

GRANT AND NON-CAPITAL PROJECTS

MISCELLANEOUS PROJECTS

GOVERNMENT ORGANIZATION STUDIES

CENTER	DEPARTMENT	FUND	1994 EXPENSES	1995 EXPENSES	1996 BUDGET
CDBG PROJECT #: N/A FICS PROJECT #: T0901		PROJECT TITLE: **Consolidation Assessment Study**			
W11T0901K5ZO	Fire Services	Intergovernmental Grant	-	6,750	6,750
CDBG PROJECT #: N/A FICS PROJECT #: T0902		PROJECT TITLE: **Charter Review Commission**			
T31T09029999	Non-Departmental	General	-	3,412	-
T31T0902QNA0	Non-Departmental	Trust	-	83,450	23,676
	Project Total		-	86,862	23,676

REMOVAL OF ARCHITECTURAL BARRIERS

CDBG PROJECT #: CD-217 FICS PROJECT #: U0102		PROJECT TITLE: **Puppetry Arts Center**			
N12U0102A5XD	Parks Rec.& Cultural Aff.	Community Development	-	-	17,771
N12U0102A5YD	Parks Rec.& Cultural Aff.	Community Development	-	-	161,229
	Project Total		-	-	179,000
CDBG PROJECT #: CD-217 FICS PROJECT #: U0103		PROJECT TITLE: **SE Community Ctr/Handicapped Access**			
N12U0103A5WD	Parks Rec.& Cultural Aff.	Community Development	45,000	-	12,346

HISTORIC PRESERVATION

CDBG PROJECT #: N/A FICS PROJECT #: U0203		PROJECT TITLE: **Comprehensive Preservation Plan**			
L34U0203QUAO	Planning and Development	Intergovernmental Grant	-	-	18,217
CDBG PROJECT #: N/A FICS PROJECT #: U0207		PROJECT TITLE: **Cert. Local Gov't. Program**			
L31U0207KBAO	Planning and Development	Intergovernmental Grant	-	-	84

1996 BUDGET

GRANT AND NON-CAPITAL PROJECTS

URBAN ENVIRONMENT ENHANCEMENTS

HISTORIC PRESERVATION (Continued)

CENTER	DEPARTMENT	FUND	1994 EXPENSES	1995 EXPENSES	1996 BUDGET
CDBG PROJECT #:	CD-300	PROJECT TITLE: Oakland Cemetery			
FICS PROJECT #:	U0210				
N12U0210A5WD	Parks Rec.& Cultural Aff.	Community Development	49,995	-	7,270

AIR QUALITY CONTROL

CDBG PROJECT #:	N/A	PROJECT TITLE: Fleet Vehicle Dual Fuel Conver.			
FICS PROJECT #:	U0301				
G62U0301KEBO	Administrative Services	Intergovernmental Grant	-	-	503
G62U0301KEDO	Administrative Services	Intergovernmental Grant	26,330	26,330	1,620
	Project Total		26,330	26,330	2,123

SPECIAL TRUST OPERATIONS

MISCELLANEOUS TRUST ACTIVITIES

CDBG PROJECT #:	N/A	PROJECT TITLE: Alexander, J.M.			
FICS PROJECT #:	W0101				
N25W0101QNAO	Parks Rec.& Cultural Aff.	Trust	-	10	139
CDBG PROJECT #:	N/A	PROJECT TITLE: Ansley, H.C.			
FICS PROJECT #:	W0102				
N25W0102QNAO	Parks Rec.& Cultural Aff.	Trust	-	28	9,862
CDBG PROJECT #:	N/A	PROJECT TITLE: Acher, Lavonia A.			
FICS PROJECT #:	W0103				
N25W0103QNAO	Parks Rec.& Cultural Aff.	Trust	-	8	134
CDBG PROJECT #:	N/A	PROJECT TITLE: Arnold, R.			
FICS PROJECT #:	W0104				
N25W0104QNAO	Parks Rec.& Cultural Aff.	Trust	-	16	774

1996 BUDGET

GRANT AND NON-CAPITAL PROJECTS

SPECIAL TRUST OPERATIONS

MISCELLANEOUS TRUST ACTIVITIES (Continued)

CENTER	DEPARTMENT	FUND	1994 EXPENSES	1995 EXPENSES	1996 BUDGET
CDBG PROJECT #: N/A FICS PROJECT #: W0105		PROJECT TITLE: **Banks, J.F., Mrs.**			
N25W0105QNAO	Parks Rec.& Cultural Aff.	Trust	-	8	285
CDBG PROJECT #: N/A FICS PROJECT #: W0106		PROJECT TITLE: **Beasley, C.C.**			
N25W0106QNAO	Parks Rec.& Cultural Aff.	Trust	-	12	719
CDBG PROJECT #: N/A FICS PROJECT #: W0107		PROJECT TITLE: **Bell, James A.**			
N25W0107QNAO	Parks Rec.& Cultural Aff.	Trust	-	10	485
CDBG PROJECT #: N/A FICS PROJECT #: W0108		PROJECT TITLE: **Benjamin, Amelia Joan**			
N25W0108QNAO	Parks Rec.& Cultural Aff.	Trust	-	-	112
CDBG PROJECT #: N/A FICS PROJECT #: W0109		PROJECT TITLE: **Benjamin, Carrie**			
N25W0109QNAO	Parks Rec.& Cultural Aff.	Trust	-	8	226
CDBG PROJECT #: N/A FICS PROJECT #: W0110		PROJECT TITLE: **Betterton, Fred P.**			
N25W0110QNAO	Parks Rec.& Cultural Aff.	Trust	-	8	452
CDBG PROJECT #: N/A FICS PROJECT #: W0111		PROJECT TITLE: **Bouligny, John Fickett**			
N25W0111QNAO	Parks Rec.& Cultural Aff.	Trust	-	88	2,663
CDBG PROJECT #: N/A FICS PROJECT #: W0112		PROJECT TITLE: **Boyd, E.S.**			
N25W0112QNAO	Parks Rec.& Cultural Aff.	Trust	-	54	2,021

1996 BUDGET

GRANT AND NON-CAPITAL PROJECTS

SPECIAL TRUST OPERATIONS

MISCELLANEOUS TRUST ACTIVITIES (Continued)

CENTER	DEPARTMENT	FUND	1994 EXPENSES	1995 EXPENSES	1996 BUDGET
CDBG PROJECT #: N/A FICS PROJECT #: W0113		PROJECT TITLE: **Boylston, John H.**			
N25W0113QNAO	Parks Rec.& Cultural Aff.	Trust	-	36	2,443
CDBG PROJECT #: N/A FICS PROJECT #: W0114		PROJECT TITLE: **Brady, Albert I.**			
N25W0114QNAO	Parks Rec.& Cultural Aff.	Trust	-	16	892
CDBG PROJECT #: N/A FICS PROJECT #: W0115		PROJECT TITLE: **Brogan, Daniel**			
N25W0115QNAO	Parks Rec.& Cultural Aff.	Trust	-	8	130
CDBG PROJECT #: N/A FICS PROJECT #: W0116		PROJECT TITLE: **Brown, Joseph E.**			
N25W0116QNAO	Parks Rec.& Cultural Aff.	Trust	-	60	1,016
CDBG PROJECT #: N/A FICS PROJECT #: W0117		PROJECT TITLE: **Brown, Mary Ruth**			
N25W0117QNAO	Parks Rec.& Cultural Aff.	Trust	-	10	482
CDBG PROJECT #: N/A FICS PROJECT #: W0118		PROJECT TITLE: **Broyles, Arnold**			
N25W0118QNAO	Parks Rec.& Cultural Aff.	Trust	-	-	247
CDBG PROJECT #: N/A FICS PROJECT #: W0119		PROJECT TITLE: **Bunce, Allen H., Dr. & Isabella**			
N25W0119QNAO	Parks Rec.& Cultural Aff.	Trust	-	14	720
CDBG PROJECT #: N/A FICS PROJECT #: W0120		PROJECT TITLE: **Chisolm, W.P.**			
N25W0120QNAO	Parks Rec.& Cultural Aff.	Trust	-	34	1,416

1996 BUDGET

GRANT AND NON-CAPITAL PROJECTS

SPECIAL TRUST OPERATIONS

MISCELLANEOUS TRUST ACTIVITIES (Continued)

CENTER	DEPARTMENT	FUND	1994 EXPENSES	1995 EXPENSES	1996 BUDGET
CDBG PROJECT #: N/A FICS PROJECT #: W0121		PROJECT TITLE: **Draper, Emma Moore**			
N25W0121QNAO	Parks Rec.& Cultural Aff.	Trust	-	32	2,642
CDBG PROJECT #: N/A FICS PROJECT #: W0122		PROJECT TITLE: **Dunlap, Caroline Fain**			
N25W0122QNAO	Parks Rec.& Cultural Aff.	Trust	-	-	138
CDBG PROJECT #: N/A FICS PROJECT #: W0123		PROJECT TITLE: **Ellis, W.D., Judge**			
N25W0123QNAO	Parks Rec.& Cultural Aff.	Trust	-	32	1,318
CDBG PROJECT #: N/A FICS PROJECT #: W0124		PROJECT TITLE: **Foreacre, G.J.**			
N25W0124QNAO	Parks Rec.& Cultural Aff.	Trust	-	12	648
CDBG PROJECT #: N/A FICS PROJECT #: W0125		PROJECT TITLE: **Fuld, Joseph**			
N25W0125QNAO	Parks Rec.& Cultural Aff.	Trust	-	8	367
CDBG PROJECT #: N/A FICS PROJECT #: W0126		PROJECT TITLE: **Gartrell, L.J.**			
N25W0126QNAO	Parks Rec.& Cultural Aff.	Trust	-	16	2,342
CDBG PROJECT #: N/A FICS PROJECT #: W0127		PROJECT TITLE: **Gay, Sallie E.**			
N25W0127QNAO	Parks Rec.& Cultural Aff.	Trust	-	12	682
CDBG PROJECT #: N/A FICS PROJECT #: W0128		PROJECT TITLE: **Glenn, John T.**			
N25W0128QNAO	Parks Rec.& Cultural Aff.	Trust	-	12	774

1996 BUDGET

GRANT AND NON-CAPITAL PROJECTS

SPECIAL TRUST OPERATIONS

MISCELLANEOUS TRUST ACTIVITIES (Continued)

CENTER	DEPARTMENT	FUND	1994 EXPENSES	1995 EXPENSES	1996 BUDGET
CDBG PROJECT #: N/A FICS PROJECT #: W0129	PROJECT TITLE: Goldin, Benjamin				
N25W0129QNAO	Parks Rec.& Cultural Aff.	Trust	-	20	1,716
CDBG PROJECT #: N/A FICS PROJECT #: W0130	PROJECT TITLE: Guthman, Issac				
N25W0130QNAO	Parks Rec.& Cultural Aff.	Trust	-	10	887
CDBG PROJECT #: N/A FICS PROJECT #: W0131	PROJECT TITLE: Haas, Aaron				
N25W0131QNAO	Parks Rec.& Cultural Aff.	Trust	-	8	425
CDBG PROJECT #: N/A FICS PROJECT #: W0132	PROJECT TITLE: Hansell, Granger				
N25W0132QNAO	Parks Rec.& Cultural Aff.	Trust	-	16	799
CDBG PROJECT #: N/A FICS PROJECT #: W0133	PROJECT TITLE: Hape, Samuel				
N25W0133QNAO	Parks Rec.& Cultural Aff.	Trust	-	16	890
CDBG PROJECT #: N/A FICS PROJECT #: W0134	PROJECT TITLE: Harris, C.G.				
N25W0134QNAO	Parks Rec.& Cultural Aff.	Trust	-	12	734
CDBG PROJECT #: N/A FICS PROJECT #: W0135	PROJECT TITLE: Hayden, Harriet E.				
N25W0135QNAO	Parks Rec.& Cultural Aff.	Trust	-	50	2,261

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GRANT AND NON-CAPITAL PROJECTS

SPECIAL TRUST OPERATIONS

MISCELLANEOUS TRUST ACTIVITIES (Continued)

CENTER	DEPARTMENT	FUND	1994 EXPENSES	1995 EXPENSES	1996 BUDGET
CDBG PROJECT #: N/A FICS PROJECT #: W0136		PROJECT TITLE: **Hayes, Eula Ketner**			
N25W0136QNAO	Parks Rec.& Cultural Aff.	Trust	-	6	176
CDBG PROJECT #: N/A FICS PROJECT #: W0137		PROJECT TITLE: **Hetzel, Ola C.**			
N25W0137QNAO	Parks Rec.& Cultural Aff.	Trust	-	9	459
CDBG PROJECT #: N/A FICS PROJECT #: W0138		PROJECT TITLE: **Heyman, Helen Joel**			
N25W0138QNAO	Parks Rec.& Cultural Aff.	Trust	-	-	61
CDBG PROJECT #: N/A FICS PROJECT #: W0139		PROJECT TITLE: **Hill, Delos L., Mrs.**			
N25W0139QNAO	Parks Rec.& Cultural Aff.	Trust	-	12	784
CDBG PROJECT #: N/A FICS PROJECT #: W0140		PROJECT TITLE: **Hirsch, Edward H. & Sally W.**			
N25W0140QNAO	Parks Rec.& Cultural Aff.	Trust	-	6	275
CDBG PROJECT #: N/A FICS PROJECT #: W0141		PROJECT TITLE: **Hirsch, Maurice R.**			
N25W0141QNAO	Parks Rec.& Cultural Aff.	Trust	-	6	394
CDBG PROJECT #: N/A FICS PROJECT #: W0142		PROJECT TITLE: **Hirsch, Morris**			
N25W0142QNAO	Parks Rec.& Cultural Aff.	Trust	-	18	575

1996 BUDGET

GRANT AND NON-CAPITAL PROJECTS

SPECIAL TRUST OPERATIONS

MISCELLANEOUS TRUST ACTIVITIES (Continued)

CENTER	DEPARTMENT	FUND	1994 EXPENSES	1995 EXPENSES	1996 BUDGET
CDBG PROJECT #: N/A FICS PROJECT #: W0143		PROJECT TITLE: **Hirschfield, Emma H.**			
N25W0143QNAO	Parks Rec.& Cultural Aff.	Trust	-	6	429
CDBG PROJECT #: N/A FICS PROJECT #: W0144		PROJECT TITLE: **Hoyt, Louise Lallande**			
N25W0144QNAO	Parks Rec.& Cultural Aff.	Trust	-	6	489
CDBG PROJECT #: N/A FICS PROJECT #: W0145		PROJECT TITLE: **Inman, Hugh T. & Jennie**			
N25W0145QNAO	Parks Rec.& Cultural Aff.	Trust	-	20	919
CDBG PROJECT #: N/A FICS PROJECT #: W0146		PROJECT TITLE: **Jones, John, Reverend**			
N25W0146QNAO	Parks Rec.& Cultural Aff.	Trust	-	11	663
CDBG PROJECT #: N/A FICS PROJECT #: W0147		PROJECT TITLE: **Kaplan, N.A.**			
N25W0147QNAO	Parks Rec.& Cultural Aff.	Trust	-	6	370
CDBG PROJECT #: N/A FICS PROJECT #: W0148		PROJECT TITLE: **Karwisch, Henry & J.S. & Mims**			
N25W0148QNAO	Parks Rec.& Cultural Aff.	Trust	-	12	809
CDBG PROJECT #: N/A FICS PROJECT #: W0149		PROJECT TITLE: **Kaufmann, Albert & Edith**			
N25W0149QNAO	Parks Rec.& Cultural Aff.	Trust	-	12	960

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GRANT AND NON-CAPITAL PROJECTS

SPECIAL TRUST OPERATIONS

MISCELLANEOUS TRUST ACTIVITIES (Continued)

CENTER	DEPARTMENT	FUND	1994 EXPENSES	1995 EXPENSES	1996 BUDGET
CDBG PROJECT #: N/A FICS PROJECT #: W0150		PROJECT TITLE: **Killian, Julia**			
N25W0150QNAO	Parks Rec.& Cultural Aff.	Trust	-	12	826
CDBG PROJECT #: N/A FICS PROJECT #: W0151		PROJECT TITLE: **Kingsberry, Lula L.**			
N25W0151QNAO	Parks Rec.& Cultural Aff.	Trust	-	6	352
CDBG PROJECT #: N/A FICS PROJECT #: W0152		PROJECT TITLE: **Lang Frank L.**			
N25W0152QNAO	Parks Rec.& Cultural Aff.	Trust	-	8	665
CDBG PROJECT #: N/A FICS PROJECT #: W0153		PROJECT TITLE: **Lawshe, Margaret**			
N25W0153QNAO	Parks Rec.& Cultural Aff.	Trust	-	6	288
CDBG PROJECT #: N/A FICS PROJECT #: W0154		PROJECT TITLE: **Lewman, Idolene Edwards**			
N25W0154QNAO	Parks Rec.& Cultural Aff.	Trust	-	6	204
CDBG PROJECT #: N/A FICS PROJECT #: W0155		PROJECT TITLE: **Lilienthal, B.L.**			
N25W0155QNAO	Parks Rec.& Cultural Aff.	Trust	-	6	275
CDBG PROJECT #: N/A FICS PROJECT #: W0156		PROJECT TITLE: **Long, Sallie Griggs**			
N25W0156QNAO	Parks Rec.& Cultural Aff.	Trust	-	12	450
CDBG PROJECT #: N/A FICS PROJECT #: W0157		PROJECT TITLE: **MacDougald, Louise Black**			
N25W0157QNAO	Parks & Recreation	Trust	-	16	1,029

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GRANT AND NON-CAPITAL PROJECTS

SPECIAL TRUST OPERATIONS

MISCELLANEOUS TRUST ACTIVITIES (Continued)

CENTER	DEPARTMENT	FUND	1994 EXPENSES	1995 EXPENSES	1996 BUDGET
CDBG PROJECT #: N/A FICS PROJECT #: W0158		PROJECT TITLE: **Manassee, Julian**			
N25W0158QNAO	Parks & Recreation	Trust	-	40	1,194
CDBG PROJECT #: N/A FICS PROJECT #: W0159		PROJECT TITLE: **Marsh, Achsah F.**			
N25W0159QNAO	Parks Rec.& Cultural Aff.	Trust	-	22	3,298
CDBG PROJECT #: N/A FICS PROJECT #: W0160		PROJECT TITLE: **McDonell, Annie**			
N25W0160QNAO	Parks Rec.& Cultural Aff.	Trust	-	10	549
CDBG PROJECT #: N/A FICS PROJECT #: W0161		PROJECT TITLE: **McDowell, Thomas**			
N25W0161QNAO	Parks Rec.& Cultural Aff.	Trust	-	12	462
CDBG PROJECT #: N/A FICS PROJECT #: W0162		PROJECT TITLE: **McKemie, W.S.**			
N25W0162QNAO	Parks Rec.& Cultural Aff.	Trust	-	10	453
CDBG PROJECT #: N/A FICS PROJECT #: W0163		PROJECT TITLE: **Menko, Martin & Joel, D.F.**			
N25W0163QNAO	Parks Rec.& Cultural Aff.	Trust	-	10	508
CDBG PROJECT #: N/A FICS PROJECT #: W0164		PROJECT TITLE: **Mitchell, Eugene M.**			
N25W0164QNAO	Parks Rec.& Cultural Aff.	Trust	-	16	630

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GRANT AND NON-CAPITAL PROJECTS

SPECIAL TRUST OPERATIONS

MISCELLANEOUS TRUST ACTIVITIES (Continued)

CENTER	DEPARTMENT	FUND	1994 EXPENSES	1995 EXPENSES	1996 BUDGET
CDBG PROJECT #: N/A FICS PROJECT #: W0165	PROJECT TITLE: **Mitchell, Stephen & Anita**				
N25W0165QNAO	Parks Rec.& Cultural Aff.	Trust	-	64	1,654
CDBG PROJECT #: N/A FICS PROJECT #: W0166	PROJECT TITLE: **Moore, Mary Courtney**				
N25W0166QNAO	Parks Rec.& Cultural Aff.	Trust	-	24	1,643
CDBG PROJECT #: N/A FICS PROJECT #: W0167	PROJECT TITLE: **Morrison, Mary Margaret Knapp**				
N25W0167QNAO	Parks Rec.& Cultural Aff.	Trust	-	12	575
CDBG PROJECT #: N/A FICS PROJECT #: W0168	PROJECT TITLE: **Parrott, Mary R.**				
N25W0168QNAO	Parks Rec.& Cultural Aff.	Trust	-	16	1,185
CDBG PROJECT #: N/A FICS PROJECT #: W0169	PROJECT TITLE: **Picard, Lipman E.**				
N25W0169QNAO	Parks Rec.& Cultural Aff.	Trust	-	8	536
CDBG PROJECT #: N/A FICS PROJECT #: W0170	PROJECT TITLE: **Powers, Cora V.**				
N25W0170QNAO	Parks Rec.& Cultural Aff.	Trust	-	12	517
CDBG PROJECT #: N/A FICS PROJECT #: W0171	PROJECT TITLE: **Rich, David R.**				
N25W0171QNAO	Parks Rec.& Cultural Aff.	Trust	-	8	405
CDBG PROJECT #: N/A FICS PROJECT #: W0172	PROJECT TITLE: **Roy, Dunbar**				
N25W0172QNAO	Parks Rec.& Cultural Aff.	Trust	-	14	799

1996 BUDGET

GRANT AND NON-CAPITAL PROJECTS

SPECIAL TRUST OPERATIONS

MISCELLANEOUS TRUST ACTIVITIES (Continued)

CENTER	DEPARTMENT	FUND	1994 EXPENSES	1995 EXPENSES	1996 BUDGET
CDBG PROJECT #: N/A FICS PROJECT #: W0173	PROJECT TITLE: **Saltzman, Edna B.**				
N25W0173QNAO	Parks Rec.& Cultural Aff.	Trust	-	36	1,228
CDBG PROJECT #: N/A FICS PROJECT #: W0174	PROJECT TITLE: **Schiff, Junius Fred**				
N25W0174QNAO	Parks Rec.& Cultural Aff.	Trust	-	8	378
CDBG PROJECT #: N/A FICS PROJECT #: W0175	PROJECT TITLE: **Schindler, Eva**				
N25W0175QNAO	Parks Rec.& Cultural Aff.	Trust	-	8	393
CDBG PROJECT #: N/A FICS PROJECT #: W0176	PROJECT TITLE: **Schoenthal, Bertha, Mrs.**				
N25W0176QNAO	Parks Rec.& Cultural Aff.	Trust	-	8	265
CDBG PROJECT #: N/A FICS PROJECT #: W0177	PROJECT TITLE: **Scoville, L. W., Mrs.**				
N25W0177QNAO	Parks Rec.& Cultural Aff.	Trust	-	8	276
CDBG PROJECT #: N/A FICS PROJECT #: W0178	PROJECT TITLE: **Selig, Jacob & Sophie**				
N25W0178QNAO	Parks Rec.& Cultural Aff.	Trust	-	10	600
CDBG PROJECT #: N/A FICS PROJECT #: W0179	PROJECT TITLE: **Smillie, Harriet A.**				
N25W0179QNAO	Parks Rec.& Cultural Aff.	Trust	-	20	1,225
CDBG PROJECT #: N/A FICS PROJECT #: W0180	PROJECT TITLE: **Smith, Rubie Hill**				
N25W0180QNAO	Parks Rec.& Cultural Aff.	Trust	-	34	824

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GRANT AND NON-CAPITAL PROJECTS

SPECIAL TRUST OPERATIONS

MISCELLANEOUS TRUST ACTIVITIES (Continued)

CENTER	DEPARTMENT	FUND	1994 EXPENSES	1995 EXPENSES	1996 BUDGET
CDBG PROJECT #: N/A FICS PROJECT #: W0181	PROJECT TITLE: **Speer, Clara S.**				
N25W0181QNAO	Parks Rec.& Cultural Aff.	Trust	-	8	204
CDBG PROJECT #: N/A FICS PROJECT #: W0182	PROJECT TITLE: **Starry, Fannie B.**				
N25W0182QNAO	Parks Rec.& Cultural Aff.	Trust	-	16	948
CDBG PROJECT #: N/A FICS PROJECT #: W0183	PROJECT TITLE: **Strauss, Gabriel & Karlsruher**				
N25W0183QNAO	Parks Rec.& Cultural Aff.	Trust	-	8	791
CDBG PROJECT #: N/A FICS PROJECT #: W0184	PROJECT TITLE: **Weiss, William**				
N25W0184QNAO	Parks Rec.& Cultural Aff.	Trust	-	8	381
CDBG PROJECT #: N/A FICS PROJECT #: W0185	PROJECT TITLE: **Werner, Sr., E.A.**				
N25W0185QNAO	Parks Rec.& Cultural Aff.	Trust	-	8	469
CDBG PROJECT #: N/A FICS PROJECT #: W0186	PROJECT TITLE: **West, A. J.**				
N25W0186QNAO	Parks Rec.& Cultural Aff.	Trust	-	20	678
CDBG PROJECT #: N/A FICS PROJECT #: W0187	PROJECT TITLE: **Wilson, Ada Bell**				
N25W0187QNAO	Parks Rec.& Cultural Aff.	Trust	-	14	505
CDBG PROJECT #: N/A FICS PROJECT #: W0188	PROJECT TITLE: **Wiseberg, Clara H. & Morris**				
N25W0188QNAO	Parks Rec.& Cultural Aff.	Trust	-	12	231

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GRANT AND NON-CAPITAL PROJECTS

SPECIAL TRUST OPERATIONS

MISCELLANEOUS TRUST ACTIVITIES (Continued)

CENTER	DEPARTMENT	FUND	1994 EXPENSES	1995 EXPENSES	1996 BUDGET
CDBG PROJECT #: N/A FICS PROJECT #: W0189		PROJECT TITLE: **Wooley, Dora V.**			
N25W0189QNAO	Parks Rec.& Cultural Aff.	Trust	-	8	476
CDBG PROJECT #: N/A FICS PROJECT #: W0190		PROJECT TITLE: **Wootten, Katherine H.**			
N25W0190QNAO	Parks Rec.& Cultural Aff.	Trust	-	16	485
CDBG PROJECT #: N/A FICS PROJECT #: W02AA		PROJECT TITLE: **G.M.A. Reception**			
J11W02AAQNAO	Finance	Trust	-	-	1,231
CDBG PROJECT #: N/A FICS PROJECT #: W02AB		PROJECT TITLE: **Fulton County Sewer Escrow**			
J63W02ABLACO	Finance	Trust	435,148	119,349	444,315
CDBG PROJECT #: N/A FICS PROJECT #: W02AC		PROJECT TITLE: **Legislative Reception**			
D11W02ACQNAO	Executive Offices	Trust	-	-	542
CDBG PROJECT #: N/A FICS PROJECT #: W02AD		PROJECT TITLE: **Athletics Operations**			
N32W02ADQNAO	Parks Rec.& Cultural Aff.	Trust	60,662	41,543	6,485
CDBG PROJECT #: N/A FICS PROJECT #: W02AF		PROJECT TITLE: **Recreation Camps Operations**			
N32W02AFQNAO	Parks Rec.& Cultural Aff.	Trust	6,309	6,769	5,228
CDBG PROJECT #: N/A FICS PROJECT #: W02AG		PROJECT TITLE: **Summer User Fees**			
N32W02AGQNAO	Parks Rec.& Cultural Aff.	Trust	132,949	211,904	56,492

1996 BUDGET

GRANT AND NON-CAPITAL PROJECTS

SPECIAL TRUST OPERATIONS

MISCELLANEOUS TRUST ACTIVITIES (Continued)

CENTER	DEPARTMENT	FUND	1994 EXPENSES	1995 EXPENSES	1996 BUDGET
CDBG PROJECT #: N/A FICS PROJECT #: W02AH		PROJECT TITLE: **City-Wide Training Program**			
V31W02AH9999	Personnel	Trust	9,322	19,934	7,733
CDBG PROJECT #: N/A FICS PROJECT #: W02AJ		PROJECT TITLE: **Chaplaincy Assistance Program**			
X11W02AJQNAO	Police	Trust	93	611	8,214
CDBG PROJECT #: N/A FICS PROJECT #: W02AK		PROJECT TITLE: **R.I.C.O.**			
X11W02AK9998	Police	Trust	1,147,549	550,763	328,761
CDBG PROJECT #: N/A FICS PROJECT #: W02AL		PROJECT TITLE: **R.I.C.O. - State**			
X11W02AL998	Police	Trust	-	-	128,374
CDBG PROJECT #: N/A FICS PROJECT #: W02AM		PROJECT TITLE: **Drug Reward Program**			
X11W02AMQNAO	Police	Trust	-	-	8,341
CDBG PROJECT #: N/A FICS PROJECT #: W02AN		PROJECT TITLE: **Atlanta Sesquicentennial**			
D11W02ANQNAO	Executive Offices	Trust	-	-	2,542
CDBG PROJECT #: N/A FICS PROJECT #: W02AP		PROJECT TITLE: **Purchase of Protective Items**			
X21W02APQNAO	Police	Trust	16,186	-	281
CDBG PROJECT #: N/A FICS PROJECT #: W02AQ		PROJECT TITLE: **Zone 3 Mini Precinct**			
X41W02AQQNAO	Police	Trust	-	-	5,590

1996 BUDGET

GRANT AND NON-CAPITAL PROJECTS

SPECIAL TRUST OPERATIONS

MISCELLANEOUS TRUST ACTIVITIES (Continued)

CENTER	DEPARTMENT	FUND	1994 EXPENSES	1995 EXPENSES	1996 BUDGET
CDBG PROJECT #: N/A FICS PROJECT #: W02AR		PROJECT TITLE: **Youth Athletics Program**			
N32W02ARQNAO	Parks Rec.& Cultural Aff.	Trust	64,128	185,174	61,621
CDBG PROJECT #: N/A FICS PROJECT #: W02AT		PROJECT TITLE: **City Council Luncheon Fund**			
C21W02ATQNAO	City Council	Trust	-	-	1,660
CDBG PROJECT #: N/A FICS PROJECT #: W02AU		PROJECT TITLE: **National League of Cities Convention**			
D11W02AUQNAO	Executive Offices	Trust	-	-	2,094
CDBG PROJECT #: N/A FICS PROJECT #: W02AV		PROJECT TITLE: **Poor and Homeless Assistance Program**			
U51W02AVQNAO	Housing & Comm. Dev.	Trust	5,987	4,390	14,561
CDBG PROJECT #: N/A FICS PROJECT #: W02AW		PROJECT TITLE: **Sale of MARTA Transcards, Etc.**			
J63W02AW9999	Finance	Trust	90,337	-	-
CDBG PROJECT #: N/A FICS PROJECT #: W02BC		PROJECT TITLE: **Bricola W. Coleman Reward Fund**			
X11W02BCQNAO	Police	Trust	-	-	1,552
CDBG PROJECT #: N/A FICS PROJECT #: W02BG		PROJECT TITLE: **Excellence in City Government**			
G21W02BGQNAO	Administrative Services	Trust	5,894	3,612	1,132

1996 BUDGET

GRANT AND NON-CAPITAL PROJECTS

SPECIAL TRUST OPERATIONS

MISCELLANEOUS TRUST ACTIVITIES (Continued)

CENTER	DEPARTMENT	FUND	1994 EXPENSES	1995 EXPENSES	1996 BUDGET
CDBG PROJECT #: N/A FICS PROJECT #: W02BH		PROJECT TITLE: **Reward Fund - Murdered Clark College Student**			
X11W02BHQNAO	Police	Trust	-	-	1,000
CDBG PROJECT #: N/A FICS PROJECT #: W02BI		PROJECT TITLE: **Deferred Comp Refunds**			
J65W02BI9999	Finance	Agency	903,020	1,020,056	50
CDBG PROJECT #: N/A FICS PROJECT #: W02BJ		PROJECT TITLE: **Police Department Capital Acquisition**			
X24W02BJQNAO	Police	Trust	-	-	2,173
CDBG PROJECT #: N/A FICS PROJECT #: W02BK		PROJECT TITLE: **Police Department Management**			
X11W02BKQNAO	Police	Trust	-	-	4,727
CDBG PROJECT #: N/A FICS PROJECT #: W02BM		PROJECT TITLE: **1991 U.S. Youth Games**			
N32W02BMQNAO	Parks Rec.& Cultural Aff.	Trust	-	-	146
CDBG PROJECT #: N/A FICS PROJECT #: W02BN		PROJECT TITLE: **GMA Fifth District Meeting**			
D11W02BNQNAO	Executive Offices	Trust	-	-	881
CDBG PROJECT #: N/A FICS PROJECT #: W02BP		PROJECT TITLE: **Fire Fighters' Banquet**			
W11W02BPQNAO	Fire Services	Trust	-	411	6,665
CDBG PROJECT #: N/A FICS PROJECT #: W02BQ		PROJECT TITLE: **Low Voltage Wiring Permits Escrow**			
L23W02BQQNMO	Planning & Development	Trust	3,440	-	478,020

1996 BUDGET

GRANT AND NON-CAPITAL PROJECTS

SPECIAL TRUST OPERATIONS

MISCELLANEOUS TRUST ACTIVITIES (Continued)

CENTER	DEPARTMENT	FUND	1994 EXPENSES	1995 EXPENSES	1996 BUDGET
CDBG PROJECT #: N/A FICS PROJECT #: W02BR		PROJECT TITLE: **Police Employee Awards**			
X11W02BRQNAO	Police	Trust	-	-	1,176
CDBG PROJECT #: N/A FICS PROJECT #: W02BU		PROJECT TITLE: **Training & Gen. Operating Enhancement**			
W11W02BUQNAO	Fire Services	Trust	996	12,955	18,952
CDBG PROJECT #: N/A FICS PROJECT #: W02BW		PROJECT TITLE: **Youth Advisory Council**			
X11W02BWQNAO	Police	Trust	-	-	300
CDBG PROJECT #: N/A FICS PROJECT #: W02BX		PROJECT TITLE: **Employee Awards Program**			
I11W02BXQNAO	Corrections	Trust	1,550	-	2,250
CDBG PROJECT #: N/A FICS PROJECT #: W02BY		PROJECT TITLE: **Bicycle Patrol Program**			
X43W02BYQNAO	Police	Trust	14,790	-	9,010
CDBG PROJECT #: N/A FICS PROJECT #: W02BZ		PROJECT TITLE: **Blue Circle America**			
X11W02BZQNAO	Police	Trust	-	1,493	57

1996 BUDGET

GRANT AND NON-CAPITAL PROJECTS

SPECIAL TRUST OPERATIONS

MISCELLANEOUS TRUST ACTIVITIES (Continued)

CENTER	DEPARTMENT	FUND	1994 EXPENSES	1995 EXPENSES	1996 BUDGET
CDBG PROJECT #: N/A FICS PROJECT #: W02CA		PROJECT TITLE: '94 Flood Victims Relief Fund			
T31W02CAQNAO	Non-Departmental	Trust	300	-	3,852
CDBG PROJECT #: N/A FICS PROJECT #: W02CB		PROJECT TITLE: Care & Conserve Fund			
Q11W02CBRTO	Water	Intergovernmental Grant	-	7,066	647
Q11W02CBQNAO	Water	Trustt	-	8,491	610
	Project Total		-	15,557	1,257
CDBG PROJECT #: N/A FICS PROJECT #: W02CC		PROJECT TITLE: Highway Safety Imapct Program			
X11W02CCQNAO	Police Services	Trust	-	9,990	10
CDBG PROJECT #: N/A FICS PROJECT #: W02CD		PROJECT TITLE: Fire Deptartment Facility Relocation			
W11W02CDLAPO	Fire Services	Trust	-	4,420	13,946
CDBG PROJECT #: N/A FICS PROJECT #: W02CF		PROJECT TITLE: Inner-City Games			
W11W02CDLAPO	Fire Services	Trust	-	139,892	108
CDBG PROJECT #: N/A FICS PROJECT #: W02CG		PROJECT TITLE: Fire Prevention Week			
W11W02CGQNA0	Fire Services	Trust	-	-	2,000
CDBG PROJECT #: N/A FICS PROJECT #: W02CH		PROJECT TITLE: Care & Conserve- Pollution Prev.			
Q11W02CHBRT0	Water	Intergovernmental Grant	-	-	40,000

1996 BUDGET

GRANT AND NON-CAPITAL PROJECTS

SPECIAL TRUST OPERATIONS

MISCELLANEOUS TRUST ACTIVITIES (Continued)

CENTER	DEPARTMENT	FUND	1994 EXPENSES	1995 EXPENSES	1996 BUDGET
CDBG PROJECT #: N/A FICS PROJECT #: W02CJ		PROJECT TITLE: **Conservation Made EZ**			
Q11W02CJQNA0	Water	Trust		-	6,000

PLANNING, ADMINISTRATION AND PROJECT RESERVES

PLANNING

CDBG PROJECT #: N/A FICS PROJECT #: X0101		PROJECT TITLE: **Long Range Water Supply Plans**			
Q24X01019999	Water	W & S Construction	702	-	18,671
CDBG PROJECT #: N/A FICS PROJECT #: X0104		PROJECT TITLE: **Title III - Youth Opportunity Unlimited Program, Administration**			
U41X0104BVAO	Housing & Comm. Dev.	Trust	–	-	49,681
CDBG PROJECT #: N/A FICS PROJECT #: X0106		PROJECT TITLE: **Mechanicsville Master Plan**			
L34X0106A5WJ	Planning and Development	Community Development	404	10,576	20
L34X0106A5XJ	Planning and Development	Community Development	8,722	-	-
	Project Total		9,126	10,576	20
CDBG PROJECT #: N/A FICS PROJECT #: X0107		PROJECT TITLE: **Fair Housing Impediment Analysis**			
U11X0107A5YJ	Housing & Comm. Dev.	Community Development	16,710	-	-
CDBG PROJECT #: N/A FICS PROJECT #: X0108		PROJECT TITLE: **Vine City/Ashby Plan**			
L34X0108A5YJ	Planning and Development	Community Development	20,000	9,871	10,129

1996 BUDGET

GRANT AND NON-CAPITAL PROJECTS

PLANNING, ADMINISTRATION AND PROJECT RESERVES

PLANNING

CENTER	DEPARTMENT	FUND	1994 EXPENSES	1995 EXPENSES	1996 BUDGET
CDBG PROJECT #: N/A FICS PROJECT #: X0109		PROJECT TITLE: **Clear Creek Master Plan**			
M24X010992AG	Public Works	1988 Bond Project	65,000	-	-
CDBG PROJECT #: N/A FICS PROJECT #: X0110		PROJECT TITLE: **Leadership Development Project**			
L34X0110A51J	Planning and Development	Community Development	-	4,100	4,000
CDBG PROJECT #: N/A FICS PROJECT #: X0111		PROJECT TITLE: **Fulton county council On Aging**			
M24X010992AG	Housing & Com. Dev.	Community Development	-	5,763	29,237
CDBG PROJECT #: N/A FICS PROJECT #: X0112		PROJECT TITLE: **Stewart Avenue Redevelopment**			
L34X010112A51J	Planning and Development	Community Development	-	-	100,000

PLANNING, ADMINISTRATION AND PROJECT RESERVES

ADMINISTRATION

CDBG PROJECT #: N/A FICS PROJECT #: X0201		PROJECT TITLE: **Administration of School Board Bonds**			
D42X0201A5YJ	Executive Offices	Community Development	33	-	-
D42X0201A5ZJ	Executive Offices	Community Development	53,189	-	-
D42X0201A5Z1J	Executive Offices	Community Development	-	55,141	5,976
H11X0201A5ZJ	Law	Community Development	82,978	-	-
J13X0201A5ZJ	Finance	Community Development	-	2,619	-
J13X0201A51J	Finance	Community Development	-	689,235	-
J53X0201A5YJ	Finance	Community Development	6,598	-	-
J53X0201A5ZJ	Finance	Community Development	25,300	694	422
J53X0201A51J	Finance	Community Development	-	45,674	4,344
M22X0201A51J	Public Works	Community Development	-	-	50,137
U12X0201A5YJ	Housing & Comm. Dev.	Community Development	4,345	-	-
U12X0201A5ZJ	Housing & Comm. Dev.	Community Development	1,257,817	-	-
U12X0201A51J	Housing & Comm. Dev.	Community Development	-	413,244	162,202
U21X0201A5YJ	Housing & Comm. Dev.	Community Development	235	3,635	33,930
U31X0201A5ZJ	Housing & Comm. Dev.	Community Development	122,816	-	-

1996 BUDGET

GRANT AND NON-CAPITAL PROJECTS

PLANNING, ADMINISTRATION AND PROJECT RESERVES

ADMINISTRATION (Continued)

CDBG PROJECT #: **N/A**
FICS PROJECT #: **X0201**

PROJECT TITLE: **Administration of School Board Bonds (Continued)**

CENTER	DEPARTMENT	FUND	1994 EXPENSES	1995 EXPENSES	1996 BUDGET
U31X0201A51J	Housing & Comm. Dev.	Community Development	-	182,058	1,067
U41X0201A5YJ	Housing & Comm. Dev.	Community Development	20,550	-	-
U41X0201A5ZJ	Housing & Comm. Dev.	Community Development	41,175	-	-
U41X0201A51J	Housing & Comm. Dev.	Community Development	-	65,120	14,025
U51X0201A5ZJ	Housing & Comm. Dev.	Community Development	70,783	-	38,908
U51X0201A51J	Housing & Comm. Dev.	Community Development	-	109,506	6,181
J13X0201BMAO	Finance	Intergovernmental Grant	-	19,892	-
U12X0201BMAO	Housing & Comm. Dev.	Intergovernmental Grant	27,597	2,149	-
U12X0201BMBO	Housing & Comm. Dev.	Intergovernmental Grant	-	6,715	-
U12X0201BMCO	Housing & Comm. Dev.	Intergovernmental Grant	-	2,393	34,207
U51X0201BMAO	Housing & Comm. Dev.	Intergovernmental Grant	18,237	212	-
U51X0201BMBO	Housing & Comm. Dev.	Intergovernmental Grant	-	8,985	25,065
U51X0201BMCO	Housing & Comm. Dev.	Intergovernmental Grant	-	-	34,050
T51X020192AA	Non-Departmental	1989 Bond Project	311,625	-	11,273
T51X020192AA	Non-Departmental	1990 Bond Project	342,683	-	22,796
N11X02019991	Parks Rec. & Cul. Aff.	Gen. Gov't. Capital Outlay	-	-	14,669
T51X020192AA	Non-Departmental	1991 Bond Project	967,334	-	15,245
T51X020192AA	Non-Departmental	1992 Bond Project	4,111,671	-	124,020
T51X020192AA	Non-Departmental	1993 School Improve Bond	19,308,379	16,3233,379	63,623,969
T51X020192AA	Non-Departmental	1993 Bond Project	3,954,405	-	103,637
T51X020192AA	Non-Departmental	1994 Bond Project	-	3,498,869	612,340
T51X020192AA	Non-Departmental	1995 Bond Project	-	-	3,928,925
U41X0201KJ90	Housing & Comm. Dev.	Trust	-	4,219	95,781
U31X0201A3AO	Housing & Comm. Dev.	Home Investment Trust	168,213	-	30,504
U31X0201A3BO	Housing & Comm. Dev.	Home Investment Trust	239,328	-	39,666
U31X0201A3CO	Housing & Comm. Dev.	Home Investment Trust	41,148	-	32,8243
U31X0201A3DO	Housing & Comm. Dev.	Home Investment Trust	-	-	345,498
	Project Total		31,176,439	21,428,602	69,446,446

CDBG PROJECT #: **N/A**
FICS PROJECT #: **X0203**

PROJECT TITLE: **Reserve For Administration**

U12X0203A5EJ	Housing & Comm. Dev.	Home Investment Trust	-	-	72
U12X0203A5QJ	Housing & Comm. Dev.	Home Investment Trust	-	-	306
U12X0203A5RJ	Housing & Comm. Dev.	Home Investment Trust	-	-	4,067
U12X0203A5TJ	Housing & Comm. Dev.	Home Investment Trust	-	-	731
U12X0203A5WJ	Housing & Comm. Dev.	Home Investment Trust	-	-	4,050
U12X0203A5XJ	Housing & Comm. Dev.	Home Investment Trust	-	-	22,981
U12X0203A5YJ	Housing & Comm. Dev.	Home Investment Trust	-	-	3,778
U12X0203A5ZJ	Housing & Comm. Dev.	Home Investment Trust	-	-	155,655
U12X0203A51J	Housing & Comm. Dev.	Home Investment Trust	-	-	41,575
U12X0203BMC0	Housing & Comm. Dev.	Intergovernmental Grant	-	-	659,016
	Project Total		-	-	,892,231

1996 BUDGET

GRANT AND NON-CAPITAL PROJECTS

PLANNING, ADMINISTRATION AND PROJECT RESERVES

ADMINISTRATION (Continued)

CENTER	DEPARTMENT	FUND	1994 EXPENSES	1995 EXPENSES	1996 BUDGET
CDBG PROJECT #: N/A FICS PROJECT #: X0204		PROJECT TITLE: **Summer Food Program, Administration**			
U51X0204ATGO	Housing & Comm. Dev.	Intergovernmental Grant	-	-	12,196
U51X0204ATHO	Housing & Comm. Dev.	Intergovernmental Grant	-	-	24,403
U51X0204ATJO	Housing & Comm. Dev.	Intergovernmental Grant	1,345	13,933	17,196
U51X0204ATKO	Housing & Comm. Dev.	Intergovernmental Grant	109,197	-	4,302
U51X0204ATLO	Housing & Comm. Dev.	Intergovernmental Grant	9,867	119,517	1,341
U51X0204ATMO	Housing & Comm. Dev.	Intergovernmental Grant	-	2,195	-
	Project Total		120,409	135,645	62,139
CDBG PROJECT #: N/A FICS PROJECT #: X0205		PROJECT TITLE: **Job Training Program, Year Round**			
U41X0205KGHO	Housing & Comm. Dev.	Trust	-	-	4,961
U41X0205KGKO	Housing & Comm. Dev.	Trust	-	-	26,692
U41X0205KGPO	Housing & Comm. Dev.	Trust	-	-	13,540
U41X0205KGTO	Housing & Comm. Dev.	Trust	-	-	119,592
U41X0205KGYO	Housing & Comm. Dev.	Trust	-	-	310
U41X0205KHGO	Housing & Comm. Dev.	Trust	-	-	20,801
U41X0205KHLO	Housing & Comm. Dev.	Trust	186,708	5,558	27,128
U41X0205KHMO	Housing & Comm. Dev.	Trust	110,555	61,645	8,794
U41X0205KHNO	Housing & Comm. Dev.	Trust	15,330	-	1
U41X0205KHSA	Housing & Comm. Dev.	Trust	291,432	98,027	6,638
U41X0205KHTA	Housing & Comm. Dev.	Trust	77,373	154,499	70,625
U41X0205KHVO	Housing & Comm. Dev.	Trust	-	33,638	11,895
U41X0205KJAA	Housing & Comm. Dev.	Trust	-	178,644	93,861
U41X0205KJBA	Housing & Comm. Dev.	Trust	-	30,332	19,587
	Project Total		681,398	562,343	424,425
CDBG PROJECT #: N/A FICS PROJECT #: X0208		PROJECT TITLE: **Job Training Program, Older Workers Program, Administration**			
U41X0208KGUO	Housing & Comm. Dev.	Trust	-	-	8,772
U41X0208KGZO	Housing & Comm. Dev.	Trust	-	-	1,007
U41X0208KHFO	Housing & Comm. Dev.	Trust	-	-	11,331
	Project Total		-	-	21,110

1996 BUDGET

GRANT AND NON-CAPITAL PROJECTS

PLANNING, ADMINISTRATION AND PROJECT RESERVES

ADMINISTRATION

CENTER	DEPARTMENT	FUND	1994 EXPENSES	1995 EXPENSES	1996 BUDGET
CDBG PROJECT #: CD-88		PROJECT TITLE: **Community Design Center**			
FICS PROJECT #: X0209					
L34X0209A5YJ	Planning and Development	Community Development	19,019	-	-
L34X0209A5ZJ	Planning and Development	Community Development	64,278	38,873	3,088
L34X0209A51J	Planning and Development	Community Development	-	78,537	27,700
	Project Total		83,297	117,410	30,788
CDBG PROJECT #: N/A		PROJECT TITLE: **Treasury Reconciliation Administration**			
FICS PROJECT #: X0212					
J63X02129999	Finance	Agency	-	-	13,774
CDBG PROJECT #: N/A		PROJECT TITLE: **Unclaimed Payment Administration**			
FICS PROJECT #: X0213					
J52X02139999	Finance	Agency	2,455,782	6,226	42,826
J65X02139999	Finance	Agency	136,127	1,308,305	395,559
	Project Total		2,591,909	1,314,531	438,385
CDBG PROJECT #: N/A		PROJECT TITLE: **Murdered and Missing Children's Fund**			
FICS PROJECT #: X0214					
J11X0214QNAO	Finance	Trust	-	-	108,592
CDBG PROJECT #: N/A		PROJECT TITLE: **Summer Youth Employment Program, Administration**			
FICS PROJECT #: X0216					
N11X0216KHRO	Parks Rec.& Cultural Aff.	Trust	25,000	-	-
N11X0216KHUO	Parks Rec.& Cultural Aff.	Trust	-	23,985	1,015
U41X0216KGJO	Housing & Comm. Dev.	Trust	-	-	1,487
U41X0216KGNO	Housing & Comm. Dev.	Trust	-	-	7
U41X0216KGSO	Housing & Comm. Dev.	Trust	-	-	10,231
U41X0216KGWO	Housing & Comm. Dev.	Trust	-	-	1
U41X0216KHBO	Housing & Comm. Dev.	Trust	-	-	11,706
U41X0216KHEO	Housing & Comm. Dev.	Trust	-	-	44,470
U41X0216KHJO	Housing & Comm. Dev.	Trust	-	-	77,988
U41X0216KHPO	Housing & Comm. Dev.	Trust	113,443	45,411	3,885
U41X0216KHRO	Housing & Comm. Dev.	Trust	160,266	97,900	6,258
U41X0216KHUO	Housing & Comm. Dev.	Trust	-	82,767	62,529
	Project Total		298,709	250,063	219,577

1996 BUDGET

GRANT AND NON-CAPITAL PROJECTS

PLANNING, ADMINISTRATION AND PROJECT RESERVES

ADMINISTRATION

CENTER	DEPARTMENT	FUND	1994 EXPENSES	1995 EXPENSES	1996 BUDGET
CDBG PROJECT #: N/A FICS PROJECT #: X0217		PROJECT TITLE: **Miscellaneous Private Contributions**			
J52X0217QNAO	Finance	Agency	2,000	-	10,427
CDBG PROJECT #: N/A FICS PROJECT #: X0218		PROJECT TITLE: **Title III - Dislocated Worker Program, Administration**			
U41X0218KGMO	Housing & Comm. Dev.	Trust	-	-	2,625
U41X0218KGRO	Housing & Comm. Dev.	Trust	-	-	5,444
U41X0218KGVO	Housing & Comm. Dev.	Trust	-	-	1,720
U41X0218KHAO	Housing & Comm. Dev.	Trust	-	-	11,445
U41X0218KHCO	Housing & Comm. Dev.	Trust	-	-	1,900
U41X0218KHHO	Housing & Comm. Dev.	Trust	24,609	-	7,132
U41X0218KHKO	Housing & Comm. Dev.	Trust	1,680	-	28,673
	Project Total		1,680	-	58,939
CDBG PROJECT #: N/A FICS PROJECT #: X0219		PROJECT TITLE: **Employee Incentive Program, Administration**			
N24X0219QNAO	Parks Rec.& Cultural Aff.	Trust	500	-	1,126
CDBG PROJECT #: N/A FICS PROJECT #: X0220		PROJECT TITLE: **Cashier Overage/Administration**			
I41X02209999	Corrections	Agency	-	-	253
S11X02209999	Judicial Agencies	Agency	-	109	99
S21X02209999	Judicial Agencies	Agency	430	603	28,494
	Project Total		430	712	28,846
CDBG PROJECT #: N/A FICS PROJECT #: X0225		PROJECT TITLE: **Administration of Arbitrage Rebates**			
T31X022592AB	Non-Departmental	1987 Bond Project	-	-	1,349
T31X022592AE	Non-Departmental	1987 Bond Project	-	-	841
T31X022592AJ	Non-Departmental	1987 Bond Project	-	-	57,677
T31X022592AE	Non-Departmental	1989 Bond Project	-	-	48,160
	Project Total		-	-	108,027

1996 BUDGET

GRANT AND NON-CAPITAL PROJECTS

PLANNING, ADMINISTRATION AND PROJECT RESERVES

ADMINISTRATION

CENTER	DEPARTMENT	FUND	1994 EXPENSES	1995 EXPENSES	1996 BUDGET
CDBG PROJECT #: N/A FICS PROJECT #: X0231		PROJECT TITLE: **Restricted Reserve For Capital**			
T11X0231B92BA	Housing & Comm. Dev.	Trust	-	-	3,500,878
T11X0231B92BB	Housing & Comm. Dev.	Trust	-	-	896,280
T11X0231B92BC	Housing & Comm. Dev.	Trust	-	-	599,746
	Project Total		-	-	4,996,904
CDBG PROJECT #: N/A FICS PROJECT #: X0234		PROJECT TITLE: **Fulton Co. HOPWA Administration**			
J13X0234BMAO	Finance	Intergovernmental Grant	-	-	68,260
U51X0234BMBO	Housing & Comm. Dev.	Intergovernmental Grant	-	-	63,800
	Project Total		-	-	132,060
CDBG PROJECT #: N/A FICS PROJECT #: X0235		PROJECT TITLE: **DeKalb Co. HOPWA Administration**			
J13X0235BMAO	Finance	Intergovernmental Grant	-	-	1,068
CDBG PROJECT #: N/A FICS PROJECT #: X0236		PROJECT TITLE: **Cobb Co. HOPWA Administration**			
J13X0236BMAO	Finance	Intergovernmental Grant	-	4,421	-
U12X0236BMAO	Housing & Comm. Dev.	Intergovernmental Grant	5,274	1,234	734
	Project Total		5,274	5,655	734
CDBG PROJECT #: N/A FICS PROJECT #: X0237		PROJECT TITLE: **GMA Loan Pool**			
T31X02379993	Non-Departmental	General Gov't. Capital Outlay	8,000,000	7,380,874	301,619
CDBG PROJECT #: N/A FICS PROJECT #: X0239		PROJECT TITLE: **Non- Traditional Employment Women**			
U41X0239KHQO	Housing & Comm. Dev.	Trust	3,432	3,163	8,304

1996 BUDGET

GRANT AND NON-CAPITAL PROJECTS

PLANNING, ADMINISTRATION AND PROJECT RESERVES

ADMINISTRATION (Continued)

CENTER	DEPARTMENT	FUND	1994 EXPENSES	1995 EXPENSES	1996 BUDGET
CDBG PROJECT #: N/A FICS PROJECT #: X0241		PROJECT TITLE: **Auction-Fees/Buyer's Premium**			
G41X02419999	Administrative	Agency	-	187	-
G54X02419999	Administrative	Agency	-	89,994	-
J63X02419999	Finance	Agency	73,844	-	-
	Project Total		73,844	90,181	-
CDBG PROJECT #: N/A FICS PROJECT #: X0242		PROJECT TITLE: **Olympic Signs Deposit/Bond**			
L21X0242999A	Planning and Development	Agency	-	102,000	-
CDBG PROJECT #: N/A FICS PROJECT #: X0243		PROJECT TITLE: **Empowerment Zone**			
D11X0243RHAO	Executive Offices	Intergovenmental Grant	-	-	75,000
U11X0243A6ZO	Housing & Comm. Dev.	Trust	-	31,162	27,702
U11X0243A61O	Housing & Comm. Dev.	Trust	-	93,392	69,843
	Project Total		-	124,554	172,545
CDBG PROJECT #: N/A FICS PROJECT #: X0244		PROJECT TITLE: **Empowerment Zone**			
T51X02449999O	Non-Departmental	Trust	-	-	1,799,626

PROJECT RESERVES

CDBG PROJECT #: N/A FICS PROJECT #: X0301		PROJECT TITLE: **Reserve for Projects**			
T11X030192AA	Non-Departmental	1993 School Improve Bond	-	-	4,194,823
CDBG PROJECT #: N/A FICS PROJECT #: X0302		PROJECT TITLE: **Reserve for Program Income**			
T11X030192AA	Non-Departmental	1993 School Improve Bond	-	-	9,609

1996 BUDGET

GRANT AND NON-CAPITAL PROJECTS

PLANNING, ADMINISTRATION AND PROJECT RESERVES

PROJECT RESERVES (Continued)

CENTER	DEPARTMENT	FUND	1994 EXPENSES	1995 EXPENSES	1996 BUDGET
CDBG PROJECT #: N/A FICS PROJECT #: X0303		PROJECT TITLE: **Reserve for Housing Program Income**			
U12X0303A5WJ	Housing & Comm. Dev.	Community Development	-	-	2
U12X0303A5YJ	Housing & Comm. Dev.	Community Development	-	-	7,994
U12X0303A5ZO	Housing & Comm. Dev.	Community Development	-	-	20,450
U12X0303A51O	Housing & Comm. Dev.	Community Development	-	-	553,493
	Project Total		-	-	581,939

IMPACT FEES

CDBG PROJECT #: N/A FICS PROJECT #: X0410		PROJECT TITLE: **Admin. Development Recoupment F**			
T31X04109991	Non-Departmental	General Gov't. Capital Outlay	-	-	1,677,968
CDBG PROJECT #: N/A FICS PROJECT #: X0451		PROJECT TITLE: **Admin. D.I.F. - Transportation-Cl**			
M11X04519985	Public Works	General Gov't. Capital Outlay	-	47,087	2,053,113

INVESTMENT MANAGERS

CDBG PROJECT #: N/A FICS PROJECT #: X0502		PROJECT TITLE: **Delaware Investments**			
T31X050293CF	Non-Departmental	Airport Fac Rev Bond Const.	18,917	37,696	38,000
CDBG PROJECT #: N/A FICS PROJECT #: X0503		PROJECT TITLE: **NCM Investment**			
T31X050393CF	Non-Departmental	Airport Fac Rev Bond Const.	18,819	32,500	33,000

1996 BUDGET

GRANT AND NON-CAPITAL PROJECTS

PLANNING, ADMINISTRATION AND PROJECT RESERVES

PROCESS IMPROVEMENT

CENTER	DEPARTMENT	FUND	1994 EXPENSES	1995 EXPENSES	1996 BUDGET
CDBG PROJECT #: N/A FICS PROJECT #: X0601		PROJECT TITLE: **P. I. TRAINING**			
T31X06019999	Non-Departmental	General	-	44,196	125,000

TAX LEVIES/ASSESSMENTS

SEWER ASSESSMENTS

CDBG PROJECT #: N/A FICS PROJECT #: Y0101		PROJECT TITLE: **Sewer Assessments**			
M24Y01019999	Public Works	Special Assessment	-	-	555,087

STREET ASSESSMENTS

CDBG PROJECT #: N/A FICS PROJECT #: Y0201		PROJECT TITLE: **Street Paving Assessments**			
M23Y02019999	Public Works	Special Assessment	-	-	25,140
CDBG PROJECT #: N/A FICS PROJECT #: Y0202		PROJECT TITLE: **Curb, Sidewalk & Gutter Assessments**			
M23Y02029999	Public Works	Special Assessment	-	-	32,599

PRIVATE PROPERTY ASSESSMENTS

CDBG PROJECT #: N/A FICS PROJECT #: Y0301		PROJECT TITLE: **Private Property Clearance**			
M31Y03019999	Public Works	Special Assessment	-	-	1,175
CDBG PROJECT #: N/A FICS PROJECT #: Y0302		PROJECT TITLE: **Private Property Demolition**			
U21Y03029999	Housing & Comm. Dev.	Special Assessment	999,639	1,604,486	342,577

1996 BUDGET

GRANT AND NON-CAPITAL PROJECTS

TAX LEVIES/ASSESSMENTS

COURT FINES

CENTER	DEPARTMENT	FUND	1994 EXPENSES	1995 EXPENSES	1996 BUDGET
CDBG PROJECT #: N/A FICS PROJECT #: Y0401		PROJECT TITLE: **State Of Ga. – Public Safety**			
S11Y04019999	Judicial Agencies	Agency	53,211	57,182	25,098
S21Y04019999	Judicial Agencies	Agency	1,237,079	1,191,173	185,937
	Project Total		1,290,290	1,248,355	211,035
CDBG PROJECT #: N/A FICS PROJECT #: Y0402		PROJECT TITLE: **State Of Ga. - Peace Officers**			
S11Y04029999	Judicial Agencies	Agency	59,293	53,750	8,368
S21Y04029999	Judicial Agencies	Agency	1,005,283	821,387	114,557
	Project Total		1,064,576	875,137	122,925
CDBG PROJECT #: N/A FICS PROJECT #: Y0404		PROJECT TITLE: **Jail Fund Administration & Construction**			
I11Y04049996	Corrections	Trust	2,578,247	2,338,122	2,550,155
CDBG PROJECT #: N/A FICS PROJECT #: Y0405		PROJECT TITLE: **Georgia Crime Victim Emergency**			
S21Y04059994	Judicial Agencies	Agency	94,108	64,604	26,092
CDBG PROJECT #: N/A FICS PROJECT #: Y0406		PROJECT TITLE: **Victim & Witness Penalty, TC**			
S21Y04069997	Judicial Agencies	Trust	-	74,609	171,213
S22Y04069997	Judicial Agencies	Trust	-	-	68,735
T31Y04059997	Non-Departmental	Trust	-	207,821	19,193
	Project Total		-	282,430	259,141
CDBG PROJECT #: N/A FICS PROJECT #: Y0407		PROJECT TITLE: **Victim & Witness Penalty, MC**			
S11Y04079997	Judicial Agencies	Trust	-	-	57,876
S21Y04079997	Judicial Agencies	Trust	-	-	2,976
S22Y04079997	Judicial Agencies	Trust	-	-	11,841
T31Y04079997	Non-Departmental	Trust	-	35,119	-
	Project Total		-	35,119	72,693

1996 BUDGET

GRANT AND NON-CAPITAL PROJECTS

TAX LEVIES/ASSESSMENTS

DEPOSITS

CENTER	DEPARTMENT	FUND	1994 EXPENSES	1995 EXPENSES	1996 BUDGET
CDBG PROJECT #: N/A FICS PROJECT #: Y0501		PROJECT TITLE: **Appearance Bond Deposits**			
S21Y05019999	Judicial Agencies	Agency	2,494,679	2,625,558	209,248
CDBG PROJECT #: N/A FICS PROJECT #: Y0502		PROJECT TITLE: **Bid Bond Deposits**			
G53Y05029999	Administrative Services	Agency	531,707	589,399	100,033
CDBG PROJECT #: N/A FICS PROJECT #: Y0503		PROJECT TITLE: **Bonding Company Deposits**			
S21Y05039999	Judicial Agencies	Agency	90,360	113,731	327,650
CDBG PROJECT #: N/A FICS PROJECT #: Y0504		PROJECT TITLE: **Cable TV. Deposits**			
J52Y05049999	Finance	Agency	-	-	9,526
CDBG PROJECT #: N/A FICS PROJECT #: Y0505		PROJECT TITLE: **Water Meter Deposits**			
Q23Y05059999	Water	Agency	30,509	21,000	583,211
CDBG PROJECT #: N/A FICS PROJECT #: Y0506		PROJECT TITLE: **Civic Center Hotel Option Deposits**			
J52Y05069999	Finance	Agency	-	-	6,000
CDBG PROJECT #: N/A FICS PROJECT #: Y0507		PROJECT TITLE: **Appearance Bond Deposits - Special**			
S21Y05079999	Judicial Agencies	Agency	75,042	100,883	296,757

1996 BUDGET

GRANT AND NON-CAPITAL PROJECTS

TAX LEVIES/ASSESSMENTS

SALE OF MARSHAL DEEDS

CENTER	DEPARTMENT	FUND	1994 EXPENSES	1995 EXPENSES	1996 BUDGET
CDBG PROJECT #: N/A FICS PROJECT #: Y0601		PROJECT TITLE: **Tax Deeds**			
J63Y06019999	Finance	Agency	-	-	339,055
CDBG PROJECT #: N/A FICS PROJECT #: Y0602		PROJECT TITLE: **Special Assessment Deeds**			
J63Y06029999	Finance	Agency	-	-	15,051

SEWER CHARGES COLLECTED FOR OTHER GOVTS.

CDBG PROJECT #: N/A FICS PROJECT #: Y0701		PROJECT TITLE: **Fulton County**			
Q23Y07019999	Water	Agency	13,219,830	12,338,192	1,049,583
CDBG PROJECT #: N/A FICS PROJECT #: Y0702		PROJECT TITLE: **DeKalb County**			
Q23Y07029999	Water	Agency	18,850	-	1,076,170

CLAIMS AGANIST OTHERS

CDBG PROJECT #: N/A FICS PROJECT #: Y0801		PROJECT TITLE: **Bankruptcy Claims**			
H11Y08019999	Law	Agency	-	-	18,530

~~TAX LEVIES/ASSESSMENTS~~

Property Tax Collections

CDBG PROJECT #: N/A FICS PROJECT #: Y5101		PROJECT TITLE: **Property Tax Collections-Gen.**			
J52Y51019999	Finance	Agency	28,820,293	31,549,298	-

1996 BUDGET

GRANT AND NON-CAPITAL PROJECTS

TAX LEVIES/ASSESSMENTS

Property Tax Collections (Cont)

CENTER	DEPARTMENT	FUND	1994 EXPENSES	1995 EXPENSES	1996 BUDGET
CDBG PROJECT #: N/A FICS PROJECT #: Y5102		PROJECT TITLE: **Property Tax Collections-Parks**			
J52Y51029999	Finance	Agency	887,529	891,953	-
CDBG PROJECT #: N/A FICS PROJECT #: Y5103		PROJECT TITLE: **Property Tax Collections-Bond**			
J52Y51039999	Finance	Agency	2,524,533	3,283,611	-
CDBG PROJECT #: N/A FICS PROJECT #: Y5104		PROJECT TITLE: **Property Tax Collections-A. B.**			
J52Y51049999	Finance	Agency	1,187,244	797,990	15,863
CDBG PROJECT #: N/A FICS PROJECT #: Y5105		PROJECT TITLE: **Property Tax Collections-FULCO**			
J52Y51059999	Finance	Agency	643,547	654,723	23,035

SALES TAX COLLECTIONS

CDBG PROJECT #: N/A FICS PROJECT #: Y5201		PROJECT TITLE: **State of Georgia**			
G54Y52019999	Administrative Services	Agency	10,459	13,252	7,752
N12Y52019999	Parks Rec.& Cultural Aff.	Agency	13,011	72,828	91,675
X21Y52019999	Police Services	Agency	-	-	7,750
	Project Total		23,470	86,080	107,177

1996 BUDGET

GRANT AND NON-CAPITAL PROJECTS

DEBT SERVICE

DEBT SERVICE ADMINISTRATION

CENTER	DEPARTMENT	FUND	1994 EXPENSES	1995 EXPENSES	1996 BUDGET
CDBG PROJECT #:	N/A	PROJECT TITLE: **Debt Service Administration**			
FICS PROJECT #:	Z0100				
T31Z01009999	Non-Departmental	Bond Sinking	27,872	17,462	20,000
T31Z01009999	Non-Departmental	1989 Bond Sinking	810	-	-
T31Z01009999	Non-Departmental	1989 Refunding Bond	568	1,453	5,800
T31Z01009999	Non-Departmental	Airport Rev.	37,177,6888	64,464,955	69,219,883
T31Z01009999	Non-Departmental	Airport Fac. Rev. Bd. Const.	19,306,155	-	-
T31Z01009999	Non-Departmental	Airport Fac. Rev. Bd. Const.	101,310,897	4,751,676	-
T31Z01009999	Non-Departmental	Airport Sinking No 2	104,058	-	-
T31Z01009999	Non-Departmental	Airport Fac. Rev. Bond Sink	4,758,644	32,844	96,860,735
T31Z01009999	Non-Departmental	Airport Fac. Rev. Bond Escrow	-	-	76,606,990
T31Z01009999	Non-Departmental	W & S Rev.	1,757,836	8,748,516	16,532,450
T31Z01009999	Non-Departmental	1993 W & S Const.	11,342,454	7,782,335	-
T31Z01009999	Non-Departmental	W & S Sinking	6,723	716	783,898
T31Z01009999	Non-Departmental	1993 W & S Revenue BD Escrow	-	-	76,939,671
T31Z01009999	Non-Departmental	Parks Fac. Renewal & Ext.	362,000	575,000	537,500
T31Z01009999	Non-Departmental	Parks & Rec. Fac. Sinking	886	-	156,476
T31Z010091AA	Non-Departmental	Solid Waste Mgmt. Faciliities	-	9,520,625	-
	Project Total		156,850,436	95,95,582	337,663,403

CDBG PROJECT #:	N/A	PROJECT TITLE: **Refunded Bonds Administration**			
FICS PROJECT #:	Z0101				
T31Z01019999	Non-Departmental	Bond Sinking	945	-	1,000

GENERAL OBLIGATION BONDS

CDBG PROJECT #:	N/A	PROJECT TITLE: **G. O. Bonds Interest**			
FICS PROJECT #:	Z0200				
T31Z02009999	Non-Departmental	Bond Sinking	9,241,629	15,766,128	15,000,000
T31Z02009999	Non-Departmental	1989 Refunding Bond	645,750	584,000	524,200
	Project Total		9,887,379	16,350,128	15,524,200

1996 BUDGET

GRANT AND NON-CAPITAL PROJECTS

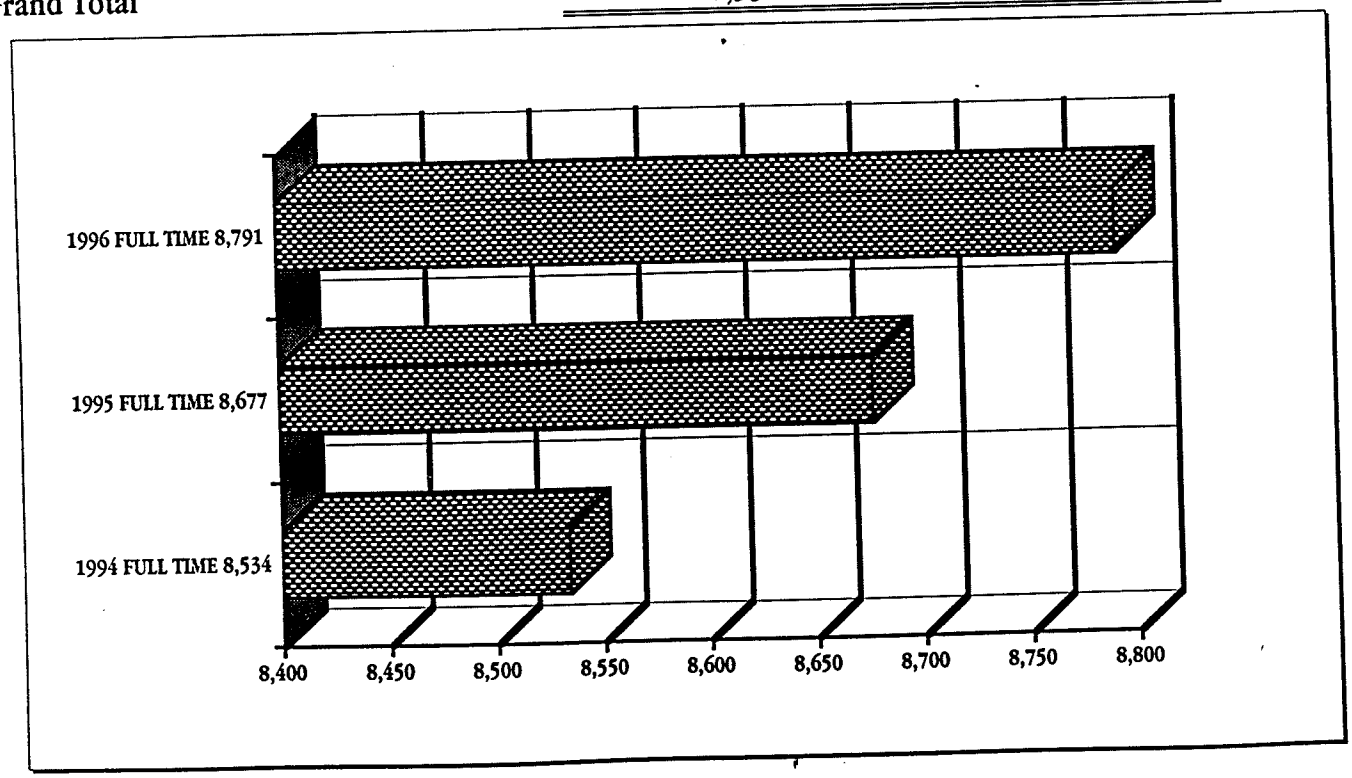
DEBT SERVICE

GENERAL OBLIGATION BONDS (Continued)

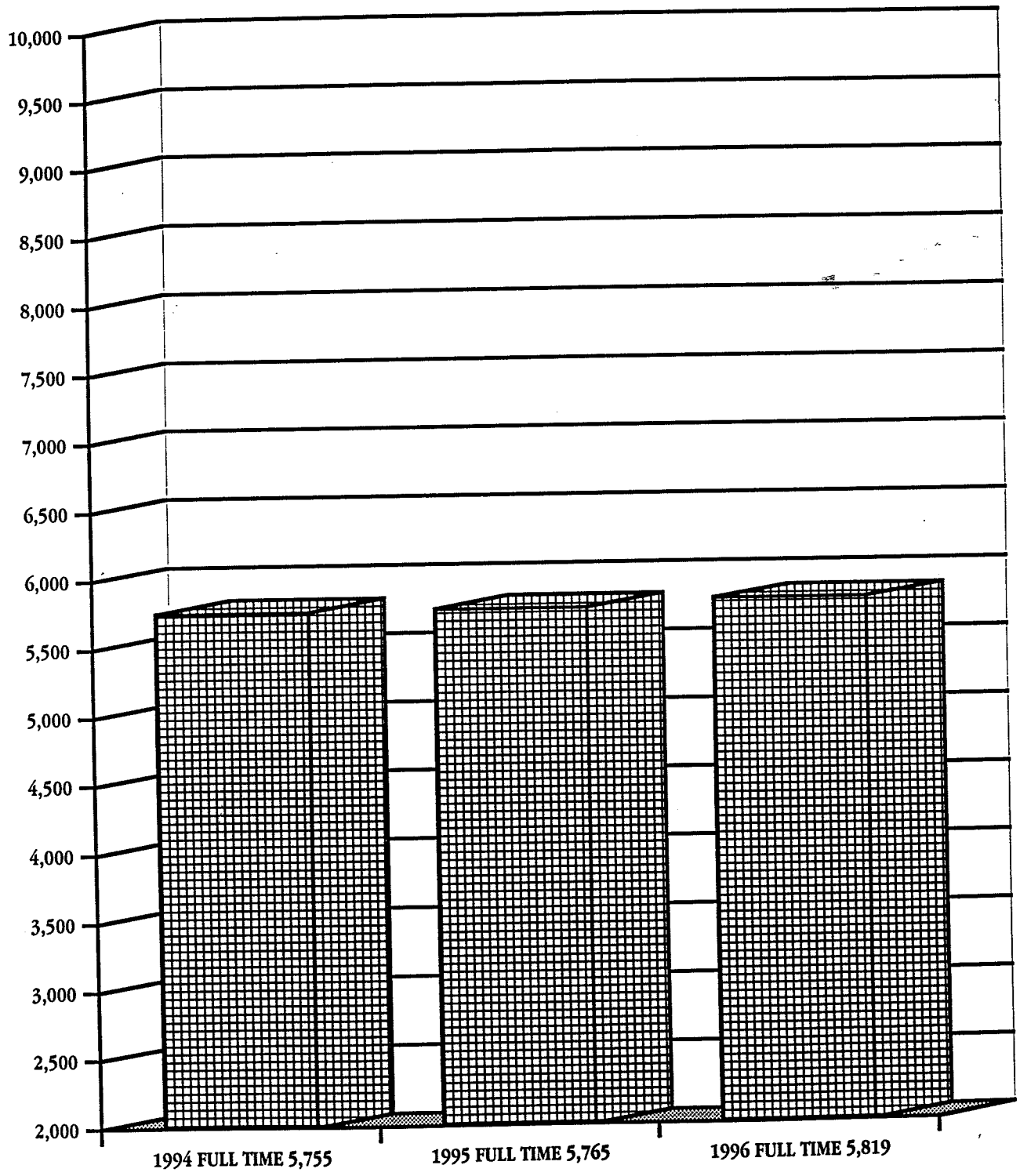
CENTER	DEPARTMENT	FUND	1994 EXPENSES	1995 EXPENSES	1996 BUDGET
CDBG PROJECT #: N/A FICS PROJECT #: Z0203		PROJECT TITLE: **G. O. Bonds Dated 08-01-66**			
T31Z02039999	Non-Departmental	Bond Sinking	1,150,000	955,000	-
CDBG PROJECT #: N/A FICS PROJECT #: Z0206		PROJECT TITLE: **G. O. Bonds Dated 6-01-70**			
T31Z02069999	Non-Departmental	Bond Sinking	1,800,000	1,800,000	-
CDBG PROJECT #: N/A FICS PROJECT #: Z0212		PROJECT TITLE: **G. O. Bonds Dated 12-01-75**			
T31Z02129999	Non-Departmental	Bond Sinking	950,000	1,030,000	1,100,000
CDBG PROJECT #: N/A FICS PROJECT #: Z0226		PROJECT TITLE: **G. O. Bonds Dated 7-01-89**			
T31Z02269999	Non-Departmental	1989 Refunding Bond	950,000	920,000	920,000
CDBG PROJECT #: N/A FICS PROJECT #: Z0228		PROJECT TITLE: **G. O. Bonds Dated 11-01-91**			
T31Z02269999	Non-Departmental	1989 Refunding Bond	-	-	500,000
CDBG PROJECT #: N/A FICS PROJECT #: Z0230		PROJECT TITLE: **G. O. School Improvement Bonds**			
T31Z02309999	Non-Departmental	Bond Sinking	1,110,000	1,210,000	1,320,000
CDBG PROJECT #: N/A FICS PROJECT #: Z0231		PROJECT TITLE: **G. O. Referendum Bonds**			
T31Z02329999	Non-Departmental	Bond Sinking	-	-	1,995,000

City of Atlanta
Permanent Full-Time
Authorized Positions

	1994	1995	1996
1993 Water & Sew. Constr. Fund	6	6	6
1994 Referendum G.O. Bond Fund	0	8	8
Agency Fund	13	13	13
Airport Renewal & Ext. Fund	42	46	44
Airport Revenue fund	507	528	569
Annual Bond Fund	5	5	5
Community Development Fund	41	45	45
Gen. Govt. Capital Outlay Fund	2	3	3
General Fund	5,755	5,765	5,819
Group Insurance Fund	6	6	6
Home Investment Trust Fund	10	6	6
Intergovernmental Grant Fund	41	84	93
Internal Service Fund	440	418	410
Parks Facilities Revenue Fund	15	15	15
Parks Improvement Fund	15	17	17
Trust Fund	69	188	188
Water & Sewerage Renew Ext. Fund	191	200	200
Water & Sewerage Revenue Fund	1,376	1,324	1,344
Grand Total	**8,534**	**8,677**	**8,791**



CITY OF ATLANTA GENERAL FUND AUTHORIZED POSITIONS



Permanent Full-Time and Permanent Part-Time Authorized Positions

	FY 1994		FY 1995		FY 1996	
	Full Time	Part Time	Full Time	Part Time	Full Time	Part Time
GENERAL FUND						
CITY COUNCIL						
City Council	46		52	72	53	77
TOTAL CITY COUNCIL	**46**		**52**	**72**	**53**	**77**
EXECUTIVE OFFICES						
Office of The Mayor	**16**		**6**		**6**	
Chief of Staff and Reporting Offices						
Chief of Staff	6		13		13	
Office of Intergovernmental Affairs	3		3		3	
Office of International Affairs	1		3		3	
Office of Citizen Employment & Training	3		4		4	
Office of Communications	20		21		23	
Office of Community Affairs	7		21	11	21	11
Sub-Total	**40**		**65**		**67**	
Chief Operating Officer & Reporting Offices						
Chief Operating Officer	5		5		6	
Contract Compliance	12		13		14	
Program & Performance Evaluation	6		6		6	
Sub-Total	**23**		**24**		**26**	
TOTAL EXECUTIVE OFFICES	**112**		**95**	**11**	**99**	**11**
CORRECTIONS	**380**		**378**		**376**	
ADMINISTRATIVE SERVICES						
Office of Commissioner	3		4		4	
General Services	77	11	69	11	68	
Off. of Construction Management	8		N/A		N/A	
Purchasing & Real Estate	39		37		37	
TOTAL ADMINISTRATIVE SERVICES	**127**	**11**	**110**	**11**	**109**	
FINANCE DEPARTMENT						
Administration	9		9		9	
Budget & Management Analysis	11		10		9	
Financial Analysis & Auditing	19		23		20	
Accounting & Budget Administration	46		47		48	
Treasury, License & Employee Benefits	41		38		42	
TOTAL FINANCE DEPARTMENT	**126**		**127**		**128**	
FIRE SERVICES						
Office of Fire Chief	14		13		13	
Administration	20		21		22	
Fire Operations	775		740		734	
Technical Services	91		94		99	
TOTAL FIRE SERVICES	**900**		**868**		**868**	

Permanent Full-Time and Permanent Part-Time Authorized Positions

	FY 1994		FY 1995		FY 1996	
	Full Time	Part Time	Full Time	Part Time	Full Time	Part Time
HOUSING & COMMUNITY DEVELOPMENT						
Office of Commissioner	4		8		9	
Development & Finance	3		3		3	
Economic Development(PIC)	N/A		4		4	
Human Services	N/A		6		6	
Neighborhood Services	41		53		53	
Economic Development	N/A		5		7	
TOTAL HOUSING & COMMUNITY DEVELOPMENT	**48**		**79**		**82**	
JUDICIAL AGENCIES						
Municipal Court	162	11	183	13	197	13
Traffic Court	106	24	122	19	125	19
TOTAL JUDICIAL AGENCIES	**268**	**35**	**305**	**32**	**322**	**32**
LAW DEPARTMENT	**47**		**52**		**52**	
NON-DEPARTMENTAL	**6**		**4**		**5**	
PARKS, RECREATION & CULTURAL AFFAIRS						
Administration	20		21		20	
Parks	246		244		258	
Recreation	164		183	228	184	
Cultural Affairs	38	2	42	2	44	2
TOTAL PARKS , RECREATION & CULTURAL AFFAIRS	**468**	**2**	**490**	**230**	**506**	**2**
PERSONNEL & HUMAN RESOURCES						
Office of Commissioner	4		4		5	
Personnel Administratin	42		39		39	
Employee Assistance	8		7		7	
Labor Relations	6		6		6	
Training	8		9		10	
TOTAL PERSONNEL & HUMAN RESOURCES	**68**		**65**		**67**	
PLANNING & DEVELOPMENT						
Administration	7		8		8	
Bureau of Buildings	77		81		82	
Planning	44		43		45	
TOTAL PLANNING & DEVELOPMENT	**128**		**132**		**135**	
POLICE SERVICES						
Office of Chief of Police	71		82		82	
Administrative Services	396		417		417	
Criminal Investigation	359		361		361	
Field Operations	1,177	132	1,180	132	1,180	132
Taxicab & Vehicle for Hire	18		18		18	
TOTAL POLICE SERVICES	**2,021**	**132**	**2,058**	**132**	**2,058**	**132**

Permanent Full-Time and Permanent Part-Time Authorized Positions

	FY 1994		FY 1995		FY 1996	
	Full Time	Part Time	Full Time	Part Time	Full Time	Part Time
PUBLIC WORKS						
Administration	28		29		33	
Highways & Streets	314		311		313	
Sanitary Services	562		493		493	
Traffic & Transportation	106		117		120	
TOTAL PUBLIC WORKS	1,010		950		959	
GRAND TOTAL GENERAL FUND	5,755	180	5,765	477	5,819	243
COMMUNITY DEVELOPMENT FUND						
Chief of Staff						
Office of Citizen Employment & Training	10		N/A		N/A	
Office of Human Services	5	1	N/A		N/A	1
Chief Operating Officer						
Contract Compliance	1		1		1	
Total Executive Offices	16	1	1		1	
Finance						
Accounting & Budget Administration	1		1		1	
Housing & Community Development						
Development & Finance (formerly Housing Production)	6		13		13	
Neighborhood Services	7		6		6	
Office of Commissioner	9		8		8	
Human Services	N/A		8	1	6	1
Economic Development(PIC)	N/A		6		8	
Total Housing & Community Development	22		41	1	41	1
Law	1		1		1	
Public Works						
Highways & Streets	1		1		1	
TOTAL COMMUNITY DEVELOPMENT FUND	41	1	45	1	45	1
INTERGOVERNMENTAL GRANT FUND						
Chief of Staff						
Office of Human Services	3		N/A		N/A	
Finance						
Administration	1		1		N/A	
Housing and Community Development						
Commissioner	N/A		0		1	
Human Services	N/A		2		2	
Neighborhood Services	1		1		2	
Total Housing and Community Development	1		3		5	

Permanent Full-Time and Permanent Part-Time Authorized Positions

	FY 1994		FY 1995		FY 1996	
	Full Time	Part Time	Full Time	Part Time	Full Time	Part Time
Planning and Development						
Administration	1		1		1	
Police Services						
Office of Chief of Police	33		57		67	
Administrative Services	2		22		20	
Total Police Services	35		79		87	
TOTAL INTERGOVERNMENTAL GRANT FUND	41		84		93	
AIRPORT RENEWAL & EXTENSION FUND						
Law	5		5		5	
Aviation						
Planning & Development	37		41		39	
TOTAL AIRPORT RENEWAL & EXTENSION FUND	42		46		44	
AIRPORT REVENUE FUND						
Administrative Services						
Purchasing & Real Estate	0		2		2	
Aviation						
Administration	44		44		67	
Airport Maintenance	121		122		127	
Operations & Safety	29		37		37	
Total Aviation	194		203		231	
Chief Operating Officer						
Chief Operating Officer	1		1		2	
Finance						
Financial Analysis & Auditing	3		3		3	
Fire Services						
Fire Operations	164		168		168	
Law	7		7		7	
Parks, Recreation & Cultural Affaiirs						
Cultural Affairs	0		0		2	
Personnel						
Personnel Administration	0		1		1	

Permanent Full-Time and Permanent Part-Time Authorized Positions

	FY 1994		FY 1995		FY 1996	
	Full Time	Part Time	Full Time	Part Time	Full Time	Part Time
Police Services						
Field Operations	133		138		148	
Taxicab & Vehicles for Hire	5		5		5	
Total Police Services	**138**		**143**		**153**	
TOTAL AIRPORT REVENUE FUND	**507**		**528**		**569**	
GEN. GOV'T CAPITAL OUTLAY FUND						
Administrative Services						
General Services	2		2		2	
Planning And Development						
Administration	0		1		1	
TOTAL GEN. GOV'T CAPITAL OUTLAY FUND	**2**		**3**		**3**	
INTERNAL SERVICE FUND						
Finance						
Budget & Management Analysis	0		1		1	
Administrative Services						
Management Information Systems	72	5	72	5	72	5
Motor Transport	368		345		337	
Total Administrative Services	**440**	**5**	**417**	**5**	**409**	**5**
TOTAL INTERNAL SERVICE FUND	**440**	**5**	**418**	**5**	**410**	
PARKS FACILITIES REVENUE FUND						
Chief Operating Officer						
Cultural Affairs	15		N/A		N/A	
Parks, Recreation & Cultural Affairs						
Cultural Affairs	N/A		15		15	
TOTAL PARKS FACILITIES REVENUE FUND	**15**		**15**		**15**	
PARKS IMPROVEMENT FUND						
Parks, Recreation & Cultural Affairs						
Bureau of Parks	15		17		17	
WATER AND SEWER RENEWAL & EXT FUND						
Administrative Services						
General Services	N/A		3		3	
Office of Construction Management	3		N/A		N/A	
Total Administrative Services	**3**		**3**		**3**	

Permanent Full-Time and Permanent Part-Time Authorized Positions

	FY 1994		FY 1995		FY 1996	
	Full Time	Part Time	Full Time	Part Time	Full Time	Part Time
Chief Operating Officer						
Chief Operating Officer	1		2		2	
Public Works						
Highways & Streets	100		117		117	
Pollution Control	16		16		16	
Total Public Works	116		133		133	
Water						
Water	69		62		62	
Administration	2		N/A		N/A	
Total Water	71		62		62	
TOTAL WATER & SEWER RENEW. & EXT FUND	191		200		200	
WATER AND SEWERAGE REVENUE FUND						
Law	4		4		4	
Finance						
Financial Analysis & Auditing	4		4		4	
Treasury, License & Employee Benefits	8		10		10	
Total Finance	12		14		14	
Public Works						
Administration	N/A		N/A		4	
Highways & Streets	205		212		219	
Pollution Control	377		375		382	
Total Public Works	582		587		605	
Personnel and Human Services						
Training	1		1		1	
Administrative Services						
Purchasing & Real Estate	0		0		1	
Water						
Administration	7		13		13	
Water	770		705		706	
Total Water	777		718		719	
TOTAL WATER AND SEWERAGE REVENUE FUND	1,376		1,324		1,344	
1993 WATER & SEWER CONSTRUCTION FUND						
Public Works						
Pollution Control	6		6		6	

Permanent Full-Time and Permanent Part-Time Authorized Positions

	FY 1994		FY 1995		FY 1996	
	Full Time	Part Time	Full Time	Part Time	Full Time	Part Time
AGENCY FUND						
Finance Treasury, License & Employ Benefits	12		12		12	
Parks, Recreation & Cultural Affairs Parks & Recreation	1		1		1	
TOTAL AGENCY FUND	13		13		13	
TRUST FUND						
Office of Mayor Office of the Mayor	0		7		7	
Chief of Staff Office of Citizen Employmnt & Training	52		N/A		N/A	
Department of Corrections	15		126		126	
Housing and Community Development Economic Development	0		52		52	
Judicial Agencies Traffic Court	2		2		2	
Planning & Development Planning	0		1		1	
TOTAL TRUST FUND	69		188		188	
GROUP INSURANCE FUND						
Finance Treasury, License & Employee Benefits	6		6		6	
HOME INVESTMENT FUND						
Housing and Community Development Development & Finance	10		6		6	
1994 REFERENDUM G.O. BOND FUND						
Chief Operating Officer Office of the Chief Operating Officer	N/A		1		1	
			6			
Administrative Services Purchasing & Real Estate	N/A		1		1	

Permanent Full-Time and Permanent Part-Time Authorized Positions

	FY 1994		FY 1995		FY 1996	
	Full Time	Part Time	Full Time	Part Time	Full Time	Part Time
TOTAL 1994 REFERENDUM G.O. BOND FUND	**N/A**		**8**		**8**	
ANNUAL BOND FUND						
Finance						
Financial Analysis & Auditing	3		3		3	
Accounting & Budget Administration	2		2		2	
TOTAL ANNUAL BOND FUND	**5**		**5**		**5**	

No updated

HOW THE BUDGET IS PREPARED

The annual operating and capital budgets of the City are developed in accordance with the annual Comprehensive Development Plan (CDP), which is adopted each July for the succeeding calendar year. The CDP is developed utilizing citizen input through the Neighborhood Planning Unit (NPU) process, and public hearings are held in communities on a regional basis to solicit input into the plan. The chart on page A-2 indicates the relationship of the various segments of the planning and budgeting cycle. In addition to the hearings conducted by the executive branch described above, a legislative hearing is conducted by the council prior to final adoption of the CDP. The council Finance Committee holds at least one public hearing during the time it is deliberating the budget.

The City of Atlanta utilizes an executive budget process, in which all departments submit budget requests to the Mayor, who proposes a budget to the City Council. Council then may modify that proposed budget, and formally adopts the budget by Ordinance. Under the City Charter, budget adoption must take place by the second council meeting in the second month of the fiscal year (February). Between January 1 and such time as the General Fund Budget for the city is adopted by the Mayor and Council, the Chief Financial Officer, with the approval of the Mayor, shall be authorized to make such expenditures of city funds as are deemed necessary and proper for the continuing operations of the city and its various departments (Municipal Code 1965, Sec. 31-212, Section 7-1018). The Mayor has eight days following council adoption to approve, veto (including line-item power of veto), or allow the ordinance to become law without his signature.

The Mayor and council are restricted in budget making to using the estimates of revenue availability set by the Budget Commission of the city. The Budget Commission is made up of the Mayor, the Chairman of the council Finance Committee, the Chief Financial Officer, and two councilmembers appointed by the Mayor. In the absence of any rate change, the Budget Commission is restricted to setting revenue estimates no higher than ninety-nine percent (99%) of the prior year's actual receipts in each revenue category. Additionally, Budget Commission members are personally liable for any revenue shortfall.

The general calendar for budget preparation is as follows:

Budget Action	Action By	Time
1. Prepare and distribute budget calendar, forms and instructions	Dept. of Finance	October
2. Prepare Phase II budget requests (line item and work program data)	City Departments	October
3. Staff reviews of budget requests	Dept. of Finance/City Departments	November 7
4. Hold review sessions and finalize budget recommendations	Executive Officer/ Chief Financial Officer	Nov. 21-23
5. Submit executive budget recommendations to City Council	Mayor	December 15
6. Review Mayor's recommended budget	Council Finance Comm.	Dec-Jan
7. Hold Public Hearing	Council Finance Comm.	January

DEBT SUMMARY

-Budget Implementation + reporting (Jan - Middle of Dec)
Capital - CIP - (Mar - Mid Aug.
Comprehensive Devl Plan - Mid Jan - End of July
Budget Devl & Analysis - July - Mid Dec
Budget Adoption - Mid Dec - 1st of Feb.

The financial information in this section provides detailed data on the current and outstanding debt for the city of Atlanta as well as indicating and describing the City's legal debt limit and its relationship to current debt levels. These tables cover multiple fiscal years and provide financial report users with a broader and more complete understanding of the City of Atlanta and its financial affairs.

DEBT SUMMARY

A city's credit rating is of critical importance, as it determines the city's ability to issue bonds to finance capital improvements. This section reviews the credit rating of the City of Atlanta and some of the key factors that determine the rating.

Municipal Bond Ratings

The table below shows the credit rating given City bonds by the two major rating agencies, Moody's and Standard & Poor's. The City's credit rating is excellent.

CITY OF ATLANTA
MUNICIPAL BOND RATINGS

TYPE BONDS	MUNICIPAL CREDIT RATING	
	Moody's Investors Corporation	Standard and Poor's
GENERAL OBLIGATION	Aa	AA
1st Defeasance (1969 through 1977)	Aaa	AAA
2nd Defeasance (1978, 1979, 1982, 1984, 1985, 1986)	Aaa	AAA
Third Defeasance (1980 & 1983)	Aaa	AAA
Fourth Defeasance (1987, 1988, 1989, 1990)	Aaa	*
WATER AND SEWERAGE SYSTEM REVENUE		
First Lien Revenue Certificates (Defeased) (Escrowed to Maturity)	Aaa	AAA
Revenue Bonds, Series 1993	Aa	AA-
AIRPORT REVENUE		
First Lien, Series 1956-1965 (Defeased)	Aaa	AAA
First Lien, Series 1967-1975 (Defeased)	Aaa	AAA
Second Lien, Series1977-1994 (Defeased)	A	A
1994 Series Bonds	A	A

* Not rated

Updated

CITY OF ATLANTA

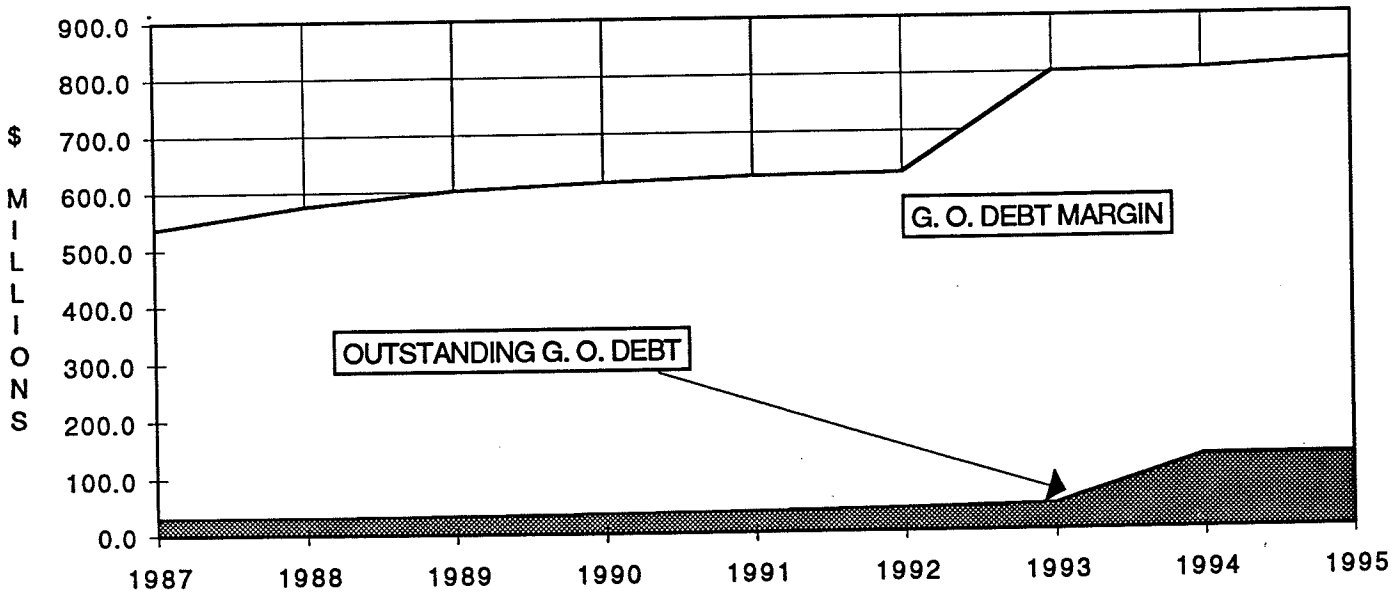
COMPUTATION OF LEGAL DEBT MARGIN
DECEMBER 31, 1995

Debt Limit (City General Purpose) Assessed Value: **$10,236,528,483**		
8% of Net Assessed Value		$818,922,279
Total General Obligation Bonded Debt	260,990,000	
Less: School Bonds Outstanding	(133,042,500)	
Total Amount of General Obligation Debt		
Debt Applicable to Debt Limit		(126,942,500)
General Purpose Debt Margin		678,508,774
Debt Limit (School Purpose) Assessed Value: **$10,183,930,353**		
4% of Net Assessed Value		400,605,943
Total School Bonded Debt	133,042,500	
Total amount of School Debt Applicable to Debt Limit		130,042,500
School Purpose Debt Margin		274,314,714
TOTAL LEGAL DEBT MARGIN		**$965,289,493**

CITY OF ATLANTA

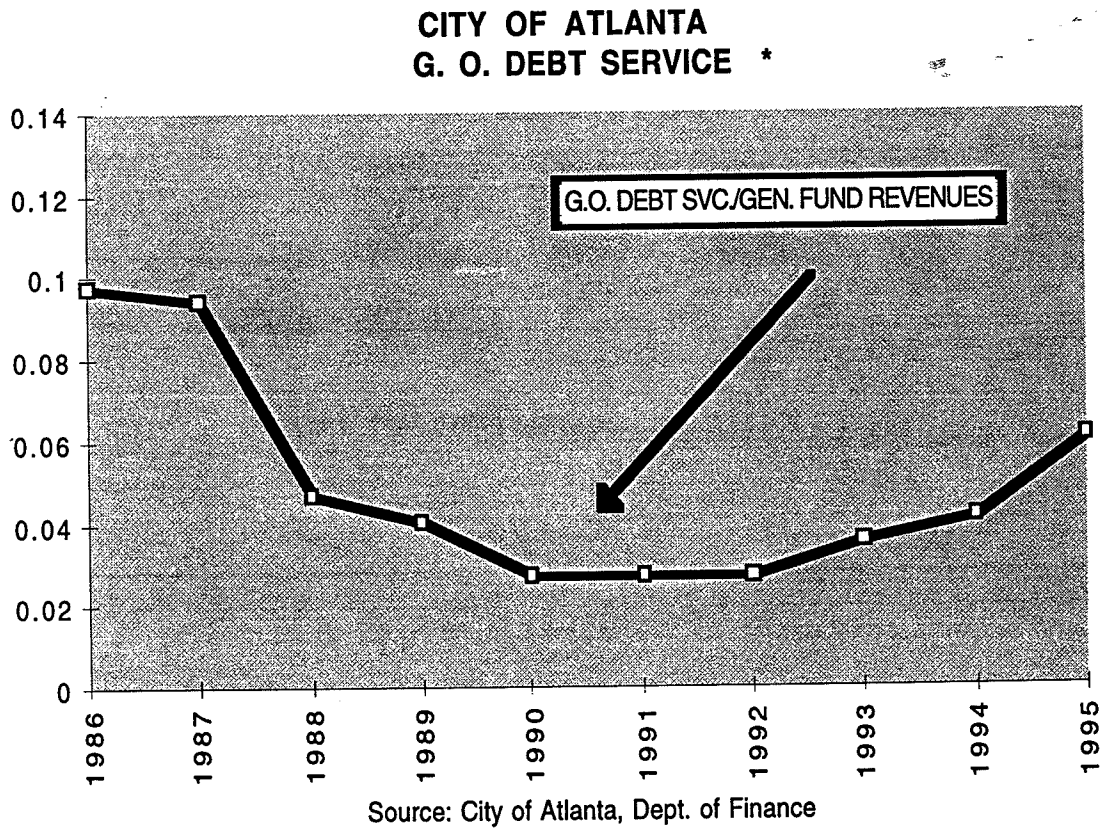
Demographic Statistics

LEGAL DEBT MARGIN
(Excluding School)



Debt Service

Debt service is the amount of principal and interest that must be paid each year on outstanding debt. The chart below shows the ratio of general obligation debt service payments to general fund revenues plus general obligation debt service fund revenues over the past ten years. The ratio fell significantly from 9.8% in 1986 to 6.1% in 1995. This trend indicates that the City's expenditures for debt service for general capital improvements have declined over the past ten years compared to the level of general operations. Thus the City's financial resources during that period have been devoted more intensively to ongoing operations than to the maintenance of its physical plant. But that trend has reversed in the past three years as indicated by the upturn of the line in the chart in 1993, 1994, and 1995.



* Includes City of Atlanta public school debt

CITY OF ATLANTA, GEORGIA

GENERAL OBLIGATION BONDS
DECEMBER 31, 1995

	Maturity Year	Range of Annual Principal Payments Maximim	Minimum	Issued	Retired	Outstanding
1975 Issue - 5.50% - 5.75%	2001	$1,600,000	$1,100,000	$ 18,920,000	$10,940,000	$ 7,980,000
1989 Refunding Issue - 6.50% - 6.60%	2005	920,000	290,000	11,340,000	3,370,000	7,970,000
1993 School Improvements - 5.50% - 5.60%	2018	8,780,000 *	1,320,000	94,000,000	2,320,000	91,680,000
1993 G.O. Refunding - 4.40% - 4.70%	2014	3,275,000	420,000	42,755,000	-	42,755,000
1994 Issue - 5.89% - 6.00%	2023	12,185,000	1,505,000	80,110,000	1,505,000	78,605,000
ANNUAL BOND ISSUES:						
1991 - 6.10% - 6.20%	2011	500,000	500,000	8,000,000	-	8,000,000
1992 - 5.40% - 5.50%	2012	500,000	500,000	8,000,000	-	8,000,000
1994 - 5.89% - 6.00%	2014	695,000	260,000	8,000,000	-	8,000,000
1995 - 4.90% - 5.00%	2015	630,000	240,000	8,000,000	-	8,000,000
Totals				$279,125,000	$18,135,000	$260,990,000

* A term bond maturing December 1, 2018 plus accrued interest from June 1, 1993.

CITY OF ATLANTA, GEORGIA

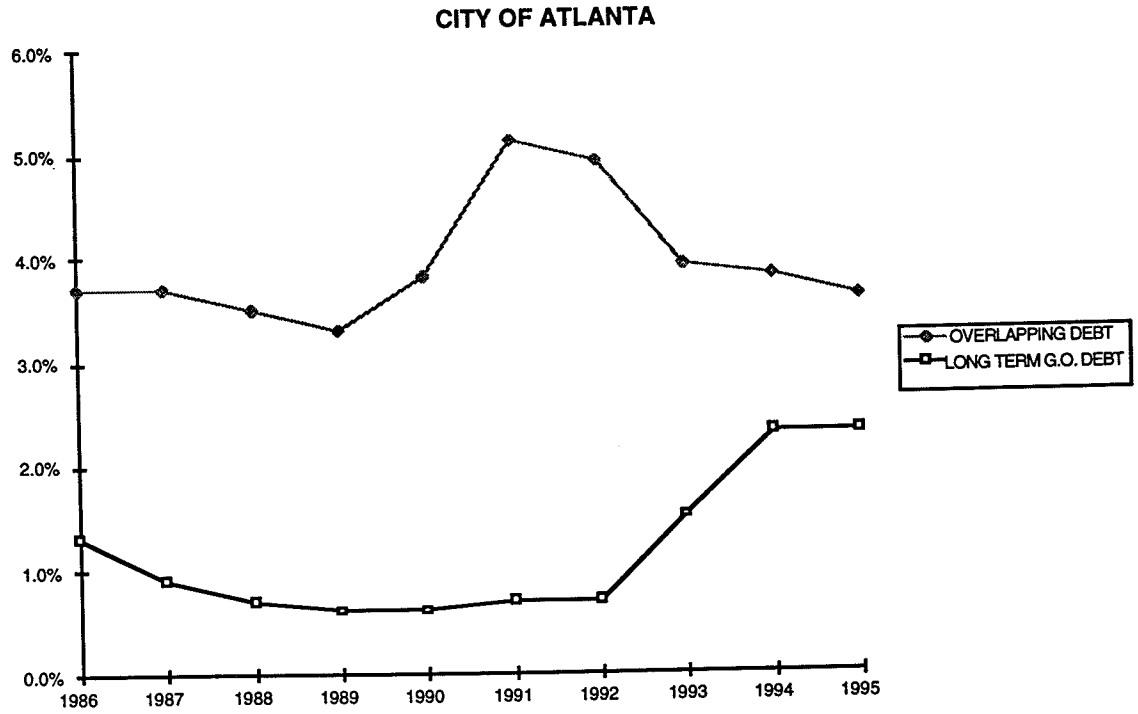
GENERAL OBLIGATION BONDS
DEBT SERVICE REQUIREMENTS TO MATURITY
DECEMBER 31, 1995

Year	Principal	Interest	Total
1996	$ 7,695,000	$ 14,561,647	$ 22,256,647
1997	9,465,000	14,140,782	23,605,782
1998	9,715,000	13,629,236	23,344,236
1999	8,170,000	13,102,614	21,272,614
2000	8,415,000	12,667,427	21,082,427
2001	8,695,000	12,222,204	20,917,204
2002	7,260,000	11,761,366	19,021,366
2003	7,475,000	11,379,577	18,854,577
2004	7,710,000	10,985,733	18,695,733
2005	7,850,000	10,578,740	18,428,740
2006	8,225,000	10,170,564	18,395,564
2007	8,505,000	9,745,104	18,250,104
2008	8,805,000	9,303,571	18,108,571
2009	9,130,000	8,841,938	17,971,938
2010	11,065,000	8,361,533	19,426,533
2011	9,910,000	7,760,658	17,670,658
2012	10,100,000	7,200,468	17,300,468
2013	10,360,000	6,628,668	16,988,668
2014	11,175,000	6,040,948	17,215,948
2015	10,910,000	5,406,738	16,316,738
2016	11,420,000	4,785,558	16,205,558
2017	12,955,000	4,129,918	17,084,918
2018	14,060,000	3,379,938	17,439,938
2019	5,690,000	2,566,178	8,256,178
2020	6,130,000	2,219,088	8,349,088
2021	6,605,000	1,843,625	8,448,625
2022	11,310,000	1,439,069	12,749,069
2023	12,185,000	746,331	12,931,331
Totals	$260,990,000	$225,599,221	$486,589,221

General Obligation and Overlapping Debt

This indicator tracks the level of net debt relative to assessed valuation. Long term general obligation debt is direct general purpose debt of the City minus assets set aside to retire that debt, i.e, cash in a sinking fund. Overlapping debt is the net debt of other local government jurisdictions issued against a tax base within all or part of the geographic boundaries of the City. City residents share the burden of repaying overlapping debt even though the City government did not issue that debt.

The level of net long term general obligation debt compared to assessed valuation declined steadily for the City for eight of the past ten years until 1993. The Atlanta Board of Education issued $94 million in new debt in 1993 for construction of public school facilities. In 1994 the City issued $80,110,000 in new general obligation bonds for infrastructure improvements. The level of overlapping debt of the citizens of the City of Atlanta increased significantly over the same period because of new debt issued by other local government agencies. In 1985 the Atlanta - Fulton County Recreation Authority issued new debt of $14 million for zoo and stadium improvements and Fulton County issued a new debt for government facilities. The Downtown Development Authority issued $85 million in debt in 1986 for the reconstruction and expansion of Underground Atlanta. In 1987, $75 million in new debt was issued by the Building Authority of Fulton County for construction of the new Fulton County Administration Building and $62 million in debt was issued by Dekalb County for parks and libraries (approximately 3.4% of Dekalb County's debt is applicable to the City of Atlanta). The level of overlapping debt declined in 1988 and 1989 as a result of scheduled maturities of debt outstanding. In 1990 the Fulton - Dekalb Hospital Authority issued approximately $90 million in new debt for the expansion of Grady Hospital. The Hospital Authority issued another $197 million in debt in 1991. In 1992 small increases in outstanding debt for the Urban Residential Finance Authority of the City of Atlanta and the refunding of Underground Atlanta bonds was more than offset by scheduled maturities of debt outstanding, which resulted in a small decline in the level of overlapping debt. The level of overlapping debt declined in 1994 and 1995 as a result of scheduled maturities of debt outstanding.



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CITY OF ATLANTA, GEORGIA

COMPUTATION OF DIRECT AND OVERLAPPING DEBT
DECEMBER 31, 1995
(CASH BASIS)

	Net Debt Outstanding		% Applicable to Atlanta	Amount Applicable to Atlanta
City of Atlanta general obligation debt	$260,990,000	*	100.0%	$260,990,000
Less amount available in General Obligation Bond Sinking Fund	30,673,522		100.0%	30,673,522
Net General Obligation Fund				230,316,478
OVERLAPPING DEBT:				
Fulton County	86,671,804		53.9%	46,716,102
DeKalb County	195,510,000		3.4%	6,647,340
Building Authority of Fulton County	138,532,074		53.9%	74,668,788
CONTRACTUAL GENERAL OBLIGATION DEBT:				
Atlanta and Fulton Recreation Authority	28,850,000		66.7%	19,242,950
Downtown Development Authority of the City of Atlanta	87,050,000		100.0%	87,050,000
Urban Residential Finance Authority of the City of Atlanta	15,576,164		33.3%	5,186,863
OVERLAPPING CONTRACTUAL OBLIGATIONS:				
Fulton-DeKalb Hospital Authority	325,400,000		40.4%	131,461,600
Total overlapping debt				370,973,643
Total direct general obligation and overlapping debt				$601,290,121

NOTES: While the Atlanta and Fulton County Recreation Authority Bonds are an obligation of the Authority, the City of Atlanta, by contract, has guaranteed to pay annually into the Sinking Fund such amounts, not to exceed $2,900,000 in any one year, as may be required to pay principal and interest for the 1964, 1975, 1977, 1982, and 1985 Series, and an amount not to exceed $1,315,000 in any one year, for the 1970 Series. Fulton County reimburses the City one third of the total annual amount paid, pursuant to the contract.

Other political subdivisions within the City of Atlanta having the right to issue general obligation tax bonds in relation to their assessed valuations are as follows:

Fulton County (inside Atlanta only) 10%
DeKalb County (inside Atlanta only) 10%

* When the City Library system was transferred to Fulton County in 1983, the County agreed to assume that portion of the City's general obligation debt which was used for library improvements. The principal amount of that debt outstanding as of December 31, 1995 was $7,980,000. City taxpayers pay only a certain portion (53.9%) of that debt through County tax assessments.

CITY OF ATLANTA, GEORGIA

CITY HALL EAST - CERTIFICATES OF PARTICIPATION
DECEMBER 31, 1995

	1991 Issue		
		Interest	
Bonds	Principal	Rate (Percent)	Amount
Authorized	$27,355,000		
Retired/Paid	2,315,000		
Outstanding	$25,040,000		
Year			
1996	$ 860,000	5.85	$ 1,656,450
1997	910,000	6.00	1,606,140
1998	965,000	6.10	1,551,540
1999	1,025,000	6.20	1,492,675
2000	1,085,000	6.30	1,429,125
2001	1,155,000	6.40	1,360,770
2002	1,230,000	6.40	1,286,850
2003	1,305,000	6.50	1,208,130
2004	1,390,000	6.60	1,123,305
2005	1,485,000	6.70	1,031,565
2006	1,585,000	6.75	932,070
2007	1,690,000	6.85	825,082
2008	1,805,000	6.85	709,318
2009	1,930,000	6.85	585,675
2010	2,060,000	6.85	453,470
2011	2,205,000	6.85	312,360
2012	2,355,000	6.85	161,318
Totals	$25,040,000		$17,725,843

updated

CITY OF ATLANTA, GEORGIA

ATLANTA PRETRIAL DETENTION CENTER - CERTIFICATES OF PARTICIPATION
DECEMBER 31, 1995

	1992 Issue		
		Interest	
Bonds	Principal	Rate (Percent)	Amount
Authorized	$67,700,000		
Retired/Paid	1,520,000		
Outstanding	$66,180,000		
December 1 of the Year			
1996	$ 1,585,000	4.55	$ 3,989,233
1997	1,660,000	4.90	3,917,115
1998	1,735,000	5.00	3,835,775
1999	1,825,000	5.20	3,749,025
2000	1,920,000	5.40	3,654,125
2001	2,025,000	5.60	3,550,445
2002	2,140,000	5.80	3,437,045
2003	2,260,000	5.90	3,312,925
2004	2,395,000	6.00	3,179,585
2005	2,535,000	6.10	3,035,885
2006	2,695,000	6.25	2,881,250
2007	2,860,000	6.25	2,712,812
2008	3,040,000	6.25	2,534,063
2009	3,230,000	6.25	2,344,063
2010	3,435,000	6.25	2,142,188
2011	3,645,000	6.25	1,927,500
2012	3,875,000	6.25	1,699,687
2013	4,115,000	6.25	1,457,500
2014	4,375,000	6.25	1,200,312
2015	4,645,000	6.25	926,875
2016	4,940,000	6.25	636,562
2017	5,245,000	6.25	327,812
Totals	$66,180,000		$56,451,782

CITY OF ATLANTA, GEORGIA

CITYWIDE RADIO PROJECT - CERTIFICATES OF PARTICIPATION
DECEMBER 31, 1995

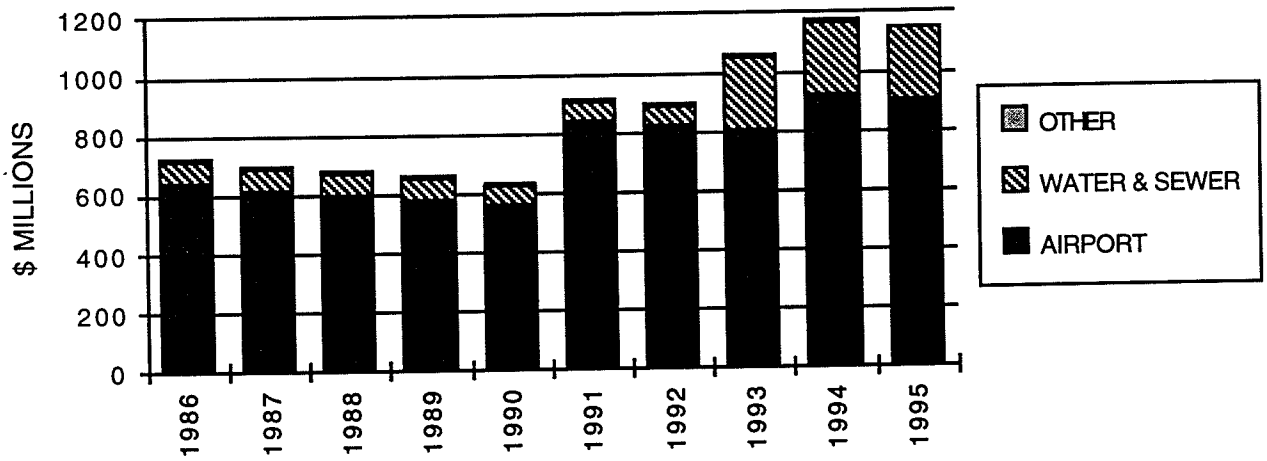
	1994 Issue		
		Interest	
Bonds	Principal	Rate (Percent)	Amount
Authorized	$36,480,000		
Retired/Paid	3,165,000		
Outstanding	$33,315,000		
Year			
1996	$ 3,365,000	5.88	$1,869,154
1997	3,565,000	5.88	1,666,000
1998	3,775,000	5.88	1,450,792
1999	4,010,000	5.88	1,222,599
2000	4,250,000	5.88	980,343
2001	4,505,000	5.88	723,681
2002	4,780,000	5.88	451,364
2003	5,065,000	5.88	162,754
Totals	$33,315,000		$8,526,687

Revenue Bond Debt

The amount of revenue bond debt outstanding for City of Atlanta enterprise funds declined from 1986 -1990, as shown in the chart below, but then increased from 1991 - 1994 and a slight decline in 1995. The declines were due to scheduled maturities of outstanding debt, refunding water and sewer revenue bonds in 1985, which reduced outstanding water and sewer debt by $53.7 million, and the defeasance of all outstanding Airport Revenue Bonds and Anticipation Certificates in 1987. In 1991, $319.2 million in Airport Facilities Revenue Bonds were issued and the remaining $22.7 million of 1982 Airport Facilities Bonds was redeemed. The new bonds were used to finance the construction costs of Concourse E, a fifth concourse for international air traffic at Hartsfield International Airport. The slight decline in 1992 from the previous year was due to scheduled maturities of outstanding debt. The increase in the bar graph seen in 1993, was due to the issuance of $252.7 million of Water and Sewer Revenue Bonds for capital improvements in the City's water and sewer system and to refund all outstanding Water and Sewer Revenue Bonds. The increase in 1994 was due to the issuance of new airport bonds to finance certain new capital projects at the airport and a restructuring of airport debt to take advantage of lower interest rates (altogether $281.1 million in new airport debt was issued and $164.6 million outstanding debt was retired for a net increase of $116.5 million in 1994). The slight decrease in 1995 is due to the retirement of $13.0 million of Revenue Bonds.

CITY OF ATLANTA

REVENUE BONDS OUTSTANDING



Source: City of Atlanta, Dept. of Finance

Revenue bond debt is not supported by the general tax revenues of the City but rather by the operating revenues of the enterprise funded from the proceeds of the bond issue. Therefore, the City is not legally responsible for such debt. The central question about revenue bonds is whether the revenues of each enterprise fund are sufficient to repay the debt obligation. As can be seen from the following two schedules, revenues for both the airport and water and sewerage enterprise systems comfortably exceeded operating expenses and debt service requirements over the past ten years. The financial condition of both enterprise operations is sound.

Updated

CITY OF ATLANTA, GEORGIA

SCHEDULE OF REVENUE BOND COVERAGE
DEPARTMENT OF AVIATION
LAST TEN YEARS
(CASH BASIS)

Year	Operating Revenue [1]	Current Operating Expenses [2]	Net Revenue Available for Debt Service	Principal	Interest	Total	Coverage	Coverage Excluding Capitalized Interest
1986	$ 108,441,475	$ 22,015,530	$ 86,425,945	$ 14,706,000	$ 43,616,134	$ 58,322,134	1.48	1.48
1987	114,226,613	24,993,798	89,232,815	16,810,000	42,641,040	59,451,040	1.50	1.50
1988	117,710,544	28,056,647	89,653,897	16,745,000	41,282,574	58,027,574	1.55	1.55
1989	118,897,450	31,896,391	87,001,059	17,845,000	40,132,224	57,977,224	1.50	1.50
1990	129,108,000	33,541,433	95,566,567	19,100,000	38,879,140	57,979,140	1.65	1.65
1991	126,555,393	37,824,502	88,730,891	20,705,000	37,506,934	58,211,934	1.52	1.52
1992	123,260,018	37,417,944	85,842,074	17,915,000	33,394,434	51,309,434	1.67	1.67
1993	137,438,318	45,129,137	92,309,181	16,323,420	54,355,888	70,679,308	1.31	1.31
1994	133,249,106	43,594,295	89,654,811	11,710,000	51,279,995	62,989,995	1.42	1.42
1995	172,644,485	47,431,233	125,213,252	14,575,000	54,641,630	69,216,630	1.81	1.81

[1] Represent total operating revenues.

[2] Represents total operating expenses exclusive of debt service.

CITY OF ATLANTA, GEORGIA

AIRPORT FACILITIES REVENUE BONDS
DECEMBER 31, 1995

	Totals		1977 Issue			1979 Issue			1990 Issue		
				Interest			Interest			Interest	
Bonds	Principal	Interest Amount	Principal	Rate (Percent)	Amount	Principal	Rate (Percent)	Amount	Principal	Rate (Percent)	Amount
Authorized	$990,387,504		$305,000,000			$85,000,000			$319,247,504		
Retired/Paid	90,520,000		66,320,000			22,715,000			-		
Outstanding	$899,867,504		$238,680,000			$62,285,000			$319,247,504		
Maturity											
1996	$ 14,575,000	$ 54,220,526	$ 8,815,000	6.20	$ 14,724,895	$ 2,560,000	6.30	$ 4,080,178	$ -	6.70	$ 19,306,155
1997	15,420,000	53,346,037	9,360,000	6.20	14,161,470	2,725,000	6.35	3,913,019	-	6.70	19,306,155
1998	31,540,000	52,266,278	9,950,000	6.20	13,562,860	2,900,000	6.40	3,733,700	9,430,000	6.70	19,306,155
1999	33,430,000	50,340,765	10,555,000	6.20	12,927,205	3,100,000	6.40	3,541,700	10,065,000	6.80	18,674,345
2000	35,500,000	48,260,401	11,290,000	6.30	12,244,365	3,260,000	6.75	3,332,475	10,750,000	6.90	17,989,925
2001	44,710,000	45,790,576	19,585,000	6.30	11,271,803	3,480,000	6.75	3,105,000	11,490,000	7.00	17,248,175
2002	47,515,000	42,918,735	21,370,000	6.30	9,981,720	3,735,000	6.75	2,861,494	12,295,000	7.10	16,443,875
2003	50,525,000	39,833,615	24,095,000	6.30	8,549,573	3,985,000	6.75	2,600,944	13,170,000	7.15	15,570,930
2004	45,237,004	45,044,108	25,820,000	6.30	6,977,250	4,255,000	6.75	2,322,844	5,592,004	7.15	23,145,724
2005	47,293,087	42,898,876	30,645,000	6.30	5,198,603	4,540,000	6.75	2,026,013	5,208,087	7.15	23,530,950
2006	49,555,023	40,527,871	32,575,000	6.30	3,207,173	4,850,000	6.75	1,709,100	4,850,023	7.15	23,888,854
2007	52,061,519	37,933,549	34,620,000	6.30	1,090,530	5,175,000	6.75	1,370,756	4,516,519	7.15	24,222,019
2008	23,506,283	36,131,041	-		-	5,525,000	6.75	1,009,631	4,206,283	7.15	24,533,041
2009	24,421,730	35,171,776	-		-	5,900,000	6.75	624,038	3,916,730	7.15	24,821,119
2010	25,432,858	34,116,473	-		-	6,295,000	6.75	212,456	3,647,858	7.15	25,091,417
2011	23,395,000	22,692,825	-		-	-		-	14,110,000	6.50	14,629,275
2012	24,870,000	21,201,775	-		-	-		-	15,025,000	6.50	13,712,125
2013	26,440,000	19,616,750	-		-	-		-	16,005,000	6.50	12,735,500
2014	28,105,000	17,931,575	-		-	-		-	17,045,000	7.25	11,695,175
2015	30,005,000	16,012,263	-		-	-		-	18,280,000	7.25	10,459,413
2016	32,030,000	13,962,463	-		-	-		-	19,605,000	7.25	9,134,113
2017	34,200,000	11,773,100	-		-	-		-	21,025,000	7.25	7,712,750
2018	36,515,000	9,434,587	-		-	-		-	22,550,000	6.25	6,188,437
2019	38,760,000	7,162,262	-		-	-		-	23,960,000	6.25	4,779,062
2020	41,145,000	4,750,062	-		-	-		-	25,455,000	6.25	3,281,562
2021	43,680,000	2,189,525	-		-	-		-	27,050,000	6.25	1,690,625
Totals	$899,867,504	$805,527,814	$238,680,000		$113,897,447	$62,285,000		$36,443,348	$319,247,504		$409,096,876

(Continued)

updated

CITY OF ATLANTA, GEORGIA

AIRPORT FACILITIES REVENUE BONDS
DECEMBER 31, 1995

	1994-A Refunding Issue			1994-B Refunding Issue		
		Interest			Interest	
Bonds	Principal	Rate (Percent)	Amount	Principal	Rate (Percent)	Amount
Authorized	$71,045,000			$210,095,000		
Retired/Paid	1,485,000			-		
Outstanding	$69,560,000			$210,095,000		
Maturity						
1996	$ 3,200,000	4.20	$ 4,006,947	$ -	4.20	$ 12,102,351
1997	3,335,000	4.60	3,832,318	-	4.60	12,133,075
1998	3,490,000	4.80	3,614,514	5,770,000	4.90	12,049,049
1999	3,655,000	4.90	3,429,031	6,055,000	5.00	11,768,484
2000	3,835,000	5.00	3,230,692	6,365,000	5.25	11,462,944
2001	4,025,000	5.10	3,022,130	6,130,000	5.30	11,143,468
2002	4,235,000	5.20	2,799,853	5,880,000	5.40	10,831,793
2003	4,455,000	5.30	2,566,686	4,820,000	5.50	10,545,482
2004	4,690,000	5.40	2,311,004	4,880,000	5.60	10,287,286
2005	4,940,000	5.50	2,053,576	1,960,000	5.70	10,089,734
2006	5,215,000	6.50	1,758,989	2,065,000	5.75	9,963,755
2007	5,555,000	6.50	1,444,820	2,195,000	5.75	9,805,424
2008	5,920,000	6.50	1,095,858	7,855,000	5.75	9,492,511
2009	6,300,000	6.50	748,201	8,305,000	5.75	8,978,418
2010	6,710,000	6.50	382,673	8,780,000	5.75	8,429,927
2011	-		-	9,285,000	6.00	8,063,550
2012	-		-	9,845,000	6.00	7,489,650
2013	-		-	10,435,000	6.00	6,881,250
2014	-		-	11,060,000	6.00	6,236,400
2015	-		-	11,725,000	6.00	5,552,850
2016	-		-	12,425,000	6.00	4,828,350
2017	-		-	13,175,000	6.00	4,060,350
2018	-		-	13,965,000	6.00	3,246,150
2019	-		-	14,800,000	6.00	2,383,200
2020	-		-	15,690,000	6.00	1,468,500
2021	-		-	16,630,000	6.00	498,900
Totals	$69,560,000		$36,297,292	$210,095,000		$209,792,851

(Concluded)

CITY OF ATLANTA, GEORGIA

SCHEDULE OF REVENUE BOND COVERAGE
WATER AND SEWERAGE SYSTEM
LAST TEN YEARS
(CASH BASIS)

Year	Revenue	Expenses [1]	Net Revenue available for Debt Service	Debt Service Requirements			% Coverage
				Principal	Interest	Total	
1986	$105,412,846	$57,281,786	$48,131,060	$1,593,656	$ 5,530,099	$ 7,123,755	6.76
1987	111,751,466	57,303,153	54,448,313	1,435,000	7,302,790	8,737,790	6.23
1988	111,788,700	68,981,570	42,807,130	1,520,000	7,210,340	8,730,340	4.90
1989	105,709,464	72,151,814	33,557,650	1,620,000	7,104,240	8,724,240	3.85
1990	109,576,417	77,316,939	32,259,478	1,735,000	6,984,213	8,719,213	3.70
1991	101,037,981	78,025,282	23,012,699	1,860,000	6,850,205	8,710,205	2.64
1992	112,532,199	81,232,329	31,299,870	2,160,000	6,621,525	8,781,525	3.56
1993	123,406,011	82,535,749	40,870,262	-	6,262,590	6,262,590	6.53
1994	129,034,089	88,024,093	41,009,996	920,000	12,160,290	13,080,290	3.14
1995	141,270,427	91,019,406	50,251,021	4,390,000	12,130,850	16,520,850	3.04

[1] Total operating expenses exclusive of debt service.

Updated

CITY OF ATLANTA, GEORGIA

WATER AND SEWERAGE SYSTEM REVENUE BONDS
DECEMBER 31, 1995

	1993 Refunding Issue		
		Interest	
Bonds	Principal	Rate (Percent)	Amount
Authorized	$252,705,000		
Retired/Paid	920,000		
Outstanding	$251,785,000		
Year			
1996	$ 4,390,000	6.00	$ 11,999,150
1997	4,655,000	6.00	11,727,800
1998	4,935,000	6.00	11,440,100
1999	5,230,000	4.00	11,187,450
2000	5,440,000	4.10	10,971,330
2001	5,660,000	4.20	10,740,950
2002	5,900,000	4.30	10,495,240
2003	6,155,000	4.40	10,232,980
2004	6,425,000	4.50	9,953,007
2005	6,710,000	4.60	9,654,115
2006	7,020,000	4.70	9,334,815
2007	7,350,000	4.80	8,993,445
2008	7,705,000	4.90	8,628,272
2009	8,080,000	5.00	8,237,500
2010	8,485,000	5.00	7,823,375
2011	8,910,000	6.00	7,343,950
2012	9,445,000	5.00	6,840,525
2013	9,915,000	5.00	6,356,525
2014	10,410,000	5.00	5,848,400
2015	10,935,000	5.00	5,314,775
2016	11,480,000	4.50	4,783,100
2017	11,995,000	4.50	4,254,913
2018	12,535,000	4.50	3,702,988
2019	13,100,000	4.75	3,109,825
2020	13,720,000	4.75	2,472,850
2021	14,375,000	4.75	1,805,594
2022	15,055,000	4.75	1,106,631
2023	15,770,000	4.75	374,538
Totals	$251,785,000		$204,734,143

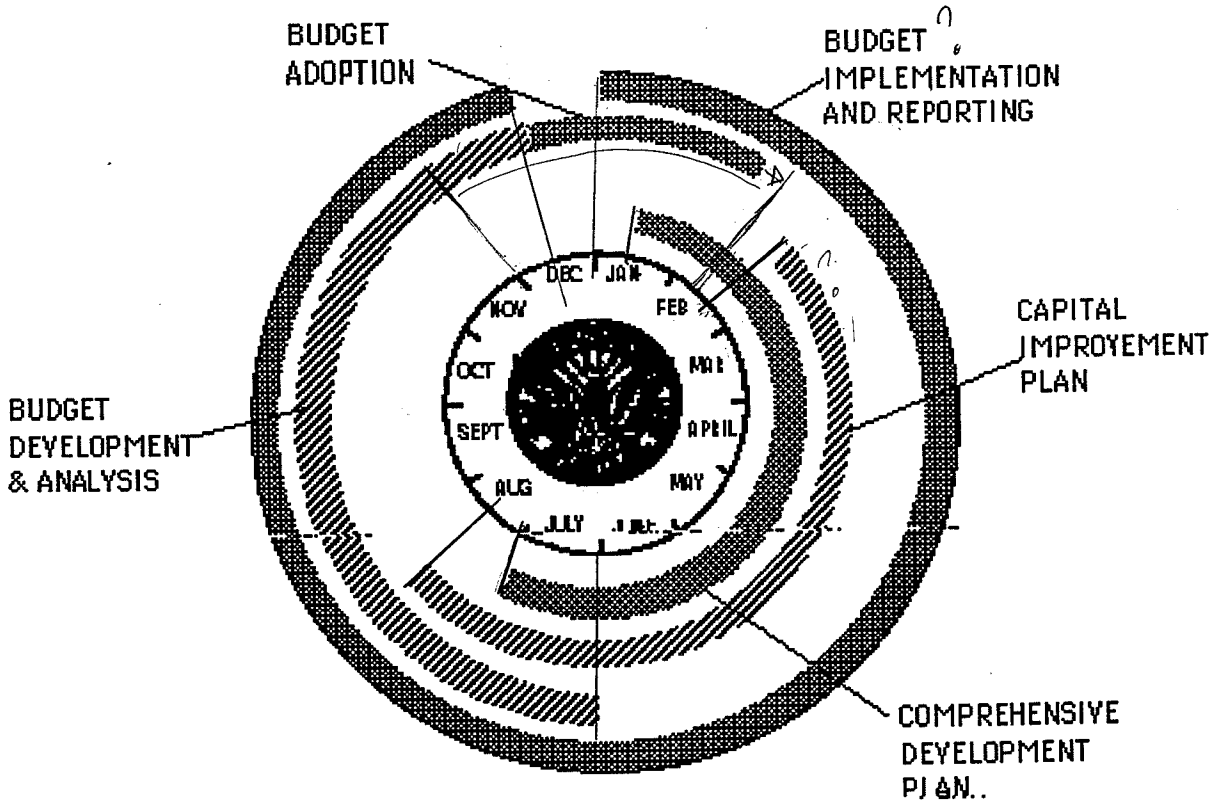
OTHER SCHEDULES

The financial information in this section provides detailed data on the City's Property Tax Rates and Levies and other sources of revenue. These tables cover multiple fiscal years and provide financial report users with a broader and more complete understanding of the City of Atlanta and its financial affairs.

HOW THE BUDGET IS PREPARED (Continued)

Budget Action	Action By	Time
8. Establish official revenue estimates and debt service allocations	Budget Commission	January 2
9. Prepare Budget Ordinance for Council consideration	Dept. of Finance	January 2
10. Submit Budget Ordinance to full City Council	Council Finance Comm.	January
11. Adopt Budget Ordinance	Council	January 16
12. Executive review and approval of budget ordinance	Mayor	February

BUDGET & PLANNING CYCLE

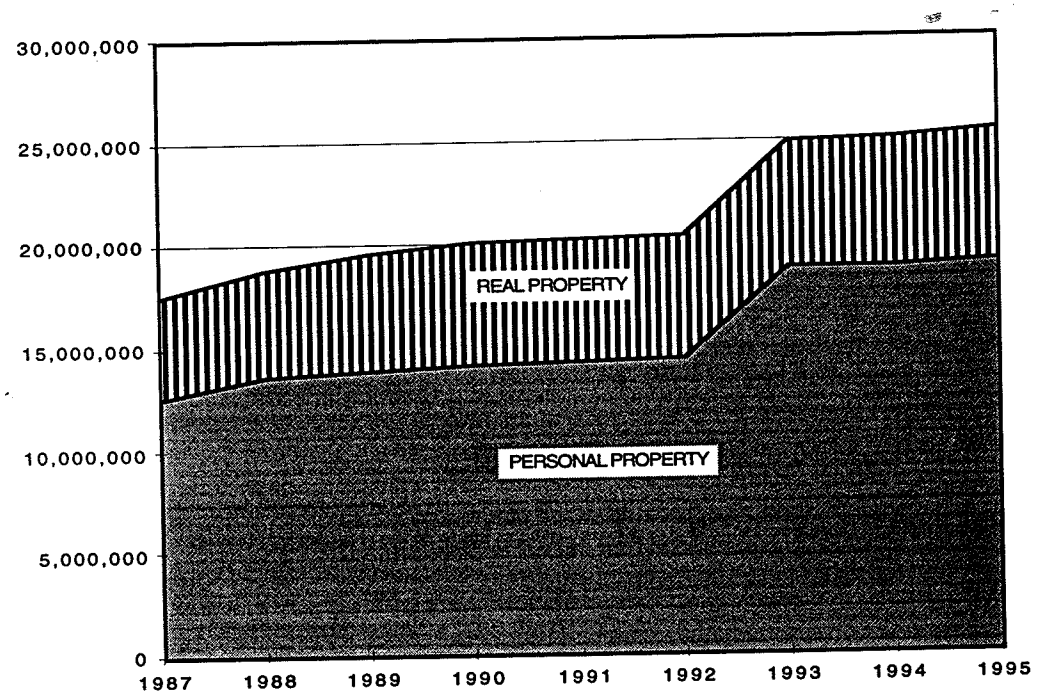


The City's Tax Digest

PROPERTY TAXES AND LOCAL OPTION SALES TAXES

Trends in property values are a key indicator of the economic condition of a community. Property taxes are the largest single source of revenue for Atlanta, comprising 23.6% of general fund revenues in 1995. The City's real property tax digest increased 89.8% in value over the past ten years from $12.6 billion in 1985 to $19.0 billion in 1995 in actual dollars. New construction, indicated by building permits, along with reassessment of the majority of existing properties were the reasons for the increase in the real property digest over the past decade.

CITY OF ATLANTA TAX DIGEST



**Estimated true value*

Property taxes include amounts levied against all real, public utility and tangible property. The City shares a common tax base with the Atlanta Board of Education, portions of Fulton and DeKalb counties and a hospital authority.

The distribution of the City's 1996 levy (tax rate per $1,000 assessed value) to its funds and to the Atlanta Board of Education (which operates as a separate legal entity and not included in the City's financial reporting entity) is as follows:

General Fund	6.90
General Obligation Bond Sinking Fund:	
City Bonds	.99
School Bonds	1.31
Park Improvement Fund (included in Capital Projects Funds)	.50
Board of Education for operations	26.95
Special Tax District/DeKalb County	1.87
	38.52

The City's annual tax millage rate is approved by the City Council in the second Council meeting in February each year. The millage rate is based on the anticipated tax digest that is submitted to the State of Georgia on May 30. The tax digest is based on real and tangible assessed property values as of January 1. The tax assessment responsibility is the privy of Fulton County.

Assessed values are established by the Tax Assessors' Office, at 40% of appraised market value as required by the State of Georgia. A revaluation of all property is done yearly, based on statistical analysis. The revaluation for 1995 resulted in assessed value of $9,589,510,000.

Tax bills sent to property owners in early July. The County acts as the City's agent in billing and collecting property taxes levied. The billing and collection fees due to the County are withheld from cash received by the City and are reported as a reduction to property tax revenue. Such fees amounted to approximately $2,149,000 in 1995. Real and tangible property taxes are payable to the County on August 15th and, if not paid, become delinquent on August 16th. Public utility taxes are due in December and, if not paid before December 20, become delinquent. Once taxes become delinquent, the Tax Assessors' Office adds penalties to the original tax and sends past due notices. The delinquent taxpayer then has 30 days to remit payment. After the 30-day period, the Tax Assessors' Office then begins procedures to sell the property for the collection of the past due tax. The collection period for the City is typically from July 1 to December 31, with pursuance of delinquent taxes early in the following year.

The City levies a 1% local option sales tax which is collected by the State of Georgia and remitted to the City on a two-month lag. The tax law requires an offsetting reduction in property tax during each subsequent year of assessment equal to the amount of sales tax revenue received in the prior year. Prior to 1995, a Sales Tax Revenue Sharing Agreement ("Agreement") between the City and the Atlanta Board of Education resulted in the City making payments to the Board equal to 30% of the local option sales tax proceeds. The Atlanta Board of Education then reduced its levy for property taxes by the sales tax received from the City. In April 1995, as a result of a lawsuit pending regarding the validity of the Agreement, the City and the Atlanta Board of Education entered into a stipulation agreement whereby the City would continue making payments of sales tax collected to the Board of Education not to exceed $18.8 million. In accordance with the Agreement, collections of approximately $1.8 million exceeding this amount are held by the City in escrow in the Expendable Trust Fund pending resolution of the lawsuit.

CITY OF ATLANTA

Property Tax Rates and Tax Levies
1985-1995

	CITY				SCHOOL				
	General Fund Operations*	Debt Service	Park Improvements	Total City Levy	City Support	Operating	Debt	Total School Levy	GRAND TOTAL
	Tax Rates Per $1,000 Assessed Value								
1985	6.96	1.69	.50	9.15	2.64	22.49	2.53	27.66	36.81
1986	7.63	1.69	.50	9.82	2.64	22.10	2.53	27.27	37.09
1987	8.49	1.41	.50	10.40	2.48	21.52	2.15	26.15	36.55
1988	9.51	.76	.50	10.77	2.48	22.11	1.36	25.95	36.72
1989	9.51	.76	.50	10.77	2.48	22.11	1.36	25.95	36.72
1990	10.67	.24	.50	11.41	2.41	22.68	.79	25.88	37.29
1991	11.55	.24	.50	12.29	2.49	25.50	.79	28.78	41.07
1992	11.42	.24	.50	12.16	2.41	25.50	.79	28.70	40.86
1993	9.23	.21	.50	9.94	2.26	23.66	1.11	27.03	36.97
1994	8.82	.25	.50	9.57	2.17	23.44	1.29	26.90	36.47
1995	7.25	.99	.50	8.74	2.41	23.19	1.31	26.91	35.65

* Excludes millage levy for sales tax revenues shared with Board of Education.

Tax Levies

	Schools	General Fund Operations	Debt Service	Park Improvements	Total
1985	115,836,533	47,676,204	23,859,211	2,664,768	190,036,716(1)
1986	127,376,514	58,858,207	25,801,351	2,888,113	214,924,185(1)
1987	143,871,900	72,967,535	25,274,463	3,338,673	245,452,571(1)
1988	157,320,070	85,054,376	16,481,824	3,564,917	262,421,187(1)
1989	164,830,070	89,436,294	16,553,291	3,729,353	274,549,008(1)
1990	173,096,490	99,583,051	8,715,092	3,823,978	285,218,611(1)
1991	195,075,459	107,705,979	8,309,150	3,848,494	314,939,082(1)
1992	197,195,927	107,064,922	8,346,391	3,874,293	316,481,533(1)
1993	221,821,498	109,580,800	13,034,201	4,549,610	348,986,109(1)
1994	220,142,786	104,966,861	15,311,731	4,565,338	344,986,716(1)
1995	214,367,424	90,113,858	23,061,340	4,662,530	332,205,152(1)

(1) These totals do not include the Levy for the Special Tax District in that part of the City in DeKalb County. That levy is transferred to Fulton County to be used for Library Operations. These totals do not include intangible tax.

City of Atlanta

Assessed and Estimated Actual Value of Taxable Property
Last Ten Years
1985 - 1995

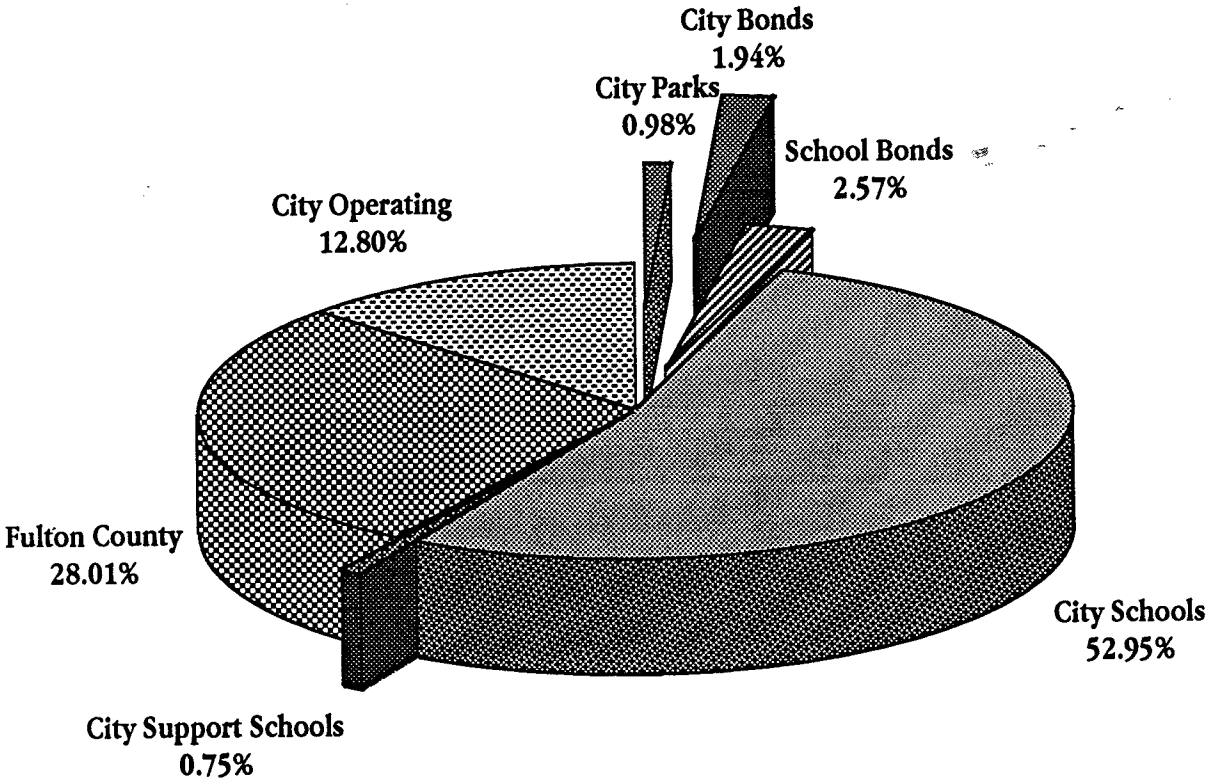
Fiscal Year	Real Estate		Personal Property and Corporate Franchies		Total		Ratio of Total Assessed To Total Estimated True Value
	Assessed Value(Gross)	Estimated True Value	Assessed Value(Gross)	Estimated True Value	Assessed Value(Gross)	Estimated True Value	
1986	4,333,885,080	10,834,712,700	1,809,368,384	4,523,428,968	6,143,253,464	15,358,141,668	40.0
1987	5,050,834,730	12,627,086,825	1,983,081,622	4,957,704,055	7,033,916,352	17,584,790,880	40.0
1988	5,452,371,324	13,630,928,310	2,070,251,382	5,175,628,455	7,522,622,706	18,806,556,765	40.0
1989	5,554,663,330	13,886,658,325	2,284,426,219	5,711,065,547	7,839,089,549	19,597,723,874	40.0
1990	5,687,817,210	14,219,548,025	2,356,897,738	5,892,244,345	8,044,714,948	20,111,792,370	40.0
1991	5,744,263,220	14,360,658,050	2,370,741,282	5,926,853,205	8,115,004,502	20,287,511,255	40.0
1992	5,758,993,570	14,397,483,925	2,402,233,903	6,005,534,758	8,161,227,473	20,403,018,683	40.0
1993	7,560,671,370	18,901,678,425	2,440,539,621	6,101,349,052	10,001,210,991	25,003,027,478	40.0
1994	7,552,051,010	18,880,127,525	2,491,762,876	6,229,407,190	10,043,813,886	25,109,534,715	40.0
1995	7,615,780,160	19,039,450,400	2,597,436,514	6,493,591,285	10,213,216,674	25,533,041,685	40.0

NOTE: Assessed values are established by the Fulton County Board of Tax Assessors on January 1 of each year at 40% of the market value as required by State Law.

1. Freeport exemption netted out.

2. Freeport and enterprise zone personal property exemptions netted out.

PROPERTY TAX DISTRIBUTION

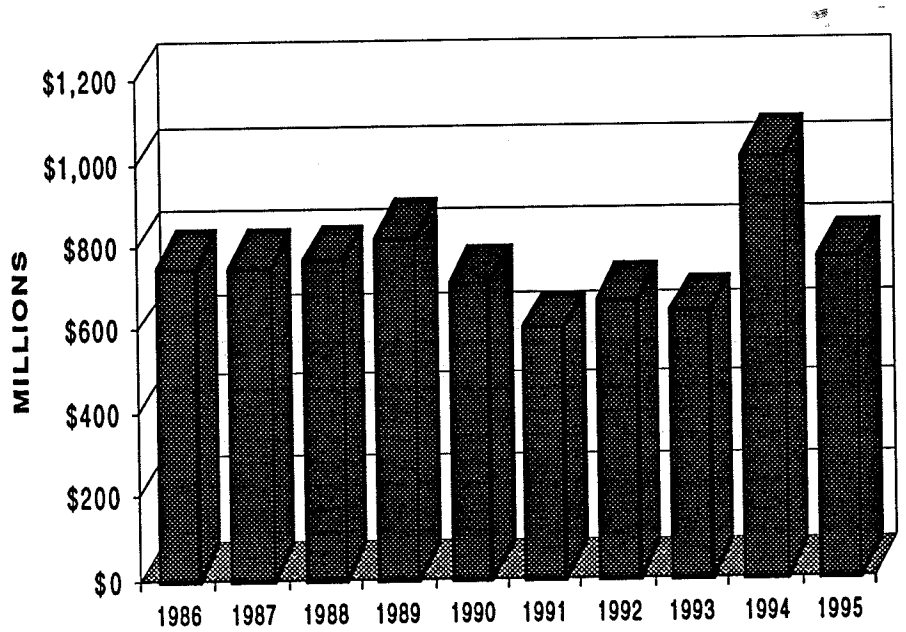


Construction Activity

Construction boomed in Atlanta in the 1980's as the City experienced a very strong economy. Building activity declined somewhat after its peak in 1989, but jumped up again to $1.0 billion in 1994 due largely to increased construction activity related to the 1996 Summer Olympic Games. During the ten years from 1985 through 1994, shown in the chart below, the City issued $7.3 billion in building permits for new construction.

CITY OF ATLANTA

VALUE OF BUILDING PERMITS



Source: City of Atlanta, Bureau of Buildings

CITY OF ATLANTA, GEORGIA

VALUE OF CONSTRUCTION AND BANK DEPOSITS
LAST TEN YEARS

	Commercial Construction		Residential Construction			City Property Values		
Year	Number of Units	Value	Number of Units	Value	Bank Deposits (in thousands) [1]	Real Property Market Value	Personal Property Market Value	Total Market Value
1986	204	$381,541,507	514	$110,760,518	$ 14,390,607	$10,834,712,700	$4,523,428,968	$15,358,141,668
1987	171	221,289,333	500	83,958,889	14,948,699	12,627,086,825	4,957,704,055	17,584,790,880
1988	428	271,083,544	620	189,637,840	18,215,638	13,630,928,310	5,175,628,455	18,806,556,765
1989	512	437,593,661	581	91,784,440	17,164,518	13,886,658,325	5,711,065,373	19,597,723,698
1990	506	201,530,015	552	148,860,426	16,800,590	14,219,548,025	5,892,244,345	20,111,792,370
1991	394	143,961,094	399	99,896,293	22,160,287	14,360,658,050	5,926,853,205	20,287,511,255
1992	452	233,180,755	569	52,350,253	24,781,407	14,397,483,925	6,005,534,758	20,403,018,683
1993	437	134,061,877	425	61,651,005	17,427,648	18,901,678,425	6,101,349,052	25,003,027,477
1994	506	447,118,705	431	88,234,695	17,774,821	18,880,127,525	6,229,407,190	25,109,534,715
1995	460	119,174,147	492	141,425,935	20,084,267	19,039,452,900	6,493,591,285	25,533,044,185
1996	✓	✓	✓	✓	✓	X	X	X

Source:

[1] Federal Reserve Bank - Atlanta Region

Partially updated

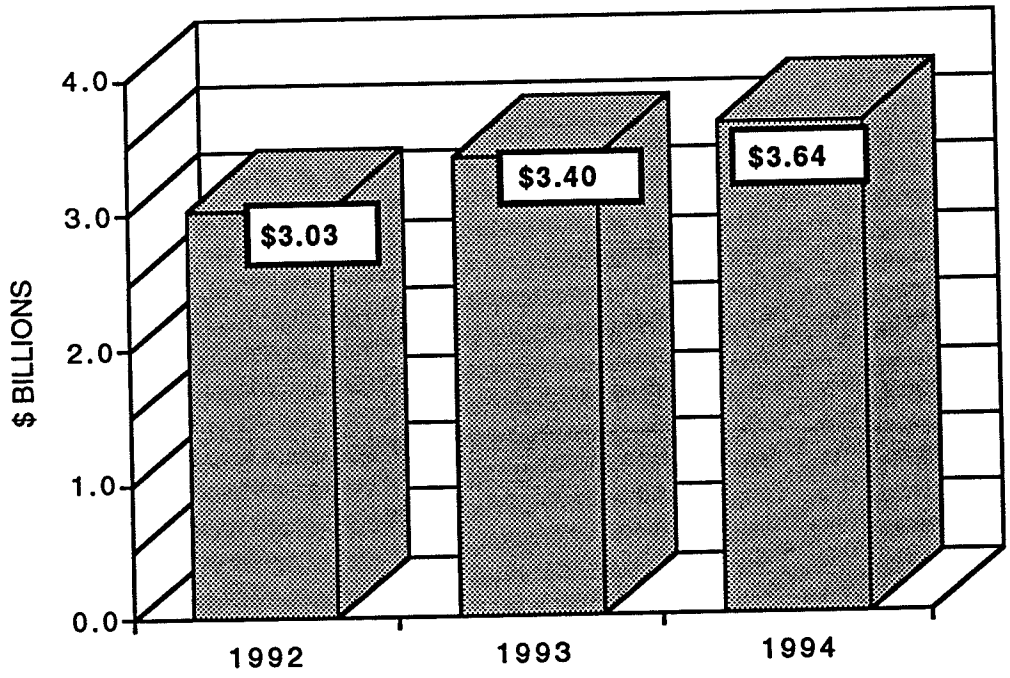
Convention and Tourism Activity

Because of its fortunate location and accessibility Atlanta has developed into one of the major convention centers in the nation. In large part this is due to excellent convention facilities, such as the Georgia World Congress Center, and large numbers of quality hotels to accommodate visitors. In 1989, Underground Atlanta opened. This facility, located in a six block downtown area near major hotels convention facilities, contains more than 200,000 square feet of leasable space for retail and entertainment establishments. It is estimated that 10 million people visited Underground in 1993 and 10.5 million in 1994.

Atlanta hosted the Democratic National Convention in 1988 and NFL Super Bowl in 1994. The City was selected over several international competitors such as Athens, Greece and Toronto, Canada to host the 1996 Summer Olympic Games.

The chart below shows estimates of combined convention and tourism expenditures in Fulton County from 1992 through 1994. The data indicates healthy growth in those expenditures of 12.3% from 1992 -1993 and 7.0% from 1993 - 1994.

TOURISM EXPENDITURES IN FULTON COUNTY



Source: ACVB, Davidson-Peterson Associates

Atlanta's Airport

Hartsfield Atlanta International Airport is owned and operated by the City. It remains one of the busiest airports in the world and continues to be a great stimulus to economic activity in the region. The table below shows that in 1995 Hartsfield was the second busiest airport in the world in total passengers handled and third busiest in total number of aircraft operations, take-offs/ landings. Air traffic at Hartsfield was up significantly in 1995 over 1994: Total Passengers increased 6.7% in 1995 over 1994; Total Cargo decreased 4.5%; and Total Operations increased 5.3%.

WORLD'S TEN BUSIEST AIRPORTS *

AIRPORT	TOTAL PASSENGERS	TOTAL CARGO MAIL/FREIGHT (METRIC TONS)	TOTAL OPERATIONS TAKE OFFS/ LANDINGS
1. O'Hare International Chicago, Illinois	66,468,269	1,255,844	883,062
2. Hartsfield Atlanta International Atlanta, Georgia	57,734,755	771,390	754,108
3. Dallas/Ft. Worth International Dallas/Ft. Worth, Texas	52,601,125	724,494	840,406
4. Heathrow London, England	51,717,918	1,047,761	424,551
5. Los Angeles International Los Angeles, California	51,050,275	1,545,025	689,888
6. Tokyo International (Haneda) Tokyo, Japan	42,245,667	1,605,313	NA
7. Frankfurt Airport Frankfurt, Germany	35,122,528	1,401,942	364,716
8. San Francisco International San Francisco, California	34,643,095	687,502	422,190
9. Stapleton International Denver, Colorado	33,133,428	381,157	530,839
10. Miami International Miami, Florida	30,203,269	1,332,799	557,680

* Source: Airports Council International

Hartsfield Atlanta International Airport

FACTS

OFFICIAL NAME:	The William B. Hartsfield International Airport
OFFICIAL SHORTENED NAME:	ATL
DISTANCE FROM DOWNTOWN ATLANTA:	10 Miles (16.2 Kilometers)
ELEVATION ABOVE SEA LEVEL:	1,026 Feet (316 Meters)
LATITUDE:	33° 38' 21.1" North
LONGITUDE:	84° 25' 39.6" West
TOTAL AIRPORT AREA:	3,750 Acres (1,518 Hectares)
PASSENGER TERMINAL	130 Acres (52.6 Hectares) or 5.7 Million Square Feet. These figures include the North and South Terminal Buildings, Concourses T, A, B, C, D and E, the new International Concourse. Within these concourses are 24 International and 158 domestic gates, all connected by a 1.75 mile underground people mover transit system.
ACCOMMODATIONS FOR THE PHYSICALLY CHALLENGED:	The entire airport complex is free of any architectural barriers to the physically challenged.
PARKING CAPACITY:	There are more than 27,000 parking spaces, including more 10,000 close-in parking desks and another 6,700 in Park-Ride lots. Special parking spaces are provided for the physically challenged.

PASSENGER AIRLINES SERVING ATLANTA:

Aero Costa Rica	American Eagle	Japan Airlines	Presidential Air	VARIG
Aeromexico	America West	KLM Royal Dutch	SABENA	Western Pacific
Air Canada	ASA	KIWI	Swissair	
Air Jamaica	British Airways	Korean Air	TWA	
Air South	Cayman Airways	Lufthansa	United	
ALM Antillean	Continental	Midwest Express	USAir	
American	Delta Air Lines	Northwest	ValuJet	

ALL CARGO AIRLINES SERVING ATLANTA:

Aeromexpress	Arrow Air	Emery Worldwide	Martinair Holland	Southern Air Transport
Airborne	Burlington	Federal Express	Mountain Air	Swissair
American International	DHL	Lufthansa Air Cargo	Polar Air	UPS

Hartsfield Atlanta International Airport

PASSENGERS HANDLED:

	1995	1994	1993
DOMESTIC	54,416,051	50,849,993	45,334,418
INTERNATIONAL	2,906,619	2,779,625	2,416,582
DIRECT TRANSIT	412,085	463,433	Not Reported
TOTAL	57,734,755	54,093,051	47,751,000

FREIGHT/EXPRESS/ HANDLED:

	1995	1994	1993
DOMESTIC	397,893	458,444	409,307
INTERNATIONAL	147,063	131,192	111,373
TOTAL	544,956	589,636	520,680

AIRCRAFT OPERATIONS: Takeoffs and Landings

1995 Daily Average:	2,066	1994 Daily Average:	1,961
1995 Total:	754,108	1994 Total :	715,920

RUNWAYS: Four Parallel Runways in an East-West Configuration

(1) 9R/27L = 9,000 Feet Long (2,743 Meters). Category III.
(2) 9L/27R = 11,889 Feet Long (3,624 Meters).
(3) 8R/26L = 10,000 Feet Long (3,048 Meters).
(4) 8L/26R = 9,000 Feet Long (2,743 Meters). Category III.

AIRPORT OPERATION REVENUE: Derived from landing fees, concession revenues, parking fees and building and land rentals. There is no general tax collection in the operation of the airport.

1995 Revenue	1994 Revenue	1993 Revenue
$172,490,611	$133,249,106	$137,438,318

AIRPORT EMPLOYEES: There are approximately 38,000 employees at the airport. This figure includes employees of the airlines, concessionaires, Federal Aviation Administration, City of Atlanta and all airport tenants. The airport is considered to be the largest employment center in the State of Georgia.

TOTAL ANNUAL PAYROLL: The total airport employee payroll is $1.7 billion. Including purchases, this results in a direct economic impact of $3 billion on the local and regional economy. The total direct and indirect economic impact of the airport is over $15 billion.

Revised: February, 1996 (mah)

STATISTICAL SECTION

The financial information in this section provides detailed data on the financial, economic and physical characteristics of the City. These tables cover multiple fiscal years and provide financial report users with a broader and more complete understanding of the City of Atlanta and its financial affairs.

COMMUNITY PROFILE

Date of Incorporation and Original City Charter	December 29, 1847
Revised City Charter effective	January 1, 1974
Form of Government	Mayor-Council

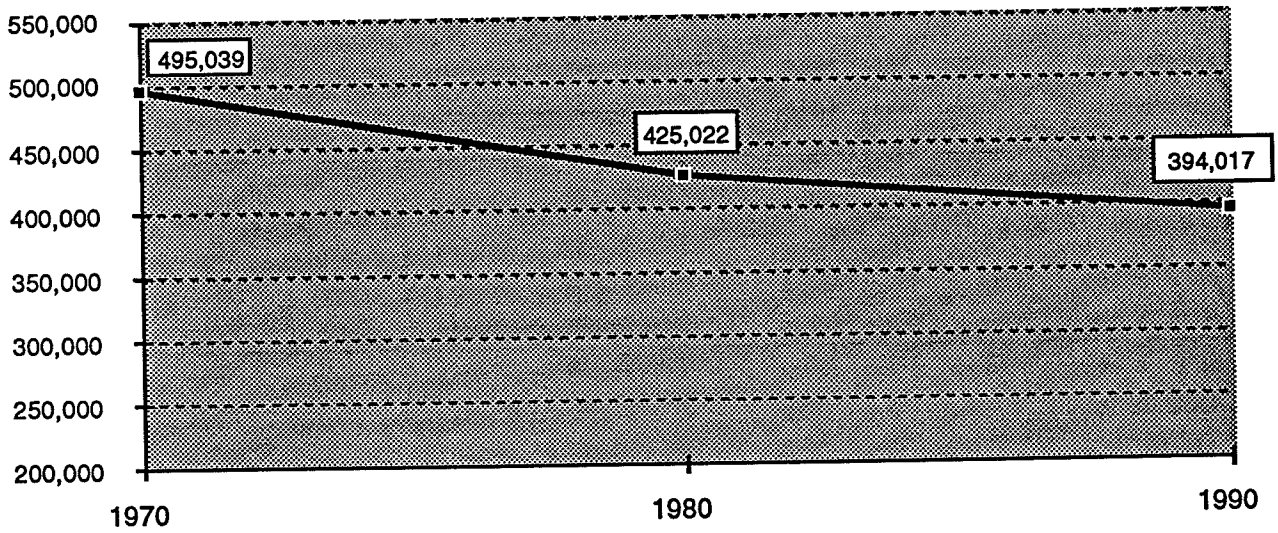
Area of City	131.4 Square Miles
Miles of Streets	
Paved	1,414 Miles
Unpaved	26 Miles
Miles of Curbstone	2,800 (approximate)

Population

Population change in Atlanta has been similar to national trends for many urban centers in the country in recent years. The official City of Atlanta population has declined from 495,039 in 1970 to 425,022 in 1980 and 394,017 in 1990. However, residency data does not tell the whole story for the City. Many people commute into the City to work and play. The latest U. S. Census (1990) indicates that 387,551 persons who reside in the Atlanta MSA (consisting of twenty surrounding counties, including Fulton County) work in Atlanta. Of those who work in the City, 234,778 live outside Fulton County. The City remains the center of business and entertainment activity in the growing metropolitan area.

The decline in population has not affected the City's vibrancy and ability to attract new development and projects. Among these activities are the 1994 NFL Super Bowl and the 1996 Summer Olympic Games.

CITY OF ATLANTA POPULATION



Source: U. S. Bureau of Census.

Updated

Fiscal Year	Population[3]	Median Age[2]	Drop Out Rate[1]	School Enrollment[4]	Unemployment Rate
1985	430,000	28.9	4.1	65,795	8.1
1986	430,100	28.9	4.4	65,974	7.5
1987	430,500	28.9	4.7	65,030	7.4
1988	431,900	28.9	5.8	63,328	7.5
1989	434,100	28.9	6.0	61,490	7.5
1990	394,017	28.9	4.7	60,118	7.8
1991	416,600	31.5	4.6	59,310	7.3
1992	417,400	31.5	4.6	58,038	10.0
1993	419,300	31.5	4.5	58,063	8.3
1994	421,900	31.5	5.3	57,780	7.6
1995	424,300	31.5	*	57,883	7.3

Sources:
(1) Atlanta School Board
(2) Estimate of Median Age - Per census Taken Every 10 Years. No Amendment to Date
(3) Atlanta Regional Commission
(4) At end of school year in June
* Not Available

CITY OF ATLANTA

1995 TEN (10) Largest Taxpayers

		Assessed Value[1]	Percent of Total
Southern Bell Telephone & Telegraph Co.	Communication Service	$269,398,436	2.64
Georgia Power Company	Utility Service	195,555,775	1.91
Coca-Cola Company*	Marketing & Manufacturing	138,898,110	1.36
Georgia Pacific Company	Pulp & Paper Manufacturer	92,697,700	0.91
Atlanta Marriott	Hotel Service	50,000,000	0.49
Prudential Insurance	Insurance	44,565,360	0.44
Atlanta Center LTD	Commercial Real Estate	42,087,460	0.41
IBM	Services and Manufacturing	36,049,380	0.34
John C. Portman, Jr.	Commercial Real Estate	31,869,050	0.31
Chicago Mill & Lumber Co.	Commercial Real Estate	26,504,720	0.26
TOTAL		$927,652,991	9.08

*Freeport Exemption Taken Out

Updated

CITY OF ATLANTA, GEORGIA

DEMOGRAPHIC STATISTICS
LAST TEN YEARS

Year	Population [3]	Median Age [2]	Drop Out Rate [1]	School Enrollment [4]	Unemployment Rate
1986	430,100	28.9	4.4	65,974	7.8
1987	430,500	28.9	4.7	65,030	7.5
1988	431,900	28.9	5.8	63,328	7.8
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Sources:

[1] Atlanta School Board

[2] Estimate of Median Age - Per Census Taken Every 10 Years

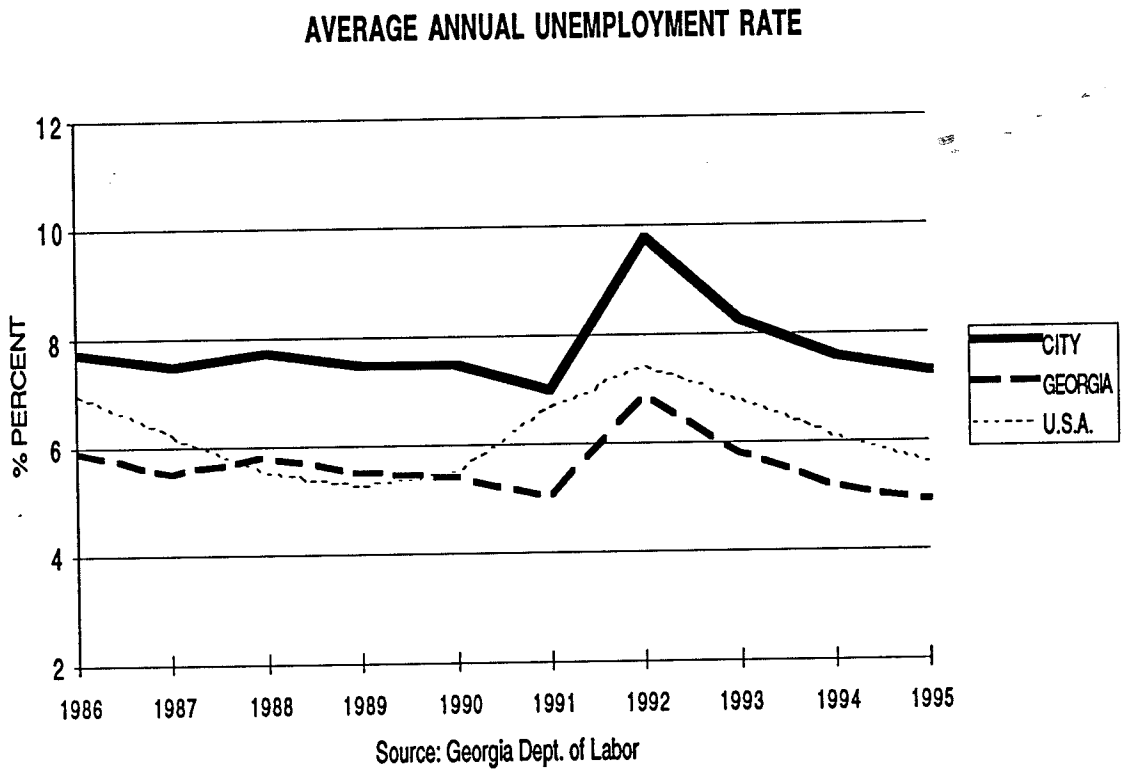
[3] Atlanta Regional Commission. 1990 figure from U.S. Census

[4] At end of school year in June

* Not available

Unemployment

Due to the strong local economy the unemployment rate of Atlanta declined for most of the past decade until the recession in 1992 and 1993 near the end. Unemployment levels in the City were reduced in 1993 and 1994 after the peak in 1992. However, the unemployment rate in the City was above the state and national levels the past ten years. The higher rate in the City was probably due to a proportionately higher number of lower skilled workers in the labor force and the attending difficulty in finding employment.



Updated

CITY OF ATLANTA

MISCELLANEOUS STATISTICAL DATA

1996 SERVICE STATISTICS

FIRE PROTECTION:	
Fire stations	33
Employees:	
Firefighting	937
Civilian	95
FIRE VEHICLES:	
Fire engines	45
Tractor drawn aerial ladders	15
Mid-ship platform ladders	5
Mid-ship aerial ladders	5
Rear mount aerial ladders	1
Foam trailer	1
Light unit truck	3
Command vehicle	3
Service trucks	2
Pick-up trucks	6
Hazardous material trucks	3
Rescue units	7
Vans	7
Bus	1
Fire cars	18
Station Wagons	0
Lift gate stake body trucks	3
Van aerial truck	1
Air crash fire rescue vehicles	10
Ambulances	7

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✓ updated

CITY OF ATLANTA, GEORGIA

MISCELLANEOUS STATISTICAL DATA
DECEMBER 31, 1995
(Continued)

POLICE PROTECTION:	
Police station	1
Precincts	6
Employees:	
Law enforcement	1,505
Civilian	413
POLICE VEHICLES:	
Patrol cars	328
Detective cars	325
Patrol wagons	19
Solo motorcycles	106
Pick-up trucks	18
Vans (full size)	10
Three-wheel motorcycles	14
Bomb trailers	2
Mini vans	20
Horse trailers	3
Helicopters	4
Buses	2
JAILS:	
Pre-trail Detention Center Capacity	2
	1,378
RECREATION:	
Parks	320
Total acres	3,300
Golf courses	5
Swimming pools:	
Outdoor	18
Indoor	5
Other recreational facilities	68
SCHOOLS:	
Elementary	78
Middle	17
High	12
Evening	3

(Continued)

Updated

CITY OF ATLANTA, GEORGIA

MISCELLANEOUS STATISTICAL DATA
DECEMBER 31, 1995
(Continued)

STUDENT ENROLLMENT:	
Elementary	31,945
Middle	12,961
High	12,521
Special	456
STUDENT - AVERAGE DAILY ATTENDANCE:	
Elementary	28,528
Middle	10,701
High	9,734
Special	301
TEACHERS (Classroom)	3,750
Municipal employees (exclusive of Atlanta Board of Education)	7,271
WATER AND SEWERAGE:	
PURE WATER PRODUCED:	
Total gallons produced	43,238 mill. gal.
Maximum hourly rate of production	8.2 mill. gal.
Maximum daily produced	164.9 mill. gal.
Average daily produced	118.5 mill. gal.
WATER MAINS:	
Miles in service	2,400
ATLANTA INTERNATIONAL AIRPORT:	
Number of passengers served	57,734,755
Number of operations served	754,108
Number of carriers:	
Commercial	32
Cargo	15
Number of runways	4
Number of feet each runway:	
9R 27L	9,000 or 1.7 miles
9L 27R	8,000 or 1.5 miles
8R 26L	10,000 or 1.9 miles
8L 26R	9,000 or 1.7 miles

Years of Education

As shown in the table below the education levels of City residents increased significantly from 1970 to 1990 and were also generally higher than statewide averages.

	City of Atlanta	Georgia
Total persons 25 years old and over:		
1970		
Four or more years of college (%)	13.0	9.2
High school graduates (%)	46.5	40.6
1980		
Four or more years of college (%)	20.5	14.6
High school graduates (%)	60.2	56.4
1990		
Four or more years of college (%)	26.6	19.3
High school graduates (%)	69.9	70.9

* Source: 1970, 1980, 1990 U.S. Censuses

Colleges, Universities and Seminaries in Atlanta MSA

Atlanta is home to 36 institutions of higher learning. Their presence here provides prospective employers an immediate job pool of technically trained, academically successful individuals.

These schools have an average enrollment of approximately 95,000 students and offer over 350 programs of study ranging from liberal arts to professional programs such as law, medicine, engineering and theology.

Below is a list of institutes of higher learning located in the Atlanta area, as compiled by the Atlanta Chamber of Commerce.

Universities:	**Ave. Enrollment**
*Clark Atlanta University	3,151
Emory University	9,285
*Georgia Institute of Technology	11,887
*Georgia State University	22,245
Mercer University of Atlanta	1,897
Oglethorpe University	1,047

Colleges:	
Agnes Scott College	526
The American College for the Applied Arts	630
*Art Institute of Atlanta	1,475
*Atlanta College of Art	350
*Atlanta Metropolitan College	1,426
*Bauder Fashion College	700
Brenau Professional College - Atlanta Campus	415
Clayton State College	3,400
Dekalb College	10,566
DeVry Institute of Technology	3,030
Kennesaw State College	8,614
Life Chiropractic College	1,369
*Massey Business College	500
Mercer University - Southern School of Pharmacy	481
*Morehouse College	2,685

*Morris Brown College	1,742
Oxford College of Emory University	560
*Phillips College of Atlanta	156
*Psychological Studies Institute	75
Reinhardt College	524
Southern College of Technology	3,778
*Spelman College	1,742

Seminaries:

Antioch Bible College	78
Atlanta Christian College	170
*Beulah Heights Bible College	89
*Carver Bible College	105
Columbia Theological Seminary	485
Gwinnett Academy & Bible College	98
*Interdenominational Theological Center	291
TOTAL MSA	95,709

* Located in City of Atlanta: 49,386 average enrollment (combined)

GLOSSARY OF TERMS

ANNUAL BUDGET:	A budget developed and enacted to apply to a single fiscal year.
ACTIVITY:	An action or set of actions directed at a specific purpose or purposes.
ANTICIPATION:	See "Estimated Receipts."
APPROPRIATION:	The legal authorization given by the City Council to make expenditures and incur obligations using city funds.
BASE (BASIC) BUDGET	The budget required to maintain the current level of service in the succeeding fiscal year. During budget development, a distinction is made between the base budget required to fund a continuation of existing service levels and program change requests for additional resources for new activities or changes to service levels.
BUDGET COMMISSION:	Established in the Charter of the City of Atlanta, the Budget Commission is composed of the Mayor, Chairman of the Finance Committee, the Commissioner of Finance, and two members of Council, and sets the levels of estimated revenue for budget purposes.
CASH CARRY FORWARD:	Remaining fund balance in any given fund at the end of the fiscal year which is rebudgeted in the succeeding year's budget. Cash carry forward is shown in the budget document as cash and securities available January 1.
CDBG:	Community Development Block Grant.
COST CENTER:	A segregated set of expenditure accounts within a fund, separated for the purpose of identifying specific resources that will be applied toward a specific goal.
DEBT SERVICE:	Payment of interest and principal on an obligation resulting from the issuance of bonds.
EFFECTIVENESS:	The extent to which the outcome of an action or set of actions produces the desired results or impact.
EFFICIENCY:	A ratio between input (resources) and output (production).
ENTERPRISE FUND:	A fund which pays for its costs of operations from user fees and does not generally receive property tax support.
ESTIMATED RECEIPTS:	The legally authorized level of revenue expected to be received from individual revenue sources, as set by the Budget Commission. Generally, estimated revenues from any source for any given budget year cannot exceed ninety-nine percent (99%) of the actual prior year receipts. Estimated receipts are also referred to as "Anticipations."
FISCAL YEAR:	A twelve month period (January 1 through December 31) at the beginning of which the city implements a new budget based on expected revenues and expenditures, and at the end of which the city determines its financial positions and the results of its operations.

FUND: A self-balancing set of accounts set aside and accounted for separately for the purpose of restricting specific revenues that are then spent for a specific set of activities.

INTERNAL SERVICE FUND: A fund used to account for the financing of goods or services provided by one department or agency to other departments or agencies, on a cost-reimbursement basis.

MANAGEMENT OBJECTIVE: Specific, measurable things to be accomplished which have the characteristic of being able to be controlled or affected by management decisions and direction.

MEASURE: An absolute indicator of the attainment of an objective. May be simply a determinable result, or may consist of statistical data.

MILL A measure of the rate of ad valorem (property) taxation, representing one ($1) dollar of tax per one thousand ($1,000) dollars of assessed property value.

OBJECTIVE: Specific, measurable things to be accomplished.

OPERATING BUDGET: The annual budget for the routine, ongoing activities and work program of an organizational unit, as opposed to budgets which may also be established for capital projects, grant funded projects, and other activities of a non-permanent nature.

PROGRAM: A set of activities under a specific organizational unit.

PROGRAM CHANGE: A proposed activity which is not presently in an organization's work program, nor funded in it's budget.

PROPRIETARY FUND: A set of segregated revenue and expenditure accounts, set up for the purpose of showing net income, financial position, and changes in financial position. Enterprise Funds and the Internal Service Fund are Proprietary Funds.

RESERVE: An account used to set aside and earmark monies for future use. Monies must be appropriated from the reserve account to an expenditure account for a specific purpose before they can be spent.

REVENUE: The taxes, fees, charges, special assessments, grants, and other funds collected and received by the city in order to support the services provided.

USER FEES: The payment of a fee for direct receipt of a public service by the person benefiting from the service.

WORKLOAD: A measure of quantity produced, processed, handled, or otherwise acted upon or with by an organizational unit. Workload is preferably indicated with respect to a specific, identifiable period of time.

WORK PROGRAM: The detailed set of things to be accomplished, within specified time periods, for an organizational unit.

Prepared by

DEPARTMENT OF FINANCE

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