





# FINANCIAL STATUS REPORT



# **Table of Contents**

# **Quarterly Report Book**

Executive Summary	4
Economic Briefing.	
Summaries	
General Fund Bar Graph	
General Fund Table	
Quarterly Operating Budget by Fund by Dept	9
General Fund	
General Fund, Total City Wide	12
Variance Explanation By Department	
City Council	13
Executive Offices	14
Department Of Information Technology	
Department Of Law	
Department Of Corrections	17
Department Of Finance	18
Department Of Procurement	19
Department Of Public Works	
Dept Of Parks & Recreation	21
Judicial Agencies	22
Non-Departmental	23
Department Of Human Resources	
Department Of Fire Services	25
Department Of Police Services	26
Dept Of Planning & Community Development	27
Department Of The Solicitor	28
Department Of Ethics	
Atlanta Citizens Review Board	30
Department Of Audit	
Department Of Public Defender	32
Airport Revenue Fund	
Airport Revenue Fund, Total City Wide	33
Variance Explanation By Department	
Executive Offices.	
Department Of Information Technology	35
Department Of Law	36
Department Of Finance	37
Department Of Procurement	38
Department Of Aviation	
Non-Departmental	
Department Of Human Resources	
Department Of Fire Services	
Department Of Police Services.	
Dept Of Planning & Community Development	
Department Of Audit	45

Building Permits Fund	
Building Permits Fund, Total City Wide	46
Variance Explanation By Department	
Executive Offices	
Department Of Information Technology	48
Non-Departmental	
Dept Of Planning & Community Development	50
Parks Facilities Revenue Fund	
Parks Facilities Revenue Fund, Total City Wide	51
Variance Explanation By Department	
Executive Offices	52
Dept Of Parks & Recreation	53
Non-Departmental	54
Civic Center Revenue Fund	
Civic Center Revenue Fund, Total City Wide	55
Variance Explanation By Department	
Dept Of Parks & Recreation	
Non-Departmental	57
Solid Waste Services Revenue Fund	
Solid Waste Services Revenue Fund, Total City Wide	58
Variance Explanation By Department	
Executive Offices	
Department Of Information Technology	
Department Of Finance	
Department Of Public Works	
Non-Departmental	
Department Of Human Resources	64
Underground Atl Facil Revenue Fund	
Total City Wide, Underground Atl Facil Revenue Fund	65
Variance Explanation By Department	
Non-Departmental, Underground Atl Facil Revenue Fund	66
Water & Wastewater Revenue Fund	_
Water & Wastewater Revenue Fund, Total City Wide	67
Variance Explanation By Department	
Executive Offices	
Department Of Information Technology	
Department Of Law	
Department Of Finance	
Department Of Procurement	
Department Of Public Works	
Department Of Watershed Management	
Non-Departmental	
Department Of Human Resources	
Department Of Audit	
Emergency Telephone System	70
Emergency Telephone System, Total City Wide	78
Variance Explanation By Department	70
Department Of Information Technology	
Department Of Police Services	80
FIEEL NETVICE FIIIIO	

Fleet Service Fund, Total City Wide	81
Variance Explanation By Department	
Executive Offices	82
Department Of Public Works	83
Non-Departmental	84
Department Of Human Resources	85
Group Insurance Fund	
Group Insurance Fund, Total City Wide	86
Variance Explanation By Department	
Department Of Finance	87
Non-Departmental	88
Department Of Human Resources	89
Hotel/Motel Tax Fund	
Total City Wide, Hotel/Motel Tax Fund	90
Variance Explanation By Department	
Non-Departmental, Hotel/Motel Tax Fund	91
Rental/Motor Vehicle Tax Fund	
Total City Wide, Rental/Motor Vehicle Tax Fund	92
Variance Explanation By Department	
Non-Departmental, Rental/Motor Vehicle Tax Fund	93
Cash Pool and Cash Flow Reports	94
Cash Pool Reporting	
Statement of Cash Flow	
Debt	98
Fund Balance Projection	111
Appendix	112
Appendices	
Revenue Detail	
Revenue Detail Terms	
ORFP Staff List	

# **EXECUTIVE SUMMARY**

The Financial Status Report for the quarter ending September 30, 2013, represents the Department of Finance's continuing efforts to provide enhanced financial reporting to the City's executives and policymakers. The report is presented as follows:

# • Executive Summary

This section provides an economic briefing and summary of the quarter's results for General Fund and its Departments, the Enterprise Funds, Other Funds and the current Fund Balance Projection.

#### General Fund Summaries

This section begins with an overview of the General Fund as of September 30, 2013. The section ends with a report for the Department of Public Defender's Office. If there are challenges to a department operating within the adopted budget, it will be reported in this section.

# • Enterprise Funds

The Enterprise Funds are reported in a format that focuses on each fund's respective revenue and expenditure position with explanations provided for variances.

# Other Funds

Similarly, the Other Funds section reports on funds that may require subsidies from the General Fund.

# • Cash Pool/Flow Reports

The Cash Pool and Cash Flow reports provide the cash position of the City of Atlanta as of September 30, 2013.

# • Catastrophic (General) Fund Balance Projection

This section will be updated quarterly as each Department reports on its projected expenditures.

# • Debt and Investment Report

The Debt and Investment Report details the investment and debt portfolio activity of the City of Atlanta as of September 30, 2013.

# Appendices

The appendices have been added to provide additional information related to Revenue Detail, commentary about the General Fund's Revenue performance, as well as a Glossary of Terms. This section also includes contact information for the Budget Analysts.

# **Economic Briefing**

#### 2014 Economic Outlook:

As reported in our June 17, 2013 City Budget Commission Report, the Atlanta employment base has continued to perform well as measured by unemployment rate and gross metro product which drive taxable sales. The City's strategic location within the MSA is expected to result in sustained economic growth and is a primary driver for elastic sources of income growth (sales tax, hotel/motel tax, and business tax). The City continues to exercise fiscal discipline by maintaining a policy of budgeting revenues conservatively in view of unforeseen economic events including the recently concluded Federal government shutdown. The consensus opinion among leading economists is that economic growth will continue at albeit a moderate pace.

# **Property Tax Revenues**

Property tax revenues account for one-third of General Fund revenues hence its consistent focus. The 2013 Atlanta/Fulton Tax Digest marked the first year of positive reassessment growth in five years with the Tax Digest increasing by 3% compared with calendar year 2012. The positive tax base reassessment growth equated to a millage equivalent of .19 mills which led to a rollback of the property tax millage rate from 10.24 mills to 10.05 mills. The residential tax base was responsible for the majority of the growth and this sector continues to correlate closely with the S&P Case-Shiller Index of Housing Prices. Building permit activity has exhibited a 10% increase for first quarter FY 14 as compared to first quarter FY 13. Property tax bills for Atlanta/Fulton taxpayers are due September 30, 2013 and Atlanta/DeKalb taxpayers are due October 31, 2013. The FY 14 Property Tax Anticipation of \$169 million is projected to be achieved.

Economic Highpoints			
3.1			
<b>Commercial Office Vacancy Rates</b>	1Q14	1Q13	Change
Atlanta Total Market (CBD & Non-CBD)	19.4%	20.9%	-1.5%
Buckhead	18.0%	20.0%	-2.0%
Midtown	19.0%	20.4%	-1.4%
Downtown	25.0%	24.9%	0.1%
<b>Unemployment Rate</b>	Aug-13	Aug-12	Change
Georgia	8.3%	9.2%	-0.9%
<b>Unemployment Rate</b>	Aug-13	Aug-12	Change
Metro Atlanta	8.0%	8.9%	-0.9%
Consumer Price Index	Aug-13	Aug-12	Change
US National-All Items	233.88	230.38	3.50
Consumer Price Index % Change	Aug-13	Aug-12	Change
US National-All Items % Change	1.5	1.7	-0.15
Consumer Price Index	Aug-13	Aug-12	Change
Metro Atlanta-All Items	218.78	215.50	3.28
Metro Atlanta-All Items % Change	1.5	1.5	0.00
Hotel/Motel	1Q14	1Q13	Change
Atlanta RevPar Upper Priced Hotels	\$83.04	\$80.76	\$2.28
Atlanta RevPar Lower Priced Hotels	\$36.17	\$33.49	\$2.68
Metro Atlanta Occupancy Rates	63.9%	62.9%	1.0%

#### Labor market

Unemployment rates have continued to decline consistent with the U.S. and state economic recovery. The Atlanta unemployment rate has declined from Aug.-2012 to Aug.-2013 by -.9% percentage points overall from 8.9% to 8.0% over the same period. The Atlanta economy has created 27,000 jobs during the first half of calendar year 2013. Total payrolls are projected to increase by 51,800 jobs of which 20% are projected to be high-income jobs. The Atlanta MSA Unemployment and Gross Metro Product are closely monitored metrics in analyzing the underlying strength of the economy particularly as it pertains to consumer spending and ultimately taxable sources of revenue.

#### Hotel market

RevPAR, or revenue per available room, is a performance metric in the hotel industry, which is calculated by multiplying a hotel's average daily room rate (ADR) by its occupancy rate. This index is one of the primary metrics for evaluating the strength of the hotel and tourist industry. The Atlanta RevPar increase of \$2.28 in upper priced hotels and \$2.68 in lower priced hotels is a positive indicator for revenue associated from lodging, tourism, and retail activity.

#### **Consumer Price Index**

The Consumer Price Index (CPI) is a measure of the average change over time in the prices paid by urban consumers for a market basket of consumer goods and services. The CPI affects nearly all Americans because of the many ways it is used as an economic indicator, a deflator of other economic series, and as a means of adjusting dollar values. The Bureau of Labor and Statistics (BLS) reports data indicate the overall change in CPI from September-2012 to September-2013 is primarily due to fuel and energy costs fluctuations.

# **Elastic Revenues (Sales Tax and Hotel/Motel Tax Revenues)**

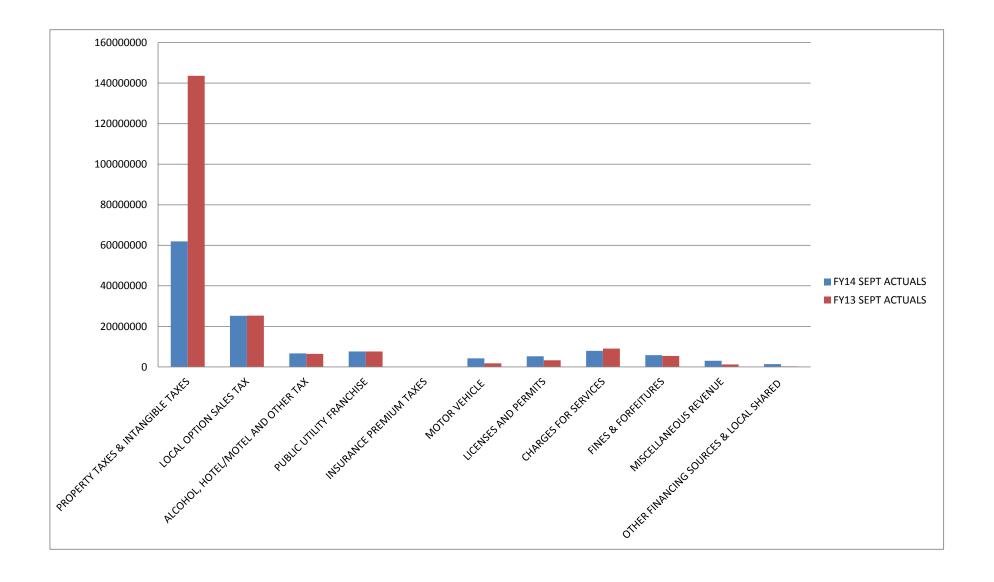
These two revenue sources are monitored closely because they provide insights into the correlation of consumer and business spending activity and taxable revenue. These revenue sources exhibit a direct correlation with the U.S. economic cycles peaks and troughs. Sales tax revenues as of FY14 first quarter are \$25.2 million compared to \$25.2 million as of FY13 first quarter. The expanding local economy is expected to mitigate any significant reduction in Atlanta's share of sales tax revenues. Hotel/motel tax revenues as of first quarter FY 14 are \$3.5 million compared to \$2.6 million as of FY 13 first quarter; this amount represents the City's 24.99% tax share.

**Sources:** PKF Hospitality Research, Cushman & Wakefield, Georgia Department of Labor, U.S. Department of Commerce, Wells Fargo, University of Georgia, and Georgia State University.

**Note:** Federal September data not yet available due to prior government closure.

# **General Fund**

The City is on target to collect the total amount of budgeted General Fund Revenues, or \$533 MM, which is the total amount of the anticipated revenue collections for the fiscal year, and excludes the amount brought forward from fund balance.



# **Summary of Major Revenues**

Total year-to-date FY14 revenue collections are 24.21% of total anticipations compared to 38.74% as a percentage of total anticipations collected in FY13; This variance is attributed to timing of property tax receipts.

A detailed list of revenues can be found in the Appendix.

Category	FY	Y2014 Funding Budget	F	Y2014 Anticipations	Actual-Sep-14	YTD Anticipation %
PROPERTY TAXES & INTANGIBLE TAXES	\$	181,338,368	\$	181,338,368	\$ 61,891,647	34.13%
LOCAL OPTION SALES TAX		102,981,779		102,981,779	25,202,797	24.47%
ALCOHOL, HOTEL/MOTEL AND OTHER TAX		29,290,206		29,290,206	6,696,504	22.86%
PUBLIC UTILITY FRANCHISE		64,052,051		64,052,051	7,667,015	11.97%
INSURANCE PREMIUM TAXES		21,442,504		21,442,504	-	0.00%
MOTOR VEHICLE		8,000,000		8,000,000	4,223,710	52.80%
LICENSES AND PERMITS		57,104,478		57,104,478	5,261,447	9.21%
CHARGES FOR SERVICES		38,190,991		38,190,991	7,906,604	20.70%
FINES & FORFEITURES		24,209,570		24,209,570	5,795,984	23.94%
MISCELLANEOUS REVENUE		16,576,028		4,925,456	3,032,536	61.57%
OTHER FINANCING SOURCES & LOCAL SHARED		1,591,877		1,591,877	1,386,414	87.09%
Grand Total Revenues	\$	544,777,852	\$	533,127,280	\$ 129,064,658	24.21%

FY2	013 Anticipations	Actual Sep-13	YTD Anticipation %
\$	173,399,999	\$ 143,596,879	82.81%
	107,000,000	25,298,222	23.64%
	27,750,000	6,462,506	23.29%
	63,400,000	7,660,961	12.08%
	19,700,000	-	0.00%
	8,000,000	1,767,443	22.09%
	55,300,002	3,251,314	5.88%
	37,083,059	9,026,005	24.34%
	22,300,002	5,417,223	24.29%
	10,264,708	1,248,236	4.82%
	2,450,000	290,787	11.87%
\$	526,647,770	\$ 204,019,576	38.74%

# SUMMARY OF OPERATING BUDGET BY FUND AND DEPARTMENT First Quarter Projection

Fund/Department	FY14 Funded Budget	YTD Actuals	Projected <sup>-</sup> Expenses	Total Projected Expenses	Variance (\$)	Variance (%)
General Fund						
City Council	\$8,493,485	\$1,697,448	\$6,508,462	\$8,205,910	\$287,575	3.39%
Executive Offices	\$30,462,334	\$4,994,449	\$24,290,318	\$29,284,768	\$1,177,566	3.87%
Department Of Information Technology	\$27,271,068	\$7,347,370	\$20,125,557	\$27,472,927	(\$201,859)	(0.74%)
Department Of Law	\$5,761,039	\$1,322,431	\$4,342,381	\$5,664,812	\$96,227	1.67%
Department Of Corrections	\$28,521,331	\$7,289,380	\$22,005,675	\$29,295,055	(\$773,724)	(2.71%)
Department Of Finance	\$12,077,099	\$2,691,272	\$9,117,480	\$11,808,751	\$268,348	2.22%
Department Of Procurement	\$890,609	\$225,222	\$661,515	\$886,736	\$3,873	0.43%
Department Of Public Works	\$24,454,454	\$5,915,411	\$20,432,383	\$26,347,794	(\$1,893,340)	(7.74%)
Dept Of Parks & Recreation	\$26,853,987	\$7,989,012	\$20,605,617	\$28,594,629	(\$1,740,642)	(6.48%)
Judicial Agencies	\$8,917,408	\$1,965,651	\$7,480,649	\$9,446,299	(\$528,891)	(5.93%)
Non-Departmental	\$109,782,569	\$31,777,279	\$65,496,162	\$97,273,441	\$12,509,128	11.39%
Department Of Human Resources	\$4,806,406	\$1,037,737	\$2,847,381	\$3,885,118	\$921,288	19.17%
Department Of Fire Services	\$79,200,010	\$16,963,990	\$60,407,199	\$77,371,188	\$1,828,822	2.31%
Department Of Police Services	\$168,005,916	\$43,778,061	\$126,834,573	\$170,612,634	(\$2,606,718)	(1.55%)
Dept Of Planning & Community Development	\$2,131,009	\$451,867	\$1,646,649	\$2,098,516	\$32,493	1.52%
Department Of The Solicitor	\$3,271,861	\$835,294	\$2,780,167	\$3,615,461	(\$343,600)	(10.50%)
Department Of Ethics	\$403,561	\$94,971	\$306,028	\$400,999	\$2,562	0.63%
Atlanta Citizens Review Board	\$452,355	\$124,754	\$327,013	\$451,766	\$589	0.13%
Department Of Audit	\$1,413,941	\$232,302	\$1,158,893	\$1,391,195	\$22,746	1.61%
Department Of Public Defender	\$1,607,410	\$399,702	\$1,304,857	\$1,704,559	(\$97,149)	(6.04%)
Total General Fund	\$544,777,852	\$137,133,602	\$398,678,958	\$535,812,559	\$8,965,293	1.65%
Enterprise Funds						
Airport Revenue Fund						
Executive Offices	\$688,202	\$116,984	\$513,748	\$630,732	\$57,470	8.35%
Department Of Information Technology	\$719,337	\$119,950	\$526,473	\$646,423	\$72,914	10.14%
Department Of Law	\$5,915,180	\$843,214	\$4,691,699	\$5,534,913	\$380,267	6.43%
Department Of Finance	\$516,265	\$58,234	\$402,590	\$460,824	\$55,441	10.74%
Department Of Procurement	\$783,438	\$211,288	\$572,150	\$783,438	\$0	0.00%
Department Of Aviation	\$172,201,857	\$31,850,375	\$139,473,621	\$171,323,996	\$877,861	0.51%
Non-Departmental	\$272,083,839	\$47,419,028	\$126,040,267		\$98,624,544	36.25%
Department Of Human Resources	\$1,591,122	\$383,467	\$691,295	\$1,074,762	\$516,360	32.45%
Department Of Fire Services	\$23,778,928	\$5,680,326	\$17,888,656	\$23,568,982	\$209,946	0.88%
Department Of Police Services	\$18,499,280	\$4,225,954	\$13,312,227	\$17,538,181	\$961,099	5.20%
Dept Of Planning & Community Development	-	\$7,591	(\$7,591)	\$0	\$0	
Department Of Audit	\$916,576	\$95,291	\$805,227	\$900,518	\$16,058	1.75%
Total Airport Revenue Fund	\$497,694,024	\$91,011,702	\$304,910,362	\$395,922,064	\$101,771,960	20.45%
Building Permits Fund						
Executive Offices	\$89,192	\$77,199	\$12,051	\$89,250	(\$58)	(0.06%)
Department Of Information Technology	\$1,025,237	\$123,844	\$748,053	\$871,897	\$153,340	14.96%
Non-Departmental	\$1,469,468	\$133,176	\$1,080,752	\$1,213,928	\$255,540	17.39%
Dept Of Planning & Community Development	\$11,453,121	\$1,695,428	\$9,975,265	\$11,670,694	(\$217,573)	(1.90%)
Total Building Permits Fund	\$14,037,018	\$2,029,647	\$11,816,122	\$13,845,769	\$191,249	1.36%
Civic Center Revenue Fund						
Dept Of Parks & Recreation	\$1,647,112	\$498,230	\$1,270,578	\$1,768,808	(\$121,696)	(7.39%)
Non-Departmental	\$50,499	\$14,776	\$34,647	\$49,423	\$1,076	2.13%
Total Civic Center Revenue Fund	\$1,697,611	\$513,006	\$1,305,225	\$1,818,231	(\$120,620)	(7.11%)
Parks Facilities Revenue Fund						
Executive Offices	-	\$31,591	(\$31,591)	\$0	\$0	
Dept Of Parks & Recreation	\$480,101	\$106,490	\$354,427	\$460,917	\$19,184	4.00%

# SUMMARY OF OPERATING BUDGET BY FUND AND DEPARTMENT First Quarter Projection

Fund/Department Non-Departmental Total Parks Facilities Revenue Fund	FY14 Funded Budget \$20,876 \$500,977	YTD Actuals \$4,025 \$142,106	Projected Expenses \$11,810 \$334,645	Total Projected Expenses \$15,834 \$476,751	Variance (\$) \$5,042 \$24,226	Variance (%) 24.15% 4.84%
Solid Waste Services Revenue Fund						
Executive Offices	\$87,030	\$52,601	\$34,371	\$86,972	\$58	0.07%
Department Of Information Technology	\$787,932	\$44,406	\$671,194	\$715,600	\$72,332	9.18%
Department Of Finance	\$636,899	\$140,425	\$482,248	\$622,672	\$14,227	2.23%
Department Of Public Works	\$43,227,639	\$8,336,205	\$34,891,435	\$43,227,639	\$0	0.00%
Non-Departmental	\$4,984,731	\$1,710,707	\$3,458,866	\$5,169,573	(\$184,842)	(3.71%)
Department Of Human Resources	\$432,134	\$92,080	\$197,722	\$289,802	\$142,332	32.94%
Total Solid Waste Services Revenue Fund	\$50,156,365	\$10,376,422	\$39,735,837	\$50,112,259	\$44,106	0.09%
Underground Atl Facil Revenue Fund						
Non-Departmental	\$11,229,722	\$301,586	\$10,600,415	\$10,902,000	\$327,722	2.92%
Water & Wastewater Revenue Fund						
Executive Offices	\$4,011,281	\$2,233,135	\$1,695,325	\$3,928,459	\$82,822	2.06%
Department Of Information Technology	\$5,035,212	(\$45,311)	\$4,318,211	\$4,272,899	\$762,313	15.14%
Department Of Law	\$7,283,969	\$704,041	\$6,398,678	\$7,102,719	\$181,250	2.49%
Department Of Finance	\$1,185,290	\$249,160	\$900,699	\$1,149,858	\$35,432	2.99%
Department Of Procurement	\$1,283,697	\$293,033	\$990,665	\$1,283,697	\$0	0.00%
Department Of Public Works	\$808,387	\$178,656	\$605,916	\$784,573	\$23,814	2.95%
Department Of Watershed Management	\$155,921,614	\$27,615,842	\$114,688,284	\$142,304,126	\$13,617,488	8.73%
Non-Departmental	\$358,099,654	\$29,745,714	\$245,236,924		\$83,117,016	23.21%
Department Of Human Resources Department Of Audit	\$2,087,299 \$896,547	\$587,944 \$95,473	\$753,294 \$785,229	\$1,341,237 \$880,703	\$746,062 \$15,844	35.74% 1.77%
Total Water & Wastewater Revenue Fund	\$536,612,950	\$61,657,687	\$376,373,224	\$438,030,911	\$98,582,039	18.37%
Other Funds						
Emergency Telephone System						
Department Of Information Technology	\$421,887	\$65,786	\$316,416	\$382,202	\$39,685	9.41%
Department Of Police Services	\$16,081,516	\$4,878,844	\$12,911,773	\$17,790,617	(\$1,709,101)	(10.63%)
Total Emergency Telephone System	\$16,503,403	\$4,944,630	\$13,228,189	\$18,172,819	(\$1,669,416)	(10.12%)
Fleet Service Fund						
Executive Offices	-	\$1,189,590	(\$1,189,591)	(\$1)	\$1	
Department Of Information Technology	-	\$10	(\$10)	\$0	\$0	0.00%
Department Of Public Works	\$27,798,965	\$7,177,674	\$20,409,526	\$27,587,200	\$211,765	0.76%
Non-Departmental	\$90,005	\$173,266	\$1,945,635	\$2,118,901	(\$2,028,896)	(2,254.20%)
Department Of Human Resources	\$184,091	\$0	\$90,630	\$90,630	\$93,461	50.77%
Total Fleet Service Fund	\$28,073,061	\$8,540,540	\$21,256,189	\$29,796,729	(\$1,723,668)	(6.14%)
Group Insurance Fund						
Department Of Finance	\$236,236	-	\$177,177	\$177,177	\$59,059	25.00%
Non-Departmental	\$128,610,932	\$28,322,465	\$100,288,467		\$0	0.00%
Department Of Human Resources	\$1,327,907	\$350,000	\$854,357	\$1,204,357	\$123,550	9.30%
Total Group Insurance Fund	\$130,175,075	\$28,672,465	\$101,320,001	\$129,992,466	\$182,609	0.14%
Hotel/Motel Tax Fund						
Non-Departmental	\$49,324,534	\$10,484,398	\$39,865,545	\$50,349,943	(\$1,025,409)	(2.08%)
Total Hotel/Motel Tax Fund	\$49,324,534	\$10,484,398	\$39,865,545	\$50,349,943	(\$1,025,409)	(2.08%)
Rental/Motor Vehicle Tax Fund						
Non-Departmental	\$866,908	\$224,975	\$634,925	\$859,900	\$7,008	0.81%
Total Rental/Motor Vehicle Tax Fund	\$866,908	\$224,975	\$634,925	\$859,900	\$7,008	0.81%

# SUMMARY OF OPERATING BUDGET BY FUND AND DEPARTMENT **First Quarter Projection**

Fund/Department **Total Operating Funds** 

FY14 Funded Budget

YTD Actuals

Projected Expenses Total Projected Expenses

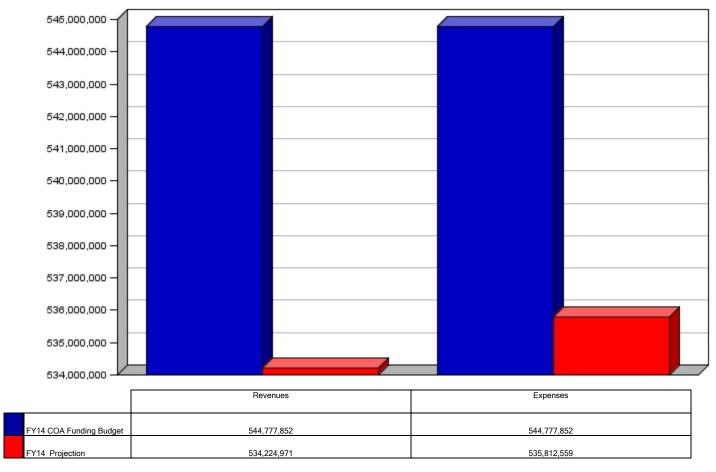
Variance (\$) Variance (%)

\$1,881,649,500

\$356,032,766 \$1,320,059,636 \$1,676,092,402 \$205,557,098

10.92%

# General Fund BUDGET VARIANCE ANALYSIS AND PROJECTION



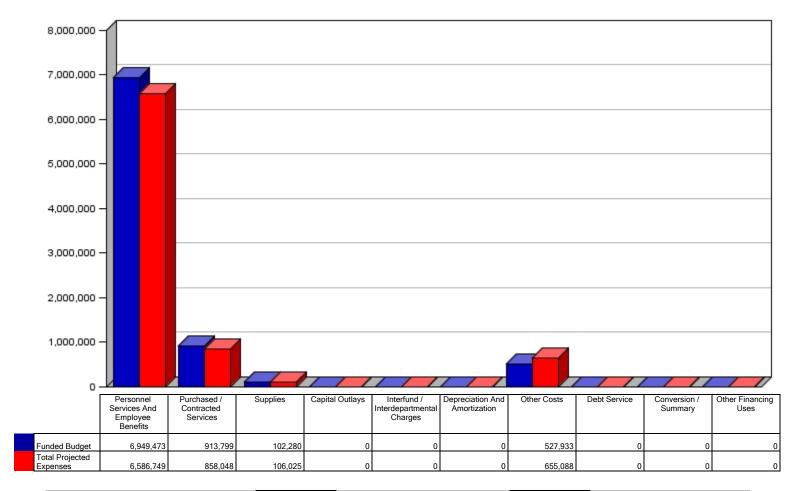
Account	Actual Y-T-D(Sep)	Actual Y-T-D(Sep)	COA Funding Budget YearTotal	Actual Y-T-D(Sep)	Projected Expenses YearTotal	Variance (\$)	Variance (%)
	FY12	FY13	FY14	FY14	FY14		
Revenues	\$119,799,783	\$204,019,576	\$544,777,852	\$129,064,658	\$534,224,971	(\$10,552,881)	1.94%
Expenses	\$128,092,101	\$121,344,987	\$544,777,852	\$137,133,602	\$535,812,559	\$8,965,293	1.65%
Surplus (Deficit)	(\$8,292,318)	\$82,674,588	\$0	(\$8,068,943)	(\$1,587,588)	(\$1,587,588)	0.00%

# Major Revenue Variances:

The year-to-date actual revenues are \$129MM as of September 2013. This is due mainly to the timing of property tax receipts.

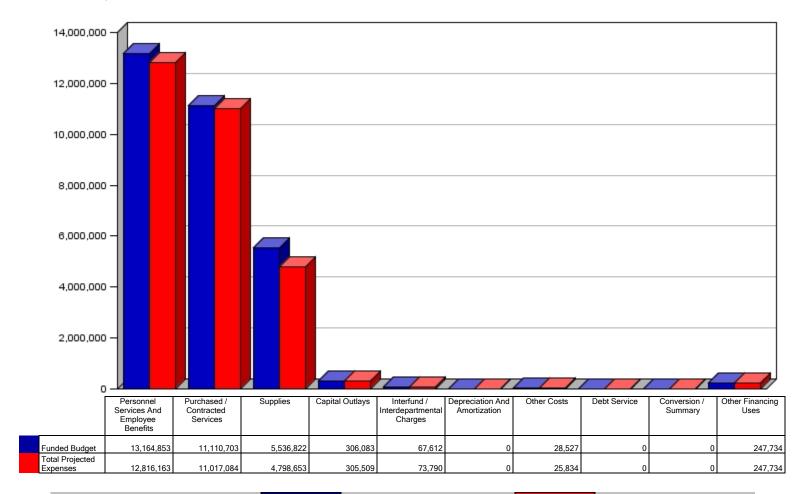
# Major Expenditure Variances:

The Department of Police is projected to be over budget by 2%, which is primarily due to overtime required. The Department of Public Public Works is projected to be over budget by 7%, which is due mainly to the Bolton Road project, street light repairs, and Georgia Power maintenance agreement. The Department of Corrections is projected to be over budget by 3%, which is due to an increase in overtime related to the increase in the jail population.



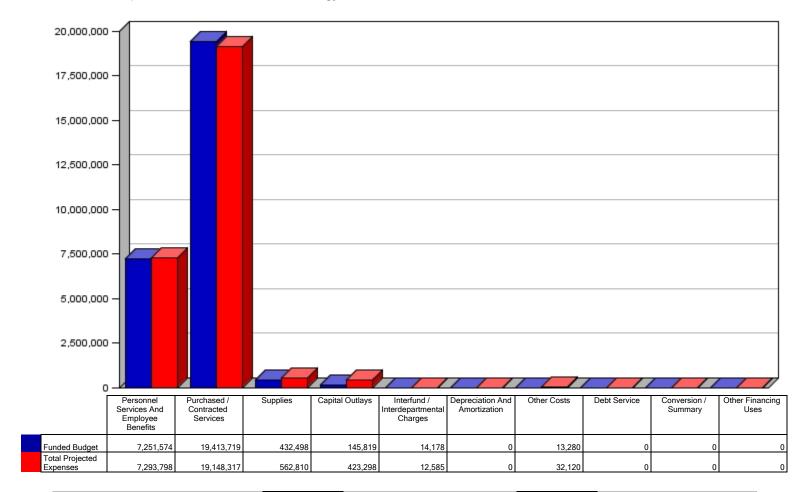
Account	FY14 Funded Budget	YTD Actual	Projected Expenses	Total Projected Expenses	Variance (\$)	Variance (%)
Personnel Services And Employee Benefits	\$6,949,473	\$1,413,252	\$5,173,497	\$6,586,749	\$362,724	5.22%
Purchased / Contracted Services	\$913,799	\$72,383	\$785,666	\$858,048	\$55,751	6.10%
Supplies	\$102,280	\$7,386	\$98,638	\$106,025	(\$3,745)	(3.66%)
Capital Outlays	\$0	\$0	\$0	\$0	\$0	0.00%
Interfund / Interdepartmental Charges	\$0	\$0	\$0	\$0	\$0	0.00%
Depreciation And Amortization	\$0	\$0	\$0	\$0	\$0	0.00%
Other Costs	\$527,933	\$204,427	\$450,661	\$655,088	(\$127,155)	(24.09%)
Debt Service	\$0	\$0	\$0	\$0	\$0	0.00%
Conversion / Summary	\$0	\$0	\$0	\$0	\$0	0.00%
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	0.00%
Expenses	\$8,493,485	\$1,697,448	\$6,508,462	\$8,205,910	\$287,575	3.39%

	Variance Explanation
Personnel Services And Employee Benefits	As of September 30, 2013, City Council had 6 vacancies. Plans to fill the positions throughout the fiscal year.
Purchased / Contracted Services	Projected to spend within budget
Supplies	Increased departmental spending
Capital Outlays	N/A
Interfund / Interdepartmental Charges	N/A
Depreciation And Amortization	N/A
Other Costs	Variances related to increased spending and timing of legislative budget transfers from City-Council carry-forward.
Debt Service	N/A
Conversion / Summary	N/A
Other Financing Uses	N/A



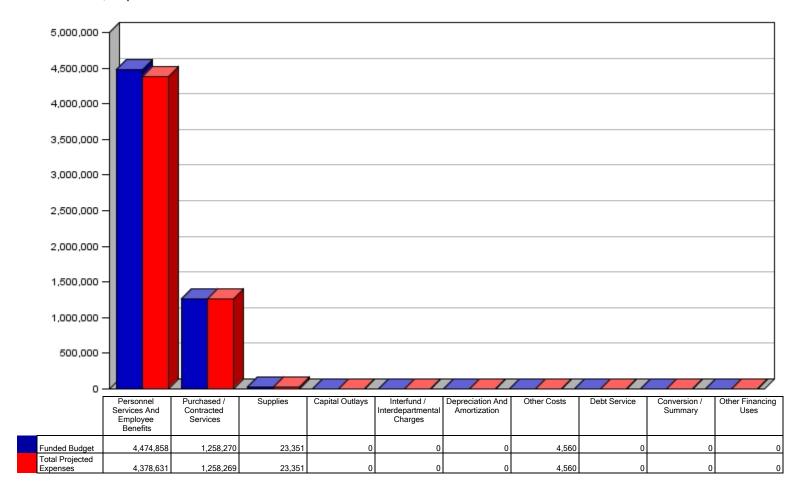
Account	FY14 Funded Budget	YTD Actual	Projected Expenses	Total Projected Expenses	Variance (\$)	Variance (%)
Personnel Services And Employee Benefits	\$13,164,853	\$2,847,341	\$9,968,822	\$12,816,163	\$348,690	2.65%
Purchased / Contracted Services	\$11,110,703	\$1,339,933	\$9,677,151	\$11,017,084	\$93,619	0.84%
Supplies	\$5,536,822	\$767,349	\$4,031,304	\$4,798,653	\$738,169	13.33%
Capital Outlays	\$306,083	\$24,757	\$280,752	\$305,509	\$574	0.19%
Interfund / Interdepartmental Charges	\$67,612	\$13,579	\$60,211	\$73,790	(\$6,178)	(9.14%)
Depreciation And Amortization	\$0	\$0	\$0	\$0	\$0	0.00%
Other Costs	\$28,527	\$1,490	\$24,345	\$25,834	\$2,693	9.44%
Debt Service	\$0	\$0	\$0	\$0	\$0	0.00%
Conversion / Summary	\$0	\$0	\$0	\$0	\$0	0.00%
Other Financing Uses	\$247,734	\$0	\$247,734	\$247,734	\$0	0.00%
Expenses	\$30,462,334	\$4,994,449	\$24,290,318	\$29,284,768	\$1,177,566	3.87%

	Variance Explanation
Personnel Services And Employee Benefits	As of September 30, 2013, the Executive Offices has 15 vacant positions as listed: COS:6, CCO:7, OEAM:2.
Purchased / Contracted Services	Projected to spend within budget.
Supplies	Decrease in utilities cost attributed to energy efficient upgrades and Office of Sustainability initiatives being implemented.
Capital Outlays	Projected to spend within budget.
Interfund / Interdepartmental Charges	Department is experiencing an increase in motor and fuel and a rising cost for repair and maintenance.
Depreciation And Amortization	N/A
Other Costs	Projected to spend within budget.
Debt Service	N/A
Conversion / Summary	N/A
Other Financing Uses	Projected to spend within budget.



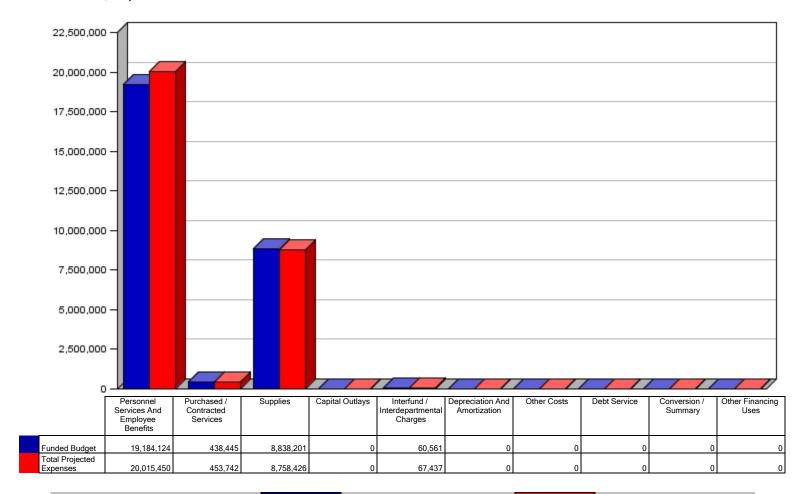
Account	FY14 Funded Budget	YTD Actual	Projected Expenses	Total Projected Expenses	Variance (\$)	Variance (%)
Personnel Services And Employee Benefits	\$7,251,574	\$1,759,215	\$5,534,583	\$7,293,798	(\$42,224)	(0.58%)
Purchased / Contracted Services	\$19,413,719	\$5,331,572	\$13,816,744	\$19,148,317	\$265,402	1.37%
Supplies	\$432,498	\$138,069	\$424,741	\$562,810	(\$130,312)	(30.13%)
Capital Outlays	\$145,819	\$115,589	\$307,709	\$423,298	(\$277,479)	(190.29%)
Interfund / Interdepartmental Charges	\$14,178	\$2,353	\$10,232	\$12,585	\$1,593	11.24%
Depreciation And Amortization	\$0	\$0	\$0	\$0	\$0	0.00%
Other Costs	\$13,280	\$571	\$31,549	\$32,120	(\$18,840)	(141.87%)
Debt Service	\$0	\$0	\$0	\$0	\$0	0.00%
Conversion / Summary	\$0	\$0	\$0	\$0	\$0	0.00%
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	0.00%
Expenses	\$27,271,068	\$7,347,370	\$20,125,557	\$27,472,927	(\$201,859)	(0.74%)

	Variance Explanation
Personnel Services And Employee Benefits	As of September 30, 2013, there were 4 vacancies. Projected deficit due to salary adjustments.
Purchased / Contracted Services	Projected surplus due to current cost savings efforts (i.e.: contract consolidation).
Supplies	Projected deficit due to required equipment to support ERP operations and special projects.
Capital Outlays	Projected deficit due to R12 upgrade assessment and servers for Kronos and ERP support.
Interfund / Interdepartmental Charges	Projected surplus due to savings in fuel costs.
Depreciation And Amortization	N/A
Other Costs	Projected deficit due to increased taxes on leased equipment.
Debt Service	N/A
Conversion / Summary	N/A
Other Financing Uses	N/A



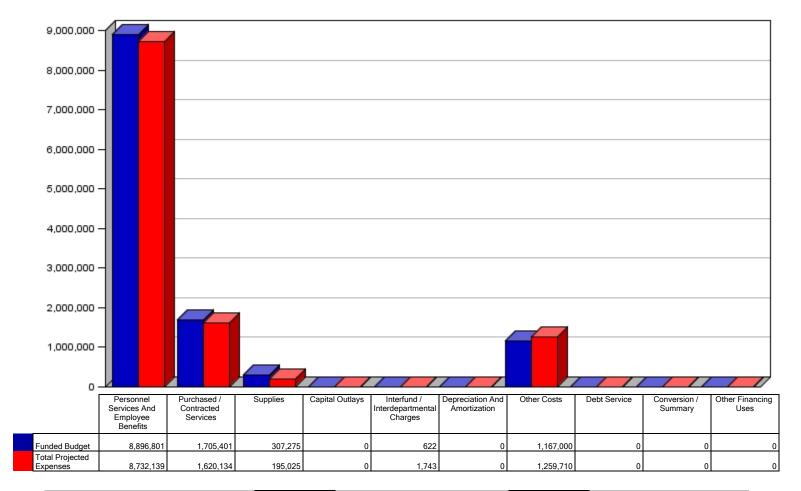
Account	FY14 Funded Budget	YTD Actual	Projected Expenses	Total Projected Expenses	Variance (\$)	Variance (%)
Personnel Services And Employee Benefits	\$4,474,858	\$1,027,779	\$3,350,852	\$4,378,631	\$96,227	2.15%
Purchased / Contracted Services	\$1,258,270	\$290,799	\$967,471	\$1,258,269	\$1	0.00%
Supplies	\$23,351	\$3,854	\$19,497	\$23,351	\$0	0.00%
Capital Outlays	\$0	\$0	\$0	\$0	\$0	0.00%
Interfund / Interdepartmental Charges	\$0	\$0	\$0	\$0	\$0	0.00%
Depreciation And Amortization	\$0	\$0	\$0	\$0	\$0	0.00%
Other Costs	\$4,560	\$0	\$4,560	\$4,560	\$0	0.00%
Debt Service	\$0	\$0	\$0	\$0	\$0	0.00%
Conversion / Summary	\$0	\$0	\$0	\$0	\$0	0.00%
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	0.00%
Expenses	\$5,761,039	\$1,322,431	\$4,342,381	\$5,664,812	\$96,227	1.67%

	Variance Explanation
Personnel Services And Employee Benefits	As of September 30, 2013, the Law department had five (5) vacant positions
Purchased / Contracted Services	Projected to spend within budget
Supplies	Projected to spend within budget
Capital Outlays	N/A
Interfund / Interdepartmental Charges	N/A
Depreciation And Amortization	N/A
Other Costs	Projected to spend within budget
Debt Service	N/A
Conversion / Summary	N/A
Other Financing Uses	N/A



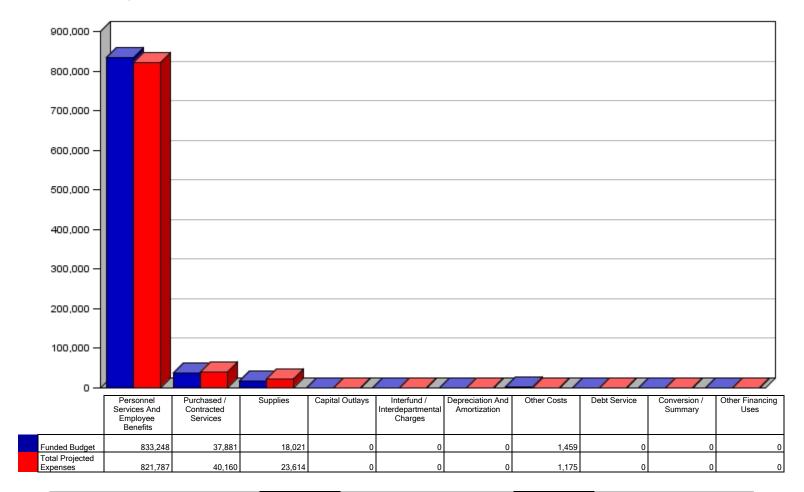
Account	FY14 Funded Budget	YTD Actual	Projected Expenses	Total Projected Expenses	Variance (\$)	Variance (%)
Personnel Services And Employee Benefits	\$19,184,124	\$4,957,303	\$15,058,148	\$20,015,450	(\$831,326)	(4.33%)
Purchased / Contracted Services	\$438,445	\$338,467	\$115,275	\$453,742	(\$15,297)	(3.49%)
Supplies	\$8,838,201	\$1,978,167	\$6,780,259	\$8,758,426	\$79,775	0.90%
Capital Outlays	\$0	\$0	\$0	\$0	\$0	0.00%
Interfund / Interdepartmental Charges	\$60,561	\$15,444	\$51,992	\$67,437	(\$6,876)	(11.35%)
Depreciation And Amortization	\$0	\$0	\$0	\$0	\$0	0.00%
Other Costs	\$0	\$0	\$0	\$0	\$0	0.00%
Debt Service	\$0	\$0	\$0	\$0	\$0	0.00%
Conversion / Summary	\$0	\$0	\$0	\$0	\$0	0.00%
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	0.00%
Expenses	\$28,521,331	\$7,289,380	\$22,005,675	\$29,295,055	(\$773,724)	(2.71%)

	Variance Explanation
Personnel Services And Employee Benefits	Deficit is due to overtime that results in the increase of inmate population.
Purchased / Contracted Services	Deficit is due to re-accreditation cost, training and travel expenses.
Supplies	Variance is due to less anticipated expenses in the water/sewer account.
Capital Outlays	N/A
Interfund / Interdepartmental Charges	Deficit is due to increase in fuel usage for inmate transport.
Depreciation And Amortization	N/A
Other Costs	N/A
Debt Service	N/A
Conversion / Summary	N/A
Other Financing Uses	N/A



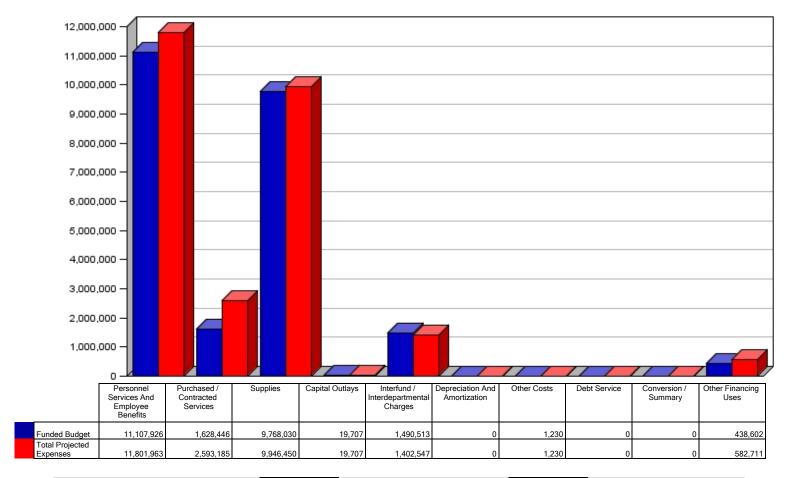
Account	FY14 Funded Budget	YTD Actual	Projected Expenses	Total Projected Expenses	Variance (\$)	Variance (%)
Personnel Services And Employee Benefits	\$8,896,801	\$2,162,107	\$6,570,032	\$8,732,139	\$164,662	1.85%
Purchased / Contracted Services	\$1,705,401	\$404,050	\$1,216,084	\$1,620,134	\$85,267	5.00%
Supplies	\$307,275	\$21,842	\$173,182	\$195,025	\$112,250	36.53%
Capital Outlays	\$0	\$0	\$0	\$0	\$0	0.00%
Interfund / Interdepartmental Charges	\$622	\$1,192	\$551	\$1,743	(\$1,121)	(180.20%)
Depreciation And Amortization	\$0	\$0	\$0	\$0	\$0	0.00%
Other Costs	\$1,167,000	\$102,081	\$1,157,630	\$1,259,710	(\$92,710)	(7.94%)
Debt Service	\$0	\$0	\$0	\$0	\$0	0.00%
Conversion / Summary	\$0	\$0	\$0	\$0	\$0	0.00%
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	0.00%
Expenses	\$12,077,099	\$2,691,272	\$9,117,480	\$11,808,751	\$268,348	2.22%

	Variance Explanation
Personnel Services And Employee Benefits	As of September 30, 2013 the Department of Finance had seven vacant positions.
Purchased / Contracted Services	Trending under budget due to timing and payment of first quarter invoices. Projected to spend within budget.
Supplies	Variance due to consolidation of funds and cost containment initiative.
Capital Outlays	N/A
Interfund / Interdepartmental Charges	Increase in motor and fuel and rising cost for repair and maintenance
Depreciation And Amortization	N/A
Other Costs	Department experienced an increase in refunds due to overpayments
Debt Service	N/A
Conversion / Summary	N/A
Other Financing Uses	N/A



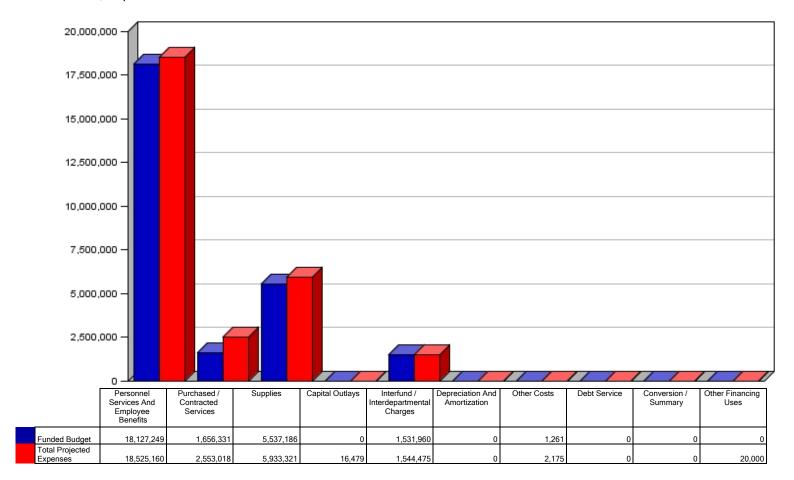
Account	FY14 Funded Budget	YTD Actual	Projected Expenses	Total Projected Expenses	Variance (\$)	Variance (%)
Personnel Services And Employee Benefits	\$833,248	\$201,237	\$620,550	\$821,787	\$11,461	1.38%
Purchased / Contracted Services	\$37,881	\$13,215	\$26,945	\$40,160	(\$2,279)	(6.02%)
Supplies	\$18,021	\$10,705	\$12,909	\$23,614	(\$5,593)	(31.03%)
Capital Outlays	\$0	\$0	\$0	\$0	\$0	0.00%
Interfund / Interdepartmental Charges	\$0	\$0	\$0	\$0	\$0	0.00%
Depreciation And Amortization	\$0	\$0	\$0	\$0	\$0	0.00%
Other Costs	\$1,459	\$64	\$1,111	\$1,175	\$284	19.45%
Debt Service	\$0	\$0	\$0	\$0	\$0	0.00%
Conversion / Summary	\$0	\$0	\$0	\$0	\$0	0.00%
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	0.00%
Expenses	\$890,609	\$225,222	\$661,515	\$886,736	\$3,873	0.43%

	Variance Explanation
Personnel Services And Employee Benefits	As of September 30, 2013 the Department of Procurement had 2 vacant positions.
Purchased / Contracted Services	Increase due to unanticipated training and payment for leased copy machine.
Supplies	Re-cabling project in office suite renovation.
Capital Outlays	N/A
Interfund / Interdepartmental Charges	N/A
Depreciation And Amortization	N/A
Other Costs	Projected to spend within budget.
Debt Service	N/A
Conversion / Summary	N/A
Other Financing Uses	N/A



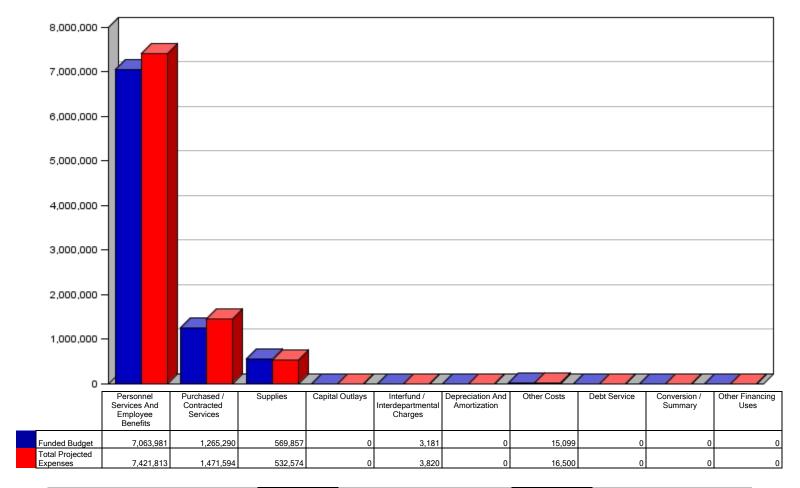
Account	FY14 Funded Budget	YTD Actual	Projected Expenses	Total Projected Expenses	Variance (\$)	Variance (%)
Personnel Services And Employee Benefits	\$11,107,926	\$3,016,338	\$8,785,625	\$11,801,963	(\$694,037)	(6.25%)
Purchased / Contracted Services	\$1,628,446	\$438,906	\$2,154,279	\$2,593,185	(\$964,739)	(59.24%)
Supplies	\$9,768,030	\$2,002,780	\$7,943,669	\$9,946,450	(\$178,420)	(1.83%)
Capital Outlays	\$19,707	\$0	\$19,707	\$19,707	\$0	0.00%
Interfund / Interdepartmental Charges	\$1,490,513	\$313,277	\$1,089,270	\$1,402,547	\$87,966	5.90%
Depreciation And Amortization	\$0	\$0	\$0	\$0	\$0	0.00%
Other Costs	\$1,230	\$0	\$1,230	\$1,230	\$0	0.00%
Debt Service	\$0	\$0	\$0	\$0	\$0	0.00%
Conversion / Summary	\$0	\$0	\$0	\$0	\$0	0.00%
Other Financing Uses	\$438,602	\$144,109	\$438,602	\$582,711	(\$144,109)	(32.86%)
Expenses	\$24,454,454	\$5,915,411	\$20,432,383	\$26,347,794	(\$1,893,340)	(7.74%)

	Variance Explanation
Personnel Services And Employee Benefits	As of September 30, 2013, the Department of Public Works had 41 vacant positions. Projected deficit is due to 13 new positions, seven (7) for Streetcar, three (3) for Capital Project Group, three (3) Graffiti positions and salary adjustments.
Purchased / Contracted Services	Deficit due to additional project funding for highway streetlight repairs, Georgia Power Maintenance Agreement, street light assessment project, various bridge repairs, and ROW acquisition for Bolton Rd. streetscape project.
Supplies	Deficit is due to street light power charges and monthly purchasing charges greater than anticipated.
Capital Outlays	N/A
Interfund / Interdepartmental Charges	Variance is due to motor fuel and repair trending lower than expected.
Depreciation And Amortization	N/A
Other Costs	N/A
Debt Service	N/A
Conversion / Summary	N/A
Other Financing Uses	Deficit is due to storm water expense greater than expected



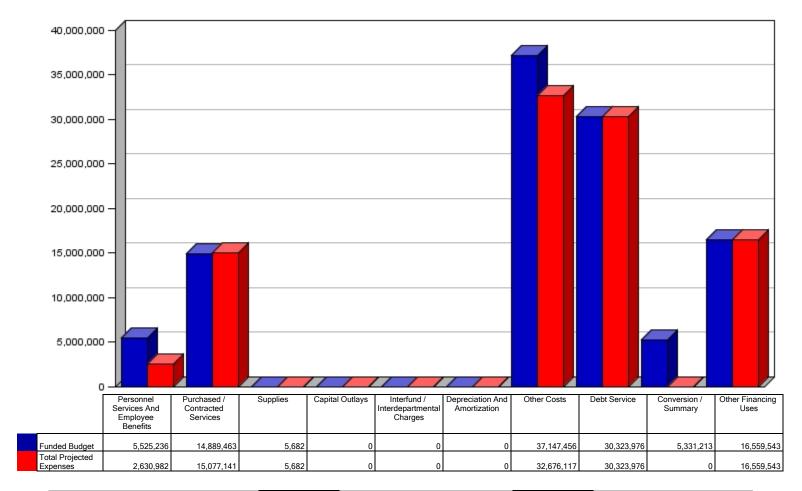
Account	FY14 Funded Budget	YTD Actual	Projected Expenses	Total Projected Expenses	Variance (\$)	Variance (%)
Personnel Services And Employee Benefits	\$18,127,249	\$4,932,930	\$13,592,231	\$18,525,160	(\$397,911)	(2.20%)
Purchased / Contracted Services	\$1,656,331	\$1,229,791	\$1,323,227	\$2,553,018	(\$896,687)	(54.14%)
Supplies	\$5,537,186	\$1,241,740	\$4,691,582	\$5,933,321	(\$396,135)	(7.15%)
Capital Outlays	\$0	\$13,053	\$3,426	\$16,479	(\$16,479)	0.00%
Interfund / Interdepartmental Charges	\$1,531,960	\$551,124	\$993,352	\$1,544,475	(\$12,515)	(0.82%)
Depreciation And Amortization	\$0	\$0	\$0	\$0	\$0	0.00%
Other Costs	\$1,261	\$375	\$1,800	\$2,175	(\$914)	(72.51%)
Debt Service	\$0	\$0	\$0	\$0	\$0	0.00%
Conversion / Summary	\$0	\$0	\$0	\$0	\$0	0.00%
Other Financing Uses	\$0	\$20,000	\$0	\$20,000	(\$20,000)	0.00%
Expenses	\$26,853,987	\$7,989,012	\$20,605,617	\$28,594,629	(\$1,740,642)	(6.48%)

	Variance Explanation
Personnel Services And Employee Benefits	As of September 30, 2013, the Parks department had 19 vacant positions; increase cost attributed to recreation centers opening on Saturday; overtime cost related to Forestry crews cleaning street right-of-way of trees and park maintenance.
Purchased / Contracted Services	Encumbrances include programming in recreation centers, as well as program related costs for youth and athletic events; additional \$500,000 for un-budgeted expense for programming.
Supplies	Parks Operations and Recreation Office supplies that are needed to maintain the sites and facilities.
Capital Outlays	Security Fencing with accessories.
Interfund / Interdepartmental Charges	Motorized vehicles are aged requiring much service attention
Depreciation And Amortization	N/A
Other Costs	Funds utilized for miscellaneous department expenses.
Debt Service	N/A
Conversion / Summary	N/A
Other Financing Uses	Department of Parks and Recreation paid first tee water bill



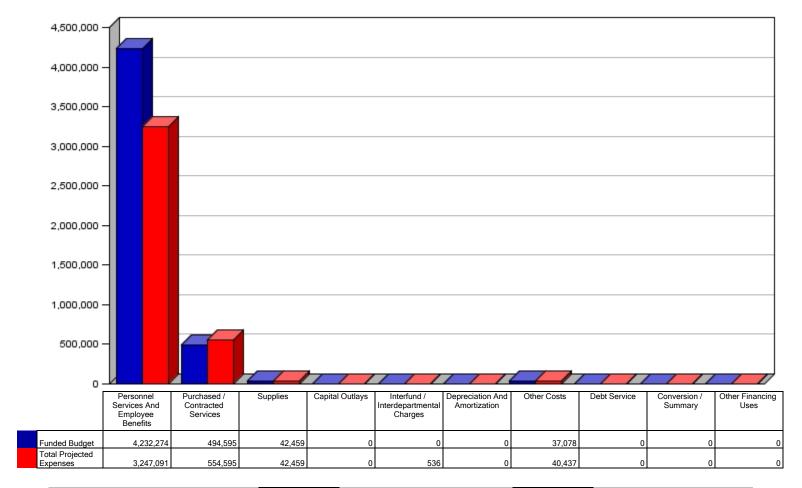
Account	FY14 Funded Budget	YTD Actual	Projected Expenses	Total Projected Expenses	Variance (\$)	Variance (%)
Personnel Services And Employee Benefits	\$7,063,981	\$1,690,349	\$5,731,464	\$7,421,813	(\$357,832)	(5.07%)
Purchased / Contracted Services	\$1,265,290	\$188,542	\$1,283,051	\$1,471,594	(\$206,304)	(16.30%)
Supplies	\$569,857	\$80,559	\$452,015	\$532,574	\$37,283	6.54%
Capital Outlays	\$0	\$0	\$0	\$0	\$0	0.00%
Interfund / Interdepartmental Charges	\$3,181	\$1,202	\$2,617	\$3,820	(\$639)	(20.07%)
Depreciation And Amortization	\$0	\$0	\$0	\$0	\$0	0.00%
Other Costs	\$15,099	\$4,998	\$11,501	\$16,500	(\$1,401)	(9.28%)
Debt Service	\$0	\$0	\$0	\$0	\$0	0.00%
Conversion / Summary	\$0	\$0	\$0	\$0	\$0	0.00%
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	0.00%
Expenses	\$8,917,408	\$1,965,651	\$7,480,649	\$9,446,299	(\$528,891)	(5.93%)

	Variance Explanation
Personnel Services And Employee Benefits	As of September 30, 2013, there were 16 vacancies. Projected deficit due to 9 unfunded FTE.
Purchased / Contracted Services	Projected deficit due to required travel/training not anticipated in the FY14 budget.
Supplies	Projected surplus due to cost saving efforts for furnishing 9th Judge's suite.
Capital Outlays	N/A
Interfund / Interdepartmental Charges	Projected deficit due to fuel charges higher than anticipated.
Depreciation And Amortization	N/A
Other Costs	Projected deficit due to court ordered refunds higher than anticipated.
Debt Service	N/A
Conversion / Summary	N/A
Other Financing Uses	N/A



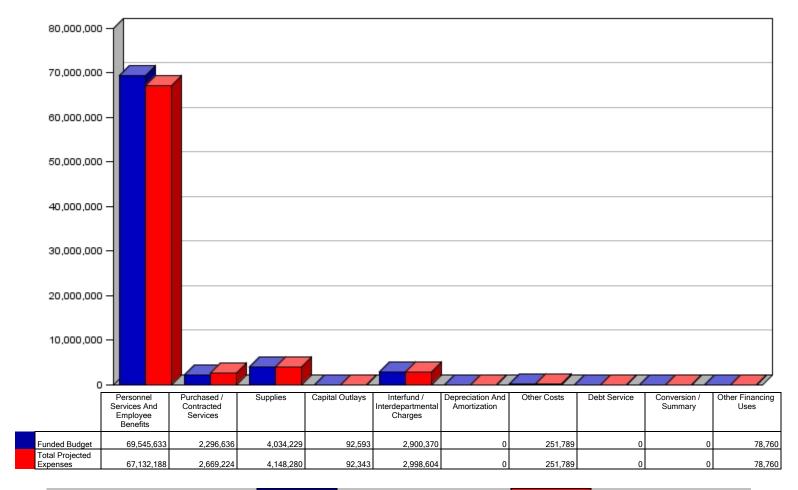
Account	FY14 Funded Budget	YTD Actual	Projected Expenses	Total Projected Expenses	Variance (\$)	Variance (%)
Personnel Services And Employee Benefits	\$5,525,236	\$1,007,765	\$1,623,217	\$2,630,982	\$2,894,254	52.38%
Purchased / Contracted Services	\$14,889,463	\$10,358,301	\$4,718,840	\$15,077,141	(\$187,678)	(1.26%)
Supplies	\$5,682	\$0	\$5,682	\$5,682	\$0	0.00%
Capital Outlays	\$0	\$0	\$0	\$0	\$0	0.00%
Interfund / Interdepartmental Charges	\$0	\$0	\$0	\$0	\$0	0.00%
Depreciation And Amortization	\$0	\$0	\$0	\$0	\$0	0.00%
Other Costs	\$37,147,456	\$7,454,721	\$25,221,396	\$32,676,117	\$4,471,339	12.04%
Debt Service	\$30,323,976	\$3,759,750	\$26,564,226	\$30,323,976	\$0	0.00%
Conversion / Summary	\$5,331,213	\$0	\$0	\$0	\$5,331,213	100.00%
Other Financing Uses	\$16,559,543	\$9,196,742	\$7,362,801	\$16,559,543	\$0	0.00%
Expenses	\$109,782,569	\$31,777,279	\$65,496,162	\$97,273,441	\$12,509,128	11.39%

	Variance Explanation
Personnel Services And Employee Benefits	Variance due to workers' compensation of \$1.6MM and \$1.2MM of unemployment less than anticipated.
Purchased / Contracted Services	Overbudget due to expenses for People TV for \$175K that were not anticipated.
Supplies	N/A
Capital Outlays	N/A
Interfund / Interdepartmental Charges	N/A
Depreciation And Amortization	N/A
Other Costs	Savings due to \$2.7MM Council Carryforward and \$1.8MM OPEB expenses less than anticipated.
Debt Service	N/A
Conversion / Summary	Variance due to restricted reserves of \$5.3MM.
Other Financing Uses	N/A



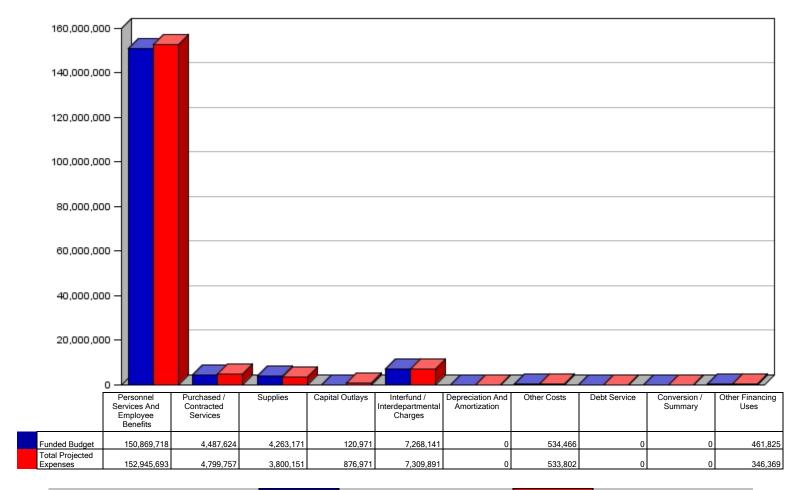
Account	FY14 Funded Budget	YTD Actual	Projected Expenses	Total Projected Expenses	Variance (\$)	Variance (%)
Personnel Services And Employee Benefits	\$4,232,274	\$1,006,369	\$2,240,722	\$3,247,091	\$985,183	23.28%
Purchased / Contracted Services	\$494,595	\$17,796	\$536,799	\$554,595	(\$60,000)	(12.13%)
Supplies	\$42,459	\$6,848	\$35,611	\$42,459	\$0	0.00%
Capital Outlays	\$0	\$0	\$0	\$0	\$0	0.00%
Interfund / Interdepartmental Charges	\$0	\$536	\$0	\$536	(\$536)	0.00%
Depreciation And Amortization	\$0	\$0	\$0	\$0	\$0	0.00%
Other Costs	\$37,078	\$6,188	\$34,249	\$40,437	(\$3,359)	(9.06%)
Debt Service	\$0	\$0	\$0	\$0	\$0	0.00%
Conversion / Summary	\$0	\$0	\$0	\$0	\$0	0.00%
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	0.00%
Expenses	\$4,806,406	\$1,037,737	\$2,847,381	\$3,885,118	\$921,288	19.17%

1	
	Variance Explanation
Personnel Services And Employee Benefits	As of September 30, 2013, Department of Human Resources had 9 vacant positions.
Purchased / Contracted Services	Projected deficit due to insurance consultant contract and EAP contract more than anticipated.
Supplies	Projected to spend within budget
Capital Outlays	N/A
Interfund / Interdepartmental Charges	Funding will be moved to cover expense during 2nd quarter.
Depreciation And Amortization	N/A
Other Costs	Unbudgeted Lunch and Learn and book signing events.
Debt Service	N/A
Conversion / Summary	N/A
Other Financing Uses	N/A



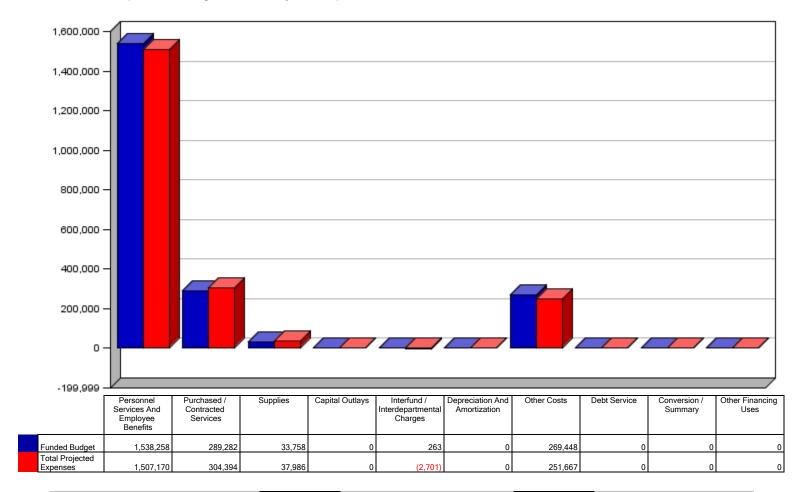
Account	FY14 Funded Budget	YTD Actual	Projected Expenses	Total Projected Expenses	Variance (\$)	Variance (%)
Personnel Services And Employee Benefits	\$69,545,633	\$15,859,771	\$51,272,417	\$67,132,188	\$2,413,445	3.47%
Purchased / Contracted Services	\$2,296,636	\$373,912	\$2,295,312	\$2,669,224	(\$372,588)	(16.22%)
Supplies	\$4,034,229	(\$85,713)	\$4,233,993	\$4,148,280	(\$114,051)	(2.83%)
Capital Outlays	\$92,593	(\$250)	\$92,593	\$92,343	\$250	0.27%
Interfund / Interdepartmental Charges	\$2,900,370	\$816,270	\$2,182,334	\$2,998,604	(\$98,234)	(3.39%)
Depreciation And Amortization	\$0	\$0	\$0	\$0	\$0	0.00%
Other Costs	\$251,789	\$0	\$251,789	\$251,789	\$0	0.00%
Debt Service	\$0	\$0	\$0	\$0	\$0	0.00%
Conversion / Summary	\$0	\$0	\$0	\$0	\$0	0.00%
Other Financing Uses	\$78,760	\$0	\$78,760	\$78,760	\$0	0.00%
Expenses	\$79,200,010	\$16,963,990	\$60,407,199	\$77,371,188	\$1,828,822	2.31%

	Variance Explanation
Personnel Services And Employee Benefits	As of September 30, there were 52 vacancies; 6 civilian and 46 sworn. Projected surplus due to current vacancies and timing of S.A.F.E.R. grant ending later than anticipated.
Purchased / Contracted Services	Projected deficit due to Atlanta Board Lease agreement not fully anticipated in FY14 budget.
Supplies	Projected deficit due to EMS, Station, and Building supplies not fully anticipated in FY14 budget.
Capital Outlays	Projected to spend within budget.
Interfund / Interdepartmental Charges	Projected deficit due to motor fuel and repairs higher than anticipated.
Depreciation And Amortization	N/A
Other Costs	This line consists of the Fulton County MOU for the Station 36 area.
Debt Service	N/A
Conversion / Summary	N/A
Other Financing Uses	This line consists of S.A.F.E.R. grant adjustments.



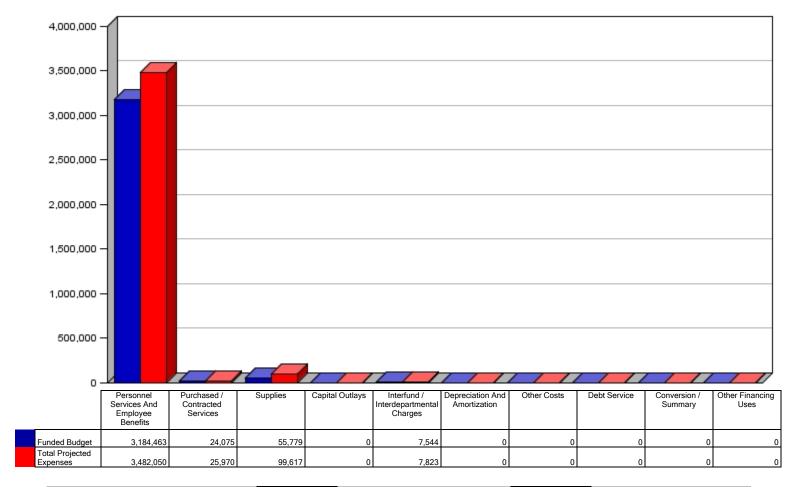
Account	FY14 Funded Budget	YTD Actual	Projected Expenses	Total Projected Expenses	Variance (\$)	Variance (%)
Personnel Services And Employee Benefits	\$150,869,718	\$37,776,508	\$115,169,185	\$152,945,693	(\$2,075,975)	(1.38%)
Purchased / Contracted Services	\$4,487,624	\$1,200,596	\$3,599,161	\$4,799,757	(\$312,133)	(6.96%)
Supplies	\$4,263,171	\$1,144,802	\$2,655,349	\$3,800,151	\$463,020	10.86%
Capital Outlays	\$120,971	\$1,805,270	(\$928,299)	\$876,971	(\$756,000)	(624.94%)
Interfund / Interdepartmental Charges	\$7,268,141	\$1,845,720	\$5,464,171	\$7,309,891	(\$41,750)	(0.57%)
Depreciation And Amortization	\$0	\$0	\$0	\$0	\$0	0.00%
Other Costs	\$534,466	\$5,164	\$528,638	\$533,802	\$664	0.12%
Debt Service	\$0	\$0	\$0	\$0	\$0	0.00%
Conversion / Summary	\$0	\$0	\$0	\$0	\$0	0.00%
Other Financing Uses	\$461,825	\$0	\$346,369	\$346,369	\$115,456	25.00%
Expenses	\$168,005,916	\$43,778,061	\$126,834,573	\$170,612,634	(\$2,606,718)	(1.55%)

	Variance Explanation
Personnel Services And Employee Benefits	Deficit is due to overtime which results from unfunded positions.
Purchased / Contracted Services	Deficit is due to more contractual services than anticipated.
Supplies	Variance is due to less anticipated supplies.
Capital Outlays	Deficit is due to adjustment to projections of \$1.8MM for police vehicles.
Interfund / Interdepartmental Charges	Deficit is due to more fuel and maintenance than anticipated.
Depreciation And Amortization	N/A
Other Costs	Projected to spend within budget (i.e., license permits, taxi panel and grant match).
Debt Service	N/A
Conversion / Summary	N/A
Other Financing Uses	Projected budget to transfer to 2501 for matching for grant funds.



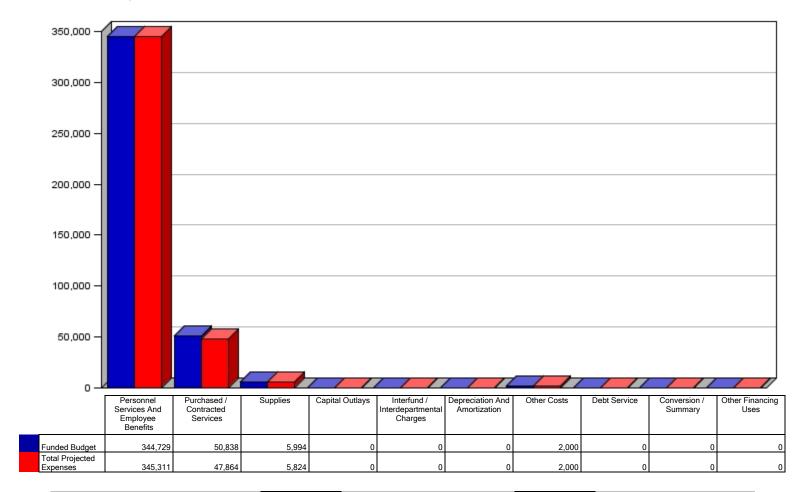
Account	FY14 Funded Budget	YTD Actual	Projected Expenses	Total Projected Expenses	Variance (\$)	Variance (%)
Personnel Services And Employee Benefits	\$1,538,258	\$324,136	\$1,183,034	\$1,507,170	\$31,088	2.02%
Purchased / Contracted Services	\$289,282	\$84,568	\$219,826	\$304,394	(\$15,112)	(5.22%)
Supplies	\$33,758	\$3,700	\$34,286	\$37,986	(\$4,228)	(12.53%)
Capital Outlays	\$0	\$0	\$0	\$0	\$0	0.00%
Interfund / Interdepartmental Charges	\$263	\$32,436	(\$35,137)	(\$2,701)	\$2,964	1,126.94%
Depreciation And Amortization	\$0	\$0	\$0	\$0	\$0	0.00%
Other Costs	\$269,448	\$7,028	\$244,639	\$251,667	\$17,781	6.60%
Debt Service	\$0	\$0	\$0	\$0	\$0	0.00%
Conversion / Summary	\$0	\$0	\$0	\$0	\$0	0.00%
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	0.00%
Expenses	\$2,131,009	\$451,867	\$1,646,649	\$2,098,516	\$32,493	1.52%

	Variance Explanation As of September 30, 2013, the Department of Planning and Community Development had three (3) vacant
Personnel Services And Employee Benefits	positions.
Purchased / Contracted Services	Deficit due to consulting, training and wireless services greater than anticipated.
Supplies	Deficit due to landfill operating recycling education and solid waste operations.
Capital Outlays	N/A
Interfund / Interdepartmental Charges	Spending budget based on anticipated motor, fuel and repairs. The projection deficit is due to actual activity which will be transferred to Building and Permit Fund.
Depreciation And Amortization	N/A
Other Costs	Compensation Board Members expenses less than anticipated.
Debt Service	N/A
Conversion / Summary	N/A
Other Financing Uses	N/A



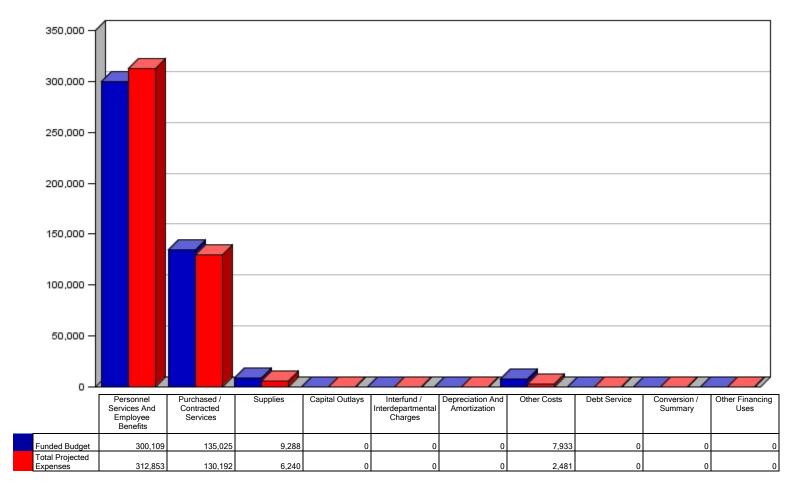
Account	FY14 Funded Budget	YTD Actual	Projected Expenses	Total Projected Expenses	Variance (\$)	Variance (%)
Personnel Services And Employee Benefits	\$3,184,463	\$791,760	\$2,690,290	\$3,482,050	(\$297,587)	(9.34%)
Purchased / Contracted Services	\$24,075	\$5,623	\$20,347	\$25,970	(\$1,895)	(7.87%)
Supplies	\$55,779	\$36,310	\$63,307	\$99,617	(\$43,838)	(78.59%)
Capital Outlays	\$0	\$0	\$0	\$0	\$0	0.00%
Interfund / Interdepartmental Charges	\$7,544	\$1,601	\$6,222	\$7,823	(\$279)	(3.70%)
Depreciation And Amortization	\$0	\$0	\$0	\$0	\$0	0.00%
Other Costs	\$0	\$0	\$0	\$0	\$0	0.00%
Debt Service	\$0	\$0	\$0	\$0	\$0	0.00%
Conversion / Summary	\$0	\$0	\$0	\$0	\$0	0.00%
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	0.00%
Expenses	\$3,271,861	\$835,294	\$2,780,167	\$3,615,461	(\$343,600)	(10.50%)

	Variance Explanation
Personnel Services And Employee Benefits	As of September 30, 2013 there were no vacancies. Projected deficit due to support for 9th Judge.
Purchased / Contracted Services	Projected deficit due to postage costs and additional bar dues not anticipated in FY14 budget.
Supplies	Projected deficit due to increased copier costs; PTIT costs; and unanticipated equipment upgrade.
Capital Outlays	N/A
Interfund / Interdepartmental Charges	Projected deficit due to repair/maintenance higher than anticipated.
Depreciation And Amortization	N/A
Other Costs	N/A
Debt Service	N/A
Conversion / Summary	N/A
Other Financing Uses	N/A



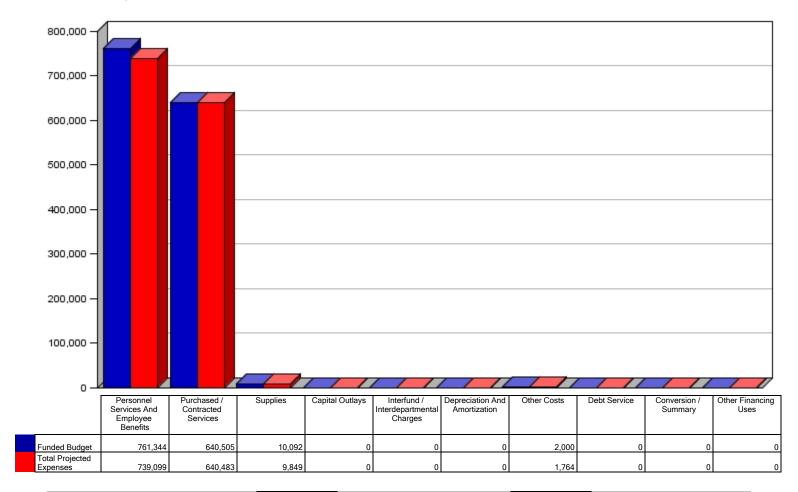
Account	FY14 Funded Budget	YTD Actual	Projected Expenses	Total Projected Expenses	Variance (\$)	Variance (%)
Personnel Services And Employee Benefits	\$344,729	\$87,438	\$257,873	\$345,311	(\$582)	(0.17%)
Purchased / Contracted Services	\$50,838	\$7,292	\$40,572	\$47,864	\$2,974	5.85%
Supplies	\$5,994	\$241	\$5,583	\$5,824	\$170	2.83%
Capital Outlays	\$0	\$0	\$0	\$0	\$0	0.00%
Interfund / Interdepartmental Charges	\$0	\$0	\$0	\$0	\$0	0.00%
Depreciation And Amortization	\$0	\$0	\$0	\$0	\$0	0.00%
Other Costs	\$2,000	\$0	\$2,000	\$2,000	\$0	0.00%
Debt Service	\$0	\$0	\$0	\$0	\$0	0.00%
Conversion / Summary	\$0	\$0	\$0	\$0	\$0	0.00%
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	0.00%
Expenses	\$403,561	\$94,971	\$306,028	\$400,999	\$2,562	0.63%

	Variance Explanation
Personnel Services And Employee Benefits	As of September 30, 2013 there were no vacant positions.
Purchased / Contracted Services	Projected to spend within budget.
Supplies	Projected to spend within budget.
Capital Outlays	N/A
Interfund / Interdepartmental Charges	N/A
Depreciation And Amortization	N/A
Other Costs	Projected to spend within budget.
Debt Service	N/A
Conversion / Summary	N/A
Other Financing Uses	N/A



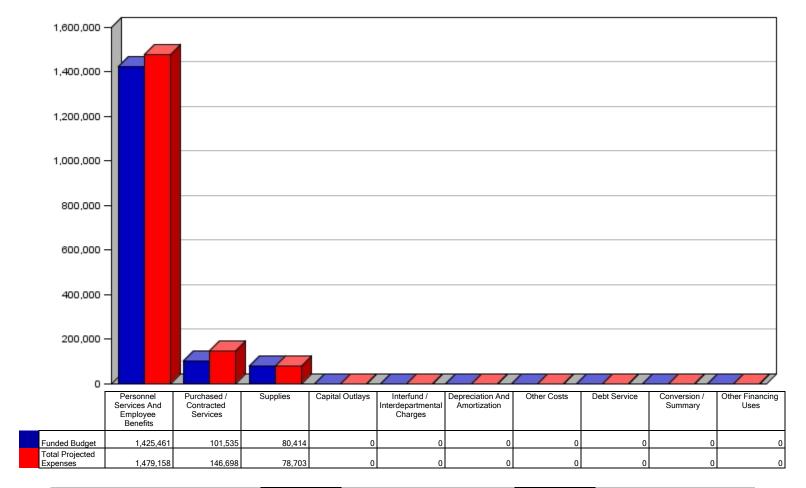
Account	FY14 Funded Budget	YTD Actual	Projected Expenses	Total Projected Expenses	Variance (\$)	Variance (%)
Personnel Services And Employee Benefits	\$300,109	\$88,120	\$224,732	\$312,853	(\$12,744)	(4.25%)
Purchased / Contracted Services	\$135,025	\$32,755	\$97,438	\$130,192	\$4,833	3.58%
Supplies	\$9,288	\$3,878	\$2,362	\$6,240	\$3,048	32.81%
Capital Outlays	\$0	\$0	\$0	\$0	\$0	0.00%
Interfund / Interdepartmental Charges	\$0	\$0	\$0	\$0	\$0	0.00%
Depreciation And Amortization	\$0	\$0	\$0	\$0	\$0	0.00%
Other Costs	\$7,933	\$0	\$2,481	\$2,481	\$5,452	68.73%
Debt Service	\$0	\$0	\$0	\$0	\$0	0.00%
Conversion / Summary	\$0	\$0	\$0	\$0	\$0	0.00%
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	0.00%
Expenses	\$452,355	\$124,754	\$327,013	\$451,766	\$589	0.13%

	Variance Explanation
Personnel Services And Employee Benefits	As of September 30, 2013 there were no vacancies. Extra Help position funded by savings in other line items.
Purchased / Contracted Services	Savings used to fund extra-help positions.
Supplies	Savings used to fund extra-help positions.
Capital Outlays	N/A
Interfund / Interdepartmental Charges	N/A
Depreciation And Amortization	N/A
Other Costs	Savings used to fund extra-help positions.
Debt Service	N/A
Conversion / Summary	N/A
Other Financing Uses	N/A



Account	FY14 Funded Budget	YTD Actual	Projected Expenses	Total Projected Expenses	Variance (\$)	Variance (%)
Personnel Services And Employee Benefits	\$761,344	\$174,881	\$564,218	\$739,099	\$22,245	2.92%
Purchased / Contracted Services	\$640,505	\$55,883	\$584,599	\$640,483	\$22	0.00%
Supplies	\$10,092	\$1,235	\$8,614	\$9,849	\$243	2.41%
Capital Outlays	\$0	\$0	\$0	\$0	\$0	0.00%
Interfund / Interdepartmental Charges	\$0	\$0	\$0	\$0	\$0	0.00%
Depreciation And Amortization	\$0	\$0	\$0	\$0	\$0	0.00%
Other Costs	\$2,000	\$303	\$1,461	\$1,764	\$236	11.80%
Debt Service	\$0	\$0	\$0	\$0	\$0	0.00%
Conversion / Summary	\$0	\$0	\$0	\$0	\$0	0.00%
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	0.00%
Expenses	\$1,413,941	\$232,302	\$1,158,893	\$1,391,195	\$22,746	1.61%

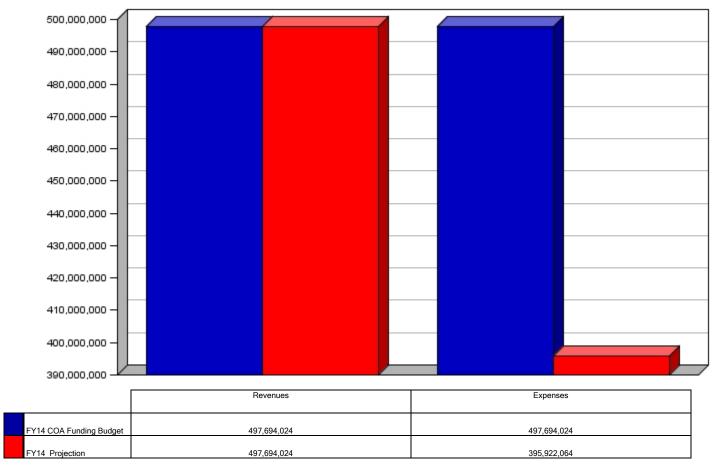
	Variance Explanation
Personnel Services And Employee Benefits	As of September 30, 2013, the Auditor's Office had 1 (split-funded) vacancy. Savings will be used on contract staffing.
Purchased / Contracted Services	Projected to spend within budget
Supplies	Projected to spend within budget.
Capital Outlays	N/A
Interfund / Interdepartmental Charges	N/A
Depreciation And Amortization	N/A
Other Costs	Projected to spend within budget
Debt Service	N/A
Conversion / Summary	N/A
Other Financing Uses	N/A



Account	FY14 Funded Budget	YTD Actual	Projected Expenses	Total Projected Expenses	Variance (\$)	Variance (%)
Personnel Services And Employee Benefits	\$1,425,461	\$334,241	\$1,144,917	\$1,479,158	(\$53,697)	(3.77%)
Purchased / Contracted Services	\$101,535	\$50,271	\$96,427	\$146,698	(\$45,163)	(44.48%)
Supplies	\$80,414	\$15,191	\$63,512	\$78,703	\$1,711	2.13%
Capital Outlays	\$0	\$0	\$0	\$0	\$0	0.00%
Interfund / Interdepartmental Charges	\$0	\$0	\$0	\$0	\$0	0.00%
Depreciation And Amortization	\$0	\$0	\$0	\$0	\$0	0.00%
Other Costs	\$0	\$0	\$0	\$0	\$0	0.00%
Debt Service	\$0	\$0	\$0	\$0	\$0	0.00%
Conversion / Summary	\$0	\$0	\$0	\$0	\$0	0.00%
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	0.00%
Expenses	\$1,607,410	\$399,702	\$1,304,857	\$1,704,559	(\$97,149)	(6.04%)

	Variance Explanation
Personnel Services And Employee Benefits	As of September 30, 2013, there were no vacancies. Projected deficit due to support for 9th Judge.
Purchased / Contracted Services	Projected deficit due to cost for contracted attorneys higher than anticipated.
Supplies	Projected surplus due to current cost savings efforts.
Capital Outlays	N/A
Interfund / Interdepartmental Charges	N/A
Depreciation And Amortization	N/A
Other Costs	N/A
Debt Service	N/A
Conversion / Summary	N/A
Other Financing Uses	N/A

# Airport Revenue Fund BUDGET VARIANCE ANALYSIS AND PROJECTION



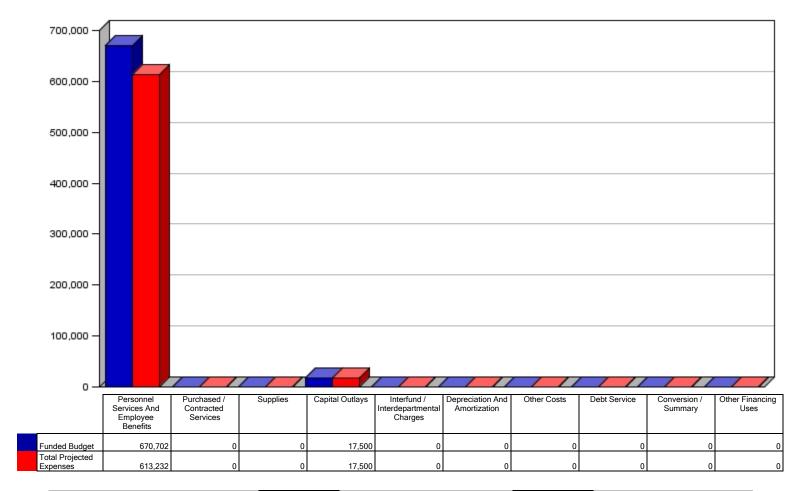
Account	Actual Y-T-D(Sep)	Actual Y-T-D(Sep)	COA Funding Budget YearTotal	Actual Y-T-D(Sep)	Projected Expenses YearTotal	Variance (\$)	Variance (%)
	FY12	FY13	FY14	FY14	FY14		
Revenues	\$95,208,120	\$122,190,112	\$497,694,024	\$131,858,585	\$497,694,024	\$0	0.00%
Expenses	\$73,098,210	\$83,605,353	\$497,694,024	\$91,011,702	\$395,922,064	\$101,771,960	20.45%
Surplus (Deficit)	\$22,109,910	\$38,584,759	\$0	\$40,846,882	\$101,771,960	\$101,771,960	0.00%

# Major Revenue Variances:

As of September 30, 2013, the Department of Aviation anticipates to be on target.

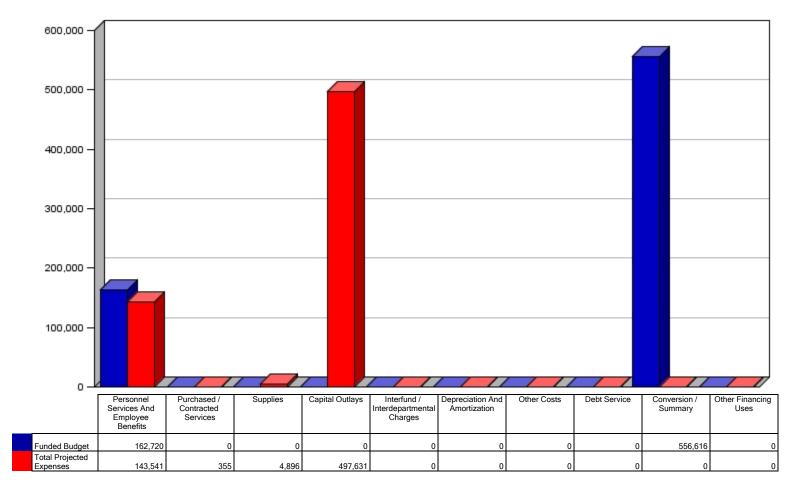
# Major Expenditure Variances:

Expenses are forecasted to be under budget at year end by \$101.7MM. The reserve balance of \$98MM is the majority of the under-run which leaves a remaining variance of \$3.7MM. The remaining under-run is result of personnel savings due to vacancies and the timing of projects and contracts.



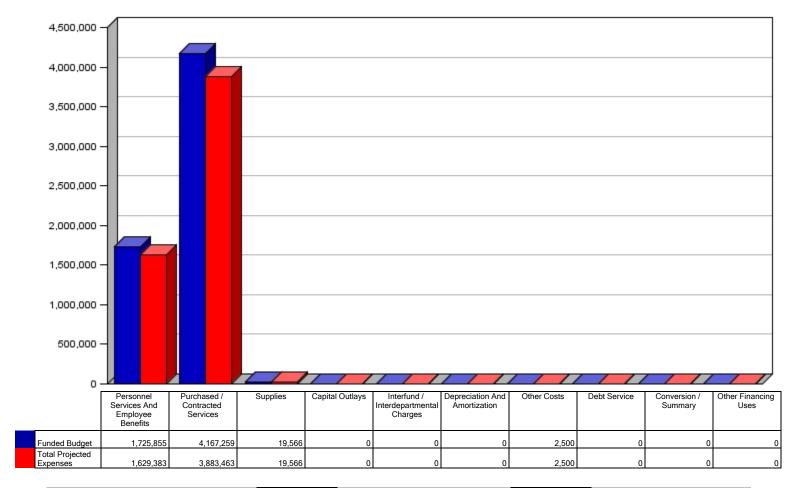
Account	FY14 Funded Budget	YTD Actual	Projected Expenses	Total Projected Expenses	Variance (\$)	Variance (%)
Personnel Services And Employee Benefits	\$670,702	\$116,984	\$496,248	\$613,232	\$57,470	8.57%
Purchased / Contracted Services	\$0	\$0	\$0	\$0	\$0	0.00%
Supplies	\$0	\$0	\$0	\$0	\$0	0.00%
Capital Outlays	\$17,500	\$0	\$17,500	\$17,500	\$0	0.00%
Interfund / Interdepartmental Charges	\$0	\$0	\$0	\$0	\$0	0.00%
Depreciation And Amortization	\$0	\$0	\$0	\$0	\$0	0.00%
Other Costs	\$0	\$0	\$0	\$0	\$0	0.00%
Debt Service	\$0	\$0	\$0	\$0	\$0	0.00%
Conversion / Summary	\$0	\$0	\$0	\$0	\$0	0.00%
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	0.00%
Expenses	\$688,202	\$116,984	\$513,748	\$630,732	\$57,470	8.35%

	Variance Explanation
Personnel Services And Employee Benefits	As of September 30, 2013 Executive Offices had 1 vacant position. Plans to fill the position will be determined over 2nd and 3rd quarters.
Purchased / Contracted Services	N/A
Supplies	N/A
Capital Outlays	Projected to spend within budget
Interfund / Interdepartmental Charges	N/A
Depreciation And Amortization	N/A
Other Costs	N/A
Debt Service	N/A
Conversion / Summary	N/A
Other Financing Uses	N/A



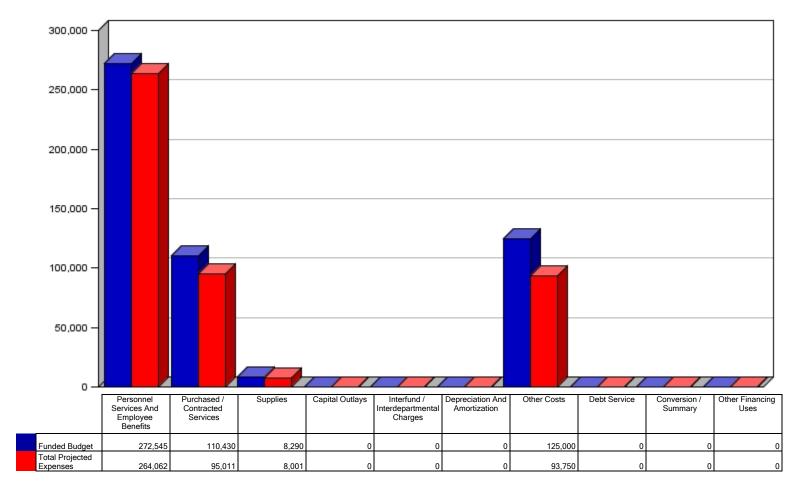
Account	FY14 Funded Budget	YTD Actual	Projected Expenses	Total Projected Expenses	Variance (\$)	Variance (%)
Personnel Services And Employee Benefits	\$162,720	\$26,285	\$117,256	\$143,541	\$19,179	11.79%
Purchased / Contracted Services	\$0	\$355	\$0	\$355	(\$355)	0.00%
Supplies	\$0	\$4,896	\$0	\$4,896	(\$4,896)	0.00%
Capital Outlays	\$0	\$88,414	\$409,217	\$497,631	(\$497,631)	(160,525,980.65%
Interfund / Interdepartmental Charges	\$0	\$0	\$0	\$0	\$0	0.00%
Depreciation And Amortization	\$0	\$0	\$0	\$0	\$0	0.00%
Other Costs	\$0	\$0	\$0	\$0	\$0	0.00%
Debt Service	\$0	\$0	\$0	\$0	\$0	0.00%
Conversion / Summary	\$556,616	\$0	\$0	\$0	\$556,616	100.00%
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	0.00%
Expenses	\$719,337	\$119,950	\$526,473	\$646,423	\$72,914	10.14%

	Variance Explanation
Personnel Services And Employee Benefits	As of September 30, 2013, there were 6 vacancies. The projected surplus is due to these positions being split-funded for the 311 Call Center and GIS implementation.
Purchased / Contracted Services	This line represents the expense capture for the 311 Call Center project (start up and build out).
Supplies	This line represents the expense capture for the 311 Call Center project (start up and build out).
Capital Outlays	This line represents the expense capture for the 311 Call Center project (start up and build out).
Interfund / Interdepartmental Charges	N/A
Depreciation And Amortization	N/A
Other Costs	N/A
Debt Service	N/A
Conversion / Summary	This line represents the previous fiscal year balance for the 311 Call Center project.
Other Financing Uses	N/A



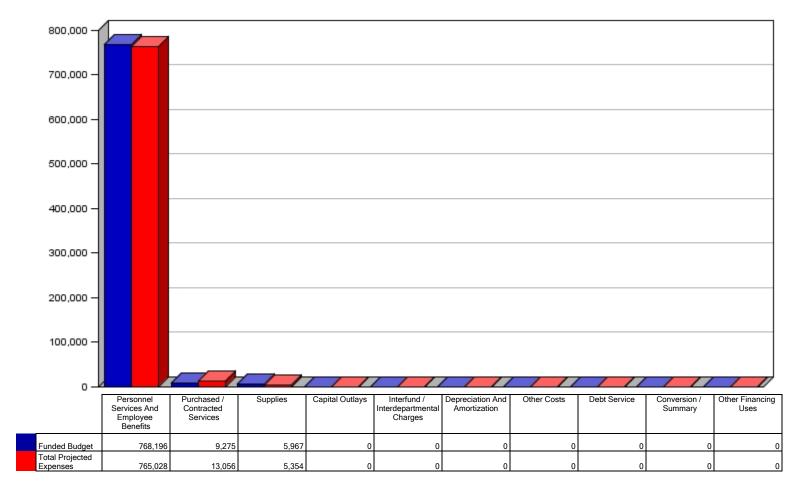
Account	FY14 Funded Budget	YTD Actual	Projected Expenses	Total Projected Expenses	Variance (\$)	Variance (%)
Personnel Services And Employee Benefits	\$1,725,855	\$349,990	\$1,279,393	\$1,629,383	\$96,472	5.59%
Purchased / Contracted Services	\$4,167,259	\$490,966	\$3,392,497	\$3,883,463	\$283,796	6.81%
Supplies	\$19,566	\$2,043	\$17,523	\$19,566	\$0	0.00%
Capital Outlays	\$0	\$0	\$0	\$0	\$0	0.00%
Interfund / Interdepartmental Charges	\$0	\$0	\$0	\$0	\$0	0.00%
Depreciation And Amortization	\$0	\$0	\$0	\$0	\$0	0.00%
Other Costs	\$2,500	\$215	\$2,286	\$2,500	\$0	(0.02%)
Debt Service	\$0	\$0	\$0	\$0	\$0	0.00%
Conversion / Summary	\$0	\$0	\$0	\$0	\$0	0.00%
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	0.00%
Expenses	\$5,915,180	\$843,214	\$4,691,699	\$5,534,913	\$380,267	6.43%

	Variance Explanation
Personnel Services And Employee Benefits	As of September 30, 2013, the Department of Law had four (4) vacant positions.
Purchased / Contracted Services	Surplus due to lower than expected outside counsel expenses.
Supplies	Projected to spend within budget
Capital Outlays	N/A
Interfund / Interdepartmental Charges	N/A
Depreciation And Amortization	N/A
Other Costs	Projected to spend within budget
Debt Service	N/A
Conversion / Summary	N/A
Other Financing Uses	N/A



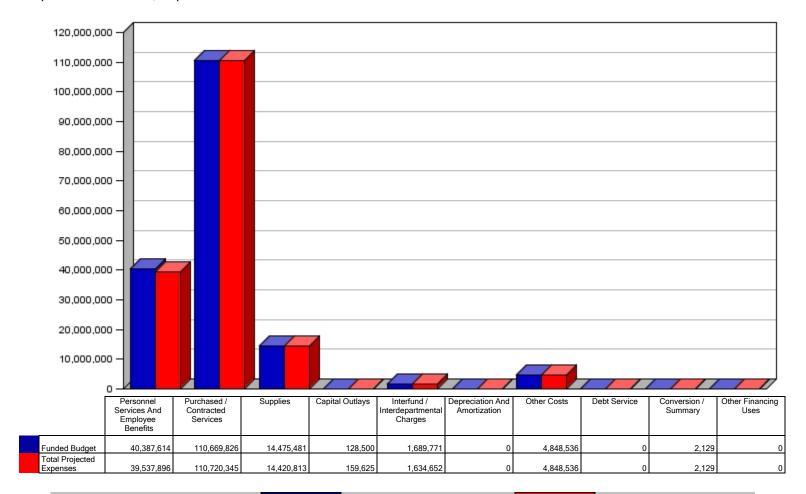
Account	FY14 Funded Budget	YTD Actual	Projected Expenses	Total Projected Expenses	Variance (\$)	Variance (%)
Personnel Services And Employee Benefits	\$272,545	\$46,349	\$217,713	\$264,062	\$8,483	3.11%
Purchased / Contracted Services	\$110,430	\$11,863	\$83,148	\$95,011	\$15,419	13.96%
Supplies	\$8,290	\$23	\$7,979	\$8,001	\$289	3.49%
Capital Outlays	\$0	\$0	\$0	\$0	\$0	0.00%
Interfund / Interdepartmental Charges	\$0	\$0	\$0	\$0	\$0	0.00%
Depreciation And Amortization	\$0	\$0	\$0	\$0	\$0	0.00%
Other Costs	\$125,000	\$0	\$93,750	\$93,750	\$31,250	25.00%
Debt Service	\$0	\$0	\$0	\$0	\$0	0.00%
Conversion / Summary	\$0	\$0	\$0	\$0	\$0	0.00%
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	0.00%
Expenses	\$516,265	\$58,234	\$402,590	\$460,824	\$55,441	10.74%

	Variance Explanation
Personnel Services And Employee Benefits	As of September 30, 2013 the Department of Finance had 1 vacant position.
Purchased / Contracted Services	Trending under budget due to YTD invoicing less than expected.
Supplies	Projected to spend within budget
Capital Outlays	N/A
Interfund / Interdepartmental Charges	N/A
Depreciation And Amortization	N/A
Other Costs	Trending under-budget due to expenditures being managed in accordance to compensating bank balances.
Debt Service	N/A
Conversion / Summary	N/A
Other Financing Uses	N/A



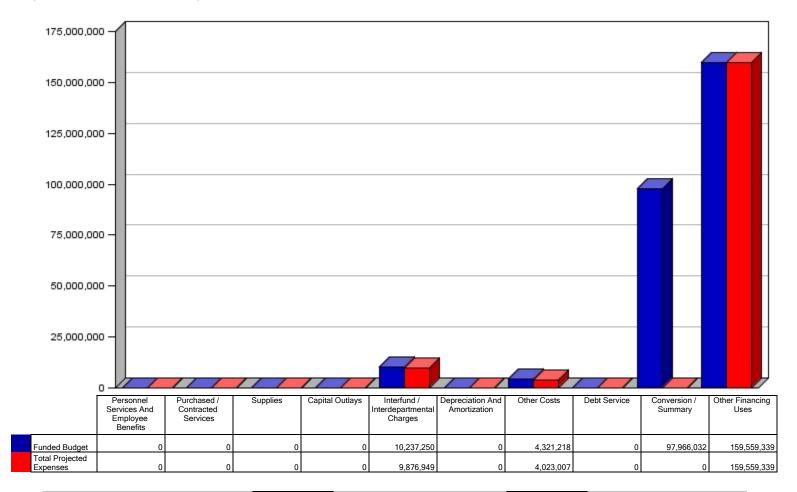
Account	FY14 Funded Budget	YTD Actual	Projected Expenses	Total Projected Expenses	Variance (\$)	Variance (%)
Personnel Services And Employee Benefits	\$768,196	\$203,936	\$561,091	\$765,028	\$3,168	0.41%
Purchased / Contracted Services	\$9,275	\$5,814	\$7,242	\$13,056	(\$3,781)	(40.77%)
Supplies	\$5,967	\$1,537	\$3,817	\$5,354	\$613	10.27%
Capital Outlays	\$0	\$0	\$0	\$0	\$0	0.00%
Interfund / Interdepartmental Charges	\$0	\$0	\$0	\$0	\$0	0.00%
Depreciation And Amortization	\$0	\$0	\$0	\$0	\$0	0.00%
Other Costs	\$0	\$0	\$0	\$0	\$0	0.00%
Debt Service	\$0	\$0	\$0	\$0	\$0	0.00%
Conversion / Summary	\$0	\$0	\$0	\$0	\$0	0.00%
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	0.00%
Expenses	\$783,438	\$211,288	\$572,150	\$783,438	\$0	0.00%

1	
	Variance Explanation
Personnel Services And Employee Benefits	As of September 30, 2013 the Department of Procurement had no vacant positions.
Purchased / Contracted Services	Increase due to Ricoh lease agreement payment.
Supplies	Variance due to decrease in supply spending.
Capital Outlays	N/A
Interfund / Interdepartmental Charges	N/A
Depreciation And Amortization	N/A
Other Costs	N/A
Debt Service	N/A
Conversion / Summary	N/A
Other Financing Uses	N/A



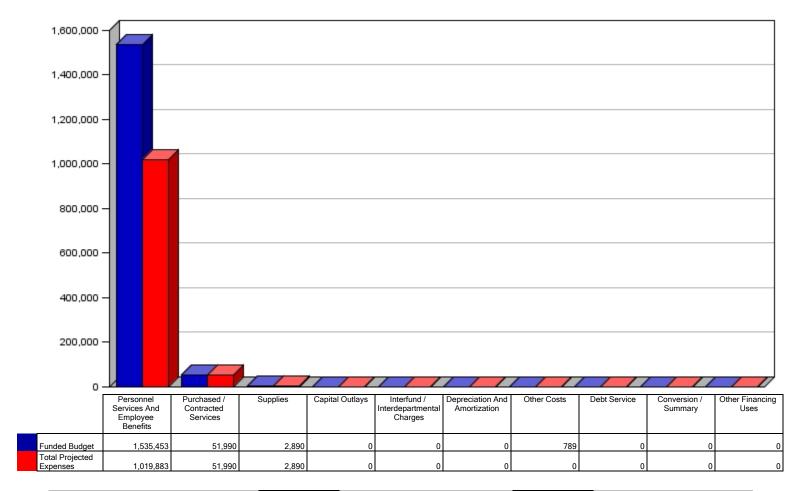
Account	FY14 Funded Budget	YTD Actual	Projected Expenses	Total Projected Expenses	Variance (\$)	Variance (%)
Personnel Services And Employee Benefits	\$40,387,614	\$9,060,366	\$30,477,530	\$39,537,896	\$849,718	2.10%
Purchased / Contracted Services	\$110,669,826	\$19,760,595	\$90,959,750	\$110,720,345	(\$50,519)	(0.05%)
Supplies	\$14,475,481	\$1,981,710	\$12,439,104	\$14,420,813	\$54,668	0.38%
Capital Outlays	\$128,500	\$41,625	\$118,000	\$159,625	(\$31,125)	(24.22%)
Interfund / Interdepartmental Charges	\$1,689,771	\$335,517	\$1,299,135	\$1,634,652	\$55,119	3.26%
Depreciation And Amortization	\$0	\$0	\$0	\$0	\$0	0.00%
Other Costs	\$4,848,536	\$670,563	\$4,177,973	\$4,848,536	\$0	0.00%
Debt Service	\$0	\$0	\$0	\$0	\$0	0.00%
Conversion / Summary	\$2,129	\$0	\$2,129	\$2,129	\$0	0.00%
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	0.00%
Expenses	\$172,201,857	\$31,850,375	\$139,473,621	\$171,323,996	\$877,861	0.51%

	Variance Explanation
Personnel Services And Employee Benefits	As of September 30, 2013, the Department of Aviation had ninety (90) vacant positions.
Purchased / Contracted Services	Variance is due to contractual obligations trending greater than anticipated.
Supplies	Variance is due to supplies trending lower than anticipated.
Capital Outlays	Variance is due to capital outlays trending greater than anticipated.
Interfund / Interdepartmental Charges	Variance is due to motor, fuel and repair lower than anticipated.
Depreciation And Amortization	N/A
Other Costs	N/A
Debt Service	N/A
Conversion / Summary	N/A
Other Financing Uses	N/A



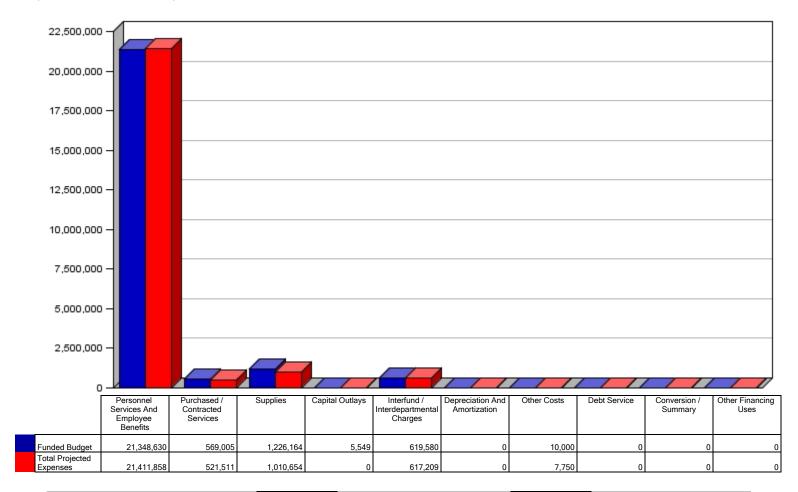
Account	FY14 Funded Budget	YTD Actual	Projected Expenses	Total Projected Expenses	Variance (\$)	Variance (%)
Personnel Services And Employee Benefits	\$0	\$0	\$0	\$0	\$0	0.00%
Purchased / Contracted Services	\$0	\$4,317,271	(\$4,317,271)	\$0	\$0	0.00%
Supplies	\$0	\$0	\$0	\$0	\$0	0.00%
Capital Outlays	\$0	\$0	\$0	\$0	\$0	0.00%
Interfund / Interdepartmental Charges	\$10,237,250	\$2,115,689	\$7,761,260	\$9,876,949	\$360,301	3.52%
Depreciation And Amortization	\$0	\$0	\$0	\$0	\$0	0.00%
Other Costs	\$4,321,218	\$1,023,007	\$3,000,000	\$4,023,007	\$298,211	6.90%
Debt Service	\$0	\$0	\$0	\$0	\$0	0.00%
Conversion / Summary	\$97,966,032	\$0	\$0	\$0	\$97,966,032	100.00%
Other Financing Uses	\$159,559,339	\$39,963,061	\$119,596,278	\$159,559,339	\$0	0.00%
Expenses	\$272,083,839	\$47,419,028	\$126,040,267	\$173,459,295	\$98,624,544	36.25%

	Variance Explanation
Personnel Services And Employee Benefits	N/A
Purchased / Contracted Services	Actual overstated due to 60- day accrual, to be reversed in 2nd quarter.
Supplies	N/A
Capital Outlays	N/A
Interfund / Interdepartmental Charges	Variance is due to monthly indirect cost allocations lower than anticipated
Depreciation And Amortization	N/A
Other Costs	Variance is mainly due to health care cost for retires lower than anticipated.
Debt Service	N/A
Conversion / Summary	Variance is due to Budget reserves that will be utilized as needed
Other Financing Uses	This line item represents Airport Sinking Fund monthly anticipations



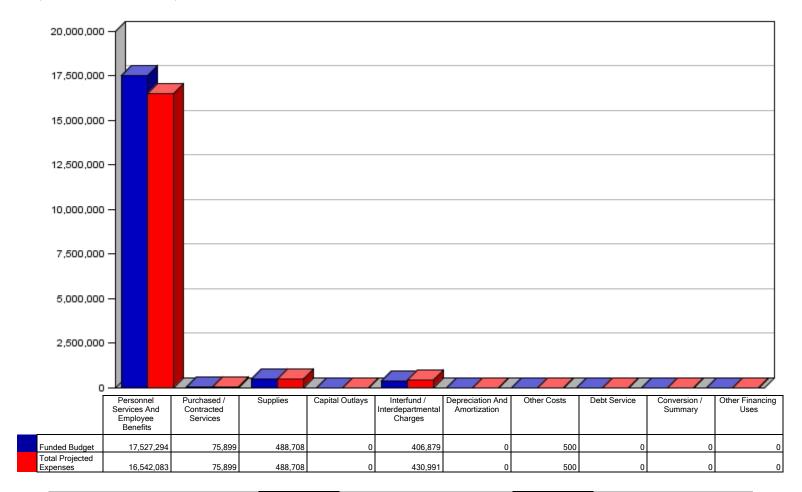
Account	FY14 Funded Budget	YTD Actual	Projected Expenses	Total Projected Expenses	Variance (\$)	Variance (%)
Personnel Services And Employee Benefits	\$1,535,453	\$379,562	\$640,320	\$1,019,883	\$515,570	33.58%
Purchased / Contracted Services	\$51,990	\$3,905	\$48,085	\$51,990	\$0	0.00%
Supplies	\$2,890	\$0	\$2,890	\$2,890	\$0	0.00%
Capital Outlays	\$0	\$0	\$0	\$0	\$0	0.00%
Interfund / Interdepartmental Charges	\$0	\$0	\$0	\$0	\$0	0.00%
Depreciation And Amortization	\$0	\$0	\$0	\$0	\$0	0.00%
Other Costs	\$789	\$0	\$0	\$0	\$789	100.00%
Debt Service	\$0	\$0	\$0	\$0	\$0	0.00%
Conversion / Summary	\$0	\$0	\$0	\$0	\$0	0.00%
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	0.00%
Expenses	\$1,591,122	\$383,467	\$691,295	\$1,074,762	\$516,360	32.45%

	Variance Explanation
Personnel Services And Employee Benefits	As of September 30, 2013 the Department of Human Resources had 5 vacant positions.
Purchased / Contracted Services	Projected to spend within budget
Supplies	Projected to spend within budget
Capital Outlays	N/A
Interfund / Interdepartmental Charges	N/A
Depreciation And Amortization	N/A
Other Costs	Funding will be transferred to other line items during 2nd quarter.
Debt Service	N/A
Conversion / Summary	N/A
Other Financing Uses	N/A



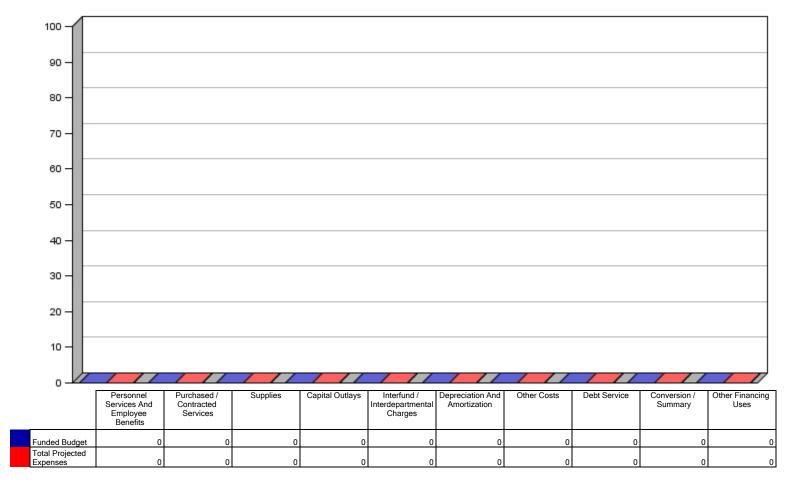
Account	FY14 Funded Budget	YTD Actual	Projected Expenses	Total Projected Expenses	Variance (\$)	Variance (%)
Personnel Services And Employee Benefits	\$21,348,630	\$5,413,013	\$15,998,845	\$21,411,858	(\$63,228)	(0.30%)
Purchased / Contracted Services	\$569,005	\$54,600	\$466,911	\$521,511	\$47,494	8.35%
Supplies	\$1,226,164	\$76,564	\$934,090	\$1,010,654	\$215,510	17.58%
Capital Outlays	\$5,549	\$0	\$0	\$0	\$5,549	100.00%
Interfund / Interdepartmental Charges	\$619,580	\$136,149	\$481,059	\$617,209	\$2,371	0.38%
Depreciation And Amortization	\$0	\$0	\$0	\$0	\$0	0.00%
Other Costs	\$10,000	\$0	\$7,750	\$7,750	\$2,250	22.50%
Debt Service	\$0	\$0	\$0	\$0	\$0	0.00%
Conversion / Summary	\$0	\$0	\$0	\$0	\$0	0.00%
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	0.00%
Expenses	\$23,778,928	\$5,680,326	\$17,888,656	\$23,568,982	\$209,946	0.88%

	Variance Explanation
Personnel Services And Employee Benefits	As of September 30, 2013, there were 7 vacancies; 2 civilian and 5 sworn. Projected deficit due various personnel adjustments not anticipated in FY14 budget.
Purchased / Contracted Services	Surplus due to travel projected less than anticipated.
Supplies	Projected surplus based on current cost saving efforts for supply usage.
Capital Outlays	Surplus due to capital outlays projected less than anticipated.
Interfund / Interdepartmental Charges	Projected to spend within budget.
Depreciation And Amortization	N/A
Other Costs	Projected surplus due to business meeting expense less than anticipated.
Debt Service	N/A
Conversion / Summary	N/A
Other Financing Uses	N/A



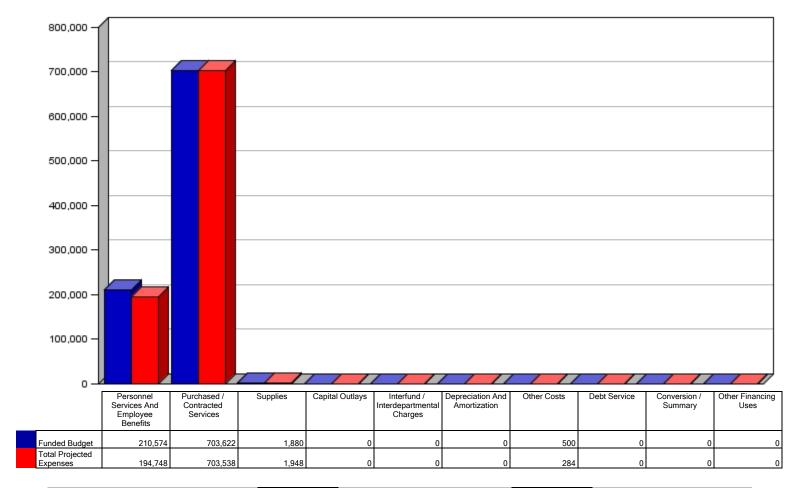
Account	FY14 Funded Budget	YTD Actual	Projected Expenses	Total Projected Expenses	Variance (\$)	Variance (%)
Personnel Services And Employee Benefits	\$17,527,294	\$4,003,672	\$12,538,410	\$16,542,083	\$985,211	5.62%
Purchased / Contracted Services	\$75,899	\$7,161	\$68,738	\$75,899	\$0	0.00%
Supplies	\$488,708	\$90,573	\$398,135	\$488,708	\$0	0.00%
Capital Outlays	\$0	\$0	\$0	\$0	\$0	0.00%
Interfund / Interdepartmental Charges	\$406,879	\$124,547	\$306,444	\$430,991	(\$24,112)	(5.93%)
Depreciation And Amortization	\$0	\$0	\$0	\$0	\$0	0.00%
Other Costs	\$500	\$0	\$500	\$500	\$0	0.00%
Debt Service	\$0	\$0	\$0	\$0	\$0	0.00%
Conversion / Summary	\$0	\$0	\$0	\$0	\$0	0.00%
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	0.00%
Expenses	\$18,499,280	\$4,225,954	\$13,312,227	\$17,538,181	\$961,099	5.20%

	Variance Explanation
Personnel Services And Employee Benefits	As of September 30, 2013, there were 10 civilian and 24 sworn vacancies.
Purchased / Contracted Services	Conservative spending as needed.
Supplies	Conservative spending as needed.
Capital Outlays	N/A
Interfund / Interdepartmental Charges	Deficit is due to maintenance and repair more than anticipated.
Depreciation And Amortization	N/A
Other Costs	Conservative spending as needed.
Debt Service	N/A
Conversion / Summary	N/A
Other Financing Uses	N/A



Account	FY14 Funded Budget	YTD Actual	Projected Expenses	Total Projected Expenses	Variance (\$)	Variance (%)
Personnel Services And Employee Benefits	\$0	\$7,591	(\$7,591)	\$0	\$0	0.00%
Purchased / Contracted Services	\$0	\$0	\$0	\$0	\$0	0.00%
Supplies	\$0	\$0	\$0	\$0	\$0	0.00%
Capital Outlays	\$0	\$0	\$0	\$0	\$0	0.00%
Interfund / Interdepartmental Charges	\$0	\$0	\$0	\$0	\$0	0.00%
Depreciation And Amortization	\$0	\$0	\$0	\$0	\$0	0.00%
Other Costs	\$0	\$0	\$0	\$0	\$0	0.00%
Debt Service	\$0	\$0	\$0	\$0	\$0	0.00%
Conversion / Summary	\$0	\$0	\$0	\$0	\$0	0.00%
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	0.00%
Expenses	\$0	\$7,591	(\$7,591)	\$0	\$0	0.00%

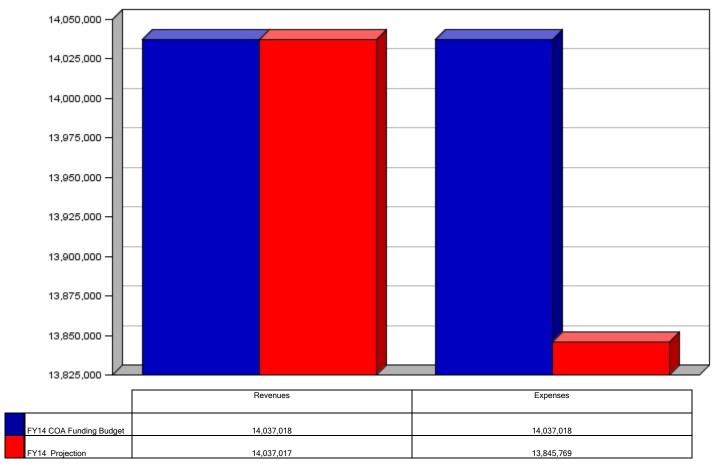
	Variance Explanation
Personnel Services And Employee Benefits	Actual overstated due to incorrect positions allocation, adjustment to be completed in 2nd quarter.
Purchased / Contracted Services	N/A
Supplies	N/A
Capital Outlays	N/A
Interfund / Interdepartmental Charges	N/A
Depreciation And Amortization	N/A
Other Costs	N/A
Debt Service	N/A
Conversion / Summary	N/A
Other Financing Uses	N/A



Account	FY14 Funded Budget	YTD Actual	Projected Expenses	Total Projected Expenses	Variance (\$)	Variance (%)
Personnel Services And Employee Benefits	\$210,574	\$45,154	\$149,595	\$194,748	\$15,826	7.52%
Purchased / Contracted Services	\$703,622	\$49,728	\$653,810	\$703,538	\$84	0.01%
Supplies	\$1,880	\$326	\$1,622	\$1,948	(\$68)	(3.60%)
Capital Outlays	\$0	\$0	\$0	\$0	\$0	0.00%
Interfund / Interdepartmental Charges	\$0	\$0	\$0	\$0	\$0	0.00%
Depreciation And Amortization	\$0	\$0	\$0	\$0	\$0	0.00%
Other Costs	\$500	\$83	\$201	\$284	\$216	43.20%
Debt Service	\$0	\$0	\$0	\$0	\$0	0.00%
Conversion / Summary	\$0	\$0	\$0	\$0	\$0	0.00%
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	0.00%
Expenses	\$916,576	\$95,291	\$805,227	\$900,518	\$16,058	1.75%

	Variance Explanation
Personnel Services And Employee Benefits	As of September 30, 2013, the Auditor's Office had 1 (split-funded) vacancy. Savings will be used on contract staffing.
Purchased / Contracted Services	Projected to spend within budget
Supplies	Projected to spend within budget
Capital Outlays	N/A
Interfund / Interdepartmental Charges	N/A
Depreciation And Amortization	N/A
Other Costs	Projected to spend within budget
Debt Service	N/A
Conversion / Summary	N/A
Other Financing Uses	N/A

# Building Permits Fund BUDGET VARIANCE ANALYSIS AND PROJECTION



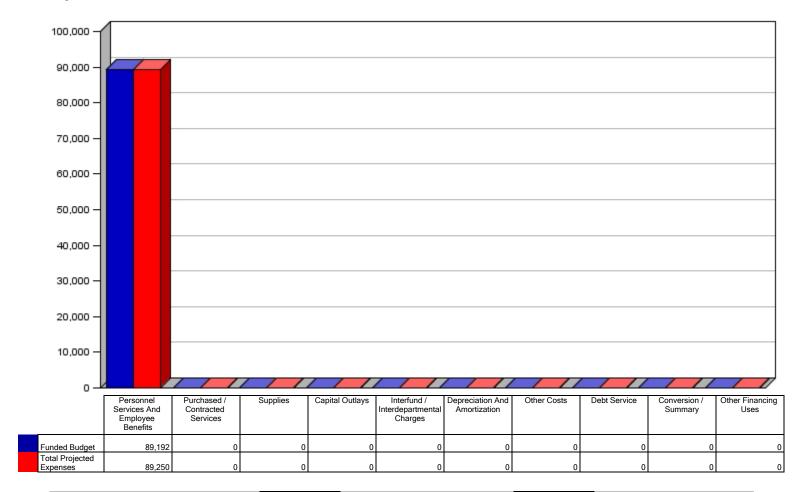
Account	Actual Y-T-D(Sep)	Actual Y-T-D(Sep)	COA Funding Budget YearTotal	Actual Y-T-D(Sep)	Projected Expenses YearTotal	Variance (\$)	Variance (%)
	FY12	FY13	FY14	FY14	FY14		
Revenues	\$0	\$3,090,465	\$14,037,018	\$5,744,882	\$14,037,017	(\$1)	0.00%
Expenses	\$0	\$1,438,113	\$14,037,018	\$2,029,647	\$13,845,769	\$191,249	1.36%
Surplus (Deficit)	\$0	\$1,652,352	\$0	\$3,715,235	\$191,248	\$191,248	0.00%

### Major Revenue Variances:

As of September 30, 2013, the Building Permits Fund generated \$5.7M in revenues and anticipates revenue will be on target for the year.

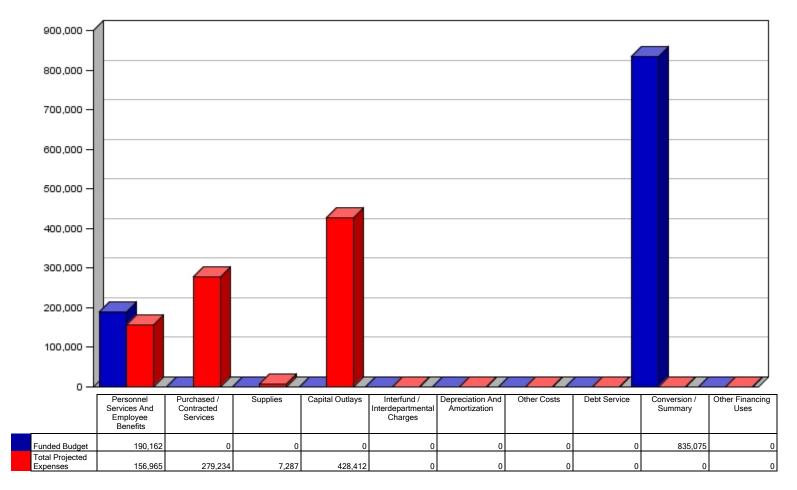
### Major Expenditure Variances:

As of September 30, 2013, the Building Permits Fund had fifteen (15) vacant positions. Spending conservatively in purchases services and supplies, all funds allocated will be utilized.



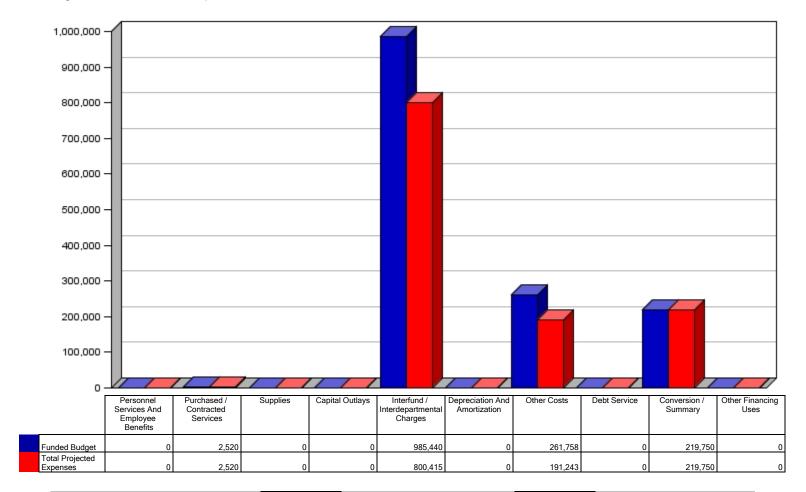
Account	FY14 Funded Budget	YTD Actual	Projected Expenses	Total Projected Expenses	Variance (\$)	Variance (%)
Personnel Services And Employee Benefits	\$89,192	\$77,199	\$12,051	\$89,250	(\$58)	(0.06%)
Purchased / Contracted Services	\$0	\$0	\$0	\$0	\$0	0.00%
Supplies	\$0	\$0	\$0	\$0	\$0	0.00%
Capital Outlays	\$0	\$0	\$0	\$0	\$0	0.00%
Interfund / Interdepartmental Charges	\$0	\$0	\$0	\$0	\$0	0.00%
Depreciation And Amortization	\$0	\$0	\$0	\$0	\$0	0.00%
Other Costs	\$0	\$0	\$0	\$0	\$0	0.00%
Debt Service	\$0	\$0	\$0	\$0	\$0	0.00%
Conversion / Summary	\$0	\$0	\$0	\$0	\$0	0.00%
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	0.00%
Expenses	\$89,192	\$77,199	\$12,051	\$89,250	(\$58)	(0.06%)

	W. F. L. S.
	Variance Explanation
Personnel Services And Employee Benefits	Actuals overstated due to incorrect position allocation. Adjustment to be completed in 2nd and 3rd quarter.
Purchased / Contracted Services	N/A
Supplies	N/A
Capital Outlays	N/A
Interfund / Interdepartmental Charges	N/A
Depreciation And Amortization	N/A
Other Costs	N/A
Debt Service	N/A
Conversion / Summary	N/A
Other Financing Uses	N/A



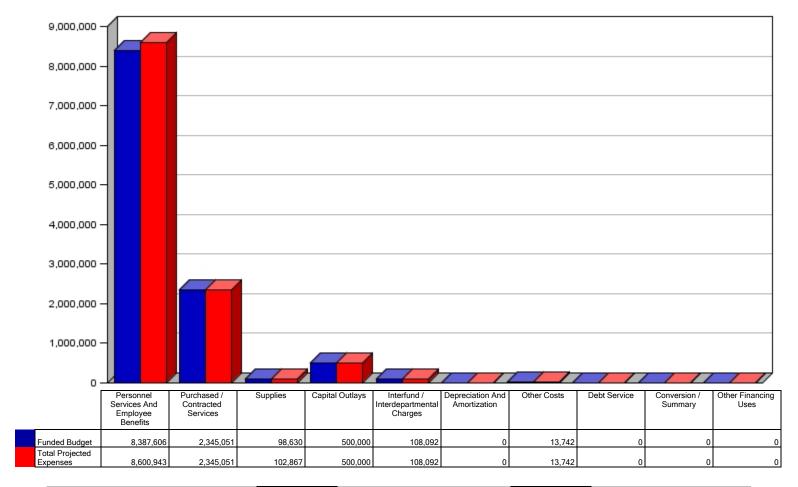
Account	FY14 Funded Budget	YTD Actual	Projected Expenses	Total Projected Expenses	Variance (\$)	Variance (%)
Personnel Services And Employee Benefits	\$190,162	\$22,737	\$134,228	\$156,965	\$33,197	17.46%
Purchased / Contracted Services	\$0	\$533	\$278,701	\$279,234	(\$279,234)	0.00%
Supplies	\$0	\$7,287	\$0	\$7,287	(\$7,287)	0.00%
Capital Outlays	\$0	\$93,287	\$335,125	\$428,412	(\$428,412)	0.00%
Interfund / Interdepartmental Charges	\$0	\$0	\$0	\$0	\$0	0.00%
Depreciation And Amortization	\$0	\$0	\$0	\$0	\$0	0.00%
Other Costs	\$0	\$0	\$0	\$0	\$0	0.00%
Debt Service	\$0	\$0	\$0	\$0	\$0	0.00%
Conversion / Summary	\$835,075	\$0	\$0	\$0	\$835,075	100.00%
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	0.00%
Expenses	\$1,025,237	\$123,844	\$748,053	\$871,897	\$153,340	14.96%

	Variance Explanation
Personnel Services And Employee Benefits	As of September 30, 2013, there were 6 vacancies. Projected surplus due to current vacancies.
Purchased / Contracted Services	This line represents the expense capture for the 311 Call Center project (start up and build out).
Supplies	This line represents the expense capture for the 311 Call Center project (start up and build out).
Capital Outlays	This line represents the expense capture for the 311 Call Center project (start up and build out).
Interfund / Interdepartmental Charges	N/A
Depreciation And Amortization	N/A
Other Costs	N/A
Debt Service	N/A
Conversion / Summary	This line represents the previous fiscal year balance for the 311 Call Center project.
Other Financing Uses	N/A



Account	FY14 Funded Budget	YTD Actual	Projected Expenses	Total Projected Expenses	Variance (\$)	Variance (%)
Personnel Services And Employee Benefits	\$0	\$0	\$0	\$0	\$0	0.00%
Purchased / Contracted Services	\$2,520	\$0	\$2,520	\$2,520	\$0	0.00%
Supplies	\$0	\$0	\$0	\$0	\$0	0.00%
Capital Outlays	\$0	\$0	\$0	\$0	\$0	0.00%
Interfund / Interdepartmental Charges	\$985,440	\$61,335	\$739,080	\$800,415	\$185,025	18.78%
Depreciation And Amortization	\$0	\$0	\$0	\$0	\$0	0.00%
Other Costs	\$261,758	\$71,841	\$119,402	\$191,243	\$70,515	26.94%
Debt Service	\$0	\$0	\$0	\$0	\$0	0.00%
Conversion / Summary	\$219,750	\$0	\$219,750	\$219,750	\$0	0.00%
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	0.00%
Expenses	\$1,469,468	\$133,176	\$1,080,752	\$1,213,928	\$255,540	17.39%

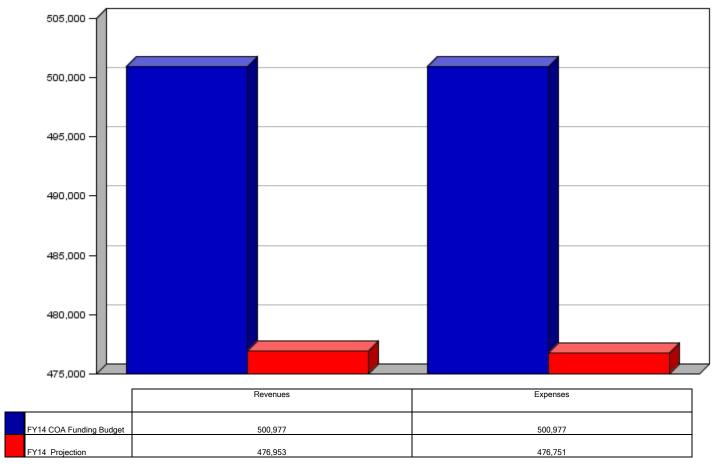
	Variance Explanation
Personnel Services And Employee Benefits	N/A
Purchased / Contracted Services	N/A
Supplies	N/A
Capital Outlays	N/A
Interfund / Interdepartmental Charges	Variance is due to monthly indirect cost allocations lower than anticipated.
Depreciation And Amortization	N/A
Other Costs	Variance is mainly due to fuel and other cost lower than anticipated.
Debt Service	N/A
Conversion / Summary	N/A
Other Financing Uses	N/A



Account	FY14 Funded Budget	YTD Actual	Projected Expenses	Total Projected Expenses	Variance (\$)	Variance (%)
Personnel Services And Employee Benefits	\$8,387,606	\$1,526,536	\$7,074,406	\$8,600,943	(\$213,337)	(2.54%)
Purchased / Contracted Services	\$2,345,051	\$101,417	\$2,243,634	\$2,345,051	\$0	0.00%
Supplies	\$98,630	\$9,958	\$92,909	\$102,867	(\$4,237)	(4.30%)
Capital Outlays	\$500,000	\$51,662	\$448,338	\$500,000	\$0	0.00%
Interfund / Interdepartmental Charges	\$108,092	\$0	\$108,092	\$108,092	\$0	0.00%
Depreciation And Amortization	\$0	\$0	\$0	\$0	\$0	0.00%
Other Costs	\$13,742	\$5,856	\$7,886	\$13,742	\$1	0.00%
Debt Service	\$0	\$0	\$0	\$0	\$0	0.00%
Conversion / Summary	\$0	\$0	\$0	\$0	\$0	0.00%
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	0.00%
Expenses	\$11,453,121	\$1,695,428	\$9,975,265	\$11,670,694	(\$217,573)	(1.90%)

Personnel Services And Employee Benefits	Variance Explanation As of September 30, 2013, the Department of Planning and Community Development had 22 vacant positions. Projected deficit is due to new positions projected at higher salary range. The new positions will be offset by vacant positions and Renewal and Extension transfer funds.
Purchased / Contracted Services	N/A
Supplies	Variance is due to supplies trending higher than anticipated.
Capital Outlays	N/A
Interfund / Interdepartmental Charges	N/A
Depreciation And Amortization	N/A
Other Costs	N/A
Debt Service	N/A
Conversion / Summary	N/A
Other Financing Uses	N/A

# Parks Facilities Revenue Fund BUDGET VARIANCE ANALYSIS AND PROJECTION



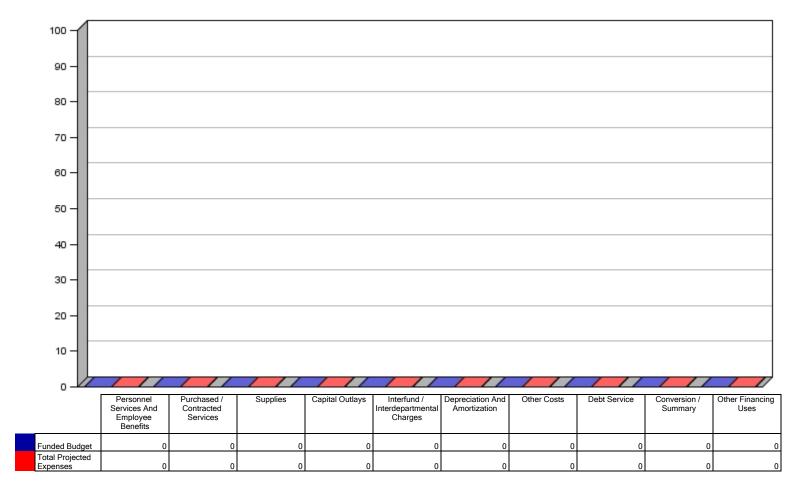
Account	Actual Y-T-D(Sep)	Actual Y-T-D(Sep)	COA Funding Budget YearTotal	Actual Y-T-D(Sep)	Projected Expenses YearTotal	Variance (\$)	Variance (%)
	FY12	FY13	FY14	FY14	FY14		
Revenues	\$134,713	\$123,866	\$500,977	\$128,977	\$476,953	(\$24,024)	4.80%
Expenses	\$106,821	\$100,840	\$500,977	\$142,106	\$476,751	\$24,226	4.84%
Surplus (Deficit)	\$27,892	\$23,026	\$0	(\$13,130)	\$202	\$202	0.00%

## Major Revenue Variances:

As of September 30, 2013, the department project revenues to be less than anticipated.

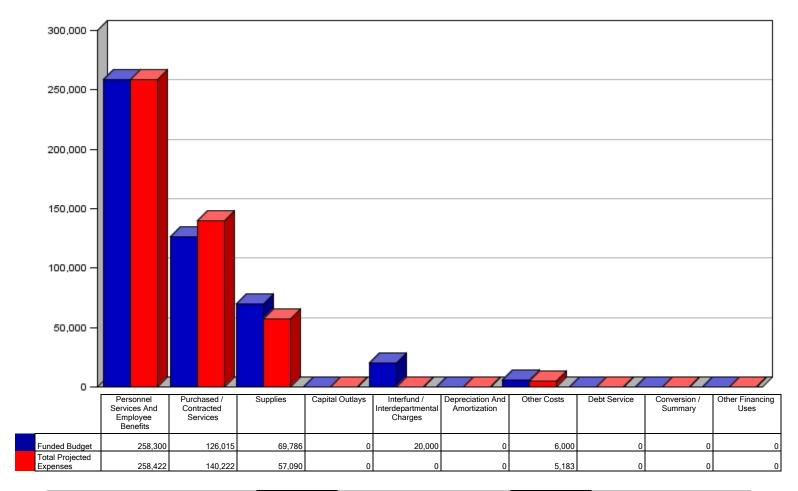
### Major Expenditure Variances:

The department has been spending conservatively. The variance in purchased / contract service is due to contract service more than anticipated.



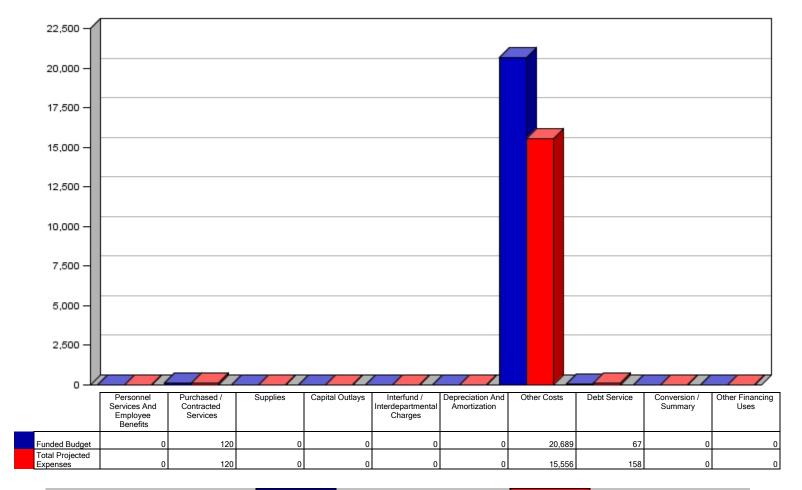
Account	FY14 Funded Budget	YTD Actual	Projected Expenses	Total Projected Expenses	Variance (\$)	Variance (%)
Personnel Services And Employee Benefits	\$0	\$31,591	(\$31,591)	\$0	\$0	0.00%
Purchased / Contracted Services	\$0	\$0	\$0	\$0	\$0	0.00%
Supplies	\$0	\$0	\$0	\$0	\$0	0.00%
Capital Outlays	\$0	\$0	\$0	\$0	\$0	0.00%
Interfund / Interdepartmental Charges	\$0	\$0	\$0	\$0	\$0	0.00%
Depreciation And Amortization	\$0	\$0	\$0	\$0	\$0	0.00%
Other Costs	\$0	\$0	\$0	\$0	\$0	0.00%
Debt Service	\$0	\$0	\$0	\$0	\$0	0.00%
Conversion / Summary	\$0	\$0	\$0	\$0	\$0	0.00%
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	0.00%
Expenses	\$0	\$31,591	(\$31,591)	\$0	\$0	0.00%

	Variance Explanation
Personnel Services And Employee Benefits	Incorrect personnel allocation. Reversal to operating and trust fund to occur during 2nd quarter.
Purchased / Contracted Services	N/A
Supplies	N/A
Capital Outlays	N/A
Interfund / Interdepartmental Charges	N/A
Depreciation And Amortization	N/A
Other Costs	N/A
Debt Service	N/A
Conversion / Summary	N/A
Other Financing Uses	N/A



Account	FY14 Funded Budget	YTD Actual	Projected Expenses	Total Projected Expenses	Variance (\$)	Variance (%)
Personnel Services And Employee Benefits	\$258,300	\$49,383	\$209,039	\$258,422	(\$122)	(0.05%)
Purchased / Contracted Services	\$126,015	\$45,809	\$94,413	\$140,222	(\$14,207)	(11.27%)
Supplies	\$69,786	\$9,320	\$47,770	\$57,090	\$12,696	18.19%
Capital Outlays	\$0	\$0	\$0	\$0	\$0	0.00%
Interfund / Interdepartmental Charges	\$20,000	\$0	\$0	\$0	\$20,000	100.00%
Depreciation And Amortization	\$0	\$0	\$0	\$0	\$0	0.00%
Other Costs	\$6,000	\$1,979	\$3,204	\$5,183	\$817	13.62%
Debt Service	\$0	\$0	\$0	\$0	\$0	0.00%
Conversion / Summary	\$0	\$0	\$0	\$0	\$0	0.00%
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	0.00%
Expenses	\$480,101	\$106,490	\$354,427	\$460,917	\$19,184	4.00%

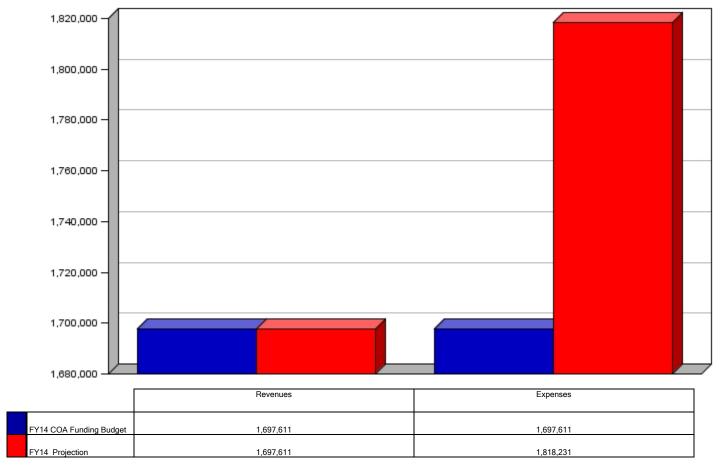
	Variance Explanation
Personnel Services And Employee Benefits	As of September 30, 2013 there was no vacant positions.
Purchased / Contracted Services	Variance attributed to contract services more than anticipated
Supplies	Projected to spend within budget
Capital Outlays	N/A
Interfund / Interdepartmental Charges	Variance due to administrative fee for indirect cost will not be charged this fiscal year.
Depreciation And Amortization	N/A
Other Costs	Projected to spend within budget
Debt Service	N/A
Conversion / Summary	N/A
Other Financing Uses	N/A



Account	FY14 Funded Budget	YTD Actual	Projected Expenses	Total Projected Expenses	Variance (\$)	Variance (%)
Personnel Services And Employee Benefits	\$0	\$0	\$0	\$0	\$0	0.00%
Purchased / Contracted Services	\$120	\$0	\$120	\$120	\$0	0.00%
Supplies	\$0	\$0	\$0	\$0	\$0	0.00%
Capital Outlays	\$0	\$0	\$0	\$0	\$0	0.00%
Interfund / Interdepartmental Charges	\$0	\$0	\$0	\$0	\$0	0.00%
Depreciation And Amortization	\$0	\$0	\$0	\$0	\$0	0.00%
Other Costs	\$20,689	\$3,889	\$11,667	\$15,556	\$5,133	24.81%
Debt Service	\$67	\$136	\$23	\$158	(\$91)	(136.42%)
Conversion / Summary	\$0	\$0	\$0	\$0	\$0	0.00%
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	0.00%
Expenses	\$20,876	\$4,025	\$11,810	\$15,834	\$5,042	24.15%

	Variance Explanation
Personnel Services And Employee Benefits	N/A
Purchased / Contracted Services	Variance is due to 60-day accrual to be paid by the end of year.
Supplies	N/A
Capital Outlays	N/A
Interfund / Interdepartmental Charges	N/A
Depreciation And Amortization	N/A
Other Costs	Variance is due to retiree life and health costs less than anticipated.
Debt Service	Variance is due to allocable interest more than anticipated.
Conversion / Summary	N/A
Other Financing Uses	N/A

### Civic Center Revenue Fund BUDGET VARIANCE ANALYSIS AND PROJECTION



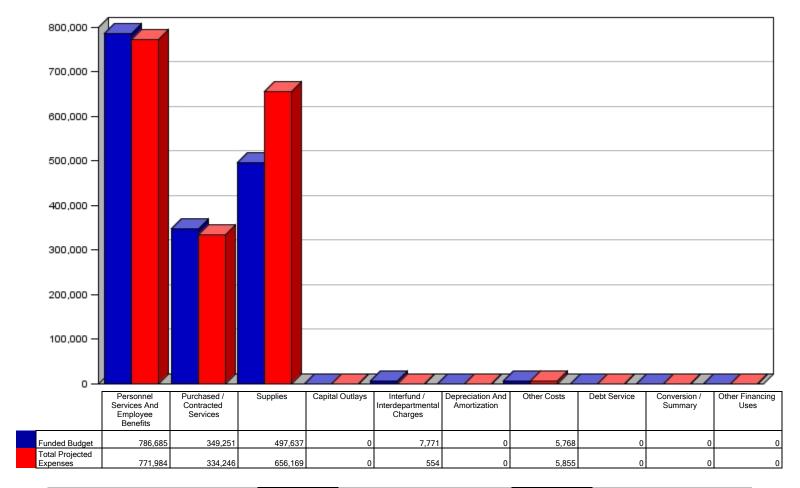
Account	Actual Y-T-D(Sep)	Actual Y-T-D(Sep)	COA Funding Budget YearTotal	Actual Y-T-D(Sep)	Projected Expenses YearTotal	Variance (\$)	Variance (%)
	FY12	FY13	FY14	FY14	FY14		
Revenues	\$327,312	\$288,070	\$1,697,611	\$369,273	\$1,697,611	\$0	0.00%
Expenses	\$531,828	\$441,894	\$1,697,611	\$513,006	\$1,818,231	(\$120,620)	7.11%
Surplus (Deficit)	(\$204,516)	(\$153,824)	\$0	(\$143,733)	(\$120,621)	(\$120,621)	0.00%

## Major Revenue Variances:

Revenue projections are based on bookings through September 30, 2013.

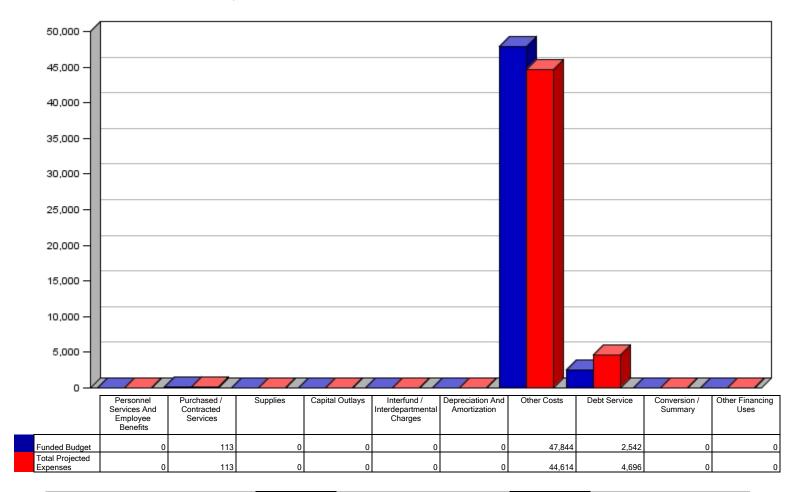
## Major Expenditure Variances:

Expenditure projections have increased due to electricity expense more than anticipated



Account	FY14 Funded Budget	YTD Actual	Projected Expenses	Total Projected Expenses	Variance (\$)	Variance (%)
Personnel Services And Employee Benefits	\$786,685	\$187,194	\$584,790	\$771,984	\$14,701	1.87%
Purchased / Contracted Services	\$349,251	\$93,177	\$241,069	\$334,246	\$15,005	4.30%
Supplies	\$497,637	\$217,692	\$438,477	\$656,169	(\$158,532)	(31.86%)
Capital Outlays	\$0	\$0	\$0	\$0	\$0	0.00%
Interfund / Interdepartmental Charges	\$7,771	\$0	\$554	\$554	\$7,217	92.87%
Depreciation And Amortization	\$0	\$0	\$0	\$0	\$0	0.00%
Other Costs	\$5,768	\$167	\$5,688	\$5,855	(\$87)	(1.51%)
Debt Service	\$0	\$0	\$0	\$0	\$0	0.00%
Conversion / Summary	\$0	\$0	\$0	\$0	\$0	0.00%
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	0.00%
Expenses	\$1,647,112	\$498,230	\$1,270,578	\$1,768,808	(\$121,696)	(7.39%)

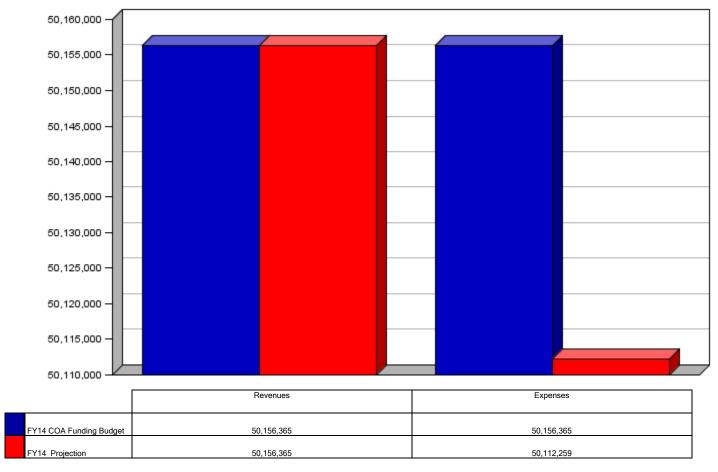
	Variance Explanation
Personnel Services And Employee Benefits	As of September 30, 2013, there was one (1) vacant position
Purchased / Contracted Services	Variance due to purchased/contracted services less than anticipated.
Supplies	Deficit in supplies due to increased utility expenses
Capital Outlays	N/A
Interfund / Interdepartmental Charges	Variance due to administrative fee for indirect cost will not be charged this fiscal year.
Depreciation And Amortization	N/A
Other Costs	Variance attributed to projected refunds and credit card charges
Debt Service	N/A
Conversion / Summary	N/A
Other Financing Uses	N/A



Account	FY14 Funded Budget	YTD Actual	Projected Expenses	Total Projected Expenses	Variance (\$)	Variance (%)
Personnel Services And Employee Benefits	\$0	\$0	\$0	\$0	\$0	0.00%
Purchased / Contracted Services	\$113	\$0	\$113	\$113	\$0	0.00%
Supplies	\$0	\$0	\$0	\$0	\$0	0.00%
Capital Outlays	\$0	\$0	\$0	\$0	\$0	0.00%
Interfund / Interdepartmental Charges	\$0	\$0	\$0	\$0	\$0	0.00%
Depreciation And Amortization	\$0	\$0	\$0	\$0	\$0	0.00%
Other Costs	\$47,844	\$11,154	\$33,460	\$44,614	\$3,230	6.75%
Debt Service	\$2,542	\$3,621	\$1,075	\$4,696	(\$2,154)	(84.74%)
Conversion / Summary	\$0	\$0	\$0	\$0	\$0	0.00%
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	0.00%
Expenses	\$50,499	\$14,776	\$34,647	\$49,423	\$1,076	2.13%

	Variance Explanation
Personnel Services And Employee Benefits	N/A
Purchased / Contracted Services	N/A
Supplies	N/A
Capital Outlays	N/A
Interfund / Interdepartmental Charges	N/A
Depreciation And Amortization	N/A
Other Costs	Variance is due to life and health cost (OPEB) less than anticipated
Debt Service	Variance is due to charges for allocable interest more than anticipated
Conversion / Summary	N/A
Other Financing Uses	N/A

## Solid Waste Services Revenue Fund BUDGET VARIANCE ANALYSIS AND PROJECTION



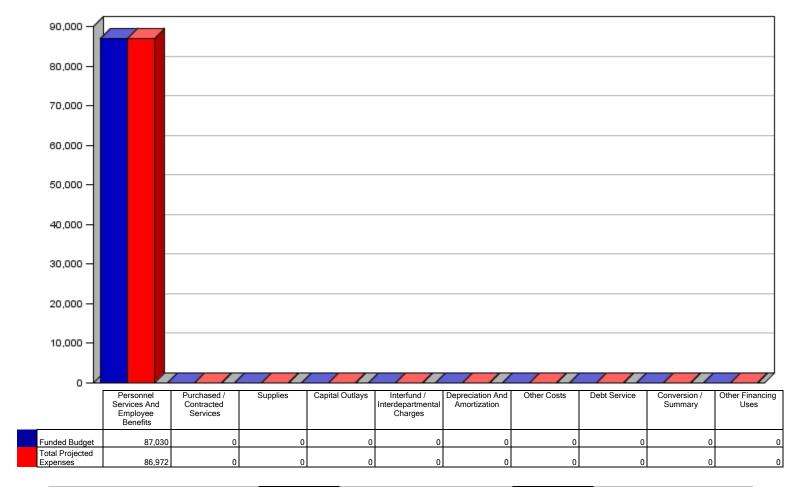
Account	Actual Y-T-D(Sep)	Actual Y-T-D(Sep)	COA Funding Budget YearTotal	Actual Y-T-D(Sep)	Projected Expenses YearTotal	Variance (\$)	Variance (%)
	FY12	FY13	FY14	FY14	FY14		
Revenues	\$21,267,124	\$26,338,507	\$50,156,365	\$49,783,157	\$50,156,365	\$0	0.00%
Expenses	\$9,936,209	\$9,610,647	\$50,156,365	\$10,376,422	\$50,112,259	\$44,106	0.09%
Surplus (Deficit)	\$11,330,916	\$16,727,860	\$0	\$39,406,735	\$44,106	\$44,106	0.00%

#### Major Revenue Variances:

As of September 30, 2013, the Department of Solid Waste Services revenues were \$23M, the year to date actual total includes FY 13 Revenues that should have been reversed in the first quarter. The journal entry to reverse this activity will be recorded in the second quarter. The department anticipates FY14 Revenues will be on par with anticipations

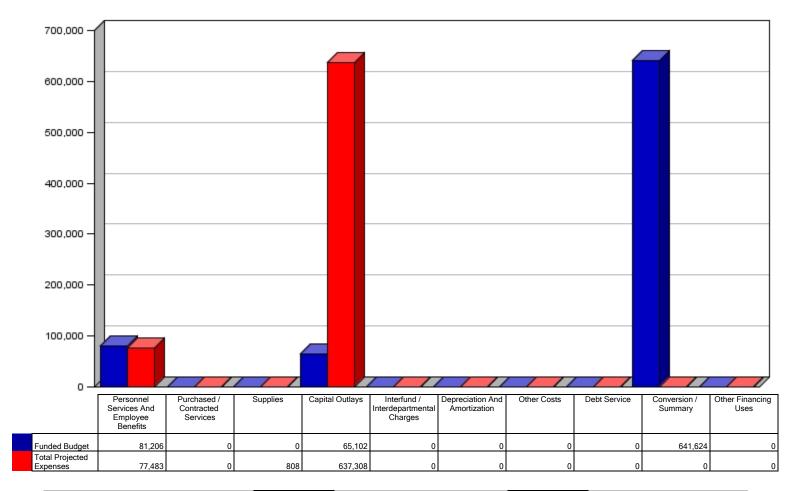
### Major Expenditure Variances:

The Department of Solid Waste Services anticipates higher expenses due to thirteen(13) new position, seven (7) positions for Streetcar, three (3) positions for Capital Project Group and three (3) Graffiti positions and additional project funding totaling \$1.3M for highway streetlight repairs (\$250K) Georgia Power Maintenance Agreement (\$250K), street light assessment \$150K), bridge repairs (\$590K) Bolton Road Project (\$35K).



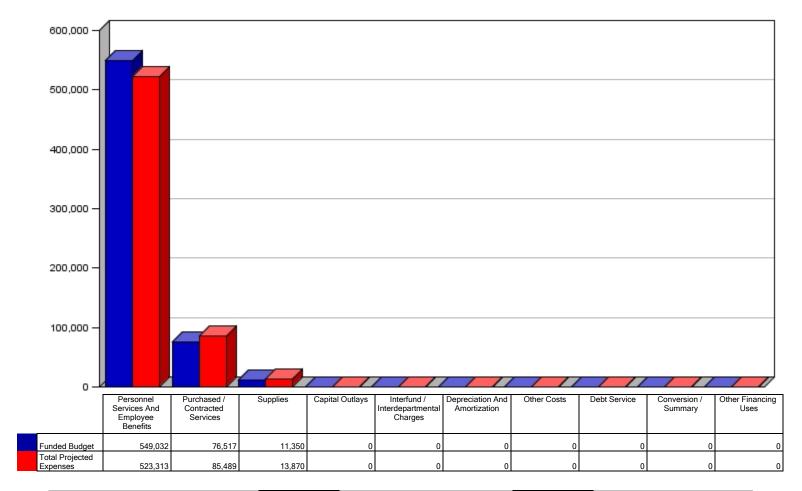
Account	FY14 Funded Budget	YTD Actual	Projected Expenses	Total Projected Expenses	Variance (\$)	Variance (%)
Personnel Services And Employee Benefits	\$87,030	\$52,601	\$34,371	\$86,972	\$58	0.07%
Purchased / Contracted Services	\$0	\$0	\$0	\$0	\$0	0.00%
Supplies	\$0	\$0	\$0	\$0	\$0	0.00%
Capital Outlays	\$0	\$0	\$0	\$0	\$0	0.00%
Interfund / Interdepartmental Charges	\$0	\$0	\$0	\$0	\$0	0.00%
Depreciation And Amortization	\$0	\$0	\$0	\$0	\$0	0.00%
Other Costs	\$0	\$0	\$0	\$0	\$0	0.00%
Debt Service	\$0	\$0	\$0	\$0	\$0	0.00%
Conversion / Summary	\$0	\$0	\$0	\$0	\$0	0.00%
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	0.00%
Expenses	\$87,030	\$52,601	\$34,371	\$86,972	\$58	0.07%

1	
	Variance Explanation
Personnel Services And Employee Benefits	Actual are overstated due to incorrect position allocation. Adjustment to be done over 2nd and 3rd quarters.
Purchased / Contracted Services	N/A
Supplies	N/A
Capital Outlays	N/A
Interfund / Interdepartmental Charges	N/A
Depreciation And Amortization	N/A
Other Costs	N/A
Debt Service	N/A
Conversion / Summary	N/A
Other Financing Uses	N/A



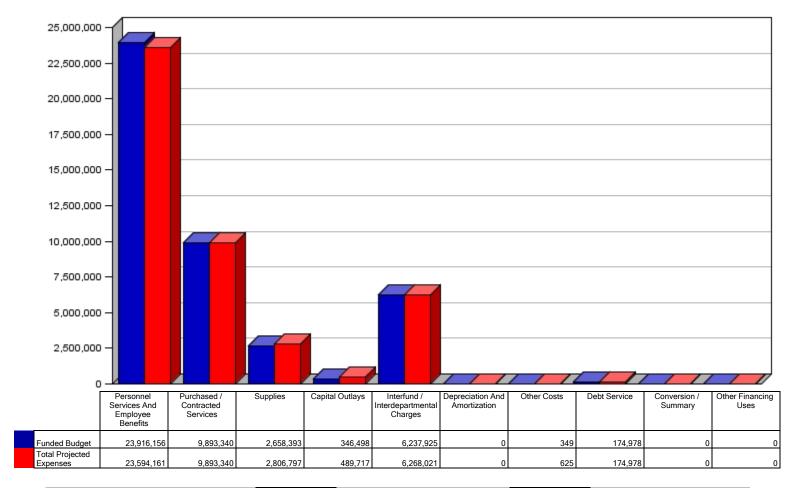
Account	FY14 Funded Budget	YTD Actual	Projected Expenses	Total Projected Expenses	Variance (\$)	Variance (%)
Personnel Services And Employee Benefits	\$81,206	\$20,115	\$57,369	\$77,483	\$3,723	4.58%
Purchased / Contracted Services	\$0	\$0	\$0	\$0	\$0	0.00%
Supplies	\$0	\$808	\$0	\$808	(\$808)	0.00%
Capital Outlays	\$65,102	\$23,483	\$613,826	\$637,308	(\$572,206)	(878.94%)
Interfund / Interdepartmental Charges	\$0	\$0	\$0	\$0	\$0	0.00%
Depreciation And Amortization	\$0	\$0	\$0	\$0	\$0	0.00%
Other Costs	\$0	\$0	\$0	\$0	\$0	0.00%
Debt Service	\$0	\$0	\$0	\$0	\$0	0.00%
Conversion / Summary	\$641,624	\$0	\$0	\$0	\$641,624	100.00%
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	0.00%
Expenses	\$787,932	\$44,406	\$671,194	\$715,600	\$72,332	9.18%

1	
	Variance Explanation
Personnel Services And Employee Benefits	As of September 30, 2013, there were 4 vacancies. Surplus projected due to current vacancies.
Purchased / Contracted Services	N/A
Supplies	This line represents the expense capture for the 311 Call Center project (start up and build out).
Capital Outlays	This line represents the expense capture for the 311 Call Center project (start up and build out).
Interfund / Interdepartmental Charges	N/A
Depreciation And Amortization	N/A
Other Costs	N/A
Debt Service	N/A
Conversion / Summary	This line represents the previous fiscal year balance for the 311 Call Center project.
Other Financing Uses	N/A



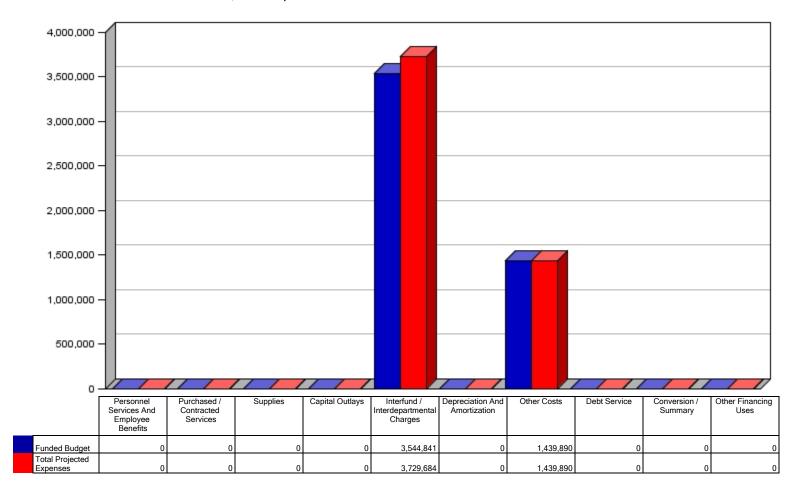
Account	FY14 Funded Budget	YTD Actual	Projected Expenses	Total Projected Expenses	Variance (\$)	Variance (%)
Personnel Services And Employee Benefits	\$549,032	\$120,366	\$402,947	\$523,313	\$25,719	4.68%
Purchased / Contracted Services	\$76,517	\$16,929	\$68,559	\$85,489	(\$8,972)	(11.73%)
Supplies	\$11,350	\$3,130	\$10,741	\$13,870	(\$2,520)	(22.20%)
Capital Outlays	\$0	\$0	\$0	\$0	\$0	0.00%
Interfund / Interdepartmental Charges	\$0	\$0	\$0	\$0	\$0	0.00%
Depreciation And Amortization	\$0	\$0	\$0	\$0	\$0	0.00%
Other Costs	\$0	\$0	\$0	\$0	\$0	0.00%
Debt Service	\$0	\$0	\$0	\$0	\$0	0.00%
Conversion / Summary	\$0	\$0	\$0	\$0	\$0	0.00%
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	0.00%
Expenses	\$636,899	\$140,425	\$482,248	\$622,672	\$14,227	2.23%

1	
	Variance Explanation
Personnel Services And Employee Benefits	As of September 30, 2013 the Department of Finance had zero vacant positions.
Purchased / Contracted Services	Savings from personnel services and employee benefits will cover deficits.
Supplies	Savings from personnel services and employee benefits will cover deficits.
Capital Outlays	N/A
Interfund / Interdepartmental Charges	N/A
Depreciation And Amortization	N/A
Other Costs	N/A
Debt Service	N/A
Conversion / Summary	N/A
Other Financing Uses	N/A



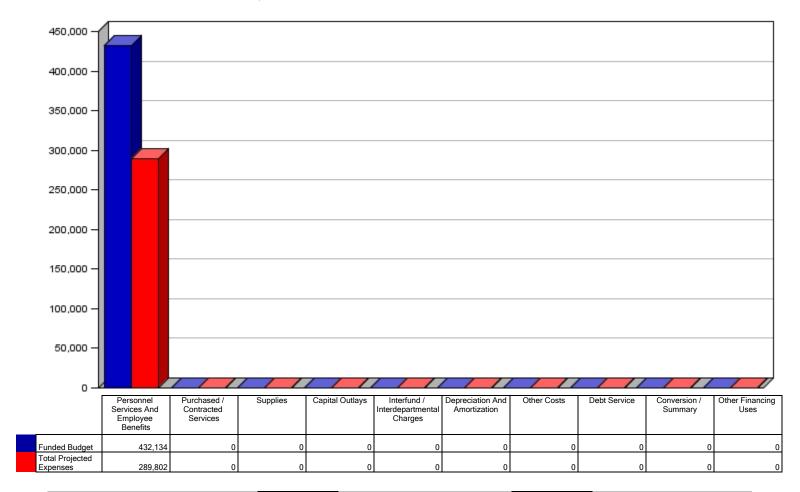
Account	FY14 Funded Budget	YTD Actual	Projected Expenses	Total Projected Expenses	Variance (\$)	Variance (%)
Personnel Services And Employee Benefits	\$23,916,156	\$5,482,750	\$18,111,411	\$23,594,161	\$321,995	1.35%
Purchased / Contracted Services	\$9,893,340	\$999,760	\$8,893,580	\$9,893,340	\$0	0.00%
Supplies	\$2,658,393	\$159,224	\$2,647,573	\$2,806,797	(\$148,404)	(5.58%)
Capital Outlays	\$346,498	\$7,026	\$482,691	\$489,717	(\$143,219)	(41.33%)
Interfund / Interdepartmental Charges	\$6,237,925	\$1,686,819	\$4,581,202	\$6,268,021	(\$30,096)	(0.48%)
Depreciation And Amortization	\$0	\$0	\$0	\$0	\$0	0.00%
Other Costs	\$349	\$625	\$0	\$625	(\$276)	(79.07%)
Debt Service	\$174,978	\$0	\$174,978	\$174,978	\$0	0.00%
Conversion / Summary	\$0	\$0	\$0	\$0	\$0	0.00%
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	0.00%
Expenses	\$43,227,639	\$8,336,205	\$34,891,435	\$43,227,639	\$0	0.00%

	Variance Explanation
Personnel Services And Employee Benefits	As of September 30, 2013, the Department of Solid Waste had twenty- one (21) vacant positions.
Purchased / Contracted Services	N/A
Supplies	Variance is mainly due to landfill operating recycling education and solid waste maintenance more than anticipated.
Capital Outlays	Variance is mainly due to equipment replacements larger than anticipated.
Interfund / Interdepartmental Charges	Variance is due to motor, fuel and repair more than anticipated.
Depreciation And Amortization	N/A
Other Costs	Variance is mainly due to solid waste refunds more than anticipated.
Debt Service	N/A
Conversion / Summary	N/A
Other Financing Uses	N/A



Account	FY14 Funded Budget	YTD Actual	Projected Expenses	Total Projected Expenses	Variance (\$)	Variance (%)
Personnel Services And Employee Benefits	\$0	\$0	\$0	\$0	\$0	0.00%
Purchased / Contracted Services	\$0	\$330,528	(\$330,528)	\$0	\$0	0.00%
Supplies	\$0	\$0	\$0	\$0	\$0	0.00%
Capital Outlays	\$0	\$0	\$0	\$0	\$0	0.00%
Interfund / Interdepartmental Charges	\$3,544,841	\$1,071,054	\$2,658,630	\$3,729,684	(\$184,843)	(5.21%)
Depreciation And Amortization	\$0	\$0	\$0	\$0	\$0	0.00%
Other Costs	\$1,439,890	\$309,126	\$1,130,764	\$1,439,890	\$0	0.00%
Debt Service	\$0	\$0	\$0	\$0	\$0	0.00%
Conversion / Summary	\$0	\$0	\$0	\$0	\$0	0.00%
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	0.00%
Expenses	\$4,984,731	\$1,710,707	\$3,458,866	\$5,169,573	(\$184,842)	(3.71%)

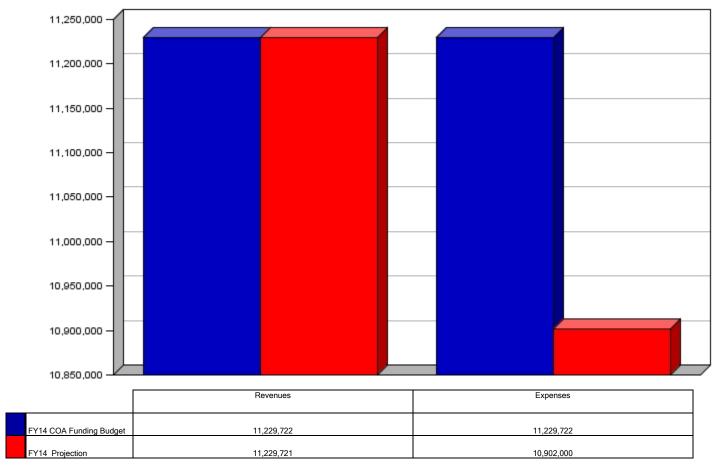
	Variance Explanation
Personnel Services And Employee Benefits	N/A
Purchased / Contracted Services	Variance is due to 60- day accrual to be reversed in the 2 <sup>nd</sup> Quarter.
Supplies	N/A
Capital Outlays	N/A
Interfund / Interdepartmental Charges	Variance is due to monthly indirect cost allocations higher than anticipated.
Depreciation And Amortization	N/A
Other Costs	N/A
Debt Service	N/A
Conversion / Summary	N/A
Other Financing Uses	N/A



Account	FY14 Funded Budget	YTD Actual	Projected Expenses	Total Projected Expenses	Variance (\$)	Variance (%)
Personnel Services And Employee Benefits	\$432,134	\$92,080	\$197,722	\$289,802	\$142,332	32.94%
Purchased / Contracted Services	\$0	\$0	\$0	\$0	\$0	0.00%
Supplies	\$0	\$0	\$0	\$0	\$0	0.00%
Capital Outlays	\$0	\$0	\$0	\$0	\$0	0.00%
Interfund / Interdepartmental Charges	\$0	\$0	\$0	\$0	\$0	0.00%
Depreciation And Amortization	\$0	\$0	\$0	\$0	\$0	0.00%
Other Costs	\$0	\$0	\$0	\$0	\$0	0.00%
Debt Service	\$0	\$0	\$0	\$0	\$0	0.00%
Conversion / Summary	\$0	\$0	\$0	\$0	\$0	0.00%
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	0.00%
Expenses	\$432,134	\$92,080	\$197,722	\$289,802	\$142,332	32.94%

	Variance Explanation
Personnel Services And Employee Benefits	As of September 30, 2013, the Department of Human Resources had 1 vacancy.
Purchased / Contracted Services	N/A
Supplies	N/A
Capital Outlays	N/A
Interfund / Interdepartmental Charges	N/A
Depreciation And Amortization	N/A
Other Costs	N/A
Debt Service	N/A
Conversion / Summary	N/A
Other Financing Uses	N/A

# Underground Atl Facil Revenue Fund BUDGET VARIANCE ANALYSIS AND PROJECTION



Account	Actual Y-T-D(Sep)	Actual Y-T-D(Sep)	COA Funding Budget YearTotal	Actual Y-T-D(Sep)	Projected Expenses YearTotal	Variance (\$)	Variance (%)
	FY12	FY13	FY14	FY14	FY14		
Revenues	\$462,475	\$419,123	\$11,229,722	\$9,584,693	\$11,229,721	(\$1)	0.00%
Expenses	\$663,273	\$665,235	\$11,229,722	\$301,586	\$10,902,000	\$327,722	2.92%
Surplus (Deficit)	(\$200,798)	(\$246,113)	\$0	\$9,283,107	\$327,721	\$327,721	0.00%

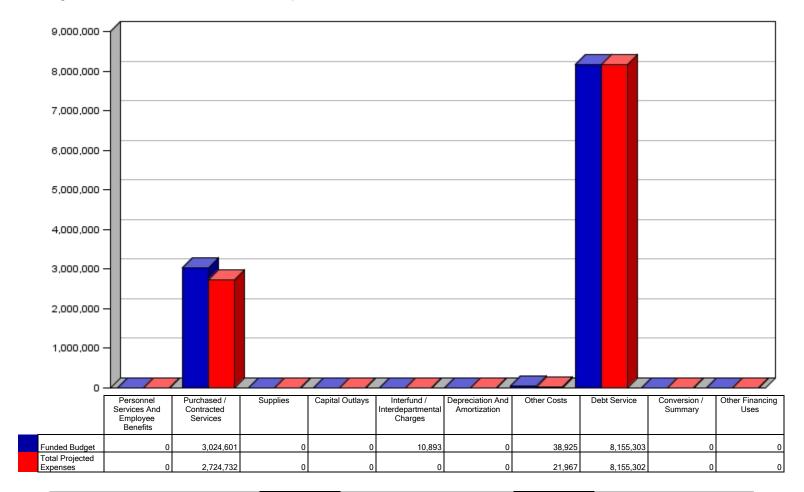
### Major Revenue Variances:

The fund is supported by parking revenues and a general fund subsidy. Revenues are expected to perform at a level consistent with anticipated revenues. In the first quarter of FY14, a general fund subsidy of \$9.1MM was deposited into the fund which occurred in a later month in the prior year.

### Major Expenditure Variances:

Transactions associated with the public operations of the Underground Atlanta facilities and parking decks.

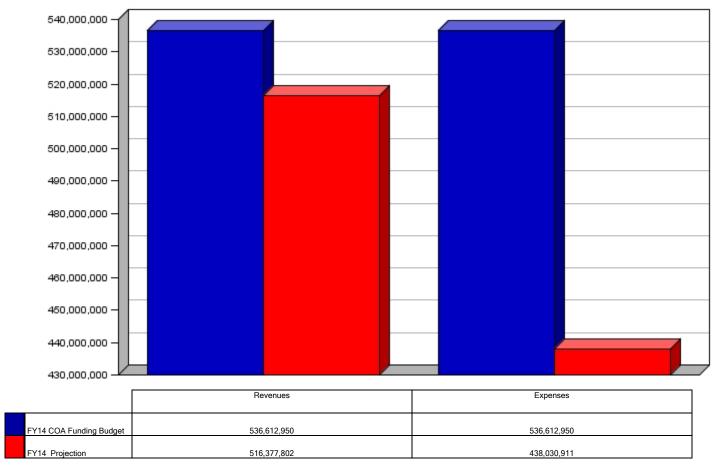
The surplus in expenditures is due to purchased/contracted services less than anticipated.



Account	FY14 Funded Budget	YTD Actual	Projected Expenses	Total Projected Expenses	Variance (\$)	Variance (%)
Personnel Services And Employee Benefits	\$0	\$0	\$0	\$0	\$0	0.00%
Purchased / Contracted Services	\$3,024,601	\$298,218	\$2,426,514	\$2,724,732	\$299,869	9.91%
Supplies	\$0	\$0	\$0	\$0	\$0	0.00%
Capital Outlays	\$0	\$0	\$0	\$0	\$0	0.00%
Interfund / Interdepartmental Charges	\$10,893	\$0	\$0	\$0	\$10,893	100.00%
Depreciation And Amortization	\$0	\$0	\$0	\$0	\$0	0.00%
Other Costs	\$38,925	\$15,236	\$6,731	\$21,967	\$16,958	43.57%
Debt Service	\$8,155,303	(\$11,868)	\$8,167,170	\$8,155,302	\$1	0.00%
Conversion / Summary	\$0	\$0	\$0	\$0	\$0	0.00%
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	0.00%
Expenses	\$11,229,722	\$301,586	\$10,600,415	\$10,902,000	\$327,722	2.92%

	Variance Explanation
Personnel Services And Employee Benefits	N/A
Purchased / Contracted Services	Variance due to transacations associated with facilities and parking decks. Projected to spend within budget
Supplies	N/A
Capital Outlays	N/A
Interfund / Interdepartmental Charges	Variance due to administrative fee for indirect cost will not be charged this fiscal year.
Depreciation And Amortization	N/A
Other Costs	Projected to spend within budget
Debt Service	Projected to spend within budget
Conversion / Summary	N/A
Other Financing Uses	N/A

# Water & Wastewater Revenue Fund BUDGET VARIANCE ANALYSIS AND PROJECTION



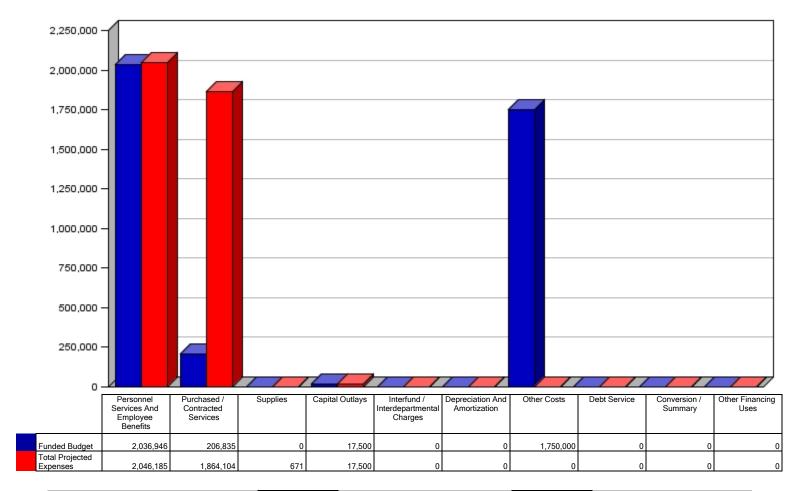
Account	Actual Y-T-D(Sep)	Actual Y-T-D(Sep)	COA Funding Budget YearTotal	Actual Y-T-D(Sep)	Projected Expenses YearTotal	Variance (\$)	Variance (%)
	FY12	FY13	FY14	FY14	FY14		
Revenues	\$166,699,369	\$156,694,889	\$536,612,950	\$109,965,284	\$516,377,802	(\$20,235,148)	3.77%
Expenses	\$176,131,339	\$50,767,334	\$536,612,950	\$61,657,687	\$438,030,911	\$98,582,039	18.37%
Surplus (Deficit)	(\$9,431,970)	\$105,927,555	\$0	\$48,307,597	\$78,346,890	\$78,346,890	0.00%

## Major Revenue Variances:

Department project revenue will be on par with anticipations

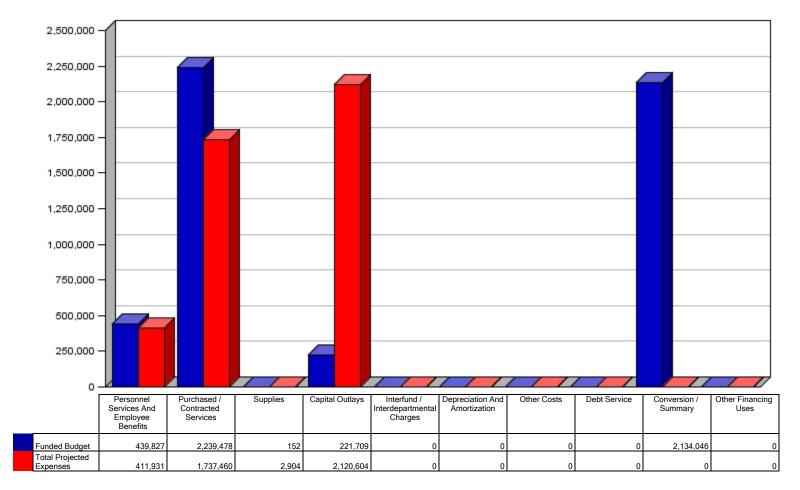
### Major Expenditure Variances:

Surplus in expenditures is due to fund wide reserves, bad debt adjustment and other cost reduction measures by Watershed Management



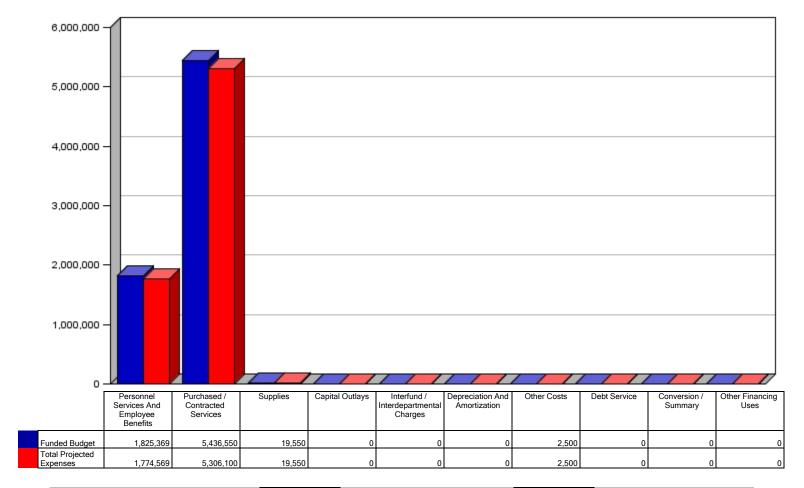
Account	FY14 Funded Budget	YTD Actual	Projected Expenses	Total Projected Expenses	Variance (\$)	Variance (%)
Personnel Services And Employee Benefits	\$2,036,946	\$518,475	\$1,527,710	\$2,046,185	(\$9,239)	(0.45%)
Purchased / Contracted Services	\$206,835	\$1,713,989	\$150,115	\$1,864,104	(\$1,657,269)	(801.25%)
Supplies	\$0	\$671	\$0	\$671	(\$671)	0.00%
Capital Outlays	\$17,500	\$0	\$17,500	\$17,500	\$0	0.00%
Interfund / Interdepartmental Charges	\$0	\$0	\$0	\$0	\$0	0.00%
Depreciation And Amortization	\$0	\$0	\$0	\$0	\$0	0.00%
Other Costs	\$1,750,000	\$0	\$0	\$0	\$1,750,000	100.00%
Debt Service	\$0	\$0	\$0	\$0	\$0	0.00%
Conversion / Summary	\$0	\$0	\$0	\$0	\$0	0.00%
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	0.00%
Expenses	\$4,011,281	\$2,233,135	\$1,695,325	\$3,928,459	\$82,822	2.06%

	Variance Explanation
Personnel Services And Employee Benefits	Slight increase due to extra-help and overtime cost to bring 311 Center online.
Purchased / Contracted Services	Budget Adjustment to move funds from "Other Costs" to cover lease payments completed during 2nd quarter.
Supplies	Budget Adjustment to cover cost completed in 2nd quarter.
Capital Outlays	Projected to spend within budget
Interfund / Interdepartmental Charges	N/A
Depreciation And Amortization	N/A
Other Costs	Budget Adjustment to move funds to "Purchased/Contracted Services" to cover lease payments completed during 2nd quarter
Debt Service	N/A
Conversion / Summary	N/A
Other Financing Uses	N/A



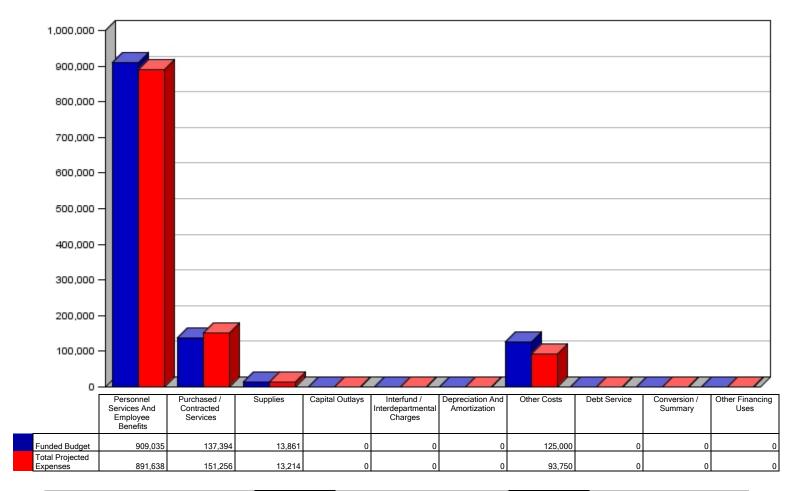
Account	FY14 Funded Budget	YTD Actual	Projected Expenses	Total Projected Expenses	Variance (\$)	Variance (%)
Personnel Services And Employee Benefits	\$439,827	\$82,060	\$329,870	\$411,931	\$27,896	6.34%
Purchased / Contracted Services	\$2,239,478	(\$204,640)	\$1,942,100	\$1,737,460	\$502,018	22.42%
Supplies	\$152	\$2,751	\$153	\$2,904	(\$2,752)	(1,810.66%)
Capital Outlays	\$221,709	\$74,517	\$2,046,087	\$2,120,604	(\$1,898,895)	(856.48%)
Interfund / Interdepartmental Charges	\$0	\$0	\$0	\$0	\$0	0.00%
Depreciation And Amortization	\$0	\$0	\$0	\$0	\$0	0.00%
Other Costs	\$0	\$0	\$0	\$0	\$0	0.00%
Debt Service	\$0	\$0	\$0	\$0	\$0	0.00%
Conversion / Summary	\$2,134,046	\$0	\$0	\$0	\$2,134,046	100.00%
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	0.00%
Expenses	\$5,035,212	(\$45,311)	\$4,318,211	\$4,272,899	\$762,313	15.14%

	Variance Explanation
Personnel Services And Employee Benefits	As of September 30, 2013, there were 6 vacancies.
Purchased / Contracted Services	Projected surplus due to various cost saving efforts such as contract consolidation.
Supplies	This line represents the expense capture for the 311 Call Center project (start up and build out).
Capital Outlays	This line represents the expense capture for the 311 Call Center project (start up and build out).
Interfund / Interdepartmental Charges	N/A
Depreciation And Amortization	N/A
Other Costs	N/A
Debt Service	N/A
Conversion / Summary	This line represents the previous fiscal year balance for the 311 Call Center project.
Other Financing Uses	N/A



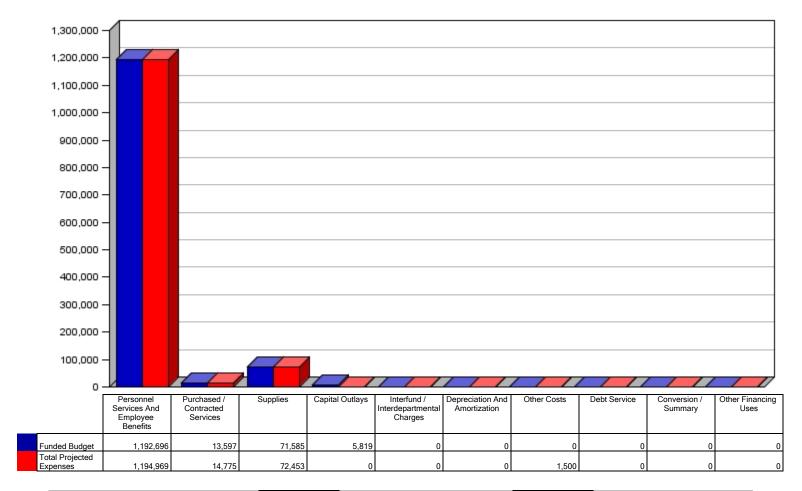
Account	FY14 Funded Budget	YTD Actual	Projected Expenses	Total Projected Expenses	Variance (\$)	Variance (%)
Personnel Services And Employee Benefits	\$1,825,369	\$429,550	\$1,345,019	\$1,774,569	\$50,800	2.78%
Purchased / Contracted Services	\$5,436,550	\$271,969	\$5,034,131	\$5,306,100	\$130,450	2.40%
Supplies	\$19,550	\$2,522	\$17,028	\$19,550	\$0	0.00%
Capital Outlays	\$0	\$0	\$0	\$0	\$0	0.00%
Interfund / Interdepartmental Charges	\$0	\$0	\$0	\$0	\$0	0.00%
Depreciation And Amortization	\$0	\$0	\$0	\$0	\$0	0.00%
Other Costs	\$2,500	\$0	\$2,500	\$2,500	\$0	(0.01%)
Debt Service	\$0	\$0	\$0	\$0	\$0	0.00%
Conversion / Summary	\$0	\$0	\$0	\$0	\$0	0.00%
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	0.00%
Expenses	\$7,283,969	\$704,041	\$6,398,678	\$7,102,719	\$181,250	2.49%

	Variance Explanation
Personnel Services And Employee Benefits	As of September 30, 2013, the Department of Law had one (1) vacant position
Purchased / Contracted Services	Surplus due to lower than expected outside counsel expenses
Supplies	Projected to spend within budget
Capital Outlays	N/A
Interfund / Interdepartmental Charges	N/A
Depreciation And Amortization	N/A
Other Costs	Projected to spend within budget
Debt Service	N/A
Conversion / Summary	N/A
Other Financing Uses	N/A



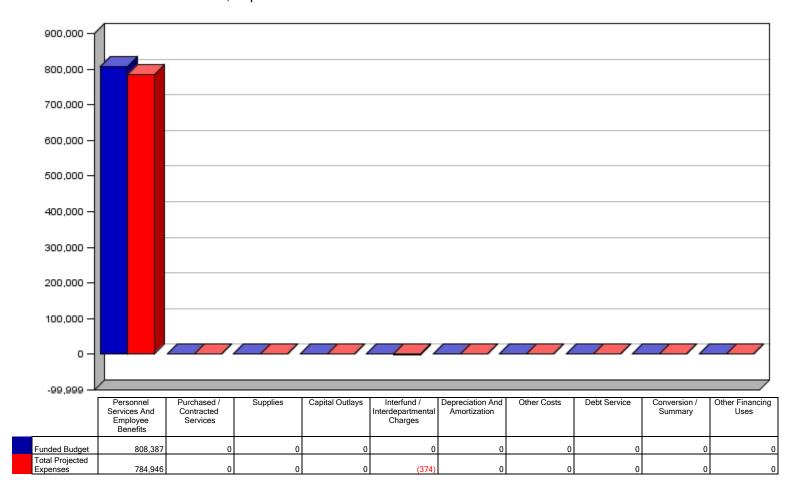
Account	FY14 Funded Budget	YTD Actual	Projected Expenses	Total Projected Expenses	Variance (\$)	Variance (%)
Personnel Services And Employee Benefits	\$909,035	\$209,862	\$681,776	\$891,638	\$17,397	1.91%
Purchased / Contracted Services	\$137,394	\$39,176	\$112,080	\$151,256	(\$13,862)	(10.09%)
Supplies	\$13,861	\$122	\$13,093	\$13,214	\$647	4.66%
Capital Outlays	\$0	\$0	\$0	\$0	\$0	0.00%
Interfund / Interdepartmental Charges	\$0	\$0	\$0	\$0	\$0	0.00%
Depreciation And Amortization	\$0	\$0	\$0	\$0	\$0	0.00%
Other Costs	\$125,000	\$0	\$93,750	\$93,750	\$31,250	25.00%
Debt Service	\$0	\$0	\$0	\$0	\$0	0.00%
Conversion / Summary	\$0	\$0	\$0	\$0	\$0	0.00%
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	0.00%
Expenses	\$1,185,290	\$249,160	\$900,699	\$1,149,858	\$35,432	2.99%

	Variance Explanation
	variance Explanation
Personnel Services And Employee Benefits	As of September 30, 2013, the Department of Finance had 1 vacant position.
Purchased / Contracted Services	Trending over-budget due to unexpected invoices; funding will be moved in 2nd quarter to cover deficits.
Supplies	Projected to spend within budget
Capital Outlays	N/A
Interfund / Interdepartmental Charges	N/A
Depreciation And Amortization	N/A
Other Costs	Trending under budget due to expenditures being managed to required compensating bank balances.
Debt Service	N/A
Conversion / Summary	N/A
Other Financing Uses	N/A



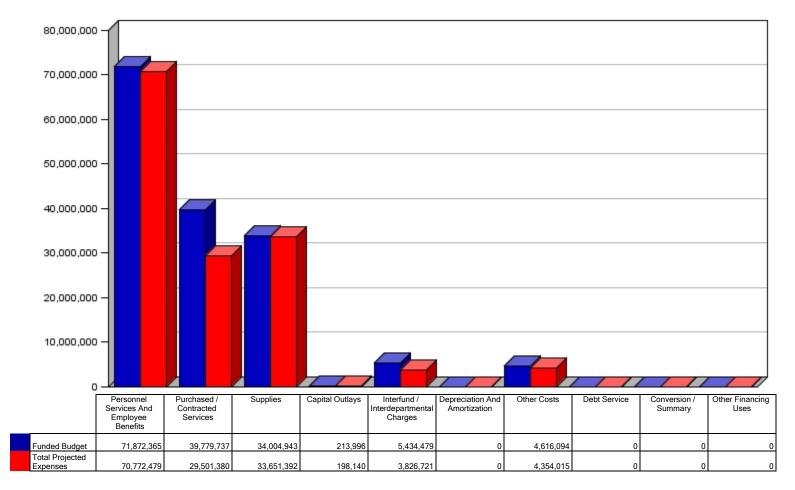
Account	FY14 Funded Budget	YTD Actual	Projected Expenses	Total Projected Expenses	Variance (\$)	Variance (%)
Personnel Services And Employee Benefits	\$1,192,696	\$291,462	\$903,507	\$1,194,969	(\$2,273)	(0.19%)
Purchased / Contracted Services	\$13,597	\$256	\$14,519	\$14,775	(\$1,178)	(8.66%)
Supplies	\$71,585	\$1,314	\$71,139	\$72,453	(\$868)	(1.21%)
Capital Outlays	\$5,819	\$0	\$0	\$0	\$5,819	100.00%
Interfund / Interdepartmental Charges	\$0	\$0	\$0	\$0	\$0	0.00%
Depreciation And Amortization	\$0	\$0	\$0	\$0	\$0	0.00%
Other Costs	\$0	\$0	\$1,500	\$1,500	(\$1,500)	0.00%
Debt Service	\$0	\$0	\$0	\$0	\$0	0.00%
Conversion / Summary	\$0	\$0	\$0	\$0	\$0	0.00%
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	0.00%
Expenses	\$1,283,697	\$293,033	\$990,665	\$1,283,697	\$0	0.00%

	Variance Explanation
Personnel Services And Employee Benefits	As of September 30, 2013 the Department of Procurement had 3 vacant positions. Deficit due to funding of extra help positions.
Purchased / Contracted Services	Variances due to purchase/contract services are more than anticipated.
Supplies	Variances due to supplies are more than anticipated.
Capital Outlays	Budget Adjustment to move capital outlay funds to cover extra help and contractual services.
Interfund / Interdepartmental Charges	N/A
Depreciation And Amortization	N/A
Other Costs	Future expense expected for Hearing Officers for legal disputes.
Debt Service	N/A
Conversion / Summary	N/A
Other Financing Uses	N/A



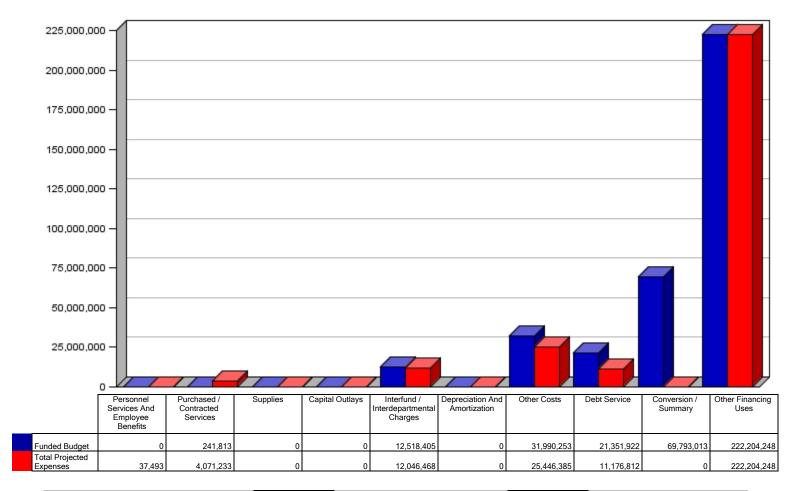
Account	FY14 Funded Budget	YTD Actual	Projected Expenses	Total Projected Expenses	Variance (\$)	Variance (%)
Personnel Services And Employee Benefits	\$808,387	\$178,656	\$606,290	\$784,946	\$23,441	2.90%
Purchased / Contracted Services	\$0	\$0	\$0	\$0	\$0	0.00%
Supplies	\$0	\$0	\$0	\$0	\$0	0.00%
Capital Outlays	\$0	\$0	\$0	\$0	\$0	0.00%
Interfund / Interdepartmental Charges	\$0	\$0	(\$374)	(\$374)	\$374	0.00%
Depreciation And Amortization	\$0	\$0	\$0	\$0	\$0	0.00%
Other Costs	\$0	\$0	\$0	\$0	\$0	0.00%
Debt Service	\$0	\$0	\$0	\$0	\$0	0.00%
Conversion / Summary	\$0	\$0	\$0	\$0	\$0	0.00%
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	0.00%
Expenses	\$808,387	\$178,656	\$605,916	\$784,573	\$23,814	2.95%

	Variance Explanation
Personnel Services And Employee Benefits	As of September 30, 2013, the Department of Public Works had three (3) vacant positions.
Purchased / Contracted Services	N/A
Supplies	N/A
Capital Outlays	N/A
Interfund / Interdepartmental Charges	N/A
Depreciation And Amortization	N/A
Other Costs	N/A
Debt Service	N/A
Conversion / Summary	N/A
Other Financing Uses	N/A



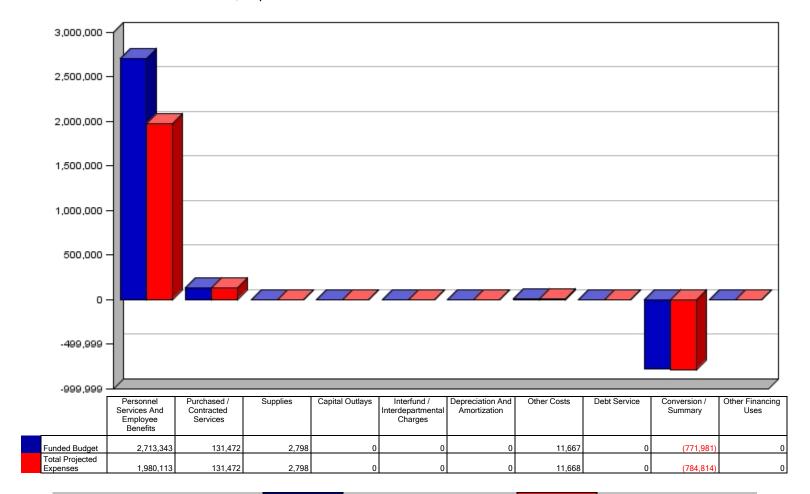
Account	FY14 Funded Budget	YTD Actual	Projected Expenses	Total Projected Expenses	Variance (\$)	Variance (%)
Personnel Services And Employee Benefits	3	\$16,868,205	\$53,904,274		\$1,099,886	1.53%
Purchased / Contracted Services	\$39,779,737	\$985,220	\$28,516,160	\$29,501,380	\$10,278,357	25.84%
Supplies	\$34,004,943	\$7,953,849	\$25,697,542	\$33,651,392	\$353,551	1.04%
Capital Outlays	\$213,996	\$0	\$198,140	\$198,140	\$15,856	7.41%
Interfund / Interdepartmental Charges	\$5,434,479	\$1,337,983	\$2,488,737	\$3,826,721	\$1,607,758	29.58%
Depreciation And Amortization	\$0	\$0	\$0	\$0	\$0	0.00%
Other Costs	\$4,616,094	\$470,584	\$3,883,431	\$4,354,015	\$262,079	5.68%
Debt Service	\$0	\$0	\$0	\$0	\$0	0.00%
Conversion / Summary	\$0	\$0	\$0	\$0	\$0	0.00%
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	0.00%
Expenses	\$155,921,614	\$27,615,842	\$114,688,284	\$142,304,126	\$13,617,488	8.73%

	Variance Explanation
Personnel Services And Employee Benefits	As of September 30, 2013, the Department of Watershed Management had 339 vacant positions.
Purchased / Contracted Services	Variance due to less than anticipated repairs and maintenance expenses.
Supplies	Variance due to supplies less than anticipated.
Capital Outlays	Variance due to capital outlay cost less than anticipated.
Interfund / Interdepartmental Charges	Variance due to projected motor fuel and equipment charges for the department
Depreciation And Amortization	N/A
Other Costs	Other costs are on target
Debt Service	N/A
Conversion / Summary	N/A
Other Financing Uses	N/A



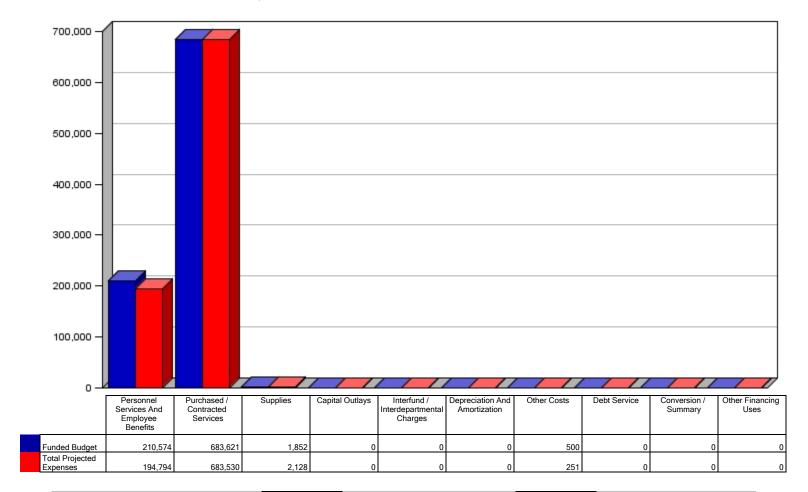
Account	FY14 Funded Budget	YTD Actual	Projected Expenses	Total Projected Expenses	Variance (\$)	Variance (%)
Personnel Services And Employee Benefits	\$0	\$37,493	\$0	\$37,493	(\$37,493)	0.00%
Purchased / Contracted Services	\$241,813	\$3,889,873	\$181,360	\$4,071,233	(\$3,829,420)	(1,583.63%)
Supplies	\$0	\$0	\$0	\$0	\$0	0.00%
Capital Outlays	\$0	\$0	\$0	\$0	\$0	0.00%
Interfund / Interdepartmental Charges	\$12,518,405	\$2,113,319	\$9,933,149	\$12,046,468	\$471,937	3.77%
Depreciation And Amortization	\$0	\$0	\$0	\$0	\$0	0.00%
Other Costs	\$31,990,253	\$6,100,465	\$19,345,920	\$25,446,385	\$6,543,868	20.46%
Debt Service	\$21,351,922	\$2,452,649	\$8,724,163	\$11,176,812	\$10,175,110	47.65%
Conversion / Summary	\$69,793,013	\$0	\$0	\$0	\$69,793,013	100.00%
Other Financing Uses	\$222,204,248	\$15,151,915	\$207,052,333	\$222,204,248	\$0	0.00%
Expenses	\$358,099,654	\$29,745,714	\$245,236,924	\$274,982,638	\$83,117,016	23.21%

	Variance Explanation
Personnel Services And Employee Benefits	Variance attributed to unanticipated worker's compensation expense.
Purchased / Contracted Services	Variance attributed to funding for DWM portion of Oracle contractual agreement.
Supplies	N/A
Capital Outlays	N/A
Interfund / Interdepartmental Charges	Surplus due to funding for indirect cost charges less than anticipated
Depreciation And Amortization	N/A
Other Costs	Surplus due to funding for PILOT/Franchise fees, retiree benefits and bad debt less than anticipated
Debt Service	Surplus due to GEFA loan principal, interest payments and associated fees less than anticipated
Conversion / Summary	DWM Fund-wide reserve
Other Financing Uses	DWM debt service payment are on target



Account	FY14 Funded Budget	YTD Actual	Projected Expenses	Total Projected Expenses	Variance (\$)	Variance (%)
Personnel Services And Employee Benefits	\$2,713,343	\$580,642	\$1,399,471	\$1,980,113	\$733,230	27.02%
Purchased / Contracted Services	\$131,472	\$6,980	\$124,492	\$131,472	\$0	0.00%
Supplies	\$2,798	\$0	\$2,798	\$2,798	\$0	0.01%
Capital Outlays	\$0	\$0	\$0	\$0	\$0	0.00%
Interfund / Interdepartmental Charges	\$0	\$0	\$0	\$0	\$0	0.00%
Depreciation And Amortization	\$0	\$0	\$0	\$0	\$0	0.00%
Other Costs	\$11,667	\$322	\$11,346	\$11,668	(\$1)	(0.01%)
Debt Service	\$0	\$0	\$0	\$0	\$0	0.00%
Conversion / Summary	(\$771,981)	\$0	(\$784,814)	(\$784,814)	\$12,833	1.66%
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	0.00%
Expenses	\$2,087,299	\$587,944	\$753,294	\$1,341,237	\$746,062	35.74%

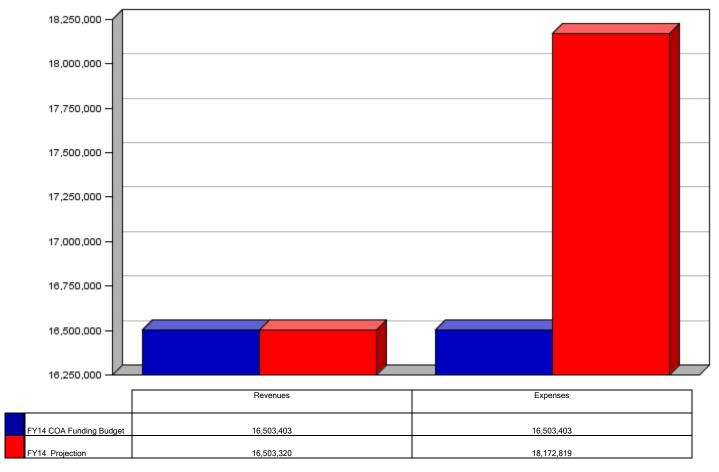
	Variance Explanation
Personnel Services And Employee Benefits	As of September 30, 2013 the Department of Human Resources had 9 vacant positions.
Purchased / Contracted Services	Projected to spend within budget
Supplies	Projected to spend within budget
Capital Outlays	N/A
Interfund / Interdepartmental Charges	N/A
Depreciation And Amortization	N/A
Other Costs	Projected to spend within budget
Debt Service	N/A
Conversion / Summary	Department of Watershed mandatory reduction
Other Financing Uses	N/A



Account	FY14 Funded Budget	YTD Actual	Projected Expenses	Total Projected Expenses	Variance (\$)	Variance (%)
Personnel Services And Employee Benefits	\$210,574	\$45,199	\$149,596	\$194,794	\$15,780	7.49%
Purchased / Contracted Services	\$683,621	\$49,719	\$633,810	\$683,530	\$91	0.01%
Supplies	\$1,852	\$505	\$1,622	\$2,128	(\$276)	(14.90%)
Capital Outlays	\$0	\$0	\$0	\$0	\$0	0.00%
Interfund / Interdepartmental Charges	\$0	\$0	\$0	\$0	\$0	0.00%
Depreciation And Amortization	\$0	\$0	\$0	\$0	\$0	0.00%
Other Costs	\$500	\$50	\$201	\$251	\$249	49.80%
Debt Service	\$0	\$0	\$0	\$0	\$0	0.00%
Conversion / Summary	\$0	\$0	\$0	\$0	\$0	0.00%
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	0.00%
Expenses	\$896,547	\$95,473	\$785,229	\$880,703	\$15,844	1.77%

	Variance Explanation
Personnel Services And Employee Benefits	As of September 30, 2013, the Auditor's Office had 1 (split funded) vacancy. Savings will be used to fund contract staffing.
Purchased / Contracted Services	Personnel savings to be used for contract staffing and website improvements.
Supplies	Projected to spend within budget.
Capital Outlays	N/A
Interfund / Interdepartmental Charges	N/A
Depreciation And Amortization	N/A
Other Costs	Projected to spend within budget
Debt Service	N/A
Conversion / Summary	N/A
Other Financing Uses	N/A

# Emergency Telephone System BUDGET VARIANCE ANALYSIS AND PROJECTION



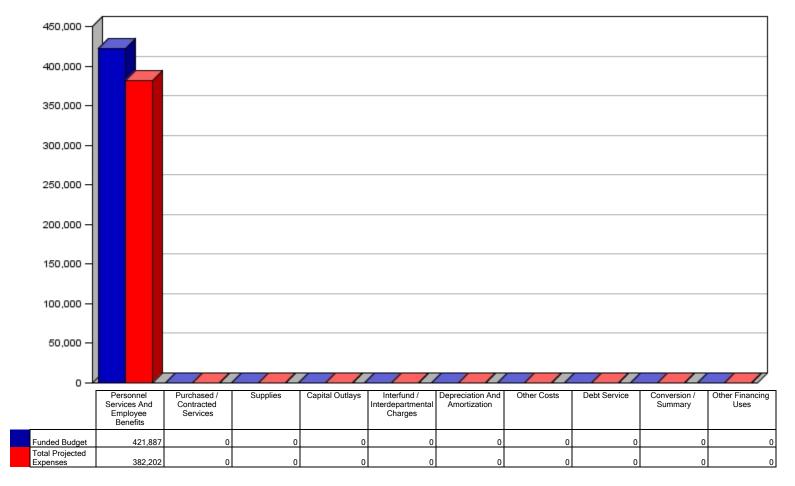
Account	Actual Y-T-D(Sep)	Actual Y-T-D(Sep)	COA Funding Budget YearTotal	Actual Y-T-D(Sep)	Projected Expenses YearTotal	Variance (\$)	Variance (%)
	FY12	FY13	FY14	FY14	FY14		
Revenues	\$2,456,838	\$2,336,015	\$16,503,403	\$2,472,987	\$16,503,320	(\$83)	0.00%
Expenses	\$5,499,353	\$5,751,511	\$16,503,403	\$4,944,630	\$18,172,819	(\$1,669,416)	10.12%
Surplus (Deficit)	(\$3,042,515)	(\$3,415,495)	\$0	(\$2,471,643)	(\$1,669,499)	(\$1,669,499)	0.00%

#### Major Revenue Variances:

E911 projected revenues of \$10.3MM and subsidy transfer of \$6.1MM from the General Fund.

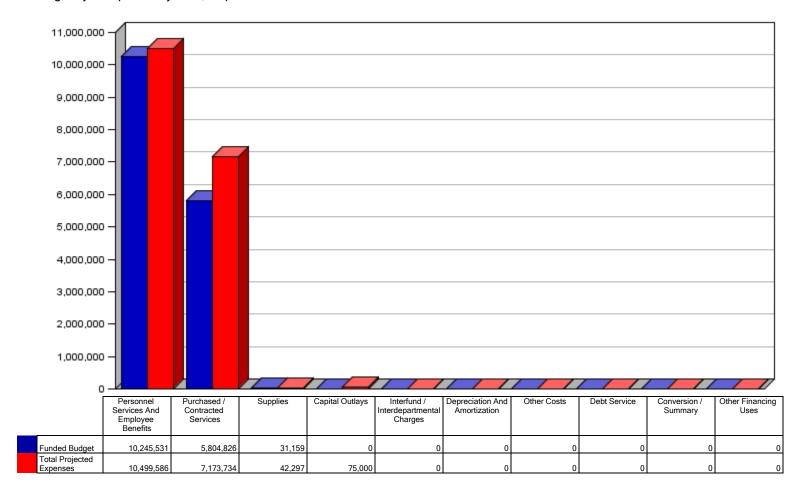
#### Major Expenditure Variances:

Variance is due to increase with software agreements and (NICE) Neptune Intelligence Computer Engineering upgrade.



Account	FY14 Funded Budget	YTD Actual	Projected Expenses	Total Projected Expenses	Variance (\$)	Variance (%)
Personnel Services And Employee Benefits	\$421,887	\$65,786	\$316,416	\$382,202	\$39,685	9.41%
Purchased / Contracted Services	\$0	\$0	\$0	\$0	\$0	0.00%
Supplies	\$0	\$0	\$0	\$0	\$0	0.00%
Capital Outlays	\$0	\$0	\$0	\$0	\$0	0.00%
Interfund / Interdepartmental Charges	\$0	\$0	\$0	\$0	\$0	0.00%
Depreciation And Amortization	\$0	\$0	\$0	\$0	\$0	0.00%
Other Costs	\$0	\$0	\$0	\$0	\$0	0.00%
Debt Service	\$0	\$0	\$0	\$0	\$0	0.00%
Conversion / Summary	\$0	\$0	\$0	\$0	\$0	0.00%
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	0.00%
Expenses	\$421,887	\$65,786	\$316,416	\$382,202	\$39,685	9.41%

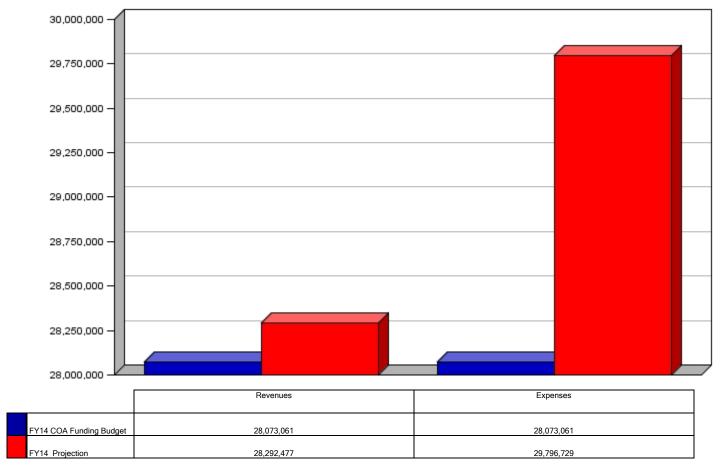
	Variance Explanation
Personnel Services And Employee Benefits	As of September 30, 2013, there were 2 vacancies.
Purchased / Contracted Services	N/A
Supplies	N/A
Capital Outlays	N/A
Interfund / Interdepartmental Charges	N/A
Depreciation And Amortization	N/A
Other Costs	N/A
Debt Service	N/A
Conversion / Summary	N/A
Other Financing Uses	N/A



Account	FY14 Funded Budget	YTD Actual	Projected Expenses	Total Projected Expenses	Variance (\$)	Variance (%)
Personnel Services And Employee Benefits	\$10,245,531	\$2,557,878	\$7,941,708	\$10,499,586	(\$254,055)	(2.48%)
Purchased / Contracted Services	\$5,804,826	\$2,312,173	\$4,861,561	\$7,173,734	(\$1,368,908)	(23.58%)
Supplies	\$31,159	\$8,793	\$33,504	\$42,297	(\$11,138)	(35.74%)
Capital Outlays	\$0	\$0	\$75,000	\$75,000	(\$75,000)	0.00%
Interfund / Interdepartmental Charges	\$0	\$0	\$0	\$0	\$0	0.00%
Depreciation And Amortization	\$0	\$0	\$0	\$0	\$0	0.00%
Other Costs	\$0	\$0	\$0	\$0	\$0	0.00%
Debt Service	\$0	\$0	\$0	\$0	\$0	0.00%
Conversion / Summary	\$0	\$0	\$0	\$0	\$0	0.00%
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	0.00%
Expenses	\$16,081,516	\$4,878,844	\$12,911,773	\$17,790,617	(\$1,709,101)	(10.63%)

	Variance Explanation
Personnel Services And Employee Benefits	Variance is due to overtime to insure coverage due to 13 vacancies as of September 30, 2013.
Purchased / Contracted Services	Variance is due to an increase in software agreements and office space lease.
Supplies	Variance is due to a need for computers and printers.
Capital Outlays	Variance is due to NICE (Neptune Intelligence Computer Engineering) upgrade with Motorola system.
Interfund / Interdepartmental Charges	N/A
Depreciation And Amortization	N/A
Other Costs	N/A
Debt Service	N/A
Conversion / Summary	N/A
Other Financing Uses	N/A

# Fleet Service Fund BUDGET VARIANCE ANALYSIS AND PROJECTION



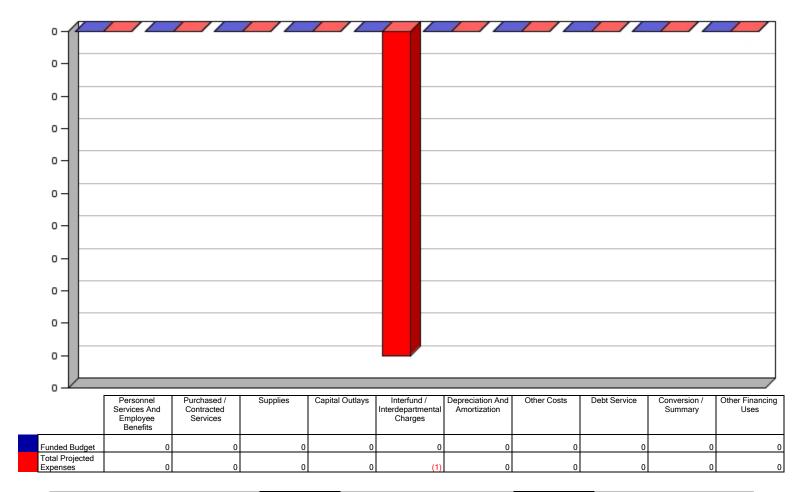
Account	Actual Y-T-D(Sep)	Actual Y-T-D(Sep)	COA Funding Budget YearTotal	Actual Y-T-D(Sep)	Projected Expenses YearTotal	Variance (\$)	Variance (%)
	FY12	FY13	FY14	FY14	FY14		
Revenues	\$7,534,453	\$6,710,921	\$28,073,061	\$7,237,682	\$28,292,477	\$219,416	0.78%
Expenses	\$9,392,990	\$7,810,367	\$28,073,061	\$8,540,540	\$29,796,729	(\$1,723,668)	6.14%
Surplus (Deficit)	(\$1,858,538)	(\$1,099,446)	\$0	(\$1,302,858)	(\$1,504,252)	(\$1,504,252)	0.00%

#### Major Revenue Variances:

As of September 30, 2013, the Fleet Service Fund generated \$7.2M in revenues and anticipates revenue will be on par with anticipations.

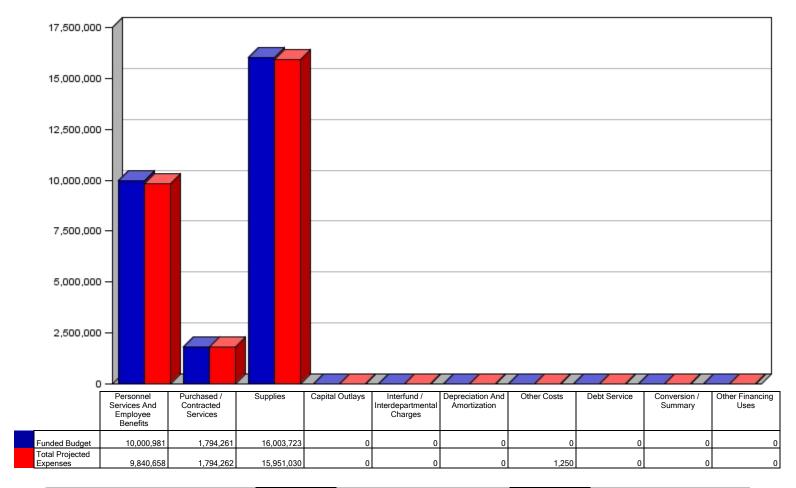
#### Major Expenditure Variances:

Motor, Fuel and Repairs and Indirect Cost expenses are trending higher than expected, slightly offset by seven (7) vacant positions. and spending conservatively in purchases services and supplies, all funds allocated will be utilized.



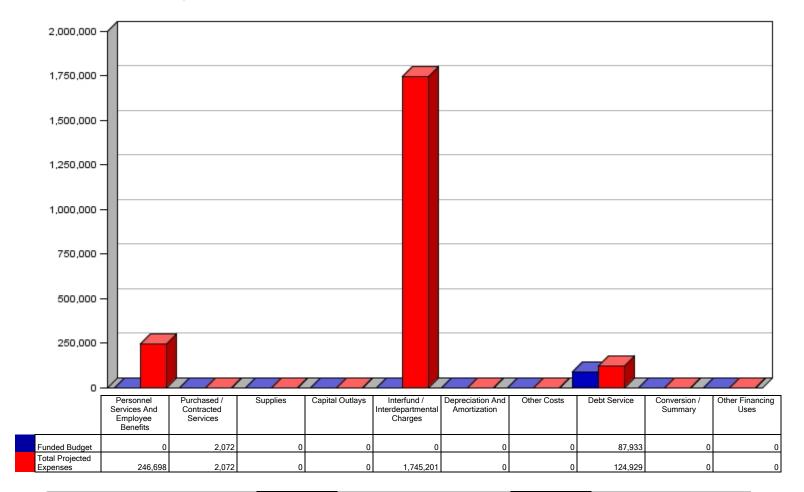
Account	FY14 Funded Budget	YTD Actual	Projected Expenses	Total Projected Expenses	Variance (\$)	Variance (%)
Personnel Services And Employee Benefits	\$0	\$246,698	(\$246,698)	\$0	\$0	0.00%
Purchased / Contracted Services	\$0	\$0	\$0	\$0	\$0	0.00%
Supplies	\$0	\$0	\$0	\$0	\$0	0.00%
Capital Outlays	\$0	\$0	\$0	\$0	\$0	0.00%
Interfund / Interdepartmental Charges	\$0	\$942,893	(\$942,893)	(\$1)	\$1	0.00%
Depreciation And Amortization	\$0	\$0	\$0	\$0	\$0	0.00%
Other Costs	\$0	\$0	\$0	\$0	\$0	0.00%
Debt Service	\$0	\$0	\$0	\$0	\$0	0.00%
Conversion / Summary	\$0	\$0	\$0	\$0	\$0	0.00%
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	0.00%
Expenses	\$0	\$1,189,590	(\$1,189,591)	(\$1)	\$1	0.00%

	Variance Explanation
Personnel Services And Employee Benefits	Journal Entry posted to incorrect dept/org. Will be corrected in 2nd Quarter.
Purchased / Contracted Services	N/A
Supplies	N/A
Capital Outlays	N/A
Interfund / Interdepartmental Charges	Journal Entry posted to incorrect dept/org. Will be corrected in 2nd Quarter.
Depreciation And Amortization	N/A
Other Costs	N/A
Debt Service	N/A
Conversion / Summary	N/A
Other Financing Uses	N/A



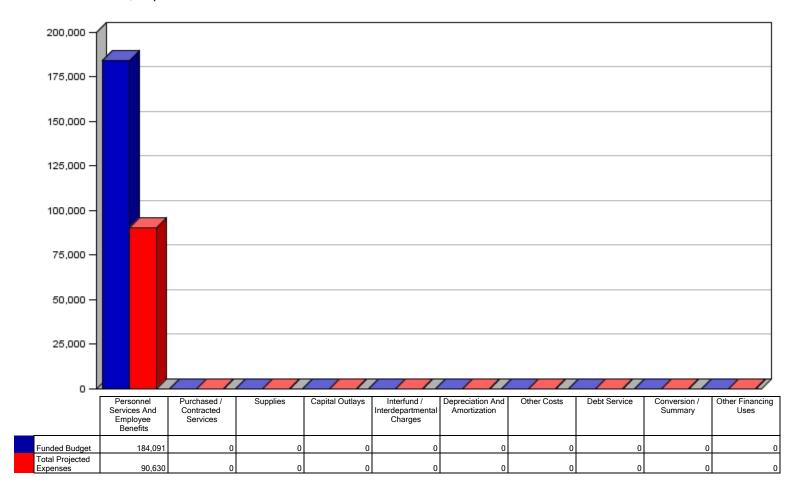
Account	FY14 Funded Budget	YTD Actual	Projected Expenses	Total Projected Expenses	Variance (\$)	Variance (%)
Personnel Services And Employee Benefits	\$10,000,981	\$2,572,358	\$7,268,300	\$9,840,658	\$160,323	1.60%
Purchased / Contracted Services	\$1,794,261	\$726,028	\$1,068,233	\$1,794,262	(\$1)	0.00%
Supplies	\$16,003,723	\$3,878,038	\$12,072,992	\$15,951,030	\$52,693	0.33%
Capital Outlays	\$0	\$0	\$0	\$0	\$0	0.00%
Interfund / Interdepartmental Charges	\$0	\$0	\$0	\$0	\$0	0.00%
Depreciation And Amortization	\$0	\$0	\$0	\$0	\$0	0.00%
Other Costs	\$0	\$1,250	\$0	\$1,250	(\$1,250)	0.00%
Debt Service	\$0	\$0	\$0	\$0	\$0	0.00%
Conversion / Summary	\$0	\$0	\$0	\$0	\$0	0.00%
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	0.00%
Expenses	\$27,798,965	\$7,177,674	\$20,409,526	\$27,587,200	\$211,765	0.76%

	Variance Explanation
Personnel Services And Employee Benefits	As of September 30, 2013, the Department of Fleet Management had seven (7) vacant positions.
Purchased / Contracted Services	N/A
Supplies	Projected saving due to Supplies less than anticipated.
Capital Outlays	N/A
Interfund / Interdepartmental Charges	N/A
Depreciation And Amortization	N/A
Other Costs	Variance mainly due to consent order fines for Northside Drive /Hill St not budgeted.
Debt Service	N/A
Conversion / Summary	N/A
Other Financing Uses	N/A



Account	FY14 Funded Budget	YTD Actual	Projected Expenses	Total Projected Expenses	Variance (\$)	Variance (%)
Personnel Services And Employee Benefits	\$0	\$0	\$246,698	\$246,698	(\$246,698)	0.00%
Purchased / Contracted Services	\$2,072	\$0	\$2,072	\$2,072	\$0	0.00%
Supplies	\$0	\$0	\$0	\$0	\$0	0.00%
Capital Outlays	\$0	\$0	\$0	\$0	\$0	0.00%
Interfund / Interdepartmental Charges	\$0	\$82,309	\$1,662,893	\$1,745,201	(\$1,745,201)	0.00%
Depreciation And Amortization	\$0	\$0	\$0	\$0	\$0	0.00%
Other Costs	\$0	\$0	\$0	\$0	\$0	0.00%
Debt Service	\$87,933	\$90,957	\$33,972	\$124,929	(\$36,996)	(42.07%)
Conversion / Summary	\$0	\$0	\$0	\$0	\$0	0.00%
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	0.00%
Expenses	\$90,005	\$173,266	\$1,945,635	\$2,118,901	(\$2,028,896)	(2,254.20%)

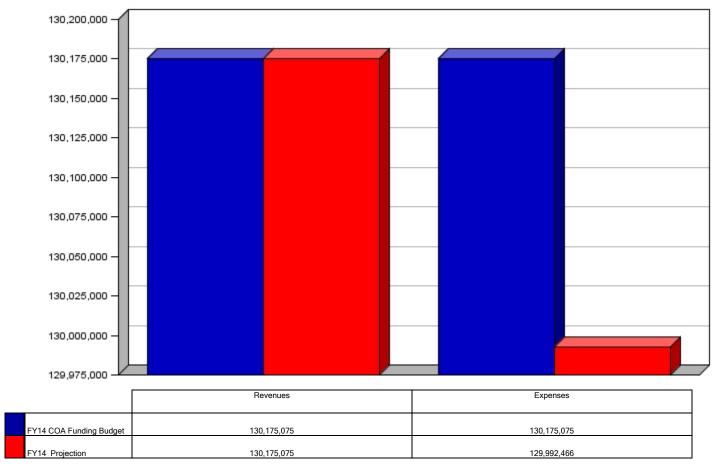
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	Variance Explanation
Personnel Services And Employee Benefits	N/A
Purchased / Contracted Services	N/A
Supplies	N/A
Capital Outlays	N/A
Interfund / Interdepartmental Charges	Variance is due to indirect cost charges being charged but not budgeted.
Depreciation And Amortization	N/A
Other Costs	N/A
Debt Service	Variance is due to accruals for interest allocations higher than anticipated.
Conversion / Summary	N/A
Other Financing Uses	N/A



Account	FY14 Funded Budget	YTD Actual	Projected Expenses	Total Projected Expenses	Variance (\$)	Variance (%)
Personnel Services And Employee Benefits	\$184,091	\$0	\$90,630	\$90,630	\$93,461	50.77%
Purchased / Contracted Services	\$0	\$0	\$0	\$0	\$0	0.00%
Supplies	\$0	\$0	\$0	\$0	\$0	0.00%
Capital Outlays	\$0	\$0	\$0	\$0	\$0	0.00%
Interfund / Interdepartmental Charges	\$0	\$0	\$0	\$0	\$0	0.00%
Depreciation And Amortization	\$0	\$0	\$0	\$0	\$0	0.00%
Other Costs	\$0	\$0	\$0	\$0	\$0	0.00%
Debt Service	\$0	\$0	\$0	\$0	\$0	0.00%
Conversion / Summary	\$0	\$0	\$0	\$0	\$0	0.00%
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	0.00%
Expenses	\$184,091	\$0	\$90,630	\$90,630	\$93,461	50.77%

	Variance Explanation
Personnel Services And Employee Benefits	As of September 30, 2013, the Department of Human Resources had 2 vacant positions.
Purchased / Contracted Services	N/A
Supplies	N/A
Capital Outlays	N/A
Interfund / Interdepartmental Charges	N/A
Depreciation And Amortization	N/A
Other Costs	N/A
Debt Service	N/A
Conversion / Summary	N/A
Other Financing Uses	N/A

# Group Insurance Fund BUDGET VARIANCE ANALYSIS AND PROJECTION



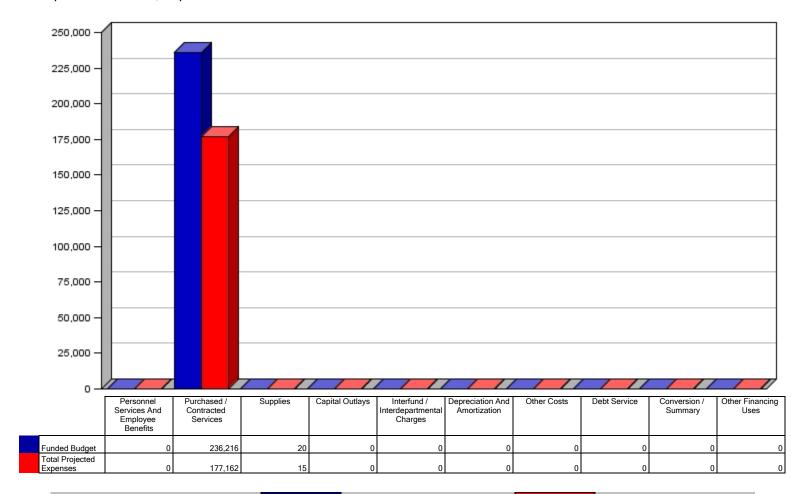
Account	Actual Y-T-D(Sep)	Actual Y-T-D(Sep)	COA Funding Budget YearTotal	Actual Y-T-D(Sep)	Projected Expenses YearTotal	Variance (\$)	Variance (%)
	FY12	FY13	FY14	FY14	FY14		
Revenues	\$32,383,685	\$34,816,259	\$130,175,075	\$33,185,671	\$130,175,075	\$0	0.00%
Expenses	\$28,358,702	\$30,534,586	\$130,175,075	\$28,672,465	\$129,992,466	\$182,609	0.14%
Surplus (Deficit)	\$4,024,983	\$4,281,673	\$0	\$4,513,206	\$182,609	\$182,609	0.00%

#### Major Revenue Variances:

The Group Insurance Fund is funded through employer and employee contributions. The funding is used to pay for medical claims because the City is self-funded and the contracts for the medical providers act as Administrators over the insurance program. Currently for FY14, Group Insurance revenue is projected to be \$130.1M.

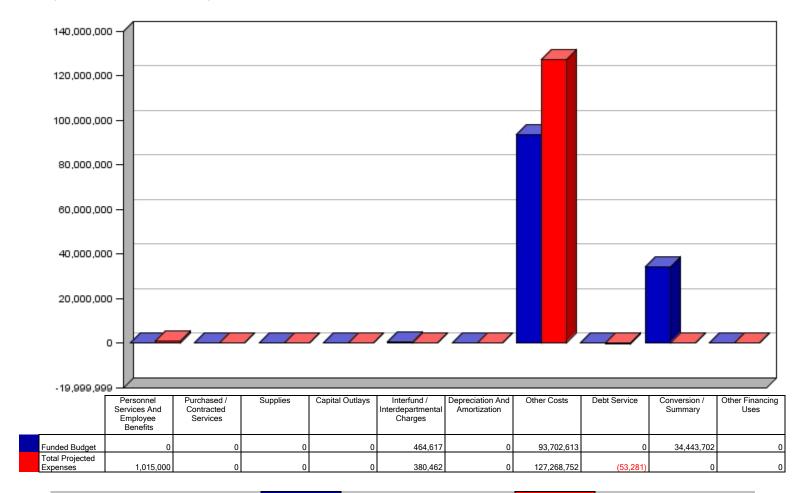
#### Major Expenditure Variances:

Currently, for FY14, Group Insurance expenditures are projected to be \$129.9M.



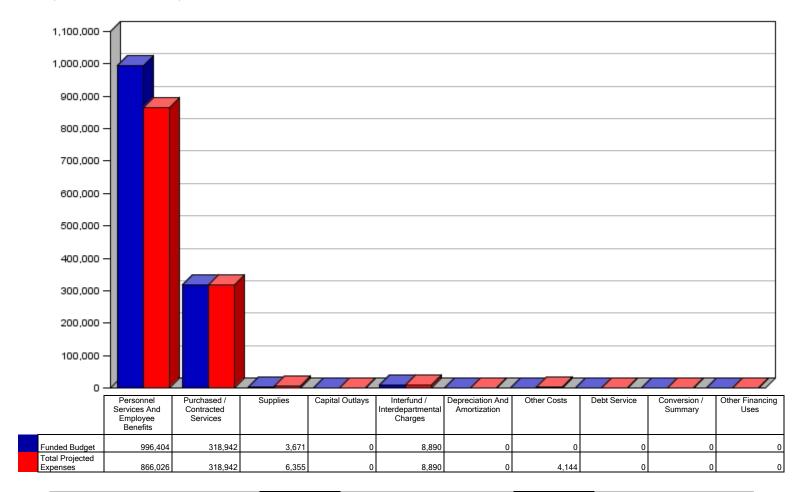
Account	FY14 Funded Budget	YTD Actual	Projected Expenses	Total Projected Expenses	Variance (\$)	Variance (%)
Personnel Services And Employee Benefits	\$0	\$0	\$0	\$0	\$0	0.00%
Purchased / Contracted Services	\$236,216	\$0	\$177,162	\$177,162	\$59,054	25.00%
Supplies	\$20	\$0	\$15	\$15	\$5	25.00%
Capital Outlays	\$0	\$0	\$0	\$0	\$0	0.00%
Interfund / Interdepartmental Charges	\$0	\$0	\$0	\$0	\$0	0.00%
Depreciation And Amortization	\$0	\$0	\$0	\$0	\$0	0.00%
Other Costs	\$0	\$0	\$0	\$0	\$0	0.00%
Debt Service	\$0	\$0	\$0	\$0	\$0	0.00%
Conversion / Summary	\$0	\$0	\$0	\$0	\$0	0.00%
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	0.00%
Expenses	\$236,236	\$0	\$177,177	\$177,177	\$59,059	25.00%

	Variance Explanation
Personnel Services And Employee Benefits	N/A
Purchased / Contracted Services	Projected to spend within budget.
Supplies	Projected to spend within budget.
Capital Outlays	N/A
Interfund / Interdepartmental Charges	N/A
Depreciation And Amortization	N/A
Other Costs	N/A
Debt Service	N/A
Conversion / Summary	N/A
Other Financing Uses	N/A



Account	FY14 Funded Budget	YTD Actual	Projected Expenses	Total Projected Expenses	Variance (\$)	Variance (%)
Personnel Services And Employee Benefits	\$0	\$1,052,023	(\$37,023)	\$1,015,000	(\$1,015,000)	0.00%
Purchased / Contracted Services	\$0	\$0	\$0	\$0	\$0	0.00%
Supplies	\$0	\$0	\$0	\$0	\$0	0.00%
Capital Outlays	\$0	\$0	\$0	\$0	\$0	0.00%
Interfund / Interdepartmental Charges	\$464,617	\$8,674	\$371,787	\$380,462	\$84,155	18.11%
Depreciation And Amortization	\$0	\$0	\$0	\$0	\$0	0.00%
Other Costs	\$93,702,613	\$27,302,218	\$99,966,535	\$127,268,752	(\$33,566,139)	(35.82%)
Debt Service	\$0	(\$40,450)	(\$12,832)	(\$53,281)	\$53,281	0.00%
Conversion / Summary	\$34,443,702	\$0	\$0	\$0	\$34,443,702	100.00%
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	0.00%
Expenses	\$128,610,932	\$28,322,465	\$100,288,467	\$128,610,932	\$0	0.00%

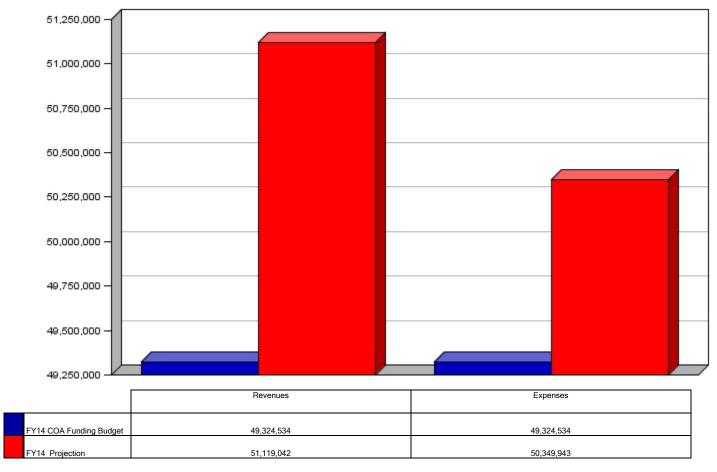
	Variance Explanation
Personnel Services And Employee Benefits	This line item consists of expenses related to voluntary employee/retiree vision care.
Purchased / Contracted Services	N/A
Supplies	N/A
Capital Outlays	N/A
Interfund / Interdepartmental Charges	Variance due to indirect cost monthly allocations less than anticipated.
Depreciation And Amortization	N/A
Other Costs	Variance mainly due to increase in other costs.
Debt Service	Variance is mainly due to posting of estimated cash pool interest allocations.
Conversion / Summary	This amount represents an allocation carried forward from previous fiscal years.
Other Financing Uses	N/A



Account	FY14 Funded Budget	YTD Actual	Projected Expenses	Total Projected Expenses	Variance (\$)	Variance (%)
Personnel Services And Employee Benefits	\$996,404	\$284,675	\$581,351	\$866,026	\$130,378	13.08%
Purchased / Contracted Services	\$318,942	\$56,562	\$262,379	\$318,942	\$0	0.00%
Supplies	\$3,671	\$4,618	\$1,737	\$6,355	(\$2,684)	(73.11%)
Capital Outlays	\$0	\$0	\$0	\$0	\$0	0.00%
Interfund / Interdepartmental Charges	\$8,890	\$0	\$8,890	\$8,890	\$0	0.00%
Depreciation And Amortization	\$0	\$0	\$0	\$0	\$0	0.00%
Other Costs	\$0	\$4,144	\$0	\$4,144	(\$4,144)	0.00%
Debt Service	\$0	\$0	\$0	\$0	\$0	0.00%
Conversion / Summary	\$0	\$0	\$0	\$0	\$0	0.00%
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	0.00%
Expenses	\$1,327,907	\$350,000	\$854,357	\$1,204,357	\$123,550	9.30%

	Variance Explanation
Personnel Services And Employee Benefits	N/A
Purchased / Contracted Services	Projected to spend within budget.
Supplies	Variance due to supplies more than anticipated.
Capital Outlays	N/A
Interfund / Interdepartmental Charges	Projected to spend within budget.
Depreciation And Amortization	N/A
Other Costs	N/A
Debt Service	N/A
Conversion / Summary	N/A
Other Financing Uses	N/A

# Hotel/Motel Tax Fund BUDGET VARIANCE ANALYSIS AND PROJECTION



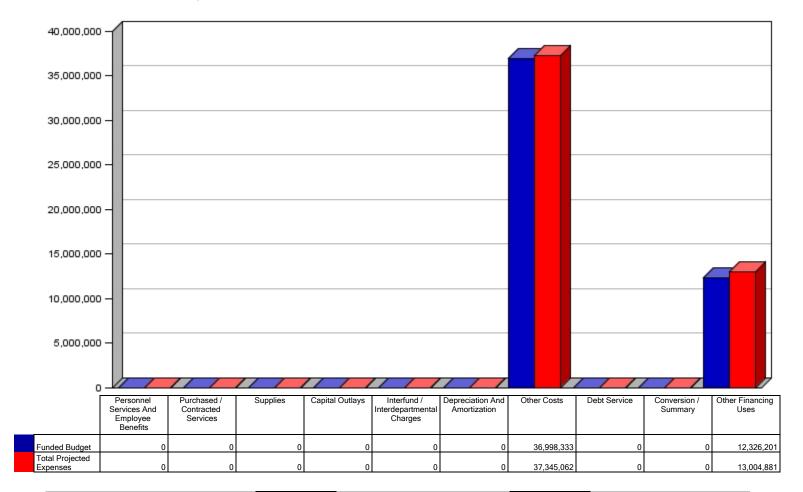
Account	Actual Y-T-D(Sep)	Actual Y-T-D(Sep)	COA Funding Budget YearTotal	Actual Y-T-D(Sep)	Projected Expenses YearTotal	Variance (\$)	Variance (%)
	FY12	FY13	FY14	FY14	FY14		
Revenues	\$10,138,706	\$13,132,499	\$49,324,534	\$14,125,641	\$51,119,042	\$1,794,508	3.64%
Expenses	\$6,982,914	\$8,081,421	\$49,324,534	\$10,484,398	\$50,349,943	(\$1,025,409)	2.08%
Surplus (Deficit)	\$3,155,793	\$5,051,077	\$0	\$3,641,243	\$769,099	\$769,099	0.00%

#### Major Revenue Variances:

Hotel tax revenues are projected to exceed FY14 Anticipations due to improved Occupancy levels and Revenue Per Available Room (RevPar).

#### Major Expenditure Variances:

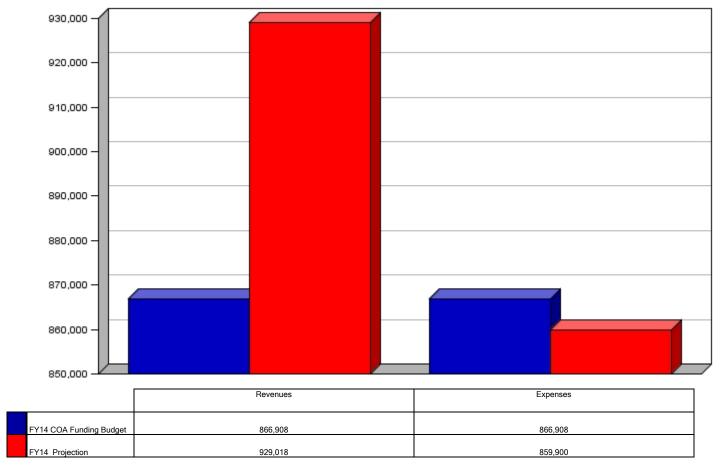
Hotel/Motel Tax Fund expenses are commensurate with revenues.



Account	FY14 Funded Budget	YTD Actual	Projected Expenses	Total Projected Expenses	Variance (\$)	Variance (%)
Personnel Services And Employee Benefits	\$0	\$0	\$0	\$0	\$0	0.00%
Purchased / Contracted Services	\$0	\$0	\$0	\$0	\$0	0.00%
Supplies	\$0	\$0	\$0	\$0	\$0	0.00%
Capital Outlays	\$0	\$0	\$0	\$0	\$0	0.00%
Interfund / Interdepartmental Charges	\$0	\$0	\$0	\$0	\$0	0.00%
Depreciation And Amortization	\$0	\$0	\$0	\$0	\$0	0.00%
Other Costs	\$36,998,333	\$6,983,172	\$30,361,890	\$37,345,062	(\$346,729)	(0.94%)
Debt Service	\$0	\$0	\$0	\$0	\$0	0.00%
Conversion / Summary	\$0	\$0	\$0	\$0	\$0	0.00%
Other Financing Uses	\$12,326,201	\$3,501,226	\$9,503,655	\$13,004,881	(\$678,680)	(5.51%)
Expenses	\$49,324,534	\$10,484,398	\$39,865,545	\$50,349,943	(\$1,025,409)	(2.08%)

	Variance Explanation
Personnel Services And Employee Benefits	N/A
Purchased / Contracted Services	N/A
Supplies	N/A
Capital Outlays	N/A
Interfund / Interdepartmental Charges	N/A
Depreciation And Amortization	N/A
Other Costs	Variance is due to expenses commensurate with revenues.
Debt Service	N/A
Conversion / Summary	N/A
Other Financing Uses	Variance is due to expenditures commensurate with revenues.

# Rental/Motor Vehicle Tax Fund BUDGET VARIANCE ANALYSIS AND PROJECTION



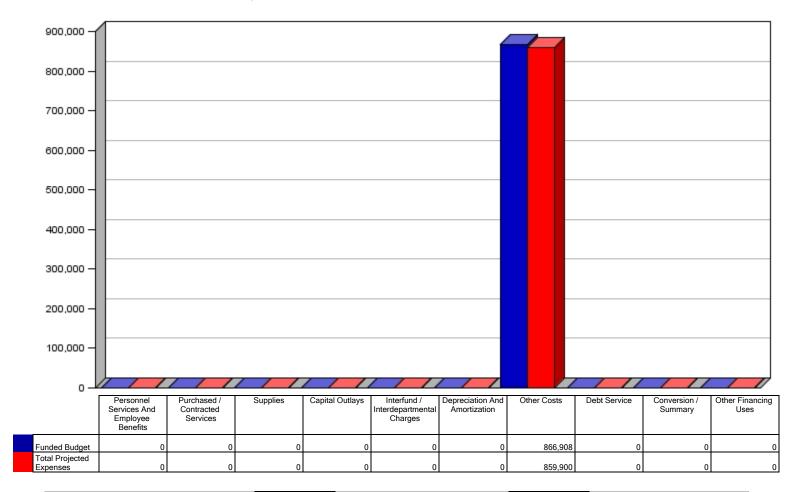
Account	Actual Y-T-D(Sep)	Actual Y-T-D(Sep)	COA Funding Budget YearTotal	Actual Y-T-D(Sep)	Projected Expenses YearTotal	Variance (\$)	Variance (%)
	FY12	FY13	FY14	FY14	FY14		
Revenues	\$179,906	\$219,197	\$866,908	\$278,837	\$929,018	\$62,110	7.16%
Expenses	\$130,786	\$87,058	\$866,908	\$224,975	\$859,900	\$7,008	0.81%
Surplus (Deficit)	\$49,119	\$132,138	\$0	\$53,862	\$69,118	\$69,118	0.00%

#### Major Revenue Variances:

Car rental tax revenues are projected to exceed FY14 Anticipations due to increased business travel.

#### Major Expenditure Variances:

Expenditures are projected to be on par as anticipated.



Account	FY14 Funded Budget	YTD Actual	Projected Expenses	Total Projected Expenses	Variance (\$)	Variance (%)
Personnel Services And Employee Benefits	\$0	\$0	\$0	\$0	\$0	0.00%
Purchased / Contracted Services	\$0	\$0	\$0	\$0	\$0	0.00%
Supplies	\$0	\$0	\$0	\$0	\$0	0.00%
Capital Outlays	\$0	\$0	\$0	\$0	\$0	0.00%
Interfund / Interdepartmental Charges	\$0	\$0	\$0	\$0	\$0	0.00%
Depreciation And Amortization	\$0	\$0	\$0	\$0	\$0	0.00%
Other Costs	\$866,908	\$224,975	\$634,925	\$859,900	\$7,008	0.81%
Debt Service	\$0	\$0	\$0	\$0	\$0	0.00%
Conversion / Summary	\$0	\$0	\$0	\$0	\$0	0.00%
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	0.00%
Expenses	\$866,908	\$224,975	\$634,925	\$859,900	\$7,008	0.81%

,	
	Variance Explanation
Personnel Services And Employee Benefits	N/A
Purchased / Contracted Services	N/A
Supplies	N/A
Capital Outlays	N/A
Interfund / Interdepartmental Charges	N/A
Depreciation And Amortization	N/A
Other Costs	Projected to spend within budget
Debt Service	N/A
Conversion / Summary	N/A
Other Financing Uses	N/A

# Enterprise Funds Cash Pool Reporting – September 2013

Enterpri	se Funds	Investment in Cash Pool (\$ in thousands)				Interest Earnings on Cash Pool (\$ in thousands)			
Fund	Description	Jun-13	Jul-13	Aug-13	Sep-13	Jun-13	Jul-13	Aug-13	Sep-13
5051	Water and Waste Water Revenue	150,052	29,572	63,630	80,362	90	164	54	60
5052	Water and Waste Water Renewal Extension	417,836	566,949	575,590	575,973	249	383	491	433
5401	Solid Waste Services Revenue	(11,358)	3,183	(11,863)	7,346	(7)	(7)	(10)	5
5402	Solid Waste R&E	7,530	15,485	15,443	15,474	4	7	13	12
5501	Airport Revenue	161,596	25,197	43,267	54,394	96	154	37	41
5502	Airport Renewal Extension	527,280	693,061	662,662	656,937	314	471	566	493
5601	Building Permits	18,266	18,705	20,089	21,161	11	17	17	16
	Total	1,271,203	1,352,152	1,368,817	1,411,647	757	1,189	1,168	1,060

# Governmental Funds Cash Pool Reporting – September 2013

Governn	nental Funds	Investment in Cash Pool (\$ in thousands)			Interest Earnings on Cash Pool (\$ in thousands)				
Fund	Description	Jun-13	Jul-13	Aug-13	Sep-13	Jun-13	Jul-13	Aug-13	Sep-13
1001	General Fund	233,038	87,158	150,777	193,506	140	174	129	145
2151	Emergency Telephone System	(22,862)	(1,086)	(17,422)	(18,181)	(13)	(22)	(15)	(14)
2751	Hotel/Motel Tax	199	(195)	586	201	-	-	-	-
2801	Rental/Motor Vehicle Tax	101	54	131	150	-	-	-	-
3101	Annual Bond	336	338	338	339	-	-	-	
3501	Park Improvement	7,505	7,085	6,708	8,846	4	6	6	7
3503	Capital Finance	(6,176)	(1,554)	(7,863)	(8,401)	(4)	(7)	(7)	(6)
3504	Special Assessment	2,704	2,722	2,716	2,661	2	2	2	2
3507	Capital Asset	370	(836)	(837)	(1,136)	(2)	-	-	(1)
3508	Capital Finance Recovery Zone	(1,905)	(699)	(2,960)	(1,017)	(1)	(2)	(2)	(1)
5059	Special 1% Sales and Use Tax	(13)	(13)	(13)	(13)	-	-	-	-
	Total	213,296	92,973	132,160	176,955	126	151	113	132

# Other Funds Cash Pool Reporting – September 2013

Other Funds		Investment in Cash Pool (\$ in thousands)				Interest Earnings on Cash Pool (\$ in thousands)			
Fund	Description	Jun-13	Jul-13	Aug-13	Sep-13	Jun-13	Jul-13	Aug-13	Sep-13
5561	Parks Facilities Revenue Fund	(27)	(19)	(50)	(69)	-	-	-	-
5562	Parks Facilities Renewal & Extn Fund	(110)	(0)	(111)	(111)	-	-	-	-
5571	Underground Atlanta Facilities Revenue	(3,317)	243	9,345	9,297	(2)	(3)	8	7
5573	Downtown Dev Auth Refunding Series 2009	(5,162)	(5)	(1,042)	(1,043)	(3)	(4)	(1)	(1)
5581	Civic Center Revenue	(1,290)	(66)	(1,477)	(1,504)	(1)	(1)	(1)	(1)
5582	Civic Center R&F	587	590	589	591	-	-	-	-
6001	Fleet Service	(34,648)	(760)	(36,364)	(36,842)	(20)	(32)	(30)	(27)
6002	Group Insurance	13,979	16,110	14,369	18,119	8	14	12	14
7101	Agency	23,012	23,376	23,893	24,304	14	21	20	18
7701	Trust	37,370	36,621	34,913	39,079	22	33	30	29
	Total	30,393	76,091	44,065	51,823	18	28	38	39
	Total Investment in Cash Pool	1,514,892	1,521,216	1,545,042	1,640,425	901	1,368	1,319	1,231

#### CITY OF ATLANTA, GEORGIA

#### **General Fund - Statement of Cash Flows**

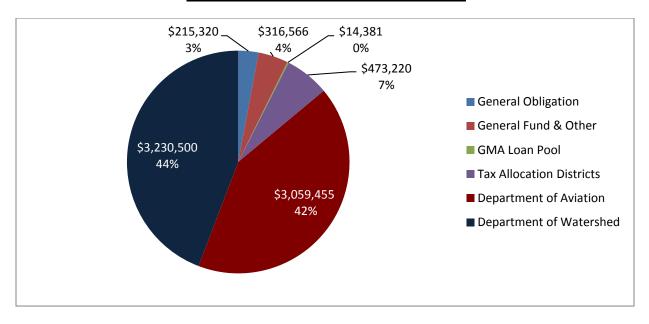
(In Thousands) Q1 FY2014 & FY2013

Unaudited
-----------

		FY201	FY2014				FY2013				
Cash and cash equivalents, beginning of period	Jul-13 \$ 130,221	Aug-13 8 83,319 \$	Sep-13 71,828 \$	Q1 130,221	Jul-12 \$ 109,902 \$	Aug-12 68,575	Sep-12 \$ 88,033 \$	Q1 109,902			
Cash flows from operating activities											
Revenue											
Cash flow from property taxes	1,396	3,736	55,760	60,892	715	6,800	136,081	143,596			
Cash flow from public utility and other taxes	15,537	11,687	14,067	41,291	13,736	12,848	11,914	38,498			
Cash flow from licenses and permits	2,213	1,958	981	5,152	1,416	1,103	657	3,176			
Cash flow from charges for services	350	499	491	1,340	235	433	558	1,226			
Cash flow from fines & forfeitures	1,449	2,406	1,938	5,793	952	2,271	2,188	5,411			
Cash flow from building and concessions	1,882	435	480	2,797	492	675	181	1,348			
Cash flow from hotel/motel taxes	1,052	1,274	1,175	3,501	1,224	478	988	2,690			
Cash flow from other miscellaneous	2,099 (2,218)	2,682 (2,234)	2,134 4,612	6,915 160	2,626 (1,016)	2,841 (3,069)	2,317 (57,023)	7,784 (61,108)			
Accounts Receivable Decrease (Increase)											
Total revenue	23,760	22,443	81,638	127,841	20,380	24,380	97,861	142,621			
Employee related payments	(33,703)	(27,406)	(26,244)	(87,353)	(32,188)	(31,666)	(27,468)	(91,322)			
Vendor related payments	(18,966)	(10,514)	(12,875)	(42,355)	(14,165)	(11,668)	(13,586)	(39,419)			
Operating expenses	(52,669)	(37,920)	(39,119)	(129,708)	(46,353)	(43,334)	(41,054)	(130,741)			
Operating income	(28,909)	(15,477)	42,519	(1,867)	(25,973)	(18,954)	56,807	11,880			
Operating transfers	(41)	(9,264)	(56)	(9,361)	(92)	(58)	(76)	(226)			
Interfund receivables\payables	(4,928)	15,148	11,685	21,905	(2,722)	39,826	4,068	41,172			
Net cash (used)/provided by operating activities	(33,878)	(9,593)	54,148	10,677	(28,787)	20,814	60,799	52,826			
Cash flows from financing activities								-			
MOU principal payments	(10,000)	-	-	(10,000)	(10,000)	-	-	(10,000)			
Principal repayments of long-term debt	(2,446)	- (227)	- (20)	(2,446)	(2,096)	(806)	64	(2,838)			
Interest payments Acquisition, construction and improvement of capital assests	(951) (80)	(237) (1,597)	(20) (625)	(1,208) (2,302)	(553) (91)	(460) (146)	(266) (119)	(1,279) (356)			
Capital Contributions	(00)	(1,557)	(023)	(2,502)	(91)	(140)	(113)	(330)			
Proceeds from bond/note issuance	-	-	-	-	-	-	-	-			
Proceeds from sale of capital assets	100	244	121	465	<u>-</u>	<u> </u>	<u> </u>	<u>-</u>			
Net cash (used)/provided by financing activities	(13,377)	(1,590)	(524)	(15,491)	(12,740)	(1,412)	(321)	(14,473)			
Cash flows from investing activities											
Interest on investments	353	(289)	858	922	200	56	34	290			
Purchases and sales of non-pooled investments		(19)	(9)	(28)							
Net cash provided by/(used) investing activities	353	(308)	849	894	200	56	34	290			
Change in cash and cash equivalents	(46,902)	(11,491)	54,473	(3,920)	(41,327)	19,458	60,512	38,643			
Cash and cash equivalents, ending balance	\$ 83,319	5 71,828 \$	126,301 \$	126,301	<u>\$ 68,575</u> <u>\$</u>	88,033	\$ 148,545 <u></u> \$	148,545			
Cumulative operating cash flow	\$ (33,878) \$	6 (43,471) \$	10,677 \$	10,677	\$ (28,787) \$	(7,973)	\$ 52,826 \$	- 52,826			
Cumulative operating cash flow  Cumulative cash flow from financing	\$ (33,878) \$				\$ (28,787) \$	(14,152)		(14,473)			
Cumulative cash flow from investing	\$ 353				\$ 200 \$		\$ 290 \$	290			
Total	\$ (46,902)				\$ (41,327) \$	(21,869)		38,643			
•	. ( -,-,-, -,	(// +	(-// +	(-,-=-)		( ,)		/			

#### City of Atlanta Debt Portfolio

#### **Total Debt Outstanding (Q1 FY14)**

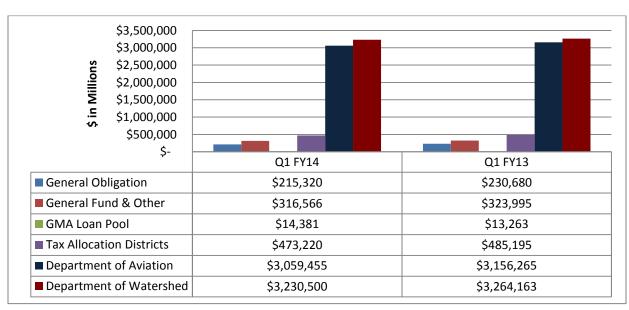


The City of Atlanta's outstanding long-term debt totaled \$7.3 billion as of Q1 FY14. Total debt is comprised of approximately \$215 million in General Obligation bonds; \$317 million in General Fund debt; \$14 million in GMA loans; \$473 million in Tax Anticipation Districts; \$3.1 billion in Aviation revenue bonds; and \$3.2 billion of Watershed revenue bonds.

On September 12, 2013 the Department of Watershed Management issued Water and Wastewater Revenue Refunding bonds Series 2013A and Series 2013B in the aggregate amount of \$528.9 million. However, these bond issuances did not increase the overall debt obligation of the department.

A comparison of FY14 and FY13 Q1 total outstanding debt shows an overall net decrease of \$164.1 million or 2.2%.

# **Debt Comparison Q1 (FY14 vs. FY13)**



The following graphs outline total debt outstanding for each series of bonds within each of the City's various debt portfolios:

# **General Obligation**



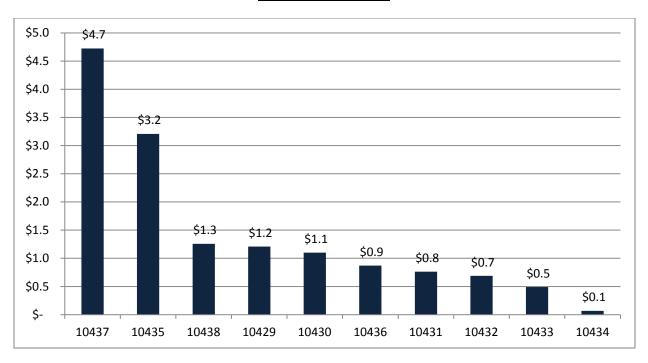
The City's General Obligation debt portfolio includes eleven (11) bond issuances with a total of \$215 million outstanding as of Q1 FY14. A comparison with same period FY13 shows an overall decrease of \$15.4 million in total outstanding debt.

# **General Fund & Other**



The City's General Fund debt portfolio includes but is not limited to Atlanta Fulton County Recreation Authority, Atlanta Public Safety Authority, Atlanta Solid Waste Management Authority and Downtown Development Authority totaling \$317 million as of Q1 FY14. A comparison with same period FY13 shows an overall decrease of \$7.4 million.

## **GMA Loan Pool**



Loan #	Purpose/Use
<b>1</b> 0438	Cars, SUV and vans
10437	Trucks (fire, snow plows, garbage)
10436	Police vehicles
10435	Garbage and dump trucks
10434	Fire and Rescue hydraulic equipment
10433	Milling machine, truck and salt spreaders
10432	Dump trucks
10431	Cars, SUV and vans
10430	Police vehicles
10429	ERP Project

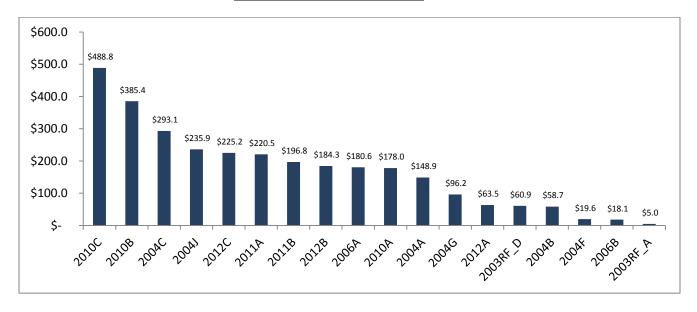
The Georgia Municipal Association (GMA) loan pool includes ten (10) issuances totaling \$14.4 million for various equipment purchases for public safety and operational support service needs. A comparison with same period FY13 shows an overall increase of \$1.1 million in total outstanding debt. The debt service increase is due to equipment purchases during FY13 that included Milling machines, Salt Spreaders, and additional trucks.

# **Tax Anticipation Districts (TADs)**



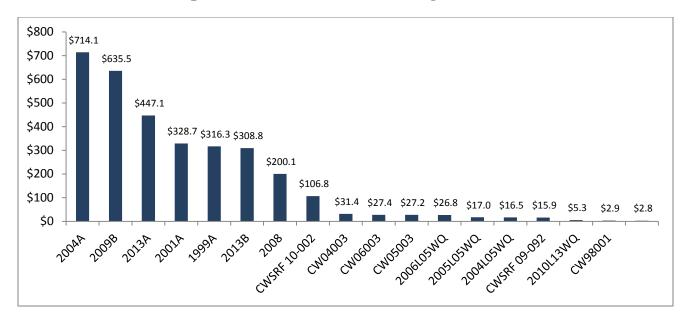
The City's TAD debt totaled \$473.2 million as of Q1 FY14. This amount represents a decrease of \$12.0 million of the total TAD debt outstanding over the same period FY13.

# **Department of Aviation**



The Department of Aviation's debt portfolio totaled \$3.1 billion as of Q1 FY14. This reflects a net decrease of \$96.8 million over the same period FY13.

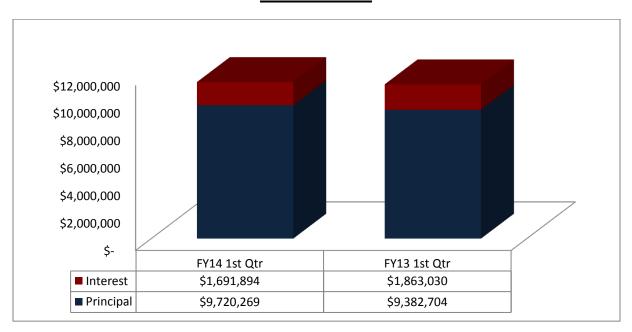
## **Department of Watershed Management**



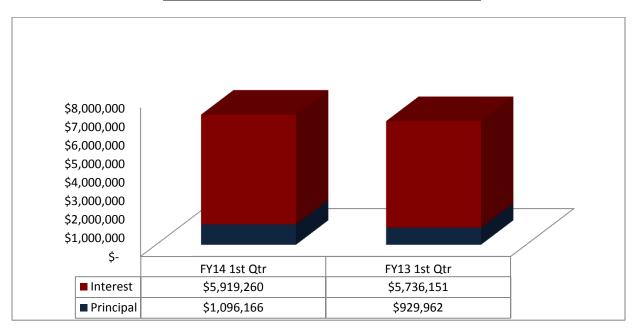
The Department of Watershed Management's debt portfolio totaled \$3.2 billion as of Q1 FY14. This reflects an overall debt decrease of approximately \$33.7 million over the same period FY13. The department issued Series 2013A and Series 2013B Water and Wastewater Revenue Refunding bonds in the aggregate amount of \$528.9 million on September 12, 2013. This bond issuance contributed to the decrease in overall debt of the department.

The following graphs outline total debt payments made during the Q1 FY14 period in comparison to Q1 FY13:

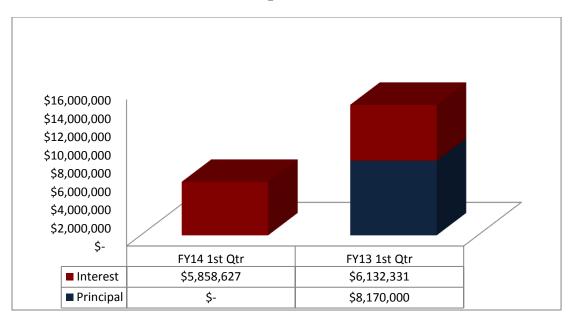
# **General Fund**



# **Department of Watershed Management**



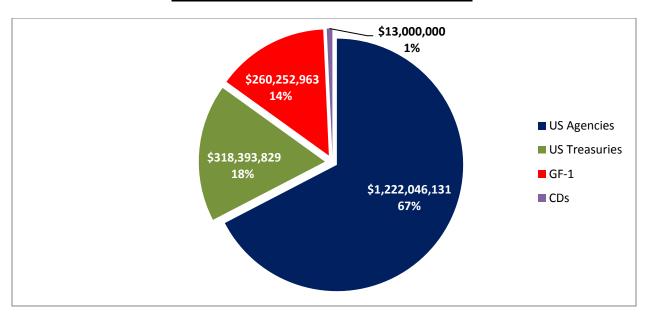
# **Tax Anticipation Districts**



Overall, the City continues to make timely payments on all its outstanding debt obligations and continues to monitor the financial markets for any potential refunding opportunities that will generate present value (PV) savings. The General Obligation and Aviation debt portfolios had no payments in Q1 for FY14 and FY13 respectively.

## **City of Atlanta Investment Portfolio**

# **Total Investment Portfolio (Q1 FY14)**



The City of Atlanta's investment portfolio totaled approximately \$1.8 billion and was comprised of the Cash Pool and APFC accounts. As of Q1 FY14, the total portfolio consisted of the following: \$1.2 billion in Federal Agency coupon securities; \$318 million in U.S. Treasury securities; \$260 million in Georgia Fund 1 Money Market Account; and \$13 million in Certificates of Deposit. On an asset mix comparison, the City's investments in Agencies, Treasuries, Local Government Investment Pool and CDs were 67.4%, 17.6%, 14.3% and 0.7%, respectively.

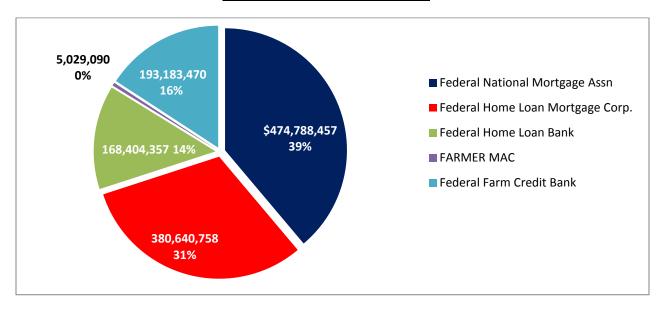
The City's investment portfolio compared with same period FY13 shows an overall increase of 24.3% or \$354 million.

# **Comparison of Portfolio Value**

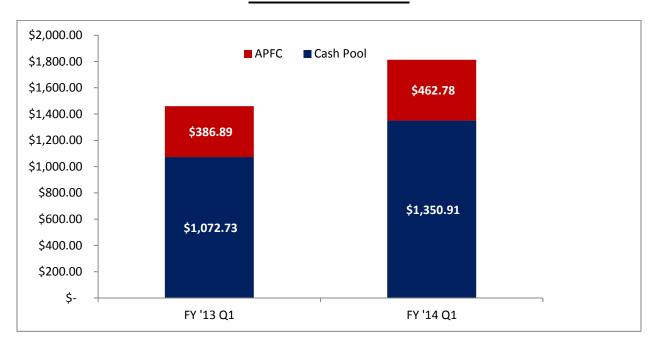
Security Type	Fair Market Value 09/30/13 (FY14)	Fair Market Value 09/30/12 (FY13)		
Federal Agency Securities	1,222,046,131	777,327,941		
U.S. Treasury Securities	318,393,829	82,499,306		
Georgia Fund 1	260,252,963	586,792,420		
Certificates of Deposit	13,000,000	13,000,000		
Total	\$1,813,692,923	\$1,459,619,667		

The current distribution of Federal Agency investments ensures the diversification of the City's portfolio.

# **Federal Agency Securities**

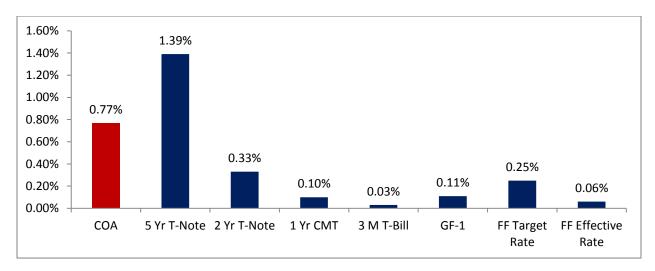


## **APFC vs. Cash Pool**



From a year over year comparison (Q1 FY13 vs. Q1 FY14) the Cash Pool investment account grew from \$1.1 billion to \$1.3 billion, a 26% increase and the APFC investment account increased in value from \$387 million to \$463 million, a 20% increase.

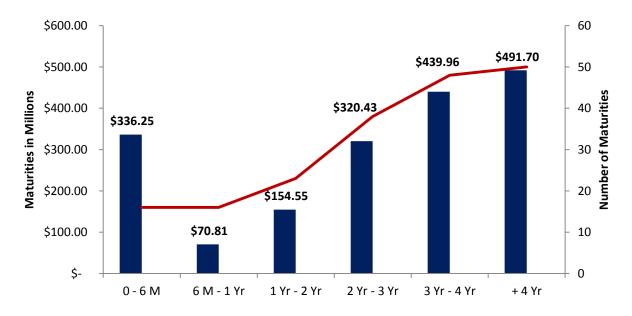
## **Total Portfolio Yield vs. Benchmarks**



Source: U.S. Treasury Department, New York Federal Reserve, Georgia Office of State Treasurer and SymPro (for COA).

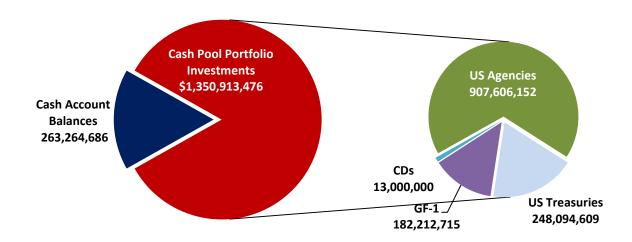
During the Q1 FY14 period, the City's total portfolio, comparing favorably to benchmarked indices, yielded 0.77%, achieving total interest earnings of \$4.6 million.

# **Investment Pool Maturity**



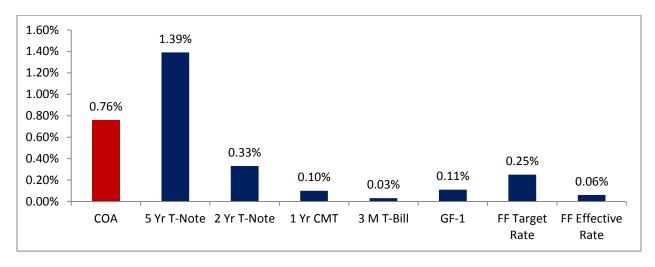
The City's total investment portfolio maturity does not exceed 5 years and has a current overall average weighted maturity of approximately 2.7 years.

## **Cash Pool Composition**



On an asset mix comparison, the City's Cash Pool investments in Federal Agency securities, U.S. Treasuries, the Georgia Fund 1 account and Certificates of Deposit were 67.2%, 18.4%, 13.5% and 1.0%, respectively. <sup>1</sup>The total Cash Pool investment portfolio is \$1.61 billion.

## **Cash Pool Yield vs. Benchmarks**

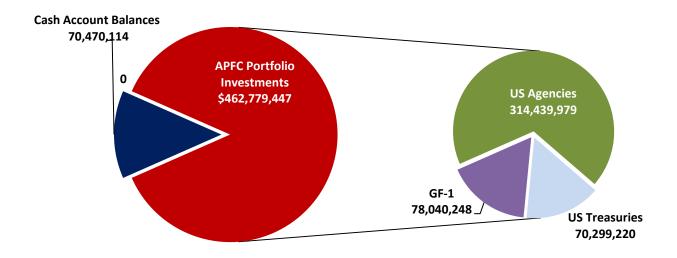


Source: U.S. Treasury Department, New York Federal Reserve, Georgia Office of State Treasurer and SymPro (for COA).

During the Q1 FY14 period, the Cash Pool portfolio yielded 0.76% interest and achieved interest earnings of \$3.5 million.

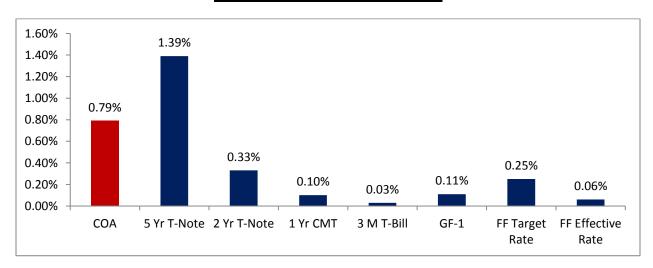
<sup>&</sup>lt;sup>1</sup> The balance (\$1.64 billion) in equity in Cash Pool as shown in the Cash Pool Reporting Section is comprised of the cash pool investment portfolio balance as shown above plus any accrued timing differences that may be recorded such as interfund receivables/payables, interest receivables or mark-to-market gains and losses.

# **APFC Portfolio Composition**



On an asset mix comparison, the City's APFC investments in Federal Agency securities, U.S. Treasuries and the Georgia Fund 1 account were 67.9%, 15.2% and 16.9%, respectively.

## **APFC Yield vs. Benchmarks**



Source: U.S. Treasury Department, New York Federal Reserve, Georgia Office of State Treasurer and SymPro (for COA).

During Q1 FY14 period, the APFC portfolio yielded 0.79% interest and achieved interest earnings of \$1.1 million.

# **City of Atlanta Bond Ratings**

	General Oblig	ation Bonds	
Date	Moody's	S & P	Fitch
Sept-2013 (current)	Aa2 Stable	A Stable	NR
Jun-2012	Aa2' Outlook revised to Stable from Negative		
Mar-2012		A' Outlook revised to Stable from Negative	
Nov-2010		A' Outlook revised to Negative from Stable	
May-2010	Change in scale to 'Aa2' Negative outlook from 'A1' Negative	A Stable	WD
	Water and Wastewate	er Enterprise Bonds	
Date	Moody's	S & P	Fitch
Sept-2013 (current)	Aa3 Stable	A+ Stable	A+ Stable
Aug-2013	Aa3 Stable	A+ Stable	A+ Stable
Dec-2012	A1 Stable	A Stable	A Stable
Apr-2011		A' Outlook revised to Stable from Negative	
May-2010	Change in scale to 'A1' Stable from 'Baa1'	A' Outlook revised to Negative from Stable	Rating recalibration to 'A' Stable from 'BBB+'
May 2010	Atlanta Airport Enterpris		Hom BBB
Date	Moody's	S & P	Fitch
Sept-2013 (current)	A1 Positive	A+ Stable	A+ Stable
Jul-2013		A+ Stable	
May-2013			A+ Stable
Oct-2010	A1 Stable		A+ Stable
May-2010	A1 Stable		
	Atlanta Airport Enterprise - Subo	ordinate Lien GARBs and PFCs	
Date	Moody's	S & P	Fitch
Sept-2013 (current)	A 1 Stable	A Stable	A Stable
May-2013			A Stable
Apr-2012			
Jun-2011		A Stable	
Oct-2010	Upgrade to A1 Stable from A2 Stable		A Stable
May-2010	A2 Stable		
	Atlanta Airport Enterprise - Senio		
Date	Moody's	S & P	Fitch
Sept-2013 (current)	Baa1 Positive	A- Stable	A- Stable
Jun-2013		A- Stable	II. 1.1. A C: 11.0
Jan-2013			Upgraded to A- Stable from BBB+ Stable
May-2012	Affirmed Baa1, Outlook changed to Positive from Stable		
Feb-2012			BBB+ Stable
Feb-2011			Affirmed BBB+ Outlook changed to Sable form Negative
Nov-2010	Baa1 Positive		

# CATASTROPHIC (GENERAL) FUND BALANCE PROJECTION

Fund Balance at June 30, 2009	7,393		
FY 2010 Surplus	<u>65,040</u>		
Fund Balance at June 30, 2010	72,433		
FY 2011 Surplus	<u>21,917</u>		
Fund Balance at June 30, 2011	94,350		
FY 2012 Surplus	<u>32,370</u>		
Fund Balance at June 30, 2012	126,720		
FY2013 Surplus	<u>7,500</u>		
Fund Balance at June 30, 2013 (unaudited)	134,220		
Projected Fund Balance Change during FY13			
FY2014 Revenues Approved by City Council	544,777		
less: GF revenue projection variance	(10,553)		
Net projected Revenues as of			
6/30/2014	-	534,224	
FY 2014 Expenses Approved by City	544,777		
less: GF department projection variance	(8,965)		
Net projected Expenses as of			
6/30/2014		535,812	
Net Estimated FY14 Deficit from Operations	-		(1,588)
Total Projected Fund Balance General Fund			132,632
GASB 54 Fund Balance Projection:			
<u>30-Jun-14</u>			
Nonspendable	5,747		
Restricted	12,495		
Committed	0		
Assigned	18,865		
Unassigned	<u>95,525</u>		
	132,632		
Unrestricted	114,390		

# **APPENDICES**

#### COA-DEPARTMENT OF FINANCE-OFFICE OF REVENUE

FY 2014 GENERAL FUND BUDGET VS ACTUAL FOR MONTH ENDED SEPTEBER 30, 2013

GENERAL FUND									
Revenue Category	2014 Anticipation	SEPTEMBER 5 Year AVG %	SEPTEMBER Budget Based on Anticipation	SEPTEMBER Actual	Total Variance	Performance Variance	Timing Variance	% Perf. Variance	Comments
Current Year Property Taxes	169,474,227	37.7%	63,891,784	57,555,281	(6,336,502)	-	(6,336,502)	0.0%	Low-Tax Collections Due date is Sept/Oct. 2013/98% Coll. Rate Assumption
Local Option Sales Tax	102,981,779	25.1%	25,886,244	25,202,797	(683,447)	(683,447)	-	-2.6%	Moderate
Hotel/Motel Tax (1)	12,506,122	20.6%	2,580,013	3,501,226	921,213	773,371	-	30.0%	Low-Improved RevPAR and Occup. Levels
Public Utility Franchise	64,052,051	12.6%	8,057,748	7,667,015	(390,733)		(390,733)	0.0%	Low
Indirect Cost Recovery	28,863,900	27.0%	7,800,813	6,580,536	(1,220,277)	(1,220,277)	-	-15.6%	Moderate-Based on Monthly JE by Accounting Office
General Business License	40,441,291	5.4%	2,174,868	2,979,418	804,550	0	804,550	0.0%	Low-Corporate Gross Revenue levels
Insurance Premium	21,442,504	0.0%	0	0	0	0	-	0.0%	Low-Payment due in October
Other Licenses/Permits	16,663,187	12.3%	2,051,974	2,282,030	230,056	230,056	-	11.2%	Moderate
Alcohol	16,784,084	24.7%	4,149,112	3,193,402	(955,709)	(955,709)	-	-23.0%	Moderate
Fines/Forfeitures	24,209,570	23.5%	5,695,091	5,795,984	100,892	100,892	-	1.8%	Moderate-Based on ticketing activity
Intangible Recording Taxes	3,332,377	23.3%	775,786	1,414,164	638,379	638,379	-	82.3%	Low
Land and Building Rentals	4,352,118	28.2%	1,225,176	2,797,033	1,571,857	1,571,857		128.3%	Moderate-Reflects lower INS rentals
Real Estate Transfer Taxes	1,215,749	29.0%	352,053	572,128	220,075	220,075	-	62.5%	Low-Predicated on Stable RE Market
Remaining Revenues	26,808,322	33.5%	8,973,039	9,523,644	550,605	(86,107)	636,712	-1.0%	
General Fund subtotal revenues	533,127,281	25.1%	133,613,699	129,064,658	(4,549,040)	589,090	(5,285,973)	0.4%	
Fund Balance	11,650,572			11,650,572					
Total General Fund Revenues and Fund Balance	544,777,852	25%	133,613,699	140,715,230	(4,549,040)	589,090	(5,285,973)		

**NOTES:** (1) Hotel/Motel represents net of the appropriation to Georgia Dome, Georgia World Congress and ACVB.

<sup>&</sup>quot;2014 Anticipation" per the Department of Finance-Office of Revenue.
"September Budget Based on Anticipation" amount is 2014 Anticipation multiplied by the September 5 Year Average %.
"Performance Variance" is variance based on actual performance of the underlying activity

#### **Appendix - Revenue Detail Terms**

#### **PROPERTY TAXES & INTANGIBLE TAXES**

PROPERTY TAXES

INTANGIBLE TAXES

LOCAL OPTION SALES TAX

#### ALCOHOL, HOTEL/MOTEL AND OTHER TAX

ALCOHOL TAX

HOTEL/MOTEL TAX

**PUBLIC UTILITY FRANCHISE** 

INSURANCE PREMIUM TAXES

MOTOR VEHICLE

#### LICENSES AND PERMITS

LICENSES, LIQUOR

LICENSES, BEER/WINE

LICENSES, GENERAL BUSINESS

PERMITS, COMMERCIAL PARKING

PERMITS, BUILDING

PERMITS, ELECTRICAL

OTHER LICENSES & PERMITS

#### CHARGES FOR SERVICES

INDIRECT COST RECOVERY

POLICE INSPECTIONS

POLICE SERVICE ATLANTA BOARD OF EDUCATION

POLICE SERVICE BURGLAR ALARM

FEES FOR SWIMMING

OTHER CHARGES FOR SERVICES

#### **FINES & FORFEITURES**

TRAFFIC FINES

PARKING FINES

FAILURE TO APPEAR/ABIDE

OTHER FINES & FORFEITURES

#### MISCELLANEOUS REVENUE

LAND RENTAL

**BUILDING RENTAL** 

INS INMATE LEASE RENTAL

RECOVERIES

#### OTHER FINANCING SOURCES & LOCAL SHARED

INTEREST EARNINGS

GAIN/LOSS ON INVESTMENT

OPERATING TRANSFER FROM 7101 - ONE TIME BONUS - AGENCY FUNDS

OPERATING TRANSFER FROM 7701 - CAR RENTAL TAX

# **APPENDIX – DEPARTMENT OF FINANCE/BUDGET OFFICE CONTACT LIST** Please contact your Budget Analyst/Manager if you have any questions.

OBFP Staff	Title	Department	Phone Number
Carol King	<b>Budget Chief</b>		404.865.8665
Youlanda Carr	<b>Budget Director</b>		404.330.6949
Patricia McIver	Budget & Policy Manager	Aviation, Fleet Services, Public Works, Solid Waste, Planning, Building Permit	404.335.1922
Charlynn Parker	Budget Analyst	Corrections E911 Police	404.865.8441
Kimberly Tallon	Budget Analyst	Fire Information Technology Solicitor Municipal Court Public Defender	404.330.6443
Shawn Gabriel	<b>Budget Director</b>	404.865-8442	
Alicia Thompson	Budget Analyst	Ethics Procurement Water/Wastewater	404.865.8471
Pam Holmes	Budget & Policy Manager	Law Parks, Civic Center, Cyclorama, Water/Wastewater	404.330.6985
Antrameka Knight	Budget & Policy Manager	ACRB Finance, Audit, Human Resources, City Council	404.865.8475

#### APPENDIX - GLOSSARY OF TERMS

Alcohol accounts include 3% tax-by-the-drink and Wholesale Alcohol at Alcohol .22 cents per liter. Building permit fee is \$5.00 per \$1,000 of valuation or \$50 whichever is **Building Permits** greater. **Current Year** Real and personal ad valorem taxes; tax revenues derived from 10.24 **Property Taxes** millage rate. Comprised of traffic fines and tied to ticket issuance and Park Atlanta Fines/Forfeitures guarantee included. **General Business** Business tax based on gross receipts and number of employees on License companies reporting Georgia income. Seven percent room occupancy tax levied on the occupant of any hotel, **Hotel/Motel Tax** motel, lodgings, or rooming accommodations. **Indirect Cost** Cost allocation to recover centralized administrative services provided to **Recovery** enterprise funds. **Insurance** Insurance companies pay tax on the gross direct premium to the State Insurance Department. **Premium** Recording tax is levied on each instrument securing one or more long-Intangible **Recording Taxes** term notes at the rate of \$1.50 per each \$500. Interest earned based on the General Fund equity share in the Cash Pool (Concentration Account). **Interest Earnings** Land and Monthly lease rental agreements for City-owned real estate properties (neighborhood centers and cell towers). **Building Rentals Local Option** City share of LOST is 42.87% of one percent; county-wide tax negotiated **Sales Tax** between Fulton County and municipalities. **Motor Vehicle Taxes** Monthly tag tax due on the birth date of each registered motor vehicle. **Operating Transfers** Transfers from Car Tax and Trust funds.

**Other Charges** Public safety fees including false alarms, school detective, and inspection for Services fees. Comprised of alcohol, professional licenses, plumbing, electrical, and Other **Licenses/Permits** HVAC permits. **Prior Year Property Taxes** Outstanding delinquent property taxes that are subject to FIFA (liens). **Public Utility** Franchise fee paid by public utility companies based on a percentage of Franchise gross receipts or linear feet. Tax is levied on sale/transfer of real estate at rate of \$1 for the first \$1,000 **Real Estate** & .10 cents for each additional \$100. **Transfer Taxes** State reimbursements for workers compensation claims from State

Subsequent Injury Trust Fund.

**Recoveries**