

CITY OF
ATLANTA



FISCAL YEAR 2015

KASIM REED
MAYOR

PROPOSED BUDGET



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PREFACE

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PROPOSED BUDGET
FY 2015



READER'S GUIDE

The City of Atlanta's budget document is intended to provide information in such a manner that the lay reader can understand the operations of the City. The **Reader's Guide** describes the structure of the FY2015 Proposed Budget Book and outlines its contents. The FY2015 Proposed Budget has overview sections and detail on the overall revenues and expenses of the City of Atlanta. The entire document can be found on the City's website at www.atlantaga.gov.

- **The Preface** – the City's Government Finance Officers Association (GOFA) Award, the City's History, the Mayor's Biography, a preview of the Atlanta City Council and how it operates, an overview of City officials, and organizational structure.
- **Messages** – provides the Mayor and Chief Financial Officer's transmittal letters, which presents the framework for the City's operations, services, and financial position proposed in FY2015.
- **Introduction** – provides detailed information on the City's economic and demographic information, and highlights of the City's performance metrics.
- **Budget Summaries** – provides an overview of the City's funds, and details information on revenues and expenditures; departmental budgets; fund balance, and full-time position status.
- **Revenue Overview** – includes revenue projections, methodology, historical trends, and account details of major revenue sources.
- **Operational Summaries** - provides an expense budget summary, personnel information and the key performance measures for each operating department.
- **Capital Projects Status** - provides an expense budget summary for capital projects, which are non-recurring in nature. This section includes projected expenditures for FY2015 to FY2019 for bonds, grants, trusts and other capital projects.
- **Debt Service** - provides a summary for the City's debt obligations, bond ratings and debt coverage ratios.
- **Appendix** – includes the glossary and other essential information.

Below are illustrations of the departmental summaries and an explanation of each section.

EXECUTIVE OFFICES

Mission Statement

The mission of the Department of Executive Offices is to communicate and implement the policy and program agenda of the Mayor. The Offices are responsible for providing leadership within City government to effectively accomplish and execute the laws of the City. Through its various offices, Executive Offices seeks to determine the most efficient manner to provide quality services to the citizens of the City.

Summary of Operations

The Department of Executive Offices is comprised of three major offices: *The Office of the Mayor, the Office of the Chief of Staff and the Office of the Chief Operating Officer.* These offices include Divisions that provide operational support for various activities.

Divisions/Offices Descriptions

The Office of the Chief of Staff provides advice and guidance to the Mayor on legislative and political issues and serves as liaison to the public and private sectors. The Chief of Staff is supported by the following organizations:

The Office of Communications provides strategic counsel on message development for the Mayor and the City of Atlanta; plans and executes special events and projects that advance administrative priorities; manages relationships with dozens of local and national print, broadcast and online media outlets; organizes Mayoral press conferences, interviews and announcements; partners with the city's public information officers on projects; and leads in crisis communications. Daily functions include writing speeches, talking points, media advisories, press releases, communications plans, ceremonial documents, and correspondence on behalf of the Mayor. The

Office manages digital communications through the City of Atlanta website at www.atlantaga.gov and via social media channels such as Facebook, Twitter and YouTube. The Mayor's Office of Communications also includes the operations of City Channel 26.

City Channel 26 operates under the umbrella of the Mayor's Office of Communications. Channel 26 provides 24-hour programming that is useful, informative and timely for Atlanta residents. Channel content includes coverage of Mayoral speeches, announcements and events, as well as live and taped broadcasts of Atlanta City Council meetings and committee meetings. In addition, the City Channel 26 team produces original content such as "City Talk," a long-format monthly news program, and news briefs, public service announcements and special features on current events, neighborhood happenings, and topics of special interest to City of Atlanta residents and business owners.

The Office of Constituent Services provides the direct linkage between the residents of Atlanta and the Mayor's Office. The Office addresses residents concerns and complaints by collaborating with City agencies and offers an avenue for residents to voice their concerns and suggestions on improvements of city services.

The Office of External Affairs was established to create and maintain working relationships with state, federal and local government entities; consular and diplomatic corps, bi-lateral chambers of commerce and international trade offices in order to maximize the City's opportunities to impact public policy, increase revenues, and foster its growing stature as a global city and key player in trade and commerce, citizen diplomacy and intercultural understanding.

Items included:

Departmental Overview

The departmental overview provides the department's Mission and Summary of Operations. It also provides the Department's Organizational Chart, Performance Metrics, Summary of Accomplishments, and Program Highlights

Operating Budget Highlights

- **Department Summary** is the total of Personnel and Non-Personnel expenses
- **Fund Detail Summary** is the total of department actual and budget expenses by fund
- **Personnel Count** is the total position count for the department

FY12 ACTUAL	FY13 ACTUAL	FY14	EXPENDITURES AND	FY15	VARIANCE
EXPENDITURES	EXPENDITURES	ADOPTED	APPROPRIATIONS	BUDGET	FY15-FY14
\$6,891,616	\$7,108,330	\$9,541,618	Salaries, Regular	\$10,816,745	\$1,275,127
\$0	\$0	\$0	Salaries, Perm Part-Time	\$0	\$0
\$0	\$0	\$0	Salaries, Sworn	\$0	\$0
\$436,656	\$671,997	\$622,043	Salaries, Extra Help	\$389,080	(\$232,963)
\$0	\$0	\$0	Salaries, Extra Help-Sworn	\$0	\$0
\$10,080	\$24,443	\$71,441	Overtime	\$71,434	(\$7)
\$0	\$0	\$0	Pen Cont Fire Pen Fd	\$0	\$0
\$0	\$0	\$0	Pen Cont Police Pen Fd	\$0	\$0
\$816,262	\$941,988	\$1,094,712	Pen Cont Gen Emp Pen Fd	\$1,322,311	\$227,599
\$251,027	\$276,721	\$334,241	Defined Contribution	\$339,204	\$4,963
\$17,134	\$55,937	\$116,566	Workers' Compensation	\$92,946	(\$23,620)
\$912,643	\$952,384	\$1,384,228	Other Personnel Costs	\$1,580,150	\$195,923
\$9,335,417	\$10,031,801	\$13,164,848	TOTAL PERSONNEL	\$14,611,871	\$1,447,023
\$6,675,022	\$6,746,669	\$11,241,359	Purchased / Contracted Services	\$11,395,369	\$154,010
\$3,968,415	\$4,160,795	\$5,406,164	Supplies	\$4,442,220	(\$963,944)
\$37,683	\$8,991	\$553,816	Capital Outlays	\$121,296	(\$432,520)
\$34,649	\$32,708	\$67,612	Interfund / Interdepartmental Charges	\$33,135	(\$34,477)
\$41,643	\$33,615	\$28,527	Other Costs	\$27,003	(\$1,524)
\$0	\$0	\$0	Debt Service	\$0	\$0
\$0	\$0	\$0	Conversion / Summary	\$0	\$0
\$74,900	\$1,006,489	\$0	Other Financing Uses	\$0	\$0
\$10,832,312	\$11,989,267	\$17,297,479	TOTAL OTHER EXPENSES	\$16,019,023	(\$1,278,455)
\$20,167,729	\$22,021,068	\$30,462,326	TOTAL PERSONNEL AND OTHER EXPENSES	\$30,630,894	\$168,568



GOVERNMENT FINANCE OFFICERS ASSOCIATION

*Distinguished
Budget Presentation
Award*

PRESENTED TO

**City of Atlanta
Georgia**

For the Fiscal Year Beginning

July 1, 2012

Christopher P. Morill

President

Jeffrey R. Egan

Executive Director



THE HISTORY OF THE CITY OF ATLANTA

Atlanta was founded in 1837 as the end of the Western & Atlantic railroad line. It was first named Marthasville in honor of the then-governor's daughter, nicknamed Terminus for its rail location, and then changed soon after to Atlanta, the feminine of Atlantic – as in the railroad. Today the fast-growing city remains a transportation hub, not just for the country but also for the world. Hartsfield Atlanta International Airport is one of the nation's busiest in daily passenger flights. Direct flights to Europe, South America, and Asia have made metro Atlanta easily accessible to the more than 1,000 international businesses that operate in Atlanta and in more than 50 countries that have representation in the city through consulates, trade offices, and chambers of commerce. The city has emerged as a banking center and the metro area is the world headquarters for 14 Fortune 500 companies.

Atlanta is the Capital city of the southeast, a city of the future with strong ties to its past. Atlanta is the soul of the south, and its heritage enhances the quality of life in a contemporary city. In the turbulent 60's, Atlanta was "the city too busy to hate." Moreover, today, in the 21st Century, Atlanta is the "city not too busy to care."

For more than four decades, Atlanta has been linked to the civil rights movement. Civil Rights leaders were the visionaries who saw a new south, a new Atlanta. They believed in peace, and they made monumental sacrifices for that peace; and, because of them, Atlanta became a fast-pace modern city, which opened its doors to the 1996 Olympics.

In the past two decades, Atlanta has experienced unprecedented growth – the official city population remains steady, at about 420,000, but the metro population has grown in the past decade by nearly 40%, from 2.9 million to 4.1 million people. A good measure of this growth is the ever-changing downtown skyline, along with skyscrapers constructed in the Midtown, Buckhead, and outer perimeter business districts.

Since the late 1970s dozens of dazzling skyscrapers designed by such luminaries as Philip Johnson, I. M. Pei, and Marcel Breuer have reshaped the city's profile. Twenty-first century history, in Atlanta, is being written.



THE HONORABLE KASIM REED



Kasim Reed is the 59th Mayor of the City of Atlanta. He was elected to a second term on November 5, 2013 and took the oath of office on January 6, 2014. Elected with a clear mandate for fiscal reform, Mayor Reed has increased core city services and reduced the City's spending during the worst recession in 80 years.

Since taking office, he has hired more than 900 police officers and created the largest police force in the city's history, re-opened all of the city's recreation centers as safe havens for young people and improved fire-rescue response times. Working with the Atlanta City Council and the city's employee unions, he successfully initiated a series of sweeping reforms to address the city's \$1.5 billion unfunded pension liability. Mayor Reed began his term facing a \$48 million budget shortfall; under his leadership, the city has had four years of balanced budgets with no property tax increases, and its cash reserves have grown from \$7.4 million to more than \$127 million.

Mayor Reed has received numerous accolades since taking office. In 2013, he was ranked among the top ten most influential African-Americans in the nation by *The Root*, a publication of the Washington Post Company. He received the Distinguished Leadership Award from the National Forum for Black Public Administrators. The Joint Center for Political and Economic Studies in Washington D.C. honored him with the Louis E. Martin Great American Award saying, he "heralds a new and creative approach to leadership." In 2011, *Governing Magazine* named Mayor Reed as one of the top state and local government officials of the year. Thomas Friedman, the Pulitzer-Prize winning New York Times columnist and author of "*That Used to Be Us*," called Reed "inspiring" and labeled him as "one of the best of this new breed of leaders." In his book "*We Can All Do Better*," former U.S. Senator Bill Bradley cited Reed's straightforward approach in successfully reforming the city's pension plan and wrote: "We need more of that kind of candor."

Mayor Reed's civic leadership and service have been nationally recognized on programs such as Meet the Press and on news outlets such as MSNBC, CNN, FOX and CNBC, and in publications including *The New York Times*, *The Wall Street Journal*, *The Washington Post*, and *Delta Sky Magazine*. Mayor Reed has been a guest speaker at numerous national and international conferences, including the Aspen Ideas Festival, Chicago Ideas Week, New York Ideas, New Cities Summit, Clinton Global Initiative (CGI) America, and the Gathering of Leaders and recently delivered his first TED talk at TEDCity2.0.

As a champion for Atlanta and the State of Georgia, Mayor Reed serves on a number of advisory committees. He is Chairman of the Transportation and Communications Committee of the U.S. Conference of Mayors and Chairman of the Regional Transit Committee of the Atlanta Regional Commission. In November 2013, he joined Vice President Joe Biden to tour the Panama Canal and advocate for the deepening of the Port of Savannah; Georgia's largest economic development project to date. He is a member of the Aspen Institute-Rodel Fellowship Class of 2007, Leadership Georgia Class of 2000 and Leadership Atlanta Class of 1998.

Prior to his election, Mayor Reed established a track record of leadership during his 11 years as a member of the Georgia General Assembly. He was elected to the Georgia House of Representatives in 1998 and served two terms. From 2002 to 2009, he served in the Georgia State Senate, where he was

Vice Chairman of the Senate Democratic Caucus. He is a former partner of Holland and Knight LLP, an international law firm.

Mayor Reed grew up in the Cascade community of Southwest Atlanta. He is a graduate of Howard University in Washington D.C., where he received his Bachelor of Arts and Juris Doctor degrees and an honorary Doctor of Laws. As an undergraduate member of Howard University's Board of Trustees, he created a fundraising program that has contributed more than \$10 million to the school's endowment since its inception. Mayor Reed was appointed as Howard University's youngest General Trustee in June 2002 and remains a dedicated member of the Board of Trustees.

Mayor Reed enjoys attending sports events and reading. Some favorite books include *Master of the Senate* by Robert Caro and *The Narrative of the Life of Frederick Douglass* by Frederick Douglass. He likes playing golf with his father, Junius Reed, and calls his mother, Sylvia Reed, his "best friend." He also enjoys spending time with his three older brothers: Chuck, Carlton and Tracy. Mayor Reed is a member of Cascade United Methodist Church.

ATLANTA CITY COUNCIL MEMBERS

ATLANTA CITY COUNCIL



Michael Julian Bond
Post 1 At-Large



Mary Norwood
Post 2 At-Large



Andre Dickens
Post 3 At-Large



Carla Smith
District 1



Kwanza Hall
District 2



Ivory Lee Young, Jr.
District 3



Clela Winslow
District 4



Natalyn Archibong
District 5



Alex Wan
District 6



Howard Shook
District 7



Yolanda Adrean
District 8



Felicia A. Moore
District 9



C.T. Martin
District 10



Keisha Lance Bottoms
District 11



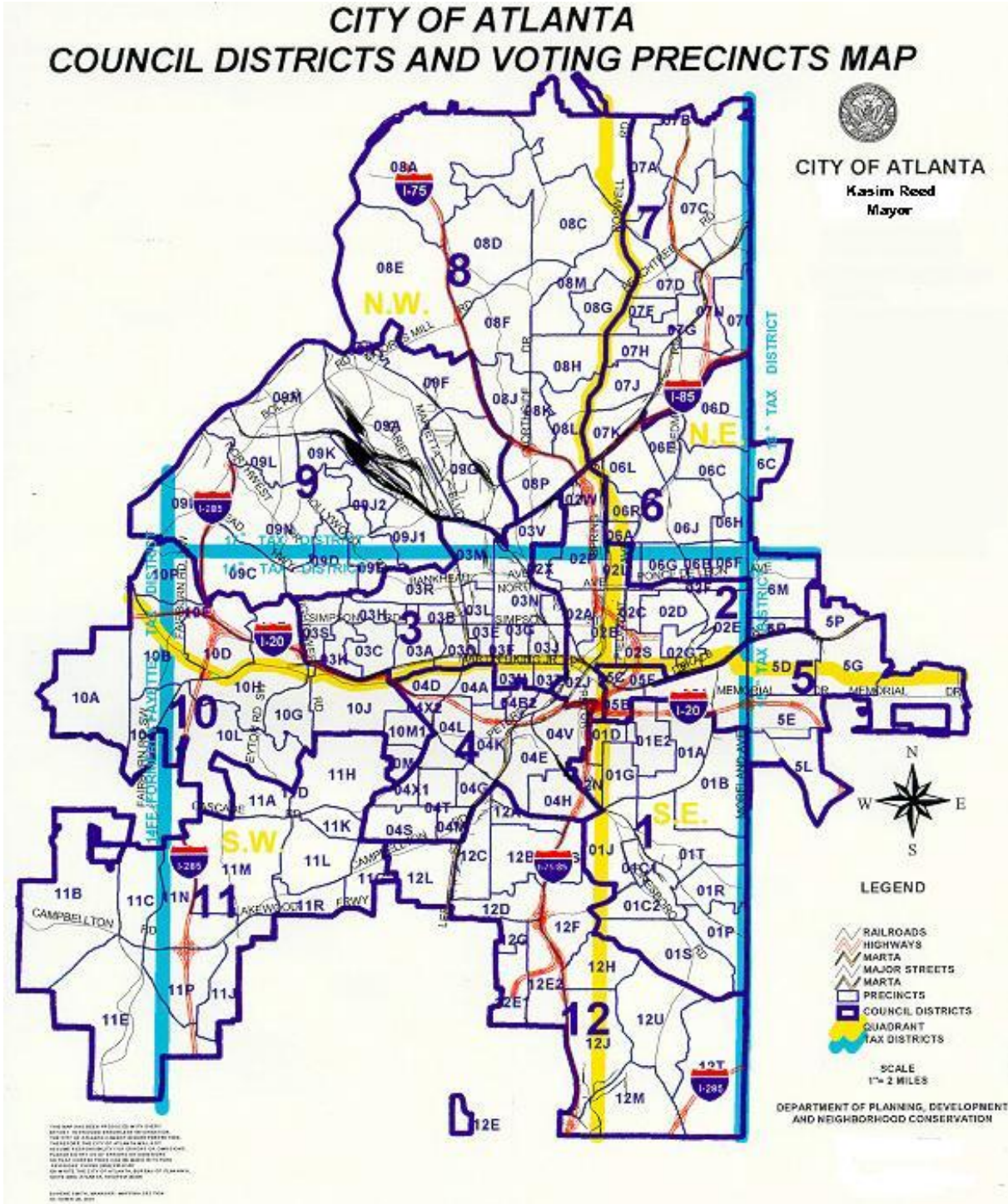
Joyce M. Sheperd
District 12



Caesar C. Mitchell
Atlanta City Council, President



COUNCIL DISTRICTS MAP



HOW THE CITY COUNCIL WORKS

The Atlanta City Government is divided into three bodies: the legislative, executive and judicial branches. The Council serves as the legislative branch. City departments, under the direction of the Mayor, constitute the executive branch and the Courts, the judicial branch.

The **Legislative** body, comprised of the Council, makes the laws that govern the city. It is responsible for the development of policies, which serve as operational standards, and establishes the parameters for the administration of city government. The **Executive** body carries out the laws that have been instituted by the Council. It is responsible for the day-to-day operations of city government. The **Judicial** body has jurisdiction and power to try and punish violators of the City Charter, city ordinances, and any other violations as provided by law.

THE CITY CHARTER:

The 1974 Charter resulted in many changes in Atlanta City government. Prior to its adoption, the legislative body was called the Board of Aldermen and each alderman was elected citywide. The 1974 charter changed the Board of Aldermen to the City Council; the vice-mayor to the president of the Council; and established 12 Council members to be elected from individual districts and six at-large posts. The administration of the day-to-day operation of city government was transferred to the executive branch, and legislative authority was vested in the Council. This system allows the Council to maintain a strong system of checks and balances. A new charter was enacted in 1996 that reduced the representation of Council to 12 districts and three at large posts and became effective January 1998.

ABOUT THE ATLANTA CITY COUNCIL

The president of the City Council is elected from the city at-large (citywide). The Council consists of 15 members, 12 elected from single-member districts and three elected at-large. The Council president presides at all meetings of the Council and votes in the case of a tie. The president of Council appoints chairs and members of the various committees, subject to rejection by a majority of the Council. The Council president exercises all powers and discharges all duties of the mayor in case of a vacancy in that office or during the disability of the Mayor.

Council members are elected to four-year terms commencing with the first Monday in January. The current Council began its term January 2014. The members of the Council elect a president pro tempore each year to serve a one-year term beginning with the first meeting in January. The president pro tempore presides over the Council meetings in the president's absence. Atlanta City Council members, who serve part-time, are paid \$60,300 annually. The Council president is paid \$62,000 annually. An independent committee of city residents determines salaries.



CITY OFFICIALS



Kasim Reed
Mayor

Michael Geisler
Interim Chief Operating Officer

Candace L. Byrd
Chief of Staff

J. Anthony Beard
Chief Financial Officer

Cathy Hampton
City Attorney

MEMBERS OF CITY COUNCIL

Cesar Mitchell
Council President

Carla Smith
District 1

Kwanza Hall
District 2

Ivory Lee Young Jr.
District 3

Cleta Winslow
District 4

Natalyn Mosby Archibong
District 5

Alex Wan
District 6

Howard Shook
District 7

Yolanda Adrean
District 8

Felicia Moore
District 9

C.T. Martin
District 10

Keisha Bottoms
District 11

Joyce M. Sheperd
District 12

Michael Julian Bond
Post 1, At-Large

Mary Norwood
Post 2, At-Large

Andre Dickens
Post 3, At-Large

Rhonda Dauphin-Johnson
Municipal Clerk

JUDICIAL OFFICERS

COURT OPERATIONS	Herman L. Sloan <i>Chief Judge</i>
PUBLIC DEFENDER	Rosalie Joy <i>Interim Public Defender</i>
SOLICITOR	Raines F. Carter <i>Solicitor</i>

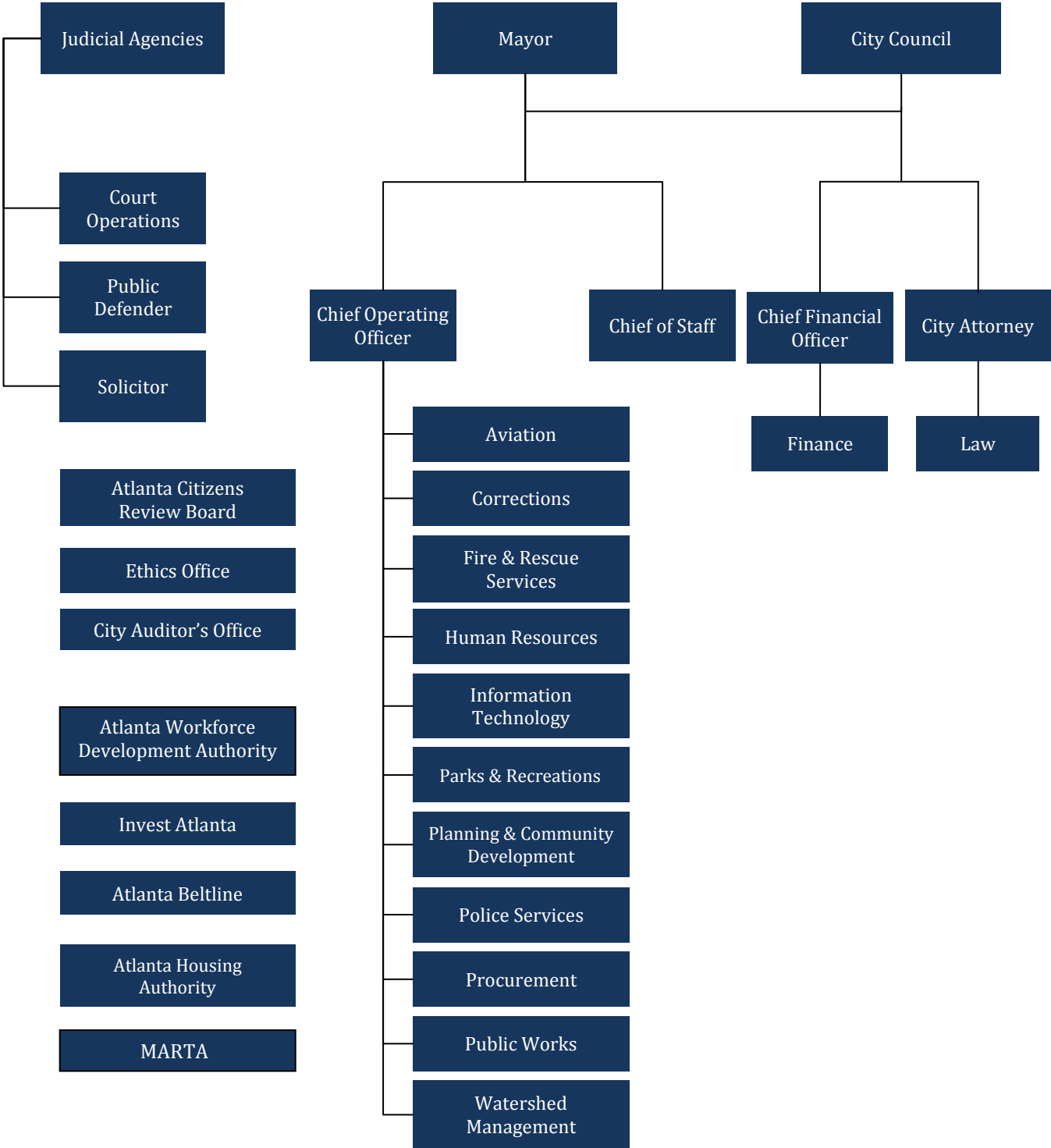
BOARD OFFICERS

ATLANTA CITIZENS REVIEW DIRECTOR	Samuel Reid <i>Executive Director</i>
ETHICS OFFICER	Nina Hickson <i>Ethics Officer</i>
CITY AUDITOR	Leslie Ward <i>City Auditor</i>

DEPARTMENT OFFICERS

AVIATION	Miguel Southwell <i>Interim General Manager</i>
CORRECTIONS	Patrick Labat <i>Corrections Chief</i>
FINANCE	J. Anthony Beard <i>Chief Financial Officer</i>
FIRE & RESCUE SERVICES	Kelvin J. Cochran <i>Fire Chief</i>
HUMAN RESOURCES	Yvonne Yancy <i>Commissioner</i>
INFORMATION TECHNOLOGY	Michael Dogan <i>Interim Chief Information Officer</i>
LAW	Cathy Hampton <i>City Attorney</i>
PARKS & RECREATION	George Dusenbury <i>Commissioner</i>
PLANNING & COMMUNITY DEVELOPMENT	James E. Shelby <i>Commissioner</i>
POLICE SERVICES	George N. Turner <i>Police Chief</i>
PROCUREMENT	Adam L. Smith <i>Chief Procurement Officer</i>
PUBLIC WORKS	Richard Mendoza <i>Commissioner</i>
WATERSHED MANAGEMENT	Jo Ann J. Macrina <i>Commissioner</i>

CITY ORGANIZATIONAL STRUCTURE





MESSAGES

THE MAYOR'S MESSAGE

THE CHIEF FINANCIAL OFFICER'S MESSAGE

PROPOSED BUDGET
FY 2015





CITY OF ATLANTA

KASIM REED
MAYOR

55 TRINITY AVENUE, S.W.
ATLANTA, GEORGIA 30303-0300
TEL (404) 330-6100

April 14, 2014

The Honorable Ceasar C. Mitchell, President
Members of City Council
Atlanta City Council
55 Trinity Ave. SE
Atlanta, GA 30303

I have the honor to transmit to you the *FY2015 Proposed Budget* for the City of Atlanta.

We have accomplished a great deal during my first four years in office. Along that journey, we did great things together, important and necessary things that steadied our city and made it stronger and healthier. We made investments in public safety, reformed our pension plan, expanded economic opportunities, youth development, cultural affairs, and restored fiscal stability to the City.

The FY2015 proposed spending plan reflects the work that we must continue. This plan includes continued investment in the Centers of Hope, Public Safety and Economic Development. The plan also builds on my commitment to maintaining the Fiscal Stability of the City by continuing to grow the general fund reserves in FY2015. This important milestone provides a strong foundation for entering the capital markets to address our infrastructure requirements.

I have appointed a blue ribbon panel to assist in addressing and identifying efficiencies. This commission will play a key role in preparing the City for future bond offerings to address our infrastructure needs. This bond referendum will expand our green spaces, and improve our roads, bridges, and sidewalks. The City will provide continued support to Invest Atlanta for programs and initiatives that foster public-private partnerships to accelerate job creation, economic growth, neighborhood revitalization and entrepreneurship.

My Administration appreciates the open dialogue we have had with you, and we look forward to continuing to work together to move our City forward.

Sincerely,

Kasim Reed





CITY OF ATLANTA
55 TRINITY AVE S.W.
ATLANTA, GEORGIA 30335-0300
TEL (404) 330-6100

The Honorable Ceasar C. Mitchell, President
Members of City Council
Atlanta City Council
55 Trinity Ave. SE
Atlanta, GA 30303

Dear President Mitchell and Members of the Atlanta City Council:

In accordance with City Ordinance, I transmit to you the FY2015 Proposed Budget for the City of Atlanta.

The City's ongoing partnership with the Selig Center for Economic Growth has provided us with important and independent economic data, analyses and forecasts that are integrated into our multi-year revenue model and used in our decision making processes. A review of the S&P Case-Shiller index supports continued 2014 tax digest growth consistent with the 2013 tax digest. The FY2015 forecast assumes a rollback of tax revenues attributed to positive reassessment which is estimated at \$5MM. The Property tax law allows the City to benefit from construction related growth which is estimated at \$1.7MM, and included in the FY2015 anticipations.

This budget also includes revenue anticipations totaling \$7.5MM in Municipal Court initiatives and the receipt of \$5MM in tax revenues from the Eastside TAD district. The Eastside TAD, in conjunction with the Westside TAD, created incentives for new downtown housing to attract the critical mass of permanent residents needed to make downtown a vibrant 24-hour activity center. Through carefully planned new development and key quality-of-life infrastructure investments (such as new pedestrian oriented streetscapes and public parking decks), the Eastside TAD helped to create an attractive downtown. The amount allocated to the general fund represents the City's share of tax increments to be received after the outstanding TAD bonds are redeemed and the district is legally closed. We will continue to review other TAD districts to the determine project status and will make further recommendations.

The City of Atlanta continues to demonstrate fiscal responsibility by executing a comprehensive, multi-year financial plan. Our general fund balance continues to increase through a committed effort of cost containment and optimization of revenue collection. I am pleased to report that we ended Fiscal Year 2013 with a general fund balance of \$138.2MM; an \$11.5MM increase from FY2012, and a total general fund balance increase of \$130.8MM since the beginning of Mayor Reed's Administration.

In FY2014, the City of Atlanta faced one of its most challenging periods as it responded to two catastrophic snow and ice events leaving many residents stranded and without power. It is anticipated that those events will impact the City's FY2014 fiscal year-end results. As Chief Financial Officer, however, one of my key financial strategic objectives has been to maintain healthy fund balance reserve levels that can provide the City with the resources to respond to extraordinary or unforeseen events as it did in that instance. As further indication of strong financial management, this is the first year during the Reed Administration that we have been able to balance the budget with as little as \$2.8M of fund balance, 76% less than the amount utilized in FY2014.

Despite new revenue enhancements and cost containment efforts over the past four years, there has been a structural imbalance between the City's baseline general fund revenues and expenses. This imbalance is directly attributed to the effort we must make as a City to address the way we manage Fleet. This coming year, Fleet Services will be determining how it can gain operational efficiencies through its rates, repair and maintenance processes, and fleet replacement and quantity reductions.

As we continue to witness a positive economic outlook and an increase in consumer confidence, we will streamline services that optimize the City's ability to leverage financing to help address the City's infrastructure backlog. The coming years represent an unprecedented opportunity to not only increase our investment in critical infrastructure needs but to continue our focus on strong financial principles and practices. It is our duty to ensure our citizens remain confident in our ability to manage the operations as well as the finances of the City. And I look forward to supporting all initiatives to move the City forward.

Sincerely,



J. Anthony Beard, Chief Financial Officer

INTRODUCTION

BUDGET OVERVIEW
ECONOMIC AND DEMOGRAPHIC INFORMATION
FOR ATLANTA PERFORMANCE HIGHLIGHTS

PROPOSED BUDGET
FY 2015



BUDGET OVERVIEW

Public services provided by the City include: police, fire and rescue, collection and disposal of solid waste, street maintenance and other public works functions; providing the highest quality drinking water and wastewater services, enforcement of ordinances relating to building safety, recreation and parks, community development, housing and aging services, planning, and airports.

Budget Responsibilities and Fiscal Policies

MAYOR

As Executive Officer, the Mayor has the power to execute and enforce provisions of the charter, exercise supervision over all the administration of all departments of the city and submit to council the recommended annual budget.

The mayor shall prepare and submit the proposed annual budget ordinance to the governing body no later than the first regular meeting of the governing body in May, preceding the commencement of the fiscal year.

CITY COUNCIL

As governing body of the City, the City Council is responsible for the development of policies, which serve as operational standards, and establishes the parameters for the administration of city government.

At the first City Council meeting in March, each council member may submit his/her budget priorities for the coming year. Such priorities are referred to the Finance/Executive Committee, which shall submit these priorities in the form of a resolution to be adopted by the City Council no later than the second council meeting in March. The Mayor, in conjunction with the Chief Financial Officer, may take these priorities into consideration in the preparation of the tentative budget.

Restricted Reserves balances from the previous year are a part of the fund balance for the upcoming year; five percent of the increased difference of the proposed budget shall be added to the overall Restricted Reserves balance. The legislation (12-0-0501) revises the amount of required reserves to an amount up to 2.5%.

The City Council holds one or more public hearings on the proposed budget as required by the laws of Georgia, notice of which is published in a newspaper of general circulation in the city at least seven days prior to the date set for the hearing.

The City Council may amend the proposed annual budget, except that the budget as finally amended must provide for all expenditures required by law or by the Charter, including but not limited to debt service, sinking fund, interest on bonded indebtedness and a general fund restricted reserve equal to five percent of the proposed general fund budget which sums shall not be diverted to any other purpose and the total appropriations from any such fund shall not exceed the estimated fund balance, reserves, and revenues constituting the fund availability of such fund. General Fund Restricted Reserves cannot be expended without prior approval of the City Council.

The City Council, by ordinance adopts the annual budget for the next fiscal year no later than June, preceding the commencement of the new fiscal year

BUDGET COMMISSION

The Budget Commission annually prepares and files with the City Council, for submission to the Mayor, the City's budget revenue anticipations. By law, anticipations cannot exceed 99 percent of the normal revenue collected during the previous year, with the following exceptions: (A) the normal revenue which the city may be expected to collect from the taxable property in newly annexed territory may be anticipated; (B) collections from tax executions on real estate and on personal property and chooses in actions owned by the city may be anticipated, provided that revenues from such anticipations shall not exceed 85 percent of tax executions on real estate and 50 percent of tax executions on personal property not more than three years old and chooses in actions certified solvent and collectable by the tax assessor. When such revenue anticipations have been filed, they are binding upon the City Council without any action of approval or disapproval.

CHIEF FINANCIAL OFFICER

The Chief Financial Officer must furnish each member of the council a complete detailed written copy of the proposed annual budget five days prior to the meeting at which the budget is submitted to the council for adoption.

OPERATING BUDGET POLICIES

Annual budgets are adopted for the General, Special Revenue, and Debt Service Funds with the level of legal budgetary control established at the office level by City Council. The City is required to adopt a balanced budget each year and maintain budgetary controls to ensure compliance with legal provisions of the annual appropriated budget approved by the Mayor and City Council. The amounts of anticipated revenues and appropriated expenditures for the annual budget are controlled by the City Charter and various ordinances adopted by the City Council. Appropriations for capital projects are adopted by the City Council principally on an individual basis, when the project is initially approved.

Since the legally adopted budget is on a cash basis, which differs significantly from GAAP, reconciliation for the cash basis to GAAP basis is presented annually in the City's Comprehensive Annual Financial Report.

After the initial annual budget is adopted, it may be amended for interdepartmental transfers of appropriations with the approval of City Council. Intradepartmental transfers of appropriation may be initiated by a department head with the approval of the Chief Operating Officer, the Chair of the City Council Finance Committee, and Chief Financial Officer. Total appropriations for any fund may be increased if, during the year, sources of revenue become available to the City in excess of original anticipations, and these amounts are anticipated by the Budget Commission and subsequently appropriated by City Council.

ECONOMIC AND DEMOGRAPHIC INFORMATION

HISTORY

Atlanta was founded in 1837 as the end of the Western & Atlantic railroad line. It was first named Marthasville in honor of the then-governor's daughter, and then changed soon after to Atlanta, the feminine of Atlantic. Atlanta is the capital and most populous city in the U.S. state of Georgia. Its metropolitan area, officially named the Atlanta-Sandy Springs-Marietta, GA MSA (commonly referred to as Metropolitan Atlanta) is the ninth largest metropolitan area in the country, inhabited by approximately 5.5 million people. Atlanta is the county seat of Fulton County and the fifth location for the seat of government of the state of Georgia.

POPULATION

Table 1 summarizes City, County and State population estimated as of July 1st of each year.

Table 1

CITY, COUNTY AND STATE POPULATION STATISTICS

	City of Atlanta(1)	Annual Growth Rate	Fulton County(2)	Annual Growth Rate	DeKalb County(2)	Annual Growth Rate	State of Georgia(2)	Annual Growth Rate
2013			984,293	6.9%	713,340	3.19%	9,992,167	2.4%
2012			977,773	6.2%	707,089	2.2%	9,919,945	2.4%
2011							9,815,210	1.32%
2010	420,003	(12.01%)	920,581	(9.16%)	691,893	(6.55%)	9,687,653	(0.11%)
2009	477,300	3.3%	1,031,813	1.9%	748,454	1.0%	9,813,588	1.3%
2008	461,956	0.1%	1,012,219	2.2%	741,156	1.0%	9,690,277	1.7%

(1) City of Atlanta 2012 estimates not available.

(2) U.S. Census Bureau conducts a population survey every 10 years (year 2012 is an estimate).

Source: U.S. Census Bureau: State and County QuickFacts via <http://www.census.gov>.

INDUSTRY AND EMPLOYMENT

Table 2 summarizes the average number of employed and unemployed residents of Atlanta, Fulton and DeKalb Counties. It also includes the average unemployment rate of the City, Fulton and DeKalb Counties, the State, and United States.

Table 2
ESTIMATED AVERAGE ANNUAL EMPLOYMENT AND
UNEMPLOYMENT OF RESIDENT LABOR FORCE

Civilian Labor Force	<u>2013</u>	<u>2012</u>	<u>2011</u>	<u>2010</u>	<u>2009</u>	<u>2008</u>
City of Atlanta						
Employed	2,487,338	2,518,397	2,468,133	2,379,498	2,441,723	2,575,531
Unemployed	229,343	227,602	242,370	275,215	258,656	169,255
Total	2,716,681	2,745,999	2,710,503	2,654,713	2,700,379	2,744,786
County of Fulton						
Employed	423,787	419,127	408,858	426,277	437,425	461,396
Unemployed	41,892	44,661	44,145	52,146	47,308	31,818
Total	465,679	463,788	453,003	478,423	484,733	493,214
County of DeKalb						
Employed	332,317	334,971	333,211	337,000	345,813	364,763
Unemployed	31,658	34,217	34,574	40,233	36,836	24,905
Total	363,975	369,188	367,785	377,233	382,649	389,668
Unemployment Rates						
City	10.50%	8.30%	9.20%	10.00%	10.30%	5.90%
County-Fulton	10.70%	9.60%	9.70%	10.90%	9.80%	6.50%
County-DeKalb	8.60%	9.30%	9.40%	10.70%	9.60%	6.40%
State	7.20%	8.10%	9.40%	10.40%	10.40%	8.10%
United States	7.60%	7.60%	8.50%	9.60%	9.70%	7.60%

Source: Georgia Employment Development Department, Labor Market Information Division for the State and County; U.S. Bureau of Labor, Department of Labor (Revised February 2013)

EMPLOYMENT BY INDUSTRY

Table 3 summarizes the estimated average annual employment for the City for various employment categories. Percentages indicate the percentage of the total employment for each type of employment for a given year. For purposes of comparison, the most recent employment data for Atlanta is also summarized.

Table 3
CITY OF ATLANTA
ESTIMATED INDUSTRY EMPLOYMENT AND LABOR FORCE

	City of Atlanta				State of Georgia	
	2010	% of Total	2011	% of Total	2011	% of Total
Agriculture, Forestry, Fishing Hunting	NDP	0.0	NDP	0.0	NDP	0.0
Natural Resources and Mining	1,300	0.1	1,300	0.1	9,000	0.2
Construction	92,000	4.1	90,100	3.9	145,900	3.7
Manufacturing	142,700	6.3	146,000	6.3	350,600	9.0
Trade, Transportation and Utilities	513,200	22.6	521,900	22.6	822,000	21.1
Information	78,200	3.4	80,600	3.5	98,600	2.5
Financial Activities	148,300	6.5	150,800	6.5	223,200	5.7
Professional and Business Services	385,400	17.0	402,300	17.4	544,500	14.0
Educational Health Services	262,700	11.6	272,300	11.8	484,700	12.4
Leisure and Hospitality	220,800	9.7	225,800	9.8	381,900	9.8
Other Services	93,200	4.1	92,300	4.0	153,600	3.9
Government	<u>332,700</u>	<u>14.7</u>	<u>322,700</u>	<u>14.0</u>	<u>687,400</u>	<u>17.6</u>
	2,270,500	100.0	2,306,100	100.0	3,901,400	100.0

Source: Georgia Department of Labor, Industry Mix Analysis. These data represent jobs that are covered by unemployment insurance laws.

Note: "NDP" means No Data Provided in the Current Employment Statistics (CES) data.
City of Atlanta is defined by Atlanta Regional, as per the Georgia Department of Labor

MAJOR EMPLOYERS

Table 4 contains a list of Atlanta’s top ten, non-governmental employers.

Table 4
CITY OF ATLANTA
PRINCIPLE EMPLOYERS

Employer	Product/Service	Employees	% of Total City Employment
Delta Air Lines, Inc.	Transportation	3815	1.98%
The Coco-Cola Company	Marketing and Manufacturing	3469	1.80%
International Business Machine Corp.	Technology Services	4228	2.20%
Turner Broadcasting System, Inc.	Media/Entertainment	2163	1.12%
Cable News network	Media	1873	0.97%
AT & T Services Inc.	Telecommunication	1845	0.96%
Air Service Corp	Transportation	1733	0.90%
Accenture LLP	Consulting	1791	0.93%
Allied Barton Security Services	Security Services	1448	0.75%
Tenet Health System , Inc.	Healthcare	1140	0.59%

Source: City of Atlanta, 2013 Comprehensive Annual Financial Report; Data provided by City of Atlanta, Office of Revenue, Bureau of License Division

EFFECTIVE BUYING INCOME

“Effective Buying Income” (“EBI”), also referred to as “disposable” or “after tax” income, consist of money income less personal tax and certain non-tax payments. *Table 5* summaries the most recent available total effective buying income and median household effective buying income for the City, State and United States for the calendar years 2006 through 2011.

Table 5
CITY, STATE AND U.S.
EFFECTIVE BUYING INCOME
Calendar Years 2006 Through 2011

Year/Area	Personal Income (thousands of dollars)	Per Capita Personal Income (dollars)
2011		
City	\$212,830,075	\$39,713
State	353,142,249	35,979
United States	12,949,905,000	41,560
2010		
City	\$208,107,000	\$39,360
State	338,001,435	34,800
United States	12,357,113,000	39,945
2009		
City	\$199,746,764	\$36,482
State	333,996,035	33,980
United States	12,174,900,000	35,888
2008		
City	\$206,462,750	\$38,336
State	341,530,406	35,217
United States	12,391,100,000	35,931
2007		
City	\$203,961,494	\$38,721
State	330,425,932	34,659
United States	11,912,300,000	34,512
2006		
City	\$192,460,168	\$37,593
State	311,855,316	33,425
United States	11,268,100,000	33,157

Source: U.S. Department of Commerce, Bureau of Economic Analysis

RETAIL SALES

Table 6 sets forth a history of taxable sales, which consist of the Local Option Sales Tax (LOST) and the Municipal Option Sales Tax (MOST) in the City of Atlanta for the past five years. Effective October 1, 2004, the City began collecting a 1% MOST for retail sales and use occurring within the incorporated city limits of Atlanta. In addition, the City converted from a calendar year (2006) to a fiscal year (2007), and the data in Table 6 reflects this change.

	2012	2011	2010	2009	2008
Apparel	16,580,846	15,018,633	12,439,283	13,860,466	10,729,012
General	27,039,064	25,998,883	25,299,989	21,203,763	21,511,679
Food	43,734,850	42,915,609	41,927,156	45,526,111	49,133,103
Utilities	17,896,727	15,045,446	13,649,898	22,966,264	20,999,282
Home	19,491,984	18,250,585	15,740,145	23,892,003	26,950,720
Lumber	1,399,828	1,446,422	1,719,402	9,826,768	14,154,504
Automotive	8,626,631	7,802,866	6,936,404	14,765,126	16,371,246
Miscellaneous Services	71,880,203	67,953,109	70,243,884	57,974,754	59,780,542
TOTAL	206,650,133	194,431,553	187,956,161	210,015,255	219,630,088
Manufacturers	11,840,788	12,627,803	12,403,848	7,825,435	8,441,492
TOTAL ALL OUTLETS	218,490,921	207,059,356	200,360,009	217,840,690	228,071,580

Source: 2013 City of Atlanta CAFR (Schedule 10) via Georgia Department of Revenue, Local Government Division

CONSTRUCTION ACTIVITY

Table 7 provides a summary of residential building permit valuations and the number of new units in the City by calendar year.

	2013	2012	2011	2010	2009
Valuation ¹					
Residential ⁽²⁾	<u>\$145,216,485</u>	<u>\$280,053,344</u>	<u>\$61,620,910</u>	<u>\$71,586,868</u>	<u>\$67,261,931</u>
Total	\$145,216,485	\$280,053,344	\$61,620,910	\$71,586,868	\$67,261,931
Number of					
Single ⁽³⁾	394	270	136	182	204
Multi- ⁽⁴⁾	<u>179</u>	<u>191</u>	<u>90</u>	<u>352</u>	<u>19</u>
Subtotal	573	461	226	534	223
Total	<u>573</u>	<u>461</u>	<u>226</u>	<u>534</u>	<u>223</u>

⁽¹⁾ In millions of dollars. "Valuation" represents the total valuation of all construction

⁽²⁾ Valuation permits issued for Single-Family Dwellings and

⁽³⁾ Number of permits for Single-Family Dwellings, Duplexes and Prefabricated

⁽⁴⁾ Number of permits for new Apartment Buildings and Townhomes.

Source: Department of Planning and Community Development internal reporting

PROPERTY TAX LEVIES AND COLLECTIONS

Table 8
City of Atlanta, Georgia
Property Tax Levies and Collections
Last Six Fiscal Periods (amounts expressed in thousands)

Fiscal Period Ended	Taxes Levies for the Fiscal Year	Collected within the Fiscal Year of the Levy			Total Collections to Date	
		Amount (1)	Percentage of Levy	Collections in Subsequent Years	Amount	Percentage of Levy
June 30, 2008	\$ 182,021	173,030	95.06%	\$ 7,844	\$180,874	99.37%
June 30, 2009	198,378	190,475	96.02%	5,882	196,358	98.98%
June 30, 2010	264,371	257,062	97.24%	3,606	260,669	98.60%
June 30, 2011	240,586	234,895	97.63%	-	234,895	97.63%
June 30, 2012	222,633	218,472	98.13%	-	218,472	98.13%
June 30, 2013	219,177	214,494	97.86%	-	214,494	97.86%

(1) Does not include tax revenues retained by Fulton and DeKalb County for administrative expenses, therefore the collection rate shown is slightly less than actual.

Source: 2013 Comprehensive Annual Financial Report

DIRECT AND OVERLAPPING SALES TAX RATES

Table 9
City of Atlanta, Georgia
Direct and Overlapping Sales Tax Rates
Last Five Fiscal Periods

Fiscal Year	City Direct Rate	Fulton County
2009	1.00%	7.00%
2010	1.00%	7.00%
2011	1.00%	7.00%
2012	1.00%	7.00%
2013	1.00%	7.00%

Source: Sales Tax Rates, Georgia Department of Revenue and the 2013 Comprehensive Annual Financial Report



FOR ATLANTA PERFORMANCE HIGHLIGHTS

FOR (Focus On Results) Atlanta is the City of Atlanta's performance management program within the COO's Office, and serves to improve the efficiency and effectiveness of services delivered to citizens. Launched in 2012, the FOR Atlanta team is tasked with setting a performance improvement vision for the City of Atlanta and collaborating with staff across the City to manage and track our progress against this vision. FOR Atlanta is based on the principle that if you cannot measure something, you cannot manage it. The goal of this program is to create a culture of performance and accountability within the City of Atlanta by setting performance targets, measuring progress towards those targets, and supporting the City's staff in achieving the targets established for their organizations.

FOR Atlanta's objectives are:

- **Lead with Data:** Establish a data-driven approach to setting both the strategic vision and operational goals for the City, and provide reliable data that measures performance against these goals.
- **Improve Outcomes:** Create a culture that increases accountability for delivering performance against specific, measurable outcomes.
- **Be Transparent:** Create a public window into the performance of City services and operations through the FOR Atlanta web portal.

The City publishes strategic level performance data through the FOR Atlanta website, which is available through the City's website at <http://www.atlantaga.gov/index.aspx?page=133>. The City is committed to public transparency and accountability. The website includes performance highlights of the City's FOR Atlanta program, and the City is in the process of expanding site content to include performance scorecards for department and offices participating in FOR Atlanta.

Citywide Strategic Performance Measures

The following is a summary of the City's performance as of December 2013. A more detailed summary can be found online in the FOR Atlanta 2013 Performance Report.

- **Public Safety** operations continued to improve in 2013, with a 4% reduction in major crime – and an 18% decline since Mayor Reed took office - reducing the City's crime rates to levels not experienced since the 1960's. In October 2013, the **Atlanta Police Department** achieved the long-standing goal of placing 2,000 sworn officers on the streets of Atlanta, and the City further supported the goal of long-term crime reduction with the successful deployment of 'PredPol' predictive policing. In Fiscal Year 2013, **Atlanta Fire & Rescue** experienced a 1.4 minute improvement in response time to typical risk fires when compared to Fiscal Year 2010. The Department's ability to deploy emergency vehicles in a timely manner also improved. In 2013, 58% of AFR emergency medical resources arrived on-scene as fast or faster than Grady Hospital, up from 46% in 2010.
- **Economic Development** remains a top area of focus. In 2013, **Invest Atlanta** attracted over \$480 million in private sector capital and helped create over 4,300 direct jobs and nearly 4,000 indirect jobs in the City. The **Office of Buildings** also saw a 77% increase in the value of Citywide construction, with \$2.7 billion in construction activity in 2013. Furthermore, the Department improved median permit processing time by 33%, reducing the average time to issue a permit from 33 days in November 2011 to 22 days in November 2013, despite a 7% increase in the volume of building permits issued. **Hartsfield-Jackson Atlanta International airport** also remained the world's busiest airport for the 15th year in a row by serving an estimated 94.4 million passengers in 2013.
- Tackling the issue of the City's need for strong, consistent **investment in our youth**, the City expanded the **Centers of Hope** program adding eight additional sites (10 sites in total) that provide after-school programming to Atlanta youth. Currently over 90% of Atlanta's youth are living with 2.5 miles of a Center of Hope, and over the course of 2013, the City saw a 100% increase in enrollment in afterschool programming. The City offered additional youth opportunities through the Camp Best Friends program and other after school programing delivered by the **Department of Parks and Recreation** and through the Summer Work Experience Program coordinated by the **Atlanta Workforce Development Agency**.

- In 2013, FOR Atlanta placed a significant focus on improving customer service and service delivery response time in preparation for the launch of ATL311. Over the course of the year, FOR Atlanta partnered with the City operating departments to establish a performance management framework and tracking system for over 150 new customer oriented metrics. As a result of this focus, a number of core operating departments saw improvements in performance. The **Department of Public Works' Office of Transportation** made strides in improving response time for reported issues, with 90% of core services showing improvement over the course of 2013 and 68% reduction in the amount of time required to complete these core service requests. Furthermore, for the second year in a row, the **Office of Solid Waste Services** collected over 99% of single-family garbage, recycling and yard trimmings on schedule. The **Office of Housing Code Enforcement within the Atlanta Police Department** was able to reduce its backlog of cases by 84%. Furthermore, by targeting newly identified bottlenecks, Code was able to reduce the median time taken to complete an inspection investigation by 39 days, from a median of 87 business days in January 2013 to a median of 48 business days in December 2013.

BUDGET SUMMARIES

FUND STRUCTURE

OPERATING FUNDS

SUMMARY OF OPERATING BUDGET BY
FUNDS

SUMMARY OF OPERATING BUDGET BY
FUND AND DEPARTMENT

SUMMARY OF OPERATING BUDGET BY
FUND AND ACCOUNT GROUP

SUMMARY OF REVENUES AND EXPENSES

SUMMARY OF PERSONNEL



FUND STRUCTURE

The City uses funds and account groups to report its financial position and the results of its operations. Fund accounting is designed to demonstrate legal compliance and to aid financial management by segregating transactions related to certain government functions or activities. The fund types established by the City are described below and throughout this document.

GOVERNMENTAL FUNDS

The *Governmental Funds* group is one of three fund groups in the City's budget. The funds in this Fund group, account for those transactions that are supported by general taxation, intergovernmental grants, special assessments, and other sources that are not restricted to enterprise operations or held in a trustee capacity.

- The General Fund is the City's primary operating fund. It accounts for all financial transactions of the City, except those required to be accounted for in another fund.
- The Debt Service Fund is used to account for the accumulation of resources and the subsequent disbursement of such resources to pay principal and interest on long-term debt of the City (other than certificates of participation and the debt of the tax allocation districts funds and enterprise funds). Bond ordinances require the City to account for debt service transactions in separate funds, to restrict the flow of cash between such funds, and to comply with various other covenants.
- The Special Assessment Fund accounts for the accumulation and expenditure of resources for various public improvements such as sidewalks, curbs and gutters, which are financed through assessments to individual property owners.
- The Special Revenue Funds account for activities carried out by the City under the terms of certain intergovernmental grants. It accounts for the proceeds of special revenue sources that are legally restricted to expenditures for specified purposes.

PROPRIETARY FUNDS

Proprietary Funds distinguish operating revenues and expenses from non-operating items. Operating revenues and expenses generally result from providing, producing, and delivering goods services in connection with a proprietary fund's principal ongoing operations. Operating expenses for enterprise funds include the cost of sales and services, administrative expenses, and depreciation of capital assets. All revenues and expenses not meeting this definition are reported as non-operating revenues and expenses.

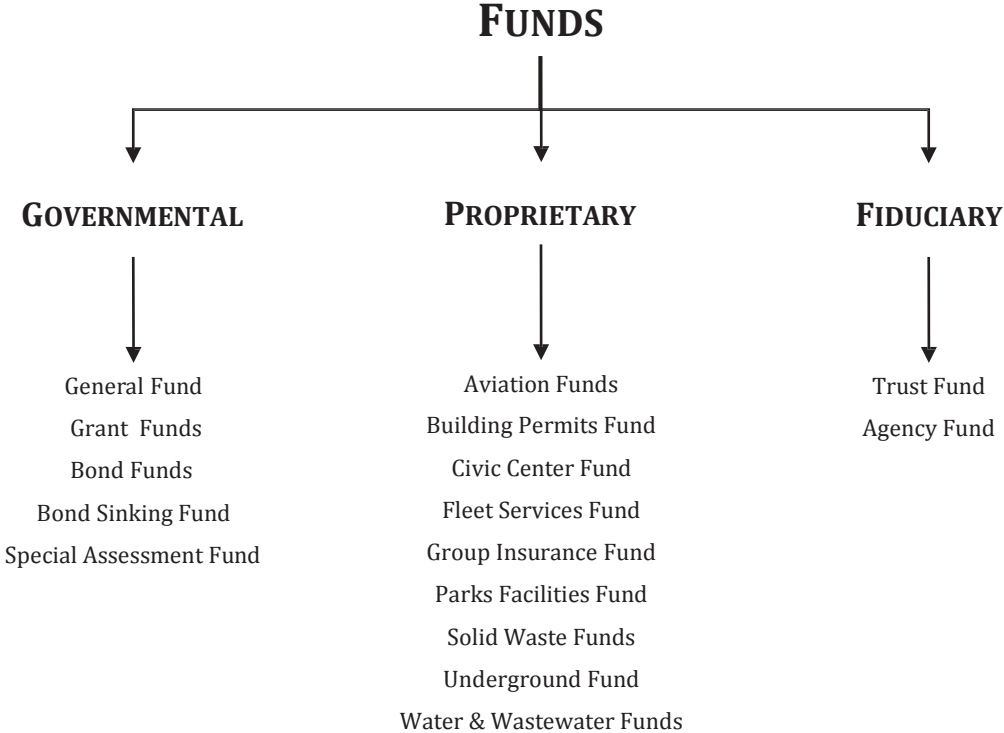
- Enterprise Funds are designed to be self-supporting. The Department of Watershed Management (DWM) Fund accounts for all activities associated with the provision and management of clean water, wastewater and storm water systems, and water pollution control services to individuals, organizations and other governmental units within and around the City. The Department of Aviation (DOA) Fund accounts for the activities of the William B. Hartsfield -Maynard H. Jackson Atlanta International Airport. Other enterprises funds include Parks Facilities Fund (Cyclorama), Underground Atlanta, Solid Waste Services, Civic Center, and the new Building Permits fund.
The *Internal Service Funds* account for the
- activities of Motor Transport (Fleet) Services, as well as group insurance transactions related to the provision of life, accident, and medical insurance benefits through outside insurance companies for permanent employees and retirees of the City.

FIDUCIARY FUNDS

Fiduciary Funds are used to report assets held in trust or agency capacity for others and therefore, cannot be used to support the governments' programs. Since the pension trust fund and agency funds cannot be used for governmental programs, they are not budgeted, but are included in our audited financial statements.

- The Trust Fund accounts for activities in which the City acts as trustee for an individual or organization. Additionally, these funds account for pension trust funds, which accumulate resources for pension benefit payments to members of the plans and their beneficiaries.
- The Agency Fund accounts for various taxes and other receipts held in escrow for individuals, outside organizations, other governments and/or other funds.

CITYWIDE FUND STRUCTURE





OPERATING FUNDS

The citywide fund structure can be divided into two areas: operating and capital. The *operating budget* is defined as the annual budget for routine, ongoing activities of an organizational unit. While the *capital budget* is typically established for specific projects, such as capital projects, grant funded projects, and other activities of a non-recurring nature.

OPERATING FUND STRUCTURE

The *General Fund* is the principal operating fund of the City and is used to account for all activities of the City not otherwise accounted for by a specified fund. It is also the largest of the City's funds, and is comprised of mostly general tax revenues that provide basic city services, such as Police, Fire & Rescue, and Parks services.

Enterprise funds are designed to be self-supported by user charges or fees. The Department of Aviation, Civic Center, Parks and Recreational Facilities (Cyclorama), Solid Waste Services, and Water & Wastewater Management are accounted for as enterprise funds. Separate fund accounts within each of the enterprise funds are required to be maintained in accordance with various bond ordinances.

- The *Aviation Revenue fund* accounts for the accumulation of income and disbursement of funds associated with the operation and construction of the Hartsfield-Jackson Atlanta International Airport. These funds generate income primarily from leases and use agreements with airlines and with various concessionaires within the terminal facility and parking operations.
- The *Building Permits fund* accounts for the collection of income and disbursement of funds associated with the operation of the building permitting function.
- The *Atlanta Civic Center fund* accounts for the collection of income and disbursement of funds associated with the operation of the Boisfeuillet Jones Atlanta Civic Center. These funds generate income primarily from ticket sales (surcharges), building and land rentals.

- The *Parks Facilities fund* was created to support the Cyclorama restoration project, and is supported by user fees.
- Revenues generated from *Solid Waste services* are from user fees or charges for specific services provided. This fund should be self-sufficient and charge adequate fees to pay for the level of service provided. The primary sources of revenues are garbage pick-up/disposal, recycling, street sweeping and rubbish collection.
- The *Underground Atlanta fund* was established in 1989 to account for transactions associated with the public operations of the Underground Atlanta facilities and parking decks. The fund is supported by user fees, parking revenues and a general fund subsidy.
- *Water and Wastewater fund* were established to account for all transactions associated with the operation, development and maintenance of the City's expansive water and wastewater infrastructure system. The system is financed by user charges for water and wastewater services.

Other funds include the E-911 fund and the Internal Service funds.

- The *E-911 fund* is to support the E-911 call center and dispatching operation.
- The activities of the Internal Service funds are charged to internal departments to recoup its cost. The *Fleet Services fund* is established for maintaining the City of Atlanta's fleet of vehicles and motorized equipment. The *Group Insurance fund* is established through employer and employee contributions and

used for the sole purpose of paying active and retired employees and their dependents medical, dental, vision, life and voluntary insurance premiums and expenses.

CAPITAL FUND STRUCTURE

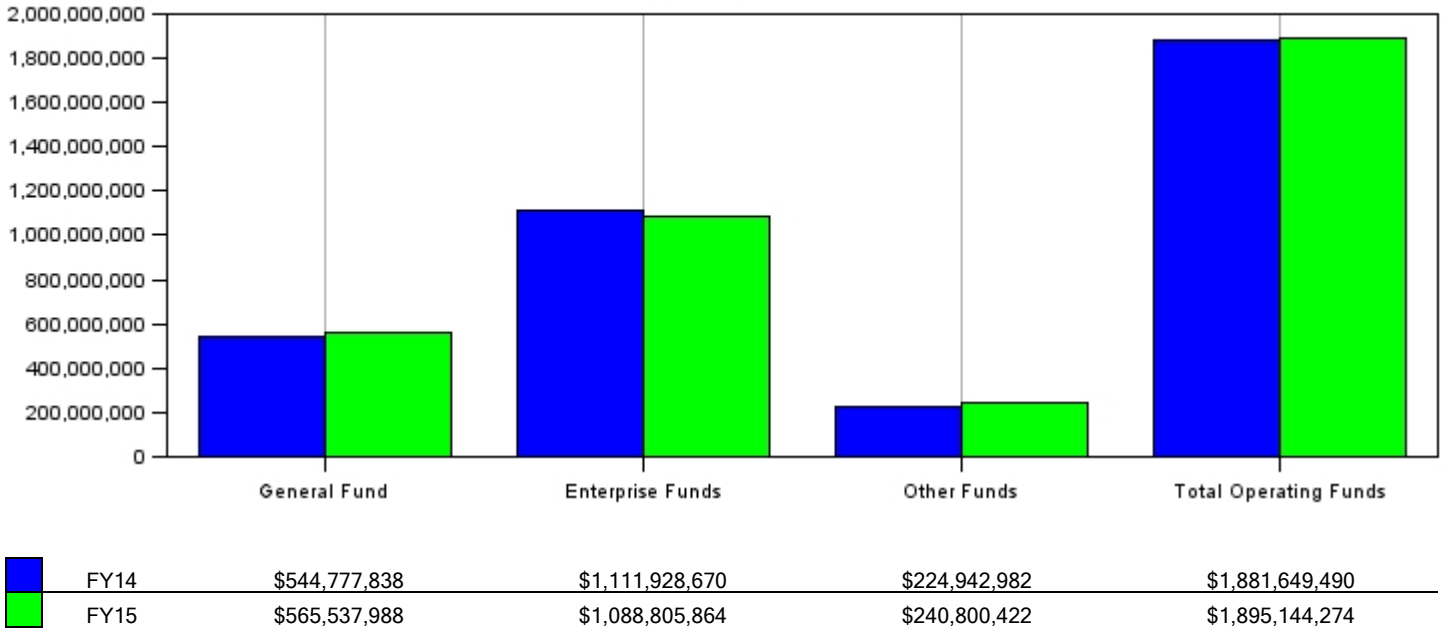
All other funds (listed below) are considered *capital funds* and were established for specific purpose, are of a non-recurring in nature or considered non-operating.

- Grant Funds
- Bond Funds
- Bond Sinking Funds
- Special Assessment Funds
- Agency Fund (Non-budgetary)
- Trust Fund

SUMMARY OF OPERATING BUDGET BY FUNDS

	FY13 Actual	FY14 Adopted Budget	FY15 Budget	\$ Incr/Decr	% Incr/Decr
General Fund	\$521,091,408	\$544,777,838	\$565,537,988	\$20,760,150	3.67%
Enterprise Funds					
Airport Revenue Fund	\$487,707,423	\$497,694,024	\$489,331,014	(\$8,363,010)	(1.71%)
Building Permits Fund	\$6,507,898	\$14,037,018	\$18,648,639	\$4,611,621	24.73%
Civic Center Revenue Fund	\$1,782,812	\$1,697,611	\$1,697,611	\$0	0.00%
Parks Facilities Revenue Fund	\$484,061	\$500,977	\$496,017	(\$4,960)	(1.00%)
Solid Waste Services Revenue Fund	\$49,916,228	\$50,156,365	\$52,872,547	\$2,716,182	5.14%
Underground Atl Facil Revenue Fund	\$10,892,451	\$11,229,722	\$11,109,554	(\$120,168)	(1.08%)
Water & Wastewater Revenue Fund	\$569,554,580	\$536,612,951	\$514,650,481	(\$21,962,470)	(4.27%)
Total Enterprise Funds	\$1,126,845,452	\$1,111,928,670	\$1,088,805,864	(\$23,122,806)	(2.12%)
Other Funds					
Emergency 911 Telephone Fund	\$14,684,057	\$16,503,404	\$16,930,728	\$427,324	2.52%
Fleet Service Fund	\$30,178,248	\$28,073,061	\$31,820,970	\$3,747,909	11.78%
Group Insurance Fund	\$122,126,150	\$130,175,075	\$135,638,333	\$5,463,258	4.03%
Hotel/Motel Tax Fund	\$54,419,419	\$49,324,534	\$55,445,813	\$6,121,279	11.04%
Rental/Motor Vehicle Tax Fund	\$963,628	\$866,908	\$964,579	\$97,671	10.13%
Total Other Funds	\$222,371,502	\$224,942,982	\$240,800,422	\$15,857,440	6.59%
Total Operating Funds	\$1,870,308,363	\$1,881,649,490	\$1,895,144,274	\$13,494,784	0.71%

Operating Budget by Fund



The expenses for Aviation and Watershed includes an equity transfer to its renewal and extension.

SUMMARY OF OPERATING BUDGET BY FUND AND DEPARTMENT

Final Proposed

Fund/Department	FY13 Actual	FY14 Adopted Budget	FY15 Budget	\$ Incr/Decr	% Incr/Decr
General Fund					
City Council	\$6,367,249	\$8,453,477	\$8,703,706	\$250,229	2.87%
Executive Offices	\$22,021,068	\$30,462,326	\$30,630,894	\$168,568	0.55%
Department Of Information Technology	\$26,588,252	\$27,271,056	\$28,374,602	\$1,103,546	3.89%
Department Of Law	\$5,736,879	\$5,761,038	\$6,275,121	\$514,083	8.19%
Department Of Corrections	\$25,310,650	\$28,521,324	\$31,030,365	\$2,509,041	8.09%
Department Of Finance	\$11,279,222	\$12,077,098	\$13,355,461	\$1,278,363	9.57%
Department Of Procurement	\$866,086	\$890,607	\$877,688	(\$12,919)	(1.47%)
Department Of Public Works	\$26,088,985	\$24,390,447	\$26,107,700	\$1,717,253	6.58%
Dept Of Parks & Recreation	\$32,276,566	\$26,853,981	\$30,628,726	\$3,774,745	12.32%
Department Of Aviation	\$167	-	\$0	\$0	
Judicial Agencies	\$8,313,683	\$8,917,407	\$12,833,513	\$3,916,106	30.51%
Non-Departmental	\$109,464,298	\$109,934,629	\$100,151,129	(\$9,783,500)	(9.77%)
Department Of Human Resources	\$4,624,925	\$4,806,404	\$4,758,191	(\$48,213)	(1.01%)
Department Of Fire Services	\$72,809,129	\$79,200,013	\$83,321,797	\$4,121,784	4.95%
Department Of Police Services	\$159,942,916	\$167,957,894	\$175,559,350	\$7,601,456	4.33%
Dept Of Planning & Community Development	\$2,825,033	\$2,131,008	\$2,650,796	\$519,788	19.61%
Department Of The Solicitor	\$3,023,774	\$3,271,862	\$4,870,454	\$1,598,592	32.82%
Department Of Ethics	\$385,610	\$403,561	\$485,774	\$82,213	16.92%
Atlanta Citizens Review Board	\$329,639	\$452,356	\$644,250	\$191,894	29.79%
Department Of Audit	\$1,344,945	\$1,413,940	\$1,550,789	\$136,849	8.82%
Department Of Public Defender	\$1,492,331	\$1,607,409	\$2,727,682	\$1,120,273	41.07%
Total General Fund	\$521,091,408	\$544,777,838	\$565,537,988	\$20,760,150	3.67%
Enterprise Funds					
Airport Revenue Fund					
Executive Offices	\$329,809	\$688,203	\$873,279	\$185,076	21.19%
Department Of Information Technology	\$434,813	\$633,871	\$1,164,511	\$530,640	45.57%
Department Of Law	\$3,650,526	\$5,915,178	\$5,016,781	(\$898,397)	(17.91%)
Department Of Finance	\$210,142	\$516,266	\$506,189	(\$10,077)	(1.99%)
Department Of Procurement	\$739,995	\$783,437	\$796,289	\$12,852	1.61%
Department Of Aviation	\$143,873,292	\$172,201,857	\$175,131,218	\$2,929,361	1.67%
Non-Departmental	\$297,241,122	\$272,169,309	\$260,974,144	(\$11,195,165)	(4.29%)
Department Of Human Resources	\$1,339,367	\$1,591,120	\$1,937,723	\$346,603	17.89%
Department Of Fire Services	\$22,098,843	\$23,778,927	\$23,596,067	(\$182,860)	(0.77%)
Department Of Police Services	\$17,100,739	\$18,499,278	\$18,346,007	(\$153,271)	(0.84%)
Department Of Audit	\$688,775	\$916,578	\$988,805	\$72,227	7.30%
Total Airport Revenue Fund	\$487,707,423	\$497,694,024	\$489,331,014	(\$8,363,010)	(1.71%)
Building Permits Fund					
Executive Offices	\$72,632	\$89,191	\$713,800	\$624,609	87.50%
Department Of Information Technology	\$627,637	\$896,887	\$503,440	(\$393,447)	(78.15%)
Non-Departmental	\$629,563	\$1,597,816	\$1,952,198	\$354,382	18.15%
Dept Of Planning & Community Development	\$5,178,066	\$11,453,123	\$15,479,202	\$4,026,079	26.01%
Total Building Permits Fund	\$6,507,898	\$14,037,018	\$18,648,639	\$4,611,621	24.73%
Civic Center Revenue Fund					
Dept Of Parks & Recreation	\$1,723,792	\$1,647,112	\$1,644,689	(\$2,423)	(0.15%)
Non-Departmental	\$59,020	\$50,499	\$52,922	\$2,423	4.58%
Total Civic Center Revenue Fund	\$1,782,812	\$1,697,611	\$1,697,611	\$0	0.00%
Parks Facilities Revenue Fund					
Dept Of Parks & Recreation	\$467,420	\$480,102	\$475,476	(\$4,626)	(0.97%)
Non-Departmental	\$16,641	\$20,876	\$20,542	(\$334)	(1.63%)
Total Parks Facilities Revenue Fund	\$484,061	\$500,977	\$496,017	(\$4,960)	(1.00%)

SUMMARY OF OPERATING BUDGET BY FUND AND DEPARTMENT Final Proposed

Fund/Department	FY13 Actual	FY14 Adopted Budget	FY15 Budget	\$ Incr/Decr	% Incr/Decr
Solid Waste Services Revenue Fund					
Executive Offices	\$40,653	\$87,029	\$788,578	\$701,549	88.96%
Department Of Information Technology	\$521,228	\$787,932	\$548,711	(\$239,221)	(43.60%)
Department Of Finance	\$603,984	\$636,900	\$787,627	\$150,727	19.14%
Department Of Public Works	\$35,190,041	\$43,227,639	\$45,029,562	\$1,801,923	4.00%
Non-Departmental	\$13,324,890	\$4,984,731	\$5,320,686	\$335,955	6.31%
Department Of Human Resources	\$235,431	\$432,135	\$397,383	(\$34,752)	(8.75%)
Total Solid Waste Services Revenue Fund	\$49,916,228	\$50,156,365	\$52,872,547	\$2,716,182	5.14%
Underground Atl Facil Revenue Fund					
Non-Departmental	\$10,892,451	\$11,229,722	\$11,109,554	(\$120,168)	(1.08%)
Water & Wastewater Revenue Fund					
Executive Offices	\$2,998,887	\$4,011,281	\$6,796,286	\$2,785,005	40.98%
Department Of Information Technology	\$4,290,932	\$5,035,214	\$4,178,545	(\$856,669)	(20.50%)
Department Of Law	\$4,899,695	\$7,283,970	\$6,874,347	(\$409,623)	(5.96%)
Department Of Finance	\$898,217	\$1,185,291	\$1,188,906	\$3,615	0.30%
Department Of Procurement	\$1,066,466	\$1,283,696	\$1,240,542	(\$43,154)	(3.48%)
Department Of Public Works	\$813,443	\$808,387	\$797,370	(\$11,017)	(1.38%)
Department Of Watershed Management	\$139,665,543	\$155,921,614	\$154,918,136	(\$1,003,478)	(0.65%)
Department Of Aviation	(\$86)	-	\$0	\$0	
Non-Departmental	\$411,406,555	\$358,099,653	\$335,266,636	(\$22,833,017)	(6.81%)
Department Of Human Resources	\$2,823,435	\$2,087,298	\$2,445,240	\$357,942	14.64%
Department Of Police Services	(\$264)	-	-		
Department Of Audit	\$691,755	\$896,547	\$944,476	\$47,929	5.07%
Total Water & Wastewater Revenue Fund	\$569,554,580	\$536,612,951	\$514,650,481	(\$21,962,470)	(4.27%)
Other Funds					
Emergency Telephone System					
Department Of Information Technology	\$224,577	\$421,888	\$442,752	\$20,864	4.71%
Department Of Police Services	\$14,459,480	\$16,081,515	\$16,487,976	\$406,461	2.47%
Total Emergency Telephone System	\$14,684,057	\$16,503,404	\$16,930,728	\$427,324	2.52%
Fleet Service Fund					
Executive Offices	\$1,217,840	\$0	\$0	\$0	
Department Of Information Technology	\$803	\$0	\$0	\$0	
Department Of Public Works	\$29,482,911	\$27,798,966	\$28,412,734	\$613,768	2.16%
Non-Departmental	(\$559,298)	\$90,005	\$3,196,098	\$3,106,093	97.18%
Department Of Human Resources	\$35,002	\$184,090	\$212,137	\$28,047	13.22%
Department Of Police Services	\$989	-	\$0	\$0	
Total Fleet Service Fund	\$30,178,248	\$28,073,061	\$31,820,970	\$3,747,909	11.78%
Group Insurance Fund					
Department Of Finance	-	\$236,236	\$0	(\$236,236)	
Non-Departmental	\$120,806,822	\$128,610,934	\$133,388,194	\$4,777,260	3.58%
Department Of Human Resources	\$1,319,329	\$1,327,905	\$2,250,139	\$922,234	40.99%
Total Group Insurance Fund	\$122,126,150	\$130,175,075	\$135,638,333	\$5,463,258	4.03%
Hotel/Motel Tax Fund					
Non-Departmental	\$54,419,419	\$49,324,534	\$55,445,813	\$6,121,279	11.04%
Total Hotel/Motel Tax Fund	\$54,419,419	\$49,324,534	\$55,445,813	\$6,121,279	11.04%
Rental/Motor Vehicle Tax Fund					
Non-Departmental	\$963,628	\$866,908	\$964,579	\$97,671	10.13%
Total Rental/Motor Vehicle Tax Fund	\$963,628	\$866,908	\$964,579	\$97,671	10.13%
Total Operating Funds	\$1,870,308,363	\$1,881,649,490	\$1,895,144,274	\$13,494,784	0.71%

SUMMARY OF OPERATING BUDGET BY FUND AND ACCOUNT GROUP

General Fund

FY13 Actual	FY14 Adopted	DESCRIPTION	FY15 Budget
\$67,360,492	\$76,274,760	Salaries, Regular	\$85,068,317
\$1,652,545	\$2,869,447	Salaries, Perm Part-Time	\$2,931,694
\$125,560,960	\$134,711,184	Salaries, Sworn	\$136,712,042
\$4,949,818	\$6,577,901	Salaries, Extra Help	\$5,131,880
\$1,417,738	\$1,264,481	Salaries, Extra Help-Sworn	\$1,248,773
\$11,496,483	\$6,745,196	Overtime	\$7,085,280
\$12,266,637	\$15,684,071	Pen Cont Fire Pen Fd	\$16,268,526
\$23,831,179	\$27,047,830	Pen Cont Police Pen Fd	\$29,486,895
\$14,347,769	\$14,866,155	Pen Cont Gen Emp Pen Fd	\$16,638,379
\$2,709,212	\$3,064,022	Defined Contribution	\$3,606,900
\$6,629,213	\$9,067,357	Workers' Compensation	\$7,218,626
\$33,858,148	\$36,692,520	Other Personnel Costs	\$39,140,941
\$306,080,195	\$334,864,926	Sub Total	\$350,538,253
\$59,596,225	\$62,041,158	Purchased / Contracted Services	\$68,300,423
\$39,297,726	\$40,159,616	Supplies	\$42,533,087
\$1,827,045	\$884,907	Capital Outlays	\$1,113,766
\$12,683,881	\$13,344,943	Interfund / Interdepartmental Charges	\$15,679,920
\$33,690,333	\$40,288,311	Other Costs	\$38,089,693
\$27,457,164	\$30,323,976	Debt Service	\$23,218,500
-	\$5,331,273	Conversion / Summary	\$5,411,485
\$40,458,838	\$17,538,730	Other Financing Uses	\$20,652,860
\$215,011,213	\$209,912,913	Sub Total	\$214,999,735
\$521,091,408	\$544,777,838	Total	\$565,537,988

ENTERPRISE FUNDS

Airport Revenue Fund

FY13 Actual	FY14 Adopted	DESCRIPTION	FY15 Budget
\$29,144,742	\$36,369,436	Salaries, Regular	\$38,201,239
-	\$31,589	Salaries, Perm Part-Time	\$14,039
\$18,693,873	\$20,547,715	Salaries, Sworn	\$19,865,916
\$427,242	\$814,023	Salaries, Extra Help	\$228,830
-	\$0	Salaries, Extra Help-Sworn	-
\$4,478,708	\$5,726,934	Overtime	\$5,752,403
\$4,250,224	\$4,624,202	Pen Cont Fire Pen Fd	\$4,678,673
\$2,095,564	\$2,785,273	Pen Cont Police Pen Fd	\$2,916,127
\$4,366,774	\$4,493,129	Pen Cont Gen Emp Pen Fd	\$5,866,625
\$964,791	\$1,026,279	Defined Contribution	\$1,087,810
\$379,052	\$279,915	Workers' Compensation	\$9,232
\$7,920,632	\$7,911,089	Other Personnel Costs	\$8,613,296
\$72,721,603	\$84,609,584	Sub Total	\$87,234,192
\$99,409,473	\$116,412,303	Purchased / Contracted Services	\$117,581,595
\$13,562,929	\$16,228,946	Supplies	\$14,942,652
\$456,244	\$622,700	Capital Outlays	\$280,958
\$14,034,563	\$12,898,479	Interfund / Interdepartmental Charges	\$12,447,745
\$6,243,143	\$9,309,043	Other Costs	\$9,020,149
\$0	-	Debt Service	-
-	\$98,053,631	Conversion / Summary	\$90,759,871
\$281,279,468	\$159,559,339	Other Financing Uses	\$157,063,852
\$414,985,820	\$413,084,440	Sub Total	\$402,096,822
\$487,707,423	\$497,694,024	Total	\$489,331,014

SUMMARY OF OPERATING BUDGET BY FUND AND ACCOUNT GROUP

Building Permits Fund			
FY13 Actual	FY14 Adopted	DESCRIPTION	FY15 Budget
\$3,310,606	\$6,271,821	Salaries, Regular	\$8,120,007
-	-	Salaries, Perm Part-Time	-
-	-	Salaries, Sworn	-
\$374,199	\$141,875	Salaries, Extra Help	\$455,200
-	-	Salaries, Extra Help-Sworn	-
\$2,221	\$179	Overtime	\$0
-	-	Pen Cont Fire Pen Fd	-
-	-	Pen Cont Police Pen Fd	-
\$649,959	\$656,177	Pen Cont Gen Emp Pen Fd	\$1,216,691
\$78,917	\$221,780	Defined Contribution	\$255,493
-	-	Workers' Compensation	\$23,395
\$576,015	\$979,480	Other Personnel Costs	\$1,440,164
\$4,991,918	\$8,271,312	Sub Total	\$11,510,950
\$179,794	\$3,179,768	Purchased / Contracted Services	\$4,534,262
\$68,868	\$33,684	Supplies	\$288,752
\$557,491	\$835,125	Capital Outlays	\$20,880
\$392,102	\$1,093,532	Interfund / Interdepartmental Charges	\$413,883
\$317,725	\$275,500	Other Costs	\$312,368
-	-	Debt Service	-
-	\$348,098	Conversion / Summary	\$1,567,545
-	-	Other Financing Uses	-
\$1,515,979	\$5,765,707	Sub Total	\$7,137,689
\$6,507,898	\$14,037,018	Total	\$18,648,639
Civic Center Revenue Fund			
FY13 Actual	FY14 Adopted	DESCRIPTION	FY15 Budget
\$440,280	\$556,489	Salaries, Regular	\$558,486
-	-	Salaries, Perm Part-Time	-
-	-	Salaries, Sworn	-
\$7,078	\$7,078	Salaries, Extra Help	\$0
-	-	Salaries, Extra Help-Sworn	-
\$3,583	\$7,771	Overtime	\$7,392
-	-	Pen Cont Fire Pen Fd	-
-	-	Pen Cont Police Pen Fd	-
\$100,589	\$106,344	Pen Cont Gen Emp Pen Fd	\$142,914
\$3,374	\$8,382	Defined Contribution	\$4,945
-	-	Workers' Compensation	-
\$88,665	\$100,621	Other Personnel Costs	\$110,962
\$643,568	\$786,686	Sub Total	\$824,699
\$423,638	\$294,364	Purchased / Contracted Services	\$133,973
\$649,885	\$552,636	Supplies	\$677,935
-	-	Capital Outlays	-
\$1,797	\$7,771	Interfund / Interdepartmental Charges	\$2,242
\$51,732	\$53,612	Other Costs	\$52,790
\$12,191	\$2,542	Debt Service	\$5,973
-	-	Conversion / Summary	-
-	-	Other Financing Uses	-
\$1,139,243	\$910,926	Sub Total	\$872,912
\$1,782,812	\$1,697,611	Total	\$1,697,611

SUMMARY OF OPERATING BUDGET BY FUND AND ACCOUNT GROUP

Parks Facilities Revenue Fund

FY13 Actual	FY14 Adopted	DESCRIPTION	FY15 Budget
\$165,432	\$179,953	Salaries, Regular	\$178,909
-	-	Salaries, Perm Part-Time	-
-	-	Salaries, Sworn	-
-	-	Salaries, Extra Help	-
-	-	Salaries, Extra Help-Sworn	-
\$765	-	Overtime	-
-	-	Pen Cont Fire Pen Fd	-
-	-	Pen Cont Police Pen Fd	-
\$34,819	\$31,980	Pen Cont Gen Emp Pen Fd	\$29,805
\$4,620	\$4,879	Defined Contribution	\$4,114
-	-	Workers' Compensation	-
\$39,188	\$41,488	Other Personnel Costs	\$42,132
\$244,824	\$258,300	Sub Total	\$254,961
\$168,369	\$126,137	Purchased / Contracted Services	\$163,314
\$40,461	\$69,785	Supplies	\$51,201
-	-	Capital Outlays	-
-	\$20,000	Interfund / Interdepartmental Charges	\$0
\$30,093	\$26,689	Other Costs	\$26,302
\$314	\$67	Debt Service	\$240
-	-	Conversion / Summary	-
-	-	Other Financing Uses	-
\$239,238	\$242,678	Sub Total	\$241,057
\$484,061	\$500,977	Total	\$496,017

Solid Waste Services Revenue Fund

FY13 Actual	FY14 Adopted	DESCRIPTION	FY15 Budget
\$11,118,804	\$13,911,714	Salaries, Regular	\$14,032,873
-	-	Salaries, Perm Part-Time	-
-	-	Salaries, Sworn	-
\$1,081,656	\$975,786	Salaries, Extra Help	\$1,002,303
-	-	Salaries, Extra Help-Sworn	-
\$2,218,839	\$1,702,895	Overtime	\$2,259,483
-	-	Pen Cont Fire Pen Fd	-
-	\$7,796	Pen Cont Police Pen Fd	-
\$2,626,919	\$3,641,916	Pen Cont Gen Emp Pen Fd	\$3,463,073
\$109,425	\$149,930	Defined Contribution	\$221,799
\$1,660,373	\$1,527,341	Workers' Compensation	\$1,462,195
\$2,286,114	\$3,148,176	Other Personnel Costs	\$3,108,934
\$21,102,129	\$25,065,554	Sub Total	\$25,550,659
\$7,659,562	\$9,969,862	Purchased / Contracted Services	\$11,956,173
\$1,763,750	\$2,669,744	Supplies	\$2,915,514
\$585,212	\$1,053,224	Capital Outlays	\$508,474
\$9,474,800	\$9,782,764	Interfund / Interdepartmental Charges	\$9,474,955
\$1,318,061	\$1,440,239	Other Costs	\$1,412,366
\$35,986	\$174,978	Debt Service	\$174,978
-	\$0	Conversion / Summary	\$518,518
\$7,976,728	\$0	Other Financing Uses	\$360,909
\$28,814,099	\$25,090,811	Sub Total	\$27,321,888
\$49,916,228	\$50,156,365	Total	\$52,872,547

SUMMARY OF OPERATING BUDGET BY FUND AND ACCOUNT GROUP

Underground Atl Facil Revenue Fund

FY13 Actual	FY14 Adopted	DESCRIPTION	FY15 Budget
-	-	Salaries, Regular	-
-	-	Salaries, Perm Part-Time	-
-	-	Salaries, Sworn	-
-	-	Salaries, Extra Help	-
-	-	Salaries, Extra Help-Sworn	-
-	-	Overtime	-
-	-	Pen Cont Fire Pen Fd	-
-	-	Pen Cont Police Pen Fd	-
-	-	Pen Cont Gen Emp Pen Fd	-
-	-	Defined Contribution	-
-	-	Workers' Compensation	-
\$0	-	Other Personnel Costs	-
\$0	-	Sub Total	-
\$2,567,614	\$3,024,602	Purchased / Contracted Services	\$2,940,147
-	-	Supplies	-
-	-	Capital Outlays	-
-	\$10,893	Interfund / Interdepartmental Charges	\$0
\$40,062	\$38,925	Other Costs	\$48,157
\$8,284,775	\$8,155,303	Debt Service	\$8,121,250
-	-	Conversion / Summary	-
-	-	Other Financing Uses	-
\$10,892,451	\$11,229,722	Sub Total	\$11,109,554
\$10,892,451	\$11,229,722	Total	\$11,109,554

Water & Wastewater Revenue Fund

FY13 Actual	FY14 Adopted	DESCRIPTION	FY15 Budget
\$47,922,440	\$56,836,563	Salaries, Regular	\$60,361,006
-	\$22,550	Salaries, Perm Part-Time	\$5,000
-	-	Salaries, Sworn	-
\$2,293,353	\$992,325	Salaries, Extra Help	\$332,735
-	-	Salaries, Extra Help-Sworn	-
\$3,316,416	\$1,798,293	Overtime	\$1,106,427
-	-	Pen Cont Fire Pen Fd	-
-	-	Pen Cont Police Pen Fd	-
\$9,605,252	\$10,589,146	Pen Cont Gen Emp Pen Fd	\$11,705,987
\$1,050,241	\$1,224,804	Defined Contribution	\$1,410,961
\$1,110,291	\$1,116,472	Workers' Compensation	\$1,069,598
\$8,387,981	\$9,428,389	Other Personnel Costs	\$9,876,642
\$73,685,974	\$82,008,542	Sub Total	\$85,868,355
\$34,037,127	\$47,891,427	Purchased / Contracted Services	\$48,320,470
\$40,395,736	\$34,551,643	Supplies	\$29,770,283
\$1,528,799	\$2,573,070	Capital Outlays	\$49,620
\$12,919,119	\$17,952,884	Interfund / Interdepartmental Charges	\$16,061,384
\$8,806,803	\$39,058,183	Other Costs	\$19,431,368
\$9,511,817	\$21,351,922	Debt Service	\$23,705,841
\$0	\$69,021,031	Conversion / Summary	\$39,416,509
\$388,669,204	\$222,204,248	Other Financing Uses	\$252,026,652
\$495,868,606	\$454,604,409	Sub Total	\$428,782,126
\$569,554,580	\$536,612,951	Total	\$514,650,481

SUMMARY OF OPERATING BUDGET BY FUND AND ACCOUNT GROUP

OTHER FUNDS

Emergency Telephone System

FY13 Actual	FY14 Adopted	DESCRIPTION	FY15 Budget
\$5,998,227	\$6,991,627	Salaries, Regular	\$6,663,755
-	-	Salaries, Perm Part-Time	-
-	-	Salaries, Sworn	\$64,220
-	\$69,167	Salaries, Extra Help	\$116,434
-	-	Salaries, Extra Help-Sworn	-
\$1,089,922	\$694,041	Overtime	\$683,835
-	-	Pen Cont Fire Pen Fd	-
\$902	\$95,125	Pen Cont Police Pen Fd	\$150,890
\$1,539,321	\$1,516,854	Pen Cont Gen Emp Pen Fd	\$1,596,577
\$60,926	\$84,203	Defined Contribution	\$100,037
\$8,281	\$4,963	Workers' Compensation	\$2,822
\$1,107,309	\$1,211,440	Other Personnel Costs	\$1,320,889
\$9,804,888	\$10,667,420	Sub Total	\$10,699,458
\$4,841,056	\$5,804,826	Purchased / Contracted Services	\$6,202,466
\$38,113	\$31,157	Supplies	\$28,804
-	\$0	Capital Outlays	\$0
-	-	Interfund / Interdepartmental Charges	-
-	-	Other Costs	-
-	-	Debt Service	-
-	-	Conversion / Summary	-
-	-	Other Financing Uses	-
\$4,879,169	\$5,835,984	Sub Total	\$6,231,270
\$14,684,057	\$16,503,404	Total	\$16,930,728

Fleet Service Fund

FY13 Actual	FY14 Adopted	DESCRIPTION	FY15 Budget
\$5,697,374	\$6,681,278	Salaries, Regular	\$6,800,754
-	-	Salaries, Perm Part-Time	-
-	-	Salaries, Sworn	-
\$242,151	\$143,463	Salaries, Extra Help	\$164,385
-	-	Salaries, Extra Help-Sworn	-
\$129,559	\$181,781	Overtime	\$216,761
-	\$18,458	Pen Cont Fire Pen Fd	\$18,757
-	-	Pen Cont Police Pen Fd	-
\$1,428,339	\$1,676,964	Pen Cont Gen Emp Pen Fd	\$1,623,299
\$71,977	\$93,050	Defined Contribution	\$98,849
\$350,965	\$220,047	Workers' Compensation	\$136,618
\$1,033,260	\$1,170,033	Other Personnel Costs	\$1,222,074
\$8,953,624	\$10,185,073	Sub Total	\$10,281,497
\$3,882,013	\$1,796,333	Purchased / Contracted Services	\$2,785,812
\$17,014,086	\$16,003,722	Supplies	\$15,557,563
-	-	Capital Outlays	-
(\$5,566)	\$0	Interfund / Interdepartmental Charges	\$3,049,001
\$1,250	-	Other Costs	\$0
\$332,841	\$87,933	Debt Service	\$147,098
-	\$0	Conversion / Summary	\$0
-	-	Other Financing Uses	-
\$21,224,624	\$17,887,989	Sub Total	\$21,539,473
\$30,178,248	\$28,073,061	Total	\$31,820,970

SUMMARY OF OPERATING BUDGET BY FUND AND ACCOUNT GROUP

Group Insurance Fund			
FY13 Actual	FY14 Adopted	DESCRIPTION	FY15 Budget
\$669,865	\$739,725	Salaries, Regular	\$750,037
-	-	Salaries, Perm Part-Time	-
-	-	Salaries, Sworn	-
\$45,882	\$31,087	Salaries, Extra Help	\$58,273
-	-	Salaries, Extra Help-Sworn	-
-	-	Overtime	-
-	-	Pen Cont Fire Pen Fd	-
-	-	Pen Cont Police Pen Fd	-
\$72,084	\$89,367	Pen Cont Gen Emp Pen Fd	\$76,316
\$28,943	\$29,542	Defined Contribution	\$26,102
\$5,144	\$2,384	Workers' Compensation	\$2,242
\$807,480	\$104,299	Other Personnel Costs	\$1,082,580
\$1,629,398	\$996,403	Sub Total	\$1,995,550
\$372,510	\$555,156	Purchased / Contracted Services	\$217,142
\$26,024	\$3,692	Supplies	\$12,257
-	-	Capital Outlays	-
\$473,296	\$473,507	Interfund / Interdepartmental Charges	\$1,356,262
\$119,624,922	\$93,702,614	Other Costs	\$121,881,517
\$0	\$0	Debt Service	\$0
-	\$34,443,703	Conversion / Summary	\$10,175,604
-	-	Other Financing Uses	-
\$120,496,752	\$129,178,672	Sub Total	\$133,642,782
\$122,126,150	\$130,175,075	Total	\$135,638,333

Hotel/Motel Tax Fund			
FY13 Actual	FY14 Adopted	DESCRIPTION	FY15 Budget
-	-	Salaries, Regular	-
-	-	Salaries, Perm Part-Time	-
-	-	Salaries, Sworn	-
-	-	Salaries, Extra Help	-
-	-	Salaries, Extra Help-Sworn	-
-	-	Overtime	-
-	-	Pen Cont Fire Pen Fd	-
-	-	Pen Cont Police Pen Fd	-
-	-	Pen Cont Gen Emp Pen Fd	-
-	-	Defined Contribution	-
-	-	Workers' Compensation	-
-	-	Other Personnel Costs	-
-	-	Sub Total	-
-	-	Purchased / Contracted Services	-
-	-	Supplies	-
-	-	Capital Outlays	-
-	-	Interfund / Interdepartmental Charges	-
-	-	Depreciation And Amortization	-
\$40,891,049	\$36,998,333	Other Costs	\$41,589,905
-	-	Debt Service	-
-	-	Conversion / Summary	-
\$13,528,369	\$12,326,201	Other Financing Uses	\$13,855,908
\$54,419,419	\$49,324,534	Sub Total	\$55,445,813
\$54,419,419	\$49,324,534	Total	\$55,445,813

SUMMARY OF OPERATING BUDGET BY FUND AND ACCOUNT GROUP

Rental/Motor Vehicle Tax Fund				
FY13 Actual	FY14 Adopted	DESCRIPTION		FY15 Budget
-	-	Salaries, Regular		-
-	-	Salaries, Perm Part-Time		-
-	-	Salaries, Sworn		-
-	-	Salaries, Extra Help		-
-	-	Salaries, Extra Help-Sworn		-
-	-	Overtime		-
-	-	Pen Cont Fire Pen Fd		-
-	-	Pen Cont Police Pen Fd		-
-	-	Pen Cont Gen Emp Pen Fd		-
-	-	Defined Contribution		-
-	-	Workers' Compensation		-
-	-	Other Personnel Costs		-
-	-	Sub Total		-
\$0	-	Purchased / Contracted Services		-
-	-	Supplies		-
-	-	Capital Outlays		-
-	-	Interfund / Interdepartmental Charges		-
-	-	Depreciation And Amortization		-
\$963,628	\$866,908	Other Costs		\$964,579
-	-	Debt Service		-
-	-	Conversion / Summary		-
-	-	Other Financing Uses		-
\$963,628	\$866,908	Sub Total		\$964,579
\$963,628	\$866,908	Total		\$964,579
\$1,870,308,363	\$1,881,649,490	Grand Total		\$1,895,144,274

The expenses for Aviation and Watershed includes an equity transfer to its renewal and extension.

SUMMARY OF REVENUES AND EXPENSES

General Fund

Revenues	FY13 Actuals	FY14 Adopted	FY15 Budget
Property Tax Revenue	\$171,660,192	\$169,474,226	\$178,604,530
Local Option Sales Tax Revenue	\$99,871,620	\$102,981,779	\$100,052,197
Hotel/Motel Tax Revenue	\$16,864,459	\$12,506,122	\$13,861,453
Public Utility Franchise Revenue	\$42,127,576	\$64,052,051	\$48,553,328
Business License Revenue	\$38,816,566	\$40,441,291	\$41,175,339
Insurance Premium Revenue	\$20,924,594	\$21,442,504	\$21,945,924
Other License/Permits Revenue	\$16,827,418	\$16,380,845	\$18,662,499
Alcohol Revenue	\$15,498,569	\$16,780,238	\$16,184,951
Fines/Forfeitures Revenue	\$22,201,686	\$24,173,284	\$31,106,342
Real Estate Transfer Revenue	\$1,608,321	\$1,215,749	\$1,611,299
Intangible Recording Revenue	\$4,953,485	\$3,332,377	\$4,210,650
Land and Building Rentals Revenue	\$6,600,080	\$4,352,118	\$6,491,463
Other Revenue	\$44,531,700	\$38,781,369	\$54,042,657
Indirect Costs	\$30,048,172	\$28,863,900	\$29,035,355
Remaining Revenues	\$412	\$0	\$0
Total Revenues	\$532,534,851	\$544,777,853	\$565,537,987

Expenditures	FY13 Actuals	FY14 Adopted	FY15 Budget
Personnel Services And Employee Benefits	\$306,080,195	\$334,864,926	\$350,538,253
Purchased / Contracted Services	\$59,596,225	\$62,041,158	\$68,300,423
Supplies	\$39,297,726	\$40,159,616	\$42,533,087
Capital Outlays	\$1,827,045	\$884,907	\$1,113,766
Interfund / Interdepartmental Charges	\$12,683,881	\$13,344,943	\$15,679,920
Other Costs	\$33,690,333	\$40,288,311	\$38,089,693
Debt Service	\$27,457,164	\$30,323,976	\$23,218,500
Conversion / Summary	-	\$5,331,273	\$5,411,485
Other Financing Uses	\$40,458,838	\$17,538,730	\$20,652,860
Total Expenditures	\$521,091,408	\$544,777,838	\$565,537,988

SUMMARY OF REVENUES AND EXPENSES

Airport Revenue Fund

Revenues	FY13 Actuals	FY14 Adopted	FY15 Budget
Land and Building Rentals Revenue	\$7,914,161	\$8,281,815	\$3,651,192
Other Revenue	\$3,281,835	\$2,108,559	\$794,304
Remaining Revenues	\$478,851,833	\$487,303,650	\$484,885,518
Total Revenues	\$490,047,829	\$497,694,024	\$489,331,014

Expenditures	FY13 Actuals	FY14 Adopted	FY15 Budget
Personnel Services And Employee Benefits	\$72,721,603	\$84,609,584	\$87,234,192
Purchased / Contracted Services	\$99,409,473	\$116,412,303	\$117,581,595
Supplies	\$13,562,929	\$16,228,946	\$14,942,652
Capital Outlays	\$456,244	\$622,700	\$280,958
Interfund / Interdepartmental Charges	\$14,034,563	\$12,898,479	\$12,447,745
Other Costs	\$6,243,143	\$9,309,043	\$9,020,149
Conversion / Summary	-	\$98,053,631	\$90,759,871
Other Financing Uses	\$281,279,468	\$159,559,339	\$157,063,852
Total Expenditures	\$487,707,423	\$497,694,024	\$489,331,014

SUMMARY OF REVENUES AND EXPENSES

Building Permits Fund

Revenues	FY13 Actuals	FY14 Adopted	FY15 Budget
Other License/Permits Revenue	\$18,007,310	\$13,738,601	\$18,192,157
Other Revenue	\$237,125	\$192,081	\$277,369
Remaining Revenues	\$173,755	\$106,336	\$179,113
Total Revenues	\$18,418,190	\$14,037,018	\$18,648,639

Expenditures	FY13 Actuals	FY14 Adopted	FY15 Budget
Personnel Services And Employee Benefits	\$4,991,918	\$8,271,312	\$11,510,950
Purchased / Contracted Services	\$179,794	\$3,179,768	\$4,534,262
Supplies	\$68,868	\$33,684	\$288,752
Capital Outlays	\$557,491	\$835,125	\$20,880
Interfund / Interdepartmental Charges	\$392,102	\$1,093,532	\$413,883
Other Costs	\$317,725	\$275,500	\$312,368
Conversion / Summary	-	\$348,098	\$1,567,545
Total Expenditures	\$6,507,898	\$14,037,018	\$18,648,639

SUMMARY OF REVENUES AND EXPENSES

Civic Center Revenue Fund

Revenues	FY13 Actuals	FY14 Adopted	FY15 Budget
Land and Building Rentals Revenue	\$1,056,972	\$1,418,657	\$1,418,657
Other Revenue	\$60,678	\$106,394	\$106,394
Remaining Revenues	\$78,439	\$172,560	\$172,560
Total Revenues	\$1,196,089	\$1,697,611	\$1,697,611

Expenditures	FY13 Actuals	FY14 Adopted	FY15 Budget
Personnel Services And Employee Benefits	\$643,568	\$786,686	\$824,699
Purchased / Contracted Services	\$423,638	\$294,364	\$133,973
Supplies	\$649,885	\$552,636	\$677,935
Interfund / Interdepartmental Charges	\$1,797	\$7,771	\$2,242
Other Costs	\$51,732	\$53,612	\$52,790
Debt Service	\$12,191	\$2,542	\$5,973
Total Expenditures	\$1,782,812	\$1,697,611	\$1,697,611

SUMMARY OF REVENUES AND EXPENSES

Parks Facilities Revenue Fund

Revenues	FY13 Actuals	FY14 Adopted	FY15 Budget
Land and Building Rentals Revenue	\$1,499	\$5,000	\$0
Other Revenue	\$405,571	\$423,977	\$406,256
Remaining Revenues	\$68,125	\$72,000	\$89,761
Total Revenues	\$475,195	\$500,977	\$496,017

Expenditures	FY13 Actuals	FY14 Adopted	FY15 Budget
Personnel Services And Employee Benefits	\$244,824	\$258,300	\$254,961
Purchased / Contracted Services	\$168,369	\$126,137	\$163,314
Supplies	\$40,461	\$69,785	\$51,201
Interfund / Interdepartmental Charges	-	\$20,000	\$0
Other Costs	\$30,093	\$26,689	\$26,302
Debt Service	\$314	\$67	\$240
Total Expenditures	\$484,061	\$500,977	\$496,017

SUMMARY OF REVENUES AND EXPENSES

Solid Waste Services Revenue Fund

Revenues	FY13 Actuals	FY14 Adopted	FY15 Budget
Other Revenue	\$1,636,952	\$1,315,726	\$1,000,000
Remaining Revenues	<u>\$51,211,034</u>	<u>\$48,840,639</u>	<u>\$51,872,547</u>
Total Revenues	<u>\$52,847,986</u>	<u>\$50,156,365</u>	<u>\$52,872,547</u>

Expenditures	FY13 Actuals	FY14 Adopted	FY15 Budget
Personnel Services And Employee Benefits	\$21,102,129	\$25,065,554	\$25,550,659
Purchased / Contracted Services	\$7,659,562	\$9,969,862	\$11,956,173
Supplies	\$1,763,750	\$2,669,744	\$2,915,514
Capital Outlays	\$585,212	\$1,053,224	\$508,474
Interfund / Interdepartmental Charges	\$9,474,800	\$9,782,764	\$9,474,955
Other Costs	\$1,318,061	\$1,440,239	\$1,412,366
Debt Service	\$35,986	\$174,978	\$174,978
Conversion / Summary	-	\$0	\$518,518
Other Financing Uses	<u>\$7,976,728</u>	<u>\$0</u>	<u>\$360,909</u>
Total Expenditures	<u>\$49,916,228</u>	<u>\$50,156,365</u>	<u>\$52,872,547</u>

SUMMARY OF REVENUES AND EXPENSES

Underground Atl Facil Revenue Fund

Revenues	FY13 Actuals	FY14 Adopted	FY15 Budget
Land and Building Rentals Revenue	\$1,707,083	\$2,032,980	\$1,887,608
Other Revenue	(\$11,890)	-	\$0
Remaining Revenues	\$12,843,234	\$9,196,742	\$9,221,946
Total Revenues	\$14,538,427	\$11,229,722	\$11,109,554

Expenditures	FY13 Actuals	FY14 Adopted	FY15 Budget
Purchased / Contracted Services	\$2,567,614	\$3,024,602	\$2,940,147
Interfund / Interdepartmental Charges	-	\$10,893	\$0
Other Costs	\$40,062	\$38,925	\$48,157
Debt Service	\$8,284,775	\$8,155,303	\$8,121,250
Total Expenditures	\$10,892,451	\$11,229,722	\$11,109,554

SUMMARY OF REVENUES AND EXPENSES

Water & Wastewater Revenue Fund

Revenues	FY13 Actuals	FY14 Adopted	FY15 Budget
Fines/Forfeitures Revenue	-	\$79,452	\$0
Land and Building Rentals Revenue	\$72,510	-	\$0
Other Revenue	\$8,299,160	\$4,016,300	\$3,644,093
Remaining Revenues	<u>\$558,275,267</u>	<u>\$532,517,199</u>	<u>\$511,006,388</u>
Total Revenues	<u>\$566,646,938</u>	<u>\$536,612,951</u>	<u>\$514,650,481</u>

Expenditures	FY13 Actuals	FY14 Adopted	FY15 Budget
Personnel Services And Employee Benefits	\$73,685,974	\$82,008,542	\$85,868,355
Purchased / Contracted Services	\$34,037,127	\$47,891,427	\$48,320,470
Supplies	\$40,395,736	\$34,551,643	\$29,770,283
Capital Outlays	\$1,528,799	\$2,573,070	\$49,620
Interfund / Interdepartmental Charges	\$12,919,119	\$17,952,884	\$16,061,384
Other Costs	\$8,806,803	\$39,058,183	\$19,431,368
Debt Service	\$9,511,817	\$21,351,922	\$23,705,841
Conversion / Summary	\$0	\$69,021,031	\$39,416,509
Other Financing Uses	<u>\$388,669,204</u>	<u>\$222,204,248</u>	<u>\$252,026,652</u>
Total Expenditures	<u>\$569,554,580</u>	<u>\$536,612,951</u>	<u>\$514,650,481</u>

SUMMARY OF REVENUES AND EXPENSES

Emergency Telephone System

Revenues	FY13 Actuals	FY14 Adopted	FY15 Budget
Remaining Revenues	\$22,643,031	\$16,503,403	\$16,930,728
Total Revenues	\$22,643,031	\$16,503,403	\$16,930,728

Expenditures	FY13 Actuals	FY14 Adopted	FY15 Budget
Personnel Services And Employee Benefits	\$9,804,888	\$10,667,420	\$10,699,458
Purchased / Contracted Services	\$4,841,056	\$5,804,826	\$6,202,466
Supplies	\$38,113	\$31,157	\$28,804
Total Expenditures	\$14,684,057	\$16,503,404	\$16,930,728

SUMMARY OF REVENUES AND EXPENSES

Fleet Service Fund

Revenues	FY13 Actuals	FY14 Adopted	FY15 Budget
Other Revenue	\$5,797	\$28,073,061	\$0
Remaining Revenues	<u>\$25,716,072</u>	-	<u>\$31,820,970</u>
Total Revenues	<u>\$25,721,869</u>	<u>\$28,073,061</u>	<u>\$31,820,970</u>

Expenditures	FY13 Actuals	FY14 Adopted	FY15 Budget
Personnel Services And Employee Benefits	\$8,953,624	\$10,185,073	\$10,281,497
Purchased / Contracted Services	\$3,882,013	\$1,796,333	\$2,785,812
Supplies	\$17,014,086	\$16,003,722	\$15,557,563
Interfund / Interdepartmental Charges	(\$5,566)	\$0	\$3,049,001
Other Costs	\$1,250	-	\$0
Debt Service	<u>\$332,841</u>	<u>\$87,933</u>	<u>\$147,098</u>
Total Expenditures	<u>\$30,178,248</u>	<u>\$28,073,061</u>	<u>\$31,820,970</u>

SUMMARY OF REVENUES AND EXPENSES

Group Insurance Fund

Revenues	FY13 Actuals	FY14 Adopted	FY15 Budget
Other Revenue	\$1,461,761	-	\$0
Remaining Revenues	<u>\$126,500,256</u>	<u>\$130,175,075</u>	<u>\$135,638,333</u>
Total Revenues	<u>\$127,962,016</u>	<u>\$130,175,075</u>	<u>\$135,638,333</u>

Expenditures	FY13 Actuals	FY14 Adopted	FY15 Budget
Personnel Services And Employee Benefits	\$1,629,398	\$996,403	\$1,995,550
Purchased / Contracted Services	\$372,510	\$555,156	\$217,142
Supplies	\$26,024	\$3,692	\$12,257
Interfund / Interdepartmental Charges	\$473,296	\$473,507	\$1,356,262
Other Costs	\$119,624,922	\$93,702,614	\$121,881,517
Conversion / Summary	-	\$34,443,703	\$10,175,604
Total Expenditures	<u>\$122,126,150</u>	<u>\$130,175,075</u>	<u>\$135,638,333</u>

SUMMARY OF REVENUES AND EXPENSES

Hotel/Motel Tax Fund

Revenues	FY13 Actuals	FY14 Adopted	FY15 Budget
Hotel/Motel Tax Revenue	\$54,417,389	\$49,324,534	\$55,445,813
Other License/Permits Revenue	\$370	-	\$0
Other Revenue	\$1,660	-	\$0
Total Revenues	\$54,419,419	\$49,324,534	\$55,445,813

Expenditures	FY13 Actuals	FY14 Adopted	FY15 Budget
Other Costs	\$40,891,049	\$36,998,333	\$41,589,905
Other Financing Uses	\$13,528,369	\$12,326,201	\$13,855,908
Total Expenditures	\$54,419,419	\$49,324,534	\$55,445,813

SUMMARY OF REVENUES AND EXPENSES

Rental/Motor Vehicle Tax Fund

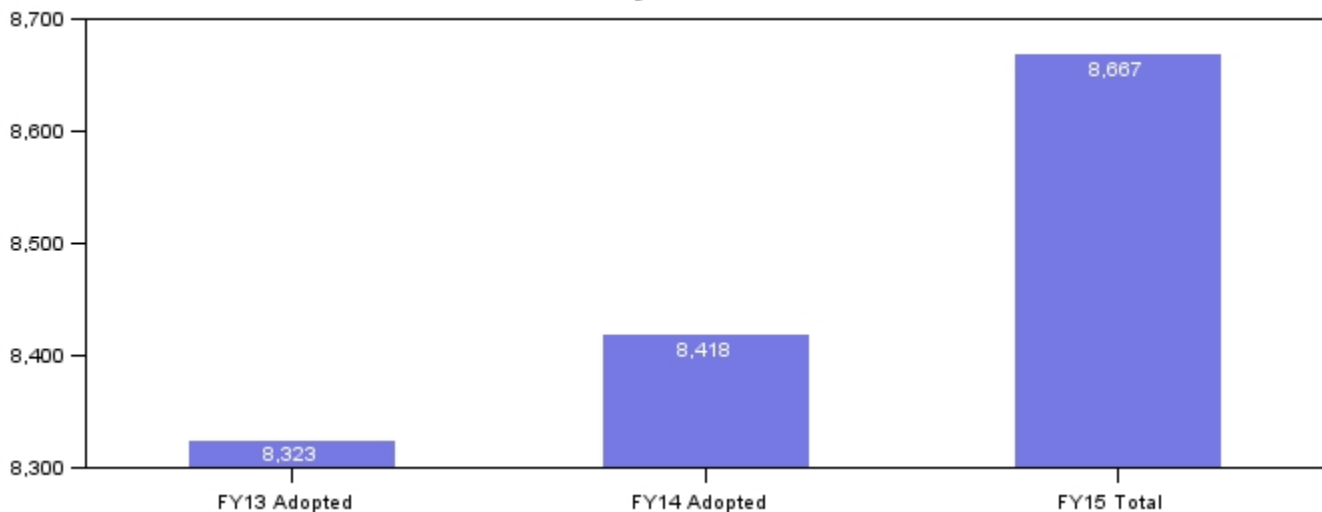
	FY13 Actuals	FY14 Adopted	FY15 Budget
Revenues			
Remaining Revenues	\$963,628	\$866,908	\$964,579
Total Revenues	<u>\$963,628</u>	<u>\$866,908</u>	<u>\$964,579</u>
Expenditures			
Other Costs	\$963,628	\$866,908	\$964,579
Total Expenditures	<u>\$963,628</u>	<u>\$866,908</u>	<u>\$964,579</u>



SUMMARY OF PERSONNEL

	FY13	FY14	FY15 Final Proposed		Total	FY15 vs. FY14
	Adopted	Adopted	Operating	Other		Change
030000 City Council	46.00	47.00	48.00	-	48.00	1.00
040000 Executive Offices	192.00	240.00	274.00	18.00	292.00	52.00
050000 Department Of Information Technology	95.50	107.00	109.00	19.00	128.00	21.00
080000 Department Of Law	82.00	84.00	83.00	1.00	84.00	0.00
090000 Department Of Corrections	313.00	310.00	326.00	-	326.00	16.00
100000 Department Of Finance	153.90	164.00	141.34	14.66	156.00	(8.00)
110000 Department Of Procurement	41.00	41.00	41.00	-	41.00	0.00
130000 Department Of Public Works	764.01	793.00	783.00	38.00	821.00	28.00
140000 Dept Of Parks & Recreation	361.00	359.00	346.00	24.00	370.00	11.00
170000 Department Of Watershed Management	1,471.00	1,481.00	1,052.00	434.00	1,486.00	5.00
180000 Department Of Aviation	675.00	599.67	560.00	54.00	614.00	14.33
190000 Judicial Agencies	111.00	112.00	158.00	5.00	163.00	51.00
220000 Department Of Human Resources	148.00	143.00	124.00	4.00	128.00	(15.00)
230000 Department Of Fire Services	1,108.75	1,113.00	1,125.00	-	1,125.00	12.00
240000 Department Of Police Services	2,488.00	2,500.00	2,483.00	21.00	2,504.00	4.00
250000 Dept Of Planning & Community Development	203.80	248.33	159.50	111.50	271.00	22.67
260000 Department Of The Solicitor	34.00	40.00	58.00	-	58.00	18.00
270000 Department Of Ethics	3.00	3.00	3.00	-	3.00	0.00
280000 Atlanta Citizens Review Board	4.00	4.00	6.00	-	6.00	2.00
290000 Department Of Audit	11.00	11.00	12.00	-	12.00	1.00
300000 Department Of Public Defender	17.00	18.00	31.00	-	31.00	13.00
Total Full-Time Equivalent Employees	8,322.96	8,418.00	7,922.84	744.16	8,667.00	249.00

Summary of Personnel





REVENUE
OVERVIEW

ECONOMIC OUTLOOK
REVENUE FORECAST SUMMARY

PROPOSED BUDGET
FY15



ECONOMIC OUTLOOK

The 2014 US economic forecast indicates that the economic recovery that began in the second half of 2009 will be sustained. The rate of 2014 GDP growth – 2.5 percent – will be higher than in 2013 – 1.8 percent, but below the economy’s average annual growth of the last 50 years – 3.1 percent. The US is well positioned for slight acceleration in the pace of growth courtesy of extensive restructuring of the private sector, including the cleanup of the financial sector, the aggressive write off of bad debts, deleveraging by consumers, and a more favorable balance of supply and demand for residential and non-residential properties.

With the year-over-year rate of 2014 US GDP growth predicted at only 2.5 percent the US economy remains vulnerable to economic shocks and/or policy mistakes. Also, due to self-inflicted wounds from Washington there will be only moderate economic momentum exiting from 2013. The primary risks likely to trigger a new recession remain very familiar: (1) mistakes in federal fiscal and/or monetary policies, (2) oil price shocks, and (3) contagion of financial panics. Nonetheless, the probability of recession is 20 percent, which is half the 40 percent recession probability estimated at this time last year.

In 2014, private final domestic demand rather than fiscal stimulus or net exports will be the primary driver of US GDP growth. Indeed, the government sector will subtract from – rather than add – to US GDP growth. Since federal fiscal policy will be restrictive, the Federal Reserve’s monetary policy will remain supportive of growth in private demand by maintaining a monetary policy stance that is simulative – characterized by near zero short-term policy interest rates. Nonetheless, the Federal Reserve will continue to wind down its

purchases of treasuries and mortgage-backed securities – QE3 – in 2014. Meanwhile, the federal government has yet to effectively address its massive structural budget problems, which is what is needed to move the US economy from its sub-par growth trajectory to an average, or above average, growth trajectory.

Another reason US GDP growth will be subpar rather than vibrant is that we are going to see restraint in spending by U.S. consumers. Real consumer spending will rise by 2.4 percent in 2014. Spending on homes and automobiles will make significant positive contributions to US GDP growth. Many people are not too confident in either the current situation or the future and therefore will remain cautious. Moreover, many households will still be deleveraging, and will be reluctant to take on risk. Deleveraging means that money that people might have spent on goods and services will go to paying down debt, which will limit consumers contribution to 2014 GDP growth.

GDP growth of our major trading partners will strengthen in 2014, which will raise the rate of growth of US exports. The pace of import growth will accelerate even faster, however. Net exports therefore will subtract slightly from US GDP growth in 2014. One problem is that even though the EU’s recession is winding down, its banking and sovereign wealth problems are still far from having been resolved. While the situation in the EU is unlikely to cause a major financial panic in 2014, its growth prospects do not look good. The historical correlation between US GDP growth and EU GDP growth is extremely high, implying that little, or slow, growth in the EU will limit US GDP growth in 2014. A second problem is that there has been a significant deceleration of growth of many emerging markets,

especially in countries that delayed major structural reforms. The deceleration of emerging market growth, which is due to both structural and cyclical factors, reduces prospects for US manufacturers to export goods to the developing world in 2014.

Spending on business structures will be a positive factor in terms of GDP growth, with spending on structures related to mining and petroleum posting the largest year-over-year gains. Due to weaker than expected growth of end markets, spending on inventories is expected to subtract slightly from 2014 US GDP growth. Meanwhile, the fiscal drag from state and local governments will dissipate in 2014.

HOUSING

Housing will be a strong tailwind for US GDP growth. That's primarily due to cyclical factors, but it's also true that the demographic trends are more favorable. This traditional driver of economic growth finally got traction in 2012 and it gained momentum in 2013. In 2014, the number of single-family home starts for new construction will increase by about 25 percent.

As predicted, existing home prices stabilized in 2012 and rose substantially in 2013. Existing home prices will rise by about 5 percent in 2014. Any remaining pockets of home price depreciation will be very spotty, reflecting local imbalances rather than overall macroeconomic conditions. In most markets, home price appreciation therefore will bolster the psyche of the consumer and homeowners' ability to spend.

As the record of home price appreciation lengthens, potential homebuyers who have been waiting on the sidelines for even lower prices will increasingly opt to become homeowners. Rising rents will strongly reinforce this trend. Many investors pulled the trigger on home purchases in late 2011 or in 2012, but people who buy homes to live in them did so in increasing numbers in 2013. In 2014, the share of homes sold to people who live in

them will rise rapidly and the share sold to investors will decline sharply.

Both the single- and multi-unit residential construction subsectors will contribute to GDP growth. This broadly based upturn in housing activity will add 0.5 percentage points to US GDP in 2014. That's significantly more than the 0.3 percentage point contributions in both 2012 and 2013. Residential construction was a neutral factor in 2011. These contributions are noteworthy given that residential construction subtracted 0.5 percent from U.S. GDP growth in 2006, 1.1 percent in 2007, 1.1 percent in 2008, 0.7 percent in 2009, 0.1 percent in 2010.

Mortgage rates will remain a tremendous bargain, but rates have risen above their recent historic lows and will move higher in 2014. That will occur as the Federal Reserve winds down its purchases of treasuries and mortgage-backed securities – QE3. Home mortgages also should be somewhat easier to obtain. Credit conditions will ease due to the stabilization of home values in most markets – as well as due to slowly improving macroeconomic conditions. Despite overall improvement, credit will remain extremely tight for riskier loans. Although lending standards for new home construction and new residential developments will get a bit easier, credit lines and money to builders will still be somewhat scarce, restricting the supply of newly built homes. Also, low – perhaps overly conservative – appraised values will stymie conventional lending as well as housing turnover.

A potentially powerful demand side support for homebuilding is the rebound in the rate of household formation, which was quite depressed in 2008-2012. Job growth will be the key to unlocking the pent-up demand for housing that built up as young adults opted to stay a home a bit longer. Moreover, improving job prospects will partially reverse the recent surge in college enrollment and might also slow the rate at which student loan debt is piling up. Indeed, record breaking levels of student loan debt is one reason why young adults are likely to

delay moving out on their own, get married, have children, and buy a starter house.

NONRESIDENTIAL CONSTRUCTION

Although higher interest rates are a headwind, private spending for new nonresidential construction will increase in 2014, continuing the up cycle that began in the second quarter of 2013. Credit conditions will ease slightly for those looking to build nonresidential structures, but will remain very tight in markets with high vacancy rates. Employment and population growth gradually will generate gains in net occupancy. Tenants will still have the upper hand in lease negotiations, but to a lesser degree than they did in 2009-2013. Meanwhile, foreign investors will be keen to take advantage of a buyer's market for US real estate. These trends imply that the current up cycle in the nonresidential real estate will gain traction, but also will lack vigor.

Office and retail vacancy rates will remain elevated, but will improve due to limited deliveries of space as well as less sublease space coming onto the market. Demand for new office space will increase the most in markets that benefit from growth of high technology and energy industries. Retail construction will continue to be limited by abundant supplies of existing space as well as online competition, but pockets of new retail development will appear in the most desirable locations. Industrial development will continue to benefit from rising levels of industrial production and capacity utilization, with new development focused on locations with logistical advantages.

Less positively, spending for publicly funded structures will remain close to recessionary lows in many jurisdictions. The primary problem is that weak real estate markets have led to downward – or at least slowed upward – adjustments in assessed property values. Typically such adjustments lag movements in market prices by a year or more. Thus, for another year, property tax bases will not be very supportive of revenue collections and in turn spending for publically funded construction projects.

CONSUMER SPENDING

Consumers' inflation-adjusted contribution to GDP growth will be positive, and slightly larger in 2014 than it was in 2013. The deleveraging process – which already is quite advanced – will continue to be gradual rather than abrupt. But, uncertainties regarding federal fiscal and tax policies will continue to limit the push to GDP growth from consumer spending.

At this juncture, job creation – and the income growth that accompanies it – is absolutely vital to the outlook for both consumer spending and the overall economy. The forecast anticipates that the nation's job machine will remain in second gear in 2014, however. Job growth will be adequate to sustain US GDP growth, but inadequate to raise the rate of GDP growth to its long-term average of 3.1 percent. With recent losses in household wealth and a focus on savings, increases in inflation-adjusted disposable personal income must account for virtually the entire projected rise in consumers' spending. The upturn in both the number of jobs and the number of hours worked per job are two factors that will support this income growth.

In 2014, consumers' inflation-adjusted spending for goods will increase much faster than spending for services, with spending for durable goods growing more than twice as fast as spending for nondurable goods. Among durables, outlays for information processing equipment will increase very rapidly. Outlays for new motor vehicles and recreational goods also will grow quickly. Spending on nondurables such as food, clothing, pharmaceuticals, and other medical products will rise moderately, but spending for tobacco will decline. Among services, spending on vehicle leasing will increase the fastest. Providers of public transportation, recreational services, and financial services will see above average growth in spending. In contrast, consumers' outlays for restaurants, insurance, and utilities will grow relatively slowly.

LABOR MARKETS

On an annual average basis total nonfarm employment will increase by 1.7 percent in 2014, which is about the same as the 1.6 percent gain estimated for 2013. Courtesy of the upturn in housing, job growth will be very broadly based. Companies will hire as domestic demand for goods and services expands, but progress will be limited because domestic demand will increase moderately. Meanwhile, global demand for U.S. exports also will expand, but slowly. On the plus side, venture capital – which fuels job creation – will be more available than it was in 2008-13. Moreover, most businesses long ago shed their redundant staff and are very lean relative to their actual staffing needs. Indeed, the rate of job destruction in the private sector will be quite low. Even 2.5 percent GDP growth therefore will generate 1.7 percent job growth. Also, GDP growth will outpace productivity growth in 2014, which will push firms to hire additional staff as end markets slowly expand. The faster pace of GDP growth will sustain job growth, but job growth will not accelerate too much.

In 2014, construction companies will post the fastest rate of employment growth. Professional and business services will see the second fastest rate of job growth. Natural resources and mining will see the third fastest rate of job growth. And, transportation and warehousing will see the fourth fastest rate of job growth. Education, health services, leisure and hospitality, and wholesale trade subsectors also will see solid employment gains. Providers of financial activities will see limited, but positive employment growth. Information is not expected to lose or gain significant numbers of jobs, but within this broad sector wireless telecommunications firms will be hiring even as wired carriers and publishers are reducing their staffing levels. The Federal government and utilities are the only major sectors expected to lose jobs.

US manufacturers will continue to hire, primarily due to cyclical factors such as consumers' and businesses' growing demand for durable goods rather than long-term

structural shifts in competitiveness. For example, the up-cycle for housing will provide a strong tailwind to US manufacturers. Nonetheless, because the economies of EU and Japan have performed poorly, manufacturers who want, or need, to locate in developed economies increasingly will opt for locations in North America. The US ranks very high in manufacturing competitiveness in terms of talent-based innovation, the legal system, property rights, and physical infrastructure. China outranks the US in terms of both its low costs and its high levels of government investment in manufacturing/innovation focused research and development. Appreciation of China's currency, the tightening of its labor markets, and low US natural gas prices are helping to shrink the cost advantage of manufacturing in China, but overall progress will be very slow as such gains will be significantly offset by rising regulatory and health care costs in the US.

CORPORATE PROFITS

After-tax corporate profits are already at very high levels, but should eke out low single digit percentage point gains in 2014. Excellent expense management, low debt burdens, and more broadly-based – albeit moderate – growth in demand for goods and services will be the primary factors supporting profit growth. In 2014, financing also should be somewhat easier to obtain, albeit somewhat more expensive. Nonetheless, continued easing of lending conditions improves prospects for profits earned by smaller companies. The upturn in the housing market will be the primary factor contributing to the broadening of the base of profit growth. Growth in spending for business equipment bodes well for profits earned by technology-oriented companies. The upturn in housing markets will generate profits for many home-related industries. Productivity growth is likely to be stronger in 2014 than it was in 2013, which is a panacea for profits as well as the overall economy. It also bears keeping in mind that profit growth is very sensitive to movements in GDP. The

Terry College expects the pace of US GDP growth to accelerate slightly in 2014, which augers well for domestically generated corporate profits.

On the negative side, the year-over-year comparisons will be tough to beat. Businesses' pricing power is not expected to firm too much. Finally, it's important to recognize that financial institutions' profit margins will be sensitive to problems stemming from Europe's sovereign debt crisis as well as slightly higher long-term interest rates. Indeed, the slow expansion of foreign GDP – especially the lackluster performance of the EU – will limit sales prospects for many export-oriented companies.

BUSINESS SPENDING

Due to faster growth in end markets, the year-over-year percentage increases in business spending for equipment and software will be larger in 2014 than in 2013. Such spending will grow much faster than GDP, reflecting the need to replace equipment, to improve productivity, and to become less labor intensive. Strong cash flows and easier credit – albeit somewhat more expensive – will fuel such spending. It also helps that corporate discipline with respect to capital outlays over the course of the 2001-2013 was excellent. Plus, for many companies cash flows will be adequate relative to the amount of funds they need for investment, lessening the impact of lingering credit constraints or higher interest rates. Business spending for computers and peripherals will post the largest year-over-year percentage gains. Substantially higher spending also is expected for industrial and communication equipment. Spending for transportation equipment and intellectual property will increase modestly in 2014.

Below average levels of capacity utilization will be a headwind for business spending for equipment and software. Of course, much of the excess capacity is either in the wrong location or in the wrong industry. The rate of capacity utilization in all industries was 77.6 percent in mid-2013, which is up considerably from 66.9 percent in

mid-2009. But, the long-run (1972-2012) average rate of capacity utilization for all industries in the U.S. is 80.2 percent. Capacity utilization varies dramatically by industry. In mid-2013, capacity utilization for industries producing crude products was 87.4 percent, which is above its long-run average and therefore should spur capacity additions. For goods at the finished stage, capacity utilization was 75.6 percent, a rate only 1.5 percentage points below its long-run average. In contrast, capacity utilization for goods at the primary and semi-finished stages of production was 75.5 percent, a rate 5.5 percentage points below its long-run average.

INFLATION

If oil prices remain relatively steady, consumer price inflation will increase by 2.0 percent in 2014, compared to 1.5 percent in 2013. Of course, inflation will be even lower should energy prices tumble, or should the economy experience a recession. There are no signs that inflation is or will soon be a problem, and the usual drivers of inflation will not be much more intense in 2014 than in 2013. For example, the pace of 2014 GDP growth will be well below average and only slightly higher than in 2013. Also, consumer spending and employment will both grow moderately. Plus, there is still excess capacity in a large number of economic sectors, illustrated by the elevated unemployment rate.

Once U.S. economic growth builds up some steam, the Federal Reserve will move to take back some of its rate cuts. As long as the Federal Reserve does not keep rates too low for too long, the risk of stagflation remains very low. The Terry College expects the Federal Reserve to keep rates on hold in 2014. The precise timing and magnitude of the future rate increases by the Federal Reserve also will depend on both the magnitude and perceived durability of the expansion. Based on the Terry College's forecast of lackluster – albeit sustained – US GDP growth and a sluggish global economy, the Federal Reserve will begin increasing short-term policy interest rates in 2015. Any

increase in rates in 2014 will be investor-driven rather than Fed-driven and therefore will be dependent on the pace of economic growth. Thus, interest rates will only rise slightly in 2014.

The outlook for inflation beyond 2015 is considerably less sanguine. Because inflation is a monetary phenomenon, the magnitude of recent monetary stimulus increases the risk of inflation. Also, the federal debt has skyrocketed in absolute terms as well as in terms of its percentage of GDP. That creates pressure to monetize the debt. Over the next decade it's likely that inflation will exceed the 3 percent average of the last 30 years. Also, despite the lack of a good substitute, the US dollar could gradually lose some of its status as a reserve currency

or safe haven. China and others with large foreign currency holdings may choose to gradually diversify their portfolios away from US dollar assets. Of course, the mushrooming federal debt does not have to produce more inflation; it may instead simply force US interest rates higher to attract the needed capital. Either way, outsized budget deficits cannot be sustained for more than a few years without doing significant damage to the US economy and its prospects for growth. Over the long term, keeping inflation in check means fully embracing sound federal fiscal policy.

The Georgia Outlook for 2014
By Jeffrey M. Humphreys, Terry College of Business, University of Georgia,
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In 2014, Georgia's economy will continue to recover from the Great Recession. The pace of growth will be modest, but significantly faster than in 2013. The risk of recession is the same for Georgia as for the nation – 20 percent. The 2014 forecast calls for Georgia's inflation-adjusted GDP to increase by 3.3 percent, which exceeds the 2.5 percent growth estimated for 2013. Georgia's 2014 GDP growth rate will be 0.8 percent higher than the 2.5 percent rate estimated for US GDP. The positive differential reflects (1) the housing recovery, (2) strategic shifts in the state's economic development strategy, and (3) more supportive demographic forces. The state's nominal personal income will grow by 5.4 percent in 2014, which is higher than the 4.6 percent gain expected for the US. Georgia's nonfarm employment will rise by 2.2 percent in 2013, which exceeds the 1.7 percent gain estimated for the US. Two headwinds will hold Georgia back in 2014: (1) federal government spending cuts and (2) changes in Federal Reserve policy. In 2014, federal policymakers are likely to address imbalances in federal government financing and the credit markets in ways that do more damage to Georgia than to the nation as a whole.

Georgia suffered disproportionate job losses during the "Great Recession" and so far, has recovered more slowly. Georgia lost 340,000 jobs, or 8.1 percent of the state's pre-recession employment peak. In contrast, the country lost 6.3 percent of its jobs. By November 2013, Georgia had recovered only 69% of those lost jobs. Compare this with our nation having replaced 85% of its lost jobs. So, 4 years into the economic recovery and Georgia is still down 106,000 jobs. Fortunately, Georgia's employment will grow by almost 2.2% in 2014. If that rate of growth is sustained, Georgia will replace the jobs it lost by mid-2015. The US will replace its lost jobs by mid-2014, or about one year ahead of Georgia.

Private sector job growth will be very balanced in 2014. The fastest job growth will occur in construction, followed by professional and business services, and mining and logging. Education and health services, information, and leisure and hospitality will see above-average gains. Below-average job growth is expected for trade, transportation, utilities, and manufacturing. Positive, but slow job growth is projected for financial activities. In contrast, job losses will continue in the government sector, which is the only major economic sector expected to lose jobs in 2014.

PROSPECTS FOR MANUFACTURING IN 2014

Since the turn of the millennium, Georgia has lost 204 thousand – or four out of every ten – manufacturing jobs. The purge ended in 2010. In 2012 and 2013, we've seen many major project announcements, bolstering prospects for job growth in aircraft, automobile, construction equipment, and flooring manufacturing. Many of these promised jobs will be filled in late 2013 or in 2014. Cyclical economic recovery in combination with more competitive economic development incentives will help Georgia attract manufacturers in 2014. But, don't get too excited. The incoming data shows that manufacturing jobs are not coming back too quickly. The state added 5,600 manufacturing jobs in 2011, 4,000 jobs in 2012, and an estimated 400 jobs in 2013. Manufacturing employment will rise by 5,600 jobs in 2014. That will sustain the cyclical recovery in manufacturing, but at that pace it would take over 30 years to replace the manufacturing jobs that were lost. The bottom line is that talk of a manufacturing renaissance is overdone. To become a state where manufacturing activity truly is concentrated, Georgia will need to develop a better educated and more highly skilled blue-collar workforce. That's because the

minimum skill requirements for factory workers are rising rapidly in the types of factories that are getting built in the US.

PRIVATE-SECTOR RESTRUCTURING

The main reason why Georgia got hit harder than the nation by the Great Recession – and underperformed during the first three years of the recovery – was our state’s heavy dependence on the in-migration of new residents and new businesses to establish yet another round of new development that was based in part on servicing the previous round of new development. Not enough of our economic growth was based on educating our own people, promoting innovation, courting emerging high-tech industries, and fostering the growth of in-state capital markets. The financial crisis and the bursting of the housing bubble caused the inflows of people and businesses to end very abruptly. The sudden drought of new construction and the dearth of new residents precipitated a large and painful restructuring of Georgia’s economy. The restructuring process was extremely drawn out due to the weakness of the national economy. Plus, it takes a long time to deleverage.

Georgia also suffered from restructuring in areas unrelated to the bursting of the property bubble. For example, the state’s information industry – which is heavily concentrated in Atlanta – began restructuring and losing jobs back in 2001 when the technology bubble burst. A decade later, in 2011, one-third of Georgia’s information jobs were gone. Although the wired telecommunications subsector will remain in secular decline, employment in Georgia’s overall information industry began to recover in 2012, expanded vigorously in 2013, and is poised for another year of above-average job growth in 2014. The much anticipated recovery reflects three factors: surging demand for newer innovative wireless services and high-volume data applications; Atlanta’s deep and broad pools of IT-savvy workers – often young college graduates; and media jobs in film and television that reflect generous economic development incentives

as well as Atlanta’s long established cluster of television jobs. Most of the growth of the film industry is taking place in either the Atlanta MSA or the Savannah MSA.

As the direct and indirect effects of restructuring and the real estate bubble fade, Georgia’s sub-par pace of economic recovery caught up and eventually paced that of the nation. For example, in 2012, Georgia’s rate of GDP growth fell short of the rate of US GDP growth by 0.7 percentage points – 2.1 percent growth in Georgia’s GDP versus 2.8 percent growth in US GDP. In 2013, Georgia’s economy performed better than the U.S. economy. In 2014, the 3.3 percent advance in Georgia’s GDP will exceed the 2.5 percent advance projected for US GDP by 0.8 percentage points.

HOUSING RECOVERY

Housing and real estate development is one of the main factors that will better position Georgia’s economy to outperform the nation’s economy in 2014. Georgia gets a two for one from the housing recovery because (1) home builders and realtors benefit directly and (2) demand increases on goods produced by our large building materials and forestry industries. In 2014, the number of single-family housing starts for new construction will rise by 29 percent. US housing starts will rise by 25 percent. Georgia’s housing market is responding to a more favorable balance of supply and demand. Increased demand for housing will come mostly from 2.2% job growth. Those new jobs, and slightly bigger paychecks – plus appreciating home values – will give more people the wherewithal, and the confidence, to buy homes. That will sustain the housing market’s recovery. Mortgage rates will remain a tremendous bargain from a historical perspective, but mortgage rates have risen above their recent historic lows and will continue to move higher as the Federal Reserve winds down its purchases of mortgage backed securities and treasuries.

Supplies of new homes are still constrained by years of underbuilding. Plus, there’s a scarcity of listings of existing homes.

That's partially because so many of Georgia's homeowners are underwater on their mortgages and are therefore unlikely to put their homes up for sale. It's especially troubling that the negative equity is concentrated in the low price, or starter home segment of the market. That hurts the trade up market. Also, many homeowners realize they will not qualify for a new mortgage. So, lots of homeowners will stay put.

In Georgia, another reason why listings are scarce is that many homeowners are simply unwilling to accept today's depressed home prices. Georgia's homeowners saw very steep declines in home prices in the wake of the housing bust, but did not see a run up in home prices during the housing boom. For long-time homeowners, today's prices mean real losses rather than the paper losses incurred in states where home prices surged during the housing boom.

So, despite the fact that Georgia home prices have recently risen very quickly, listings are still somewhat scarce. Nonetheless, the current housing situation does not resemble anything close to a true "sellers" market. Listings are scarce mostly because home prices are still well below the levels needed to get homeowners who would like to sell to consider putting their homes on the market. For example, even after factoring in recent home price gains, Georgia home prices have only recovered to where they stood at the turn of the millennium. Once home prices rise above reservation prices, existing homes will come onto the market in very large numbers, preventing a true "sellers" market from developing. The Terry College suspects there's a huge pent up demand to sell, but not at today's depressed prices. So, this is still a buyer's market.

One reason home prices are rebounding is that the huge inventory of distressed homes is dissipating. There are two reasons why distressed inventory disappeared so quickly – Georgia is a non-judicial foreclosure state, which allows for faster resolution. Second, investors have been especially keen to purchase distressed properties in the Atlanta MSA. Investors are

drawn to Atlanta because the home price declines here were way overdone.

It comes as no surprise that the recent rebound in home prices is causing credit conditions to ease. But, appraised values lag market values. So, low appraised values will continue to hold back conventional lending as well as housing turnover.

Another restraint on housing activity is that many of Georgia's homeowners with mortgages still owe more on their mortgages than their homes are worth. That severely limits the availability of financing. And, even more Georgia households with mortgages can't absorb the transactions costs involved in selling their homes, much less make a down payment. These homeowners are stuck in their current homes. So, the trade-up market for homes is not functioning normally, but its improving.

Existing single-family home prices will rise by 8% in Georgia in 2014. Lower priced homes will appreciate the fastest. That's partially because the lowest tier has the most ground to make up and remains the farthest from full price recovery. But, it also reflects investors' interest in purchasing inexpensive single-family homes for use as rental properties. In contrast, price appreciation for upper tier homes will depend mostly on the trade up market, which is still not functioning normally.

As potential homebuyers see a record of price appreciation, more will opt to become homeowners. Rising rents will reinforce this trend. In 2012, investors were the main force behind home sales. In 2013, people buying homes to live in them joined investors to become a second major force powering home sales. But, as home prices rise and the number of distressed properties shrinks, home sales to investors almost certainly will drop. Sustaining the recovery of the housing market through 2014 means that trade-up buyers and first-time buyers must become more active.

ECONOMIC DEVELOPMENT

Due to cost, logistics, and tax advantages, Georgia is very competitive with other states

when it comes to getting short listed for major economic development projects, but all too often Georgia was just not able to close the deal. In 2012, Georgia's leaders passed key economic development legislation designed to make Georgia more competitive, including the creation of a large deal closing fund and sales tax exemptions for energy used in manufacturing. It looks like the 2012 legislative session was a game changer.

Because we've got better economic development incentives, we've seen an increased number of relocation and expansion projects that will provide a tailwind to Georgia's economic growth in 2014. Examples include Baxter International's facility near Covington that will bring 1,500 biotechnology jobs; GM's IT-innovation center in Roswell that will bring 1,000 high-tech jobs, and Engineered Floors' manufacturing and distribution facilities in NW Georgia that will bring over 2,000 jobs. We've also seen project announcements that will deliver substantial numbers of high-quality jobs at headquarters operations, including PulteGroup, Air Watch, Porsche, Carter's, Spanx, and Mitsubishi Electric. IT companies have announced major projects, including Ernst & Young, CBS Corporation, and Infosys. It looks like healthcare IT (and life sciences more generally) is an emerging industry that promises to create thousands of high-paying jobs in Georgia over the next decade, assuming our people have the skills they need to perform such jobs.

Of course, Georgia's leaders must use good judgment in their use of economic development incentives to close the right deals. Otherwise we will not be able to sustain Georgia's growth without offering larger and larger incentives. It's very encouraging that the Terry College's review of recent economic development announcements issued by the Office of the Governor and the Georgia Department of Economic Development shows that we are closing many deals in industries in which Georgia has the ability to produce at a low opportunity and marginal costs. Specialization in activities where Georgia has

comparative advantage bodes extremely well for sustained success of the companies that received discretionary incentives thereby enhancing the prospects for Georgia's long-term economic growth. Logistics, transportation, distribution, warehousing, information technology, transactions processing, headquarters operations, and several professional and business services are good examples of industries where Georgia competes effectively.

FAVORABLE DEMOGRAPHICS

Demographic forces are a third factor behind Georgia's improving economic performance. For decades, Georgia depended on a growth model that was based on high levels of in-migration. That growth model stopped working during the Great Recession and was slow to restart in the recession's wake. In fact, household formation dropped to its lowest levels since the 1940s. Due to job growth and the housing recovery, geographic mobility will increase in 2014. In-migration will begin to rebound strongly. Also, the birth rate will rise as households become more confident in the current situation and their expectation for the future. Population growth therefore will be a much stronger driver of the state's GDP in 2014 than it was in 2008-2013, but it will be less powerful than in prior decades.

In 2013, Georgia's population will grow at a pace that exceeds the national average - 1.3 percent for Georgia versus 0.9 percent for the U.S. So, the differential in the annual rates of the state's and the nation's population growth will be 0.4 percent. The higher rate of population growth reflects a rise in net migration to the state to about 61,000 people in 2014, up from only 29,000 in 2009. Nonetheless, prior to the Great Recession Georgia's annual rate of population growth was about a full percentage point above the national average, which translates into about 100,000 new net migrants each year. The differential will widen as Georgia begins to generate jobs at a pace that is significantly above the national average. Jobs will attract

young adults who will be more mobile than they were prior to the housing bust.

FEDERAL SPENDING CUTS

One of the two main challenges to Georgia's growth in 2014 will be cuts in federal spending. Our analysis shows that Georgia's economy will be vulnerable to the restructuring of our federal government. The headwind from restructuring our federal government will remain strong for at least a decade.

Federal spending accounts for 6.9 percent of Georgia's GDP, which exceeds the US average – 5.3 percent. But, it's important to understand that Georgia's over dependence on federal spending is due solely to the presence of many large military bases – defense spending accounts for 5.2 percent of Georgia's GDP compared to only 3.5 percent of US GDP. In contrast, nondefense spending accounts for only 1.7 percent of Georgia's GDP, which is significantly below the US average. Communities within Georgia that depend economically on military bases got hit hard by the default budget cuts mandated by the federal spending sequester.

Going forward, the damage to Georgia will depend on what lawmakers decide to cut. For example, Georgia will continue to get hit very hard if the federal spending cuts continue to be skewed towards defense spending, or towards other discretionary areas of the federal budget such as the CDC. If the cuts will continue to focus on discretionary spending and especially on defense spending, it's going to be tough on Georgia's economy. In contrast, Georgia would take a below average hit if the focus of federal restructuring were to shift from the agency budgets towards the entitlement programs. After all, it is well established that the major federal budget busters are Social Security, Medicare, and Medicaid rather than the federal agency budgets. Ultimately, federal lawmakers will focus on restructuring on these very popular entitlement programs, but that's not going to happen in 2014.

FEDERAL RESERVE POLICY

A second factor that will be a slightly stronger headwind for Georgia than for the nation as a whole is that the Federal Reserve will continue to let up on the gas pedal in 2014. There will not be an actual hike in short-term policy interest rates, but the Fed will continue to reduce its purchases of mortgage backed securities and treasuries, which is often referred to as quantitative easing. That, plus a slight investor-driven increase in interest rates constitutes a slightly stronger headwind here than for many other states because Georgians carry relatively more debt and have relatively less savings. Plus, interest-sensitive economic sectors such as housing will have a relatively greater impact on Georgia's overall growth than the nation's overall growth.

Georgia is making progress. It helps that the nation is continuing its economic recovery, even if it's slow. It helps that the Georgia's political leaders enacted some changes to make our state more competitive. We are landing big economic development projects again. Georgia will outperform the nation in 2014. But, to outperform the average state by the large margins that we got used to in the 1970s, 80s, and 90s, we need to improve Georgia's competitiveness by improving education, encouraging innovation, fostering the development of high-tech industries, and growing in-state capital markets. That will go a long ways towards assuring that Georgia's performance is once again among the best in the country and towards raising our standard of living.

COMMENTS SPECIFIC TO ATLANTA

A revival of population growth and the housing recovery will strongly underpin Atlanta's ongoing economic recovery. A high concentration of college-educated workers will continue to attract high technology companies in life sciences, research & development, IT, professional and business services, and high-tech manufacturing. Compared to other large metropolitan areas with strong links to global markets the costs of living and doing business in the Atlanta

MSA are low. The pool of talent also is large and deep for occupations that do not require college degrees. Businesses also are attracted by Atlanta's extensive multi-modal transportation and distribution system.

On an annual average basis, the Atlanta MSA will add 67,500 jobs in 2014, a year-over-year increase of 2.8 percent. Atlanta therefore will account for 77 percent of the state's net job growth. Atlanta's high concentration of service producing industries, IT companies, distribution companies, institutions of higher education, health care providers, life sciences companies and headquarters operations will keep Atlanta's job machine in forward gear. Atlanta's outsized information industry will benefit from expanding film and television production as well as surging demand for more sophisticated wireless services. Also, many of the larger projects recently announced by the Georgia Department of Economic Development were located in the 28-county metropolitan area.

Major improvements at Hartsfield-Jackson International Airport bode well for

Atlanta's growth, especially the completion of the new international terminal. The airport makes the Atlanta area an ideal location to operate corporate headquarters or facilities that produce highly perishable biomedical products. The airport improvements also will help Atlanta to become even more popular as a destination for tourists, persons attending business meetings & conventions, trade shows, as well as sporting/cultural events.

One major plus for Atlanta in this new era of federal fiscal austerity is that the metro area is not too dependent on federal jobs. Only 4.0 percent of the Atlanta's area's nonfarm earnings come from federal employment versus 7.7 percent for the state as a whole. Atlanta is not the home of a major military base. State and local government accounts for only 8.9 percent of earnings in metro Atlanta versus 11.4 percent for the state. So, public restructuring will be less problematic for Atlanta's growth than for growth elsewhere in Georgia or for the nation as a whole.

UNITED STATES BASELINE FORECAST 2013-2014

United States	2009	2010	2011	2012	2013	2014
Gross Domestic Product, Bil. of 2009\$	14,417.9	14,779.4	15,052.4	15,470.7	15,749.2	16,142.9
Percent change	-2.8	2.5	1.9	2.8	1.8	2.5
Nonfarm Employment (Mil.)	130.9	129.9	131.5	133.7	135.9	138.2
Percent change	-4.4	-0.7	1.2	1.7	1.6	1.7
Personal Income, Bil. of 2009\$	12,082.1	12,232.9	12,673.5	12,964.7	13,195.6	13,598.6
Percent change	-2.7	1.2	6.1	2.3	1.8	3.1
Personal Income, Bil. of \$	12,082.1	12,435.2	13,191.3	13,743.8	14,142.4	14,792.9
Percent change	-2.8	2.9	3.6	4.2	2.9	4.6
Civilian Unemployment Rate (%)	9.3	9.6	8.9	8.1	7.4	6.6
CPI-U, Ann. % Chg.	-0.4	1.6	3.2	2.1	1.5	2.0

Source: The Selig Center for Economic Growth, Terry College of Business, University of Georgia.

UNITED STATES BASELINE FORECAST 2014-2019

United States	2014	2015	2016	2017	2018	2019
Gross Domestic Product, Bil. of 2009\$	16,142.9	16,562.6	16,976.7	17,401.1	17,853.5	18,282.0
Percent change	2.5	2.6	2.5	2.5	2.6	2.4
Nonfarm Employment (Mil.)	138.2	140.5	142.8	144.9	147.1	149.2
Percent change	1.7	1.7	1.6	1.5	1.5	1.4
Personal Income, Bil. of 2009\$	13,598.6	13,944.9	14,272.7	14,622.2	14,994.5	15,347.0
Percent change	3.1	2.5	2.4	2.4	2.5	2.4
Personal Income, Bil. of \$	14,792.9	15,488.2	16,185.2	16,929.7	17,725.4	18,523.0
Percent change	4.6	4.7	4.5	4.6	4.7	4.5
Civilian Unemployment Rate (%)	6.6	6.2	5.8	5.5	5.5	5.4
CPI-U, Ann. % Chg.	2.0	1.7	2.1	2.4	2.9	3.1

Source: The Selig Center for Economic Growth, Terry College of Business, University of Georgia.



REVENUE FORECAST SUMMARY

FORECAST METHODOLOGY

The City's Department of Finance-Office of Revenue continues a solid partnership with the Selig Center for Economic Growth at the University of Georgia. The City began its partnership with the Selig Center at the peak of the Great Recession. This six-year partnership has enabled City management to gain important independent economic analyses and metrics which are integrated into our multi-year revenue model. Key metrics are S&P Case-Shiller Index, Atlanta Gross Metro Product, Atlanta Unemployment rate, Manufacturing Shipments, Building Permits, Construction Activity, Cushman and Wakefield Office Vacancy Rates, PKF Hotel Occupancy Rates and Revenue Per Available Rooms, Georgia Housing Starts for Single Family and Multifamily, Atlanta Personal Income, Wages and Salary, U.S. Consumer Price Index (% Annualized), Georgia Disposable Income, and Georgia State Product by Sector. The City Office of Revenue uses Muni Cast Financial modeling software by inputting the aforementioned key metrics in the tool as further enhancement in our multi-year forecasting.

CITY CHARTER REQUIREMENT

The responsibility for revenue anticipations and specified appropriations is fixed by law through the Budget Commission. The Budget Commission members approve revenue anticipations for all City operating funds in June of each year.

REVENUE ANTICIPATIONS

The FY 2014 General Fund Revenue anticipation is \$544 million, which includes \$11 million in fund balance. General Fund Revenue projections are on target with the revenue amount adopted by the Budget Commission in June of 2013. The Proposed FY 2015 General Fund Revenue Anticipation is \$565 million and includes a reduced fund

balance appropriation of \$2.8 million, which demonstrates the City's commitment to reduce reliance on fund balance reserves. The Proposed FY 2015 anticipation includes a number of new cost recovery initiatives associated with the City Municipal Court Fees, Bench Warrant and Amnesty Programs, retirement of the Eastside Tax Allocation Bonds, and a full year of the new Title Ad Valorem Tax. The 2014 tax digest should be stable and is the most significant economic driver for overall General Fund revenues. As of the date of the Proposed Budget, there is no available estimate from the tax assessor's office on the 2014 tax digest. Therefore, the City relies on other independent economic data including the Case-Shiller Index, which is a national housing price index.

The City's property tax base is a primary component of City General Fund revenues accounting for one-third of General Fund revenues. Property tax revenues have started to increase due to an improved housing market. The City has demonstrated a measured response by continuing to budget property tax revenue conservatively.

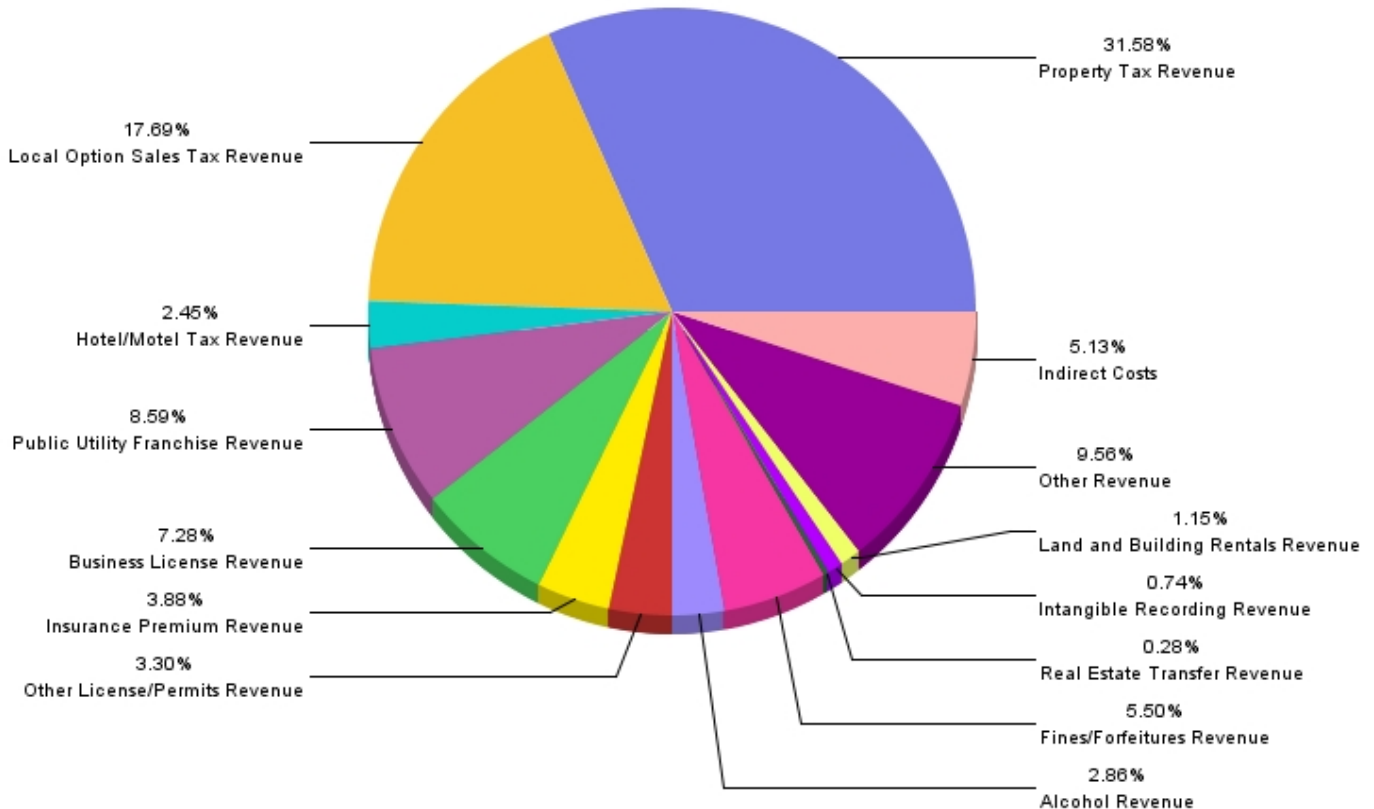
More discussion on Property Tax revenue assumptions is provided later in the trend narrative. Sales tax revenue is the next largest share of General Fund revenues accounting for nearly 20% of General Fund anticipations. Sales tax revenue is highly elastic and demonstrates significant peak and troughs in revenues due to changes in economic performance associated with Gross Metro Product indexes, disposable income and unemployment levels. The lodging market, which is the driver for hotel/motel tax revenues are expected to be another important contributor to the City's economic recovery. PKF Consulting Research provides additional insight under the hotel/motel forecast narrative section.

The FY 2015 General Fund Revenue Anticipations are consistent with the City Charter requirements and the City team continues to exercise fiscal discipline in the revenue forecast.

Furthermore, City senior management monitors budget versus actual performance on a monthly basis and makes timely forecast revisions as deemed appropriate.

REVENUE BY MAJOR CATEGORY General Fund

	FY12 Actual	FY13 Actual	FY14 Adopted	FY15 Final Proposed
Property Tax Revenue	175,753,660	171,660,192	169,474,226	178,604,530
Local Option Sales Tax Revenue	97,399,863	99,871,620	102,981,779	100,052,197
Hotel/Motel Tax Revenue	13,755,798	16,864,459	12,506,122	13,861,453
Public Utility Franchise Revenue	63,327,346	42,127,576	64,052,051	48,553,328
Business License Revenue	41,755,682	38,816,566	40,441,291	41,175,339
Insurance Premium Revenue	19,699,905	20,924,594	21,442,504	21,945,924
Other License/Permits Revenue	17,349,494	16,827,418	16,380,845	18,662,499
Alcohol Revenue	15,325,631	15,498,569	16,780,238	16,184,951
Fines/Forfeitures Revenue	22,049,939	22,201,686	24,173,284	31,106,342
Real Estate Transfer Revenue	1,317,399	1,608,321	1,215,749	1,611,299
Intangible Recording Revenue	3,620,015	4,953,485	3,332,377	4,210,650
Land and Building Rentals Revenue	6,687,711	6,600,080	4,352,118	6,491,463
Other Revenue	45,569,025	44,531,700	38,781,369	54,042,657
Indirect Costs	32,052,668	30,048,172	28,863,900	29,035,355
Remaining Revenues	-	412	-	-
Total	\$555,664,135	\$532,534,851	\$544,777,853	\$565,537,987



GENERAL FUND

Property Tax

The City of Atlanta imposes a tax on real and personal property. Revenues are derived from the millage rate and the tax digest assessed values. The city tax digest peaked in 2008 at \$27.6 billion. The 2013 tax digest represented the first year of tax digest growth in five years following the Great Recession. The 2013 tax digest increased by 3% with a net tax digest of \$22 billion compared to \$21.3 billion in 2012. The 2014 tax digest is expected to continue a positive trend, however, the City does not receive material tax digest data from the County tax assessor's at the date of publication of the Five Year Plan. The City utilizes real estate data from the S&P Case-Shiller Index data to support our property tax forecast.

Major Revenue Category	FY 2012 Actual	FY 2013 Actual	FY 2014 Adopted	FY 2015 Proposed
Current Property Tax	\$175,753,660	\$171,660,192	\$169,474,226	\$178,604,530

FY 2015 Budget Anticipation:

The City property tax anticipation reflects a rollback of property taxes due to positive reassessment. The projected positive reassessment tax digest growth is estimated at a 1.9% compounded annual growth rate (CAGR). Property tax revenue is projected to increase due to estimated new construction tax digest growth of 1% (CAGR) and reallocation of increment tax revenues from retirement of bonds associated with the Eastside Tax Allocation District. The 1999 Taxpayers Bill of Rights allows municipalities to retain new construction growth without any additional public hearing and tax notice requirements. The collection rate assumption is 98% and is consistent with historical collection rates. According to the Selig Center Economic Outlook, "Georgia's housing market is responding to a more favorable balance of supply and demand. Increased demand for housing will come mostly from 2.2% job growth." The report forecasts that existing single-family home prices will rise 8% in Georgia in 2014. The S&P Case-Shiller Atlanta Home Price Index as of October 2013 is 113.72 as compared to 95.6 as of October 2012, which represents a 16% year-over-year increase. Over the Pre-Recession to Recovery horizon, the Atlanta Case-Shiller Index peaked at 136.47 in July 2007 while the Great Recession low was 82.54 in March 2012. The residential base accounts for 46% and non-residential accounts for 54% of the City's tax digest.

Local Option Sales Tax (LOST)

Local option sales tax (1%) is imposed on the purchase, sale, rental, storage, use, or consumption on tangible personal property and related services. Proceeds from this tax are collected by the Georgia Department of Revenue and disbursed to the county and municipalities based on a negotiated allocation between Fulton County and the cities within the county. The City of Atlanta's share of the 1% LOST is 40.43%.

Major Revenue Category	FY 2012 Actual	FY 2013 Actual	FY 2014 Adopted	FY 2015 Proposed
Local Option Sales Tax	\$97,399,863	\$99,871,620	\$102,981,779	\$100,052,197

FY 2015 Budget Anticipation:

Sales tax is one of the most economically sensitive government revenue sources with a close correlation to the Atlanta Gross Metropolitan Product, employment, and personal income levels. Sales tax revenue in FY 2015 is projected at 1% CAGR. The Selig report indicates “On an annual average basis, the Atlanta MSA will add 67,500 jobs in 2014, a year-over-year increase of 2.8% percent. Atlanta therefore will account for 77 percent of the state’s net job growth.” Real personal income is projected to increase 4.1% in 2014.

Hotel/Motel Tax

The Hotel/Motel Tax Fund revenue is derived from an 8% rate on rent for occupancy of a guestroom in a hotel in the City. The tax is shared between the City, Atlanta Conventions & Visitors Bureau, Georgia World Congress Center, and the Georgia Dome. The City’s allocated share of the hotel/motel tax is 24.99%, with the remaining 75.01% distributed by the City to the aforementioned parties.

Major Revenue Category	FY 2012 Actual	FY 2013 Actual	FY 2014 Adopted	FY 2015 Proposed
Hotel/Motel Tax	\$13,755,798	\$16,864,459	\$12,506,122	\$13,861,453

FY 2015 Budget Anticipation:

The Selig Economic Outlook indicates, “Hartsfield-Jackson International Airport improvements will help Atlanta to become even more popular as a destination for tourists, business meetings and conventions, trade shows, as well as sporting/cultural events.” PKF Consulting / Hospitality Research (PKF-HR) is the industry leader in hospitality research econometrics. Its data is one of the primary resources used in developing the City’s hotel/motel forecast. PKF manages an extensive database of hotel property income statements and sale prices. Occupancy Rates, Average Daily Room Rates, and Rev-Par Index (defined as Revenue per Available Room) are all key metrics used in developing the forecast. PKF is projecting modest increases in FY 2014 (3.9% increase in Rev-PAR growth). The lower-priced segment is projecting Rev-PAR growth of (positive 4.4%) and is better than in the upper-priced segment (positive 3.4%). Atlanta market occupancy levels are expected to range from 62.1% to 64.3% during the five year hotel forecast period.”

A PKF Consulting excerpt states “Travel and tourism activity continued to exceed expectations. Key indicators of demand and profitability were positive and steadily rising. In spite of increases in accommodation rates, demand remained strong with advanced bookings for the next three to six months increasing to levels above those from a year ago. With strong convention and group meeting activity planned for the remainder of 2013 and positive lead volume for 2014, District hospitality contacts anticipate the positive momentum of 2013 to continue in 2014.”

Note : In November 2011, the Hotel Motel Tax rate increased from 7% to 8%.

Public Utility Franchise Fee

This category includes franchise fee assessments for electric, gas, cable and telecommunication companies. Georgia Power remits an annual payment in January of each year and its fee is based on 5% of gross receipts. The Telecommunications Act of 2008 (O.C.G.A. 46-5-1) invalidated existing municipal franchise agreements as of December 31, 2012 and streamlined the required compensation for a municipal authority from a percentage of gross receipts to a cap of 3% of actual local service revenues which reduced the City’s revenue stream in this category. The Georgia

Public Service Commission (PSC) voted to approve a plan that increased Georgia Power's base rates about 10 percent beginning Jan. 1, 2011. Due to current population trends and utility rate increases, this revenue category has not been adversely impacted.

Major Revenue Category	FY 2012 Actual	FY 2013 Actual	FY 2014 Adopted	FY 2015 Proposed
Public Utility Franchise Fee	\$63,327,346	\$42,127,576	\$64,052,051	\$48,553,328

FY 2015 Budget Anticipation:

This revenue source correlates with Atlanta per capita trends. As the population grows, the demand for public utilities increases which generates additional franchise revenue. The most recent population data forecasts a 1.2% increase in new residents.

Indirect Cost Recovery

The City allocates a portion of general services costs such as purchasing, accounting, budgeting, personnel administration, and certain other indirect costs based on allocation methodology determined by an independent cost allocation plan.

Major Revenue Category	FY 2012 Actual	FY 2013 Actual	FY 2014 Adopted	FY 2015 Proposed
Indirect Cost Recovery	\$32,052,668	\$30,048,172	\$28,863,900	\$29,035,355

FY 2015 Budget Anticipation:

The budget anticipation is predicated on the City's cost allocation plan.

General Business/License Tax

The general business/license tax also known as the occupational tax is levied on all entities conducting business in the City. The general business/license tax is computed on two separate criteria 1) estimated gross revenue and 2) number of employees. The estimated gross revenue amount filed in the prior year is adjusted by the actual gross amount when filing for the next year's business/license tax. The general business/license tax is closely tied to corporate income and employment levels.

Major Revenue Category	FY 2012 Actual	FY 2013 Actual	FY 2014 Adopted	FY 2015 Proposed
General Business/License Tax	\$41,755,682	\$38,816,566	\$40,441,291	\$41,175,339

FY 2015 Budget Anticipation:

The budget anticipation for general business/license tax revenue is based on a CAGR of 2% in Gross Metro Product. Improvements in employment levels and consumer demand as discussed earlier in this section are key metrics in this category. The Selig report indicates, "On an annual average basis, the Atlanta MSA will add 67,500 jobs in 2014, a year-over-year increase of 2.8%. Atlanta therefore will account for 77 percent of the state's net job growth." Real personal income is

projected to increase 4.1% in 2014; this is expected to provide support for corporate revenue growth, which is a driver of general business/license tax revenues.

Insurance Premium Tax

The insurance premium tax is levied to every insurance company, domestic, or foreign operating within the State of Georgia. Each insurance company is assessed a tax at the rate of 2.25% on the gross direct premiums. The insurance premium tax is remitted to the Georgia Department of Insurance. The City's share is based on the population of the City relative to all incorporated cities and the State population.

Major Revenue Category	FY 2012 Actual	FY 2013 Actual	FY 2014 Adopted	FY 2015 Proposed
Insurance Premium Tax	\$19,699,905	\$20,924,594	\$21,442,504	\$21,945,924

FY 2015 Budget Anticipation:

The budget anticipation is stable at a 1.3% CAGR because the insurance premium tax is less susceptible to shifts in the economy than other corporate income derived taxes. This revenue stream has a positive correlation with population. As the population increases, the demand for insurance coverage increases which generates additional revenue. The most recent Econometric Report predicts a 1.2% increase in new residents from 2012 to 2014. According to the Office of Planning's CDP, Atlanta will experience a growth rate of 6.14% from 2010 to 2015.

Other Licenses/Permits

This category is primarily comprised of Alcohol related licenses and permits for Police, Fire and Public Works (right-of-way, sidewalk closure and driveway aprons).

Major Revenue Category	FY 2012 Actual	FY 2013 Actual	FY 2014 Adopted	FY 2015 Proposed
Other Licenses/Permits	\$17,349,494	\$16,827,418	\$16,380,845	\$18,662,499

FY 2015 Budget Anticipation:

This budget anticipation metric for this category has been revised to reflect Gross Metro Product of 2% and is correlated to infrastructure investments and the hospitality related sectors.

Alcohol Tax

Alcohol taxes are levied on wholesale distributors at the rate of .22 cents per liter. A 3% tax-by-the-drink is also assessed on patrons of eating and drinking alcohol establishments within the City limits.

Major Revenue Category	FY 2012 Actual	FY 2013 Actual	FY 2014 Adopted	FY 2015 Proposed
Alcohol Tax	\$15,325,631	\$15,498,569	\$16,780,238	\$16,184,951

FY 2015 Budget Anticipation:

The budget anticipation reflects a 1.2% CAGR that is tied to taxable sales from food and drinking establishments. Alcohol consumption has tended to be inelastic and recession resilient.

Fines & Forfeitures

Fines and forfeitures are comprised primarily of traffic fines and forfeitures. Fines and forfeitures are administered through the City Municipal Court and the Park Atlanta contract guarantee. Case filing histories and trends is one of the key metrics in developing the City's annual forecast. Case statistics are captured monthly by the corresponding case types.

Major Revenue Category	FY 2012 Actual	FY 2013 Actual	FY 2014 Adopted	FY 2015 Proposed
Fines/Forfeitures	\$22,049,939	\$22,201,686	\$24,173,284	\$31,106,342

FY 2015 Budget Anticipation:

The budget anticipation reflects new initiatives totaling \$7.5 million in fines and forfeitures proposed by the Municipal Court. This category is expected to be impacted by a continuation of strong enforcement of traffic violations, failure to appear fines, and pre-trial intervention program enrollment.

Intangible Recording Taxes

The intangible recording tax is due and payable on each instrument securing one or more long-term notes at the rate of \$1.50 per each \$500 or fraction thereof of the face amount of all notes secured by real property. The maximum tax on a single instrument is \$25,000. Examples include mortgages, deeds to secure debt bonds for title, or any other real estate security instrument that gives the lender a resource to be used if the principal obligation is not paid.

Major Revenue Category	FY 2012 Actual	FY 2013 Actual	FY 2014 Adopted	FY 2015 Proposed
Intangible Recording Tax	\$3,620,015	\$4,953,485	\$3,332,377	\$4,210,650

Real Estate Transfer Tax

The real estate transfer tax is levied on the sale or transfer of real estate located in Atlanta. The tax is at the rate of \$1 for the first \$1,000 or fractional part of \$1,000 and at the rate of 10 cents for each additional \$100 or fractional part of \$100 on each deed, instrument, or other writing by which any lands, tenements, or other realty sold is granted assigned, transferred, or otherwise conveyed to or vested in the purchaser(s). A transfer tax raises the price paid by real estate buyers and lowers the price received by real estate sellers. As a result, the overall level of real estate market activity is reduced. Ordinary property and sales taxes are paid by property owners and consumers. In contrast, only the buyers and sellers of real estate pay a transfer tax. For most arms length transactions, the tax is based on the actual price or consideration agreed to by the parties.

Major Revenue Category	FY 2012 Actual	FY 2013 Actual	FY 2014 Adopted	FY 2015 Proposed
Real Estate Transfer Tax	\$1,317,399	\$1,608,321	\$1,215,749	\$1,611,299

FY 2015 Budget Anticipations: (Intangible Recording and Real Estate Transfer):

These revenue categories are impacted by trends in the housing market. According to the Selig Center Economic Outlook, “Georgia’s housing market is responding to a more favorable balance of supply and demand. Increased demand for housing will come mostly from 2.2% job growth.” The report forecasts that existing single-family home prices will rise 8% in Georgia in 2014. The S&P Case-Shiller Atlanta Home Price Index as of October 2013 is 113.72 as compared to 95.6 as of October 2012, which represents a 16% year-over-year increase. Over the Pre-Recession to Recovery horizon, the Atlanta Index peaked at 136.47 in July 2007 while the Great Recession low was 82.54 in March 2012.

Land and Building Rentals

Land and building rentals consist of revenue received from cell towers, various parks and recreation rentals, and corrections revenue from housing inmates.

Major Revenue Category	FY 2012 Actual	FY 2013 Actual	FY 2014 Adopted	FY 2015 Proposed
Land/Building Rentals	\$6,687,711	\$6,600,080	\$4,352,118	\$6,491,463

FY 2015 Budget Anticipation:

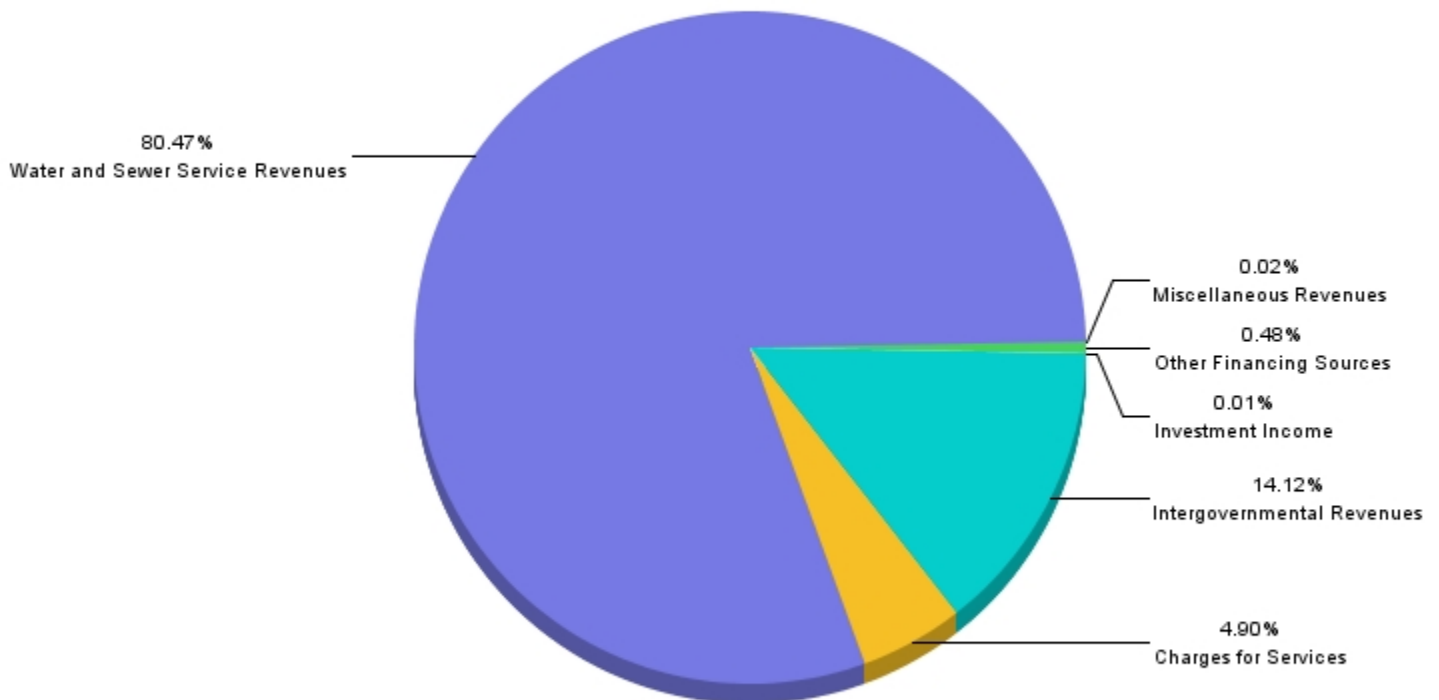
Revenue from this category is dependent upon lease rental pricing, corporate profitability, and per capita trends. Based on the Selig Center Economic Report, personal income is estimated to increase from 5.0% in FY14 to 6.9% in 2018. Economists at the Federal Reserve predict that consumers will continue to “deleverage” or lower their debt to income ratios, resulting in consumption growth to expand only modestly. According to the Blue Chip panel, real personal consumption expenditures (PCE) should grow 2.3% in 2014 and 2015.

OVERALL GENERAL FUND REVENUE ANTICIPATIONS

The Proposed Fiscal Year 2015 General Fund revenue budget statutorily referred to as revenue anticipation is based on a modest 1% new construction tax digest growth and assumes no reassessment growth due to a rollback of the current millage rate of 10.05 mills. The Proposed FY 2015 anticipations includes reallocation of Eastside Tax Allocation District increment revenue due to debt retirement of these TAD bonds. The Proposed FY 2015 growth also reflects a full year of the new Title Ad Valorem Tax, and a number of new Municipal Court initiatives as discussed previously. The Muni Cast financial model and the Selig Center economic report has enabled the City team to more clearly ascertain, understand, and respond to the underlying economic drivers of City revenues. The improving Atlanta Gross Metro Product and the S&P Case-Shiller Index all support a General Fund Revenue forecast of moderate growth. The City team monitors revenue budget versus actual on a monthly basis and makes forecast revisions as deemed appropriate. In summary, fiscal discipline continues to be a core principle of the City’s revenue forecasting policy. This is further demonstrated by the City’s revenue budget versus actual performance.

REVENUE BY MAJOR CATEGORY Water & Wastewater Revenue Fund

	FY12 Actual	FY13 Actual	FY14 Adopted	FY15 Final Proposed
Water and Sewer Service Revenues	447,785,091	430,151,853	437,810,598	414,131,017
Charges for Services	31,682,440	18,754,893	28,464,381	25,197,030
Intergovernmental Revenues	116,035,166	119,364,341	66,758,400	72,682,498
Investment Income	101,289	71,613	1,221,624	71,959
Other Financing Sources	3,257,617	2,537,370	2,237,304	2,486,875
Miscellaneous Revenues	27,474	17,910	41,192	81,102
Fines & Forfeitures	-	-	79,452	-
Other Miscellaneous Revenue	(17,252,835)	(4,251,042)	-	-
Total	\$581,636,241	\$566,646,938	\$536,612,951	\$514,650,481



Water and Wastewater Revenue Fund

The Water & Wastewater Revenue Fund was established to account for transactions associated with the operation, development, and maintenance of the City's expansive water and wastewater infrastructure system. The system's operations are financed primarily by user charges for water and wastewater services and Municipal Option Sales Tax. The Department of Watershed Management has implemented a department wide reorganization, which has streamlined operations and aligned similar functions. The departmental reorganization was executed with an overall goal of reducing operations and maintenance expenses.

Water and Sewer Service Revenue

This category includes Water and Wastewater Service Charges.

Major Revenue Category	FY 2012 Actual	FY 2013 Actual	FY 2014 Adopted	FY 2015 Proposed
Water and Sewer Service Revenue	\$447,785,091	\$430,151,853	\$437,810,598	\$414,131,017

FY 2015 Budget Anticipation:

Projected revenue of \$414.1M for FY 2015 is \$23.7M lower than the FY 2014 Budget of \$437.8M. The decrease is due primarily to an expected reduction in the anticipated customer consumption. The Department does not plan to increase its water and sewer rates in FY 2015.

Charges for Services

This category includes Inter-jurisdictional revenue, industrial waste, inspections and reviews, as well as other selected revenue accounts.

Major Revenue Category	FY 2012 Actual	FY 2013 Actual	FY 2014 Adopted	FY 2015 Proposed
Charges for Services	\$31,682,440	\$18,754,893	\$28,464,381	\$25,197,030

FY 2015 Budget Anticipation:

The FY 2015 projection of \$25.2M is \$3.2M lower than the FY2014 Budget of \$28.4M. The decrease is due primarily to an anticipated reduction in fees collected from inter-jurisdictional customers and miscellaneous fees charged to government, commercial and residential customers.

Intergovernmental Revenues

Major Revenue Category	FY 2012 Actual	FY 2013 Actual	FY 2014 Adopted	FY 2015 Proposed
Intergovernmental Revenue	\$116,035,166	\$119,364,341	\$66,758,400	\$72,682,498

FY 2015 Budget Anticipation:

The FY 2015 anticipated revenues from the Municipal Option Sales Tax is \$72.7M, which is \$5.9M greater than the \$66.8M budgeted in FY 2014. For FY 2015, \$72.7M will be allocated in the

Waste & Wastewater Revenue Fund and \$48.4M in the Water & Wastewater Renewal & Extension Fund.

The Municipal Option Sales Tax (MOST) was established under authorizing legislation by the State and was initially placed in effect for a four-year term beginning on October 1, 2004. In March 2008 and again in March 2012, respectively, City of Atlanta voters elected to renew the MOST for an additional four-year term.

Investment Income

This category is for interest earned as a result of the Department's Fund equity in the Cash Pool. The Department does earn interest on its Fund 5052 equity in the Investment in Cash Pool and as a result of the Cash Pool MOU.

Major Revenue Category	FY 2012 Actual	FY 2013 Actual	FY 2014 Adopted	FY 2015 Proposed
Investment Income	\$101,289	\$71,613	\$1,221,624	\$71,959

FY 2015 Budget Anticipation:

The FY2015 anticipated Investment Income is \$71,959, which is \$1.1M less than the \$1.2M budgeted in FY2014. The decline is due to lower anticipated interest income.

Other Financing Sources

This category includes the administrative fee charged to Fulton County for collecting the County's sewer payments. Per Article IX Section 9.0 of the agreement the County agrees to pay the City a monthly fee calculated at 8% of the total County monthly collections.

Major Revenue Category	FY 2012 Actual	FY 2013 Actual	FY 2014 Adopted	FY 2015 Proposed
Other Financing Sources	\$3,257,617	\$2,537,370	\$2,237,304	\$2,486,875

FY 2015 Budget Anticipation:

The FY 2015 fee of, \$2.5M, \$200K higher than the amount budgeted for FY 2014.

Miscellaneous Revenues

This category includes revenue for recoveries of prior year delinquent accounts/arrearages. For FY15 the convenience fees collected for credit card payments are also included in this category.

Major Revenue Category	FY 2012 Actual	FY 2013 Actual	FY 2014 Adopted	FY 2015 Proposed
Miscellaneous Revenues	\$27,474	\$17,910	\$41,192	\$81,102

FY 2015 Budget Anticipation:

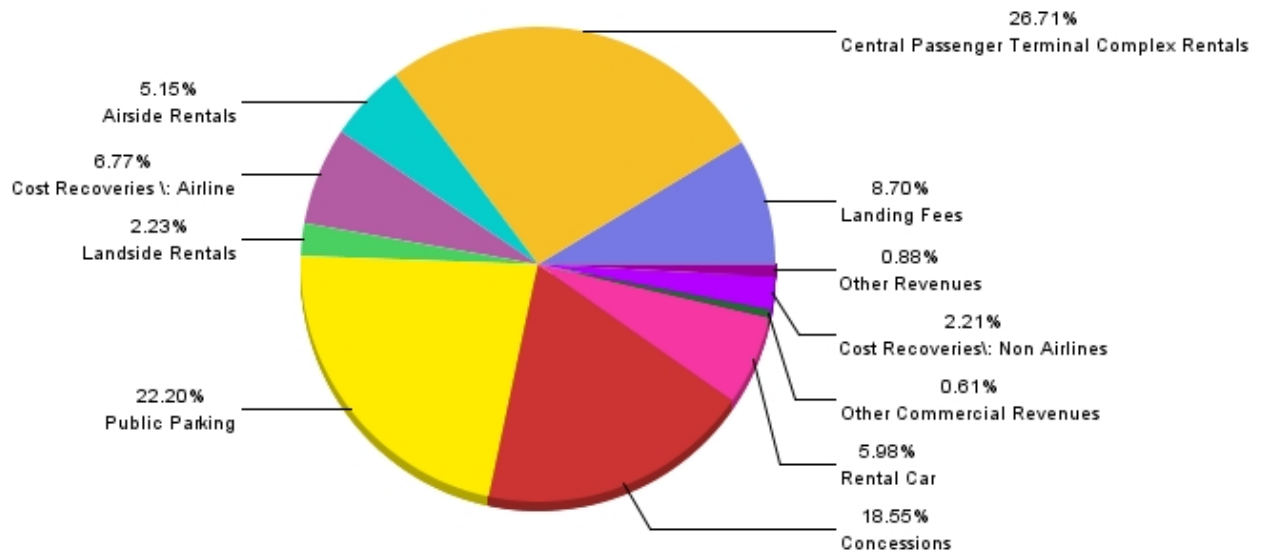
The FY 2015 Budget of \$81.1K reflects substantial increase of \$41.2K over FY 2014 due to expected revenue from convenience fees paid by customers. The Department based its estimate on revenues generated in prior fiscal years.

OVERALL WATER AND WASTEWATER REVENUE FUND FORECAST

Overall Water and Wastewater Revenue Fund revenue is projected to decrease from fiscal years 2015 through 2019, which the Department has attributed to a projected decline in consumption.

REVENUE BY MAJOR CATEGORY Airport Revenue Fund

	FY12 Actuals	FY13 Actuals	FY14 Adopted	FY15 Final Proposed
Aeronautical Revenues				
Landing Fees	48,009,362	47,416,163	47,976,664	47,044,416
Central Passenger Terminal Complex Rentals	45,534,131	153,353,980	150,162,609	144,358,896
Airside Rentals	21,836,915	22,598,606	23,561,178	27,829,656
Cost Recoveries : Airline	22,244,926	36,262,845	36,424,255	36,581,208
Sup-Total Aeronautical Revenues	137,625,334	259,631,593	258,124,706	255,814,176
Non-Aeronautical Revenues				
Landside Rentals	16,056,261	16,086,584	16,864,822	12,042,324
Public Parking	114,128,697	117,424,935	118,476,402	120,007,260
Concessions	75,338,021	93,189,492	94,310,508	100,254,833
Concession Credits	(2,849,139)	(49,146,522)	(47,155,254)	(51,129,965)
Rental Car	30,763,697	31,765,198	32,922,484	32,321,969
Other Commercial Revenues	9,354,059	4,213,236	4,533,190	3,319,300
Cost Recoveries: Non Airlines	9,201,815	9,137,845	12,477,166	11,937,924
Interest Income	1,635,073	(464,443)	420,000	-
Other Revenues	10,716,955	8,209,911	6,720,000	4,763,193
Sub-Total Non-Aeronautical Revenues	264,345,440	230,416,235	239,569,318	233,516,838
Total	\$401,970,773	\$490,047,829	\$497,694,024	\$489,331,014



Aviation Revenue Fund

The Department of Aviation was established to operate and maintain Hartsfield-Jackson Atlanta International Airport (ATL). Its mission is to provide the Atlanta region a safe, secure and cost-competitive gateway to the world that drives economic development and operates with the highest level of efficiency while exercising fiscal and environmental responsibility. The Department classifies its revenues into two general categories: Aeronautical and Non-Aeronautical.

Aeronautical

Landing Fees

The Department of Aviation collects landing fees from two different sources: 1) basic landing fees and 2) Airfield Improvement Program (AIP) landing fees. The basic landing fee for signatory airlines at ATL is \$0.16 per 1,000 pounds of landed weight and is intended to recover the cost of operating and maintaining the airfield. AIP landing fees are imposed as cost recovery for certain airfield capital improvements and are collected at a fixed rate and for a fixed duration.

Major Revenue Category	FY 2012	FY 2013	FY 2014	FY 2015
Landing Fees	\$48,009,362	\$47,416,163	\$47,976,664	\$47,044,419

FY 2015 Budget Anticipation:

Landing Fees are expected to decrease in FY15. Enplaned passenger traffic is expected to increase slightly; but overall aircraft operations are trending downward as airlines move to larger aircraft and increased efficiency. AIP 16 ended in FY14 and DOA does not anticipate adding other AIP's.

Central Passenger Terminal Complex (CPTC) Rentals, (net of Concession Credits)

The Department of Aviation charges each of its airline tenants rent for space occupied within the Central Passenger Terminal Complex (CPTC). These rents are for the recovery of capital costs associated with the construction and upgrade of the CPTC's numerous facilities.

Major Revenue Category	FY 2012	FY 2013	FY 2014	FY 2015
CPTC Rentals	\$42,685,000	\$104,207,458	\$103,007,355	\$93,228,931

FY 2015 Budget Anticipation:

With the opening of the international terminal in May of 2012, CPTC Rentals has remained relatively consistent since FY2013. Growth will be seen in specific tenant finishes that generate new billings to the airlines. The decrease in 2015 is attributed to the elimination of the supplemental rent charge; which was \$8 million in FY2014.

Airside Rentals

Airside rentals are rental revenues collected for space occupied by the Airport's numerous airline and airline-support tenants.

Major Revenue Category	FY 2012	FY 2013	FY 2014	FY 2015
Airside Rentals	\$21,836,565	\$22,598,606	\$23,561,178	\$27,829,658

FY 2015 Budget Anticipation:

Although there were no new initiatives for this revenue stream; the category will increase by \$4 million. There were several rental agreements that were classified as Landside Rentals instead of Airside Rentals. In FY2015 these agreements were realigned to the correct category. In FY2015 realignment was done to properly reflect Airside Rentals that had historically been reflected as Landside Rentals resulting in an increase of approximately \$4 million. Offsetting this increase in an anticipated reduction in North Cargo leases as some business are expected to consolidate space an overall rates are expected to decrease upon completion of a fair market value appraisal.

CPTC Cost Recoveries

The Airport incurs certain costs related to the maintenance and operation of the overall facility that are recovered (in total or in part) from the Airlines. Police, Fire, Security and Maintenance are major components of these recoveries, along with costs to operate the Automatic People Mover between concourses.

Major Revenue Category	FY 2012	FY 2013	FY 2014	FY 2015
CPTC Cost Recoveries	\$22,065,000	\$36,710,057	\$36,424,255	\$35,689,597

FY 2015 Budget Anticipation:

This category decreased slightly in FY15. Revenue generated from our Emergency Medical Service (EMS) was reclassified to the Non-Aeronautical revenue category.

Non-Aeronautical

Landside Rentals

Landside rentals are revenues collected for space occupied in any of the Airport's off-airfield or landside properties.

Major Revenue Category	FY 2012	FY 2013	FY 2014	FY 2015
Landside Rentals	\$16,056,261	\$16,086,584	\$16,864,822	\$12,042,327

FY 2015 Budget Anticipation:

This category will decrease by \$4.8 million; due to the realignment of Airside and Landside Rentals. Actual projections reflect no substantive growth. The base rent for some leases will experience standard escalations based on the lease; however, this will have minimal impact on revenues.

Public Parking

These are revenues generated from the Airport's parking facilities. The Airport provides various parking options including covered and park and ride at the international and domestic terminals. A third party vendor is responsible for the day-to-day management of these facilities.

Major Revenue Category	FY 2012	FY 2013	FY 2014	FY 2015
Public Parking	\$114,128,697	\$117,424,935	\$118,476,402	\$120,007,258

FY 2015 Budget Anticipation:

This revenue stream will increase by \$1.5 million; as the airport reaches capacity for its parking operations. Although parking revenue per originating passenger is projected to remain flat, most of the increase will come from utilization of existing capacity at the international terminal. Work is being done to address the capacity constraints; however, no substantive changes in capacity are included in this five-year plan.

Inside Concessions

These revenues are collected from the Airport's various food & beverage, retail, service, duty-free, and advertising outlets.

Major Revenue Category	FY 2012	FY 2013	FY 2014	FY 2015
Inside Concessions	\$75,383,394	\$93,189,492	\$94,310,508	\$100,254,832

FY 2015 Budget Anticipation:

Inside concession revenue will increase by \$6 million. FY15 reflects an increase over FY14 as 19 more outlets are expected to open in FY15. The new agreements are expected to increase the rental rates of the Airport's food & beverage outlets. Subtle increases in enplanements and total passengers will continue to have a positive impact on concessions.

Rental Car

The Airport maintains a consolidated Rental Cars Center (RCC) which houses 13 rental car companies and 8,700 parking spaces. Each of the rental car companies pays the Department of Aviation 10% of annual gross sales in return for occupying RCC space. Like the Airport's concessionaires, the rental car companies are subject to MAG and they reimburse the Airport for utilities.

Major Revenue Category	FY 2012	FY 2013	FY 2014	FY 2015
Rental Car	\$30,762,697	\$31,765,198	\$32,922,484	\$32,321,969

FY 2015 Budget Anticipation:

Car Rental revenue will decrease slightly in FY15. Although origin and destination traffic is expected to increase, we have seen a slight drop in transaction days and have assumed this will continue into FY2015.

Ground Transportation

This category captures revenues related to the Airport's numerous off-airport parking shuttles, limousine services, hotel shuttle services, and other ground transportation venues.

Major Revenue Category	FY 2012	FY 2013	FY 2014	FY 2015
Ground Transportation	\$1,621,074	\$1,856,566	\$1,992,190	\$2,039,300

FY 2015 Budget Anticipation:

Without increases in the rates, the revenues collected from ground transportation services will experience gradual increases over time in line with overall passenger traffic. The Downtown Shuttle

agreement, Atlanta’s agreements with major hotels in downtown Atlanta, is expected to increase revenue slightly in FY15.

Other Commercial Revenues

Included in this category are revenues collected from WIFI offerings to customers and vendors, and public telephone facilities.

Major Revenue Category	FY 2012	FY 2013	FY 2014	FY 2015
Other Commercial Revenues	\$12,381,000	\$49,654,925	\$9,681,000	\$6,934,799

FY 2015 Budget Anticipation:

In FY15 this revenue category will decrease by \$1.2 million. WIFI will soon be available to our customers free of charge and we will no longer generate revenues from public telephones.

Cost Recoveries: Non-Airline

Included in this category are rents collected from the rental car companies and charges to rental car customers in the form of a Customer Facility Charge (CFC). They are collected as reimbursement for the operation and maintenance of the 67.5 acre Rental Car Center (RCC). This facility opened in December of 2009. These payments are set such that the Department is reimbursed for 100% of its RCC operating and maintenance expenses.

Major Revenue Category	FY 2012	FY 2013	FY 2014	FY 2015
Cost Recoveries: Non-Airline	\$9,201,815	\$9,137,845	\$12,477,166	\$11,937,924

FY 2015 Budget Anticipation:

This category will decrease slightly in FY15. We are experiencing an increase in water and sewer cost; which is provided by the City of College Park; but all other utilities remain flat. All Rental Car utilities are 100% reimbursable.

OVERALL AIRPORT REVENUE FUND FORECAST

Overall Airport Revenue Fund revenue is projected to decrease by \$6 million when compared to prior fiscal year. Main drivers for this decrease are the elimination of Supplemental Rent, anticipated decrease in landing fees due to reduced aircraft operations and the eventual elimination if WIFI charges. Increases in concession revenue and tenant finishes will help offset these decreases of WIFI charges. Increases in concession revenue and tenant finishes will help offset these decreases.

Emergency Telephone System Fund

The E-911 Fund supports the E-911 call center operation.

Major Revenue Category	FY 2012 Actual	FY 2013 Actual	FY 2014 Adopted	FY 2015 Proposed
E-911 Revenue	\$21,535,855	\$22,643,031	\$16,503,403	\$16,930,728

FY 2015 Budget Anticipation:

This fund operates in a deficit position of approximately \$6 million annually due to insufficient landline and wireless fees to cover operating expenses. The deficit is cured by an annual operating transfer from the General Fund. The City E-911 revenue forecast correlates to per capita and telecommunication subscriber trends. The City continues to pursue State Legislative authority to modify the current rate structure.

Hotel/Motel Tax Fund

The Hotel/Motel Tax Fund revenue is derived from an 8% rate on rent for occupancy of a guestroom in a hotel in the City. The tax is shared between the City, Atlanta Conventions & Visitors Bureau, Georgia World Congress Center, and the Georgia Dome. The City's allocated share of the hotel/motel tax is 24.99%, with the remaining 75.01% distributed by the City to the aforementioned parties.

Major Revenue Category	FY 2012 Actual	FY 2013 Actual	FY 2014 Adopted	FY 2015 Proposed
Hotel/Motel Tax	\$48,577,842	\$54,419,419	\$49,324,534	\$55,445,813

FY 2015 Budget Anticipation:

The Selig Economic Outlook indicates "Hartsfield-Jackson International Airport improvements will help Atlanta to become even more popular as a destination for tourists, business meetings and conventions, trade shows, as well as sporting/cultural events." PKF Consulting / Hospitality Research (PKF-HR) is the industry leader in hospitality research econometrics. Its data is one of the primary resources used in developing the City's hotel/motel forecast. PKF manages an extensive database of hotel property income statements and sale prices. Occupancy Rates, Average Daily Room Rates, and Rev-Par Index (defined as Revenue per Available Room) are all key metrics used in developing the forecast. PKF is projecting modest increases in FY 2014 (3.9% increase in Rev-PAR growth). The lower-priced segment is projecting Rev-PAR growth of (positive 4.4%) and is better than in the upper-priced segment (positive 3.4%). Atlanta market occupancy levels are expected to range from 62.1% to 64.3% during the five year hotel forecast period."

A PKF Consulting excerpt states "Travel and tourism activity continued to exceed expectations. Key indicators of demand and profitability were positive and steadily rising. In spite of increases in accommodation rates, demand remained strong with advanced bookings for the next three to six months increasing to levels above those from a year ago. With strong convention and group meeting activity planned for the remainder of 2013 and positive lead volume for 2014, District hospitality contacts anticipate the positive momentum of 2013 to continue in 2014."

Note : In November 2011, the Hotel Motel Tax rate increased from 7% to 8%.

Rental/Motor Vehicle Tax Fund

The Rental/Motor Vehicle Fund contains revenue from transactions associated with a 3% excise tax levied on Car Rental Facilities within the City corporate limits. This Fund operates as a pass through fund with all of the revenues remitted to a Bank Trustee for debt service payments pursuant to the trust indenture.

Major Revenue Category	FY 2012 Actual	FY 2013 Actual	FY 2014 Adopted	FY 2015 Proposed
Rental/Motor Vehicle Tax	\$853,256	\$963,628	\$866,908	\$964,579

FY 2015 Budget Anticipation:

The Car Rental Tax Fund revenues correlate with travel and tourism activity. The Atlanta convention forecast indicates sustained visitor activity, which has been factored into the forecast trend for the fund.

Solid Waste Services Revenue Fund

The Solid Waste Services Revenue Fund supports the operation of sanitary services activities, including collection and disposal of solid waste, recycling, yard waste and bulk rubbish, street sweeping, de-littering, debris removal, right-of-way-cutting, dead animal removal, education and enforcement. It also includes land post-closure management and city-wide emergency response operations. Revenue is generated from user fees or charges for the aforementioned services.

Major Revenue Category	FY 2012 Actual	FY 2013 Actual	FY 2014 Adopted	FY 2015 Proposed
Solid Waste Services Revenue	\$53,587,318	\$52,847,986	\$50,156,365	\$52,872,547

FY 2015 Budget Anticipation:

Solid Waste Fund revenues are comprised of user fees to cover the cost of operations. A CAGR of .5% is forecasted and reflects a modest trend in new construction and redevelopment within the solid waste service area.

Parks Facilities Revenue Fund

The Parks Facilities Revenue Fund was created to support the Cyclorama restoration project, and is supported by ticket and attraction user fees.

Major Revenue Category	FY 2012 Actual	FY 2013 Actual	FY 2014 Adopted	FY 2015 Proposed
Parks Facilities Fees	\$511,836	\$475,195	\$500,977	\$496,017

FY 2015 Budget Anticipation:

Park Facility revenue has averaged \$485 thousand over the prior four fiscal years. Parks Facilities management anticipates an increase in visitors during the second half of FY15 due to the 150th anniversary of the Civil War and Battle of Atlanta, which results in a CAGR of .65%.

Underground Atlanta Fund

The Underground Atlanta Fund was established in 1989 to account for transactions associated with the public operations of the Underground Atlanta facilities and parking decks. This fund is supported by parking revenues, user fees and a General Fund subsidy.

Major Revenue Category	FY 2012 Actual	FY 2013 Actual	FY 2014 Adopted	FY 2015 Proposed
Underground Atlanta Fees	\$9,280,002	\$14,538,427	\$11,229,722	\$11,109,554

FY 2015 Budget Anticipation:

Underground Atlanta revenue continues to be impacted by limited national brand name retailers and a decline in visitors attributed to the World of Coke relocating near the Georgia Aquarium. Underground Atlanta's sources of income, including the General Fund subsidy, have approximated \$11 million. The General Fund subsidy accounts for 80% of revenue to this fund. The non-General Fund subsidy revenue items account for the remaining 20% of the revenue to this fund. The Underground Atlanta Fund's non-General Fund revenue (parking revenues and user fees) correlate with a 2.1% CAGR tied to Atlanta Gross Metro Product. The Underground Atlanta revenue forecast reflects an overall decline due to a corresponding reduction in the General Fund subsidy, which as indicated represents the primary source of income.

Building Permits Fund

The Building Permits Fund accounts for the collection of income and disbursement of funds associated with the operation of all building permitting activity. The Building Permits Fund was established in November 2011 as an enterprise fund.

Major Revenue Category	FY 2012 Actual	FY 2013 Actual	FY 2014 Adopted	FY 2015 Proposed
Building Permits Revenue	\$10,732,563	\$18,418,190	\$14,037,018	\$18,648,639

FY 2015 Budget Anticipation:

Building Permits Fund revenues correlate with the construction sector and are highly elastic with economic cycles and construction related growth. The construction sector employment is forecasted to continue to increase due to recovery in the housing market and resumption of commercial activity as credit conditions ease.

The Selig economic report indicates, "Office and retail vacancy rates will remain elevated, but will improve due to limited deliveries of space as well as less sublease space coming onto the market. Demand for new office space will increase the most in markets that benefit from growth of high technology and energy industries. Retail construction will continue to be limited by abundant supplies of existing space as well as online competition, but pockets of new retail development will appear in the most desirable locations. Industrial development will continue to benefit from rising levels of industrial production and capacity utilization, with new development focused on locations with logistical advantages."

Atlanta Civic Center Fund

The Civic Center Fund accounts for the collection of income associated with the operation of the Boisfeuillet Jones Atlanta Civic Center. These funds are derived from income generated primarily from ticket sales (surcharges), building and land rentals.

Major Revenue Category	FY 2012 Actual	FY 2013 Actual	FY 2014 Adopted	FY 2015 Proposed
Civic Center Fees	\$1,427,889	\$1,196,089	\$1,697,611	\$1,697,611

FY 2015 Budget Anticipation:

The Civic Center Fund has exhibited declining revenues due to competition from other private venues. Civic Center Fund revenue has averaged approximately \$1.5 million and is forecasted to remain flat at approximately \$1.6 million for the next fiscal period.

Fleet Services Fund

The Fleet Services Fund was established for accounting for the operations and maintenance of the City of Atlanta's fleet of vehicles and motorized equipment. The Fleet Services Fund supports fuel and maintenance services to City departments.

Major Revenue Category	FY 2012 Actual	FY 2013 Actual	FY 2014 Adopted	FY 2015 Proposed
Fleet Services Revenue	\$28,500,357	\$25,721,869	\$28,073,061	\$31,820,970

FY 2015 Budget Anticipation:

The Fleet Services Fund source of income is derived from charge-back recovery to the participating City departments. The forecast is stable which coincides with the projected trend in expenditures. Current efforts are underway to address the structural deficit.

CITY COUNCIL
EXECUTIVE OFFICES
INFORMATION TECHNOLOGY
LAW
CORRECTIONS
FINANCE
PROCUREMENT
PUBLIC WORKS
PARKS AND RECREATION
WATERSHED MANAGEMENT
AVIATION
JUDICIAL AGENCIES – COURT OPERATIONS
NON-DEPARTMENTAL
HUMAN RESOURCES
FIRE & RESCUE SERVICES
POLICE SERVICES
PLANNING & COMMUNITY DEVELOPMENT
JUDICIAL AGENCIES – SOLICITOR’S OFFICE
BOARD OF ETHICS
ATLANTA CITIZENS REVIEW BOARD
CITY AUDITOR’S OFFICE
JUDICIAL AGENCIES – PUBLIC DEFENDER

OPERATIONAL SUMMARIES

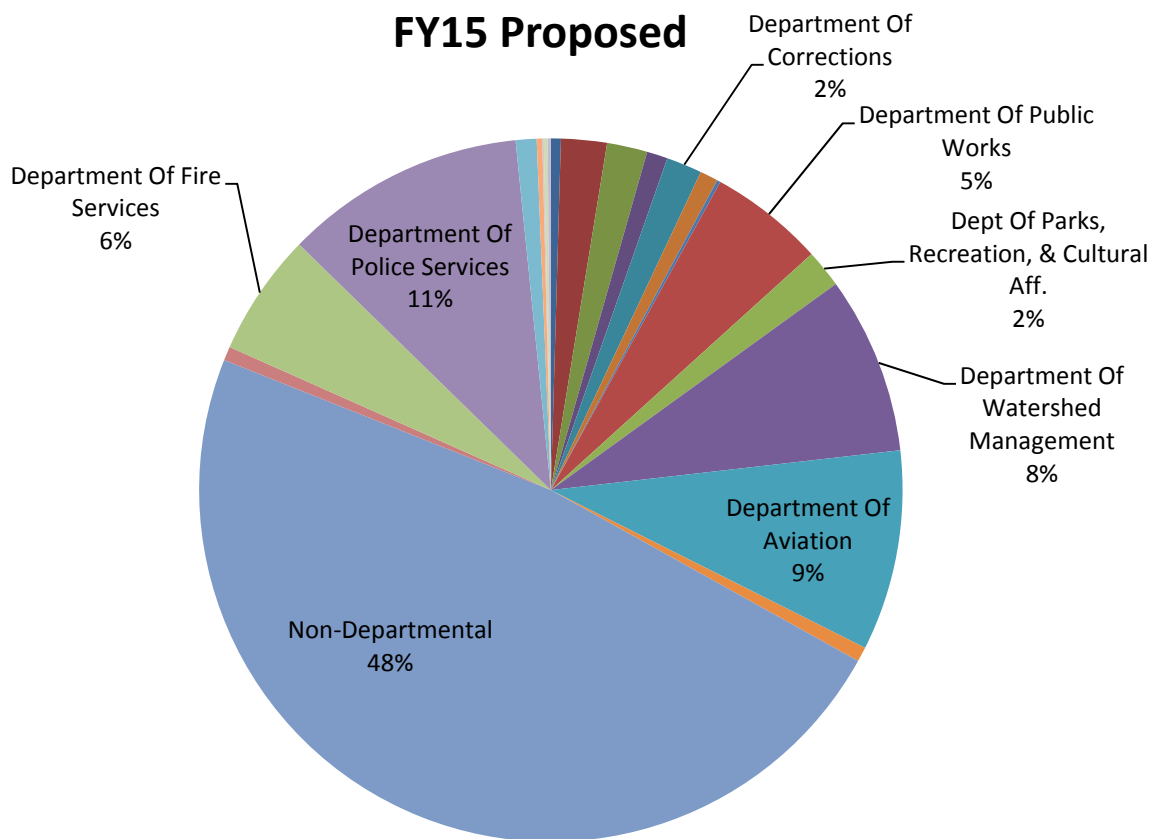
PROPOSED BUDGET
FY 2015



OPERATIONAL DEPARTMENTAL SUMMARY OVERVIEW

The **executive body** carries out the laws that have been instituted by the City Council. It is responsible for the day-to-day operations of city government departments. The **legislative body**, comprised of the City Council, makes the laws that govern the city. It is responsible for the development of policies, which serve as operational guidelines, and establishes the parameters for the administration of city government. The **judicial body** is comprised of Court Operations, the Public Defender's office as well as the Solicitor's office and is responsible for interpreting the law. In addition to the three bodies of City government, there are three boards, which are comprised of the Atlanta Citizens Review Board, the Ethics Board, and the City Internal Auditor's Board.

The operational departmental summaries provide an overview of services along with the financial and position data for fiscal years 2012 to 2015. There is also an explanation of major variances between FY2014 Adopted and the FY2015 Proposed budgets.



As depicted in the preceding chart, the operating budget totals \$1.89B, and the largest percent of the total or 48% is attributable to the citywide non-departmental operating budget. The non-departmental budget includes reserves and debt service costs for the general fund as well as for the enterprise funds including Aviation and Watershed Management.



CITY COUNCIL

Mission Statement

The Atlanta City Council's mission is to enact all laws designed to protect the public health, safety and welfare of the citizens of Atlanta and its visitors. The City Council by statute serves as one of the three branches of government, that being the legislative branch.

Summary of Operations

The President of Council, Ceasar C. Mitchell presides at City Council meetings, appoints members and chairpersons of Council committees, signs all ordinance, resolutions, subpoenas, and other documents issued by order of the Council of the City of Atlanta. It is the President's responsibility to assure the expeditious discharge of public responsibilities and obligations imposed upon the Council by law.

The members of the Atlanta City Council are as follows:

District 1: **Carla Smith**

District 2: **Kwanza Hall**

District 3: **Ivory Lee Young**

District 4: **Cleta Winslow**

District 5: **Natalyn M. Archibong**

District 6: **Alex Wan**

District 7: **Howard Shook**

District 8: **Yolanda Adrean**

District 9: **Felicia A. Moore**

District 10: **C.T. Martin**

District 11: **Keisha Lance Bottoms**

District 12: **Joyce M. Sheperd**

Post 1 At-Large: **Michael Julian Bond**

Post 2 At-Large: **Mary Norwood**

Post 3 At-Large: **Andre Dickens**

The legislative body is comprised of fifteen (15 voting) members and is presided over by the President of the Council. The President votes only in the event of a tie vote. The Council adopts ordinances to establish city policy, law, and resolutions to express legislative intent.

The Atlanta City Council has seven (7) standing committees to oversee city operations. They include the following:

- Committee on Council
- Finance/Executive Committee
- Zoning Committee
- Public Safety and Legal Administration Committee
- Community Development and Human Resources Committee
- City Utilities Committee
- Transportation Committee.

Brief descriptions of the purview of each committee are as follows:

- The *Committee on Council* recommends on matters pertaining to the operation of the Council and Municipal Clerk; executive branch appointments confirmed by the Council; ethics issues such as conflict of interest, revision, codification and clarification of ordinances and resolutions.

- The *Finance/Executive Committee* recommends on matters pertaining to the budget and to transfers of appropriations; the administration of taxing ordinances and to public revenue; tax officials and collectors; the Department of Finance and to the executive branch of government.
- The *Zoning Committee* recommends on matters relating to zoning and the zoning ordinance of the city; land use in conjunction with the Community Development/Human Resources Committee and the Bureau of Buildings.
- The *Public Safety and Legal Administration Committee* recommends on matters regarding public safety within the city of Atlanta and matters pertaining to litigation.
- The *Community Development/Human Resources Committee* recommends on matters relating to planning functions; comprehensive development and land use plans; housing related programs, housing code enforcement, community development, urban redevelopment and economic development; matters pertaining to parks, recreation and cultural affairs and job and manpower training.
- The *City Utilities Committee* recommends on matters relating to public works, streets, bridges, sanitation and sanitation services, sewage and waste disposals, cable television and pollution control.
- The *Transportation Committee* recommends on matters pertaining to transportation, generally, including the Metropolitan Atlanta Rapid Transit Authority (MARTA) and the Department of Aviation.

Divisions/Offices Descriptions

The *Office of Research and Policy* is responsible for the review and analysis of legislation before the City Council, and administrative and research support to the Council Committees. Research staff prepares and publishes committee agendas.

Research staffs all Council Committees, committee public hearings, work sessions, and task forces. In addition to conducting research on behalf of Councilmembers, staff drafts legislation, serves as intergovernmental liaison and as public liaison to explain issues and legislation, represents Councilmembers at various meetings as requested, and assists with constituent complaints and information requests.

The *Office of Communications* ensures consistency and quality in the delivery of accurate and timely information about the Atlanta City Council and the City government to the public. The City Council aims to meet that demand by being responsive and providing improved access to government through various forms of media.

The communications staff deals with the media, including journalists, writers and photographers from newspapers, magazines, wire services, television stations, radio stations, internet companies and newsletters. Overall, staff responds to approximately 200 inquiries each month from the media and general public.

City Talk is the Council Communications' bi-monthly program dedicated to keeping viewers informed about city government. City Talk airs on Channel 26, and is hosted, written, and produced in-house to give viewers a look at city events, activities, and issues impacting local government.

The *Office of the Municipal Clerk* (OMC) or as it is more commonly referred - "the Clerk's Office" - is the City of Atlanta's information source regarding all of its legislative actions and many other areas of citizen interest and concern. The Municipal Clerk serves as administrator of the City Council's legislative actions and is the designated custodian of the governing authority's legislative record. As custodian of the City's legislative record, the Municipal Clerk publishes and maintains the City of Atlanta Charter and Code of Ordinances. The Charter and Code volumes contain all laws of the City. The Municipal Clerk is also the custodian of the Official Seal of the City and must attest the Mayor's signature and affix that seal to all City contracts. Additionally, the Mayor's Executive and Administrative Orders are housed in the Clerk's Office. A record of all City Boards,

Commissions, Authorities, is maintained by OMC as well.

The Municipal Clerk also serves as the City's Election Superintendent and administers election related matters including general questions, candidate qualifying proceedings, State mandated financial and campaign disclosure filings by candidates and office holders, citizens' elected official recall and referendum efforts. Atlanta's election results can also be obtained from the Clerk's Office.

Claims against the City and notices of building permit signs as well as City financial disclosures made by designated officials,

employees and appointed members of boards, commissions and authorities are filed in the Clerk's Office.

Atlanta's "Clerk's Office" routinely responds to requests for information from elected officials, employees and citizens of the City of Atlanta as well as to requests from other local, state, national and international governments and a worldwide public. The common denominator is that each requestor whether in-person, by mail, phone, fax or e-mail is always greeted by a friendly, capable, willing and available OMC staff person who will assist in all research efforts.





FY15 OPERATING BUDGET HIGHLIGHTS
City Council
General Fund

FY12 ACTUAL	FY13 ACTUAL	FY14		FY15	VARIANCE
EXPENDITURES	EXPENDITURES	ADOPTED	EXPENDITURES AND APPROPRIATIONS	BUDGET	FY15-FY14
\$1,476,236	\$2,142,683	\$2,915,181	Salaries, Regular	\$3,124,207	\$209,026
\$2,182,756	\$1,624,090	\$2,819,566	Salaries, Perm Part-Time	\$2,903,569	\$84,003
-	-	-	Salaries, Sworn	-	-
\$349,023	\$471,389	\$430,363	Salaries, Extra Help	\$232,314	(\$198,049)
-	-	-	Salaries, Extra Help-Sworn	-	-
-	\$751	-	Overtime	-	-
-	-	-	Pen Cont Fire Pen Fd	-	-
-	-	-	Pen Cont Police Pen Fd	-	-
\$475,848	\$553,118	\$439,089	Pen Cont Gen Emp Pen Fd	\$560,945	\$121,856
\$99,335	\$106,938	\$79,847	Defined Contribution	\$74,652	(\$5,195)
\$1,455	\$6,985	\$1,924	Workers' Compensation	\$1,649	(\$275)
\$479,399	\$504,072	\$377,544	Other Personnel Costs	\$416,723	\$39,179
\$5,064,052	\$5,410,028	\$7,063,515	TOTAL PERSONNEL	\$7,314,060	\$250,545
			OTHER EXPENSES		
\$385,528	\$452,858	\$804,751	Purchased / Contracted Services	\$823,560	\$18,808
\$56,778	\$39,055	\$102,279	Supplies	\$83,154	(\$19,125)
-	-	-	Capital Outlays	-	-
-	-	-	Interfund / Interdepartmental Charges	-	-
\$443,354	\$460,309	\$482,933	Other Costs	\$482,932	\$0
-	-	-	Debt Service	-	-
-	-	-	Conversion / Summary	-	-
-	\$5,000	-	Other Financing Uses	-	-
\$885,660	\$957,221	\$1,389,963	TOTAL OTHER EXPENSES	\$1,389,646	(\$317)
\$5,949,712	\$6,367,249	\$8,453,477	TOTAL PERSONNEL AND OTHER EXPENSES	\$8,703,706	\$250,229

FY12 ACTUAL	FY13 ACTUAL	FY14		FY15	VARIANCE
EXPENDITURES	EXPENDITURES	ADOPTED	FUND	BUDGET	FY15-FY14
\$5,949,712	\$6,367,249	\$8,453,477	General Fund	\$8,703,706	\$250,229
\$5,949,712	\$6,367,249	\$8,453,477	TOTAL EXPENSES	\$8,703,706	\$250,229

FY12	FY13	FY14	AUTHORIZED POSITION COUNT	FY15	VARIANCE
					FY15-FY14
46.00	46.00	47.00	Full Time Equivalent	48.00	1.00



FY15 OPERATING BUDGET HIGHLIGHTS
City Council
General Fund

EXPENDITURES AND APPROPRIATIONS	VARIANCE (15-14)	EXPLANATION
Salaries, Regular	\$209,026	Increase due to new position and City Council salary increases.
Salaries, Perm Part-Time	\$84,003	Increase due to FY 14 adopted 3% salary amendment for City Council Staff.
Salaries, Sworn	-	
Salaries, Extra Help	(\$198,049)	Decrease due to reallocation of salaries extra-help being covered by Salaries, Perm Part-Time.
Salaries, Extra Help-Sworn	-	
Overtime	-	
Pen Cont Fire Pen Fd	-	
Pen Cont Police Pen Fd	-	
Pen Cont Gen Emp Pen Fd	\$121,856	Increase due to pension rate adjustment and personnel adjustments.
Defined Contribution	(\$5,195)	Decrease due to personnel adjustments.
Workers' Compensation	(\$275)	Decrease due to trending of prior year actuals.
Other Personnel Costs	\$39,179	
TOTAL PERSONNEL	\$250,545	
OTHER EXPENSES		
Purchased / Contracted Services	\$18,808	Increase due to reallocation from supplies to accurately reflect department's prior year trending actuals.
Supplies	(\$19,125)	Decrease due to reallocation of funds to purchased/contracted services to accurately reflect department's prior year trending actuals.
Capital Outlays	-	
Interfund / Interdepartmental Charges	-	
Other Costs	\$0	
Debt Service	-	
Conversion / Summary	-	
Other Financing Uses	-	
TOTAL OTHER EXPENSES	(\$317)	
TOTAL PERSONNEL AND OTHER EXPENSES	\$250,229	

FUND	VARIANCE (15-14)
General Fund	\$250,229
TOTAL EXPENSES	\$250,229

AUTHORIZED POSITION COUNT	VARIANCE (15-14)
Full Time Equivalent	1.00

EXECUTIVE OFFICES

Mission Statement

The mission of the Department of Executive Offices is to communicate and implement the policy and program agenda of the Mayor. The Offices are responsible for providing leadership within City government to effectively accomplish and execute the laws of the City. Through its various offices, Executive Offices seeks to determine the most efficient manner to provide quality services to the citizens of the City.

Summary of Operations

The Department of Executive Offices is comprised of three major offices: *The Office of the Mayor, the Office of the Chief of Staff and the Office of the Chief Operating Officer*. These offices include Divisions that provide operational support for various activities.

Divisions/Offices Descriptions

The Office of the Chief of Staff provides advice and guidance to the Mayor on legislative and political issues and serves as liaison to the public and private sectors. The Chief of Staff is supported by the following organizations:

The Office of Communications Directors Office: provides strategic counsel on message development for the Mayor and the City of Atlanta; plans and executes special events and projects that advance administrative priorities; manages relationships with local and national print, broadcast and online media outlets; organizes Mayoral press conferences, interviews and announcements; partners with the city's public information officers on projects. The Office manages digital communications through the City of Atlanta website at www.atlantaga.gov and via social media channels such as Facebook, Twitter and YouTube. The Mayor's Office of

Communications also includes the operations of City Channel 26.

Channel 26 provides 24-hour programming that is useful, informative and timely for Atlanta residents. Channel content includes coverage of Mayoral speeches, announcements and events, as well as live and taped broadcasts of Atlanta City Council meetings and committee meetings. In addition, the City Channel 26 team produces original content such as "City Talk," a long-format monthly news program, and news briefs, public service announcements and special features on current events, neighborhood happenings, and topics of special interest to City of Atlanta residents and business owners.

The Office of Constituent Services provides the direct linkage between the residents of Atlanta and the Mayor's Office. The Office addresses residents' concerns and complaints by collaborating with City agencies and offers an avenue for residents to voice their concerns and suggestions on improvements of city services.

The Office of External Affairs was established to create and maintain working relationships with state, federal and local government entities; consular and diplomatic corps, bi-lateral chambers of commerce and international trade offices in order to maximize the City's opportunities to impact public policy, increase revenues, and foster its growing stature as a global city and key player in trade and commerce, citizen diplomacy and intercultural understanding.

The Office of Human Services improves and enhances the lives of the residents of the City of Atlanta through service coordination, program development, advocacy and resource mobilization. Utilizing federal and state funding, the Office contracts with a network of agencies to ensure the social service needs of citizens are met.

The Office of Special Events oversees the permitting process of all current outdoor festivals, large gatherings and assemblies. The office works as a liaison between the event organizer and various city departments to insure that event organizers comply with city laws throughout the permitting process of outdoor events on private, public and commercial property.

The Office of Film and Entertainment is the destination point for all entertainment production (film/television/music) needs in Atlanta including but not limited to permitting, inter agency assistance (police, fire, transportation, and public works) locations and community relations. Markets Atlanta industry wide to help create more jobs and leverage media and entertainment to stimulate tourism. Serves as an information/resource center to assists residents with film inquiries and concerns.

The Office of Cultural Affairs supports programs and services that educate and expose the public to a rich and diverse range of cultural expressions and aspires to make the arts available to everyone.

The core functions include develop programming (for after school, recreational, cultural, seniors, etc.), maintenance (make parks & facilities safe, clean and inviting) and planning and community engagement

The Office of Chief Operating Officer provides policy direction and executive management over all City departments. The Office manages the activities, special projects and initiatives of core functions, represents the City on a variety of external boards and governmental bodies, and manages FOR Atlanta; the City's performance management system.

The Office of Contract Compliance serves as a liaison linking small, minority, female, and disadvantaged businesses with City of Atlanta related business opportunities. OCC encourages equal opportunity for all businesses and individuals in the Atlanta workplace through the administration of the City's various diversity programs. The diversity programs are designed to mitigate the effects of the past and present discrimination against small, minority, female, and disadvantaged businesses by promoting full and equal business opportunity for all persons doing business with the City of Atlanta.

The Office of Enterprise Assets Management is responsible for strategic oversight, direction, construction and management of the City's physical infrastructure. The Office is responsible for facilities, real estate holdings, capital projects, and enterprise assets such as Underground, Lakewood Amphitheatre and the Government Center Parking Deck. The Office also implements sustainability initiatives and provides support to the Sustainability Officer.

Facilities Management Division is responsible for preventive and ongoing maintenance and repairs for many of the City's 61 core buildings including City Hall and all public safety facilities. This division also handles the City's space needs by planning, designing, and constructing operationally efficient and sustainable facilities.

The Real Estate Portfolio Division is responsible for maintaining the City's inventory of leased and owned properties, excluding those under the purview of the Department of Aviation. In addition, it assists other City departments with the acquisition and management of their real estate needs. This division directly manages the City's three neighborhood centers with their 40 tenants, and various enterprise assets and telecommunication leases.

The Office of Sustainability serves as a Division of the Mayor's Office to support the advancement of environmental and economic sustainability in the City of Atlanta, with the ultimate objective to ensure Atlanta becomes one of the top ten sustainable cities in the US.

The Innovation Delivery Team is a special projects team that drives progress on mayoral priorities and delivers high-impact solutions to Atlanta's most pressing needs. The team brings a rigorous focus to identifying, designing and implementing solutions to major urban challenges selected by the Mayor, working in collaboration with city operating departments as well as external partners to identify the best ideas, prioritize them by feasibility and impact, and then develop the framework and secure the support to ensure successful implementation. To date, the team's focus areas have included reducing street homelessness and improving customer service, including seeding ATL311. In its first two years,

the Team was funded through a grant from Bloomberg Philanthropies.

Focus on Results (FOR) Atlanta, the City's performance management program, is charged with delivering tangible and lasting improvements across City services by collaborating with departments to drive performance improvement. The FOR Atlanta Team assesses City services and identifies opportunities to improve service efficiency and quality through data-driven decision-making, business process efficiencies, organizational strategies and technology applications. The program also produces monthly performance dashboards assessing performance of key city services and Administration priorities.

The *Office of Customer Service/311 Technology Team* is responsible for managing a "one-stop" customer service organization for the public to request City information and services.

FY2014 Accomplishments

Facilities Management Division

- Implemented citywide recycling program.
- Bond Fund Projects: 52 completed & 43 in progress
- Completed construction of 311 Call Center.
- Renovation of Fire Station 7 is in progress.
- In-House design for Citywide Restacking Plan is in progress
- The new Crime Lab construction is in process.
- Americans with Disabilities Act (ADA) projects are in progress
- Coordination underway to implement citywide facilities conditions assessment
- Completed move of DWM to 72 Marietta.
- Implemented Hansen Work Order Software for tracking maintenance productivity, labor and material costs, and preventive maintenance scheduling
- Refurbished court yard garden fountain.
- Ungraded City Hall Atrium and other city facilities with LED energy saving lighting

Real Estate Division

- Closed on the acquisition of approximately 35 parcels in 3 projects, including the Atlanta Streetcar Project.
- Passage of the revised Real Estate Code.
- Disposition of 2 surplus AFR properties.
- Disposition of former Production Building at 72 Marietta Street.

Office of Customer Care/311 Technology Team

- Finalized the call center build out in August 2013 and successfully call center personnel were successfully transferred from various departments
- Consolidation of call intake onto Public Safety's Cisco VOIP switch
- Successful soft launch of Oracle Siebel CRM system
- Provided support to callers during both snow storms
- Call intake averages 1500 calls per day since September 2013

Office of Entertainment & Film

- Implemented 24-hour hotline to receive constituent concerns related to filming
- Went online with the film permit process – application, payment, and issuing of permits are all 100% online
- Attended the NPU meetings of areas heavily impacted by filming
- Increased awareness of closures by expanded notification methods through utilization of Channel 26, Facebook, and Twitter
- Resolved 19 constituent concerns received
- Liaised with state film office to court over 3 multi-million-dollar productions to Atlanta
- Moved into & furnished office space
- Filled all three designated positions
- Launching campaign to promote entertainment in Atlanta
- Simplified permitting process
- Identified film liaisons within various city agencies (police, fire, MARTA, airport, watershed, APS, transportation, parks, etc.)
- Worked with Dept. of Parks to implement parks monitors

Office of Cultural Affairs

- Produced the 37th Annual Atlanta Jazz Festival and established a new relationship with Jazz at Lincoln Center.
- Through the Cultural Experience Project, provided exposure to arts presentations and cultural venues for over 30,000 Atlanta Public School students (Pre-K through 12th Grade) with program support from outside funding sources in the amount of \$500,000, which includes transportation, venue/experience admission and in-kind support.

- Through 'Contracts for Arts Services' grants, supported 70 arts organizations and projects with a total projected attendance of 2.8 million, generated over \$700,000 in new funding for arts projects through power2give.org/Atlanta and launched partnership series with DHR called *Midday Arts Café* that connects employees, through performances, with artists supported by the Office of Cultural Affairs
- Produced Elevate 2013 where hundreds of visitors and residents experienced cultural events and public art in Downtown Atlanta by partnering with 20 organizations to present 30 public artworks and 12 performances and events in 8 days
- Installed an Art History Walk spanning Ralph David Abernathy, from Lee Street to Lowery, telling the history of the West End through engraved bricks and concrete pedestrian murals along the path
- Served over 40,000 visitors at The Atlanta Cyclorama and continued our four year long commemoration of the Civil War Sesquicentennial through special programs, book signings and a speaker series
- Hosted nationally recognized ceramic artists Sandra and Win Byers at Chastain Arts Center for a successful two-day workshop. Funded the painting of two studios and outside railings and the printing of program brochures through the Friends of Chastain
- Received \$25,000 NEA Grant for Elevate and a \$10,000 grant award from Norfolk Southern Foundation for the restoration of the Trilon sculpture in Midtown
- Launched Integrated Strategy Initiative to enhance utilization of resources for the benefit of the arts community

Office of Special Events

- Shorter wait period for event organizers to receive a decision on their outdoor permit application
- Quicker turnaround on producing the approved permit
- Eliminated the backlog of permits and allowed MOSE to get up to speed with processing the permits
- Eliminated last minute/up to the minute application review request to the Chief of Staff
- Streamlined and improved the neighborhood/community notification process

- Improved the internal departmental processing to reflect the language and timeline in the Code of Ordinances

Office of the International Affairs

- Participated in the attraction of Emirates Air Cargo to Atlanta.
- Participated in the planning of Africa Atlanta 2014 as a core member of the steering committee and traveled to Ghana, Nigeria and South Africa to prepare for Mayor Reed's trip to Africa in October 2014.
- Organized Mayor Reed's trip to Montego Bay, staffed Mayor Reed on this trip and followed up on cooperation projects that were initiated
- Organized Mayor Reed's trade mission to both Sao Paulo and Rio de Janeiro for 40 participants including City Council President Cesar Mitchell, Councilmembers Keisha Lance Bottom, CT Martin, Kwanza Hall, Metro Atlanta Chamber President and CEO Hala Modellmog, Invest Atlanta President and CEO Brian McGowan, Georgia Tech, Georgia State University and about 20 Atlanta-based companies
- Lobbied ATKearney for Atlanta to progress from rank 39 to rank 35 in the Global Cities Index published every 2 years by Foreign Policy Magazine
- Facilitated the selection of Atlanta as the host of the 2015 World Summit of Nobel Peace Prize Laureates, staffed Mayor Reed at the first inaugural steering committee meeting and official announcement press conference, help secure funding from UPS and the Coca-Cola Company.
- Together with Monica Fuentes, established a preliminary work plan for Atlanta to become more immigrant-friendly as part of the "Welcoming Atlanta" initiative
- Participated in the organization of Mayor Reed's trip to the World Economic Forum held in Davos in January 2014
- Brookings Global Cities Initiative: participated in the Atlanta Metropolitan Export Plan Steering committee, completed the survey of Atlanta-based companies on their exporting habits, attended the Brookings' work session in Washington D.C. to establish an overall global competitiveness strategy

Innovation Delivery Team

Starting with the incubation of ATL311, the IDT has launched several initiatives that make doing business with the City faster and more convenient. Working across departments, the IDT has made application intake more efficient, clarified departmental hand-offs, upgraded pay systems and instituted customer feedback mechanisms, leading to:

- A scalable online payment system adopted by several city departments, including Office of Revenue, of Watershed, and Office of Special Events;
- 25% reduction in the number of erroneous building inspections;
- 66% reduction in paperwork required to complete an alcohol license application;
- 60% reduction in hang-ups received on APD's non-emergency line as the result of updating call center communication processes;
- 50% faster web navigation for residents, businesses and visitors by bundling content.

With leadership from the Mayor, Unsheltered No More was an effort led by the IDT to improve collaboration and community partnership around homelessness and to set Atlanta on a path to meet the federal government's goal of ending chronic and veteran homelessness by 2015. Between May 2012 and December 2013 the Unsheltered No More team helped:

- House 1020+ homeless individuals in permanent housing with support services, including 754 veterans and members of veteran households;
- Ensure 90% retention rate for housed individuals;
- Leverage \$26M resources to advance a coordinated permanent housing strategy for Atlanta.

Office of Program Management/Performance Delivery Team/For Atlanta

- Helped set the stage for a culture of performance and accountability within the City of Atlanta by institutionalizing a strong Citywide performance management strategy.
- In preparation for the launch of ATL311, established a performance management framework and tracking system for over 150 new customer-oriented metrics across seven key City departments. As a result of these

efforts and a focus on increased visibility and accountability, participating departments saw a 45% improvement in the number of customer facing service requests completed on time.

- Partnered with operating departments on targeted performance improvement initiatives to drive meaningful progress. Examples include partnership with the Department of Public Works which resulted in a 68% reduction in the average time required to complete citizen-facing services, and partnership with the Office of Code Enforcement to reduce its backlog of cases by 84% and reduce the median time taken to complete an inspection investigation by 39 days.
- Partnered with the Department of Parks and Recreation and Chief Services Officer to develop expansion strategy for Centers of Hope youth development and enrichment program, increasing the total number of Centers of Hope from four to ten and more than doubling the number of youth served through after school programming.
- Launched the City's first performance management system for the Atlanta Workforce Development Authority.
- Led cross-departmental development of new Citywide right of way vending and food truck policies that were overwhelmingly approved by Council.
- Further established internal consulting capabilities, helping the City to pilot and launch several key programs including eCitation, the City's first electronic citation technology (piloted in 2013, to go live in 2014), and a re-vamped False Alarm Reduction Program which will reduce the amount of time Atlanta Police Department resources spend responding to false alarms by 50%.

FY2015 Adopted Program Highlights

Office of Program Management/Performance Delivery Team/For Atlanta

- **Lead with Data:** Establish a data-driven approach to setting both the strategic vision and operational goals for the City, and provide reliable data that measures performance against these goals.
- **Improve Outcomes:** Create a culture that increases

accountability for delivering performance against specific, measurable outcomes.

- Be Transparent: Create a public window into the performance of City services and operations through the FOR Atlanta web portal.

Facilities Management Division

- Begin new construction of Fire Station 22.
- Complete design of new Zone 3 Police precinct.
- Complete the construction of new Crime Lab.
- Continue with major projects under the Citywide Restacking Plan for City Hall.
- Complete the build out for COPS/Code Enforcement at 818 Pollard.
- Complete the design and renovation for upgrades to the Mayor's Suite.
- Complete the design and renovation for upgrades to the City Council offices.

Office of Entertainment & Film

- Expand office by hiring for three more roles, bringing total to six staff members
- Expand closure notification to more channels
- Ability to travel to market Atlanta as an entertainment destination
- Launch vendor incentive program to encourage production companies to use local participating businesses
- Release Atlanta Entertainment Guide
- Host inaugural Atlanta Entertainment Day at City Hall
- Create and maintain City property locations library for filming purposes
- Host more events to create synergy between productions, local vendors, and talent to promote job creation
- Expand our website and make it more interactive and useful to stakeholders
- Continue social media marketing push

Office of Customer Care/311 Technology Team

- ATL311 will successfully hard launch and take calls from all departments city-wide

Office of the International Affairs

- Launch a trade mission in the film and entertainment industry to Lodz, Poland in September 2014
- Launch a trade mission to Nigeria and South Africa in October 2014
- Plan Mayor Reed's participation in the Bildeberg Summit to be held in Copenhagen in May/June 2014
- Pursue the planning of the 2015 Nobel World Summit of Nobel Peace Prize Laureates
- Complete the Global Cities Initiative and our Metropolitan Export Plan by the end of 2014;
- Attract new cargo routes from Colombia and Turkey
- Promote Atlanta for large scale international soccer events
- Create an "Experience Atlanta Tour" for our diplomatic Corps
- Launch a quarterly newsletter

Office of Special Events

- Successful operation of on-line application portal for event organizers

Office of Cultural Affairs

- To celebrate the tenth year of Cultural Experience Project
- To launch the new Atlanta municipal gallery, Gallery 72 @ 2 City Plaza, offering cutting edge local and international artwork open to the public year 'round
- To host the National Arts Marketing Project Conference (NAMPC), bringing 600 arts professionals to Midtown Atlanta, in collaboration with Americans for the Arts
- Culminate the four-year long commemoration of the 150th Anniversary of the Civil War at the Atlanta Cyclorama.

Innovation Delivery Team/FOR Atlanta

In 2015, FOR Atlanta and the Innovation Delivery team will be jointly tasked with working against one of the Mayor's top goals, fiscal resiliency. A fiscally resilient city is one that has robust and diversified streams of revenue and lean service delivery allowing for effective operations even in times of economic distress. To drive fiscal resiliency, FOR Atlanta and the

Innovation Delivery team will work to take dramatic steps to both cut costs and generate new revenue streams.

Innovation Delivery Team

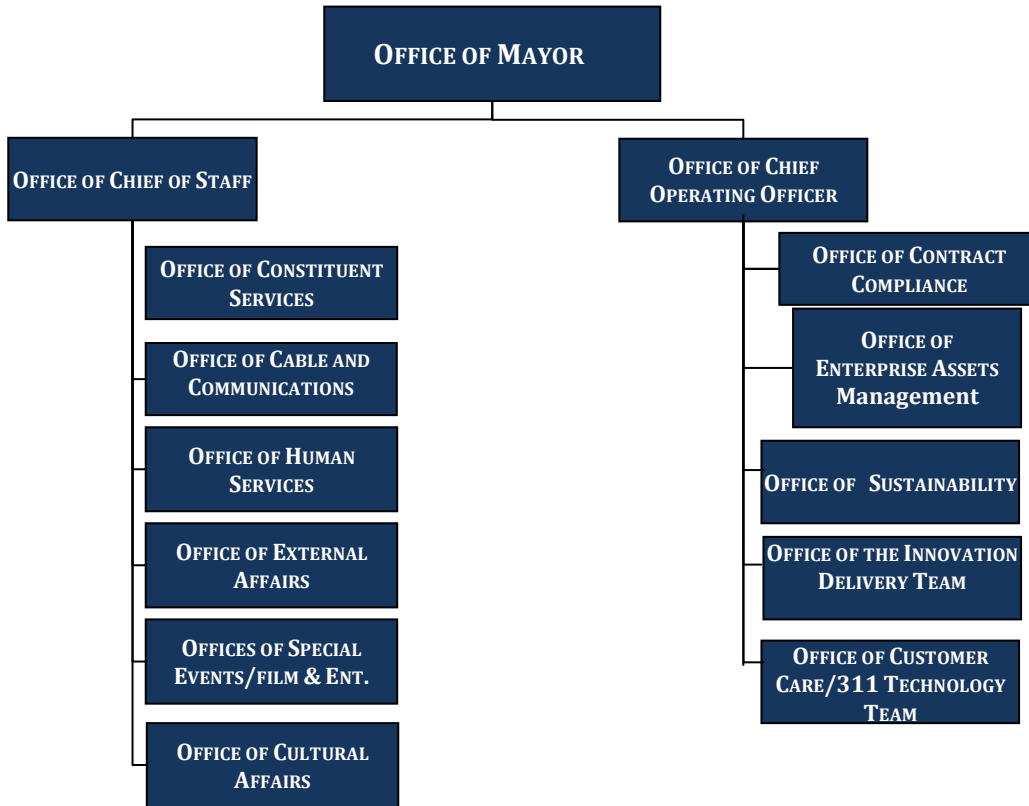
- In partnership with City leadership, departments and community stakeholders, the Innovation Delivery Team will drive forward a portfolio of projects that focus on maximizing the City's revenue streams and asset base.
- Build out a plan and a system that enables the City to effectively pursue and develop new and creative market-based revenue opportunities that not only bring in new revenue but enhance the city's quality of life.
- Work across departments to optimize the ways in which the City takes in, processes, and enforces fees and fines, both enhancing customer service and helping the City capture forgone revenue.
- Partner with the Municipal Courts to drive operational efficiency, improve customer service, and increase case resolution and collection rates.

FOR Atlanta

- In partnership with operating departments and City leadership, FOR Atlanta will continue driving forward a portfolio of projects that increase operational efficiency, improve service delivery and produce meaningful cost savings.
- Launch new FOR Atlanta public-facing performance website that includes access to current citywide performance data and trend analysis.
- Continue working with operating departments to build out performance management and analytical capabilities.
- Work with the Department of Information Technology to launch automated data collection system for managing and monitoring Citywide performance.
- Collaborate with the Department of Finance to develop strategy for performance based budgeting, which aligns the budgeting process with Department and Mayoral strategic objectives, in future budget cycles.

ORGANIZATIONAL CHART

Executive Offices





FY15 OPERATING BUDGET HIGHLIGHTS

Executive Offices

FY12 ACTUAL EXPENDITURES	FY13 ACTUAL EXPENDITURES	FY14 ADOPTED		FY15 BUDGET	VARIANCE FY15-FY14
			EXPENDITURES AND APPROPRIATIONS		
\$7,187,547	\$7,870,826	\$11,537,688	Salaries, Regular	\$14,033,723	\$2,496,035
-	-	\$9,039	Salaries, Perm Part-Time	\$9,039	\$0
-	-	-	Salaries, Sworn	-	-
\$436,656	\$671,997	\$622,043	Salaries, Extra Help	\$389,081	(\$232,962)
-	-	-	Salaries, Extra Help-Sworn	-	-
\$10,080	\$25,396	\$71,441	Overtime	\$71,434	(\$7)
-	-	-	Pen Cont Fire Pen Fd	-	-
-	-	-	Pen Cont Police Pen Fd	-	-
\$851,086	\$1,105,433	\$1,474,910	Pen Cont Gen Emp Pen Fd	\$1,940,204	\$465,294
\$261,028	\$289,047	\$403,342	Defined Contribution	\$424,891	\$21,549
\$302,163	\$388,194	\$116,566	Workers' Compensation	\$92,946	(\$23,620)
\$972,631	\$1,101,951	\$1,813,688	Other Personnel Costs	\$2,199,797	\$386,109
\$10,021,190	\$11,452,844	\$16,048,716	TOTAL PERSONNEL	\$19,161,113	\$3,112,397
			OTHER EXPENSES		
\$7,225,350	\$8,204,329	\$11,448,194	Purchased / Contracted Services	\$15,648,269	\$4,200,075
\$3,968,415	\$4,160,795	\$5,406,164	Supplies	\$4,490,020	(\$916,144)
\$37,683	\$8,991	\$588,816	Capital Outlays	\$193,296	(\$395,520)
\$2,160,049	\$918,291	\$67,612	Interfund / Interdepartmental Charges	\$33,135	(\$34,477)
\$442,991	\$33,615	\$1,778,527	Other Costs	\$277,003	(\$1,501,524)
-	-	-	Debt Service	-	-
-	-	-	Conversion / Summary	-	-
\$74,900	\$1,902,024	-	Other Financing Uses	-	-
\$13,909,388	\$15,228,045	\$19,289,314	TOTAL OTHER EXPENSES	\$20,641,723	\$1,352,409
\$23,930,578	\$26,680,888	\$35,338,030	TOTAL PERSONNEL AND OTHER EXPENSES	\$39,802,837	\$4,464,806

FY12 ACTUAL EXPENDITURES	FY13 ACTUAL EXPENDITURES	FY14 ADOPTED		FY15 BUDGET	VARIANCE FY15-FY14
			FUND		
\$400,764	\$329,809	\$688,203	Airport Revenue Fund	\$873,279	\$185,077
-	\$72,632	\$89,191	Building Permits Fund	\$713,800	\$624,608
\$2,811,777	\$1,217,840	\$0	Fleet Service Fund	\$0	\$0
\$20,167,729	\$22,021,068	\$30,462,326	General Fund	\$30,630,894	\$168,568
-	-	\$0	Parks Facilities Revenue Fund	\$0	\$0
-	\$40,653	\$87,029	Solid Waste Services Revenue Fund	\$788,578	\$701,549
\$550,308	\$2,998,887	\$4,011,281	Water & Wastewater Revenue Fund	\$6,796,286	\$2,785,004
\$23,930,578	\$26,680,888	\$35,338,030	TOTAL EXPENSES	\$39,802,837	\$4,464,806

FY12	FY13	FY14	AUTHORIZED POSITION COUNT	FY15	VARIANCE FY15-FY14
153.00	169.00	221.00	Full Time Equivalent	274.00	53.00



FY15 OPERATING BUDGET HIGHLIGHTS
Executive Offices
Airport Revenue Fund

FY12 ACTUAL EXPENDITURES	FY13 ACTUAL EXPENDITURES	FY14 ADOPTED	FY15 EXPENDITURES AND APPROPRIATIONS BUDGET	VARIANCE FY15-FY14
\$295,930	\$235,268	\$510,856	Salaries, Regular \$461,642	(\$49,214)
-	-	\$9,039	Salaries, Perm Part-Time \$9,039	\$0
-	-	-	Salaries, Sworn -	-
-	-	-	Salaries, Extra Help \$0	\$0
-	-	-	Salaries, Extra Help-Sworn -	-
-	-	-	Overtime -	-
-	-	-	Pen Cont Fire Pen Fd -	-
-	-	-	Pen Cont Police Pen Fd -	-
\$34,824	\$33,146	\$54,240	Pen Cont Gen Emp Pen Fd \$76,228	\$21,987
\$10,002	\$7,263	\$16,719	Defined Contribution \$14,415	(\$2,304)
-	-	-	Workers' Compensation -	-
\$59,988	\$54,029	\$79,848	Other Personnel Costs \$75,955	(\$3,893)
\$400,744	\$329,706	\$670,703	TOTAL PERSONNEL \$637,279	(\$33,423)
			OTHER EXPENSES	
\$20	\$104	-	Purchased / Contracted Services \$190,700	\$190,700
-	-	-	Supplies \$27,800	\$27,800
-	-	\$17,500	Capital Outlays \$17,500	\$0
-	-	-	Interfund / Interdepartmental Charges -	-
-	-	-	Other Costs -	-
-	-	-	Debt Service -	-
-	-	-	Conversion / Summary -	-
-	-	-	Other Financing Uses -	-
\$20	\$104	\$17,500	TOTAL OTHER EXPENSES \$236,000	\$218,500
\$400,764	\$329,809	\$688,203	TOTAL PERSONNEL AND OTHER EXPENSES \$873,279	\$185,077

FY12 ACTUAL EXPENDITURES	FY13 ACTUAL EXPENDITURES	FY14 ADOPTED	FY15 FUND BUDGET	VARIANCE FY15-FY14
\$400,764	\$329,809	\$688,203	Airport Revenue Fund \$873,279	\$185,077
\$400,764	\$329,809	\$688,203	TOTAL EXPENSES \$873,279	\$185,077

FY12	FY13	FY14	AUTHORIZED POSITION COUNT	FY15	VARIANCE FY15-FY14
7.00	7.00	9.30	Full Time Equivalent	9.80	0.50



FY15 OPERATING BUDGET HIGHLIGHTS
Executive Offices
Airport Revenue Fund

EXPENDITURES AND APPROPRIATIONS	VARIANCE (15-14)	EXPLANATION
Salaries, Regular	(\$49,214)	Decrease due to partially defunding one position.
Salaries, Perm Part-Time	\$0	
Salaries, Sworn	-	
Salaries, Extra Help	\$0	
Salaries, Extra Help-Sworn	-	
Overtime	-	
Pen Cont Fire Pen Fd	-	
Pen Cont Police Pen Fd	-	
Pen Cont Gen Emp Pen Fd	\$21,987	Increase due to personnel adjustments.
Defined Contribution	(\$2,304)	Decrease due to personnel adjustments.
Workers' Compensation	-	
Other Personnel Costs	(\$3,893)	
TOTAL PERSONNEL	(\$33,423)	
OTHER EXPENSES		
Purchased / Contracted Services	\$190,700	Increase due to exhaustion of implementation project funds and operating funds needed to bring ATL311 online.
Supplies	\$27,800	Increase due to exhaustion of implementation project funds and operating funds needed to bring ATL311 online.
Capital Outlays	\$0	
Interfund / Interdepartmental Charges	-	
Other Costs	-	
Debt Service	-	
Conversion / Summary	-	
Other Financing Uses	-	
TOTAL OTHER EXPENSES	\$218,500	
TOTAL PERSONNEL AND OTHER EXPENSES	\$185,077	

FUND	VARIANCE (15-14)
Airport Revenue Fund	\$185,077
TOTAL EXPENSES	\$185,077

AUTHORIZED POSITION COUNT	VARIANCE (15-14)
Full Time Equivalent	0.50



FY15 OPERATING BUDGET HIGHLIGHTS
Executive Offices
Building Permits Fund

FY12 ACTUAL EXPENDITURES	FY13 ACTUAL EXPENDITURES	FY14 ADOPTED	FY15 EXPENDITURES AND APPROPRIATIONS BUDGET	VARIANCE FY15-FY14
-	\$49,144	\$64,764	Salaries, Regular \$277,839	\$213,075
-	-	-	Salaries, Perm Part-Time -	-
-	-	-	Salaries, Sworn -	-
-	-	-	Salaries, Extra Help \$0	\$0
-	-	-	Salaries, Extra Help-Sworn -	-
-	-	-	Overtime \$0	\$0
-	-	-	Pen Cont Fire Pen Fd -	-
-	-	-	Pen Cont Police Pen Fd -	-
-	\$14,077	-	Pen Cont Gen Emp Pen Fd \$52,550	\$52,550
-	-	\$7,195	Defined Contribution \$7,098	(\$96)
-	-	-	Workers' Compensation -	-
-	\$9,410	\$17,233	Other Personnel Costs \$48,563	\$31,330
-	\$72,632	\$89,191	TOTAL PERSONNEL \$386,050	\$296,858
			OTHER EXPENSES	
-	-	-	Purchased / Contracted Services \$306,870	\$306,870
-	-	-	Supplies -	-
-	-	-	Capital Outlays \$20,880	\$20,880
-	-	-	Interfund / Interdepartmental Charges -	-
-	-	-	Other Costs -	-
-	-	-	Debt Service -	-
-	-	-	Conversion / Summary -	-
-	-	-	Other Financing Uses -	-
-	-	-	TOTAL OTHER EXPENSES \$327,750	\$327,750
-	\$72,632	\$89,191	TOTAL PERSONNEL AND OTHER EXPENSES \$713,800	\$624,608

FY12 ACTUAL EXPENDITURES	FY13 ACTUAL EXPENDITURES	FY14 ADOPTED	FY15 FUND BUDGET	VARIANCE FY15-FY14
-	\$72,632	\$89,191	Building Permits Fund \$713,800	\$624,608
-	\$72,632	\$89,191	TOTAL EXPENSES \$713,800	\$624,608

FY12	FY13	FY14	AUTHORIZED POSITION COUNT	FY15	VARIANCE FY15-FY14
-	-	1.95	Full Time Equivalent	5.70	3.75



FY15 OPERATING BUDGET HIGHLIGHTS
Executive Offices
Building Permits Fund

EXPENDITURES AND APPROPRIATIONS	VARIANCE (15-14)	EXPLANATION
Salaries, Regular	\$213,075	Increase due to partially funded positions in 311 Call Center.
Salaries, Perm Part-Time	-	
Salaries, Sworn	-	
Salaries, Extra Help	\$0	
Salaries, Extra Help-Sworn	-	
Overtime	\$0	
Pen Cont Fire Pen Fd	-	
Pen Cont Police Pen Fd	-	
Pen Cont Gen Emp Pen Fd	\$52,550	Increase due to personnel adjustments.
Defined Contribution	(\$96)	Decrease due to personnel adjustments.
Workers' Compensation	-	
Other Personnel Costs	\$31,330	
TOTAL PERSONNEL	\$296,858	
OTHER EXPENSES		
Purchased / Contracted Services	\$306,870	Increase due to exhaustion of implementation project funds and operating funds needed to bring ATL311 online.
Supplies	-	
Capital Outlays	\$20,880	Increase due to exhaustion of implementation project funds and operating funds needed to bring ATL311 online.
Interfund / Interdepartmental Charges	-	
Other Costs	-	
Debt Service	-	
Conversion / Summary	-	
Other Financing Uses	-	
TOTAL OTHER EXPENSES	\$327,750	
TOTAL PERSONNEL AND OTHER EXPENSES	\$624,608	

FUND	VARIANCE (15-14)
Building Permits Fund	\$624,608
TOTAL EXPENSES	\$624,608

AUTHORIZED POSITION COUNT	VARIANCE (15-14)
Full Time Equivalent	3.75



FY15 OPERATING BUDGET HIGHLIGHTS
Executive Offices
Fleet Service Fund

FY12 ACTUAL EXPENDITURES	FY13 ACTUAL EXPENDITURES	FY14 ADOPTED	EXPENDITURES AND APPROPRIATIONS	FY15 BUDGET	VARIANCE FY15-FY14
-	-	-	Salaries, Regular	-	-
-	-	-	Salaries, Perm Part-Time	-	-
-	-	-	Salaries, Sworn	-	-
-	-	-	Salaries, Extra Help	-	-
-	-	-	Salaries, Extra Help-Sworn	-	-
-	-	-	Overtime	-	-
-	-	-	Pen Cont Fire Pen Fd	-	-
-	-	-	Pen Cont Police Pen Fd	-	-
-	-	-	Pen Cont Gen Emp Pen Fd	-	-
-	-	-	Defined Contribution	-	-
\$285,029	\$332,257	\$0	Workers' Compensation	\$0	\$0
\$0	\$0	\$0	Other Personnel Costs	\$0	\$0
\$285,029	\$332,257	\$0	TOTAL PERSONNEL	\$0	\$0
			OTHER EXPENSES		
-	-	-	Purchased / Contracted Services	-	-
-	-	-	Supplies	-	-
-	-	-	Capital Outlays	-	-
\$2,125,400	\$885,583	\$0	Interfund / Interdepartmental Charges	\$0	\$0
\$401,348	\$0	-	Other Costs	-	-
-	-	-	Debt Service	-	-
-	-	-	Conversion / Summary	-	-
-	-	-	Other Financing Uses	-	-
\$2,526,748	\$885,583	\$0	TOTAL OTHER EXPENSES	\$0	\$0
\$2,811,777	\$1,217,840	\$0	TOTAL PERSONNEL AND OTHER EXPENSES	\$0	\$0

FY12 ACTUAL EXPENDITURES	FY13 ACTUAL EXPENDITURES	FY14 ADOPTED	FUND	FY15 BUDGET	VARIANCE FY15-FY14
\$2,811,777	\$1,217,840	\$0	Fleet Service Fund	\$0	\$0
\$2,811,777	\$1,217,840	\$0	TOTAL EXPENSES	\$0	\$0

FY12	FY13	FY14	AUTHORIZED POSITION COUNT	FY15	VARIANCE FY15-FY14
-	0.00	-	Full Time Equivalent	-	-



FY15 OPERATING BUDGET HIGHLIGHTS
Executive Offices
Fleet Service Fund

EXPENDITURES AND APPROPRIATIONS	VARIANCE (15-14)	EXPLANATION
Salaries, Regular	-	
Salaries, Perm Part-Time	-	
Salaries, Sworn	-	
Salaries, Extra Help	-	
Salaries, Extra Help-Sworn	-	
Overtime	-	
Pen Cont Fire Pen Fd	-	
Pen Cont Police Pen Fd	-	
Pen Cont Gen Emp Pen Fd	-	
Defined Contribution	-	
Workers' Compensation	\$0	
Other Personnel Costs	\$0	
TOTAL PERSONNEL	\$0	
OTHER EXPENSES		
Purchased / Contracted Services	-	
Supplies	-	
Capital Outlays	-	
Interfund / Interdepartmental Charges	\$0	
Other Costs	-	
Debt Service	-	
Conversion / Summary	-	
Other Financing Uses	-	
TOTAL OTHER EXPENSES	\$0	
TOTAL PERSONNEL AND OTHER EXPENSES	\$0	

FUND	VARIANCE (15-14)
Fleet Service Fund	\$0
TOTAL EXPENSES	\$0

AUTHORIZED POSITION COUNT	VARIANCE (15-14)
Full Time Equivalent	-



FY15 OPERATING BUDGET HIGHLIGHTS
Executive Offices
General Fund

FY12 ACTUAL	FY13 ACTUAL	FY14		FY15	VARIANCE
EXPENDITURES	EXPENDITURES	ADOPTED	EXPENDITURES AND APPROPRIATIONS	BUDGET	FY15-FY14
\$6,891,616	\$7,108,330	\$9,541,618	Salaries, Regular	\$10,816,745	\$1,275,127
-	-	-	Salaries, Perm Part-Time	-	-
-	-	-	Salaries, Sworn	-	-
\$436,656	\$671,997	\$622,043	Salaries, Extra Help	\$389,080	(\$232,963)
-	-	-	Salaries, Extra Help-Sworn	-	-
\$10,080	\$24,443	\$71,441	Overtime	\$71,434	(\$7)
-	-	-	Pen Cont Fire Pen Fd	-	-
-	-	-	Pen Cont Police Pen Fd	-	-
\$816,262	\$941,988	\$1,094,712	Pen Cont Gen Emp Pen Fd	\$1,322,311	\$227,599
\$251,027	\$276,721	\$334,241	Defined Contribution	\$339,204	\$4,963
\$17,134	\$55,937	\$116,566	Workers' Compensation	\$92,946	(\$23,620)
\$912,643	\$952,384	\$1,384,228	Other Personnel Costs	\$1,580,150	\$195,923
\$9,335,417	\$10,031,801	\$13,164,848	TOTAL PERSONNEL	\$14,611,871	\$1,447,023
			OTHER EXPENSES		
\$6,675,022	\$6,746,669	\$11,241,359	Purchased / Contracted Services	\$11,395,369	\$154,010
\$3,968,415	\$4,160,795	\$5,406,164	Supplies	\$4,442,220	(\$963,944)
\$37,683	\$8,991	\$553,816	Capital Outlays	\$121,296	(\$432,520)
\$34,649	\$32,708	\$67,612	Interfund / Interdepartmental Charges	\$33,135	(\$34,477)
\$41,643	\$33,615	\$28,527	Other Costs	\$27,003	(\$1,524)
-	-	-	Debt Service	-	-
-	-	-	Conversion / Summary	-	-
\$74,900	\$1,006,489	-	Other Financing Uses	-	-
\$10,832,312	\$11,989,267	\$17,297,479	TOTAL OTHER EXPENSES	\$16,019,023	(\$1,278,455)
\$20,167,729	\$22,021,068	\$30,462,326	TOTAL PERSONNEL AND OTHER EXPENSES	\$30,630,894	\$168,568

FY12 ACTUAL	FY13 ACTUAL	FY14		FY15	VARIANCE
EXPENDITURES	EXPENDITURES	ADOPTED	FUND	BUDGET	FY15-FY14
\$20,167,729	\$22,021,068	\$30,462,326	General Fund	\$30,630,894	\$168,568
\$20,167,729	\$22,021,068	\$30,462,326	TOTAL EXPENSES	\$30,630,894	\$168,568

FY12	FY13	FY14	AUTHORIZED POSITION COUNT	FY15	VARIANCE
					FY15-FY14
146.00	162.00	168.80	Full Time Equivalent	182.80	14.00



FY15 OPERATING BUDGET HIGHLIGHTS
Executive Offices
General Fund

EXPENDITURES AND APPROPRIATIONS	VARIANCE (15-14)	EXPLANATION
Salaries, Regular	\$1,275,127	Increase due to creation of 14 additional positions, 7 positions fully-funded that were previously partially funded, and personal adjustments including the hiring of vacant positions at increased salaries.
Salaries, Perm Part-Time	-	
Salaries, Sworn	-	
Salaries, Extra Help	(\$232,963)	Decrease due to employees transferred to vacant positions or new positions created for FY 15.
Salaries, Extra Help-Sworn	-	
Overtime	(\$7)	Decrease due to budget reflecting prior year's trending actuals.
Pen Cont Fire Pen Fd	-	
Pen Cont Police Pen Fd	-	
Pen Cont Gen Emp Pen Fd	\$227,599	Increase due to personnel adjustments.
Defined Contribution	\$4,963	Increase due to personnel adjustments.
Workers' Compensation	(\$23,620)	Decrease due to trending of prior year actuals.
Other Personnel Costs	\$195,923	
TOTAL PERSONNEL	\$1,447,023	
OTHER EXPENSES		
Purchased / Contracted Services	\$154,010	Increase due to professional consultant services for Chief Operating Officer and Chief of Staff for various projects including language translation services for 311 Call Center. Increase also due to additional business travel.
Supplies	(\$963,944)	Decrease due to completion of the 72 Marietta Gallery.
Capital Outlays	(\$432,520)	Decrease due to completion of the Channel 26 equipment upgrade.
Interfund / Interdepartmental Charges	(\$34,477)	Decrease due to department's reduction of fleet vehicles.
Other Costs	(\$1,524)	Decrease due to budget reflecting prior year's trending actuals.
Debt Service	-	
Conversion / Summary	-	
Other Financing Uses	-	
TOTAL OTHER EXPENSES	(\$1,278,455)	
TOTAL PERSONNEL AND OTHER EXPENSES	\$168,568	

FUND	VARIANCE (15-14)
General Fund	\$168,568
TOTAL EXPENSES	\$168,568

AUTHORIZED POSITION COUNT	VARIANCE (15-14)
Full Time Equivalent	14.00



FY15 OPERATING BUDGET HIGHLIGHTS
Executive Offices
Solid Waste Services Revenue Fund

FY12 ACTUAL EXPENDITURES	FY13 ACTUAL EXPENDITURES	FY14 ADOPTED	FY15 EXPENDITURES AND APPROPRIATIONS BUDGET	VARIANCE FY15-FY14
-	\$30,165	\$62,602	Salaries, Regular \$325,629	\$263,027
-	-	-	Salaries, Perm Part-Time -	-
-	-	-	Salaries, Sworn -	-
-	-	\$0	Salaries, Extra Help \$0	\$0
-	-	-	Salaries, Extra Help-Sworn -	-
-	\$23	-	Overtime \$0	\$0
-	-	-	Pen Cont Fire Pen Fd -	-
-	-	-	Pen Cont Police Pen Fd -	-
-	\$6,912	-	Pen Cont Gen Emp Pen Fd \$65,392	\$65,392
-	\$176	\$7,195	Defined Contribution \$4,753	(\$2,441)
-	-	-	Workers' Compensation -	-
-	\$3,376	\$17,233	Other Personnel Costs \$65,054	\$47,822
-	\$40,653	\$87,029	TOTAL PERSONNEL \$460,828	\$373,799
			OTHER EXPENSES	
-	-	-	Purchased / Contracted Services \$327,750	\$327,750
-	-	-	Supplies -	-
-	-	-	Capital Outlays -	-
-	-	-	Interfund / Interdepartmental Charges -	-
-	-	-	Other Costs -	-
-	-	-	Debt Service -	-
-	-	-	Conversion / Summary -	-
-	-	-	Other Financing Uses -	-
-	-	-	TOTAL OTHER EXPENSES \$327,750	\$327,750
-	\$40,653	\$87,029	TOTAL PERSONNEL AND OTHER EXPENSES \$788,578	\$701,549

FY12 ACTUAL EXPENDITURES	FY13 ACTUAL EXPENDITURES	FY14 ADOPTED	FY15 FUND BUDGET	VARIANCE FY15-FY14
-	\$40,653	\$87,029	Solid Waste Services Revenue Fund \$788,578	\$701,549
-	\$40,653	\$87,029	TOTAL EXPENSES \$788,578	\$701,549

FY12	FY13	FY14	AUTHORIZED POSITION COUNT	FY15	VARIANCE FY15-FY14
-	0.00	1.95	Full Time Equivalent	7.70	5.75



FY15 OPERATING BUDGET HIGHLIGHTS
Executive Offices
Solid Waste Services Revenue Fund

EXPENDITURES AND APPROPRIATIONS	VARIANCE (15-14)	EXPLANATION
Salaries, Regular	\$263,027	Increase due to partially funded positions in 311 Call Center.
Salaries, Perm Part-Time	-	
Salaries, Sworn	-	
Salaries, Extra Help	\$0	
Salaries, Extra Help-Sworn	-	
Overtime	\$0	
Pen Cont Fire Pen Fd	-	
Pen Cont Police Pen Fd	-	
Pen Cont Gen Emp Pen Fd	\$65,392	Increase due to personnel adjustments.
Defined Contribution	(\$2,441)	Decrease due to personnel adjustments.
Workers' Compensation	-	
Other Personnel Costs	\$47,822	
TOTAL PERSONNEL	\$373,799	
OTHER EXPENSES		
Purchased / Contracted Services	\$327,750	Increase due to exhaustion of implementation project funds and operating funds needed to bring ATL311 online.
Supplies	-	
Capital Outlays	-	
Interfund / Interdepartmental Charges	-	
Other Costs	-	
Debt Service	-	
Conversion / Summary	-	
Other Financing Uses	-	
TOTAL OTHER EXPENSES	\$327,750	
TOTAL PERSONNEL AND OTHER EXPENSES	\$701,549	

FUND	VARIANCE (15-14)
Solid Waste Services Revenue Fund	\$701,549
TOTAL EXPENSES	\$701,549

AUTHORIZED POSITION COUNT	VARIANCE (15-14)
Full Time Equivalent	5.75



FY15 OPERATING BUDGET HIGHLIGHTS
Executive Offices
Water & Wastewater Revenue Fund

FY12 ACTUAL EXPENDITURES	FY13 ACTUAL EXPENDITURES	FY14 ADOPTED	EXPENDITURES AND APPROPRIATIONS	FY15 BUDGET	VARIANCE FY15-FY14
-	\$447,919	\$1,357,849	Salaries, Regular	\$2,151,868	\$794,019
-	-	-	Salaries, Perm Part-Time	-	-
-	-	-	Salaries, Sworn	-	-
-	-	-	Salaries, Extra Help	\$0	\$0
-	-	-	Salaries, Extra Help-Sworn	-	-
-	\$930	-	Overtime	\$0	\$0
-	-	-	Pen Cont Fire Pen Fd	-	-
-	-	-	Pen Cont Police Pen Fd	-	-
-	\$109,310	\$325,957	Pen Cont Gen Emp Pen Fd	\$423,723	\$97,766
-	\$4,887	\$37,993	Defined Contribution	\$59,421	\$21,428
-	-	-	Workers' Compensation	-	-
-	\$82,750	\$315,147	Other Personnel Costs	\$430,074	\$114,927
-	\$645,796	\$2,036,946	TOTAL PERSONNEL	\$3,065,086	\$1,028,140
			OTHER EXPENSES		
\$550,308	\$1,457,556	\$206,835	Purchased / Contracted Services	\$3,427,580	\$3,220,745
-	-	-	Supplies	\$20,000	\$20,000
-	-	\$17,500	Capital Outlays	\$33,620	\$16,120
-	-	-	Interfund / Interdepartmental Charges	-	-
-	-	\$1,750,000	Other Costs	\$250,000	(\$1,500,000)
-	-	-	Debt Service	-	-
-	-	-	Conversion / Summary	-	-
-	\$895,535	-	Other Financing Uses	-	-
\$550,308	\$2,353,091	\$1,974,335	TOTAL OTHER EXPENSES	\$3,731,200	\$1,756,865
\$550,308	\$2,998,887	\$4,011,281	TOTAL PERSONNEL AND OTHER EXPENSES	\$6,796,286	\$2,785,004

FY12 ACTUAL EXPENDITURES	FY13 ACTUAL EXPENDITURES	FY14 ADOPTED	FUND	FY15 BUDGET	VARIANCE FY15-FY14
\$550,308	\$2,998,887	\$4,011,281	Water & Wastewater Revenue Fund	\$6,796,286	\$2,785,004
\$550,308	\$2,998,887	\$4,011,281	TOTAL EXPENSES	\$6,796,286	\$2,785,004

FY12	FY13	FY14	AUTHORIZED POSITION COUNT	FY15	VARIANCE FY15-FY14
0.00	0.00	39.00	Full Time Equivalent	68.00	29.00



FY15 OPERATING BUDGET HIGHLIGHTS
Executive Offices
Water & Wastewater Revenue Fund

EXPENDITURES AND APPROPRIATIONS	VARIANCE (15-14)	EXPLANATION
Salaries, Regular	\$794,019	Increase due to partially funded positions in 311 Call Center.
Salaries, Perm Part-Time	-	
Salaries, Sworn	-	
Salaries, Extra Help	\$0	
Salaries, Extra Help-Sworn	-	
Overtime	\$0	
Pen Cont Fire Pen Fd	-	
Pen Cont Police Pen Fd	-	
Pen Cont Gen Emp Pen Fd	\$97,766	Increase due to personnel adjustments.
Defined Contribution	\$21,428	Increase due to personnel adjustments.
Workers' Compensation	-	
Other Personnel Costs	\$114,927	
TOTAL PERSONNEL	\$1,028,140	
OTHER EXPENSES		
Purchased / Contracted Services	\$3,220,745	Increase due to funding for ATL311 contracts including: OPUS, Hoskins Group and Corporate Temps. Increase also due to funds moved from contingency account (other costs) to cover lease payments for 72 Marietta Street.
Supplies	\$20,000	Increase due to exhaustion of implementation project funds and operating funds needed to bring ATL311 online.
Capital Outlays	\$16,120	Increase due to purchase of 16 new computers.
Interfund / Interdepartmental Charges	-	
Other Costs	(\$1,500,000)	Decrease due to funds for 72 Marietta Street moving from contingency account to purchased/contract services for accurate accounting.
Debt Service	-	
Conversion / Summary	-	
Other Financing Uses	-	
TOTAL OTHER EXPENSES	\$1,756,865	
TOTAL PERSONNEL AND OTHER EXPENSES	\$2,785,004	

FUND	VARIANCE (15-14)
Water & Wastewater Revenue Fund	\$2,785,004
TOTAL EXPENSES	\$2,785,004

AUTHORIZED POSITION COUNT	VARIANCE (15-14)
Full Time Equivalent	29.00



INFORMATION TECHNOLOGY

Mission Statement

Our mission is to provide business value, through collaboration and participation with our business partners (customers), by leveraging the right technology to enable timely, cost-effective, and high-quality delivery of City of Atlanta ("City") services.

Core Functions

- End User and Systems Support
- Program Management
- Communications

Summary of Operations

The Department of Information Technology (IT) oversees and guides all technology-related activities associated with the delivery of products and services managed by every department of the City. The Office provides a strategic framework and direction for leveraging technology to create business value.

Divisions/Offices Descriptions

The Office of the CIO includes various support organizations, and a business administration group, which provide support for internal and external customers of the City of Atlanta.

The Office of Business Administration provides business and administrative services to the IT department. It encompasses several areas of responsibilities which include the front desk services, administrative services, finance and budget administration, human resources, contract and legislation administration, employee training and development, and other general office administrative functions.

The End User Support Team provides desktop, help desk and network support for the City, and selected City agencies. We are responsible for distributing and maintaining desktop hardware

and software. Our technical expertise is enhanced through forming close relationships with key partners and vendors to provide our customers with superior service. Our services focus on three main goals - increasing productivity, reducing costs through the use of standards, and improving end-user satisfaction. The goal is to provide leadership in supporting and facilitating the effective use of technology as an everyday tool.

Mainframe Operations maintains the City's mainframe computer system and provides physical security for the City's data.

Network/Server Operations ensures that the City's assets are maintained responsibly and work with project teams to help implement internal systems. The network/server team oversees the consolidation and migration of all server storage and equipment.

Systems and Programming is a division of IT professionals consisting of systems analysts, database administrators, web developers, mainframe programmers and IT consultants responsible for enhancing, supporting and maintaining the City's systems and applications. The mission critical applications include Oracle E-Business Suite (ERP), Criminal Justice Information Systems (CJIS/Courtview), E-911 Related Systems, Enquesta (Watershed Billing), Accela Permitting System and numerous web applications developed in-house.

Office of Security is responsible for protecting the City's Information assets by managing risks appropriately and implementing necessary controls to defend against attacks to ensure that confidentiality, integrity and availability of the City's information and information systems are sustained. We develop, implement and enforce security policies (web connections and the associated firewall, virus, and filtering controls),

standards and procedures; and ensure that applicable regulatory compliances are met. We focus on the operational, tactical and strategic security needs of the City, utilizing industry standards best practices.

Telecommunications (“Telecom”) role is to facilitate voice, data and video communications for employees to perform their job and provide City services. Telecom is the underlining infrastructure that enables most technology operations.

Business Strategic Services’ aim is to spearhead business transformation through people, processes and enabling technology. This division focuses on process improvement and best practices project management.

Enterprise Resource Planning (ERP) is a component within the IT Department which provides overall program/project management to the ERP/Oracle project, as well as technical support, education and training, change management administration and enhancement of Oracle system.

Goal

- To be recognized as the IT vendor of choice using “*Best of Breed*” solutions to deliver reliable IT products and services.

Objectives

- Implementation of mission critical customer initiatives which yield a significant Return On Investment (ROI).
- To provide quality customer service, within agreed service delivery dates.
- To provide highly available systems.

FY2014 Accomplishments

Public Safety

- CryWolf
- E-Citation Pilot

City Infrastructure

- Domain Consolidation
- Establish Enterprise GIS
- Accela Mobile Application

- Security – Identity Services Engine
- E-Discovery Phase 1

Fiscal Stability

- KPMG Audit

Citizen/Social Engagement/Youth Development

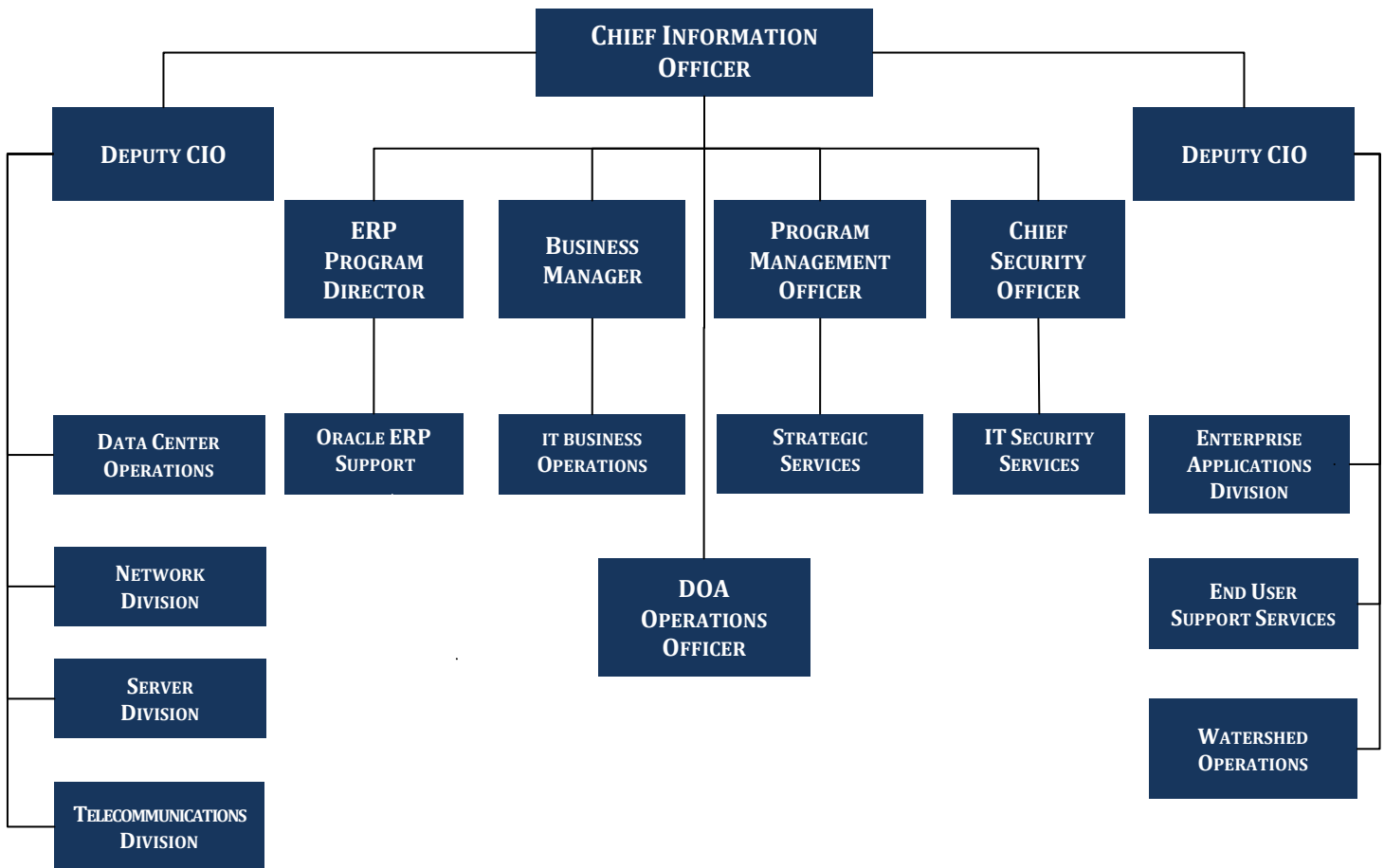
- 311 Soft Launch
- WiFi – Parks
- WiFi – Recreation Centers

FY2015 Proposed Program Highlights

- DIT Consolidation
- Employee Retention
- 311
 - Full Rollout
 - Work Order System Consolidation
- Oracle Upgrade/Enhancement
- Courts Case Management Replacement
- E-Citation Rollout
- Telecommunications Audit
- Disaster Recovery Plan Development

ORGANIZATIONAL CHART

Information Technology



PERFORMANCE METRICS

Information Technology

PERFORMANCE MEASURE	FY 2012 ACTUAL	FY 2013 ACTUAL	FY2014 TARGET	FY2015 TARGET
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Merit and Excellence

Network Availability	99.81%	99.86%	99.99%	99.99%
Server Availability	99.76%	99.79%	99.99%	99.99%
Median number of days to resolve customer service requests	3	3	3	3





FY15 OPERATING BUDGET HIGHLIGHTS

Department Of Information Technology

FY12 ACTUAL EXPENDITURES	FY13 ACTUAL EXPENDITURES	FY14 ADOPTED		FY15 BUDGET	VARIANCE FY15-FY14
			EXPENDITURES AND APPROPRIATIONS		
\$5,184,070	\$5,566,469	\$6,712,203	Salaries, Regular	\$6,877,280	\$165,077
-	-	-	Salaries, Perm Part-Time	-	
-	-	-	Salaries, Sworn	-	
\$139,774	\$412,669	\$176,806	Salaries, Extra Help	\$0	(\$176,806)
-	-	-	Salaries, Extra Help-Sworn	-	
\$32	\$455	\$441	Overtime	\$441	\$0
-	-	-	Pen Cont Fire Pen Fd	-	
-	-	-	Pen Cont Police Pen Fd	-	
\$491,942	\$588,578	\$562,392	Pen Cont Gen Emp Pen Fd	\$710,336	\$147,945
\$199,806	\$236,386	\$257,190	Defined Contribution	\$219,622	(\$37,568)
\$742	\$548	\$1,324	Workers' Compensation	\$2,399	\$1,075
\$637,512	\$720,141	\$837,012	Other Personnel Costs	\$857,062	\$20,050
\$6,653,878	\$7,525,246	\$8,547,370	TOTAL PERSONNEL	\$8,667,142	\$119,772
			OTHER EXPENSES		
\$16,316,232	\$20,690,527	\$22,024,797	Purchased / Contracted Services	\$21,712,058	(\$312,739)
\$1,182,578	\$748,374	\$432,647	Supplies	\$637,393	\$204,746
\$56,787	\$3,351,534	\$4,014,576	Capital Outlays	\$379,749	(\$3,634,826)
\$14,178	\$10,913	\$14,178	Interfund / Interdepartmental Charges	\$11,069	(\$3,109)
\$12,358	\$24,837	\$13,280	Other Costs	\$13,280	\$0
-	-	-	Debt Service	-	
-	-	-	Conversion / Summary	\$746,224	\$746,224
-	\$336,812	-	Other Financing Uses	\$3,045,646	\$3,045,646
\$17,582,134	\$25,162,996	\$26,499,479	TOTAL OTHER EXPENSES	\$26,545,419	\$45,941
\$24,236,012	\$32,688,242	\$35,046,848	TOTAL PERSONNEL AND OTHER EXPENSES	\$35,212,561	\$165,713

FY12 ACTUAL EXPENDITURES	FY13 ACTUAL EXPENDITURES	FY14 ADOPTED		FY15 BUDGET	VARIANCE FY15-FY14
			FUND		
\$42,394	\$434,813	\$633,871	Airport Revenue Fund	\$1,164,511	\$530,641
-	\$627,637	\$896,887	Building Permits Fund	\$503,440	(\$393,447)
\$49,577	\$224,577	\$421,888	Emergency Telephone System	\$442,752	\$20,863
\$3,790	\$803	\$0	Fleet Service Fund	\$0	\$0
\$22,312,969	\$26,588,252	\$27,271,056	General Fund	\$28,374,602	\$1,103,546
-	\$521,228	\$787,932	Solid Waste Services Revenue Fund	\$548,711	(\$239,221)
\$1,827,283	\$4,290,932	\$5,035,214	Water & Wastewater Revenue Fund	\$4,178,545	(\$856,669)
\$24,236,012	\$32,688,242	\$35,046,848	TOTAL EXPENSES	\$35,212,561	\$165,713

FY12	FY13	FY14	AUTHORIZED POSITION COUNT	FY15	VARIANCE FY15-FY14
96.00	95.50	107.00	Full Time Equivalent	109.00	2.00



FY15 OPERATING BUDGET HIGHLIGHTS
Department Of Information Technology
Airport Revenue Fund

FY12 ACTUAL EXPENDITURES	FY13 ACTUAL EXPENDITURES	FY14 ADOPTED	FY14 EXPENDITURES AND APPROPRIATIONS	FY15 BUDGET	VARIANCE FY15-FY14
\$37,644	\$37,735	\$127,253	Salaries, Regular	\$144,915	\$17,663
-	-	-	Salaries, Perm Part-Time	-	-
-	-	-	Salaries, Sworn	-	-
-	\$29,489	\$14,967	Salaries, Extra Help	\$0	(\$14,967)
-	-	-	Salaries, Extra Help-Sworn	-	-
-	-	-	Overtime	-	-
-	-	-	Pen Cont Fire Pen Fd	-	-
-	-	-	Pen Cont Police Pen Fd	-	-
-	\$1,465	-	Pen Cont Gen Emp Pen Fd	\$11,326	\$11,326
\$2,259	\$3,735	\$6,561	Defined Contribution	\$6,217	(\$344)
-	-	-	Workers' Compensation	-	-
\$2,491	\$4,531	\$13,940	Other Personnel Costs	\$15,201	\$1,261
\$42,394	\$76,954	\$162,720	TOTAL PERSONNEL	\$177,659	\$14,939
			OTHER EXPENSES		
-	\$10,667	-	Purchased / Contracted Services	\$382,000	\$382,000
-	\$1,653	-	Supplies	\$0	\$0
-	\$345,538	\$471,151	Capital Outlays	\$0	(\$471,151)
-	-	-	Interfund / Interdepartmental Charges	-	-
-	-	-	Other Costs	-	-
-	-	-	Debt Service	-	-
-	-	-	Conversion / Summary	\$86,788	\$86,788
-	-	-	Other Financing Uses	\$518,064	\$518,064
-	\$357,859	\$471,151	TOTAL OTHER EXPENSES	\$986,852	\$515,701
\$42,394	\$434,813	\$633,871	TOTAL PERSONNEL AND OTHER EXPENSES	\$1,164,511	\$530,641

FY12 ACTUAL EXPENDITURES	FY13 ACTUAL EXPENDITURES	FY14 ADOPTED	FY14 FUND	FY15 BUDGET	VARIANCE FY15-FY14
\$42,394	\$434,813	\$633,871	Airport Revenue Fund	\$1,164,511	\$530,641
\$42,394	\$434,813	\$633,871	TOTAL EXPENSES	\$1,164,511	\$530,641

FY12	FY13	FY14	AUTHORIZED POSITION COUNT	FY15	VARIANCE FY15-FY14
0.50	0.50	1.50	Full Time Equivalent	1.75	0.25



FY15 OPERATING BUDGET HIGHLIGHTS
Department Of Information Technology
Airport Revenue Fund

EXPENDITURES AND APPROPRIATIONS	VARIANCE (15-14)	EXPLANATION
Salaries, Regular	\$17,663	Increase due to increased hiring authority for split funded positions for 311 Call Center and creation of new Public Information Officer.
Salaries, Perm Part-Time	-	
Salaries, Sworn	-	
Salaries, Extra Help	(\$14,967)	Decrease due to 311 Call Center positions becoming full time employees.
Salaries, Extra Help-Sworn	-	
Overtime	-	
Pen Cont Fire Pen Fd	-	
Pen Cont Police Pen Fd	-	
Pen Cont Gen Emp Pen Fd	\$11,326	Increase due to pension rate adjustment.
Defined Contribution	(\$344)	Decrease due to pension rate adjustment.
Workers' Compensation	-	
Other Personnel Costs	\$1,261	
TOTAL PERSONNEL	\$14,939	
OTHER EXPENSES		
Purchased / Contracted Services	\$382,000	Increase due to costs for telecommunication services.
Supplies	\$0	
Capital Outlays	(\$471,151)	Decrease due to budget for the Customer Service 311 project moving to Conversion Summary account.
Interfund / Interdepartmental Charges	-	
Other Costs	-	
Debt Service	-	
Conversion / Summary	\$86,788	Increase due to funding for Customer Service 311 project.
Other Financing Uses	\$518,064	Increase due to funding for Oracle E-Business Suite upgrade and enhancements.
TOTAL OTHER EXPENSES	\$515,701	
TOTAL PERSONNEL AND OTHER EXPENSES	\$530,641	

FUND	VARIANCE (15-14)
Airport Revenue Fund	\$530,641
TOTAL EXPENSES	\$530,641

AUTHORIZED POSITION COUNT	VARIANCE (15-14)
Full Time Equivalent	0.25



FY15 OPERATING BUDGET HIGHLIGHTS
Department Of Information Technology
Building Permits Fund

FY12 ACTUAL EXPENDITURES	FY13 ACTUAL EXPENDITURES	FY14 ADOPTED	FY14 EXPENDITURES AND APPROPRIATIONS	FY15 BUDGET	VARIANCE FY15-FY14
-	\$353	\$156,532	Salaries, Regular	\$154,506	(\$2,026)
-	-	-	Salaries, Perm Part-Time	-	-
-	-	-	Salaries, Sworn	-	-
-	\$44,245	\$8,294	Salaries, Extra Help	\$0	(\$8,294)
-	-	-	Salaries, Extra Help-Sworn	-	-
-	-	-	Overtime	-	-
-	-	-	Pen Cont Fire Pen Fd	-	-
-	-	-	Pen Cont Police Pen Fd	-	-
-	\$2,190	-	Pen Cont Gen Emp Pen Fd	-	-
-	\$2,229	\$8,202	Defined Contribution	\$6,628	(\$1,574)
-	-	-	Workers' Compensation	-	-
-	\$3,036	\$17,133	Other Personnel Costs	\$15,343	(\$1,790)
-	\$52,053	\$190,161	TOTAL PERSONNEL	\$176,477	(\$13,684)
			OTHER EXPENSES		
-	\$15,613	\$371,601	Purchased / Contracted Services	\$175,755	(\$195,846)
-	\$2,480	-	Supplies	\$0	\$0
-	\$557,491	\$335,125	Capital Outlays	\$0	(\$335,125)
-	-	-	Interfund / Interdepartmental Charges	-	-
-	-	-	Other Costs	-	-
-	-	-	Debt Service	-	-
-	-	-	Conversion / Summary	\$151,208	\$151,208
-	-	-	Other Financing Uses	-	-
-	\$575,584	\$706,726	TOTAL OTHER EXPENSES	\$326,963	(\$379,763)
-	\$627,637	\$896,887	TOTAL PERSONNEL AND OTHER EXPENSES	\$503,440	(\$393,447)

FY12 ACTUAL EXPENDITURES	FY13 ACTUAL EXPENDITURES	FY14 ADOPTED	FY14 FUND	FY15 BUDGET	VARIANCE FY15-FY14
-	\$627,637	\$896,887	Building Permits Fund	\$503,440	(\$393,447)
-	\$627,637	\$896,887	TOTAL EXPENSES	\$503,440	(\$393,447)

FY12	FY13	FY14	AUTHORIZED POSITION COUNT	FY15	VARIANCE FY15-FY14
-	0.00	1.80	Full Time Equivalent	1.80	0.00



FY15 OPERATING BUDGET HIGHLIGHTS
Department Of Information Technology
Building Permits Fund

EXPENDITURES AND APPROPRIATIONS	VARIANCE (15-14)	EXPLANATION
Salaries, Regular	(\$2,026)	Decrease due to department coding correction for an employee.
Salaries, Perm Part-Time	-	
Salaries, Sworn	-	
Salaries, Extra Help	(\$8,294)	Decrease due to 311 Call Center positions becoming full time employees.
Salaries, Extra Help-Sworn	-	
Overtime	-	
Pen Cont Fire Pen Fd	-	
Pen Cont Police Pen Fd	-	
Pen Cont Gen Emp Pen Fd	-	
Defined Contribution	(\$1,574)	Decrease due to pension rate adjustment.
Workers' Compensation	-	
Other Personnel Costs	(\$1,790)	
TOTAL PERSONNEL	(\$13,684)	
OTHER EXPENSES		
Purchased / Contracted Services	(\$195,846)	Decrease due to budget for the Customer Service 311 project moving to Conversion Summary account.
Supplies	\$0	
Capital Outlays	(\$335,125)	Decrease due to budget for the Customer Service 311 project moving to Conversion Summary account.
Interfund / Interdepartmental Charges	-	
Other Costs	-	
Debt Service	-	
Conversion / Summary	\$151,208	Increase due to funding for Customer Service 311 project.
Other Financing Uses	-	
TOTAL OTHER EXPENSES	(\$379,763)	
TOTAL PERSONNEL AND OTHER EXPENSES	(\$393,447)	

FUND	VARIANCE (15-14)
Building Permits Fund	(\$393,447)
TOTAL EXPENSES	(\$393,447)

AUTHORIZED POSITION COUNT	VARIANCE (15-14)
Full Time Equivalent	0.00



FY15 OPERATING BUDGET HIGHLIGHTS
Department Of Information Technology
Emergency Telephone System

FY12 ACTUAL EXPENDITURES	FY13 ACTUAL EXPENDITURES	FY14 ADOPTED	FY15 EXPENDITURES AND APPROPRIATIONS BUDGET	VARIANCE FY15-FY14
\$40,143	\$174,742	\$358,798	Salaries, Regular \$335,064	(\$23,734)
-	-	-	Salaries, Perm Part-Time	-
-	-	-	Salaries, Sworn	-
-	-	\$0	Salaries, Extra Help	\$0
-	-	-	Salaries, Extra Help-Sworn	-
-	-	-	Overtime	-
-	-	-	Pen Cont Fire Pen Fd	-
-	-	-	Pen Cont Police Pen Fd	-
-	\$14,919	-	Pen Cont Gen Emp Pen Fd	\$54,583
\$2,409	\$7,452	\$18,801	Defined Contribution	(\$10,227)
-	-	-	Workers' Compensation	-
\$7,025	\$27,465	\$44,289	Other Personnel Costs	\$242
\$49,577	\$224,577	\$421,888	TOTAL PERSONNEL	\$20,863
			OTHER EXPENSES	
-	-	-	Purchased / Contracted Services	-
-	-	-	Supplies	-
-	-	-	Capital Outlays	-
-	-	-	Interfund / Interdepartmental Charges	-
-	-	-	Other Costs	-
-	-	-	Debt Service	-
-	-	-	Conversion / Summary	-
-	-	-	Other Financing Uses	-
-	-	-	TOTAL OTHER EXPENSES	-
\$49,577	\$224,577	\$421,888	TOTAL PERSONNEL AND OTHER EXPENSES	\$20,863

FY12 ACTUAL EXPENDITURES	FY13 ACTUAL EXPENDITURES	FY14 ADOPTED	FY15 FUND BUDGET	VARIANCE FY15-FY14
\$49,577	\$224,577	\$421,888	Emergency Telephone System	\$20,863
\$49,577	\$224,577	\$421,888	TOTAL EXPENSES	\$20,863

FY12	FY13	FY14	AUTHORIZED POSITION COUNT	FY15	VARIANCE FY15-FY14
5.00	5.00	5.00	Full Time Equivalent	5.00	0.00



FY15 OPERATING BUDGET HIGHLIGHTS
Department Of Information Technology
Emergency Telephone System

EXPENDITURES AND APPROPRIATIONS	VARIANCE (15-14)	EXPLANATION
Salaries, Regular	(\$23,734)	Decrease due to change in vacant position budgeted amount.
Salaries, Perm Part-Time	-	
Salaries, Sworn	-	
Salaries, Extra Help	\$0	
Salaries, Extra Help-Sworn	-	
Overtime	-	
Pen Cont Fire Pen Fd	-	
Pen Cont Police Pen Fd	-	
Pen Cont Gen Emp Pen Fd	\$54,583	Increase due to pension rate adjustment.
Defined Contribution	(\$10,227)	Decrease due to pension rate adjustment.
Workers' Compensation	-	
Other Personnel Costs	\$242	
TOTAL PERSONNEL	\$20,863	
OTHER EXPENSES		
Purchased / Contracted Services	-	
Supplies	-	
Capital Outlays	-	
Interfund / Interdepartmental Charges	-	
Other Costs	-	
Debt Service	-	
Conversion / Summary	-	
Other Financing Uses	-	
TOTAL OTHER EXPENSES	-	
TOTAL PERSONNEL AND OTHER EXPENSES	\$20,863	

FUND	VARIANCE (15-14)
Emergency Telephone System	\$20,863
TOTAL EXPENSES	\$20,863

AUTHORIZED POSITION COUNT	VARIANCE (15-14)
Full Time Equivalent	0.00



FY15 OPERATING BUDGET HIGHLIGHTS
Department Of Information Technology
General Fund

FY12 ACTUAL	FY13 ACTUAL	FY14		FY15	VARIANCE
EXPENDITURES	EXPENDITURES	ADOPTED	EXPENDITURES AND APPROPRIATIONS	BUDGET	FY15-FY14
\$5,068,636	\$5,314,610	\$5,686,887	Salaries, Regular	\$5,820,922	\$134,035
-	-	-	Salaries, Perm Part-Time	-	-
-	-	-	Salaries, Sworn	-	-
\$139,774	\$147,231	\$75,289	Salaries, Extra Help	\$0	(\$75,289)
-	-	-	Salaries, Extra Help-Sworn	-	-
\$32	\$455	\$441	Overtime	\$441	\$0
-	-	-	Pen Cont Fire Pen Fd	-	-
-	-	-	Pen Cont Police Pen Fd	-	-
\$491,942	\$560,820	\$562,392	Pen Cont Gen Emp Pen Fd	\$633,102	\$70,710
\$192,880	\$211,066	\$203,571	Defined Contribution	\$180,104	(\$23,467)
\$587	-	\$1,324	Workers' Compensation	\$2,399	\$1,075
\$625,504	\$669,445	\$721,662	Other Personnel Costs	\$744,886	\$23,224
\$6,519,356	\$6,903,627	\$7,251,567	TOTAL PERSONNEL	\$7,381,854	\$130,288
			OTHER EXPENSES		
\$14,527,711	\$18,089,498	\$19,413,718	Purchased / Contracted Services	\$18,912,386	(\$501,332)
\$1,182,578	\$731,198	\$432,495	Supplies	\$637,393	\$204,898
\$56,787	\$491,367	\$145,819	Capital Outlays	\$379,750	\$233,931
\$14,178	\$10,913	\$14,178	Interfund / Interdepartmental Charges	\$11,069	(\$3,109)
\$12,358	\$24,837	\$13,280	Other Costs	\$13,280	\$0
-	-	-	Debt Service	-	-
-	-	-	Conversion / Summary	-	-
-	\$336,812	-	Other Financing Uses	\$1,038,870	\$1,038,870
\$15,793,613	\$19,684,625	\$20,019,489	TOTAL OTHER EXPENSES	\$20,992,747	\$973,258
\$22,312,969	\$26,588,252	\$27,271,056	TOTAL PERSONNEL AND OTHER EXPENSES	\$28,374,602	\$1,103,546

FY12 ACTUAL	FY13 ACTUAL	FY14		FY15	VARIANCE
EXPENDITURES	EXPENDITURES	ADOPTED	FUND	BUDGET	FY15-FY14
\$22,312,969	\$26,588,252	\$27,271,056	General Fund	\$28,374,602	\$1,103,546
\$22,312,969	\$26,588,252	\$27,271,056	TOTAL EXPENSES	\$28,374,602	\$1,103,546

FY12	FY13	FY14	AUTHORIZED POSITION COUNT	FY15	VARIANCE
					FY15-FY14
90.00	89.50	94.40	Full Time Equivalent	95.90	1.50



FY15 OPERATING BUDGET HIGHLIGHTS
Department Of Information Technology
General Fund

EXPENDITURES AND APPROPRIATIONS	VARIANCE (15-14)	EXPLANATION
Salaries, Regular	\$134,035	Increase due to critical hires and various personnel changes.
Salaries, Perm Part-Time	-	
Salaries, Sworn	-	
Salaries, Extra Help	(\$75,289)	Decrease due to 311 Call Center positions becoming full time employees.
Salaries, Extra Help-Sworn	-	
Overtime	\$0	
Pen Cont Fire Pen Fd	-	
Pen Cont Police Pen Fd	-	
Pen Cont Gen Emp Pen Fd	\$70,710	Increase due to pension rate adjustment.
Defined Contribution	(\$23,467)	Decrease due to pension rate adjustment.
Workers' Compensation	\$1,075	Increase due to workers' compensation more than anticipated from previous year.
Other Personnel Costs	\$23,224	
TOTAL PERSONNEL	\$130,288	
OTHER EXPENSES		
Purchased / Contracted Services	(\$501,332)	Decrease due to aggressively consolidating contracts citywide.
Supplies	\$204,898	Increase due to anticipated need to replace and repair aged equipment.
Capital Outlays	\$233,931	Increase due to anticipated equipment purchases required to support new/upgraded products as well as to repair aged equipment.
Interfund / Interdepartmental Charges	(\$3,109)	Decrease due to change in anticipated motor fuel and repair costs.
Other Costs	\$0	
Debt Service	-	
Conversion / Summary	-	
Other Financing Uses	\$1,038,870	Increase due to funding for Oracle E-Business Suite upgrade and enhancements.
TOTAL OTHER EXPENSES	\$973,258	
TOTAL PERSONNEL AND OTHER EXPENSES	\$1,103,546	

FUND	VARIANCE (15-14)
General Fund	\$1,103,546
TOTAL EXPENSES	\$1,103,546

AUTHORIZED POSITION COUNT	VARIANCE (15-14)
Full Time Equivalent	1.50



FY15 OPERATING BUDGET HIGHLIGHTS
Department Of Information Technology
Solid Waste Services Revenue Fund

FY12 ACTUAL EXPENDITURES	FY13 ACTUAL EXPENDITURES	FY14 ADOPTED	FY15 EXPENDITURES AND APPROPRIATIONS BUDGET	VARIANCE FY15-FY14
-	\$353	\$56,610	Salaries, Regular \$63,065	\$6,455
-	-	-	Salaries, Perm Part-Time	-
-	-	-	Salaries, Sworn	-
-	\$44,245	\$16,109	Salaries, Extra Help \$0	(\$16,109)
-	-	-	Salaries, Extra Help-Sworn	-
-	-	-	Overtime	-
-	-	-	Pen Cont Fire Pen Fd	-
-	-	-	Pen Cont Police Pen Fd	-
-	\$1,942	-	Pen Cont Gen Emp Pen Fd	-
-	\$2,229	\$2,966	Defined Contribution \$2,705	(\$261)
-	-	-	Workers' Compensation	-
-	\$3,036	\$5,521	Other Personnel Costs \$4,494	(\$1,027)
-	\$51,806	\$81,206	TOTAL PERSONNEL \$70,264	(\$10,943)
			OTHER EXPENSES	
-	\$16,001	-	Purchased / Contracted Services	-
-	\$2,480	-	Supplies \$0	\$0
-	\$450,941	\$706,726	Capital Outlays \$0	(\$706,726)
-	-	-	Interfund / Interdepartmental Charges	-
-	-	-	Other Costs	-
-	-	-	Debt Service	-
-	-	-	Conversion / Summary \$117,538	\$117,538
-	-	-	Other Financing Uses \$360,909	\$360,909
-	\$469,423	\$706,726	TOTAL OTHER EXPENSES \$478,447	(\$228,279)
-	\$521,228	\$787,932	TOTAL PERSONNEL AND OTHER EXPENSES \$548,711	(\$239,221)

FY12 ACTUAL EXPENDITURES	FY13 ACTUAL EXPENDITURES	FY14 ADOPTED	FY15 FUND BUDGET	VARIANCE FY15-FY14
-	\$521,228	\$787,932	Solid Waste Services Revenue Fund \$548,711	(\$239,221)
-	\$521,228	\$787,932	TOTAL EXPENSES \$548,711	(\$239,221)

FY12	FY13	FY14	AUTHORIZED POSITION COUNT	FY15	VARIANCE FY15-FY14
-	0.00	0.60	Full Time Equivalent	0.60	0.00



FY15 OPERATING BUDGET HIGHLIGHTS
Department Of Information Technology
Solid Waste Services Revenue Fund

EXPENDITURES AND APPROPRIATIONS	VARIANCE (15-14)	EXPLANATION
Salaries, Regular	\$6,455	Increase due to increased hiring authority for split funded positions for 311 Call Center.
Salaries, Perm Part-Time	-	
Salaries, Sworn	-	
Salaries, Extra Help	(\$16,109)	Decrease due to 311 Call Center positions becoming full time employees.
Salaries, Extra Help-Sworn	-	
Overtime	-	
Pen Cont Fire Pen Fd	-	
Pen Cont Police Pen Fd	-	
Pen Cont Gen Emp Pen Fd	-	
Defined Contribution	(\$261)	Decrease due to pension rate adjustment.
Workers' Compensation	-	
Other Personnel Costs	(\$1,027)	
TOTAL PERSONNEL	(\$10,943)	
OTHER EXPENSES		
Purchased / Contracted Services	-	
Supplies	\$0	
Capital Outlays	(\$706,726)	Decrease due to budget for the Customer Service 311 project moving to Conversion Summary account.
Interfund / Interdepartmental Charges	-	
Other Costs	-	
Debt Service	-	
Conversion / Summary	\$117,538	Increase due to funding for Customer Service 311 project.
Other Financing Uses	\$360,909	Increase due to funding for Oracle E-Business Suite upgrade and enhancements.
TOTAL OTHER EXPENSES	(\$228,279)	
TOTAL PERSONNEL AND OTHER EXPENSES	(\$239,221)	

FUND	VARIANCE (15-14)
Solid Waste Services Revenue Fund	(\$239,221)
TOTAL EXPENSES	(\$239,221)

AUTHORIZED POSITION COUNT	VARIANCE (15-14)
Full Time Equivalent	0.00



FY15 OPERATING BUDGET HIGHLIGHTS
Department Of Information Technology
Water & Wastewater Revenue Fund

FY12 ACTUAL EXPENDITURES	FY13 ACTUAL EXPENDITURES	FY14 ADOPTED	FY14 EXPENDITURES AND APPROPRIATIONS	FY15 BUDGET	VARIANCE FY15-FY14
\$37,647	\$38,677	\$326,123	Salaries, Regular	\$358,808	\$32,685
-	-	-	Salaries, Perm Part-Time	-	-
-	-	-	Salaries, Sworn	-	-
-	\$147,457	\$62,147	Salaries, Extra Help	\$0	(\$62,147)
-	-	-	Salaries, Extra Help-Sworn	-	-
-	-	-	Overtime	-	-
-	-	-	Pen Cont Fire Pen Fd	-	-
-	-	-	Pen Cont Police Pen Fd	-	-
-	\$7,243	-	Pen Cont Gen Emp Pen Fd	\$11,326	\$11,326
\$2,259	\$9,676	\$17,089	Defined Contribution	\$15,393	(\$1,696)
-	-	-	Workers' Compensation	-	-
\$2,491	\$12,628	\$34,468	Other Personnel Costs	\$32,609	(\$1,859)
\$42,397	\$215,681	\$439,827	TOTAL PERSONNEL	\$418,135	(\$21,692)
			OTHER EXPENSES		
\$1,784,886	\$2,558,492	\$2,239,479	Purchased / Contracted Services	\$2,241,917	\$2,438
-	\$10,563	\$153	Supplies	\$0	(\$153)
-	\$1,506,197	\$2,355,755	Capital Outlays	\$0	(\$2,355,756)
-	-	-	Interfund / Interdepartmental Charges	-	-
-	-	-	Other Costs	-	-
-	-	-	Debt Service	-	-
-	-	-	Conversion / Summary	\$390,690	\$390,690
-	-	-	Other Financing Uses	\$1,127,803	\$1,127,803
\$1,784,886	\$4,075,251	\$4,595,387	TOTAL OTHER EXPENSES	\$3,760,410	(\$834,977)
\$1,827,283	\$4,290,932	\$5,035,214	TOTAL PERSONNEL AND OTHER EXPENSES	\$4,178,545	(\$856,669)

FY12 ACTUAL EXPENDITURES	FY13 ACTUAL EXPENDITURES	FY14 ADOPTED	FY14 FUND	FY15 BUDGET	VARIANCE FY15-FY14
\$1,827,283	\$4,290,932	\$5,035,214	Water & Wastewater Revenue Fund	\$4,178,545	(\$856,669)
\$1,827,283	\$4,290,932	\$5,035,214	TOTAL EXPENSES	\$4,178,545	(\$856,669)

FY12	FY13	FY14	AUTHORIZED POSITION COUNT	FY15	VARIANCE FY15-FY14
0.50	0.50	3.70	Full Time Equivalent	3.95	0.25



FY15 OPERATING BUDGET HIGHLIGHTS
Department Of Information Technology
Water & Wastewater Revenue Fund

EXPENDITURES AND APPROPRIATIONS	VARIANCE (15-14)	EXPLANATION
Salaries, Regular	\$32,685	Increase due to split funded positions for 311 Call Center, GIS, and Public Information Officer.
Salaries, Perm Part-Time	-	
Salaries, Sworn	-	
Salaries, Extra Help	(\$62,147)	Decrease due to 311 Call Center positions becoming full time employees.
Salaries, Extra Help-Sworn	-	
Overtime	-	
Pen Cont Fire Pen Fd	-	
Pen Cont Police Pen Fd	-	
Pen Cont Gen Emp Pen Fd	\$11,326	Increase due to split funded positions for 311 Call Center, GIS, and Public Information Officer.
Defined Contribution	(\$1,696)	Decrease due to pension rate adjustment.
Workers' Compensation	-	
Other Personnel Costs	(\$1,859)	
TOTAL PERSONNEL	(\$21,692)	
OTHER EXPENSES		
Purchased / Contracted Services	\$2,438	Increase due to anticipated telecomm costs.
Supplies	(\$153)	Decrease due to budget for the Customer Service 311 project moving to Conversion Summary account.
Capital Outlays	(\$2,355,756)	Decrease due to budget for the Customer Service 311 project moving to Conversion Summary account.
Interfund / Interdepartmental Charges	-	
Other Costs	-	
Debt Service	-	
Conversion / Summary	\$390,690	Increase due to funding for Customer Service 311 project.
Other Financing Uses	\$1,127,803	Increase due to funding for Oracle E-Business Suite upgrade and enhancements.
TOTAL OTHER EXPENSES	(\$834,977)	
TOTAL PERSONNEL AND OTHER EXPENSES	(\$856,669)	

FUND	VARIANCE (15-14)
Water & Wastewater Revenue Fund	(\$856,669)
TOTAL EXPENSES	(\$856,669)

AUTHORIZED POSITION COUNT	VARIANCE (15-14)
Full Time Equivalent	0.25



LAW

Mission Statement

The Department of Law is a team of professionals committed to providing best-in-class legal representation to the City of Atlanta. Our attorneys combine mastery of the law with an understanding of the unique needs of municipal government. In addition to defending the City in all types of civil litigation, we work proactively to prevent legal challenges by delivering sound advice, legislation and training.

The Department of Law emphasizes the importance of professional growth. Education and development of all staff result in improved skills, increased self-esteem and satisfaction, a productive work environment and excellent customer service.

Core Functions

- Legal Counseling
- Litigation
- Transactions
- Compliance

Summary of Operations

The City Attorney is the chief legal advisor for the City of Atlanta and is the commissioner of the Department of Law. In that role, the City Attorney provides legal counsel to the Mayor and to the Atlanta City Council. The Department of Law is vested with exclusive authority and jurisdiction in all matters of law relating to the executive and legislative branches of city government and every department, office, division, bureau, institution, commission, committee, board and other agency thereof. The Department of Law represents the City of Atlanta in a wide range of commercial transactions; litigates all matters on behalf of the City of Atlanta; defends city officials and employees in civil litigation arising from the performance of their official duties; provides written legal opinions on questions of law connected with the interest of the City of Atlanta to the Mayor, any department head, and president

or member of the Atlanta City Council; attends all meetings of the Atlanta City Council and meetings of the committees of the council as requested; supervises, administers and performs all claims work under O.C.G.A. § 34-9-1, *et seq.*, and performs any other service that is consistent with the usual and customary duties of municipal corporation counsel. It is important to note that the Department of Law does not provide legal advice to members of the public. Its services are limited to the provision of legal advice, counsel, and representation to the Mayor, City Council members, City officials and departments in all civil matters regarding the City of Atlanta, Georgia.

Divisions/Offices Descriptions

The Department is comprised of seven major units:

The Litigation/Labor and Employment Practice Group handles lawsuits in which the City of Atlanta, any of its employees, elected officials or its agents are named as defendants. This Group handles both tort litigation and constitutional claims filed in federal or state court. In addition, this Group provides substantive legal advice with respect to employment matters, pension and workers' compensation, and on behalf of the public safety entities which include Police, Fire, Corrections and Courts. This Group also supervises the Claims Department which manages claims filed against the City of Atlanta and pursues lawful recovery of revenue on behalf of the City of Atlanta.

The Finance Practice Group provides legal counsel to the Mayor, City Council, Department of Planning and Community Development, Office of Planning, Office of Buildings, Office of Code Enforcement, Urban Design Commission, Office of Housing, Department of Finance, Department of Enterprise Assets Management, Department of Information Technology, Department of Procurement and the In-Rem Board. This Group also provides in-house legal counsel and litigation

services on commercial transactions, including bond deals, municipal financing and tax matters.

The Infrastructure Practice Group provides legal representation and advice to the Department of Public Works' Office of Transportation, the License Review Board, Office of Contract Compliance and other boards and authorities. This Group provides legal advice and litigation support on telecommunication and real estate matters. In addition, this Group serves as the legal liaison with the City of Atlanta's three Community Improvement Districts, the Invest Atlanta and the Atlanta Beltline.

The Watershed Management Practice Group serves as Counsel to the City of Atlanta's Department of Watershed Management. The members of this Group represent the City of Atlanta in a wide variety of transactions concerning Watershed, including procurement, transactions, real estate, environmental and litigation matters. Additionally, this Group provides in-house legal counsel on billing and customer service issues and Watershed's construction program.

The Aviation Practice Group serves as Counsel to the City of Atlanta's Hartsfield-Jackson Atlanta International Airport. The members of this Group represent the City of Atlanta in a broad variety of matters, including transactions with airlines, vendors and contractors doing business with or at the Airport. This Group supports the Airport's construction program and is responsible for procurement, real estate, environmental, intellectual property and litigation matters for the Airport.

The Compliance Unit is responsible for proactively evaluating, reviewing and improving compliance standards and processes within the City of Atlanta, with a centralized focus on preventing and reducing liability related to the City of Atlanta's compliance with federal, state and local laws and regulations. This Unit is responsible for conducting thorough and impartial investigations into the affairs of any City of Atlanta department, board, bureau, commission, institution, authority, retirement system or any other instrumentality or agency thereof. These investigations may also include any City official,

employee or any person or organization to the extent that the person or organization had any dealings with the City of Atlanta or any department, board, bureau, commission, institution, authority, retirement system or other instrumentality or agency thereof.

The Administrative Unit is responsible for managing the day-to-day administrative functions of the Department. This Unit's work includes management and oversight of the Department of Law's financial and budget processes, office operations, human resources and technology.

Goals

- Delivering best-in-class legal services by retaining in-house attorneys who provide exemplary legal representation and by recruiting additional attorneys of the same caliber.
- Maximizing the Law Department's effectiveness by offering high-quality training and other career development opportunities to all Department staff.
- Reducing settlements and other litigation payouts by tracking payment trends, allocating costs among departments and recommending remedial actions.
- Working proactively to reduce liability by identifying, preparing and delivering relevant training to City employees and elected officials in areas where risk is identified.
- Facilitating City-wide efforts to provide excellent customer service by identifying legal solutions to public concerns.

FY2014 Major Accomplishments

- *State Court Judge Appointment:* Former Deputy City Attorney, Eric Richardson, was the first attorney from the City of Atlanta Department of Law to be appointed to the State Court bench since 1995. Judge Eric Richardson was appointed by Governor Nathan Deal on August 14, 2013.
- *Mayor's Office of Film:* Authored legislation creating the Mayor's Office of Film and Entertainment. The Office is dedicated to solidifying Atlanta's position as one of the premier locations in the country for production of films, television, commercials, and other motion picture entertainment. It

will serve as an Ambassador to the motion picture industry which brings more than one billion dollars of revenue to the City annually. It will also support Atlanta's residents and businesses so that they can enjoy the benefits of a vibrant entertainment industry while incurring minimal inconvenience. The Office will expand the economic impact of the industry by promoting creation of local education and training opportunities in film production.

- *Right of Way Vending Ordinance*: Drafted Right of Way Vending Ordinance to permit vending on public property. The Ordinance was adopted by City Council in November 2013.
- *Underground Atlanta*: Negotiated several agreements, including the purchase and sales agreement, the assignment of the sublease, maintenance and management agreements. The \$800,000 transaction will allow the City to position the property to be acquired by a third party and redeveloped.
- *New Stadium*: Negotiated multiple agreements to develop and fund a successor facility to the Georgia Dome, including a funding agreement, bond proceeds agreement and memorandum of understanding. The agreements among multiple parties including the Atlanta Falcons, Georgia World Congress Center Authority and Invest Atlanta provide for neighborhood funding and infrastructure improvements. The City of Atlanta is actively defending the Bond validation.
- *Airport Revenue Refunding Bonds*: Series 2014 Airport Revenue Refunding Bonds in the amount of eight hundred forty six million dollars (\$846,000,000). The refinancing, anticipated to close on April 10, 2014, will result in a seventy three million dollar (\$73,000,000) or 8.39% present value savings to the City.
- *Wastewater Revenue Refunding Bonds*: Series 2013 A1, A2 and B Water Revenue Refunding Bonds in the amount of five hundred twenty eight million dollars (\$528,000,000). The closing on September 12, 2013, resulted in a one hundred thirty six million dollar (\$136,000,000) or 41.2% savings for the A Bonds (floating rate bonds) and eight million dollars (\$8,000,000) or 4.26% savings for the B Bonds.
- *Perry Bolton TAD Bond Transaction*: Issued twenty one million dollars (\$21,000,000) in tax allocation bonds for the Perry Bolton TAD. The proceeds were used to reimburse several

projects that had concluded by the time the litigation referenced below was complete.

- *BeltLine and Perry-Bolton TAD Litigation*: Challenged the City's authority to use APS Tax Allocation Districts ("TADs") for redevelopment financing. The case involved an intervention by citizens who objected to the issuance of thirty million dollars (\$30,000,000) in Perry Bolton TAD bonds. The City's Motion for Summary Judgment was granted by the trial court, and the Georgia Supreme Court affirmed the ruling on June 17, 2013. This allowed the City to move forward with closing the Perry Bolton TAD Bonds after almost 10 years of delays.
- *Metropolitan Atlanta Task Force for the Homeless, Inc. v. City of Atlanta*: On October 7, 2013, the United States Supreme Court denied certiorari in the Metropolitan Atlanta Task Force for the Homeless, Inc. v. City of Atlanta case (Case No: 1:09CV2833). The denial of the petition for certiorari ended litigation that began in 2008. The lawsuit alleged multiple federal and state claims against the City regarding the Peachtree and Pine Homeless Shelter and demanded fifteen million dollars (\$15,000,000) in damages. The District Court granted the City's motion for summary judgment dismissing the suit in its entirety.
- *Bennett v. City of Atlanta*: Won an appeal in the case of Bennett v. City of Atlanta, in which the jury found there was cheating on the Atlanta Fire Rescue Department's lieutenant promotional examination in 2010. The Court of Appeals ruled that the trial court excluded key evidence showing that cheating did not occur and ordered a new trial.
- *Martin, et al. v. City of Atlanta and Chief Rubin*: Successfully defended a race discrimination case brought by twenty-eight firefighters, who claimed that they were passed over for appointments to Battalion and Section Chief positions, against the City of Atlanta and former Chief Dennis Rubin. In doing so, a federal district court judge and jury rejected the plaintiffs' contention that the City had a policy of "racial balancing" that took precedence over qualifications.
- *Echols v. City of Atlanta*: A former Council staff member filed a lawsuit in federal court against the City alleging that she and other Council staffers were not paid overtime wages in violation of the Fair Labor Standards Act (FLSA). The Court granted the City's motion for summary judgment finding that neither

- the council staff member nor any other council staffers were entitled to overtime.
- *Smith v. City of Atlanta*: Plaintiff alleged that the City failed to properly maintain a water meter resulting in her injury. Specifically, the Plaintiff contended that she fell because the water meter cover was either broken or did not fit the meter. Plaintiff claimed that she had to have a full knee replacement because of the fall. Plaintiff demanded \$650,000. The City moved for summary judgment contending that it had neither actual nor constructive notice of the defect. The Court granted the City's motion for summary judgment.
 - *Mowens v. City of Atlanta*: A former Corrections Sergeant claimed that he was a victim of race discrimination and retaliation when he was moved from a maintenance assignment to security and that he was blocked by Corrections from receiving promotions to positions in the Office of Enterprise Management. The City filed a motion for summary judgment, and the Court granted the City's motion, concluding that Mowens had failed to present sufficient evidence of either race discrimination or retaliation.
 - *Gresham v. City of Atlanta*: An APD officer was subject to OPS investigation and discipline for a posting on her Facebook page that violated Departmental work rules. Plaintiff alleged that the OPS investigation violated her First Amendment free speech rights and as a result of the investigation, she was denied promotional opportunities. The City won the case at the District Court level, and Gresham appealed. This decision was affirmed by the Eleventh US Circuit Court of Appeals and reinforces the Department's right to discipline officers who fail to follow the chain of command.
 - *Barnett v. City of Atlanta*: Plaintiffs demanded over three million dollars (\$3,000,000) for the alleged wrongful death of their young son. The child died after suffering catastrophic injuries incurred during horseplay while unsupervised at school. Plaintiffs alleged negligence and gross negligence against the City and its employees in their emergency response. The City defendants filed a motion for summary judgment. In lieu of responding, Plaintiffs dismissed their complaint against the City defendants. The Court approved the dismissal.
 - *Dennis v. City of Atlanta*: Won an appeal in which the plaintiff was seeking to recover in nuisance for flood damage after previously bringing and settling a similar lawsuit against the City for \$220,922. The new lawsuit was dismissed, and the Court of Appeals affirmed the dismissal because the settlement release the City required the plaintiff to sign in the previous lawsuit barred the plaintiff from bringing any further claim.
 - *Water/Sewer Recovery*: Aggressively pursued the recovery of unpaid water/sewer bills resulting in the collection of \$638,000 in the first nine months of FY14.
 - *Verge Court v. City of Atlanta*: This is a multi-family development that disputed their bill. We were able to settle (and received a check) in an amount of \$65,000 for a \$92,000 bill-about \$.70 on the dollar after showing that our charges were valid.
 - *TTP Fund v. City of Atlanta*: Plaintiff, TTP Fund, LLP ("TTP"), a venture capital fund, sought a refund request for occupational taxes paid to the City in the amount of \$347,782.15. In an administrative hearing, the City demonstrated that TTP was a registered for-profit Georgia entity producing millions in revenues. Plaintiff's refund request was denied.
 - *ATL SkyTrain/College Park Agreement*: Negotiated agreement with College Park for the installation of an automated people counter system on the ATL SkyTrain, which transports people from the airport to the Gateway Conference Center in College Park and to the Rental Car Center. College Park will pay a portion of the costs of the new automated system. The new automated system will allow for a more accurate accounting of passengers on the train and the associated cost recovery from College Park under the existing Intergovernmental Agreement.
 - *Anheuser Busch Trademark Opposition*: Successfully opposed the attempted registration of the "ATL" trademark by Anheuser Busch as part of the company's attempted national effort to brand beers with the airport codes of major U.S. cities.
 - *Department of Aviation Employee Training*: Provided training to 45 Department of Aviation employees on concessions leases as part of an Essentials of Managing an Airport training program.

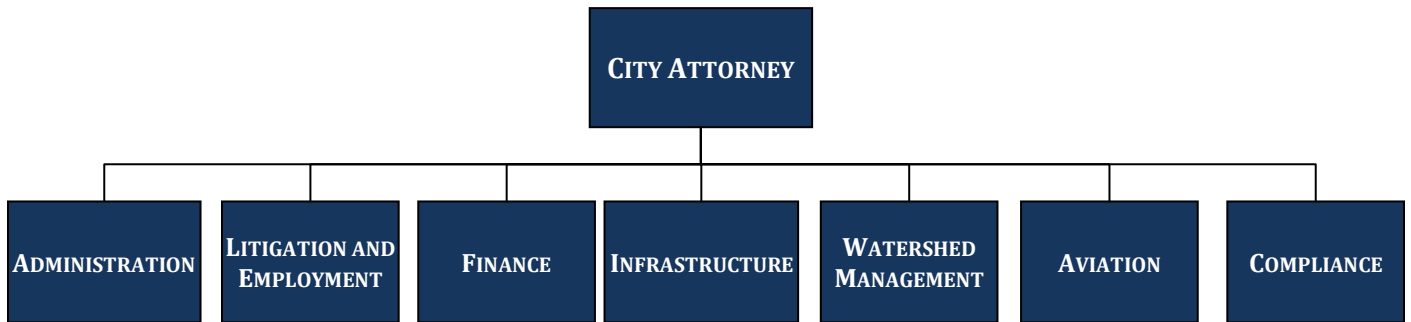
FY2015 Proposed Program Highlights

The Department of Law will improve its department's efficiency and effectiveness, and the efficiency and effectiveness of City government at large, through the implementation of its initiatives as follows:

- Allocating certain legal costs across Departments
- Shifting certain City functions to and from the Department of Law
- Refining and revising the City of Atlanta Charter
- Engaging in proactive revenue recovery

ORGANIZATIONAL CHART

Law



PERFORMANCE METRICS

Law

PERFORMANCE MEASURE	FY2012 ACTUAL	FY 2013 ACTUAL	FY2014 TARGET	FY 2015 TARGET
<i>Fiscal Stability</i>				
Resolved litigation settlements and judgments	206	216	N/A	N/A
Total amount of claim settlements	\$1,651,898	\$1,016,945	N/A	N/A
Number of claims settled	302	378	N/A	N/A
Pending claims	1014	1059	N/A	N/A
Pending lawsuits	619	757	N/A	N/A



FY15 OPERATING BUDGET HIGHLIGHTS

Department Of Law

FY12 ACTUAL EXPENDITURES	FY13 ACTUAL EXPENDITURES	FY14 ADOPTED		FY15 BUDGET	VARIANCE FY15-FY14
			EXPENDITURES AND APPROPRIATIONS		
\$4,780,005	\$5,784,400	\$6,488,466	Salaries, Regular	\$6,531,998	\$43,532
-	-	-	Salaries, Perm Part-Time	-	
-	-	-	Salaries, Sworn	-	
\$96,340	\$34,493	\$537	Salaries, Extra Help	\$537	\$0
-	-	-	Salaries, Extra Help-Sworn	-	
\$319	\$245	\$19,715	Overtime	\$19,715	\$0
-	-	-	Pen Cont Fire Pen Fd	-	
-	-	-	Pen Cont Police Pen Fd	-	
\$418,072	\$524,089	\$530,536	Pen Cont Gen Emp Pen Fd	\$743,115	\$212,579
\$194,643	\$250,331	\$251,295	Defined Contribution	\$219,946	(\$31,349)
-	\$41	\$334	Workers' Compensation	\$278	(\$56)
\$572,352	\$580,012	\$735,197	Other Personnel Costs	\$728,488	(\$6,710)
\$6,061,732	\$7,173,611	\$8,026,081	TOTAL PERSONNEL	\$8,244,077	\$217,997
			OTHER EXPENSES		
\$6,860,949	\$7,029,806	\$10,862,078	Purchased / Contracted Services	\$9,850,143	(\$1,011,935)
\$67,891	\$64,601	\$62,468	Supplies	\$62,467	\$0
\$8,195	-	-	Capital Outlays	-	
-	-	-	Interfund / Interdepartmental Charges	-	
\$35,183	\$19,083	\$9,560	Other Costs	\$9,560	\$0
-	-	-	Debt Service	-	
-	-	-	Conversion / Summary	-	
-	-	-	Other Financing Uses	-	
\$6,972,219	\$7,113,490	\$10,934,105	TOTAL OTHER EXPENSES	\$9,922,171	(\$1,011,935)
\$13,033,951	\$14,287,100	\$18,960,186	TOTAL PERSONNEL AND OTHER EXPENSES	\$18,166,248	(\$793,938)

FY12 ACTUAL EXPENDITURES	FY13 ACTUAL EXPENDITURES	FY14 ADOPTED		FY15 BUDGET	VARIANCE FY15-FY14
			FUND		
\$4,178,458	\$3,650,526	\$5,915,178	Airport Revenue Fund	\$5,016,781	(\$898,397)
\$4,846,679	\$5,736,879	\$5,761,038	General Fund	\$6,275,121	\$514,082
\$4,008,814	\$4,899,695	\$7,283,970	Water & Wastewater Revenue Fund	\$6,874,347	(\$409,623)
\$13,033,951	\$14,287,100	\$18,960,186	TOTAL EXPENSES	\$18,166,248	(\$793,938)

FY12	FY13	FY14	AUTHORIZED POSITION COUNT	FY15	VARIANCE FY15-FY14
75.00	81.00	83.00	Full Time Equivalent	83.00	0.00



FY15 OPERATING BUDGET HIGHLIGHTS
Department Of Law
Airport Revenue Fund

FY12 ACTUAL EXPENDITURES	FY13 ACTUAL EXPENDITURES	FY14 ADOPTED	FY15 EXPENDITURES AND APPROPRIATIONS BUDGET	VARIANCE FY15-FY14
\$892,476	\$1,156,275	\$1,429,674	Salaries, Regular	\$22,807
-	-	-	Salaries, Perm Part-Time	-
-	-	-	Salaries, Sworn	-
\$10,524	\$30,190	-	Salaries, Extra Help	\$0
-	-	-	Salaries, Extra Help-Sworn	-
\$96	\$54	-	Overtime	-
-	-	-	Pen Cont Fire Pen Fd	-
-	-	-	Pen Cont Police Pen Fd	-
\$76,705	\$114,621	\$89,799	Pen Cont Gen Emp Pen Fd	\$105,454
\$36,075	\$47,093	\$58,774	Defined Contribution	(\$8,074)
-	-	-	Workers' Compensation	-
\$152,150	\$132,488	\$147,607	Other Personnel Costs	\$12,666
\$1,168,026	\$1,480,721	\$1,725,854	TOTAL PERSONNEL	\$132,852
			OTHER EXPENSES	
\$2,959,288	\$2,149,207	\$4,167,258	Purchased / Contracted Services	(\$1,031,249)
\$18,781	\$14,361	\$19,566	Supplies	\$0
-	-	-	Capital Outlays	-
-	-	-	Interfund / Interdepartmental Charges	-
\$32,363	\$6,237	\$2,500	Other Costs	\$0
-	-	-	Debt Service	-
-	-	-	Conversion / Summary	-
-	-	-	Other Financing Uses	-
\$3,010,431	\$2,169,805	\$4,189,324	TOTAL OTHER EXPENSES	(\$1,031,249)
\$4,178,458	\$3,650,526	\$5,915,178	TOTAL PERSONNEL AND OTHER EXPENSES	(\$898,397)

FY12 ACTUAL EXPENDITURES	FY13 ACTUAL EXPENDITURES	FY14 ADOPTED	FY15 FUND BUDGET	VARIANCE FY15-FY14
\$4,178,458	\$3,650,526	\$5,915,178	Airport Revenue Fund	(\$898,397)
\$4,178,458	\$3,650,526	\$5,915,178	TOTAL EXPENSES	(\$898,397)

FY12	FY13	FY14	AUTHORIZED POSITION COUNT	FY15	VARIANCE FY15-FY14
14.50	16.82	17.22	Full Time Equivalent	17.63	0.41



FY15 OPERATING BUDGET HIGHLIGHTS
Department Of Law
Airport Revenue Fund

EXPENDITURES AND APPROPRIATIONS	VARIANCE (15-14)	EXPLANATION
Salaries, Regular	\$22,807	Increase due to the allocation of four current positions.
Salaries, Perm Part-Time	-	
Salaries, Sworn	-	
Salaries, Extra Help	\$0	
Salaries, Extra Help-Sworn	-	
Overtime	-	
Pen Cont Fire Pen Fd	-	
Pen Cont Police Pen Fd	-	
Pen Cont Gen Emp Pen Fd	\$105,454	Increase due to pension rate adjustment.
Defined Contribution	(\$8,074)	Decrease due to pension rate adjustment.
Workers' Compensation	-	
Other Personnel Costs	\$12,666	
TOTAL PERSONNEL	\$132,852	
OTHER EXPENSES		
Purchased / Contracted Services	(\$1,031,249)	Decrease due to downward trend of outside counsel expenses from prior year.
Supplies	\$0	
Capital Outlays	-	
Interfund / Interdepartmental Charges	-	
Other Costs	\$0	
Debt Service	-	
Conversion / Summary	-	
Other Financing Uses	-	
TOTAL OTHER EXPENSES	(\$1,031,249)	
TOTAL PERSONNEL AND OTHER EXPENSES	(\$898,397)	

FUND	VARIANCE (15-14)
Airport Revenue Fund	(\$898,397)
TOTAL EXPENSES	(\$898,397)

AUTHORIZED POSITION COUNT	VARIANCE (15-14)
Full Time Equivalent	0.41



FY15 OPERATING BUDGET HIGHLIGHTS
Department Of Law
General Fund

FY12 ACTUAL	FY13 ACTUAL	FY14		FY15	VARIANCE
EXPENDITURES	EXPENDITURES	ADOPTED	EXPENDITURES AND APPROPRIATIONS	BUDGET	FY15-FY14
\$2,847,616	\$3,386,902	\$3,583,974	Salaries, Regular	\$3,577,166	(\$6,808)
-	-	-	Salaries, Perm Part-Time	-	-
-	-	-	Salaries, Sworn	-	-
\$75,347	\$2,604	\$537	Salaries, Extra Help	\$537	\$0
-	-	-	Salaries, Extra Help-Sworn	-	-
\$148	\$114	\$19,715	Overtime	\$19,715	\$0
-	-	-	Pen Cont Fire Pen Fd	-	-
-	-	-	Pen Cont Police Pen Fd	-	-
\$255,550	\$285,729	\$326,153	Pen Cont Gen Emp Pen Fd	\$351,568	\$25,415
\$116,038	\$147,864	\$135,930	Defined Contribution	\$119,573	(\$16,357)
-	\$41	\$334	Workers' Compensation	\$278	(\$56)
\$285,293	\$308,113	\$408,214	Other Personnel Costs	\$382,840	(\$25,374)
\$3,579,992	\$4,131,367	\$4,474,858	TOTAL PERSONNEL	\$4,451,677	(\$23,180)
			OTHER EXPENSES		
\$1,219,884	\$1,566,106	\$1,258,269	Purchased / Contracted Services	\$1,795,532	\$537,263
\$36,807	\$32,560	\$23,352	Supplies	\$23,352	\$0
\$8,195	-	-	Capital Outlays	-	-
-	-	-	Interfund / Interdepartmental Charges	-	-
\$1,801	\$6,846	\$4,560	Other Costs	\$4,560	\$0
-	-	-	Debt Service	-	-
-	-	-	Conversion / Summary	-	-
-	-	-	Other Financing Uses	-	-
\$1,266,687	\$1,605,512	\$1,286,181	TOTAL OTHER EXPENSES	\$1,823,443	\$537,263
\$4,846,679	\$5,736,879	\$5,761,038	TOTAL PERSONNEL AND OTHER EXPENSES	\$6,275,121	\$514,082

FY12 ACTUAL	FY13 ACTUAL	FY14		FY15	VARIANCE
EXPENDITURES	EXPENDITURES	ADOPTED	FUND	BUDGET	FY15-FY14
\$4,846,679	\$5,736,879	\$5,761,038	General Fund	\$6,275,121	\$514,082
\$4,846,679	\$5,736,879	\$5,761,038	TOTAL EXPENSES	\$6,275,121	\$514,082

FY12	FY13	FY14	AUTHORIZED POSITION COUNT	FY15	VARIANCE
					FY15-FY14
44.00	45.36	45.56	Full Time Equivalent	44.74	(0.82)



FY15 OPERATING BUDGET HIGHLIGHTS
Department Of Law
General Fund

EXPENDITURES AND APPROPRIATIONS	VARIANCE (15-14)	EXPLANATION
Salaries, Regular	(\$6,808)	Decrease due to the allocation of four current positions and personnel salary adjustments.
Salaries, Perm Part-Time	-	
Salaries, Sworn	-	
Salaries, Extra Help	\$0	
Salaries, Extra Help-Sworn	-	
Overtime	\$0	
Pen Cont Fire Pen Fd	-	
Pen Cont Police Pen Fd	-	
Pen Cont Gen Emp Pen Fd	\$25,415	Increase due to pension rate adjustment.
Defined Contribution	(\$16,357)	Decrease due to pension rate adjustment.
Workers' Compensation	(\$56)	Decrease due to workers compensation cost anticipated less than prior year.
Other Personnel Costs	(\$25,374)	
TOTAL PERSONNEL	(\$23,180)	
OTHER EXPENSES		
Purchased / Contracted Services	\$537,262	Increase due to anticipated outside counsel expenses related to pension lawsuits.
Supplies	\$0	
Capital Outlays	-	
Interfund / Interdepartmental Charges	-	
Other Costs	\$0	
Debt Service	-	
Conversion / Summary	-	
Other Financing Uses	-	
TOTAL OTHER EXPENSES	\$537,263	
TOTAL PERSONNEL AND OTHER EXPENSES	\$514,082	

FUND	VARIANCE (15-14)
General Fund	\$514,082
TOTAL EXPENSES	\$514,082

AUTHORIZED POSITION COUNT	VARIANCE (15-14)
Full Time Equivalent	(0.82)



FY15 OPERATING BUDGET HIGHLIGHTS
Department Of Law
Water & Wastewater Revenue Fund

FY12 ACTUAL EXPENDITURES	FY13 ACTUAL EXPENDITURES	FY14 ADOPTED	FY15 EXPENDITURES AND APPROPRIATIONS BUDGET	VARIANCE FY15-FY14
\$1,039,913	\$1,241,222	\$1,474,818	Salaries, Regular \$1,502,351	\$27,533
-	-	-	Salaries, Perm Part-Time -	-
-	-	-	Salaries, Sworn -	-
\$10,469	\$1,699	\$0	Salaries, Extra Help \$0	\$0
-	-	-	Salaries, Extra Help-Sworn -	-
\$75	\$77	-	Overtime -	-
-	-	-	Pen Cont Fire Pen Fd -	-
-	-	-	Pen Cont Police Pen Fd -	-
\$85,817	\$123,739	\$114,584	Pen Cont Gen Emp Pen Fd \$196,294	\$81,710
\$42,530	\$55,375	\$56,591	Defined Contribution \$49,673	(\$6,918)
-	-	-	Workers' Compensation -	-
\$134,909	\$139,411	\$179,376	Other Personnel Costs \$185,375	\$5,999
\$1,313,714	\$1,561,523	\$1,825,369	TOTAL PERSONNEL \$1,933,694	\$108,325
			OTHER EXPENSES	
\$2,681,778	\$3,314,493	\$5,436,550	Purchased / Contracted Services \$4,918,602	(\$517,948)
\$12,303	\$17,680	\$19,550	Supplies \$19,550	\$0
-	-	-	Capital Outlays -	-
-	-	-	Interfund / Interdepartmental Charges -	-
\$1,020	\$6,000	\$2,500	Other Costs \$2,500	\$0
-	-	-	Debt Service -	-
-	-	-	Conversion / Summary -	-
-	-	-	Other Financing Uses -	-
\$2,695,101	\$3,338,172	\$5,458,601	TOTAL OTHER EXPENSES \$4,940,653	(\$517,948)
\$4,008,814	\$4,899,695	\$7,283,970	TOTAL PERSONNEL AND OTHER EXPENSES \$6,874,347	(\$409,623)

FY12 ACTUAL EXPENDITURES	FY13 ACTUAL EXPENDITURES	FY14 ADOPTED	FY15 FUND BUDGET	VARIANCE FY15-FY14
\$4,008,814	\$4,899,695	\$7,283,970	Water & Wastewater Revenue Fund \$6,874,347	(\$409,623)
\$4,008,814	\$4,899,695	\$7,283,970	TOTAL EXPENSES \$6,874,347	(\$409,623)

FY12	FY13	FY14	AUTHORIZED POSITION COUNT	FY15	VARIANCE FY15-FY14
16.50	18.82	20.22	Full Time Equivalent	20.63	0.41



FY15 OPERATING BUDGET HIGHLIGHTS
Department Of Law
Water & Wastewater Revenue Fund

EXPENDITURES AND APPROPRIATIONS	VARIANCE (15-14)	EXPLANATION
Salaries, Regular	\$27,533	Increase due to the allocation of four current positions.
Salaries, Perm Part-Time	-	
Salaries, Sworn	-	
Salaries, Extra Help	\$0	
Salaries, Extra Help-Sworn	-	
Overtime	-	
Pen Cont Fire Pen Fd	-	
Pen Cont Police Pen Fd	-	
Pen Cont Gen Emp Pen Fd	\$81,710	Increase due to pension rate adjustment.
Defined Contribution	(\$6,918)	Decrease due to pension rate adjustment.
Workers' Compensation	-	
Other Personnel Costs	\$5,999	
TOTAL PERSONNEL	\$108,325	
OTHER EXPENSES		
Purchased / Contracted Services	(\$517,948)	Decrease due to outside counsel expenses anticipated less than prior year.
Supplies	\$0	
Capital Outlays	-	
Interfund / Interdepartmental Charges	-	
Other Costs	\$0	
Debt Service	-	
Conversion / Summary	-	
Other Financing Uses	-	
TOTAL OTHER EXPENSES	(\$517,948)	
TOTAL PERSONNEL AND OTHER EXPENSES	(\$409,623)	

FUND	VARIANCE (15-14)
Water & Wastewater Revenue Fund	(\$409,623)
TOTAL EXPENSES	(\$409,623)

AUTHORIZED POSITION COUNT	VARIANCE (15-14)
Full Time Equivalent	0.41



CORRECTIONS

Mission Statement

The City of Atlanta Department of Corrections mission is to provide a safe and secure correctional environment; enhance public safety through partnerships with the community and law enforcement.

Vision Statement

The City of Atlanta Department of Corrections vision is to protect the public while striving for excellence through exemplary customer service and promoting community involvement.

Core Values

- To perform duties in a fair, honest and respectful manner.
- To embrace service thereby ensuring all members contribute to the organizational success.
- To ensure all communications are consistent and factual and are disseminated within all levels of the organization as well as to all stakeholders.
- To maintain teamwork through cooperation and commitment of all employees, enhancing accountability as we work toward our shared goals.

Summary of Operations

The Department's mission is carried out by professional and dedicated employees whose responsibilities include transporting and managing offenders, counseling and providing medical care for hundreds of detainees processed into the facility from all law enforcement agencies in the Atlanta metropolitan area, Municipal Court and Grady Detention. In an effort to increase youth awareness about the importance of making quality life decisions, staff provides tours of the facility to at-risk youth.

Divisions/Offices Descriptions

Office of the Chief is responsible for the overall operation and direction of the Atlanta City Detention Center. This office also ensures that the plan's objectives are proactive and consistent with the City of Atlanta's mission, vision and values. This division handles the agency Accreditation, internal investigations, inspections, information technology, media/community relations and FORAtlanta.

Detention Services Division is responsible for the security and care of both persons arrested for crimes in the City and awaiting pretrial court proceedings or trial, and those persons convicted of ordinance and misdemeanor offenses and sentenced to serve time. The office manages the custody of prisoners during proceedings in the respective courts and during visits or stays in health facilities. The Office of Detention Facilities is also responsible for boarding federal and state inmates awaiting pretrial court proceedings, trial or sentencing in other jurisdictions.

Administration Services Division is responsible for administrative and support services for the department as a whole, including procurement, institutional food services, stores management, record management, budget and accounting, payroll, personal records and inmate accounts.

Goals and Objectives

- Ensure the facility environment is safe, secure, humane and efficiently managed.
- Create community focused partnerships.
- Improve our partnerships with the public safety community.
- Promote a motivating working environment
- Reinforce the performance management and evaluation system.
- Increase the effectiveness and efficiency of the department's financial and operational management.
- Enhance delivery of timely and responsive customer service.

FY2014 Accomplishments

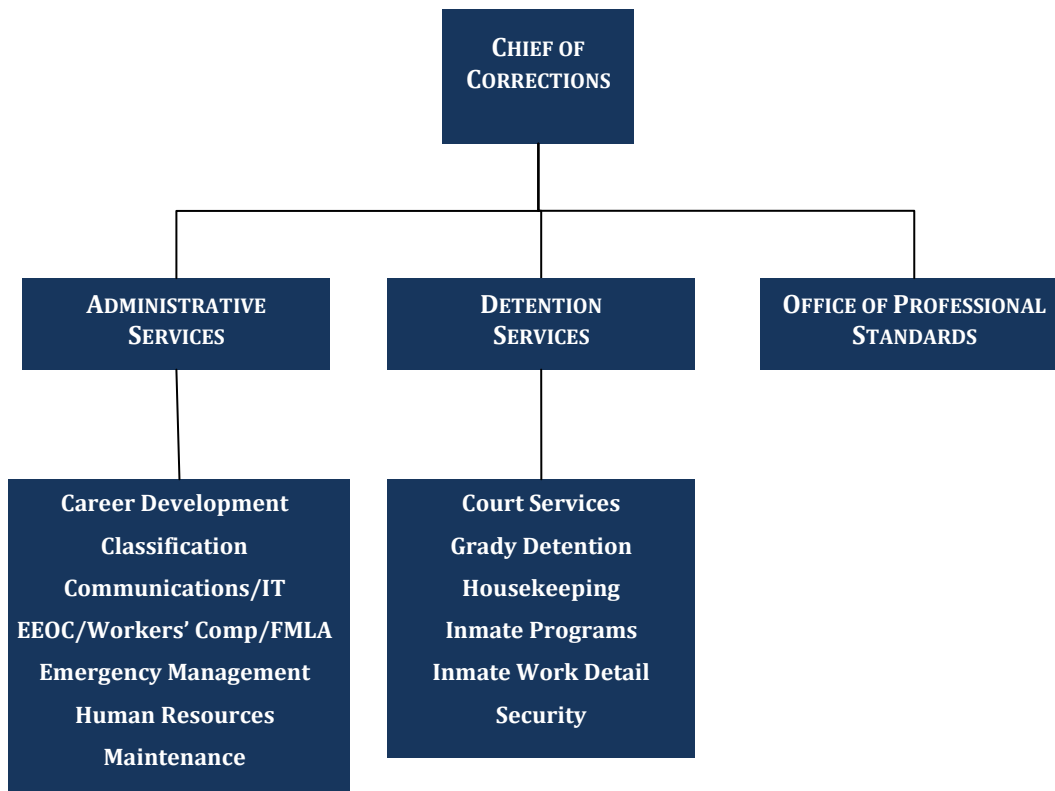
- Accredited by American Correctional Association (ACA), with a score of 100%.
- Awarded Grant from U.S. Department of Justice, Office of Justice Programs for the Justice and Mental Health Collaboration Program.
- Inmate Work Detail in partnered with the Mayor's Office, Community Court and the Atlanta Police Department's H.O.P.E. and C.O.P.'s units and The Clayton County Transitional Center is ensuring that Atlanta remains clean, safe and beautiful.
- Volunteered at elementary schools where employees work with students to emphasize the importance of reading through the "Real Mean Read" and "Everybody Wins" mentor-styled reading programs.
- Adopted Bethune Elementary, partnering with them on various projects including recycling and water conservation through the rain barrel project, as well as a much needed anti-bullying program referred to as the MALE (Mentor and Life Education) Coach Program.
- Implemented Junior Corrections Officer Program implemented to give at risk students in the Atlanta Public School System the opportunity to learn the Criminal Justice System by exploring the three branches of public safety.
- Youth Development/ Operation Re-direct provided jail tours for youth (13 and older).
- Teamed with existing APS pathways in education to include (Public Policy, Mayor's youth programs, and mentorships, etc.).
- Deployed the special response team, known as the VIPER team, has allowed Corrections to be instrumental in special operations such as Occupy Atlanta and assisting Fulton County with facility searches.
- Assisted in the establishment and criteria setting for the Moses Ector Law Enforcement Leadership Academy at Atlanta Metropolitan State College.
- Increased departmental presence by receiving feedback from involvement with NPU meetings, Council Town Hall Meetings and participation in National Night Out.
- Implementation of the PowerDMS system to aid future updating of policies and procedures, including verification of policies through testing and ensuring compliance of regulatory and accreditation standards.

FY2015 Proposed Program Highlights

- Integrate all law enforcement city software programs to enhance and help create positive identification for all those that come in contact with the City of Atlanta Jail, Court, APD.
- Expand the inmate detail to include aiding Code Enforcement and other agencies in clearing and boarding up of dilapidated properties, thus aiding in deterring criminal activity and vagrants.
- Implement Electronic Medical Records to electronically manage patient information
- Replace fleet vehicles that are out of life cycle, including passenger bus, inmate transport vehicles, etc.
- Implement \$20 per charge bond processing fee (amend current State Law) possible revenue.
- Implement \$10-\$50 booking fee (Create State Law) Possible revenue.
- Develop of departmental website to improve the customer service experience for residents and visitors to the city, allowing online access to information regarding detainees.
- Partner with Elementary Impact, a division of Zero Waste Zone, as the first jail to participate in ZWZ.
- Identify, research and apply alternate funding sources and assistance.

ORGANIZATIONAL CHART

Corrections



PERFORMANCE METRICS

Corrections

PERFORMANCE MEASURE	FY2011 ACTUAL	FY2012 ACTUAL	FY 2013 TARGET	FY 2014 TARGET
<i>Public Safety</i>				
Total Number of bookings in the Jail	34,975	36,320	36,000	36,000
Average Daily Population of the Jail	505	488	600	600





FY15 OPERATING BUDGET HIGHLIGHTS
Department Of Corrections
General Fund

FY12 ACTUAL	FY13 ACTUAL	FY14		FY15	VARIANCE
EXPENDITURES	EXPENDITURES	ADOPTED	EXPENDITURES AND APPROPRIATIONS	BUDGET	FY15-FY14
\$2,013,306	\$2,056,823	\$2,288,317	Salaries, Regular	\$2,433,652	\$145,335
-	-	-	Salaries, Perm Part-Time	-	-
\$9,559,270	\$9,129,932	\$10,063,301	Salaries, Sworn	\$11,211,577	\$1,148,276
\$67,052	\$46,018	\$13,499	Salaries, Extra Help	\$49,906	\$36,407
-	\$56,536	\$19,177	Salaries, Extra Help-Sworn	\$20,512	\$1,335
\$747,002	\$784,746	\$641,159	Overtime	\$1,078,531	\$437,373
-	-	-	Pen Cont Fire Pen Fd	-	-
\$6,863	-	\$14,904	Pen Cont Police Pen Fd	\$11,925	(\$2,979)
\$2,809,100	\$3,037,917	\$3,327,339	Pen Cont Gen Emp Pen Fd	\$3,323,519	(\$3,820)
\$70,799	\$91,254	\$122,984	Defined Contribution	\$209,761	\$86,777
\$604,697	\$389,976	\$429,150	Workers' Compensation	\$379,741	(\$49,408)
\$2,092,060	\$2,061,601	\$2,264,292	Other Personnel Costs	\$2,564,461	\$300,168
\$17,970,149	\$17,654,803	\$19,184,120	TOTAL PERSONNEL	\$21,283,585	\$2,099,465
			OTHER EXPENSES		
\$1,580,846	\$483,220	\$438,442	Purchased / Contracted Services	\$1,633,322	\$1,194,880
\$7,883,818	\$7,126,125	\$8,838,201	Supplies	\$8,019,101	(\$819,100)
-	-	-	Capital Outlays	-	-
\$60,560	\$46,503	\$60,560	Interfund / Interdepartmental Charges	\$47,171	(\$13,389)
-	-	-	Other Costs	-	-
-	-	-	Debt Service	-	-
-	-	-	Conversion / Summary	-	-
-	-	-	Other Financing Uses	\$47,186	\$47,186
\$9,525,224	\$7,655,848	\$9,337,203	TOTAL OTHER EXPENSES	\$9,746,780	\$409,576
\$27,495,373	\$25,310,650	\$28,521,324	TOTAL PERSONNEL AND OTHER EXPENSES	\$31,030,365	\$2,509,041

FY12 ACTUAL	FY13 ACTUAL	FY14		FY15	VARIANCE
EXPENDITURES	EXPENDITURES	ADOPTED	FUND	BUDGET	FY15-FY14
\$27,495,373	\$25,310,650	\$28,521,324	General Fund	\$31,030,365	\$2,509,041
\$27,495,373	\$25,310,650	\$28,521,324	TOTAL EXPENSES	\$31,030,365	\$2,509,041

FY12	FY13	FY14	AUTHORIZED POSITION COUNT	FY15	VARIANCE
					FY15-FY14
309.00	313.00	310.00	Full Time Equivalent	326.00	16.00



FY15 OPERATING BUDGET HIGHLIGHTS
Department Of Corrections
General Fund

EXPENDITURES AND APPROPRIATIONS	VARIANCE (15-14)	EXPLANATION
Salaries, Regular	\$145,335	Increase due mainly to Public Information Officer position and additional funding for personnel/staff.
Salaries, Perm Part-Time	-	
Salaries, Sworn	\$1,148,276	Increase due to positions that were funded due to an increase of U.S. Marshal.
Salaries, Extra Help	\$36,407	Increase due to extra help positions required for the medical unit.
Salaries, Extra Help-Sworn	\$1,335	Increase due to incorrect charges for Corrections Captain position.
Overtime	\$437,373	Increase in overtime is due to an increase in inmate population.
Pen Cont Fire Pen Fd	-	
Pen Cont Police Pen Fd	(\$2,979)	Decrease due to reallocation to correct department.
Pen Cont Gen Emp Pen Fd	(\$3,820)	Decrease due to pension rate adjustment.
Defined Contribution	\$86,777	Increase due to pension rate adjustment.
Workers' Compensation	(\$49,408)	Decrease due to workers' compensation less than anticipated from previous year.
Other Personnel Costs	\$300,168	
TOTAL PERSONNEL	\$2,099,465	
OTHER EXPENSES		
Purchased / Contracted Services	\$1,194,880	Increase due to inmate food service contract moved from the Trust Fund to the General Fund.
Supplies	(\$819,100)	Decrease is due to water and sewer charges less than anticipated from previous year.
Capital Outlays	-	
Interfund / Interdepartmental Charges	(\$13,389)	Decrease to motor and fuel cost for repair and maintenance is due to newer cars.
Other Costs	-	
Debt Service	-	
Conversion / Summary	-	
Other Financing Uses	\$47,186	Increase is due to GMA Lease payments.
TOTAL OTHER EXPENSES	\$409,576	
TOTAL PERSONNEL AND OTHER EXPENSES	\$2,509,041	

FUND	VARIANCE (15-14)
General Fund	\$2,509,041
TOTAL EXPENSES	\$2,509,041

AUTHORIZED POSITION COUNT	VARIANCE (15-14)
Full Time Equivalent	16.00

DEPARTMENT OF FINANCE

Mission Statement

The mission of the Department of Finance's mission is to provide leading practice financial management services and leadership to achieve City of Atlanta goals and objectives.

The Department of Finance serves as a strategic business partner to:

- Promote actions to achieve the City's priorities.
- Provide excellent service to internal and external customers.
- Establish and maintain sound fiscal policies.
- Deliver a clear and accurate picture of the City's current and future financial position.
- Improve the effectiveness, efficiency, and integration of the City's business processes.
- Proactively report on, analyze, and recommend actions for improvement.

Core Functions

- Budget Preparation and Administration
- Financial Reporting and Grant Compliance
- Debt and Investment Administration
- Revenue Collection and Administration
- Financial and Risk Analysis
- Financial and Technology Process Efficiency

Summary of Operations

The Department of Finance manages and accounts for the City's financial resources. This department prepares and monitors the annual budget, invests city funds to protect assets, maintains fiscal liquidity and maximizes income in compliance with all governing financial and accounting laws.

In addition, the Department of Finance provides legislative support to the Finance/Executive Committee of the Mayor's Office, City Council, and Departments.

Divisions/Offices Descriptions

The Office of Administrative Services manages functions associated with responses to open records requests, human resource administration,

staff recruitment and training, background investigations, conducts internal staff investigations, procurement, organization design, space management, and it includes the Office of Records Management which manages the physical maintenance of records for City Departments being transferred to and from an outsourced contractor.

The Office of Budget & Fiscal Policy provides City government centralized budget and financial analysis. The Office provides independent analysis and evaluation of resource allocation issues, operational issues, and produces financial and operational data for both internal and external use. The Office also provides financial planning and analysis, economic analysis, enterprise fund budgeting, and fund balance forecasting.

The Office of the Controller functions and duties include but are not limited to: financial statement reporting, coordination of external audits, coordination of Department of Finance responses to compliance issues and development of financial policy and procedures; and the Office of Accounts Payable and Payroll.

The Office of Treasury Services functions and duties include overseeing major functions of the City's financial position with primary responsibilities for the management of the City's debt, cash and investment functions to include debt issuances, continuing disclosure, long-term financial planning, analysis and management of existing debt, cash flow forecasting, liaising with financial advisors, bond rating agencies and investors, and maintaining banking relations. The responsibilities of this office also include performing evaluations on the City's financial position and the development of recommendations to improve the City's finances.

The Office of Grant Services manages funds allocated to the City of Atlanta from the U.S. Department of Housing and Urban Development

(HUD). These funds are Community Development Block Grants (CDBG), Emergency Shelter Grants (ESG), Home Investment Partnership Program (HOME) and Housing Opportunities for Persons with AIDS (HOPWA). It also manages grants from state government, foundations, and private entities. Grant Services is the fiscal agent for all grant funds received by the City of Atlanta. The unit's overall fiscal administrative responsibility is to use fiscal controls and fund accounting procedures to ensure the proper disbursement of and accounting for federal and state funds.

The Office of Revenue manages billing and collection, business licensing, revenue assurance and auditing, revenue anticipations and reporting, accounts receivable management, lien recordings, and payment processing. The billing and self-reporting accounts include general business license, hotel/motel tax, car rental tax, alcohol tax, franchise fees, building and land rental leases, professional tax accounts and revenue and tax compliance with the City Code of Ordinances. Revenue audits ensure that businesses accurately report all revenues due to the City. The accounts receivable function ensures timely review and analysis of aged accounts and enforcement actions including the placement of liens and issuance of citations. The payment processing activities includes ensuring daily bank deposits, accounting and posting of City receipts to the general ledger and the management of various electronic payment platforms.

The Office of Financial System Services functions and duties include ensuring that the financial management systems comply with established policies including all Information Technology security requirements. The Office of Financial Systems shall also serve as the Chief Financial Officer's principal interface with the licensor of the City's financial database management applications and the provider of maintenance and support for the financial database management applications as well as the Department of Information Technology, and shall develop, arrange and manage the independent verification and validation of new financial systems software and/or modifications to existing systems.

The Office of Management Consulting functions and duties include providing financial business process support through the identification and development of process change within the Department of Finance and citywide. This office

will serve as liaison in the development of processes inherent to responsibilities unique to the Department of Finance. The Office of Management Consulting is responsible for benchmarking, developing and implementing best practices in the completion of financial processes. This office is also responsible for coordinating contract compliances issues, support of ForAtlanta in the absence of the Chief and/or Deputy Chief Financial Officer, financial reporting and modeling as well as the development of the Finance organization's performance metrics.

The Office of Enterprise Risk Management has responsibility for evaluating, indentifying, and analyzing potential risk exposures of the City and for recommending the most appropriate combination of risk control and risk financing techniques. This office also has responsibility for the administration of the Workers' Compensation Self-Insurance Program, which includes oversight and implementation of policies and procedures which promote a safe workplace via the Safety Program. We ensure compliance with occupational safety requirements and have responsibility for overseeing and administering the Owner Controller Insurance Program (OICP); directing the purchase and placement of all insurance coverage under the OICP consisting of: general liability, workers' compensation, excess liability, professional liability, pollution liability, and builder's risk insurance.

FY2014 Accomplishments

- Enhanced the Grants application and management process.
- Implemented eCivis, web-based grants locator software system.
- Implemented new Business License Pilot Program (Citizenserve).
- Completed Solid Waste Interface to Oracle AR (Accounts Receivable).
- Created Monthly and Quarterly management reports in Hyperion.
- Created Five Year and Annual Budget Plan report in Hyperion.
- Launched Pilot for Accounts Payable paperless invoice process (Transcepta).
- Enhanced several Oracle functionalities including iExpense, Treasury Mark to Market, Fixed Assets Accounting Process, Airport Lock Box e-transmission, and Treasury Cash Forecast model.

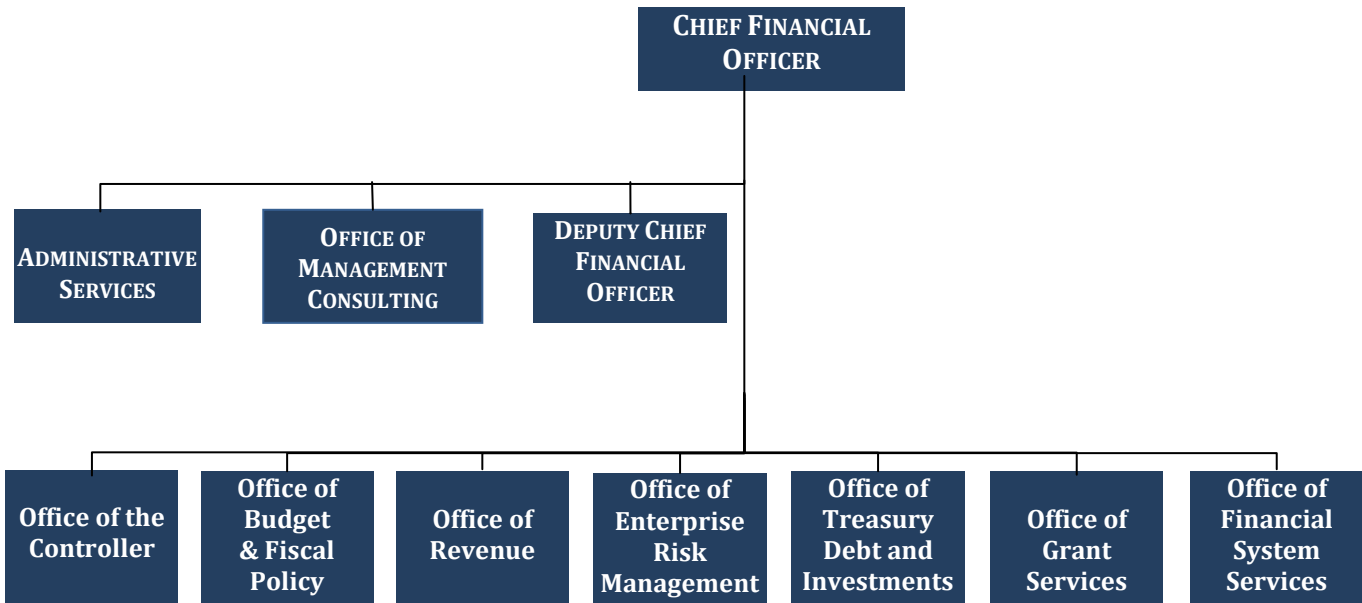
- Completed Six Sigma Green Belt Program graduating 8 Green Belts.
- Increased electronic payments by 35%.
- Executed 3 bond transactions that generated positive cash flow savings including the Perry Bolton TAD, DWM Series 2013A/B Refunding and DOA Series 2014A/B/C Refunding.
- Received rating upgrades Enterprise funds: DWM: Aa3/A+/A+ - Moody's/S &P/Fitch; DOA: Aaa3 - Moody's.
- Developed cash forecasting model to better predict financial liquidity.

FY2015 Proposed Program Highlights

- Centralize process for researching, applying and managing grant funds.
- Enhance Citywide Internal Compliance & Monitoring policies and procedures.
- Integrate Hyperion with Oracle eBusiness Suite.
- Implement driver safety program to reduce collision-related costs and fuel consumption.
- Launch audit of Workers' Compensation Third Party Administrator.
- Implement a lost/stolen asset tracking process.
- Implement Cloud-Based tax renewal.
- Automate Code Compliance and Enforcement.
- Implement Cloud-Based journal entry process.
- Implement Receivables Management Interface.
- Implement Ongoing Hyperion enhancements.
- Implement Oracle R12 Project.
- Hold inaugural City of Atlanta Investor Conference.
- Structure and execute debt refunding opportunities generating positive cash flow savings to City.
- Issue infrastructure bonds to rebuild City's roads, highways, bridges & other CIP needs.

ORGANIZATIONAL CHART

Department of Finance



PERFORMANCE METRICS

Department of Finance

PERFORMANCE MEASURE	FY2012 ACTUAL	FY2013 ACTUAL	FY2014 TARGET	FY2015 TARGET
<i>Merit & Excellence</i>				
Overall Revenue Collection Rate for Business Licenses	98%	96%	99%	99%
<i>Fiscal Stability</i>				
Percentage of Invoices Paid Within 30 Days	68%	63%	90%	90%
Unrestricted General Fund Reserves	\$107,112	\$119,032	\$109,000	\$109,000



FY15 OPERATING BUDGET HIGHLIGHTS

Department Of Finance

FY12 ACTUAL EXPENDITURES	FY13 ACTUAL EXPENDITURES	FY14 ADOPTED		FY15 BUDGET	VARIANCE FY15-FY14
			EXPENDITURES AND APPROPRIATIONS		
\$7,208,292	\$7,618,515	\$8,236,333	Salaries, Regular	\$8,719,483	\$483,150
-	-	-	Salaries, Perm Part-Time	\$0	\$0
-	-	-	Salaries, Sworn	-	-
\$423,819	\$226,609	\$55,063	Salaries, Extra Help	\$65,349	\$10,286
-	-	-	Salaries, Extra Help-Sworn	-	-
\$6,430	\$6,274	\$2,163	Overtime	\$6,033	\$3,869
-	-	-	Pen Cont Fire Pen Fd	-	-
-	-	-	Pen Cont Police Pen Fd	-	-
\$797,930	\$856,020	\$910,332	Pen Cont Gen Emp Pen Fd	\$1,023,385	\$113,052
\$270,078	\$291,216	\$278,082	Defined Contribution	\$259,619	(\$18,462)
\$1,861	\$4,187	\$23,521	Workers' Compensation	\$20,418	(\$3,103)
\$1,032,667	\$961,064	\$1,121,917	Other Personnel Costs	\$1,218,887	\$96,971
\$9,741,076	\$9,963,885	\$10,627,412	TOTAL PERSONNEL	\$11,313,174	\$685,762
			OTHER EXPENSES		
\$2,046,397	\$1,717,779	\$2,265,959	Purchased / Contracted Services	\$2,908,547	\$642,588
\$217,405	\$187,900	\$340,798	Supplies	\$309,933	(\$30,865)
-	\$0	-	Capital Outlays	-	-
\$622	\$654	\$622	Interfund / Interdepartmental Charges	\$665	\$43
\$881,892	\$1,101,348	\$1,417,000	Other Costs	\$1,285,863	(\$131,136)
-	-	-	Debt Service	-	-
-	-	-	Conversion / Summary	-	-
\$0	\$20,000	-	Other Financing Uses	\$20,000	\$20,000
\$3,146,316	\$3,027,681	\$4,024,379	TOTAL OTHER EXPENSES	\$4,525,008	\$500,629
\$12,887,392	\$12,991,565	\$14,651,791	TOTAL PERSONNEL AND OTHER EXPENSES	\$15,838,183	\$1,186,391

FY12 ACTUAL EXPENDITURES	FY13 ACTUAL EXPENDITURES	FY14 ADOPTED		FY15 BUDGET	VARIANCE FY15-FY14
			FUND		
\$242,827	\$210,142	\$516,266	Airport Revenue Fund	\$506,189	(\$10,077)
\$11,212,885	\$11,279,222	\$12,077,098	General Fund	\$13,355,461	\$1,278,363
-	-	\$236,236	Group Insurance Fund	\$0	(\$236,236)
\$0	-	-	Rental/Motor Vehicle Tax Fund	-	-
\$615,485	\$603,984	\$636,900	Solid Waste Services Revenue Fund	\$787,627	\$150,727
\$816,196	\$898,217	\$1,185,291	Water & Wastewater Revenue Fund	\$1,188,906	\$3,614
\$12,887,392	\$12,991,565	\$14,651,791	TOTAL EXPENSES	\$15,838,183	\$1,186,391

FY12	FY13	FY14	AUTHORIZED POSITION COUNT	FY15	VARIANCE FY15-FY14
138.37	139.37	145.34	Full Time Equivalent	141.34	(4.00)



FY15 OPERATING BUDGET HIGHLIGHTS
Department Of Finance
Airport Revenue Fund

FY12 ACTUAL EXPENDITURES	FY13 ACTUAL EXPENDITURES	FY14 ADOPTED	FY15 EXPENDITURES AND APPROPRIATIONS BUDGET	VARIANCE FY15-FY14
\$134,410	\$131,580	\$216,029	Salaries, Regular	\$30,536
-	-	-	Salaries, Perm Part-Time	-
-	-	-	Salaries, Sworn	-
\$45,135	(\$2,144)	\$0	Salaries, Extra Help	\$1,251
-	-	-	Salaries, Extra Help-Sworn	-
-	-	-	Overtime	-
-	-	-	Pen Cont Fire Pen Fd	-
-	-	-	Pen Cont Police Pen Fd	-
\$10,663	\$23,027	\$23,458	Pen Cont Gen Emp Pen Fd	\$899
\$8,065	\$2,985	\$7,147	Defined Contribution	\$3,430
-	-	-	Workers' Compensation	-
\$21,713	\$20,610	\$25,911	Other Personnel Costs	\$4,085
\$219,986	\$176,059	\$272,546	TOTAL PERSONNEL	\$40,201
			OTHER EXPENSES	
\$20,322	\$18,779	\$110,430	Purchased / Contracted Services	\$4,752
\$2,520	\$15,304	\$8,290	Supplies	(\$2,947)
-	-	-	Capital Outlays	-
-	-	-	Interfund / Interdepartmental Charges	-
-	-	\$125,000	Other Costs	(\$52,083)
-	-	-	Debt Service	-
-	-	-	Conversion / Summary	-
-	-	-	Other Financing Uses	-
\$22,842	\$34,083	\$243,721	TOTAL OTHER EXPENSES	(\$50,278)
\$242,827	\$210,142	\$516,266	TOTAL PERSONNEL AND OTHER EXPENSES	(\$10,077)

FY12 ACTUAL EXPENDITURES	FY13 ACTUAL EXPENDITURES	FY14 ADOPTED	FY15 FUND BUDGET	VARIANCE FY15-FY14
\$242,827	\$210,142	\$516,266	Airport Revenue Fund	(\$10,077)
\$242,827	\$210,142	\$516,266	TOTAL EXPENSES	(\$10,077)

FY12	FY13	FY14	AUTHORIZED POSITION COUNT	FY15	VARIANCE FY15-FY14
3.00	3.00	3.33	Full Time Equivalent	3.33	0.00



FY15 OPERATING BUDGET HIGHLIGHTS
Department Of Finance
Airport Revenue Fund

EXPENDITURES AND APPROPRIATIONS	VARIANCE (15-14)	EXPLANATION
Salaries, Regular	\$30,536	Increase due to legislative FY14 salaries adjustment and one position having a grade adjustment.
Salaries, Perm Part-Time	-	
Salaries, Sworn	-	
Salaries, Extra Help	\$1,251	Increase due to need for short-term help during peak season.
Salaries, Extra Help-Sworn	-	
Overtime	-	
Pen Cont Fire Pen Fd	-	
Pen Cont Police Pen Fd	-	
Pen Cont Gen Emp Pen Fd	\$899	Increase due to personnel adjustments.
Defined Contribution	\$3,430	Increase due to personnel adjustments.
Workers' Compensation	-	
Other Personnel Costs	\$4,085	
TOTAL PERSONNEL	\$40,201	
OTHER EXPENSES		
Purchased / Contracted Services	\$4,752	Increase due to treasury contract service fees Sympro, DBC and Bloomberg.
Supplies	(\$2,947)	Decrease due to cost containment project implemented in FY14.
Capital Outlays	-	
Interfund / Interdepartmental Charges	-	
Other Costs	(\$52,083)	Decrease due to reduction in bank fees.
Debt Service	-	
Conversion / Summary	-	
Other Financing Uses	-	
TOTAL OTHER EXPENSES	(\$50,278)	
TOTAL PERSONNEL AND OTHER EXPENSES	(\$10,077)	

FUND	VARIANCE (15-14)
Airport Revenue Fund	(\$10,077)
TOTAL EXPENSES	(\$10,077)

AUTHORIZED POSITION COUNT	VARIANCE (15-14)
Full Time Equivalent	0.00



FY15 OPERATING BUDGET HIGHLIGHTS
Department Of Finance
General Fund

FY12 ACTUAL	FY13 ACTUAL	FY14		FY15	VARIANCE
EXPENDITURES	EXPENDITURES	ADOPTED	EXPENDITURES AND APPROPRIATIONS	BUDGET	FY15-FY14
\$6,129,791	\$6,538,602	\$6,991,189	Salaries, Regular	\$7,375,818	\$384,629
-	-	-	Salaries, Perm Part-Time	\$0	\$0
-	-	-	Salaries, Sworn	-	-
\$368,447	\$195,869	\$44,736	Salaries, Extra Help	\$53,135	\$8,398
-	-	-	Salaries, Extra Help-Sworn	-	-
\$1,612	\$1,176	\$265	Overtime	\$3,373	\$3,108
-	-	-	Pen Cont Fire Pen Fd	-	-
-	-	-	Pen Cont Police Pen Fd	-	-
\$621,310	\$638,670	\$675,584	Pen Cont Gen Emp Pen Fd	\$784,913	\$109,329
\$245,132	\$270,437	\$251,402	Defined Contribution	\$231,532	(\$19,870)
\$749	\$4,187	\$23,521	Workers' Compensation	\$20,418	(\$3,103)
\$842,643	\$785,648	\$910,101	Other Personnel Costs	\$997,209	\$87,107
\$8,209,683	\$8,434,588	\$8,896,799	TOTAL PERSONNEL	\$9,466,399	\$569,599
			OTHER EXPENSES		
\$1,916,941	\$1,578,942	\$1,705,402	Purchased / Contracted Services	\$2,457,809	\$752,407
\$203,745	\$143,690	\$307,275	Supplies	\$270,559	(\$36,716)
-	\$0	-	Capital Outlays	-	-
\$622	\$654	\$622	Interfund / Interdepartmental Charges	\$665	\$43
\$881,892	\$1,101,348	\$1,167,000	Other Costs	\$1,140,030	(\$26,970)
-	-	-	Debt Service	-	-
-	-	-	Conversion / Summary	-	-
\$0	\$20,000	-	Other Financing Uses	\$20,000	\$20,000
\$3,003,201	\$2,844,634	\$3,180,299	TOTAL OTHER EXPENSES	\$3,889,063	\$708,764
\$11,212,885	\$11,279,222	\$12,077,098	TOTAL PERSONNEL AND OTHER EXPENSES	\$13,355,461	\$1,278,363

FY12 ACTUAL	FY13 ACTUAL	FY14		FY15	VARIANCE
EXPENDITURES	EXPENDITURES	ADOPTED	FUND	BUDGET	FY15-FY14
\$11,212,885	\$11,279,222	\$12,077,098	General Fund	\$13,355,461	\$1,278,363
\$11,212,885	\$11,279,222	\$12,077,098	TOTAL EXPENSES	\$13,355,461	\$1,278,363

FY12	FY13	FY14	AUTHORIZED POSITION COUNT	FY15	VARIANCE
					FY15-FY14
113.37	114.37	119.68	Full Time Equivalent	115.68	(4.00)



FY15 OPERATING BUDGET HIGHLIGHTS
Department Of Finance
General Fund

EXPENDITURES AND APPROPRIATIONS	VARIANCE (15-14)	EXPLANATION
Salaries, Regular	\$384,629	Increase due to four grant-funded positions moving to general fund and the creation of one executive position to strengthen organizational management. The increase is also attributed to position reclassifications and other personnel adjustments. The department abolished seven positions, one position transferred to another department and unfunded several vacancies to offset cost.
Salaries, Perm Part-Time	\$0	
Salaries, Sworn	-	
Salaries, Extra Help	\$8,398	Increase due to need for short-term help during peak season.
Salaries, Extra Help-Sworn	-	
Overtime	\$3,108	Increase due to need for overtime during peak season.
Pen Cont Fire Pen Fd	-	
Pen Cont Police Pen Fd	-	
Pen Cont Gen Emp Pen Fd	\$109,329	Increase due to personnel adjustments.
Defined Contribution	(\$19,870)	Decrease due to personnel adjustments.
Workers' Compensation	(\$3,103)	Decrease due to trending of prior year actuals.
Other Personnel Costs	\$87,107	
TOTAL PERSONNEL	\$569,599	
OTHER EXPENSES		
Purchased / Contracted Services	\$752,407	Increase due to Hyperion Enhancements; Webcenter, DriveCam, Transcepta and CitizenService Implementations.
Supplies	(\$36,716)	Decrease due to trending of prior year actuals, as well as budget.
Capital Outlays	-	
Interfund / Interdepartmental Charges	\$43	Increase due to additional fleet fuel and maintenance for additional vehicle purchases.
Other Costs	(\$26,970)	Decrease due to reduction in bank charges.
Debt Service	-	
Conversion / Summary	-	
Other Financing Uses	\$20,000	Increase due to purchase of fleet vehicles for Office of Revenue.
TOTAL OTHER EXPENSES	\$708,764	
TOTAL PERSONNEL AND OTHER EXPENSES	\$1,278,363	

FUND	VARIANCE (15-14)
General Fund	\$1,278,363
TOTAL EXPENSES	\$1,278,363

AUTHORIZED POSITION COUNT	VARIANCE (15-14)
Full Time Equivalent	(4.00)



FY15 OPERATING BUDGET HIGHLIGHTS
Department Of Finance
Group Insurance Fund

FY12 ACTUAL EXPENDITURES	FY13 ACTUAL EXPENDITURES	FY14 ADOPTED	FY14 EXPENDITURES AND APPROPRIATIONS	FY15 BUDGET	VARIANCE FY15-FY14
-	-	-	Salaries, Regular	-	-
-	-	-	Salaries, Perm Part-Time	-	-
-	-	-	Salaries, Sworn	-	-
-	-	-	Salaries, Extra Help	-	-
-	-	-	Salaries, Extra Help-Sworn	-	-
-	-	-	Overtime	-	-
-	-	-	Pen Cont Fire Pen Fd	-	-
-	-	-	Pen Cont Police Pen Fd	-	-
-	-	-	Pen Cont Gen Emp Pen Fd	-	-
-	-	-	Defined Contribution	-	-
-	-	-	Workers' Compensation	-	-
-	-	-	Other Personnel Costs	-	-
-	-	-	TOTAL PERSONNEL	-	-
-	-	-	OTHER EXPENSES	-	-
-	-	\$236,216	Purchased / Contracted Services	\$0	(\$236,216)
-	-	\$20	Supplies	\$0	(\$20)
-	-	-	Capital Outlays	-	-
-	-	\$0	Interfund / Interdepartmental Charges	\$0	\$0
-	-	-	Other Costs	-	-
-	-	-	Debt Service	-	-
-	-	-	Conversion / Summary	-	-
-	-	-	Other Financing Uses	-	-
-	-	\$236,236	TOTAL OTHER EXPENSES	\$0	(\$236,236)
-	-	\$236,236	TOTAL PERSONNEL AND OTHER EXPENSES	\$0	(\$236,236)

FY12 ACTUAL EXPENDITURES	FY13 ACTUAL EXPENDITURES	FY14 ADOPTED	FY14 FUND	FY15 BUDGET	VARIANCE FY15-FY14
-	-	\$236,236	Group Insurance Fund	\$0	(\$236,236)
-	-	\$236,236	TOTAL EXPENSES	\$0	(\$236,236)

FY12	FY13	FY14	AUTHORIZED POSITION COUNT	FY15	VARIANCE FY15-FY14
-	0.00	-	Full Time Equivalent	-	-



FY15 OPERATING BUDGET HIGHLIGHTS
Department Of Finance
Group Insurance Fund

EXPENDITURES AND APPROPRIATIONS	VARIANCE (15-14)	EXPLANATION
Salaries, Regular	-	
Salaries, Perm Part-Time	-	
Salaries, Sworn	-	
Salaries, Extra Help	-	
Salaries, Extra Help-Sworn	-	
Overtime	-	
Pen Cont Fire Pen Fd	-	
Pen Cont Police Pen Fd	-	
Pen Cont Gen Emp Pen Fd	-	
Defined Contribution	-	
Workers' Compensation	-	
Other Personnel Costs	-	
TOTAL PERSONNEL	-	
OTHER EXPENSES		
Purchased / Contracted Services	(\$236,216)	Decrease due to funding no longer needed by department.
Supplies	(\$20)	Decrease due to funding no longer needed by department.
Capital Outlays	-	
Interfund / Interdepartmental Charges	\$0	
Other Costs	-	
Debt Service	-	
Conversion / Summary	-	
Other Financing Uses	-	
TOTAL OTHER EXPENSES	(\$236,236)	
TOTAL PERSONNEL AND OTHER EXPENSES	(\$236,236)	

FUND	VARIANCE (15-14)
Group Insurance Fund	(\$236,236)
TOTAL EXPENSES	(\$236,236)

AUTHORIZED POSITION COUNT	VARIANCE (15-14)
Full Time Equivalent	-



FY15 OPERATING BUDGET HIGHLIGHTS
Department Of Finance
Solid Waste Services Revenue Fund

FY12 ACTUAL EXPENDITURES	FY13 ACTUAL EXPENDITURES	FY14 ADOPTED	FY14 EXPENDITURES AND APPROPRIATIONS	FY15 BUDGET	VARIANCE FY15-FY14
\$370,475	\$352,048	\$368,947	Salaries, Regular	\$427,578	\$58,631
-	-	-	Salaries, Perm Part-Time	-	-
-	-	-	Salaries, Sworn	-	-
-	-	\$11,245	Salaries, Extra Help	-	(\$11,245)
-	-	-	Salaries, Extra Help-Sworn	-	-
\$616	\$1,480	\$677	Overtime	\$306	(\$371)
-	-	-	Pen Cont Fire Pen Fd	-	-
-	-	-	Pen Cont Police Pen Fd	-	-
\$71,590	\$78,856	\$90,873	Pen Cont Gen Emp Pen Fd	\$86,481	(\$4,392)
\$4,206	\$2,609	\$2,645	Defined Contribution	\$4,536	\$1,891
-	-	\$0	Workers' Compensation	\$0	\$0
\$78,170	\$68,204	\$74,645	Other Personnel Costs	\$77,442	\$2,798
\$525,057	\$503,196	\$549,032	TOTAL PERSONNEL	\$596,344	\$47,311
			OTHER EXPENSES		
\$85,184	\$96,502	\$76,517	Purchased / Contracted Services	\$177,741	\$101,225
\$5,244	\$4,286	\$11,351	Supplies	\$13,542	\$2,191
-	-	-	Capital Outlays	-	-
-	-	-	Interfund / Interdepartmental Charges	-	-
-	-	-	Other Costs	-	-
-	-	-	Debt Service	-	-
-	-	-	Conversion / Summary	-	-
-	-	-	Other Financing Uses	-	-
\$90,428	\$100,788	\$87,868	TOTAL OTHER EXPENSES	\$191,283	\$103,416
\$615,485	\$603,984	\$636,900	TOTAL PERSONNEL AND OTHER EXPENSES	\$787,627	\$150,727

FY12 ACTUAL EXPENDITURES	FY13 ACTUAL EXPENDITURES	FY14 ADOPTED	FY14 FUND	FY15 BUDGET	VARIANCE FY15-FY14
\$615,485	\$603,984	\$636,900	Solid Waste Services Revenue Fund	\$787,627	\$150,727
\$615,485	\$603,984	\$636,900	TOTAL EXPENSES	\$787,627	\$150,727

FY12	FY13	FY14	AUTHORIZED POSITION COUNT	FY15	VARIANCE FY15-FY14
9.00	9.00	9.00	Full Time Equivalent	9.00	0.00



FY15 OPERATING BUDGET HIGHLIGHTS
Department Of Finance
Solid Waste Services Revenue Fund

EXPENDITURES AND APPROPRIATIONS	VARIANCE (15-14)	EXPLANATION
Salaries, Regular	\$58,631	Increase due to legislative FY14 salaries adjustment.
Salaries, Perm Part-Time	-	
Salaries, Sworn	-	
Salaries, Extra Help	(\$11,245)	Decrease due to reduction in need for extra-help positions.
Salaries, Extra Help-Sworn	-	
Overtime	(\$371)	Decrease due to reduction in need for overtime.
Pen Cont Fire Pen Fd	-	
Pen Cont Police Pen Fd	-	
Pen Cont Gen Emp Pen Fd	(\$4,392)	Decrease due to personnel adjustments.
Defined Contribution	\$1,891	Increase due to personnel adjustments.
Workers' Compensation	\$0	
Other Personnel Costs	\$2,798	
TOTAL PERSONNEL	\$47,311	
OTHER EXPENSES		
Purchased / Contracted Services	\$101,225	Increase due to new Solid Waste Billing system and Internal Systems Strategies contractual agreement.
Supplies	\$2,191	Increase due to Amnesty and Citizen Serve program implementations.
Capital Outlays	-	
Interfund / Interdepartmental Charges	-	
Other Costs	-	
Debt Service	-	
Conversion / Summary	-	
Other Financing Uses	-	
TOTAL OTHER EXPENSES	\$103,416	
TOTAL PERSONNEL AND OTHER EXPENSES	\$150,727	

FUND	VARIANCE (15-14)
Solid Waste Services Revenue Fund	\$150,727
TOTAL EXPENSES	\$150,727

AUTHORIZED POSITION COUNT	VARIANCE (15-14)
Full Time Equivalent	0.00



FY15 OPERATING BUDGET HIGHLIGHTS
Department Of Finance
Water & Wastewater Revenue Fund

FY12 ACTUAL	FY13 ACTUAL	FY14		FY15	VARIANCE
EXPENDITURES	EXPENDITURES	ADOPTED	EXPENDITURES AND APPROPRIATIONS	BUDGET	FY15-FY14
\$573,617	\$596,285	\$660,169	Salaries, Regular	\$669,522	\$9,353
-	-	-	Salaries, Perm Part-Time	-	-
-	-	-	Salaries, Sworn	-	-
\$10,237	\$32,884	(\$918)	Salaries, Extra Help	\$10,964	\$11,882
-	-	-	Salaries, Extra Help-Sworn	-	-
\$4,202	\$3,618	\$1,221	Overtime	\$2,353	\$1,132
-	-	-	Pen Cont Fire Pen Fd	-	-
-	-	-	Pen Cont Police Pen Fd	-	-
\$94,367	\$115,466	\$120,417	Pen Cont Gen Emp Pen Fd	\$127,633	\$7,216
\$12,675	\$15,185	\$16,887	Defined Contribution	\$12,973	(\$3,914)
\$1,112	-	-	Workers' Compensation	-	-
\$90,141	\$86,603	\$111,259	Other Personnel Costs	\$114,240	\$2,981
\$786,351	\$850,041	\$909,035	TOTAL PERSONNEL	\$937,685	\$28,650
			OTHER EXPENSES		
\$23,950	\$23,557	\$137,394	Purchased / Contracted Services	\$157,814	\$20,420
\$5,895	\$24,619	\$13,862	Supplies	\$20,489	\$6,628
-	-	-	Capital Outlays	-	-
-	-	-	Interfund / Interdepartmental Charges	-	-
-	-	\$125,000	Other Costs	\$72,917	(\$52,083)
-	-	-	Debt Service	-	-
-	-	-	Conversion / Summary	-	-
-	-	-	Other Financing Uses	-	-
\$29,845	\$48,176	\$276,256	TOTAL OTHER EXPENSES	\$251,220	(\$25,036)
\$816,196	\$898,217	\$1,185,291	TOTAL PERSONNEL AND OTHER EXPENSES	\$1,188,906	\$3,614

FY12 ACTUAL	FY13 ACTUAL	FY14		FY15	VARIANCE
EXPENDITURES	EXPENDITURES	ADOPTED	FUND	BUDGET	FY15-FY14
\$816,196	\$898,217	\$1,185,291	Water & Wastewater Revenue Fund	\$1,188,906	\$3,614
\$816,196	\$898,217	\$1,185,291	TOTAL EXPENSES	\$1,188,906	\$3,614

FY12	FY13	FY14	AUTHORIZED POSITION COUNT	FY15	VARIANCE
					FY15-FY14
13.00	13.00	13.33	Full Time Equivalent	13.33	0.00



FY15 OPERATING BUDGET HIGHLIGHTS
Department Of Finance
Water & Wastewater Revenue Fund

EXPENDITURES AND APPROPRIATIONS	VARIANCE (15-14)	EXPLANATION
Salaries, Regular	\$9,353	Increase due to legislative FY14 salaries adjustment and one position having a grade adjustment.
Salaries, Perm Part-Time	-	
Salaries, Sworn	-	
Salaries, Extra Help	\$11,882	Increase due to need for short-term help during peak season.
Salaries, Extra Help-Sworn	-	
Overtime	\$1,132	Increase due to need for overtime during peak season.
Pen Cont Fire Pen Fd	-	
Pen Cont Police Pen Fd	-	
Pen Cont Gen Emp Pen Fd	\$7,216	Increase due to personnel adjustments.
Defined Contribution	(\$3,914)	Decrease due to personnel adjustments.
Workers' Compensation	-	
Other Personnel Costs	\$2,981	
TOTAL PERSONNEL	\$28,650	
OTHER EXPENSES		
Purchased / Contracted Services	\$20,420	Increase treasury contract service fees, Sympro, DBC and Bloomberg.
Supplies	\$6,628	Increase due to Amnesty and Citizen Service program implementations.
Capital Outlays	-	
Interfund / Interdepartmental Charges	-	
Other Costs	(\$52,083)	Decrease due to reduction in bank fees.
Debt Service	-	
Conversion / Summary	-	
Other Financing Uses	-	
TOTAL OTHER EXPENSES	(\$25,036)	
TOTAL PERSONNEL AND OTHER EXPENSES	\$3,614	

FUND	VARIANCE (15-14)
Water & Wastewater Revenue Fund	\$3,614
TOTAL EXPENSES	\$3,614

AUTHORIZED POSITION COUNT	VARIANCE (15-14)
Full Time Equivalent	0.00



PROCUREMENT

Mission Statement

The mission of the Department of Procurement is to model best practices in public purchasing while promoting equity, fairness and economic inclusion.

Core Functions

- Procure goods/commodities
- Procure services
- Manage surplus auctions

Summary of Operations

The Department of Procurement (“DOP”) is responsible for providing guidance in the purchasing of all goods and services according to the City Code of Ordinances. The DOP is directly responsible for the purchasing of goods and services for all departments/agencies greater than \$20,000.

Divisions/Offices Descriptions

The Office of the Chief Procurement Officer provides leadership, administrative oversight and management to the operations of the divisions that comprise the Department of Procurement.

The Commodities Division oversees the process of soliciting and issuing all commodity contracts, including all citywide procurements and surplus auctions.

The Services/Formal Contracts Division manages and oversees the process of soliciting and issuing contracts for services for all departments and agencies with the city. Within this division is the Aviation Group which handles contracts in support of Hartsfield-Jackson International Airport.

Information Systems/ERP is responsible for the management of the Procurement modules in

the City of Atlanta’s Oracle system. Services include system maintenance, report production and training.

Goals

- To maximize the value the City receives on spending with in the City’s public policy goals.
- To provide operations that are both efficient and effective.
- To deliver outstanding customer service through well-trained, professional and organized staff.
- To ensure compliance to the City’s Procurement Code.

Objectives

- Model best practices in public procurement for optimal spend.
- Enhance the Oracle Procurement modules for end users.
- Provide end user training to increase the knowledge of the procurement code, policies and practices.

FY2014 Accomplishments

- Successfully procure done hundred and seventy five (175) annual supply contracts for thirteen (13) departments for an expansive variety of commodities totaling approximately \$52,564,542.
- Successfully procured two hundred and twelve (212) formal contracts for various departments totaling approximately \$405,267,535.
- Successfully generated \$392,585.12 with the online auction of surplus property from July 1, 2013 to date.
- Successfully collapsed thirteen (13) chemical contracts into one annual contract resulting in substantial savings for Department of Watershed chemicals.
- Successfully combined like contracts in the commodity categories of Office Supplies and Hardware resulting in more competitive prices, greater discounts and rebates.

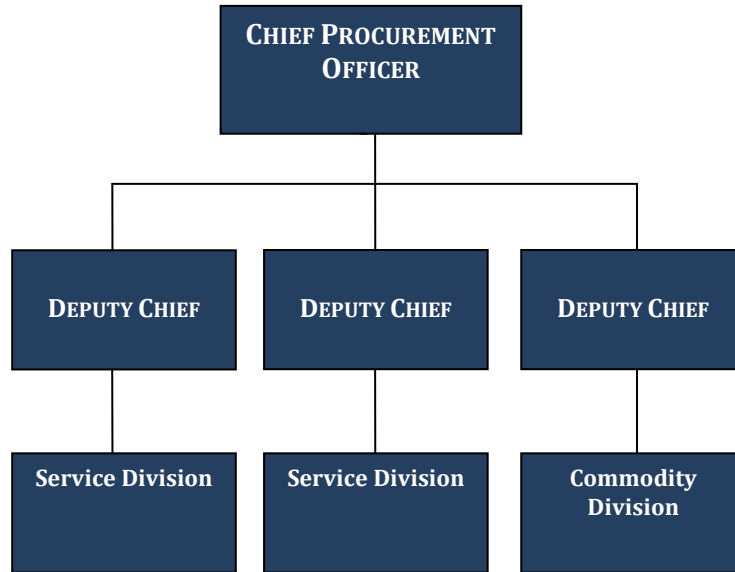
- One hundred twenty eight (128) out of one hundred fifty two (152) new concessions has opened since the execution of nine (9) contracts from the largest Food and Beverage concessions solicitation in the history of the City of Atlanta.
- Successfully procured services to consolidate all the CCTV systems at the Airport for \$7,514,349.
- Successfully procured services to upgrade the WI-FI Infrastructure for H-JAIA for \$6,000,000.
- Executed the Design/Build Contract for the Southeast Atlanta Green infrastructure Initiative Phase 2 A Media Lot 5 MG Storage Vault that provides additional capacity in the Peopletown, Mechanicsville and Summerville Communities to reduce flooding. The standard procurement process from advertising to execution was reduced by 110 days.
- Successfully executed the contract for Service Bicycle Rental Program, allowing the general public to rent bicycles from one of a number of stations, use the bicycle for trips of varying times and duration and return it to a different station, thus increasing the use of the bike trail.
- Successfully procured the contract for Major Mechanical Repair/Services for \$2,000,000; and Major Electrical Repairs/Service for \$2,241,087.
 - Successfully administered the procurement process toward the Solar Lease Generating Contract in 33 days Versus the standard of 183 days.
- Generated \$28,587.70 in revenue from the scrap metal recycling and the sale of Solicitation document.
- Completed fifty-six (56) Open Records Requests resulting in approximately \$865 in generated revenue.
- Certified thirty-nine (39) companies under the Local Bidder Preference Program as set forth in the Procurement Code.
- Registered one thousand one hundred (1,100) suppliers in the Oracle iSupplier database.
- Conducted sixty-two (62) individual supplier training sessions for iSupplier registration and use.
- Conducted thirty- three (33) training classes for employees for the Procurement modules within the Oracle System.
- Successfully prevailed on all protests filed related to formal contracts—*only four (4) for the year.*
- Successfully hosted a city-wide vendor expo at the Civic Center (March2014) with over 550 participants.
- Provided on-going training sessions to User Agencies on the procurement policies, procedures and practices.

FY2015 Proposed Program Highlights

- The Department of Procurement plans to consolidate purchasing resources throughout the city in an effort to streamline the procurement process. The consolidation of resources will result in a centralized purchasing department for the City of Atlanta.
- As a result of the purchasing function consolidation, the consolidation of Oracle Responsibilities will take place during the same time. This consolidation of functional responsibilities will result in better control and monitoring of spending across the city/departments.
- Initiate the use of Blanket Purchase Agreements in Oracle that will accelerate the approval of Standard Purchase orders for small purchases related to Blanket Commodity Contracts.
- The Department of Procurement will be one of the major stakeholders in the upgrade of the Oracle ERP, R12 rollout. Training will be provided for all current and new users.
- Continue efforts towards reviewing contracts, both commodities and services, to identify cost savings opportunities for the city.

ORGANIZATIONAL CHART

Department of Procurement



PERFORMANCE METRICS

Department of Procurement

PERFORMANCE MEASURE	FY2012 ACTUAL	FY2013 TARGET*	FY2014 TARGET	FY2015 TARGET
<i>Fiscal Stability</i>				
Average Number of Days from Advertisement to Contract Execution Request for Proposal (RFP)	220	183	183	183
Average Number of Days from Advertisement to Contract Execution-BID	208	128	128	128
Average Number of days from legislation to execution for Renewals and Amendments	125	75	75	75

*Due to the change in the performance metric program, all data was not captured.





FY15 OPERATING BUDGET HIGHLIGHTS

Department Of Procurement

FY12 ACTUAL EXPENDITURES	FY13 ACTUAL EXPENDITURES	FY14 ADOPTED		FY15 BUDGET	VARIANCE FY15-FY14
			EXPENDITURES AND APPROPRIATIONS		
\$1,615,631	\$1,846,612	\$2,161,665	Salaries, Regular	\$2,127,843	(\$33,822)
-	-	-	Salaries, Perm Part-Time	-	
-	-	-	Salaries, Sworn	-	
\$11,271	\$20,965	\$5,224	Salaries, Extra Help	\$12,192	\$6,968
-	-	-	Salaries, Extra Help-Sworn	-	
\$4,453	\$402	\$106	Overtime	\$97	(\$9)
-	-	-	Pen Cont Fire Pen Fd	-	
-	-	-	Pen Cont Police Pen Fd	-	
\$196,552	\$224,270	\$249,297	Pen Cont Gen Emp Pen Fd	\$249,891	\$594
\$51,397	\$68,897	\$69,605	Defined Contribution	\$70,757	\$1,152
\$11,129	\$39,368	\$21,958	Workers' Compensation	\$10,315	(\$11,643)
\$239,869	\$256,323	\$286,283	Other Personnel Costs	\$331,624	\$45,341
\$2,130,301	\$2,456,837	\$2,794,138	TOTAL PERSONNEL	\$2,802,718	\$8,580
			OTHER EXPENSES		
\$55,290	\$62,024	\$60,751	Purchased / Contracted Services	\$67,097	\$6,346
\$64,110	\$153,442	\$95,573	Supplies	\$43,204	(\$52,369)
\$6,000	\$11,700	\$5,819	Capital Outlays	-	(\$5,819)
-	-	-	Interfund / Interdepartmental Charges	-	
\$694	(\$11,456)	\$1,459	Other Costs	\$1,500	\$41
-	-	-	Debt Service	-	
-	-	-	Conversion / Summary	-	
-	-	-	Other Financing Uses	-	
\$126,093	\$215,711	\$163,602	TOTAL OTHER EXPENSES	\$111,801	(\$51,801)
\$2,256,395	\$2,672,547	\$2,957,740	TOTAL PERSONNEL AND OTHER EXPENSES	\$2,914,519	(\$43,221)

FY12 ACTUAL EXPENDITURES	FY13 ACTUAL EXPENDITURES	FY14 ADOPTED		FY15 BUDGET	VARIANCE FY15-FY14
			FUND		
\$631,328	\$739,995	\$783,437	Airport Revenue Fund	\$796,289	\$12,853
\$768,079	\$866,086	\$890,607	General Fund	\$877,688	(\$12,920)
\$856,988	\$1,066,466	\$1,283,696	Water & Wastewater Revenue Fund	\$1,240,542	(\$43,154)
\$2,256,395	\$2,672,547	\$2,957,740	TOTAL EXPENSES	\$2,914,519	(\$43,221)

FY12	FY13	FY14	AUTHORIZED POSITION COUNT	FY15	VARIANCE FY15-FY14
32.99	41.00	41.00	Full Time Equivalent	41.00	0.00



FY15 OPERATING BUDGET HIGHLIGHTS
Department Of Procurement
Airport Revenue Fund

FY12 ACTUAL	FY13 ACTUAL	FY14		FY15	VARIANCE
EXPENDITURES	EXPENDITURES	ADOPTED	EXPENDITURES AND APPROPRIATIONS	BUDGET	FY15-FY14
\$452,711	\$481,091	\$600,891	Salaries, Regular	\$598,834	(\$2,057)
-	-	-	Salaries, Perm Part-Time	-	-
-	-	-	Salaries, Sworn	-	-
-	\$18,391	\$1,087	Salaries, Extra Help	\$0	(\$1,087)
-	-	-	Salaries, Extra Help-Sworn	-	-
\$1,709	\$192	-	Overtime	-	-
-	-	-	Pen Cont Fire Pen Fd	-	-
-	-	-	Pen Cont Police Pen Fd	-	-
\$48,091	\$40,038	\$53,111	Pen Cont Gen Emp Pen Fd	\$63,573	\$10,461
\$16,561	\$23,545	\$22,868	Defined Contribution	\$22,637	(\$231)
\$3,845	\$27,398	\$9,705	Workers' Compensation	\$9,232	(\$473)
\$71,551	\$66,836	\$80,533	Other Personnel Costs	\$82,569	\$2,036
\$594,468	\$657,492	\$768,195	TOTAL PERSONNEL	\$776,844	\$8,649
			OTHER EXPENSES		
\$12,089	\$10,725	\$9,275	Purchased / Contracted Services	\$14,046	\$4,771
\$18,771	\$65,898	\$5,967	Supplies	\$5,400	(\$567)
\$6,000	\$5,881	-	Capital Outlays	-	-
-	-	-	Interfund / Interdepartmental Charges	-	-
-	-	-	Other Costs	-	-
-	-	-	Debt Service	-	-
-	-	-	Conversion / Summary	-	-
-	-	-	Other Financing Uses	-	-
\$36,860	\$82,504	\$15,242	TOTAL OTHER EXPENSES	\$19,446	\$4,204
\$631,328	\$739,995	\$783,437	TOTAL PERSONNEL AND OTHER EXPENSES	\$796,289	\$12,853

FY12 ACTUAL	FY13 ACTUAL	FY14		FY15	VARIANCE
EXPENDITURES	EXPENDITURES	ADOPTED	FUND	BUDGET	FY15-FY14
\$631,328	\$739,995	\$783,437	Airport Revenue Fund	\$796,289	\$12,853
\$631,328	\$739,995	\$783,437	TOTAL EXPENSES	\$796,289	\$12,853

FY12	FY13	FY14	AUTHORIZED POSITION COUNT	FY15	VARIANCE
					FY15-FY14
8.33	11.34	11.34	Full Time Equivalent	11.34	0.00



FY15 OPERATING BUDGET HIGHLIGHTS
Department Of Procurement
Airport Revenue Fund

EXPENDITURES AND APPROPRIATIONS	VARIANCE (15-14)	EXPLANATION
Salaries, Regular	(\$2,057)	Decrease due to timing of filling a portion of one vacancy.
Salaries, Perm Part-Time	-	
Salaries, Sworn	-	
Salaries, Extra Help	(\$1,087)	Decrease due to timing of filling vacancy of one administrative position.
Salaries, Extra Help-Sworn	-	
Overtime	-	
Pen Cont Fire Pen Fd	-	
Pen Cont Police Pen Fd	-	
Pen Cont Gen Emp Pen Fd	\$10,461	Increase due to pension rate adjustment.
Defined Contribution	(\$231)	Decrease due to pension rate adjustment.
Workers' Compensation	(\$473)	Decrease due to workers' compensation more than anticipated from previous year.
Other Personnel Costs	\$2,036	
TOTAL PERSONNEL	\$8,649	
OTHER EXPENSES		
Purchased / Contracted Services	\$4,771	Increase due to additional monthly copier charges and payment of multiple invoices during a single month.
Supplies	(\$567)	Decrease due to reduced need of supplies in every department division.
Capital Outlays	-	
Interfund / Interdepartmental Charges	-	
Other Costs	-	
Debt Service	-	
Conversion / Summary	-	
Other Financing Uses	-	
TOTAL OTHER EXPENSES	\$4,204	
TOTAL PERSONNEL AND OTHER EXPENSES	\$12,853	

FUND	VARIANCE (15-14)
Airport Revenue Fund	\$12,853
TOTAL EXPENSES	\$12,853

AUTHORIZED POSITION COUNT	VARIANCE (15-14)
Full Time Equivalent	0.00



FY15 OPERATING BUDGET HIGHLIGHTS
Department Of Procurement
General Fund

FY12 ACTUAL EXPENDITURES	FY13 ACTUAL EXPENDITURES	FY14 ADOPTED	FY14 EXPENDITURES AND APPROPRIATIONS	FY15 BUDGET	VARIANCE FY15-FY14
\$564,527	\$650,591	\$663,653	Salaries, Regular	\$665,380	\$1,728
-	-	-	Salaries, Perm Part-Time	-	-
-	-	-	Salaries, Sworn	-	-
\$9,278	-	\$1,563	Salaries, Extra Help	\$0	(\$1,563)
-	-	-	Salaries, Extra Help-Sworn	-	-
\$687	\$107	\$95	Overtime	\$42	(\$53)
-	-	-	Pen Cont Fire Pen Fd	-	-
-	-	-	Pen Cont Police Pen Fd	-	-
\$34,638	\$39,592	\$40,635	Pen Cont Gen Emp Pen Fd	\$38,307	(\$2,328)
\$25,906	\$30,786	\$28,745	Defined Contribution	\$25,127	(\$3,618)
\$7,276	\$11,969	\$12,253	Workers' Compensation	\$308	(\$11,946)
\$78,970	\$89,147	\$86,303	Other Personnel Costs	\$87,579	\$1,276
\$721,282	\$822,192	\$833,247	TOTAL PERSONNEL	\$816,742	(\$16,504)
			OTHER EXPENSES		
\$26,123	\$38,982	\$37,880	Purchased / Contracted Services	\$40,190	\$2,309
\$20,080	\$16,367	\$18,022	Supplies	\$19,256	\$1,234
-	-	-	Capital Outlays	-	-
-	-	-	Interfund / Interdepartmental Charges	-	-
\$593	(\$11,456)	\$1,459	Other Costs	\$1,500	\$41
-	-	-	Debt Service	-	-
-	-	-	Conversion / Summary	-	-
-	-	-	Other Financing Uses	-	-
\$46,797	\$43,893	\$57,361	TOTAL OTHER EXPENSES	\$60,945	\$3,585
\$768,079	\$866,086	\$890,607	TOTAL PERSONNEL AND OTHER EXPENSES	\$877,688	(\$12,920)

FY12 ACTUAL EXPENDITURES	FY13 ACTUAL EXPENDITURES	FY14 ADOPTED	FY14 FUND	FY15 BUDGET	VARIANCE FY15-FY14
\$768,079	\$866,086	\$890,607	General Fund	\$877,688	(\$12,920)
\$768,079	\$866,086	\$890,607	TOTAL EXPENSES	\$877,688	(\$12,920)

FY12	FY13	FY14	AUTHORIZED POSITION COUNT	FY15	VARIANCE FY15-FY14
8.83	10.83	10.83	Full Time Equivalent	10.83	0.00



FY15 OPERATING BUDGET HIGHLIGHTS
Department Of Procurement
General Fund

EXPENDITURES AND APPROPRIATIONS	VARIANCE (15-14)	EXPLANATION
Salaries, Regular	\$1,728	Increase due to personnel salary adjustment.
Salaries, Perm Part-Time	-	
Salaries, Sworn	-	
Salaries, Extra Help	(\$1,563)	Decrease due to reduction in administrative support staff.
Salaries, Extra Help-Sworn	-	
Overtime	(\$53)	
Pen Cont Fire Pen Fd	-	
Pen Cont Police Pen Fd	-	
Pen Cont Gen Emp Pen Fd	(\$2,328)	Decrease due to pension rate adjustment.
Defined Contribution	(\$3,618)	Decrease due to pension rate adjustment.
Workers' Compensation	(\$11,946)	Decrease due to workers' compensation less than anticipated from previous year.
Other Personnel Costs	\$1,276	
TOTAL PERSONNEL	(\$16,504)	
OTHER EXPENSES		
Purchased / Contracted Services	\$2,309	Increase due to additional copy machine charges per month and payment of multiple invoices in during a single month.
Supplies	\$1,234	Increase due to renovation expenses for office suite.
Capital Outlays	-	
Interfund / Interdepartmental Charges	-	
Other Costs	\$41	
Debt Service	-	
Conversion / Summary	-	
Other Financing Uses	-	
TOTAL OTHER EXPENSES	\$3,585	
TOTAL PERSONNEL AND OTHER EXPENSES	(\$12,920)	

FUND	VARIANCE (15-14)
General Fund	(\$12,920)
TOTAL EXPENSES	(\$12,920)

AUTHORIZED POSITION COUNT	VARIANCE (15-14)
Full Time Equivalent	0.00



FY15 OPERATING BUDGET HIGHLIGHTS
Department Of Procurement
Water & Wastewater Revenue Fund

FY12 ACTUAL EXPENDITURES	FY13 ACTUAL EXPENDITURES	FY14 ADOPTED	FY15 EXPENDITURES AND APPROPRIATIONS BUDGET	VARIANCE FY15-FY14
\$598,393	\$714,930	\$897,121	Salaries, Regular	\$863,628 (\$33,493)
-	-	-	Salaries, Perm Part-Time	-
-	-	-	Salaries, Sworn	-
\$1,993	\$2,574	\$2,574	Salaries, Extra Help	\$12,192 \$9,618
-	-	-	Salaries, Extra Help-Sworn	-
\$2,057	\$103	\$11	Overtime	\$55 \$44
-	-	-	Pen Cont Fire Pen Fd	-
-	-	-	Pen Cont Police Pen Fd	-
\$113,823	\$144,641	\$155,551	Pen Cont Gen Emp Pen Fd	\$148,011 (\$7,540)
\$8,929	\$14,565	\$17,992	Defined Contribution	\$22,993 \$5,001
\$8	-	-	Workers' Compensation	\$776 \$776
\$89,348	\$100,340	\$119,447	Other Personnel Costs	\$161,476 \$42,029
\$814,551	\$977,153	\$1,192,696	TOTAL PERSONNEL	\$1,209,132 \$16,436
			OTHER EXPENSES	
\$17,078	\$12,317	\$13,596	Purchased / Contracted Services	\$12,861 (\$735)
\$25,258	\$71,177	\$71,585	Supplies	\$18,548 (\$53,036)
-	\$5,819	\$5,819	Capital Outlays	- (\$5,819)
-	-	-	Interfund / Interdepartmental Charges	-
\$101	-	\$0	Other Costs	\$0 \$0
-	-	-	Debt Service	-
-	-	-	Conversion / Summary	-
-	-	-	Other Financing Uses	-
\$42,437	\$89,313	\$91,000	TOTAL OTHER EXPENSES	\$31,410 (\$59,590)
\$856,988	\$1,066,466	\$1,283,696	TOTAL PERSONNEL AND OTHER EXPENSES	\$1,240,542 (\$43,154)

FY12 ACTUAL EXPENDITURES	FY13 ACTUAL EXPENDITURES	FY14 ADOPTED	FY15 FUND BUDGET	VARIANCE FY15-FY14
\$856,988	\$1,066,466	\$1,283,696	Water & Wastewater Revenue Fund	\$1,240,542 (\$43,154)
\$856,988	\$1,066,466	\$1,283,696	TOTAL EXPENSES	\$1,240,542 (\$43,154)

FY12	FY13	FY14	AUTHORIZED POSITION COUNT	FY15	VARIANCE FY15-FY14
15.83	18.83	18.83	Full Time Equivalent	18.83	0.00



FY15 OPERATING BUDGET HIGHLIGHTS
Department Of Procurement
Water & Wastewater Revenue Fund

EXPENDITURES AND APPROPRIATIONS	VARIANCE (15-14)	EXPLANATION
Salaries, Regular	(\$33,493)	Decrease due to personnel salary adjustments.
Salaries, Perm Part-Time	-	
Salaries, Sworn	-	
Salaries, Extra Help	\$9,618	Increase due to salaries for College Interns.
Salaries, Extra Help-Sworn	-	
Overtime	\$44	
Pen Cont Fire Pen Fd	-	
Pen Cont Police Pen Fd	-	
Pen Cont Gen Emp Pen Fd	(\$7,540)	Decrease due to pension rate adjustment.
Defined Contribution	\$5,001	Increase due to pension rate adjustment.
Workers' Compensation	\$776	Increase due to workers' compensation more than anticipated from previous year.
Other Personnel Costs	\$42,029	
TOTAL PERSONNEL	\$16,436	
OTHER EXPENSES		
Purchased / Contracted Services	(\$735)	Decrease due to reduced supply spending.
Supplies	(\$53,036)	Decrease due to completion of FY14 office renovation.
Capital Outlays	(\$5,819)	Decrease due to completion of funding from the office renovation.
Interfund / Interdepartmental Charges	-	
Other Costs	\$0	
Debt Service	-	
Conversion / Summary	-	
Other Financing Uses	-	
TOTAL OTHER EXPENSES	(\$59,590)	
TOTAL PERSONNEL AND OTHER EXPENSES	(\$43,154)	

FUND	VARIANCE (15-14)
Water & Wastewater Revenue Fund	(\$43,154)
TOTAL EXPENSES	(\$43,154)

AUTHORIZED POSITION COUNT	VARIANCE (15-14)
Full Time Equivalent	0.00



PUBLIC WORKS

Mission Statement

The Department of Public Works touches the lives of the residents and visitors in the City of Atlanta as directly and as frequently as any other city department.

The Mission of the City of Atlanta's Public Works Department is be an industry leader in the 24/7 delivery of public works services that maintain and improve the city's infrastructure and physical environment. Through a teamwork and collaborative approach with our customers, we will strengthen community partnerships, create transparent policies, and sustainable procedures to improve infrastructure, as well as, positively impact public safety, health, and wellness for the Citizens of the City of Atlanta.

Public Works has a continued commitment to serve beyond expectations.

Core Functions

- City Infrastructure
- Public Safety, Health, & Cleanliness
- Fleet Management

Summary of Operations

The Department of Public Works is comprised of four Offices: Commissioner, Solid Waste Services, Fleet Services, and Transportation Services. We manage the city's public right-of-way and handle some of the most commonly reported issues such as traffic signals, street signs, street striping, potholes, household garbage pick-up and recycling. Public Works also provides transportation engineering and planning services to the City as well as public parking, and fleet management.

The Department engages in consistent communications outreach and educational initiatives with community groups, organizations, and businesses to ensure an ongoing line of communication to ensure we are meeting citizen expectation with regards to the public right-of-way.

Divisions/Offices Descriptions

Office of Commissioner (OOC) The Office of the Commissioner provides leadership and direction for the overall management and operation of the Department of Public Works. It provides support services for the management of departmental operations. These support services include human resource and labor relations; public relations & community outreach; budget administration and management; monitoring of contracts, grants, and assessments; analysis of operations for improving effectiveness and efficiency; and coordination of legislative affairs for the department.

Office of Transportation (OOT) is responsible for overseeing and maintaining the City's infrastructure in the Public Right-of-Way. It provides a variety of services to the citizens of Atlanta, internal operating departments, and governmental agencies. This office is comprised of Transportation Engineering, Transportation Operations, Transportation Planning, and Capital Improvements.

The new function of transit is planned for FY2015 which will coincide with the operation of the new Atlanta Streetcar.

Office of Solid Waste Services (SWS) is responsible for the collection and disposal management of solid waste within the City of Atlanta. This office is also responsible for waste reduction and recycling; landfill post-closure management; solid waste management and analysis; education and enforcement; street sweeping and cleaning; dead animal removal; facilitating the Keep Atlanta Beautiful program,

and assisting with city-wide emergency operations.

Office of Fleet Services (OFS) is responsible for the acquisition, maintenance and disposal of the City of Atlanta's motorized equipment fleet of 4,673 units and 756 components, totaling over 5,429 pieces. This Office is also responsible for the purchasing and dispensing of over three million gallons of fuel annually. Additionally, this office partners with other City departments in the delivery of critical City services.

Goals and Objectives

The Department of Public Works will seek to exceed industry standards in merit and excellence by implementing mandatory safety compliance; offering advanced training opportunities, and professional development for our workforce.

In an effort to develop sustainable strategies that effectively meet the needs of our internal and external customers we will develop an infrastructure renewal plan, while increasing collaboration with citywide agencies.

We will strengthen community partnerships continuously by implementing best practice initiatives and programs that allow the public to engage in the care and maintenance of the public right-of-way.

FY2014 Accomplishments

- Instituted Parking Meter single space credit card payments and pay meter by smart phone.
- Began Streetcar Operations
- Paved 22.9 miles of roads through the Local Maintenance Improvement Grant (LMIG) funded by Georgia Department of Transportation
- Restored inoperable highway lights on I75/I85 and Buford Highway Connector.
- Partnered with APD for top 20 hotspots for lighting improvements
- Piloted first Light Emitting Diode (LED) surface streetlights in the Atlanta University (AU) Center
- Completed replacement of Adams Drive Bridge, damaged from the 2007 flood.
- Partnered with the Atlanta Beltline to replace the Edgewood Bridge

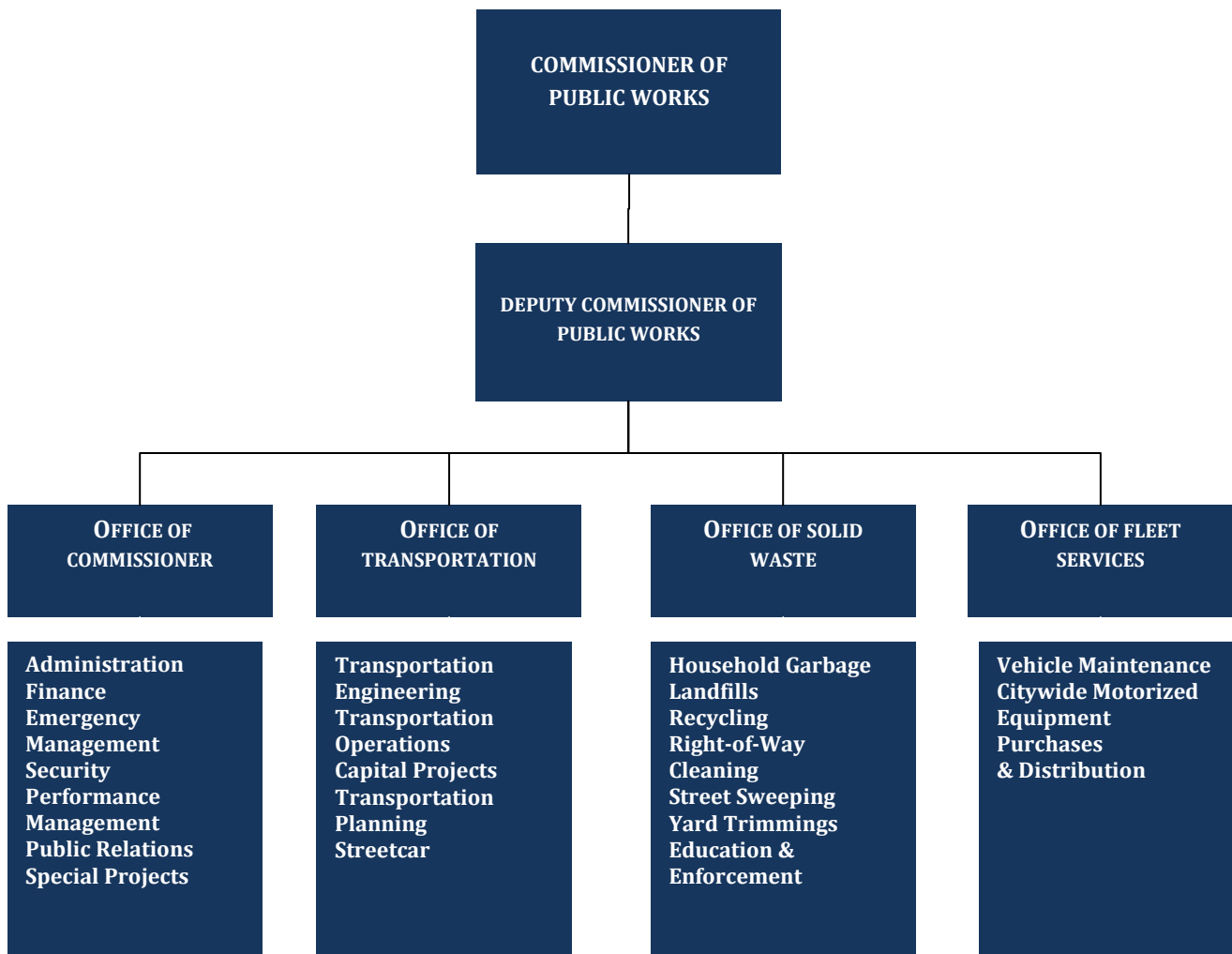
- Installed city's first cycle track to improve bicycle facilities
- First city department to activate the 311 customer service enhancement
- Purchased twenty (20) Compressed Natural Gas (CNG) alternative fuel solid waste trucks.
- Green City Award Finalist for Cartlanta program

FY2015 Proposed Program Highlights

- Perform at or above all For Atlanta SLA levels for all Public Works core services.
- Improve the safety of our employees by reducing workers compensation claims by 50%
- Promote succession planning and career ladder advancement by investing in our employees with training and development
- Beautify the city's entryways
- Beautify the City Hall/Government Walk streetscape
- Creation of Office of Transit
- Begin revenue service for the Atlanta Streetcar
- Expansion of Atlanta Streetcar to the Beltline.
- Successful passage of the 2015 Transportation Infrastructure Bond and plan for successful execution
- Complete Transportation Asset Management Program
- Complete upgrades to Atlanta Traffic Control Center (ATCC)
- Complete Fleet Radio Frequency Identification Devices (RFID), Global Positioning System (GPS), and upgrade computer and work processes
- Complete security upgrades to fleet facilities
- Complete Environmental Protection Division (EPD) required landfill remediation
- Increase recycling participation rate in terms of volume from 20% to 45%
- Implement city-wide incentivized recycling program
- Improve electronic routing systems
- Pursue creative alternative funding sources such as commercial solid waste franchise fees, and drainage utility fees

ORGANIZATIONAL CHART

Public Works



PERFORMANCE METRICS

Public Works Services

Performance Measure	FY 2012 Actual	FY 2013 Actual	FY 2014 Target	FY 2015 Target
Transportation *				
City Infrastructure				
% of reactive bridge inspections completed within 10 days of report or request	100%	100%	90%	90%
% of bridge repairs completed within 12 business days of work order creation	81%	67%	90%	90%
% pothole repairs completed within 5 business days	95%	88%	90%	90%
% of asphalt point repairs completed within 24 business days of work order creation	80%	75%	90%	90%
% of concrete repairs completed within 32 business days of work order creation	32%	35%	90%	90%
% emergency traffic sign repairs completed within 24 hours of receipt/report	96%	89%	90%	90%

Performance Measure	FY 2012 Actual	FY 2013 Actual	FY 2014 Target	FY 2015 Target
Solid Waste Services				
Merit and Excellence				
% of single family garbage pickups on scheduled day	99.8%	99.9%	99.9%	99.9%
% of yard trimmings pickups collected on scheduled day	99.5%	98.7%	99.9%	99.9%
% recycling pickups collected on scheduled day	99.2%	99.4%	99.9%	99.9%

Performance Measure	FY 2012 Actual	FY 2013 Actual	FY 2014 Target	FY 2015 Target
Fleet Services				
Public Safety				
Average vehicle availability - Patrol Cars	97%	100%	100%	100%
Average vehicle availability - Motorcycles	97%	100%	100%	100%
Average vehicle availability - Aerial Buckets	72%	79%	100%	100%
Average vehicle availability - Ladders	100%	100%	100%	100%
Average vehicle availability - Pumpers	100%	100%	100%	100%
Merit and Excellence				
Average vehicle availability - Rear Loaders	98%	100%	100%	100%
City Infrastructure				
Average vehicle availability - Pothole Trucks	100%	100%	100%	100%



FY15 OPERATING BUDGET HIGHLIGHTS

Department Of Public Works

FY12 ACTUAL EXPENDITURES	FY13 ACTUAL EXPENDITURES	FY14 ADOPTED		FY15 BUDGET	VARIANCE FY15-FY14
			EXPENDITURES AND APPROPRIATIONS		
\$22,911,162	\$23,469,994	\$27,591,282	Salaries, Regular	\$27,432,493	(\$158,789)
-	-	-	Salaries, Perm Part-Time	-	
-	-	-	Salaries, Sworn	-	
\$1,953,463	\$1,449,565	\$1,122,669	Salaries, Extra Help	\$1,176,175	\$53,505
-	-	-	Salaries, Extra Help-Sworn	-	
\$3,021,005	\$2,873,177	\$2,191,994	Overtime	\$2,797,697	\$605,704
\$558	-	\$18,458	Pen Cont Fire Pen Fd	\$18,757	\$299
\$226	-	\$7,796	Pen Cont Police Pen Fd	-	(\$7,796)
\$5,129,895	\$5,499,498	\$6,697,586	Pen Cont Gen Emp Pen Fd	\$6,528,429	(\$169,158)
\$207,045	\$314,625	\$386,692	Defined Contribution	\$440,513	\$53,821
\$1,774,309	\$2,004,983	\$2,084,470	Workers' Compensation	\$1,919,225	(\$165,245)
\$4,705,664	\$4,498,903	\$5,732,498	Other Personnel Costs	\$5,711,631	(\$20,867)
\$39,703,329	\$40,110,744	\$45,833,445	TOTAL PERSONNEL	\$46,024,920	\$191,474
			OTHER EXPENSES		
\$14,812,580	\$14,208,320	\$13,252,053	Purchased / Contracted Services	\$15,931,969	\$2,679,916
\$31,562,590	\$29,698,642	\$28,430,142	Supplies	\$29,878,644	\$1,448,502
\$53,136	\$343,802	\$366,206	Capital Outlays	\$528,181	\$161,976
\$8,187,147	\$6,619,497	\$7,728,435	Interfund / Interdepartmental Charges	\$6,745,016	(\$983,419)
\$2,110	\$20,646	\$1,579	Other Costs	\$2,679	\$1,100
-	-	\$174,978	Debt Service	\$174,978	\$0
-	-	-	Conversion / Summary	\$400,980	\$400,980
\$899,347	\$573,731	\$438,602	Other Financing Uses	\$660,000	\$221,398
\$55,516,910	\$51,464,637	\$50,391,994	TOTAL OTHER EXPENSES	\$54,322,447	\$3,930,453
\$95,220,239	\$91,575,381	\$96,225,439	TOTAL PERSONNEL AND OTHER EXPENSES	\$100,347,366	\$4,121,927

FY12 ACTUAL EXPENDITURES	FY13 ACTUAL EXPENDITURES	FY14 ADOPTED		FY15 BUDGET	VARIANCE FY15-FY14
			FUND		
\$32,128,327	\$29,482,911	\$27,798,966	Fleet Service Fund	\$28,412,734	\$613,768
\$27,209,660	\$26,088,985	\$24,390,447	General Fund	\$26,107,700	\$1,717,254
\$35,092,690	\$35,190,041	\$43,227,639	Solid Waste Services Revenue Fund	\$45,029,562	\$1,801,923
\$789,561	\$813,443	\$808,387	Water & Wastewater Revenue Fund	\$797,370	(\$11,017)
\$95,220,239	\$91,575,381	\$96,225,439	TOTAL EXPENSES	\$100,347,366	\$4,121,927

FY12	FY13	FY14	AUTHORIZED POSITION COUNT	FY15	VARIANCE FY15-FY14
730.01	756.01	785.00	Full Time Equivalent	783.00	(2.00)



FY15 OPERATING BUDGET HIGHLIGHTS
Department Of Public Works
Fleet Service Fund

FY12 ACTUAL	FY13 ACTUAL	FY14		FY15	VARIANCE
EXPENDITURES	EXPENDITURES	ADOPTED	EXPENDITURES AND APPROPRIATIONS	BUDGET	FY15-FY14
\$5,598,950	\$5,672,407	\$6,590,771	Salaries, Regular	\$6,704,854	\$114,083
-	-	-	Salaries, Perm Part-Time	-	-
-	-	-	Salaries, Sworn	-	-
\$236,466	\$242,151	\$80,356	Salaries, Extra Help	\$95,396	\$15,040
-	-	-	Salaries, Extra Help-Sworn	-	-
\$493,034	\$129,409	\$181,638	Overtime	\$216,618	\$34,980
\$558	-	\$18,458	Pen Cont Fire Pen Fd	\$18,757	\$299
\$226	-	-	Pen Cont Police Pen Fd	-	-
\$1,370,254	\$1,421,973	\$1,666,404	Pen Cont Gen Emp Pen Fd	\$1,597,531	(\$68,873)
\$38,388	\$71,977	\$90,186	Defined Contribution	\$94,735	\$4,549
\$10,088	\$18,160	\$220,047	Workers' Compensation	\$136,618	(\$83,429)
\$1,053,949	\$1,029,740	\$1,153,123	Other Personnel Costs	\$1,204,852	\$51,729
\$8,801,912	\$8,585,817	\$10,000,983	TOTAL PERSONNEL	\$10,069,360	\$68,377
			OTHER EXPENSES		
\$4,289,668	\$3,881,758	\$1,794,261	Purchased / Contracted Services	\$2,785,812	\$991,550
\$19,023,206	\$17,014,086	\$16,003,722	Supplies	\$15,557,563	(\$446,160)
\$11,987	-	-	Capital Outlays	-	-
-	-	-	Interfund / Interdepartmental Charges	-	-
\$1,554	\$1,250	-	Other Costs	\$0	\$0
-	-	-	Debt Service	-	-
-	-	-	Conversion / Summary	-	-
-	-	-	Other Financing Uses	-	-
\$23,326,416	\$20,897,094	\$17,797,983	TOTAL OTHER EXPENSES	\$18,343,374	\$545,391
\$32,128,327	\$29,482,911	\$27,798,966	TOTAL PERSONNEL AND OTHER EXPENSES	\$28,412,734	\$613,768

FY12 ACTUAL	FY13 ACTUAL	FY14		FY15	VARIANCE
EXPENDITURES	EXPENDITURES	ADOPTED	FUND	BUDGET	FY15-FY14
\$32,128,327	\$29,482,911	\$27,798,966	Fleet Service Fund	\$28,412,734	\$613,768
\$32,128,327	\$29,482,911	\$27,798,966	TOTAL EXPENSES	\$28,412,734	\$613,768

FY12	FY13	FY14	AUTHORIZED POSITION COUNT	FY15	VARIANCE
					FY15-FY14
161.50	162.50	163.98	Full Time Equivalent	160.97	(3.01)



FY15 OPERATING BUDGET HIGHLIGHTS
Department Of Public Works
Fleet Service Fund

EXPENDITURES AND APPROPRIATIONS	VARIANCE (15-14)	EXPLANATION
Salaries, Regular	\$114,083	Increase due to scheduled filling of staff vacancies that were previously unfunded.
Salaries, Perm Part-Time	-	
Salaries, Sworn	-	
Salaries, Extra Help	\$15,040	Increase due to anticipated storekeeper senior positions.
Salaries, Extra Help-Sworn	-	
Overtime	\$34,980	Increase due to inclement weather, special projects, etc.
Pen Cont Fire Pen Fd	\$299	
Pen Cont Police Pen Fd	-	
Pen Cont Gen Emp Pen Fd	(\$68,873)	Decrease due to pension rate adjustment.
Defined Contribution	\$4,549	Increase due to pension rate adjustment.
Workers' Compensation	(\$83,429)	Decrease due to projected lower workers' compensation.
Other Personnel Costs	\$51,729	
TOTAL PERSONNEL	\$68,377	
OTHER EXPENSES		
Purchased / Contracted Services	\$991,550	Increase due to security upgrade for Fleet facilities.
Supplies	(\$446,160)	Decrease due to additional quality controls implemented in the Materials Management Unit.
Capital Outlays	-	
Interfund / Interdepartmental Charges	-	
Other Costs	\$0	
Debt Service	-	
Conversion / Summary	-	
Other Financing Uses	-	
TOTAL OTHER EXPENSES	\$545,391	
TOTAL PERSONNEL AND OTHER EXPENSES	\$613,768	

FUND	VARIANCE (15-14)
Fleet Service Fund	\$613,768
TOTAL EXPENSES	\$613,768

AUTHORIZED POSITION COUNT	VARIANCE (15-14)
Full Time Equivalent	(3.01)



FY15 OPERATING BUDGET HIGHLIGHTS
Department Of Public Works
General Fund

FY12 ACTUAL	FY13 ACTUAL	FY14		FY15	VARIANCE
EXPENDITURES	EXPENDITURES	ADOPTED	EXPENDITURES AND APPROPRIATIONS	BUDGET	FY15-FY14
\$6,809,435	\$6,759,646	\$7,391,702	Salaries, Regular	\$7,335,248	(\$56,453)
-	-	-	Salaries, Perm Part-Time	-	-
-	-	-	Salaries, Sworn	-	-
\$195,681	\$170,004	\$93,882	Salaries, Extra Help	\$78,476	(\$15,406)
-	-	-	Salaries, Extra Help-Sworn	-	-
\$272,998	\$428,701	\$265,158	Overtime	\$265,158	\$0
-	-	-	Pen Cont Fire Pen Fd	-	-
-	-	-	Pen Cont Police Pen Fd	-	-
\$1,371,033	\$1,452,326	\$1,401,778	Pen Cont Gen Emp Pen Fd	\$1,549,352	\$147,574
\$114,091	\$137,939	\$163,786	Defined Contribution	\$139,180	(\$24,606)
\$333,359	\$295,541	\$328,491	Workers' Compensation	\$286,243	(\$42,249)
\$1,280,137	\$1,196,283	\$1,463,126	Other Personnel Costs	\$1,478,692	\$15,566
\$10,376,733	\$10,440,440	\$11,107,924	TOTAL PERSONNEL	\$11,132,349	\$24,426
			OTHER EXPENSES		
\$3,757,560	\$2,779,502	\$1,564,446	Purchased / Contracted Services	\$1,695,474	\$131,028
\$10,637,981	\$10,927,572	\$9,768,026	Supplies	\$11,419,109	\$1,651,083
\$10,826	\$209,531	\$19,707	Capital Outlays	\$19,707	\$0
\$1,526,879	\$1,156,014	\$1,490,511	Interfund / Interdepartmental Charges	\$1,179,060	(\$311,451)
\$334	\$2,194	\$1,230	Other Costs	\$2,000	\$770
-	-	-	Debt Service	-	-
-	-	-	Conversion / Summary	\$0	\$0
\$899,347	\$573,731	\$438,602	Other Financing Uses	\$660,000	\$221,398
\$16,832,927	\$15,648,545	\$13,282,523	TOTAL OTHER EXPENSES	\$14,975,351	\$1,692,828
\$27,209,660	\$26,088,985	\$24,390,447	TOTAL PERSONNEL AND OTHER EXPENSES	\$26,107,700	\$1,717,254

FY12 ACTUAL	FY13 ACTUAL	FY14		FY15	VARIANCE
EXPENDITURES	EXPENDITURES	ADOPTED	FUND	BUDGET	FY15-FY14
\$27,209,660	\$26,088,985	\$24,390,447	General Fund	\$26,107,700	\$1,717,254
\$27,209,660	\$26,088,985	\$24,390,447	TOTAL EXPENSES	\$26,107,700	\$1,717,254

FY12	FY13	FY14	AUTHORIZED POSITION COUNT	FY15	VARIANCE
					FY15-FY14
216.51	216.51	222.68	Full Time Equivalent	222.43	(0.25)



FY15 OPERATING BUDGET HIGHLIGHTS
Department Of Public Works
General Fund

EXPENDITURES AND APPROPRIATIONS	VARIANCE (15-14)	EXPLANATION
Salaries, Regular	(\$56,453)	Decrease due to scheduled filling of staff vacancies that were previously unfunded.
Salaries, Perm Part-Time	-	
Salaries, Sworn	-	
Salaries, Extra Help	(\$15,406)	Decrease due to enhanced strategies for deployment of staff.
Salaries, Extra Help-Sworn	-	
Overtime	\$0	
Pen Cont Fire Pen Fd	-	
Pen Cont Police Pen Fd	-	
Pen Cont Gen Emp Pen Fd	\$147,574	Increase due to pension rate adjustment.
Defined Contribution	(\$24,606)	Decrease due to pension rate adjustment.
Workers' Compensation	(\$42,249)	Decrease due to projected lower workers' compensation.
Other Personnel Costs	\$15,566	
TOTAL PERSONNEL	\$24,426	
OTHER EXPENSES		
Purchased / Contracted Services	\$131,028	Increase due to lease for trailers for inspectors, copiers and security booths.
Supplies	\$1,651,083	Increase due to restoring highway lights on I75/I85 and Buford Highway Connector and partnering with APD on other lighting improvement areas in the City.
Capital Outlays	\$0	
Interfund / Interdepartmental Charges	(\$311,451)	Decrease due to lower motor and fuel costs for repair & maintenance less than anticipated.
Other Costs	\$770	Increase due to projected higher Commissioner cost.
Debt Service	-	
Conversion / Summary	\$0	
Other Financing Uses	\$221,398	Increase due to GMA lease payments.
TOTAL OTHER EXPENSES	\$1,692,828	
TOTAL PERSONNEL AND OTHER EXPENSES	\$1,717,254	

FUND	VARIANCE (15-14)
General Fund	\$1,717,254
TOTAL EXPENSES	\$1,717,254

AUTHORIZED POSITION COUNT	VARIANCE (15-14)
Full Time Equivalent	(0.25)



FY15 OPERATING BUDGET HIGHLIGHTS
Department Of Public Works
Solid Waste Services Revenue Fund

FY12 ACTUAL	FY13 ACTUAL	FY14		FY15	VARIANCE
EXPENDITURES	EXPENDITURES	ADOPTED	EXPENDITURES AND APPROPRIATIONS	BUDGET	FY15-FY14
\$10,043,800	\$10,585,502	\$13,113,867	Salaries, Regular	\$12,930,997	(\$182,871)
-	-	-	Salaries, Perm Part-Time	-	-
-	-	-	Salaries, Sworn	-	-
\$1,521,317	\$1,037,410	\$948,431	Salaries, Extra Help	\$1,002,303	\$53,871
-	-	-	Salaries, Extra Help-Sworn	-	-
\$2,166,389	\$2,200,219	\$1,691,806	Overtime	\$2,252,341	\$560,535
-	-	-	Pen Cont Fire Pen Fd	-	-
-	-	\$7,796	Pen Cont Police Pen Fd	-	(\$7,796)
\$2,280,008	\$2,504,824	\$3,495,667	Pen Cont Gen Emp Pen Fd	\$3,264,467	(\$231,200)
\$53,066	\$103,068	\$130,108	Defined Contribution	\$201,641	\$71,533
\$1,394,863	\$1,660,373	\$1,527,341	Workers' Compensation	\$1,462,195	(\$65,146)
\$2,275,681	\$2,179,647	\$3,001,136	Other Personnel Costs	\$2,911,898	(\$89,238)
\$19,735,123	\$20,271,043	\$23,916,152	TOTAL PERSONNEL	\$24,025,841	\$109,689
			OTHER EXPENSES		
\$6,765,352	\$7,547,059	\$9,893,345	Purchased / Contracted Services	\$11,450,683	\$1,557,337
\$1,901,402	\$1,756,984	\$2,658,393	Supplies	\$2,901,972	\$243,579
\$30,323	\$134,270	\$346,498	Capital Outlays	\$508,474	\$161,976
\$6,660,268	\$5,463,483	\$6,237,923	Interfund / Interdepartmental Charges	\$5,565,956	(\$671,968)
\$222	\$17,202	\$349	Other Costs	\$679	\$330
-	-	\$174,978	Debt Service	\$174,978	\$0
-	-	-	Conversion / Summary	\$400,980	\$400,980
-	-	-	Other Financing Uses	-	-
\$15,357,567	\$14,918,998	\$19,311,487	TOTAL OTHER EXPENSES	\$21,003,721	\$1,692,234
\$35,092,690	\$35,190,041	\$43,227,639	TOTAL PERSONNEL AND OTHER EXPENSES	\$45,029,562	\$1,801,923

FY12 ACTUAL	FY13 ACTUAL	FY14		FY15	VARIANCE
EXPENDITURES	EXPENDITURES	ADOPTED	FUND	BUDGET	FY15-FY14
\$35,092,690	\$35,190,041	\$43,227,639	Solid Waste Services Revenue Fund	\$45,029,562	\$1,801,923
\$35,092,690	\$35,190,041	\$43,227,639	TOTAL EXPENSES	\$45,029,562	\$1,801,923

FY12	FY13	FY14	AUTHORIZED POSITION COUNT	FY15	VARIANCE
					FY15-FY14
337.00	362.00	383.34	Full Time Equivalent	384.60	1.26



FY15 OPERATING BUDGET HIGHLIGHTS
Department Of Public Works
Solid Waste Services Revenue Fund

EXPENDITURES AND APPROPRIATIONS	VARIANCE (15-14)	EXPLANATION
Salaries, Regular	(\$182,871)	Decrease due to scheduled filling of staff vacancies that were previously unfunded.
Salaries, Perm Part-Time	-	
Salaries, Sworn	-	
Salaries, Extra Help	\$53,871	Increase slightly due to additional extra help position to augment collections staff.
Salaries, Extra Help-Sworn	-	
Overtime	\$560,535	Increase due to unfilled vacancies causing full time staff to work overtime.
Pen Cont Fire Pen Fd	-	
Pen Cont Police Pen Fd	(\$7,796)	Decrease due to prior year accounting error.
Pen Cont Gen Emp Pen Fd	(\$231,200)	Decrease due to pension rate adjustment.
Defined Contribution	\$71,533	Increase due to pension rate adjustment
Workers' Compensation	(\$65,146)	Decrease due to projected lower workers' compensation.
Other Personnel Costs	(\$89,238)	
TOTAL PERSONNEL	\$109,689	
OTHER EXPENSES		
Purchased / Contracted Services	\$1,557,337	Increase due to right-of-way maintenance contract, facility upgrades, and incentivized recycling program.
Supplies	\$243,579	Increase due to additional supplies related to facility upgrades, and incentivized recycling program.
Capital Outlays	\$161,976	Increase due to equipment replacement.
Interfund / Interdepartmental Charges	(\$671,968)	Decrease due to indirect cost less than anticipated from previous year.
Other Costs	\$330	Increase due to projected refunds greater than anticipated.
Debt Service	\$0	
Conversion / Summary	\$400,980	Increase due to fund reserves not budgeted in prior year.
Other Financing Uses	-	
TOTAL OTHER EXPENSES	\$1,692,234	
TOTAL PERSONNEL AND OTHER EXPENSES	\$1,801,923	

FUND	VARIANCE (15-14)
Solid Waste Services Revenue Fund	\$1,801,923
TOTAL EXPENSES	\$1,801,923

AUTHORIZED POSITION COUNT	VARIANCE (15-14)
Full Time Equivalent	1.26



FY15 OPERATING BUDGET HIGHLIGHTS
Department Of Public Works
Water & Wastewater Revenue Fund

FY12 ACTUAL EXPENDITURES	FY13 ACTUAL EXPENDITURES	FY14 ADOPTED	FY14 EXPENDITURES AND APPROPRIATIONS	FY15 BUDGET	VARIANCE FY15-FY14
\$458,978	\$452,438	\$494,942	Salaries, Regular	\$461,394	(\$33,548)
-	-	-	Salaries, Perm Part-Time	-	-
-	-	-	Salaries, Sworn	-	-
-	-	-	Salaries, Extra Help	-	-
-	-	-	Salaries, Extra Help-Sworn	-	-
\$88,585	\$114,848	\$53,392	Overtime	\$63,580	\$10,188
-	-	-	Pen Cont Fire Pen Fd	-	-
-	-	-	Pen Cont Police Pen Fd	-	-
\$108,601	\$120,375	\$133,737	Pen Cont Gen Emp Pen Fd	\$117,079	(\$16,658)
\$1,501	\$1,640	\$2,612	Defined Contribution	\$4,957	\$2,345
\$35,999	\$30,909	\$8,591	Workers' Compensation	\$34,170	\$25,579
\$95,897	\$93,232	\$115,113	Other Personnel Costs	\$116,189	\$1,076
\$789,561	\$813,443	\$808,387	TOTAL PERSONNEL	\$797,370	(\$11,017)
			OTHER EXPENSES		
-	-	-	Purchased / Contracted Services	-	-
-	-	-	Supplies	-	-
-	-	-	Capital Outlays	-	-
\$0	-	\$0	Interfund / Interdepartmental Charges	-	\$0
-	-	-	Other Costs	-	-
-	-	-	Debt Service	-	-
-	-	-	Conversion / Summary	-	-
-	-	-	Other Financing Uses	-	-
\$0	-	\$0	TOTAL OTHER EXPENSES	-	\$0
\$789,561	\$813,443	\$808,387	TOTAL PERSONNEL AND OTHER EXPENSES	\$797,370	(\$11,017)

FY12 ACTUAL EXPENDITURES	FY13 ACTUAL EXPENDITURES	FY14 ADOPTED	FY14 FUND	FY15 BUDGET	VARIANCE FY15-FY14
\$789,561	\$813,443	\$808,387	Water & Wastewater Revenue Fund	\$797,370	(\$11,017)
\$789,561	\$813,443	\$808,387	TOTAL EXPENSES	\$797,370	(\$11,017)

FY12	FY13	FY14	AUTHORIZED POSITION COUNT	FY15	VARIANCE FY15-FY14
15.00	15.00	15.00	Full Time Equivalent	15.00	0.00



FY15 OPERATING BUDGET HIGHLIGHTS
Department Of Public Works
Water & Wastewater Revenue Fund

EXPENDITURES AND APPROPRIATIONS	VARIANCE (15-14)	EXPLANATION
Salaries, Regular	(\$33,548)	Decrease due to scheduled filling of staff vacancies that were previously unfunded.
Salaries, Perm Part-Time	-	
Salaries, Sworn	-	
Salaries, Extra Help	-	
Salaries, Extra Help-Sworn	-	
Overtime	\$10,188	Increase due to unfilled vacancies causing full time staff to work overtime.
Pen Cont Fire Pen Fd	-	
Pen Cont Police Pen Fd	-	
Pen Cont Gen Emp Pen Fd	(\$16,658)	Decrease due to pension rate adjustment.
Defined Contribution	\$2,345	Increase due to pension rate adjustment.
Workers' Compensation	\$25,579	Increase due to workers' compensation more than anticipated from the previous year.
Other Personnel Costs	\$1,076	
TOTAL PERSONNEL	(\$11,017)	
OTHER EXPENSES		
Purchased / Contracted Services	-	
Supplies	-	
Capital Outlays	-	
Interfund / Interdepartmental Charges	\$0	
Other Costs	-	
Debt Service	-	
Conversion / Summary	-	
Other Financing Uses	-	
TOTAL OTHER EXPENSES	\$0	
TOTAL PERSONNEL AND OTHER EXPENSES	(\$11,017)	

FUND	VARIANCE (15-14)
Water & Wastewater Revenue Fund	(\$11,017)
TOTAL EXPENSES	(\$11,017)

AUTHORIZED POSITION COUNT	VARIANCE (15-14)
Full Time Equivalent	0.00



DEPARTMENT OF PARKS AND RECREATION

Mission Statement

Department of Parks and Recreation is committed to building strong communities and a vibrant economy by providing safe and exceptional parks, facilities and programs through effective leadership, collaboration and innovative thinking.

Core Functions

- Programs (for all ages and abilities in six core areas: youth development; sports; fitness and wellness; arts, music and culture; outdoor adventure and community engagement).
- Maintenance (make parks & facilities safe, clean and inviting).
- Planning and Community Engagement.

Summary of Operations

The parks and facilities system of the City of Atlanta's Department of Parks and Recreation (DPR) consists of more than 100 facilities and approximately 4,395 acres (5.2% of the City's land) inside the city limits, and 209 acres at Lake Allatoona.

The recreational and cultural facilities vary from small recreation centers to large cultural complexes, such as the Atlanta Civic Center and the Chastain Park Amphitheater. DPR reopened all closed recreation centers in January 2011, and in 2013 the department built upon earlier pilot projects to transform ten facilities into Centers of Hope. The facility inventory currently includes 33 recreation centers (10 Centers of Hope), four indoor and 13 outdoor pools, four spray grounds, 182 tennis courts, 75 basketball courts, 110 ball fields, 111 playgrounds, 1 skatepark and five tennis centers. Special recreational facilities include four 18-hole golf courses and one 9-hole golf course, Southside Sports Complex, Lake Allatoona Resident Camp, the Outdoor Activity Center, and John A. White Junior Training Golf Course.

Our parks vary from nature preserves to active city-wide parks. DPR's inventory includes

362 parks, 11 are City-Wide Parks, 34 are community parks, and 68 are neighborhood parks. The remaining parks are nature preserves, paths and greenways of varying sizes, block parks, circles, triangles and beauty spots many maintained with the help of Park Pride and numerous community partners.

Divisions/Offices Descriptions

The Office of Parks provides basic maintenance services to all the parks and facilities in its inventory with an emphasis on health and safety. Park arborists and forestry crews are responsible for street trees on 1,724 linear miles of right-of-way.

The Office of Recreation provides quality recreational services and programs through implementation of balanced, enjoyable and affordable activities.

The Office Park Design is responsible for park & facility planning; project management, design and construction of capital projects; grants management; departmental GIS and liaison with Atlanta BeltLine, Inc.

The Boisfeuillet Jones Atlanta Civic Center continues to maintain its position as one of the premiere arts and entertainment venues in the Metro Atlanta Area providing unparalleled service to our clients and patrons. The Civic Center increasingly has hosted high-profile films and television shows in its Exhibit Hall.

Goals

- **Deliver exceptional spaces and diverse experiences.** We will provide parks, facilities and programs that are accessible, attractive, and exceed the expectations of our customers.
- **Create a culture of innovation.** We will foster a work environment that engages and motivates both employees and our stakeholders to help develop innovative solutions.
- **Enhance safety and security in all operations.** We will ensure that system-wide

safety and security are driving factors in all departmental actions and activities.

- **Expand our impact through collaboration.** We will merge our strengths with the strengths of others to enhance our programs and facilities.
- **Enhance our organizational capacity.** We will support and invest in an effective, efficient workforce through training, broadened recruitment and proficient business practices.
- **Plan and build a marketing support system.** We will develop and implement a marketing strategy that enhances our image, improves our positioning and promotes our offerings.
- **Communicate effectively.** We will foster an environment of effective communication that leads to increased understanding, awareness and trust.

Objectives

- Develop and cultivate recreational activities and cultural enrichment for the Centers of Hope pilot programs.
- Continue to cultivate public and private partnerships, as well as friends of various parks groups and conservancies to maximize the available resources, enabling us to provide consistent services in the parks.
- Perform repairs, replacement, preventative maintenance and improvements at DPR parks, buildings, structures, pools and outdoor facilities.

FY2014 Accomplishments

- Expanded our partnership with the Boys and Girls Club of Atlanta to four Centers of Hope sites.
- Streamlined afterschool programming at thirteen sites by expanding partnerships for academic and other enrichment activities.
- Served more than 1,500 youth and teens in our afterschool programming, including 1,100 weekly during the spring. Provided hot meals for all program participants.
- Increased City of Atlanta park acreage to 4,395 acres, with 64% of residents living within ½-mile walk of a park.
- Launched a facility needs assessment with the goal of developing a parks and recreation master plan for the City of Atlanta by the end of calendar year 2014.

- Completed the Southwest Atlanta BeltLine Connector trail linking Beecher Elementary School to the Atlanta BeltLine.
- Implemented new Safety Assessment Standards for public facilities.
- Completed renovation of computer labs and installation of Wi-Fi at 10 Centers of Hope and Dunbar Recreation Center.
- Opened a new pool with spray features and a bathhouse at John A. White Park.
- Finished 7,600 square foot addition of multi-use space at Ben Hill Recreation Center (Center of Hope).
- Finished the City's first full-sized, multi-sport artificial turf field complex at Ben Hill Park.
- Completed renovations on Main Hall at Lake Allatoona.
- Received \$1 million grant to transition traditional trash cans to computerized, solar-powered trash compactors (Big Bellies), reducing operational costs and promoting sustainability.
- Worked with The Mayor's Office to implement enhanced customer service and asset management through the 3-1-1 initiative.
- Launched the Atlanta Parks and Recreation Empowerment Program (ATL Prep), a partnership with the Atlanta Workforce Development Authority to provide job training and work experience to young adults.
- Partnered with Invest Atlanta to issue a request for proposals (RFP) for operation and possible ownership of the Atlanta Civic Center.
- Received a \$192,000 grant from Coca-Cola to launch "Troops for Fitness," a two-year program for veterans to provide free fitness classes at centers and in parks.

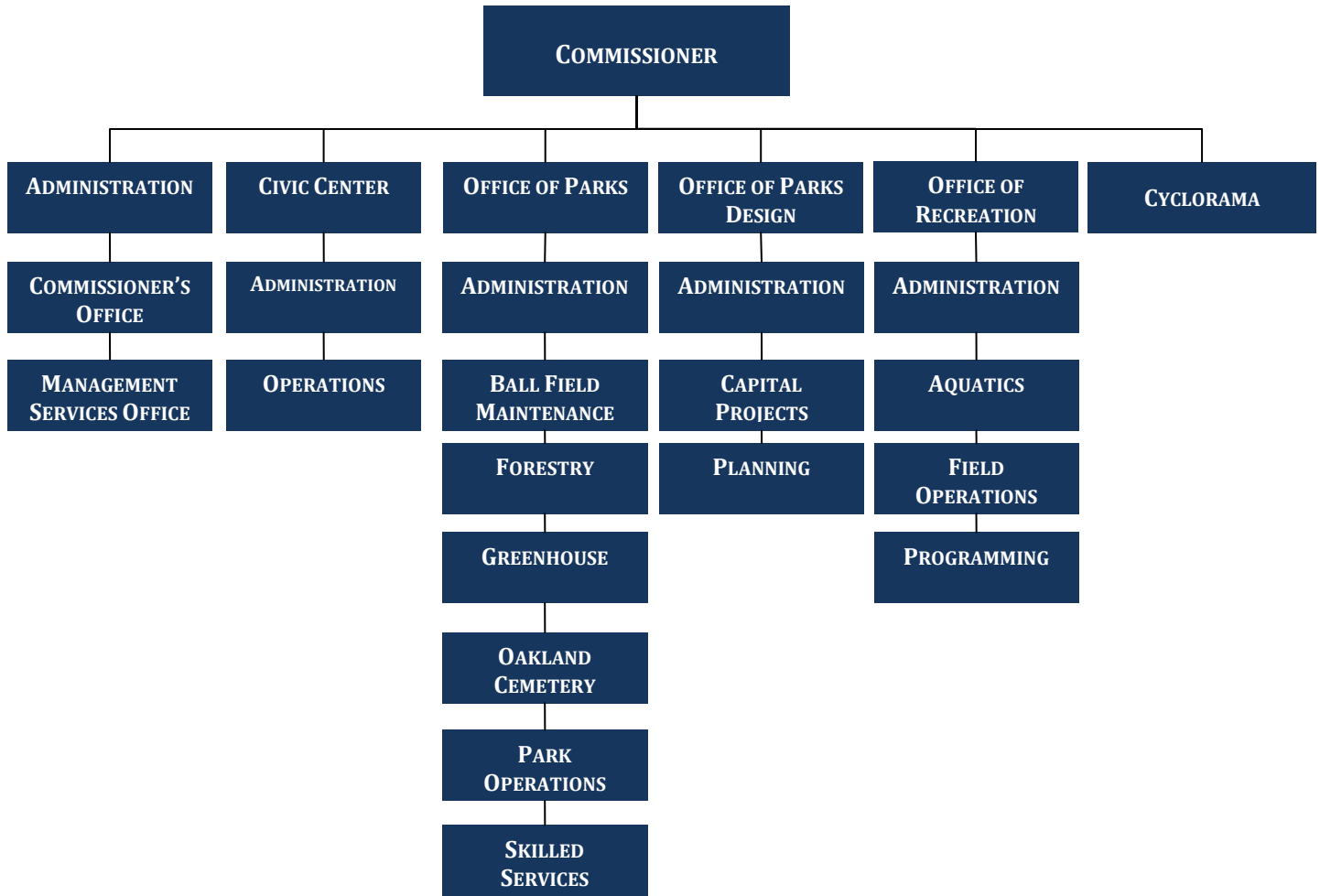
FY2015 Proposed Program Highlights

- Create a Parks and Recreation Facilities Master Plan for the City of Atlanta.
- Develop and launch a user-friendly website to streamline public access to information and facilitate on-line reservations and registrations.
- Work with the Mayor's Office and key stakeholders to finalize a long-term strategy for the Atlanta Cyclorama.
- Transition the Atlanta Civic Center to a new operational model or new ownership
- Continue facility improvements to comply with Americans with Disabilities Act requirements.

- Increase youth and tot programming at facilities city-wide.
- Complete the uploading of departmental assets into the Hansen Asset Management System, complete with preventative maintenance schedules, depreciation, annual maintenance costs and replacement schedules.
- Assess outdoor pool operations; develop and enter into a new service agreement for their operation.
- Evaluate custodial support at DPR facilities and invest in improved custodial service at high-use sites.
- Increase the deployment of Big Belly Smart Compactors in City of Atlanta parks.
- Work with the PATH Foundation and other community partners to expand the City's multi-use recreational trail network, including initiatives at Chastain Park, Atlanta Memorial Park, GA400 Trail and the Southwest Atlanta BeltLine Connector Trail.
- Continue with the addition of strategically located parkland city-wide.

ORGANIZATIONAL CHART

Department of Parks and Recreation



PERFORMANCE METRICS

Department of Parks and Recreation

PERFORMANCE MEASURE	FY 2012 Actual	FY 2013 Actual	FY 2014 Target	FY 2015 Target
Youth Development				
Total Number of program enrollees	2,590	3,540	2,993	2,993
Total Number of non-enrolled participants	1,992	2,175	2,302	2,302
Merit & Excellence				
Percentage of mulching / mowing completed on schedule	80%	80%	95%	95%
Percentage of litter/limb removal completed on schedule	95%	95%	95%	95%
Percentage of Arborist Inspections completed within schedule	93%	97%	85%	85%
Public Safety				
Percentage of tree removals completed within schedule	58%	76%	90%	90%
City Infrastructure				
% of active capital projects on/ahead of schedule	N/A	72%	100%	100%
% of capital projects closed on/ahead of schedule	67%	N/A	N/A	N/A
Total \$ value of ADA citations addressed (cumulative)	\$220,316	\$891,179	\$600,000	\$800,000
Fiscal Stability				
Total Recreation revenue collected	1,156,536	1,213,689	1,336,522	1,336,522
% of active capital projects on/under budget	N/A	89%	100%	100%
% of capital projects closed on/under budget	89%	N/A	N/A	N/A





FY15 OPERATING BUDGET HIGHLIGHTS

Dept Of Parks & Recreation

FY12 ACTUAL EXPENDITURES	FY13 ACTUAL EXPENDITURES	FY14 ADOPTED		FY15 BUDGET	VARIANCE FY15-FY14
			EXPENDITURES AND APPROPRIATIONS		
\$9,913,861	\$10,821,195	\$11,304,930	Salaries, Regular	\$11,904,758	\$599,828
-	-	-	Salaries, Perm Part-Time	-	
-	-	-	Salaries, Sworn	-	
\$1,943,422	\$1,991,037	\$2,144,518	Salaries, Extra Help	\$2,091,171	(\$53,347)
-	-	-	Salaries, Extra Help-Sworn	-	
\$471,827	\$572,615	\$317,858	Overtime	\$338,267	\$20,408
-	-	-	Pen Cont Fire Pen Fd	-	
-	-	-	Pen Cont Police Pen Fd	-	
\$2,188,310	\$2,588,572	\$2,431,780	Pen Cont Gen Emp Pen Fd	\$2,731,027	\$299,247
\$131,963	\$201,150	\$197,468	Defined Contribution	\$241,334	\$43,865
\$359,520	\$657,833	\$577,248	Workers' Compensation	\$609,057	\$31,809
\$1,869,821	\$1,944,080	\$2,198,432	Other Personnel Costs	\$2,501,381	\$302,949
\$16,878,725	\$18,776,483	\$19,172,235	TOTAL PERSONNEL	\$20,416,995	\$1,244,760
			OTHER EXPENSES		
\$5,408,288	\$8,218,742	\$1,685,595	Purchased / Contracted Services	\$3,012,574	\$1,326,979
\$5,498,718	\$5,858,369	\$6,550,605	Supplies	\$7,155,418	\$604,813
\$88,051	\$138,059	\$0	Capital Outlays	\$483,813	\$483,813
\$1,559,886	\$1,415,049	\$1,559,731	Interfund / Interdepartmental Charges	\$1,437,249	(\$122,482)
\$9,602	\$21,077	\$13,029	Other Costs	\$13,196	\$167
-	-	-	Debt Service	-	
-	-	\$0	Conversion / Summary	-	\$0
-	\$40,000	-	Other Financing Uses	\$229,646	\$229,646
\$12,564,545	\$15,691,295	\$9,808,960	TOTAL OTHER EXPENSES	\$12,331,896	\$2,522,935
\$29,443,269	\$34,467,778	\$28,981,195	TOTAL PERSONNEL AND OTHER EXPENSES	\$32,748,891	\$3,767,696

FY12 ACTUAL EXPENDITURES	FY13 ACTUAL EXPENDITURES	FY14 ADOPTED		FY15 BUDGET	VARIANCE FY15-FY14
			FUND		
\$1,677,438	\$1,723,792	\$1,647,112	Civic Center Revenue Fund	\$1,644,689	(\$2,423)
\$27,333,046	\$32,276,566	\$26,853,981	General Fund	\$30,628,726	\$3,774,744
\$432,786	\$467,420	\$480,102	Parks Facilities Revenue Fund	\$475,476	(\$4,626)
\$29,443,269	\$34,467,778	\$28,981,195	TOTAL EXPENSES	\$32,748,891	\$3,767,696

FY12	FY13	FY14	AUTHORIZED POSITION COUNT	FY15	VARIANCE FY15-FY14
317.00	339.00	333.00	Full Time Equivalent	346.00	13.00



FY15 OPERATING BUDGET HIGHLIGHTS
Dept Of Parks & Recreation
Civic Center Revenue Fund

FY12 ACTUAL	FY13 ACTUAL	FY14		FY15	VARIANCE
EXPENDITURES	EXPENDITURES	ADOPTED	EXPENDITURES AND APPROPRIATIONS	BUDGET	FY15-FY14
\$442,086	\$440,280	\$556,489	Salaries, Regular	\$558,486	\$1,997
-	-	-	Salaries, Perm Part-Time	-	-
-	-	-	Salaries, Sworn	-	-
\$31,980	\$7,078	\$7,078	Salaries, Extra Help	\$0	(\$7,078)
-	-	-	Salaries, Extra Help-Sworn	-	-
\$8,160	\$3,583	\$7,771	Overtime	\$7,392	(\$380)
-	-	-	Pen Cont Fire Pen Fd	-	-
-	-	-	Pen Cont Police Pen Fd	-	-
\$105,459	\$100,589	\$106,344	Pen Cont Gen Emp Pen Fd	\$142,914	\$36,569
\$4,199	\$3,374	\$8,382	Defined Contribution	\$4,945	(\$3,437)
-	-	-	Workers' Compensation	-	-
\$92,317	\$88,665	\$100,621	Other Personnel Costs	\$110,962	\$10,342
\$684,201	\$643,568	\$786,686	TOTAL PERSONNEL	\$824,699	\$38,013
			OTHER EXPENSES		
\$388,731	\$423,638	\$294,251	Purchased / Contracted Services	\$133,973	(\$160,278)
\$583,133	\$649,885	\$552,636	Supplies	\$677,935	\$125,299
-	-	-	Capital Outlays	-	-
\$20,771	\$1,797	\$7,771	Interfund / Interdepartmental Charges	\$2,242	(\$5,529)
\$602	\$4,903	\$5,768	Other Costs	\$5,841	\$72
-	-	-	Debt Service	-	-
-	-	-	Conversion / Summary	-	-
-	-	-	Other Financing Uses	-	-
\$993,237	\$1,080,224	\$860,427	TOTAL OTHER EXPENSES	\$819,991	(\$40,436)
\$1,677,438	\$1,723,792	\$1,647,112	TOTAL PERSONNEL AND OTHER EXPENSES	\$1,644,689	(\$2,423)

FY12 ACTUAL	FY13 ACTUAL	FY14		FY15	VARIANCE
EXPENDITURES	EXPENDITURES	ADOPTED	FUND	BUDGET	FY15-FY14
\$1,677,438	\$1,723,792	\$1,647,112	Civic Center Revenue Fund	\$1,644,689	(\$2,423)
\$1,677,438	\$1,723,792	\$1,647,112	TOTAL EXPENSES	\$1,644,689	(\$2,423)

FY12	FY13	FY14	AUTHORIZED POSITION COUNT	FY15	VARIANCE
					FY15-FY14
11.50	12.50	13.00	Full Time Equivalent	13.00	0.00



FY15 OPERATING BUDGET HIGHLIGHTS
Dept Of Parks & Recreation
Civic Center Revenue Fund

EXPENDITURES AND APPROPRIATIONS	VARIANCE (15-14)	EXPLANATION
Salaries, Regular	\$1,997	Increase to support current personnel costs.
Salaries, Perm Part-Time	-	
Salaries, Sworn	-	
Salaries, Extra Help	(\$7,078)	Decrease due to the extra help position being replaced with a permanent position.
Salaries, Extra Help-Sworn	-	
Overtime	(\$380)	Decrease due to less overtime.
Pen Cont Fire Pen Fd	-	
Pen Cont Police Pen Fd	-	
Pen Cont Gen Emp Pen Fd	\$36,569	Increase due to pension rate adjustment.
Defined Contribution	(\$3,437)	Decrease due to pension rate adjustment.
Workers' Compensation	-	
Other Personnel Costs	\$10,342	
TOTAL PERSONNEL	\$38,013	
OTHER EXPENSES		
Purchased / Contracted Services	(\$160,278)	Decrease due to minimal contractual obligations for Civic Center.
Supplies	\$125,299	Increase due to utility charges more than anticipated.
Capital Outlays	-	
Interfund / Interdepartmental Charges	(\$5,529)	Decrease due to no indirect cost allocation.
Other Costs	\$72	An increase in projected refunds and credit card charges.
Debt Service	-	
Conversion / Summary	-	
Other Financing Uses	-	
TOTAL OTHER EXPENSES	(\$40,436)	
TOTAL PERSONNEL AND OTHER EXPENSES	(\$2,423)	

FUND	VARIANCE (15-14)
Civic Center Revenue Fund	(\$2,423)
TOTAL EXPENSES	(\$2,423)

AUTHORIZED POSITION COUNT	VARIANCE (15-14)
Full Time Equivalent	0.00



FY15 OPERATING BUDGET HIGHLIGHTS
Dept Of Parks & Recreation
General Fund

FY12 ACTUAL	FY13 ACTUAL	FY14		FY15	VARIANCE
EXPENDITURES	EXPENDITURES	ADOPTED	EXPENDITURES AND APPROPRIATIONS	BUDGET	FY15-FY14
\$9,312,322	\$10,215,484	\$10,568,489	Salaries, Regular	\$11,167,363	\$598,874
-	-	-	Salaries, Perm Part-Time	-	-
-	-	-	Salaries, Sworn	-	-
\$1,911,443	\$1,983,959	\$2,137,440	Salaries, Extra Help	\$2,091,171	(\$46,269)
-	-	-	Salaries, Extra Help-Sworn	-	-
\$463,574	\$568,268	\$310,087	Overtime	\$330,875	\$20,788
-	-	-	Pen Cont Fire Pen Fd	-	-
-	-	-	Pen Cont Police Pen Fd	-	-
\$2,064,978	\$2,453,164	\$2,293,456	Pen Cont Gen Emp Pen Fd	\$2,558,308	\$264,852
\$123,256	\$193,156	\$184,207	Defined Contribution	\$232,275	\$48,068
\$347,466	\$657,833	\$577,248	Workers' Compensation	\$609,057	\$31,809
\$1,742,151	\$1,816,227	\$2,056,323	Other Personnel Costs	\$2,348,287	\$291,964
\$15,965,189	\$17,888,091	\$18,127,250	TOTAL PERSONNEL	\$19,337,335	\$1,210,086
			OTHER EXPENSES		
\$4,875,968	\$7,626,734	\$1,265,327	Purchased / Contracted Services	\$2,715,287	\$1,449,960
\$4,864,158	\$5,168,023	\$5,928,184	Supplies	\$6,426,282	\$498,099
\$88,051	\$138,059	\$0	Capital Outlays	\$483,813	\$483,813
\$1,539,115	\$1,413,252	\$1,531,960	Interfund / Interdepartmental Charges	\$1,435,006	(\$96,954)
\$563	\$2,408	\$1,261	Other Costs	\$1,355	\$95
-	-	-	Debt Service	-	-
-	-	\$0	Conversion / Summary	-	\$0
-	\$40,000	-	Other Financing Uses	\$229,646	\$229,646
\$11,367,856	\$14,388,475	\$8,726,732	TOTAL OTHER EXPENSES	\$11,291,390	\$2,564,659
\$27,333,046	\$32,276,566	\$26,853,981	TOTAL PERSONNEL AND OTHER EXPENSES	\$30,628,726	\$3,774,744

FY12 ACTUAL	FY13 ACTUAL	FY14		FY15	VARIANCE
EXPENDITURES	EXPENDITURES	ADOPTED	FUND	BUDGET	FY15-FY14
\$27,333,046	\$32,276,566	\$26,853,981	General Fund	\$30,628,726	\$3,774,744
\$27,333,046	\$32,276,566	\$26,853,981	TOTAL EXPENSES	\$30,628,726	\$3,774,744

FY12	FY13	FY14	AUTHORIZED POSITION COUNT	FY15	VARIANCE
					FY15-FY14
300.50	321.50	315.00	Full Time Equivalent	328.00	13.00



FY15 OPERATING BUDGET HIGHLIGHTS
Dept Of Parks & Recreation
General Fund

EXPENDITURES AND APPROPRIATIONS	VARIANCE (15-14)	EXPLANATION
Salaries, Regular	\$598,874	Increased due to transfer of two positions, Special Event and Facility Manager, from Trust Fund and 11 new positions for the new Atlanta Beltline Parks.
Salaries, Perm Part-Time	-	
Salaries, Sworn	-	
Salaries, Extra Help	(\$46,269)	Decrease due to reduction in extra help.
Salaries, Extra Help-Sworn	-	
Overtime	\$20,788	Increased funding for forestry crews to remove trees from roads right of ways and skill services staff to repair buildings.
Pen Cont Fire Pen Fd	-	
Pen Cont Police Pen Fd	-	
Pen Cont Gen Emp Pen Fd	\$264,852	Increase due to pension rate adjustment.
Defined Contribution	\$48,068	Increase due to pension rate adjustment.
Workers' Compensation	\$31,809	Increase due to worker's compensation more than anticipated.
Other Personnel Costs	\$291,964	
TOTAL PERSONNEL	\$1,210,086	
OTHER EXPENSES		
Purchased / Contracted Services	\$1,449,960	Increased funding for Centers of Hope site's programming and supplies, USA Pools payments in managing city outdoor pool sites, Referees and Security for athletic events, Security for pool sites, Payments for Harris Towers Lease + Parking contract and increased funding for Driver Risk Management Program.
Supplies	\$498,099	Increased funding for Parks Maintenance tools, supplies and small equipment requirements.
Capital Outlays	\$483,813	Increased funding for park maintenance motorized equipment for newly acquired parks sites, which includes Atlanta Beltline parks.
Interfund / Interdepartmental Charges	(\$96,954)	Decrease due to reduction in motor and fuel costs for repair and maintenance.
Other Costs	\$95	
Debt Service	-	
Conversion / Summary	\$0	
Other Financing Uses	\$229,646	Increase funding for GMA lease payment.
TOTAL OTHER EXPENSES	\$2,564,659	
TOTAL PERSONNEL AND OTHER EXPENSES	\$3,774,744	

FUND	VARIANCE (15-14)
General Fund	\$3,774,744
TOTAL EXPENSES	\$3,774,744

AUTHORIZED POSITION COUNT	VARIANCE (15-14)
Full Time Equivalent	13.00



FY15 OPERATING BUDGET HIGHLIGHTS
Dept Of Parks & Recreation
Parks Facilities Revenue Fund

FY12 ACTUAL	FY13 ACTUAL	FY14		FY15	VARIANCE
EXPENDITURES	EXPENDITURES	ADOPTED	EXPENDITURES AND APPROPRIATIONS	BUDGET	FY15-FY14
\$159,453	\$165,432	\$179,953	Salaries, Regular	\$178,909	(\$1,043)
-	-	-	Salaries, Perm Part-Time	-	-
-	-	-	Salaries, Sworn	-	-
-	-	-	Salaries, Extra Help	-	-
-	-	-	Salaries, Extra Help-Sworn	-	-
\$93	\$765	-	Overtime	-	-
-	-	-	Pen Cont Fire Pen Fd	-	-
-	-	-	Pen Cont Police Pen Fd	-	-
\$17,873	\$34,819	\$31,980	Pen Cont Gen Emp Pen Fd	\$29,805	(\$2,175)
\$4,508	\$4,620	\$4,879	Defined Contribution	\$4,114	(\$765)
\$12,054	-	-	Workers' Compensation	-	-
\$35,352	\$39,188	\$41,488	Other Personnel Costs	\$42,132	\$644
\$229,334	\$244,824	\$258,300	TOTAL PERSONNEL	\$254,961	(\$3,339)
			OTHER EXPENSES		
\$143,588	\$168,369	\$126,017	Purchased / Contracted Services	\$163,314	\$37,296
\$51,427	\$40,461	\$69,785	Supplies	\$51,201	(\$18,584)
-	-	-	Capital Outlays	-	-
-	-	\$20,000	Interfund / Interdepartmental Charges	\$0	(\$20,000)
\$8,436	\$13,766	\$6,000	Other Costs	\$6,000	\$0
-	-	-	Debt Service	-	-
-	-	-	Conversion / Summary	-	-
-	-	-	Other Financing Uses	-	-
\$203,452	\$222,596	\$221,802	TOTAL OTHER EXPENSES	\$220,515	(\$1,287)
\$432,786	\$467,420	\$480,102	TOTAL PERSONNEL AND OTHER EXPENSES	\$475,476	(\$4,626)

FY12 ACTUAL	FY13 ACTUAL	FY14		FY15	VARIANCE
EXPENDITURES	EXPENDITURES	ADOPTED	FUND	BUDGET	FY15-FY14
\$432,786	\$467,420	\$480,102	Parks Facilities Revenue Fund	\$475,476	(\$4,626)
\$432,786	\$467,420	\$480,102	TOTAL EXPENSES	\$475,476	(\$4,626)

FY12	FY13	FY14	AUTHORIZED POSITION COUNT	FY15	VARIANCE
					FY15-FY14
5.00	5.00	5.00	Full Time Equivalent	5.00	0.00



FY15 OPERATING BUDGET HIGHLIGHTS
Dept Of Parks & Recreation
Parks Facilities Revenue Fund

EXPENDITURES AND APPROPRIATIONS	VARIANCE (15-14)	EXPLANATION
Salaries, Regular	(\$1,043)	Decrease to support total personnel cost.
Salaries, Perm Part-Time	-	
Salaries, Sworn	-	
Salaries, Extra Help	-	
Salaries, Extra Help-Sworn	-	
Overtime	-	
Pen Cont Fire Pen Fd	-	
Pen Cont Police Pen Fd	-	
Pen Cont Gen Emp Pen Fd	(\$2,175)	Decrease due to pension rate adjustment.
Defined Contribution	(\$765)	Decrease due to pension rate adjustment.
Workers' Compensation	-	
Other Personnel Costs	\$644	
TOTAL PERSONNEL	(\$3,339)	
OTHER EXPENSES		
Purchased / Contracted Services	\$37,296	Increase due to purchased and contract service more than anticipated.
Supplies	(\$18,584)	Decrease due to utility cost less than anticipated.
Capital Outlays	-	
Interfund / Interdepartmental Charges	(\$20,000)	Decrease due to no indirect cost allocation.
Other Costs	\$0	
Debt Service	-	
Conversion / Summary	-	
Other Financing Uses	-	
TOTAL OTHER EXPENSES	(\$1,287)	
TOTAL PERSONNEL AND OTHER EXPENSES	(\$4,626)	

FUND	VARIANCE (15-14)
Parks Facilities Revenue Fund	(\$4,626)
TOTAL EXPENSES	(\$4,626)

AUTHORIZED POSITION COUNT	VARIANCE (15-14)
Full Time Equivalent	0.00



WATERSHED MANAGEMENT

Mission Statement

Provide our customers with reliable, high quality water services in a safe, respectful, responsive, and environmentally responsible manner, all at value.

- Deliver excellent customer service through a motivated, skilled, and empowered workforce.
- Ensure professional stewardship of Atlanta's drinking water, wastewater, stormwater and natural systems.
- Protect and enhance the region's water resources, public health, and property while promoting sustainability and economic vitality.

Summary of Operations

The Department of Watershed Management is dedicated to providing high quality drinking water, wastewater, and stormwater services to residential, business, and wholesale customers at a fair and reasonable cost while enhancing and protecting urban waterways and regional water resources.

The Department is comprised of the Commissioner's Office and six major offices:

Offices/Division Descriptions

The Commissioner's Office is responsible for overall management of the Department, including reliable production and supply of safe drinking water, collection and treatment of wastewater, protection of watersheds and natural systems, environmental and regulatory compliance, strategic planning and implementation, special initiatives, and long-term financial planning. Additionally, the Commissioner's Office provides direct oversight of divisions responsible for safety, security, and emergency management, communications and community relations, performance and accountability, and information technology support services.

The Office of Water Treatment and Reclamation is responsible for drinking water production and wastewater treatment. Drinking water production includes the operation and maintenance of water

supply intakes, two drinking water plants¹, and drinking water storage and pumping stations. Wastewater treatment includes the operation and maintenance of four wastewater treatment (reclamation) facilities, and six combined sewer facilities, plus sixteen sewage pumping stations.

The Office of Linear Infrastructure Operations is responsible for operating, maintaining, and repairing the City's water distribution systems, wastewater collection systems, and system appurtenances, including maintaining system reliability and compliance, and in the event of asset failure providing rapid response to minimize impacts to the community and the environment.

The Office of Watershed Protection is responsible for regional planning coordination and implementation of programs targeted to protect and enhance water quality. The office conducts an environmental compliance and inspection program including flow and water quality monitoring and planning. It also coordinates design, construction, operations, and maintenance of stormwater management facilities and systems including "green infrastructure" measures oriented toward employing natural systems to affect pollution control in concert with provision of community amenities.

The Office of Engineering Services is responsible for planning and managing operational, maintenance, and capital improvement projects related to the City's drinking water system, wastewater system, watershed protection system, and other related assets and environmental programs. This office oversees the delivery of projects through the design, procurement, and construction phases as well as controlling project construction cost, quality and safety. This Office is also responsible for development of an asset management program and management of the Department's geographical information systems.

¹ Also, the City and Fulton County each own a 50% interest in the North Area Water Treatment Plant that is operated and maintained under a separate contract.

The Office of Financial Administration is responsible for all aspects of financial management, including financial planning and budgeting, determination of rates, fees, and charges, inter-jurisdictional billing, accounting, collections, and central document management.

The Office of Customer & Business Services is responsible for customer relations, meter and billing accuracy assurance, centralized procurement and legislation, management of the central warehouse and fleet services, and management and maintenance of buildings and grounds.

Goals

In addition to providing safe and sustainable drinking water, wastewater, and stormwater services to the community, the Department has established the following priority goals for FY 2015:

- Deliver the highest quality of service.
- Provide a safe and engaging workplace.
- Assure full compliance with all environmental regulations.
- Improve operational efficiencies.

Objectives

The Department has developed the following initiatives to achieve its goals and priorities:

Customer Service & Stakeholder Engagement - The Department is undertaking an initiative to proactively work with customers and other stakeholders to identify and resolve the root causes of customer issues. A key objective is to ensure that customer interactions “close the loop,” such that DWM may confirm that identified issues have been resolved with the customer. This initiative will contribute toward the goals of improving customer service, providing an engaging workplace, and improving operational efficiencies by resolving (or preventing) customer issues more quickly and effectively. This effort will:

- Transition customer services from reactive to proactive modes of operation.
- Engage external stakeholders.
- Transform customer services through advanced identification, analysis, and resolution of root causes of customer service issues.
- Engage external stakeholders through prompt, transparent, and complete communications and proactive inquiry into stakeholder concerns.

Workforce Development – The Department is undertaking an initiative to ensure appropriate staffing, skill levels, and responsibility assignments

are deployed across all levels of the Department. The Department will develop its workforce through strategic training, succession planning and a renewed focus on efficiency and accountability. This initiative will work towards ensuring appropriate staffing, skill levels, and assignments contribute to the goals of improving customer service, improving operational efficiencies, and providing a safe and engaging workplace. This effort will:

- Enhance workforce levels, efficiency, and accountability.
- Develop and act on strategic staffing plans and performance measurement.
- Develop the workforce through strategic training, succession planning, and engagement measures.
- Evolve the workforce by leveraging of natural attrition rates and internal employee development opportunities.

Sustainable Water Management – The Department is undertaking this initiative to assure a long-term sustainable supply of water through 2035 and beyond, provide adequate capacity to manage wastewater and stormwater flows and pollutant loads and employ natural systems to protect and enhance regional water quality. This effort will prioritize water conservation and energy reduction measures, evaluate water supply alternatives, and support green infrastructure efforts by institutionalizing triple-bottom-line evaluation methodologies to evaluate and prioritize projects. This initiative will contribute toward the goals of improving operational efficiencies and achieving full environmental compliance. This effort will:

- Employ “triple bottom line” evaluation processes to refine and diversify operational and project investments.
- Use holistic water resource management principles to identify, prioritize, and implement resource recovery and green infrastructure development opportunities.
- Continue compliance with the Clean Water Act for water resource facilities and projects.
- Incorporate climate variability factors in water resources management planning.

Asset Management and Risk-Based Planning – The Department is undertaking this initiative to better align its capital expenditures and to shift toward proactive maintenance activities based on asset criticality and condition. Historically, a majority of the Department’s capital resources were committed to Consent Decree projects. The recent time extension provides an opportunity to better prioritize future expenditures using a risk-based

asset management framework that will assure that future expenditures maintain expected asset service levels. This prioritized approach is critical to maintain reliability of service, regulatory compliance, and safety while enhancing cost efficiency. This effort will:

- Utilize asset condition and criticality information to inform CIP prioritization.
- Ensure robust processes for risk-based planning, storage, and maintenance of asset data.
- Assess probability and consequence of asset failures.
- Prioritize and implement critical capital and maintenance projects.
- Schedule and track maintenance, repair, and replacement of assets.

Strategic Financial Resource Allocation – The Department is undertaking this initiative to assure that resources (financial, physical, and labor) are responsibly and cost-effectively allocated to fulfill the mission of the Department. This will include use of best management practices for budgeting, reporting, project planning, and resource allocations to improve operational efficiencies while providing a safe and engaging workplace. This effort will:

- Integrate and enhance financial management processes to facilitate evaluation, prioritization, and scheduling of expenditures within financial constraints.
- Improve forecasting, monitoring, and reporting of operating budget and CIP expenditures.
- Use cost-of-service analysis to develop options for improving equity of service rates and potential revisions to Interjurisdictional agreements.
- Efficiently manage the Department's receivable portfolio to expedite cash flow, support Departmental cash requirements, and determine collectability of delinquent accounts.

Data and Systems Enablement – The Department is undertaking this initiative to ensure that critical customer, operational, and financial data are more readily available to improve decision-making and activity planning. The Department maintains state-of-the-art systems, and this initiative will assure that the accurate and informative data are being routinely and efficiently collected in the right systems, are centrally stored and analyzed, and are easily accessible to key decision makers. This initiative will expedite decision-making, reduce the amount of labor and energy required to maintain

service levels which will yield more efficient, *higher-quality service for our customers and community. This effort will:*

- Enhance tools used to collect and store data and records and to train staff to employ such tools.
- Develop and enhance data management systems and processes to facilitate access to and management of critical data and systems.
- Implement data warehousing functions to facilitate compilation, storage and consistent reporting of basic performance statistics, making data more readily available to support key decisions.

FY2014 Accomplishments

- Received top recognition by EPA for Hemphill Water Treatment Plant 40% reduction in energy use.
- Received platinum awards from Georgia Association of Water Professionals for six-straight years of 100% compliance at Hemphill and Chattahoochee Water Treatment Plants.
- Increased bond rating with 3 agencies.
- Completed bond refinancing of \$530 million which resulted in \$12 million of expected annual savings that will be used to terminate SWAP agreement.
- \$3 million collected from delinquent commercial accounts.
- Implemented convenient bill payment options.
- Replaced 30,000 linear feet of Sanitary Sewer Piping in the South River Basin to alleviate overflows and increase sewer capacity in southeast Atlanta.
- Completed Phase 2 of Compliance Upgrades at the RM Clayton Water Reclamation Center in order to maintain state and federal regulatory compliance.
- Constructed media lot vault to mitigate recurring flooding issues in Peoplestown, Mechanicsville and Summerhill communities.
- Confirmed 99% meter billing accuracy through completion of Small Meter Audit Program.
- Received GFOA award of Excellence in Financial Reporting for the third year in a row.
- Launched DataWise BI Tool – automating performance metrics reporting and dashboards across multiple systems to improve decision making.
- Completed Hansen 8 upgrade & initiated consolidation.
- Consolidated Network Domain and eliminated separate ATLWATER domain by merging all users into Atlantaga.gov.

- Completed Quantum Safety Application Implementation.
- Initiated E-bill Implementation.
- Launched Water & Sewer mobile application.
- Initiated Sanitary Sewer Overflow (SSO) Reduction Program: Grease Recycling Pilot Program for multifamily residences, Red Team Investigation Program, SSO Early Detection Monitoring Network; SSO Management Platform developed.
- Implemented Post Development Stormwater Management Ordinance (Green Infrastructure Ordinance): presented at 13 workshops, conferences, and training sessions; conducted 112 stormwater consultation meetings with developers.
- Reduced Water Quality Complaints: Developed a proactive flushing program. Number of complaints are about 1 percent of customers (industry standard is up to 10 percent of customer complaints).
- Launched automated customer refunds.
- All senior management trained in National Incident Management System's (NIMS) Incident Command System (ICS) Training.
- Re-prioritized safety related work orders to ensure faster resolution and mitigate legal risks

FY2015 Proposed Program Highlights

Department-wide:

- Complete new staff assessment and staff development plan.
- Complete loss prevention plan.
- Complete succession plans.
- Automate & dashboard 16 major performance Metrics in DataWise BI tool.
- Replace high-maintenance assets that are beyond useful life.

Customer Service:

- Implement Customer Feedback Plan.
- Continue to mature the Customer Service task force plan.
- Initiate Advanced Metering Infrastructure (AMI) Pilot Project.
- Set-up multiple walk-in locations and kiosks with main location at 72 Marietta.
- Continue water conservation rebate program.

Safe Workplace:

- Continue to mature the institutionalization of safety protocols to reduce number / severity of injuries and accidents.
- 50% completion of CCTV and 40% Card Access installations.
- Perform safety audits and implement safety improvements at DWM facilities.
- Conduct Annual Safety Rodeo Competition.
- Complete Job Specific Hazard Analysis program.

Environmental Compliance:

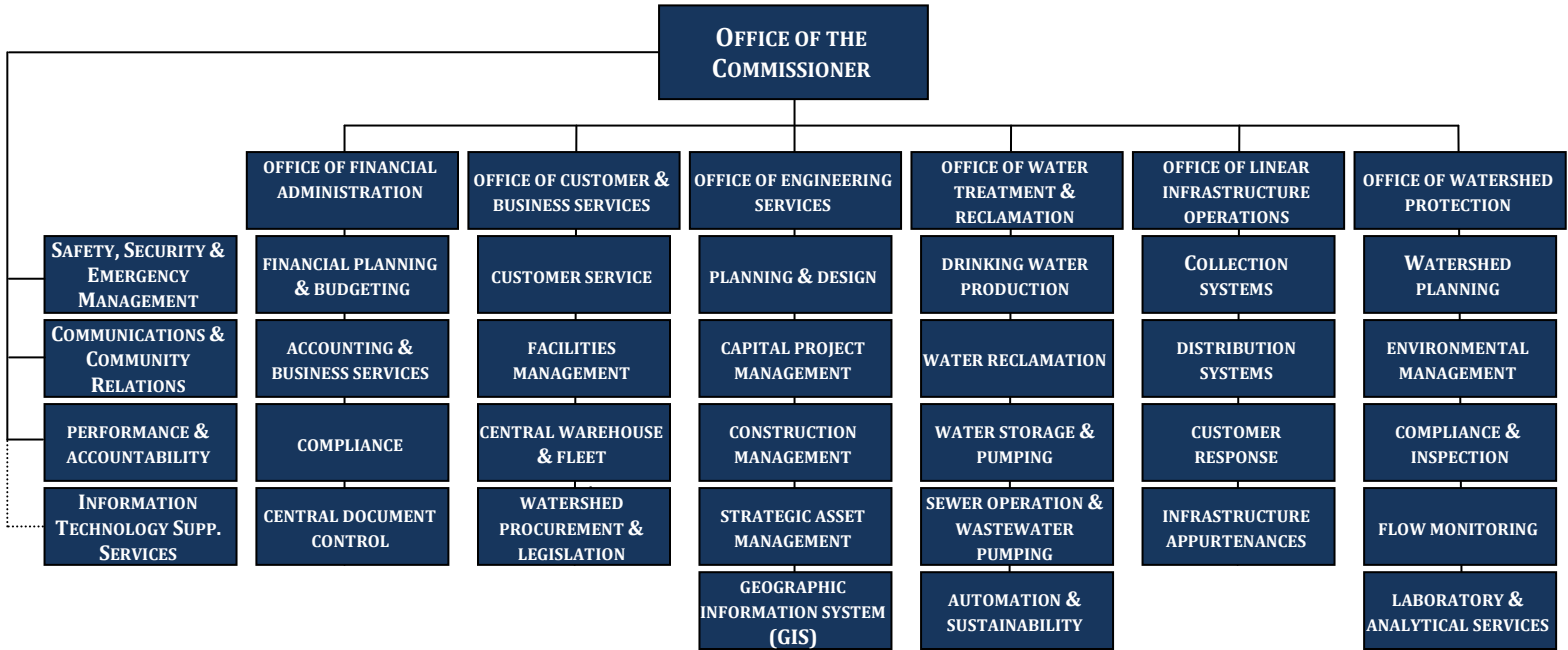
- Commence physical decommissioning of Intrenchment Creek Water Reclamation Center.
- Implement recommendations from independent evaluations of facilities to increase reliability.
- Expand the multi-family grease program to target a city-wide audience.
- Continue to enhance use of technology to improve compliance.
- Incorporate green infrastructure into projects

Efficient Operations:

- Continue to improve staff skill levels and evaluate performance based upon clear expectations.
- Leverage Benchmark findings for continuous improvements.
- Roll-out mobile technology for all field operations.
- Expand functionality of existing systems.
- Utilize Master Plans in the development of a prioritized and affordable CIP.
- Construct a nutrient recovery system.

ORGANIZATIONAL CHART

Watershed Management



PERFORMANCE METRICS

Watershed Management

PERFORMANCE MEASURE	FY 2012 Actual	FY 2013 Actual	FY 2014 Target	FY 2015 Target
Customer Service				
1. Customer service complaints per 1,000 accounts (1)	N/A	N/A	<17.5	<17.5
2. Number of unplanned customer outages per 1,000 accounts	0.20	0.21	<.20	<.20
3. Service work orders completed within target timeframe	N/A	97%*	90%	90%
4. Estimated bills as a percent of bills mailed	0.6%	0.8%	0.5%	0.5%
Workplace Safety				
5. Safety incidents per 200,000 hours worked	10.57	25.7	<10.35	<10.39
6. Safety training hours per employee	N/A	4.83	12.38	4.5
7. Safety spot audit scores(2)	N/A	N/A	N/A	N/A
8. Rate of compliance with "dig" safety protocol	99.3%	99.4	100%	100%
Environmental Compliance				
9. Drinking water compliance rate	100%	100%	100%	100%
10. Wastewater treatment compliance rate	98%	98%	100%	100%
11. Number of sewage spills per 100 miles of sewer	7.9	7.6	<8.5	<8.5
12. Number of water system breaks per 100 miles of pipe(3)	13.5	12.8	<13	<13
Operational Efficiency				
13. Percent real water loss(4)	20%	N/A	17%	17%
14. Dollars spent per million gallons of water produced (water/wastewater), \$/mgal	DW 674 WW 842	DW 607 WW 835	DW 700-800 800 WW 700-800 800	700-800 DW 700-800 WW
15. O&M cost per 100 active accounts (distribution/collection)	D 1412 C 1343	D 1431 C 1322	D 1350 C 1300	D 1350 C 1300
16. Purchased power per million gallons of water treated (water/wastewater), kWh/mgal	DW 2160 WW 3282	DW 2159 WW 3132	DW 2100 WW 3100	2100 DW 3000 WW

Note:

- (1) Customer complaints are limited to billing complaints. Tracking of this data began in June 2013.
- (2) Safety spot audit scores are unavailable; OSS program to track this metric is being created.
- (3) The DWM will also look at water system leaks in the future.
- (4) Real losses are defined as the physical losses of water from the distribution system, including leakage and storage overflows. The DWM will initially track this data but will also look at % total water loss in the future. The DWM reports this data to EPD annually and will update the FY14 data once the analysis has been completed.

* Reported only if FY14 data was available

**FYTD data only accounts for those service requests that have been reported on a monthly basis since Jul-14



FY15 OPERATING BUDGET HIGHLIGHTS
Department Of Watershed Management
Water & Wastewater Revenue Fund

FY12 ACTUAL	FY13 ACTUAL	FY14		FY15	VARIANCE
EXPENDITURES	EXPENDITURES	ADOPTED	EXPENDITURES AND APPROPRIATIONS	BUDGET	FY15-FY14
\$44,210,863	\$42,281,242	\$49,377,952	Salaries, Regular	\$52,439,171	\$3,061,219
-	-	-	Salaries, Perm Part-Time	-	-
-	-	-	Salaries, Sworn	-	-
\$1,432,558	\$2,093,545	\$924,379	Salaries, Extra Help	\$300,000	(\$624,379)
-	-	-	Salaries, Extra Help-Sworn	-	-
\$2,920,043	\$3,194,121	\$1,742,812	Overtime	\$1,039,582	(\$703,230)
-	-	-	Pen Cont Fire Pen Fd	-	-
-	-	-	Pen Cont Police Pen Fd	-	-
\$8,099,937	\$8,586,593	\$9,403,047	Pen Cont Gen Emp Pen Fd	\$10,350,115	\$947,068
\$812,784	\$901,768	\$1,028,995	Defined Contribution	\$1,209,902	\$180,907
\$883,332	\$915,652	\$1,107,881	Workers' Compensation	\$969,003	(\$138,878)
\$8,063,130	\$7,562,246	\$8,287,299	Other Personnel Costs	\$8,580,830	\$293,531
\$66,422,648	\$65,535,168	\$71,872,365	TOTAL PERSONNEL	\$74,888,602	\$3,016,237
			OTHER EXPENSES		
\$22,323,937	\$25,681,907	\$38,800,667	Purchased / Contracted Services	\$36,505,367	(\$2,295,300)
\$36,493,834	\$40,268,826	\$34,441,843	Supplies	\$29,685,442	(\$4,756,401)
\$17,131	\$16,784	\$193,996	Capital Outlays	\$16,000	(\$177,996)
\$5,361,868	\$4,991,013	\$5,434,479	Interfund / Interdepartmental Charges	\$6,094,776	\$660,297
\$1,769,287	\$3,139,499	\$5,178,264	Other Costs	\$6,491,949	\$1,313,685
\$0	\$32,347	-	Debt Service	-	-
-	-	-	Conversion / Summary	-	-
-	-	-	Other Financing Uses	\$1,236,000	\$1,236,000
\$65,966,057	\$74,130,375	\$84,049,249	TOTAL OTHER EXPENSES	\$80,029,533	(\$4,019,716)
\$132,388,705	\$139,665,543	\$155,921,614	TOTAL PERSONNEL AND OTHER EXPENSES	\$154,918,136	(\$1,003,478)

FY12 ACTUAL	FY13 ACTUAL	FY14		FY15	VARIANCE
EXPENDITURES	EXPENDITURES	ADOPTED	FUND	BUDGET	FY15-FY14
\$132,388,705	\$139,665,543	\$155,921,614	Water & Wastewater Revenue Fund	\$154,918,136	(\$1,003,478)
\$132,388,705	\$139,665,543	\$155,921,614	TOTAL EXPENSES	\$154,918,136	(\$1,003,478)

FY12	FY13	FY14	AUTHORIZED POSITION COUNT	FY15	VARIANCE
					FY15-FY14
1,150.00	1,088.00	1,047.00	Full Time Equivalent	1,052.00	5.00



FY15 OPERATING BUDGET HIGHLIGHTS
Department Of Watershed Management
Water & Wastewater Revenue Fund

EXPENDITURES AND APPROPRIATIONS	VARIANCE (15-14)	EXPLANATION
Salaries, Regular	\$3,061,219	Increased due to transfer of positions from fund Department of Watershed Management Renewal & Extension to Water and Wastewater Revenue Fund.
Salaries, Perm Part-Time	-	
Salaries, Sworn	-	
Salaries, Extra Help	(\$624,379)	Decreased to cover only intern and seasonal employees.
Salaries, Extra Help-Sworn	-	
Overtime	(\$703,230)	Decreased to control overtime expenses within the Department.
Pen Cont Fire Pen Fd	-	
Pen Cont Police Pen Fd	-	
Pen Cont Gen Emp Pen Fd	\$947,068	Increase due to pension rate adjustment.
Defined Contribution	\$180,907	Increased due to pension rate adjustment.
Workers' Compensation	(\$138,878)	Decreased due to less than anticipated worker's compensation claims and payouts.
Other Personnel Costs	\$293,531	
TOTAL PERSONNEL	\$3,016,237	
OTHER EXPENSES		
Purchased / Contracted Services	(\$2,295,300)	Decrease due to less than anticipated purchased and contracted services.
Supplies	(\$4,756,401)	Decrease due to less than anticipated purchases for supplies.
Capital Outlays	(\$177,996)	Decreased due to funds properly budgeted in Department of Watershed Renewal and Extension Fund for capital purchases over \$5,000.
Interfund / Interdepartmental Charges	\$660,297	Increase due to projected motor fuel and repair expenses.
Other Costs	\$1,313,685	Increased due to projected lawsuits and litigation expenses.
Debt Service	-	
Conversion / Summary	-	
Other Financing Uses	\$1,236,000	Increase for Memorandum of Understanding between the Office of Sustainability and the Department of Watershed Management for the purpose of funding the Energy Efficient Lighting Project. Increase to provide funding for Care and Conserve program
TOTAL OTHER EXPENSES	(\$4,019,716)	
TOTAL PERSONNEL AND OTHER EXPENSES	(\$1,003,478)	

FUND	VARIANCE (15-14)
Water & Wastewater Revenue Fund	(\$1,003,478)
TOTAL EXPENSES	(\$1,003,478)

AUTHORIZED POSITION COUNT	VARIANCE (15-14)
Full Time Equivalent	5.00

AVIATION

Mission Statement

The mission of the Department of Aviation (Department) is to provide the Atlanta region a safe, secure and cost-competitive gateway to the world that drives economic development, operates with the highest level of customer service and efficiency, and exercises fiscal and environmental responsibility.

Core Functions:

- Operate a safe, secure, cost-competitive, and efficient airport
- Enhance and deliver “Best-in-Class” customer experience
- Preserve ATL’s financial health
- Promote environmental stewardship

Summary of Operations

Hartsfield-Jackson Atlanta International Airport (ATL/Airport) is the “World’s Busiest Airport” handling over 94 million incoming and outgoing passengers aboard more than 910,000 aircraft operations. It is the principle air carrier airport servicing both Georgia and the Southeastern United States. The Airport occupies a 4,750-acre site in Clayton and Fulton counties, approximately ten miles south of downtown Atlanta. It also serves as a primary transfer point in the national air transportation system. Two major airlines use ATL as a key airport in their operations, Delta Air Lines and Southwest Airlines. This has resulted in a large number of destination offerings to and from Atlanta relative to other similarly-sized metropolitan areas. With an annual economic impact of more than \$32.6 billion to the metro-Atlanta area, it is one of the single-largest economic generators in the Southeastern United States.

The City of Atlanta’s (City) Department of Aviation is responsible for operating ATL. Each day more than 6.6% of the nation’s air travelers utilize the Airport, causing many experts to consider ATL as the most important

transportation node in the United States and perhaps the world. As such, the continued safe and efficient functioning of ATL is of critical importance to city, state, and national interests. It is the Department’s responsibility to ensure that this is accomplished in a manner that achieves maximum efficiency while ensuring that passengers passing through ATL enjoy the best possible experience in air travel.

ATL operates 24 hours per day, 365 days per year. The Department employs 598 full-time employees, as well as 246 firefighters and 216 police officers. This does not include over 58,000 airline employees, concessionaires, contractors, and other professionals whose expertise and professionalism facilitate an average of 2,490 aircraft operations per day. So effective are these collective efforts, that for the eleventh consecutive year (as of 2013), ATL was recognized for Excellence in Efficiency by the Air Transport Research Society. In 2013, it received the North American & World Airport Efficiency Excellence Award.

All of this is difficult enough on a day when everything goes right, but over one-hundred times per year, events occur at ATL that are outside of the realm of business-as-usual and require immediate, thorough, and professional action by the Department’s employees in order to keep the world’s busiest airport up and running. These are called “irregular operations” and can take the form of severe weather, aircraft emergencies, or security breaches (up to and including terrorist actions). The Department must ensure that ATL has adequate resources available, both in personnel and materials, to deal with these situations as they arise. Otherwise, airline performance declines, and the reverberating effects are felt throughout the United States air transportation system and the world.

Division/Office Descriptions

The Office of the General Manager provides strategic direction for the Department and oversees the operations of ATL. The office facilitates ATL’s goal of being a premier airport by

providing support services to all units within the Department.

Human Resources/ Training, Safety & Organizational Development Division leads the Department's strategic initiative of building a high performance organization. The division has two business units which have differing, though complimentary, areas of responsibility. The team focuses on the mission of operational excellence and efficiency, while simultaneously implementing programs that allow for the professional and personal growth and the preparation of the Department's talent for greater leadership roles. HR/TSOD works on the development and implementation of employee engagement initiatives.

Marketing & Stakeholder Engagement Division helps ATL to execute its mission by clearing the path for effective, uninterrupted operations. Its functions include government & community engagement, public/media relations, web and organizational communications and marketing & international engagement. The division monitors legislative action on the federal, state, and local levels and establishes engaging relationships with respective policy makers. Further, it manages the Partner in Education program and other meaningful initiatives that impact the community. The division also manages media relations and the communications function to promote, maintain, and enhance the positive image and reputation of the City and ATL. Additionally, the division protects and enhances the ATL brand and serves as the information clearinghouse for international delegations.

The Office of Finance and Administration is responsible for the proper accounting, budgeting, financial analysis, cash management, financing of ATL's capital program, and financial risk management for the Department. To accomplish this, the office is divided into four divisions: Accounting; Treasury; Financial Planning & Analysis; and Procurement & Contracts. Each of these business units performs a unique function that seeks to ensure sound financial management, solid financial health, and strict adherence to the City's policies and procedures regarding the procurement of goods and services. Additionally, a consultant team reports to the CFO that manages ATL's capital financing and cost accounting.

The Information Technology Division provides the leadership and vision for the implementation of technology at ATL. The division sets technological and platform standards as well as guides the priorities of the various divisions and individuals involved in the promotion and use of technology throughout the Department and ATL. The team is responsible for coordinating and managing all information systems development efforts, requirements, and processes & procedures. In addition, it further develops and implements the intranet/internet/extranet-focused infrastructure requirements.

The Internal Audit Division is an independent business unit established within the Department to examine and evaluate its activities as a service to senior management. The objective of internal auditing is to assist members of the Department in the effective discharge of their responsibilities. The division is responsible for examining and evaluating the adequacy and effectiveness of the Department's internal control systems, risk management systems, and governance practices. Internal Audit provides independent assessments and appraisals of activities and work to promote a control-conscious, proactive risk management environment.

The Office of Planning & Development is divided into six functional units. These units include Executive, Project Development, Facility Management, Planning & Environmental, Asset Management & Sustainability, and Project Management. The Office identifies and implements the Department's capital improvement plan as well as its renewal and replacement plan. It also provides department-wide planning, environmental services, and facilities management. Overall, the office classifies its activities as either capital or operating. Its capital activities include the delivery of major projects (both buildings and other infrastructure such as runways). The Office's operating activities are characterized by administration, grants management, general planning, infrastructure management, engineering, and the management of the Noise Program.

The Office of Commercial Development is responsible for: (1) optimizing aeronautical and non-aeronautical revenues through asset management strategies; (2) overseeing customer service programs and initiatives that will deliver our vision "to be the global leader in airport

efficiency and customer service excellence”; (3) leading the development of new passenger and cargo service to ATL; (4) leading the Office’s business development efforts to enhance and attract new and innovative products and services to ATL; and (5) managing all airline and property leases. The Office is comprised of four business units: Concessions, Properties & Airline Affairs, Innovations and New Business Development, and Customer Service.

The Office of Operations, Maintenance, & Transportation is responsible for the operations and maintenance of ATL. It is the Department’s primary organization responsible for ensuring seamless adherence to regulations and other mandates necessary to maintain ATL’s operating certificate. It consists of five functional business units within the Department.

- The Operations unit at ATL consists of two business units (Airside Operations and Landside Operations) staffed by a team with the knowledge, competencies, and skills necessary to ensure the safe, secure, and efficient operation of ATL. They develop, implement, and evaluate actions and programs to comply with the mandates for a Category X commercial airport operator.
- The Maintenance unit keeps ATL runways, taxiways, roadways, and support facilities safe and operational. It ensures that the runways’ navigational aids work properly and that all 37 support facilities are maintained. The Maintenance unit also oversees the maintenance and repair of roadway lights, conducts daily inspections of the airfield to ensure that navigational signs and airfield lights are repaired, and inspects more than 10,000 lights in parking decks, parking lots, and walkways. Additionally, the maintenance unit provides sewage systems maintenance, daily inspecting all area drains and curb inlets throughout ATL.
- The APM Systems unit performs recurring strategic and operational functions supporting two automated people mover systems. The Plane Train® underground transit system safely expedites movement between baggage claim, security, and seven concourses for over 80 million connecting and terminating passengers each year. The ATL SkyTrain annually provides over 5 million passengers service between the Rental Car

Center (RCC), Georgia International Convention Center (GICC)/ Gateway Center Hotel and Office Complex, and the Domestic Terminal.

- The Ground Transportation (GT) unit is responsible for providing safe, efficient, and comfortable ground transportation options to the traveling public with an emphasis on customer service excellence. It performs both administrative and regulatory functions pursuant to City and State requirements for commercial ground transportation operators within the State of Georgia operating at ATL.
- The Parking unit’s primary responsibility is to ensure the parking operation provides efficient, courteous and professional customer service to the traveling public and accurately account for and safeguard parking revenues. This unit manages over 34,000 parking spaces. The parking facilities are organized into six distinct categories of parking, which consists of hourly, daily, economy, airport park ride, gold reserve and park ride reserve providing airport parking at both the Domestic and International Terminals.

The Office of Public Safety responds to a wide variety of dynamic and challenging situations each day to ensure the safe and secure operation of ATL 24-hours per day, seven days per week. The Office is responsible for ensuring seamless adherence to regulations and other mandates necessary to maintain ATL’s public safety, life safety and security program, including compliance with Transportation Security Regulation 1542. It consists of two functional business units and three functional safety elements within the Department and maintains operational control over the portions of the City’s Police and Fire Departments which are dedicated to supporting ATL.

- The Centralized Command & Control Center (C4) houses the Airport Operations Center (AOC) for day-to-day operations and Emergency Operations Center (EOC) for high-stressed events. It streamlines the Department’s daily and emergency operations by centralizing the protocol for inputting, processing, coordinating, and analyzing information. The C4 provides airport situational awareness, real-time information about airfield, terminal and landside operations, airport security, and facility resources.

- The Security unit is structured to provide operational, strategic, and tactical-level security mandate requirements. It performs the following vital security services to airlines, tenants, and airport users: Background checks; security awareness training; access media; vehicle permits and decals; security access control system; physical security; compliance and enforcement; guard services contract; and public safety systems contract.
- The functional elements are the safety management system, fire safety and departmental employee safety program management. The elements oversee the implementation of safety initiatives designed to minimize exposure to hazardous conditions.

Goals and Objectives

Employee Engagement and Satisfaction

The goal is to measure employee engagement by survey, provide employee feedback within 90 days, and create an action plan to address gaps establishing a baseline in 2014.

The objectives are:

- Build and support cross-functional teams that are accountable, knowledgeable and empowered to share information as well as seek opportunities for successful participation in programs that are critical to the organization.
- Nurture a culture of continuous improvement for our people, our processes, and our execution including fostering an environment that supports diversity, focuses on safety, develops leaders and continues to improve the strategic planning/business planning process to include all employees.
- Focus on recognition and incentives that drive performance; performance based evaluation process including market-based competitive salaries and intrinsic motivators.

Enhance & Deliver Best-in-Class Customer Experience

The goal is to be the highest rated North American hub airport and a top 5 large global airport (measured by ACI's ASQ survey) by FY 2015 and to improve on ATL annual surveys by 5% per year.

The objectives are:

- Focus on the organization – Maintain high levels of customer service and satisfaction for our passengers and those that transport or meet/greet them in a safe and secure environment in daily operations.
- Focus on our business partners – Ensure that ATL's focus on efficiency and customer service and support of the implementation of the Airport Master Plan is supported by the business partners who provide services at ATL.
- Focus on our stakeholders – Support ATL's role as an economic generator for the Atlanta Metropolitan area, Georgia and the Southeastern United States.

Preserve the Airport's Financial Health

The goal is to develop financial practices that ensure debt coverage ratio of at least 1.5, increase annual non-aeronautical revenue 4% annually, and ensure total annual operating expenses do not exceed \$5.50 per domestic enplaned passenger in FY 2015.

The objectives are:

- Maintain a long-term financial plan which ensures the department has financial resources to support its operations, its capital development plan and its debt service.
- Maximize non-aeronautical revenues to ensure ATL's financial flexibility and maintain a competitive CPE that encourages the addition of new carriers by controlling total airport operating costs, debt, and airline costs so goals are achieved and customer service is supported.
- Develop employees' domain knowledge of financial health to assist decision making that maximizes value when planning both operational and capital expenditures in order to ensure prudent use of ATL's available funds.

Promote Environmental Stewardship

The goal is to be one of the "greenest" airports in the United States by demonstrating leadership in sustainability projects that are unique, visible and innovative, and improving accomplishments in recycling, alternative energy, electricity and water efficiency and reduce greenhouse gas emissions.

The objectives are:

- Ensure ATL implements a demand-driven Master Plan to accommodate future growth that maximizes opportunities and expands ATL's environmental stewardship.
- Expand ATL's commitment to sustainability by implementing ATL's Sustainability Management Plan focusing on energy reduction, integrated water management, emissions reduction, and waste management as well as implement green construction and green procurement policies.
- Complete the Central Passenger Terminal Complex (CPTC) operation assessment and joint DOA/AATC facilities assessment, institute a standard for re-commissioning or retro-commissioning existing facilities and complete the asset management datamart within GIS foundation and evaluate asset management software.

FY2014 Accomplishments

ATL maintained its ranking for the 16th consecutive year of being the "World's Busiest Airport" with more than 94 million passengers and 910,000 aircraft operations.

Employee Engagement and Satisfaction

- Designed and implemented the Management Develop Program
- Developed and implemented a course for the Essentials of Managing an Airport

Enhance & Deliver Best-in-Class Customer Service

- The International Terminal food court won the food & beverage award by Moodie Report.
- CNN launched "ATL24 - A Day in the Life of the World's Busiest Airport" looking at the areas of ATL the public never sees when traveling which included behind-the-scenes luggage screening with the Transportation Security Administration (TSA), on the ramp with Southwest Airlines ground crews and more.
- Completed the WI-FI infrastructure upgrade
- Completed the distributed antenna system (DAS) project upgrade.
- Opened the USDA plant inspection station.

- Partnered with TSA to expand the pre-check security screening program to the Domestic and International Terminals.
- Added credit card payment option to several public parking locations.
- Completed a 2-year effort to improve the ride quality of The Plane Train® APM system.

Preserve the Airport's Financial Health

- Moody's Investor Services has upgraded the General Airport Revenue Bonds (GARBS) from "A1" to "Aa3" with an outlook of stable; the "Aa3" rating also applies to the 2014B and 2014C refunding series GARBS.
- Moody's Investor Services has affirmed its "A1" rating on the Passenger Facility Charge (PFC) revenue bonds; this "A1" rating also applies to the 2014A PFC revenue refunding bonds.
- Moody's Investor Services has upgraded the Customer Facility Charge (CFC) revenue bonds from "Baa1" to "A3" and revised the outlook from Positive to Stable.
- Fitch Ratings has affirmed its 'A+' to the approximately \$1.95 billion of senior-lien general airport revenue bonds.
- Standard & Poor's (S&P) has upgraded the Passenger Facility Charge (PFC) hybrid bonds from "A" to "A+" with a rating outlook of Stable.
- Completed build out of 85% of the 152 new food & beverage locations offering extraordinary new choices to traveling public.
- Completed expansion of the Concourse D center point with the addition of 8 new retail and 3 new food & beverage concessions.
- Korean Air inaugurated service between Atlanta and Seoul on its Airbus A380 superjumbo jets. To accommodate the plane's size, ATL had to widen two runways and three taxiways by a total of more than 855,000 square feet. The airport also had to install new passenger loading bridges that could accommodate the double-decker plane.
- ATL enhanced its cargo capabilities hosting the expansion of Lufthansa cargo. Lufthansa is growing cargo capacity out of ATL.
- Installed and launched the Automated People Counting System (APCS) for the ATL SkyTrain. This system provides data to satisfy terms of the Inter-Governmental Agreement with the city of College Park allowing for collection of

prorated costs associated with providing APM service to the GICC/Gateway Complex.

Promote Environmental Stewardship

- Received Congestion, Mitigation, and Air Quality funding through the Atlanta Regional Commission to begin a new ATL Transportation Management Association to serve the entire airport community.
- ATL is the world's first airport EcoDistrict. The focus areas are: Energy, Air Quality, Access & Mobility, and Materials Management.
- Completed conversion of 70% of parking shuttle fleet to compressed natural gas.
- Recruited and hired an experienced wildlife biologist to address and mitigate wildlife issues in and around the airport.

FY2015 Proposed Program Highlights

Employee Engagement and Satisfaction

- Host the annual conference of Airports Council International – North America. Airport managers from throughout North America participate in a training of best practices and updates on legislative policy that affects the aviation industry.
- Establish a fully functional emergency management program including continuously planning, coordinating and evaluating response processes; providing ongoing emergency response training and workshops; and assessing response procedures through drills and exercises using industry standards and best practices.

Enhance & Deliver Best-in-Class Customer Service

- Install additional customer service enhancements at the west crossover to better assist “meeters and greeters”.
- Install a closed circuit television (CCTV) camera system on board 12 ATL SkyTrain vehicles with remote monitoring to enhance public safety.
- Increase staffing level for Customer Service Representatives.
- Enhancement to Concessions’ Secret Shopper Program.

- Complete the replacement of aging automated external defibrillator devices.

Preserve the Airport’s Financial Health

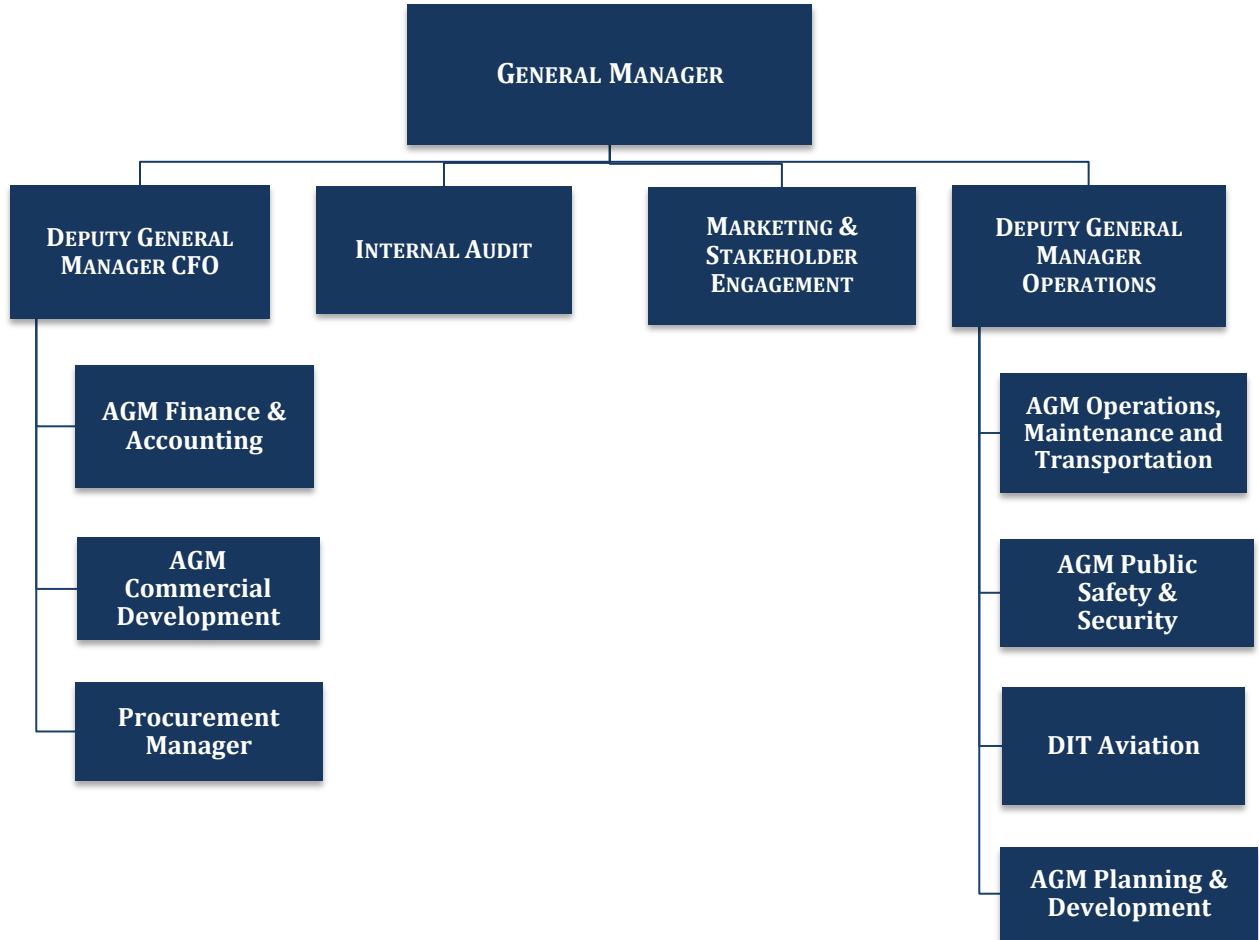
- Install six In Car Orientation and Navigation System (ICONS) high definition, LCD displays in each car of The Plane Train to enhance passenger way finding and provide new opportunities for generating non-aeronautical revenue streams through dynamic audio and video advertising.
- Install traffic control gates in cell phone lot to maximize space utilization with capability to charge a fee for extended use exceeding 30 minutes.
- Procure and implement new advertising agreement for internal and external advertising at ATL.
- Expand Concourse C and T center point concessions.
- Implement an air service incentive program to attract new routes to ATL.
- Install surface parking for parking operator employees adjacent to rear of international park ride deck for up to 75 spaces to maximize use of revenue spaces.

Promote Environmental Stewardship

- Enhance a 24-inch sewer main owned by the Department conveying wastewater from College Park’s Southeast lift station to the City’s Department of Watershed Management’s Flint River pump station.
- Complete zero waste plans which will provide guidance on management of recyclables, compostable, grease, wood pallets and construction debris. The plan will help ATL divert 90% of generated waste away from landfills.
- Construct a new cargo building.
- Replace all airfield lights with LED lights.
- Replace major portions of runway 8L/26R.
- Replace segments of ramps 5 & 6.
- Complete construction design to resurface park ride lot C and install LED lighting.

ORGANIZATIONAL CHART

Aviation



PERFORMANCE METRICS

Aviation

PERFORMANCE MEASURE	FY2012 ACTUAL	FY2013 ACTUAL	FY2014 TARGET	FY2015 TARGET
<i>Merit and Excellence</i>				
Customer satisfaction with the Airport	75.0%	75.0%	83.0%	85.0%
<i>Fiscal stability</i>				
Bond Coverage Factor	1.69	1.70	1.68	1.50
Airport parking revenue (in millions)	\$114.1MM	\$117.4MM	\$118.5MM	\$120.0MM
Airport concessions revenue (in millions)	\$115.5MM	\$129.2MM	\$135.9MM	\$135.9MM
<i>Economic development</i>				
# of passengers traveling through Airport (millions)	94.2MM	95.2MM	93.0MM	94.4MM
Cargo volume (in metric tons)	653,383	638,133	621,000	630,000



FY15 OPERATING BUDGET HIGHLIGHTS

Department Of Aviation

FY12 ACTUAL EXPENDITURES	FY13 ACTUAL EXPENDITURES	FY14 ADOPTED		FY15 BUDGET	VARIANCE FY15-FY14
			EXPENDITURES AND APPROPRIATIONS		
\$24,922,633	\$24,694,041	\$30,164,846	Salaries, Regular	\$31,769,434	\$1,604,587
-	-	-	Salaries, Perm Part-Time	-	
-	-	-	Salaries, Sworn	-	
\$440,085	\$297,483	\$635,100	Salaries, Extra Help	\$218,000	(\$417,100)
-	-	-	Salaries, Extra Help-Sworn	-	
\$555,589	\$478,398	\$992,133	Overtime	\$982,822	(\$9,311)
-	-	-	Pen Cont Fire Pen Fd	-	
-	-	-	Pen Cont Police Pen Fd	-	
\$3,385,720	\$3,675,880	\$3,774,705	Pen Cont Gen Emp Pen Fd	\$4,797,645	\$1,022,939
\$785,283	\$786,944	\$788,751	Defined Contribution	\$804,538	\$15,787
\$373,135	\$142,976	\$186,798	Workers' Compensation	-	(\$186,798)
\$3,877,169	\$3,701,322	\$3,845,283	Other Personnel Costs	\$4,307,161	\$461,878
\$34,339,615	\$33,777,044	\$40,387,616	TOTAL PERSONNEL	\$42,879,599	\$2,491,983
			OTHER EXPENSES		
\$75,883,552	\$94,686,023	\$110,724,825	Purchased / Contracted Services	\$112,314,252	\$1,589,427
\$11,460,169	\$12,076,306	\$14,475,480	Supplies	\$13,235,873	(\$1,239,607)
\$162,441	\$65,141	\$128,500	Capital Outlays	\$126,258	(\$2,242)
\$1,634,770	\$1,300,885	\$1,634,770	Interfund / Interdepartmental Charges	\$1,846,286	\$211,516
\$2,486,159	\$1,967,973	\$4,848,536	Other Costs	\$4,728,950	(\$119,586)
-	-	-	Debt Service	-	
-	-	\$2,129	Conversion / Summary	\$0	(\$2,129)
-	-	-	Other Financing Uses	-	
\$91,627,091	\$110,096,328	\$131,814,241	TOTAL OTHER EXPENSES	\$132,251,619	\$437,378
\$125,966,705	\$143,873,373	\$172,201,857	TOTAL PERSONNEL AND OTHER EXPENSES	\$175,131,218	\$2,929,361

FY12 ACTUAL EXPENDITURES	FY13 ACTUAL EXPENDITURES	FY14 ADOPTED		FY15 BUDGET	VARIANCE FY15-FY14
			FUND		
\$125,966,659	\$143,873,292	\$172,201,857	Airport Revenue Fund	\$175,131,218	\$2,929,361
-	-	-	Fleet Service Fund	\$0	\$0
-	\$167	-	General Fund	\$0	\$0
\$47	(\$86)	-	Water & Wastewater Revenue Fund	\$0	\$0
\$125,966,705	\$143,873,373	\$172,201,857	TOTAL EXPENSES	\$175,131,218	\$2,929,361

FY12	FY13	FY14	AUTHORIZED POSITION COUNT	FY15	VARIANCE FY15-FY14
538.00	523.00	546.00	Full Time Equivalent	560.00	14.00



FY15 OPERATING BUDGET HIGHLIGHTS
Department Of Aviation
Airport Revenue Fund

FY12 ACTUAL	FY13 ACTUAL	FY14		FY15	VARIANCE
EXPENDITURES	EXPENDITURES	ADOPTED	EXPENDITURES AND APPROPRIATIONS	BUDGET	FY15-FY14
\$24,922,633	\$24,694,041	\$30,164,846	Salaries, Regular	\$31,769,434	\$1,604,587
-	-	-	Salaries, Perm Part-Time	-	-
-	-	-	Salaries, Sworn	-	-
\$440,085	\$297,483	\$635,100	Salaries, Extra Help	\$218,000	(\$417,100)
-	-	-	Salaries, Extra Help-Sworn	-	-
\$555,589	\$478,398	\$992,133	Overtime	\$982,822	(\$9,311)
-	-	-	Pen Cont Fire Pen Fd	-	-
-	-	-	Pen Cont Police Pen Fd	-	-
\$3,385,675	\$3,675,880	\$3,774,705	Pen Cont Gen Emp Pen Fd	\$4,797,645	\$1,022,939
\$785,283	\$786,944	\$788,751	Defined Contribution	\$804,538	\$15,787
\$373,135	\$142,976	\$186,798	Workers' Compensation	-	(\$186,798)
\$3,877,167	\$3,701,322	\$3,845,283	Other Personnel Costs	\$4,307,161	\$461,878
\$34,339,568	\$33,777,044	\$40,387,616	TOTAL PERSONNEL	\$42,879,599	\$2,491,983
			OTHER EXPENSES		
\$75,883,552	\$94,686,109	\$110,724,825	Purchased / Contracted Services	\$112,314,252	\$1,589,427
\$11,460,169	\$12,076,139	\$14,475,480	Supplies	\$13,235,873	(\$1,239,607)
\$162,441	\$65,141	\$128,500	Capital Outlays	\$126,258	(\$2,242)
\$1,634,770	\$1,300,885	\$1,634,770	Interfund / Interdepartmental Charges	\$1,846,286	\$211,516
\$2,486,159	\$1,967,973	\$4,848,536	Other Costs	\$4,728,950	(\$119,586)
-	-	-	Debt Service	-	-
-	-	\$2,129	Conversion / Summary	-	(\$2,129)
-	-	-	Other Financing Uses	-	-
\$91,627,091	\$110,096,247	\$131,814,241	TOTAL OTHER EXPENSES	\$132,251,619	\$437,378
\$125,966,659	\$143,873,292	\$172,201,857	TOTAL PERSONNEL AND OTHER EXPENSES	\$175,131,218	\$2,929,361

FY12 ACTUAL	FY13 ACTUAL	FY14		FY15	VARIANCE
EXPENDITURES	EXPENDITURES	ADOPTED	FUND	BUDGET	FY15-FY14
\$125,966,659	\$143,873,292	\$172,201,857	Airport Revenue Fund	\$175,131,218	\$2,929,361
\$125,966,659	\$143,873,292	\$172,201,857	TOTAL EXPENSES	\$175,131,218	\$2,929,361

FY12	FY13	FY14	AUTHORIZED POSITION COUNT	FY15	VARIANCE
					FY15-FY14
538.00	523.00	546.00	Full Time Equivalent	560.00	14.00



FY15 OPERATING BUDGET HIGHLIGHTS
Department Of Aviation
Airport Revenue Fund

EXPENDITURES AND APPROPRIATIONS	VARIANCE (15-14)	EXPLANATION
Salaries, Regular	\$1,604,587	Increase due to the filling of staff vacancies.
Salaries, Perm Part-Time	-	
Salaries, Sworn	-	
Salaries, Extra Help	(\$417,100)	Decrease due to less extra help positions needed compared to the previous year.
Salaries, Extra Help-Sworn	-	
Overtime	(\$9,311)	Decrease due to less overtime needed compared to the previous year.
Pen Cont Fire Pen Fd	-	
Pen Cont Police Pen Fd	-	
Pen Cont Gen Emp Pen Fd	\$1,022,939	Increase due to pension rate adjustment.
Defined Contribution	\$15,787	Increase due to pension rate adjustment.
Workers' Compensation	(\$186,798)	Decrease due to projected lower workers' compensation.
Other Personnel Costs	\$461,878	
TOTAL PERSONNEL	\$2,491,983	
OTHER EXPENSES		
Purchased / Contracted Services	\$1,589,427	Increase due to CONRAC Automated People Mover contract renewal, cost for spare parts, installation of a Closed-Circuit television and display screens on trains for advertising.
Supplies	(\$1,239,607)	Decrease due less supplies than anticipated.
Capital Outlays	(\$2,242)	Decrease due less capital outlays than anticipated.
Interfund / Interdepartmental Charges	\$211,516	Increase due to indirect cost higher than anticipated.
Other Costs	(\$119,586)	Decrease due to favorable court decision on Aviation Property Tax Liability Case.
Debt Service	-	
Conversion / Summary	(\$2,129)	Decrease due to reserves budgeted in the previous year.
Other Financing Uses	-	
TOTAL OTHER EXPENSES	\$437,378	
TOTAL PERSONNEL AND OTHER EXPENSES	\$2,929,361	

FUND	VARIANCE (15-14)
Airport Revenue Fund	\$2,929,361
TOTAL EXPENSES	\$2,929,361

AUTHORIZED POSITION COUNT	VARIANCE (15-14)
Full Time Equivalent	14.00



COURT OPERATIONS

Mission Statement

The mission of the Judicial Agencies of the City of Atlanta is to dispense justice, equality, and fairness while promoting respect for the justice system.

Core Functions:

- Case Adjudication
- Court Administration
- Exceptional customer service

Summary of Operations

Judicial Agencies provides efficient and effective court services for all criminal and traffic offenses arising in Atlanta.

Divisions/Offices Descriptions

Courtroom Operations ensures that all cases filed in Municipal Court are properly and efficiently adjudicated. There are nine courtrooms within operations handling traffic offenses, parking and red light camera offenses, DUI offenses, probation revocation hearings, housing offenses, city code offenses, community court offenses, false alarm offenses, and bond forfeiture offenses. Two courtrooms handle Pretrial Intervention Traffic (PTIT) cases.

Finance processes all financial transactions in Municipal Court.

Data Entry/Call Center processes all citations filed, schedules court hearings, and answers a high volume of incoming calls.

Pretrial/Ombudsman/Warrants/Bonds releases defendants based on criminal history records, researches court related cases, processes and verify warrant info, and processes all bond related activities in Municipal Court.

Community Court provides alternative sentencing options for low-level offenses.

Administration oversees the budget, human resource, and court technology functions at the Court.

Goals

- Provide customer service in a safe and secure environment.
- Maintain judicial independence with a professional staff trained.

Objectives

- To provide citizens with a fair and efficient judicial process while preserving the constitutional right to trial.

FY2014 Accomplishments

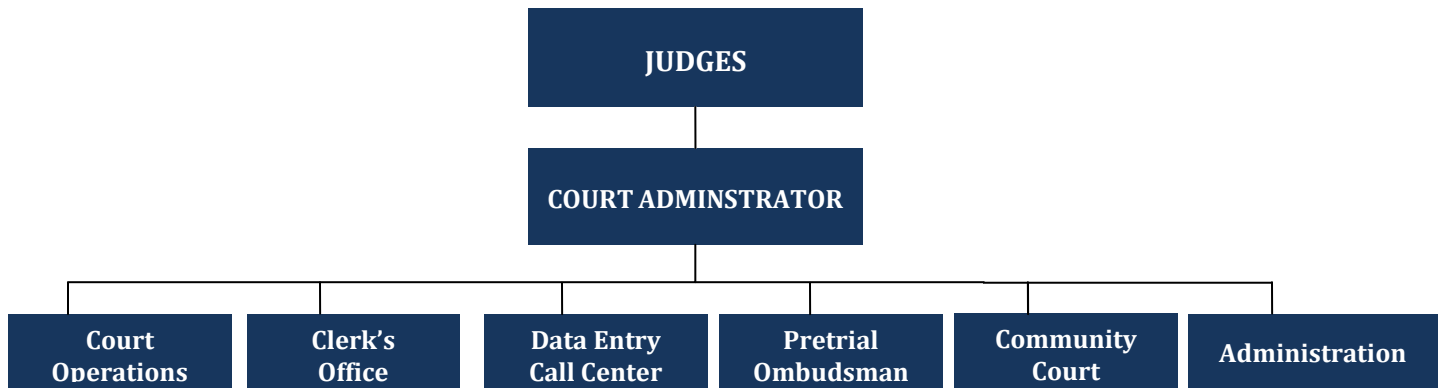
- Assisted with development of Request for Proposals (RFP) to procure eCitation technology that will improve operational efficiency between Atlanta Police Department and Municipal Court.
- Improved the courts Case Clearance Rate six percentage points from 85% to 91% compared to the previous calendar year cycle.
- Implemented a case flow plan to reduce disposition time in Housing/Code cases and to improve overall case management.
- Established Failure To Appear (FTA) Docket on Fridays to address current FTA cases and to reduce FTA backlog.

FY2015 Proposed Program Highlights

- Conduct study of modern case management systems and develop RFP to replace current system.
- Expand business operation hours to more effectively serve the public.
- Creation of a warrant unit that will place warrants on the GCIC National Database, monitor HITS on wanted individuals, and conduct monthly validations of the Municipal Courts warrants.

ORGANIZATIONAL CHART

Municipal Court Operations



PERFORMANCE METRICS

Municipal Court Operations

PERFORMANCE MEASURE	2012 ACTUAL	2013 ACTUAL	2014 TARGET	2015 TARGET
PUBLIC SAFETY:				
# of Traffic cases filed in Court	171,632	150,475	155,591	170,725
# of DUI cases filed in Court	2,126	3,050	3,608	3,698
# of Parking cases filed in Court	29,063	16,875	5,760	6,345
# of Red Light cases filed in Court	11,359	10,875	-	-
# of Criminal cases filed in Court	22,749	22,208	17,903	17,875
# of False Alarm cases filed in Court	25,921	28,223	1,673	3,460
# of Housing cases filed in Court	2,399	2,100	1,887	1,900
Municipal Court total revenue	\$24,370,980	\$24,636,160	\$24,578,857	\$25,316,223
# of traffic cases scheduled for Court	190,571	168,399	175,467	185,608
Median # of days to dispose traffic cases	40	39	38	37
# of criminal cases scheduled for Court	37,029	38,136	33,839	24,855
Median # of days to dispose criminal cases	31	30	29	28
% of revenue collected vs. anticipated	116%	114%	102%	105%



FY15 OPERATING BUDGET HIGHLIGHTS
Judicial Agencies
General Fund

FY12 ACTUAL	FY13 ACTUAL	FY14		FY15	VARIANCE
EXPENDITURES	EXPENDITURES	ADOPTED	EXPENDITURES AND APPROPRIATIONS	BUDGET	FY15-FY14
\$4,418,626	\$4,620,380	\$5,042,566	Salaries, Regular	\$7,497,713	\$2,455,147
-	-	-	Salaries, Perm Part-Time	-	-
-	-	-	Salaries, Sworn	-	-
\$77,570	\$13,335	\$16,352	Salaries, Extra Help	\$7,356	(\$8,996)
-	-	-	Salaries, Extra Help-Sworn	-	-
\$58	-	-	Overtime	-	-
-	-	-	Pen Cont Fire Pen Fd	-	-
-	-	-	Pen Cont Police Pen Fd	-	-
\$884,896	\$978,323	\$1,014,784	Pen Cont Gen Emp Pen Fd	\$1,432,271	\$417,487
\$75,118	\$84,422	\$96,768	Defined Contribution	\$205,419	\$108,650
\$4,845	\$14,365	\$18,176	Workers' Compensation	\$27,000	\$8,825
\$639,918	\$629,896	\$875,335	Other Personnel Costs	\$1,271,339	\$396,004
\$6,101,032	\$6,340,721	\$7,063,981	TOTAL PERSONNEL	\$10,441,098	\$3,377,117
			OTHER EXPENSES		
\$1,319,404	\$1,449,064	\$1,265,289	Purchased / Contracted Services	\$1,865,265	\$599,976
\$414,926	\$459,940	\$569,857	Supplies	\$502,133	(\$67,724)
-	\$44,315	-	Capital Outlays	-	-
\$3,181	\$4,028	\$3,181	Interfund / Interdepartmental Charges	\$4,099	\$918
\$22,077	\$15,615	\$15,099	Other Costs	\$20,918	\$5,819
-	-	-	Debt Service	-	-
-	-	-	Conversion / Summary	-	-
\$227	-	-	Other Financing Uses	-	-
\$1,759,815	\$1,972,962	\$1,853,426	TOTAL OTHER EXPENSES	\$2,392,415	\$538,989
\$7,860,847	\$8,313,683	\$8,917,407	TOTAL PERSONNEL AND OTHER EXPENSES	\$12,833,513	\$3,916,106

FY12 ACTUAL	FY13 ACTUAL	FY14		FY15	VARIANCE
EXPENDITURES	EXPENDITURES	ADOPTED	FUND	BUDGET	FY15-FY14
\$7,860,847	\$8,313,683	\$8,917,407	General Fund	\$12,833,513	\$3,916,106
\$7,860,847	\$8,313,683	\$8,917,407	TOTAL EXPENSES	\$12,833,513	\$3,916,106

FY12	FY13	FY14	AUTHORIZED POSITION COUNT	FY15	VARIANCE
					FY15-FY14
103.00	107.00	107.00	Full Time Equivalent	158.00	51.00



FY15 OPERATING BUDGET HIGHLIGHTS
Judicial Agencies
General Fund

EXPENDITURES AND APPROPRIATIONS	VARIANCE (15-14)	EXPLANATION
Salaries, Regular	\$2,455,147	Increase to support personnel costs associated with the 9th Judge, expanded court operations hours, and warrant unit.
Salaries, Perm Part-Time	-	
Salaries, Sworn	-	
Salaries, Extra Help	(\$8,996)	Decrease due to reduced need for extra help because of the newly funded full-time positions.
Salaries, Extra Help-Sworn	-	
Overtime	-	
Pen Cont Fire Pen Fd	-	
Pen Cont Police Pen Fd	-	
Pen Cont Gen Emp Pen Fd	\$417,487	Increase to support personnel costs to support the 9th Judge, expanded court operational hours, and warrant unit.
Defined Contribution	\$108,650	Increase due to pension rate adjustment.
Workers' Compensation	\$8,825	Increase due to workers' compensation more than anticipated from previous year.
Other Personnel Costs	\$396,004	
TOTAL PERSONNEL	\$3,377,117	
OTHER EXPENSES		
Purchased / Contracted Services	\$599,976	Increase in operational costs to support 9th Judge, additional personnel, expanded court operation hours, maintenance agreements, and warrant unit.
Supplies	(\$67,724)	Decrease due to water and sewer charges less than anticipated from previous year.
Capital Outlays	-	
Interfund / Interdepartmental Charges	\$918	Increase due to motor and fuel rising costs for repair and maintenance.
Other Costs	\$5,819	Increase due to anticipated refunds.
Debt Service	-	
Conversion / Summary	-	
Other Financing Uses	-	
TOTAL OTHER EXPENSES	\$538,989	
TOTAL PERSONNEL AND OTHER EXPENSES	\$3,916,106	

FUND	VARIANCE (15-14)
General Fund	\$3,916,106
TOTAL EXPENSES	\$3,916,106

AUTHORIZED POSITION COUNT	VARIANCE (15-14)
Full Time Equivalent	51.00

NON-DEPARTMENTAL

Mission Statement

The purpose of Non-Departmental is to provide funding for a variety of expenditures that generally are not specific to any one department.

Summary of Operations

The Non-Departmental budget includes payments that do not fall under any particular City department, including:

- Debt Service
- Workers' Compensation
- OPEB (Other Post Employee Benefits)
- Insurance
- Unemployment Compensation
- Reserves

Divisions/Offices Descriptions

Debt Service is required to meet interest expenses, principal payments, and sinking fund requirements during a specific time period. The debt payments that are included in General Fund NonDepartmental are: Urban Residential Finance Authority (URFA), Municipal Court/City Hall East, Underground, Downtown Parking Deck and Zoo Atlanta.

Workers' Compensation is a form of insurance that provides compensation for employees who are injured in the course of employment. Workers compensation insurance covers workers injured during or by job related activities or related illnesses.

Other Post Employee Benefits (OPEB) provides Post-employment benefits that an employee will receive at the start of retirement. In addition to a salary, many employees earn benefits over their years of service that will not be received until after their employment with the City ends through retirement or other reason for separation. This does not include pension benefits paid to the retired employee. OPEBs generally take the form of health insurance, dental, vision, or health care

benefits. It may also include some types of life insurance.

Insurance is provided to cover expenses for all risk property, excess high hazard flood, railroad protective liability, crime helicopter, and miscellaneous bonds. Property insurance is related to the City's buildings, contents and personal property. The excess high hazard flood is coverage related to losses that are deemed by FEMA to be in what is zoned as high hazard areas. The crime insurance provides coverage for theft by an employee. The helicopter insurance covers claims related to the City's helicopters. The railroad protective liability insurance protects against railroad liability. The Risk Management division operates the City's insurance program and manages safety programs.

Unemployment Compensation provides temporary income for former City workers. Workers do not pay any costs. Eligibility for benefits is determined based on past wages, reason for job separation, and availability and job search requirements.

Budgeted Reserves are essentially the amount of funds that are remaining after all revenues and expenditures are projected for budgeting purposes with few exceptions. The general fund budgeted reserves are set by ordinance, while reserves in capital funds may be required in accordance with the indentures.





FY15 OPERATING BUDGET HIGHLIGHTS Non-Departmental

FY12 ACTUAL EXPENDITURES	FY13 ACTUAL EXPENDITURES	FY14 ADOPTED		FY15 BUDGET	VARIANCE FY15-FY14
			EXPENDITURES AND APPROPRIATIONS		
-	-	-	Salaries, Regular	-	
-	-	-	Salaries, Perm Part-Time	-	
-	-	-	Salaries, Sworn	-	
\$44,149	\$44,320	\$44,318	Salaries, Extra Help	\$44,318	\$0
-	-	-	Salaries, Extra Help-Sworn	-	
-	-	-	Overtime	-	
(\$9,842)	(\$15,077)	-	Pen Cont Fire Pen Fd	-	
\$0	\$3,847	-	Pen Cont Police Pen Fd	-	
\$7,577	\$4,501	-	Pen Cont Gen Emp Pen Fd	-	
-	-	-	Defined Contribution	-	
\$2,738,998	\$1,282,526	\$3,397,674	Workers' Compensation	\$1,906,013	(\$1,491,661)
\$1,279,863	\$1,685,677	\$2,083,244	Other Personnel Costs	\$2,858,480	\$775,237
\$4,060,746	\$3,005,794	\$5,525,236	TOTAL PERSONNEL	\$4,808,811	(\$716,424)
			OTHER EXPENSES		
\$20,668,658	\$13,557,200	\$18,160,702	Purchased / Contracted Services	\$17,856,546	(\$304,156)
\$1,304,767	\$5,582	\$5,682	Supplies	\$5,682	\$0
-	-	-	Capital Outlays	\$0	\$0
\$29,785,407	\$23,552,897	\$27,761,446	Interfund / Interdepartmental Charges	\$29,925,856	\$2,164,410
\$217,851,096	\$204,395,455	\$206,987,887	Other Costs	\$218,368,941	\$11,381,055
\$48,805,663	\$45,602,742	\$59,921,744	Debt Service	\$55,198,902	(\$4,722,841)
-	\$0	\$207,967,588	Conversion / Summary	\$146,918,073	(\$61,049,515)
\$669,096,280	\$728,545,441	\$410,649,331	Other Financing Uses	\$434,759,681	\$24,110,350
\$987,511,872	\$1,015,659,317	\$931,454,380	TOTAL OTHER EXPENSES	\$903,033,682	(\$28,420,697)
\$991,572,617	\$1,018,665,110	\$936,979,615	TOTAL PERSONNEL AND OTHER EXPENSES	\$907,842,494	(\$29,137,121)

FY12 ACTUAL EXPENDITURES	FY13 ACTUAL EXPENDITURES	FY14 ADOPTED		FY15 BUDGET	VARIANCE FY15-FY14
			FUND		
\$241,027,929	\$297,241,122	\$272,169,309	Airport Revenue Fund	\$260,974,144	(\$11,195,165)
\$1,363,386	\$629,563	\$1,597,816	Building Permits Fund	\$1,952,198	\$354,381
\$0	-	-	Cash Pool	-	
\$32,687	\$59,020	\$50,499	Civic Center Revenue Fund	\$52,922	\$2,422
\$0	\$0	\$0	Emergency Telephone System	\$0	\$0
\$74,003	(\$559,298)	\$90,005	Fleet Service Fund	\$3,196,098	\$3,106,093
\$118,629,812	\$109,464,298	\$109,934,629	General Fund	\$100,151,129	(\$9,783,499)
\$120,986,388	\$120,806,822	\$128,610,934	Group Insurance Fund	\$133,388,194	\$4,777,260
\$48,583,260	\$54,419,419	\$49,324,534	Hotel/Motel Tax Fund	\$55,445,813	\$6,121,279
\$15,387	\$16,641	\$20,876	Parks Facilities Revenue Fund	\$20,542	(\$334)
\$851,551	\$963,628	\$866,908	Rental/Motor Vehicle Tax Fund	\$964,579	\$97,672
\$12,992,967	\$13,324,890	\$4,984,731	Solid Waste Services Revenue Fund	\$5,320,686	\$335,955
\$10,868,065	\$10,892,451	\$11,229,722	Underground Atl Facil Revenue Fund	\$11,109,554	(\$120,168)
\$436,147,182	\$411,406,555	\$358,099,653	Water & Wastewater Revenue Fund	\$335,266,636	(\$22,833,017)
\$991,572,617	\$1,018,665,110	\$936,979,615	TOTAL EXPENSES	\$907,842,494	(\$29,137,121)

FY12	FY13	FY14	AUTHORIZED POSITION COUNT	FY15	VARIANCE FY15-FY14
-	0.00	-	Full Time Equivalent	-	



FY15 OPERATING BUDGET HIGHLIGHTS
Non-Departmental
Airport Revenue Fund

FY12 ACTUAL EXPENDITURES	FY13 ACTUAL EXPENDITURES	FY14 ADOPTED	EXPENDITURES AND APPROPRIATIONS	FY15 BUDGET	VARIANCE FY15-FY14
-	-	-	Salaries, Regular	-	-
-	-	-	Salaries, Perm Part-Time	-	-
-	-	-	Salaries, Sworn	-	-
-	-	-	Salaries, Extra Help	-	-
-	-	-	Salaries, Extra Help-Sworn	-	-
-	-	-	Overtime	-	-
-	-	-	Pen Cont Fire Pen Fd	-	-
-	-	-	Pen Cont Police Pen Fd	-	-
-	-	-	Pen Cont Gen Emp Pen Fd	-	-
-	-	-	Defined Contribution	-	-
-	-	-	Workers' Compensation	-	-
-	-	-	Other Personnel Costs	-	-
-	-	-	TOTAL PERSONNEL	-	-
			OTHER EXPENSES		
\$15,101	(\$6,458)	\$0	Purchased / Contracted Services	-	\$0
-	-	-	Supplies	-	-
-	-	-	Capital Outlays	-	-
\$12,052,852	\$11,708,423	\$10,237,250	Interfund / Interdepartmental Charges	\$9,556,291	(\$680,960)
\$5,481,507	\$4,259,689	\$4,321,218	Other Costs	\$4,198,982	(\$122,236)
-	\$0	-	Debt Service	-	-
-	-	\$98,051,502	Conversion / Summary	\$90,673,083	(\$7,378,419)
\$223,478,468	\$281,279,468	\$159,559,339	Other Financing Uses	\$156,545,788	(\$3,013,551)
\$241,027,929	\$297,241,122	\$272,169,309	TOTAL OTHER EXPENSES	\$260,974,144	(\$11,195,165)
\$241,027,929	\$297,241,122	\$272,169,309	TOTAL PERSONNEL AND OTHER EXPENSES	\$260,974,144	(\$11,195,165)

FY12 ACTUAL EXPENDITURES	FY13 ACTUAL EXPENDITURES	FY14 ADOPTED	FUND	FY15 BUDGET	VARIANCE FY15-FY14
\$241,027,929	\$297,241,122	\$272,169,309	Airport Revenue Fund	\$260,974,144	(\$11,195,165)
\$241,027,929	\$297,241,122	\$272,169,309	TOTAL EXPENSES	\$260,974,144	(\$11,195,165)

FY12	FY13	FY14	AUTHORIZED POSITION COUNT	FY15	VARIANCE FY15-FY14
-	0.00	-	Full Time Equivalent	-	-



FY15 OPERATING BUDGET HIGHLIGHTS
Non-Departmental
Airport Revenue Fund

EXPENDITURES AND APPROPRIATIONS	VARIANCE (15-14)	EXPLANATION
Salaries, Regular	-	
Salaries, Perm Part-Time	-	
Salaries, Sworn	-	
Salaries, Extra Help	-	
Salaries, Extra Help-Sworn	-	
Overtime	-	
Pen Cont Fire Pen Fd	-	
Pen Cont Police Pen Fd	-	
Pen Cont Gen Emp Pen Fd	-	
Defined Contribution	-	
Workers' Compensation	-	
Other Personnel Costs	-	
TOTAL PERSONNEL	-	
OTHER EXPENSES		
Purchased / Contracted Services	\$0	
Supplies	-	
Capital Outlays	-	
Interfund / Interdepartmental Charges	(\$680,960)	Decrease due to indirect cost less than anticipated from previous year.
Other Costs	(\$122,236)	Decrease due to lower health care cost for retirees.
Debt Service	-	
Conversion / Summary	(\$7,378,419)	Decrease due to reduction in fund-wide reserves.
Other Financing Uses	(\$3,013,551)	Decrease due to projected lower Sinking Fund Requirements.
TOTAL OTHER EXPENSES	(\$11,195,165)	
TOTAL PERSONNEL AND OTHER EXPENSES	(\$11,195,165)	

FUND	VARIANCE (15-14)
Airport Revenue Fund	(\$11,195,165)
TOTAL EXPENSES	(\$11,195,165)

AUTHORIZED POSITION COUNT	VARIANCE (15-14)
Full Time Equivalent	-



FY15 OPERATING BUDGET HIGHLIGHTS
Non-Departmental
Building Permits Fund

FY12 ACTUAL EXPENDITURES	FY13 ACTUAL EXPENDITURES	FY14 ADOPTED	EXPENDITURES AND APPROPRIATIONS	FY15 BUDGET	VARIANCE FY15-FY14
-	-	-	Salaries, Regular	-	-
-	-	-	Salaries, Perm Part-Time	-	-
-	-	-	Salaries, Sworn	-	-
-	-	-	Salaries, Extra Help	-	-
-	-	-	Salaries, Extra Help-Sworn	-	-
-	-	-	Overtime	-	-
-	-	-	Pen Cont Fire Pen Fd	-	-
-	-	-	Pen Cont Police Pen Fd	-	-
-	-	-	Pen Cont Gen Emp Pen Fd	-	-
-	-	-	Defined Contribution	-	-
-	-	-	Workers' Compensation	-	-
-	-	-	Other Personnel Costs	-	-
-	-	-	TOTAL PERSONNEL	-	-
-	-	-	OTHER EXPENSES	-	-
-	(\$723)	\$2,520	Purchased / Contracted Services	\$0	(\$2,520)
-	-	-	Supplies	-	-
-	-	-	Capital Outlays	-	-
\$944,919	\$328,681	\$985,440	Interfund / Interdepartmental Charges	\$279,001	(\$706,439)
\$418,467	\$301,605	\$261,758	Other Costs	\$256,860	(\$4,898)
-	-	-	Debt Service	-	-
-	-	\$348,098	Conversion / Summary	\$1,416,337	\$1,068,239
-	-	-	Other Financing Uses	-	-
\$1,363,386	\$629,563	\$1,597,816	TOTAL OTHER EXPENSES	\$1,952,198	\$354,381
\$1,363,386	\$629,563	\$1,597,816	TOTAL PERSONNEL AND OTHER EXPENSES	\$1,952,198	\$354,381

FY12 ACTUAL EXPENDITURES	FY13 ACTUAL EXPENDITURES	FY14 ADOPTED	FUND	FY15 BUDGET	VARIANCE FY15-FY14
\$1,363,386	\$629,563	\$1,597,816	Building Permits Fund	\$1,952,198	\$354,381
\$1,363,386	\$629,563	\$1,597,816	TOTAL EXPENSES	\$1,952,198	\$354,381

FY12	FY13	FY14	AUTHORIZED POSITION COUNT	FY15	VARIANCE FY15-FY14
-	-	-	Full Time Equivalent	-	-



FY15 OPERATING BUDGET HIGHLIGHTS
Non-Departmental
Building Permits Fund

EXPENDITURES AND APPROPRIATIONS	VARIANCE (15-14)	EXPLANATION
Salaries, Regular	-	
Salaries, Perm Part-Time	-	
Salaries, Sworn	-	
Salaries, Extra Help	-	
Salaries, Extra Help-Sworn	-	
Overtime	-	
Pen Cont Fire Pen Fd	-	
Pen Cont Police Pen Fd	-	
Pen Cont Gen Emp Pen Fd	-	
Defined Contribution	-	
Workers' Compensation	-	
Other Personnel Costs	-	
TOTAL PERSONNEL	-	
OTHER EXPENSES		
Purchased / Contracted Services	(\$2,520)	Decrease due to other general expenses budgeted in previous year and not in current year.
Supplies	-	
Capital Outlays	-	
Interfund / Interdepartmental Charges	(\$706,439)	Decrease due to the allocation of Indirect charges less than previous year.
Other Costs	(\$4,898)	Decrease due to Retirees Life and Health Insurance less than anticipated.
Debt Service	-	
Conversion / Summary	\$1,068,239	Increase in Reserves due to more revenue than previous year.
Other Financing Uses	-	
TOTAL OTHER EXPENSES	\$354,381	
TOTAL PERSONNEL AND OTHER EXPENSES	\$354,381	

FUND	VARIANCE (15-14)
Building Permits Fund	\$354,381
TOTAL EXPENSES	\$354,381

AUTHORIZED POSITION COUNT	VARIANCE (15-14)
Full Time Equivalent	-



FY15 OPERATING BUDGET HIGHLIGHTS
Non-Departmental
Civic Center Revenue Fund

FY12 ACTUAL EXPENDITURES	FY13 ACTUAL EXPENDITURES	FY14 ADOPTED	EXPENDITURES AND APPROPRIATIONS	FY15 BUDGET	VARIANCE FY15-FY14
-	-	-	Salaries, Regular	-	-
-	-	-	Salaries, Perm Part-Time	-	-
-	-	-	Salaries, Sworn	-	-
-	-	-	Salaries, Extra Help	-	-
-	-	-	Salaries, Extra Help-Sworn	-	-
-	-	-	Overtime	-	-
-	-	-	Pen Cont Fire Pen Fd	-	-
-	-	-	Pen Cont Police Pen Fd	-	-
-	-	-	Pen Cont Gen Emp Pen Fd	-	-
-	-	-	Defined Contribution	-	-
-	-	-	Workers' Compensation	-	-
-	-	-	Other Personnel Costs	-	-
-	-	-	TOTAL PERSONNEL	-	-
-	-	-	OTHER EXPENSES	-	-
-	\$0	\$113	Purchased / Contracted Services	\$0	(\$113)
-	-	-	Supplies	-	-
-	-	-	Capital Outlays	-	-
-	-	-	Interfund / Interdepartmental Charges	-	-
\$30,434	\$46,829	\$47,844	Other Costs	\$46,949	(\$895)
\$2,253	\$12,191	\$2,542	Debt Service	\$5,973	\$3,431
-	-	-	Conversion / Summary	-	-
-	-	-	Other Financing Uses	-	-
\$32,687	\$59,020	\$50,499	TOTAL OTHER EXPENSES	\$52,922	\$2,422
\$32,687	\$59,020	\$50,499	TOTAL PERSONNEL AND OTHER EXPENSES	\$52,922	\$2,422

FY12 ACTUAL EXPENDITURES	FY13 ACTUAL EXPENDITURES	FY14 ADOPTED	FUND	FY15 BUDGET	VARIANCE FY15-FY14
\$32,687	\$59,020	\$50,499	Civic Center Revenue Fund	\$52,922	\$2,422
\$32,687	\$59,020	\$50,499	TOTAL EXPENSES	\$52,922	\$2,422

FY12	FY13	FY14	AUTHORIZED POSITION COUNT	FY15	VARIANCE FY15-FY14
-	-	-	Full Time Equivalent	-	-



FY15 OPERATING BUDGET HIGHLIGHTS
Non-Departmental
Civic Center Revenue Fund

EXPENDITURES AND APPROPRIATIONS	VARIANCE (15-14)	EXPLANATION
Salaries, Regular	-	
Salaries, Perm Part-Time	-	
Salaries, Sworn	-	
Salaries, Extra Help	-	
Salaries, Extra Help-Sworn	-	
Overtime	-	
Pen Cont Fire Pen Fd	-	
Pen Cont Police Pen Fd	-	
Pen Cont Gen Emp Pen Fd	-	
Defined Contribution	-	
Workers' Compensation	-	
Other Personnel Costs	-	
TOTAL PERSONNEL	-	
OTHER EXPENSES		
Purchased / Contracted Services	(\$113)	Decrease due to 60-day accrual to be reversed by the end of the year.
Supplies	-	
Capital Outlays	-	
Interfund / Interdepartmental Charges	-	
Other Costs	(\$895)	Decrease due to retiree life and health costs less than anticipated.
Debt Service	\$3,431	Increase due to allocable interest more than anticipated.
Conversion / Summary	-	
Other Financing Uses	-	
TOTAL OTHER EXPENSES	\$2,422	
TOTAL PERSONNEL AND OTHER EXPENSES	\$2,422	

FUND	VARIANCE (15-14)
Civic Center Revenue Fund	\$2,422
TOTAL EXPENSES	\$2,422

AUTHORIZED POSITION COUNT	VARIANCE (15-14)
Full Time Equivalent	-



FY15 OPERATING BUDGET HIGHLIGHTS

Non-Departmental Fleet Service Fund

FY12 ACTUAL EXPENDITURES	FY13 ACTUAL EXPENDITURES	FY14 ADOPTED	EXPENDITURES AND APPROPRIATIONS	FY15 BUDGET	VARIANCE FY15-FY14
-	-	-	- Salaries, Regular	-	-
-	-	-	- Salaries, Perm Part-Time	-	-
-	-	-	- Salaries, Sworn	-	-
-	-	-	- Salaries, Extra Help	-	-
-	-	-	- Salaries, Extra Help-Sworn	-	-
-	-	-	- Overtime	-	-
-	-	-	- Pen Cont Fire Pen Fd	-	-
-	-	-	- Pen Cont Police Pen Fd	-	-
-	-	-	- Pen Cont Gen Emp Pen Fd	-	-
-	-	-	- Defined Contribution	-	-
-	-	-	- Workers' Compensation	-	-
-	-	-	- Other Personnel Costs	-	-
-	-	-	- TOTAL PERSONNEL	-	-
OTHER EXPENSES					
\$0	\$0	\$2,072	Purchased / Contracted Services	\$0	(\$2,072)
-	-	-	- Supplies	-	-
-	-	-	- Capital Outlays	-	-
-	(\$892,139)	\$0	Interfund / Interdepartmental Charges	\$3,049,000	\$3,049,000
-	-	-	- Other Costs	-	-
\$74,003	\$332,841	\$87,933	Debt Service	\$147,098	\$59,164
-	-	\$0	Conversion / Summary	-	\$0
-	-	-	- Other Financing Uses	-	-
\$74,003	(\$559,298)	\$90,005	TOTAL OTHER EXPENSES	\$3,196,098	\$3,106,093
\$74,003	(\$559,298)	\$90,005	TOTAL PERSONNEL AND OTHER EXPENSES	\$3,196,098	\$3,106,093

FY12 ACTUAL EXPENDITURES	FY13 ACTUAL EXPENDITURES	FY14 ADOPTED	FUND	FY15 BUDGET	VARIANCE FY15-FY14
\$74,003	(\$559,298)	\$90,005	Fleet Service Fund	\$3,196,098	\$3,106,093
\$74,003	(\$559,298)	\$90,005	TOTAL EXPENSES	\$3,196,098	\$3,106,093

FY12	FY13	FY14	AUTHORIZED POSITION COUNT	FY15	VARIANCE FY15-FY14
-	0.00	-	Full Time Equivalent	-	-



FY15 OPERATING BUDGET HIGHLIGHTS
Non-Departmental
Fleet Service Fund

EXPENDITURES AND APPROPRIATIONS	VARIANCE (15-14)	EXPLANATION
Salaries, Regular	-	
Salaries, Perm Part-Time	-	
Salaries, Sworn	-	
Salaries, Extra Help	-	
Salaries, Extra Help-Sworn	-	
Overtime	-	
Pen Cont Fire Pen Fd	-	
Pen Cont Police Pen Fd	-	
Pen Cont Gen Emp Pen Fd	-	
Defined Contribution	-	
Workers' Compensation	-	
Other Personnel Costs	-	
TOTAL PERSONNEL	-	
OTHER EXPENSES		
Purchased / Contracted Services	(\$2,072)	Decrease due to Purchased/Contracted Services budgeted in the previous year.
Supplies	-	
Capital Outlays	-	
Interfund / Interdepartmental Charges	\$3,049,000	Increase due to the allocation of indirect charges not budgeted in previous year.
Other Costs	-	
Debt Service	\$59,164	Increase due to interest more than anticipated.
Conversion / Summary	\$0	
Other Financing Uses	-	
TOTAL OTHER EXPENSES	\$3,106,093	
TOTAL PERSONNEL AND OTHER EXPENSES	\$3,106,093	

FUND	VARIANCE (15-14)
Fleet Service Fund	\$3,106,093
TOTAL EXPENSES	\$3,106,093

AUTHORIZED POSITION COUNT	VARIANCE (15-14)
Full Time Equivalent	-



FY15 OPERATING BUDGET HIGHLIGHTS
Non-Departmental
General Fund

FY12 ACTUAL EXPENDITURES	FY13 ACTUAL EXPENDITURES	FY14 ADOPTED	FY15 EXPENDITURES AND APPROPRIATIONS BUDGET	VARIANCE FY15-FY14
-	-	-	Salaries, Regular	-
-	-	-	Salaries, Perm Part-Time	-
-	-	-	Salaries, Sworn	-
\$44,149	\$44,320	\$44,318	Salaries, Extra Help	\$44,318
-	-	-	Salaries, Extra Help-Sworn	-
-	-	-	Overtime	-
(\$9,842)	(\$15,077)	-	Pen Cont Fire Pen Fd	-
\$0	\$3,847	-	Pen Cont Police Pen Fd	-
\$7,577	\$4,501	-	Pen Cont Gen Emp Pen Fd	-
-	-	-	Defined Contribution	-
\$2,613,971	\$1,120,666	\$3,397,674	Workers' Compensation	\$1,840,364
\$557,560	\$971,817	\$2,083,244	Other Personnel Costs	\$1,874,000
\$3,213,416	\$2,130,073	\$5,525,236	TOTAL PERSONNEL	\$3,758,682
			OTHER EXPENSES	
\$17,926,336	\$10,590,267	\$14,889,463	Purchased / Contracted Services	\$14,679,463
\$1,304,767	\$5,582	\$5,682	Supplies	\$5,682
-	-	-	Capital Outlays	-
\$1,222,083	(\$548)	\$0	Interfund / Interdepartmental Charges	\$2,814,958
\$32,620,064	\$31,294,551	\$37,299,456	Other Costs	\$35,351,478
\$31,254,128	\$27,457,164	\$30,323,976	Debt Service	\$23,218,500
-	-	\$5,331,273	Conversion / Summary	\$5,627,230
\$31,089,017	\$37,987,208	\$16,559,543	Other Financing Uses	\$14,695,135
\$115,416,396	\$107,334,224	\$104,409,393	TOTAL OTHER EXPENSES	\$96,392,447
\$118,629,812	\$109,464,298	\$109,934,629	TOTAL PERSONNEL AND OTHER EXPENSES	\$100,151,129

FY12 ACTUAL EXPENDITURES	FY13 ACTUAL EXPENDITURES	FY14 ADOPTED	FY15 FUND BUDGET	VARIANCE FY15-FY14
\$118,629,812	\$109,464,298	\$109,934,629	General Fund	\$100,151,129
\$118,629,812	\$109,464,298	\$109,934,629	TOTAL EXPENSES	\$100,151,129

FY12	FY13	FY14	AUTHORIZED POSITION COUNT	FY15	VARIANCE FY15-FY14
-	0.00	-	Full Time Equivalent	-	-



FY15 OPERATING BUDGET HIGHLIGHTS
Non-Departmental
General Fund

EXPENDITURES AND APPROPRIATIONS	VARIANCE (15-14)	EXPLANATION
Salaries, Regular	-	
Salaries, Perm Part-Time	-	
Salaries, Sworn	-	
Salaries, Extra Help	\$0	
Salaries, Extra Help-Sworn	-	
Overtime	-	
Pen Cont Fire Pen Fd	-	
Pen Cont Police Pen Fd	-	
Pen Cont Gen Emp Pen Fd	-	
Defined Contribution	-	
Workers' Compensation	(\$1,557,310)	Decrease due to workers' compensation less than anticipated from previous year.
Other Personnel Costs	(\$209,244)	
TOTAL PERSONNEL	(\$1,766,554)	
OTHER EXPENSES		
Purchased / Contracted Services	(\$210,000)	Decrease due mainly to American Disabilities funding less than anticipated offset by an increase in litigation.
Supplies	\$0	
Capital Outlays	-	
Interfund / Interdepartmental Charges	\$2,814,958	Increase due to more motor and fuel cost for repair and maintenance.
Other Costs	(\$1,947,978)	Decrease in OPEB of \$700K and election expenses of \$939K.
Debt Service	(\$7,105,476)	Decrease due to \$4.3MM GMA moved to various departments, \$1.6MM Parking Deck expense less than anticipated, \$780K Public Safety FF&E paid off in FY2014, and \$380K Watershed MOU less than previous year.
Conversion / Summary	\$295,957	Increase in reserves due to more revenue than previous year.
Other Financing Uses	(\$1,864,408)	Decrease of \$1.2MM for Fire Station #7 and \$647K E911 subsidy less than anticipated.
TOTAL OTHER EXPENSES	(\$8,016,945)	
TOTAL PERSONNEL AND OTHER EXPENSES	(\$9,783,499)	

FUND	VARIANCE (15-14)
General Fund	(\$9,783,499)
TOTAL EXPENSES	(\$9,783,499)

AUTHORIZED POSITION COUNT	VARIANCE (15-14)
Full Time Equivalent	-



FY15 OPERATING BUDGET HIGHLIGHTS
Non-Departmental
Group Insurance Fund

FY12 ACTUAL EXPENDITURES	FY13 ACTUAL EXPENDITURES	FY14 ADOPTED	FY15 EXPENDITURES AND APPROPRIATIONS BUDGET	VARIANCE FY15-FY14
-	-	-	Salaries, Regular	-
-	-	-	Salaries, Perm Part-Time	-
-	-	-	Salaries, Sworn	-
-	-	-	Salaries, Extra Help	-
-	-	-	Salaries, Extra Help-Sworn	-
-	-	-	Overtime	-
-	-	-	Pen Cont Fire Pen Fd	-
-	-	-	Pen Cont Police Pen Fd	-
-	-	-	Pen Cont Gen Emp Pen Fd	-
-	-	-	Defined Contribution	-
-	-	-	Workers' Compensation	-
\$722,302	\$713,860	\$0	Other Personnel Costs	\$984,480
\$722,302	\$713,860	\$0	TOTAL PERSONNEL	\$984,480
			OTHER EXPENSES	
-	(\$1,018)	-	Purchased / Contracted Services	\$0
-	-	-	Supplies	-
-	-	-	Capital Outlays	-
\$1,169,930	\$469,057	\$464,617	Interfund / Interdepartmental Charges	\$351,000
\$119,094,156	\$119,624,922	\$93,702,614	Other Costs	\$121,877,110
\$0	\$0	\$0	Debt Service	\$0
-	-	\$34,443,703	Conversion / Summary	\$10,175,604
-	-	-	Other Financing Uses	-
\$120,264,086	\$120,092,962	\$128,610,934	TOTAL OTHER EXPENSES	\$132,403,713
\$120,986,388	\$120,806,822	\$128,610,934	TOTAL PERSONNEL AND OTHER EXPENSES	\$133,388,194

FY12 ACTUAL EXPENDITURES	FY13 ACTUAL EXPENDITURES	FY14 ADOPTED	FY15 FUND BUDGET	VARIANCE FY15-FY14
\$120,986,388	\$120,806,822	\$128,610,934	Group Insurance Fund	\$133,388,194
\$120,986,388	\$120,806,822	\$128,610,934	TOTAL EXPENSES	\$133,388,194

FY12	FY13	FY14	AUTHORIZED POSITION COUNT	FY15	VARIANCE FY15-FY14
-	0.00	-	Full Time Equivalent	-	-



FY15 OPERATING BUDGET HIGHLIGHTS
Non-Departmental
Group Insurance Fund

EXPENDITURES AND APPROPRIATIONS	VARIANCE (15-14)	EXPLANATION
Salaries, Regular	-	
Salaries, Perm Part-Time	-	
Salaries, Sworn	-	
Salaries, Extra Help	-	
Salaries, Extra Help-Sworn	-	
Overtime	-	
Pen Cont Fire Pen Fd	-	
Pen Cont Police Pen Fd	-	
Pen Cont Gen Emp Pen Fd	-	
Defined Contribution	-	
Workers' Compensation	-	
Other Personnel Costs	\$984,481	
TOTAL PERSONNEL	\$984,481	
OTHER EXPENSES		
Purchased / Contracted Services	\$0	
Supplies	-	
Capital Outlays	-	
Interfund / Interdepartmental Charges	(\$113,617)	Decrease due to anticipated Indirect Costs less than previous year.
Other Costs	\$28,174,496	Increase due to anticipated insurance plan payments as well as costs related to the Affordable Care Act.
Debt Service	\$0	
Conversion / Summary	(\$24,268,099)	Decrease due to timing of anticipated claims submitted but not yet paid.
Other Financing Uses	-	
TOTAL OTHER EXPENSES	\$3,792,779	
TOTAL PERSONNEL AND OTHER EXPENSES	\$4,777,260	

FUND	VARIANCE (15-14)
Group Insurance Fund	\$4,777,260
TOTAL EXPENSES	\$4,777,260

AUTHORIZED POSITION COUNT	VARIANCE (15-14)
Full Time Equivalent	-



FY15 OPERATING BUDGET HIGHLIGHTS
Non-Departmental
Hotel/Motel Tax Fund

FY12 ACTUAL EXPENDITURES	FY13 ACTUAL EXPENDITURES	FY14 ADOPTED	EXPENDITURES AND APPROPRIATIONS	FY15 BUDGET	VARIANCE FY15-FY14
-	-	-	Salaries, Regular	-	-
-	-	-	Salaries, Perm Part-Time	-	-
-	-	-	Salaries, Sworn	-	-
-	-	-	Salaries, Extra Help	-	-
-	-	-	Salaries, Extra Help-Sworn	-	-
-	-	-	Overtime	-	-
-	-	-	Pen Cont Fire Pen Fd	-	-
-	-	-	Pen Cont Police Pen Fd	-	-
-	-	-	Pen Cont Gen Emp Pen Fd	-	-
-	-	-	Defined Contribution	-	-
-	-	-	Workers' Compensation	-	-
-	-	-	Other Personnel Costs	-	-
-	-	-	TOTAL PERSONNEL	-	-
-	-	-	OTHER EXPENSES	-	-
-	-	-	Purchased / Contracted Services	-	-
-	-	-	Supplies	-	-
-	-	-	Capital Outlays	-	-
-	-	-	Interfund / Interdepartmental Charges	-	-
\$35,897,123	\$40,891,049	\$36,998,333	Other Costs	\$41,589,905	\$4,591,571
\$0	-	-	Debt Service	-	-
-	-	-	Conversion / Summary	-	-
\$12,686,137	\$13,528,369	\$12,326,201	Other Financing Uses	\$13,855,908	\$1,529,707
\$48,583,260	\$54,419,419	\$49,324,534	TOTAL OTHER EXPENSES	\$55,445,813	\$6,121,279
\$48,583,260	\$54,419,419	\$49,324,534	TOTAL PERSONNEL AND OTHER EXPENSES	\$55,445,813	\$6,121,279

FY12 ACTUAL EXPENDITURES	FY13 ACTUAL EXPENDITURES	FY14 ADOPTED	FUND	FY15 BUDGET	VARIANCE FY15-FY14
\$48,583,260	\$54,419,419	\$49,324,534	Hotel/Motel Tax Fund	\$55,445,813	\$6,121,279
\$48,583,260	\$54,419,419	\$49,324,534	TOTAL EXPENSES	\$55,445,813	\$6,121,279

FY12	FY13	FY14	AUTHORIZED POSITION COUNT	FY15	VARIANCE FY15-FY14
-	-	-	Full Time Equivalent	-	-



FY15 OPERATING BUDGET HIGHLIGHTS
Non-Departmental
Hotel/Motel Tax Fund

EXPENDITURES AND APPROPRIATIONS	VARIANCE (15-14)	EXPLANATION
Salaries, Regular	-	
Salaries, Perm Part-Time	-	
Salaries, Sworn	-	
Salaries, Extra Help	-	
Salaries, Extra Help-Sworn	-	
Overtime	-	
Pen Cont Fire Pen Fd	-	
Pen Cont Police Pen Fd	-	
Pen Cont Gen Emp Pen Fd	-	
Defined Contribution	-	
Workers' Compensation	-	
Other Personnel Costs	-	
TOTAL PERSONNEL	-	
OTHER EXPENSES		
Purchased / Contracted Services	-	
Supplies	-	
Capital Outlays	-	
Interfund / Interdepartmental Charges	-	
Other Costs	\$4,591,571	The amount shared between the Georgia World Congress Center and the Georgia Dome.
Debt Service	-	
Conversion / Summary	-	
Other Financing Uses	\$1,529,707	Increase due to anticipated transfer to the General Fund more than anticipated.
TOTAL OTHER EXPENSES	\$6,121,279	
TOTAL PERSONNEL AND OTHER EXPENSES	\$6,121,279	

FUND	VARIANCE (15-14)
Hotel/Motel Tax Fund	\$6,121,279
TOTAL EXPENSES	\$6,121,279

AUTHORIZED POSITION COUNT	VARIANCE (15-14)
Full Time Equivalent	-



FY15 OPERATING BUDGET HIGHLIGHTS
Non-Departmental
Parks Facilities Revenue Fund

FY12 ACTUAL EXPENDITURES	FY13 ACTUAL EXPENDITURES	FY14 ADOPTED	FY14 EXPENDITURES AND APPROPRIATIONS	FY15 BUDGET	VARIANCE FY15-FY14
-	-	-	Salaries, Regular	-	-
-	-	-	Salaries, Perm Part-Time	-	-
-	-	-	Salaries, Sworn	-	-
-	-	-	Salaries, Extra Help	-	-
-	-	-	Salaries, Extra Help-Sworn	-	-
-	-	-	Overtime	-	-
-	-	-	Pen Cont Fire Pen Fd	-	-
-	-	-	Pen Cont Police Pen Fd	-	-
-	-	-	Pen Cont Gen Emp Pen Fd	-	-
-	-	-	Defined Contribution	-	-
-	-	-	Workers' Compensation	-	-
-	-	-	Other Personnel Costs	-	-
-	-	-	TOTAL PERSONNEL	-	-
			OTHER EXPENSES		
\$0	\$0	\$120	Purchased / Contracted Services	\$0	(\$120)
-	-	-	Supplies	-	-
-	-	-	Capital Outlays	-	-
-	-	-	Interfund / Interdepartmental Charges	-	-
\$15,217	\$16,327	\$20,689	Other Costs	\$20,302	(\$387)
\$170	\$314	\$67	Debt Service	\$240	\$173
-	-	-	Conversion / Summary	-	-
-	-	-	Other Financing Uses	-	-
\$15,387	\$16,641	\$20,876	TOTAL OTHER EXPENSES	\$20,542	(\$334)
\$15,387	\$16,641	\$20,876	TOTAL PERSONNEL AND OTHER EXPENSES	\$20,542	(\$334)

FY12 ACTUAL EXPENDITURES	FY13 ACTUAL EXPENDITURES	FY14 ADOPTED	FY14 FUND	FY15 BUDGET	VARIANCE FY15-FY14
\$15,387	\$16,641	\$20,876	Parks Facilities Revenue Fund	\$20,542	(\$334)
\$15,387	\$16,641	\$20,876	TOTAL EXPENSES	\$20,542	(\$334)

FY12	FY13	FY14	AUTHORIZED POSITION COUNT	FY15	VARIANCE FY15-FY14
-	-	-	Full Time Equivalent	-	-



FY15 OPERATING BUDGET HIGHLIGHTS
Non-Departmental
Parks Facilities Revenue Fund

EXPENDITURES AND APPROPRIATIONS	VARIANCE (15-14)	EXPLANATION
Salaries, Regular	-	
Salaries, Perm Part-Time	-	
Salaries, Sworn	-	
Salaries, Extra Help	-	
Salaries, Extra Help-Sworn	-	
Overtime	-	
Pen Cont Fire Pen Fd	-	
Pen Cont Police Pen Fd	-	
Pen Cont Gen Emp Pen Fd	-	
Defined Contribution	-	
Workers' Compensation	-	
Other Personnel Costs	-	
TOTAL PERSONNEL	-	
OTHER EXPENSES		
Purchased / Contracted Services	(\$120)	Decrease due to 60-day accrual to be reversed by the end of year.
Supplies	-	
Capital Outlays	-	
Interfund / Interdepartmental Charges	-	
Other Costs	(\$387)	Decrease due to retiree life and health costs less than anticipated.
Debt Service	\$173	Increase due to allocable interest more than anticipated.
Conversion / Summary	-	
Other Financing Uses	-	
TOTAL OTHER EXPENSES	(\$334)	
TOTAL PERSONNEL AND OTHER EXPENSES	(\$334)	

FUND	VARIANCE (15-14)
Parks Facilities Revenue Fund	(\$334)
TOTAL EXPENSES	(\$334)

AUTHORIZED POSITION COUNT	VARIANCE (15-14)
Full Time Equivalent	-



FY15 OPERATING BUDGET HIGHLIGHTS
Non-Departmental
Rental/Motor Vehicle Tax Fund

FY12 ACTUAL EXPENDITURES	FY13 ACTUAL EXPENDITURES	FY14 ADOPTED	EXPENDITURES AND APPROPRIATIONS	FY15 BUDGET	VARIANCE FY15-FY14
-	-	-	Salaries, Regular	-	-
-	-	-	Salaries, Perm Part-Time	-	-
-	-	-	Salaries, Sworn	-	-
-	-	-	Salaries, Extra Help	-	-
-	-	-	Salaries, Extra Help-Sworn	-	-
-	-	-	Overtime	-	-
-	-	-	Pen Cont Fire Pen Fd	-	-
-	-	-	Pen Cont Police Pen Fd	-	-
-	-	-	Pen Cont Gen Emp Pen Fd	-	-
-	-	-	Defined Contribution	-	-
-	-	-	Workers' Compensation	-	-
-	-	-	Other Personnel Costs	-	-
-	-	-	TOTAL PERSONNEL	-	-
			OTHER EXPENSES		
\$3,357	\$0		Purchased / Contracted Services	-	-
-	-		Supplies	-	-
-	-		Capital Outlays	-	-
-	-		Interfund / Interdepartmental Charges	-	-
\$848,193	\$963,628	\$866,908	Other Costs	\$964,579	\$97,672
\$0	-		Debt Service	-	-
-	-		Conversion / Summary	-	-
-	-		Other Financing Uses	-	-
\$851,551	\$963,628	\$866,908	TOTAL OTHER EXPENSES	\$964,579	\$97,672
\$851,551	\$963,628	\$866,908	TOTAL PERSONNEL AND OTHER EXPENSES	\$964,579	\$97,672

FY12 ACTUAL EXPENDITURES	FY13 ACTUAL EXPENDITURES	FY14 ADOPTED	FUND	FY15 BUDGET	VARIANCE FY15-FY14
\$851,551	\$963,628	\$866,908	Rental/Motor Vehicle Tax Fund	\$964,579	\$97,672
\$851,551	\$963,628	\$866,908	TOTAL EXPENSES	\$964,579	\$97,672

FY12	FY13	FY14	AUTHORIZED POSITION COUNT	FY15	VARIANCE FY15-FY14
-	-	-	Full Time Equivalent	-	-



FY15 OPERATING BUDGET HIGHLIGHTS
Non-Departmental
Rental/Motor Vehicle Tax Fund

EXPENDITURES AND APPROPRIATIONS	VARIANCE (15-14)	EXPLANATION
Salaries, Regular	-	
Salaries, Perm Part-Time	-	
Salaries, Sworn	-	
Salaries, Extra Help	-	
Salaries, Extra Help-Sworn	-	
Overtime	-	
Pen Cont Fire Pen Fd	-	
Pen Cont Police Pen Fd	-	
Pen Cont Gen Emp Pen Fd	-	
Defined Contribution	-	
Workers' Compensation	-	
Other Personnel Costs	-	
TOTAL PERSONNEL	-	
OTHER EXPENSES		
Purchased / Contracted Services	-	
Supplies	-	
Capital Outlays	-	
Interfund / Interdepartmental Charges	-	
Other Costs	\$97,672	Increase due to other costs more than anticipated.
Debt Service	-	
Conversion / Summary	-	
Other Financing Uses	-	
TOTAL OTHER EXPENSES	\$97,672	
TOTAL PERSONNEL AND OTHER EXPENSES	\$97,672	

FUND	VARIANCE (15-14)
Rental/Motor Vehicle Tax Fund	\$97,672
TOTAL EXPENSES	\$97,672

AUTHORIZED POSITION COUNT	VARIANCE (15-14)
Full Time Equivalent	-



FY15 OPERATING BUDGET HIGHLIGHTS
Non-Departmental
Solid Waste Services Revenue Fund

FY12 ACTUAL EXPENDITURES	FY13 ACTUAL EXPENDITURES	FY14 ADOPTED	EXPENDITURES AND APPROPRIATIONS	FY15 BUDGET	VARIANCE FY15-FY14
-	-	-	Salaries, Regular	-	-
-	-	-	Salaries, Perm Part-Time	-	-
-	-	-	Salaries, Sworn	-	-
-	-	-	Salaries, Extra Help	-	-
-	-	-	Salaries, Extra Help-Sworn	-	-
-	-	-	Overtime	-	-
-	-	-	Pen Cont Fire Pen Fd	-	-
-	-	-	Pen Cont Police Pen Fd	-	-
-	-	-	Pen Cont Gen Emp Pen Fd	-	-
-	-	-	Defined Contribution	-	-
-	-	-	Workers' Compensation	-	-
-	-	-	Other Personnel Costs	-	-
-	-	-	TOTAL PERSONNEL	-	-
-	-	\$0	OTHER EXPENSES		
-	-	\$0	Purchased / Contracted Services	\$0	\$0
-	-	-	Supplies	-	-
-	-	-	Capital Outlays	\$0	\$0
\$3,698,290	\$4,011,317	\$3,544,841	Interfund / Interdepartmental Charges	\$3,908,999	\$364,158
\$831,817	\$1,300,860	\$1,439,890	Other Costs	\$1,411,687	(\$28,203)
\$0	\$35,986	\$0	Debt Service	\$0	\$0
-	-	\$0	Conversion / Summary	\$0	\$0
\$8,462,860	\$7,976,728	\$0	Other Financing Uses	\$0	\$0
\$12,992,967	\$13,324,890	\$4,984,731	TOTAL OTHER EXPENSES	\$5,320,686	\$335,955
\$12,992,967	\$13,324,890	\$4,984,731	TOTAL PERSONNEL AND OTHER EXPENSES	\$5,320,686	\$335,955

FY12 ACTUAL EXPENDITURES	FY13 ACTUAL EXPENDITURES	FY14 ADOPTED	FUND	FY15 BUDGET	VARIANCE FY15-FY14
\$12,992,967	\$13,324,890	\$4,984,731	Solid Waste Services Revenue Fund	\$5,320,686	\$335,955
\$12,992,967	\$13,324,890	\$4,984,731	TOTAL EXPENSES	\$5,320,686	\$335,955

FY12	FY13	FY14	AUTHORIZED POSITION COUNT	FY15	VARIANCE FY15-FY14
-	0.00	-	Full Time Equivalent	-	-



FY15 OPERATING BUDGET HIGHLIGHTS
Non-Departmental
Solid Waste Services Revenue Fund

EXPENDITURES AND APPROPRIATIONS	VARIANCE (15-14)	EXPLANATION
Salaries, Regular	-	
Salaries, Perm Part-Time	-	
Salaries, Sworn	-	
Salaries, Extra Help	-	
Salaries, Extra Help-Sworn	-	
Overtime	-	
Pen Cont Fire Pen Fd	-	
Pen Cont Police Pen Fd	-	
Pen Cont Gen Emp Pen Fd	-	
Defined Contribution	-	
Workers' Compensation	-	
Other Personnel Costs	-	
TOTAL PERSONNEL	-	
OTHER EXPENSES		
Purchased / Contracted Services	\$0	
Supplies	-	
Capital Outlays	\$0	
Interfund / Interdepartmental Charges	\$364,158	Increase due to more than anticipated indirect cost charges compared to the previous year.
Other Costs	(\$28,203)	Decrease due to health care cost for retirees.
Debt Service	\$0	
Conversion / Summary	\$0	
Other Financing Uses	\$0	
TOTAL OTHER EXPENSES	\$335,955	
TOTAL PERSONNEL AND OTHER EXPENSES	\$335,955	

FUND	VARIANCE (15-14)
Solid Waste Services Revenue Fund	\$335,955
TOTAL EXPENSES	\$335,955

AUTHORIZED POSITION COUNT	VARIANCE (15-14)
Full Time Equivalent	-



FY15 OPERATING BUDGET HIGHLIGHTS
Non-Departmental
Underground Atl Facil Revenue Fund

FY12 ACTUAL EXPENDITURES	FY13 ACTUAL EXPENDITURES	FY14 ADOPTED	EXPENDITURES AND APPROPRIATIONS	FY15 BUDGET	VARIANCE FY15-FY14
-	-	-	Salaries, Regular	-	-
-	-	-	Salaries, Perm Part-Time	-	-
-	-	-	Salaries, Sworn	-	-
-	-	-	Salaries, Extra Help	-	-
-	-	-	Salaries, Extra Help-Sworn	-	-
-	-	-	Overtime	-	-
-	-	-	Pen Cont Fire Pen Fd	-	-
-	-	-	Pen Cont Police Pen Fd	-	-
-	-	-	Pen Cont Gen Emp Pen Fd	-	-
-	-	-	Defined Contribution	-	-
-	-	-	Workers' Compensation	-	-
-	\$0	-	Other Personnel Costs	-	-
-	\$0	-	TOTAL PERSONNEL	-	-
			OTHER EXPENSES		
\$2,542,833	\$2,567,614	\$3,024,602	Purchased / Contracted Services	\$2,940,147	(\$84,455)
-	-	-	Supplies	-	-
-	-	-	Capital Outlays	-	-
-	-	\$10,893	Interfund / Interdepartmental Charges	\$0	(\$10,893)
\$38,555	\$40,062	\$38,925	Other Costs	\$48,157	\$9,233
\$8,286,677	\$8,284,775	\$8,155,303	Debt Service	\$8,121,250	(\$34,053)
-	-	-	Conversion / Summary	-	-
-	-	-	Other Financing Uses	-	-
\$10,868,065	\$10,892,451	\$11,229,722	TOTAL OTHER EXPENSES	\$11,109,554	(\$120,168)
\$10,868,065	\$10,892,451	\$11,229,722	TOTAL PERSONNEL AND OTHER EXPENSES	\$11,109,554	(\$120,168)

FY12 ACTUAL EXPENDITURES	FY13 ACTUAL EXPENDITURES	FY14 ADOPTED	FUND	FY15 BUDGET	VARIANCE FY15-FY14
\$10,868,065	\$10,892,451	\$11,229,722	Underground Atl Facil Revenue Fund	\$11,109,554	(\$120,168)
\$10,868,065	\$10,892,451	\$11,229,722	TOTAL EXPENSES	\$11,109,554	(\$120,168)

FY12	FY13	FY14	AUTHORIZED POSITION COUNT	FY15	VARIANCE FY15-FY14
-	0.00	-	Full Time Equivalent	-	-



FY15 OPERATING BUDGET HIGHLIGHTS
Non-Departmental
Underground Atl Facil Revenue Fund

EXPENDITURES AND APPROPRIATIONS	VARIANCE (15-14)	EXPLANATION
Salaries, Regular	-	
Salaries, Perm Part-Time	-	
Salaries, Sworn	-	
Salaries, Extra Help	-	
Salaries, Extra Help-Sworn	-	
Overtime	-	
Pen Cont Fire Pen Fd	-	
Pen Cont Police Pen Fd	-	
Pen Cont Gen Emp Pen Fd	-	
Defined Contribution	-	
Workers' Compensation	-	
Other Personnel Costs	-	
TOTAL PERSONNEL	-	
OTHER EXPENSES		
Purchased / Contracted Services	(\$84,455)	Decrease due to transactions associated with facilities and parking decks less than anticipated.
Supplies	-	
Capital Outlays	-	
Interfund / Interdepartmental Charges	(\$10,893)	Decrease due to administrative fee for indirect cost will not be charged this fiscal year.
Other Costs	\$9,233	Increase due to projected cost more than anticipated.
Debt Service	(\$34,053)	Decrease due to debt less than anticipated.
Conversion / Summary	-	
Other Financing Uses	-	
TOTAL OTHER EXPENSES	(\$120,168)	
TOTAL PERSONNEL AND OTHER EXPENSES	(\$120,168)	

FUND	VARIANCE (15-14)
Underground Atl Facil Revenue Fund	(\$120,168)
TOTAL EXPENSES	(\$120,168)

AUTHORIZED POSITION COUNT	VARIANCE (15-14)
Full Time Equivalent	-



FY15 OPERATING BUDGET HIGHLIGHTS
Non-Departmental
Water & Wastewater Revenue Fund

FY12 ACTUAL EXPENDITURES	FY13 ACTUAL EXPENDITURES	FY14 ADOPTED	EXPENDITURES AND APPROPRIATIONS	FY15 BUDGET	VARIANCE FY15-FY14
-	-	-	Salaries, Regular	-	-
-	-	-	Salaries, Perm Part-Time	-	-
-	-	-	Salaries, Sworn	-	-
-	-	-	Salaries, Extra Help	-	-
-	-	-	Salaries, Extra Help-Sworn	-	-
-	-	-	Overtime	-	-
-	-	-	Pen Cont Fire Pen Fd	-	-
-	-	-	Pen Cont Police Pen Fd	-	-
-	-	-	Pen Cont Gen Emp Pen Fd	-	-
-	-	-	Defined Contribution	-	-
\$125,027	\$161,860	-	Workers' Compensation	\$65,649	\$65,649
\$0	\$0	-	Other Personnel Costs	\$0	\$0
\$125,027	\$161,860	-	TOTAL PERSONNEL	\$65,649	\$65,649
			OTHER EXPENSES		
\$181,030	\$407,517	\$241,813	Purchased / Contracted Services	\$236,937	(\$4,876)
-	-	-	Supplies	-	-
-	-	-	Capital Outlays	-	-
\$10,697,333	\$7,928,106	\$12,518,405	Interfund / Interdepartmental Charges	\$9,966,608	(\$2,551,797)
\$22,575,562	\$5,655,932	\$31,990,252	Other Costs	\$12,602,932	(\$19,387,320)
\$9,188,432	\$9,479,470	\$21,351,922	Debt Service	\$23,705,841	\$2,353,919
-	\$0	\$69,793,012	Conversion / Summary	\$39,025,819	(\$30,767,193)
\$393,379,798	\$387,773,669	\$222,204,248	Other Financing Uses	\$249,662,849	\$27,458,601
\$436,022,155	\$411,244,695	\$358,099,653	TOTAL OTHER EXPENSES	\$335,200,987	(\$22,898,666)
\$436,147,182	\$411,406,555	\$358,099,652	TOTAL PERSONNEL AND OTHER EXPENSES	\$335,266,636	(\$22,833,017)

FY12 ACTUAL EXPENDITURES	FY13 ACTUAL EXPENDITURES	FY14 ADOPTED	FUND	FY15 BUDGET	VARIANCE FY15-FY14
\$436,147,182	\$411,406,555	\$358,099,652	Water & Wastewater Revenue Fund	\$335,266,636	(\$22,833,017)
\$436,147,182	\$411,406,555	\$358,099,652	TOTAL EXPENSES	\$335,266,636	(\$22,833,017)

FY12	FY13	FY14	AUTHORIZED POSITION COUNT	FY15	VARIANCE FY15-FY14
-	0.00	-	Full Time Equivalent	-	-



FY15 OPERATING BUDGET HIGHLIGHTS
Non-Departmental
Water & Wastewater Revenue Fund

EXPENDITURES AND APPROPRIATIONS	VARIANCE (15-14)	EXPLANATION
Salaries, Regular	-	
Salaries, Perm Part-Time	-	
Salaries, Sworn	-	
Salaries, Extra Help	-	
Salaries, Extra Help-Sworn	-	
Overtime	-	
Pen Cont Fire Pen Fd	-	
Pen Cont Police Pen Fd	-	
Pen Cont Gen Emp Pen Fd	-	
Defined Contribution	-	
Workers' Compensation	\$65,649	Increase due to worker's compensation more than anticipated.
Other Personnel Costs	\$0	
TOTAL PERSONNEL	\$65,649	
OTHER EXPENSES		
Purchased / Contracted Services	(\$4,876)	Decrease due to funding for DWM portion of the Oracle contract less than anticipated.
Supplies	-	
Capital Outlays	-	
Interfund / Interdepartmental Charges	(\$2,551,797)	Decrease due to indirect cost less than anticipated.
Other Costs	(\$19,387,320)	Decrease due to funding for retiree benefits, Fulton County payments, and other costs less than anticipated.
Debt Service	\$2,353,919	Increase due to GEFA Loan Principal and Interest more than anticipated.
Conversion / Summary	(\$30,767,193)	Decrease due to reduction in fund-wide reserves.
Other Financing Uses	\$27,458,601	Increase due to Debt Service requirements and PILOT/ Franchise Fees more than anticipated.
TOTAL OTHER EXPENSES	(\$22,898,666)	
TOTAL PERSONNEL AND OTHER EXPENSES	(\$22,833,017)	

FUND	VARIANCE (15-14)
Water & Wastewater Revenue Fund	(\$22,833,017)
TOTAL EXPENSES	(\$22,833,017)

AUTHORIZED POSITION COUNT	VARIANCE (15-14)
Full Time Equivalent	-



HUMAN RESOURCES

Mission Statement

The mission of the Department of Human Resources is to attract, retain and develop a diverse and competent workforce that enables City agencies to achieve their business needs.

Core Functions

- Acquire and retain top talent.
- Promote employee health and financial wellness.
- Create a learning environment that sustains a culture of excellence.
- Promote fairness and equitable treatment for all applicants and employees.
- Ensure compliance with employment-related laws and regulations.
- Develop a culture of performance.

Summary of Operations

The Atlanta Department of Human Resources partners with city agencies and employees to hire, compensate, support, and develop a diverse workforce that is dedicated to delivering high-quality services to the community. The department designs and manages the City's human resources programs and fosters the development of innovative policies and practices.

Divisions/Offices Descriptions

Human Resources Business Partners serve as consultant and partner to customer departments, offering the full range of human resources services, including strategic support in recruitment, selection, and hiring; classification and compensation; grievances and labor relations; compliance with employment-related laws and regulations; workforce planning and departmental restructuring.

Employee and Labor Relations monitors all labor and employee relations activity across the City, offering advice and counsel to HR Business

Partners and department leadership; investigates employee complaints and conducts compliance training on progressive discipline, prevention of sexual harassment, the Americans with Disabilities Act and the Fair Labor Standards Act. It also manages the Civil Service employee appeals process.

HR Information Systems and Records Management is responsible for the accurate presentation of employee and position data in the human resources information system. Services include system maintenance of employee records and personnel actions, report production, ERP training, and position management. This office also performs procurement, financial, Department performance metrics, administrative tasks, and ensures compliance with laws and regulations governing open records, authorization to work and unemployment compensation.

Organizational and Employee Development is responsible for design, implementation and evaluation of citywide executive, supervisory and employee development programs; orientation of new employees; literacy and basic skills enhancement; team building; and the customer service program. This office also administers the performance management system and provides performance training and consultation.

Employee Benefits administers the City's employee/retiree insurance benefit and pension programs. It manages vendor contracts and coordinates health and financial wellness initiatives that include a state-of-the-art fitness facility, partnership with on-site EMTs, the mobile nurse program, health fairs, on-site health screenings, blood drives, and monthly lunch-and-learn sessions.

Psychological Services/Employee Assistance Program assists employees with solutions to issues that could have negative impact on performance. Its licensed mental health professionals offer confidential counseling, 24/7 critical incident response, psychological screening of public safety applicants, workplace violence prevention, fitness for duty exams, and random drug/alcohol testing.

Talent Acquisition provides full-life cycle recruiting support for all jobs across the City, including sourcing, identifying, pre-screening/qualifying, interviewing, developing offer packages, negotiating and closing candidates. This office promotes the City's employment brand across numerous markets and professional communities.

Goals and Objectives

- Create a culture of performance.
- Create a learning environment that sustains a culture of excellence and career development for employees.
- Compensate the City's workforce consistent with the peer market while ensuring a competent and competitive personnel base.
- Maximize operational functionality through increased use of technology.
- Create a culture of mental, physical, and financial wellness.
- Ensure expeditious acquisition of the top talent.
- Promote and maintain a work environment based on merit, fair and equitable treatment.

FY2014 Accomplishments

- Reduced Other Post-Employment Benefits (OPEB) by \$213MM in FY13. Growth curve of liability had begun to reduce City's trend for the first time in seven years.
- Reviewed 59,388 applicants for 404 open positions from July, 1, 2013 – February 28, 2014.
- Implemented case management system in EAP to more effectively coordinate care and services to employees.
- Developed and implemented a series of wellness initiatives branded in the "Healthier You" campaign, reducing growth of healthcare claims by 4%. Campaign was highlighted on Katie Couric show and provides access to

wellness activities funded via healthcare contracts for employees and dependents.

- Rollout of eTAD and eATF process to reduce paper transactions and improve accuracy and efficiency.
- Streamlined the HR role in payroll processing to incorporate technology and reduce duplication of work.
- Renovated/Expanded two Employee Fitness Centers : 911 Call Center and City Hall Fitness Center. Completed new fitness facility at Englewood.
- Offered Personal Fitness Trainers and Corporate Challenge Fitness Program at a limited number of Fitness Centers.
- Launched the Employee Fitness Challenge Program- (Get Up, Get Out, Get Active).
- Developed a Partnership with Dr. Ian Smith – Team Shred Project. Featured on The Katie Couric Show.
- Expanded Wellness Programs: Weight Watchers, Step /Line Dancing Classes; Introduction of Tai Chi and Zumba.
- Continued Health Risk Assessment (HRA), and Annual Physical Exams Incentive Program with Blue Cross Blue Shield (BCBS) and Kaiser that provided up to \$200 in gift cards available for employees and retirees who complete a health assessment online and an annual physical exam.
- Continued Monthly Lunch and Learn Sessions, two Citywide Health Fairs, Breast Cancer Awareness Month, Autism Awareness Month, Fibroid Awareness, and Diabetes Awareness.
- Ranked in the top five for Weight Watchers Employer Groups in Atlanta metropolitan area.
- Selected and ranked in the top 10 for Atlanta Business Chronicle Healthiest Employer.
- Selected as the best large employer for 101 Atlanta Best and Brightest Healthiest Employers.

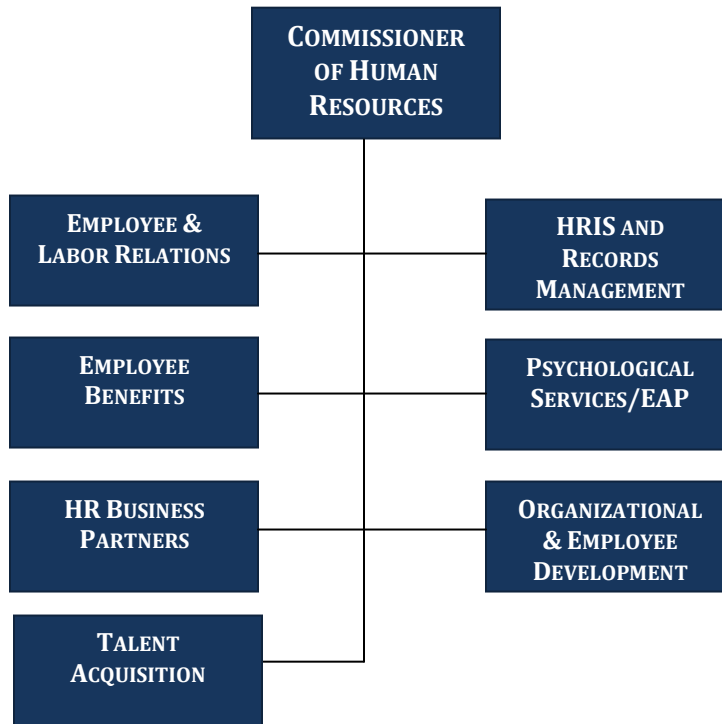
FY2015 Proposed Program Highlights

- Continue to support the portfolio of employee wellness initiatives in the Mayor's "A Healthier You" initiative.
- Automate HR transactions (TADs, ATF's) through the City's new SharePoint technology.

- Implement online learning capability for New Employee Orientation (NEO) and compliance training.
- Streamline timekeeping processes across the City, leveraging upgraded Kronos technology.
- Open a centralized employee fitness center, clinic and pharmacy.
- Launch City-wide training and educational incentive.
- Launch a comprehensive workforce plan for the City.

ORGANIZATIONAL CHART

Human Resources



PERFORMANCE METRICS

Human Resources

PERFORMANCE MEASURE	FY2012 ACTUAL	FY2013 ACTUAL	FY2014 TARGET	FY2015 TARGET
<i>Merit and Excellence:</i>				
% Eligible employees receiving annual performance evaluation	97.9%	N/A	100%	100%
Average days to refer candidates	15	12	5	5
Employee Assistance Program utilization rate	6.2%	9.96%	5.5%	5.5%
<i>Fiscal Stability</i>				
% Increase in overall healthcare claims costs	4.6%	(3.64%)	2%	5%
% Increase in healthcare premiums	9.8%	4.25%	2%	5%



FY15 OPERATING BUDGET HIGHLIGHTS

Department Of Human Resources

FY12 ACTUAL EXPENDITURES	FY13 ACTUAL EXPENDITURES	FY14 ADOPTED		FY15 BUDGET	VARIANCE FY15-FY14
			EXPENDITURES AND APPROPRIATIONS		
\$6,926,298	\$6,689,427	\$7,196,428	Salaries, Regular	\$7,263,850	\$67,422
-	-	-	Salaries, Perm Part-Time	\$8,125	\$8,125
-	-	-	Salaries, Sworn	-	
\$294,507	\$405,899	\$651,825	Salaries, Extra Help	\$543,847	(\$107,978)
-	-	-	Salaries, Extra Help-Sworn	-	
\$32,339	\$40,577	\$18,222	Overtime	\$23,866	\$5,644
-	-	-	Pen Cont Fire Pen Fd	-	
-	-	-	Pen Cont Police Pen Fd	-	
\$1,122,551	\$1,095,450	\$1,030,296	Pen Cont Gen Emp Pen Fd	\$1,192,589	\$162,293
\$162,988	\$199,265	\$200,317	Defined Contribution	\$189,964	(\$10,353)
\$8,793	\$35,863	\$4,214	Workers' Compensation	\$4,171	(\$43)
\$1,052,232	\$968,053	\$992,394	Other Personnel Costs	\$1,044,204	\$51,810
\$9,599,707	\$9,434,533	\$10,093,696	TOTAL PERSONNEL	\$10,270,616	\$176,920
			OTHER EXPENSES		
\$1,494,851	\$806,864	\$994,954	Purchased / Contracted Services	\$814,812	(\$180,142)
\$156,858	\$74,342	\$49,688	Supplies	\$60,640	\$10,952
-	-	-	Capital Outlays	-	
\$8,890	\$6,100	\$8,890	Interfund / Interdepartmental Charges	\$1,007,159	\$998,269
\$37,544	\$55,649	\$53,705	Other Costs	\$63,331	\$9,627
-	-	-	Debt Service	-	
-	-	(\$771,981)	Conversion / Summary	(\$215,745)	\$556,236
-	-	-	Other Financing Uses	-	
\$1,698,144	\$942,956	\$335,256	TOTAL OTHER EXPENSES	\$1,730,197	\$1,394,941
\$11,297,851	\$10,377,489	\$10,428,952	TOTAL PERSONNEL AND OTHER EXPENSES	\$12,000,814	\$1,571,861

FY12 ACTUAL EXPENDITURES	FY13 ACTUAL EXPENDITURES	FY14 ADOPTED		FY15 BUDGET	VARIANCE FY15-FY14
			FUND		
\$1,437,074	\$1,339,367	\$1,591,120	Airport Revenue Fund	\$1,937,723	\$346,604
\$134,490	\$35,002	\$184,090	Fleet Service Fund	\$212,137	\$28,047
\$4,887,023	\$4,624,925	\$4,806,404	General Fund	\$4,758,191	(\$48,214)
\$1,263,201	\$1,319,329	\$1,327,905	Group Insurance Fund	\$2,250,139	\$922,234
\$260,755	\$235,431	\$432,135	Solid Waste Services Revenue Fund	\$397,383	(\$34,751)
\$3,315,307	\$2,823,435	\$2,087,298	Water & Wastewater Revenue Fund	\$2,445,240	\$357,942
\$11,297,851	\$10,377,489	\$10,428,952	TOTAL EXPENSES	\$12,000,814	\$1,571,861

FY12	FY13	FY14	AUTHORIZED POSITION COUNT	FY15	VARIANCE FY15-FY14
52.00	142.00	139.00	Full Time Equivalent	124.00	(15.00)



FY15 OPERATING BUDGET HIGHLIGHTS
Department Of Human Resources
Airport Revenue Fund

FY12 ACTUAL	FY13 ACTUAL	FY14		FY15	VARIANCE
EXPENDITURES	EXPENDITURES	ADOPTED	EXPENDITURES AND APPROPRIATIONS	BUDGET	FY15-FY14
\$1,040,581	\$1,006,952	\$1,209,956	Salaries, Regular	\$1,411,392	\$201,436
-	-	-	Salaries, Perm Part-Time	-	-
-	-	-	Salaries, Sworn	-	-
-	\$0	\$5,000	Salaries, Extra Help	\$0	(\$5,000)
-	-	-	Salaries, Extra Help-Sworn	-	-
\$2,466	\$2,323	\$1,738	Overtime	-	(\$1,738)
-	-	-	Pen Cont Fire Pen Fd	-	-
-	-	-	Pen Cont Police Pen Fd	-	-
\$111,142	\$133,108	\$122,360	Pen Cont Gen Emp Pen Fd	\$235,451	\$113,091
\$38,264	\$35,133	\$44,224	Defined Contribution	\$47,829	\$3,605
-	-	-	Workers' Compensation	-	-
\$124,886	\$118,449	\$152,174	Other Personnel Costs	\$200,301	\$48,127
\$1,317,338	\$1,295,966	\$1,535,452	TOTAL PERSONNEL	\$1,894,973	\$359,521
			OTHER EXPENSES		
\$117,535	\$40,237	\$51,989	Purchased / Contracted Services	\$42,236	(\$9,753)
\$2,201	\$2,375	\$2,890	Supplies	\$515	(\$2,375)
-	-	-	Capital Outlays	-	-
-	-	-	Interfund / Interdepartmental Charges	-	-
-	\$789	\$789	Other Costs	-	(\$789)
-	-	-	Debt Service	-	-
-	-	-	Conversion / Summary	-	-
-	-	-	Other Financing Uses	-	-
\$119,736	\$43,401	\$55,668	TOTAL OTHER EXPENSES	\$42,751	(\$12,917)
\$1,437,074	\$1,339,367	\$1,591,120	TOTAL PERSONNEL AND OTHER EXPENSES	\$1,937,723	\$346,604

FY12 ACTUAL	FY13 ACTUAL	FY14		FY15	VARIANCE
EXPENDITURES	EXPENDITURES	ADOPTED	FUND	BUDGET	FY15-FY14
\$1,437,074	\$1,339,367	\$1,591,120	Airport Revenue Fund	\$1,937,723	\$346,604
\$1,437,074	\$1,339,367	\$1,591,120	TOTAL EXPENSES	\$1,937,723	\$346,604

FY12	FY13	FY14	AUTHORIZED POSITION COUNT	FY15	VARIANCE
					FY15-FY14
3.00	21.00	23.80	Full Time Equivalent	23.80	0.00



FY15 OPERATING BUDGET HIGHLIGHTS
Department Of Human Resources
Airport Revenue Fund

EXPENDITURES AND APPROPRIATIONS	VARIANCE (15-14)	EXPLANATION
Salaries, Regular	\$201,436	Increase due to personnel adjustments due to split funding of four positions - Commissioner, Deputy Commissioner, Employee & Labor Relations Director, and HRIS & Records Management Director.
Salaries, Perm Part-Time	-	
Salaries, Sworn	-	
Salaries, Extra Help	(\$5,000)	Decrease due to additional leadership personnel adjustments to regular positions requiring less reliance on extra help.
Salaries, Extra Help-Sworn	-	
Overtime	(\$1,738)	Decrease due to less than anticipated overtime for special projects.
Pen Cont Fire Pen Fd	-	
Pen Cont Police Pen Fd	-	
Pen Cont Gen Emp Pen Fd	\$113,091	Increase due to pension rate adjustment.
Defined Contribution	\$3,605	Increase due to pension rate adjustment.
Workers' Compensation	-	
Other Personnel Costs	\$48,127	
TOTAL PERSONNEL	\$359,521	
OTHER EXPENSES		
Purchased / Contracted Services	(\$9,753)	Decrease due to less than anticipated spending on employment related physicals.
Supplies	(\$2,375)	Decrease due to reduction in prior year supply spending.
Capital Outlays	-	
Interfund / Interdepartmental Charges	-	
Other Costs	(\$789)	Decrease due to less than anticipated costs for business meetings.
Debt Service	-	
Conversion / Summary	-	
Other Financing Uses	-	
TOTAL OTHER EXPENSES	(\$12,917)	
TOTAL PERSONNEL AND OTHER EXPENSES	\$346,604	

FUND	VARIANCE (15-14)
Airport Revenue Fund	\$346,604
TOTAL EXPENSES	\$346,604

AUTHORIZED POSITION COUNT	VARIANCE (15-14)
Full Time Equivalent	0.00



FY15 OPERATING BUDGET HIGHLIGHTS
Department Of Human Resources
Fleet Service Fund

FY12 ACTUAL EXPENDITURES	FY13 ACTUAL EXPENDITURES	FY14 ADOPTED	FY15 EXPENDITURES AND APPROPRIATIONS BUDGET	VARIANCE FY15-FY14
\$94,403	\$24,967	\$90,506	Salaries, Regular \$95,900	\$5,394
-	-	-	Salaries, Perm Part-Time -	-
-	-	-	Salaries, Sworn -	-
-	-	\$63,107	Salaries, Extra Help \$68,989	\$5,882
-	-	-	Salaries, Extra Help-Sworn -	-
\$70	\$150	\$143	Overtime \$143	\$0
-	-	-	Pen Cont Fire Pen Fd -	-
-	-	-	Pen Cont Police Pen Fd -	-
\$23,901	\$6,366	\$10,560	Pen Cont Gen Emp Pen Fd \$25,768	\$15,209
-	-	\$2,864	Defined Contribution \$4,114	\$1,250
-	-	-	Workers' Compensation -	-
\$16,116	\$3,519	\$16,910	Other Personnel Costs \$17,223	\$313
\$134,490	\$35,002	\$184,090	TOTAL PERSONNEL \$212,137	\$28,047
			OTHER EXPENSES	
-	-	-	Purchased / Contracted Services -	-
-	-	-	Supplies -	-
-	-	-	Capital Outlays -	-
-	-	-	Interfund / Interdepartmental Charges -	-
-	-	-	Other Costs -	-
-	-	-	Debt Service -	-
-	-	-	Conversion / Summary -	-
-	-	-	Other Financing Uses -	-
-	-	-	TOTAL OTHER EXPENSES -	-
\$134,490	\$35,002	\$184,090	TOTAL PERSONNEL AND OTHER EXPENSES \$212,137	\$28,047

FY12 ACTUAL EXPENDITURES	FY13 ACTUAL EXPENDITURES	FY14 ADOPTED	FY15 FUND BUDGET	VARIANCE FY15-FY14
\$134,490	\$35,002	\$184,090	Fleet Service Fund \$212,137	\$28,047
\$134,490	\$35,002	\$184,090	TOTAL EXPENSES \$212,137	\$28,047

FY12	FY13	FY14	AUTHORIZED POSITION COUNT	FY15	VARIANCE FY15-FY14
-	3.00	2.00	Full Time Equivalent	2.00	0.00



FY15 OPERATING BUDGET HIGHLIGHTS
Department Of Human Resources
Fleet Service Fund

EXPENDITURES AND APPROPRIATIONS	VARIANCE (15-14)	EXPLANATION
Salaries, Regular	\$5,394	Increase due to personnel salary adjustments.
Salaries, Perm Part-Time	-	
Salaries, Sworn	-	
Salaries, Extra Help	\$5,882	Increase due to full-time personnel adjustments.
Salaries, Extra Help-Sworn	-	
Overtime	\$0	
Pen Cont Fire Pen Fd	-	
Pen Cont Police Pen Fd	-	
Pen Cont Gen Emp Pen Fd	\$15,209	Increase due to pension rate adjustment.
Defined Contribution	\$1,250	Increase due to pension rate adjustment.
Workers' Compensation	-	
Other Personnel Costs	\$313	
TOTAL PERSONNEL	\$28,047	
OTHER EXPENSES		
Purchased / Contracted Services	-	
Supplies	-	
Capital Outlays	-	
Interfund / Interdepartmental Charges	-	
Other Costs	-	
Debt Service	-	
Conversion / Summary	-	
Other Financing Uses	-	
TOTAL OTHER EXPENSES	-	
TOTAL PERSONNEL AND OTHER EXPENSES	\$28,047	

FUND	VARIANCE (15-14)
Fleet Service Fund	\$28,047
TOTAL EXPENSES	\$28,047

AUTHORIZED POSITION COUNT	VARIANCE (15-14)
Full Time Equivalent	0.00



FY15 OPERATING BUDGET HIGHLIGHTS
Department Of Human Resources
General Fund

FY12 ACTUAL	FY13 ACTUAL	FY14		FY15	VARIANCE
EXPENDITURES	EXPENDITURES	ADOPTED	EXPENDITURES AND APPROPRIATIONS	BUDGET	FY15-FY14
\$2,818,281	\$2,833,280	\$2,755,998	Salaries, Regular	\$2,993,486	\$237,488
-	-	-	Salaries, Perm Part-Time	\$8,125	\$8,125
-	-	-	Salaries, Sworn	-	-
\$194,179	\$357,487	\$552,631	Salaries, Extra Help	\$416,585	(\$136,047)
-	-	-	Salaries, Extra Help-Sworn	-	-
\$18,256	\$18,268	\$5,072	Overtime	\$16,030	\$10,959
-	-	-	Pen Cont Fire Pen Fd	-	-
-	-	-	Pen Cont Police Pen Fd	-	-
\$525,284	\$454,065	\$419,292	Pen Cont Gen Emp Pen Fd	\$489,323	\$70,031
\$58,140	\$94,954	\$77,800	Defined Contribution	\$75,751	(\$2,048)
\$4,067	\$28,849	\$1,831	Workers' Compensation	\$1,929	\$98
\$436,656	\$424,871	\$419,650	Other Personnel Costs	\$442,869	\$23,220
\$4,054,863	\$4,211,774	\$4,232,273	TOTAL PERSONNEL	\$4,444,098	\$211,824
			OTHER EXPENSES		
\$728,252	\$315,751	\$492,553	Purchased / Contracted Services	\$434,092	(\$58,461)
\$70,860	\$45,817	\$40,329	Supplies	\$45,196	\$4,867
-	-	-	Capital Outlays	-	-
-	\$1,861	-	Interfund / Interdepartmental Charges	\$1,896	\$1,896
\$33,048	\$49,722	\$41,250	Other Costs	\$48,654	\$7,404
-	-	-	Debt Service	-	-
-	-	-	Conversion / Summary	(\$215,745)	(\$215,745)
-	-	-	Other Financing Uses	-	-
\$832,160	\$413,151	\$574,131	TOTAL OTHER EXPENSES	\$314,093	(\$260,038)
\$4,887,023	\$4,624,925	\$4,806,404	TOTAL PERSONNEL AND OTHER EXPENSES	\$4,758,191	(\$48,214)

FY12 ACTUAL	FY13 ACTUAL	FY14		FY15	VARIANCE
EXPENDITURES	EXPENDITURES	ADOPTED	FUND	BUDGET	FY15-FY14
\$4,887,023	\$4,624,925	\$4,806,404	General Fund	\$4,758,191	(\$48,214)
\$4,887,023	\$4,624,925	\$4,806,404	TOTAL EXPENSES	\$4,758,191	(\$48,214)

FY12	FY13	FY14	AUTHORIZED POSITION COUNT	FY15	VARIANCE
					FY15-FY14
26.00	54.20	56.60	Full Time Equivalent	52.60	(4.00)



FY15 OPERATING BUDGET HIGHLIGHTS
Department Of Human Resources
General Fund

EXPENDITURES AND APPROPRIATIONS	VARIANCE (15-14)	EXPLANATION
Salaries, Regular	\$237,488	Increase due to reclass of positions.
Salaries, Perm Part-Time	\$8,125	Increase due to GPP student internships.
Salaries, Sworn	-	
Salaries, Extra Help	(\$136,047)	Decrease due to hiring of full-time position.
Salaries, Extra Help-Sworn	-	
Overtime	\$10,959	Increase due to several projects which had to be completed manually.
Pen Cont Fire Pen Fd	-	
Pen Cont Police Pen Fd	-	
Pen Cont Gen Emp Pen Fd	\$70,031	Increase due to pension rate adjustments.
Defined Contribution	(\$2,048)	Decrease due to pension rate adjustment.
Workers' Compensation	\$98	
Other Personnel Costs	\$23,220	
TOTAL PERSONNEL	\$211,824	
OTHER EXPENSES		
Purchased / Contracted Services	(\$58,461)	Decrease due to outstanding contracts under negotiation.
Supplies	\$4,867	Increase due to demand for additional supplies for FY15 planning and administration.
Capital Outlays	-	
Interfund / Interdepartmental Charges	\$1,896	Increase due to increased compensation board hearings.
Other Costs	\$7,404	Increase due to business meetings and contingency funds for Employee Engagement.
Debt Service	-	
Conversion / Summary	(\$215,745)	Decrease due to targeted savings goal that will be met during FY15.
Other Financing Uses	-	
TOTAL OTHER EXPENSES	(\$260,038)	
TOTAL PERSONNEL AND OTHER EXPENSES	(\$48,214)	

FUND	VARIANCE (15-14)
General Fund	(\$48,214)
TOTAL EXPENSES	(\$48,214)

AUTHORIZED POSITION COUNT	VARIANCE (15-14)
Full Time Equivalent	(4.00)



FY15 OPERATING BUDGET HIGHLIGHTS
Department Of Human Resources
Group Insurance Fund

FY12 ACTUAL EXPENDITURES	FY13 ACTUAL EXPENDITURES	FY14 ADOPTED	FY15 EXPENDITURES AND APPROPRIATIONS BUDGET	VARIANCE FY15-FY14
\$615,329	\$669,865	\$739,725	Salaries, Regular	\$10,312
-	-	-	Salaries, Perm Part-Time	-
-	-	-	Salaries, Sworn	-
\$91,992	\$45,882	\$31,087	Salaries, Extra Help	\$27,187
-	-	-	Salaries, Extra Help-Sworn	-
-	-	-	Overtime	-
-	-	-	Pen Cont Fire Pen Fd	-
-	-	-	Pen Cont Police Pen Fd	-
\$57,641	\$72,084	\$89,367	Pen Cont Gen Emp Pen Fd	(\$13,051)
\$23,733	\$28,943	\$29,542	Defined Contribution	(\$3,440)
\$4,726	\$5,144	\$2,384	Workers' Compensation	(\$141)
\$109,207	\$93,620	\$104,299	Other Personnel Costs	(\$6,200)
\$902,628	\$915,538	\$996,403	TOTAL PERSONNEL	\$14,667
			OTHER EXPENSES	
\$279,106	\$373,528	\$318,940	Purchased / Contracted Services	(\$101,798)
\$71,787	\$26,024	\$3,672	Supplies	\$8,586
-	-	-	Capital Outlays	-
\$8,890	\$4,239	\$8,890	Interfund / Interdepartmental Charges	\$996,372
\$790	-	-	Other Costs	\$4,407
-	-	-	Debt Service	-
-	-	-	Conversion / Summary	-
-	-	-	Other Financing Uses	-
\$360,573	\$403,791	\$331,502	TOTAL OTHER EXPENSES	\$907,567
\$1,263,201	\$1,319,329	\$1,327,905	TOTAL PERSONNEL AND OTHER EXPENSES	\$922,234

FY12 ACTUAL EXPENDITURES	FY13 ACTUAL EXPENDITURES	FY14 ADOPTED	FY15 FUND BUDGET	VARIANCE FY15-FY14
\$1,263,201	\$1,319,329	\$1,327,905	Group Insurance Fund	\$922,234
\$1,263,201	\$1,319,329	\$1,327,905	TOTAL EXPENSES	\$922,234

FY12	FY13	FY14	AUTHORIZED POSITION COUNT	FY15	VARIANCE FY15-FY14
14.00	14.00	13.00	Full Time Equivalent	12.00	(1.00)



FY15 OPERATING BUDGET HIGHLIGHTS
Department Of Human Resources
Group Insurance Fund

EXPENDITURES AND APPROPRIATIONS	VARIANCE (15-14)	EXPLANATION
Salaries, Regular	\$10,312	Increase due to the reclass of positions in Benefits and EAP.
Salaries, Perm Part-Time	-	
Salaries, Sworn	-	
Salaries, Extra Help	\$27,187	Increase due to the hiring of two part-time psychologists and one part-time Benefits Representative.
Salaries, Extra Help-Sworn	-	
Overtime	-	
Pen Cont Fire Pen Fd	-	
Pen Cont Police Pen Fd	-	
Pen Cont Gen Emp Pen Fd	(\$13,051)	Decrease due to pension rate adjustments.
Defined Contribution	(\$3,440)	Decrease due to pension rate adjustment.
Workers' Compensation	(\$141)	Decrease due to reduction in Workers' compensation.
Other Personnel Costs	(\$6,200)	
TOTAL PERSONNEL	\$14,667	
OTHER EXPENSES		
Purchased / Contracted Services	(\$101,798)	Decrease due to Insurance Consulting Contract not correctly in FY14.
Supplies	\$8,586	Increase due to additional supply spending.
Capital Outlays	-	
Interfund / Interdepartmental Charges	\$996,372	Increase due to Health Insurance Premium Tax (Kaiser only-Fully Insured Plan) under the Affordability Care Act (ACA).
Other Costs	\$4,407	Increase due to the cost of an additional EAP vehicle.
Debt Service	-	
Conversion / Summary	-	
Other Financing Uses	-	
TOTAL OTHER EXPENSES	\$907,567	
TOTAL PERSONNEL AND OTHER EXPENSES	\$922,234	

FUND	VARIANCE (15-14)
Group Insurance Fund	\$922,234
TOTAL EXPENSES	\$922,234

AUTHORIZED POSITION COUNT	VARIANCE (15-14)
Full Time Equivalent	(1.00)



FY15 OPERATING BUDGET HIGHLIGHTS
Department Of Human Resources
Solid Waste Services Revenue Fund

FY12 ACTUAL EXPENDITURES	FY13 ACTUAL EXPENDITURES	FY14 ADOPTED	FY15 EXPENDITURES AND APPROPRIATIONS BUDGET	VARIANCE FY15-FY14
\$177,486	\$150,737	\$309,688	Salaries, Regular \$285,605	(\$24,083)
-	-	-	Salaries, Perm Part-Time	-
-	-	-	Salaries, Sworn	-
-	-	-	Salaries, Extra Help	-
-	-	-	Salaries, Extra Help-Sworn	-
\$11,517	\$17,116	\$10,412	Overtime \$6,836	(\$3,577)
-	-	-	Pen Cont Fire Pen Fd	-
-	-	-	Pen Cont Police Pen Fd	-
\$41,038	\$34,384	\$55,376	Pen Cont Gen Emp Pen Fd \$46,733	(\$8,642)
-	\$1,343	\$7,016	Defined Contribution \$8,164	\$1,148
-	-	-	Workers' Compensation	-
\$30,714	\$31,851	\$49,642	Other Personnel Costs \$50,045	\$403
\$260,755	\$235,431	\$432,135	TOTAL PERSONNEL \$397,383	(\$34,751)
			OTHER EXPENSES	
-	-	-	Purchased / Contracted Services	-
-	-	-	Supplies	-
-	-	-	Capital Outlays	-
-	-	-	Interfund / Interdepartmental Charges	-
-	-	-	Other Costs	-
-	-	-	Debt Service	-
-	-	-	Conversion / Summary	-
-	-	-	Other Financing Uses	-
-	-	-	TOTAL OTHER EXPENSES	-
\$260,755	\$235,431	\$432,135	TOTAL PERSONNEL AND OTHER EXPENSES \$397,383	(\$34,751)

FY12 ACTUAL EXPENDITURES	FY13 ACTUAL EXPENDITURES	FY14 ADOPTED	FY15 FUND BUDGET	VARIANCE FY15-FY14
\$260,755	\$235,431	\$432,135	Solid Waste Services Revenue Fund \$397,383	(\$34,751)
\$260,755	\$235,431	\$432,135	TOTAL EXPENSES \$397,383	(\$34,751)

FY12	FY13	FY14	FY15	VARIANCE FY15-FY14
-	5.80	7.80	AUTHORIZED POSITION COUNT Full Time Equivalent 5.80	(2.00)



FY15 OPERATING BUDGET HIGHLIGHTS
Department Of Human Resources
Solid Waste Services Revenue Fund

EXPENDITURES AND APPROPRIATIONS	VARIANCE (15-14)	EXPLANATION
Salaries, Regular	(\$24,083)	Derease due to personnel adjustments.
Salaries, Perm Part-Time	-	
Salaries, Sworn	-	
Salaries, Extra Help	-	
Salaries, Extra Help-Sworn	-	
Overtime	(\$3,577)	Decrease due to hiring an additional Recruiter thereby reducing the overtime need for prior employees.
Pen Cont Fire Pen Fd	-	
Pen Cont Police Pen Fd	-	
Pen Cont Gen Emp Pen Fd	(\$8,642)	Decrease due to pension rate adjustments.
Defined Contribution	\$1,148	Increase due to pension rate adjustment.
Workers' Compensation	-	
Other Personnel Costs	\$403	
TOTAL PERSONNEL	(\$34,751)	
OTHER EXPENSES		
Purchased / Contracted Services	-	
Supplies	-	
Capital Outlays	-	
Interfund / Interdepartmental Charges	-	
Other Costs	-	
Debt Service	-	
Conversion / Summary	-	
Other Financing Uses	-	
TOTAL OTHER EXPENSES	-	
TOTAL PERSONNEL AND OTHER EXPENSES	(\$34,751)	

FUND	VARIANCE (15-14)
Solid Waste Services Revenue Fund	(\$34,751)
TOTAL EXPENSES	(\$34,751)

AUTHORIZED POSITION COUNT	VARIANCE (15-14)
Full Time Equivalent	(2.00)



FY15 OPERATING BUDGET HIGHLIGHTS
Department Of Human Resources
Water & Wastewater Revenue Fund

FY12 ACTUAL	FY13 ACTUAL	FY14		FY15	VARIANCE
EXPENDITURES	EXPENDITURES	ADOPTED	EXPENDITURES AND APPROPRIATIONS	BUDGET	FY15-FY14
\$2,180,219	\$2,003,627	\$2,090,554	Salaries, Regular	\$1,727,430	(\$363,124)
-	-	-	Salaries, Perm Part-Time	-	-
-	-	-	Salaries, Sworn	-	-
\$8,336	\$2,530	\$0	Salaries, Extra Help	\$0	\$0
-	-	-	Salaries, Extra Help-Sworn	-	-
\$29	\$2,719	\$857	Overtime	\$857	\$0
-	-	-	Pen Cont Fire Pen Fd	-	-
-	-	-	Pen Cont Police Pen Fd	-	-
\$363,546	\$395,444	\$333,341	Pen Cont Gen Emp Pen Fd	\$318,998	(\$14,343)
\$42,850	\$38,891	\$38,871	Defined Contribution	\$28,004	(\$10,867)
-	\$1,870	-	Workers' Compensation	-	-
\$334,653	\$295,741	\$249,720	Other Personnel Costs	\$235,667	(\$14,053)
\$2,929,633	\$2,740,821	\$2,713,343	TOTAL PERSONNEL	\$2,310,956	(\$402,387)
			OTHER EXPENSES		
\$369,959	\$77,348	\$131,472	Purchased / Contracted Services	\$121,342	(\$10,130)
\$12,009	\$126	\$2,798	Supplies	\$2,672	(\$126)
-	-	-	Capital Outlays	-	-
-	-	-	Interfund / Interdepartmental Charges	-	-
\$3,706	\$5,139	\$11,666	Other Costs	\$10,270	(\$1,396)
-	-	-	Debt Service	-	-
-	-	(\$771,981)	Conversion / Summary	-	\$771,981
-	-	-	Other Financing Uses	-	-
\$385,674	\$82,613	(\$626,045)	TOTAL OTHER EXPENSES	\$134,284	\$760,329
\$3,315,307	\$2,823,435	\$2,087,298	TOTAL PERSONNEL AND OTHER EXPENSES	\$2,445,240	\$357,942

FY12 ACTUAL	FY13 ACTUAL	FY14		FY15	VARIANCE
EXPENDITURES	EXPENDITURES	ADOPTED	FUND	BUDGET	FY15-FY14
\$3,315,307	\$2,823,435	\$2,087,298	Water & Wastewater Revenue Fund	\$2,445,240	\$357,942
\$3,315,307	\$2,823,435	\$2,087,298	TOTAL EXPENSES	\$2,445,240	\$357,942

FY12	FY13	FY14	AUTHORIZED POSITION COUNT	FY15	VARIANCE
					FY15-FY14
9.00	44.00	35.80	Full Time Equivalent	27.80	(8.00)



FY15 OPERATING BUDGET HIGHLIGHTS
Department Of Human Resources
Water & Wastewater Revenue Fund

EXPENDITURES AND APPROPRIATIONS	VARIANCE (15-14)	EXPLANATION
Salaries, Regular	(\$363,124)	Decrease due to defunding of one Training Specialist, three Training Specialist, Sr., two Human Resources Representative, one Human Resources Representative, Sr., one Employee Relations Manager II, one Benefits Representative, Sr., and one Employee Relations Specialist, Sr., positions that were the realized savings of the software and hardware KRONOS upgrade which will allow HR to streamline the timekeeping process.
Salaries, Perm Part-Time	-	
Salaries, Sworn	-	
Salaries, Extra Help	\$0	
Salaries, Extra Help-Sworn	-	
Overtime	\$0	
Pen Cont Fire Pen Fd	-	
Pen Cont Police Pen Fd	-	
Pen Cont Gen Emp Pen Fd	(\$14,343)	Decrease due to pension rate adjustment.
Defined Contribution	(\$10,867)	Decrease due to pension rate adjustment.
Workers' Compensation	-	
Other Personnel Costs	(\$14,053)	
TOTAL PERSONNEL	(\$402,387)	
OTHER EXPENSES		
Purchased / Contracted Services	(\$10,130)	Decrease due to completion of Leadership Training in FY14.
Supplies	(\$126)	Decrease due to reduction in prior year supply spending.
Capital Outlays	-	
Interfund / Interdepartmental Charges	-	
Other Costs	(\$1,396)	Decrease due to Compensation Board Hearings less than anticipated.
Debt Service	-	
Conversion / Summary	\$771,981	Increase due to the elimination of five percent savings in the department.
Other Financing Uses	-	
TOTAL OTHER EXPENSES	\$760,329	
TOTAL PERSONNEL AND OTHER EXPENSES	\$357,942	

FUND	VARIANCE (15-14)
Water & Wastewater Revenue Fund	\$357,942
TOTAL EXPENSES	\$357,942

AUTHORIZED POSITION COUNT	VARIANCE (15-14)
Full Time Equivalent	(\$8.00)



FIRE RESCUE SERVICES

Mission Statement

Atlanta Fire Rescue shall provide prompt quality services that promote safety, security, enhance sustainability and enrich quality of life through professional development and dedication to service.

Core Functions

- Provide life safety protection.
- Provide property and environment conservation.
- Provide emergency preparedness and homeland security.

Summary of Operations

The Atlanta Fire Rescue Department provides fire mitigation, rescue services, and emergency medical services to 519,000 residents, businesses and visitors. It responds within 132.6 square miles which compasses more than sixty miles of interstate highways, twenty-three miles of rapid rail, and Hartsfield-Jackson International Airport. The department achieves its mission by focusing on six organizational priorities which include: Human Resources; Professional Development; Emergency Preparedness and Response; Equipment, Facilities, Supplies and Technology; Customer Service Programs; and Public Information, Education and Relations Programs. AFRD boasts staffing levels in excess of 1,000 sworn and non-sworn spread over four divisions of labor.

Division Descriptions

The Office of the Fire Chief functions as the executive office and is responsible for assuring the overall direction and success of the Atlanta Fire Rescue Department in accordance with Mayor Kasim Reed's priorities, departmental mission, and the needs of the community. This division includes the Office of Chaplaincy, the Medical Director's Office, and the Public Information Office.

The Division of Support Services assures daily administration and compliance through a variety of areas that join with other City departments and the community. This section is comprised of: the Office of Professional Standards; Assessment and Planning; Homeland Security and Emergency Preparedness; Recruitment; and the Administrative Services Section which includes the Business Management Unit.

The Division of Technical Services provides effective resource management for the department. The division consists of a satellite Human Resources Office, Fire Training and Real Property. The division also includes Community Risk Reduction encompassing the Fire Investigations Unit, Fire Inspections and Community Affairs. Lastly, the division has a Logistics section which includes: Fleet Liaison; Warehouse and Fire Equipment; and, Information Technology and Communication.

The Division of Field Operations is responsible for responding to, preventing, and mitigating disastrous incidents. Field Operations includes fire suppression, emergency medical services, hazardous materials response, technical rescue service and other special services and activities. The Field Operations Division has five battalions and thirty fire stations throughout the City.

The Division of Airport Fire Administration provides incident response and prevention services at Hartsfield-Jackson International Airport. Additionally, the office provides aircraft fire protection, structural fire protection, emergency medical services, hazardous materials response, technical rescue service and other special services and activities to the traveling public and employees of Hartsfield-Jackson International Airport.

Goals and Objectives

- Retain Class 2 Insurance Service Office (ISO) Rating.
- Pursue Class 1 ISO Rating.
- Retain Commission for Public Safety Excellence Accreditation.
- Enhance performance measurement systems and processes.
- Enhance records management and self-assessment processes.
- Improve response to fires and emergency medical service calls.
- Maintain four firefighters per apparatus
- Sustain EMS field supervision and quality assurance.
- Maintain current Quick Intervention Crews (QIC) EMS Response.
- Implement remaining two QIC EMS Response.
- Sustain City Hall EMS Response program.
- Realign apparatus response territories.
- Add and relocate fire stations.
- Ensure Competitive Salaries.
- Institute incentive pay for Hazardous Material Certifications.
- Institute incentive pay for Technical Rescue Certifications.
- Enhance employee wellness and fitness.
- Maintain existing Wellness and Fitness Program assuring annual physicals and vaccinations for sworn members.
- Enhance Training Delivery.
- Enhance training delivery capability.
- Relocate Training Center.

FY 2014 Accomplishments

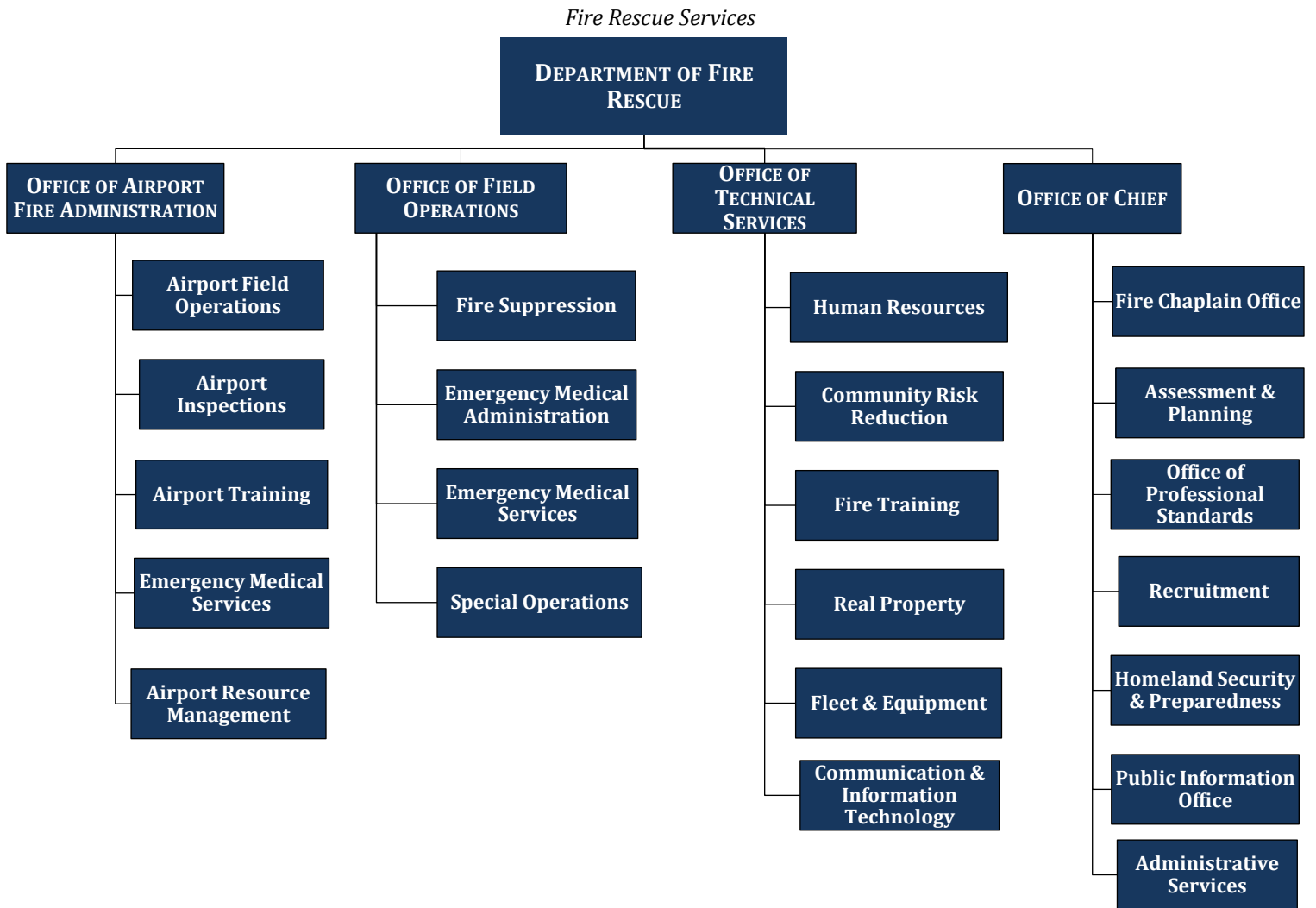
- Regained Class 2 ISO Rating.
- Enhanced Accreditation Resources with non-sworn support staff.
- Improved efficiencies using existing resources resulting in Technology and Communications enhancements, Fleet acquisitions, Community Risk Reduction programs, Emergency Medical Services, and Fire Station improvements.

- Maintained Field Operations staffing levels assuring four firefighters on each engine.
- Achieved 100% participation in the FEMA Wellness and Fitness Program.
- Applied for and received approximately \$600,000 in grant funding for Station Improvement, Special Operations and Training Enhancements.
- Increased Fire Standard of Response Coverage (SORC).
- Increased EMS Standard of Response Coverage (SORC).
- Implemented the third Quick Intervention Crew (QIC) - EMS Response enhancement program.
- Expanded fleet replacement strategy and purchasing replacement apparatus: seven fire engines, four trucks, three specialty apparatus and sixteen support staff vehicles.
- Hired and trained 88 recruit firefighters.
- Continued the Atlanta Emergency Preparedness Institute (AEPI).
- Continued the AFRD Senior Link Program.

FY 2015 Proposed Program Highlights

- Improve response times to typical fire risks providing four firefighters within five minutes.
- Improve response times to emergency medical services providing two EMTs within five minutes.
- Enhance special operations services and response through increasing rescue technicians and enhanced deployment strategy.
- Maintain and improve employee wellness and fitness by fully funding annual medical physicals and improving fitness culture.
- Restore Battalion One Command Team to Field Operations Division.
- Enhance stations and facilities to address employee safety and quality of life issues.
- Continue implementation of the AFRD Strategic Plan.

ORGANIZATIONAL CHART



PERFORMANCE METRICS

Fire Rescue Services

PERFORMANCE MEASURE	FY2012 ACTUAL	FY2013 ACTUAL	FY2014 TARGET	FY2015 TARGET
Priority: Public Safety				
Number of Incidents	79,066	87,320	N/A	N/A
Number of Fire Incidents	982	905	N/A	N/A
Number of EMS Incidents	45,647	50,256	N/A	N/A
90 th Percentile Total Response Time Low Fire Risk	7:44	7:39	8:03	8:03
90 th Percentile Total Response Time EMS BLS Risk	7:39	7:27	8:20	8:20





FY15 OPERATING BUDGET HIGHLIGHTS

Department Of Fire Services

FY12 ACTUAL EXPENDITURES	FY13 ACTUAL EXPENDITURES	FY14 ADOPTED		FY15 BUDGET	VARIANCE FY15-FY14
			EXPENDITURES AND APPROPRIATIONS		
\$1,714,679	\$2,014,242	\$2,775,775	Salaries, Regular	\$4,166,149	\$1,390,375
-	-	\$0	Salaries, Perm Part-Time	-	\$0
\$43,930,941	\$44,632,282	\$49,115,520	Salaries, Sworn	\$48,474,376	(\$641,145)
\$281,669	\$256,803	\$2,484,361	Salaries, Extra Help	\$1,374,209	(\$1,110,152)
\$113,970	\$218,529	\$150,992	Salaries, Extra Help-Sworn	\$21,152	(\$129,840)
\$7,687,603	\$7,782,639	\$5,434,552	Overtime	\$5,386,621	(\$47,931)
\$20,027,823	\$16,531,938	\$20,291,545	Pen Cont Fire Pen Fd	\$20,947,199	\$655,654
\$6,394	-	\$12,624	Pen Cont Police Pen Fd	\$13,817	\$1,192
\$374,573	\$454,388	\$539,335	Pen Cont Gen Emp Pen Fd	\$629,983	\$90,648
\$81,073	\$242,313	\$324,861	Defined Contribution	\$547,818	\$222,957
\$903,322	\$951,385	\$1,052,229	Workers' Compensation	\$826,249	(\$225,980)
\$8,872,931	\$9,064,366	\$8,712,473	Other Personnel Costs	\$8,959,520	\$247,047
\$83,994,977	\$82,148,884	\$90,894,267	TOTAL PERSONNEL	\$91,347,092	\$452,825
			OTHER EXPENSES		
\$2,245,367	\$2,004,161	\$2,865,639	Purchased / Contracted Services	\$3,546,420	\$680,781
\$4,400,619	\$6,792,791	\$5,260,394	Supplies	\$6,553,387	\$1,292,993
\$218,638	\$405,891	\$98,142	Capital Outlays	\$209,065	\$110,923
\$3,517,746	\$3,217,411	\$3,519,949	Interfund / Interdepartmental Charges	\$3,282,177	(\$237,773)
\$278,036	\$260,075	\$261,789	Other Costs	\$267,000	\$5,211
\$46,846	-	\$0	Debt Service	\$0	\$0
-	-	\$0	Conversion / Summary	-	\$0
-	\$78,760	\$78,760	Other Financing Uses	\$1,712,722	\$1,633,962
\$10,707,252	\$12,759,088	\$12,084,674	TOTAL OTHER EXPENSES	\$15,570,771	\$3,486,097
\$94,702,229	\$94,907,972	\$102,978,941	TOTAL PERSONNEL AND OTHER EXPENSES	\$106,917,863	\$3,938,923

FY12 ACTUAL EXPENDITURES	FY13 ACTUAL EXPENDITURES	FY14 ADOPTED		FY15 BUDGET	VARIANCE FY15-FY14
			FUND		
\$22,582,772	\$22,098,843	\$23,778,927	Airport Revenue Fund	\$23,596,067	(\$182,861)
\$72,119,456	\$72,809,129	\$79,200,013	General Fund	\$83,321,797	\$4,121,783
\$94,702,229	\$94,907,972	\$102,978,941	TOTAL EXPENSES	\$106,917,863	\$3,938,923

FY12	FY13	FY14	AUTHORIZED POSITION COUNT	FY15	VARIANCE FY15-FY14
1,030.00	1,046.50	1,113.00	Full Time Equivalent	1,125.00	12.00



FY15 OPERATING BUDGET HIGHLIGHTS
Department Of Fire Services
Airport Revenue Fund

FY12 ACTUAL	FY13 ACTUAL	FY14		FY15	VARIANCE
EXPENDITURES	EXPENDITURES	ADOPTED	EXPENDITURES AND APPROPRIATIONS	BUDGET	FY15-FY14
\$317,260	\$462,393	\$683,906	Salaries, Regular	\$745,309	\$61,403
-	-	\$0	Salaries, Perm Part-Time	-	\$0
\$11,297,738	\$10,883,819	\$11,402,520	Salaries, Sworn	\$11,031,888	(\$370,632)
\$26,249	\$41,540	\$153,726	Salaries, Extra Help	-	(\$153,726)
-	-	\$0	Salaries, Extra Help-Sworn	-	\$0
\$1,840,470	\$2,126,103	\$2,391,571	Overtime	\$2,391,571	\$0
\$5,123,795	\$4,250,224	\$4,607,474	Pen Cont Fire Pen Fd	\$4,678,673	\$71,199
-	-	-	Pen Cont Police Pen Fd	-	-
\$79,499	\$122,567	\$136,628	Pen Cont Gen Emp Pen Fd	\$165,767	\$29,139
\$6,037	\$24,855	\$37,650	Defined Contribution	\$50,177	\$12,526
\$65,902	\$51,260	\$19,289	Workers' Compensation	-	(\$19,289)
\$2,183,446	\$2,224,143	\$1,915,866	Other Personnel Costs	\$1,980,944	\$65,078
\$20,940,395	\$20,186,905	\$21,348,631	TOTAL PERSONNEL	\$21,044,328	(\$304,303)
			OTHER EXPENSES		
\$159,406	\$353,437	\$569,005	Purchased / Contracted Services	\$568,494	(\$511)
\$846,318	\$925,310	\$1,226,163	Supplies	\$1,233,050	\$6,888
\$16,186	\$39,684	\$5,549	Capital Outlays	\$137,200	\$131,651
\$616,519	\$585,527	\$619,579	Interfund / Interdepartmental Charges	\$597,994	(\$21,585)
\$3,950	\$7,979	\$10,000	Other Costs	\$15,000	\$5,000
-	-	-	Debt Service	-	-
-	-	\$0	Conversion / Summary	-	\$0
-	-	\$0	Other Financing Uses	-	\$0
\$1,642,377	\$1,911,938	\$2,430,296	TOTAL OTHER EXPENSES	\$2,551,739	\$121,442
\$22,582,772	\$22,098,843	\$23,778,927	TOTAL PERSONNEL AND OTHER EXPENSES	\$23,596,067	(\$182,861)

FY12 ACTUAL	FY13 ACTUAL	FY14		FY15	VARIANCE
EXPENDITURES	EXPENDITURES	ADOPTED	FUND	BUDGET	FY15-FY14
\$22,582,772	\$22,098,843	\$23,778,927	Airport Revenue Fund	\$23,596,067	(\$182,861)
\$22,582,772	\$22,098,843	\$23,778,927	TOTAL EXPENSES	\$23,596,067	(\$182,861)

FY12	FY13	FY14	AUTHORIZED POSITION COUNT	FY15	VARIANCE
					FY15-FY14
241.00	243.00	246.00	Full Time Equivalent	246.00	0.00



FY15 OPERATING BUDGET HIGHLIGHTS
Department Of Fire Services
Airport Revenue Fund

EXPENDITURES AND APPROPRIATIONS	VARIANCE (15-14)	EXPLANATION
Salaries, Regular	\$61,403	Increase due to extra help positions becoming Regular, permanent positions.
Salaries, Perm Part-Time	\$0	
Salaries, Sworn	(\$370,632)	Decrease due to filling of vacant positions.
Salaries, Extra Help	(\$153,726)	Decrease due to extra help positions becoming Regular, permanent positions.
Salaries, Extra Help-Sworn	\$0	
Overtime	\$0	
Pen Cont Fire Pen Fd	\$71,199	Increase due to pension rate adjustment.
Pen Cont Police Pen Fd	-	
Pen Cont Gen Emp Pen Fd	\$29,139	Increase due to pension rate adjustment.
Defined Contribution	\$12,526	Increase due to pension rate adjustment.
Workers' Compensation	(\$19,289)	Decrease due to workers' compensation less than anticipated from previous year.
Other Personnel Costs	\$65,078	
TOTAL PERSONNEL	(\$304,303)	
OTHER EXPENSES		
Purchased / Contracted Services	(\$511)	Decrease due to reduction in fitness equipment repairs.
Supplies	\$6,888	Increase due to additional Community CPR Training classes and fire station furniture.
Capital Outlays	\$131,651	Increase due to request for Nederman parts, appliances and equipment upgrades.
Interfund / Interdepartmental Charges	(\$21,585)	Decrease due to motor and fuel costs for repair and maintenance less than anticipated.
Other Costs	\$5,000	Increase due to request of special projects and conferences.
Debt Service	-	
Conversion / Summary	\$0	
Other Financing Uses	\$0	
TOTAL OTHER EXPENSES	\$121,442	
TOTAL PERSONNEL AND OTHER EXPENSES	(\$182,861)	

FUND	VARIANCE (15-14)
Airport Revenue Fund	(\$182,861)
TOTAL EXPENSES	(\$182,861)

AUTHORIZED POSITION COUNT	VARIANCE (15-14)
Full Time Equivalent	0.00



FY15 OPERATING BUDGET HIGHLIGHTS
Department Of Fire Services
General Fund

FY12 ACTUAL	FY13 ACTUAL	FY14		FY15	VARIANCE
EXPENDITURES	EXPENDITURES	ADOPTED	EXPENDITURES AND APPROPRIATIONS	BUDGET	FY15-FY14
\$1,397,418	\$1,551,850	\$2,091,869	Salaries, Regular	\$3,420,840	\$1,328,972
-	-	-	Salaries, Perm Part-Time	-	-
\$32,633,203	\$33,748,463	\$37,713,000	Salaries, Sworn	\$37,442,488	(\$270,513)
\$255,420	\$215,263	\$2,330,635	Salaries, Extra Help	\$1,374,209	(\$956,426)
\$113,970	\$218,529	\$150,992	Salaries, Extra Help-Sworn	\$21,152	(\$129,840)
\$5,847,133	\$5,656,536	\$3,042,981	Overtime	\$2,995,050	(\$47,931)
\$14,904,028	\$12,281,714	\$15,684,071	Pen Cont Fire Pen Fd	\$16,268,526	\$584,455
\$6,394	-	\$12,624	Pen Cont Police Pen Fd	\$13,817	\$1,192
\$295,073	\$331,820	\$402,707	Pen Cont Gen Emp Pen Fd	\$464,217	\$61,509
\$75,037	\$217,458	\$287,210	Defined Contribution	\$497,641	\$210,431
\$837,420	\$900,124	\$1,032,939	Workers' Compensation	\$826,249	(\$206,691)
\$6,689,485	\$6,840,222	\$6,796,607	Other Personnel Costs	\$6,978,576	\$181,969
\$63,054,582	\$61,961,978	\$69,545,636	TOTAL PERSONNEL	\$70,302,764	\$757,129
			OTHER EXPENSES		
\$2,085,962	\$1,650,724	\$2,296,634	Purchased / Contracted Services	\$2,977,926	\$681,292
\$3,554,301	\$5,867,480	\$4,034,231	Supplies	\$5,320,337	\$1,286,106
\$202,453	\$366,207	\$92,593	Capital Outlays	\$71,865	(\$20,728)
\$2,901,228	\$2,631,884	\$2,900,370	Interfund / Interdepartmental Charges	\$2,684,182	(\$216,188)
\$274,086	\$252,095	\$251,789	Other Costs	\$252,000	\$211
\$46,846	-	\$0	Debt Service	\$0	\$0
-	-	-	Conversion / Summary	-	-
-	\$78,760	\$78,760	Other Financing Uses	\$1,712,722	\$1,633,962
\$9,064,875	\$10,847,150	\$9,654,378	TOTAL OTHER EXPENSES	\$13,019,032	\$3,364,655
\$72,119,456	\$72,809,129	\$79,200,013	TOTAL PERSONNEL AND OTHER EXPENSES	\$83,321,797	\$4,121,783

FY12 ACTUAL	FY13 ACTUAL	FY14		FY15	VARIANCE
EXPENDITURES	EXPENDITURES	ADOPTED	FUND	BUDGET	FY15-FY14
\$72,119,456	\$72,809,129	\$79,200,013	General Fund	\$83,321,797	\$4,121,783
\$72,119,456	\$72,809,129	\$79,200,013	TOTAL EXPENSES	\$83,321,797	\$4,121,783

FY12	FY13	FY14	AUTHORIZED POSITION COUNT	FY15	VARIANCE
					FY15-FY14
789.00	803.50	867.00	Full Time Equivalent	879.00	12.00



FY15 OPERATING BUDGET HIGHLIGHTS
Department Of Fire Services
General Fund

EXPENDITURES AND APPROPRIATIONS	VARIANCE (15-14)	EXPLANATION
Salaries, Regular	\$1,328,972	Increase due to new positions required for Accreditation previously Extra Help, now permanent.
Salaries, Perm Part-Time	-	
Salaries, Sworn	(\$270,513)	Decrease due to filling of vacant positions.
Salaries, Extra Help	(\$956,426)	Decrease due to change from Extra Help staff to permanent, Regular staff.
Salaries, Extra Help-Sworn	(\$129,840)	Decrease due to timing of personnel changes regarding SAFER firefighters from grant employees to permanent employees.
Overtime	(\$47,931)	Decrease due to anticipated optimum staffing levels resulting from SAFER and minimum vacancies.
Pen Cont Fire Pen Fd	\$584,455	Increase due to new positions required for Accreditation.
Pen Cont Police Pen Fd	\$1,192	Increase due to pension rate adjustment.
Pen Cont Gen Emp Pen Fd	\$61,509	Increase due to new positions required for Accreditation.
Defined Contribution	\$210,431	Increase due to pension rate adjustment.
Workers' Compensation	(\$206,691)	Decrease due to workers' compensation less than anticipated from previous year.
Other Personnel Costs	\$181,969	
TOTAL PERSONNEL	\$757,129	
OTHER EXPENSES		
Purchased / Contracted Services	\$681,292	Increase due to Training Academy lease.
Supplies	\$1,286,106	Increase due to anticipated costs for uniforms and Accreditation resources.
Capital Outlays	(\$20,728)	Decrease due to prior completion of project "phase ins" and one-time purchase of refurbished Quick Intervention Crew (QIC) Unit.
Interfund / Interdepartmental Charges	(\$216,188)	Decrease due to motor and fuel costs for repair and maintenance less than anticipated.
Other Costs	\$211	Increase due to Commissioner Contingency Costs increases associated with special projects and marketing.
Debt Service	\$0	
Conversion / Summary	-	
Other Financing Uses	\$1,633,962	Increase due to GMA Leases.
TOTAL OTHER EXPENSES	\$3,364,655	
TOTAL PERSONNEL AND OTHER EXPENSES	\$4,121,783	

FUND	VARIANCE (15-14)
General Fund	\$4,121,783
TOTAL EXPENSES	\$4,121,783

AUTHORIZED POSITION COUNT	VARIANCE (15-14)
Full Time Equivalent	12.00



ATLANTA POLICE DEPARTMENT

Mission Statement

Our mission is to create a safer Atlanta by reducing crime, ensuring the safety of our citizens and building trust in partnership with our communities.

Core Functions:

- Public Safety
- Community Engagement
- Intelligence Analysis

Summary of Operations

The Atlanta Police Department provides a myriad of professional services to the citizens of Atlanta. The Department's efforts are comprehensive with primary responsibilities including uniform patrol operations, criminal investigations, community-based programs, administrative/technical support services and strategic development. The Public Safety Headquarters serve as the control center for the Department's operations with multiple precincts providing the staging area for emergency 911 responses. Additionally, the Department is responsible for local law enforcement as it pertains to Hartsfield-Jackson Atlanta International Airport. The Department works closely with the Neighborhood Planning Units, independent community organizations, and business associations in an attempt to best understand and meet the demands of the community it serves.

Divisions/Offices Descriptions

Community Services Division (CSD) encompasses all of the units that are directly responsible for coordinating and facilitating Community Oriented Policing along with the Airport precinct, Special Operations, and the Code Enforcement Section.

Criminal Investigations Division (CID) consists of investigative units that are primarily responsible for the follow-up investigation of crimes committed against persons or property in the City of Atlanta. This division includes

Homicide, Homeland Security, Narcotics, Gang Unit and Fugitive. CID is also responsible for the regulation of vehicles for hire including functions such as licensing, permitting and enforcing.

Field Operations Division (FOD) is the uniformed patrol force of the City. Officers patrol the City streets, answer calls for service, and work with the community to solve problems. FOD consists of six geographic patrol zones and the Night Commander.

Strategy and Special Projects Division (SSP) is responsible for coordinating and facilitating the department's strategic crime fighting initiatives and implementing new technologies and projects. The Division consists of the Planning, Research/Accreditation, Staff Inspections, Public Affairs and the Community Liaison and the Crime Analysis Unit.

Support Services Division (SSD) provides administrative and logistical support to all divisions in the Atlanta Police Department. The Division consists of Corporate Services, E911, Information Services, and the Training Academy.

Goals

- Reduce crime to provide the highest quality of life for residents and visitors alike.
- Work closely with community organizations to assist them to take a proactive leadership role in improving public safety in order to address their unique community needs.
- Provide the structure necessary to identify and attain the highest professional standards available to a law enforcement agency.
- Secure equipment and build facilities that foster a productive work environment, promote our professionalism, and instill confidence in our stakeholders.

FY2014 Accomplishments

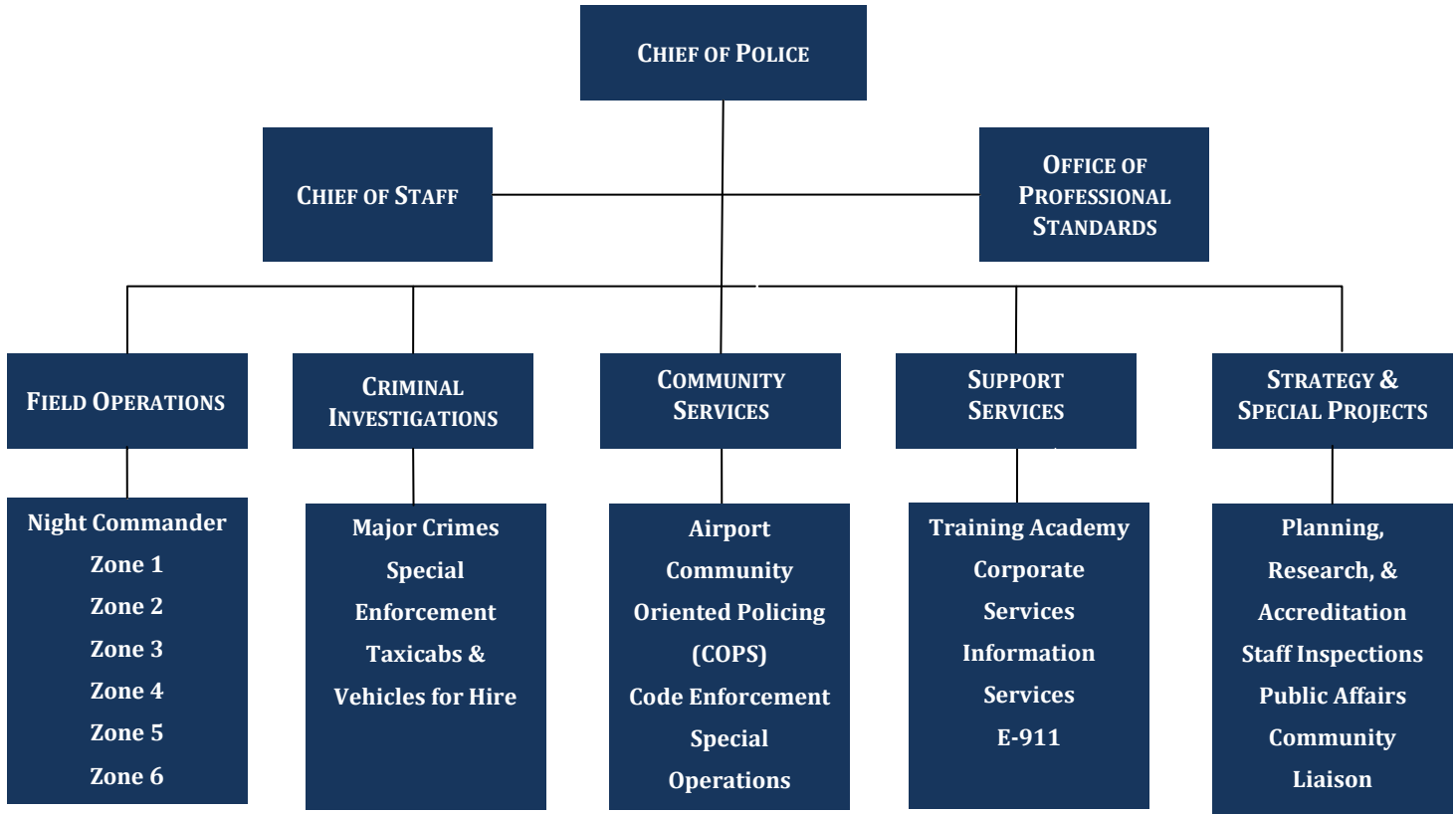
- Reached 2000 officers hired for the first time in APD's history and reduced attrition.
- Participated in the grand-opening for the new joint public safety facility - Fire Station #28 and the Arthur Kaplan Zone 2 mini-precinct.
- Expanded the Video Integration Center (VIC) to approximately 2300 cameras as part of our long term plan partnering with public and private entities.
- Implemented use of social media such as Facebook, Twitter, and YouTube to share information with the communities we serve.
- Implemented new strategies to fight crime such as Atlanta Police Intelligence Network (APIN), PredPol, and Homicide tactical community canvass, etc.
- Initiated a facilities renovation and repair program targeting Zone and training locations.
- Implemented as Juvenile Offender Officer Program designed to ensure that all legal issues involving juveniles are fully investigated and social service resources provided.
- Implemented the Atlanta Police Leadership Institute (APLI).
- Implemented the PATH FORCE Unit consisting of 15 military veterans who secure the Beltline seven days a week primarily by bicycle, foot and mounted patrol.
- Implemented new crime fighting areas: Mobile Community Oriented Policing (MCOPS), Child Exportation Online Protection Squad (CEOPS), School Detectives, Atlanta Proactive Enforcement Interdiction (APEX), etc.
- Achieved GACP State Certification & CALEA reaccreditation.

FY2015 Proposed Program Highlights

- Reduce crime to meet a 20% reduction over 4-years.
- Partner with business & community groups to maximize communication and demonstrate our commitment to create a safe environment to live work and play.
- Continue to expand our Integration Center and utilization of new technologies in efforts of increasing our investigative and crime fighting capabilities.
- Aggressively pursue our Capital program both fixed and mobile to provide adequate fleet and operating facilities for staff.

ORGANIZATIONAL CHART

Police Services



PERFORMANCE METRICS

Police Services

PERFORMANCE MEASURE	FY2012 ACTUAL	FY2013 ACTUAL	FY2014 TARGET	FY2015 TARGET
Public Safety				
Major Crimes Total	35,988	34,189	32,479	30,856
Homicide	84	80	76	73
Rape	138	131	125	119
Robbery	2,316	2,200	2,090	1,986
Aggravated Assaults	3,717	3,531	3,355	3,188
Burglaries	6,976	6,627	6,296	5,982
Larcenies	17,531	16,654	15,822	15,031
Auto Thefts	5,226	4,965	4,716	4,481
911 Call Volume	1,118,989	1,113,945	1,120,900	1,125,736
9-1-1 Call Answer Time, Less Than 10 Seconds	91%	90%	90%	90%
9-1-1 Call Dispatch, Overall Time (High Priority Calls)	2.26 min	2.34 min	2.5 min	2.5 min
Code Enforcement, Number New Cases Received	6,109	7,181	4,049	6,822
Code Enforcement, Number Compliance Resolution Cases Closed	117	151	576	159
Code Enforcement, Number Inspection Cases Closed	5,978	6,831	5,123	7,154





FY15 OPERATING BUDGET HIGHLIGHTS

Department Of Police Services

FY12 ACTUAL EXPENDITURES	FY13 ACTUAL EXPENDITURES	FY14 ADOPTED		FY15 BUDGET	VARIANCE FY15-FY14
			EXPENDITURES AND APPROPRIATIONS		
\$14,986,998	\$15,486,707	\$18,827,576	Salaries, Regular	\$18,096,783	(\$730,793)
-	-	\$0	Salaries, Perm Part-Time	-	\$0
\$87,602,885	\$90,492,620	\$96,080,078	Salaries, Sworn	\$96,956,225	\$876,147
\$332,737	\$320,268	\$229,940	Salaries, Extra Help	\$171,043	(\$58,897)
\$1,407,487	\$1,142,673	\$1,094,312	Salaries, Extra Help-Sworn	\$1,207,109	\$112,797
\$6,574,583	\$6,974,472	\$5,424,315	Overtime	\$5,366,475	(\$57,840)
\$513	-	\$16,728	Pen Cont Fire Pen Fd	-	(\$16,728)
\$32,993,033	\$25,923,797	\$29,900,700	Pen Cont Police Pen Fd	\$32,528,170	\$2,627,470
\$3,451,039	\$3,896,082	\$4,040,881	Pen Cont Gen Emp Pen Fd	\$4,195,211	\$154,330
\$335,709	\$697,827	\$988,622	Defined Contribution	\$1,155,310	\$166,688
\$4,879,403	\$3,302,109	\$3,162,756	Workers' Compensation	\$3,105,669	(\$57,088)
\$17,831,768	\$18,587,328	\$18,876,625	Other Personnel Costs	\$19,862,427	\$985,802
\$170,396,155	\$166,823,882	\$178,642,533	TOTAL PERSONNEL	\$182,644,421	\$4,001,888
			OTHER EXPENSES		
\$11,444,494	\$11,567,893	\$10,126,041	Purchased / Contracted Services	\$11,684,069	\$1,558,028
\$4,125,783	\$4,747,294	\$5,025,332	Supplies	\$5,272,888	\$247,555
\$181,702	\$568,575	\$72,971	Capital Outlays	\$37,334	(\$35,637)
\$7,759,259	\$7,766,223	\$7,675,019	Interfund / Interdepartmental Charges	\$7,899,855	\$224,836
\$18,435	\$29,994	\$534,966	Other Costs	\$605,466	\$70,500
-	-	-	Debt Service	-	-
-	-	\$0	Conversion / Summary	-	\$0
\$140,200	-	\$461,825	Other Financing Uses	\$2,249,301	\$1,787,476
\$23,669,873	\$24,679,980	\$23,896,154	TOTAL OTHER EXPENSES	\$27,748,913	\$3,852,758
\$194,066,028	\$191,503,861	\$202,538,688	TOTAL PERSONNEL AND OTHER EXPENSES	\$210,393,334	\$7,854,646

FY12 ACTUAL EXPENDITURES	FY13 ACTUAL EXPENDITURES	FY14 ADOPTED		FY15 BUDGET	VARIANCE FY15-FY14
			FUND		
\$14,535,080	\$17,100,739	\$18,499,278	Airport Revenue Fund	\$18,346,007	(\$153,271)
\$15,273,541	\$14,459,480	\$16,081,515	Emergency Telephone System	\$16,487,976	\$406,461
-	\$989	-	Fleet Service Fund	\$0	\$0
\$164,257,407	\$159,942,916	\$167,957,894	General Fund	\$175,559,350	\$7,601,456
-	-	\$0	Solid Waste Services Revenue Fund	\$0	\$0
-	(\$264)	-	Water & Wastewater Revenue Fund	-	-
\$194,066,028	\$191,503,861	\$202,538,688	TOTAL EXPENSES	\$210,393,334	\$7,854,646

FY12	FY13	FY14	AUTHORIZED POSITION COUNT	FY15	VARIANCE FY15-FY14
2,343.00	2,436.00	2,494.00	Full Time Equivalent	2,483.00	(11.00)



FY15 OPERATING BUDGET HIGHLIGHTS
Department Of Police Services
Airport Revenue Fund

FY12 ACTUAL	FY13 ACTUAL	FY14		FY15	VARIANCE
EXPENDITURES	EXPENDITURES	ADOPTED	EXPENDITURES AND APPROPRIATIONS	BUDGET	FY15-FY14
\$781,587	\$793,751	\$1,268,990	Salaries, Regular	\$1,183,834	(\$85,156)
-	-	\$0	Salaries, Perm Part-Time	-	\$0
\$6,770,112	\$7,810,053	\$9,145,195	Salaries, Sworn	\$8,834,029	(\$311,166)
-	-	\$0	Salaries, Extra Help	-	\$0
(\$12,020)	-	\$0	Salaries, Extra Help-Sworn	-	\$0
\$1,590,338	\$1,871,639	\$2,341,492	Overtime	\$2,378,010	\$36,518
-	-	\$16,728	Pen Cont Fire Pen Fd	-	(\$16,728)
\$2,666,082	\$2,095,564	\$2,785,273	Pen Cont Police Pen Fd	\$2,916,127	\$130,854
\$211,261	\$220,455	\$236,314	Pen Cont Gen Emp Pen Fd	\$284,220	\$47,906
\$16,359	\$24,986	\$35,810	Defined Contribution	\$73,076	\$37,266
\$257,953	\$157,417	\$64,123	Workers' Compensation	-	(\$64,123)
\$1,363,978	\$1,583,200	\$1,633,365	Other Personnel Costs	\$1,740,715	\$107,349
\$13,645,650	\$14,557,064	\$17,527,292	TOTAL PERSONNEL	\$17,410,011	(\$117,281)
			OTHER EXPENSES		
\$339,622	\$1,644,772	\$75,899	Purchased / Contracted Services	\$76,326	\$427
\$142,929	\$458,933	\$488,708	Supplies	\$411,496	(\$77,212)
-	-	\$0	Capital Outlays	-	\$0
\$406,879	\$439,728	\$406,879	Interfund / Interdepartmental Charges	\$447,174	\$40,295
-	\$242	\$500	Other Costs	\$1,000	\$500
-	-	-	Debt Service	-	-
-	-	\$0	Conversion / Summary	-	\$0
-	-	\$0	Other Financing Uses	-	\$0
\$889,430	\$2,543,675	\$971,986	TOTAL OTHER EXPENSES	\$935,996	(\$35,990)
\$14,535,080	\$17,100,739	\$18,499,278	TOTAL PERSONNEL AND OTHER EXPENSES	\$18,346,007	(\$153,271)

FY12 ACTUAL	FY13 ACTUAL	FY14		FY15	VARIANCE
EXPENDITURES	EXPENDITURES	ADOPTED	FUND	BUDGET	FY15-FY14
\$14,535,080	\$17,100,739	\$18,499,278	Airport Revenue Fund	\$18,346,007	(\$153,271)
\$14,535,080	\$17,100,739	\$18,499,278	TOTAL EXPENSES	\$18,346,007	(\$153,271)

FY12	FY13	FY14	AUTHORIZED POSITION COUNT	FY15	VARIANCE
					FY15-FY14
208.00	208.00	216.00	Full Time Equivalent	216.00	0.00



FY15 OPERATING BUDGET HIGHLIGHTS
Department Of Police Services
Airport Revenue Fund

EXPENDITURES AND APPROPRIATIONS	VARIANCE (15-14)	EXPLANATION
Salaries, Regular	(\$85,156)	Decrease due to vacant positions.
Salaries, Perm Part-Time	\$0	
Salaries, Sworn	(\$311,166)	Decrease due to vacant positions.
Salaries, Extra Help	\$0	
Salaries, Extra Help-Sworn	\$0	
Overtime	\$36,518	Increase due to more overtime than anticipated from previous year.
Pen Cont Fire Pen Fd	(\$16,728)	Decrease due to incorrect budget upload in FY2014.
Pen Cont Police Pen Fd	\$130,854	Increase due to pension rate adjustment.
Pen Cont Gen Emp Pen Fd	\$47,906	Increase due to pension rate adjustment.
Defined Contribution	\$37,266	Increase due to pension rate adjustment.
Workers' Compensation	(\$64,123)	Decrease due to workers' compensation less than anticipated from previous year.
Other Personnel Costs	\$107,349	
TOTAL PERSONNEL	(\$117,281)	
OTHER EXPENSES		
Purchased / Contracted Services	\$427	Increase due to more veterinarian services.
Supplies	(\$77,212)	Decrease due to less supplies anticipated from previous year.
Capital Outlays	\$0	
Interfund / Interdepartmental Charges	\$40,295	Increase due to more motor and fuel cost for repair & maintenance.
Other Costs	\$500	Increase due to bi-monthly business meetings.
Debt Service	-	
Conversion / Summary	\$0	
Other Financing Uses	\$0	
TOTAL OTHER EXPENSES	(\$35,990)	
TOTAL PERSONNEL AND OTHER EXPENSES	(\$153,271)	

FUND	VARIANCE (15-14)
Airport Revenue Fund	(\$153,271)
TOTAL EXPENSES	(\$153,271)

AUTHORIZED POSITION COUNT	VARIANCE (15-14)
Full Time Equivalent	0.00



FY15 OPERATING BUDGET HIGHLIGHTS
Department Of Police Services
Emergency Telephone System

FY12 ACTUAL	FY13 ACTUAL	FY14		FY15	VARIANCE
EXPENDITURES	EXPENDITURES	ADOPTED	EXPENDITURES AND APPROPRIATIONS	BUDGET	FY15-FY14
\$5,833,361	\$5,823,485	\$6,632,829	Salaries, Regular	\$6,328,691	(\$304,138)
-	-	-	Salaries, Perm Part-Time	-	-
-	-	-	Salaries, Sworn	\$64,220	\$64,220
\$454	-	\$69,167	Salaries, Extra Help	\$116,434	\$47,266
-	-	-	Salaries, Extra Help-Sworn	-	-
\$1,074,470	\$1,089,922	\$694,041	Overtime	\$683,835	(\$10,206)
-	-	-	Pen Cont Fire Pen Fd	-	-
\$8,299	\$902	\$95,125	Pen Cont Police Pen Fd	\$150,890	\$55,764
\$1,381,554	\$1,524,403	\$1,516,854	Pen Cont Gen Emp Pen Fd	\$1,541,994	\$25,140
\$38,012	\$53,474	\$65,402	Defined Contribution	\$91,463	\$26,061
\$252	\$8,281	\$4,963	Workers' Compensation	\$2,822	(\$2,141)
\$1,094,069	\$1,079,844	\$1,167,151	Other Personnel Costs	\$1,276,358	\$109,207
\$9,430,472	\$9,580,311	\$10,245,532	TOTAL PERSONNEL	\$10,256,706	\$11,174
			OTHER EXPENSES		
\$5,795,955	\$4,841,056	\$5,804,826	Purchased / Contracted Services	\$6,202,466	\$397,640
\$47,114	\$38,113	\$31,157	Supplies	\$28,804	(\$2,354)
-	-	\$0	Capital Outlays	\$0	\$0
-	-	-	Interfund / Interdepartmental Charges	-	-
-	-	-	Other Costs	-	-
-	-	-	Debt Service	-	-
-	-	-	Conversion / Summary	-	-
-	-	-	Other Financing Uses	-	-
\$5,843,069	\$4,879,169	\$5,835,984	TOTAL OTHER EXPENSES	\$6,231,270	\$395,286
\$15,273,541	\$14,459,480	\$16,081,515	TOTAL PERSONNEL AND OTHER EXPENSES	\$16,487,976	\$406,461

FY12 ACTUAL	FY13 ACTUAL	FY14		FY15	VARIANCE
EXPENDITURES	EXPENDITURES	ADOPTED	FUND	BUDGET	FY15-FY14
\$15,273,541	\$14,459,480	\$16,081,515	Emergency Telephone System	\$16,487,976	\$406,461
\$15,273,541	\$14,459,480	\$16,081,515	TOTAL EXPENSES	\$16,487,976	\$406,461

FY12	FY13	FY14	AUTHORIZED POSITION COUNT	FY15	VARIANCE
					FY15-FY14
166.00	166.00	166.00	Full Time Equivalent	166.00	0.00



FY15 OPERATING BUDGET HIGHLIGHTS
Department Of Police Services
Emergency Telephone System

EXPENDITURES AND APPROPRIATIONS	VARIANCE (15-14)	EXPLANATION
Salaries, Regular	(\$304,138)	Decrease due to vacant positions.
Salaries, Perm Part-Time	-	
Salaries, Sworn	\$64,220	Variance is due to reclassification of Deputy Director position.
Salaries, Extra Help	\$47,266	Increase is due to temporary assignment for Director position.
Salaries, Extra Help-Sworn	-	
Overtime	(\$10,206)	Decrease due to less overtime anticipated from previous year.
Pen Cont Fire Pen Fd	-	
Pen Cont Police Pen Fd	\$55,764	Increase due to pension rate adjustment.
Pen Cont Gen Emp Pen Fd	\$25,140	Increase due to pension rate adjustment.
Defined Contribution	\$26,061	Increase due to pension rate adjustment.
Workers' Compensation	(\$2,141)	Decrease due to workers' compensation less than anticipated from previous year.
Other Personnel Costs	\$109,207	
TOTAL PERSONNEL	\$11,174	
OTHER EXPENSES		
Purchased / Contracted Services	\$397,640	Increase due to new contracts (i.e. SouthernLinc, Everbridge, new memberships and Way Wireless) and increase to existing contracts.
Supplies	(\$2,354)	Decrease due to less supplies needed compared to prior year.
Capital Outlays	\$0	
Interfund / Interdepartmental Charges	-	
Other Costs	-	
Debt Service	-	
Conversion / Summary	-	
Other Financing Uses	-	
TOTAL OTHER EXPENSES	\$395,286	
TOTAL PERSONNEL AND OTHER EXPENSES	\$406,461	

FUND	VARIANCE (15-14)
Emergency Telephone System	\$406,461
TOTAL EXPENSES	\$406,461

AUTHORIZED POSITION COUNT	VARIANCE (15-14)
Full Time Equivalent	0.00



FY15 OPERATING BUDGET HIGHLIGHTS
Department Of Police Services
Fleet Service Fund

FY12 ACTUAL EXPENDITURES	FY13 ACTUAL EXPENDITURES	FY14 ADOPTED	FY15 BUDGET	VARIANCE FY15-FY14
-	-	-	-	-
-	-	-	-	-
-	-	-	-	-
-	-	-	-	-
-	-	-	-	-
-	-	-	-	-
-	-	-	-	-
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-	-	-	-	-
-	-	-	-	-
-	-	-	-	-
-	-	-	-	-
-	-	-	-	-
-	\$989	-	\$0	\$0
-	-	-	-	-
-	-	-	-	-
-	-	-	-	-
-	-	-	-	-
-	-	-	-	-
-	\$989	-	\$0	\$0
-	\$989	-	\$0	\$0

FY12 ACTUAL EXPENDITURES	FY13 ACTUAL EXPENDITURES	FY14 ADOPTED	FY15 BUDGET	VARIANCE FY15-FY14
-	\$989	-	\$0	\$0
-	\$989	-	\$0	\$0

FY12	FY13	FY14	FY15	VARIANCE FY15-FY14
-	-	-	-	-



FY15 OPERATING BUDGET HIGHLIGHTS
Department Of Police Services
Fleet Service Fund

EXPENDITURES AND APPROPRIATIONS	VARIANCE (15-14)	EXPLANATION
Salaries, Regular	-	
Salaries, Perm Part-Time	-	
Salaries, Sworn	-	
Salaries, Extra Help	-	
Salaries, Extra Help-Sworn	-	
Overtime	-	
Pen Cont Fire Pen Fd	-	
Pen Cont Police Pen Fd	-	
Pen Cont Gen Emp Pen Fd	-	
Defined Contribution	-	
Workers' Compensation	-	
Other Personnel Costs	-	
TOTAL PERSONNEL	-	
OTHER EXPENSES		
Purchased / Contracted Services	-	
Supplies	-	
Capital Outlays	-	
Interfund / Interdepartmental Charges	\$0	
Other Costs	-	
Debt Service	-	
Conversion / Summary	-	
Other Financing Uses	-	
TOTAL OTHER EXPENSES	\$0	
TOTAL PERSONNEL AND OTHER EXPENSES	\$0	

FUND	VARIANCE (15-14)
Fleet Service Fund	\$0
TOTAL EXPENSES	\$0

AUTHORIZED POSITION COUNT	VARIANCE (15-14)
Full Time Equivalent	-



FY15 OPERATING BUDGET HIGHLIGHTS
Department Of Police Services
General Fund

FY12 ACTUAL EXPENDITURES	FY13 ACTUAL EXPENDITURES	FY14 ADOPTED	EXPENDITURES AND APPROPRIATIONS	FY15 BUDGET	VARIANCE FY15-FY14
\$8,372,050	\$8,869,471	\$10,925,757	Salaries, Regular	\$10,584,257	(\$341,500)
-	-	-	Salaries, Perm Part-Time	-	-
\$80,832,773	\$82,682,566	\$86,934,883	Salaries, Sworn	\$88,057,977	\$1,123,094
\$332,283	\$320,268	\$160,773	Salaries, Extra Help	\$54,609	(\$106,164)
\$1,419,507	\$1,142,673	\$1,094,312	Salaries, Extra Help-Sworn	\$1,207,109	\$112,797
\$3,909,775	\$4,012,911	\$2,388,782	Overtime	\$2,304,630	(\$84,152)
\$513	-	-	Pen Cont Fire Pen Fd	-	-
\$30,318,651	\$23,827,332	\$27,020,302	Pen Cont Police Pen Fd	\$29,461,154	\$2,440,852
\$1,858,224	\$2,151,224	\$2,287,712	Pen Cont Gen Emp Pen Fd	\$2,368,996	\$81,284
\$281,337	\$619,367	\$887,410	Defined Contribution	\$990,772	\$103,362
\$4,621,199	\$3,136,411	\$3,093,670	Workers' Compensation	\$3,102,847	\$9,177
\$15,373,722	\$15,924,284	\$16,076,109	Other Personnel Costs	\$16,845,354	\$769,245
\$147,320,034	\$142,686,506	\$150,869,710	TOTAL PERSONNEL	\$154,977,704	\$4,107,994
			OTHER EXPENSES		
\$5,308,917	\$5,082,328	\$4,245,316	Purchased / Contracted Services	\$5,405,277	\$1,159,961
\$3,935,740	\$4,250,248	\$4,505,467	Supplies	\$4,832,588	\$327,121
\$181,702	\$568,575	\$72,971	Capital Outlays	\$37,334	(\$35,637)
\$7,352,380	\$7,325,506	\$7,268,140	Interfund / Interdepartmental Charges	\$7,452,680	\$184,541
\$18,435	\$29,753	\$534,466	Other Costs	\$604,466	\$70,000
-	-	-	Debt Service	-	-
-	-	-	Conversion / Summary	-	-
\$140,200	-	\$461,825	Other Financing Uses	\$2,249,301	\$1,787,476
\$16,937,374	\$17,256,410	\$17,088,185	TOTAL OTHER EXPENSES	\$20,581,646	\$3,493,462
\$164,257,407	\$159,942,916	\$167,957,894	TOTAL PERSONNEL AND OTHER EXPENSES	\$175,559,350	\$7,601,456

FY12 ACTUAL EXPENDITURES	FY13 ACTUAL EXPENDITURES	FY14 ADOPTED	FUND	FY15 BUDGET	VARIANCE FY15-FY14
\$164,257,407	\$159,942,916	\$167,957,894	General Fund	\$175,559,350	\$7,601,456
\$164,257,407	\$159,942,916	\$167,957,894	TOTAL EXPENSES	\$175,559,350	\$7,601,456

FY12	FY13	FY14	AUTHORIZED POSITION COUNT	FY15	VARIANCE FY15-FY14
1,969.00	2,062.00	2,112.00	Full Time Equivalent	2,101.00	(11.00)



FY15 OPERATING BUDGET HIGHLIGHTS
Department Of Police Services
General Fund

EXPENDITURES AND APPROPRIATIONS	VARIANCE (15-14)	EXPLANATION
Salaries, Regular	(\$341,500)	Decrease due to vacant positions.
Salaries, Perm Part-Time	-	
Salaries, Sworn	\$1,123,094	Increase due to fully fund 50 COPS positions.
Salaries, Extra Help	(\$106,164)	Decrease is due to temporary civilians becoming full time.
Salaries, Extra Help-Sworn	\$112,797	Increase due to timing of temporary police recruits becoming full time.
Overtime	(\$84,152)	Decrease due to less overtime anticipated from previous year.
Pen Cont Fire Pen Fd	-	
Pen Cont Police Pen Fd	\$2,440,852	Increase is due to pension rate adjustment.
Pen Cont Gen Emp Pen Fd	\$81,284	Increase is due to pension rate adjustment.
Defined Contribution	\$103,362	Increase is due to pension rate adjustment.
Workers' Compensation	\$9,177	Increase due to workers' compensation more than anticipated from previous year.
Other Personnel Costs	\$769,245	
TOTAL PERSONNEL	\$4,107,994	
OTHER EXPENSES		
Purchased / Contracted Services	\$1,159,961	Increase due to various contracts (i.e. Wounded Warriors, Formulytics/AFIS, Vehicle Rockets) and increases to existing contracts.
Supplies	\$327,121	Increase is for ammunition, uniforms and equipment to outfit police officers.
Capital Outlays	(\$35,637)	Decrease due to less capital anticipated from previous year.
Interfund / Interdepartmental Charges	\$184,541	Increase due to more motor and fuel cost for repair and maintenance.
Other Costs	\$70,000	Increase is due to grant match.
Debt Service	-	
Conversion / Summary	-	
Other Financing Uses	\$1,787,476	Increase is due to GMA Lease payments.
TOTAL OTHER EXPENSES	\$3,493,462	
TOTAL PERSONNEL AND OTHER EXPENSES	\$7,601,456	

FUND	VARIANCE (15-14)
General Fund	\$7,601,456
TOTAL EXPENSES	\$7,601,456

AUTHORIZED POSITION COUNT	VARIANCE (15-14)
Full Time Equivalent	(11.00)



PLANNING AND COMMUNITY DEVELOPMENT

Mission Statement

The mission of the Department of Planning and Community Development is to guide, plan, and implement the development of the City by stabilizing and preserving the quality of life for all citizens through planning, design review, construction plan approval, code compliance, and housing preservation and assistance.

Core Functions

- Economic Development
- Public Safety
- City Infrastructure

Summary of Operations

The Department of Planning and Community Development (DPCD) provides the leadership role in creating opportunities for our City to continue to grow and sustain our diverse communities that define and give Atlanta its unique character. The Department's objective is to guide the development of the City through effective measures of planning, design review, construction plan approval, code compliance, and housing assistance.

The Department works closely with the Neighborhood Planning Units, independent community organizations, and developers in an attempt to provide the policy guidance and assistance to support the growth of our community.

Divisions/Offices Descriptions

Office of the Commissioner provides leadership, policy direction, and centralized staff support for the Offices of Buildings, Code Compliance, Housing, and Planning. Support services include administration, budget, personnel management, legislative liaison, policy collaboration and coordination, technical support, and management of the Office's workload functions.

Office of Buildings enforces the Codes adopted by the City of Atlanta to ensure minimum standards for the construction, repair, demolition, occupancy and maintenance of buildings, structures and properties. The Office reviews, approves, and issues all permits required by the City's Codes for the repair, alteration or addition to all public and private buildings and structures; as well as, permits for new construction. The permit center assists property owners in their effort to ensure that buildings are in compliance with the standards set forth in the City's Codes. This Office is also responsible for issuing tree removal permits for trees on private property.

Office of Housing promotes the development of affordable workforce housing and community development policies and provides fiscal oversight and management for development contracts and programs valued in excess of \$30M. The Office of Housing encourages partnerships with both public and private developers of workforce affordable housing. The Office of Housing also provides rental assistance and financing of affordable rental developments.

Office of Planning is the City's planning source for establishing an action plan for the integration of land use with housing, transportation, historic preservation and community and economic development. The Office is responsible for administering land development regulations inclusive of zoning, subdivision and historic designations (Urban Design Commission). The Office is also responsible for the development of the Comprehensive Development Plan, the Capital Improvement Plan, the management of the ATL GIS system and the Neighborhood Planning Unit system.

Goals

- Promote the sustainability of an enhanced quality of life for the residents of the City of Atlanta.

- Increase the availability and encourage the preservation of affordable housing opportunities.
- Implement holistic and comprehensive community development policies to promote the livability of the City as it continues in economic and physical growth.
- Promote smart growth and transportation policies which stimulate the City's economic growth.

Objectives

- Implement a neighborhood transformation and public response demonstration project
- Provide affordable housing opportunities through the successful deployment of federal resources
- Update the Connect Atlanta transportation plan
- Continue to stabilize the permitting process through the consolidation of all permit related services
- Update the Zoning Ordinance to promote the development of smart growth principles

FY2014 Accomplishments

- Land Use Amendments: Worked with the Loring Heights Neighborhood to get the Loring Heights Neighborhood Master Plan adopted
- Collier Heights Historic District Designation: Collier Heights neighborhood was one of the first middle and upper-middle class African American suburban neighborhoods to be built in Atlanta during the period of segregation. The historic district contains 2,014 properties and was designated a local district in May.
- Completed an update of the City's transportation plan. The Office of Planning completed a draft summary of the City's successes in implementing the comprehensive transportation plan since its adoption in 2008.
- Brownfield Wide Area Planning Pilot Ends: With its partners, Office of Planning staff completed the assessment of 14 sites in December 2013.
- NPU Grant Program Success: Developed from the vision of Mayor Kasim Reed, \$100,000 was allocated in fiscal budget to provide small grants for neighborhood enhancement,

leadership training and capacity building projects.

- Bicycle Projects Funded: In December 2012, the City allocated \$2.47 million in remaining bond funds to high-priority bicycle projects designed to improve cycle safety.
- Comprehensive Development Plan was completed and adopted by Council in October 2013. The State has notified COA of continued Local Government Qualified Status (LGOS).
- Completed the Cycle Atlanta Plan and began the process of implementation through the creation of a Bike Share Program. Currently in negotiations with the selected in preparation for the launch of the program in the summer of 2014.
- Received donations of three (3) homes from Bank of America for the Safe Neighborhood program for Police Officers.
- Implemented zoning and land use recommendations as a proactive mechanism for Subareas 3 and 5 of the Beltline Master Plans. Developed a zoning implementation strategy for the remaining plans.
- Reviewed and approved the application for an Enterprise Zone for the Porche Company and received City Council approval.
- Initiated the revision process to the regulations for the following Landmark Districts: Martin Luther King, Jr. and Druid Hills.
- Completed implementation of the zoning and land use recommendations from the Campbellton/Cascade Road Corridor study
- Commenced the development of the Cargo Atlanta plan.
- Developed a template for NPU bylaws and completed an assessment of the bylaws for the 25 NPUs.
- Conducted NPU Leadership Training with special emphasis on meeting management and parliamentary procedures training.
- Reinstated the Major Projects Team for projects over \$10 million dollars. This process helps developers get their projects started faster.

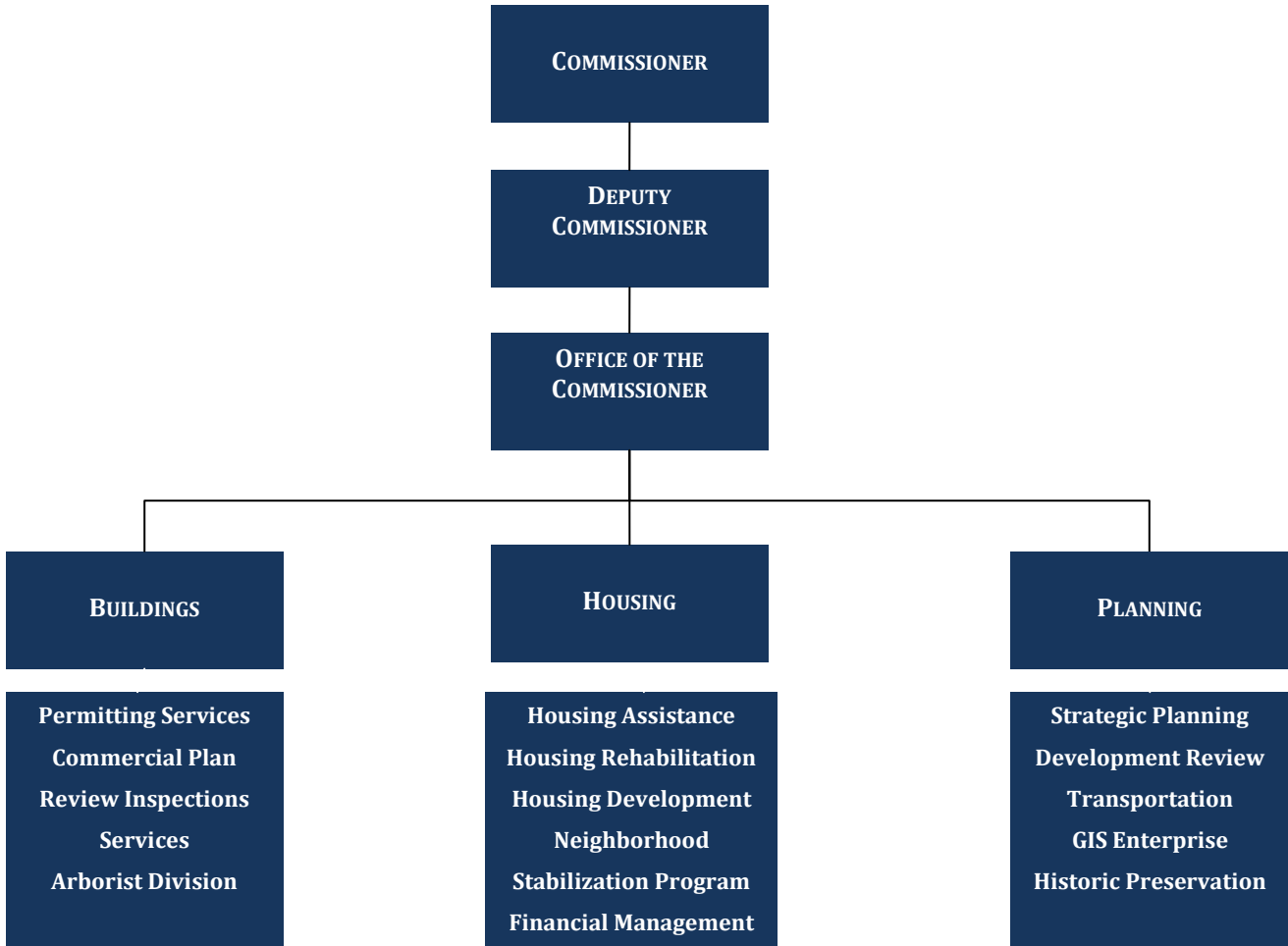
- Met the goal of completing the initial review of all submitted plans within 10 business days more than 90% of the time.
 - Created a Triage Process to make our plan review process more efficient by educating our customers on all the plan review requirements.
 - Implemented a Combination Inspector Program that will eventually lower the City of Atlanta's cost of providing these inspections by allowing a single Inspector to perform up to four inspections on an as needed basis at any given job site.
 - The Office of Housing performed limited rehabilitation on 326 single family senior housing units utilizing over \$1 million Community Development Block Grant Dollars.
 - Single Family Construction: Under the HOME Program, the Office of Housing completed construction on 9 single family and five rental units.
 - Multi-Family Rehabilitation: Two, multi-unit rehab properties got underway, including the historic Imperial Hotel renovation, which will create 90 units and Betmar Village, a 48-unit senior housing development. Both projects total over \$2 million dollars of investment from the City of Atlanta.
 - Neighborhood Stabilization Program (NSP) Rehabilitation Projects: NSP funds were leveraged with private dollars to complete an additional 19 single family homes for sale and three properties containing 33 multifamily rental units.
 - Lead Safe Atlanta Program: In fiscal year 2014, the Office of Housing assessed 78 units for lead hazards in homes. The program helped to train nearly 122 people on ways to identify and remediate lead hazards. DPCD disbursed nearly \$661,000 over the past year to complete lead interventions and make homes healthier using both lead and green and healthy homes dollars.
- inadequate to shape future growth in a manner that leads to sustainable, pedestrian friendly built environments.
- Developed concept for and received approval for the City of Atlanta's first scattered site single family tax credit project. The Mechanicsville Scattered Site Project.
 - Work with NPU Chairs on the results of the Office of Planning bylaw assessment in an effort to enhance clarity and increase understanding.
 - Continue NPU leadership training opportunities.
 - Complete updates to the City's transportation plan with the Cargo Atlanta and Move Atlanta appendices.
 - Implement a Projectsdox system that will allow customers to submit plans online and allow for Plan Reviewers to review plans electronically.
 - Establish a payment kiosk that will allow customers to pay for permits in the Office of Buildings.
 - Purchased the first and second phases of hybrid vehicles for Inspectors.
 - Implement the first City-wide Bike Share program.

FY2015 Proposed Program Highlights

- Re-write the City's zoning ordinance to reflect and incorporate the new planning concepts. The existing zoning regulations are outdated and, in many cases,

ORGANIZATIONAL CHART

Planning and Community Development



PERFORMANCE METRICS

Planning and Community Development

PERFORMANCE MEASURE	FY 2012	FY 2013	FY 2014	FY 2015
<i>Office of Buildings</i>	Actual	Actual	Target	Target

Economic Development

Median days to permit new Commercial	100	90	N/A	45
Median days to permit new Residential	30	30	N/A	30
Median days to permit new Multifamily	150	100	N/A	45

PERFORMANCE MEASURE	FY 2012	FY 2013	FY 2014	FY 2015
<i>Office of Housing</i>	Actual	Actual	Target	Target

Economic Development

\$ value of Housing CDBG funds expended	\$1,974,754	\$2,463,380	\$3,762,055	\$2,353,010
# of Limited Rehabilitation Units completed	464	591	409	325
\$ value of HOME funds expended	\$3,795,176	\$4,593,161	\$4,302,005	\$2,974,568
\$ value of NSP funds expended	\$5,727,676	\$2,500,116	\$5,865,516	\$1,350,886
# of NSP Units sold	3	18	21	21
# of NSP Units rented	3	71	58	62

PERFORMANCE MEASURE	FY 2012	FY 2013	FY 2014	FY 2015
<i>Office of Planning</i>	Actual	Actual	Target	Target

Economic Development

% of variances completed within 90 Days	72%	76%	85%	85%
% of completed SAPs where staff time was 30 days or less	85%	90%	100%	100%
% of Office of Housing Sec 106 reviews completed within 10 days	89%	99%	100%	100%
<i>Public Safety</i>	89%	99%	100%	100%
% of In Rem. Sec 106 review packages transmitted to SHPO within 5 days	87%	100%	100%	100%





FY15 OPERATING BUDGET HIGHLIGHTS
Dept Of Planning & Community Development

FY12 ACTUAL EXPENDITURES	FY13 ACTUAL EXPENDITURES	FY14 ADOPTED		FY15 BUDGET	VARIANCE FY15-FY14
			EXPENDITURES AND APPROPRIATIONS		
\$3,922,855	\$4,539,271	\$7,192,647	Salaries, Regular	\$9,048,568	\$1,855,921
-	-	-	Salaries, Perm Part-Time	-	
-	-	-	Salaries, Sworn	-	
\$107,300	\$363,200	\$161,441	Salaries, Extra Help	\$723,376	\$561,935
-	-	-	Salaries, Extra Help-Sworn	-	
\$110	\$2,230	\$179	Overtime	\$0	(\$179)
-	-	-	Pen Cont Fire Pen Fd	-	
-	-	-	Pen Cont Police Pen Fd	-	
\$758,894	\$766,258	\$797,341	Pen Cont Gen Emp Pen Fd	\$1,344,097	\$546,756
\$108,134	\$132,790	\$245,110	Defined Contribution	\$291,024	\$45,914
\$36,583	\$6,328	\$28,369	Workers' Compensation	\$46,707	\$18,338
\$671,536	\$733,040	\$1,095,731	Other Personnel Costs	\$1,634,524	\$538,793
\$5,605,412	\$6,543,116	\$9,520,817	TOTAL PERSONNEL	\$13,088,296	\$3,567,478
			OTHER EXPENSES		
\$322,297	\$396,054	\$2,954,977	Purchased / Contracted Services	\$4,389,406	\$1,434,430
\$68,088	\$90,301	\$52,170	Supplies	\$322,510	\$270,340
\$0	\$0	\$500,000	Capital Outlays	\$0	(\$500,000)
\$103,986	\$121,207	\$108,355	Interfund / Interdepartmental Charges	\$147,494	\$39,138
\$124,514	\$441,583	\$447,813	Other Costs	\$182,292	(\$265,521)
-	-	-	Debt Service	-	
-	-	-	Conversion / Summary	\$0	\$0
-	\$410,838	-	Other Financing Uses	-	
\$618,885	\$1,459,983	\$4,063,314	TOTAL OTHER EXPENSES	\$5,041,702	\$978,387
\$6,224,297	\$8,003,099	\$13,584,132	TOTAL PERSONNEL AND OTHER EXPENSES	\$18,129,997	\$4,545,866

FY12 ACTUAL EXPENDITURES	FY13 ACTUAL EXPENDITURES	FY14 ADOPTED		FY15 BUDGET	VARIANCE FY15-FY14
			FUND		
\$3,990,754	\$5,178,066	\$11,453,123	Building Permits Fund	\$15,479,202	\$4,026,078
\$2,233,543	\$2,825,033	\$2,131,008	General Fund	\$2,650,796	\$519,787
\$6,224,297	\$8,003,099	\$13,584,132	TOTAL EXPENSES	\$18,129,997	\$4,545,866

FY12	FY13	FY14	AUTHORIZED POSITION COUNT	FY15	VARIANCE FY15-FY14
116.25	99.25	128.25	Full Time Equivalent	159.50	31.25



FY15 OPERATING BUDGET HIGHLIGHTS
Dept Of Planning & Community Development
Building Permits Fund

FY12 ACTUAL	FY13 ACTUAL	FY14		FY15	VARIANCE
EXPENDITURES	EXPENDITURES	ADOPTED	EXPENDITURES AND APPROPRIATIONS	BUDGET	FY15-FY14
\$2,520,298	\$3,261,109	\$6,050,524	Salaries, Regular	\$7,687,662	\$1,637,137
-	-	-	Salaries, Perm Part-Time	-	-
-	-	-	Salaries, Sworn	-	-
\$46,700	\$329,953	\$133,581	Salaries, Extra Help	\$455,200	\$321,619
-	-	-	Salaries, Extra Help-Sworn	-	-
\$35	\$2,221	\$179	Overtime	\$0	(\$179)
-	-	-	Pen Cont Fire Pen Fd	-	-
-	-	-	Pen Cont Police Pen Fd	-	-
\$591,993	\$633,693	\$656,177	Pen Cont Gen Emp Pen Fd	\$1,164,141	\$507,963
\$52,979	\$76,688	\$206,384	Defined Contribution	\$241,767	\$35,383
\$7,147	-	-	Workers' Compensation	\$23,395	\$23,395
\$473,014	\$563,569	\$945,114	Other Personnel Costs	\$1,376,259	\$431,145
\$3,692,165	\$4,867,233	\$7,991,959	TOTAL PERSONNEL	\$10,948,423	\$2,956,464
			OTHER EXPENSES		
\$143,573	\$164,904	\$2,805,647	Purchased / Contracted Services	\$4,051,637	\$1,245,990
\$46,924	\$66,388	\$33,684	Supplies	\$288,752	\$255,068
-	-	\$500,000	Capital Outlays	\$0	(\$500,000)
\$108,092	\$63,421	\$108,092	Interfund / Interdepartmental Charges	\$134,882	\$26,790
-	\$16,120	\$13,742	Other Costs	\$55,508	\$41,766
-	-	-	Debt Service	-	-
-	-	-	Conversion / Summary	\$0	\$0
-	-	-	Other Financing Uses	-	-
\$298,589	\$310,833	\$3,461,164	TOTAL OTHER EXPENSES	\$4,530,778	\$1,069,614
\$3,990,754	\$5,178,066	\$11,453,123	TOTAL PERSONNEL AND OTHER EXPENSES	\$15,479,202	\$4,026,078

FY12 ACTUAL	FY13 ACTUAL	FY14		FY15	VARIANCE
EXPENDITURES	EXPENDITURES	ADOPTED	FUND	BUDGET	FY15-FY14
\$3,990,754	\$5,178,066	\$11,453,123	Building Permits Fund	\$15,479,202	\$4,026,078
\$3,990,754	\$5,178,066	\$11,453,123	TOTAL EXPENSES	\$15,479,202	\$4,026,078

FY12	FY13	FY14	AUTHORIZED POSITION COUNT	FY15	VARIANCE
					FY15-FY14
-	79.00	111.00	Full Time Equivalent	137.50	26.50



FY15 OPERATING BUDGET HIGHLIGHTS
Dept Of Planning & Community Development
Building Permits Fund

EXPENDITURES AND APPROPRIATIONS	VARIANCE (15-14)	EXPLANATION
Salaries, Regular	\$1,637,137	Increase of \$1.5M due to Office of Buildings positions transferred from Impact Fee Fund as well as additional positions.
Salaries, Perm Part-Time	-	
Salaries, Sworn	-	
Salaries, Extra Help	\$321,619	Increase due to additional Permit Technicians and Plan Reviewers for technical support for the upcoming Municipal Fiber project.
Salaries, Extra Help-Sworn	-	
Overtime	(\$179)	Decrease due to overtime less than anticipated compared to previous year.
Pen Cont Fire Pen Fd	-	
Pen Cont Police Pen Fd	-	
Pen Cont Gen Emp Pen Fd	\$507,963	Increase due to Pension rate adjustment.
Defined Contribution	\$35,383	Increase due to Pension rate adjustment.
Workers' Compensation	\$23,395	Increase due to Workers' Compensation more than anticipated from previous year.
Other Personnel Costs	\$431,145	
TOTAL PERSONNEL	\$2,956,464	
OTHER EXPENSES		
Purchased / Contracted Services	\$1,245,990	Increase due to \$1M for Zoning Re-write, Office Re-stacking, IAG Forensics, plus CH2MHill engineers and other Professional Services, \$263K for Consulting Support Services and \$23K Corporate Temporary Staffing Service.
Supplies	\$255,068	Increase due to additional staff; \$86K office supplies and uniforms; \$52K for leadership materials and magazines; \$58K for new computers, laptops and wireless printers for each inspector.
Capital Outlays	(\$500,000)	Decrease due to all Capital expenses transferred to Building Renewal & Extension Fund.
Interfund / Interdepartmental Charges	\$26,790	Increase due to cost of motor, fuel, repair and maintenance more than anticipated from previous year.
Other Costs	\$41,766	Increase due to \$35K for the new Kiosk accepting credit cards; \$14K for refunds; other bank charges.
Debt Service	-	
Conversion / Summary	\$0	
Other Financing Uses	-	
TOTAL OTHER EXPENSES	\$1,069,614	
TOTAL PERSONNEL AND OTHER EXPENSES	\$4,026,078	

FUND	VARIANCE (15-14)
Building Permits Fund	\$4,026,078
TOTAL EXPENSES	\$4,026,078

AUTHORIZED POSITION COUNT	VARIANCE (15-14)
Full Time Equivalent	26.50



FY15 OPERATING BUDGET HIGHLIGHTS
Dept Of Planning & Community Development
General Fund

FY12 ACTUAL	FY13 ACTUAL	FY14		FY15	VARIANCE
EXPENDITURES	EXPENDITURES	ADOPTED	EXPENDITURES AND APPROPRIATIONS	BUDGET	FY15-FY14
\$1,402,556	\$1,278,162	\$1,142,122	Salaries, Regular	\$1,360,906	\$218,784
-	-	-	Salaries, Perm Part-Time	-	-
-	-	-	Salaries, Sworn	-	-
\$60,601	\$33,247	\$27,860	Salaries, Extra Help	\$268,176	\$240,316
-	-	-	Salaries, Extra Help-Sworn	-	-
\$75	\$9	-	Overtime	-	-
-	-	-	Pen Cont Fire Pen Fd	-	-
-	-	-	Pen Cont Police Pen Fd	-	-
\$166,902	\$132,565	\$141,164	Pen Cont Gen Emp Pen Fd	\$179,956	\$38,793
\$55,155	\$56,101	\$38,727	Defined Contribution	\$49,257	\$10,531
\$29,436	\$6,328	\$28,369	Workers' Compensation	\$23,312	(\$5,057)
\$198,522	\$169,471	\$150,616	Other Personnel Costs	\$258,265	\$107,649
\$1,913,247	\$1,675,883	\$1,528,858	TOTAL PERSONNEL	\$2,139,872	\$611,014
			OTHER EXPENSES		
\$178,724	\$231,150	\$149,330	Purchased / Contracted Services	\$337,770	\$188,439
\$21,163	\$23,913	\$18,486	Supplies	\$33,758	\$15,272
\$0	\$0	-	Capital Outlays	-	-
(\$4,106)	\$57,786	\$264	Interfund / Interdepartmental Charges	\$12,612	\$12,348
\$124,514	\$425,463	\$434,071	Other Costs	\$126,784	(\$307,287)
-	-	-	Debt Service	-	-
-	-	-	Conversion / Summary	-	-
-	\$410,838	-	Other Financing Uses	-	-
\$320,296	\$1,149,151	\$602,150	TOTAL OTHER EXPENSES	\$510,923	(\$91,227)
\$2,233,543	\$2,825,033	\$2,131,008	TOTAL PERSONNEL AND OTHER EXPENSES	\$2,650,796	\$519,787

FY12 ACTUAL	FY13 ACTUAL	FY14		FY15	VARIANCE
EXPENDITURES	EXPENDITURES	ADOPTED	FUND	BUDGET	FY15-FY14
\$2,233,543	\$2,825,033	\$2,131,008	General Fund	\$2,650,796	\$519,787
\$2,233,543	\$2,825,033	\$2,131,008	TOTAL EXPENSES	\$2,650,796	\$519,787

FY12	FY13	FY14	AUTHORIZED POSITION COUNT	FY15	VARIANCE
					FY15-FY14
116.25	20.25	17.25	Full Time Equivalent	22.00	4.75



FY15 OPERATING BUDGET HIGHLIGHTS
Dept Of Planning & Community Development
General Fund

EXPENDITURES AND APPROPRIATIONS	VARIANCE (15-14)	EXPLANATION
Salaries, Regular	\$218,784	Increase due to additional funding for personnel/staff transferred from Trust Fund.
Salaries, Perm Part-Time	-	
Salaries, Sworn	-	
Salaries, Extra Help	\$240,316	Increase due to funds transferred from Refunds Account for Extra-Help positions.
Salaries, Extra Help-Sworn	-	
Overtime	-	
Pen Cont Fire Pen Fd	-	
Pen Cont Police Pen Fd	-	
Pen Cont Gen Emp Pen Fd	\$38,793	Increase due to Pension rate adjustment.
Defined Contribution	\$10,531	Increase due to Pension rate adjustment.
Workers' Compensation	(\$5,057)	Decrease due to Workers' Compensation less than anticipated from previous year.
Other Personnel Costs	\$107,649	
TOTAL PERSONNEL	\$611,014	
OTHER EXPENSES		
Purchased / Contracted Services	\$188,439	Increase due to new Municipal Fiber project, \$112K Consulting / Professional Services; \$45K for equipment; \$31K for training, membership dues and fees.
Supplies	\$15,272	Increase due to additional staff for general supplies, software licenses and computers.
Capital Outlays	-	
Interfund / Interdepartmental Charges	\$12,348	Increase due to the cost of motor, fuel, repair and maintenance more than previous year.
Other Costs	(\$307,287)	Decrease due to \$268K transferred to Extra-Help to fund positions for Municipal Fiber project.
Debt Service	-	
Conversion / Summary	-	
Other Financing Uses	-	
TOTAL OTHER EXPENSES	(\$91,227)	
TOTAL PERSONNEL AND OTHER EXPENSES	\$519,787	

FUND	VARIANCE (15-14)
General Fund	\$519,787
TOTAL EXPENSES	\$519,787

AUTHORIZED POSITION COUNT	VARIANCE (15-14)
Full Time Equivalent	4.75



SOLICITOR

Mission Statement

The mission of the Office of the City Solicitor is to represent the interests of the citizens of Atlanta in all matters brought before the Atlanta Municipal Court. This is done through screening, investigating, prosecuting all cases, handling all appeals from the court, by providing legal assistance to the city administration, community groups, schools, colleges and by providing training to law enforcement agencies.

Core Functions:

- Prosecution of Traffic and Criminal Cases.
- Prosecution of Quasi-Criminal and City Code Violations.
- Alternative Prosecution Programs.
- Legal Assistance and Community Outreach through Communication, Education and Collaboration.
- Appellate Work.

Summary of Operations

The Office of the City Solicitor is the prosecuting arm for the City of Atlanta. The Office represents the citizens of Atlanta in all matters brought before the Atlanta Municipal Court. The Solicitor prosecutes all city ordinances. The Office also prosecutes traffic offenses, DUIs, and state misdemeanors such as shoplifting, possession of marijuana and underage persons in possession of alcohol. In addition, to representing the citizens of Atlanta, the Office provides legal assistance to the City's administration, community groups, schools and colleges, and provides training to law enforcement.

Divisions/Offices Descriptions

General Traffic and Criminal Case Division is responsible for prosecuting general traffic and criminal cases before the Atlanta Municipal Court. The prosecutors assigned to the courts prosecute criminal and civil offenses on behalf of law enforcement, city agencies, and the general public.

This division also handles all appeals arising from cases in Atlanta Municipal Court heard before the Superior Courts, the Georgia Court of Appeals, and the Georgia Supreme Court.

DUI Division is responsible for prosecuting DUI charges and all underlying traffic offenses. This division is responsible for the preparation and presentation from arraignment up to bench trials. The goal is to properly punish this behavior and reduce recidivism.

Code Enforcement Division is responsible for prosecuting Quasi-Criminal cases and city code violations associated with Housing, Fire, Commercial Maintenance, Zoning, Sanitation, Drinking Water, Illegal Dumping, Business License, Erosion Control, Judicial In-Rem, etc.

In addition to the traditional prosecution of cases brought before Municipal Court, the Solicitor's Office provides alternative methods of resolving traffic and criminal matters other than prosecution thereby, allowing the court to efficiently utilize resources on more serious offenses without additional costs to taxpayers:

- *Pre-trial Intervention for Traffic Offenses:* Commonly known as PTIT, provide traffic offenders an alternative to prosecution and possible conviction.
- *Pre-trial Intervention for Criminal Offenses (PTI):* Provides offenders charged with minor criminal offenses with no prior convictions or pending cases, an alternative to prosecution and possible conviction. Offenders must complete community service or educational requirements.
- *Plea-in-Absentia:* Program offered to defendants who wish to enter a plea without appearing personally before a judge.

Other Specialty Programs are collaborative initiatives that seek ways to prevent and reduce crime through collaboration, communication, and education.

- *Neighborhood Prosecution:* Community based initiatives with a comprehensive multi-agency approach to law enforcement, crime prevention, and community revitalization.
- *Internship Program:* This program is designed to assist undergraduate and graduate students interested in pursuing a career in law with a comprehensive hands-on overview of the legal system and the operations of a prosecutor's office. The office is a participant of the University of Georgia Law School's clinical program for 3rd year law students.

Prosecution Support Services include Case Screening, Expungements, Records Management, Investigative and Legal Support. These areas provide pre and post adjudication legal support services which include reviewing the arrest citation to determine whether the charge can sustain prosecution before filing the case in the court system. These areas are responsible for establishing the authenticity of data indicating a violation of law by reviewing court documents, conferring with law enforcement officers, or other involved parties to the case, and service of subpoenas for appearance on cases heard in the Atlanta Municipal Court.

Goals

- Promote the fair and efficient administration of justice.
- Provide service, reinforce safety, and promote fiscal responsibility without adding additional costs to taxpayers.

Objectives

- To represent the interests of the citizens of Atlanta in all matters brought before the Atlanta Municipal Court, handle all appeals from the court and provide legal assistance to the city administration, community groups, schools and colleges, and provide training to law enforcement agencies.

FY2014 Accomplishments

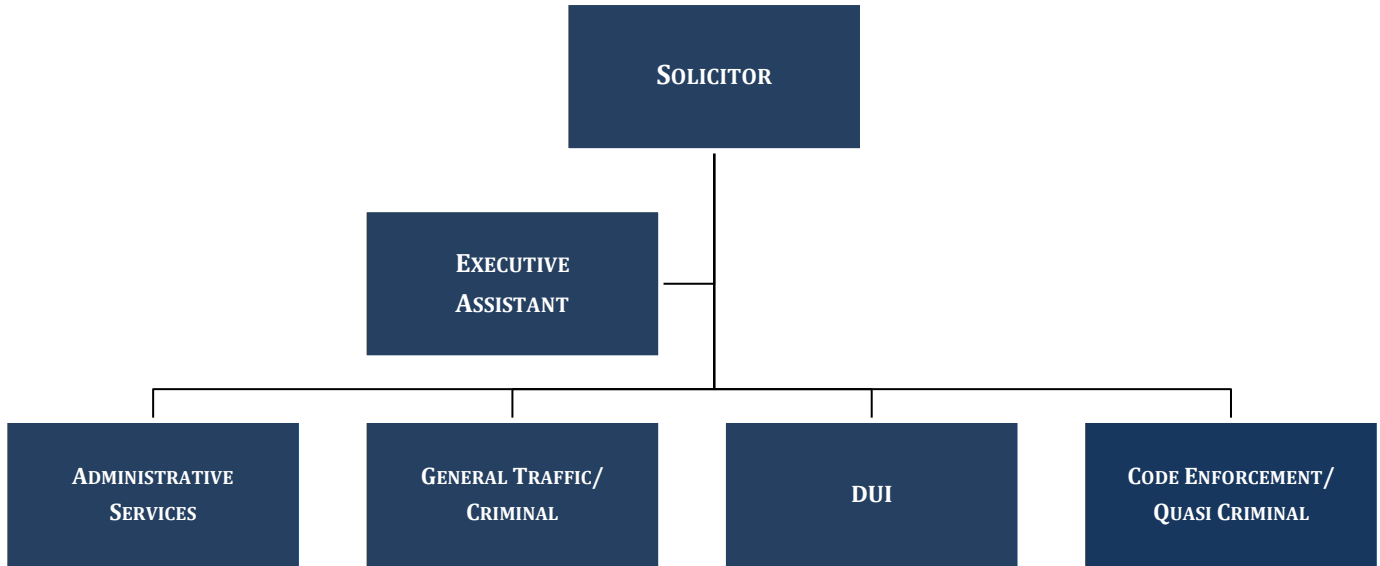
- *PTI-T Program:* The program has maintained its momentum in bringing awareness to the general public of the alternatives of effectively resolving cases. Thereby, assisting the court in managing cases brought to Municipal Court and improving service delivery to the citizens of Atlanta.
- *Neighborhood Prosecution:* The Office of the City Solicitor continued partnering with Atlanta Police Department to decrease Quality of Life Crimes for Atlanta residents.
- *Code Enforcement Collaborative:* The Collaborative was established as a joint initiative with the Atlanta Police Department to adopt standard operating procedures in addressing code enforcement within the City of Atlanta.

FY2015 Proposed Program Highlights

- Continue presence of the Solicitor's Office through the Neighborhood Prosecution Initiatives. These initiatives place prosecuting attorneys into the communities to assist in prioritizing and solving the quality of life issues that are specific to the target areas. This initiative has proven to be effective in providing a voice to the residents in how to resolve the crimes in their community and improve the citizens' sense of a safe community. In addition, these initiatives will assist law enforcement with their policing efforts.
- The Office plans to continue its collaboration with Code Enforcement in the removal of blighted properties through the use of the judicial in rem process.
- The Solicitor's Office will continue its efforts in providing alternatives to traditional prosecution by using programs such as PreTrial Diversion Program and Pleas in Absentia in order to provide the public with services that will improve public safety in an efficient and fiscally responsible manner.

ORGANIZATIONAL CHART

Office of the City Solicitor



PERFORMANCE METRICS

Office of the City Solicitor

PERFORMANCE MEASURE	FY2012 ACTUAL	FY2013 ACTUAL	FY2014 TARGET	FY2015 TARGET
Public Safety				
Conviction rate of criminal cases	78%	81%	78%	79%
Conviction rate of traffic cases	92%	93%	94%	95%
PTI-T Fees Collected	\$4.5M	\$4.5M	\$4.1M	\$4.8M





FY15 OPERATING BUDGET HIGHLIGHTS
Department Of The Solicitor
General Fund

FY12 ACTUAL	FY13 ACTUAL	FY14		FY15	VARIANCE
EXPENDITURES	EXPENDITURES	ADOPTED	EXPENDITURES AND APPROPRIATIONS	BUDGET	FY15-FY14
\$1,747,800	\$2,001,167	\$2,426,683	Salaries, Regular	\$3,532,790	\$1,106,106
\$22,508	\$28,455	\$19,981	Salaries, Perm Part-Time	-	(\$19,981)
-	-	-	Salaries, Sworn	-	-
\$176,307	\$258,649	\$3,890	Salaries, Extra Help	\$0	(\$3,889)
-	-	-	Salaries, Extra Help-Sworn	-	-
-	-	-	Overtime	-	-
-	-	-	Pen Cont Fire Pen Fd	-	-
-	-	-	Pen Cont Police Pen Fd	-	-
\$184,360	\$226,057	\$309,922	Pen Cont Gen Emp Pen Fd	\$404,761	\$94,839
\$59,960	\$69,145	\$76,565	Defined Contribution	\$106,317	\$29,751
-	-	\$3,887	Workers' Compensation	\$3,887	\$0
\$253,415	\$285,000	\$343,536	Other Personnel Costs	\$483,005	\$139,469
\$2,444,350	\$2,868,474	\$3,184,464	TOTAL PERSONNEL	\$4,530,759	\$1,346,295
			OTHER EXPENSES		
\$30,713	\$7,663	\$24,075	Purchased / Contracted Services	\$26,242	\$2,168
\$157,799	\$144,317	\$55,779	Supplies	\$310,067	\$254,289
-	-	-	Capital Outlays	-	-
\$8,896	\$3,320	\$7,544	Interfund / Interdepartmental Charges	\$3,385	(\$4,159)
-	-	-	Other Costs	-	-
-	-	-	Debt Service	-	-
-	-	-	Conversion / Summary	-	-
-	-	-	Other Financing Uses	-	-
\$197,407	\$155,300	\$87,398	TOTAL OTHER EXPENSES	\$339,695	\$252,297
\$2,641,757	\$3,023,774	\$3,271,862	TOTAL PERSONNEL AND OTHER EXPENSES	\$4,870,454	\$1,598,592

FY12 ACTUAL	FY13 ACTUAL	FY14		FY15	VARIANCE
EXPENDITURES	EXPENDITURES	ADOPTED	FUND	BUDGET	FY15-FY14
\$2,641,757	\$3,023,774	\$3,271,862	General Fund	\$4,870,454	\$1,598,592
\$2,641,757	\$3,023,774	\$3,271,862	TOTAL EXPENSES	\$4,870,454	\$1,598,592

FY12	FY13	FY14	AUTHORIZED POSITION COUNT	FY15	VARIANCE
					FY15-FY14
34.00	34.00	40.00	Full Time Equivalent	58.00	18.00



FY15 OPERATING BUDGET HIGHLIGHTS
Department Of The Solicitor
General Fund

EXPENDITURES AND APPROPRIATIONS	VARIANCE (15-14)	EXPLANATION
Salaries, Regular	\$1,106,106	Increase due to new positions to support PTIT, Plea-in-Absentia/Warrant Services, In Rem and the 9th judge.
Salaries, Perm Part-Time	(\$19,981)	Decrease due to correction in expense coding.
Salaries, Sworn	-	
Salaries, Extra Help	(\$3,889)	Decrease due to extra help positions made permanent to support PTIT, Plea-in-Absentia/Warrant Services, In Rem and the 9th judge.
Salaries, Extra Help-Sworn	-	
Overtime	-	
Pen Cont Fire Pen Fd	-	
Pen Cont Police Pen Fd	-	
Pen Cont Gen Emp Pen Fd	\$94,839	Increase due to pension rate adjustment.
Defined Contribution	\$29,751	Increase due to pension rate adjustment.
Workers' Compensation	\$0	
Other Personnel Costs	\$139,469	
TOTAL PERSONNEL	\$1,346,295	
OTHER EXPENSES		
Purchased / Contracted Services	\$2,168	Increase due to anticipated equipment cost associated with increase in PTIT, Plea-in-Absentia, and Warrant Services.
Supplies	\$254,289	Increase due to anticipated water/sewer and approved incremental increase for supplies to support PTIT, PIA, and In rem.
Capital Outlays	-	
Interfund / Interdepartmental Charges	(\$4,159)	Decrease due to motor and fuel costs for repair & maintenance less than anticipated.
Other Costs	-	
Debt Service	-	
Conversion / Summary	-	
Other Financing Uses	-	
TOTAL OTHER EXPENSES	\$252,297	
TOTAL PERSONNEL AND OTHER EXPENSES	\$1,598,592	

FUND	VARIANCE (15-14)
General Fund	\$1,598,592
TOTAL EXPENSES	\$1,598,592

AUTHORIZED POSITION COUNT	VARIANCE (15-14)
Full Time Equivalent	18.00

BOARD OF ETHICS

Mission Statement

The Board of Ethics seeks to protect the integrity of government and promote the public trust by bringing the City into compliance with the Atlanta Code of Ethics and instilling a culture of ethics in city government.

Core Functions

- Conflicts of interest
- Financial disclosure
- Ethics training

Summary of Operations

The Board of Ethics administers, interprets, and enforces the city's ethical standards of conduct and works to ensure honesty, openness, integrity, accountability, and trust in city government. The Board and its staff educate and advise city officials, employees, board members, prohibited sources, and citizens about conflicts of interest and gift rules; investigate ethics complaints and bring enforcement actions for violations of the Ethics Code; and administer the financial disclosure program.

Divisions/Office Descriptions

The Board of Ethics is an independent, citizen-appointed board composed of seven city residents selected by legal, business, civic, and educational groups to serve a three-year term of office. The board renders formal advisory opinions interpreting the Code of Ethics, holds hearings on ethics complaints, determines violations of the code, and enforces the financial disclosure laws.

The Ethics Office is a three-person office headed by the Ethics Officer, who reports to the Board of Ethics. The staff provides ethics training to employees and city officials, gives advice on conflicts of interest and gift rules, investigates ethics complaints, prosecutes violations of the Code of Ethics, manages the financial disclosure

system, and coordinates the ethics and compliance hotline.

Goals

- Strengthen the ethics training program for elected officials, employees and citizen appointees
- Provide timely, consistent, and understandable advice
- Conduct timely, thorough, and fair investigations of ethics complaints
- Educate city officials, employees, and the general public about the Code of Ethics through a variety of media
- Encourage and increase the timely and complete filing of financial disclosure statements

Objectives

- Implement an online ethics training course for employees
- Answer 90 percent of all requests for advice within one week and 100 percent within one month
- Complete ethics investigations within six months in 75 percent of all cases and resolve all new cases within one year of the filing of a complaint
- Issue a newsletter three times a year, update the website quarterly
- Reduce delinquent filers to one percent of all persons required to file the financial disclosure statement

FY2014 Accomplishments

- Provided ethics training to 1,259 employees, board members, and citizens and NPU officers
- Issued one formal advisory opinion, 41 advisory emails and 60 verbal opinions
- Completed 13 ethics investigations, and collected \$3,000 in fines
- Achieved a successful 95 percent filing rate of city financial disclosure forms

- Awarded Transparent Diamond Award to 14 departments and 31 boards with exemplary financial disclosure filing records

FY2015 Proposed Program Highlights

- Complete e-learning ethics course
- Initiate request for audit of 2014 City Financial Disclosure Statements
- Increase training opportunities for City officials and employees
- Issue or update five Formal Advisory Opinions

ORGANIZATIONAL CHART

Board of Ethics



PERFORMANCE METRICS

Board of Ethics

PERFORMANCE MEASURE	FY2012 ACTUAL	FY2013 ACTUAL	FY2014 TARGET	FY2015 TARGET
Ethics Training Provided	1,109	1,006	1,217	1,500
Written Advice Given	92	75	101	100
Advice Given Within One Week (Written & Verbal)	90%	93%	90%	90%
Ethics Advisories issued	2	1	1	5
Ethics Investigations Completed	2	5	4	N/A
Ethics Violations Found	1	2	N/A	N/A
Integrity Line Calls (Total Volume)	86	85	125	N/A
Cease and Desist Notices Sent	2	1	N/A	N/A
Fines Collected	\$4,301.55	\$900	N/A	N/A
Financial Disclosure Timely Filers	91%	95%	95%	98%
Financial Disclosure Delinquent Filer Cases	16	21	25	16
Transparent Diamond Award Winners (Departments)	11	8	14	14
Gift, Conflict of Interest, and Travel Disclosure Reports Filed	92	79	N/A	N/A
Ethics Pledges Signed	913	1,105	651	1,500





FY15 OPERATING BUDGET HIGHLIGHTS
Department Of Ethics
General Fund

FY12 ACTUAL EXPENDITURES	FY13 ACTUAL EXPENDITURES	FY14 ADOPTED	FY15 EXPENDITURES AND APPROPRIATIONS BUDGET	VARIANCE FY15-FY14
\$175,489	\$273,785	\$281,427	Salaries, Regular \$295,787	\$14,360
-	-	-	Salaries, Perm Part-Time -	-
-	-	-	Salaries, Sworn -	-
-	-	\$41	Salaries, Extra Help \$15,000	\$14,959
-	-	-	Salaries, Extra Help-Sworn -	-
-	-	-	Overtime -	-
-	-	-	Pen Cont Fire Pen Fd -	-
-	-	-	Pen Cont Police Pen Fd -	-
-	-	-	Pen Cont Gen Emp Pen Fd -	-
\$10,529	\$16,427	\$14,697	Defined Contribution \$12,689	(\$2,008)
-	-	-	Workers' Compensation -	-
\$24,453	\$29,751	\$27,564	Other Personnel Costs \$28,144	\$579
\$210,471	\$319,963	\$323,729	TOTAL PERSONNEL \$351,620	\$27,891
			OTHER EXPENSES	
\$73,422	\$54,887	\$71,839	Purchased / Contracted Services \$116,304	\$44,466
\$26,265	\$10,212	\$5,994	Supplies \$15,850	\$9,856
-	-	-	Capital Outlays -	-
-	-	-	Interfund / Interdepartmental Charges -	-
\$1,809	\$548	\$2,000	Other Costs \$2,000	\$0
-	-	-	Debt Service -	-
-	-	-	Conversion / Summary -	-
-	-	-	Other Financing Uses -	-
\$101,495	\$65,648	\$79,832	TOTAL OTHER EXPENSES \$134,154	\$54,322
\$311,966	\$385,610	\$403,561	TOTAL PERSONNEL AND OTHER EXPENSES \$485,774	\$82,214

FY12 ACTUAL EXPENDITURES	FY13 ACTUAL EXPENDITURES	FY14 ADOPTED	FY15 FUND BUDGET	VARIANCE FY15-FY14
\$311,966	\$385,610	\$403,561	General Fund \$485,774	\$82,214
\$311,966	\$385,610	\$403,561	TOTAL EXPENSES \$485,774	\$82,214

FY12	FY13	FY14	AUTHORIZED POSITION COUNT	FY15	VARIANCE FY15-FY14
3.00	3.00	3.00	Full Time Equivalent	3.00	0.00



FY15 OPERATING BUDGET HIGHLIGHTS
Department Of Ethics
General Fund

EXPENDITURES AND APPROPRIATIONS	VARIANCE (15-14)	EXPLANATION
Salaries, Regular	\$14,360	Increase due to Ethics Director salary increase.
Salaries, Perm Part-Time	-	
Salaries, Sworn	-	
Salaries, Extra Help	\$14,959	Increase due to needed assistance for financial disclosure season.
Salaries, Extra Help-Sworn	-	
Overtime	-	
Pen Cont Fire Pen Fd	-	
Pen Cont Police Pen Fd	-	
Pen Cont Gen Emp Pen Fd	-	
Defined Contribution	(\$2,008)	Decrease due to personnel salary adjustments.
Workers' Compensation	-	
Other Personnel Costs	\$579	
TOTAL PERSONNEL	\$27,891	
OTHER EXPENSES		
Purchased / Contracted Services	\$44,466	Increase due to additional funds to support the online E-learning series, licensing for electronic filing systems and training/support for employees, boards and officials.
Supplies	\$9,856	Increase needed for printing and distribution of additional Ethics training materials.
Capital Outlays	-	
Interfund / Interdepartmental Charges	-	
Other Costs	\$0	
Debt Service	-	
Conversion / Summary	-	
Other Financing Uses	-	
TOTAL OTHER EXPENSES	\$54,322	
TOTAL PERSONNEL AND OTHER EXPENSES	\$82,214	

FUND	VARIANCE (15-14)
General Fund	\$82,214
TOTAL EXPENSES	\$82,214

AUTHORIZED POSITION COUNT	VARIANCE (15-14)
Full Time Equivalent	0.00

ATLANTA CITIZEN REVIEW BOARD

Mission Statement

Our mission is to provide the citizens of Atlanta credible, fair, and independent investigations and recommendations on Atlanta police and corrections officer misconduct complaints. Our work provides opportunities for both departments to consider policy change recommendations and correct officer behavior in order to promote the highest standards of conduct. Our aim is to lessen the possibility of urban unrest and promote public confidence in the Atlanta police and corrections departments.

In order to achieve our mission, the City Council has authorized the ACRB to investigate and review cases involving allegations of abusive language, harassment, false imprisonment, false arrest, excessive use of force and serious bodily injury or death as a result of the actions of an officer of the police or corrections departments.

Core Functions

- To improve the overall quality of Atlanta Police and Corrections Department services;
- To provide a transparent and accountable system that allows for redress of complaints by those aggrieved by police and corrections officers;
- To prevent future incidents of police or corrections misconduct and abuses of civil rights and reduce the amount of money needed to satisfy civil judgments and settlements based upon allegations of police or corrections. Misconduct.

Summary of Operations

This Board serves to provide redress to citizens who have filed a misconduct complaint against Atlanta police or corrections officer. In addition, the Board is charged with providing community education related to interactions with sworn officers.

A person may make a complaint to the Board and the Board may initiate an investigation when a citizen has a grievance that falls within the ACRB's authority. The staff members conduct a full independent investigation based on the complaint and report their findings to the citizen board. The ACRB reviews the work performed by staff and adjudicates the complaint. The Board also makes recommendations to the Chief of Police or Corrections concerning discipline, training and policy, when it is appropriate.

ACRB Composition of Board

- Board members shall have skills and experience in areas relevant to the work of the Board;
- No member of the Board shall hold any other public office or hold employment with the City of Atlanta;
- Comprised of eleven Board members, representing the diversity of the City of Atlanta, are appointed by four Neighborhood Planning Units (NPU's), the Mayor, City Council, the President of City Council, the Gate City Bar Association, the Atlanta Bar Association, the Atlanta Business League and the League of Women Voters.

ACRB Staff

To enable the ACRB to conduct its work, the Board is authorized to hire its own Executive Director and appropriate investigative and administrative staff. The ACRB staff has many years of legal, investigative, police, and organizational management experience. Additional support to the Board is provided by the City Attorney.

Goals and Objectives

- The ACRB strives to provide an accessible grievance process for citizens who have been aggrieved by the actions of the Police and Corrections Departments.
- The ACRB will work with the Police and Corrections Departments in order to improve the quality of services provided to the citizens of the community.
- The ACRB will continue to provide policy and training recommendations to help improve the quality of services within the city.
- The ACRB strives to provide opportunities to inform and educate the citizens regarding the Board's purpose and services and regarding Fourth Amendment rights and other methods to peacefully interact with law enforcement.

FY 2014 Accomplishments

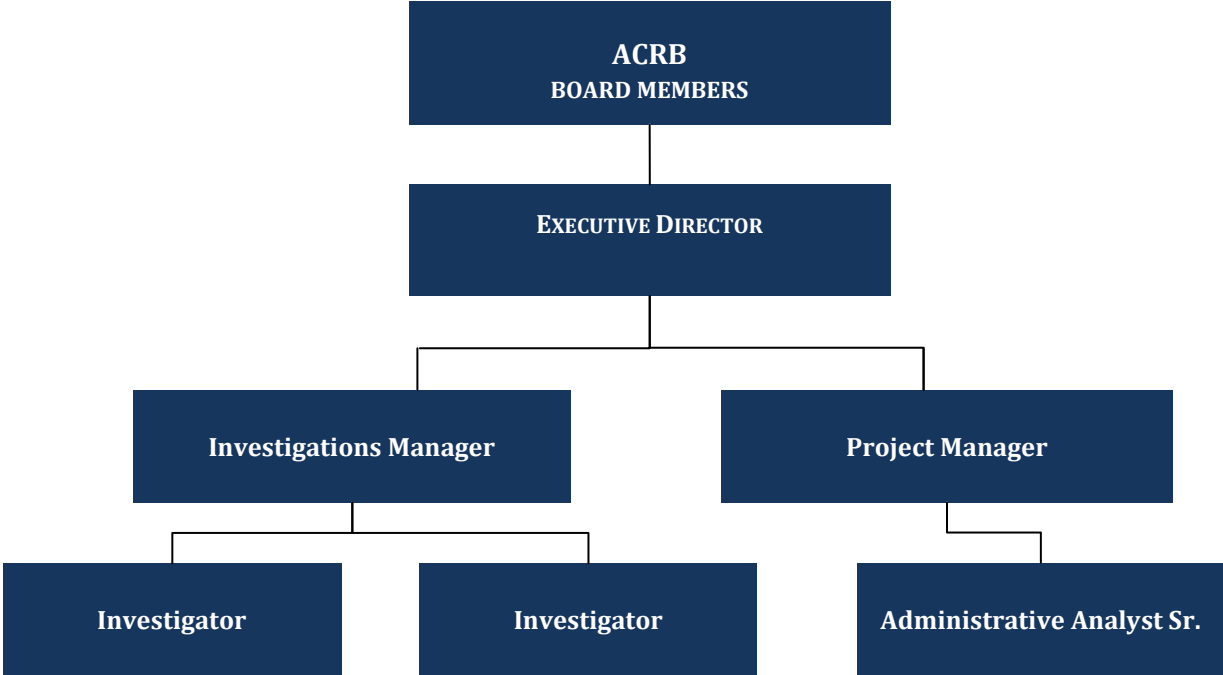
- 88% overall agreement rate with APD on board decisions.
- 83% agreement with APD on Board sustained decisions.
- Increased training opportunities for staff and board.
- Begin development of joint ACRB/APD joint mediation program.
- 500% increase in community outreach engagement.
- Complaints increased by 85%.
- Maintaining positive working relationships with Atlanta Police and Corrections Departments.

FY 2015 Proposed Program Highlights

- Implement mediation program.
- Implement community education program.
- Increase policy reviews and recommendations.
- Implement a sustainable outreach and education program.
- Reduce investigation timelines.
- Provide timelier trend analysis.
- Seek expanded allegation jurisdiction.

ORGANIZATIONAL CHART

Atlanta Citizens Review Board







FY15 OPERATING BUDGET HIGHLIGHTS
Atlanta Citizens Review Board
General Fund

FY12 ACTUAL	FY13 ACTUAL	FY14		FY15	VARIANCE
EXPENDITURES	EXPENDITURES	ADOPTED	EXPENDITURES AND APPROPRIATIONS	BUDGET	FY15-FY14
\$183,492	\$223,709	\$255,333	Salaries, Regular	\$403,131	\$147,797
-	-	-	Salaries, Perm Part-Time	-	-
-	-	-	Salaries, Sworn	-	-
\$24,151	\$4,656	\$4,501	Salaries, Extra Help	\$19,501	\$15,000
-	-	-	Salaries, Extra Help-Sworn	-	-
-	-	-	Overtime	-	-
-	-	-	Pen Cont Fire Pen Fd	-	-
-	-	-	Pen Cont Police Pen Fd	-	-
-	(\$4,242)	-	Pen Cont Gen Emp Pen Fd	\$13,654	\$13,654
\$11,010	\$13,671	\$13,157	Defined Contribution	\$17,294	\$4,137
-	-	-	Workers' Compensation	-	-
\$18,720	\$17,943	\$27,118	Other Personnel Costs	\$53,423	\$26,305
\$237,372	\$255,737	\$300,109	TOTAL PERSONNEL	\$507,002	\$206,894
			OTHER EXPENSES		
\$48,098	\$56,128	\$135,026	Purchased / Contracted Services	\$120,026	(\$15,000)
\$7,111	\$17,087	\$9,289	Supplies	\$9,289	\$0
-	-	-	Capital Outlays	-	-
-	-	-	Interfund / Interdepartmental Charges	-	-
-	\$687	\$7,933	Other Costs	\$7,933	\$0
-	-	-	Debt Service	-	-
-	-	-	Conversion / Summary	-	-
-	-	-	Other Financing Uses	-	-
\$55,209	\$73,902	\$152,247	TOTAL OTHER EXPENSES	\$137,247	(\$15,000)
\$292,582	\$329,639	\$452,356	TOTAL PERSONNEL AND OTHER EXPENSES	\$644,250	\$191,894

FY12 ACTUAL	FY13 ACTUAL	FY14		FY15	VARIANCE
EXPENDITURES	EXPENDITURES	ADOPTED	FUND	BUDGET	FY15-FY14
\$292,582	\$329,639	\$452,356	General Fund	\$644,250	\$191,894
\$292,582	\$329,639	\$452,356	TOTAL EXPENSES	\$644,250	\$191,894

FY12	FY13	FY14	AUTHORIZED POSITION COUNT	FY15	VARIANCE
					FY15-FY14
4.00	4.00	4.00	Full Time Equivalent	6.00	2.00



FY15 OPERATING BUDGET HIGHLIGHTS
Atlanta Citizens Review Board
General Fund

EXPENDITURES AND APPROPRIATIONS	VARIANCE (15-14)	EXPLANATION
Salaries, Regular	\$147,797	Increase due to mainly two additional positions; the Investigator Manager will be responsible for the direct supervision of the investigations operation and; the Project Manager will be responsible for the direct supervision of outreach, mediation, and administrative operations. These positions will allow the agency to work more efficiently and increase accountability.
Salaries, Perm Part-Time	-	
Salaries, Sworn	-	
Salaries, Extra Help	\$15,000	Increase due to the realigning of funds from Purchase / Contracted Services account used to fund extra-help positions.
Salaries, Extra Help-Sworn	-	
Overtime	-	
Pen Cont Fire Pen Fd	-	
Pen Cont Police Pen Fd	-	
Pen Cont Gen Emp Pen Fd	\$13,654	Increase due to Pension rate adjustment.
Defined Contribution	\$4,137	Increase due to Pension rate adjustment.
Workers' Compensation	-	
Other Personnel Costs	\$26,305	
TOTAL PERSONNEL	\$206,894	
OTHER EXPENSES		
Purchased / Contracted Services	(\$15,000)	Decrease due to the realigning of funds to Salaries Extra Help account to fund positions.
Supplies	\$0	
Capital Outlays	-	
Interfund / Interdepartmental Charges	-	
Other Costs	\$0	
Debt Service	-	
Conversion / Summary	-	
Other Financing Uses	-	
TOTAL OTHER EXPENSES	(\$15,000)	
TOTAL PERSONNEL AND OTHER EXPENSES	\$191,894	

FUND	VARIANCE (15-14)
General Fund	\$191,894
TOTAL EXPENSES	\$191,894

AUTHORIZED POSITION COUNT	VARIANCE (15-14)
Full Time Equivalent	2.00

CITY AUDITOR'S OFFICE

Mission Statement

The City Auditor's Office promotes honesty, efficiency, effectiveness, and accountability in city government.

Core Functions:

- Conducting audits to support legislative oversight and public accountability;
- Making recommendations to management to foster improvements in effectiveness of results, efficiency of operations, risk management, compliance, and controls;
- Assisting the Audit Committee in its oversight of the City's annual financial audit and its coordination of all internal and external audit activities, as required by the City Charter.

Summary of Operations

Under direction of the City's Audit Committee, the City Auditor conducts audits of whether City activities and programs comply with applicable laws and regulations, achieve intended results and benefits, use resources economically and efficiently, and operate with adequate systems of internal control. The office provides objective information and recommendations through audit reports, memoranda, and presentations. Audit topics are selected through risk assessment, City Council requests, and management requests; topics may also include prospective analyses of proposed legislation and policies. Audit recommendations address safeguarding assets, streamlining processes, revenue collection, contract management, monitoring and reporting functions, and compliance.

The Audit Committee includes audit, finance, and management professionals appointed by the City Council as a whole, the Council President, and the Mayor. The Committee appoints and supervises the City Auditor, approves the annual audit plan and completed audit reports, oversees the City's annual financial audit, and undertakes other activities, as resources allow and as

consistent with its authority under the City Charter.

The City Auditor's Office includes audit staff skilled in performance, information technology, and compliance auditing. Auditors work in teams to set audit objectives and design analysis to meet the objectives, following generally accepted government audit standards. Staff backgrounds include education and experience in business and public administration, public policy analysis, quantitative research methods, management, accounting, social sciences, law, and information technology. Staff members hold professional certifications in internal auditing, government auditing, information systems auditing, and public accounting. The office procures audit services in as necessary to perform audits that require specialized expertise. The office also engages part-time interns and editorial assistance to do research and report writing.

FY2014 Accomplishments

Performance Audits:

- Police Department Grants
- Workers' Compensation
- Combined Sewer Overflow Consent Degree Impact
- Police Property and Evidence Funds (contract)
- Solid Waste Safety Practices (forthcoming)
- Office of Transportation Inventory (forthcoming)

IT & Compliance Audits:

- Cash Pool
- Take-Home Vehicles (forthcoming)
- Airport Parking Contract (forthcoming)
- Accounts Receivable Reconciliations, Government Funds (scheduled to start)
- Bank Reconciliations, All Funds (scheduled to start)

Follow-up on Previous Recommendations:

- Department of Law (completed)
- Additional departments in progress (Finance, Public Works, Fire, Watershed Management, Invest Atlanta)

Audit Committee and Council Assistance:

- Managed FY2013 financial audit contract and regular status updates to the committee.
- Assisted the Committee in reviewing best practices for selection of financial audit firms by public sector audit committees and requirements for audit committee members, in preparation for City Charter amendment adopted by City Council in November 2013.
- Providing information to the Blue Ribbon Commission on Waste & Efficiency in Government, based on review and analysis of audit recommendations.

Performance Metrics:

- Average staff hours per audit:
 - FY2014 – 1400
 - FY2013 – 1200
- Recommendation agreement rate:
 - FY2014 – 90%
 - FY2013 – 88.5%

FY2015 Proposed Program Highlights

Complete audits in progress:

- Watershed Management Office of Safety and Security, Inventory and Equipment Management, Loss Prevention Controls, and related concerns.
- Launch Continuous Monitoring Dashboards for Segregation of Duties and additional queries.

Start planned audits:

- Recreation Services (Centers of Hope)
- Code Compliance
- Building Permits
- Timekeeping (Kronos)
- Employee Reimbursements (I-Expense)
- IT Operations

Complete specialized audits with contract resources:

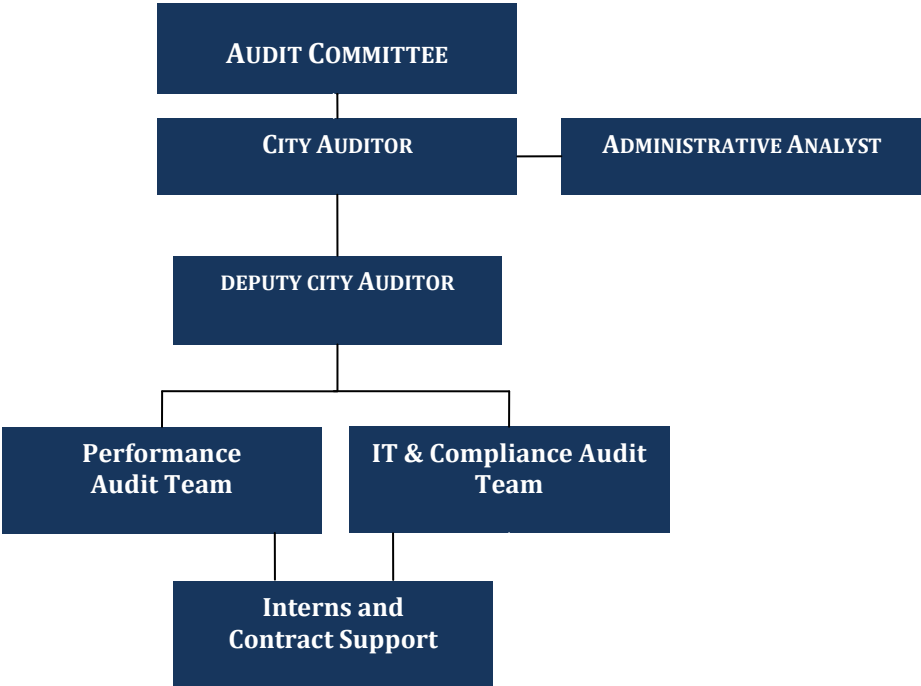
- Employee/Retiree Health Care Dependents' Eligibility
- Actuarial Audits of 1 or more City pension plans
- Capital Program Recommendation Follow-up, Departments of Aviation and Watershed Management

Professional Development and Recognition:

- Audit staff gave presentations and served on committees for local, regional and national professional organizations, including ALGA (local government auditors), AGA (local, state and national audit and finance professionals), IIA (public and private sector auditors), ISACA (information system auditors), and the Intergovernmental Audit Forum (local, state and national auditors and inspectors general).
- The deputy city auditor continues to serve as ALGA's representative to the advisory committee to the Government Accounting Standards Board.
- The city auditor continues to chair the Intergovernmental Audit Forum for the Southeastern region and serves on the U.S. Comptroller General's advisory group of local, state and national auditors and inspectors general.
- Several staff members are preparing for the Certified Internal Auditor exam, and are expected to achieve this professional certification in FY2015.

ORGANIZATIONAL CHART

City Auditor







FY15 OPERATING BUDGET HIGHLIGHTS
Department Of Audit

FY12 ACTUAL EXPENDITURES	FY13 ACTUAL EXPENDITURES	FY14 ADOPTED		FY15 BUDGET	VARIANCE FY15-FY14
			EXPENDITURES AND APPROPRIATIONS		
\$851,785	\$858,930	\$923,734	Salaries, Regular	\$1,035,157	\$111,423
-	-	\$75,000	Salaries, Perm Part-Time	\$30,000	(\$45,000)
-	-	-	Salaries, Sworn	-	
\$33,888	\$38,478	\$25,835	Salaries, Extra Help	\$56,664	\$30,830
-	-	-	Salaries, Extra Help-Sworn	-	
-	-	-	Overtime	-	
-	-	-	Pen Cont Fire Pen Fd	-	
-	-	-	Pen Cont Police Pen Fd	-	
\$20,173	\$14,411	\$14,778	Pen Cont Gen Emp Pen Fd	\$58,178	\$43,400
\$44,715	\$48,549	\$45,732	Defined Contribution	\$42,235	(\$3,497)
-	-	-	Workers' Compensation	-	
\$86,550	\$87,877	\$97,415	Other Personnel Costs	\$110,325	\$12,910
\$1,037,112	\$1,048,245	\$1,182,494	TOTAL PERSONNEL	\$1,332,559	\$150,065
			OTHER EXPENSES		
\$1,631,525	\$1,658,844	\$2,027,746	Purchased / Contracted Services	\$2,126,229	\$98,483
\$23,238	\$16,121	\$13,825	Supplies	\$20,881	\$7,056
-	-	-	Capital Outlays	-	
-	-	-	Interfund / Interdepartmental Charges	-	
\$2,452	\$2,265	\$3,000	Other Costs	\$4,400	\$1,400
-	-	-	Debt Service	-	
-	-	-	Conversion / Summary	-	
-	-	-	Other Financing Uses	-	
\$1,657,215	\$1,677,230	\$2,044,571	TOTAL OTHER EXPENSES	\$2,151,511	\$106,939
\$2,694,327	\$2,725,475	\$3,227,065	TOTAL PERSONNEL AND OTHER EXPENSES	\$3,484,070	\$257,004

FY12 ACTUAL EXPENDITURES	FY13 ACTUAL EXPENDITURES	FY14 ADOPTED		FY15 BUDGET	VARIANCE FY15-FY14
			FUND		
\$670,093	\$688,775	\$916,578	Airport Revenue Fund	\$988,805	\$72,227
\$1,354,807	\$1,344,945	\$1,413,940	General Fund	\$1,550,789	\$136,850
\$669,427	\$691,755	\$896,547	Water & Wastewater Revenue Fund	\$944,476	\$47,928
\$2,694,327	\$2,725,475	\$3,227,065	TOTAL EXPENSES	\$3,484,070	\$257,004

FY12	FY13	FY14	AUTHORIZED POSITION COUNT	FY15	VARIANCE FY15-FY14
11.49	11.00	11.00	Full Time Equivalent	12.00	1.00



FY15 OPERATING BUDGET HIGHLIGHTS
Department Of Audit
Airport Revenue Fund

FY12 ACTUAL	FY13 ACTUAL	FY14		FY15	VARIANCE
EXPENDITURES	EXPENDITURES	ADOPTED	EXPENDITURES AND APPROPRIATIONS	BUDGET	FY15-FY14
\$143,818	\$145,657	\$157,035	Salaries, Regular	\$186,833	\$29,798
-	-	\$22,550	Salaries, Perm Part-Time	\$5,000	(\$17,550)
-	-	-	Salaries, Sworn	-	-
\$11,724	\$12,292	\$4,143	Salaries, Extra Help	\$9,579	\$5,436
-	-	-	Salaries, Extra Help-Sworn	-	-
-	-	-	Overtime	-	-
-	-	-	Pen Cont Fire Pen Fd	-	-
-	-	-	Pen Cont Police Pen Fd	-	-
\$2,935	\$2,466	\$2,512	Pen Cont Gen Emp Pen Fd	\$12,807	\$10,295
\$7,950	\$8,253	\$7,774	Defined Contribution	\$7,646	(\$129)
-	-	-	Workers' Compensation	-	-
\$14,782	\$15,023	\$16,561	Other Personnel Costs	\$20,182	\$3,621
\$181,208	\$183,691	\$210,576	TOTAL PERSONNEL	\$242,046	\$31,471
			OTHER EXPENSES		
\$485,098	\$501,895	\$703,622	Purchased / Contracted Services	\$742,350	\$38,728
\$3,628	\$2,955	\$1,881	Supplies	\$3,609	\$1,728
-	-	-	Capital Outlays	-	-
-	-	-	Interfund / Interdepartmental Charges	-	-
\$160	\$233	\$500	Other Costs	\$800	\$300
-	-	-	Debt Service	-	-
-	-	-	Conversion / Summary	-	-
-	-	-	Other Financing Uses	-	-
\$488,885	\$505,083	\$706,003	TOTAL OTHER EXPENSES	\$746,758	\$40,756
\$670,093	\$688,775	\$916,578	TOTAL PERSONNEL AND OTHER EXPENSES	\$988,805	\$72,227

FY12 ACTUAL	FY13 ACTUAL	FY14		FY15	VARIANCE
EXPENDITURES	EXPENDITURES	ADOPTED	FUND	BUDGET	FY15-FY14
\$670,093	\$688,775	\$916,578	Airport Revenue Fund	\$988,805	\$72,227
\$670,093	\$688,775	\$916,578	TOTAL EXPENSES	\$988,805	\$72,227

FY12	FY13	FY14	AUTHORIZED POSITION COUNT	FY15	VARIANCE
					FY15-FY14
2.36	1.87	1.87	Full Time Equivalent	2.20	0.33



FY15 OPERATING BUDGET HIGHLIGHTS
Department Of Audit
Airport Revenue Fund

EXPENDITURES AND APPROPRIATIONS	VARIANCE (15-14)	EXPLANATION
Salaries, Regular	\$29,798	Increase due to retention increases for senior staff and creation of one split-funded position.
Salaries, Perm Part-Time	(\$17,550)	Decrease due to reclassification of management position to management analyst, senior.
Salaries, Sworn	-	
Salaries, Extra Help	\$5,436	Increase due to creation of additional intern positions.
Salaries, Extra Help-Sworn	-	
Overtime	-	
Pen Cont Fire Pen Fd	-	
Pen Cont Police Pen Fd	-	
Pen Cont Gen Emp Pen Fd	\$10,295	Increase due to pension rate adjustment.
Defined Contribution	(\$129)	
Workers' Compensation	-	
Other Personnel Costs	\$3,621	
TOTAL PERSONNEL	\$31,471	
OTHER EXPENSES		
Purchased / Contracted Services	\$38,728	Increase due to financial audit fee and scope.
Supplies	\$1,728	Increase due to replacement of department computers.
Capital Outlays	-	
Interfund / Interdepartmental Charges	-	
Other Costs	\$300	Increase due to charter amendment that raised Audit Committee payments to \$100 per meeting per person.
Debt Service	-	
Conversion / Summary	-	
Other Financing Uses	-	
TOTAL OTHER EXPENSES	\$40,756	
TOTAL PERSONNEL AND OTHER EXPENSES	\$72,227	

FUND	VARIANCE (15-14)
Airport Revenue Fund	\$72,227
TOTAL EXPENSES	\$72,227

AUTHORIZED POSITION COUNT	VARIANCE (15-14)
Full Time Equivalent	0.33



FY15 OPERATING BUDGET HIGHLIGHTS
Department Of Audit
General Fund

FY12 ACTUAL	FY13 ACTUAL	FY14		FY15	VARIANCE
EXPENDITURES	EXPENDITURES	ADOPTED	EXPENDITURES AND APPROPRIATIONS	BUDGET	FY15-FY14
\$561,124	\$567,174	\$609,665	Salaries, Regular	\$661,492	\$51,827
-	-	\$29,900	Salaries, Perm Part-Time	\$20,000	(\$9,900)
-	-	-	Salaries, Sworn	-	-
\$10,086	\$13,522	\$17,548	Salaries, Extra Help	\$37,506	\$19,958
-	-	-	Salaries, Extra Help-Sworn	-	-
-	-	-	Overtime	-	-
-	-	-	Pen Cont Fire Pen Fd	-	-
-	-	-	Pen Cont Police Pen Fd	-	-
\$13,366	\$9,505	\$9,754	Pen Cont Gen Emp Pen Fd	\$32,563	\$22,810
\$28,846	\$32,043	\$30,183	Defined Contribution	\$26,943	(\$3,240)
-	-	-	Workers' Compensation	-	-
\$56,879	\$57,823	\$64,294	Other Personnel Costs	\$69,962	\$5,668
\$670,302	\$680,067	\$761,344	TOTAL PERSONNEL	\$848,467	\$87,122
			OTHER EXPENSES		
\$666,683	\$652,660	\$640,505	Purchased / Contracted Services	\$685,831	\$45,326
\$15,689	\$10,420	\$10,091	Supplies	\$13,692	\$3,601
-	-	-	Capital Outlays	-	-
-	-	-	Interfund / Interdepartmental Charges	-	-
\$2,133	\$1,799	\$2,000	Other Costs	\$2,800	\$800
-	-	-	Debt Service	-	-
-	-	-	Conversion / Summary	-	-
-	-	-	Other Financing Uses	-	-
\$684,506	\$664,878	\$652,595	TOTAL OTHER EXPENSES	\$702,323	\$49,727
\$1,354,807	\$1,344,945	\$1,413,940	TOTAL PERSONNEL AND OTHER EXPENSES	\$1,550,789	\$136,850

FY12 ACTUAL	FY13 ACTUAL	FY14		FY15	VARIANCE
EXPENDITURES	EXPENDITURES	ADOPTED	FUND	BUDGET	FY15-FY14
\$1,354,807	\$1,344,945	\$1,413,940	General Fund	\$1,550,789	\$136,850
\$1,354,807	\$1,344,945	\$1,413,940	TOTAL EXPENSES	\$1,550,789	\$136,850

FY12	FY13	FY14	AUTHORIZED POSITION COUNT	FY15	VARIANCE
					FY15-FY14
7.26	7.26	7.26	Full Time Equivalent	7.60	0.34



FY15 OPERATING BUDGET HIGHLIGHTS
Department Of Audit
General Fund

EXPENDITURES AND APPROPRIATIONS	VARIANCE (15-14)	EXPLANATION
Salaries, Regular	\$51,827	Increase due to retention increases for senior staff and creation of one split-funded position.
Salaries, Perm Part-Time	(\$9,900)	Decrease due to reclassification of management position to management analyst, senior.
Salaries, Sworn	-	
Salaries, Extra Help	\$19,958	Increase due to creation of additional intern positions.
Salaries, Extra Help-Sworn	-	
Overtime	-	
Pen Cont Fire Pen Fd	-	
Pen Cont Police Pen Fd	-	
Pen Cont Gen Emp Pen Fd	\$22,810	Increase due to pension rate adjustment.
Defined Contribution	(\$3,240)	
Workers' Compensation	-	
Other Personnel Costs	\$5,668	
TOTAL PERSONNEL	\$87,122	
OTHER EXPENSES		
Purchased / Contracted Services	\$45,326	Increase due to financial audit fee and scope.
Supplies	\$3,601	Increase due to replacement of department computers.
Capital Outlays	-	
Interfund / Interdepartmental Charges	-	
Other Costs	\$800	Increase due to charter amendment that raised Audit Committee payments to \$100 per meeting per person.
Debt Service	-	
Conversion / Summary	-	
Other Financing Uses	-	
TOTAL OTHER EXPENSES	\$49,727	
TOTAL PERSONNEL AND OTHER EXPENSES	\$136,850	

FUND	VARIANCE (15-14)
General Fund	\$136,850
TOTAL EXPENSES	\$136,850

AUTHORIZED POSITION COUNT	VARIANCE (15-14)
Full Time Equivalent	0.34



FY15 OPERATING BUDGET HIGHLIGHTS
Department Of Audit
Water & Wastewater Revenue Fund

FY12 ACTUAL	FY13 ACTUAL	FY14		FY15	VARIANCE
EXPENDITURES	EXPENDITURES	ADOPTED	EXPENDITURES AND APPROPRIATIONS	BUDGET	FY15-FY14
\$146,843	\$146,100	\$157,035	Salaries, Regular	\$186,833	\$29,798
-	-	\$22,550	Salaries, Perm Part-Time	\$5,000	(\$17,550)
-	-	-	Salaries, Sworn	-	-
\$12,079	\$12,664	\$4,143	Salaries, Extra Help	\$9,579	\$5,436
-	-	-	Salaries, Extra Help-Sworn	-	-
-	-	-	Overtime	-	-
-	-	-	Pen Cont Fire Pen Fd	-	-
-	-	-	Pen Cont Police Pen Fd	-	-
\$3,872	\$2,439	\$2,512	Pen Cont Gen Emp Pen Fd	\$12,807	\$10,295
\$7,919	\$8,253	\$7,774	Defined Contribution	\$7,646	(\$128)
-	-	-	Workers' Compensation	-	-
\$14,889	\$15,030	\$16,560	Other Personnel Costs	\$20,182	\$3,622
\$185,602	\$184,487	\$210,574	TOTAL PERSONNEL	\$242,046	\$31,472
			OTHER EXPENSES		
\$479,744	\$504,289	\$683,620	Purchased / Contracted Services	\$698,049	\$14,429
\$3,921	\$2,746	\$1,853	Supplies	\$3,581	\$1,728
-	-	-	Capital Outlays	-	-
-	-	-	Interfund / Interdepartmental Charges	-	-
\$160	\$233	\$500	Other Costs	\$800	\$300
-	-	-	Debt Service	-	-
-	-	-	Conversion / Summary	-	-
-	-	-	Other Financing Uses	-	-
\$483,825	\$507,269	\$685,973	TOTAL OTHER EXPENSES	\$702,430	\$16,456
\$669,427	\$691,755	\$896,547	TOTAL PERSONNEL AND OTHER EXPENSES	\$944,476	\$47,928

FY12 ACTUAL	FY13 ACTUAL	FY14		FY15	VARIANCE
EXPENDITURES	EXPENDITURES	ADOPTED	FUND	BUDGET	FY15-FY14
\$669,427	\$691,755	\$896,547	Water & Wastewater Revenue Fund	\$944,476	\$47,928
\$669,427	\$691,755	\$896,547	TOTAL EXPENSES	\$944,476	\$47,928

FY12	FY13	FY14	AUTHORIZED POSITION COUNT	FY15	VARIANCE
					FY15-FY14
1.87	1.87	1.87	Full Time Equivalent	2.20	0.33



FY15 OPERATING BUDGET HIGHLIGHTS
Department Of Audit
Water & Wastewater Revenue Fund

EXPENDITURES AND APPROPRIATIONS	VARIANCE (15-14)	EXPLANATION
Salaries, Regular	\$29,798	Increase due to retention increases for senior staff and creation of one split-funded position.
Salaries, Perm Part-Time	(\$17,550)	Decrease due to reclassification of management position to management analyst, senior.
Salaries, Sworn	-	
Salaries, Extra Help	\$5,436	Increase due to creation of additional intern positions.
Salaries, Extra Help-Sworn	-	
Overtime	-	
Pen Cont Fire Pen Fd	-	
Pen Cont Police Pen Fd	-	
Pen Cont Gen Emp Pen Fd	\$10,295	Increase due to pension rate adjustment.
Defined Contribution	(\$128)	
Workers' Compensation	-	
Other Personnel Costs	\$3,622	
TOTAL PERSONNEL	\$31,472	
OTHER EXPENSES		
Purchased / Contracted Services	\$14,429	Increase due to financial audit fee and scope.
Supplies	\$1,728	Increase due to replacement of department computers.
Capital Outlays	-	
Interfund / Interdepartmental Charges	-	
Other Costs	\$300	Increase due to charter amendment that raised Audit Committee payments to \$100 per meeting per person.
Debt Service	-	
Conversion / Summary	-	
Other Financing Uses	-	
TOTAL OTHER EXPENSES	\$16,456	
TOTAL PERSONNEL AND OTHER EXPENSES	\$47,928	

FUND	VARIANCE (15-14)
Water & Wastewater Revenue Fund	\$47,928
TOTAL EXPENSES	\$47,928

AUTHORIZED POSITION COUNT	VARIANCE (15-14)
Full Time Equivalent	0.33



PUBLIC DEFENDER

Mission Statement

The mission of the Public Defender's Office is to provide a zealous legal defense to persons charged with offenses before the Atlanta Municipal Court. Legal representation includes expert analysis of the charges, development of effective defense strategies, and holistic attention to collateral issues that can influence unlawful conduct. We seek partnerships with community based providers to ensure that accountability in the criminal justice system includes restorative measures that can improve the quality of life for the client and public safety in the community.

Vision and Core Values

Central to the mission of the Public Defender's Office is the core belief in the constitutional guarantees of due process and equal protection under the law. Defending the client in court is paramount. Criminal convictions and the stigma that will forever follow a person with a criminal record can have devastating consequences that can substantially impact the ability to live a lawful life. Securing good jobs and safe places to live can easily become out of reach. The team at the Public Defender's Office works zealously to guarantee the indigent client is afforded the highest degree of due process, equal protection, and advocacy in the Atlanta Municipal Court.

Collateral to vigorous assistance of counsel in the courtroom is the core belief that unlawful conduct can be a symptom of a disorder, disease or other human condition that requires qualified care. If qualified care is received, the symptom of unlawful conduct can subside or be eradicated. Consequently, the client's involvement with the criminal justice system is minimized, the quality of life for the client and the community where he or she lives improves, and public safety in the community is elevated. The team at the Public Defender's Office believes that addressing the underlying reason why some clients may engage in unlawful conduct is also tantamount to achieving sustainable improvements for our clients and the communities where they live.

Summary of Operations

The Office of the Public Defender provides criminal defense services to indigent defendants who are accused of violating misdemeanor traffic laws, Atlanta city ordinances and certain other state misdemeanors. Public Defenders provide counsel at all phases of litigation, from point of arrest, through trial and including appellate representation in the higher courts of Georgia. The office is also dedicated to therapeutic justice; addressing underlying reasons for unlawful conduct such as mental illness and drug addiction. Attorneys and client advocates in the department seek out treatment services for clients in need. Referrals are made to mental health facilities, drug rehabilitation centers, state and federal assistance with basic needs such as housing, food, education and jobs. The office also partners with Atlanta schools, training agencies and outreach centers, volunteering time to invest in the future of Atlanta's youth and men and women working to restore their lives.

FY2014 Accomplishments

- **Grant Recipient - U.S. Department of Justice Holistic Advocacy Grant**

The Office of the Public Defender was selected from a field of several large cities to receive technical assistance in implementing a Holistic Advocacy Model. The Bronx Defenders, a New York based office of public defense, have redefined the methodologies and approach to public legal advocacy; establishing themselves as the premier indigent defense model for the country. The Bronx Defenders, in partnership with the U.S. Department of Justice, have guided numerous local and statewide public defense organizations nationwide with astounding success. The technical assistance grant awarded to the City of Atlanta Office of the Public Defender was largely based on: our unique position as a municipal agent; the office's historically functional adaptability; annual percentage of caseload increases; the

exclusivity of solely handling misdemeanor cases; and our access to the general community at large. The Executive directors of The Bronx Defenders have conducted multiple site visits in Atlanta, educating office personnel in new ways to establish and achieve holistic zealous advocacy.

- **Community Partnerships:** The predominate cases in the Municipal Court of Atlanta, and most specifically in the Specialty Courts of Housing, DUI, and Community Court, require advocacy that identifies and seeks to solve the various collateral needs of each client. The Public Defender's Office has proactively established partnerships with multiple state and federal agencies, and strengthened existing relationships with various non-profit service providers. These mutually beneficial ventures simultaneously serve client needs in varied substantive ways that address the underlying municipal accusation, while providing solutions to the litany of socio-economic concerns, physical and mental health maladies, and bureaucratic impediments that indigent individuals typically experience. Partnerships have been forged with the Atlanta Volunteer Lawyers Foundation, Mary Hall Freedom House, Every Woman Works, Atlanta Workforce Development Agency, Georgia State University, Clark Atlanta University, Emory University, and several other agencies in order to link clients to services and achieve improvements for the client and the community where they live.
- **The City of Refuge** Various personnel of the Office of the Public Defender periodically volunteer time and legal services to assist residents of the The City of Refuge (COR), a faith based non-profit organization dedicated to community stability and sustainability. COR is located in the city zone that the Public Defender has identified the largest block of our client base. Consequently, in furtherance of the missions of The City of Refuge and The Public Defender, this community partnership has produced dedicated facilities for Public Defender use on COR's campus. Moreover, our intention of meeting a client's needs holistically has been successful thus far.
- **Special Clients Unit** The implementation of Holistic Strategies, as advised by the U.S.

Department of Justice, through The Bronx Defenders, has continued to be a focus in FY14. Post court disposition, clients identified through internal processes as requiring special accommodation receive sustainability care. In conjunction with established partnerships with providers, members of the community at large, and a client's family, a positive support system is developed. The directed participation of the client in the process creates a renewed sense of personal worth and a trust that the community can embrace to further champion their progress.

- **Record Restriction/Pardon Program**
The establishment of community based workshops, and educational seminars for residents of the City of Atlanta, has expanded within the office to include assistance with record restriction and pardons. Individuals with a criminal history typically find difficulty acquiring stable employment, securing housing, receiving a loan, and/or obtaining educational opportunities. The choice to live a lawful life and participate as a valued member of society can be significantly frustrated because of past mistakes. The Public Defender team has conducted workshops and educational seminars throughout recovery centers, Centers for Hope, and the Atlanta Workforce Development Agency. More than one thousand (1000) Atlanta residents have received information and assistance with submitting record restriction applications and pardon letters this fiscal year.
- **Community Outreach**
Thomasville Heights Elementary The Public Defender's Office originally established an informal partnership with Thomasville Heights Elementary School, to serve as mentors for several select students. In fact our attorneys were featured in a local news story highlighting their volunteer efforts. The City of Atlanta Mayor's Office subsequently established the "Third Grade Reads Power Lunch" program, for which Public Defender staff members meet weekly to mentor students. The presence of positive role models noticeably promotes self-esteem and encourages a focus on education to assist in achieving goals.

- **Adamsville Recreation Center**
The establishment of the Community Legal Assistance Program (CLAP), as a project of the Office of the Public Defender is yet another volunteer mechanism by which we strive to increase our community profile and support the mission of the office. The first Saturday of each month, attorneys and/or support staff have maintained a presence in the Adamsville Recreation Center to provide legal assistance and service referrals to the Atlanta community. City residents benefit from streamlined information and support in navigating the sometimes complex nature of various legal issues.
- **Homeless Innovations** Clients represented by the Public Defender who are homeless receive help with finding housing and securing needed social services that can sustain their ability to keep the housing they find. Clients are linked to Grady Hospital, The Veterans Administration, The Atlanta Workforce Development Agency, Mental Health Treatment and other service providers who can support safe and healthy living.

FY2015 Proposed Program Highlights

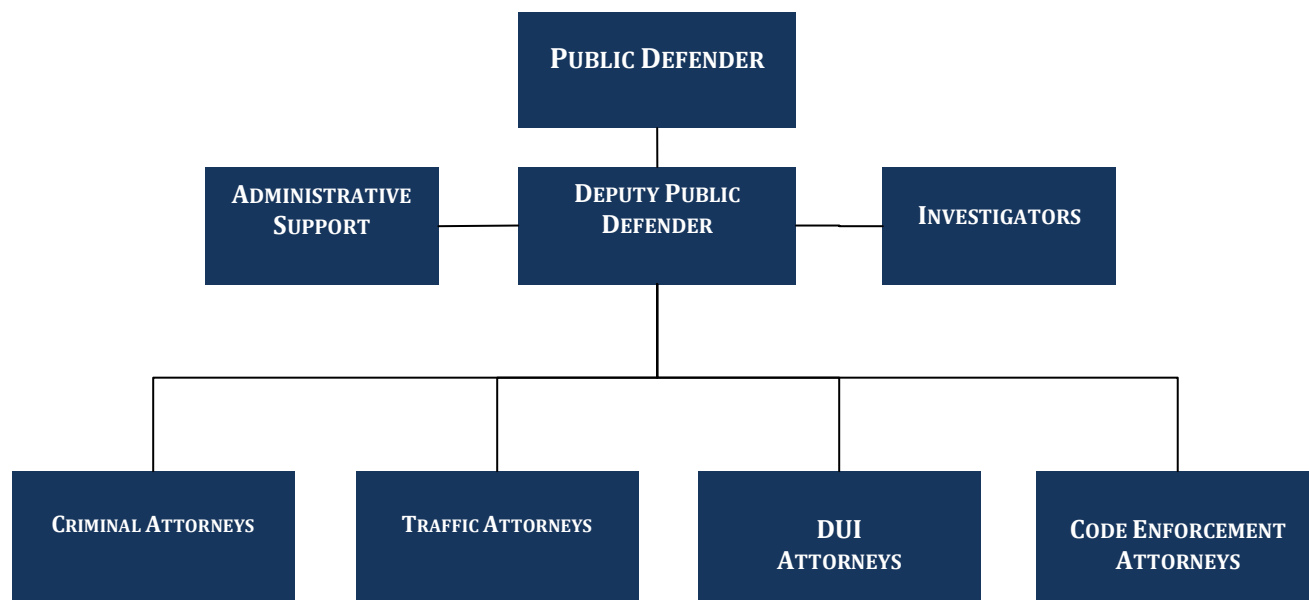
- **Rebranding**
Providing assistance with navigating both the legal and social needs of our clients represents a best practices criminal justice model. In 2011, former Chief Justice Leah Ward Sears recommended the adoption of holistic practices by public defender offices across the state. She recognized offices like the Bronx Public Defender and Knox County Public Defender for their work in achieving holistic solutions that not only improved the quality of life for defendants, but also significantly impacted public safety by reducing crime and the billion dollar price tags associated with policing and punishment. The City of Atlanta Public Defender will continue to address the underlying needs of all clients and identify solutions for them by linking with services providers in the community who can help.
- **Homeless Solutions:** The Public Defender's Office will continue to seek homeless services for clients by partnering with the Unsheltered No More project, City of Refuge and other agencies to link clients not only to

safe housing, but also to services designed to sustain healthy living.

- **Mental Health:** Clients who are afflicted with mental illness will be identified and receive needed medical services and supportive options. The office will partner with the City of Atlanta Detention Center to work closely with incarcerated mentally ill clients. Legal advocates from this office will work closely with the client to achieve a case management plan that can support lawful living upon release from jail.
- **Back to Work advocacy:** Clients with criminal history records are often pushed back into criminal conduct because they cannot find employment. The office will continue to offer Record Restriction (Expungement) services for clients who are in recovery and seeking employment, housing, further education and financial aid. Partners will include the Atlanta Workforce Development Agency, City of Refuge, Georgia Works, Every Woman Works and service other agencies working to assist clients with reentry.
- **Community Outreach and Education:** The office will continue mentoring youth at Thomasville Heights Elementary School and provide educational programs to secondary schools in the City. The team will volunteer time coaching mock trials and attending career fairs in order to support Atlanta youth.

ORGANIZATIONAL CHART

Public Defender



PERFORMANCE METRICS

Public Defender

PERFORMANCE MEASURE	FY2012 ACTUAL	FY2013 ACTUAL	FY2014 TARGET	FY2015 TARGET
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Public Safety

Total # of cases assigned to Public Defender	24,321	25,908	27,408	30,300
% of cases resolved at first appearance	54%	56%	58%	58%



FY15 OPERATING BUDGET HIGHLIGHTS
Department Of Public Defender
General Fund

FY12 ACTUAL EXPENDITURES	FY13 ACTUAL EXPENDITURES	FY14 ADOPTED	FY15 EXPENDITURES AND APPROPRIATIONS BUDGET	VARIANCE FY15-FY14
\$893,999	\$967,843	\$1,112,331	Salaries, Regular \$2,001,414	\$889,084
-	-	-	Salaries, Perm Part-Time -	-
-	-	-	Salaries, Sworn -	-
-	-	\$0	Salaries, Extra Help \$0	\$0
-	-	-	Salaries, Extra Help-Sworn -	-
\$94	-	-	Overtime -	-
-	-	-	Pen Cont Fire Pen Fd -	-
-	-	-	Pen Cont Police Pen Fd -	-
\$85,623	\$100,628	\$119,683	Pen Cont Gen Emp Pen Fd \$130,312	\$10,629
\$35,086	\$39,460	\$36,793	Defined Contribution \$73,409	\$36,616
-	-	-	Workers' Compensation -	-
\$94,028	\$124,149	\$156,654	Other Personnel Costs \$235,178	\$78,524
\$1,108,830	\$1,232,080	\$1,425,460	TOTAL PERSONNEL \$2,440,313	\$1,014,852
			OTHER EXPENSES	
\$210,856	\$143,092	\$101,534	Purchased / Contracted Services \$183,298	\$81,764
\$90,629	\$117,158	\$80,415	Supplies \$104,071	\$23,656
-	-	-	Capital Outlays -	-
-	-	-	Interfund / Interdepartmental Charges -	-
-	-	-	Other Costs -	-
-	-	-	Debt Service -	-
-	-	-	Conversion / Summary -	-
-	-	-	Other Financing Uses -	-
\$301,485	\$260,250	\$181,949	TOTAL OTHER EXPENSES \$287,369	\$105,420
\$1,410,315	\$1,492,331	\$1,607,409	TOTAL PERSONNEL AND OTHER EXPENSES \$2,727,682	\$1,120,272

FY12 ACTUAL EXPENDITURES	FY13 ACTUAL EXPENDITURES	FY14 ADOPTED	FY15 FUND BUDGET	VARIANCE FY15-FY14
\$1,410,315	\$1,492,331	\$1,607,409	General Fund \$2,727,682	\$1,120,272
\$1,410,315	\$1,492,331	\$1,607,409	TOTAL EXPENSES \$2,727,682	\$1,120,272

FY12	FY13	FY14	AUTHORIZED POSITION COUNT	FY15	VARIANCE FY15-FY14
17.00	17.00	18.00	Full Time Equivalent	31.00	13.00



FY15 OPERATING BUDGET HIGHLIGHTS
Department Of Public Defender
General Fund

EXPENDITURES AND APPROPRIATIONS	VARIANCE (15-14)	EXPLANATION
Salaries, Regular	\$889,084	Increase due to thirteen new positions needed to support the 9th judge, provide full court and jail coverage and support additional court hours.
Salaries, Perm Part-Time	-	
Salaries, Sworn	-	
Salaries, Extra Help	\$0	
Salaries, Extra Help-Sworn	-	
Overtime	-	
Pen Cont Fire Pen Fd	-	
Pen Cont Police Pen Fd	-	
Pen Cont Gen Emp Pen Fd	\$10,629	Increase due to pension rate adjustment.
Defined Contribution	\$36,616	Increase due to pension rate adjustment.
Workers' Compensation	-	
Other Personnel Costs	\$78,524	
TOTAL PERSONNEL	\$1,014,852	
OTHER EXPENSES		
Purchased / Contracted Services	\$81,764	Increase due to anticipated costs related to expanded courtrooms and court hours.
Supplies	\$23,656	Increase due to computers and furniture for new staff, plus lease of two copiers.
Capital Outlays	-	
Interfund / Interdepartmental Charges	-	
Other Costs	-	
Debt Service	-	
Conversion / Summary	-	
Other Financing Uses	-	
TOTAL OTHER EXPENSES	\$105,420	
TOTAL PERSONNEL AND OTHER EXPENSES	\$1,120,272	

FUND	VARIANCE (15-14)
General Fund	\$1,120,272
TOTAL EXPENSES	\$1,120,272

AUTHORIZED POSITION COUNT	VARIANCE (15-14)
Full Time Equivalent	13.00

CAPITAL PROJECT
STATUS
SUMMARIES

CAPITAL PROJECT STATUS OVERVIEW

BOND/SPECIAL REVENUE/
RENEWAL & EXTENSION FUNDS

GRANTS

TRUST FUNDS

PROPOSED BUDGET
FY 2015



CAPITAL PROJECT STATUS OVERVIEW

The quality of life for City of Atlanta residents depends on the reliability of transportation, the dependability of water, wastewater, and stormwater systems, the ability to safely dispose of waste, the accessibility to culture and recreation, and many other essential public services. Quality service levels can be achieved by proper enhancement, replacement, and maintenance of capital assets by implementing a Capital Improvement Program (CIP).

In order to qualify as a Capital Improvement Project, the item in question must meet one of the following criteria:

- Real property acquisition (Land)
- Construction of new facilities
- Addition (a modification that changes the structural “footprint” of the facility) to existing facilities greater than or equal to \$25,000
- Remodeling/repair/preservation of the interior/exterior of any facility greater than or equal to \$25,000
- Demolition of existing facilities greater than or equal to \$25,000
- Major equipment items or projects including computer infrastructure, which as a whole are greater than or equal to \$25,000 (excludes vehicles unless \geq \$50,000)
- Infrastructure projects (a road, bridge, intersection, drainage system, or sewer structure, etc.)
- Planning and inventory studies in excess of \$25,000

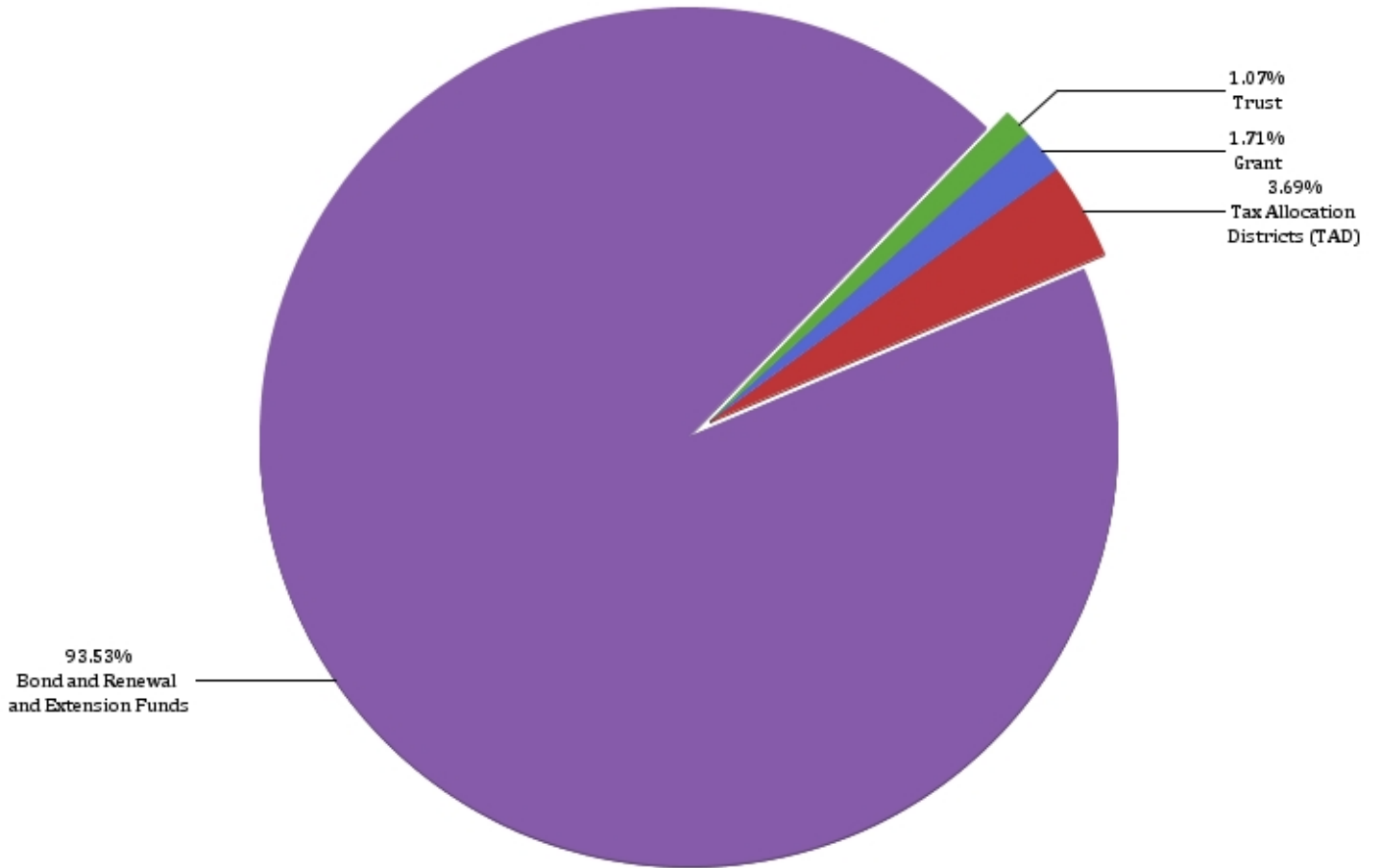
Project costs include all phases of a project, including planning, design, utility relocation, right of way acquisition, etc. All phases of the project are budgeted in a Capital Projects Fund.

The City of Atlanta develops its capital projects budget based on its Capital Improvements Program process. This process is the mechanism for operating departments to request programming of funds for future capital needs, and is designed to coordinate capital projects requirements with available resources. The operating budget impact is considered for each project and it is part of the criteria required for determining whether projects will be included in the CIP. A capital project may be divided into various cost centers for accounting purposes. Each center represents the budgeting of funds for a particular project by an organizational unit within a fund.

The capital budget status report provides the fund summary and detailed anticipations and appropriations. A list of all projects (detailed appropriations) has been included as well.

The FY2015 to FY2019 budget provides the status of active capital projects that are new or will continue from the previous fiscal year. It is based on the FY2014 projected, roll-forward balance plus any additional funding from new bonds or interest. For FY2015, the capital projects projected expenditure amount totals \$4.5B, and the funding by source is depicted below.

FY15 By Funding Source



CAPITAL PROJECT STATUS OVERVIEW

	FY15 Projected	FY16 Projected	FY17 Projected	FY18 Projected	FY19 Projected	Future
Bond, Tax Allocation Districts , and Renewal and Extension Funds						
Atlantic Station Tad Fund	33,115,572	17,054,498	17,219,852	15,342,464	15,933,425	-
Westside Tad Fund	91,889,861	15,201,111	13,078,985	13,568,501	14,279,547	-
Nw Atlanta Tad Fund	9,230,483	3,304,808	2,803,833	2,878,386	3,031,094	-
Princeton Lakes Tad Fund	4,760,700	1,785,315	1,835,963	1,890,953	1,947,705	-
Atlanta Beltline Tad	23,129,986	18,913,976	20,000,117	21,565,456	22,757,329	-
Campbellton Road Tad Fund	1,834,088	286,581	189,148	171,793	197,664	-
Hollowell/M.L. King Tad Fund	2,307,247	370,410	381,469	392,859	413,023	-
Metropolitan Parkway Tad Fund	1,151,200	126,660	145,755	165,235	185,106	-
Stadium Neighborhoods Tad Fund	4,665	11,800	11,800	11,800	11,800	-
Annual Bond Fund	337,115	-	-	-	-	-
1993 School Improvement Bond	20,921	-	-	-	-	-
1994 Referendum G.O. Bond Fund	1,311,580	-	-	-	-	-
1996 G.O. Public Improvement Bond Part B	178,452	-	-	-	-	-
1997 G.O. Public Improvement Bond Fund	512,965	-	-	-	-	-
2001 Quality Of Life Fund	276,606	-	-	-	-	-
2004 Quality Of Life Fund	1,100,685	-	-	-	-	-
2005A Park Improvement Bond Fund	4,153,483	1,818,617	1,573,900	1,573,900	1,573,900	-
2008A Quality Of Life Improvement Bond Fd	1,699,763	-	-	-	-	-
Park Improvement Fund	12,823,441	10,146,351	10,434,836	10,731,586	11,036,844	-
General Government Capital Fund	16,237,594	17,665,159	19,187,634	20,665,199	22,073,328	-
Capital Finance Fund	54,226,629	2,000,000	1,000,000	0	0	-
Special Assessment Fund	1,292,903	-	-	-	-	-
Solid Waste Management Fac Const Fund	1,512,836	-	-	-	-	-
Capital Asset - Finance Fund	6,366,936	6,366,936	6,366,936	6,366,936	6,366,936	-
Capital Finance-Recovery Zone (Eco. Dev.) Fund	2,257,389	-	-	-	-	-
2002 Traffic Court Facility Bond	187,464	-	-	-	-	-
Bond Sinking Fund	26,063,808	32,289,513	42,189,034	42,552,437	42,659,566	-
Water & Wastewater Renewal & Extension Fund	604,225,149	54,554,090	36,585,453	23,279,026	11,810,000	20,346,007

CAPITAL PROJECT STATUS OVERVIEW

	FY15 Projected	FY16 Projected	FY17 Projected	FY18 Projected	FY19 Projected	Future
1993 Water & Wastewater Bond Fund	393,056	-	-	-	-	-
1997 Water & Wastewater Bond Fund	707,161	-	-	-	-	-
1999 Water And Wastewater Bond Fund	3,138,457	-	-	-	-	-
2001 Water & Wastewater Bond Fund	15,708,845	4,735,016	3,284,701	2,030,541	-	-
2004 Water & Wastewater Bond Fund	18,531,364	4,457,454	2,000,000	1,608,768	-	-
Special 1% Sales And Use Tax Fund	121,137,496	-	-	-	-	-
Water & Wastewater Sinking Fund	449,056,745	434,383,406	436,309,988	438,875,453	440,852,085	-
Ser. 2009A Water & Wastewater Rev Bd Fd	44,823,185	33,000,000	26,084,231	13,824,892	7,254,799	10,240,388
2013A-1 Water & Wastewater Bond Fund	336,328,365	-	-	-	-	-
2013B Water & Wastewater Bond Fund	222,905,481	-	-	-	-	-
Solid Waste R&E Fund	6,709,708	2,117,425	2,114,000	2,106,125	2,104,250	-
Airport Renewal And Extension Fund	777,847,685	577,553,802	520,921,031	550,701,967	600,468,434	-
Airport Passenger Facility Charge Fund	714,579,863	681,169,870	719,088,849	830,317,590	944,817,590	-
2000 Airport Revenue Bond Fund	4,850,871	4,240,130	4,096,130	3,952,130	2,655,752	1,296,378
2004 Airport Revenue Bond Fund	3,306,914	2,976,663	0	0	0	-
2004 Airport Pfc Bond Fund	1,170,685	0	0	0	0	-
2004 Airport Revenue Bond Fund F-K	7,341,744	5,247,616	0	0	0	0
Conrac Customer Service Fac Ch	70,542,429	59,731,636	72,575,636	82,929,636	93,990,636	-
Airport Fac Revenue Bond Sinking Fd	479,725,833	497,409,157	499,654,662	502,037,749	504,258,009	-
2010A Bond General Airport Revenue	2,900,738	0	0	0	0	0
2010B Bd Pfc & Sub Lien Gen Rev	707,373	0	0	0	0	-
Airport Commercial Paper Series 2010A/B	37,447,954	24,829,712	12,211,470	0	0	-
2012A Bond General Airport Revenue	31,337,236	17,096,005	4,242,258	0	0	-
2012B Bond General Airport Revenue	8,134,872	-	-	-	-	-
2012C Bond General Airport Revenue	129,961,098	73,680,800	18,258,703	0	0	-
2006A&B Downtown Parking Project Fund	1,638,581	-	-	-	-	-
Buildings Renewal & Extension Fund	17,287,992	-	-	-	-	-
Sub-Total	\$4,410,431,251	\$2,604,524,517	\$2,493,846,374	\$2,589,541,381	\$2,750,678,821	\$31,882,773

CAPITAL PROJECT STATUS OVERVIEW

	FY15 Projected	FY16 Projected	FY17 Projected	FY18 Projected	FY19 Projected	Future
Grants Funds						
Community Development Block Grant Fund	5,493,055	504,788	322,219	0	0	-
Intergovernmental Grant Fund	58,530,122	5,133,200	4,740,268	4,787,160	4,650,988	-
Job Training Grant Fund	5,310,214	0	0	0	0	-
Home Investment Partnerships Program Fund	5,644,431	1,818,230	240,000	0	0	-
Sec 108 Loan Trust Fund	2,588,405	763,497	763,497	763,497	0	-
Sub-Total	\$77,566,227	\$8,219,715	\$6,065,984	\$5,550,657	\$4,650,988	-
Trust						
Perpetual Care	300,536	300,536	300,536	300,536	300,536	-
Trust Fund	48,411,746	43,351,884	41,995,423	41,762,984	41,560,621	-
Sub-Total	\$48,712,282	\$43,652,419	\$42,295,959	\$42,063,520	\$41,861,156	-
TOTAL	\$4,536,709,760	\$2,656,396,650	\$2,542,208,317	\$2,637,155,557	\$2,797,190,965	\$31,882,773



BOND/SPECIAL REVENUE/RENEWAL & EXTENSION FUNDS

BOND FUNDS

Annual Bond funds and the 1987-2004 Bond Project Funds provide for disbursement of the proceeds of an annual \$8 million General Obligation Bond issue, which is divided into \$4 million for general city purposes and \$4 million for school purposes. The City has been authorized since 1968 to annually issue general obligation bonds of \$8 million without referendum. These bonds are backed by the "full faith and credit" of the City's property tax base. Historically, the City has used these funds to support an array of programs including economic development, transportation, public safety and judicial systems, recreational and cultural opportunities and environmental protection and enhancement. The last bond issue was dedicated primarily to land acquisition, signal modernization, installation, freeway lighting and bridge improvements. Prior to 1987, each general obligation issue was accounted for in the Annual Bond Fund. Beginning in 1987, each annual bond issue has been accounted for separately through the establishment of a specific project fund. **Other Bond Funds** the Park Improvement Fund, the General Government Capital Outlay Fund, the 1993 School Improvement Bond Fund, Aviation Bond Funds, and Water and Wastewater Bond Funds. These funds account for proceeds used in obtaining, renovating, and constructing major fixed assets.

The **Bond Sinking** Funds are legally required accounting entities to insure the allocation of principal and interest payments due for the protection of the bond holders. The money for these funds is raised through a special City Bond Tax levy against real and personal property. The millage associated with this levy is determined as the rate which will allow the City to make principal and interest payments for the upcoming fiscal year. The funds raised through this tax levy are to be used only for the retirement of City and Board of Education outstanding bond issues. There is provision for appropriation to sinking funds to allow the City to make principal and interest payments to the paying agent on a timely basis as the amounts become due. The interest

payments are due semi-annually, requiring payment by the City before the receipt from Fulton County of the tax revenues. Therefore, it is necessary to maintain reserves that allow the City to make these interest payments when they are due.

RENEWAL AND EXTENSION

The **Airport** Renewal and Extension Fund accounts for the disbursement of funds received from the Airport Revenue Fund to be used for replacement, additions, extensions, and improvements at the Hartsfield-Jackson Atlanta International Airport. The major projects that were funded by all of the Airport Capital funds were: (1) Maynard Holbrook Jackson International Terminal project; (2) CONRAC Project; (3) APM and Roadway for CONRAC Project; (4) Airfield Improvements; (5) Pavement Replacement; (6) Runway Extensions; (7) CPTC Modifications and Upgrades; (8) AGTS Improvements and Upgrades, and (9) MEP Improvements and Upgrades.

The City owns and operates a drinking water supply, treatment and distribution system, and a wastewater collection and treatment system. The **Department of Watershed Management** is reported as an enterprise fund of the City. The Department is supported using revenues derived from a mix of wholesale and retail rates and charges for water and wastewater services and Municipal Option Sales Tax (MOST) receipts. The Department's capital improvement program (CIP) is funded by a combination of Georgia Environmental Facilities Authority loans, water and wastewater system revenue bonds and amounts held in the Renewal and Extension Fund.

The **Building Permits** and **Solid Waste** funds are the newest R&E funds and support equipment purchases.

OTHER SPECIAL REVENUE FUNDS

Special Assessment funds A Tax Allocation District (TAD) is established for the purpose of catalyzing investment by financing certain redevelopment activities in underdeveloped or blighted areas using public dollars. Redevelopment costs are financed through the pledge of future incremental increases in property taxes generated by the resulting new development. Typically, upon creation, TADs have vacant commercial and residential properties, blighted conditions and numerous vacant buildings or are in need of significant environmental remediation.

The Georgia Redevelopment Powers Law was enacted in 1985 to give additional powers to local municipalities in order to facilitate the redevelopment of blighted or economically depressed areas. One of the powers granted to local governments in this law was to issue tax allocation bonds to finance infrastructure and other redevelopment costs within a tax allocation district. In 1986 the City of Atlanta held a referendum on TADs that resulted in the City's ability to establish districts.

In order for an area to be designated a TAD, the government must verify that the area is in need of redevelopment. However, the area is not required to be blighted, which is a requirement in many states. These findings are reported in a Redevelopment Plan, which demonstrates why the area needs to be redeveloped and how the municipality plans to revitalize the area. The Plan provides the redevelopment agency with the powers to improve dilapidated facilities and to use tax increment financing to achieve the goals of the Redevelopment Plan. The City of Atlanta adopts enabling legislation which approves the Redevelopment Plan and establishes the base value for the district. The other local taxing entities, Atlanta Public Schools and Fulton County, are consenting jurisdictions that have the option to participate in the TAD.

The **Atlanta Beltline** Tad was established to assure that the City of Atlanta maintains its historical position as the commercial center of the region and provides an alternative to the continued sprawling patterns of development in the region. The City recognizes that new streetscapes, sidewalks, parks, street-level retail,

alternative transportation facilities, and new housing are needed to create an attractive and prosperous community. The Beltline TAD will provide incentives and initial funding to catalyze the rehabilitation and redevelopment of areas with the Beltline TAD redevelopment area.

The **Atlantic Station** Tax Allocation District was established in 1999 to facilitate the redevelopment of a 138-acre brownfield site, which had been contaminated due to almost a century of heavy industrial use. The redevelopment will make maximum use of alternative transportation modes to minimize congestion, improve air quality, and connect major activity centers while also creating a 24-hour environment where one can live, work, and play. The project will ultimately include 1.6 million square feet of retail, 6 million square feet of office and entertainment space, over 4,000 residential units, and 1,150 hotel rooms.

Atlantic Station will lay the framework for a more pedestrian and transit-oriented city. This project will transform east/west links into more efficient, aesthetically pleasing transportation corridors and create a financing vehicle for a mass transit link between the Arts Center MARTA Station and points beyond. The TAD will also facilitate the redevelopment of area corridors, including the new 17th Street Bridge, and improve infrastructure throughout the redevelopment district.

The **Campbellton Road** Tax Allocation District was created in late 2006 and its vision is to create a major financial incentive that would support creation of an effective public-private partnership to facilitate the resurgence of the area by encouraging new substantial, private commercial investment. The TAD will help establish the framework for new redevelopment opportunities and investment covering a major arterial linking downtown to the neighborhoods in the southwest of the City and provide an important economic incentive to enhance the market competitiveness of a large area in southwestern Atlanta.

The TAD was established with the goal of spurring private, commercial redevelopment activity along the corridor in much the same way existing TADs have attracted projects and promoted significant growth and redevelopment in other parts of the City. The proposed TAD

incentives will help this key southwest corridor compete aggressively for new development opportunities that might otherwise locate outside of the City. The TAD area consists of approximately 1,433 acres with 585 individual parcels along Campbellton Road and within five identified development sub-areas. The district falls within Neighborhood Planning Units P, R, S and X.

The **Eastside** Tax Allocation District was established in 2003 to join the Westside TAD in allowing the City to rebuild its Downtown streetscapes and improve its road and utility infrastructure, making Atlanta a more enjoyable place to live, work and play. The Eastside TAD is essential in ensuring that the City of Atlanta maintains its historical position as the commercial center of the metro region. The Eastside TAD, in conjunction with the Westside TAD, will create incentives for new Downtown housing and attract the critical mass of permanent residents needed to make Downtown a vibrant 24-hour activity center. Through carefully planned new development and key quality-of-life infrastructure investments (such as new pedestrian oriented streetscapes and public parking decks), the Eastside TAD will help to create an attractive, walkable Downtown.

Creation of the Eastside TAD also ensures that the City is promoting truly balanced economic growth by directing one of its most effective economic development efforts toward distressed neighborhoods that have suffered from a history of neglect. The TAD can provide initial funding to jumpstart the revitalization of Atlanta's most historic neighborhood – Sweet Auburn – as well as one of its most frequently traveled streets, the Memorial Drive/Martin Luther King Jr. Drive corridor. The Memorial Drive/MLK communities have an ambitious, thoughtfully conceived master plan in need of implementation funds. Funding for substantial infrastructure improvements is also essential to the redevelopment of the Atlanta Housing Authority's Grady Homes and Capitol Homes into viable mixed-income communities.

The **Hollowell/M.L. King** Tax Allocation District was created in late 2006 and its goal is to encourage private investment in the City's west and northwest sectors by offering financing incentives that will help ameliorate the current conditions contributing to disinvestment and marginal use of property within the district. The TAD will provide inducement for certain major

new developments that will spur more desirable and sustainable, market-based commercial and residential development in this area. With careful planning and guidance, both Hollowell Parkway and Martin Luther King Jr. Drive – and their surrounding communities – can be transformed into desirable, viable commercial and pedestrian-friendly communities.

The TAD will strengthen the City's ability to promote truly balanced economic growth by directing one of its key economic development tools toward revitalizing a collection of neighborhoods that have been identified by the City as being in need of such support. The TAD area consists of approximately 886 acres within three identified development sub-areas and falls within Neighborhood Planning Units G, H, I, J and K. The primary purpose of the TAD is to stimulate commercial redevelopment and create a vibrant retail corridor.

The **Metropolitan Parkway** Tax Allocation District was created in late 2006 and its basic purpose is to generate public-private partnerships that will facilitate the redevelopment of one of the City's prime development sites within its southern sector. This TAD will help balance the disinvestment and general lack of new development during the past three decades within the Metropolitan Parkway area with the new development and private investment occurring in many of Atlanta's other in town communities. The TAD will encourage new commercial construction within the Metropolitan Parkway Corridor and help accomplish the following goals:

- Promote the development of infrastructure and amenities such as parks and plazas to encourage and support all elements critical to building a sustainable community comprised of neighborhoods that express their character through quality community gathering places and people- and pedestrian-friendly environments
- Allow for the development of primarily commercial infill and mixed-use projects that actively protect environmental resources to eliminate the development gaps that divide these communities
- Provide funding for additional roadway and transportation-oriented improvements that will address current and projected traffic congestion and improve access to transit facilities by encouraging appropriate

intensities of development and an efficient mix of uses within transit areas.

The TAD contains approximately 1,023 acres in the southwest quadrant of Atlanta and includes portions of Neighborhood Planning Units X, Y and Z.

The **Perry-Bolton/Northwest Atlanta** Tax Allocation District was established in 2002 to make possible the redevelopment of over 500 acres of under-developed real estate in the Northwest Atlanta. In particular, redevelopment of the Perry Homes public housing development will transform an area once filled with derelict properties and old apartments into a vibrant, mixed-use, mixed-income community that will improve the economic standing of the City. Upon completion, West Highlands at Heman E. Perry Boulevard will include over 650 new single family homes, 700 apartments, a PATH multi-use trail and new parks and greenspace.

The TAD will provide the stimulus for development of new retail and service businesses in an underserved area and funding for implementation of the Bolton/Marietta LCI plan, the Hollywood Road vision and plan, and other corridor improvements. Improved transportation and related infrastructure, neighborhood-serving retail and other pedestrian-friendly enhancements will attract community-building investments and new development. Additionally, funding will be provided for infrastructure improvements and affordable housing in Carver Hills, Almond Park, and the surrounding neighborhoods.

The purpose of the **Princeton Lakes** Tax Allocation District is to spur the development of an ambitious live, work and play community in Southwest Atlanta. Established in 2002 to revitalize a traditionally underserved area, the TAD will facilitate the development of more than 400 acres into a pedestrian-friendly, mixed-use commercial, retail, residential and public use project.

Challenges presented by the property include: steep-sloped topography, location within a 100-year flood plain and related environmental degradation in addition to a lack of infrastructure. The TAD does not have the necessary streets, bridges, traffic control devices, sanitary or storm sewers, water supply, or storm water detention facilities which must be provided in order to for development to occur. The development team

plans to provide sidewalks, trails, landscaping, parks, and lakes for the benefit of the community and its visitors.

The **Stadium Neighborhoods** Tax Allocation District was created in late 2006 and its basic purpose is to create a major financial incentive that would support the creation of an effective public-private partnership to facilitate the resurgence and redevelopment of the area closest to I-75 and Turner Field by encouraging substantial new development. The TAD would establish the framework for new redevelopment opportunities and investment including portions of the Summerhill and Mechanicsville neighborhoods and provide an important economic incentive to enhance the market competitiveness of the greater Stadium Neighborhoods area.

The TAD incentives will allow this key area just south of the Central Business District to compete aggressively for new development opportunities that might otherwise locate outside of the City. The TAD area consists of approximately 391 acres with 671 individual parcels located in the areas around Turner Field.

The **Westside** Tax Allocation District was expanded in 1998 in order to support efforts that are currently underway to remove blighted conditions and expand redevelopment efforts to adjacent residential areas of Vine City and English Avenue. The TAD also seeks to capitalize on the opportunity to revitalize the land surrounding the new Centennial Olympic Park and foster the development of connections between the Central Business District, Clark Atlanta University Center, the Georgia Tech Campus, and adjoining neighborhoods by promoting improved transportation corridors, safer streets, streetscaping for pedestrians, and greenway trails.

The TAD will facilitate the development of infill projects to eliminate the development gaps which exists because of inadequate and aging sewers, property acquisition and assemblage costs, and perceived environmental contamination. Through the development of linkages, infrastructure, and infill development this TAD encourages and supports new and existing businesses, new and renovated housing, and the support services that will help build a sustainable community.



FY15 CAPITAL BUDGET STATUS

Atlantic Station Tad Fund

	FY15	FY16	FY17	FY18	FY19	Future	Total
FUND SUMMARY							
Revenues	33,115,572	17,054,498	17,219,852	15,342,464	15,933,425		\$98,665,811
Expenses	33,115,572	17,054,498	17,219,852	15,342,464	15,933,425		\$98,665,811
Total Revenues Over(Under) Expenses	\$0	\$0	\$0	\$0	\$0		\$0
ANTICIPATIONS							
REVENUE GROUP TOTALS							
Taxes	13,842,830	14,266,536	14,702,954	15,152,464	15,615,459		\$73,580,243
Investment Income	250,000	230,000	210,000	190,000	170,000		\$1,050,000
Miscellaneous Revenues	19,022,742	2,557,962	2,306,898	0	147,966		\$24,035,568
Revenues	\$33,115,572	\$17,054,498	\$17,219,852	\$15,342,464	\$15,933,425		\$98,665,811
APPROPRIATIONS							
DEPARTMENT TOTALS							
Non-Departmental	33,115,572	17,054,498	17,219,852	15,342,464	15,933,425		\$98,665,811
Total City Wide	\$33,115,572	\$17,054,498	\$17,219,852	\$15,342,464	\$15,933,425		\$98,665,811



FY15 CAPITAL BUDGET STATUS

Atlantic Station Tad Fund

PROJECT TOTALS BY DEPARTMENT

Non-Departmental

Default - 000000

Sub-Total

Total City Wide

	FY15	FY16	FY17	FY18	FY19	Future	Total
Default - 000000	33,115,572	17,054,498	17,219,852	15,342,464	15,933,425		\$98,665,811
Sub-Total	\$33,115,572	\$17,054,498	\$17,219,852	\$15,342,464	\$15,933,425		\$98,665,811
Total City Wide	\$33,115,572	\$17,054,498	\$17,219,852	\$15,342,464	\$15,933,425		\$98,665,811



FY15 CAPITAL BUDGET STATUS

Westside Tad Fund

	FY15	FY16	FY17	FY18	FY19	Future	Total
FUND SUMMARY							
Revenues	91,889,861	15,201,111	13,078,985	13,568,501	14,279,547		\$148,018,005
Expenses	91,889,861	15,201,111	13,078,985	13,568,501	14,279,547		\$148,018,005
Total Revenues Over(Under) Expenses	\$0	\$0	\$0	\$0	\$0		\$0
ANTICIPATIONS							
REVENUE GROUP TOTALS							
Taxes	11,482,306	12,132,996	12,803,206	13,493,501	14,204,547		\$64,116,556
Investment Income	120,000	85,000	75,000	75,000	75,000		\$430,000
Miscellaneous Revenues	80,287,555	2,983,115	200,779	0	0		\$83,471,449
Revenues	\$91,889,861	\$15,201,111	\$13,078,985	\$13,568,501	\$14,279,547		\$148,018,005
APPROPRIATIONS							
DEPARTMENT TOTALS							
Department Of Finance	15,723,728	0	0	0	0		\$15,723,728
Department Of Public Works	258,748	0	0	0	0		\$258,748
Non-Departmental	75,907,385	15,201,111	13,078,985	13,568,501	14,279,547		\$132,035,529
Total City Wide	\$91,889,861	\$15,201,111	\$13,078,985	\$13,568,501	\$14,279,547		\$148,018,005



FY15 CAPITAL BUDGET STATUS

Westside Tad Fund

	FY15	FY16	FY17	FY18	FY19	Future	Total
PROJECT TOTALS BY DEPARTMENT							
Department Of Finance							
Westside Tad 2005 - 202670	1,740						\$1,740
Westside Tad Cd 2008 Program - 210375	135,360	0	0	0	0		\$135,360
Westside Tad 2008 Prgm - 210622	15,586,628	0	0	0	0		\$15,586,628
Sub-Total	\$15,723,728	\$0	\$0	\$0	\$0		\$15,723,728
Department Of Public Works							
2007 Westside Tad - 110334	258,748	0	0	0	0		\$258,748
Sub-Total	\$258,748	\$0	\$0	\$0	\$0		\$258,748
Non-Departmental							
Default - 000000	75,907,385	15,201,111	13,078,985	13,568,501	14,279,547		\$132,035,529
Sub-Total	\$75,907,385	\$15,201,111	\$13,078,985	\$13,568,501	\$14,279,547		\$132,035,529
Total City Wide	\$91,889,861	\$15,201,111	\$13,078,985	\$13,568,501	\$14,279,547		\$148,018,005



FY15 CAPITAL BUDGET STATUS

Nw Atlanta Tad Fund

	FY15	FY16	FY17	FY18	FY19	Future	Total
FUND SUMMARY							
Revenues	9,230,483	3,304,808	2,803,833	2,878,386	3,031,094		\$21,248,604
Expenses	9,230,483	3,304,808	2,803,833	2,878,386	3,031,094		\$21,248,604
Total Revenues Over(Under) Expenses	\$0	\$1	\$0	\$0	\$0		\$1
ANTICIPATIONS							
REVENUE GROUP TOTALS							
Taxes	2,436,436	2,575,885	2,719,519	2,867,459	3,019,839		\$13,619,138
Investment Income	10,000	10,300	10,609	10,927	11,255		\$53,091
Miscellaneous Revenues	6,784,047	718,623	73,705	0	0		\$7,576,375
Revenues	\$9,230,483	\$3,304,808	\$2,803,833	\$2,878,386	\$3,031,094		\$21,248,604
APPROPRIATIONS							
DEPARTMENT TOTALS							
Executive Offices	806,030						\$806,030
Non-Departmental	8,424,453	3,304,808	2,803,833	2,878,386	3,031,094		\$20,442,574
Total City Wide	\$9,230,483	\$3,304,808	\$2,803,833	\$2,878,386	\$3,031,094		\$21,248,604



FY15 CAPITAL BUDGET STATUS

Nw Atlanta Tad Fund

	FY15	FY16	FY17	FY18	FY19	Future	Total
PROJECT TOTALS BY DEPARTMENT							
Executive Offices							
Northwest Atlanta Fire Station - 110965	806,030						\$806,030
Sub-Total	\$806,030						\$806,030
Non-Departmental							
Default - 000000	8,424,453	3,304,808	2,803,833	2,878,386	3,031,094		\$20,442,574
Sub-Total	\$8,424,453	\$3,304,808	\$2,803,833	\$2,878,386	\$3,031,094		\$20,442,574
Total City Wide	\$9,230,483	\$3,304,808	\$2,803,833	\$2,878,386	\$3,031,094		\$21,248,604



FY15 CAPITAL BUDGET STATUS

Princeton Lakes Tad Fund

	FY15	FY16	FY17	FY18	FY19	Future	Total
FUND SUMMARY							
Revenues	4,760,700	1,785,315	1,835,963	1,890,953	1,947,705		\$12,220,636
Expenses	4,760,700	1,785,315	1,835,963	1,890,953	1,947,705		\$12,220,636
Total Revenues Over(Under) Expenses	\$0	\$0	\$0	\$0	\$0		\$0
ANTICIPATIONS							
REVENUE GROUP TOTALS							
Taxes	1,726,277	1,778,487	1,832,263	1,887,653	1,944,705		\$9,169,385
Investment Income	4,100	4,000	3,700	3,300	3,000		\$18,100
Miscellaneous Revenues	3,030,323	2,828	0	0	0		\$3,033,151
Revenues	\$4,760,700	\$1,785,315	\$1,835,963	\$1,890,953	\$1,947,705		\$12,220,636
APPROPRIATIONS							
DEPARTMENT TOTALS							
Non-Departmental	4,760,700	1,785,315	1,835,963	1,890,953	1,947,705		\$12,220,636
Total City Wide	\$4,760,700	\$1,785,315	\$1,835,963	\$1,890,953	\$1,947,705		\$12,220,636



FY15 CAPITAL BUDGET STATUS

Princeton Lakes Tad Fund

PROJECT TOTALS BY DEPARTMENT

Non-Departmental

Default - 000000

Sub-Total

Total City Wide

	FY15	FY16	FY17	FY18	FY19	Future	Total
Default - 000000	4,760,700	1,785,315	1,835,963	1,890,953	1,947,705		\$12,220,636
Sub-Total	\$4,760,700	\$1,785,315	\$1,835,963	\$1,890,953	\$1,947,705		\$12,220,636
Total City Wide	\$4,760,700	\$1,785,315	\$1,835,963	\$1,890,953	\$1,947,705		\$12,220,636



FY15 CAPITAL BUDGET STATUS

Atlanta Bellline Tad

	FY15	FY16	FY17	FY18	FY19	Future	Total
FUND SUMMARY							
Revenues	23,129,986	18,913,976	20,000,117	21,565,456	22,757,329		\$106,366,864
Expenses	23,129,986	18,913,976	20,000,117	21,565,456	22,757,329		\$106,366,864
Total Revenues Over(Under) Expenses	\$0	\$0	\$0	\$0	\$0		\$0
ANTICIPATIONS							
REVENUE GROUP TOTALS							
Taxes	17,423,373	18,689,945	20,000,117	21,355,393	22,757,329		\$100,226,157
Miscellaneous Revenues	5,706,613	224,031	0	210,063	0		\$6,140,707
Revenues	\$23,129,986	\$18,913,976	\$20,000,117	\$21,565,456	\$22,757,329		\$106,366,864
APPROPRIATIONS							
DEPARTMENT TOTALS							
Non-Departmental	23,129,986	18,913,976	20,000,117	21,565,456	22,757,329		\$106,366,864
Total City Wide	\$23,129,986	\$18,913,976	\$20,000,117	\$21,565,456	\$22,757,329		\$106,366,864



FY15 CAPITAL BUDGET STATUS

Atlanta Beltline Tad

PROJECT TOTALS BY DEPARTMENT	FY15	FY16	FY17	FY18	FY19	Future	Total
Non-Departmental							
Default - 000000	23,129,986	18,913,976	20,000,117	21,565,456	22,757,329		\$106,366,864
Sub-Total	\$23,129,986	\$18,913,976	\$20,000,117	\$21,565,456	\$22,757,329		\$106,366,864
Total City Wide	\$23,129,986	\$18,913,976	\$20,000,117	\$21,565,456	\$22,757,329		\$106,366,864



FY15 CAPITAL BUDGET STATUS

Campbellton Road Tad Fund

	FY15	FY16	FY17	FY18	FY19	Future	Total
FUND SUMMARY							
Revenues	1,834,088	286,581	189,148	171,793	197,664		\$2,679,273
Expenses	1,834,088	286,581	189,148	171,793	197,664		\$2,679,273
Total Revenues Over(Under) Expenses	\$0	\$0	\$0	\$0	\$0		\$0
ANTICIPATIONS							
REVENUE GROUP TOTALS							
Taxes	16,740	60,054	104,235	149,299	195,264		\$525,592
Investment Income	4,000	3,000	2,800	2,600	2,400		\$14,800
Miscellaneous Revenues	1,813,348	223,527	82,113	19,894	0		\$2,138,881
Revenues	\$1,834,088	\$286,581	\$189,148	\$171,793	\$197,664		\$2,679,273
APPROPRIATIONS							
DEPARTMENT TOTALS							
Non-Departmental	1,834,088	286,581	189,148	171,793	197,664		\$2,679,273
Total City Wide	\$1,834,088	\$286,581	\$189,148	\$171,793	\$197,664		\$2,679,273



FY15 CAPITAL BUDGET STATUS

Campbellton Road Tad Fund

PROJECT TOTALS BY DEPARTMENT

Non-Departmental

 Default - 000000

Sub-Total

Total City Wide

	FY15	FY16	FY17	FY18	FY19	Future	Total
Default - 000000	1,834,088	286,581	189,148	171,793	197,664		\$2,679,273
Sub-Total	\$1,834,088	\$286,581	\$189,148	\$171,793	\$197,664		\$2,679,273
Total City Wide	\$1,834,088	\$286,581	\$189,148	\$171,793	\$197,664		\$2,679,273



FY15 CAPITAL BUDGET STATUS

Hollowell/M.L. King Tad Fund

	FY15	FY16	FY17	FY18	FY19	Future	Total
FUND SUMMARY							
Revenues	2,307,247	370,410	381,469	392,859	413,023		\$3,865,008
Expenses	2,307,247	370,410	381,469	392,859	413,023		\$3,865,008
Total Revenues Over(Under) Expenses	\$0	\$0	\$0	\$0	\$0		\$0
ANTICIPATIONS							
REVENUE GROUP TOTALS							
Taxes	327,562	347,787	368,417	389,460	410,923		\$1,844,149
Investment Income	3,000	2,700	2,500	2,300	2,100		\$12,600
Miscellaneous Revenues	1,976,685	19,923	10,552	1,099	0		\$2,008,259
Revenues	\$2,307,247	\$370,410	\$381,469	\$392,859	\$413,023		\$3,865,008
APPROPRIATIONS							
DEPARTMENT TOTALS							
Non-Departmental	2,307,247	370,410	381,469	392,859	413,023		\$3,865,008
Total City Wide	\$2,307,247	\$370,410	\$381,469	\$392,859	\$413,023		\$3,865,008



FY15 CAPITAL BUDGET STATUS

Hollowell/M.L. King Tad Fund

PROJECT TOTALS BY DEPARTMENT

Non-Departmental

Default - 000000

Sub-Total

Total City Wide

	FY15	FY16	FY17	FY18	FY19	Future	Total
	2,307,247	370,410	381,469	392,859	413,023		\$3,865,008
	\$2,307,247	\$370,410	\$381,469	\$392,859	\$413,023		\$3,865,008
	\$2,307,247	\$370,410	\$381,469	\$392,859	\$413,023		\$3,865,008



FY15 CAPITAL BUDGET STATUS

Metropolitan Parkway Tad Fund

	FY15	FY16	FY17	FY18	FY19	Future	Total
FUND SUMMARY							
Revenues	1,151,200	126,660	145,755	165,234	185,106		\$1,773,955
Expenses	1,151,200	126,660	145,755	165,235	185,106		\$1,773,955
Total Revenues Over(Under) Expenses	\$0	\$0	\$0	(\$1)	\$0		\$0
ANTICIPATIONS							
REVENUE GROUP TOTALS							
Taxes	106,540	125,360	144,555	164,134	184,106		\$724,695
Investment Income	2,000	1,300	1,200	1,100	1,000		\$6,600
Miscellaneous Revenues	1,042,660	0	0	0	0		\$1,042,660
Revenues	\$1,151,200	\$126,660	\$145,755	\$165,234	\$185,106		\$1,773,955
APPROPRIATIONS							
DEPARTMENT TOTALS							
Non-Departmental	1,151,200	126,660	145,755	165,235	185,106		\$1,773,955
Total City Wide	\$1,151,200	\$126,660	\$145,755	\$165,235	\$185,106		\$1,773,955



FY15 CAPITAL BUDGET STATUS

Metropolitan Parkway Tad Fund

PROJECT TOTALS BY DEPARTMENT

Non-Departmental

 Default - 000000

Sub-Total

Total City Wide

	FY15	FY16	FY17	FY18	FY19	Future	Total
	1,151,200	126,660	145,755	165,235	185,106		\$1,773,955
	<u>\$1,151,200</u>	<u>\$126,660</u>	<u>\$145,755</u>	<u>\$165,235</u>	<u>\$185,106</u>		<u>\$1,773,955</u>
	<u>\$1,151,200</u>	<u>\$126,660</u>	<u>\$145,755</u>	<u>\$165,235</u>	<u>\$185,106</u>		<u>\$1,773,955</u>



FY15 CAPITAL BUDGET STATUS

Stadium Neighborhoods Tad Fund

	FY15	FY16	FY17	FY18	FY19	Future	Total
FUND SUMMARY							
Revenues	4,665	11,800	11,800	11,800	11,800		\$51,865
Expenses	4,665	11,800	11,800	11,800	11,800		\$51,865
Total Revenues Over(Under) Expenses	\$0	\$0	\$0	\$0	\$0		\$0
ANTICIPATIONS							
REVENUE GROUP TOTALS							
Miscellaneous Revenues	4,665	11,800	11,800	11,800	11,800		\$51,865
Revenues	\$4,665	\$11,800	\$11,800	\$11,800	\$11,800		\$51,865
APPROPRIATIONS							
DEPARTMENT TOTALS							
Non-Departmental	4,665	11,800	11,800	11,800	11,800		\$51,865
Total City Wide	\$4,665	\$11,800	\$11,800	\$11,800	\$11,800		\$51,865



FY15 CAPITAL BUDGET STATUS

Stadium Neighborhoods Tad Fund

PROJECT TOTALS BY DEPARTMENT

Non-Departmental

 Default - 000000

Sub-Total

Total City Wide

	FY15	FY16	FY17	FY18	FY19	Future	Total
Default - 000000	4,665	11,800	11,800	11,800	11,800		\$51,865
Sub-Total	\$4,665	\$11,800	\$11,800	\$11,800	\$11,800		\$51,865
Total City Wide	\$4,665	\$11,800	\$11,800	\$11,800	\$11,800		\$51,865



FY15 CAPITAL BUDGET STATUS

Annual Bond Fund

	FY15	FY16	FY17	FY18	FY19	Future	Total
FUND SUMMARY							
Revenues	337,115						\$337,115
Expenses	337,115						\$337,115
Total Revenues Over(Under) Expenses	\$0						\$0
ANTICIPATIONS							
REVENUE GROUP TOTALS							
Miscellaneous Revenues	337,115						\$337,115
Revenues	\$337,115						\$337,115
APPROPRIATIONS							
DEPARTMENT TOTALS							
Default / Revenue Department	337,115						\$337,115
Total City Wide	\$337,115						\$337,115



FY15 CAPITAL BUDGET STATUS

Annual Bond Fund

	FY15	FY16	FY17	FY18	FY19	Future	Total
PROJECT TOTALS BY DEPARTMENT							
Default / Revenue Department							
Default - 000000	337,115						\$337,115
Sub-Total	\$337,115						\$337,115
Total City Wide	\$337,115						\$337,115



FY15 CAPITAL BUDGET STATUS

1993 School Improvement Bond

	FY15	FY16	FY17	FY18	FY19	Future	Total
FUND SUMMARY							
Revenues	20,921						\$20,921
Expenses	20,921						\$20,921
Total Revenues Over(Under) Expenses	\$0						\$0
ANTICIPATIONS							
REVENUE GROUP TOTALS							
Miscellaneous Revenues	20,921						\$20,921
Revenues	\$20,921						\$20,921
APPROPRIATIONS							
DEPARTMENT TOTALS							
Non-Departmental	20,921						\$20,921
Total City Wide	\$20,921						\$20,921



FY15 CAPITAL BUDGET STATUS

1993 School Improvement Bond

PROJECT TOTALS BY DEPARTMENT

Non-Departmental

Default - 000000

Sub-Total

Total City Wide

	FY15	FY16	FY17	FY18	FY19	Future	Total
	20,921						\$20,921
	\$20,921						\$20,921
	\$20,921						\$20,921



FY15 CAPITAL BUDGET STATUS

1994 Referendum G.O. Bond Fund

	FY15	FY16	FY17	FY18	FY19	Future	Total
FUND SUMMARY							
Revenues	1,311,580						\$1,311,580
Expenses	1,311,580						\$1,311,580
Total Revenues Over(Under) Expenses	\$0						\$0
ANTICIPATIONS							
REVENUE GROUP TOTALS							
Miscellaneous Revenues	1,311,580						\$1,311,580
Revenues	\$1,311,580						\$1,311,580
APPROPRIATIONS							
DEPARTMENT TOTALS							
Department Of Finance	92,816						\$92,816
Department Of Public Works	1,218,764						\$1,218,764
Total City Wide	\$1,311,580						\$1,311,580



FY15 CAPITAL BUDGET STATUS

1994 Referendum G.O. Bond Fund

	FY15	FY16	FY17	FY18	FY19	Future	Total
PROJECT TOTALS BY DEPARTMENT							
Department Of Finance							
Administration Of Arbitrage Rebates - 200696	3,000						\$3,000
Restricted Reserve For Capital Projects - 201043	89,816						\$89,816
Sub-Total	\$92,816						\$92,816
Department Of Public Works							
Brownlee Road Bridge - 100750	42,287						\$42,287
Mitchell St Viaduct - 100983	119,979						\$119,979
Campbellton Road Widening (Phase I) - 101232	242,593						\$242,593
Peachtree Street Improvements - 101233	560						\$560
Butler St/Auburn Avenue Streets - 101239	57						\$57
Vine City/Ashby Streets - 101240	1,336						\$1,336
Mlk/Fairburn Rd Realignment - 101250	386,746						\$386,746
Admin Of '94 Go Bond Referendum Projects - 101251	35,998						\$35,998
Freeway Lighting (Phase 2 - 4) - 101260	103						\$103
Capitol Avenue Street Improvements - 101316	3,054						\$3,054
International Blvd Street Improvements - 101317	440						\$440
Westend Sidewalks, Cd-659 - 101955	2,002						\$2,002
Howell Mill Rd Widening - 101995	221,057						\$221,057
Roxboro Road Widening - 102000	40,370						\$40,370
Peachtree Creek Basin Flood Control - 202287	122,182						\$122,182
Sub-Total	\$1,218,764						\$1,218,764
Total City Wide	\$1,311,580						\$1,311,580



FY15 CAPITAL BUDGET STATUS

1996 G.O. Public Improvement Bond Part B

	FY15	FY16	FY17	FY18	FY19	Future	Total
FUND SUMMARY							
Revenues	178,452						\$178,452
Expenses	178,452						\$178,452
Total Revenues Over(Under) Expenses	\$0						\$0
ANTICIPATIONS							
REVENUE GROUP TOTALS							
Miscellaneous Revenues	178,452						\$178,452
Revenues	\$178,452						\$178,452
APPROPRIATIONS							
DEPARTMENT TOTALS							
Department Of Public Works	178,452						\$178,452
Total City Wide	\$178,452						\$178,452



FY15 CAPITAL BUDGET STATUS

1996 G.O. Public Improvement Bond Part B

PROJECT TOTALS BY DEPARTMENT

Department Of Public Works

	FY15	FY16	FY17	FY18	FY19	Future	Total
Wall Street Viaduct - 101256	154,503						\$154,503
Howell Mill Rd Widening - 101995	23,949						\$23,949
Sub-Total	\$178,452						\$178,452
Total City Wide	\$178,452						\$178,452



FY15 CAPITAL BUDGET STATUS

1997 G.O. Public Improvement Bond Fund

	FY15	FY16	FY17	FY18	FY19	Future	Total
FUND SUMMARY							
Revenues	512,965						\$512,965
Expenses	512,965						\$512,965
Total Revenues Over(Under) Expenses	\$0						\$0
ANTICIPATIONS							
REVENUE GROUP TOTALS							
Miscellaneous Revenues	512,965						\$512,965
Revenues	\$512,965						\$512,965
APPROPRIATIONS							
DEPARTMENT TOTALS							
Department Of Finance	264,272						\$264,272
Department Of Public Works	248,693						\$248,693
Total City Wide	\$512,965						\$512,965



FY15 CAPITAL BUDGET STATUS

1997 G.O. Public Improvement Bond Fund

	FY15	FY16	FY17	FY18	FY19	Future	Total
PROJECT TOTALS BY DEPARTMENT							
Department Of Finance							
Administration Of Arbitrage Rebates - 200696	3,000						\$3,000
Restricted Reserve For Capital Projects - 201043	261,272						<u>\$261,272</u>
Sub-Total	<u>\$264,272</u>						<u>\$264,272</u>
Department Of Public Works							
Campbellton Road Widening (Phase I) - 101232	248,693						<u>\$248,693</u>
Sub-Total	<u>\$248,693</u>						<u>\$248,693</u>
Total City Wide	<u>\$512,965</u>						<u>\$512,965</u>



FY15 CAPITAL BUDGET STATUS

2001 Quality Of Life Fund

	FY15	FY16	FY17	FY18	FY19	Future	Total
FUND SUMMARY							
Revenues	276,606						\$276,606
Expenses	276,606						\$276,606
Total Revenues Over(Under) Expenses	\$0						\$0
ANTICIPATIONS							
REVENUE GROUP TOTALS							
Miscellaneous Revenues	276,606						\$276,606
Revenues	\$276,606						\$276,606
APPROPRIATIONS							
DEPARTMENT TOTALS							
Department Of Public Works	276,606						\$276,606
Total City Wide	\$276,606						\$276,606



FY15 CAPITAL BUDGET STATUS

2001 Quality Of Life Fund

PROJECT TOTALS BY DEPARTMENT	FY15	FY16	FY17	FY18	FY19	Future	Total
Department Of Public Works							
Sidewalk Improvements, District 2 - 102088	58,221						\$58,221
Sidewalk Improvements, District 4 - 102090	14,557						\$14,557
Sidewalk Improvements, District 12 - 102098	9,672						\$9,672
Simpson Road Streetscape - 102115	5,562						\$5,562
Intersection Improvements, Dist 6 - 102119	20						\$20
Intersection Improvements, Dist 8 - 102120	106,948						\$106,948
Greenspace Enhancement,Adm & Pgm Mgmt - 102131	388						\$388
Bicycle Rte Restriping/Modifications - 102146	1,316						\$1,316
St Resurfacing & Reconstruct,Dist 2 - 102165	3,688						\$3,688
Harris Homes Street Reconstruction - 102177	829						\$829
Unpaved Street Pavings, District 1 - 102179	12,755						\$12,755
Unpaved Street Pavings, District 11 - 102186	4,228						\$4,228
Unpaved Street Pavings, District 12 - 102187	11,857						\$11,857
Speed Hump Installations, District 5 - 102218	2,685						\$2,685
Speed Hump Installations, District 6 - 102219	1,787						\$1,787
Traffic Calming Measures, District 5 - 102230	5,670						\$5,670
Traffic Signals & Comm.,Citywide - 102242	6,029						\$6,029
Traffic Signals & Communications,Dist. 6 - 102583	4,684						\$4,684
Citywide Greenway Trail Projects - 102847	25,710						\$25,710
Sub-Total	<u>\$276,606</u>						<u>\$276,606</u>
Total City Wide	<u>\$276,606</u>						<u>\$276,606</u>



FY15 CAPITAL BUDGET STATUS

2004 Quality Of Life Fund

	FY15	FY16	FY17	FY18	FY19	Future	Total
FUND SUMMARY							
Revenues	1,100,685						\$1,100,685
Expenses	1,100,685						\$1,100,685
Total Revenues Over(Under) Expenses	\$0						\$0
ANTICIPATIONS							
REVENUE GROUP TOTALS							
Miscellaneous Revenues	1,100,685						\$1,100,685
Revenues	\$1,100,685						\$1,100,685
APPROPRIATIONS							
DEPARTMENT TOTALS							
Department Of Public Works	1,100,685						\$1,100,685
Total City Wide	\$1,100,685						\$1,100,685



FY15 CAPITAL BUDGET STATUS

2004 Quality Of Life Fund

PROJECT TOTALS BY DEPARTMENT	FY15	FY16	FY17	FY18	FY19	Future	Total
Department Of Public Works							
Mitchell St Viaduct - 100983	156						\$156
General Bridge Improvements - 101319	31,172						\$31,172
Sidewalk Improvements, District 2 - 102088	87,539						\$87,539
Sidewalk Improvements, District 3 - 102089	26,952						\$26,952
Sidewalk Improvements, District 4 - 102090	119,004						\$119,004
Sidewalk Improvements, District 5 - 102091	5,222						\$5,222
Sidewalk Improvements, District 6 - 102092	32,959						\$32,959
Sidewalk Improvements, District 7 - 102093	4,092						\$4,092
Sidewalk Improvements, District 8 - 102094	46,133						\$46,133
Sidewalk Improvements, District 10 - 102096	606						\$606
Sidewalk Improvements, District 11 - 102097	20,231						\$20,231
Sidewalk Improvements, District 12 - 102098	22,067						\$22,067
Sidewalk Pgm Mgmt & Design City-Wide - 102104	5,693						\$5,693
Intersection Improvements, Dist 2 - 102117	297						\$297
Intersection Improvements, Dist 8 - 102120	1,239						\$1,239
Bicycle Signage & Marking Project Admin - 102147	88,732						\$88,732
Powers Ferry Rd Bridge Replacement - 102156	29,845						\$29,845
St Resurfacing & Reconstruct, Dist 2 - 102165	2						\$2
St Resurfacing & Reconstruct, Dist 3 - 102166	9,300						\$9,300
St. Resurfacing & Reconstruct, Dist 9 - 102172	1,281						\$1,281
St. Resurfacing & Reconstruct, Dist 10 - 102173	163						\$163
St. Resurfacing & Reconstruct, Dist 11 - 102174	3,349						\$3,349
Unpaved Street Pavings, District 1 - 102179	21,131						\$21,131
Unpaved Street Pavings, District 3 - 102180	6,656						\$6,656
Unpaved Street Pavings, District 5 - 102182	5,953						\$5,953
Unpaved Street Pavings, District 6 - 102183	856						\$856
Unpaved Street Pavings, District 11 - 102186	16,550						\$16,550
Unpaved Street Pavings, District 12 - 102187	11,244						\$11,244
Parking Meter Maintenance/Parts - 102210	227						\$227
Speed Hump Installations, District 3 - 102216	5,388						\$5,388
Speed Hump Installations, District 4 - 102217	6,447						\$6,447
Speed Hump Installations, District 5 - 102218	4,742						\$4,742
Speed Hump Installations, District 6 - 102219	20,192						\$20,192
Speed Hump Installations, District 7 - 102220	5,333						\$5,333
Speed Hump Installations, District 8 - 102221	2,138						\$2,138
Speed Hump Installations, District 10 - 102223	5,061						\$5,061
Speed Hump Installations, District 12 - 102225	643						\$643
Traffic Signals & Comm., Cleveland - 102240	25,480						\$25,480
Traffic Signals & Comm., Citywide - 102242	11,069						\$11,069
Intersection Improvements, Dist 7 - 102331	5,059						\$5,059
Intersection Improvements, Dist 3 - 102523	97						\$97
Intersection Improvements, Dist 4 - 102524	32,661						\$32,661
Intersection Improvements, Dist 9 - 102525	16,212						\$16,212
Intersection Improvements, Dist 10 - 102526	19,985						\$19,985
Intersection Improvements, Dist 12 - 102528	8,058						\$8,058
Streetscape Projects, District 2 - 102530	30,000						\$30,000



FY15 CAPITAL BUDGET STATUS

2004 Quality Of Life Fund

	FY15	FY16	FY17	FY18	FY19	Future	Total
Streetscape Projects, District 3 - 102531	18,626						\$18,626
Streetscape Projects, District 4 - 102532	6,886						\$6,886
Streetscape Projects, District 6 - 102534	20,279						\$20,279
Streetscape Projects, District 7 - 102535	11,168						\$11,168
Streetscape Projects, District 9 - 102537	8,105						\$8,105
Southtown Trail/S River Greenwy, Dist 12 - 102549	39,979						\$39,979
Lakewood Heights Town Center - 102552	3,583						\$3,583
Cascade/Mays Village Center - 102558	64,801						\$64,801
Greenbriar Area (Future Marta) - 102559	29,779						\$29,779
Bicycle Signage Fifteen Yr Prjects - 102565	5,350						\$5,350
Restriping And Geometric Modifications - 102566	24,327						\$24,327
Bridge Improvement Design & Const Mgt. - 102575	4,150						\$4,150
Traffic Signals & Communications,Dist. 4 - 102581	7,030						\$7,030
Traffic Signals & Communications,Dist. 9 - 102586	1						\$1
Traffic Signals & Communications,Dist 11 - 102588	11,709						\$11,709
Adams Drive Bridge Repairs - 102618	45,403						\$45,403
Metropolitan Streetscapes, Cd12, Go 0633 - 102732	1,844						\$1,844
Ralph D. Abernathy Blvd Strscape Go#0847 - 102737	449						\$449
Sub-Total	\$1,100,685						\$1,100,685
Total City Wide	\$1,100,685						\$1,100,685



FY15 CAPITAL BUDGET STATUS

2005A Park Improvement Bond Fund

	FY15	FY16	FY17	FY18	FY19	Future	Total
FUND SUMMARY							
Revenues	4,153,483	1,818,617	1,573,900	1,573,900	1,573,900		\$10,693,800
Expenses	4,153,483	1,818,617	1,573,900	1,573,900	1,573,900		\$10,693,800
Total Revenues Over(Under) Expenses	\$0	\$0	\$0	\$0	\$0		\$0
ANTICIPATIONS							
REVENUE GROUP TOTALS							
Miscellaneous Revenues	4,153,483	1,818,617	1,573,900	1,573,900	1,573,900		\$10,693,800
Revenues	\$4,153,483	\$1,818,617	\$1,573,900	\$1,573,900	\$1,573,900		\$10,693,800
APPROPRIATIONS							
DEPARTMENT TOTALS							
Department Of Finance	2,334,865						\$2,334,865
Dept Of Parks & Recreation	1,818,618	1,818,617	1,573,900	1,573,900	1,573,900		\$8,358,935
Total City Wide	\$4,153,483	\$1,818,617	\$1,573,900	\$1,573,900	\$1,573,900		\$10,693,800



FY15 CAPITAL BUDGET STATUS

2005A Park Improvement Bond Fund

	FY15	FY16	FY17	FY18	FY19	Future	Total
PROJECT TOTALS BY DEPARTMENT							
Department Of Finance							
Park Revenue Bonds 2005 - 202714	2,334,865						\$2,334,865
Sub-Total	\$2,334,865						\$2,334,865
Dept Of Parks & Recreation							
Lighting Improvements, City-Wide - 100184	206,927	206,927					\$413,854
Construction Of Bldgs., City-Wide - 100229	1,274,513	1,274,513	1,274,513	1,274,513	1,274,513		\$6,372,565
Ground & Site Imprvs., City-Wide - 100247	299,387	299,387	299,387	299,387	299,387		\$1,496,935
City Wide Park Furniture & Play Equip. - 100271	37,791	37,790					\$75,581
Sub-Total	\$1,818,618	\$1,818,617	\$1,573,900	\$1,573,900	\$1,573,900		\$8,358,935
Total City Wide	\$4,153,483	\$1,818,617	\$1,573,900	\$1,573,900	\$1,573,900		\$10,693,800



FY15 CAPITAL BUDGET STATUS

2008A Quality Of Life Improvement Bond Fd

	FY15	FY16	FY17	FY18	FY19	Future	Total
FUND SUMMARY							
Revenues	1,699,763						\$1,699,763
Expenses	1,699,763						\$1,699,763
Total Revenues Over(Under) Expenses	\$0						\$0
ANTICIPATIONS							
REVENUE GROUP TOTALS							
Miscellaneous Revenues	1,699,763						\$1,699,763
Revenues	\$1,699,763						\$1,699,763
APPROPRIATIONS							
DEPARTMENT TOTALS							
Department Of Public Works	1,699,763						\$1,699,763
Total City Wide	\$1,699,763						\$1,699,763



FY15 CAPITAL BUDGET STATUS

2008A Quality Of Life Improvement Bond Fd

PROJECT TOTALS BY DEPARTMENT	FY15	FY16	FY17	FY18	FY19	Future	Total
Department Of Public Works							
Sidewalk Improvements, District 1 - 102087	1,403						\$1,403
Sidewalk Improvements, District 4 - 102090	168						\$168
Sidewalk Improvements, District 5 - 102091	16,766						\$16,766
Sidewalk Improvements, District 10 - 102096	487,556						\$487,556
Greenbriar (Future Marta) Area - 102136	33						\$33
Streetscape Projects, District 9 - 102537	23,353						\$23,353
Cascade/Mays Village Center - 102558	8,253						\$8,253
Ralph D. Abernathy Blvd Strscape Go#0847 - 102737	4,835						\$4,835
Greenscape Enhance (Cat. 2) - 110063	139,016						\$139,016
Sts,Brdgs,& Vias (Cat. 3) - 110064	508,462						\$508,462
Traffic Signals (Cat. 4) - 110065	50,658						\$50,658
Mlk Jr. Drive Streetscapes - 110068	1,714						\$1,714
Crosswalk Installation - 110074	31,785						\$31,785
Undes Sdwk & Stscps (Cat. 1) - 110076	134,864						\$134,864
2008 Qol Bond Sidewalk Crews - 110265	141,396						\$141,396
2008 Qol Bond Administration - 110266	149,501						\$149,501
Sub-Total	<u>\$1,699,763</u>						<u>\$1,699,763</u>
Total City Wide	<u>\$1,699,763</u>						<u>\$1,699,763</u>



FY15 CAPITAL BUDGET STATUS

Park Improvement Fund

	FY15	FY16	FY17	FY18	FY19	Future	Total
FUND SUMMARY							
Revenues	12,823,441	10,146,351	10,434,836	10,731,586	11,036,844		\$55,173,058
Expenses	12,823,441	10,146,351	10,434,836	10,731,586	11,036,844		\$55,173,058
Total Revenues Over(Under) Expenses	\$0	\$0	\$0	\$0	\$0		\$0
ANTICIPATIONS							
REVENUE GROUP TOTALS							
Taxes	9,865,903	10,146,351	10,434,836	10,731,586	11,036,844		\$52,215,520
Miscellaneous Revenues	2,957,538						\$2,957,538
Revenues	\$12,823,441	\$10,146,351	\$10,434,836	\$10,731,586	\$11,036,844		\$55,173,058
APPROPRIATIONS							
DEPARTMENT TOTALS							
Dept Of Parks & Recreation	6,402,047	3,728,707	4,023,568	4,308,958	4,616,903		\$23,080,183
Non-Departmental	6,421,394	6,417,644	6,411,268	6,422,628	6,419,941		\$32,092,875
Total City Wide	\$12,823,441	\$10,146,351	\$10,434,836	\$10,731,586	\$11,036,844		\$55,173,058



FY15 CAPITAL BUDGET STATUS

Park Improvement Fund

	FY15	FY16	FY17	FY18	FY19	Future	Total
PROJECT TOTALS BY DEPARTMENT							
Dept Of Parks & Recreation							
Default - 000000	6,402,047	3,728,707	4,023,568	4,308,958	4,616,903		\$23,080,183
Sub-Total	<u>\$6,402,047</u>	<u>\$3,728,707</u>	<u>\$4,023,568</u>	<u>\$4,308,958</u>	<u>\$4,616,903</u>		<u>\$23,080,183</u>
Non-Departmental							
Default - 000000	6,421,394	6,417,644	6,411,268	6,422,628	6,419,941		\$32,092,875
Sub-Total	<u>\$6,421,394</u>	<u>\$6,417,644</u>	<u>\$6,411,268</u>	<u>\$6,422,628</u>	<u>\$6,419,941</u>		<u>\$32,092,875</u>
Total City Wide	<u>\$12,823,441</u>	<u>\$10,146,351</u>	<u>\$10,434,836</u>	<u>\$10,731,586</u>	<u>\$11,036,844</u>		<u>\$55,173,058</u>



FY15 CAPITAL BUDGET STATUS

General Government Capital Fund

	FY15	FY16	FY17	FY18	FY19	Future	Total
FUND SUMMARY							
Revenues	16,237,594	17,665,159	19,187,634	20,665,199	22,073,328		\$95,828,914
Expenses	16,237,594	17,665,159	19,187,634	20,665,199	22,073,328		\$95,828,914
Total Revenues Over(Under) Expenses	\$0	\$0	\$0	\$0	\$0		\$0
ANTICIPATIONS							
REVENUE GROUP TOTALS							
Miscellaneous Revenues	16,237,594	17,665,159	19,187,634	20,665,199	22,073,328		\$95,828,914
Revenues	\$16,237,594	\$17,665,159	\$19,187,634	\$20,665,199	\$22,073,328		\$95,828,914
APPROPRIATIONS							
DEPARTMENT TOTALS							
Department Of Finance	1,835,327	2,040,892	2,086,457	2,132,022	2,157,587		\$10,252,283
Department Of Public Works	13,620,472	15,170,472	16,670,472	18,120,472	19,520,472		\$83,102,358
Dept Of Parks & Recreation	469,141	416,141	393,051	375,051	357,614		\$2,010,997
Dept Of Planning & Community Development	312,655	37,655	37,655	37,655	37,655		\$463,276
Total City Wide	\$16,237,594	\$17,665,159	\$19,187,634	\$20,665,199	\$22,073,328		\$95,828,914



FY15 CAPITAL BUDGET STATUS

General Government Capital Fund

	FY15	FY16	FY17	FY18	FY19	Future	Total
PROJECT TOTALS BY DEPARTMENT							
Department Of Finance							
Admin.Development Recoupment Fees - 201072	1,835,327	2,040,892	2,086,457	2,132,022	2,157,587		\$10,252,283
Sub-Total	\$1,835,327	\$2,040,892	\$2,086,457	\$2,132,022	\$2,157,587		\$10,252,283
Department Of Public Works							
Abernathy Corridor Facility - 101125	1	1	1	1	1		\$3
Bakers Ferry Sidewalk, Cd-443 - 101205	40,715	40,715	40,715	40,715	40,715		\$203,575
Greenbriar Parkway Reconstruction - 101231	161	161	161	161	161		\$804
Bicycle Rack Project - 101491	50,000	50,000	50,000	50,000	50,000		\$250,000
Cleveland Ave Sidewalk (Phase Ii) - 101631	2,295	2,295	2,295	2,295	2,295		\$11,473
Custer Avenue Sidewalk - 101632	48,514	48,514	48,514	48,514	48,514		\$242,570
North Highland Avenue Sidewalk - 101633	575	575	575	575	575		\$2,875
Old Conley Road Sidewalk - 101636	15	15	15	15	15		\$76
Old Hapeville Road Sidewalk - 101637	274,000	274,000	274,000	274,000	274,000		\$1,370,000
Wieuca Road Sidewalk (Phase Ii) - 101639	137	137	137	137	137		\$686
Stewart Ave (Metropolitan Pkwy) Sidewalk - 101640	12,333	12,333	12,333	12,333	12,333		\$61,665
Buckhead Pedestrian Bridge - 101651	221,394	221,394	221,394	221,394	221,394		\$1,106,971
Cleveland Avenue (Phase I) - 101657	12,553	12,553	12,553	12,553	12,553		\$62,767
Pryor Road Streetscape - 101659	49,383	49,383	49,383	49,383	49,383		\$246,913
Avon Avenue Sidewalk - 101660	499	499	499	499	499		\$2,493
Bolton Road Sidewalk (Phase I) - 101662	654	654	654	654	654		\$3,269
Bolton Road Sidewalk (Phase Ii) - 101663	46,331	46,331	46,331	46,331	46,331		\$231,653
D.I.F. Transportation-City Wide - 101666	0	0	0	0	0		\$1
Forest Park Road Sidewalk - 101799	14,500	14,500	14,500	14,500	14,500		\$72,500
Gilbert Road Sidewalk - 101800	685	685	685	685	685		\$3,424
Glenwood Ave. Sidewalk - 101801	713	713	713	713	713		\$3,565
Hank Aaron Dr. Sidewalk - 101802	7,191	7,191	7,191	7,191	7,191		\$35,955
Jonesboro Rd. (Sr54) Sidewalk (Phase I) - 101803	1	1	1	1	1		\$4
Jonesboro Rd. (Sr54) Sidewalk (Phase Ii) - 101804	2,830	2,830	2,830	2,830	2,830		\$14,150
Morosgo Drive Sidewalk - 101805	2,596	2,596	2,596	2,596	2,596		\$12,980
Peyton Road Sidewalk - 101806	45,500	45,500	45,500	45,500	45,500		\$227,500
W. Paces Ferry/Paces Ferry Rd. Sidewalk - 101807	296	296	296	296	296		\$1,482
Traffic Calming - 101841	4,424	4,424	4,424	4,424	4,424		\$22,120
Traffic Signal Installation - 101842	56	56	56	56	56		\$278
Traffic Signal Modernization - 101843	79	79	79	79	79		\$395
Ashby Street Sidewalk - 101850	2,355	2,355	2,355	2,355	2,355		\$11,775
Boulevard Streetscape Design - 101851	3	3	3	3	3		\$16
Castlewood Drive Sidewalk - 101852	2,671	2,671	2,671	2,671	2,671		\$13,354
Hank Aaron Avenue Sidewalk - 101859	3,867	3,867	3,867	3,867	3,867		\$19,333
Hatcher Avenue Sidewalk - 101860	10,000	10,000	10,000	10,000	10,000		\$50,000
Hemphill School Road Sidewalk - 101861	1,766	1,766	1,766	1,766	1,766		\$8,831
Lakewood Trail - 101862	13,858	13,858	13,858	13,858	13,858		\$69,289
Mcdonough Boulevard Sidewalk - 101863	10,552	10,552	10,552	10,552	10,552		\$52,758
Monroe Drive Sidewalk - 101865	4,639	4,639	4,639	4,639	4,639		\$23,196
Pine Street Sidewalk - 101867	9,470	9,470	9,470	9,470	9,470		\$47,350
Woodland Avenue Sidewalk - 101871	129	129	129	129	129		\$644
Cheshire Bridge Road Streetscape - 101872	21,575	21,575	21,575	21,575	21,575		\$107,875
Lindbergh/Lavista/Cheshire Br. Imprvs - 101982	200,584	200,584	200,584	200,584	200,584		\$1,002,921



FY15 CAPITAL BUDGET STATUS

General Government Capital Fund

	FY15	FY16	FY17	FY18	FY19	Future	Total
Campbellton/Greenbriar/Langford Inter - 101983	2,993	2,993	2,993	2,993	2,993		\$14,967
Citywide Traffic Signal Improvement - 101985	1,420,182	1,420,182	1,420,182	1,420,182	1,420,182		\$7,100,910
Roxboro Road Widening - 102000	44,703	44,703	44,703	44,703	44,703		\$223,515
Villages Of East Lake - 102101	74,880	74,880	74,880	74,880	74,880		\$374,400
Ashby Street Streetscape - 102105	33,588	33,588	33,588	33,588	33,588		\$167,938
Mlk, Jr. Drive Streetscape - 102107	14	14	14	14	14		\$68
Metropolitan Pkwy Streetscape - 102108	3,904	3,904	3,904	3,904	3,904		\$19,519
Midtown Streetscape - 102109	307	307	307	307	307		\$1,537
North Highland Ave Streetscapes - 102111	13,365	13,365	13,365	13,365	13,365		\$66,823
Mlk, Jr., Dr. Corridor Improvements - 102281	342,127	342,127	342,127	342,127	342,127		\$1,710,633
Perry Blvd/Hollywood - 102319	23,592	23,592	23,592	23,592	23,592		\$117,960
Prior Road Streetscapes - 102321	15,000	15,000	15,000	15,000	15,000		\$75,000
Lee Street Lci Grant - 102383	62,721	62,721	62,721	62,721	62,721		\$313,607
Ralph David Abernathy Lci Grant - 102384	27,139	27,139	27,139	27,139	27,139		\$135,696
Barge Rd./Campellton Lci Grant - 102385	13,042	13,042	13,042	13,042	13,042		\$65,208
Headland Dr. Streetscape Lci Grant - 102387	1,568	1,568	1,568	1,568	1,568		\$7,841
Morningside/Lenox Park - 102389	105,018	105,018	105,018	105,018	105,018		\$525,088
Highland Corridor - 102390	65,941	65,941	65,941	65,941	65,941		\$329,705
Landrum Drive Exit - 102391	350,000	350,000	350,000	350,000	350,000		\$1,750,000
Piedmont/Lindbergh Transportation Improv - 102438	98	98	98	98	98		\$488
City Wide Intersection Timing Loop - Det - 102642	63,725	63,725	63,725	63,725	63,725		\$318,625
Hermi'S Bridge Project - 102730	23,309	23,309	23,309	23,309	23,309		\$116,545
Citywide Greenway Trail Projects - 102847	80,820	80,820	80,820	80,820	80,820		\$404,099
Piedmont Intersection Impr - 110253	500,000	500,000	500,000	500,000	500,000		\$2,500,000
Freemont Ave Rd Constr - 110257	89,262	89,262	89,262	89,262	89,262		\$446,311
City Hall Sidewalks - 110259	200,000	200,000	200,000	200,000	200,000		\$1,000,000
Danforth Rd Sidewalk & Intersection Imp - 110260	7,077	7,077	7,077	7,077	7,077		\$35,385
Hollywood Road Impr - 110261	116,891	116,891	116,891	116,891	116,891		\$584,457
Ada Ramps & Ada Sidewalk Imp, Cityw - 110262	204,720	204,720	204,720	204,720	204,720		\$1,023,598
DI Hollowell/Westlake-Lci - 111105	589	589	589	589	589		\$2,943
Glenwood/Moreland-Lci - 111106	281	281	281	281	281		\$1,403
D.I.F.Admin-Transportation-City - 201053	8,613,721	10,163,721	11,663,721	13,113,721	14,513,721		\$58,068,606
Sub-Total	\$13,620,472	\$15,170,472	\$16,670,472	\$18,120,472	\$19,520,472		\$83,102,358
Dept Of Parks & Recreation							
Comprehen Imps Major Pks, City-Wide - 101519	61,437	53,437	35,437	17,437	0		\$167,747
Centennial Park Trail - 101643	250,000	250,000	250,000	250,000	250,000		\$1,250,000
English Avenue Trail - 101644	100,000	100,000	100,000	100,000	100,000		\$500,000
Green Space Pgm., Parks North - 201997	57,704	12,704	7,614	7,614	7,614		\$93,251
Sub-Total	\$469,141	\$416,141	\$393,051	\$375,051	\$357,614		\$2,010,997
Dept Of Planning & Community Development							
Admin.Development Recoupment Fees - 201072	312,655	37,655	37,655	37,655	37,655		\$463,276
Sub-Total	\$312,655	\$37,655	\$37,655	\$37,655	\$37,655		\$463,276
Total City Wide	\$16,237,594	\$17,665,159	\$19,187,634	\$20,665,199	\$22,073,328		\$95,828,914



FY15 CAPITAL BUDGET STATUS

Capital Finance Fund

	FY15	FY16	FY17	FY18	FY19	Future	Total
FUND SUMMARY							
Revenues	54,226,629	2,000,000	1,000,000				\$57,226,629
Expenses	54,226,629	2,000,000	1,000,000	0	0		\$57,226,629
Total Revenues Over(Under) Expenses	\$0	\$0	\$0	\$0	\$0		\$0
ANTICIPATIONS							
REVENUE GROUP TOTALS							
Miscellaneous Revenues	51,180,983	2,000,000	1,000,000				\$54,180,983
Other Financing Sources	3,045,646						\$3,045,646
Revenues	\$54,226,629	\$2,000,000	\$1,000,000				\$57,226,629
APPROPRIATIONS							
DEPARTMENT TOTALS							
Executive Offices	11,163,736						\$11,163,736
Department Of Information Technology	3,345,966						\$3,345,966
Department Of Corrections	944,535						\$944,535
Department Of Public Works	2,197,528						\$2,197,528
Dept Of Parks & Recreation	436,316						\$436,316
Judicial Agencies	2,214,000	2,000,000	1,000,000	0	0		\$5,214,000
Non-Departmental	20,283,804						\$20,283,804
Department Of Fire Services	7,535,061						\$7,535,061
Department Of Police Services	6,105,682						\$6,105,682
Total City Wide	\$54,226,629	\$2,000,000	\$1,000,000	\$0	\$0		\$57,226,629



FY15 CAPITAL BUDGET STATUS

Capital Finance Fund

	FY15	FY16	FY17	FY18	FY19	Future	Total
PROJECT TOTALS BY DEPARTMENT							
Executive Offices							
Default - 000000	6,900,845						\$6,900,845
Oeam Repair & Maint Ada Comp - 111214	1,158,076						\$1,158,076
Oeam Ch Infrastructure Repairs - 111215	1,460,112						\$1,460,112
Coa Citywide Re-Stacking Project - 211595	1,644,703						\$1,644,703
Sub-Total	\$11,163,736						\$11,163,736
Department Of Information Technology							
Default - 000000	3,045,646						\$3,045,646
311 Call Center - 111397	195,192						\$195,192
E-Discovery - 111451	105,129						\$105,129
Sub-Total	\$3,345,966						\$3,345,966
Department Of Corrections							
Default - 000000	502,803						\$502,803
Cor Repair & Maint 2012 - 211198	441,732						\$441,732
Sub-Total	\$944,535						\$944,535
Department Of Public Works							
Default - 000000	36,181						\$36,181
East Atlanta Streetscapes - 100002	136,000						\$136,000
Ralph David Abernathy Streetscapes - 102114	20,421						\$20,421
Adams Drive Bridge Repairs - 102618	316,942						\$316,942
Bicycle Route Sign & Marks - 110071	925,501						\$925,501
Southwest Atlanta Sidewalks - 110264	63,868						\$63,868
Sidewalks - Ada Ramps - 110820	698,615						\$698,615
Sub-Total	\$2,197,528						\$2,197,528
Dept Of Parks & Recreation							
Dprca Repair & Maint Ada Comp - 211201	436,316						\$436,316
Sub-Total	\$436,316						\$436,316
Judicial Agencies							
Default - 000000	2,214,000	2,000,000	1,000,000	0	0		\$5,214,000
Sub-Total	\$2,214,000	\$2,000,000	\$1,000,000	\$0	\$0		\$5,214,000
Non-Departmental							
Default - 000000	20,283,804						\$20,283,804
Sub-Total	\$20,283,804						\$20,283,804
Department Of Fire Services							
Default - 000000	6,535,061						\$6,535,061
Afr Facilities Repair & Maint. - 211200	1,000,000						\$1,000,000
Sub-Total	\$7,535,061						\$7,535,061
Department Of Police Services							
Default - 000000	4,335,546						\$4,335,546
Apd Facility Improvements 2012 - 211204	1,235,915						\$1,235,915
Apd Reloca/Reno Cops/Cc - 211207	534,221						\$534,221
Sub-Total	\$6,105,682						\$6,105,682
Total City Wide	\$54,226,629	\$2,000,000	\$1,000,000	\$0	\$0		\$57,226,629



FY15 CAPITAL BUDGET STATUS

Special Assessment Fund

	FY15	FY16	FY17	FY18	FY19	Future	Total
FUND SUMMARY							
Revenues	1,292,903						\$1,292,903
Expenses	1,292,903						\$1,292,903
Total Revenues Over(Under) Expenses	\$0						\$0
ANTICIPATIONS							
REVENUE GROUP TOTALS							
Miscellaneous Revenues	1,292,903						\$1,292,903
Revenues	\$1,292,903						\$1,292,903
APPROPRIATIONS							
DEPARTMENT TOTALS							
Department Of Public Works	111,914						\$111,914
Department Of Watershed Management	1,180,989						\$1,180,989
Total City Wide	\$1,292,903						\$1,292,903



FY15 CAPITAL BUDGET STATUS

Special Assessment Fund

	FY15	FY16	FY17	FY18	FY19	Future	Total
PROJECT TOTALS BY DEPARTMENT							
Department Of Public Works							
Street Paving - 100494	45,534						\$45,534
Curb, Sidewalk & Gutter Construction - 100495	66,380						\$66,380
Sub-Total	\$111,914						\$111,914
Department Of Watershed Management							
Sewer Construction - 100493	1,180,989						\$1,180,989
Sub-Total	\$1,180,989						\$1,180,989
Total City Wide	\$1,292,903						\$1,292,903



FY15 CAPITAL BUDGET STATUS

Solid Waste Management Fac Const Fund

	FY15	FY16	FY17	FY18	FY19	Future	Total
FUND SUMMARY							
Revenues	1,512,836						\$1,512,836
Expenses	1,512,836						\$1,512,836
Total Revenues Over(Under) Expenses	\$0						\$0
ANTICIPATIONS							
REVENUE GROUP TOTALS							
Miscellaneous Revenues	1,512,836						\$1,512,836
Revenues	\$1,512,836						\$1,512,836
APPROPRIATIONS							
DEPARTMENT TOTALS							
Department Of Public Works	1,382,382						\$1,382,382
Department Of Watershed Management	130,454						\$130,454
Total City Wide	\$1,512,836						\$1,512,836



FY15 CAPITAL BUDGET STATUS

Solid Waste Management Fac Const Fund

	FY15	FY16	FY17	FY18	FY19	Future	Total
PROJECT TOTALS BY DEPARTMENT							
Department Of Public Works							
Closure, Gun Club Road Landfill - 101335	948,821						\$948,821
Key Road Landfill Closure - 101588	164,473						\$164,473
Cascade Road Landfill Closure - 101589	269,088						\$269,088
Sub-Total	\$1,382,382						\$1,382,382
Department Of Watershed Management							
East Confederate Landfill Closure - 101590	130,454						\$130,454
Sub-Total	\$130,454						\$130,454
Total City Wide	\$1,512,836						\$1,512,836



FY15 CAPITAL BUDGET STATUS

Capital Asset - Finance Fund

	FY15	FY16	FY17	FY18	FY19	Future	Total
FUND SUMMARY							
Revenues	6,366,936	6,366,936	6,366,936	6,366,936	6,366,936		\$31,834,680
Expenses	6,366,936	6,366,936	6,366,936	6,366,936	6,366,936		\$31,834,680
Total Revenues Over(Under) Expenses	\$0	\$0	\$0	\$0	\$0		\$0
ANTICIPATIONS							
REVENUE GROUP TOTALS							
Other Financing Sources	6,366,936	6,366,936	6,366,936	6,366,936	6,366,936		\$31,834,680
Revenues	\$6,366,936	\$6,366,936	\$6,366,936	\$6,366,936	\$6,366,936		\$31,834,680
APPROPRIATIONS							
DEPARTMENT TOTALS							
Non-Departmental	6,366,936	6,366,936	6,366,936	6,366,936	6,366,936		\$31,834,680
Total City Wide	\$6,366,936	\$6,366,936	\$6,366,936	\$6,366,936	\$6,366,936		\$31,834,680



FY15 CAPITAL BUDGET STATUS

Capital Asset - Finance Fund

PROJECT TOTALS BY DEPARTMENT

Non-Departmental

 Default - 000000

Sub-Total

Total City Wide

	FY15	FY16	FY17	FY18	FY19	Future	Total
Default - 000000	6,366,936	6,366,936	6,366,936	6,366,936	6,366,936		\$31,834,680
Sub-Total	\$6,366,936	\$6,366,936	\$6,366,936	\$6,366,936	\$6,366,936		\$31,834,680
Total City Wide	\$6,366,936	\$6,366,936	\$6,366,936	\$6,366,936	\$6,366,936		\$31,834,680



FY15 CAPITAL BUDGET STATUS

Capital Finance-Recovery Zone (Eco. Dev.) Fund

	FY15	FY16	FY17	FY18	FY19	Future	Total
FUND SUMMARY							
Revenues	2,257,389						\$2,257,389
Expenses	2,257,389						\$2,257,389
Total Revenues Over(Under) Expenses	\$0						\$0
ANTICIPATIONS							
REVENUE GROUP TOTALS							
Miscellaneous Revenues	2,257,389						\$2,257,389
Revenues	\$2,257,389						\$2,257,389
APPROPRIATIONS							
DEPARTMENT TOTALS							
Department Of Public Works	1,721,994						\$1,721,994
Non-Departmental	535,395						\$535,395
Total City Wide	\$2,257,389						\$2,257,389



FY15 CAPITAL BUDGET STATUS

Capital Finance-Recovery Zone (Eco. Dev.) Fund

	FY15	FY16	FY17	FY18	FY19	Future	Total
PROJECT TOTALS BY DEPARTMENT							
Department Of Public Works							
Rec Zone Economic Dev Bond - 111318	1,721,994						\$1,721,994
Sub-Total	\$1,721,994						\$1,721,994
Non-Departmental							
Default - 000000	535,395						\$535,395
Sub-Total	\$535,395						\$535,395
Total City Wide	\$2,257,389						\$2,257,389



FY15 CAPITAL BUDGET STATUS

2002 Traffic Court Facility Bond

	FY15	FY16	FY17	FY18	FY19	Future	Total
FUND SUMMARY							
Revenues	187,464						\$187,464
Expenses	187,464						\$187,464
Total Revenues Over(Under) Expenses	\$0						\$0
ANTICIPATIONS							
REVENUE GROUP TOTALS							
Miscellaneous Revenues	187,464						\$187,464
Revenues	\$187,464						\$187,464
APPROPRIATIONS							
DEPARTMENT TOTALS							
Default / Revenue Department	34,799						\$34,799
Executive Offices	152,665						\$152,665
Total City Wide	\$187,464						\$187,464



FY15 CAPITAL BUDGET STATUS

2002 Traffic Court Facility Bond

	FY15	FY16	FY17	FY18	FY19	Future	Total
PROJECT TOTALS BY DEPARTMENT							
Default / Revenue Department							
Default - 000000	34,799						\$34,799
Sub-Total	\$34,799						\$34,799
Executive Offices							
Traffic Court Building Renovation - 101112	5,141						\$5,141
Lease/Pur-New Traffic Court Facility - 101681	147,524						\$147,524
Sub-Total	\$152,665						\$152,665
Total City Wide	\$187,464						\$187,464



FY15 CAPITAL BUDGET STATUS

Bond Sinking Fund

	FY15	FY16	FY17	FY18	FY19	Future	Total
FUND SUMMARY							
Revenues	26,063,808	32,289,513	42,189,034	42,552,437	42,659,566		\$185,754,358
Expenses	26,063,808	32,289,513	42,189,034	42,552,437	42,659,566		\$185,754,358
Total Revenues Over(Under) Expenses	\$0	\$0	\$0	\$0	\$0		\$0
ANTICIPATIONS							
REVENUE GROUP TOTALS							
Taxes	26,063,808	32,289,513	42,189,034	42,552,437	42,659,566		\$185,754,358
Revenues	\$26,063,808	\$32,289,513	\$42,189,034	\$42,552,437	\$42,659,566		\$185,754,358
APPROPRIATIONS							
DEPARTMENT TOTALS							
Non-Departmental	26,063,808	32,289,513	42,189,034	42,552,437	42,659,566		\$185,754,358
Total City Wide	\$26,063,808	\$32,289,513	\$42,189,034	\$42,552,437	\$42,659,566		\$185,754,358



FY15 CAPITAL BUDGET STATUS

Bond Sinking Fund

PROJECT TOTALS BY DEPARTMENT

Non-Departmental

 Default - 000000

Sub-Total

Total City Wide

	FY15	FY16	FY17	FY18	FY19	Future	Total
	26,063,808	32,289,513	42,189,034	42,552,437	42,659,566		\$185,754,358
	<u>\$26,063,808</u>	<u>\$32,289,513</u>	<u>\$42,189,034</u>	<u>\$42,552,437</u>	<u>\$42,659,566</u>		<u>\$185,754,358</u>
	<u>\$26,063,808</u>	<u>\$32,289,513</u>	<u>\$42,189,034</u>	<u>\$42,552,437</u>	<u>\$42,659,566</u>		<u>\$185,754,358</u>



FY15 CAPITAL BUDGET STATUS

Water & Wastewater Renewal & Extension Fund

	FY15	FY16	FY17	FY18	FY19	Future	Total
FUND SUMMARY							
Revenues	604,225,149	54,554,090	36,585,453	23,279,026	11,810,000	20,346,007	\$750,799,725
Expenses	604,225,149	54,554,090	36,585,453	23,279,026	11,810,000	20,346,007	\$750,799,725
Total Revenues Over(Under) Expenses	\$0	\$0	\$0	\$0	\$0	\$0	\$0
ANTICIPATIONS							
REVENUE GROUP TOTALS							
	FY15	FY16	FY17	FY18	FY19	Future	Total
Intergovernmental Revenues	19,050,009						\$19,050,009
Charges For Services	3,537,568						\$3,537,568
Miscellaneous Revenues	413,182,574	54,554,090	36,585,453	23,279,026	11,810,000	20,346,007	\$559,757,150
Other Financing Sources	168,454,998						\$168,454,998
Revenues	\$604,225,149	\$54,554,090	\$36,585,453	\$23,279,026	\$11,810,000	\$20,346,007	\$750,799,725
APPROPRIATIONS							
DEPARTMENT TOTALS							
	FY15	FY16	FY17	FY18	FY19	Future	Total
Executive Offices	2,125,912						\$2,125,912
Department Of Information Technology	80,040						\$80,040
Department Of Finance	18,845,389						\$18,845,389
Department Of Watershed Management	119,892,568	54,554,090	36,585,453	23,279,026	11,810,000	20,346,007	\$266,467,144
Non-Departmental	463,281,240						\$463,281,240
Total City Wide	\$604,225,149	\$54,554,090	\$36,585,453	\$23,279,026	\$11,810,000	\$20,346,007	\$750,799,725



FY15 CAPITAL BUDGET STATUS

Water & Wastewater Renewal & Extension Fund

	FY15	FY16	FY17	FY18	FY19	Future	Total
PROJECT TOTALS BY DEPARTMENT							
Executive Offices							
Default - 000000	2,125,912						\$2,125,912
Sub-Total	\$2,125,912						\$2,125,912
Department Of Information Technology							
311 Call Center - 111397	24,291						\$24,291
E-Discovery - 111451	55,749						\$55,749
Sub-Total	\$80,040						\$80,040
Department Of Finance							
Surcharge Reserve Project - 110551	18,845,389						\$18,845,389
Sub-Total	\$18,845,389						\$18,845,389
Department Of Watershed Management							
Default - 000000	46,826,627						\$46,826,627
Water Mains, Various Locations - 100395	5,000,000	5,868,000					\$10,868,000
Cathodic Protection System - 100583	230,000						\$230,000
Development, North Area Treatment Plant - 100599	750,000	750,000	750,000	750,000	750,000	5,873,928	\$9,623,928
Lease/Pur-New Traffic Court Facility - 101681	1,516,940						\$1,516,940
Greensferry Sewer Separation - 102063	400,271						\$400,271
Custer Ave Sewer Separation - 102065	722						\$722
Cso-West Tunnels - 102066	279,834						\$279,834
Program Management-Year 3 - 102335	1,500,000	1,500,000	1,500,000	1,995,928			\$6,495,928
Tanyard Cso Facility - 102351	484,000						\$484,000
Public Health Security- Wastewater - 102367	63,075						\$63,075
Camp Creek Outfall Sewer - 102394	283,011						\$283,011
Sewer Group 2 Rehabilitation - 102445	2,000,000	2,000,000	2,000,000	1,175,130			\$7,175,130
Raw Water Transmission Mains - 102474	2,000,000	2,000,000	2,000,000	2,000,000			\$8,000,000
Custer Ave. Storage & Dechlorination Fac - 102489	177,536						\$177,536
Sanitary Sewer-Annual Contract - 102506	1,500,000						\$1,500,000
South River Basin Relief Projects - 102648	6,000,000	5,000,000	1,212,587				\$12,212,587
Sses Sewer Groups - 102652	1,800,000	1,127,520					\$2,927,520
Repair & Replace Large Water Meters - 102664	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000		\$5,000,000
Stormwater Utility Management - 102719	148,726						\$148,726
Custer Ave Cso Cap Relief - 111415	4,000,000	4,000,000	1,540,612				\$9,540,612
Hemphill & Chatt. Wtp Phase Ii - 110276	1,000,000	2,000,000	2,000,000	1,495,000			\$6,495,000
Hemphill Finished Water Pump Station - 110396	1,000,000	1,000,000	1,456,126				\$3,456,126
Peachtree Basin Cap Relief - 110846	3,000,000	5,000,000	5,000,000	5,000,000	5,000,000	13,403,552	\$36,403,552
Dwm Hazard Mitigation - 110874	1,500,000	1,500,000	1,500,000	1,504,904			\$6,004,904
Utilities Gdot & Municipal - 110893	500,000	500,000	335,319				\$1,335,319
Dwm Atlanta Streetcar - 111167	1,000,000	1,098,570					\$2,098,570
Water Mains- Sw Quadrant - 111191	4,800,000						\$4,800,000
East Atl Water Main Rpmt - 111193	3,603,000						\$3,603,000
Land Support Services Project - 111194	516,705						\$516,705
Nw Quadrant Water System Imp. - 111441		2,000,000	2,000,000	2,000,000	2,000,000		\$8,000,000
Ne Quadrant Water System Imp. - 111443		2,200,000	2,000,000	2,000,000	2,000,000		\$8,200,000
Intrenchment Creek Wrc Dec S/S - 111468	2,000,000	1,250,000	1,290,063				\$4,540,063
Hemphill Res #1 Embank Rep - 111469		1,000,000	2,200,000				\$3,200,000
Pipeyard Sub, Cen Whs-Pey - 111491	455,000						\$455,000
Lake Forrest Dam Improvement - 111605	1,183,280						\$1,183,280



FY15 CAPITAL BUDGET STATUS

Water & Wastewater Renewal & Extension Fund

	FY15	FY16	FY17	FY18	FY19	Future	Total
Odor Mitigation Study - 111607	155,000						\$155,000
Wpp-Nancy Creek Basin - 111608	274,504						\$274,504
Wpp-Nancy Creek Basin - 111613	180,000						\$180,000
W'Shed Impr Prog Plan & Des - 111614	2,500,000						\$2,500,000
South River Wrc Various Grp 1 - 111635	3,000,000	2,000,000	2,000,000	2,598,064			\$9,598,064
Hartsfield Manifold Improvements - 111636	2,200,000						\$2,200,000
Water Sys & Fac Imp Design - 111638	3,000,000	3,000,000	1,779,977				\$7,779,977
Cso Various Projects - 111697	1,300,000	1,400,000					\$2,700,000
Dwm Fac & Struc.Site Impr - 111640	2,000,000	2,100,000					\$4,100,000
Aeration Basin Equip - 111651	2,900,000	2,000,000	2,500,000	1,700,000	1,000,000		\$10,100,000
Treatment Fac Various Projects - 111652	2,304,337						\$2,304,337
Rmc Compliance Upgrades 3 - 111674	1,500,000	1,200,000					\$2,700,000
Atlanta Water Customer Rebate Program - 210059	60,000	60,000	60,000	60,000	60,000	1,068,527	\$1,368,527
Dwm Water Surcharge - 210540	2,000,000	2,000,000	2,460,769				\$6,460,769
Sub-Total	\$119,892,568	\$54,554,090	\$36,585,453	\$23,279,026	\$11,810,000	\$20,346,007	\$266,467,144
Non-Departmental							
Default - 000000	463,281,240						\$463,281,240
Sub-Total	\$463,281,240						\$463,281,240
Total City Wide	\$604,225,149	\$54,554,090	\$36,585,453	\$23,279,026	\$11,810,000	\$20,346,007	\$750,799,725



FY15 CAPITAL BUDGET STATUS

1993 Water & Wastewater Bond Fund

	FY15	FY16	FY17	FY18	FY19	Future	Total
FUND SUMMARY							
Revenues	393,056						\$393,056
Expenses	393,056						\$393,056
Total Revenues Over(Under) Expenses	\$0						\$0
ANTICIPATIONS							
REVENUE GROUP TOTALS							
Miscellaneous Revenues	393,056						\$393,056
Revenues	\$393,056						\$393,056
APPROPRIATIONS							
DEPARTMENT TOTALS							
Non-Departmental	393,056						\$393,056
Total City Wide	\$393,056						\$393,056



FY15 CAPITAL BUDGET STATUS

1993 Water & Wastewater Bond Fund

PROJECT TOTALS BY DEPARTMENT

Non-Departmental

Default - 000000

Sub-Total

Total City Wide

	FY15	FY16	FY17	FY18	FY19	Future	Total
	393,056						\$393,056
	\$393,056						\$393,056
	\$393,056						\$393,056



FY15 CAPITAL BUDGET STATUS

1997 Water & Wastewater Bond Fund

	FY15	FY16	FY17	FY18	FY19	Future	Total
FUND SUMMARY							
Revenues	707,161						\$707,161
Expenses	707,161						\$707,161
Total Revenues Over(Under) Expenses	\$0						\$0
ANTICIPATIONS							
REVENUE GROUP TOTALS							
Miscellaneous Revenues	707,161						\$707,161
Revenues	\$707,161						\$707,161
APPROPRIATIONS							
DEPARTMENT TOTALS							
Non-Departmental	707,161						\$707,161
Total City Wide	\$707,161						\$707,161



FY15 CAPITAL BUDGET STATUS

1997 Water & Wastewater Bond Fund

PROJECT TOTALS BY DEPARTMENT

Non-Departmental

 Default - 000000

Sub-Total

Total City Wide

	FY15	FY16	FY17	FY18	FY19	Future	Total
	707,161						\$707,161
	\$707,161						\$707,161
	\$707,161						\$707,161



FY15 CAPITAL BUDGET STATUS

1999 Water And Wastewater Bond Fund

	FY15	FY16	FY17	FY18	FY19	Future	Total
FUND SUMMARY							
Revenues	3,138,457						\$3,138,457
Expenses	3,138,457						\$3,138,457
Total Revenues Over(Under) Expenses	\$0						\$0
ANTICIPATIONS							
REVENUE GROUP TOTALS							
Taxes	3,138,457						\$3,138,457
Revenues	\$3,138,457						\$3,138,457
APPROPRIATIONS							
DEPARTMENT TOTALS							
Department Of Watershed Management	2,194,389						\$2,194,389
Non-Departmental	944,068						\$944,068
Total City Wide	\$3,138,457						\$3,138,457



FY15 CAPITAL BUDGET STATUS

1999 Water And Wastewater Bond Fund

	FY15	FY16	FY17	FY18	FY19	Future	Total
PROJECT TOTALS BY DEPARTMENT							
Department Of Watershed Management							
Peachtree Basin Cap Relief - 110846	2,194,389						\$2,194,389
Sub-Total	\$2,194,389						\$2,194,389
Non-Departmental							
Default - 000000	944,068						\$944,068
Sub-Total	\$944,068						\$944,068
Total City Wide	\$3,138,457						\$3,138,457



FY15 CAPITAL BUDGET STATUS 2001 Water & Wastewater Bond Fund

	FY15	FY16	FY17	FY18	FY19	Future	Total
FUND SUMMARY							
Revenues	15,708,845	4,735,016	3,284,701	2,030,541			\$25,759,103
Expenses	15,708,845	4,735,016	3,284,701	2,030,541			\$25,759,103
Total Revenues Over(Under) Expenses	\$0	\$0	\$0	\$0			\$0
ANTICIPATIONS							
REVENUE GROUP TOTALS							
Miscellaneous Revenues	15,708,845	4,735,016	3,284,701	2,030,541			\$25,759,103
Revenues	\$15,708,845	\$4,735,016	\$3,284,701	\$2,030,541			\$25,759,103
APPROPRIATIONS							
DEPARTMENT TOTALS							
Department Of Watershed Management	15,708,845	4,735,016	3,284,701	2,030,541			\$25,759,103
Total City Wide	\$15,708,845	\$4,735,016	\$3,284,701	\$2,030,541			\$25,759,103



FY15 CAPITAL BUDGET STATUS 2001 Water & Wastewater Bond Fund

PROJECT TOTALS BY DEPARTMENT	FY15	FY16	FY17	FY18	FY19	Future	Total
Department Of Watershed Management							
Gen Impr, Hemphill Treatment Plant - 100388	19,792						\$19,792
Water Mains, Various Locations - 100395	1,000,000	1,000,000	1,284,701				\$3,284,701
Mcdanial St Sewer Separation - 102064	66,972						\$66,972
Custer Ave Sewer Separation - 102065	211						\$211
Custer Ave. Storage & Dechlorination Fac - 102489	95						\$95
Sanitary Sewer-Annual Contract - 102506	1,200,000	1,235,016					\$2,435,016
Utoy Creek Water Reclamation Ctr Wrc - 102595	7,389						\$7,389
Sewer Group 1 - Rehabilitation - 102650	9,146						\$9,146
Small Meter Installation (New Meters) - 102658	10,250						\$10,250
Repair & Replace Large Water Meters - 102664	25,975						\$25,975
Rm Clayton Wtp Flood Repair - 110653	10,869,015						\$10,869,015
Peachtree Basin Cap Relief - 110846	2,500,000	2,500,000	2,000,000	2,030,541			\$9,030,541
Sub-Total	\$15,708,845	\$4,735,016	\$3,284,701	\$2,030,541			\$25,759,103
Total City Wide	\$15,708,845	\$4,735,016	\$3,284,701	\$2,030,541			\$25,759,103



FY15 CAPITAL BUDGET STATUS
2004 Water & Wastewater Bond Fund

	FY15	FY16	FY17	FY18	FY19	Future	Total
FUND SUMMARY							
Revenues	18,531,364	4,457,454	2,000,000	1,608,768			\$26,597,586
Expenses	18,531,364	4,457,454	2,000,000	1,608,768			\$26,597,586
Total Revenues Over(Under) Expenses	\$0	\$0	\$0	\$0			\$0
ANTICIPATIONS							
REVENUE GROUP TOTALS							
Miscellaneous Revenues	18,531,364	4,457,454	2,000,000	1,608,768			\$26,597,586
Revenues	\$18,531,364	\$4,457,454	\$2,000,000	\$1,608,768			\$26,597,586
APPROPRIATIONS							
DEPARTMENT TOTALS							
Department Of Watershed Management	10,012,705	4,457,454	2,000,000	1,608,768			\$18,078,927
Non-Departmental	8,518,659						\$8,518,659
Total City Wide	\$18,531,364	\$4,457,454	\$2,000,000	\$1,608,768			\$26,597,586



FY15 CAPITAL BUDGET STATUS
2004 Water & Wastewater Bond Fund

	FY15	FY16	FY17	FY18	FY19	Future	Total
PROJECT TOTALS BY DEPARTMENT							
Department Of Watershed Management							
Development, North Area Treatment Plant - 100599	570,389						\$570,389
Cso-West Tunnels - 102066	31,308						\$31,308
Program Management-Year 3 - 102335	1,000,000						\$1,000,000
Sewer Group 2 Rehabilitation - 102445	500,000	500,000					\$1,000,000
Rm Clayton- Compliance Upgrades - 102462	800,000						\$800,000
Intrenchment Creek Small Projects - 102468	40,821						\$40,821
Backflow Preventors Flowmeters - 102473	1,263,765						\$1,263,765
Raw Water Transmission Mains - 102474	237,929						\$237,929
Automate Hemphill Chattahoochee - 102481	118,000	226,709					\$344,709
Asset Management Systems - 102483	420,864						\$420,864
Meter Replace Auto Read System - 102485	67,572						\$67,572
Mdtn,Ga Tech & Bedford Pine Water Ln Rp - 102596	206,925						\$206,925
Proctor Creek Basin Relief Projects - 102647	137,299						\$137,299
Sses Sewer Groups - 102652	358,533						\$358,533
Fairburn Road Pump & Water Mains - 102657	2,382						\$2,382
South River Upgrade-Headworks - 102867	59,777						\$59,777
Water & Hydrant Assessment Program - 102888	409,437						\$409,437
Hemphill & Chatt. Wtp Phase Ii - 110276	100,000	730,745					\$830,745
Hemphill Finished Water Pump Station - 110396	68,017						\$68,017
Rm Clayton Wtp Flood Repair - 110653	148,817						\$148,817
Peachtree Basin Cap Relief - 110846	2,000,000	2,000,000	2,000,000	1,608,768			\$7,608,768
Water Resources Mgt Plan - 111192	1,263,123	1,000,000					\$2,263,123
Land Support Services Project - 111194	207,747						\$207,747
Sub-Total	\$10,012,705	\$4,457,454	\$2,000,000	\$1,608,768			\$18,078,927
Non-Departmental							
Default - 000000	8,518,659						\$8,518,659
Sub-Total	\$8,518,659						\$8,518,659
Total City Wide	\$18,531,364	\$4,457,454	\$2,000,000	\$1,608,768			\$26,597,586



FY15 CAPITAL BUDGET STATUS

Special 1% Sales And Use Tax Fund

	FY15	FY16	FY17	FY18	FY19	Future	Total
FUND SUMMARY							
Revenues	121,137,496						\$121,137,496
Expenses	121,137,496						\$121,137,496
Total Revenues Over(Under) Expenses	\$0						\$0
ANTICIPATIONS							
REVENUE GROUP TOTALS							
Intergovernmental Revenues	121,137,496						\$121,137,496
Revenues	\$121,137,496						\$121,137,496
APPROPRIATIONS							
DEPARTMENT TOTALS							
Non-Departmental	121,137,496						\$121,137,496
Total City Wide	\$121,137,496						\$121,137,496



FY15 CAPITAL BUDGET STATUS

Special 1% Sales And Use Tax Fund

PROJECT TOTALS BY DEPARTMENT

Non-Departmental

 Default - 000000

Sub-Total

Total City Wide

	FY15	FY16	FY17	FY18	FY19	Future	Total
Default - 000000	121,137,496						\$121,137,496
Sub-Total	\$121,137,496						\$121,137,496
Total City Wide	\$121,137,496						\$121,137,496



FY15 CAPITAL BUDGET STATUS

Water & Wastewater Sinking Fund

	FY15	FY16	FY17	FY18	FY19	Future	Total
FUND SUMMARY							
Revenues	449,056,745	434,383,406	436,309,988	438,875,453	440,852,085		\$2,199,477,677
Expenses	449,056,745	434,383,406	436,309,988	438,875,453	440,852,085		\$2,199,477,677
Total Revenues Over(Under) Expenses	\$0	\$0	\$0	\$0	\$0		\$0
ANTICIPATIONS							
REVENUE GROUP TOTALS							
Miscellaneous Revenues	218,885,043	221,073,893	223,284,633	225,517,479	227,772,654		\$1,116,533,702
Other Financing Sources	230,171,702	213,309,513	213,025,355	213,357,974	213,079,431		\$1,082,943,975
Revenues	\$449,056,745	\$434,383,406	\$436,309,988	\$438,875,453	\$440,852,085		\$2,199,477,677
APPROPRIATIONS							
DEPARTMENT TOTALS							
Non-Departmental	449,056,745	434,383,406	436,309,988	438,875,453	440,852,085		\$2,199,477,677
Total City Wide	\$449,056,745	\$434,383,406	\$436,309,988	\$438,875,453	\$440,852,085		\$2,199,477,677



FY15 CAPITAL BUDGET STATUS

Water & Wastewater Sinking Fund

PROJECT TOTALS BY DEPARTMENT

Non-Departmental

 Default - 000000

Sub-Total

Total City Wide

	FY15	FY16	FY17	FY18	FY19	Future	Total
	449,056,745	434,383,406	436,309,988	438,875,453	440,852,085		\$2,199,477,677
	\$449,056,745	\$434,383,406	\$436,309,988	\$438,875,453	\$440,852,085		\$2,199,477,677
	\$449,056,745	\$434,383,406	\$436,309,988	\$438,875,453	\$440,852,085		\$2,199,477,677



FY15 CAPITAL BUDGET STATUS

Ser. 2009A Water & Wastewater Rev Bd Fd

	FY15	FY16	FY17	FY18	FY19	Future	Total
FUND SUMMARY							
Revenues	44,823,185	33,000,000	26,084,231	13,824,892	7,254,799	10,240,388	\$135,227,495
Expenses	44,823,185	33,000,000	26,084,231	13,824,892	7,254,799	10,240,388	\$135,227,495
Total Revenues Over(Under) Expenses	\$0	\$0	\$0	\$0	\$0	\$0	\$0
ANTICIPATIONS							
REVENUE GROUP TOTALS							
Miscellaneous Revenues	44,823,185	33,000,000	26,084,231	13,824,892	7,254,799	10,240,388	\$135,227,495
Revenues	\$44,823,185	\$33,000,000	\$26,084,231	\$13,824,892	\$7,254,799	\$10,240,388	\$135,227,495
APPROPRIATIONS							
DEPARTMENT TOTALS							
Department Of Watershed Management	42,733,132	33,000,000	26,084,231	13,824,892	7,254,799	10,240,388	\$133,137,442
Non-Departmental	2,090,053						\$2,090,053
Total City Wide	\$44,823,185	\$33,000,000	\$26,084,231	\$13,824,892	\$7,254,799	\$10,240,388	\$135,227,495



FY15 CAPITAL BUDGET STATUS

Ser. 2009A Water & Wastewater Rev Bd Fd

	FY15	FY16	FY17	FY18	FY19	Future	Total
PROJECT TOTALS BY DEPARTMENT							
Department Of Watershed Management							
Gen Impr, Pump Stations/Storage Tanks - 100386	1,080,965						\$1,080,965
Gen Impr, Hemphill Treatment Plant - 100388	259,966						\$259,966
General Improvements, C.T.P. - 100392	22,983						\$22,983
Water Mains, Various Locations - 100395	4,000,000	4,000,000	4,526,981				\$12,526,981
Cathodic Protection System - 100583	100,000						\$100,000
Development, North Area Treatment Plant - 100599	2,296,558	2,000,000					\$4,296,558
H.T.P., Reservoir Expansion - 100897	422,115						\$422,115
Proctor Creek Basin - 101262		3,000,000	3,000,000	3,000,000	1,254,799		\$10,254,799
Facilities Evaluation - 101697	485,425						\$485,425
Greensferry Sewer Separation - 102063	382						\$382
Custer Ave Sewer Separation - 102065	284,490						\$284,490
Cso-West Tunnels - 102066	45,514						\$45,514
Program Management-Year 3 - 102335	1,000,000	500,000	500,000	587,039			\$2,587,039
Small Diameter Sewer Rehab - 102350	1,500,000	1,000,000	1,484,000				\$3,984,000
Sewer Group 2 Rehabilitation - 102445	1,500,000	1,500,000	1,500,000	1,500,000	1,000,000		\$7,000,000
Large Diameter Sewer Rehab - 102450	1,000,000	1,000,000	1,000,000				\$3,000,000
Pump Station Improvements - 102453	288,387						\$288,387
Rm Clayton- Compliance Upgrades - 102462	3,000,000	3,000,000	3,000,000	1,579,009			\$10,579,009
Electrical Switchgear Replacement - 102482	2,914,047						\$2,914,047
Camp Creek Basin Relief Projects - 102645	67,036						\$67,036
Sandy Creek Basin Relief Projects - 102646	1,000,000	1,000,000	1,300,000				\$3,300,000
South River Basin Relief Projects - 102648	4,186,274	4,000,000					\$8,186,274
Sewer Group 1 - Rehabilitation - 102650	266,184						\$266,184
West Area Cso Treatment Plant - 102651	436						\$436
Sses Sewer Groups - 102652	1,430,654	1,500,000	1,500,000	1,000,000	1,000,000		\$6,430,654
Utoy Creek Wrc - Temp. Office Fac. - 102654	67,118						\$67,118
Soil Remediation & Site Closure - 102656	266,425						\$266,425
Small Meter Installation (New Meters) - 102658	2,000,000	2,000,000	892,328				\$4,892,328
North Area Main Improvements - 102663	3,000,000	3,000,000	3,000,000	3,000,000	3,000,000	10,240,388	\$25,240,388
Repair & Replace Large Water Meters - 102664	1,000,000	1,000,000	380,922				\$2,380,922
Custer Ave Cso Cap Relief - 111415		2,000,000	2,000,000	1,158,844			\$5,158,844
South River Tunnel & Ps - 110345	3,116,174						\$3,116,174
Rm Clayton Wtp Flood Repair - 110653	977,635						\$977,635
Peachtree Basin Cap Relief - 110846	2,500,000	1,500,000	1,000,000	1,000,000	1,000,000		\$7,000,000
Utilities Gdot & Municipal - 110893	653,508						\$653,508
South Area Plant Consolidation - 110905	856						\$856
Water Proj- Se Quadrant - 111093	2,000,000	1,000,000	1,000,000	1,000,000			\$5,000,000
Sub-Total	\$42,733,132	\$33,000,000	\$26,084,231	\$13,824,892	\$7,254,799	\$10,240,388	\$133,137,442
Non-Departmental							
Reserve For Projects - 200118	2,090,053						\$2,090,053
Sub-Total	\$2,090,053						\$2,090,053
Total City Wide	\$44,823,185	\$33,000,000	\$26,084,231	\$13,824,892	\$7,254,799	\$10,240,388	\$135,227,495



FY15 CAPITAL BUDGET STATUS

2013A-1 Water & Wastewater Bond Fund

	FY15	FY16	FY17	FY18	FY19	Future	Total
FUND SUMMARY							
Revenues	336,328,365						\$336,328,365
Expenses	336,328,365						\$336,328,365
Total Revenues Over(Under) Expenses	\$0						\$0
ANTICIPATIONS							
REVENUE GROUP TOTALS							
Miscellaneous Revenues	336,328,365						\$336,328,365
Revenues	\$336,328,365						\$336,328,365
APPROPRIATIONS							
DEPARTMENT TOTALS							
Non-Departmental	336,328,365						\$336,328,365
Total City Wide	\$336,328,365						\$336,328,365



FY15 CAPITAL BUDGET STATUS

2013A-1 Water & Wastewater Bond Fund

PROJECT TOTALS BY DEPARTMENT

Non-Departmental

Default - 000000

Sub-Total

Total City Wide

	FY15	FY16	FY17	FY18	FY19	Future	Total
	336,328,365						\$336,328,365
	\$336,328,365						\$336,328,365
	\$336,328,365						\$336,328,365



FY15 CAPITAL BUDGET STATUS

2013B Water & Wastewater Bond Fund

	FY15	FY16	FY17	FY18	FY19	Future	Total
FUND SUMMARY							
Revenues	222,905,481						\$222,905,481
Expenses	222,905,481						\$222,905,481
Total Revenues Over(Under) Expenses	\$0						\$0
ANTICIPATIONS							
REVENUE GROUP TOTALS							
Miscellaneous Revenues	222,905,481						\$222,905,481
Revenues	\$222,905,481						\$222,905,481
APPROPRIATIONS							
DEPARTMENT TOTALS							
Non-Departmental	222,905,481						\$222,905,481
Total City Wide	\$222,905,481						\$222,905,481



FY15 CAPITAL BUDGET STATUS

2013B Water & Wastewater Bond Fund

PROJECT TOTALS BY DEPARTMENT

Non-Departmental

Default - 000000

Sub-Total

Total City Wide

	FY15	FY16	FY17	FY18	FY19	Future	Total
	222,905,481						\$222,905,481
	\$222,905,481						\$222,905,481
	\$222,905,481						\$222,905,481



FY15 CAPITAL BUDGET STATUS

Solid Waste R&E Fund

	FY15	FY16	FY17	FY18	FY19	Future	Total
FUND SUMMARY							
Revenues	6,709,708	2,117,425	2,114,000	2,106,125	2,104,250		\$15,151,508
Expenses	6,709,708	2,117,425	2,114,000	2,106,125	2,104,250		\$15,151,508
Total Revenues Over(Under) Expenses	\$0	\$0	\$0	\$0	\$0		\$0
ANTICIPATIONS							
REVENUE GROUP TOTALS							
Miscellaneous Revenues	6,709,708	2,117,425	2,114,000	2,106,125	2,104,250		\$15,151,508
Revenues	\$6,709,708	\$2,117,425	\$2,114,000	\$2,106,125	\$2,104,250		\$15,151,508
APPROPRIATIONS							
DEPARTMENT TOTALS							
Department Of Information Technology	30,417						\$30,417
Department Of Public Works	4,567,066	0	0	0	0		\$4,567,066
Non-Departmental	2,112,225	2,117,425	2,114,000	2,106,125	2,104,250		\$10,554,025
Total City Wide	\$6,709,708	\$2,117,425	\$2,114,000	\$2,106,125	\$2,104,250		\$15,151,508



FY15 CAPITAL BUDGET STATUS

Solid Waste R&E Fund

	FY15	FY16	FY17	FY18	FY19	Future	Total
PROJECT TOTALS BY DEPARTMENT							
Department Of Information Technology							
311 Call Center - 111397	30,417						\$30,417
Sub-Total	\$30,417						\$30,417
Department Of Public Works							
Default - 000000	4,567,066	0	0	0	0		\$4,567,066
Sub-Total	\$4,567,066	\$0	\$0	\$0	\$0		\$4,567,066
Non-Departmental							
Default - 000000	2,112,225	2,117,425	2,114,000	2,106,125	2,104,250		\$10,554,025
Sub-Total	\$2,112,225	\$2,117,425	\$2,114,000	\$2,106,125	\$2,104,250		\$10,554,025
Total City Wide	\$6,709,708	\$2,117,425	\$2,114,000	\$2,106,125	\$2,104,250		\$15,151,508



FY15 CAPITAL BUDGET STATUS
 Airport Renewal And Extension Fund

	FY15	FY16	FY17	FY18	FY19	Future	Total
FUND SUMMARY							
Revenues	777,847,685	577,553,802	520,921,031	550,701,967	600,468,434		\$3,027,492,919
Expenses	777,847,685	577,553,802	520,921,031	550,701,967	600,468,434		\$3,027,492,919
Total Revenues Over(Under) Expenses	\$0	\$0	\$0	\$0	\$0		\$0
ANTICIPATIONS							
REVENUE GROUP TOTALS							
	FY15	FY16	FY17	FY18	FY19	Future	Total
Intergovernmental Revenues	31,767,081	30,352,326	20,413,387	14,233,533			\$96,766,327
Miscellaneous Revenues	656,080,604	457,201,476	410,507,644	446,468,434	510,468,434		\$2,480,726,592
Other Financing Sources	90,000,000	90,000,000	90,000,000	90,000,000	90,000,000		\$450,000,000
Revenues	\$777,847,685	\$577,553,802	\$520,921,031	\$550,701,967	\$600,468,434		\$3,027,492,919
APPROPRIATIONS							
DEPARTMENT TOTALS							
	FY15	FY16	FY17	FY18	FY19	Future	Total
Department Of Information Technology	72,137						\$72,137
Department Of Law	3,690,209						\$3,690,209
Department Of Aviation	261,531,537	121,632,772	35,219,064	15,233,533	1,000,000		\$434,616,906
Non-Departmental	512,553,802	455,921,030	485,701,967	535,468,434	599,468,434		\$2,589,113,667
Total City Wide	\$777,847,685	\$577,553,802	\$520,921,031	\$550,701,967	\$600,468,434		\$3,027,492,919



FY15 CAPITAL BUDGET STATUS
 Airport Renewal And Extension Fund

	FY15	FY16	FY17	FY18	FY19	Future	Total
PROJECT TOTALS BY DEPARTMENT							
Department Of Information Technology							
E-Discovery - 111451	72,137						\$72,137
Sub-Total	\$72,137						\$72,137
Department Of Law							
Default - 000000	3,690,209						\$3,690,209
Sub-Total	\$3,690,209						\$3,690,209
Department Of Aviation							
Default - 000000	83,506,324						\$83,506,324
Aip 01 - 100033	1,389,275	1,389,275	1,389,275				\$4,167,825
General Improvements - 100287	1,120,366						\$1,120,366
Agts General Improvements - 100289	1,258,314						\$1,258,314
Airfield-General Improvements - 100301	1,000,000						\$1,000,000
Hapeville Easement Program - 100312	6,463,479	6,463,479	6,463,479				\$19,390,437
Terminal Improvements - 101352	13,635,148	10,123,154	675,531				\$24,433,833
Concourse D-Midpoint Expansion - 102793	1,890,153						\$1,890,153
Airfield Projects - 111300	31,093,149	24,770,635	6,666,667				\$62,530,451
Terminal & Atrium Projects - 111301	32,006,135	26,653,930	14,233,533	14,233,533			\$87,127,131
Concourse Projects - 111302	12,000,000	12,000,000	1,000,000	1,000,000	1,000,000		\$27,000,000
Other Facility Projects - 111304	32,832,716	29,467,340					\$62,300,056
Parking And Ground Transportation - 111306	2,786,571	262,500					\$3,049,071
Airport Wide Projects - 111307	1,856,091	1,793,541					\$3,649,632
Other Direct Costs Project - 111310	28,851,397						\$28,851,397
Noise Insulation Program - 210816	4,790,578	4,790,578	4,790,579				\$14,371,735
Non-Capital Projects - 211312	5,051,841	3,918,340					\$8,970,181
Sub-Total	\$261,531,537	\$121,632,772	\$35,219,064	\$15,233,533	\$1,000,000		\$434,616,906
Non-Departmental							
Default - 000000	512,553,802	455,921,030	485,701,967	535,468,434	599,468,434		\$2,589,113,667
Sub-Total	\$512,553,802	\$455,921,030	\$485,701,967	\$535,468,434	\$599,468,434		\$2,589,113,667
Total City Wide	\$777,847,685	\$577,553,802	\$520,921,031	\$550,701,967	\$600,468,434		\$3,027,492,919



FY15 CAPITAL BUDGET STATUS

Airport Passenger Facility Charge Fund

	FY15	FY16	FY17	FY18	FY19	Future	Total
FUND SUMMARY							
Revenues	714,579,863	681,169,870	719,088,849	830,317,590	944,817,590		\$3,889,973,762
Expenses	714,579,863	681,169,870	719,088,849	830,317,590	944,817,590		\$3,889,973,762
Total Revenues Over(Under) Expenses	\$0	\$0	\$0	\$0	\$0		\$0
ANTICIPATIONS							
REVENUE GROUP TOTALS							
Charges For Services	175,000,000	176,000,000	178,000,000	180,000,000	182,000,000		\$891,000,000
Investment Income	3,500,000	3,500,000	3,500,000	3,500,000	3,500,000		\$17,500,000
Miscellaneous Revenues	536,079,863	501,669,870	537,588,849	646,817,590	759,317,590		\$2,981,473,762
Revenues	\$714,579,863	\$681,169,870	\$719,088,849	\$830,317,590	\$944,817,590		\$3,889,973,762
APPROPRIATIONS							
DEPARTMENT TOTALS							
Department Of Aviation	67,095,268	60,611,021	1,301,259	30,000	30,000		\$129,067,548
Non-Departmental	647,484,595	620,558,849	717,787,590	830,287,590	944,787,590		\$3,760,906,214
Total City Wide	\$714,579,863	\$681,169,870	\$719,088,849	\$830,317,590	\$944,817,590		\$3,889,973,762



FY15 CAPITAL BUDGET STATUS

Airport Passenger Facility Charge Fund

	FY15	FY16	FY17	FY18	FY19	Future	Total
PROJECT TOTALS BY DEPARTMENT							
Department Of Aviation							
Default - 000000	30,000	30,000	30,000	30,000	30,000		\$150,000
N. Term Dev Area Roads - 100304	11,243,571	11,243,571					\$22,487,142
Terminal Improvements - 101352	3,750,000	3,750,000					\$7,500,000
Airfield Projects - 111300	36,250,438	29,766,191					\$66,016,629
Concourse Projects - 111302	10,000,000	10,000,000					\$20,000,000
Airport Wide Projects - 111307	4,550,000	4,550,000					\$9,100,000
Noise Insulation Program - 210816	1,271,259	1,271,259	1,271,259				\$3,813,777
Sub-Total	\$67,095,268	\$60,611,021	\$1,301,259	\$30,000	\$30,000		\$129,067,548
Non-Departmental							
Default - 000000	647,484,595	620,558,849	717,787,590	830,287,590	944,787,590		\$3,760,906,214
Sub-Total	\$647,484,595	\$620,558,849	\$717,787,590	\$830,287,590	\$944,787,590		\$3,760,906,214
Total City Wide	\$714,579,863	\$681,169,870	\$719,088,849	\$830,317,590	\$944,817,590		\$3,889,973,762



FY15 CAPITAL BUDGET STATUS

2000 Airport Revenue Bond Fund

	FY15	FY16	FY17	FY18	FY19	Future	Total
FUND SUMMARY							
Revenues	4,850,871	4,240,130	4,096,130	3,952,130	2,655,752	1,296,378	\$21,091,391
Expenses	4,850,871	4,240,130	4,096,130	3,952,130	2,655,752	1,296,378	\$21,091,391
Total Revenues Over(Under) Expenses	\$0	\$0	\$0	\$0	\$0	\$0	\$0
ANTICIPATIONS							
REVENUE GROUP TOTALS							
Miscellaneous Revenues	4,850,871	4,240,130	4,096,130	3,952,130	2,655,752	1,296,378	\$21,091,391
Revenues	\$4,850,871	\$4,240,130	\$4,096,130	\$3,952,130	\$2,655,752	\$1,296,378	\$21,091,391
APPROPRIATIONS							
DEPARTMENT TOTALS							
Department Of Aviation	610,741	144,000	144,000	144,000	144,000	1,296,378	\$2,483,119
Non-Departmental	4,240,130	4,096,130	3,952,130	3,808,130	2,511,752		\$18,608,272
Total City Wide	\$4,850,871	\$4,240,130	\$4,096,130	\$3,952,130	\$2,655,752	\$1,296,378	\$21,091,391



FY15 CAPITAL BUDGET STATUS

2000 Airport Revenue Bond Fund

	FY15	FY16	FY17	FY18	FY19	Future	Total
PROJECT TOTALS BY DEPARTMENT							
Department Of Aviation							
Apm Extension & Support - 102432	163,612						\$163,612
Eip-Gp Substation Relocation & Nwk - 102802	144,000	144,000	144,000	144,000	144,000	1,296,378	\$2,016,378
Capital Design & Mgmt/Design - 102837	275,873						\$275,873
Capital Design & Mgmt/Construction Mgmt - 102838	27,256						\$27,256
Sub-Total	<u>\$610,741</u>	<u>\$144,000</u>	<u>\$144,000</u>	<u>\$144,000</u>	<u>\$144,000</u>	<u>\$1,296,378</u>	<u>\$2,483,119</u>
Non-Departmental							
Default - 000000	4,240,130	4,096,130	3,952,130	3,808,130	2,511,752		\$18,608,272
Sub-Total	<u>\$4,240,130</u>	<u>\$4,096,130</u>	<u>\$3,952,130</u>	<u>\$3,808,130</u>	<u>\$2,511,752</u>		<u>\$18,608,272</u>
Total City Wide	<u>\$4,850,871</u>	<u>\$4,240,130</u>	<u>\$4,096,130</u>	<u>\$3,952,130</u>	<u>\$2,655,752</u>	<u>\$1,296,378</u>	<u>\$21,091,391</u>



FY15 CAPITAL BUDGET STATUS

2004 Airport Revenue Bond Fund

	FY15	FY16	FY17	FY18	FY19	Future	Total
FUND SUMMARY							
Revenues	3,306,914	2,976,663					\$6,283,577
Expenses	3,306,914	2,976,663	0	0	0		\$6,283,577
Total Revenues Over(Under) Expenses	\$0	\$0	\$0	\$0	\$0		\$0
ANTICIPATIONS							
REVENUE GROUP TOTALS							
Miscellaneous Revenues	3,306,914	2,976,663					\$6,283,577
Revenues	\$3,306,914	\$2,976,663					\$6,283,577
APPROPRIATIONS							
DEPARTMENT TOTALS							
Department Of Aviation	330,251	306,489					\$636,740
Non-Departmental	2,976,663	2,670,174	0	0	0		\$5,646,837
Total City Wide	\$3,306,914	\$2,976,663	\$0	\$0	\$0		\$6,283,577



FY15 CAPITAL BUDGET STATUS

2004 Airport Revenue Bond Fund

	FY15	FY16	FY17	FY18	FY19	Future	Total
PROJECT TOTALS BY DEPARTMENT							
Department Of Aviation							
Capital Design & Mgmt/Design - 101948	306,489	306,489					\$612,978
Capital Design & Mgmt/Construction Mgmt - 102838	23,762						\$23,762
Sub-Total	\$330,251	\$306,489					\$636,740
Non-Departmental							
Default - 000000	2,976,663	2,670,174	0	0	0		\$5,646,837
Sub-Total	\$2,976,663	\$2,670,174	\$0	\$0	\$0		\$5,646,837
Total City Wide	\$3,306,914	\$2,976,663	\$0	\$0	\$0		\$6,283,577



FY15 CAPITAL BUDGET STATUS

2004 Airport Pfc Bond Fund

	FY15	FY16	FY17	FY18	FY19	Future	Total
FUND SUMMARY							
Revenues	1,170,685						\$1,170,685
Expenses	1,170,685	0	0	0	0		\$1,170,685
Total Revenues Over(Under) Expenses	\$0	\$0	\$0	\$0	\$0		\$0
ANTICIPATIONS							
REVENUE GROUP TOTALS							
Miscellaneous Revenues	1,170,685						\$1,170,685
Revenues	\$1,170,685						\$1,170,685
APPROPRIATIONS							
DEPARTMENT TOTALS							
Non-Departmental	1,170,685	0	0	0	0		\$1,170,685
Total City Wide	\$1,170,685	\$0	\$0	\$0	\$0		\$1,170,685



FY15 CAPITAL BUDGET STATUS

2004 Airport Pfc Bond Fund

PROJECT TOTALS BY DEPARTMENT

Non-Departmental

Default - 000000

Sub-Total

Total City Wide

	FY15	FY16	FY17	FY18	FY19	Future	Total
Default - 000000	1,170,685	0	0	0	0		\$1,170,685
Sub-Total	\$1,170,685	\$0	\$0	\$0	\$0		\$1,170,685
Total City Wide	\$1,170,685	\$0	\$0	\$0	\$0		\$1,170,685



FY15 CAPITAL BUDGET STATUS

2004 Airport Revenue Bond Fund F-K

	FY15	FY16	FY17	FY18	FY19	Future	Total
FUND SUMMARY							
Revenues	7,341,744	5,247,616					\$12,589,360
Expenses	7,341,744	5,247,616	0	0	0	0	\$12,589,360
Total Revenues Over(Under) Expenses	\$0	\$0	\$0	\$0	\$0	\$0	\$0
ANTICIPATIONS							
REVENUE GROUP TOTALS							
Miscellaneous Revenues	7,341,744	5,247,616					\$12,589,360
Revenues	\$7,341,744	\$5,247,616					\$12,589,360
APPROPRIATIONS							
DEPARTMENT TOTALS							
Department Of Aviation	2,094,127	1,522,299					\$3,616,426
Non-Departmental	5,247,617	3,725,317	0	0	0	0	\$8,972,934
Total City Wide	\$7,341,744	\$5,247,616	\$0	\$0	\$0	\$0	\$12,589,360



FY15 CAPITAL BUDGET STATUS

2004 Airport Revenue Bond Fund F-K

	FY15	FY16	FY17	FY18	FY19	Future	Total
PROJECT TOTALS BY DEPARTMENT							
Department Of Aviation							
Terminal Improvements - 101352	1,522,300	1,522,299					\$3,044,599
Capital Design & Mgmt/Design - 101948	192,115						\$192,115
Other Direct Costs Project - 111310	379,712						\$379,712
Sub-Total	\$2,094,127	\$1,522,299					\$3,616,426
Non-Departmental							
Default - 000000	5,247,617	3,725,317	0	0	0	0	\$8,972,934
Sub-Total	\$5,247,617	\$3,725,317	\$0	\$0	\$0	\$0	\$8,972,934
Total City Wide	\$7,341,744	\$5,247,616	\$0	\$0	\$0	\$0	\$12,589,360



FY15 CAPITAL BUDGET STATUS

Conrac Customer Service Fac Ch

	FY15	FY16	FY17	FY18	FY19	Future	Total
FUND SUMMARY							
Revenues	70,542,429	59,731,636	72,575,636	82,929,636	93,990,636		\$379,769,973
Expenses	70,542,429	59,731,636	72,575,636	82,929,636	93,990,636		\$379,769,973
Total Revenues Over(Under) Expenses	\$0	\$0	\$0	\$0	\$0		\$0
ANTICIPATIONS							
REVENUE GROUP TOTALS							
Charges For Services	34,200,000	35,000,000	35,800,000	36,500,000	37,200,000		\$178,700,000
Investment Income	50,000	50,000	50,000	50,000	50,000		\$250,000
Miscellaneous Revenues	36,292,429	24,681,636	36,725,636	46,379,636	56,740,636		\$200,819,973
Revenues	\$70,542,429	\$59,731,636	\$72,575,636	\$82,929,636	\$93,990,636		\$379,769,973
APPROPRIATIONS							
DEPARTMENT TOTALS							
Department Of Aviation	5,006,000	6,000	6,000	6,000	6,000		\$5,030,000
Non-Departmental	65,536,429	59,725,636	72,569,636	82,923,636	93,984,636		\$374,739,973
Total City Wide	\$70,542,429	\$59,731,636	\$72,575,636	\$82,929,636	\$93,990,636		\$379,769,973



FY15 CAPITAL BUDGET STATUS

Conrac Customer Service Fac Ch

PROJECT TOTALS BY DEPARTMENT

Department Of Aviation

Default - 000000

Sub-Total

Non-Departmental

Default - 000000

Sub-Total

Total City Wide

	FY15	FY16	FY17	FY18	FY19	Future	Total
Default - 000000	5,006,000	6,000	6,000	6,000	6,000		\$5,030,000
Sub-Total	\$5,006,000	\$6,000	\$6,000	\$6,000	\$6,000		\$5,030,000
Default - 000000	65,536,429	59,725,636	72,569,636	82,923,636	93,984,636		\$374,739,973
Sub-Total	\$65,536,429	\$59,725,636	\$72,569,636	\$82,923,636	\$93,984,636		\$374,739,973
Total City Wide	\$70,542,429	\$59,731,636	\$72,575,636	\$82,929,636	\$93,990,636		\$379,769,973



FY15 CAPITAL BUDGET STATUS

Airport Fac Revenue Bond Sinking Fd

	FY15	FY16	FY17	FY18	FY19	Future	Total
FUND SUMMARY							
Revenues	479,725,833	497,409,157	499,654,662	502,037,749	504,258,009		\$2,483,085,410
Expenses	479,725,833	497,409,157	499,654,662	502,037,749	504,258,009		\$2,483,085,410
Total Revenues Over(Under) Expenses	\$0	\$0	\$0	\$0	\$0		\$0
ANTICIPATIONS							
REVENUE GROUP TOTALS							
Other Financing Sources	479,725,833	497,409,157	499,654,662	502,037,749	504,258,009		\$2,483,085,410
Revenues	\$479,725,833	\$497,409,157	\$499,654,662	\$502,037,749	\$504,258,009		\$2,483,085,410
APPROPRIATIONS							
DEPARTMENT TOTALS							
Non-Departmental	479,725,833	497,409,157	499,654,662	502,037,749	504,258,009		\$2,483,085,410
Total City Wide	\$479,725,833	\$497,409,157	\$499,654,662	\$502,037,749	\$504,258,009		\$2,483,085,410



FY15 CAPITAL BUDGET STATUS

Airport Fac Revenue Bond Sinking Fd

	<u>FY15</u>	<u>FY16</u>	<u>FY17</u>	<u>FY18</u>	<u>FY19</u>	<u>Future</u>	<u>Total</u>
PROJECT TOTALS BY DEPARTMENT							
Non-Departmental							
Default - 000000	479,725,833	497,409,157	499,654,662	502,037,749	504,258,009		\$2,483,085,410
Sub-Total	<u>\$479,725,833</u>	<u>\$497,409,157</u>	<u>\$499,654,662</u>	<u>\$502,037,749</u>	<u>\$504,258,009</u>		<u>\$2,483,085,410</u>
Total City Wide	<u>\$479,725,833</u>	<u>\$497,409,157</u>	<u>\$499,654,662</u>	<u>\$502,037,749</u>	<u>\$504,258,009</u>		<u>\$2,483,085,410</u>



FY15 CAPITAL BUDGET STATUS

2010A Bond General Airport Revenue

	FY15	FY16	FY17	FY18	FY19	Future	Total
FUND SUMMARY							
Revenues	2,900,738						\$2,900,738
Expenses	2,900,738	0	0	0	0	0	\$2,900,738
Total Revenues Over(Under) Expenses	\$0	\$0	\$0	\$0	\$0	\$0	\$0
ANTICIPATIONS							
REVENUE GROUP TOTALS							
Miscellaneous Revenues	2,900,738						\$2,900,738
Revenues	\$2,900,738						\$2,900,738
APPROPRIATIONS							
DEPARTMENT TOTALS							
Non-Departmental	2,900,738	0	0	0	0	0	\$2,900,738
Total City Wide	\$2,900,738	\$0	\$0	\$0	\$0	\$0	\$2,900,738



FY15 CAPITAL BUDGET STATUS

2010A Bond General Airport Revenue

PROJECT TOTALS BY DEPARTMENT

Non-Departmental

Default - 000000

Sub-Total

Total City Wide

	FY15	FY16	FY17	FY18	FY19	Future	Total
Default - 000000	2,900,738	0	0	0	0	0	\$2,900,738
Sub-Total	\$2,900,738	\$0	\$0	\$0	\$0	\$0	\$2,900,738
Total City Wide	\$2,900,738	\$0	\$0	\$0	\$0	\$0	\$2,900,738



FY15 CAPITAL BUDGET STATUS

2010B Bd Pfc & Sub Lien Gen Rev

	FY15	FY16	FY17	FY18	FY19	Future	Total
FUND SUMMARY							
Revenues	707,373						\$707,373
Expenses	707,373	0	0	0	0		\$707,373
Total Revenues Over(Under) Expenses	\$0	\$0	\$0	\$0	\$0		\$0
ANTICIPATIONS							
REVENUE GROUP TOTALS							
Miscellaneous Revenues	707,373						\$707,373
Revenues	\$707,373						\$707,373
APPROPRIATIONS							
DEPARTMENT TOTALS							
Non-Departmental	707,373	0	0	0	0		\$707,373
Total City Wide	\$707,373	\$0	\$0	\$0	\$0		\$707,373



FY15 CAPITAL BUDGET STATUS

2010B Bd Pfc & Sub Lien Gen Rev

PROJECT TOTALS BY DEPARTMENT

Non-Departmental

 Default - 000000

Sub-Total

Total City Wide

	FY15	FY16	FY17	FY18	FY19	Future	Total
Default - 000000	707,373	0	0	0	0		\$707,373
Sub-Total	\$707,373	\$0	\$0	\$0	\$0		\$707,373
Total City Wide	\$707,373	\$0	\$0	\$0	\$0		\$707,373



FY15 CAPITAL BUDGET STATUS

Airport Commercial Paper Series 2010A/B

	FY15	FY16	FY17	FY18	FY19	Future	Total
FUND SUMMARY							
Revenues	37,447,954	24,829,712	12,211,470				\$74,489,136
Expenses	37,447,954	24,829,712	12,211,470	0	0		\$74,489,136
Total Revenues Over(Under) Expenses	\$0	\$0	\$0	\$0	\$0		\$0
ANTICIPATIONS							
REVENUE GROUP TOTALS							
Miscellaneous Revenues	37,447,954	24,829,712	12,211,470				\$74,489,136
Revenues	\$37,447,954	\$24,829,712	\$12,211,470				\$74,489,136
APPROPRIATIONS							
DEPARTMENT TOTALS							
Department Of Aviation	12,618,242	12,618,242					\$25,236,484
Non-Departmental	24,829,712	12,211,470	12,211,470	0	0		\$49,252,652
Total City Wide	\$37,447,954	\$24,829,712	\$12,211,470	\$0	\$0		\$74,489,136



FY15 CAPITAL BUDGET STATUS

Airport Commercial Paper Series 2010A/B

PROJECT TOTALS BY DEPARTMENT

Department Of Aviation

Terminal Improvements - 101352

Sub-Total

Non-Departmental

Default - 000000

Sub-Total

Total City Wide

	FY15	FY16	FY17	FY18	FY19	Future	Total
Terminal Improvements - 101352	12,618,242	12,618,242					\$25,236,484
Sub-Total	\$12,618,242	\$12,618,242					\$25,236,484
Default - 000000	24,829,712	12,211,470	12,211,470	0	0		\$49,252,652
Sub-Total	\$24,829,712	\$12,211,470	\$12,211,470	\$0	\$0		\$49,252,652
Total City Wide	\$37,447,954	\$24,829,712	\$12,211,470	\$0	\$0		\$74,489,136



FY15 CAPITAL BUDGET STATUS

2012A Bond General Airport Revenue

	FY15	FY16	FY17	FY18	FY19	Future	Total
FUND SUMMARY							
Revenues	31,337,236	17,096,005	4,242,258				\$52,675,499
Expenses	31,337,236	17,096,005	4,242,258	0	0		\$52,675,499
Total Revenues Over(Under) Expenses	\$0	\$0	\$0	\$0	\$0		\$0
ANTICIPATIONS							
REVENUE GROUP TOTALS							
Miscellaneous Revenues	31,337,236	17,096,005	4,242,258				\$52,675,499
Revenues	\$31,337,236	\$17,096,005	\$4,242,258				\$52,675,499
APPROPRIATIONS							
DEPARTMENT TOTALS							
Department Of Aviation	12,343,453	12,201,653	342,683				\$24,887,789
Non-Departmental	18,993,783	4,894,352	3,899,575	0	0		\$27,787,710
Total City Wide	\$31,337,236	\$17,096,005	\$4,242,258	\$0	\$0		\$52,675,499



FY15 CAPITAL BUDGET STATUS

2012A Bond General Airport Revenue

	FY15	FY16	FY17	FY18	FY19	Future	Total
PROJECT TOTALS BY DEPARTMENT							
Department Of Aviation							
Concourse Projects - 111302	11,858,970	11,858,970					\$23,717,940
Agts System Projects - 111303	342,683	342,683	342,683				\$1,028,049
Other Direct Costs Project - 111310	141,800						\$141,800
Sub-Total	\$12,343,453	\$12,201,653	\$342,683				\$24,887,789
Non-Departmental							
Default - 000000	18,993,783	4,894,352	3,899,575	0	0		\$27,787,710
Sub-Total	\$18,993,783	\$4,894,352	\$3,899,575	\$0	\$0		\$27,787,710
Total City Wide	\$31,337,236	\$17,096,005	\$4,242,258	\$0	\$0		\$52,675,499



FY15 CAPITAL BUDGET STATUS

2012B Bond General Airport Revenue

	FY15	FY16	FY17	FY18	FY19	Future	Total
FUND SUMMARY							
Revenues	8,134,872						\$8,134,872
Expenses	8,134,872						\$8,134,872
Total Revenues Over(Under) Expenses	\$0						\$0
ANTICIPATIONS							
REVENUE GROUP TOTALS							
Miscellaneous Revenues	8,134,872						\$8,134,872
Revenues	\$8,134,872						\$8,134,872
APPROPRIATIONS							
DEPARTMENT TOTALS							
Non-Departmental	8,134,872						\$8,134,872
Total City Wide	\$8,134,872						\$8,134,872



FY15 CAPITAL BUDGET STATUS

2012B Bond General Airport Revenue

PROJECT TOTALS BY DEPARTMENT

Non-Departmental

Default - 000000

Sub-Total

Total City Wide

	FY15	FY16	FY17	FY18	FY19	Future	Total
	8,134,872						<u>\$8,134,872</u>
	<u>\$8,134,872</u>						<u>\$8,134,872</u>
	<u>\$8,134,872</u>						<u>\$8,134,872</u>



FY15 CAPITAL BUDGET STATUS

2012C Bond General Airport Revenue

FUND SUMMARY

	FY15	FY16	FY17	FY18	FY19	Future	Total
Revenues	129,961,098	73,680,800	18,258,703				\$221,900,601
Expenses	129,961,098	73,680,800	18,258,703	0	0		\$221,900,601
Total Revenues Over(Under) Expenses	\$0	\$0	\$0	\$0	\$0		\$0

ANTICIPATIONS

REVENUE GROUP TOTALS

	FY15	FY16	FY17	FY18	FY19	Future	Total
Miscellaneous Revenues	129,961,098	73,680,800	18,258,703				\$221,900,601
Revenues	\$129,961,098	\$73,680,800	\$18,258,703				\$221,900,601

APPROPRIATIONS

DEPARTMENT TOTALS

	FY15	FY16	FY17	FY18	FY19	Future	Total
Department Of Aviation	53,408,602	52,550,402	2,073,983				\$108,032,987
Non-Departmental	76,552,496	21,130,398	16,184,720	0	0		\$113,867,614
Total City Wide	\$129,961,098	\$73,680,800	\$18,258,703	\$0	\$0		\$221,900,601



FY15 CAPITAL BUDGET STATUS

2012C Bond General Airport Revenue

	FY15	FY16	FY17	FY18	FY19	Future	Total
PROJECT TOTALS BY DEPARTMENT							
Department Of Aviation							
Concourse Projects - 111302	50,476,419	50,476,419					\$100,952,838
Agts System Projects - 111303	2,073,983	2,073,983	2,073,983				\$6,221,949
Other Direct Costs Project - 111310	858,200						\$858,200
Sub-Total	\$53,408,602	\$52,550,402	\$2,073,983				\$108,032,987
Non-Departmental							
Default - 000000	76,552,496	21,130,398	16,184,720	0	0		\$113,867,614
Sub-Total	\$76,552,496	\$21,130,398	\$16,184,720	\$0	\$0		\$113,867,614
Total City Wide	\$129,961,098	\$73,680,800	\$18,258,703	\$0	\$0		\$221,900,601



FY15 CAPITAL BUDGET STATUS

2006A&B Downtown Parking Project Fund

	FY15	FY16	FY17	FY18	FY19	Future	Total
FUND SUMMARY							
Revenues	1,638,581						\$1,638,581
Expenses	1,638,581						\$1,638,581
Total Revenues Over(Under) Expenses	\$0						\$0
ANTICIPATIONS							
REVENUE GROUP TOTALS							
Miscellaneous Revenues	730,724						\$730,724
Other Financing Sources	907,857						\$907,857
Revenues	\$1,638,581						\$1,638,581
APPROPRIATIONS							
DEPARTMENT TOTALS							
Non-Departmental	1,638,581						\$1,638,581
Total City Wide	\$1,638,581						\$1,638,581



FY15 CAPITAL BUDGET STATUS

2006A&B Downtown Parking Project Fund

PROJECT TOTALS BY DEPARTMENT

Non-Departmental

Default - 000000

Sub-Total

Total City Wide

	FY15	FY16	FY17	FY18	FY19	Future	Total
	1,638,581						\$1,638,581
	\$1,638,581						\$1,638,581
	\$1,638,581						\$1,638,581



FY15 CAPITAL BUDGET STATUS

Buildings Renewal & Extension Fund

	FY15	FY16	FY17	FY18	FY19	Future	Total
FUND SUMMARY							
Revenues	17,287,992						\$17,287,992
Expenses	17,287,992						\$17,287,992
Total Revenues Over(Under) Expenses	\$0						\$0
ANTICIPATIONS							
REVENUE GROUP TOTALS							
Other Financing Sources	17,287,992						\$17,287,992
Revenues	\$17,287,992						\$17,287,992
APPROPRIATIONS							
DEPARTMENT TOTALS							
Dept Of Planning & Community Development	17,287,992						\$17,287,992
Total City Wide	\$17,287,992						\$17,287,992



FY15 CAPITAL BUDGET STATUS

Buildings Renewal & Extension Fund

	<u>FY15</u>	<u>FY16</u>	<u>FY17</u>	<u>FY18</u>	<u>FY19</u>	<u>Future</u>	<u>Total</u>
PROJECT TOTALS BY DEPARTMENT							
Dept Of Planning & Community Development							
Default - 000000	17,287,992						\$17,287,992
Sub-Total	\$17,287,992						\$17,287,992
Total City Wide	\$17,287,992						\$17,287,992



GRANT FUNDS

GRANT FUNDS

Atlanta Empowerment Zone Corporation was established to account for the revenue and expenditures attendant to funding provided under Title XX Empowerment Zone of the Empowerment Zone Social Security Act as amended by Part VI of Omnibus Budget reconciliation of 1993. Title XX Empowerment Zone provides for the fulfillment of a strategic plan to create economic opportunities, create sustainable community development, build broad participation among community-based partners, develop a strategic vision for change in the community and improve the quality of life for residents of the designated area.

Atlanta Workforce Development Authority (AWDA) enables each locality to develop a unified training system that will increase the employment, retention, and earnings by participants and, as a result, improve the quality of the workforce, reduce welfare dependency, and enhance the productivity and competitiveness of the nation.

Community Development Fund was established to account for the revenue and expenditure provided under the Title I of the Housing and Community Development Act of 1974 which provides for development of viable urban communities, including decent housing and suitable living environments and expansion of economic opportunities, principally for persons of low and moderate incomes.

Home Investment Trust Fund (HOME) provides formula grants to States and localities that communities use-often in partnership with local nonprofit groups-to fund a wide range of activities that build, buy, and/or rehabilitate affordable housing for rent or homeownership or provide direct rental assistance to low-income people.

Intergovernmental Grant Fund was established to account for the revenues and expenditures for miscellaneous grants except for those recorded in the Department of Aviation, Water and Wastewater System Fund, and the Community Development Funds.

Section 108 Loan Guarantee Program is a source of financing allotted for the economic development, housing rehabilitation, public facilities rehab, construction or installation for the benefit of low- to moderate-income persons, or to aid in the prevention of slums.





FY15 CAPITAL BUDGET STATUS

Community Development Block Grant Fund

	FY15	FY16	FY17	FY18	FY19	Future	Total
FUND SUMMARY							
Revenues	5,493,055	504,788	322,219	0	0		\$6,320,062
Expenses	5,493,055	504,788	322,219	0	0		<u>\$6,320,062</u>
Total Revenues Over(Under) Expenses	\$0	\$0	\$0	\$0	\$0		<u>\$0</u>
ANTICIPATIONS							
REVENUE GROUP TOTALS							
Intergovernmental Revenues	5,493,055	504,788	322,219	0	0		<u>\$6,320,062</u>
Revenues	\$5,493,055	\$504,788	\$322,219	\$0	\$0		<u>\$6,320,062</u>
APPROPRIATIONS							
DEPARTMENT TOTALS							
Executive Offices	1,382,129	0	0	0	0		\$1,382,129
Department Of Finance	909,787	0	0	0	0		\$909,787
Dept Of Parks & Recreation	433,662	372,219	322,219	0	0		\$1,128,100
Department Of Watershed Management	250,950	0	0	0	0		\$250,950
Judicial Agencies	11,480	0	0	0	0		\$11,480
Department Of Police Services	159,512	40,488	0	0	0		\$200,000
Dept Of Planning & Community Development	2,345,535	92,081	0	0	0		<u>\$2,437,616</u>
Total City Wide	\$5,493,055	\$504,788	\$322,219	\$0	\$0		<u>\$6,320,062</u>



FY15 CAPITAL BUDGET STATUS

Community Development Block Grant Fund

PROJECT TOTALS BY DEPARTMENT	FY15	FY16	FY17	FY18	FY19	Future	Total
Executive Offices							
Underground Atlanta, Udag Loan - 200631	40,191	0	0	0	0		\$40,191
2008 Cdbg Admin - 210039	233,317	0	0	0	0		\$233,317
Wesley Sr. Services, 2008- Cd - 210126	17,047	0	0	0	0		\$17,047
Genesis: A New Life 2008- Es - 210154	3,206	0	0	0	0		\$3,206
Traveler'S Transitional 2008- Es - 210177	7,640	0	0	0	0		\$7,640
Administration 2009 Cd - 210404	64,567	0	0	0	0		\$64,567
Boulevard House, 2009 Cd - 210428	2,879	0	0	0	0		\$2,879
Another Chance 2009 Es/Cd - 210486	33,362	0	0	0	0		\$33,362
Hope Divine Housing 09 Es/Cd - 210497	11,384	0	0	0	0		\$11,384
Admin. 2010 Cd Ohs - 210723	13,310	0	0	0	0		\$13,310
Achor 2010 Cd - 210747	1,533	0	0	0	0		\$1,533
Alternate Life Paths 2010 Cd - 210749	7,991	0	0	0	0		\$7,991
Making A Way 2010 Cd - 210770	2,103	0	0	0	0		\$2,103
Red Shield Emer. Shel. 2011 Cd - 211038	30,000	0	0	0	0		\$30,000
Midtown Assistance 2012 Es - 211231	30,000	0	0	0	0		\$30,000
Comuty Resource & Heal 2012 Cd - 211245	30,000	0	0	0	0		\$30,000
Trinity Hall 2012 Es - 211258	6,807	0	0	0	0		\$6,807
Ohs Grant Admin, Cd/Hopwa 2012 - 211327	8,546	0	0	0	0		\$8,546
Cafe' 458 2013 - 211496	20,205	0	0	0	0		\$20,205
Career Works 2013 Cd - 211497	36,430	0	0	0	0		\$36,430
Community Based Employ2013 Cd - 211498	8,035	0	0	0	0		\$8,035
Crisis Shelter 2013 Cd - 211499	22,960	0	0	0	0		\$22,960
Hosea Feed Teh Hungry 2013 Cd - 211500	24,471	0	0	0	0		\$24,471
Midtown Assitance 2013 Es - 211502	12,067	0	0	0	0		\$12,067
Padv, 2013 Cd - 211504	7,410	0	0	0	0		\$7,410
Proj Connect, 2013 Cd - 211505	18,615	0	0	0	0		\$18,615
Proj Seraphim, 2013 Cd - 211506	27,552	0	0	0	0		\$27,552
Steps To Keep One'S, 2013 Es - 211507	32,144	0	0	0	0		\$32,144
The Law Center 2013 Es/Cd - 211509	15,097	0	0	0	0		\$15,097
Community Nurses 2013 Es/Cd - 211523	27,552	0	0	0	0		\$27,552
Eden Village li, 2013 Cd - 211526	18,368	0	0	0	0		\$18,368
Boulevard House, 2013 Cd - 211541	17,685	0	0	0	0		\$17,685
Caring Works Support 2013 Cd - 211542	18,368	0	0	0	0		\$18,368
Damascus Inn, 2013 Cd - 211543	8,990	0	0	0	0		\$8,990
First Step, 2013 Cd - 211544	1,994	0	0	0	0		\$1,994
Legal Services, 2013 Cd - 211548	9,992	0	0	0	0		\$9,992
Nicholas House Stable, 2013 Cd - 211550	24,353	0	0	0	0		\$24,353
Shelter-A-Family, 2013 Cd - 211554	10,354	0	0	0	0		\$10,354
Veterans Empowerment, 2013 Cd - 211558	3,031	0	0	0	0		\$3,031
Vetscare, 2013 Cd - 211559	209,125	0	0	0	0		\$209,125
Night Hospitality, 2013 Cd - 211560	28,816	0	0	0	0		\$28,816
Odyssey lii 2013 - 211561	55,104	0	0	0	0		\$55,104
Resettlement, 2013 Es/Cd - 211565	72,547	0	0	0	0		\$72,547
Trinity House, 2013 Cd - 211567	36,736	0	0	0	0		\$36,736
Zaban Couples, 2013 Es/Cd - 211568	30,754	0	0	0	0		\$30,754
Genesis Shelter 2013 Cd - 211528	22,960	0	0	0	0		\$22,960



FY15 CAPITAL BUDGET STATUS

Community Development Block Grant Fund

	FY15	FY16	FY17	FY18	FY19	Future	Total
Shearith Israel 2013 Cd - 211566	16,531	0	0	0	0		\$16,531
Sub-Total	\$1,382,129	\$0	\$0	\$0	\$0		\$1,382,129
Department Of Finance							
2008 Cdbg Admin - 210039	20,736	0	0	0	0		\$20,736
Administration, 2009 Cd/Esg - 210405	18,444	0	0	0	0		\$18,444
Admin, 2010 Cd/Es Ogm - 210692	7,305	0	0	0	0		\$7,305
Admin 2011 Cd/Es/Ogm - 210934	21,591	0	0	0	0		\$21,591
Admin, 2011 Cd Grant Acct - 210935	145,593	0	0	0	0		\$145,593
English Avenue Campus, 2012 Cd - 211290	95,263	0	0	0	0		\$95,263
Esg Program Admin, 2012 Es - 211294	32,456	0	0	0	0		\$32,456
Grant Admin 2013 Cd/Es - 211465	238,326	0	0	0	0		\$238,326
Cdbg Grant Admin 2013, Cd - 211587	30,954	0	0	0	0		\$30,954
Mechansville 2014 Cd - 211708	271,940	0	0	0	0		\$271,940
Municipal Market 2014 Cd - 211709	27,179	0	0	0	0		\$27,179
Sub-Total	\$909,787	\$0	\$0	\$0	\$0		\$909,787
Dept Of Parks & Recreation							
Project Civic Access 2011 Cdbg - 111003	22,695	0	0	0	0		\$22,695
Playground Replacement 2012 - 111336	50,000	50,000	0	0	0		\$100,000
Project Civic Access 2012 - 111337	75,217	75,217	75,217	0	0		\$225,651
James Orange Park Cd-868 - 211148	85,750	47,002	47,002	0	0		\$179,754
Ada H.A.I., 2013 Cdbg - 211517	100,000	100,000	100,000	0	0		\$300,000
Playground Replace, 2013 Cdbg - 211582	100,000	100,000	100,000	0	0		\$300,000
Sub-Total	\$433,662	\$372,219	\$322,219	\$0	\$0		\$1,128,100
Department Of Watershed Management							
Care And Conserve 2013 Cd - 211574	250,950	0	0	0	0		\$250,950
Sub-Total	\$250,950	\$0	\$0	\$0	\$0		\$250,950
Judicial Agencies							
Ex-Offenders Housing 2013 Cd - 211630	11,480	0	0	0	0		\$11,480
Sub-Total	\$11,480	\$0	\$0	\$0	\$0		\$11,480
Department Of Police Services							
Housing Code Inspection 2013 Cd - 211464	159,512	40,488	0	0	0		\$200,000
Sub-Total	\$159,512	\$40,488	\$0	\$0	\$0		\$200,000
Dept Of Planning & Community Development							
2008 Cdbg Admin - 210039	62,480	0	0	0	0		\$62,480
Community Design Center 2008 - 210094	1,383	0	0	0	0		\$1,383
Rebuilding Together Atlanta - 210318	2,053	0	0	0	0		\$2,053
Nsp Project Funds 2008 Nsp - 210408	120,255	0	0	0	0		\$120,255
Housing Code Inspect 10 Cd - 210701	18,805	0	0	0	0		\$18,805
Hous. Demo/Recla 2010 Cd - 210796	20,929	20,929	0	0	0		\$41,858
Admin 2011 Cd Housing - 210932	112,589	0	0	0	0		\$112,589
Housing Code Inspec 2011, Cd - 210933	159,064	0	0	0	0		\$159,064
Emergency Home Repair Cd 2011 - 210979	28,324	0	0	0	0		\$28,324
2010 Lead Based Paint Hc - 211004	174,000	0	0	0	0		\$174,000
Hud Nsp 3 2010 Rental E - 211061	7,689	0	0	0	0		\$7,689
Hud Nsp 3 2010 Rental B 25 - 211062	6,331	0	0	0	0		\$6,331
Hud Nsp 3 2010 Homeownership B - 211064	2,000	0	0	0	0		\$2,000
Hud Nsp 3 2010 Homeownrshp B25 - 211066	10,000	0	0	0	0		\$10,000
Hud Nsp 3 2010 Admin - 211068	22,009	0	0	0	0		\$22,009



FY15 CAPITAL BUDGET STATUS

Community Development Block Grant Fund

	FY15	FY16	FY17	FY18	FY19	Future	Total
Housing Admin 2012 Cd/Hm - 211264	71,152	71,152	0	0	0		\$142,304
Housing Rehab Admin, 2012 Cd - 211265	68,871	0	0	0	0		\$68,871
Women Econ. Self Sufficiency 2013 Cd - 211510	53,765	0	0	0	0		\$53,765
Small Business Loan/Ta 2013 Cd - 211512	56,154	0	0	0	0		\$56,154
Atlanta Clt Housing 2013 Cd - 211521	41,825	0	0	0	0		\$41,825
House Proud Atlanta 2013 Cd - 211533	50,190	0	0	0	0		\$50,190
Jount Ventures Fair Housing 2013 Cd - 211535	57,000	0	0	0	0		\$57,000
Land Bank 2013 Cd - 211536	23,389	0	0	0	0		\$23,389
Atlanta Home Owner 2013 Cd - 211540	83,650	0	0	0	0		\$83,650
Emergency Home Repair 2013 Cd - 211573	334,600	0	0	0	0		\$334,600
Qls Gardens 2013 Cd - 211575	83,650	0	0	0	0		\$83,650
Rebuilding Together Atlanta 2013 Cd - 211577	274,600	0	0	0	0		\$274,600
Rosa Burney 2013 Cd - 211578	50,190	0	0	0	0		\$50,190
Housing Weatherization 2013 Cd - 211534	189,765	0	0	0	0		\$189,765
Housing Grant Admin 2013 Cd/Hm - 211467	158,823	0	0	0	0		\$158,823
Sub-Total	\$2,345,535	\$92,081	\$0	\$0	\$0		\$2,437,616
Total City Wide	\$5,493,055	\$504,788	\$322,219	\$0	\$0		\$6,320,062



FY15 CAPITAL BUDGET STATUS

Intergovernmental Grant Fund

	FY15	FY16	FY17	FY18	FY19	Future	Total
FUND SUMMARY							
Revenues	58,530,122	5,133,200	4,740,268	4,787,160	4,650,988		\$77,841,737
Expenses	58,530,122	5,133,200	4,740,268	4,787,160	4,650,988		\$77,841,737
Total Revenues Over(Under) Expenses	\$0	\$0	\$0	\$0	\$0		\$0
ANTICIPATIONS							
REVENUE GROUP TOTALS							
	FY15	FY16	FY17	FY18	FY19	Future	Total
Intergovernmental Revenues	45,043,521	4,772,558	4,740,268	4,787,160	4,650,988		\$63,994,495
Contributions And Donations From Private Sources	10,154,983	0	0	0	0		\$10,154,983
Other Financing Sources	3,331,617	360,642	0	0	0		\$3,692,259
Revenues	\$58,530,122	\$5,133,200	\$4,740,268	\$4,787,160	\$4,650,988		\$77,841,737
APPROPRIATIONS							
DEPARTMENT TOTALS							
	FY15	FY16	FY17	FY18	FY19	Future	Total
Executive Offices	20,466,351	0	0	0	0		\$20,466,351
Department Of Finance	704,944	0	0	0	0		\$704,944
Department Of Public Works	24,776,353	4,772,558	4,740,268	4,787,160	4,650,988		\$43,727,326
Dept Of Parks & Recreation	1,003,498	0	0	0	0		\$1,003,498
Department Of Watershed Management	265,515	0	0	0	0		\$265,515
Judicial Agencies	180,661	0	0	0	0		\$180,661
Department Of Fire Services	1,112,229	0	0	0	0		\$1,112,229
Department Of Police Services	7,266,688	360,642	0	0	0		\$7,627,330
Dept Of Planning & Community Development	2,753,883	0	0	0	0		\$2,753,883
Total City Wide	\$58,530,122	\$5,133,200	\$4,740,268	\$4,787,160	\$4,650,988		\$77,841,737



FY15 CAPITAL BUDGET STATUS

Intergovernmental Grant Fund

PROJECT TOTALS BY DEPARTMENT	FY15	FY16	FY17	FY18	FY19	Future	Total
Executive Offices							
Street Car Phase 1 - 111097	6,400,969	0	0	0	0		\$6,400,969
Streetcar 3 & 4 - 111367	737,364	0	0	0	0		\$737,364
Streetcar Traffic Enhancements - 111377	654,085	0	0	0	0		\$654,085
Luckie Street Conversion - 111421	178,987	0	0	0	0		\$178,987
Administration - 200112	5,639	0	0	0	0		\$5,639
Jerusalem House, Cd-335 - 200700	25,844	0	0	0	0		\$25,844
Aids Legal Project, Cd-384 - 200821	140,000	0	0	0	0		\$140,000
Edgewood Center - Hopwa 1 - 201086	21,432	0	0	0	0		\$21,432
Matthews Place - Hopwa 22 - 201090	6,675	0	0	0	0		\$6,675
Our Common Welfare - Hopwa 9 - 201094	31,400	0	0	0	0		\$31,400
Aid Gwinnett Rural Outreach - Hopway 4 - 201096	34,775	0	0	0	0		\$34,775
Positive Impact - Hopwa 7 - 201098	62,975	0	0	0	0		\$62,975
Aid Atlanta Emerg. Asst. - Hopwa 8 - 201099	6,515	0	0	0	0		\$6,515
Project Open Hand - Hopwa 10 - 201100	222,294	0	0	0	0		\$222,294
Childkind Foster Mgt. - Hopwa 11 - 201101	40,095	0	0	0	0		\$40,095
Southside Community Living-Hopwa 94-29 - 201311	29,778	0	0	0	0		\$29,778
Jerusalem House-Women With Children - 201312	28,615	0	0	0	0		\$28,615
Housemate Match-Hopwa 94-26 - 201313	664	0	0	0	0		\$664
Cobb Co Hopwa/Board Of Hlth-Hopwa 94-32 - 201315	54,439	0	0	0	0		\$54,439
Living Room, Hp-36 - 201498	165,864	0	0	0	0		\$165,864
Southside: Legacy House, Hp-38 - 201582	34,522	0	0	0	0		\$34,522
Project Assist, Hp-14 - 201737	1,083	0	0	0	0		\$1,083
Edgewood-Facility Operations, Hp-49A - 201738	50	0	0	0	0		\$50
Traveler'S Aid Transitional Housing - 201779	6,051	0	0	0	0		\$6,051
Our Common Welfare/Fulton, Hp-53 - 201894	9,818	0	0	0	0		\$9,818
Jerusalem House Scattered Sites, Hp-56 - 202341	59,117	0	0	0	0		\$59,117
Hiv/Aids Needs Assessment, Hp-57 - 202413	24,377	0	0	0	0		\$24,377
Edgewood Operations, Hp-49 - 202414	407	0	0	0	0		\$407
Project Assist, Hp-14 - 202415	2,503	0	0	0	0		\$2,503
Narnia Housing Program Proj. Asst.,Hp-58 - 202759	9,542	0	0	0	0		\$9,542
Aid Athens, Hp-59 - 202876	42,243	0	0	0	0		\$42,243
2008 Hopwa Admin - 210041	22,961	0	0	0	0		\$22,961
Travelers Aid Hiv/Aids Housing - 210130	44,263	0	0	0	0		\$44,263
Living Room 08-09- Hp - 210131	1,483	0	0	0	0		\$1,483
Narnia Housing - 210132	6,643	0	0	0	0		\$6,643
Dekalb County Board Of Health - 210133	14,468	0	0	0	0		\$14,468
Cobb County Board Of Health - 210134	12,360	0	0	0	0		\$12,360
Aids Gwinnett 2008 Hp 2 Yrs - 210135	11,707	0	0	0	0		\$11,707
Aid Atlanta Housing And Support Services - 210136	1,910	0	0	0	0		\$1,910
Jerusalem House Expansion - 210316	0	0	0	0	0		\$0
Aids Athens 2009 Hopwa - 210433	107,527	0	0	0	0		\$107,527
Hope House, 2009 Hopwa - 210435	2,546	0	0	0	0		\$2,546
Jerusalem House Ss, 2009 Hopwa - 210438	1,000	0	0	0	0		\$1,000
Jerusalem House Wc, 2009 Hopwa - 210439	1	0	0	0	0		\$1
Jerusalem Hse Adult, 09 Hopwa - 210440	2	0	0	0	0		\$2
Living Room Expan, 09 Hopwa - 210441	17,406	0	0	0	0		\$17,406



FY15 CAPITAL BUDGET STATUS

Intergovernmental Grant Fund

	FY15	FY16	FY17	FY18	FY19	Future	Total
Mathew'S Place, 2009 Hopwa - 210442	3,281	0	0	0	0		\$3,281
Southside Lh, 2009 Hopwa - 210444	59,828	0	0	0	0		\$59,828
Southside Lv, 2009 Hopwa - 210445	95,202	0	0	0	0		\$95,202
Edgewood Oper, 2009 Hopwa - 210446	692	0	0	0	0		\$692
Project Open Hand, 2009 Hopwa - 210447	485	0	0	0	0		\$485
2009 Hopwa Admin Bhs - 210516	675	0	0	0	0		\$675
Vine City W & S 2009 - 210718	36,785	0	0	0	0		\$36,785
English Ave W & S 2009 - 210719	14,933	0	0	0	0		\$14,933
Aid Atlanta, 2010 Hopwa - 210787	11,951	0	0	0	0		\$11,951
Aid Gwinnett, 2010 Hopwa - 210788	5,700	0	0	0	0		\$5,700
Cobb Cty. Bd. Health, 10 Hopwa - 210789	70,666	0	0	0	0		\$70,666
Dek. Cty. Bd. Health, 10 Hopwa - 210790	19,480	0	0	0	0		\$19,480
Hopwa Admin., Hopwa 2010 - 210791	9,436	0	0	0	0		\$9,436
Living Room, 2010 Hopwa - 210792	2,008	0	0	0	0		\$2,008
Narnia Hous. Prgm, 2010 Hopwa - 210793	812	0	0	0	0		\$812
Jer. Hse Scatt. Site Hp-62 - 210888	3,669	0	0	0	0		\$3,669
Hopwa Admin,2011 Hopwa - 211014	2,576	0	0	0	0		\$2,576
Strat. Econ. Stab., 2011 Hopwa - 211016	65,105	0	0	0	0		\$65,105
Jerusalem House Wc, 2011 Hopwa - 211017	18	0	0	0	0		\$18
Jerusa. Hou. Audlt, 2011 Hopwa - 211018	7	0	0	0	0		\$7
Jerus. House Ss I, 2011 Hopwa - 211019	0	0	0	0	0		\$0
Jeru. Hse. @ Ft. Mac, 11 Hopwa - 211020	147,000	0	0	0	0		\$147,000
Hope House, 2011 Hopwa - 211021	17,661	0	0	0	0		\$17,661
Southside Lv, 2011 Hopwa - 211026	47,364	0	0	0	0		\$47,364
Aids Athens, 2011 Hopwa - 211029	171,003	0	0	0	0		\$171,003
Edge Sup. Svcs., 2011 Hopwa - 211030	32,139	0	0	0	0		\$32,139
Matthew'S Place, 2011 Hopwa - 211031	1,682	0	0	0	0		\$1,682
Making A Way, 2011 Hopwa - 211034	3,072	0	0	0	0		\$3,072
Aid Atlanta, 2012 Hopwa - 211145	517,197	0	0	0	0		\$517,197
Living Room, 2012 Hopwa - 211149	1,236,929	0	0	0	0		\$1,236,929
Aid Gwinnett, 2012 Hopwa - 211150	212,347	0	0	0	0		\$212,347
Exe Innovation Delivery - 211189	504,913	0	0	0	0		\$504,913
Weed And Seed 2012-2013 - 211223	1,269	0	0	0	0		\$1,269
Cobb County Boh, 2012 Hp - 211262	126,733	0	0	0	0		\$126,733
Young Adult Guid C, 2012 Hopwa - 211272	99,089	0	0	0	0		\$99,089
Travelers Aid, 2012 Hopwa - 211274	941,398	0	0	0	0		\$941,398
Dekalb County Boh, 2012 Hp - 211282	104,062	0	0	0	0		\$104,062
Strat. Econ. Stab., 2012 Hopwa - 211285	34,067	0	0	0	0		\$34,067
Narnia Housing, 2012 Hopwa - 211286	29,059	0	0	0	0		\$29,059
Ohs Grant Admin, Cd/Hopwa 2012 - 211327	2,856	0	0	0	0		\$2,856
Cep 2013 - 211628	23,752	0	0	0	0		\$23,752
Hopwa Admin-H.S. 2013 Hopwa - 211532	36,381	0	0	0	0		\$36,381
Aids Athens, 2013 Hopwa - 211518	405,330	0	0	0	0		\$405,330
Aids Legal Prj, 2013 Hopwa - 211519	180,475	0	0	0	0		\$180,475
Edgewood Oper, 2013 Hopwa - 211555	508,867	0	0	0	0		\$508,867
Edgewood Sup Svcs, 2013 Hopwa - 211556	406,585	0	0	0	0		\$406,585
Furniture Bank, 2013 Hopwa - 211545	46,801	0	0	0	0		\$46,801
Hope House, 2013 Hopwa - 211531	62,787	0	0	0	0		\$62,787



FY15 CAPITAL BUDGET STATUS

Intergovernmental Grant Fund

	FY15	FY16	FY17	FY18	FY19	Future	Total
Jerusalem House Adult, 2013 Hopwa - 211537	731,460	0	0	0	0		\$731,460
Jerusalem House Ssi 2013 Hopwa - 211538	349,200	0	0	0	0		\$349,200
Jerusalem House Ssii 2013 Hopwa - 211539	2,418,500	0	0	0	0		\$2,418,500
Jerusalem House Wc, 2013 Hopwa - 211570	589,240	0	0	0	0		\$589,240
Making A Way, 2013 Hopwa - 211549	86,053	0	0	0	0		\$86,053
Matthew'S Place, 2013 Hopwa - 211571	93,597	0	0	0	0		\$93,597
Open Hand, 2013 Hopwa - 211572	156,004	0	0	0	0		\$156,004
Positive Impact, 2013 Hopwa - 211552	81,932	0	0	0	0		\$81,932
Southside Lh, 2013 Hopwa - 211546	180,214	0	0	0	0		\$180,214
Southside Lv, 2013 Hopwa - 211547	193,624	0	0	0	0		\$193,624
Sub-Total	\$20,466,351	\$0	\$0	\$0	\$0		\$20,466,351
Department Of Finance							
Administration - 200112	271,571	0	0	0	0		\$271,571
2008 Hopwa Admin - 210041	1,564	0	0	0	0		\$1,564
Needs Assessment, Hopwa 2009 - 210518	96,438	0	0	0	0		\$96,438
2009 Hopwa Admin Ogs - 210566	63,429	0	0	0	0		\$63,429
Admin, Cd/Hp Grant Acct - 210694	6,368	0	0	0	0		\$6,368
Hopwa Admin, Hopwa 2010 - 210798	49,352	0	0	0	0		\$49,352
Needs Assessment, 2010 Hopwa - 210821	50,795	0	0	0	0		\$50,795
Hopwa Admin, Hopwa 2011 - 210948	17,680	0	0	0	0		\$17,680
Needs Assessment, 2011 Hopwa - 210949	31,066	0	0	0	0		\$31,066
Hopwa Admin.- G.A., 2011 - 211055	256	0	0	0	0		\$256
Hidta Administration - 211079	89,148	0	0	0	0		\$89,148
Resource Ident, 2012 Hopwa - 211278	1,145	0	0	0	0		\$1,145
Ogs Grant Admin, Hopwa 2012 - 211388	14,572	0	0	0	0		\$14,572
Hopwa Admin, 2013 Hopwa - 211569	80	0	0	0	0		\$80
Hopwa Admin-Ga, 2013 Hopwa - 211586	11,479	0	0	0	0		\$11,479
Sub-Total	\$704,944	\$0	\$0	\$0	\$0		\$704,944
Department Of Public Works							
Default - 000000	5,208,670	4,772,558	4,740,268	4,787,160	4,650,988		\$24,159,644
Cascade/Mays Streetscape, Cd-381 - 100818	31,003	0	0	0	0		\$31,003
Citywide Sidewalk Program, Cd-588 - 101619	1,120,450	0	0	0	0		\$1,120,450
West End Trail - 101650	390,186	0	0	0	0		\$390,186
Pryor Road Streetscape - 101659	148,000	0	0	0	0		\$148,000
Citywide Traffic Signal Improvement - 101985	30,671	0	0	0	0		\$30,671
Cascade-Mays Streetscape - 102006	500	0	0	0	0		\$500
Cheshire Br. Rd. Streetscape - 102007	234,548	0	0	0	0		\$234,548
Fairlie-Poplar Streetscape - 102008	107,860	0	0	0	0		\$107,860
Lakewood Hgts Town Ctr Streetscape - 102009	300,000	0	0	0	0		\$300,000
Metropolitan Pkwy Streets - 102010	28,407	0	0	0	0		\$28,407
West End Trail - 102013	400,000	0	0	0	0		\$400,000
Sidewalk Improvements, District 9 - 102095	71,386	0	0	0	0		\$71,386
Hollywood Rd/Perry Blvd Streetscape - 102106	395,361	0	0	0	0		\$395,361
North Highland Ave Streetscapes - 102111	332,800	0	0	0	0		\$332,800
Chandler Park/Lake Clair Neighborhoods - 102275	20,000	0	0	0	0		\$20,000
Peachtree Streetscapes - 102360	1	0	0	0	0		\$1
City Of Atlanta Sidewalk At (10) Schools - 102369	349,893	0	0	0	0		\$349,893
P'Tree St/Sr 9 @ Beverly Rd W P'Tree St - 102373	171,322	0	0	0	0		\$171,322



FY15 CAPITAL BUDGET STATUS

Intergovernmental Grant Fund

	FY15	FY16	FY17	FY18	FY19	Future	Total
Barge Rd./Campellton Lci Grant - 102385	176,652	0	0	0	0		\$176,652
Simpson Road Corridor Streetscape (Te) - 102424	463,525	0	0	0	0		\$463,525
Peachtree Hills - 102436	391,233	0	0	0	0		\$391,233
East Wesley - 102437	64,156	0	0	0	0		\$64,156
Westend Area Lci Project - 102590	42,632	0	0	0	0		\$42,632
Bolton Road Lci Project - 102592	383,211	0	0	0	0		\$383,211
N Highland/Virginia Avenues Streetscape - 102613	46,961	0	0	0	0		\$46,961
City Of Atlanta Sidewalks @ (6) Schools - 102614	72,619	0	0	0	0		\$72,619
Howell Mill Rd-Chattahoochee - 102630	572,584	0	0	0	0		\$572,584
Centennial Park Connector Tr. Phase 1 - 102721	46,612	0	0	0	0		\$46,612
Fairlie-Poplar Historic - 102722	500,000	0	0	0	0		\$500,000
Traffic Signal Controllers - 102761	21,089	0	0	0	0		\$21,089
Intersection Loop Detectors - 110033	160,000	0	0	0	0		\$160,000
Sidewalk Pjt Metropolitan Pkwy - 110238	25,000	0	0	0	0		\$25,000
Memorial Dr Sidewalks - 110255	1,914,905	0	0	0	0		\$1,914,905
Memorial Drive Corridor - 111322	277,669	0	0	0	0		\$277,669
Lowery Blvd - 110836	437,404	0	0	0	0		\$437,404
Glenwood East Atlanta - 110837	365,697	0	0	0	0		\$365,697
Greenbriar Parkway - 110838	1,137,851	0	0	0	0		\$1,137,851
Ralph David Abernathy Blvd - 110840	826,011	0	0	0	0		\$826,011
Headland Dr Pedestrian - 110841	759	0	0	0	0		\$759
Southwest Atlanta - 110842	1,096,511	0	0	0	0		\$1,096,511
Marta Trans Imp - 110871	3,038,578	0	0	0	0		\$3,038,578
DI Hollowell/Westlake-Lci - 111105	247,023	0	0	0	0		\$247,023
Glenwood/Moreland-Lci - 111106	150,338	0	0	0	0		\$150,338
Peachtree Creek Basin Flood Control - 202287	216,548	0	0	0	0		\$216,548
Greenbriar Area Lci Project - 202591	1	0	0	0	0		\$1
Roswell Clear Zone - 211123	77,235	0	0	0	0		\$77,235
Lmig-Resurfacing - 211486	2,682,493	0	0	0	0		\$2,682,493
Sub-Total	\$24,776,353	\$4,772,558	\$4,740,268	\$4,787,160	\$4,650,988		\$43,727,326
Dept Of Parks & Recreation							
South Bend Park - 100853	232,095	0	0	0	0		\$232,095
Adair I Park - 101018	976	0	0	0	0		\$976
Daniel Stanton Park - 101791	15,284	0	0	0	0		\$15,284
Emma Millican Park Improvements - 102746	55,426	0	0	0	0		\$55,426
3/14 Tornadoes Damage Recovery - 210273	231	0	0	0	0		\$231
After School Play Program - 210886	84,465	0	0	0	0		\$84,465
Hotmeals Program, 2013 - 211634	470,021	0	0	0	0		\$470,021
Troops For Fitness - 211716	145,000	0	0	0	0		\$145,000
Sub-Total	\$1,003,498	\$0	\$0	\$0	\$0		\$1,003,498
Department Of Watershed Management							
Mcdaniel Stream Restoration - 210725	265,515	0	0	0	0		\$265,515
Sub-Total	\$265,515	\$0	\$0	\$0	\$0		\$265,515
Judicial Agencies							
Fy09 Dhr Contract - 210349	81,499	0	0	0	0		\$81,499
Fy13 Dbhdd - 211376	42,978	0	0	0	0		\$42,978
Fy14 Dbhdd - 211606	56,184	0	0	0	0		\$56,184
Sub-Total	\$180,661	\$0	\$0	\$0	\$0		\$180,661



FY15 CAPITAL BUDGET STATUS

Intergovernmental Grant Fund

	FY15	FY16	FY17	FY18	FY19	Future	Total
Department Of Fire Services							
S.A.F.E.R. 2010-2011 - 211086	1,063,063	0	0	0	0		\$1,063,063
Child Car Safety Seat 2012 - 211172	5,942	0	0	0	0		\$5,942
Homeland Security Grant 2011 - 211430	20,000	0	0	0	0		\$20,000
Child Car Safety Seat 2013 - 211418	9,390	0	0	0	0		\$9,390
Wellness & Fitness Pro 2012 - 211331	13,834	0	0	0	0		\$13,834
Sub-Total	\$1,112,229	\$0	\$0	\$0	\$0		\$1,112,229
Department Of Police Services							
Default - 000000	5,813						\$5,813
Fy2012 Gema Hs #3005 - 111598	111,000	0	0	0	0		\$111,000
2008-2009 Heat - 210389	93,000	0	0	0	0		\$93,000
2009-10 Heat - 210674	139,230	0	0	0	0		\$139,230
Youth Violence Prevention - 210848	3,127	0	0	0	0		\$3,127
2010-2011 Heat - 210897	140,685	0	0	0	0		\$140,685
Hidta Administration - 211079	207,341	0	0	0	0		\$207,341
Hidta 2011-2012 - 211082	61,543	0	0	0	0		\$61,543
Jag Program 2011 - 211153	40,231	0	0	0	0		\$40,231
Fy10Bzpp- Bw# 2635 - 211174	565	0	0	0	0		\$565
Fy2010 Bzpp - Bw# 2636 - 211176	453	0	0	0	0		\$453
2011-2012 Heat - 211183	178,966	0	0	0	0		\$178,966
Jag Program FY2012 - 211406	301,319	0	0	0	0		\$301,319
Hidta 2012-2013 - 211339	44,089	0	0	0	0		\$44,089
2012-2013 Heat - 211422	18,406	0	0	0	0		\$18,406
Gema Fy11 Swat - 211412	2,775	0	0	0	0		\$2,775
2012 Cops Hiring - 211409	1,605,308	360,642	0	0	0		\$1,965,949
Gema Fy11-Bw#2717 - 211395	19,410	0	0	0	0		\$19,410
Hidta 2013, G13ga0003a - 211591	3,793,361	0	0	0	0		\$3,793,361
2013 Jag - 211672	444,190	0	0	0	0		\$444,190
2013-2014 Heat - 211643	55,876	0	0	0	0		\$55,876
Sub-Total	\$7,266,688	\$360,642	\$0	\$0	\$0		\$7,627,330
Dept Of Planning & Community Development							
Section 8 Annual Contributions - 200668	1,769,894	0	0	0	0		\$1,769,894
Nsp Project Funds 2008 Nsp - 210408	190	0	0	0	0		\$190
Dca - Nsp 2009 - 210568	159,182	0	0	0	0		\$159,182
Dca - Nsp - Admin 2009 - 210569	14,070	0	0	0	0		\$14,070
Us-Epa - 210641	197,125	0	0	0	0		\$197,125
2010 Assessment Planning - 210835	3,246	0	0	0	0		\$3,246
2011 Community Rif - 211139	586,367	0	0	0	0		\$586,367
Cycle Atl Phase I - 2012 - 211315	11,925	0	0	0	0		\$11,925
Lakewood Act Center Lci - 2012 - 211316	11,885	0	0	0	0		\$11,885
Sub-Total	\$2,753,883	\$0	\$0	\$0	\$0		\$2,753,883
Total City Wide	\$58,530,122	\$5,133,200	\$4,740,268	\$4,787,160	\$4,650,988		\$77,841,737



FY15 CAPITAL BUDGET STATUS

Job Training Grant Fund

FUND SUMMARY

	FY15	FY16	FY17	FY18	FY19	Future	Total
Revenues	5,310,214	0	0	0	0		\$5,310,214
Expenses	5,310,214	0	0	0	0		\$5,310,214
Total Revenues Over(Under) Expenses	\$0	\$0	\$0	\$0	\$0		\$0

ANTICIPATIONS

REVENUE GROUP TOTALS

	FY15	FY16	FY17	FY18	FY19	Future	Total
Intergovernmental Revenues	5,310,214	0	0	0	0		\$5,310,214
Revenues	\$5,310,214	\$0	\$0	\$0	\$0		\$5,310,214

APPROPRIATIONS

DEPARTMENT TOTALS

	FY15	FY16	FY17	FY18	FY19	Future	Total
Dept Of Planning & Community Development	5,310,214	0	0	0	0		\$5,310,214
Total City Wide	\$5,310,214	\$0	\$0	\$0	\$0		\$5,310,214



FY15 CAPITAL BUDGET STATUS

Job Training Grant Fund

	FY15	FY16	FY17	FY18	FY19	Future	Total
PROJECT TOTALS BY DEPARTMENT							
Dept Of Planning & Community Development							
USDOL ETA Youthbuild 2012 - 211427	620,633	0	0	0	0		\$620,633
Youth Program Py 2013 - 211647	1,581,063	0	0	0	0		\$1,581,063
Adult Program Py 2013 - 211644	47,360	0	0	0	0		\$47,360
Dislocated Worker Py 2013 - 211645	120,949	0	0	0	0		\$120,949
Rapid Response Program Py 2013 - 211646	25,722	0	0	0	0		\$25,722
Adult Program Fy 2014 - 211694	1,628,268	0	0	0	0		\$1,628,268
Dislocated Workers Program Fy 2014 - 211695	1,099,870	0	0	0	0		\$1,099,870
Rapid Response Program Fy 2014 - 211693	102,886	0	0	0	0		\$102,886
Youth Build 2013-14 - Americorps - 211687	83,463	0	0	0	0		\$83,463
Sub-Total	\$5,310,214	\$0	\$0	\$0	\$0		\$5,310,214
Total City Wide	\$5,310,214	\$0	\$0	\$0	\$0		\$5,310,214



FY15 CAPITAL BUDGET STATUS

Home Investment Partnerships Program Fund

	FY15	FY16	FY17	FY18	FY19	Future	Total
FUND SUMMARY							
Revenues	5,644,431	1,818,230	240,000	0	0		\$7,702,661
Expenses	5,644,431	1,818,230	240,000	0	0		\$7,702,661
Total Revenues Over(Under) Expenses	\$0	\$0	\$0	\$0	\$0		\$0
ANTICIPATIONS							
REVENUE GROUP TOTALS							
Intergovernmental Revenues	5,644,431	1,818,230	240,000	0	0		\$7,702,661
Revenues	\$5,644,431	\$1,818,230	\$240,000	\$0	\$0		\$7,702,661
APPROPRIATIONS							
DEPARTMENT TOTALS							
Executive Offices	43,454	0	0	0	0		\$43,454
Department Of Finance	819,281	0	0	0	0		\$819,281
Dept Of Planning & Community Development	4,781,696	1,818,230	240,000	0	0		\$6,839,926
Total City Wide	\$5,644,431	\$1,818,230	\$240,000	\$0	\$0		\$7,702,661



FY15 CAPITAL BUDGET STATUS

Home Investment Partnerships Program Fund

	FY15	FY16	FY17	FY18	FY19	Future	Total
PROJECT TOTALS BY DEPARTMENT							
Executive Offices							
Housing First Tbra, Hm-28 - 202604	43,454	0	0	0	0		\$43,454
Sub-Total	\$43,454	\$0	\$0	\$0	\$0		\$43,454
Department Of Finance							
Reserve For Projects - 200118	2,443	0	0	0	0		\$2,443
Community Design Center, Cd-88 - 200140	24,175	0	0	0	0		\$24,175
Reserve For Administration - 200546	792,663	0	0	0	0		\$792,663
Sub-Total	\$819,281	\$0	\$0	\$0	\$0		\$819,281
Dept Of Planning & Community Development							
Administration - 200112	159,785	223,198	0	0	0		\$382,983
Atl Affordable Home Ownership Pgm, Cd-05 - 200532	7,267	0	0	0	0		\$7,267
Home Investment Partnership Program, Chdo - 200993	24,047	0	0	0	0		\$24,047
Owner Occupied Rehabilitation, Cd-544 - 201517	1,178,079	583,070	0	0	0		\$1,761,149
Home Program-Multi-Unit Housing, Hm-10 - 201569	122,994	0	0	0	0		\$122,994
Hddc Phase Iv Rehabilitation, Cd-563 - 201700	401,546	0	0	0	0		\$401,546
Ucdc Acquisition/Rehabilitation, Hm-14 - 201704	1	0	0	0	0		\$1
924 Washington Street, Hm-28 - 202256	38	0	0	0	0		\$38
Downpayment Assistance Program, Addi-766 - 202494	15,318	230,287	0	0	0		\$245,605
Habitat For Humanity Downpaymt Ass, Hm-36 - 202872	132,000	0	0	0	0		\$132,000
Atlanta Affordable Homeownership Opportu - 210020	405,435	0	0	0	0		\$405,435
2008 Home Admin - 210042	17,170	0	0	0	0		\$17,170
Chdo Operating Grant- 2008 - 210088	20,891	0	0	0	0		\$20,891
Down Payment Assistance Program 2008 - 210196	30,431	0	0	0	0		\$30,431
Administration 2009 Cd/Home - 210407	441	0	0	0	0		\$441
Aahop, 2009 Hm - 210412	4,680	0	0	0	0		\$4,680
Habitat Down Payment, 2009 Hm - 210417	64,471	0	0	0	0		\$64,471
Baptist Tower Renov 2009 Hm - 210463	500,000	0	0	0	0		\$500,000
Multifamily Rental 2009 Hm - 210616	125,000	40,257	0	0	0		\$165,257
Admin, 2010 Cd/Hm Hous. - 210722	65,401	0	0	0	0		\$65,401
Chdo Capital 2010 Hm - 210732	202,132	91,992	0	0	0		\$294,124
Admin 2011 Cd Housing - 210932	70,000	144,577	0	0	0		\$214,577
Chdo Capital Hm 2011 - 210974	504,376	0	0	0	0		\$504,376
Multifam. Loan Pool, 2011 Home - 211008	10	0	0	0	0		\$10
Housing Admin 2012 Cd/Hm - 211264	75,273	75,273	0	0	0		\$150,546
Chdo Capital 2012 Hm - 211275	25,334	0	0	0	0		\$25,334
Aahop 2013hm - 211520	0	200,000	240,000	0	0		\$440,000
Multifamily Loan Pool 2013 Hm - 211581	400,000	0	0	0	0		\$400,000
Habitat For Humanity 2013 Hm - 211622	150,000	150,000	0	0	0		\$300,000
Housing Grant Admin 2013 Cd/Hm - 211467	79,576	79,576	0	0	0		\$159,152
Sub-Total	\$4,781,696	\$1,818,230	\$240,000	\$0	\$0		\$6,839,926
Total City Wide	\$5,644,431	\$1,818,230	\$240,000	\$0	\$0		\$7,702,661



FY15 CAPITAL BUDGET STATUS

Sec 108 Loan Trust Fund

	FY15	FY16	FY17	FY18	FY19	Future	Total
FUND SUMMARY							
Revenues	2,588,405	763,497	763,497	763,497	0		\$4,878,896
Expenses	2,588,405	763,497	763,497	763,497	0		\$4,878,896
Total Revenues Over(Under) Expenses	\$0	\$0	\$0	\$0	\$0		\$0
ANTICIPATIONS							
REVENUE GROUP TOTALS							
Intergovernmental Revenues	2,588,405	763,497	763,497	763,497	0		\$4,878,896
Revenues	\$2,588,405	\$763,497	\$763,497	\$763,497	\$0		\$4,878,896
APPROPRIATIONS							
DEPARTMENT TOTALS							
Department Of Finance	957,857	763,497	763,497	763,497	0		\$3,248,348
Department Of Public Works	588,278	0	0	0	0		\$588,278
Dept Of Parks & Recreation	36,752	0	0	0	0		\$36,752
Department Of Watershed Management	36,617	0	0	0	0		\$36,617
Dept Of Planning & Community Development	968,901	0	0	0	0		\$968,901
Total City Wide	\$2,588,405	\$763,497	\$763,497	\$763,497	\$0		\$4,878,896



FY15 CAPITAL BUDGET STATUS

Sec 108 Loan Trust Fund

	FY15	FY16	FY17	FY18	FY19	Future	Total
PROJECT TOTALS BY DEPARTMENT							
Department Of Finance							
Reserve For Projects - 200118	194,360	0	0	0	0		\$194,360
Mechanicsville Urban Redevelopment - 201716	763,497	763,497	763,497	763,497	0		\$3,053,988
Sub-Total	\$957,857	\$763,497	\$763,497	\$763,497	\$0		\$3,248,348
Department Of Public Works							
Summerhill Redev Proj-Ga Ave Streetscape - 101365	588,278	0	0	0	0		\$588,278
Sub-Total	\$588,278	\$0	\$0	\$0	\$0		\$588,278
Dept Of Parks & Recreation							
Founders Park (Summerhill Redev Project) - 101364	36,752	0	0	0	0		\$36,752
Sub-Total	\$36,752	\$0	\$0	\$0	\$0		\$36,752
Department Of Watershed Management							
Summerhill Water Main Ext. - 102336	36,617	0	0	0	0		\$36,617
Sub-Total	\$36,617	\$0	\$0	\$0	\$0		\$36,617
Dept Of Planning & Community Development							
Mlk, Jr./Ashby Commercial Revitalization - 200965	617,145	0	0	0	0		\$617,145
Summerhill Redevelopment Proj-Housing - 201367	42,584	0	0	0	0		\$42,584
Multi-Family Loan Pool Fund - 211209	309,172	0	0	0	0		\$309,172
Sub-Total	\$968,901	\$0	\$0	\$0	\$0		\$968,901
Total City Wide	\$2,588,405	\$763,497	\$763,497	\$763,497	\$0		\$4,878,896

TRUST FUNDS

Trust Fund is a fiduciary fund comprised of a variety of assets intended to provide benefits to an individual or organization. The trust fund is established to account for assets held by a government unit in a trustee capacity. A portion of the trust funds listed were established by trust agreements and are held for a specific purpose.





FY15 CAPITAL BUDGET STATUS Trust

	FY15	FY16	FY17	FY18	FY19	Future	Total
FUND SUMMARY							
Revenues	48,712,282	43,652,419	42,295,959	42,063,520	41,861,156		\$218,585,335
Expenses	48,712,282	43,652,419	42,295,959	42,063,520	41,861,156		\$218,585,335
Total Revenues Over(Under) Expenses	\$0	\$0	\$0	\$0	\$0		\$0
ANTICIPATIONS							
REVENUE GROUP TOTALS							
Taxes	1,500,000	1,500,000	1,500,000	1,500,000	1,500,000		\$7,500,000
Licenses And Permits	1,009,513	1,009,513	1,009,513	1,009,513	1,009,513		\$5,047,565
Intergovernmental Revenues	171,797	171,797	171,797	171,797	171,797		\$858,987
Charges For Services	2,611,817	2,717,975	2,786,418	2,851,575	2,926,524		\$13,894,308
Fines And Forfeiture	2,165,190	2,165,190	2,165,190	2,165,190	2,165,190		\$10,825,949
Investment Income	1,421,245	1,421,245	1,421,245	1,421,245	1,421,245		\$7,106,224
Contributions And Donations From Private Sources	4,130,773	4,130,773	4,130,773	4,130,773	4,130,773		\$20,653,867
Miscellaneous Revenues	35,701,947	30,535,926	29,111,023	28,813,427	28,536,113		\$152,698,435
Revenues	\$48,712,282	\$43,652,419	\$42,295,959	\$42,063,520	\$41,861,156		\$218,585,335
APPROPRIATIONS							
DEPARTMENT TOTALS							
City Council	36,180	36,180	36,180	36,180	36,180		\$180,901
Executive Offices	6,279,728	5,083,729	5,083,729	5,083,729	5,083,729		\$26,614,644
Department Of Information Technology	88,761	88,761	88,761	88,761	88,761		\$443,804
Department Of Law	55	55	55	55	55		\$275
Department Of Corrections	2,709,735	2,709,735	2,709,735	2,709,735	2,709,735		\$13,548,673
Department Of Finance	5,780,036	5,780,036	5,780,036	5,780,036	5,780,036		\$28,900,178
Department Of Procurement	5,458	5,458	5,458	5,458	5,458		\$27,288
Department Of Public Works	4,197,106	2,516,789	1,396,578	1,396,578	1,396,578		\$10,903,629
Dept Of Parks & Recreation	7,137,771	7,328,821	7,442,168	7,559,324	7,706,557		\$37,174,641
Department Of Watershed Management	773,390	773,390	773,390	773,390	773,390		\$3,866,950
Judicial Agencies	429,265	429,265	429,265	429,265	429,265		\$2,146,323
Non-Departmental	272,801	272,801	272,801	272,801	272,801		\$1,364,006
Department Of Human Resources	(139)	(139)	(139)	(139)	(139)		(\$695)
Department Of Fire Services	(41,181)	(41,181)	(41,181)	(41,181)	(41,181)		(\$205,903)
Department Of Police Services	6,736,477	4,361,881	4,012,285	3,662,689	3,313,093		\$22,086,424
Dept Of Planning & Community Development	14,306,839	14,306,839	14,306,839	14,306,839	14,306,839		\$71,534,196
Total City Wide	\$48,712,282	\$43,652,419	\$42,295,959	\$42,063,520	\$41,861,156		\$218,585,335



FY15 CAPITAL BUDGET STATUS

Trust

	FY15	FY16	FY17	FY18	FY19	Future	Total
PROJECT TOTALS BY DEPARTMENT							
City Council							
Out-Of-Scale Develop Analysis - 600033	243	243	243	243	243		\$1,216
Assistance To Lower Income Family Youth - 600041	(6,036)	(6,036)	(6,036)	(6,036)	(6,036)		(\$30,180)
District 3 Holiday Family Asst Initiativ - 600060	5,667	5,667	5,667	5,667	5,667		\$28,333
Post 1 At-Large Community Projects - 600061	(51)	(51)	(51)	(51)	(51)		(\$256)
Ojop Grant Program - 600063	2,912	2,912	2,912	2,912	2,912		\$14,560
Atlanta Commission On Women - 600069	26,539	26,539	26,539	26,539	26,539		\$132,696
Nat'L Assoc Black Journalist Reception - 600128	20	20	20	20	20		\$98
District 3 Senior Citizens Picnic - 600130	13,735	13,735	13,735	13,735	13,735		\$68,674
District 12 Annual Holiday Celebration - 600223	(1,599)	(1,599)	(1,599)	(1,599)	(1,599)		(\$7,995)
City Council Luncheon Fund - 600241	154	154	154	154	154		\$769
Maddox Retirement Fund - 600378	(5,403)	(5,403)	(5,403)	(5,403)	(5,403)		(\$27,015)
Sub-Total	\$36,180	\$36,180	\$36,180	\$36,180	\$36,180		\$180,901
Executive Offices							
Default - 000000	46,210	46,210	46,210	46,210	46,210		\$231,049
Underground Atlanta - 100003	95,386	95,386	95,386	95,386	95,386		\$476,930
Downtown Day Labor Center, Cd-162 - 200088	50	50	50	50	50		\$249
Mayor'S Task Force-Sr. Citizens - 200461	182	182	182	182	182		\$910
Atl Relig Mobil Against Crime (Armac) - 200861	447	447	447	447	447		\$2,235
1992-1994 Weed And Seed Program - 200980	(35,744)	(35,744)	(35,744)	(35,744)	(35,744)		(\$178,719)
Dunbar Reading Center - 201201	284	284	284	284	284		\$1,420
Charter Review Commission - 201399	18,853	18,853	18,853	18,853	18,853		\$94,265
National Black Caucus-Leo (2008 Conf.) - 202880	11,531	11,531	11,531	11,531	11,531		\$57,655
M-Net - 600004	12,113	12,113	12,113	12,113	12,113		\$60,563
Comm. Tech. Initiative - 600005	(289)	(289)	(289)	(289)	(289)		(\$1,447)
Atlanta-Caribbean Trade Conf. - 600021	973	973	973	973	973		\$4,865
Biggsby Family Donations - 600038	2,318	2,318	2,318	2,318	2,318		\$11,590
Human Services Resource Bank - 600042	14,171	14,171	14,171	14,171	14,171		\$70,855
Mayor'S Scholar Program - 600057	883	883	883	883	883		\$4,415
Community Relations Commission - 600059	616	616	616	616	616		\$3,080
Older Atlantan'S Month (02-O-0846) - 600062	(311,017)	(311,017)	(311,017)	(311,017)	(311,017)		(\$1,555,084)
Memorial Svc-Maynard Jackson Jr. - 600068	2,308	2,308	2,308	2,308	2,308		\$11,540
Chastain Arts Center - 600071	620,300	620,300	620,300	620,300	620,300		\$3,101,502
Special Events - 600081	683,212	683,212	683,212	683,212	683,212		\$3,416,062
Mktg & Comm.,Special Events & Ceremonies - 600083	4,257	4,257	4,257	4,257	4,257		\$21,284
Maintenance And Conservation Public Art - 600086	34,645	34,645	34,645	34,645	34,645		\$173,226
International Events - 600091	5,300	5,300	5,300	5,300	5,300		\$26,500
City Of Atlanta Process, Review & Design - 600092	110,544	110,544	110,544	110,544	110,544		\$552,722
Dunbar Neighborhood Center - 600224	405,170	415,170	415,170	415,170	415,170		\$2,065,852
Legislative Reception - 600227	552	552	552	552	552		\$2,759
Atlanta Sesquicentennial - 600236	5,445	5,445	5,445	5,445	5,445		\$27,225
Gma Fifth District Meeting - 600257	855	855	855	855	855		\$4,275
Atlanta Sisters Cities Commission-2001 - 600287	1,644	1,644	1,644	1,644	1,644		\$8,220
Hurricane Katrina Relief Fund - 600290	15,293	15,293	15,293	15,293	15,293		\$76,465
Georgia Hill Neighborhood Center - 600291	529,274	549,275	549,275	549,275	549,275		\$2,726,372
J.C. Birdine Neighborhood Center - 600292	381,724	391,724	391,724	391,724	391,724		\$1,948,621
Donation Meters For Homeless Initiatives - 600310	2,895	2,895	2,895	2,895	2,895		\$14,473



FY15 CAPITAL BUDGET STATUS

Trust

	FY15	FY16	FY17	FY18	FY19	Future	Total
Jazz Festival - 600346	448,001	448,001	448,001	448,001	448,001		\$2,240,005
Cultural Affairs-General - 600349	745,149	745,149	745,149	745,149	745,149		\$3,725,744
Chastain Amphitheater Sound - 600367	332,525	332,525	332,525	332,525	332,525		\$1,662,624
Marta/Tiger Discretionary Grant Applicat - 600379	(33,319)	(33,319)	(33,319)	(33,319)	(33,319)		(\$166,595)
Census Outreach Efforts - 600381	6,875	6,875	6,875	6,875	6,875		\$34,375
Sustainability Project(Reserved) - 600388	2,120,113	884,113	884,113	884,113	884,113		\$5,656,563
Sub-Total	\$6,279,728	\$5,083,729	\$5,083,729	\$5,083,729	\$5,083,729		\$26,614,644
Department Of Information Technology							
GovT & Public Cable Access - 101398	88,149	88,149	88,149	88,149	88,149		\$440,745
Low Voltage Escrow - 600259	612	612	612	612	612		\$3,059
Sub-Total	\$88,761	\$88,761	\$88,761	\$88,761	\$88,761		\$443,804
Department Of Law							
Bedford Place Housing Legal Cost - 600029	55	55	55	55	55		\$275
Sub-Total	\$55	\$55	\$55	\$55	\$55		\$275
Department Of Corrections							
Jail Fund Administration & Construction - 200769	2,684,229	2,684,229	2,684,229	2,684,229	2,684,229		\$13,421,144
Inmate Welfare Program - 201501	(293,482)	(293,482)	(293,482)	(293,482)	(293,482)		(\$1,467,411)
Donated Surplus Food Program - 600040	70	70	70	70	70		\$350
Employee Awards Program - 600266	273	273	273	273	273		\$1,365
Inmate Deposits - 600270	318,645	318,645	318,645	318,645	318,645		\$1,593,225
Sub-Total	\$2,709,735	\$2,709,735	\$2,709,735	\$2,709,735	\$2,709,735		\$13,548,673
Department Of Finance							
Car Rental Tax- Philips Arena Imp. - 600115	4,592,164	4,592,164	4,592,164	4,592,164	4,592,164		\$22,960,818
G. M. A. Reception - 600225	1,195	1,195	1,195	1,195	1,195		\$5,975
Murdered And Missing Children Fd. - 600296	138,030	138,030	138,030	138,030	138,030		\$690,150
Atlanta Housing Authority Envir - 600383	48,647	48,647	48,647	48,647	48,647		\$243,235
Street Car O&M - 600399	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000		\$5,000,000
Sub-Total	\$5,780,036	\$5,780,036	\$5,780,036	\$5,780,036	\$5,780,036		\$28,900,178
Department Of Procurement							
Vendor Outreach Seminar/Expos - 600027	5,458	5,458	5,458	5,458	5,458		\$27,288
Sub-Total	\$5,458	\$5,458	\$5,458	\$5,458	\$5,458		\$27,288
Department Of Public Works							
Default - 000000	(1,080,742)	(1,080,742)	(1,080,742)	(1,080,742)	(1,080,742)		(\$5,403,710)
Margaret Mitchell Square - 100318	32,802	32,802	32,802	32,802	32,802		\$164,010
Roxboro Road Underpass - 100324	79,371	79,371	79,371	79,371	79,371		\$396,855
Citywide Sidewalk Program, Cd-588 - 101619	3,274,316	1,593,999	473,788	473,788	473,788		\$6,289,678
Speed Hump And Other Sidewalk Project - 101668	(586)	(586)	(586)	(586)	(586)		(\$2,930)
Sidewalk Improvements, District 5 - 102091	1,212	1,212	1,212	1,212	1,212		\$6,060
Howell Mill Rd-Chattahoochee - 102630	1,817	1,817	1,817	1,817	1,817		\$9,085
Howell Mill Rd-Huff Rd To Forrest - 102631	96,453	96,453	96,453	96,453	96,453		\$482,267
Howell Mill Rd-Forrest St To Holmes - 102632	(1,465)	(1,465)	(1,465)	(1,465)	(1,465)		(\$7,325)
D.I.F.Admin-Transportation-City - 201053	490	490	490	490	490		\$2,450
City Of Atlanta/Dekalb Co. Capital Proj. - 600006	16,172	16,172	16,172	16,172	16,172		\$80,860
Red Light Camera Enforcement Program - 600098	1,387,490	1,387,490	1,387,490	1,387,490	1,387,490		\$6,937,450
Solid Waste Mgmt Pgm - User Fee - 600099	324,204	324,204	324,204	324,204	324,204		\$1,621,020
Chester Avenue - 600103	2,079	2,079	2,079	2,079	2,079		\$10,395
Clair Drive - 600104	2,558	2,558	2,558	2,558	2,558		\$12,788
Maddox Park - 600106	1,373	1,373	1,373	1,373	1,373		\$6,867



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Trust

	FY15	FY16	FY17	FY18	FY19	Future	Total
Liddell-Vending Machines - 600111	5,061	5,061	5,061	5,061	5,061		\$25,305
Madox Park/North Avenue - 600113	930	930	930	930	930		\$4,652
Banner Deposits - 600114	50,105	50,105	50,105	50,105	50,105		\$250,526
Friendship Club Escrow - 600301	3,465	3,465	3,465	3,465	3,465		\$17,326
Sub-Total	\$4,197,106	\$2,516,789	\$1,396,578	\$1,396,578	\$1,396,578		\$10,903,629
Dept Of Parks & Recreation							
Default - 000000	(871,542)	(871,542)	(871,542)	(871,542)	(871,542)		(\$4,357,709)
Summer Program - 200463	(27,017)	(27,017)	(27,017)	(27,017)	(27,017)		(\$135,085)
Piedmont Park Restaurant - 600023	284,580	293,641	303,104	323,612	359,063		\$1,564,000
Dream Jamboree - 600037	2,978	2,978	2,978	2,978	2,978		\$14,891
Swim Accoutrements - 600067	17,190	17,190	17,190	17,190	17,190		\$85,950
Chastain Art Gallery - 600072	578	578	578	578	578		\$2,890
Cultural Exchange Program - 600075	405	405	405	405	405		\$2,024
Gilbert House - 600078	14,889	14,889	14,889	14,889	14,889		\$74,446
Atlanta Arts Alliance, Inc. - 600079	11,367	11,367	11,367	11,367	11,367		\$56,837
Donation For Parks, Rec. & Cultural Aff. - 600080	558,211	556,211	553,211	551,211	548,211		\$2,767,055
Midtown Public Arts Project - 600085	48,535	48,535	48,535	48,535	48,535		\$242,675
Alexander, J. M. - 600132	417	417	417	417	417		\$2,085
Ansley, H. C. - 600133	11,757	11,757	11,757	11,757	11,757		\$58,785
Archer, Lavonia A. - 600134	186	186	186	186	186		\$930
Arnold, R. - 600135	1,226	1,226	1,226	1,226	1,226		\$6,130
Banks, J. F., Mrs. - 600136	382	382	382	382	382		\$1,910
Beasley, C. C. - 600137	1,052	1,052	1,052	1,052	1,052		\$5,260
Bell, James A. - 600138	753	753	753	753	753		\$3,765
Benjamin, Amelia Joan - 600139	176	176	176	176	176		\$880
Benjamin, Carrie - 600140	360	360	360	360	360		\$1,800
Betterton, Fred P. - 600141	674	674	674	674	674		\$3,370
Boulogny, John Fickett - 600142	4,573	4,573	4,573	4,573	4,573		\$22,865
Boyd, E. S. - 600143	2,708	2,708	2,708	2,708	2,708		\$13,540
Boylston, John H. - 600144	3,259	3,259	3,259	3,259	3,259		\$16,295
Brady, Albert I. - 600145	1,337	1,337	1,337	1,337	1,337		\$6,685
Brogan, Daniel - 600146	189	189	189	189	189		\$945
Brown, Joseph E. - 600147	2,143	2,143	2,143	2,143	2,143		\$10,715
Brown, Mary Ruth - 600148	750	750	750	750	750		\$3,750
Broyles, Arnold - 600149	340	340	340	340	340		\$1,700
Bunce, Allen H., Dr. & Isabella Arnold - 600150	1,124	1,124	1,124	1,124	1,124		\$5,620
Chisolm, W. P. - 600151	2,176	2,176	2,176	2,176	2,176		\$10,880
Draper, Emma Moore - 600152	4,740	4,740	4,740	4,740	4,740		\$23,700
Dunlap, Caroline Fain - 600153	280	280	280	280	280		\$1,400
Ellis, W. D., Judge - 600154	1,969	1,969	1,969	1,969	1,969		\$9,845
Foreacre, G. J. - 600155	1,007	1,007	1,007	1,007	1,007		\$5,035
Fuld, Joseph - 600156	543	543	543	543	543		\$2,715
Gartrell, L. J. - 600157	8,648	8,648	8,648	8,648	8,648		\$43,240
Gay, Sallie E. - 600158	1,008	1,008	1,008	1,008	1,008		\$5,040
Glenn, John T. - 600159	1,081	1,081	1,081	1,081	1,081		\$5,405
Goldin, Benjamin - 600160	2,782	2,782	2,782	2,782	2,782		\$13,910
Guthman, Issac - 600161	1,143	1,143	1,143	1,143	1,143		\$5,715
Haas, Aaron - 600162	648	648	648	648	648		\$3,240



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Hansell, Granger - 600163	1,248	1,248	1,248	1,248	1,248		\$6,240
Hape, Samuel - 600164	1,389	1,389	1,389	1,389	1,389		\$6,945
Harris, C. G. - 600165	992	992	992	992	992		\$4,960
Hayden, Harriet E. - 600166	564	564	564	564	564		\$2,820
Hayes, Eula Ketner - 600167	236	236	236	236	236		\$1,180
Hetzel, Ola C. - 600168	723	723	723	723	723		\$3,615
Heyman, Helen Joel - 600169	108	108	108	108	108		\$540
Hill, Delos L., Mrs. - 600170	1,229	1,229	1,229	1,229	1,229		\$6,145
Hirsch, Edward H. & Sally W. - 600171	404	404	404	404	404		\$2,020
Hirsch, Maurice R. - 600172	534	534	534	534	534		\$2,670
Hirsch, Morris - 600173	917	917	917	917	917		\$4,585
Hirschfield, Emma H. - 600174	520	520	520	520	520		\$2,600
Hoyt, Louise Lallande - 600175	709	709	709	709	709		\$3,545
Inman, Hugh T. & Jennie - 600176	906	906	906	906	906		\$4,530
Jones, John, Reverend - 600177	2,128	2,128	2,128	2,128	2,128		\$10,638
Kaplan, N. A. - 600178	441	441	441	441	441		\$2,205
Karwisch, Henry & J. S. & Mims, Abi - 600179	1,187	1,187	1,187	1,187	1,187		\$5,935
Kaufmann, Albert & Edith - 600180	1,400	1,400	1,400	1,400	1,400		\$7,000
Killian, Julia - 600181	1,270	1,270	1,270	1,270	1,270		\$6,350
Kingsberry, Lula L. - 600182	527	527	527	527	527		\$2,635
Lang, Frank L. - 600183	884	884	884	884	884		\$4,420
Lawshe, Margaret - 600184	432	432	432	432	432		\$2,160
Lewman, Idolene Edwards - 600185	336	336	336	336	336		\$1,680
Lilienthal, B. L. - 600186	394	394	394	394	394		\$1,970
Long, Sallie Griggs - 600187	595	595	595	595	595		\$2,975
Maddougald, Louise Black - 600188	1,404	1,404	1,404	1,404	1,404		\$7,020
Manassee, Julian - 600189	1,930	1,930	1,930	1,930	1,930		\$9,650
Marsh, Achsah F. - 600190	3,706	3,706	3,706	3,706	3,706		\$18,530
Mcdonell, Annie - 600191	930	930	930	930	930		\$4,650
Mcdowell, Thomas - 600192	729	729	729	729	729		\$3,645
Mckemie, W. S. - 600193	723	723	723	723	723		\$3,615
Menko, Martin & Joel, D. F. - 600194	776	776	776	776	776		\$3,880
Mitchell, Eugene M. - 600195	903	903	903	903	903		\$4,515
Mitchell, Stephen & Anita - 600196	2,169	2,169	2,169	2,169	2,169		\$10,845
Moore, Mary Courtney - 600197	2,632	2,632	2,632	2,632	2,632		\$13,160
Morrison, Mary Margaret Knapp - 600198	1,117	1,117	1,117	1,117	1,117		\$5,585
Parrott, Mary R. - 600199	1,466	1,466	1,466	1,466	1,466		\$7,330
Picard, Lipman E. - 600200	899	899	899	899	899		\$4,495
Powers, Cora V. - 600201	774	774	774	774	774		\$3,870
Rich, David R. - 600202	686	686	686	686	686		\$3,430
Roy, Dunbar - 600203	1,191	1,191	1,191	1,191	1,191		\$5,955
Saltzman, Edna B. - 600204	2,131	2,131	2,131	2,131	2,131		\$10,655
Schiff, Junius Fred - 600205	554	554	554	554	554		\$2,770
Schindler, Eva - 600206	617	617	617	617	617		\$3,085
Schoenthal, Bertha, Mrs. - 600207	396	396	396	396	396		\$1,980
Scoville, L. W., Mrs. - 600208	407	407	407	407	407		\$2,035
Selig, Jacob & Sophie - 600209	865	865	865	865	865		\$4,325
Smillie, Harriet A. - 600210	1,671	1,671	1,671	1,671	1,671		\$8,355



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	FY15	FY16	FY17	FY18	FY19	Future	Total
Smith, Rubie Hill - 600211	1,357	1,357	1,357	1,357	1,357		\$6,785
Speer, Clara S. - 600212	288	288	288	288	288		\$1,440
Starry, Fannie B. - 600213	1,392	1,392	1,392	1,392	1,392		\$6,960
Strauss, Gabriel & Karlsruher, G. - 600214	1,004	1,004	1,004	1,004	1,004		\$5,020
Weiss, William - 600215	557	557	557	557	557		\$2,785
Werner, Sr., E. A. - 600216	691	691	691	691	691		\$3,455
West, A. J. - 600217	1,048	1,048	1,048	1,048	1,048		\$5,240
Wilson, Ada Bell - 600218	477	477	477	477	477		\$2,385
Wiseberg, Clara H. & Morris - 600219	698	698	698	698	698		\$3,490
Wooley, Dora V. - 600220	748	748	748	748	748		\$3,740
Wootten, Katherine H. - 600221	10,310	10,310	10,310	10,310	10,310		\$51,550
Undist. Perp. Care Receipts - 600222	10,888	10,888	10,888	10,888	10,888		\$54,439
Athletics Operations - 600228	91,703	93,703	97,703	104,703	111,703		\$499,516
Piedmont Tennis Court Operations - 600229	211,611	212,361	215,361	216,361	217,361		\$1,073,054
Recreation Camps Operations - 600230	55,914	59,414	64,914	70,414	73,914		\$324,570
Summer User Fees - 600231	877,234	882,234	887,234	892,234	897,234		\$4,436,171
Youth Athletics Program - 600239	1,861,337	1,996,030	2,035,344	2,060,344	2,085,344		\$10,038,399
Chastain Park Tennis Center Operations - 600240	306,239	308,239	311,239	316,239	321,239		\$1,563,194
Bitsy Grant Tennis Center Pro - 600249	100,402	103,949	109,949	109,949	109,949		\$534,200
Mcghee Tennis Center Pro - 600250	93,366	97,003	102,789	111,993	126,636		\$531,788
1991 U.S. Youth Games - 600256	142	142	142	142	142		\$710
Washington Park Tennis Center - 600261	68,442	70,816	74,318	79,484	87,102		\$380,161
Recreation Program Activities - 600282	37,600	37,600	37,600	37,600	37,600		\$188,001
Amateur Athletic Union - 600283	15	15	15	15	15		\$77
National League Of Cities - 600288	6,236	6,236	6,236	6,236	6,236		\$31,180
Employee Incentive Program - 600299	10,226	10,226	10,226	10,226	10,226		\$51,130
Non Res. Golfers- Summer Programs - 600354	139,755	156,242	178,025	206,803	244,824		\$925,649
Summer Program - 600355	152,928	157,928	162,928	164,928	167,928		\$806,638
Green Space Pgm., Parks - 600356	(506,258)	(506,258)	(506,258)	(506,258)	(506,258)		(\$2,531,291)
Ground & Site Improvements - 600359	592,963	597,963	602,963	607,963	612,963		\$3,014,813
Citywide Park Furniture - 600363	305,266	305,266	305,266	305,266	305,266		\$1,526,332
Oakland Cemetary - 600365	173,786	173,786	173,786	173,786	173,786		\$868,930
Piedmont Park Arts Festival - 600370	43,455	43,455	43,455	43,455	43,455		\$217,274
Cyclorama Improvements - 600371	9,867	9,867	9,867	9,867	9,867		\$49,334
Chastain Amphitheater Park Improv - 600372	1,562,142	1,562,142	1,562,142	1,562,142	1,562,142		\$7,810,712
Snowmobile - 600376	5,098	5,098	5,098	5,098	5,098		\$25,488
Centers Of Hope - 600384	788,550	788,550	788,550	788,550	788,550		\$3,942,751
Salary Surcharge & Security - 600394	(28,060)	(28,060)	(28,060)	(28,060)	(28,060)		(\$140,299)
Sub-Total	\$7,137,771	\$7,328,821	\$7,442,168	\$7,559,324	\$7,706,557		\$37,174,641
Department Of Watershed Management							
Default - 000000	(62,545)	(62,545)	(62,545)	(62,545)	(62,545)		(\$312,727)
Greenway Acquisition Project - 101760	5,419	5,419	5,419	5,419	5,419		\$27,095
Sewer Collections, De Kalb - 200510	540	540	540	540	540		\$2,700
Englewood - 600105	8,745	8,745	8,745	8,745	8,745		\$43,725
R.M. Clayton W.P.C. - 600107	10,195	10,195	10,195	10,195	10,195		\$50,975
Utoy Creek - 600109	4,439	4,439	4,439	4,439	4,439		\$22,197
Drinking Water-Vending Machines - 600112	28,749	28,749	28,749	28,749	28,749		\$143,744
Fulton County Sewer Escrow - 600226	21	21	21	21	21		\$105



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	FY15	FY16	FY17	FY18	FY19	Future	Total
Erosion & Sedimentation Control Fee - 600271	131,214	131,214	131,214	131,214	131,214		\$656,070
72 Marietta St-Vending Machines - 600398	1,039	1,039	1,039	1,039	1,039		\$5,197
Care & Conserve Trust Fund - 600308	645,574	645,574	645,574	645,574	645,574		\$3,227,870
Sub-Total	\$773,390	\$773,390	\$773,390	\$773,390	\$773,390		\$3,866,950
Judicial Agencies							
Victim And Witness Program - 200768	625	625	625	625	625		\$3,125
Hon. Judge L. A. Jackson, Sr. Center - 600093	223	223	223	223	223		\$1,115
Atlanta Community Court Foundation - 600124	15,421	15,421	15,421	15,421	15,421		\$77,103
Victim & Witness Penalty, Tc - 600302	378,333	378,333	378,333	378,333	378,333		\$1,891,664
Victim & Witness Penalty, Mc - 600303	55,649	55,649	55,649	55,649	55,649		\$278,246
State Of Ga-Brain And Spinal Injury - 600304	(33,506)	(33,506)	(33,506)	(33,506)	(33,506)		(\$167,530)
Victim & Witness Penalty, County (5%) - 600305	12,520	12,520	12,520	12,520	12,520		\$62,600
Sub-Total	\$429,265	\$429,265	\$429,265	\$429,265	\$429,265		\$2,146,323
Non-Departmental							
Default - 000000	98,409	98,409	98,409	98,409	98,409		\$492,046
Elected Official Compensation Commission - 600100	13,844	13,844	13,844	13,844	13,844		\$69,220
94 Flood Victims Relief Fund - 600272	3,549	3,549	3,549	3,549	3,549		\$17,745
Electronic Legislative Management System - 600387	156,999	156,999	156,999	156,999	156,999		\$784,995
Sub-Total	\$272,801	\$272,801	\$272,801	\$272,801	\$272,801		\$1,364,006
Department Of Human Resources							
Women'S History Month - 600126	(139)	(139)	(139)	(139)	(139)		(\$695)
Sub-Total	(\$139)	(\$139)	(\$139)	(\$139)	(\$139)		(\$695)
Department Of Fire Services							
Improving Fire Station #8 Work Environ. - 102507	971	971	971	971	971		\$4,855
City'S Health And Wellness Center - 202397	4,368	4,368	4,368	4,368	4,368		\$21,840
Fire Safety Education Program - 202845	1,353	1,353	1,353	1,353	1,353		\$6,765
Atlanta Smoke Alarm Program (Asap) - 600007	1,487	1,487	1,487	1,487	1,487		\$7,434
Emergency Response - 600096	(74,445)	(74,445)	(74,445)	(74,445)	(74,445)		(\$372,226)
Fire Headquarters Vending Machines - 600110	6,999	6,999	6,999	6,999	6,999		\$34,995
Foam Upgrade - 600125	435	435	435	435	435		\$2,175
Ems Activities - 600127	72	72	72	72	72		\$360
Fire Fighters' Banquet - 600258	1,130	1,130	1,130	1,130	1,130		\$5,651
Training & Gen Operating Enhancements - 600263	2,718	2,718	2,718	2,718	2,718		\$13,589
Fire Dept Facility Relocation - 600274	1,768	1,768	1,768	1,768	1,768		\$8,841
Donations-Recognition Fire Pers/Citizens - 600275	874	874	874	874	874		\$4,371
Fire Prevention Week '95 - 600277	402	402	402	402	402		\$2,010
Fire Dept. Costs Recovery Training Pgms - 600281	10,591	10,591	10,591	10,591	10,591		\$52,953
Fire Station #21 - 600309	97	97	97	97	97		\$485
Sub-Total	(\$41,181)	(\$41,181)	(\$41,181)	(\$41,181)	(\$41,181)		(\$205,903)
Department Of Police Services							
Chaplaincy Assistance Program - 600233	3,306	3,306	3,306	3,306	3,306		\$16,532
Federal-Rico - 600234	2,440,890	1,522,135	1,665,380	1,808,625	1,951,870		\$9,388,899
Drug Reward Program - 600235	8,111	8,111	8,111	8,111	8,111		\$40,555
Purchase Of Protective Items - 600237	273	273	273	273	273		\$1,365
Zone 3 Mini Precinct - 600238	5,427	5,427	5,427	5,427	5,427		\$27,135
Poor & Homeless Assistance Program - 600243	2,374	2,374	2,374	2,374	2,374		\$11,870
Bricola W. Coleman Reward Fund - 600247	1,506	1,506	1,506	1,506	1,506		\$7,532
Reward Fd-Murdered Clark College Student - 600252	972	972	972	972	972		\$4,858



FY15 CAPITAL BUDGET STATUS

Trust

	FY15	FY16	FY17	FY18	FY19	Future	Total
Police Department Capital Acquisitions - 600253	2,636	2,636	2,636	2,636	2,636		\$13,180
Police Department Management Retreat - 600254	4,589	4,589	4,589	4,589	4,589		\$22,945
Youth Advisory Council - 600265	291	291	291	291	291		\$1,455
Bicycle Patrol Program - 600267	8,746	8,746	8,746	8,746	8,746		\$43,730
Blue Circle America - 600268	56	56	56	56	56		\$280
Atlanta Police Athletic League - 600269	7,290	7,290	7,290	7,290	7,290		\$36,450
Attack On America: 09/11/2001 - 600289	5,824	5,824	5,824	5,824	5,824		\$29,120
R.I.C.O.-State - 600369	2,447,863	1,597,317	1,296,771	996,225	695,679		\$7,033,854
Federal-Rico-Treasury - 600373	1,783,170	1,177,875	985,580	793,285	600,990		\$5,340,901
Apd Sos Special Event Trust Account - 600393	13,153	13,153	13,153	13,153	13,153		\$65,764
Sub-Total	\$6,736,477	\$4,361,881	\$4,012,285	\$3,662,689	\$3,313,093		\$22,086,424
Dept Of Planning & Community Development							
Default - 000000	(29,365)	(29,365)	(29,365)	(29,365)	(29,365)		(\$146,824)
Municipal Market Parking, Cd-75 - 100153	26,064	26,064	26,064	26,064	26,064		\$130,320
Coca-Cola Street Purchase - 100974	2,427	2,427	2,427	2,427	2,427		\$12,135
Edgewood Greenspace Acquisition - 102393	101,724	101,724	101,724	101,724	101,724		\$508,620
Atlanta Day Care Program - 200095	65	65	65	65	65		\$324
Recovering Substance Abusers' Program - 200952	2,424	2,424	2,424	2,424	2,424		\$12,120
Smoke Detectors Program - 201083	24	24	24	24	24		\$122
Housing Rehab/Seniors & Low Income Indiv - 201591	1,934	1,934	1,934	1,934	1,934		\$9,670
West End Marta Operating Transfer - 201909	48,534	48,534	48,534	48,534	48,534		\$242,672
Council District 12 Sidewalk Waiver - 202766	112,366	112,366	112,366	112,366	112,366		\$561,831
Atlantic Station Wkforce Dev Partnership - 202877	553,788	553,788	553,788	553,788	553,788		\$2,768,940
User Fee - 600001	111,622	111,622	111,622	111,622	111,622		\$558,110
Pedestrian Safety Campaign - 600011	2,800	2,800	2,800	2,800	2,800		\$14,000
Tree Removal Protection - 600013	8,090,180	8,090,180	8,090,180	8,090,180	8,090,180		\$40,450,898
District 12:Senior Rehab. Projects - 600020	19,414	19,414	19,414	19,414	19,414		\$97,070
Int'L Relations And Business Development - 600022	66	66	66	66	66		\$330
Streetscape Improv. & Maintenance Prog. - 600031	105,647	105,647	105,647	105,647	105,647		\$528,234
Liveable Communities Initiative (Lci) - 600034	448	448	448	448	448		\$2,240
Atlanta Planning Advisory Bd 00-R-0329 - 600058	2,941	2,941	2,941	2,941	2,941		\$14,706
Awda'S Cyber Center - 600094	21,859	21,859	21,859	21,859	21,859		\$109,295
District 9 Special Projs:Nw Atl. Frwk. - 600102	10,468	10,468	10,468	10,468	10,468		\$52,338
Council District 9 Sidewalk Waiver - 600116	93,776	93,776	93,776	93,776	93,776		\$468,880
Council District 7 Sidewalk Waiver - 600117	132,599	132,599	132,599	132,599	132,599		\$662,997
Council District 1 Sidewalk Waiver - 600118	34,743	34,743	34,743	34,743	34,743		\$173,716
Council District 5 Sidewalk Waiver - 600119	23,366	23,366	23,366	23,366	23,366		\$116,832
Council District 11 Sidewalk Waiver - 600120	49,174	49,174	49,174	49,174	49,174		\$245,870
Council District 10 Sidewalk Waiver - 600121	3,689	3,689	3,689	3,689	3,689		\$18,446
Council District 8 Sidewalk Waiver - 600122	319,790	319,790	319,790	319,790	319,790		\$1,598,950
Improvement Building Permit Project - 600123	668	668	668	668	668		\$3,340
Neighborhood Deputies Program - 600286	355	355	355	355	355		\$1,775
Mayor'S Youth Program - 600306	1,150,779	1,150,779	1,150,779	1,150,779	1,150,779		\$5,753,897
Edu. Outreach/Tree Removal - 600307	1,743,368	1,743,368	1,743,368	1,743,368	1,743,368		\$8,716,838
Bus Shelter - 600374	(122,123)	(122,123)	(122,123)	(122,123)	(122,123)		(\$610,616)
Technology Surcharge - 600375	1,691,224	1,691,224	1,691,224	1,691,224	1,691,224		\$8,456,119
Sub-Total	\$14,306,839	\$14,306,839	\$14,306,839	\$14,306,839	\$14,306,839		\$71,534,196
Total City Wide	\$48,712,282	\$43,652,419	\$42,295,959	\$42,063,520	\$41,861,156		\$218,585,335

DEBT
MANAGEMENT

DEBT OVERVIEW

MUNICIPAL BOND

GENERAL FUND

DEPARTMENT OF AVIATION

DEPARTMENT OF WATERSHED
MANAGEMENT

GENERAL OBLIGATION

TAX ALLOCATION DISTRICTS

LEGAL DEBT LIMIT

PROPOSED BUDGET
FY 2015



DEBT OVERVIEW

The City of Atlanta Department of Finance is tasked with the responsibility of executing sound financial management practices to address the ongoing needs and functions of the City, as governed by the Mayor and City Council members. The Office of Debt & Investments operates under the umbrella of the Department of Finance and is primarily responsible for the management of the City's cash, investment, and debt portfolio functions. Specifically, where debt management is concerned, the office:

- Assists in the administration of the City's bond programs through the planning and coordination of bond sales and is a key contributor to strategic planning for debt structuring and issuance, and ongoing portfolio management;
- Makes recommendations that identify long term financing instruments: general obligation bonds, revenue bonds, obligations issued through state level authorities, and other obligations including lease purchase agreements and appropriation backed securities such as Certificates of Participations (COPS);
- Leads in the development of debt policies, capital improvement plans and debt capacity studies;
- Manages external consultants and agencies, including financial advisors, investment bankers, bond counsel and ratings agencies; and
- Apprises City of Atlanta leadership of debt position and transactions which includes members of the Administration and City Council, as required.

This document provides an overview of the City's debt management program under the purview of the Office of Debt and Investments as well as outlines the methodology of the office's debt management practices.

DEBT MANAGEMENT OBJECTIVES

- Maintain cost-effective access to the capital markets through prudent policies
- Maintain moderate debt and debt service payments with effective planning and coordination with the City's departments
- Meet significant capital demands through debt financing and alternative financing mechanisms
- Define the acceptable parameters and structure for each type of debt; and
- Achieve and maintain the highest possible credit ratings within the context of the City's capital needs and financing capabilities

MUNICIPAL BONDS

CITY OF ATLANTA			
BONDS TYPE	CREDIT RATING ¹		
	Moody's	Standard & Poor's	Fitch
General Obligation Bonds <i>Underlying Rating</i>	Aa2	A	--
Water and Wastewater Revenue Bonds <i>Underlying Rating</i>	Aa3	A+	A+
Hartsfield Atlanta International Airport Revenue Bonds - Senior Lien / GARBs <i>Underlying Rating</i>	Aa3	A+	A+
Hartsfield Atlanta International Airport Revenue Bonds - GARBs/PFC <i>Underlying Rating</i>	A1	A	A
Hartsfield Atlanta International Airport Revenue Bonds - Senior Lien CFC <i>Underlying Rating</i>	A1	A-	A-
Atlanta Development Authority <i>Underlying Rating</i>	A2	A	--
Downtown Development Authority <i>Underlying Rating</i>	Aa2	A	--
Solid Waste Management Authority <i>Underlying Rating</i>	Aa2	A	--
Atlanta Fulton County Recreation Authority <i>Underlying Rating</i>	Aa2	A	--
Atlanta Urban Residential Finance Authority <i>Underlying Rating</i>	Aa2	A	--
Tax Allocation Districts <i>Underlying Rating</i>	Baa3	BBB	--

The City received rating upgrades from Moody's Investors Service for both the Department of Aviation and Department of Watershed Management bond portfolios.

CITY OF ATLANTA – TOTAL OUTSTANDING DEBT

The City of Atlanta's outstanding debt portfolio consists of five (5) categories of pledged revenues, namely General Fund, Aviation Fund, Water & Wastewater Fund, General Obligation Fund and Tax Allocation District Fund.

General Fund:

The City has issued various bonds that are supported by the General Fund. The General Fund supports various capital improvement projects, leasing of equipment (i.e. police cars, dump trucks, garbage trucks and fire trucks). The General Fund also supports the debt payments for the public safety and traffic court buildings. The total outstanding debt for the General Fund Bonds is \$301.5 million as of July 1, 2014.

Aviation Fund:

The Department of Aviation is responsible for operating Hartsfield-Jackson Atlanta International Airport for the City of Atlanta. This department is a self-sustaining enterprise fund which derives its operating revenue from landing fees, concession revenues, parking fees, building and land rentals, and passenger facility charges (PFC) which are approved by the Federal Aviation Authority (FAA). To finance capital improvements, the department uses excess operating revenues, submits Capital Improvement Projects (CIP) applications to the FAA for grant funding, and or issues revenue bonds that are pledged against the various revenue generating sources. The total outstanding debt for the Department of Aviation is \$2.92 billion as of July 1, 2014.

Water & Wastewater Fund:

The Department of Watershed Management (the "Department" or "DWM") was created in 2002. It is dedicated to the provision and management of clean water, wastewater and storm water systems, and water pollution control services. These services are used by individuals, organizations, and other governmental units within and around the City of Atlanta, in compliance with federal and state regulations. DWM has issued long-term bonds and utilized state revolving loans administered by the Georgia Environmental Facilities Authority ("GEFA") to provide funding for its capital improvement projects. The bonds and loans issued are pledged against the revenues generated by the water and wastewater system. The total outstanding debt for the Department of Watershed Management is \$3.1 billion as of July 1, 2014.

General Obligation Fund:

The City is authorized by the State of Georgia to issue annual General Obligation Bonds in the amount of \$8,000,000 without a voter referendum for various public purpose capital improvements. Proceeds from these bonds, whenever issued, are shared equally between the City and the Atlanta Public Schools. The debt obligation on these bonds is secured by a pledge of the full faith and credit and general property taxing power of the City. Furthermore, the City is permitted by O.C.G.A. Section 36-82-1 to issue Public Improvement Bonds by a voter referendum. The Referendum Bonds, when issued, cannot bear an interest rate that exceeds 8.5% per annum. The City is required by law to levy an ad valorem tax on all taxable property within the City in an amount sufficient to pay the principal and interest payments due. The total outstanding debt for the General Obligation Bonds is \$199.2 million as of July 1, 2014.

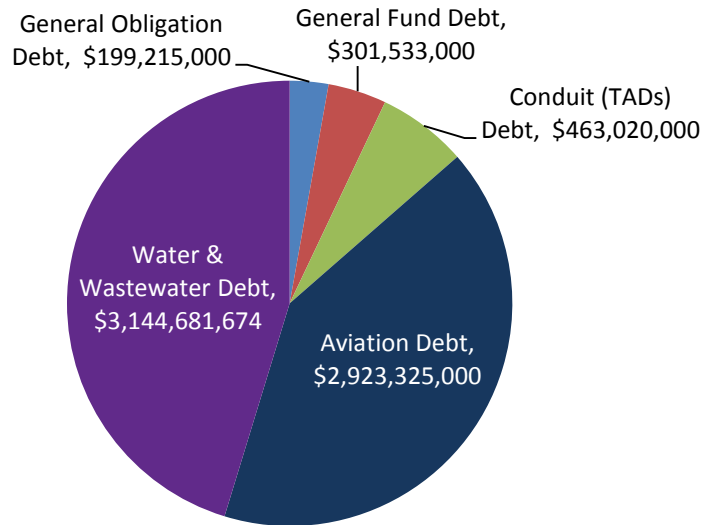
Tax Allocation District Fund:

The City has issued Tax Allocation District (TAD) bonds in accordance with Federal Tax Law which allows for state and local governments to issue tax-exempt securities on behalf of nonprofit corporations exempt from taxes under Section 501 (c)(3) of the Internal Revenue Service Code. There are ten (10) tax districts however, only six (6) are active (Atlantic Station, Beltline, Eastside, Perry Bolton, Princeton Lakes and Westside). The tax revenues from each active TAD district is pledged against the bonds that the district issues. For fiscal year 2015, the City will have fifteen (15) TAD bonds outstanding with a total value of \$463 million.

During the fiscal year 2014, the City issued bonds for three (3) of the debt portfolios (Aviation, Watershed, TAD). Overall, the City continues to generate enough revenues to cover its operating costs and make all of its outstanding debt obligation payments.

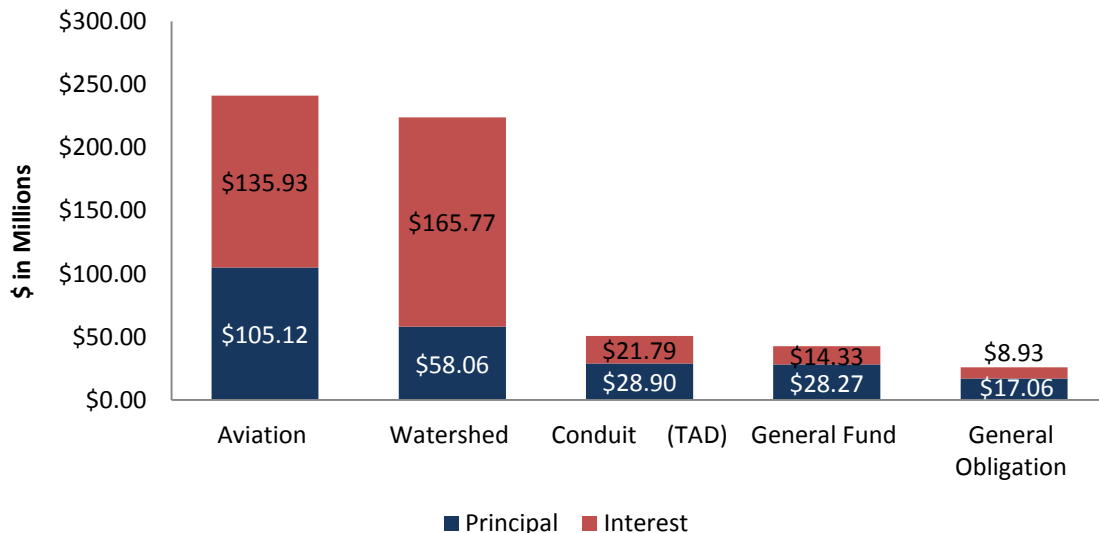
FY15 TOTAL OUTSTANDING DEBT

At the start of fiscal year 2015 (July 1, 2014) the City of Atlanta’s debt outstanding will be \$7.1 billion as of July 1, 2014. Total debt will consist of \$1.1 billion in General Obligation and other debt (General Fund, TAD and Conduit); \$2.9 billion in Aviation Revenue Bonds; and \$3.1 billion in Water and Wastewater Revenue Bonds and other obligations.



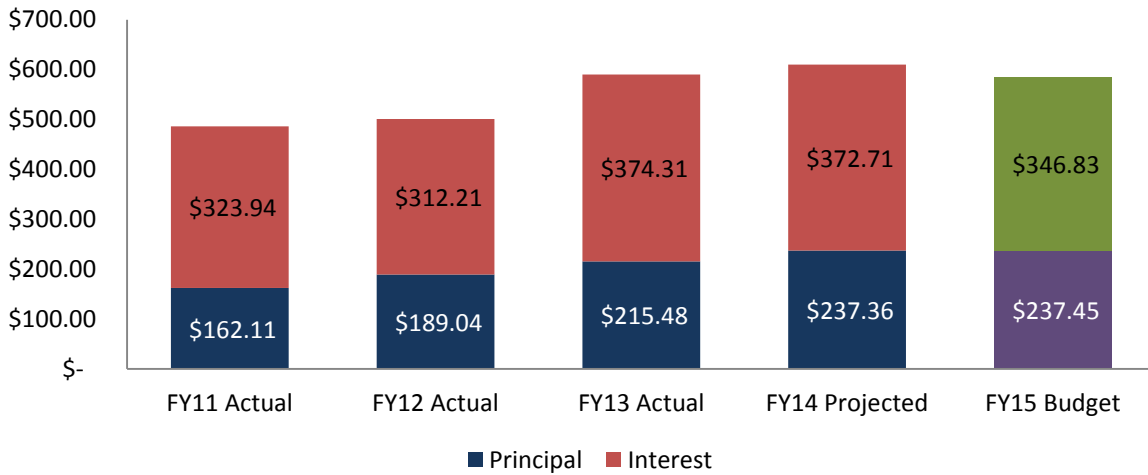
FY15 PRINCIPAL & INTEREST PAYMENTS (BY CATEGORY)

It is expected that in fiscal year 2015, \$42.6 million of General Fund, \$241.0 million of Aviation Fund, \$223.8 million of Water and Wastewater Fund, \$25.9 million of General Obligation Fund, and \$50.7 of TAD Fund receipts will be used to make debt service payments.



HISTORICAL EXPENSES & FY15 OUTLOOK

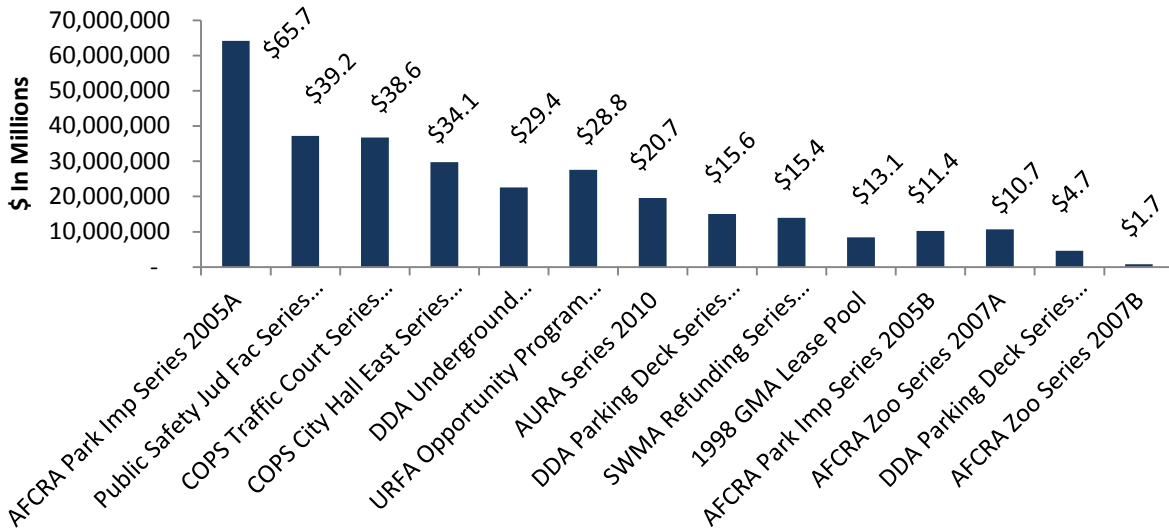
Between FY11 and FY14 ending June 30, 2014, the City will have made \$2.19 billion in payments to service its debt obligations. \$804.0 million of this total was for principal and \$1.38 billion for interest payments. During fiscal year 2015, the City will pay approximately \$584.3 million in debt service payments; \$237.5 million and \$346.9 for principal and interest payments, respectively.



GENERAL FUND

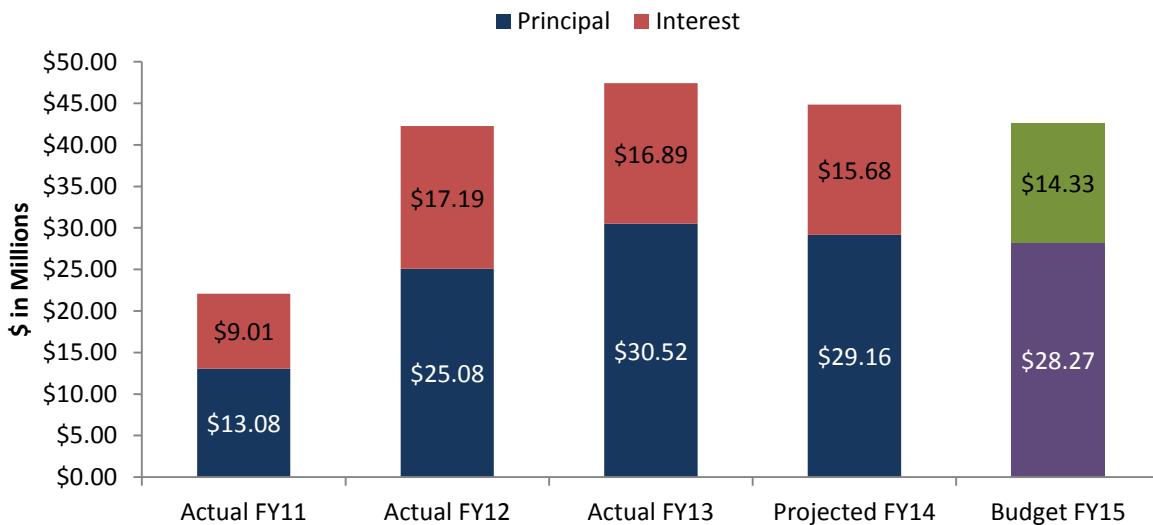
GENERAL FUND – TOTAL OUTSTANDING DEBT (JULY 1, 2014)

The General Fund debt obligation of the City consists of various bonds issued for various purposes. For the fiscal year 2015, \$301.5 million will be outstanding.



PRINCIPAL AND INTEREST PAYMENTS (FY2011 – FY2015)

During 2015 it is expected that the City will make approximately \$42.6 million in payments to service outstanding General Fund obligations. \$28.2 million will be spent on principal and \$14.3 million on interest payments.



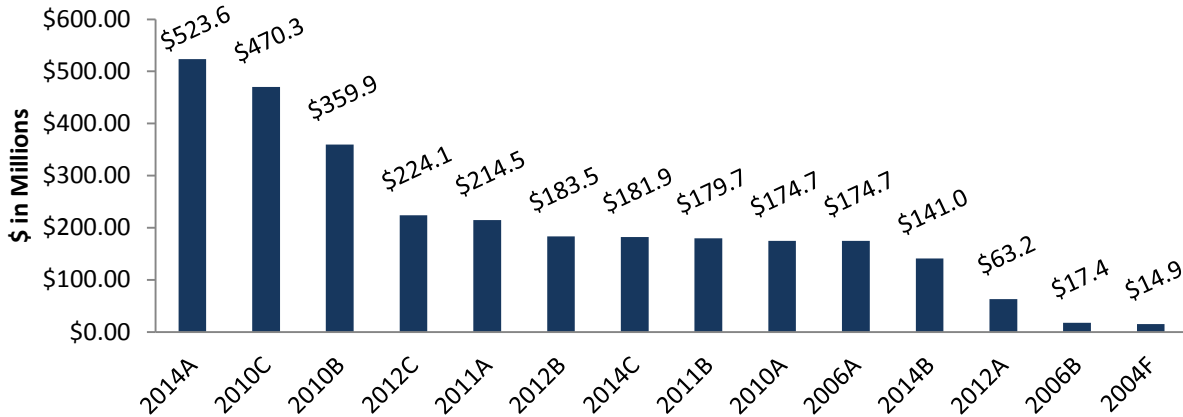
General Fund Debt Amortization Schedule

Period Ending	Principal	Interest	Debt Service
6/30/2015	28,268,805.58	14,327,583.48	42,596,389.06
6/30/2016	29,030,261.60	12,929,461.94	41,959,723.54
6/30/2017	28,535,126.92	11,516,668.20	40,051,795.12
6/30/2018	20,385,276.40	10,301,486.58	30,686,762.98
6/30/2019	16,358,750.00	9,390,085.59	25,748,835.59
6/30/2020	17,157,500.00	8,555,288.35	25,712,788.35
6/30/2021	17,990,000.00	7,673,466.35	25,663,466.35
6/30/2022	17,106,250.00	6,822,686.45	23,928,936.45
6/30/2023	17,921,250.00	5,962,456.09	23,883,706.09
6/30/2024	17,195,000.00	5,082,937.55	22,277,937.55
6/30/2025	14,550,000.00	4,276,992.05	18,826,992.05
6/30/2026	15,265,000.00	3,518,590.85	18,783,590.85
6/30/2027	16,020,000.00	2,715,272.75	18,735,272.75
6/30/2028	8,865,000.00	2,065,210.35	10,930,210.35
6/30/2029	4,625,000.00	1,669,657.50	6,294,657.50
6/30/2030	4,855,000.00	1,433,640.00	6,288,640.00
6/30/2031	5,100,000.00	1,187,555.00	6,287,555.00
6/30/2032	5,350,000.00	933,852.50	6,283,852.50
6/30/2033	3,950,000.00	711,550.00	4,661,550.00
6/30/2034	4,135,000.00	519,531.25	4,654,531.25
6/30/2035	4,330,000.00	318,487.50	4,648,487.50
6/30/2036	4,540,000.00	107,825.00	4,647,825.00
	301,533,220.50	112,020,285.33	413,553,505.83

DEPARTMENT OF AVIATION

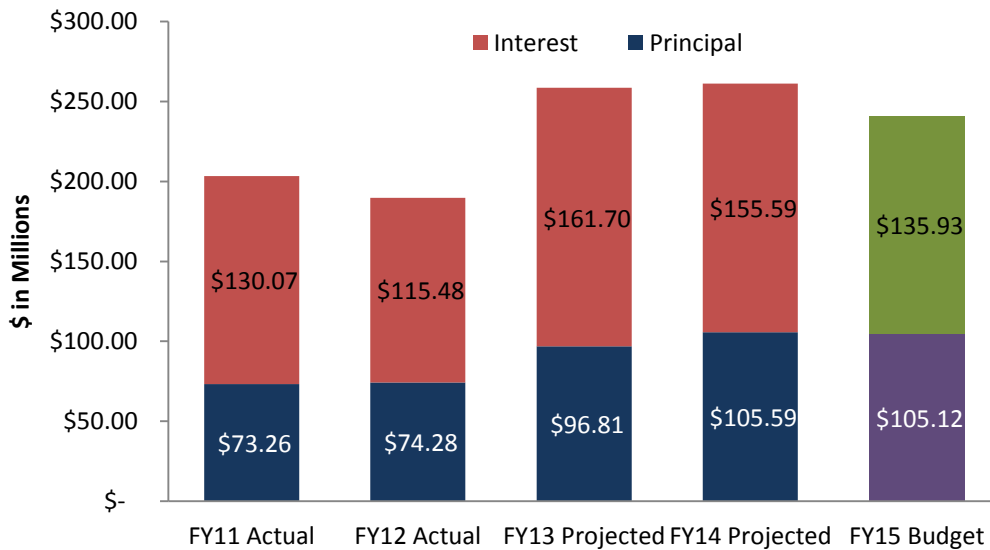
DEPARTMENT OF AVIATION – TOTAL OUTSTANDING DEBT (JULY 1, 2014)

For fiscal year 2015, the Department of Aviation is expected to have \$2.9 billion in outstanding long term debt that consists of GARBs, PFCs and CFCs. These bonds were issued as Senior Lien or Subordinate Lien Debt with Alternative Minimum Tax (AMT) and or Non-Alternative Minimum Tax (Non-AMT) treatment.



PRINCIPAL AND INTEREST PAYMENTS (FY2011 – FY2015)

During fiscal year 2015 it is expected that \$241.0 million in revenues will service the outstanding debt; \$105.1 for principal and \$135.9 in interest. During fiscal year 2014, the City will spend approximately \$261.1 million to service all outstanding General Airport Revenue Senior Lien, Passenger Facility Sub-ordinate Lien, and Customer Facility Senior Lien bonds. \$105.5 million will be spent on principal and \$155.6 million on interest payments.



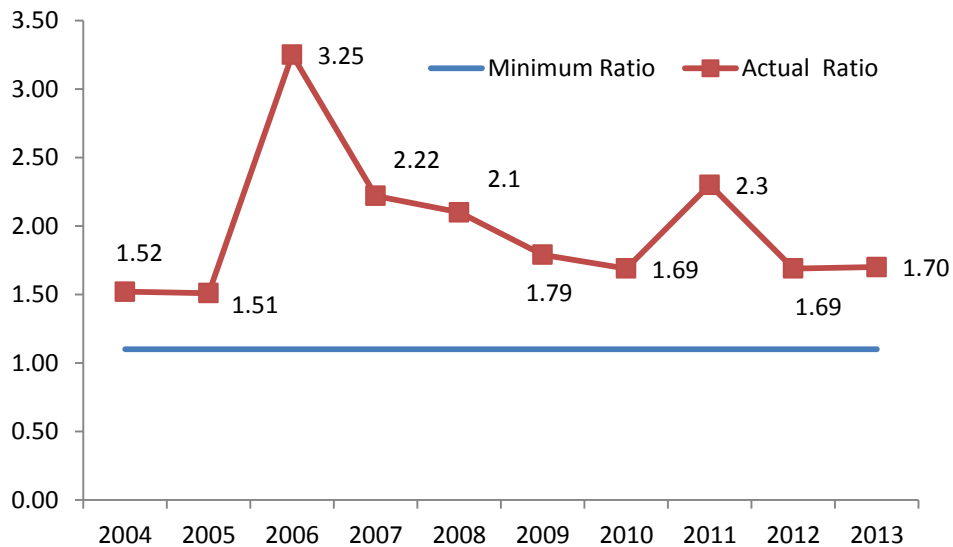
Department of Aviation Revenue Bond Coverage (in thousands)

Ending Period	Operating Revenue	Operating Expenses	Net Revenue	Principal Payments	Interest Payments	SWAP/LOC Payments	Total Payments	Coverage Ratio
2004	292,375	134,528	157,847	52,183	40,362	10,990	103,535	1.52
2005	305,484	148,728	156,756	33,935	64,167	5,470	103,572	1.51
2006	152,601	74,353	78,248	-	23,727	334	24,061	3.25
2007	339,164	133,440	205,724	37,487	56,186	(1,186)	92,487	2.22
2008	405,868	166,274	239,594	40,906	70,131	3,275	114,312	2.10
2009	404,724	173,404	231,320	42,502	67,392	19,187	129,081	1.79
2010	414,898	201,056	213,842	53,061	70,104	3,670	126,835	1.69
2011	416,748	197,308	219,440	38,395	52,665	4,293	95,353	2.30
2012	407,094	209,548	197,546	55,310	57,206	4,549	117,066	1.69
2013	497,165	230,441	266,724	66,215	86,268	4,754	157,237	1.70

*Data Source - City of Atlanta Comprehensive Annual Financial Report FY13 CAFR.

Note that the ratios provided are for the General Airport Revenue Bond issues; minimum ratio per master Bond ordinance 1.10

Coverage Ratio Performance



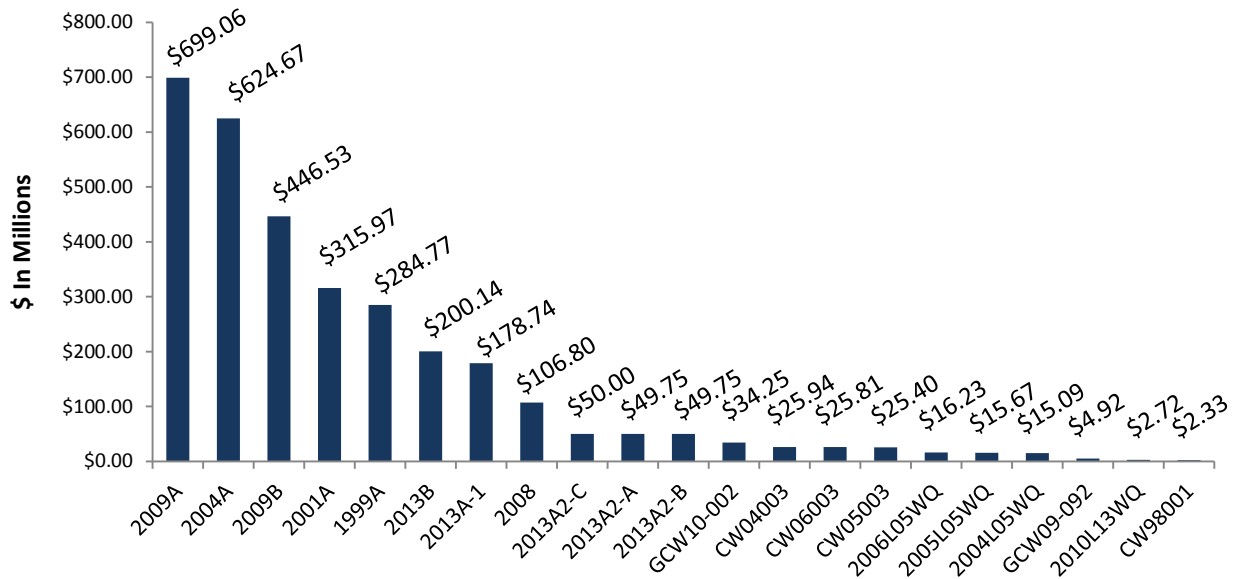
Department of Aviation Debt Amortization Schedule

Period Ending	Principal	Interest	Debt Service
6/30/2015	105,115,000	135,930,302.55	241,045,302.55
6/30/2016	116,085,000	140,207,953.28	256,292,953.28
6/30/2017	121,480,000	134,390,339.58	255,870,339.58
6/30/2018	127,675,000	128,186,746.78	255,861,746.78
6/30/2019	134,710,000	121,620,077.31	256,330,077.31
6/30/2020	136,490,000	114,814,917.28	251,304,917.28
6/30/2021	143,485,000	107,779,159.08	251,264,159.08
6/30/2022	121,110,000	101,008,465.41	222,118,465.41
6/30/2023	127,550,000	94,516,169.53	222,066,169.53
6/30/2024	133,755,000	87,664,757.53	221,419,757.53
6/30/2025	140,785,000	80,573,231.41	221,358,231.41
6/30/2026	148,130,000	73,159,944.91	221,289,944.91
6/30/2027	161,225,000	65,132,242.41	226,357,242.41
6/30/2028	169,695,000	56,547,956.66	226,242,956.66
6/30/2029	178,045,000	47,522,750.28	225,567,750.28
6/30/2030	180,940,000	38,240,326.53	219,180,326.53
6/30/2031	120,020,000	30,510,082.41	150,530,082.41
6/30/2032	108,115,000	24,789,411.90	132,904,411.90
6/30/2033	114,715,000	19,414,841.89	134,129,841.89
6/30/2034	64,200,000	15,085,200.01	79,285,200.01
6/30/2035	30,785,000	12,715,071.88	43,500,071.88
6/30/2036	32,350,000	11,143,200.00	43,493,200.00
6/30/2037	34,005,000	9,490,150.00	43,495,150.00
6/30/2038	35,745,000	7,749,375.00	43,494,375.00
6/30/2039	37,575,000	5,916,375.00	43,491,375.00
6/30/2040	39,510,000	3,989,250.00	43,499,250.00
6/30/2041	29,265,000	2,269,875.00	31,534,875.00
6/30/2042	30,765,000	769,125.00	31,534,125.00
	2,923,325,000.00	1,671,137,298.59	4,594,462,298.59

DEPARTMENT OF WATERSHED MANAGEMENT

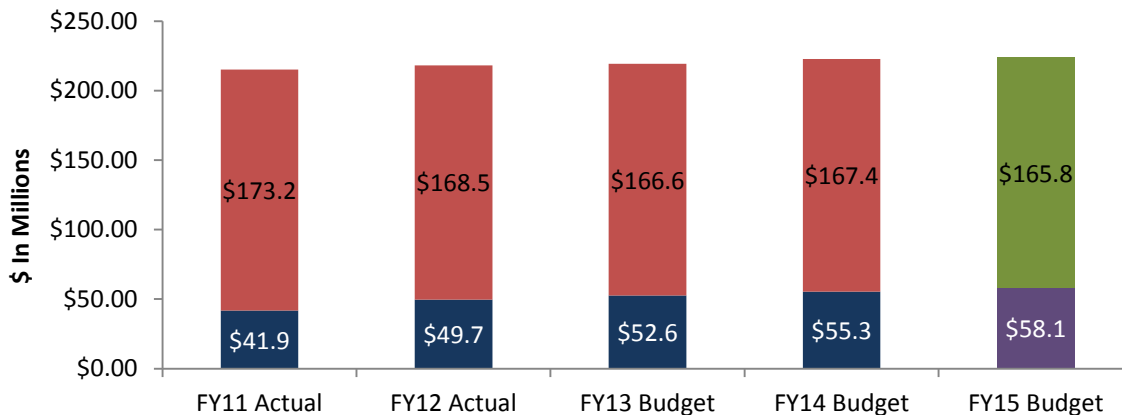
DEPARTMENT OF WATERSHED MANAGEMENT - TOTAL OUTSTANDING DEBT (JULY 1, 2014)

For fiscal year 2015, the Department of Watershed Management's outstanding debt will be \$3.1 billion of long-term debt outstanding which consists of \$3.0 billion of senior lien debt and \$168.3 million of subordinate lien debt (GEFA).



PRINCIPAL AND INTEREST PAYMENTS (FY2011 - FY2015)

During 2015, it is expected that the City will pay approximately \$223.8 million to service the Department's current outstanding debt. \$58.0 million will be spent on principal and \$165.8 million on interest payments.

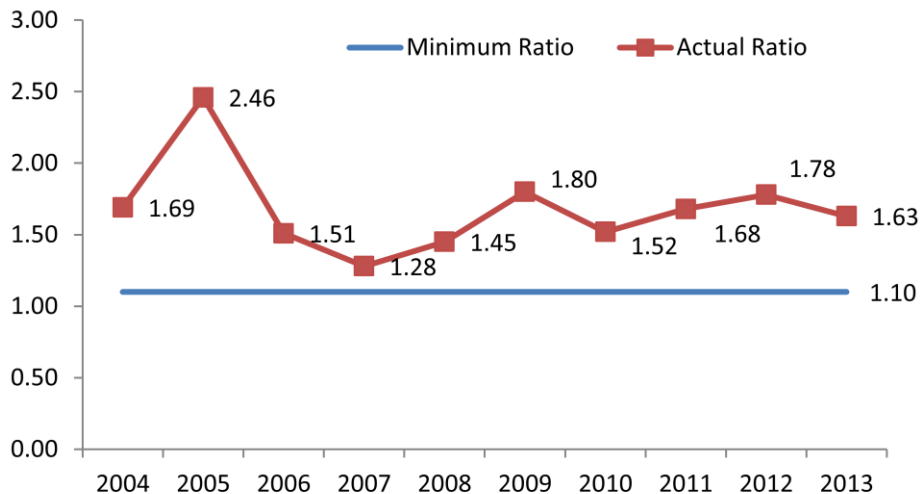


Department of Watershed Management Revenue Bond Coverage (in thousands)

Period	Operating Revenue	Current Operating Expenses	Net Revenue available for Debt Service	Principal	Interest	Total	Coverage Ratio
2004	287,778	133,146	154,632	9,375	82,284	91,659	1.69
2005	385,697	159,081	226,616	10,655	81,519	92,174	2.46
2006	189,844	96,345	93,499	-	61,842	61,842	1.51
2007	435,715	240,848	194,867	24,210	128,435	152,645	1.28
2008	460,285	236,316	223,969	27,647	126,285	153,932	1.45
2009	498,216	220,962	277,254	26,300	127,452	153,752	1.80
2010	511,649	206,170	305,479	28,980	172,074	201,054	1.52
2011	561,485	191,816	369,669	38,370	182,157	220,527	1.68
2012	596,680	192,179	404,501	46,085	180,893	226,978	1.78
2013	576,474	205,520	370,954	48,425	178,763	227,188	1.63

*Data Source - City of Atlanta Comprehensive Annual Financial Report FY13 CAFR

Coverage Ratio Performance



Department of Watershed Management Debt Amortization Schedule

Period Ending	Principal	Interest	Debt Service
6/30/2015	57,947,251.88	165,663,801.37	223,611,053.25
6/30/2016	60,689,436.40	162,680,310.24	223,369,746.64
6/30/2017	63,536,482.89	159,535,215.53	223,071,698.42
6/30/2018	67,183,560.96	156,193,992.59	223,377,553.55
6/30/2019	70,490,846.12	152,931,652.21	223,422,498.33
6/30/2020	74,638,520.35	148,714,797.61	223,353,317.96
6/30/2021	78,391,771.98	144,635,980.63	223,027,752.61
6/30/2022	82,655,796.12	140,390,917.24	223,046,713.36
6/30/2023	87,415,794.81	135,873,547.76	223,289,342.57
6/30/2024	89,355,029.48	131,429,357.35	220,784,386.83
6/30/2025	94,373,409.51	126,145,115.02	220,518,524.53
6/30/2026	100,752,570.88	120,854,639.68	221,607,210.56
6/30/2027	120,636,865.42	121,477,974.32	242,114,839.74
6/30/2028	139,829,114.41	122,078,390.80	261,907,505.21
6/30/2029	118,284,321.57	103,070,220.88	221,354,542.45
6/30/2030	125,060,631.47	96,156,914.24	221,217,545.71
6/30/2031	119,879,457.25	89,491,209.55	209,370,666.80
6/30/2032	124,011,065.40	82,957,885.92	206,968,951.32
6/30/2033	130,618,444.13	76,220,021.54	206,838,465.67
6/30/2034	148,244,199.57	68,980,543.15	217,224,742.72
6/30/2035	143,344,307.55	60,966,334.85	204,310,642.40
6/30/2036	150,835,606.24	53,130,831.35	203,966,437.59
6/30/2037	157,767,764.79	44,845,319.91	202,613,084.70
6/30/2038	162,882,546.35	36,179,874.50	199,062,420.85
6/30/2039	170,160,000.00	27,182,067.05	197,342,067.05
6/30/2040	182,500,000.00	18,243,156.76	200,743,156.76
6/30/2041	77,445,000.00	11,417,878.64	88,862,878.64
6/30/2042	89,045,000.00	6,834,338.35	95,879,338.35
6/30/2043	46,280,000.00	3,586,750.00	49,866,750.00
6/30/2044	48,595,000.00	1,214,875.00	49,809,875.00
	<u>\$3,144,681,675</u>	<u>\$2,744,620,869</u>	<u>\$5,889,302,543</u>

Note: Principal activity includes estimated amortization schedule for GEFA Loan #CWSRF 10-002, which is currently drawn upon as of March 2014 and has not been fully amortized”.

GENERAL OBLIGATION

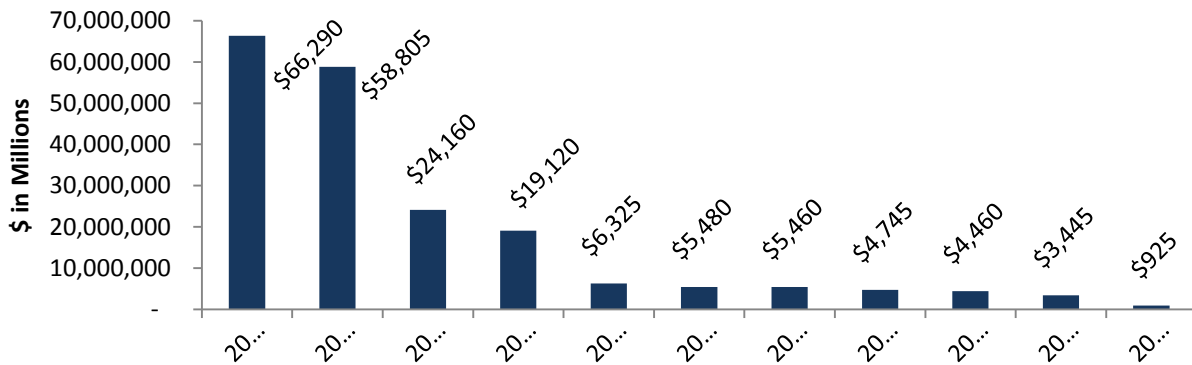
GENERAL OBLIGATION - TOTAL OUTSTANDING DEBT (JULY 1, 2014)

As needed, the City issues \$8.0 million in General Obligation bonds to fund capital improvement projects (CIP) that enhance the quality of life of its taxpayers. The debt issued if any is appropriated as follows:

- \$4.0 million towards acquiring site and construction/equipping new municipal buildings and related facilities
- \$4.0 million towards renovating, improving, adding to and equipping existing school buildings and facilities, or acquiring, constructing and equipping new school buildings and facilities

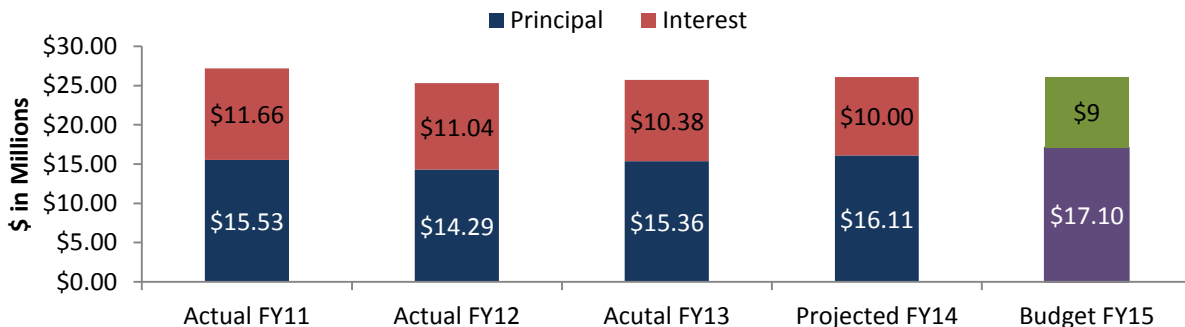
The City's General Obligation Public Improvement bonds are used for sidewalk design and construction throughout the City, including sidewalk installations in various public housing developments and for streetscape and intersection improvements throughout the City. It is expected that the City will issue approximately \$250 million in GO bonds in fiscal year 2015 to finance a portion of the approximate \$1 billion in capital improvement needs. These bonds will require approval.

At the beginning of fiscal year 2015, the City is budgeted to have eleven (11) General Obligation debt outstanding totaling \$199.2 million.



PRINCIPAL AND INTEREST PAYMENTS (FY2011 - FY2015)

During fiscal year 2015, the City will pay approximately \$26.1 million to service outstanding General Obligation debt. \$17.1 million will be spent on principal and \$9 million on interest payments.



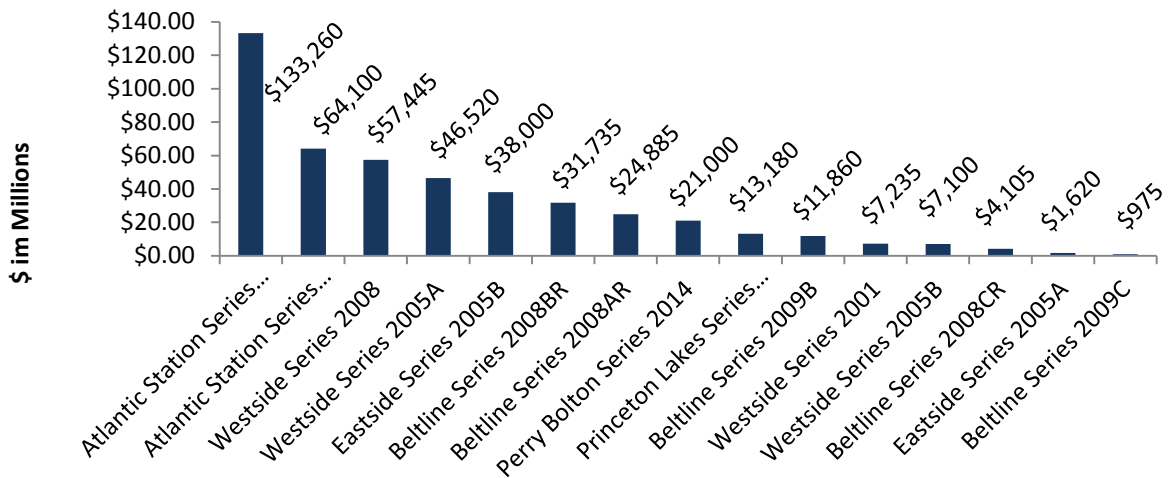
General Obligation Debt Amortization Schedule

Period Ending	Principal	Interest	Debt Service
6/30/2015	17,060,000.00	8,928,806.29	25,988,806.29
6/30/2016	17,545,000.00	8,137,298.16	25,682,298.16
6/30/2017	18,315,000.00	7,331,858.78	25,646,858.78
6/30/2018	19,365,000.00	6,473,716.28	25,838,716.28
6/30/2019	20,605,000.00	5,523,376.90	26,128,376.90
6/30/2020	21,960,000.00	4,495,095.02	26,455,095.02
6/30/2021	23,395,000.00	3,373,450.64	26,768,450.64
6/30/2022	24,375,000.00	2,229,197.51	26,604,197.51
6/30/2023	15,310,000.00	1,346,609.38	16,656,609.38
6/30/2024	15,610,000.00	631,305.00	16,241,305.00
6/30/2025	2,910,000.00	176,640.00	3,086,640.00
6/30/2026	2,085,000.00	71,703.13	2,156,703.13
6/30/2027	680,000.00	14,025.00	694,025.00
	199,215,000.00	48,733,082.09	247,948,082.09

TAX ALLOCATION DISTRICTS (TADS)

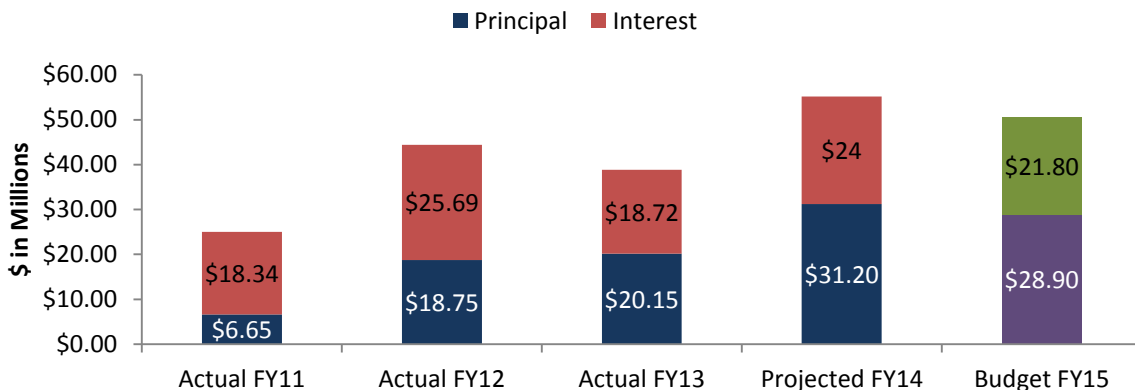
TADs - TOTAL OUTSTANDING DEBT (JULY 1, 2014)

The City has issued bonds to fund various Capital Improvement Projects (CIP) specially designated tax districts. There are ten (10) tax districts and six (6) of the ten (10) districts are active which include Atlantic Station, Beltline, Eastside, Perry Bolton, Princeton Lakes and Westside. These bond issuances are deemed as conduit debt obligations of the City. Tax receipts from the designated districts are used to make annual debt service payments when due. For fiscal year 2015, the City will have fifteen (15) TAD bonds outstanding with a total value of \$463 million.



PRINCIPAL AND INTEREST PAYMENTS (FY2010 - FY2014)

During fiscal year 2015, the City will pay approximately \$50.7 million to service the TAD obligations of the City. \$28.9 million will be spent on principal and \$21.8 million on interest payments.



Tax Allocation Districts (TADS) Debt Amortization Schedule

Period Ending	Principal	Interest	Debt Service
6/30/2015	25,875,000.00	23,298,436.28	49,173,436.28
6/30/2016	26,465,000.00	22,150,915.07	48,615,915.07
6/30/2017	27,710,000.00	20,790,042.65	48,500,042.65
6/30/2018	28,980,000.00	19,387,738.16	48,367,738.16
6/30/2019	30,295,000.00	17,941,705.27	48,236,705.27
6/30/2020	31,650,000.00	16,417,649.90	48,067,649.90
6/30/2021	33,890,000.00	14,771,230.91	48,661,230.91
6/30/2022	34,820,000.00	13,011,048.47	47,831,048.47
6/30/2023	37,245,000.00	11,154,590.72	48,399,590.72
6/30/2024	41,650,000.00	9,078,036.77	50,728,036.77
6/30/2025	40,850,000.00	6,969,320.46	47,819,320.46
6/30/2026	12,610,000.00	5,570,944.25	18,180,944.25
6/30/2027	13,370,000.00	4,842,660.13	18,212,660.13
6/30/2028	14,155,000.00	4,065,687.00	18,220,687.00
6/30/2029	15,015,000.00	3,238,346.38	18,253,346.38
6/30/2030	14,660,000.00	2,381,208.38	17,041,208.38
6/30/2031	11,600,000.00	1,493,397.75	13,093,397.75
6/30/2032	2,825,000.00	771,234.88	3,596,234.88
6/30/2033	2,920,000.00	674,223.75	3,594,223.75
6/30/2034	3,025,000.00	573,794.50	3,598,794.50
6/30/2035	3,130,000.00	469,672.25	3,599,672.25
6/30/2036	3,235,000.00	361,968.38	3,596,968.38
6/30/2037	3,340,000.00	250,546.63	3,590,546.63
6/30/2038	2,245,000.00	138,701.88	2,383,701.88
6/30/2039	340,000.00	64,500.00	404,500.00
6/30/2040	355,000.00	47,125.00	402,125.00
6/30/2041	375,000.00	28,875.00	403,875.00
6/30/2042	390,000.00	9,750.00	399,750.00
	463,020,000.00	199,953,350.79	662,973,350.79

LEGAL DEBT LIMIT

LEGAL DEBT LIMIT

According to the State Constitution: Article IX, Section V, Paragraph 1

The debt incurred by any county, municipality, or other political subdivision of this state, including debt incurred on behalf of any special district, shall never exceed 10 percent of the assessed value of all taxable property within such county, municipality, or political subdivision; and no such county, municipality, or other political subdivision shall incur any new debt without the assent of a majority of the qualified voters of such county, municipality, or political subdivision voting in an election held for that purpose as provided by law.

As of July 30th 2013 the City's assessed value is \$22,016,033,850.00. As of March 28th 2014 the City has a legal debt limit in the amount of **\$2,002,388,385.00**

Assessed Value	22,016,033,850.00
<u>Debt Limit Calculation:</u>	
Legal limit (10% of Assessed Value)	2,201,603,385.00
Less Outstanding General Obligation Bonded Debt	<u>199,215,000.00</u>
	<u><u>\$ 2,002,388,385.00</u></u>

Source: DeKalb & Fulton County Bond Digest as of June 30th 2013



APPENDIX

BUDGET CALENDAR

FINANCIAL POLICIES

GLOSSARY

ACKNOWLEDGMENTS

**PROPOSED BUDGET
FY 2015**



FY15 PROPOSED BUDGET CALENDAR

The following calendar is a listing of the deadlines for the property tax certification process. Some deadlines are not statutory, but reflect best practice. Dates are subject to change.

	DESCRIPTION	DATE	RESPONSIBILITY
1.	Personnel/Position Report sent to Departments	January 22-23	HR
2.	Departments to Review & Verify Personnel Report	January 24 -31	HR/Departments
3.	HR update Changes from the Departments in Oracle	February 3- 14	HR
4.	Departments confirm changes in Oracle	February 15- 19	HR/Departments
5.	Prepare Actual Data Files to Upload to Hyperion	February 20	HR/FSS/OBFP/Oracle
6.	Enter/Verify Variables (i.e. health rate, pension rate, workers' comp)	February 20 -25	OBFP
7.	Starting Point Finalized	February 26 – 28	Executive Offices
8.	City Council submits Budget Priorities for FY2015	March 3	City Council
9.	Budget Kickoff/Training Training/Instructions, Templates and Timeline Provided	March 3 – 5	DOF/DHR/ERP
10.	Departments Develop Proposed FY15 Budget in Hyperion/Reallocation/HCP Updates	March 10 - 19	Departments/HR
11.	Budget Office to Review Hyperion & Prepare Proposed Budget Book	March 20-28	OBFP
12.	FINANCE/EXECUTIVE COMMITTEE MEETING <ul style="list-style-type: none"> • FY15 Budget Ordinance Introduced as 1st Read • Revenue Package Items Legislation Introduced as 1st 	March 26	City Council

	DESCRIPTION	DATE	RESPONSIBILITY
	Read <ul style="list-style-type: none"> • Departments to submit legislation to transfer funds from reserves to projects (if applicable) 		
13.	Budget Office Reviews Budget Book	March 31- April 3	OBFP
14.	Draft of Proposed Budget Book to Mayor, COO, CFO	April 4	DOF
15.	Mayor, COO and CFO Review of Proposed Budget Book Complete/Actions to Finalize Budget Defined	April 7 -11	Executive Offices
16.	Print Budget Book	April 14-17	OBFP
17.	Budget Advertisement submitted to AJC	April 18	
18.	Proposed Budget Book Finalized and Delivered <ul style="list-style-type: none"> • Budget Advertisement Appears in AJC • Budget Hearing Ad Submitted to AJC 	April 25	DOF/Clerk's Office
19.	FINANCE/EXECUTIVE COMMITTEE MEETING - <ul style="list-style-type: none"> • FY2015 Budget Ordinance Discussed and Amended 2nd Read • Revenue Package Items Legislation 2nd Read • Public Hearing for Revenue Legislation (if needed) 	April 30	City Council
20.	BUDGET OVERVIEW – DEPARTMENT BUDGET BRIEFING – COUNCIL CHAMBERS <ul style="list-style-type: none"> • Fiscal Condition of the City • Budget Development Process • Non-Departmental • Capital, Grants, and Trust 	May 1	DOF

DESCRIPTION	DATE	RESPONSIBILITY
Funds; Debt Service; Cash Pool; Investments		
21. Budget Hearing Ad Appears in the AJC	May 2	Clerk's Office
22. FULL COUNCIL MEETING <ul style="list-style-type: none"> • Adoption of Resolution to Appoint Budget Commission Member • FY2015 Budget Ordinance Discussed and Amended 2nd Read - Held • Revenue Package Items Legislation 2nd Read - Held 	May 5	City Council
23. BUDGET OVERVIEW – DEPARTMENT BUDGET BRIEFING – COUNCIL CHAMBERS <ul style="list-style-type: none"> • Department of Planning and Building Permit • Civic Center • Parks, Recreation and Cultural Affairs • Invest Atlanta • Department of Fire/Rescue 	May 7	Executive Offices Chiefs/Commissioners
24. DEPARTMENT BUDGET BRIEFING – COUNCIL CHAMBERS <ul style="list-style-type: none"> • Personnel Paper Discussion • Atlanta Citizen Review Board • Board of Ethics • Internal Auditor • Department of Police • Unions (AFSCME, PACE, IAFF, IBPO, Southern States, PBA, Inc) 	May 8	City Council
25. DEPARTMENT BUDGET BRIEFING – COUNCIL CHAMBERS <ul style="list-style-type: none"> • Department of Public Works/Solid Waste/Fleet • Courts & Solicitor's Office • Executive Offices • City Council 	May 9	Executive Offices Chiefs/Commissioners

DESCRIPTION	DATE	RESPONSIBILITY
<ul style="list-style-type: none"> • BUDGET PUBLIC HEARING City Council Chambers • Interactive Community Budget Session 		
<p>26. FINANCE/EXECUTIVE COMMITTEE MEETING -</p> <ul style="list-style-type: none"> • FY 2014 Personnel Ordinance discussed and amended by FEC Committee (HR) • Other HR related legislation if applicable • Property Tax Rate Ordinance discussed and adopted by Finance/Executive Committee • Public Hearing for Revenue Fee Legislation (if needed) 	May 14	City Council
<p>27. DEPARTMENT BUDGET BRIEFING – COUNCIL CHAMBERS</p> <ul style="list-style-type: none"> • Department of Corrections • Public Defenders’ Office • Department of Procurement • Department of Aviation 	May 20	Executive Offices Chiefs/Commissioners
<p>28. DEPARTMENT BUDGET BRIEFING – COUNCIL CHAMBERS</p> <ul style="list-style-type: none"> • Department of Finance • Department of Human Resources • Department of Law • Department of Information Technology • Department of Watershed Management 	May 21	
<p>29. Special Called Meeting, Advertisement submitted to AJC</p>	May 22	Clerk’s Office
<p>30. Special Called Meeting Appears in AJC</p>	May 28	Clerk’s Office
<p>31. SPECIAL CALLED COUNCIL MEETING</p>	May 29	City Council

DESCRIPTION	DATE	RESPONSIBILITY
<ul style="list-style-type: none"> • Amend Budget • Public Hearing for Tax Millage Rate (Per Published Notices- Morning) • Public Hearing for Tax Millage Rate (Per Published Notices-Evening) 		
32. Adoption of Budget Ad submitted to AJC	June 3	Clerk's Office
33. Public Hearing for Tax Millage Rate (Per Published Notices-Evening)	June 5	City Council
34. Adoption of Budget Ad Appears in AJC	June 9	Clerk's Office
35. FINANCE/EXECUTIVE COMMITTEE MEETING - <ul style="list-style-type: none"> • FY2015 Personnel Ordinance discussed and adopted by Finance/Executive Committee – forwarded to City Council • Other HR related legislation, if applicable forwarded to City Council. • Property Tax Rate ordinance discussed and adopted and forwarded to City Council • FY2015 Budget Ordinance discussed, adopted and forwarded to City Council 	June 11	City Council
36. Budget Commission Meets to Approve 2015 Anticipations Full Council Meeting <ul style="list-style-type: none"> • FY2015 Budget Adopted by Council • Adoption of Revenue/Fee/Budget legislation • Adoption of FY2015 Personnel Ordinance • Adoption of other HR related legislation, if applicable 	June 16	Budget Commission City Council
37. Mayor Reed Approves/Vetoes Adopted Ordinances	June 18 -26	Mayor Reed Executive Offices

DESCRIPTION	DATE	RESPONSIBILITY
<ul style="list-style-type: none">• Property Tax Rate Ordinance• FY15 Budget Ordinance• Personnel Ordinance• HR-related legislation• Millage Rate Adoption		

FINANCIAL POLICIES

The City of Atlanta is a municipal corporation governed by the Mayor and the City Council. The accounting principles of the City of Atlanta, Georgia (the "City"), conform to generally accepted accounting principles ("GAAP") applicable to governmental entities. The Government Accounting Standards Board ("GASB") is the accepted standards setting body for establishing governmental accounting and financial reporting principles. The significant financial policies of the City are described below.

Accounting, Auditing and Financial Reporting Policies

The City will produce Annual Financial Reports in accordance with Generally Accepted Accounting Principles (GAAP) as outlined by the Governmental Accounting Standards Board. An independent audit is performed annually. In addition, the City continues to maintain a strong internal audit capability.

The accounting and financial reporting treatment applied to a fund is determined by its measurements focus. All governmental funds and expendable trust funds are accounted for using a current financial resources measurement focus (also known as the spending measurement focus). With this measurement focus, general only current assets and current liabilities are included on the balance sheet. Operating statements of these funds present increases (i.e., revenues and other financing sources) and decreases (i.e., expenditures and other financing uses) in net current assets.

All proprietary funds and pension trust funds are accounted for on a flow of economic resources measurement focus. With this measurement focus, all assets and all liabilities associated with the operation of these funds are included on the balance sheet. Fund equity (i.e., net total assets) is segregated into contributed capital and retained earnings components. Proprietary fund-type operating statements present increases (e.g., revenues) and decreases (e.g., expenses) in net total assets. The accrual basis of accounting is

utilized by proprietary fund types. Under this method, revenues are recorded when earned and expenses are recorded at the time liabilities are incurred.

The modified accrual basis of accounting is used by all governmental fund types, expendable trust funds and agency funds. Under the modified accrual basis of accounting, revenues are recognized when susceptible to accrual (i.e., when they become both measurable and available). "Measurable" means the amount of the transaction can be determined and "available" means collectible within the current period or soon enough thereafter to be used to pay liabilities of the current period. The City considers revenues as available if they are collected within 45 days after year-end. All revenues are considered susceptible to accrual except revenues from licenses and permits, fines, forfeitures and penalties because they are generally not measurable until received in cash.

The City also reports deferred revenue on its combined balance sheet. Deferred revenues arise when a potential accrued basis revenue does not meet both the "measurable" and "available" criteria for recognition in the current period. Deferred revenues also arise when resources are received by the City before it has a legal claim to them, such as when grant monies are received prior to the incurrence of qualifying expenditures. In subsequent periods, when both revenue recognition criteria are met, or when the City has a legal claim to the resources, the liability for deferred revenue is removed from the combined balance sheet and revenue is recognized.

Expenditures are generally recognized under the modified accrual basis of accounting when the related fund liability is incurred. Exceptions to this general rule include: (a) principal and interest on general long-term debt, which is recognized when due or when amounts have been accumulated in the debt service fund for payments to be made early in the following year, and (b) accumulated unpaid vacation pay, compensatory pay, accrued workers' compensation, and arbitrage rebate which are recognized in the

governmental funds only to the extent they will be paid from available expendable financial resources. Those liabilities that are not to be paid from current resources are recorded in the General Long-Term Obligations Account Group.

The City adopted GASB Statement No. 20, "Accounting and Financial Reporting for Proprietary Funds and Other Governmental Entities that use Proprietary Fund Accounting," in 1994 and elected to follow GASB standards.

Financial Management Policies

Ordinance Adopted February, 1987

WHEREAS, the City of Atlanta financial standing and reputation has been and continues to be excellent; and

WHEREAS, this successful financial management excellence has been achieved despite the absence of formal, adopted City financial management policies; and

WHEREAS, as the City continues to face even more complex financial conditions, it becomes more appropriate for format, City policies governing financial management to be adopted:

THEREFORE, BE AND IT IS HEREBY ORDAINED BY THE COUNCIL OF THE CITY OF ATLANTA, GEORGIA, as follows:

SECTION 1: That the following Financial Management Policies be and are hereby adopted to guide certain aspects of the financial management of the City of Atlanta:

The operating budget shall be developed with a sharp focus on long-term solvency. Long-term financial commitments to continuing outlays shall be avoided unless sustained revenue growth is assured (or) official actions taken to increase existing revenues or authorize new ones sufficient to maintain the commitment.

Current expenditures shall in all cases be supported by current revenues, and debt shall not be used for current expenses.

Non-recurring revenue and resources shall not be used to finance continuing operations.

Each enterprise operation of the City shall maintain revenues which support the full (direct and indirect) cost of the individual operation.

Operating fund balance shall be maintained at levels sufficient to absorb unpredictable revenue shortfalls and to ensure desired cash flow levels. If fund balances are truly "surplus", they should be committed first to capital needs. With regard to the General Fund, cash balances available at year-end shall, in combination with new revenues, be sufficient to preclude any requirement for short-term debt to sustain City operations.

The City shall establish and maintain a high level of accounting practice. Accounting systems and standards shall conform to General Accepted Accounting Principles (GAAP) for governments as promulgated by the Governmental Accounting Standards Board (GASB).

An annual audit shall be performed by an independent public accounting firm with the subsequent issue of a Comprehensive Annual Financial Report (CAFR) that includes audited general purpose financial statements and audited individual fund statements with both introductory and statistical sections, by the end of the sixth month after the close of the fiscal year. The Report shall be prepared in conformity with Generally Accepted Accounting Principles (GAAP) for governments.

Full disclosure shall be provided in the Comprehensive Annual Financial Report and bond representations.

Financial systems shall be maintained to monitor expenditures, revenues, and performance of all municipal programs on an ongoing basis.

The City shall develop capital budgets and capital programs that facilitate advance planning for capital purposes. All capital expenditure commitments shall be made with the full knowledge of current and future operating requirements necessary to accompany the capital expenditure. Official commitment to fund necessary operating requirements must precede the commitment of capital funding.

Capital plans shall include replacement schedules that anticipate the inevitable aging and obsolescence of facilities and equipment. These

depreciable assets should be financed through internal funds whenever feasible.

Any capital project financed through the issuance of bonds shall be financed for a period not to exceed the expected useful life of the project.

Competitive sales should be used to market debt whenever feasible. In negotiated underwritings, procedures should be implemented to ensure that underwriter profits are reasonable and that costs to the public are minimized.

All funds not immediately required for expenditure shall be invested by the Commissioner of Finance prudently in those securities authorized by State statutes and the City Code.

The security of public deposits and investments shall be assumed through such measures as proper collateralization, credit analysis, and professional evaluation of the risk-return relationship.

Revenues and expenditures shall be projected annually for at least three years beyond the current fiscal year.

The City's overall revenue structure shall be reviewed periodically to determine its stability, equity, efficiency, and capacity to finance future operations. Where possible under Federal and State statutes, the City of Atlanta shall strive to diversify its sources of revenue so as not to be solely dependent on any one revenue source.

User charges shall be utilized whenever practical, especially if a particular service can be directly identified as benefiting one individual or entity.

All retirement systems will be financed in a manner to systematically fund liabilities. The City shall assure that sufficient funds are provided to pay current service plus interest on unfunded liabilities plus amortization of the unfunded liabilities over a programmed period.

SECTION 2: That these Financial Management Policies shall become effective upon adoption by the Council and approval by the Mayor or through

action of law, and shall remain in effect until amended or specifically repealed.

SECTION 3: That all ordinances and parts of ordinances in conflict herewith be and are hereby repealed.



GLOSSARY

ACI:	Airports Council International
ACTIVITY:	An action or set of actions directed at a specific purpose or purposes
ADID:	Atlanta Downtown Improvement District
AFCRA:	Atlanta Fulton County Recreation Authority
ANNUAL BUDGET:	A budget developed and enacted to apply to a single fiscal year.
ANTICIPATION:	See “Estimated Receipts”
APD:	Atlanta Police Department
APS:	Atlanta Public Schools
ASQ:	Airport Service Quality
AWDA:	Atlanta Workforce Development Authority
AMWA:	Association of Metropolitan Water Agencies
APPROPRIATION:	The legal authorization given by the City Council to make expenditures and incur obligations using city funds.
BASE BUDGET:	The budget required to maintain the current level of service in the succeeding fiscal year. During budget development, a distinction is made between the base budget required to fund a continuation of existing service levels and program change requests for additional resources for new activities or change to services levels.
BALANCED BUDGET:	A budget in which estimated revenues equal estimated expenditures.
BUDGET COMMISSION:	Established in the Charter of the City of Atlanta, the Budget Commission is composed of the Mayor, Chairman of the Finance Committee, the Commissioner of Finance, and two members of Council, and sets the levels of estimated revenue for budget purposes.
CAP:	Central Atlanta Progress
CDBG:	Community Development Block Grant
CID:	Community Improvement District
CIP:	Capital Improvement Program
COA:	City of Atlanta
COP:	Community Oriented Policing

COST CENTER:	A segregated set of expenditure accounts within a fund, separated for the purpose of identifying specific resources that will be applied toward a specific goal.
CSB:	Civil Service Board
CSO:	Combined Sewer Overflow
CY:	Calendar Year
DB:	Defined Benefit
DC:	Defined Contribution
DEBT SERVICE:	Payment of interest and principal on an obligation resulting from the issuance of bonds.
DPW:	Department of Public Works
DUI:	Driving Under the Influence
DWM:	Department of Watershed Management
EAP:	Employee Assistance Program
EECBG:	Energy Efficiency and Conservation Block Grant
EEO:	Equal Employment Opportunity
EFFECTIVENESS:	The extent to which the outcome of an action or set of actions produces the desired results or impact
EFFICIENCY:	A ratio between input (resources) and output (production)
EMT:	Emergency Medical Technician
ENTERPRISE FUND:	A fund which pays for its costs of operations from user fees and does not generally receive property tax support
EPA:	Environmental Protection Agency (Federal Agency)
EPD:	Environmental Protection Division (State Agency)
ESTIMATED RECEIPTS:	The legally authorized level of revenue expected to be received from individual revenue sources, as set by the Budget Commission. Generally, estimated revenues from any source for any given budget year cannot exceed ninety-nine percent (99%) of the actual prior year receipts. Estimated receipts are also referred to as "Anticipations".
FISCAL YEAR:	A twelve month period (July 1 through June 30) at the beginning of which the city implements a new budget based on expected revenues and expenditures, and at the end of which the city determines its financial position and the results of its operations.
FLSA:	Fair Labor Standards Act

FUND:	A self-balancing set of accounts set aside and accounted for separately for the purpose of restricting specific revenues that are then spent for a specific set of activities.
FUND BALANCE:	The excess of an entity's assets over its liabilities also known as excess revenues over expenditures.
GAWP:	Georgia Association of Water Professionals
GDOT	Georgia Department of Transportation
GDP:	Gross Domestic Product
GEFA:	Georgia Environmental Facilities Authority
GMA:	Georgia Municipal Association
GO BOND:	General Obligation Bond
GPP:	Georgia Production Partnership
GRTA:	Georgia Regional Transportation Authority
HIDTA:	High Intensity Drug Trafficking Area
HJAIA:	Hartsfield-Jackson Atlanta International Airport
INTERNAL SERVICES FUND:	A fund used to account for the financing of goods or services provided by one department or agency to other departments or agencies, on a cost-reimbursement basis.
IGA:	Intergovernmental Agreement
IOJ:	Injured on job
JAG:	Justice Assistance Grant
LED:	Light Emitting Diodes
LEED:	Leadership in Energy and Environmental Design
LOST:	Fulton County imposes a 1% Local Option Sales Tax (LOST) which is shared between the county and the municipalities within the county based on population.
LPA:	Legal Program Assistant
MANAGEMENT OBJECTIVE:	Specific, measurable things to be accomplished which have the characteristic of being able to be controlled or affected by management decisions and direction.
MARTA:	Metropolitan Atlanta Rapid Transit Authority
MEASURE:	An absolute indicator of the attainment of an objective. May be simply a determinable result, or may consist of statistical data.

MILL:	A measure of the rate of ad valorem (property taxation, representing one (\$1) dollar of tax per one thousand (\$1,000) dollars of assessed property value.
MSA:	Metropolitan Statistical Area
NACWA:	National Association of Clean Water Agencies
NEO:	New Employee Orientation and the City's HR recruiting tool for new applicants.
MOST:	A 1% City of Atlanta Municipal Option Sales Tax (MOST) is collected for retail sales and use occurring within the incorporated city limits of Atlanta. The purpose of this tax is to assist with funding renovations to the water and sewer system.
MOU:	Memorandum of Understanding
NPEDS:	National Pollutant Discharge Elimination System
OBJECTIVE:	Specific, measurable thing to be accomplished.
OEAM:	Office of Enterprise and Asset Management
OPEB:	Other Post Employment Benefits
OPERATING BUDGET:	The annual budget for the routine, ongoing activities and work program of an organized unit, as opposed to budgets which may also be established for capital projects, grant funded projects, and other activities of a non-permanent nature.
OPS	Office of Professional Standards
PILOT:	Payment In Lieu of Taxes
PPT:	Permanent Part Time
PROGRAM:	A set of activities under a specific organization.
PROGRAM CHANGE:	A proposed activity which is not presently in an organization's work program, nor funded in its budget.
PROPRIETARY FUND:	A set of segregated revenue and expenditure accounts, set up for the purpose of showing net income, financial position, and changes in financial position. Enterprise Fund and the Internal Service Fund are Proprietary Funds.
RESERVE:	An account used to set aside and earmark monies for future use. Monies must be appropriated from the reserve account to an expenditure account to an expenditure account for a specific purpose before they can be spent.
REVENUE:	The taxes, fees, charges, special assessments, grants, and other funds collected and received by the city in order to support the services provided

SRTA:	State Road and Toll-way Authority
TAD:	Tax Allocation District
TAN:	Tax Allocation Notes
TIACA:	The International Air Cargo Association
TMDL:	Total Maximum Daily Loads
UASI:	Urban Areas Security Initiative
URFA:	Urban Residential Finance Authority, a subsidy of the Atlanta Development Authority
USER FEES:	The payment of a fee for direct receipt of a public service by the person benefiting from the service.
WC:	Worker's Compensation
WORKLOAD:	A measure of quantity produced, processed, handled, or otherwise acted upon or with by an organizational unit. Workload is preferably indicated with respect to a specific, identifiable period of time
WORK PROGRAM:	The detailed set of things to be accomplished, within specified time periods, for an organizational unit.



ACKNOWLEDGMENTS

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Hans Utz
Deputy Chief Operating Officer

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Budget Chief

J. Anthony Beard
Chief Financial Officer

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Deputy Chief Financial Officer

Gary Donaldson
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