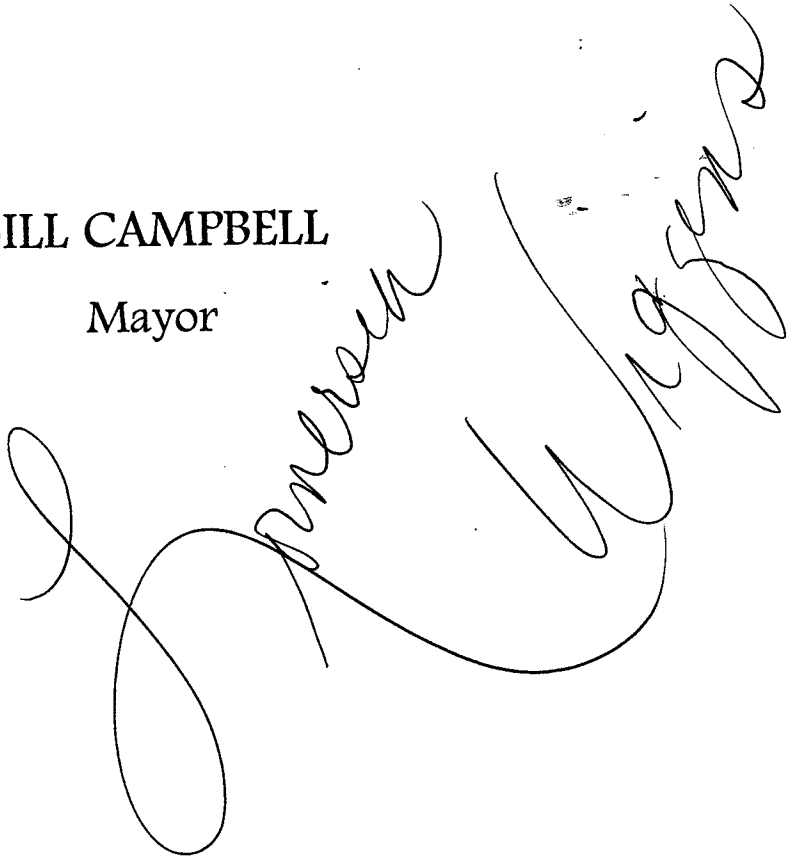


1997 BUDGET

CITY OF ATLANTA, GEORGIA

BILL CAMPBELL

Mayor

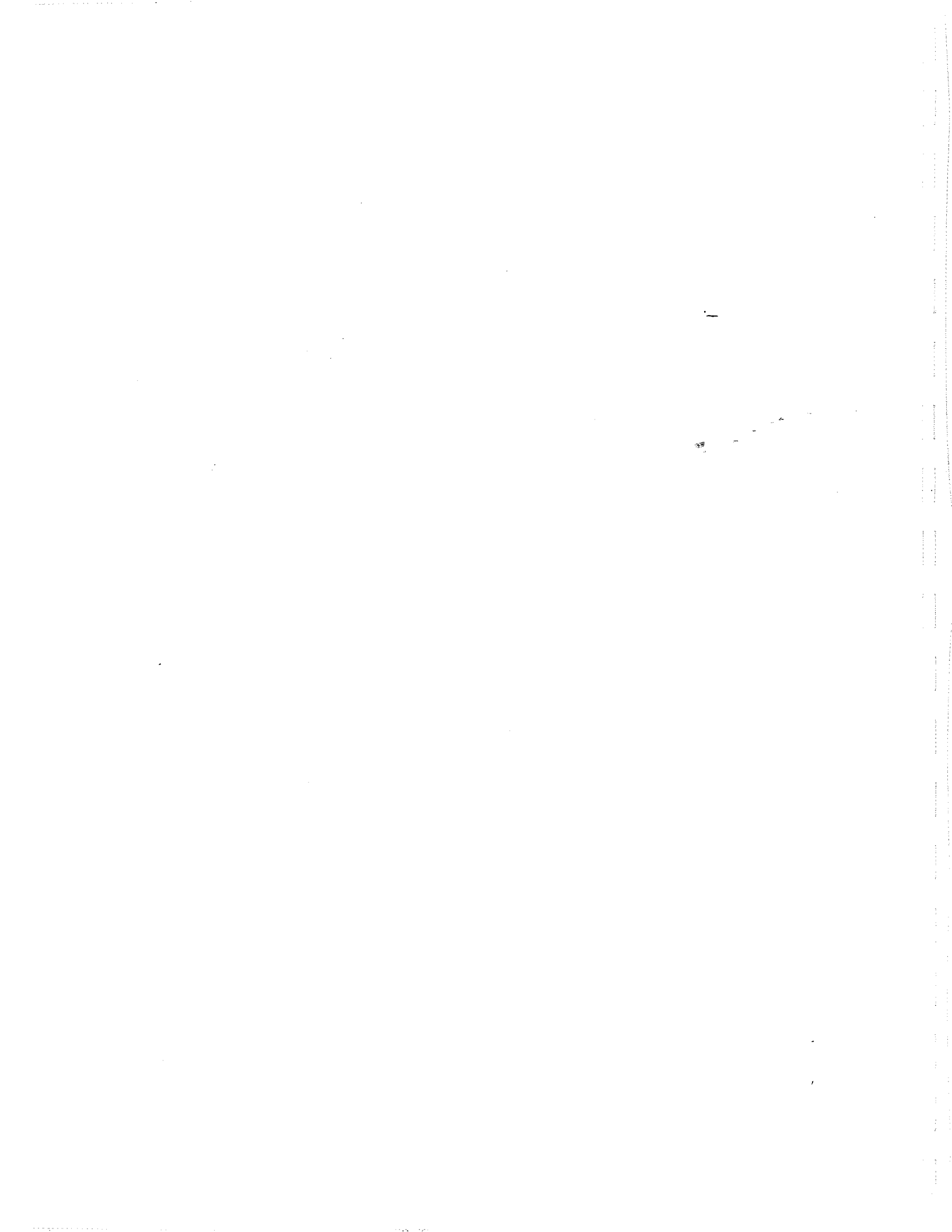
A large, stylized handwritten signature in black ink, which appears to read "Bill Campbell". The signature is written in a cursive, flowing style with large loops and is positioned diagonally across the page, overlapping the printed name and title.

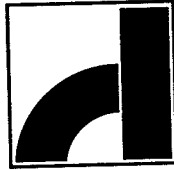
FINANCE COMMITTEE ATLANTA CITY COUNCIL

Robb Pitts, Chairperson
Pam Alexander
C.T. Martin
Lee Morris
Clair Muller
Jared Samples
Gloria Bromell-Tinubu

BUDGET COMMISSION

Bill Campbell, Mayor, Chairperson
Robb Pitts, Chairperson of Finance Committee
Sheila Brown, Councilmember
Vern McCarty, Councilmember
Judith Blackwell Briscoe, Acting Chief
Financial Officer, Secretary





GOVERNMENT FINANCE OFFICERS ASSOCIATION

*Distinguished
Budget Presentation
Award*

PRESENTED TO
City of Atlanta,
Georgia

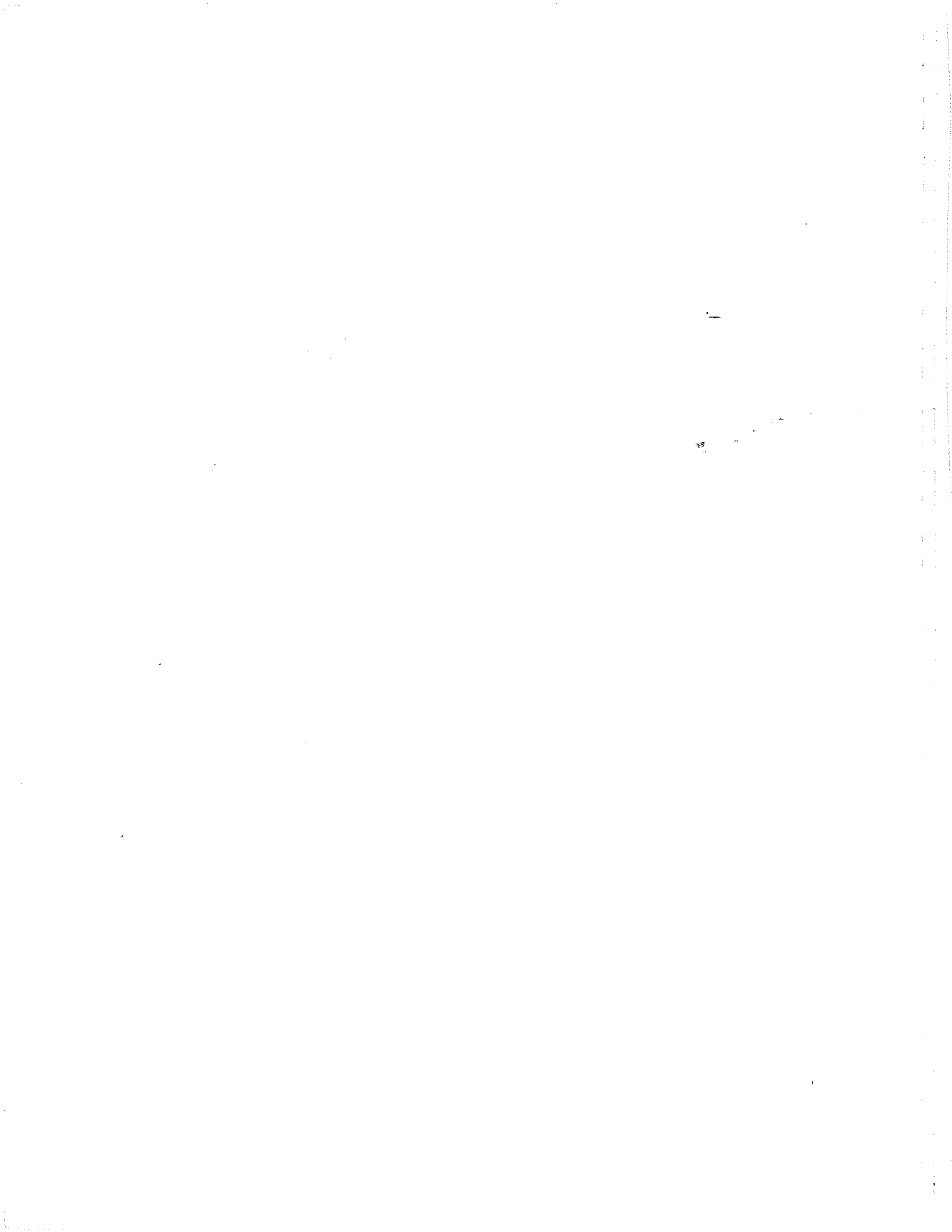
For the Fiscal Year Beginning
January 1, 1996

Arthur R. Lynch *Jeffrey L. Esser*
President Executive Director

The Government Finance Officers Association of the United States and Canada (GFOA) presented an award for Distinguished Budget Presentation to the City of Atlanta for its annual budget for the fiscal year beginning January 1, 1996.

In order to receive this award, a governmental unit must publish a budget document that meets program criteria as a policy document, as an operations guide, as a financial plan and as a communications medium.

The Award is valid for a period of one year only. We believe our current budget continues to conform to program requirements, and we are submitting it to GFOA to determine its eligibility for another award.



CITY OF ATLANTA OFFICIALS

Executive

Mayor

Bill Campbell

Legislative City Council (Elected)

President of Council

Marvin Arrington

Members of Council

District 1 - Vern McCarty
District 2 - Debi Starnes
District 3 - Michael Bond
District 4 - Cleta Winslow
District 5 - Sabrina Freeny
District 6 - Mary Davis

District 7 - Lee Morris
District 8 - Clair Muller
District 9 - Jared Samples
District 10 - C.T. Martin
District 11 - Jim Maddox
District 12 - Gloria Bromell-Tinubu

Members - At - Large

City Council-At-Large - Post 13 - Robert (Robb) Pitts
City Council-At-Large - Post 14 - Carolyn Long Banks
City Council-At-Large - Post 15 Sheila Brown

City Council-At-Large - Post 16 - John O'Callaghan
City Council-At-Large - Post 17 - Doug Alexander
City Council-At-Large - Post 18 - Pamela Alexander

Administrative

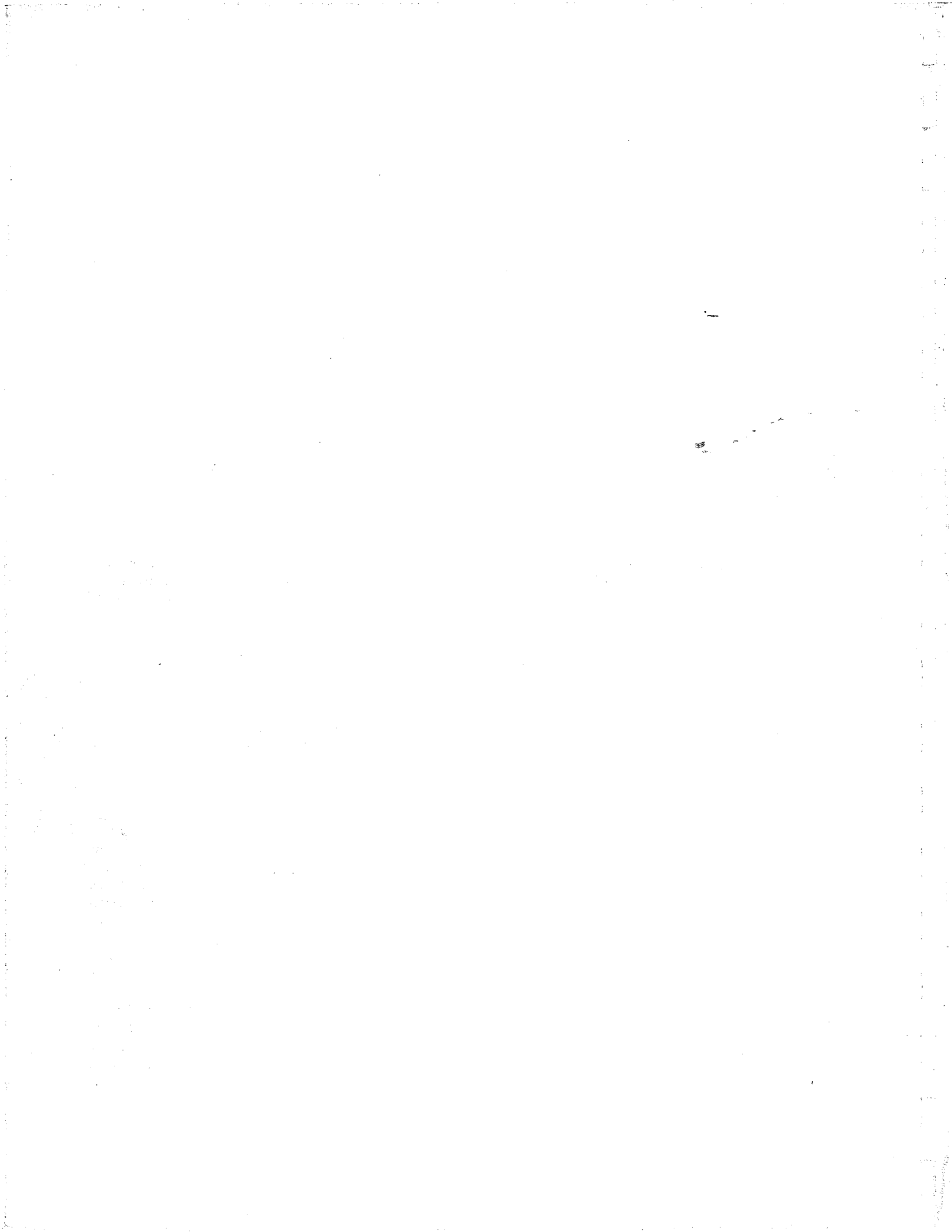
(Appointed)

Chief Operating Officer
Byron C. Marshall

Chief of Staff
DeWayne N. Martin

Chief Financial Officer
Judith Blackwell Briscoe, Acting

Director, City Council Staff	Robert Barger
Commissioner of Planning, Development & Neighborhood Conservation	Michael A. Dobbins
Aviation General Manager	Angela Gittens
City Attorney	Clifford E. Hardwick
Chief Judge, Municipal Court	Barbara Harris
Police Chief	Beverly Harvard
Deputy Commissioner of Public Works	John Griffin
Commissioner of Administrative Services	Herb McCall
Commissioner of Parks, Recreation & Cultural Affairs	Debby McCarty
Fire Chief	Winston L. Minor
Commissioner of Corrections	Thomas J. Pocock
Commissioner of Personnel & Human Resources	Benita C. Ransom
Commissioner of Water	Remedios del Rosario
Chief Judge, Traffic Court	Carson B. Shafer
Municipal Clerk	Olivia P. Woods



CITY OF ATLANTA 1997 BUDGET

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Expenditures

The budget adoption of \$423,322,985 represents a decrease of \$3.9 million from last year's budget. This year's budget in fact cuts expenditures by \$34.9 million, but reinvests the savings in areas vital to Atlanta's quality of life: public safety, public works and parks. The budget cuts were made possible in part by the elimination of \$8 million in Olympic-related expenses, \$20 million in City support for the Atlanta Public Schools, and \$1.2 million in overtime expenses.

Additional items funded in the 1997 Adopted Budget focus primarily on enhancing and supporting public safety agencies in the City. Crime has been reduced as a direct result of police presence and visibility, a better staffed court system, a more efficient corrections department, greater recreational opportunities for our youth and neighborhoods made safer by better lighting and fewer dilapidated structures which serve as havens for crime. The number of arrests has increased, the number of crimes reported, especially violent crimes, is down, and the 1997 Budget continues to emphasize the goal of a safer City by adding additional tools and personnel to the public safety area.

The 1997 Adopted Budget begins to address infrastructure needs by providing \$500,000 to be matched with State grants for increased sidewalk repairs or construction.

The service focus for 1997 continues to be the three priorities put fourth in 1994 in the Atlanta 2000 Management Plan. As in the preceding three years, this year's budget is built around **Creating a Safer City, Delivering Quality Customer Service, and Promoting Neighborhood Vitality and Economic Development.**

The 1996 Highlights, presented for the individual departments, reflect commitments to one or more of these priority areas. Program enhancements included in this Adopted Budget are based on the impact such enhancements would have in helping to achieve these priorities. A more detailed explanation of how these priorities and their related goals are to be achieved can be found in each department's Business Plan.

Our successes in these areas in 1996 and the initiatives approved for 1997 are briefly summarized below.

CITY OF ATLANTA 1997 BUDGET

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CITY OF ATLANTA

55 TRINITY AVENUE, S.W.
ATLANTA, GEORGIA 30335-0300
(404) 330-6100

BILL CAMPBELL
MAYOR

February 18, 1997

The Honorable Marvin Arrington, President
Atlanta City Council
Honorable Members of the City Council
City of Atlanta
55 Trinity Avenue S.W.
Atlanta, Georgia 30335

President Arrington and Members of Council:

I am pleased to submit to you the 1997 Adopted Budget for the City of Atlanta. This budget includes anticipated revenues and adopted expenditures for the operating funds, specifically, the General Fund, Airport Revenue Fund, Water and Sewer Revenue Fund, Parks Facilities Revenue Fund, Underground Atlanta Facilities Revenue Fund and the Internal Service Fund. The financial information presented for each organizational unit is consolidated for all operating funds received by that organization, with the source of those funds identified. This letter will focus primarily on the General Fund, which totals \$423,322,985, a decrease of \$3.9 million or 1% from the previous year.

During my campaign for Mayor, I pledged not to increase taxes for the citizens of Atlanta. That pledge has been kept. In fact, between my first budget in 1994 and my 1996 Budget, the City's portion of the general property tax levy has been reduced by 39.9%. The 1997 Adopted Budget once again includes a modest general property tax rollback of .33 mills. When this rollback is implemented, my administration will have reduced the City's portion of the general property tax levy for the fourth year in a row.

As you know, your property tax bill is made up of levies by the State, County, Schools, and the City. Each of these bodies sets its own millage rate. While the City's levy has been cut dramatically, the levies for the county and the schools

have gone up. The City's percentage of the total property tax rate, used for its maintenance and operation (M&O), has decreased from 22.2% in 1993 to 13.5% in 1996. The County's percentage has increased from 16.9% to 17.4% and the School's percentage has increased from 45.7% to 52.9%, over the same period. The City's M&O portion of the millage has been reduced from 11.49 mills in 1993 to 6.57 mills in 1997, a decrease of 4.92 mills or 42.8%. I have included a set of graphs at the end of this letter which better illustrate what has happened with property taxes over the past few years.

It is my understanding that should the Atlanta Board of Education be successful in passing the referendum allowing a 1 cent optional sales tax, they will roll back a portion of their operating levy. In my opinion, this will make the total property tax rate for Atlanta more competitive with other cities and provide an opportunity to improve our schools, a key driver of Atlanta's economic future.

While we have been able to continually reduce the City's portion of the property tax rate, we have at the same time improved public safety, youth programs and other basic services through wise fiscal management and sound policy direction. In fact, we have expanded and improved services in public safety, enhanced recreational and cultural arts programming for our youth and young adults, increased park and facilities maintenance, implemented initiatives to reduce solid waste collection costs while enhancing service delivery, increased housing code enforcement, demolished over 2,000 dilapidated housing units, and championed domestic violence prevention and prosecution.

The public safety portion of the budget represents 46.32% of the General Fund and under this budget has increase by 9.47% or \$16.96 million compared to last year's budget. In fact, since 1993, the public safety budget has increased by \$37,188,043 or 23.41% while funding for Parks has increased by \$7,453,480 or 36.45% and funding for Public Works has increased by \$9,872,905 or 17.90%. The portion of the budget allocated to the Administrative Support area has decreased by \$6,952,391 or 4.92% over the same period.

The General Fund budget contains 5948 positions, a net increase of 70. Of the 103 new positions created, 73 are in the Public Safety area and 20 are in the Parks and Public Works Departments. Notwithstanding this increase, there will still be 85 fewer full time positions in the General Fund than when I took office in 1994.

Revenues

The budget anticipation rate for 1997 is 97.4% of the 1996 recurring revenues and is expected to produce \$423,322,985.

During 1996, the General Fund realized above normal growth in several revenue sources. Overall, revenues totaled \$406.2 million, \$17.4 million or 4.5% greater than the \$388.8 million collected in 1995. The primary reason for this increase can be attributed to the City hosting the 1996 Summer Olympic Games. Revenue sources showing significant increases are as follows:

• Local Option Sales Tax	\$11.6M
• Direct Cost Recovery (ACOG)	5.7M
• Insurance (Refund)	5.0M
• Concessions (Vending)	2.5M
• Gen. Business Licenses	<u>3.7M</u>
Total Major Increases	\$28.5M

These increases were off-set in part by decreases in tangible and intangible property tax revenues of \$17.7 million and \$2.4 million, respectively.

The decrease in tangible property tax revenues was the result of a court ruling in April 1996, which declared that the City's sharing of the Local Options Sales Tax with the Atlanta School System was illegal under State law. Consequently, the City's millage rate was cut by an additional 2.24 mills reflecting a policy decision to cut taxes by an amount equal to that no longer being transferred to the school system. This action was not anticipated at the time the 1996 Budget was approved.

The \$2.4 million decrease in intangible property taxes was due to the 1996 Georgia General Assembly's having discontinued this tax. Again, discontinuation of this revenue source was not anticipated at the time the 1996 Budget was approved.

In this budget, we continue to aggressively pursue cost containment and collection of outstanding and delinquent revenues. By funding 18 permanent positions and 30 temporary positions in the Parks and Public Works Departments, we are able to reduce overtime expenses by at least \$1.3 million, yielding an annualized net savings of \$400,000. These creations are also projected to provide increased and better customer service and allow us to maintain the pedestrian corridors, parks and public art constructed or erected for the Olympics.

The Atlanta Traffic Court will step up its collection of outstanding traffic fines through the creation of a *Revenue Collections Division* and a *Warrant Execution Division*. These two new divisions are expected to produce approximately \$11.0 million in uncollected traffic and parking fines during FY 1997, and \$5.0 million annually in succeeding years. The special emphasis on uncollected revenues is as follows:

Revenue Collection Division

The Traffic Court proposes creation of a Revenue Collection Division that will concentrate its efforts on delinquent revenue. This unit will be charged with bringing in people who have failed to appear on their traffic cases, as well as, those who fail to pay their fines and abide by their sentences. To date, there has not been a unit in the Court whose mission is to aggressively pursue the collection of fines assessed by the judges of the court.

The Court currently has a large backlog of violations that are classified as Failure to Appear (FTAs). These are charges against individuals who have failed to appear in court. The desired result is to collect FTAs that are collectible and to create a system for purging records that are uncollectible. An Amnesty Program was in effect from December 13, 1996 through February 3, 1997 to allow persons with delinquent tickets to come forward and satisfy these outstanding obligations without additional penalties. After this program expired, the City Court implemented procedures to ensure that: a) violators who fail to appear within two weeks of their court dates will have their driver's licenses suspended by the State Department of Public Safety; and b) that arrest warrants (bench warrants) will be issued and enforced against non-appearing violators.

Warrant Execution Division

A new Warrant Unit is being proposed to enforce the bench warrants issued in court. This unit would apprehend defendants who have failed to appear or abide by the judgment of the court.

Collection Agencies

The Finance Department is aggressively pursuing revenues due the City by (a) better utilizing departmental collections staff and (b) developing RFPs to hire outside collection agencies to pursue moneys due the City of Atlanta including delinquent property taxes and business license fees.

Creating a Safer City

The City of Atlanta's public safety program represents by far the largest single commitment of the City's general tax revenues, accounting for over 46% of the General Fund Budget. It includes law enforcement and crime prevention such as police walking beats which have been increased by 39%, bicycle patrols which have been extended to all zones; and fire safety where the 12,000 free smoke detectors distributed by the fire department doubled the 1996 goal and the number of safety inspections have increased by 57%. Emergency medical services, the municipal and the traffic court systems, and emergency management are also included under public safety. Other city programs such as street lighting, housing code enforcement, late night basketball, after school tutorials and Operation Take Back continue to provide assistance and support to our comprehensive effort to make our city safer.

We have used these initiatives to make a noticeable dent in crime and to ensure greater safety for Atlanta residents and visitors. Since 1993, violent crime in the City has been reduced by 14.5% and in downtown by 32%. Last year, total juvenile arrests dropped in Atlanta by 7.5% and weapons arrests by 16%. Fire deaths were reduced by 50%. Still, more needs to be accomplished. Therefore, the 1997 Adopted Budget will continue to emphasize public safety.

The Management Plan and the Budget integrate the programs and services of the various City agencies which are intended to achieve the goal of reducing both the incidence and perception of crime. We continue to focus on the root causes of crime in order to reduce crime, and make the citizens and visitors to Atlanta feel safer. Among the ways the Adopted Budget supports this goal are:

- Funds up to seven classes of police recruits during 1997 (30 recruits per class for a total of 210 new hires). Five classes are presently scheduled. The two additional classes are dependent upon the success of a new recruitment campaign. The first class will begin in the next two weeks. (\$6.5 MM in base budget)
- Increases the pay of Police Officers by 4% to move them closer to the national average of pay of officers. While APD's pay is very competitive when compared to that of departments in surrounding jurisdictions, the working conditions are more demanding. To attract the best candidates and to retain officers in whom we have invested training resources, our salaries must be at the forefront locally and competitive nationally. (\$2MM)

- Creates 10 crime scene technician positions in the Police Department to assist in criminal investigations. (\$275K)
- Funds 40 corrections officer positions to help the department address the increase in the inmate population and reduce the necessity for corrections officers to work forced overtime. (\$1.33MM)
- Adds 23 positions in Traffic Court to staff the Collection and Warrant divisions. This initiative is expected to yield \$11 million in 1997 and \$5 million annually in future years. (\$919K)
- Constructs Fire Station #4 (in Capital Budget, \$1M) and funds renovation and repair of existing fire stations to continue the exceptional response time realized by the Atlanta Fire Department and improve working conditions for firefighters. (\$969K)
- Funds a Fire recruit class which will provide 25 additional fire fighters in 1997. (\$775K in base budget)
- Completes the computerization of the Atlanta Fire Department to allow mobile units to receive pertinent information at emergency scenes or situations.
- Funds the operation of 35 recreation centers as safe havens for youths.
- Provides funding to serve 15,000 youth in the Camp Best Friends program.

Neighborhood Vitality & Economic Development

Atlanta has experienced a once in a lifetime opportunity in hosting the 1996 Centennial Olympic Games. But now the real opportunity and work begins as we seek to answer the looming question of how to take advantage of the momentum and boosterism created by the Games. I have introduced to the City of Atlanta my vision for creating a comprehensive economic development and neighborhood revitalization plan. That vision, the "Renaissance Atlanta Program," will continue to guide realistic development during this crucial period.

For Atlanta to grow, remain a leading metropolitan core city, and attract new businesses, City government must assume a leadership role in fostering economic development and neighborhood reinvestment. The redevelopment of Atlanta and

its neighborhoods is a major priority.

In 1996 we cleared and cleaned 1,200 vacant lots, (a fourfold increase over 1995), and for the second year in a row demolished over 1,000 dilapidated units. The Housing Department cited more than 500 abandoned vehicles on city streets and lots and worked with non-profit community based developers and for-profit developers to rehabilitate or construct 738 units of multi-family housing and over 250 units of single family housing. Over 9,000 summer jobs were created or identified through PIC to enhance employment.

One of the lessons of the 1996 Games is the benefit of a focused development and revitalization agenda, a strong public/private partnership and careful targeting of resources. Redevelopment plans were completed for Mechanicsville, Peoplestown and the Stewart Avenue corridor through extensive meetings and coordination between neighborhood representatives, the Planning Department, the Housing Department, and CODA.

The Atlanta community faces very different economic and financial times than those that existed when most of our current quasi public and private development and financing agencies were created. To be competitive as Atlanta enters the 21st century, we must adopt new partnership structure, and new processes to support our future development.

We must create a comprehensive, citywide agenda for revitalization. Absent such a context, the plethora of current organizations, all of which are well intentioned, will continue to pursue their specialized missions in the same uncoordinated fashion of the past. Without coordinating priorities, they will miss opportunities to leverage funds, human capital and development synergies, and ultimately fail to create the opportunity to establish new markets which will serve our City well into the future.

The future of Atlanta as a vibrant and productive urban center is dependent upon our willingness to engage in an intentional, focused and comprehensive economic revitalization effort. The effort must have two thrusts: economic development and neighborhood revitalization.

The 1997 Budget creates the Atlanta Development Authority (ADA), a quasi governmental organization, which consolidates the functions of AEDC, DDA, CODA, URFA and URDC as well as the redevelopment functions of the Department of Housing and Community Development (DHCD) into one organization. This organization will staff two overlapping boards, ADA and the

Atlanta Economic Renaissance Corporation, a 501(c)3 corporation which will succeed AEDC. This organization is expected to achieve better program performance through a realigning of functions and by eliminating overlapping and competing missions in what has been referred to as "the alphabet soup" of economic development/redevelopment agencies.

The ADA is responsible for creating a comprehensive approach and strategy for carrying out the economic development and redevelopment activities approved by the City. Operating under a master contract with the City which defines the City's priority projects and provides for accountability, the ADA is responsible for planning and implementation of targeted projects and redevelopment areas. It will also be responsible for marketing, promoting and facilitating site development, and providing financing for residential and commercial projects where appropriate. The consolidation of several agencies and boards will achieve a unity of mission, a common set of project priorities, eliminate duplicative overhead costs, and allow more dollars to be channeled to direct services.

To fund this agency the \$554,715 formerly allocated to AEDC, the \$389,224 formerly allocated to CODA and \$664,337 formerly allocated to the Department of Housing and Community Development, Bureau of Economic Development will be utilized, for a total of \$1,608,276. A briefing paper that fully outlines the mission of this agency will be provided under separate cover.

At the same time, I have created a newly constituted Department of Planning, Development and Neighborhood Conservation in an effort to better coordinate and focus the City's ability to deliver financial support services for community revitalization. I have combined the DHCD functions of the Bureaus of Neighborhoods, Finance and Development, and Economic Development and place them in the newly created Department along with the Bureau of Human Services.

I believe these actions will strengthen our ability to develop housing, promote neighborhood centered commercial growth, create new jobs and effectively support large economic development initiatives while improving the oversight of neighborhood and economic development in accordance with City policies.

There are several other ways the Adopted Budget addresses Neighborhood Vitality and Economic Redevelopment. It contains funding to:

- Complete Phase I of the Grant Park sidewalk project.
- Cleanup and dispose of approximately 300,000 scrap tires from illegal dump sites.

- Implement the Summerhill and Mechanicsville Redevelopment Plans and any others for which funding becomes available in 1997.
- Complete the Southwest Atlanta Comprehensive Plan and the AU Center, Vine City, English Avenue and Carver/Heritage/Lakewood/Joyland Redevelopment Plans.
- Build or rehabilitate 1,000 units of decent, safe and affordable housing.
- Rehabilitate the fountain, sidewalks, and plazas at Buckhead Park.
- Demolish 1,000 dilapidated buildings and structures.
- Clean and clear 1,000 vacant lots.
- Implement the public toilets program.

Delivering Quality Customer Services

When I was elected Mayor, I said I would find a way to improve City services without raising taxes. The cornerstone of that pledge is QSI, Quality Service Improvement.

QSI is built on the principals of Total Quality Management. In QSI, you put the customer at the center of every job, set clear standards for quality in each job, and give each person the knowledge and training to meet those standards.

QSI is the strategy we have developed out of our strong commitment to quality, and it is making a difference throughout this government. We are improving customer service and operational efficiency, and employee morale is rising as each of us becomes empowered to improve professionally and personally.

Our Quality Services Improvement initiative has moved into a new phase. Since QSI was introduced two years ago, some quantifiable results have been realized. The City has provided Quality Service training for all executives in an attempt to change senior management behavior. The Public Works Department has changed from three person sanitation crews to two person crews. The third member of the crews was assigned to one of 10 new crews devoted to picking up yard trimmings and bulk waste, cleaning vacant lots or street sweeping. The Water Department has established a departmental Internet Connection, switched to a touch read meter

system, and will institute later in the year a One Call System under which customers may call one number at the Water Department and get information on billing, request services, lodge complaints or simply make inquiries or suggestions. The system also provides customers the option of paying bills by credit card.

The Personnel and Human Resources Department has implemented a new performance appraisal process - QPAIs or Quality Performance Appraisal Initiative. QPAIs is vital to the success of QSI. We realized that we needed an appraisal system that is fair, simple, easy to use, based on job descriptions and tied to departmental goals and objectives. QPAIs helps support the City's Quality Service Improvement initiative by identifying our customers and linking our job responsibilities to our customers' expectations, City priorities, and departmental business plans.

In an internal survey we conducted last year, employees told us that it was important to them, as City of Atlanta employees, to have access to training to update their skills and knowledge base. The Bureau of Training, in partnership with Georgia State University, instituted a tuition reimbursement plan for qualified employees who want to begin or complete their college degrees. In addition, several improvements to the overall personnel system were implemented, including One-Stop Customer Service, Employment Process Reengineering, installation of a Computer Network, and Customer Service Training for all departmental employees.

Throughout the City in every department, employees are coming up with new ideas that help the City meet or exceed customer expectations. Throughout the City, we are working smarter to serve citizens better.

This budget contains funding which continues to support the Quality Service Initiative in the following key ways:

- Provides Quality Service training for all employees.
- Provides funding for employee training in areas that 80 percent of employees requested (job-related, personal and professional growth, and safety).
- Provides, through an agreement with Georgia State University, tuition reimbursement.
- Reorganizes the Public Works Department to continue to streamline customer inquiries and requests for service.

- Creates Revenue and Warrant Execution Divisions in the Traffic Court to generate \$11 million in additional revenues in 1997 and \$ 5 million annually thereafter.
- Adds additional personnel in the Parks and Public Works Departments which allows the same work to be done on a straight time basis rather than at time and a half, yielding savings of \$400,000 annually.
- Funds promotional testing for Corrections. This extends the program that has led to national recognition for the City of Atlanta in the area of police and fire promotional exams.
- Includes funding for implementing a 1997 Employee Pay Increment to be implemented as the balance of the QPAIs employee evaluation system is put in place.
- Allows for the installation and operation of a Geographical Information System (GIS) Laboratory.
- Sets up a GIS Central Repository server for making information available via network to all city agencies.
- Completes the partial implementation of Video Conferencing/ Arrangement in order to simplify the procedures to have individuals appear before a judge.
- Creates an "Energy Czar". The office of Energy Management and Conservation will be charged with reducing the City's energy related costs and harmful emissions by:
 - ✓ Promoting energy efficiency in buildings.
 - ✓ Checking the accuracy of billings.
 - ✓ Reducing utility bills by utilizing off-peak hours and negotiating lower tariffs.

Based upon an energy survey funded by the Turner Foundation, these initiatives could yield gross savings of \$5.9 million a year.
- Funds a one time bonus for all employees who are at a Pay Grade 6 or less for outstanding work performed in 1996.

Conclusion

We have come a long way over the past three years, and we still have more to do. The programs in the adopted 1997 budget and management plan reflect my continued commitment to excellence and improved service with no tax increase. Over the past three years, we have reduced taxes, made a safer city our highest priority, reduced crime, made a commitment to our city's ailing infrastructure, reinvested in our neighborhoods and youth, invited the world to our home, and remained focused on what it truly means to serve the Citizens of Atlanta.

Now the hard part begins - improving on what we have already accomplished. We have added resources to our court system and our Corrections Department to address increased arrests and a growing jail population. In last year's budget message, I noted a need for at least 30 new corrections officers. We added 40. We have also added to judicial staffing levels in order to accommodate the growing number of arrests in the City. We have made significant progress in addressing our more immediate concerns in public safety. I would like to address issues which demand our collective attention in the near future.

Infrastructure Maintenance. Enduring assets, such as streets, municipal buildings and bridges are built at tremendous cost, and their decline can have a far-reaching effect on business activity, property values, and operating expenditures. Deferring maintenance of such assets can also create significant unfunded liability. Reconstruction costs are several times more than ongoing maintenance. Policy options will be developed during 1997 to suggest appropriate levels of spending, as well as a means of financing a program for maintaining our substantial investment in these fixed assets.

A key element of these policy options will be a schedule for construction and equipping of the new fire stations and the refurbishing of existing stations. While in 1997 we will build one new station and spend approximately \$1 million repairing a number of others, we must adopt a plan that allows us to maintain the excellent services now provided by the Fire Department.

Dependence on sales tax as a means of funding City operations. Due to a combination of tax reductions and the increased debt service on our much needed infrastructure improvements, the property tax revenue has declined for the third year in a row and will decline slightly again under this proposed budget. Sales tax has now

surpassed property tax as the primary source of funding for City operations. In 1987, sales tax represented 18.3% of total revenue while property taxes represented 26.0%. In 1996, sales tax grew to 19% of total revenue while property taxes, the most stable revenue source, decreased to 23%. For 1997, it is estimated that sales taxes will represent 21.1% of total revenues while property taxes will decrease further to 17.3%.

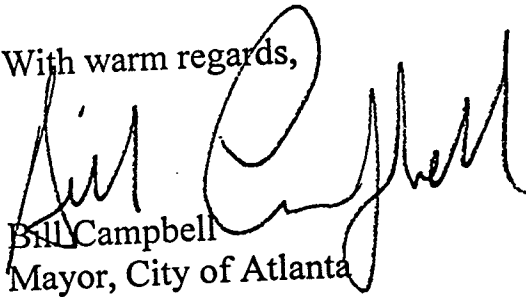
The International City/County Management Association suggests as a benchmark that property taxes represent 20% or more of total revenue for cities depending on property taxes as a primary source of revenue. In 1997, the City's property tax revenue will drop below that suggested benchmark. We must take care not to rely too heavily on sales tax as a primary source of revenue given its potential volatility. We must seek to broaden and strengthen our property tax base. Initiatives such as Renaissance Atlanta with its goal of forging a strategic, action oriented vision and plan for bolstering Atlanta's economy and neighborhoods; the consolidation of the various economic development oriented authorities, corporations and agencies under the umbrella of one super agency; and the Targeted Neighborhood Development Initiative are all designed to strengthen our tax base rather than raise taxes.

Landfills. In 1996, the City Council voted to extend the existing contract for solid waste disposal for 16 months. Our tipping fee increased by 15¢ per ton or less than 1%. Our current fee is \$18.89 per ton. The market rate is about \$32 per ton. While on the surface this does appear alarming, we must remember that the prior increase was over 20%.

We have increased our recycling efforts in the City and currently have started a composting program in an attempt to remove yardwaste from our waste stream. We are, however, still in need of a long term solution for the disposal of our solid waste -- a solution which allows us to better control costs, protect the environment and exercise more control over our financial destiny is needed. We must look at alternative methods such as variable rate billing, reclamation of our closed landfills, transformation of our current collection program into an enterprise fund, greater competition, or perhaps securing ownership interest in a landfill with a long life. This calendar year, we intend to initiate the process of securing our future in this crucial area.

I appreciate the support of the City Council in making 1996 another successful year for the City, and I look forward to an even better year in 1997.

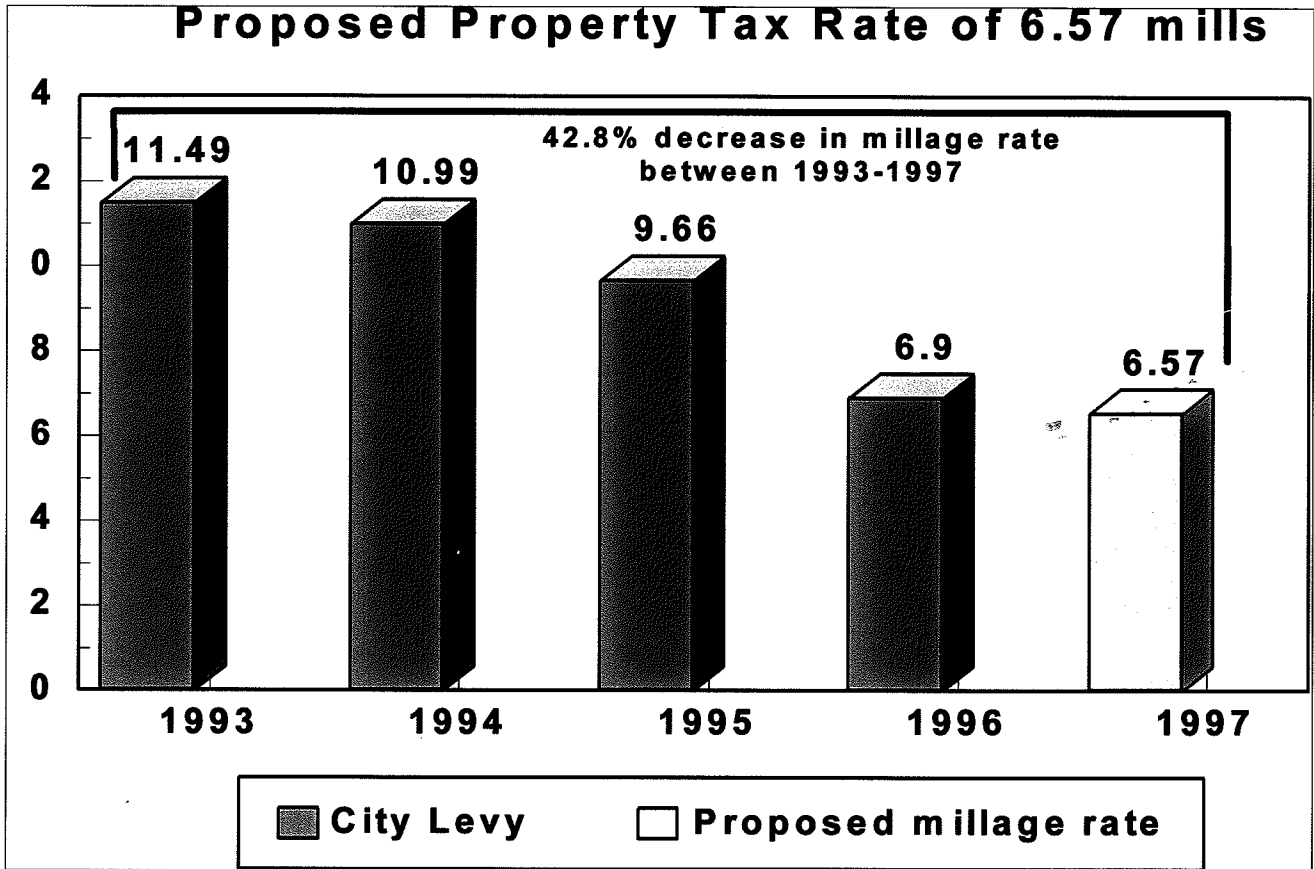
With warm regards,



Bill Campbell
Mayor, City of Atlanta



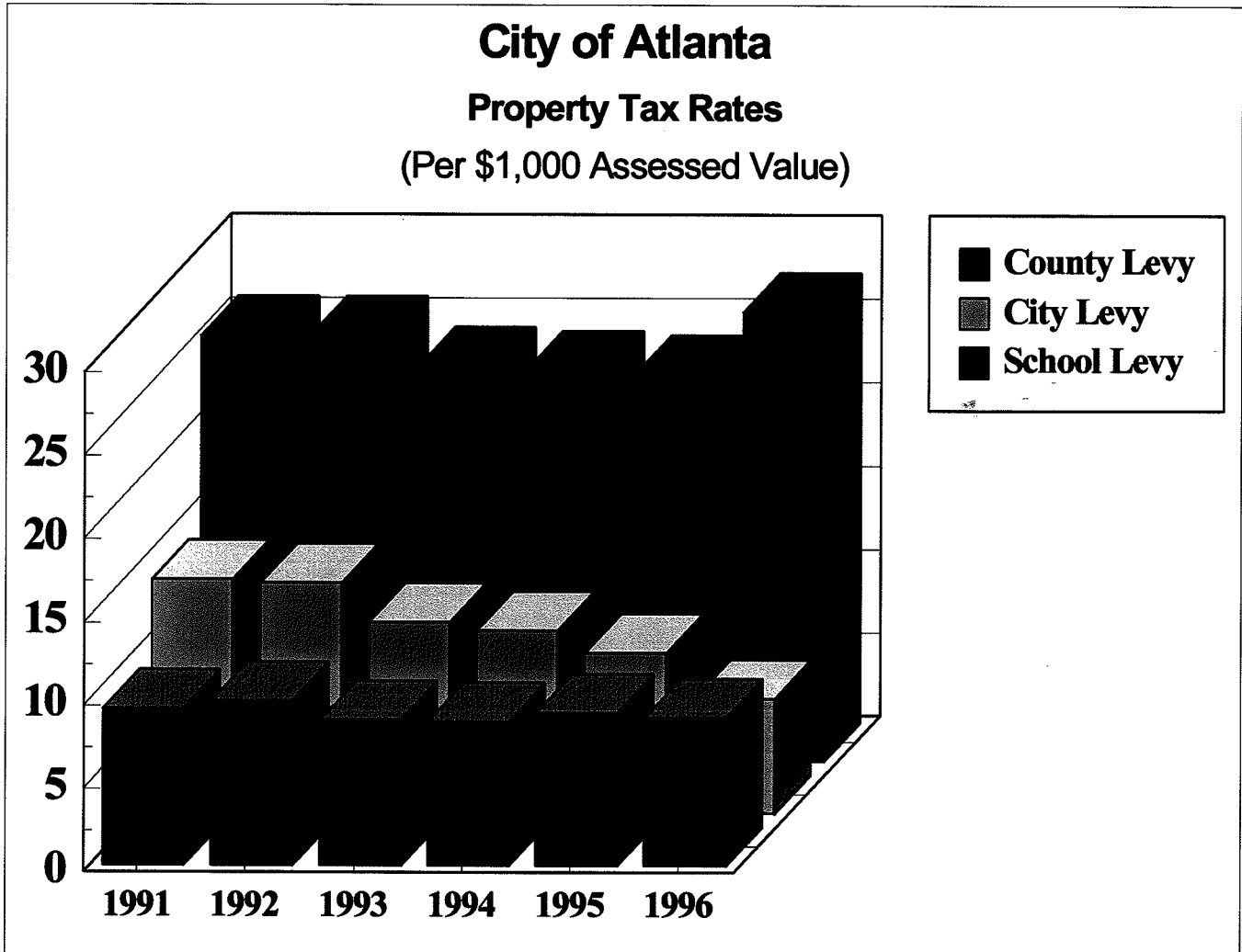
CITY OF ATLANTA
Proposed Property Millage Rate of 6.57
in 1997
1993 - 1997



Fiscal Year	City Levy	% change of mills	% change YTD 1993 - 1997
1992	13.83	(1.5%)	
1993	11.49	(16.9%)	
1994	10.99	(4.4%)	
1995	9.66	(12.1%)	
1996	6.9	(28.6%)	
1997	6.57	(4.7%)	(42.8%)



**CITY OF ATLANTA
PROPERTY TAX RATES
(PER \$1000 ASSESSED VALUE)
1991 - 1996**



Fiscal Year	County Levy	City Levy	School Levy	Other	TOTAL
1991	9.44	14.04	25.50	9.15	58.13
1992	9.88	13.83	25.50	8.71	57.92
1993	8.75	11.49	23.66	7.83	51.73
1994	8.64	10.99	23.44	7.66	50.73
1995	9.20	9.66	23.19	7.86	49.91
1996	8.90	6.90	26.95	8.16	50.91

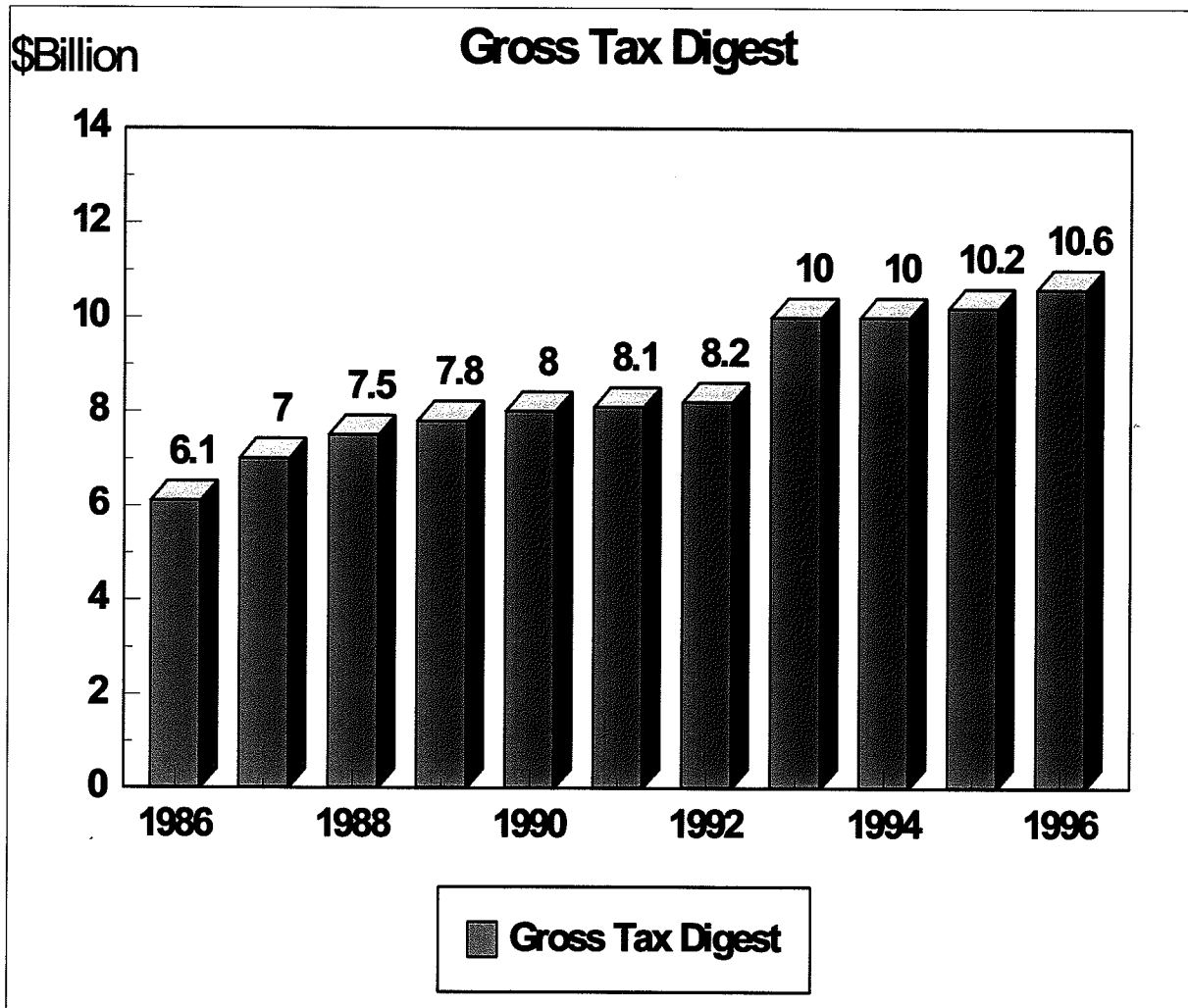
(OTHER includes hospital levy, county bonds, city bonds, state levy, and parks.)



CITY OF ATLANTA

Gross Tax Digest

1986 - 1996



Fiscal Year	Assesed Valuation
1986	\$ 6,143,253,464.00
1987	\$ 7,033,916,352.00
1988	\$ 7,522,622,706.00
1989	\$ 7,839,089,479.00
1990	\$ 8,044,714,948.00
1991	\$ 8,115,004,502.00
1992	\$ 8,161,227,473.00
1993	\$ 10,001,210,991.00
1994	\$ 10,043,813,886.00
1995	\$ 10,213,216,674.00
1996	\$ 10,634,004,141.00

* The property values are assessed at 40% of market value



CITY OF ATLANTA - 2000

MANAGEMENT PLAN

**“Special thanks to the Bureau of
Program and Performance Evaluation”**



QSI: Atlanta's Commitment to Quality

When Bill Campbell was elected Mayor, he said he would find a way to improve City services without raising taxes. The cornerstone of that pledge is QSI, Quality Service Improvement.

QSI is built on the principles of Total Quality Management. In QSI, you put the customer at the center of every job, set clear standards for quality in each job, and give each person the knowledge and training to meet those standards. The private sector has successfully used quality principles -- Japan rebuilt its economy after World War II using quality techniques, and quickly surpassed the world in the automotive and electronic industries-- and the public sector all around the country is rapidly embracing these principles as well.

QSI is the strategy we've developed out of our strong commitment to quality, and it's making a difference throughout this government. We're improving customer service and operational efficiency, and employee morale is rising as each of us becomes empowered to improve professionally and personally.

The entire City management team--from the City Council to the Cabinet, to our division heads--has made a commitment to quality.

Excerpts from City Beat (Special Edition)

Quality Service Initiative (QSI) has been implemented as official City policy. The Mayor created a vision for change and the entire City management team—from the City Council to the Cabinet, to division heads, to city employees—was involved in developing the strategy: As architect and champion of QSI, the Chief Operating Officer is putting the Mayor's commitment to quality customer service into operation.

Cabinet members (consisting of department heads and agency heads) met continuously to discuss and reformulate the City of Atlanta's Mission Statement, and create the City's management philosophy and value statement. In addition, the Cabinet identified the City's priorities, goals and objectives and reached a consensus.

City departments developed a five (5) year strategic plan called the City of Atlanta's Management Plan.

The Management Plan outlines the desired outcomes (over a five year period) which the City hopes to achieve under each of the three priorities: Creating a Safer City; Delivering Quality Customer Services; and Neighborhood Vitality and Economic Development. An associated Business Plan detailing the annual strategic activities necessary to achieve the desired results was also created. (Details of each Department's commitment to the Management Plan can be found in the Operating Section of this budget document.)

The process consisted of utilizing mid-level implementation teams. This approach stresses the importance of involving employees in decision making about implementation.

Mid-level implementation teams, consisting of middle managers and employees, were created to foster early successes in pilot projects ensure commitments for subsequent QSI efforts in the organization. These teams provided models for subsequent emulation (or cascading) throughout the City government.

As part of the commitment to improve quality customer services, Georgia State University conducted a customer satisfaction survey for the City of Atlanta. The City survey measured how residents feel about City services and about how they are treated by City employees. Program and service adjustments were made in the 1996 Budget based on these survey results.

Training is one of the most important facets of QSI. Training gives every employee the knowledge and skills needed to continually improve the quality of service to the City's external and internal customers. Management plans to train all employees on quality management concepts and tools.

Municipal service delivery is only as good as the employees who deliver those services. QSI changes the way employees are evaluated. QPAI was designed by the Department of Personnel and Human Resources, in conjunction with City employees and union representatives. The Quality Performance Appraisal Initiative (QPAI) is designed to link Quality Service Improvement (QSI) and the City's Management Plan to individual job performance. Individual job elements clearly link QSI, management priorities, job expectations, work performance and compensation.

Departments report monthly on their performance and the information is received, monitored and evaluated by the Office of Program and Performance Evaluation. Quarterly Performance Reports are submitted to the Mayor and City Council.

CITY OF ATLANTA - 2000

CITY'S VISION AND MISSION

VISION

Atlanta, a global leader creating and supporting an environment where all people thrive and prosper.

MISSION

Our mission is to provide leadership, services and support necessary to achieve a high quality of life for all people.

CITY'S MANAGEMENT PHILOSOPHY AND VALUES

PHILOSOPHY

- * To invest in our work force
- * To deliver quality customer services
- * To live within our means
- * To find a better way

VALUES

- * To serve everyone equitably
- * To strive for excellence
- * To value our employees
- * To promote public trust
- * To celebrate diversity
- * To seek a global role

CITY OF ATLANTA PRIORITIES, GOALS AND OBJECTIVES

Priority A. CREATING A SAFER CITY

Goal: *To maintain an environment in which citizens, workers and visitors feel safe and secure.*

Objectives:

1. Reduce perception of street crime downtown.
2. Reduce violent crime.
3. Reduce crime in neighborhoods.
4. Reduce juvenile crime.
5. Increase capacity to respond and handle medical emergencies and disastrous incidents.

Priority B. DELIVERING QUALITY CUSTOMER SERVICES

Goal: *To provide services that are appropriate, cost effective and responsive to citizen's needs.*

Objectives:

1. Increase efficiency and effectiveness of City employees.
2. Increase responsiveness to citizens' complaints and inquiries and make customer satisfaction the highest City priority.
3. Invest in City employees through the provision of adequate training, appropriate equipment and fair compensation.

Priority C. NEIGHBORHOOD VITALITY AND ECONOMIC DEVELOPMENT

Goal: *To Make Atlanta Neighborhoods Attractive, Vibrant and Sustainable Places to Live and the City a Good Place for Business Investment.*

Objectives:

1. Improve City's Infrastructure - Lighting, Parks, Sidewalks, & Storm Draining, etc.
2. Increase demolition of dilapidated housing clearing/cleaning vacant lots.
3. Increase the number of minority firms & neighborhood residents participating on City projects.
4. Develop and implement a comprehensive economic development and neighborhood revitalization plan for the City.
5. Create and expand economic development opportunities, which will attract private investments in the City.

CITY OF ATLANTA 2000

FY 96 PERFORMANCE REPORT

Priority A. CREATING A SAFER CITY

GOAL: *To maintain an environment in which citizens, workers and visitors feel safe and secure.*

Objectives:

1. Reduce perception of street crime downtown.
2. Reduce violent crime.
3. Reduce crime in neighborhoods.
4. Reduce juvenile crime.
5. Increase capacity to respond and handle medical emergencies and disastrous incidents.

FY 96 Achievement Highlights:

In this, the year in which Atlanta welcomed the world during the 1996 Olympic Games and the 1996 Paralympic Games, the safety of our visitors as well as the citizens of the City of Atlanta was brought even more sharply into focus than ever before. The City of Atlanta has undertaken initiatives which are aimed at moving the City towards realizing one of our key goals of maintaining "an environment in which citizens, workers and visitors feel safe and secure". This goal is related to the first of the Mayor's three priorities, that of "Creating a Safer City".

1. The Atlanta Police Department, in an effort to increase the police presence in the downtown area, has made assignments from both existing resources and the approximately 80 recruits graduated from the Police Academy in 1996 which have effectively increased the number of manhours of uniformed personnel in the area by 10% versus 1995.

Further, the Field Operations Division commander has worked to develop additional partnerships with other law enforcement agencies by meeting on a regular basis throughout 1996 to help promote interagency cooperation. The efforts of the Atlanta Police Department before, during, and after the Olympic Games was the largest and most high profile example of this interagency cooperation in action.

2. The Department of Parks, Recreation and Cultural Affairs has also endeavored to increase its role in creating a safer environment for Atlanta's citizens by providing enhanced opportunities for rewarding recreation and artistic experiences, particularly for our City's youth.

The number of youth and young adults utilizing recreation facilities in 1996 has increased by 17% versus the previous year (from 468,446 experiences to 563,341), while the number of "at-risk" youth enrolled in cultural arts programming has increased by 36% (from 4,531 enrollees to 7,057) over the same period. The increased availability of many City facilities and programs serve to reduce the incidence of juvenile crime by providing positive alternatives for the individuals involved.

3. The Atlanta Fire Department has been focused on fire prevention through public information and education in 1996 more than ever before. Through initiatives such as increasing the number of smoke detectors distributed from 1,500 in 1995 to more than 14,000 in 1996, as well as increasing the number of inspections of commercial building sprinkler systems from 300 in 1995 to over 4,200 in 1996, the City has been able to see reductions in the loss of life and property resulting from fires. In 1996, the loss of life showed a 50% reduction from 1995 levels, while reported property loss were down 40% (\$6 million in 1996 versus \$10 million in 1995).
4. The Department of Public Works, in addition to making extensive infrastructure related repairs and improvements, has begun efforts to increase the number of street lights in residential areas, and to increase the number of overhead street name signs placed along major arterial streets.

In 1995, 17 signs were placed, while in 1996 226 signs were put into place, far exceeding the planned level of 85. As for the street lights, in 1995 there were approximately 400. In 1996, there were 1,289 in place, an increase of more than 300%.

Additionally, the painting of pavement markings, centerlines and lane lines was ahead of 1996 performance goals. The number of miles of centerlines and lane lines marked was at 119% of the target (653 miles actual versus 550 miles planned) while the miles of crosswalks and stop lines maintained was at a level 191% above 1996 projections (2,296 miles actual versus 1,200 miles planned).

Priority B. DELIVERING QUALITY CUSTOMER SERVICE

GOAL: *To provide services that are appropriate, cost-effective and responsive to citizen's needs.*

Objectives:

1. Increase efficiency and effectiveness of City employees.
2. Increase responsiveness to citizens' complaints and inquiries and make customer satisfaction the highest City priority.
3. Invest in City employees through the provision of adequate training, appropriate equipment and fair compensation.

FY 96 Achievement Highlights:

1. To increase efficiency in city government the Department of Public Works implemented a 2-person garbage collection system. Currently each residential garbage crew has a total of two persons on a truck instead of three. Implementation of this service improvement called for certain positions to be reclassified to Driver Collectors, and for the respective salary structures to be revised. In addition, CDL (Commercial Drivers License) training to employees had to be enhanced in order to achieve the objectives of the service improvement.
2. In response to citizens' needs and protection of the environment, the City implemented a separate Yard Trimming collection program and a separate Bulk Rubbish collection program in its Public Works Department. Prior to FY 96, homeowners placed yard trimmings and trash together in the same containers. Separating the two enables yard trimmings to be transported to centers where it is converted into soil feed. Similarly, a separate Bulk Rubbish collection program was implemented to enable the City to meet state environmental requirements. Savings emanating from reduction of garbage crew sizes were applied to implementing the two programs of separate yard trimmings and separate bulk rubbish collections. The two programs are 100% implemented to serve 100% of Atlanta's households.
3. To increase responsiveness to citizens' inquiries, the Department of Public Works established a central customer One-Call Service Center. There is now one telephone number to call to reach various services such as garbage collection, street sweeping, pot hole repair, traffic signals, sewer back-ups and other services in the Department of Public Works. The One-Call Service Center in Public Works was approximately 90% complete by the end of FY 96. The Department of Water is in the process of instituting a comprehensive computerized customer service system that will interconnect customer service representatives with a capability to determine the status of work orders instantaneously. It is envisioned that customer service representatives and other support staff will work from one central location so as to expedite solutions to customers' problems. This strategy is currently 65% complete.

4. Many departments included in their business plans strategic activities that not only delivered quality customer service but also generated revenue to the City. For example, the Department of Corrections generated \$3,853,864 in revenue as a result of providing temporary custody of inmates under the purview of United States Marshal Service. The revenue generated in FY 96 was approximately 67% higher than that collected in FY 95.
5. The Department of Parks, Recreation and Cultural Affairs successfully implemented the City's annual summer youth program known as Camp Best Friends. The program generated \$192,710 in revenue in forms of corporate and individual donations and participant fees. The amount generated in FY 96 was approximately 2.5% higher than that collected in FY 95 and approximately 101% of the annual target. The Department of Finance increased revenue generated from business tax audits and field inspections from \$700,000 in FY 95 to \$1,596,389 in FY 96 which represents an increase of 128%. The 1996 performance exceeded the annual target of \$1,050,000 by 52%. The city's Traffic Court generated revenue in the amount of \$3,512,166 from prosecution of cases. This performance level exceeded the annual target of \$3,000,000 by 17%.
6. The Department of Parks, Recreation and Cultural Affairs (DPRCA) administers the City's recreation programs which serve a cross section of the city's resident and visiting population. During FY 96 the DPRCA provided 10,951 recreational program and service opportunities to senior citizens. This performance level exceeded the annual target by 23%. Similarly, the Department increased the visitation to the City Hall East and Chastain Park art galleries to 18,178 visitors in FY 96. The FY 96 performance of 18,178 visitors represents an increase of 25% over the annual target of 14,500, and a 40% increase over the FY 95 performance level of 12,955 visitors.
7. The City continued its efforts to invest in its employees through the provision of training and appropriate equipment. For example through the Department of Personnel and Human Resources (DPHR), the City conducted Leadership Development seminars for Commissioners, Directors and Managers/Supervisors as part of the city's Quality Service Initiative (QSI) plan. A total of 224 senior managers participated in the Leadership/Development seminars. Similarly, the City through the DPHR provided technical assistance to departments on the implementation of QPAI (Quality Performance Appraisal Initiative). By the end of FY 96 departments had transitioned approximately 349 employees from the old "blue form" evaluation system to the new QPAI system. The number of 349 employees transitioned represents 110% of the 1996 annual target of 316.
8. The Department of Aviation included in its Management Plan a desired outcome to successfully support the 1996 Olympics and the Paralympic Games. Completion of various projects such as expansion and renovation of the airport terminal, and improvements in the APM's (Automated People Movers) contributed to the successful handling of increased passenger traffic during the summer Olympic and Paralympic Games.
9. The Office of Community Affairs continued to deliver its community outreach programs in a variety of ways including distribution of 31,850 tickets (primarily of sporting and recreational events) to Atlanta's youth, through the "Ticket for Kids" program. Another service provided was continued deployment of the "Youth Mobile Resource Center" into communities to dispense information on jobs, health and other topics to the youths.

Priority C. NEIGHBORHOOD VITALITY AND ECONOMIC DEVELOPMENT

GOAL: *To Make Atlanta Neighborhoods Attractive, Vibrant and Sustainable Places to Live and the City a Good Place for Business Investment.*

Objectives:

1. Improve City's Infrastructure - Lighting, Parks, Sidewalks, & Storm Draining, etc.
2. Increase demolition of dilapidated housing clearing/cleaning vacant lots.
3. Increase the number of minority firms & neighborhood residents participating on City projects.
4. Develop and implement a comprehensive economic development and neighborhood revitalization plan for the City.
5. Create and expand economic development opportunities, which will attract private investments in the City.

FY 96 Achievement Highlights:

1. A key aspect in the vitality of neighborhoods is the growth of the city's housing stock. The percent of single families who own their homes in Atlanta has increased by 3.3% since 1995 (achieving 165% of the 1996 targeted percent). The growth in single-family units indicates significant movement towards achieving the city's goal of a 10% increase in home ownership by the year 2000.

Expansion in Atlanta's housing stock is also evident in the increase of "quality" affordable rental units. During 1996, 835 rental units were added to the housing market; the addition of these units represented 167% of 500 units targeted for construction in 1996. The City of Atlanta expects to increase the number of multi-family rentals available each year by 500 units, with a total of 2,500 rental units anticipated for 2000.

2. In an effort to reduce neighborhood blight, the City of Atlanta has demolished, cleaned, and closed 1,315 deteriorated housing units in 1996. The 1,315 figure depicts a substantial increase of 515 units over the number of units demolished for 1995. The City plans to demolish a total of 3,750 deteriorated units by the close of the century.

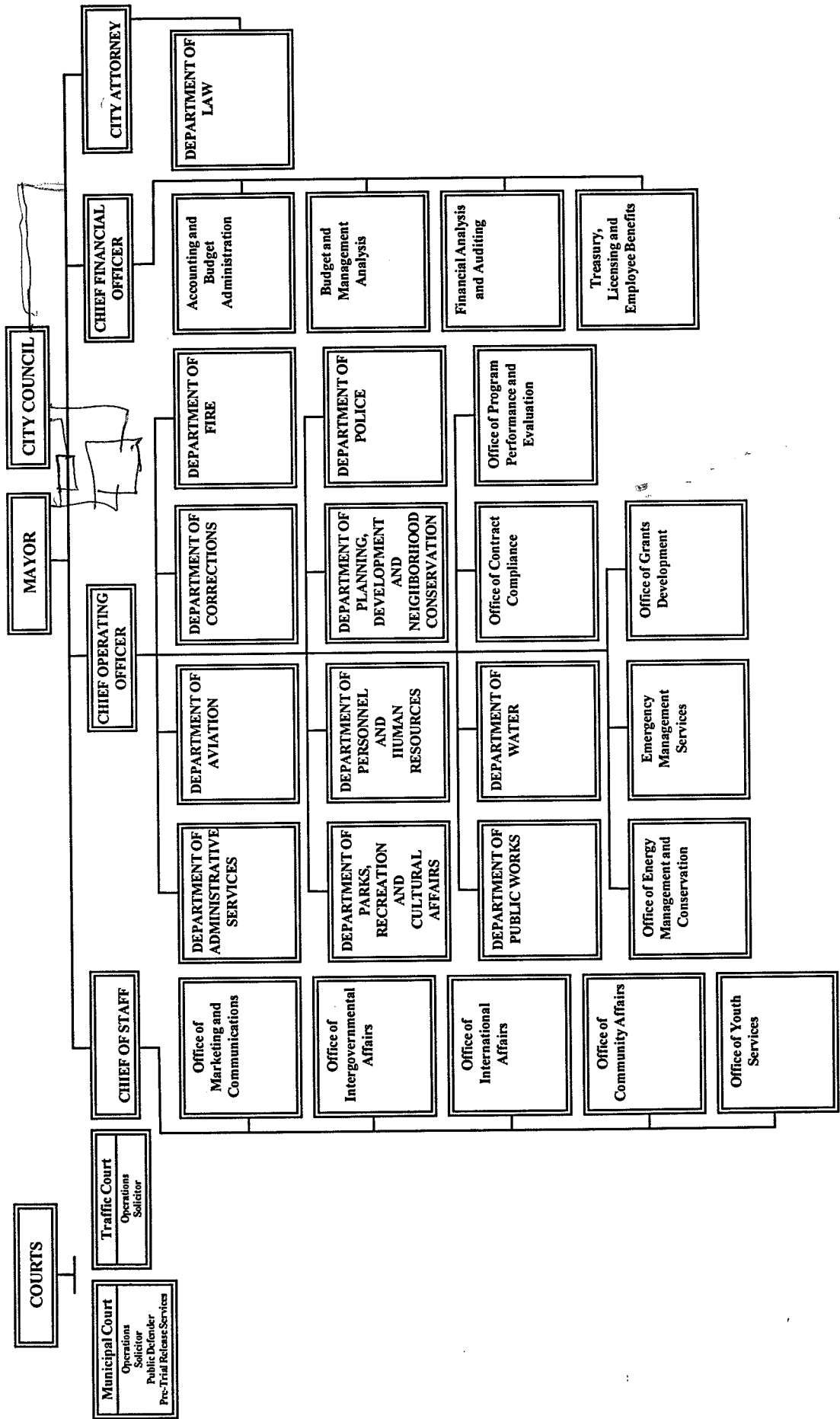
An additional push to reduce neighborhood blight in 1996 included the removal of abandoned vehicles from the city's vacant lots. A total of 685 vehicles were cleared from vacant property through either voluntary compliance or by court action. The removal of these vehicles achieved 171% of the targeted number of 400 vehicles set for 1996.

3. In responding to Atlanta's commitment to revitalizing distressed communities, fourteen Urban Enterprise Zone applications have been processed at the conclusion of the third quarter. The number of applications handled by the end of this period achieved 140% of the target identified for 1996 (consisting of ten applications).

4. In an effort to increase private investment in the city, legislation was enacted during the third quarter of 1996 to allow developers to design and install their own water mains (consistent with standards established by the Water Department). This action should reduce the time required for constructing water mains in private developments from 60 to 30 days.
5. Atlanta's economy has been enhanced through revenues generated by Hartsfield International Airport. During 1996 the airport produced an average concession revenue of \$4.80 per passenger. The return of \$4.80 for each enplaning passenger resulted in Hartsfield achieving 121% of the 1996 targeted figure of \$3.97.

The airport has also produced \$48.2 million in gross parking revenues for the year 1996; the \$48.2 million in collections exceeded parking revenues in 1995 by \$6.2 million.
6. The City was responsible for maintaining 205 emergency and transitional shelter spaces for homeless men, women, and children in 1996. An additional 300 emergency spaces for homeless residents were available for use during the winter months. The 205 emergency and transitional spaces accessible during 1996 exceeded the 186 shelter spaces available in 1995; availability of emergency winter shelter for homeless residents increased by 100 spaces during the period from 1995 to 1996 (achieving 133% of the target set for 1996).
7. The City promoted and strengthened the local arts community in 1996 by awarding 74 art service contracts in the amount of \$546,825 (achieving 101% of the 1996 target of \$540,000). Further promotion of the arts was seen in the commissioning of 49 artists to complete 21 airport and Olympic-related projects.
8. A greater effort has been made in FY 96 to expand participation by minority and female-owned businesses in contracts awarded by the City. This effort included (among a number of initiatives being pursued):
 - a) Increasing the number of outreach sessions (providing information about areas of work in which fewer firms compete) from one session in 1995 to four sessions during 1996.
 - b) Increasing the level of minority and female-owned business participation by raising the percent of commodities and supplies purchased from these businesses. In FY 96, the level of procurement for purchases of commodities and supplies from minority and female-owned businesses was 8.8%, or 47% greater than the targeted amount of 6% for 1996.
9. During FY 96, the City of Atlanta created 444 summer jobs for disadvantaged youth, representing an achievement of 222% over the intended target figure of 200 jobs for 1996.

CITY OF ATLANTA 1997 ORGANIZATION CHART



FINANCIAL POLICIES AND STRATEGIES

The City of Atlanta is a municipal corporation governed by the Mayor and the City Council. The accounting principles of the City of Atlanta, Georgia (the "City"), conform to generally accepted accounting principles ("GAAP") applicable to governmental entities. The Government Accounting Standards Board ("GASB") is the accepted standards setting body for establishing governmental accounting and financial reporting principles. The significant financial policies of the City are described below.

Operating Budget Policies

Annual budgets are adopted for the General, Special Revenue, and Debt Service Funds with the level of legal budgetary control established at the department level by City Council. The City is required to adopt a balance budget each year and maintains budgetary controls to ensure compliance with legal provisions of the annual appropriated budget approved by the Mayor and City Council. The amounts of anticipated revenues and appropriated expenditures for the annual budget are controlled by the City Charter and various ordinances adopted by the City Council. Appropriations for capital projects are adopted by the City Council principally on an individual basis, when the project is initially approved.

Since the legally adopted budget is on a cash basis, which differs significantly from GAAP, a reconciliation from the cash basis to GAAP basis is presented annually in the City's Comprehensive Annual Financial Report.

The responsibility for revenue anticipations and specified appropriations is fixed by law with the Budget Commission, which is composed of the Mayor, the Chief Financial Officer, the Chair of the City Council Finance Committee and two other members of City Council. The Budget Commission may not anticipate in any year an amount in excess of 99% of the normal revenues of the City actually collected during the previous year (unless tax rates or fees are increased) plus any accumulated cash surplus carried forward from the previous year. Amounts sufficient to provide for debt service, including sinking fund requirements, are appropriated by the Budget Commission. The amount remaining from such anticipations, after providing for the above required appropriations, may be appropriated by the Mayor and City Council for any department or purpose authorized by law not later than the second regular meeting of City Council in the second month of the fiscal year.

After the initial annual budget is adopted, it may be amended for interdepartmental transfers of appropriations with the approval of City Council. Intradepartmental transfers of appropriation among individual budgetary accounts may be initiated by a department head with the approval of the Chief Operating Officer, the Chair of the City Council Finance Committee, and Chief Financial Officer. Total appropriations for any fund may be increased if, during the year, sources of revenue become available to the City in excess of original anticipations, and these amounts are anticipated by the Budget Commission and subsequently appropriated by City Council. During 1996, supplemental anticipations and appropriations occurred as legal amendments to the budget were adopted in accordance with the procedures described above.

Encumbrance accounting, under which purchase orders and contracts are recorded in order to reserve that portion of the applicable appropriation, is employed as an extension of the formal budgetary process. All appropriations, except for the General Fund's reserved fund balance, lapse at the end of the year, but are considered during the following year's budgeting process. Contractually encumbered appropriations and certain unencumbered appropriations in the General Fund do not lapse, but are carried forward to the ensuing budget year as budgetary amendments.

Accounting, Auditing and Financial Reporting Policies

The City will produce Annual Financial Reports in accordance with Generally Accepted Accounting Principles (GAAP) as outlined by the Governmental Accounting Standards Board. An independent audit is performed annually. In addition, the City continues to maintain a strong internal audit capability.

The accounting and financial reporting treatment applied to a fund is determined by its measurements focus. All governmental funds and expendable trust funds are accounted for using a current financial resources measurement focus (also known as the spending measurement focus). With this measurement focus, general only current assets and current liabilities are included on the balance sheet. Operating statements of these funds of these funds present increases (i.e., revenues and other financing sources) and decreases (i.e., expenditures and other financing uses) in net current assets.

All proprietary funds and pension trust funds are accounted for on a flow of economic resources measurement focus. With this measurement focus, all assets and all liabilities associated with the operation of these funds are included on the balance sheet. Fund equity (i.e., net total assets) is segregated into contributed capital and retained earnings components. Proprietary fund-type operating statements present increases (e.g., revenues) and decreases (e.g., expenses) in net total assets. The accrual basis of accounting is utilized by proprietary fund types. Under this method, revenues are recorded when earned and expenses are recorded at the time liabilities are incurred.

The modified accrual basis of accounting is used by all governmental fund types, expendable trust funds and agency funds. Under the modified accrual basis of accounting, revenues are recognized when susceptible to accrual (i.e., when they become both measurable and available). "Measurable" means the amount of the transaction can be determined and "available" means collectible within the current period or soon enough thereafter to be used to pay liabilities of the current period. The City considers revenues as available if they are collected within 45 days after year-end. All revenues are considered susceptible to accrual except revenues from licenses and permits, fines, forfeitures and penalties because they are generally not measurable until received in cash.

The City also reports deferred revenue on its combined balance sheet. Deferred revenues arise when a potential accrued basis revenue does not meet both the "measurable" and "available" criteria for recognition in the current period. Deferred revenues also arise when resources are received by the City before it has a legal claim to them, such as when grant monies are received prior to the incurrence of qualifying expenditures. In subsequent periods, when both revenue recognition criteria are met, or when the City has a legal claim to the resources, the liability for deferred revenue is removed from the combined balance sheet and revenue is recognized.

Expenditures are generally recognized under the modified accrual basis of accounting when the related fund liability is incurred. Exceptions to this general rule include: (a) principal and interest on general long-term debt, which is recognized when due or when amounts have been accumulated in the debt service fund for payments to be made early in the following year, and (b) accumulated unpaid vacation pay, compensatory pay, accrued workers' compensation, and arbitrage rebate which are recognized in the governmental funds only to the extent they will be paid from available expendable financial resources. Those liabilities that are not to be paid from current resources are recorded in the General Long-Term Obligations Account Group.

The City adopted GASB Statement No. 20, "Accounting and Financial Reporting for Proprietary Funds and Other Governmental Entities that use Proprietary Fund Accounting," in 1994 and elected to follow GASB standards.

New Accounting Pronouncements

The City will adopt the following new accounting pronouncements in future years:

- * Statement No. 24, "Accounting and Financial Reporting for Certain Grants and Other Financial Assistance," which is effective for periods beginning after June 15, 1995.
- * Statement No. 25, "Financial Reporting for Defined Benefit Pension Plans and Note Disclosures for Defined Contribution Plans," effective for periods beginning after June 15, 1996.
- * Statement No. 27, "Accounting for Pensions by State and Local Government Employers," effective for periods beginning after June 15, 1997.
- * Statement No. 30, "Risk Financing Omnibus," effective for periods beginning after June 15, 1996.

Management has not yet determined the effects that the adoption of these statements will have on the City's financial position or the disclosure in its financial statements.

Debt Administration Policy

The City's fiscal policy for incurred indebtedness depends upon the type of debt issued. Debt associated with Proprietary (Enterprise) Funds is handled differently from General Obligation debt. Enterprise Funds have their own revenue sources (user fees) and are subject to different bond covenants that are General Obligation issues. For enterprise debt, a reserve must be set aside within six months of the issuance of debt that will cover the payments for the year in which the highest principal and interest are due. Revenues minus operating expenses (net operating revenues) must exceed principal and interest payments by 20%. If not, the user fees must be increased to provide extra revenues and cover this margin.

The Georgia Constitutional limit on general obligation bonds is 8% of the assessed property value for general government purposes and 4% for school purposes.

Financial Management Policies

Ordinance Adopted February, 1987

WHEREAS, the City of Atlanta financial standing and reputation has been and continues to be excellent; and

WHEREAS, this successful financial management excellence has been achieved despite the absence of formal, adopted City financial management policies; and

WHEREAS, as the City continues to face even more complex financial conditions, it becomes more appropriate for format, City policies governing financial management to be adopted:

THEREFORE, BE AND IT IS HEREBY ORDAINED BY THE COUNCIL OF THE CITY OF ATLANTA, GEORGIA, as follows:

SECTION 1: That the following Financial Management Policies be and are hereby adopted to guide certain aspects of the financial management of the City of Atlanta:

1. The operating budget shall be developed with a sharp focus on long-term solvency. Long-term financial commitments to continuing outlays shall be avoided unless sustained revenue growth is assured (or) official actions taken to increase existing revenues or authorize new ones sufficient to maintain the commitment.
2. Current expenditures shall in all cases be supported by current revenues, and debt shall not be used for current expenses.
3. Non-recurring revenue and resources shall not be used to finance continuing operations.
4. Each enterprise operation of the City shall maintain revenues which support the full (direct and indirect) cost of the individual operation.
5. Operating fund balance shall be maintained at levels sufficient to absorb unpredictable revenue shortfalls and to ensure desired cash flow levels. If fund balances are truly "surplus", they should be committed first to capital needs. With regard to the General Fund, cash balances available at year-end shall, in combination with new revenues, be sufficient to preclude any requirement for short-term debt to sustain City operations.
6. The City shall establish and maintain a high level of accounting practice. Accounting systems and standards shall conform to General Accepted Accounting Principles (GAAP) for governments as promulgated by the Governmental Accounting Standards Board (GASB).
7. An annual audit shall be performed by an independent public accounting firm with the subsequent issue of a Comprehensive Annual Financial Report (CAFR) that includes audited general purpose financial statements and audited individual fund statements with both introductory and statistical sections, by the end of the sixth month after the close of the fiscal year. The Report shall be prepared in conformity with Generally Accepted Accounting Principles (GAAP) for governments.
8. Full disclosure shall be provided in the Comprehensive Annual Financial Report and bond representations.
9. Financial systems shall be maintained to monitor expenditures, revenues, and performance of all municipal programs on an ongoing basis.

10. The City shall develop capital budgets and capital programs that facilitate advance planning for capital purposes. All capital expenditure commitments shall be made with the full knowledge of current and future operating requirements necessary to accompany the capital expenditure. Official commitment to fund necessary operating requirements must precede the commitment of capital funding.
11. Capital plans shall include replacement schedules that anticipate the inevitable aging and obsolescence of facilities and equipment. These depreciable assets should be financed through internal funds whenever feasible.
12. Any capital project financed through the issuance of bonds shall be financed for a period not to exceed the expected useful life of the project.
13. Competitive sales should be used to market debt whenever feasible. In negotiated underwritings, procedures should be implemented to ensure that underwriter profits are reasonable and that costs to the public are minimized.
14. All funds not immediately required for expenditure shall be invested by the Commissioner of Finance prudently in those securities authorized by State statutes and the City Code. The security of public deposits and investments shall be assumed through such measures as proper collateralization, credit analysis, and professional evaluation of the risk-return relationship.
15. Revenues and expenditures shall be projected annually for at least three years beyond the current fiscal year.
16. The City's overall revenue structure shall be reviewed periodically to determine its stability, equity, efficiency, and capacity to finance future operations. Where possible under Federal and State statutes, the City of Atlanta shall strive to diversify its sources of revenue so as not to be solely dependent on any one revenue source.
17. User charges shall be utilized whenever practical, especially if a particular service can be directly identified as benefiting one individual or entity.
18. All retirement systems will be financed in a manner to systematically fund liabilities. The City shall assure that sufficient funds are provided to pay current service plus interest on unfunded liabilities plus amortization of the unfunded liabilities over a programmed period.

SECTION 2: That these Financial Management Policies shall become effective upon adoption by the Council and approval by the Mayor or through action of law, and shall remain in effect until amended or specifically repealed.

SECTION 3: That all ordinances and parts of ordinances in conflict herewith be and are hereby repealed.

DESCRIPTION OF FUNDS

Introduction

The City uses funds and account groups to report its financial position and the results of its operations. Fund accounting is designed to demonstrate legal compliance and to aid financial management by segregating transactions related to certain government functions or activities. A fund is a separate accounting entity with a self-balancing set of accounts. An account group, on the other hand, is a financial reporting device designed to provide accountability for certain assets and liabilities that are not recorded in the funds because they do not directly affect net expendable available financial resources. The fund types established by the City (primary government) are described below and throughout this document.

This section contains the 1997 budgets and prior two years' data for each fund and fund group. It includes fund groups and fund descriptions, narrative descriptions of the 1997 fund budgets, and discussions of past year's activities and current trends.

The Fund Budgets Section shows 1995 and 1996 actual expenditures and 1997 budgets at a summary level and 1995 and 1996 receipts and 1997 anticipations at detail levels. Receipts and anticipations are shown at the account level of detail in most funds with accounts further broken down to show receipts from specific sponsors (grantors) in several funds where grant receipts are significant.

The fund structure of the City is organized to conform with the GAAFR (Government, Accounting, Auditing and Financial Reporting) standards. It consists of three groups of funds:

1. Governmental Fund Types

General Fund - The General Fund is the principal operating fund of the City and is used to account for all activities of the City not otherwise accounted for by a specified fund.

Special Revenue Funds - These funds account for activities carried out by the City under the terms of certain intergovernmental grants.

Debt Service Fund - This fund is used to account for the accumulation of resources and the subsequent disbursement of such resources to pay principal and interest on long-term debt of the City (other than certificates of participation and the debt of the Enterprise Funds). Bond ordinances require the City to account for debt service transactions in separate funds, restrict the flow of cash between such funds, and comply with various other covenants.

Capital Projects Funds - These funds account for the accumulation of resources and the subsequent disbursement of such resources to acquire or renovate major fixed assets.

2. Proprietary Fund Types

Enterprise Funds - Operations of Enterprise Funds are designed to be self-supporting. The Department of Aviation, Water and Sewerage System, Parks and Recreational Facilities (Cyclorama), and Underground Atlanta are accounted for as enterprise funds. Separate fund accounts within each of the enterprise funds are required to be maintained in accordance with various bond ordinances and have been combined for financial reporting purposes.

Internal Service Fund - The activities of the Bureaus of Management Information Systems and Motor Transport Services are accounted for in the Internal Service Fund. This fund is self supporting.

3. Fiduciary Fund Types

Trust and Agency Funds - These funds account for activities in which the City acts as agent or trustee for an individual or organization. Additionally, these funds account for receipt and disbursements of certain intergovernmental grants and contributions from certain private individuals. The Expendable Trust Funds are reported in the same manner as Governmental Fund types. Agency Funds are custodial in nature (assets equal liabilities) and do not involve measurement of results of operations.

1997 BUDGET SUMMARY

BY FUND GROUPS

The City of Atlanta's budget is subdivided into a set of funds and fund groups which account for City revenues and expenditures by source and application. The three fund groups are Governmental, Proprietary, and Fiduciary.

The 1997 Adopted Budget for all funds totals \$1,985,477,636 which is a .35% increase over the 1996 total of \$1,978,528,754 as depicted below:

<u>Fund Group</u>	<u>1996 Budget</u>	<u>1997 Budget</u>	<u>Total Increase (Decrease)</u>	<u>% Increase (Decrease)</u>
Governmental	744,577,744	813,734,177	69,156,433	9.29
Proprietary	1,195,168,288	1,137,435,705	(57,732,583)	(4.83)
Fiduciary	<u>38,782,722</u>	<u>34,307,754</u>	<u>(4,474,968)</u>	<u>(11.54)</u>
TOTAL	<u><u>1,978,528,754</u></u>	<u><u>1,985,477,636</u></u>	<u><u>6,948,882</u></u>	<u><u>0.35</u></u>

The Governmental Funds budget reflects a 9.29% increase which is primarily due to the creation of the Empowerment Zone Fund.

The Proprietary Funds budget decreased (4.83%) from last year as a result of the expenditures in the 1993 Water and Sewer Construction Fund, only the unspent balance is appropriate for budget in subsequent years.

The Fiduciary Funds budget has decreased (11.54%) from last year due to the expenditures incurred for the M.L.K. Ashby Commercial revitalization and for the Summerhill Redevelopment, outstanding balances were appropriated in the subsequent year.

1997 CITY OF ATLANTA BUDGET

\$1,985,477,636

**GOVERNMENTAL
FUNDS**
\$813,734,177

**PROPRIETARY
FUNDS**
\$1,137,435,705

**FIDUCIARY
FUNDS**
\$34,307,754

GENERAL FUND
\$423,322,984

AVIATION FUNDS
\$687,688,633

TRUST FUND
\$12,507,614

**SPECIAL REVENUE
FUNDS**
\$163,244,246

**WATER & SEWERAGE &
SANITARY FUNDS**
\$405,905,575

AGENCY FUND
\$8,861,394

**CAPITAL PROJECTS
FUNDS**
\$161,195,125

**PARKS FACILITIES
FUND**
\$1,589,347

**RENTAL REHAB.
TRUST FUND**
\$198,717

**DEBT SERVICE
FUND**
\$64,302,995

**INTERNAL SERVICE
FUND**
\$34,207,526

**HOME INVESTMENT
TRUST FUND**
\$4,443,680

**SPECIAL ASSESSMENT
FUNDS**
\$1,668,827

**UNDERGROUND ATLANTA
FACILITIES FUND**
\$8,044,624

**MUNICIPAL MARKET
LOAN TRUST FUND**
\$8,296,349

1997 BUDGET SUMMARY

ALL FUNDS

SUMMARY OF 1997 ANTICIPATIONS

MAJOR ACCOUNT GROUP:	<u>GOVERNMENTAL FUNDS</u>	<u>PROPRIETARY FUNDS</u>	<u>FIDUCIARY FUNDS</u>	<u>TOTAL</u>
Property Taxes	92,382,663	-	-	92,382,663
Other Taxes	169,748,904	-	29	169,748,933
Licenses and Permits	38,180,095	6,479	-	38,186,574
Intergovernmental Revenues	161,208,844	51,189,752	19,825,798	232,224,394
Charges for Services	42,104,760	177,239,473	4,201	219,348,434
Fines and Penalties	21,629,723	-	-	21,629,723
Miscellaneous Revenues	15,742,107	169,292,182	202,108	185,236,397
Sales, Recoveries and Other Financing Sources	38,252,735	105,392,369	-	143,645,104
Total Estimated Receipts	579,249,831	503,120,255	20,032,136	1,102,402,222
Cash and Securities				
Available January 1, 1997	238,227,333	634,334,165	19,365,076	891,926,574
Due to Other Funds	(3,742,987)	(18,715)	(5,089,458)	(8,851,160)
GRAND TOTAL - ALL FUNDS	813,734,177	1,137,435,705	34,307,754	1,985,477,636

SUMMARY OF 1997 APPROPRIATIONS

Personnel Expenses	279,022,711	111,299,696	1,919,572	392,241,979
Other Current Operating Exp.	111,890,261	187,881,701	19,402,974	319,174,936
Loans/Adv/Invest/Losses	2,383	102,238	-	104,621
Internal Service Expenses	22,569,072	26,993,056	61,126	49,623,254
Intergovernmental and Interfund Payments	73,696,945	8,233,708	6,622,736	88,553,389
Capital Expenses	100,071,278	259,193,865	1,665,048	360,930,191
Debt Service Expenses	144,413,239	199,508,585	34,693	343,956,517
Reserve for Appropriation	82,068,288	344,222,856	4,601,605	430,892,749
GRAND TOTAL - ALL FUNDS	813,734,177	1,137,435,705	34,307,754	1,985,477,636



1997 GOVERNMENTAL FUNDS BUDGET

The Governmental Funds group is one of the three fund groups in the City's budget. These funds account for those transactions that are supported by general taxation, intergovernmental grants, special assessments, and other sources that are not restricted to enterprise operations or held in a trustee capacity.

The General Fund, which is the largest of this fund group, accounts for general tax revenues and for the provision of basic city services, such as police and fire services, solid waste pickup and disposal, and parks and leisure services.

The Special Revenue Funds (currently comprised of the Community Development Block Grants and various intergovernmental grants) account for grants from outside agencies, which are designated by law or policy for specific purposes. The Emergency Telephone System Fund was established to account for all E-911 expenditures.

The Capital Projects Funds include the Annual Bond Fund and the 1987-1995 Bond Project Funds. The Annual Bond Fund accounts for all General Obligation Bonds issued through 1986 under the city's authority to issue \$8 million in bonds annually without separate voter approval. Since 1987, separate funds have been established for each annual bond issue. Also in the governmental funds, Capital Projects group is the Park Improvement Fund, whose income stems primarily from a special tax levy restricted to capital improvements of park facilities. The General Government Capital Outlay Fund was established to account for all general government capital expenditures other than those funded from the annual general obligation bonds. Funds for the Capital Project Funds group are used for the acquisition, development, and improvement of governmental fixed assets.

The Debt Service Fund has been established to account for the accumulation and disbursement of principal and interest on long term general obligation municipal debt and is financed by a dedicated tax levy and interest income. In accordance with the change in the fund structure for the annual general obligation bonds previously mentioned, separate sinking funds have been established for each issue from 1987-1989; since 1990 all the issues have been accounted for in the Bond Sinking Fund as will subsequent issues.

The Special Assessment Fund accounts for the accumulation and expenditure of resources for various public improvements such as sidewalks, curbs and gutters which are financed through assessments to individual property owners.

	<u>1996 BUDGET</u>	<u>1997 BUDGET</u>	<u>TOTAL INC/(DEC)</u>	<u>% INC/(DEC)</u>
General Fund	427,210,000	423,322,984	(3,887,016)	(0.91)
Special Revenue Funds:				
Intergovernmental Grant Fund	50,009,257	41,650,591	(8,358,666)	(16.71)
Community Development Fund	17,741,174	19,540,268	1,799,094	10.14
Emergency Telephone System Fund	4,857,572	4,864,844	7,272	0.15
Empowerment Zone	-	97,188,542	N/A	N/A
Sub Total	72,608,003	163,244,245	(6,552,300)	(9.02)

1997 GOVERNMENTAL FUNDS BUDGET (Continued)

	<u>1996 BUDGET</u>	<u>1997 BUDGET</u>	<u>TOTAL INC/(DEC)</u>	<u>% INC/(DEC)</u>
Capital Projects Funds:				
Annual Bond Fund	2,055,734	1,783,067	(272,667)	(13.26)
Parks Improvement Fund	12,798,212	18,233,400	5,435,188	42.47
1987 Bond Project Fund	364,839	383,963	19,124	5.24
1988 Bond Project Fund	1,384	786	(598)	(43.21)
1989 Bond Project Fund	465,526	433,585	(31,941)	(6.86)
1990 Bond Project Fund	635,782	532,555	(103,227)	(16.24)
1991 Bond Project Fund	2,275,868	1,498,738	(777,130)	(34.15)
1992 Bond Project Fund	2,883,892	1,786,999	(1,096,893)	(38.04)
General Government Capital Outlay Fund	23,943,192	21,398,491	(2,544,701)	(10.63)
1993 Bond Project Fund	1,678,374	1,055,436	(622,938)	(37.12)
1993 School Improvement Bond	67,858,869	26,089,644	(41,769,225)	(61.55)
1994 Referendum G.O. Bond Fund	59,662,746	39,437,853	(20,224,893)	(33.90)
1994 Bond Project Fund	4,206,033	3,824,868	(381,165)	(9.06)
1995 Bond Project Fund	7,957,849	8,344,830	386,981	4.86
1996 Bond Project Fund	-	7,928,593	N/A	N/A
1996 G.O. Public Improvement Part B	-	28,462,317	N/A	N/A
	<hr/>	<hr/>	<hr/>	<hr/>
Sub Total	186,788,300	161,195,125	(61,984,085)	(13.70)
 Debt Service Funds:				
Bond Sinking Fund	54,219,742	62,938,596	(812,994)	16.08
1989 Refunding Bond Fund	1,450,000	1,364,400	(59,000)	(5.90)
Sub Total	<hr/>	<hr/>	<hr/>	<hr/>
	55,669,742	64,302,996	(871,994)	15.51
 Special Assessment Fund	<hr/>	<hr/>	<hr/>	<hr/>
	2,301,699	1,668,827	(22,255)	(27.50)
 GRAND TOTAL - GOVERNMENTAL FUNDS	<hr/> <hr/>	<hr/> <hr/>	<hr/> <hr/>	<hr/> <hr/>
	744,577,744	813,734,177	(73,317,650)	9.29

1997 PROPOSED SUMMARY

GOVERNMENTAL FUNDS

DEPARTMENT/AGENCY	General	Community Development	Inter-Govt.	Emergency Telephone System	Park Improvement	General Government Cap. Outlay	Bond Projects	Bond Sinking	Special Assessment	Empowerment Zone	Total
City Council	4,041,177	-	-	-	-	-	-	-	-	-	4,041,177
Office of Mayor	543,730	-	237,278	-	-	-	-	-	-	-	781,008
Chief of Staff and Reporting Offices	3,472,972	-	156	-	-	-	-	-	-	-	3,473,128
Executive Offices and Misc. Offices	2,063,681	53,240	32,243	-	-	-	126,023	-	-	-	2,275,187
Administrative Services	10,380,616	182,689	281,881	-	-	8,409,024	6,330,429	-	-	-	25,584,639
Law	3,487,680	16,327	-	-	-	-	-	-	-	-	3,504,007
Finance	10,199,495	975,583	-	-	-	-	1,609,600	-	-	-	12,784,678
Planning and Dev. and Neigh. Conserv.	11,698,083	13,394,918	27,707,088	-	-	30,891	213,156	-	-	97,188,542	150,232,678
Public Works	65,016,900	371,279	2,503,023	-	-	10,719,371	70,126,959	-	710,259	-	149,447,791
Parks, Recreation & Cultural Affairs	27,902,369	4,425,092	1,227,745	-	11,844,112	338,968	10,043	-	-	-	45,748,329
Aviation	-	-	-	-	-	-	-	-	-	-	-
Water	-	50,000	22,708	-	-	-	-	-	-	-	72,708
Personnel and Human Resources	4,850,215	-	-	-	-	-	-	-	-	-	4,850,215
Judicial Agencies	19,923,641	-	12,792	-	-	-	-	-	-	-	19,936,433
Fire	50,173,039	71,141	6,750	-	-	-	1,014,605	-	-	-	51,265,535
Police	105,858,673	-	8,722,869	-	-	-	-	-	-	-	114,581,542
Corrections	20,119,293	-	10,195	-	-	-	90,723	-	-	-	20,220,211
Non-Departmental	81,983,144	-	885,863	4,864,844	6,389,288	1,900,238	42,041,694	64,302,995	958,569	-	203,326,635
Atlanta Development Authority	1,608,276	-	-	-	-	-	-	-	-	-	1,608,276
Renaissance Corp.	-	-	-	-	-	-	-	-	-	-	-
GRAND TOTAL - ALL FUNDS	423,322,984	19,540,269	41,650,591	4,864,844	18,233,400	21,398,492	124,563,232	64,302,995	1,668,828	97,188,542	813,734,177

1997 BUDGET

GOVERNMENTAL FUNDS

	<u>GENERAL FUND</u>	<u>SPECIAL REVENUE FUNDS</u>	<u>CAPITAL PROJECTS FUNDS</u>	<u>DEBT SERVICE FUNDS</u>	<u>SPECIAL ASSESSMENT FUND</u>	<u>TOTAL</u>
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SUMMARY OF 1997 ESTIMATED RECEIPTS

MAJOR ACCOUNT GROUP:

Property Taxes	59,380,845	-	7,658,656	25,343,162	-	92,382,663
Other Taxes	169,748,904	-	-	-	-	169,748,904
Licenses and Permits	38,180,095	-	-	-	-	38,180,095
Intergovernmental Revenues	533,000	160,675,844	-	-	-	161,208,844
Charges for Services	37,247,188	4,857,572	-	-	-	42,104,760
Fines and Penalties	21,629,723	-	-	-	-	21,629,723
Miscellaneous Revenues	9,059,816	38,353	167,197	-	6,476,741	15,742,107
Sales, Recoveries and Other Financing Sources	34,153,369	1,150,346	-	2,949,020	-	38,252,735
Total Estimated Receipts	<u>369,932,940</u>	<u>166,722,115</u>	<u>7,825,853</u>	<u>28,292,182</u>	<u>6,476,741</u>	<u>579,249,831</u>
Cash and Securities Available January 1, 1997	53,390,044	265,117	153,369,272	36,010,814	(4,807,914)	238,227,333
Due to Other Funds	-	<u>(3,742,987)</u>	-	-	-	<u>(3,742,987)</u>
GRAND TOTAL - ALL FUNDS	<u><u>423,322,984</u></u>	<u><u>163,244,245</u></u>	<u><u>161,195,125</u></u>	<u><u>64,302,996</u></u>	<u><u>1,668,827</u></u>	<u><u>813,734,177</u></u>

SUMMARY OF 1997 APPROPRIATIONS

Personnel Expenses	271,976,070	5,327,956	1,718,685	-	-	279,022,711
Other Current Operating Exp.	60,170,358	38,380,956	13,338,947	-	-	111,890,261
Loans/Adv/Invest/Losses	-	1,208	-	-	1,175	2,383
Internal Service Expenses	21,897,080	383,776	288,216	-	-	22,569,072
Intergovernmental and Interfund Payments	31,366,827	5,266,226	35,699,492	1,364,400	-	73,696,945
Capital Expenses	9,842,079	9,932,841	79,587,275	-	709,083	100,071,278
Debt Service Expenses	21,927,570	95,793,884	1,011,003	25,680,782	-	144,413,239
Reserve for Appropriation	6,143,000	8,157,398	29,551,507	37,257,814	958,569	82,068,288
GRAND TOTAL - ALL FUNDS	<u><u>423,322,984</u></u>	<u><u>163,244,245</u></u>	<u><u>161,195,125</u></u>	<u><u>64,302,996</u></u>	<u><u>1,668,827</u></u>	<u><u>813,734,177</u></u>

1997 GENERAL FUND REVENUES

ANTICIPATIONS

Under the City of Atlanta's Charter, revenue anticipated in any individual revenue category in any budget year cannot exceed 99 percent of the actual collection in the previous year unless a rate increase has been enacted. Consequently, most revenue categories show lower 1997 anticipation levels than actual 1996 collections. This restriction in revenue estimating typically results in receipts exceeding anticipations in most categories, and serves to provide the city with a sound financial outlook.

Revenues anticipated for 1997, coupled with the cash and securities available at the beginning of the year equal the total General Fund appropriations of \$423,322,984.00.

	<u>1996</u> <u>Actual</u>	<u>1997</u> <u>Anticipations</u>	<u>Increase</u> <u>(Decrease)</u>	<u>%</u> <u>Change</u>
Taxes	246,751,394	229,129,749	(17,621,645)	(7.14)
Licenses and Permits	40,516,158	38,180,095	(2,336,063)	(5.77)
Intergovernmental Revenues	1,053,471	533,000	(520,471)	(49.41)
Charges for Services	40,876,442	37,247,188	(3,629,254)	(8.88)
Fines and Forfeits	11,033,573	21,629,723	10,596,150	96.04
Miscellaneous Revenues	14,432,742	9,059,816	(5,372,926)	(37.23)
Sales, Recoveries and Other Financing Sources	<u>51,564,469</u>	<u>34,153,369</u>	<u>(17,411,100)</u>	<u>(33.77)</u>
 Sub Total	 406,228,249	 369,932,940	 (36,295,309)	 (8.93)
 Cash and Securities Available January 1, 1997		 <u>53,390,044</u>		
 TOTAL - GENERAL FUND RECEIPTS		 <u><u>423,322,984</u></u>		

Property Taxes and Local Option Sales Taxes

Property taxes include amounts levied against all real, public utility and tangible property. The City shares a common tax base with the Atlanta Board of Education, portions of Fulton and DeKalb counties and a hospital authority. Distribution of the City's 1997 levy (tax rate per \$1,000 assessed value) is to its funds and to the Atlanta Board of Education which operates as a separate legal entity and is not included in the City's budget process.

Tax bills are sent to property owners in early July. The County acts as the City's agent in billing and collecting property taxes levied. The billing and collection fees due to the County are withheld from cash received by the City and are reported as a reduction to property tax revenue. Real and tangible property taxes are payable to the County on August 15th and, if not paid, become delinquent on August 16th. Public utility taxes are due in December and, if not paid before December 20, become delinquent. Once taxes become delinquent, the Tax Assessors' Office adds penalties to the original tax and sends past due notices. The delinquent tax payer then has 30 days to remit payment. After the 30-day period, the Tax Assessors' Office then begins procedures to sell the property for the collection of the past due tax. The collection for the City is typically from July 1 to December 31, with pursuance of delinquent taxes early in the following year.

The City's annual tax millage rate is approved by the City Council in the second Council meeting in February each year. The millage rate is based on the anticipated tax digest that is submitted to the State of Georgia on May 30. The tax digest is based on real and tangible assessed property values as of January 1. The tax assessment responsibility is the privity of Fulton County.

1997 GENERAL FUND REVENUES (cont'd)

The millage rate for general government services for 1997 is 6.57 mills compared to the 6.90 mills in 1996, which represents a decrease of .33 mills. Assessed values are established by the Tax Assessors' Office, at 40% of appraised market value as required by the State of Georgia. A revaluation of all property is done yearly, based on statistical analysis. The substantial decrease in the millage rate is based on the discontinuation of the sales tax revenue sharing program with the Atlanta School Board.

The City levies a 1% Local Option Sales Tax which is collected by the State of Georgia and remitted to the City on a two-month lag. The tax law requires an offsetting reduction in property tax during each subsequent year of assessment equal to the amount of sales tax revenue received in the prior year. Prior to 1995, a Sales Tax Revenue Sharing Agreement ("Agreement") between the City and the Atlanta Board of Education resulted in the City making payments to the Board equal to 30% of the local option sales tax proceeds. The Board of Education then reduced its levy for property taxes by the sales tax received from the City. In April 1995, as a result of a lawsuit pending regarding the validity of the Agreement, the City and the Board of Education entered into a stipulation agreement whereby the City would continue making payments of sales tax collected to the Board of Education not to exceed \$18.8 million. In accordance with the agreement, collections of approximately \$1.8 million exceeding this amount are held by the City in escrow in the Expendable Trust Fund pending resolution of lawsuit.

Georgia Supreme Court on April 8, 1996 ruled that the City of Atlanta and the Atlanta School Board agreement in the sharing of the 1% local option sales tax was illegal. As a result of this ruling, the City of Atlanta reduced its mileage rate and will retain all sales tax revenue previously shared with the Atlanta School Board.

Licenses and Permits

Overall revenue from licenses and permits are anticipated at 99.13% of 1996's actual collections. General Business Licenses, which comprises over 65% of the expected revenue for this category, is anticipated at nearly 100.60% of last year's receipts.

Intergovernmental Revenues

Intergovernmental revenues are anticipated at 50.57% of last year's actual receipts. This revenue source represents a reimbursement from Fulton County for debt service applicable to Atlanta Zoo.

Charges for Services

Anticipations for 1997 are 92.57% of 1996 receipts. Revenue derived from Sanitary Services Fees, which comprises slightly over 78% of the expected revenue in this category, is anticipated at 99% of last year's receipts.

Fines and Penalties

This category's anticipations are estimated at 196% of last year's receipts. Traffic and Parking fines and General Fines constitute over 96% of the total expected revenue in the category.

Miscellaneous Revenues

Overall 1997 anticipations in this category are 81.33% of actual 1996 receipts. Traditionally, revenue derived from interest earning of City funds comprised most of the revenue in this category.

Sales, Recoveries and Other Financing Sources

The overall anticipations for this category is at 89.44%. Recovery of indirect cost, which represent most of the annual revenue in this category is anticipated at 95.7% of 1996 actual receipts.

1997 ANTICIPATIONS VS. PRIOR YEAR'S ACTUAL RECEIPTS

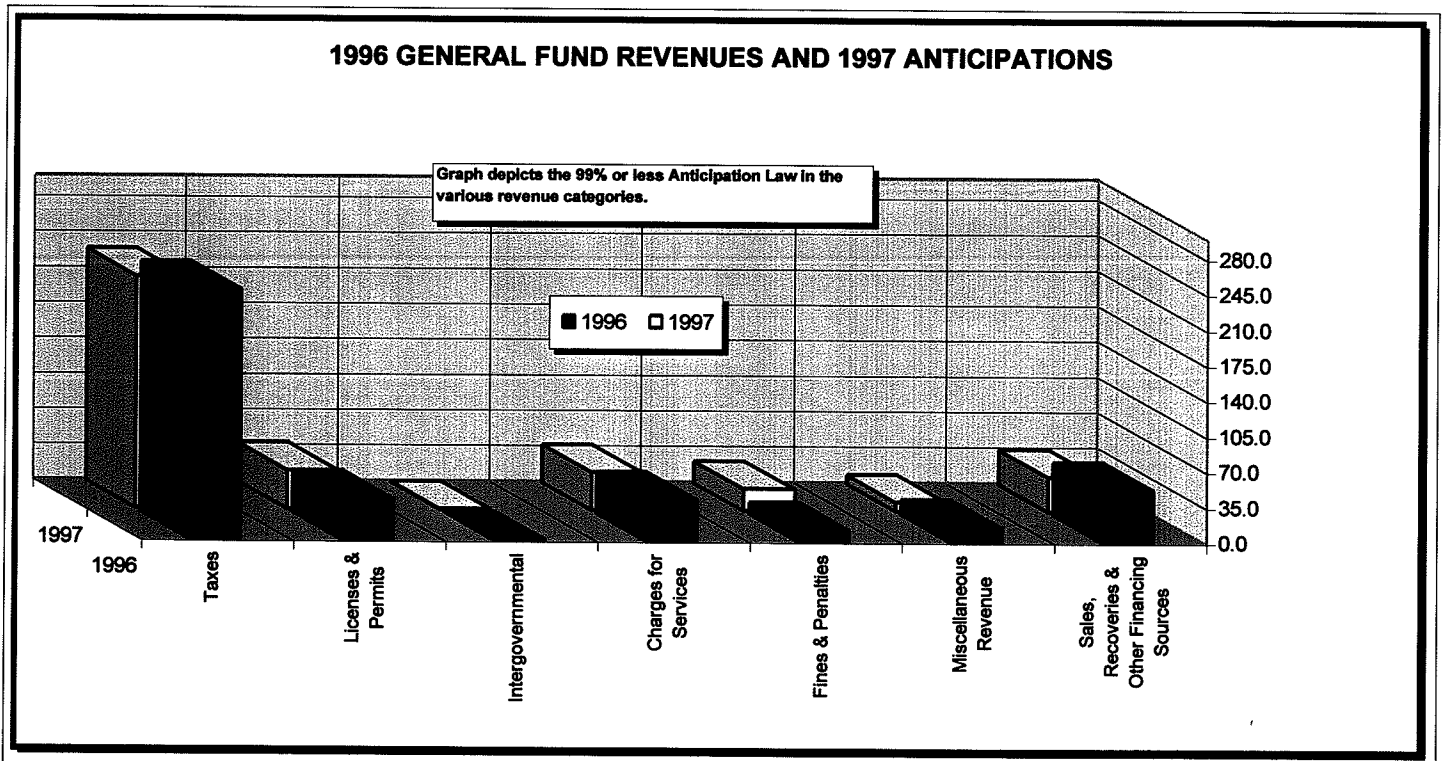
Revenue By Source	<u>1996 Actual</u>	<u>% of Total</u>	<u>1997 Anticipations</u>	<u>% of Total</u>
Property Taxes:				
Tangible Property Tax	72,378,581		62,633,637	
Intangible Property Tax	2,314,259		1,362,208	
Interest on Taxes	3,314,677		2,656,712	
	<u>78,007,517</u>	<u>19.20</u>	<u>66,652,557</u>	<u>18.02</u>
Other Taxes:				
Tax on Public Utilities	28,981,021		28,691,211	
Tax on Insurance Premiums	13,896,912		13,757,942	
Tax on Alcoholic Beverages	11,613,574		10,974,723	
Hotel Motel Gross Receipts Tax	31,373,164		29,405,998	
Alcoholic Beverages By-the-Drink Tax	2,581,755		2,065,817	
Sales Tax	80,297,450		77,581,501	
	<u>168,743,876</u>	<u>41.54</u>	<u>162,477,192</u>	<u>43.92</u>
Licenses and Permits:				
General Business Licenses	26,321,503		26,668,223	
Construction Permits	5,092,017		5,164,610	
Other	9,102,639		6,347,262	
	<u>40,516,159</u>	<u>9.97</u>	<u>38,180,095</u>	<u>10.32</u>
Intergovernmental Revenue	1,053,471	<u>0.26</u>	533,000	<u>0.14</u>
Charges for Services:				
Court Costs, Fees and Charges	13,619		-	
Fulton County Tax Assessors	-		-	
Services to Others	16,227		14,604	
Zoning Related	244,300		220,264	
Sale of Material	360,622		300,556	
Police Services	1,292,736		1,267,828	
Protective Inspections	1,543,288		807,632	
Highways and Streets Services and Fees	120,887		99,464	
Parking Meters	105,893		91,778	
Sanitary Services	37,013,370		34,284,832	
Recreation Fees	165,501		160,230	
Other	-		-	
	<u>40,876,443</u>	<u>10.06</u>	<u>37,247,188</u>	<u>10.07</u>
Fines and Forfeits:				
Court Fines	10,581,237		21,411,875	
Forfeitures	452,336		217,848	
	<u>11,033,573</u>	<u>2.72</u>	<u>21,629,723</u>	<u>5.85</u>
Miscellaneous Revenues	14,432,742	<u>3.55</u>	9,059,816	<u>2.45</u>
Other Financing Sources:				
Sale of Property	816,711		553,250	
Recoveries	50,747,758		33,600,119	
	<u>51,564,469</u>	<u>12.69</u>	<u>34,153,369</u>	<u>9.23</u>
Total Receipts & Anticipations	<u><u>406,228,250</u></u>	<u><u>100.00%</u></u>	<u><u>369,932,940</u></u>	<u><u>100.00%</u></u>
Cash and Securities Available January 1, 1997			<u>53,390,044</u>	
GRAND TOTAL - GENERAL FUND BUDGET			<u><u>423,322,984</u></u>	

CITY OF ATLANTA

GENERAL FUND REVENUES (1993-1996)
1997 ANTICIPATIONS

Actual Receipts/Current Year Projections
(In Millions)

	1993	% TOTAL	1994	% TOTAL	1995	% TOTAL	1996	% TOTAL	1997	% TOTAL
Taxes	236.1	67.4	248.3	64.8	247.4	63.6	246.7	60.7	229.1	61.9
% Change	0.7		5.2		(0.4)		(0.3)		(7.1)	
Licenses & Permits	33.3	9.5	34.7	9.1	35.5	9.1	40.5	10.0	38.2	10.3
% Change	5.0		4.2		2.3		14.1		(5.7)	
Intergovernmental	0.6	0.2	1.6	0.4	1.1	0.3	1.1	0.3	0.5	0.1
% Change	50.0		166.7		(31.3)		0.0		(54.5)	
Charges for Services	35.1	10.0	41.2	10.8	41.3	10.6	40.9	10.1	37.2	10.1
% Change	(7.9)		17.4		0.2		(1.0)		(9.0)	
Fines & Penalties	12.7	3.6	11.9	3.1	11.8	3.0	11.0	2.7	21.6	5.8
% Change	(5.9)		(6.3)		(0.8)		(6.8)		96.4	
Miscellaneous Revenue	7.2	2.1	8.5	2.2	8.1	2.1	14.4	3.5	9.1	2.5
% Change	(17.2)		18.1		(4.7)		77.8		(36.8)	
Sales, Recoveries & Other Financing Sources	25.5	7.3	36.8	9.6	43.6	11.2	51.6	12.7	34.2	9.2
% Change	12.8		44.3		18.5		18.3		(33.7)	
Total	350.5	100.0	383.0	100.0	388.8	100.0	406.2	100.0	369.9	100.0
% Change	0.3		9.3		1.5		4.5		(8.9)	



CITY OF ATLANTA

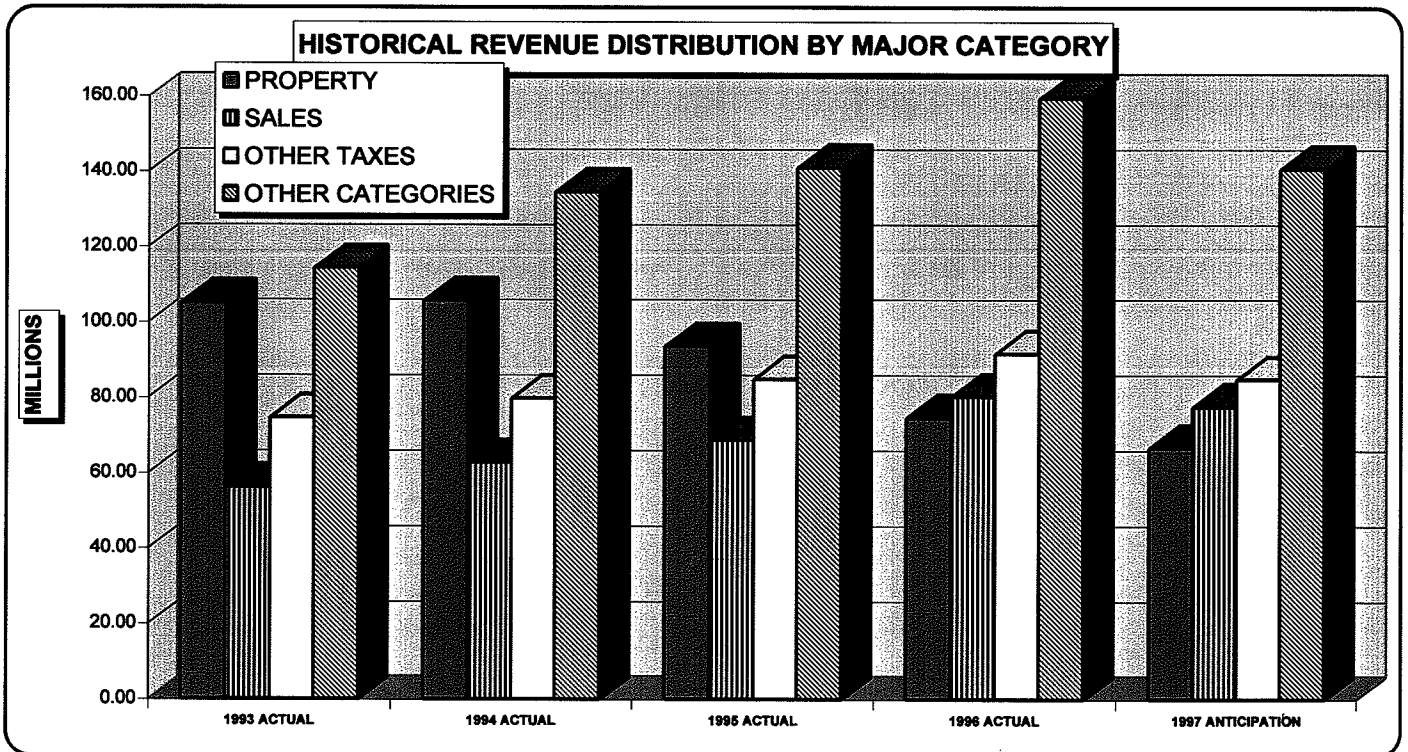
**GENERAL FUND REVENUES (1993-1996)
1997 ANTICIPATIONS**

TAXES
(In millions)

SOURCE:		1993 ACTUAL	% TOTAL	1994 ACTUAL	% TOTAL	1995 ACTUAL	% TOTAL	1996 ACTUAL	% TOTAL	1997 ANTIC	% TOTAL
TAXES:	Property	105.2	30.0	105.7	27.6	93.7	24.1	74.7	18.4	66.7	18.0
	Sales	56.2	16.0	62.8	16.4	68.7	17.7	80.3	19.8	77.6	21.0
	Other	74.7	21.3	79.8	20.8	84.9	21.9	91.7	22.6	84.8	22.9
	Total Taxes	236.1	67.4	248.3	64.8	247.3	63.7	246.7	60.7	229.1	61.9
Other Categories		114.4	32.6	134.7	35.2	141.1	36.3	159.5	39.3	140.8	38.1
Total		350.5	100.0	383.0	100.0	388.4	100.0	406.2	100.0	369.9	100.0

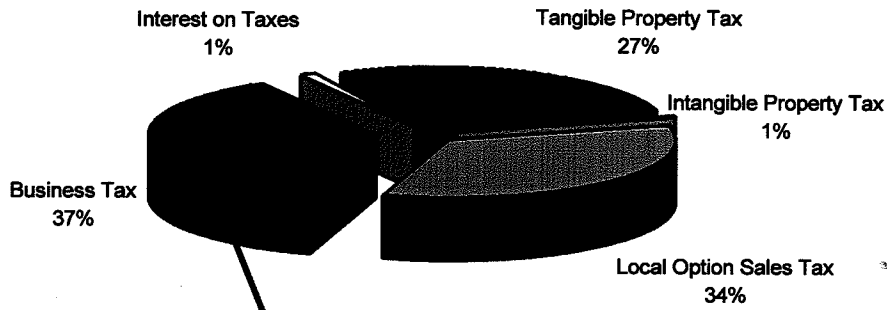
Income from taxes is the City's largest revenue source, currently exceeding 61.9% of total projected revenue. Tax revenues have remained rather constant as a portion of total revenue. However, taxes have become a smaller percentage of total revenue, ranging from 67.4% in 1993 to 61.9% in 1997.

Sales taxes constitute the greatest percentage of all taxes collected. In recent years, the property tax has declined slightly as a percentage of total tax while sales taxes have grown, since a moderate decline in 1993. Property tax anticipations for 1997 are lower due to sales tax rollback. This decrease was made to keep the City's commitment to citizens not to increase taxes to retire debt on this bond issue. Revenues from other taxes have remained relatively steady as a percentage of total taxes remaining fairly constant at about 22.9% over the five year period.

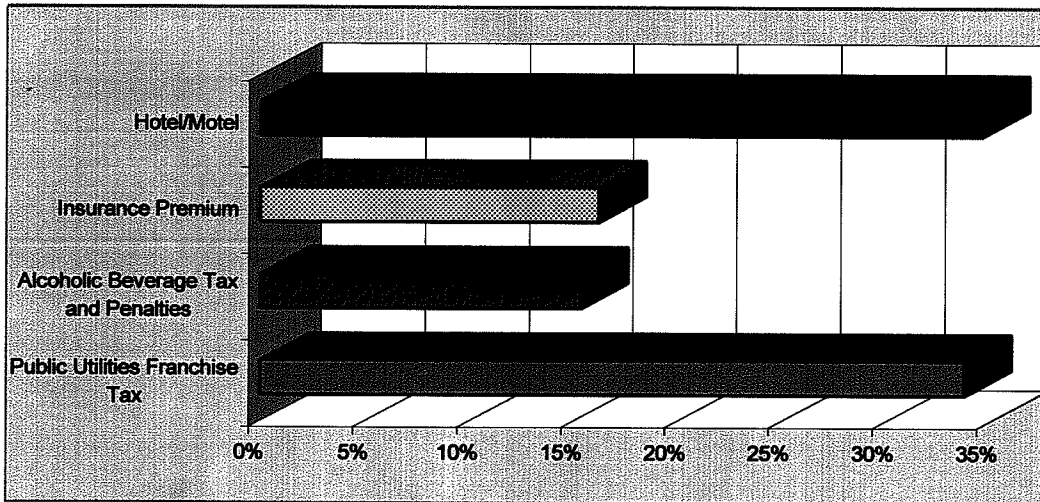


CITY OF ATLANTA GENERAL FUND REVENUES

TAX CATEGORY



TOTAL BUSINESS TAX CATEGORIES



PROJECTED TOTAL 1997 - \$229.1

CITY OF ATLANTA

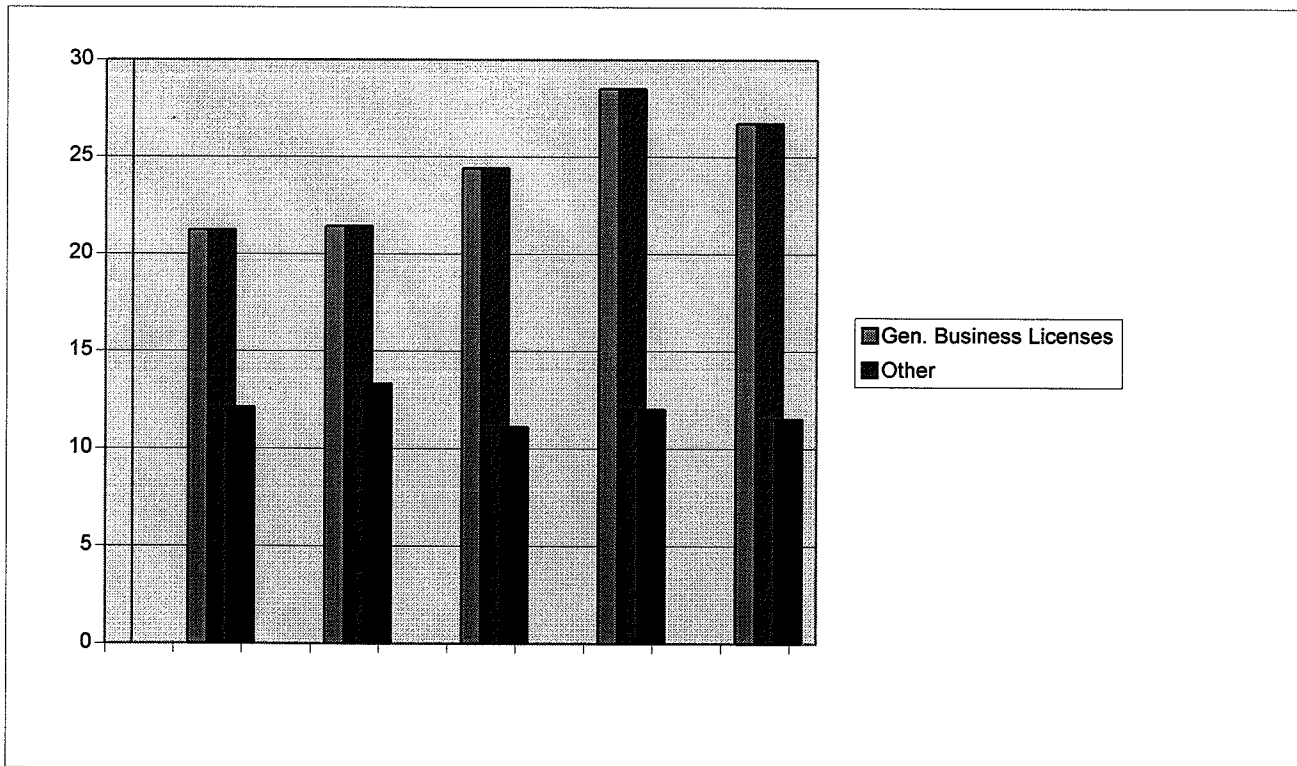
**GENERAL FUND REVENUES (1993-1996)
1997 ANTICIPATIONS**

**LICENSES AND PERMITS
(In millions)**

SOURCE:	1993 ACTUAL	% TOTAL	1994 ACTUAL	% TOTAL	1995 ACTUAL	% TOTAL	1996 ACTUAL	% TOTAL	1997 ANTIC	% TOTAL
Gen. Business Lice	21.2	63.7	21.4	61.7	24.4	68.7	28.5	70.4	26.7	69.9
Other	12.1	36.3	13.3	38.3	11.1	31.3	12.0	29.6	11.5	30.1
Total	33.3	100.0	34.7	100.0	35.5	100.0	40.5	100.0	38.2	100.0

Licenses and Permits represent the fourth largest revenue source by category. This source constitutes approximately 10.32% of anticipated receipts. General business licenses represents approximately 69.85% of anticipated receipts in this category. Revenue from the "Other" license category grew steadily in the late 1980's. This category of revenues began to increase in 1996, as the Olympics and economic conditions improved business activity, especially in the construction industry.

LICENSES AND PERMITS



CITY OF ATLANTA

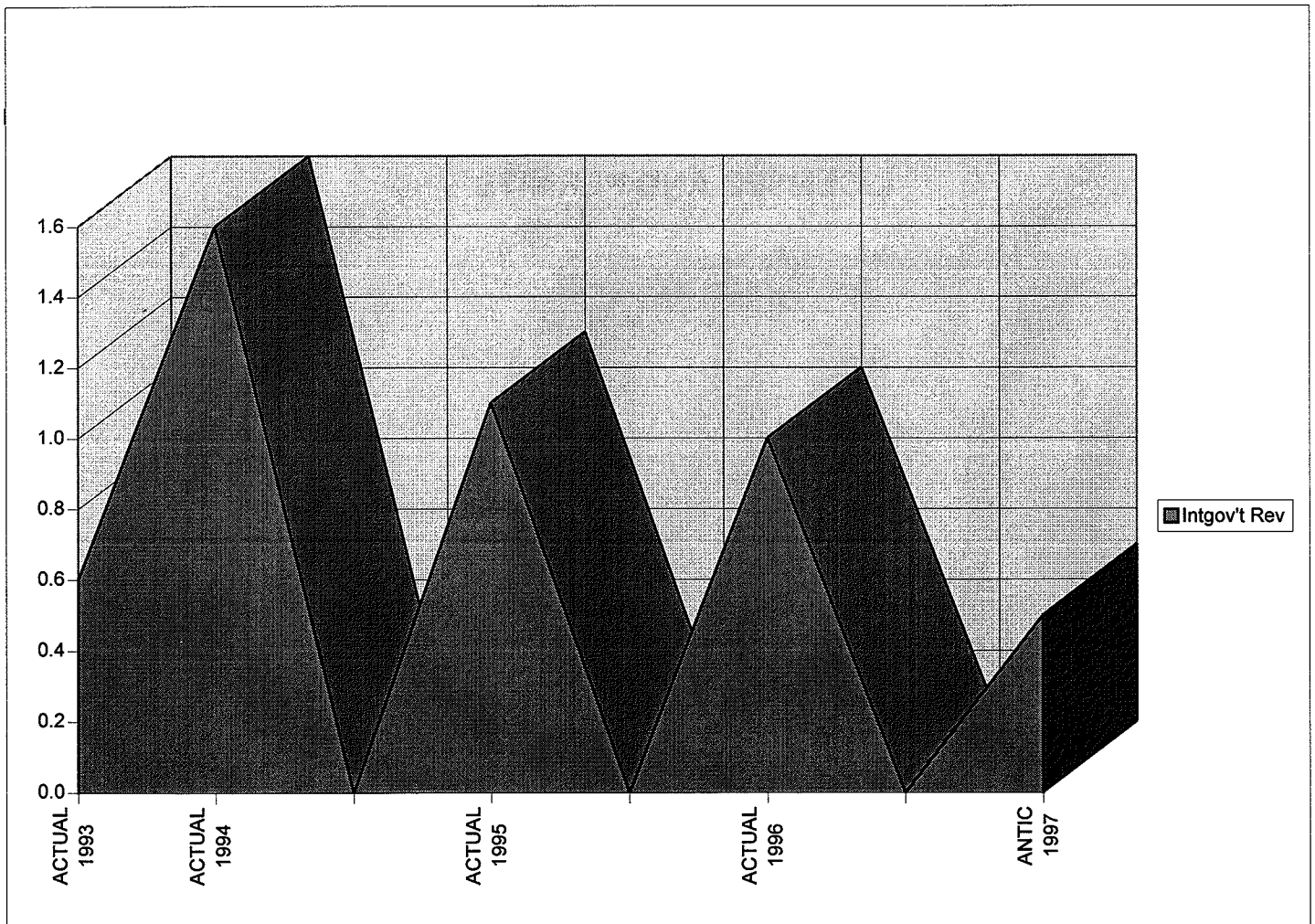
**GENERAL FUND REVENUES (1993-1996)
1997 ANTICIPATIONS**

INTERGOVERNMENTAL REVENUE
(In millions)

SOURCE:	1993 ACTUAL	% TOTAL	1994 ACTUAL	% TOTAL	1995 ACTUAL	% TOTAL	1996 ACTUAL	% TOTAL	1997 ANTIC	% TOTAL
All Other	0.6	100.0	1.6	100.0	1.1	100.0	1.0	100.0	0.5	100.0
Total	0.6	100.0	1.6	100.0	1.1	100.0	1.0	100.0	0.5	100.0

The support of the City's General Fund from Intergovernmental Revenue over the last five years has been small, never representing more than .5% of total receipts. In 1997 projections totaled approximately 0.14% of total General Fund anticipations, which should be generated from Zoo Atlanta.

GENERAL FUND INTERGOVERNMENTAL REVENUES



CITY OF ATLANTA

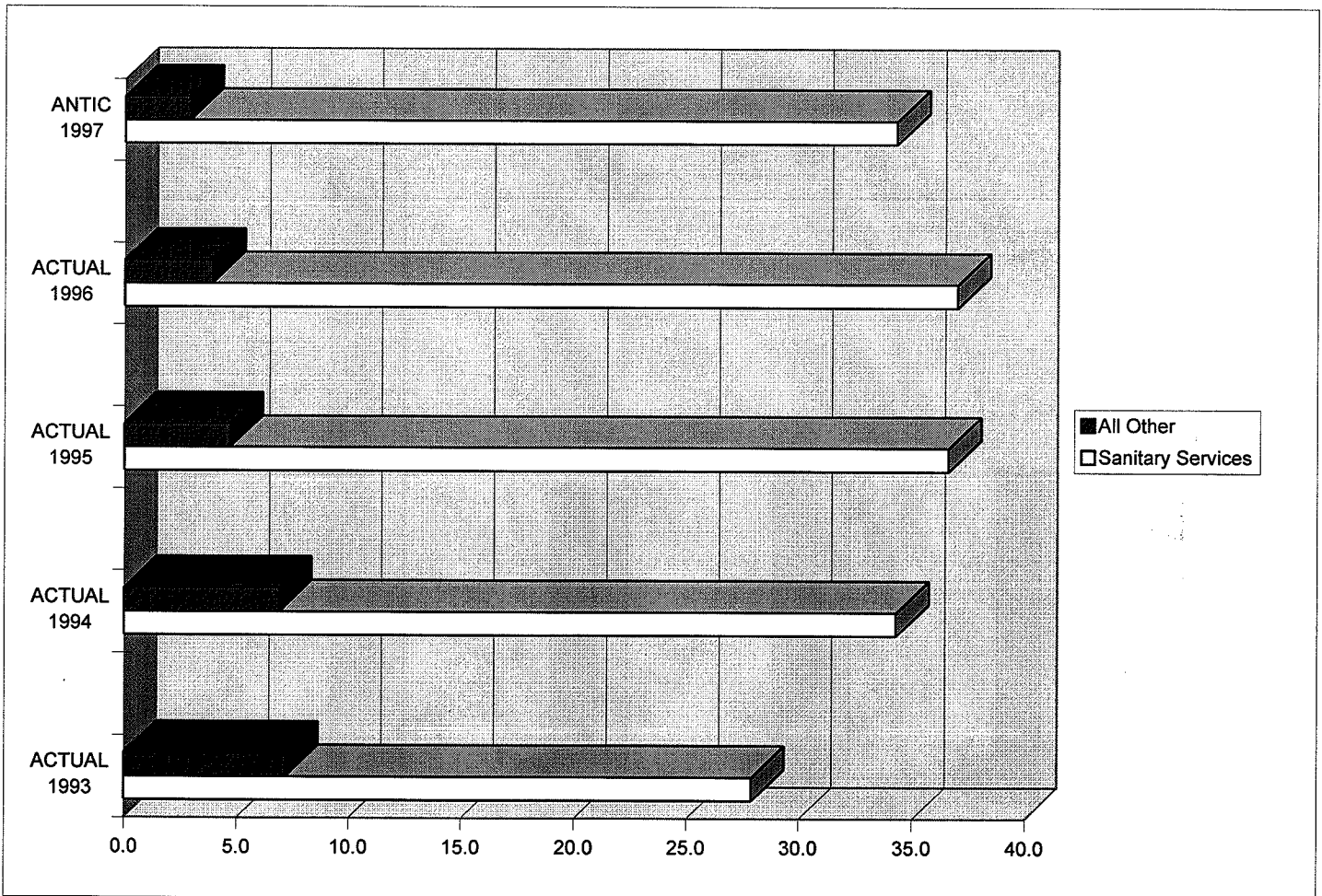
GENERAL FUND REVENUES (1993-1996)
1997 ANTICIPATIONS

CHARGES FOR SERVICES
(In millions)

SOURCE:	1993 ACTUAL	% TOTAL	1994 ACTUAL	% TOTAL	1995 ACTUAL	% TOTAL	1996 ACTUAL	% TOTAL	1997 ANTIC	% TOTAL
Sanitary Services	27.9	79.5	34.3	83.3	36.6	88.6	37.0	90.5	34.3	92.2
All Other	7.2	20.5	6.9	16.7	4.7	11.4	3.9	9.5	2.9	7.8
Total	35.1	100.0	41.2	100.0	41.3	100.0	40.9	100.0	37.2	100.0

Revenues from Charges for Services represent the fourth largest revenue category. Receipts in 1995 & 1996 increased as a result of increased collections of delinquent sanitary service fees. 1997 anticipations, however, reflect the normal collection without accounting for delinquent charges.

CHARGES FOR SERVICES



CITY OF ATLANTA

**GENERAL FUND REVENUES (1993-1996)
1997 ANTICIPATIONS**

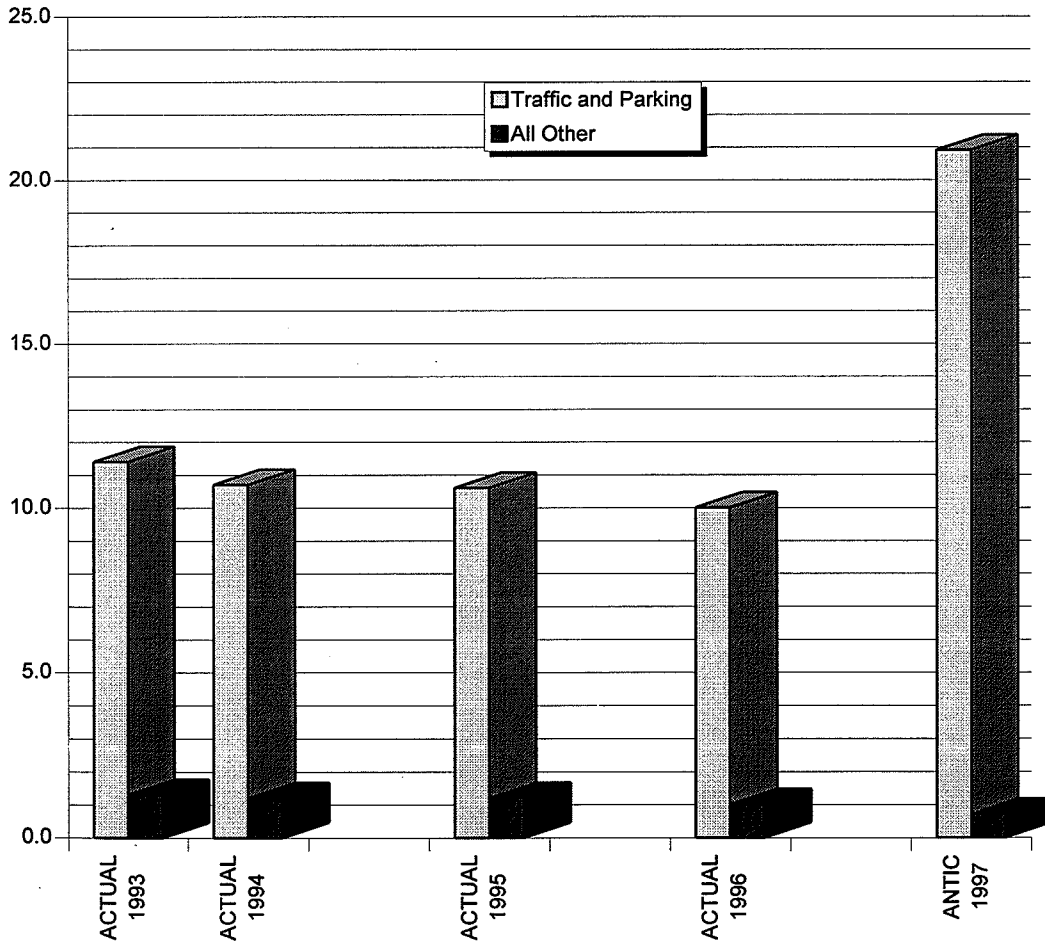
FINES AND PENALTIES

(In millions)

SOURCE:	1993	%	1994	%	1995	%	1996	%	1997	%
	ACTUAL	TOTAL	ACTUAL	TOTAL	ACTUAL	TOTAL	ACTUAL	TOTAL	ANTIC	TOTAL
Traffic and Parking	11.4	89.8	10.7	89.9	10.6	89.8	10.0	90.9	20.9	96.8
All Other	1.3	10.2	1.2	10.1	1.2	10.2	1.0	9.1	0.7	3.2
Total	12.7	100.0	11.9	100.0	11.8	100.0	11.0	100.0	21.6	100.0

Actual revenues from Fines and Penalties vary depending on levels of enforcement activity. This category accounts for approximately 5.9% of total General Fund 1997 estimated revenue. Most of these receipts are derived from traffic and parking fines.

FINES AND PENALTIES (DOLLARS)



GENERAL FUND REVENUES (1993-1996) 1997 ANTICIPATIONS

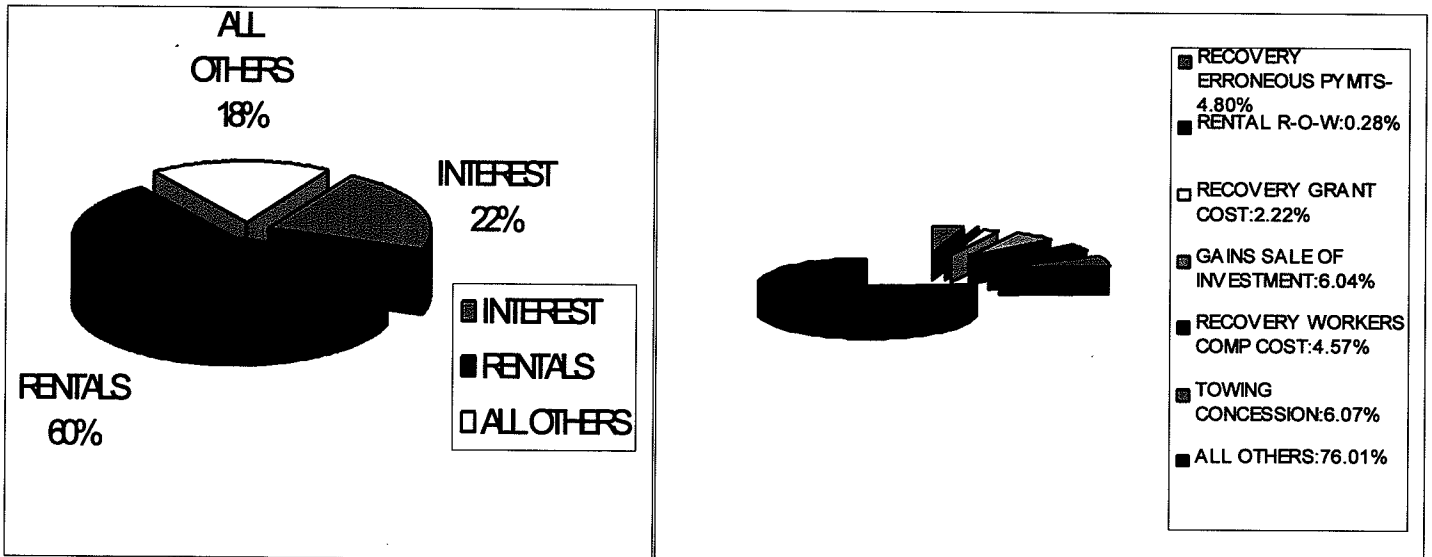
MISCELLANEOUS REVENUE (In millions)

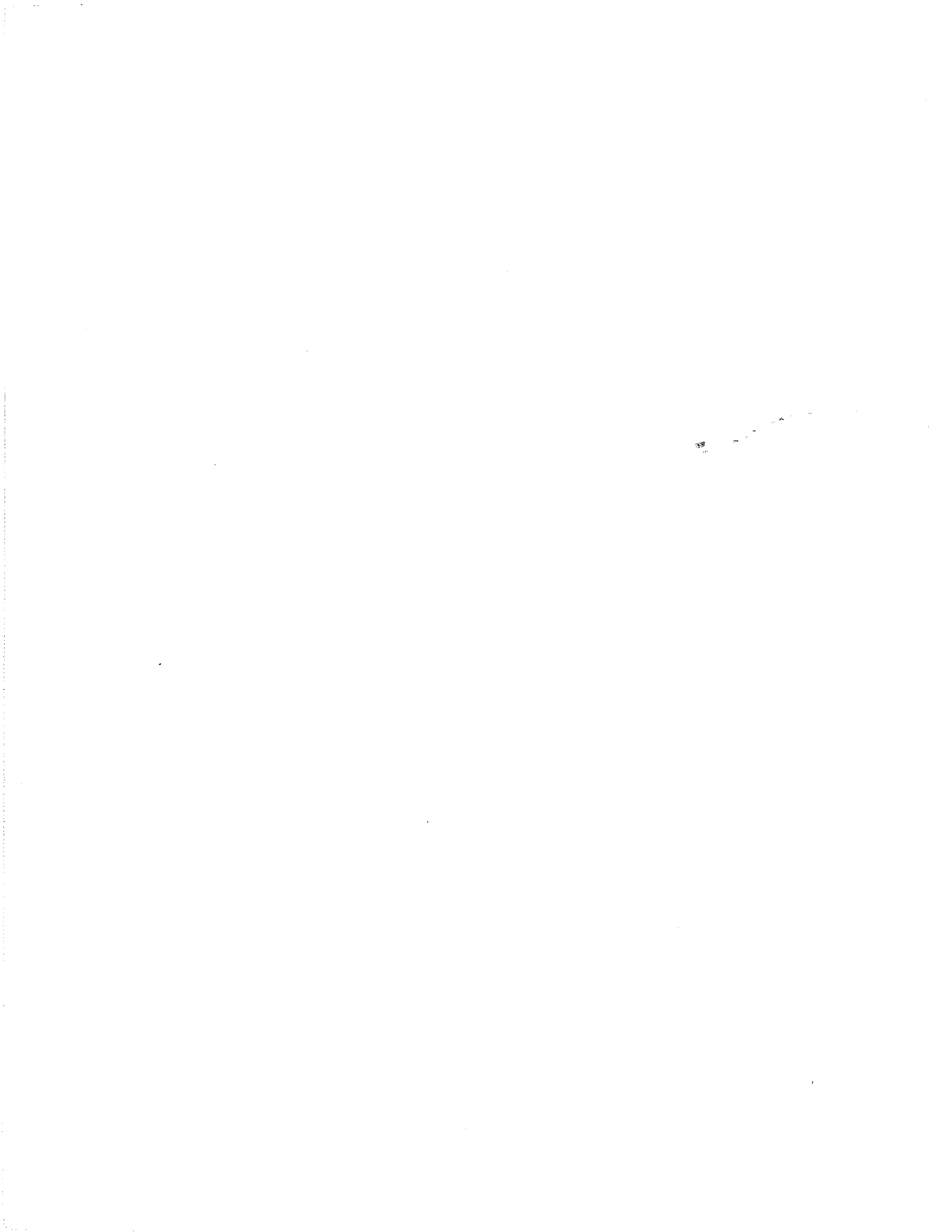
SOURCE:	1993	%	1994	%	1995	%	1996	%	1997	%
	ACTUAL	TOTAL	ACTUAL	TOTAL	ACTUAL	TOTAL	ACTUAL	TOTAL	ANTIC	TOTAL
Interest Earnings	1.2	16.7	1.1	12.9	2.4	29.6	3.0	20.8	1.9	20.9
Rental Income	2.6	36.1	2.7	31.8	2.7	33.3	4.5	31.3	5.5	60.4
All Other	3.4	47.2	4.7	55.3	3.0	37.0	6.9	47.9	1.7	18.7
Total	7.2	100.0	8.5	100.0	8.1	100.0	14.4	100.0	9.1	100.0

Most of the revenue in the miscellaneous category is derived from interest earnings and rental of city properties. Revenue levels have fluctuated since 1993 primarily due to receipts derived from interest earnings, which have been affected by changes in interest rates and the amount of funds available to invest.

MISCELLANEOUS REVENUE CATEGORY

ALL OTHERS CATEGORY





CITY OF ATLANTA

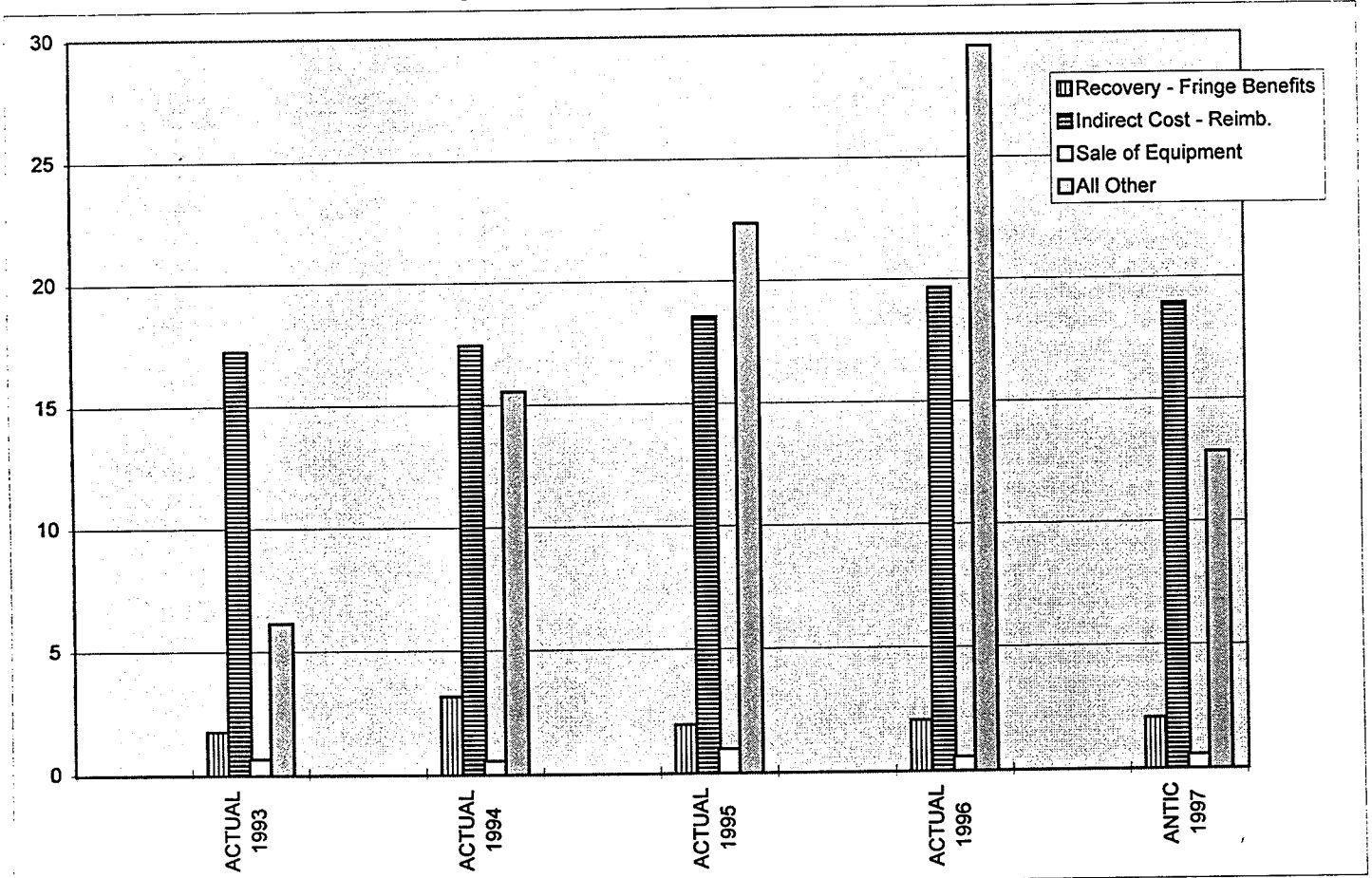
GENERAL FUND REVENUES (1993-1996)
1997 ANTICIPATION

SALES, RECOVERIES AND OTHER FINANCING SOURCES
(In millions)

SOURCE:	1993 ACTUAL	% TOTAL	1994 ACTUAL	% TOTAL	1995 ACTUAL	% TOTAL	1996 ACTUAL	% TOTAL	1997 ANTIC	% TOTAL
Recovery - Fringe Benefits	1.7	6.6	3.1	8.5	1.9	4.4	2.0	3.9	2.0	5.8
Indirect Cost - Reimb.	17.2	67.2	17.4	47.7	18.5	42.4	19.6	38.0	18.9	55.3
Sale of Equipment	0.6	2.3	0.5	1.4	0.9	2.1	0.5	1.0	0.5	1.5
All Other	6.1	23.8	15.5	42.5	22.3	51.1	29.5	57.2	12.8	37.4
Total	25.6	100.0	36.5	100.0	43.6	100.0	51.6	100.0	34.2	100.0

This revenue category represent the fifth largest revenue source. During 1996, it constituted approximately 12.7% of total receipts. Indirect Cost-Reimbursement represented approximately 38.0% of total receipts in this category.

OTHER FINANCING CATEGORY



**CITY OF ATLANTA
1997 BUDGET
1A01 - GENERAL FUND**

RECEIPTS AND ANTICIPATIONS

SOURCE:	<u>1995</u>	<u>1996</u>	<u>1997</u>
	<u>RECEIPTS</u>	<u>RECEIPTS</u>	<u>ANTICIPATIONS</u>
CHARGES FOR SERVICES: (Continued)			
643101 Streets/Sidewalk/Curbs, Current	7,467	91,436	82,293
643102 Streets/Sidewalk/Curbs, Prior	6,031	208	-
643103 Fees, Subdivision Plan Review	3,045	3,745	1,873
643104 Fees, Inspections, Curbs/Paving	12,869	25,498	15,298
643201 Parking Meters	170,124	105,893	91,778
643301 Sanitary Service, Current	30,242,314	31,096,063	30,785,103
643302 Sanitary Service, Prior	6,239,536	5,778,429	3,499,729
643303 Sanitary Service Surcharge, Commercial	88,993	135,108	-
643304 Sanitary Service Surcharge, Residential	-	-	-
643305 Incinerator/Landfill Disposal	4,025	3,770	-
644101 Fees, Golf	88,073	77,703	76,925
644102 Fees, Swimming	23,453	49,133	48,641
644103 Fees, Tennis	41,772	38,515	34,664
644105 Fees, Recreation Activity	-	150	-
647401 Administrative Services, WPC	538,756	-	-
647402 Engineering Services, WPC	1,007,266	-	-
	<u>41,281,246</u>	<u>40,876,443</u>	<u>37,247,188</u>
Total Charges for Services			
FINES AND FORFEITS:			
651101 Traffic and Parking Fines	10,630,047	9,956,500	20,857,887
651201 General Fines	668,664	615,542	553,988
652101 Unclaimed Money, Prisoner	-	197,038	-
652102 Unclaimed Articles	39,521	52,492	26,246
652103 Bonds Forfeited/Collected	205,915	46,269	43,956
652104 FIFA Costs and Penalties	229,107	156,537	147,646
652105 Licenses/Permit, Adm Fines	20,580	9,195	-
	<u>11,793,834</u>	<u>11,033,573</u>	<u>21,629,723</u>
Total Fines and Forfeits			
MISCELLANEOUS REVENUES:			
661001 Interest Earnings	2,382,616	3,035,040	1,995,616
662101 Land Rentals, General	1,187,299	1,382,782	1,368,954
662201 Building Rentals, General	1,513,284	1,132,750	1,121,422
662311 Food, Drink and Notions	77,239	30,833	15,417
662312 Public Telephones	256,869	273,766	219,013
662316 Towing Concessions	585,683	455,235	450,683
662391 Concessions, Other	245,121	2,603,267	247,000
662501 Rental, R-O-W's	34,125	25,675	20,540
662502 U S Marshal Lease/Rental	241,720	2,001,600	1,981,584
663301 Clearance of Property, Current	2,113	-	-
663302 Clearance Property, Prior	2,104	-	-
664101 Private Contrib. & Donations	270	2,560	-
666001 Gain - Sale of Investments	258,006	747,532	448,523
669101 Recover Erroneous Payment	455,625	378,933	355,809
669102 Recover Training/Travel Cost	54,965	22,273	11,136
669103 Recover Prem Rate Adjust	-	-	-
669106 Recover on Purchases	215,371	639,449	319,724
669107 Recover Grant Costs	218,969	1,226,788	165,000

**CITY OF ATLANTA
1997 BUDGET
1A01 - GENERAL FUND**

RECEIPTS AND ANTICIPATIONS

SOURCE:	<u>1995</u>	<u>1996</u>	<u>1997</u>
	<u>RECEIPTS</u>	<u>RECEIPTS</u>	<u>ANTICIPATIONS</u>
MISCELLANEOUS REVENUES: (Continued)			
669109 Recover Workers Comp Cost	323,097	445,589	-
669110 Recover W/C Subrogation	38,662	18,096	339,395
669111 Recover Advance Interest	52,442	10,573	-
	<u>8,145,580</u>	<u>14,432,741</u>	<u>9,059,816</u>
Total Miscellaneous Revenues			
OTHER FINANCING SOURCES:			
691101 Sale of Equipment	928,431	503,421	478,250
691102 Sale of Land and Structures	5,363,258	313,290	75,000
691103 Compensation for Loss - Fixed Asset	71,080	137,817	68,908
692201 Recover Fringe Benefits	1,885,094	1,994,623	1,974,144
692202 Recover Indirect Costs	18,470,373	19,575,216	18,899,103
692203 Indirect Costs, Prior Year	-	175,017	-
692303 Recover Direct Costs	7,668,996	16,905,448	6,202,000
692401 Oper Trans from Fund 3P01	631,312	2,301,823	150,000
692402 Oper Trans from Fund 3P02	358,622	529,902	264,951
692405 Oper Trans from Fund 1B03	4,960,021	5,324,616	5,277,373
692407 Oper Trans from Fund 2M01	2,000,000	-	-
692408 Oper Trans from Fund 2J01	1,262,315	2,803,295	763,640
692410 Oper Trans from Fund 2H01	11,932	-	-
694007 Spec. Non-Recurring Revenue	-	1,000,000	-
	<u>43,611,434</u>	<u>51,564,468</u>	<u>34,153,369</u>
Total Other Financing Sources			
Total General Fund Receipts	<u>388,837,156</u>	<u>406,228,247</u>	<u>369,932,940</u>
Cash and Securities Available January 1, 1997			53,390,044
GRAND TOTAL - GENERAL FUND			<u>423,322,984</u>

1997 GENERAL FUND APPROPRIATIONS

The 1997 Adopted General Fund Budget of \$423,322,985 represents a decrease of 1% compared to the initial 1996 Budget. The 1997 Budget includes continuation of essential City services and numerous improvements, without a tax increase. In fact, the General Fund property tax rate had no increase in mills compared to 1996. Part of the net gain (.33 mills) represents a rollback due to increased sales tax collections. An increase of .33 mills is to compensate for the .33 mills dedicated for debt service for the 1995 General Obligation Bond, keeping the promise to the citizens that taxes will not be increased to repay the bonds.

The 1997 Budget benefited from the carry forward of \$53.4 million from 1996, a result of careful financial management during that year. Sound financial footing allowed the City to implement the following programs with no tax increase:

- Fund up to seven classes of police recruits during 1997 (30 recruits per class for a total of 210 new hires).
- Increase the pay of Sworn Police Officers by 4% to move them closer to the national average of pay for officers.
- Create 10 Crime Scene Technician positions in the Police Department to assist in criminal investigations.
- Fund 40 Corrections Officer positions.
- Add 23 positions in Traffic Court to staff the Collection and Warrant divisions.
- Construct Fire Station #4 (in the Capital budget) and funds renovation and repair of existing fire stations.
- Fund a fire recruit class which will provide 25 additional firefighters in 1997.
- Complete the computerization of the Atlanta Fire Department to allow mobile units to receive pertinent information at emergency scenes or situations.
- Fund the operations of 35 recreation centers as safe havens for youths.
- Provide funding to save 15,000 youths in the Camp Best Friends program.

The 1997 Budget also represents an approach to managing City resources that provides direction to all operating departments. The budget preparation cycle focused on three key emphasis areas:

1. Improved public safety;
2. Neighborhood revitalization and development; and
3. Customer service.

Operating departments linked program requests for 1997 to these goals and will direct their efforts during the year to the emphasis areas.

Another initiative taken to enhance services to citizens is the reorganization of the administrative structure of City government. A new Department of Planning, Development and Neighborhood Conservation has been created to better coordinate and focus the City's ability to deliver financial support services for community revitalization. The Department of Housing and Community Development has been restructured to combine the functions of the Bureau of Neighborhoods, Finance and Development, and Economic Development and placed them in the newly created Department along with the Bureau of Human Services.

GENERAL FUND BUDGET

1A01 - GENERAL FUND

EXPENDITURES AND BUDGET SUMMARY

DEPARTMENT	1995 <u>EXPENDITURES</u>	1996 <u>EXPENDITURES</u>	1997 <u>BUDGET</u>
City Council	3,069,386	3,497,714	4,073,089
Office of Mayor	478,864	601,269	544,848
Chief of Staff and Reporting Offices	3,116,842	3,361,510	3,483,608
Executive Offices and Misc. Offices	1,473,678	1,699,372	2,064,241
Administrative Services	9,595,920	10,744,480	10,392,934
Law	2,876,693	3,103,444	3,489,920
Finance	9,164,352	9,426,794	10,201,175
Tax Assessors	13,873	126	-
Planning, Dev. and Neigh. Conv.	9,912,076	11,545,576	11,733,356
Public Works	53,503,619	65,978,920	65,193,829
Parks, Recreation & Cultural Affairs	23,332,115	26,862,335	28,129,128
Aviation	-	-	-
Water	-	-	-
Personnel and Human Resources	4,242,361	4,241,062	4,854,135
Judicial Agencies	13,433,733	15,814,347	19,947,714
Fire	43,027,634	48,839,224	50,175,360
Police	92,940,014	95,536,852	105,976,295
Corrections	18,651,284	21,276,463	20,120,972
Non-Departmental	91,261,790	82,539,966	82,942,380
TOTAL - GENERAL FUND	<u>380,094,234</u>	<u>405,069,454</u>	<u>423,322,984</u>

MAJOR ACCOUNT GROUP	1995 <u>EXPENDITURES</u>	1996 <u>EXPENDITURES</u>	1997 <u>BUDGET</u>
Personnel Expenses	233,568,506	252,859,368	271,976,070
Other Current Operating Expenses	48,408,368	60,249,810	60,170,358
Loans/Adv/Invest/Losses	-	19,015	-
Internal Service Expenses	21,510,908	24,908,228	21,897,080
Intergovernmental and Interfund Payments	51,187,791	37,045,247	31,366,827
Capital Expenses	12,084,154	13,085,428	9,842,079
Debt Service Expenses	13,334,507	16,902,358	21,927,570
Reserve for Appropriation	-	-	6,143,000
TOTAL - GENERAL FUND	<u>380,094,234</u>	<u>405,069,454</u>	<u>423,322,984</u>

SPECIAL REVENUE FUNDS

The Special Revenue Funds have been established to account for revenues and expenses associated with funding from various intergovernmental grants. Currently, there are three funds, the Community Development Block Grant Fund, the Emergency Telephone System and the Intergovernmental Grant Fund, which account for governmental funding from outside agencies which are designated by law or policy for specific purposes. The 1997 budget for the respective funds is based solely upon funds anticipated to be received during the year and/or funds carried forward from the previous year(s).

The following table shows a comparison between last year's Special Revenue Fund budget and the current year's; however, comparisons can be misleading due to the non-recurring nature of many grant programs and do not fully reflect a decline in grant awards which has occurred.

	<u>1996</u> <u>Budget</u>	<u>1997</u> <u>Budget</u>	<u>% Change</u>
Community Development Fund	17,741,174	19,540,268	10.1
Intergovernmental Grant Fund	50,009,257	41,650,591	(16.7)
Emergency Telephone System Fund	<u>4,857,572</u>	<u>4,864,844</u>	<u>0.1</u>
TOTAL - SPECIAL REVENUE FUNDS	<u><u>72,608,003</u></u>	<u><u>66,055,703</u></u>	<u><u>(9.0)</u></u>

Community Development Fund

The Community Development Fund includes federal funding received by the City which is authorized by the Housing and Community Development Act of 1974, as amended. The primary funding source is the Community Development Block Grant (CDBG) program which began in 1975 and replaced various categorical grant and loan programs including urban renewal, neighborhood development program, open space, urban beautification and historic preservation grants, public facilities loans, water and sewer and neighborhood facilities grants, and Model Cities supplemental grants.

The City of Atlanta receives an annual entitlement CDBG grant from the U.S. Department of Housing and Urban Development. Funds must be used to meet one of three national objectives: benefit low and moderate income persons, prevent and eliminate slum and blight, or address urgent needs which threaten the health or welfare of a community where other financial resources are unavailable to meet the needs. The City of Atlanta allocates its funding to a variety of eligible community and economic development projects according to the following local objectives:

- **Economic development** which directly impacts low and moderate income neighborhoods and Central Business District revitalization or stabilization through job and business retention, and which provides for job creation or job retention for low and moderate income persons.
- **Housing** which substantially expands opportunities for low and moderate income households through major rehabilitation, weatherization and construction measures, code compliance, new housing support or anti-displacement efforts.
- **Environmental/community facilities** which encourage stabilization and revitalization of low and moderate income neighborhoods including improvements to parks and recreational facilities, sidewalks and streets, neighborhood centers, sewers and street lights.

SPECIAL REVENUE FUNDS (Continued)

Community Development Fund (Continued)

- **Social services** which address the needs of the elderly, youth, illiterate, homeless and those persons requiring assistance in becoming self-supporting.
- **Special needs** which address the handicapped or support historic preservation.
- **Facilities for the homeless** which provide comprehensive services and/or address areas of unmet needs for the City's homeless population.

Intergovernmental Grant Fund

The Intergovernmental Grant Fund consists of various grants from federal or state government and other local jurisdictions and private organizations that are not associated with the City's Proprietary Funds or held in a trustee or agency capacity. City of Atlanta matching funds which may be required under terms and conditions of individual grants are transferred into the Intergovernmental Grant Fund. Monies from grants are tied to specific programs that are governed by specific laws or policies set forth in individual grant agreements. Many of the grants are non-recurring, but there are several that have been received continuously for many years, such as the Summer Food Program, the Local Assistance Road Program and Rat Attack.

Due to the non-recurring nature of these grants and the frequent lag between receipt of a grant and the expenditure of funds, it is difficult to identify trends in funding levels.

Emergency Telephone System Fund

The Emergency Telephone System Fund consists of collections of an Enhanced 911 fee levied against telephone subsidies beginning in 1991. Until 1993, the collection of these fees were accounted for in the General Fund in Revenue from Charges for Services category.

**CITY OF ATLANTA
1997 BUDGET
1B01 - COMMUNITY DEVELOPMENT FUND**

RECEIPTS AND ANTICIPATIONS

SOURCE:	<u>1995</u> <u>RECEIPTS</u>	<u>1996</u> <u>RECEIPTS</u>	<u>1997</u> <u>ANTICIPATIONS</u>
INTERGOVERNMENTAL REVENUE:			
631101 Federal Grants/Entitlements			
U.S. HUD, CDBG B-85-MC-13-0002	-	-	-
U.S. HUD, CDBG B-91-MC-13-0002	-	-	-
U.S. HUD, CDBG B-92-MC-13-0002	-	-	802,017
U.S. HUD, CDBG B-93-MC-13-0002	3,041,629	-	197,983
U.S. HUD, CDBG B-94-MC-13-0002	10,009,963	3,217,038	-
U.S. HUD, CDBG B-96-MC-13-0002	-	-	13,138,000
U.S. HUD, UDAG B-83-AA-13-0056	-	-	50,000
U.S. HUD, COMPLNG DEV B-95-MC-13-0002	-	9,605,969	3,918,030
U.S. HUD, Sec. 108 Loan (88) B-88-MC-13-0002	-	-	10,505
U.S. HUD, Housing Division, GA-06-SPG-22	71,460	-	179,672
U.S. HUD, Homeless Act of '86 (P.L.99-500)	-	-	-
S-91-MC-13-0002	-	-	-
S-92-MC-13-0002	20,000	-	5,831
S-93-MC-13-0002	10,141	-	20,000
S-94-MC-13-0002	169,511	-	180,489
S-95-MC-13-0002	92,171	-	385,829
S-96-MC-13-0002	-	-	343,000
U.S. HUD Sec. Discretionary Funds	-	-	-
B-90-SP-04-16211	-	-	21,788
B-90-SP-04-16212	-	-	364
B-90-SP-04-16207	-	-	22,094
B-90-SP-04-16208	-	-	1,688
	<hr/>	<hr/>	<hr/>
Total Intergovernmental Revenue	<u>13,414,875</u>	<u>12,823,007</u>	<u>19,277,290</u>
CHARGES FOR SERVICES:			
641104 Fees, Loan Application/Contractor			
U.S. HUD, CDBG B-94-MC-13-0002	-	-	-
U.S. HUD COMPLNG/DEV B-95-MS-13-0002	800	-	-
U.S. HUD COMPLNG/DEV B-96-MS-13-0002	-	70	-
Sub Total	<hr/> 800	<hr/> 70	<hr/> -
641105 Fees, Spec. Non-Recur.			
U. S. HUD, CDBG B 13-93-MC-13-0002	-	-	-
641401 Maps, Codes, Records			
B-95-MC-13-0002	20	-	-
B-96-MC-13-0002	-	50	-
Sub Total	<hr/> 20	<hr/> 50	<hr/> -
Total Charges for Services	<u>820</u>	<u>120</u>	<u>-</u>

**CITY OF ATLANTA
1997 BUDGET
1B01 - COMMUNITY DEVELOPMENT FUND**

RECEIPTS AND ANTICIPATIONS

SOURCE:	<u>1995 RECEIPTS</u>	<u>1996 RECEIPTS</u>	<u>1997 ANTICIPATIONS</u>
MISCELLANEOUS REVENUES:			
661001 Interest Earnings			
U.S. HUD, CDBG B-89-MC-13-0002	-	-	1,594
U.S. HUD, CDBG B-92-MC-13-0002	-	-	-
U.S. HUD, CDBG B-93-MC-13-0002	-	-	-
U.S. HUD, CDBG B-94-MC-13-0002	-	-	-
U.S. HUD, CDBG B-96-MC-13-0002	-	34,890	-
U.S. HUD, COMM PLNG 8-95-MC-13-0002	223,475	71,648	-
Sub Total	223,475	106,538	1,594
661002 Principal Repayments			
U.S. HUD, CDBG B-92-MC-13-0002	-	-	-
U.S. HUD, CDBG B-93-MC-13-0002	-	-	-
U.S. HUD, CDBG B-94-MC-13-0002	-	-	-
U.S. HUD, COM PLNGB-95-MC-13-0002	905,055	18,715	-
U.S. HUD, COM PLNGB-96-MC-13-0002	-	984,899	-
Sub Total	905,055	1,003,614	-
662101 Land Rentals, General			
U.S. HUD CDBG B-93-MC-13-0002	-	-	-
U.S. HUD CDBG B-96-MC-13-0002	-	667	-
Sub Total	-	667	-
662201 U.S. HUD, COM PLNG B-95-MC-13-0002	6,800	-	-
U.S. HUD, COM PLNG B-96-MC-13-0002	-	12,900	-
Sub Total	6,800	12,900	-
669101 Recover Erroneous Payment			
U.S. HUD CDBG B-94-MC-13-0002	-	-	-
669101 Recover Erroneous Payment	3,927	186,810	-
669107 Recover Grant Costs			
U.S. HUD CDBG B-85-MC-13-0002	-	-	-
Total Miscellaneous Revenues	1,139,257	1,310,529	1,594
OTHER FINANCING SOURCES:			
691102 Sale of Land and Structures	-	87,525	-
692303 Recover Direct Cost	9,616	19,826	-
692403 Oper Trans Fm Fund 1A01	-	27,456	-
692407 Oper Trans Fm Fund 2M01	1,027	-	-
Total Other Financing Sources	10,643	134,807	-
Total Receipts - Community Development Fund	14,565,595	14,268,463	19,278,884
Cash and Securities Available January 1, 1997			261,384
GRAND TOTAL - COMMUNITY DEVELOPMENT FUND			19,540,268

**CITY OF ATLANTA
1997 BUDGET
1B01 - COMMUNITY DEVELOPMENT FUND**

RECEIPTS AND ANTICIPATIONS

EXPENDITURES AND APPROPRIATIONS SUMMARY

DEPARTMENT	1995 <u>EXPENDITURES</u>	1996 <u>EXPENDITURES</u>	1997 <u>APPROPRIATIONS</u>
Executive Offices & Misc. Offices	55,140	55,246	53,240
Administrative Services	1,544,921	451,717	182,689
Law	84,487	88,646	16,327
Finance	1,443,039	630,594	975,582
Planning, Development & Neighborhood Conservation	8,378,325	9,136,678	13,394,919
Public Works	831,081	335,251	371,279
Parks, Recreation & Cultural Affairs	2,467,539	3,393,454	4,425,092
Aviation	-	-	-
Fire Services	22,000	-	71,141
TOTAL - COMMUNITY DEVELOPMENT FUND	<u>14,826,532</u>	<u>14,091,586</u>	<u>19,490,269</u>
 MAJOR ACCOUNT GROUP			
Personnel Expenses	1,598,443	1,663,657	399,651
Other Current Operating Expenses	7,719,897	7,919,547	10,775,553
Internal Service Expenses	729,097	738,814	213,511
Capital Expenses	4,122,120	3,249,989	4,379,627
Debt Service Expenses	656,975	519,579	867,284
Reserve for Appropriation	-	-	2,904,643
TOTAL - COMMUNITY DEVELOPMENT FUND	<u>14,826,532</u>	<u>14,091,586</u>	<u>19,540,269</u>

**CITY OF ATLANTA
1997 BUDGET
1B02 - INTERGOVERNMENTAL GRANT FUND**

RECEIPTS AND ANTICIPATIONS

SOURCE:	<u>1995</u> <u>RECEIPTS</u>	<u>1996</u> <u>RECEIPTS</u>	<u>1997</u> <u>ANTICIPATIONS</u>
INTERGOVERNMENTAL REVENUE:			
631101 Federal Grants/Entitlements			
U.S. Dept. of Interior, Natl. Park Ser.,			
13-CTY-02808102 (FY '81)	-	-	20,586
13-CTY-02809401	-	-	200,000
13-CTY-02809402 (FYE '94)	-	-	50,000
U.S. Dept. HHS, Office of Education,			
04-H-002147-01-0 (80)	-	-	35,315
04-H-002147-02-0 (81)	-	-	35,236
90-PD-10015	-	-	15,000
04-H-002147-03-0 (82)	-	-	150
U.S. Dept. Comm. (EDA) 04-01-01998 (FY '81)	-	-	92,868
U.S. Dept. Comm. (EDA) 04-51-01411 (FY '81)	-	-	667,880
U.S. Dept. Comm. (EDA) 04-01-04087 (FY '94)	-	2,700,072	299,928
U.S. Dept. of Comm., (EDA) 04-39-04038	109,200	174,250	716,550
U.S. Dept. of Comm.,(EDA) 04-01-04155	-	889,772	110,228
U.S. Dept. Agri., Food & Nutrition Service			
13-60391-1 (FYE '85)	-	-	18,414
13-60391-0 (FYE '86)	-	-	69,860
'90 Summer Program	-	-	234,697
'92 Summer Program	-	-	102,794
'94 Summer Program	47,292	-	142,669
'95 Summer Program	1,437,756	-	261,649
'96 Summer Program	-	1,338,812	128,143
USDA Forest Service Participation Agreement	3,701	-	974
U.S. HUD, Hsg. Asst. Pymt. Prg., GA06-K269-001	289,652	293,583	194,402
U.S. HUD, Hsg. Asst. Pymt. Prg., GA06-K269-002	833,453	843,679	15,555,616
U.S. HUD, Hsg. Asst. Pymt. Prg., GA06-K269-005	98,844	174,546	1,724,850
U.S. HUD, Hsg. Asst. Pymt. Prg., GA06-K269-006	36,883	281,836	4,025,281
U.S. HUD, Housing Division GA-06-SPG-506	-	-	750,000
U.S. HUD, Hsg. Asst. Pymt. Prg., GA06H93-F022(93)	257,970	302,464	73,114
U.S. HUD, Com Plng/Dev, Spe Asst GA06H94-F025(94)	2,093,708	431,727	298,977
U.S. HUD, Com Plng/Dev, GA06H95-F025	168,858	1,592,560	656,582
U.S. HUD, Com Plng/Dev, GA06H96-F031	-	756,390	2,060,610
U.S. HUD, CPD. Office, Tech. Asst., B-91-SK-GA-0001	41,553	-	20,887
U.S. EPA, Region #4, Grants Mgmt. Office, PJ994902-95	-	12,380	37,620
U.S. EPA, Off of Env. WPC X994873-95-0	40,000	-	10,000
U.S. EPA, Off of Env. Ed/Outrch 2/28/94	947	-	195
Natl. Endowment for the Arts			
52-3465-0084 (FY '86)	-	-	773
90-3465-0045	-	-	41
92-3465-0079(FY '92)	-	-	13
94-4143-0151 (6/1/94-6/30/95)	-	8,000	-
94-6242-0028(7/1/94-6/30/97)	23,504	33,244	33,252
E-9-M-8-007 ('90)	-	-	9,772
E-9-5-2-0074 ('91)	-	-	5,628
E-9-5-3-0068 ('93)	204,277	-	1,848
USDL, JTPA F-5424-5-00-80-60(6/1/94-6/30/95)	64,433	41,110	44,457
U.S. Dept. Army, AB/IJ 4-10-89	-	-	248,821
U.S. Dept. Of Justice			
Bur. of Justice Assist. 91-DD-CX-0049	1,554	-	1,637
Bur. of Justice Assist. 92-MU-CX-0013	792,535	364,280	611,024

**CITY OF ATLANTA
1997 BUDGET
1B02 - INTERGOVERNMENTAL GRANT FUND**

RECEIPTS AND ANTICIPATIONS

SOURCE:	<u>1995</u> <u>RECEIPTS</u>	<u>1996</u> <u>RECEIPTS</u>	<u>1997</u> <u>ANTICIPATIONS</u>
INTERGOVERNMENTAL REVENUE: (Continued)			
631101 Bur. of Justice Assist. X-C-75-60-0-0	-	51,192	11,503
Bur. of Justice Assist. 94-DL-CX-0022	405,108	540,628	554,264
Bur. of Justice Assist. 94-DD-CX-K026	71,652	25,967	2,380
Bur. of Justice Assist. 95-CL-WX-0116	-	13,677	2,648,661
U.S. Dept. of Justice- 9/18/95 Agreement	-	354,553	145,447
U.S. Dept. of Justice-95-CCWX0349	-	1,555,722	1,231,663
U.S. Dept. of Justice-96DVWX0094	-	-	219,172
Fulco Arts Council 425M (7/7/82)	-	-	4,000
Sub Total	7,022,880	12,780,444	34,385,431
632101 State Grants/Entitlements			
USEPA CX820448-01-0 (9/28/92-9/27/93)	-	-	6,299
Ga. DNR, Land & Water Fund, 13-00782	-	-	36,000
13-92-70018-12(92)	-	-	2,667
State and County Governments			
Urban Design Commission Publication	-	-	4,000
13-96-11073-01 (96)	-	-	3,700
Ga. DNR, Recreation Emergency Funds, Outdoor Activity Center Contract	15,000	-	-
Ga. Governors Office of Highway Safety 8/1-9/30/91 DUI Task Force	-	-	124,178
AL92-04-112 (10/1/91-9/30/92)	-	-	5,940
AL93-04-112 (10/1/92-9/30/93)	-	-	1,148
AL-94-04-306 (10/1/93-9/30/94)	-	-	12,196
GOHS 11/3/95 Confirmation	-	-	1,875
Ga. DNR, EPA 751-290080	-	-	33
44-29 (6/25/92)	-	-	503
750-490030	2,800	-	-
44-29 (5/1/93-6/30/94)	-	-	1,620
Ga DNR, EPA 6/2/95 - 12/1/96 Agreement	-	13,870	136,130
Ga. DHR, Office of Energy Resources			
Ga. DNR, Off of Energy 415-490363(5/12/94)	-	35,000	-
Ga. DNR, Off of Energy 415-490411 (94) 7/1/95 Agreement	15,000	-	15,000
6/30/94 Agreement	-	-	25,000
2/7/96 Agreement	-	-	21,000
Ga. DNR, Title XX Other, 427-93-20129	-	-	819
Ga. DHR, Environmental Health Section, 427-93-20866 (FYE'82)	-	-	5,267
427-93-30450 (FYE'83)	-	-	13,204
427-93-40549 (FYE'84)	-	-	838
427-93-50554 (FYE'85)	-	-	2,019
427-93-60481 (FYE'86)	-	-	10,110
427-93-70488	-	-	6,949
Ga. Criminal Justice Coord. Council DCSI-95-109(95)	-	-	315,984
VW-95-03 (6/1/96-5/31/97)	-	13,875	6,125
'96 Olympic Agreement	-	-	3,936,406

**CITY OF ATLANTA
1997 BUDGET
1B02 - INTERGOVERNMENTAL GRANT FUND**

RECEIPTS AND ANTICIPATIONS

SOURCE:	<u>1995 RECEIPTS</u>	<u>1996 RECEIPTS</u>	<u>1997 ANTICIPATIONS</u>
INTERGOVERNMENTAL REVENUE: (Continued)			
632101 Ga. DHR, Div. Mental Hlth, Retard, Subs Abuse			
427-93-10753 (3/1/91-8/31/91)	-	-	29,875
427-93-21495 (9/1/91-8/31/92)	-	-	13,305
427-93-21698 (4/1/92-3/21/93)	-	-	10,338
427-93-31844(9/1/92-8/31/93)	-	-	300
427-93-41492(7/1/93-8/31/94)	-	-	2,451
427-93-42151(6/1/94-5/31/95)	134,087	-	15,913
Ga. Dept. Transp., Highways & Streets			
93-0-0662(5/17/93)	-	441,600	-
SAP-8-110 (FY '86)	-	-	600
I-75-3(132) (FY '86)	-	-	717
I-M75-2(135) (FY '85)	-	-	56,730
ACI-I-IR-75-2(136), 2/15/89	-	-	60,347
LAU-16-8531-11(121)-1987	-	-	119,682
LAU-16-8531-13(121)-1988	-	-	2,510
LAU-17-8531-25(121)-1989	-	-	84,032
LAU-17-8531-26(121)	-	-	23,132
LAU-17-8530-57 (1989)	-	-	12,961
LAU-19-8531-35(121)-1989	-	-	8,502
LAU-19-8530-67(89)	-	-	5,047
LAU-19-8531-36(12)-1989	-	-	50,328
LAU-19-8530-66(89)	-	-	772
LAU-20-8531-43(121) - 1990	5,746	-	26,143
LAU-20-8530-75(89)	-	-	14,212
LAU-20-8531-42(121) - 1990	2,663	-	23,719
LAU-20-8530-74(89)	205	-	15,345
LAU-21-8530-78(89)C1	-	-	10,580
LAU-21-8531-53(121)C1	-	-	109,281
LAU-21-8531-52(121)C1	-	-	3,183
SAPS-3(236)C1(92)	503	-	1,922
LAU-21-8530-79(89)C1	-	-	7,793
LAU-22-8531-61(121)C1	-	-	140,990
LAU-22-8531-66(121)C1	292	-	1,041
LAU-22-8530-85(89)C1	65	-	625
LAU-22-8530-91(89)C1	1,010	-	-
SAPS-54(56)C1	-	-	7,334
STPN-20-2 (144)	-	-	329,558
NH-003-2(68) SP	-	-	132,184
LAU-24-8532-3(121)C1	-	498,506	82,807
LAU-24-8532-5(121)C1	-	35,383	31,358
LAU-24-8532-6(121)C1	-	-	14,525
Ga. Dept. Community Affairs, Gov. Emergency Fund,			
March 1988 Grant 4	-	-	5,000
Jul-90	-	-	1,000
Nov. 1993(LGEG-941)-EA-7	-	-	6,750
8/11 Agreement(LDF-95-R1-39)	4,625	-	4,625
6/95 Agreement	12,500	-	-
Radio Free Ga's Broadcasting Inc.	5,000	-	-
Jun-95	-	-	25,000
10/03/95 Agreement	59,616	19,873	-
11/6/95 Agreement	33,750	11,250	-

**CITY OF ATLANTA
1997 BUDGET
1B02 - INTERGOVERNMENTAL GRANT FUND**

RECEIPTS AND ANTICIPATIONS

SOURCE:	<u>1995</u> <u>RECEIPTS</u>	<u>1996</u> <u>RECEIPTS</u>	<u>1997</u> <u>ANTICIPATIONS</u>
INTERGOVERNMENTAL REVENUE: (Continued)			
632101 11/95 Agreement	18,750	6,250	-
10/95 Agreement	-	134,000	-
8/11/95 Agreement	187,500	178,500	71,500
10/31 Agreement (Clark/Atlanta)	-	187,500	62,500
10/31 Agreement (Litter Abatement)	-	37,500	12,500
10/31 Agreement (Jericho Road)	-	22,500	7,500
GA Endowment for the Humanities - 1986 Grant	-	-	182
Sub Total	499,112	1,635,607	6,341,709
633101 Local Grants/Entitlements			
U.S. Dept. of Interior, National Park Service			
13-CITY-02809201	-	-	50,000
U.S. Dept. of Agri., Food & Nutrition Service			
'87 Summer Program	-	-	74,848
U.S. EPA, WPC			
X994873-95-0	7,713	787	-
U.S. EPA, Off. of Env. ED/Outreach			
Environmental Educ. Grant (2/28/94)	3,400	-	-
91-3142-0136	-	-	3,000
94-6242-0028 (7/1/94-6/30/97)	4,600	2,300	53,020
U.S. Dept. of Army			
AB/IJ (4/10/89)	-	-	75,763
GA DNR, EPA			
Proj. 44 (2/16/95-3/31/97)	-	10,000	13,489
3/20/95-3/31/96 Agreement	-	-	37,500
GA Criminal Justice Coord. Council			
VW-95-03 (6/1/96-5/31/97)	-	6,667	-
10/1/89 - 3/31/90 Day Care Support (Item 15)	-	-	30,508
FCAC #	-	-	7,000
Arts Council, 1987 Art Gallery Contract	-	-	10,000
Arts Council, 1987-88 Third World Film Festival	562	-	784
Arts Council, 1987 Third World Film Festival	-	-	300
1989 Third World Film Festival	1,438	-	6,562
1995 City Gallery at Chastain	3,400	850	-
Fulton County Arts Council #95-0748 (6/21/95)	-	3,500	-
1996 City Gallery at Chastain	-	3,000	-
Fulton County Arts Council #0591-5/15/96	-	3,150	-
GA Council for the Arts & Humanities FY96-41-9-0009	-	3,423	-
1996 City Gallery at Chastain	-	500	500
Atlanta Housing Authority			
12/1/93 Contract	-	-	32,535
4/26/93 AHA Cont ADDEN # 1	-	-	825,000
4/26/93 AHA Cont ADDEN # 2	44,146	315,000	1,140,854
4/26/93 AHA Cont ADDEN # 3	402,050	-	-
4/26/93 AHA Cont ADDEN # 4	477,963	-	991,876
Downtown Dev. Authority Agree. 12/30/86-12/30/89	-	-	27,980
SOS Coordinating Organization 12/10/92 Agreement	1,500	2,850	7,150
Natl. Trust for Historic Preservation, CIF 1987	-	-	24,725
Southern Bell - 1987 Grant	-	-	538
Southern Bell - 1988 Grant	-	-	806
Southern Bell - 1989 Grant	-	-	887

**CITY OF ATLANTA
1997 BUDGET
1B02 - INTERGOVERNMENTAL GRANT FUND**

RECEIPTS AND ANTICIPATIONS

SOURCE:	<u>1995 RECEIPTS</u>	<u>1996 RECEIPTS</u>	<u>1997 ANTICIPATIONS</u>
INTERGOVERNMENTAL REVENUE: (Continued)			
633101 Southern Bell - 1990 Grant	-	-	740
Southern Bell - 1991 Grant	-	-	820
Southern Bell - 1992 Grant	-	-	820
Ga. Forestry Commission, 11/25/92-9/30/93 Agree.	9,465	-	535
Ga. Forestry Commission, 7/30/92-9/30/93 Agree.	-	-	8,340
Ga. Forestry Commission, SBA93-10	9,960	-	40
Bell South (3/10/94) Letter of Agreement	-	-	500
Annie E. Casey Foundation 7/5/95 Agreement	50,000	-	25,000
Robert Wood Johnson Foundation	11,743	11,742	-
Atlanta Telephone & Telegraph 95 Summer Jobs Agree.	10,616	-	-
FEMA October, 1995	-	850,045	-
ACOG Cult. Olympiad Arts Partnership on Location (9/28/95)	100,000	-	-
ACOG Cultural Olympiad Shared Ideology	25,000	-	-
Int'l Cncl/Lcl Environmental Initiatives Cont. #1	-	-	12,500
Path Foundation 1/26/96 LOA	-	-	4,500
Sub Total	1,163,556	1,213,814	3,469,420
633101 Local Shared Revenues			
City of Chicago, Urban Consortium, HA-10417	-	-	17,096
Total Intergovernmental Revenue	8,685,548	15,629,865	44,213,656
MISCELLANEOUS REVENUE:			
664101 Private Contributions and Donations			
Southern Bell, Coca Cola, Lockheed - '87 Contr.	-	-	14,487
Trammell Crow Company - '87 Project	-	-	15,000
Sub Total	-	-	29,487
669101 Recover Erroneous Payment			
U.S. Dept. of Agri., Food & Nutrition Service			
'96 Summer Program	-	2,145	-
U.S. HUD Housing Asst Pay Prg.			
GA06-K269-002	40	160	-
U.S. Dept. of Justice			
Bureau of Justice Asst., 92-MU-CX-0013	-	1,024	-
Ga. DNR, EPA 750-490030	1,273	-	-
Sub Total	1,313	3,329	-
669102 Recover Training/Travel Cost			
Ga. Govn's Office of Hwy. Sfty AL93-04-112			
(10/1/92-9/30/93)	-	-	-
Sub Total	-	-	-
Total Miscellaneous Revenue	1,313	3,329	29,487

**CITY OF ATLANTA
1997 BUDGET
1B02 - INTERGOVERNMENTAL GRANT FUND**

RECEIPTS AND ANTICIPATIONS

SOURCE:	<u>1995 RECEIPTS</u>	<u>1996 RECEIPTS</u>	<u>1997 ANTICIPATIONS</u>
OTHER FINANCING SOURCES:			
691102 Sale of Land & Structures URFA/Welcome House	-	-	500,000
692303 Recover Direct Cost U.S. Dept. of Agric. Food & Nutrition Services			
'89 Summer Program	34	83	-
'90 Summer Program	44	108	-
'91 Summer Program	47	115	-
'92 Summer Program	60	149	-
State and County Government			
Ga. DHR, Div. Mental Hlth, Retard, Subs Abuse			
427-93-10753 (3/1/91-8/31/91)	4	-	-
427-93-214951 (9/01/91-08/31/92)	80	-	-
427-93-31844 (9/1/92-8/31/93)	35	-	-
Sub Total	304	455	-
692403 Oper Trans FM 1A01 U.S. Dept. of Agric., Food & Nutrition Services			
'95 Summer Program	9,107	-	-
U.S. Department of Justice			
94-DL-CX-0022	800,000	-	-
95-CL-WX-0116	887,446	-	-
95-CC-WX-0349	-	621,856	632,437
GA Criminal Justice Coord. Council			
DCSI-95-109 (95)	105,328	-	-
Sub Total	1,801,881	621,856	632,437
692409 Oper Trans FM 1C33 U.S. Dept. of Comm (EDA)04-01-04087 ('94)	2,503,855	496,145	-
04-01-04155	55,006	927,085	17,909
GA Dept. of Community Affairs 11/17 Agreement			
LDF-95-R1-39	9,250	-	-
Sub Total	2,568,111	1,423,230	17,909
Total Other Financing Sources	4,370,296	2,045,541	1,150,346
Total Receipts - Intergovernmental Grant Fund	13,057,157	17,678,735	45,393,489
Cash Available January 1, 1997			90
Due to Cash Pool			(3,742,988)
GRAND TOTAL - INTERGOVERNMENTAL GRANT FUND			41,650,591

**CITY OF ATLANTA
1997 BUDGET
1B03 - EMERGENCY TELEPHONE SYSTEM FUND**

RECEIPTS AND ANTICIPATIONS

SOURCE:	<u>1995 RECEIPTS</u>	<u>1996 RECEIPTS</u>	<u>1997 ANTICIPATIONS</u>
CHARGES FOR SERVICES			
642106 Police Serv-Recover E911	<u>4,906,638</u>	<u>5,254,957</u>	<u>4,857,572</u>
MISCELLANEOUS REVENUES			
661001 Interest Earnings	49,911	46,000	7,254
666001 Gain-Sale of Investing	<u>5,404</u>	<u>23,659</u>	<u>18</u>
Sub Total	55,315	69,659	7,272
Total Receipts - Emergency Telephone System Fund	<u><u>4,961,953</u></u>	<u><u>5,324,616</u></u>	<u><u>4,864,844</u></u>
GRAND TOTAL - EMERGENCY TELEPHONE SYSTEM FUND			<u><u>4,864,844</u></u>

EXPENDITURES AND APPROPRIATIONS SUMMARY

DEPARTMENT	<u>1995 EXPENDITURES</u>	<u>1996 EXPENDITURES</u>	<u>1997 APPROPRIATIONS</u>
Non-Departmental	<u>4,961,953</u>	<u>5,324,616</u>	<u>4,864,844</u>
TOTAL - EMERGENCY TELEPHONE SYSTEM FUND	<u><u>4,961,953</u></u>	<u><u>5,324,616</u></u>	<u><u>4,864,844</u></u>
MAJOR ACCOUNT GROUP			
Loans/Adv/Invest/Losses	1,932	-	1,208
Intergovernmental & Interfund Payments	<u>4,960,021</u>	<u>5,324,616</u>	<u>4,863,636</u>
TOTAL - EMERGENCY TELEPHONE SYSTEM FUND	<u><u>4,961,953</u></u>	<u><u>5,324,616</u></u>	<u><u>4,864,844</u></u>

CAPITAL PROJECTS FUNDS

The Capital Projects Funds consist of the Annual Bond Fund, the 1987-1996 Bond Project Funds, the Park Improvement Fund, the General Government Capital Outlay Fund and the 1993 School Improvement Bond Fund. These funds account for proceeds used in obtaining, renovating, and constructing major fixed assets.

The Annual Bond Fund and the 1987-1996 Bond Project Funds provide for disbursement of the proceeds of an annual \$8 million General Obligation Bond issue, which is divided into \$4 million for general city purposes and \$4 million for school purposes. The City has been authorized since 1968 to annually issue general obligation bonds of \$8 million without referendum. These bonds are backed by the "full faith and credit" of the City's property tax base. Historically, the City has used these funds to support an array of programs including economic development, transportation, public safety and judicial systems, recreational and cultural opportunities and environmental protection and enhancement. Individual bond issue proceeds are allocated to broad bond purposes. The last bond issue was dedicated primarily to land acquisition, signal modernization, installation, freeway lighting and bridge improvements.

Prior to 1987, each general obligation issue was accounted for in the Annual Bond Fund. Beginning in 1987, each annual bond issue has been accounted for separately through the establishment of a specific project fund.

The Park Improvement Fund accounts for the disbursement of the City's dedicated half millage property tax levy for capital improvements to recreational and cultural facilities. Under provisions of Georgia Law and the Atlanta City Charter, up to one-half of the levy may be used for debt service on Atlanta Stadium Revenue Bonds.

The 1997 Park Improvement Fund budget of \$18,233,400 is 42.47% more than 1996. The budget contains an additional \$5,435,188 primarily for reimbursement to the county for erroneous tax bills to citizens.

The General Government Capital Outlay Fund was established in 1991 to account for all general government capital expenditures other than those funded from the annual general obligation bond proceeds.

	<u>1996</u> <u>Budget</u>	<u>1997</u> <u>Budget</u>	<u>%</u> <u>Change</u>
Capital Projects Funds:			
Annual Bond	2,055,734	1,783,067	(13.26)
Park Improvement	12,798,212	18,233,400	42.47
1987 Bond Project	364,839	383,963	5.24
1988 Bond Project	1,384	786	(43.21)
1989 Bond Project	465,526	433,585	(6.86)
1990 Bond Project	635,782	532,555	(16.24)
1991 Bond Project	2,275,868	1,498,738	(34.15)
1992 Bond Project	2,883,892	1,786,999	(38.04)
General Government Capital Outlay	23,943,192	21,398,491	(10.63)
1993 Bond Project	1,678,374	1,055,436	(37.12)
1993 School Improvement Fund	67,858,869	26,089,644	(61.55)
1994 Referendum G.O. Bond Fund	59,662,746	39,437,853	(33.90)
1994 Bond Project Fund	4,206,033	3,824,868	(9.06)
1995 Project Fund	7,957,849	8,344,830	4.86
1996 Bond Project Fund	-	7,928,593	N/A
1996 G.O. Public Improvement Part B	-	28,462,317	N/A
TOTAL - CAPITAL PROJECT FUNDS	<u><u>186,788,300</u></u>	<u><u>161,195,125</u></u>	<u><u>(13.70)</u></u>

**CITY OF ATLANTA
1997 BUDGET
1C21 - ANNUAL BOND FUND**

RECEIPTS AND ANTICIPATIONS

SOURCE:	<u>1995 RECEIPTS</u>	<u>1996 RECEIPTS</u>	<u>1997 ANTICIPATIONS</u>
MISCELLANEOUS REVENUES:			
661001 Interest Earnings	94,743	93,272	-
666001 Gain, Sale of Investments	11,699	35,066	-
669106 Recover on Pur/Dir Exp	-	-	-
692303 Recover Direct Costs	<u>1,234</u>	<u>2,594</u>	-
Total Receipts - Annual Bond Fund	<u><u>107,676</u></u>	<u><u>130,932</u></u>	-
Cash and Securities Available January 1, 1997			<u>1,783,067</u>
GRAND TOTAL - ANNUAL BOND FUND			<u><u>1,783,067</u></u>

EXPENDITURES AND APPROPRIATIONS SUMMARY

DEPARTMENT	<u>1995 EXPENDITURES</u>	<u>1996 EXPENDITURES</u>	<u>1997 APPROPRIATIONS</u>
Administrative Services	14,140	22,133	242,574
Finance	144,685	120,324	298,709
Planning and Development	-	-	-
Public Works	346,726	261,143	1,223,384
Parks, Recreation & Cultural Affairs	-	-	-
Corrections	-	-	18,400
Fire Services	1,053	-	-
Non-Departmental	<u>-</u>	<u>-</u>	<u>-</u>
TOTAL - ANNUAL BOND FUND	<u><u>506,604</u></u>	<u><u>403,599</u></u>	<u><u>1,783,067</u></u>
MAJOR ACCOUNT GROUP			
Personnel Expenses	140,439	104,002	115,017
Other Operating Expenses	67,601	42,144	401,237
Loans/Adv/Invest/Losses	-	-	-
Internal Service Expenses	3,157	1,894	3,522
Intergovernmental & Interfund Transfer	-	-	-
Capital Expenses	295,408	255,560	1,263,292
Reserve for Appropriation	<u>-</u>	<u>-</u>	<u>-</u>
TOTAL - ANNUAL BOND FUND	<u><u>506,604</u></u>	<u><u>403,599</u></u>	<u><u>1,783,067</u></u>
BOND PURPOSE			
Municipal Buildings	50,208	82,185	260,974
Traffic Improvements	172,642	30,465	1,134,493
Storm Sewers and Solid Waste	138,016	147,307	88,891
Fire Improvements	1,053	-	-
Administration and Planning	<u>144,685</u>	<u>143,642</u>	<u>298,709</u>
TOTAL - ANNUAL BOND FUND	<u><u>506,604</u></u>	<u><u>403,599</u></u>	<u><u>1,783,067</u></u>

**CITY OF ATLANTA
1997 BUDGET
1C22 - PARK IMPROVEMENT FUND**

RECEIPTS AND ANTICIPATIONS

SOURCE:	<u>1995 RECEIPTS</u>	<u>1996 RECEIPTS</u>	<u>1997 ANTICIPATIONS</u>
TAXES:			
611101 Taxes, Current Property	4,194,741	7,527,935	7,452,656
611201 Taxes, Prior Year Property	<u>306,330</u>	<u>374,795</u>	<u>206,000</u>
Total Taxes	<u>4,501,071</u>	<u>7,902,730</u>	<u>7,658,656</u>
MISCELLANEOUS REVENUES:			
661001 Interest Earnings	338,719	381,792	-
666001 Gain, Sale of Investments	39,254	120,887	-
669106 Recover on Pur/Dir Expense	<u>-</u>	<u>751,376</u>	<u>-</u>
Total Miscellaneous Revenues	<u>377,973</u>	<u>1,254,055</u>	<u>-</u>
OTHER FINANCING SOURCES:			
692203 Indirect Costs, Prior Year	24,232	-	-
692303 Recover Direct Cost	4,145	8,410	-
692407 Oper Trans Frm Fund 2M01	<u>771</u>	<u>-</u>	<u>-</u>
Total Other Financing Sources	<u>29,148</u>	<u>8,410</u>	<u>-</u>
Total Receipts - Park Improvement Fund	<u>4,908,192</u>	<u>9,165,195</u>	<u>-</u>
Cash and Securities Available January 1, 1997			<u>10,574,744</u>
TOTAL - PARK IMPROVEMENT FUND			<u>18,233,400</u>

EXPENDITURES AND APPROPRIATIONS SUMMARY

DEPARTMENT	<u>1995 EXPENDITURES</u>	<u>1996 EXPENDITURES</u>	<u>1997 APPROPRIATIONS</u>
Parks, Recreation & Cultural Affairs	4,809,726	5,502,675	11,844,112
Non-Departmental	<u>-</u>	<u>1,530,801</u>	<u>6,389,288</u>
TOTAL - PARK IMPROVEMENT FUND	<u>4,809,726</u>	<u>7,033,476</u>	<u>18,233,400</u>
MAJOR ACCOUNT GROUP			
Personnel Expenses	737,744	793,467	1,039,523
Other Operating Expenses	615,838	574,067	1,360,194
Loans/Adv/Invest/Losses	-	3,654	-
Internal Service Expenses	120,938	327,293	276,914
Intergovernmental & Interfund Transfer	1,093,219	1,794,654	6,259,372
Capital Expenses	2,241,987	3,540,341	5,830,661
Reserve for Appropriation	<u>-</u>	<u>-</u>	<u>3,466,736</u>
TOTAL - PARK IMPROVEMENT FUND	<u>4,809,726</u>	<u>7,033,476</u>	<u>18,233,400</u>

**CITY OF ATLANTA
1997 BUDGET
1C23 - 1987 BOND PROJECT FUND**

RECEIPTS AND ANTICIPATIONS

SOURCE:	<u>1995 RECEIPTS</u>	<u>1996 RECEIPTS</u>	<u>1997 ANTICIPATIONS</u>
MISCELLANEOUS REVENUES:			
661001 Interest Earnings	48,465	19,873	-
Total Receipts - 1987 Bond Project Fund	<u>48,465</u>	<u>19,873</u>	-
Cash and Securities Available January 1, 1997			383,963
TOTAL - 1987 BOND PROJECT FUND			<u>383,963</u>

EXPENDITURES AND APPROPRIATIONS SUMMARY

DEPARTMENT	<u>1995 EXPENDITURES</u>	<u>1996 EXPENDITURES</u>	<u>1997 APPROPRIATIONS</u>
Administrative Services	784	-	184,747
Finance	1,500	750	4,222
Public Works	306,903	-	44,431
Corrections	399,349	-	72,324
Non-Departmental	-	-	78,239
TOTAL - 1987 BOND PROJECT FUND	<u>708,536</u>	<u>750</u>	<u>383,963</u>
 MAJOR ACCOUNT GROUP			
Personnel Expenses	-	-	-
Other Operating Expenses	1,500	750	6,406
Loans/Adv/Invest/Losses	-	-	-
Internal Service Expenses	-	-	-
Intergovernmental & Interfund Transfer	-	-	-
Capital Expenses	707,036	-	299,318
Reserve for Appropriation	-	-	78,239
TOTAL - 1987 BOND PROJECT FUND	<u>708,536</u>	<u>750</u>	<u>383,963</u>
 BOND PURPOSE			
Municipal Buildings	610,708	-	257,071
Traffic Improvements	95,544	-	44,431
Administration and Planning	2,284	750	82,461
TOTAL - 1987 BOND PROJECT FUND	<u>708,536</u>	<u>750</u>	<u>383,963</u>

**CITY OF ATLANTA
1997 BUDGET
1C24 - 1988 BOND PROJECT FUND**

RECEIPTS AND ANTICIPATIONS

SOURCE:	<u>1995 RECEIPTS</u>	<u>1996 RECEIPTS</u>	<u>1997 ANTICIPATIONS</u>
MISCELLANEOUS REVENUES:			
661001 Interest Earnings	-	-	-
Total Receipts - 1988 Bond Project Fund	<u>-</u>	<u>-</u>	<u>-</u>
Cash and Securities Available January 1, 1997			786
TOTAL - 1988 BOND PROJECT FUND			<u>786</u>

EXPENDITURES AND APPROPRIATIONS SUMMARY

DEPARTMENT	<u>1995 EXPENDITURES</u>	<u>1996 EXPENDITURES</u>	<u>1997 APPROPRIATIONS</u>
Administrative Services	-	597	786
Finance	1,750	-	-
Public Works	-	-	-
Non-Departmental	-	-	-
TOTAL - 1988 BOND PROJECT FUND	<u>1,750</u>	<u>597</u>	<u>786</u>
MAJOR ACCOUNT GROUP			
Personnel Expenses	-	-	-
Other Operating Expenses	1,750	-	-
Loans/Adv/Invest/Losses	-	-	-
Internal Service Expenses	-	-	-
Intergovernmental & Interfund Transfer	-	-	-
Capital Expenses	-	597	786
Reserve for Appropriation	-	-	-
TOTAL - 1988 BOND PROJECT FUND	<u>1,750</u>	<u>597</u>	<u>786</u>
BOND PURPOSE			
Municipal Buildings	-	597	786
Traffic Improvements	-	-	-
Administration and Planning	1,750	-	-
TOTAL - 1988 BOND PROJECT FUND	<u>1,750</u>	<u>597</u>	<u>786</u>

**CITY OF ATLANTA
1997 BUDGET
1C25 - 1989 BOND PROJECT FUND**

RECEIPTS AND ANTICIPATIONS

SOURCE:	<u>1995 RECEIPTS</u>	<u>1996 RECEIPTS</u>	<u>1997 ANTICIPATIONS</u>
MISCELLANEOUS REVENUES:			
661001 Interest Earnings	26,589	23,806	-
692303 Recover Direct Cost	-	68	-
	<u>26,589</u>	<u>23,874</u>	<u>-</u>
Total 1989 Bond Project Fund Receipts			
Cash and Securities Available January 1, 1997			<u>433,585</u>
TOTAL - 1989 BOND PROJECT FUND			<u><u>433,585</u></u>

EXPENDITURES AND APPROPRIATIONS SUMMARY

DEPARTMENT	<u>1995 EXPENDITURES</u>	<u>1996 EXPENDITURES</u>	<u>1997 APPROPRIATIONS</u>
Administrative Services	7,813	54,316	280,614
Finance	1,500	1,500	19,822
Parks	2,250	-	23
Public Works	-	-	51,317
Non-Departmental	-	-	81,809
	<u>11,563</u>	<u>55,816</u>	<u>433,585</u>
TOTAL - 1989 BOND PROJECT FUND			

MAJOR ACCOUNT GROUP

Personnel Expenses	-	15,780	51,262
Other Operating Expenses	8,752	28,292	28,621
Loans/Adv/Invest/Losses	-	-	-
Internal Service Expenses	-	-	-
Intergovernmental & Interfund Transfer	-	-	11,943
Capital Expenses	2,811	11,744	271,893
Reserve for Appropriation	-	-	69,866
	<u>11,563</u>	<u>55,816</u>	<u>433,585</u>
TOTAL - 1989 BOND PROJECT FUND			

BOND PURPOSE

Traffic Improvements	-	-	51,318
Municipal Buildings	7,813	54,316	280,614
Municipal Arts	-	-	23
Administration and Planning	3,750	1,500	101,630
	<u>11,563</u>	<u>55,816</u>	<u>433,585</u>
TOTAL - 1989 BOND PROJECT FUND			

**CITY OF ATLANTA
1997 BUDGET
1C27 - 1990 BOND PROJECT FUND**

RECEIPTS AND ANTICIPATIONS

SOURCE:	<u>1995 RECEIPTS</u>	<u>1996 RECEIPTS</u>	<u>1997 ANTICIPATIONS</u>
MISCELLANEOUS REVENUES:			
661001 Interest Earnings	40,154	29,764	-
666001 Gain - Sale of Investments	-	-	-
Total 1990 Bond Project Fund Receipts	<u><u>40,154</u></u>	<u><u>29,764</u></u>	<u><u>-</u></u>
Cash and Securities Available January 1, 1997			<u>532,554</u>
TOTAL - 1990 BOND PROJECT FUND			<u><u>532,554</u></u>

EXPENDITURES AND APPROPRIATIONS SUMMARY

DEPARTMENT	<u>1995 EXPENDITURES</u>	<u>1996 EXPENDITURES</u>	<u>1997 APPROPRIATIONS</u>
Administrative Services	162,840	51,630	372,525
Finance	1,500	1,500	8,719
Public Works	16,294	79,861	34,251
Parks, Recreation & Cultural Affairs	-	-	-
Non-Departmental	-	-	117,059
TOTAL - 1990 BOND PROJECT FUND	<u><u>180,634</u></u>	<u><u>132,991</u></u>	<u><u>532,554</u></u>
MAJOR ACCOUNT GROUP			
Personnel Expenses	-	-	-
Other Operating Expenses	1,500	2,312	24,279
Loans/Adv/Invest/Losses	-	-	-
Internal Service Expenses	-	-	-
Intergovernmental & Interfund Transfer	-	-	24,275
Capital Expenses	179,134	130,679	391,215
Reserve for Appropriation	-	-	92,785
TOTAL - 1990 BOND PROJECT FUND	<u><u>180,634</u></u>	<u><u>132,991</u></u>	<u><u>532,554</u></u>
BOND PURPOSE			
Storm Sewer	-	-	-
Traffic Improvements	-	79,861	34,251
Municipal Buildings	179,134	51,630	372,524
Municipal Arts	-	-	-
Administration and Planning	1,500	1,500	125,779
TOTAL - 1990 BOND PROJECT FUND	<u><u>180,634</u></u>	<u><u>132,991</u></u>	<u><u>532,554</u></u>

**CITY OF ATLANTA
1997 BUDGET
1C28 - GENERAL GOVERNMENT CAPITAL OUTLAY FUND**

RECEIPTS AND ANTICIPATIONS

SOURCE:	<u>1995 RECEIPTS</u>	<u>1996 RECEIPTS</u>	<u>1997 ANTICIPATIONS</u>
MISCELLANEOUS REVENUES:			
661001 Interest Earnings	2,404,989	1,049,109	167,197
667401 DIF - Transport - City Wide	1,525,747	2,258,425	-
667402 DIF - Admin. - Transport - Citywide	-	1,645,893	-
669106 DIF - Parks North	-	-	-
Total Miscellaneous Revenues	<u>3,930,736</u>	<u>4,953,427</u>	<u>167,197</u>
OTHER REVENUE SOURCES:			
693602 COPS Proceeds	7,380,873	7,500,000	-
694006 SWMA Proceeds	9,000,000	-	-
697101 DRF - Fire - City Wide	275,041	354,119	-
697201 DRF - Parks North	825,618	738,819	-
697202 DRF - Parks South	65,781	90,977	-
697203 DRF - Parks West	30,857	39,167	-
697301 DRF - Police City Wide	79,933	102,304	-
Total Other Revenue Sources	<u>17,658,103</u>	<u>8,825,386</u>	<u>-</u>
Total Receipts - General Government Capital Outlay Fund			<u>167,197</u>
Cash and Securities Available January 1, 1997			<u>21,231,294</u>
TOTAL - GENERAL GOVERNMENT CAPITAL OUTLAY FUND			<u>21,398,491</u>

EXPENDITURES AND APPROPRIATIONS SUMMARY

DEPARTMENT	<u>1995 EXPENDITURES</u>	<u>1996 EXPENDITURES</u>	<u>1997 APPROPRIATIONS</u>
Administrative Services	31,924,073	1,547,237	8,409,024
Planning and Development	4,000	22,116	30,891
Public Works	2,539,797	4,231,953	10,719,370
Parks, Recreation & Cultural Affairs	150,000	67,599	338,968
Non-Departmental	9,380,874	9,488,667	1,900,238
TOTAL - GENERAL GOVERNMENT CAPITAL OUTLAY FUND	<u>43,998,744</u>	<u>15,357,572</u>	<u>21,398,491</u>
MAJOR ACCOUNT GROUP			
Personnel Expenses	45,033	22,065	19,441
Other Operating Expenses	1,969,487	2,156,895	998,513
Loans/Adv/Invest/Losses	166,406	-	-
Internal Service Expenses	-	-	-
Intergovernmental & Interfund Transfer	5,509,103	6,210,398	301,619
Capital Expenses	32,205,497	5,673,691	5,880,890
Debt Service	4,103,218	1,294,523	1,011,003
Reserve for Appropriation	-	-	13,187,025
TOTAL - GENERAL GOVERNMENT CAPITAL OUTLAY FUND	<u>43,998,744</u>	<u>15,357,572</u>	<u>21,398,491</u>

**CITY OF ATLANTA
1997 BUDGET
1C29 - 1991 BOND PROJECT FUND**

RECEIPTS AND ANTICIPATIONS

SOURCE:	<u>1995 RECEIPTS</u>	<u>1996 RECEIPTS</u>	<u>1997 ANTICIPATIONS</u>
MISCELLANEOUS REVENUES:			
661001 Interest Earnings	148,253	97,976	-
666001 Gain, Sale of Investments	-	-	-
Total Miscellaneous Revenues	<u><u>148,253</u></u>	<u><u>97,976</u></u>	<u><u>-</u></u>
Cash and Securities Available January 1, 1997			<u>1,498,737</u>
TOTAL - 1991 BOND PROJECT FUND			<u><u>1,498,737</u></u>

EXPENDITURES AND APPROPRIATIONS SUMMARY

DEPARTMENT	<u>1995 EXPENDITURES</u>	<u>1996 EXPENDITURES</u>	<u>1997 APPROPRIATIONS</u>
Administrative Services	48,965	605,071	880,356
Finance	1,500	1,500	18,012
Public Works	524,630	250,588	198,851
Parks, Recreation & Cultural Affairs	986	2,553	636
Non-Departmental	-	-	386,277
Fire	-	15,395	14,605
TOTAL - 1991 BOND PROJECT FUND	<u><u>576,081</u></u>	<u><u>875,107</u></u>	<u><u>1,498,737</u></u>
MAJOR ACCOUNT GROUP			
Personnel Expenses	-	-	-
Other Operating Expenses	315,984	214,531	41,900
Loans/Adv/Invest/Losses	-	-	-
Internal Service Expenses	-	-	-
Intergovernmental & Interfund Transfer	-	-	16,279
Capital Expenses	260,097	660,576	1,070,561
Reserve for Appropriation	-	-	369,997
TOTAL - 1991 BOND PROJECT FUND	<u><u>576,081</u></u>	<u><u>875,107</u></u>	<u><u>1,498,737</u></u>
BOND PURPOSE			
Municipal Buildings	48,965	605,071	880,357
Traffic Improvement	524,630	250,588	198,851
Municipal Arts	-	2,553	636
School Improvements	-	-	16,279
Administration and Planning	2,486	1,500	388,009
Fire	-	15,395	14,605
TOTAL - 1991 BOND PROJECT FUND	<u><u>576,081</u></u>	<u><u>875,107</u></u>	<u><u>1,498,737</u></u>

**CITY OF ATLANTA
1997 BUDGET
1C30 - 1992 BOND PROJECT FUND**

RECEIPTS AND ANTICIPATIONS

SOURCE:	<u>1995 RECEIPTS</u>	<u>1996 RECEIPTS</u>	<u>1997 ANTICIPATIONS</u>
MISCELLANEOUS REVENUES:			
661001 Interest Earnings	226,054	119,106	-
Total Receipts - 1992 Bond Project Fund	<u>226,054</u>	<u>119,106</u>	-
Cash and Securities Available January 1, 1997			<u>1,786,999</u>
TOTAL - 1992 BOND PROJECT FUND			<u>1,786,999</u>

EXPENDITURES AND APPROPRIATIONS SUMMARY

DEPARTMENT	<u>1995 EXPENDITURES</u>	<u>1996 EXPENDITURES</u>	<u>1997 APPROPRIATIONS</u>
Administrative Services	402	6,510	977,742
Finance	2,000	1,500	37,123
Planning & Dev. and Neighborhood Conservation	1,261,606	175,238	213,156
Public Works	33,934	638,751	316,503
Parks, Recreation & Cultural Affairs	-	5,000	-
Non-Departmental	-	389,000	242,475
TOTAL - 1992 BOND PROJECT FUND	<u>1,297,942</u>	<u>1,215,999</u>	<u>1,786,999</u>
MAJOR ACCOUNT GROUP			
Personnel Expenses	-	-	-
Other Operating Expenses	2,000	1,500	37,123
Loans/Adv/Invest/Losses	-	-	-
Internal Service Expenses	-	-	-
Intergovernmental & Interfund Transfer	-	-	131,744
Capital Expenses	1,295,942	1,214,499	1,507,401
Reserve for Appropriation	-	-	110,731
TOTAL - 1992 BOND PROJECT FUND	<u>1,297,942</u>	<u>1,215,999</u>	<u>1,786,999</u>
BOND PURPOSE			
Storm Sewer	-	115,861	4,175
Municipal Buildings	402	6,510	977,742
Traffic Improvements	4,653	911,890	312,328
Municipal Arts	-	5,000	-
Administration and Planning	1,292,887	176,738	492,754
TOTAL - 1992 BOND PROJECT FUND	<u>1,297,942</u>	<u>1,215,999</u>	<u>1,786,999</u>

**CITY OF ATLANTA
1997 BUDGET
1C31 - 1993 SCHOOL IMPROVEMENT BOND FUND**

RECEIPTS AND ANTICIPATIONS

SOURCE:	<u>1995 RECEIPTS</u>	<u>1996 RECEIPTS</u>	<u>1997 ANTICIPATIONS</u>
MISCELLANEOUS REVENUES:			
661001 Interest Earnings	3,430,416	1,747,351	-
OTHER FINANCING SOURCES:			
693101 Bond Proceeds	-	-	-
693102 Premium on Bonds Sold	-	-	-
Total Other Financing Sources	<u>-</u>	<u>-</u>	<u>-</u>
Total Receipts - 1993 School Improvement Bond Fund	<u><u>3,430,416</u></u>	<u><u>1,747,351</u></u>	<u>-</u>
Cash and Securities Available January 1, 1997			<u>26,089,643</u>
TOTAL - 1993 SCHOOL IMPROVEMENT BOND			<u><u>26,089,643</u></u>

EXPENDITURES AND APPROPRIATIONS SUMMARY

DEPARTMENT	<u>1995 EXPENDITURES</u>	<u>1996 EXPENDITURES</u>	<u>1997 APPROPRIATIONS</u>
Finance	2,000	1,500	38,578
Non-Departmental	<u>16,233,755</u>	<u>43,515,077</u>	<u>26,051,065</u>
TOTAL - 1993 SCHOOL IMPROVEMENT BOND	<u><u>16,235,755</u></u>	<u><u>43,516,577</u></u>	<u><u>26,089,643</u></u>
MAJOR ACCOUNT GROUP			
Other Operating Expenses	2,000	1,500	38,578
Intergovernmental & Interfund Transfer	16,233,755	43,515,077	20,108,891
Reserve for Appropriation	-	-	<u>5,942,174</u>
TOTAL - 1993 SCHOOL IMPROVEMENT BOND	<u><u>16,235,755</u></u>	<u><u>43,516,577</u></u>	<u><u>26,089,643</u></u>
BOND PURPOSE			
Administration and Planning	<u>16,235,755</u>	<u>43,516,577</u>	<u>26,089,643</u>
TOTAL - 1993 SCHOOL IMPROVEMENT BOND	<u><u>16,235,755</u></u>	<u><u>43,516,577</u></u>	<u><u>26,089,643</u></u>

**CITY OF ATLANTA
1997 BUDGET
1C32 - 1993 BOND PROJECT FUND**

RECEIPTS AND ANTICIPATIONS

SOURCE:	<u>1995 RECEIPTS</u>	<u>1996 RECEIPTS</u>	<u>1997 ANTICIPATIONS</u>
MISCELLANEOUS REVENUES:			
661001 Interest Earnings	215,374	69,105	-
OTHER FINANCING SOURCES:			
693101 Bond Proceeds	-	-	-
693105 Bond Proceeds/Refunding	-	-	-
Total Other Financing Sources	<u>-</u>	<u>-</u>	<u>-</u>
Total Receipts - 1993 Bond Project Fund	<u><u>215,374</u></u>	<u><u>69,105</u></u>	<u>-</u>
Cash and Securities Available January 1, 1997			1,055,436
TOTAL - 1993 BOND PROJECT FUND			<u><u>1,055,436</u></u>

EXPENDITURES AND APPROPRIATIONS SUMMARY

DEPARTMENT	<u>1995 EXPENDITURES</u>	<u>1996 EXPENDITURES</u>	<u>1997 APPROPRIATIONS</u>
Administrative Services	-	54,321	461,724
Finance	46,193	48,627	292,102
Public Works	2,807,230	585,490	150,938
Parks, Recreation & Cultural Affairs	18,655	3,605	1,613
Non-Departmental	-	-	149,059
TOTAL - 1993 BOND PROJECT FUND	<u><u>2,872,078</u></u>	<u><u>692,043</u></u>	<u><u>1,055,436</u></u>
MAJOR ACCOUNT GROUP			
Personnel Expenses	45,248	47,675	145,246
Other Operating Expenses	-	45,652	578,322
Loans/Adv/Invest/Losses	-	-	-
Internal Service Services	945	952	2,881
Intergovernmental & Interfund Transfer	-	-	103,637
Capital Expenses	2,825,885	597,764	179,927
Debt Service Expenses	-	-	-
Reserve for Appropriation	-	-	45,423
TOTAL - 1993 BOND PROJECT FUND	<u><u>2,872,078</u></u>	<u><u>692,043</u></u>	<u><u>1,055,436</u></u>
BOND PURPOSE			
Traffic Improvement	1,879,723	569,490	146,080
Municipal Arts	18,655	3,605	1,613
School/Admin/Improvements	-	-	103,637
Administration and Planning	973,700	118,948	799,248
Storm Sewer	-	-	4,858
TOTAL - 1993 BOND PROJECT FUND	<u><u>2,872,078</u></u>	<u><u>692,043</u></u>	<u><u>1,055,436</u></u>

**CITY OF ATLANTA
1997 BUDGET
1C33 - 1994 REFERENDUM G.O. BOND FUND**

RECEIPTS AND ANTICIPATIONS

SOURCE:	<u>1995 RECEIPTS</u>	<u>1996 RECEIPTS</u>	<u>1997 ANTICIPATIONS</u>
MISCELLANEOUS REVENUES:			
661001 Interest Earnings	3,922,355	1,768,957	-
666001 Gain - Sale of Investments	<u>465,592</u>	<u>1,194,015</u>	<u>-</u>
Total Miscellaneous Revenues	<u><u>4,387,947</u></u>	<u><u>2,962,972</u></u>	<u><u>-</u></u>
OTHER FINANCING SOURCES:			
693101 Bond Proceeds	<u>-</u>	<u>-</u>	<u>-</u>
Total Receipts - 1994 Referendum G.O. Bond Fund	<u><u>4,387,947</u></u>	<u><u>2,962,972</u></u>	<u><u>-</u></u>
Cash and Securities Available January 1, 1997			<u>39,437,853</u>
TOTAL - 1994 REFERENDUM G.O. BOND FUND	<u><u>4,387,947</u></u>	<u><u>2,962,972</u></u>	<u><u>39,437,853</u></u>

EXPENDITURES AND APPROPRIATIONS SUMMARY

DEPARTMENT	<u>1995 EXPENDITURES</u>	<u>1996 EXPENDITURES</u>	<u>1997 APPROPRIATIONS</u>
Executive Offices	22,297	39,236	46,023
Administrative Services	6,671	43,361	47,770
Finance	-	1,500	251,775
Public Works	7,981,761	11,649,054	33,588,543
Non-Departmental	<u>12,624,737</u>	<u>11,454,714</u>	<u>5,503,742</u>
TOTAL - 1994 REFERENDUM G.O. BOND FUND	<u><u>20,635,466</u></u>	<u><u>23,187,865</u></u>	<u><u>39,437,853</u></u>
MAJOR ACCOUNT GROUP			
Personnel Expenses	50,243	287,527	348,196
Other Operating Expenses	6,038,224	5,154,799	9,183,235
Loans/Adv/Invest/Losses	-	-	-
Internal Service Expenses	-	-	4,900
Intergovernmental & Interfund Transfer	2,568,111	1,423,230	15,934
Capital Expenses	11,978,888	16,322,309	24,403,227
Debt Service Expenses	-	-	-
Reserve for Appropriation	<u>-</u>	<u>-</u>	<u>5,482,361</u>
TOTAL - 1994 REFERENDUM G.O. BOND FUND	<u><u>20,635,466</u></u>	<u><u>23,187,865</u></u>	<u><u>39,437,853</u></u>
BOND PURPOSE			
Traffic Improvement & Administration	19,442,546	11,645,922	30,661,428
Administration and Planning	28,968	84,097	345,568
Storm Sewer	<u>1,163,952</u>	<u>11,457,846</u>	<u>8,430,857</u>
TOTAL - 1994 REFERENDUM G.O. BOND FUND	<u><u>20,635,466</u></u>	<u><u>23,187,865</u></u>	<u><u>39,437,853</u></u>

**CITY OF ATLANTA
1997 BUDGET
1C34 - 1994 BOND PROJECT FUND**

RECEIPTS AND ANTICIPATIONS

SOURCE:	<u>1995 RECEIPTS</u>	<u>1996 RECEIPTS</u>	<u>1997 ANTICIPATIONS</u>
MISCELLANEOUS REVENUES:			
661001 Interest Earnings	328,876	215,721	-
666001 Gain - Sale of Investments	82,929	-	-
Total Miscellaneous Revenues	<u><u>411,805</u></u>	<u><u>215,721</u></u>	<u><u>-</u></u>
OTHER FINANCING SOURCES:			
693101 Bond Proceeds	-	-	-
693102 Premium on Bonds Sold	-	-	-
Total Other Financing Sources	<u><u>-</u></u>	<u><u>-</u></u>	<u><u>-</u></u>
Total Receipts - 1994 Bond Project Fund	<u><u>411,805</u></u>	<u><u>215,721</u></u>	<u><u>-</u></u>
Cash and Securities Available January 1, 1997			<u>3,824,869</u>
TOTAL - 1994 BOND PROJECT FUND			<u><u>3,824,869</u></u>

EXPENDITURES AND APPROPRIATIONS SUMMARY

DEPARTMENT	<u>1995 EXPENDITURES</u>	<u>1996 EXPENDITURES</u>	<u>1997 APPROPRIATIONS</u>
Administrative Services	-	20,285	92,592
Finance	-	-	56,661
Public Works	759,482	523,023	2,538,618
Parks, Recreation & Cultural Affairs	4,650	27,579	7,771
Non-Departmental	3,498,869	26,000	1,129,227
TOTAL - 1994 BOND PROJECT FUND	<u><u>4,263,001</u></u>	<u><u>596,887</u></u>	<u><u>3,824,869</u></u>
MAJOR ACCOUNT GROUP			
Other Operating Expenses	-	-	56,661
Intergovernmental & Interfund Transfer	3,498,869	-	649,621
Capital Expenses	764,132	596,887	2,638,980
Reserve for Appropriation	-	-	479,607
TOTAL - 1994 BOND PROJECT FUND	<u><u>4,263,001</u></u>	<u><u>596,887</u></u>	<u><u>3,824,869</u></u>
BOND PURPOSE			
Traffic Improvement & Administration	273,016	543,023	2,538,617
Municipal Arts	4,650	27,579	7,771
School Improvements	3,498,868	-	649,621
Administration and Planning	486,467	26,285	628,860
TOTAL - 1994 BOND PROJECT FUND	<u><u>4,263,001</u></u>	<u><u>596,887</u></u>	<u><u>3,824,869</u></u>

**CITY OF ATLANTA
1997 BUDGET
1C35 - 1995 BOND PROJECT FUND**

RECEIPTS AND ANTICIPATIONS

SOURCE:	<u>1995 RECEIPTS</u>	<u>1996 RECEIPTS</u>	<u>1997 ANTICIPATIONS</u>
MISCELLANEOUS REVENUES:			
661001 Interest Earnings	17,604	436,014	-
OTHER FINANCING SOURCES:			
693101 Bond Proceeds	<u>8,000,000</u>	<u>-</u>	<u>-</u>
Total Receipts - 1995 Bond Project Fund	<u>8,017,604</u>	<u>436,014</u>	<u>-</u>
Cash and Securities Available January 1, 1997			<u>8,344,830</u>
TOTAL - 1995 BOND PROJECT FUND			<u>8,344,830</u>

EXPENDITURES AND APPROPRIATIONS SUMMARY

DEPARTMENT	<u>1995 EXPENDITURES</u>	<u>1996 EXPENDITURES</u>	<u>1997 APPROPRIATIONS</u>
Administrative Services	-	-	300,000
Finance	-	49,033	50,967
Public Works	-	-	3,580,123
Executive Offices	-	-	40,000
Non-Departmental	<u>59,754</u>	<u>-</u>	<u>4,373,740</u>
TOTAL - 1995 BOND PROJECT FUND	<u>59,754</u>	<u>49,033</u>	<u>8,344,830</u>
MAJOR ACCOUNT GROUP			
Other Operating Expenses	59,754	49,033	50,967
Intergovernmental & Interfund Transfer	-	-	4,147,176
Capital Expenses	-	-	3,920,123
Reserve for Appropriation	<u>-</u>	<u>-</u>	<u>226,564</u>
TOTAL - 1995 BOND PROJECT FUND	<u>59,754</u>	<u>49,033</u>	<u>8,344,830</u>

**CITY OF ATLANTA
1997 BUDGET
1C36 - 1996 BOND PROJECT FUND**

RECEIPTS AND ANTICIPATIONS

SOURCE:	<u>1995 RECEIPTS</u>	<u>1996 RECEIPTS</u>	<u>1997 ANTICIPATIONS</u>
MISCELLANEOUS REVENUES:			
661001 Interest Earnings	-	13,662	-
OTHER FINANCING SOURCES:			
693101 Bond Proceeds	-	8,000,000	-
693102 Premium on Bonds	-	85,957	-
Total Other Financing Sources	<u>-</u>	<u>8,085,957</u>	<u>-</u>
Total Receipts - 1996 Bond Project Fund	<u>-</u>	<u>8,099,619</u>	<u>-</u>
Cash and Securities Available January 1, 1997			<u>7,928,593</u>
TOTAL - 1996 BOND PROJECT FUND			<u>7,928,593</u>

EXPENDITURES AND APPROPRIATIONS SUMMARY

DEPARTMENT	<u>1995 EXPENDITURES</u>	<u>1996 EXPENDITURES</u>	<u>1997 APPROPRIATIONS</u>
Administrative Services	-	-	2,489,000
Finance	-	171,026	70,593
Fire Services	-	-	1,000,000
Non-Departmental	-	-	3,929,000
Parks, Recreation & Cultural Affairs	-	-	40,000
Public Works	-	-	400,000
TOTAL - 1996 BOND PROJECT FUND	<u>-</u>	<u>171,026</u>	<u>7,928,593</u>
MAJOR ACCOUNT GROUP			
Other Operating Expenses	-	-	-
Intergovernmental & Interfund Transfer	-	171,026	70,593
Capital Expenses	-	-	3,929,000
Reserve for Appropriation	-	-	3,929,000
TOTAL - 1996 BOND PROJECT FUND	<u>-</u>	<u>171,026</u>	<u>7,928,593</u>

BOND PURPOSE

Municipal Buildings & Facilities	-	-	3,489,000
Traffic Improvements	-	-	400,000
Municipal Arts	-	-	40,000
Administration and Planning	-	171,026	3,999,593
TOTAL - 1996 BOND PROJECT FUND	<u>-</u>	<u>171,026</u>	<u>7,928,593</u>

**CITY OF ATLANTA
1997 BUDGET
1C37 - 1996 G.O. PUBLIC IMPROVEMENT BOND PART B**

RECEIPTS AND ANTICIPATIONS

SOURCE:	<u>1995 RECEIPTS</u>	<u>1996 RECEIPTS</u>	<u>1997 ANTICIPATIONS</u>
MISCELLANEOUS REVENUES:			
661001 Interest Earnings	-	48,462	-
OTHER FINANCING SOURCES:			
693101 Bond Proceeds	-	28,500,000	-
693102 Premium on Bonds	-	429,678	-
Total Other Financing Sources	<u>-</u>	<u>28,929,678</u>	<u>-</u>
Total Receipts - 1996 G.O. Public Improvement Bond Part B	<u>-</u>	<u>28,978,140</u>	<u>-</u>
Cash and Securities Available January 1, 1997			28,462,317
TOTAL - 1996 G.O. PUBLIC IMPROVEMENT BOND PART B			<u>28,462,317</u>

EXPENDITURES AND APPROPRIATIONS SUMMARY

DEPARTMENT	<u>1995 EXPENDITURES</u>	<u>1996 EXPENDITURES</u>	<u>1997 APPROPRIATIONS</u>
Administrative Services	-	-	-
Finance	-	515,823	462,317
Public Works	-	-	28,000,000
Executive Offices	-	-	-
Non-Departmental	-	-	-
TOTAL - 1996 G.O. PUBLIC IMPROVEMENT BOND PART B	<u>-</u>	<u>515,823</u>	<u>28,462,317</u>
MAJOR ACCOUNT GROUP			
Other Operating Expenses	-	515,823	1,219,499
Intergovernmental & Interfund Transfer	-	-	-
Capital Expenses	-	-	27,242,818
Reserve for Appropriation	-	-	-
TOTAL - 1996 G.O. PUBLIC IMPROVEMENT BOND PART B	<u>-</u>	<u>515,823</u>	<u>28,462,317</u>
BOND PURPOSE			
Traffic Improvements	-	-	15,690,000
Storm Sewers	-	-	12,310,000
Administration and Planning	-	515,823	462,317
TOTAL - 1996 G.O. PUBLIC IMPROVEMENT BOND PART B	<u>-</u>	<u>515,823</u>	<u>28,462,317</u>

**CITY OF ATLANTA
1997 BUDGET
DEBT SERVICE FUNDS**

The Bond Sinking Funds are legally required accounting entities to insure the allocation of principal and interest payments due for the protection of the bond holders. The money for these funds is raised through a special City Bond Tax levy against real and personal property. The millage associated with this levy is determined as the rate which will allow the City to make principal and interest payments for the upcoming fiscal year. The funds raised through this tax levy are to be used only for the retirement of City and Board of Education outstanding bond issues.

There is provision for appropriation to sinking funds to allow the City to make principal and interest payments to the paying agent on a timely basis as the amounts become due. The interest payments are due semi-annually, requiring payment by the City before the receipt from Fulton County of the tax revenues. Therefore, it is necessary to maintain reserves that allow the City to make these interest payments when they are due.

In 1987, the City established the 1987 Bond Sinking Fund in order to separately account for all proceeds connected with the general obligation bond issue for that year. Each year thereafter until 1990 individual funds were established to account for debt service associated with each annual bond issue. In 1990, it was decided to account for each annual general obligation bond issue's debt service separately within the Bond Sinking Fund.

In 1989 the Refunding Bond Fund was established to account for the debt service associated with the refunding of various outstanding general obligation bond issues at lower interest rates.

The tax levy for the City in 1997 is 1.32 mills.

DEBT SERVICE FUNDS	1996 <u>Budget</u>	1997 <u>Budget</u>	<u>Variance</u>	% <u>Change</u>
Bond Sinking Fund	54,219,742	62,938,595	8,718,853	16.08
1989 Refunding Bond Fund	<u>1,450,000</u>	<u>1,364,400</u>	<u>(85,600)</u>	<u>(5.90)</u>
TOTAL - DEBT SERVICE FUNDS	<u><u>55,669,742</u></u>	<u><u>64,302,995</u></u>	<u><u>8,633,253</u></u>	<u><u>15.51</u></u>

**CITY OF ATLANTA
1997 BUDGET
1D51 - BOND SINKING FUND**

RECEIPTS AND ANTICIPATIONS

SOURCE:	<u>1995 RECEIPTS</u>	<u>1996 RECEIPTS</u>	<u>1997 ANTICIPATIONS</u>
TAXES:			
611101 Taxes, Current Property	21,075,166	22,643,252	24,443,161
611201 Taxes, Prior Year Property	994,976	1,686,496	900,000
Total Taxes	<u><u>22,070,142</u></u>	<u><u>24,329,748</u></u>	<u><u>25,343,161</u></u>
MISCELLANEOUS REVENUES:			
661001 Interest Earnings	1,381,503	754,268	-
666001 Gain, Sale of Investments	-	1,043,081	-
Total Miscellaneous Revenues	<u><u>1,381,503</u></u>	<u><u>1,797,349</u></u>	<u><u>-</u></u>
OTHER FINANCING SOURCES:			
693102 Premium on Bonds Sold	-	-	-
693105 Bonds Proceeds, Refunding	-	-	-
693103 Accrued Interest, Sale of Bonds	14,291	91,250	-
693501 Debt Service Library, Fulton County	1,584,175	1,577,010	1,584,620
Total Other Financing Sources	<u><u>1,598,466</u></u>	<u><u>1,668,260</u></u>	<u><u>1,584,620</u></u>
Total Receipts - Bond Sinking Fund	<u><u>25,050,111</u></u>	<u><u>27,795,357</u></u>	<u><u>26,927,781</u></u>
Cash and Securities Available January 1, 1997			36,010,814
GRAND TOTAL - BOND SINKING FUND			<u><u>62,938,595</u></u>

EXPENDITURES AND APPROPRIATIONS SUMMARY

DEPARTMENT	<u>1995 EXPENDITURES</u>	<u>1996 EXPENDITURES</u>	<u>1997 APPROPRIATIONS</u>
Non-Departmental	23,789,042	22,458,066	62,938,595
TOTAL - BOND SINKING FUND	<u><u>23,789,042</u></u>	<u><u>22,458,066</u></u>	<u><u>62,938,595</u></u>
MAJOR ACCOUNT GROUP			
Other Current Operating Expenses	-	184,783	-
Intergovernmental & Interfund Transfer	1,505,453	1,445,565	1,364,400
Debt Service Expenses	22,283,589	20,827,718	24,316,382
Reserve for Appropriation	-	-	37,257,813
TOTAL - BOND SINKING FUND	<u><u>23,789,042</u></u>	<u><u>22,458,066</u></u>	<u><u>62,938,595</u></u>

**CITY OF ATLANTA
1997 BUDGET
1D56 - 1989 REFUNDING BOND FUND**

RECEIPTS AND ANTICIPATIONS

SOURCE:	1995 <u>RECEIPTS</u>	1996 <u>RECEIPTS</u>	1997 <u>ANTICIPATIONS</u>
OTHER FINANCING SOURCES:			
692101 Sinking Fund Requirement	<u>1,505,453</u>	<u>1,445,566</u>	<u>1,364,400</u>
TOTAL - 1989 REFUNDING BOND FUND	<u>1,505,453</u>	<u>1,445,566</u>	<u>1,364,400</u>
Cash and Securities Available January 1, 1997			<u>-</u>
GRAND TOTAL - 1989 REFUNDING BOND FUND			<u>1,364,400</u>

EXPENDITURES AND APPROPRIATIONS SUMMARY

DEPARTMENT	1995 <u>EXPENDITURES</u>	1996 <u>EXPENDITURES</u>	1997 <u>APPROPRIATIONS</u>
Non-Departmental	<u>1,505,453</u>	<u>1,445,566</u>	<u>1,364,400</u>
TOTAL - 1989 REFUNDING BOND FUND	<u>1,505,453</u>	<u>1,445,566</u>	<u>1,364,400</u>
MAJOR ACCOUNT GROUP			
Debt Service Expenses	1,505,453	1,455,566	1,364,400
TOTAL - 1989 REFUNDING BOND FUND	<u>1,505,453</u>	<u>1,455,566</u>	<u>1,364,400</u>

**CITY OF ATLANTA
1997 BUDGET
1E21 - SPECIAL ASSESSMENT FUND**

This fund accounts for the resources for various public improvements which are financed through assessments to individual property owners. Such improvements include street and sidewalk paving, curb and gutter projects, property demolition and clearance and the construction of lateral sewers.

	<u>1996 Budget</u>	<u>1997 Budget</u>	<u>% Change</u>
Special Assessment Fund	2,301,700	1,668,827	(27.50)

RECEIPTS AND ANTICIPATIONS

SOURCE:	<u>1995 RECEIPTS</u>	<u>1996 RECEIPTS</u>	<u>1997 ANTICIPATIONS</u>
MISCELLANEOUS REVENUES:			
661001 Interest Earnings	-	46	-
663101 Sewer Assessment, Lat. Entrance	20,791	14,904	-
663102 Sewer Assessment, Prior	73	1,114	-
663103 Sewer Assessment, Lat. Entrance	43,634	69,293	-
663201 Paving Assessment, Current	5,361	2,383	-
663202 Paving Assessment, Prior	-	758	463,980
663203 Curb/Sidewalk/Gutter Assessment, Current	1,603	70	-
663204 Curb/Sidewalk/Gutter Assessment, Prior	465	2,103	186,459
663302 Clearance Property, Prior	-	-	15,895
663303 Demolition of Buildings and Structures	42,901	41,624	4,805,046
663304 Demolition of Buildings and Structures, Prior	7,140	30,805	997,931
663901 Interest, Sewer Assessment	4,822	4,998	-
663902 Interest, Paving Assessment	2,391	2,175	-
663903 Interest, Curb/Sidewalk/Gutters	733	1,322	-
663905 Interest, Demolition	5,939	9,225	7,430
Total Receipts - Special Assessment Fund	<u><u>135,853</u></u>	<u><u>180,820</u></u>	<u><u>6,476,741</u></u>
Cash and Securities Available January 1, 1997			<u>(4,807,914)</u>
GRAND TOTAL - SPECIAL ASSESSMENT FUND			<u><u>1,668,827</u></u>

**CITY OF ATLANTA
1997 BUDGET
1E21 - SPECIAL ASSESSMENT FUND**

EXPENDITURES AND APPROPRIATIONS SUMMARY

DEPARTMENT	1995 <u>EXPENDITURES</u>	1996 <u>EXPENDITURES</u>	1997 <u>APPROPRIATIONS</u>
Public Works	-	-	710,259
Non-Departmental	39,234	45,086	958,568
Planning, Devl. & Neighborhood Conserv.	<u>1,604,486</u>	<u>1,775,233</u>	<u>-</u>
TOTAL - SPECIAL ASSESSMENT FUND	<u><u>1,643,720</u></u>	<u><u>1,820,319</u></u>	<u><u>1,668,827</u></u>
MAJOR ACCOUNT GROUP			
Other Current Operating Expenses	1,604,486	1,775,233	1,175
Loans/Adv/Invest/Losses	39,234	45,086	-
Capital Expenses	-	-	709,084
Reserve for Appropriation	<u>-</u>	<u>-</u>	<u>958,568</u>
TOTAL - SPECIAL ASSESSMENT FUND	<u><u>1,643,720</u></u>	<u><u>1,820,319</u></u>	<u><u>1,668,827</u></u>

1997 PROPRIETARY FUNDS BUDGET

The Proprietary Funds group is one of the three fund groups of the city and consists of enterprise activities which are self-supported by user charges or fees.

The Aviation Funds account for the accumulation of income and disbursement of funds connected with the operation and construction of the Hartsfield Atlanta International Airport. These funds generate income primarily from leases and use agreements with airlines, various concessionaires for the terminal facility and parking operations.

The Water and Sewer Funds were established to account for all financial transactions associated with the operation, development and maintenance of the City's expansive water and sewer infrastructure system. The system is financed by user charges for water and sewer services.

The Parks Facilities Funds were created to account for the Cyclorama restoration project. Currently, the Cyclorama is the only activity being financed, but it is envisioned that these funds will be used to account for other Parks and Recreational enterprise activities in the future. The Cyclorama is supported by user fees.

The Internal Service Fund consists of the activities of the Bureau of Motor Transport Services, and the Bureau of Management Information Systems, which provide services to using city agencies or departments. Users are assessed charges that are designed to cover service costs.

The Underground Atlanta Facilities Revenue Fund was established in 1989 to account for transactions associated with the public operations of the Underground Atlanta facilities and the parking decks. The Fund is supported by user fees, parking revenues and a General Fund subsidy.

	<u>1996</u> <u>Budget</u>	<u>1997</u> <u>Budget</u>	<u>% Change</u>
Airport Funds:			
Airport Revenue Fund	159,079,703	177,698,265	11.70
Airport Facilities Revenue Bonds Sinking Fund	166,080,618	180,066,432	8.42
Airport Facilities Revenue Bond Construction Fund-Series 1990	24,747,330	18,480,623	(25.32)
Airport Renewal & Extension Fund	260,880,250	280,216,541	7.41
Airport Fac, Rev. Bond Const. Fd-1994 B	<u>71,086,363</u>	<u>31,226,772</u>	<u>(56.07)</u>
Total Airport Funds	<u>681,874,264</u>	<u>687,688,633</u>	<u>0.85</u>
Water and Sewerage Funds:			
Water and Sewerage Revenue Fund	134,024,643	136,791,918	2.06
Water and Sewerage Sinking Fund	17,306,349	17,663,466	2.06
1993 Water and Sewerage Construction Fund	133,930,267	63,906,813	(52.28)
Water and Sewerage Construction Fund	2,748,146	2,900,079	5.53
Water and Sewerage Renewal & Extension Fund	<u>178,994,456</u>	<u>165,904,447</u>	<u>(7.31)</u>
Total Water and Sewerage Funds	<u>467,003,861</u>	<u>387,166,723</u>	<u>(17.10)</u>
Parks and Recreation Facilities Funds:			
Parks and Recreation Facilities Revenue Fund	867,740	749,030	(13.68)
Parks and Recreation Facilities Revenue Sinking Fund	693,976	-	(100.00)
Parks and Recreation Facilities Renewal & Extension Fund	<u>1,359,804</u>	<u>840,317</u>	<u>(38.20)</u>
Total Parks and Recreation Facilities Funds	<u>2,921,520</u>	<u>1,589,347</u>	<u>(45.60)</u>
Solid Waste Management Facilities Construction Fund	-	18,738,851	N/A
Internal Service Fund	34,205,597	34,207,526	0.01
Underground Atlanta Facilities Revenue Fund	<u>9,163,046</u>	<u>8,044,624</u>	<u>(12.21)</u>
TOTAL - PROPRIETARY FUNDS	<u>1,195,168,288</u>	<u>1,137,435,704</u>	<u>(4.83)</u>

1997 FIDUCIARY FUNDS BUDGET

The Fiduciary Funds group is one of the three fund groups in the City's budget and accounts for assets held by the City in a trustee capacity or as an agent for individuals or organizations. Additionally, these funds account for the proceeds of certain intergovernmental grants and contributions from various private individuals and organizations.

Generally, only the balance of funds owed at the end of the previous year are appropriated in the current year as the initial adopted budget.

The Trust Fund currently contains a cash and securities balance of over \$5 million, over one half of total appropriations. These funds are appropriated for various one-time projects, which are in advanced stages of development.

Activity in the Fiduciary Funds for 1997 should be similar to that which occurred in 1996.

	<u>1996</u> <u>Budget</u>	<u>1997</u> <u>Budget</u>	<u>% Change</u>
Agency Fund	5,299,413	8,861,394	67.21
Trust Fund	15,463,644	12,507,614	(19.12)
Rental Rehabilitation Trust Fund	187,391	198,716	6.04
Home Investment Trust Fund	5,107,150	4,443,680	(12.99)
Sec. 108 Loan Trust Fund	<u>12,725,125</u>	<u>8,296,349</u>	<u>(34.80)</u>
TOTAL - FIDUCIARY FUNDS	<u><u>38,782,723</u></u>	<u><u>34,307,753</u></u>	<u><u>(11.54)</u></u>

**CITY OF ATLANTA
1997 BUDGET
3P01 - AGENCY FUND**

RECEIPTS AND ANTICIPATIONS

SOURCE:	<u>1995 RECEIPTS</u>	<u>1996 RECEIPTS</u>	<u>1997 ANTICIPATIONS</u>
TAXES:			
611101 Taxes, Current Property	15,738,965	51,312,219	-
611102 Taxes, Current Year Intang Property	2,400,000	-	-
611201 Taxes, Prior Year Property	8,220,547	9,487,013	-
611202 Taxes, Prior Year Int. Prop.	424,890	988,302	-
612101 Taxes, State Sales	75,335	66,906	29
613501 Taxes, Rental Car	-	1,959,000	-
614101 Taxes, Interest On	3,114,915	2,568,606	-
614201 Taxes, Penalties On	694,293	566,153	-
	<u>30,668,945</u>	<u>66,948,199</u>	<u>29</u>
Total Taxes			
CHARGES FOR SERVICES:			
643302 Sanitary Services	6,239,536	5,629,409	-
645106 WPC Charges, Water Meter Deposits	81,810	118,448	450
645211 Sewer Charges, Sewers	13,270,264	15,078,560	-
	<u>19,591,610</u>	<u>20,826,417</u>	<u>450</u>
Total Charges for Services			
FINES AND FORFEITS:			
651101 Traffic & Parking Fines	2,051,842	2,095,442	-
651201 General Fines	116,364	116,277	-
651303 State Tollway Authority	-	229	-
652103 Bonds Forfeited/Collected	3,190,679	3,184,714	-
652104 FIFA Costs and Penalties	195,492	119,546	-
652110 DUI, Penalty On Fine	60,913	42,475	-
	<u>5,615,290</u>	<u>5,558,683</u>	<u>-</u>
Total Fines and Forfeits			
MISCELLANEOUS REVENUES:			
661001 Interest Earnings	298,437	476,115	27,283
661003 Redemption Fee Penalty	-	-	-
663401 Redemption of Marshall Deeds	126,838	-	-
664101 Private Contributions & Donations	-	391	-
666001 Gain, Sale of Investments	29,628	783,023	-
669101 Recover Erroneous Payments	798,742	1,737,990	-
669104 Recover Unclaimed Payments	404,740	4,604	-
	<u>1,658,385</u>	<u>3,002,123</u>	<u>27,283</u>
Total Miscellaneous Revenues			
OTHER FINANCING SOURCES:			
691104 Buyer's Premium	90,181	79,038	-
693101 Recover Pension Administrative Costs	417,175	397,128	-
692303 Recover Direct Cost	-	10,815	-
694003 Escrow Deposit	2,000	-	-
695101 Proceeds, Tax Anticipation Notes	-	33,000,000	-
695102 Premium Sale Tax Anticipation Notes	-	97,701	-
	<u>509,356</u>	<u>33,584,682</u>	<u>-</u>
Total Other Financing Sources			

**CITY OF ATLANTA
1997 BUDGET
3P01 - AGENCY FUND**

RECEIPTS AND ANTICIPATIONS

Total Receipts - Agency Fund	<u>58,043,586</u>	<u>129,920,104</u>	<u>27,762</u>
Due to			(25,000)
Cash and Securities Available January 1, 1997			<u>8,858,632</u>
GRAND TOTAL - AGENCY FUND			<u><u>8,861,394</u></u>

EXPENDITURES AND APPROPRIATIONS SUMMARY

DEPARTMENT	1995 <u>EXPENDITURES</u>	1996 <u>EXPENDITURES</u>	1997 <u>APPROPRIATIONS</u>
Corrections	-	-	253
Executive Offices	-	-	-
Administrative Services	692,645	68,515	156,617
Law	-	-	18,531
Finance	39,924,499	105,630,852	1,909,277
Parks, Recreation & Cultural Affairs	72,828	46,748	97,410
Water	12,359,193	13,460,457	4,657,101
Judicial Agencies	5,028,979	4,945,039	1,601,472
Police Services	-	12,926	9,277
Planning, Development & Neighborhood Conservation	218,187	-	266,154
Non-Departmental	-	1,819,092	145,302
TOTAL - AGENCY FUND	<u>58,296,331</u>	<u>125,983,629</u>	<u>8,861,394</u>
 MAJOR ACCOUNT GROUP			
Personnel Expenses	361,181	399,610	2,147
Other Operating Expenses	6,163,185	6,675,113	2,198,776
Loans/Adv/Invest/Losses	-	5,395	-
Intergov. and Interfund Pmts.	51,752,547	85,237,191	6,467,051
Capital Expenses	19,603	133	-
Debt Service Expenses	-	33,666,187	-
Reserve for Appropriation	-	-	193,420
TOTAL - AGENCY FUND	<u>58,296,516</u>	<u>125,983,629</u>	<u>8,861,394</u>

**CITY OF ATLANTA
1997 BUDGET
3P02 - TRUST FUND**

RECEIPTS AND ANTICIPATIONS

SOURCE:	<u>1995</u> <u>RECEIPTS</u>	<u>1996</u> <u>RECEIPTS</u>	<u>1997</u> <u>ANTICIPATIONS</u>
INTERGOVERNMENTAL REVENUE:			
631101 Federal Grants/Entitlements			
USDL, JTPA, 99-9-3507-98-094-(89)	-	-	49,655
USDL, JTPA, F-3946-2-00-80-60	-	-	53,259
USDL, JTPA, F-4044-3-00-80-60	22,583	-	101,183
GA DOL, JTPA 10-86-13-1-1-14 (86)	-	-	90,381
Sub Total	22,583	-	294,478
632101 State Grants/Entitlements			
USDL, JTPA, 99-9-3507-98-094-(90)	-	210,163	287,640
GA DOL, JTPA 10-87-10-1-1-14(87)	-	-	165,806
GA DOL, JTPA 30-87-00-1-1-14 (87)	-	-	87,793
GA DOL, JTPA 20-P7-00-1-1-14	-	-	758
GA DOL, JTPA 10-88-10-1-1-14(88)	-	-	54,012
GA DOL, JTPA 10-88-16-1-1-14(88)	-	-	169
GA DOL, JTPA 30-88-00-1-1-14(88)	-	-	39,344
GA DOL, JTPA 20-C9-00-1-1-14(88)	-	-	49,242
GA DOL, JTPA 10-89-10-1-1-14(89)	-	-	324,813
GA DOL, JTPA 10-89-13-1-1-14(89)	-	-	60,241
GA DOL, JTPA 30-89-00-1-1-14(89)	-	-	38,139
GA DOL, JTPA 70-89-11-1-1-14(90)	-	-	206
GA DOL, JTPA 10-90-10-1-1-14(90)	-	-	33,173
GA DOL, JTPA 10-90-13-1-1-14(90)	-	-	101,754
GA DOL, JTPA 30-90-00-1-1-14(90)	-	-	22,744
GA DOL, JTPA 20-C1-00-1-1-14(90)	-	-	57,188
GA DOL, JTPA 30-91-00-1-1-14(91)	-	-	30,857
GA DOL, JTPA 10-91-00-1-1-14(91)	-	-	543,773
GA DOL, JTPA 10-91-03-1-1-14(91)	-	-	273,052
GA DOL, JTPA 10-92-00-1-1-14(92)	-	-	423,464
GA DOL, JTPA 30-92-00-1-1-14(92)	-	-	101,547
GA DOL, JTPA 20-C3-00-1-1-14(92)	-	-	65,273
GA DOL, JTPA 30-93-00-1-1-14(93)	-	-	5,389
GA DOL, JTPA 10-93-00-1-1-14(93) - Title 11A	-	1,391	84,166
GA DOL, JTPA 15-93-00-1-1-14(93) - Title 11C	214,350	83,844	65,800
GA DOL, JTPA 10-93-99-1-1-14(93)	8,521	130,799	1,400
GA DOL, JTPA 20-C4-00-1-1-14(93)	-	-	38,992
GA DOL, JTPA 40-93-00-1-1-14	62,108	-	107,314
GA DOL, JTPA 20-C4-00-1-1-14 (93)New	331,605	86,619	19,249
GA DOL, JTPA 10-94-00-1-1-14(94) - Title 11A	1,262,928	-	2,126
GA DOL, JTPA 10-94-00-1-1-14(94) - Title 11C	1,042,387	21,666	81,265
GA DOL, JTPA 20-C5-00-1-1-14(94) - Title 11B	1,261,084	64,372	238,424
GA DOL, JTPA 25-94-00-1-1-14(94)	110,282	-	37,603
GA DOL, JTPA 10-95-00-1-1-14(95)	324,072	806,118	706,416
GA DOL, JTPA 15-95-00-1-1-14(95)	93,296	291,708	146,043
GA DOL, JTPA - Title II			
Capacity Bldg./Incentive Funds	-	-	10,000
GA DOL, JTPA 20-C6-1(95) - Title 11B	-	563,176	866,711
GA DOL, JTPA 10-96-00-1-1-14(96)	-	-	1,384,414
GA DOL, JTPA 15-96-00-1-1-14(96)	-	-	211,879
STATE OF GA DEPT. OF TECH & ADULT			
ED. 36-423-1	36,671	-	9,417
Sub Total	4,747,304	2,259,856	6,777,596

**CITY OF ATLANTA
1997 BUDGET
3P02 - TRUST FUND**

RECEIPTS AND ANTICIPATIONS

SOURCE:	<u>1995 RECEIPTS</u>	<u>1996 RECEIPTS</u>	<u>1997 ANTICIPATIONS</u>
INTERGOVERNMENTAL REVENUE: (Continued)			
633101 Local Grants/Entitlements			
GA DOL, JTPAY 95-PL-GA-0037	-	-	87,180
Private Contributors, Various Years	25,000	25,000	-
GA DOL, JTPA 15-95-00-1-1-14(95)			
'96 EXPO, Inc.	-	2,300	-
1/1/94-12/31/96	-	7,115	51,717
Atlanta Regional Comm. JT9517 (7/1/94-6/30/95)	93,455	-	6,580
Atlanta Regional Comm. AGJT408 (7/1/94-6/30/95)	76,875	2,788	48,753
Atlanta Regional Comm. JT9612	-	71,793	28,207
Colgate-Palmolive Co. Agreement #1	-	-	8,020
Sub Total	195,330	108,996	230,457
Total Intergovernmental Revenue	4,965,217	2,368,852	7,302,531
CHARGES FOR SERVICES:			
641105 Fees, Special, Non-Recurring	44,710	-	-
641405 Sale of Novelties, Private Contributors, Various Years	4,475	9,513	-
641407 Transcards/Parking/Tokens	-	1,100	-
643305 Incinerator/Landfill Disp.	98,342	207,193	-
644101 Fees, Golf	95,004	74,810	-
644103 Fees, Tennis	-	25,571	-
644105 Fees, Recreation Activity, Private Contributors, Various Yrs.	251,324	230,668	310
644106 Fees, Burial	7,650	35,150	-
644107 Fees, Civic Center	344,149	229,182	3,431
644108 Fees, Chastain PK Amphitheater	63,150	169,589	-
645101 WPC CHGS, Water Service	61	9	-
647403 Fees, City-Wide Training	982	3,194	-
Sub Total	909,847	985,979	3,741
Total Charges for Services	909,847	985,979	3,741
FINES AND FORFEITS:			
652101 Unclaimed Money, Prisoner	684,067	1,739,440	-
652106 Victim Witness, Pen-On-File	240,495	278,852	-
652107 Victim Witness, Bond-Forfeit	1,231	1,492	-
652108 Jail Fund, Pen-On-Fine	1,431,028	1,311,338	-
652109 Jail Fund, Bond Forfeits	29,034	43,091	-
Sub Total	2,385,855	3,374,213	-
Total Fines and Forfeits	2,385,855	3,374,213	-
MISCELLANEOUS REVENUES:			
661001 Interest Earnings			
Non-Sponsored Revenues	312,181	371,305	16,523
USDHUD 1994 Repayments	40,617	-	-
USDHUD 1995 Repayments	196,465	-	27,880
USDHUD 1996 Repayments	-	85,926	-
Private Contributors, Various Years	6,095	7,974	-
Private Contributors, Hugh T. Inman	15,482	14,159	1,377
Sub-Total	570,840	479,364	45,780

**CITY OF ATLANTA
1997 BUDGET
3P02 - TRUST FUND**

RECEIPTS AND ANTICIPATIONS

SOURCE:	<u>1995</u> <u>RECEIPTS</u>	<u>1996</u> <u>RECEIPTS</u>	<u>1997</u> <u>ANTICIPATIONS</u>
MISCELLANEOUS REVENUES: (Continued)			
661002 Principal Repayments			
U.S. HUD CPD 1994 Repayments	18,245	-	-
U.S. HUD CPD 1995 Repayments	18,890	-	-
U.S. HUD CPD 1996 Repayments	-	30,533	-
Sub-Total	<u>37,135</u>	<u>30,533</u>	<u>-</u>
662101 Land Rentals, General	33,088	37,743	-
662201 Building Rentals, General	-	23,112	-
662391 Concessions, Other			
Non-Sponsored Revenues	195,382	553,393	-
Private Contributions	827	13,350	-
Sub-Total	<u>196,209</u>	<u>566,743</u>	<u>-</u>
664101 Private Contributions & Donations			
Non-Sponsored Revenues	-	103,147	-
Private Contributors, Various Years	1,389,501	1,980,434	37,045
U. S. Olympic Committee	-	-	-
South African Trade Mission Participants	202,355	165,262	-
Arts Festival Assoc. of Atl., Inc. 1990 Contr.	-	100	-
Norfolk Southern Corp.	-	35,000	-
Captain Planet Foundation	-	2,384	-
Coan Park/Youth Activities Agreement Nike Inc.	-	40,000	92,000
Sub Total	<u>1,591,856</u>	<u>2,326,327</u>	<u>129,045</u>
666001 Gain, Sale of Investments			
Non-Sponsored Revenues	36,289	110,444	-
Private Contributors Various Years	278	882	-
Private Contributors Hugh T. Inman	555	1,787	-
Total Gain-Sale of Investments	<u>37,122</u>	<u>113,113</u>	<u>-</u>
669101 Recover Erroneous Payment			
Non-Sponsored Revenues	-	106	-
USDL, JTPA 99-9-3507-98-094(90)	100	-	-
USDL, JTPA F-4044-3-00-80-60	49	-	-
GA DOL, JTPA 10-92-00-1-1-14(92)	750	-	-
GA DOL, JTPA 10-93-00-1-14(93) - Title 11A	48	-	-
GA DOL, JTPA 40-93-00-1-14	430	-	-
GA DOL, JTPA 20-C4-00-1-14 (93) New	9,126	-	-
GA DOL, JTPA 10-94-00-1-14 (94) - Title 11A	2,910	7,719	-
GA DOL, JTPA 20-C5-00-1-14 (94) - Title 11B	13,179	-	-
Private Contributions	3,890	1,700	-
USD HUD 1994 Repayments	-	31,162	-
USD HUD 1995 Repayments	-	93,392	-
GA DOL, JTPA 30-90-00-1-1-14 (90)	-	755	-
GA DOL, JTPA 15-93-00-1-1-14 (93) - Title 11C	-	27,626	-
GA DOL, JTPA 10-94-00-1-1-14 (94) - Title 11C	-	99	-
GA DOL, JTPA 10-95-00-1-1-14 (95)	-	100	-
GA DOL, JTPA 20-C6-1-1 (94) - Title 11B	-	1,356	-
Sub Total	<u>30,482</u>	<u>164,015</u>	<u>-</u>

**CITY OF ATLANTA
1997 BUDGET
3P02 - TRUST FUND**

RECEIPTS AND ANTICIPATIONS

SOURCE:	<u>1995 RECEIPTS</u>	<u>1996 RECEIPTS</u>	<u>1997 ANTICIPATIONS</u>
MISCELLANEOUS REVENUES: (Continued)			
669102 Recover Train/Travel Cost USDL, JTPA 99-9-3507-98-094-(90)	896	-	-
669106 Recover On Pur/Dir Expense Private Contributors - Atlanta Olympic Committee	<u>425,100</u>	<u>527,577</u>	-
Total Miscellaneous Revenue	<u><u>2,922,728</u></u>	<u><u>4,268,527</u></u>	<u><u>174,825</u></u>
OTHER FINANCING SOURCES:			
692303 Recover, Direct Cost			
Non-Sponsored Revenues	259,440	2,217	-
USDL, JTPA 99-9-3507-98-094- (89)	22	-	-
USDL, JTPA 99-9-3507-98-094- (90)	938	-	-
GA DOL, JTPA 30-93-00-1-14 (93)	251	594	-
GA DOL, JTPA 20-C5-00-1-14 (94) - Title 11B	974	-	-
GA DOL, JTPA 10-95-00-1-14 (95)	4,284	-	-
GA DOL, JTPA 20-C6-1-1 (95) - Title 11B	-	2,295	-
GA DOL, JTPA 10-96-00-1-1-14 (96)	-	10,040	-
Private Contributions (Various Years)	51	109	-
Private Contributions (Atlanta Olympic Comm.)	<u>151</u>	<u>7,859</u>	-
Sub Total	<u>266,111</u>	<u>23,114</u>	-
692403 Oper. Trans. from Fund 1A01			
Non-Sponsored Revenues	1,799,138	-	-
Private Contributions, Various Years	-	55,484	-
Sub Total	<u>1,799,138</u>	<u>55,484</u>	-
692407 Oper. Trans. from Fund 2M01			
Non-Sponsored Revenues	47	-	-
USDL, JTPA 99-9-3507-98-094 (89)	2	-	-
USDL, JTPA 99-9-3507-98-094 (90)	55	-	-
GA DOL, JTPA 30-93-00-1-14 (93)	36	-	-
GA DOL, JTPA-20-C5-00-1-14 (94)	183	-	-
GA DOL, JTPA-10-95-00-1-14 (95)	<u>704</u>	-	-
Sub Total	<u>1,027</u>	-	-
692408 Oper. Trans. from Fund 2J01			
Private Contributions, Various Years	-	100,000	-
694008 Proceeds from Inmates			
Non-Sponsored Revenues	-	<u>490,076</u>	-
Total Other Financing Sources	<u><u>2,066,276</u></u>	<u><u>668,674</u></u>	-
Total Receipts - Trust Fund	<u><u>13,249,923</u></u>	<u><u>11,666,245</u></u>	<u><u>7,481,097</u></u>
Investment In Cash Pool			<u>5,026,517</u>
TOTAL - TRUST FUND			<u><u>12,507,614</u></u>

**CITY OF ATLANTA
1997 BUDGET
3P02 - TRUST FUND**

EXPENDITURES AND APPROPRIATIONS SUMMARY

DEPARTMENT	1995 <u>EXPENDITURES</u>	1996 <u>EXPENDITURES</u>	1997 <u>APPROPRIATIONS</u>
City Council	24,858	206	4,661
Office of Mayor	594,061	666,134	407,112
Chief of Staff and Reporting Offices	142,022	671,569	145,943
Executive Offices and Misc. Offices	45,867	27,761	5,967
Administrative Services	32,217	223,849	134,117
Finance	122,349	447,315	479,762
Public Works	56,454	74,061	532,571
Parks, Recreation & Cultural Affairs	1,949,199	2,991,333	1,638,195
Personnel and Human Resources	19,933	6,647	4,386
Water	8,491	126,351	2,927
Judicial Agencies	74,609	157,255	342,070
Planning and Dev. and Neigh. Conv.	4,925,644	2,729,606	7,488,374
Fire	17,787	20,464	45,152
Police	562,857	1,510,255	733,955
Corrections	2,340,121	3,966,051	431,710
Non-Departmental	326,390	2,055,397	110,712
TOTAL - TRUST FUND	<u>11,242,859</u>	<u>15,674,254</u>	<u>12,507,614</u>
 MAJOR ACCOUNT GROUP			
Personnel Expenses	4,829,007	6,281,997	1,473,364
Other Current Operating Exp.	5,536,180	4,288,850	7,706,253
Loans/Adv/Invest/Losses	-	3,697	-
Internal-Service Expenses	77,034	69,509	42,730
Intergovernmental and Inter Pmts.	373,354	2,606,976	155,685
Capital Expenses	427,284	2,423,225	1,545,582
Reserve for Appropriation	-	-	1,584,000
TOTAL - TRUST FUND	<u>11,242,859</u>	<u>15,674,254</u>	<u>12,507,614</u>

**CITY OF ATLANTA
1997 BUDGET
3P04 - RENTAL REHABILITATION TRUST FUND**

RECEIPTS AND ANTICIPATIONS

SOURCE:	1995 <u>RECEIPTS</u>	1996 <u>RECEIPTS</u>	1997 <u>ANTICIPATIONS</u>
INTERGOVERNMENTAL REVENUE:			
631101 Federal Grants/Entitlements			
U.S. Dept HUD, Com. Planning/ Dev. Rental Rehab. Program			
R-89-MC-13-0202	-	-	102,898
R-90-MC-13-0002	-	-	-
R-91-MC-13-0202	-	-	37,102
	<hr/>	<hr/>	<hr/>
Total Intergovernmental Revenue	-	-	140,000
CHARGES FOR SERVICES:			
641104 Fees, Loan Application			
U.S. Dept HUD, Com. Planning/ Dev. Rental Rehab. Program,			
R-85-MC-13-0202	-	-	10
	<hr/>	<hr/>	<hr/>
MISCELLANEOUS REVENUES:			
661001 Interest Earnings U.S. HUD CPD Rental			
Rehab Program R-90-MC-13-0002	6,720	6,060	-
Rehab Program R-85-MC-13-0202	3,532	-	-
Sub Total	<hr/>	<hr/>	<hr/>
	10,252	6,060	-
661002 Principal Repayments R-90-MC-13-0002	-	4,958	-
	<hr/>	<hr/>	<hr/>
Total Miscellaneous Revenues	10,252	11,018	-
OTHER FINANCING SOURCES			
692303 Recover Direct Cost USDHUD, Com Ping/ Dev., Rental Rehab Program R-91-MC-13-0202	166	308	-
	<hr/>	<hr/>	<hr/>
Total Receipts - Rental Rehabilitation Trust Fund	10,418	11,326	140,010
	<hr/> <hr/>	<hr/> <hr/>	<hr/> <hr/>
Cash and Securities Available January 1, 1997			58,706
			<hr/>
GRAND TOTAL - RENTAL REHABILITATION TRUST FUND			198,716
			<hr/> <hr/>

**CITY OF ATLANTA
1997 BUDGET
3P04 - RENTAL REHABILITATION TRUST FUND**

EXPENDITURES AND APPROPRIATIONS SUMMARY

DEPARTMENT	<u>1995 EXPENDITURES</u>	<u>1996 EXPENDITURES</u>	<u>1997 APPROPRIATIONS</u>
Planning, Development & Neighborhood Conservation	<u>1,204</u>	<u>-</u>	<u>198,716</u>
TOTAL - RENTAL REHABILITATION TRUST FUND	<u>1,204</u>	<u>-</u>	<u>198,716</u>
MAJOR ACCOUNT GROUP			
Personnel Expenses	-	-	2,922
Other Current Operating Expenses	659	-	178,015
Capital Expenses	545	-	241
Reserve for Appropriations	<u>-</u>	<u>-</u>	<u>17,538</u>
TOTAL - RENTAL REHABILITATION TRUST FUND	<u>1,204</u>	<u>-</u>	<u>198,716</u>

**CITY OF ATLANTA
1997 BUDGET
3P05 - HOME INVESTMENT FUND**

RECEIPTS AND ANTICIPATIONS

SOURCE:	<u>1995 RECEIPTS</u>	<u>1996 RECEIPTS</u>	<u>1997 ANTICIPATIONS</u>
INTERGOVERNMENTAL REVENUE:			
631101 Federal Grant Entitlements	-	-	4,440,506
MISCELLANEOUS REVENUES:			
661001 Interest Earnings	-	-	-
661002 Principal Payments	-	-	-
Total Miscellaneous Revenues	<u>-</u>	<u>-</u>	<u>-</u>
Total Receipts - Home Investment Trust Fund	<u>-</u>	<u>-</u>	<u>4,440,506</u>
Cash and Securities Available January 1, 1997			<u>3,174</u>
GRAND TOTAL - HOME INVESTMENT TRUST FUND			<u><u>4,443,680</u></u>

EXPENDITURES AND APPROPRIATIONS SUMMARY

DEPARTMENT	<u>1995 EXPENDITURES</u>	<u>1996 EXPENDITURES</u>	<u>1997 APPROPRIATIONS</u>
Planning, Development & Neighborhood Conservation	-	-	4,443,680
TOTAL - HOME INVESTMENT TRUST FUND	<u>-</u>	<u>-</u>	<u>4,443,680</u>
MAJOR ACCOUNT GROUP			
Personnel Expenses	-	-	415,314
Other Current Operating Expenses	-	-	2,485,283
Internal Service Expenses	-	-	18,396
Capital Expenses	-	-	9,364
Reserve for Appropriations	-	-	1,515,323
TOTAL - HOME INVESTMENT TRUST FUND	<u>-</u>	<u>-</u>	<u>4,443,680</u>

**CITY OF ATLANTA
1997 BUDGET
3P06 - SECTION 108 LOAN FUND**

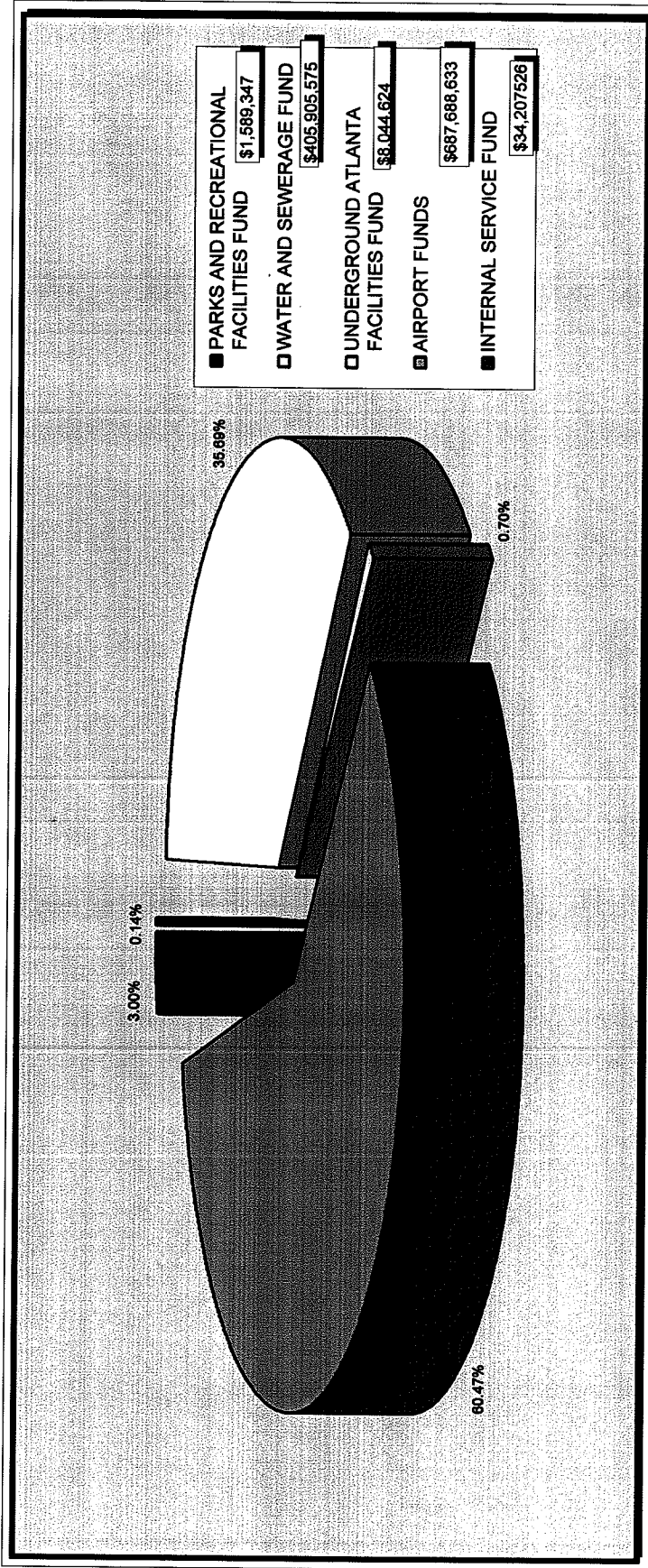
RECEIPTS AND ANTICIPATIONS

SOURCE:	1995 <u>RECEIPTS</u>	1996 <u>RECEIPTS</u>	1997 <u>ANTICIPATIONS</u>
INTERGOVERNMENTAL REVENUE:			
631101 Federal Grant/Entitlements	-	-	7,942,761
MISCELLANEOUS REVENUES:			
661001 Interest Earnings	-	131,572	-
669101 Recover Erroneous Payments	-	10	-
Total Miscellaneous Revenues	<u>-</u>	<u>131,582</u>	<u>-</u>
TOTAL - SECTION 108 LOAN TRUST FUND	<u>-</u>	<u>131,582</u>	<u>7,942,761</u>
Securities Held January 1, 1997			(657,013)
Cash and Securities Available January 1, 1997			<u>1,010,601</u>
GRAND TOTAL - SECTION 108 LOAN TRUST FUND			<u><u>8,296,349</u></u>

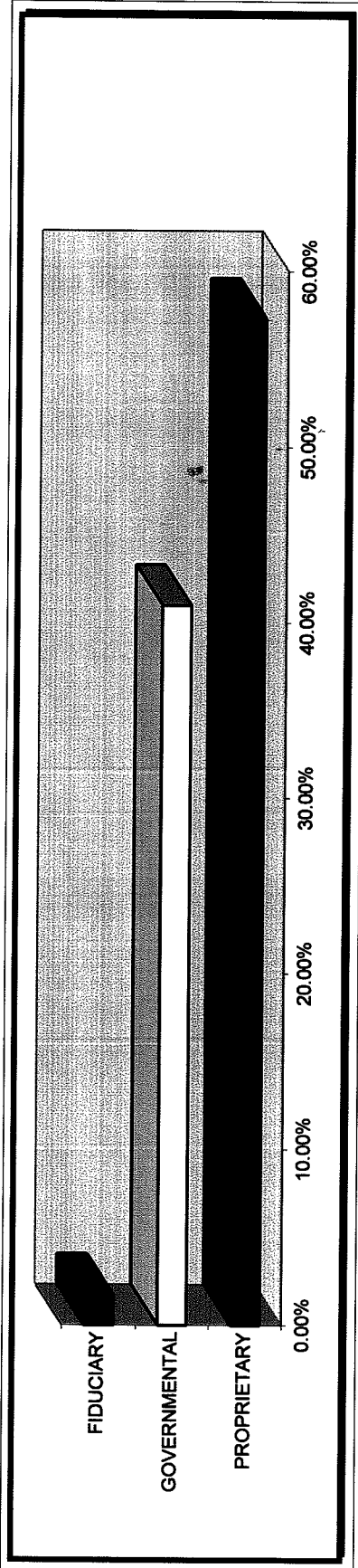
EXPENDITURES AND APPROPRIATIONS SUMMARY

DEPARTMENT	1995 <u>EXPENDITURES</u>	1996 <u>EXPENDITURES</u>	1997 <u>APPROPRIATIONS</u>
Administrative Services	-	407,368	264,180
Finance	-	162,992	34,693
Public Works	-	1,869,242	708,410
Parks	-	308,149	55,467
Planning, Development & Neighborhood Conservation	-	2,312,607	7,233,599
TOTAL - SECTION 108 LOAN TRUST FUND	<u>-</u>	<u>5,060,358</u>	<u>8,296,349</u>
MAJOR ACCOUNT GROUP			
Personnel Expenses	-	23,615	25,825
Other Current Operating Expenses	-	4,365,736	6,834,648
Internal Service Expenses	-	560	-
Capital Expenses	-	507,455	109,860
Debt Service Expenses	-	162,992	34,693
Reserve for Appropriations	-	-	1,291,323
TOTAL - SECTION 108 LOAN TRUST FUND	<u>-</u>	<u>5,060,358</u>	<u>8,296,349</u>

**PROPRIETARY FUNDS
\$1,137,435,705**



PERCENTAGE OF TOTAL BY FUND GROUPS





AIRPORT FUNDS

	1996 <u>BUDGET</u>	1997 <u>BUDGET</u>	% <u>CHANGE</u>
Airport Revenue Fund	159,079,703	177,698,265	11.70
Airport Facilities Revenue Bond Construction Fund 1990	24,747,330	18,480,623	(25.32)
Airport Facilities Revenue Bonds Sinking Fund	166,080,618	180,066,432	8.42
Airport Renewal and Extension Fund	260,880,250	280,216,541	7.41
Airport Facilities Rev. Bond Const. Fund 1994 B	<u>71,086,363</u>	<u>31,226,772</u>	<u>(56.07)</u>
TOTAL - Airport Funds	<u>681,874,264</u>	<u>687,688,633</u>	<u>0.85</u>

AIRPORT REVENUE FUND

This fund was created by ordinance, adopted November 30, 1955, to receive and disburse all airport revenues, which primarily consist of landing fees, rental of airport, and concession income. The authorizing ordinance specified that the Airport Revenue Fund receipts shall first be used to pay the reasonable and necessary cost of operating, maintaining and repairing the airport. Remaining funds are used first for the debt service requirements (through the Airport Sinking Funds) and then for improvements to airport facilities (through the Airport Renewal and Extension Fund).

Airport Revenue Fund Budget (In Millions)

	REVENUES				EXPENDITURES		
	1996 <u>ACTUAL</u>	1997 <u>ESTIMATED</u>	% <u>CHANGE</u>		1996 <u>ACTUAL</u>	1997 <u>ESTIMATED</u>	% <u>CHANGE</u>
Rentals & Concessions	129.8	124.0	(4.47)	Personnel Services	24.6	28.3	14.74
Landing Fees	26.0	25.4	(2.27)	Other Current Oper. Exp.	25.7	39.3	52.84
Other Income	<u>31.8</u>	<u>28.3</u>	<u>(10.97)</u>	Internal Service Expenses	7.9	7.6	(4.91)
				Debt Service Expenses	58.6	83.1	41.76
				Reserve for Appropriation	-	19.5	N/A
TOTAL	<u>187.6</u>	<u>177.7</u>	<u>(5.27)</u>	TOTAL	<u>116.9</u>	<u>177.7</u>	<u>51.97</u>

Budgeted Revenue for 1997 represents a decrease of 5.27% from the 1996 actual receipts. City budgeting procedures prohibit anticipations from being equal to or greater than the actual receipts of the previous year except for approved rate, fee or contracted increases. Airport revenue for 1997 should increase significantly over 1996 with an expected growth in passenger travel and additional rentals and fees for the initial retirement of principal associated with the Concourse E debt offering.

The 14.74% increase in Personnel Services represents a net increase of 17 positions as well as annual increments. The \$13.5 million increase in Current Operating Expenses reflects an increase in the maintenance and operations cost for the Automated People Mover System, Conference Center Management Contract, additions to Security Contracts, and a change in the management of Concessions. Additionally, the increase in current operating expenses is largely attributed to an \$8.66 million carry forward amount which funds increased commitments carried over from 1996. Debt Service Expenses will increase as the Airport's Debt Service Requirement will this year include payments for principal and interest on a previously issued bond as opposed to interest only.

**CITY OF ATLANTA
1997 BUDGET
AIRPORT FUNDS**

RETIREMENT OF DEBT FUNDS

Airport Facilities Revenue Bonds Sinking Fund accounts for interest and principal payments as well as a sinking fund reserve for the service and retirement of various debt instruments issued in the course of improvements to the Atlanta Hartsfield International Airport.

CAPITAL IMPROVEMENT FUNDS

The Airport Renewal and Extension Fund accounts for the disbursement of funds received from the Airport Revenue Fund to be used for replacement, additions, extensions, and improvements at the William B. Hartsfield Atlanta International Airport. The major projects currently being funded are: (1) AGTS Expansion/Improvement; (2) Administration Office Expansion; (3) Management Information Systems; (4) Parking Decks; (5) Shuttle Lot; (6) Terminal Improvements; (7) Roof Replacement; (8) Airfield General Improvement; (9) Taxiway Construction; (10) South Cargo Ramp Phase II.

Airport Facilities Revenue Bond Construction Fund, Series 1990 accounts for the disbursement of funds received from the proceeds of the Series 1990 bond issuance. The proceeds of the bond sale were in excess of \$319,000,000 and added to the budget after its adoption. The major projects funded were: (1) the extension of the Concourse E; and (2) the acquisition of land for a new Commuter Runway.

Airport Facilities Revenue Bond Construction Fund, Series 1994, accounts for the \$210 million in Bond Proceeds to complete the Concourse T & E projects, make concession improvements and finance tenants finishings for Delta Airlines.

<u>Airport Revenue Fund</u>	<u>Airport Renewal and Extension Fund</u>	<u>Airport Facilities Revenue Bond Series 1990 Fund</u>	<u>Airport Facilities Revenue Bond Series 1994 B Fund</u>	<u>Airport Facilities Revenue Bond Sinking Fund</u>	<u>Total</u>
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SUMMARY OF 1997 ESTIMATED RECEIPTS

MAJOR ACCOUNT GROUP					
Licenses & Permits	6,479	-	-	-	6,479
Intergov/Anticip.	-	41,461,351	198,650	-	41,660,001
Charges for Services	12,424,833	-	-	-	12,424,833
Miscellaneous Revenues	165,256,953	-	-	-	165,256,953
Other Financing Sources	10,000	-	-	83,097,718	83,107,718
Total Estimated Receipts	177,698,265	41,461,351	198,650	83,097,718	302,455,984
Cash and Securities					
Avail. January 1, 1997	-	238,755,190	18,281,973	31,226,772	385,232,649
TOTAL - AVIATION FUNDS	177,698,265	280,216,541	18,480,623	31,226,772	687,688,633

SUMMARY OF 1997 APPROPRIATIONS

MAJOR ACCOUNT GROUP					
Personnel Expenses	28,255,398	4,046,979	-	-	32,302,377
Other Current Oper. Exp.	39,337,007	49,758,089	2,335,310	541,990	91,972,396
Loans/Adv/Invest/Losses	-	101,506	-	-	101,506
Internal Service Expenses	7,548,917	81,040	-	-	7,629,957
Intergovt./Interfund Exp.	13,000	-	-	-	13,000
Capital Expenses	-	150,272,959	1,554,356	22,501,603	174,328,918
Debt Service Expenses	83,098,718	-	-	83,177,718	166,276,436
Reserve for Appropriation	19,445,225	75,955,968	14,590,957	8,183,179	215,064,043
TOTAL - AVIATION FUNDS	177,698,265	280,216,541	18,480,623	31,226,772	687,688,633

**CITY OF ATLANTA
1997 BUDGET
2H01 - AIRPORT REVENUE FUND**

RECEIPTS AND ANTICIPATIONS

SOURCE:	<u>1995</u>	<u>1996</u>	<u>1997</u>
	<u>RECEIPTS</u>	<u>RECEIPTS</u>	<u>ANTICIPATIONS</u>
LICENSES AND PERMITS:			
622201 Permits, Car for Hire	3,461	6,726	6,479
CHARGES FOR SERVICES:			
641304 Telephone Usage	-	-	-
641305 Insurance Premiums	222,782	229,873	217,800
641401 Maps, Codes, Records	-	27	-
641406 Sale of Timber	72,794	205,156	89,100
642104 Police Service, Airlines	2,066,860	1,835,213	1,924,325
642201 Fire Service, Airlines	4,089,185	3,427,468	3,339,571
642202 Fire Service, Ambulance	6,210	91,878	83,790
646101 Checkpoint Security Charges	272,497	1,082,669	1,236,615
646103 AGTS Operations	5,361,571	6,009,054	5,421,532
646104 Sale of Security Items	106,200	176,142	112,100
	<u>12,198,099</u>	<u>13,057,480</u>	<u>12,424,833</u>
Total Charges for Services			
MISCELLANEOUS REVENUES:			
661001 Interest Earnings	1,096,305	1,481,955	544,500
662101 Land Rentals, General	1,206,088	1,469,009	1,456,140
662102 Land Rentals, Airlines	2,213,207	2,524,685	2,370,000
662103 Land Rentals, FBO	186,402	187,307	177,401
662104 Land Rentals, AIP Airlines	578,402	650,975	610,652
662105 Land Rentals, AIP Others	296,294	234,109	252,242
662202 CPTC, Airlines	5,397,084	8,925,922	9,405,000
662203 CPTC, Other Tenants	10,579,511	8,556,347	8,140,238
662204 CPTC APRON, Airlines	3,443,177	4,041,600	3,366,000
662205 CPTC APRON, Others	2,185,481	1,778,973	1,783,192
662206 CPTC, Tenant Finishes, Airlines	9,662,799	9,540,158	9,249,489
662207 CPTC, Tenant Finishes, Other Tenants	6,394,445	4,555,946	4,438,698
662208 Other Building Rent, Airlines	5,592,365	6,040,956	5,707,519
662209 Other Building Rent, Other Tenants	3,062,066	4,856,395	4,753,822
662211 CPTC, Tenant Finishes, Fuel Farm	-	168,494	10,972
662312 Public Telephones	1,129,701	5,563,696	3,990,000
662313 Airport Media Center - CC	-	10,593	-
662321 CPTC, Principal	21,458,175	19,687,295	19,000,000
662323 CPTC Car Rental	18,884,683	21,944,082	21,002,059
662324 CPTC, Other	58,989	59,316	60,291
662325 CPTC, Public Parking	40,446,563	44,354,041	43,000,000
662326 CPTC, Ground Trans.	608,584	588,248	520,000
662331 Reg Landing Fees	7,299,050	8,290,955	8,313,738
662332 AIP Landing Fees	7,311,085	7,224,750	6,880,500
662333 AIP No. 2 Landing Fees	8,774,740	8,684,114	8,415,000
662334 Itinerant & Charter	695,427	897,947	860,000
662335 AIP No. 3 Landing Fees	1,162,142	909,066	940,500
666001 Gain, Sale of Investments	58,825	526,225	-
669101 Recover Erroneous Payment	11,229	13,579	9,000
669102 Recover Train/Travel Cost	362	-	-
	<u>159,793,181</u>	<u>173,766,738</u>	<u>165,256,953</u>
Total Miscellaneous Revenues			

**CITY OF ATLANTA
1997 BUDGET
2H01 - AIRPORT REVENUE FUND**

RECEIPTS AND ANTICIPATIONS

SOURCE:	1995 <u>RECEIPTS</u>	1996 <u>RECEIPTS</u>	1997 <u>ANTICIPATIONS</u>
OTHER FINANCING SOURCES:			
691101 Sale Of Equipment	249,046	12,046	10,000
691103 Comp. for Loss-Fix .Asset	6,753	81,406	-
692203 Indirect Cost Prior Yr.	118,776	-	-
692303 Recovery Direct Cost	187,318	664,613	-
692407 Oper Trans FM Fund 2M01	87,850	-	-
	<u>649,743</u>	<u>758,065</u>	<u>10,000</u>
Total Other Financing Sources	<u><u>649,743</u></u>	<u><u>758,065</u></u>	<u><u>10,000</u></u>
GRAND TOTAL - AIRPORT REVENUE FUND	<u><u>172,644,484</u></u>	<u><u>187,589,009</u></u>	<u><u>177,698,265</u></u>

EXPENDITURES AND APPROPRIATIONS SUMMARY

DEPARTMENT	1995 <u>EXPENDITURES</u>	1996 <u>EXPENDITURES</u>	1997 <u>APPROPRIATIONS</u>
Executive Office (COO)	46,730	71,310	94,548
Administrative Services	62,896	63,728	115,438
Law	457,216	450,303	741,092
Finance	150,812	146,452	176,013
Parks, Recreation & Cultural Affairs	-	41,456	210,273
Aviation	25,429,714	33,504,215	45,944,570
Non-Departmental	71,773,867	67,326,399	111,513,243
Personnel	56,093	53,077	104,357
Fire Service	8,753,231	9,818,674	10,297,469
Police Services	5,347,629	5,466,529	8,501,262
	<u>112,078,187</u>	<u>116,942,143</u>	<u>177,698,265</u>
TOTAL - AIRPORT REVENUE FUND	<u><u>112,078,187</u></u>	<u><u>116,942,143</u></u>	<u><u>177,698,265</u></u>
MAJOR ACCOUNT GROUP			
Personnel Expenses	22,503,611	24,632,980	28,255,398
Other Current Operating Expenses	18,610,210	25,736,014	39,337,007
Loans/ Adv/Invest/Losses	8,673	13,629	-
Internal Service Expenses	6,478,806	7,936,101	7,548,917
Intergovernmental & Interfund Payments	11,932	-	13,000
Debt Service Expenses	64,464,955	58,623,419	83,098,718
Reserve for Appropriation	-	-	19,445,225
	<u>112,078,187</u>	<u>116,942,143</u>	<u>177,698,265</u>
TOTAL - AIRPORT REVENUE FUND	<u><u>112,078,187</u></u>	<u><u>116,942,143</u></u>	<u><u>177,698,265</u></u>

**CITY OF ATLANTA
1997 BUDGET
2H21 - AIRPORT RENEWAL AND EXTENSION FUND**

RECEIPTS AND ANTICIPATIONS

SOURCE:	1995 <u>RECEIPTS</u>	1996 <u>RECEIPTS</u>	1997 <u>ANTICIPATIONS</u>
INTERGOVERNMENTAL REVENUE:			
631101 Federal Grants/Entitlements			
U.S. DOT, FAA-AIP 10	-	-	-
U.S. DOT, FAA-AIP 11	-	-	-
U.S. DOT, FAA-AIP 12	-	-	-
U.S. DOT, FAA-AIP 15	-	-	-
U.S. DOT, FAA-AIP 14	-	-	-
U.S. DOT, FAA-AIP 13	-	-	-
U.S. DOT, FAA-AIP 16	3,374,871	1,663,672	3,449,029
U.S. DOT, FAA-AIP 18	407,948	-	38,778
U.S. DOT, FAA-AIP 19	5,996,074	2,538,780	6,563,745
U.S. DOT, FAA-AIP 20	139,374	1,165,932	1,194,694
U.S. DOT, FAA-AIP 23	3,192	907,308	961,340
U.S. DOT, FAA-AIP 24	814,047	3,178,841	-
U.S. DOT, FAA-AIP 26	-	-	1,863,844
U.S. DOT, FAA-AIP 27	-	1,219	9,656,711
U.S. DOT, FAA-AIP 28	-	843,673	189,827
U.S. DOT, FAA-AIP 29	-	977,354	247,959
U.S. DOT, FAA-AIP 30	-	-	14,079,528
U.S. DOT, FAA-AIP 31	-	1,723,316	3,045,896
U.S. Airport Recycling Project	38,000	-	-
Sub Total	<u>10,773,506</u>	<u>13,000,095</u>	<u>41,291,351</u>
633101 Local Grants/Entitlements			
U.S. Dept. of Comm. (EDA)			
#04-01-03041, DOA	-	-	170,000
Total Intergovernmental Revenue	<u>10,773,506</u>	<u>13,000,095</u>	<u>41,461,351</u>
CHARGES FOR SERVICES:			
641401 Maps, Codes, Records	-	-	-
Total Charges for Services	<u>-</u>	<u>-</u>	<u>-</u>
FINES AND FORFEITS:			
652103 Bonds Forfeited, Collected	-	-	-
Total Fines and Forfeits	<u>-</u>	<u>-</u>	<u>-</u>
MISCELLANEOUS REVENUES:			
661001 Interest Earnings	8,825,705	9,142,105	-
662101 Land Rentals, General	900	-	-
666001 Gain, Sale of Investments	1,100,991	3,251,720	-
669101 Recover Erroneous Payment			
Non-Sponsored Revenues	-	6,891	-
U.S. DOT, FAA-AIP 11	-	750	-

**CITY OF ATLANTA
1997 BUDGET
2H21 - AIRPORT RENEWAL AND EXTENSION FUND**

RECEIPTS AND ANTICIPATIONS

SOURCE:	<u>1995 RECEIPTS</u>	<u>1996 RECEIPTS</u>	<u>1997 ANTICIPATIONS</u>
MISCELLANEOUS REVENUES: (Continued)			
669101 U.S. DOT, FAA- AIP 12	-	-	-
U.S. DOT, FAA, W. Fayetteville RD Acquisition	-	-	-
U.S. DOT, FAA-AIP 16	-	1,500	-
U.S. DOT, FAA-AIP 19	-	3	-
Sub Total	-	9,144	-
Total Miscellaneous Revenues	9,927,596	12,402,969	-
OTHER FINANCING SOURCES:			
691101 Sale of Equipment	8,800	59,275	-
691102 Sale of Land and Structures			
Non-Sponsored Revenues	1,470,441	499,990	-
U.S. DOT Property Disposition Proceeds, Grants			
Grant Program	125,000	-	-
Sub Total	1,595,441	499,990	-
692303 Recover Direct Cost			
Non-Sponsored Revenues	35,579	124,431	-
Pensions and Dependent Expenses	8,473	17,183	-
Sub Total	44,052	141,614	-
Total Other Financing Sources	1,648,293	700,879	-
Total Receipts - Airport Renewal & Extension Fund	22,349,395	26,103,943	41,461,351
Cash and Securities Available, January 1, 1997			238,755,190
GRAND TOTAL - AIRPORT RENEWAL & EXTENSION FUND			280,216,541

**CITY OF ATLANTA
1997 BUDGET
2H21 - AIRPORT RENEWAL AND EXTENSION FUND**

EXPENDITURES AND APPROPRIATIONS SUMMARY

DEPARTMENT	1995 <u>EXPENDITURES</u>	1996 <u>EXPENDITURES</u>	1997 <u>APPROPRIATIONS</u>
Law	10,219,909	4,938,837	32,620,409
Finance	3,317	-	13,825
Parks	-	-	496,000
Aviation	66,360,094	82,856,842	168,342,919
Non-Departmental	2,563,674	3,109,719	74,533,552
Fire Services	2,285,768	1,582,300	4,052,372
Police Services	68,658	424,412	157,464
TOTAL - AIRPORT RENEWAL & EXTENSION FUND	<u>81,501,420</u>	<u>92,912,110</u>	<u>280,216,541</u>
MAJOR ACCOUNT GROUP			
Personnel Expenses	1,744,098	1,657,634	4,046,979
Other Current Operating Expenses	11,582,399	16,184,618	49,758,089
Loans/Adv/Invest/Losses	-	101,506	101,506
Internal Service Expenses	40,403	31,367	81,040
Capital Expenses	68,134,518	74,936,985	150,272,959
Reserve for Appropriation	-	-	75,955,968
TOTAL - AIRPORT RENEWAL & EXTENSION FUND	<u>81,501,418</u>	<u>92,912,110</u>	<u>280,216,541</u>

**CITY OF ATLANTA
1997 BUDGET
2H24 - AIRPORT FACILITIES REVENUE BOND CONSTRUCTION FUND - SERIES 1990**

RECEIPTS AND ANTICIPATIONS

SOURCE:	1995 <u>RECEIPTS</u>	1996 <u>RECEIPTS</u>	1997 <u>ANTICIPATIONS</u>
INTERGOVERNMENTAL REVENUE:			
631101 Federal Grants/Entitlements U.S. DOT, FAA-AIP 25	<u>3,321,795</u>	<u>-</u>	<u>198,650</u>
MISCELLANEOUS REVENUES:			
661001 Interest Earnings	1,436,079	649,803	-
666001 Gain, Sale of Investments	-	466,803	-
669101 Recover Erroneous Payments	-	2,700	-
669103 Recover Prem Rate Adjust	<u>2,021,325</u>	<u>1,000,000</u>	<u>-</u>
Total Miscellaneous Revenues	<u><u>3,457,404</u></u>	<u><u>2,119,306</u></u>	<u><u>-</u></u>
Total Receipts - Airport Facilities Revenue Bond Construction Fund	<u><u>6,779,199</u></u>	<u><u>2,119,306</u></u>	<u><u>198,650</u></u>
Cash and Securities Available, January 1, 1997			<u>18,281,973</u>
GRAND TOTAL - AIRPORT FACILITIES REVENUE BOND CONSTRUCTION FUND			<u><u>18,480,623</u></u>

EXPENDITURES AND APPROPRIATIONS SUMMARY

DEPARTMENT	1995 <u>EXPENDITURES</u>	1996 <u>EXPENDITURES</u>	1997 <u>APPROPRIATIONS</u>
Aviation	3,254,653	8,386,014	3,889,666
Non-Departmental	<u>-</u>	<u>-</u>	<u>14,590,957</u>
TOTAL - AIRPORT RENEWAL BOND CONSTRUCTION FUND SERIES 1990	<u><u>3,254,653</u></u>	<u><u>8,386,014</u></u>	<u><u>18,480,623</u></u>
MAJOR ACCOUNT GROUP			
Other Operating Expenses	378,651	97,371	2,335,310
Capital Expenses	2,876,002	8,288,643	1,554,356
Reserve for Appropriations	<u>-</u>	<u>-</u>	<u>14,590,957</u>
TOTAL - AIRPORT RENEWAL BOND CONSTRUCTION FUND SERIES 1990	<u><u>3,254,653</u></u>	<u><u>8,386,014</u></u>	<u><u>18,480,623</u></u>

**CITY OF ATLANTA
1997 BUDGET
2H25 - AIRPORT FACILITIES REVENUE BOND CONSTRUCTION FUND - SERIES 1994B**

RECEIPTS AND ANTICIPATIONS

SOURCE:	1995 <u>RECEIPTS</u>	1996 <u>RECEIPTS</u>	1997 <u>ANTICIPATIONS</u>
MISCELLANEOUS REVENUES			
661001 Interest Earnings	3,965,957	3,052,075	-
666001 Gain, Sale of Investments	61,092	677,755	-
669103 Recover Prem Rate Adjust.	-	537,808	-
	<u>4,027,049</u>	<u>4,267,638</u>	<u>-</u>
Total Miscellaneous Revenues			
OTHER FINANCING SOURCES:			
693103 Bond Proceeds	-	-	-
	<u>4,027,049</u>	<u>4,267,638</u>	<u>-</u>
Total Receipts - Airport Facilities Revenue Bond Construction Fund - Series 1994 B			<u>-</u>
Cash and Securities Available, January 1, 1997			<u>31,226,772</u>
TOTAL - AIRPORT FACILITIES REVENUE BOND CONSTRUCTION FUND - SERIES 1994 B			<u><u>31,226,772</u></u>

EXPENDITURES AND APPROPRIATIONS SUMMARY

DEPARTMENT	1995 <u>EXPENDITURES</u>	1996 <u>EXPENDITURES</u>	1997 <u>APPROPRIATIONS</u>
Aviation	18,412,174	43,967,323	22,876,837
Non-Departmental	4,821,977	159,907	8,349,935
	<u>23,234,151</u>	<u>44,127,230</u>	<u>31,226,772</u>
TOTAL - AIRPORT FACILITIES REVENUE BOND CONSTRUCTION FUND - SERIES 1994 B			<u><u>31,226,772</u></u>
MAJOR ACCOUNT GROUP			
Other Current Operations Expenses	4,010,467	904,747	541,990
Loans/Adv/Invest/Losses	105	90,144	-
Intergovernmental/Interfund Expenses	-	-	-
Capital Expenses	14,471,903	43,132,339	22,501,603
Debt Service Expenses	4,751,676	-	-
Reserve for Appropriation	-	-	8,183,179
	<u>23,234,151</u>	<u>44,127,230</u>	<u>31,226,772</u>
TOTAL - AIRPORT FACILITIES REVENUE BOND CONSTRUCTION FUND - SERIES 1994 B			<u><u>31,226,772</u></u>

**CITY OF ATLANTA
1997 BUDGET
2H53 - AIRPORT FACILITIES REVENUE BOND SINKING FUND**

RECEIPTS AND ANTICIPATIONS

SOURCE:	<u>1995 RECEIPTS</u>	<u>1996 RECEIPTS</u>	<u>1997 ANTICIPATIONS</u>
MISCELLANEOUS REVENUES:			
661001 Interest Earnings	3,770,379	3,249,521	-
666001 Gain, Sale of Investments	<u>767,676</u>	<u>5,116,670</u>	-
Total Miscellaneous Revenues	<u><u>4,538,055</u></u>	<u><u>8,366,191</u></u>	-
OTHER FINANCING SOURCES:			
692101 Sinking Fund Requirement	69,216,631	58,623,253	83,097,718
693101 Bond Proceeds	<u>-</u>	<u>286,185,504</u>	-
Total Other Financing Sources	<u><u>69,216,631</u></u>	<u><u>344,808,757</u></u>	<u><u>83,097,718</u></u>
Total Receipts - Airport Facilities Revenue Bond Sinking Fund	<u><u>73,754,686</u></u>	<u><u>353,174,948</u></u>	<u><u>83,097,718</u></u>
Cash and Securities Available, January 1, 1997			<u>96,968,714</u>
TOTAL - AIRPORT FACILITIES REVENUE BOND SINKING FUND			<u><u>180,066,432</u></u>

EXPENDITURES AND APPROPRIATIONS SUMMARY

DEPARTMENT	<u>1995 EXPENDITURES</u>	<u>1996 EXPENDITURES</u>	<u>1997 APPROPRIATIONS</u>
Non-Departmental	<u>69,249,474</u>	<u>353,066,969</u>	<u>180,066,432</u>
TOTAL - AIRPORT FACILITIES REVENUE BOND SINKING FUND	<u><u>69,249,474</u></u>	<u><u>353,066,969</u></u>	<u><u>180,066,432</u></u>
MAJOR ACCOUNT GROUP			
Other Operating Expenses	-	2,202,376	-
Debt Service Expenses	69,249,474	350,864,593	83,177,718
Reserve for Appropriation	<u>-</u>	<u>-</u>	<u>96,888,714</u>
TOTAL - AIRPORT FACILITIES REVENUE BOND SINKING FUND	<u><u>69,249,474</u></u>	<u><u>353,066,969</u></u>	<u><u>180,066,432</u></u>

**CITY OF ATLANTA
1997 BUDGET
2N01 - UNDERGROUND ATLANTA FACILITIES REVENUE FUND**

EXPENDITURES AND APPROPRIATIONS SUMMARY

DEPARTMENT	1995 <u>EXPENDITURES</u>	1996 <u>EXPENDITURES</u>	1997 <u>APPROPRIATIONS</u>
Chief Operating Officer and Misc. Offices Non-Departmental	8,251,039 <u>-</u>	8,524,641 <u>-</u>	8,044,624 <u>-</u>
TOTAL - UNDERGROUND ATLANTA FACILITIES REVENUE FUND	<u>8,251,039</u>	<u>8,524,641</u>	<u>8,044,624</u>
 MAJOR ACCOUNT GROUP			
Other Operating Expenses	8,251,039	8,524,641	8,044,624
Loans/Adv/Invest/Losses	-	-	-
Reserve for Appropriation	-	-	-
TOTAL - UNDERGROUND ATLANTA FACILITIES REVENUE FUND	<u>8,251,039</u>	<u>8,524,641</u>	<u>8,044,624</u>

WATER AND SEWERAGE FUNDS

	1996 <u>BUDGET</u>	1997 <u>BUDGET</u>	% <u>CHANGE</u>
Water and Sewerage Revenue Fund	134,024,643	136,791,918	2.06
Water and Sewerage Sinking Fund	17,306,349	17,663,466	2.06
Water and Sewerage Construction Fund	2,748,146	2,900,079	5.53
Water and Sewerage Renewal and Extension Fund	178,994,456	165,904,447	(7.31)
Water and Sewerage 1993 Construction Fund	<u>133,930,267</u>	<u>63,906,813</u>	<u>(52.28)</u>
TOTAL - Water and Sewerage Funds	<u>467,003,861</u>	<u>387,166,723</u>	<u>(17.10)</u>

WATER AND SEWERAGE REVENUE FUND

This fund was created by ordinance January 1, 1966, to account for the operations of Water, Sewer and Water Pollution Control activities. All revenues from sources applicable to these operations and all expenditures for the operation of these facilities are recorded in this fund.

Water and Sewerage Revenue Fund Budget (In Millions)

	REVENUES				EXPENDITURES		
	1996 <u>ACTUAL</u>	1997 <u>ESTIMATED</u>	% <u>CHANGE</u>		1996 <u>ACTUAL</u>	1997 <u>ESTIMATED</u>	% <u>CHANGE</u>
Sale of Water	72.2	70.3	(2.63)	Personnel Services	48.3	53.4	10.56
Sewer Service Charge	53.0	49.2	(7.17)	Other Current Oper. Exp.	32.6	39.1	19.94
Other Income	20.4	16.8	(17.65)	Internal Service Expenses	16.0	16.2	1.25
Sub Total	145.6	136.3	(6.39)	Intergovtl./Interfund Exp.	2.0	7.4	270.00
Cash Forward	<u>0.5</u>	<u>0.5</u>	<u>0.00</u>	Debt Service Expenses	16.5	16.5	0.00
				Reserve for Appropriation	-	4.2	N/A
TOTAL	<u>146.1</u>	<u>136.8</u>	<u>(6.37)</u>	TOTAL	<u>115.4</u>	<u>136.8</u>	<u>18.54</u>

The Water and Sewerage Revenue Fund Budget for 1997 is \$136.8 million. Anticipated revenues for 1997 are 6.04% lower than 1996 actual receipts due to unanticipated revenues received in 1996 coupled with a conservative budget practice which does not allow anticipations to exceed the prior years actual receipts. The 10.56% increase budgeted for Personnel Services results from the practice of funding 100% of all authorized positions, which includes salary increments for all eligible employees, and a one time \$500 bonus for employees in certain classifications. Funding for fines to be paid to the State of Georgia in connection with the C.S.O.'s construction program and increases for chemical cost to treat Phosphorus produced a 19.94% increase in Other Current Operating Expenses. Funding for prior years sewer service owed to Fulton County produces a 270.0% increase in the Intergovernmental/Interfund Category, which will be paid pending execution of a metropolitan sewer agreement with the county.

CAPITAL IMPROVEMENT FUNDS

The Water and Sewerage Construction Fund accounts for bond proceeds and grant monies received. The major projects funded in the 1993 Water and Sewerage Bond Construction Fund are: the Clear Creek C.S.O. construction, design of the North Utoy Creek Sewer separation, the Hemphill Pumping Station renovation and Clearwell expansions, and the design and construction of the Lloyd and Orme Street Combined Sewers.

The Water and Sewerage Renewal and Extension Fund receives any year end balance in excess of \$500,000 from the Water and Sewerage Revenue Fund. This Fund is used to make replacements, extensions and improvements to the capital components of the water and sewerage system. The major capital projects contained in this Fund are: the Hemphill Pumping Station Discharge Piping, the replacement and installation of new water mains throughout the system, and various general facility improvement projects along with the design of other planned water, waste water and sewer projects.

RETIREMENT OF DEBT FUNDS

The Water and Sewerage Sinking Fund accounts for the debt associated with the issuance of revenue bonds for the water and sewerage system. In 1993, the City issued new bonds to partially fund a major capital improvement program, as well as to contribute to the refunding of the 1985 series bonds, in the principal amount of \$252.7 million. As of year ended 1996 there was principal outstanding of \$247.4 million.

The annual debt service for 1997 is \$16.5 million.

**CITY OF ATLANTA
1997 BUDGET
WATER AND SEWERAGE FUNDS**

	<u>Water and Sewerage Revenue Fund</u>	<u>Water and Sewerage Renewal and Extension Fund</u>	<u>Water and Sewerage Construction Fund</u>	<u>1993 Water and Sewerage Construction Fund</u>	<u>Water and Sewerage Sinking Fund</u>	<u>Total</u>
SUMMARY OF 1997 ESTIMATED RECEIPTS						
MAJOR ACCOUNT GROUP						
Intergovernmental Revenues	1,840,962	1,788,789	-	5,900,000	-	9,529,751
Charges for Services	132,800,356	2,681,114	-	-	-	135,481,470
Other Financing Sources	<u>1,650,600</u>	<u>10,868</u>	-	-	16,534,050	18,195,518
Total Estimated Receipts	136,291,918	4,480,771	-	5,900,000	16,534,050	163,206,739
Cash and Securities						
Avail. January 1, 1997	<u>500,000</u>	<u>161,423,676</u>	<u>2,900,079</u>	<u>58,006,813</u>	<u>1,129,416</u>	<u>223,959,984</u>
TOTAL - WATER AND SEWERAGE FUNDS	<u>136,791,918</u>	<u>165,904,447</u>	<u>2,900,079</u>	<u>63,906,813</u>	<u>17,663,466</u>	<u>387,166,723</u>

SUMMARY OF 1997 APPROPRIATIONS

MAJOR ACCOUNT GROUP						
Personnel Expenses	53,331,387	10,087,636	-	110,666	-	63,529,689
Other Current Oper. Exp.	39,120,200	22,441,140	100,534	31,271,984	-	92,933,858
Internal Service Expenses	16,176,979	989,535	-	-	-	17,166,514
Intergovt./Interfund Exp.	7,420,708	800,000	-	-	-	8,220,708
Capital Expenses	-	116,108,320	-	32,524,163	-	148,632,483
Debt Service Expenses	16,534,050	-	-	-	16,534,050	33,068,100
Reserve for Appropriation	<u>4,208,594</u>	<u>15,477,816</u>	<u>2,799,545</u>	<u>-</u>	<u>1,129,416</u>	<u>23,615,371</u>
TOTAL - WATER AND SEWERAGE FUNDS	<u>136,791,918</u>	<u>165,904,447</u>	<u>2,900,079</u>	<u>63,906,813</u>	<u>17,663,466</u>	<u>387,166,723</u>

**CITY OF ATLANTA
1997 BUDGET
2J01 - WATER AND SEWERAGE REVENUE FUND**

RECEIPTS AND ANTICIPATIONS

SOURCE:	<u>1995</u> <u>RECEIPTS</u>	<u>1996</u> <u>RECEIPTS</u>	<u>1997</u> <u>ANTICIPATIONS</u>
INTERGOVERNMENTAL REVENUE:			
633201 Local Shared Revenues	2,116,489	1,859,558	1,840,962
CHARGES FOR SERVICES:			
641401 Maps, Codes, Records	3,126	22,625	-
641403 Junk	33,062	20,848	-
641404 Sale of Sludge	34,623	55,710	-
645101 WPC Charges, Water Service	73,576,998	72,205,384	70,290,000
645102 WPC Charges, Pipe Inspection	18,697	21,522	-
645104 WPC Charges, Water Repairs	103,916	87,992	-
645107 WPC Charges, Hydraulic Test	9,850	34,130	-
645211 Sewer Charges, Sewer	47,491,044	52,950,897	49,244,334
645212 Sewer Charges, Inspections	15,098	17,339	-
645213 Sewer Charges, Industrial Waste	2,879,078	2,519,287	2,494,093
645214 Sewer Charges, Repairs	159,240	72,748	-
645221 OPR Plant Charges, DeKalb County	8,200,483	7,989,968	7,750,268
645222 OPR Plant Charges, Fulton County	1,192,429	1,152,902	1,118,000
645223 OPR Plant Charges, College Park	463,061	700,853	458,000
645224 OPR Plant Charges, East Point	833,985	1,264,035	1,089,000
645225 OPR Plant Charges, Forest Park	158,643	175,509	173,250
645226 OPR Plant Charges, Hapeville	189,084	347,335	183,411
Total Charges for Services	<u><u>135,362,417</u></u>	<u><u>139,639,084</u></u>	<u><u>132,800,356</u></u>
MISCELLANEOUS REVENUES:			
661001 Interest Earnings	900,893	609,474	-
662101 Land Rentals, General	-	92,500	-
662201 Building Rentals, General	15,782	7,404	-
666001 Gain, Sale of Investments	61,415	238,142	-
669101 Recover Erroneous Payment	5,350	3,145	-
669102 Recover Training/Travel Cost	-	-	-
669106 Recover on Pur/Dir Exp	440	-	-
Total Miscellaneous Revenues	<u><u>983,880</u></u>	<u><u>950,665</u></u>	<u><u>-</u></u>
OTHER FINANCING SOURCES:			
691101 Sale of Equipment	77,900	2,800	-
691103 Compensation for Loss - Fixed Asset	28,563	112,721	-
692201 Recover Fringe Benefits	-	61	-
692203 Indirect Costs, PY	20,287	286,804	-
692303 Recover Direct Costs	575,455	1,178,422	-
692407 Oper Trans. Fund 2M01	327,768	-	-
693301 DeKalb Share, R. M. Clayton	946,272	867,416	930,600
694001 Inventory Usage Recovery	-	-	-
694002 Water/Sewer Service Deposits	831,396	742,749	720,000
Total Other Financing Sources	<u><u>2,807,641</u></u>	<u><u>3,190,973</u></u>	<u><u>1,650,600</u></u>

**CITY OF ATLANTA
1997 BUDGET
2J01 - WATER AND SEWERAGE REVENUE FUND**

RECEIPTS AND ANTICIPATIONS

Total Water and Sewerage Revenue Fund Receipts	<u>141,270,427</u>	<u>145,640,280</u>	<u>136,291,918</u>
Investment In Cash Pool			<u>500,000</u>
TOTAL - WATER AND SEWERAGE REVENUE FUND			<u>136,791,918</u>

EXPENDITURES AND APPROPRIATIONS SUMMARY

DEPARTMENT	1995 <u>EXPENDITURES</u>	1996 <u>EXPENDITURES</u>	1997 <u>APPROPRIATIONS</u>
Administrative Services	-	46,027	58,042
Law	209,079	203,758	249,694
Finance	472,798	666,524	731,254
Public Works	34,573,053	39,366,725	53,467,856
Personnel and Human Resources	36,923	48,333	56,589
Water	41,465,410	44,405,610	46,730,346
Non-Departmental	<u>23,010,659</u>	<u>30,626,389</u>	<u>35,498,137</u>
TOTAL - WATER & SEWERAGE REVENUE FUND	<u>99,767,922</u>	<u>115,363,366</u>	<u>136,791,918</u>
 MAJOR ACCOUNT GROUP			
Personnel Expenses	45,228,386	48,333,955	53,331,387
Other Current Operating Expenses	30,320,351	32,583,735	39,120,200
Loans/Adv/Invest/Losses	-	6,523	-
Internal Service Expenses	14,173,765	15,945,100	16,176,979
Intergovernmental and Interfund Payments	1,296,904	1,971,613	7,420,708
Capital Expenses	-	-	-
Debt Service Expenses	8,748,516	16,522,440	16,534,050
Reserve for Appropriation	-	-	4,208,594
TOTAL - WATER & SEWERAGE REVENUE FUND	<u>99,767,922</u>	<u>115,363,366</u>	<u>136,791,918</u>

**CITY OF ATLANTA
1997 BUDGET
2J21 - WATER AND SEWERAGE RENEWAL AND EXTENSION FUND**

RECEIPTS AND ANTICIPATIONS

SOURCE:	<u>1995 RECEIPTS</u>	<u>1996 RECEIPTS</u>	<u>1997 ANTICIPATIONS</u>
INTERGOVERNMENTAL REVENUE:			
631101 Federal Grants/Entitlements U.S. EPA, WPC - C130371-03	-	-	-
632101 State Grants/Entitlements State of Ga., Water Mains	-	-	-
633201 Local Shared Revenues Non-Sponsored Revenues	<u>113,480</u>	<u>875,000</u>	<u>1,788,789</u>
Total Intergovernmental Revenue	<u><u>113,480</u></u>	<u><u>875,000</u></u>	<u><u>1,788,789</u></u>
CHARGES FOR SERVICES:			
645103 WPC Charges, Water Mains	1,263,268	925,892	898,114
645105 WPC Charges, Tap/Meter Sales	<u>1,824,864</u>	<u>1,837,643</u>	<u>1,783,000</u>
Total Charges for Services	<u><u>3,088,132</u></u>	<u><u>2,763,535</u></u>	<u><u>2,681,114</u></u>
MISCELLANEOUS REVENUES:			
661001 Interest Earnings	6,153,400	7,648,390	10,868
664101 Private Contributions & Donations	-	-	-
666001 Gain, Sale of Investments	748,465	2,872,524	-
667501 Dif-Water-City wide	11,018	-	-
669101 Recover Erroneous Payments	<u>12,299</u>	<u>1,148</u>	<u>-</u>
Total Miscellaneous Revenues	<u><u>6,925,182</u></u>	<u><u>10,522,062</u></u>	<u><u>10,868</u></u>
OTHER FINANCING SOURCES:			
691101 Sale of Equipment	42,850	222,925	-
691103 Comp. for Loss, Fixed Asset	718	-	-
692303 Recover Direct Cost	76,650	157,050	-
692407 Oper Trans. Fund 2M01	48,292	-	-
692406 Oper Trans Fm Fund 2J24	<u>-</u>	<u>-</u>	<u>-</u>
Total Other Financing Sources	<u><u>168,510</u></u>	<u><u>379,975</u></u>	<u><u>-</u></u>
Total Receipts - Water and Sewerage Renewal and Extension Fund	<u><u>10,295,304</u></u>	<u><u>14,540,572</u></u>	<u><u>4,480,771</u></u>
Investment in Cash Pool			<u>161,423,676</u>
TOTAL - WATER AND SEWERAGE RENEWAL AND EXTENSION FUND			<u><u>165,904,447</u></u>

**CITY OF ATLANTA
1997 BUDGET
2J21 - WATER AND SEWERAGE RENEWAL AND EXTENSION FUND**

EXPENDITURES AND APPROPRIATIONS SUMMARY

DEPARTMENT	1995 EXPENDITURES	1996 EXPENDITURES	1997 APPROPRIATIONS
Chief Operating Officer and Misc. Offices	82,162	93,534	111,365
Administrative Services	172,745	275,473	639,915
Law	-	-	466
Finance	27,073	38,418	163,540
Public Works	18,827,471	33,491,369	104,739,620
Water	10,713,083	20,077,584	45,549,735
Non-Departmental	<u>3,465,700</u>	<u>3,536,338</u>	<u>14,699,806</u>
TOTAL - WATER AND SEWERAGE RENEWAL AND EXTENSION FUND	<u>33,288,233</u>	<u>57,512,716</u>	<u>165,904,447</u>
MAJOR ACCOUNT GROUP			
Personnel Expenses	6,561,001	7,157,106	10,087,636
Other Current Operating Expenses	9,949,689	12,153,597	22,441,140
Loans/Adv/Invest/Losses	-	89,942	-
Internal Service Expenses	746,284	1,030,797	989,535
Intergovt/Interfund Expenses	1,605,428	997,193	800,000
Capital Expenses	14,425,831	36,084,081	116,108,320
Reserve for Appropriation	<u>-</u>	<u>-</u>	<u>15,477,816</u>
TOTAL - WATER AND SEWERAGE RENEWAL AND EXTENSION FUND	<u>33,288,233</u>	<u>57,512,716</u>	<u>165,904,447</u>

**CITY OF ATLANTA
1997 BUDGET
2J22 - WATER AND SEWERAGE CONSTRUCTION FUND**

RECEIPTS AND ANTICIPATIONS

SOURCE:	<u>1995 RECEIPTS</u>	<u>1996 RECEIPTS</u>	<u>1997 ANTICIPATIONS</u>
MISCELLANEOUS REVENUES:			
661001 Interest Earnings	156,271	149,629	-
692303 Recover Direct Cost	<u>1,105</u>	<u>2,304</u>	-
Total Receipts - Water and Sewerage Construction Fund	<u>157,376</u>	<u>151,933</u>	-
Cash and Securities Available January 1, 1997			<u>2,900,079</u>
TOTAL - WATER AND SEWERAGE CONSTRUCTION FUND			<u>2,900,079</u>

EXPENDITURES AND APPROPRIATIONS SUMMARY

DEPARTMENT	<u>1995 EXPENDITURES</u>	<u>1996 EXPENDITURES</u>	<u>1997 APPROPRIATIONS</u>
Public Works	-	-	76,123
Water	-	-	24,411
Non-Departmental	<u>-</u>	<u>-</u>	<u>2,799,545</u>
TOTAL - WATER AND SEWERAGE CONSTRUCTION FUND	<u>-</u>	<u>-</u>	<u>2,900,079</u>
MAJOR ACCOUNT GROUP			
Other Current Operating Expenses	-	-	100,534
Reserve for Appropriation	<u>-</u>	<u>-</u>	<u>2,799,545</u>
TOTAL - WATER AND SEWERAGE CONSTRUCTION FUND	<u>-</u>	<u>-</u>	<u>2,900,079</u>

**CITY OF ATLANTA
1997 BUDGET
2J24 - 1993 WATER AND SEWERAGE CONSTRUCTION FUND**

RECEIPTS AND ANTICIPATIONS

SOURCE:	<u>1995 RECEIPTS</u>	<u>1996 RECEIPTS</u>	<u>1997 ANTICIPATIONS</u>
INTERGOVERNMENTAL REVENUES:			
631101 Federal Grants/Entitlements	-	3,500,000	5,900,000
Total Intergovernmental Revenues	<u>-</u>	<u>3,500,000</u>	<u>5,900,000</u>
MISCELLANEOUS REVENUES:			
661001 Federal Grants/Entitlements	7,110,921	4,692,928	-
666001 Gain-Sale of Investments	<u>1,159,195</u>	<u>1,880,078</u>	<u>-</u>
Total Miscellaneous Revenues	<u>8,270,116</u>	<u>6,573,006</u>	<u>-</u>
Total Receipts - 1993 Water and Sewerage Construction Fund	<u>8,270,116</u>	<u>10,073,006</u>	<u>5,900,000</u>
Cash and Securities Available January 1, 1997			<u>58,006,813</u>
TOTAL - 1993 WATER AND SEWERAGE CONSTRUCTION FUND			<u>63,906,813</u>

EXPENDITURES AND APPROPRIATIONS SUMMARY

DEPARTMENT	<u>1995 EXPENDITURES</u>	<u>1996 EXPENDITURES</u>	<u>1997 APPROPRIATIONS</u>
Public Works	35,062,325	58,197,465	57,940,199
Water	19,000,705	18,394,995	5,956,614
Non-Departmental	<u>8,663,835</u>	<u>4,000</u>	<u>10,000</u>
TOTAL - 1993 WATER AND SEWERAGE CONSTRUCTION FUND	<u>62,726,865</u>	<u>76,596,460</u>	<u>63,906,813</u>
MAJOR ACCOUNT GROUP			
Personnel Expenses	-	113,817	110,666
Other Current Operating Expenses	7,903,465	16,869,964	31,271,984
Loans/Adv/Invest/Losses	-	-	-
Intergovt/Interfund Expenses	-	-	-
Capital Expenses	47,041,065	59,612,679	32,524,163
Debt Services Expenses	7,782,335	-	-
Reserve for Appropriation	<u>-</u>	<u>-</u>	<u>-</u>
TOTAL - 1993 WATER AND SEWERAGE CONSTRUCTION FUND	<u>62,726,865</u>	<u>76,596,460</u>	<u>63,906,813</u>

**CITY OF ATLANTA
1997 BUDGET
2J51 - WATER AND SEWERAGE SINKING FUND**

RECEIPTS AND ANTICIPATIONS

SOURCE:	1995 <u>RECEIPTS</u>	1996 <u>RECEIPTS</u>	1997 <u>ANTICIPATIONS</u>
MISCELLANEOUS REVENUES:			
661001 Interest Earnings	362,977	97,046	-
666001 Gain-Sale of Investments	6,527	260,610	-
669101 Recover Erroneous Payment	-	509	-
	<u>369,504</u>	<u>358,165</u>	<u>-</u>
Total Miscellaneous Revenues			
OTHER FINANCING SOURCES:			
692101 Sinking Fund Requirement	<u>16,530,851</u>	<u>16,522,440</u>	<u>16,534,050</u>
Total Receipts - Water and Sewerage Sinking Fund	<u><u>16,900,355</u></u>	<u><u>16,880,605</u></u>	<u><u>16,534,050</u></u>
Cash and Securities Available January 1, 1997			<u>1,129,416</u>
TOTAL - WATER & SEWERAGE SINKING FUND			<u><u>17,663,466</u></u>

EXPENDITURES AND APPROPRIATIONS SUMMARY

DEPARTMENT	1995 <u>EXPENDITURES</u>	1996 <u>EXPENDITURES</u>	1997 <u>APPROPRIATIONS</u>
Non-Departmental	<u>16,521,566</u>	<u>16,525,088</u>	<u>17,663,466</u>
TOTAL - WATER & SEWERAGE SINKING FUND	<u><u>16,521,566</u></u>	<u><u>16,525,088</u></u>	<u><u>17,663,466</u></u>
MAJOR ACCOUNT GROUP			
Debt Service Expenses	16,521,566	16,525,088	16,534,050
Reserve for Appropriation	-	-	1,129,416
TOTAL - WATER & SEWERAGE SINKING FUND	<u><u>16,521,566</u></u>	<u><u>16,525,088</u></u>	<u><u>17,663,466</u></u>

PARKS AND RECREATION FACILITIES FUNDS

	<u>1996</u> <u>Budget</u>	<u>1997</u> <u>Budget</u>	<u>%</u> <u>Change</u>
Parks and Recreation Facilities Revenue Fund	867,740	749,030	(13.68)
Parks and Recreation Facilities Renewal and Extension Fund	1,359,804	840,317	(38.20)
Parks and Recreation Facilities Sinking Fund	693,976	-	(100.00)
TOTAL - PARKS & RECREATION FACILITIES FUNDS	2,921,520	1,589,347	(45.60)

PARKS AND RECREATION FACILITIES REVENUE FUND

The Parks and Recreation Facilities Revenue Fund was established in 1982 to account for the receipts and costs of the operation of proprietary Parks and Recreation facilities. At present, the only facility so operated is the Cyclorama. Cyclorama revenues were slightly less than anticipated in 1996, which resulted in reducing the 1997 Budget. This was done in accordance with State Budget Law which prohibits anticipations and appropriations from exceeding 99% of prior year revenues.

RETIREMENT OF DEBT FUND

The Parks and Recreation Facilities Revenue Bond Sinking Fund accounts for interest and principal payments for the service and retirement of debt associated with the operations of proprietary Parks and Recreation facilities. Revenue bonds were issued for the restoration of the Battle of Atlanta Diorama at the Cyclorama. As of 1996 year end this debt was fully retired.

CAPITAL IMPROVEMENTS FUND

The Parks and Recreation Facilities Renewal and Extension Fund was established in 1983 to account for the disbursement of funds received from the Parks and Recreation Facilities Revenue Fund to be used for replacements, additions, extensions and improvements at Parks and Recreation facilities funded on a proprietary basis. The Parks Renewal & Extension Fund will experience a decrease in 1997 due to a one time matching of a grant in 1996. Also, the Renewal and Extension Fund incurred expenses for the retirement of debt service which ended in 1996.

**CITY OF ATLANTA
1997 BUDGET
PARKS AND RECREATION FACILITIES FUNDS**

	<u>Parks and Recreation Facilities Revenue Fund</u>	<u>Parks and Recreation Facilities Sinking Fund</u>	<u>Parks and Recreation Facilities Renewal and Extension Fund</u>	<u>Total</u>
SUMMARY OF 1997 ESTIMATED RECEIPTS				
MAJOR ACCOUNT GROUP				
Charges for Services	668,230	-	-	668,230
Miscellaneous Revenues	30,800	-	-	30,800
Other Financing Sources	-	-	-	-
Total Estimated Receipts	699,030	-	-	699,030
 Cash and Securities Available January 1, 1997	 50,000	 -	 840,317	 890,317
 TOTAL - PARKS AND RECREATION FACILITIES FUNDS	 749,030	 -	 840,317	 1,589,347

SUMMARY OF 1997 APPROPRIATIONS				
Personnel Expenses	494,066	-	-	494,066
Other Operating Expenses	243,964	-	108,132	352,096
Loans/Adv/Invest/Losses	-	-	732	732
Internal Service Expenses	11,000	-	7,000	18,000
Intergovernmental & Interfund Transfer	-	-	-	-
Capital Expenses	-	-	28,479	28,479
Debt Service Expenses	-	-	164,048	164,048
Reserve for Appropriation	-	-	531,926	531,926
 TOTAL - PARKS AND RECREATION FACILITIES FUND	 749,030	 -	 840,317	 1,589,347

**CITY OF ATLANTA
1997 BUDGET
2K01 - PARKS AND RECREATION FACILITIES REVENUE FUND**

RECEIPTS AND ANTICIPATIONS

SOURCE:	<u>1995 RECEIPTS</u>	<u>1996 RECEIPTS</u>	<u>1997 ANTICIPATIONS</u>
CHARGES FOR SERVICES:			
641405 Sale of Novelties	-	5,275	-
644104 Fees, Cyclorama	820,306	674,086	668,230
	<u>820,306</u>	<u>679,361</u>	<u>668,230</u>
Total Charges and Services			
MISCELLANEOUS REVENUES:			
661001 Interest Earnings	7,934	4,264	-
662311 Food, Drink and Notions	36,000	36,477	30,800
666001 Gain, Sale of Investments	623	2,041	-
	<u>44,557</u>	<u>42,782</u>	<u>30,800</u>
Total Miscellaneous Revenues			
OTHER FINANCING SOURCES:			
691101 Sale of Equipment	-	2,100	-
692303 Recover Direct Cost	5,139	10,570	-
	<u>5,139</u>	<u>12,670</u>	<u>-</u>
Total Other Financing Sources			
Total Receipts - Parks and Recreation Facilities Revenue Fund	<u>870,002</u>	<u>734,813</u>	<u>699,030</u>
Cash and Securities Available January 1, 1997			<u>50,000</u>
GRAND TOTAL - PARKS AND RECREATION FACILITIES REVENUE FUND			<u>749,030</u>

EXPENDITURES AND APPROPRIATIONS SUMMARY

DEPARTMENT	<u>1995 EXPENDITURES</u>	<u>1996 EXPENDITURES</u>	<u>1997 APPROPRIATIONS</u>
Parks, Recreation & Cultural Affairs	606,297	644,008	729,230
Non-Departmental	26,141	25,418	19,800
	<u>632,438</u>	<u>669,426</u>	<u>749,030</u>
TOTAL - PARKS AND RECREATION FACILITIES REVENUE FUND			
MAJOR ACCOUNT GROUP			
Personnel Expenses	408,075	479,829	494,066
Other Current Operating Expenses	215,211	180,065	243,964
Loans/Adv/Invest/Losses	-	63	-
Internal Service Expenses	9,152	9,469	11,000
	<u>632,438</u>	<u>669,426</u>	<u>749,030</u>
TOTAL - PARKS AND RECREATION FACILITIES REVENUE FUND			

**CITY OF ATLANTA
1997 BUDGET
2K21 - PARKS AND RECREATION FACILITIES RENEWAL AND EXTENSION FUND**

RECEIPTS AND ANTICIPATIONS

SOURCE:	1995 <u>RECEIPTS</u>	1996 <u>RECEIPTS</u>	1997 <u>ANTICIPATIONS</u>
MISCELLANEOUS REVENUES:			
661001 Interest Earnings	71,269	61,144	-
666001 Gain, Sale of Investments	<u>8,570</u>	<u>23,204</u>	-
Total Receipts - Parks and Recreation Facilities Renewal and Extension Fund	<u>79,839</u>	<u>84,348</u>	-
Cash and Securities Available January 1, 1997			<u>840,317</u>
GRAND TOTAL - PARKS AND RECREATION FACILITIES RENEWAL AND EXTENSION FUND			<u>840,317</u>

EXPENDITURES AND APPROPRIATIONS SUMMARY

DEPARTMENT	1995 <u>EXPENDITURES</u>	1996 <u>EXPENDITURES</u>	1997 <u>APPROPRIATIONS</u>
Parks, Recreation & Cultural Affairs	131,480	295,783	675,536
Non-Departmental	<u>575,000</u>	<u>374,185</u>	164,781
TOTAL - PARKS AND RECREATION FACILITIES RENEWAL AND EXTENSION FUND	<u>706,480</u>	<u>669,968</u>	<u>840,317</u>
MAJOR ACCOUNT GROUP			
Other Current Operating Expenses	5,350	-	108,132
Loans/Adv/Invest/Losses	-	733	732
Internal Service Expenses	-	-	7,000
Capital Expenses	126,130	295,783	28,479
Debt Service Expenses	575,000	373,452	164,048
Reserve for Appropriations	<u>-</u>	<u>-</u>	<u>531,926</u>
TOTAL - PARKS AND RECREATION FACILITIES RENEWAL AND EXTENSION FUND	<u>706,480</u>	<u>669,968</u>	<u>840,317</u>

**CITY OF ATLANTA
1997 BUDGET
2L01 - SOLID WASTE MANAGEMENT FACILITIES REVENUE FUND**

RECEIPTS AND ANTICIPATIONS

SOURCE:	<u>1995 RECEIPTS</u>	<u>1996 RECEIPTS</u>	<u>1997 ANTICIPATIONS</u>
MISCELLANEOUS REVENUES:			
661001 Interest Earnings	20,759	-	-
OTHER FINANCING SOURCES:			
692105 Sinking Fund Req. General Fund	520,625	-	-
693101 Bonds Proceeds	9,000,000	10,037,434	-
693103 Accrued Interest, Sale of Bonds	-	67,063	-
Total Other Financing Sources	<u>9,520,625</u>	<u>10,104,497</u>	<u>-</u>
Total Receipts - Solid Waste Management Facilities Revenue Fund	<u>9,541,384</u>	<u>10,104,497</u>	<u>-</u>
Cash and Securities Available January 1, 1997			<u>-</u>
GRAND TOTAL - SOLID WASTE MANAGEMENT FACILITIES REVENUE FUND			<u>-</u>

EXPENDITURES AND APPROPRIATIONS SUMMARY

DEPARTMENT	<u>1995 EXPENDITURES</u>	<u>1996 EXPENDITURES</u>	<u>1997 APPROPRIATIONS</u>
Non-Departmental	<u>9,520,625</u>	<u>10,104,497</u>	<u>-</u>
TOTAL - SOLID WASTE MANAGEMENT FACILITIES REVENUE FUND	<u>9,520,625</u>	<u>10,104,497</u>	<u>-</u>
MAJOR ACCOUNT GROUP			
Other Operating Expenses	-	1,037,434	-
Debt Service Expenses	9,520,625	9,067,063	-
Reserve for Appropriation	-	-	-
TOTAL - SOLID WASTE MANAGEMENT FACILITIES REVENUE FUND	<u>9,520,625</u>	<u>10,104,497</u>	<u>-</u>

**CITY OF ATLANTA
1997 BUDGET
2L22 - SOLID WASTE MANAGEMENT FACILITIES CONSTRUCTION FUND**

RECEIPTS AND ANTICIPATIONS

SOURCE:	1995 <u>RECEIPTS</u>	1996 <u>RECEIPTS</u>	1997 <u>ANTICIPATIONS</u>
MISCELLANEOUS REVENUES:			
661001 Interest Earnings	-	-	-
OTHER FINANCING SOURCES:			
692105 Sinking Fund Req. General Fund	-	-	-
693101 Bonds Proceeds	-	-	-
693103 Accrued Interest, Sale of Bonds	-	-	-
Total Other Financing Sources	<u>-</u>	<u>-</u>	<u>-</u>
Total Receipts - Solid Waste Management Facilities Construction Fund	<u>-</u>	<u>-</u>	<u>-</u>
Due to Cash Pool			(18,715)
Cash and Securities Available January 1, 1997			<u>18,757,566</u>
GRAND TOTAL - SOLID WASTE MANAGEMENT FACILITIES CONSTRUCTION FUND			<u><u>18,738,851</u></u>

EXPENDITURES AND APPROPRIATIONS SUMMARY

DEPARTMENT	1995 <u>EXPENDITURES</u>	1996 <u>EXPENDITURES</u>	1997 <u>APPROPRIATIONS</u>
Non-Departmental	-	-	18,738,851
TOTAL - SOLID WASTE MANAGEMENT FACILITIES CONSTRUCTION FUND	<u>-</u>	<u>-</u>	<u>18,738,851</u>
MAJOR ACCOUNT GROUP			
Other Operating Expenses	-	-	111,285
Debt Service Expenses	-	-	-
Reserve for Appropriation	-	-	18,627,566
TOTAL - SOLID WASTE MANAGEMENT FACILITIES CONSTRUCTION FUND	<u>-</u>	<u>-</u>	<u>18,738,851</u>

**CITY OF ATLANTA
1997 BUDGET
2K51 - PARKS AND RECREATION FACILITIES SINKING FUND**

RECEIPTS AND ANTICIPATIONS

SOURCE:	1995 <u>RECEIPTS</u>	1996 <u>RECEIPTS</u>	1997 <u>ANTICIPATIONS</u>
MISCELLANEOUS REVENUES:			
661001 Interest Earnings	8,173	8,214	-
OTHER FINANCING SOURCES:			
692101 Sinking Fund Requirement	<u>575,000</u>	<u>373,452</u>	<u>-</u>
Total Receipts - Parks and Recreation Facilities Sinking Fund	<u>583,173</u>	<u>381,666</u>	<u>-</u>
Cash and Securities Available January 1, 1997			<u>-</u>
GRAND TOTAL - PARKS AND RECREATION FACILITIES SINKING FUND			<u>-</u>

EXPENDITURES AND APPROPRIATIONS SUMMARY

DEPARTMENT	1995 <u>EXPENDITURES</u>	1996 <u>EXPENDITURES</u>	1997 <u>APPROPRIATIONS</u>
Non-Departmental	<u>575,000</u>	<u>538,142</u>	<u>-</u>
TOTAL - PARKS AND RECREATION FACILITIES SINKING FUND	<u>575,000</u>	<u>538,142</u>	<u>-</u>
MAJOR ACCOUNT GROUP			
Debt Service Expenses	575,000	538,142	-
Reserve for Appropriation	<u>-</u>	<u>-</u>	<u>-</u>
TOTAL - PARKS AND RECREATION FACILITIES SINKING FUND	<u>575,000</u>	<u>538,142</u>	<u>-</u>

INTERNAL SERVICE FUND

The Internal Service Fund is supported by charges to city departments using vehicle maintenance and data processing services. The Non-Departmental category consists of a fund-wide reserve. The 1997 adopted budget is approximately the same as the 1996 budget, as indicated below.

	1996 <u>Budget</u>	1997 <u>Budget</u>	<u>% Change</u>
Services Provided			
Automotive Services (Bureau of Motor Transport Services)	20,494,984	21,840,560	6.57
Data Processing (Bureau of Management Systems)	7,302,047	8,281,279	13.41
Non-Departmental	6,359,558	4,036,679	(36.53)
Finance	49,008	49,008	0.00
TOTAL - INTERNAL SERVICE FUND	<u><u>34,205,597</u></u>	<u><u>34,207,526</u></u>	<u><u>0.00</u></u>

RECEIPTS AND ANTICIPATIONS

SOURCE:	1995 <u>RECEIPTS</u>	1996 <u>RECEIPTS</u>	1997 <u>ANTICIPATIONS</u>
CHARGES FOR SERVICES:			
641403 Junk	18,608	7,704	7,704
647101 Motor Equipment, PM/Repairs	17,457,885	20,704,926	17,647,236
647102 Motor Equipment, Fuel	2,812,799	2,888,462	3,300,000
647103 Motor Equipment, Lease	323	45,905	60,000
647301 Data Processing Services	8,021,330	8,418,572	7,650,000
Total Charges for Services	<u><u>28,310,945</u></u>	<u><u>32,065,569</u></u>	<u><u>28,664,940</u></u>
MISCELLANEOUS REVENUES:			
661001 Interest Earnings	234,544	193,847	150,000
666001 Gain, Sale of Investments	35,951	68,604	-
669101 Recover Erroneous Payment	102	3,689	-
669102 Recover Training/Travel Cost	-	-	-
669106 Recover on Pur/Dir. Exp	14,333	-	-
Total Miscellaneous Revenues	<u><u>284,930</u></u>	<u><u>266,140</u></u>	<u><u>150,000</u></u>
OTHER FINANCING SOURCES:			
691101 Sale of Equipment	23,250	11,050	-
692203 Indirect Cost, Prior Year	32,961	124,694	-
692303 Recover Direct Cost	166,987	342,114	-
692201 Recover Fringe Benefits	-	236	-
Total Other Financing Sources	<u><u>223,198</u></u>	<u><u>478,094</u></u>	<u><u>-</u></u>
Total Receipts - Internal Service Fund	<u><u>28,819,073</u></u>	<u><u>32,809,803</u></u>	<u><u>28,814,940</u></u>
Investment in Cash Pool			5,392,586
TOTAL - INTERNAL SERVICE FUND			<u><u>34,207,526</u></u>

**CITY OF ATLANTA
1997 BUDGET
2M01 - INTERNAL SERVICE FUND**

EXPENDITURES AND APPROPRIATIONS SUMMARY

DEPARTMENT	1995 <u>EXPENDITURES</u>	1996 <u>EXPENDITURES</u>	1997 <u>APPROPRIATIONS</u>
Administrative Services	31,286,151	28,487,921	30,121,839
Finance	24,615	45,713	49,008
Non-Departmental	<u>2,466,735</u>	<u>3,235,465</u>	<u>4,036,679</u>
TOTAL - INTERNAL SERVICE FUND	<u>33,777,501</u>	<u>31,769,099</u>	<u>34,207,526</u>
MAJOR ACCOUNT GROUP			
Personnel Expenses	13,466,064	14,864,719	16,699,775
Other Operating Expenses	11,493,320	11,504,237	10,807,238
Loans/Adv/Invest/Losses	-	-	-
Internal Service Expense	4,373,877	3,672,184	2,210,175
Intergovernmental & Interfund Transfer	2,466,735	-	-
Capital Expenses	1,977,505	1,726,124	3,460,657
Reserve for Appropriation	-	1,835	1,029,682
TOTAL - INTERNAL SERVICE FUND	<u>33,777,501</u>	<u>31,769,099</u>	<u>34,207,527</u>

UNDERGROUND ATLANTA FACILITIES REVENUE FUND

This Fund was created by ordinance adopted October 2, 1989, to account for operations of Underground Atlanta activities. All revenues and expenditures applicable to this operation are recorded in this Fund.

	REVENUES			EXPENDITURES	
	1996 <u>ACTUAL</u>	1997 <u>ESTIMATED</u>		1996 <u>ACTUAL</u>	1997 <u>ESTIMATED</u>
Parking Revenues	2,305,981	2,350,000	Parking Expenses	1,062,415	745,700
Rental Fees	1,518,098	1,493,561	Commercial Facilities	7,462,226	7,298,924
Other Income	4,300,583	4,100,000	Expense	-	-
Cash & Securities	-	101,063	Reserve	-	-
TOTAL	<u>8,124,662</u>	<u>8,044,624</u>	TOTAL	<u>8,524,641</u>	<u>8,044,624</u>

RECEIPTS AND ANTICIPATIONS

SOURCE:	1995 <u>RECEIPTS</u>	1996 <u>RECEIPTS</u>	1997 <u>ANTICIPATIONS</u>
MISCELLANEOUS REVENUES:			
662101 Land Rentals	-	-	105,000
661001 Interest Earnings	25,301	33,364	-
662201 Building Rentals, General	4,107,448	3,824,079	3,738,561
666001 Gain, Sale of Investments	3,370	17,219	-
669112 Recover, Loan	-	-	-
Total Miscellaneous Revenues	<u>4,136,119</u>	<u>3,874,662</u>	<u>3,843,561</u>
OTHER FINANCING SOURCES:			
692403 Open Transfer from General Fund	4,250,000	4,250,000	4,100,000
Total Receipts - Underground Atlanta Facilities Revenue Fund	<u>8,386,119</u>	<u>8,124,662</u>	<u>7,943,561</u>
Investment In Cash Pool			<u>101,063</u>
TOTAL - UNDERGROUND ATLANTA FACILITIES REVENUE FUND			<u>8,044,624</u>

1997 FIDUCIARY FUNDS BUDGET

The Fiduciary Funds group is one of the three fund groups in the City's budget and accounts for assets held by the City in a trustee capacity or as an agent for individuals or organizations. Additionally, these funds account for the proceeds of certain intergovernmental grants and contributions from various private individuals and organizations.

Generally, only the balance of funds owed at the end of the previous year are appropriated in the current year as the initial adopted budget.

The Trust Fund currently contains a cash and securities balance of over \$5 million, over one half of total appropriations. These funds are appropriated for various one-time projects, which are in advanced stages of development.

Activity in the Fiduciary Funds for 1997 should be similar to that which occurred in 1996.

	<u>1996</u> <u>Budget</u>	<u>1997</u> <u>Budget</u>	<u>% Change</u>
Agency Fund	5,299,413	8,861,394	67.21
Trust Fund	15,463,644	12,507,614	(19.12)
Rental Rehabilitation Trust Fund	187,391	198,716	6.04
Home Investment Trust Fund	5,107,150	4,443,680	(12.99)
Sec. 108 Loan Trust Fund	<u>12,725,125</u>	<u>8,296,349</u>	<u>(34.80)</u>
TOTAL - FIDUCIARY FUNDS	<u><u>38,782,723</u></u>	<u><u>34,307,753</u></u>	<u><u>(11.54)</u></u>

**CITY OF ATLANTA
1997 BUDGET
3P01 - AGENCY FUND**

RECEIPTS AND ANTICIPATIONS

SOURCE:	<u>1995</u> <u>RECEIPTS</u>	<u>1996</u> <u>RECEIPTS</u>	<u>1997</u> <u>ANTICIPATIONS</u>
TAXES:			
611101 Taxes, Current Property	15,738,965	51,312,219	-
611102 Taxes, Current Year Intang Property	2,400,000	-	-
611201 Taxes, Prior Year Property	8,220,547	9,487,013	-
611202 Taxes, Prior Year Int. Prop.	424,890	988,302	-
612101 Taxes, State Sales	75,335	66,906	29
613501 Taxes, Rental Car	-	1,959,000	-
614101 Taxes, Interest On	3,114,915	2,568,606	-
614201 Taxes, Penalties On	694,293	566,153	-
	<u>30,668,945</u>	<u>66,948,199</u>	<u>29</u>
Total Taxes			
CHARGES FOR SERVICES:			
643302 Sanitary Services	6,239,536	5,629,409	-
645106 WPC Charges, Water Meter Deposits	81,810	118,448	450
645211 Sewer Charges, Sewers	13,270,264	15,078,560	-
	<u>19,591,610</u>	<u>20,826,417</u>	<u>450</u>
Total Charges for Services			
FINES AND FORFEITS:			
651101 Traffic & Parking Fines	2,051,842	2,095,442	-
651201 General Fines	116,364	116,277	-
651303 State Tollway Authority	-	229	-
652103 Bonds Forfeited/Collected	3,190,679	3,184,714	-
652104 FIFA Costs and Penalties	195,492	119,546	-
652110 DUI, Penalty On Fine	60,913	42,475	-
	<u>5,615,290</u>	<u>5,558,683</u>	<u>-</u>
Total Fines and Forfeits			
MISCELLANEOUS REVENUES:			
661001 Interest Earnings	298,437	476,115	27,283
661003 Redemption Fee Penalty	-	-	-
663401 Redemption of Marshall Deeds	126,838	-	-
664101 Private Contributions & Donations	-	391	-
666001 Gain, Sale of Investments	29,628	783,023	-
669101 Recover Erroneous Payments	798,742	1,737,990	-
669104 Recover Unclaimed Payments	404,740	4,604	-
	<u>1,658,385</u>	<u>3,002,123</u>	<u>27,283</u>
Total Miscellaneous Revenues			
OTHER FINANCING SOURCES:			
691104 Buyer's Premium	90,181	79,038	-
693101 Recover Pension Administrative Costs	417,175	397,128	-
692303 Recover Direct Cost	-	10,815	-
694003 Escrow Deposit	2,000	-	-
695101 Proceeds, Tax Anticipation Notes	-	33,000,000	-
695102 Premium Sale Tax Anticipation Notes	-	97,701	-
	<u>509,356</u>	<u>33,584,682</u>	<u>-</u>
Total Other Financing Sources			

**CITY OF ATLANTA
1997 BUDGET
3P01 - AGENCY FUND**

RECEIPTS AND ANTICIPATIONS

Total Receipts - Agency Fund	<u>58,043,586</u>	<u>129,920,104</u>	<u>27,762</u>
Due to			(25,000)
Cash and Securities Available January 1, 1997			<u>8,858,632</u>
GRAND TOTAL - AGENCY FUND			<u><u>8,861,394</u></u>

EXPENDITURES AND APPROPRIATIONS SUMMARY

DEPARTMENT	1995 <u>EXPENDITURES</u>	1996 <u>EXPENDITURES</u>	1997 <u>APPROPRIATIONS</u>
Corrections	-	-	253
Executive Offices	-	-	-
Administrative Services	692,645	68,515	156,617
Law	-	-	18,531
Finance	39,924,499	105,630,852	1,909,277
Parks, Recreation & Cultural Affairs	72,828	46,748	97,410
Water	12,359,193	13,460,457	4,657,101
Judicial Agencies	5,028,979	4,945,039	1,601,472
Police Services	-	12,926	9,277
Planning, Development & Neighborhood Conservation	218,187	-	266,154
Non-Departmental	-	1,819,092	145,302
TOTAL - AGENCY FUND	<u>58,296,331</u>	<u>125,983,629</u>	<u>8,861,394</u>
 MAJOR ACCOUNT GROUP			
Personnel Expenses	361,181	399,610	2,147
Other Operating Expenses	6,163,185	6,675,113	2,198,776
Loans/Adv/Invest/Losses	-	5,395	-
Intergov. and Interfund Pmts.	51,752,547	85,237,191	6,467,051
Capital Expenses	19,603	133	-
Debt Service Expenses	-	33,666,187	-
Reserve for Appropriation	-	-	193,420
TOTAL - AGENCY FUND	<u>58,296,516</u>	<u>125,983,629</u>	<u>8,861,394</u>

**CITY OF ATLANTA
1997 BUDGET
3P02 - TRUST FUND**

RECEIPTS AND ANTICIPATIONS

SOURCE:	<u>1995</u> <u>RECEIPTS</u>	<u>1996</u> <u>RECEIPTS</u>	<u>1997</u> <u>ANTICIPATIONS</u>
INTERGOVERNMENTAL REVENUE:			
631101 Federal Grants/Entitlements			
USDL, JTPA, 99-9-3507-98-094-(89)	-	-	49,655
USDL, JTPA, F-3946-2-00-80-60	-	-	53,259
USDL, JTPA, F-4044-3-00-80-60	22,583	-	101,183
GA DOL, JTPA 10-86-13-1-1-14 (86)	-	-	90,381
Sub Total	22,583	-	294,478
632101 State Grants/Entitlements			
USDL, JTPA, 99-9-3507-98-094-(90)	-	210,163	287,640
GA DOL, JTPA 10-87-10-1-1-14(87)	-	-	165,806
GA DOL, JTPA 30-87-00-1-1-14 (87)	-	-	87,793
GA DOL, JTPA 20-P7-00-1-1-14	-	-	758
GA DOL, JTPA 10-88-10-1-1-14(88)	-	-	54,012
GA DOL, JTPA 10-88-16-1-1-14(88)	-	-	169
GA DOL, JTPA 30-88-00-1-1-14(88)	-	-	39,344
GA DOL, JTPA 20-C9-00-1-1-14(88)	-	-	49,242
GA DOL, JTPA 10-89-10-1-1-14(89)	-	-	324,813
GA DOL, JTPA 10-89-13-1-1-14(89)	-	-	60,241
GA DOL, JTPA 30-89-00-1-1-14(89)	-	-	38,139
GA DOL, JTPA 70-89-11-1-1-14(90)	-	-	206
GA DOL, JTPA 10-90-10-1-1-14(90)	-	-	33,173
GA DOL, JTPA 10-90-13-1-1-14(90)	-	-	101,754
GA DOL, JTPA 30-90-00-1-1-14(90)	-	-	22,744
GA DOL, JTPA 20-C1-00-1-1-14(90)	-	-	57,188
GA DOL, JTPA 30-91-00-1-1-14(91)	-	-	30,857
GA DOL, JTPA 10-91-00-1-1-14(91)	-	-	543,773
GA DOL, JTPA 10-91-03-1-1-14(91)	-	-	273,052
GA DOL, JTPA 10-92-00-1-1-14(92)	-	-	423,464
GA DOL, JTPA 30-92-00-1-1-14(92)	-	-	101,547
GA DOL, JTPA 20-C3-00-1-1-14(92)	-	-	65,273
GA DOL, JTPA 30-93-00-1-1-14(93)	-	-	5,389
GA DOL, JTPA 10-93-00-1-1-14(93) - Title 11A	-	1,391	84,166
GA DOL, JTPA 15-93-00-1-1-14(93) - Title 11C	214,350	83,844	65,800
GA DOL, JTPA 10-93-99-1-1-14(93)	8,521	130,799	1,400
GA DOL, JTPA 20-C4-00-1-1-14(93)	-	-	38,992
GA DOL, JTPA 40-93-00-1-1-14	62,108	-	107,314
GA DOL, JTPA 20-C4-00-1-1-14 (93)New	331,605	86,619	19,249
GA DOL, JTPA 10-94-00-1-1-14(94) - Title 11A	1,262,928	-	2,126
GA DOL, JTPA 10-94-00-1-1-14(94) - Title 11C	1,042,387	21,666	81,265
GA DOL, JTPA 20-C5-00-1-1-14(94) - Title 11B	1,261,084	64,372	238,424
GA DOL, JTPA 25-94-00-1-1-14(94)	110,282	-	37,603
GA DOL, JTPA 10-95-00-1-1-14(95)	324,072	806,118	706,416
GA DOL, JTPA 15-95-00-1-1-14(95)	93,296	291,708	146,043
GA DOL, JTPA - Title II			
Capacity Bldg./Incentive Funds	-	-	10,000
GA DOL, JTPA 20-C6-1(95) - Title 11B	-	563,176	866,711
GA DOL, JTPA 10-96-00-1-1-14(96)	-	-	1,384,414
GA DOL, JTPA 15-96-00-1-1-14(96)	-	-	211,879
STATE OF GA DEPT. OF TECH & ADULT			
ED. 36-423-1	36,671	-	9,417
Sub Total	4,747,304	2,259,856	6,777,596

**CITY OF ATLANTA
1997 BUDGET
3P02 - TRUST FUND**

RECEIPTS AND ANTICIPATIONS

SOURCE:	1995 <u>RECEIPTS</u>	1996 <u>RECEIPTS</u>	1997 <u>ANTICIPATIONS</u>
INTERGOVERNMENTAL REVENUE: (Continued)			
633101 Local Grants/Entitlements			
GA DOL, JTPAY 95-PL-GA-0037	-	-	87,180
Private Contributors, Various Years	25,000	25,000	-
GA DOL, JTPA 15-95-00-1-1-14(95)			
'96 EXPO, Inc.	-	2,300	-
1/1/94-12/31/96	-	7,115	51,717
Atlanta Regional Comm. JT9517 (7/1/94-6/30/95)	93,455	-	6,580
Atlanta Regional Comm. AGJT408 (7/1/94-6/30/95)	76,875	2,788	48,753
Atlanta Regional Comm. JT9612	-	71,793	28,207
Colgate-Palmolive Co. Agreement #1	-	-	8,020
Sub Total	195,330	108,996	230,457
Total Intergovernmental Revenue	4,965,217	2,368,852	7,302,531
CHARGES FOR SERVICES:			
641105 Fees, Special, Non-Recurring	44,710	-	-
641405 Sale of Novelties, Private Contributors, Various Years	4,475	9,513	-
641407 Transcards/Parking/Tokens	-	1,100	-
643305 Incinerator/Landfill Disp.	98,342	207,193	-
644101 Fees, Golf	95,004	74,810	-
644103 Fees, Tennis	-	25,571	-
644105 Fees, Recreation Activity, Private Contributors, Various Yrs.	251,324	230,668	310
644106 Fees, Burial	7,650	35,150	-
644107 Fees, Civic Center	344,149	229,182	3,431
644108 Fees, Chastain PK Amphitheater	63,150	169,589	-
645101 WPC CHGS, Water Service	61	9	-
647403 Fees, City-Wide Training	982	3,194	-
Sub Total	909,847	985,979	3,741
Total Charges for Services	909,847	985,979	3,741
FINES AND FORFEITS:			
652101 Unclaimed Money, Prisoner	684,067	1,739,440	-
652106 Victim Witness, Pen-On-File	240,495	278,852	-
652107 Victim Witness, Bond-Forfeit	1,231	1,492	-
652108 Jail Fund, Pen-On-Fine	1,431,028	1,311,338	-
652109 Jail Fund, Bond Forfeits	29,034	43,091	-
Sub Total	2,385,855	3,374,213	-
Total Fines and Forfeits	2,385,855	3,374,213	-
MISCELLANEOUS REVENUES:			
661001 Interest Earnings			
Non-Sponsored Revenues	312,181	371,305	16,523
USDHUD 1994 Repayments	40,617	-	-
USDHUD 1995 Repayments	196,465	-	27,880
USDHUD 1996 Repayments	-	85,926	-
Private Contributors, Various Years	6,095	7,974	-
Private Contributors, Hugh T. Inman	15,482	14,159	1,377
Sub-Total	570,840	479,364	45,780

**CITY OF ATLANTA
1997 BUDGET
3P02 - TRUST FUND**

RECEIPTS AND ANTICIPATIONS

SOURCE:	<u>1995</u> <u>RECEIPTS</u>	<u>1996</u> <u>RECEIPTS</u>	<u>1997</u> <u>ANTICIPATIONS</u>
MISCELLANEOUS REVENUES: (Continued)			
661002 Principal Repayments			
U.S. HUD CPD 1994 Repayments	18,245	-	-
U.S. HUD CPD 1995 Repayments	18,890	-	-
U.S. HUD CPD 1996 Repayments	-	30,533	-
Sub-Total	<u>37,135</u>	<u>30,533</u>	<u>-</u>
662101 Land Rentals, General	33,088	37,743	-
662201 Building Rentals, General	-	23,112	-
662391 Concessions, Other			
Non-Sponsored Revenues	195,382	553,393	-
Private Contributions	827	13,350	-
Sub-Total	<u>196,209</u>	<u>566,743</u>	<u>-</u>
664101 Private Contributions & Donations			
Non-Sponsored Revenues	-	103,147	-
Private Contributors, Various Years	1,389,501	1,980,434	37,045
U. S. Olympic Committee	-	-	-
South African Trade Mission Participants	202,355	165,262	-
Arts Festival Assoc. of Atl., Inc. 1990 Contr.	-	100	-
Norfolk Southern Corp.	-	35,000	-
Captain Planet Foundation	-	2,384	-
Coan Park/Youth Activities Agreement Nike Inc.	-	40,000	92,000
Sub Total	<u>1,591,856</u>	<u>2,326,327</u>	<u>129,045</u>
666001 Gain, Sale of Investments			
Non-Sponsored Revenues	36,289	110,444	-
Private Contributors Various Years	278	882	-
Private Contributors Hugh T. Inman	555	1,787	-
Total Gain-Sale of Investments	<u>37,122</u>	<u>113,113</u>	<u>-</u>
669101 Recover Erroneous Payment			
Non-Sponsored Revenues	-	106	-
USDL, JTPA 99-9-3507-98-094(90)	100	-	-
USDL, JTPA F-4044-3-00-80-60	49	-	-
GA DOL, JTPA 10-92-00-1-1-14(92)	750	-	-
GA DOL, JTPA 10-93-00-1-14(93) - Title 11A	48	-	-
GA DOL, JTPA 40-93-00-1-14	430	-	-
GA DOL, JTPA 20-C4-00-1-14 (93) New	9,126	-	-
GA DOL, JTPA 10-94-00-1-14 (94) - Title 11A	2,910	7,719	-
GA DOL, JTPA 20-C5-00-1-14 (94) - Title 11B	13,179	-	-
Private Contributions	3,890	1,700	-
USD HUD 1994 Repayments	-	31,162	-
USD HUD 1995 Repayments	-	93,392	-
GA DOL, JTPA 30-90-00-1-1-14 (90)	-	755	-
GA DOL, JTPA 15-93-00-1-1-14 (93) - Title 11C	-	27,626	-
GA DOL, JTPA 10-94-00-1-1-14 (94) - Title 11C	-	99	-
GA DOL, JTPA 10-95-00-1-1-14 (95)	-	100	-
GA DOL, JTPA 20-C6-1-1 (94) - Title 11B	-	1,356	-
Sub Total	<u>30,482</u>	<u>164,015</u>	<u>-</u>

**CITY OF ATLANTA
1997 BUDGET
3P02 - TRUST FUND**

RECEIPTS AND ANTICIPATIONS

SOURCE:	<u>1995 RECEIPTS</u>	<u>1996 RECEIPTS</u>	<u>1997 ANTICIPATIONS</u>
MISCELLANEOUS REVENUES: (Continued)			
669102 Recover Train/Travel Cost USDL, JTPA 99-9-3507-98-094-(90)	896	-	-
669106 Recover On Pur/Dir Expense Private Contributors - Atlanta Olympic Committee	<u>425,100</u>	<u>527,577</u>	-
Total Miscellaneous Revenue	<u><u>2,922,728</u></u>	<u><u>4,268,527</u></u>	<u><u>174,825</u></u>
OTHER FINANCING SOURCES:			
692303 Recover, Direct Cost Non-Sponsored Revenues USDL, JTPA 99-9-3507-98-094- (89) USDL, JTPA 99-9-3507-98-094- (90) GA DOL, JTPA 30-93-00-1-14 (93) GA DOL, JTPA 20-C5-00-1-14 (94) - Title 11B GA DOL, JTPA 10-95-00-1-14 (95) GA DOL, JTPA 20-C6-1-1 (95) - Title 11B GA DOL, JTPA 10-96-00-1-1-14 (96) Private Contributions (Various Years) Private Contributions (Atlanta Olympic Comm.) Sub Total	 259,440 22 938 251 974 4,284 - - 51 151 <u>266,111</u>	 2,217 - - 594 - - 2,295 10,040 109 7,859 <u>23,114</u>	 - - - - - - - - - - -
692403 Oper. Trans. from Fund 1A01 Non-Sponsored Revenues Private Contributions, Various Years Sub Total	 1,799,138 - <u>1,799,138</u>	 - 55,484 <u>55,484</u>	 - - -
692407 Oper. Trans. from Fund 2M01 Non-Sponsored Revenues USDL, JTPA 99-9-3507-98-094 (89) USDL, JTPA 99-9-3507-98-094 (90) GA DOL, JTPA 30-93-00-1-14 (93) GA DOL, JTPA-20-C5-00-1-14 (94) GA DOL, JTPA-10-95-00-1-14 (95) Sub Total	 47 2 55 36 183 704 <u>1,027</u>	 - - - - - - -	 - - - - - - -
692408 Oper. Trans. from Fund 2J01 Private Contributions, Various Years	-	100,000	-
694008 Proceeds from Inmates Non-Sponsored Revenues	-	<u>490,076</u>	-
Total Other Financing Sources	<u><u>2,066,276</u></u>	<u><u>668,674</u></u>	-
Total Receipts - Trust Fund	<u><u>13,249,923</u></u>	<u><u>11,666,245</u></u>	<u><u>7,481,097</u></u>
Investment In Cash Pool			<u>5,026,517</u>
TOTAL - TRUST FUND			<u><u>12,507,614</u></u>

**CITY OF ATLANTA
1997 BUDGET
3P02 - TRUST FUND**

EXPENDITURES AND APPROPRIATIONS SUMMARY

DEPARTMENT	1995 <u>EXPENDITURES</u>	1996 <u>EXPENDITURES</u>	1997 <u>APPROPRIATIONS</u>
City Council	24,858	206	4,661
Office of Mayor	594,061	666,134	407,112
Chief of Staff and Reporting Offices	142,022	671,569	145,943
Executive Offices and Misc. Offices	45,867	27,761	5,967
Administrative Services	32,217	223,849	134,117
Finance	122,349	447,315	479,762
Public Works	56,454	74,061	532,571
Parks, Recreation & Cultural Affairs	1,949,199	2,991,333	1,638,195
Personnel and Human Resources	19,933	6,647	4,386
Water	8,491	126,351	2,927
Judicial Agencies	74,609	157,255	342,070
Planning and Dev. and Neigh. Conserv.	4,925,644	2,729,606	7,488,374
Fire	17,787	20,464	45,152
Police	562,857	1,510,255	733,955
Corrections	2,340,121	3,966,051	431,710
Non-Departmental	326,390	2,055,397	110,712
TOTAL - TRUST FUND	<u>11,242,859</u>	<u>15,674,254</u>	<u>12,507,614</u>
 MAJOR ACCOUNT GROUP			
Personnel Expenses	4,829,007	6,281,997	1,473,364
Other Current Operating Exp.	5,536,180	4,288,850	7,706,253
Loans/Adv/Invest/Losses	-	3,697	-
Internal Service Expenses	77,034	69,509	42,730
Intergovernmental and Inter Pmts.	373,354	2,606,976	155,685
Capital Expenses	427,284	2,423,225	1,545,582
Reserve for Appropriation	-	-	1,584,000
TOTAL - TRUST FUND	<u>11,242,859</u>	<u>15,674,254</u>	<u>12,507,614</u>

**CITY OF ATLANTA
1997 BUDGET
3P04 - RENTAL REHABILITATION TRUST FUND**

RECEIPTS AND ANTICIPATIONS

SOURCE:	1995 <u>RECEIPTS</u>	1996 <u>RECEIPTS</u>	1997 <u>ANTICIPATIONS</u>
INTERGOVERNMENTAL REVENUE:			
631101 Federal Grants/Entitlements			
U.S. Dept HUD, Com. Planning/ Dev. Rental Rehab. Program			
R-89-MC-13-0202	-	-	102,898
R-90-MC-13-0002	-	-	-
R-91-MC-13-0202	-	-	37,102
	<hr/>	<hr/>	<hr/>
Total Intergovernmental Revenue	-	-	140,000
CHARGES FOR SERVICES:			
641104 Fees, Loan Application			
U.S. Dept HUD, Com. Planning/ Dev. Rental Rehab. Program,			
R-85-MC-13-0202	-	-	10
	<hr/>	<hr/>	<hr/>
MISCELLANEOUS REVENUES:			
661001 Interest Earnings U.S. HUD CPD Rental			
Rehab Program R-90-MC-13-0002	6,720	6,060	-
Rehab Program R-85-MC-13-0202	3,532	-	-
Sub Total	<hr/>	<hr/>	<hr/>
	10,252	6,060	-
661002 Principal Repayments R-90-MC-13-0002	-	4,958	-
	<hr/>	<hr/>	<hr/>
Total Miscellaneous Revenues	10,252	11,018	-
OTHER FINANCING SOURCES			
692303 Recover Direct Cost USDHUD, Com Ping/ Dev., Rental Rehab Program R-91-MC-13-0202	166	308	-
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Total Receipts - Rental Rehabilitation Trust Fund	10,418	11,326	140,010
	<hr/>	<hr/>	<hr/>
Cash and Securities Available January 1, 1997			58,706
			<hr/>
GRAND TOTAL - RENTAL REHABILITATION TRUST FUND			198,716
			<hr/>

**CITY OF ATLANTA
1997 BUDGET
3P04 - RENTAL REHABILITATION TRUST FUND**

EXPENDITURES AND APPROPRIATIONS SUMMARY

DEPARTMENT	<u>1995 EXPENDITURES</u>	<u>1996 EXPENDITURES</u>	<u>1997 APPROPRIATIONS</u>
Planning, Development & Neighborhood Conservation	1,204	-	198,716
TOTAL - RENTAL REHABILITATION TRUST FUND	<u><u>1,204</u></u>	<u><u>-</u></u>	<u><u>198,716</u></u>
 MAJOR ACCOUNT GROUP			
Personnel Expenses	-	-	2,922
Other Current Operating Expenses	659	-	178,015
Capital Expenses	545	-	241
Reserve for Appropriations	-	-	17,538
TOTAL - RENTAL REHABILITATION TRUST FUND	<u><u>1,204</u></u>	<u><u>-</u></u>	<u><u>198,716</u></u>

**CITY OF ATLANTA
1997 BUDGET
3P05 - HOME INVESTMENT FUND**

RECEIPTS AND ANTICIPATIONS

SOURCE:	<u>1995 RECEIPTS</u>	<u>1996 RECEIPTS</u>	<u>1997 ANTICIPATIONS</u>
INTERGOVERNMENTAL REVENUE:			
631101 Federal Grant Entitlements	-	-	4,440,506
MISCELLANEOUS REVENUES:			
661001 Interest Earnings	-	-	-
661002 Principal Payments	-	-	-
Total Miscellaneous Revenues	<u>-</u>	<u>-</u>	<u>-</u>
Total Receipts - Home Investment Trust Fund	<u>-</u>	<u>-</u>	<u>4,440,506</u>
Cash and Securities Available January 1, 1997			<u>3,174</u>
GRAND TOTAL - HOME INVESTMENT TRUST FUND			<u><u>4,443,680</u></u>

EXPENDITURES AND APPROPRIATIONS SUMMARY

DEPARTMENT	<u>1995 EXPENDITURES</u>	<u>1996 EXPENDITURES</u>	<u>1997 APPROPRIATIONS</u>
Planning, Development & Neighborhood Conservation	-	-	4,443,680
TOTAL - HOME INVESTMENT TRUST FUND	<u>-</u>	<u>-</u>	<u>4,443,680</u>
MAJOR ACCOUNT GROUP			
Personnel Expenses	-	-	415,314
Other Current Operating Expenses	-	-	2,485,283
Internal Service Expenses	-	-	18,396
Capital Expenses	-	-	9,364
Reserve for Appropriations	-	-	1,515,323
TOTAL - HOME INVESTMENT TRUST FUND	<u>-</u>	<u>-</u>	<u>4,443,680</u>

**CITY OF ATLANTA
1997 BUDGET
3P06 - SECTION 108 LOAN FUND**

RECEIPTS AND ANTICIPATIONS

SOURCE:	1995 <u>RECEIPTS</u>	1996 <u>RECEIPTS</u>	1997 <u>ANTICIPATIONS</u>
INTERGOVERNMENTAL REVENUE:			
631101 Federal Grant/Entitlements	-	-	7,942,761
MISCELLANEOUS REVENUES:			
661001 Interest Earnings	-	131,572	-
669101 Recover Erroneous Payments	-	10	-
Total Miscellaneous Revenues	<u>-</u>	<u>131,582</u>	<u>-</u>
TOTAL - SECTION 108 LOAN TRUST FUND	<u>-</u>	<u>131,582</u>	<u>7,942,761</u>
Securities Held January 1, 1997			(657,013)
Cash and Securities Available January 1, 1997			<u>1,010,601</u>
GRAND TOTAL - SECTION 108 LOAN TRUST FUND			<u><u>8,296,349</u></u>

EXPENDITURES AND APPROPRIATIONS SUMMARY

DEPARTMENT	1995 <u>EXPENDITURES</u>	1996 <u>EXPENDITURES</u>	1997 <u>APPROPRIATIONS</u>
Administrative Services	-	407,368	264,180
Finance	-	162,992	34,693
Public Works	-	1,869,242	708,410
Parks	-	308,149	55,467
Planning, Development & Neighborhood Conservation	-	2,312,607	7,233,599
TOTAL - SECTION 108 LOAN TRUST FUND	<u>-</u>	<u>5,060,358</u>	<u>8,296,349</u>
MAJOR ACCOUNT GROUP			
Personnel Expenses	-	23,615	25,825
Other Current Operating Expenses	-	4,365,736	6,834,648
Internal Service Expenses	-	560	-
Capital Expenses	-	507,455	109,860
Debt Service Expenses	-	162,992	34,693
Reserve for Appropriations	-	-	1,291,323
TOTAL - SECTION 108 LOAN TRUST FUND	<u>-</u>	<u>5,060,358</u>	<u>8,296,349</u>

DEPARTMENTAL OPERATING BUDGETS

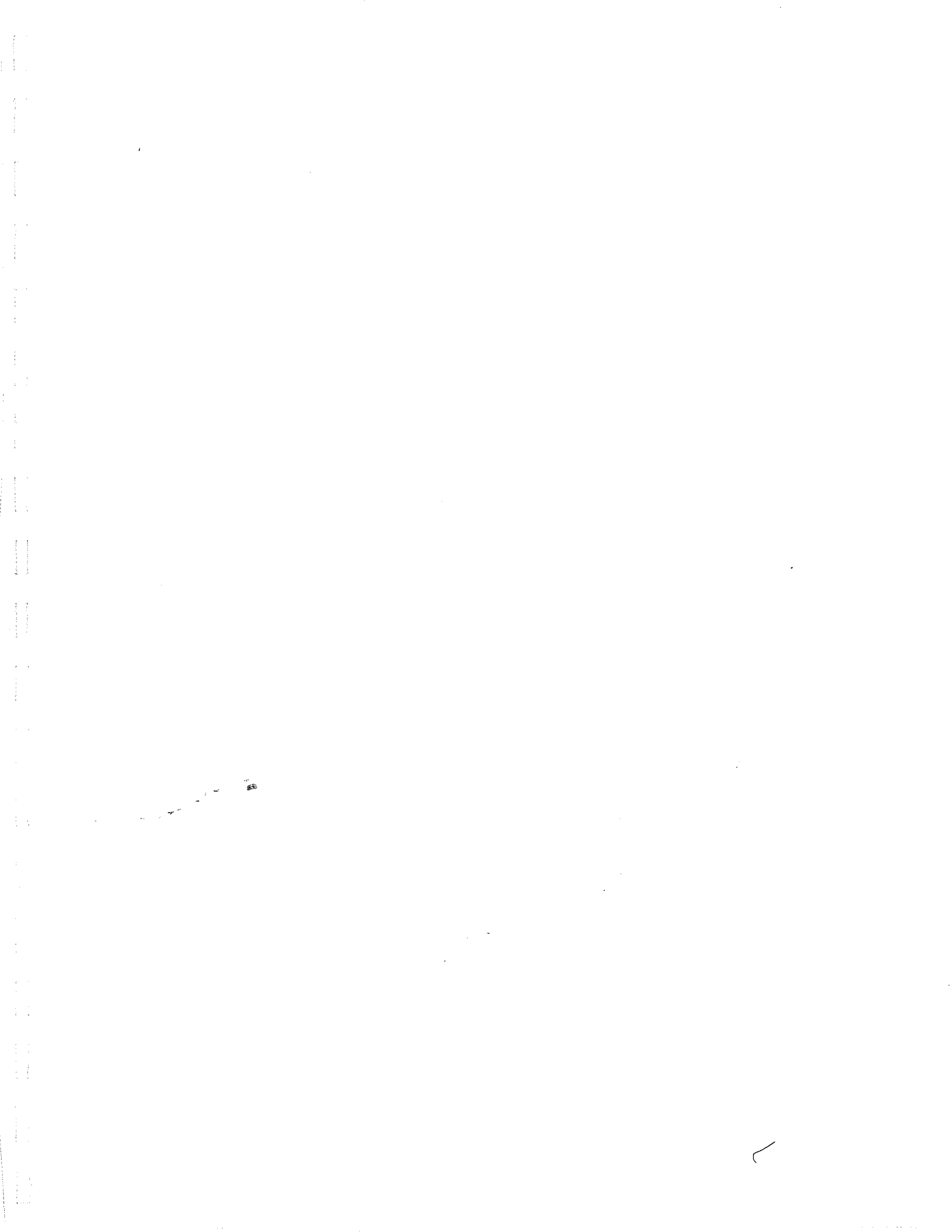
INTRODUCTION

This document contains the operating budget for each organizational unit of city government. The operating budget is defined as the annual budget for the routine, ongoing activities and work program of an organizational unit, as opposed to budgets which may be established for specific projects, such as capital projects, grant funded projects, and other activities of a non-recurring nature. This section contains basic financial data at the department level and sub-level down to activity or major division of each bureau or equivalent in the departments. This financial data covers all funding sources from which the operating budget as defined above receives monies. Expenditure and budget data are shown for 1995, 1996, and 1997 by departments and organizational unit. Authorized permanent staffing, reflecting the operating budget as herein defined, is also shown at the departmental level.

The operating budget section also contains programmatic data. Summary program highlights for the current and previous year are shown at the department level. Each department also contains City of Atlanta 2000 Performance Measures. These measures relate to the entire scope of responsibility of the department and its subunits, and may include work activities funded as capital projects or as non-capital or grant projects and thus not reflected in the financial data included in this section. They are organized within three primary emphasis areas for city governments:

1. Creating a safer city
2. Neighborhood vitality and economic development
3. Delivering quality customer services

The city utilizes a quarterly reporting system to monitor the performance measures and the progress towards achievement of the targets. Written status reports are required of departments as of March 31, June 30, and September 30, and formal review sessions are held by the Chief Operating Officer. A final report is issued at the conclusion of the year.





CITY COUNCIL

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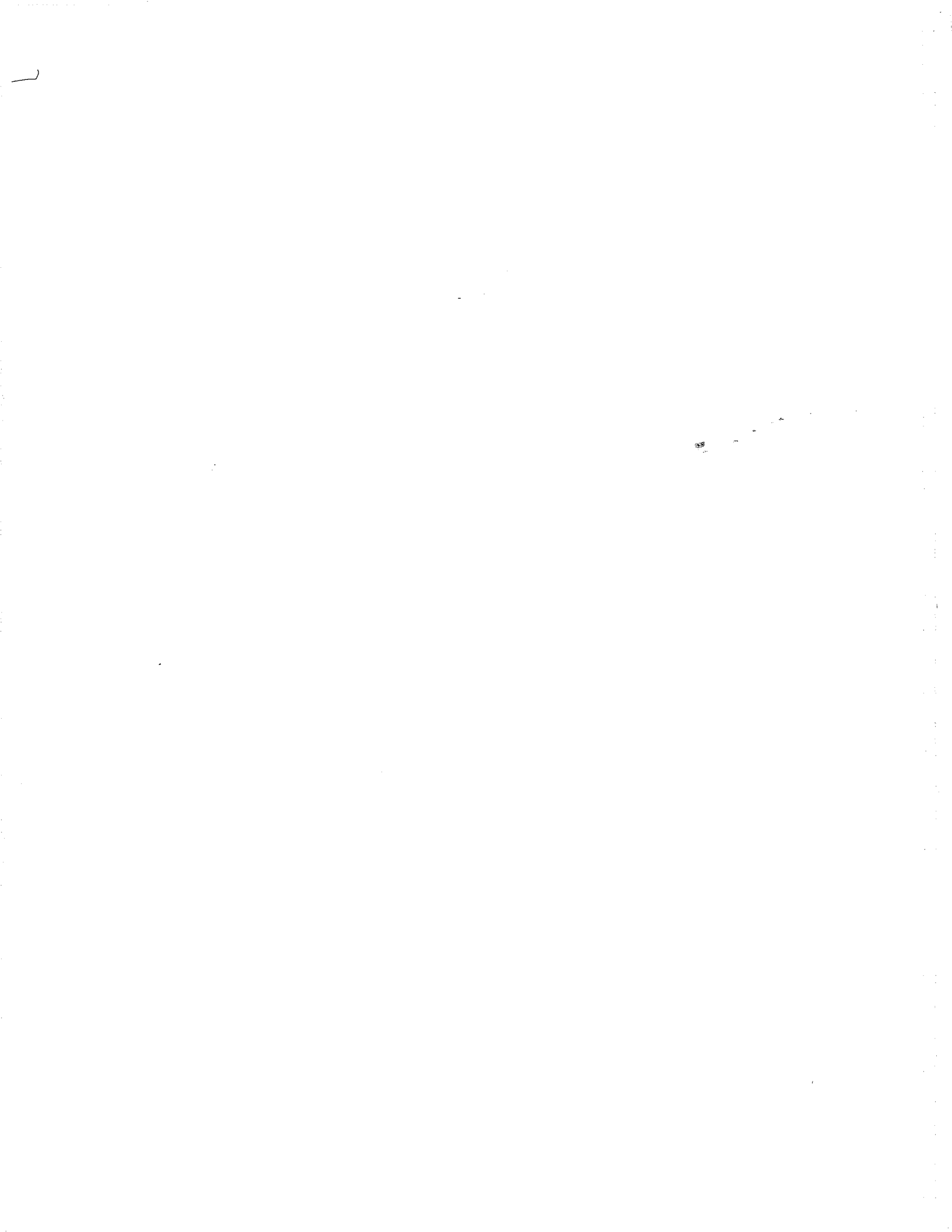
CITY COUNCIL

Overview

The Atlanta City Council is the legislative branch of Atlanta City Government. The Council consists of one Council President, who is elected at large by the voters in the City of Atlanta. The Council consists of eighteen members, twelve of whom are elected by Council District and the remaining six are elected at large.

The City Council meets twice per month to consider legislation relevant to the City. Legislation is generally considered by appropriate committees prior to final action by the City Council. City Council is organized into six standing committees. Committees and committee chairs are appointed by the City Council President. Committee meetings serve as an opportunity to discuss and refine legislation and to hear the concerns of citizens.

City Council employs staff to assist with constituent services and to research issues arising out of legislative proposals. Council Members also maintain close ties with citizens and community groups, civic associations and Neighborhood Planning Units (NPU's).



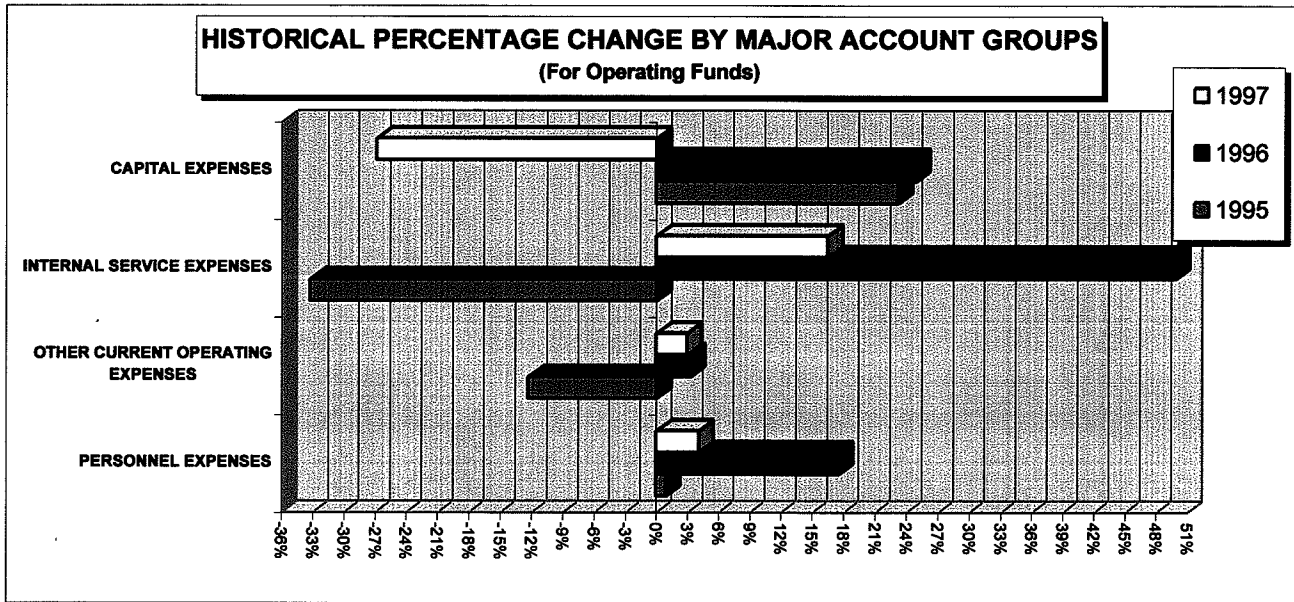
CITY COUNCIL

STAFFING AND FINANCIAL HISTORY

	<u>1995</u>	<u>1996</u>	<u>1997 Adopted</u>	<u>1996-97 Change</u>
Budget	\$3,340,371	\$3,878,458	\$4,073,093	5.02%
Expenditures	\$3,069,388	\$3,495,181	NA	NA
Authorized Personnel	52	53	53	0.00%

Department Mission

The mission of the City Council, as the legislative branch of City Government, is to enact laws for the City. It sets city policy, appropriates the funds of the City, adopts the annual budget, sets the tax rate, grants special licenses, authorizes contracts and franchises.



HISTORICAL PERCENTAGE OF TOTAL BUDGET BY MAJOR ACCOUNT GROUPS (For Operating Funds)

	<u>1995</u>	<u>1996</u>	<u>1997</u>
Personnel Expenses	88.28%	89.33%	89.68%
Other Current Operating Expenses	10.66%	9.50%	9.41%
Internal Service Expenses	0.16%	0.21%	0.24%
Capital Expenses	0.90%	0.96%	0.67%
	100.00%	100.00%	100.00%

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CITY COUNCIL

Highlights

1996 Accomplishments

- Prepared an extensive Annual Report with an emphasis on marketing the city during the Olympics.
- Provided Internet access to Council's Committee agenda. Agenda are available the week before the Council and Committee meetings.
- Realigned staffing to accommodate the consolidation of nine Council committees into six.
- Prepared a comparative analysis of the purchasing codes of the City and that of the District of Columbia.
- Analyzed the Charter Review Commission's proposed revisions to the Charter and prepared recommendations and comments.
- Administered the distribution of the new City of Atlanta Code of Ordinances adopted and approved December 1995. Provided for access of the Code on various electronic media; i.e. computer disk.
- Administered the installation of the 1995 Code of Ordinances onto the Internet System for access by city departments and agencies.
- Finalized contract with consultant for transferring the remaining microfilmed legislative documents to computer disk.
- Provided on-line access to full text of legislative documents dating from 1992 - 1996.
- Established a procedure to transfer Code Amendments to codifier via computer disk so as to provide the most recently revised version via internet and computer disk.
- Instituted a process for creating in-house color-coded identification labels for legislative documents in house. A cost reduction and savings was realized as a result of the elimination of the middle-man professional service.
- Elected to the Board of Directors of the International Institute Municipal Clerks, representing a five-state region.

1997 Proposed

- Develop a guide in the event there are newly elected Council members.
- Develop a space utilization plan for a smaller Council.
- Proceed with the production of the Atlanta neighborhoods initiative on TV6 and update the Council Close-ups series.

CITY COUNCIL (Continued)

FINANCIAL DATA

Department by Major Account Group

<u>ACCOUNT GROUP</u>	1995 <u>EXPENDITURES</u>	1996 <u>EXPENDITURES</u>	1997 <u>BUDGET</u>
1. Personnel Expenses	2,663,086	2,876,164	3,651,902
2. Other Current Operating Expenses	367,113	514,711	384,445
5. Internal Service Expenses	7,505	10,515	9,546
7. Capital Expenses	<u>31,684</u>	<u>93,791</u>	<u>27,200</u>
Total	<u><u>3,069,388</u></u>	<u><u>3,495,181</u></u>	<u><u>4,073,093</u></u>

Department by Organization Unit

<u>UNIT</u>	1995 <u>EXPENDITURES</u>	1996 <u>EXPENDITURES</u>	1997 <u>BUDGET</u>
President of Council	251,103	280,507	376,170
City Council Members	1,564,028	1,684,842	1,964,766
Council Staff	956,493	1,188,516	1,362,940
Municipal Clerk	<u>297,764</u>	<u>341,316</u>	<u>369,217</u>
Total	<u><u>3,069,388</u></u>	<u><u>3,495,181</u></u>	<u><u>4,073,093</u></u>

Source of Funds

<u>FUND</u>	1995 <u>EXPENDITURES</u>	1996 <u>EXPENDITURES</u>	1997 <u>BUDGET</u>
General Fund	3,069,388	3,495,181	4,073,093

CITY COUNCIL (Continued)

President of Council

The President of Council serves to preside at City Council meetings, appoints members and chair-persons of Council committees, signs all ordinances, resolutions, subpoenas, and other documents issued by order of the Council of the City of Atlanta. It is the President's responsibility to assure the expeditious discharge of public responsibilities and obligations imposed upon the Council by law.

FINANCIAL DATA

Budget by Major Account Group

<u>ACCOUNT GROUP</u>	<u>1995 EXPENDITURES</u>	<u>1996 EXPENDITURES</u>	<u>1997 BUDGET</u>
1. Personnel Expenses	235,057	258,189	360,591
2. Other Current Operating Expenses	<u>16,046</u>	<u>22,318</u>	<u>15,579</u>
Total	<u><u>251,103</u></u>	<u><u>280,507</u></u>	<u><u>376,170</u></u>

Source of Funds

<u>FUND</u>	<u>1995 EXPENDITURES</u>	<u>1996 EXPENDITURES</u>	<u>1997 BUDGET</u>
General Fund	251,103	280,507	376,170

CITY COUNCIL (Continued)

City Council

The City Council serves as the legislative branch of city government. It is comprised of eighteen (18) members and presided over by the President of the Council. The Council adopts ordinances to establish city policy, law, and resolutions to express legislative intent.

FINANCIAL DATA

Budget by Major Account Group

<u>ACCOUNT GROUP</u>	<u>1995</u> <u>EXPENDITURES</u>	<u>1996</u> <u>EXPENDITURES</u>	<u>1997</u> <u>BUDGET</u>
1. Personnel Expenses	1,348,101	1,351,601	1,767,766
2. Other Current Operating Expenses	209,548	318,932	197,000
7. Capital Expenses	6,379	14,309	-
Total	<u>1,564,028</u>	<u>1,684,842</u>	<u>1,964,766</u>

Source of Funds

<u>FUND</u>	<u>1995</u> <u>EXPENDITURES</u>	<u>1996</u> <u>EXPENDITURES</u>	<u>1997</u> <u>BUDGET</u>
General Fund	1,564,028	1,684,842	1,964,766

CITY COUNCIL (Continued)

Office of Council Staff

The Office of Council Staff provides a policy analysis staff to Council committees and to individual Council members.

FINANCIAL DATA

Budget by Major Account Group

<u>ACCOUNT GROUP</u>	<u>1995 EXPENDITURES</u>	<u>1996 EXPENDITURES</u>	<u>1997 BUDGET</u>
1. Personnel Expenses	824,317	984,566	1,200,575
2. Other Current Operating Expenses	107,233	135,975	133,619
5. Internal Service Expenses	7,505	10,515	9,546
7. Capital Expenses	<u>17,438</u>	<u>57,460</u>	<u>19,200</u>
Total	<u><u>956,493</u></u>	<u><u>1,188,516</u></u>	<u><u>1,362,940</u></u>

Source of Funds

<u>FUND</u>	<u>1995 EXPENDITURES</u>	<u>1996 EXPENDITURES</u>	<u>1997 BUDGET</u>
General Fund	956,493	1,188,516	1,362,940

CITY COUNCIL (Continued)

Municipal Clerk

The Office of Municipal Clerk authenticates and records official acts of the City and maintains all legislative records, thus preserving its rich history. It functions as an information center that serves the public-at-large locally, nationally and internationally.

FINANCIAL DATA

Budget by Major Account Group

<u>ACCOUNT GROUP</u>	<u>1995 EXPENDITURES</u>	<u>1996 EXPENDITURES</u>	<u>1997 BUDGET</u>
1. Personnel Expenses	255,611	281,808	322,970
2. Other Current Operating Expenses	34,286	37,486	38,247
5. Internal Service Expenses	-	-	-
7. Capital Expenses	<u>7,867</u>	<u>22,022</u>	<u>8,000</u>
Total	<u><u>297,764</u></u>	<u><u>341,316</u></u>	<u><u>369,217</u></u>

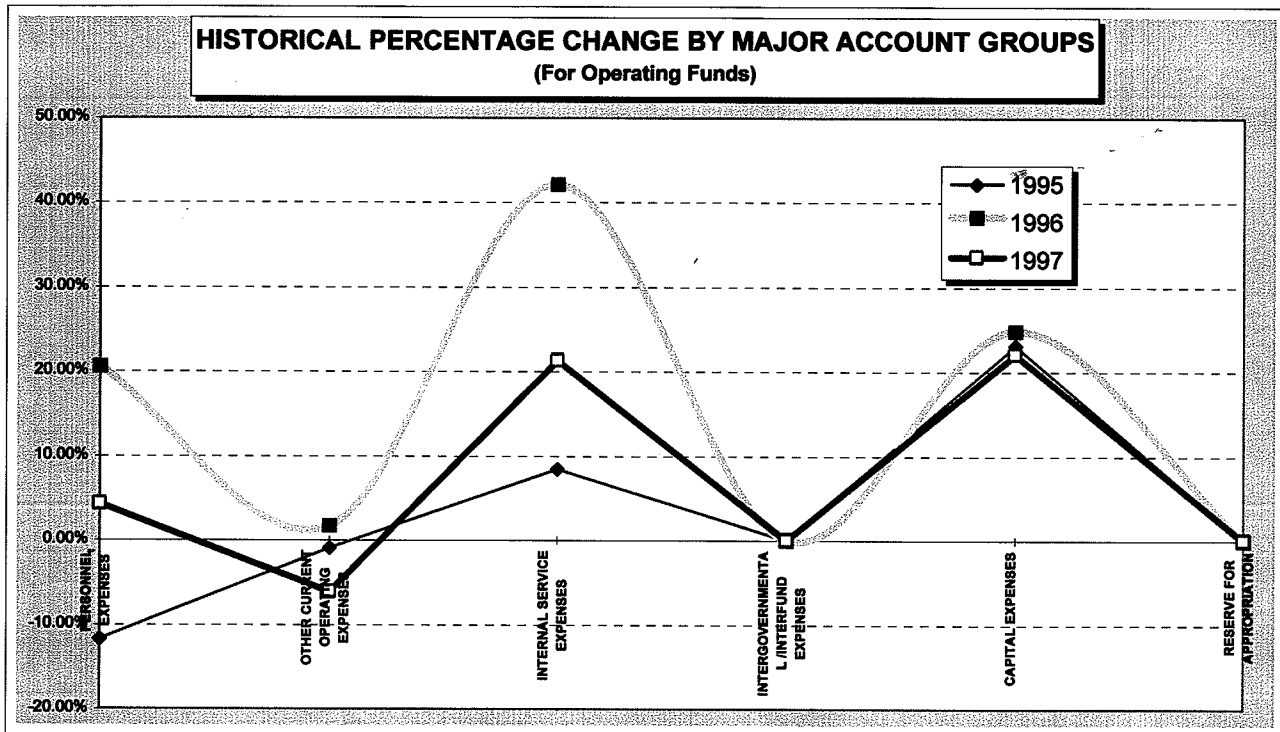
Source of Funds

<u>FUND</u>	<u>1995 EXPENDITURES</u>	<u>1996 EXPENDITURES</u>	<u>1997 BUDGET</u>
General Fund	297,764	341,316	369,217

EXECUTIVE OFFICES

STAFFING AND FINANCIAL HISTORY

	<u>1995</u>	<u>1996</u>	<u>1997 Adopted</u>	<u>1996-97</u> <u>Change</u>
Budget	\$14,230,920	\$14,930,176	\$14,389,259	(3.62%)
Expenditures	\$13,449,895	\$14,374,200	NA	NA
Authorized Personnel	99	104	101	(2.88%)



HISTORICAL PERCENTAGE OF TOTAL BUDGET BY MAJOR ACCOUNT GROUPS (For Operating Funds)

	<u>1995</u>	<u>1996</u>	<u>1997</u>
Personnel Expenses	31.12%	34.82%	37.14%
Other Current Operating Expenses*	66.63%	62.87%	60.34%
Internal Service Expenses	0.34%	0.45%	0.55%
Intergovernmental/Interfund Expenses	1.48%	1.38%	1.40%
Capital Expenses	0.24%	0.31%	0.39%
Reserve for Appropriation	0.19%	0.17%	0.18%
	100.00%	100.00%	100.00%

*Includes Underground Atlanta Facility Revenue Fund





OFFICE OF THE MAYOR



MAYOR

Overview

The Mayor of the City of Atlanta is elected by the voters in the City every four years and may serve up to two consecutive terms. The Mayor heads the executive branch of City government and appoints a Chief Operating Officer and Chief of Staff to carry out the administration's management and political aims respectively. The Mayor appoints Department Heads, subject to confirmation by City Council.

The Mayor provides direction and leadership by proposing and administering policy initiatives in the interest of the City. This function includes coordination of legislative initiatives with the City Council, maintaining close ties with communities and business leadership and fostering intergovernmental cooperation with officials from federal, state and local levels.

OFFICE OF THE MAYOR

STAFFING AND FINANCIAL HISTORY

	<u>1995</u>	<u>1996</u>	<u>1997 Adopted</u>	<u>1996-97 Change</u>
Appropriations	\$516,811	\$601,300	\$544,849	(9.39%)
Expenditures	\$478,864	\$601,268	NA	NA
Authorized Personnel	6	6	5	(16.67%)

Office Mission

The mission of this office, excluding the powers of the Mayor as enumerated in the Charter, is to provide administrative and scheduling assistance. It also serves as a communication link between and among the Mayor, public, and private officials, and the citizens-at-large.

FINANCIAL DATA

Office by Major Account Group

<u>ACCOUNT GROUP</u>	<u>1995 EXPENDITURES</u>	<u>1996 EXPENDITURES</u>	<u>1997 BUDGET</u>
1. Personnel Expenses	270,055	312,665	305,004
2. Other Current Operating Expenses	119,504	191,092	151,001
5. Internal Service Expenses	33,810	33,944	29,844
6. Intergovernmental/Interfund Expenses	25,000	32,115	-
7. Capital Expenses	30,495	31,452	34,000
9. Reserve for Appropriation	-	-	25,000
Total	478,864	601,268	544,849

Source of Funds

<u>FUND</u>	<u>1995 EXPENDITURES</u>	<u>1996 EXPENDITURES</u>	<u>1997 BUDGET</u>
General Fund	478,864	601,268	544,849



CHIEF OF STAFF
AND
REPORTING OFFICES



CHIEF OF STAFF

Overview

The Office of the Chief of Staff provides advice and guidance to the Mayor on legislative and political issues and serves as liaison to the public and private sectors in fostering partnerships and the development of revenue generating initiatives. The Office of the Chief of Staff also provides supervision and policy direction over International Affairs; Intergovernmental Affairs; Community Affairs and the Mayor's Action Center; Cable Franchise Relations and Channel 6 operations; marketing and media relations; Citizens' Employment and Training; and all festivals and special events.

CHIEF OF STAFF

Highlights

1996 Accomplishments

- Successfully conducted negotiations and reached agreements with Fulton County, Atlanta Fulton County Recreation Authority, the City of College Park, the Atlanta Hawks and the Turner organization for development of a new arena in downtown Atlanta at no cost to the City's taxpayers.
- Successfully managed the City's legislative agenda with the General Assembly, including obtaining authority for levy of a rental car tax to finance public improvements which will be developed in conjunction with the new arena.
- Continued to offer programs and services for children and youth such as the Youth Mobile; and the Dream Jamboree. The Tickets for Kids program has awarded over 116,000 tickets since its inception in 1994.
- Addressed citizens' concerns through Mayor's Action Center and through a twenty-four hour operations center during the Olympics.
- Sponsored a number of citizen outreach initiatives, including the Olympic Youth Ambassadors, the Mayor's Conference on Aging, and Senior Citizens picnic and banquet.
- Hosted the international community during the Olympics and sponsored a reception for the International Olympic Committee.
- Coordinated the showcasing of Atlanta to the nation and world through national and international media.
- Worked with cable franchisee in order to improve quality of cable development and programs for the citizens of Atlanta.

CHIEF OF STAFF
Highlights (Continued)

1997 Proposed

- Coordinate financing, design and construction of new downtown arena and related public improvements.
- Work with downtown business community and residents to continue downtown redevelopment in order to create a twenty-four hour downtown.
- Manage 1997 legislative package before General Assembly.
- Continue and enhance community liaison and citizen outreach activities.
- Increase user and programming opportunities for City Channel 6.
- Continue efforts to improve process for handling all special events and festivals.

CHIEF OF STAFF

STAFFING AND FINANCIAL HISTORY

	<u>1995</u>	<u>1996</u>	<u>1997 Adopted</u>	<u>1996-97 Change</u>
Budget	\$607,048	\$729,121	\$803,483	10.20%
Expenditures	\$537,760	\$661,580	NA	NA
Authorized Personnel	13	13	14	7.69%

Office Mission

The Chief of Staff provides advice and guidance to the Mayor on legislative and political issues and serves as liaison to the public and private sectors in fostering partnerships and the development of revenue generating initiatives. The Office of the Chief of Staff also provides supervision and policy direction over international affairs and environmental relations, intergovernmental affairs, employment and training, the delivery and coordination of human services and media concerns.

FINANCIAL DATA

Major Account Group

<u>ACCOUNT GROUP</u>	<u>1995 EXPENDITURES</u>	<u>1996 EXPENDITURES</u>	<u>1997 BUDGET</u>
1. Personnel Expenses	520,411	638,497	772,138
2. Other Current Operating Expenses	8,403	16,188	19,401
5. Internal Service Expenses	8,946	6,895	11,944
7. Capital Expenses	-	-	-
Total	537,760	661,580	803,483

Source of Funds

<u>FUND</u>	<u>1995 EXPENDITURES</u>	<u>1996 EXPENDITURES</u>	<u>1997 BUDGET</u>
General Fund	537,760	661,580	803,483

CHIEF OF STAFF (Continued)

OFFICE OF MARKETING & COMMUNICATIONS

STAFFING AND FINANCIAL HISTORY

	<u>1995</u>	<u>1996</u>	<u>1997 Adopted</u>	<u>1996-97 Change</u>
Appropriations	\$1,269,225	\$1,467,981	\$1,040,939	(29.09%)
Expenditures	\$924,887	\$1,105,920	NA	NA
Authorized Personnel	21	23	19	(17.39%)

Office Mission

The Office of Marketing and Communications provides public information and media relations services on behalf of the Mayor and the Executive Branch. This office also performs the telecommunication functions of producing cable TV broadcasts on government access channels and monitoring the cable television franchise agreement. The office is also responsible for the coordination of city-sponsored special events and for management of the special events permitting process.

FINANCIAL DATA

Budget by Major Account Group

<u>ACCOUNT GROUP</u>	<u>1995 EXPENDITURES</u>	<u>1996 EXPENDITURES</u>	<u>1997 BUDGET</u>
1. Personnel Expenses	850,461	1,015,331	928,355
2. Other Current Operating Expenses	63,455	79,282	109,216
5. Internal Service Expenses	3,977	5,850	3,368
7. Capital Expenses	6,994	5,457	-
Total	<u><u>924,887</u></u>	<u><u>1,105,920</u></u>	<u><u>1,040,939</u></u>

Budget by Activity

<u>ACTIVITY</u>	<u>1997 BUDGET</u>
Office of the Director	108,945
News Media	217,549
Cable	416,035

CHIEF OF STAFF (Continued)

OFFICE OF MARKETING & COMMUNICATIONS (Continued)

Budget by Activity (Continued)

<u>ACTIVITY</u>	<u>1997 BUDGET</u>
Special Events	154,080
Marketing	<u>144,330</u>
Total	<u><u>1,040,939</u></u>

Source of Funds

<u>FUND</u>	<u>1995 EXPENDITURES</u>	<u>1996 EXPENDITURES</u>	<u>1997 BUDGET</u>
General Fund	924,887	1,105,920	1,040,939

CHIEF OF STAFF (Continued)

OFFICE OF INTERGOVERNMENTAL AFFAIRS

STAFFING AND FINANCIAL HISTORY

	<u>1995</u>	<u>1996</u>	<u>1997 Adopted</u>	<u>1996-97 Change</u>
Appropriations	\$250,521	\$284,609	\$281,913	(0.95%)
Expenditures	\$250,521	\$284,609	NA	NA
Authorized Personnel	3	3	4	33.33%

Office Mission

The Office of Intergovernmental Affairs is responsible for working with Federal, State, and local government and related public interest groups to pass or defeat legislation, develop financial support, and manage projects which benefit the City of Atlanta.

FINANCIAL DATA

Budget by Major Account Group

<u>ACCOUNT GROUP</u>	<u>1995 EXPENDITURES</u>	<u>1996 EXPENDITURES</u>	<u>1997 BUDGET</u>
1. Personnel Expenses	222,685	253,168	250,472
2. Other Current Operating Expenses	27,836	31,441	31,441
5. Internal Service Expenses	-	-	-
7. Capital Expenses	-	-	-
Total	<u>250,521</u>	<u>284,609</u>	<u>281,913</u>

Source of Funds

<u>FUND</u>	<u>1995 EXPENDITURES</u>	<u>1996 EXPENDITURES</u>	<u>1997 BUDGET</u>
General Fund	250,521	284,609	281,913

CHIEF OF STAFF (Continued)

OFFICE OF INTERNATIONAL AFFAIRS

STAFFING AND FINANCIAL HISTORY

	<u>1995</u>	<u>1996</u>	<u>1997 Adopted</u>	<u>1996-97 Change</u>
Budget	\$193,429	\$153,839	\$121,648	(20.93%)
Expenditures	\$160,611	\$144,157	NA	NA
Authorized Personnel	3	3	2	(33.33%)

Office Mission

To coordinate the Mayor's environmental policy throughout city departments; specifically Departments of Water, Public Works, Aviation, and Parks.

The Office of International Affairs supports the City of Atlanta's international, economic and cultural initiatives by providing liaison with local, national, and international agencies on trade missions and conventions, and guidance on appropriate protocol for visiting dignitaries. The office also manages the City's Sister City Program.

FINANCIAL DATA

Budget by Major Account Group

<u>ACCOUNT GROUP</u>	<u>1995 EXPENDITURES</u>	<u>1996 EXPENDITURES</u>	<u>1997 BUDGET</u>
1. Personnel Expenses	150,771	133,665	111,648
2. Other Current Operating Expenses	7,536	10,270	10,000
5. Internal Service Expenses	103	-	-
7. Capital Expenses	2,201	222	-
Total	<u>160,611</u>	<u>144,157</u>	<u>121,648</u>

Source of Funds

<u>FUND</u>	<u>1995 EXPENDITURES</u>	<u>1996 EXPENDITURES</u>	<u>1997 BUDGET</u>
General Fund	160,611	144,157	121,648

CHIEF OF STAFF (Continued)

OFFICE OF COMMUNITY AFFAIRS

STAFFING AND FINANCIAL HISTORY

	<u>1995</u>	<u>1996</u>	<u>1997 Adopted</u>	<u>1996-97 Change</u>
Appropriations	\$1,072,161	\$968,161	\$1,018,336	5.18%
Expenditures	\$1,072,161	\$961,902	NA	NA
Authorized Personnel	21	21	21	0.00%

Office Mission

The Office of Community Affairs (OCA) provides a direct linkage between the citizens of Atlanta and the Mayor's Office to ensure quality customer service and foster good community relations. This Office seeks to work with city departments to resolve citizens complaints and gives citizens an avenue to voice their concerns and suggestions on improvements of city services; provides various information and makes appropriate referrals; works with citizens and community organizations to develop proactive methods to resolve community issues and attends community meetings as a means of community outreach; responds to communities' crisis; and networks with social service agencies, community, business and religious organizations to promote cooperation, creative initiatives and involvement. OCA also supports and advocates for a higher quality of life for children, youth and all special populations of Atlanta.

FINANCIAL DATA

Budget by Major Account Group

<u>ACCOUNT GROUP</u>	<u>1995 EXPENDITURES</u>	<u>1996 EXPENDITURES</u>	<u>1997 BUDGET</u>
1. Personnel Expenses	800,837	877,790	937,254
2. Other Current Operating Expenses	266,241	72,103	73,585
5. Internal Service Expenses	5,083	12,009	7,497
7. Capital Expenses	-	-	-
Total	<u><u>1,072,161</u></u>	<u><u>961,902</u></u>	<u><u>1,018,336</u></u>

CHIEF OF STAFF (Continued)

OFFICE OF COMMUNITY AFFAIRS (Continued)

Budget by Activity

<u>ACTIVITY</u>	<u>1997 BUDGET</u>
Office of the Director	280,919
Action Center	167,931
Dunbar	155,587
Georgia Hill	155,119
M.L. King	88,238
Southeast Atlanta	<u>170,542</u>
Total	<u><u>1,018,336</u></u>

Source of Funds

<u>FUND</u>	<u>1995 EXPENDITURES</u>	<u>1996 EXPENDITURES</u>	<u>1997 BUDGET</u>
General Fund	1,072,161	961,902	1,018,336

CHIEF OF STAFF (Continued)

OFFICE OF YOUTH SERVICES

STAFFING AND FINANCIAL HISTORY

	<u>1995</u>	<u>1996</u>	<u>1997 Adopted</u>	<u>1996-97 Change</u>
Budget	\$197,307	\$202,021	\$217,289	7.56%
Expenditures	\$149,187	\$192,199	NA	NA
Authorized Personnel	4	4	4	0.00%

Office Mission

The primary focus of the Office of Youth Services is to support, strengthen and advocate for a higher quality of life for the children and youth in the City of Atlanta.

FINANCIAL DATA

Budget by Major Account Group

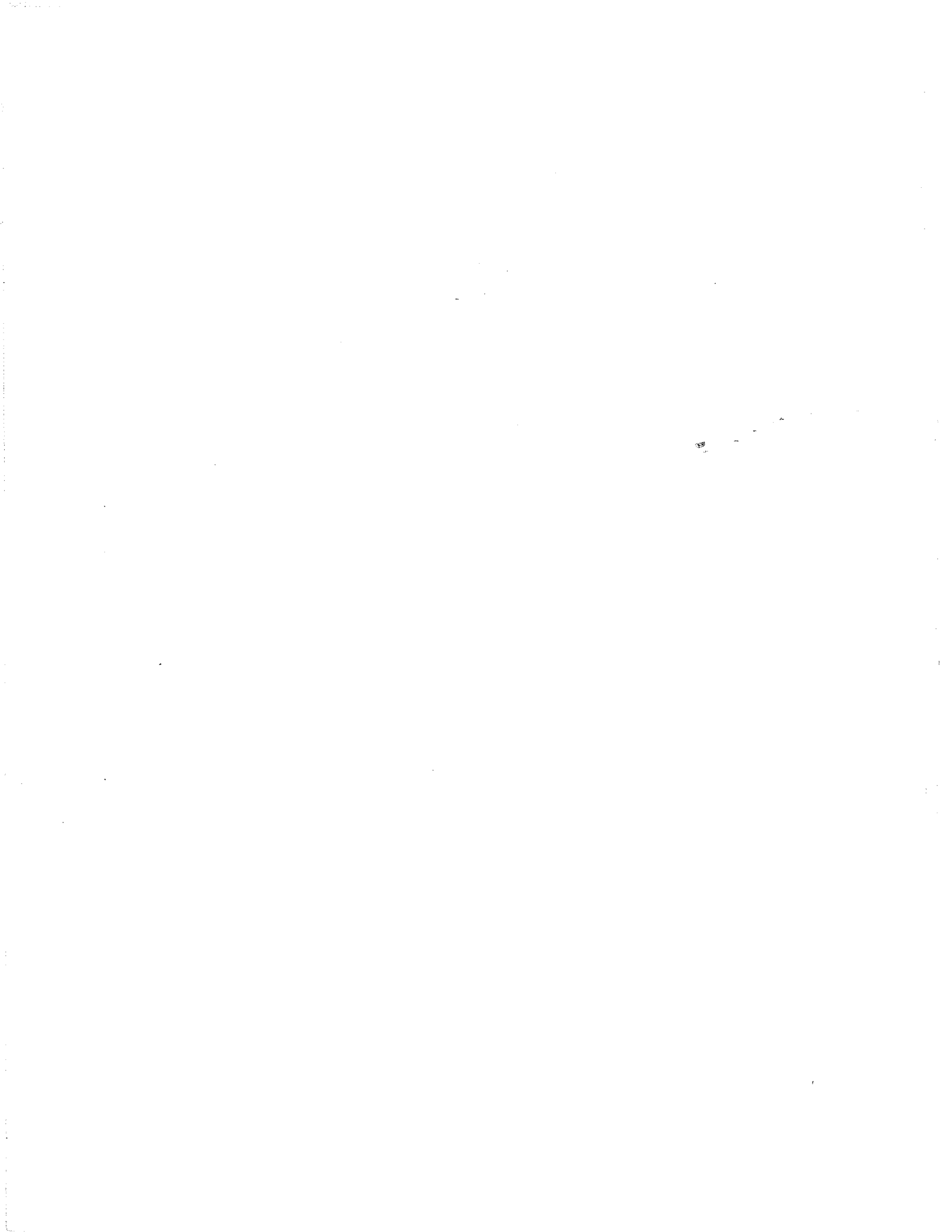
<u>ACCOUNT GROUP</u>	<u>1995 EXPENDITURES</u>	<u>1996 EXPENDITURES</u>	<u>1997 BUDGET</u>
1. Personnel Expenses	142,690	185,820	207,498
2. Other Current Operating Expenses	6,497	6,379	9,791
7. Capital Expenses	-	-	-
Total	<u>149,187</u>	<u>192,199</u>	<u>217,289</u>

Source of Funds

<u>FUND</u>	<u>1995 EXPENDITURES</u>	<u>1996 EXPENDITURES</u>	<u>1997 BUDGET</u>
General Fund	149,187	192,199	217,289



CHIEF OPERATING OFFICER
AND
REPORTING OFFICES





CHIEF OPERATING OFFICER

Overview

The office exists to provide policy direction and executive leadership over the Departments of Administrative Services, Aviation, Fire, Personnel and Human Resources, Parks and Recreation, Planning, Development and Neighborhood Conservation, Public Works, Water, the offices of Contract Compliance, Grants Development, Emergency Management Services, Energy Management and Conservation, Program and Performance Evaluation, and the external operating agencies.

CHIEF OPERATING OFFICER

Highlights

1996 Accomplishments

- Conducted a Comparative Analysis and Financial Trends Monitoring System Analysis to create an overview of the City's operational and financial condition.
- Designed and developed strategies for the implementation of the Mayor's Renaissance Atlanta Program.
- Researched the responsibilities of public, private non profit, and higher education agencies for partnership designs which include cooperative agreements for economic development strategies and neighborhood reinvestment visions to identify duplication of services and responsibilities included in the design of a comprehensive redevelopment and reinvestment plan.
- Continued to champion the City's Quality Service Improvement initiative which resulted in bringing on-line the QPAIs employee appraisal system, departmental training classes, better service delivery and the adaptation of an instrument to measure progress of QSI initiatives.
- Provided direction for increase levels of city services for the Olympics while not reducing any services to City residents during the Centennial Games.
- Created and produced a monthly QSI newsletter used to report, support, and inform employees of the City's continued emphasis on Customer Quality Service.

CHIEF OPERATING OFFICER
(Includes Underground Atlanta Facility Revenue Fund)

STAFFING AND FINANCIAL HISTORY

	<u>1995</u>	<u>1996</u>	<u>1997 Adopted</u>	<u>1996-97 Change</u>
Budget	\$9,010,584	\$9,251,234	\$8,800,236	(4.88%)
Expenditures	\$8,717,255	\$9,085,559	NA	NA
Authorized Personnel	5	6	9	50.00%

Office Mission

This Office exists to provide policy direction and executive leadership over the Departments of Administrative Services, Aviation, Fire, Personnel and Human Resources, Parks, Recreation and Cultural Affairs, Planning, Development and Neighborhood Conservation, Police, Public Works, Water, the Offices of Contract Compliance, Grants Development, Emergency Management Services, Energy Management and Conservation, and the external operating agencies.

FINANCIAL DATA

Office by Major Account Group

<u>ACCOUNT GROUP</u>	<u>1995 EXPENDITURES</u>	<u>1996 EXPENDITURES</u>	<u>1997 BUDGET</u>
1. Personnel Expenses	446,555	523,024	695,641
2. Other Current Operating Expenses	8,269,123	8,558,042	8,087,228
5. Internal Service Expenses	1,577	4,493	2,367
7. Capital Expenses	-	-	15,000
Total	<u>8,717,255</u>	<u>9,085,559</u>	<u>8,800,236</u>

Source of Funds

<u>FUND</u>	<u>1995 EXPENDITURES</u>	<u>1996 EXPENDITURES</u>	<u>1997 BUDGET</u>
General Fund	466,216	562,910	755,612
Underground Atlanta Facility Revenue Fund	8,251,039	8,522,649	8,044,624
Total	<u>8,717,255</u>	<u>9,085,559</u>	<u>8,800,236</u>

CHIEF OPERATING OFFICER (Continued)

EMERGENCY MANAGEMENT

Emergency Management provides for the coordination of policies and procedures designed to deal with emergencies and disasters that result from man-made or natural causes in order to preserve the lives and property of the City's residents and visitors.

FINANCIAL DATA

Budget by Major Account Group

<u>ACCOUNT GROUP</u>	<u>1995 EXPENDITURES</u>	<u>1996 EXPENDITURES</u>	<u>1997 BUDGET</u>
6. Intergovernmental/Interfund Expenses Payments	<u>200,000</u>	<u>200,000</u>	<u>200,000</u>
Total	<u><u>200,000</u></u>	<u><u>200,000</u></u>	<u><u>200,000</u></u>

Source of Funds

<u>FUND</u>	<u>1995 EXPENDITURES</u>	<u>1996 EXPENDITURES</u>	<u>1997 BUDGET</u>
General Fund	200,000	200,000	200,000

CHIEF OPERATING OFFICER (Continued)

OFFICE OF CONTRACT COMPLIANCE

STAFFING AND FINANCIAL HISTORY

	<u>1995</u>	<u>1996</u>	<u>1997 Adopted</u>	<u>1996-97 Change</u>
Budget	\$796,953	\$931,893	\$1,053,350	13.03%
Expenditures	\$688,392	\$844,881	NA	NA
Authorized Personnel	17	19	18	(5.26%)

Office Mission

The mission of the Equal Business Opportunity Program is to mitigate the effects of the past and present discrimination against women and minority businesses. The City of Atlanta has found that African American, Female, Hispanic, Asian American and Native American owned businesses have suffered the effects of racial and gender discrimination in both public and private markets, resulting in a disproportionate award of contract dollars to non-minority or non-female businesses. It is the responsibility of the Office of Contract Compliance to promote full and equal business opportunity for all persons doing business with the City of Atlanta.

FINANCIAL DATA

Budget by Major Account Group

<u>ACCOUNT GROUP</u>	<u>1995 EXPENDITURES</u>	<u>1996 EXPENDITURES</u>	<u>1997 BUDGET</u>
1. Personnel Expenses	617,592	724,344	943,510
2. Other Current Operating Expenses	56,054	75,515	80,756
5. Internal Service Expenses	11,050	25,017	24,484
7. Capital Expenses	3,696	20,005	4,600
Total	688,392	844,881	1,053,350

Source of Funds

<u>FUND</u>	<u>1995 EXPENDITURES</u>	<u>1996 EXPENDITURES</u>	<u>1997 BUDGET</u>
1994 Referendum G.O. Bond Fund	22,297	39,237	46,023
General Fund	537,205	640,798	801,412
Airport Revenue Fund	46,729	71,312	94,548
Water and Sewerage Renew and Ext. Fund	82,161	93,534	111,367
Total	688,392	844,881	1,053,350

CHIEF OPERATING OFFICER (Continued)

OFFICE OF PROGRAM AND PERFORMANCE EVALUATION

STAFFING AND FINANCIAL HISTORY

	<u>1995</u>	<u>1996</u>	<u>1997 Adopted</u>	<u>1996-97 Change</u>
Budget	\$316,881	\$340,017	\$307,216	(9.65%)
Expenditures	\$270,257	\$292,125	NA	NA
Authorized Personnel	6	6	5	(16.67%)

Office Mission

The Bureau performs evaluations of operational performance of City agencies and provides a consulting service to the internal management.

FINANCIAL DATA

Budget by Major Account Group

<u>ACCOUNT GROUP</u>	<u>1995 EXPENDITURES</u>	<u>1996 EXPENDITURES</u>	<u>1997 BUDGET</u>
1. Personnel Expenses	261,077	281,439	292,206
2. Other Current Operating Expenses	9,160	10,686	13,310
7. Capital Expenses	20	-	1,700
Total	<u>270,257</u>	<u>292,125</u>	<u>307,216</u>

Source of Funds

<u>FUND</u>	<u>1995 EXPENDITURES</u>	<u>1996 EXPENDITURES</u>	<u>1997 BUDGET</u>
General Fund	270,257	292,125	307,216



DEPARTMENT
OF
ADMINISTRATIVE SERVICES



DEPARTMENT OF ADMINISTRATIVE SERVICES

Overview

The mission of the Department of Administrative Services is to provide quality support services to our internal and external customers in an efficient and effective manner.

CUSTOMERS DO NOT EXPECT

- To be talked down to
- To have their complaints treated as nuisances (complaints are symptoms that problems exist)
- Excuses
- To hear what policy says
- The run-around

CUSTOMERS EXPECT

- Friendly attitudes
- Special treatment
- Honest effort
- An apology
- A "Fair Fix"

We will understand and be responsive to the needs of our customers.

- Provide open, timely communication;
- Encourage and be receptive to feedback;
- Commit to Quality Service initiatives.

We will serve and protect the public interest.

- Protect assets entrusted to our stewardship;
- Spend tax dollars wisely;
- Achieve a corporate culture that is intolerant of fraud, waste, and mismanagement.

We believe that teamwork and a single corporate image are vital to accomplishing our Mission.

- Promote teamwork in serving our customers;
- Respect and support each other and Department of Administrative Services in total.

DEPARTMENT OF ADMINISTRATIVE SERVICES (Continued)

Overview (Continued)

We believe that the achievement of our Mission is dependent upon a professional and dedicated workforce.

- Value employees and treat them fairly, equitably, and with respect;
- Provide employees with training and development to help them reach their fullest potential;
- Provide employees a work environment that enhances their ability to excel.

We will conduct our business using the highest standards of ethical behavior.

- Maintain a personal commitment to professionalism and integrity;
- Avoid even the appearance of a conflict of interest;
- Ensure fair and equitable treatment of all persons we deal with.

We will be open to and promote new ideas.

- Provide an atmosphere that encourages and rewards creativity and innovation.

Commissioner's Office

The Commissioner's Office provides leadership and coordination of all programs and activities of the Department of Administrative Services. The Commissioner's Office aggressively promotes innovative management strategies that reduce costs and improve services.

Bureau of General Services

The Bureau of General Services provides facility management services and leasing of various City facilities. Services include architectural services, telephone services, building maintenance, records management, City mail, parking, service contract administration and the other facility support services.

Bureau of Purchasing and Real Estate

The Bureau of Purchasing and Real Estate provides for the procurement of all materials, supplies, equipment, improvements to real property, and professional and non-professional services used by City agencies. It also provides management of real property for City agencies and the acquisition and disposition of real and personal property.

DEPARTMENT OF ADMINISTRATIVE SERVICES (Continued)

Overview (Continued)

Bureau of Motor Transport Services

The Bureau of Motor Transport Services provides fleet management services for the 6,000 unit centralized City equipment fleet. Services include planning and coordinating fleet maintenance, equipment procurement, automated fuel dispensing, equipment specifications, equipment and license testing and training, and City transportation services.

Bureau of Management Information Systems

The Bureau of Management Information Systems provides information technology and data processing support and services through a central mainframe and distributed micro and midrange computer configurations. Services include information technology (IT) procurement, equipment maintenance and service, consultation, and IT strategic planning and coordination.



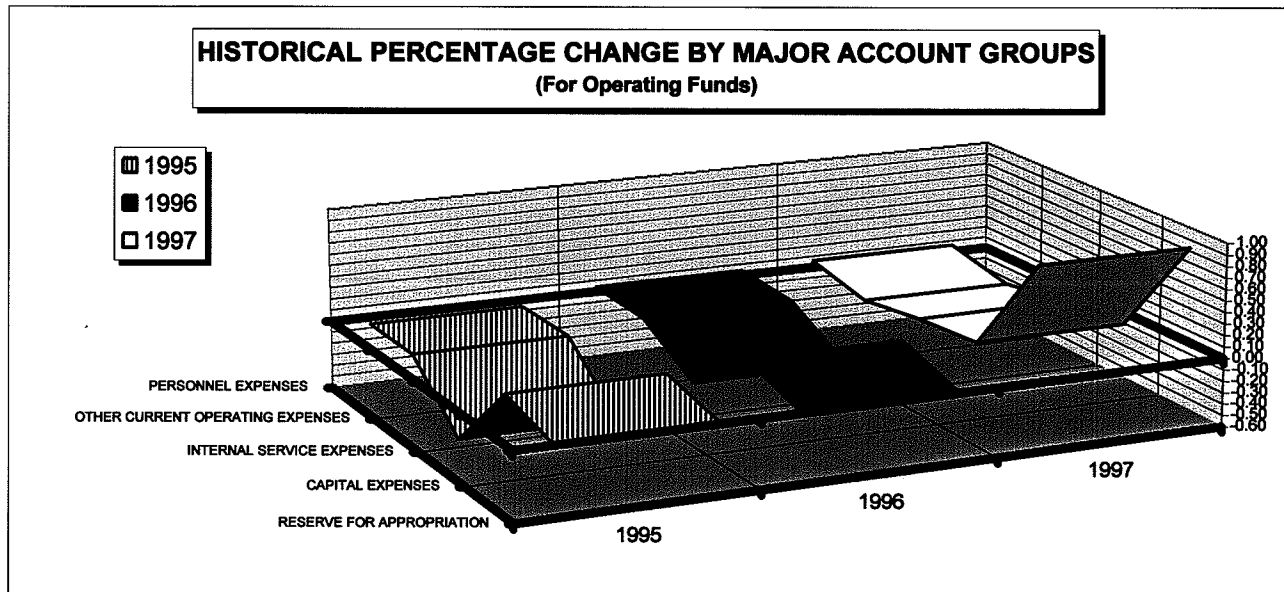
DEPARTMENT OF ADMINISTRATIVE SERVICES

STAFFING AND FINANCIAL HISTORY

	<u>1995</u>	<u>1996</u>	<u>1997 Adopted</u>	<u>1996-97 Change</u>
Budget*	\$40,114,177	\$38,074,502	\$40,767,212	7.07%
Expenditures	\$40,000,290	\$37,120,212	NA	NA
Authorized Personnel	533	525	523	(0.38%)

Department Mission

The mission of the Department of Administrative Services is to provide support services in the areas of vehicle maintenance, building maintenance and security, procurement, city-wide architectural services, real estate management, and management information systems.



HISTORICAL PERCENTAGE OF TOTAL BUDGET BY MAJOR ACCOUNT GROUPS (For Operating Funds)

	<u>1995</u>	<u>1996</u>	<u>1997</u>
Personnel Expenses	51.92%	52.58%	54.57%
Other Current Operating Expenses	41.09%	40.43%	37.26%
Internal Service Expenses	2.23%	1.52%	1.54%
Capital Expenses	4.76%	5.47%	5.80%
Reserve for Appropriation	0.00%	0.00%	0.83%
	100.00%	100.00%	100.00%

*Excludes appropriations carried forward in Internal Service Fund, (2M01).

DEPARTMENT OF ADMINISTRATIVE SERVICES

Highlights

- Completed implementation of the Criminal Justice Information (CJIS).
- Implemented city-wide 7 days/24 hours Citizens Information Call Response Line, **330-6FYI** (330-6394).
- Implemented city-wide Information Systems Support Center, **330-MIS-Help**, (330-6474).
- Completed city-wide Strategic Information Technology Planning Process.
- Implemented host-to-host interface with Fulton county's mainframe computer system.
- Developed and implemented City of Atlanta Internet Home Page on the World Wide Web.
- Sponsored First Annual International Records Awareness Day.
- Opened City of Atlanta Newsstand in city hall complex - South Building.
- Savings of approximately \$.03 per letter realized on outgoing mail, effective July 1, 1996, through use of First Class presort services.
- Established Back-Log Reduction Task Force.
- Conducted competitive bid sale of surplus real properties (Marshall/Sheriff Deeds and Oakland Cemetery Lots).
- Deposited revenues of \$288,290 from the sale of surplus real properties (as of October 31, 1996).
- Deposited revenues of \$379,200.74 for leased properties (as of October 31, 1996).

DEPARTMENT OF ADMINISTRATIVE SERVICES (Continued)

FINANCIAL DATA

Department by Major Account Group

<u>ACCOUNT GROUP</u>	<u>1995</u> <u>EXPENDITURES</u>	<u>1996</u> <u>EXPENDITURES</u>	<u>1997</u> <u>BUDGET</u>
1. Personnel Expenses	17,423,399	18,662,349	21,386,622
2. Other Current Operating Expenses	15,704,023	15,523,353	15,570,093
5. Internal Service Expenses	4,951,008	1,103,688	600,481
7. Capital Expenses	1,921,860	1,830,822	2,885,016
9. Reserve for Appropriation	-	-	325,000
Total	<u><u>40,000,290</u></u>	<u><u>37,120,212</u></u>	<u><u>40,767,212</u></u>

Department by Organization Unit

<u>BUREAU</u>	<u>1995</u> <u>EXPENDITURES</u>	<u>1996</u> <u>EXPENDITURES</u>	<u>1997</u> <u>BUDGET</u>
Office of the Commissioner	263,276	260,527	298,688
General Services	6,528,750	6,425,728	8,051,452
Purchasing and Real Estate	2,049,531	2,172,850	2,410,143
Motor Transport Services	21,022,118	21,118,729	21,725,650
Management Information Systems	10,136,615	7,142,378	8,281,279
Total	<u><u>40,000,290</u></u>	<u><u>37,120,212</u></u>	<u><u>40,767,212</u></u>

Source of Funds

<u>FUND</u>	<u>1995</u> <u>EXPENDITURES</u>	<u>1996</u> <u>EXPENDITURES</u>	<u>1997</u> <u>BUDGET</u>
General Fund	8,637,330	8,563,213	10,392,933
Water and Sewerage Renewal and Ext. Fund	134,660	142,588	146,101
Internal Service Fund	31,158,733	28,261,507	30,006,929
Airport Revenue Fund	62,896	63,515	115,438
1994 Referendum G.O. Bond Fund	6,671	43,362	47,769
Water and Sewerage Revenue Fund	-	46,027	58,042
Total	<u><u>40,000,290</u></u>	<u><u>37,120,212</u></u>	<u><u>40,767,212</u></u>

DEPARTMENT OF ADMINISTRATIVE SERVICES (Continued)

Administration

The Commissioner's Office provides direction and coordination of all programs and activities of the Department of Administrative Services.

FINANCIAL DATA

Budget by Major Account Group

<u>ACCOUNT GROUP</u>	1995 <u>EXPENDITURES</u>	1996 <u>EXPENDITURES</u>	1997 <u>BUDGET</u>
1. Personnel Expenses	210,525	242,704	282,056
2. Other Current Operating Expenses	5,898	4,474	9,550
5. Internal Service Expenses	5,709	5,010	5,041
7. Capital Expenses	41,144	8,339	2,041
Total	<u><u>263,276</u></u>	<u><u>260,527</u></u>	<u><u>298,688</u></u>

Budget by Activity

<u>ACTIVITY</u>	1997 <u>BUDGET</u>
Office of the Commissioner	298,688

Source of Funds

<u>FUND</u>	1995 <u>EXPENDITURES</u>	1996 <u>EXPENDITURES</u>	1997 <u>BUDGET</u>
General Fund	263,276	260,527	298,688

DEPARTMENT OF ADMINISTRATIVE SERVICES (Continued)

Bureau of General Services

The Bureau of General Services provides full maintenance and security of city facilities, space management, phone service, records management, mail, and HVAC preventive maintenance services; and leasing of various city facilities.

FINANCIAL DATA

Budget by Major Account Group

<u>ACCOUNT GROUP</u>	<u>1995 EXPENDITURES</u>	<u>1996 EXPENDITURES</u>	<u>1997 BUDGET</u>
1. Personnel Expenses	2,334,874	2,324,770	2,651,899
2. Other Current Operating Expenses	4,136,216	3,930,612	4,898,638
5. Internal Service Expenses	47,676	82,964	75,621
7. Capital Expenses	9,984	87,382	100,294
9. Reserve for Appropriation	-	-	325,000
Total	<u><u>6,528,750</u></u>	<u><u>6,425,728</u></u>	<u><u>8,051,452</u></u>

Budget by Activity

<u>ACTIVITY</u>	<u>1997 BUDGET</u>
Office of the Director	648,225
Neighborhood Facilities Admin.	1,522
Communication Center	166,417
Architectural Services	498,136
Facilities Maintenance	
Georgia Hill	182,280
City Hall Complex	2,980,031
Southeast Atlanta	164,826
HVAC	124,180
M. L. King	9,584
818 Washington	334,027
Candler Warehouse	1,985
Maintenance Mgmt.	45,371
Dunbar	221,904
City Hall East	2,092,152
Municipal Court	<u>131,499</u>
Total Facilities Maintenance	6,287,839
Mail Service	172,693
Records Management	<u>276,620</u>
Total	<u><u>8,051,452</u></u>

DEPARTMENT OF ADMINISTRATIVE SERVICES (Continued)

Bureau of General Services (Continued)

Source of Funds

<u>FUND</u>	1995 <u>EXPENDITURES</u>	1996 <u>EXPENDITURES</u>	1997 <u>BUDGET</u>
General Fund	6,394,090	6,283,140	7,905,351
Water and Sewerage Renewal and Ext. Fund	<u>134,660</u>	<u>142,588</u>	<u>146,101</u>
Total	<u><u>6,528,750</u></u>	<u><u>6,425,728</u></u>	<u><u>8,051,452</u></u>

DEPARTMENT OF ADMINISTRATIVE SERVICES (Continued)

Bureau of Purchasing and Real Estate

The Bureau provides for the procurement of all materials, supplies, equipment, improvements to real property, and professional and non-professional services used by City agencies. It also provides management of real property for City agencies and the acquisition and disposition of real and personal property.

FINANCIAL DATA

Budget by Major Account Group

<u>ACCOUNT GROUP</u>	<u>1995 EXPENDITURES</u>	<u>1996 EXPENDITURES</u>	<u>1997 BUDGET</u>
1. Personnel Expenses	1,435,935	1,492,399	1,801,900
2. Other Current Operating Expenses	82,236	93,178	86,899
5. Internal Service Expenses	524,364	578,096	509,644
7. Capital Expenses	6,996	9,177	11,700
9. Reserve for Appropriation	-	-	-
Total	<u><u>2,049,531</u></u>	<u><u>2,172,850</u></u>	<u><u>2,410,143</u></u>

Budget by Activity

<u>ACTIVITY</u>	<u>1997 BUDGET</u>
Office of the Director	783,274
Administrative Support	-
Contracts	757,353
Procurement	616,874
Surplus Property	-
Real Estate	<u>252,642</u>
Total	<u><u>2,410,143</u></u>

Source of Funds

<u>FUND</u>	<u>1995 EXPENDITURES</u>	<u>1996 EXPENDITURES</u>	<u>1997 BUDGET</u>
General Fund	1,979,964	2,019,546	2,188,894
1994 Referendum G.O. Bond Fund	6,671	43,362	47,769
Airport Revenue Fund	62,896	63,515	115,438
Water and Sewerage Revenue Fund	-	46,027	58,042
Internal Service Fund	-	400	-
Total	<u><u>2,049,531</u></u>	<u><u>2,172,850</u></u>	<u><u>2,410,143</u></u>

DEPARTMENT OF ADMINISTRATIVE SERVICES (Continued)

Bureau of Motor Transport Services

The Bureau manages the City's 5,294 unit motorized equipment fleet, by providing scheduled and unscheduled maintenance, purchasing and dispensing fuel, and developing specifications for motorized equipment acquisitions.

FINANCIAL DATA

Budget by Major Account Group

<u>ACCOUNT GROUP</u>	<u>1995 EXPENDITURES</u>	<u>1996 EXPENDITURES</u>	<u>1997 BUDGET</u>
1. Personnel Expenses	10,127,150	11,203,325	12,571,146
2. Other Current Operating Expenses	7,376,472	9,174,600	8,306,909
5. Internal Service Expenses	3,137,882	283,030	7,864
7. Capital Expenses	380,614	457,774	839,731
Total	<u><u>21,022,118</u></u>	<u><u>21,118,729</u></u>	<u><u>21,725,650</u></u>

Budget by Activity

<u>ACTIVITY</u>	<u>1997 BUDGET</u>
Management Support	1,427,391
Production Operations	20,226,585
Loan Pool	71,674
Total	<u><u>21,725,650</u></u>

Source of Funds

<u>FUND</u>	<u>1995 EXPENDITURES</u>	<u>1996 EXPENDITURES</u>	<u>1997 BUDGET</u>
Internal Service Fund	21,022,118	21,118,729	21,725,650

DEPARTMENT OF ADMINISTRATIVE SERVICES (Continued)

Bureau of Management Information Systems

Management Systems provides centralized data processing services in the development and operation of computer systems for all user city agencies and departments.

FINANCIAL DATA

Budget by Major Account Group

<u>ACCOUNT GROUP</u>	<u>1995 EXPENDITURES</u>	<u>1996 EXPENDITURES</u>	<u>1997 BUDGET</u>
1. Personnel Expenses	3,314,915	3,399,151	4,079,621
2. Other Current Operating Expenses	4,103,201	2,320,489	2,268,097
5. Internal Service Expenses	1,235,377	154,588	2,311
7. Capital Expenses	<u>1,483,122</u>	<u>1,268,150</u>	<u>1,931,250</u>
Total	<u><u>10,136,615</u></u>	<u><u>7,142,378</u></u>	<u><u>8,281,279</u></u>

Budget by Activity

<u>ACTIVITY</u>	<u>1997 BUDGET</u>
Office of the Director	347,256
Computer Operations	4,506,679
Systems and Programming	2,280,900
Systems Planning and Research	658,306
Technical Services	<u>488,138</u>
Total	<u><u>8,281,279</u></u>

Source of Funds

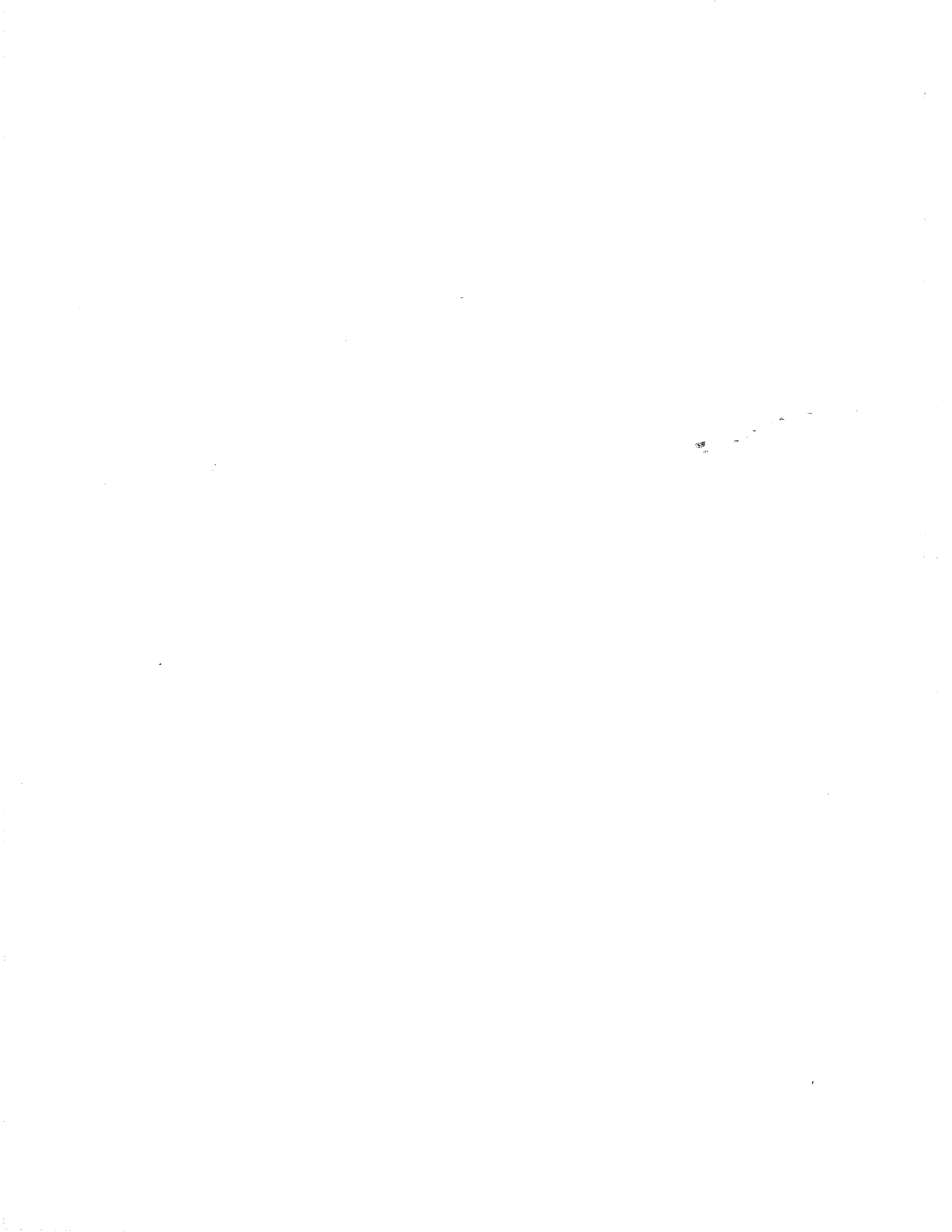
<u>FUND</u>	<u>1995 EXPENDITURES</u>	<u>1996 EXPENDITURES</u>	<u>1997 BUDGET</u>
Internal Service Fund	10,136,615	7,142,378	8,281,279

**CITY OF ATLANTA 2000 • DESIRED PERFORMANCE OUTCOMES
DEPARTMENT OF ADMINISTRATIVE SERVICES
1997 MANAGEMENT PLAN**

PRIORITY: Delivering Quality Customer Services

GOAL: To provide services that are appropriate, cost effective and responsive to citizens' needs.

DESIRED OUTCOME	1996 PERFORMANCE	ATLANTA 2000 FIVE-YEAR PERFORMANCE PLAN				
		1996	1997	1998	1999	2000
1. To have 100% of first line equipment available at the beginning of the workday/shift	100%	100%	100%	100%	100%	100%
2. To reduce turnaround time of performing repairs on City's motorized fleet: **						
Reduce turnaround time of repairing Police Patrol Cars from 2.77 shifts to 1.36 shifts	2.90	1.36	1.36	N/A	N/A	N/A
Reduce turnaround time of other cars and light trucks from 10.66 days to 2.7 days	10.06	2.70	2.70	N/A	N/A	N/A
Reduce turnaround time of repairing fire emergency vehicles from 2.07 days to 2.00 days	1.67	2.00	2.00	N/A	N/A	N/A
Reduce turnaround time of repairing medium and heavy trucks from 9.3 days to 4.5 days	6.29	4.50	5.60	N/A	N/A	N/A
Reduce turnaround time of repairing off-road equipment from 7.2 days to 5.6 days	7.13	5.60	5.60	N/A	N/A	N/A
3. To complete all routine facility maintenance requests within 24 hours	98%	100%	100%	100%	100%	100%
4. To manage information distributive systems from a citywide perspective	10%	33%	26%	26%	10%	5%
5. To improve citizens' access to information (e.g. library, NPU and Rec Centers)	10%	20%	25%	30%	15%	10%
6. To reduce contracting cycle time from 120 days to 60 days	105 days	60 days	60 days	60 days	60 days	60 days
<i>Note: ** Turnaround targets are currently set on a basis of each fleet category such as police cars, on a one-year and not five-year plan.</i>						





DEPARTMENT
OF
AVIATION





DEPARTMENT OF AVIATION

Overview

The William B. Hartsfield Atlanta International Airport, known as Hartsfield Atlanta International Airport, is owned by the City of Atlanta, Georgia, and is operated by its Department of Aviation. The Department of Aviation is a self-supporting enterprise fund department of the City of Atlanta, receiving no general fund revenue. As an enterprise operation, the Department of Aviation annually purchases \$6.0 million in indirect services from other city departments.

Hartsfield is the principal air carrier airport in Georgia and the Southern United States and serves as a major origin, destination and connecting point in the national air transportation system. In 1996, more than 64 million passengers enplaned, deplaned or connected at Hartsfield. This was a 12% increase over the 57.8 million passengers carried in 1995. According to Airports Council International, N.A., Hartsfield was the second busiest airport in the world in 1996, in numbers of passengers, behind only Chicago - O'Hare International Airport.

In 1996, Hartsfield transported more than 800,000 metric tons of air freight, remaining the 17th largest cargo airport in the world and the 8th largest in the U.S. This was a 3% increase from the 771,000 metric tons transported in 1995. Also, in terms of aircraft operations, Hartsfield was the 3rd most active airport in the world with more than 775,000 landings and takeoffs. This was an increase of 3% over 1995's 754,108 operations.

During the opening four months of 1996, January to April, Hartsfield recorded the highest number of passengers handled by any airport in the world. It thus surpassed Chicago's O'Hare International Airport becoming, for the first time, the busiest passenger airport in the world.

The Hartsfield Improvement Program for 1996 (HIP'96) reached its conclusion in May, 1996. The entire cost of HIP'96 amounted to more than \$250 million and included more than 250 separate construction projects. The facility enhancements included additional parking decks, curb side check-in facilities, ticket counters, security check points, elevators, escalators, underground trains, baggage carousels, airfield improvements, ground transportation shuttle spaces, all designed to speed up the processing of passengers through the airport. This also

DEPARTMENT OF AVIATION (Continued)

Overview (Continued)

included the relocation of the airlines' ticket counters, gates and concourses for a more logical and efficient flow of passengers. A new integrated Security Communications Center combining Police, Fire, EMS and Airport Operation activities was also completed.

Almost the entire airport was renovated or redecorated adding new fire safety sprinklers, smoke removal systems, terrazzo flooring, fresh wall coverings, plush carpeting, brighter ceilings, enhanced lighting, skylights, flight information display monitors, electronic luggage lockers, seated telephone booths, multilingual signage programs, color coded exterior signs, new landscaping amongst many other improvements. Other than the final "look of the games" decorations, which enhanced the appearance of the airport for a festive Olympic atmosphere, HIP'96 was dedicated to improving and increasing its passenger processing ability.

Among the changes was the entirely revised Hartsfield concessions program. We created prime concessionaires, introduced a street pricing program and included a greater variety and quality of restaurants, shops and services throughout the airport. We also totally redesigned the look of all these concessions, adding elegance, conformity and appeal to the more than 180 concessions now available at Hartsfield.

A major passenger survey of airport performance and customer service conducted in July, ranked Hartsfield as the highest rated large airport in North America. In virtually all areas surveyed, Hartsfield received scores superior to the national averages. This recognition arrived at an auspicious time for Hartsfield following years of planning, months of intense activity and weeks of excited expectations in the midst of a vibrant and optimistic environment. It confirmed the many predictions that Hartsfield would not only be ready to accommodate the biggest peacetime event in history but proved to be the best!

Our role of staging and accommodating the massive waves of visitors as they arrived and departed through Hartsfield during the Olympics and Paralympics has been recognized as one of the major success stories of the Games, contributing hugely to the first and lasting impressions of Atlanta formed by our visitors.

Olympic and Paralympic period related facts:

- AGI (our international management company) handled 320 additional international air charters.

DEPARTMENT OF AVIATION (Continued)

Overview (Continued)

Olympic and Paralympic period related facts: (continued)

- We added 60 INS Inspectors: 15 Customers Officers and 11 multilingual translators to Concourse E.
- There were 225 military operations bringing in troops to the airport welcome center to receive their Olympic credentials. Part of the airport was turned into a military camp storing vehicles and equipment.
- We carried out 150 full Royalty/Heads of State escorts.
- Ground transportation issued 250 limousine permits, 265 charter bus and shuttle bus permits and 1,300 taxi permits.
- We accommodated almost 50,000 incoming vehicles on August 5, double the usual number.
- MARTA airport ridership tripled to 18,000 daily.
- In June and July our concession retail sales were more than \$35 million, 75% more than 1995's \$20 million.
- Sales per enplaned passenger overall increased in July to \$7.04 from \$3.10 in 1995. International sales increased to \$17.79 from \$9.90 in 1995.
- Sales per enplaned passenger overall increased in August to \$6.29 from \$4.07 in 1995. International sales increased to \$19.54 from \$13.85 in 1995.
- The Airport and its Federal Inspection Services received the Hammer Award from Vice-President Gore for exemplary partnership between the Public Sector and the Private Sector for our Olympic family processing program.

As HIP'96 was reaching its conclusion in May, Hartsfield launched its first Airport Master Plan since 1966, titled "Hartsfield 2000 and Beyond - Ceiling and Visibility Unlimited." This Master Plan, one of the most ambitious and far reaching of its type in the country, will offer a vision and subsequent preparations for Hartsfield's growth for the next quarter of a century.

DEPARTMENT OF AVIATION

STAFFING AND FINANCIAL HISTORY

	<u>1995</u>	<u>1996</u>	<u>1997 Adopted</u>	<u>1996-97 Change</u>
Budget	\$59,944,459	\$85,276,869	\$85,221,141	(0.07%)
Expenditures	\$31,171,418	\$42,649,389	NA	NA
Authorized Personnel	244	270	279	3.33%

Department Mission

The City of Atlanta owns and operates the William B. Hartsfield Airport. The Department of Aviation is the City's administrative agency for: (a) implementation of city policy at the airport, (b) management of airport facilities and properties, (c) planning the development of future airport projects, and (d) providing for the general well-being and upkeep in response to the needs of airport tenants, traveling public and regulatory government agencies.

FINANCIAL DATA

Department by Major Account Group

<u>ACCOUNT GROUP</u>	<u>1995 EXPENDITURES</u>	<u>1996 EXPENDITURES</u>	<u>1997 BUDGET</u>
1. Personnel Expenses	8,167,386	9,448,254	11,117,427
2. Other Current Operating Expenses	20,101,803	29,867,546	59,468,392
5. Internal Service Expenses	642,815	716,354	648,218
6. Intergovernmental/Interfund Expenses	11,932	-	13,000
7. Capital Expenses	2,247,482	2,617,235	7,755,665
9. Reserve for Appropriation	-	-	6,218,439
Total	31,171,418	42,649,389	85,221,141

Department by Organization Unit

<u>BUREAU</u>	<u>1995 EXPENDITURES</u>	<u>1996 EXPENDITURES</u>	<u>1997 BUDGET</u>
Administration	13,528,911	21,064,878	37,645,959
Planning and Development	5,990,531	7,345,914	20,864,051
Operations and Safety	2,626,729	3,333,930	5,436,507
Airport Maintenance	9,025,247	10,904,667	21,274,624
Total	31,171,418	42,649,389	85,221,141

Source of Funds

<u>FUND</u>	<u>1995 EXPENDITURES</u>	<u>1996 EXPENDITURES</u>	<u>1997 BUDGET</u>
Airport Revenue Fund	24,445,851	32,310,326	44,605,527
Airport Renewal and Extension Fund	6,723,067	10,336,563	40,416,937
Airport Facilities Rev. Bond Con. Fund, Series 1990	2,500	2,500	198,677
Total	31,171,418	42,649,389	85,221,141

DEPARTMENT OF AVIATION

Highlights

- To successfully support the Olympics and Paralympics.
The airport's role in staging and accommodating arriving and departing visitors at Hartsfield during the Olympics and Paralympics has been widely recognized as a success.
- To achieve an average Inside Concession Revenue of \$4.63 per enplaned passenger by year 2000.
The 1996 average through September 1996 is \$4.75 per enplaned passenger (September average is \$5.16). The concession program is more successful than originally anticipated.
- To increase the gross parking revenue by 5%.
The current Gross Parking Revenue estimate for 1996 is \$52.8 million, an increase over 1995 gross of 14.3%.
- To improve passenger satisfaction by expanding the capacity of the Automated People Mover.
Additional vehicles received in 1996 increases the total fleet to 40 cars. This increase plus adding a fourth door at each station allows operation of four-car trains versus three-car trains. A major passenger survey conducted in July rated the Automated People Mover schedule frequency as Excellent.
- To effectively monitor and document noise levels in defined airport noise contour areas by installing and initiating the operation of aircraft flight tracking and noise monitoring systems.
The aircraft flight tracking and noise monitoring system has been installed and is currently producing reports.
- To limit parking lot customer complaints to 200 per 4,000,000 (.005%) revenue transactions.
The current average parking lot customer complaints through September 1996 is .0025%.
- To provide effective control of the airport's secured areas at all times.
We have received no FAA fines for violations into secured areas of the airport.
- To ensure airfield lighting be at a 95% efficiency level at all times.
Our average airfield lighting efficiency level is at 97% through September 1996. This level of efficiency denotes the level of airfield lights available for aircraft operations on the airport's runways and taxiways.
- To open an integrated Communication Center.
The new integrated Communication Center was opened in May 1996. The center provides a unified command center for Airport Fire, Police and Security at the airport.

DEPARTMENT OF AVIATION (Continued)

Airport Administration

The administration section provides for the management of the airport facilities and properties. This section negotiates and monitors contractual agreements, leases, concessions, other satellite activities and supervises the collection of revenues at the airport.

FINANCIAL DATA

Budget by Major Account Group

<u>ACCOUNT GROUP</u>	<u>1995 EXPENDITURES</u>	<u>1996 EXPENDITURES</u>	<u>1997 BUDGET</u>
1. Personnel Expenses	1,969,822	2,968,995	3,969,360
2. Other Current Operating Expenses	11,399,458	17,903,059	26,222,732
5. Internal Service Expenses	39,347	32,412	31,557
7. Capital Expenses	120,284	160,412	1,203,871
9. Reserve for Appropriation	-	-	6,218,439
Total	<u><u>13,528,911</u></u>	<u><u>21,064,878</u></u>	<u><u>37,645,959</u></u>

Budget by Activity

<u>ACTIVITY</u>	<u>1997 BUDGET</u>
Office of Commissioner	2,083,436
Central Administration	22,254,843
Marketing and Public Relations	2,154,484
Automated GuideWay Transit Sys.	<u>11,153,196</u>
Total	<u><u>37,645,959</u></u>

Source of Funds

<u>FUND</u>	<u>1995 EXPENDITURES</u>	<u>1996 EXPENDITURES</u>	<u>1997 BUDGET</u>
Airport Revenue Fund	13,403,676	20,678,685	30,017,379
Airport Renewal and Extension Fund	<u>125,235</u>	<u>386,193</u>	<u>7,628,580</u>
Total	<u><u>13,528,911</u></u>	<u><u>21,064,878</u></u>	<u><u>37,645,959</u></u>

DEPARTMENT OF AVIATION (Continued)

Planning and Development

The Planning and Development section provides for the overall planning and development of the current and future facilities and systems at Hartsfield or any other airport site owned by the City of Atlanta. This section also is responsible for maintaining construction projects at the airport.

FINANCIAL DATA

Budget by Major Account Group

<u>ACCOUNT GROUP</u>	<u>1995 EXPENDITURES</u>	<u>1996 EXPENDITURES</u>	<u>1997 BUDGET</u>
1. Personnel Expenses	595,241	774,695	1,178,497
2. Other Current Operating Expenses	3,864,928	6,445,182	18,873,272
5. Internal Service Expenses	14,770	16,301	19,001
7. Capital Expenses	<u>1,515,592</u>	<u>109,736</u>	<u>793,281</u>
Total	<u><u>5,990,531</u></u>	<u><u>7,345,914</u></u>	<u><u>20,864,051</u></u>

Budget by Activity

<u>ACTIVITY</u>	<u>1997 BUDGET</u>
Hartsfield	20,220,845
Dawson County	448,587
Paulding County	<u>194,619</u>
Total	<u><u>20,864,051</u></u>

Source of Funds

<u>FUND</u>	<u>1995 EXPENDITURES</u>	<u>1996 EXPENDITURES</u>	<u>1997 BUDGET</u>
Airport Revenue Fund	441,050	283,191	643,206
Airport Renewal and Extension Fund	5,546,981	7,060,223	20,022,168
Airport Facilities Rev. Bond Con. Fund, Series 1990	<u>2,500</u>	<u>2,500</u>	<u>198,677</u>
Total	<u><u>5,990,531</u></u>	<u><u>7,345,914</u></u>	<u><u>20,864,051</u></u>

DEPARTMENT OF AVIATION (Continued)

Operations and Safety

The Operations and Safety section provides for the day-to-day operation of the airport on a twenty-four hour, seven-day per week basis. This section is responsible for overseeing compliance of federal, state, and municipal rules governing airport operations to insure that the airport is operated and maintained in a safe condition.

FINANCIAL DATA

Budget by Major Account Group

<u>ACCOUNT GROUP</u>	<u>1995 EXPENDITURES</u>	<u>1996 EXPENDITURES</u>	<u>1997 BUDGET</u>
1. Personnel Expenses	1,123,189	1,172,885	1,303,132
2. Other Current Operating Expenses	1,446,639	1,516,246	3,906,196
5. Internal Service Expenses	9,168	34,064	26,170
7. Capital Expenses	<u>47,733</u>	<u>610,735</u>	<u>201,009</u>
Total	<u><u>2,626,729</u></u>	<u><u>3,333,930</u></u>	<u><u>5,436,507</u></u>

Budget by Activity

<u>ACTIVITY</u>	<u>1997 BUDGET</u>
Budget	5,436,507

Source of Funds

<u>FUND</u>	<u>1995 EXPENDITURES</u>	<u>1996 EXPENDITURES</u>	<u>1997 BUDGET</u>
Airport Revenue Fund	2,528,509	2,585,918	4,485,665
Airport Renewal and Extension Fund	<u>98,220</u>	<u>748,012</u>	<u>950,842</u>
Total	<u><u>2,626,729</u></u>	<u><u>3,333,930</u></u>	<u><u>5,436,507</u></u>

DEPARTMENT OF AVIATION (Continued)

Airport Maintenance

The airport maintenance section provides for the day-to-day maintenance of the airport facilities and systems on a twenty-four hour, seven-day per week basis. This activity insures that the airport facilities and systems are operating at efficient and safe levels.

FINANCIAL DATA

Budget by Major Account Group

<u>ACCOUNT GROUP</u>	<u>1995 EXPENDITURES</u>	<u>1996 EXPENDITURES</u>	<u>1997 BUDGET</u>
1. Personnel Expenses	4,479,134	4,531,679	4,666,438
2. Other Current Operating Expenses	3,390,778	4,003,059	10,466,192
5. Internal Service Expenses	579,530	633,577	571,490
6. Intergovernmental/Interfund Expenses	11,932		13,000
7. Capital Expenses	563,873	1,736,352	5,557,504
Total	<u><u>9,025,247</u></u>	<u><u>10,904,667</u></u>	<u><u>21,274,624</u></u>

Budget by Activity

<u>ACTIVITY</u>	<u>1997 BUDGET</u>
Administration	573,816
Airfield Maintenance	15,598,627
Airfield Maint. Invent. Operations	165,000
Terminal Support Maintenance	1,792,097
Terminal Building Parking	2,569,254
North Cargo Building	575,830
Total	<u><u>21,274,624</u></u>

Source of Funds

<u>FUND</u>	<u>1995 EXPENDITURES</u>	<u>1996 EXPENDITURES</u>	<u>1997 BUDGET</u>
Airport Revenue Fund	8,072,616	8,762,532	9,459,277
Airport Renewal and Extension Fund	952,631	2,142,135	11,815,347
Total	<u><u>9,025,247</u></u>	<u><u>10,904,667</u></u>	<u><u>21,274,624</u></u>

**CITY OF ATLANTA 2000 • DESIRED PERFORMANCE OUTCOMES
DEPARTMENT OF AVIATION
1997 MANAGEMENT PLAN**

PRIORITY: Creating a Safer City

GOAL: To maintain an environment in which citizens, workers and visitors feel safe and secure.

DESIRED OUTCOME	1996 PERFORMANCE	ATLANTA 2000 FIVE-YEAR PERFORMANCE PLAN				
		1996	1997	1998	1999	2000
1. Provides effective control of access to the secured areas of the airport which result in zero FAA fines.	0	0	0	0	0	0
2. To insure that airfield lighting efficiency is not less than 95% any time.	97%	95%	95%	95%	95%	95%
3. Reduce average response time for fire emergency calls from 2 minutes to 1.7 minutes.	0	2	1.7	1.7	1.7	1.7
4. Increase the perception of security in the parking decks by receiving a passenger survey rating of 75% .	N/A	N/A	0.75	0.75	0.75	0.75
5. To reduce the number of accidents on the AOA by 50%.	N/A	N/A	0	0.5	*	*
6. To insure that the average runway (hazardous rubber build-up from aircraft landings) coefficient of friction rate is not lower than 50%.	N/A	N/A	0	0	0	0
* INFORMATION NOT PROVIDED BY DEPARTMENT						

**CITY OF ATLANTA 2000 • DESIRED PERFORMANCE OUTCOMES
DEPARTMENT OF AVIATION
1997 MANAGEMENT PLAN**

PRIORITY: Delivering Quality Customer Services

GOAL: To provide services that are appropriate, cost effective and responsive to citizens' needs.

DESIRED OUTCOME	1996 PERFORMANCE	ATLANTA 2000 FIVE-YEAR PERFORMANCE PLAN				
		1996	1997	1998	1999	2000
1. Full implementation of business system strategic plan to include technical support for current and developing systems.	N/A	N/A	15%	40%	100%	*
2. Provide improved services to tenants by reducing document review turnaround time by 50%.	N/A	N/A	50%	*	*	*
3. Improve passenger satisfaction with automated people mover (APM) so that % of passenger rating is not less than 64.5%	N/A	N/A	64.50%	64.50%	64.50%	64.50%
4. Maintain parking lot customer complaints to not exceed .00006 of total revenue transactions.	0.00003	0.00006	0.00006	0.00006	0.00006	*
* INFORMATION NOT PROVIDED BY DEPARTMENT						

**CITY OF ATLANTA 2000 • DESIRED PERFORMANCE OUTCOMES
DEPARTMENT OF AVIATION
1997 MANAGEMENT PLAN**

PRIORITY: Neighborhood Vitality & Economic Environmental Responsibility

GOAL: To make Atlanta neighborhoods attractive and vibrant places to live and the city a good place for business investment.

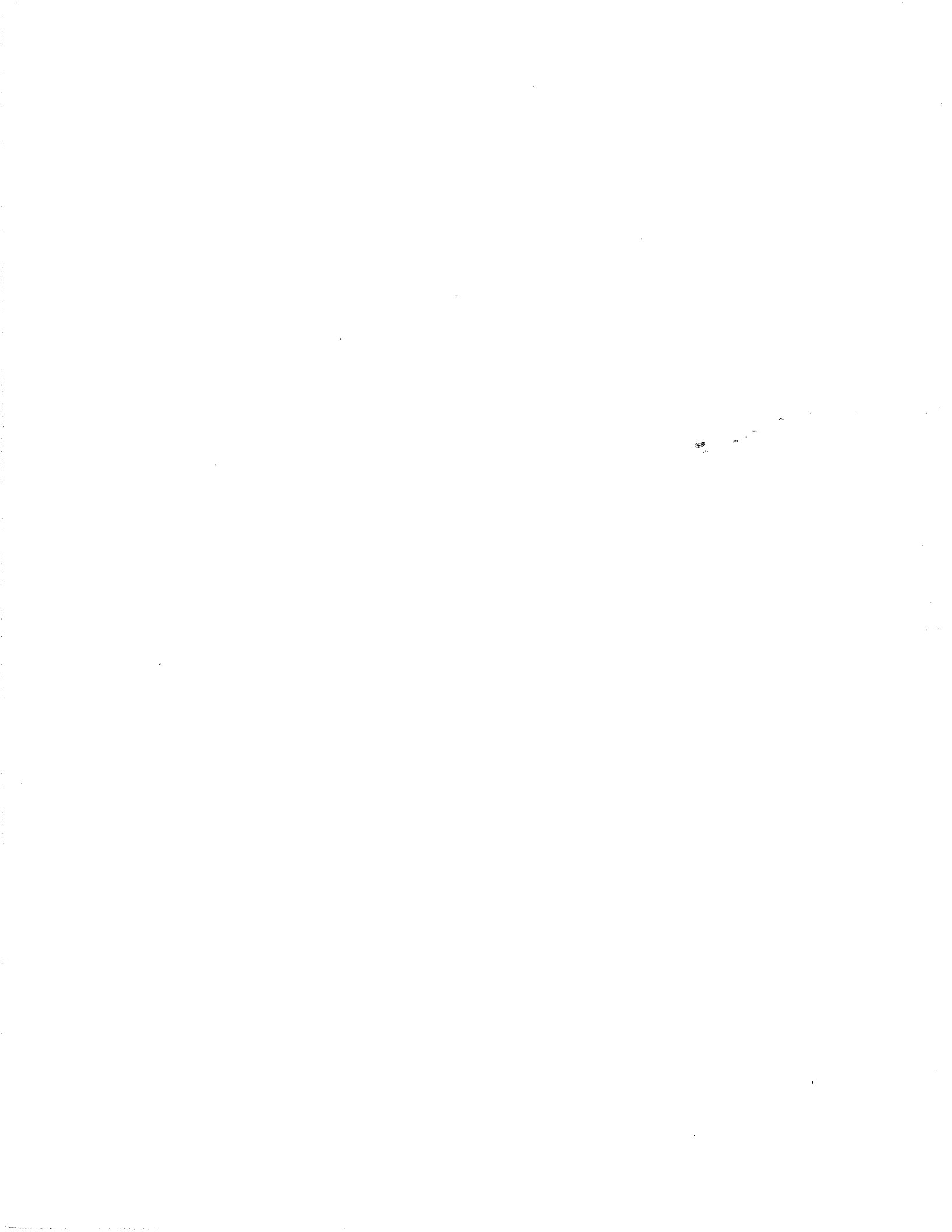
DESIRED OUTCOME	1996 PERFORMANCE	ATLANTA 2000 FIVE-YEAR PERFORMANCE PLAN				
		1996	1997	1998	1999	2000
1. Achieve an average Inside Concession Revenue of \$6.31 per enplaned passenger.	\$4.80	\$5.00	\$5.30	\$5.62	\$5.96	\$6.31
2. Increase the average annual gross parking revenue by 8% per year.	\$48.2 Million	\$54.1 Million	\$58.4 Million	\$63.1 Million	\$68.2 Million	\$73.6 Million
3. Reduce noise perception of surrounding communities.	N/A	N/A	0%	0%	0%	0%
4. Conserve natural resources by recycling 50% of recyclable materials.	14%	23%	35%	40%	43%	50%
5. Increase airfield capacity 5% by Year 2000 and 50% by Year 2001.	N/A	N/A	0%	0%	0%	5%

**CITY OF ATLANTA 2000 • DESIRED PERFORMANCE OUTCOMES
DEPARTMENT OF AVIATION
1997 MANAGEMENT PLAN**

PRIORITY: Creating a Safer City

GOAL: To maintain an environment in which citizens, workers and visitors feel safe and secure.

DESIRED OUTCOME	1996 PERFORMANCE	ATLANTA 2000 FIVE-YEAR PERFORMANCE PLAN				
		1996	1997	1998	1999	2000
1. Provide for the redevelopment of Hartsfield Atlanta International Airport for the 21st Century.	0%	0%	100%	0%	0%	0%





DEPARTMENT
OF
CORRECTIONS



DEPARTMENT OF CORRECTIONS

Overview

The Department of Corrections is responsible for providing a safe, secure and humane institutional setting for those persons requiring incarceration in the City of Atlanta, as well as, meaningful correctional programs in an effort to deter criminal behavior. To this end, the department provides supervision to all pre-trial adults arrested for crimes committed in the City of Atlanta and is responsible for the custody of all adult offenders convicted for violating city ordinances and traffic misdemeanor offenses and sentenced by either the Municipal Court or the Traffic Court.

Agencies providing detainees to the department include the City of Atlanta Department of Police, Georgia State Patrol, Metro Atlanta Rapid Transit Authority (MARTA) Police Department and various public safety agencies serving the colleges and universities within the city limits.

The Department of Corrections has an authorized staff of 541 personnel (376 positions are in the General Fund) and is organized into four divisions: The Administrative Services Division, the Detention Division, the Detention Annex Division and the Technical Services Division.

The Detention Annex Division is responsible for the security and care of federal prisoners held by the City under a contractual agreement with the U.S. Marshal's Office. The division also oversees the department's weekender programs, an alternative community service weekend sentencing program for eligible offenders.

The Administrative Services Division coordinates and delivers support, management, career development and program services for the department's detention facilities. The division oversees the department's Management Services Building Maintenance, Food Services, and Career Development Sections, as well as Classification, Medical and Mental Health, and Inmate Programs.

The Technical Services division is responsible for agency public and intergovernmental affairs, inmate drug testing, the automated information system, records management systems, inmate booking and identification activities, and telecommunications, including the radio system and court video arraignment program.

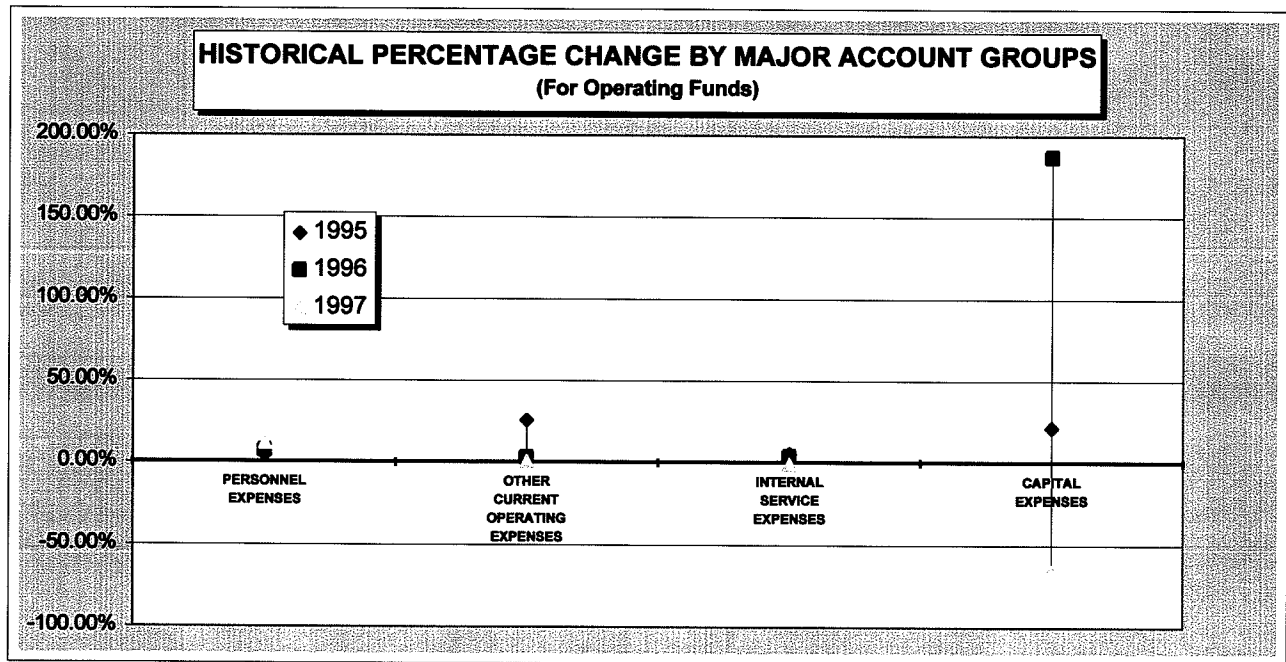
DEPARTMENT OF CORRECTIONS

STAFFING AND FINANCIAL HISTORY

	<u>1995</u>	<u>1996</u>	<u>1997 Adopted</u>	<u>1996-97 Change</u>
Appropriations	\$18,651,284	\$21,035,061	\$20,120,972	(4.35%)
Expenditures	\$18,651,284	\$21,035,061	NA	NA
Authorized Personnel	378	416	415	(0.24%)

Department Mission

The Department of Corrections is responsible for providing a safe, secure and humane institutional setting for those persons requiring incarceration in the City of Atlanta and meaningful correctional programs in an effort to deter criminal behavior.



HISTORICAL PERCENTAGE OF TOTAL BUDGET BY MAJOR ACCOUNT GROUPS (For Operating Funds)

	<u>1995</u>	<u>1996</u>	<u>1997</u>
Personnel Expenses	79.42%	78.63%	81.73%
Other Current Operating Expenses	17.46%	16.56%	15.54%
Internal Service Expenses	2.04%	1.95%	1.80%
Capital Expenses	1.08%	2.86%	0.93%
	100.00%	100.00%	100.00%



DEPARTMENT OF CORRECTIONS (Continued)

FINANCIAL DATA

Budget by Major Account Group

<u>ACCOUNT GROUP</u>	<u>1995 EXPENDITURES</u>	<u>1996 EXPENDITURES</u>	<u>1997 BUDGET</u>
1. Personnel Expenses	15,700,796	17,521,374	16,445,973
2. Other Current Operating Expenses	2,530,496	2,938,607	3,125,615
5. Internal Service Expenses	355,032	409,059	363,068
7. Capital Expenses	64,960	166,021	186,316
Total	<u><u>18,651,284</u></u>	<u><u>21,035,061</u></u>	<u><u>20,120,972</u></u>

Budget by Activity

<u>ACTIVITY</u>	<u>1997 BUDGET</u>
Administrative Services:	
Office of the Director	764,981
Technician Services	1,234,571
Management Services	608,402
Building Maintenance	523,299
Food Services	1,363,981
Health Services	1,251,819
Training	289,333
Inmate Programs & Services	325,965
Classifications	576,472
Total Administrative Services	<u>6,938,823</u>
Correctional Facilities:	
Correctional Center	60,521
Detention Facilities:	
Pre-Trial Detention Center	9,258,057
Court Detention	779,654
Transportation	348,064
Grady Detention	1,419,420
Federal Detention	1,160,543
Detention Administration	155,890
Total Detention Facilities	<u>13,121,628</u>
Total	<u><u>20,120,972</u></u>

Source of Funds

<u>FUND</u>	<u>1995 EXPENDITURES</u>	<u>1996 EXPENDITURES</u>	<u>1997 BUDGET</u>
General Fund	18,651,284	21,035,061	20,120,972

**CITY OF ATLANTA 2000 • DESIRED PERFORMANCE OUTCOMES
DEPARTMENT OF CORRECTIONS
1997 MANAGEMENT PLAN**

PRIORITY: Creating a Safer City

GOAL: To maintain an environment in which citizens, workers and visitors feel safe and secure.

DESIRED OUTCOME	1996 PERFORMANCE	ATLANTA 2000 FIVE-YEAR PERFORMANCE PLAN				
		1996	1997	1998	1999	2000
1. Activate Grady Hospital prison ward to reduce escapes and staffing costs.	N/A	N/A	100%	N/A	N/A	N/A
2. Activate ACDC shell space to alleviate jail crowding and provide bed space to incapacitate criminals.	N/A	N/A	100%	N/A	N/A	N/A
3. Provide diversionary and intervention services for 10% of mentally ill prisoner population to avoid inappropriate detention, reduce recidivism and obtain effective, humane treatment.	N/A	N/A	10%	10%	10%	10%
4. Certify 50 corrections officers as peace officers to reduce and respond to institutional crime, avoid inefficient deployment of police and augment police presence for special events.	N/A	N/A	10	10	10	10
5. Expand Corrections Emergency Response Team from 15 to 60 members to provide system-wide capability to deter and control institutional crime and disturbances.	N/A	N/A	15	15	15	N/A

**CITY OF ATLANTA 2000 • DESIRED PERFORMANCE OUTCOMES
DEPARTMENT OF CORRECTIONS
1997 MANAGEMENT PLAN**

PRIORITY: Delivering Quality Customer Services

GOAL: To provide services that are appropriate, cost effective and responsive to citizens' needs.

DESIRED OUTCOME	1996 PERFORMANCE	ATLANTA 2000 FIVE-YEAR PERFORMANCE PLAN				
		1996	1997	1998	1999	2000
1. Increase USMS/CAP Program revenues from \$2.0m to \$7.7m to offset debt service on ACDC.	\$2.0m	\$2.0m	\$4.9m	\$6.6m	\$7.1m.	\$7.7m
2. Reduce the mean daily pretrial prisoner population by 5% annually by providing treatment alternatives and internal processing efficiencies.	N/A	N/A	5%	5%	5%	5%
3. Consolidate City and County correctional systems.	N/A	N/A	33%	66%	100%	N/A
* THESE OUTCOMES WERE NOT REPORTED ON 96 MGMT. PLANS						

**CITY OF ATLANTA 2000 • DESIRED PERFORMANCE OUTCOMES
DEPARTMENT OF CORRECTIONS
1997 MANAGEMENT PLAN**

PRIORITY: Neighborhood Vitality and Economic Development

GOAL: To make Atlanta neighborhoods attractive, vibrant and sustainable places to live and the City a good place for business.

DESIRED OUTCOME	1996 PERFORMANCE	ATLANTA 2000 FIVE-YEAR PERFORMANCE PLAN				
		1996	1997	1998	1999	2000
1. Provide 5,000 inmate work hours for neighborhood and downtown cleanup projects.	5,000 work hours	5,000	5,000	5,000	5,000	5,000
* THESE OUTCOMES WERE NOT REPORTED ON 98 MGMT. PLANS						



DEPARTMENT
OF
FINANCE



DEPARTMENT OF FINANCE

Overview

The Finance Department provides a centralized financial management service dedicated to responsible financial planning and use of financial resources. The Department is responsible for a wide range of financial management functions, including the following:

- Management of cash of all operating and capital funds and prudent investment of these funds to assure the safety, liquidity and yield of the City's funds.
- Preparation of the annual Budget for the City, including all operating and capital funds, management plans and revenue anticipations.
- Internal audit of City Operations and financial transactions.
- Financial Accounting and Reporting for a complex, municipal government.
- Calculation of business license tax rates, inspection and collection of business license fees.
- Legislative support, including composition and review of proposed ordinances and resolutions, information, reports, support and advice to the City Council on matters of a financial nature.
- Expenditure and revenue forecasting and analysis of all the City's source and use of funds; and administration of bond funds.
- Safety and risk management, including risk and safety reviews, administration of the workers compensation function and property insurance.
- Collection and accounting for all revenues, including grants and property taxes collected on behalf of the City by Fulton County.
- Management of all employee benefits, including health and life insurance, pension, accrued leave and preferred compensation.

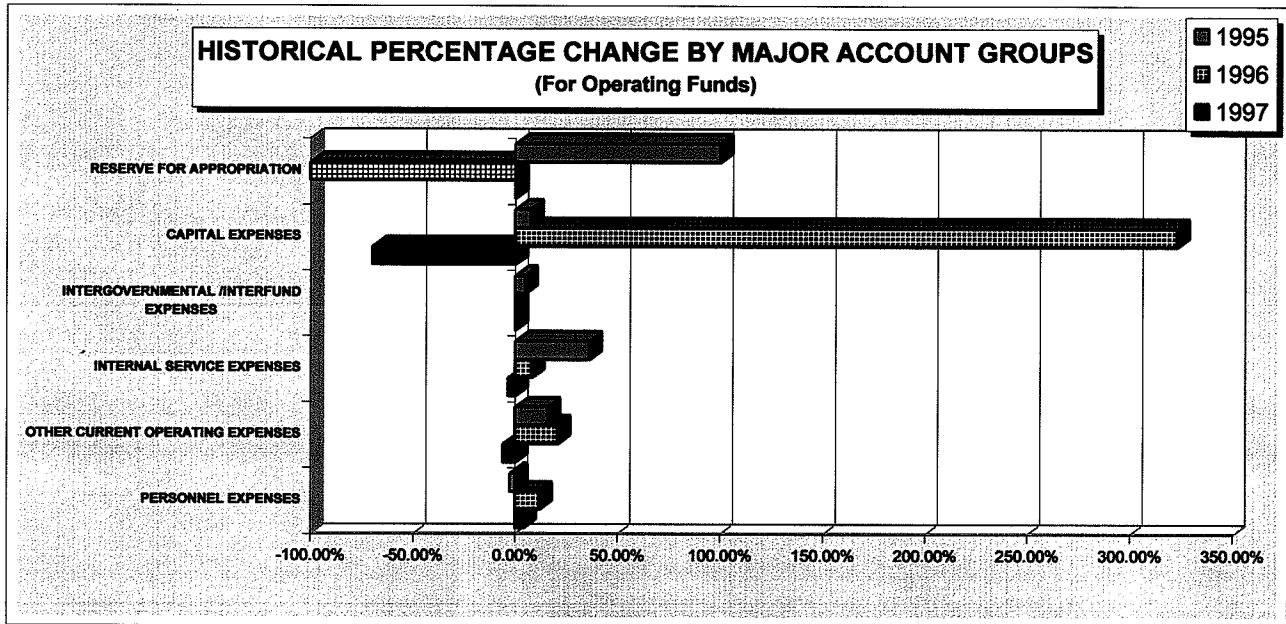
DEPARTMENT OF FINANCE

STAFFING AND FINANCIAL HISTORY

	<u>1995</u>	<u>1996</u>	<u>1997 Adopted</u>	<u>1996-97 Change</u>
Budget	\$11,266,838	\$12,432,290	\$12,967,308	4.30%
Expenditures	\$10,457,935	\$11,641,689	NA	NA
Authorized Personnel	169	170	169	(0.59%)

Department Mission

The mission of the Department of Finance is to provide a centralized financial management function directed toward the control and judicious use of financial resources.



HISTORICAL PERCENTAGE OF TOTAL BUDGET BY MAJOR ACCOUNT GROUPS (For Operating Funds)

	<u>1995</u>	<u>1996</u>	<u>1997</u>
Personnel Expenses	60.84%	61.38%	64.12%
Other Current Operating Expenses	9.37%	10.22%	9.65%
Internal Service Expenses	27.12%	26.40%	25.62%
Intergovernmental/Interfund Expenses	0.01%	0.01%	0.01%
Capital Expenses	0.52%	1.99%	0.60%
Reserve for Appropriation	2.14%	0.00%	0.00%
	100.00%	100.00%	100.00%

DEPARTMENT OF FINANCE

Highlights

- Automation of the Finance Department to assure the application of the latest advanced technology for maximum efficiency and effectiveness.
- Establish policies, procedures and organize resources to assure effective cash management and investment practices that assure the safety, liquidity and yield on the City's funds.
- Organize the Finance Department to assure appropriate allocation of resources and grouping of functions for efficiency and effectiveness.
- Prepare a long range fiscal plan for the City to plan for the present and future needs of the City and create a financial policy to guide City government.

DEPARTMENT OF FINANCE (Continued)

FINANCIAL DATA

Department by Major Account Group

<u>ACCOUNT GROUP</u>	<u>1995</u> <u>EXPENDITURES</u>	<u>1996</u> <u>EXPENDITURES</u>	<u>1997</u> <u>BUDGET</u>
1. Personnel Expenses	6,491,174	6,519,974	7,412,732
2. Other Current Operating Expenses	909,122	1,723,822	2,418,528
5. Internal Service Expenses	2,950,808	3,204,331	2,855,017
6. Intergovernmental/Interfund Expenses	15	50	1,500
7. Capital Expenses	106,816	193,512	279,531
9. Reserve for Appropriation	-	-	-
Total	<u>10,457,935</u>	<u>11,641,689</u>	<u>12,967,308</u>

Department by Organization Unit

<u>BUREAU</u>	<u>1995</u> <u>EXPENDITURES</u>	<u>1996</u> <u>EXPENDITURES</u>	<u>1997</u> <u>BUDGET</u>
Administration	623,120	1,426,233	2,050,820
Budget and Management Analysis	726,323	710,856	836,606
Financial Analysis and Auditing	1,563,276	1,779,045	2,072,730
Accounting and Budget Administration	3,635,806	3,594,278	3,930,782
Treasury, Licensing and Employee Benefits	3,909,410	4,131,277	4,076,370
Total	<u>10,457,935</u>	<u>11,641,689</u>	<u>12,967,308</u>

Source of Funds

<u>FUND</u>	<u>1995</u> <u>EXPENDITURES</u>	<u>1996</u> <u>EXPENDITURES</u>	<u>1997</u> <u>BUDGET</u>
General Fund	9,164,351	9,425,041	10,201,176
Annual Bond Fund	144,684	120,325	298,711
1987 Bond Project Fund	1,500	750	4,222
1988 Bond Project Fund	1,750	-	-
1989 Bond Project Fund	1,500	1,500	19,822
1990 Bond Project Fund	1,500	1,500	8,719
1991 Bond Project Fund	1,500	1,500	18,012
1992 Bond Project Fund	2,000	1,500	37,123
1993 School Improve Bond Fund	2,000	1,500	38,578
1993 Bond Project Fund	46,196	48,627	292,101
1994 Referendum G.O. Bond Fund	-	1,500	251,775
1994 Bond Project Fund	-	-	56,661
1995 Bond Project Fund	-	49,033	50,967
1996 Bond Project Fund	-	171,026	70,593

DEPARTMENT OF FINANCE (Continued)

FINANCIAL DATA (Continued)

Source of Funds (Continued)

<u>FUND</u>	<u>1995</u> <u>EXPENDITURES</u>	<u>1996</u> <u>EXPENDITURES</u>	<u>1997</u> <u>BUDGET</u>
1996 G.O. Public Improvement Bond Part B	-	515,823	462,317
Solid Waste Management Fac Const Fund	-	-	-
Community Development Fund	-	-	-
Internal Service Fund	24,616	45,714	49,008
Airport Revenue Fund	150,812	145,797	176,013
Airport Renewal and Ext. Fund	3,317	-	13,825
Water and Sewerage Revenue Fund	472,798	666,524	729,754
Water and Sewerage Renew and Ext. Fund	27,073	38,418	163,539
Agency Fund	412,338	405,611	7,169
Group Insurance Fund	-	-	17,223
	<hr/>	<hr/>	<hr/>
Total	<u><u>10,457,935</u></u>	<u><u>11,641,689</u></u>	<u><u>12,967,308</u></u>

DEPARTMENT OF FINANCE (Continued)

Administration

The Office of the Chief Financial Officer provides overall direction and coordination of all programs and activities of the Department of Finance, and provides the synthesis point for financial and management advice/policy recommendations to the Mayor, Council, and Finance Committee.

FINANCIAL DATA

Budget by Major Account Group

<u>ACCOUNT GROUP</u>	<u>1995 EXPENDITURES</u>	<u>1996 EXPENDITURES</u>	<u>1997 BUDGET</u>
1. Personnel Expenses	572,139	616,444	685,832
2. Other Current Operating Expenses	40,138	777,166	1,347,213
5. Internal Service Expenses	4,532	6,712	5,839
7. Capital Expenses	6,311	25,911	11,936
Total	<u><u>623,120</u></u>	<u><u>1,426,233</u></u>	<u><u>2,050,820</u></u>

Budget by Activity

<u>ACTIVITY</u>	<u>1997 BUDGET</u>
Office of Chief Financial Officer	1,800,608
Office of Deputy Chief Financial Officer	<u>250,212</u>
Total	<u><u>2,050,820</u></u>

Source of Funds

<u>FUND</u>	<u>1995 EXPENDITURES</u>	<u>1996 EXPENDITURES</u>	<u>1997 BUDGET</u>
General Fund	610,280	680,601	743,457
Annual Bond Fund	1,090	-	164,599
1987 to 1996 Bond Project Fund	9,750	228,309	517,894
1993 School Improvement Bond Fund	2,000	1,500	38,578
1994 Referendum G.O. Bond Fund	-	-	123,975
1996 G.O. Public Improvement Bond Part B	-	515,823	462,317
Total	<u><u>623,120</u></u>	<u><u>1,426,233</u></u>	<u><u>2,050,820</u></u>

DEPARTMENT OF FINANCE (Continued)

Bureau of Budget and Management Analysis

The Bureau provides City government a central budget system. In addition, the Bureau provides decision-makers independent analysis and evaluation of resource allocation issues and produces financial data for both internal use and public dissemination.

FINANCIAL DATA

Budget by Major Account Group

<u>ACCOUNT GROUP</u>	<u>1995 EXPENDITURES</u>	<u>1996 EXPENDITURES</u>	<u>1997 BUDGET</u>
1. Personnel Expenses	476,719	431,251	591,500
2. Other Current Operating Expenses	20,895	27,220	26,857
5. Internal Service Expenses	209,707	231,608	202,109
7. Capital Expenses	<u>19,002</u>	<u>20,777</u>	<u>16,140</u>
Total	<u><u>726,323</u></u>	<u><u>710,856</u></u>	<u><u>836,606</u></u>

Source of Funds

<u>FUND</u>	<u>1995 EXPENDITURES</u>	<u>1996 EXPENDITURES</u>	<u>1997 BUDGET</u>
General Fund	701,707	665,142	787,598
Internal Service Fund	<u>24,616</u>	<u>45,714</u>	<u>49,008</u>
Total	<u><u>726,323</u></u>	<u><u>710,856</u></u>	<u><u>836,606</u></u>

DEPARTMENT OF FINANCE (Continued)

Bureau of Financial Analysis and Auditing

The Bureau provides financial planning and analysis, administration of debt structure, economic analysis, cash forecasting investments, and financial compliance auditing.

FINANCIAL DATA

Budget by Major Account Group

<u>ACCOUNT GROUP</u>	<u>1995</u> <u>EXPENDITURES</u>	<u>1996</u> <u>EXPENDITURES</u>	<u>1997</u> <u>BUDGET</u>
1. Personnel Expenses	1,417,889	1,423,853	1,771,009
2. Other Current Operating Expenses	42,909	182,759	150,032
5. Internal Service Expenses	84,687	92,025	84,132
7. Capital Expenses	17,791	80,408	67,557
9. Reserve for Appropriation	-	-	-
Total	<u><u>1,563,276</u></u>	<u><u>1,779,045</u></u>	<u><u>2,072,730</u></u>

Budget by Activity

<u>ACTIVITY</u>	<u>1997</u> <u>BUDGET</u>
Office of the Director	207,892
Financial Analysis	688,132
Enterprise Operations Analysis	488,129
Audit	<u>688,577</u>
Total	<u><u>2,072,730</u></u>

Source of Funds

<u>FUND</u>	<u>1995</u> <u>EXPENDITURES</u>	<u>1996</u> <u>EXPENDITURES</u>	<u>1997</u> <u>BUDGET</u>
General Fund	1,120,165	1,200,939	1,372,264
Annual Bond Fund	91,654	47,487	94,401
1993 Bond Project Fund	29,084	48,627	129,700
Airport Revenue Fund	150,812	145,797	176,013
Airport Renewal and Ext. Fund	3,317	-	13,825
Water and Sewerage Revenue Fund	162,412	327,966	272,686
Water and Sewerage Renewal and Ext. Fund	<u>5,832</u>	<u>8,229</u>	<u>13,841</u>
Total	<u><u>1,563,276</u></u>	<u><u>1,779,045</u></u>	<u><u>2,072,730</u></u>

DEPARTMENT OF FINANCE (Continued)

Bureau of Accounting and Budget Administration

The Bureau manages the accounting system for all agencies, pays the City's non-payroll obligations and administers all City grant accounting, financial reporting, risk management, fixed asset accounting, and financial systems management.

FINANCIAL DATA

Budget by Major Account Group

<u>ACCOUNT GROUP</u>	<u>1995 EXPENDITURES</u>	<u>1996 EXPENDITURES</u>	<u>1997 BUDGET</u>
1. Personnel Expenses	1,890,717	1,815,570	2,263,449
2. Other Current Operating Expenses	613,265	543,914	583,384
5. Internal Service Expenses	1,115,940	1,229,504	1,078,249
7. Capital Expenses	15,884	5,290	5,700
Total	<u><u>3,635,806</u></u>	<u><u>3,594,278</u></u>	<u><u>3,930,782</u></u>

Budget by Activity

<u>ACTIVITY</u>	<u>1997 BUDGET</u>
Office of the Director	237,691
Accounting Services	927,292
Grant Accounting	208,428
Financial Systems	241,873
Risk Management and Fixed Asset	687,222
General Accounting	1,628,276
Total	<u><u>3,930,782</u></u>

Source of Funds

<u>FUND</u>	<u>1995 EXPENDITURES</u>	<u>1996 EXPENDITURES</u>	<u>1997 BUDGET</u>
General Fund	3,566,754	3,521,440	3,852,645
Annual Bond Fund	51,940	72,838	39,711
1993 Bond Project Fund	17,112	-	38,426
Total	<u><u>3,635,806</u></u>	<u><u>3,594,278</u></u>	<u><u>3,930,782</u></u>

DEPARTMENT OF FINANCE (Continued)

Bureau of Treasury, Licensing and Employee Benefits

The Bureau administers the City's payroll, pension, insurance and other employee benefit programs; counsels employees considering retirement and insurance programs; processes and distributes payroll and pension checks in a timely manner; collects and accounts for all revenue due the City and deposits it on a daily basis; records and collects all executions due to the City; and enforces the various business license and tax ordinances of the City.

FINANCIAL DATA

Budget by Major Account Group

<u>ACCOUNT GROUP</u>	<u>1995 EXPENDITURES</u>	<u>1996 EXPENDITURES</u>	<u>1997 BUDGET</u>
1. Personnel Expenses	2,133,710	2,232,856	2,100,942
2. Other Current Operating Expenses	191,915	192,763	311,042
5. Internal Service Expenses	1,535,942	1,644,482	1,484,688
6. Intergovernmental/Interfund Expenses	15	50	1,500
7. Capital Expenses	47,828	61,126	178,198
Total	<u>3,909,410</u>	<u>4,131,277</u>	<u>4,076,370</u>

Budget by Activity

<u>ACTIVITY</u>	<u>1997 BUDGET</u>
Office of the Director	124,206
Business Licenses	1,583,792
Treasury	1,433,651
Pension Administration	7,169
Employee Benefits Administration	927,552
Total	<u>4,076,370</u>

Source of Funds

<u>FUND</u>	<u>1995 EXPENDITURES</u>	<u>1996 EXPENDITURES</u>	<u>1997 BUDGET</u>
Group Insurance Fund	-	-	17,223
General Fund	3,165,445	3,356,919	3,445,212
Water and Sewerage Revenue Fund	310,386	338,558	457,068
Water and Sewerage Renewal and Ext. Fund	21,241	30,189	149,698
Agency Fund	412,338	405,611	7,169
Total	<u>3,909,410</u>	<u>4,131,277</u>	<u>4,076,370</u>

**CITY OF ATLANTA 2000 • DESIRED PERFORMANCE OUTCOMES
DEPARTMENT OF FINANCE
1997 MANAGEMENT PLAN**

PRIORITY: Delivering Quality Customer Services

GOAL: To provide services that are appropriate, cost effective and responsive to citizens' needs.

DESIRED OUTCOME	1996 PERFORMANCE	ATLANTA 2000 FIVE-YEAR PERFORMANCE PLAN				
		1996	1997	1998	1999	2000
1. To improve financial forecasting capabilities by development of a rolling (5) year fiscal plan.	40% completion	40%	60%	100%	100%	100%
2. To increase percentage of invoices paid within three (3) business days from 75% to 98%.	95%	85%	90%	93%	95%	98%
3. To increase revenue generated from business tax audits and field inspections by \$1,050,000.	\$1,596,389	\$1,050,000	\$1,300,000	\$1,450,000	\$1,600,000	\$1,750,000



DEPARTMENT
OF
FIRE SERVICES



FIRE DEPARTMENT

Overview

The Atlanta Fire Department's ultimate mission is to prevent disastrous incidents from occurring and to minimize damage to life, property and the environment. Our vision, creating and supporting the environment to prevent loss of life and property where all people thrive and prosper, reflects in our day-to-day operations.

The Atlanta Fire Department serves an area of 132.6 square miles with a population of 394,017. The Department maintains thirty one (31) fire stations, five hundred twenty nine (529) pieces of equipment, protects the second busiest airport in the world, responds to over 60 miles of Interstate highways and twenty three (23) miles of rapid rail. Protection is provided for over 1,000,000 people inside the city each work day and 16.5 million visitors to the city each year.

The Fire Department employs 1,036 employees and responded to over 57,000 emergency incidents in 1996. Firefighting personnel work a shift schedule of twenty four hours (24) on duty and forty eight hours (48) off duty. The Fire Department is funded by two budgets. The General Fund budget for *general fund operations* equals \$50,175,360 while the Airport Fund budget for *airport operations only* totaled \$10,297,469. These two funds support the four divisions of the department which represents the Office of the Fire Chief, Administration, Field Suppression (*inside the City and at Hartsfield Atlanta International Airport*), and Technical Services. Each component has a distinctive role in its interaction with the department as a whole.

The Atlanta Fire Department has a community based citizen interest philosophy which increases an awareness between the Department and the community. This concept is exemplified each year during the Fire Prevention Week activities. This activity allows the citizens in the community to participant in the Fire Prevention Week Parade and Banquet sponsored by the Fire Department. Fire prevention activities range from display of fire apparatus and equipment demonstrations to a puppet show produced and performed by Fire Department personnel. This year's activity had an attendance of 20,000 citizens from the community and over 3,000 students from the Atlanta Public School System.

FIRE DEPARTMENT (Continued)

Overview (Continued)

The Department also participates in the NPU meetings to address issues within the neighborhood. This allows the citizens the opportunity to address their concerns and interest and the department an opportunity to provide adequate information as it relates to fire and medical responses.

The Atlanta Fire Department is proud of its outstanding accomplishments derived this year through the partnership of outside organizations. Our most accomplished vision for the fiscal year was the implementation of a Cadet Program for the students of the Atlanta Public Schools. Allstate Insurance Company sponsored the uniforms needed to outfit each student to assist in making this program a success. The Department most recently received another donation from Radio Shack of 8,000 smoke detectors to be distributed to those homeowners in need. This donation equals the same amount as received in 1995 from Radio Shack. In addition to this partnership, two (2) Cairns Iris units designed to assist the firefighter's ability to see and detect persons trapped in a fire were donated. As part of a grant award program, sixteen (16) computers were distributed in Headquarters and fire stations. The fire department also placed ten (10) Life Pak Cardiac Monitor/Defibrillators in-service in an effort to save more lives. A Post Fatality Canvas Team was implemented to distribute fire safety literature in the neighborhoods where fatalities had occurred. Foremost, smoke detectors are still one of the main projects of the department.

These efforts, all accomplished in 1996 are consistent with the city's mission of

"Creating a Safer Atlanta."

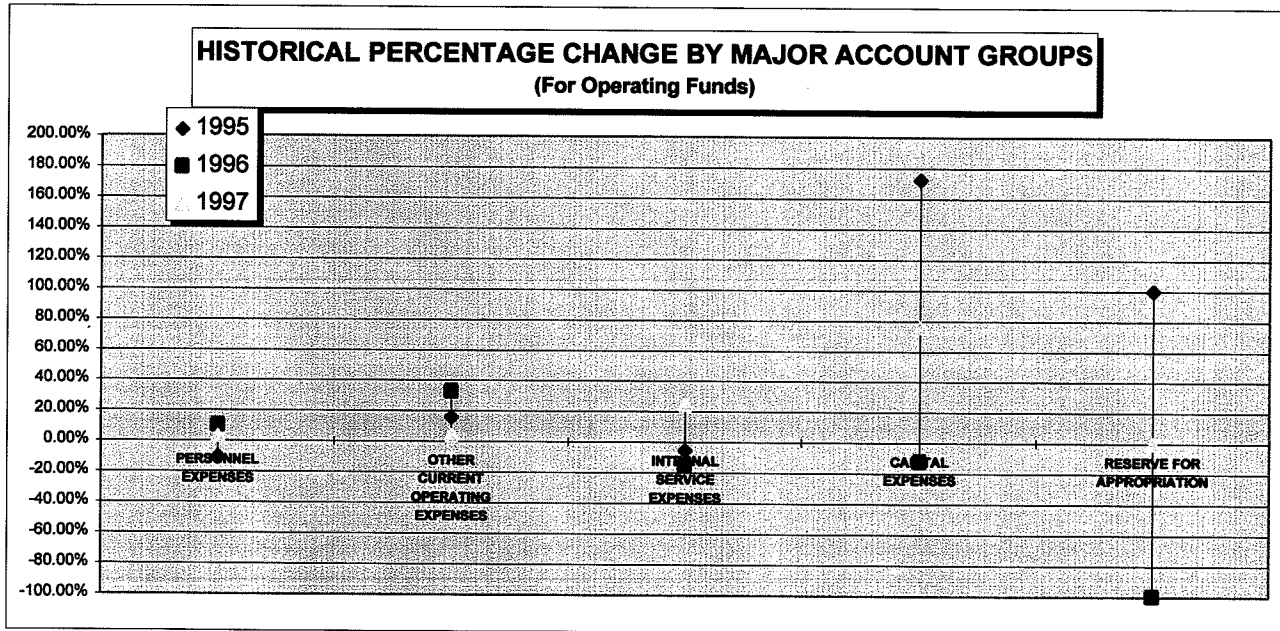
DEPARTMENT OF FIRE SERVICES

STAFFING AND FINANCIAL HISTORY

	<u>1995</u>	<u>1996</u>	<u>1997 Adopted</u>	<u>1996-97 Change</u>
Budget	\$58,624,787	\$61,485,907	\$64,539,806	4.97%
Expenditures	\$54,066,628	\$59,146,052	NA	NA
Authorized Personnel	1,036	1,036	1,029	(0.68%)

Department Mission

The Department of Fire Services is established to protect life and property against fire and explosive hazards within the city through the provision of first responder services to fire and rescue calls, fire prevention programs, and law enforcement efforts.



HISTORICAL PERCENTAGE OF TOTAL BUDGET BY MAJOR ACCOUNT GROUPS (For Operating Funds)

	<u>1995</u>	<u>1996</u>	<u>1997</u>
Personnel Expenses	88.80%	89.69%	87.87%
Other Current Operating Expenses	4.31%	5.24%	5.18%
Internal Service Expenses	3.94%	3.07%	3.62%
Capital Expenses	2.48%	2.00%	3.33%
Reserve for Appropriation	0.47%	0.00%	0.00%
	100.00%	100.00%	100.00%



FIRE DEPARTMENT

Highlights

1996 Accomplishments

- Implemented a Fire Cadet Program with the Atlanta Public School students with sponsorship from Allstate Insurance Company for the purchase of the fire cadet uniforms for each of the thirty-two (32) students.
- Distributed 12,312 smoke detectors to the Citizens of Atlanta.
- Received two (2) Cairns Iris Units which allow a firefighter the ability to see and detect persons trapped in a fire.
- Interactive 911 Simulators donated by State Farm Insurance Company to instruct the children on how to properly dial "911". Only two distributed to the State of Georgia with Atlanta and Savannah being the recipients.
- Received 8,000 additional smoke detectors from Radio Shack for the second year.
- Smart Alert Flashing Bulb donated by Home Depot Corporation to alert the emergency responders of the proper location.
- Implemented a Post Fatality Canvas Team to distribute fire safety literature in the neighborhoods where fatalities have occurred.
- All fire stations were designated as locations for citizens to register to vote.
- Performed 3,595 blood pressure screenings at the fire stations.
- Placed 10 Life Pak Cardiac Monitor/Defibrillators in-service.
- Implemented a home inspection program that evaluates the safety of the home from a fire prevention prospective.
- Received sixteen (16) computers through the receipt of a grant award.
- Implemented an EMS evaluation committee.
- Secured 55 arrest for arson and related crimes inclusive of the Vine City/Clark Atlanta series of nightly re-occurrences.
- Worked with ACOG sub-committee to ensure fire code compliance in all venues in the city.
- Received block grant to be used to replace non-compliance burglar bars in targeted areas in an effort to reduce fire deaths.

1997 Desired Outcomes

- Construct Fire Station No. 4.
- Renovate and improve existing fire stations.
- Conduct a Fire Recruit Class.
- Complete implementation of computerization of the Atlanta Fire Department.

DEPARTMENT OF FIRE SERVICES (Continued)

FINANCIAL DATA

Department by Major Account Group

<u>ACCOUNT GROUP</u>	<u>1995</u> <u>EXPENDITURES</u>	<u>1996</u> <u>EXPENDITURES</u>	<u>1997</u> <u>BUDGET</u>
1. Personnel Expenses	48,173,305	51,331,003	53,034,327
2. Other Current Operating Expenses	1,647,079	2,804,404	3,244,245
5. Internal Service Expenses	1,857,054	2,508,167	2,183,314
7. Capital Expenses	2,389,190	2,502,478	6,077,920
9. Reserve for Appropriation	-	-	-
Total	<u><u>54,066,628</u></u>	<u><u>59,146,052</u></u>	<u><u>64,539,806</u></u>

Department by Organization Unit

<u>ORGANIZATION UNIT</u>	<u>1995</u> <u>EXPENDITURES</u>	<u>1996</u> <u>EXPENDITURES</u>	<u>1997</u> <u>BUDGET</u>
Office of Chief	722,245	921,307	941,603
Administration	690,744	842,979	1,013,529
Fire Operations	48,560,334	52,514,596	57,535,174
Technical Services	4,093,305	4,867,170	5,049,500
Total	<u><u>54,066,628</u></u>	<u><u>59,146,052</u></u>	<u><u>64,539,806</u></u>

Source of Funds

<u>FUND</u>	<u>1995</u> <u>EXPENDITURES</u>	<u>1996</u> <u>EXPENDITURES</u>	<u>1997</u> <u>BUDGET</u>
General Fund	43,027,630	47,960,341	50,175,360
Airport Revenue Fund	8,753,231	9,588,016	10,297,469
Airport Renewal and Extension Fund	2,285,767	1,582,300	4,052,371
1991 Bond Project Fund	-	15,395	14,606
Total	<u><u>54,066,628</u></u>	<u><u>59,146,052</u></u>	<u><u>64,539,806</u></u>

DEPARTMENT OF FIRE SERVICES (Continued)

FINANCIAL DATA

Budget by Activity

<u>ACTIVITY</u>		<u>1997 BUDGET</u>
Office of the Chief:		
Chief	941,603	
Administration	315,540	
Human Resources	360,035	
Management Services	<u>337,954</u>	
Total Office of the Chief		1,955,132
Fire Operations:		
Deputy Chief	343,628	
Airport Fire Administration	1,804,281	
Airport Fire Suppression	11,519,812	
Airport Fire Rescue	1,025,748	
Field Operations, Adm.	497,149	
Field Fire Suppression	39,101,026	
Training	980,001	
Rescue	<u>2,263,529</u>	
Total Field Operations		57,535,174
Technical Services:		
Deputy Chief	224,129	
Fire Safety Administration	241,562	
Investigations	624,199	
Code Inspections	1,381,384	
Education	345,539	
Communication and Property Management & Adm.	39,287	
Communications	1,186,968	
Property Management	<u>1,006,432</u>	
Total Technical Services		<u>5,049,500</u>
Total		<u><u>64,539,806</u></u>

**CITY OF ATLANTA 2000 • DESIRED PERFORMANCE OUTCOMES
DEPARTMENT OF FIRE
1997 MANAGEMENT PLAN**

PRIORITY: Creating a Safer City

GOAL: To maintain an environment in which citizens, workers, and visitors feel safe and secure.

DESIRED OUTCOME	1996 PERFORMANCE	ATLANTA 2000 FIVE-YEAR PERFORMANCE PLAN				
		1996	1997	1998	1999	2000
1. Provide preventive health care measures to the community by monitoring the number of citizens receiving blood pressure screening and increasing the number of screenings from 300 to 3000 per month.	9,681	1,000	1,500	2,000	2,500	3,000
2. Minimize the loss of life and property resulting from fire:						
• Loss of life	15	17	15	13	11	9
• Loss of property	\$6.0 Million	\$9.5 Million	\$9.0 Million	\$8.5 Million	\$8.0 Million	\$7.5 Million
3. Increase the distribution of smoke detectors from 1500 to 26,500 over the next five years in an effort to decrease the number of fire deaths per household.	14,520	7,500	5,000	5,000	5,000	4,000
4. Increase the number of inspections in commercial buildings that require sprinkler standpipe system inspections from 300 to 500.	4,274	325	375	425	475	500
5. Decrease the number of violators parking in fire lanes from 400 to 0.	74	300	200	100	50	0
6. Increase the number of fire calls responded to within 4 minutes or less from 50 % to 60%.	0%	52%	54%	56%	58%	60%



JUDICIAL AGENCIES



JUDICIAL AGENCIES

Overview

The Judicial Agencies are those organizations established by state law to administer justice to those persons charged with state misdemeanor and felony and traffic offenses occurring within the City of Atlanta.

The Judicial Agencies consist of six (6) organizations that coordinate activities to administer justice to those persons charged with violation of City Ordinances. These organizations are Municipal Court Operations, Municipal Court Solicitor, Public Defender, Pre-Trial Release Services, Traffic Court and Traffic Court Solicitor.

The combination of these organizations operated a general fund budget of \$16,327,866 in 1996. Municipal Court operations provides a fair and impartial hearing for all citizens charged with a City Ordinance violation or state offense within City Limits of Atlanta. The Municipal Court Solicitor presents the interests of the citizens of Atlanta in all cases brought before the Municipal Court by direct prosecution of cases and by providing legal assistance to law enforcement agencies and the general public.

The Public Defender's Office represents indigents who are tried in Atlanta Municipal Court, or who appear before the court for commitment purposes. The office is also charged with the task of processing appeals or certiorari (in city ordinance violations only) to the Superior Court or other Georgia Appellate Courts having original jurisdiction. Pre-Trial Release Services releases from jail on their own recognizance defendants who are charged with certain misdemeanors, violations of state traffic laws or City Code violations within the City of Atlanta.

The Traffic Court Division of the Judicial Agencies consists of Traffic Court and the Traffic Court Solicitor to adjudicate all traffic violations that occur within the city limits. Traffic Court has responsibility for conducting court sessions where a judge tries traffic violations, conducts jury trials and bind over hearings on more serious offenses, collect parking fines, court fines and probation payments and serve warrants on defendants who fail to appear. The Solicitor's Office of Traffic Court assists in protecting personal rights and property associated with the use of public streets and highways. This is accomplished through the direct prosecution of cases and providing legal assistance to various public agencies and the general public.

JUDICIAL AGENCIES

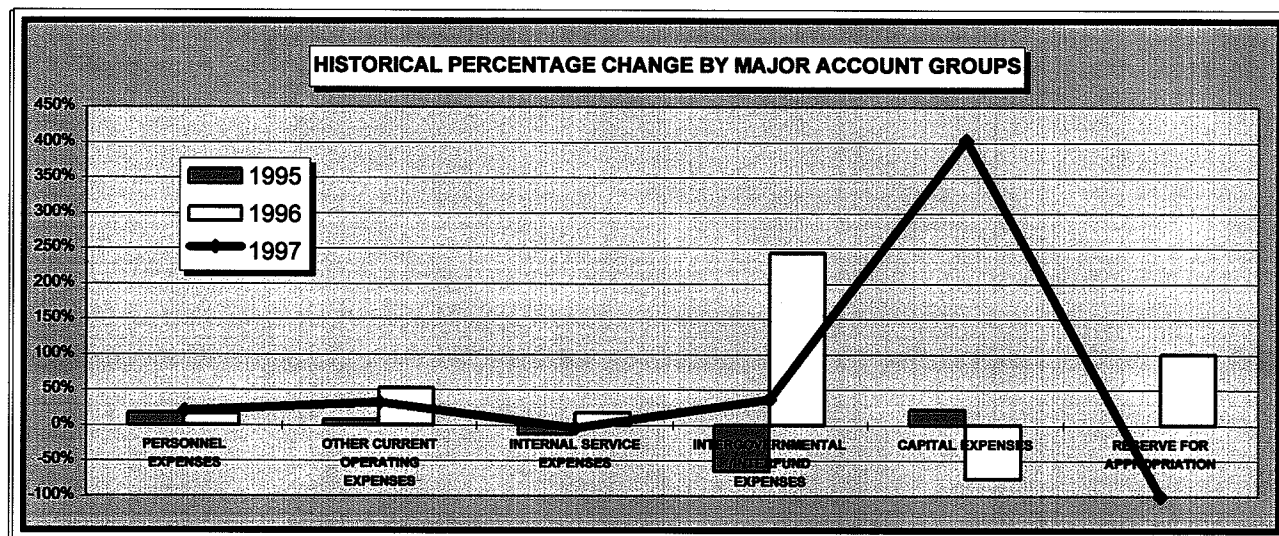
STAFFING AND FINANCIAL HISTORY

	<u>1995</u>	<u>1996</u>	<u>1997 Adopted</u>	<u>1996-97 Change</u>
Budget	\$15,975,860	\$16,327,866	\$19,947,989	22.17%
Expenditures	\$13,433,731	\$15,889,615	NA	NA
Authorized Personnel	307	324	376	16.05%

Department Mission

The Judicial Agencies are a group of organizations created or authorized by state law to:

- Administer justice to those persons charged with violations of City Ordinances.
- Conduct preliminary hearings for those persons charged with state misdemeanor and felony offenses occurring within the City of Atlanta.
- Try all traffic offenses occurring in the City.



HISTORICAL PERCENTAGE OF TOTAL BUDGET BY MAJOR ACCOUNT GROUPS (For Operating Funds)

	<u>1995</u>	<u>1996</u>	<u>1997</u>
Personnel Expenses	86.00%	84.48%	83.40%
Other Current Operating Expenses	7.72%	9.88%	10.75%
Internal Service Expenses	3.70%	3.65%	2.88%
Intergovernmental/Interfund Expenses	0.37%	1.07%	1.20%
Capital Expenses	2.21%	0.43%	1.77%
Reserve for Appropriation	0.00%	0.49%	0.00%
	100.00%	100.00%	100.00%

JUDICIAL AGENCIES

Highlights

MUNICIPAL COURT:

- Established a third Domestic Violence Court.
- Established an eighth Judicial Division.
- Established Bond Hearing Division on Weekends.
- Established a Satellite Court through State Olympic Law Enforcement Command (SOLEC).
- Operated court 24 hours - seven days a week for the Olympic period while implementing the "Walk - In" procedure to process cases and to minimize number of resets and officers' time in Court.
- Criminal Justice Information System (CJIS) implementation, established booking capabilities of copy of charges at the Municipal Court site.
- Expanded court security with contracted Retired Police Officers.

TRAFFIC COURT:

- Began Phase One for the Optical Document Imaging System.
- Completed installation of fiber optic cables and new computer work stations.
- Extended automatic voice response system to parking and providing clients with the ability to pay fines via telephones using credit cards.
- Improved employee work space by installation of new air conditioning system for 104 Trinity.
- Improved the customer service department by increasing privacy and decreasing sound and distractions.
- Increased security in court parking lot by improved and replacement lights.

JUDICIAL AGENCIES (Continued)

FINANCIAL DATA

Budget by Major Account Group

<u>ACCOUNT GROUP</u>	<u>1995 EXPENDITURES</u>	<u>1996 EXPENDITURES</u>	<u>1997 BUDGET</u>
1. Personnel Expenses	11,323,864	13,149,439	16,639,067
2. Other Current Operating Expenses	1,197,118	1,725,586	2,140,890
5. Internal Service Expenses	595,378	656,488	573,357
6. Intergovernmental/Interfund Expenses	138,947	122,413	239,971
7. Capital Expenses	178,424	235,689	354,704
9. Reserve for Appropriation	-	-	-
Total	<u>13,433,731</u>	<u>15,889,615</u>	<u>19,947,989</u>

Budget by Activity

<u>ACTIVITY</u>	<u>1997 BUDGET</u>
Municipal Court:	
- Administration	5,127,451
- Solicitor's Office	2,575,941
- Public Defender	1,811,922
- Pre-Trial Release	1,007,603
Total Municipal Court	<u>10,522,917</u>
Traffic Court:	
- Operations	8,131,715
- Solicitor's Office	1,293,357
Total Traffic Court	<u>9,425,072</u>
Total	<u>19,947,989</u>

Source of Funds

<u>FUND</u>	<u>1995 EXPENDITURES</u>	<u>1996 EXPENDITURES</u>	<u>1997 BUDGET</u>
General Fund	13,433,731	15,813,683	19,947,716
Trust Fund	-	75,932	273
Total	<u>13,433,731</u>	<u>15,889,615</u>	<u>19,947,989</u>

JUDICIAL AGENCIES (Continued)

Municipal Court of Atlanta

Administration

The mission of the Municipal Court is to provide for a fair and impartial hearing for all citizens charged with a city ordinance violation or state offense within the boundaries of the City of Atlanta.

FINANCIAL DATA

Court by Major Account Group

<u>ACCOUNT GROUP</u>	<u>1995 EXPENDITURES</u>	<u>1996 EXPENDITURES</u>	<u>1997 BUDGET</u>
1. Personnel Expenses	3,215,315	3,619,750	4,137,302
2. Other Current Operating Expenses	415,462	796,844	805,315
5. Internal Service Expenses	140,701	151,424	132,802
7. Capital Expenses	50,982	35,095	52,032
9. Reserve for Appropriation	-	-	-
Total	<u>3,822,460</u>	<u>4,603,113</u>	<u>5,127,451</u>

Source of Funds

<u>FUND</u>	<u>1995 EXPENDITURES</u>	<u>1996 EXPENDITURES</u>	<u>1997 BUDGET</u>
General Fund	3,822,460	4,603,113	5,127,451

JUDICIAL AGENCIES (Continued)

Municipal Court of Atlanta - Solicitor's Office

The Mission of the Solicitor's Office is to represent the interest of the citizens of Atlanta in all cases brought before the Municipal Court by direct prosecution of cases and by providing legal assistance to law enforcement agencies, city agencies, and the general public.

FINANCIAL DATA

Office by Major Account Group

<u>ACCOUNT GROUP</u>	<u>1995 EXPENDITURES</u>	<u>1996 EXPENDITURES</u>	<u>1997 BUDGET</u>
1. Personnel Expenses	1,506,757	1,873,070	2,384,020
2. Other Current Operating Expenses	115,108	131,180	125,739
5. Internal Service Expenses	61,201	70,983	60,222
6. Intergovernmental/Interfund Expenses	-	6,667	-
7. Capital Expenses	-	1,001	5,960
Total	<u><u>1,683,066</u></u>	<u><u>2,082,901</u></u>	<u><u>2,575,941</u></u>

Budget by Activity

<u>ACTIVITY</u>	<u>1997 BUDGET</u>
Solicitor	2,118,418
Warrants	<u>457,523</u>
Total	<u><u>2,575,941</u></u>

Source of Funds

<u>FUND</u>	<u>1995 EXPENDITURES</u>	<u>1996 EXPENDITURES</u>	<u>1997 BUDGET</u>
General Fund	1,683,066	2,082,901	2,575,941

JUDICIAL AGENCIES (Continued)

Municipal Court of Atlanta - Public Defender's Office

The mission of the Public Defender's Office is to represent indigent defendants who are tried in the Municipal Court of Atlanta, or who appear before the Court for commitment purposes. The Office is also charged with the task of prosecuting appeals or certiorari petitions (in city ordinance violations only) to the Superior Court of Fulton County or other Georgia Appellate Courts having original jurisdiction.

FINANCIAL DATA

Office by Major Account Group

<u>ACCOUNT GROUP</u>	<u>1995 EXPENDITURES</u>	<u>1996 EXPENDITURES</u>	<u>1997 BUDGET</u>
1. Personnel Expenses	1,297,200	1,556,579	1,760,333
2. Other Current Operating Expenses	106,677	114,795	44,979
5. Internal Service Expenses	304	336	294
7. Capital Expenses	<u>1,245</u>	<u>13,095</u>	<u>6,316</u>
Total	<u><u>1,405,426</u></u>	<u><u>1,684,805</u></u>	<u><u>1,811,922</u></u>

Budget by Activity

<u>ACTIVITY</u>	<u>1997 BUDGET</u>
Budget	1,811,922

Source of Funds

<u>FUND</u>	<u>1995 EXPENDITURES</u>	<u>1996 EXPENDITURES</u>	<u>1997 BUDGET</u>
General Fund	1,405,426	1,684,805	1,811,922

JUDICIAL AGENCIES (Continued)

Pre-Trial Release Services

The mission of the Atlanta Pre-Trial Services (APS) is to release from jail, on their own recognizance, defendants who are charged with certain misdemeanors, violations of state traffic laws, or City Code violations, within the City of Atlanta. To be released from jail by APS, a defendant must meet certain criteria with respect to residency, family ties, and employment status. APS is responsible for screening, interviewing, evaluating and releasing eligible defendants from jail. After release, APS is responsible for orienting the defendant to the criminal justice process, providing weekly supervision and notification of scheduled court dates, and following the case until final adjudication.

FINANCIAL DATA

Office by Major Account Group

<u>ACCOUNT GROUP</u>	1995 <u>EXPENDITURES</u>	1996 <u>EXPENDITURES</u>	1997 <u>BUDGET</u>
1. Personnel Expenses	631,591	769,721	973,335
2. Other Current Operating Expenses	7,061	16,384	21,468
7. Capital Expenses	1,291	16,485	12,800
Total	<u>639,943</u>	<u>802,590</u>	<u>1,007,603</u>

Budget by Activity

<u>ACTIVITY</u>	1997 <u>BUDGET</u>
Budget	1,007,603

Source of Funds

<u>FUND</u>	1995 <u>EXPENDITURES</u>	1996 <u>EXPENDITURES</u>	1997 <u>BUDGET</u>
General Fund	639,943	802,590	1,007,603

**CITY OF ATLANTA 2000 • DESIRED PERFORMANCE OUTCOMES
JUDICIAL AGENCIES - MUNICIPAL COURT SOLICITOR
1997 MANAGEMENT PLAN**

PRIORITY: Creating a Safer City

GOAL: To maintain an environment in which citizens, workers and visitors feel safe and secure.

DESIRED OUTCOME	1996 PERFORMANCE	ATLANTA 2000 FIVE-YEAR PERFORMANCE PLAN				
		1996	1997	1998	1999	2000
1. Increase court fines for repeat ordinance violators.	\$0	\$710,000	\$800,000	\$895,000	\$895,000	\$1,000,000
2. Reduce police person hours in court.	0%	25%	29%	34%	38%	45%
3. Increase number of participants in alternative sentencing programs for first offenders and for drug and alcohol problems.	292	3100	3900	5300	6000	8500

JUDICIAL AGENCIES (Continued)

City Court of Atlanta (Traffic Court)

Operations

The mission of the City Court of Atlanta is to adjudicate all traffic violations that occur within the city limits. The City Court has responsibility for: (1) conducting court sessions where a judge tries traffic violators; (2) conducting jury trials and bind-over hearings on more serious offenses; (3) collecting parking fines, court fines, and probation payments; and (4) serving warrants on defendants who fail to appear. In addition, the Bond Clerk's Office, which serves both Municipal and City Courts, is housed and budgeted out of this program.

FINANCIAL DATA

Court by Major Account Group

<u>ACCOUNT GROUP</u>	<u>1995 EXPENDITURES</u>	<u>1996 EXPENDITURES</u>	<u>1997 BUDGET</u>
1. Personnel Expenses	4,138,423	4,552,058	6,326,941
2. Other Current Operating Expenses	527,790	629,065	949,564
5. Internal Service Expenses	393,170	433,743	380,039
6. Intergovernmental/Interfund Expenses	138,946	115,746	239,971
7. Capital Expenses	109,415	148,470	235,200
9. Reserve for Appropriation	-	-	-
Total	<u><u>5,307,744</u></u>	<u><u>5,879,082</u></u>	<u><u>8,131,715</u></u>

Source of Funds

<u>FUND</u>	<u>1995 EXPENDITURES</u>	<u>1996 EXPENDITURES</u>	<u>1997 BUDGET</u>
General Fund	5,307,744	5,879,082	8,131,715

JUDICIAL AGENCIES (Continued)

City Court of Atlanta - Solicitor's Office

The mission of the City Court Solicitor's Office is to help protect personal rights and property associated with the use of public streets and highways. This is accomplished through direct prosecution of cases, and providing legal assistance to various public agencies and the general public.

FINANCIAL DATA

Office by Major Account Group

<u>ACCOUNT GROUP</u>	<u>1995 EXPENDITURES</u>	<u>1996 EXPENDITURES</u>	<u>1997 BUDGET</u>
1. Personnel Expenses	534,581	778,262	1,057,136
2. Other Current Operating Expenses	25,020	37,320	193,825
5. Internal Service Expenses	-	-	-
7. Capital Expenses	<u>15,491</u>	<u>21,542</u>	<u>42,396</u>
Total	<u><u>575,092</u></u>	<u><u>837,124</u></u>	<u><u>1,293,357</u></u>

Budget by Activity

<u>ACTIVITY</u>	<u>1997 BUDGET</u>
Solicitor	1,293,357

Source of Funds

<u>FUND</u>	<u>1995 EXPENDITURES</u>	<u>1996 EXPENDITURES</u>	<u>1997 BUDGET</u>
General Fund	575,092	837,124	1,293,084
Trust Fund	<u>-</u>	<u>-</u>	<u>273</u>
Total	<u><u>575,092</u></u>	<u><u>837,124</u></u>	<u><u>1,293,357</u></u>

**CITY OF ATLANTA 2000 • DESIRED PERFORMANCE OUTCOMES
JUDICIAL AGENCIES - TRAFFIC COURT SOLICITOR
1997 MANAGEMENT PLAN**

PRIORITY: Creating a Safer City

GOAL: To maintain an environment in which citizens, workers, and visitors feel safe and secure.

DESIRED OUTCOME	1996 PERFORMANCE	ATLANTA 2000 FIVE-YEAR PERFORMANCE PLAN				
		1996	1997	1998	1999	2000
1. Reduction of the number of reset cases and postponements.	40%	60%	65%	70%	85%	85%
2. Maintain a high conviction rate. (Increase from 75% to 90%)	80%	77%	80%	85%	87%	90%
3. Increase the number of cases prosecuted if properly staffed with adequate number of deputy solicitors investigators and paralegals from 12,800 to 35,000.	35,110	25,000	28,000	30,000	30,000	35,000
4. Augment revenue generated by the Traffic Court through accelerated prosecution of cases if properly staffed.	\$3,512,166	\$3,000,000	\$4,500,000	\$5,000,000	\$6,500,000	\$8,000,000
5. Effective handling of cases on appeal before Court of Appeals and Superior Court to avoid reversal of judgments in favor of State because of lack of representation, if properly staffed.	100%	100%	100%	100%	100%	100%

**CITY OF ATLANTA 2000 • DESIRED PERFORMANCE OUTCOMES
 JUDICIAL AGENCIES - TRAFFIC COURT SOLICITOR
 1997 MANAGEMENT PLAN**

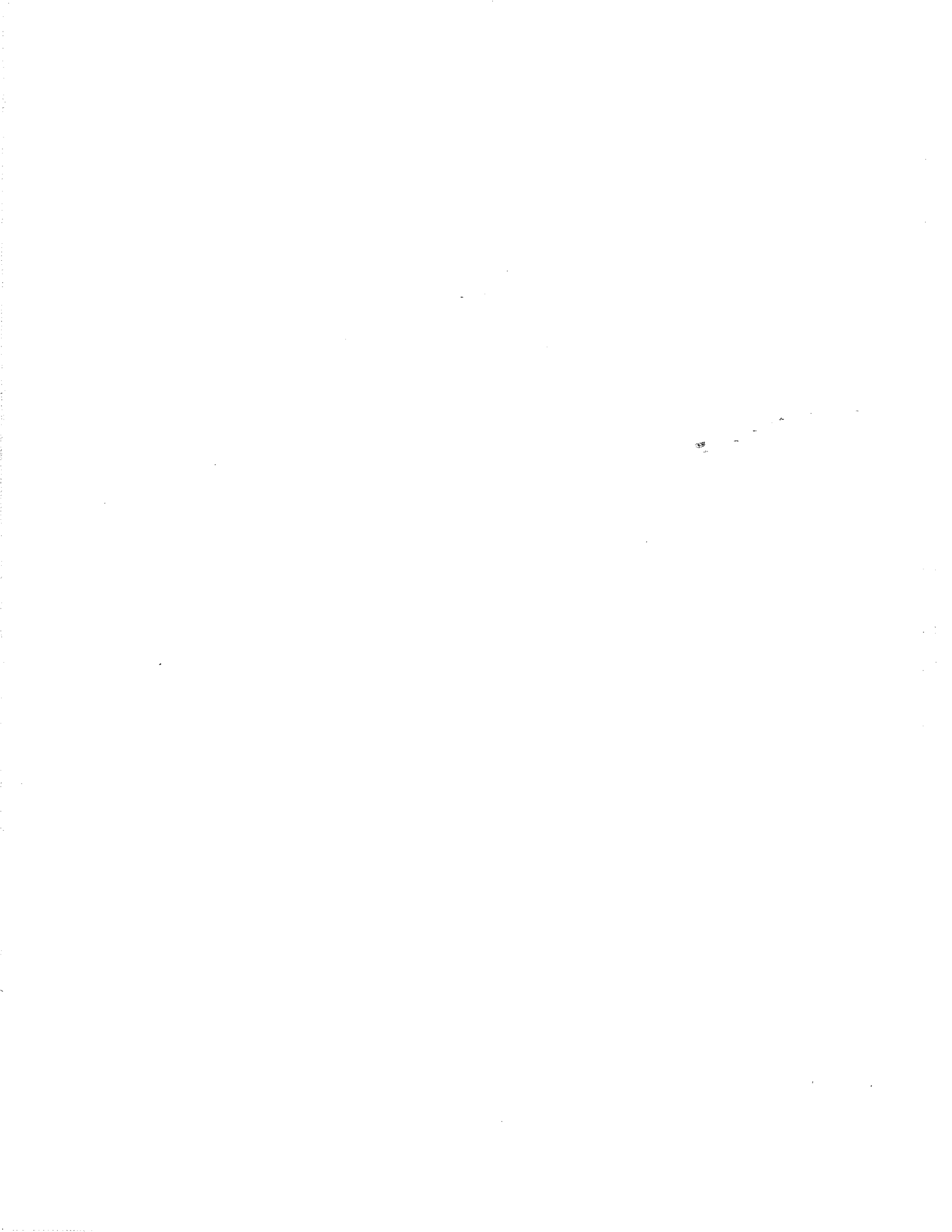
PRIORITY: Delivering Quality Customer Services

GOAL: To provide services that are appropriate, cost effective and responsive to citizens' needs.

DESIRED OUTCOME	1996 PERFORMANCE	ATLANTA 2000 FIVE-YEAR PERFORMANCE PLAN				
		1996	1997	1998	1999	2000
1. Establishment of a well-organized Victim/Witness Services section within the Office of Solicitor in compliance with House bill 170, if provided adequate staff.	0%	50%	70%	80%	90%	100%
2. Improve public relations by modernizing existing telephone system to enable public to have easy access to case related information and established victim/witness services.	0%	75%	85%	90%	95%	100%



DEPARTMENT
OF
LAW





DEPARTMENT OF LAW

Overview

The Department of Law provides legal service for the City of Atlanta, the Mayor, President of Council, Council Members, Department Heads and other Department representatives, its employees, Boards and Commissioners and protects the City's rights and assets through the provision of professional legal services.

The Law Department provides a complete range of legal services including advice and counsel, litigation, processing claims, handling internal investigations and the preparation of numerous documents in order to protect the City's rights and assets. These functions include extensive research, preparation of resolutions and ordinance for legislative review and action, and attendance at City Council meetings to address issues that may arise during the course of discussing business.

The Law Department handled numerous complex legal matters relating to the expansion and development of Hartsfield Atlanta International Airport, and the implementation of developing the new concessionaire agreements by providing information to several hundred potential concessionaires. This activity is ongoing.

The Law Department worked with the Atlanta Committee for Olympic Games to provide legal advice and counsel for the handling of contracts, leases and other legal documents.

The Law Department drafted and prepared for the Mayor's signature the following contracts:

- First Union National Bank of Georgia;
- United States Postal Service;
- Nova Tech of Atlanta, Inc.;
- Genco Distribution Management; and
- Heel Quik.



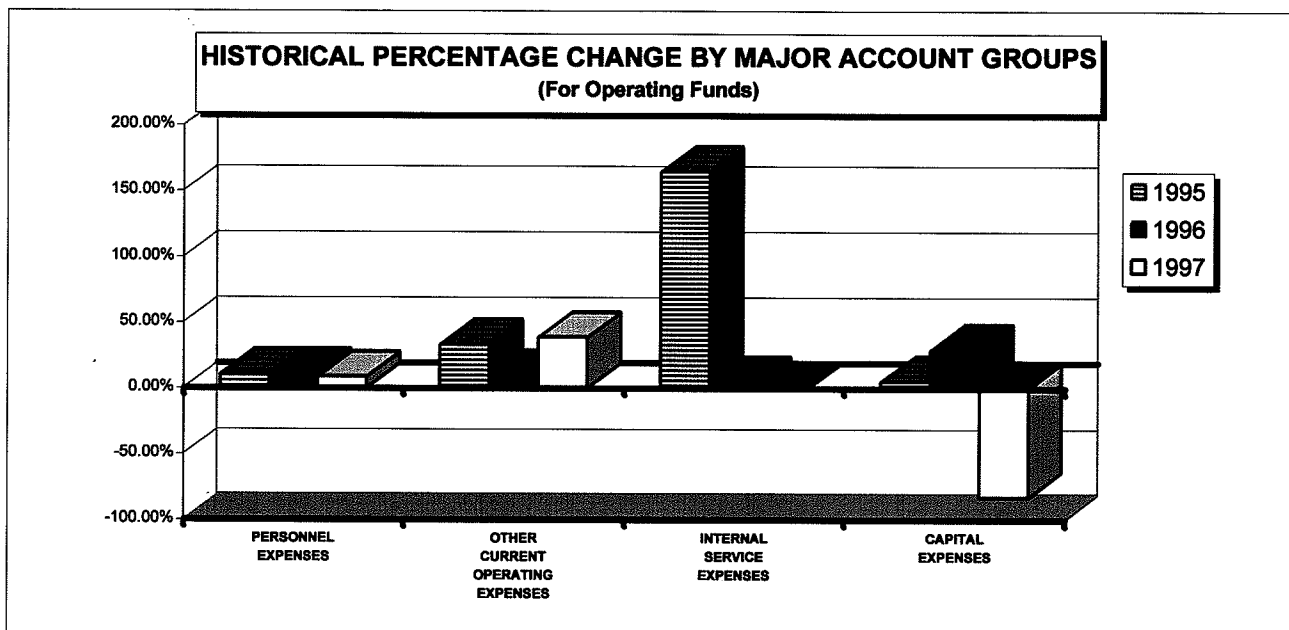
DEPARTMENT OF LAW

STAFFING AND FINANCIAL HISTORY

	<u>1995</u>	<u>1996</u>	<u>1997 Adopted</u>	<u>1996-97 Change</u>
Budget	\$3,656,415	\$4,031,263	\$4,482,049	11.18%
Expenditures	\$3,543,065	\$3,752,002	NA	NA
Authorized Personnel	69	69	72	4.35%

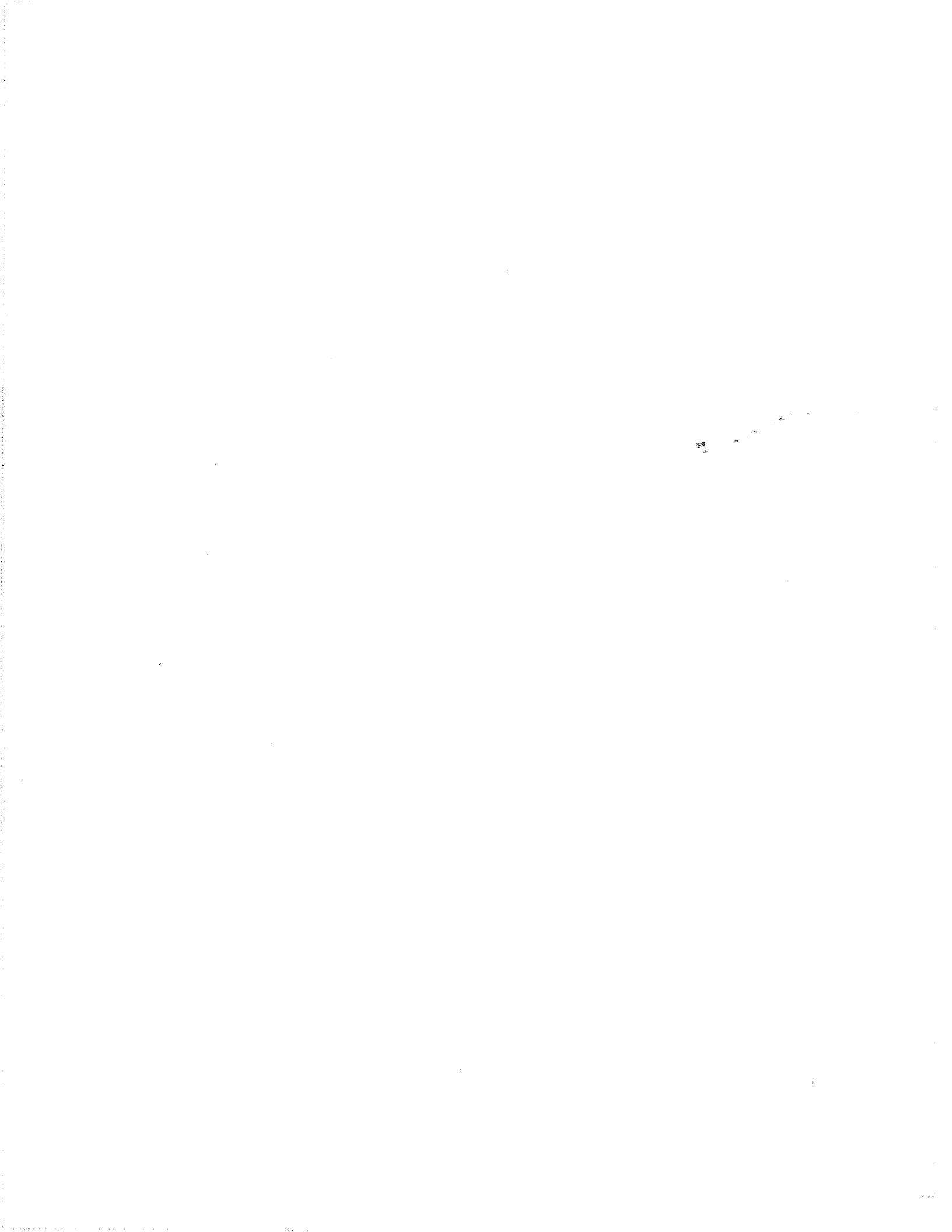
Department Mission

The Department of Law provides legal services including advice and counsel, litigation, claims investigations, and document preparation in order to protect the City's rights and assets.



HISTORICAL PERCENTAGE OF TOTAL BUDGET BY MAJOR ACCOUNT GROUPS (For Operating Funds)

	<u>1995</u>	<u>1996</u>	<u>1997</u>
Personnel Expenses	86.85%	86.82%	85.24%
Other Current Operating Expenses	11.03%	10.94%	13.70%
Internal Service Expenses	1.02%	0.96%	0.86%
Capital Expenses	1.10%	1.28%	0.20%
	100.00%	100.00%	100.00%



DEPARTMENT OF LAW

Highlights

- Draft and implement Telecommunications policy ordinance. Major changes in Federal and State laws affected the use of public rights of way in 1995. Legislation pertaining to these issues will continue to be handled by the Law Department.
- Defend City's phosphorous and Combined Sewer Overflow (CSO) policies, and provide assistance to construction projects associated with these policies.
- Handle all claims and litigation on behalf of the City.
- Defend the City's departmental personnel decisions in Civil Service Board hearings.
- Continue participation in collection of water bills.
- Defend the City in litigation in all suits, its departments, officials and employees.
- Aviation Related Issues: Continue to prepare construction and concession contracts and lease agreements.
- Assist in the preparation of various request for proposals.
- Advise Department of Aviation regarding Passenger Facility Charge (PFC) Revenue issues: application, implementation and collection, and monitoring of the funds.
- Assist the Department with development of the Airport's 30-year master plan.
- Handle and assist with the acquisition and disposition of Airport properties. For instance, airport expansion for the commuter runway and also acquisition of property for noise abatement purposes such as the Ottie Miller Homes Housing Project which requires preparation of an agreement with the College Park Housing Authority, and the City of College Park as well as making sure rules and regulations promulgated by HUD and FAA are followed.
- Represent the City in any ongoing litigation (\$3 million construction claims and newspaper vending) as well as any new litigation.

DEPARTMENT OF LAW (Continued)

FINANCIAL DATA

Department by Major Account Group

<u>ACCOUNT GROUP</u>	<u>1995</u> <u>EXPENDITURES</u>	<u>1996</u> <u>EXPENDITURES</u>	<u>1997</u> <u>BUDGET</u>
1. Personnel Expenses	3,076,955	3,278,607	3,804,046
2. Other Current Operating Expenses	384,321	376,712	629,123
5. Internal Service Expenses	39,256	47,648	38,537
7. Capital Expenses	42,533	49,035	10,343
Total	<u>3,543,065</u>	<u>3,752,002</u>	<u>4,482,049</u>

Budget by Activity

<u>ACTIVITY</u>	<u>1997</u> <u>BUDGET</u>
City Attorney	4,460,241
Real Estate	21,808
Total	<u>4,482,049</u>

Source of Funds

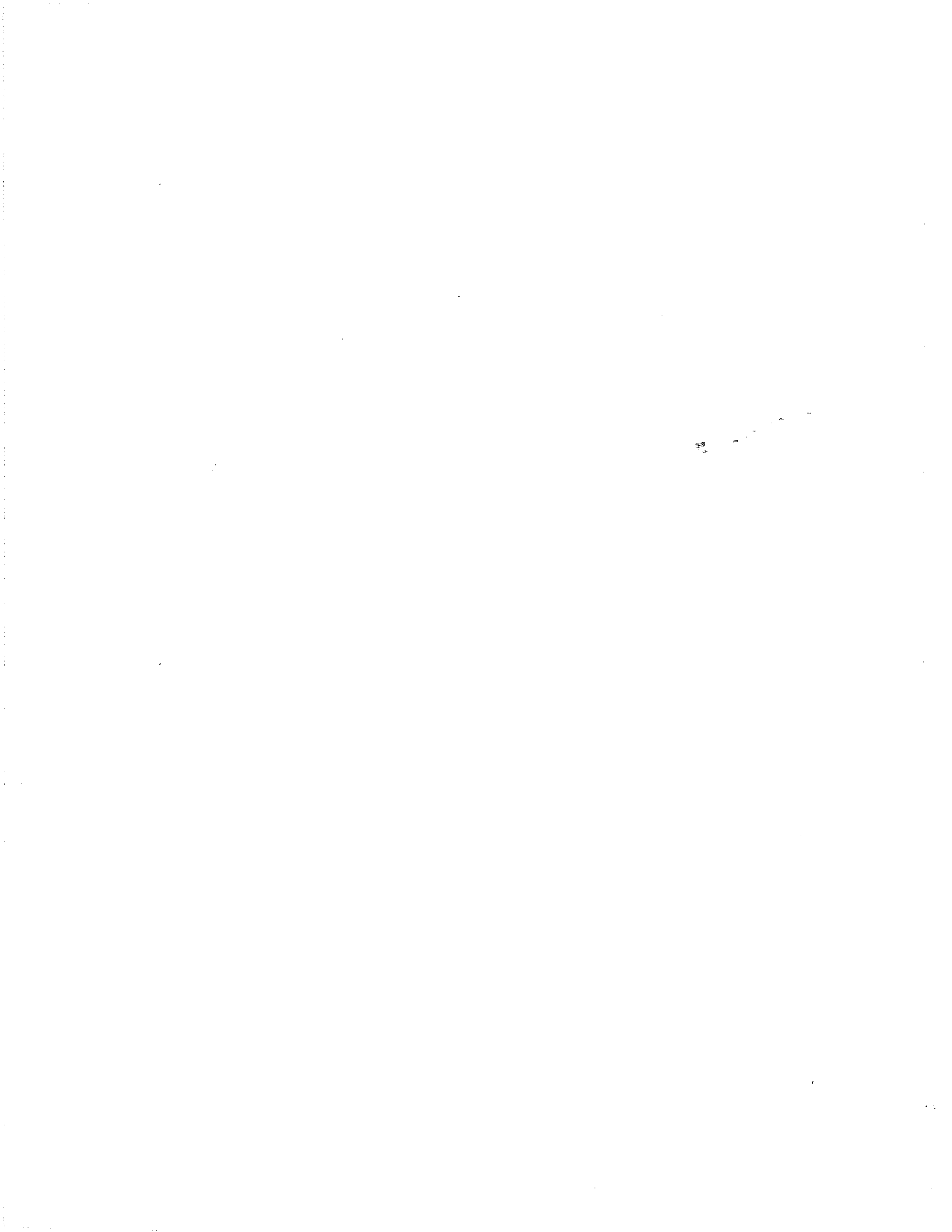
<u>FUND</u>	<u>1995</u> <u>EXPENDITURES</u>	<u>1996</u> <u>EXPENDITURES</u>	<u>1997</u> <u>BUDGET</u>
General Fund	2,876,695	3,097,190	3,489,920
Community Development Fund	-	-	-
Airport Revenue Fund	457,216	450,302	741,092
Airport Renewal and Ext. Fund	73	953	877
Water and Sewerage Revenue Fund	209,081	203,557	249,694
Water and Sewerage Renewal and Ext. Fund	-	-	466
Total	<u>3,543,065</u>	<u>3,752,002</u>	<u>4,482,049</u>

**CITY OF ATLANTA 2000 • DESIRED PERFORMANCE OUTCOMES
DEPARTMENT OF LAW
1997 MANAGEMENT PLAN**

PRIORITY: Delivering Quality Customer Services

GOAL: To provide services that are appropriate, cost-effective and responsive to citizens needs.

DESIRED OUTCOME	1996 PERFORMANCE	ATLANTA 2000 FIVE-YEAR PERFORMANCE PLAN				
		1996	1997	1998	1999	2000
1. Decrease ratio of attorney time spent on administrative functions from 30% to 15%.	0%	15%	15%	15%	-15%	15%
2. Increase volume of suits won by the City.*	N/A	*	*	*	*	*
*Information not available. To be provided at a later date.						





NON-DEPARTMENTAL

**NON-DEPARTMENTAL
(General Fund)**

STAFFING AND FINANCIAL HISTORY

	<u>1995</u>	<u>1996</u>	<u>1997 Adopted</u>	<u>1996-97 Change</u>
Budget	\$102,759,637	\$111,308,378	\$82,817,380	(25.60%)
Expenditures	\$91,214,180	\$80,797,281	NA	NA
Authorized Personnel	4	5	5	0.00%

Service grants, contracts, reserves, certain employee benefit expenses, and various miscellaneous activities which are not accounted for in any operating department are grouped under this non-departmental section of the budget.

FINANCIAL DATA

Budget by Major Account Group

<u>ACCOUNT GROUP</u>	<u>1995 EXPENDITURES</u>	<u>1996 EXPENDITURES</u>	<u>1997 BUDGET</u>
1. Personnel Expenses	16,645,000	14,476,813	14,781,930
2. Other Current Operating Expenses	11,664,691	12,242,512	11,698,836
3. Loan/Adv/Invest/Losses	-	19,015	-
5. Internal Service Expenses	1,487	1,029	996
6. Intergovernmental Payments	49,030,521	36,205,690	28,518,682
7. Capital Expenses	537,975	949,864	639,365
8. Debt Services Expenses	13,334,506	16,902,358	21,927,571
9. Reserve for Appropriation	-	-	5,250,000
Total	<u>91,214,180</u>	<u>80,797,281</u>	<u>82,817,380</u>

Budget by Activity

<u>ACTIVITY</u>	<u>1997 BUDGET</u>
Boards and Commissions:	
Clean City Commission	55,512
Urban Design Commission	251,947
Ethics Board	1,000
CATV Advisory Board	66,000
Tree Preservation Board	1,000
Atlanta Redevelopment Auth.	1,608,276
CODA	40,000
Total Boards and Commissions	<u>2,023,735</u>
Non-Allocable Fund Expenses	25,744,392
Intergovernmental/Interfund Pymts.	49,754,253
Fund Wide Reserves	5,250,000
Service Grants	45,000
Total	<u>82,817,380</u>

**NON-DEPARTMENTAL
(General Fund)**

Boards and Commissions

DESCRIPTION AND HIGHLIGHTS

There are five organizations in the non-departmental section which provide advisory and/or supplemental support services to the City. The following organizational units are funded in the amounts shown:

Clean City Commission	55,512
Urban Design Commission	251,947
Ethics Board	1,000
Tree Preservation Board	1,000
CATV Advisory Board	66,000

**CITY OF ATLANTA 2000 • DESIRED PERFORMANCE OUTCOMES
URBAN DESIGN COMMISSION
1997 MANAGEMENT PLAN**

PRIORITY: Neighborhood Vitality and Economic Development

GOAL: To make Atlanta neighborhoods attractive, vibrant and sustainable places to live and the City a good place for business.

DESIRED OUTCOME	1996 PERFORMANCE	ATLANTA 2000 FIVE-YEAR PERFORMANCE PLAN				
		1996	1997	1998	1999	2000
1. Increase the number of protected properties						
• Districts from 11 to 16	0	12	13	14	15	16
• Individual properties from 50 to 110	0	62	74	86	98	110
2. Increase accessibility of designated property information	85%	100%	*	*	*	*
3. Decrease the time needed for Section 106 review	**	**	**	**	**	**
** Information not reported.						



DEPARTMENT
OF
PARKS, RECREATION
AND
CULTURAL AFFAIRS



**DEPARTMENT OF PARKS, RECREATION
AND
CULTURAL AFFAIRS**

Overview

The Department of Parks, Recreation and Cultural Affairs pursues its goal of "Touching and Changing Lives" through the development, operation and maintenance of facilities and parks in which safe, economical and enjoyable recreational activities and cultural programs are provided for the use of the City's citizens and visitors. To enhance the public's awareness and use of Atlanta's park system, the Parks Facility Guide has been updated for the first time in eight years.

The Bureau of Parks provides maintenance and environmental enhancement of Atlanta's park system in order to provide both citizens and visitors with an aesthetically pleasing, clean and safe urban recreational environment. The Bureau of Parks maintains more than 3,000 acres of park land, 40 recreational facilities and 23 swimming pools. The repair and replacement of Atlanta's park system's infrastructure is performed by the Bureau of Parks through implementation of planned capital improvements by its design, engineering and construction division.

The Bureau of Recreation provides quality professional recreational services and programs to all its citizens through balanced, enjoyable and affordable activities. The Bureau of Recreation also offers an array of athletic, artistic, social and recreational opportunities specifically intended to enhance the leisure experience of all persons including those who are physically or mentally challenged. The Camp Best Friends program enjoys national recognition and provides safe, structured and enriching experiences for 8,000 to 10,000 youth each summer. Underwritten substantially by contributions from corporations, foundations and individuals, the private sector fund-raising goal for the 1997 program is \$425,000.

The Bureau of Cultural Affairs provides enriching, enjoyable, accessible and economical cultural opportunities to all citizens and visitors through its presentation of the arts; promotion of tourism; and improved maintenance and management of the Atlanta Cyclorama and the Atlanta Civic Center.



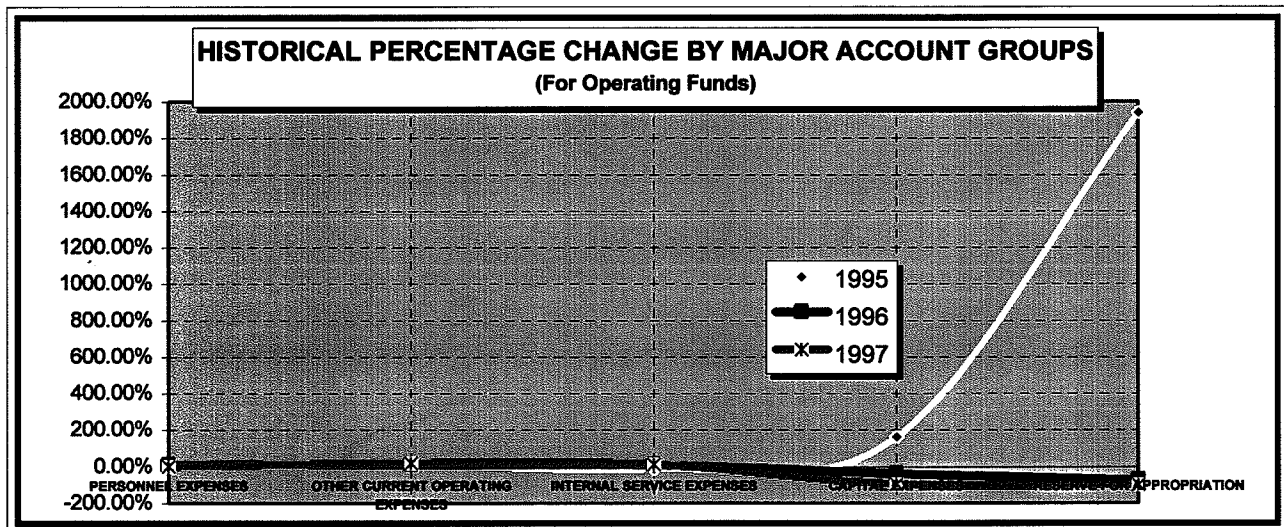
DEPARTMENT OF PARKS, RECREATION AND CULTURAL AFFAIRS

STAFFING AND FINANCIAL HISTORY

	<u>1995</u>	<u>1996</u>	<u>1997 Adopted</u>	<u>1996-97 Change</u>
Budget	\$31,149,133	\$33,743,845	\$35,591,828	5.48%
Expenditures	\$26,290,076	\$29,410,584	NA	NA
Authorized Personnel	522	540	530	(1.85%)

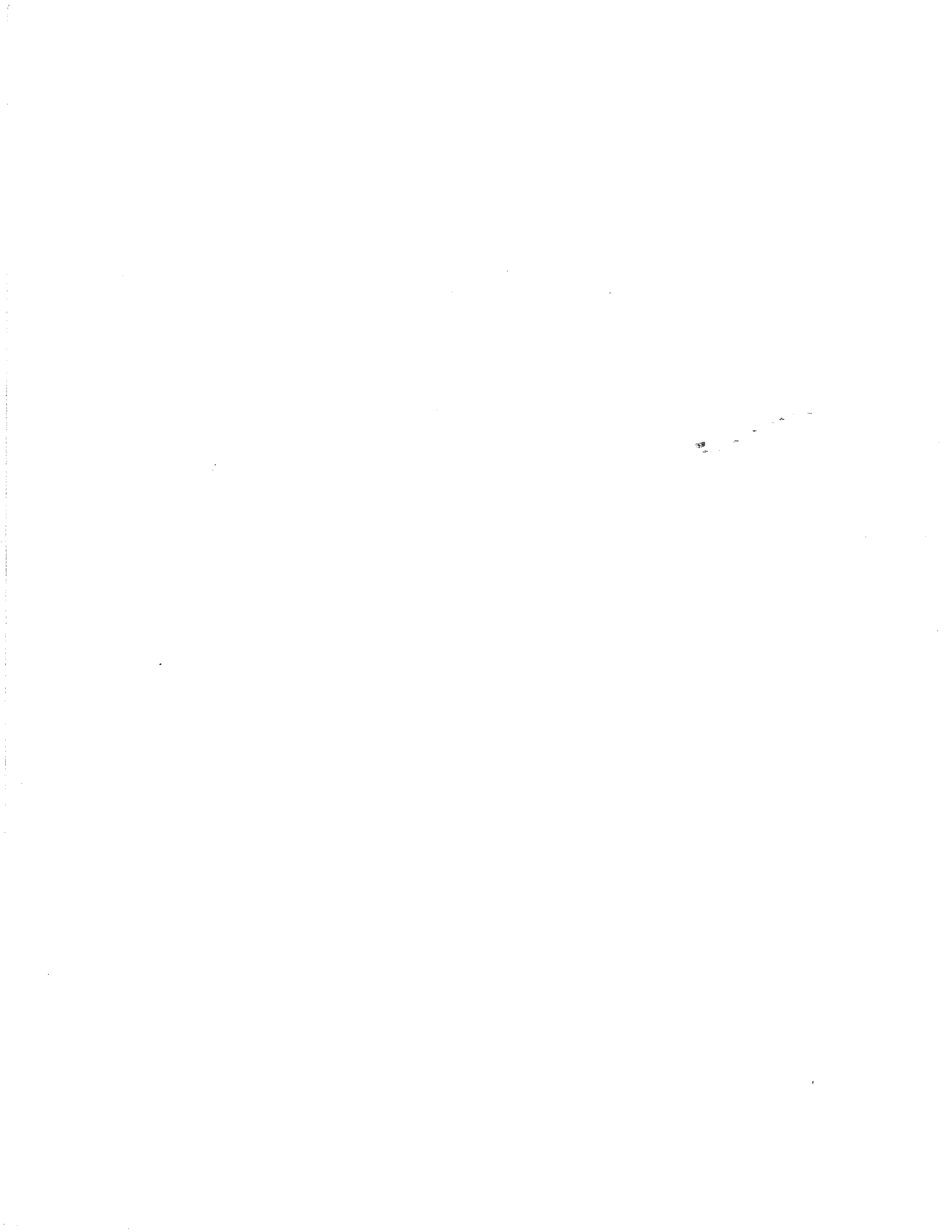
Department Mission

The Department of Parks, Recreation and Cultural Affairs is charged with the development, operation and maintenance of facilities and parks through which safe, economical and enjoyable recreational activities are provided for the use of the City's citizen and visitors. The department, through its Bureau of Cultural Affairs, also provides cultural opportunities to the City's residents and visitors via arts promotion, tourism and operation of the Cyclorama and Civic Center facilities.



HISTORICAL PERCENTAGE OF TOTAL BUDGET BY MAJOR ACCOUNT GROUPS (For Operating Funds)

	<u>1995</u>	<u>1996</u>	<u>1997</u>
Personnel Expenses	67.71%	69.08%	68.43%
Other Current Operating Expenses	20.79%	22.11%	25.38%
Internal Service Expenses	5.37%	5.56%	6.10%
Capital Expenses	5.37%	3.07%	0.09%
Reserve for Appropriation	0.76%	0.18%	0.00%
	100.00%	100.00%	100.00%



**DEPARTMENT OF PARKS, RECREATION
AND
CULTURAL AFFAIRS**
Highlights

1996 Accomplishments

- Hosted the world in our parks during the 1996 Olympics.
- Added cushioning material under 85% of park playground equipment.
- Upgraded and refurbished 90% of all ballfields.
- Provided 13,000 Camp Best Friends participants a rewarding experience at 76 sites during the 1996 Olympics.
- The Bureau of Recreation expanded visual and performing arts through development of joint projects with the Bureau of Cultural Affairs.
 - Three (3) projects:
 1. Recruitment of professional instructors at recreation centers.
 2. Received Administrative Assistant for Children's Gallery.
 3. Provided opportunity for recreation centers to learn photography.
- Increased participation of the Jr. Golf Program at John A. White Golf Course.
 - 720 participants.
- Provided a safe, fun and rewarding experience to 5,394 Atlanta teens during Teen Week.
- Received national award as "Amateur Athletic Union (AAU) Department of the Year".
 - Five thousand (5,000) youth competed for spring and summer AAU basketball program.
 - Twenty-eight (28) youth teams participated in the state AAU tournaments.
 - Eight (8) boys and three (3) girls teams qualified for National AAU basketball tournaments.
 - Five (5) youth AAU basketball teams finished in the "Medal Round", with 14 & U and 16 & U boys winning the National Championships.
- Hosted the 10th anniversary of the Mayor's walk - 2,000 Senior Citizens participated.
- Atlanta Cyclorama served 250,000 visitors and generated \$875,000 in revenue.
- Supported Atlanta's diversity by awarding contracts for art services to artists, arts organizations and community groups totaling \$500,000.
- Completed two (2) major youth initiatives: Project Snapshot and ARTSCOOL.
- Completed a \$1 million public art program for Hartsfield Atlanta International Airport's Concourse E.
- Completed a major renovation of the Atlanta Cyclorama - Anonymous gift of \$655,000.
- Updated the Parks Facility Guide for the first time in eight (8) years.
- Received donated industrial kitchen from RTM, Inc. for Lake Allatoona Resident Camp.
- Met private fundraising goal for Camp Best Friends of \$385,493.00; generated \$228,751.00 in fees from Camp Best Friends "user-fees".
- Began the replacement of playground equipment that tested positive for lead-based paint.
- Completed thirty (30) Capital Improvement Projects - \$7,742,503.

**DEPARTMENT OF PARKS, RECREATION
AND
CULTURAL AFFAIRS**
Highlights (Continued)

1997 Proposed

- Build two (2) new pavilions at Lake Allatoona and improve the roads and access to the wooded day camp area.
- Continued with the removal and replacement of playground equipment that tested positive for lead-based paint.
(Replace 56 pieces of equipment, removing antiquated equipment that does not meet Consumer Product Safety standards or equipment that is a duplicate of existing equipment on the site.)
- Opening of the new Ben Hill Recreation Center.
- Completion of Bessie Branham Recreation Center.
- Completion of Phase I of Grant Park sidewalk project.
- Complete the natatorium renovation and rehabilitate basketball courts at J.F. Kennedy.
- Rehabilitate picnic areas at Chastain park and rebuild main barn at stables.
- Rehabilitate fountain, sidewalks and plaza at Buckhead Park.
- Operate thirty-five (35) recreation centers as safe havens for youth.
- Serve 15,000 youth in the Camp Best Friends program.
- Operate twenty-three (23) swimming pools.
- Provide a "Late Night Basketball League" for persons 17-25 years of age.
Approximately Five Hundred and Forty (540) participants, serving twenty (20) communities.
- Implement "Bright Moments" spring and summer concerts at parks in Atlanta's Southside.
(Washington Park, John A. White Park, Ben Hill Park and Melvin Drive Park)
- Operate East by East Cultural Center for pre-teens, teenagers and young adults.
Center will specialize in art programs aimed at teaching positive life skills and marketable work skills to young people.
Location: City Hall East
- Produce and distribute a public art promotional map/brochure.
- Completion of Druid Hills Master Plan.

**DEPARTMENT OF PARKS, RECREATION AND CULTURAL AFFAIRS
(Continued)**

FINANCIAL DATA

Department by Major Account Group

<u>ACCOUNT GROUP</u>	<u>1995 EXPENDITURES</u>	<u>1996 EXPENDITURES</u>	<u>1997 BUDGET</u>
1. Personnel Expenses	16,773,173	18,638,755	21,001,393
2. Other Current Operating Expenses	5,656,012	7,064,670	8,241,208
5. Internal Service Expenses	1,665,367	2,357,419	2,044,113
6. Intergovernmental/Interfund Expenses	1,093,218	290,695	2,931,086
7. Capital Expenses	1,102,306	1,059,045	571,685
9. Reserve for Appropriation	-	-	802,343
Total	<u><u>26,290,076</u></u>	<u><u>29,410,584</u></u>	<u><u>35,591,828</u></u>

Department by Organization Unit

<u>BUREAU</u>	<u>1995 EXPENDITURES</u>	<u>1996 EXPENDITURES</u>	<u>1997 BUDGET</u>
Administration	816,579	877,328	1,063,724
Parks	12,372,786	13,094,881	17,304,466
Recreation	9,171,813	11,166,746	11,524,071
Cultural Affairs	3,928,898	4,271,629	5,699,567
Total	<u><u>26,290,076</u></u>	<u><u>29,410,584</u></u>	<u><u>35,591,828</u></u>

Source of Funds

<u>FUND</u>	<u>1995 EXPENDITURES</u>	<u>1996 EXPENDITURES</u>	<u>1997 BUDGET</u>
General Fund	23,332,126	26,752,101	28,129,129
Parks Improvement Fund	2,220,173	1,678,134	5,351,659
Airport Revenue Fund	-	41,456	210,273
Airport Renewal and Ext. Fund	-	-	496,000
Parks Facilities Revenue Fund	606,297	643,110	729,230
Parks Facilities Renewal and Ext. Fund	131,480	295,783	675,537
Total	<u><u>26,290,076</u></u>	<u><u>29,410,584</u></u>	<u><u>35,591,828</u></u>

**DEPARTMENT OF PARKS, RECREATION AND CULTURAL AFFAIRS
(Continued)**

Administration

The Office of the Commissioner provides administrative direction for the development, operation, maintenance and management of facilities and parks to ensure the consistent provision of safe, affordable and economical recreational activities and cultural programs.

FINANCIAL DATA

Budget by Major Account Group

<u>ACCOUNT GROUP</u>	1995 <u>EXPENDITURES</u>	1996 <u>EXPENDITURES</u>	1997 <u>BUDGET</u>
1. Personnel Expenses	751,239	800,383	1,005,523
2. Other Current Operating Expenses	34,729	60,161	47,847
5. Internal Service Expenses	15,268	13,686	10,354
7. Capital Expenses	<u>15,343</u>	<u>3,098</u>	<u>-</u>
Total	<u><u>816,579</u></u>	<u><u>877,328</u></u>	<u><u>1,063,724</u></u>

Budget by Activity

<u>ACTIVITY</u>	1997 <u>BUDGET</u>
Commissioner's Office	332,920
Management Services	<u>730,804</u>
Total	<u><u>1,063,724</u></u>

Source of Funds

<u>FUND</u>	1995 <u>EXPENDITURES</u>	1996 <u>EXPENDITURES</u>	1997 <u>BUDGET</u>
General Fund	816,579	877,328	1,063,724

**DEPARTMENT OF PARKS, RECREATION AND CULTURAL AFFAIRS
(Continued)**

Bureau of Parks

The Bureau of Parks provides upkeep and environmental enhancement of the parks system in order to provide the citizens of and visitors to Atlanta an aesthetically pleasing, clean and safe system to enjoy.

FINANCIAL DATA

Budget by Major Account Group

<u>ACCOUNT GROUP</u>	<u>1995 EXPENDITURES</u>	<u>1996 EXPENDITURES</u>	<u>1997 BUDGET</u>
1. Personnel Expenses	7,736,454	8,125,173	9,347,861
2. Other Current Operating Expenses	1,383,802	1,893,772	2,789,106
5. Internal Service Expenses	1,558,058	2,228,833	1,918,790
6. Intergovernmental/Interfund Expenses	1,093,218	290,695	2,931,086
7. Capital Expenses	601,254	556,408	47,206
9. Reserve for Appropriation	-	-	270,417
Total	<u><u>12,372,786</u></u>	<u><u>13,094,881</u></u>	<u><u>17,304,466</u></u>

Budget by Activity

<u>ACTIVITY</u>	<u>1997 BUDGET</u>
Administration	1,265,883
Skilled Services	1,660,526
Environmental Enhancement	1,408,797
District Operations	7,480,044
Oakland Cemetery	137,557
Park Design	<u>5,351,659</u>
Total	<u><u>17,304,466</u></u>

Source of Funds

<u>FUND</u>	<u>1995 EXPENDITURES</u>	<u>1996 EXPENDITURES</u>	<u>1997 BUDGET</u>
General Fund	10,152,613	11,416,747	11,952,807
Park Improvement Fund	<u>2,220,173</u>	<u>1,678,134</u>	<u>5,351,659</u>
Total	<u><u>12,372,786</u></u>	<u><u>13,094,881</u></u>	<u><u>17,304,466</u></u>

**DEPARTMENT OF PARKS, RECREATION AND CULTURAL AFFAIRS
(Continued)**

Bureau of Recreation

The Bureau of Recreation provides quality, professional recreational services and programs to all the citizens of Atlanta through implementation of balanced, enjoyable and affordable activities.

FINANCIAL DATA

Budget by Major Account Group

<u>ACCOUNT GROUP</u>	<u>1995 EXPENDITURES</u>	<u>1996 EXPENDITURES</u>	<u>1997 BUDGET</u>
1. Personnel Expenses	6,578,712	7,929,963	8,269,245
2. Other Current Operating Expenses	2,195,125	2,966,441	3,167,939
5. Internal Service Expenses	60,409	93,598	86,887
7. Capital Expenses	337,567	176,744	-
9. Reserve for Appropriation	-	-	-
Total	<u><u>9,171,813</u></u>	<u><u>11,166,746</u></u>	<u><u>11,524,071</u></u>

Budget by Activity

<u>ACTIVITY</u>	<u>1997 BUDGET</u>
Administration	1,439,773
Special Programs:	
Summer Program	813,634
Swimming Pools	2,426,536
Athletics	2,449,021
Therapeutics/Special Program	1,158,010
Performing and Visual Arts	<u>1,373,645</u>
Total Special Programs	8,220,846
Supplies/Transport	1,861,876
District Operations	<u>1,576</u>
Total	<u><u>11,524,071</u></u>

Source of Funds

<u>FUND</u>	<u>1995 EXPENDITURES</u>	<u>1996 EXPENDITURES</u>	<u>1997 BUDGET</u>
General Fund	9,171,813	11,166,746	11,524,071

**DEPARTMENT OF PARKS, RECREATION AND CULTURAL AFFAIRS
(Continued)**

Bureau of Cultural Affairs

The Bureau of Cultural Affairs provides enriching, enjoyable, accessible and economical cultural opportunities to its residents and visitors through promotion of the arts, tourism and the operation and maintenance of the Cyclorama and Civic Center facilities.

FINANCIAL DATA

Budget by Major Account Group

<u>ACCOUNT GROUP</u>	<u>1995 EXPENDITURES</u>	<u>1996 EXPENDITURES</u>	<u>1997 BUDGET</u>
1. Personnel Expenses	1,706,768	1,783,236	2,378,764
2. Other Current Operating Expenses	2,042,356	2,144,296	2,236,316
5. Internal Service Expenses	31,632	21,302	28,082
6. Intergovernmental/Interfund Expenses	-	-	-
7. Capital Expenses	148,142	322,795	524,479
9. Reserve for Appropriation	-	-	531,926
Total	<u><u>3,928,898</u></u>	<u><u>4,271,629</u></u>	<u><u>5,699,567</u></u>

Budget by Activity

<u>ACTIVITY</u>	<u>1997 BUDGET</u>
Office of the Director	2,439,336
Civic Center	1,343,241
Arts and Crafts	512,223
Cyclorama	1,404,767
Total	<u><u>5,699,567</u></u>

Source of Funds

<u>FUND</u>	<u>1995 EXPENDITURES</u>	<u>1996 EXPENDITURES</u>	<u>1997 BUDGET</u>
General Fund	3,191,121	3,291,280	3,588,527
Airport Revenue Fund	-	41,456	210,273
Airport Renewal and Ext. Fund	-	-	496,000
Parks Facilities Revenue Fund	606,297	643,110	729,230
Parks Facilities Renewal and Ext. Fund	131,480	295,783	675,537
Total	<u><u>3,928,898</u></u>	<u><u>4,271,629</u></u>	<u><u>5,699,567</u></u>

**CITY OF ATLANTA 2000 • DESIRED PERFORMANCE OUTCOMES
DEPARTMENT OF PARKS, RECREATION AND CULTURAL AFFAIRS
1997 MANAGEMENT PLAN**

PRIORITY: Creating a Safer City

GOAL: To maintain an environment in which citizens, workers and visitors feel safe and secure.

DESIRED OUTCOME	1996 PERFORMANCE	ATLANTA 2000 FIVE-YEAR PERFORMANCE PLAN				
		1996	1997	1998	1999	2000
1. Provide a safe, structured and rewarding environment for youth and young adults through recreational services.						
- Number of youth experiences	417,071	349,970	357,000	361,500	366,000	370,500
- Number of young adult experiences	146,270	128,000	130,960	134,420	137,880	141,340
2. Provide a safe, structured and rewarding environment for "at-risk" youth through cultural arts programming.	7,057	6,160	6,720	7,280	7,840	8,400
3. Reduce incidents of vandalism and trespassing at DPRCA facilities.						
- Incidents of vandalism	21	115	110	105	100	95
- Incidents of trespassing	640	400	375	350	345	340

**CITY OF ATLANTA 2000 • DESIRED PERFORMANCE OUTCOMES
DEPARTMENT OF PARKS, RECREATION AND CULTURAL AFFAIRS
1997 MANAGEMENT PLAN**

PRIORITY: Delivering Quality Customer Services

GOAL: To provide services that are appropriate, cost effective and responsive to citizens' needs.

DESIRED OUTCOME	1996 PERFORMANCE	ATLANTA 2000 FIVE-YEAR PERFORMANCE PLAN				
		1996	1997	1998	1999	2000
1. Increase citizen satisfaction with DPRCA resources and increase usage of park facilities and programs as determined by a random survey.						
- Park usage based on survey	N/A	47.60%	54.42%	61.28%	68.14%	75.00%
- Gym usage based on survey	N/A	43.80%	51.00%	59.40%	67.20%	75.00%
2. Increase citizen satisfaction with DPRCA resources and increase participation in cultural enrichment and recreational programs and services as determined by a random city-wide survey.						
- Performing Arts Attendees	91,200	136,500	137,865	139,230	140,595	141,960
- Senior Citizens served	10,951	8,880	9,978	10,078	10,166	10,275
3. Increase attendance and revenue generated by DPRCA enterprise programs and facilities by an overall average of 3.5% over the five-year period.						
- Camp Best Friends "User-Fees"	\$220,414	\$190,000	\$191,900	\$193,800	\$195,700	\$197,600
- Civic Center Revenue	\$1,124,423	\$1,285,025	\$1,292,512	\$1,299,999	\$1,307,486	\$1,314,973
- Cyclorama Revenue	\$768,594	\$865,569	\$872,690	\$879,811	\$888,932	\$894,053
4. Improve employee job satisfaction (as measured by City-Wide survey on a scale of 0 to 5), from 3.47 to 4.5.	N/A	3.47/5.00	3.73/5.00	3.99/5.00	4.24/5.00	4.5/5.00

**CITY OF ATLANTA 2000 • DESIRED PERFORMANCE OUTCOMES
DEPARTMENT OF PARKS, RECREATION AND CULTURAL AFFAIRS
1997 MANAGEMENT PLAN**

PRIORITY: Neighborhood Vitality & Economic Environmental Responsibility

GOAL: To make Atlanta neighborhoods attractive and vibrant places to live and the city a good place for business investment.

DESIRED OUTCOME	1996 PERFORMANCE	ATLANTA 2000 FIVE-YEAR PERFORMANCE PLAN				
		1996	1997	1998	1999	2000
1. Create summer jobs for youth.	444	200	450	450	450	450
2. Promote and strengthen the local Arts Community through contracts for arts services.	\$546,825	\$554,777	\$540,000	\$540,000	\$540,000	\$540,000



DEPARTMENT
OF
PERSONNEL AND HUMAN
RESOURCES



DEPARTMENT OF PERSONNEL AND HUMAN RESOURCES

Overview

The Department of Personnel and Human Resources consists of four bureaus: Personnel Administration, Training, Labor Relations, and Employee Assistance Services. The mission of the department includes the assurance of fair and equitable treatment for employees and applicants; recruitment and maintenance of a qualified, productive and fairly-compensated workforce; development of leadership, customer service and technical skills; resolution of management/employee concerns; and assistance with personal issues which may impact productivity.

In 1996, the department continued implementation of quality service improvement programs begun in 1995, while designing and implementing several new programs to support the City's commitment to quality customer service, teamwork and continuous process improvement.

The new employee appraisal system, referred to as **QPAIs**, was developed in 1995 and implemented in 1996. QPAIs enables employees to understand their role in the organization and their contribution to accomplishment of the City's goals. QPAIs also functions as a development tool, helping identify employee strengths, weaknesses and training needs. By the end of the year, a number of departments and bureaus had completed implementation of QPAIs, and nearly 25% of the City's employees were on board. The entire workforce is expected to be under this new appraisal system by the spring of 1997.

With the assistance of the Mayor's Task Force on Sexual Harassment, the department developed a **no-nonsense policy on sexual harassment**. The new policy was adopted by Council and signed by the Mayor in July 1996. It provides zero tolerance for sexual harassment, with the penalty for the first offense ranging from a minimum 10 day suspension to termination, depending on the severity. Intensive training on this policy was initiated to ensure that all employees understand its importance.

This year's **police and fire promotional testing** saved the City nearly half a million dollars when compared with the previous testing cycle. The department established promotional registers at a total cost of \$355,000 (including staff salaries and benefits), which represents a savings of 59% over the \$876,000 paid to consultants in 1992-93. The successful administration of this program has led to national recognition and requests for assistance from other agencies. A proposal to offer the services of our staff as paid consultants to

DEPARTMENT OF PERSONNEL AND HUMAN RESOURCES (Continued)

Overview (Continued)

agencies outside city government is presently under consideration. This could generate both revenue and additional recognition for the City. A similar promotional testing process is planned for the Department of Corrections in 1997.

Two leadership development tools were initiated in 1996: ***360 Degree Feedback*** and ***QSI Leadership Training***. The 360 Degree Feedback Process involves assessment of quality-focused leadership behaviors, with individual feedback and coaching to strengthen and improve deficiencies. This process was piloted in the department, then rolled out to the cabinet. It will move city-wide in 1997. Quality Service Leadership Development sessions held for the cabinet included discussions on implementing change, fostering teamwork, and tools for improving service quality.

For the second year in a row, the department was able to organize and implement a **week-long salute to employees** without impacting the general fund. Over \$20,000 was raised to cover expenses, enabling the entire celebration to be held without expenditure of taxpayer dollars. This year was especially meaningful because of the extraordinary number of hours worked by employees to ensure the success of the Centennial Olympic Games. Activities included a health fair, employee cookoff, team sports day, and picnic with entertainment and awards.

Several improvements to overall personnel systems were also implemented, including **One-Stop Customer Service**, **Employment Process Reengineering**, installation of a **Computer Network**, and **Customer Service Training** for all departmental employees.

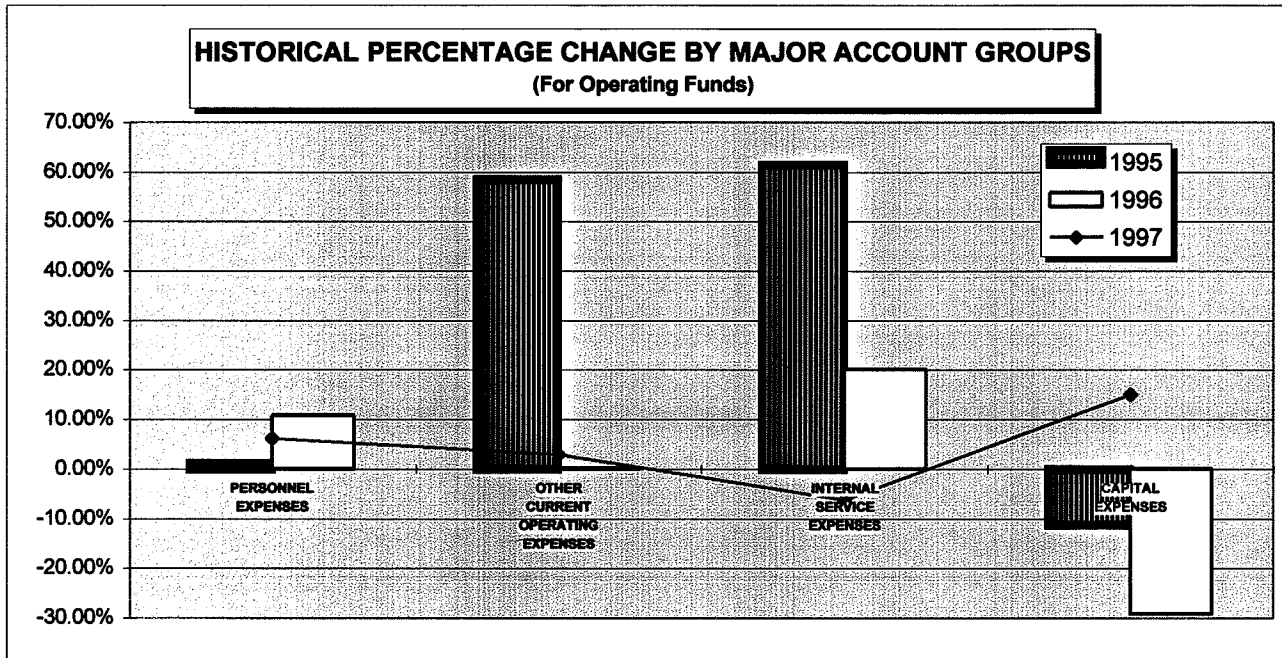
DEPARTMENT OF PERSONNEL AND HUMAN RESOURCES

STAFFING AND FINANCIAL HISTORY

	<u>1995</u>	<u>1996</u>	<u>1997 Adopted</u>	<u>1996-97 Change</u>
Budget	\$4,360,484	\$4,718,976	\$5,015,082	6.27%
Expenditures	\$4,335,374	\$4,333,130	NA	NA
Authorized Personnel	67	69	68	(1.45%)

Department Mission

The Department of Personnel and Human Resources is responsible for the recruitment, evaluation, classification and certification of job applicants, provision of career development opportunities, employee assistance program, and management of the City's affirmative action program.



HISTORICAL PERCENTAGE OF TOTAL BUDGET BY MAJOR ACCOUNT GROUPS (For Operating Funds)

	<u>1995</u>	<u>1996</u>	<u>1997</u>
Personnel Expenses	72.14%	73.94%	74.80%
Other Current Operating Expenses	20.38%	18.85%	18.48%
Internal Service Expenses	5.32%	5.80%	5.18%
Capital Expenses	2.16%	1.41%	1.54%
	100.00%	100.00%	100.00%

DEPARTMENT OF PERSONNEL AND HUMAN RESOURCES

Highlights

- Implement the Quality Performance Appraisal System (QPAIs) citywide.
- Provide management and employee training in leadership skills, business process improvement, customer service and literacy in support of QSI. This includes expansion of the 360 Degree Feedback process citywide.
- Re-engineer the hiring process to expedite the recruitment and hiring of personnel.
- Increase the use of dispute resolution and mediation to reduce the occurrence of workplace problems.
- Conduct citywide training on Sexual Harassment Policy, ADA requirements, and Employee Assistance Services.
- Develop promotional testing process for Corrections Captain, Lieutenant, and Sergeant.
- Establish a Public Safety Promotional Testing Center that will be marketed to other public sector agencies.
- Conduct random drug and alcohol testing for CDL drivers as mandated by law.

DEPARTMENT OF PERSONNEL AND HUMAN RESOURCES (Continued)

FINANCIAL DATA

Department by Major Account Group

<u>ACCOUNT GROUP</u>	<u>1995 EXPENDITURES</u>	<u>1996 EXPENDITURES</u>	<u>1997 BUDGET</u>
1. Personnel Expenses	3,285,183	3,249,527	3,761,259
2. Other Current Operating Expenses	614,185	725,915	920,616
5. Internal Service Expenses	278,264	297,052	256,807
7. Capital Expenses	157,742	60,636	76,400
Total	<u><u>4,335,374</u></u>	<u><u>4,333,130</u></u>	<u><u>5,015,082</u></u>

Department by Organization Unit

<u>BUREAU</u>	<u>1995 EXPENDITURES</u>	<u>1996 EXPENDITURES</u>	<u>1997 BUDGET</u>
Office of Commissioner	389,025	306,694	337,444
Personnel Administration	2,362,087	2,504,334	2,735,248
Training	628,574	652,297	787,359
Labor Relations	351,580	301,175	509,775
Employee Assistance Services	604,108	568,630	645,256
Total	<u><u>4,335,374</u></u>	<u><u>4,333,130</u></u>	<u><u>5,015,082</u></u>

Source of Funds

<u>FUND</u>	<u>1995 EXPENDITURES</u>	<u>1996 EXPENDITURES</u>	<u>1997 BUDGET</u>
General Fund	4,242,359	4,231,720	4,854,136
Airport Revenue Fund	56,092	53,077	104,357
Water and Sewerage Revenue Fund	36,923	48,333	56,589
Total	<u><u>4,335,374</u></u>	<u><u>4,333,130</u></u>	<u><u>5,015,082</u></u>

DEPARTMENT OF PERSONNEL AND HUMAN RESOURCES (Continued)

Office of Commissioner

The Commissioner's Office has responsibility for providing supervision, direction, and coordination to the three bureaus of Personnel Administration, Labor Relations, and Training, as well as the Bureau of Employee Assistance.

FINANCIAL DATA

Budget by Major Account Group

<u>ACCOUNT GROUP</u>	<u>1995 EXPENDITURES</u>	<u>1996 EXPENDITURES</u>	<u>1997 BUDGET</u>
1. Personnel Expenses	335,742	270,015	292,292
2. Other Current Operating Expenses	46,795	30,522	39,148
5. Internal Service Expenses	6,488	1,062	1,004
7. Capital Expenses	-	5,095	5,000
Total	<u><u>389,025</u></u>	<u><u>306,694</u></u>	<u><u>337,444</u></u>

Source of Funds

<u>FUND</u>	<u>1995 EXPENDITURES</u>	<u>1996 EXPENDITURES</u>	<u>1997 BUDGET</u>
General Fund	389,025	306,694	337,444

DEPARTMENT OF PERSONNEL AND HUMAN RESOURCES (Continued)

Bureau of Personnel Administration

The Bureau is responsible for establishing and administering a system of sound personnel policies for the city that provides for the recruitment, selection, development and retention of an effective work force.

FINANCIAL DATA

Budget by Major Account Group

<u>ACCOUNT GROUP</u>	<u>1995 EXPENDITURES</u>	<u>1996 EXPENDITURES</u>	<u>1997 BUDGET</u>
1. Personnel Expenses	1,754,803	1,805,133	1,960,680
2. Other Current Operating Expenses	273,563	387,495	497,294
5. Internal Service Expenses	258,371	283,072	248,274
7. Capital Expenses	75,350	28,634	29,000
Total	<u>2,362,087</u>	<u>2,504,334</u>	<u>2,735,248</u>

Budget by Activity

<u>ACTIVITY</u>	<u>1997 BUDGET</u>
Personnel Administration	2,735,248

Source of Funds

<u>FUND</u>	<u>1995 EXPENDITURES</u>	<u>1996 EXPENDITURES</u>	<u>1997 BUDGET</u>
General Fund	2,316,899	2,451,257	2,679,893
Airport Revenue Fund	45,188	53,077	55,355
Total	<u>2,362,087</u>	<u>2,504,334</u>	<u>2,735,248</u>

DEPARTMENT OF PERSONNEL AND HUMAN RESOURCES (Continued)

Bureau of Training

The Bureau of Training is responsible for ensuring that the City of Atlanta's work force gets the level of training that will lead to greater productivity and higher quality services.

FINANCIAL DATA

Budget by Major Account Group

<u>ACCOUNT GROUP</u>	<u>1995 EXPENDITURES</u>	<u>1996 EXPENDITURES</u>	<u>1997 BUDGET</u>
1. Personnel Expenses	466,468	533,065	625,716
2. Other Current Operating Expenses	84,148	92,470	134,304
5. Internal Service Expenses	472	4,238	339
7. Capital Expenses	77,486	22,524	27,000
Total	<u><u>628,574</u></u>	<u><u>652,297</u></u>	<u><u>787,359</u></u>

Budget by Activity

<u>ACTIVITY</u>	<u>1997 BUDGET</u>
Training	787,359

Source of Funds

<u>FUND</u>	<u>1995 EXPENDITURES</u>	<u>1996 EXPENDITURES</u>	<u>1997 BUDGET</u>
General Fund	580,747	603,964	681,768
Airport Revenue Fund	10,904	-	49,002
Water and Sewerage Revenue Fund	36,923	48,333	56,589
Total	<u><u>628,574</u></u>	<u><u>652,297</u></u>	<u><u>787,359</u></u>

DEPARTMENT OF PERSONNEL AND HUMAN RESOURCES (Continued)

Bureau of Labor Relations

The Bureau seeks to promote and maintain a harmonious and productive work environment for all employees through the City Code, the Labor-Management Relations Ordinance, and established policies rules and regulations in effect.

FINANCIAL DATA

Budget by Major Account Group

<u>ACCOUNT GROUP</u>	<u>1995 EXPENDITURES</u>	<u>1996 EXPENDITURES</u>	<u>1997 BUDGET</u>
1. Personnel Expenses	336,025	289,985	487,114
2. Other Current Operating Expenses	7,381	9,703	11,887
5. Internal Service Expenses	8,174	1,487	774
7. Capital Expenses	<u>-</u>	<u>-</u>	<u>10,000</u>
Total	<u><u>351,580</u></u>	<u><u>301,175</u></u>	<u><u>509,775</u></u>

Budget by Activity

<u>ACTIVITY</u>	<u>1997 BUDGET</u>
Labor Relations	509,775

Source of Funds

<u>FUND</u>	<u>1995 EXPENDITURES</u>	<u>1996 EXPENDITURES</u>	<u>1997 BUDGET</u>
General Fund	351,580	301,175	509,775

DEPARTMENT OF PERSONNEL AND HUMAN RESOURCES (Continued)

Bureau of Employee Assistance Services

The Bureau of Employee Assistance provides confidential, professional counseling and referral for employees and family members who seek assistance with substance abuse and other personal problems. This office also provides psychological testing and assessment for safety sensitive positions.

FINANCIAL DATA

Budget by Major Account Group

<u>ACCOUNT GROUP</u>	<u>1995 EXPENDITURES</u>	<u>1996 EXPENDITURES</u>	<u>1997 BUDGET</u>
1. Personnel Expenses	392,145	351,329	395,457
2. Other Current Operating Expenses	202,298	205,725	237,983
5. Internal Service Expenses	4,759	7,193	6,416
7. Capital Expenses	4,906	4,383	5,400
Total	<u>604,108</u>	<u>568,630</u>	<u>645,256</u>

Budget by Activity

<u>ACTIVITY</u>	<u>1997 BUDGET</u>
Employee Assistance Services	645,256

Source of Funds

<u>FUND</u>	<u>1995 EXPENDITURES</u>	<u>1996 EXPENDITURES</u>	<u>1997 BUDGET</u>
General Fund	604,108	568,630	645,256

**CITY OF ATLANTA 2000 • DESIRED PERFORMANCE OUTCOMES
DEPARTMENT OF PERSONNEL AND HUMAN RESOURCES
1997 MANAGEMENT PLAN**

PRIORITY: Delivering Quality Customer Services

GOAL: To provide services that are appropriate, cost-effective and responsive to citizens needs.

DESIRED OUTCOME	1996 PERFORMANCE	ATLANTA 2000 FIVE-YEAR PERFORMANCE PLAN				
		1996	1997	1998	1999	2000
1. Reduce percentage of cases referred to Civil Service Board from 80% to 50%.	72%	74%	68%	62%	56%	50%
2. Increase percentage of requisitions turned around within 45 days from 54% to 95%.	76%	75%	80%	85%	90%	95%
3. Increase and maintain job skills acquired through training by 30%.	35%	30%	30%	30%	30%	30%
4. Increase understanding of job expectations and relationship to City priorities by implementing and maintaining QPAIs for 100% of employees.	26%	22%	100%	100%	100%	100%
5. Increase understanding and awareness of the City's Sexual Harassment Policy, the ADA, and the EAP.						
% employees trained:						
Sexual Harassment Policy	51%	40%	25%	25%	25%	25%
ADA	51%	45%	20%	N/A	N/A	N/A
EAP.	40%	75%	25%	25%	25%	25%



DEPARTMENT OF
PLANNING, DEVELOPMENT AND
NEIGHBORHOOD CONSERVATION



**DEPARTMENT OF PLANNING, DEVELOPMENT
AND
NEIGHBORHOOD CONSERVATION**

Overview

The newly formed department combines the Department of Housing and Community Development with the Department of Planning and Development for the purpose of streamlining and synthesizing the City's community building initiatives. Its mission is to project a vision and develop a framework for the future that assures a high quality of life for all of Atlanta's citizens. This will be achieved by strengthening and conserving our neighborhoods, our commercial, employment and institutional centers, and their connections with each other and their natural environment. In carrying out this mission, the Department will reflect and shape Atlanta's diverse strengths into a guiding vision for taking action to implement community building activities.

The Department seeks to listen, connect and respond to the aspirations of its full range of citizens. It must continually balance ranges of divergent interests by seeking positive overlaps and building on the strengths inherent in these interests.

Its community building activities range from policy, comprehensive long range planning and neighborhood planning to development implementation through housing and economic development program management, zoning, building permitting and inspections, and code enforcement. This is coordinated through the Mayor's administration, City Council and appointed boards, agencies, neighborhoods and business organizations. Its planning and administrative approach is dynamic and flexible, emphasizing the ongoing relationship between vision and action.

The proposed Department of Planning, Development and Neighborhood Conservation is a key agency in the management of development in Atlanta and is composed of: the Commissioner's Office, the Office of Grants Management and five bureaus: Planning, Human Services, Neighborhood Services, Housing Finance and Economic Development, and Buildings.

The Commissioner's Office provides policy and administrative direction for the Department, as well as coordinating development activities with other agencies involved in the economic, physical and social development of Atlanta.

**DEPARTMENT OF PLANNING, DEVELOPMENT AND
NEIGHBORHOOD CONSERVATION (Continued)**

Overview (Continued)

The Bureau of Planning produces long term, short term and urban design plans and program, manages the zoning and subdivision process; maintains and communicates information and data, all of which set the stage for development in the City.

The Bureau of Human Services acts to improve the delivery of human services to the citizens of Atlanta through advocacy, resource development and coordination of resources that may already exist. Among the issues addressed by the Bureau are older Atlantans' needs, homelessness, sheltering services, employment and summer food programs for youth and AIDS related services.

The Bureau of Neighborhood Services promotes the construction rehabilitation and maintenance of safe and sanitary housing, protects property values, safety and general well being through enforcement of the Atlanta Housing Code. The Bureau is also responsible for the development and implementation of strategies and plans for redevelopment of targeted neighborhoods.

The Bureau of Housing Finance and Economic Development is intended to create well conceived policy plans and implementation strategies that increase Atlanta housing units and create strong commercial/industrial neighborhood cores. The Bureau provides assistance to community development resources and participates in public-private partnerships aimed at creating and sustaining affordable housing.

The Bureau of Buildings is responsible for the building processes in the city, including building permitting, inspection and zoning and commercial code enforcement.

Essential to the Department's success is developing and maintaining effective connections between the range of often competing or divergent interests for the purpose of attaining the best match between citizen needs and available resources. The forum for this match is one of partnerships in which the goal is always one of mutual benefit, in current parlance, a "win-win". In this way, the energy, vitality and commitment of Atlanta's citizens create the impetus for responsive government that continually seeks to advance the modest but often elusive goal of making things better.

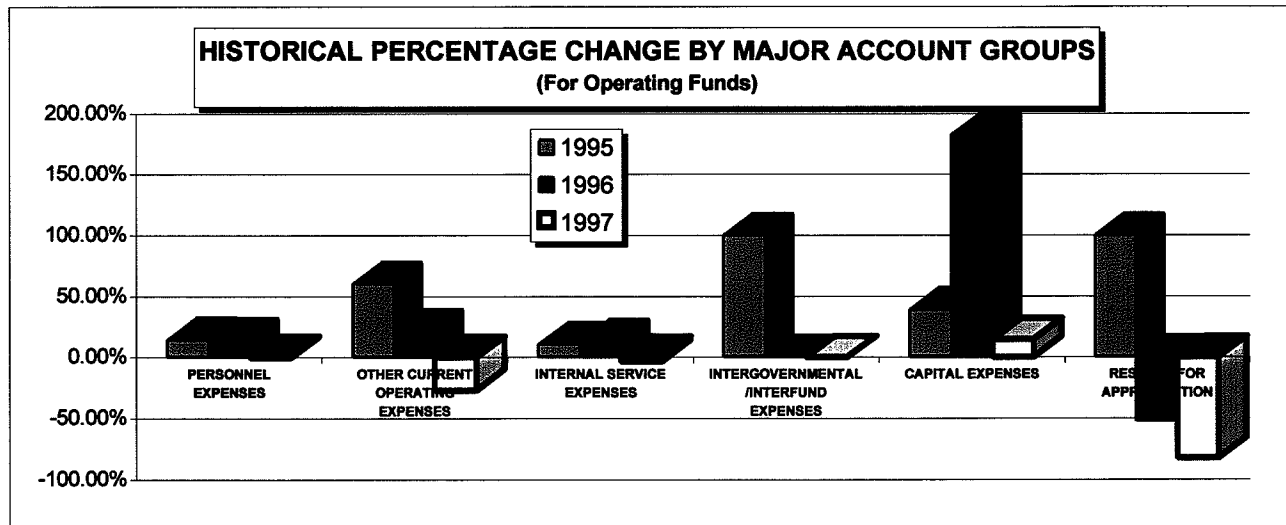
**DEPARTMENT OF PLANNING, DEVELOPMENT
AND NEIGHBORHOOD CONSERVATION**

STAFFING AND FINANCIAL HISTORY

	<u>1995</u>	<u>1996</u>	<u>1997 Adopted</u>	<u>1996-97 Change</u>
Budget	\$11,035,306	\$12,507,481	\$11,764,247	(5.94%)
Expenditures	\$9,367,442	\$10,907,509	NA	NA
Authorized Personnel	212	218	210	(3.67%)

Department Mission

The Department of Planning, Development & Neighborhood Conservation is charged with the elements of community development, including housing, economic development and human services, which are necessary to build and sustain viable neighborhood communities. The department is to foster economic development in order to create more jobs, increase the tax base and financial stability of the City, and protect the property values, safety and general well-being of Atlanta's residents and property owners through proper land use planning, zoning, permitting, and code enforcement.



HISTORICAL PERCENTAGE OF TOTAL BUDGET BY MAJOR ACCOUNT GROUPS (For Operating Funds)

	<u>1995</u>	<u>1996</u>	<u>1997</u>
Personnel Expenses	76.70%	77.57%	82.19%
Other Current Operating Expenses	14.43%	15.54%	12.11%
Internal Service Expenses	3.89%	3.89%	4.00%
Intergovernmental/Interfund Expenses	0.22%	0.20%	0.21%
Capital Expenses	0.38%	0.94%	1.15%
Reserve for Appropriation	4.38%	1.86%	0.34%
	<u>100.00%</u>	<u>100.00%</u>	<u>100.00%</u>



DEPARTMENT OF PLANNING, DEVELOPMENT AND NEIGHBORHOOD CONSERVATION

Highlights

1997 Proposed

- Implementation of the Stewart Avenue Redevelopment Plan.
- Completion of Southwest Atlanta Comprehensive Plans.
- Installation and operation of Geographical Information System (GIS) Laboratory.
- Renovation of Customer Service Zoning Counter in the Bureau of Planning.
- Implementation of public toilets program.
- Preparation of Lindbergh Transit Station Area Development Study (TSADS).
- All Staff within the Bureau of Buildings to be assessed and evaluated in accordance with QPAI specifications.
- Establishment of a Commercial Maintenance Code Unit in the Bureau of Buildings.
- The issuance of building permits for major projects including the Atlanta Hawks Arena, Atlanta Braves Stadium, and the Federal Reserve Center.
- Customer Service training to be conducted for all employees in the Bureau of Buildings.
- Six hundred million dollars in building permits to be approved in 1997.

**DEPARTMENT OF PLANNING, DEVELOPMENT
AND NEIGHBORHOOD CONSERVATION (Continued)**

FINANCIAL DATA

Department by Major Account Group

<u>ACCOUNT GROUP</u>	<u>1995 EXPENDITURES</u>	<u>1996 EXPENDITURES</u>	<u>1997 BUDGET</u>
1. Personnel Expenses	7,801,423	8,614,540	9,669,430
2. Other Current Operating Expenses	924,877	1,597,413	1,420,517
5. Internal Service Expenses	482,674	536,903	471,340
6. Intergovernmental/Interfund Expenses	-	60,000	24,740
7. Capital Expenses	158,468	98,653	138,220
9. Reserve for Appropriation	-	-	40,000
Total	<u><u>9,367,442</u></u>	<u><u>10,907,509</u></u>	<u><u>11,764,247</u></u>

Department by Organization Unit

<u>BUREAU</u>	<u>1995 EXPENDITURES</u>	<u>1996 EXPENDITURES</u>	<u>1997 BUDGET</u>
Administration	886,396	1,180,177	961,428
Buildings	3,697,035	3,942,374	4,290,322
Human Services	676,535	1,150,045	987,985
Neighborhood Conservation Services	1,852,992	1,718,544	2,126,571
Housing, Finance & Economic Devl.	177,406	580,518	484,529
Planning	1,851,413	2,115,995	2,521,515
Citizens Employment & Training	225,665	219,856	391,897
Total	<u><u>9,367,442</u></u>	<u><u>10,907,509</u></u>	<u><u>11,764,247</u></u>

Source of Funds

<u>FUND</u>	<u>1995 EXPENDITURES</u>	<u>1996 EXPENDITURES</u>	<u>1997 BUDGET</u>
General Fund	9,363,442	10,885,394	11,733,355
General Gov't. Capital Outlay Fund	4,000	22,115	30,892
Total	<u><u>9,367,442</u></u>	<u><u>10,907,509</u></u>	<u><u>11,764,247</u></u>

**DEPARTMENT OF PLANNING, DEVELOPMENT
AND NEIGHBORHOOD CONSERVATION (Continued)**

Administration

The Office of the Commissioner will provide policy and management direction for the planning and implementation of the Consolidation Plan undertaken by the Offices of Housing, Economic Development, and Human Services. This office will house the City's grants development and grants management units. It will assure that the level of federal, state, and local funding availability aggressively pursued and managed in the most effective and prudent manner possible.

FINANCIAL DATA

Budget by Major Account Group

<u>ACCOUNT GROUP</u>	<u>1995 EXPENDITURES</u>	<u>1996 EXPENDITURES</u>	<u>1997 BUDGET</u>
1. Personnel Expenses	731,986	967,582	715,342
2. Other Current Operating Expenses	74,740	142,294	183,786
5. Internal Service Expenses	36,826	43,102	37,850
7. Capital Expenses	42,844	27,199	24,450
Total	<u><u>886,396</u></u>	<u><u>1,180,177</u></u>	<u><u>961,428</u></u>

Budget by Activity

<u>ACTIVITY</u>	<u>1997 BUDGET</u>
Office of the Commissioner	961,428

Source of Funds

<u>FUND</u>	<u>1995 EXPENDITURES</u>	<u>1996 EXPENDITURES</u>	<u>1997 BUDGET</u>
General Fund	882,396	1,158,062	930,536
General Gov't. Capital Outlay Fund	4,000	22,115	30,892
Total	<u><u>886,396</u></u>	<u><u>1,180,177</u></u>	<u><u>961,428</u></u>

**DEPARTMENT OF PLANNING, DEVELOPMENT
AND NEIGHBORHOOD CONSERVATION (Continued)**

Bureau of Buildings

The Bureau of Buildings is responsible for enforcing minimum standards to safeguard health and property by regulating the design, construction, quality of materials, use and occupancy, location and maintenance of all buildings within the City of Atlanta.

FINANCIAL DATA

Budget by Major Account Group

<u>ACCOUNT GROUP</u>	<u>1995 EXPENDITURES</u>	<u>1996 EXPENDITURES</u>	<u>1997 BUDGET</u>
1. Personnel Expenses	3,162,905	3,321,426	3,723,333
2. Other Current Operating Expenses	166,099	201,442	206,301
5. Internal Service Expenses	364,984	402,735	352,690
7. Capital Expenses	3,047	16,771	7,998
Total	<u>3,697,035</u>	<u>3,942,374</u>	<u>4,290,322</u>

Budget by Activity

<u>ACTIVITY</u>	<u>1997 BUDGET</u>
Office of the Director	614,884
Permits and Inspections:	
Assistant Director	739,420
Heating, Ventilating & A/C	642,792
Building	960,535
Electrical	496,787
Plumbing	491,582
Zoning Enforcement	344,322
Total Permits and Inspections	<u>3,675,438</u>
Total	<u>4,290,322</u>

Source of Funds

<u>FUND</u>	<u>1995 EXPENDITURES</u>	<u>1996 EXPENDITURES</u>	<u>1997 BUDGET</u>
General Fund	3,697,035	3,942,374	4,290,322

**DEPARTMENT OF PLANNING, DEVELOPMENT
AND NEIGHBORHOOD CONSERVATION (Continued)**

Bureau of Human Services

The Bureau of Human Services will have as its primary focus the creation and integration of viable human service delivery systems aimed at decreasing social ills and the substandard of wellness in the community. This office will act as liaison for the resolution of citizen complaints and service referrals.

FINANCIAL DATA

Budget by Major Account Group

<u>ACCOUNT GROUP</u>	<u>1995 EXPENDITURES</u>	<u>1996 EXPENDITURES</u>	<u>1997 BUDGET</u>
1. Personnel Expenses	261,664	274,919	328,420
2. Other Current Operating Expenses	383,950	824,901	574,009
5. Internal Service Expenses	22,427	23,780	20,816
6. Intergovernmental/Interfund Expenses	-	20,000	24,740
7. Capital Expenses	8,494	6,445	-
9. Reserve for Appropriation	-	-	40,000
Total	<u><u>676,535</u></u>	<u><u>1,150,045</u></u>	<u><u>987,985</u></u>

Budget by Activity

<u>ACTIVITY</u>	<u>1997 BUDGET</u>
Office of the Director	370,103
Social Development Admin.	<u>617,882</u>
Total	<u><u>987,985</u></u>

Source of Funds

<u>FUND</u>	<u>1995 EXPENDITURES</u>	<u>1996 EXPENDITURES</u>	<u>1997 BUDGET</u>
General Fund	676,535	1,150,045	987,985

**DEPARTMENT OF PLANNING, DEVELOPMENT
AND NEIGHBORHOOD CONSERVATION (Continued)**

Bureau of Neighborhood Conservation Services

The Bureau of Neighborhood Services will be tasked with increasing the supply of safe, decent, and sanitary housing for persons with low and moderate incomes as well as those persons with special needs.

FINANCIAL DATA

Budget by Major Account Group

<u>ACCOUNT GROUP</u>	<u>1995 EXPENDITURES</u>	<u>1996 EXPENDITURES</u>	<u>1997 BUDGET</u>
1. Personnel Expenses	1,618,112	1,493,961	1,953,886
2. Other Current Operating Expenses	149,507	184,313	152,187
5. Internal Service Expenses	3,318	959	3,298
7. Capital Expenses	<u>82,055</u>	<u>39,311</u>	<u>17,200</u>
Total	<u><u>1,852,992</u></u>	<u><u>1,718,544</u></u>	<u><u>2,126,571</u></u>

Budget by Activity

<u>ACTIVITY</u>	<u>1997 BUDGET</u>
Office of the Director	242,297
Housing Code Compliance	324,448
Housing Code Inspection	1,233,433
Housing Demolition	<u>326,393</u>
Total	<u><u>2,126,571</u></u>

Source of Funds

<u>FUND</u>	<u>1995 EXPENDITURES</u>	<u>1996 EXPENDITURES</u>	<u>1997 BUDGET</u>
General Fund	1,852,992	1,718,544	2,126,571

**DEPARTMENT OF PLANNING, DEVELOPMENT
AND NEIGHBORHOOD CONSERVATION (Continued)**

Bureau of Planning

The Bureau of Planning produces plans, programs, statistical and mapped data that aids city decision-makers and the private sector in community and economic development decisions, and administers the city zoning ordinance to allow for orderly residential and commercial growth.

FINANCIAL DATA

Budget by Major Account Group

<u>ACCOUNT GROUP</u>	<u>1995 EXPENDITURES</u>	<u>1996 EXPENDITURES</u>	<u>1997 BUDGET</u>
1. Personnel Expenses	1,631,690	1,818,275	2,212,253
2. Other Current Operating Expenses	144,242	184,207	191,004
5. Internal Service Expenses	55,119	64,586	56,686
6. Intergovernmental/Interfund Expenses	-	40,000	-
7. Capital Expenses	20,362	8,927	61,572
Total	<u>1,851,413</u>	<u>2,115,995</u>	<u>2,521,515</u>

Budget by Activity

<u>ACTIVITY</u>	<u>1997 BUDGET</u>
Office of the Director	533,018
Research, Information & Maps	366,780
Comprehensive Plans	1,085,989
Development Review	535,728
Total	<u>2,521,515</u>

Source of Funds

<u>FUND</u>	<u>1995 EXPENDITURES</u>	<u>1996 EXPENDITURES</u>	<u>1997 BUDGET</u>
General Fund	1,851,413	2,115,995	2,521,515

**DEPARTMENT OF PLANNING, DEVELOPMENT
AND NEIGHBORHOOD CONSERVATION (Continued)**

Bureau of Housing, Finance and Economic Development

The mission of the Bureau of Development and Finance is to assist builders and developers in locating various forms of financing and to participate in public/private forms of financing and to participate in public/private partnerships aimed at creating and sustaining affordable housing. The bureau seeks to increase home ownership opportunities and options available to low and moderate income persons as well as those persons with special needs.

FINANCIAL DATA

Budget by Major Account Group

<u>ACCOUNT GROUP</u>	<u>1995 EXPENDITURES</u>	<u>1996 EXPENDITURES</u>	<u>1997 BUDGET</u>
1. Personnel Expenses	173,108	555,781	469,640
2. Other Current Operating Expenses	4,298	22,996	14,889
5. Internal Service Expenses	-	1,741	-
Total	<u>177,406</u>	<u>580,518</u>	<u>484,529</u>

Budget by Activity

<u>ACTIVITY</u>	<u>1997 BUDGET</u>
Office of the Director	179,574
Economic Development Policy & Administration	158,801
Housing Finance	<u>146,154</u>
Total	<u>484,529</u>

Source of Funds

<u>FUND</u>	<u>1995 EXPENDITURES</u>	<u>1996 EXPENDITURES</u>	<u>1997 BUDGET</u>
General Fund	177,406	580,518	484,529

**DEPARTMENT OF PLANNING, DEVELOPMENT
AND NEIGHBORHOOD CONSERVATION (Continued)**

Office of Citizens Employment & Training

The Bureau of Economic Development is charged with the overall responsibility for providing and expanding opportunities for economic independence. This initiative will encompass the development of jobs, job training, education, programs for youth, the elderly and displaced workers. It will oversee and monitor activities for the Empowerment Zone initiative and the Atlanta Economic Development Corporation (AEDC).

FINANCIAL DATA

Budget by Major Account Group

<u>ACCOUNT GROUP</u>	<u>1995 EXPENDITURES</u>	<u>1996 EXPENDITURES</u>	<u>1997 BUDGET</u>
1. Personnel Expenses	221,958	182,596	266,556
2. Other Current Operating Expenses	2,041	37,260	98,341
7. Capital Expenses	1,666	-	27,000
 Total	<u>225,665</u>	<u>219,856</u>	<u>391,897</u>

Budget by Activity

<u>ACTIVITY</u>	<u>1997 BUDGET</u>
Office of the Director	147,763
First Source Jobs	<u>244,134</u>
 Total	<u>391,897</u>

Source of Funds

<u>FUND</u>	<u>1995 EXPENDITURES</u>	<u>1996 EXPENDITURES</u>	<u>1997 BUDGET</u>
General Fund	225,665	219,856	391,897

**CITY OF ATLANTA 2000 • DESIRED PERFORMANCE OUTCOMES
DEPARTMENT OF PLANNING, DEVELOPMENT & NEIGHBORHOOD CONSERVATION
1997 MANAGEMENT PLAN**

PRIORITY: Creating a Safer City

GOAL: To maintain an environment in which citizens, workers and visitors feel safe and secure.

DESIRED OUTCOME	1996 PERFORMANCE	ATLANTA 2000 FIVE-YEAR PERFORMANCE PLAN				
		1996	1997	1998	1999	2000
1. Ensure building safety by maintaining the compliance of 100% of all new and existing building permitted activity regarding new and existing structures, internal and external permits and licenses to construct, rehabilitate, develop and operate under the city codes.	100%	100%	100%	100%	100%	100%
2. To provide 100% of strict oversight and enforcement of code regulated activity governing parking lots, vacant lots, substandard dwellings and general nuisance abatement.	100%	100%	100%	100%	100%	100%
3. Provide assistance to special population in the City of Atlanta through the management of social service contracts.	86	93	100	105	110	115

**CITY OF ATLANTA 2000 • DESIRED PERFORMANCE OUTCOMES
DEPARTMENT OF PLANNING, DEVELOPMENT & NEIGHBORHOOD CONSERVATION
1997 MANAGEMENT PLAN**

PRIORITY: Delivering Quality Customer Services

GOAL: To provide services that are appropriate, cost-effective and responsive to citizen's needs.

DESIRED OUTCOME	1996 PERFORMANCE	ATLANTA 2000 FIVE-YEAR PERFORMANCE PLAN				
		1996	1997	1998	1999	2000
1. Enhancing Quality Customer Service by reducing current amount of time required for building plan reviews and multiple agency endorsement of development activity.	13	13	12	11	10	10
2. To improve response time for customer driven request re: inspections, code enforcement, demolition's and mapping invoices by completing the conversion of digital mapping to a GIS response system.	8	8	7	6	6	5

**CITY OF ATLANTA 2000 • DESIRED PERFORMANCE OUTCOMES
DEPARTMENT OF PLANNING, DEVELOPMENT & NEIGHBORHOOD CONSERVATION
1997 MANAGEMENT PLAN**

PRIORITY: Promoting Neighborhood Vitality & Economic Development

GOAL: To make Atlanta neighborhoods attractive, vibrant and sustainable places to live, and the City a good place for business investment.

DESIRED OUTCOME	1996 PERFORMANCE	ATLANTA 2000 FIVE-YEAR PERFORMANCE PLAN				
		1996	1997	1998	1999	2000
<ol style="list-style-type: none"> 1. Enhance economic vitality of intown neighborhoods through the preparation and adoption of redevelopment plans, legislation and production of inventory of neighborhood needs reflected by the 1998 CDP, CIP and CP. 2. Revitalize targeted distressed areas by increasing the market value of property within empowerment zones and urban enterprise zones. 3. Increase number of quality affordable owner-occupied single family units and multi-family rental units by generating 2,500 new units. 4. Enhance the marketability and quality of life of City's growth and vitality. 						



DEPARTMENT
OF
POLICE SERVICES

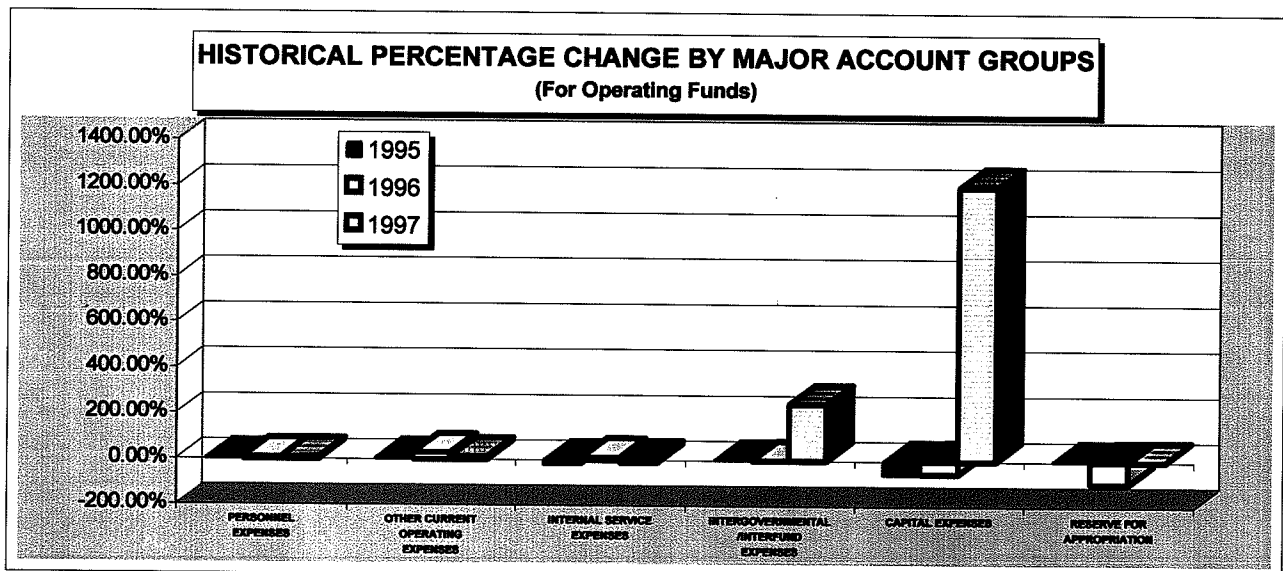
DEPARTMENT OF POLICE SERVICES

STAFFING AND FINANCIAL HISTORY

	<u>1995</u>	<u>1996</u>	<u>1997 Adopted</u>	<u>1996-97 Change</u>
Budget	\$98,964,219	\$104,820,182	\$115,272,701	9.97%
Expenditures	\$98,926,899	\$99,810,132	NA	NA
Authorized Personnel	2,280	2,298	2,390	4.00%

Department Mission

The Police Department's purpose is to protect the rights of persons and property through the enforcement of applicable laws and ordinances, the conduction of crime prevention and community relations efforts and administration of licensing procedures for all licenses issued under the police powers of the City.



HISTORICAL PERCENTAGE OF TOTAL BUDGET BY MAJOR ACCOUNT GROUPS (For Operating Funds)

	<u>1995</u>	<u>1996</u>	<u>1997</u>
Personnel Expenses	87.03%	89.26%	86.72%
Other Current Operating Expenses	3.73%	4.56%	4.66%
Internal Service Expenses	5.20%	5.44%	4.33%
Intergovernmental/Interfund Expen	0.00%	0.52%	1.65%
Capital Expenses	0.55%	0.22%	2.64%
Reserve for Appropriation	3.49%	0.00%	0.00%
	100.00%	100.00%	100.00%



POLICE DEPARTMENT

Highlights

1996 Accomplishments

- Developed, implemented and managed the agency security plans for the 1996 Centennial Olympic Games and Paralympic Games including venue security, traffic management and general public safety aspects. Approximately 230,000 personnel hours were worked by the department's Olympics Discretionary Force while maintaining a commitment to provide normal police service.
- Developed, produced and broadcasted a series of nineteen (19) radio and three (3) videotaped public service announcements. The PSA's addressed a variety of safety-related topics.
- Developed and implemented the 1996 Comprehensive Crime Reduction Plan and monthly reporting and tracking processes.
- Developed and disseminated over 100,000 public information fliers on auto-related theft reduction.
- Strong Internal Affairs investigations have enabled the effective use of waivers reducing the number of Civil Service appeals by over 65%.
- The department's Corruption Unit participated in the successful prosecution of illegal conduct by police officers.
- Responded to more than 77,000 public safety-related telephone inquiries and requests for statistical information or interviews.
- Installed a new computer system to track property and evidence through the use of bar code technology.
- Implemented system to reduce cost of general supplies.
- Implemented the Criminal Justice Information System (CJIS) within the department. CJIS is the cornerstone for the enterprise system strategy providing for the integration of City agencies to share information.
- Conducted the benchmarks for the Automated Fingerprint Identification System (AFIS) for the department. The system will automate fingerprinting, fingerprint records and mug shots throughout the department.
- Developed and implemented a comprehensive training program for NCIC and GCIC terminal operators in the Identification Unit.
- Developed and implemented a comprehensive training course on fingerprint impression rolling for the Department of Corrections as a part of the department's overall crime-fighting efforts.
- Conducted two (2) requirement inspections for licensed vehicles for hire.
- Community Services personnel contacted 500 businesses to solicit participation in the Emergency Contact System. Also conducted 100 commercial security surveys, 350 personal safety presentations, 550 safety education programs and organized 25 new Business Watches.

POLICE DEPARTMENT

Highlights (Continued)

1996 Accomplishments

- Zone Four personnel initiated the Southwest Atlanta Teen Anti-Violence Program, consisting of 60 students and their parents who participated in a 12-week program which promoted effective alternatives to violence through communication and self-awareness.
- Zone Four personnel coordinated with the apartment managers of the Campbellton Road corridor to create a safer environment. Through this initiative, drug activity, prostitution, residential and commercial burglaries were reduced.
- Investigated approximately 3,500 family or youth-related cases with a clear-up rate of 98%.
- Increased by 14% the number of drug violators arrested by the Narcotics Unit.
- Increased by 24% the number of vice offender arrests made by the Vice Squad.
- Developed and implemented an Auto Theft Task Force to target high theft locations throughout the City.
- Developed and implemented a comprehensive Case Management System in the Fugitive Unit to enhance the tracking and apprehension of fugitives.
- Increased by 53% the number of wanted fugitives arrested by the Fugitive Unit.
- Conducted In-Service Training for all sworn department personnel.
- Developed and disseminated 14 Roll Call Training packages covering a variety of topics to both sworn and civilian employees.
- Developed and provided training to department personnel through 23 specialized training courses.
- Expanded the Firearms Simulated Training System and provided expanded Shoot-Don't Shoot training to over 700 sworn personnel.
- Provided specialized training to 1,502 sworn and 539 civilian employees in a variety of topics.
- Established and provided training in a computer lab to assist with CJIS implementation and to enhance employees' basic computer skills.

DEPARTMENT OF POLICE SERVICES (Continued)

FINANCIAL DATA

Department by Major Account Group

<u>ACCOUNT GROUP</u>	1995 <u>EXPENDITURES</u>	1996 <u>EXPENDITURES</u>	1997 <u>BUDGET</u>
1. Personnel Expenses	82,136,234	86,664,834	99,336,385
2. Other Current Operating Expenses	3,968,895	5,659,673	5,854,311
5. Internal Service Expenses	5,338,199	5,765,566	4,946,851
6. Intergovernmental/Interfund Expenses	1,793,308	424,978	1,881,934
7. Capital Expenses	5,690,263	1,295,081	3,242,991
9. Reserve for Appropriation	-	-	10,229
Total	<u><u>98,926,899</u></u>	<u><u>99,810,132</u></u>	<u><u>115,272,701</u></u>

Department by Organization Unit

<u>ORGANIZATION UNIT</u>	1995 <u>EXPENDITURES</u>	1996 <u>EXPENDITURES</u>	1997 <u>BUDGET</u>
Office of Chief	4,978,727	4,873,109	4,764,663
Administrative Support	14,888,392	16,930,352	19,759,460
Criminal Investigations	17,242,724	18,445,208	19,500,598
Field Operations	61,163,871	58,792,147	70,306,528
Taxicabs and Vehicle for Hire	653,185	769,316	941,452
Total	<u><u>98,926,899</u></u>	<u><u>99,810,132</u></u>	<u><u>115,272,701</u></u>

Source of Funds

<u>FUND</u>	1995 <u>EXPENDITURES</u>	1996 <u>EXPENDITURES</u>	1997 <u>BUDGET</u>
General Fund	92,940,021	93,462,636	105,976,294
Intergovernmental Grant Fund	570,594	456,557	637,681
Airport Revenue Fund	5,347,626	5,466,527	8,501,262
Airport Renewal and Ext. Fund	68,658	424,412	157,464
Total	<u><u>98,926,899</u></u>	<u><u>99,810,132</u></u>	<u><u>115,272,701</u></u>

DEPARTMENT OF POLICE SERVICES (Continued)

Budget by Activity

<u>ACTIVITY</u>		<u>1997 BUDGET</u>
Office of Chief:		
Office of Chief	554,293	
Weed and Seed Program	636,562	
Administrative Support	3,573,808	
Total Office of Chief		4,764,663
Administrative Services:		
Office of Deputy Chief	628,145	
DUI Task Force	83,388	
Property Management	3,438,626	
Central Records	5,686,851	
Communications	8,137,938	
Training	1,556,229	
Court Liaison Office	228,283	
Total Administrative Services		19,759,460
Criminal Investigations:		
Office of Deputy Chief	1,811,153	
Crimes Against Persons	5,662,495	
Crimes Against Property	5,542,401	
School Detectives	1,134,810	
Special Investigations	4,813,167	
Executive Protection	536,572	
Total Criminal Investigations		19,500,598
Field Operations:		
Office of Deputy Chief	14,613,004	
Zone Operations		
Zone 1	6,057,783	
Zone 2	6,042,547	
Zone 3	6,341,227	
Zone 4	5,174,705	
Zone 5	7,790,488	
Zone 6	5,944,064	
Airport	7,807,427	
Special Operations	7,947,607	
Red Dog Unit	169,720	
Community Services	2,417,956	
Total Field Operations		70,306,528
Taxicabs and Vehicles for Hire		941,452
Total		115,272,701

DEPARTMENT OF POLICE SERVICES (Continued)

Office of the Chief

The Office of the Chief of Police Services provides overall command and supervision for the bureaus functioning within the department. The office also provides a staffing support function for administration.

FINANCIAL DATA

Budget by Major Account Group

<u>ACCOUNT GROUP</u>	<u>1995 EXPENDITURES</u>	<u>1996 EXPENDITURES</u>	<u>1997 BUDGET</u>
1. Personnel Expenses	2,920,798	3,554,631	3,972,900
2. Other Current Operating Expenses	708,841	818,278	366,973
5. Internal Service Expenses	74,404	154,612	135,504
7. Capital Expenses	1,274,684	345,588	279,057
9. Reserve for Appropriation	-	-	10,229
Total	<u><u>4,978,727</u></u>	<u><u>4,873,109</u></u>	<u><u>4,764,663</u></u>

Budget by Activity

<u>ACTIVITY</u>	<u>1997 BUDGET</u>
Office of Chief	554,293
Weed and Seed Program	636,562
Staff Support	<u>3,573,808</u>
Total	<u><u>4,764,663</u></u>

Source of Funds

<u>FUND</u>	<u>1995 EXPENDITURES</u>	<u>1996 EXPENDITURES</u>	<u>1997 BUDGET</u>
General Fund	4,408,133	4,416,552	4,210,370
Intergovernmental Grant Fund	<u>570,594</u>	<u>456,557</u>	<u>554,293</u>
Total	<u><u>4,978,727</u></u>	<u><u>4,873,109</u></u>	<u><u>4,764,663</u></u>

DEPARTMENT OF POLICE SERVICES (Continued)

Bureau of Administrative Services

The Bureau supports the department with the provision of property management, record keeping, communications and dispatch, training, and court liaison services.

FINANCIAL DATA

Budget by Major Account Group

<u>ACCOUNT GROUP</u>	<u>1995</u> <u>EXPENDITURES</u>	<u>1996</u> <u>EXPENDITURES</u>	<u>1997</u> <u>BUDGET</u>
1. Personnel Expenses	12,042,594	13,393,753	15,870,723
2. Other Current Operating Expenses	1,116,155	1,324,847	1,495,722
5. Internal Service Expenses	1,660,710	1,895,450	1,481,770
6. Intergovernmental/Interfund Expenses	534	3,122	7,114
7. Capital Expenses	68,399	313,180	904,131
Total	<u><u>14,888,392</u></u>	<u><u>16,930,352</u></u>	<u><u>19,759,460</u></u>

Budget by Activity

<u>ACTIVITY</u>	<u>1997</u> <u>BUDGET</u>
Office of Deputy Chief	628,145
DUI Task Force	83,388
Property Management	3,438,626
Central Records	5,686,851
Communications	8,137,938
Training	1,556,229
Court Liaison Office	228,283
Total	<u><u>19,759,460</u></u>

Source of Funds

<u>FUND</u>	<u>1995</u> <u>EXPENDITURES</u>	<u>1996</u> <u>EXPENDITURES</u>	<u>1997</u> <u>BUDGET</u>
General Fund	14,888,392	16,930,352	18,978,420
Intergovernmental Grant Fund	-	-	83,388
Airport Revenue Fund	-	-	697,652
Total	<u><u>14,888,392</u></u>	<u><u>16,930,352</u></u>	<u><u>19,759,460</u></u>

DEPARTMENT OF POLICE SERVICES (Continued)

Bureau of Criminal Investigations

The Bureau serves the citizenry with the provision of investigatory services for crimes against people and property, and special investigations. The Bureau also oversees the school detective program and protection of the Mayor.

FINANCIAL DATA

Budget by Major Account Group

<u>ACCOUNT GROUP</u>	<u>1995 EXPENDITURES</u>	<u>1996 EXPENDITURES</u>	<u>1997 BUDGET</u>
1. Personnel Expenses	15,793,647	17,109,632	17,960,218
2. Other Current Operating Expenses	264,235	797,857	788,305
5. Internal Service Expenses	533,479	523,214	461,899
7. Capital Expenses	651,363	14,505	290,176
Total	<u>17,242,724</u>	<u>18,445,208</u>	<u>19,500,598</u>

Budget by Activity

<u>ACTIVITY</u>	<u>1997 BUDGET</u>
Office of Deputy Chief	1,811,153
Crimes Against Persons	5,662,495
Crimes Against Property	5,542,401
School Detectives	1,134,810
Special Investigations	4,813,167
Executive Protection	536,572
Total	<u>19,500,598</u>

Source of Funds

<u>FUND</u>	<u>1995 EXPENDITURES</u>	<u>1996 EXPENDITURES</u>	<u>1997 BUDGET</u>
General Fund	17,242,724	18,445,208	19,500,598

DEPARTMENT OF POLICE SERVICES (Continued)

Bureau of Field Operations

The Bureau serves to protect the rights of the citizenry through crime prevention efforts and community relations services. The Bureau oversees the conduct of six police zones and maintains supervision over the special operations and community services divisions.

FINANCIAL DATA

Budget by Major Account Group

<u>ACCOUNT GROUP</u>	<u>1995 EXPENDITURES</u>	<u>1996 EXPENDITURES</u>	<u>1997 BUDGET</u>
1. Personnel Expenses	50,802,322	51,926,645	60,690,574
2. Other Current Operating Expenses	1,817,385	2,635,051	3,109,111
5. Internal Service Expenses	3,055,852	3,186,787	2,862,396
6. Intergovernmental/Interfund Expenses	1,792,774	421,856	1,874,820
7. Capital Expenses	3,695,538	621,808	1,769,627
Total	<u>61,163,871</u>	<u>58,792,147</u>	<u>70,306,528</u>

Budget by Activity

<u>ACTIVITY</u>	<u>1997 BUDGET</u>
Office of Deputy Chief	14,613,004
Zone Operations	45,158,241
Special Operations	8,117,327
Community Services	2,417,956
Total	<u>70,306,528</u>

Source of Funds

<u>FUND</u>	<u>1995 EXPENDITURES</u>	<u>1996 EXPENDITURES</u>	<u>1997 BUDGET</u>
General Fund	55,870,693	53,031,103	62,499,101
Airport Revenue Fund	5,224,520	5,336,632	7,649,963
Airport Renewal and Ext. Fund	68,658	424,412	157,464
Total	<u>61,163,871</u>	<u>58,792,147</u>	<u>70,306,528</u>

DEPARTMENT OF POLICE SERVICES (Continued)

Bureau of Taxicabs and Vehicles for Hire

The Bureau of Taxicabs and Vehicles for Hire is responsible for ensuring that the City offers a variety of safe, attractive, and efficiently operated vehicles for hire, through the issuance of licenses and permits to qualified drivers, vehicles and companies. The Bureau also provides for enforcement of all applicable laws and ordinances regarding safety and maintenance procedures by operators.

FINANCIAL DATA

Budget by Major Account Group

<u>ACCOUNT GROUP</u>	<u>1995 EXPENDITURES</u>	<u>1996 EXPENDITURES</u>	<u>1997 BUDGET</u>
1. Personnel Expenses	576,873	680,173	841,970
2. Other Current Operating Expenses	62,279	83,640	94,200
5. Internal Service Expenses	13,754	5,503	5,282
7. Capital Expenses	279	-	-
	<hr/>	<hr/>	<hr/>
Total	<u>653,185</u>	<u>769,316</u>	<u>941,452</u>

Budget by Activity

<u>ACTIVITY</u>	<u>1997 BUDGET</u>
Budget	941,452

Source of Funds

<u>FUND</u>	<u>1995 EXPENDITURES</u>	<u>1996 EXPENDITURES</u>	<u>1997 BUDGET</u>
General Fund	530,079	639,421	787,805
Airport Revenue Fund	123,106	129,895	153,647
	<hr/>	<hr/>	<hr/>
Total	<u>653,185</u>	<u>769,316</u>	<u>941,452</u>

**CITY OF ATLANTA 2000 • DESIRED PERFORMANCE OUTCOMES
DEPARTMENT OF POLICE
1997 MANAGEMENT PLAN**

PRIORITY: Creating a Safer City

GOAL: To maintain an environment in which citizens, workers and visitors feel safe and secure.

DESIRED OUTCOME	1996 PERFORMANCE*	ATLANTA 2000 FIVE-YEAR PERFORMANCE PLAN				
		1996	1997	1998	1999	2000
1. Review and revise an annual comprehensive crime reduction plan by March of each year.						
a. % of plan developed	100%	100%	100%	100%	100%	100%
b. % of plan implemented		100%	100%	100%	100%	100%
2. Reduce youth involvement in crime by 5 percent per year. (From 4000 to 3249)	4000	4000	3800	3610	3420	3249
3. Increase sworn staffing levels from 83% to 100% by the year 2000.	83%	83%	87%	92%	96%	100%
4. Increase cooperation and communication by implementing two inter-agency initiatives per year within the Downtown Improvement District. (From 0 to 2)	0	N/A	2	2	2	2
5. Implement an average of two technology-based initiatives per year in support of community policing. (From 0 to 2)	0	N/A	2	2	2	2
* THESE OUTCOMES WERE NOT REPORTED ON 96 MGMT. PLANS						



DEPARTMENT
OF
PUBLIC WORKS



DEPARTMENT OF PUBLIC WORKS

Overview

"The mission of the Department of Public Works is to enhance Atlanta's quality of life by providing public works services that maintain and improve infrastructure and physical environment, utilizing a highly skilled and motivated workforce."

The mission requires the Department to focus on: (1) developing an optimal transportation network of streets, bridges, signs, signals, and markings; (2) maintaining and upgrading the waste water conveyance and reclamation systems in order to protect and enhance urban waterways, property, and lives; (3) developing and maintaining, and managing the vital administrative and technical systems needed to support infrastructure and environmental services.

To improve our ability to achieve this mission, in 1995 the Department reorganized into related operational groups: Wastewater Services, Transportation Services, and Solid Waste Services. The Wastewater Services Operations Group serves the public by managing Atlanta's waste water infrastructure: sanitary sewers, combined sewers, pump stations, CSO treatment facilities, and waste water treatment plants. The groups consist of the former Bureau of Pollution Control and the Sewer Division from the former Bureau of Highways & Streets.

The Transportation Services Operations Group consists of the Streets Division of the former Bureau of Highways & Streets and the former Bureau of Traffic & Transportation. It serves Atlanta's public through a variety of operations which construct, maintain and regulate the city's streets, signals, signs and markings, and rights-of-way. Solid Waste Service, the former Bureau of Sanitary Services, administers the City's solid waste management programs including garbage collection, rubbish collection, recycling, waste disposal, and others.

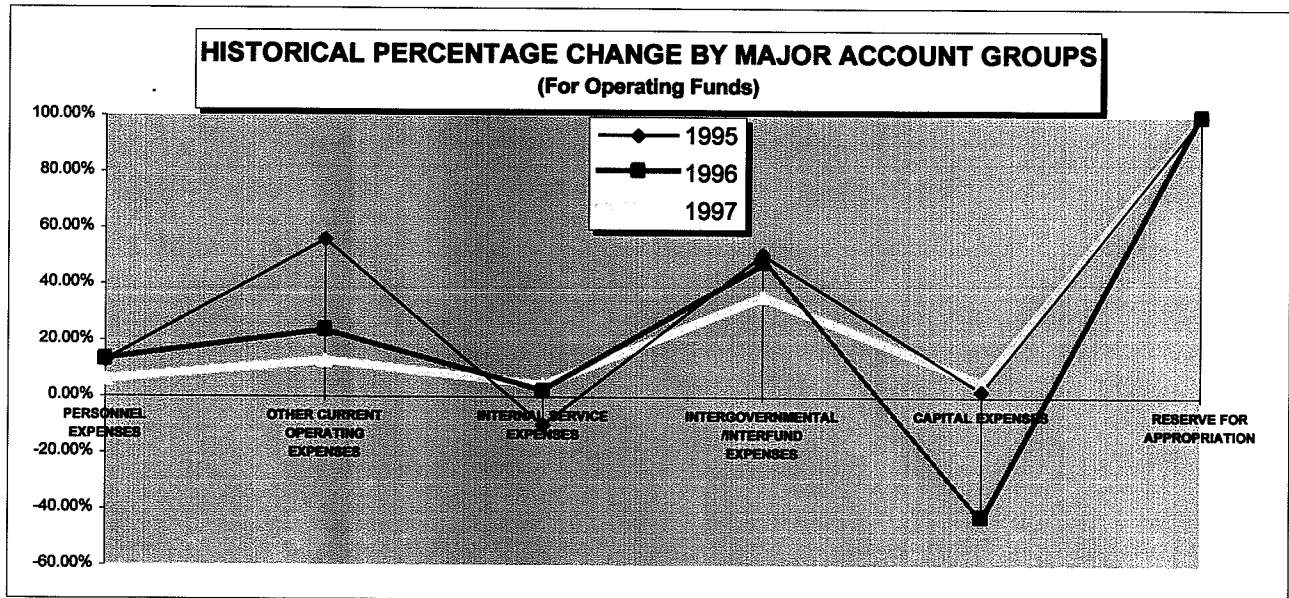
DEPARTMENT OF PUBLIC WORKS

STAFFING AND FINANCIAL HISTORY

	<u>1995</u>	<u>1996</u>	<u>1997 Adopted</u>	<u>1996-97 Change</u>
Budget	\$123,295,259	\$134,157,533	\$141,235,798	5.28%
Expenditures	\$99,558,271	\$118,799,129	NA	NA
Authorized Personnel	1,676	1,703	1,740	2.17%

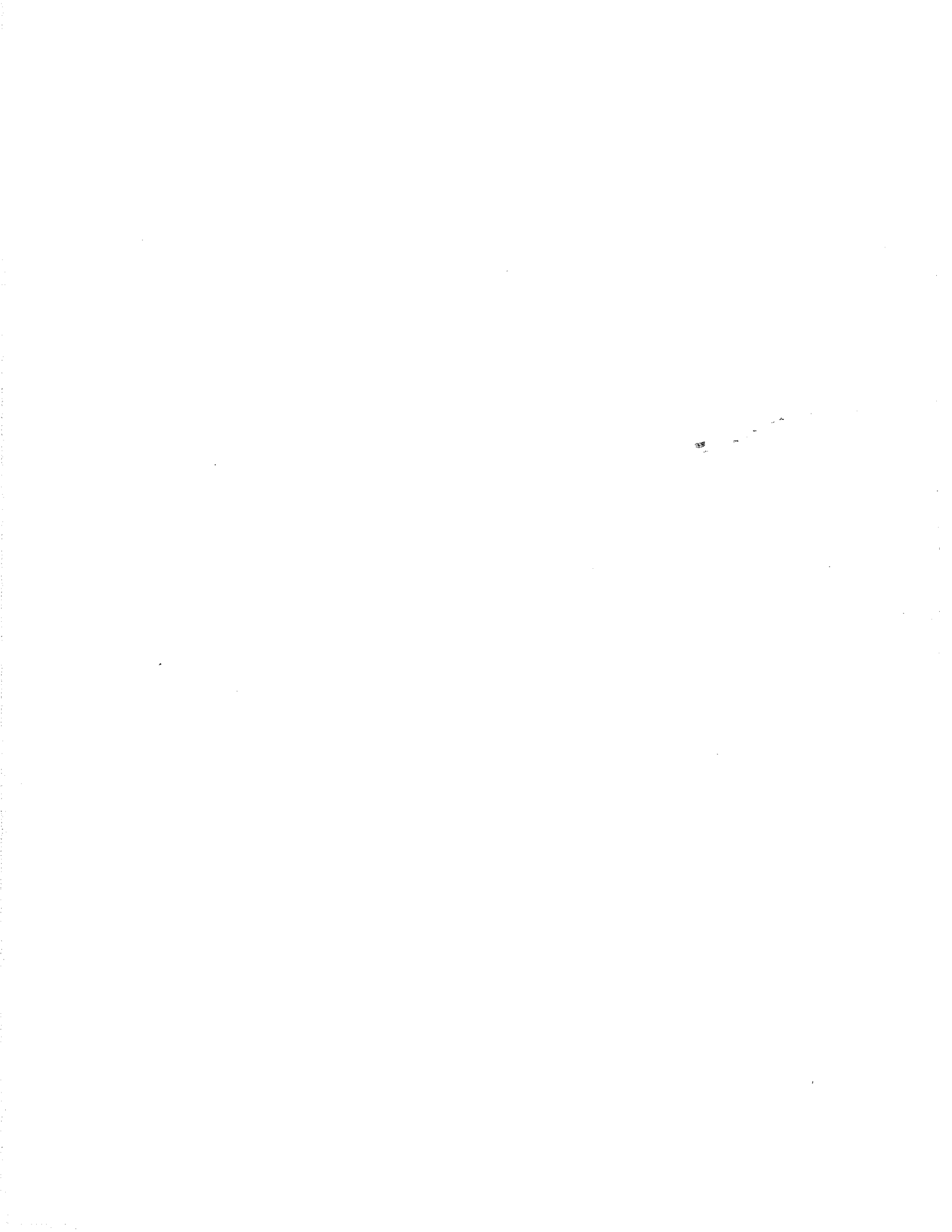
Department Mission

The mission of the Department of Public Works is to enhance the City of Atlanta's quality of life by providing public works services that maintain and improve infrastructure and physical environment, utilizing a highly skilled and motivated workforce.



HISTORICAL PERCENTAGE OF TOTAL BUDGET BY MAJOR ACCOUNT GROUPS (For Operating Funds)

	<u>1995</u>	<u>1996</u>	<u>1997</u>
Personnel Expenses	47.76%	48.86%	47.02%
Other Current Operating Expenses	33.24%	35.18%	36.04%
Internal Service Expenses	8.95%	8.35%	7.90%
Intergovernmental/Interfund Expenses	4.52%	4.84%	5.97%
Capital Expenses	5.53%	2.77%	2.64%
Reserve for Appropriation	0.00%	0.00%	0.43%
	100.00%	100.00%	100.00%



DEPARTMENT OF PUBLIC WORKS

Highlights

1997 Proposed

- Cleanup and dispose of approximately 300,000 scrap tires from illegal roadside dump sites.
- Implement Yard Trimming Processing Program.
- Reduce DPW worker compensation claims by twenty percent (20%) and costs by twenty percent (20%).
- Begin Orme Street trunk sewer, Phase III construction and Lloyd Street trunk sewer Phase III study and design.
- Paint six or more bridges and construct over 1.0 million dollars of city sidewalk.
- Develop implementation plan for a storm water utility program.
- Completion of Campbellton Road widening and Greenbriar Parkway reconstruction projects.
- Reconstruct bridges; including Montgomery Ferry Road, Stone Road & Tell Road bridges; Brownlee Road, Macon Drive and Lakewood Avenue bridges.
- Implement two man solid waste collection crews at Lakewood Installation.
- Centralize accounts payable function within the department.
- Implement Gun Club Sanitary Landfill post closure care plan.
- Survey an additional thirty-five (35) miles of sewer.
- Setup GIS Central Repository server for making info available via network to all city agencies.

DEPARTMENT OF PUBLIC WORKS (Continued)

FINANCIAL DATA

Department by Major Account Group

<u>ACCOUNT GROUP</u>	1995 <u>EXPENDITURES</u>	1996 <u>EXPENDITURES</u>	1997 <u>BUDGET</u>
1. Personnel Expenses	49,766,701	54,501,725	62,844,255
2. Other Current Operating Expenses	32,840,566	40,739,328	48,521,373
5. Internal Service Expenses	9,405,288	11,159,797	10,042,357
6. Intergovernmental/Interfund Expenses	735,935	2,450,716	7,863,908
7. Capital Expenses	6,809,781	9,947,563	11,460,905
9. Reserve for Appropriation	-	-	503,000
Total	<u><u>99,558,271</u></u>	<u><u>118,799,129</u></u>	<u><u>141,235,798</u></u>

Department by Organization Unit

<u>BUREAU</u>	1995 <u>EXPENDITURES</u>	1996 <u>EXPENDITURES</u>	1997 <u>BUDGET</u>
Administration	1,425,208	1,799,530	2,351,379
Highways and Streets	27,913,322	33,801,901	41,993,505
Sanitary Services	30,049,217	36,515,847	32,605,686
Traffic and Transportation	9,300,802	11,266,465	12,564,746
Pollution Control	30,869,722	35,415,386	51,720,482
Total	<u><u>99,558,271</u></u>	<u><u>118,799,129</u></u>	<u><u>141,235,798</u></u>

Source of Funds

<u>FUND</u>	1995 <u>EXPENDITURES</u>	1996 <u>EXPENDITURES</u>	1997 <u>BUDGET</u>
1994 Referendum G.O. Bond Fund	21,277	220,925	284,610
General Fund	53,503,624	64,817,379	65,193,829
Water and Sewerage Revenue Fund	34,573,053	39,248,224	53,467,856
Water and Sewerage Renewal and Ext. Fund	11,460,317	14,512,601	22,289,503
Total	<u><u>99,558,271</u></u>	<u><u>118,799,129</u></u>	<u><u>141,235,798</u></u>

DEPARTMENT OF PUBLIC WORKS (Continued)

Administration

The Office of the Commissioner provides leadership and support services for the management of the operations of the Department of Public Works. These support services include budget administration and management; monitoring of contracts, grants, and assessments; analysis of operations for improving their effectiveness and efficiency, capital infrastructure planning; and coordination of legislative affairs for the department.

FINANCIAL DATA

Budget by Major Account Group

<u>ACCOUNT GROUP</u>	<u>1995 EXPENDITURES</u>	<u>1996 EXPENDITURES</u>	<u>1997 BUDGET</u>
1. Personnel Expenses	1,330,447	1,631,367	2,207,875
2. Other Current Operating Expenses	72,767	140,398	117,373
5. Internal Service Expenses	7,233	14,153	15,006
7. Capital Expenses	<u>14,761</u>	<u>13,612</u>	<u>11,125</u>
Total	<u><u>1,425,208</u></u>	<u><u>1,799,530</u></u>	<u><u>2,351,379</u></u>

Budget by Activity

<u>ACTIVITY</u>	<u>1997 BUDGET</u>
Commissioner's Office	1,283,895
Management Services	<u>1,067,484</u>
Total	<u><u>2,351,379</u></u>

Source of Funds

<u>FUND</u>	<u>1995 EXPENDITURES</u>	<u>1996 EXPENDITURES</u>	<u>1997 BUDGET</u>
General Fund	1,403,931	1,511,931	1,848,183
1994 Referendum G.O. Bond Fund	21,277	220,925	284,610
Water and Sewerage Revenue Fund	<u>-</u>	<u>66,674</u>	<u>218,586</u>
Total	<u><u>1,425,208</u></u>	<u><u>1,799,530</u></u>	<u><u>2,351,379</u></u>

DEPARTMENT OF PUBLIC WORKS (Continued)

Bureau of Highways and Streets

The Bureau of Highways and Streets' mission is to enhance the quality of life for Atlanta's citizens in the following ways; (a) Providing a safe and convenient transportation infrastructure of streets, sidewalks, and bridges; (b) Providing a safe healthy, and clean environment by conveying sanitary sewage waste materials, and runoff from homes, businesses, and roadways; (c) Promoting health, economic growth by regulating development activities; and responding to citizens' concerns and requests for information.

FINANCIAL DATA

Budget by Major Account Group

<u>ACCOUNT GROUP</u>	<u>1995 EXPENDITURES</u>	<u>1996 EXPENDITURES</u>	<u>1997 BUDGET</u>
1. Personnel Expenses	17,506,055	19,212,167	22,805,554
2. Other Current Operating Expenses	4,762,114	5,674,275	7,757,097
5. Internal Service Expenses	2,747,362	3,463,146	3,048,817
6. Intergovernmental/Interfund Expenses	185,870	1,794,201	1,548,908
7. Capital Expenses	2,711,921	3,658,112	6,330,129
9. Reserve for Appropriation	-	-	503,000
	<hr/>	<hr/>	<hr/>
Total	<u>27,913,322</u>	<u>33,801,901</u>	<u>41,993,505</u>

Budget by Activity

<u>ACTIVITY</u>	<u>1997 BUDGET</u>
Office of the Director	1,945,399
Technical Services:	
Administration	113,227
Design	1,560,239
CAD/CAM	1,935,202
Engineering Operations Div.	991,622
Public Services	475,023
Site Development	552,729
Total Technical Services	<hr/> 5,628,042
Street Operations:	
Administration	513,901
Hill Street Facility	6,211,663
North Avenue	6,849,023
Total Street Operations	<hr/> 13,574,587

DEPARTMENT OF PUBLIC WORKS (Continued)

Bureau of Highways and Streets (Continued)

Budget by Activity (Continued)

<u>ACTIVITY</u>		<u>1997 BUDGET</u>
Sewer Operations:		
Administration	4,056,268	
Maintenance Crews	7,694,813	
Construction Crews	8,961,396	
Equipment Pool	<u>133,000</u>	
Total Sewer Operations		<u>20,845,477</u>
 Total		 <u><u>41,993,505</u></u>

Source of Funds

<u>FUND</u>	<u>1995 EXPENDITURES</u>	<u>1996 EXPENDITURES</u>	<u>1997 BUDGET</u>
General Fund	12,749,674	15,523,136	18,175,214
Water and Sewerage Renewal and Ext. Fund	7,620,498	9,960,610	13,966,457
Water and Sewerage Revenue Fund	<u>7,543,150</u>	<u>8,318,155</u>	<u>9,851,834</u>
 Total	 <u><u>27,913,322</u></u>	 <u><u>33,801,901</u></u>	 <u><u>41,993,505</u></u>

DEPARTMENT OF PUBLIC WORKS (Continued)

Bureau of Sanitary Services

The Bureau of Sanitary Services' mission is the effective management of all solid waste generated within the City of Atlanta; the enforcement of applicable regulations governing solid waste collection and disposal and the presence of litter and vegetation on public property. Additionally, this bureau has responsibility for the maintenance of city wide vacant lots and street cleaning.

FINANCIAL DATA

Budget by Major Account Group

<u>ACCOUNT GROUP</u>	<u>1995 EXPENDITURES</u>	<u>1996 EXPENDITURES</u>	<u>1997 BUDGET</u>
1. Personnel Expenses	14,242,665	15,717,034	15,810,887
2. Other Current Operating Expenses	7,374,979	9,717,164	8,989,528
5. Internal Service Expenses	5,893,751	6,830,217	6,155,522
7. Capital Expenses	<u>2,537,822</u>	<u>4,251,432</u>	<u>1,649,749</u>
Total	<u>30,049,217</u>	<u>36,515,847</u>	<u>32,605,686</u>

Budget by Activity

<u>ACTIVITY</u>	<u>1997 BUDGET</u>
Office of the Director:	
Office of the Director	2,075,317
City Recycling Project	1,618,210
Code Enforcement	3,252,840
Special Services	<u>957,914</u>
Total Office of the Director	7,904,281
Solid Waste Collection:	
Maddox Park Substation	4,688,757
Liddell Drive Substation	4,151,863
Lakewood Substation	4,256,422
Chester Avenue	<u>239,190</u>
Total Solid Waste Collection	13,336,232
Street Cleaning:	
Maddox Park Substation	1,237,478
Liddell Drive Substation	1,145,721
Lakewood Substation	1,140,298
Chester Avenue	<u>1,202,515</u>
Total Street Cleaning	4,726,012

DEPARTMENT OF PUBLIC WORKS (Continued)

Bureau of Sanitary Services (Continued)

Budget by Activity (Continued)

<u>ACTIVITY</u>		<u>1997 BUDGET</u>
Disposal:		
Hartsfield Incinerator	309,092	
Landfill	<u>6,330,069</u>	
Total Disposal		<u>6,639,161</u>
Total		<u><u>32,605,686</u></u>

Source of Funds

<u>FUND</u>	<u>1995 EXPENDITURES</u>	<u>1996 EXPENDITURES</u>	<u>1997 BUDGET</u>
General Fund	30,049,217	36,515,847	32,605,686

DEPARTMENT OF PUBLIC WORKS (Continued)

Bureau of Traffic and Transportation

The Bureau of Traffic and Transportation's mission is to manage, operate and maintain the City's traffic control systems and to provide transportation planning to ensure the safe, efficient and environmentally sensitive movement of vehicular and pedestrian traffic in the City of Atlanta.

FINANCIAL DATA

Budget by Major Account Group

<u>ACCOUNT GROUP</u>	<u>1995 EXPENDITURES</u>	<u>1996 EXPENDITURES</u>	<u>1997 BUDGET</u>
1. Personnel Expenses	3,610,581	4,202,177	4,797,711
2. Other Current Operating Expenses	5,264,928	6,375,330	7,144,542
5. Internal Service Expenses	285,997	302,834	277,328
7. Capital Expenses	139,296	386,124	345,165
Total	<u>9,300,802</u>	<u>11,266,465</u>	<u>12,564,746</u>

Budget by Activity

<u>ACTIVITY</u>	<u>1997 BUDGET</u>
Office of the Director	2,256,175
Signs & Marking	1,701,233
Street Lights & Traffic Signals	8,607,338
Total	<u>12,564,746</u>

Source of Funds

<u>FUND</u>	<u>1995 EXPENDITURES</u>	<u>1996 EXPENDITURES</u>	<u>1997 BUDGET</u>
General Fund	9,300,802	11,266,465	12,564,746

DEPARTMENT OF PUBLIC WORKS (Continued)

Bureau of Pollution Control

The Bureau of Pollution Control's mission is to manage, operate and maintain the city's water reclamation facilities in order to meet state and federal water quality regulations and to enforce all city ordinances applicable to Water Pollution Control.

FINANCIAL DATA

Budget by Major Account Group

<u>ACCOUNT GROUP</u>	<u>1995 EXPENDITURES</u>	<u>1996 EXPENDITURES</u>	<u>1997 BUDGET</u>
1. Personnel Expenses	13,076,953	13,738,980	17,222,228
2. Other Current Operating Expenses	15,365,778	18,832,161	24,512,833
5. Internal Service Expenses	470,945	549,447	545,684
6. Intergovernmental/Interfund Expenses	550,065	656,515	6,315,000
7. Capital Expenses	1,405,981	1,638,283	3,124,737
Total	<u><u>30,869,722</u></u>	<u><u>35,415,386</u></u>	<u><u>51,720,482</u></u>

Budget by Activity

<u>ACTIVITY</u>	<u>1997 BUDGET</u>
Office of the Director	14,143,422
R. M. Clayton WPC	12,396,176
Utoy Creek WPC	4,559,017
South River WPC	6,228,437
Intrenchment Creek WPC	3,579,365
Support Services	9,484,705
Combined Sewer Overflow Fac.	1,329,360
Total	<u><u>51,720,482</u></u>

Source of Funds

<u>FUND</u>	<u>1995 EXPENDITURES</u>	<u>1996 EXPENDITURES</u>	<u>1997 BUDGET</u>
Water and Sewerage Revenue Fund	27,029,903	30,863,395	43,397,436
Water and Sewerage Renewal and Ext. Fund	3,839,819	4,551,991	8,323,046
Total	<u><u>30,869,722</u></u>	<u><u>35,415,386</u></u>	<u><u>51,720,482</u></u>

**CITY OF ATLANTA 2000 • DESIRED PERFORMANCE OUTCOMES
DEPARTMENT OF PUBLIC WORKS
1997 MANAGEMENT PLAN**

PRIORITY: Creating a Safer City

GOAL: To maintain an environment in which citizens, workers and visitors feel safe and secure.

DESIRED OUTCOME	1996 PERFORMANCE	ATLANTA 2000 FIVE-YEAR PERFORMANCE PLAN				
		1996	1997	1998	1999	2000
1. Decrease number of street lights out in the Central Business District from 14% to 3%. - Total number of street lights in CBD maintained - Number of street lights out in CBD during the period - Percent of street lights out in CBD during the period	TBD TBD 10%	10%	8%	6%	4%	3%
2. Increase the number of traffic signs maintained and in readable condition from 75% to 95% by performing repairs within 3 days from receipt of report. *** - Total number of traffic signs maintained - Number of traffic signs maintained in readable condition - Percent of traffic signs maintained in readable condition	16,000 11,511 73%	75%	80%	82%	90%	95%
3. Increase the number of streets that are maintained with visibility of pavement striping/markings from 70% to 98% of all City streets. - Total number of streets maintained - Number of streets maintained with visibility of striping/markings - Percent of streets maintained with visibility of striping/markings	850 569 66%	70%	85%	90%	95%	98%
4. Increase the number of overhead street name signs placed along major aerial streets from 17 to 1,700. ***	249	85	425	850	1,275	1,700
5. Reduce job-related injuries by 50%.	TBD	1,260	1,120	980	840	700

TBD = To Be Determined
***Funding Note-\$67,000.00 from bond fund.

**CITY OF ATLANTA 2000 • DESIRED PERFORMANCE OUTCOMES
DEPARTMENT OF PUBLIC WORKS
1997 MANAGEMENT PLAN**

PRIORITY: Delivering Quality Customer Services

GOAL: To provide services that are appropriate, cost effective and responsive to citizens' needs.

DESIRED OUTCOME	1996 PERFORMANCE	ATLANTA 2000 FIVE-YEAR PERFORMANCE PLAN				
		1996	1997	1998	1999	2000
1. Develop and implement procedures for the newly established Public Work's Customer Service Unit - Percent of completion	N/A	N/A	100%	100%	100%	100%
2. Increase sanitation customer satisfaction from 83% to 99%.	N/A	91%	93%	95%	97%	99%
3. Reduce number of sewer back-ups by ___% through proactive grease inspection Program and I & I reduction program. - Number of sewer back-ups - Percent of reduction in sewer back-ups.	850 10%	10%	10%	10%	10%	10%

**CITY OF ATLANTA 2000 • DESIRED PERFORMANCE OUTCOMES
DEPARTMENT OF PUBLIC WORKS
1997 MANAGEMENT PLAN**

PRIORITY: Neighborhood Vitality & Economic Environmental Responsibility

GOAL: To make Atlanta neighborhoods attractive and vibrant places to live and the city a good place for business investment.

DESIRED OUTCOME	1996 PERFORMANCE	ATLANTA 2000 FIVE-YEAR PERFORMANCE PLAN				
		1996	1997	1998	1999	2000
1. Increase the lighting levels in neighborhoods citywide.						
a: Add 300 new lights, citywide, in non-targeted areas	*	*	300	*	*	*
b: Upgrade lighting in six, targeted neighborhoods	*	*	6	*	*	*
2. Develop and implement a comprehensive street maintenance program including:						
a. Increasing number of miles of street resurfaced from 30 to 100 miles per year.	79.8 miles	37.5	50	70	90	100
b. Introduce ___ street maintenance technologies in 1998.	*	*	*	*	*	*
c. Install ___ "buspads" around MARTA bus stops, installing "buspads" on selected street sites around the city.	*	*	*	*	*	*
d. Develop and implement comprehensive pavement management system by December 1998 **	*	*	*	*	*	*
3. Implement a bridge preventive maintenance aimed at preventing bridge restrictions, closures, and failures.						
- Number of bridges repaired/painted	4	6	10	15	25	25
- Number of bridges replaced						
**Requires significant funds to start up.						
* Data not yet submitted by Dept.						

**CITY OF ATLANTA 2000 • DESIRED PERFORMANCE OUTCOMES
DEPARTMENT OF PUBLIC WORKS
1997 MANAGEMENT PLAN**

PRIORITY: Neighborhood Vitality & Economic Environmental Responsibility

GOAL: To make Atlanta neighborhoods attractive and vibrant places to live and the city a good place for business investment.

DESIRED OUTCOME	1996 PERFORMANCE	ATLANTA 2000 FIVE-YEAR PERFORMANCE PLAN				
		1996	1997	1998	1999	2000
6. Reduce erosion along major creeks by building 9,000 linear feet of stream bank.	2,399	2,000	2,000	2,000	2,000	1,500
7. Implement comprehensive neighborhood traffic management program, including:	*	*	*	*	*	*
a. Perform evaluations of residential streets to determine installation of	177	200	200	150	50	50
b. Install traffic calming devices along residential streets.	0	10	50	30	10	10
8. Maintain 100% of Wastewater Capital Improvement Projects on schedule.	100%	100%	100%	100%	100%	100%
9. Develop and Implement an integrated long-range Solid Waste Management System including:	*	*	*	*	*	*
a. Alternative disposal and landfill citing study. (750K)						
b. Yard trimming composting program						
c. Variable rate fee						
d. Full cost accounting system						
e. Separate billing						
f. Solid Waste services enterprise fund						
10. Implement stormwater drainage utility to address flooding, erosion, and stormwater quality problems. 900k-1,000k	*	*	*	*	*	*

Note: * Data not yet submitted by Dept.





DEPARTMENT
OF
WATER



DEPARTMENT OF WATER

Overview

The City of Atlanta Water Department provides high quality drinking water to the citizens of Atlanta and Fulton County and on a wholesale basis to the cities of Fairburn, Union City, Hapeville and portions of Clayton and Fayette Counties. With a service area of 650 square miles, 134,000 meter connections and serving over one million people daily, Atlanta has one of the largest water utilities in the southeastern United States.

Atlanta's sole source of raw water is the Chattahoochee River. The City operates two water treatment plants, the Hemphill and the Chattahoochee; a third plant is jointly owned and operated by the City and Fulton County. These treatment plants have a combined capacity of approximately 220 million gallons daily (mgd), although average daily demand and production currently stands at approximately 120 mgd.

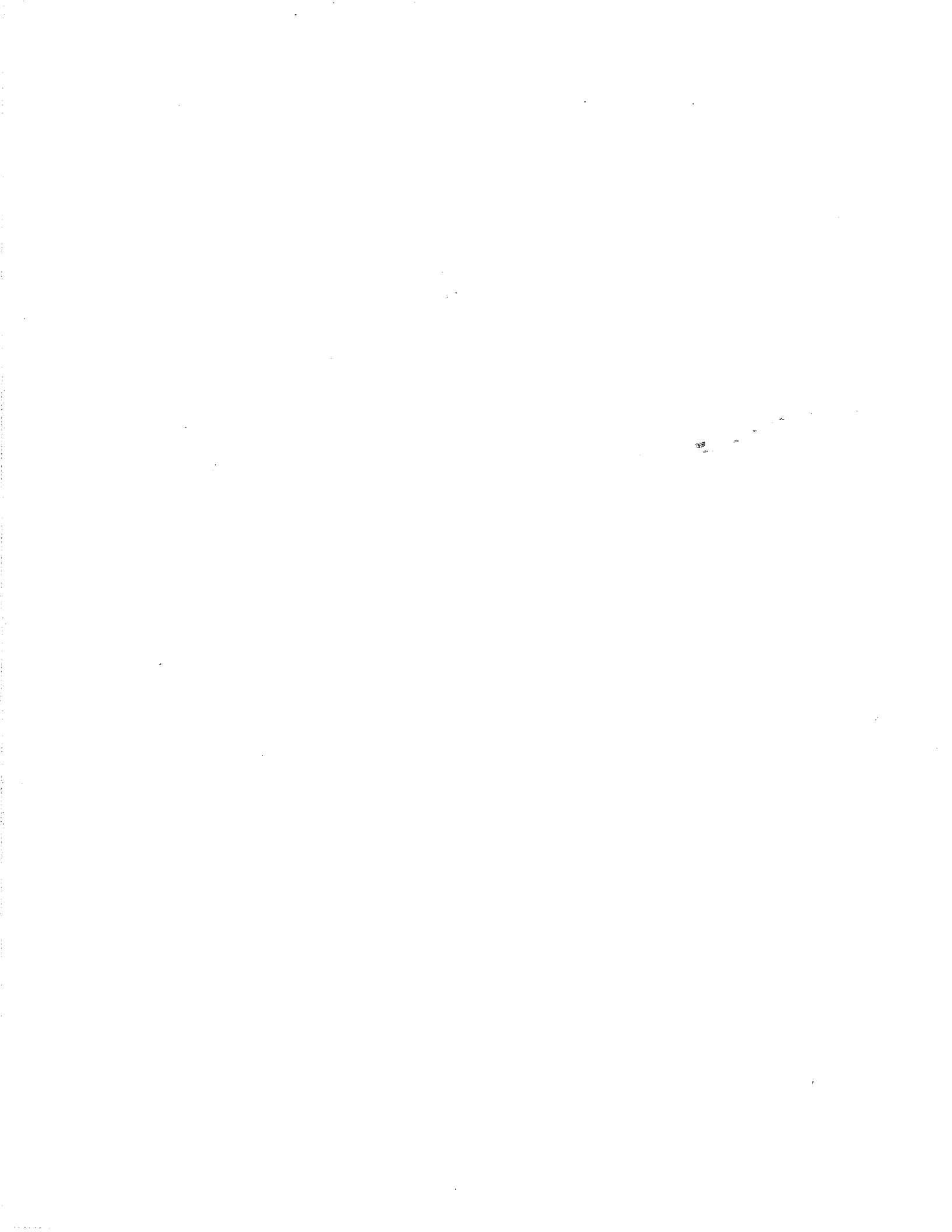
The Water Department is organized along functional lines with three primary divisions: Operation, Technical Service and Administration. The Operations Division pumps raw water from the river intake to the reservoir and treats the water to drinking water standards at the two complexes. The Technical Services Division, which includes engineering, performs installation and maintenance of water mains (approximately 2,400 miles of piping), service lines, 145,000 meters and 24,000 fire hydrants which make up the distribution system. The Administrative Division is responsible for all financial, administrative, billing and customer service functions.

Atlanta's drinking water has an excellent taste and it meets or exceeds all state and federal water quality standards. This department has operated continuously without public health or regulatory violations for over one hundred years.

Since 1993, the Water Department has begun a process of streamlining and right sizing. Over one hundred positions were abolished during this period.

Through various cost-controlling measures, the Water Department was able to achieve savings of \$5 million since 1993, one million of which was achieved through energy efficient pump station operations.

Furthermore, a major quality service enhancement of a "One-Call Center" for all customer services is in the process of being implemented.



DEPARTMENT OF WATER

STAFFING AND FINANCIAL HISTORY

	<u>1995</u>	<u>1996</u>	<u>1997 Adopted</u>	<u>1996-97 Change</u>
Budget	\$60,527,364	\$60,080,769	\$57,252,987	(4.71%)
Expenditures	\$47,314,283	\$51,936,107	NA	NA
Authorized Personnel	780	781	809	3.59%

Department Mission

To achieve excellence in providing an adequate supply of high quality, potable water to our customers in a cost effective manner, utilizing modern technologies and promoting environmental awareness, conservation, and protection of our resources.

DEPARTMENT OF WATER

Highlights

1996 Accomplishments

- Completed replacement/renovation of the 1923 filters (Hemphill).
- Hemphill construction project 80% completed.
- Installed security fencing in Department of Water facilities.
- Saved \$1.0 million in electrical cost at Chattahoochee Pumping Station.
- Department of Water courses in the Apprenticeship Program received accreditation for college credits.
- Implemented the following QSI Initiatives:
 - Vocational Education
 - Touch reading
 - Consolidation of meter personnel
 - Implemented 1st phase of One Call Shop
 - Centralized Store
 - Employee Incentive Program
- Distributed 850 low flow toilets in the Empowerment Zone neighborhoods.
- Assisted 215 customers through care and conserve.
- Completed construction projects prior to Olympic games:
 - Centennial Olympic Park
 - Greenlea Commons
 - MLK/Northside Drive
 - Olympic Stadium
 - James P. Brawley
 - Atlanta University Center
 - Georgia Tech
 - Morris Brown College
- Installed tamper proof fire hydrant caps.
- Implemented installation of water mains being installed by private developers.
- Developed Standard Operating Procedures for Department of Water.
- Developed Safety Program.
- Developed Employee Manual.

DEPARTMENT OF WATER (Continued)

FINANCIAL DATA

Department by Major Account Group

<u>ACCOUNT GROUP</u>	<u>1995 EXPENDITURES</u>	<u>1996 EXPENDITURES</u>	<u>1997 BUDGET</u>
1. Personnel Expenses	26,399,249	27,871,443	29,995,394
2. Other Current Operating Expenses	15,461,589	16,737,268	19,179,761
5. Internal Service Expenses	3,292,264	3,825,210	3,512,801
6. Intergovernmental/Interfund Expenses	560,968	518,090	856,800
7. Capital Expenses	1,600,213	2,984,096	2,208,231
9. Reserve for Appropriation	-	-	1,500,000
Total	<u><u>47,314,283</u></u>	<u><u>51,936,107</u></u>	<u><u>57,252,987</u></u>

Department by Organization Unit

<u>BUREAU</u>	<u>1995 EXPENDITURES</u>	<u>1996 EXPENDITURES</u>	<u>1997 BUDGET</u>
Administration	741,748	975,277	1,263,732
Operations	<u>46,572,535</u>	<u>50,960,830</u>	<u>55,989,255</u>
Total	<u><u>47,314,283</u></u>	<u><u>51,936,107</u></u>	<u><u>57,252,987</u></u>

Source of Funds

<u>FUND</u>	<u>1995 EXPENDITURES</u>	<u>1996 EXPENDITURES</u>	<u>1997 BUDGET</u>
Water and Sewerage Revenue Fund	41,465,410	43,872,818	46,730,346
Water and Sewerage Renewal and Ext. Fund	<u>5,848,873</u>	<u>8,063,289</u>	<u>10,522,641</u>
Total	<u><u>47,314,283</u></u>	<u><u>51,936,107</u></u>	<u><u>57,252,987</u></u>

DEPARTMENT OF WATER (Continued)

Administration

Administration consists of the Commissioner, Deputy Commissioner, and Commissioner's Support staff. It provides effective leadership and guidance promoting increased efficiency, production, accountability, planning and teamwork for the Department of Water; establishes community outreach programs to improve services to the public; increases communication and promotes water conservation measures city-wide.

FINANCIAL DATA

Budget by Major Account Group

<u>ACCOUNT GROUP</u>	<u>1995 EXPENDITURES</u>	<u>1996 EXPENDITURES</u>	<u>1997 BUDGET</u>
1. Personnel Expenses	360,757	504,600	700,172
2. Other Current Operating Expenses	372,088	357,970	457,472
5. Internal Service Expenses	2,975	3,711	5,100
6. Intergovernmental/Interfund Expenses	3,400	100,000	100,000
7. Capital Expenses	2,528	8,996	988
Total	<u>741,748</u>	<u>975,277</u>	<u>1,263,732</u>

Budget by Activity

<u>ACTIVITY</u>	<u>1997 BUDGET</u>
Office of the Director	1,263,256
Management Services	476
Technical Services	-
Total	<u>1,263,732</u>

Source of Funds

<u>FUND</u>	<u>1995 EXPENDITURES</u>	<u>1996 EXPENDITURES</u>	<u>1997 BUDGET</u>
Water and Sewerage Revenue Fund	710,370	923,436	1,108,021
Water and Sewerage Renewal and Ext. Fund	31,378	51,841	155,711
Total	<u>741,748</u>	<u>975,277</u>	<u>1,263,732</u>

DEPARTMENT OF WATER (Continued)

Operations

Water operations consists of the following divisions: Administrative Support, Technical Support and Operations. Administrative Support performs all financial, administrative, and customer service functions. Technical Support performs the installation and maintenance of water mains which make up the distribution systems. The Operations division pumps and treats raw water into drinkable water through its Chattahoochee and Hemphill Water Treatment Complexes.

FINANCIAL DATA

Budget by Major Account Group

<u>ACCOUNT GROUP</u>	<u>1995 EXPENDITURES</u>	<u>1996 EXPENDITURES</u>	<u>1997 BUDGET</u>
1. Personnel Expenses	26,038,492	27,366,843	29,295,222
2. Other Current Operating Expenses	15,089,501	16,379,298	18,722,289
5. Internal Service Expenses	3,289,289	3,821,499	3,507,701
6. Intergovernmental/Interfund Expenses	557,568	418,090	756,800
7. Capital Expenses	1,597,685	2,975,100	2,207,243
9. Reserve for Appropriation	-	-	1,500,000
Total	<u><u>46,572,535</u></u>	<u><u>50,960,830</u></u>	<u><u>55,989,255</u></u>

Budget by Activity

<u>ACTIVITY</u>	<u>1997 BUDGET</u>
Office of the Director	2,717,924
Administrative Services	2,513,654
Customer Service	6,982,075
Technical Services	4,125,490
Chattahoochee Complex	9,182,190
Hemphill Complex	7,885,826
Construction and Maintenance	17,132,330
North Area Treatment Plan	<u>5,449,766</u>
Total	<u><u>55,989,255</u></u>

Source of Funds

<u>FUND</u>	<u>1995 EXPENDITURES</u>	<u>1996 EXPENDITURES</u>	<u>1997 BUDGET</u>
Water and Sewerage Revenue Fund	40,755,040	42,949,382	45,622,325
Water and Sewerage Renewal and Ext. Fund	<u>5,817,495</u>	<u>8,011,448</u>	<u>10,366,930</u>
Total	<u><u>46,572,535</u></u>	<u><u>50,960,830</u></u>	<u><u>55,989,255</u></u>

**CITY OF ATLANTA 2000 • DESIRED PERFORMANCE OUTCOMES
DEPARTMENT OF WATER
1997 MANAGEMENT PLAN**

PRIORITY: Creating a Safer City

GOAL: To maintain an environment in which citizens, workers and visitors feel safe and secure.

DESIRED OUTCOME	1996 PERFORMANCE	ATLANTA 2000 FIVE-YEAR PERFORMANCE PLAN				
		1996	1997	1998	1999	2000
1. Comply with Safe Drinking Water Act 100% of the time.	100%	100%	100%	100%	100%	100%
2. Reduce known security risks at Water facilities by designing and installing security measures and systems.						
- Percent of design completed	71%	60%	100%	100%	100%	100%
- Percent of installation completed	30%	40%	100%	100%	100%	100%
3. Reduce the number of safety hazards in the work place and the number of on-the-job injuries by 2% per year.						
- Number of workers' compensation claims reported	130	235	230	225	220	215

**CITY OF ATLANTA 2000 • DESIRED PERFORMANCE OUTCOMES
DEPARTMENT OF WATER
1997 MANAGEMENT PLAN**

PRIORITY: Delivering Quality Customer Services

GOAL: To provide services that are appropriate, cost effective and responsive to citizens' needs.

DESIRED OUTCOME	1996 PERFORMANCE	ATLANTA 2000 FIVE-YEAR PERFORMANCE PLAN				
		1996	1997	1998	1999	2000
1. Improve the percentage of citizens rating delivery of water services as "Satisfactory" from 85% to 90% in the city-wide survey.	N/A	86%	88%	89%	90%	92%
2. Increase the rates of water revenue collected from 96% to 98% of the water revenue billed.						
- Dollar amount collected	\$118.5 m	N/A	N/A	N/A	N/A	N/A
- Dollar amount billed	\$124.5 m	N/A	N/A	N/A	N/A	N/A
- Percent of revenue collected	95.18%	97.00%	97.50%	98.00%	98.00%	98.00%
3. Reduce water wasted and unaccounted for from 20% to 10%.	13.95%	16%	14%	12%	10%	10%

**CITY OF ATLANTA 2000 • DESIRED PERFORMANCE OUTCOMES
DEPARTMENT OF WATER
1997 MANAGEMENT PLAN**

PRIORITY: Neighborhood Vitality & Economic Environmental Responsibility

GOAL: To make Atlanta neighborhoods attractive and vibrant places to live and the city a good place for business investment.

DESIRED OUTCOME	1996 PERFORMANCE	ATLANTA 2000 FIVE-YEAR PERFORMANCE PLAN				
		1996	1997	1998	1999	2000
1. Utilize private sector and federal funds to implement water conservation program in Empowerment Zone. - Number of households retrofitted with water conservation devices (e.g. low flow toilets and shower heads)	850	800	*	*	*	*
2. Reduce the number of days required for approval of private development water main installation from time of application to authorization for construction from 60 to 30 days.	**	60	50	40	35	30
* 1997-2000 targets dependent upon receipt of grant funds. ** In 1996 efforts were spent developing legislation and procedures for the program. Legislation was enacted in September 1996.						

1997 BUDGET

CAPITAL PROJECTS

INTRODUCTION

This section contains budgets for each capital funded project, and expenditures for the past two years for all projects with expenditures in 1995 or 1996 or funds budgeted for 1997. These budgets are arranged by project and are integrated to show all funding sources. The project listings are structured generally in the same manner as the project listings in the City's Capital Improvements Program (CIP), organized into the following program categories and subcategories:

Administrative Support	General Government Facilities Vehicle Maintenance Facilities Leased Facilities
Economic Development	Urban Amenities Major Development Projects
Public Safety	Pre-Trial Detention and Corrections Facilities Fire Services Facilities Police Services Facilities
Recreational and Cultural Opportunities	Recreation and Cultural Affairs, Open Space
Transportation	Aviation Highways, Streets and Bridges Traffic Control
Environmental Protection and Enhancement	Solid Waste Collection and Disposal Pollution Control Sanitary, Storm and Combined Sewers Water Supply
City-Wide Capital Projects	City-Wide Radio System E911, CAD, Cable and Communication Integration Systems
Empowerment Zone Projects	

Any capital project may be divided into numerous "cost-centers" for accounting purposes. Each center represents the budgeting of funds for a particular project to a specific organizational unit within a specific fund. The basic financial data is shown on a center basis. Some projects may include carry-forward appropriations of 1996 monies in addition to the funds shown.

The development of the capital projects budget is the result of the Capital Improvements Program (CIP) process. This process is the medium for operating departments to request programming of funds for future capital needs. The CIP provides the reader an understanding of the capital revenues for a five-year period and identifies the source of funding for all projects within the five year plan. The actual budgeting of funds follows the normal annual budget process.

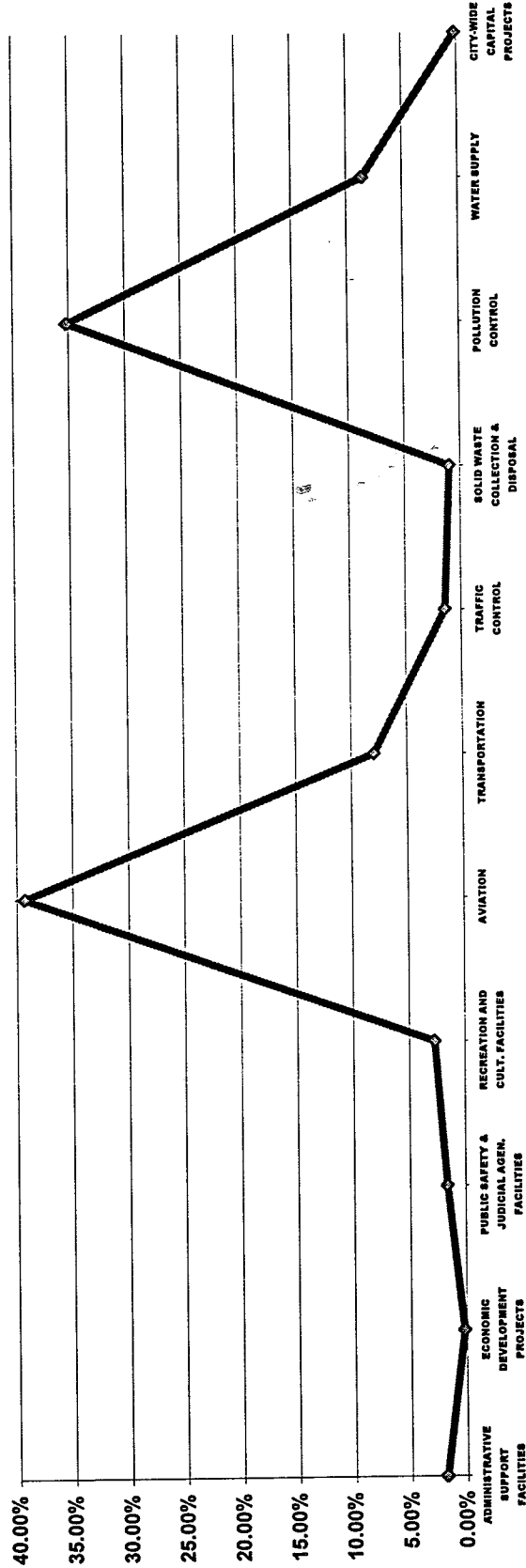
In considering capital projects for funding, the operating budget impact is weighed very carefully. The impact of proposed projects on the operating budget is part of the criteria required for determining whether projects are part of the CIP.

Each project is cross-referenced to the appropriate CIP project number except in instances where the accounting project (FICS project) is not defined consistent with a CIP project. In those instances, the notation "N/A" appears. In many of these instances, the capital project may be below the \$25,000 minimum for inclusion in the CIP.

HISTORICAL OVERVIEW

PROJECT TYPE	95 EXPENSE	% EXPENSE	97 APPROPRIATION	% OF 97 BUDGET
ADMINISTRATIVE SUPPORT FACILITIES	4,286,341	3,803,204	8,614,187	1.80%
ECONOMIC DEVELOPMENT PROJECTS	7,879,860	1,050,647	752,586	0.16%
PUBLIC SAFETY & JUDICIAL AGEN. FACILITIES	5,378,477	8,280,978	12,937,385	1.62%
RECREATION AND CULT. FACILITIES	92,433,633	130,836,796	188,406,206	2.70%
AVIATION	25,159,766	27,265,608	38,034,158	39.26%
TRANSPORTATION	3,357,628	2,299,591	6,788,100	7.93%
TRAFFIC CONTROL	1,543,051	3,811,161	4,587,751	1.41%
SOLID WASTE COLLECTION & DISPOSAL	44,471,921	81,449,588	168,682,096	0.96%
POLLUTION CONTROL	23,864,910	30,389,976	40,989,456	35.15%
WATER SUPPLY	23,673,171	1,743,415	817,819	8.54%
CITY-WIDE CAPITAL PROJECTS	-	-	1,478,800	0.17%
EMPOWERMENT ZONE PROJECTS	-	-	-	0.31%
	232,048,758	290,930,964	479,842,402	
				1

CAPITAL IMPROVEMENT PROJECTS SUMMARY % OF 1997 APPROPRIATION



1997 BUDGET

CAPITAL PROJECTS

ADMINISTRATIVE SUPPORT FACILITIES

GENERAL GOVERNMENT FACILITIES

<u>CENTER</u>	<u>DEPARTMENT</u>	<u>FUND</u>	<u>1995 EXPENSES</u>	<u>1996 EXPENSES</u>	<u>1997 BUDGET</u>
CDBG PROJECT #: N/A			PROJECT TITLE: City Hall Renovation and Expansion		
FICS PROJECT #: A0101					
G41A01019999	Administrative Services	General	206,307	242,497	-
G41A010192AB	Administrative Services	Annual Bond	4,140	22,133	21,933
G41A010192AB	Administrative Services	1989 Bond Project	4,211	25,932	52,805
G41A010192AB	Administrative Services	1990 Bond Project	104,322	39,159	26,901
G41A010198AA	Administrative Services	Trust	1,650	182,994	19,207
Project Total			320,630	512,715	120,846
CDBG PROJECT #: N/A			PROJECT TITLE: Handicapped Accessibility		
FICS PROJECT #: A0102					
G41A01029999	Administrative Services	General	-	189,952	-
G41A0102A5QD	Administrative Services	Community Development	-	-	1,426
Project Total			-	189,952	1,426
CDBG PROJECT #: N/A			PROJECT TITLE: 818 Washington		
FICS PROJECT #: A0103					
G41A01039999	Administrative Services	General	-	95,210	-
CDBG PROJECT #: N/A			PROJECT TITLE: General Improvements City Hall		
FICS PROJECT #: A0104					
G41A01049999	Administrative Services	General	-	437,078	-
CDBG PROJECT #: N/A			PROJECT TITLE: Parking Facility for City Hall		
FICS PROJECT #: A0105					
G41A01059999	Administrative Services	General	-	303,490	-
G41A010598AA	Administrative Services	Trust	26,955	40,855	4,256
Project Total			26,955	344,345	4,256

1997 BUDGET
CAPITAL PROJECTS

ADMINISTRATIVE SUPPORT FACILITIES

GENERAL GOVERNMENT FACILITIES (CONTINUED)

<u>CENTER</u>	<u>DEPARTMENT</u>	<u>FUND</u>	<u>1995 EXPENSES</u>	<u>1996 EXPENSES</u>	<u>1997 BUDGET</u>
CDBG PROJECT #:	N/A	PROJECT TITLE: City Hall East			
FICS PROJECT #:	A0106				
G41A01069999	Administrative Services	General	752,288	364,681	-
G41A01069982	Administrative Services	General Gov't. Capital Outlay	1,650,225	-	-
G41A01069995	Administrative Services	General Gov't. Capital Outlay	376,737	81,669	2,730,528
G41A010692AB	Administrative Services	1995 Bond Project	-	-	300,000
G41A01069995	Administrative Services	Water & Sewer Renew & Ext.	38,085	130,732	331,183
G62A01069999	Administrative Services	Internal Service	342	-	-
	Project Total		2,817,677	577,082	3,361,711
CDBG PROJECT #:	N/A	PROJECT TITLE: Empowerment - CHE			
FICS PROJECT #:	A0107				
G41A010792AB	Administrative Services	Annual Bond	-	-	214,537
G41A010792AB	Administrative Services	1987 Bond Project	-	-	155,463
	Project Total		-	-	370,000
CDBG PROJECT #:	N/A	PROJECT TITLE: Police - CHE			
FICS PROJECT #:	A0108				
G41A010892AB	Administrative Services	1987 Bond Project	-	-	29,284
G41A010892AB	Administrative Services	1988 Bond Project	-	597	786
G41A010892AB	Administrative Services	1989 Bond Project	-	10,444	-
G41A010892AB	Administrative Services	1990 Bond Project	-	1,140	746
G41A010892AB	Administrative Services	1991 Bond Project	-	-	343,830
G41A010892AB	Administrative Services	1992 Bond Project	-	6,510	977,742
G41A010892AB	Administrative Services	1993 Bond Project	-	54,320	461,724
G41A010892AB	Administrative Services	1994 Bond Project	-	20,285	92,592
	Project Total		-	93,296	1,906,704
CDBG PROJECT #:	N/A	PROJECT TITLE: One Stop Capital Shop - CHE			
FICS PROJECT #:	A0109				
G41A010992AB	Administrative Services	1989 Bond Project	-	-	210,000

1997 BUDGET

CAPITAL PROJECTS

ADMINISTRATIVE SUPPORT FACILITIES

VEHICLE MAINTENANCE FACILITIES

CDBG PROJECT #:	N/A	PROJECT TITLE: Vehicle Maintenance Facility	
FICS PROJECT #:	A0208		
G61A02089999	Administrative Services	Water & Sewer Renew & Ext.	3,784

CDBG PROJECT #:	N/A	PROJECT TITLE: Underground Storage Tank Project	
FICS PROJECT #:	A0213		
G41A021392AB	Administrative Services	1996 Bond Project	2,000,000
G61A02139999	Administrative Services	Internal Service	114,911
		<u>23,833</u>	<u>8,950</u>
Project Total		<u>23,833</u>	<u>8,950</u>

CDBG PROJECT #:	N/A	PROJECT TITLE: Re-Roof, N. Side Dr. Bldg. A	
FICS PROJECT #:	A0214		
G41A02149999	Administrative Services	General	119,574
G62A02149999	Administrative Services	Internal Service	-
		<u>103,242</u>	<u>-</u>
Project Total		<u>103,242</u>	<u>119,574</u>

LEASED FACILITIES

CDBG PROJECT #:	CD-75	PROJECT TITLE: Municipal Market Improvements	
FICS PROJECT #:	A0301		
G42A0301A5XB	Administrative Services	Community Development	2,187
G42A0301A5ZB	Administrative Services	Community Development	13,000
G42A0301BCA0	Administrative Services	Community Development	83,113
Y52A0301A5TB	<i>NO DESCRIPTION FOUND IN XREF</i>	Community Development	-
Y52A0301A5WB	<i>NO DESCRIPTION FOUND IN XREF</i>	Community Development	-
Y52A0301A5XB	<i>NO DESCRIPTION FOUND IN XREF</i>	Community Development	-
Y52A0301A5YB	<i>NO DESCRIPTION FOUND IN XREF</i>	Community Development	-
J11A0301QNA0	Finance	Trust	26,851
G42A0301A7E0	Administrative Services	Sec. 108 Loan Trust	264,180
Y52A0301A7E0	Planning, Dev. & Neigh. Conserv.	Sec. 108 Loan Trust	131,218
		<u>45,210</u>	<u>89,941</u>
		<u>17,291</u>	<u>-</u>
		<u>34,057</u>	<u>-</u>
		<u>15,386</u>	<u>-</u>
		<u>184,681</u>	<u>-</u>
Project Total		<u>296,625</u>	<u>683,341</u>

1997 BUDGET

CAPITAL PROJECTS

ADMINISTRATIVE SUPPORT FACILITIES

NEIGHBORHOOD FACILITIES

<u>CENTER</u>	<u>DEPARTMENT</u>	<u>FUND</u>	<u>1995 EXPENSES</u>	<u>1996 EXPENSES</u>	<u>1997 BUDGET</u>
		PROJECT TITLE: Dunbar Recreation Center			
CDBG PROJECT #:	N/A				
FICS PROJECT #:	A0401				
G41A04019999	Administrative Services	General	-	93,000	-
		PROJECT TITLE: Georgia Hill			
CDBG PROJECT #:	N/A				
FICS PROJECT #:	A0402				
G41A04029999	Administrative Services	General	-	36,640	-
		PROJECT TITLE: J. Burdine			
CDBG PROJECT #:	N/A				
FICS PROJECT #:	A0403				
G41A04039999	Administrative Services	General	-	106,695	-
CODA PROJECTS					
		PROJECT TITLE: Capital Ave. Corridor Facility			
CDBG PROJECT #:	N/A				
FICS PROJECT #:	A0501				
M21A050192AH	Public Works	1992 Bond Project	231	-	-
		PROJECT TITLE: GA State/Omni Corridor Facility			
CDBG PROJECT #:	N/A				
FICS PROJECT #:	A0502				
M21A050292AH	Public Works	1987 Bond Project	4,255	-	-
		PROJECT TITLE: Abernathy Corridor Facility			
CDBG PROJECT #:	N/A				
FICS PROJECT #:	A0504				
M21A050492AH	Public Works	1987 Bond Project	9,401	-	-
M22A05049985	Public Works	General Gov't. Capital Outlay	497,277	5,323	1
	Project Total		<u>506,678</u>	<u>5,323</u>	<u>1</u>
		PROJECT TITLE: Woodruff Park/Underground Conn			
CDBG PROJECT #:	N/A				
FICS PROJECT #:	A0506				
M21A050692AH	Public Works	1992 Bond Project	22,500	-	-

1997 BUDGET

CAPITAL PROJECTS

ADMINISTRATIVE SUPPORT FACILITIES

CODA PROJECTS (CONTINUED)

<u>CENTER</u>	<u>DEPARTMENT</u>	<u>FUND</u>	<u>1995 EXPENSES</u>	<u>1996 EXPENSES</u>	<u>1997 BUDGET</u>
CDBG PROJECT #: N/A FICS PROJECT #: A0507		PROJECT TITLE: International Blvd. Corridor Facility			
M21A050792AH	Public Works	1987 Bond Project	53,422	-	-
CDBG PROJECT #: N/A FICS PROJECT #: A0508		PROJECT TITLE: Tenth Street Corridor Facility			
T31A05089999	Non-Departmental	General	-	500,000	-
CDBG PROJECT #: N/A FICS PROJECT #: A0510		PROJECT TITLE: Auburn Ave. Corridor Facilities			
M21A051092AH	Public Works	1987 Bond Project	73,969	-	-
CDBG PROJECT #: N/A FICS PROJECT #: A0511		PROJECT TITLE: Freedom Park Facilities			
M21A051192AH	Public Works	Annual Bond	36,068	-	-
M21A051192AH	Public Works	1987 Bond Project	255	-	-
	Project Total		<u>36,323</u>	<u>-</u>	<u>-</u>
TOTAL - ADMINISTRATIVE SUPPORT FACILITIES			<u>4,286,340</u>	<u>3,803,201</u>	<u>8,614,188</u>

1997 BUDGET
CAPITAL PROJECTS

ECONOMIC DEVELOPMENT PROJECTS

URBAN AMENITIES

<u>CENTER</u>	<u>DEPARTMENT</u>	<u>FUND</u>	<u>1995 EXPENSES</u>	<u>1996 EXPENSES</u>	<u>1997 BUDGET</u>
CDBG PROJECT #:	N/A	PROJECT TITLE: Fairlie Poplar Project			
FICS PROJECT #:	B0101				
M22B0101ALA0	Public Works	Intergovernmental Grant	-	-	116,085

MAJOR DEVELOPMENT PROJECTS

CDBG PROJECT #:	N/A	PROJECT TITLE: Underground Atlanta			
FICS PROJECT #:	B0201				
D41B0201QMA0	Executive Offices	Intergovernmental Grant	-	-	27,947
D41B020198AA	Executive Offices	Trust	-	-	1,534
G41B02019999	Administrative Services	Trust	-	-	107,021
	Project Total		<u>-</u>	<u>-</u>	<u>136,502</u>
CDBG PROJECT #:	N/A	PROJECT TITLE: West Lot Acquisition			
FICS PROJECT #:	B0210				
Y53B0210A5YA	Planning, Dev. & Neigh. Conserv.	Community Development	-	-	500,000
TOTAL - ECONOMIC DEVELOPMENT PROJECTS			<u>0</u>	<u>0</u>	<u>752,587</u>

1997 BUDGET

CAPITAL PROJECTS

PUBLIC SAFETY & JUDICIAL AGENCIES FACILITIES

DETENTION & CORRECTION FACILITIES

<u>CENTER</u>	<u>DEPARTMENT</u>	<u>FUND</u>	<u>1995 EXPENSES</u>	<u>1996 EXPENSES</u>	<u>1997 BUDGET</u>
CDBG PROJECT #:	N/A	PROJECT TITLE: Pre-Trial Detention Facility			
FICS PROJECT #:	C0101				
I11C010192AB	Corrections	Annual Bond	-	-	2,922
I11C010192AJ	Corrections	1987 Bond Project	399,349	-	72,324
G41C010192AB	Administrative Services	1991 Bond Project	36,632	605,070	536,526
	Project Total		<u>435,981</u>	<u>605,070</u>	<u>611,772</u>

CDBG PROJECT #:	N/A	PROJECT TITLE: Solitary Confinement Cells Con			
FICS PROJECT #:	C0102				
I11C010292AB	Corrections	Annual Bond	-	-	15,479
CDBG PROJECT #:	N/A	PROJECT TITLE: New Pre-Trial Detention Facility			
FICS PROJECT #:	C0105				
G41C01059993	Administrative Services	General Gov't. Capital Outlay	6,354,617	233,752	4,988,894
G41C01059993	Administrative Services	Water & Sewer Renew & Ext.	-	-	151,000
	Project Total		<u>6,354,617</u>	<u>233,752</u>	<u>5,139,894</u>

FIRE FACILITIES

CDBG PROJECT #:	N/A	PROJECT TITLE: Fire Station #02			
FICS PROJECT #:	C0202				
G41C02029999	Administrative Services	General	-	82,500	-
CDBG PROJECT #:	N/A	PROJECT TITLE: Fire Station #4 Construction			
FICS PROJECT #:	C0204				
W11C020492AC	Fire Services	1996 Bond Project	-	-	1,000,000
CDBG PROJECT #:	N/A	PROJECT TITLE: Fire Station #05 Construction			
FICS PROJECT #:	C0205				
W31C020592AC	Fire Services	Annual Bond	463	-	-

1997 BUDGET

CAPITAL PROJECTS

PUBLIC SAFETY & JUDICIAL AGENCIES FACILITIES

FIRE FACILITIES

<u>CENTER</u>	<u>DEPARTMENT</u>	<u>FUND</u>	<u>1995 EXPENSES</u>	<u>1996 EXPENSES</u>	<u>1997 BUDGET</u>
CDBG PROJECT #:	N/A	PROJECT TITLE: Fire Station 34 Construction			
FICS PROJECT #:	C0234				
W11C023492AC	Fire Services	Annual Bond	590	-	-

POLICE FACILITIES

CDBG PROJECT #:	CD-417	PROJECT TITLE: Zone 1 Police Precinct			
FICS PROJECT #:	C0301				
G42C0301A5XA	Administrative Services	Community Development	336,098	4,018	7,025
G42C0301A5YA	Administrative Services	Community Development	273,200	26,860	2,800
G42C0301A51A	Administrative Services	Community Development	393,270	1,806	16,394
Project Total			<u>1,002,568</u>	<u>32,684</u>	<u>26,219</u>

CDBG PROJECT #:	N/A	PROJECT TITLE: Vine City Mini Precinct			
FICS PROJECT #:	C0305				
Y53C0305A51A	Planning, Dev. & Neigh. Conserv.	Community Development	-	-	100,000

CDBG PROJECT #:	N/A	PROJECT TITLE: Mounted Police Facility			
FICS PROJECT #:	C0310				
X11C03109998	Police Services	Trust	-	-	2,705

JUDICIAL AGENCIES FACILITIES

CDBG PROJECT #:	N/A	PROJECT TITLE: Municipal Court Construct & Renovation			
FICS PROJECT #:	C0401				
G41C04019999	Administrative Services	General	-	21,728	-
G41C040192AB	Administrative Services	Annual Bond	-	-	6,104
G41C040192AB	Administrative Services	1990 Bond Project	43,925	11,331	344,877
Project Total			<u>43,925</u>	<u>33,059</u>	<u>350,981</u>

1997 BUDGET

CAPITAL PROJECTS

PUBLIC SAFETY & JUDICIAL AGENCIES FACILITIES

JUDICIAL AGENCIES FACILITIES (CONTINUED)

<u>CENTER</u>	<u>DEPARTMENT</u>	<u>FUND</u>	<u>1995 EXPENSES</u>	<u>1996 EXPENSES</u>	<u>1997 BUDGET</u>
CDBG PROJECT #:	N/A	PROJECT TITLE: Traffic Court Building Renovation			
FICS PROJECT #:	C0402				
G41C04029999	Administrative Services	General	-	45,641	-
G41C040292AB	Administrative Services	Annual Bond	10,000	-	-
G41C040292AB	Administrative Services	1987 Bond Project	784	-	-
G41C040292AB	Administrative Services	1989 Bond Project	3,602	17,940	17,808
G41C040292AB	Administrative Services	1990 Bond Project	14,593	-	-
G41C040292AB	Administrative Services	1991 Bond Project	12,333	-	1
G41C040292AB	Administrative Services	1992 Bond Project	402	-	-
G41C040292AB	Administrative Services	1996 Bond Project	-	-	489,000
	Project Total		<u>41,714</u>	<u>63,581</u>	<u>506,809</u>
TOTAL - PUBLIC SAFETY & JUDICIAL AGENCIES FACILITIES			<u>7,879,858</u>	<u>1,050,646</u>	<u>7,753,859</u>

1997 BUDGET

CAPITAL PROJECTS

RECREATION AND CULTURAL FACILITIES, OPEN SPACE

CURBS, SIDEWALKS & PAVING

<u>CENTER</u>	<u>DEPARTMENT</u>	<u>FUND</u>	<u>1995 EXPENSES</u>	<u>1996 EXPENSES</u>	<u>1997 BUDGET</u>
CDBG PROJECT #:	N/A	PROJECT TITLE: City Wide			
FICS PROJECT #:	D01B6				
N11D01B69999	Parks, Rec. & Cultural Affairs	General	-	5,000	-
N12D01B69999	Parks, Rec. & Cultural Affairs	Park Improvement	-	36,822	51,594
	Project Total		-	41,822	51,594
CDBG PROJECT #:	N/A	PROJECT TITLE: Rose Circle Park			
FICS PROJECT #:	D01F5				
N12D01F59999	Parks, Rec. & Cultural Affairs	Park Improvement	-	75,000	-
CDBG PROJECT #:	N/A	PROJECT TITLE: Harwell Heights Park			
FICS PROJECT #:	D0116				
N12D01239999	Parks, Rec. & Cultural Affairs	Park Improvement	55,003	-	-
CDBG PROJECT #:	N/A	PROJECT TITLE: Underwood Hills Park ('94 Budget)			
FICS PROJECT #:	D0123				
N12D01239999	Parks, Rec. & Cultural Affairs	Park Improvement	-	25,000	5,000
CDBG PROJECT #:	N/A	PROJECT TITLE: Adair I Park			
FICS PROJECT #:	D0145				
N12D01459999	Parks, Rec. & Cultural Affairs	Park Improvement	61,189	8,811	-
CDBG PROJECT #:	N/A	PROJECT TITLE: Ben Hill Park			
FICS PROJECT #:	D0150				
N12D01509999	Parks, Rec. & Cultural Affairs	Park Improvement	10,600	-	-
CDBG PROJECT #:	N/A	PROJECT TITLE: Brownwood Park			
FICS PROJECT #:	D0173				
N12D01739999	Parks, Rec. & Cultural Affairs	Park Improvement	60,000	-	-

1997 BUDGET

CAPITAL PROJECTS

RECREATION AND CULTURAL FACILITIES, OPEN SPACE

CURBS, SIDEWALKS & PAVING (CONTINUED)

<u>CENTER</u>	<u>DEPARTMENT</u>	<u>FUND</u>	<u>1995 EXPENSES</u>	<u>1996 EXPENSES</u>	<u>1997 BUDGET</u>
CDBG PROJECT #: N/A FICS PROJECT #: D0189		PROJECT TITLE: Howell Park			
N12D01899999	Parks, Rec. & Cultural Affairs	Park Improvement	82,600	-	-

LIGHTING IMPROVEMENTS

CDBG PROJECT #: N/A FICS PROJECT #: D02A5		PROJECT TITLE: Southside Park			
N12D02A59999	Parks, Rec. & Cultural Affairs	Park Improvement	-	-	125,000

CDBG PROJECT #: N/A FICS PROJECT #: D02B6		PROJECT TITLE: Lighting Improvements, City-Wide			
N12D02B69999	Parks, Rec. & Cultural Affairs	Park Improvement	41,092	143,528	69,376

CDBG PROJECT #: N/A FICS PROJECT #: D0213		PROJECT TITLE: English Park			
N12D02139999	Parks, Rec. & Cultural Affairs	Park Improvement	-	-	732

CDBG PROJECT #: N/A FICS PROJECT #: D0219		PROJECT TITLE: Maddox Park ('96 Budget)			
N12D02199999	Parks, Rec. & Cultural Affairs	Park Improvement	-	-	10,000

CDBG PROJECT #: N/A FICS PROJECT #: D0229		PROJECT TITLE: Bedford Pine Park ('94 Budget)			
N12D02299999	Parks, Rec. & Cultural Affairs	Park Improvement	-	-	10,000

CDBG PROJECT #: N/A FICS PROJECT #: D0231		PROJECT TITLE: Coan Park			
N12D02319999	Parks, Rec. & Cultural Affairs	Park Improvement	30,000	-	-

1997 BUDGET

CAPITAL PROJECTS

RECREATION AND CULTURAL FACILITIES, OPEN SPACE

LIGHTING IMPROVEMENTS (CONTINUED)

<u>CENTER</u>	<u>DEPARTMENT</u>	<u>FUND</u>	<u>1995 EXPENSES</u>	<u>1996 EXPENSES</u>	<u>1997 BUDGET</u>
CDBG PROJECT #: N/A FICS PROJECT #: D0252		PROJECT TITLE: Daniel Stanton Park			
N12D02529999	Parks, Rec. & Cultural Affairs	Park Improvement	-	-	4,300
CDBG PROJECT #: N/A FICS PROJECT #: D0258		PROJECT TITLE: Oakland City Park			
N12D02589999	Parks, Rec. & Cultural Affairs	Park Improvement	25,000	-	-
CDBG PROJECT #: N/A FICS PROJECT #: D0262		PROJECT TITLE: Pittman Park			
N12D02629999	Parks, Rec. & Cultural Affairs	Park Improvement	12,879	158,366	2,825

SWIMMING POOL IMPROVEMENTS

CDBG PROJECT #: N/A FICS PROJECT #: D03B6		PROJECT TITLE: Swimming Pool Imprvs., City-Wide			
N12D03B69999	Parks, Rec. & Cultural Affairs	Park Improvement	-	34,551	66,199
CDBG PROJECT #: N/A FICS PROJECT #: D03G1		PROJECT TITLE: Piedmont Park Swimming Pool			
N12D03G19999	Parks, Rec. & Cultural Affairs	Park Improvement	14,891	64,209	-
CDBG PROJECT #: N/A FICS PROJECT #: D03G5		PROJECT TITLE: Anderson Park Pool			
N12D03G59999	Parks, Rec. & Cultural Affairs	Park Improvement	40,000	-	-
CDBG PROJECT #: N/A FICS PROJECT #: D0305		PROJECT TITLE: John A. White Park			
N12D03059999	Parks, Rec. & Cultural Affairs	Park Improvement	25,000	-	-

1997 BUDGET

CAPITAL PROJECTS

RECREATION AND CULTURAL FACILITIES, OPEN SPACE

SWIMMING POOL IMPROVEMENTS (CONTINUED)

<u>CENTER</u>	<u>DEPARTMENT</u>	<u>FUND</u>	<u>1995 EXPENSES</u>	<u>1996 EXPENSES</u>	<u>1997 BUDGET</u>
CDBG PROJECT #:	CD-441	PROJECT TITLE: J. F. Kennedy Park			
FICS PROJECT #:	D0317				
N12D0317A5XA	Parks, Rec. & Cultural Affairs	Community Development	4,508	-	3,015
N12D0317A51A	Parks, Rec. & Cultural Affairs	Community Development	-	143,060	978,041
	Project Total		<u>4,508</u>	<u>143,060</u>	<u>981,056</u>
CDBG PROJECT #:	N/A	PROJECT TITLE: Candler Park			
FICS PROJECT #:	D0330				
N12D03309999	Parks, Rec. & Cultural Affairs	Park Improvement	-	25,000	15,000
CDBG PROJECT #:	N/A	PROJECT TITLE: Oakland City Park			
FICS PROJECT #:	D0358				
N12D03589999	Parks, Rec. & Cultural Affairs	Park Improvement	35,000	-	-
CDBG PROJECT #:	N/A	PROJECT TITLE: Pittman Park			
FICS PROJECT #:	D0362				
N12D03629999	Parks, Rec. & Cultural Affairs	Park Improvement	25,000	-	-
CDBG PROJECT #:	N/A	PROJECT TITLE: Tuscon Trail Park			
FICS PROJECT #:	D0366				
N12D03669999	Parks, Rec. & Cultural Affairs	Park Improvement	-	108,000	-
CDBG PROJECT #:	N/A	PROJECT TITLE: Joyland Park			
FICS PROJECT #:	D0381				
N12D03819999	Parks, Rec. & Cultural Affairs	Park Improvement	119,031	12,639	53,692
CDBG PROJECT #:	N/A	PROJECT TITLE: MLK Natatorium			
FICS PROJECT #:	D0383				
N12D03839999	Parks, Rec. & Cultural Affairs	Park Improvement	-	-	75,000

1997 BUDGET

CAPITAL PROJECTS

RECREATION AND CULTURAL FACILITIES, OPEN SPACE

SWIMMING POOL IMPROVEMENTS (CONTINUED)

<u>CENTER</u>	<u>DEPARTMENT</u>	<u>FUND</u>	<u>1995 EXPENSES</u>	<u>1996 EXPENSES</u>	<u>1997 BUDGET</u>
CDBG PROJECT #:	N/A	PROJECT TITLE: South Bend Park			
FICS PROJECT #:	D0386				
N12D03869999	Parks, Rec. & Cultural Affairs	Park Improvement	75,000	-	-
CDBG PROJECT #:	N/A	PROJECT TITLE: Thomasville Park			
FICS PROJECT #:	D0387				
N12D03879999	Parks, Rec. & Cultural Affairs	Park Improvement	42,000	-	-
TENNIS COURT IMPROVEMENTS					
CDBG PROJECT #:	N/A	PROJECT TITLE: Southside Park			
FICS PROJECT #:	D04A5				
N12D04A59999	Parks, Rec. & Cultural Affairs	Park Improvement	90,000	-	-
CDBG PROJECT #:	N/A	PROJECT TITLE: Tennis Court Imprvs., City-Wide			
FICS PROJECT #:	D04B6				
N12D04B69999	Parks, Rec. & Cultural Affairs	Park Improvement	5,000	91,761	5,899
CDBG PROJECT #:	N/A	PROJECT TITLE: Collier Drive Park ('97 Budget)			
FICS PROJECT #:	D04D4				
N12D04D49999	Parks, Rec. & Cultural Affairs	Park Improvement	-	-	30,000
CDBG PROJECT #:	N/A	PROJECT TITLE: Grant Park			
FICS PROJECT #:	D0404				
N12D04049999	Parks, Rec. & Cultural Affairs	Park Improvement	-	-	50,000
CDBG PROJECT #:	N/A	PROJECT TITLE: Grove Park			
FICS PROJECT #:	D0414				
N12D04149999	Parks, Rec. & Cultural Affairs	Park Improvement	25,000	-	-

1997 BUDGET

CAPITAL PROJECTS

RECREATION AND CULTURAL FACILITIES, OPEN SPACE

TENNIS COURT IMPROVEMENTS (CONTINUED)

<u>CENTER</u>	<u>DEPARTMENT</u>	<u>FUND</u>	<u>1995 EXPENSES</u>	<u>1996 EXPENSES</u>	<u>1997 BUDGET</u>
CDBG PROJECT #: N/A FICS PROJECT #: D0416		PROJECT-TITLE: Harwell Heights Park			
N12D04169999	Parks, Rec. & Cultural Affairs	Park Improvement	25,000	-	-
CDBG PROJECT #: N/A FICS PROJECT #: D0419		PROJECT TITLE: Maddox Park ('94 Budget)			
N12D04199999	Parks, Rec. & Cultural Affairs	Park Improvement	-	50,000	-
CDBG PROJECT #: N/A FICS PROJECT #: D0423		PROJECT TITLE: Underwood Hills Park ('94 Budget)			
N12D04239999	Parks, Rec. & Cultural Affairs	Park Improvement	-	35,000	-
CDBG PROJECT #: N/A FICS PROJECT #: D0431		PROJECT TITLE: Coan Park			
N12D04319999	Parks, Rec. & Cultural Affairs	Park Improvement	13,672	22,828	-
CDBG PROJECT #: N/A FICS PROJECT #: D0435		PROJECT TITLE: Lake Claire Park ('97 Budget)			
N12D04359999	Parks, Rec. & Cultural Affairs	Park Improvement	-	-	20,000
CDBG PROJECT #: N/A FICS PROJECT #: D0453		PROJECT TITLE: Dean Rusk Park ('94 Budget)			
N12D04539999	Parks, Rec. & Cultural Affairs	Park Improvement	-	20,000	-
CDBG PROJECT #: N/A FICS PROJECT #: D0461		PROJECT TITLE: Phoenix-Dunbar Park ('94 Budget)			
N12D04619999	Parks, Rec. & Cultural Affairs	Park Improvement	-	20,000	-

1997 BUDGET
CAPITAL PROJECTS

RECREATION AND CULTURAL FACILITIES, OPEN SPACE

TENNIS COURT IMPROVEMENTS (CONTINUED)

<u>CENTER</u>	<u>DEPARTMENT</u>	<u>FUND</u>	<u>1995 EXPENSES</u>	<u>1996 EXPENSES</u>	<u>1997 BUDGET</u>
CDBG PROJECT #: N/A FICS PROJECT #: D0469		PROJECT TITLE: West End Park			
N12D04699999	Parks, Rec. & Cultural Affairs	Park Improvement	-	75,000	-
CDBG PROJECT #: N/A FICS PROJECT #: D0470		PROJECT TITLE: West Manor Park			
N12D04709999	Parks, Rec. & Cultural Affairs	Park Improvement	62,917	-	22,083
CDBG PROJECT #: N/A FICS PROJECT #: D0471		PROJECT TITLE: Wilson Mill Park ('94 Budget)			
N12D04719999	Parks, Rec. & Cultural Affairs	Park Improvement	-	30,000	-
CDBG PROJECT #: N/A FICS PROJECT #: D0479		PROJECT TITLE: Empire Park ('96 Budget Only)			
N12D04799999	Parks, Rec. & Cultural Affairs	Park Improvement	-	-	120,000
CDBG PROJECT #: N/A FICS PROJECT #: D0481		PROJECT TITLE: Tennis Court Improvements, Joyland Park			
N12D04819999	Parks, Rec. & Cultural Affairs	Park Improvement	-	175,100	-
CDBG PROJECT #: N/A FICS PROJECT #: D0487		PROJECT TITLE: Thomasville Park ('94 Budget)			
N12D04879999	Parks, Rec. & Cultural Affairs	Park Improvement	-	100,000	-
CDBG PROJECT #: N/A FICS PROJECT #: D0491		PROJECT TITLE: Bitsy Grant Tennis Center			
N12D04919999	Parks, Rec. & Cultural Affairs	Park Improvement	41,150	37,900	120,950

1997 BUDGET

CAPITAL PROJECTS

RECREATION AND CULTURAL FACILITIES, OPEN SPACE

TENNIS COURT IMPROVEMENTS (CONTINUED)

<u>CENTER</u>	<u>DEPARTMENT</u>	<u>FUND</u>	<u>1995 EXPENSES</u>	<u>1996 EXPENSES</u>	<u>1997 BUDGET</u>
CDBG PROJECT #: N/A FICS PROJECT #: D0492		PROJECT TITLE: Chastain Tennis Center			
N12D04929999	Parks, Rec. & Cultural Affairs	Park Improvement	18,015	47,775	20,154
CDBG PROJECT #: N/A FICS PROJECT #: D0493		PROJECT TITLE: McGhee Tennis Center			
N12D04939999	Parks, Rec. & Cultural Affairs	Park Improvement	-	71,900	36
CDBG PROJECT #: N/A FICS PROJECT #: D0495		PROJECT TITLE: Washington Park Tennis Center			
N12D04959999	Parks, Rec. & Cultural Affairs	Park Improvement	-	50,000	-

BASKETBALL COURT IMPROVEMENTS

CDBG PROJECT #: N/A FICS PROJECT #: D05B6		PROJECT TITLE: Basketball Court Imprvs., City			
N12D05B69999	Parks, Rec. & Cultural Affairs	Park Improvement	-	-	5,983
CDBG PROJECT #: N/A FICS PROJECT #: D05D4		PROJECT TITLE: Collier Drive Park			
N12D05D49999	Parks, Rec. & Cultural Affairs	Park Improvement	-	-	100,000
CDBG PROJECT #: N/A FICS PROJECT #: D0517		PROJECT TITLE: J. F. Kennedy Park ('97 Budget)			
N12D05179999	Parks, Rec. & Cultural Affairs	Park Improvement	-	-	15,000
CDBG PROJECT #: N/A FICS PROJECT #: D0529		PROJECT TITLE: Bedford Pine Park			
N12D05299999	Parks, Rec. & Cultural Affairs	Park Improvement	-	-	30,000

1997 BUDGET

CAPITAL PROJECTS

RECREATION AND CULTURAL FACILITIES, OPEN SPACE

BASKETBALL COURT IMPROVEMENTS (CONTINUED)

<u>CENTER</u>	<u>DEPARTMENT</u>	<u>FUND</u>	<u>1995 EXPENSES</u>	<u>1996 EXPENSES</u>	<u>1997 BUDGET</u>
CDBG PROJECT #: N/A FICS PROJECT #: D0531		PROJECT TITLE: Coan Park			
N12D05319999	Parks, Rec. & Cultural Affairs	Park Improvement	10,000	-	-
CDBG PROJECT #: N/A FICS PROJECT #: D0546		PROJECT TITLE: Adair II Park			
N12D05469999	Parks, Rec. & Cultural Affairs	Park Improvement	-	24,380	620
CDBG PROJECT #: N/A FICS PROJECT #: D0561		PROJECT TITLE: Phoenix-Dunbar Park ('94 Budget)			
N12D05619999	Parks, Rec. & Cultural Affairs	Park Improvement	-	45,000	-
CDBG PROJECT #: N/A FICS PROJECT #: D0570		PROJECT TITLE: West Manor Park			
N12D05709999	Parks, Rec. & Cultural Affairs	Park Improvement	15,000	-	-
CDBG PROJECT #: N/A FICS PROJECT #: D0571		PROJECT TITLE: Wilson Mill Park ('94 Budget)			
N12D05719999	Parks, Rec. & Cultural Affairs	Park Improvement	-	30,000	-
CDBG PROJECT #: N/A FICS PROJECT #: D0588		PROJECT TITLE: Walker Park ('94 Budget)			
N12D05889999	Parks, Rec. & Cultural Affairs	Park Improvement	-	60,000	-
FENCING AND WALLS					
CDBG PROJECT #: N/A FICS PROJECT #: D06B6		PROJECT TITLE: City Wide			
N12D06B69999	Parks, Rec. & Cultural Affairs	Park Improvement	61,830	164,277	191,418

1997 BUDGET
CAPITAL PROJECTS

RECREATION AND CULTURAL FACILITIES, OPEN SPACE

FENCING AND WALLS (CONTINUED)

<u>CENTER</u>	<u>DEPARTMENT</u>	<u>FUND</u>	<u>1995 EXPENSES</u>	<u>1996 EXPENSES</u>	<u>1997 BUDGET</u>
CDBG PROJECT #: N/A FICS PROJECT #: D0614		PROJECT TITLE: Grove Park			
N12D06149999	Parks, Rec. & Cultural Affairs	Park Improvement	18,000	-	-
CDBG PROJECT #: N/A FICS PROJECT #: D0661		PROJECT TITLE: Phoenix Park I (Dunbar Park)			
N12D06619999	Parks, Rec. & Cultural Affairs	Park Improvement	-	-	60,000
CDBG PROJECT #: N/A FICS PROJECT #: D0666		PROJECT TITLE: Tuscon Trail Park			
N12D06669999	Parks, Rec. & Cultural Affairs	Park Improvement	-	60,740	-
CDBG PROJECT #: N/A FICS PROJECT #: D0669		PROJECT TITLE: West End Park ('95 Budget)			
N12D06699999	Parks, Rec. & Cultural Affairs	Park Improvement	4,200	-	4,200
CDBG PROJECT #: N/A FICS PROJECT #: D0673		PROJECT TITLE: Brownwood Park			
N12D06739999	Parks, Rec. & Cultural Affairs	Park Improvement	29,380	-	-
CDBG PROJECT #: N/A FICS PROJECT #: D0681		PROJECT TITLE: Joyland Park			
N12D06819999	Parks, Rec. & Cultural Affairs	Park Improvement	18,035	-	6,965
CDBG PROJECT #: N/A FICS PROJECT #: D0686		PROJECT TITLE: South Bend Park			
N12D06869999	Parks, Rec. & Cultural Affairs	Park Improvement	-	-	157

1997 BUDGET

CAPITAL PROJECTS

RECREATION AND CULTURAL FACILITIES, OPEN SPACE

FENCING AND WALLS (CONTINUED)

<u>CENTER</u>	<u>DEPARTMENT</u>	<u>FUND</u>	<u>1995 EXPENSES</u>	<u>1996 EXPENSES</u>	<u>1997 BUDGET</u>
CDBG PROJECT #:	N/A	PROJECT TITLE: Washington Park ('96 Budget)			
FICS PROJECT #:	D0695				
N12D06959999	Parks, Rec. & Cultural Affairs	Park Improvement	-	-	25,000

HEATING, VENTILATION AND A/C

CDBG PROJECT #:	N/A	PROJECT TITLE: Heating, Ventil. & A/C, City-Wide			
FICS PROJECT #:	D07B6				
N12D07B69999	Parks, Rec. & Cultural Affairs	Park Improvement	64,800	33,000	17,908
CDBG PROJECT #:	N/A	PROJECT TITLE: Adamsville Recreation Center			
FICS PROJECT #:	D07D3				
N12D07D39999	Parks, Rec. & Cultural Affairs	Park Improvement	5,000	-	-
CDBG PROJECT #:	N/A	PROJECT TITLE: Anderson Park Gymnasium			
FICS PROJECT #:	D07G6				
N12D07G69999	Parks, Rec. & Cultural Affairs	Park Improvement	-	-	24,000
CDBG PROJECT #:	N/A	PROJECT TITLE: East Lake Park			
FICS PROJECT #:	D0732				
N12D07329999	Parks, Rec. & Cultural Affairs	Park Improvement	-	-	1,000
CDBG PROJECT #:	N/A	PROJECT TITLE: Oakland City Park			
FICS PROJECT #:	D0758				
N12D07589999	Parks, Rec. & Cultural Affairs	Park Improvement	-	99,960	39,040
CDBG PROJECT #:	N/A	PROJECT TITLE: West Manor Park			
FICS PROJECT #:	D0770				
N12D07709999	Parks, Rec. & Cultural Affairs	Park Improvement	36,000	-	4,000

1997 BUDGET

CAPITAL PROJECTS

RECREATION AND CULTURAL FACILITIES, OPEN SPACE

HEATING, VENTILATION AND A/C (CONTINUED)

<u>CENTER</u>	<u>DEPARTMENT</u>	<u>FUND</u>	<u>1995 EXPENSES</u>	<u>1996 EXPENSES</u>	<u>1997 BUDGET</u>
CDBG PROJECT #: N/A FICS PROJECT #: D0786		PROJECT TITLE: South Bend Park			
N12D07869999	Parks, Rec. & Cultural Affairs	Park Improvement	22,500	-	-
CONSTRUCTION OF BUILDINGS					
CDBG PROJECT #: N/A FICS PROJECT #: D09A3		PROJECT TITLE: Lake Allatoona Rec Camp ('95 Budget)			
N12D09A39999	Parks, Rec. & Cultural Affairs	Park Improvement	891	-	-
CDBG PROJECT #: N/A FICS PROJECT #: D09A6		PROJECT TITLE: Bessie Branham Park			
N12D09A69999	Parks, Rec. & Cultural Affairs	Park Improvement	-	-	900,000
CDBG PROJECT #: CD-264 FICS PROJECT #: D09A9		PROJECT TITLE: Southeast Gym			
N12D09A9A5LA	Parks, Rec. & Cultural Affairs	Community Development	-	-	177
N12D09A9A5PA	Parks, Rec. & Cultural Affairs	Community Development	31,668	-	-
N12D09A9A5QA	Parks, Rec. & Cultural Affairs	Community Development	21,266	-	11,713
N12D09A9A5XA	Parks, Rec. & Cultural Affairs	Community Development	-	50,807	166
N12D09A9A5YA	Parks, Rec. & Cultural Affairs	Community Development	568,586	-	-
	Project Total		<u>621,520</u>	<u>50,807</u>	<u>12,056</u>
CDBG PROJECT #: N/A FICS PROJECT #: D09B6		PROJECT TITLE: Construction of Bldgs., City-Wide			
N12D09B69999	Parks, Rec. & Cultural Affairs	Park Improvement	535,983	363,443	824,730
CDBG PROJECT #: N/A FICS PROJECT #: D09C4		PROJECT TITLE: Grant Park Recreation Center			
N12D09C49999	Parks, Rec. & Cultural Affairs	Park Improvement	-	-	544

1997 BUDGET
CAPITAL PROJECTS

RECREATION AND CULTURAL FACILITIES, OPEN SPACE

CONSTRUCTION OF BUILDINGS (CONTINUED)

<u>CENTER</u>	<u>DEPARTMENT</u>	<u>FUND</u>	<u>1995 EXPENSES</u>	<u>1996 EXPENSES</u>	<u>1997 BUDGET</u>
CDBG PROJECT #: N/A FICS PROJECT #: D09C7		PROJECT TITLE: Cyclorama Improvements			
N41D09C7QNA0	Parks, Rec. & Cultural Affairs	Trust	-	655,000	15,266
CDBG PROJECT #: N/A FICS PROJECT #: D09D4		PROJECT TITLE: Collier Drive Park ('97 Budget)			
N12D09D49999	Parks, Rec. & Cultural Affairs	Park Improvement	-	-	120,000
CDBG PROJECT #: N/A FICS PROJECT #: D09E9		PROJECT TITLE: Chastain Park Amphitheater			
N12D09E99999	Parks, Rec. & Cultural Affairs	Park Improvement	14,238	27,762	66,746
CDBG PROJECT #: N/A FICS PROJECT #: D0903		PROJECT TITLE: Chastain Memorial Park			
N12D09039999	Parks, Rec. & Cultural Affairs	Park Improvement	-	-	342,477
CDBG PROJECT #: N/A FICS PROJECT #: D0904		PROJECT TITLE: Grant Park			
N12D09049999	Parks, Rec. & Cultural Affairs	Park Improvement	-	-	187
CDBG PROJECT #: N/A FICS PROJECT #: D0906		PROJECT TITLE: Piedmont Park Pavillion			
N12D09069999	Parks, Rec. & Cultural Affairs	Park Improvement	-	-	2,123
CDBG PROJECT #: CD-338E FICS PROJECT #: D0907		PROJECT TITLE: A. D. Williams Recreation Center			
N12D0907A5TA	Parks, Rec. & Cultural Affairs	Community Development	-	23,333	-
N12D0907BLA0	Parks, Rec. & Cultural Affairs	Community Development	1,723	20,281	-
Project Total			<u>1,723</u>	<u>43,614</u>	<u>-</u>

1997 BUDGET

CAPITAL PROJECTS

RECREATION AND CULTURAL FACILITIES, OPEN SPACE

CONSTRUCTION OF BUILDINGS (CONTINUED)

<u>CENTER</u>	<u>DEPARTMENT</u>	<u>FUND</u>	<u>1995 EXPENSES</u>	<u>1996 EXPENSES</u>	<u>1997 BUDGET</u>
CDBG PROJECT #: N/A FICS PROJECT #: D0916		PROJECT TITLE: Harwell Park ('96 Budget Only)			
N12D09169999	Parks, Rec. & Cultural Affairs	Park Improvement	-	58,629	11,371
CDBG PROJECT #: N/A FICS PROJECT #: D0928		PROJECT TITLE: Bass Recreation Center			
N12D09289999	Parks, Rec. & Cultural Affairs	Park Improvement	-	-	238,850
CDBG PROJECT #: N/A FICS PROJECT #: D0929		PROJECT TITLE: Bedford Pine Park ('96 Budget)			
N12D09299999	Parks, Rec. & Cultural Affairs	Park Improvement	-	-	50,000
CDBG PROJECT #: N/A FICS PROJECT #: D0931		PROJECT TITLE: Coan Park			
N12D09319999	Parks, Rec. & Cultural Affairs	Park Improvement	-	-	177,919
CDBG PROJECT #: N/A FICS PROJECT #: D0938		PROJECT TITLE: Morningside Rec. Center ('94 Budget)			
N12D09389999	Parks, Rec. & Cultural Affairs	Park Improvement	8,831	70,558	-
CDBG PROJECT #: N/A FICS PROJECT #: D0952		PROJECT TITLE: Daniel Stanton Park			
N12D0952AAJ0	Parks, Rec. & Cultural Affairs	Intergovernmental Grant	-	27,741	257,974
N12D09529999	Parks, Rec. & Cultural Affairs	Park Improvement	-	-	86,715
	Project Total		-	27,741	344,689
CDBG PROJECT #: N/A FICS PROJECT #: D0956		PROJECT TITLE: Melvin Drive Park			
N12D09569999	Parks, Rec. & Cultural Affairs	Park Improvement	47,970	46,030	-

1997 BUDGET
CAPITAL PROJECTS

RECREATION AND CULTURAL FACILITIES, OPEN SPACE

CONSTRUCTION OF BUILDINGS (CONTINUED)

<u>CENTER</u>	<u>DEPARTMENT</u>	<u>FUND</u>	<u>1995 EXPENSES</u>	<u>1996 EXPENSES</u>	<u>1997 BUDGET</u>
CDBG PROJECT #: N/A FICS PROJECT #: D0957		PROJECT TITLE: Mozley Park			
N12D09579999	Parks, Rec. & Cultural Affairs	Park Improvement	-	-	10,000
CDBG PROJECT #: N/A FICS PROJECT #: D0958		PROJECT TITLE: Oakland City Park ('97 Budget)			
N12D09589999	Parks, Rec. & Cultural Affairs	Park Improvement	-	-	20,000
CDBG PROJECT #: N/A FICS PROJECT #: D0970		PROJECT TITLE: West Manor Park ('96 Budget)			
N12D09709999	Parks, Rec. & Cultural Affairs	Park Improvement	-	-	75,000
CDBG PROJECT #: N/A FICS PROJECT #: D0986		PROJECT TITLE: Construction of Bldgs., South Bend Park			
N12D09869999	Parks, Rec. & Cultural Affairs	Park Improvement	-	-	75,000
CDBG PROJECT #: N/A FICS PROJECT #: D0987		PROJECT TITLE: Thomasville Park			
N12D09879999	Parks, Rec. & Cultural Affairs	Park Improvement	-	-	100,000
CDBG PROJECT #: N/A FICS PROJECT #: D0989		PROJECT TITLE: Construction of Buildings, HOW			
N12D09899999	Parks, Rec. & Cultural Affairs	Park Improvement	50,000	-	-
CDBG PROJECT #: N/A FICS PROJECT #: D0991		PROJECT TITLE: Bitsy Grant Tennis Center			
N12D09919999	Parks, Rec. & Cultural Affairs	Park Improvement	-	-	60,000

1997 BUDGET

CAPITAL PROJECTS

RECREATION AND CULTURAL FACILITIES, OPEN SPACE

CONSTRUCTION OF BUILDINGS (CONTINUED)

<u>CENTER</u>	<u>DEPARTMENT</u>	<u>FUND</u>	<u>1995 EXPENSES</u>	<u>1996 EXPENSES</u>	<u>1997 BUDGET</u>
CDBG PROJECT #: N/A FICS PROJECT #: D0994		PROJECT-TITLE: Piedmont Tennis Center			
N12D09949999	Parks, Rec. & Cultural Affairs	Park Improvement	-	-	15,061
CDBG PROJECT #: N/A FICS PROJECT #: D0995		PROJECT TITLE: Washington Park Tennis Center			
N12D09959999	Parks, Rec. & Cultural Affairs	Park Improvement	-	-	640
CDBG PROJECT #: N/A FICS PROJECT #: D0997		PROJECT TITLE: Civic Center			
N12D0997BCB0	Parks, Rec. & Cultural Affairs	Intergovernmental Grant	-	-	750,000
N12D0997QNA0	Parks, Rec. & Cultural Affairs	Trust	63,363	26,097	3,957
N41D0997QNA0	Parks, Rec. & Cultural Affairs	Trust	114,068	432,279	424,287
	Project Total		177,431	458,376	1,178,244

GROUND AND SITE IMPROVEMENTS

CDBG PROJECT #: N/A FICS PROJECT #: D11AA		PROJECT TITLE: Ground and Site Improvement			
N12D11AA9999	Parks, Rec. & Cultural Affairs	Park Improvement	-	-	14,567
CDBG PROJECT #: N/A FICS PROJECT #: D11A4		PROJECT TITLE: Outdoor Activity Center			
N12D11A4KCD0	Parks, Rec. & Cultural Affairs	Intergovernmental Grant	-	15,000	-
CDBG PROJECT #: N/A FICS PROJECT #: D11A5		PROJECT TITLE: Southside Park Expansion			
N12D11A59991	Parks, Rec. & Cultural Affairs	General Gov't. Capital Outlay	-	-	32,977

1997 BUDGET

CAPITAL PROJECTS

RECREATION AND CULTURAL FACILITIES, OPEN SPACE

GROUND AND SITE IMPROVEMENTS (CONTINUED)

<u>CENTER</u>	<u>DEPARTMENT</u>	<u>FUND</u>	<u>1995 EXPENSES</u>	<u>1996 EXPENSES</u>	<u>1997 BUDGET</u>
CDBG PROJECT #: N/A FICS PROJECT #: D11B6		PROJECT TITLE: Ground & Site Imprvs., City-Wide			
N12D11B69999	Parks, Rec. & Cultural Affairs	Park Improvement	39,806	190,250	256,077
CDBG PROJECT #: N/A FICS PROJECT #: D11C2		PROJECT TITLE: Southeast Atlanta Park			
N12D11C29999	Parks, Rec. & Cultural Affairs	Park Improvement	-	19,426	10,574
CDBG PROJECT #: CD-526 FICS PROJECT #: D11D3		PROJECT TITLE: Adamsville Recreation Center Dev.			
N12D11D3A51A	Parks, Rec. & Cultural Affairs	Community Development	-	112,273	587,727
N12D11D3A52A	Parks, Rec. & Cultural Affairs	Community Development	-	-	439,000
	Project Total		<u>-</u>	<u>112,273</u>	<u>1,026,727</u>
CDBG PROJECT #: N/A FICS PROJECT #: D11D4		PROJECT TITLE: Collier Drive Park			
N12D11D49999	Parks, Rec. & Cultural Affairs	Park Improvement	-	-	30,000
CDBG PROJECT #: N/A FICS PROJECT #: D11D9		PROJECT TITLE: Buckhead Triangle ('97 Budget)			
N12D11D99999	Parks, Rec. & Cultural Affairs	Park Improvement	-	-	75,000
CDBG PROJECT #: N/A FICS PROJECT #: D11E9		PROJECT TITLE: Chastain Amphitheatre			
N12D11E99999	Parks, Rec. & Cultural Affairs	Park Improvement	-	-	5,000
CDBG PROJECT #: N/A FICS PROJECT #: D11F3		PROJECT TITLE: John Howell Park Development			
N12D11F39991	Parks, Rec. & Cultural Affairs	General Gov't. Capital Outlay	150,000	-	-

1997 BUDGET

CAPITAL PROJECTS

RECREATION AND CULTURAL FACILITIES, OPEN SPACE

GROUND AND SITE IMPROVEMENTS (CONTINUED)

<u>CENTER</u>	<u>DEPARTMENT</u>	<u>FUND</u>	<u>1995 EXPENSES</u>	<u>1996 EXPENSES</u>	<u>1997 BUDGET</u>
CDBG PROJECT #: N/A FICS PROJECT #: D11F6		PROJECT TITLE: Freedom National Bank			
N12D11F69999	Parks, Rec. & Cultural Affairs	Park Improvement	-	125,000	-
CDBG PROJECT #: N/A FICS PROJECT #: D11H4		PROJECT TITLE: Chattahoochee River Park Dev.			
N12D11H49991	Parks, Rec. & Cultural Affairs	General Gov't. Capital Outlay	-	-	223,723
CDBG PROJECT #: N/A FICS PROJECT #: D11H5		PROJECT TITLE: Lincoln Home Park			
N12D11H5K9H0	Parks, Rec. & Cultural Affairs	Intergovernmental Grant	-	8,346	4,154
CDBG PROJECT #: N/A FICS PROJECT #: D1103		PROJECT TITLE: Chastain Memorial Park			
N12D11039999	Parks, Rec. & Cultural Affairs	Park Improvement	98,762	66,650	-
CDBG PROJECT #: N/A FICS PROJECT #: D1104		PROJECT TITLE: Ground and Site Improvements			
N12D11049999	Parks, Rec. & Cultural Affairs	Park Improvement	-	-	13,850
CDBG PROJECT #: N/A FICS PROJECT #: D1106		PROJECT TITLE: Piedmont Park			
N12D1106QVA0	Parks, Rec. & Cultural Affairs	Trust	3,080	-	17,899
CDBG PROJECT #: N/A FICS PROJECT #: D1108		PROJECT TITLE: Ground and Site Imprvs., Anderson Park			
N12D11089999	Parks, Rec. & Cultural Affairs	Park Improvement	-	-	150,000

1997 BUDGET
CAPITAL PROJECTS

RECREATION AND CULTURAL FACILITIES, OPEN SPACE

GROUND AND SITE IMPROVEMENTS (CONTINUED)

<u>CENTER</u>	<u>DEPARTMENT</u>	<u>FUND</u>	<u>1995 EXPENSES</u>	<u>1996 EXPENSES</u>	<u>1997 BUDGET</u>
CDBG PROJECT #: N/A FICS PROJECT #: D1113		PROJECT TITLE: English Park			
N12D11139999	Parks, Rec. & Cultural Affairs	Park Improvement	-	-	75,000
CDBG PROJECT #: N/A FICS PROJECT #: D1124		PROJECT TITLE: University Park ('94 Budget)			
N12D11249999	Parks, Rec. & Cultural Affairs	Park Improvement	-	35,000	-
CDBG PROJECT #: N/A FICS PROJECT #: D1131		PROJECT TITLE: Wesley Coan Park Pavillions			
N12D1131A51A	Parks, Rec. & Cultural Affairs	Community Development	-	-	471,000
N32D1131RRA0	Parks, Rec. & Cultural Affairs	Trust	-	-	50,000
	Project Total		<u>-</u>	<u>-</u>	<u>521,000</u>
CDBG PROJECT #: N/A FICS PROJECT #: D1133		PROJECT TITLE: Garden Hills Park ('94 Budget)			
N12D11339999	Parks, Rec. & Cultural Affairs	Park Improvement	-	-	45,000
CDBG PROJECT #: N/A FICS PROJECT #: D1149		PROJECT TITLE: Beecher Circle Park ('94 Budget)			
N12D11499999	Parks, Rec. & Cultural Affairs	Park Improvement	-	13,977	11,023
CDBG PROJECT #: N/A FICS PROJECT #: D1150		PROJECT TITLE: Ben Hill Park			
N12D11509999	Parks, Rec. & Cultural Affairs	Park Improvement	-	30,000	-

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CAPITAL PROJECTS

RECREATION AND CULTURAL FACILITIES, OPEN SPACE

GROUND AND SITE IMPROVEMENTS (CONTINUED)

<u>CENTER</u>	<u>DEPARTMENT</u>	<u>FUND</u>	<u>1995 EXPENSES</u>	<u>1996 EXPENSES</u>	<u>1997 BUDGET</u>
CDBG PROJECT #: N/A FICS PROJECT #: D1156		PROJECT TITLE: Melvin Drive Park			
N12D11569999	Parks, Rec. & Cultural Affairs	Park Improvement	-	150,000	-
CDBG PROJECT #: N/A FICS PROJECT #: D1157		PROJECT TITLE: Westside Trail Development (Mozley Park)			
N12D11579991	Parks, Rec. & Cultural Affairs	General Gov't. Capital Outlay	-	67,599	67,599
CDBG PROJECT #: N/A FICS PROJECT #: D1159		PROJECT TITLE: Perkerson Park			
N12D1159KFB0	Parks, Rec. & Cultural Affairs	Intergovernmental Grant	-	-	30,000
N12D11599999	Parks, Rec. & Cultural Affairs	Park Improvement	-	-	441,975
	Project Total		<u>-</u>	<u>-</u>	<u>471,975</u>
CDBG PROJECT #: N/A FICS PROJECT #: D1160		PROJECT TITLE: Isabel Gates Webster Park			
N12D116099999	Parks, Rec. & Cultural Affairs	Park Improvement	-	39,750	250
CDBG PROJECT #: N/A FICS PROJECT #: D1171		PROJECT TITLE: Wilson Mill Park			
N12D11719999	Parks, Rec. & Cultural Affairs	Park Improvement	33,277	-	3,723
CDBG PROJECT #: N/A FICS PROJECT #: D1172		PROJECT TITLE: Benteen Park ('97 Budget)			
N12D11729999	Parks, Rec. & Cultural Affairs	Park Improvement	-	-	25,000
CDBG PROJECT #: N/A FICS PROJECT #: D1174		PROJECT TITLE: Butler Park			
N12D11749999	Parks, Rec. & Cultural Affairs	Park Improvement	29,981	1,910	260

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CAPITAL PROJECTS

RECREATION AND CULTURAL FACILITIES, OPEN SPACE

GROUND AND SITE IMPROVEMENTS (CONTINUED)

<u>CENTER</u>	<u>DEPARTMENT</u>	<u>FUND</u>	<u>1995 EXPENSES</u>	<u>1996 EXPENSES</u>	<u>1997 BUDGET</u>
CDBG PROJECT #: N/A FICS PROJECT #: D1183		PROJECT TITLE: MLK Natatorium			
N12D11839999	Parks, Rec. & Cultural Affairs	Park Improvement	-	-	30
CDBG PROJECT #: N/A FICS PROJECT #: D1186		PROJECT TITLE: South Bend Park			
N12D11869999	Parks, Rec. & Cultural Affairs	Park Improvement	-	-	265
CDBG PROJECT #: N/A FICS PROJECT #: D1189		PROJECT TITLE: Howell Park			
N12D11899999	Parks, Rec. & Cultural Affairs	Park Improvement	56,651	17,761	-

FLOOR REPLACEMENTS

CDBG PROJECT #: N/A FICS PROJECT #: D12B6		PROJECT TITLE: Floor Replacements, City-Wide			
N12D12B69999	Parks, Rec. & Cultural Affairs	Park Improvement	7,800	9,750	107,854
CDBG PROJECT #: N/A FICS PROJECT #: D12E7		PROJECT TITLE: Chastain Park Gymnasium			
N12D12E79999	Parks, Rec. & Cultural Affairs	Park Improvement	26,000	-	-
CDBG PROJECT #: N/A FICS PROJECT #: D1231		PROJECT TITLE: Coan Park			
N12D12319999	Parks, Rec. & Cultural Affairs	Park Improvement	47,345	-	-
CDBG PROJECT #: N/A FICS PROJECT #: D1261		PROJECT TITLE: Phoenix-Dunbar Park ('94 Budget)			
N12D12619999	Parks, Rec. & Cultural Affairs	Park Improvement	-	50,000	-

1997 BUDGET

CAPITAL PROJECTS

RECREATION AND CULTURAL FACILITIES, OPEN SPACE

FLOOR REPLACEMENTS (CONTINUED)

<u>CENTER</u>	<u>DEPARTMENT</u>	<u>FUND</u>	<u>1995 EXPENSES</u>	<u>1996 EXPENSES</u>	<u>1997 BUDGET</u>
CDBG PROJECT #: N/A FICS PROJECT #: D1286		PROJECT TITLE: South Bend Park			
N12D12869999	Parks, Rec. & Cultural Affairs	Park Improvement	282	-	24,949
CDBG PROJECT #: N/A FICS PROJECT #: D13B6		PROJECT TITLE: Roof Replacements, City-Wide			
N12D13B69999	Parks, Rec. & Cultural Affairs	Park Improvement	22,082	147,658	11,701
CDBG PROJECT #: N/A FICS PROJECT #: D13E8		PROJECT TITLE: Chastain Arts/Crafts Center ('95 Budget)			
N12D13E89999	Parks, Rec. & Cultural Affairs	Park Improvement	-	87,531	-
CDBG PROJECT #: N/A FICS PROJECT #: D13G2		PROJECT TITLE: Piedmont Park Maintenance Complex			
N12D13G29999	Parks, Rec. & Cultural Affairs	Park Improvement	-	-	50,000
CDBG PROJECT #: N/A FICS PROJECT #: D13I9		PROJECT TITLE: Maddox Park ('97 Budget)			
N12D13I99999	Parks, Rec. & Cultural Affairs	Park Improvement	-	-	20,000
CDBG PROJECT #: N/A FICS PROJECT #: D13J9		PROJECT TITLE: Bedford Pine Park			
N12D13J99999	Parks, Rec. & Cultural Affairs	Park Improvement	-	-	4,700
CDBG PROJECT #: N/A FICS PROJECT #: D13K2		PROJECT TITLE: East Lake Park			
N12D13K29999	Parks, Rec. & Cultural Affairs	Park Improvement	8,998	-	-

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CAPITAL PROJECTS

RECREATION AND CULTURAL FACILITIES, OPEN SPACE

FLOOR REPLACEMENTS (CONTINUED)

<u>CENTER</u>	<u>DEPARTMENT</u>	<u>FUND</u>	<u>1995 EXPENSES</u>	<u>1996 EXPENSES</u>	<u>1997 BUDGET</u>
CDBG PROJECT #: N/A FICS PROJECT #: D1334		PROJECT TITLE: J. D. Sims Recreation Center			
N12D13349999	Parks, Rec. & Cultural Affairs	Park Improvement	48,160	-	-
CDBG PROJECT #: N/A FICS PROJECT #: D1358		PROJECT TITLE: Oakland City Park			
N12D13589999	Parks, Rec. & Cultural Affairs	Park Improvement	770	39,230	-
CDBG PROJECT #: N/A FICS PROJECT #: D1362		PROJECT TITLE: Pittman Park			
N12D13629999	Parks, Rec. & Cultural Affairs	Park Improvement	128,072	-	8,928
CDBG PROJECT #: N/A FICS PROJECT #: D1393		PROJECT TITLE: McGhee Tennis Center			
N12D13939999	Parks, Rec. & Cultural Affairs	Park Improvement	-	-	50,000
CDBG PROJECT #: N/A FICS PROJECT #: D1395		PROJECT TITLE: Washington Park ('96 Budget)			
N12D13959999	Parks, Rec. & Cultural Affairs	Park Improvement	-	-	75,000

PARK FURNITURE & PLAYGROUND EQUIPMENT

CDBG PROJECT #: N/A FICS PROJECT #: D14A6		PROJECT TITLE: Bessie Branham Park			
N12D14A69999	Parks, Rec. & Cultural Affairs	Park Improvement	29,409	-	5,591
CDBG PROJECT #: N/A FICS PROJECT #: D14A8		PROJECT TITLE: South Atlanta Park ('96 Budget)			
N12D14A89999	Parks, Rec. & Cultural Affairs	Park Improvement	-	-	50,000

1997 BUDGET

CAPITAL PROJECTS

RECREATION AND CULTURAL FACILITIES, OPEN SPACE

PARK FURNITURE & PLAYGROUND EQUIPMENT (CONTINUED)

<u>CENTER</u>	<u>DEPARTMENT</u>	<u>FUND</u>	<u>1995 EXPENSES</u>	<u>1996 EXPENSES</u>	<u>1997 BUDGET</u>
CDBG PROJECT #: N/A FICS PROJECT #: D14B6		PROJECT TITLE: City Wide			
N12D14B69999	Parks, Rec. & Cultural Affairs	Park Improvement	15,204	3,744	161,805
CDBG PROJECT #: N/A FICS PROJECT #: D1421		PROJECT TITLE: Tanyard Creek Park			
N12D14219999	Parks, Rec. & Cultural Affairs	Park Improvement	1,370	-	3,140
CDBG PROJECT #: N/A FICS PROJECT #: D1470		PROJECT TITLE: West Manor Park			
N12D14709999	Parks, Rec. & Cultural Affairs	Park Improvement	15,000	-	-
CDBG PROJECT #: N/A FICS PROJECT #: D1489		PROJECT TITLE: John Howell Park			
N12D1489K9F0	Parks, Rec. & Cultural Affairs	Intergovernmental Grant	-	12,500	-
CDBG PROJECT #: N/A FICS PROJECT #: D1490		PROJECT TITLE: Zaban Recreation Center			
N12D1490QNA0	Parks, Rec. & Cultural Affairs	Trust	5,312	-	4,688

HANDICAPPED ACCESSIBILITY

CDBG PROJECT #: N/A FICS PROJECT #: D15AA		PROJECT TITLE: Handicapped Accessibility Reserve			
N12D15AA9999	Parks, Rec. & Cultural Affairs	Park Improvement	-	-	5,761
CDBG PROJECT #: N/A FICS PROJECT #: D1532		PROJECT TITLE: East Lake Park			
N12D15329999	Parks, Rec. & Cultural Affairs	Park Improvement	-	-	743

1997 BUDGET
CAPITAL PROJECTS

RECREATION AND CULTURAL FACILITIES, OPEN SPACE

COMPREHENSIVE IMPROVEMENTS MAJOR PARKS

<u>CENTER</u>	<u>DEPARTMENT</u>	<u>FUND</u>	<u>1995 EXPENSES</u>	<u>1996 EXPENSES</u>	<u>1997 BUDGET</u>
CDBG PROJECT #:	N/A	PROJECT TITLE: Southside Park			
FICS PROJECT #:	D16A5				
N12D16A5K9H0	Parks, Rec. & Cultural Affairs	Intergovernmental Grant	-	-	12,500
N12D16A5KAN0	Parks, Rec. & Cultural Affairs	Trust	-	-	46,650
	Project Total		<u>-</u>	<u>-</u>	<u>59,150</u>
CDBG PROJECT #:	CD-456	PROJECT TITLE: Bessie Branham Park			
FICS PROJECT #:	D16A6				
N12D16A6A5WA	Parks, Rec. & Cultural Affairs	Community Development	-	3,447	205
N12D16A6A5XA	Parks, Rec. & Cultural Affairs	Community Development	-	37,000	8,000
N12D16A6A5YA	Parks, Rec. & Cultural Affairs	Community Development	-	175,008	335,135
N12D16A6A5ZA	Parks, Rec. & Cultural Affairs	Community Development	-	-	663,967
	Project Total		<u>-</u>	<u>215,455</u>	<u>1,007,307</u>
CDBG PROJECT #:	N/A	PROJECT TITLE: Comprehen. Imps. Major Pks., City			
FICS PROJECT #:	D16B6				
N12D16B69999	Parks, Rec. & Cultural Affairs	Park Improvement	-	41,000	-
CDBG PROJECT #:	N/A	PROJECT TITLE: O'Hern Park			
FICS PROJECT #:	D16H2				
N12D16H2A51A	Parks, Rec. & Cultural Affairs	Community Development	-	-	50,000
CDBG PROJECT #:	N/A	PROJECT TITLE: Founders Park			
FICS PROJECT #:	D16H3				
N12D16H3A7G0	Parks, Rec. & Cultural Affairs	Sec. 108 Loan Trust	-	308,150	55,467
CDBG PROJECT #:	N/A	PROJECT TITLE: Ralph David Abernathy Square			
FICS PROJECT #:	D16H6				
N12D16H6A51A	Parks, Rec. & Cultural Affairs	Community Development	157,572	-	-

1997 BUDGET

CAPITAL PROJECTS

RECREATION AND CULTURAL FACILITIES, OPEN SPACE

COMPREHENSIVE IMPROVEMENTS MAJOR PARKS (CONTINUED)

<u>CENTER</u>	<u>DEPARTMENT</u>	<u>FUND</u>	<u>1995 EXPENSES</u>	<u>1996 EXPENSES</u>	<u>1997 BUDGET</u>
CDBG PROJECT #:	N/A	PROJECT TITLE: Adams Park			
FICS PROJECT #:	D1601				
N12D16019999	Parks, Rec. & Cultural Affairs	Park Improvement	2,885	149,861	58,409
CDBG PROJECT #:	CD-448	PROJECT TITLE: Center Hill Park			
FICS PROJECT #:	D1610				
N12D1610A5ZA	Parks, Rec. & Cultural Affairs	Community Development	377,095	14,823	2,822
N12D1610A51A	Parks, Rec. & Cultural Affairs	Community Development	-	128,212	266,788
N12D1610A52A	Parks, Rec. & Cultural Affairs	Community Development	-	-	75,000
	Project Total		<u>377,095</u>	<u>143,035</u>	<u>344,610</u>
CDBG PROJECT #:	N/A	PROJECT TITLE: Washington Park			
FICS PROJECT #:	D1625				
N12D16259999	Parks, Rec. & Cultural Affairs	Park Improvement	-	-	916
CDBG PROJECT #:	CD-149	PROJECT TITLE: Ben Hill Park			
FICS PROJECT #:	D1650				
N12D1650A5XA	Parks, Rec. & Cultural Affairs	Community Development	16,250	12,400	30,167
N12D1650A5YA	Parks, Rec. & Cultural Affairs	Community Development	-	-	70,406
N12D1650A5ZA	Parks, Rec. & Cultural Affairs	Community Development	1,245,459	2,048,669	317,650
	Project Total		<u>1,261,709</u>	<u>2,061,069</u>	<u>418,223</u>
CDBG PROJECT #:	N/A	PROJECT TITLE: Cascade Springs Nature Preserv			
FICS PROJECT #:	D1651				
N12D1651QNA0	Parks, Rec. & Cultural Affairs	Trust	-	-	45
CDBG PROJECT #:	N/A	PROJECT TITLE: Melvin Drive Park			
FICS PROJECT #:	D1656				
N12D1656KAQ0	Parks, Rec. & Cultural Affairs	Intergovernmental Grant	-	72,000	-

1997 BUDGET
CAPITAL PROJECTS

RECREATION AND CULTURAL FACILITIES, OPEN SPACE

COMPREHENSIVE IMPROVEMENTS MAJOR PARKS (CONTINUED)

<u>CENTER</u>	<u>DEPARTMENT</u>	<u>FUND</u>	<u>1995 EXPENSES</u>	<u>1996 EXPENSES</u>	<u>1997 BUDGET</u>
CDBG PROJECT #:	N/A	PROJECT TITLE: Oakland Cemetery			
FICS PROJECT #:	D1699				
N25D16999999	Parks, Rec. & Cultural Affairs	Trust	2,434	19,695	47,387
MUNICIPAL ART					
CDBG PROJECT #:	N/A	PROJECT TITLE: Municipal Arts Reserve			
FICS PROJECT #:	D18AA				
N12D18AA9999	Parks, Rec. & Cultural Affairs	Park Improvement	-	-	113,990
CDBG PROJECT #:	N/A	PROJECT TITLE: Municipal Art, City-Wide			
FICS PROJECT #:	D18B6				
N41D18B692AB	Parks, Rec. & Cultural Affairs	1989 Bond Project	2,250	-	23
N41D18B692AB	Parks, Rec. & Cultural Affairs	1991 Bond Project	986	2,553	636
N41D18B692AB	Parks, Rec. & Cultural Affairs	1992 Bond Project	-	5,000	-
N41D18B692AB	Parks, Rec. & Cultural Affairs	1993 Bond Project	18,655	3,605	1,613
N41D18B692AB	Parks, Rec. & Cultural Affairs	1994 Bond Project	4,650	27,579	7,771
N41D18B692AB	Executive Offices	1995 Bond Project	-	-	40,000
N41D18B692AB	Executive Offices	1996 Bond Project	-	-	40,000
N41D18B698AA	Parks, Rec. & Cultural Affairs	Trust	-	2,050	210
	Project Total		<u>26,541</u>	<u>40,787</u>	<u>90,253</u>
TOTAL - RECREATION AND CULTURAL FACILITIES, OPEN SPACE			<u>5,378,476</u>	<u>8,280,974</u>	<u>12,937,380</u>

1997 BUDGET

CAPITAL PROJECTS

AVIATION

CPTC IMPROVEMENTS (CONTINUED)

<u>CENTER</u>	<u>DEPARTMENT</u>	<u>FUND</u>	<u>1995 EXPENSES</u>	<u>1996 EXPENSES</u>	<u>1997 BUDGET</u>
CDBG PROJECT #:	N/A	PROJECT TITLE: Delta TFESC			
FICS PROJECT #:	E0107				
R21E01079999	Aviation	Airport Renewal and Extension	2,718,814	69,472	-
R21E010793CF	Aviation	Airport Fac. Rev. Bond Const.	11,841	31,862,367	15,071,887
	Project Total		<u>2,730,655</u>	<u>31,931,839</u>	<u>15,071,887</u>
CDBG PROJECT #:	N/A	PROJECT TITLE: AGTS General Improvements			
FICS PROJECT #:	E0109				
R21E01099999	Aviation	Airport Renewal and Extension	5,242,867	7,848,368	1,050,633
CDBG PROJECT #:	N/A	PROJECT TITLE: Concession Expansion			
FICS PROJECT #:	E0110				
R21E01109999	Aviation	Airport Renewal and Extension	1,828,438	2,700,950	333,545
R21E011093CF	Aviation	Airport Fac. Rev. Bond Const.	153,117	5,777,117	641,391
	Project Total		<u>1,981,555</u>	<u>8,478,067</u>	<u>974,936</u>
CDBG PROJECT #:	N/A	PROJECT TITLE: Atrium			
FICS PROJECT #:	E0112				
R21E01129999	Aviation	Airport Renewal and Extension	3,505,476	1,297,511	126,111
CDBG PROJECT #:	N/A	PROJECT TITLE: Boiler Plant Improvements			
FICS PROJECT #:	E0113				
R21E01139999	Aviation	Airport Renewal and Extension	-	-	126,037
CDBG PROJECT #:	N/A	PROJECT TITLE: Mechanical Building			
FICS PROJECT #:	E0114				
R21E011493CE	Aviation	Airport Fac. Rev. Bond Const.	46,485	-	12,616

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CAPITAL PROJECTS

AVIATION

CPTC IMPROVEMENTS (CONTINUED)

<u>CENTER</u>	<u>DEPARTMENT</u>	<u>FUND</u>	<u>1995 EXPENSES</u>	<u>1996 EXPENSES</u>	<u>1997 BUDGET</u>
CDBG PROJECT #:	N/A	PROJECT TITLE: Admin. Office Expansion			
FICS PROJECT #:	D0118				
R21E01189999	Aviation	Airport Renewal and Extension	84,309	1,734,629	2,317,511
CDBG PROJECT #:	N/A	PROJECT TITLE: AATC Facility (TFESC)			
FICS PROJECT #:	E0119				
R21E01199999	Aviation	Airport Renewal and Extension	913,534	23,063	-
R21E011993CF	Aviation	Airport Fac. Rev. Bond Const.	-	-	70,322
R21E011993CF	Aviation	Airport Fac. Rev. Bond Const.	<u>1,447,694</u>	<u>223,431</u>	<u>3,032,952</u>
	Project Total		<u><u>2,361,228</u></u>	<u><u>246,494</u></u>	<u><u>3,103,274</u></u>
CDBG PROJECT #:	N/A	PROJECT TITLE: Security Improvements			
FICS PROJECT #:	E0120				
R21E01209999	Aviation	Airport Renewal and Extension	187,930	176,056	97,123
CDBG PROJECT #:	N/A	PROJECT TITLE: M.I.S.			
FICS PROJECT #:	E0121				
R21E01219999	Aviation	Airport Renewal and Extension	117,830	362,525	2,000,000
CDBG PROJECT #:	N/A	PROJECT TITLE: Concourse "T"			
FICS PROJECT #:	E0122				
R21E01229999	Aviation	Airport Renewal and Extension	45,578	-	411,250
CDBG PROJECT #:	N/A	PROJECT TITLE: Security Expansion			
FICS PROJECT #:	E0123				
R21E012393CF	Aviation	Airport Fac. Rev. Bond Const.	1,891,595	164,784	175,786
CDBG PROJECT #:	N/A	PROJECT TITLE: Terminal Improvements ('95 Budget)			
FICS PROJECT #:	E0124				
R21E01249999	Aviation	Airport Renewal and Extension	4,993,850	10,956,399	11,234,234

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CAPITAL PROJECTS

AVIATION

CPTC IMPROVEMENTS (CONTINUED)

<u>CENTER</u>	<u>DEPARTMENT</u>	<u>FUND</u>	<u>1995 EXPENSES</u>	<u>1996 EXPENSES</u>	<u>1997 BUDGET</u>
CDBG PROJECT #:	N/A	PROJECT-TITLE: Landscape Improvements ('95 Budget)			
FICS PROJECT #:	E0125				
R21E01259999	Aviation	Airport Renewal and Extension	43,502	1,457,960	458,088

N. CARGO BLDG. IMPROVEMENTS

CDBG PROJECT #:	N/A	PROJECT TITLE: Roof Replacement			
FICS PROJECT #:	E0201				
R21E02019999	Aviation	Airport Renewal and Extension	-	6,586	3,918,414

FIELD MAINTENANCE FACILITIES IMPROVEMENTS

CDBG PROJECT #:	N/A	PROJECT TITLE: Field Maint. Bldg. Expansion			
FICS PROJECT #:	E0301				
R21E03019999	Aviation	Airport Renewal and Extension	1,724,786	1,399,649	4,454,941
CDBG PROJECT #:	N/A	PROJECT TITLE: Central Maintenance Complex			
FICS PROJECT #:	E0302				
R21E03029999	Aviation	Airport Renewal and Extension	-	-	134,559
CDBG PROJECT #:	N/A	PROJECT TITLE: Fuel Complex			
FICS PROJECT #:	E0303				
R21E030393CE	Aviation	Airport Fac. Rev. Bond Const.	480,233	38,117	133,523
CDBG PROJECT #:	N/A	PROJECT TITLE: FAA Field Office Building			
FICS PROJECT #:	E0305				
R21E03059999	Aviation	Airport Renewal and Extension	25,000	304	-

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CAPITAL PROJECTS

AVIATION

FIELD MAINTENANCE FACILITIES IMPROVEMENTS (CONTINUED)

<u>CENTER</u>	<u>DEPARTMENT</u>	<u>FUND</u>	<u>1995 EXPENSES</u>	<u>1996 EXPENSES</u>	<u>1997 BUDGET</u>
CDBG PROJECT #:	N/A	PROJECT TITLE: Maintenance Hangar Facility			
FICS PROJECT #:	E0307				
R21E03079999	Aviation	Airport Revenue	919,869	1,044,194	1,317,043
R21E03079999	Aviation	Airport Renewal and Extension	-	17,525	23,475
	Project Total		<u>919,869</u>	<u>1,061,719</u>	<u>1,340,518</u>

CDBG PROJECT #:	N/A	PROJECT TITLE: Fuel Spill Containment Facility			
FICS PROJECT #:	E0308				
R21E03089999	Aviation	Airport Renewal and Extension	-	-	30,000

FIRE STATIONS

CDBG PROJECT #:	N/A	PROJECT TITLE: Station #35			
FICS PROJECT #:	E0402				
R21E04029999	Aviation	Airport Renewal and Extension	-	-	959

CDBG PROJECT #:	N/A	PROJECT TITLE: Fire Administration Bldg.			
FICS PROJECT #:	E0403				
R21E04039999	Aviation	Airport Renewal and Extension	-	26,324	176,811

AIRFIELD IMPROVEMENTS

CDBG PROJECT #:	N/A	PROJECT TITLE: Nav aids, Midfield			
FICS PROJECT #:	E0501				
R21E05019999	Aviation	Airport Renewal and Extension	-	-	63,737

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CAPITAL PROJECTS

AVIATION

AIRFIELD IMPROVEMENTS (CONTINUED)

<u>CENTER</u>	<u>DEPARTMENT</u>	<u>FUND</u>	<u>1995 EXPENSES</u>	<u>1996 EXPENSES</u>	<u>1997 BUDGET</u>
CDBG PROJECT #: N/A FICS PROJECT #: E0506		PROJECT TITLE: Commuter Runway Project			
H12E0506AZE0	Law	Airport Renewal and Extension	-	1,750	11,297,190
H12E0506AZH0	Law	Airport Renewal and Extension	-	-	12,766,500
R21E0506AZE0	Aviation	Airport Renewal and Extension	-	2,125	1,576,175
R21E0506AZH0	Aviation	Airport Renewal and Extension	-	-	6,006,204
R21E05069999	Aviation	Airport Renewal and Extension	-	-	17,642
R21E050693CE	Aviation	Airport Fac. Rev. Bond Const.	1,569,893	2,645,943	1,785,543
R21E050693CF	Aviation	Airport Fac. Rev. Bond Const.	52,950	552,921	1,885,104
Project Total			<u>1,622,843</u>	<u>3,202,739</u>	<u>35,334,358</u>
CDBG PROJECT #: N/A FICS PROJECT #: E0507		PROJECT TITLE: Airfield-General Improvements			
R21E05079999	Aviation	Airport Renewal and Extension	214,076	1,050,669	9,664,669
CDBG PROJECT #: N/A FICS PROJECT #: E0508		PROJECT TITLE: Airfield Improvement Prog. #3			
R21E050893CE	Aviation	Airport Fac. Rev. Bond Const.	-	-	70,175
CDBG PROJECT #: N/A FICS PROJECT #: E0509		PROJECT TITLE: Taxiway Holding Pad			
R21E0509AYQ0	Aviation	Airport Renewal and Extension	-	-	46,800
CDBG PROJECT #: N/A FICS PROJECT #: E0510		PROJECT TITLE: Runway and Taxiway Signage Pro			
R21E0510AYV0	Aviation	Airport Renewal and Extension	405,432	-	51,705
CDBG PROJECT #: N/A FICS PROJECT #: E0511		PROJECT TITLE: Taxiway Construction			
R21E05119999	Aviation	Airport Renewal and Extension	511,854	7,909,228	2,092,660

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CAPITAL PROJECTS

AVIATION

AIRFIELD IMPROVEMENTS (CONTINUED)

<u>CENTER</u>	<u>DEPARTMENT</u>	<u>FUND</u>	<u>1995 EXPENSES</u>	<u>1996 EXPENSES</u>	<u>1997 BUDGET</u>
CDBG PROJECT #:	N/A	PROJECT TITLE: Communications Center/Security I			
FICS PROJECT #:	E0514				
R21E0514AZB0	Aviation	Airport Renewal and Extension	1,973,751	4,001,508	890,402
R21E0514AZG0	Aviation	Airport Renewal and Extension	-	1,311,185	325,117
	Project Total		<u>1,973,751</u>	<u>5,312,693</u>	<u>1,215,519</u>
CDBG PROJECT #:	N/A	PROJECT TITLE: Heliport Improvements ('95 Budget)			
FICS PROJECT #:	E0515				
R21E05159999	Aviation	Airport Renewal and Extension	-	-	20,000
CDBG PROJECT #:	N/A	PROJECT TITLE: Flight Track/Noise Monitor Sys.			
FICS PROJECT #:	E0516				
R21E05169999	Aviation	Airport Renewal and Extension	-	324,662	1,015,606
CDBG PROJECT #:	N/A	PROJECT TITLE: Elec. Improve. to N Taxi/Runways			
FICS PROJECT #:	E0517				
R21E05179999	Aviation	Airport Renewal and Extension	391,744	1,646,628	297,601
CDBG PROJECT #:	N/A	PROJECT TITLE: Runway Grooving/Lights			
FICS PROJECT #:	E0518				
R21E0518AZF0	Aviation	Airport Renewal and Extension	-	1,133,654	244,346
CDBG PROJECT #:	N/A	PROJECT TITLE: Taxiway R Construction			
FICS PROJECT #:	E0519				
R21E0519AZJ0	Aviation	Airport Renewal and Extension	-	3,639,131	1,130,081

1997 BUDGET

CAPITAL PROJECTS

AVIATION

ROADWAY IMPROVEMENTS

<u>CENTER</u>	<u>DEPARTMENT</u>	<u>FUND</u>	<u>1995 EXPENSES</u>	<u>1996 EXPENSES</u>	<u>1997 BUDGET</u>
CDBG PROJECT #:	N/A	PROJECT TITLE: Loop Road			
FICS PROJECT #:	E0602				
R21E06029999	Aviation	Airport Renewal and Extension	3,321	-	162,892
CDBG PROJECT #:	N/A	PROJECT TITLE: Signage and Graphics			
FICS PROJECT #:	E0605				
R21E06059999	Aviation	Airport Renewal and Extension	580,288	5,902,732	1,029,269

PARKING FACILITIES

CDBG PROJECT #:	N/A	PROJECT TITLE: Parking Decks			
FICS PROJECT #:	E0701				
R21E07019999	Aviation	Airport Renewal and Extension	18,755,328	8,517,343	5,642,129
CDBG PROJECT #:	N/A	PROJECT TITLE: Shuttle Lot			
FICS PROJECT #:	E0702				
R21E07029999	Aviation	Airport Renewal and Extension	306,392	243,991	7,238,558
CDBG PROJECT #:	N/A	PROJECT TITLE: Delta Employee Parking Lot			
FICS PROJECT #:	E0704				
R21E07049999	Aviation	Airport Renewal and Extension	-	-	500,000
R21E070493CF	Aviation	Airport Fac. Rev. Bond Const.	-	-	384,042
	Project Total		<u>-</u>	<u>-</u>	<u>884,042</u>
CDBG PROJECT #:	N/A	PROJECT TITLE: Remote Employee Parking Lot			
FICS PROJECT #:	E0705				
R21E07059999	Aviation	Airport Renewal and Extension	-	4,257,111	-

1997 BUDGET

CAPITAL PROJECTS

AVIATION

COMMERCIAL SITE DEVELOPMENT

<u>CENTER</u>	<u>DEPARTMENT</u>	<u>FUND</u>	<u>1995 EXPENSES</u>	<u>1996 EXPENSES</u>	<u>1997 BUDGET</u>
CDBG PROJECT #:	N/A	PROJECT TITLE: N. Cargo Taxiway & Apron Extension			
FICS PROJECT #:	E0802				
R21E08029999	Aviation	Airport Renewal and Extension	-	-	40,205,000

NOISE ABATEMENT PROGRAMS

CDBG PROJECT #:	N/A	PROJECT TITLE: Grant Programs			
FICS PROJECT #:	E0901				
H12E0901AYN0	Law	Airport Renewal and Extension	1,742,335	5,284	-
H12E0901AYU0	Law	Airport Renewal and Extension	1,424,840	833,125	937,538
H12E0901AYW0	Law	Airport Renewal and Extension	6,842,176	1,739,117	3,358,727
H12E0901AYX0	Law	Airport Renewal and Extension	204,885	1,254,648	467,068
H12E0901AZA0	Law	Airport Renewal and Extension	3,990	1,103,960	485,343
H12E0901AZD0	Law	Airport Renewal and Extension	-	-	2,149,665
R21E0901AYN0	Aviation	Airport Renewal and Extension	543,033	31,343	-
R21E0901AYP0	Aviation	Airport Renewal and Extension	1,840	-	-
R21E0901AYU0	Aviation	Airport Renewal and Extension	2,401,419	1,622,330	6,164,656
R21E0901AYW0	Aviation	Airport Renewal and Extension	1,179,523	1,361,581	4,362,233
R21E0901AYX0	Aviation	Airport Renewal and Extension	15,525	322,205	860,670
R21E0901AZA0	Aviation	Airport Renewal and Extension	-	250,665	587,457
R21E0901AZD0	Aviation	Airport Renewal and Extension	-	-	180,140
Project Total			<u>14,359,566</u>	<u>8,524,258</u>	<u>19,553,497</u>

CDBG PROJECT #:	N/A	PROJECT TITLE: Property Disposition Proceeds			
FICS PROJECT #:	E0902				
H12E0902AYH3	Law	Airport Renewal and Extension	-	-	54,004
H12E0902AYH4	Law	Airport Renewal and Extension	-	-	286,728
H12E0902AYH7	Law	Airport Renewal and Extension	1,610	-	816,771
R21E0902AYH0	Aviation	Airport Renewal and Extension	-	-	127,253
R21E0902AYH3	Aviation	Airport Renewal and Extension	-	-	14,893
R21E0902AYH4	Aviation	Airport Renewal and Extension	-	-	189,838
R21E0902AYH7	Aviation	Airport Renewal and Extension	110,663	5,500	998,190
R21E09029999	Aviation	Airport Renewal and Extension	-	-	36,507
Project Total			<u>112,273</u>	<u>5,500</u>	<u>2,524,184</u>

TOTAL - AVIATION			<u>92,433,637</u>	<u>130,836,800</u>	<u>188,406,213</u>
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1997 BUDGET
CAPITAL PROJECTS

TRANSPORTATION

HIGHWAYS AND STREETS

<u>CENTER</u>	<u>DEPARTMENT</u>	<u>FUND</u>	<u>1995 EXPENSES</u>	<u>1996 EXPENSES</u>	<u>1997 BUDGET</u>
PROJECT TITLE: Campbellton road Segmental Imp					
CDBG PROJECT #:	N/A				
FICS PROJECT #:	F0105				
M22F010592AE	Public Works	Annual Bond	2,738	-	705,823
PROJECT TITLE: Margaret Mitchell Square					
CDBG PROJECT #:	N/A				
FICS PROJECT #:	F0107				
M22F0107QNA0	Public Works	Trust	-	-	33,793
PROJECT TITLE: Piedmont Road Widening					
CDBG PROJECT #:	N/A				
FICS PROJECT #:	F0117				
M22F011792AE	Public Works	Annual Bond	5,000	-	-
PROJECT TITLE: Peachtree/Tenth Street Widening					
CDBG PROJECT #:	N/A				
FICS PROJECT #:	F0120				
M22F0120QTA0	Public Works	Intergovernmental Grant	-	-	5,000
PROJECT TITLE: Roxboro Road Underpass					
CDBG PROJECT #:	N/A				
FICS PROJECT #:	F0121				
M22F012192AE	Public Works	Annual Bond	63,980	21,652	198,670
M22F0121QNG0	Public Works	Trust	-	-	81,766
	Project Total		<u>63,980</u>	<u>21,652</u>	<u>280,436</u>
PROJECT TITLE: Anthony Streets Flood Control					
CDBG PROJECT #:	N/A				
FICS PROJECT #:	F0122				
G54F0122B2A0	Administrative Services	Intergovernmental Grant	-	-	279,258
M22F0122B2A0	Public Works	Intergovernmental Grant	-	-	89,400
	Project Total		<u>-</u>	<u>-</u>	<u>368,658</u>

1997 BUDGET

CAPITAL PROJECTS

TRANSPORTATION

HIGHWAYS AND STREETS (CONTINUED)

<u>CENTER</u>	<u>DEPARTMENT</u>	<u>FUND</u>	<u>1995 EXPENSES</u>	<u>1996 EXPENSES</u>	<u>1997 BUDGET</u>
CDBG PROJECT #:	N/A	PROJECT TITLE: Purch. of Land for Right of Way			
FICS PROJECT #:	F0126				
M22F012692AE	Public Works	1991 Bond Project	4,000	13,600	41,465
M22F012692AE	Public Works	1992 Bond Project	6,550	-	-
M22F012692AE	Public Works	1993 Bond Project	3,490	-	5,690
M22F012692AE	Public Works	1994 Bond Project	186,467	-	1,107,868
	Project Total		<u>200,507</u>	<u>13,600</u>	<u>1,155,023</u>
CDBG PROJECT #:	N/A	PROJECT TITLE: Miami Circle Extension Project			
FICS PROJECT #:	F0127				
M23F0127KXB0	Public Works	Intergovernmental Grant	-	-	47,000
CDBG PROJECT #:	N/A	PROJECT TITLE: MLK, Jr. Dr. Improvements			
FICS PROJECT #:	F0128				
M11F01289985	Public Works	General Gov't. Capital Outlay	5,228	146,069	48,702
CDBG PROJECT #:	N/A	PROJECT TITLE: Roxboro Road Widening			
FICS PROJECT #:	F0129				
M22F012992BA	Public Works	1994 Referendum G.O. Bond	-	-	212,340
CDBG PROJECT #:	N/A	PROJECT TITLE: Greenbriar Parkway Reconstruction			
FICS PROJECT #:	F0130				
M22F013092BA	Public Works	1994 Referendum G.O. Bond	24,788	935,057	960,051
CDBG PROJECT #:	N/A	PROJECT TITLE: Campbellton Road Widening (Phase I)			
FICS PROJECT #:	F0131				
M22F013192BA	Public Works	1994 Referendum G.O. Bond	18,275	32,525	5,996,830

1997 BUDGET

CAPITAL PROJECTS

TRANSPORTATION

HIGHWAYS AND STREETS (CONTINUED)

<u>CENTER</u>	<u>DEPARTMENT</u>	<u>FUND</u>	<u>1995 EXPENSES</u>	<u>1996 EXPENSES</u>	<u>1997 BUDGET</u>
CDBG PROJECT #: N/A			PROJECT TITLE: Capitol Avenue Street Improvements		
FICS PROJECT #: F0132					
T31F013292BA	Non-Departmental	General Gov't. Capital Outlay	1,000,000	-	-
T31F013292BA	Non-Departmental	1994 Referendum G.O. Bond	248,423	144,190	3,054
Project Total			<u><u>1,248,423</u></u>	<u><u>144,190</u></u>	<u><u>3,054</u></u>
CDBG PROJECT #: N/A			PROJECT TITLE: International Blvd. Street Improvements		
FICS PROJECT #: F0133					
T31F013392BA	Non-Departmental	General Gov't. Capital Outlay	800,000	326,000	-
T31F013392AE	Non-Departmental	1992 Bond Project	-	265,000	-
T31F013392BA	Non-Departmental	1994 Referendum G.O. Bond	495,210	1,917,683	440
Project Total			<u><u>1,295,210</u></u>	<u><u>2,508,683</u></u>	<u><u>440</u></u>
CDBG PROJECT #: N/A			PROJECT TITLE: Peachtree Street Improvements		
FICS PROJECT #: F0134					
T31F013492BA	Non-Departmental	1994 Referendum G.O. Bond	2,226,057	2,443,550	560
CDBG PROJECT #: N/A			PROJECT TITLE: Auburn Ave. Street Improvements		
FICS PROJECT #: F0135					
T31F0135ALHO	Non-Departmental	Intergovernmental Grant	2,503,855	3,496,145	-
T31F013592BA	Non-Departmental	General Gov't. Capital Outlay	200,000	-	-
T31F013592BA	Non-Departmental	1994 Referendum G.O. Bond	2,908,047	635,287	-
Project Total			<u><u>5,611,902</u></u>	<u><u>4,131,432</u></u>	<u><u>-</u></u>
CDBG PROJECT #: N/A			PROJECT TITLE: MLK & Ashby Street Improvements		
FICS PROJECT #: F0136					
T31F013692AE	Non-Departmental	1992 Bond Project	-	124,000	-
T31F013692BA	Non-Departmental	1994 Referendum G.O. Bond	1,931,328	1,686,505	-
T31F013692BA	Non-Departmental	1994 Bond Project	-	26,000	-
Project Total			<u><u>1,931,328</u></u>	<u><u>1,836,505</u></u>	<u><u>-</u></u>

1997 BUDGET

CAPITAL PROJECTS

TRANSPORTATION

HIGHWAYS AND STREETS (CONTINUED)

<u>CENTER</u>	<u>DEPARTMENT</u>	<u>FUND</u>	<u>1995 EXPENSES</u>	<u>1996 EXPENSES</u>	<u>1997 BUDGET</u>
CDBG PROJECT #: N/A FICS PROJECT #: F0138		PROJECT TITLE: Glenwood Ave. Relocation			
M22F013892BA	Public Works	1994 Referendum G.O. Bond	64,275	-	-
CDBG PROJECT #: N/A FICS PROJECT #: F0141		PROJECT TITLE: Mechanicsville Streets			
T31F0141ALK0	Non-Departmental	Intergovernmental Grant	55,006	1,909,176	35,818
T31F014192BA	Non-Departmental	1994 Referendum G.O. Bond	<u>1,017,138</u>	<u>1,126,811</u>	<u>15,934</u>
	Project Total		<u><u>1,072,144</u></u>	<u><u>3,035,987</u></u>	<u><u>51,752</u></u>
CDBG PROJECT #: N/A FICS PROJECT #: F0142		PROJECT TITLE: Peoplestown Streets			
T31F014292BA	Non-Departmental	1994 Referendum G.O. Bond	276,021	172,445	-
CDBG PROJECT #: N/A FICS PROJECT #: F0143		PROJECT TITLE: Atlanta University Streets			
T31F014392BA	Non-Departmental	1994 Referendum G.O. Bond	145,689	251,690	-
CDBG PROJECT #: N/A FICS PROJECT #: F0144		PROJECT TITLE: Butler St./Auburn Avenue Street			
T31F014492BA	Non-Departmental	1994 Referendum G.O. Bond	200,657	137,703	57
CDBG PROJECT #: N/A FICS PROJECT #: F0145		PROJECT TITLE: Vine City/Ashby Streets			
T31F014592BA	Non-Departmental	1994 Referendum G.O. Bond	218,912	506,551	1,336
CDBG PROJECT #: N/A FICS PROJECT #: F0146		PROJECT TITLE: Summerhill Streets			
T31F014692BA	Non-Departmental	1994 Referendum G.O. Bond	618,210	691,677	-

1997 BUDGET

CAPITAL PROJECTS

AVIATION

CPTC IMPROVEMENTS

<u>CENTER</u>	<u>DEPARTMENT</u>	<u>FUND</u>	<u>1995 EXPENSES</u>	<u>1996 EXPENSES</u>	<u>1997 BUDGET</u>
CDBG PROJECT #:	N/A	PROJECT TITLE: FIS South			
FICS PROJECT #:	E0102				
R21E01029999	Aviation	Airport Renewal and Extension	-	-	5,804
CDBG PROJECT #:	N/A	PROJECT TITLE: AGTS Expansion			
FICS PROJECT #:	E0103				
R21E01039999	Aviation	Airport Renewal and Extension	9,509,800	-	8,164,485
R21E010393CE	Aviation	Airport Fac. Rev. Bond Const.	13,019	-	218,702
R21E010393CF	Aviation	Airport Fac. Rev. Bond Const.	-	-	98,894
	Project Total		<u>9,522,819</u>	<u>-</u>	<u>8,482,081</u>
CDBG PROJECT #:	N/A	PROJECT TITLE: Concourse E			
FICS PROJECT #:	E0104				
R21E0104AYM0	Aviation	Airport Renewal and Extension	-	-	-
R21E01049999	Aviation	Airport Renewal and Extension	688,721	665,447	167,086
R21E010493CE	Aviation	Airport Fac. Rev. Bond Const.	1,142,523	5,699,453	1,400,107
R21E010493CF	Aviation	Airport Fac. Rev. Bond Const.	14,854,977	5,386,704	1,586,782
	Project Total		<u>16,686,221</u>	<u>11,751,604</u>	<u>3,153,975</u>
CDBG PROJECT #:	N/A	PROJECT TITLE: Access Gate/Conc. D. Tower			
FICS PROJECT #:	E0105				
R21E01059999	Aviation	Airport Renewal and Extension	-	39,956	43,044
CDBG PROJECT #:	N/A	PROJECT TITLE: General Improvements			
FICS PROJECT #:	E0106				
R21E01069999	Aviation	Airport Renewal and Extension	604,981	187,570	885,270

1997 BUDGET

CAPITAL PROJECTS

TRANSPORTATION

HIGHWAYS AND STREETS (CONTINUED)

<u>CENTER</u>	<u>DEPARTMENT</u>	<u>FUND</u>	<u>1995 EXPENSES</u>	<u>1996 EXPENSES</u>	<u>1997 BUDGET</u>
CDBG-PROJECT #:	N/A	PROJECT TITLE: Old Fourth Ward Streets			
FICS PROJECT #:	F0147				
T31F014792BA	Non-Departmental	1994 Referendum G.O. Bond	171,561	1,407	-
CDBG PROJECT #:	N/A	PROJECT TITLE: Pittsburgh Streets			
FICS PROJECT #:	F0148				
T31F014892BA	Non-Departmental	1994 Referendum G.O. Bond	295,156	106,248	-
CDBG PROJECT #:	N/A	PROJECT TITLE: Castleberry Hill Streets			
FICS PROJECT #:	F0149				
T31F014992BA	Non-Departmental	1994 Referendum G.O. Bond	114,378	64,017	-
CDBG PROJECT #:	N/A	PROJECT TITLE: Washington Park Streets			
FICS PROJECT #:	F0150				
T31F015092BA	Non-Departmental	1994 Referendum G.O. Bond	28,818	15,963	-
CDBG PROJECT #:	N/A	PROJECT TITLE: English Ave. Streets			
FICS PROJECT #:	F0151				
T31F015192BA	Non-Departmental	1994 Referendum G.O. Bond	128,229	290,404	-
CDBG PROJECT #:	N/A	PROJECT TITLE: Ashview Heights Streets			
FICS PROJECT #:	F0152				
T31F015292BA	Non-Departmental	1994 Referendum G.O. Bond	105,176	59,514	-
CDBG PROJECT #:	N/A	PROJECT TITLE: Home Park Streets			
FICS PROJECT #:	F0153				
T31F015392BA	Non-Departmental	1994 Referendum G.O. Bond	159,057	88,904	-

1997 BUDGET

CAPITAL PROJECTS

TRANSPORTATION

HIGHWAYS AND STREETS (CONTINUED)

<u>CENTER</u>	<u>DEPARTMENT</u>	<u>FUND</u>	<u>1995 EXPENSES</u>	<u>1996 EXPENSES</u>	<u>1997 BUDGET</u>
CDBG PROJECT #: N/A FICS PROJECT #: F0154		PROJECT TITLE: Adair Park Streets			
T31F015492BA	Non-Departmental	1994 Referendum G.O. Bond	124,645	41,463	-
CDBG PROJECT #: N/A FICS PROJECT #: F0155		PROJECT TITLE: MLK/Fairburn Rd. Realignment			
M22F015592BA	Public Works	1994 Referendum G.O. Bond	-	65,097	1,328,903
CDBG PROJECT #: N/A FICS PROJECT #: F0161		PROJECT TITLE: Admin. of '94 G.O. Bond Referendum			
M22F016192BA	Public Works	1994 Referendum G.O. Bond	3,198,672	759,103	1,486,640
T31F016192BA	Non-Departmental	1994 Referendum G.O. Bond	1,212,023	1,072,704	-
	Project Total		<u>4,410,695</u>	<u>1,831,807</u>	<u>1,486,640</u>
CDBG PROJECT #: N/A FICS PROJECT #: F0162		PROJECT TITLE: Summerhill Redev. Proj.-Ga. Ave. Streetscape			
M22F0162A7G0	Public Works	Sec. 108 Loan Trust	-	1,869,242	208,410
CDBG PROJECT #: N/A FICS PROJECT #: F0163		PROJECT TITLE: MLK, Jr./Ashby Comm Revital.			
M22F0163A7F0	Public Works	Sec. 108 Loan Trust	-	-	500,000
CDBG PROJECT #: N/A FICS PROJECT #: F0164		PROJECT TITLE: Phoenix Rising Relocation			
T31F0164K9E0	Non-Departmental	Intergovernmental Grant	18,500	-	-

1997 BUDGET

CAPITAL PROJECTS

TRANSPORTATION

HIGHWAYS AND STREETS (CONTINUED)

<u>CENTER</u>	<u>DEPARTMENT</u>	<u>FUND</u>	<u>1995 EXPENSES</u>	<u>1996 EXPENSES</u>	<u>1997 BUDGET</u>
CDBG PROJECT #:	N/A	PROJECT TITLE: Signage			
FICS PROJECT #:	F0167				
M22F016792AE	Public Works	Annual Bond	-	59,920	-
M22F016792AE	Public Works	1993 Bond Project	-	16,000	-
	Project Total		-	75,920	-
CDBG PROJECT #:	CD-565	PROJECT TITLE: Olympic Corridor Fixup			
FICS PROJECT #:	F0168				
Y52F0168A51A	Planning, Dev. & Neigh. Conserv.	Community Development	-	102,050	63,551

TRANSPORTATION FACILITIES

CDBG PROJECT #:	N/A	PROJECT TITLE: Street Operation Facility, North			
FICS PROJECT #:	F0201				
M22F020192AB	Public Works	Annual Bond	-	-	7,129
CDBG PROJECT #:	N/A	PROJECT TITLE: Hill Street Concrete Plant			
FICS PROJECT #:	F0202				
M22F020292BA	Public Works	1994 Referendum G.O. Bond	-	-	30,885

PEDESTRIAN SYSTEMS

CDBG PROJECT #:	CD-91	PROJECT TITLE: Curb Cuts			
FICS PROJECT #:	F0302				
M22F0302A5WD	Public Works	Community Development	-	11,545	17,509
CDBG PROJECT #:	N/A	PROJECT TITLE: Peachtree Planters			
FICS PROJECT #:	F0317				
N21F0317QNA0	Parks, Rec. & Cultural Affairs	Trust	-	-	1,465

1997 BUDGET

CAPITAL PROJECTS

TRANSPORTATION

PEDESTRIAN SYSTEMS (CONTINUED)

<u>CENTER</u>	<u>DEPARTMENT</u>	<u>FUND</u>	<u>1995 EXPENSES</u>	<u>1996 EXPENSES</u>	<u>1997 BUDGET</u>
CDBG PROJECT #: N/A FICS PROJECT #: F0318		PROJECT TITLE: Peachtree Street Design			
M22F0318A5YB	Public Works	Community Development	125,677	-	-
CDBG PROJECT #: CD-432 FICS PROJECT #: F0320		PROJECT TITLE: Auburn Avenue Streetscape Design			
M22F0320A5YB	Public Works	Community Development	111,750	13,250	-
M22F0320A5ZB	Public Works	Community Development	-	-	5,340
	Project Total		<u>111,750</u>	<u>13,250</u>	<u>5,340</u>
CDBG PROJECT #: CD-474 FICS PROJECT #: F0322		PROJECT TITLE: Warren Street Sidewalks			
M22F0322A5XA	Public Works	Community Development	-	51,511	-
CDBG PROJECT #: N/A FICS PROJECT #: F0325		PROJECT TITLE: Freedom Park - Ga. Tech			
M11F03259985	Public Works	General Gov't. Capital Outlay	15,000	60,000	-
CDBG PROJECT #: N/A FICS PROJECT #: F0326		PROJECT TITLE: Spring St. - Tech Dr. Pedestrian Bridge			
M11F03269985	Public Works	General Gov't. Capital Outlay	246,943	55,652	5,605
CDBG PROJECT #: N/A FICS PROJECT #: F0324		PROJECT TITLE: Kirkwood Sidewalk Improvements			
M22F0327A610	Public Works	Annual bond	-	-	75,000
CDBG PROJECT #: N/A FICS PROJECT #: F0329		PROJECT TITLE: Bicycle Rack Project			
M11F03299985	Public Works	General Gov't. Capital Outlay	-	5,800	-

1997 BUDGET
CAPITAL PROJECTS

TRANSPORTATION

PEDESTRIAN SYSTEMS (CONTINUED)

<u>CENTER</u>	<u>DEPARTMENT</u>	<u>FUND</u>	<u>1995 EXPENSES</u>	<u>1996 EXPENSES</u>	<u>1997 BUDGET</u>
CDBG PROJECT #: N/A FICS PROJECT #: F0330		PROJECT TITLE: Browntown Sidewalks			
M22F0330A52A	Public Works	Community Development	-	-	116,000
CDBG PROJECT #: N/A FICS PROJECT #: F0331		PROJECT TITLE: James Jackson Pkwy Sidewalks			
M22F0331A52A	Public Works	Community Development	-	-	41,184
CDBG PROJECT #: N/A FICS PROJECT #: F0332		PROJECT TITLE: Westside Trail			
Y63F0332RTA0	Planning, Dev. & Neigh. Conserv.	Intergovernmental Grant	-	-	4,500

BRIDGES

CDBG PROJECT #: N/A FICS PROJECT #: F0401		PROJECT TITLE: Marietta Street Bridge			
M22F0401ALB0	Public Works	Intergovernmental Grant	-	-	433,687
CDBG PROJECT #: N/A FICS PROJECT #: F0405		PROJECT TITLE: Lakewood Bridge			
M22F040592BA	Public Works	1994 Referendum G.O. Bond	10,061	151,213	765,276
M22F040592BA	Public Works	1996 G.O. Public Improvement BD	-	-	1,884,310
	Project Total		<u>10,061</u>	<u>151,213</u>	<u>2,649,586</u>
CDBG PROJECT #: N/A FICS PROJECT #: F0408		PROJECT TITLE: Spring Street Bridge			
M22F040892AE	Public Works	1991 Bond Project	315,439	213,031	32,933

1997 BUDGET

CAPITAL PROJECTS

TRANSPORTATION

BRIDGES

<u>CENTER</u>	<u>DEPARTMENT</u>	<u>FUND</u>	<u>1995 EXPENSES</u>	<u>1996 EXPENSES</u>	<u>1997 BUDGET</u>
CDBG PROJECT #: N/A FICS PROJECT #: F0409		PROJECT TITLE: Brownlee Road Bridge			
M22F040992BA	Public Works	1994 Referendum G.O. Bond	12,588	30,290	372,751
M22F040992BA	Public Works	1996 G.O. Public Improvement BD	-	-	176,370
Project Total			<u>12,588</u>	<u>30,290</u>	<u>549,121</u>
CDBG PROJECT #: N/A FICS PROJECT #: F0413		PROJECT TITLE: Mitchell St. Viaduct			
M22F041392BA	Public Works	1994 Referendum G.O. Bond	-	133,320	402,424
CDBG PROJECT #: N/A FICS PROJECT #: F0415		PROJECT TITLE: Montgomery Ferry Bridge			
M22F041592BA	Public Works	1994 Referendum G.O. Bond	54,227	44,078	1,181,915
CDBG PROJECT #: N/A FICS PROJECT #: F0416		PROJECT TITLE: Spring Street Viaduct			
M22F041692BA	Public Works	1994 Referendum G.O. Bond	2,161,446	3,422,729	3,392,013
M22F041692BA	Public Works	1996 G.O. Public Improvement BD	-	-	8,422,450
Project Total			<u>2,161,446</u>	<u>3,422,729</u>	<u>11,814,463</u>
CDBG PROJECT #: N/A FICS PROJECT #: F0417		PROJECT TITLE: Wall Street Viaduct			
M22F041792BA	Public Works	1994 Referendum G.O. Bond	887	134,345	855,579
M22F041792BA	Public Works	1996 G.O. Public Improvement BD	-	-	3,934,730
Project Total			<u>887</u>	<u>134,345</u>	<u>4,790,309</u>

1997 BUDGET

CAPITAL PROJECTS

TRANSPORTATION

BRIDGES (CONTINUED)

<u>CENTER</u>	<u>DEPARTMENT</u>	<u>FUND</u>	<u>1995 EXPENSES</u>	<u>1996 EXPENSES</u>	<u>1997 BUDGET</u>
CDBG PROJECT #: N/A		PROJECT TITLE: Tell Road Bridge			
FICS PROJECT #: F0418					
M22F041892BA	Public Works	1994 Referendum G.O. Bond	4,000	42,485	231,045
M22F041892BA	Public Works	1996 G.O. Public Improvement BD	-	-	610,080
	Project Total		<u>4,000</u>	<u>42,485</u>	<u>841,125</u>
CDBG PROJECT #: N/A		PROJECT TITLE: Macon Drive Bridge			
FICS PROJECT #: F0419					
M22F041992BA	Public Works	1994 Referendum G.O. Bond	20,185	113,347	431,397
CDBG PROJECT #: N/A		PROJECT TITLE: Stone Road Bridge			
FICS PROJECT #: F0420					
M22F042092BA	Public Works	1994 Referendum G.O. Bond	4,000	69,280	19,720
M22F042092BA	Public Works	1996 G.O. Public Improvement BD	-	-	662,060
	Project Total		<u>4,000</u>	<u>69,280</u>	<u>681,780</u>
CDBG PROJECT #: N/A		PROJECT TITLE: MLK/Techwood Viaduct			
FICS PROJECT #: F0422					
M22F042292AE	Public Works	Annual Bond	67,983	-	-
M22F042292AE	Public Works	1992 Bond Project	-	522,890	312,328
M22F042292AE	Public Works	1993 Bond Project	924,017	569,490	20,113
M22F042292AE	Public Works	1993 Bond Project	300,000	-	-
	Project Total		<u>1,292,000</u>	<u>1,092,380</u>	<u>332,441</u>
CDBG PROJECT #: N/A		PROJECT TITLE: Prior Rd. Viaduct Replacement			
FICS PROJECT #: F0423					
M22F042392AE	Public Works	1987 Bond Project	-	-	44,431
M22F042392AE	Public Works	1989 Bond Project	-	-	51,318
M22F042392AE	Public Works	1990 Bond Project	-	-	34,251
	Project Total		<u>-</u>	<u>-</u>	<u>130,000</u>
TOTAL - TRANSPORTATION			<u>25,159,762</u>	<u>27,265,608</u>	<u>38,034,157</u>

1997 BUDGET

CAPITAL PROJECTS

TRAFFIC CONTROL

TRAFFIC SIGNALIZATION

<u>CENTER</u>	<u>DEPARTMENT</u>	<u>FUND</u>	<u>1995 EXPENSES</u>	<u>1996 EXPENSES</u>	<u>1997 BUDGET</u>
CDBG PROJECT #:	N/A	PROJECT TITLE: Traffic Signal Modernization			
FICS PROJECT #:	G0101				
M41G01019999	Public Works	General Gov't. Capital Outlay	185,211	87,965	9,676
M41G010192AE	Public Works	1993 Bond Project	1,879,723	-	120,277
M41G010192AE	Public Works	1994 Bond Project	73,016	523,023	1,180,749
M41G010192AE	Public Works	1995 Bond Project	-	-	1,541,400
	Project Total		<u>2,137,950</u>	<u>- 610,988</u>	<u>2,852,102</u>
CDBG PROJECT #:	N/A	PROJECT TITLE: Computer Traffic Control Expansion			
FICS PROJECT #:	G0102				
M41G010292AE	Public Works	Annual Bond	32,941	8,813	17,371
CDBG PROJECT #:	N/A	PROJECT TITLE: Traffic Signal Installation			
FICS PROJECT #:	G0103				
M41G010392AE	Public Works	1991 Bond Project	2,610	-	121,859
M41G010392AE	Public Works	1994 Bond Project	-	-	250,000
M43G0103QNAO	Public Works	Trust	-	-	5,075
	Project Total		<u>2,610</u>	<u>-</u>	<u>376,934</u>
CDBG PROJECT #:	N/A	PROJECT TITLE: One-Way Pairing Signal System			
FICS PROJECT #:	G0104				
M41G0104KWG0	Public Works	Intergovernmental Grant	-	-	56,730
CDBG PROJECT #:	N/A	PROJECT TITLE: Piedmont Road Signalization			
FICS PROJECT #:	G0105				
M41G0105KWF0	Public Works	Intergovernmental Grant	-	-	135,242
CDBG PROJECT #:	N/A	PROJECT TITLE: Ponce de Leon Signalization			
FICS PROJECT #:	G0107				
M41G0107KWA0	Public Works	Intergovernmental Grant	-	-	194,432

1997 BUDGET
CAPITAL PROJECTS

TRAFFIC CONTROL

TRAFFIC SIGNALIZATION (CONTINUED)

<u>CENTER</u>	<u>DEPARTMENT</u>	<u>FUND</u>	<u>1995 EXPENSES</u>	<u>1996 EXPENSES</u>	<u>1997 BUDGET</u>
CDBG PROJECT #: N/A FICS PROJECT #: G0108		PROJECT TITLE: Mt. Paran/I-75 Signalization			
M41G0108KWC0	Public Works	Intergovernmental Grant	-	-	717
CDBG PROJECT #: N/A FICS PROJECT #: G0110		PROJECT TITLE: Cheshire Bridge Road Signalization			
M41G0110KWBO	Public Works	Intergovernmental Grant	-	-	89,827
CDBG PROJECT #: N/A FICS PROJECT #: G0114		PROJECT TITLE: Downtown Interstate Signal Mod			
M41G0114KWK0	Public Works	Intergovernmental Grant	-	-	267,339
CDBG PROJECT #: N/A FICS PROJECT #: G0115		PROJECT TITLE: Howell Mill/Northside Pkwy Signalization			
M41G0115QNA0	Public Works	Trust	-	-	7,148
CDBG PROJECT #: N/A FICS PROJECT #: G0116		PROJECT TITLE: Northside Drive Signalization			
M41G0116KXF0	Public Works	Intergovernmental Grant	-	-	20,216
CDBG PROJECT #: N/A FICS PROJECT #: G0117		PROJECT TITLE: Jonesboro Road Signalization			
M41G0117KXM0	Public Works	Intergovernmental Grant	-	-	38,438
CDBG PROJECT #: N/A FICS PROJECT #: G0118		PROJECT TITLE: I-20 Corridor Signalization			
M41G0118KXN0	Public Works	Intergovernmental Grant	-	-	157,325

1997 BUDGET

CAPITAL PROJECTS

TRAFFIC CONTROL

TRAFFIC SIGNALIZATION (CONTINUED)

<u>CENTER</u>	<u>DEPARTMENT</u>	<u>FUND</u>	<u>1995 EXPENSES</u>	<u>1996 EXPENSES</u>	<u>1997 BUDGET</u>
CDBG PROJECT #:	N/A	PROJECT TITLE: Signals For Freedom Parkway			
FICS PROJECT #:	G0119				
M41G0119KXP0	Public Works	Intergovernmental Grant	-	-	95,910
CDBG PROJECT #:	N/A	PROJECT TITLE: Brotherton/Spring Signalization			
FICS PROJECT #:	G0120				
M41G0120RNA0	Public Works	Trust	-	33,280	1,720
STREET LIGHTING					
CDBG PROJECT #:	N/A	PROJECT TITLE: Neighborhood Traffic Management			
FICS PROJECT #:	G0203				
M41G020392AE	Public Works	Annual Bond	-	23,452	37,821
M41G020392AE	Public Works	1995 Bond Project	-	-	50,000
	Project Total		<u>-</u>	<u>23,452</u>	<u>87,821</u>
CDBG PROJECT #:	N/A	PROJECT TITLE: Freeway Lighting-Cap. Improve.			
FICS PROJECT #:	G0206				
M41G020692AE	Public Works	1987 Bond Project	95,544	-	-
M41G020692AE	Public Works	1991 Bond Project	99,802	-	1
M41G020692AE	Public Works	1992 Bond Project	4,653	-	-
M41G020692AE	Public Works	1994 Bond Project	200,000	-	-
	Project Total		<u>399,999</u>	<u>-</u>	<u>1</u>
CDBG PROJECT #:	N/A	PROJECT TITLE: Freeway Lighting (Phase 2 - 4)			
FICS PROJECT #:	G0207				
M22G020792BA	Public Works	1994 Referendum G.O. Bond	784,129	1,623,059	103
M41G020792AE	Public Works	1995 Bond Project	-	-	1,988,723
	Project Total		<u>784,129</u>	<u>1,623,059</u>	<u>1,988,826</u>

1997 BUDGET
CAPITAL PROJECTS

TRAFFIC CONTROL

STREET SIGNAGE

<u>CENTER</u>	<u>DEPARTMENT</u>	<u>FUND</u>	<u>1995 EXPENSES</u>	<u>1996 EXPENSES</u>	<u>1997 BUDGET</u>
CDBG PROJECT #:	N/A	PROJECT TITLE: Overhead Signs			
FICS PROJECT #:	G0302				
M41G030292AE	Public Works	1996 Bond Project	-	-	400,000
TOTAL - TRAFFIC CONTROL			<u><u>3,357,629</u></u>	<u><u>2,299,592</u></u>	<u><u>6,788,099</u></u>

1997 BUDGET
CAPITAL PROJECTS

SOLID WASTE COLLECTION AND DISPOSAL

DISPOSAL FACILITIES

<u>CENTER</u>	<u>DEPARTMENT</u>	<u>FUND</u>	<u>1995 EXPENSES</u>	<u>1996 EXPENSES</u>	<u>1997 BUDGET</u>
CDBG PROJECT #:	N/A	PROJECT TITLE: Closure, Gun Club Road Landfill			
FICS PROJECT #:	H0204				
M31H020491AA	Public Works	General Gov't. Capital Outlay	1,543,051	3,811,161	4,587,750
TOTAL - TRAFFIC CONTROL			<u><u>1,543,051</u></u>	<u><u>3,811,161</u></u>	<u><u>4,587,750</u></u>

1997 BUDGET
CAPITAL PROJECTS

POLLUTION CONTROL

SEWERS

<u>CENTER</u>	<u>DEPARTMENT</u>	<u>FUND</u>	<u>1995 EXPENSES</u>	<u>1996 EXPENSES</u>	<u>1997 BUDGET</u>
CDBG PROJECT #:	N/A	PROJECT TITLE: Storm Sewers			
FICS PROJECT #:	I0101				
M22I0101A5XA	Public Works	Community Development	108,598	-	40,627
CDBG PROJECT #:	N/A	PROJECT TITLE: Terrell Creek			
FICS PROJECT #:	I0110				
M24I011092BB	Public Works	1994 Referendum G.O. Bond	-	124,184	49,816
M24I011092BB	Public Works	1996 G.O. Public Improvement BD	-	-	1,186,000
	Project Total		<u>-</u>	<u>124,184</u>	<u>1,235,816</u>
CDBG PROJECT #:	N/A	PROJECT TITLE: Bolton Hills Drainage Improvement			
FICS PROJECT #:	I0111				
M22I0111A5TA	Public Works	Community Development	-	-	2,287
M22I0111A5WA	Public Works	Community Development	-	-	756
M22I0111A5XA	Public Works	Community Development	-	-	7,000
M22I0111A5ZA	Public Works	Community Development	-	-	284
M22I0111A51A	Public Works	Community Development	-	-	428
	Project Total		<u>-</u>	<u>-</u>	<u>10,755</u>
CDBG PROJECT #:	N/A	PROJECT TITLE: Proctor Stream Bank Protection			
FICS PROJECT #:	I0112				
M41I011292BB	Public Works	1994 Referendum G.O. Bond	-	95,876	254,324
M41I011292BB	Public Works	1996 G.O. Public Improvement BD	-	-	704,800
	Project Total		<u>-</u>	<u>95,876</u>	<u>959,124</u>
CDBG PROJECT #:	N/A	PROJECT TITLE: Wildwood Rd. Storm Sewer			
FICS PROJECT #:	I0113				
M24I011392AG	Public Works	Annual Bond	505	-	1,606

1997 BUDGET

CAPITAL PROJECTS

POLLUTION CONTROL

SEWERS (CONTINUED)

<u>CENTER</u>	<u>DEPARTMENT</u>	<u>FUND</u>	<u>1995 EXPENSES</u>	<u>1996 EXPENSES</u>	<u>1997 BUDGET</u>
CDBG PROJECT #: N/A		PROJECT-TITLE: Canter Road Culvert			
FICS PROJECT #: I0123					
M24I012392AG	Public Works	Annual Bond	58,419	42,711	2,800
M24I012392AG	Public Works	1987 Bond Project	70,057	-	-
M24I012392AG	Public Works	1990 Bond Project	16,294	79,861	-
M24I012392AG	Public Works	1991 Bond Project	102,779	23,958	2,593
M24I012392AG	Public Works	1992 Bond Project	-	115,861	4,175
M24I012392AG	Public Works	1993 Bond Project	-	-	4,858
	Project Total		<u>247,549</u>	<u>262,391</u>	<u>14,426</u>
CDBG PROJECT #: N/A		PROJECT TITLE: Federal Prison Creek			
FICS PROJECT #: I0124					
M24I012492BB	Public Works	1994 Referendum G.O. Bond	-	142,586	118,414
M24I012492BB	Public Works	1996 G.O. Public Improvement BD	-	-	741,800
	Project Total		<u>-</u>	<u>142,586</u>	<u>860,214</u>
CDBG PROJECT #: N/A		PROJECT TITLE: Proctor Creek Basin			
FICS PROJECT #: I0125					
M24I012592BB	Public Works	1994 Referendum G.O. Bond	-	156,434	214,766
M24I012592BB	Public Works	1996 G.O. Public Improvement BD	-	-	684,800
	Project Total		<u>-</u>	<u>156,434</u>	<u>899,566</u>
CDBG PROJECT #: N/A		PROJECT TITLE: Indian Creek			
FICS PROJECT #: I0126					
M24I012692BB	Public Works	1994 Referendum G.O. Bond	-	131,428	373,172
M24I012692BB	Public Works	1996 G.O. Public Improvement BD	-	-	820,400
	Project Total		<u>-</u>	<u>131,428</u>	<u>1,193,572</u>

1997 BUDGET
CAPITAL PROJECTS

POLLUTION CONTROL

SEWERS (CONTINUED)

<u>CENTER</u>	<u>DEPARTMENT</u>	<u>FUND</u>	<u>1995 EXPENSES</u>	<u>1996 EXPENSES</u>	<u>1997 BUDGET</u>
CDBG PROJECT #:	N/A	PROJECT TITLE: Nancy Creek			
FICS PROJECT #:	I0127				
M24I012792BB	Public Works	1994 Referendum G.O. Bond	-	268,286	321,314
M24I012792BB	Public Works	1996 G.O. Public Improvement BD	-	-	444,400
	Project Total		<u>-</u>	<u>268,286</u>	<u>765,714</u>
CDBG PROJECT #:	N/A	PROJECT TITLE: Utoy Creek Streambank Protection			
FICS PROJECT #:	I0128				
M24I012892BB	Public Works	1994 Referendum G.O. Bond	-	103,380	235,920
M24I012892BB	Public Works	1996 G.O. Public Improvement BD	-	-	813,700
	Project Total		<u>-</u>	<u>103,380</u>	<u>1,049,620</u>
CDBG PROJECT #:	N/A	PROJECT TITLE: Peachtree Creek Drainage Basin			
FICS PROJECT #:	I0129				
M24I012992BB	Public Works	1994 Referendum G.O. Bond	-	750,176	917,224
M24I012992BB	Public Works	1996 G.O. Public Improvement BD	-	-	4,436,700
	Project Total		<u>-</u>	<u>750,176</u>	<u>5,353,924</u>
CDBG PROJECT #:	N/A	PROJECT TITLE: Peachtree Creek Streambank Pro			
FICS PROJECT #:	I0130				
M24I013092BB	Public Works	1994 Referendum G.O. Bond	-	112,014	235,286
M24I013092BB	Public Works	1996 G.O. Public Improvement BD	-	-	394,700
	Project Total		<u>-</u>	<u>112,014</u>	<u>629,986</u>
CDBG PROJECT #:	N/A	PROJECT TITLE: Utoy Creek Drainage Basin			
FICS PROJECT #:	I0131				
M24I013192BB	Public Works	1994 Referendum G.O. Bond	-	66,726	388,574
M24I013192BB	Public Works	1996 G.O. Public Improvement BD	-	-	836,700
	Project Total		<u>-</u>	<u>66,726</u>	<u>1,225,274</u>

1997 BUDGET

CAPITAL PROJECTS

POLLUTION CONTROL

SEWERS (CONTINUED)

<u>CENTER</u>	<u>DEPARTMENT</u>	<u>FUND</u>	<u>1995 EXPENSES</u>	<u>1996 EXPENSES</u>	<u>1997 BUDGET</u>
CDBG PROJECT #: N/A FICS PROJECT #: I0132		PROJECT TITLE: Terrel Creek Phase III Storm Sewer			
M24I013292BB	Public Works	1994 Referendum G.O. Bond	-	1,190	46,660
CDBG PROJECT #: N/A FICS PROJECT #: I0133		PROJECT TITLE: Terrel Creek Phase IV Storm Sewer			
M24I013392BB	Public Works	1994 Referendum G.O. Bond	-	265	337,295
CDBG PROJECT #: N/A FICS PROJECT #: I0134		PROJECT TITLE: Thomasville Heights Storm Sewer			
M24I013492BB	Public Works	1994 Referendum G.O. Bond	-	-	39,150
CDBG PROJECT #: N/A FICS PROJECT #: I0135		PROJECT TITLE: Branch Dr. Streambank Protection			
M24I013592BB	Public Works	1994 Referendum G.O. Bond	-	40,051	8,669
CDBG PROJECT #: N/A FICS PROJECT #: I0136		PROJECT TITLE: Holly Wright Neighborhood Storm Sewer			
M24I013692BB	Public Works	1994 Referendum G.O. Bond	-	33,720	23,700
CDBG PROJECT #: N/A FICS PROJECT #: I0137		PROJECT TITLE: Calvert Lane NE Storm Sewer			
M24I013792BB	Public Works	1994 Referendum G.O. Bond	-	-	24,360
CDBG PROJECT #: N/A FICS PROJECT #: I0138		PROJECT TITLE: Charline Ave. Storm Sewer			
M24I013892BB	Public Works	1994 Referendum G.O. Bond	-	106,642	4,718

1997 BUDGET

CAPITAL PROJECTS

POLLUTION CONTROL

SEWERS (CONTINUED)

<u>CENTER</u>	<u>DEPARTMENT</u>	<u>FUND</u>	<u>1995 EXPENSES</u>	<u>1996 EXPENSES</u>	<u>1997 BUDGET</u>
CDBG PROJECT #: N/A FICS PROJECT #: I0139		PROJECT TITLE: Mt. Gilead Rd. Culvert			
M24I013992BB	Public Works	1994 Referendum G.O. Bond	-	-	82,650
CDBG PROJECT #: N/A FICS PROJECT #: I0140		PROJECT TITLE: Pharr Rd. NE Storm Sewer			
M24I014092BB	Public Works	1994 Referendum G.O. Bond	20,630	-	33,310
CDBG PROJECT #: N/A FICS PROJECT #: I0141		PROJECT TITLE: West Wieuca Rd. Storm Sewer			
M24I014192BB	Public Works	1994 Referendum G.O. Bond	-	-	47,850
CDBG PROJECT #: N/A FICS PROJECT #: I0142		PROJECT TITLE: Winall Down Rd. Storm Sewer			
M24I014292BB	Public Works	1994 Referendum G.O. Bond	-	-	348,000
CDBG PROJECT #: N/A FICS PROJECT #: I0143		PROJECT TITLE: Greenview Ave. NE Storm Sewer			
M24I014392BB	Public Works	1994 Referendum G.O. Bond	-	-	45,240
CDBG PROJECT #: N/A FICS PROJECT #: I0144		PROJECT TITLE: Storm Sewer CDIA			
M24I014492BB	Public Works	1994 Referendum G.O. Bond	-	-	470,500
CDBG PROJECT #: N/A FICS PROJECT #: I0145		PROJECT TITLE: South River Drainage Basin			
M24I014592BB	Public Works	1994 Referendum G.O. Bond	-	74,334	237,666
M24I014592BB	Public Works	1996 G.O. Public Improvement BD	-	-	458,000
	Project Total		<u>-</u>	<u>74,334</u>	<u>695,666</u>

1997 BUDGET

CAPITAL PROJECTS

POLLUTION CONTROL

SEWERS (CONTINUED)

<u>CENTER</u>	<u>DEPARTMENT</u>	<u>FUND</u>	<u>1995 EXPENSES</u>	<u>1996 EXPENSES</u>	<u>1997 BUDGET</u>
CDBG PROJECT #: N/A FICS PROJECT #: I0146		PROJECT TITLE: Sugar Creek Drainage Basin			
M24I014692BB	Public Works	1994 Referendum G.O. Bond	-	31,846	55,154
M24I014692BB	Public Works	1996 G.O. Public Improvement BD	-	-	348,000
	Project Total		<u>-</u>	<u>31,846</u>	<u>403,154</u>
CDBG PROJECT #: N/A FICS PROJECT #: I0147		PROJECT TITLE: S'Hill/P'Town/M'Ville/V.C. Dra			
M24I014792BB	Public Works	1994 Referendum G.O. Bond	-	97,026	2,255,974
CDBG PROJECT #: N/A FICS PROJECT #: I0148		PROJECT TITLE: Admin of '94 G.O. Bond Referendum			
M24I014892BB	Public Works	1994 Referendum G.O. Bond	1,143,322	690,806	1,261,151
CDBG PROJECT #: N/A FICS PROJECT #: I0149		PROJECT TITLE: Carver Dr. Stream Bank Improvement			
M22I0149A52A	Public Works	Community Development	-	31,200	2,800
SANITARY/COMBINED SEWERS					
CDBG PROJECT #: N/A FICS PROJECT #: I0207		PROJECT TITLE: Peachtree Relief Sewer			
M24I02079999	Public Works	Water & Sewer Renew & Ext.	-	16,506	50,631
CDBG PROJECT #: N/A FICS PROJECT #: I0211		PROJECT TITLE: Intrenchment Creek			
M24I02119999	Public Works	Water & Sewer Construction	-	-	68,557

1997 BUDGET

CAPITAL PROJECTS

POLLUTION CONTROL

SANITARY/COMBINED SEWERS (CONTINUED)

<u>CENTER</u>	<u>DEPARTMENT</u>	<u>FUND</u>	<u>1995 EXPENSES</u>	<u>1996 EXPENSES</u>	<u>1997 BUDGET</u>
CDBG PROJECT #:	N/A	PROJECT TITLE: Lloyd Street Trunk Sewer			
FICS PROJECT #:	I0214				
M24I02149999	Public Works	Water & Sewer Renew & Ext.	112,291	136,819	222,348
M24I0214BRL0	Public Works	1993 Water & Sewer Construction	-	7,619,575	-
M24I02149999	Public Works	1993 Water & Sewer Construction	<u>2,386,041</u>	<u>-</u>	<u>1,101,230</u>
	Project Total		<u><u>2,498,332</u></u>	<u><u>7,756,394</u></u>	<u><u>1,323,578</u></u>
CDBG PROJECT #:	N/A	PROJECT TITLE: Orme Street Trunk Sewer			
FICS PROJECT #:	I0216				
M24I02169999	Public Works	Water & Sewer Renew & Ext.	489,340	27,301	717,812
M24I02169999	Public Works	1993 Water & Sewer Construction	<u>18,244,922</u>	<u>15,766,492</u>	<u>7,071,823</u>
	Project Total		<u><u>18,734,262</u></u>	<u><u>15,793,793</u></u>	<u><u>7,789,635</u></u>
CDBG PROJECT #:	N/A	PROJECT TITLE: General Sewer Improvements			
FICS PROJECT #:	I0223				
M24I022392AG	Public Works	Annual Bond	79,093	104,596	84,485
M24I02239999	Public Works	Water & Sewer Renew & Ext.	<u>458,860</u>	<u>778,263</u>	<u>1,987,275</u>
	Project Total		<u><u>537,953</u></u>	<u><u>882,859</u></u>	<u><u>2,071,760</u></u>
CDBG PROJECT #:	N/A	PROJECT TITLE: Shadow-Lawn Trunk Sewer			
FICS PROJECT #:	I0227				
M24I02279999	Public Works	Water & Sewer Renew & Ext.	-	170,883	438,294
CDBG PROJECT #:	N/A	PROJECT TITLE: Peachtree Interceptor			
FICS PROJECT #:	I0228				
M24I02289999	Public Works	Water & Sewer Renew & Ext.	-	107,013	468,171
CDBG PROJECT #:	N/A	PROJECT TITLE: New Municipal Court Sewers			
FICS PROJECT #:	I0238				
G41I02389999	Administrative Services	Water & Sewer Renew & Ext.	-	-	7,848

1997 BUDGET
CAPITAL PROJECTS

POLLUTION CONTROL

SANITARY/COMBINED SEWERS (CONTINUED)

<u>CENTER</u>	<u>DEPARTMENT</u>	<u>FUND</u>	<u>1995 EXPENSES</u>	<u>1996 EXPENSES</u>	<u>1997 BUDGET</u>
CDBG PROJECT #: N/A FICS PROJECT #: I0241		PROJECT TITLE: Butler Street Trunk Sewer			
M24I02419999	Public Works	1993 Water & Sewer Construction	-	2,154,138	1,075,038
CDBG PROJECT #: N/A FICS PROJECT #: I0242		PROJECT TITLE: Nancy Creek Sewer			
M24I02429999	Public Works	Water & Sewer Renew & Ext.	323,622	193,226	447,046
CDBG PROJECT #: N/A FICS PROJECT #: I0243		PROJECT TITLE: Guinite Improvements			
M24I02439999	Public Works	Water & Sewer Renew & Ext.	2,472,959	4,713,992	1,813,049
CDBG PROJECT #: N/A FICS PROJECT #: I0244		PROJECT TITLE: Insituform Improvements			
M24I02449999	Public Works	Water & Sewer Renew & Ext.	763,256	1,728,653	2,574,291
CDBG PROJECT #: N/A FICS PROJECT #: I0245		PROJECT TITLE: Mineral Springs Sewer			
M24I02459999	Public Works	Water & Sewer Renew & Ext.	-	21,843	71,018
M24I02459999	Public Works	1993 Water & Sewer Construction	-	74,427	175,573
	Project Total		<u>-</u>	<u>96,270</u>	<u>246,591</u>
CDBG PROJECT #: N/A FICS PROJECT #: I0246		PROJECT TITLE: 10th Ward Trunk			
M24I02469999	Public Works	1993 Water & Sewer Construction	372,364	533,033	642,239

1997 BUDGET
CAPITAL PROJECTS

POLLUTION CONTROL

SANITARY/COMBINED SEWERS (CONTINUED)

<u>CENTER</u>	<u>DEPARTMENT</u>	<u>FUND</u>	<u>1995 EXPENSES</u>	<u>1996 EXPENSES</u>	<u>1997 BUDGET</u>
CDBG PROJECT #:	N/A	PROJECT TITLE: Utoy Creek Basin			
FICS PROJECT #:	10248				
M24102489999	Public Works	Water & Sewer Renew & Ext.	-	92,161	30,183,338
M24102489999	Public Works	1993 Water & Sewer Construction	<u>1,170,656</u>	<u>2,323,201</u>	<u>7,616,871</u>
	Project Total		<u><u>1,170,656</u></u>	<u><u>2,415,362</u></u>	<u><u>37,800,209</u></u>
CDBG PROJECT #:	N/A	PROJECT TITLE: N. Peachtree Creek Sewer			
FICS PROJECT #:	10249				
M24102499999	Public Works	1993 Water & Sewer Construction	847,656	-	107,895
CDBG PROJECT #:	N/A	PROJECT TITLE: S. Peachtree Creek Sewer			
FICS PROJECT #:	10250				
M24102509999	Public Works	1993 Water & Sewer Construction	-	196,152	964,625
CDBG PROJECT #:	N/A	PROJECT TITLE: Fairmont/Glidden Sewer			
FICS PROJECT #:	10251				
M24102519999	Public Works	1993 Water & Sewer Construction	-	7,230	92,770
CDBG PROJECT #:	N/A	PROJECT TITLE: Pine Meadows Sewer			
FICS PROJECT #:	10252				
M24102529999	Public Works	Water & Sewer Renew & Ext.	-	-	180,000

EROSION AND FLOOD CONTROL

CDBG PROJECT #:	N/A	PROJECT TITLE: English Park			
FICS PROJECT #:	10301				
M221030192BC	Public Works	1994 Referendum G.O. Bond	-	-	363,660

1997 BUDGET

CAPITAL PROJECTS

POLLUTION CONTROL

EROSION AND FLOOD CONTROL (CONTINUED)

<u>CENTER</u>	<u>DEPARTMENT</u>	<u>FUND</u>	<u>1995 EXPENSES</u>	<u>1996 EXPENSES</u>	<u>1997 BUDGET</u>
CDBG PROJECT #: N/A FICS PROJECT #: I0302		PROJECT TITLE: Bitsy Grant Park			
M22I030292BC	Public Works	1994 Referendum G.O. Bond	-	-	311,460
CDBG PROJECT #: N/A FICS PROJECT #: I0303		PROJECT TITLE: Wesley Coan Park			
M22I030392BC	Public Works	1994 Referendum G.O. Bond	-	7,000	297,576
CDBG PROJECT #: N/A FICS PROJECT #: I0304		PROJECT TITLE: Cleveland Ave. Park			
M22I030492BC	Public Works	1994 Referendum G.O. Bond	-	962	78,038
CDBG PROJECT #: N/A FICS PROJECT #: I0305		PROJECT TITLE: Brownwood Ave. Park			
M22I030592BC	Public Works	1994 Referendum G.O. Bond	-	-	261,000
CDBG PROJECT #: N/A FICS PROJECT #: I0306		PROJECT TITLE: Grant Park			
M22I030692BC	Public Works	1994 Referendum G.O. Bond	-	179,952	209,069
M22I030692BC	Public Works	1996 G.O. Public Improvement BD	-	-	440,000
	Project Total		<u>-</u>	<u>179,952</u>	<u>649,069</u>
CDBG PROJECT #: N/A FICS PROJECT #: I0307		PROJECT TITLE: Piedmont Park			
M22I030792BC	Public Works	1994 Referendum G.O. Bond	-	35,942	610,860
CDBG PROJECT #: N/A FICS PROJECT #: I0308		PROJECT TITLE: Winn Park			
M22I030892BC	Public Works	1994 Referendum G.O. Bond	-	-	393,675

1997 BUDGET

CAPITAL PROJECTS

POLLUTION CONTROL

EROSION AND FLOOD CONTROL (CONTINUED)

<u>CENTER</u>	<u>DEPARTMENT</u>	<u>FUND</u>	<u>1995 EXPENSES</u>	<u>1996 EXPENSES</u>	<u>1997 BUDGET</u>
CDBG PROJECT #: N/A FICS PROJECT #: I0309		PROJECT TITLE: Candler Park			
M22I030992BC	Public Works	1994 Referendum G.O. Bond	-	-	261,000
CDBG PROJECT #: N/A FICS PROJECT #: I0310		PROJECT TITLE: Garden Hills Park			
M22I031092BC	Public Works	1994 Referendum G.O. Bond	-	-	103,530
CDBG PROJECT #: N/A FICS PROJECT #: I0311		PROJECT TITLE: Frankie Allen Park			
M22I031192BC	Public Works	1994 Referendum G.O. Bond	-	1,147	258,983
CDBG PROJECT #: N/A FICS PROJECT #: I0312		PROJECT TITLE: Adams Park			
M22I031292BC	Public Works	1994 Referendum G.O. Bond	-	10,584	926,368
CDBG PROJECT #: N/A FICS PROJECT #: I0313		PROJECT TITLE: Perkerson Park			
M22I031392BC	Public Works	1994 Referendum G.O. Bond	-	-	261,000
CDBG PROJECT #: N/A FICS PROJECT #: I0314		PROJECT TITLE: Isabel Gates Webster Park			
M22I031492BC	Public Works	1994 Referendum G.O. Bond	-	40,892	21,748
CDBG PROJECT #: N/A FICS PROJECT #: I0315		PROJECT TITLE: Ben Hill Park			
M22I031592BC	Public Works	1994 Referendum G.O. Bond	-	-	1,000

1997 BUDGET

CAPITAL PROJECTS

POLLUTION CONTROL

EROSION AND FLOOD CONTROL (CONTINUED)

<u>CENTER</u>	<u>DEPARTMENT</u>	<u>FUND</u>	<u>1995 EXPENSES</u>	<u>1996 EXPENSES</u>	<u>1997 BUDGET</u>
CDBG PROJECT #: N/A FICS PROJECT #: I0316		PROJECT TITLE: Oakland Cemetary Wall			
M22I031692BC	Public Works	1994 Referendum G.O. Bond	-	107,933	2,489,887
CDBG PROJECT #: N/A FICS PROJECT #: I0317		PROJECT TITLE: Admin of '94 G.O. Bond Referendum			
M22I031792BC	Public Works	1994 Referendum G.O. Bond	439,000	460,819	356,349
CDBG PROJECT #: N/A FICS PROJECT #: I0318		PROJECT TITLE: Proctor Creek			
M22I0318KEH0	Public Works	Intergovernmental Grant	-	12,750	83,250
M22I0318KEH0	Planning, Dev. & Neigh. Conserv.	Intergovernmental Grant	3,744	26,453	23,803
	Project Total		<u>3,744</u>	<u>39,203</u>	<u>107,053</u>

THREE RIVERS PROJECT

CDBG PROJECT #: N/A FICS PROJECT #: I1603		PROJECT TITLE: Three Rivers			
M57I1603BRM8	Public Works	Water & Sewer Renew & Ext.	1,605,428	-	-
M57I1603BRD6	Public Works	Water & Sewer Construction	-	-	123
M57I1603BRG0	Public Works	Water & Sewer Construction	-	-	1,692
M57I1603BRM8	Public Works	Water & Sewer Construction	-	-	1,592
	Project Total		<u>1,605,428</u>	<u>-</u>	<u>3,407</u>

SOUTH RIVER FACILITY

CDBG PROJECT #: N/A FICS PROJECT #: I1801		PROJECT TITLE: Misc. Projects, So. River			
M55I18019999	Public Works	Water & Sewer Renew & Ext.	-	-	105,989

1997 BUDGET
CAPITAL PROJECTS

POLLUTION CONTROL

SOUTH RIVER FACILITY

<u>CENTER</u>	<u>DEPARTMENT</u>	<u>FUND</u>	<u>1995 EXPENSES</u>	<u>1996 EXPENSES</u>	<u>1997 BUDGET</u>
CDBG PROJECT #:	N/A	PROJECT TITLE: South River Sludge Incinerator			
FICS PROJECT #:	I1802				
M55I18029999	Public Works	Water & Sewer Renew & Ext.	-	-	29,663
CDBG PROJECT #:	N/A	PROJECT TITLE: Phosphorous Reduction Fac., Sou			
FICS PROJECT #:	I1803				
M55I18039999	Public Works	Water & Sewer Renew & Ext.	152,556	434,375	130,159
M55I18039999	Public Works	1993 Water & Sewer Construction	-	1,340,892	4,358,005
	Project Total		<u>152,556</u>	<u>1,775,267</u>	<u>4,488,164</u>
CDBG PROJECT #:	N/A	PROJECT TITLE: South River, Odor Control			
FICS PROJECT #:	I1804				
M55I18049999	Public Works	1993 Water & Sewer Construction	159,849	545,080	461,894
CDBG PROJECT #:	N/A	PROJECT TITLE: South River, Solids Handling I			
FICS PROJECT #:	I1805				
M55I18059999	Public Works	Water & Sewer Renew & Ext.	-	-	3,900,000
M55I18059999	Public Works	1993 Water & Sewer Construction	-	-	2,307,032
	Project Total		<u>-</u>	<u>-</u>	<u>6,207,032</u>
UTOY CREEK FACILITY					
CDBG PROJECT #:	N/A	PROJECT TITLE: Utoy Creek Facility			
FICS PROJECT #:	I1901				
M53I1901BR02	Public Works	Water & Sewer Renew & Ext.	-	-	4,268
M53I1901BR04	Public Works	Water & Sewer Renew & Ext.	-	-	11,877
	Project Total		<u>-</u>	<u>-</u>	<u>16,145</u>

1997 BUDGET
CAPITAL PROJECTS

POLLUTION CONTROL

UTOY CREEK FACILITY (CONTINUED)

<u>CENTER</u>	<u>DEPARTMENT</u>	<u>FUND</u>	<u>1995 EXPENSES</u>	<u>1996 EXPENSES</u>	<u>1997 BUDGET</u>
CDBG PROJECT #:	N/A	PROJECT TITLE: Utoy CSO Mechanical Bar Screen			
FICS PROJECT #:	I1902				
M53I19029999	Public Works	Water & Sewer Renew & Ext.	-	-	2,386
CDBG PROJECT #:	N/A	PROJECT TITLE: Phosphorous Reduction Fac., Uto			
FICS PROJECT #:	I1903				
M53I19039999	Public Works	Water & Sewer Renew & Ext.	-	-	268,334
M53I19039999	Public Works	1993 Water & Sewer Construction	41,465	4,372,608	3,546,956
	Project Total		<u>41,465</u>	<u>4,372,608</u>	<u>3,815,290</u>
CDBG PROJECT #:	N/A	PROJECT TITLE: Utoy-Greensferry CSO			
FICS PROJECT #:	I1904				
M53I19049999	Public Works	Water & Sewer Renew & Ext.	207,667	-	215,317
CDBG PROJECT #:	N/A	PROJECT TITLE: Utoy-North Ave. CSO			
FICS PROJECT #:	I1905				
M53I19059999	Public Works	Water & Sewer Renew & Ext.	229,167	-	349,232
CDBG PROJECT #:	N/A	PROJECT TITLE: Utoy Creek, Odor Control			
FICS PROJECT #:	I1906				
M53I19069999	Public Works	1993 Water & Sewer Construction	216,146	1,003,369	53,382
R.M. CLAYTON FACILITY					
CDBG PROJECT #:	N/A	PROJECT TITLE: R.M. Clayton, Construction			
FICS PROJECT #:	I2003				
M52I20039999	Public Works	Water & Sewer Construction	-	-	4,160

1997 BUDGET
CAPITAL PROJECTS

POLLUTION CONTROL

R.M. CLAYTON FACILITY (CONTINUED)

<u>CENTER</u>	<u>DEPARTMENT</u>	<u>FUND</u>	<u>1995 EXPENSES</u>	<u>1996 EXPENSES</u>	<u>1997 BUDGET</u>
CDBG PROJECT #: N/A FICS PROJECT #: I2005		PROJECT TITLE: R.M. Clayton, Computer Proc Con			
M52I2005BRS0	Public Works	Water & Sewer Renew & Ext.	-	69,853	24,066
CDBG PROJECT #: N/A FICS PROJECT #: I2009		PROJECT TITLE: R.M. Clayton, Centrifuge Sludge			
M52I20099999	Public Works	Water & Sewer Renew & Ext.	-	-	2,799
CDBG PROJECT #: N/A FICS PROJECT #: I2010		PROJECT TITLE: R.M. Clayton, General Improvements			
M52I20109999	Public Works	Water & Sewer Renew & Ext.	-	-	515,311
CDBG PROJECT #: N/A FICS PROJECT #: I2015		PROJECT TITLE: R.M. Clayton, CSO Mechanical B			
M52I20159999	Public Works	Water & Sewer Renew & Ext.	336,667	-	471,674
CDBG PROJECT #: N/A FICS PROJECT #: I2016		PROJECT TITLE: Phosphorous Reduction Fac., R.M.			
M52I20169999	Public Works	Water & Sewer Renew & Ext.	215,343	137,631	577,655
M52I20169999	Public Works	1993 Water & Sewer Construction	1,452,285	8,239,464	19,253,969
	Project Total		<u>1,667,628</u>	<u>8,377,095</u>	<u>19,831,624</u>
CDBG PROJECT #: N/A FICS PROJECT #: I2017		PROJECT TITLE: Clear Creek CSO Facility			
M52I20179999	Public Works	Water & Sewer Renew & Ext.	-	10,306,784	36,593,216
M52I20179999	Public Works	1993 Water & Sewer Construction	9,773,595	12,383,808	7,882,222
	Project Total		<u>9,773,595</u>	<u>22,690,592</u>	<u>44,475,438</u>

1997 BUDGET
CAPITAL PROJECTS

POLLUTION CONTROL

R.M. CLAYTON FACILITY (CONTINUED)

<u>CENTER</u>	<u>DEPARTMENT</u>	<u>FUND</u>	<u>1995 EXPENSES</u>	<u>1996 EXPENSES</u>	<u>1997 BUDGET</u>
CDBG PROJECT #:	N/A	PROJECT TITLE: R.M. Clayton, Odor Control			
FICS PROJECT #:	I2018				
M52I20189999	Public Works	1993 Water & Sewer Construction	397,346	1,645,227	821,444

INTRENCHMENT CREEK FACILITY

CDBG PROJECT #:	N/A	PROJECT TITLE: Intrenchment Creek, Gen Imprvs.			
FICS PROJECT #:	I2101				
M56I21019999	Public Works	1993 Water & Sewer Construction	-	-	500,000

OTHER FACILITIES

CDBG PROJECT #:	N/A	PROJECT TITLE: Mobile Treatment Plant			
FICS PROJECT #:	I2201				
M57I22019999	Public Works	Water & Sewer Renew & Ext.	-	-	2,123

TOTAL - POLLUTION CONTROL			<u>44,471,922</u>	<u>81,449,590</u>	<u>168,682,094</u>
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1997 BUDGET

CAPITAL PROJECTS

WATER SUPPLY

WATER DISTR. PUMP STATIONS/STORAGE TANKS

<u>CENTER</u>	<u>DEPARTMENT</u>	<u>FUND</u>	<u>1995 EXPENSES</u>	<u>1996 EXPENSES</u>	<u>1997 BUDGET</u>
CDBG PROJECT #:	N/A	PROJECT TITLE: Gen. Impr., Pump Stations/Storage			
FICS PROJECT #:	J0102				
Q24J01029999	Water	Water & Sewer Renew & Ext.	7,545	130,442	1,292,861
CDBG PROJECT #:	N/A	PROJECT TITLE: Install. Tank Throttling Capabi.			
FICS PROJECT #:	J0103				
Q24J01039999	Water	Water & Sewer Renew & Ext.	-	-	100,000
CDBG PROJECT #:	N/A	PROJECT TITLE: Cathodic Protection System			
FICS PROJECT #:	J0105				
Q24J01059999	Water	Water & Sewer Renew & Ext.	-	-	26,008

HEMPHILL TREATMENT PLANT

CDBG PROJECT #:	N/A	PROJECT TITLE: Reservoir Expansion, H.T.P.			
FICS PROJECT #:	J0202				
Q24J02029999	Water	Water & Sewer Renew & Ext.	562,374	387,977	2,827,821
CDBG PROJECT #:	N/A	PROJECT TITLE: Clearwell Expansion, H.T.P.			
FICS PROJECT #:	J0203				
Q24J02039999	Water	Water & Sewer Renew & Ext.	54,438	44,337	22,840
Q24J02039999	Water	1993 Water & Sewer Construction	7,037,704	3,781,149	2,113,366
	Project Total		<u><u>7,092,142</u></u>	<u><u>3,825,486</u></u>	<u><u>2,136,206</u></u>
CDBG PROJECT #:	N/A	PROJECT TITLE: Gen. Impr., Hemphill Treatment			
FICS PROJECT #:	J0204				
Q24J02049999	Water	Water & Sewer Renew & Ext.	242,514	693,610	2,119,603
Q24J02049999	Water	Water & Sewer Construction	-	-	5,740
	Project Total		<u><u>242,514</u></u>	<u><u>693,610</u></u>	<u><u>2,125,343</u></u>

1997 BUDGET

CAPITAL PROJECTS

WATER SUPPLY

HEMPHILL TREATMENT PLANT (CONTINUED)

<u>CENTER</u>	<u>DEPARTMENT</u>	<u>FUND</u>	<u>1995 EXPENSES</u>	<u>1996 EXPENSES</u>	<u>1997 BUDGET</u>
CDBG PROJECT #: N/A FICS PROJECT #: J0205		PROJECT TITLE: Hemphill Bulk Chemical Feed Sy			
Q24J02059999	Water	Water & Sewer Renew & Ext.	145,795	-	4,120,052
CDBG PROJECT #: N/A FICS PROJECT #: J0206		PROJECT TITLE: Hemphill Flocculation Basin			
Q24J02069999	Water	Water & Sewer Renew & Ext.	-	-	328,105
CDBG PROJECT #: N/A FICS PROJECT #: J0209		PROJECT TITLE: Replace 1923 Filter (Hemphill)			
Q24J02099999	Water	Water & Sewer Renew & Ext.	-	3,561,907	1,938,093
HEMPHILL SETTLED SOLIDS					
CDBG PROJECT #: N/A FICS PROJECT #: J0301		PROJECT TITLE: Gen. Impr., Hemphill Settled Solids			
Q26J03019999	Water	Water & Sewer Renew & Ext.	-	9,507	137,493
HEMPHILL PUMPING STATION					
CDBG PROJECT #: N/A FICS PROJECT #: J0401		PROJECT TITLE: Hemphill Pumping Station Renov.			
Q24J04019999	Water	Water & Sewer Renew & Ext.	247,691	254,500	1,735,441
Q24J04019999	Water	1993 Water & Sewer Construction	11,963,000	9,256,293	1,500,803
	Project Total		<u>12,210,691</u>	<u>9,510,793</u>	<u>3,236,244</u>
CDBG PROJECT #: N/A FICS PROJECT #: J0402		PROJECT TITLE: Discharge Piping, H.P.S.			
Q24J04029999	Water	Water & Sewer Renew & Ext.	248,193	1,408,745	4,226,450

1997 BUDGET
CAPITAL PROJECTS

WATER SUPPLY

HEMPHILL PUMPING STATION (CONTINUED)

<u>CENTER</u>	<u>DEPARTMENT</u>	<u>FUND</u>	<u>1995 EXPENSES</u>	<u>1996 EXPENSES</u>	<u>1997 BUDGET</u>
CDBG PROJECT #: N/A FICS PROJECT #: J0403		PROJECT TITLE: General Improvements, H.P.S.			
Q24J04039999	Water	Water & Sewer Renew & Ext.	95,424	3,826	38,924
CDBG PROJECT #: N/A FICS PROJECT #: J0404		PROJECT TITLE: Reservoir Pumping Station Tunn.			
Q24J04049999	Water	Water & Sewer Renew & Ext.	-	-	80,204

CHATTAHOOCHEE TREATMENT PLANT

CDBG PROJECT #: N/A FICS PROJECT #: J0502		PROJECT TITLE: Replace Filter Bottoms, C.T.P.			
Q24J05029999	Water	Water & Sewer Renew & Ext.	-	-	800,000
Q24J05029999	Water	1993 Water & Sewer Construction	-	5,357,554	2,342,446
	Project Total		<u>-</u>	<u>5,357,554</u>	<u>3,142,446</u>
CDBG PROJECT #: N/A FICS PROJECT #: J0504		PROJECT TITLE: General Improvements, C.T.P.			
Q24J05049999	Water	Water & Sewer Renew & Ext.	49,213	235,301	2,952,663
CDBG PROJECT #: N/A FICS PROJECT #: J0508		PROJECT TITLE: Upgrade Chemical Storage and F			
Q24J05089999	Water	Water & Sewer Renew & Ext.	-	-	120,026
CDBG PROJECT #: N/A FICS PROJECT #: J0511		PROJECT TITLE: River Sill Improvements			
Q24J05119999	Water	Water & Sewer Renew & Ext.	162,764	155,159	767,545

1997 BUDGET
CAPITAL PROJECTS

WATER SUPPLY

CHATTAHOOCHEE TREATMENT PLANT (CONTINUED)

<u>CENTER</u>	<u>DEPARTMENT</u>	<u>FUND</u>	<u>1995 EXPENSES</u>	<u>1996 EXPENSES</u>	<u>1997 BUDGET</u>
CDBG PROJECT #: N/A FICS PROJECT #: J0512		PROJECT TITLE: Yard Piping, Chatt. Treatment			
Q24J05129999	Water	Water & Sewer Renew & Ext.	24,868	501,144	299,756

CHATTAHOOCHEE SETTLED SOLIDS

CDBG PROJECT #: N/A FICS PROJECT #: J0601		PROJECT TITLE: General Improvements, C.S.S.			
Q24J06019999	Water	Water & Sewer Renew & Ext.	66,872	3,580	38,858

CHATTAHOOCHEE PUMPING STATION

CDBG PROJECT #: N/A FICS PROJECT #: J0701		PROJECT TITLE: General Improvements, C.P.S.			
Q24J07019999	Water	Water & Sewer Renew & Ext.	-	69,463	128,972
CDBG PROJECT #: N/A FICS PROJECT #: J0702		PROJECT TITLE: Chattahoochee Pump Station Ren.			
Q24J07029999	Water	Water & Sewer Renew & Ext.	257,705	36,293	400

DISTRIBUTION

CDBG PROJECT #: N/A FICS PROJECT #: J0803		PROJECT TITLE: Water Mains, Various Locations			
Q27J08039999	Water	Water & Sewer Renew & Ext.	2,551,223	2,688,707	6,615,823

1997 BUDGET
CAPITAL PROJECTS

WATER SUPPLY

DISTRIBUTION (CONTINUED)

CDBG PROJECT #:	N/A	PROJECT TITLE:	New Mains, Reimbursement		
FICS PROJECT #:	J0806				
Q27J0806LAF0	Water	Water & Sewer Renew & Ext.	-	-	1,408,748
Q27J0806QED0	Water	Water & Sewer Renew & Ext.	-	-	50,000
Q27J0806QND0	Water	Water & Sewer Renew & Ext.	34,378	8,043	-
	Project Total		<u>34,378</u>	<u>8,043</u>	<u>1,458,748</u>

CDBG PROJECT #:	N/A	PROJECT TITLE:	Hydraulic Study		
FICS PROJECT #:	J0809				
Q47J08099999	Water	Water & Sewer Renew & Ext.	12,709	4,911	287,723

WATER SUPPORT SERVICE FACILITIES

CDBG PROJECT #:	N/A	PROJECT TITLE:	Construction & Maintenance Fac.		
FICS PROJECT #:	J0904				
Q24J09049999	Water	Water & Sewer Renew & Ext.	-	46,543	2,043,660

NORTH AREA TREATMENT PLANT

CDBG PROJECT #:	N/A	PROJECT TITLE:	Development, North Area Treatment		
FICS PROJECT #:	J1001				
Q21J10019999	Water	Water & Sewer Renew & Ext.	-	1,750,000	346,408

HEMPHILL MAINTENANCE COMPLEX

CDBG PROJECT #:	N/A	PROJECT TITLE:	H.M.C. General Improvements		
FICS PROJECT #:	J1101				
Q24J11019999	Water	Water & Sewer Renew & Ext.	100,500	986	68,514

1997 BUDGET
CAPITAL PROJECTS

WATER SUPPLY

CHATTAHOOCHEE MAINTENANCE COMPLEX

CDBG PROJECT #: N/A
 FICS PROJECT #: J1202

PROJECT TITLE: **Chattahoochee Maintenance Buil.**

Q24J12029999 Water

Water & Sewer Renew & Ext. - - 104,110

TOTAL - WATER SUPPLY

23,864,910 30,389,977 40,989,456

1997 BUDGET
CAPITAL PROJECTS

CITY-WIDE CAPITAL PROJECTS

COMMUNICATIONS

<u>CENTER</u>	<u>DEPARTMENT</u>	<u>FUND</u>	<u>1995 EXPENSES</u>	<u>1996 EXPENSES</u>	<u>1997 BUDGET</u>
CDBG PROJECT #: FICS PROJECT #:	N/A K0101	PROJECT TITLE: Radio System			
G41K01019982	Administrative Services	General Gov't. Capital Outlay	18,451,041	877,021	230,828
CDBG PROJECT #: FICS PROJECT #:	N/A K0102	PROJECT TITLE: E911 System			
G41K01029982	Administrative Services	General Gov't. Capital Outlay	569,100	-	52,240
CDBG PROJECT #: FICS PROJECT #:	N/A K0103	PROJECT TITLE: CAD System			
G41K01039982	Administrative Services	General Gov't. Capital Outlay	3,168,153	213,490	191,099
CDBG PROJECT #: FICS PROJECT #:	N/A K0104	PROJECT TITLE: Communication Integration			
G41K01049982	Administrative Services	General Gov't. Capital Outlay	1,354,200	141,306	215,436
CDBG PROJECT #: FICS PROJECT #:	N/A K0105	PROJECT TITLE: Gov't. & Public Cable Access			
D22K01059999	Executive Offices	General	21,719	-	-
D22K01059999	Executive Offices	Trust	108,960	511,598	128,216
	Project Total		<u>130,679</u>	<u>511,598</u>	<u>128,216</u>
TOTAL - CITY-WIDE CAPITAL PROJECTS			<u>23,673,173</u>	<u>1,743,415</u>	<u>817,819</u>

1997 BUDGET
CAPITAL PROJECTS

EMPOWERMENT ZONE PROJECTS
UTILIZE & EXPAND REVOLVING LOAN PROGRAM

<u>CENTER</u>	<u>DEPARTMENT</u>	<u>FUND</u>	<u>1995</u> <u>EXPENSES</u>	<u>1996</u> <u>EXPENSES</u>	<u>1997</u> <u>BUDGET</u>
CDBG PROJECT #: N/A			PROJECT TITLE: Est. Revolving Business Loan		
FICS PROJECT #: L1403					
Y12L1403AGA0	Planning, Dev. & Neigh. Conserv.	Empowerment Zone	-	-	1,450,000
INST. 5 PGMS. TO COVER 30 NEIGHBORHOODS					
CDBG PROJECT #: N/A			PROJECT TITLE: Public Safety Survey		
FICS PROJECT #: L2101					
Y12L2101AGA0	Planning, Dev. & Neigh. Conserv.	Empowerment Zone	-	-	5,000
ENHANCE ENVIRONMENT CONDITION					
CDBG PROJECT #: N/A			PROJECT TITLE: Asbestos/Lead/Radon Trng. 36 E		
FICS PROJECT #: L2402					
Y12L22402AGA0	Planning, Dev. & Neigh. Conserv.	Empowerment Zone	-	-	23,800
TOTAL - EMPOWERMENT ZONE PROJECTS			<u>0</u>	<u>0</u>	<u>1,478,800</u>
GRAND TOTAL - CAPITAL PROJECTS			<u>232,048,758</u>	<u>290,930,964</u>	<u>479,842,402</u>

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December 1996

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We are pleased to provide you with this report on the work accomplished in the City of Atlanta's 1994 Public Improvement Program over the past year.

BOND PROGRAM

BRIDGE, VIADUCT AND STREET PROJECTS

Major 1996 Activities

We made excellent progress in 1996 on bridge, viaduct and street projects. Five projects are complete, with four completed in 1996. Five projects are in the construction or construction bid and award phase. Eleven projects are in the design phase, and five projects are in the design development phase. The following major milestones were achieved in 1996:

- The design and construction of the **Mitchell Street, Phase I** sidewalk and resurfacing project was completed.
- The design of the **Montgomery Ferry Bridge Replacement** project was completed. Construction began in November and is expected to be finished in April 1997.
- **Spring Street Viaduct Replacement, Phase II** construction was completed in July.
- The designs for the **Stone Road and Tell Road Bridge Replacements** were completed. Construction bids were also received. Construction is expected to begin in 1997.
- The design of **Macon Drive Bridge** was completed. Construction began in October and will finish in February 1997.
- The design of the **Roxboro Road Widening** began in October 1996.
- The groundbreaking of the **Campbellton Road** widening was held in December 1996. Construction will be complete by the end of 1997.
- The design of **Lakewood Avenue** began in 1996. Construction will begin in mid-1997.
- The **Freeway Lighting** project was completed in July.
- The **Glenwood Avenue Widening** project was completed in August.
- 19 street improvement projects managed by CODA were completed in 1996.

STORMWATER DRAINAGE PROJECTS

Major 1996 Activities

- Negotiated and executed 11 design contracts for storm water drainage projects.
- Construction for drainage improvements were completed at **Charline Avenue, Monroe Drive, Carver Drive, Pinetree Drive, Lilla Circle and Rockmart Drive.**
- Construction started and is still in progress for drainage improvements at **Jett Road, 963 Fielder Avenue, 2620 Margaret Mitchell Road, Windemere Drive, Sherwood Road and Lindbergh Drive.**

- Technical Memorandums were prepared by all eleven design consultants establishing the scope of work to be designed and constructed in each drainage basin.
- Attended all twenty-four NPU's giving presentations on the improvement program and asking for their help in identifying drainage problems within the City.
- Participated in five town hall/information meetings providing the community with an updated status of the 1994 Public Improvement Program for drainage improvements. Established schedule for remaining four town hall/ information meetings.
- The design consultants started preliminary design in nine of the ten drainage basins.
- Design is complete for drainage improvements at **Armand Road, Roanoke Avenue and 1898 Lisbon Drive** and construction NTP's will be issued in January 1997.
- Negotiations are complete for stage 2 design contracts for five basins and negotiations are under way for four other basins. Contract amendments will be issued upon City council approval.
- Developed a plan establishing the number of construction packages for each drainage basin and identified opportunities for minority participation in construction as prime contractors as well as sub-contractors.
- The first construction package for bidding of the scope of work for the first Light Construction and Debris Removal contract was prepared and will be advertised in early 1997.
- The permitting process was established and coordinated with the Corps of Engineers and applications are being prepared for each drainage basin.
- Assisted Planning Department with bioengineering demonstration projects in Proctor Creek as part of the EPA 3 19 Grant.

PARKS EROSION & FLOOD CONTROL PROJECTS

Major 1996 Activities

The Parks erosion & flood control projects consist of about ten percent of the program. The program is comprised of seventeen Park projects, of which, the following occurred during 1996:

- **Ben Hill and Isabel Gates Webster Parks** construction were completed.
- **Grant Park** sidewalk construction along Cherokee Ave. is 100% complete, the balance of contract for phase I is 90% complete. The Phase I, construction contract amendment is scheduled to begin in early 1997.
- Design consultants contracts were executed and NTP's have been issued for **Bitsy Grant Park, Brownwood Park, Candler Park, Adams Park and Piedmont Park**.
- 100% construction documents have been submitted to Site Development for review and approval for **Oakland Cemetery Wall Restoration and English Park**.
- Construction contracts have been approved for **Wesley Coan Park, Cleveland Ave. Park and Winn Park**. NTP's will be issued in early 1997.

- Bid dates in early 1997 have been established for **Frankie Allen Park and English Park**.
- Construction bids were received on **Perkerson Park and Garden Hills Park**. Construction contracts will be executed in early 1997.
- A contract for Design Services and a Master Plan for **Grant Park** has been submitted for execution. NTP is scheduled for early 1997.
- The Park's Design Department has completed design on **English Park and Wesley Coan Park**.

SANITARY SEWER PROJECTS PROGRAM

Major 1996 Activities

As of the end of 1996 all sanitary sewer projects in the City of Atlanta, 1994 Public Improvement Program have started. Three projects are still in design development, fifteen projects are in design, two are in bid and award, three are under construction and five projects have been completed. Below are detail descriptions of some of the sanitary sewer improvement accomplishments in 1996.

- Construction of **Orme Street Trunk Relief Phase I** was completed in June of 1996 before the Olympics.
- Construction of **Orme Street Trunk Relief Phase IIA** was completed in June of 1996 before the Olympics. Phase IIA is the part of Orme Street Trunk Relief Phase II scheduled for completion before the Olympics.
- Construction of **Orme Street Trunk Relief Phase IIB** begin in August 1996 after the Olympics. This part of Orme Street Trunk Relief Phase II could not begin until after the Olympics. It is scheduled for completion in April 1997.
- Construction of **Lloyd Street Trunk, Phase II** was completed in July 1996 before the Olympics.
- Construction of **Utoy Creek Basin, Combined Sewer Separation in John A. White Park, Parts 1 and 2** were completed in May 1996.
- Construction of **Utoy Creek Basin, Combined Sewer Separation Part 3** began construction in July of 1996. It is schedule for completion in July 1997.
- Construction of **Utoy Creek Basin, Combined Sewer Separation Part 4A** began construction in May 1996. It is scheduled for completion early in 1997.
- Design of the **Utoy Creek Basin, Combined Sewer Separation Parts 4B and 4C** was completed in 1996. At the end of 1996 advertisements for bids to construct **Utoy Creek Basin, Combined Sewer Separation Parts 4B and 4C** were published in the Atlanta newspapers. Bids are due in January 1997 and construction is scheduled to start in mid-February 1997.
- Plans for the **Utoy Creek Basin, Combined Sewer Separation Part 5** was completed in December 1996. Contract documents will be finalized and an advertisement for bids will be published in February 1997. Bids will be due in early March 1997 and construction is scheduled to start in April 1997.

- In February 1996 designs were started on **Tenth Wart Relief and Rehabilitation Phases 1 through 6, Shadowlawn Sewer Relief and Nancy Creek Force Main/Peachtree Trunk - North Fork Alternate**. At the end of 1996 the designs for these three projects including phases are 75% complete. Designs of these projects are scheduled for completion in February 1997.
- Preliminary design according to the original scope for the designer was completed in 1996 for the **Butler Street/Highland Avenue Relief**.
- In 1996 designs started on the **Peachtree Interceptor and the Mineral Springs Relief**. Both of these designs were at 30% complete at the end of 1996.
- At the end of 1996 the **Lloyd Street Trunk, Phase III, Brotherton Relief and Pine Meadows Sewer Reconstruction** were still in design development. Plans are to begin these designs early in 1997.

Bond Program**Parks Erosion & Flood Control Projects****Major 1996 Activities****Highlights of 1996 Included:**

The Parks erosion & flood control projects consist of about 10 percent of the program. The program is comprised of seventeen Park projects, of which, the following has occurred during 1996:

- Ben Hill and Isabel Gates Webster Parks construction has been completed.
- Grant Park sidewalk construction along Cherokee Ave. is 100% complete, the balance of contract for phase I is 90% complete. The Phase I, construction contract amendment is scheduled to begin in early 1997.
- Design consultants contracts were executed and NTP's have been issued for Bitsy Grant Park, Brownwood Park, Candler Park, Adams Park and Piedmont Park.
- 100% construction documents have been submitted to Site development for review and approval for Oakland Cemetery Wall Restoration and English Park.
- Construction contracts have been approved for Wesley Coan, Cleveland Ave. and Winn Parks. NTP's will be issued in early 1997.
- Bid dates have been established for Frankie Allen and English Parks, with bid dates scheduled to be in early 1997.
- Construction bids were received on Perkerson and Garden Hills Parks. Construction contracts will be executed in early 1997.
- A contract for Design Services and a Master Plan for Grant Park has been submitted for execution. NTP is scheduled for early 1997.
- The Park's Design Department has completed design on English Park, Wesley Coan Park.

1996 SUMMARY

Negotiated and executed 11 design contracts for the storm water drainage projects.

Construction for drainage improvements were completed at Charline Avenue, Monroe Drive, Carver Drive, Pinetree Drive, Lilla Circle and Rockmart Drive.

Construction started and is still in progress for drainage improvements at Jett Road, 963 Fielder Avenue, 2620 Margaret Mitchell Road, Windemere Drive, Sherwood Road and Lindbergh.

Technical Memorandums were prepared by all eleven design consultants establishing the scope of work to be designed and constructed in each drainage basin.

Attended all 24 NPU's giving presentations on the improvement program and asking for their help in identifying drainage problems within in the City.

Participated in five town hall/information meetings providing the community with an updated status of the 1994 Public Improvement Program for drainage improvements. Established schedule for remaining four town hall/ information meetings.

The design consultants started preliminary design in 9 of the 10 drainage basins.

Design is complete for drainage improvements at Armand Road, Roanoke Avenue and 1898 Lisbon Drive and construction NTP's will be issued in January 1997.

Negotiations are complete for stage 2 design contracts for 5 basins and negotiations are under way for 4 other basins. Contract amendments will be issued upon City council approval.

Developed a plan establishing the number of construction packages for each drainage basin and identified opportunities for minor participation in construction as prime contractors as well as sub-contractors.

The first construction package for bidding of the scope of work for the first Light Construction and Debris Removal contract was prepared and will be advertised in early 1997.

- The permitting process was established and coordinated with the Corps of Engineers and applications are being prepared for each drainage basin.
- Assisted Planning department with Bio-engineering demonstration projects in Proctor Creek as part of the EPA 3 19 Grant.

Program Summary

In the bridge, viaduct and street projects' portion of the bond program, there are 26 projects (including phases) in the program with a total estimated cost to the City of \$47.3 million. As of December 1996, the following five projects are complete: **Spring Street Phase I** (demolition), **Spring Street Phase II** (reconstruction), **Glenwood Avenue Relocation**, **Mitchell Street Viaduct Phase I** (sidewalk improvements and resurfacing) and **Freeway Lighting**. Three projects are currently under construction, two are in the construction bid and award process, 11 are in the design phase and five projects are in the design development phase.

There are 19 additional completed street improvement projects with a total cost of \$28.2 million which are not tracked in this monthly report. These bond funded projects were managed by CODA.

Projects in Construction

The **Montgomery Ferry Road Bridge** construction contract began on November 18, 1996 with a projected contract completion of April 1997. Contractor forces are maintaining traffic control. The bridge has been closed and the detour route is in place. The clearing and demolition work is complete and caisson drilling is proceeding on schedule.

The **Macon Drive Bridge Replacement** construction contract began on October 14, 1996 with a projected contract completion of February 1997. Both the north and south abutment walls are complete. Form work for the bridge deck is ongoing. The project is proceeding as scheduled.

The **Campbellton Road Widening Phase I** construction bids were received in June 1996. Bankhead Enterprises was issued a Notice to Proceed with construction on December 17, 1996. A groundbreaking ceremony also was held on December 17.

Projects in Construction Bid and Award Phase

The **Stone Road and Tell Road Bridge** bids were received November 13, 1996. Bids have been reviewed and a recommendation for award was made to the Bureau of Purchasing and Real Estate in December of 1996. Right-of-Way procurement is ongoing and all acquisitions are expected to be complete by March 1997. Construction of the bridges is scheduled to begin in Spring of 1997.

Projects in Design

GDOT will be funding the design and construction of the **Mitchell Street Viaduct Replacement Phase II** project and they are currently developing preliminary design

plans. The City agreed to accept the GDOT proposed typical cross section for the replacement viaduct.

The **Hollywood Road Bridge Replacement** design is being performed by GDOT. GDOT is revising the design concept based on the preliminary field plan review with the City. GDOT was scheduled to submit the revised preliminary plans in October 1996, however, GDOT's structural office is still preparing preliminary plans. The construction bidding process is scheduled to be performed by GDOT as early as July 1997.

The **Spring Street Viaduct Phase III Replacement** construction bid documents have been modified to address the final review comments from the City and the Program Managers. GDOT requirements are also being addressed to allow a project agreement to be executed which would allow GDOT funding for the construction to be obtained. The bidding documents will be completed in January 1997. Right-of-Way acquisition is proceeding. The bid and award phase is scheduled to begin in March 1997 and construction is scheduled to start in May 1997.

The **Lakewood Avenue Bridge** environmental design is proceeding in accordance with GDOT standards while negotiations continue with GDOT on a project agreement. If an agreement can be reached with GDOT to allow the City to proceed with the construction and obtain reimbursement from GDOT for the cost of the construction, the construction is scheduled to begin in May 1997. Design revisions will continue after an amendment to the designer's contract is approved. A resolution authorizing the Mayor to amend the design consultant's contract was adopted by the City Council in November 1996. The amendment is currently being circulated for signatures.

The final design submittal of the **Wall Street Viaduct Replacement** was scheduled for late December 1996. However, the schedule has been extended because of the decision to add an adjoining portion of the Pryor Street Viaduct to the project. An ordinance to provide funding for the incorporation of Pryor Street into the Wall Street project was adopted by the City Council on November 18, 1996 and approved by the Mayor on November 25, 1996. This additional funding is separate from the Public Improvement Program Bond funds. An amendment to the design contract is being prepared and the bid documents for both portions of the adjoining viaducts are scheduled to be completed in March 1997.

The **Brownlee Road Bridge** preliminary design phase is proceeding. The 30% preliminary design submittal was made in December 1996. Design is proceeding towards the 75% submittal. Final plans are scheduled to be completed by April 1997. Construction is scheduled to start in July 1997.

The railroad overpass bridge design for the **Roxboro Road Widening Phase I** is being reviewed by Norfolk Southern Railroad and GDOT. GDOT is scheduled to construct the project in 2000.

The **Roxboro Road Widening Phase II** design is underway. GDOT is preparing the project concept report. The design consultant is proceeding with the environmental analysis and the preliminary design submittal is scheduled for February 1997. GDOT has agreed to construct the project. It is currently in their long-range schedule (beyond the year 2000). However, the City Planning Department has requested the project be moved up in the Atlanta Regional Commission's Transportation Improvement Plan (TIP).

The construction of the **Greenbriar Parkway Reconstruction** project will resume in spring 1997. City forces in conjunction with the City's annual paving contractor have complete unfinished portions of the project which presented safety hazards to motorists. The construction contract has been terminated and is currently being closed out in conjunction with the City Law Department and the Bureau of Purchasing and Real Estate. The City's Technical Services Division is preparing bid documents to allow the project to be completed. The remaining portions of the project will be bid in early 1997 to allow construction to start in the spring of 1997.

The **MLK Jr. Drive Intersection Improvements** 100% plans for Phase I have been completed. The 100% plans for Phase II are scheduled to be submitted in January 1997. A Preliminary Field Plan Review with GDOT for Phase II is scheduled to occur in January 1997. The Right-of-Way plans for Phases I & II are being modified to address review comments supplied by GDOT. The final Right-of-Way plans were submitted to GDOT for final approval in December 1996. GDOT has agreed to perform the construction of this project. The bid and award phase is scheduled to begin for Phases I and II in May 1997.

Bid documents have been prepared for the **Hill Street Concrete Plant** and are in final review by Bureau of Purchasing and Real Estate. The project is scheduled to bid in February 1997.

Projects in Design Development

Concept reports for the **Bankhead Highway Widening** and **Howell Mill Road Widening** projects are being prepared by GDOT. Construction of these projects has been moved to long-range status by GDOT, although the City Planning Department has requested that the projects be moved up in the Atlanta Regional Commission's TIP.

Phases III & IV of Campbellton Road are scheduled to begin design in the summer of 1997.

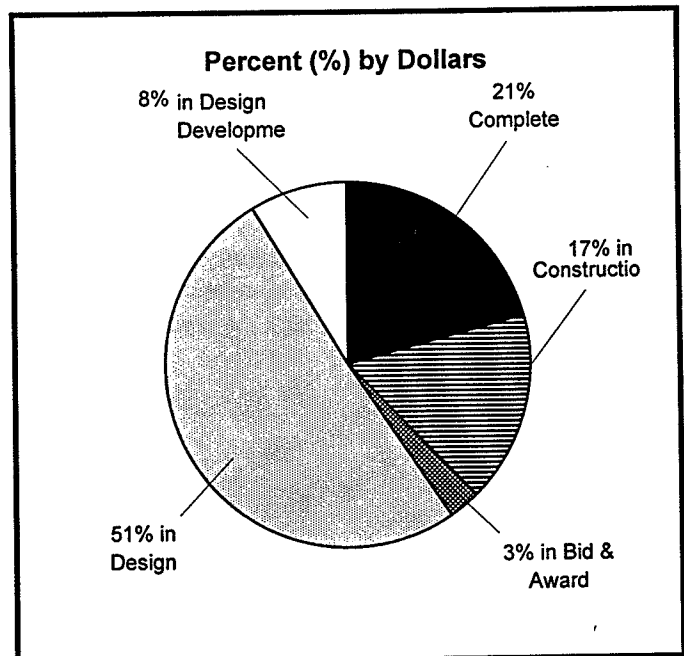
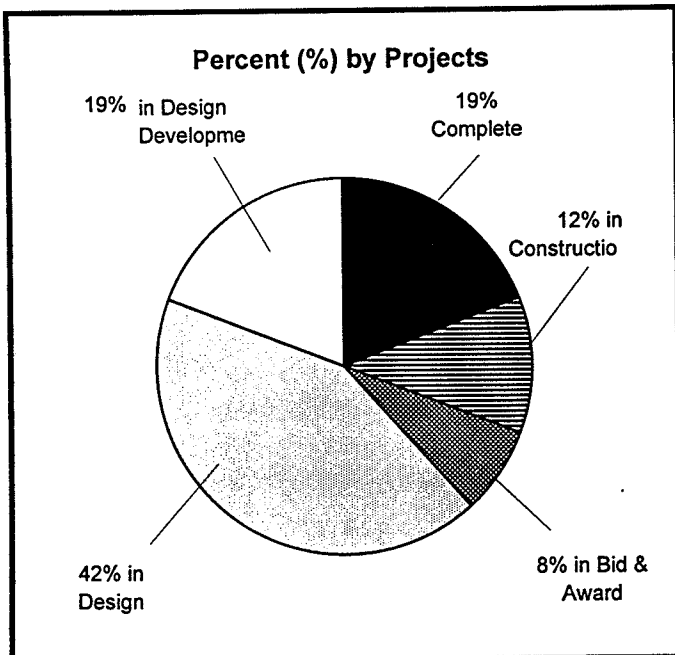
The **Northside Drive Intersection Improvements** project is being reviewed to determine if it will be feasible to proceed with the project.

**BOND PROGRAM
Road and Bridge Projects****

Project Phase	Number Projects	Total Project Dollar Value
Projects Completed	5	\$9,809,000
Projects in Construction	3	\$8,025,134
Projects in Construction Bid & Award	2	\$1,296,880
Projects in Design	11	\$24,129,286
Projects in Design Development	5	\$4,009,500
Total Projects	26	\$47,269,800
Program Management, OCIP, CODA Projects and Other Cost Adjustments		\$34,665,573
Road & Bridge Bond Program Total		\$81,935,373

Note: Each project phase is considered to be a separate project in the above figures.
See the following pages for detailed breakdown by project.

**-Nineteen Street Improvement projects managed by CODA but funded by the Bond Program are not tracked in this report.



PROGRAM SUMMARY

STATUS

1994 Public Improvement Program

December 1996

5 Projects with Construction Complete through December 27, 1996

GO #	PROJECT NAME
GO-01	Mitchell Street Viaduct Phase I
GO-04	Spring Street Viaduct Phase I
GO-04	Spring Street Viaduct Phase II
GO-46	Glenwood Avenue Relocation (Construction by GDOT)
GO-50	Freeway Lighting

3 Project Currently in Construction through December 27, 1996

GO #	PROJECT NAME
GO-03	Montgomery Ferry Road Bridge
GO-09	Macon Drive Bridge
GO-39	Campbellton Road Widening, Phase I

2 Projects Currently in Construction Bid & Award through December 27, 1996

GO #	PROJECT NAME
GO-08	Tell Road Bridge
GO-10	Stone Road Bridge

11 Projects Currently in Design through December 27, 1996

GO #	PROJECT NAME
GO-01	Mitchell Street Viaduct Ph II (Design & Construction by GDOT)
GO-02	Hollywood Road Bridge (Design & Construction by GDOT)
GO-04	Spring Street Viaduct Phase III
GO-05	Lakewood Avenue Bridge
GO-06	Wall Street Viaduct
GO-07	Brownlee Road Bridge
GO-37	Roxboro Rd Ph I Widening (Construction by GDOT)
GO-37	Roxboro Rd Ph II (Construction by GDOT)
GO-38	Greenbriar Parkway Reconstruction
GO-65	MLK Intersection Improvements (Construction by GDOT)
GO-66	Hill Street Concrete Plant

5 Projects Currently in Design Development through December 27, 1996

GO-39	Campbellton Road, Phases III & IV
GO-45	Bankhead Hwy Widening Ph I (Design & Construction by GDOT)
GO-47	Howell Mill Road Widening (Design & Construction by GDOT)
GO-48	Northside Drive Improvements (Design & Construction by GDOT)

BOND PROGRAM

ROAD AND BRIDGE PROJECTS

5 Projects with Construction Complete through December 1996

GO #	PROJECT NAME
GO-01	Mitchell Street Viaduct Phase I
GO-04	Spring Street Viaduct Phase I
GO-04	Spring Street Viaduct Phase II
GO-46	Glenwood Avenue Relocation (construction by GDOT)
GO-50	Freeway Lighting

4 Projects Currently in Construction through December 1996

GO #	PROJECT NAME
GO-03	Montgomery Ferry Road Bridge
GO-09	Macon Drive Bridge
GO-38	Greenbriar Parkway
GO-39	Campbellton Road Widening

2 Projects Currently in Construction Bid & Award through December 1996

GO #	PROJECT NAME
GO-08	Tell Road Bridge
GO-10	Stone Road Bridge

10 Projects Currently in Design through December 1996

GO #	PROJECT NAME
GO-01	Mitchell Street Viaduct Phase II (by GDOT)
GO-02	Hollywood Road Bridge (by GDOT)
GO-04	Spring Street Viaduct Phase III
GO-05	Lakewood Avenue Bridge
GO-06	Wall Street Viaduct
GO-07	Brownlee Road Bridge
GO-37	Roxboro Road Phase I Widening (by GDOT)
GO-37	Roxboro Road Phase II (by GDOT)
GO-65	MLK Improvements
GO-66	Hill Street Concrete Plant

4 Projects in Design Development through December 1996

GO #	PROJECT NAME
GO-39	Campbellton, Phases III & IV
GO-45	Bankhead Highway Widening Phase I (by GDOT)
GO-47	Howell Mill Road widening (by GDOT)

Progress Summary

Eight projects are classified as complete - **Calvert Lane, Pharr Road, Charline Avenue, Monroe Drive, Pinetree Drive, Rockmart Drive, Carver Road and Lilla Circle.**

Design services continue with all 11 design firms making final amendments/revisions to their basin Technical Memorandums based upon their investigations of the drainage complaints and concerns, their evaluations of alternative solutions and recommendations for specific work locations. Construction continues on five projects: **2620 Margaret Mitchell Drive, Sherwood Road, Jett Road/Jett Place, Windemere Drive and 963 Fielder Avenue.**

Of the 54 projects currently defined in the drainage basins:

- two projects have been determined to be no longer necessary
- construction of eight projects has been completed
- construction of five projects are underway
- designs of three projects have been completed and construction quotes are being solicited from the annual contractor for storm drainage construction
- four projects are under design by the Department of Public Works
- eleven work locations are under design by consultants
- re-negotiations are underway for 11 design contracts which include 20 identified design projects
- one project will not require a separate design contract as some designs from other basin designers will be integrated into this project. Two of the existing basin designers will perform design services in the Camp Creek and Sandy Creek basins.

Projects In Construction

There are five projects in the construction phase. Construction continues on **Jett Road/Jett Place, Sherwood Road, 2620 Margaret Mitchell, Windemere Drive and 963 Fielder Avenue drainage improvements.** Construction is being performed by the Six D Company, the City's annual contractor for storm drainage construction on all but the **Windemere Drive** project which is being constructed by City forces.

Projects in Bid and Award Phase

The designs of **Willis Mill Road, 1898 Lisbon Drive and Roanoke Avenue** drainage improvements have been completed and quotes are being received and negotiated with the annual contractor to perform the construction.

Projects In Design

Armand Road Channel, Glen Arden, Barfield Avenue and Niskey Lake Trail drainage improvement projects are under design by the Department of Public Works.

Several additional work locations have been identified as being critical due to public safety or other concerns. Designs for these work locations are being performed by consultants under the current engineering services contracts. These work locations are **1505 Chattahoochee Trail, Lindbergh Drive, Sawtell Avenue, Stonewall Drive, Lincoln Cemetery, Hollywood Road, Custer Avenue, North Avenue Area, Engle Road area, Detroit Avenue area, 2407 Black Forrest at Sorrento Circle, 255 Harlan Road, 41 Howell Drive, 2502 Santa Rosa and Wellbourne Drive.**

The draft designs for **Lindbergh Drive, Custer Avenue, 255 Harlan Road, 2407 Black Forrest at Sorrento Circle, 41 Howell Drive, 2502 Santa Rosa Drive, Wellbourne Drive, Northside Drive at Woodward Way, Lincoln Cemetery and the Thomasville Heights Area** have been submitted for review and comment.

Eleven engineering services contracts are in place and the consultants are preparing revised scopes of work and budgets for renegotiation of these contracts after amendment and approval of the Technical Memorandums for each drainage basin. Final Technical Memorandums have been received and are under review for all of the drainage basins. At least partial NTP's providing for the survey and design of proposed drainage improvements have been issued for all of the consultants. The contract renegotiations should be completed in December for all of the consultants and contract amendments executed in January 1997.

Bid packages for four light construction and debris removal contracts throughout the City have been developed and are under review by City Staff. It is anticipated that the first light construction and debris removal contract package, covering the Nancy Creek, Indian Creek, Proctor Creek and Terrell Creek basins, will be let for bid in January.

Projects Not Yet Started

The **Storm Sewer Community Development Impact Area (CDIA)** project will not require a separate design contract as the scope includes work sites to be designed in the other basins. Design services for work locations in Camp Creek and Sandy Creek will be performed by two of the existing basin designers. Work covered under this GO number will be packaged for construction with other construction packages.

General Information

The U.S. Corps of Engineers individual permit applications for all ten basins are underway. This permitting process may add an extra month or more to the overall project completion schedule.

PROGRAM SUMMARY

STORMWATER DRAINAGE PROJECTS

1994 Public Improvement Program

December 1996

The need for the **Winall Down Road** storm drainage project has been reevaluated by the Technical Services Division of the Department of Public Works and this project has been deemed dispensable.

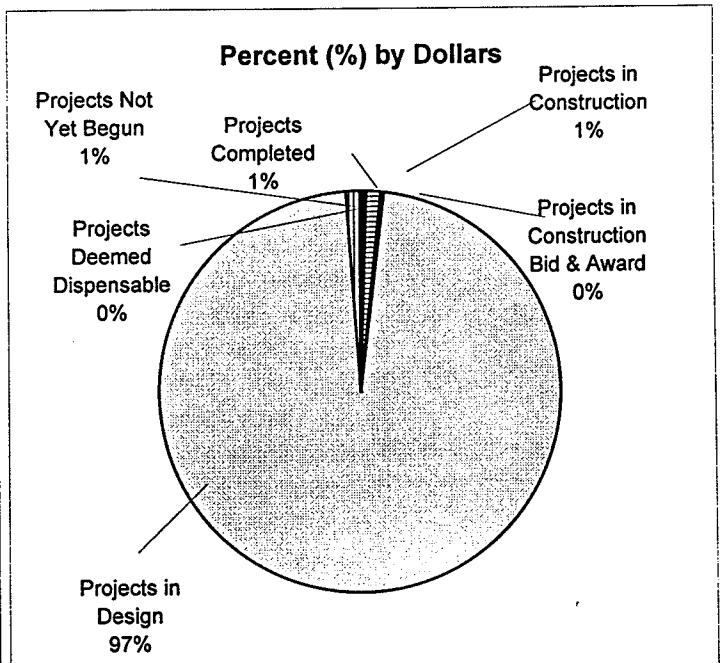
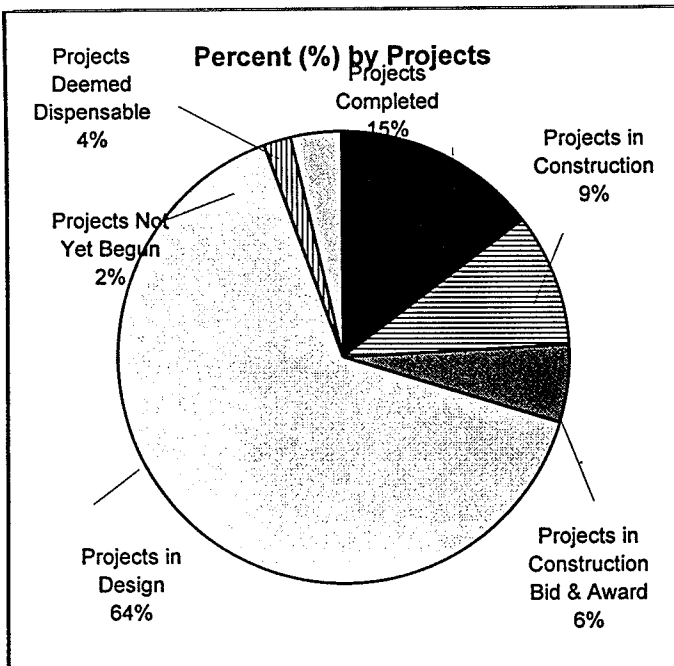
The Project Manager (PM) and the Infrastructure Planning Group have assisted the City's Planning Department with its EPA 319 Grant Program effort by providing engineering review and support for the bio-engineering demonstration project in the **Proctor Creek Basin**. The PM and DPW efforts count as part of the local matching funds. The grant project has also been coordinated with the **Proctor Creek Basin** design consultant to provide a cost-effective, consistent approach to erosion protection within the basin.

City staff has been maintaining contact with community leaders to present information on the status of the bond program. PMC staff is continuing to investigate, evaluate and document, in written reports, the various drainage complaints received within each basin.

**BOND PROGRAM
Stormwater Erosion Control**

Project Phase	Number Projects	
Projects Completed	8	\$344,360
Projects in Construction	5	\$501,010
Projects in Construction Bid & Award	3	\$192,450
Projects in Design	35	\$49,033,190
Projects Not Yet Begun	1	\$604,240
Projects Deemed Dispensable	2	\$0
Total Projects	54	\$50,675,250
Program Management, OCIP and other Cost Adjustments		\$5,161,438
Stormwater Erosion Control Total		\$55,836,688

Note: Each project phase is considered to be a separate project in the above figures.
See the following pages for detailed breakdown by project.



**BOND PROGRAM
Stormwater Projects****8 Projects with Construction Complete through December 27, 1996**

GO #	PROJECT NAME
GO-12-A	Rockmart Drive Streambank Protection
GO-16-A	Carver Drive Storm Drainage Improvements
GO-18-A	Monroe Drive Storm Drainage Improvements
GO-18-G	Pinetree Drive Storm Drainage Improvements
GO-20-A	Lilla Circle Storm Drainage Improvements
GO-26	Calvert Lane NE Storm Sewer Improvements
GO-27	Charline Avenue Storm Sewer Improvements
GO-29	Pharr Road NE Storm Sewer Improvements

5 Projects Currently in Construction through December 27, 1996

GO #	PROJECT NAME
GO-14-A	Jett Road & Jett Place Drainage Improvements
GO-18-C	963 Fielder Avenue Storm Drainage Improvements
GO-18-D	2620 Margaret Mitchell Storm Drainage Improvements
GO-18-H	Sherwood Road Storm Drainage Improvements
GO-18-I	Windemere Drive Storm Drainage Improvements

3 Projects Currently in Bid/Award through December 27, 1996

GO #	PROJECT NAME
GO-18-J	Roanoke Avenue Storm Drainage Improvements
GO-34-A	1898 Lisbon Drive Storm Drainage Improvements
GO-20-C	Willis Mill Road

35 Projects Currently in Design through December 27, 1996

GO-11	Federal Prison Creek Drainage Improvements
GO-11-A	Sawtell Avenue
GO-11-B	Stonewall Drive
GO-12	Proctor Creek Basin Improvements
GO-13	Indian Creek Storm Drainage Improvements
GO-14	Nancy Creek Streambank Protection
GO-15	Proctor Creek Streambank Improvements
GO-16-A	Terrell Creek Storm Drainage Improvements
GO-16-B	Lincoln Cemetery/Simpson Road Stream Bank Protection & Culvert
GO-16-C	Hollywood Road Stream Bank Protection
GO-17	Utoy Creek Streambank Protection
GO-18-A	Peachtree Creek Drainage Improvements
GO-18-B	Armand Road Storm Drainage Improvements
GO-18-E	Lindbergh Drive Storm Drainage Improvements

PROGRAM SUMMARY

STATUS

1994 Public Improvement Program

December 1996

35 Projects Currently in Design through December 27, 1996 (Continued)

GO-18-F	1505 Chattahoochee Avenue Storm Drainage Improvements
GO-18-K	Wellbourne Drive Drainage Improvements
GO-18-L	Glen Arden
GO-19	Peachtree Creek Streambank Protection
GO-20	Utoy Creek Drainage Basin Improvements
GO-20-B	Niskey Lake Trail Storm Drainage Improvements
GO-20-D	Harlan Road Drainage Improvements
GO-20-E	Barfield Avenue
GO-21	Terrell Creek Phase III Storm Sewer
GO-22	Terrell Creek Phase IV Storm Sewer
GO-23	Thomasville Heights Storm Sewer
GO-24	Branch Drive Streambank Protection
GO-25	Holly Wright Avenue Storm Drainage
GO-30	West Wieuca Road Storm Drainage
GO-32	Greenview Avenue Storm Sewer
GO-33-A	Santa Rosa Drainage Improvements
GO-33-B	Black Forest @ Sorrento Circle Drainage Improvements
GO-33-C	41 Howell Drive Drainage Improvements
GO-34	South River Drainage Basin Improvements
GO-35	Sugar Creek Drainage Basin Improvements
GO-36	Summerhill/Peopletown/Mechanicsville/Vine City

1 Projects Not Yet Started through December 27, 1996

GO #	PROJECT NAME
GO-33	Storm Sewer CDIA Drainage Improvements

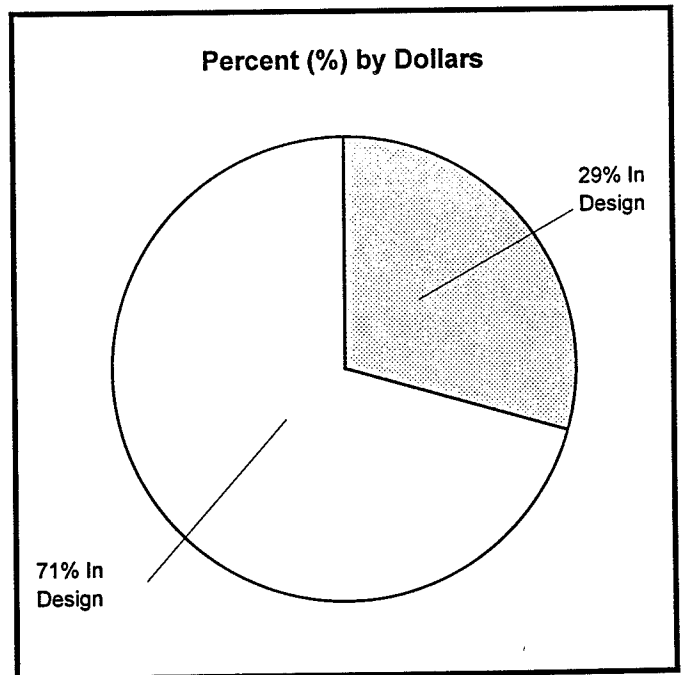
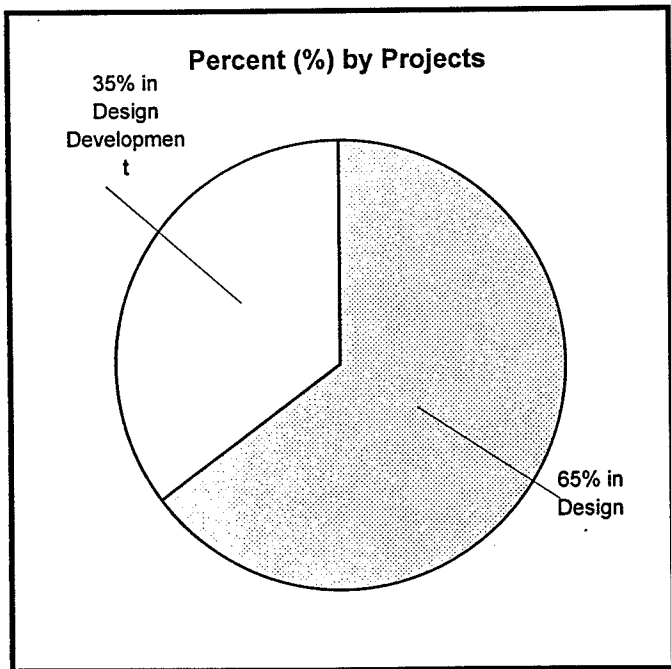
2 Projects Deemed Dispensable through December 27, 1996

GO #	PROJECT NAME
GO-28	Mt. Gilead Road Storm Drainage Improvements
GO-31	Winall Down Road Storm Drainage Improvements

**BOND PROGRAM
Parks Erosion Control Projects**

Project Phase	Number Projects	Total Project Dollar Value
Projects Completed	0	\$0
Projects in Construction	0	\$0
Projects in Design	11	\$4,369,910
Projects in Design Development	6	\$10,452,508
Projects Not Yet Begun	0	\$0
Total Projects	17	\$14,822,418
Program Management, OCIP and Other Cost Adjustments		\$1,317,582
Bond Program Total		\$16,140,000

Note: Each project phase is considered to be a separate project in the above figures.
See the following pages for detailed breakdown by project.



PROGRAM SUMMARY PARKS, EROSION CONTROL PROJECTS
1994 Public Improvement Program December 1996

Projects In Design

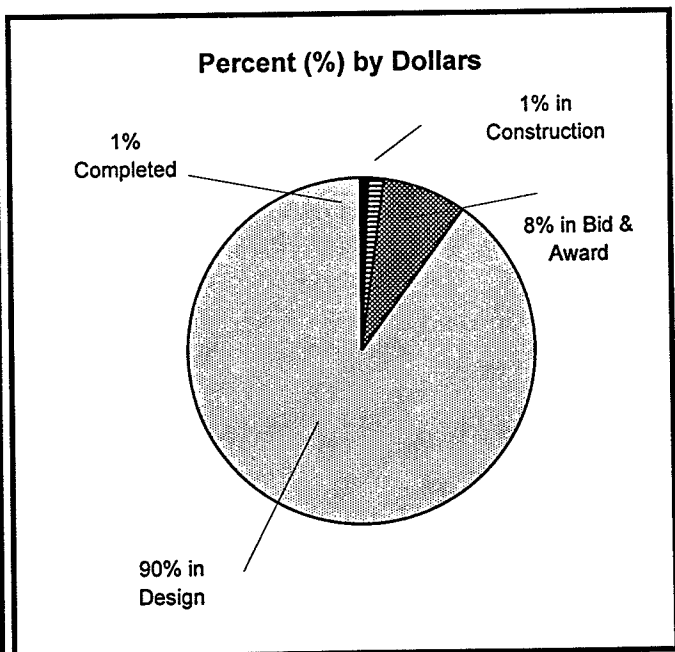
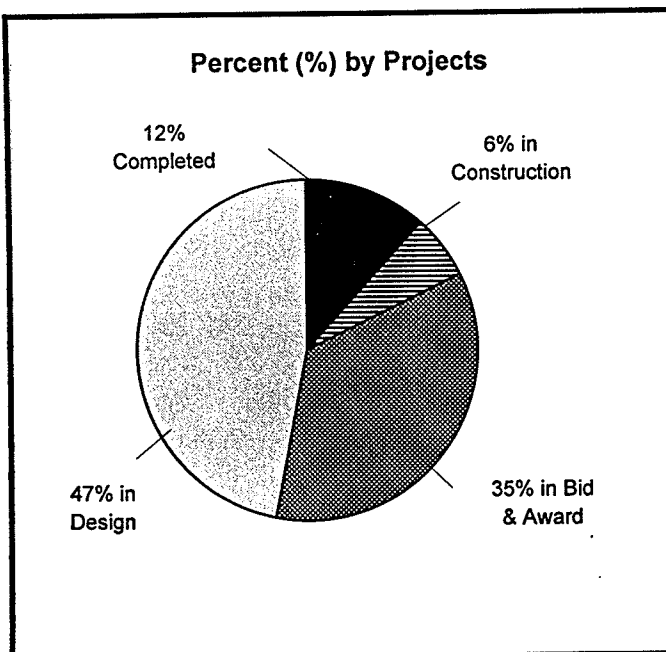
There are five projects that continue under design: **Brownwood Park, Piedmont Park, Bitsy Grant Tennis Center, Candler Park and Adams Park.** The 100% Design documents for **Oakland Cemetery Wall** have been submitted to Site Development for review and approval. The bid documents have been approved by the Atlanta Urban Design Commission.

NTP's have been issued for the design services on five of the six park projects assigned to design consultants: **Brownwood Park, Piedmont Park, Bitsy Grant Tennis Center, Candler Park and Adams Park.** The final design services contract, **Grant Park Phase II Design** project, is currently being routed for signatures by the City of Atlanta. Grant Park Phase II Design Services contract is anticipated to be executed in early 1997.

**BOND PROGRAM
Parks Erosion Control**

Project Phase	Number Projects	
Projects Completed	2	\$119,131
Projects in Construction	1	\$208,670
Projects in Construction Bid & Award	6	\$1,168,507
Projects in Design	8	\$13,307,840
Total Projects	17	\$14,804,148
Program Management, OCIP and other Cost Adjustments		\$1,006,225
Parks Erosion Control Total		\$15,810,373

Note: Each project phase is considered to be a separate project in the above figures.
See the following pages for detailed breakdown by project.



PROGRAM SUMMARY

STATUS

1994 Public Improvement Program

December 1996

BOND PROGRAM Parks Erosion Control

2 Projects with Construction Complete through December 27, 1996

GO #	PROJECT NAME
GO-80	Isabel Gates Webster Park Erosion and Flood Control
GO-81	Ben Hill Park Erosion and Flood Control

1 Projects Currently in Construction through December 27, 1996

GO #	PROJECT NAME
GO-72-1	Grant Park Phase I Erosion and Flood Control

6 Projects Currently in Bid/Award through December 27, 1996

GO #	PROJECT NAME
GO-69	Wesley Coan Park Erosion and Flood Control
GO-70	Cleveland Avenue Park Erosion and Flood Control
GO-74	Winn Park Erosion and Flood Control
GO-76	Garden Hills Park Erosion and Flood Control
GO-77	Frankie Allen Park Erosion and Flood Control
GO-79	Perkerson Park Erosion and Flood Control

8 Projects Currently in Design through December 27, 1996

GO #	PROJECT NAME
GO-67	English Park Erosion and Flood Control
GO-68	Bitsy Grant Park Erosion and Flood Control
GO-71	Brownwood Park Erosion and Flood Control
GO-72	Grant Park Phase II Erosion and Flood Control
GO-73	Piedmont Park Erosion and Flood Control
GO-75	Candler Park Erosion and Flood Control
GO-78	Adams Park Erosion and Flood Control
GO-82	Oakland Cemetery Wall

0 Projects Currently in Design Development through December 27, 1996

Major 1996 Activities

As of the end of 1996 all sanitary sewer projects in the City of Atlanta, 1994 Public Improvement Program have started. Three projects are still in design development, fifteen projects are in design, two are in bid and award, three are under construction and five projects have been completed. Below are detail descriptions of some of the sanitary sewer improvement accomplishments in 1996.

- Construction of **Orme Street Trunk Relief Phase I** was completed in June of 1996 before the Olympics.
- Construction of **Orme Street Trunk Relief Phase IIA** was completed in June of 1996 before the Olympics. Phase IIA is the part of Orme Street Trunk Relief Phase II scheduled for completion before the Olympics.
- Construction of **Orme Street Trunk Relief Phase IIB** begin in August 1996 after the Olympics. This part of Orme Street Trunk Relief Phase II could not begin until after the Olympics. It is scheduled for completion in April 1997.
- Construction of **Lloyd Street Trunk, Phase II** was completed in July 1996 before the Olympics.
- Construction of **Utoy Creek Basin, Combined Sewer Separation in John A. White Park, Parts 1 and 2** were completed in May 1996.
- Construction of **Utoy Creek Basin, Combined Sewer Separation Part 3** began construction in July of 1996. It is schedule for completion in July 1997.
- Construction of **Utoy Creek Basin, Combined Sewer Separation Part 4A** began construction in May 1996. It is scheduled for completion early in 1997.
- Design of the **Utoy Creek Basin, Combined Sewer Separation Parts 4B and 4C** was completed in 1996. At the end of 1996 advertisements for bids to construct **Utoy Creek Basin, Combined Sewer Separation Parts 4B and 4C** were published in the Atlanta newspapers. Bids are due in January 1997 and construction is scheduled to start in mid-February 1997.
- Plans for the **Utoy Creek Basin, Combined Sewer Separation Part 5** was completed in December 1996. Contract documents will be finalized and an advertisement for bids will be published in February 1997. Bids will be due in early March 1997 and construction is scheduled to start in April 1997.

Major 1996 Activities, continued

- In February 1996 designs were started on **Tenth Wart Relief and Rehabilitation Phases 1 through 6, Shadowlawn Sewer Relief and Nancy Creek Force Main/Peachtree Trunk - North Fork Alternate**. At the end of 1996 the designs for these three projects including phases are 75% complete. Designs of these projects are scheduled for completion in February 1997.
- Preliminary design according to the original scope for the designer was completed in 1996 for the **Butler Street/Highland Avenue Relief**.
- In 1996 designs started on the **Peachtree Interceptor and the Mineral Springs Relief**. Both of these designs were at 30% complete at the end of 1996.
- At the end of 1996 the **Lloyd Street Trunk, Phase III, Brotherton Relief and Pine Meadows Sewer Reconstruction** are still in design development. Plans are to begin these designs early in 1996.

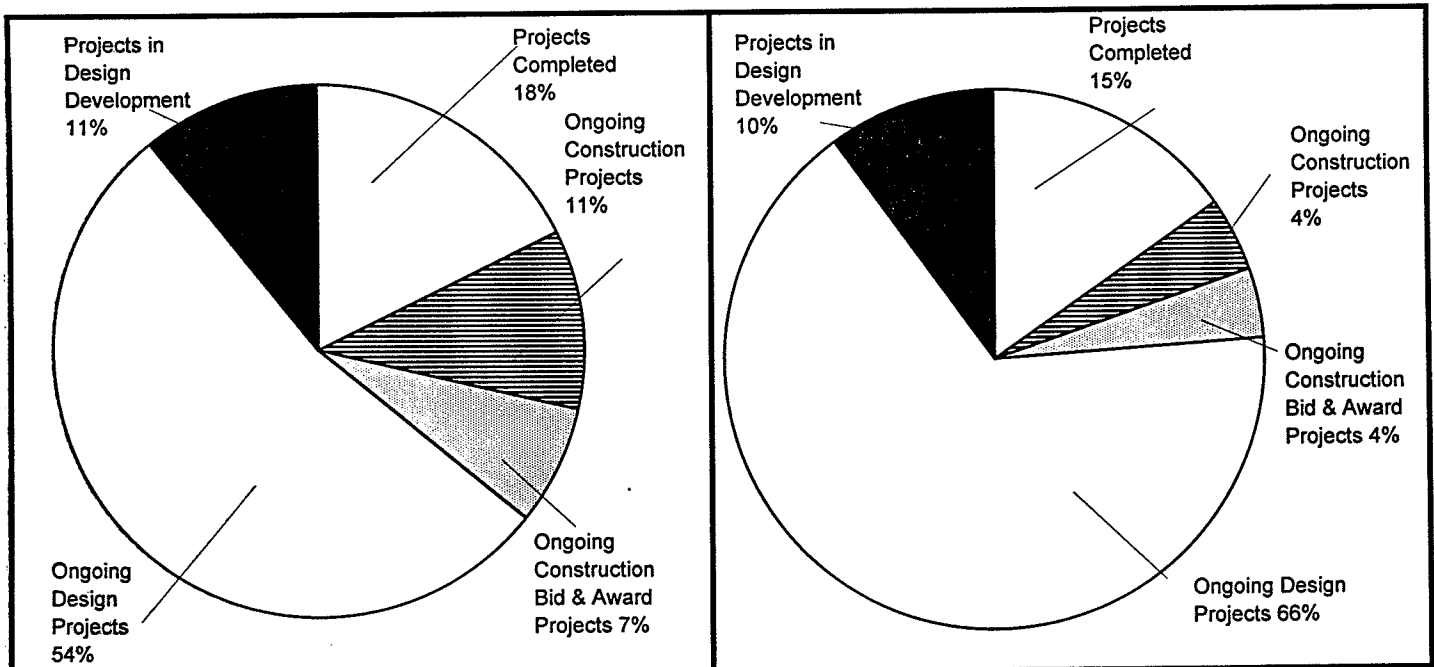
SANITARY SEWER IMPROVEMENT PROGRAM

Project Phase	Number Projects	Total Project Dollar Value
Projects Completed	5	\$38,271,082
Ongoing Construction Projects	3	\$11,121,011
Projects in Construction Bid & Award	2	\$10,239,867
Ongoing Design Projects	15	\$166,311,585
Projects in Design Development	3	\$24,806,000
Project total	28	\$250,749,544
Program Management, OCIP and Other Costs and Adjustments		\$19,657,347
Sanitary Sewer Program Total		\$270,406,891

Note: See the following pages for detailed breakdown by project.

Percent (%) by Projects

Percent (%) by Dollars



SANITARY SEWER IMPROVEMENT PROGRAM

5 Projects Completed, December 1996	
WSRE#	PROJECT NAME
WSRE-03	Orme Street Trunk Relief, Phase I
WSRE-03	Orme Street Trunk Relief, Phase IIA
WSRE-05	Lloyd Street Trunk, Phase II
WSRE-15	Utoy Creek Basin, Combined Sewer Separation, Part 1
WSRE-15	Utoy Creek Basin, Combined Sewer Separation, Part 2

3 Projects Currently in Construction, December 1996	
WSRE#	PROJECT NAME
WSRE-03	Orme Street Trunk Relief, Phase IIB
WSRE-15	Utoy Creek Basin, Combined Sewer Separation, Part 3
WSRE-15	Utoy Creek Basin, Combined Sewer Separation, Part 4A

2 Projects Currently in Construction Bid & Award, December 1996	
WSRE#	PROJECT NAME
WSRE-15	Utoy Creek Basin, Combined Sewer Separation, Part 4B
WSRE-15	Utoy Creek Basin, Combined Sewer Separation, Part 4C

15 Projects Currently in Design, December 1996	
WSRE#	PROJECT NAME
WSRE-03	Orme Street Trunk Relief, Phase III
WSRE-04	Peachtree Interceptor
WSRE-06	Shadowlawn Sewer Relief
WSRE-07	Fairmont/Glidden Sewer Separation
WSRE-09	Butler Street & Highland Avenue Relief
WSRE-10	Mineral Springs Relief Combined Sewer
WSRE-12	Nancy Creek Force Main / Peachtree Trunk - North Fork Alternative
WSRE-13	Tenth Ward Relief & Rehabilitation, Phase 1
WSRE-13	Tenth Ward Relief & Rehabilitation, Phase 2
WSRE-13	Tenth Ward Relief & Rehabilitation, Phase 3
WSRE-13	Tenth Ward Relief & Rehabilitation, Phase 4
WSRE-13	Tenth Ward Relief & Rehabilitation, Phase 5
WSRE-13	Tenth Ward Relief & Rehabilitation, Phase 6
WSRE-15	Utoy Creek Basin, Combined Sewer Separation, Part 5
WSRE-15	Utoy Creek Basin, Combined Sewer Separation, Part 6

3 Projects Currently in Design Development, December 1996	
WSRE#	PROJECT NAME
WSRE-05	Lloyd Street Trunk, Phase III
WSRE-08	Brotherton Relief
WSRE-11	Pine Meadows Sewer Reconstruction

PROGRAM SUMMARY

FINANCIAL SUMMARY

1994 Public Improvement Program

December 1996

The following report for General Obligation Bond Funds and the Sewer Program Funds presents forecast, appropriations and commitments through December 1996. The information provided in these reports include:

Definitions

Original (Orig) Budget	Total Program Funds assigned to the General Obligation Bond and Sanitary Sewer projects by City Ordinance 94-0-1248 dated August 25, 1994.
Adjusted (Adj.) Budget	Original budget reduced by the actual amount of PM and OCIP transfers made through December 1996. In addition, adjustments acknowledge monies set aside for projects managed by CODA and GDOT.
Forecast	The estimated costs for projects excluding PM and OCIP costs.
Variance	The difference between the Forecast and the Adjusted Budget.
Appropriation	Program funds allocated to each project by City Council ordinance and established in accounts by the City's Finance Department.
Contract	Program funds under formal contract agreements.
Balance	The difference between the Appropriation and the Contract value.

Project budgets, except CODA project budgets, have been adjusted to reflect funding of the Program Management contracts and the City's OCIP. Other adjustments made are reflected in the Cost Report for the affected program area.

PROGRAM SUMMARY

FINANCIAL SUMMARY

1994 Public Improvement Program

December 1996

PROJ NUM	PROJECT NAME	ORIG BUDGET	ADJ BUDGET	FORECAST	VARIANCE	APPROPRIATION	CONTRACTS	BALANCE
BOND PROGRAM SUMMARY								
PROJECT DOLLARS								
	Project Dollars Under Streets, Roads & Bridges	\$52,224,000	\$43,379,585	\$47,269,800	(\$3,890,215)	\$27,987,285	\$12,917,046	\$15,070,239
	Project Dollars under Stormwater Drainage	\$54,780,000	\$53,356,500	\$50,675,250	\$2,681,250	\$7,854,721	\$4,216,182	\$3,638,539
	Project Dollars under Erosion & Flood Control	\$15,900,000	\$14,822,418	\$14,304,148	\$18,270	\$7,032,932	\$625,970	\$6,506,962
	TOTAL PROJECT DOLLARS	\$122,904,000	\$111,558,503	\$112,749,198	(\$1,190,695)	\$42,874,938	\$17,659,198	\$25,215,740
PROGRAM MANAGEMENT DOLLARS								
	Program Management Dollars Under Streets, Roads & Bridges	\$0	\$3,005,638	\$3,005,638	\$0	\$3,005,638	\$3,005,638	\$0
	Program Management Dollars under Stormwater Drainage	\$0	\$657,000	\$2,328,779	(\$1,671,779)	\$2,328,779	\$2,328,779	\$0
	Program Management Dollars under Erosion & Flood Control	\$0	\$497,346	\$675,932	(\$178,586)	\$675,932	\$675,932	\$0
	TOTAL PROGRAM MANAGEMENT DOLLARS	\$0	\$4,159,984	\$6,010,349	(\$1,850,365)	\$6,010,349	\$6,010,349	\$0
	TOTAL PROJECT & PM COSTS	\$122,904,000	\$115,718,487	\$118,759,547	(\$3,041,060)	\$48,885,287	\$23,669,547	\$25,215,740
OTHER ADJUSTMENTS								
	Total Dollars Administrative Costs	\$0	\$0	\$709,800	(\$709,800)	\$260,200	\$258,204	\$1,996
	Total Dollars Bond Issuance Costs	\$2,225,000	\$2,225,000	\$2,228,114	(\$3,114)	\$1,190,200	\$1,190,200	\$0
	Total Dollars OCIP	\$0	\$3,785,513	\$3,633,573	\$151,940	\$3,785,513	\$3,627,601	\$157,912
	Total Dollars CODA	\$24,841,000	\$28,241,000	\$28,222,673	\$18,327	\$28,241,000	\$28,222,673	\$18,327
	Total Dollars Interest Income	\$0	\$5,257,104	\$0	\$5,257,104	\$3,004,904	\$0	\$3,004,904
	TOTAL OTHER ADJUSTMENTS	\$27,066,000	\$39,508,617	\$34,794,160	\$4,714,457	\$36,481,817	\$33,298,678	\$3,183,139
	TOTAL - BOND PROGRAM	\$149,970,000	\$155,227,104	\$153,553,707	\$1,673,397	\$85,367,104	\$56,968,225	\$28,398,879
SANITARY SEWER PROGRAM SUMMARY								
	Project Dollars Under Sanitary Sewers	\$156,899,999		\$243,271,659		\$60,114,001	\$62,770,773	\$7,343,228
	Prog Mgt, ROW, Comm Outreach Dollars Under Sanitary Sewers	\$0		\$4,175,310		\$4,175,310	\$4,175,310	\$0
	Total Dollars Administrative Costs	\$0		\$0		\$0	\$0	\$0
	Total Dollars OCIP	\$10,031,715		\$14,005,499		\$4,817,940	\$4,817,940	\$0
	Total Dollars Interest Income	\$0		\$0		\$0	\$0	\$0
	TOTAL - SANITARY SEWER PROGRAM	\$166,931,714		\$275,457,967		\$69,107,251	\$61,764,023	\$7,343,228

PROGRAM SUMMARY

M/FBE STATUS

1994 Public Improvement Program

December 1996

M/FBE PARTICIPATION (Subconsultants only)

Public Improvement Construction Contract Dollars As Of December 1996.

The total amount committed for ongoing infrastructure construction projects through November 1996 is **\$60,120,772***

A breakdown of the total amount of minority subcontractor participation for Infrastructure construction projects is listed below by business enterprise (BE) type:

AABE (African-American)	\$ 16,819,820	28.0%
FBE (Female)	\$ 2,265,094	3.8%
HBE (Hispanic)	\$ 48,000	0.1%
NABE (Native American)	\$ 0	0.0%
ABE (Asian)	\$ 600,000	1.0%

A breakdown of the total amount of minority subcontractor participation for Infrastructure construction projects by project type is listed below:

Bridge & Street	\$ 5,104,331	36.2%
Stormwater Drainage	\$ 492,826	23.6%
Sanitary Sewer	\$ 14,160,757	32.2%
M/FBE* Subconsultant participation total for construction projects.	\$ 19,757,914	32.9%

M/FBE PARTICIPATION (Prime and Subconsultants)

The total amount committed for ongoing infrastructure design and construction projects through December 1996 is **\$75,877,166**

A breakdown of the total amount of minority prime and subconsultant participation for Infrastructure design and construction projects is listed below:

M/FBE* Participation for prime and subconsultants for design and construction projects.	\$ 29,624,156	39.0%
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* These figures do not include projects under construction by City of Atlanta employees, the Georgia Department of Transportation, Georgia Power or CODA.

The following report for the General Obligation Bond Funds presents forecast, appropriations, and commitments through December 1996. The information provided in these reports include:

Definitions

Original (Orig) Budget	Total Program Funds assigned to the General Obligation Bond projects by City Ordinance 94-0-1248 dated August 25, 1994.
Adjusted (Adj.) Budget	Original budget reduced by the actual amount of PM and OCIP transfers made through December 1996. In addition, adjustments acknowledge monies set aside for projects managed by CODA and GDOT.
Forecast	The estimated costs for projects excluding PM and OCIP costs.
Variance	The difference between the Forecast and the Adjusted Budget.
Appropriation	Program funds allocated to each project by City Council ordinance and established in accounts by the City's Finance Department.
Contract	Program funds under formal contract agreements.
Balance	The difference between the Appropriation and the Contract value.

Project budgets, except CODA, have been adjusted to fund the cost of the Program Managers and the City's Controlled Insurance Plan (OCIP).

Appropriations adjustments have been made to the Spring Street Viaduct General Obligation Fund to reflect transfer of funds to CODA projects and the Campbellton Road Design, \$4.15 million; to MLK/Fairburn Road, Wall Street Viaduct and Stone Road Bridge projects, \$520,376; and to the Greenbriar Parkway Project, \$750,000. The excess or shortfall of funds for all projects will be adjusted with monies from the second issuance of bonds and the reductions to budgets which are over funded.

PROJECT REPORTS

COST REPORT

December 1996

1994 Public Improvement Program

PROJ NUM	PROJECT NAME	ORIG BUDGET	ADJ BUDGET	FORECAST	VARIANCE	APPROPRIATION	CONTRACTS	BALANCE
STREETS, ROADS & BRIDGES								
GO-01	Mitchell Street - Phase I & II	\$9,936,000	\$9,677,664	\$233,320	\$9,444,344	\$978,864	\$133,320	\$845,544
GO-02	Hollywood Road	\$730,000	\$635,100	\$100,000	\$535,100	\$0	\$0	\$0
GO-03	Montgomery Ferry	\$406,000	\$353,220	\$1,144,790	(\$791,570)	\$1,280,220	\$1,133,255	\$146,965
GO-04	Spring Street - Phase I, II & III	\$19,770,000	\$12,134,646	\$17,493,539	(\$5,358,893)	\$8,976,189	\$6,183,539	\$2,792,650
GO-05	Lakewood Avenue	\$1,065,000	\$926,550	\$2,810,854	(\$1,884,304)	\$926,550	\$294,680	\$631,870
GO-06	Wall Street	\$6,590,000	\$6,504,330	\$4,925,537	\$1,578,793	\$990,811	\$195,537	\$795,274
GO-07	Brownlee Road	\$355,000	\$308,850	\$592,000	(\$283,150)	\$308,850	\$54,833	\$254,017
GO-08	Tell Road	\$319,000	\$277,530	\$623,904	(\$346,374)	\$277,530	\$72,608	\$204,922
GO-09	Macon Drive	\$319,000	\$277,530	\$860,576	(\$583,046)	\$564,930	\$72,221	\$492,709
GO-10	Stone Road	\$385,000	\$379,995	\$672,976	(\$292,981)	\$93,000	\$83,061	\$9,939
GO-37	Roxboro Road - Phase I & II	\$2,839,000	\$2,654,465	\$1,872,332	\$782,133	\$200,000	\$179,482	\$20,518
GO-38	Greenbriar Pkwy	\$1,014,000	\$882,180	\$1,892,086	(\$1,009,906)	\$1,919,896	\$1,709,086	\$210,810
GO-39	Campbellton Road	\$3,549,000	\$3,837,630	\$6,769,768	(\$2,932,138)	\$6,897,630	\$254,806	\$6,642,824
GO-45	Bankhead Highway	\$912,000	\$912,000	\$3,009,500	(\$2,097,500)	\$0	\$0	\$0
GO-46	Glenwood Avenue	\$203,000	\$176,610	\$64,275	\$112,335	\$64,275	\$64,275	\$0
GO-47	Howell Mill Road	\$304,000	\$304,000	\$250,000	\$54,000	\$0	\$0	\$0
GO-48	Northside Drive	\$203,000	\$203,000	\$0	\$203,000	\$0	\$0	\$0
GO-50	Freeway Lighting	\$2,767,000	\$2,407,290	\$2,407,290	\$0	\$2,407,290	\$2,407,290	\$0
GO-65	MLK/Fairburn Intersection	\$203,000	\$176,610	\$1,063,053	(\$886,443)	\$220,000	\$79,053	\$140,947
GO-66	Hill Street Concrete Plant	\$355,000	\$350,385	\$484,000	(\$133,615)	\$30,885	\$0	\$30,885
	Temporary Transfer to Storm, Drainage, Erosion and Flood Control	\$0	\$0	\$0	\$0	\$1,850,365	\$0	\$1,850,365
	Project Dollars Under Streets, Roads & Bridges	\$52,224,000	\$43,379,585	\$47,269,800	(\$3,890,215)	\$27,987,285	\$12,917,046	\$15,070,239
PROGRAM MANAGEMENT & OTHER ADJUSTMENTS								
GO-00-C	Heery/Mitchell, J.V. - Program Management	\$0	\$3,005,638	\$3,005,638	\$0	\$3,005,638	\$3,005,638	\$0
	SUBTOTAL	\$52,224,000	\$46,385,223	\$50,275,438	(\$3,890,215)	\$30,992,923	\$15,922,684	\$15,070,239
	Total Dollars Administrative Costs	\$0	\$0	\$306,200	(\$306,200)	\$260,200	\$268,204	\$1,996
	Total Dollars Bond Issuance Costs	\$1,160,000	\$1,160,000	\$1,162,194	(\$2,194)	\$899,300	\$899,300	\$0
	Total Dollars OCIP	\$0	\$2,438,777	\$1,939,567	\$499,210	\$2,438,777	\$2,280,865	\$157,912
	Total Dollars CODA	\$24,841,000	\$28,241,000	\$28,222,673	\$18,327	\$28,241,000	\$28,222,673	\$18,327
	Total Dollars Interest Income	\$0	\$3,761,078	\$0	\$3,761,078	\$1,508,878	\$0	\$1,508,878
	SUBTOTAL - BOND PROGRAM - Streets, Roads and Bridges	\$78,225,000	\$81,986,078	\$81,906,072	\$80,006	\$64,341,078	\$47,583,726	\$16,757,352

PROJECT REPORTS

1994 Public Improvement Program

COST REPORT

December 1996

PROJ NUM	PROJECT NAME	ORIG BUDGET	ADJ BUDGET	FORECAST	VARIANCE	APPROPRIATION	CONTRACTS	BALANCE
STORMWATER DRAINAGE								
GO-11	Federal Prison Creek Drainage Improvements	\$3,000,000	\$2,961,000	\$2,802,782	\$158,218	\$261,000	\$169,400	\$91,600
GO-12	Proctor Creek Basin Improvements	\$3,600,000	\$3,553,200	\$3,362,873	\$190,327	\$371,200	\$231,252	\$139,948
GO-13	Indian Creek Drainage Improvement SW	\$5,800,000	\$5,724,600	\$5,417,023	\$307,577	\$504,600	\$387,070	\$117,530
GO-14	Nancy Creek Streambank Protection	\$3,800,000	\$3,750,600	\$3,554,777	\$195,823	\$589,600	\$395,319	\$194,281
GO-15	Proctor Creek Streambank Protection	\$3,600,000	\$3,553,200	\$3,363,805	\$189,395	\$350,200	\$231,251	\$118,949
GO-16	Terrell Creek Storm Sewer Improvements	\$2,000,000	\$1,974,000	\$1,835,648	\$138,352	\$174,000	\$128,018	\$45,982
GO-17	Utroy Creek Stream Bank Protection	\$3,900,000	\$3,849,300	\$3,602,034	\$247,266	\$339,300	\$339,300	\$0
GO-18	Peachtree Creek Drainage Improvements	\$13,200,000	\$13,028,400	\$12,225,305	\$803,095	\$1,667,400	\$915,000	\$752,400
GO-19	Peachtree Creek Streambank Protection	\$2,900,000	\$2,862,300	\$2,708,948	\$153,352	\$347,300	\$345,000	\$2,300
GO-20	Utroy Creek Drainage Basin Improvements	\$3,900,000	\$3,849,300	\$3,507,540	\$341,760	\$455,300	\$377,271	\$78,029
GO-21	Terrell Creek Phase III Storm Sewer	\$55,000	\$47,850	\$51,419	(\$3,569)	\$47,850	\$3,122	\$44,728
GO-22	Terrell Creek Phase IV Storm Sewer	\$388,000	\$337,560	\$362,141	(\$24,581)	\$337,560	\$24,980	\$312,580
GO-23	Thomasville Heights Storm Sewer	\$45,000	\$39,150	\$41,924	(\$2,774)	\$39,150	\$4,030	\$35,120
GO-24	Branch Drive Streambank Protection	\$66,000	\$48,720	\$52,172	(\$3,452)	\$48,720	\$5,441	\$43,279
GO-25	Holly Wright Neighborhood Storm Drainage	\$56,000	\$57,420	\$61,488	(\$4,068)	\$57,420	\$6,360	\$51,060
GO-26	Calvert Lane NE Storm Sewer	\$28,000	\$24,360	\$0	\$24,360	\$24,360	\$0	\$24,360
GO-27	Charline Avenue Storm Sewer	\$128,000	\$111,360	\$111,360	\$0	\$111,360	\$111,360	\$0
GO-28	Mount Gilead Road Culvert	\$95,000	\$82,650	\$0	\$82,650	\$82,650	\$0	\$82,650
GO-29	Pharr Road NE Storm Sewer	\$62,000	\$53,940	\$0	\$53,940	\$53,940	\$0	\$53,940
GO-30	West Wieuca Road Storm Sewer	\$400,000	\$47,850	\$51,240	(\$3,390)	\$47,850	\$3,850	\$44,000
GO-31	Winnall Down Road Storm Sewer	\$52,000	\$348,000	\$371,840	(\$23,840)	\$348,000	\$0	\$348,000
GO-32	Greenview Avenue NE Storm Sewer	\$650,000	\$45,240	\$48,445	(\$3,205)	\$45,240	\$3,640	\$41,600
GO-33	Storm Sewer CDIA	\$2,000,000	\$655,500	\$604,240	(\$38,740)	\$470,500	\$0	\$470,500
GO-34	South River Drainage Basin Improvements	\$1,000,000	\$1,974,000	\$1,368,981	\$105,019	\$312,000	\$160,952	\$151,048
GO-35	Sugar Creek Drainage Basin Improvements	\$4,000,000	\$987,000	\$933,387	\$53,613	\$87,000	\$76,566	\$10,434
GO-36	SH/PT/MCVC Drainage Improvements	\$0	\$3,480,000	\$3,735,878	(\$255,878)	\$2,353,000	\$297,000	\$2,056,000
	Temporary Transfer from Streets, Roads and Bridges	\$0	\$0	\$0	\$0	(\$1,671,779)	\$0	(\$1,671,779)
	Project Dollars under Stormwater Drainage	\$54,780,000	\$53,356,500	\$50,675,250	\$2,681,250	\$7,854,721	\$4,216,182	\$3,638,539
PROGRAM MANAGEMENT & OTHER ADJUSTMENTS								
GO-00-B	O'Brien-Kreitzberg/Russell, J.V.-Program Management	\$0	\$657,000	\$657,000	\$0	\$657,000	\$2,328,779	(\$1,671,779)
GO-00-B	O'Brien-Kreitzberg/Russell, PM - UNBUDGETED	\$0	\$0	\$1,671,779	(\$1,671,779)	\$1,671,779	\$0	\$1,671,779
	SUBTOTAL	\$54,780,000	\$54,013,500	\$53,004,029	\$1,009,471	\$10,183,500	\$6,544,961	\$3,638,539
	Total Dollars	\$0	\$0	\$313,100	(\$313,100)	\$0	\$0	\$0
	Total Dollars	\$825,000	\$825,000	\$826,127	(\$1,127)	\$165,000	\$165,000	\$0
	Total Dollars	\$0	\$766,500	\$1,277,981	(\$511,481)	\$766,500	\$1,346,736	(\$580,236)
	Total Dollars	\$0	\$580,236	\$416,025	\$164,211	\$580,236	\$0	\$580,236
	Total Dollars	\$0	\$896,280	\$0	\$896,280	\$896,280	\$0	\$896,280
	SUBTOTAL - BOND PROGRAM - Stormwater Drainage	\$55,605,000	\$57,081,516	\$55,837,262	\$1,244,254	\$12,591,516	\$8,056,697	\$4,534,819

PROJECT REPORTS

COST REPORT

1994 Public Improvement Program

December 1996

PROJ NUM	PROJECT NAME	ORIG BUDGET	ADJ BUDGET	FORECAST	VARIANCE	APPROPRIATION	CONTRACTS	BALANCE
EROSION & FLOOD CONTROL								
GO-67	English Park	\$418,000	\$363,660	\$388,573	(\$24,913)	\$363,660	\$0	\$363,660
GO-68	Blissy Grant Park	\$358,000	\$311,460	\$333,527	(\$22,067)	\$311,460	\$34,063	\$277,397
GO-69	Wesley Coan Park Erosion and Flood Control	\$179,000	\$155,730	\$166,398	(\$10,668)	\$155,730	\$7,000	\$148,730
GO-70	Cleveland Avenue Park Erosion and Flood Control	\$60,000	\$52,200	\$55,776	(\$3,576)	\$52,200	\$0	\$52,200
GO-71	Brownwood Park Erosion and Flood Control	\$300,000	\$261,000	\$279,492	(\$18,492)	\$261,000	\$0	\$261,000
GO-72	Grant Park Erosion and Flood Control	\$2,981,000	\$2,922,871	\$2,777,217	\$145,654	\$389,021	\$249,420	\$139,601
GO-73	Piedmont Park Erosion and Flood Control	\$5,973,000	\$5,856,527	\$5,564,682	\$291,845	\$779,477	\$0	\$779,477
GO-74	Winn Park Erosion and Flood Control	\$300,000	\$261,000	\$278,980	(\$17,880)	\$261,000	\$0	\$261,000
GO-75	Candler Park Erosion and Flood Control	\$300,000	\$261,000	\$279,492	(\$18,492)	\$261,000	\$31,151	\$229,849
GO-76	Garden Hills Park Erosion and Flood Control	\$119,000	\$103,530	\$110,622	(\$7,092)	\$103,530	\$0	\$103,530
GO-77	Frankie Allen Park Erosion and Flood Control	\$299,000	\$260,130	\$277,951	(\$17,821)	\$260,130	\$0	\$260,130
GO-78	Adams Park Erosion and Flood Control	\$1,195,000	\$1,039,650	\$1,113,309	(\$73,659)	\$1,039,650	\$0	\$1,039,650
GO-79	Peterson Park Erosion and Flood Control	\$300,000	\$261,000	\$278,880	(\$17,880)	\$261,000	\$0	\$261,000
GO-80	Isabel Gates Webster Park Erosion and Flood Ctrl	\$72,000	\$62,640	\$66,931	(\$4,291)	\$62,640	\$0	\$62,640
GO-81	Ben Hill Park Erosion and Flood Control	\$60,000	\$52,200	\$52,200	\$0	\$52,200	\$52,200	\$0
GO-82	Oakland Cemetery Wall Collapse	\$2,986,000	\$2,597,820	\$2,780,218	(\$182,398)	\$2,597,820	\$152,136	\$2,445,684
	Temporary Transfer from Streets Roads and Bridges	\$0	\$0	\$0	\$0	(\$178,586)	\$0	(\$178,586)
	Project Dollars under Erosion & Flood Control	\$15,900,000	\$14,822,418	\$14,804,148	\$18,270	\$7,032,932	\$525,970	\$6,506,962
PROGRAM MANAGEMENT & OTHER ADJUSTMENTS								
GO-00-B	O'Brien-Kreitzberg/Russell, J.V.-Program Management	\$0	\$497,346	\$497,346	\$0	\$675,932	\$675,932	\$0
GO-00-B	O'Brien-Kreitzberg/Russell, UNBUDGETED	\$0	\$0	\$178,586	(\$178,586)	\$0	\$0	\$0
	SUBTOTAL	\$15,900,000	\$15,319,764	\$15,480,080	(\$160,316)	\$7,708,864	\$1,201,902	\$6,506,962
Total Dollars	Administrative Costs	\$0	\$0	\$90,500	(\$90,500)	\$0	\$0	\$0
Total Dollars	Bond Issuance Costs	\$240,000	\$240,000	\$239,793	\$207	\$125,900	\$125,900	\$0
Total Dollars	OCIP - Erosion & Flood Control	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Total Dollars	OCIP - Budgeted To Stormwater Drainage	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Total Dollars	Interest Income	\$0	\$599,746	\$0	\$599,746	\$599,746	\$0	\$599,746
	SUBTOTAL - BOND PROGRAM - Erosion & Flood Control	\$16,140,000	\$16,159,510	\$15,810,373	\$349,137	\$8,434,510	\$1,327,802	\$7,106,708

The following report for the Sewer Program Funds presents forecast, appropriations, and commitments through December 1996. The information provided in these reports includes:

	Definition
Original (Orig) Budget	Program Funds assigned to the Sanitary Sewer projects by various City ordinances.
Current (Curr) Estimate	To be determined.
Forecast	The estimated costs for projects excluding PM and OCIP costs.
Variance	To be determined.
Appropriation	Program funds allocated to each project by City Council ordinance and established in accounts by the City's Finance Department.
Contract	Program funds under formal contract agreements.
Balance	The difference between the Appropriation and the Contract value.

The Sanitary Sewer Current Estimate is not listed in this report because additional revenues and grants that may be available to the Sanitary Sewer Program have not been fully defined. One grant worth approximately \$9.4 million grant funds from the Federal Economic Development Administration and Environmental Protection Division of Georgia is pending. Revenue analysis indicate that the Forecasts can be funded.

PROJECT REPORTS

COST REPORT

Infrastructure Program - Water and Sewer Fund		December 1996						
PROJ NUM	PROJECT NAME	ORIG ESTIMATE	CJRR ESTIMATE	FORECAST	VARIANCE	APPROPRIATION	CONTRACTS	BALANCE
SANITARY/SEWER PROGRAM								
WSRE01	Peachtree Trunk - North Fork	\$6,000,000		\$0		\$0	\$0	\$0
WSRE02	Peachtree Trunk - South Fork	\$10,342,857		\$0		\$0	\$0	\$0
WSRE03	Orme Street Trunk Relief - Phase I & II	\$10,000,000		\$51,155,441		\$36,239,437	\$32,534,097	\$3,705,340
WSRE04	Peachtree Interceptor	\$3,500,000		\$8,500,000		\$731,500	\$512,944	\$218,556
WSRE05	Lloyd Street Trunk	\$15,000,000		\$32,461,030		\$10,500,000	\$10,370,030	\$129,970
WSRE06	Shadowlawn Sewer Relief	\$6,000,000		\$9,000,000		\$706,037	\$395,035	\$311,002
WSRE07	Fairmont/Glidden Sewer Separation	\$10,342,857		\$1,500,000		\$100,000	\$98,665	\$1,335
WSRE08	Brotherton Relief	\$10,342,857		\$500,000		\$60,000	\$0	\$60,000
WSRE09	Butler Street/Highland Avenue Relief	\$38,000,000		\$74,518,296		\$3,542,636	\$3,042,636	\$500,000
WSRE10	Mineral Springs Relief	\$5,000,000		\$4,100,000		\$305,000	\$0	\$305,000
WSRE11	Pine Meadows Sewer Reconstruction	\$10,342,857		\$1,800,000		\$180,000	\$0	\$180,000
WSRE12	Nancy Creek Force Main	\$1,000,000		\$7,900,940		\$701,755	\$701,755	\$0
WSRE13	Tenth Ward Relief and Rehabilitation	\$10,342,857		\$15,835,952		\$1,547,636	\$591,083	\$956,553
WSRE14	Atlantic Steel Sewer	\$10,342,857		\$0		\$0	\$0	\$0
WSRE15	Utoy Creek Basin - Combined Sewer Separation	\$10,342,857		\$36,000,000		\$5,500,000	\$4,524,528	\$975,472
Project Dollars Under Sanitary Sewers		\$156,899,999		\$243,271,659		\$60,114,001	\$52,770,773	\$7,343,228
PROGRAM MANAGEMENT & OTHER ADJUSTMENTS								
GO-00-A	Gaston-Thacker/OLH, J.V. - Program Management	\$0		\$4,175,310		\$4,175,310	\$4,175,310	\$0
SUBTOTAL		\$156,899,999		\$247,446,969		\$64,289,311	\$56,946,083	\$7,343,228
Total Dollars Administrative Costs		\$0		\$0		\$0	\$0	\$0
Total Dollars OCIP		\$10,031,715		\$14,005,499		\$4,817,940	\$4,817,940	\$0
Total Dollars Interest Income		\$0		\$0		\$0	\$0	\$0
TOTAL - SANITARY SEWER PROGRAM		\$166,931,714		\$261,452,468		\$69,107,251	\$61,764,023	\$7,343,228

PROJECT REPORTS

COST REPORT

1994 Public Improvement Program

December 1996

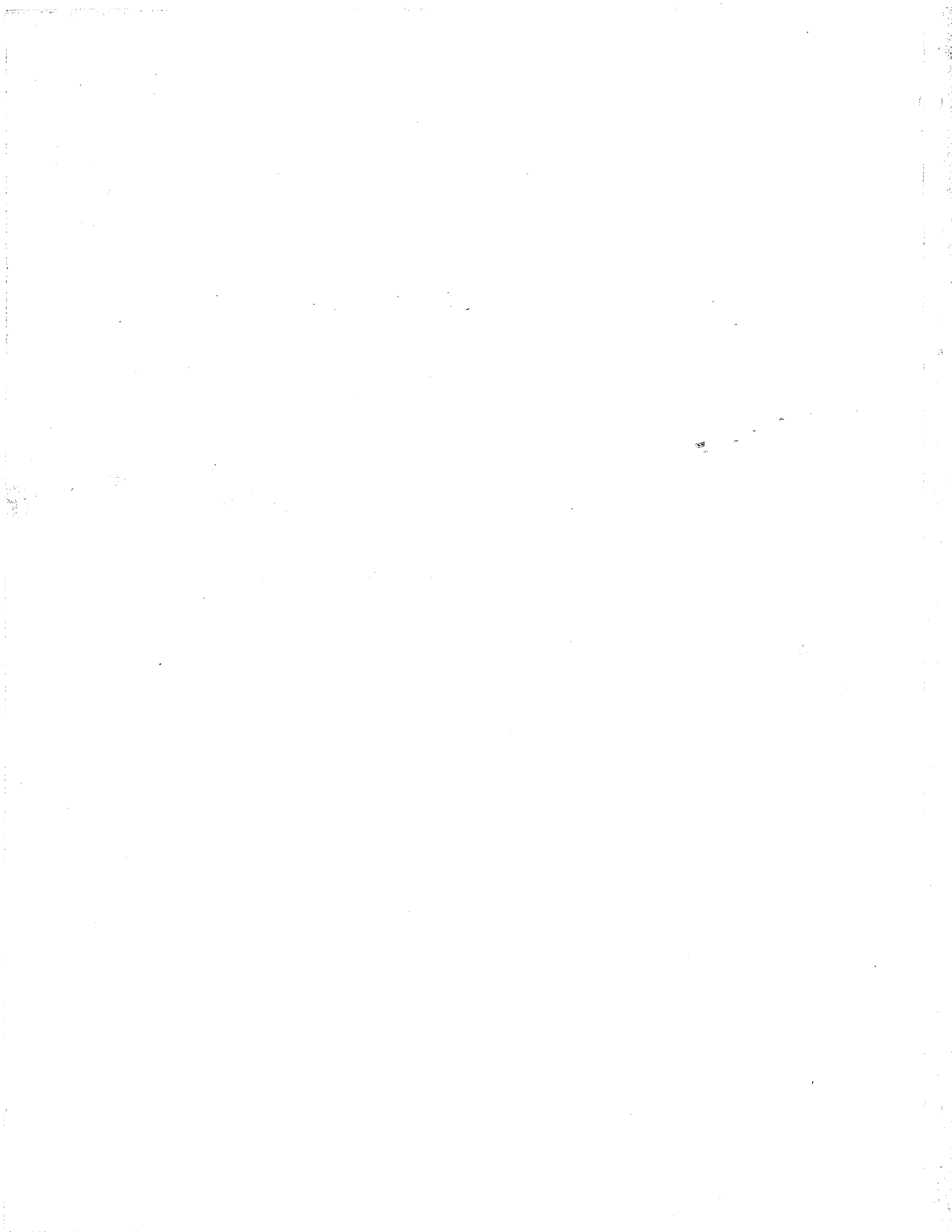
PROJ NUM	PROJECT NAME	ORIG BUDGET	ADJ BUDGET	FORECAST	VARIANCE	APPROPRIATION	CONTRACTS	BALANCE
BOND PROGRAM SUMMARY								
PROJECT DOLLARS								
	Project Dollars Under Streets, Roads & Bridges	\$52,224,000	\$43,379,585	\$47,269,800	(\$3,890,215)	\$27,987,285	\$12,917,046	\$15,070,239
	Project Dollars under Stormwater Drainage	\$54,780,000	\$53,356,500	\$50,675,250	\$2,681,250	\$7,854,721	\$4,216,182	\$3,638,539
	Project Dollars under Erosion & Flood Control	\$15,900,000	\$14,822,418	\$14,804,148	\$18,270	\$7,032,932	\$525,970	\$6,506,962
	TOTAL PROJECT DOLLARS	\$122,904,000	\$111,558,503	\$112,749,198	(\$1,190,695)	\$42,874,938	\$17,659,198	\$25,215,740
PROGRAM MANAGEMENT DOLLARS								
	Program Management Dollars Under Streets, Roads & Bridges	\$0	\$3,005,638	\$3,005,638	\$0	\$3,005,638	\$3,005,638	\$0
	Program Management Dollars under Stormwater Drainage	\$0	\$657,000	\$2,328,779	(\$1,671,779)	\$2,328,779	\$2,328,779	\$0
	Program Management Dollars under Erosion & Flood Control	\$0	\$497,346	\$675,932	(\$178,586)	\$675,932	\$675,932	\$0
	TOTAL PROGRAM MANAGEMENT DOLLARS	\$0	\$4,159,984	\$6,010,349	(\$1,850,365)	\$6,010,349	\$6,010,349	\$0
	TOTAL PROJECT & PM COSTS	\$122,904,000	\$115,718,487	\$118,759,547	(\$3,041,060)	\$48,885,287	\$23,689,547	\$25,215,740
OTHER ADJUSTMENTS								
	Total Dollars Administrative Costs	\$0	\$0	\$709,800	(\$709,800)	\$260,200	\$266,204	\$1,996
	Total Dollars Bond Issuance Costs	\$2,225,000	\$2,225,000	\$2,228,114	(\$3,114)	\$1,190,200	\$1,190,200	\$0
	Total Dollars OCIP	\$0	\$3,785,513	\$3,633,573	\$151,940	\$3,785,513	\$3,627,601	\$157,912
	Total Dollars CODA	\$24,841,000	\$28,241,000	\$28,222,673	\$18,327	\$28,241,000	\$28,222,673	\$18,327
	Total Dollars Interest Income	\$0	\$5,257,104	\$0	\$5,257,104	\$3,004,904	\$0	\$3,004,904
	TOTAL OTHER ADJUSTMENTS	\$27,066,000	\$39,508,617	\$34,794,160	\$4,714,457	\$36,481,817	\$33,298,678	\$3,183,139
TOTAL - BOND PROGRAM		\$149,970,000	\$155,227,104	\$153,553,707	\$1,673,397	\$85,367,104	\$56,968,225	\$28,398,879

GLOSSARY OF TERMS

1994 Public Improvement Program

December 1996

Budget	The budget is the original planned cost of the contract or program and may include contingency dollars for unexpected expenses.
Committed Dollars	Program funds under contract agreements.
Construction Bid & Award	The design is complete and bid documents are ready for contractors to use to prepare and submit a bid.
Construction Complete	The actual construction work is complete. This also includes planned projects that are no longer required and the funds are to be used for other projects.
Cost Variance	The difference between the forecast and the current budget.
Current Budget	The current budget is the original budget with all approved adjustments to the contract or program included.
Design Complete	The design documents are complete and ready for reproduction to support the bidding process.
Design Development	The development of the scope of work and the Request for Proposals for issuance to design firms for submittal of a design proposal.
Design in Progress	The design contract has been awarded and the Notice to Proceed has been issued to the successful design firm.
Forecast	The estimated costs for projects.
Spent Dollars	Dollars already paid to designers and contractors.



1997 BUDGET

GRANT AND NON-CAPITAL PROJECTS

INTRODUCTION

This section contains the 1997 budgets for each project funded with grant or other monies which is neither part of the operating budget of a department nor a city capital project. (City capital projects funded in whole or in part from grant funds are shown in the Capital Projects Section. Capital improvements to property of other parties, such as community organizations, which are funded by grant funds, are shown in this section.) Grant projects, representing projects funded wholly or in part by other governmental units, are established to account for costs associated with specific grants or program activities within grants. Other projects are established for specific purposes to account for costs associated with activities of a non-recurring nature which are not part of the operating budget of a city department:

Included in this section are budgets for current debt service requirements, which are established in the City's accounting system as projects. These debt service projects are related to long-term bonds outstanding, and represent past payments and 1996 requirements for debt administration and principal and interest payments for capital projects.

An examination of the City's debt structure reveals a strong position with respect to the capacity to issue additional debt and the impact on operating budgets.

What is not revealed is the need to finance many capital projects either through long-term debt or other funding alternatives. The authority to issue additional debt must come from the electorate. The electorate approved a large bond referendum in 1994 to fund much needed improvements to the City's infrastructure. The Sears building acquisition and renovation project which is being funded through a long-term mortgage loan is a good example of alternative capital financing necessary to cost-effectively satisfy critical capital improvement requirements. See Appendix for additional information on outstanding debt.

Each Grant or Non-Capital Projects section is in a programmatic format, based upon broad program categories and subcategories are as follows:

Neighborhood Preservation & Urban Development

- Housing Rehabilitation
- Public Housing
- Neighborhood Facilities
- Public Improvements
- Parks, Playgrounds and Other Facilities
- Homeless Facilities

Economic Development

- Improvement Loans
- Job Training
- Economic Enhancement/Development
- Urban Renewal/Completion
- Education

Human Development

- Social Services
- Job Training
- Historic Preservation
- Handicap Accessibility
- Education

Cultural Affairs

- Theatrical Events
- Musical Events
- Dance Performance
- Exhibitions (Visual Arts)
- Education

1997 BUDGET

GRANT AND NON-CAPITAL PROJECTS

INTRODUCTION (Continued)

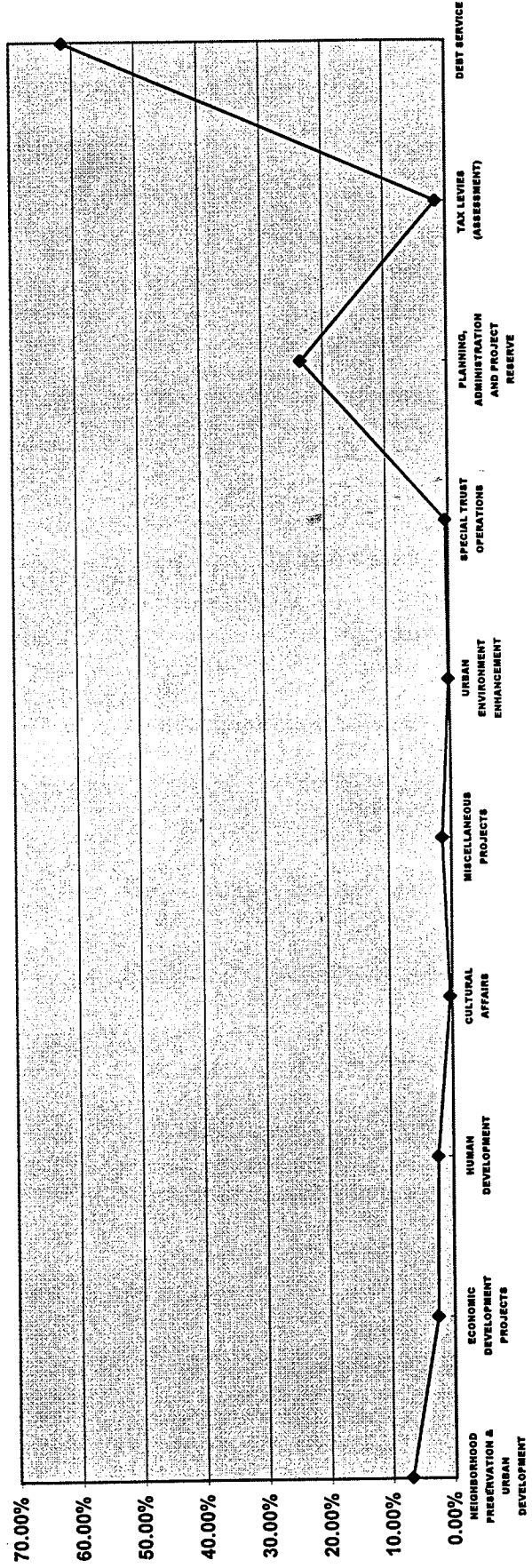
Miscellaneous Projects	Miscellaneous Cultural Activities Special Support Services
Urban Environment Enhancements	Removal of Architectural Barriers Historic Preservation
Special Trust Operations	Perpetual Care Miscellaneous Trust Activities
Planning, Administration and Project Reserves	Planning Administration Project Reserves
Tax Levies (Assessments)	Court Fines
Debt Service	Debt Service Administration General Obligation Bonds Airport Bonds Water and Sewer Bonds

Projects are shown under the appropriate program heading, regardless of funding source.

HISTORICAL OVERVIEW

PROJECT TYPE	95 EXPENSE	% EXPENSE	97 APPROPRIATION	% OF 97 BUDGET
NEIGHBORHOOD PRESERVATION & URBAN DEVELOPMENT	7,736,256	10,400,723	44,822,979	6.89%
ECONOMIC DEVELOPMENT PROJECTS	13,276,436	14,058,243	16,204,847	2.49%
HUMAN DEVELOPMENT	11,012,831	15,628,547	15,062,034	2.32%
CULTURAL AFFAIRS	1,065,985	1,265,531	1,270,951	0.20%
MISCELLANEOUS PROJECTS	3,501,204	10,021,027	8,364,562	1.29%
URBAN ENVIRONMENT ENHANCEMENT	26,330	187,194	31,439	0.00%
SPECIAL TRUST OPERATIONS	2,350,234	4,663,188	1,876,095	0.29%
PLANNING, ADMINISTRATION AND PROJECT RESERVE	31,707,514	61,101,509	152,907,718	23.52%
TAX LEVIES (ASSESSMENT)	59,500,669	60,686,699	9,517,407	1.46%
DEBT SERVICE	205,978,188	541,549,695	400,147,675	61.54%
	336,155,647	719,562,356	650,205,707	1

GRANT AND NON-CAPITAL PROJECTS SUMMARY % OF 1997 APPROPRIATION



1997 BUDGET

GRANT AND NON-CAPITAL PROJECTS

NEIGHBORHOOD PRESERVATION & URBAN DEVELOPMENT

HOUSING REHABILITATION

<u>CENTER</u>	<u>DEPARTMENT</u>	<u>FUND</u>	<u>1995 EXPENSES</u>	<u>1996 EXPENSES</u>	<u>1997 BUDGET</u>
CDBG PROJECT #:	CD-07	PROJECT TITLE: Housing Rehabilitation Admin.			
FICS PROJECT #:	P0103				
Y53P0103A5TA	Planning, Dev. & Neigh. Conserv.	Community Development	-	-	801
Y53P0103A5XA	Planning, Dev. & Neigh. Conserv.	Community Development	-	-	219
Y53P0103A5ZA	Planning, Dev. & Neigh. Conserv.	Community Development	-	50,668	180
Y53P0103A51A	Planning, Dev. & Neigh. Conserv.	Community Development	258,448	13,499	2,739
Y53P0103A52A	Planning, Dev. & Neigh. Conserv.	Community Development	-	252,945	60,667
	Project Total		<u>258,448</u>	<u>317,112</u>	<u>64,606</u>
CDBG PROJECT #:	CD-288	PROJECT TITLE: Home Improvement Loan Program			
FICS PROJECT #:	P0104				
Y53P0104A5RA	Planning, Dev. & Neigh. Conserv.	Community Development	19,204	24,688	-
CDBG PROJECT #:	CD-107	PROJECT TITLE: Home Emergency Repair			
FICS PROJECT #:	P0106				
Y53P0106A5RA	Planning, Dev. & Neigh. Conserv.	Community Development	7,500	-	778
Y53P0106A5TA	Planning, Dev. & Neigh. Conserv.	Community Development	-	3,450	-
	Project Total		<u>7,500</u>	<u>3,450</u>	<u>778</u>
CDBG PROJECT #:	CD-104	PROJECT TITLE: Housing Weatherization Program			
FICS PROJECT #:	P0109				
Y53P0109A5ZA	Planning, Dev. & Neigh. Conserv.	Community Development	22,635	-	-
Y53P0109A51A	Planning, Dev. & Neigh. Conserv.	Community Development	137,111	26,411	-
Y53P0109A52A	Planning, Dev. & Neigh. Conserv.	Community Development	-	133,726	29,774
	Project Total		<u>159,746</u>	<u>160,137</u>	<u>29,774</u>
CDBG PROJECT #:	CD-55	PROJECT TITLE: Housing Code Inspection			
FICS PROJECT #:	P0111				
Y43P0111A5YA	Planning, Dev. & Neigh. Conserv.	Community Development	11,388	862	-
Y43P0111A5ZA	Planning, Dev. & Neigh. Conserv.	Community Development	4,803	-	660
Y43P0111A51A	Planning, Dev. & Neigh. Conserv.	Community Development	164,035	55,923	3,368
Y43P0111A52A	Planning, Dev. & Neigh. Conserv.	Community Development	-	127,773	72,048
	Project Total		<u>180,226</u>	<u>184,558</u>	<u>76,076</u>

1997 BUDGET

GRANT AND NON-CAPITAL PROJECTS

NEIGHBORHOOD PRESERVATION & URBAN DEVELOPMENT

HOUSING REHABILITATION (CONTINUED)

<u>CENTER</u>	<u>DEPARTMENT</u>	<u>FUND</u>	<u>1995 EXPENSES</u>	<u>1996 EXPENSES</u>	<u>1997 BUDGET</u>
CDBG PROJECT #:	CD-09	PROJECT TITLE: Housing Rehabilitation Leverage			
FICS PROJECT #:	P0112				
Y53P0112A5KA	Planning, Dev. & Neigh. Conserv.	Community Development	-	-	1,819
Y53P0112A5PA	Planning, Dev. & Neigh. Conserv.	Community Development	-	-	2,039
Y53P0112A5WA	Planning, Dev. & Neigh. Conserv.	Community Development	19,083	4,519	19,933
Y53P0112A5LA	Planning, Dev. & Neigh. Conserv.	Trust	-	-	790
	Project Total		<u>19,083</u>	<u>4,519</u>	<u>24,581</u>
CDBG PROJECT #:	N/A	PROJECT TITLE: Section 312 Home Rehabilitation			
FICS PROJECT #:	P0114				
Y53P0114BHA0	Planning, Dev. & Neigh. Conserv.	312 Trust	-	-	375
CDBG PROJECT #:	N/A	PROJECT TITLE: Rental Rehabilitation			
FICS PROJECT #:	P0115				
Y53P0115BGB0	Planning, Dev. & Neigh. Conserv.	Rental Rehabilitation Trust	659	-	5,287
Y53P0115BGF0	Planning, Dev. & Neigh. Conserv.	Rental Rehabilitation Trust	-	-	107,267
Y53P0115BGG0	Planning, Dev. & Neigh. Conserv.	Rental Rehabilitation Trust	545	-	46,214
Y53P0115BGH0	Planning, Dev. & Neigh. Conserv.	Rental Rehabilitation Trust	-	-	39,948
	Project Total		<u>1,204</u>	<u>-</u>	<u>198,716</u>
CDBG PROJECT #:	N/A	PROJECT TITLE: Escrow-Home Repair/Low-Mod/Sp0			
FICS PROJECT #:	P0118				
Y53P0118A5BA	Planning, Dev. & Neigh. Conserv.	Trust	-	-	247
CDBG PROJECT #:	N/A	PROJECT TITLE: Sponsor Housing Rehabilitation Program			
FICS PROJECT #:	P0119				
Y53P0119A5EA	Planning, Dev. & Neigh. Conserv.	Trust	-	-	164
CDBG PROJECT #:	N/A	PROJECT TITLE: Housing Code Assistance			
FICS PROJECT #:	P0121				
Y53P0121A5HA	Planning, Dev. & Neigh. Conserv.	Trust	-	-	10,880

1997 BUDGET

GRANT AND NON-CAPITAL PROJECTS

NEIGHBORHOOD PRESERVATION & URBAN DEVELOPMENT

HOUSING REHABILITATION (CONTINUED)

<u>CENTER</u>	<u>DEPARTMENT</u>	<u>FUND</u>	<u>1995 EXPENSES</u>	<u>1996 EXPENSES</u>	<u>1997 BUDGET</u>
CDBG PROJECT #:	CD-05	PROJECT TITLE: Atlanta Affordable Home Ownership			
FICS PROJECT #:	P0130				
Y53P0130A5QA	Planning, Dev. & Neigh. Conserv.	Community Development	66,813	43,080	62,440
Y53P0130A5RA	Planning, Dev. & Neigh. Conserv.	Community Development	42,528	20,807	2,286
Y53P0130A5TA	Planning, Dev. & Neigh. Conserv.	Community Development	10,574	13,386	-
Y53P0130A5WA	Planning, Dev. & Neigh. Conserv.	Community Development	-	-	13,448
Y53P0130A5ZA	Planning, Dev. & Neigh. Conserv.	Community Development	97,343	-	3,739
Y53P0130A51A	Planning, Dev. & Neigh. Conserv.	Community Development	499,076 ⁸	133,715	32,251
Y53P0130A52A	Planning, Dev. & Neigh. Conserv.	Community Development	-	-	800,000
	Project Total		<u><u>716,334</u></u>	<u><u>210,988</u></u>	<u><u>914,164</u></u>
CDBG PROJECT #:	CD-304	PROJECT TITLE: Small Rental Property Program			
FICS PROJECT #:	P0132				
Y53P0132A5RA	Planning, Dev. & Neigh. Conserv.	Community Development	28,158	212,477	-
CDBG PROJECT #:	CD-356	PROJECT TITLE: Atlanta Neighborhood Housing Service			
FICS PROJECT #:	P0138				
Y53P0138A5QA	Planning, Dev. & Neigh. Conserv.	Community Development	-	-	67,291
CDBG PROJECT #:	CD-107	PROJECT TITLE: Housing Code Enforcement Assistance			
FICS PROJECT #:	P0145				
Y53P0145A5QA	Planning, Dev. & Neigh. Conserv.	Community Development	1,845	2,134	6,603
Y53P0145A5WA	Planning, Dev. & Neigh. Conserv.	Community Development	-	-	303
Y53P0145A5XA	Planning, Dev. & Neigh. Conserv.	Community Development	9,710	-	4,008
Y53P0145A5YA	Planning, Dev. & Neigh. Conserv.	Community Development	141,166	38,907	9,564
Y53P0145A5ZA	Planning, Dev. & Neigh. Conserv.	Community Development	-	-	657
Y53P0145A51A	Planning, Dev. & Neigh. Conserv.	Community Development	-	-	300
	Project Total		<u><u>152,721</u></u>	<u><u>41,041</u></u>	<u><u>21,435</u></u>

1997 BUDGET

GRANT AND NON-CAPITAL PROJECTS

NEIGHBORHOOD PRESERVATION & URBAN DEVELOPMENT

HOUSING REHABILITATION (CONTINUED)

<u>CENTER</u>	<u>DEPARTMENT</u>	<u>FUND</u>	<u>1995 EXPENSES</u>	<u>1996 EXPENSES</u>	<u>1997 BUDGET</u>
CDBG PROJECT #:	N/A	PROJECT-TITLE: Home Investment Partnership Program			
FICS PROJECT #:	P0147				
Y53P0147A3A0	Planning, Dev. & Neigh. Conserv.	Home Investment Trust	-	-	385,551
Y53P0147A3B0	Planning, Dev. & Neigh. Conserv.	Home Investment Trust	-	-	247,397
Y53P0147A3C0	Planning, Dev. & Neigh. Conserv.	Home Investment Trust	-	-	429,932
Y53P0147A3D0	Planning, Dev. & Neigh. Conserv.	Home Investment Trust	-	-	337,132
Y53P0147A3E0	Planning, Dev. & Neigh. Conserv.	Home Investment Trust	-	-	41,113
	Project Total		<u>-</u>	<u>-</u>	<u>1,441,125</u>
CDBG PROJECT #:	N/A	PROJECT TITLE: Home Investment Partnership Program			
FICS PROJECT #:	P0148				
Y53P0148A3A0	Planning, Dev. & Neigh. Conserv.	Home Investment Trust	-	-	3,000
Y53P0148A3B0	Planning, Dev. & Neigh. Conserv.	Home Investment Trust	-	-	138,802
Y53P0148A3C0	Planning, Dev. & Neigh. Conserv.	Home Investment Trust	-	-	69,151
	Project Total		<u>-</u>	<u>-</u>	<u>210,953</u>
CDBG PROJECT #:	CD-459	PROJECT TITLE: Reynoldstown Super Block, Phase I			
FICS PROJECT #:	P0149				
Y53P0149A5YA	Planning, Dev. & Neigh. Conserv.	Community Development	3,158	-	124
Y53P0149A5ZA	Planning, Dev. & Neigh. Conserv.	Community Development	-	-	348,846
	Project Total		<u>3,158</u>	<u>-</u>	<u>348,970</u>
CDBG PROJECT #:	N/A	PROJECT TITLE: Smoke Detectors Program			
FICS PROJECT #:	P0150				
W42P0150QNA0	Fire Services	Trust	-	1,681	9,023
CDBG PROJECT #:	CD-472	PROJECT TITLE: Neighbors Helping Neighbors			
FICS PROJECT #:	P0151				
Y53P0151A5ZA	Planning, Dev. & Neigh. Conserv.	Community Development	51,175	-	2,505
Y53P0151A51A	Planning, Dev. & Neigh. Conserv.	Community Development	-	69,500	8,000
	Project Total		<u>51,175</u>	<u>69,500</u>	<u>10,505</u>

1997 BUDGET

GRANT AND NON-CAPITAL PROJECTS

NEIGHBORHOOD PRESERVATION & URBAN DEVELOPMENT

HOUSING REHABILITATION (CONTINUED)

<u>CENTER</u>	<u>DEPARTMENT</u>	<u>FUND</u>	<u>1995 EXPENSES</u>	<u>1996 EXPENSES</u>	<u>1997 BUDGET</u>
CDBG PROJECT #:	CD-491	PROJECT-TITLE: Northwest Housing Rehabilitation			
FICS PROJECT #:	P0153				
Y53P0153A5ZA	Planning, Dev. & Neigh. Conserv.	Community Development	-	-	125,000
CDBG PROJECT #:	CD-492	PROJECT TITLE: Fern St. Revitalization			
FICS PROJECT #:	P0154				
Y53P0154A5ZA	Planning, Dev. & Neigh. Conserv.	Community Development	871	-	336,296
CDBG PROJECT #:	CD-489	PROJECT TITLE: Land Bank Authority			
FICS PROJECT #:	P0155				
Y53P0155A5ZA	Planning, Dev. & Neigh. Conserv.	Community Development	67,620	-	-
Y53P0155A51A	Planning, Dev. & Neigh. Conserv.	Community Development	85,928	75,764	27
Y53P0155A52A	Planning, Dev. & Neigh. Conserv.	Community Development	-	137,007	24,711
	Project Total		<u>153,548</u>	<u>212,771</u>	<u>24,738</u>
CDBG PROJECT #:	CD-557	PROJECT TITLE: Summerhill Redevelopment Project			
FICS PROJECT #:	P0156				
Y52P0156A530	Planning, Dev. & Neigh. Conserv.	Community Development	-	514,105	277,895
Y52P0156A7G0	Planning, Dev. & Neigh. Conserv.	Sec. 108 Loan Trust	-	392,815	3,142,587
	Project Total		<u>-</u>	<u>906,920</u>	<u>3,420,482</u>
CDBG PROJECT #:	CD-499	PROJECT TITLE: Pryor Street Housing Development			
FICS PROJECT #:	P0157				
Y53P0157A51A	Planning, Dev. & Neigh. Conserv.	Community Development	-	143,828	147,137
CDBG PROJECT #:	CD-500	PROJECT TITLE: Project Extend			
FICS PROJECT #:	P0158				
Y53P0158A51A	Planning, Dev. & Neigh. Conserv.	Community Development	107,983	55,550	75,000
Y53P0158A52A	Planning, Dev. & Neigh. Conserv.	Community Development	-	124,488	39,012
	Project Total		<u>107,983</u>	<u>180,038</u>	<u>114,012</u>

1997 BUDGET

GRANT AND NON-CAPITAL PROJECTS

NEIGHBORHOOD PRESERVATION & URBAN DEVELOPMENT

HOUSING REHABILITATION (CONTINUED)

<u>CENTER</u>	<u>DEPARTMENT</u>	<u>FUND</u>	<u>1995 EXPENSES</u>	<u>1996 EXPENSES</u>	<u>1997 BUDGET</u>
CDBG PROJECT #:	CD-501	PROJECT TITLE: Peopletown - Residential Infill			
FICS PROJECT #:	P0159				
Y53P0159A51A	Planning, Dev. & Neigh. Conserv.	Community Development	-	46,518	359,482
CDBG PROJECT #:	CD-503	PROJECT TITLE: Operational Focus			
FICS PROJECT #:	P0161				
Y53P0161A51A	Planning, Dev. & Neigh. Conserv.	Community Development	126,044	343,345	30,611
Y53P0161A52A	Planning, Dev. & Neigh. Conserv.	Community Development	-	20,750	179,250
	Project Total		<u>126,044</u>	<u>364,095</u>	<u>209,861</u>
CDBG PROJECT #:	CD-504	PROJECT TITLE: Burglar Bar Safety Program			
FICS PROJECT #:	P0162				
W42P0162A51A	Fire Services	Community Development	-	-	71,141
CDBG PROJECT #:	CD-530	PROJECT TITLE: Smoke Detector Program			
FICS PROJECT #:	P0163				
W42P0163A51A	Fire Services	Community Development	22,000	-	-
CDBG PROJECT #:	CD-505	PROJECT TITLE: Vine City Site Development & S			
FICS PROJECT #:	P0164				
Y53P0164A51A	Planning, Dev. & Neigh. Conserv.	Community Development	-	7,200	67,800
CDBG PROJECT #:	CD-506	PROJECT TITLE: Project Harambee			
FICS PROJECT #:	P0165				
Y53P0165A51A	Planning, Dev. & Neigh. Conserv.	Community Development	-	20,000	-
CDBG PROJECT #:	CD-507	PROJECT TITLE: Project Hope			
FICS PROJECT #:	P0166				
Y53P0166A51A	Planning, Dev. & Neigh. Conserv.	Community Development	185,992	286,589	27,419
Y53P0166A52A	Planning, Dev. & Neigh. Conserv.	Community Development	-	-	200,000
	Project Total		<u>185,992</u>	<u>286,589</u>	<u>227,419</u>

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GRANT AND NON-CAPITAL PROJECTS

NEIGHBORHOOD PRESERVATION & URBAN DEVELOPMENT

HOUSING REHABILITATION (CONTINUED)

<u>CENTER</u>	<u>DEPARTMENT</u>	<u>FUND</u>	<u>1995 EXPENSES</u>	<u>1996 EXPENSES</u>	<u>1997 BUDGET</u>
CDBG PROJECT #:	CD-498	PROJECT TITLE: Pittsburgh Partnership Roof Rehab			
FICS PROJECT #:	P0168				
Y53P0168A51A	Planning, Dev. & Neigh. Conserv.	Community Development	-	-	115,000
CDBG PROJECT #:	ES-08	PROJECT TITLE: Milton Ave Shelter			
FICS PROJECT #:	P0188				
Y31P0188BJL0	Planning, Dev. & Neigh. Conserv.	Community Development	6,966	15,265	-
Y31P0188BJM0	Planning, Dev. & Neigh. Conserv.	Community Development	-	-	44,892
	Project Total		<u>6,966</u>	<u>15,265</u>	<u>44,892</u>
CDBG PROJECT #:	ES-10	PROJECT TITLE: The Bridge			
FICS PROJECT #:	P0196				
Y31P0196BJL0	Planning, Dev. & Neigh. Conserv.	Community Development	29,953	5,047	-
CDBG PROJECT #:	CD-542	PROJECT TITLE: Habitat for Humanity in Englis			
FICS PROJECT #:	P0197				
Y53P0197A52A	Planning, Dev. & Neigh. Conserv.	Community Development	-	125,000	-
CDBG PROJECT #:	CD-545	PROJECT TITLE: Mechanicsville/Peopletown/Sum			
FICS PROJECT #:	P0198				
Y53P0198A52A	Planning, Dev. & Neigh. Conserv.	Community Development	-	-	275,000
PUBLIC HOUSING					
CDBG PROJECT #:	CD-286	PROJECT TITLE: Kimberly Courts Groundwork			
FICS PROJECT #:	P0211				
N12P0211A5RA	Parks, Rec. & Cultural Affairs	Community Development	-	-	4,286
N12P0211A5TA	Parks, Rec. & Cultural Affairs	Community Development	-	-	8,000
	Project Total		<u>-</u>	<u>-</u>	<u>12,286</u>

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GRANT AND NON-CAPITAL PROJECTS

NEIGHBORHOOD PRESERVATION & URBAN DEVELOPMENT

PUBLIC HOUSING (CONTINUED)

<u>CENTER</u>	<u>DEPARTMENT</u>	<u>FUND</u>	<u>1995 EXPENSES</u>	<u>1996 EXPENSES</u>	<u>1997 BUDGET</u>
CDBG PROJECT #:	N/A	PROJECT TITLE: Section 8 Annual Contributions			
FICS PROJECT #:	P0215				
Y53P0215BBA0	Planning, Dev. & Neigh. Conserv.	Intergovernmental Grant	242,053	236,448	350,013
Y53P0215BBB0	Planning, Dev. & Neigh. Conserv.	Intergovernmental Grant	744,586	701,429	15,958,099
Y53P0215BBC0	Planning, Dev. & Neigh. Conserv.	Intergovernmental Grant	70,474	148,030	1,779,736
Y53P0215BBD0	Planning, Dev. & Neigh. Conserv.	Intergovernmental Grant	-	228,787	4,115,213
	Project Total		<u>1,057,113</u>	<u>1,314,694</u>	<u>22,203,061</u>
CDBG PROJECT #:	SP-02	PROJECT TITLE: Carver Homes			
FICS PROJECT #:	P0218				
N12P0218BLB0	Parks, Rec. & Cultural Affairs	Community Development	-	-	364
CDBG PROJECT #:	SP-04	PROJECT TITLE: Techwood/Clark Howell			
FICS PROJECT #:	P0220				
N12P0220BLD0	Parks, Rec. & Cultural Affairs	Community Development	-	-	1,688
CDBG PROJECT #:	N/A	PROJECT TITLE: Project C.L.E.A.N.			
FICS PROJECT #:	P0221				
N11P0221KQB0	Parks, Rec. & Cultural Affairs	Intergovernmental Grant	-	-	446
CDBG PROJECT #:	N/A	PROJECT TITLE: Direction Sports II			
FICS PROJECT #:	P0222				
N11P0222QFB0	Parks, Rec. & Cultural Affairs	Intergovernmental Grant	-	-	15,909
N32P0222RRA0	Parks, Rec. & Cultural Affairs	Trust	-	-	25,000
	Project Total		<u>-</u>	<u>-</u>	<u>40,909</u>
CDBG PROJECT #:	N/A	PROJECT TITLE: Weed and Seed Program			
FICS PROJECT #:	P0223				
N11P0223B3C0	Parks, Rec. & Cultural Affairs	Intergovernmental Grant	83,084	85,043	719
X11P0223B3C0	Police Services	Intergovernmental Grant	570,594	456,555	554,294
	Project Total		<u>653,678</u>	<u>541,598</u>	<u>555,013</u>

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GRANT AND NON-CAPITAL PROJECTS

NEIGHBORHOOD PRESERVATION & URBAN DEVELOPMENT

PUBLIC HOUSING (CONTINUED)

<u>CENTER</u>	<u>DEPARTMENT</u>	<u>FUND</u>	<u>1995 EXPENSES</u>	<u>1996 EXPENSES</u>	<u>1997 BUDGET</u>
CDBG PROJECT #:	N/A	PROJECT TITLE: A.H.A. Drug Elimination Program			
FICS PROJECT #:	P0224				
X11P0224QFC0	Police Services	Intergovernmental Grant	-	449,298	375,701
X11P0224QFD0	Police Services	Intergovernmental Grant	397,076	411,158	618,223
X11P0224QFE0	Police Services	Intergovernmental Grant	207,592	1,609	-
X11P0224QFF0	Police Services	Intergovernmental Grant	555,302	630,115	51,782
	Project Total		1,159,970	1,492,180	1,045,706
CDBG PROJECT #:	N/A	PROJECT TITLE: Asset Forfeiture			
FICS PROJECT #:	P0225				
X11P0225B3H0	Police Services	Intergovernmental Grant	247,453	112,845	139,703

NEIGHBORHOOD FACILITIES

CDBG PROJECT #:	N/A	PROJECT TITLE: Southside Butler Street YMCA			
FICS PROJECT #:	P0303				
N12P03039999	Parks, Rec. & Cultural Affairs	Park Improvement	-	-	878
CDBG PROJECT #:	N/A	PROJECT TITLE: Intergenerational Resource Center			
FICS PROJECT #:	P0316				
Y53P03169999	Planning, Dev. & Neigh. Conserv.	Agency	9,486	-	530
CDBG PROJECT #:	CD-294	PROJECT TITLE: Nexus			
FICS PROJECT #:	P0318				
N12P0318A5XA	Parks, Rec. & Cultural Affairs	Community Development	-	1,260	-
CDBG PROJECT #:	CD-337	PROJECT TITLE: Capitol Area Ministries			
FICS PROJECT #:	P0320				
N12P0320A5YA	Parks, Rec. & Cultural Affairs	Community Development	4,510	-	-

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GRANT AND NON-CAPITAL PROJECTS

NEIGHBORHOOD PRESERVATION & URBAN DEVELOPMENT

NEIGHBORHOOD FACILITIES (CONTINUED)

<u>CENTER</u>	<u>DEPARTMENT</u>	<u>FUND</u>	<u>1995 EXPENSES</u>	<u>1996 EXPENSES</u>	<u>1997 BUDGET</u>
CDBG PROJECT #:	CD-349	PROJECT TITLE: Butler Street Boys Branch			
FICS PROJECT #:	P0321				
Y53P0321A5TA	Planning, Dev. & Neigh. Conserv.	Community Development	43,215	185,624	-
CDBG PROJECT #:	CD-363	PROJECT TITLE: SCLC Women's Renovation			
FICS PROJECT #:	P0325				
Y53P0325A5QA	Planning, Dev. & Neigh. Conserv.	Community Development	100,000 ⁰⁰	-	-
Y53P0325A5WA	Planning, Dev. & Neigh. Conserv.	Community Development	78,959	6,239	-
Y53P0325A5XA	Planning, Dev. & Neigh. Conserv.	Community Development	-	4,232	-
	Project Total		<u>178,959</u>	<u>10,471</u>	<u>-</u>
CDBG PROJECT #:	CD-246	PROJECT TITLE: Legal Aid Restoration			
FICS PROJECT #:	P0326				
G42P0326A5HA	Administrative Services	Community Development	350	-	1,000
CDBG PROJECT #:	CD-361	PROJECT TITLE: Clark-Atlanta University Head Start			
FICS PROJECT #:	P0327				
Y53P0327A5QA	Planning, Dev. & Neigh. Conserv.	Community Development	250,790	-	-
Y53P0327A5ZA	Planning, Dev. & Neigh. Conserv.	Community Development	34,852	-	476
Y53P0327A52A	Planning, Dev. & Neigh. Conserv.	Community Development	-	-	38,300
	Project Total		<u>285,642</u>	<u>-</u>	<u>38,776</u>
CDBG PROJECT #:	CD-455	PROJECT TITLE: William Holmes Borders After Care Center			
FICS PROJECT #:	P0328				
Y53P0328A5TA	Planning, Dev. & Neigh. Conserv.	Community Development	11,098	-	-
Y53P0328A5XA	Planning, Dev. & Neigh. Conserv.	Community Development	-	2,200	-
	Project Total		<u>11,098</u>	<u>2,200</u>	<u>-</u>
CDBG PROJECT #:	CD-446	PROJECT TITLE: Ashby Circle Playlot			
FICS PROJECT #:	P0330				
N12P0330A5XA	Parks, Rec. & Cultural Affairs	Community Development	38,901	-	-

1997 BUDGET

GRANT AND NON-CAPITAL PROJECTS

NEIGHBORHOOD PRESERVATION & URBAN DEVELOPMENT

NEIGHBORHOOD FACILITIES (CONTINUED)

<u>CENTER</u>	<u>DEPARTMENT</u>	<u>FUND</u>	<u>1995 EXPENSES</u>	<u>1996 EXPENSES</u>	<u>1997 BUDGET</u>
CDBG PROJECT #: CD-447			PROJECT TITLE: Butler YMCA/Whitehead Branch		
FICS PROJECT #: P0331					
N12P0331A5MA	Parks, Rec. & Cultural Affairs	Community Development	-	22,090	-
N12P0331A5RA	Parks, Rec. & Cultural Affairs	Community Development	-	32,727	-
N12P0331A5TA	Parks, Rec. & Cultural Affairs	Community Development	-	180,732	-
N12P0331A5XA	Parks, Rec. & Cultural Affairs	Community Development	-	25,000	-
N12P0331A5ZA	Parks, Rec. & Cultural Affairs	Community Development	-	52,078	-
Project Total			-	312,627	-
CDBG PROJECT #: CD-217			PROJECT TITLE: SE Community Cultural Center Roof		
FICS PROJECT #: P0339					
N12P0339A5PA	Parks, Rec. & Cultural Affairs	Community Development	-	1,971	-
N12P0339A5QA	Parks, Rec. & Cultural Affairs	Community Development	-	1,931	-
N12P0339A5RA	Parks, Rec. & Cultural Affairs	Community Development	-	3,827	-
N12P0339A5TA	Parks, Rec. & Cultural Affairs	Community Development	-	2,879	-
Project Total			-	10,608	-
CDBG PROJECT #: N/A			PROJECT TITLE: Atlanta Urban Tree House Project		
FICS PROJECT #: P0342					
N31P0342AVA0	Parks, Rec. & Cultural Affairs	Intergovernmental Grant	630	-	344
CDBG PROJECT #: CD-495			PROJECT TITLE: MLK, Jr. Community Center		
FICS PROJECT #: P0343					
G41P0343A5QA	Administrative Services	Community Development	-	-	39,000
G41P0343A5ZA	Administrative Services	Community Development	298,378	143,060	16,562
Project Total			298,378	143,060	55,562
CDBG PROJECT #: CD-493			PROJECT TITLE: Northwest Branch, YMCA		
FICS PROJECT #: P0344					
N12P0344A5XA	Parks, Rec. & Cultural Affairs	Community Development	-	-	25,000

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GRANT AND NON-CAPITAL PROJECTS

NEIGHBORHOOD PRESERVATION & URBAN DEVELOPMENT

NEIGHBORHOOD FACILITIES (CONTINUED)

<u>CENTER</u>	<u>DEPARTMENT</u>	<u>FUND</u>	<u>1995 EXPENSES</u>	<u>1996 EXPENSES</u>	<u>1997 BUDGET</u>
CDBG PROJECT #:	CD-447	PROJECT-TITLE: Butler St. YMCA Westside Branch			
FICS PROJECT #:	P0352				
N12P0352A5ZA	Parks, Rec. & Cultural Affairs	Community Development	-	96,552	-
CDBG PROJECT #:	CD-524	PROJECT TITLE: Quality Living Services Wellness Ctr.			
FICS PROJECT #:	P0353				
Y53P0353A51A	Planning, Dev. & Neigh. Conserv.	Community Development	-	-	150,000
CDBG PROJECT #:	CD-511	PROJECT TITLE: Alternate Life Paths Expansion			
FICS PROJECT #:	P0354				
Y53P0354A51A	Planning, Dev. & Neigh. Conserv.	Community Development	-	19,939	3,061
CDBG PROJECT #:	CD-518	PROJECT TITLE: Children Survival Center			
FICS PROJECT #:	P0355				
Y53P0355A5YA	Planning, Dev. & Neigh. Conserv.	Community Development	-	-	30,000
Y53P0355A51A	Planning, Dev. & Neigh. Conserv.	Community Development	-	-	25,000
	Project Total		<u>-</u>	<u>-</u>	<u>55,000</u>
CDBG PROJECT #:	CD-537	PROJECT TITLE: NW Comm/Vet Resident/Svc. Ctr.			
FICS PROJECT #:	P0358				
Y53P0358A52A	Planning, Dev. & Neigh. Conserv.	Community Development	-	-	34,287

PUBLIC IMPROVEMENTS

CDBG PROJECT #:	CD-34	PROJECT TITLE: Street/Sidewalk Assessment Program			
FICS PROJECT #:	P0404				
J53P0404A52A	Finance	Community Development	-	-	79,777
J63P0404A5RA	Finance	Community Development	-	-	450
J63P0404A5WA	Finance	Community Development	2,145	6,879	9,835
J63P0404A5ZA	Finance	Community Development	-	53,215	8,322
	Project Total		<u>2,145</u>	<u>60,094</u>	<u>98,384</u>

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GRANT AND NON-CAPITAL PROJECTS

NEIGHBORHOOD PRESERVATION & URBAN DEVELOPMENT

PUBLIC IMPROVEMENTS (CONTINUED)

<u>CENTER</u>	<u>DEPARTMENT</u>	<u>FUND</u>	<u>1995 EXPENSES</u>	<u>1996 EXPENSES</u>	<u>1997 BUDGET</u>
CDBG PROJECT #:	N/A	PROJECT TITLE: L.A.R.P.			
FICS PROJECT #:	P0407				
M23P0407KWLO	Public Works	Intergovernmental Grant	-	-	73,342
M23P0407KWM0	Public Works	Intergovernmental Grant	-	-	21,363
M23P0407KWP0	Public Works	Intergovernmental Grant	-	-	47,682
M23P0407KWQ0	Public Works	Intergovernmental Grant	-	-	33,501
M23P0407KWR0	Public Works	Intergovernmental Grant	-	-	49,966
M23P0407KWU0	Public Works	Intergovernmental Grant	-	-	28
M23P0407KWY0	Public Works	Intergovernmental Grant	-	-	11,418
M23P0407KWZ0	Public Works	Intergovernmental Grant	-	-	76,637
M23P0407KXA0	Public Works	Intergovernmental Grant	-	-	12,592
M23P0407KXC0	Public Works	Intergovernmental Grant	-	-	21,766
M23P0407KXG0	Public Works	Intergovernmental Grant	-	-	1,224
M23P0407KXJ0	Public Works	Intergovernmental Grant	-	-	12,727
M23P0407KXL0	Public Works	Intergovernmental Grant	-	-	469
M23P0407KXQ0	Public Works	Intergovernmental Grant	-	441,136	140,177
M23P0407KXR0	Public Works	Intergovernmental Grant	-	40,203	26,539
M23P0407KXT0	Public Works	Intergovernmental Grant	-	-	14,525
	Project Total		<u>-</u>	<u>481,339</u>	<u>543,956</u>
CDBG PROJECT #:	N/A	PROJECT TITLE: Herndon Building Demolition			
FICS PROJECT #:	P0413				
Y53P0413A5RA	Planning, Dev. & Neigh. Conserv.	Community Development	-	-	154,931
Y53P0413A5XA	Planning, Dev. & Neigh. Conserv.	Community Development	-	-	1,000
Y53P0413A5YA	Planning, Dev. & Neigh. Conserv.	Community Development	-	-	55,011
Y53P0413A5ZA	Planning, Dev. & Neigh. Conserv.	Community Development	-	-	139,058
	Project Total		<u>-</u>	<u>-</u>	<u>350,000</u>
CDBG PROJECT #:	N/A	PROJECT TITLE: Santa Fe Villas			
FICS PROJECT #:	P0415				
Y53P0415A5YA	Planning, Dev. & Neigh. Conserv.	Community Development	-	225,000	-
CDBG PROJECT #:	N/A	PROJECT TITLE: Quality Living Svcs Granada Park			
FICS PROJECT #:	P0416				
Y53P0416A5ZA	Planning, Dev. & Neigh. Conserv.	Community Development	-	298,455	1,545

1997 BUDGET

GRANT AND NON-CAPITAL PROJECTS

NEIGHBORHOOD PRESERVATION & URBAN DEVELOPMENT

PUBLIC IMPROVEMENTS (CONTINUED)

<u>CENTER</u>	<u>DEPARTMENT</u>	<u>FUND</u>	<u>1995 EXPENSES</u>	<u>1996 EXPENSES</u>	<u>1997 BUDGET</u>
CDBG PROJECT #: FICS PROJECT #:	CD-563 P0417	PROJECT TITLE: HDDC Phase I Rehab			
Y53P0417A51A	Planning, Dev. & Neigh. Conserv.	Community Development	-	52,327	1,973
CDBG PROJECT #: FICS PROJECT #:	N/A P0505	PROJECT TITLE: SOS! (SAVE OUTDOOR SCULPTURE)			
N41P0505QQA0	Parks, Rec. & Cultural Affairs	Intergovernmental Grant	-	-	12,064

PARKS, PLAYGROUNDS AND OTHER FACILITIES

CDBG PROJECT #: FICS PROJECT #:	N/A P0606	PROJECT TITLE: Tree Inventory			
N12P0606RCA0	Parks, Rec. & Cultural Affairs	Intergovernmental Grant	9,240	-	760
CDBG PROJECT #: FICS PROJECT #:	N/A P0607	PROJECT TITLE: Arboricultural Specs & Standard			
N12P0607RCB0	Parks, Rec. & Cultural Affairs	Intergovernmental Grant	-	-	5,282
CDBG PROJECT #: FICS PROJECT #:	N/A P0608	PROJECT TITLE: Water Works Lodge			
N12P06089999	Parks, Rec. & Cultural Affairs	Trust	6,473	2,915	19,605
CDBG PROJECT #: FICS PROJECT #:	N/A P0609	PROJECT TITLE: Olympic Tree Planting Program			
N12P0609RCC0	Parks, Rec. & Cultural Affairs	Intergovernmental Grant	-	-	10,000

1997 BUDGET

GRANT AND NON-CAPITAL PROJECTS

NEIGHBORHOOD PRESERVATION & URBAN DEVELOPMENT

OTHER

<u>CENTER</u>	<u>DEPARTMENT</u>	<u>FUND</u>	<u>1995 EXPENSES</u>	<u>1996 EXPENSES</u>	<u>1997 BUDGET</u>
CDBG PROJECT #:	N/A	PROJECT TITLE: Domestic and Family Violence Program			
FICS PROJECT #:	P0704				
X11P0704KQD0	Police Services	Intergovernmental Grant	-	239,801	181,511
CDBG PROJECT #:	N/A	PROJECT TITLE: Hurricane Opal			
FICS PROJECT #:	P0705				
T11P0705RLA0	Non-Departmental	Intergovernmental Grant	-	-	850,046

PLANNING

CDBG PROJECT #:	N/A	PROJECT TITLE: Atlanta Environmental Priorities Project			
FICS PROJECT #:	P0803				
Y11P0803BRV0	Planning, Dev. & Neigh. Conserv.	Intergovernmental Grant	5,152	1,937	-
CDBG PROJECT #:	N/A	PROJECT TITLE: Bicycle Route Master Plan			
FICS PROJECT #:	P0804				
Y63P0804KFA0	Planning, Dev. & Neigh. Conserv.	Intergovernmental Grant	23,356	-	-
Y63P0804KFC0	Planning, Dev. & Neigh. Conserv.	Intergovernmental Grant	12,448	2,553	-
Y63P0804KFE0	Planning, Dev. & Neigh. Conserv.	Intergovernmental Grant	-	7,923	13,077
Y63P0804RSA0	Planning, Dev. & Neigh. Conserv.	Intergovernmental Grant	-	5,836	-
Project Total			35,804	16,312	13,077
CDBG PROJECT #:	N/A	PROJECT TITLE: Chattahoochee River Park Plan			
FICS PROJECT #:	P0805				
Y11P0805KEG0	Planning, Dev. & Neigh. Conserv.	Intergovernmental Grant	4,764	-	32,736
Y63P0805KFD0	Planning, Dev. & Neigh. Conserv.	Intergovernmental Grant	-	-	25,000
Project Total			4,764	-	57,736
CDBG PROJECT #:	N/A	PROJECT TITLE: Energy Audit			
FICS PROJECT #:	P0806				
Y11P0806RSA0	Planning, Dev. & Neigh. Conserv.	Intergovernmental Grant	-	6,664	-

1997 BUDGET

GRANT AND NON-CAPITAL PROJECTS

NEIGHBORHOOD PRESERVATION & URBAN DEVELOPMENT

PLANNING (CONTINUED)

<u>CENTER</u>	<u>DEPARTMENT</u>	<u>FUND</u>	<u>1995 EXPENSES</u>	<u>1996 EXPENSES</u>	<u>1997 BUDGET</u>
CDBG PROJECT #:	CD-565	PROJECT-TITLE: Research Atlanta Homeless Study			
FICS PROJECT #:	P0807				
Y13P0807A5YJ	Planning, Dev. & Neigh. Conserv.	Community Development	-	-	8,607

HOUSING REHABILITATION

CDBG PROJECT #:	N/A	PROJECT TITLE: Irwin Street Apartments			
FICS PROJECT #:	P0903				
Y53P0903A3E0	Planning, Dev. & Neigh. Conserv.	Home Investment Trust	-	-	327,000
CDBG PROJECT #:	N/A	PROJECT TITLE: Historic Rehab of Ten Homes			
FICS PROJECT #:	P0905				
Y53P0905A3E0	Planning, Dev. & Neigh. Conserv.	Home Investment Trust	-	-	666,103
CDBG PROJECT #:	CD-558	PROJECT TITLE: Multi Family Rehabilitation			
FICS PROJECT #:	P0906				
Y53P0906A52A	Planning, Dev. & Neigh. Conserv.	Community Development	-	-	934,000
CDBG PROJECT #:	CD-544 (A52A), HM-8 (A3E0)	PROJECT TITLE: Owner Occupied Rehabilitation			
FICS PROJECT #:	P0907				
Y53P0907A52A	Planning, Dev. & Neigh. Conserv.	Community Development	-	-	200,000
Y53P0907A3E0	Planning, Dev. & Neigh. Conserv.	Home Investment Trust	-	-	117,529
	Project Total		<u>-</u>	<u>-</u>	<u>317,529</u>
CDBG PROJECT #:	N/A	PROJECT TITLE: Rental Rehabilitation			
FICS PROJECT #:	P0909				
Y53P0909A3E0	Planning, Dev. & Neigh. Conserv.	Home Investment Trust	-	-	669,659

1997 BUDGET

GRANT AND NON-CAPITAL PROJECTS

NEIGHBORHOOD PRESERVATION & URBAN DEVELOPMENT

HOUSING REHABILITATION (CONTINUED)

<u>CENTER</u>	<u>DEPARTMENT</u>	<u>FUND</u>	<u>1995 EXPENSES</u>	<u>1996 EXPENSES</u>	<u>1997 BUDGET</u>
CDBG PROJECT #:	N/A	PROJECT TITLE: Single Family Loan Program			
FICS PROJECT #:	P0910				
Y53P0910A3E0	Planning, Dev. & Neigh. Conserv.	Home Investment Trust	-	-	522,220
HOMELESS FACILITIES					
CDBG PROJECT #:	N/A	PROJECT TITLE: St. Jude's House			
FICS PROJECT #:	P1002				
Y53P1002A5TA	Planning, Dev. & Neigh. Conserv.	Community Development	-	-	1,637
Y53P1002A5WA	Planning, Dev. & Neigh. Conserv.	Community Development	-	-	44,909
	Project Total		<u>-</u>	<u>-</u>	<u>46,546</u>
CDBG PROJECT #:	N/A	PROJECT TITLE: Achor			
FICS PROJECT #:	P1004				
Y53P1004A5YA	Planning, Dev. & Neigh. Conserv.	Community Development	-	3,591	714
CDBG PROJECT #:	N/A	PROJECT TITLE: Young Adult Guidance Center			
FICS PROJECT #:	P1008				
Y53P1008A5TA	Planning, Dev. & Neigh. Conserv.	Community Development	638	2,178	4,517
Y53P1008A5WA	Planning, Dev. & Neigh. Conserv.	Community Development	2,670	-	33,500
Y53P1008A5XA	Planning, Dev. & Neigh. Conserv.	Community Development	-	-	35,330
Y53P1008A5YA	Planning, Dev. & Neigh. Conserv.	Community Development	-	-	49,000
Y53P1008BJKJ	Planning, Dev. & Neigh. Conserv.	Community Development	-	-	176,000
	Project Total		<u>3,308</u>	<u>2,178</u>	<u>298,347</u>
CDBG PROJECT #:	N/A	PROJECT TITLE: Jerusalem House			
FICS PROJECT #:	P1010				
Y31P1010BMB0	Planning, Dev. & Neigh. Conserv.	Intergovernmental Grant	108,745	51,658	823
Y31P1010BMC0	Planning, Dev. & Neigh. Conserv.	Intergovernmental Grant	-	56,900	-
Y31P1010BMD0	Planning, Dev. & Neigh. Conserv.	Intergovernmental Grant	-	23,953	24,694
	Project Total		<u>108,745</u>	<u>132,511</u>	<u>25,517</u>

1997 BUDGET

GRANT AND NON-CAPITAL PROJECTS

NEIGHBORHOOD PRESERVATION & URBAN DEVELOPMENT

HOMELESS FACILITIES (CONTINUED)

<u>CENTER</u>	<u>DEPARTMENT</u>	<u>FUND</u>	<u>1995 EXPENSES</u>	<u>1996 EXPENSES</u>	<u>1997 BUDGET</u>
CDBG PROJECT #:	N/A	PROJECT TITLE: Odyssey III Rehab			
FICS PROJECT #:	P1011				
Y53P1011A5ZA	Planning, Dev. & Neigh. Conserv.	Community Development	-	-	225,000
CDBG PROJECT #:	N/A	PROJECT TITLE: Bethlehem Inn Sro Residence			
FICS PROJECT #:	P1014				
Y53P1014A5EA	Planning, Dev. & Neigh. Conserv.	Community Development	-	-	72
Y53P1014A5QA	Planning, Dev. & Neigh. Conserv.	Community Development	-	-	7,261
Y53P1014A5RA	Planning, Dev. & Neigh. Conserv.	Community Development	-	-	10,441
Y53P1014A5TA	Planning, Dev. & Neigh. Conserv.	Community Development	-	-	924
Y53P1014A5WA	Planning, Dev. & Neigh. Conserv.	Community Development	-	-	4,541
Y53P1014A5XA	Planning, Dev. & Neigh. Conserv.	Community Development	-	-	25,757
Y53P1014A5YA	Planning, Dev. & Neigh. Conserv.	Community Development	-	-	4,004
Y53P1014A5ZA	Planning, Dev. & Neigh. Conserv.	Community Development	-	-	67,500
Project Total			<u>-</u>	<u>-</u>	<u>120,500</u>
CDBG PROJECT #:	N/A	PROJECT TITLE: Welcome House			
FICS PROJECT #:	P1017				
Y53P1017RAA0	Planning, Dev. & Neigh. Conserv.	Intergovernmental Grant	-	-	500,000
CDBG PROJECT #:	N/A	PROJECT TITLE: Odyssey III Acquisition			
FICS PROJECT #:	P1018				
Y53P1018A5YA	Planning, Dev. & Neigh. Conserv.	Community Development	13,055	6,195	103,500
CDBG PROJECT #:	N/A	PROJECT TITLE: Edgewood Center			
FICS PROJECT #:	P1019				
Y13P1019BMA0	Planning, Dev. & Neigh. Conserv.	Intergovernmental Grant	41,125	-	-
Y31P1019BMB0	Planning, Dev. & Neigh. Conserv.	Intergovernmental Grant	7,654	25,746	-
Y31P1019BMC0	Planning, Dev. & Neigh. Conserv.	Intergovernmental Grant	-	55,908	12,792
Y31P1019BMD0	Planning, Dev. & Neigh. Conserv.	Intergovernmental Grant	-	8,073	434,427
Project Total			<u>48,779</u>	<u>89,727</u>	<u>447,219</u>

1997 BUDGET

GRANT AND NON-CAPITAL PROJECTS

NEIGHBORHOOD PRESERVATION & URBAN DEVELOPMENT

HOMELESS FACILITIES (CONTINUED)

<u>CENTER</u>	<u>DEPARTMENT</u>	<u>FUND</u>	<u>1995 EXPENSES</u>	<u>1996 EXPENSES</u>	<u>1997 BUDGET</u>
CDBG PROJECT #:	N/A	PROJECT TITLE: Aid Atlanta Housing Program			
FICS PROJECT #:	P1020				
J13P1020BMA0	Finance	Intergovernmental Grant	21,619	-	-
Y31P1020BMA0	Planning, Dev. & Neigh. Conserv.	Intergovernmental Grant	-	55,878	-
Y31P1020BMB0	Planning, Dev. & Neigh. Conserv.	Intergovernmental Grant	298,251	-	-
Y31P1020BMC0	Planning, Dev. & Neigh. Conserv.	Intergovernmental Grant	15,795	131,010	13,995
Y31P1020BMD0	Planning, Dev. & Neigh. Conserv.	Intergovernmental Grant	-	50,907	25,548
	Project Total		<u><u>335,665</u></u>	<u><u>237,795</u></u>	<u><u>39,543</u></u>
CDBG PROJECT #:	N/A	PROJECT TITLE: Lovehouse Supportive Living			
FICS PROJECT #:	P1021				
J13P1021BMA0	Finance	Intergovernmental Grant	8,598	-	-
Y31P1021BMB0	Planning, Dev. & Neigh. Conserv.	Intergovernmental Grant	33,641	6,458	-
Y31P1021BMC0	Planning, Dev. & Neigh. Conserv.	Intergovernmental Grant	-	8,415	19,285
Y31P1021BMD0	Planning, Dev. & Neigh. Conserv.	Intergovernmental Grant	-	14,923	149,223
Y53P1021BMA0	Planning, Dev. & Neigh. Conserv.	Intergovernmental Grant	-	-	55,157
	Project Total		<u><u>42,239</u></u>	<u><u>29,796</u></u>	<u><u>223,665</u></u>
CDBG PROJECT #:	CD-536	PROJECT TITLE: Aesm House			
FICS PROJECT #:	P1022				
Y53P1022A52A	Planning, Dev. & Neigh. Conserv.	Community Development	-	7,005	66,720
Y31P1022BMB0	Planning, Dev. & Neigh. Conserv.	Intergovernmental Grant	70,000	-	-
Y31P1022BMC0	Planning, Dev. & Neigh. Conserv.	Intergovernmental Grant	6,392	28,608	-
Y31P1022BMD0	Planning, Dev. & Neigh. Conserv.	Intergovernmental Grant	-	35,892	25,318
	Project Total		<u><u>76,392</u></u>	<u><u>71,505</u></u>	<u><u>92,038</u></u>
CDBG PROJECT #:	N/A	PROJECT TITLE: Matthews Place			
FICS PROJECT #:	P1023				
Y31P1023BMB0	Planning, Dev. & Neigh. Conserv.	Intergovernmental Grant	100,000	-	-
Y31P1023BMC0	Planning, Dev. & Neigh. Conserv.	Intergovernmental Grant	41,658	75,515	60,328
	Project Total		<u><u>141,658</u></u>	<u><u>75,515</u></u>	<u><u>60,328</u></u>

1997 BUDGET

GRANT AND NON-CAPITAL PROJECTS

NEIGHBORHOOD PRESERVATION & URBAN DEVELOPMENT

HOMELESS FACILITIES (CONTINUED)

<u>CENTER</u>	<u>DEPARTMENT</u>	<u>FUND</u>	<u>1995 EXPENSES</u>	<u>1996 EXPENSES</u>	<u>1997 BUDGET</u>
CDBG PROJECT #:	N/A	PROJECT TITLE: Project Assist			
FICS PROJECT #:	P1024				
Y53P1024BMA0	Planning, Dev. & Neigh. Conserv.	Intergovernmental Grant	-	29,600	-
CDBG PROJECT #:	ES-07	PROJECT TITLE: Families Together			
FICS PROJECT #:	P1025				
Y31P1025BJL0	Planning, Dev. & Neigh. Conserv.	Community Development	-	91,902	-
Y53P1025A5YA	Planning, Dev. & Neigh. Conserv.	Community Development	-	-	76,000
	Project Total		<u>-</u>	<u>91,902</u>	<u>76,000</u>
CDBG PROJECT #:	CD-542	PROJECT TITLE: Bell Hall			
FICS PROJECT #:	P1026				
Y31P1025A52A	Planning, Dev. & Neigh. Conserv.	Community Development	-	30,946	36,774
Y31P1026BJK0	Planning, Dev. & Neigh. Conserv.	Community Development	22,751	-	-
Y31P1026BJL0	Planning, Dev. & Neigh. Conserv.	Community Development	30,299	19,654	17,768
	Project Total		<u>53,050</u>	<u>50,600</u>	<u>54,542</u>
CDBG PROJECT #:	N/A	PROJECT TITLE: WM Holmes Borders Ctr			
FICS PROJECT #:	P1027				
Y31P1027BMB0	Planning, Dev. & Neigh. Conserv.	Intergovernmental Grant	43,236	-	241
Y31P1027BMC0	Planning, Dev. & Neigh. Conserv.	Intergovernmental Grant	11,182	16,118	-
Y31P1027BMD0	Planning, Dev. & Neigh. Conserv.	Intergovernmental Grant	-	37,779	16,721
	Project Total		<u>54,418</u>	<u>53,897</u>	<u>16,962</u>
CDBG PROJECT #:	N/A	PROJECT TITLE: New Start (Union Mission)			
FICS PROJECT #:	P1028				
Y31P1028BMB0	Planning, Dev. & Neigh. Conserv.	Intergovernmental Grant	-	57,000	-
Y31P1028BMC0	Planning, Dev. & Neigh. Conserv.	Intergovernmental Grant	-	28,500	-
Y31P1028BMD0	Planning, Dev. & Neigh. Conserv.	Intergovernmental Grant	-	-	48,450
	Project Total		<u>-</u>	<u>85,500</u>	<u>48,450</u>

1997 BUDGET

GRANT AND NON-CAPITAL PROJECTS

NEIGHBORHOOD PRESERVATION & URBAN DEVELOPMENT

HOMELESS FACILITIES (CONTINUED)

<u>CENTER</u>	<u>DEPARTMENT</u>	<u>FUND</u>	<u>1995 EXPENSES</u>	<u>1996 EXPENSES</u>	<u>1997 BUDGET</u>
CDBG PROJECT #:	N/A	PROJECT TITLE: Southside Community Living			
FICS PROJECT #:	P1029				
Y31P1029BMB0	Planning, Dev. & Neigh. Conserv.	Intergovernmental Grant	40,000	-	-
Y31P1029BMC0	Planning, Dev. & Neigh. Conserv.	Intergovernmental Grant	-	97,900	-
Y31P1029BMD0	Planning, Dev. & Neigh. Conserv.	Intergovernmental Grant	-	50,586	391,914
	Project Total		<u>40,000</u>	<u>- 148,486</u>	<u>391,914</u>
CDBG PROJECT #:	N/A	PROJECT TITLE: Jerusalem House-Women With Children			
FICS PROJECT #:	P1030				
Y31P1030BMD0	Planning, Dev. & Neigh. Conserv.	Intergovernmental Grant	-	-	150,000
Y53P1030BMB0	Planning, Dev. & Neigh. Conserv.	Intergovernmental Grant	-	-	20,000
Y53P1030BMC0	Planning, Dev. & Neigh. Conserv.	Intergovernmental Grant	-	-	80,000
	Project Total		<u>-</u>	<u>-</u>	<u>250,000</u>
CDBG PROJECT #:	CD-509	PROJECT TITLE: Program-Project Care			
FICS PROJECT #:	P1031				
Y53P1031A51A	Planning, Dev. & Neigh. Conserv.	Community Development	535,674	-	-
CDBG PROJECT #:	CD-510	PROJECT TITLE: Phoenix House Expansion			
FICS PROJECT #:	P1032				
Y53P1032A51A	Planning, Dev. & Neigh. Conserv.	Community Development	-	-	308,120
CDBG PROJECT #:	CD-512	PROJECT TITLE: Project Assist			
FICS PROJECT #:	P1033				
Y53P1033A51A	Planning, Dev. & Neigh. Conserv.	Community Development	-	55,000	-
CDBG PROJECT #:	CD-513	PROJECT TITLE: Reach House			
FICS PROJECT #:	P1034				
Y53P1034A51A	Planning, Dev. & Neigh. Conserv.	Community Development	-	15,000	24,050

1997 BUDGET

GRANT AND NON-CAPITAL PROJECTS

NEIGHBORHOOD PRESERVATION & URBAN DEVELOPMENT

HOMELESS FACILITIES (CONTINUED)

<u>CENTER</u>	<u>DEPARTMENT</u>	<u>FUND</u>	<u>1995 EXPENSES</u>	<u>1996 EXPENSES</u>	<u>1997 BUDGET</u>
CDBG PROJECT #:	CD-538	PROJECT TITLE: The Georges (Antioch Efficiencies Project)			
FICS PROJECT #:	P1037				
Y53P1037A51A	Planning, Dev. & Neigh. Conserv.	Community Development	-	50,000	50,000
Y53P1037A52A	Planning, Dev. & Neigh. Conserv.	Community Development	-	-	895,000
	Project Total		<u>-</u>	<u>50,000</u>	<u>945,000</u>
CDBG PROJECT #:	CD-539	PROJECT TITLE: Trestle Homes			
FICS PROJECT #:	P1038				
Y53P1038A52A	Planning, Dev. & Neigh. Conserv.	Community Development	-	-	600,000
CDBG PROJECT #:	CD-348	PROJECT TITLE: Young Adult Guidance Center			
FICS PROJECT #:	P1085				
Y53P1085A51A	Planning, Dev. & Neigh. Conserv.	Community Development	-	-	36,000
CDBG PROJECT #:	CD-567	PROJECT TITLE: Maynard Terr Women/Children Shelter			
FICS PROJECT #:	P1086				
Y31P1086A52A	Planning, Dev. & Neigh. Conserv.	Community Development	-	-	966,400
TOTAL - NEIGHBORHOOD PRESERVATION & URBAN DEVELOPMENT			<u><u>7,736,258</u></u>	<u><u>10,400,722</u></u>	<u><u>44,822,949</u></u>

1997 BUDGET

GRANT AND NON-CAPITAL PROJECTS

ECONOMIC DEVELOPMENT

IMPROVEMENT LOANS

<u>CENTER</u>	<u>DEPARTMENT</u>	<u>FUND</u>	<u>1995 EXPENSES</u>	<u>1996 EXPENSES</u>	<u>1997 BUDGET</u>
CDBG PROJECT #:	N/A	PROJECT TITLE: Business Improvement Loan Program			
FICS PROJECT #:	Q0101				
Y52Q0101A5WB	Planning, Dev. & Neigh. Conserv.	Community Development	28,903	677	-
Y52Q0101A5XB	Planning, Dev. & Neigh. Conserv.	Community Development	114,609	38,000	1,772
Y52Q0101A5YB	Planning, Dev. & Neigh. Conserv.	Community Development	469,855	436,832	356,424
Project Total			<u>613,367</u>	<u>475,509</u>	<u>358,196</u>

CDBG PROJECT #:	N/A	PROJECT TITLE: Phoenix Loan Program			
FICS PROJECT #:	Q0108				
Y52Q0108A5YB	Planning, Dev. & Neigh. Conserv.	Community Development	35,145	68,920	7,047
Y52Q0108ALJ0	Planning, Dev. & Neigh. Conserv.	Intergovernmental Grant	87,756	121,444	790,800
Project Total			<u>122,901</u>	<u>190,364</u>	<u>797,847</u>

ECONOMIC ENHANCEMENT/DEVELOPMENT

CDBG PROJECT #:	N/A	PROJECT TITLE: Atlanta Economic Dev. Support			
FICS PROJECT #:	Q0204				
Y52Q02049999	Planning, Dev. & Neigh. Conserv.	General	548,635	646,312	-
D41Q0204A6Y0	Executive Offices	Trust	21,689	-	-
D41Q0204A6Z0	Executive Offices	Trust	24,178	27,761	3,431
Y12Q0204A610	Planning, Dev. & Neigh. Conserv.	Trust	-	45,818	47,574
Y12Q0204A620	Planning, Dev. & Neigh. Conserv.	Trust	-	-	96,460
Project Total			<u>594,502</u>	<u>719,891</u>	<u>147,465</u>

CDBG PROJECT #:	N/A	PROJECT TITLE: Underground Atlanta			
FICS PROJECT #:	Q0214				
D41Q0214A6E0	Executive Offices	Community Development	-	-	40,191
CDBG PROJECT #:	N/A	PROJECT TITLE: Atlanta-Caribbean Trade Conf.			
FICS PROJECT #:	Q0219				
D41Q0219QNA0	Executive Offices	Trust	-	-	1,002

1997 BUDGET

GRANT AND NON-CAPITAL PROJECTS

ECONOMIC DEVELOPMENT

ECONOMIC ENHANCEMENT/DEVELOPMENT (CONTINUED)

<u>CENTER</u>	<u>DEPARTMENT</u>	<u>FUND</u>	<u>1995 EXPENSES</u>	<u>1996 EXPENSES</u>	<u>1997 BUDGET</u>
CDBG PROJECT #:	N/A	PROJECT-TITLE: Int'l Relations and Business Development			
FICS PROJECT #:	Q0220				
Y11Q0220QNA0	Planning, Dev. & Neigh. Conserv.	Trust	-	-	68
CDBG PROJECT #:	CD-244	PROJECT TITLE: Greater Atlanta Small Business			
FICS PROJECT #:	Q0226				
Y52Q0226A5RB	Planning, Dev. & Neigh. Conserv.	Community Development	5,684	-	316
Y52Q0226A5WB	Planning, Dev. & Neigh. Conserv.	Community Development	14,000	-	-
Y52Q0226A5ZB	Planning, Dev. & Neigh. Conserv.	Community Development	43,513	-	1,553
Y52Q0226A51B	Planning, Dev. & Neigh. Conserv.	Community Development	60,073	36,598	3,329
Y52Q0226A52B	Planning, Dev. & Neigh. Conserv.	Community Development	-	64,663	35,337
	Project Total		<u>123,270</u>	<u>101,261</u>	<u>40,535</u>
CDBG PROJECT #:	N/A	PROJECT TITLE: Piedmont Park Restaurant			
FICS PROJECT #:	Q0227				
N12Q0227QYA0	Parks, Rec. & Cultural Affairs	Trust	-	-	140,831
CDBG PROJECT #:	N/A	PROJECT TITLE: Underground Atlanta Parking Facilities			
FICS PROJECT #:	Q0232				
D41Q02329999	Executive Offices	Underground Atl. Fac. Rev.	689,443	1,062,415	745,700
CDBG PROJECT #:	CD-159B	PROJECT TITLE: SIP, Phase II, Sec. 108 Loan Repay			
FICS PROJECT #:	Q0233				
J53Q0233A51B	Finance	Community Development	386,062	-	-
CDBG PROJECT #:	N/A	PROJECT TITLE: Underground Atlanta Commercial Facilities			
FICS PROJECT #:	Q0236				
D41Q02369999	Executive Offices	Underground Atl. Fac. Rev.	7,561,595	7,460,235	7,298,924

1997 BUDGET

GRANT AND NON-CAPITAL PROJECTS

ECONOMIC DEVELOPMENT

ECONOMIC ENHANCEMENT/DEVELOPMENT (CONTINUED)

<u>CENTER</u>	<u>DEPARTMENT</u>	<u>FUND</u>	<u>1995 EXPENSES</u>	<u>1996 EXPENSES</u>	<u>1997 BUDGET</u>
CDBG PROJECT #:	N/A	PROJECT TITLE: West End Facade Imprv Loans			
FICS PROJECT #:	Q0237				
Y52Q0237A5RB	Planning, Dev. & Neigh. Conserv.	Community Development	6,159	1,002	47,801
CDBG PROJECT #:	N/A	PROJECT TITLE: SIP, Phase II			
FICS PROJECT #:	Q0240				
Y52Q0240A5XB	Planning, Dev. & Neigh. Conserv.	Community Development	-	-	3,638
Y52Q0240A5YB	Planning, Dev. & Neigh. Conserv.	Community Development	6,626	-	50,500
Y52Q0240A51B	Planning, Dev. & Neigh. Conserv.	Community Development	49,999	-	-
	Project Total		<u>56,625</u>	<u>-</u>	<u>54,138</u>
CDBG PROJECT #:	N/A	PROJECT TITLE: Main Street Program			
FICS PROJECT #:	Q0241				
D41Q0241LALQ	Executive Offices	Intergovernmental Grant	-	-	4,297
CDBG PROJECT #:	N/A	PROJECT TITLE: Cascade/Mays Streetscape			
FICS PROJECT #:	Q0243				
M22Q0243A5WB	Public Works	Community Development	-	-	31,045
M22Q024392AE	Public Works	Annual Bond	-	-	92,680
	Project Total		<u>-</u>	<u>-</u>	<u>123,725</u>
CDBG PROJECT #:	N/A	PROJECT TITLE: West End/Lee Street Improvement			
FICS PROJECT #:	Q0245				
M22Q0245A5TB	Public Works	Community Development	121,103	-	45,583
M22Q0245A51A	Public Works	Community Development	360,152	12,979	60,184
	Project Total		<u>481,255</u>	<u>12,979</u>	<u>105,767</u>
CDBG PROJECT #:	N/A	PROJECT TITLE: MLK, Jr. Commercial Revitalization			
FICS PROJECT #:	Q0247				
Y52Q0247A5ZB	Planning, Dev. & Neigh. Conserv.	Community Development	18,050	7,903	3,233

1997 BUDGET

GRANT AND NON-CAPITAL PROJECTS

ECONOMIC DEVELOPMENT

ECONOMIC ENHANCEMENT/DEVELOPMENT (CONTINUED)

<u>CENTER</u>	<u>DEPARTMENT</u>	<u>FUND</u>	<u>1995 EXPENSES</u>	<u>1996 EXPENSES</u>	<u>1997 BUDGET</u>
CDBG PROJECT #:	CD-110	PROJECT TITLE: MLK, Jr./Ashby Commercial Revitalization			
FICS PROJECT #:	Q0248				
J13Q0248A5WB	Finance	Community Development	30,000	-	-
J13Q0248A5YB	Finance	Community Development	19,500	-	-
M22Q0248A5QB	Public Works	Community Development	-	1,436	-
M22Q0248A5TB	Public Works	Community Development	3,801	69,217	-
M22Q0248A5WB	Public Works	Community Development	-	75,347	199
M22Q0248A51B	Public Works	Community Development	-	3,801	-
Y52Q0248A5WB	Planning, Dev. & Neigh. Conserv.	Community Development	16,923	-	-
Y52Q0248A5YB	Planning, Dev. & Neigh. Conserv.	Community Development	382,350	22,256	2,051
Y52Q0248A5ZB	Planning, Dev. & Neigh. Conserv.	Community Development	111,830	248,336	18,994
Y52Q0248A540	Planning, Dev. & Neigh. Conserv.	Community Development	-	-	185,017
Y52Q0248A550	Planning, Dev. & Neigh. Conserv.	Community Development	-	-	197,983
Y52Q0248A7F0	Planning, Dev. & Neigh. Conserv.	Sec. 108 Loan Trust	-	1,919,791	3,959,794
	Project Total		<u><u>564,404</u></u>	<u><u>2,340,184</u></u>	<u><u>4,364,038</u></u>
CDBG PROJECT #:	N/A	PROJECT TITLE: Coca-Cola Street Purchase			
FICS PROJECT #:	Q0249				
G55Q0249QDA0	Administrative Services	Trust	-	-	2,500
CDBG PROJECT #:	CD-75	PROJECT TITLE: AEDC/Municipal Market Project			
FICS PROJECT #:	Q0250				
Y52Q0250BCA0	Planning, Dev. & Neigh. Conserv.	Community Development	-	-	6,618
CDBG PROJECT #:	N/A	PROJECT TITLE: Project Enterprise			
FICS PROJECT #:	Q0256				
Y52Q0256BNA0	Planning, Dev. & Neigh. Conserv.	Intergovernmental Grant	-	-	13,794
Y53Q0256BNA0	Planning, Dev. & Neigh. Conserv.	Intergovernmental Grant	27,521	-	3,852
	Project Total		<u><u>27,521</u></u>	<u><u>-</u></u>	<u><u>17,646</u></u>

1997 BUDGET

GRANT AND NON-CAPITAL PROJECTS

ECONOMIC DEVELOPMENT

ECONOMIC ENHANCEMENT/DEVELOPMENT (CONTINUED)

<u>CENTER</u>	<u>DEPARTMENT</u>	<u>FUND</u>	<u>1995 EXPENSES</u>	<u>1996 EXPENSES</u>	<u>1997 BUDGET</u>
CDBG PROJECT #:	N/A	PROJECT TITLE: Atlanta Multi-Modal Passenger Terminal			
FICS PROJECT #:	Q0257				
Y11Q0257KSA0	Planning, Dev. & Neigh. Conserv.	Intergovernmental Grant	-	441,600	-
Y11Q025792AE	Planning, Dev. & Neigh. Conserv.	1992 Bond Project	1,261,606	175,238	213,156
	Project Total		<u>1,261,606</u>	<u>616,838</u>	<u>213,156</u>
CDBG PROJECT #:	CD-475	PROJECT TITLE: Municipal Market Sec. 108 Loan			
FICS PROJECT #:	Q0258				
J53Q0258A5ZB	Finance	Community Development	267,112	-	44,588
J53Q0258A52B	Finance	Community Development	-	398,376	33,224
J53Q0258A7E0	Finance	Sec. 108 Loan Trust	-	33,224	-
	Project Total		<u>267,112</u>	<u>431,600</u>	<u>77,812</u>
CDBG PROJECT #:	CD-477	PROJECT TITLE: Castleberry Hill			
FICS PROJECT #:	Q0259				
M22Q0259A5WB	Public Works	Community Development	-	2,065	-
M22Q0259A5ZB	Public Works	Community Development	-	62,900	-
N12Q0259A5ZB	Parks, Rec. & Cultural Affairs	Community Development	-	-	44,660
	Project Total		<u>-</u>	<u>64,965</u>	<u>44,660</u>
CDBG PROJECT #:	CD-521	PROJECT TITLE: English Avenue Minority Enterprise			
FICS PROJECT #:	Q0261				
Y52Q0261A51B	Planning, Dev. & Neigh. Conserv.	Community Development	-	35,687	14,312
CDBG PROJECT #:	N/A	PROJECT TITLE: Westside Public Development Authority			
FICS PROJECT #:	Q0263				
D11Q0263A610	Executive Offices	Trust	80,000	-	-
D11Q0263A620	Executive Offices	Trust	-	20,000	-
	Project Total		<u>80,000</u>	<u>20,000</u>	<u>-</u>

1997 BUDGET

GRANT AND NON-CAPITAL PROJECTS

ECONOMIC DEVELOPMENT

ECONOMIC ENHANCEMENT/DEVELOPMENT (CONTINUED)

<u>CENTER</u>	<u>DEPARTMENT</u>	<u>FUND</u>	<u>1995 EXPENSES</u>	<u>1996 EXPENSES</u>	<u>1997 BUDGET</u>
CDBG PROJECT #: N/A FICS PROJECT #: Q0264		PROJECT-TITLE: Radio Free Broadcasting Foundation			
D11Q0264K9G0	Executive Offices	Intergovernmental Grant	5,000	-	-
CDBG PROJECT #: N/A FICS PROJECT #: Q0266		PROJECT TITLE: Litter Abatement Program			
M31Q0266K9L0 M31Q0266K9Q0	Public Works Public Works	Intergovernmental Grant Intergovernmental Grant	- -	1,338 -	23,662 50,000
	Project Total		<u>-</u>	<u>1,338</u>	<u>73,662</u>
CDBG PROJECT #: CD-110 (A7F0) FICS PROJECT #: Q0268		PROJECT TITLE: MLK, Jr./Ashby Sec. 108 Loan Repay			
J53Q0268A52B J53Q0268A7F0	Finance Finance	Community Development Sec. 108 Loan Trust	- -	86,679 72,791	391,614 23,682
	Project Total		<u>-</u>	<u>159,470</u>	<u>415,296</u>
CDBG PROJECT #: CD-557 FICS PROJECT #: Q0269		PROJECT TITLE: Summerhill Sec. 108 Loan Repay			
J53Q0269A52B J53Q0269A7G0	Finance Finance	Community Development Sec. 108 Loan Trust	- -	34,523 56,978	397,858 11,012
	Project Total		<u>-</u>	<u>91,501</u>	<u>408,870</u>
CDBG PROJECT #: CD-550 FICS PROJECT #: Q0270		PROJECT TITLE: Facade Improvements & Fixup Project			
Y52Q0270A52B	Planning, Dev. & Neigh. Conserv.	Community Development	-	23,281	176,719

1997 BUDGET
GRANT AND NON-CAPITAL PROJECTS

ECONOMIC DEVELOPMENT

JOB TRAINING

<u>CENTER</u>	<u>DEPARTMENT</u>	<u>FUND</u>	<u>1995 EXPENSES</u>	<u>1996 EXPENSES</u>	<u>1997 BUDGET</u>
CDBG PROJECT #:	N/A	PROJECT TITLE: Summer Intern Program			
FICS PROJECT #:	Q0306				
Q24Q0306QXB0	Water	Intergovernmental Grant	-	-	1,173
Q24Q0306QXC0	Water	Intergovernmental Grant	-	-	806
Q24Q0306QXD0	Water	Intergovernmental Grant	-	-	911
Q24Q0306QXE0	Water	Intergovernmental Grant	-	-	740
Q24Q0306QXF0	Water	Intergovernmental Grant	-	-	820
Q24Q0306QXG0	Water	Intergovernmental Grant	-	-	2,704
Y71Q0306QRB0	Planning, Dev. & Neigh. Conserv.	Intergovernmental Grant	-	-	8,383
	Project Total		<u>-</u>	<u>-</u>	<u>15,537</u>
CDBG PROJECT #:	CD-227	PROJECT TITLE: Greater Atlanta Conserv Corps			
FICS PROJECT #:	Q0308				
Y71Q0308A5ZB	Planning, Dev. & Neigh. Conserv.	Community Development	35,082	14,917	1
CDBG PROJECT #:	CD-359	PROJECT TITLE: Bobby Dodd Center			
FICS PROJECT #:	Q0310				
Y71Q0310A5ZB	Planning, Dev. & Neigh. Conserv.	Community Development	-	-	2,250
Y71Q0310A52B	Planning, Dev. & Neigh. Conserv.	Community Development	-	25,271	729
	Project Total		<u>-</u>	<u>25,271</u>	<u>2,979</u>
CDBG PROJECT #:	CD-408	PROJECT TITLE: Achor Center Job Development			
FICS PROJECT #:	Q0314				
Y71Q0314A5ZB	Planning, Dev. & Neigh. Conserv.	Community Development	7,338	-	288
Y71Q0314A51B	Planning, Dev. & Neigh. Conserv.	Community Development	22,202	7,408	390
Y71Q0314A52B	Planning, Dev. & Neigh. Conserv.	Community Development	-	17,041	8,959
	Project Total		<u>29,540</u>	<u>24,449</u>	<u>9,637</u>

1997 BUDGET

GRANT AND NON-CAPITAL PROJECTS

ECONOMIC DEVELOPMENT

JOB TRAINING (CONTINUED)

<u>CENTER</u>	<u>DEPARTMENT</u>	<u>FUND</u>	<u>1995 EXPENSES</u>	<u>1996 EXPENSES</u>	<u>1997 BUDGET</u>
CDBG PROJECT #:	N/A	PROJECT TITLE: Support to Employment Program			
FICS PROJECT #:	Q0316				
Y71Q0316A5ZB	Planning, Dev. & Neigh. Conserv.	Community Development	7,401	-	-
Y71Q0316A51C	Planning, Dev. & Neigh. Conserv.	Community Development	22,645	7,355	-
Y71Q0316A52C	Planning, Dev. & Neigh. Conserv.	Community Development	-	17,482	8,518
	Project Total		<u>30,046</u>	<u>24,837</u>	<u>8,518</u>
CDBG PROJECT #:	N/A	PROJECT TITLE: Latin American Jobs Program			
FICS PROJECT #:	Q0317				
Y71Q0317A5ZC	Planning, Dev. & Neigh. Conserv.	Community Development	16,667	-	-
Y71Q0317A51B	Planning, Dev. & Neigh. Conserv.	Community Development	40,835	19,165	-
Y71Q0317A52B	Planning, Dev. & Neigh. Conserv.	Community Development	-	30,217	23,783
	Project Total		<u>57,502</u>	<u>49,382</u>	<u>23,783</u>
CDBG PROJECT #:	N/A	PROJECT TITLE: Atlanta Enterprise Ctr Willing Workers			
FICS PROJECT #:	Q0319				
Y31Q0319BJM0	Planning, Dev. & Neigh. Conserv.	Community Development	-	52,861	5,139
Y71Q0319A51B	Planning, Dev. & Neigh. Conserv.	Community Development	30,000	-	-
	Project Total		<u>30,000</u>	<u>52,861</u>	<u>5,139</u>
CDBG PROJECT #:	N/A	PROJECT TITLE: Atlanta Mentor Employment Program			
FICS PROJECT #:	Q0320				
Y71Q0320A5ZB	Planning, Dev. & Neigh. Conserv.	Community Development	29,948	-	-
Y71Q0320A51B	Planning, Dev. & Neigh. Conserv.	Community Development	17,558	9,843	2,599
Y71Q0320A52B	Planning, Dev. & Neigh. Conserv.	Community Development	-	14,949	11,051
	Project Total		<u>47,506</u>	<u>24,792</u>	<u>13,650</u>
CDBG PROJECT #:	N/A	PROJECT TITLE: JVS Homeless Connect			
FICS PROJECT #:	Q0321				
Y71Q0321A5ZB	Planning, Dev. & Neigh. Conserv.	Community Development	6,007	-	2,958
Y71Q0321A51B	Planning, Dev. & Neigh. Conserv.	Community Development	24,360	-	5,640
	Project Total		<u>30,367</u>	<u>-</u>	<u>8,598</u>

1997 BUDGET

GRANT AND NON-CAPITAL PROJECTS

ECONOMIC DEVELOPMENT

JOB TRAINING (CONTINUED)

<u>CENTER</u>	<u>DEPARTMENT</u>	<u>FUND</u>	<u>1995 EXPENSES</u>	<u>1996 EXPENSES</u>	<u>1997 BUDGET</u>
CDBG PROJECT #:	N/A	PROJECT TITLE: Project Ready			
FICS PROJECT #:	Q0322				
Y71Q0322A51B	Planning, Dev. & Neigh. Conserv.	Community Development	29,828	-	-
CDBG PROJECT #:	CD-519	PROJECT TITLE: Community-Based Employability			
FICS PROJECT #:	Q0323				
Y71Q0323A51B	Planning, Dev. & Neigh. Conserv.	Community Development	20,995	6,210	2,795
Y71Q0323A52B	Planning, Dev. & Neigh. Conserv.	Community Development	-	17,224	8,776
	Project Total		<u>20,995</u>	<u>23,434</u>	<u>11,571</u>
CDBG PROJECT #:	N/A	PROJECT TITLE: GOHS Federal Grant Training			
FICS PROJECT #:	Q0324				
Y63Q0324KDF0	Planning, Dev. & Neigh. Conserv.	Intergovernmental Grant	-	1,875	-
URBAN RENEWAL/COMPLETION					
CDBG PROJECT #:	N/A	PROJECT TITLE: Neighborhood Dev. Settlement Agreement			
FICS PROJECT #:	Q0403				
Y52Q0403A9A0	Planning, Dev. & Neigh. Conserv.	Agency	-	-	83,466
CDBG PROJECT #:	N/A	PROJECT TITLE: Sale of Urban Renewal Land			
FICS PROJECT #:	Q0406				
Y52Q0406A5MB	Planning, Dev. & Neigh. Conserv.	Agency	6,700	-	90,998
Y52Q0406A5QB	Planning, Dev. & Neigh. Conserv.	Agency	-	-	60
Y52Q0406A5WB	Planning, Dev. & Neigh. Conserv.	Agency	-	-	3,983
Y52Q0406A5YB	Planning, Dev. & Neigh. Conserv.	Agency	-	-	21,000
	Project Total		<u>6,700</u>	<u>-</u>	<u>116,041</u>

1997 BUDGET
GRANT AND NON-CAPITAL PROJECTS

ECONOMIC DEVELOPMENT
URBAN RENEWAL/COMPLETION (CONTINUED)

<u>CENTER</u>	<u>DEPARTMENT</u>	<u>FUND</u>	<u>1995 EXPENSES</u>	<u>1996 EXPENSES</u>	<u>1997 BUDGET</u>
CDBG PROJECT #:	N/A	PROJECT TITLE: Sale of CDBG Land			
FICS PROJECT #:	Q0407				
Y52Q0407A5MB	Planning, Dev. & Neigh. Conserv.	Agency	-	-	24,169
Y52Q0407A5PB	Planning, Dev. & Neigh. Conserv.	Agency	-	-	3,100
Y52Q0407A5TB	Planning, Dev. & Neigh. Conserv.	Agency	100,000	-	38,849
	Project Total		<u>100,000</u>	<u>-</u>	<u>66,118</u>
CDBG PROJECT #:	N/A	PROJECT TITLE: LBA Land Sale Proceeds			
FICS PROJECT #:	Q0410				
Y53Q04109999	Planning, Dev. & Neigh. Conserv.	Trust	-	-	3,812
PLANNING					
CDBG PROJECT #:	N/A	PROJECT TITLE: District Heating and Cooling Project			
FICS PROJECT #:	Q0604				
M31Q0604QLA0	Public Works	Intergovernmental Grant	-	-	17,097
CDBG PROJECT #:	N/A	PROJECT TITLE: Lindbergh Transit Station Area			
FICS PROJECT #:	Q0609				
Y61Q0609QNA0	Planning, Dev. & Neigh. Conserv.	Trust	-	-	93,894
TOTAL - ECONOMIC DEVELOPMENT			<u>13,276,438</u>	<u>14,058,241</u>	<u>16,204,850</u>

1997 BUDGET

GRANT AND NON-CAPITAL PROJECTS

HUMAN DEVELOPMENT

SOCIAL SERVICES

<u>CENTER</u>	<u>DEPARTMENT</u>	<u>FUND</u>	<u>1995 EXPENSES</u>	<u>1996 EXPENSES</u>	<u>1997 BUDGET</u>
CDBG PROJECT #:	N/A	PROJECT TITLE: Downtown Day Labor Center			
FICS PROJECT #:	R0102				
Y31R0102QNA0	Planning, Dev. & Neigh. Conserv.	Trust	-	-	50
CDBG PROJECT #:	CD-69	PROJECT TITLE: Youth Counseling			
FICS PROJECT #:	R0106				
Y31R0106A5ZC	Planning, Dev. & Neigh. Conserv.	Community Development	24,468	-	-
Y31R0106A51C	Planning, Dev. & Neigh. Conserv.	Community Development	72,997	21,435	1,568
Y31R0106A52C	Planning, Dev. & Neigh. Conserv.	Community Development	-	68,993	27,407
	Project Total		<u>97,465</u>	<u>90,428</u>	<u>28,975</u>
CDBG PROJECT #:	CD-59	PROJECT TITLE: Food Bank			
FICS PROJECT #:	R0107				
Y31R0107A5ZC	Planning, Dev. & Neigh. Conserv.	Community Development	4,746	-	-
Y31R0107A51C	Planning, Dev. & Neigh. Conserv.	Community Development	31,001	21,669	1
Y31R0107A52C	Planning, Dev. & Neigh. Conserv.	Community Development	-	30,725	21,946
	Project Total		<u>35,747</u>	<u>52,394</u>	<u>21,947</u>
CDBG PROJECT #:	CD-56	PROJECT TITLE: Legal Services			
FICS PROJECT #:	R0108				
Y31R0108A51C	Planning, Dev. & Neigh. Conserv.	Community Development	85,500	-	-
Y31R0108A52C	Planning, Dev. & Neigh. Conserv.	Community Development	-	81,450	9,050
	Project Total		<u>85,500</u>	<u>81,450</u>	<u>9,050</u>
CDBG PROJECT #:	CD-122	PROJECT TITLE: Task Force for the Homeless			
FICS PROJECT #:	R0109				
Y31R0109A5ZC	Planning, Dev. & Neigh. Conserv.	Community Development	24,516	-	-
Y31R0109A51C	Planning, Dev. & Neigh. Conserv.	Community Development	102,293	-	3,707
Y31R0109A52C	Planning, Dev. & Neigh. Conserv.	Community Development	-	-	60,780
	Project Total		<u>126,809</u>	<u>-</u>	<u>64,487</u>

1997 BUDGET
GRANT AND NON-CAPITAL PROJECTS

HUMAN DEVELOPMENT
SOCIAL SERVICES (CONTINUED)

<u>CENTER</u>	<u>DEPARTMENT</u>	<u>FUND</u>	<u>1995 EXPENSES</u>	<u>1996 EXPENSES</u>	<u>1997 BUDGET</u>
CDBG PROJECT #: FICS PROJECT #:	CD-30 R0112	PROJECT TITLE: Fair Housing			
Y53R0112A5WJ	Planning, Dev. & Neigh. Conserv.	Community Development	1,759	1,051	354
CDBG PROJECT #: FICS PROJECT #:	CD-140 R0113	PROJECT TITLE: Alternate Life Paths			
Y31R0113A51C	Planning, Dev. & Neigh. Conserv.	Community Development	63,500	-	-
Y31R0113A52C	Planning, Dev. & Neigh. Conserv.	Community Development	-	63,500	-
	Project Total		63,500	63,500	-
CDBG PROJECT #: FICS PROJECT #:	N/A R0114	PROJECT TITLE: Atlanta Day Care Program			
Y31R0114LAM0	Planning, Dev. & Neigh. Conserv.	Intergovernmental Grant	-	-	1,753
Y31R0114QNA0	Planning, Dev. & Neigh. Conserv.	Trust	-	-	65
Y71R0114KGK0	Planning, Dev. & Neigh. Conserv.	Trust	-	-	23,053
Y71R0114KGP0	Planning, Dev. & Neigh. Conserv.	Trust	-	-	11,025
Y71R0114KGT0	Planning, Dev. & Neigh. Conserv.	Trust	-	-	1,217
Y71R0114KHD0	Planning, Dev. & Neigh. Conserv.	Trust	-	-	23,703
Y71R0114KHG0	Planning, Dev. & Neigh. Conserv.	Trust	-	-	14,867
Y71R0114KHM0	Planning, Dev. & Neigh. Conserv.	Trust	-	5,912	-
Y71R0114KJDC	Planning, Dev. & Neigh. Conserv.	Trust	-	5,170	19,830
Y71R0114KJEC	Planning, Dev. & Neigh. Conserv.	Trust	-	155	19,845
	Project Total		-	11,237	115,358
CDBG PROJECT #: FICS PROJECT #:	N/A R0115	PROJECT TITLE: Cable Atlanta			
D22R0115QGA0	Executive Offices	Intergovernmental Grant	-	-	156

1997 BUDGET

GRANT AND NON-CAPITAL PROJECTS

HUMAN DEVELOPMENT

SOCIAL SERVICES (CONTINUED)

<u>CENTER</u>	<u>DEPARTMENT</u>	<u>FUND</u>	<u>1995 EXPENSES</u>	<u>1996 EXPENSES</u>	<u>1997 BUDGET</u>
CDBG PROJECT #:	N/A	PROJECT TITLE: Summer Food Program, Field Operations			
FICS PROJECT #:	R0116				
Y31R0116ATD0	Planning, Dev. & Neigh. Conserv.	Intergovernmental Grant	-	-	16,059
Y31R0116ATE0	Planning, Dev. & Neigh. Conserv.	Intergovernmental Grant	-	-	116
Y31R0116ATF0	Planning, Dev. & Neigh. Conserv.	Intergovernmental Grant	-	-	235,092
Y31R0116ATG0	Planning, Dev. & Neigh. Conserv.	Intergovernmental Grant	-	-	162
Y31R0116ATH0	Planning, Dev. & Neigh. Conserv.	Intergovernmental Grant	-	-	59,939
Y31R0116ATK0	Planning, Dev. & Neigh. Conserv.	Intergovernmental Grant	-	-	76,501
Y31R0116ATL0	Planning, Dev. & Neigh. Conserv.	Intergovernmental Grant	1,251,276	12,190	84,195
Y31R0116ATL0	Planning, Dev. & Neigh. Conserv.	Intergovernmental Grant	-	1,022,080	98,276
	Project Total		<u>1,251,276</u>	<u>1,034,270</u>	<u>570,340</u>
CDBG PROJECT #:	N/A	PROJECT TITLE: Atlanta Rat Attack Program			
FICS PROJECT #:	R0117				
Y31R0117AFA0	Planning, Dev. & Neigh. Conserv.	Intergovernmental Grant	-	-	14,423
Y31R0117AFC0	Planning, Dev. & Neigh. Conserv.	Intergovernmental Grant	-	-	18,110
Y31R0117KPA0	Planning, Dev. & Neigh. Conserv.	Intergovernmental Grant	-	-	2,653
Y31R0117KPB0	Planning, Dev. & Neigh. Conserv.	Intergovernmental Grant	-	-	13,898
Y31R0117KPC0	Planning, Dev. & Neigh. Conserv.	Intergovernmental Grant	-	-	884
Y31R0117KPD0	Planning, Dev. & Neigh. Conserv.	Intergovernmental Grant	-	-	2,020
Y31R0117KPE0	Planning, Dev. & Neigh. Conserv.	Intergovernmental Grant	-	-	9,114
Y31R0117KPF0	Planning, Dev. & Neigh. Conserv.	Intergovernmental Grant	-	-	6,571
	Project Total		<u>-</u>	<u>-</u>	<u>67,673</u>
CDBG PROJECT #:	N/A	PROJECT TITLE: Safe Summer			
FICS PROJECT #:	R0118				
Y31R0118AFE0	Planning, Dev. & Neigh. Conserv.	Intergovernmental Grant	-	-	40,750
CDBG PROJECT #:	N/A	PROJECT TITLE: Atlanta Association for Retarded Citizens			
FICS PROJECT #:	R0119				
Y31R0119KNA0	Planning, Dev. & Neigh. Conserv.	Intergovernmental Grant	-	-	2,017

1997 BUDGET

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HUMAN DEVELOPMENT

SOCIAL SERVICES (CONTINUED)

<u>CENTER</u>	<u>DEPARTMENT</u>	<u>FUND</u>	<u>1995 EXPENSES</u>	<u>1996 EXPENSES</u>	<u>1997 BUDGET</u>
CDBG PROJECT #:	CD-67	PROJECT-TITLE: Cities in Schools			
FICS PROJECT #:	R0121				
Y31R0121A5ZC	Planning, Dev. & Neigh. Conserv.	Community Development	18,155	-	-
Y31R0121A51C	Planning, Dev. & Neigh. Conserv.	Community Development	<u>43,765</u>	<u>15,819</u>	<u>-</u>
	Project Total		<u><u>61,920</u></u>	<u><u>15,819</u></u>	<u><u>-</u></u>
CDBG PROJECT #:	N/A	PROJECT TITLE: Gateway Assistance Program			
FICS PROJECT #:	R0122				
R12R0122ALD0	Aviation	Airport Revenue	64,000	-	22,000
CDBG PROJECT #:	CD-247	PROJECT TITLE: Southwest YMCA Support			
FICS PROJECT #:	R0125				
Y31R0125A5ZC	Planning, Dev. & Neigh. Conserv.	Community Development	13,060	-	7,420
Y31R0125A51C	Planning, Dev. & Neigh. Conserv.	Community Development	<u>3,380</u>	<u>9,280</u>	<u>740</u>
	Project Total		<u><u>16,440</u></u>	<u><u>9,280</u></u>	<u><u>8,160</u></u>
CDBG PROJECT #:	CD-249	PROJECT TITLE: Housing Counseling Services			
FICS PROJECT #:	R0126				
Y31R0126A5ZC	Planning, Dev. & Neigh. Conserv.	Community Development	14,473	-	-
Y31R0126A51C	Planning, Dev. & Neigh. Conserv.	Community Development	36,410	13,590	-
Y31R0126A52C	Planning, Dev. & Neigh. Conserv.	Community Development	<u>-</u>	<u>44,539</u>	<u>5,461</u>
	Project Total		<u><u>50,883</u></u>	<u><u>58,129</u></u>	<u><u>5,461</u></u>
CDBG PROJECT #:	N/A	PROJECT TITLE: Aid for the Homeless			
FICS PROJECT #:	R0127				
Y31R0127QNA0	Planning, Dev. & Neigh. Conserv.	Trust	-	-	1,788
CDBG PROJECT #:	N/A	PROJECT TITLE: Mayor's Task Force-Sr. Citizens			
FICS PROJECT #:	R0128				
Y31R0128QNA0	Planning, Dev. & Neigh. Conserv.	Trust	6,775	3,651	27,947

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GRANT AND NON-CAPITAL PROJECTS

HUMAN DEVELOPMENT
SOCIAL SERVICES (CONTINUED)

<u>CENTER</u>	<u>DEPARTMENT</u>	<u>FUND</u>	<u>1995 EXPENSES</u>	<u>1996 EXPENSES</u>	<u>1997 BUDGET</u>
CDBG PROJECT #:	N/A	PROJECT TITLE: Dream Jamboree			
FICS PROJECT #:	R0129				
Y31R0129QNA0	Planning, Dev. & Neigh. Conserv.	Trust	15,988	12,029	139,027
CDBG PROJECT #:	N/A	PROJECT TITLE: Bigsby Family Donations			
FICS PROJECT #:	R0130				
Y31R0130QNA0	Planning, Dev. & Neigh. Conserv.	Trust	-	-	2,388
CDBG PROJECT #:	N/A	PROJECT TITLE: Summer Program			
FICS PROJECT #:	R0132				
N31R0132QNA0	Parks, Rec. & Cultural Affairs	Trust	462,269	445,402	9,008
N31R0132RDA0	Parks, Rec. & Cultural Affairs	Trust	24,609	139,659	23,847
N31R0132RYA0	Parks, Rec. & Cultural Affairs	Trust	-	-	15,000
N31R0132RRA0	Parks, Rec. & Cultural Affairs	Trust	-	-	12,000
	Project Total		<u>486,878</u>	<u>585,061</u>	<u>59,855</u>
CDBG PROJECT #:	CD-246	PROJECT TITLE: Legal Aid for the Homeless			
FICS PROJECT #:	R0133				
Y31R0133A51C	Planning, Dev. & Neigh. Conserv.	Community Development	25,000	-	-
Y31R0133A52C	Planning, Dev. & Neigh. Conserv.	Community Development	-	25,000	-
	Project Total		<u>25,000</u>	<u>25,000</u>	<u>-</u>
CDBG PROJECT #:	N/A	PROJECT TITLE: Children's Writing to Read			
FICS PROJECT #:	R0134				
Y31R0134LAM0	Planning, Dev. & Neigh. Conserv.	Intergovernmental Grant	-	-	368
Y31R0134LAN0	Planning, Dev. & Neigh. Conserv.	Intergovernmental Grant	-	-	2,977
	Project Total		<u>-</u>	<u>-</u>	<u>3,345</u>

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GRANT AND NON-CAPITAL PROJECTS

HUMAN DEVELOPMENT

SOCIAL SERVICES (CONTINUED)

<u>CENTER</u>	<u>DEPARTMENT</u>	<u>FUND</u>	<u>1995 EXPENSES</u>	<u>1996 EXPENSES</u>	<u>1997 BUDGET</u>
CDBG PROJECT #: HP-17			PROJECT TITLE: Furniture Bank		
FICS PROJECT #: R0136					
Y31R0136A52C	Planning, Dev. & Neigh. Conserv.	Community Development	-	30,000	-
Y31R0136BJL0	Planning, Dev. & Neigh. Conserv.	Community Development	29,197	803	-
Y31R0136BMB0	Planning, Dev. & Neigh. Conserv.	Intergovernmental Grant	40,000	-	-
Y31R0136BMC0	Planning, Dev. & Neigh. Conserv.	Intergovernmental Grant	11,840	8,160	-
Y31R0136BMD0	Planning, Dev. & Neigh. Conserv.	Intergovernmental Grant	-	33,037	31,373
Project Total			81,037	72,000	31,373
CDBG PROJECT #: CD-273			PROJECT TITLE: Compeer Atlanta		
FICS PROJECT #: R0140					
Y31R0140A51C	Planning, Dev. & Neigh. Conserv.	Community Development	12,000	-	-
Y31R0140A52C	Planning, Dev. & Neigh. Conserv.	Community Development	-	12,000	-
Project Total			12,000	12,000	-
CDBG PROJECT #: CD-274			PROJECT TITLE: Atlanta Respite Day Care		
FICS PROJECT #: R0141					
Y31R0141A52C	Planning, Dev. & Neigh. Conserv.	Community Development	8,097	-	-
Y31R0141A51C	Planning, Dev. & Neigh. Conserv.	Community Development	29,711	16,955	1
Y31R0141A52C	Planning, Dev. & Neigh. Conserv.	Community Development	-	26,175	20,492
Project Total			37,808	43,130	20,493
CDBG PROJECT #: CD-270			PROJECT TITLE: Young Adult Guidance Center		
FICS PROJECT #: R0143					
Y31R0143A51C	Planning, Dev. & Neigh. Conserv.	Community Development	45,000	-	-
Y31R0143A52C	Planning, Dev. & Neigh. Conserv.	Community Development	-	44,466	534
Project Total			45,000	44,466	534

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HUMAN DEVELOPMENT

SOCIAL SERVICES (CONTINUED)

<u>CENTER</u>	<u>DEPARTMENT</u>	<u>FUND</u>	<u>1995 EXPENSES</u>	<u>1996 EXPENSES</u>	<u>1997 BUDGET</u>
CDBG PROJECT #:	N/A	PROJECT TITLE: Individual Institutional Training			
FICS PROJECT #:	R0144				
Y71R0144K GK0	Planning, Dev. & Neigh. Conserv.	Trust	-	-	176
Y71R0144K GP0	Planning, Dev. & Neigh. Conserv.	Trust	-	-	16,383
Y71R0144K HG0	Planning, Dev. & Neigh. Conserv.	Trust	-	-	3,908
Y71R0144K HM0	Planning, Dev. & Neigh. Conserv.	Trust	-	29,604	27,626
Y71R0144K JDD	Planning, Dev. & Neigh. Conserv.	Trust	-	38,370	311,630
Y71R0144K JED	Planning, Dev. & Neigh. Conserv.	Trust	-	769	74,231
	Project Total		<u>-</u>	<u>68,743</u>	<u>433,954</u>
CDBG PROJECT #:	N/A	PROJECT TITLE: Donated Surplus Food Program			
FICS PROJECT #:	R0145				
I11R0145KYA0	Corrections	Trust	-	-	73
CDBG PROJECT #:	CD-283	PROJECT TITLE: Good News Mission			
FICS PROJECT #:	R0148				
Y31R0148A51C	Planning, Dev. & Neigh. Conserv.	Community Development	23,248	1,622	30
Y31R0148A52C	Planning, Dev. & Neigh. Conserv.	Community Development	-	20,790	4,110
	Project Total		<u>23,248</u>	<u>22,412</u>	<u>4,140</u>
CDBG PROJECT #:	N/A	PROJECT TITLE: Summer Food Program, Meal Prep.			
FICS PROJECT #:	R0151				
Y31R0151ATF0	Planning, Dev. & Neigh. Conserv.	Intergovernmental Grant	-	-	3,282
Y31R0151ATH0	Planning, Dev. & Neigh. Conserv.	Intergovernmental Grant	-	-	20,262
Y31R0151ATK0	Planning, Dev. & Neigh. Conserv.	Intergovernmental Grant	-	-	51,992
Y31R0151ATL0	Planning, Dev. & Neigh. Conserv.	Intergovernmental Grant	192,547	-	47,448
Y31R0151ATM0	Planning, Dev. & Neigh. Conserv.	Intergovernmental Grant	-	193,320	46,675
	Project Total		<u>192,547</u>	<u>193,320</u>	<u>169,659</u>
CDBG PROJECT #:	N/A	PROJECT TITLE: E.O.A. Youth/Elderly Matching			
FICS PROJECT #:	R0152				
D11R0152K5Q0	Executive Offices	Intergovernmental Grant	-	-	25,000

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GRANT AND NON-CAPITAL PROJECTS

HUMAN DEVELOPMENT
SOCIAL SERVICES (CONTINUED)

<u>CENTER</u>	<u>DEPARTMENT</u>	<u>FUND</u>	<u>1995 EXPENSES</u>	<u>1996 EXPENSES</u>	<u>1997 BUDGET</u>
CDBG PROJECT #:	CD-336	PROJECT TITLE: Odyssey III			
FICS PROJECT #:	R0154				
Y31R0154A5ZC	Planning, Dev. & Neigh. Conserv.	Community Development	5,781	-	661
Y31R0154A51C	Planning, Dev. & Neigh. Conserv.	Community Development	20,850	14,150	-
Y31R0154A52C	Planning, Dev. & Neigh. Conserv.	Community Development	-	30,480	4,520
	Project Total		<u>26,631</u>	<u>44,630</u>	<u>5,181</u>
CDBG PROJECT #:	N/A	PROJECT TITLE: Cities-In-Schools, Organization-Wide			
FICS PROJECT #:	R0155				
Y31R0155K5C0	Planning, Dev. & Neigh. Conserv.	Intergovernmental Grant	-	-	25,000
CDBG PROJECT #:	ES-03	PROJECT TITLE: Day Service Program for Homeless			
FICS PROJECT #:	R0156				
Y31R0156BJJJ	Planning, Dev. & Neigh. Conserv.	Community Development	17,665	-	-
Y31R0156BJL0	Planning, Dev. & Neigh. Conserv.	Community Development	73,827	57,954	-
	Project Total		<u>91,492</u>	<u>57,954</u>	<u>-</u>
CDBG PROJECT #:	CD-454	PROJECT TITLE: Bright Beginnings			
FICS PROJECT #:	R0158				
Y31R0158A5YC	Planning, Dev. & Neigh. Conserv.	Community Development	-	-	9,843
CDBG PROJECT #:	CD-281	PROJECT TITLE: Milton Ave Service Center Operation			
FICS PROJECT #:	R0159				
Y31R0159A5PC	Planning, Dev. & Neigh. Conserv.	Community Development	58,061	-	18,034
Y31R0159BJG0	Planning, Dev. & Neigh. Conserv.	Community Development	1	-	-
Y31R0159BJK0	Planning, Dev. & Neigh. Conserv.	Community Development	57,200	-	-
	Project Total		<u>115,262</u>	<u>-</u>	<u>18,034</u>

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GRANT AND NON-CAPITAL PROJECTS

HUMAN DEVELOPMENT

SOCIAL SERVICES (CONTINUED)

<u>CENTER</u>	<u>DEPARTMENT</u>	<u>FUND</u>	<u>1995 EXPENSES</u>	<u>1996 EXPENSES</u>	<u>1997 BUDGET</u>
CDBG PROJECT #:	CD-352	PROJECT TITLE: Cascade House			
FICS PROJECT #:	R0161				
G42R0161A5PA	Administrative Services	Community Development	81,581	-	182
G42R0161A5QA	Administrative Services	Community Development	15,013	-	-
G42R0161A5RA	Administrative Services	Community Development	13,443	-	-
G42R0161A5TA	Administrative Services	Community Development	29,794	-	-
G42R0161A5WA	Administrative Services	Community Development	58,583	-	-
	Project Total		<u>198,414</u>	<u>-</u>	<u>182</u>
CDBG PROJECT #:	N/A	PROJECT TITLE: Arrestee Drug Testing Project			
FICS PROJECT #:	R0162				
I11R0162B3A0	Corrections	Intergovernmental Grant	2,214	-	-
I11R0162B3D0	Corrections	Intergovernmental Grant	33,472	870	10,195
	Project Total		<u>35,686</u>	<u>870</u>	<u>10,195</u>
CDBG PROJECT #:	N/A	PROJECT TITLE: AIDS Legal Project			
FICS PROJECT #:	R0165				
Y31R0165BMB0	Planning, Dev. & Neigh. Conserv.	Intergovernmental Grant	156,208	-	-
Y31R0165BMC0	Planning, Dev. & Neigh. Conserv.	Intergovernmental Grant	13,949	111,051	-
Y31R0165BMD0	Planning, Dev. & Neigh. Conserv.	Intergovernmental Grant	-	106,961	52,372
	Project Total		<u>170,157</u>	<u>218,012</u>	<u>52,372</u>
CDBG PROJECT #:	CD-387	PROJECT TITLE: Quality Living Services			
FICS PROJECT #:	R0166				
Y31R0166A5ZC	Planning, Dev. & Neigh. Conserv.	Community Development	8,846	-	207
Y31R0166A51C	Planning, Dev. & Neigh. Conserv.	Community Development	17,078	7,922	-
Y31R0166A52C	Planning, Dev. & Neigh. Conserv.	Community Development	-	16,661	8,339
	Project Total		<u>25,924</u>	<u>24,583</u>	<u>8,546</u>

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GRANT AND NON-CAPITAL PROJECTS

HUMAN DEVELOPMENT

SOCIAL SERVICES (CONTINUED)

<u>CENTER</u>	<u>DEPARTMENT</u>	<u>FUND</u>	<u>1995 EXPENSES</u>	<u>1996 EXPENSES</u>	<u>1997 BUDGET</u>
CDBG PROJECT #:	CD-386	PROJECT TITLE: Joint Venture in Fair Housing			
FICS PROJECT #:	R0168				
Y53R0168A5ZJ	Planning, Dev. & Neigh. Conserv.	Community Development	35,000	-	-
Y53R0168A51J	Planning, Dev. & Neigh. Conserv.	Community Development	9,663	25,337	-
Y53R0168A52C	Planning, Dev. & Neigh. Conserv.	Community Development	-	6,313	14,761
	Project Total		<u>44,663</u>	<u>31,650</u>	<u>14,761</u>
CDBG PROJECT #:	N/A	PROJECT TITLE: Atlanta Relig Mobil Against Crime			
FICS PROJECT #:	R0169				
D11R0169KRA0	Executive Offices	Intergovernmental Grant	-	-	25,993
D11R0169KRB0	Executive Offices	Intergovernmental Grant	-	-	10,668
D11R0169KRD0	Executive Offices	Intergovernmental Grant	-	-	5,371
D11R0169QNA0	Executive Offices	Trust	-	-	461
	Project Total		<u>-</u>	<u>-</u>	<u>42,493</u>
CDBG PROJECT #:	N/A	PROJECT TITLE: Proj AHAP (Aborist/Hort Apprentice)			
FICS PROJECT #:	R0170				
N12R0170KZA0	Parks, Rec. & Cultural Affairs	Intergovernmental Grant	-	-	342
CDBG PROJECT #:	N/A	PROJECT TITLE: DUI Task Force			
FICS PROJECT #:	R0173				
X21R0173KDA0	Police Services	Intergovernmental Grant	-	-	162,650
X21R0173KDB0	Police Services	Intergovernmental Grant	-	-	83,388
X21R0173KDC0	Police Services	Intergovernmental Grant	-	-	84,919
X21R0173KDE0	Police Services	Intergovernmental Grant	382	-	109,557
	Project Total		<u>382</u>	<u>-</u>	<u>440,514</u>
CDBG PROJECT #:	CD-411	PROJECT TITLE: Samaritan House			
FICS PROJECT #:	R0176				
Y31R0176A5ZC	Planning, Dev. & Neigh. Conserv.	Community Development	8,738	-	-
Y31R0176A51C	Planning, Dev. & Neigh. Conserv.	Community Development	22,346	16,059	-
Y31R0176A52C	Planning, Dev. & Neigh. Conserv.	Community Development	-	24,705	-
Y31R0176BJM0	Planning, Dev. & Neigh. Conserv.	Community Development	-	-	13,700
	Project Total		<u>31,084</u>	<u>40,764</u>	<u>13,700</u>

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GRANT AND NON-CAPITAL PROJECTS

HUMAN DEVELOPMENT

SOCIAL SERVICES (CONTINUED)

<u>CENTER</u>	<u>DEPARTMENT</u>	<u>FUND</u>	<u>1995 EXPENSES</u>	<u>1996 EXPENSES</u>	<u>1997 BUDGET</u>
CDBG PROJECT #:	CD-412	PROJECT TITLE: Latin America Homeless Resource Center			
FICS PROJECT #:	R0177				
Y31R0177A5ZC	Planning, Dev. & Neigh. Conserv.	Community Development	4,468	-	-
Y31R0177A51C	Planning, Dev. & Neigh. Conserv.	Community Development	30,203	13,960	-
Y31R0177A52C	Planning, Dev. & Neigh. Conserv.	Community Development	-	27,122	17,041
	Project Total		<u>34,671</u>	<u>41,082</u>	<u>17,041</u>
CDBG PROJECT #:	CD-401	PROJECT TITLE: Housemate Match			
FICS PROJECT #:	R0178				
Y31R0178A5ZC	Planning, Dev. & Neigh. Conserv.	Community Development	6,497	-	-
Y31R0178A51C	Planning, Dev. & Neigh. Conserv.	Community Development	16,314	3,686	-
Y31R0178A52C	Planning, Dev. & Neigh. Conserv.	Community Development	-	14,889	5,111
	Project Total		<u>22,811</u>	<u>18,575</u>	<u>5,111</u>
CDBG PROJECT #:	CD-405	PROJECT TITLE: Community Care			
FICS PROJECT #:	R0180				
Y31R0180A5ZC	Planning, Dev. & Neigh. Conserv.	Community Development	8,751	-	-
Y31R0180A51C	Planning, Dev. & Neigh. Conserv.	Community Development	6,249	8,751	-
	Project Total		<u>15,000</u>	<u>8,751</u>	<u>-</u>
CDBG PROJECT #:	CD-297	PROJECT TITLE: Hunger/Hotline/Market			
FICS PROJECT #:	R0183				
Y31R0183A5ZC	Planning, Dev. & Neigh. Conserv.	Community Development	4,875	-	-
Y31R0183A51C	Planning, Dev. & Neigh. Conserv.	Community Development	27,128	7,872	-
	Project Total		<u>32,003</u>	<u>7,872</u>	<u>-</u>
CDBG PROJECT #:	CD-382	PROJECT TITLE: Steps to keep one's own home			
FICS PROJECT #:	R0184				
Y31R0184A5ZC	Planning, Dev. & Neigh. Conserv.	Community Development	7,122	-	-
Y31R0184A51C	Planning, Dev. & Neigh. Conserv.	Community Development	26,197	3,803	-
Y31R0184A52C	Planning, Dev. & Neigh. Conserv.	Community Development	-	19,804	196
	Project Total		<u>33,319</u>	<u>23,607</u>	<u>196</u>

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HUMAN DEVELOPMENT
SOCIAL SERVICES (CONTINUED)

<u>CENTER</u>	<u>DEPARTMENT</u>	<u>FUND</u>	<u>1995 EXPENSES</u>	<u>1996 EXPENSES</u>	<u>1997 BUDGET</u>
CDBG PROJECT #: CD-66 FICS PROJECT #: R0185			PROJECT TITLE: Literacy Action		
Y31R0185A5ZC	Planning, Dev. & Neigh. Conserv.	Community Development	11,250	-	-
Y31R0185A51C	Planning, Dev. & Neigh. Conserv.	Community Development	30,000	15,000	-
Project Total			41,250	15,000	-
CDBG PROJECT #: N/A FICS PROJECT #: R0186			PROJECT TITLE: Human Services Resource Bank		
Y31R0186QNA0	Planning, Dev. & Neigh. Conserv.	Trust	10,008	23,821	28,606
CDBG PROJECT #: N/A FICS PROJECT #: R0187			PROJECT TITLE: Junior Golf Program		
N12R0187AAG0	Parks, Rec. & Cultural Affairs	Intergovernmental Grant	-	-	47,587
CDBG PROJECT #: CD-437 FICS PROJECT #: R0188			PROJECT TITLE: Milton Ave/Men's Emerge Shelter		
Y31R0188A5ZC	Planning, Dev. & Neigh. Conserv.	Community Development	28,720	-	-
Y31R0188A51C	Planning, Dev. & Neigh. Conserv.	Community Development	115,593	45,389	24,850
Y31R0188A52C	Planning, Dev. & Neigh. Conserv.	Community Development	-	139,309	23,531
Y31R0188BJH0	Planning, Dev. & Neigh. Conserv.	Community Development	-	-	400
Project Total			144,313	184,698	48,781
CDBG PROJECT #: N/A FICS PROJECT #: R0190			PROJECT TITLE: Action Ctr Homeless Prevention		
Y31R0190BJH0	Planning, Dev. & Neigh. Conserv.	Community Development	-	-	2,939
CDBG PROJECT #: CD-483 FICS PROJECT #: R0191			PROJECT TITLE: Moreland Avenue Shelter		
Y31R0191A5ZC	Planning, Dev. & Neigh. Conserv.	Community Development	13,255	-	-
Y31R0191BJK0	Planning, Dev. & Neigh. Conserv.	Community Development	7,944	-	-
Project Total			21,199	-	-

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HUMAN DEVELOPMENT

SOCIAL SERVICES (CONTINUED)

<u>CENTER</u>	<u>DEPARTMENT</u>	<u>FUND</u>	<u>1995 EXPENSES</u>	<u>1996 EXPENSES</u>	<u>1997 BUDGET</u>
CDBG PROJECT #:	CD-438	PROJECT TITLE: Family Resettlement			
FICS PROJECT #:	R0193				
Y31R0193A5ZC	Planning, Dev. & Neigh. Conserv.	Community Development	8,118	-	-
Y31R0193A51C	Planning, Dev. & Neigh. Conserv.	Community Development	13,510	6,487	3
Y31R0193A52C	Planning, Dev. & Neigh. Conserv.	Community Development	-	9,866	10,134
	Project Total		<u>21,628</u>	<u>16,353</u>	<u>10,137</u>
CDBG PROJECT #:	CD-439	PROJECT TITLE: Center for Black Women's Wellness			
FICS PROJECT #:	R0194				
Y31R0194A5YC	Planning, Dev. & Neigh. Conserv.	Community Development	22,204	-	296
Y31R0194A51C	Planning, Dev. & Neigh. Conserv.	Community Development	20,912	4,088	-
	Project Total		<u>43,116</u>	<u>4,088</u>	<u>296</u>
CDBG PROJECT #:	CD-346	PROJECT TITLE: The Bridge			
FICS PROJECT #:	R0196				
Y31R0196A52C	Planning, Dev. & Neigh. Conserv.	Community Development	-	26,988	8,012
Y31R0196BJM0	Planning, Dev. & Neigh. Conserv.	Community Development	-	-	35,000
	Project Total		<u>-</u>	<u>26,988</u>	<u>43,012</u>
CDBG PROJECT #:	CD-483	PROJECT TITLE: Milton Ave/Mens Emergency Shelter			
FICS PROJECT #:	R0197				
Y31R0197A5ZC	Planning, Dev. & Neigh. Conserv.	Community Development	53,986	-	3,982
Y31R0197A51C	Planning, Dev. & Neigh. Conserv.	Community Development	29,367	30,319	-
Y31R0197A52C	Planning, Dev. & Neigh. Conserv.	Community Development	-	5,326	37,498
Y31R0197BJL0	Planning, Dev. & Neigh. Conserv.	Community Development	-	5,803	-
Y31R0197BJM0	Planning, Dev. & Neigh. Conserv.	Community Development	-	-	25,668
	Project Total		<u>83,353</u>	<u>41,448</u>	<u>67,148</u>
CDBG PROJECT #:	N/A	PROJECT TITLE: Faith Initiative Conference			
FICS PROJECT #:	R0198				
D11R0198KRDO	Executive Offices	Intergovernmental Grant	-	-	1,929

1997 BUDGET

GRANT AND NON-CAPITAL PROJECTS

HUMAN DEVELOPMENT

HISTORIC PRESERVATION

<u>CENTER</u>	<u>DEPARTMENT</u>	<u>FUND</u>	<u>1995 EXPENSES</u>	<u>1996 EXPENSES</u>	<u>1997 BUDGET</u>
CDBG PROJECT #:	N/A	PROJECT TITLE: Education/Information Project			
FICS PROJECT #:	R0211				
Y61R0211KBEO	Planning, Dev. & Neigh. Conserv.	Intergovernmental Grant	-	-	8,451
CDBG PROJECT #:	N/A	PROJECT TITLE: "Atlanta's Places of the Past"			
FICS PROJECT #:	R0215				
Y61R0215KBJO	Planning, Dev. & Neigh. Conserv.	Intergovernmental Grant	-	4,000	-
CDBG PROJECT #:	N/A	PROJECT TITLE: Midtown Natn'l Reg Nomination			
FICS PROJECT #:	R0216				
Y61R0216KBKO	Planning, Dev. & Neigh. Conserv.	Intergovernmental Grant	-	-	3,700
JOB TRAINING					
CDBG PROJECT #:	N/A	PROJECT TITLE: Job Training Program, Year-Round			
FICS PROJECT #:	R0301				
Y71R0301KGGK	Planning, Dev. & Neigh. Conserv.	Trust	-	-	105,611
Y71R0301KGP0	Planning, Dev. & Neigh. Conserv.	Trust	-	-	15,617
Y71R0301KGT0	Planning, Dev. & Neigh. Conserv.	Trust	-	-	207,957
Y71R0301KGY0	Planning, Dev. & Neigh. Conserv.	Trust	-	-	15,526
Y71R0301KHD0	Planning, Dev. & Neigh. Conserv.	Trust	-	-	486,637
Y71R0301KHG0	Planning, Dev. & Neigh. Conserv.	Trust	25	-	341,676
Y71R0301KHL0	Planning, Dev. & Neigh. Conserv.	Trust	11,869	9,196	76,525
Y71R0301KHM0	Planning, Dev. & Neigh. Conserv.	Trust	230,611	66,965	-
Y71R0301KHN0	Planning, Dev. & Neigh. Conserv.	Trust	130,799	-	1
Y71R0301KHSB	Planning, Dev. & Neigh. Conserv.	Trust	424,473	80,150	477
Y71R0301KHSC	Planning, Dev. & Neigh. Conserv.	Trust	3,575	25	-
Y71R0301KHSD	Planning, Dev. & Neigh. Conserv.	Trust	355,395	-	-
Y71R0301KHSE	Planning, Dev. & Neigh. Conserv.	Trust	257,888	87,420	-
Y71R0301KHTB	Planning, Dev. & Neigh. Conserv.	Trust	294,660	-	-
Y71R0301KHTC	Planning, Dev. & Neigh. Conserv.	Trust	102,633	17,367	-
Y71R0301KHTD	Planning, Dev. & Neigh. Conserv.	Trust	93,344	23,008	81,364
Y71R0301KHTE	Planning, Dev. & Neigh. Conserv.	Trust	285,381	10,832	-
Y71R0301KHV0	Planning, Dev. & Neigh. Conserv.	Trust	76,644	-	25,708
Y71R0301KJAB	Planning, Dev. & Neigh. Conserv.	Trust	216,837	536,800	196,005
Y71R0301KJAE	Planning, Dev. & Neigh. Conserv.	Trust	129,188	247,665	176,329
Y71R0301KJBB	Planning, Dev. & Neigh. Conserv.	Trust	33,964	62,650	169,041

1997 BUDGET

GRANT AND NON-CAPITAL PROJECTS

HUMAN DEVELOPMENT

JOB TRAINING (CONTINUED)

<u>CENTER</u>	<u>DEPARTMENT</u>	<u>FUND</u>	<u>1995 EXPENSES</u>	<u>1996 EXPENSES</u>	<u>1997 BUDGET</u>
CDBG PROJECT #:	N/A	PROJECT-TITLE: Job Training Program, Year-Round			
FICS PROJECT #:	R0301				
Y71R0301KJBE	Planning, Dev. & Neigh. Conserv.	Trust	39,124	119,207	3,283
Y71R0301KJDB	Planning, Dev. & Neigh. Conserv.	Trust	-	9,226	422,537
Y71R0301KJDE	Planning, Dev. & Neigh. Conserv.	Trust	-	53,871	439,166
Y71R0301KJEB	Planning, Dev. & Neigh. Conserv.	Trust	-	747	47,794
Y71R0301KJEE	Planning, Dev. & Neigh. Conserv.	Trust	-	18,351	35,762
Project Total			<u><u>2,686,410</u></u>	<u><u>1,343,480</u></u>	<u><u>2,847,016</u></u>
CDBG PROJECT #:	N/A	PROJECT TITLE: Job Training Program, Older Workers			
FICS PROJECT #:	R0306				
Y71R0306KGE0	Planning, Dev. & Neigh. Conserv.	Trust	-	-	76,508
Y71R0306KGU0	Planning, Dev. & Neigh. Conserv.	Trust	-	-	51,469
Y71R0306KGZ0	Planning, Dev. & Neigh. Conserv.	Trust	-	-	100,747
Y71R0306KHF0	Planning, Dev. & Neigh. Conserv.	Trust	-	-	209,306
Y71R0306KGB0	Planning, Dev. & Neigh. Conserv.	Trust	76,267	942	51,207
Project Total			<u><u>76,267</u></u>	<u><u>942</u></u>	<u><u>489,237</u></u>
CDBG PROJECT #:	N/A	PROJECT TITLE: Summer Youth Employment Program, Operations			
FICS PROJECT #:	R0308				
N11R0308KGS0	Parks, Rec. & Cultural Affairs	Trust			417
N11R0308KHU0	Parks, Rec. & Cultural Affairs	Trust	473,938	437	10,624
N11R0308KJC0	Parks, Rec. & Cultural Affairs	Trust	-	402,704	82,296
Y71R0308KGN0	Planning, Dev. & Neigh. Conserv.	Trust	-	-	72
Y71R0308KGS0	Planning, Dev. & Neigh. Conserv.	Trust	-	-	38,594
Y71R0308KHB0	Planning, Dev. & Neigh. Conserv.	Trust	-	-	2,312
Y71R0308KHE0	Planning, Dev. & Neigh. Conserv.	Trust	-	-	23,141
Y71R0308KHJ0	Planning, Dev. & Neigh. Conserv.	Trust	-	-	25,681
Y71R0308KHP0	Planning, Dev. & Neigh. Conserv.	Trust	-	-	8,778
Y71R0308KHR0	Planning, Dev. & Neigh. Conserv.	Trust	136,758	104,239	5,744
Y71R0308KHU0	Planning, Dev. & Neigh. Conserv.	Trust	674,348	116,129	174,280
Y71R0308KJC0	Planning, Dev. & Neigh. Conserv.	Trust	-	254,376	513,556
Y71R0308RWA0	Planning, Dev. & Neigh. Conserv.	Trust	-	4,409	3,611
Project Total			<u><u>1,285,044</u></u>	<u><u>882,294</u></u>	<u><u>889,106</u></u>

1997 BUDGET
GRANT AND NON-CAPITAL PROJECTS

HUMAN DEVELOPMENT

JOB TRAINING (CONTINUED)

<u>CENTER</u>	<u>DEPARTMENT</u>	<u>FUND</u>	<u>1995 EXPENSES</u>	<u>1996 EXPENSES</u>	<u>1997 BUDGET</u>
CDBG PROJECT #: N/A			PROJECT TITLE: Title III-Dislocated Worker Program		
FICS PROJECT #: R0309					
Y71R0309KGM0	Planning, Dev. & Neigh. Conserv.	Trust	-	-	85,168
Y71R0309KGR0	Planning, Dev. & Neigh. Conserv.	Trust	-	-	34,070
Y71R0309KGV0	Planning, Dev. & Neigh. Conserv.	Trust	-	-	36,419
Y71R0309KGX0	Planning, Dev. & Neigh. Conserv.	Trust	-	-	212
Y71R0309KHA0	Planning, Dev. & Neigh. Conserv.	Trust	-	-	12,054
Y71R0309KHC0	Planning, Dev. & Neigh. Conserv.	Trust	-	-	30,158
Y71R0309KHH0	Planning, Dev. & Neigh. Conserv.	Trust	-	-	89,470
Y71R0309KHK0	Planning, Dev. & Neigh. Conserv.	Trust	-	-	287
Y71R0309RGA0	Planning, Dev. & Neigh. Conserv.	Trust	94,506	-	5,529
Y71R0309RGC0	Planning, Dev. & Neigh. Conserv.	Trust	-	72,731	22,684
Project Total			94,506	72,731	316,051
CDBG PROJECT #: N/A			PROJECT TITLE: Veterans' Upward Bound		
FICS PROJECT #: R0312					
Y71R0312BUB0	Planning, Dev. & Neigh. Conserv.	Intergovernmental Grant	-	-	9,773
Y71R0312BUC0	Planning, Dev. & Neigh. Conserv.	Intergovernmental Grant	-	-	5,628
Y71R0312BUD0	Planning, Dev. & Neigh. Conserv.	Intergovernmental Grant	197,159	-	1,849
Project Total			197,159	-	17,250
CDBG PROJECT #: N/A			PROJECT TITLE: Youth Opportunities Unlimited, Operations		
FICS PROJECT #: R0315					
Y71R0315BVB0	Planning, Dev. & Neigh. Conserv.	Trust	227,226	165,341	115,913
CDBG PROJECT #: CD-162			PROJECT TITLE: Employment Readiness Center		
FICS PROJECT #: R0316					
Y71R0316A5ZC	Planning, Dev. & Neigh. Conserv.	Community Development	39,629	-	-
Y71R0316A51C	Planning, Dev. & Neigh. Conserv.	Community Development	167,110	22,540	10,351
Y71R0316A52C	Planning, Dev. & Neigh. Conserv.	Community Development	-	85,547	110,454
Project Total			206,739	108,087	120,805

1997 BUDGET

GRANT AND NON-CAPITAL PROJECTS

HUMAN DEVELOPMENT

JOB TRAINING (CONTINUED)

<u>CENTER</u>	<u>DEPARTMENT</u>	<u>FUND</u>	<u>1995 EXPENSES</u>	<u>1996 EXPENSES</u>	<u>1997 BUDGET</u>
CDBG PROJECT #: N/A FICS PROJECT #: R0317			PROJECT TITLE: Youth Opportunities Unlimited, Client		
Y71R0317BVB0	Planning, Dev. & Neigh. Conserv.	Trust	-	100	-
CDBG PROJECT #: N/A FICS PROJECT #: R0318			PROJECT TITLE: Recovering Substance Abusers'		
Y71R0318BVF0	Planning, Dev. & Neigh. Conserv.	Intergovernmental Grant	64,432	82,824	2,689
Y71R0318KRC0	Planning, Dev. & Neigh. Conserv.	Intergovernmental Grant	-	-	10,057
Y71R0318KRE0	Planning, Dev. & Neigh. Conserv.	Intergovernmental Grant	-	-	1,812
Y71R0318KRF0	Planning, Dev. & Neigh. Conserv.	Intergovernmental Grant	73,252	-	15,912
Y71R0318QNA0	Planning, Dev. & Neigh. Conserv.	Trust	-	-	5,400
Project Total			<u>137,684</u>	<u>82,824</u>	<u>35,870</u>
CDBG PROJECT #: N/A FICS PROJECT #: R0319			PROJECT TITLE: Comp. Training-Geriatrics Aide		
Y71R0319BVD0	Planning, Dev. & Neigh. Conserv.	Trust	-	-	53,260
CDBG PROJECT #: N/A FICS PROJECT #: R0320			PROJECT TITLE: Job Training 2000-Skills Center		
Y71R0320BVE0	Planning, Dev. & Neigh. Conserv.	Trust	7,514	-	101,231
CDBG PROJECT #: N/A FICS PROJECT #: R0321			PROJECT TITLE: Functional Literacy Demo Project		
Y71R0321K8A0	Planning, Dev. & Neigh. Conserv.	Trust	9,717	-	-
CDBG PROJECT #: N/A FICS PROJECT #: R0322			PROJECT TITLE: Non-Traditional Employment For Women		
Y71R0322KHQ0	Planning, Dev. & Neigh. Conserv.	Trust	55,381	-	99,576

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GRANT AND NON-CAPITAL PROJECTS

HUMAN DEVELOPMENT

JOB TRAINING (CONTINUED)

<u>CENTER</u>	<u>DEPARTMENT</u>	<u>FUND</u>	<u>1995 EXPENSES</u>	<u>1996 EXPENSES</u>	<u>1997 BUDGET</u>
CDBG PROJECT #: N/A FICS PROJECT #: R0324		PROJECT TITLE: Summer Jobs for JPTA Eligible Youth			
Y71R0324RKA0	Planning, Dev. & Neigh. Conserv.	Intergovernmental Grant	10,231	-	385
CDBG PROJECT #: N/A FICS PROJECT #: R0325		PROJECT TITLE: Youthbuild Project			
Y71R0325BAA0	Planning, Dev. & Neigh. Conserv.	Trust	-	41,312	45,868

EDUCATION

CDBG PROJECT #: N/A FICS PROJECT #: R0504		PROJECT TITLE: Urban Water Demonstration Project			
Y11R0504KEA0	Planning, Dev. & Neigh. Conserv.	Intergovernmental Grant	-	-	259
Y11R0504KEC0	Planning, Dev. & Neigh. Conserv.	Intergovernmental Grant	2,030	-	-
Y11R0504KEF0	Planning, Dev. & Neigh. Conserv.	Intergovernmental Grant	23,490	-	-
Project Total			<u>25,520</u>	<u>-</u>	<u>259</u>

CDBG PROJECT #: N/A FICS PROJECT #: R0505		PROJECT TITLE: Dunbar Reading Center			
G43R0505REA0	Administrative Services	Intergovernmental Grant	-	-	500

CDBG PROJECT #: N/A FICS PROJECT #: R0506		PROJECT TITLE: Clark/Atlanta University			
D21R0506K9A0	Executive Offices	Intergovernmental Grant	-	135,000	-

CDBG PROJECT #: N/A FICS PROJECT #: R0507		PROJECT TITLE: Environmental Justice/Pollution			
M51R0507BPA0	Public Works	Intergovernmental Grant	-	12,290	37,710

1997 BUDGET

GRANT AND NON-CAPITAL PROJECTS

HUMAN DEVELOPMENT

SOCIAL SERVICES

<u>CENTER</u>	<u>DEPARTMENT</u>	<u>FUND</u>	<u>1995 EXPENSES</u>	<u>1996 EXPENSES</u>	<u>1997 BUDGET</u>
CDBG PROJECT #:	N/A	PROJECT TITLE: Community Relations Commission			
FICS PROJECT #:	R0701				
D28R0701QNA0	Executive Offices	Trust	-	2,128	5,247
CDBG PROJECT #:	CD-487	PROJECT TITLE: Techwood/Clark Howell			
FICS PROJECT #:	R0702				
Y31R0702A5ZC	Planning, Dev. & Neigh. Conserv.	Community Development	41,150	-	-
CDBG PROJECT #:	N/A	PROJECT TITLE: Greater Vine City Opportunities			
FICS PROJECT #:	R0705				
D11R0705K9D0	Executive Offices	Intergovernmental Grant	15,000	-	-
CDBG PROJECT #:	N/A	PROJECT TITLE: Metropolitan YMCA			
FICS PROJECT #:	R0706				
D11R0706K9J0	Executive Offices	Intergovernmental Grant	59,616	19,873	-
D11R0706K9N0	Executive Offices	Intergovernmental Grant	-	187,500	-
	Project Total		59,616	207,373	-
CDBG PROJECT #:	N/A	PROJECT TITLE: Jericho Road Project			
FICS PROJECT #:	R0707				
D11R0707K9R0	Executive Offices	Intergovernmental Grant	-	22,500	7,500
CDBG PROJECT #:	N/A	PROJECT TITLE: Dekalb Residential Coord.			
FICS PROJECT #:	R0801				
Y31R0801BMA0	Planning, Dev. & Neigh. Conserv.	Intergovernmental Grant	-	-	15,250
Y31R0801BMB0	Planning, Dev. & Neigh. Conserv.	Intergovernmental Grant	-	48,700	-
Y31R0801BMC0	Planning, Dev. & Neigh. Conserv.	Intergovernmental Grant	-	56,978	2,806
Y31R0801BMD0	Planning, Dev. & Neigh. Conserv.	Intergovernmental Grant	-	-	69,353
	Project Total		-	105,678	87,409

1997 BUDGET

GRANT AND NON-CAPITAL PROJECTS

HUMAN DEVELOPMENT

SOCIAL SERVICES (CONTINUED)

<u>CENTER</u>	<u>DEPARTMENT</u>	<u>FUND</u>	<u>1995 EXPENSES</u>	<u>1996 EXPENSES</u>	<u>1997 BUDGET</u>
CDBG PROJECT #: N/A			PROJECT TITLE: Our Common Welfare		
FICS PROJECT #: R0802					
Y31R0802BMB0	Planning, Dev. & Neigh. Conserv.	Intergovernmental Grant	128,192	-	1,808
Y31R0802BMC0	Planning, Dev. & Neigh. Conserv.	Intergovernmental Grant	-	142,981	32,519
Project Total			<u>128,192</u>	<u>142,981</u>	<u>34,327</u>
CDBG PROJECT #: N/A			PROJECT TITLE: Carp HIV-Addiction Program		
FICS PROJECT #: R0803					
Y31R0803BMA0	Planning, Dev. & Neigh. Conserv.	Intergovernmental Grant	-	8,511	6,056
Y31R0803BMB0	Planning, Dev. & Neigh. Conserv.	Intergovernmental Grant	60,590	160,304	57,787
Y31R0803BMC0	Planning, Dev. & Neigh. Conserv.	Intergovernmental Grant	-	84,072	3,428
Project Total			<u>60,590</u>	<u>252,887</u>	<u>67,271</u>
CDBG PROJECT #: N/A			PROJECT TITLE: Aid Gwinnett Rural Outreach		
FICS PROJECT #: R0804					
J13R0804BMA0	Finance	Intergovernmental Grant	8,867	-	-
Y31R0804BMB0	Planning, Dev. & Neigh. Conserv.	Intergovernmental Grant	137,816	-	-
Y31R0804BMC0	Planning, Dev. & Neigh. Conserv.	Intergovernmental Grant	27,229	51,252	21,519
Y31R0804BMD0	Planning, Dev. & Neigh. Conserv.	Intergovernmental Grant	-	98,707	71,293
Project Total			<u>173,912</u>	<u>149,959</u>	<u>92,812</u>
CDBG PROJECT #: N/A			PROJECT TITLE: Hospice Atlanta (VNA)		
FICS PROJECT #: R0805					
Y31R0805BMB0	Planning, Dev. & Neigh. Conserv.	Intergovernmental Grant	142,827	24,536	-
Y31R0805BMC0	Planning, Dev. & Neigh. Conserv.	Intergovernmental Grant	-	103,512	22,488
Y31R0805BMD0	Planning, Dev. & Neigh. Conserv.	Intergovernmental Grant	-	-	159,842
Project Total			<u>142,827</u>	<u>128,048</u>	<u>182,330</u>

1997 BUDGET

GRANT AND NON-CAPITAL PROJECTS

HUMAN DEVELOPMENT

SOCIAL SERVICES (CONTINUED)

<u>CENTER</u>	<u>DEPARTMENT</u>	<u>FUND</u>	<u>1995 EXPENSES</u>	<u>1996 EXPENSES</u>	<u>1997 BUDGET</u>
CDBG PROJECT #:	N/A	PROJECT TITLE: Positive Impact			
FICS PROJECT #:	R0806				
J13R0806BMA0	Finance	Intergovernmental Grant	12,085	-	-
Y31R0806BMB0	Planning, Dev. & Neigh. Conserv.	Intergovernmental Grant	47,359	4,041	-
Y31R0806BMC0	Planning, Dev. & Neigh. Conserv.	Intergovernmental Grant	-	19,500	6,200
Y31R0806BMD0	Planning, Dev. & Neigh. Conserv.	Intergovernmental Grant	-	24,342	19,348
	Project Total		<u>59,444</u>	<u>47,883</u>	<u>25,548</u>
CDBG PROJECT #:	N/A	PROJECT TITLE: Aid Atlanta Emerg. Asst.			
FICS PROJECT #:	R0807				
J13R0807BMA0	Finance	Intergovernmental Grant	14,054	-	-
Y31R0807BMA0	Planning, Dev. & Neigh. Conserv.	Intergovernmental Grant	-	-	21,433
Y31R0807BMC0	Planning, Dev. & Neigh. Conserv.	Intergovernmental Grant	-	49,650	52,918
Y31R0807BMD0	Planning, Dev. & Neigh. Conserv.	Intergovernmental Grant	-	-	312,000
	Project Total		<u>14,054</u>	<u>49,650</u>	<u>386,351</u>
CDBG PROJECT #:	N/A	PROJECT TITLE: Project Open Hand			
FICS PROJECT #:	R0808				
Y31R0808BMA0	Planning, Dev. & Neigh. Conserv.	Intergovernmental Grant	-	41,345	-
Y31R0808BMB0	Planning, Dev. & Neigh. Conserv.	Intergovernmental Grant	124,667	-	-
Y31R0808BMC0	Planning, Dev. & Neigh. Conserv.	Intergovernmental Grant	-	91,870	35,052
	Project Total		<u>124,667</u>	<u>133,215</u>	<u>35,052</u>
CDBG PROJECT #:	N/A	PROJECT TITLE: Childkind Foster Mgt.			
FICS PROJECT #:	R0809				
Y31R0809BMB0	Planning, Dev. & Neigh. Conserv.	Intergovernmental Grant	79,200	-	-
Y31R0809BMC0	Planning, Dev. & Neigh. Conserv.	Intergovernmental Grant	20,588	19,013	-
Y31R0809BMD0	Planning, Dev. & Neigh. Conserv.	Intergovernmental Grant	-	59,209	8,111
	Project Total		<u>99,788</u>	<u>78,222</u>	<u>8,111</u>

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GRANT AND NON-CAPITAL PROJECTS

HUMAN DEVELOPMENT

SOCIAL SERVICES (CONTINUED)

<u>CENTER</u>	<u>DEPARTMENT</u>	<u>FUND</u>	<u>1995 EXPENSES</u>	<u>1996 EXPENSES</u>	<u>1997 BUDGET</u>
CDBG PROJECT #: N/A FICS PROJECT #: R0810			PROJECT TITLE: Childkind Daycare		
Y31R0810BMB0	Planning, Dev. & Neigh. Conserv.	Intergovernmental Grant	57,756	-	-
Y31R0810BMC0	Planning, Dev. & Neigh. Conserv.	Intergovernmental Grant	-	13,313	21,787
Y31R0810BMD0	Planning, Dev. & Neigh. Conserv.	Intergovernmental Grant	-	24,999	20,536
Project Total			<u>57,756</u>	<u>38,312</u>	<u>42,323</u>
CDBG PROJECT #: N/A FICS PROJECT #: R0811			PROJECT TITLE: Grady Transition Housing		
Y31R0811BMB0	Planning, Dev. & Neigh. Conserv.	Intergovernmental Grant	30,953	642	-
Y31R0811BMC0	Planning, Dev. & Neigh. Conserv.	Intergovernmental Grant	-	13,942	8,558
Y31R0811BMD0	Planning, Dev. & Neigh. Conserv.	Intergovernmental Grant	-	24,980	25,020
Project Total			<u>30,953</u>	<u>39,564</u>	<u>33,578</u>
CDBG PROJECT #: N/A FICS PROJECT #: R0812			PROJECT TITLE: Cobb Co. HOPWA Program		
J13R0812BMA0	Finance	Intergovernmental Grant	45,037	-	-
Y31R0812BMA0	Planning, Dev. & Neigh. Conserv.	Intergovernmental Grant	21,732	-	-
Project Total			<u>66,769</u>	<u>-</u>	<u>-</u>
CDBG PROJECT #: N/A FICS PROJECT #: R0813			PROJECT TITLE: Health Outreach Project		
J13R0813BMA0	Finance	Intergovernmental Grant	12,159	-	-
Y31R0813BMA0	Planning, Dev. & Neigh. Conserv.	Intergovernmental Grant	-	41,665	118
Y31R0813BMB0	Planning, Dev. & Neigh. Conserv.	Intergovernmental Grant	222,084	48,790	-
Y31R0813BMC0	Planning, Dev. & Neigh. Conserv.	Intergovernmental Grant	-	203,488	54,412
Y31R0813BMD0	Planning, Dev. & Neigh. Conserv.	Intergovernmental Grant	-	-	38,647
Project Total			<u>234,243</u>	<u>293,943</u>	<u>93,177</u>
CDBG PROJECT #: N/A FICS PROJECT #: R0814			PROJECT TITLE: Occupant Protection Program		
X21R0814KDD0	Police Services	Intergovernmental Grant	1,841	-	-

1997 BUDGET

GRANT AND NON-CAPITAL PROJECTS

HUMAN DEVELOPMENT

SOCIAL SERVICES (CONTINUED)

<u>CENTER</u>	<u>DEPARTMENT</u>	<u>FUND</u>	<u>1995 EXPENSES</u>	<u>1996 EXPENSES</u>	<u>1997 BUDGET</u>
CDBG PROJECT #: FICS PROJECT #:	CD-283 R0815	PROJECT TITLE: Athletes Supporting Kids			
Y31R0815A5ZC	Planning, Dev. & Neigh. Conserv.	Community Development	3,314	-	-
CDBG PROJECT #: FICS PROJECT #:	CD-410 R0816	PROJECT TITLE: A.H.A. Elderly Services			
Y31R0816A5ZC	Planning, Dev. & Neigh. Conserv.	Community Development	9,661	-	20,339
Y31R0816A51C	Planning, Dev. & Neigh. Conserv.	Community Development	-	23,018	6,982
	Project Total		<u>9,661</u>	<u>23,018</u>	<u>27,321</u>
CDBG PROJECT #: FICS PROJECT #:	CD-453 R0817	PROJECT TITLE: Operation Higher Ground			
Y31R0817A5ZC	Planning, Dev. & Neigh. Conserv.	Community Development	5,000	2,500	-
CDBG PROJECT #: FICS PROJECT #:	CD-481 R0818	PROJECT TITLE: Adult Day Care Services			
Y31R0818A5ZC	Planning, Dev. & Neigh. Conserv.	Community Development	10,113	-	-
Y31R0818A51C	Planning, Dev. & Neigh. Conserv.	Community Development	32,189	4,511	-
Y31R0818A52C	Planning, Dev. & Neigh. Conserv.	Community Development	-	27,509	9,191
	Project Total		<u>42,302</u>	<u>32,020</u>	<u>9,191</u>
CDBG PROJECT #: FICS PROJECT #:	CD-343 R0819	PROJECT TITLE: Project Connect			
Y31R0819A51C	Planning, Dev. & Neigh. Conserv.	Community Development	32,000	-	-
Y31R0819A52C	Planning, Dev. & Neigh. Conserv.	Community Development	-	19,266	12,734
	Project Total		<u>32,000</u>	<u>19,266</u>	<u>12,734</u>

1997 BUDGET

GRANT AND NON-CAPITAL PROJECTS

HUMAN DEVELOPMENT

SOCIAL SERVICES (CONTINUED)

<u>CENTER</u>	<u>DEPARTMENT</u>	<u>FUND</u>	<u>1995 EXPENSES</u>	<u>1996 EXPENSES</u>	<u>1997 BUDGET</u>
CDBG PROJECT #:	CD-43	PROJECT TITLE: Wesley Senior Citizens Program			
FICS PROJECT #:	R0820				
Y31R0820A5ZC	Planning, Dev. & Neigh. Conserv.	Community Development	54,965	-	-
Y31R0820A51C	Planning, Dev. & Neigh. Conserv.	Community Development	82,332	42,768	-
Y31R0820A52C	Planning, Dev. & Neigh. Conserv.	Community Development	-	68,666	31,334
	Project Total		<u>137,297</u>	<u>111,434</u>	<u>31,334</u>
CDBG PROJECT #:	CD-482	PROJECT TITLE: Computer Aided Tutorial Center			
FICS PROJECT #:	R0821				
Y31R0821A5ZC	Planning, Dev. & Neigh. Conserv.	Community Development	1,229	-	-
CDBG PROJECT #:	N/A	PROJECT TITLE: Environmental Education - Wate			
FICS PROJECT #:	R0822				
Q24R0822BSA0	Water	Intergovernmental Grant	1,002	-	-
CDBG PROJECT #:	N/A	PROJECT TITLE: Project Learn & Play			
FICS PROJECT #:	R0823				
N12R0823AAH0	Parks, Rec. & Cultural Affairs	Intergovernmental Grant	63,695	3,571	4,176
CDBG PROJECT #:	N/A	PROJECT TITLE: Housemate Match			
FICS PROJECT #:	R0824				
Y31R0824BMB0	Planning, Dev. & Neigh. Conserv.	Intergovernmental Grant	45,150	28,165	10,213
Y31R0824BMC0	Planning, Dev. & Neigh. Conserv.	Intergovernmental Grant	-	22,561	39
	Project Total		<u>45,150</u>	<u>50,726</u>	<u>10,252</u>
CDBG PROJECT #:	N/A	PROJECT TITLE: Cobb Co. HOPWA/Must-HOPWA			
FICS PROJECT #:	R0825				
Y31R0825BMB0	Planning, Dev. & Neigh. Conserv.	Intergovernmental Grant	47,213	34,120	-
Y31R0825BMC0	Planning, Dev. & Neigh. Conserv.	Intergovernmental Grant	-	60,572	44,865
	Project Total		<u>47,213</u>	<u>94,692</u>	<u>44,865</u>

1997 BUDGET

GRANT AND NON-CAPITAL PROJECTS

HUMAN DEVELOPMENT

SOCIAL SERVICES (CONTINUED)

<u>CENTER</u>	<u>DEPARTMENT</u>	<u>FUND</u>	<u>1995 EXPENSES</u>	<u>1996 EXPENSES</u>	<u>1997 BUDGET</u>
CDBG PROJECT #:	N/A	PROJECT TITLE: Cobb Co. HOPWA/Board of Health			
FICS PROJECT #:	R0826				
Y31R0826BMB0	Planning, Dev. & Neigh. Conserv.	Intergovernmental Grant	41,331	33,371	-
Y31R0826BMC0	Planning, Dev. & Neigh. Conserv.	Intergovernmental Grant	-	78,117	48,686
	Project Total		<u>41,331</u>	<u>111,488</u>	<u>48,686</u>
CDBG PROJECT #:	N/A	PROJECT TITLE: OJOP Grant Program			
FICS PROJECT #:	R0830				
C21R0830QNN0	City Council	Trust	750	-	3,000
CDBG PROJECT #:	N/A	PROJECT TITLE: Bicycle Rack Task Force			
FICS PROJECT #:	R0831				
Y63R0831QNA0	Planning, Dev. & Neigh. Conserv.	Trust	-	5,200	-
CDBG PROJECT #:	CD-484	PROJECT TITLE: CCMA Women's & Children Shelter			
FICS PROJECT #:	R0832				
Y31R0832A51C	Planning, Dev. & Neigh. Conserv.	Community Development	31,266	5,830	-
Y31R0832A52C	Planning, Dev. & Neigh. Conserv.	Community Development	-	26,018	4,814
Y31R0832BJL0	Planning, Dev. & Neigh. Conserv.	Community Development	71,678	40,923	-
Y31R0832BJM0	Planning, Dev. & Neigh. Conserv.	Community Development	-	86,344	40,396
	Project Total		<u>102,944</u>	<u>159,115</u>	<u>45,210</u>
CDBG PROJECT #:	CD-407	PROJECT TITLE: Café 458			
FICS PROJECT #:	R0833				
Y31R0833A51C	Planning, Dev. & Neigh. Conserv.	Community Development	11,397	15,990	-
Y31R0833A52C	Planning, Dev. & Neigh. Conserv.	Community Development	-	17,224	10,163
	Project Total		<u>11,397</u>	<u>33,214</u>	<u>10,163</u>

1997 BUDGET

GRANT AND NON-CAPITAL PROJECTS

HUMAN DEVELOPMENT

SOCIAL SERVICES (CONTINUED)

<u>CENTER</u>	<u>DEPARTMENT</u>	<u>FUND</u>	<u>1995 EXPENSES</u>	<u>1996 EXPENSES</u>	<u>1997 BUDGET</u>
CDBG PROJECT #:	CD-515	PROJECT TITLE: Victory House			
FICS PROJECT #:	R0834				
Y31R0834A51C	Planning, Dev. & Neigh. Conserv.	Community Development	14,985	9,715	1
Y31R0834A52C	Planning, Dev. & Neigh. Conserv.	Community Development	-	38,101	-
	Project Total		<u>14,985</u>	<u>47,816</u>	<u>1</u>
CDBG PROJECT #:	CD-529	PROJECT TITLE: Intergenerational Resource Center			
FICS PROJECT #:	R0835				
Y31R0835A51C	Planning, Dev. & Neigh. Conserv.	Community Development	15,011	12,989	-
Y31R0835A52C	Planning, Dev. & Neigh. Conserv.	Community Development	-	-	28,000
	Project Total		<u>15,011</u>	<u>12,989</u>	<u>28,000</u>
CDBG PROJECT #:	CD-531	PROJECT TITLE: Meals on Wheels			
FICS PROJECT #:	R0836				
Y31R0836A51C	Planning, Dev. & Neigh. Conserv.	Community Development	17,850	12,950	-
Y31R0836A52C	Planning, Dev. & Neigh. Conserv.	Community Development	-	23,253	7,547
	Project Total		<u>17,850</u>	<u>36,203</u>	<u>7,547</u>
CDBG PROJECT #:	CD-514	PROJECT TITLE: Families First			
FICS PROJECT #:	R0837				
Y31R0837A51C	Planning, Dev. & Neigh. Conserv.	Community Development	19,063	18,172	-
CDBG PROJECT #:	CD-517	PROJECT TITLE: SE YMCA Center			
FICS PROJECT #:	R0838				
N12R0838A51C	Parks, Rec. & Cultural Affairs	Community Development	-	15,900	19,100
CDBG PROJECT #:	N/A	PROJECT TITLE: Sponsorship-Reginald Ball/World Games			
FICS PROJECT #:	R0839				
I11R0839QNA0	Corrections	Trust	2,000	-	-

1997 BUDGET

GRANT AND NON-CAPITAL PROJECTS

HUMAN DEVELOPMENT

SOCIAL SERVICES (CONTINUED)

<u>CENTER</u>	<u>DEPARTMENT</u>	<u>FUND</u>	<u>1995 EXPENSES</u>	<u>1996 EXPENSES</u>	<u>1997 BUDGET</u>
CDBG PROJECT #: FICS PROJECT #:	N/A R0840	PROJECT TITLE: Youth Services Mobile Resource			
D28R0840QNA0	Executive Offices	Trust	-	7,443	7,558
CDBG PROJECT #: FICS PROJECT #:	N/A R0842	PROJECT TITLE: Community Health in Focus Forum			
Y31R0842RJA0	Planning, Dev. & Neigh. Conserv.	Intergovernmental Grant	11,743	11,742	-
CDBG PROJECT #: FICS PROJECT #:	N/A R0843	PROJECT TITLE: Cops More-Making Offc Redeploy			
X11R0843B3G0	Police Services	Intergovernmental Grant	-	26,571	3,523,212
CDBG PROJECT #: FICS PROJECT #:	N/A R0844	PROJECT TITLE: Atlanta Respite Services, Inc.			
D11R0844K9K0	Executive Offices	Intergovernmental Grant	33,750	11,250	-
CDBG PROJECT #: FICS PROJECT #:	N/A R0845	PROJECT TITLE: Clark/Atlanta University			
D11R0845K9M0	Executive Offices	Intergovernmental Grant	-	134,000	-
CDBG PROJECT #: FICS PROJECT #:	N/A R0846	PROJECT TITLE: Clark/Atlanta University			
D11R0846K9N0	Executive Offices	Intergovernmental Grant	-	178,500	71,500
D11R0846K9P0	Executive Offices	Intergovernmental Grant	-	187,500	62,500
	Project Total		<u>-</u>	<u>366,000</u>	<u>134,000</u>
CDBG PROJECT #: FICS PROJECT #:	CD-546 R0847	PROJECT TITLE: Helping Hands Day Service Center			
Y31R0847A52A	Planning, Dev. & Neigh. Conserv.	Community Development	-	11,163	20,020

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GRANT AND NON-CAPITAL PROJECTS

HUMAN DEVELOPMENT

SOCIAL SERVICES (CONTINUED)

<u>CENTER</u>	<u>DEPARTMENT</u>	<u>FUND</u>	<u>1995 EXPENSES</u>	<u>1996 EXPENSES</u>	<u>1997 BUDGET</u>
CDBG PROJECT #: FICS PROJECT #:	CD-547 R0848	PROJECT TITLE: Midtown Assistance Center			
Y31R0848A52A	Planning, Dev. & Neigh. Conserv.	Community Development	-	20,000	-
CDBG PROJECT #: FICS PROJECT #:	CD-548 R0849	PROJECT TITLE: Project Connect/Supportive Housing			
Y31R0849A52C	Planning, Dev. & Neigh. Conserv.	Community Development	-	16,518	11,541
Y31R0849BJM0	Planning, Dev. & Neigh. Conserv.	Community Development	-	-	28,059
	Project Total		<u>-</u>	<u>16,518</u>	<u>39,600</u>
CDBG PROJECT #: FICS PROJECT #:	CD-549 R0850	PROJECT TITLE: Shearith Israel's Shelter For Women			
Y31R0850A52C	Planning, Dev. & Neigh. Conserv.	Community Development	-	-	12,000
CDBG PROJECT #: FICS PROJECT #:	CD-535 R0851	PROJECT TITLE: Clifton Presbyterian Night Hospitality			
Y31R0851A52C	Planning, Dev. & Neigh. Conserv.	Community Development	-	20,312	4,688
CDBG PROJECT #: FICS PROJECT #:	N/A R0852	PROJECT TITLE: Living Room			
Y31R0852BMC0	Planning, Dev. & Neigh. Conserv.	Intergovernmental Grant	-	4,832	65
Y31R0852BMD0	Planning, Dev. & Neigh. Conserv.	Intergovernmental Grant	-	14,799	8,344
	Project Total		<u>-</u>	<u>19,631</u>	<u>8,409</u>
CDBG PROJECT #: FICS PROJECT #:	N/A R0853	PROJECT TITLE: Project Open Hand: Kitchen			
Y53R0853BMA0	Planning, Dev. & Neigh. Conserv.	Intergovernmental Grant	-	100,000	-

1997 BUDGET

GRANT AND NON-CAPITAL PROJECTS

HUMAN DEVELOPMENT

SOCIAL SERVICES (CONTINUED)

<u>CENTER</u>	<u>DEPARTMENT</u>	<u>FUND</u>	<u>1995 EXPENSES</u>	<u>1996 EXPENSES</u>	<u>1997 BUDGET</u>
CDBG PROJECT #: FICS PROJECT #:	CD-540 R0854	PROJECT TITLE: Covenant Community			
Y31R0854A52C	Planning, Dev. & Neigh. Conserv.	Community Development	-	-	20,000
CDBG PROJECT #: FICS PROJECT #:	CD-532 R0855	PROJECT TITLE: Fulton County Council on Aging			
Y31R0855A52C	Planning, Dev. & Neigh. Conserv.	Community Development	-	-	30,000
CDBG PROJECT #: FICS PROJECT #:	N/A R0856	PROJECT TITLE: Cops Ahead			
X11R0856B3J0	Police Services	Intergovernmental Grant	-	2,299,331	1,632,592
CDBG PROJECT #: FICS PROJECT #:	N/A R0857	PROJECT TITLE: Spouse Abuse Prevention Program			
X11R0857B3K0	Police Services	Intergovernmental Grant	-	-	219,172
CDBG PROJECT #: FICS PROJECT #:	ES-14 R0858	PROJECT TITLE: CCMA Sheltering Coordinative Svcs.			
Y31R0858BJM0	Planning, Dev. & Neigh. Conserv.	Community Development	-	-	5,691
CDBG PROJECT #: FICS PROJECT #:	N/A R0859	PROJECT TITLE: Olympic Overtime			
X11R0859KQF0	Police Services	Intergovernmental Grant	-	3,936,406	-
CDBG PROJECT #: FICS PROJECT #:	N/A R0860	PROJECT TITLE: Swim Accouterments			
N32R0860RXA0	Parks, Rec. & Cultural Affairs	Trust	-	-	30,000
TOTAL - HUMAN DEVELOPMENT			<u><u>11,012,833</u></u>	<u><u>15,628,551</u></u>	<u><u>15,062,046</u></u>

1997 BUDGET

GRANT AND NON-CAPITAL PROJECTS

CULTURAL AFFAIRS

THEATRICAL EVENTS

<u>CENTER</u>	<u>DEPARTMENT</u>	<u>FUND</u>	<u>1995 EXPENSES</u>	<u>1996 EXPENSES</u>	<u>1997 BUDGET</u>
CDBG PROJECT #: N/A FICS PROJECT #: S0101		PROJECT TITLE: A.P.E.X.			
N41S0101K5T0	Parks, Rec. & Cultural Affairs	Intergovernmental Grant	-	-	1,000

MUSICAL EVENTS

CDBG PROJECT #: N/A FICS PROJECT #: S0201		PROJECT TITLE: Atlanta Jazz Festival			
N41S0201QNA0	Parks, Rec. & Cultural Affairs	Trust	44,408	9,907	66,445
CDBG PROJECT #: N/A FICS PROJECT #: S0202		PROJECT TITLE: Montreux-Atlanta Internat'l Music			
N41S0202QNA0	Parks, Rec. & Cultural Affairs	Trust	7,041	12,872	89,954

EXHIBITIONS (VISUAL ARTS)

CDBG PROJECT #: N/A FICS PROJECT #: S0401		PROJECT TITLE: 3rd World Film Festival			
N41S0401BTF0	Parks, Rec. & Cultural Affairs	Intergovernmental Grant	-	-	773
N41S0401LBC0	Parks, Rec. & Cultural Affairs	Intergovernmental Grant	-	-	7,000
N41S0401LEA0	Parks, Rec. & Cultural Affairs	Intergovernmental Grant	-	-	738
	Project Total		<u>-</u>	<u>-</u>	<u>8,511</u>

CDBG PROJECT #: N/A FICS PROJECT #: S0404		PROJECT TITLE: Chastain Arts Center			
N41S0404QNA0	Parks, Rec. & Cultural Affairs	Trust	111,439	99,049	3,361

1997 BUDGET

GRANT AND NON-CAPITAL PROJECTS

CULTURAL AFFAIRS

EXHIBITIONS (VISUAL ARTS) (CONTINUED)

<u>CENTER</u>	<u>DEPARTMENT</u>	<u>FUND</u>	<u>1995 EXPENSES</u>	<u>1996 EXPENSES</u>	<u>1997 BUDGET</u>
CDBG PROJECT #:	N/A	PROJECT TITLE: Third World Film Festival			
FICS PROJECT #:	S0406				
N41S0406BTM0	Parks, Rec. & Cultural Affairs	Intergovernmental Grant	-	-	41
N41S0406LBE0	Parks, Rec. & Cultural Affairs	Intergovernmental Grant	-	-	391
N41S0406LBF0	Parks, Rec. & Cultural Affairs	Intergovernmental Grant	-	-	300
N41S0406LBG0	Parks, Rec. & Cultural Affairs	Intergovernmental Grant	-	-	687
N41S0406QNA0	Parks, Rec. & Cultural Affairs	Trust	-	-	58
	Project Total		<u>-</u>	<u>-</u>	<u>1,477</u>
CDBG PROJECT #:	N/A	PROJECT TITLE: Art Gallery Program			
FICS PROJECT #:	S0407				
N41S0407LCB0	Parks, Rec. & Cultural Affairs	Intergovernmental Grant	-	75	26
N41S0407QNA0	Parks, Rec. & Cultural Affairs	Trust	754	3,142	1,799
	Project Total		<u>754</u>	<u>3,217</u>	<u>1,825</u>
CDBG PROJECT #:	N/A	PROJECT TITLE: Chastain Art Gallery			
FICS PROJECT #:	S0408				
N41S0408QNA0	Parks, Rec. & Cultural Affairs	Trust	6,504	5,521	2,070
CDBG PROJECT #:	N/A	PROJECT TITLE: BCA City Gallery at Chastain			
FICS PROJECT #:	S0410				
N41S0410LBJ0	Parks, Rec. & Cultural Affairs	Intergovernmental Grant	4,150	78	22
N41S0410LBL0	Parks, Rec. & Cultural Affairs	Intergovernmental Grant	-	-	3,000
N41S0410LCD0	Parks, Rec. & Cultural Affairs	Intergovernmental Grant	-	-	1,000
	Project Total		<u>4,150</u>	<u>78</u>	<u>4,022</u>
CDBG PROJECT #:	N/A	PROJECT TITLE: Mural Project			
FICS PROJECT #:	S0411				
D11S0411QNA0	Executive Offices	Trust	15,000	35,000	-

1997 BUDGET

GRANT AND NON-CAPITAL PROJECTS

CULTURAL AFFAIRS

EXHIBITIONS (VISUAL ARTS) (CONTINUED)

<u>CENTER</u>	<u>DEPARTMENT</u>	<u>FUND</u>	<u>1995 EXPENSES</u>	<u>1996 EXPENSES</u>	<u>1997 BUDGET</u>
CDBG PROJECT #: N/A FICS PROJECT #: S0412		PROJECT TITLE: City Gallery East Exhibitions			
N41S0412LCC0	Parks, Rec. & Cultural Affairs	Intergovernmental Grant	-	2,569	854
CDBG PROJECT #: N/A FICS PROJECT #: S0413		PROJECT TITLE: Carlos Museum Project			
N41S0413LBM0	Parks, Rec. & Cultural Affairs	Intergovernmental Grant	-	-	3,150
OTHER CULTURAL ACTIVITIES					
CDBG PROJECT #: N/A FICS PROJECT #: S0602		PROJECT TITLE: Cultural Affairs-General QNAO			
N41S0602QNA0	Parks, Rec. & Cultural Affairs	Trust	1,910	2,949	2,219
CDBG PROJECT #: N/A FICS PROJECT #: S0603		PROJECT TITLE: Cultural Exchange Program			
N41S0603QNA0	Parks, Rec. & Cultural Affairs	Trust	-	-	416
CDBG PROJECT #: N/A FICS PROJECT #: S0604		PROJECT TITLE: Southeast Arts & Crafts Shop			
N41S0604QNA0	Parks, Rec. & Cultural Affairs	Trust	5,127	4,447	10,755
CDBG PROJECT #: N/A FICS PROJECT #: S0606		PROJECT TITLE: Gilbert House			
N41S0606QNA0	Parks, Rec. & Cultural Affairs	Trust	1,223	289	5,179
CDBG PROJECT #: N/A FICS PROJECT #: S0607		PROJECT TITLE: Promotion of Tourism			
N41S06079999	Parks, Rec. & Cultural Affairs	General	703,897	725,441	467,701

1997 BUDGET

GRANT AND NON-CAPITAL PROJECTS

CULTURAL AFFAIRS

OTHER CULTURAL ACTIVITIES (CONTINUED)

<u>CENTER</u>	<u>DEPARTMENT</u>	<u>FUND</u>	<u>1995 EXPENSES</u>	<u>1996 EXPENSES</u>	<u>1997 BUDGET</u>
CDBG PROJECT #: N/A FICS PROJECT #: S0608			PROJECT TITLE: Atlanta Arts Alliance, Inc.		
J52S0608QNB0	Finance	Trust	3,000	3,000	235,740
CDBG PROJECT #: N/A FICS PROJECT #: S0609			PROJECT TITLE: Donation for Parks, Rec. & Cultural Affairs		
N11S0609QNA0	Parks, Rec. & Cultural Affairs	Trust	461	12,745	37,965
CDBG PROJECT #: N/A FICS PROJECT #: S0611			PROJECT TITLE: Special Events		
C21S0611QNA0	City Council	Trust	24,108	206	1
N11S0611QNA0	Parks, Rec. & Cultural Affairs	Trust	-	-	2
	Project Total		<u>24,108</u>	<u>206</u>	<u>3</u>
CDBG PROJECT #: N/A FICS PROJECT #: S0612			PROJECT TITLE: 1988 Brown Bag Concerts		
N41S0612QNA0	Parks, Rec. & Cultural Affairs	Trust	-	11	17
CDBG PROJECT #: N/A FICS PROJECT #: S0613			PROJECT TITLE: Chastain Park Amphitheater		
N41S0613QNA0	Parks, Rec. & Cultural Affairs	Trust	4,106	6,500	266,860
CDBG PROJECT #: N/A FICS PROJECT #: S0614			PROJECT TITLE: Mktg. & Comm., Special Events & Ceremonies		
D22S0614QNA0	Executive Offices	Trust	33,063	150,399	4,921
CDBG PROJECT #: N/A FICS PROJECT #: S0615			PROJECT TITLE: Visual Arts-Atlanta Southside		
N41S0615BTS0	Parks, Rec. & Cultural Affairs	Intergovernmental Grant	4,800	11,200	-

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GRANT AND NON-CAPITAL PROJECTS

CULTURAL AFFAIRS
OTHER CULTURAL ACTIVITIES (CONTINUED)

<u>CENTER</u>	<u>DEPARTMENT</u>	<u>FUND</u>	<u>1995 EXPENSES</u>	<u>1996 EXPENSES</u>	<u>1997 BUDGET</u>
CDBG PROJECT #: N/A FICS PROJECT #: S0616		PROJECT TITLE: Olympic Ring Partnership/Expanded			
N41S0616BTT0	Parks, Rec. & Cultural Affairs	Intergovernmental Grant	64,821	60,943	54,236
CDBG PROJECT #: N/A FICS PROJECT #: S0617		PROJECT TITLE: Legacy '96 Public Arts Project			
N41S0617RMA0	Parks, Rec. & Cultural Affairs	Intergovernmental Grant	26,720	71,310	1,970
CDBG PROJECT #: N/A FICS PROJECT #: S0618		PROJECT TITLE: Wadsworth Jarrell Exhibition			
N41S0618RMB0	Parks, Rec. & Cultural Affairs	Intergovernmental Grant	3,432	21,391	177
CDBG PROJECT #: N/A FICS PROJECT #: S0619		PROJECT TITLE: International Art Exhibit '96			
N41S0619LBK0	Parks, Rec. & Cultural Affairs	Intergovernmental Grant	-	3,377	123
CDBG PROJECT #: N/A FICS PROJECT #: S0620		PROJECT TITLE: Civic Center Security Services			
N12S0620RMC0	Parks, Rec. & Cultural Affairs	Trust	-	23,112	-
TOTAL - CULTURAL AFFAIRS			<u>1,065,964</u>	<u>1,265,533</u>	<u>1,270,951</u>

1997 BUDGET

GRANT AND NON-CAPITAL PROJECTS

MISCELLANEOUS PROJECTS

RECYCLING PROJECT

<u>CENTER</u>	<u>DEPARTMENT</u>	<u>FUND</u>	<u>1995 EXPENSES</u>	<u>1996 EXPENSES</u>	<u>1997 BUDGET</u>
CDBG PROJECT #:	N/A	PROJECT TITLE: Planning			
FICS PROJECT #:	T0501				
M31T05019999	Public Works	General	48,755	50,990	-
CDBG PROJECT #:	N/A	PROJECT TITLE: City Recycling Project			
FICS PROJECT #:	T0502				
M31T05029999	Public Works	General	2,319,133	2,333,834	1,618,210
M31T05029999	Public Works	Trust	-	40,781	59,219
	Project Total		<u>2,319,133</u>	<u>2,374,615</u>	<u>1,677,429</u>

CDBG PROJECT #:	N/A	PROJECT TITLE: Airport Recycling Project			
FICS PROJECT #:	T0503				
R21T0503BQA0	Aviation	Airport Renewal & Extension	7,427	6,398	24,174

SPECIAL SUPPORT SERVICES

CDBG PROJECT #:	N/A	PROJECT TITLE: Atlanta Olympic Coordination			
FICS PROJECT #:	T0602				
D11T0602QNK0	Executive Offices	Trust	268,744	403,484	391,778
CDBG PROJECT #:	N/A	PROJECT TITLE: Office of '96 Expo Coordination			
FICS PROJECT #:	T0604				
D11T0604RFA0	Executive Offices	Trust	30,753	7,116	-
CDBG PROJECT #:	N/A	PROJECT TITLE: International Events			
FICS PROJECT #:	T0605				
D11T0605QNA0	Executive Offices	Trust	4,400	29,445	7,453
D11T0605QNP0	Executive Offices	Trust	195,166	171,089	1,361
	Project Total		<u>199,566</u>	<u>200,534</u>	<u>8,814</u>

1997 BUDGET

GRANT AND NON-CAPITAL PROJECTS

MISCELLANEOUS PROJECTS

SPECIAL SUPPORT SERVICES (CONTINUED)

<u>CENTER</u>	<u>DEPARTMENT</u>	<u>FUND</u>	<u>1995 EXPENSES</u>	<u>1996 EXPENSES</u>	<u>1997 BUDGET</u>
CDBG PROJECT #: N/A FICS PROJECT #: T0606		PROJECT TITLE: Prosecutors Opportunity WS/Empower Resour.			
S12T0606KQE0	Judicial Agencies	Intergovernmental Grant	-	13,875	12,792

PUBLIC PROTECTION/AID

CDBG PROJECT #: N/A FICS PROJECT #: T0701		PROJECT TITLE: Emergency Telephone System Fund			
T31T07019992	Non-Departmental	Emergency Telephone Sys.	-	-	4,863,636
CDBG PROJECT #: N/A FICS PROJECT #: T0702		PROJECT TITLE: Project Gangplan (Gang Monitor & Enforce)			
X21T0702B3B0 X21T0702B3F0	Police Services Police Services	Intergovernmental Grant Intergovernmental Grant	- 71,652	- 25,968	1,637 2,380
	Project Total		<u>71,652</u>	<u>25,968</u>	<u>4,017</u>

CDBG PROJECT #: N/A FICS PROJECT #: T0703		PROJECT TITLE: Police Hiring Supplemental Program			
X21T0703B3E0	Police Services	Intergovernmental Grant	405,108	1,151,494	687,535

WASTE MANAGEMENT

CDBG PROJECT #: N/A FICS PROJECT #: T0801		PROJECT TITLE: Solid Waste Mgmt. Program - User Fee			
M34T08019999	Public Works	Trust	56,454	-	343,849

1997 BUDGET

GRANT AND NON-CAPITAL PROJECTS

MISCELLANEOUS PROJECTS

GOVERNMENT ORGANIZATION STUDIES

<u>CENTER</u>	<u>DEPARTMENT</u>	<u>FUND</u>	<u>1995 EXPENSES</u>	<u>1996 EXPENSES</u>	<u>1997 BUDGET</u>
CDBG PROJECT #:	N/A	PROJECT TITLE: Consolidation Assessment Study			
FICS PROJECT #:	T0901				
W11T0901K5Z0	Fire Services	Intergovernmental Grant	6,750	-	6,750
CDBG PROJECT #:	N/A	PROJECT TITLE: Charter Review Commission			
FICS PROJECT #:	T0902				
T31T09029999	Non-Departmental	General	3,412	-	-
T31T0902QNA0	Non-Departmental	Trust	83,450	20,999	19,176
	Project Total		<u>86,862</u>	<u>20,999</u>	<u>19,176</u>
CDBG PROJECT #:	N/A	PROJECT TITLE: Elected Official Compensation			
FICS PROJECT #:	T0903				
T31T0903QNA0	Non-Departmental	Trust	-	-	30,000

1996 OLYMPIC GAMES SUPPORT

CDBG PROJECT #:	N/A	PROJECT TITLE: 1996 Olympic Games Support			
FICS PROJECT #:	T1001				
C31T10019999	City Council	General	-	2,534	-
D22T10019999	Executive Offices	General	-	10,787	-
D23T10019999	Executive Offices	General	-	352	-
D41T10019999	Executive Offices	General	-	2,382	-
D43T10019999	Executive Offices	General	-	1,158	-
G11T10019999	Administrative Services	General	-	4,421	-
G41T10019999	Administrative Services	General	-	2,640	-
G42T10019999	Administrative Services	General	-	210	-
G43T10019999	Administrative Services	General	-	422	-
G51T10019999	Administrative Services	General	-	496	-
H11T10019999	Law	General	-	4,636	-
H12T10019999	Law	General	-	1,618	-
I11T10019999	Corrections	General	-	9,317	-
I21T10019999	Corrections	General	-	33,197	-
I31T10019999	Corrections	General	-	773	-
I41T10019999	Corrections	General	-	198,120	-
J52T10019999	Finance	General	-	347	-
J55T10019999	Finance	General	-	1,199	-

1997 BUDGET

GRANT AND NON-CAPITAL PROJECTS

MISCELLANEOUS PROJECTS

1996 OLYMPIC GAMES SUPPORT (CONTINUED)

<u>CENTER</u>	<u>DEPARTMENT</u>	<u>FUND</u>	<u>1995 EXPENSES</u>	<u>1996 EXPENSES</u>	<u>1997 BUDGET</u>
CDBG PROJECT #: N/A			PROJECT TITLE: 1996 Olympic Games Support		
FICS PROJECT #: T1001					
J56T10019999	Finance	General	-	214	-
M11T10019999	Public Works	General	-	5,031	-
M12T10019999	Public Works	General	-	3,723	-
M22T10019999	Public Works	General	-	8,197	-
M23T10019999	Public Works	General	-	324,257	-
M31T10019999	Public Works	General	-	192,977	-
M32T10019999	Public Works	General	-	240,442	-
M33T10019999	Public Works	General	-	124,516	-
M34T10019999	Public Works	General	-	44,852	-
M41T10019999	Public Works	General	-	4,593	-
M42T10019999	Public Works	General	-	8,800	-
M43T10019999	Public Works	General	-	4,161	-
N11T10019999	Parks, Rec. & Cultural Affairs	General	-	54	-
N12T10019999	Parks, Rec. & Cultural Affairs	General	-	162	-
N21T10019999	Parks, Rec. & Cultural Affairs	General	-	14,685	-
N22T10019999	Parks, Rec. & Cultural Affairs	General	-	9,020	-
N23T10019999	Parks, Rec. & Cultural Affairs	General	-	4,340	-
N24T10019999	Parks, Rec. & Cultural Affairs	General	-	61,007	-
N31T10019999	Parks, Rec. & Cultural Affairs	General	-	1,067	-
N32T10019999	Parks, Rec. & Cultural Affairs	General	-	5,170	-
N33T10019999	Parks, Rec. & Cultural Affairs	General	-	90	-
N34T10019999	Parks, Rec. & Cultural Affairs	General	-	2,353	-
N41T10019999	Parks, Rec. & Cultural Affairs	General	-	108	-
N42T10019999	Parks, Rec. & Cultural Affairs	General	-	7,193	-
S12T10019999	Judicial Agencies	General	-	662	-
T31T10019999	Non-Departmental	General	-	124,608	-
V21T10019999	Personnel & Human Resources	General	-	4,658	-
V31T10019999	Personnel & Human Resources	General	-	716	-
V51T10019999	Personnel & Human Resources	General	-	3,968	-
W11T10019999	Fire Services	General	-	4,133	-
W21T10019999	Fire Services	General	-	824	-
W31T10019999	Fire Services	General	-	6,721	-
W33T10019999	Fire Services	General	-	692,487	-
W34T10019999	Fire Services	General	-	60,011	-
W41T10019999	Fire Services	General	-	3,122	-
W42T10019999	Fire Services	General	-	58,411	-
W43T10019999	Fire Services	General	-	53,178	-
X42T10019999	Police Services	General	-	1,448,974	-
X43T10019999	Police Services	General	-	487,112	-
X44T10019999	Police Services	General	-	111,069	-
X50T10019999	Police Services	General	-	27,070	-
Y12T10019999	Planning, Dev. & Neigh. Conserv.	General	-	142	-

1997 BUDGET

GRANT AND NON-CAPITAL PROJECTS

MISCELLANEOUS PROJECTS

1996 OLYMPIC GAMES SUPPORT (CONTINUED)

<u>CENTER</u>	<u>DEPARTMENT</u>	<u>FUND</u>	<u>1995 EXPENSES</u>	<u>1996 EXPENSES</u>	<u>1997 BUDGET</u>
CDBG PROJECT #:	N/A	PROJECT TITLE: 1996 Olympic Games Support			
FICS PROJECT #:	T1001				
Y22T10019999	Planning, Dev. & Neigh. Conserv.	General	-	2,172	-
Y31T10019999	Planning, Dev. & Neigh. Conserv.	General	-	1,177	-
Y32T10019999	Planning, Dev. & Neigh. Conserv.	General	-	920	-
Y42T10019999	Planning, Dev. & Neigh. Conserv.	General	-	920	-
Y43T10019999	Planning, Dev. & Neigh. Conserv.	General	-	4,956	-
Y44T10019999	Planning, Dev. & Neigh. Conserv.	General	-	403	-
Y51T10019999	Planning, Dev. & Neigh. Conserv.	General	-	680	-
Y61T10019999	Planning, Dev. & Neigh. Conserv.	General	-	520	-
Y63T10019999	Planning, Dev. & Neigh. Conserv.	General	-	1,068	-
Y64T10019999	Planning, Dev. & Neigh. Conserv.	General	-	908	-
X11T1001B3J0	Police Services	Intergovernmental Grant	-	-	109,756
X11T1001QFDO	Police Services	Intergovernmental Grant	-	-	73,541
X11T1001QFFO	Police Services	Intergovernmental Grant	-	-	55,451
X21T1001B3E0	Police Services	Intergovernmental Grant	-	-	55,862
Y31T1001ATM0	Planning, Dev. & Neigh. Conserv.	Intergovernmental Grant	-	306	-
N26T10019999	Parks, Rec. & Cultural Affairs	Park Improvement	-	3,072	-
G53T10019999	Administrative Services	Airport Revenue	-	214	-
J43T10019999	Finance	Airport Revenue	-	656	-
R11T10019999	Aviation	Airport Revenue	-	19,100	-
R12T10019999	Aviation	Airport Revenue	-	15,372	-
R13T10019999	Aviation	Airport Revenue	-	1,192	-
R14T10019999	Aviation	Airport Revenue	-	4,523	-
R31T10019999	Aviation	Airport Revenue	-	46,427	-
R32T10019999	Aviation	Airport Revenue	-	1,191	-
R41T10019999	Aviation	Airport Revenue	-	4,649	-
R42T10019999	Aviation	Airport Revenue	-	51,225	-
R43T10019999	Aviation	Airport Revenue	-	3,319	-
R44T10019999	Aviation	Airport Revenue	-	2,702	-
W32T10019999	Fire Services	Airport Revenue	-	230,657	-
R21T1001AYW0	Aviation	Airport Renewal & Extension	-	1,154	-
R21T10019999	Aviation	Airport Renewal & Extension	-	8,845	-
H11T10019999	Law	Water & Sewerage Revenue	-	200	-
M22T10019999	Public Works	Water & Sewerage Revenue	-	11,225	-
M24T10019999	Public Works	Water & Sewerage Revenue	-	21,689	-
M51T10019999	Public Works	Water & Sewerage Revenue	-	345	-
M52T10019999	Public Works	Water & Sewerage Revenue	-	28,821	-
M53T10019999	Public Works	Water & Sewerage Revenue	-	5,421	-
M55T10019999	Public Works	Water & Sewerage Revenue	-	14,496	-
M56T10019999	Public Works	Water & Sewerage Revenue	-	7,124	-
M57T10019999	Public Works	Water & Sewerage Revenue	-	29,381	-
Q11T10019999	Water	Water & Sewerage Revenue	-	1,983	-
Q21T10019999	Water	Water & Sewerage Revenue	-	59,909	-

1997 BUDGET

GRANT AND NON-CAPITAL PROJECTS

MISCELLANEOUS PROJECTS

1996 OLYMPIC GAMES SUPPORT (CONTINUED)

<u>CENTER</u>	<u>DEPARTMENT</u>	<u>FUND</u>	<u>1995 EXPENSES</u>	<u>1996 EXPENSES</u>	<u>1997 BUDGET</u>
CDBG PROJECT #: N/A			PROJECT TITLE: 1996 Olympic Games Support		
FICS PROJECT #: T1001					
Q22T10019999	Water	Water & Sewerage Revenue	-	8,052	-
Q23T10019999	Water	Water & Sewerage Revenue	-	19,235	-
Q24T10019999	Water	Water & Sewerage Revenue	-	66,259	-
Q25T10019999	Water	Water & Sewerage Revenue	-	61,764	-
Q26T10019999	Water	Water & Sewerage Revenue	-	41,604	-
Q27T10019999	Water	Water & Sewerage Revenue	-	273,984	-
G42T10019999	Administrative Services	Water & Sewerage Renew & Ext.	-	2,152	-
M22T10019999	Public Works	Water & Sewerage Renew & Ext.	-	472	-
M24T10019999	Public Works	Water & Sewerage Renew & Ext.	-	34,734	-
M57T10019999	Public Works	Water & Sewerage Renew & Ext.	-	1,034	-
Q22T10019999	Water	Water & Sewerage Renew & Ext.	-	2,536	-
Q24T10019999	Water	Water & Sewerage Renew & Ext.	-	5,570	-
Q27T10019999	Water	Water & Sewerage Renew & Ext.	-	11,216	-
N42T10019999	Parks, Rec. & Cultural Affairs	Parks Facilities Revenue	-	897	-
G61T10019999	Administrative Services	Internal Service	-	30,398	-
G62T10019999	Administrative Services	Internal Service	-	181,865	-
G63T10019999	Administrative Services	Internal Service	-	524	-
G71T10019999	Administrative Services	Internal Service	-	1,557	-
G72T10019999	Administrative Services	Internal Service	-	123	-
G73T10019999	Administrative Services	Internal Service	-	2,662	-
G74T10019999	Administrative Services	Internal Service	-	336	-
N11T1001KJC0	Parks, Rec. & Cultural Affairs	Trust	-	157	-
			<u>0</u>	<u>5,765,540</u>	<u>294,610</u>
TOTAL - MISCELLANEOUS PROJECTS			<u><u>3,501,204</u></u>	<u><u>10,021,013</u></u>	<u><u>8,364,560</u></u>

1997 BUDGET

GRANT AND NON-CAPITAL PROJECTS

URBAN ENVIRONMENT ENHANCEMENTS

REMOVAL OF ARCHITECTURAL BARRIERS

<u>CENTER</u>	<u>DEPARTMENT</u>	<u>FUND</u>	<u>1995 EXPENSES</u>	<u>1996 EXPENSES</u>	<u>1997 BUDGET</u>
CDBG PROJECT #: CD-448 FICS PROJECT #: U0102		PROJECT TITLE: Puppetry Arts Center			
N12U0102A5XD	Parks, Rec. & Cultural Affairs	Community Development	-	14,026	3,745
N12U0102A5YD	Parks, Rec. & Cultural Affairs	Community Development	-	161,229	-
	Project Total		<u>-</u>	<u>175,255</u>	<u>3,745</u>

CDBG PROJECT #: CD-217 FICS PROJECT #: U0103		PROJECT TITLE: SE Community Center/Handicap Access			
N12U0103A5WD	Parks, Rec. & Cultural Affairs	Community Development	-	11,939	-

HISTORIC PRESERVATION

CDBG PROJECT #: N/A FICS PROJECT #: U0203		PROJECT TITLE: Comprehensive Preservation Plan			
Y63U0203QUA0	Planning, Dev. & Neigh. Conserv.	Intergovernmental Grant	-	-	18,217

CDBG PROJECT #: N/A FICS PROJECT #: U0207		PROJECT TITLE: Certified Local Government Program			
Y61U0207KBA0	Planning, Dev. & Neigh. Conserv.	Intergovernmental Grant	-	-	84

CDBG PROJECT #: CD-300 FICS PROJECT #: U0210		PROJECT TITLE: Oakland Cemetery			
N12U0210A5WD	Parks, Rec. & Cultural Affairs	Community Development	-	-	7,270

AIR QUALITY CONTROL

CDBG PROJECT #: N/A FICS PROJECT #: U0301		PROJECT TITLE: Fleet Vehicle Dual Fuel Conversion			
G62U0301KEB0	Administrative Services	Intergovernmental Grant	-	-	503

1997 BUDGET

GRANT AND NON-CAPITAL PROJECTS

URBAN ENVIRONMENT ENHANCEMENTS

AIR QUALITY CONTROL

CDBG PROJECT #: N/A
FICS PROJECT #: U0301

PROJECT TITLE: Fleet Vehicle Dual Fuel Conversion

G62U0301KED0	Administrative Services	Intergovernmental Grant	<u>26,330</u>	<u>-</u>	<u>1,620</u>
	Project Total		<u><u>26,330</u></u>	<u><u>-</u></u>	<u><u>2,123</u></u>
TOTAL - URBAN ENVIRONMENT ENHANCEMENTS			<u><u>26,330</u></u>	<u><u>187,194</u></u>	<u><u>31,439</u></u>

1997 BUDGET

GRANT AND NON-CAPITAL PROJECTS

SPECIAL TRUST OPERATIONS

PERPETUAL CARE

<u>CENTER</u>	<u>DEPARTMENT</u>	<u>FUND</u>	<u>1995 EXPENSES</u>	<u>1996 EXPENSES</u>	<u>1997 BUDGET</u>
CDBG PROJECT #: N/A FICS PROJECT #: W0101		PROJECT TITLE: Alexander, J. M.			
N25W0101QNA0	Parks, Rec. & Cultural Affairs	Trust	10	10	165
CDBG PROJECT #: N/A FICS PROJECT #: W0102		PROJECT TITLE: Ansley, H. C.			
N25W0102QNA0	Parks, Rec. & Cultural Affairs	Trust	28	91	10,166
CDBG PROJECT #: N/A FICS PROJECT #: W0103		PROJECT TITLE: Archer, Lavonia A.			
N25W0103QNA0	Parks, Rec. & Cultural Affairs	Trust	8	26	120
CDBG PROJECT #: N/A FICS PROJECT #: W0104		PROJECT TITLE: Arnold, R.			
N25W0104QNA0	Parks, Rec. & Cultural Affairs	Trust	16	16	818
CDBG PROJECT #: N/A FICS PROJECT #: W0105		PROJECT TITLE: Banks, J. F., Mrs.			
N25W0105QNA0	Parks, Rec. & Cultural Affairs	Trust	8	26	276
CDBG PROJECT #: N/A FICS PROJECT #: W0106		PROJECT TITLE: Beasley, C. C.			
N25W0106QNA0	Parks, Rec. & Cultural Affairs	Trust	12	12	752
CDBG PROJECT #: N/A FICS PROJECT #: W0107		PROJECT TITLE: Bell, James A.			
N25W0107QNA0	Parks, Rec. & Cultural Affairs	Trust	10	10	510

1997 BUDGET

GRANT AND NON-CAPITAL PROJECTS

SPECIAL TRUST OPERATIONS

PERPETUAL CARE (CONTINUED)

<u>CENTER</u>	<u>DEPARTMENT</u>	<u>FUND</u>	<u>1995 EXPENSES</u>	<u>1996 EXPENSES</u>	<u>1997 BUDGET</u>
CDBG PROJECT #: N/A FICS PROJECT #: W0108		PROJECT TITLE: Benjamin, Amelia Joan			
N25W0108QNA0	Parks, Rec. & Cultural Affairs	Trust	-	2	117
CDBG PROJECT #: N/A FICS PROJECT #: W0109		PROJECT TITLE: Benjamin, Carrie			
N25W0109QNA0	Parks, Rec. & Cultural Affairs	Trust	8	6	238
CDBG PROJECT #: N/A FICS PROJECT #: W0110		PROJECT TITLE: Betterton, Fred P.			
N25W0110QNA0	Parks, Rec. & Cultural Affairs	Trust	8	8	473
CDBG PROJECT #: N/A FICS PROJECT #: W0111		PROJECT TITLE: Bouligny, John Fickett			
N25W0111QNA0	Parks, Rec. & Cultural Affairs	Trust	88	286	2,676
CDBG PROJECT #: N/A FICS PROJECT #: W0112		PROJECT TITLE: Boyd, E. S.			
N25W0112QNA0	Parks, Rec. & Cultural Affairs	Trust	54	177	1,970
CDBG PROJECT #: N/A FICS PROJECT #: W0113		PROJECT TITLE: Boylston, John H.			
N25W0113QNA0	Parks, Rec. & Cultural Affairs	Trust	36	117	2,457
CDBG PROJECT #: N/A FICS PROJECT #: W0114		PROJECT TITLE: Brady, Albert I.			
N25W0114QNA0	Parks, Rec. & Cultural Affairs	Trust	16	16	935

1997 BUDGET

GRANT AND NON-CAPITAL PROJECTS

SPECIAL TRUST OPERATIONS

PERPETUAL CARE (CONTINUED)

<u>CENTER</u>	<u>DEPARTMENT</u>	<u>FUND</u>	<u>1995 EXPENSES</u>	<u>1996 EXPENSES</u>	<u>1997 BUDGET</u>
CDBG PROJECT #: N/A FICS PROJECT #: W0115		PROJECT TITLE: Brogan, Daniel			
N25W0115QNA0	Parks, Rec. & Cultural Affairs	Trust	8	26	114
CDBG PROJECT #: N/A FICS PROJECT #: W0116		PROJECT TITLE: Brown, Joseph E.			
N25W0116QNA0	Parks, Rec. & Cultural Affairs	Trust	60	195	1,001
CDBG PROJECT #: N/A FICS PROJECT #: W0117		PROJECT TITLE: Brown, Mary Ruth			
N25W0117QNA0	Parks, Rec. & Cultural Affairs	Trust	10	10	507
CDBG PROJECT #: N/A FICS PROJECT #: W0118		PROJECT TITLE: Broyles, Arnold			
N25W0118QNA0	Parks, Rec. & Cultural Affairs	Trust	-	-	257
CDBG PROJECT #: N/A FICS PROJECT #: W0119		PROJECT TITLE: Bunce, Allen H., Dr. & Isabella			
N25W0119QNA0	Parks, Rec. & Cultural Affairs	Trust	14	14	760
CDBG PROJECT #: N/A FICS PROJECT #: W0120		PROJECT TITLE: Chisolm, W. P.			
N25W0120QNA0	Parks, Rec. & Cultural Affairs	Trust	34	111	1,425
CDBG PROJECT #: N/A FICS PROJECT #: W0121		PROJECT TITLE: Draper, Emma Moore			
N25W0121QNA0	Parks, Rec. & Cultural Affairs	Trust	32	104	2,825

1997 BUDGET
GRANT AND NON-CAPITAL PROJECTS

SPECIAL TRUST OPERATIONS

PERPETUAL CARE (CONTINUED)

<u>CENTER</u>	<u>DEPARTMENT</u>	<u>FUND</u>	<u>1995 EXPENSES</u>	<u>1996 EXPENSES</u>	<u>1997 BUDGET</u>
CDBG PROJECT #: N/A FICS PROJECT #: W0122		PROJECT TITLE: Dunlap, Caroline Fain			
N25W0122QNA0	Parks, Rec. & Cultural Affairs	Trust	-	-	156
CDBG PROJECT #: N/A FICS PROJECT #: W0123		PROJECT TITLE: Ellis, W. E., Judge			
N25W0123QNA0	Parks, Rec. & Cultural Affairs	Trust	32	104	1,319
CDBG PROJECT #: N/A FICS PROJECT #: W0124		PROJECT TITLE: Foreacre, G. J.			
N25W0124QNA0	Parks, Rec. & Cultural Affairs	Trust	12	12	684
CDBG PROJECT #: N/A FICS PROJECT #: W0125		PROJECT TITLE: Fuld, Joseph			
N25W0125QNA0	Parks, Rec. & Cultural Affairs	Trust	8	8	383
CDBG PROJECT #: N/A FICS PROJECT #: W0126		PROJECT TITLE: Gartrell, L. J.			
N25W0126QNA0	Parks, Rec. & Cultural Affairs	Trust	16	16	2,768
CDBG PROJECT #: N/A FICS PROJECT #: W0127		PROJECT TITLE: Gay, Sallie E.			
N25W0127QNA0	Parks, Rec. & Cultural Affairs	Trust	12	12	714
CDBG PROJECT #: N/A FICS PROJECT #: W0128		PROJECT TITLE: Glenn, John T.			
N25W0128QNA0	Parks, Rec. & Cultural Affairs	Trust	12	12	804

1997 BUDGET

GRANT AND NON-CAPITAL PROJECTS

SPECIAL TRUST OPERATIONS

PERPETUAL CARE (CONTINUED)

<u>CENTER</u>	<u>DEPARTMENT</u>	<u>FUND</u>	<u>1995 EXPENSES</u>	<u>1996 EXPENSES</u>	<u>1997 BUDGET</u>
CDBG PROJECT #: N/A FICS PROJECT #: W0129		PROJECT TITLE: Goldin, Benjamin			
N25W0129QNA0	Parks, Rec. & Cultural Affairs	Trust	20	65	1,801
CDBG PROJECT #: N/A FICS PROJECT #: W0130		PROJECT TITLE: Guthman, Issac			
N25W0130QNA0	Parks, Rec. & Cultural Affairs	Trust	10	10	913
CDBG PROJECT #: N/A FICS PROJECT #: W0131		PROJECT TITLE: Haas, Aaron			
N25W0131QNA0	Parks, Rec. & Cultural Affairs	Trust	8	8	447
CDBG PROJECT #: N/A FICS PROJECT #: W0132		PROJECT TITLE: Hansell, Granger			
N25W0132QNA0	Parks, Rec. & Cultural Affairs	Trust	16	16	843
CDBG PROJECT #: N/A FICS PROJECT #: W0133		PROJECT TITLE: Hape, Samuel			
N25W0133QNA0	Parks, Rec. & Cultural Affairs	Trust	16	16	940
CDBG PROJECT #: N/A FICS PROJECT #: W0134		PROJECT TITLE: Harris, C. G.			
N25W0134QNA0	Parks, Rec. & Cultural Affairs	Trust	12	39	737
CDBG PROJECT #: N/A FICS PROJECT #: W0135		PROJECT TITLE: Hayden, Harriet E.			
N25W0135QNA0	Parks, Rec. & Cultural Affairs	Trust	50	50	2,397

1997 BUDGET
GRANT AND NON-CAPITAL PROJECTS

SPECIAL TRUST OPERATIONS
PERPETUAL CARE (CONTINUED)

<u>CENTER</u>	<u>DEPARTMENT</u>	<u>FUND</u>	<u>1995 EXPENSES</u>	<u>1996 EXPENSES</u>	<u>1997 BUDGET</u>
CDBG PROJECT #: N/A FICS PROJECT #: W0136		PROJECT TITLE: Hayes, Eula Ketner			
N25W0136QNA0	Parks, Rec. & Cultural Affairs	Trust	6	10	178
CDBG PROJECT #: N/A FICS PROJECT #: W0137		PROJECT TITLE: Hetzel, Ola C.			
N25W0137QNA0	Parks, Rec. & Cultural Affairs	Trust	9	15	480
CDBG PROJECT #: N/A FICS PROJECT #: W0138		PROJECT TITLE: Heyman, Helen Joel			
N25W0138QNA0	Parks, Rec. & Cultural Affairs	Trust	-	-	67
CDBG PROJECT #: N/A FICS PROJECT #: W0139		PROJECT TITLE: Hill, Delos L., Mrs.			
N25W0139QNA0	Parks, Rec. & Cultural Affairs	Trust	12	20	824
CDBG PROJECT #: N/A FICS PROJECT #: W0140		PROJECT TITLE: Hirsch, Edward H. & Sally W.			
N25W0140QNA0	Parks, Rec. & Cultural Affairs	Trust	6	10	283
CDBG PROJECT #: N/A FICS PROJECT #: W0141		PROJECT TITLE: Hirsch, Maurice R.			
N25W0141QNA0	Parks, Rec. & Cultural Affairs	Trust	6	28	390
CDBG PROJECT #: N/A FICS PROJECT #: W0142		PROJECT TITLE: Hirsch, Morris			
N25W0142QNA0	Parks, Rec. & Cultural Affairs	Trust	18	84	551

1997 BUDGET

GRANT AND NON-CAPITAL PROJECTS

SPECIAL TRUST OPERATIONS

PERPETUAL CARE (CONTINUED)

<u>CENTER</u>	<u>DEPARTMENT</u>	<u>FUND</u>	<u>1995 EXPENSES</u>	<u>1996 EXPENSES</u>	<u>1997 BUDGET</u>
CDBG PROJECT #: N/A FICS PROJECT #: W0143		PROJECT TITLE: Hirschfield, Emma H.			
N25W0143QNA0	Parks, Rec. & Cultural Affairs	Trust	6	28	419
CDBG PROJECT #: N/A FICS PROJECT #: W0144		PROJECT TITLE: Hoyt, Louise Lallande			
N25W0144QNA0	Parks, Rec. & Cultural Affairs	Trust	6	10	509
CDBG PROJECT #: N/A FICS PROJECT #: W0145		PROJECT TITLE: Inman, Hugh T. & Jennie			
N25W0145QNA0	Parks, Rec. & Cultural Affairs	Trust	20	91	905
CDBG PROJECT #: N/A FICS PROJECT #: W0146		PROJECT TITLE: Jones, John, Reverend			
N25W0146QNA0	Parks, Rec. & Cultural Affairs	Trust	11	18	699
CDBG PROJECT #: N/A FICS PROJECT #: W0147		PROJECT TITLE: Kaplan, N. A.			
N25W0147QNA0	Parks, Rec. & Cultural Affairs	Trust	6	10	383
CDBG PROJECT #: N/A FICS PROJECT #: W0148		PROJECT TITLE: Karwisch, Henry & J. S. & Mims			
N25W0148QNA0	Parks, Rec. & Cultural Affairs	Trust	12	56	813
CDBG PROJECT #: N/A FICS PROJECT #: W0149		PROJECT TITLE: Kaufmann, Albert & Edith			
N25W0149QNA0	Parks, Rec. & Cultural Affairs	Trust	12	20	1,000

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GRANT AND NON-CAPITAL PROJECTS

SPECIAL TRUST OPERATIONS

PERPETUAL CARE (CONTINUED)

<u>CENTER</u>	<u>DEPARTMENT</u>	<u>FUND</u>	<u>1995 EXPENSES</u>	<u>1996 EXPENSES</u>	<u>1997 BUDGET</u>
CDBG PROJECT #: N/A FICS PROJECT #: W0150		PROJECT TITLE: Killian, Julia			
N25W0150QNA0	Parks, Rec. & Cultural Affairs	Trust	12	20	866
CDBG PROJECT #: N/A FICS PROJECT #: W0151		PROJECT TITLE: Kingsberry, Lula L.			
N25W0151QNA0	Parks, Rec. & Cultural Affairs	Trust	6	10	366
CDBG PROJECT #: N/A FICS PROJECT #: W0152		PROJECT TITLE: Lang, Frank L.			
N25W0152QNA0	Parks, Rec. & Cultural Affairs	Trust	8	35	666
CDBG PROJECT #: N/A FICS PROJECT #: W0153		PROJECT TITLE: Lawshe, Margaret			
N25W0153QNA0	Parks, Rec. & Cultural Affairs	Trust	6	28	284
CDBG PROJECT #: N/A FICS PROJECT #: W0154		PROJECT TITLE: Lewman, Idolene Edwards			
N25W0154QNA0	Parks, Rec. & Cultural Affairs	Trust	6	10	212
CDBG PROJECT #: N/A FICS PROJECT #: W0155		PROJECT TITLE: Lilienthal, B. L.			
N25W0155QNA0	Parks, Rec. & Cultural Affairs	Trust	6	10	282
CDBG PROJECT #: N/A FICS PROJECT #: W0156		PROJECT TITLE: Long, Sallie Griggs			
N25W0156QNA0	Parks, Rec. & Cultural Affairs	Trust	12	56	424

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GRANT AND NON-CAPITAL PROJECTS

SPECIAL TRUST OPERATIONS

PERPETUAL CARE (CONTINUED)

<u>CENTER</u>	<u>DEPARTMENT</u>	<u>FUND</u>	<u>1995 EXPENSES</u>	<u>1996 EXPENSES</u>	<u>1997 BUDGET</u>
CDBG PROJECT #: N/A FICS PROJECT #: W0157		PROJECT TITLE: MacDougald, Louise Black			
N25W0157QNA0	Parks, Rec. & Cultural Affairs	Trust	16	52	1,037
CDBG PROJECT #: N/A FICS PROJECT #: W0158		PROJECT TITLE: Manassee, Julian			
N25W0158QNA0	Parks, Rec. & Cultural Affairs	Trust	40	130	1,184
CDBG PROJECT #: N/A FICS PROJECT #: W0159		PROJECT TITLE: Marsh, Achsah F.			
N25W0159QNA0	Parks, Rec. & Cultural Affairs	Trust	22	72	3,370
CDBG PROJECT #: N/A FICS PROJECT #: W0160		PROJECT TITLE: McDonell, Annie			
N25W0160QNA0	Parks, Rec. & Cultural Affairs	Trust	10	10	575
CDBG PROJECT #: N/A FICS PROJECT #: W0161		PROJECT TITLE: McDowell, Thomas			
N25W0161QNA0	Parks, Rec. & Cultural Affairs	Trust	12	12	486
CDBG PROJECT #: N/A FICS PROJECT #: W0162		PROJECT TITLE: McKemie, W. S.			
N25W0162QNA0	Parks, Rec. & Cultural Affairs	Trust	10	10	479
CDBG PROJECT #: N/A FICS PROJECT #: W0163		PROJECT TITLE: Menko, Martin & Joel, D. F.			
N25W0163QNA0	Parks, Rec. & Cultural Affairs	Trust	10	10	534

1997 BUDGET
GRANT AND NON-CAPITAL PROJECTS

SPECIAL TRUST OPERATIONS

PERPETUAL CARE (CONTINUED)

<u>CENTER</u>	<u>DEPARTMENT</u>	<u>FUND</u>	<u>1995 EXPENSES</u>	<u>1996 EXPENSES</u>	<u>1997 BUDGET</u>
CDBG PROJECT #: N/A FICS PROJECT #: W0164		PROJECT TITLE: Mitchell, Eugene M.			
N25W0164QNA0	Parks, Rec. & Cultural Affairs	Trust	16	52	638
CDBG PROJECT #: N/A FICS PROJECT #: W0165		PROJECT TITLE: Mitchell, Stephen & Anita			
N25W0165QNA0	Parks, Rec. & Cultural Affairs	Trust	64	208	1,625
CDBG PROJECT #: N/A FICS PROJECT #: W0166		PROJECT TITLE: Moore, Mary Courtney			
N25W0166QNA0	Parks, Rec. & Cultural Affairs	Trust	24	78	1,655
CDBG PROJECT #: N/A FICS PROJECT #: W0167		PROJECT TITLE: Morrison, Mary Margaret Knapp			
N25W0167QNA0	Parks, Rec. & Cultural Affairs	Trust	12	12	605
CDBG PROJECT #: N/A FICS PROJECT #: W0168		PROJECT TITLE: Parrott, Mary R.			
N25W0168QNA0	Parks, Rec. & Cultural Affairs	Trust	16	57	1,188
CDBG PROJECT #: N/A FICS PROJECT #: W0169		PROJECT TITLE: Picard, Lipman E.			
N25W0169QNA0	Parks, Rec. & Cultural Affairs	Trust	8	8	558
CDBG PROJECT #: N/A FICS PROJECT #: W0170		PROJECT TITLE: Powers, Cora V.			
N25W0170QNA0	Parks, Rec. & Cultural Affairs	Trust	12	12	547

1997 BUDGET
GRANT AND NON-CAPITAL PROJECTS

SPECIAL TRUST OPERATIONS
PERPETUAL CARE (CONTINUED)

<u>CENTER</u>	<u>DEPARTMENT</u>	<u>FUND</u>	<u>1995 EXPENSES</u>	<u>1996 EXPENSES</u>	<u>1997 BUDGET</u>
CDBG PROJECT #: N/A FICS PROJECT #: W0171		PROJECT TITLE: Rich, David R.			
N25W0171QNA0	Parks, Rec. & Cultural Affairs	Trust	8	8	427
CDBG PROJECT #: N/A FICS PROJECT #: W0172		PROJECT TITLE: Roy, Dunbar			
N25W0172QNA0	Parks, Rec. & Cultural Affairs	Trust	14	14	833
CDBG PROJECT #: N/A FICS PROJECT #: W0173		PROJECT TITLE: Saltzman, Edna B.			
N25W0173QNA0	Parks, Rec. & Cultural Affairs	Trust	36	36	1,311
CDBG PROJECT #: N/A FICS PROJECT #: W0174		PROJECT TITLE: Schiff, Junius Fred			
N25W0174QNA0	Parks, Rec. & Cultural Affairs	Trust	8	8	394
CDBG PROJECT #: N/A FICS PROJECT #: W0175		PROJECT TITLE: Schindler, Eva			
N25W0175QNA0	Parks, Rec. & Cultural Affairs	Trust	8	8	415
CDBG PROJECT #: N/A FICS PROJECT #: W0176		PROJECT TITLE: Schoenthal, Bertha, Mrs.			
N25W0176QNA0	Parks, Rec. & Cultural Affairs	Trust	8	8	275
CDBG PROJECT #: N/A FICS PROJECT #: W0177		PROJECT TITLE: Scoville, L. W., Mrs.			
N25W0177QNA0	Parks, Rec. & Cultural Affairs	Trust	8	8	286

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GRANT AND NON-CAPITAL PROJECTS

SPECIAL TRUST OPERATIONS

PERPETUAL CARE (CONTINUED)

<u>CENTER</u>	<u>DEPARTMENT</u>	<u>FUND</u>	<u>1995 EXPENSES</u>	<u>1996 EXPENSES</u>	<u>1997 BUDGET</u>
CDBG PROJECT #: N/A FICS PROJECT #: W0178		PROJECT TITLE: Selig, Jacob & Sophie			
N25W0178QNA0	Parks, Rec. & Cultural Affairs	Trust	10	10	626
CDBG PROJECT #: N/A FICS PROJECT #: W0179		PROJECT TITLE: Smillie, Harriet A.			
N25W0179QNA0	Parks, Rec. & Cultural Affairs	Trust	20	65	1,231
CDBG PROJECT #: N/A FICS PROJECT #: W0180		PROJECT TITLE: Smith, Rubie Hill			
N25W0180QNA0	Parks, Rec. & Cultural Affairs	Trust	34	111	803
CDBG PROJECT #: N/A FICS PROJECT #: W0181		PROJECT TITLE: Speer, Clara S.			
N25W0181QNA0	Parks, Rec. & Cultural Affairs	Trust	8	8	208
CDBG PROJECT #: N/A FICS PROJECT #: W0182		PROJECT TITLE: Starry, Fannie B.			
N25W0182QNA0	Parks, Rec. & Cultural Affairs	Trust	16	16	992
CDBG PROJECT #: N/A FICS PROJECT #: W0183		PROJECT TITLE: Strauss, Gabriel & Karlsruher			
N25W0183QNA0	Parks, Rec. & Cultural Affairs	Trust	8	8	813
CDBG PROJECT #: N/A FICS PROJECT #: W0184		PROJECT TITLE: Weiss, William			
N25W0184QNA0	Parks, Rec. & Cultural Affairs	Trust	8	8	397

1997 BUDGET
GRANT AND NON-CAPITAL PROJECTS

SPECIAL TRUST OPERATIONS

PERPETUAL CARE (CONTINUED)

<u>CENTER</u>	<u>DEPARTMENT</u>	<u>FUND</u>	<u>1995 EXPENSES</u>	<u>1996 EXPENSES</u>	<u>1997 BUDGET</u>
CDBG PROJECT #: N/A FICS PROJECT #: W0185		PROJECT TITLE: Werner, Sr., E. A.			
N25W0185QNA0	Parks, Rec. & Cultural Affairs	Trust	8	8	491
CDBG PROJECT #: N/A FICS PROJECT #: W0186		PROJECT TITLE: West, A. J.			
N25W0186QNA0	Parks, Rec. & Cultural Affairs	Trust	20	60	678
CDBG PROJECT #: N/A FICS PROJECT #: W0187		PROJECT TITLE: Wilson, Ada Bell			
N25W0187QNA0	Parks, Rec. & Cultural Affairs	Trust	14	14	491
CDBG PROJECT #: N/A FICS PROJECT #: W0188		PROJECT TITLE: Wiseberg, Clara H. & Morris			
N25W0188QNA0	Parks, Rec. & Cultural Affairs	Trust	12	12	243
CDBG PROJECT #: N/A FICS PROJECT #: W0189		PROJECT TITLE: Wooley, Dora V.			
N25W0189QNA0	Parks, Rec. & Cultural Affairs	Trust	8	8	498
CDBG PROJECT #: N/A FICS PROJECT #: W0190		PROJECT TITLE: Wootten, Katherine H.			
N25W0190QNA0	Parks, Rec. & Cultural Affairs	Trust	16	16	505

MISCELLANEOUS TRUST ACTIVITIES

CDBG PROJECT #: N/A FICS PROJECT #: W02AA		PROJECT TITLE: G. M. A. Reception			
J11W02AAQNA0	Finance	Trust	-	-	1,231

1997 BUDGET

GRANT AND NON-CAPITAL PROJECTS

SPECIAL TRUST OPERATIONS

MISCELLANEOUS TRUST ACTIVITIES (CONTINUED)

<u>CENTER</u>	<u>DEPARTMENT</u>	<u>FUND</u>	<u>1995 EXPENSES</u>	<u>1996 EXPENSES</u>	<u>1997 BUDGET</u>
CDBG PROJECT #: N/A FICS PROJECT #: W02AB		PROJECT TITLE: Fulton County Sewer Escrow			
J63W02ABLAC0	Finance	Trust	119,349	444,315	9
CDBG PROJECT #: N/A FICS PROJECT #: W02AC		PROJECT TITLE: Legislative Reception			
D11W02ACQNA0	Executive Offices	Trust	-	-	542
CDBG PROJECT #: N/A FICS PROJECT #: W02AD		PROJECT TITLE: Athletics Operations			
N32W02ADQNA0	Parks, Rec. & Cultural Affairs	Trust	41,543	44,655	3,229
CDBG PROJECT #: N/A FICS PROJECT #: W02AE		PROJECT TITLE: Piedmont Tennis Court Operations			
N32W02AEQNA0	Parks, Rec. & Cultural Affairs	Trust	-	1,552	7,276
CDBG PROJECT #: N/A FICS PROJECT #: W02AF		PROJECT TITLE: Recreation Camps Operations			
N32W02AFQNA0	Parks, Rec. & Cultural Affairs	Trust	6,769	9,855	5,119
CDBG PROJECT #: N/A FICS PROJECT #: W02AG		PROJECT TITLE: Summer User Fees			
N32W02AGQNA0	Parks, Rec. & Cultural Affairs	Trust	211,904	229,377	58,094
CDBG PROJECT #: N/A FICS PROJECT #: W02AH		PROJECT TITLE: City-Wide Training Program			
V31W02AH9999	Personnel & Human Resources	Trust	19,934	6,647	4,281

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GRANT AND NON-CAPITAL PROJECTS

SPECIAL TRUST OPERATIONS
MISCELLANEOUS TRUST ACTIVITIES (CONTINUED)

<u>CENTER</u>	<u>DEPARTMENT</u>	<u>FUND</u>	<u>1995 EXPENSES</u>	<u>1996 EXPENSES</u>	<u>1997 BUDGET</u>
CDBG PROJECT #: N/A FICS PROJECT #: W02AJ					
X11W02AJQNAO	Police Services	Trust	611	1,541	9,174
CDBG PROJECT #: N/A FICS PROJECT #: W02AK					
X11W02AK9998	Police Services	Trust	550,763	1,365,379	634,323
CDBG PROJECT #: N/A FICS PROJECT #: W02AL					
X11W02AL9998	Police Services	Trust	-	143,336	53,538
CDBG PROJECT #: N/A FICS PROJECT #: W02AM					
X11W02AMQNAO	Police Services	Trust	-	-	8,341
CDBG PROJECT #: N/A FICS PROJECT #: W02AN					
D11W02ANQNAO	Executive Offices	Trust	-	-	2,542
CDBG PROJECT #: N/A FICS PROJECT #: W02AP					
X21W02APQNAO	Police Services	Trust	-	-	281
CDBG PROJECT #: N/A FICS PROJECT #: W02AQ					
X41W02AQQNAO	Police Services	Trust	-	-	5,590

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GRANT AND NON-CAPITAL PROJECTS

SPECIAL TRUST OPERATIONS

MISCELLANEOUS TRUST ACTIVITIES (CONTINUED)

<u>CENTER</u>	<u>DEPARTMENT</u>	<u>FUND</u>	<u>1995 EXPENSES</u>	<u>1996 EXPENSES</u>	<u>1997 BUDGET</u>
CDBG PROJECT #: N/A FICS PROJECT #: W02AR		PROJECT TITLE: Youth Athletics Program			
N32W02ARQNA0	Parks, Rec. & Cultural Affairs	Trust	185,174	363,308	1,575
CDBG PROJECT #: N/A FICS PROJECT #: W02AT		PROJECT TITLE: City Council Luncheon Fund			
C21W02ATQNA0	City Council	Trust	-	-	1,660
CDBG PROJECT #: N/A FICS PROJECT #: W02AU		PROJECT TITLE: National League of Cities Convention			
D11W02AUQNA0	Executive Offices	Trust	-	-	2,094
CDBG PROJECT #: N/A FICS PROJECT #: W02AV		PROJECT TITLE: Poor & Homeless Assistance Program			
Y31W02AVQNA0	Planning, Dev. & Neigh. Conserv.	Trust	4,390	4,500	10,061
CDBG PROJECT #: N/A FICS PROJECT #: W02AW		PROJECT TITLE: Sale of Marta Transcards, Etc.			
J63W02AW9999	Finance	Trust			1,100
CDBG PROJECT #: N/A FICS PROJECT #: W02BC		PROJECT TITLE: Bricola W. Coleman Reward Fund			
X11W02BCQNA0	Police Services	Trust	-	-	1,552
CDBG PROJECT #: N/A FICS PROJECT #: W02BE		PROJECT TITLE: Bitsy Grant Tennis Center Program			
N32W02BEQNA0	Parks, Rec. & Cultural Affairs	Trust	-	2,255	14,488

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GRANT AND NON-CAPITAL PROJECTS

SPECIAL TRUST OPERATIONS

MISCELLANEOUS TRUST ACTIVITIES (CONTINUED)

<u>CENTER</u>	<u>DEPARTMENT</u>	<u>FUND</u>	<u>1995 EXPENSES</u>	<u>1996 EXPENSES</u>	<u>1997 BUDGET</u>
CDBG PROJECT #: N/A FICS PROJECT #: W02BG					
			PROJECT TITLE: Excellence in City Government		
G21W02BGQNA0	Administrative Services	Trust	3,612	-	1,132
CDBG PROJECT #: N/A FICS PROJECT #: W02BH					
			PROJECT TITLE: Reward FD-Murdered Clark College Student		
X11W02BHQNA0	Police Services	Trust	-	-	1,000
CDBG PROJECT #: N/A FICS PROJECT #: W02BI					
			PROJECT TITLE: Deferred Comp Refunds		
J65W02BI9999	Finance	Agency	1,020,056	1,729,567	50
CDBG PROJECT #: N/A FICS PROJECT #: W02BJ					
			PROJECT TITLE: Police Department Capital Acquisitions		
X24W02BJQNA0	Police Services	Trust	-	-	2,173
CDBG PROJECT #: N/A FICS PROJECT #: W02BK					
			PROJECT TITLE: Police Department Management Retreat		
X11W02BKQNA0	Police Services	Trust	-	-	4,727
CDBG PROJECT #: N/A FICS PROJECT #: W02BM					
			PROJECT TITLE: 1991 U.S. Youth Games		
N32W02BMQNA0	Parks, Rec. & Cultural Affairs	Trust	-	-	146
CDBG PROJECT #: N/A FICS PROJECT #: W02BN					
			PROJECT TITLE: GMA Fifth District Meeting		
D11W02BNQNA0	Executive Offices	Trust	-	-	881

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GRANT AND NON-CAPITAL PROJECTS

SPECIAL TRUST OPERATIONS

MISCELLANEOUS TRUST ACTIVITIES (CONTINUED)

<u>CENTER</u>	<u>DEPARTMENT</u>	<u>FUND</u>	<u>1995 EXPENSES</u>	<u>1996 EXPENSES</u>	<u>1997 BUDGET</u>
CDBG PROJECT #: N/A FICS PROJECT #: W02BP		PROJECT TITLE: Fire Fighters' Banquet			
W11W02BPQNA0	Fire Services	Trust	411	-	6,665
CDBG PROJECT #: N/A FICS PROJECT #: W02BQ		PROJECT TITLE: Low Voltage Escrow			
Y22W02BQQNM0	Planning, Dev. & Neigh. Conserv.	Trust	-	-	478,020
CDBG PROJECT #: N/A FICS PROJECT #: W02BR		PROJECT TITLE: Police Employee Awards			
X11W02BRQNA0	Police Services	Trust	-	-	1,176
CDBG PROJECT #: N/A FICS PROJECT #: W02BU		PROJECT TITLE: Training & Gen. Operating Enhancements			
W11W02BUQNA0	Fire Services	Trust	12,955	10,776	21,525
CDBG PROJECT #: N/A FICS PROJECT #: W02BW		PROJECT TITLE: Youth Advisory Council			
X11W02BWQNA0	Police Services	Trust	-	-	300
CDBG PROJECT #: N/A FICS PROJECT #: W02BX		PROJECT TITLE: Employee Awards Program			
I11W02BXQNA0	Corrections	Trust	-	1,350	899
CDBG PROJECT #: N/A FICS PROJECT #: W02BY		PROJECT TITLE: Bicycle Patrol Program			
X43W02BYQNA0	Police Services	Trust	-	-	9,010

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GRANT AND NON-CAPITAL PROJECTS

SPECIAL TRUST OPERATIONS

MISCELLANEOUS TRUST ACTIVITIES (CONTINUED)

<u>CENTER</u>	<u>DEPARTMENT</u>	<u>FUND</u>	<u>1995 EXPENSES</u>	<u>1996 EXPENSES</u>	<u>1997 BUDGET</u>
CDBG PROJECT #: N/A FICS PROJECT #: W02BZ		PROJECT TITLE: Blue Circle America			
X11W02BZQNA0	Police Services	Trust	1,493	-	57
CDBG PROJECT #: N/A FICS PROJECT #: W02CA		PROJECT TITLE: '94 Flood Victims Relief Fund			
T31W02CAQNA0	Non-Departmental	Trust	-	-	3,852
CDBG PROJECT #: CD-541 FICS PROJECT #: W02CB		PROJECT TITLE: Care & Conserve Fund			
Q11W02CBA52B	Water	Community Development	-	-	50,000
Q11W02CBBRT0	Water	Intergovernmental Grant	7,066	-	1,434
Q11W02CBQNA0	Water	Trust	8,491	4,061	2,927
	Project Total		<u>15,557</u>	<u>4,061</u>	<u>54,361</u>
CDBG PROJECT #: N/A FICS PROJECT #: W02CC		PROJECT TITLE: Highway Safety Impact Program			
X11W02CCQNA0	Police Services	Trust	9,990	-	10
CDBG PROJECT #: N/A FICS PROJECT #: W02CD		PROJECT TITLE: Fire Dept. Facility Relocation			
W11W02CDLAP0	Fire Services	Trust	4,420	6,006	7,940
CDBG PROJECT #: N/A FICS PROJECT #: W02CF		PROJECT TITLE: Inner-City Games			
N32W02CFQNA0	Parks, Rec. & Cultural Affairs	Trust	139,892	9	99
CDBG PROJECT #: N/A FICS PROJECT #: W02CG		PROJECT TITLE: Fire Prevention Week			
W11W02CGQNA0	Fire Services	Trust	-	2,000	-

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GRANT AND NON-CAPITAL PROJECTS

SPECIAL TRUST OPERATIONS

MISCELLANEOUS TRUST ACTIVITIES (CONTINUED)

<u>CENTER</u>	<u>DEPARTMENT</u>	<u>FUND</u>	<u>1995 EXPENSES</u>	<u>1996 EXPENSES</u>	<u>1997 BUDGET</u>
CDBG PROJECT #: N/A FICS PROJECT #: W02CH			PROJECT TITLE: Care & Conserve-Pollution Prevention		
Q11W02CHBRT0	Water	Intergovernmental Grant	-	35,882	14,118
CDBG PROJECT #: N/A FICS PROJECT #: W02CJ			PROJECT TITLE: Conservation Made E Z		
Q11W02CJQNA0	Water	Trust	-	122,290	-
CDBG PROJECT #: N/A FICS PROJECT #: W02CK			PROJECT TITLE: Adopt-A-Stream Program		
Y11W02CKRQA0	Planning, Dev. & Neigh. Conserv.	Trust	-	-	2,384
CDBG PROJECT #: N/A FICS PROJECT #: W02CL			PROJECT TITLE: Inmate Welfare Program		
I21W02CL9999	Corrections	Trust	-	131,174	358,901
CDBG PROJECT #: N/A FICS PROJECT #: W02CM			PROJECT TITLE: Georgia State In-Kind Tuition		
V31W02CM9999	Personnel & Human Resources	Trust	-	-	106
TOTAL - SPECIAL TRUST OPERATIONS			<u><u>2,350,237</u></u>	<u><u>4,663,192</u></u>	<u><u>1,876,099</u></u>

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GRANT AND NON-CAPITAL PROJECTS

PLANNING, ADMINISTRATION AND PROJECT RESERVES

PLANNING

<u>CENTER</u>	<u>DEPARTMENT</u>	<u>FUND</u>	<u>1995 EXPENSES</u>	<u>1996 EXPENSES</u>	<u>1997 BUDGET</u>
CDBG PROJECT #: N/A FICS PROJECT #: X0101		PROJECT TITLE: Long Range Water Supply Plans			
Q24X01019999	Water	Water & Sewerage Construction	-	-	18,671
CDBG PROJECT #: N/A FICS PROJECT #: X0104		PROJECT TITLE: Title III-Youth Opport. Unlimited			
Y71X0104BVA0	Planning, Dev. & Neigh. Conserv.	Trust	-	-	49,681
CDBG PROJECT #: CD-429 FICS PROJECT #: X0106		PROJECT TITLE: Mechanicsville Master Plan			
Y63X0106A5WJ	Planning, Dev. & Neigh. Conserv.	Community Development	10,576	-	20
CDBG PROJECT #: CD-458 FICS PROJECT #: X0108		PROJECT TITLE: Vine City/Ashby Plan			
Y63X0108A5YJ	Planning, Dev. & Neigh. Conserv.	Community Development	9,871	-	10,129
CDBG PROJECT #: CD-528 FICS PROJECT #: X0110		PROJECT TITLE: Leadership Development Project			
Y63X0110A51J	Planning, Dev. & Neigh. Conserv.	Community Development	4,100	-	4,000
CDBG PROJECT #: CD-532 FICS PROJECT #: X0111		PROJECT TITLE: Fulton County Council on Aging			
Y31X0111A51J	Planning, Dev. & Neigh. Conserv.	Community Development	5,763	29,065	172
CDBG PROJECT #: CD-527 FICS PROJECT #: X0112		PROJECT TITLE: Stewart Avenue Redevelopment Plan			
Y63X0112A51J	Planning, Dev. & Neigh. Conserv.	Community Development	-	69,500	30,500

1997 BUDGET

GRANT AND NON-CAPITAL PROJECTS

PLANNING, ADMINISTRATION AND PROJECT RESERVES

PLANNING (CONTINUED)

<u>CENTER</u>	<u>DEPARTMENT</u>	<u>FUND</u>	<u>1995 EXPENSES</u>	<u>1996 EXPENSES</u>	<u>1997 BUDGET</u>
CDBG PROJECT #: CD-556			PROJECT TITLE: Jonesboro Road Corridor Redevelopment		
FICS PROJECT #: X0113					
Y63X0113A52J	Planning, Dev. & Neigh. Conserv.	Community Development	-	-	100,000
ADMINISTRATION					
CDBG PROJECT #: N/A			PROJECT TITLE: Administration		
FICS PROJECT #: X0201					
G41X02019999	Administrative Services	General	-	34,397	-
D42X0201A51J	Executive Offices	Community Development	55,141	1,972	4,005
D42X0201A52J	Executive Offices	Community Development	-	53,276	9,045
H11X0201A51J	Law	Community Development	84,487	3,329	6,305
H11X0201A52J	Law	Community Development	-	85,318	10,022
J13X0201A5ZJ	Finance	Community Development	2,619	-	-
J13X0201A51J	Finance	Community Development	689,235	-	-
J53X0201A5ZJ	Finance	Community Development	694	-	422
J53X0201A51J	Finance	Community Development	45,674	3,474	870
J53X0201A52J	Finance	Community Development	-	47,447	8,624
M22X0201A51J	Public Works	Community Development	-	-	53
Y13X0201A51J	Planning, Dev. & Neigh. Conserv.	Community Development	413,244	159,257	52,946
Y13X0201A52J	Planning, Dev. & Neigh. Conserv.	Community Development	-	979,665	277,729
Y31X0201A5ZJ	Planning, Dev. & Neigh. Conserv.	Community Development	-	37,854	1,054
Y31X0201A51J	Planning, Dev. & Neigh. Conserv.	Community Development	109,506	2,246	3,935
Y31X0201A52J	Planning, Dev. & Neigh. Conserv.	Community Development	-	99,115	6,778
Y31X0201BJKJ	Planning, Dev. & Neigh. Conserv.	Community Development	-	-	10,970
Y31X0201BJMJ	Planning, Dev. & Neigh. Conserv.	Community Development	-	-	5,250
Y52X0201A52J	Planning, Dev. & Neigh. Conserv.	Community Development	-	66,824	33,178
Y53X0201A5YJ	Planning, Dev. & Neigh. Conserv.	Community Development	3,635	31,108	2,821
Y53X0201A51J	Planning, Dev. & Neigh. Conserv.	Community Development	182,058	506	561
Y53X0201A52J	Planning, Dev. & Neigh. Conserv.	Community Development	-	141,028	34,154
Y71X0201A51J	Planning, Dev. & Neigh. Conserv.	Community Development	65,120	10,773	3,253
Y71X0201A52J	Planning, Dev. & Neigh. Conserv.	Community Development	-	43,904	20,181
J13X0201BMB0	Finance	Intergovernmental Grant	19,892	-	-
Y13X0201BMA0	Planning, Dev. & Neigh. Conserv.	Intergovernmental Grant	2,149	-	-
Y13X0201BMB0	Planning, Dev. & Neigh. Conserv.	Intergovernmental Grant	6,715	10,579	3,922
Y13X0201BMC0	Planning, Dev. & Neigh. Conserv.	Intergovernmental Grant	2,393	24,616	3,230
Y13X0201BMD0	Planning, Dev. & Neigh. Conserv.	Intergovernmental Grant	-	-	20,550
Y31X0201BMA0	Planning, Dev. & Neigh. Conserv.	Intergovernmental Grant	212	-	-
Y31X0201BMB0	Planning, Dev. & Neigh. Conserv.	Intergovernmental Grant	8,985	-	25,065
Y31X0201BMC0	Planning, Dev. & Neigh. Conserv.	Intergovernmental Grant	-	-	34,050
Y31X0201BMD0	Planning, Dev. & Neigh. Conserv.	Intergovernmental Grant	-	-	15,720

1997 BUDGET

GRANT AND NON-CAPITAL PROJECTS

PLANNING, ADMINISTRATION AND PROJECT RESERVES

ADMINISTRATION (CONTINUED)

<u>CENTER</u>	<u>DEPARTMENT</u>	<u>FUND</u>	<u>1995 EXPENSES</u>	<u>1996 EXPENSES</u>	<u>1997 BUDGET</u>
CDBG PROJECT #:	N/A	PROJECT TITLE: Administration			
FICS PROJECT #:	X0201				
T51X020192AA	Non-Departmental	1989 Bond Project	-	-	11,943
T51X020192AA	Non-Departmental	1990 Bond Project	-	-	24,275
N11X02019991	Parks, Rec. & Cultural Affairs	General Gov't. Capital Outlay	-	-	14,669
T51X020192AA	Non-Departmental	1991 Bond Project	-	-	16,279
T51X020192AA	Non-Departmental	1992 Bond Project	-	-	131,744
T51X020192AA	Non-Departmental	1993 School Improve Bond	16,233,755	43,515,077	20,108,891
T51X020192AA	Non-Departmental	1993 Bond Project	-	-	103,637
T51X020192AA	Non-Departmental	1994 Bond Project	3,498,869	-	649,621
T51X020192AA	Non-Departmental	1995 Bond Project	-	-	4,147,176
T51X020192AA	Non-Departmental	1996 Bond Project	-	-	3,929,000
Y71X0201KJ90	Planning, Dev. & Neigh. Conserv.	Trust	4,219	598	150,000
Y53X0201A3A0	Planning, Dev. & Neigh. Conserv.	Home Investment Trust	-	-	20,424
Y53X0201A3B0	Planning, Dev. & Neigh. Conserv.	Home Investment Trust	-	-	39,130
Y53X0201A3C0	Planning, Dev. & Neigh. Conserv.	Home Investment Trust	-	-	27,875
Y53X0201A3D0	Planning, Dev. & Neigh. Conserv.	Home Investment Trust	-	-	86,000
Y53X0201A3E0	Planning, Dev. & Neigh. Conserv.	Home Investment Trust	-	-	315,662
Project Total			<u>21,428,602</u>	<u>45,352,363</u>	<u>30,371,019</u>
CDBG PROJECT #:	N/A	PROJECT TITLE: Reserve for Administration			
FICS PROJECT #:	X0203				
Y13X0203A5TJ	Planning, Dev. & Neigh. Conserv.	Community Development	-	-	21,534
Y13X0203A5WJ	Planning, Dev. & Neigh. Conserv.	Community Development	-	-	4,156
Y13X0203A5XJ	Planning, Dev. & Neigh. Conserv.	Community Development	-	-	63,069
Y13X0203A5ZJ	Planning, Dev. & Neigh. Conserv.	Community Development	-	-	119,544
Y13X0203A51J	Planning, Dev. & Neigh. Conserv.	Community Development	-	-	1,252
Y13X0203A52J	Planning, Dev. & Neigh. Conserv.	Community Development	-	-	4,809
Y13X0203BMCO	Planning, Dev. & Neigh. Conserv.	Intergovernmental Grant	-	-	90
Y13X0203BMD0	Planning, Dev. & Neigh. Conserv.	Intergovernmental Grant	-	-	48,240
Project Total			<u>-</u>	<u>-</u>	<u>262,694</u>

1997 BUDGET

GRANT AND NON-CAPITAL PROJECTS

PLANNING, ADMINISTRATION AND PROJECT RESERVES

ADMINISTRATION (CONTINUED)

<u>CENTER</u>	<u>DEPARTMENT</u>	<u>FUND</u>	<u>1995</u> <u>EXPENSES</u>	<u>1996</u> <u>EXPENSES</u>	<u>1997</u> <u>BUDGET</u>
CDBG PROJECT #:	N/A	PROJECT TITLE: Summer Food Program, Administration			
FICS PROJECT #:	X0204				
Y31X0204ATA0	Planning, Dev. & Neigh. Conserv.	Intergovernmental Grant	-	-	2,701
Y31X0204ATG0	Planning, Dev. & Neigh. Conserv.	Intergovernmental Grant	-	-	12,196
Y31X0204ATH0	Planning, Dev. & Neigh. Conserv.	Intergovernmental Grant	-	-	24,403
Y31X0204ATJ0	Planning, Dev. & Neigh. Conserv.	Intergovernmental Grant	13,933	-	17,196
Y31X0204ATK0	Planning, Dev. & Neigh. Conserv.	Intergovernmental Grant	-	-	4,302
Y31X0204ATL0	Planning, Dev. & Neigh. Conserv.	Intergovernmental Grant	119,517	-	1,341
Y31X0204ATM0	Planning, Dev. & Neigh. Conserv.	Intergovernmental Grant	2,195	101,591	4,655
Project Total			<u>135,645</u>	<u>101,591</u>	<u>66,794</u>
CDBG PROJECT #:	N/A	PROJECT TITLE: Job Training Program, Year-Round			
FICS PROJECT #:	X0205				
Y71X0205KGH0	Planning, Dev. & Neigh. Conserv.	Trust	-	-	4,961
Y71X0205K GK0	Planning, Dev. & Neigh. Conserv.	Trust	-	-	26,692
Y71X0205KGP0	Planning, Dev. & Neigh. Conserv.	Trust	-	-	13,540
Y71X0205KGT0	Planning, Dev. & Neigh. Conserv.	Trust	-	-	119,592
Y71X0205KGY0	Planning, Dev. & Neigh. Conserv.	Trust	-	-	310
Y71X0205KHG0	Planning, Dev. & Neigh. Conserv.	Trust	-	-	20,801
Y71X0205KHL0	Planning, Dev. & Neigh. Conserv.	Trust	5,558	13,609	13,519
Y71X0205KHM0	Planning, Dev. & Neigh. Conserv.	Trust	61,645	3,679	5,115
Y71X0205KHSA	Planning, Dev. & Neigh. Conserv.	Trust	98,027	7,038	7,319
Y71X0205KHTA	Planning, Dev. & Neigh. Conserv.	Trust	154,499	21,912	-
Y71X0205KHV0	Planning, Dev. & Neigh. Conserv.	Trust	33,638	-	11,895
Y71X0205KHW0	Planning, Dev. & Neigh. Conserv.	Trust	-	10,000	-
Y71X0205KJAA	Planning, Dev. & Neigh. Conserv.	Trust	178,644	194,998	-
Y71X0205KJBA	Planning, Dev. & Neigh. Conserv.	Trust	30,332	59,245	16,633
Y71X0205KJDA	Planning, Dev. & Neigh. Conserv.	Trust	-	14,375	159,277
Y71X0205KJEA	Planning, Dev. & Neigh. Conserv.	Trust	-	39,820	9,650
Project Total			<u>562,343</u>	<u>364,676</u>	<u>409,304</u>

1997 BUDGET

GRANT AND NON-CAPITAL PROJECTS

PLANNING, ADMINISTRATION AND PROJECT RESERVES

ADMINISTRATION (CONTINUED)

<u>CENTER</u>	<u>DEPARTMENT</u>	<u>FUND</u>	<u>1995 EXPENSES</u>	<u>1996 EXPENSES</u>	<u>1997 BUDGET</u>
CDBG PROJECT #: N/A			PROJECT TITLE: Job Training Program, Older Workers		
FICS PROJECT #: X0208					
Y71X0208KGU0	Planning, Dev. & Neigh. Conserv.	Trust	-	-	8,772
Y71X0208KGZ0	Planning, Dev. & Neigh. Conserv.	Trust	-	-	1,007
Y71X0208KHF0	Planning, Dev. & Neigh. Conserv.	Trust	-	-	11,331
Project Total			<u> </u>	<u> </u>	<u>21,110</u>
CDBG PROJECT #: CD-88			PROJECT TITLE: Community Design Center		
FICS PROJECT #: X0209					
Y63X0209A5ZJ	Planning, Dev. & Neigh. Conserv.	Community Development	38,873	-	3,088
Y63X0209A51J	Planning, Dev. & Neigh. Conserv.	Community Development	78,537	23,113	4,586
Y63X0209A52J	Planning, Dev. & Neigh. Conserv.	Community Development	-	82,431	23,807
Project Total			<u>117,410</u>	<u>105,544</u>	<u>31,481</u>
CDBG PROJECT #: N/A			PROJECT TITLE: Treasury Recon. Admin.		
FICS PROJECT #: X0212					
J63X02129999	Finance	Agency	-	6,000	13,774
CDBG PROJECT #: N/A			PROJECT TITLE: Unclaimed Payment Admin.		
FICS PROJECT #: X0213					
J52X02139999	Finance	Agency	6,226	1,636	45,795
J65X02139999	Finance	Agency	1,308,305	395,559	-
Project Total			<u>1,314,531</u>	<u>397,195</u>	<u>45,795</u>
CDBG PROJECT #: N/A			PROJECT TITLE: Murdered and Missing Children		
FICS PROJECT #: X0214					
J11X0214QNA0	Finance	Trust	-	-	111,685

1997 BUDGET

GRANT AND NON-CAPITAL PROJECTS

PLANNING, ADMINISTRATION AND PROJECT RESERVES

ADMINISTRATION (CONTINUED)

<u>CENTER</u>	<u>DEPARTMENT</u>	<u>FUND</u>	<u>1995 EXPENSES</u>	<u>1996 EXPENSES</u>	<u>1997 BUDGET</u>
CDBG PROJECT #: N/A			PROJECT TITLE: Summer Youth Employment Program, Admin.		
FICS PROJECT #: X0216					
N11X0216KHU0	Parks, Rec. & Cultural Affairs	Trust	23,985	-	-
N11X0216KJC0	Parks, Rec. & Cultural Affairs	Trust	-	29,026	-
Y71X0216KGJ0	Planning, Dev. & Neigh. Conserv.	Trust	-	-	1,487
Y71X0216KGN0	Planning, Dev. & Neigh. Conserv.	Trust	-	-	7
Y71X0216KGS0	Planning, Dev. & Neigh. Conserv.	Trust	-	-	10,231
Y71X0216KGW0	Planning, Dev. & Neigh. Conserv.	Trust	-	-	1
Y71X0216KHB0	Planning, Dev. & Neigh. Conserv.	Trust	-	-	11,706
Y71X0216KHE0	Planning, Dev. & Neigh. Conserv.	Trust	-	-	44,470
Y71X0216KHJ0	Planning, Dev. & Neigh. Conserv.	Trust	-	-	77,988
Y71X0216KHP0	Planning, Dev. & Neigh. Conserv.	Trust	45,411	-	3,885
Y71X0216KHR0	Planning, Dev. & Neigh. Conserv.	Trust	97,900	1,225	5,032
Y71X0216KHU0	Planning, Dev. & Neigh. Conserv.	Trust	82,767	33,505	30,040
Y71X0216KJC0	Planning, Dev. & Neigh. Conserv.	Trust	-	49,190	144,788
Project Total			<u>250,063</u>	<u>112,946</u>	<u>329,635</u>
CDBG PROJECT #: N/A			PROJECT TITLE: Miscellaneous Private Contribution		
FICS PROJECT #: X0217					
J52X0217QNA0	Finance	Agency	-	391	10,427
CDBG PROJECT #: N/A			PROJECT TITLE: Title III-Dislocated Worker Program		
FICS PROJECT #: X0218					
Y71X0218KGM0	Planning, Dev. & Neigh. Conserv.	Trust	-	-	2,625
Y71X0218KGR0	Planning, Dev. & Neigh. Conserv.	Trust	-	-	5,444
Y71X0218KGV0	Planning, Dev. & Neigh. Conserv.	Trust	-	-	1,720
Y71X0218KHA0	Planning, Dev. & Neigh. Conserv.	Trust	-	-	11,445
Y71X0218KHC0	Planning, Dev. & Neigh. Conserv.	Trust	-	-	1,900
Y71X0218KHH0	Planning, Dev. & Neigh. Conserv.	Trust	-	-	7,132
Y71X0218KHK0	Planning, Dev. & Neigh. Conserv.	Trust	-	-	29,266
Y71X0218RGC0	Planning, Dev. & Neigh. Conserv.	Trust	-	2,354	2,231
Project Total			<u>-</u>	<u>2,354</u>	<u>61,763</u>
CDBG PROJECT #: N/A			PROJECT TITLE: Employee Incentive Program		
FICS PROJECT #: X0219					
N24X0219QNA0	Parks, Rec. & Cultural Affairs	Trust	-	1,006	120

1997 BUDGET

GRANT AND NON-CAPITAL PROJECTS

PLANNING, ADMINISTRATION AND PROJECT RESERVES

ADMINISTRATION (CONTINUED)

<u>CENTER</u>	<u>DEPARTMENT</u>	<u>FUND</u>	<u>1995 EXPENSES</u>	<u>1996 EXPENSES</u>	<u>1997 BUDGET</u>
CDBG PROJECT #:	N/A	PROJECT TITLE: Cashier Overage/Admin.			
FICS PROJECT #:	X0220				
I41X02209999	Corrections	Agency	-	-	253
S11X02209999	Judicial Agencies	Agency	109	-	99
S21X02209999	Judicial Agencies	Agency	603	200	29,920
	Project Total		<u>712</u>	<u>200</u>	<u>30,272</u>
CDBG PROJECT #:	N/A	PROJECT TITLE: Administration of Arbitrage Rebates			
FICS PROJECT #:	X0225				
T31X022592AB	Non-Departmental	1987 Bond Project	-	-	1,349
T31X022592AE	Non-Departmental	1987 Bond Project	-	-	841
T31X022592AJ	Non-Departmental	1987 Bond Project	-	-	57,677
T31X022592AE	Non-Departmental	1989 Bond Project	-	-	48,160
	Project Total		<u>-</u>	<u>-</u>	<u>108,027</u>
CDBG PROJECT #:	N/A	PROJECT TITLE: Restricted Reserve for Capital			
FICS PROJECT #:	X0231				
T11X0231B92BA	Non-Departmental	General	-	-	5,000,000
T11X0231B92BA	Non-Departmental	1994 Referendum G.O. Bond	-	-	2,905,219
T11X0231B92BB	Non-Departmental	1994 Referendum G.O. Bond	-	-	1,528,398
T11X0231B92BC	Non-Departmental	1994 Referendum G.O. Bond	-	-	1,048,744
	Project Total		<u>-</u>	<u>-</u>	<u>10,482,361</u>
CDBG PROJECT #:	N/A	PROJECT TITLE: Tollway-State of Georgia			
FICS PROJECT #:	X0232				
S21X02329984	Judicial Agencies	Agency	-	-	230
CDBG PROJECT #:	N/A	PROJECT TITLE: Fulton Co. HOPWA Admin.			
FICS PROJECT #:	X0234				
Y31X0234BMB0	Planning, Dev. & Neigh. Conserv.	Intergovernmental Grant	-	27,954	35,846
Y31X0234BMC0	Planning, Dev. & Neigh. Conserv.	Intergovernmental Grant	-	-	21,260
Y31X0234BMD0	Planning, Dev. & Neigh. Conserv.	Intergovernmental Grant	-	-	40,809
	Project Total		<u>-</u>	<u>27,954</u>	<u>97,915</u>

1997 BUDGET

GRANT AND NON-CAPITAL PROJECTS

PLANNING, ADMINISTRATION AND PROJECT RESERVES

ADMINISTRATION (CONTINUED)

<u>CENTER</u>	<u>DEPARTMENT</u>	<u>FUND</u>	<u>1995 EXPENSES</u>	<u>1996 EXPENSES</u>	<u>1997 BUDGET</u>
CDBG PROJECT #: N/A			PROJECT TITLE: Cobb Co. HOPWA Admin.		
FICS PROJECT #: X0236					
J13X0236BMA0	Finance	Intergovernmental Grant	4,421	-	-
Y31X0236BMA0	Planning, Dev. & Neigh. Conserv.	Intergovernmental Grant	1,234	-	-
Project Total			5,655	-	-
CDBG PROJECT #: N/A			PROJECT TITLE: GMA Loan Pool		
FICS PROJECT #: X0237					
T31X02379993	Non-Departmental	General Gov't. Capital Outlay	7,380,874	7,500,000	301,619
CDBG PROJECT #: N/A			PROJECT TITLE: Non-Traditional Employ Women-New-Admin.		
FICS PROJECT #: X0239					
Y71X0239KHQ0	Planning, Dev. & Neigh. Conserv.	Trust	3,163	-	8,304
CDBG PROJECT #: N/A			PROJECT TITLE: Auction-Fees/Buyer's Premium		
FICS PROJECT #: X0241					
G41X02419999	Administrative Services	Agency	187	-	-
G54X02419999	Administrative Services	Agency	89,994	-	-
J63X02419999	Finance	Agency	-	79,038	-
Project Total			90,181	79,038	-
CDBG PROJECT #: N/A			PROJECT TITLE: Olympic Signs Deposit Bond		
FICS PROJECT #: X0242					
Y21X0242999A	Planning, Dev. & Neigh. Conserv.	Agency	102,000	-	-

1997 BUDGET

GRANT AND NON-CAPITAL PROJECTS

PLANNING, ADMINISTRATION AND PROJECT RESERVES

ADMINISTRATION (CONTINUED)

<u>CENTER</u>	<u>DEPARTMENT</u>	<u>FUND</u>	<u>1995 EXPENSES</u>	<u>1996 EXPENSES</u>	<u>1997 BUDGET</u>
CDBG PROJECT #:	N/A	PROJECT TITLE: Empowerment Zone			
FICS PROJECT #:	X0243				
D11X0243RHA0	Executive Offices	Intergovernmental Grant	-	48,181	26,819
Y12X0243AGA0	Planning, Dev. & Neigh. Conserv.	Empowerment Zone	-	-	2,170,641
Y12X0243A6Z0	Planning, Dev. & Neigh. Conserv.	Trust	31,162	-	27,702
Y12X0243A610	Planning, Dev. & Neigh. Conserv.	Trust	93,392	-	69,843
	Project Total		<u>124,554</u>	<u>48,181</u>	<u>2,295,005</u>
CDBG PROJECT #:	N/A	PROJECT TITLE: Local Option Sales Tax Escrow			
FICS PROJECT #:	X0244				
T51X02449999	Non-Departmental	Trust	-	1,894,173	-
CDBG PROJECT #:	N/A	PROJECT TITLE: Rest Res-Techwood/Clark Howell			
FICS PROJECT #:	X0245				
M11X02459999	Public Works	General	-	200,000	-
T11X02459999	Non-Departmental	General	-	1,020,005	-
	Project Total		<u>-</u>	<u>1,220,005</u>	<u>-</u>
CDBG PROJECT #:	N/A	PROJECT TITLE: Friendship Club Escrow			
FICS PROJECT #:	X0247				
J52X02479999	Finance	Trust	-	-	103,147
CDBG PROJECT #:	N/A	PROJECT TITLE: Car Rental Tax			
FICS PROJECT #:	X0248				
T51X02489999	Non-Departmental	Agency	-	1,813,698	145,303

1997 BUDGET

GRANT AND NON-CAPITAL PROJECTS

PLANNING, ADMINISTRATION AND PROJECT RESERVES

PROJECT RESERVES

<u>CENTER</u>	<u>DEPARTMENT</u>	<u>FUND</u>	<u>1995 EXPENSES</u>	<u>1996 EXPENSES</u>	<u>1997 BUDGET</u>
CDBG PROJECT #:	N/A	PROJECT TITLE: Reserve for Projects			
FICS PROJECT #:	X0301				
Y12X0301AGA0	Planning, Dev. & Neigh. Conserv.	Empowerment Zone	-	-	93,539,100
T11X030192AA	Non-Departmental	1993 School Improve Bond	-	-	5,942,174
	Project Total		<u>-</u>	<u>-</u>	<u>99,481,274</u>

CDBG PROJECT #:	N/A	PROJECT TITLE: Reserve for Housing Program Income			
FICS PROJECT #:	X0303				
Y13X0303A5WJ	Planning, Dev. & Neigh. Conserv.	Community Development	-	-	2
Y13X0303A5YJ	Planning, Dev. & Neigh. Conserv.	Community Development	-	-	6,002
Y13X0303A5Z0	Planning, Dev. & Neigh. Conserv.	Community Development	-	-	23,671
Y13X0303A510	Planning, Dev. & Neigh. Conserv.	Community Development	-	-	102,932
Y13X0303A520	Planning, Dev. & Neigh. Conserv.	Community Development	-	-	175,531
	Project Total		<u>-</u>	<u>-</u>	<u>308,138</u>

ADMIN. DEV. IMPACT FEES

CDBG PROJECT #:	N/A	PROJECT TITLE: Admin. Development Recoupment Fees			
FICS PROJECT #:	X0410				
T31X04109991	Non-Departmental	General Gov't. Capital Outlay	-	1,662,667	1,402,807

CDBG PROJECT #:	N/A	PROJECT TITLE: Admin. D.I.F.-Transportation-City			
FICS PROJECT #:	X0451				
M11X04519985	Public Works	General Gov't. Capital Outlay	47,087	59,983	6,067,635

INVESTMENT MANAGERS

CDBG PROJECT #:	N/A	PROJECT TITLE: Delaware Investments			
FICS PROJECT #:	X0502				
T31X050293CF	Non-Departmental	Airport Fac. Rev. Bond Const.	37,696	78,932	1,918

1997 BUDGET

GRANT AND NON-CAPITAL PROJECTS

PLANNING, ADMINISTRATION AND PROJECT RESERVES

INVESTMENT MANAGERS (CONTINUED)

<u>CENTER</u>	<u>DEPARTMENT</u>	<u>FUND</u>	<u>1995 EXPENSES</u>	<u>1996 EXPENSES</u>	<u>1997 BUDGET</u>
CDBG PROJECT #:	N/A	PROJECT TITLE: NCM Investment			
FICS PROJECT #:	X0503				
T31X050393CF	Non-Departmental	Airport Fac. Rev. Bond Const.	32,500	75,975	-
PROCESS IMPROVEMENT					
CDBG PROJECT #:	N/A	PROJECT TITLE: P.I. Training			
FICS PROJECT #:	X0601				
T31X06019999	Non-Departmental	General	44,196	98,078	125,000
TOTAL - PLANNING, ADMINISTRATION AND PROJECT RESERVES			<u>31,707,522</u>	<u>61,101,515</u>	<u>152,907,729</u>

1997 BUDGET
GRANT AND NON-CAPITAL PROJECTS

TAX LEVIES/ASSESSMENTS

SEWER ASSESSMENTS

<u>CENTER</u>	<u>DEPARTMENT</u>	<u>FUND</u>	<u>1995 EXPENSES</u>	<u>1996 EXPENSES</u>	<u>1997 BUDGET</u>
CDBG PROJECT #: N/A		PROJECT TITLE: Sewer Assessments			
FICS PROJECT #: Y0101					
M24Y01019999	Public Works	Special Assessment	-	-	645,396

STREET ASSESSMENTS

CDBG PROJECT #: N/A		PROJECT TITLE: Street Paving Assessments			
FICS PROJECT #: Y0201					
M23Y02019999	Public Works	Special Assessment	-	-	29,698
CDBG PROJECT #: N/A		PROJECT TITLE: Curb, Sidewalk & Gutter Assessments			
FICS PROJECT #: Y0202					
M23Y02029999	Public Works	Special Assessment	-	-	33,990

PRIVATE PROPERTY ASSESSMENTS

CDBG PROJECT #: N/A		PROJECT TITLE: Private Property Clearance			
FICS PROJECT #: Y0301					
M31Y03019999	Public Works	Special Assessment	-	-	1,175
CDBG PROJECT #: N/A		PROJECT TITLE: Private Property Demolition			
FICS PROJECT #: Y0302					
Y44Y03029999	Planning, Dev. & Neigh. Conserv.	Special Assessment	1,604,486	1,775,233	-
CDBG PROJECT #: N/A		PROJECT TITLE: State of Ga.-Public Safety Training			
FICS PROJECT #: Y0401					
S11Y04019999	Judicial Agencies	Agency	57,182	49,781	37,964
S21Y04019999	Judicial Agencies	Agency	1,191,173	1,240,370	184,160
	Project Total		<u>1,248,355</u>	<u>1,290,151</u>	<u>222,124</u>

1997 BUDGET

GRANT AND NON-CAPITAL PROJECTS

TAX LEVIES/ASSESSMENTS

COURT FINES

<u>CENTER</u>	<u>DEPARTMENT</u>	<u>FUND</u>	<u>1995 EXPENSES</u>	<u>1996 EXPENSES</u>	<u>1997 BUDGET</u>
CDBG PROJECT #:	N/A	PROJECT TITLE: State of Ga.-Peace Officers Pensions			
FICS PROJECT #:	Y0402				
S11Y04029999	Judicial Agencies	Agency	53,750	116,686	18,046
S21Y04029999	Judicial Agencies	Agency	821,387	788,700	109,972
	Project Total		<u>875,137</u>	<u>905,386</u>	<u>128,018</u>
CDBG PROJECT #:	N/A	PROJECT TITLE: Victim and Witness Program			
FICS PROJECT #:	Y0403				
S22Y04039997	Judicial Agencies	Trust	-	75,933	273
CDBG PROJECT #:	N/A	PROJECT TITLE: Jail Fund Administration & Constr.			
FICS PROJECT #:	Y0404				
I11Y04049996	Corrections	Trust	2,338,122	3,833,527	71,837
CDBG PROJECT #:	N/A	PROJECT TITLE: Georgia Crime Victim Emergency			
FICS PROJECT #:	Y0405				
S21Y04059994	Judicial Agencies	Agency	64,604	43,909	24,658
CDBG PROJECT #:	N/A	PROJECT TITLE: Victim & Witness Penalty, Tc			
FICS PROJECT #:	Y0406				
S21Y04069997	Judicial Agencies	Trust	74,609	81,324	105,429
S22Y04069997	Judicial Agencies	Trust	-	-	151,551
T31Y04059997	Non-Departmental	Trust	207,821	135,672	31,916
	Project Total		<u>282,430</u>	<u>216,996</u>	<u>288,896</u>
CDBG PROJECT #:	N/A	PROJECT TITLE: Victim & Witness Penalty, Mc			
FICS PROJECT #:	Y0407				
S11Y04079997	Judicial Agencies	Trust	-	-	59,265
S21Y04079997	Judicial Agencies	Trust	-	-	3,012
S22Y04079997	Judicial Agencies	Trust	-	-	22,539
T31Y04079997	Non-Departmental	Trust	35,119	856	20,613
	Project Total		<u>35,119</u>	<u>856</u>	<u>105,429</u>

1997 BUDGET
GRANT AND NON-CAPITAL PROJECTS

TAX LEVIES/ASSESSMENTS

DEPOSITS

<u>CENTER</u>	<u>DEPARTMENT</u>	<u>FUND</u>	<u>1995 EXPENSES</u>	<u>1996 EXPENSES</u>	<u>1997 BUDGET</u>
PROJECT TITLE: Appearance Bond Deposits					
CDBG PROJECT #: N/A FICS PROJECT #: Y0501					
S21Y05019999	Judicial Agencies	Agency	2,625,558	2,643,201	374,904
PROJECT TITLE: Bid Bond Deposits					
CDBG PROJECT #: N/A FICS PROJECT #: Y0502					
G53Y05029999	Administrative Services	Agency	589,399	68,515	148,866
PROJECT TITLE: Bonding Company Deposits					
CDBG PROJECT #: N/A FICS PROJECT #: Y0503					
S21Y05039999	Judicial Agencies	Agency	113,731	61,609	477,709
PROJECT TITLE: Cable T.V. Deposits					
CDBG PROJECT #: N/A FICS PROJECT #: Y0504					
J52Y05049999	Finance	Agency	-	-	9,526
PROJECT TITLE: Water Meter Deposits					
CDBG PROJECT #: N/A FICS PROJECT #: Y0505					
Q23Y05059999	Water	Agency	21,000	20,556	681,553
PROJECT TITLE: Civic Center Hotel Option Deposits					
CDBG PROJECT #: N/A FICS PROJECT #: Y0506					
J52Y05069999	Finance	Agency	-	-	6,000
PROJECT TITLE: Appearance Bond Deposits-Special Escrow					
CDBG PROJECT #: N/A FICS PROJECT #: Y0507					
S21Y05079999	Judicial Agencies	Agency	100,883	583	343,813

1997 BUDGET
GRANT AND NON-CAPITAL PROJECTS

TAX LEVIES/ASSESSMENTS

SALE OF MARSHAL DEEDS

<u>CENTER</u>	<u>DEPARTMENT</u>	<u>FUND</u>	<u>1995 EXPENSES</u>	<u>1996 EXPENSES</u>	<u>1997 BUDGET</u>
CDBG PROJECT #:	N/A	PROJECT TITLE: Tax Deeds			
FICS PROJECT #:	Y0601				
J63Y06019999	Finance	Agency	-	-	339,055
CDBG PROJECT #:	N/A	PROJECT TITLE: Special Assessment Deeds			
FICS PROJECT #:	Y0602				
J63Y06029999	Finance	Agency	-	-	15,051

SEWER CHARGES COLLECTED FOR OTHER GOVTS.

CDBG PROJECT #:	N/A	PROJECT TITLE: Ful Co			
FICS PROJECT #:	Y0701				
Q23Y07019999	Water	Agency	12,338,192	13,439,901	2,852,193
CDBG PROJECT #:	N/A	PROJECT TITLE: Dekalb			
FICS PROJECT #:	Y0702				
Q23Y07029999	Water	Agency	-	-	1,123,355

CLAIMS AGAINST OTHERS

CDBG PROJECT #:	N/A	PROJECT TITLE: Bankruptcy Claims			
FICS PROJECT #:	Y0801				
H11Y08019999	Law	Agency	-	-	18,530

PROPERTY TAX COLLECTIONS

CDBG PROJECT #:	N/A	PROJECT TITLE: Property Tax Collections-Gen. Fund			
FICS PROJECT #:	Y5101				
J52Y51019999	Finance	Agency	31,549,298	26,840,636	-

1997 BUDGET

GRANT AND NON-CAPITAL PROJECTS

TAX LEVIES/ASSESSMENTS

PROPERTY TAX COLLECTIONS (CONTINUED)

<u>CENTER</u>	<u>DEPARTMENT</u>	<u>FUND</u>	<u>1995 EXPENSES</u>	<u>1996 EXPENSES</u>	<u>1997 BUDGET</u>
CDBG PROJECT #: N/A FICS PROJECT #: Y5102		PROJECT TITLE: Property Tax Collections-Park			
J52Y51029999	Finance	Agency	891,953	4,023,847	-
CDBG PROJECT #: N/A FICS PROJECT #: Y5103		PROJECT TITLE: Property Tax Collections-Bond			
J52Y51039999	Finance	Agency	3,283,611	4,533,397	-
CDBG PROJECT #: N/A FICS PROJECT #: Y5104		PROJECT TITLE: Property Tax Collections-A. B.			
J52Y51049999	Finance	Agency	797,990	-	1,447,047
CDBG PROJECT #: N/A FICS PROJECT #: Y5105		PROJECT TITLE: Property Tax Collections-Ful Co			
J52Y51059999	Finance	Agency	654,723	852,791	13,873

SALES TAX COLLECTIONS

CDBG PROJECT #: N/A FICS PROJECT #: Y5201		PROJECT TITLE: State of Georgia			
G54Y52019999	Administrative Services	Agency	13,252	-	7,752
N12Y52019999	Parks, Rec. & Cultural Affairs	Agency	72,828	46,748	97,410
X21Y52019999	Police Services	Agency	-	12,926	9,277
Project Total			<u>86,080</u>	<u>59,674</u>	<u>114,439</u>
TOTAL - TAX LEVIES/ASSESSMENTS			<u>59,500,671</u>	<u>60,686,701</u>	<u>9,517,408</u>

1997 BUDGET

GRANT AND NON-CAPITAL PROJECTS

DEBT SERVICE

DEBT SERVICE ADMINISTRATION

<u>CENTER</u>	<u>DEPARTMENT</u>	<u>FUND</u>	<u>1995 EXPENSES</u>	<u>1996 EXPENSES</u>	<u>1997 BUDGET</u>
CDBG PROJECT #:	N/A	PROJECT TITLE: Debt Service Administration			
FICS PROJECT #:	Z0100				
T31Z01009999	Non-Departmental	Bond Sinking	17,462	15,271	-
T31Z01009999	Non-Departmental	1989 Refunding Bond	1,453	1,366	-
T31Z01009999	Non-Departmental	Airport Revenue	64,464,955	58,623,253	83,097,718
T31Z01009999	Non-Departmental	Airport Fac. Rev. Bond Const.	4,751,676	-	-
T31Z01009999	Non-Departmental	Airport Fac. Rev. Bond Sink	32,844	292,241,340	96,968,714
T31Z01009999	Non-Departmental	Water & Sewerage Revenue	8,748,516	16,522,440	16,534,050
T31Z01009999	Non-Departmental	1993 Water & Sewer Const.	7,782,335	-	-
T31Z01009999	Non-Departmental	Water & Sewerage Sinking	716	2,638	1,140,316
T31Z01009999	Non-Departmental	1993 W & S Rev. BD Escrow	-	-	76,939,671
T31Z01009999	Non-Departmental	Parks Fac. Renewal & Ext.	575,000	373,452	164,048
T31Z01009999	Non-Departmental	Parks & Rec. Fac. Sinking	-	642	-
T31Z010091AA	Non-Departmental	Solid Waste Mgmt. Fac. Rev.	9,520,625	-	-
Project Total			<u><u>95,895,582</u></u>	<u><u>367,780,402</u></u>	<u><u>274,844,517</u></u>

CDBG PROJECT #:	N/A	PROJECT TITLE: Refunded Bonds Administration			
FICS PROJECT #:	Z0101				
T31Z010191AB	Non-Departmental	Solid Waste Mgmt. Fac. Rev.	-	9,067,063	-
CDBG PROJECT #:	N/A	PROJECT TITLE: Tax Anticipation Notes, ABE			
FICS PROJECT #:	Z0103				
J52Z01039999	Finance	Agency	-	66,762,380	1,509

GENERAL OBLIGATION BONDS

CDBG PROJECT #:	N/A	PROJECT TITLE: G.O. Bond Interest			
FICS PROJECT #:	Z0200				
T31Z02009999	Non-Departmental	Bond Sinking	15,766,128	14,037,446	15,501,382
T31Z02009999	Non-Departmental	1989 Refunding Bond	584,000	524,200	464,400
Project Total			<u><u>16,350,128</u></u>	<u><u>14,561,646</u></u>	<u><u>15,965,782</u></u>

1997 BUDGET
GRANT AND NON-CAPITAL PROJECTS

DEBT SERVICE

GENERAL OBLIGATION BONDS (CONTINUED)

<u>CENTER</u>	<u>DEPARTMENT</u>	<u>FUND</u>	<u>1995 EXPENSES</u>	<u>1996 EXPENSES</u>	<u>1997 BUDGET</u>
CDBG PROJECT #: N/A FICS PROJECT #: Z0203		PROJECT TITLE: G.O. Bonds Dated 08-01-66			
T31Z02039999	Non-Departmental	Bond Sinking	955,000	-	-
CDBG PROJECT #: N/A FICS PROJECT #: Z0206		PROJECT TITLE: G.O. Bonds Dated 06-01-70			
T31Z02069999	Non-Departmental	Bond Sinking	1,800,000	-	-
CDBG PROJECT #: N/A FICS PROJECT #: Z0212		PROJECT TITLE: G.O. Bonds Dated 12-01-75			
T31Z02129999	Non-Departmental	Bond Sinking	1,030,000	1,100,000	1,180,000
CDBG PROJECT #: N/A FICS PROJECT #: Z0226		PROJECT TITLE: G.O. Bonds Dated 07-01-89			
T31Z02269999	Non-Departmental	1989 Refunding Bond	920,000	920,000	900,000
CDBG PROJECT #: N/A FICS PROJECT #: Z0228		PROJECT TITLE: G.O. Bonds Dated 11-01-91			
T31Z02289999	Non-Departmental	Bond Sinking	-	500,000	500,000
CDBG PROJECT #: N/A FICS PROJECT #: Z0229		PROJECT TITLE: G.O. Bonds Dated 09-01-92			
T31Z02299999	Non-Departmental	Bond Sinking	-	-	500,000
CDBG PROJECT #: N/A FICS PROJECT #: Z0230		PROJECT TITLE: G.O. School Improve Bonds Dated 06-01-93			
T31Z02309999	Non-Departmental	Bond Sinking	1,210,000	1,320,000	1,435,000

1997 BUDGET
GRANT AND NON-CAPITAL PROJECTS

DEBT SERVICE

GENERAL OBLIGATION BONDS (CONTINUED)

<u>CENTER</u>	<u>DEPARTMENT</u>	<u>FUND</u>	<u>1995 EXPENSES</u>	<u>1996 EXPENSES</u>	<u>1997 BUDGET</u>
CDBG PROJECT #: N/A FICS PROJECT #: Z0231					
PROJECT TITLE: G.O. Refunding Bonds Dated 10-01-93					
T31Z02319999	Non-Departmental	Bond Sinking	-	1,995,000	2,685,000
CDBG PROJECT #: N/A FICS PROJECT #: Z0232					
PROJECT TITLE: G.O. Referendum Bonds Dated 08-01-94					
T31Z02329999	Non-Departmental	Bond Sinking	1,505,000	1,620,000	1,755,000
CDBG PROJECT #: N/A FICS PROJECT #: Z0233					
PROJECT TITLE: G.O. Bonds Dated 08-01-94					
T31Z02339999	Non-Departmental	Bond Sinking	-	-	260,000
CDBG PROJECT #: N/A FICS PROJECT #: Z0234					
PROJECT TITLE: G.O. Bonds Dated 12-01-95					
T31Z02349999	Non-Departmental	Bond Sinking	-	240,000	250,000
CDBG PROJECT #: N/A FICS PROJECT #: Z0235					
PROJECT TITLE: G.O. Bonds Dated 12-01-96					
T31Z02359999	Non-Departmental	Bond Sinking	-	-	250,000

AIRPORT BONDS

CDBG PROJECT #: N/A FICS PROJECT #: Z0300					
PROJECT TITLE: Airport Bonds Interest					
T31Z03009999	Non-Departmental	Airport Fac. Rev. Bond Sinking	54,641,630	52,068,253	50,917,718
CDBG PROJECT #: N/A FICS PROJECT #: Z0320					
PROJECT TITLE: Airport Bonds Dated 07-01-77					
T31Z03209999	Non-Departmental	Airport Fac. Rev. Bond Sinking	8,815,000	-	-

1997 BUDGET

GRANT AND NON-CAPITAL PROJECTS

DEBT SERVICE

AIRPORT BONDS

<u>CENTER</u>	<u>DEPARTMENT</u>	<u>FUND</u>	<u>1995 EXPENSES</u>	<u>1996 EXPENSES</u>	<u>1997 BUDGET</u>
CDBG PROJECT #: N/A FICS PROJECT #: Z0321		PROJECT TITLE: Airport Bonds Dated 07-01-79			
T31Z03219999	Non-Departmental	Airport Fac. Rev. Bond Sinking	2,560,000	-	-
CDBG PROJECT #: N/A FICS PROJECT #: Z0324		PROJECT TITLE: Airport Bonds Dated 12-01-90			
T31Z03249999	Non-Departmental	Airport Fac. Rev. Bond Sinking	-	-	9,430,000
CDBG PROJECT #: N/A FICS PROJECT #: Z0325		PROJECT TITLE: Airport Bonds Dated 04-01-94			
T31Z03259999	Non-Departmental	Airport Fac. Rev. Bond Sinking	3,200,000	3,335,000	9,260,000
CDBG PROJECT #: N/A FICS PROJECT #: Z0326		PROJECT TITLE: Airport Bonds Dated 07-01-96			
T31Z03269999	Non-Departmental	Airport Fac. Rev. Bond Sinking	-	3,220,000	13,490,000

WATER AND SEWER BONDS

CDBG PROJECT #: N/A FICS PROJECT #: Z0400		PROJECT TITLE: Water and Sewer Bond Interest			
T31Z04009999	Non-Departmental	Water & Sewerage Sinking	12,130,850	11,867,450	11,588,150
CDBG PROJECT #: N/A FICS PROJECT #: Z0407		PROJECT TITLE: Water and Sewer Bonds Dated 10-01-85			
T31Z04079999	Non-Departmental	Water & Sewerage Sinking	4,390,000	4,655,000	4,935,000

1997 BUDGET

GRANT AND NON-CAPITAL PROJECTS

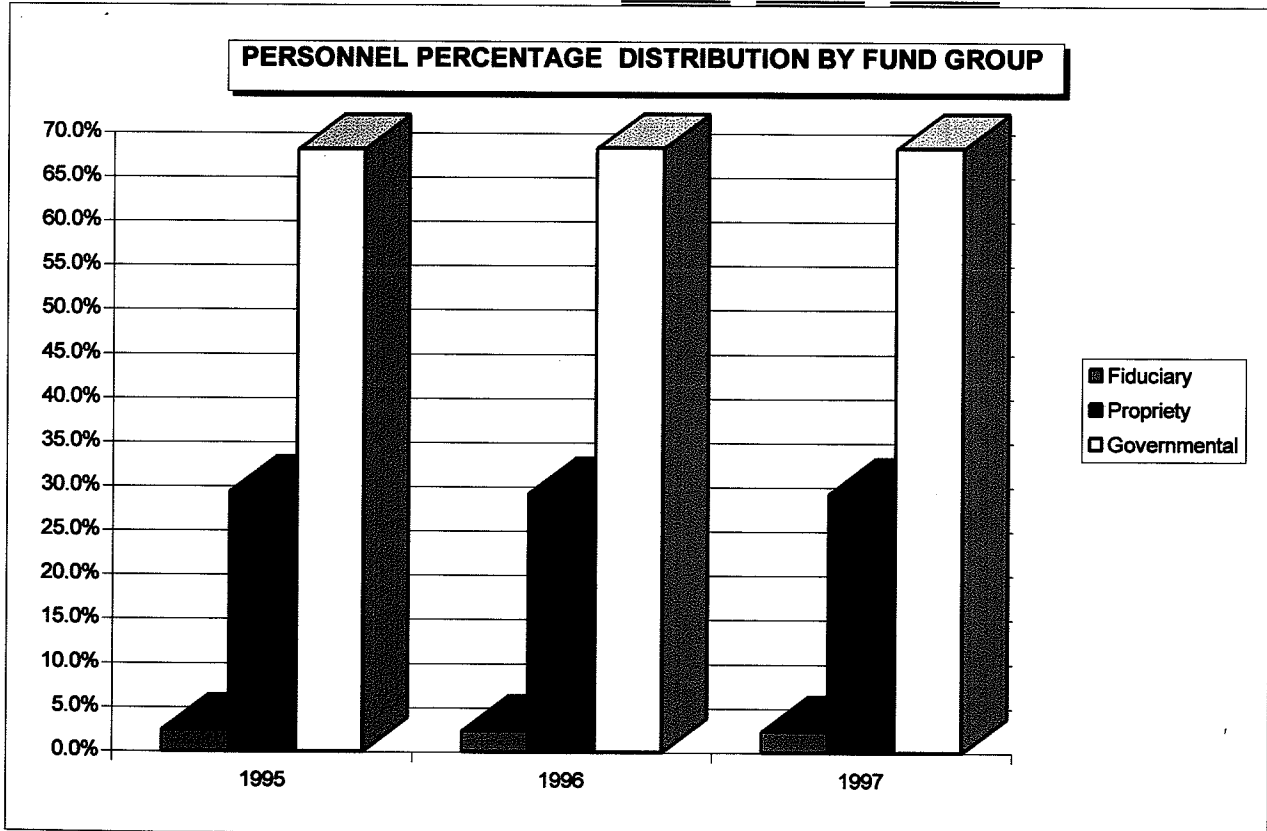
DEBT SERVICE

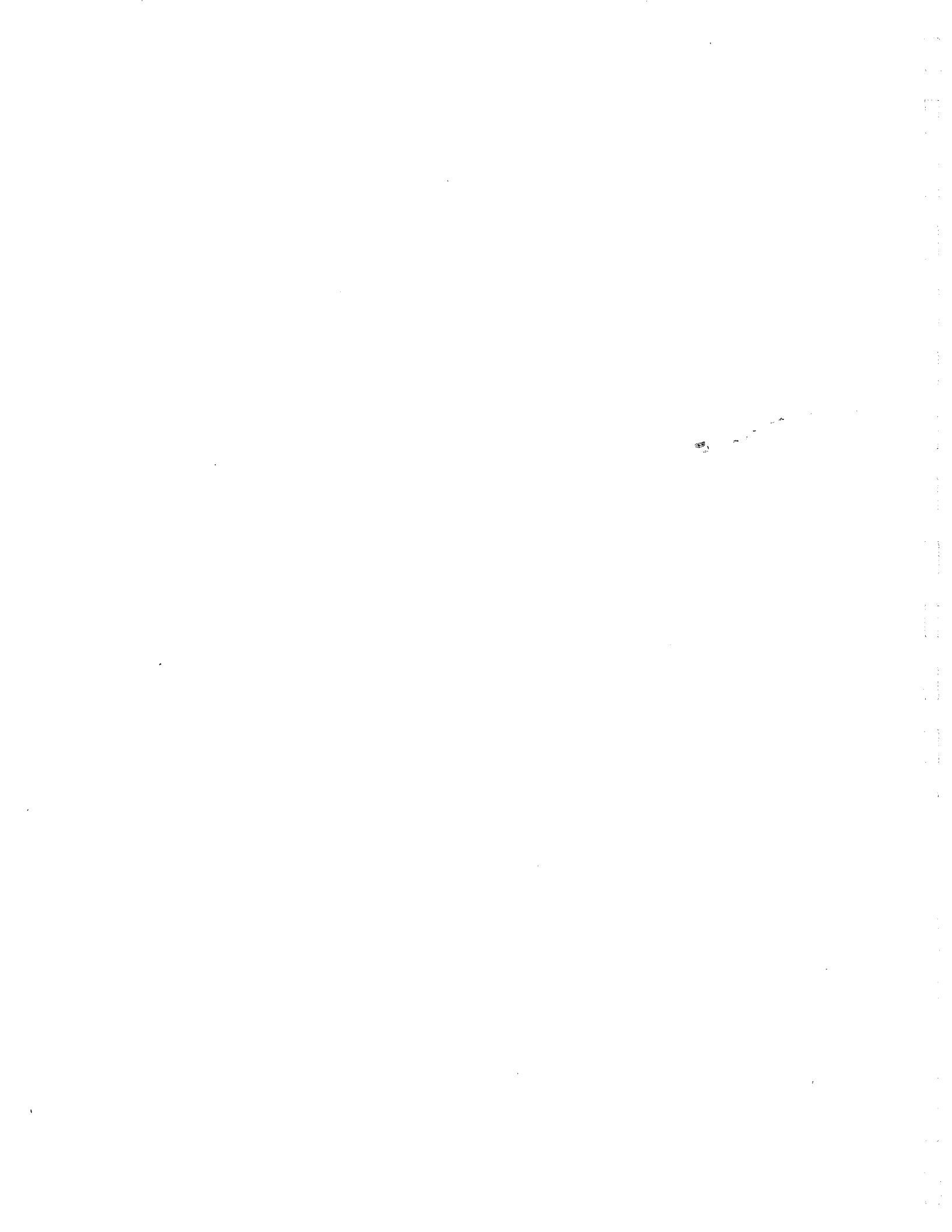
PARKS AND RECREATION BONDS

<u>CENTER</u>	<u>DEPARTMENT</u>	<u>FUND</u>	<u>1995 EXPENSES</u>	<u>1996 EXPENSES</u>	<u>1997 BUDGET</u>
CDBG PROJECT #: N/A		PROJECT TITLE: Parks and Recreation Bond Interest			
FICS PROJECT #: Z0500					
T31Z05009999	Non-Departmental	Parks & Rec. Facilities Sinking	75,000	37,500	-
CDBG PROJECT #: N/A		PROJECT TITLE: Parks and Recreation Bonds Dated 10-01-79			
FICS PROJECT #: Z0501					
T31Z05019999	Non-Departmental	Parks & Rec. Facilities Sinking	500,000	500,000	-
TOTAL - DEBT SERVICE			<u>205,978,190</u>	<u>541,549,694</u>	<u>400,147,676</u>
GRAND TOTAL - GRANT AND NON-CAPITAL PROJECTS			<u>336,155,647</u>	<u>719,562,356</u>	<u>650,205,707</u>

**City of Atlanta
Permanent Full-time
Authorized Positions**

	<u>1995</u>	<u>1996</u>	<u>1997</u>
1993 Water & Sew. Constr. Fund	6	6	6
1994 Referendum G.O. Bond Fund	8	8	8
Agency Fund	13	13	13
Airport Renewal & Exten. Fund	46	44	48
Airport Revenue Fund	528	569	583
Annual Bond Fund	5	5	5
Community Development Fund	45	44	46
Gen. Gov't Capital Outlay Fund	3	3	3
General Fund	5,765	5,878	5,948
Empowerment Zone Fund	-	-	19
Group Insurance Fund	6	6	6
Home Investment Trust Fund	6	6	6
Intergovernmental Grant Fund	84	131	131
Internal Service Fund	418	408	407
Park Facilities Revenue Fund	15	15	15
Parks Improvement Fund	17	17	17
Trust Fund	188	188	190
Water & Sewerage Renew Ext. Fund	200	200	212
Water & Sewerage Revenue Fund	1,324	1,344	1,353
Grand Total	<u>8,677</u>	<u>8,885</u>	<u>9,016</u>

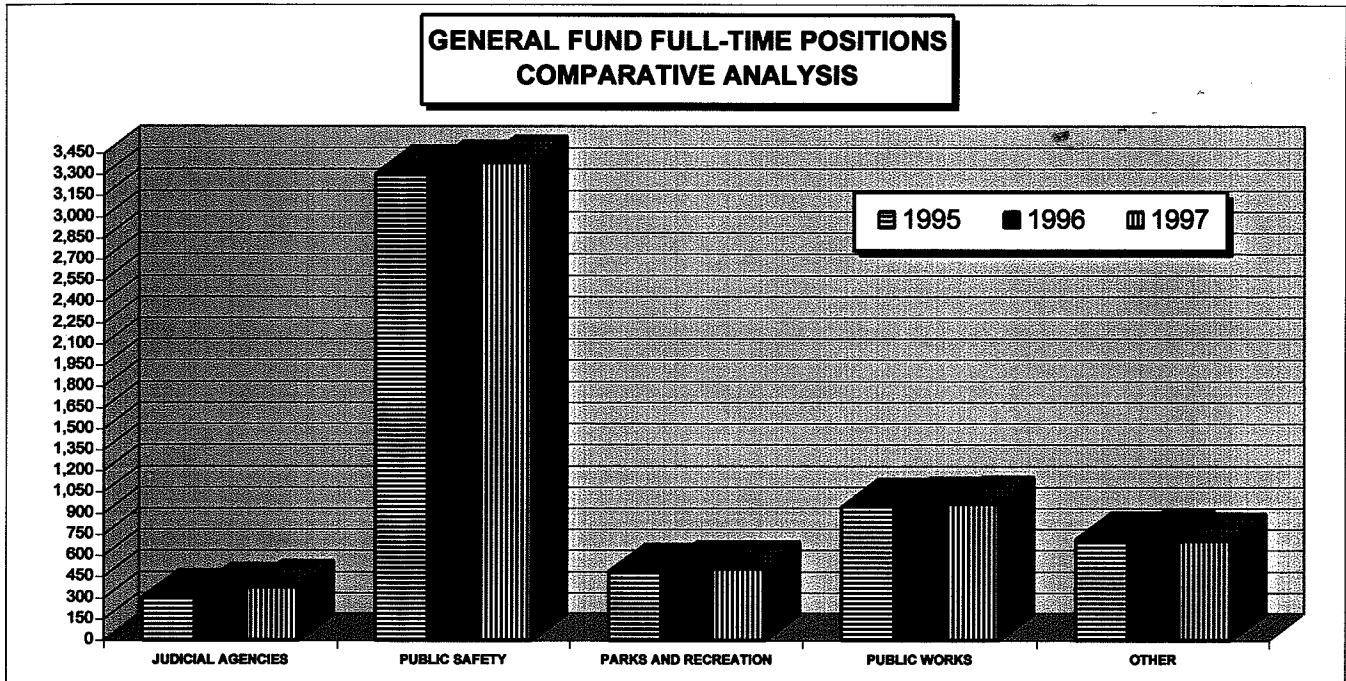




AUTHORIZED POSITIONS

General Fund Major Personnel changes

The administration has reallocated personnel resources towards satisfying citizens' needs for a safer City, improved Customer Services and better Neighborhoods . The total number of personnel increased in 1996 and 1997 for Public Safety, Judicial Agencies, Public Works and Parks. Twenty nine administrative positions were abolished, while demanding and obtaining a higher level of services through improved technological training. The savings generated from the cost of these positions were used to fund 26 positions in the Judicial Agencies required for creation of Collection and Warrant divisions, estimated to generate at least \$5 million per year. The reduction of appropriation designated for overtime expenses in the Departments of Parks and Public Works were used to fund 18 permanent positions and 30 annual temporary positions. These creations are projected to reduce overtime expenses by at least 1.3 million dollars and provide increased/better customer service.



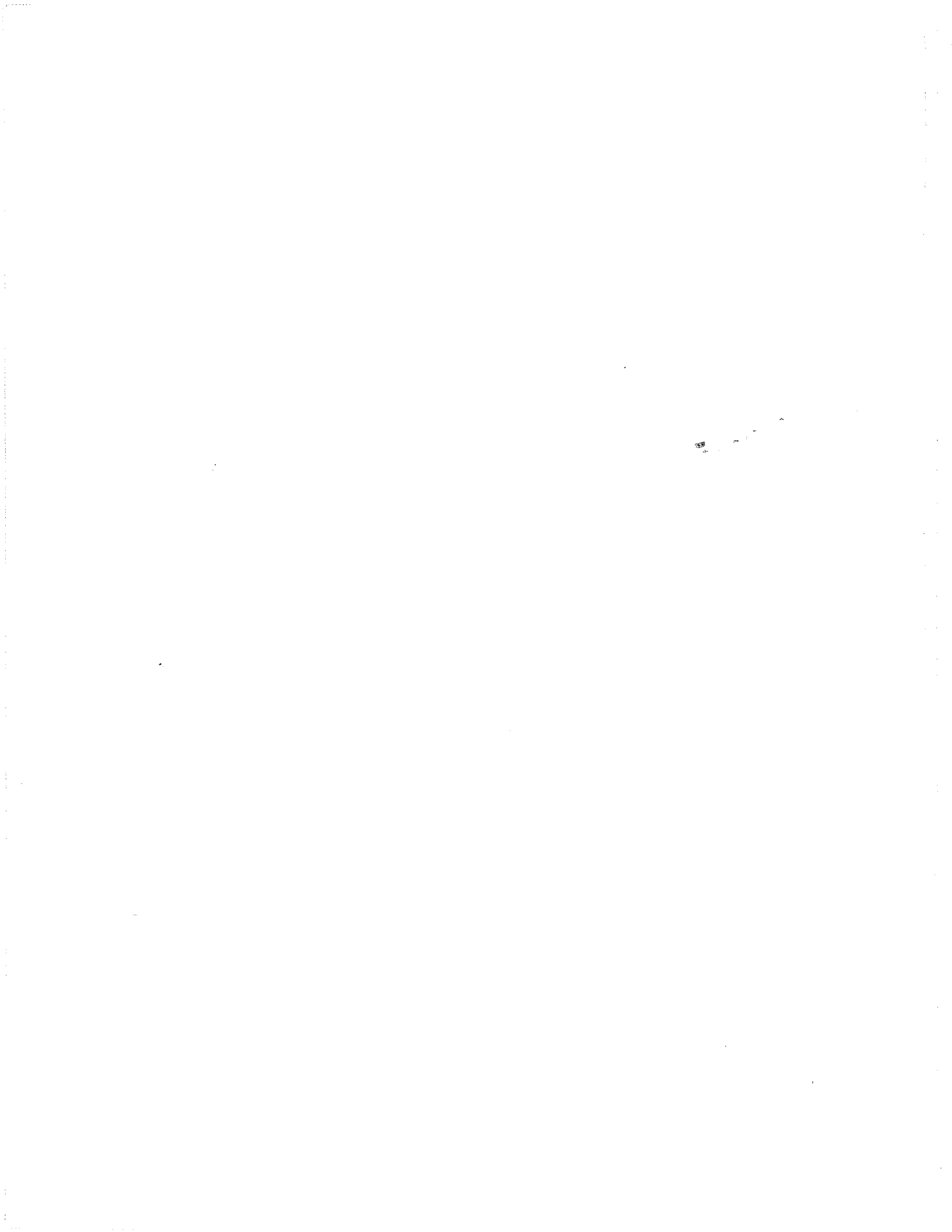
GENERAL FUND PERSONNEL PERCENTAGE CHANGE

1994-1995	1995-1996	1996-1997	
13.81	13.77	7.49	Judicial Agencies
0.12	1.12	1.17	Public Safety
13.95	3.27	-0.20	Parks and Recreation
-6.03	0.95	0.83	Public Works
-0.83	1.26	-2.76	Other

Thirty-one additional positions, 123 reclassifications and promotional opportunities were created to enhance and reengineer the police communication E911 division for 1997. The Department of Police also created 10 additional Crime Scene Technicians positions for the records division.

Due to inadequate staffing levels at the jails, and mandatory overtime requirements of Correction Officers, 40 Correction Officer positions were created in 1996, this will generate an overtime savings of \$1.4 million approximately in 1997.

In accordance to state court mandates on staffing requirements, 20 positions were created at the Judicial Agencies in 1996.



**Permanent Full-Time and Permanent Part-Time
Authorized Positions**

	FY 1995		FY 1996		FY 1997	
	<u>Full Time</u>	<u>Part Time</u>	<u>Full Time</u>	<u>Part Time</u>	<u>Full Time</u>	<u>Part Time</u>
GENERAL FUND						
CITY COUNCIL	52	72	53	77	53	78
EXECUTIVE OFFICES						
Office of The Mayor	6	-	6	-	5	-
Chief of Staff & Reporting Offices						
Chief of Staff	13	-	13	-	14	-
Office of Intergovernmental Affairs	3	-	3	-	4	-
Office of International Affairs	3	-	3	-	2	-
Office of Citizen Employment Training	4	-	4	-	4	-
Office of Communications	21	-	23	-	19	-
Office of Community Affairs	21	11	21	11	21	11
Sub-Total	65	11	67	11	64	11
Chief Operating Officer & Reporting Offices						
Chief Operating Officer	5	-	6	-	9	-
Contract Compliance	13	-	13	-	13	-
Program & Performance Evaluation	6	-	5	-	5	-
Sub-Total	24	-	24	-	27	-
TOTAL	95	11	97	11	96	11
CORRECTIONS	378	-	416	-	415	-
ADMINISTRATIVE SERVICES						
Office of Commissioner	4	-	4	-	4	-
General Services	69	11	68	-	67	-
Off. of Construction Management		-	-	-	-	-
Purchasing & Real Estate	37	-	37	-	37	-
TOTAL	110	11	109	-	108	-
FINANCE						
Administration	9	-	9	-	12	-
Budget & Management Analysis	10	-	9	-	10	-
Financial Analysis & Auditing	23	-	19	-	17	-
Accounting & Budget Administration	47	-	48	-	48	-
Treasury, License & Employee Benefits	38	-	40	-	38	-
TOTAL	127	-	125	-	125	-
FIRE SERVICES						
Office of Fire Chief	13	-	13	-	13	-
Administration	21	-	22	-	21	-
Fire Operations	740	-	733	-	733	-
Technical Services	94	-	99	-	97	-
TOTAL	868	-	867	-	864	-

**Permanent Full-Time and Permanent Part-Time
Authorized Positions**

	FY 1995		FY 1996		FY 1997	
	<u>Full Time</u>	<u>Part Time</u>	<u>Full Time</u>	<u>Part Time</u>	<u>Full Time</u>	<u>Part Time</u>
HOUSING AND COMMUNITY DEVELOPMENT						
Office of Commissioner	8	-	10	-	-	-
Development & Finance	3	-	4	-	-	-
Economic Development (PIC)	4	-	4	-	-	-
Human Services	6	-	6	-	-	-
Neighborhood Services	53	-	48	-	-	-
Economic Development	5	-	10	-	-	-
TOTAL	79	-	82	-	-	-
PLANNING, DEVELOPMENT AND NEIGHBORHOOD CONSERVATION						
Administration	-	-	-	-	17	-
Bureau of Buildings	-	-	-	-	82	-
Human Services	-	-	-	-	6	-
Neighborhood Conservation	-	-	-	-	47	-
Housing, Finance & Econ. Devl.	-	-	-	-	10	-
Planning	-	-	-	-	44	-
Citizen Employment & Training	-	-	-	-	3	-
TOTAL	-	-	-	-	209	-
JUDICIAL AGENCIES						
Municipal Court	183	13	201	13	204	13
Traffic Court	122	19	146	19	169	19
TOTAL	305	32	347	32	373	32
LAW	52	-	52	-	55	-
NON-DEPARTMENTAL	4	-	5	-	5	-
PARKS, RECREATION & CULTURAL AFFAIRS						
Administration	21	-	20	-	19	-
Parks	244	-	258	-	258	-
Recreation	183	228	184	-	178	228
Cultural Affairs	42	2	44	2	45	2
TOTAL	490	230	506	2	500	230
PERSONNEL & HUMAN RESOURCES						
Office of Commissioner	4	-	5	-	4	-
Personnel Administration	39	-	39	-	39	-
Employee Assistance	7	-	7	-	7	-
Labor Relations	6	-	6	-	6	-
Training	9	-	10	-	10	-
TOTAL	65	-	67	-	66	-

**Permanent Full-Time and Permanent Part-Time
Authorized Positions**

	FY 1995		FY 1996		FY 1997	
	<u>Full Time</u>	<u>Part Time</u>	<u>Full Time</u>	<u>Part Time</u>	<u>Full Time</u>	<u>Part Time</u>
PLANNING & DEVELOPMENT						
Administration	8	-	8	-	-	-
Bureau of Buildings	81	-	82	-	-	-
Planning	43	-	45	-	-	-
TOTAL	132	-	135	-	-	-
POLICE SERVICES						
Office of Chief of Police	82	-	82	-	85	-
Administrative Services	417	-	417	-	458	-
Criminal Investigation	361	-	361	-	361	-
Field Operations	1180	132	1,180	132	1,179	132
Taxicab & Vehicle for Hire	18	-	18	-	18	-
TOTAL	2,058	132	2,058	132	2,101	132
PUBLIC WORKS						
Administration	29	-	33	-	33	-
Highway & Streets	311	-	313	-	319	-
Sanitary Services	493	-	493	-	505	-
Traffic & Transportation	117	-	120	-	121	-
TOTAL	950	-	959	-	978	-
GRAND TOTAL - GENERAL FUND	5,765	488	5,878	254	5,948	483

COMMUNITY DEVELOPMENT FUND

CHIEF OF STAFF						
Office of Citizen Employment & Training	-	-	-	-	-	-
Office of Human Services	-	-	-	1	-	-
CHIEF OPERATING OFFICER						
Contract Compliance	1	-	1	-	1	-
FINANCE						
Accounting & Budget Administration	1	-	1	-	1	-
HOUSING & COMMUNITY DEVELOPMENT						
Development & Finance (formerly Housing Production)	13	-	13	-	-	-
Neighborhood Services	6	-	6	-	-	-
Office of Commissioner	8	-	8	-	-	-
Human Services	8	1	5	1	-	-
Economic Development (PIC)	6	-	8	-	-	-
TOTAL	41	1	40	1	-	-

**Permanent Full-Time and Permanent Part-Time
Authorized Positions**

	FY 1995		FY 1996		FY 1997	
	<u>Full Time</u>	<u>Part Time</u>	<u>Full Time</u>	<u>Part Time</u>	<u>Full Time</u>	<u>Part Time</u>
PLANNING, DEVL. & NEIGHBORHOOD CONS.						
Administration	-	-	-	-	9	-
Citizen, Empl. & Training	-	-	-	-	8	-
Development & Training	-	-	-	-	14	-
Human Services	-	-	-	-	5	1
Neighborhood Services	-	-	-	-	6	-
TOTAL	-	-	-	-	42	1
LAW	1	-	1	-	1	-
PUBLIC WORKS						
Highway & Streets	1	-	1	-	1	-
TOTAL	1	-	1	-	1	-
GRAND TOTAL - COMMUNITY DEVELOPMENT FUND	45	1	44	2	46	1
INTERGOVERNMENTAL GRANT FUND						
CHIEF OF STAFF						
Office of Human Services	-	-	-	-	-	-
FINANCE						
Administration	1	-	-	-	-	-
HOUSING & COMMUNITY DEVELOPMENT						
Commissioner	-	-	1	-	-	-
Human Services	2	-	2	-	-	-
Neighborhood Services	1	-	2	-	-	-
TOTAL	3	-	5	-	-	-
PLANNING AND DEVELOPMENT						
Administration	1	-	1	-	-	-
PLANNING DEV. & NEIGHBORHOOD						
Administration	-	-	-	-	2	-
Human Services	-	-	-	-	2	-
Neighborhood Services	-	-	-	-	2	-
TOTAL	-	-	-	-	6	-
POLICE SERVICES						
Office of Chief of Police	57	-	105	-	105	-
Administrative Services	22	-	20	-	20	-
TOTAL	79	-	125	-	125	-
GRAND TOTAL - INTERGOVERNMENTAL FUND	84	-	131	-	131	-

**Permanent Full-Time and Permanent Part-Time
Authorized Positions**

	FY 1995		FY 1996		FY 1997	
	<u>Full Time</u>	<u>Part Time</u>	<u>Full Time</u>	<u>Part Time</u>	<u>Full Time</u>	<u>Part Time</u>
EMPOWERMENT ZONE FUND						
Field operations	-	-	-	-	19	-
AIRPORT RENEWAL & EXTENSION FUND						
LAW	5	-	5	-	5	-
AVIATION						
Planning & Development	41	-	39	-	43	-
TOTAL						
GRAND TOTAL - AIRPORT RENEWAL & EXT. FUND	46	-	44	-	48	-
AIRPORT REVENUE FUND						
ADMINISTRATIVE SERVICES						
Purchasing & Real Estate	2	-	2	-	3	-
AVIATION						
Administration	44	-	67	-	83	-
Airport Maintenance	122	-	127	-	123	-
Operations & Safety	37	-	37	-	30	-
TOTAL	203	-	231	-	236	-
CHIEF OPERATING OFFICER						
Office of Contract Compliance	1	-	2	-	2	-
FINANCE						
Financial Analysis & Auditing	3	-	3	-	3	-
FIRE SERVICES						
Fire Operations	168	-	168	-	165	-
LAW						
	7	-	7	-	7	-
PARKS, RECREATION & CULTURAL AFFAIRS						
Cultural Affairs	0	-	2	-	2	-
PERSONNEL						
Personnel Administration	1	-	1	-	1	-

**Permanent Full-Time and Permanent Part-Time
Authorized Positions**

	FY 1995		FY 1996		FY 1997	
	<u>Full Time</u>	<u>Part Time</u>	<u>Full Time</u>	<u>Part Time</u>	<u>Full Time</u>	<u>Part Time</u>
POLICE SERVICES						
Field Operations	138	-	148	-	159	-
Taxicab & Vehicle for Hire	5	-	5	-	5	-
TOTAL	143	-	153	-	164	-
GRAND TOTAL - AIRPORT REVENUE FUND	528	-	569	-	583	-

GENERAL GOVERNMENT CAPITAL OUTLAY FUND

ADMINISTRATIVE SERVICES						
General Services	2	-	2	-	2	-
PLANNING AND DEVELOPMENT						
Administration	1	-	1	-	-	-
PLANNING, DEV. & NEIGHBORHOOD						
Administration	-	-	-	-	1	-
GRAND TOTAL - GEN. GOV'T CAPITAL OUTLAY FUND	3	-	3	-	3	-

INTERNAL SERVICE FUND

FINANCE						
Budget & Management Analysis	1	-	1	-	1	-
ADMINISTRATIVE SERVICES						
Management Information Systems	72	5	72	5	72	5
Motor Transport	345	-	335	-	334	-
TOTAL	417	5	407	5	406	5
GRAND TOTAL - INTERNAL SERVICE FUND	418	5	408	5	407	5

PARK FACILITIES REVENUE FUND

CHIEF OPERATING OFFICER						
Cultural Affairs	-	-	-	-	-	-
PARKS, RECREATION & CULTURAL AFFAIRS						
Cultural Affairs	15	-	15	-	15	-
GRAND TOTAL - PARKS FACILITIES REVENUE FUND	15	-	15	-	15	-

**Permanent Full-Time and Permanent Part-Time
Authorized Positions**

	FY 1995		FY 1996		FY 1997	
	<u>Full Time</u>	<u>Part Time</u>	<u>Full Time</u>	<u>Part Time</u>	<u>Full Time</u>	<u>Part Time</u>
PARKS IMPROVEMENT FUND						
PARKS, RECREATION & CULTURAL AFFAIRS						
Bureau of Parks	17	-	17	-	17	-
WATER AND SEWER RENEWAL & EXT. FUND						
ADMINISTRATIVE SERVICES						
General Services	3	-	3	-	3	-
Office of Construction Management	-	-	-	-	-	-
TOTAL	3	-	3	-	3	-
CHIEF OPERATING OFFICER						
Office of Contract Compliance	2	-	2	-	2	-
PUBLIC WORKS						
Highway & Streets	117	-	117	-	117	-
Pollution Control	16	-	16	-	30	-
TOTAL	133	-	133	-	147	-
WATER						
Water	62	-	62	-	60	-
Administration	-	-	-	-	-	-
TOTAL	62	-	62	-	60	-
GRAND TOTAL - WATER & SEWER RENEWAL & EXT. F	200	-	200	-	212	-
WATER AND SEWERAGE REVENUE FUND						
LAW	4	-	4	-	4	-
FINANCE						
Financial Analysis & Auditing	4	-	4	-	4	-
Treasury, License & Employee Benefits	10	-	10	-	12	-
TOTAL	14	-	14	-	16	-
PUBLIC WORKS						
Administration	-	-	4	-	4	-
Highways & Streets	212	-	219	-	220	-
Pollution Control	375	-	382	-	385	-
TOTAL	587	-	605	-	609	-
PERSONNEL AND HUMAN RESOURCES						
Training	1	-	1	-	1	-

**Permanent Full-Time and Permanent Part-Time
Authorized Positions**

	FY 1995		FY 1996		FY 1997	
	<u>Full Time</u>	<u>Part Time</u>	<u>Full Time</u>	<u>Part Time</u>	<u>Full Time</u>	<u>Part Time</u>
ADMINISTRATIVE SERVICES						
Purchasing & Real Estate	-	-	1	-	1	-
WATER						
Administration	13	-	13	-	14	-
Water	705	-	706	-	708	-
TOTAL	718	-	719	-	722	-
GRAND TOTAL - WATER AND SEWERAGE REVENUE F	1,324	-	1,344	-	1,353	-

1993 WATER & SEWER CONSTRUCTION FUND

PUBLIC WORKS						
Pollution Control	6	-	6	-	6	-

AGENCY FUND

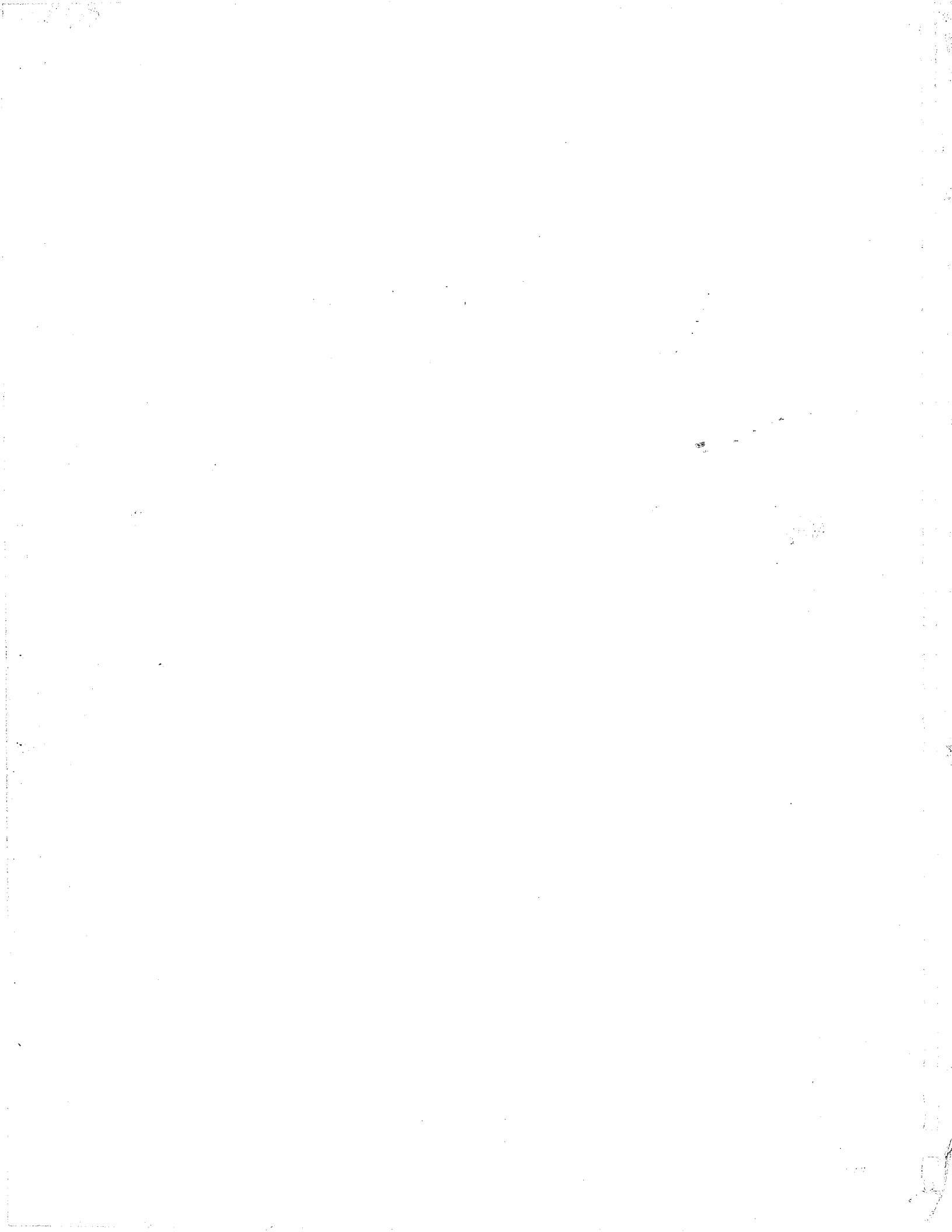
FINANCE						
Treasury, License & Employee Benefits	12	-	12	-	12	-
PARKS, RECREATION & CULTURAL AFFAIRS						
Administration	1	-	1	-	1	-
GRAND TOTAL - AGENCY FUND	13	-	13	-	13	-

TRUST FUND

OFFICE OF THE MAYOR						
Office of the Mayor	7	-	7	-	7	-
CHIEF OF STAFF						
Office of Citizen Employment & Training						
DEPARTMENT OF CORRECTIONS	126	-	126	-	126	-
HOUSING AND COMMUNITY DEVELOPMENT						
Economic Development	52	-	52	-	-	-
PLANNING, DEV. & NEIGHBORHOOD						
Citizen Empl. & Training	-	-	-	-	53	-
Planning (Asset Atlanta)	-	-	-	-	1	-
TOTAL	-	-	-	-	54	-
JUDICIAL AGENCIES						
Traffic Court	2	-	2	-	3	-

**Permanent Full-Time and Permanent Part-Time
Authorized Positions**

	FY 1995		FY 1996		FY 1997	
	<u>Full Time</u>	<u>Part Time</u>	<u>Full Time</u>	<u>Part Time</u>	<u>Full Time</u>	<u>Part Time</u>
PLANNING & DEVELOPMENT						
Planning	1	-	1	-	-	-
GRAND TOTAL - TRUST FUND	188	-	188	-	190	-
GROUP INSURANCE FUND						
FINANCE						
Treasury, License & Employee Benefits	6	-	6	-	6	-
HOME INVESTMENT FUND						
HOUSING AND COMMUNITY DEVELOPMENT						
Development and Finance	6	-	6	-	-	-
PLANNING, DEV, & NEIGHBORHOOD						
Development and Finance	-	-	-	-	6	-
GRAND TOTAL - HOME INVESTMENT FUND	6	-	6	-	6	-
1994 REFERENDUM G.O. BOND FUND						
CHIEF OPERATING OFFICER						
Office of Contract Compliance	1	-	1	-	1	-
ADMINISTRATIVE SERVICES						
Purchasing & Real Estate	1	-	1	-	1	-
PUBLIC WORKS						
Administration	6	-	6	-	6	-
GRAND TOTAL - 1994 REFERENDUM G.O. BOND FUND	8	-	8	-	8	-
ANNUAL BOND FUND						
FINANCE						
Financial Analysis & Auditing	3	-	3	-	3	-
Accounting & Budget Administration	2	-	2	-	2	-
GRAND TOTAL - ANNUAL BOND FUND	5	-	5	-	5	-
GRAND TOTAL ALL FUNDS	8,677	494	8,885	261	9,016	489



HOW THE BUDGET IS PREPARED

The annual operating and capital budgets of the City are developed in accordance with the annual Comprehensive Development Plan (CDP), which is adopted each July for the succeeding calendar year. The CDP is developed utilizing citizen input through the Neighborhood Planning Unit (NPU) process, and public hearings are held in communities on a regional basis to solicit input into the plan. The chart on page A-2 indicates the relationship of the various segments of the planning and budgeting cycle. In addition to the hearings conducted by the executive branch described above, a legislative hearing is conducted by the council prior to final adoption of the CDP. The council Finance Committee holds at least one public hearing during the time it is deliberating the budget.

The City of Atlanta utilizes an executive budget process, in which all departments submit budget requests to the Mayor, who proposes a budget to the City Council. Council then may modify that proposed budget, and formally adopts the budget by Ordinance. Under the City Charter, budget adoption must take place by the second council meeting in the second month of the fiscal year (February). Between January 1 and such time as the General Fund Budget for the city is adopted by the Mayor and Council, the Chief Financial Officer, with the approval of the Mayor, shall be authorized to make such expenditures of city funds as are deemed necessary and proper for the continuing operations of the city and its various departments (Municipal Code 1965, Sec. 31-212, Section 7-1018). The Mayor has eight days following council adoption to approve, veto (including line-item power of veto), or allow the ordinance to become law without his signature.

The Mayor and council are restricted in budget making to using the estimates of revenue availability set by the Budget Commission of the city. The Budget Commission is made up of the Mayor, the Chairman of the council Finance Committee, the Chief Financial Officer, and two councilmembers appointed by the Mayor. In the absence of any rate change, the Budget Commission is restricted to setting revenue estimates no higher than ninety-nine percent (99%) of the prior year's actual receipts in each revenue category. Additionally, Budget Commission members are personally liable for any revenue shortfall.

The general calendar for budget preparation is as follows:

<u>Budget Action</u>	<u>Action By</u>	<u>Time</u>
1. Prepare and distribute budget calendar, forms and instructions	Dept. of Finance	August 19
2. Prepare Phase II budget requests (line item and work program data)	City Departments	October 1
3. Staff reviews of budget requests	Dept. of Finance/City Departments	October 11
4. Hold review sessions and finalize budget recommendations	Executive Officer/ Chief Financial Officer	November 4-15
5. Submit executive budget recommendations to City Council	Mayor	December 12
6. Review Mayor's recommended budget	Council Finance Comm.	Dec.-Jan.
7. Hold Public Hearing	Council Finance Comm.	January 16 **

HOW THE BUDGET IS PREPARED (Continued)

<u>Budget Action</u>	<u>Action By</u>	<u>Time</u>
8. Establish official revenue estimates and debt service allocations	Budget Commission	Date not on Budget Calender
9. Prepare Budget Ordinance for Council Consideration (1st Read)	Dept. of Finance	January 16
10. Submit Budget Ordinance to full City Council (2nd Read)	Council Finance Comm.	January 30
11. Adopt Budget Ordinance	Council	February 3
12. Executive review and approval of budget ordinance	Mayor	On or before the second regularly scheduled Council meeting in February

** Requires Advertisement one week prior to the hearing date.

DEBT SUMMARY

The financial information in this section provides detailed data on the current and outstanding debt for the city of Atlanta as well as indicating and describing the City's legal debt limit and its relationship to current debt levels. These tables cover multiple fiscal years and provide financial report users with a broader and more complete understanding of the City of Atlanta and its financial affairs.



DEBT SUMMARY

A city's credit rating is of critical importance, as it determines the city's ability to issue bonds to finance capital improvements. This section reviews the credit rating of the City of Atlanta and some of the key factors that determine the rating.

Municipal Bond Ratings

The table below shows the credit rating given City bonds by the two major rating agencies, Moody's and Standard & Poor's. The City's credit rating is excellent.

CITY OF ATLANTA MUNICIPAL BOND RATINGS

<u>TYPE BONDS</u>	<u>MUNICIPAL CREDIT RATING</u>	
	<u>Moody's Investors Corporation</u>	<u>Standard and Poor's</u>
GENERAL OBLIGATION	Aa	AA
1st Defeasance (1969 through 1977)	Aaa	AAA
2nd Defeasance (1978, 1979, 1982, 1984, 1985, 1986)	Aaa	AAA
3rd Defeasance (1980 & 1983)	Aaa	AAA
4th Defeasance (1987, 1988, 1989, 1990)	Aaa	*
WATER AND SEWERAGE SYSTEM REVENUE		
First Lien Revenue Certificates (Defeased) (Escrowed to Maturity)	Aaa	AAA
Revenue Bonds, Series 1993	Aa	AA-
AIRPORT REVENUE		
First Lien, Series 1956-1965 (Defeased)	Aaa	AAA
First Lien, Series 1967-1975 (Defeased)	Aaa	AAA
Second Lien, Series 1977-1994 (Defeased)	A	A
1994 Series Bonds	A	A

* Not rated

CITY OF ATLANTA

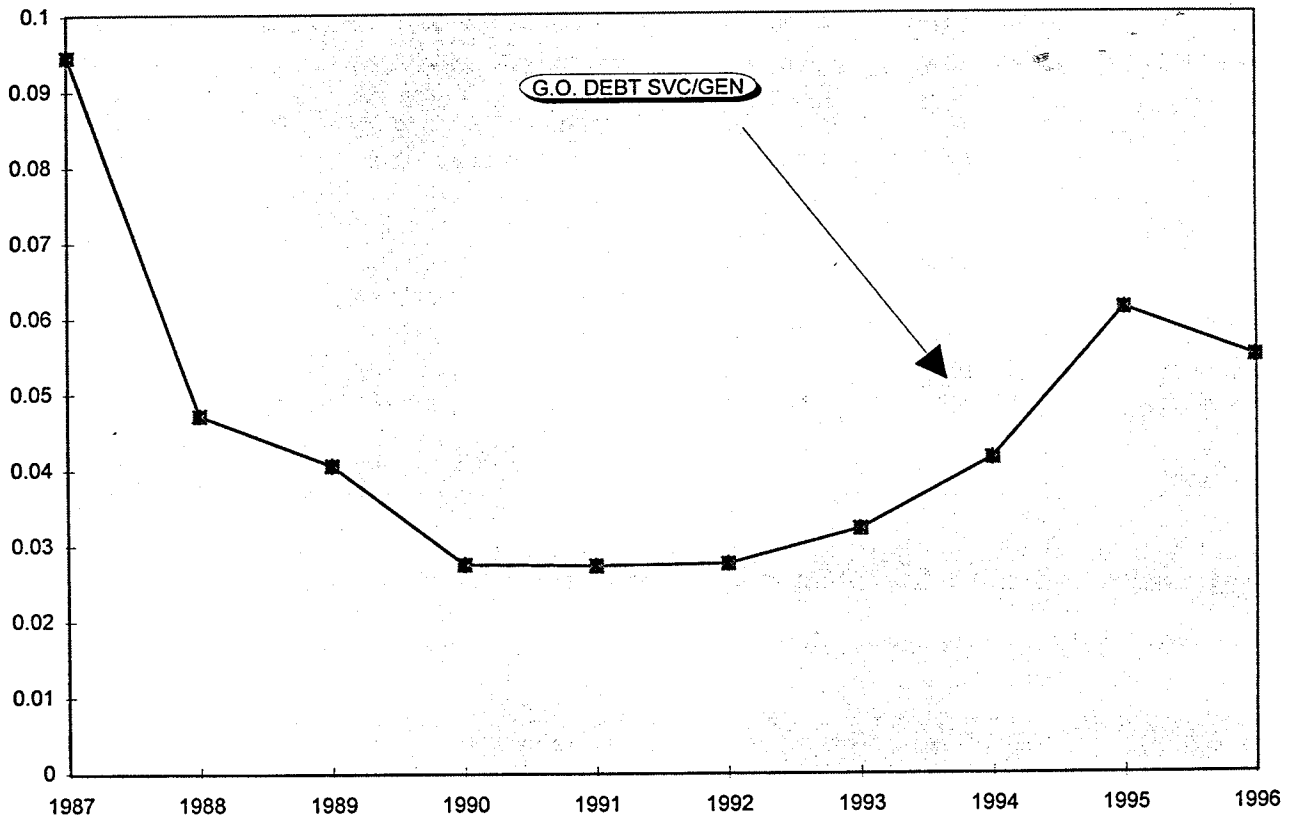
COMPUTATION OF LEGAL DEBT MARGIN
DECEMBER 31, 1996

Debt Limit (City General Purpose)	Assessed Value: <u>\$10,597,428,342</u>	
8% of Net Assessed Value		847,794,267
Total General Obligation Bonded Debt	289,795,000	
Less: School Bonds Outstanding	<u>133,895,000</u>	
Total Amount of General Obligation Debt		155,900,000
Debt Applicable to Debt Limit		<u>691,894,267</u>
General Purpose Debt Margin		
Debt Limit (School Purpose) Assessed Value:	<u>\$10,547,089,135</u>	
4% of Net Assessed Value		421,883,565
Total School Bonded Debt	133,895,000	
Total Amount of School Debt Applicable to Debt Limit		133,895,000
School Purpose Debt Margin		<u>287,988,565</u>
TOTAL LEGAL DEBT MARGIN		<u>\$979,882,832</u>

Debt Service

Debt service is the amount of principal and interest that must be paid each year on outstanding debt. The chart below shows the ratio of general obligation debt service payments to general fund revenues over the past ten years. The ratio fell significantly from 9.5% in 1987 to 2.8% in 1992. This trend indicates that the City's financial resources during that period have been devoted more intensively to ongoing operations than to the maintenance of its physical plant. But that trend was reversed in 1993, 1994 and 1995 as indicated by the upturn in the chart. 1996, however, shows a slight downturn in the percentage ratio.

**CITY OF ATLANTA
G.O. DEBT SERVICE***



Source: City of Atlanta, Dept. of Finance

* Includes City of Atlanta Public School debts.

CITY OF ATLANTA, GEORGIA

GENERAL OBLIGATION BONDS DECEMBER 31, 1996

	Maturity Year	Range of Annual Principal Payments		Issued	Retired	Outstanding
		Maximum	Minimum			
1975 Issue-5.50%-5.75%	2001	\$1,600,000	\$1,100,000	\$18,920,000	\$12,040,000	\$6,880,000
1989 Refunding Issue- 6.50%-6.60%	2005	920,000	290,000	11,340,000	4,290,000	7,050,000
1993 School Improvements- 5.50%-5.60%	2018*	8,780,000	1,320,000	94,000,000	3,640,000	90,360,000
1993 G.O. Refunding- 4.40%-4.70%	2014	3,275,000	420,000	42,755,000	1,995,000	40,760,000
1994 Issue-5.89%-6.00%	2023	12,185,000	1,505,000	80,110,000	3,125,000	76,985,000
1996 Issue-3.80%-5.00%	2021	2,330,000	110,000	28,500,000	-	28,500,000
ANNUAL BOND ISSUES:						
1991-6.10%-6.20%	2011	500,000	500,000	8,000,000	500,000	7,500,000
1992-5.40%-5.50%	2012	500,000	500,000	8,000,000		8,000,000
1994-5.89%-6.00%	2014	695,000	260,000	8,000,000		8,000,000
1995-4.90%-5.00%	2015	630,000	240,000	8,000,000		7,760,000
*1996-5.00%-5.00%	2016	625,000	250,000	8,000,000	240,000	8,000,000
TOTALS				315,625,000	25,830,000	289,795,000

* A term bond maturing December 1, 2018 plus accrued interest from June 1, 1993.

CITY OF ATLANTA, GEORGIA

GENERAL OBLIGATION BONDS DEBT SERVICE REQUIREMENTS TO MATURITY DECEMBER 31, 1996

Year	Principal	Interest	Total
1996	\$7,695,000	\$14,561,647	\$22,256,647
1997	9,465,000	14,140,782	23,605,782
1998	9,715,000	13,629,236	23,344,236
1999	8,170,000	13,102,614	21,272,614
2000	8,415,000	12,667,427	21,082,427
2001	8,695,000	12,222,204	20,917,204
2002	7,260,000	11,761,366	19,021,366
2003	7,475,000	11,379,577	18,854,577
2004	7,710,000	10,985,733	18,695,733
2005	7,850,000	10,578,740	18,428,740
2006	8,225,000	10,170,564	18,395,564
2007	8,505,000	9,745,104	18,250,104
2008	8,805,000	9,303,571	18,108,571
2009	9,130,000	8,841,938	17,971,938
2010	11,065,000	8,361,533	19,426,533
2011	9,910,000	7,760,658	17,670,658
2012	10,100,000	7,200,468	17,300,468
2013	10,360,000	6,628,668	16,988,668
2014	11,175,000	6,040,948	17,215,948
2015	10,910,000	5,406,738	16,316,738
2016	11,420,000	4,785,558	16,205,558
2017	12,955,000	4,129,918	17,084,918
2018	14,060,000	3,379,938	17,439,938
2019	5,690,000	2,566,178	8,256,178
2020	6,130,000	2,219,088	8,349,088
2021	6,605,000	1,843,625	8,448,625
2022	11,310,000	1,439,069	12,749,069
2023	12,185,000	746,331	12,931,331
Totals	<u>\$260,990,000</u>	<u>\$225,599,221</u>	<u>\$486,589,221</u>

CITY OF ATLANTA, GEORGIA

COMPUTATION OF DIRECT AND OVERLAPPING DEBT DECEMBER 31, 1996 (CASH BASIS)

	Net Debt Outstanding	%	Amount Applicable to Atlanta
		Applicable to Atlanta	
City of Atlanta General Obligation Debt	\$289,795,000 *	100.0%	\$289,795,000
Less amount available in General Obligation Bond Sinking Fund	36,010,814	100.0%	<u>36,010,814</u>
Net General Obligation Fund			<u>253,784,186</u>
OVERLAPPING DEBT:			
Fulton County	82,422,210	53.9%	44,425,571
DeKalb County	182,740,000	3.4%	6,213,160
Building Authority of Fulton County	129,412,075	53.9%	69,753,108
CONTRACTUAL GENERAL OBLIGATION DEBT:			
Atlanta and Fulton Recreation Authority	25,475,000	66.7%	16,991,825
Downtown Development Authority of the City of Atlanta	85,390,000	100.0%	85,390,000
Urban Residential Finance Authority of the City of Atlanta	14,534,886	33.3%	4,840,117
OVERLAPPING CONTRACTUAL OBLIGATIONS:			
Fulton-DeKalb Hospital Authority	317,465,000	40.4%	<u>128,255,860</u>
Total overlapping debt			<u>355,869,641</u>
Total direct general obligation and overlapping debt			<u><u>609,653,827</u></u>

NOTES: While the Atlanta and Fulton County Recreation Authority Bonds are an obligation of the Authority, the City of Atlanta, by contract, has guaranteed to pay annually into the Sinking Fund such amounts, not to exceed \$2,900,000 in any one year, as may be required to pay principal and interest for the 1964, 1975, 1977, 1982, and 1985 Series, and an amount not to exceed \$1,315,000 in any one year, for the 1970 Series. Fulton County reimburses the City one third of the total annual amount paid, pursuant to the contract.

Other political subdivisions within the City of Atlanta having the right to issue general obligation tax bonds in relation to their assessed valuations are as follows:

Fulton County (inside Atlanta only) 10%
DeKalb County (inside Atlanta only) 10%

* When the City Library was transferred to Fulton County in 1983, the County agreed to assume that portion of the City's general obligation debt which was used for library improvements. The principal amount of that debt outstanding as of December 31, 1996 was \$6,880,000. City taxpayers pay only a certain portion (53.9%) of that debt through County tax assessments.

CITY OF ATLANTA, GEORGIA

**CITY HALL EAST - CERTIFICATES OF PARTICIPATION
DECEMBER 31, 1996**

BONDS	Principal	1991 Issue	
		Rate (Percent)	Interest Amount
Authorized	\$27,355,000		
Retired/Paid	<u>3,175,000</u>		
Outstanding	<u>\$24,180,000</u>		
Year			
1997	\$910,000	6.00	\$1,606,140
1998	965,000	6.10	1,551,540
1999	1,025,000	6.20	1,492,675
2000	1,085,000	6.30	1,429,125
2001	1,155,000	6.40	1,360,770
2002	1,230,000	6.40	1,286,850
2003	1,305,000	6.50	1,208,130
2004	1,390,000	6.60	1,123,305
2005	1,485,000	6.07	1,031,565
2006	1,585,000	6.75	932,070
2007	1,690,000	6.85	825,082
2008	1,805,000	6.85	709,318
2009	1,930,000	6.85	585,675
2010	2,060,000	6.85	453,470
2011	2,205,000	6.85	312,360
2012	2,355,000	6.85	161,318
Totals	<u>\$24,180,000</u>		<u>\$16,069,393</u>

CITY OF ATLANTA, GEORGIA

**ATLANTA PRETRIAL DETENTION CENTER
CERTIFICATES OF PARTICIPATION
DECEMBER 31, 1996**

Bonds	Principal	1992 Issue	
		Rate (Percent)	Interest Amount
Authorized	\$67,700,000		
Retired/Paid	<u>3,105,000</u>		
Outstanding	<u>\$64,595,000</u>		
December 1 of the Year			
1997	\$1,660,000	4.90	\$3,917,115
1998	1,735,000	5.00	3,835,775
1999	1,825,000	5.20	3,749,025
2000	1,920,000	5.40	3,654,125
2001	2,025,000	5.60	3,550,445
2002	2,140,000	5.80	3,437,045
2003	2,260,000	5.90	3,312,925
2004	2,395,000	6.00	3,179,585
2005	2,535,000	6.10	3,035,885
2006	2,695,000	6.25	2,881,250
2007	2,860,000	6.25	2,712,812
2008	3,040,000	6.25	2,534,063
2009	3,230,000	6.25	2,344,063
2010	3,435,000	6.25	2,142,188
2011	3,645,000	6.25	1,927,500
2012	3,875,000	6.25	1,699,687
2013	4,115,000	6.25	1,457,500
2014	4,375,000	6.25	1,200,312
2015	4,645,000	6.25	926,875
2016	4,940,000	6.25	636,562
2017	<u>5,245,000</u>	6.25	<u>327,812</u>
Totals	<u>\$64,595,000</u>		<u>\$52,462,549</u>

CITY OF ATLANTA, GEORGIA

CITYWIDE RADIO PROJECT - CERTIFICATES OF PARTICIPATION DECEMBER 31, 1996

Bonds	Principal	1994 Issue	
		Interest	
		Rate (Percent)	Amount
Authorized	\$36,480,000		
Retired/Paid	<u>6,530,000</u>		
Outstanding	<u>\$29,950,000</u>		
Year			
1997	\$3,565,000	5.88	\$1,666,000
1998	3,775,000	5.88	1,450,792
1999	4,010,000	5.88	1,222,599
2000	4,250,000	5.88	980,343
2001	4,505,000	5.88	723,681
2002	4,780,000	5.88	451,364
2003	<u>5,065,000</u>	5.88	<u>162,754</u>
Totals	<u>\$29,950,000</u>		<u>\$6,657,533</u>

CITY OF ATLANTA, GEORGIA
SCHEDULE OF REVENUE BOND COVERAGE
DEPARTMENT OF AVIATION
LAST TEN YEARS
(CASH BASIS)

Year	Operating Revenue ¹	Current Operating Expenses ²	Net Revenue available for Debt Service	Debt Service Requirements			% Coverage
				Principal	Interest	Total	
1987	\$114,226,613	\$24,993,798	\$89,232,815	\$16,810,000	\$42,641,040	\$59,451,040	1.50
1988	117,710,544	28,056,647	89,653,897	16,745,000	41,282,574	58,027,574	1.55
1989	118,897,450	31,896,391	87,001,059	17,845,000	40,132,224	57,977,224	1.50
1990	129,108,000	33,541,433	95,566,567	19,100,000	38,879,140	57,979,140	1.65
1991	126,555,393	37,824,502	88,730,891	20,705,000	37,506,934	58,211,934	1.52
1992	123,260,018	37,417,944	85,842,074	17,915,000	33,394,434	51,309,434	1.67
1993	137,438,318	45,129,137	92,309,181	16,323,420	54,355,888	70,679,308	1.31
1994	133,249,106	43,594,295	89,654,811	11,710,000	51,279,995	62,989,995	1.42
1995	172,644,485	47,431,233	125,213,252	14,575,000	54,641,630	69,216,630	1.81
1996	187,589,010	58,306,392	129,282,618	6,555,000	52,068,253	58,623,253	2.21

¹ Represents total operating revenues.

² Represents total operating expenses exclusive of debt service.

CITY OF ATLANTA, GEORGIA

AIRPORT FACILITIES REVENUE BONDS
DECEMBER 31, 1996

Bonds	Totals			1990 Issue			1994-A Refunding Issue		
	Principal	Interest Amount		Principal	Rate (Percent)	Interest Amount	Principal	Rate (Percent)	Interest Amount
Authorized	\$876,952,504			\$319,247,504			\$71,045,000		
Retired/Paid	7,905,000			-			4,685,000		
Outstanding	<u>\$869,047,504</u>			<u>\$319,247,504</u>			<u>\$66,360,000</u>		
Maturity									
1997	\$16,825,000	\$50,994,423		-	6.70	\$19,306,155	\$3,335,000	4.60	\$3,832,318
1998	32,860,000	50,018,093		\$9,430,000	6.70	19,306,155	3,490,000	4.80	3,614,514
1999	34,730,000	48,176,310		10,065,000	6.70	18,674,345	3,655,000	4.90	3,429,031
2000	44,275,000	46,202,874		10,750,000	6.80	17,989,925	3,835,000	5.00	3,230,692
2001	46,780,000	43,691,835		11,490,000	6.90	17,248,175	4,025,000	5.10	3,022,130
2002	50,280,000	40,996,834		12,295,000	7.00	16,443,875	4,235,000	5.20	2,799,853
2003	52,065,000	38,060,910		13,170,000	7.10	15,570,930	4,455,000	5.30	2,566,686
2004	49,657,004	43,440,827		5,592,004	7.15	23,145,724	4,690,000	5.40	2,311,004
2005	48,763,087	41,215,135		5,208,087	7.15	23,530,950	4,940,000	5.50	2,053,576
2006	51,160,023	38,769,898		4,850,023	7.15	23,888,854	5,215,000	6.50	1,758,989
2007	16,886,519	36,238,763		4,516,519	7.15	24,222,019	5,555,000	6.50	1,444,820
2008	22,846,283	35,645,360		4,206,283	7.15	24,533,041	5,920,000	6.50	1,095,858
2009	23,636,730	34,816,275		3,916,730	7.15	24,821,119	6,300,000	6.50	748,201
2010	19,137,858	33,904,017		3,647,858	7.15	25,091,417	6,710,000	6.50	382,673
2011	23,395,000	22,692,825		14,110,000	6.50	14,629,275			
2012	24,870,000	21,201,775		15,025,000	6.50	13,712,125			
2013	26,440,000	19,616,750		16,005,000	6.50	12,735,500			
2014	28,105,000	17,931,575		17,045,000	7.25	11,695,175			
2015	30,005,000	16,012,263		18,280,000	7.25	10,459,413			
2016	32,030,000	13,962,463		19,605,000	7.25	9,134,113			
2017	34,200,000	11,773,100		21,025,000	7.25	7,712,750			
2018	36,515,000	9,434,587		22,550,000	6.25	6,188,437			
2019	38,760,000	7,162,262		23,960,000	6.25	4,779,062			
2020	41,145,000	4,750,062		25,455,000	6.25	3,281,562			
2021	43,680,000	2,189,525		27,050,000	6.25	1,690,625			
Totals	<u>\$869,047,504</u>	<u>\$728,898,741</u>		<u>\$319,247,504</u>		<u>\$389,790,721</u>	<u>\$66,360,000</u>		<u>\$32,290,345</u>

(Continued)

CITY OF ATLANTA, GEORGIA

AIRPORT FACILITIES REVENUE BONDS
DECEMBER 31, 1996

Bonds	1994-B Refunding Issue			1996 Issue		
	Principal	Rate (Percent)	Interest Amount	Principal	Rate (Percent)	Interest Amount
Authorized	\$210,095,000			\$276,565,000		
Retired/Paid	-			3,220,000		
Outstanding	<u>\$210,095,000</u>			<u>\$273,345,000</u>		
Maturity						
1997		4.60	\$12,133,075	\$13,490,000	5.00	\$15,722,875
1998	\$5,770,000	4.90	12,049,049	14,170,000	5.25	15,048,375
1999	6,055,000	5.00	11,768,484	14,955,000	5.25	14,304,450
2000	6,365,000	5.25	11,462,944	23,325,000	5.25	13,519,313
2001	6,130,000	5.30	11,143,468	25,135,000	5.50	12,278,062
2002	5,880,000	5.40	10,831,793	27,870,000	5.50	10,921,313
2003	4,820,000	5.50	10,545,482	29,620,000	5.50	9,377,812
2004	4,880,000	5.60	10,287,286	34,495,000	6.25	7,696,813
2005	1,960,000	5.70	10,089,734	36,655,000	6.50	5,540,875
2006	2,065,000	5.75	9,963,755	39,030,000	6.25	3,158,300
2007	2,195,000	5.75	9,805,424	4,620,000	5.25	766,500
2008	7,855,000	5.75	9,492,511	4,865,000	5.25	523,950
2009	8,305,000	5.75	8,978,418	5,115,000	5.25	268,537
2010	8,780,000	5.75	8,429,927			
2011	9,285,000	6.00	8,063,550	<u>\$273,345,000</u>		<u>\$109,127,175</u>
2012	9,845,000	6.00	7,489,650			
2013	10,435,000	6.00	6,881,250			
2014	11,060,000	6.00	6,236,400			
2015	11,725,000	6.00	5,552,850			
2016	12,425,000	6.00	4,828,350			
2017	13,175,000	6.00	4,060,350			
2018	13,965,000	6.00	3,246,150			
2019	14,800,000	6.00	2,383,200			
2020	15,690,000	6.00	1,468,500			
2021	<u>16,630,000</u>	6.00	<u>498,900</u>			
TOTALS	<u>\$210,095,000</u>		<u>\$197,690,500</u>			

(Concluded)

CITY OF ATLANTA, GEORGIA

SCHEDULE OF REVENUE BOND COVERAGE WATER AND SEWERAGE SYSTEM LAST TEN YEARS (CASH BASIS)

Year	Revenue	Expenses ¹	Net Revenue available for Debt Service	Debt Service Requirements			% Coverage
				Principal	Interest ²	Total	
1987	\$111,751,466	\$57,303,153	\$54,448,313	\$1,435,000	\$7,302,790	\$8,737,790	6.23
1988	111,788,700	68,981,570	42,807,130	1,520,000	7,210,340	8,730,340	4.90
1989	105,709,464	72,151,814	33,557,650	1,620,000	7,104,240	8,724,240	3.85
1990	109,576,417	77,316,939	32,259,478	1,735,000	6,984,213	8,719,213	3.70
1991	101,037,981	78,025,282	23,012,699	1,860,000	6,850,205	8,710,205	2.64
1992	112,532,199	81,232,329	31,299,870	2,160,000	6,621,525	8,781,525	3.56
1993	123,406,011	82,535,749	40,870,262	7,495,606 ³	-	7,495,606	5.45
1994	129,034,089	88,024,093	41,009,996	920,000	12,160,290	13,080,290	3.14
1995	141,270,427	91,019,406	50,251,021	4,390,000	12,130,850	16,520,850	3.04
1996	145,537,183	98,074,925	47,462,258	4,655,000	11,867,450	16,522,450	2.87

¹ Total operating expenses exclusive of debt service.

² Interest includes capitalized interest for the years 1993-1995 which is excluded in the bond coverage calculation.

³ Also included as interest in 1993 were debt service amounts necessary to complete the refunding of the Series 1995 Bonds.

CITY OF ATLANTA, GEORGIA

WATER AND SEWERAGE SYSTEM REVENUE BONDS DECEMBER 31, 1996

Bonds	1993 Refunding Issue		
	Principal	Interest	
		Rate (Percent)	Amount
Authorized	\$252,705,000		
Retired/Paid	<u>5,310,000</u>		
Outstanding	<u>\$247,395,000</u>		
Year			
1997	\$4,655,000	6.00	\$11,727,800
1998	4,935,000	6.00	11,440,100
1999	5,230,000	4.00	11,187,450
2000	5,440,000	4.10	10,971,330
2001	5,660,000	4.20	10,740,950
2002	5,900,000	4.30	10,495,240
2003	6,155,000	4.40	10,232,980
2004	6,425,000	4.50	9,953,007
2005	6,710,000	4.60	9,654,115
2006	7,020,000	4.70	9,334,815
2007	7,350,000	4.80	8,993,445
2008	7,705,000	4.90	8,628,272
2009	8,080,000	5.00	8,237,500
2010	8,485,000	5.00	7,823,375
2011	8,910,000	6.00	7,343,950
2012	9,445,000	5.00	6,840,525
2013	9,915,000	5.00	6,356,525
2014	10,410,000	5.00	5,848,400
2015	10,935,000	5.00	5,314,775
2016	11,480,000	4.50	4,783,100
2017	11,995,000	4.50	4,254,913
2018	12,535,000	4.50	3,702,988
2019	13,100,000	4.75	3,109,825
2020	13,720,000	4.75	2,472,850
2021	14,375,000	4.75	1,805,594
2022	15,055,000	4.75	1,106,631
2023	<u>15,770,000</u>	4.75	<u>374,538</u>
Totals	<u>\$247,395,000</u>		<u>\$192,734,993</u>

CITY OF ATLANTA, GEORGIA

SPECIAL ASSESSMENT COLLECTIONS LAST TEN YEARS (CASH BASIS)

Year	Assessments Billed	Assessments Collected	Ratio of Collections to Amount Billed	Total Outstanding Assessments
1987	\$417,791	\$308,954	73.9	\$2,008,061
1988	438,479	293,107	66.8	2,153,433
1989	706,233	358,771	50.8	2,500,895
1990	201,705	259,094	128.5	2,443,506
1991	539,704	137,503	25.5	2,845,707
1992	169,824	157,058	92.5	2,858,473
1993	593,685	139,044	23.4	3,313,114
1994	1,074,752	189,323	17.6	4,198,543
1995	1,609,273	121,968	7.6	5,685,848
1996	1,171,079	163,052	13.9	6,693,875

NOTES: All Special Assessments are due when billed and may be paid within thirty (30) days without interest. An election to pay in four installments is available for demolition, curb, gutter and sidewalks; six installments for sewer; and ten installments for paving at an annual interest rate of seven percent (7%) on the balance. Each installment is added to the Special Assessment Fund and the method of enforcing collections is the same as for general government taxes.

These amounts do not reflect any allowances for bad debts.

OTHER SCHEDULES

The financial information in this section provides detailed data on the City's Property Tax Rates and Levies and other sources of revenue, These tables cover multiple fiscal years and provide financial report users with a broader and more complete understanding of the City of Atlanta and its financial affairs.

CITY OF ATLANTA, GEORGIA

RATIO OF NET GENERAL BONDED DEBT TO ASSESSED VALUE AND NET BONDED DEBT PER CAPITAL LAST TEN YEARS (CASH BASIS)

Year	Population ¹	Assessed Value	Gross Bonded Debt ³	Service Monies Available ²	Net Bonded Debt	Ratio of Net Bonded Debt to Assessed Value (Percent)	Net Debt Bonded per Capita
1987	430,500	\$7,059,434	\$68,275	\$7,142	\$61,133	0.87	\$142.00
1988	431,900	7,552,311	67,010	13,198	53,812	0.71	124.50
1989	434,100	7,869,053	67,910	20,247	47,663	0.61	109.80
1990	394,017	8,066,826	71,240	19,769	51,471	0.64	130.63
1991	416,600	8,137,186	74,490	21,571	52,919	0.65	127.03
1992	417,400	8,182,983	77,645	22,901	54,744	0.67	131.15
1993	419,300	10,046,683	178,260	27,067	151,193	1.50	360.58
1994	421,900	10,100,534	260,410	29,412	230,998	2.29	547.52
1995	424,300	10,268,452	260,990	30,674	230,316	2.24	542.82
1996	425,200	10,629,772	289,795	27,795	262,000	2.46	616.18

(IN THOUSANDS)

Sources:

- ¹ Atlanta Regional Commission as of April, 1996. The 1990 figure is from the U.S. Census.
- ² Includes amounts due from Airport Revenue Fund.
- ³ Includes all Long-term General Obligation Debt.

CITY OF ATLANTA, GEORGIA

RATIO OF ANNUAL DEBT SERVICE EXPENDITURES FOR GENERAL BONDED DEBT TO TOTAL GENERAL FUND EXPENDITURES LAST TEN YEARS (CASH BASIS)

Year	Principal	Interest	Total Debt Service	Total General Fund Expenditures	Ratio of Debt Service to General Expenditures (Percent)
1987	\$15,110,000	\$9,634,220	\$24,744,220	\$250,289,620	9.9
1988	9,265,000	4,322,718	13,587,718	274,101,906	5.0
1989	8,140,000	4,309,991	12,449,991	317,286,109	3.9
1990	4,670,000	4,321,017	8,991,017	340,584,650	2.6
1991	4,750,000	4,505,860	9,255,860	334,546,680	2.8
1992	4,845,000	4,766,471	9,611,471	336,983,120	2.9
1993	4,740,000	6,502,903	11,242,903	373,562,757	3.0
1994	5,960,000	9,887,379	15,847,379	364,150,014	4.4
1995	7,420,000	16,350,126	23,770,126	380,094,234	6.3
1996	7,695,000	14,561,647	22,256,647	406,253,389	5.5

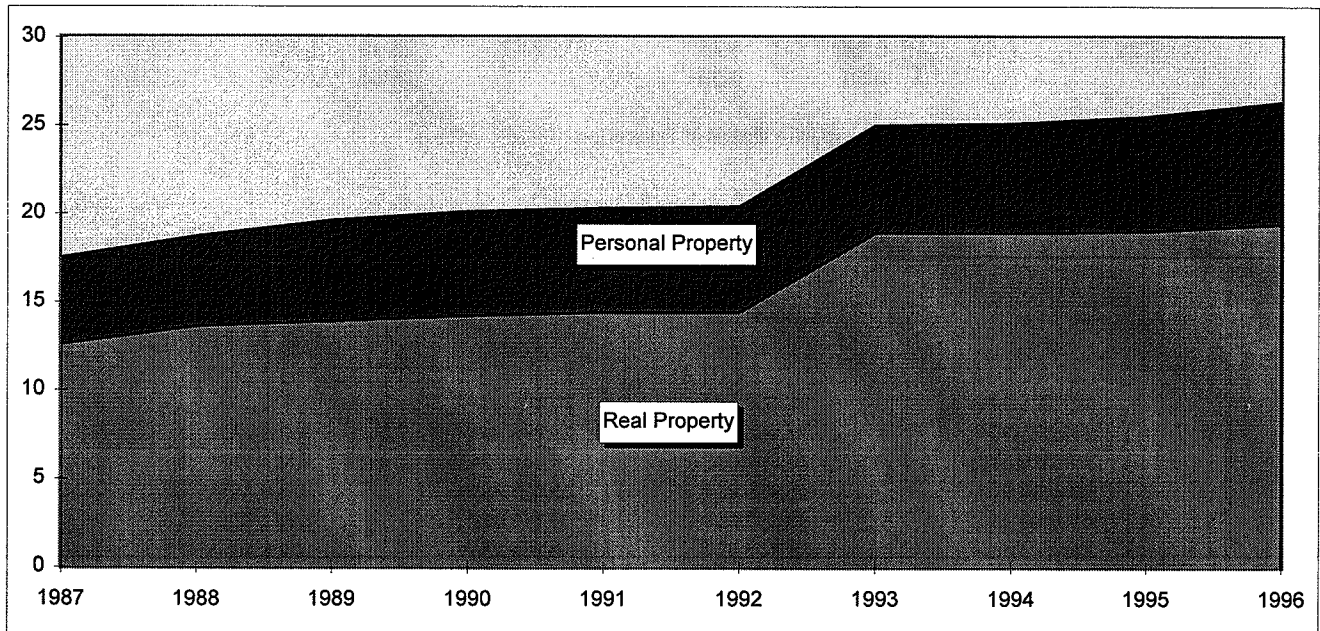


The City's Tax Digest

PROPERTY TAXES AND LOCAL OPTION SALES TAXES

Trends in property values are a key indicator of the economic condition of a community. Property taxes are one of the primary source of revenue for Atlanta, comprising 17.5% of general fund revenues in 1996. The City's real property tax digest increased 90.0% in value over the past ten years from \$12.6 billion in 1985 to \$19.5 billion in 1996 in actual dollars. New construction, indicated by building permits, along with reassessment of the majority of existing properties were the reasons for the increase in the real property digest over the past decade.

CITY OF ATLANTA TAX DIGEST



Property taxes include amounts levied against all real, public utility and tangible property. The City shares a common tax base with the Atlanta Board of Education, portions of Fulton and DeKalb counties and a hospital authority.

CITY OF ATLANTA

Property Tax Rates and Tax Levies 1986-1996

	CITY				SCHOOL				GRAND TOTAL
	General Fund Operations*	Debt Service	Park Improvements	Total City Levy	City Support	Operating	Debt	Total School Levy	
Tax Rates Per \$1,000 Assessed Value									
1986	7.63	1.69	0.50	9.82	2.64	22.10	2.53	27.27	37.09
1987	8.49	1.41	0.50	10.40	2.48	21.52	2.15	26.15	36.55
1988	9.51	0.76	0.50	10.77	2.48	22.11	1.36	25.95	36.72
1989	9.51	0.76	0.50	10.77	2.48	22.11	1.36	25.95	36.72
1990	10.67	0.24	0.50	11.41	2.41	22.68	0.79	25.88	37.29
1991	11.55	0.24	0.50	12.29	2.49	25.50	0.79	28.78	41.07
1992	11.42	0.24	0.50	12.16	2.41	25.50	0.79	28.70	40.86
1993	9.23	0.21	0.50	9.94	2.26	23.66	1.11	27.03	36.97
1994	8.82	0.25	0.50	9.57	2.17	23.44	1.29	26.90	36.47
1995	7.25	0.99	0.50	8.74	2.41	23.19	1.31	26.91	35.65
1996			0.50	0.50		26.95	1.31	28.26	28.76

*Excludes millage levy for sales tax revenues shared with Board of Education.

Tax Levies

	<u>Schools</u>	<u>General Fund Operations</u>	<u>Debt Service</u>	<u>Park Improvements</u>	<u>Total</u>
1986	127,376,514	58,858,207	25,801,351	2,888,113	214,924,185 (1)
1987	143,871,900	72,967,535	25,274,463	3,338,673	245,452,571 (1)
1988	157,320,070	85,054,376	16,481,824	3,564,917	262,421,187 (1)
1989	164,830,070	89,436,294	16,553,291	3,729,353	274,549,008 (1)
1990	173,096,490	99,583,051	8,715,092	3,823,978	285,218,611 (1)
1991	195,075,459	107,705,979	8,309,150	3,848,494	314,939,082 (1)
1992	197,195,927	107,064,922	8,346,391	3,874,293	316,481,533 (1)
1993	221,821,498	109,580,800	13,034,201	4,549,610	348,986,109 (1)
1994	220,142,786	104,966,861	15,311,731	4,565,338	344,986,716 (1)
1995	214,367,424	90,113,858	23,061,340	4,662,530	332,205,152 (1)
1996	256,610,799	67,771,498	24,276,529	4,799,716	353,458,542 (1)

(1) These totals do not include the Levy for the Special Tax District in that part of the City in DeKalb County. That levy is transferred to Fulton County to be used for Library Operations. These totals do not include intangible tax.

CITY OF ATLANTA
Assessed and Estimated Actual Value of Taxable Property
Last Ten Years
1986-1996

Fiscal Year	Real Estate		Personal Property and Corporate Franchises		Total		Ratio of Total Assessed To Total Estimated True Value
	Assessed Value(Gross)	Estimated True Value	Assessed Value(Gross)	Estimated True Value	Assessed Value(Gross)	Estimated True Value	
1986	\$4,333,885,080	\$10,834,712,700	\$1,809,368,384	\$4,523,428,968	\$6,143,253,464	\$15,358,141,668	40.00
1987	5,050,834,730	12,627,086,825	1,983,081,622	4,957,704,055	7,033,906,352	17,584,790,880	40.00
1988	5,452,371,324	13,630,928,310	2,070,251,382	5,175,628,455	7,522,622,706	18,806,556,765	40.00
1989	5,554,663,330	13,886,658,325	2,284,426,219	5,711,065,547	7,839,089,549	19,597,723,874	40.00
1990	5,687,817,210	14,219,548,025	2,356,897,738	5,892,244,345	8,044,714,948	20,111,792,370	40.00
1991	5,744,263,220	14,360,658,050	2,370,741,282	5,926,853,205	8,115,004,502	20,287,511,255	40.00
1992	5,758,993,570	14,397,483,925	2,402,233,903	6,005,534,758	8,161,227,473	20,403,018,683	40.00
1993	7,560,671,370	18,901,678,425	2,440,539,621	6,101,349,052	10,001,210,991	25,003,027,478	40.00
1994	7,552,051,010	18,880,127,525	2,491,762,876	6,229,407,190	10,043,813,886	25,109,534,715	40.00
1995	7,615,780,160	19,039,450,400	2,597,436,514	6,493,591,285	10,213,216,674	25,533,041,685	40.00
1996	7,798,454,040	19,496,135,100	2,773,758,023	6,934,395,058	10,572,212,063	26,430,530,158	40.00

NOTE: Assessed values are established by the Fulton County Board of Tax Assessors on January 1, of each year at 40% of the market value as required by State Law.

1. Freeport exemption netted out.
2. Freeport and enterprise zone personal property exemptions netted out.

Construction Activity

Construction boomed in Atlanta in 1980's as the City experienced a very strong economy. Building activity declined somewhat after its peak in 1989, but jumped up again to \$1.0 billion in 1994 due largely to increased construction activity related to the 1996 Olympics Games. Within a ten year span 1985 - 1995, the City issued \$7.3 billion in building permits for new constructions. In 1996, there were 1,403 residential and commercial units valued at \$425.2 million.

UNEMPLOYMENT RATE

Due to the strong economy the unemployment rate of Atlanta declined for most of the past decade until the recession in 1992 and near the end of 1993. Unemployment levels were reduced in most of 1993 and 1994 after the peak in 1992. However, the unemployment rate in the City was higher than the state and the national levels in the past ten years. The higher rate in the City was probably due to a proportionately higher number of lower skilled workers in the labor force and the attending difficulty in finding employment. Last year show a drop in the unemployment rate from 7.4 in 1995 to 6.7.

CITY OF ATLANTA, GEORGIA

VALUE OF CONSTRUCTION AND BANK DEPOSITS LAST TEN YEARS

Year	Commercial Construction		Residential Construction		City Property Values			
	Number of Units	Value	Number of Units	Value	Bank Deposits (in thousands) ¹	Real Property Market Value	Personal Property Market Value	Total Market Value
1987	171	\$221,289,333	500	\$83,958,889	\$14,948,699	\$12,627,086,825	\$4,957,704,055	\$17,584,790,880
1988	428	271,083,544	620	189,637,840	18,215,638	13,630,928,310	5,175,628,455	\$18,806,556,765
1989	512	437,593,661	581	91,784,440	17,164,518	13,886,658,325	5,711,065,373	\$19,597,723,698
1990	506	201,530,015	552	148,860,426	16,800,590	14,219,548,025	5,892,244,345	\$20,111,792,370
1991	394	143,961,094	399	99,896,293	18,336,077	14,360,658,050	5,926,853,205	\$20,287,511,255
1992	452	233,180,755	569	52,350,253	18,763,524	14,397,483,925	6,005,534,758	\$20,403,018,683
1993	437	134,061,877	425	61,651,005	18,457,466	18,901,678,425	6,101,349,052	\$25,003,027,477
1994	506	447,118,705	431	88,234,695	18,675,277	18,880,127,525	6,229,407,190	\$25,109,534,715
1995	492	141,425,935	460	119,174,147	20,095,365	19,039,452,900	6,493,591,285	\$25,533,044,185
1996	855	161,874,206	548	265,315,897	21,775,882	*		\$0

* Information was not available during publication.

Source:

¹ Federal Reserve Bank - Atlanta Region

Hartsfield Atlanta International Airport

FACTS

<u>OFFICIAL NAME:</u>	The William B. Hartsfield International Airport
<u>OFFICIAL SHORTENED NAME:</u>	ATL
<u>DISTANCE FROM DOWNTOWN ATLANTA:</u>	10 Miles (16.2 Kilometers)
<u>ELEVATION ABOVE SEA LEVEL:</u>	1,026 Feet (316 Meters)
<u>LATITUDE:</u>	33° 38' 2.1" North
<u>LONGITUDE:</u>	84° 25' 39.6" West
<u>TOTAL AIRPORT AREA:</u>	3,750 Acres (1,518 Hectares)
<u>PASSENGER TERMINAL:</u>	130 Acres (52.6 Hectares) or 5.7 Millions Square Feet. These figures include the Terminal Buildings, International Concourses T, A, B, C, D and E, the new International Concourse. Within these concourses are 24 International and 158 domestic gates, all connected by a 3.5 mile underground people mover transit system.
<u>ACCOMMODATION FOR THE PHYSICALLY CHALLENGED:</u>	The entire airport complex is free of any architectural barriers to the physically challenged.
<u>PARKING CAPACITY:</u>	There are more than 25, 000 parking spaces, including more than 10,000 close-in parking decks and another 4,850 in Park-Ride lots. Special parking spaces are provided for the physically challenged.

PASSENGER AIRLINES SERVING ATLANTA:

Aeromexico	ASA	Japan Airlines	Northwest	Vanguard
Air Canada	Austrian Airlines	KLM Royal Dutch	SABENA	VARIG
Air Jamaica	British Airways	KIWI International	Swissair	Western Pacific
Air South	Cayman Airways	Korean Air	TWA	
ALM Antillean	Continental	Lufthansa	United	
American	Corporate Express	Malev Hungarian	USAir	
America West	Delta Air Lines	Midwest Express	ValuJet	

ALL CARGO AIRLINES SERVING ATLANTA:

Aeromexpress	Burlington	Federal Express	Mountain Air	UPS
Airborne	Daylight Air	Korean Air	Polar Air	
American International	DHL	Lufthansa Air Cargo	Southern Air Transport	
Arrow Air	Emery Worldwide	Martinair Holland	Swissair	

Hartsfield Atlanta International Airport

PASSENGER HANDLED:

	1996	1995	1994
DOMESTIC	59,825,109	54,416,051	50,849,993
INTERNATIONAL	3,060,173	2,906,619	2,779,625
DIRECT TRANSIT	417,889	412,085	463,433
TOTAL	63,303,171	57,734,755	54,093,051

FREIGHT/EXPRESS/HANDLED:

	1996	1995	1994
DOMESTIC	408,347	397,893	458,444
INTERNATIONAL	163,917	147,063	131,192
TOTAL	572,264	544,956	589,636

AIRCRAFT OPERATIONS: Takeoffs and Landings

1996 Daily Average:	2,085	1995 Daily Average:	2,066	1994 Daily Average:	1,961
1996 Total:	761,011	1995 Total:	754,108	1994 Total:	715,920

RUNWAYS: Four Parallel Runways in an East-West Configuration

- (1) 9R/27L = 9,000 Feet Long (2,743 Meters). Category III.
- (2) 9L/27R = 11,889 Feet Long (3,624 Meters).
- (3) 8R/26L = 10,000 Feet Long (3,048 Meters).
- (4) 8L/26R = 9,000 Feet Long (2,743 Meters). Category III.

AIRPORT OPERATION REVENUE: Derived from landing fees, concession revenue, parking fees and building and land rentals. There is not general tax collection in the operation of the airport.

1996 REVENUE
\$187,589,000

1995 REVENUE
\$172,490,611

1994 REVENUE
\$133,249,106

AIRPORT EMPLOYEES: There are approximately 33,000 employees at the airport. This figure includes employees of the airline, concessionaires, Federal Aviation Administration, City of Atlanta and all airport tenants. The airport is considered to be the largest employment center in the State of Georgia.

TOTAL ANNUAL PAYROLL:

The total airport employee payroll is \$1.48 billion. Accounting for respending, this results in a direct economic impact of \$3 billions on the local and regional economy. The total direct and indirect annual economic impact of the airport is over \$15 billion.

STATISTICAL SECTION

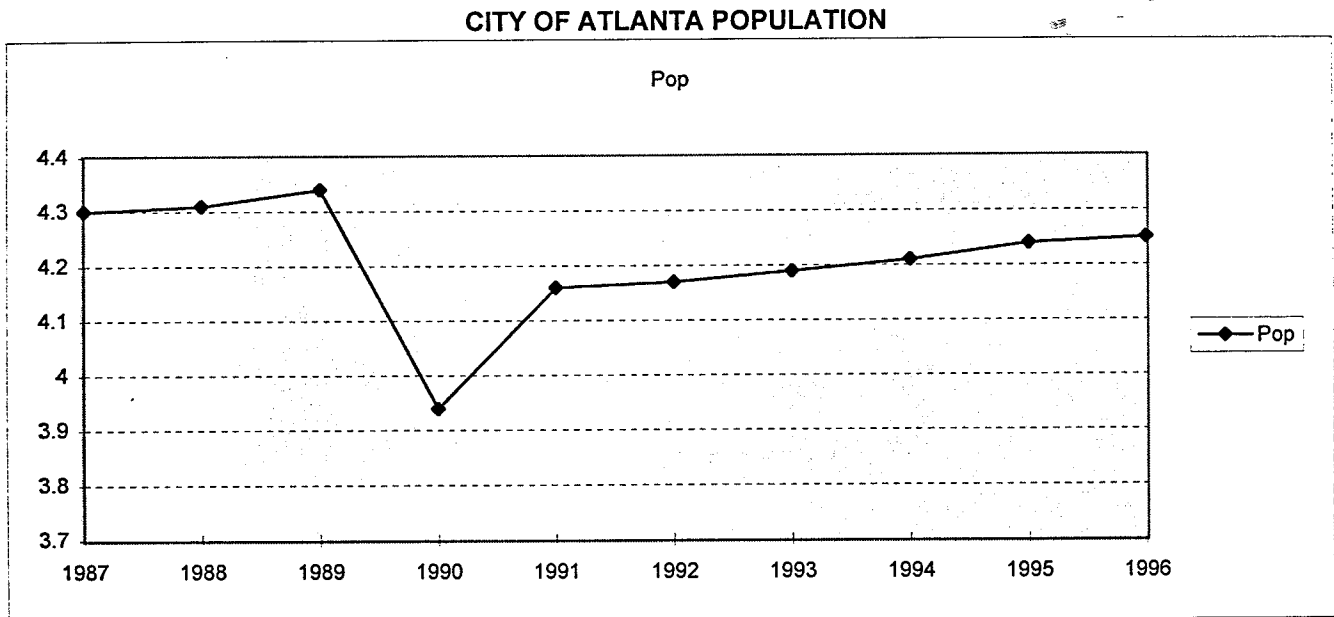
The financial information in this section provides detailed data on the financial, economic and physical characteristics of the City. These tables cover multiple fiscal years and provide financial report users with a broader and more complete understanding of the City of Atlanta and its financial affairs.



Population

Population change in Atlanta has been similar to national trends for many urban centers in the country in recent years. The official City of Atlanta population has declined from 495,039 in 1970 to 425,022 in 1980 and 394,017 in 1990. However, residency data does not tell the whole story for the City. Many people commute into the City to work and play. The latest U. S. Census (1990) indicates that 387,551 persons who reside in the Atlanta MSA (consisting of twenty surrounding counties, including Fulton County) work in Atlanta. Of those who work in the City, 234,778 live outside Fulton County. The City remains the center of business and entertainment activity in the growing metropolitan area.

The decline in population has not affected the City's vibrancy and ability to attract new development and projects. Among these activities are the 1994 NFL Super Bowl and the 1996 Summer Olympic Games.



Source: U.S. Bureau of Census

Year	Population ³	Median Age ²	Drop Out Rate ¹	School Enrollment ⁴	Unemployment Rate
1987	430,500	28.9	4.7	65,030	7.5
1988	431,900	28.9	5.8	63,328	7.8
1989	434,100	28.9	6.0	61,490	7.5
1990	394,017	28.9	4.7	60,118	7.5
1991	416,600	31.5	4.6	59,310	7.0
1992	417,400	31.5	4.6	58,038	9.8
1993	419,300	31.5	4.5	58,072	8.3
1994	421,900	31.5	5.3	57,780	7.6
1995	424,300	31.5	1.9	57,883	7.4
1996	425,200	31.5	*	58,107	6.7

Sources:

- ¹ Atlanta School Board
- ² Estimate of Median Age - Per census taken every 10 years.
- ³ Atlanta Regional Commission. 1990 figure from U.S. census.
- ⁴ At end of school year in June.
- * Not Available

CITY OF ATLANTA

1996 TEN (10) LARGEST TAXPAYERS

		Assessed Value	Percent of Total
Bell South	Communication Service	\$261,064,366	2.47
Georgia Power Company	Utility Service	186,439,092	1.76
Coca-Cola Company	Marketing and Manufacturing	135,184,480	1.28
AT&T	Communication Service	121,454,226	1.15
Georgia Pacific Company	Pulp and Paper Mfg.	86,193,540	0.82
Corporate Property	Commercial Real Estate	71,593,660	0.68
CSC Associates	Commercial Real Estate	68,525,610	0.65
One Ninety One Peachtree Assoc.	Commercial Real Estate	63,366,930	0.60
Peachtree Four Hundred Assoc.	Commercial Real Estate	54,146,680	0.51
Atlanta Marriott	Hotel Service	<u>53,762,890</u>	<u>0.51</u>
TOTAL		\$1,101,731,474	10.42

CITY OF ATLANTA, GEORGIA

DEMOGRAPHIC STATISTICS LAST TEN YEARS

Year	Population ³	Median Age ²	Drop Out Rate ¹	School Enrollment ⁴	Unemployment Rate
1987	430,500	28.9	4.7	65,030	7.5
1988	431,900	28.9	5.8	63,328	7.8
1989	434,100	28.9	6.0	61,490	7.5
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1992	417,400	31.5	4.6	58,038	9.8
1993	419,300	31.5	4.5	58,072	8.3
1994	421,900	31.5	5.3	57,780	7.6
1995	424,300	31.5	1.9	57,883	7.4
1996	425,200	31.5	*	58,107	6.7

Sources:

- 1 Atlanta School Board
- 2 Estimate of Median Age - Per census taken every 10 years.
- 3 Atlanta Regional Commission. 1990 figure from U.S. census.
- 4 At end of school year in June.
- * Not Available

CITY OF ATLANTA, GEORGIA

MISCELLANEOUS STATISTICAL DATA

DECEMBER 31, 1996

FIRE PROTECTION:

Fire Stations	31
Employees:	
Firefighting	937
Civilian	100

FIRE VEHICLES:

Fire Engines	46
Tractor Drawn Aerial Ladders	15
Mid-ship Platform Ladders	5
Mid-ship Aerial Ladders	5
Rear Mount Aerial Ladders	1
Foam Trailer	1
Light Unit Truck	1
Command Vehicle	5
Service Trucks	2
Pick-up Trucks	6
Hazardous Material Trucks	3
Rescue Units	7
Vans	7
Bus	1
Fire Cars	33
Station Wagons	1
Lift Gate Stake Body Trucks	2
Van Aerial Truck	1
Air Crash Fire Rescue Vehicles	10
Ambulances	3

POLICE PROTECTION:

Police Station	1
Precincts	6
Employees:	
Law Enforcement	1,523
Civilian	450

CITY OF ATLANTA, GEORGIA

MISCELLANEOUS STATISTICAL DATA

DECEMBER 31, 1996

(Continued)

POLICE VEHICLES:

Patrol Cars	276
Detective Cars	283
Patrol Wagons	6
Solo Motorcycles	131
Pick-up Trucks	18
Vans (full size)	10
Three Wheel Motorcycles	14
Bomb Trailers	2
Mini Vans	31
Horse Trailers	3
Helicopters	1
Buses	5

JAILS:

Pre-Trial Detention Center Capacity	2
	1,378

RECREATION:

Parks	320
Total Acres	3,300
Golf Courses	5
Swimming Pools:	
Outdoor	18
Indoor	5
Other Recreational Facilities	68

SCHOOLS:

Elementary	72
Middle	16
High	11
Evening	3

STUDENT ENROLLMENT:

Elementary	32,470
Middle	12,682
High	12,504
Special	451

CITY OF ATLANTA, GEORGIA

MISCELLANEOUS STATISTICAL DATA

DECEMBER 31, 1996

(Continued)

STUDENT-AVERAGE DAILY ATTENDANCE:

Elementary	30,262
Middle	11,262
High	10,253
Special	328

TEACHERS (Classroom) 3,750

Municipal Employees (exclusive of Atlanta Board of Education) 8,313

WATER AND SEWERAGE:

PURE WATER PRODUCED:

Total Gallons Produced	38,780 mill. gal.
Maximum Hourly Rate of Production	7.7 mill. gal.
Maximum Daily Produced	184.5 mill. gal.
Average Daily Produced	113.8 mill. gal.

WATER MAINS:

Miles in Service 2,400

ATLANTA INTERNATIONAL AIRPORT:

Number of Passengers Served	63,303,171
Number of Operations Served	761,011
Number of Carriers:	
Commercial	32
Cargo	15
Number of Runways	4
Number of Feet Each Runway:	
9R 27L	9,000 or 1.7 miles
9L 27R	8,000 or 1.5 miles
8R 27L	10,000 or 1.9 miles
8L 26R	9,000 or 1.7 miles

GLOSSARY OF TERMS

ANNUAL BUDGET:	A budget developed and enacted to apply to a single fiscal year.
ACTIVITY:	An action or set of actions directed at a specific purpose or purposes.
ANTICIPATION:	See "Estimated Receipts."
APPROPRIATION:	The legal authorization given by the City Council to make expenditures and incur obligations using city funds.
BASE (BASIC) BUDGET:	The budget required to maintain the current level of service in the succeeding fiscal year. During budget development, a distinction is made between the base budget required to fund a continuation of existing service levels and program change requests for additional resources for new activities or changes to service levels.
BUDGET COMMISSION:	Established in the Charter of the City of Atlanta, the Budget Commission is composed of the Mayor, Chairman of the Finance Committee, the Commissioner of Finance, and two members of Council, and sets the levels of estimated revenue for budget purposes.
CASH CARRY FORWARD:	Remaining fund balance in any given fund at the end of the fiscal year which is rebudgeted in the succeeding year's budget. Cash carry forward is shown in the budget document as cash and securities available January 1.
CDBG:	Community Development Block Grant.
COST CENTER:	A segregated set of expenditure accounts within a fund, separated for the purpose of identifying specific resources that will be applied toward a specific goal.
DEBT SERVICE:	Payment of interest and principal on an obligation resulting from the issuance of bonds.
EFFECTIVENESS:	The extent to which the outcome of an action or set of actions produces the desired results or impact.
EFFICIENCY:	A ratio between input (resources) and output (production).
ENTERPRISE FUND:	A fund which pays for its costs of operations from user fees and does not generally receive property tax support.
ESTIMATED RECEIPTS:	The legally authorized level of revenue expected to be received from individual revenue sources, as set by the Budget Commission. Generally, estimated revenues from any source for any given budget year cannot exceed ninety-nine percent (99%) of the actual prior year receipts. Estimated receipts are also referred to as "Anticipations."
FISCAL YEAR:	A twelve month period (January 1 through December 31) at the beginning of which the city implements a new budget based on expected revenues and expenditures, and at the end of which the city determines its financial positions and the results of its operations.

GLOSSARY OF TERMS (CONTINUED)

FUND:	A self-balancing set of accounts set aside and accounted for separately for the purpose of restricting specific revenues that are then spent for a specific set of activities.
INTERNAL SERVICE FUND:	A fund used to account for the financing of goods or services provided by one department or agency to other departments or agencies, on a cost-reimbursement basis.
MANAGEMENT OBJECTIVE:	Specific, measurable things to be accomplished which have the characteristic of being able to be controlled or affected by management decisions and direction.
MEASURE:	An absolute indicator of the attainment of an objective. May be simply a determinable result, or may consist of statistical data.
MILL:	A measure of the rate of <u>ad valorem</u> (property) taxation, representing one (\$1) dollar of tax per one thousand (\$1,000) dollars of assessed property value.
OBJECTIVE:	Specific, measurable things to be accomplished.
OPERATING BUDGET:	The annual budget for the routine, ongoing activities and work program of an organizational unit, as opposed to budgets which may also be established for capital projects, grant funded projects, and other activities of a non-permanent nature.
PROGRAM:	A set of activities under a specific organizational unit.
PROGRAM CHANGE:	A proposed activity which is not presently in an organization's work program, nor funded in its budget.
PROPRIETARY FUND:	A set of segregated revenue and expenditure accounts, set up for the purpose of showing net income, financial position, and changes in financial position. Enterprise Funds and the Internal Service Fund are Proprietary Funds.
RESERVE:	An account used to set aside and earmark monies for future use. Monies must be appropriated from the reserve account to an expenditure account for a specific purpose before they can be spent.
REVENUE:	The taxes, fees, charges, special assessments, grants, and other funds collected and received by the city in order to support the services provided.
USER FEES:	The payment of a fee for direct receipt of a public service by the person benefiting from the service.
WORKLOAD:	A measure of quantity produced, processed, handled, or otherwise acted upon or with by an organizational unit. Workload is preferably indicated with respect to a specific, identifiable period of time.
WORK PROGRAM:	The detailed set of things to be accomplished, within specified time periods, for an organizational unit.

Prepared by

DEPARTMENT OF FINANCE

Bureau of Budget and Management Analysis

Dominic A. Ochei, *Acting Director*
Rick D. Taylor, *Acting Deputy Director*
Belinda Cross, *Budget Analyst, Principal*
Gerald Yerby, *Budget Analyst, Principal*
Nduka Agbim, *Budget Analyst, Senior*
Tony Constance, *Budget Analyst, Senior*
Joshua Farcarlun, *Budget Analyst, Senior*
Cathy Lee, *Budget Analyst, Senior*
Preston Stephens, *Budget Analyst, Senior*
Samuel Thompkins, *Budget Analyst, Senior*
Bertha Davis, *Office Supervisor*

