

DEPARTMENT OF FINANCE

FINANCIAL STATUS REPORT





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EXECUTIVE SUMMARY

The Financial Status Report for the quarter ending December 31, 2015 represents the Department of Finance's continuing efforts to provide enhanced financial reporting to the City's executives and policymakers. The report is presented as follows:

• Executive Summary

This section provides an economic briefing and summary of the quarter's results for General Fund and its Departments, the Enterprise Funds, Other Funds and the current Fund Balance Projection.

General Fund Summaries

This section begins with an overview of the General Fund as of December 31, 2015. The section ends with a report for the Department of Public Defender's Office. If there are challenges to a department operating within the adopted budget, it will be reported in this section.

• Enterprise Funds

The Enterprise Funds are reported in a format that focuses on each fund's respective revenue and expenditure position with explanations provided for variances.

• Other Funds

Similarly, the Other Funds section reports on funds that may require subsidies from the General Fund.

Cash Pool/Flow Reports

The Cash Pool and Cash Flow reports provide the cash position of the City of Atlanta as of December 31, 2015.

• Catastrophic (General) Fund Balance Projection

This section will be updated quarterly as each Department reports on its projected expenditures.

• Debt and Investment Report

The Debt and Investment Report details the investment and debt portfolio activity of the City of Atlanta as of December 31, 2015.

Appendices

The appendices have been added to provide additional information related to Revenue Detail, commentary about the General Fund's Revenue performance, as well as a Glossary of Terms. This section also includes contact information for the Budget Analysts/Managers.

Economic Briefing

Economic Outlook:

The University of Georgia-Selig Center report states: Compared to other large metropolitan areas with strong links to global markets the costs of living and doing business in the Atlanta MSA are low. Companies looking to lower costs will continue to relocate to Atlanta. Access to workers, especially skilled labor, is vital to business success. The pool of talent also is large and deep for occupations that do not require college degrees. Businesses also are attracted by Atlanta's extensive multi-modal transportation and distribution system.

A revival of population growth and the housing recovery will strongly underpin Atlanta's ongoing economic recovery. A high concentration of college-educated workers will continue to attract high technology companies in life sciences, research & development, IT, professional and business services, and high-tech manufacturing. Life sciences companies are attracted by the presence of the CDC and nonprofits such as the national headquarters of the American Cancer Society. New high tech industries (e.g., healthcare IT, cyber security, and mobile apps) are growing rapidly in Atlanta. The innovation district that's developing around Tech Square has achieved the critical mass needed to attract high-tech companies to Midtown Atlanta. For example, Kaiser Permanente will establish an IT campus in Midtown that will create 900 jobs. NCR also will build a new headquarters campus in Midtown near Tech Square.

Major improvements at Hartsfield-Jackson International Airport bode well for Atlanta's growth, especially the completion of the new international terminal. The airport makes the Atlanta area an ideal location to operate corporate headquarters due to its large number of direct domestic and international flights. Multistate and multi-national companies based in Atlanta are flying executives and salespeople everywhere almost every day.

Home Price Index:

The S&P/Case-Shiller Atlanta Home Price Index measures the average change in value of residential real estate in Atlanta given a constant level of quality. It is included in the S&P/Case-Shiller Home Price Index Series which seeks to measure changes in the total value of all existing single-family housing stock. The Atlanta Home Price Index has risen by 7.25 from Oct. 2014 to Oct. 2015. According to the Selig Center Economic Outlook, "Housing and real estate development will be a powerful driver of Georgia's economy in 2016, helping the state's economy to outperform the nation's economy. Recent and continuing increases in US home prices will make it even easier for companies and people to relocate to Georgia.

Georgia's housing market is responding to a more favorable balance of supply and demand. Increased demand for housing will come mostly from job growth. Those new jobs, and slightly bigger paychecks – plus appreciating home values – will give more people the wherewithal, and the confidence, to buy homes.



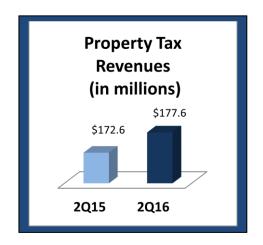
Note: November and December 2015 data not available

Property Tax Revenues

The 2015 Atlanta Tax Digest (which correlates to FY 16) marked the third consecutive year of positive growth, with the Tax Digest increasing by 12.2% compared to the 2014 Atlanta Tax Digest (FY 15). The positive tax base reassessment growth equated to a millage equivalent of .86 mills which led to a rollback of the property tax millage rate from 9.75 mills to 8.89 mills for FY 16.

Property tax bills for Atlanta/Fulton and Atlanta/DeKalb taxpayers were due September 30, 2015. The Second Quarter report demonstrates that over 96% of property taxes have been collected at this time and is consistent with prior year collections performance.

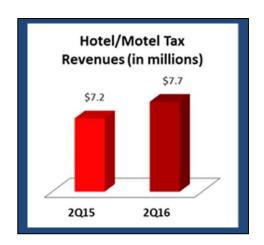
Year-to-date property tax revenues are \$177.6 million while prior year revenues were \$172.6 million, which correlates with growth in the 2015 Atlanta Tax Digest from new construction. The FY 16 property tax anticipation is \$184 million and assumes a 99% collection rate.



Elastic Sources of Income-Sales Tax and Hotel/Motel Tax Revenues

These two revenue sources are monitored closely because they provide insights into consumer and business spending activities and are generally consistent with the general direction of the economy. Sales tax revenues as of FY16 second quarter are \$51.5 million compared to \$50.2 million as of FY15 second quarter. The FY16 sales tax anticipation is \$101 million and is projected to be met. Hotel/motel tax revenues as of FY 16 second quarter are \$7.7 million compared to \$7.2 million as of FY15 second quarter; this amount represents the City's 24.99% tax share. The increase in these two revenue sources correlates with early holiday spending & travel activity.

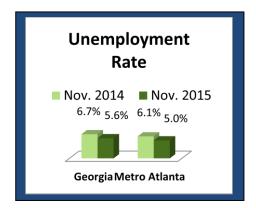




Labor market

The Atlanta unemployment rate has decreased from November-2014 to November-2015 by 1.1 % points, from 6.1% to 5.0% over the same period. On an annual average basis, the Atlanta MSA will add 69,600 jobs in 2016, a year-over-year increase of 2.7 percent. Atlanta therefore will account for 75 percent of the state's net job growth.

Atlanta's high concentration of service producing industries, IT companies, distribution companies, institutions of higher education, health care providers, life sciences companies and headquarters operations will keep the job machine in forward gear. Many of the headquarters and other large projects recently announced by the Georgia Department of Economic Development were located in the Atlanta MSA. Atlanta's outsized information industry will benefit from expanding film and television production as well as surging demand for more sophisticated wireless services and high-volume mobile data applications. The Atlanta MSA Unemployment and Gross Metro Product are closely monitored metrics in analyzing the underlying strength of the economy particularly as it pertains to consumer spending and retail taxable sales.

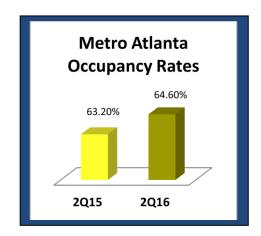


Note: December 2015 unemployment numbers for Metro Atlanta not available.

Hotel market

RevPAR, or revenue per available room, is a performance metric in the hotel industry, which is calculated by multiplying a hotel's average daily room rate (ADR) by its occupancy rate. This index is one of the primary metrics for evaluating the strength of the hotel and tourist industry. The Atlanta Rev Par increase of \$7.30 in upper priced hotels and \$4.70 in lower priced hotels is a positive indicator for revenue associated from lodging, tourism, and retail activity. According to the Selig Center Economic Outlook, "Cyclical improvements in the national and regional economies will boost Georgia's hospitality industry. Hotel occupancy rates will be at or near record levels."





Consumer Price Index

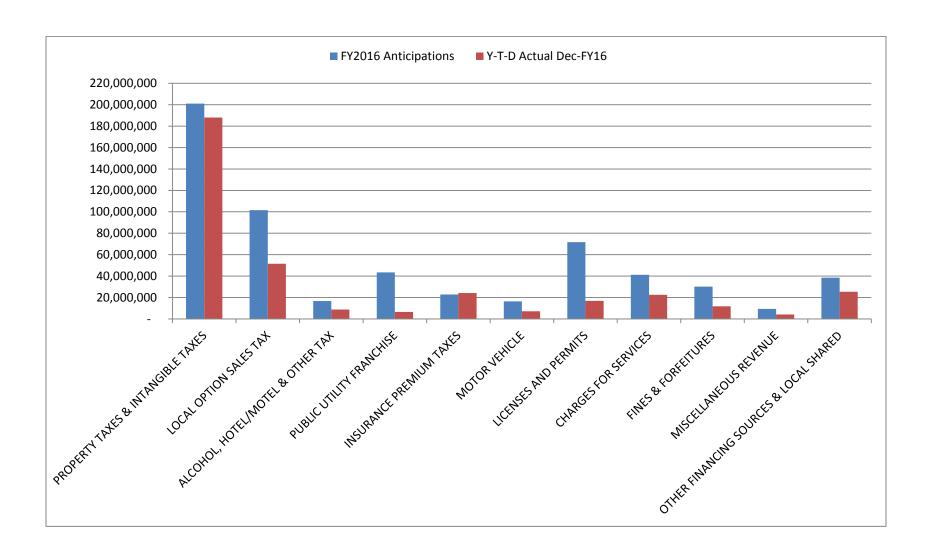
The Consumer Price Index (CPI) is a measure of the average change over time in the prices paid by urban consumers for a market basket of consumer goods and services. The CPI affects nearly all Americans because of the various means it is used as an economic indicator, a deflator of other economic series, and as a means of adjusting dollar values. The Bureau of Labor and Statistics (BLS) reports data indicate the overall change in CPI from December-2014 to December-2015 is primarily due to fuel and energy costs fluctuations and an increase in the food index.



Sources: PKF Hospitality Research, S&P Case-Shiller Index, Georgia Department of Labor, U.S. Department of Commerce, Wells Fargo, University of Georgia, and Georgia State University.

General Fund

The City of Atlanta is on target to meet the General Fund Revenue Anticipation of \$593 million. This is the total amount of anticipated revenue collections for the fiscal year.



CITY OF ATLANTA, GA SUMMARY OF GENERAL FUND MAJOR REVENUES

Total Second Quarter FY16 revenue collections are 61.86% of the total revenue anticipations compared to 61.11% of the total revenue anticipation in FY15. As of the Second Quarter of FY16 revenue collections are on pace to meet the FY16 revenue anticipations.

| | | | | YTD | | | | | YTD |
|---------------------------------------|----------------|----------------|-------------------|--------------|---|----------------|----------------|-------------------|--------------|
| | FY16 Funding | FY2016 | Y-T-D Actual Dec- | Anticipation | | FY15 Funding | FY2015 | Y-T-D Actual Dec- | Anticipation |
| Category | Budget | Anticipations | FY16 | % | | Budget | Anticipations | FY15 | % |
| PROPERTY TAXES & INTANGIBLE TAXES | 201,129,976 | 201,129,976 | 188,051,910 | 93.50% | | 189,084,796 | 189,084,796 | 183,421,843 | 97.01% |
| LOCAL OPTION SALES TAX | 101,516,578 | 101,516,578 | 51,535,081 | 50.77% | | 100,052,197 | 100,052,197 | 50,202,689 | 50.18% |
| ALCOHOL, HOTEL/MOTEL & OTHER TAX | 16,782,855 | 16,782,855 | 8,798,432 | 52.43% | | 16,193,144 | 16,193,144 | 8,324,797 | 51.41% |
| PUBLIC UTILITY FRANCHISE | 43,395,742 | 43,395,742 | 6,540,614 | 15.07% | | 48,553,328 | 48,553,328 | 5,511,099 | 11.35% |
| INSURANCE PREMIUM TAXES | 22,889,796 | 22,889,796 | 24,215,337 | 105.79% | | 21,945,924 | 21,945,924 | 22,667,653 | 103.29% |
| MOTOR VEHICLE | 16,463,089 | 16,463,089 | 7,116,470 | 43.23% | | 15,850,436 | 15,850,436 | 7,293,554 | 46.01% |
| LICENSES AND PERMITS | 71,690,762 | 71,690,762 | 16,872,962 | 23.54% | | 62,290,901 | 62,290,901 | 13,202,204 | 21.19% |
| CHARGES FOR SERVICES | 41,233,268 | 41,233,268 | 22,508,506 | 54.59% | | 41,996,989 | 41,996,989 | 21,142,205 | 50.34% |
| FINES & FORFEITURES | 30,097,121 | 30,097,121 | 11,730,870 | 38.98% | | 31,123,053 | 31,123,053 | 12,975,180 | 41.69% |
| MISCELLANEOUS REVENUE | 9,438,232 | 9,438,232 | 4,134,284 | 43.80% | | 13,242,725 | 7,703,516 | 6,067,012 | 45.81% |
| OTHER FINANCING SOURCES & LOCAL SHARE | 38,473,217 | 38,473,217 | 25,383,428 | 65.98% | L | 29,678,744 | 29,678,744 | 17,530,194 | 59.07% |
| Grand Total Revenues | \$ 593,110,637 | \$ 593,110,637 | \$ 366,887,894 | 61.86% | | \$ 570,012,238 | \$ 564,473,029 | \$ 348,338,429 | 61.11% |

Notes:

The difference between the FY15 Funding Budget and the FY15 Anticipations is \$3,465,776 in fund balance and \$2,073,433 from increases to FY15 anticipations.

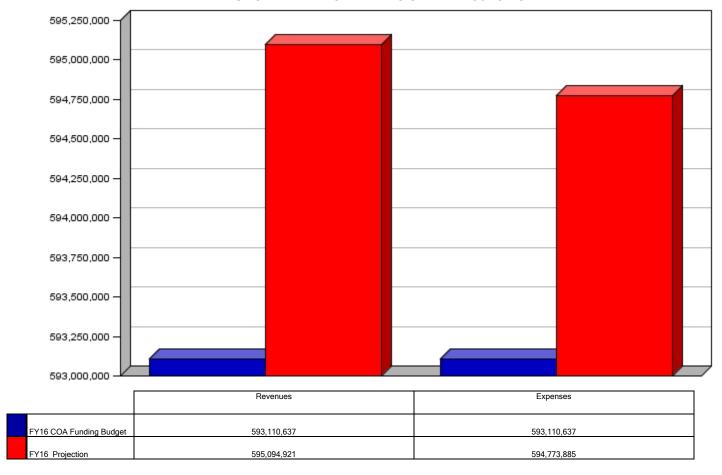
SUMMARY OF OPERATING BUDGET BY FUND AND DEPARTMENT Second Quarter Projection

| Fund/Department | FY16 Funded Budget | YTD Actuals | Projected Expenses | Fotal Projected Expenses | Variance (\$) | Variance (%) |
|--|-----------------------|-----------------|--------------------|-----------------------------|-----------------------|---|
| General Fund | | | | | | |
| City Council | \$12,610,548 | \$3,821,676 | \$5,322,831 | \$9,144,507 | \$3,466,040 | 27.49% |
| Executive Offices | \$45,659,715 | \$24,179,260 | \$17,591,045 | \$41,770,305 | \$3,889,410 | 8.52% |
| Department Of Atlanta Information Management | \$31,540,570 | \$14,295,671 | \$16,864,072 | \$31,159,744 | \$380,826 | 1.21% |
| Department Of Law | \$6,339,915 | \$2,829,643 | \$3,384,459 | \$6,214,101 | \$125,814 | 1.98% |
| Department Of Corrections | \$32,971,012 | \$16,389,226 | \$16,602,627 | \$32,991,854 | (\$20,842) | (0.06%) |
| Department Of Finance | \$14,116,744 | \$5,726,704 | \$7,063,863 | \$12,790,567 | \$1,326,177 | 9.39% |
| Department Of Procurement | \$924,587 | \$540,309 | \$454,973 | \$995,282 | (\$70,695) | (7.65%) |
| Department Of Public Works | \$34,197,927 | \$16,334,528 | \$18,150,503 | \$34,485,030 | (\$287,103) | (0.84%) |
| Dept Of Parks & Recreation | \$35,017,572 | \$18,768,489 | \$16,826,503 | \$35,594,992 | (\$577,420) | (1.65%) |
| Department Of Watershed Management | - | \$81 | (\$81) | \$0 | \$0 | - |
| Judicial Agencies | \$14,125,883 | \$6,478,383 | \$7,417,740 | \$13,896,123 | \$229,760 | 1.63% |
| Non-Departmental | \$85,644,123 | \$79,627,251 | \$14,329,383 | \$93,956,633 | (\$8,312,510) | (9.71%) |
| Department Of Human Resources | \$5,773,769 | \$2,725,834 | \$3,114,605 | \$5,840,439 | (\$66,670) | (1.15%) |
| Department Of Fire Services | \$82,349,102 | \$39,354,993 | \$42,929,045 | \$82,284,038 | \$65,064 | 0.08% |
| Department Of Police Services | \$174,981,918 | \$89,558,977 | \$87,537,720 | \$177,096,697 | (\$2,114,779) | (1.21%) |
| Dept Of Planning & Community Development | \$3,860,040 | \$869,201 | \$2,845,852 | \$3,715,053 | \$144,987 | 3.76% |
| Department Of The Solicitor | \$6,524,205 | \$3,058,194 | \$3,709,885 | \$6,768,079 | (\$243,873) | (3.74%) |
| Department Of Ethics | \$428,131 | \$191,219 | \$236,833 | \$428,052 | \$79 | 0.02% |
| Atlanta Citizens Review Board | \$771,952 | \$326,060 | \$385,336 | \$711,396 | \$60,557 | 7.84% |
| Department Of Audit | \$1,768,095 | \$582,259 | \$1,002,975 | \$1,585,235 | \$182,860 | 10.34% |
| Department Of Public Defender | \$3,504,828 | \$1,619,003 | \$1,727,539 | \$3,346,542 | \$158,286 | 4.52% |
| Total General Fund | \$593,110,637 | \$327,276,176 | \$267,497,709 | \$594,773,885 | (\$1,663,248) | (0.28%) |
| Enterprise Funds | | | | | | |
| Airport Revenue Fund | | | | | | |
| Executive Offices | \$874,576 | \$393,708 | \$477,953 | \$871,661 | \$2,915 | 0.33% |
| Department Of Atlanta Information Management | \$1,273,894 | \$324,416 | \$861,745 | \$1,186,161 | \$87,733 | 6.89% |
| Department Of Law | \$5,609,346 | \$1,930,862 | \$3,540,001 | \$5,470,864 | \$138,482 | 2.47% |
| Department Of Finance | \$518,063 | \$133,788 | \$359,073 | \$492,862 | \$25,201 | 4.86% |
| Department Of Procurement | \$904,926 | \$411,899 | \$450,390 | \$862,288 | \$42,638 | 4.71% |
| Department Of Aviation | \$195,297,245 | \$82,340,236 | \$96,364,574 | \$178,704,810 | \$16,592,435 | 8.50% |
| Non-Departmental | \$264,854,612 | \$98,061,185 | \$84,013,804 | \$182,074,989 | \$82,779,623 | 31.25% |
| Department Of Human Resources | \$1,955,193 | \$910,989 | \$985,923 | \$1,896,912 | \$58,281 | 2.98% |
| Department Of Fire Services | \$23,433,787 | \$11,291,111 | \$12,163,837 | \$23,454,947 | (\$21,160) | (0.09%) |
| Department Of Police Services | \$19,084,153 | \$8,112,866 | \$9,483,483 | \$17,596,349 | \$1,487,804 | 7.80% |
| Department Of Ethics | \$91,744 | \$39.488 | \$52,077 | \$91,565 | \$179 | 0.19% |
| Department Of Audit | \$1,082,767 | \$364,333 | \$499,636 | \$863,969 | \$218,798 | 20.21% |
| Total Airport Revenue Fund | \$514,980,305 | \$204,314,881 | \$209,252,495 | | \$101,412,930 | 19.69% |
| | \$611,000,000 | Ψ20 1,01 1,00 1 | Ψ200,202, 100 | Ψ110,007,070 | Ψ101,11 <u>2</u> ,000 | 10.0070 |
| Building Permits Fund | ¢710.000 | ¢204 F20 | ¢400.014 | ¢702 F24 | ¢10 705 | 2.220/ |
| Executive Offices | \$719,239 | \$294,520 | \$408,014 | \$702,534 | \$16,705 | 2.32% |
| Department Of Atlanta Information Management | \$414,918 | \$57,968 | \$314,564 | \$372,532 | \$42,386 | 10.22% |
| Department Of Law | \$155,248 | \$70,127 | \$77,624 | \$147,750 | \$7,498 | 4.83% |
| Department Of Finance | \$57,014 | \$29,271 | \$28,507 | \$57,778 | (\$764) | (1.34%) |
| Non-Departmental | \$3,231,584 | \$1,806,599 | \$862,787 | \$2,669,386 | \$562,198 | 17.40% |
| Dept Of Planning & Community Development | \$17,122,223 | \$5,410,663 | \$10,605,925 | \$16,016,588 | \$1,105,635 | 6.46% |
| Total Building Permits Fund | \$21,700,226 | \$7,672,775 | \$12,297,421 | \$19,970,196 | \$1,730,030 | 7.97% |
| Parks Facilities Revenue Fund | | | | | | |
| Dept Of Parks & Recreation | \$204,387 | \$62,974 | (\$85) | \$62,889 | \$141,498 | 69.23% |
| Non-Departmental | \$20,613 | \$9,106 | \$10,537 | \$19,643 | \$970 | 4.71% |
| Total Parks Facilities Revenue Fund | \$225,000 | \$72,080 | \$10,452 | \$82,532 | \$142,468 | 63.32% |
| Civic Center Revenue Fund | | | | | | |
| Dept Of Parks & Recreation | \$500,000 | \$573,443 | \$926,094 | \$1,499,537 | (\$999,537) | (199.91%) |
| Non-Departmental | - | \$44,198 | (\$7,262) | \$36,936 | (\$36,936) | - |
| Total Civic Center Revenue Fund | \$500,000 | \$617,641 | \$918,832 | \$1,536,473 | (\$1,036,473) | (207.29%) |
| | . , . | • • | • | | | • |

SUMMARY OF OPERATING BUDGET BY FUND AND DEPARTMENT Second Quarter Projection

| Fund/Department | FY16 Funded Budget | YTD Actuals | Projected ⁻ Expenses | Total Projected Expenses | Variance (\$) | Variance (%) |
|--|------------------------------|---------------------------|------------------------------------|-----------------------------|-------------------------|-----------------|
| Solid Waste Services Revenue Fund | | | | | | |
| Executive Offices | \$800,938 | \$338,473 | \$433,297 | \$771,770 | \$29,168 | |
| Department Of Atlanta Information Management | \$830,055 | \$93,971 | \$595,483 | \$689,454 | \$140,601 | 16.94% |
| Department Of Finance | \$838,159 | \$270,741 | \$437,471 | \$708,212 | \$129,947 | 15.50% |
| Department Of Public Works | \$47,241,260 | \$20,629,227 | \$26,419,753 | \$47,048,979 | \$192,281 | 0.41% |
| Non-Departmental | \$5,071,216 | \$2,692,961 | \$2,306,502 | \$4,999,463 | \$71,753 | 1.41% |
| Department Of Human Resources | \$534,443 | \$177,201 | \$257,596 | \$434,796 | \$99,647 | |
| Total Solid Waste Services Revenue Fund | \$55,316,071 | \$24,206,151 | \$30,450,101 | \$54,656,252 | \$659,819 | 1.19% |
| Underground Atl Facil Revenue Fund Non-Departmental | \$4,000,000 | \$459,157 | \$1,477,608 | \$1,936,765 | \$2,063,235 | 51.58% |
| · | , , , | , | . , , | , , | | |
| Water & Wastewater Revenue Fund | ¢0.050.045 | ¢4.040.000 | \$2.505.755 | Φ7.C4Ε.CΕΩ | ¢005.000 | 7.700/ |
| Executive Offices | \$8,250,915 | \$4,019,898 | \$3,595,755 | \$7,615,653 | \$635,262 | |
| Department Of Atlanta Information Management | \$5,490,535 | \$1,866,494 | \$3,185,747 | \$5,052,242 | \$438,293 | |
| Department Of Cinana | \$6,727,921 \$1,288,294 | \$1,862,696 | \$4,835,366 | \$6,698,062 \$1,146,694 | \$29,859 | 0.44% |
| Department Of Programment | | \$456,578 | \$690,106 | \$1,146,684 | \$141,610 | 10.99% 2.69% |
| Department Of Procurement Department Of Public Works | \$1,281,691 \$1,044,384 | \$613,588 | \$633,564 | \$1,247,152 | \$34,540 \$77,455 | |
| Department Of Public Works Department Of Watershed Management | \$1,044,384 \$169,151,894 | \$387,641 \$69,104,624 | \$579,287 \$91,713,757 | \$966,928 \$160,818,381 | \$77,455 \$8,333,513 | 7.42% 4.93% |
| Department of Watershed Management Department Of Aviation | \$109,131,094 | (\$3,177) | \$3,177 | \$100,616,361 | \$0,333,313 \$0 | 4.93% |
| Non-Departmental | \$333,913,064 | \$181,662,924 | \$98,722,599 | \$280,385,523 | \$53,527,541 | 16.03% |
| Department Of Human Resources | \$2,670,959 | \$1,128,425 | \$1,389,371 | \$2,517,796 | \$153,163 | 5.73% |
| Department of Police Services | \$128,087 | Ψ1,120,425 | \$64,044 | \$64,044 | \$64,043 | 50.00% |
| Department of Tolice Services Department of The Solicitor | \$90,855 | \$38,538 | \$45,427 | \$83,965 | \$6,890 | 7.58% |
| Department of the concion | \$91,744 | \$39,982 | \$51,424 | \$91,406 | \$338 | 0.37% |
| Department Of Audit | \$1,045,247 | \$305,454 | \$550,474 | \$855,928 | \$189,319 | 18.11% |
| Total Water & Wastewater Revenue Fund | \$531,175,591 | \$261,483,665 | \$206,060,099 | \$467,543,764 | \$63,631,827 | 11.98% |
| Other Funds | | | | | | |
| Emergency Telephone System | | | | | | |
| Department Of Atlanta Information Management | \$450,181 | \$263.864 | \$225,091 | \$488,954 | (\$38,773) | (8.61%) |
| Department Of Police Services | \$17,574,793 | \$8,791,745 | \$8,092,017 | \$16,883,762 | \$691,031 | 3.93% |
| Total Emergency Telephone System | \$18,024,974 | \$9,055,609 | \$8,317,108 | \$17,372,717 | \$652,257 | 3.62% |
| Fleet Service Fund | | | | | | |
| Executive Offices | _ | \$14,064 | (\$14,064) | \$0 | \$0 | _ |
| Department Of Public Works | \$29,951,465 | \$14,361,184 | \$14,936,665 | \$29,297,849 | \$653,616 | 2.18% |
| Non-Departmental | \$3,018,280 | \$1,426,335 | \$1,016,346 | \$2,442,681 | \$575,599 | 19.07% |
| Department Of Human Resources | \$156,983 | \$66,530 | \$92,809 | \$159,340 | (\$2,357) | (1.50%) |
| Total Fleet Service Fund | \$33,126,728 | \$15,873,946 | \$16,031,756 | \$31,905,703 | \$1,221,025 | 3.69% |
| Group Insurance Fund | | | | | | |
| Department Of Public Works | _ | (\$1,540) | \$1,540 | \$0 | \$0 | 0.00% |
| Non-Departmental | \$143,954,208 | \$71,591,684 | \$72,404,744 | • | (\$42,220) | (0.03%) |
| Department Of Human Resources | \$2,227,128 | \$621,776 | \$1,563,132 | \$2,184,908 | \$42,220 | 1.90% |
| Total Group Insurance Fund | \$146,181,336 | \$72,211,920 | \$73,969,416 | | \$0 | |
| Hotel/Motel Tax Fund | | | | | | |
| Non-Departmental | \$58,148,818 | \$27,122,643 | \$31,026,175 | \$58,148,818 | \$0 | 0.00% |
| Total Hotel/Motel Tax Fund | \$58,148,818 | \$27,122,643 | \$31,026,175 | \$58,148,818 | \$0 | 0.00% |
| Rental/Motor Vehicle Tax Fund | | | | | | |
| Non-Departmental | \$955,703 | \$528,446 | \$427,257 | \$955,703 | \$0 | 0.00% |
| Total Rental/Motor Vehicle Tax Fund | \$955,703 | \$528,446 | \$427,257 | \$955,703 | \$0 | 0.00% |
| Total Operating Funds | \$1,977,445,389 | \$950,895,089 | \$857,736,429 | \$1,808,631,518 | \$168,813,871 | 8.54% |

General Fund BUDGET VARIANCE ANALYSIS AND PROJECTION



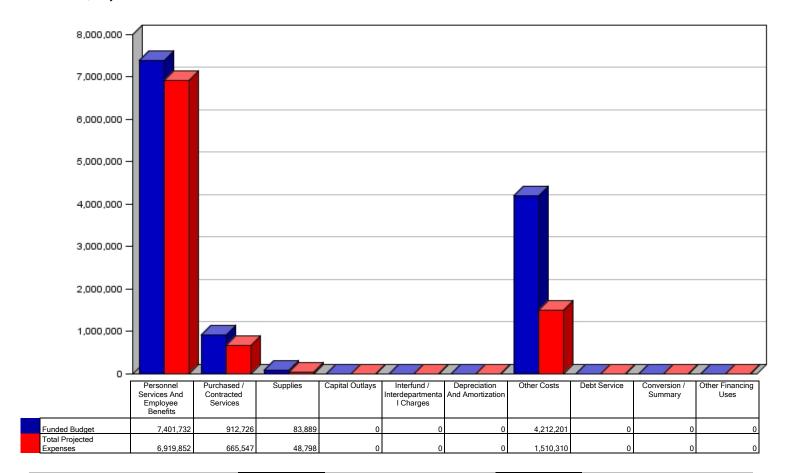
| Account | Actual Y-T-D(Dec) FY14 | Actual Y-T-D(Dec) FY15 | COA Funding Budget YearTotal FY16 | Actual Y-T-D(Dec) FY16 | Projected YearTotal FY16 | Variance (\$) | Variance (%) |
|-------------------|------------------------------|------------------------------|--|------------------------------|--------------------------------|---------------|--------------|
| Revenues | \$338,063,179 | \$348,338,429 | \$593,110,637 | \$366,887,894 | \$595,094,921 | \$1,984,284 | 0.33% |
| Expenses | \$269,489,085 | \$273,044,446 | \$593,110,637 | \$327,276,176 | \$594,773,885 | (\$1,663,248) | (0.28%) |
| Surplus (Deficit) | \$68,574,095 | \$75,293,983 | \$0 | \$39,611,718 | \$321,037 | \$321,037 | N/A |

Major Revenue Variances:

As of December 31, 2015, General Fund revenues are on target to meet or exceed the FY16 anticipations related to increase in Property taxes due to growth in the digest.

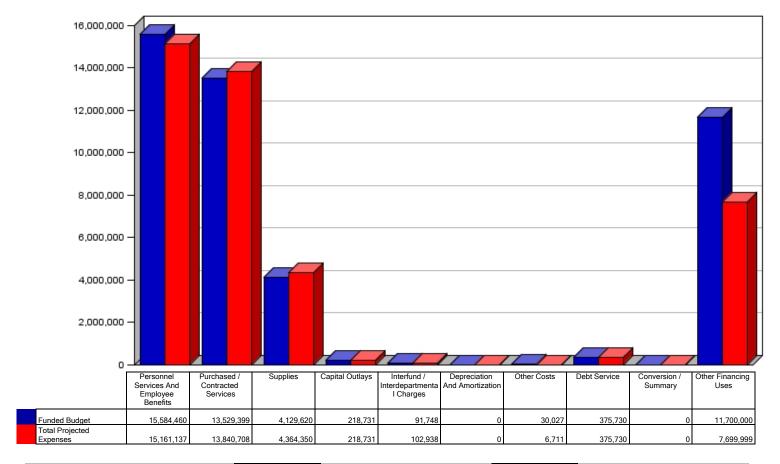
Major Expenditure Variances:

The Department of Police Services is projected to be over budget primary due to salary increases and uniform purchases (\$2MM), Non-Departmental is projected to be over budget due the Motorola radios refinancing \$7MM and APS/Beltline settlement \$5MM; offset by savings due to vacant positions \$2MM and council carryfoward \$3MM.



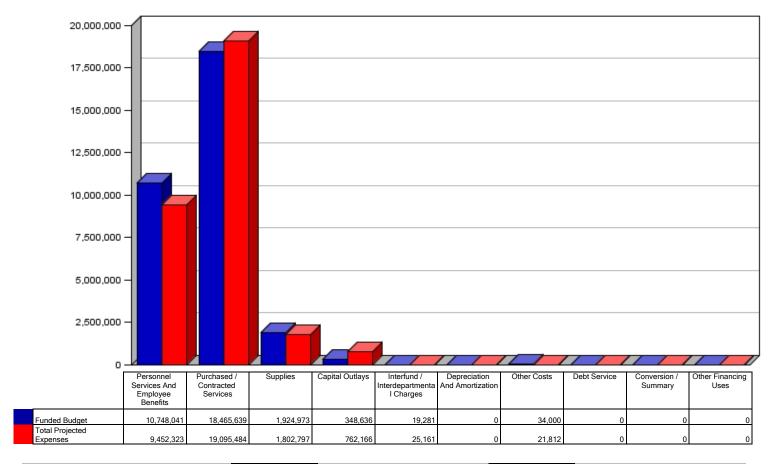
| Account | FY16 Funded Budget | YTD Actual | Projected Expenses | Total Projected Expenses | Variance (\$) | Variance (%) |
|--|-----------------------|-------------|-----------------------|-----------------------------|---------------|--------------|
| Personnel Services And Employee Benefits | \$7,401,732 | \$3,245,510 | \$3,674,343 | \$6,919,852 | \$481,879 | 6.51% |
| Purchased / Contracted Services | \$912,726 | \$220,378 | \$445,169 | \$665,547 | \$247,179 | 27.08% |
| Supplies | \$83,889 | \$9,656 | \$39,142 | \$48,798 | \$35,091 | 41.83% |
| Capital Outlays | \$0 | \$0 | \$0 | \$0 | \$0 | 0.00% |
| Interfund / Interdepartmental Charges | \$0 | \$0 | \$0 | \$0 | \$0 | 0.00% |
| Depreciation And Amortization | \$0 | \$0 | \$0 | \$0 | \$0 | 0.00% |
| Other Costs | \$4,212,201 | \$346,132 | \$1,164,178 | \$1,510,310 | \$2,701,891 | 64.14% |
| Debt Service | \$0 | \$0 | \$0 | \$0 | \$0 | 0.00% |
| Conversion / Summary | \$0 | \$0 | \$0 | \$0 | \$0 | 0.00% |
| Other Financing Uses | \$0 | \$0 | \$0 | \$0 | \$0 | 0.00% |
| Expenses | \$12,610,548 | \$3,821,676 | \$5,322,831 | \$9,144,507 | \$3,466,040 | 27.49% |

| Expenditure Category | Variance Explanation |
|--|---|
| Personnel Services And Employee Benefits | As of December 31, 2015, City Council had seven vacant positions. Budget for one vacancy is funding an extra help position. |
| Purchased / Contracted Services | Variance due to purchased/contracted services less than anticipated. |
| Supplies | Variance due to supplies less than anticipated. |
| Capital Outlays | N/A |
| Interfund / Interdepartmental Charges | N/A |
| Depreciation And Amortization | N/A |
| Other Costs | Projected to spend within budget from the carry forward account. |
| Debt Service | N/A |
| Conversion / Summary | N/A |
| Other Financing Uses | N/A |



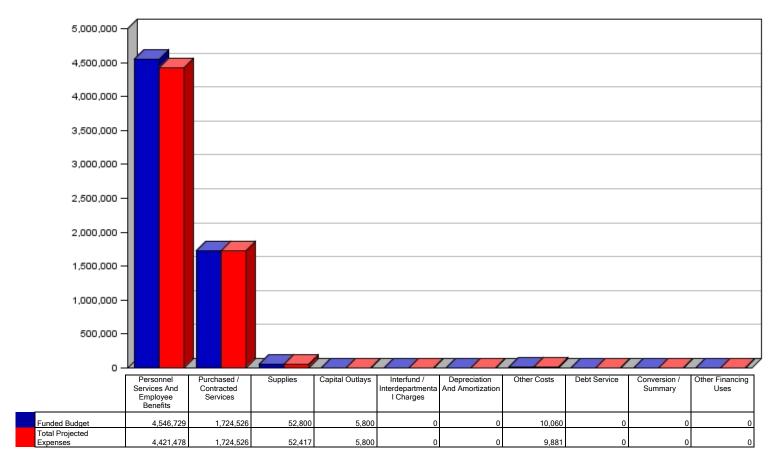
| Account | FY16 Funded Budget | YTD Actual | Projected Expenses | Total Projected Expenses | Variance (\$) | Variance (%) |
|--|-----------------------|--------------|-----------------------|-----------------------------|---------------|--------------|
| Personnel Services And Employee Benefits | \$15,584,460 | \$7,924,498 | \$7,236,640 | \$15,161,137 | \$423,323 | 2.72% |
| Purchased / Contracted Services | \$13,529,399 | \$5,404,988 | \$8,435,720 | \$13,840,708 | (\$311,309) | (2.30%) |
| Supplies | \$4,129,620 | \$1,909,658 | \$2,454,693 | \$4,364,350 | (\$234,730) | (5.68%) |
| Capital Outlays | \$218,731 | \$0 | \$218,731 | \$218,731 | \$0 | 0.00% |
| Interfund / Interdepartmental Charges | \$91,748 | \$49,228 | \$53,710 | \$102,938 | (\$11,190) | (12.20%) |
| Depreciation And Amortization | \$0 | \$0 | \$0 | \$0 | \$0 | 0.00% |
| Other Costs | \$30,027 | (\$9,112) | \$15,823 | \$6,711 | \$23,316 | 77.65% |
| Debt Service | \$375,730 | \$0 | \$375,730 | \$375,730 | \$0 | 0.00% |
| Conversion / Summary | \$0 | \$0 | \$0 | \$0 | \$0 | 0.00% |
| Other Financing Uses | \$11,700,000 | \$8,900,000 | (\$1,200,001) | \$7,699,999 | \$4,000,001 | 34.19% |
| Expenses | \$45,659,715 | \$24,179,260 | \$17,591,045 | \$41,770,305 | \$3,889,410 | 8.52% |

| Expenditure Category | Variance Explanation |
|--|---|
| Personnel Services And Employee Benefits | As of December 31, 2015, the Executive Offices had 26 vacant positions. |
| Purchased / Contracted Services | Variance due to purchased/contracted services more than anticipated. |
| Supplies | Variance due to supplies more than anticipated. |
| Capital Outlays | Projected to spend within budget. This line includes Channel 26 TV equipment. |
| Interfund / Interdepartmental Charges | Variance due to motor fuel and maintenance repairs more than anticipated. |
| Depreciation And Amortization | N/A |
| Other Costs | Variance due to contingency expenses less than anticipated. |
| Debt Service | Projected to spend within budget. This line includes lease/purchase of vehicles for Office of Sustainability. |
| Conversion / Summary | N/A |
| Other Financing Uses | Reimbursement of \$4 000 000 from bond proceeds |



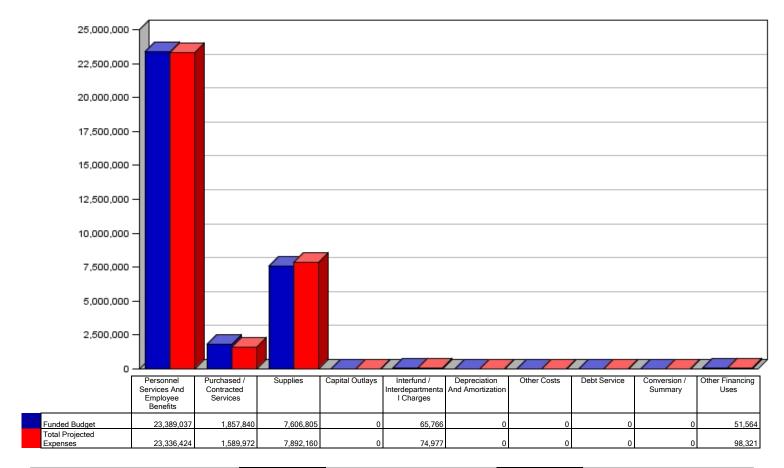
| Account | FY16 Funded Budget | YTD Actual | Projected Expenses | Total Projected Expenses | Variance (\$) | Variance (%) |
|--|-----------------------|--------------|-----------------------|-----------------------------|---------------|--------------|
| Personnel Services And Employee Benefits | \$10,748,041 | \$4,870,848 | \$4,581,475 | \$9,452,323 | \$1,295,718 | 12.06% |
| Purchased / Contracted Services | \$18,465,639 | \$8,701,389 | \$10,394,095 | \$19,095,484 | (\$629,845) | (3.41%) |
| Supplies | \$1,924,973 | \$665,545 | \$1,137,252 | \$1,802,797 | \$122,176 | 6.35% |
| Capital Outlays | \$348,636 | \$44,409 | \$717,757 | \$762,166 | (\$413,530) | (118.61%) |
| Interfund / Interdepartmental Charges | \$19,281 | \$11,670 | \$13,491 | \$25,161 | (\$5,880) | (30.50%) |
| Depreciation And Amortization | \$0 | \$0 | \$0 | \$0 | \$0 | 0.00% |
| Other Costs | \$34,000 | \$1,809 | \$20,003 | \$21,812 | \$12,188 | 35.85% |
| Debt Service | \$0 | \$0 | \$0 | \$0 | \$0 | 0.00% |
| Conversion / Summary | \$0 | \$0 | \$0 | \$0 | \$0 | 0.00% |
| Other Financing Uses | \$0 | \$0 | \$0 | \$0 | \$0 | 0.00% |
| Expenses | \$31,540,570 | \$14,295,671 | \$16,864,072 | \$31,159,744 | \$380,826 | 1.21% |

| Expenditure Category | Variance Explanation |
|--|--|
| Personnel Services And Employee Benefits | As of December 31, 2015, the Department of Atlanta Information Management (AIM) had 21 vacant positions. Variance due to vacant positions that AIM is agressively looking to fill. |
| Purchased / Contracted Services | Variance due to cost related to security and the email environment more than anticipated. |
| Supplies | Variance due to larger purchases required in Capital outlays to address email instability. |
| Capital Outlays | Variance due to the need to purchase infrastructure equipment for failing equipment as well as equipment for ATLOne. |
| Interfund / Interdepartmental Charges | Variance due to repairs and maintenance more than anticipated. |
| Depreciation And Amortization | N/A |
| Other Costs | Variance due to business meeting costs less than anticipated. |
| Debt Service | N/A |
| Conversion / Summary | N/A |
| Other Financing Uses | N/A |



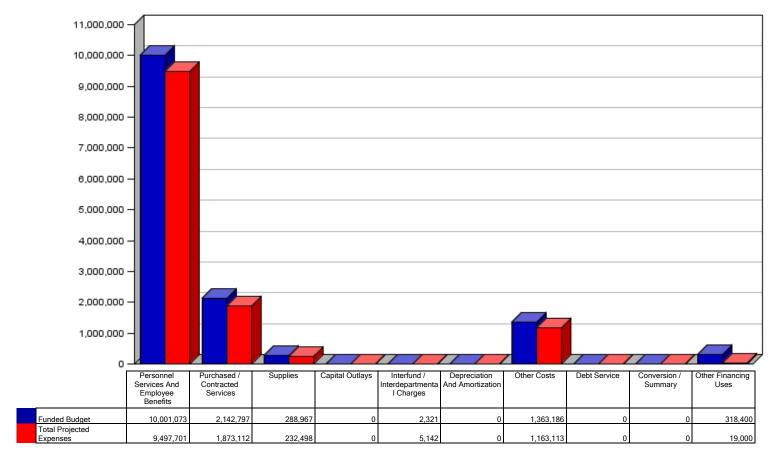
| Account | FY16 Funded Budget | YTD Actual | Projected Expenses | Total Projected Expenses | Variance (\$) | Variance (%) |
|--|-----------------------|-------------|-----------------------|-----------------------------|---------------|--------------|
| Personnel Services And Employee Benefits | \$4,546,729 | \$2,073,567 | \$2,347,911 | \$4,421,478 | \$125,251 | 2.75% |
| Purchased / Contracted Services | \$1,724,526 | \$738,716 | \$985,810 | \$1,724,526 | \$0 | 0.00% |
| Supplies | \$52,800 | \$10,695 | \$41,722 | \$52,417 | \$383 | 0.73% |
| Capital Outlays | \$5,800 | \$5,658 | \$142 | \$5,800 | \$0 | 0.00% |
| Interfund / Interdepartmental Charges | \$0 | \$0 | \$0 | \$0 | \$0 | 0.00% |
| Depreciation And Amortization | \$0 | \$0 | \$0 | \$0 | \$0 | 0.00% |
| Other Costs | \$10,060 | \$1,007 | \$8,874 | \$9,881 | \$179 | 1.78% |
| Debt Service | \$0 | \$0 | \$0 | \$0 | \$0 | 0.00% |
| Conversion / Summary | \$0 | \$0 | \$0 | \$0 | \$0 | 0.00% |
| Other Financing Uses | \$0 | \$0 | \$0 | \$0 | \$0 | 0.00% |
| Expenses | \$6,339,915 | \$2,829,643 | \$3,384,459 | \$6,214,101 | \$125,814 | 1.98% |

| Expenditure Category | Variance Explanation |
|--|--|
| Personnel Services And Employee Benefits | As of December 31, 2015, the Department of Law had three vacant positions. |
| Purchased / Contracted Services | Projected to spend within budget for outside counsel, litigation and other expenses. |
| Supplies | Variance due to supplies less than anticipated. |
| Capital Outlays | Projected to spend within budget. |
| Interfund / Interdepartmental Charges | N/A |
| Depreciation And Amortization | N/A |
| Other Costs | Variance due to the cost for business meetings less than anticipated. |
| Debt Service | N/A |
| Conversion / Summary | N/A |
| Other Financing Uses | N/A |



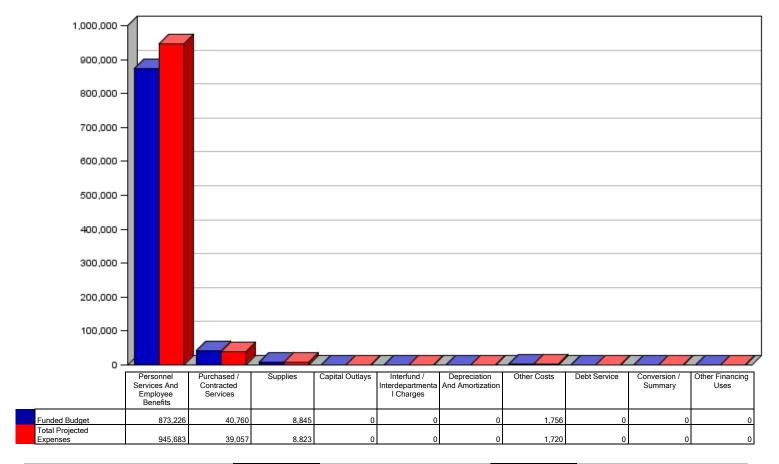
| Account | FY16 Funded Budget | YTD Actual | Projected Expenses | Total Projected Expenses | Variance (\$) | Variance (%) |
|--|-----------------------|--------------|-----------------------|-----------------------------|---------------|--------------|
| Personnel Services And Employee Benefits | \$23,389,037 | \$11,374,824 | \$11,961,599 | \$23,336,424 | \$52,613 | 0.22% |
| Purchased / Contracted Services | \$1,857,840 | \$739,236 | \$850,736 | \$1,589,972 | \$267,868 | 14.42% |
| Supplies | \$7,606,805 | \$4,187,052 | \$3,705,109 | \$7,892,160 | (\$285,355) | (3.75%) |
| Capital Outlays | \$0 | \$0 | \$0 | \$0 | \$0 | 0.00% |
| Interfund / Interdepartmental Charges | \$65,766 | \$41,118 | \$33,858 | \$74,977 | (\$9,211) | (14.01%) |
| Depreciation And Amortization | \$0 | \$0 | \$0 | \$0 | \$0 | 0.00% |
| Other Costs | \$0 | \$0 | \$0 | \$0 | \$0 | 0.00% |
| Debt Service | \$0 | \$0 | \$0 | \$0 | \$0 | 0.00% |
| Conversion / Summary | \$0 | \$0 | \$0 | \$0 | \$0 | 0.00% |
| Other Financing Uses | \$51,564 | \$46,996 | \$51,325 | \$98,321 | (\$46,757) | (90.68%) |
| Expenses | \$32,971,012 | \$16,389,226 | \$16,602,627 | \$32,991,854 | (\$20,842) | (0.06%) |

| Expenditure Category | Variance Explanation |
|--|---|
| Personnel Services And Employee Benefits | As of December 31, 2015, the Department of Corrections had 19 sworn and 9 civilian vacant positions. Variance due to vacant positions offset by Overtime more than anticipated. |
| Purchased / Contracted Services | Variance due to increase to Inmate Food Service contract offset by the lease of Office of Professional Standards not scheduled to begin until January 2016. |
| Supplies | Variance due to Body Worn Camera Program and Water/Sewer expenses more than anticipated. |
| Capital Outlays | N/A |
| Interfund / Interdepartmental Charges | Variance due to motor fuel and maintenance repairs more than anticipated. |
| Depreciation And Amortization | N/A |
| Other Costs | N/A |
| Debt Service | N/A |
| Conversion / Summary | N/A |
| Other Financing Uses | Variance due to GMA lease payment more than anticipated. |



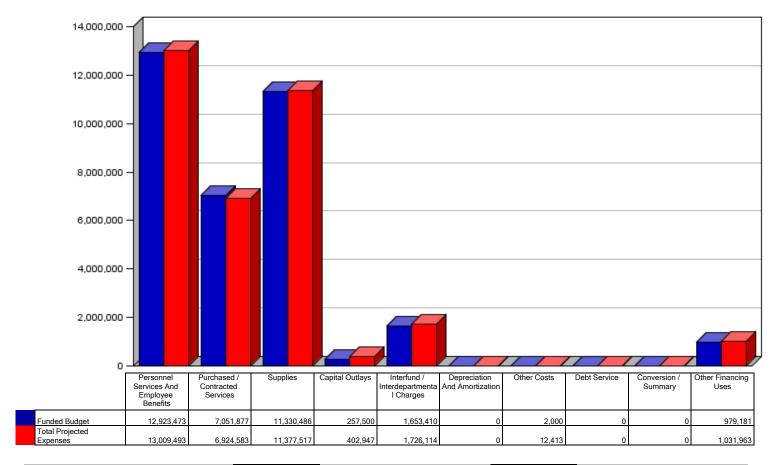
| Account | FY16 Funded Budget | YTD Actual | Projected Expenses | Total Projected Expenses | Variance (\$) | Variance (%) |
|--|-----------------------|-------------|-----------------------|--------------------------|---------------|--------------|
| Personnel Services And Employee Benefits | \$10,001,073 | \$4,568,627 | \$4,929,074 | \$9,497,701 | \$503,371 | 5.03% |
| Purchased / Contracted Services | \$2,142,797 | \$718,248 | \$1,154,864 | \$1,873,112 | \$269,685 | 12.59% |
| Supplies | \$288,967 | \$46,944 | \$185,554 | \$232,498 | \$56,469 | 19.54% |
| Capital Outlays | \$0 | \$0 | \$0 | \$0 | \$0 | 0.00% |
| Interfund / Interdepartmental Charges | \$2,321 | \$2,383 | \$2,760 | \$5,142 | (\$2,821) | (121.56%) |
| Depreciation And Amortization | \$0 | \$0 | \$0 | \$0 | \$0 | 0.00% |
| Other Costs | \$1,363,186 | \$390,501 | \$772,611 | \$1,163,113 | \$200,073 | 14.68% |
| Debt Service | \$0 | \$0 | \$0 | \$0 | \$0 | 0.00% |
| Conversion / Summary | \$0 | \$0 | \$0 | \$0 | \$0 | 0.00% |
| Other Financing Uses | \$318,400 | \$0 | \$19,000 | \$19,000 | \$299,400 | 94.03% |
| Expenses | \$14,116,744 | \$5,726,704 | \$7,063,863 | \$12,790,567 | \$1,326,177 | 9.39% |

| Expenditure Category | Variance Explanation |
|--|--|
| Personnel Services And Employee Benefits | As of December 31, 2015, the Department of Finance had 11 vacant positions. |
| Purchased / Contracted Services | Variance due to purchased/contracted services less than anticipated. |
| Supplies | Variance due to supplies and equipment less than anticipated. |
| Capital Outlays | N/A |
| Interfund / Interdepartmental Charges | Variance due to motor fuel and maintenance repairs more than anticipated. |
| Depreciation And Amortization | N/A |
| Other Costs | Variance due to bank charges, credit card charges, and refunds less than anticipated. |
| Debt Service | N/A |
| Conversion / Summary | N/A |
| Other Financing Uses | Variance due to transfer out to 3507 for GMA lease payment less than anticipated. Procurement of Hansen license software deferred. |



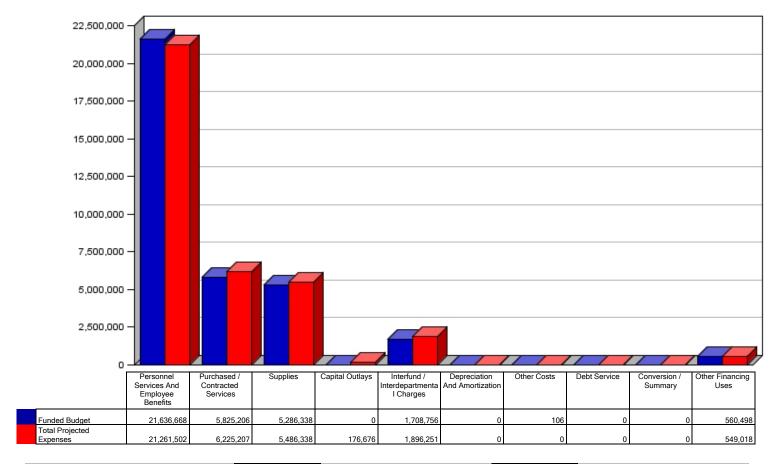
| Account | FY16 Funded Budget | YTD Actual | Projected Expenses | Total Projected Expenses | Variance (\$) | Variance (%) |
|--|-----------------------|------------|-----------------------|-----------------------------|---------------|--------------|
| Personnel Services And Employee Benefits | \$873,226 | \$519,913 | \$425,770 | \$945,683 | (\$72,456) | (8.30%) |
| Purchased / Contracted Services | \$40,760 | \$13,772 | \$25,285 | \$39,057 | \$1,703 | 4.18% |
| Supplies | \$8,845 | \$6,120 | \$2,703 | \$8,823 | \$22 | 0.25% |
| Capital Outlays | \$0 | \$0 | \$0 | \$0 | \$0 | 0.00% |
| Interfund / Interdepartmental Charges | \$0 | \$0 | \$0 | \$0 | \$0 | 0.00% |
| Depreciation And Amortization | \$0 | \$0 | \$0 | \$0 | \$0 | 0.00% |
| Other Costs | \$1,756 | \$505 | \$1,215 | \$1,720 | \$36 | 2.07% |
| Debt Service | \$0 | \$0 | \$0 | \$0 | \$0 | 0.00% |
| Conversion / Summary | \$0 | \$0 | \$0 | \$0 | \$0 | 0.00% |
| Other Financing Uses | \$0 | \$0 | \$0 | \$0 | \$0 | 0.00% |
| Expenses | \$924,587 | \$540,309 | \$454,973 | \$995,282 | (\$70,695) | (7.65%) |

| Expenditure Category | Variance Explanation |
|--|---|
| Personnel Services And Employee Benefits | As of December 31, 2015, the Department of Procurement had three vacant positions. Increase due to costs associated with the Department of Procurement's Consolidation. |
| Purchased / Contracted Services | Variance due to copier lease/service, training and wireless device expenses less than anticipated. |
| Supplies | Variance due to office supplies and equipment less than anticipated. |
| Capital Outlays | N/A |
| Interfund / Interdepartmental Charges | N/A |
| Depreciation And Amortization | N/A |
| Other Costs | Variance due to commissioner contingency expenses less than anticipated. |
| Debt Service | N/A |
| Conversion / Summary | N/A |
| Other Financing Uses | N/A |



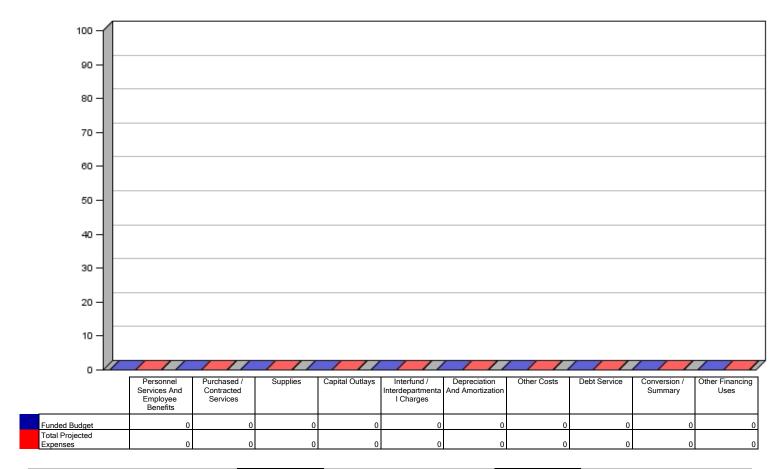
| Account | FY16 Funded Budget | YTD Actual | Projected Expenses | Total Projected Expenses | Variance (\$) | Variance (%) |
|--|-----------------------|--------------|-----------------------|-----------------------------|---------------|--------------|
| Personnel Services And Employee Benefits | \$12,923,473 | \$6,892,768 | \$6,116,724 | \$13,009,493 | (\$86,020) | (0.67%) |
| Purchased / Contracted Services | \$7,051,877 | \$2,523,779 | \$4,400,804 | \$6,924,583 | \$127,294 | 1.81% |
| Supplies | \$11,330,486 | \$4,948,184 | \$6,429,333 | \$11,377,517 | (\$47,031) | (0.42%) |
| Capital Outlays | \$257,500 | \$313,767 | \$89,180 | \$402,947 | (\$145,447) | (56.48%) |
| Interfund / Interdepartmental Charges | \$1,653,410 | \$832,669 | \$893,445 | \$1,726,114 | (\$72,704) | (4.40%) |
| Depreciation And Amortization | \$0 | \$0 | \$0 | \$0 | \$0 | 0.00% |
| Other Costs | \$2,000 | \$10,699 | \$1,714 | \$12,413 | (\$10,413) | (520.65%) |
| Debt Service | \$0 | \$0 | \$0 | \$0 | \$0 | 0.00% |
| Conversion / Summary | \$0 | \$0 | \$0 | \$0 | \$0 | 0.00% |
| Other Financing Uses | \$979,181 | \$812,662 | \$219,301 | \$1,031,963 | (\$52,782) | (5.39%) |
| Expenses | \$34,197,927 | \$16,334,528 | \$18,150,503 | \$34,485,030 | (\$287,103) | (0.84%) |

| Expenditure Category | Variance Explanation |
|--|---|
| | As of December 31, 2015, the Department of Public Works had 66 vacant positions. This saving is offset by |
| Personnel Services And Employee Benefits | increase in personnel due to overtime and extra help. |
| Purchased / Contracted Services | Variance due to outsourcing milling services in support of the Local Maintenance and Improvement Grant Program, speed bumps and Infrastructure maintenance backlog less than anticipated. |
| Supplies | Variance due to Watershed stormwater charges more than anticipated. |
| Capital Outlays | Variance due to capital outlays more than anticipated. |
| Interfund / Interdepartmental Charges | Variance due to motor equipment charges for aging fleet more than anticipated. |
| Depreciation And Amortization | N/A |
| Other Costs | Variance due to payment to the State of Georgia for State Road and Toll way Authority (SRTA) Loan. |
| Debt Service | N/A |
| Conversion / Summary | N/A |
| Other Financing Uses | Variance due to GMA charges more than anticipated. |



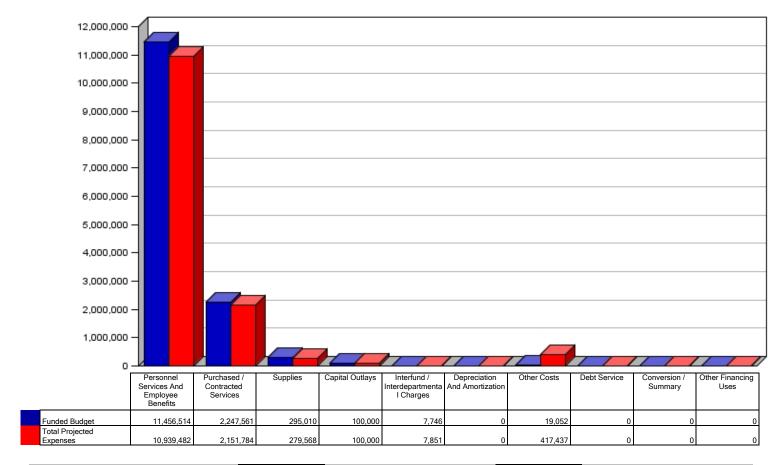
| Account | FY16 Funded Budget | YTD Actual | Projected Expenses | Total Projected Expenses | Variance (\$) | Variance (%) |
|--|-----------------------|--------------|-----------------------|-----------------------------|---------------|--------------|
| Personnel Services And Employee Benefits | \$21,636,668 | \$10,696,058 | \$10,565,444 | \$21,261,502 | \$375,165 | 1.73% |
| Purchased / Contracted Services | \$5,825,206 | \$3,384,412 | \$2,840,795 | \$6,225,207 | (\$400,001) | (6.87%) |
| Supplies | \$5,286,338 | \$2,874,287 | \$2,612,051 | \$5,486,338 | (\$200,000) | (3.78%) |
| Capital Outlays | \$0 | \$122,398 | \$54,278 | \$176,676 | (\$176,676) | 0.00% |
| Interfund / Interdepartmental Charges | \$1,708,756 | \$1,142,315 | \$753,935 | \$1,896,251 | (\$187,495) | (10.97%) |
| Depreciation And Amortization | \$0 | \$0 | \$0 | \$0 | \$0 | 0.00% |
| Other Costs | \$106 | \$0 | \$0 | \$0 | \$106 | 100.00% |
| Debt Service | \$0 | \$0 | \$0 | \$0 | \$0 | 0.00% |
| Conversion / Summary | \$0 | \$0 | \$0 | \$0 | \$0 | 0.00% |
| Other Financing Uses | \$560,498 | \$549,018 | \$0 | \$549,018 | \$11,480 | 2.05% |
| Expenses | \$35,017,572 | \$18,768,489 | \$16,826,503 | \$35,594,992 | (\$577,420) | (1.65%) |

| Expenditure Category | Variance Explanation |
|--|--|
| Personnel Services And Employee Benefits | As of December 31, 2015, the Department of Parks and Recreation had 56 vacant positions in which the department is actively looking to fill. |
| Purchased / Contracted Services | Variance due to professional service cost requirements more than anticipated. |
| Supplies | Variance due to utilities more than anticipated. |
| Capital Outlays | Variance due to motorized vehicles for Parks Maintenance operations more than anticipated. |
| Interfund / Interdepartmental Charges | Variance due to motorized equipment repairs and fuel cost more than anticipated. |
| Depreciation And Amortization | N/A |
| Other Costs | Variance due to Commissioner expense less than anticipated. |
| Debt Service | N/A |
| Conversion / Summary | N/A |
| Other Financing Uses | Variance due to GMA lease payments less than anticipated. |



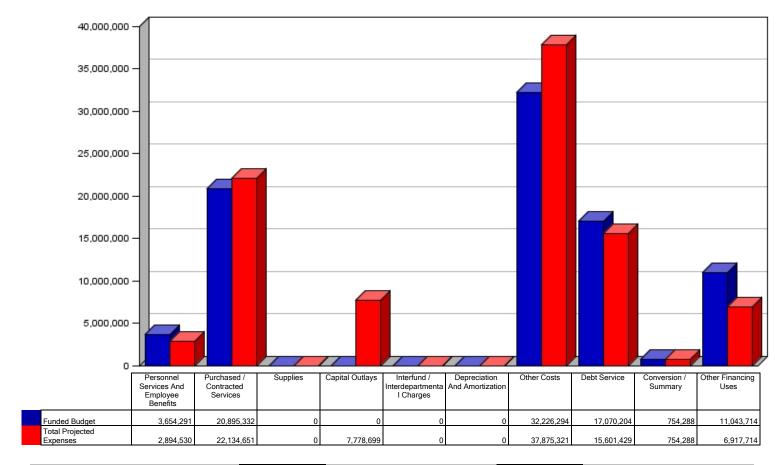
| Account | FY16 Funded Budget | YTD Actual | Projected Expenses | Total Projected Expenses | Variance (\$) | Variance (%) |
|--|-----------------------|------------|-----------------------|-----------------------------|---------------|--------------|
| Personnel Services And Employee Benefits | \$0 | \$59 | (\$59) | \$0 | \$0 | 0.00% |
| Purchased / Contracted Services | \$0 | \$22 | (\$22) | \$0 | \$0 | 0.00% |
| Supplies | \$0 | \$0 | \$0 | \$0 | \$0 | 0.00% |
| Capital Outlays | \$0 | \$0 | \$0 | \$0 | \$0 | 0.00% |
| Interfund / Interdepartmental Charges | \$0 | \$0 | \$0 | \$0 | \$0 | 0.00% |
| Depreciation And Amortization | \$0 | \$0 | \$0 | \$0 | \$0 | 0.00% |
| Other Costs | \$0 | \$0 | \$0 | \$0 | \$0 | 0.00% |
| Debt Service | \$0 | \$0 | \$0 | \$0 | \$0 | 0.00% |
| Conversion / Summary | \$0 | \$0 | \$0 | \$0 | \$0 | 0.00% |
| Other Financing Uses | \$0 | \$0 | \$0 | \$0 | \$0 | 0.00% |
| Expenses | \$0 | \$81 | (\$81) | \$0 | \$0 | 0.00% |

| Expenditure Category | Variance Explanation |
|--|---|
| Personnel Services And Employee Benefits | Actual expense made in error; will be corrected next quarter. |
| Purchased / Contracted Services | Actual expense made in error; will be corrected next quarter. |
| Supplies | N/A |
| Capital Outlays | N/A |
| Interfund / Interdepartmental Charges | N/A |
| Depreciation And Amortization | N/A |
| Other Costs | N/A |
| Debt Service | N/A |
| Conversion / Summary | N/A |
| Other Financing Uses | N/A |



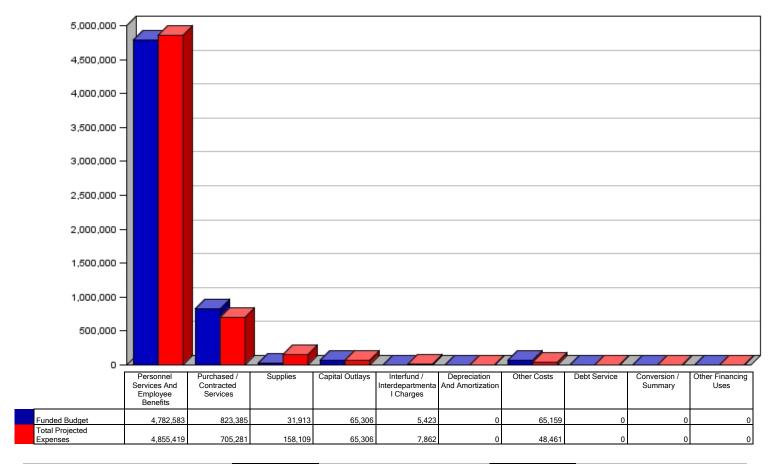
| Account | FY16 Funded Budget | YTD Actual | Projected Expenses | Total Projected Expenses | Variance (\$) | Variance (%) |
|--|-----------------------|-------------|-----------------------|-----------------------------|---------------|--------------|
| Personnel Services And Employee Benefits | \$11,456,514 | \$5,121,438 | \$5,818,044 | \$10,939,482 | \$517,032 | 4.51% |
| Purchased / Contracted Services | \$2,247,561 | \$985,854 | \$1,165,930 | \$2,151,784 | \$95,777 | 4.26% |
| Supplies | \$295,010 | \$155,392 | \$124,177 | \$279,568 | \$15,442 | 5.23% |
| Capital Outlays | \$100,000 | \$0 | \$100,000 | \$100,000 | \$0 | 0.00% |
| Interfund / Interdepartmental Charges | \$7,746 | \$5,487 | \$2,364 | \$7,851 | (\$105) | (1.36%) |
| Depreciation And Amortization | \$0 | \$0 | \$0 | \$0 | \$0 | 0.00% |
| Other Costs | \$19,052 | \$210,212 | \$207,225 | \$417,437 | (\$398,385) | (2,091.04%) |
| Debt Service | \$0 | \$0 | \$0 | \$0 | \$0 | 0.00% |
| Conversion / Summary | \$0 | \$0 | \$0 | \$0 | \$0 | 0.00% |
| Other Financing Uses | \$0 | \$0 | \$0 | \$0 | \$0 | 0.00% |
| Expenses | \$14,125,883 | \$6,478,383 | \$7,417,740 | \$13,896,123 | \$229,760 | 1.63% |

| Expenditure Category | Variance Explanation |
|--|--|
| Personnel Services And Employee Benefits | As of December 31, 2015, Judicial Agencies had 15 vacant positions. |
| Purchased / Contracted Services | Variance due to cost of purchased/contracted services for vacant 11th Judge. |
| Supplies | Variance due to cost of supplies for vacant 11th Judge. |
| Capital Outlays | Projected to spend within budget. This line includes costs related to Municipal Courts Record Management system. |
| Interfund / Interdepartmental Charges | Variance due to motor fuel and maintenance more than anticipated. |
| Depreciation And Amortization | N/A |
| Other Costs | Variance due to credit card charges more than anticipated. |
| Debt Service | N/A |
| Conversion / Summary | N/A |
| Other Financing Uses | N/A |



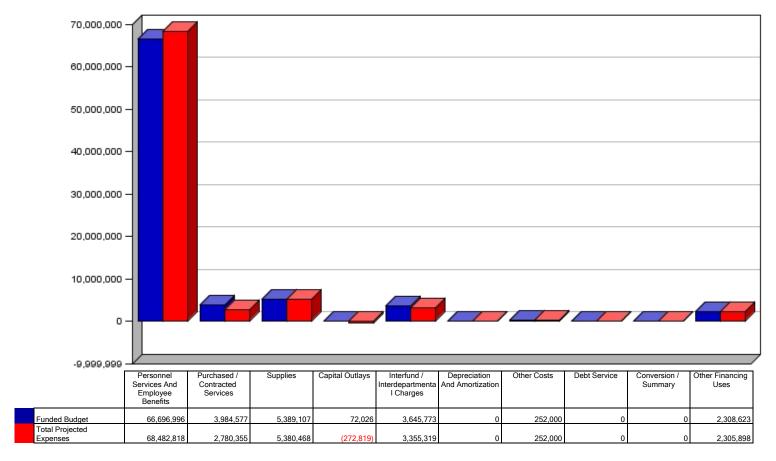
| Account | FY16 Funded Budget | YTD Actual | Projected Expenses | Total Projected Expenses | Variance (\$) | Variance (%) |
|--|-----------------------|--------------|-----------------------|-----------------------------|---------------|--------------|
| Personnel Services And Employee Benefits | \$3,654,291 | \$894,544 | \$1,999,986 | \$2,894,530 | \$759,761 | 20.79% |
| Purchased / Contracted Services | \$20,895,332 | \$33,369,716 | (\$11,235,065) | \$22,134,651 | (\$1,239,319) | (5.93%) |
| Supplies | \$0 | (\$30,121) | \$30,121 | \$0 | \$0 | 0.00% |
| Capital Outlays | \$0 | \$7,778,699 | \$0 | \$7,778,699 | (\$7,778,699) | 0.00% |
| Interfund / Interdepartmental Charges | \$0 | \$6,879 | (\$6,879) | \$0 | \$0 | 0.00% |
| Depreciation And Amortization | \$0 | \$0 | \$0 | \$0 | \$0 | 0.00% |
| Other Costs | \$32,226,294 | \$19,009,706 | \$18,865,615 | \$37,875,321 | (\$5,649,027) | (17.53%) |
| Debt Service | \$17,070,204 | \$13,677,893 | \$1,923,536 | \$15,601,429 | \$1,468,775 | 8.60% |
| Conversion / Summary | \$754,288 | \$0 | \$754,288 | \$754,288 | \$0 | 0.00% |
| Other Financing Uses | \$11,043,714 | \$4,919,933 | \$1,997,781 | \$6,917,714 | \$4,126,000 | 37.36% |
| Expenses | \$85,644,123 | \$79,627,251 | \$14,329,383 | \$93,956,633 | (\$8,312,510) | (9.71%) |

| Expenditure Category | Variance Explanation |
|--|--|
| Personnel Services And Employee Benefits | Variance due to \$728K Family Leave. |
| Purchased / Contracted Services | Varinace due to \$5MM APS payment offset by litigation, insurance and other expenses. |
| Supplies | N/A |
| Capital Outlays | Variance due to Public Safety equipment purchase for Motorola Radios (related to Debt Services) more than anticipated. |
| Interfund / Interdepartmental Charges | N/A |
| Depreciation And Amortization | N/A |
| Other Costs | Variance due to third amendment payment per 16-O-1028 to (\$5.6MM) APS. |
| Debt Service | Variance due to \$1.6MM Zoo Bonds. |
| Conversion / Summary | Projected to spend within budget. This line relates to Restricted Reserves. |
| Other Financing Uses | Variance due to \$4MM Underground; the City anticipates closing on the property by the end of the fiscal year. |



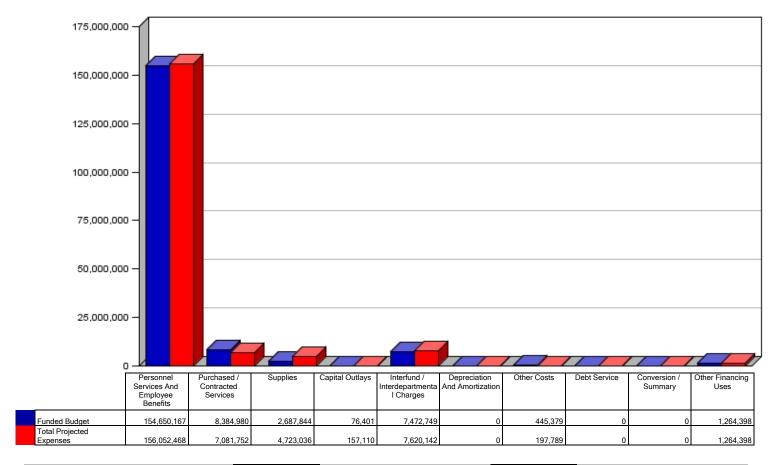
| Account | FY16 Funded Budget | YTD Actual | Projected Expenses | Total Projected Expenses | Variance (\$) | Variance (%) |
|--|-----------------------|-------------|-----------------------|-----------------------------|---------------|--------------|
| Personnel Services And Employee Benefits | \$4,782,583 | \$2,392,664 | \$2,462,756 | \$4,855,419 | (\$72,836) | (1.52%) |
| Purchased / Contracted Services | \$823,385 | \$164,292 | \$540,990 | \$705,281 | \$118,104 | 14.34% |
| Supplies | \$31,913 | \$138,823 | \$19,286 | \$158,109 | (\$126,196) | (395.44%) |
| Capital Outlays | \$65,306 | \$0 | \$65,306 | \$65,306 | \$0 | 0.00% |
| Interfund / Interdepartmental Charges | \$5,423 | \$3,974 | \$3,888 | \$7,862 | (\$2,439) | (44.98%) |
| Depreciation And Amortization | \$0 | \$0 | \$0 | \$0 | \$0 | 0.00% |
| Other Costs | \$65,159 | \$26,081 | \$22,380 | \$48,461 | \$16,698 | 25.63% |
| Debt Service | \$0 | \$0 | \$0 | \$0 | \$0 | 0.00% |
| Conversion / Summary | \$0 | \$0 | \$0 | \$0 | \$0 | 0.00% |
| Other Financing Uses | \$0 | \$0 | \$0 | \$0 | \$0 | 0.00% |
| Expenses | \$5,773,769 | \$2,725,834 | \$3,114,605 | \$5,840,439 | (\$66,670) | (1.15%) |

| Expenditure Category | Variance Explanation |
|--|---|
| Personnel Services And Employee Benefits | As of December 31, 2015, the Department of Human Resources had 14 vacant positions. Variance due to six employees transferred temporarily under DHR until their transition to other departments was complete. |
| Purchased / Contracted Services | Variance due to contracted services for Background Checks, Court Reporting Services, Pre-Employment Physical and Drug Screenings less than anticipated. |
| Supplies | Variance due to KRONOS team office space build out office furnishings and unanticipated expenses for the office furnishings for the EAP Division. |
| Capital Outlays | Projectd to spend within budget. This line includes the budget for the Employee Assistance Program Closed Circuit Television Cameras. |
| Interfund / Interdepartmental Charges | Variance due to motor fuel and maintenance repairs more than anticipated. |
| Depreciation And Amortization | N/A |
| Other Costs | Variance due to Compensation Board Hearings expenses less than anticipated. |
| Debt Service | N/A |
| Conversion / Summary | N/A |
| Other Financing Uses | N/A |



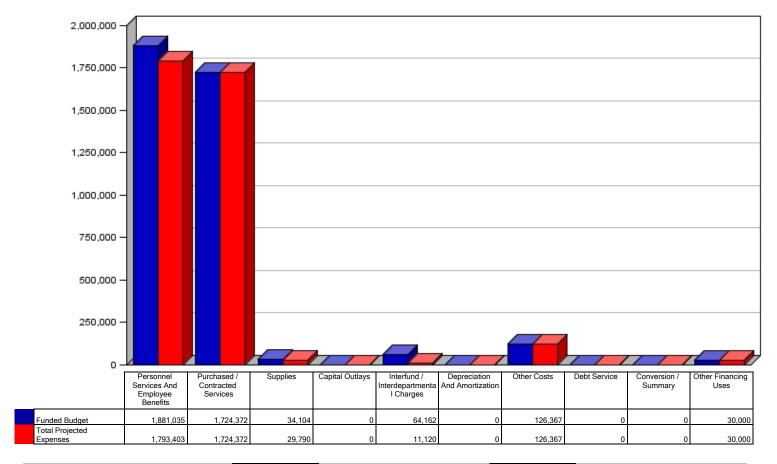
| Account | FY16 Funded Budget | YTD Actual | Projected Expenses | Total Projected Expenses | Variance (\$) | Variance (%) |
|--|-----------------------|--------------|-----------------------|--------------------------|---------------|--------------|
| Personnel Services And Employee Benefits | \$66,696,996 | \$34,397,241 | \$34,085,576 | \$68,482,818 | (\$1,785,822) | (2.68%) |
| Purchased / Contracted Services | \$3,984,577 | \$983,458 | \$1,796,897 | \$2,780,355 | \$1,204,222 | 30.22% |
| Supplies | \$5,389,107 | \$1,646,348 | \$3,734,120 | \$5,380,468 | \$8,639 | 0.16% |
| Capital Outlays | \$72,026 | (\$556,374) | \$283,555 | (\$272,819) | \$344,845 | 478.78% |
| Interfund / Interdepartmental Charges | \$3,645,773 | \$1,607,734 | \$1,747,584 | \$3,355,319 | \$290,454 | 7.97% |
| Depreciation And Amortization | \$0 | \$0 | \$0 | \$0 | \$0 | 0.00% |
| Other Costs | \$252,000 | \$125,000 | \$127,000 | \$252,000 | \$0 | 0.00% |
| Debt Service | \$0 | \$0 | \$0 | \$0 | \$0 | 0.00% |
| Conversion / Summary | \$0 | \$0 | \$0 | \$0 | \$0 | 0.00% |
| Other Financing Uses | \$2,308,623 | \$1,151,586 | \$1,154,312 | \$2,305,898 | \$2,725 | 0.12% |
| Expenses | \$82,349,102 | \$39,354,993 | \$42,929,045 | \$82,284,038 | \$65,064 | 0.08% |

| Expenditure Category | Variance Explanation |
|--|---|
| Personnel Services And Employee Benefits | As of December 31, 2015, the Department of Fire Services had 57 vacant positions; four Civilian and 53 Sworn. Variance due to anticipated overtime. |
| Purchased / Contracted Services | Variance due to training, travel, repairs and maintenance less than anticipated. |
| Supplies | Projected to spend within budget. This line consists of costs for fire station & building needs as well as EMS medical supplies. |
| Capital Outlays | Variance due to vendor credit as well as equipment and vehicle replacement costs more than anticipated. |
| Interfund / Interdepartmental Charges | Variance due to motor fuel less than anticipated. |
| Depreciation And Amortization | N/A |
| Other Costs | Projected to spend within budget. This line consists of the Fulton County MOU payment. |
| Debt Service | N/A |
| Conversion / Summary | N/A |
| Other Financing Uses | Variance due to transfer to Capital Asset Fund less than anticipated. |



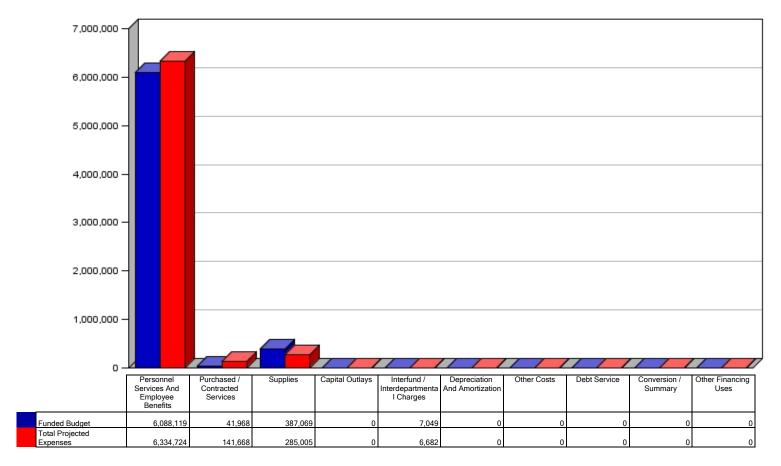
| Account | FY16 Funded Budget | YTD Actual | Projected Expenses | Total Projected Expenses | Variance (\$) | Variance (%) |
|--|-----------------------|--------------|-----------------------|-----------------------------|---------------|--------------|
| Personnel Services And Employee Benefits | \$154,650,167 | \$79,188,773 | \$76,863,695 | \$156,052,468 | (\$1,402,301) | (0.91%) |
| Purchased / Contracted Services | \$8,384,980 | \$3,502,333 | \$3,579,419 | \$7,081,752 | \$1,303,228 | 15.54% |
| Supplies | \$2,687,844 | \$2,754,962 | \$1,968,074 | \$4,723,036 | (\$2,035,192) | (75.72%) |
| Capital Outlays | \$76,401 | \$125,110 | \$32,000 | \$157,110 | (\$80,709) | (105.64%) |
| Interfund / Interdepartmental Charges | \$7,472,749 | \$3,685,454 | \$3,934,688 | \$7,620,142 | (\$147,393) | (1.97%) |
| Depreciation And Amortization | \$0 | \$0 | \$0 | \$0 | \$0 | 0.00% |
| Other Costs | \$445,379 | \$9,412 | \$188,377 | \$197,789 | \$247,590 | 55.59% |
| Debt Service | \$0 | \$0 | \$0 | \$0 | \$0 | 0.00% |
| Conversion / Summary | \$0 | \$0 | \$0 | \$0 | \$0 | 0.00% |
| Other Financing Uses | \$1,264,398 | \$292,933 | \$971,465 | \$1,264,398 | \$0 | 0.00% |
| Expenses | \$174,981,918 | \$89,558,977 | \$87,537,720 | \$177,096,697 | (\$2,114,779) | (1.21%) |

| Expenditure Category | Variance Explanation |
|--|--|
| Personnel Services And Employee Benefits | As of December 31, 2015, the Atlanta Police Department had 84 sworn and 47 civilian vacant positions. Variance due to salary increases and Overtime more than anticipated. |
| Purchased / Contracted Services | Variance due to purchased/contracted services less than anticipated. |
| Supplies | Variance due to uniform and equipment expense more than anticipated. |
| Capital Outlays | Variance due to the purchase of Motorola radios and Watchguard HD Capacity System. |
| Interfund / Interdepartmental Charges | Variance due to motor fuel and maintenance more than anticipated. |
| Depreciation And Amortization | N/A |
| Other Costs | Variance due to payments to other governments less than anticipated. |
| Debt Service | N/A |
| Conversion / Summary | N/A |
| Other Financing Uses | Projected to spend within budget. Funding utilized for Operating Transfer Out To 2501 for Grant Match and GMA lease payment. |



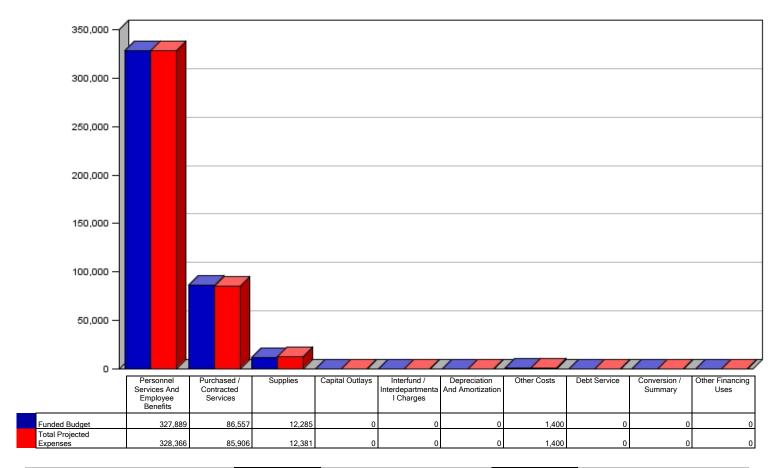
| Account | FY16 Funded Budget | YTD Actual | Projected Expenses | Total Projected Expenses | Variance (\$) | Variance (%) |
|--|-----------------------|------------|-----------------------|-----------------------------|---------------|--------------|
| Personnel Services And Employee Benefits | \$1,881,035 | \$822,663 | \$970,740 | \$1,793,403 | \$87,631 | 4.66% |
| Purchased / Contracted Services | \$1,724,372 | \$12,595 | \$1,711,778 | \$1,724,372 | \$0 | 0.00% |
| Supplies | \$34,104 | \$13,022 | \$16,769 | \$29,790 | \$4,314 | 12.65% |
| Capital Outlays | \$0 | \$0 | \$0 | \$0 | \$0 | 0.00% |
| Interfund / Interdepartmental Charges | \$64,162 | \$7,637 | \$3,484 | \$11,120 | \$53,042 | 82.67% |
| Depreciation And Amortization | \$0 | \$0 | \$0 | \$0 | \$0 | 0.00% |
| Other Costs | \$126,367 | \$13,285 | \$113,081 | \$126,367 | \$0 | 0.00% |
| Debt Service | \$0 | \$0 | \$0 | \$0 | \$0 | 0.00% |
| Conversion / Summary | \$0 | \$0 | \$0 | \$0 | \$0 | 0.00% |
| Other Financing Uses | \$30,000 | \$0 | \$30,000 | \$30,000 | \$0 | 0.00% |
| Expenses | \$3,860,040 | \$869,201 | \$2,845,852 | \$3,715,053 | \$144,987 | 3.76% |

| Expenditure Category | Variance Explanation |
|--|--|
| | As of December 31, 2015, the Department of Planning and Community Development had seven vacant positions. |
| Personnel Services And Employee Benefits | Projected surplus due to current vacancies. |
| Purchased / Contracted Services | Projected to spend within budget. Funding allocated for various projects: Westside Future Fund, Brownsfield Match and Housing Study. |
| Supplies | Variance due to supplies less than anticipated. |
| Capital Outlays | N/A |
| Interfund / Interdepartmental Charges | Variance due to motor fuel and equipment/repairs less than anticipated. |
| Depreciation And Amortization | N/A |
| Other Costs | Projected to spend within budget. Funding utilized for Board Member expenses. |
| Debt Service | N/A |
| Conversion / Summary | N/A |
| Other Financing Uses | Projected to spend within budget. Funding utilized for Operating Transfer Out To 2501 for Grant Match. |



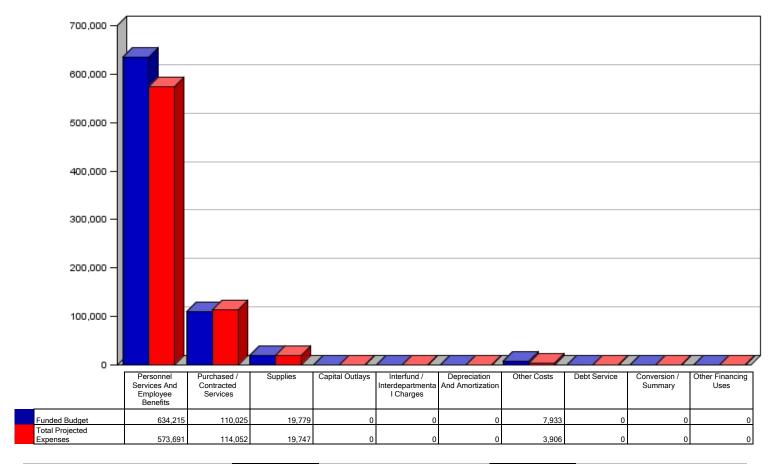
| Account | FY16 Funded Budget | YTD Actual | Projected Expenses | Total Projected Expenses | Variance (\$) | Variance (%) |
|--|-----------------------|-------------|-----------------------|-----------------------------|---------------|--------------|
| Personnel Services And Employee Benefits | \$6,088,119 | \$2,966,259 | \$3,368,465 | \$6,334,724 | (\$246,604) | (4.05%) |
| Purchased / Contracted Services | \$41,968 | \$28,598 | \$113,069 | \$141,668 | (\$99,700) | (237.56%) |
| Supplies | \$387,069 | \$59,611 | \$225,394 | \$285,005 | \$102,064 | 26.37% |
| Capital Outlays | \$0 | \$0 | \$0 | \$0 | \$0 | 0.00% |
| Interfund / Interdepartmental Charges | \$7,049 | \$3,725 | \$2,956 | \$6,682 | \$367 | 5.21% |
| Depreciation And Amortization | \$0 | \$0 | \$0 | \$0 | \$0 | 0.00% |
| Other Costs | \$0 | \$0 | \$0 | \$0 | \$0 | 0.00% |
| Debt Service | \$0 | \$0 | \$0 | \$0 | \$0 | 0.00% |
| Conversion / Summary | \$0 | \$0 | \$0 | \$0 | \$0 | 0.00% |
| Other Financing Uses | \$0 | \$0 | \$0 | \$0 | \$0 | 0.00% |
| Expenses | \$6,524,205 | \$3,058,194 | \$3,709,885 | \$6,768,079 | (\$243,873) | (3.74%) |

| Expenditure Category | Variance Explanation |
|--|--|
| | As of December 31, 2015, the Office of the Solicitor had three vacant positions. Variance due to personnel |
| Personnel Services And Employee Benefits | adjustments and extra help more than anticipated. |
| Purchased / Contracted Services | Variance due to legal consultation on In Rem cases more than anticipated. |
| Supplies | Variance due to consumable supplies less than anticipated. |
| Capital Outlays | N/A |
| Interfund / Interdepartmental Charges | Variance due to motor/fuel and repairs less than anticipated. |
| Depreciation And Amortization | N/A |
| Other Costs | N/A |
| Debt Service | N/A |
| Conversion / Summary | N/A |
| Other Financing Uses | N/A |



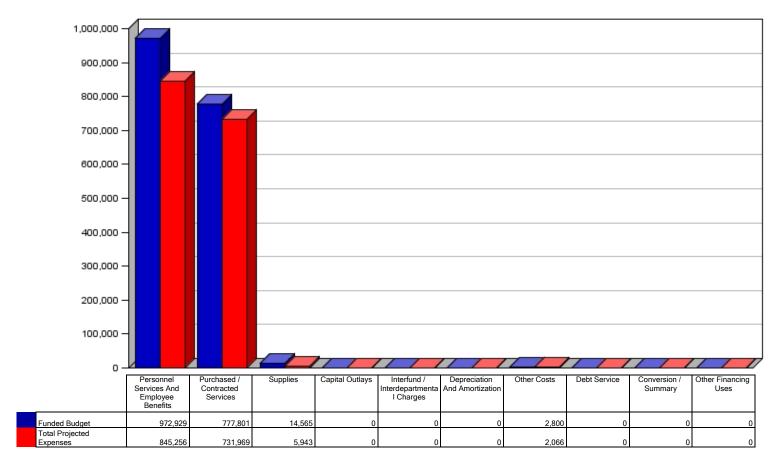
| Account | FY16 Funded Budget | YTD Actual | Projected Expenses | Total Projected Expenses | Variance (\$) | Variance (%) |
|--|-----------------------|------------|-----------------------|-----------------------------|---------------|--------------|
| Personnel Services And Employee Benefits | \$327,889 | \$164,322 | \$164,044 | \$328,366 | (\$477) | (0.15%) |
| Purchased / Contracted Services | \$86,557 | \$25,478 | \$60,428 | \$85,906 | \$651 | 0.75% |
| Supplies | \$12,285 | \$1,420 | \$10,961 | \$12,381 | (\$96) | (0.78%) |
| Capital Outlays | \$0 | \$0 | \$0 | \$0 | \$0 | 0.00% |
| Interfund / Interdepartmental Charges | \$0 | \$0 | \$0 | \$0 | \$0 | 0.00% |
| Depreciation And Amortization | \$0 | \$0 | \$0 | \$0 | \$0 | 0.00% |
| Other Costs | \$1,400 | \$0 | \$1,400 | \$1,400 | \$0 | 0.00% |
| Debt Service | \$0 | \$0 | \$0 | \$0 | \$0 | 0.00% |
| Conversion / Summary | \$0 | \$0 | \$0 | \$0 | \$0 | 0.00% |
| Other Financing Uses | \$0 | \$0 | \$0 | \$0 | \$0 | 0.00% |
| Expenses | \$428,131 | \$191,219 | \$236,833 | \$428,052 | \$79 | 0.02% |

| Expenditure Category | Variance Explanation |
|--|--|
| Personnel Services And Employee Benefits | As of December 31, 2015, the Ethics Office had no vacant positions. Increase due to promotion of staff member and hiring of extra help during 2016 financial disclosure filing season. |
| Purchased / Contracted Services | Variance due to contracted services with Second City Video and The Network spending less than anticipated. |
| Supplies | Variance due supplies needed for the 2016 financial disclosure season more than anticipated . |
| Capital Outlays | N/A |
| Interfund / Interdepartmental Charges | N/A |
| Depreciation And Amortization | N/A |
| Other Costs | Projected to spend within budget. This line includes the Commissioner Contingency expense. |
| Debt Service | N/A |
| Conversion / Summary | N/A |
| Other Financing Uses | N/A |



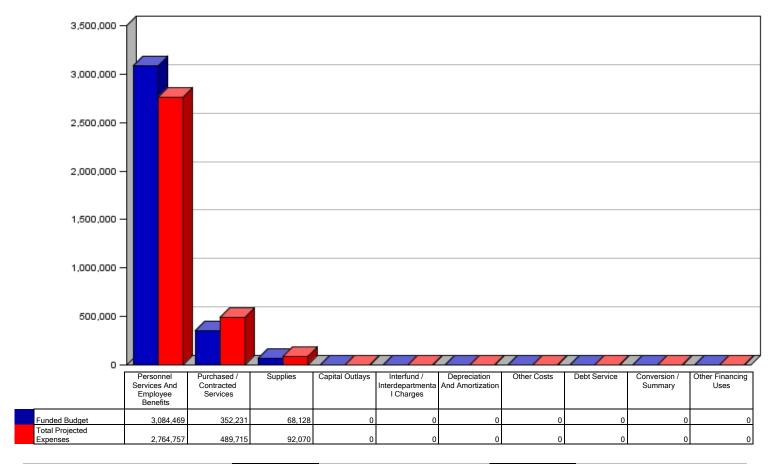
| Account | FY16 Funded Budget | YTD Actual | Projected Expenses | Total Projected Expenses | Variance (\$) | Variance (%) |
|--|-----------------------|------------|-----------------------|-----------------------------|---------------|--------------|
| Personnel Services And Employee Benefits | \$634,215 | \$258,905 | \$314,785 | \$573,691 | \$60,525 | 9.54% |
| Purchased / Contracted Services | \$110,025 | \$53,476 | \$60,577 | \$114,052 | (\$4,027) | (3.66%) |
| Supplies | \$19,779 | \$13,679 | \$6,068 | \$19,747 | \$32 | 0.16% |
| Capital Outlays | \$0 | \$0 | \$0 | \$0 | \$0 | 0.00% |
| Interfund / Interdepartmental Charges | \$0 | \$0 | \$0 | \$0 | \$0 | 0.00% |
| Depreciation And Amortization | \$0 | \$0 | \$0 | \$0 | \$0 | 0.00% |
| Other Costs | \$7,933 | \$0 | \$3,906 | \$3,906 | \$4,027 | 50.77% |
| Debt Service | \$0 | \$0 | \$0 | \$0 | \$0 | 0.00% |
| Conversion / Summary | \$0 | \$0 | \$0 | \$0 | \$0 | 0.00% |
| Other Financing Uses | \$0 | \$0 | \$0 | \$0 | \$0 | 0.00% |
| Expenses | \$771,952 | \$326,060 | \$385,336 | \$711,396 | \$60,557 | 7.84% |

| Expenditure Category | Variance Explanation |
|--|---|
| Personnel Services And Employee Benefits | As of December 31, 2015, the Atlanta Citizen Review Board had three vacant positions. One of the positions was filled at the end of second quarter. Two of the vacant positions are budgeted to be filled in the third quarter. |
| Purchased / Contracted Services | Variance due to (\$4K) travel expenses for two Board Members that will be offset by savings in Other Costs. |
| Supplies | Projected to spend within budget. Funding utilized for Outreach activities and other general supplies. |
| Capital Outlays | N/A |
| Interfund / Interdepartmental Charges | N/A |
| Depreciation And Amortization | N/A |
| Other Costs | Variance due to \$4K for two board members travel expenses coded in error to Purchased/Contracted Services account. |
| Debt Service | N/A |
| Conversion / Summary | N/A |
| Other Financing Uses | N/A |



| Account | FY16 Funded Budget | YTD Actual | Projected Expenses | Total Projected Expenses | Variance (\$) | Variance (%) |
|--|-----------------------|------------|-----------------------|-----------------------------|---------------|--------------|
| | | | • | | (,, | |
| Personnel Services And Employee Benefits | \$972,929 | \$358,792 | \$486,465 | \$845,256 | \$127,673 | 13.12% |
| Purchased / Contracted Services | \$777,801 | \$221,444 | \$510,525 | \$731,969 | \$45,832 | 5.89% |
| Supplies | \$14,565 | \$1,109 | \$4,835 | \$5,943 | \$8,622 | 59.19% |
| Capital Outlays | \$0 | \$0 | \$0 | \$0 | \$0 | 0.00% |
| Interfund / Interdepartmental Charges | \$0 | \$0 | \$0 | \$0 | \$0 | 0.00% |
| Depreciation And Amortization | \$0 | \$0 | \$0 | \$0 | \$0 | 0.00% |
| Other Costs | \$2,800 | \$915 | \$1,151 | \$2,066 | \$734 | 26.23% |
| Debt Service | \$0 | \$0 | \$0 | \$0 | \$0 | 0.00% |
| Conversion / Summary | \$0 | \$0 | \$0 | \$0 | \$0 | 0.00% |
| Other Financing Uses | \$0 | \$0 | \$0 | \$0 | \$0 | 0.00% |
| Expenses | \$1,768,095 | \$582,259 | \$1,002,975 | \$1,585,235 | \$182,860 | 10.34% |

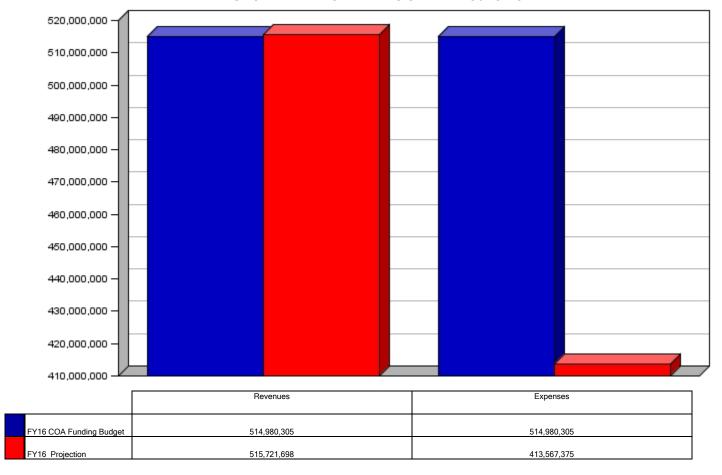
| Expenditure Category | Variance Explanation |
|--|---|
| Personnel Services And Employee Benefits | As of December 31, 2015, the City Auditor's Office had three vacant positions. All positions are split funded. |
| Purchased / Contracted Services | Variance due to timing of payments for the annual financial audit and delay in contracted special audit projects such as the actuarial audit of DB pension plans and Renew Atlanta. |
| Supplies | Variance due to supply purchases less than anticipated. |
| Capital Outlays | N/A |
| Interfund / Interdepartmental Charges | N/A |
| Depreciation And Amortization | N/A |
| Other Costs | Variance due to audit committee members and meeting expenses less than anticipated. |



| Account | FY16 Funded Budget | YTD Actual | Projected Expenses | Total Projected Expenses | Variance (\$) | Variance (%) |
|--|-----------------------|-------------|-----------------------|-----------------------------|---------------|--------------|
| Personnel Services And Employee Benefits | \$3,084,469 | \$1,235,018 | \$1,529,739 | \$2,764,757 | \$319,712 | 10.37% |
| Purchased / Contracted Services | \$352,231 | \$320,928 | \$168,787 | \$489,715 | (\$137,484) | (39.03%) |
| Supplies | \$68,128 | \$63,057 | \$29,013 | \$92,070 | (\$23,942) | (35.14%) |
| Capital Outlays | \$0 | \$0 | \$0 | \$0 | \$0 | 0.00% |
| Interfund / Interdepartmental Charges | \$0 | \$0 | \$0 | \$0 | \$0 | 0.00% |
| Depreciation And Amortization | \$0 | \$0 | \$0 | \$0 | \$0 | 0.00% |
| Other Costs | \$0 | \$0 | \$0 | \$0 | \$0 | 0.00% |
| Debt Service | \$0 | \$0 | \$0 | \$0 | \$0 | 0.00% |
| Conversion / Summary | \$0 | \$0 | \$0 | \$0 | \$0 | 0.00% |
| Other Financing Uses | \$0 | \$0 | \$0 | \$0 | \$0 | 0.00% |
| Expenses | \$3,504,828 | \$1,619,003 | \$1,727,539 | \$3,346,542 | \$158,286 | 4.52% |

| Expenditure Category | Variance Explanation |
|--|---|
| Personnel Services And Employee Benefits | As of December 31, 2015, the Department of Public Defender had four vacant positions. |
| Purchased / Contracted Services | Variance due to encumbered expenses related to the relocation of the office more than anticipated. |
| Supplies | Variance due to expenses related to the office move and supplies needed for new hire positions more than anticipated. |
| Capital Outlays | N/A |
| Interfund / Interdepartmental Charges | N/A |
| Depreciation And Amortization | N/A |
| Other Costs | N/A |
| Debt Service | N/A |
| Conversion / Summary | N/A |
| Other Financing Uses | N/A |

Airport Revenue Fund BUDGET VARIANCE ANALYSIS AND PROJECTION



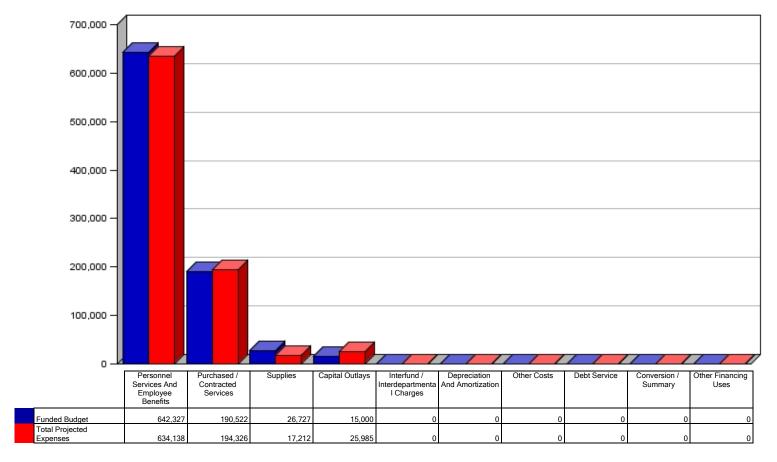
| Account | Actual Y-T-D(Dec) FY14 | Actual Y-T-D(Dec) FY15 | COA Funding Budget YearTotal FY16 | Actual Y-T-D(Dec) FY16 | Projected YearTotal FY16 | Variance (\$) | Variance (%) |
|-------------------|------------------------------|------------------------------|--|------------------------------|--------------------------------|---------------|--------------|
| Revenues | \$254,292,743 | \$243,852,840 | \$514,980,305 | \$258,435,812 | \$515,721,698 | \$741,393 | 0.14% |
| Expenses | \$186,150,839 | \$195,316,984 | \$514,980,305 | \$204,314,881 | \$413,567,375 | \$101,412,930 | 19.69% |
| Surplus (Deficit) | \$68,141,904 | \$48,535,856 | \$0 | \$54,120,932 | \$102,154,323 | \$102,154,323 | N/A |

Major Revenue Variances:

As of December 31, 2015, the Department of Aviation anticipates to be on target.

Major Expenditure Variances:

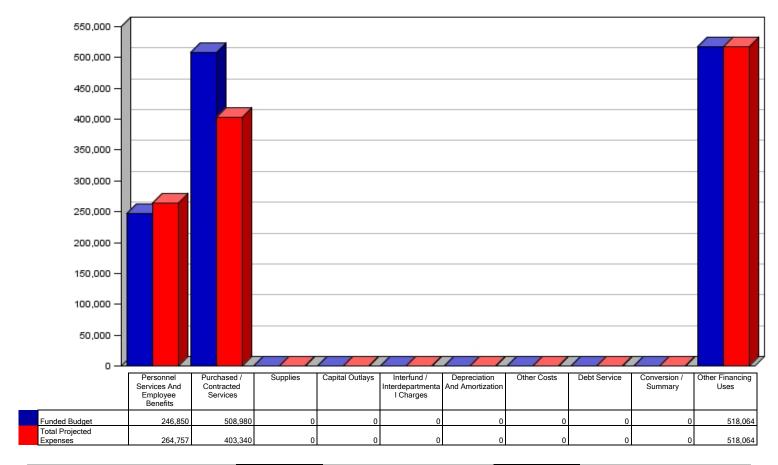
Expenses are projected to be under budget at year end by \$101MM. This is due mainly to the reserve balance of \$83MM and savings due to less expenses related to service contracts of \$13MM and personnel savings of \$5MM due to vacant positions.



| Account | FY16 Funded Budget | YTD Actual | Projected Expenses | Total Projected Expenses | Variance (\$) | Variance (%) |
|--|-----------------------|------------|-----------------------|-----------------------------|---------------|--------------|
| Personnel Services And Employee Benefits | \$642,327 | \$315,670 | \$318,467 | \$634,138 | \$8,189 | 1.27% |
| Purchased / Contracted Services | \$190,522 | \$62,507 | \$131,819 | \$194,326 | (\$3,804) | (2.00%) |
| Supplies | \$26,727 | \$4,545 | \$12,667 | \$17,212 | \$9,515 | 35.60% |
| Capital Outlays | \$15,000 | \$10,985 | \$15,000 | \$25,985 | (\$10,985) | (73.23%) |
| Interfund / Interdepartmental Charges | \$0 | \$0 | \$0 | \$0 | \$0 | 0.00% |
| Depreciation And Amortization | \$0 | \$0 | \$0 | \$0 | \$0 | 0.00% |
| Other Costs | \$0 | \$0 | \$0 | \$0 | \$0 | 0.00% |
| Debt Service | \$0 | \$0 | \$0 | \$0 | \$0 | 0.00% |
| Conversion / Summary | \$0 | \$0 | \$0 | \$0 | \$0 | 0.00% |
| Other Financing Uses | \$0 | \$0 | \$0 | \$0 | \$0 | 0.00% |
| Expenses | \$874,576 | \$393,708 | \$477,953 | \$871,661 | \$2,915 | 0.33% |

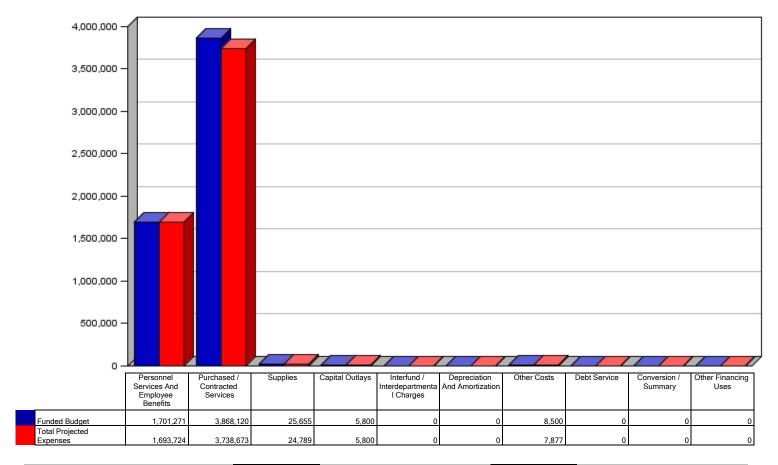
| Expenditure Category | Variance Explanation |
|----------------------|----------------------|
| | |

| Personnel Services And Employee Benefits | As of December 31, 2015, the Executive Offices had four vacant positions. These positions are split-funded. |
|--|---|
| Purchased / Contracted Services | Variance due to purchased/contracted services more than anticipated. |
| Supplies | Variance due to supplies less than anticipated. |
| Capital Outlays | Variance due to machinery and equipment expenses more than anticipated. |
| Interfund / Interdepartmental Charges | N/A |
| Depreciation And Amortization | N/A |
| Other Costs | N/A |
| Debt Service | N/A |
| Conversion / Summary | N/A |
| Other Financing Uses | N/A |



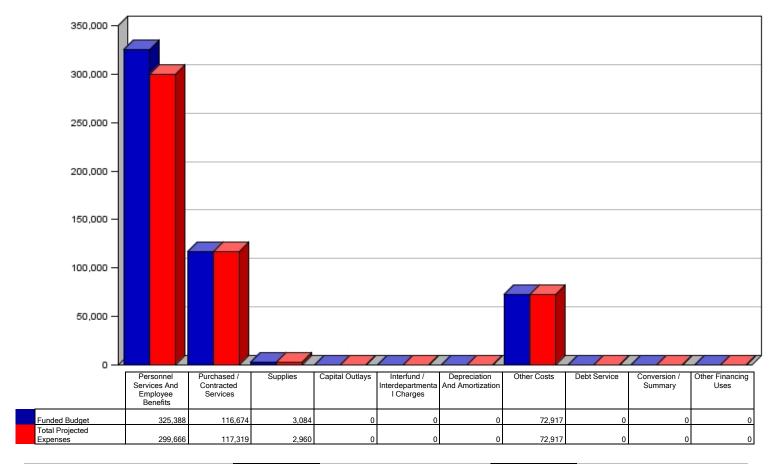
| Account | FY16 Funded Budget | YTD Actual | Projected Expenses | Total Projected Expenses | Variance (\$) | Variance (%) |
|--|-----------------------|------------|-----------------------|-----------------------------|---------------|--------------|
| Personnel Services And Employee Benefits | \$246,850 | \$141,333 | \$123,424 | \$264,757 | (\$17,907) | (7.25%) |
| Purchased / Contracted Services | \$508,980 | \$183,102 | \$220,237 | \$403,340 | \$105,640 | 20.76% |
| Supplies | \$0 | (\$20) | \$20 | \$0 | \$0 | 0.00% |
| Capital Outlays | \$0 | \$0 | \$0 | \$0 | \$0 | 0.00% |
| Interfund / Interdepartmental Charges | \$0 | \$0 | \$0 | \$0 | \$0 | 0.00% |
| Depreciation And Amortization | \$0 | \$0 | \$0 | \$0 | \$0 | 0.00% |
| Other Costs | \$0 | \$0 | \$0 | \$0 | \$0 | 0.00% |
| Debt Service | \$0 | \$0 | \$0 | \$0 | \$0 | 0.00% |
| Conversion / Summary | \$0 | \$0 | \$0 | \$0 | \$0 | 0.00% |
| Other Financing Uses | \$518,064 | \$0 | \$518,064 | \$518,064 | \$0 | 0.00% |
| Expenses | \$1,273,894 | \$324,416 | \$861,745 | \$1,186,161 | \$87,733 | 6.89% |

| Expenditure Category | Variance Explanation |
|--|---|
| Personnel Services And Employee Benefits | As of December 31, 2015, the Department of Atlanta Information Management (AIM) had two, split-funded vacant positions. Variance due to extra help more than anticipated. |
| Purchased / Contracted Services | Variance due to telecomm costs less than anticipated. |
| Supplies | N/A |
| Capital Outlays | N/A |
| Interfund / Interdepartmental Charges | N/A |
| Depreciation And Amortization | N/A |
| Other Costs | N/A |
| Debt Service | N/A |
| Conversion / Summary | N/A |
| Other Financing Uses | Projected to spend within budget. This line consists of a transfer to support additional costs related to the Oracle Enhancement. |



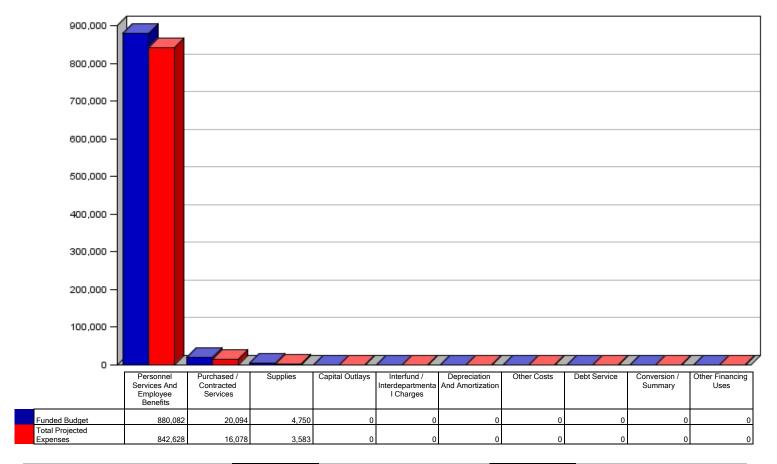
| Account | FY16 Funded Budget | YTD Actual | Projected Expenses | Total Projected Expenses | Variance (\$) | Variance (%) |
|--|-----------------------|-------------|-----------------------|-----------------------------|---------------|--------------|
| Personnel Services And Employee Benefits | \$1,701,271 | \$847,812 | \$845,912 | \$1,693,724 | \$7,547 | 0.44% |
| Purchased / Contracted Services | \$3,868,120 | \$1,070,923 | \$2,667,750 | \$3,738,673 | \$129,447 | 3.35% |
| Supplies | \$25,655 | \$4,539 | \$20,250 | \$24,789 | \$866 | 3.37% |
| Capital Outlays | \$5,800 | \$5,658 | \$142 | \$5,800 | \$0 | 0.00% |
| Interfund / Interdepartmental Charges | \$0 | \$0 | \$0 | \$0 | \$0 | 0.00% |
| Depreciation And Amortization | \$0 | \$0 | \$0 | \$0 | \$0 | 0.00% |
| Other Costs | \$8,500 | \$1,930 | \$5,947 | \$7,877 | \$623 | 7.33% |
| Debt Service | \$0 | \$0 | \$0 | \$0 | \$0 | 0.00% |
| Conversion / Summary | \$0 | \$0 | \$0 | \$0 | \$0 | 0.00% |
| Other Financing Uses | \$0 | \$0 | \$0 | \$0 | \$0 | 0.00% |
| Expenses | \$5,609,346 | \$1,930,862 | \$3,540,001 | \$5,470,864 | \$138,482 | 2.47% |

| Expenditure Category | Variance Explanation |
|--|--|
| Personnel Services And Employee Benefits | As of December 31, 2015, the Department of Law had no vacant positions. Variance due to timing of filling vacant position. |
| Purchased / Contracted Services | Variance due to outside counsel, litigation and other expenses less than anticipated. |
| Supplies | Variance due to supplies less than anticipated. |
| Capital Outlays | Projected to spend within budget. |
| Interfund / Interdepartmental Charges | N/A |
| Depreciation And Amortization | N/A |
| Other Costs | Variance due to the cost for business meetings less than anticipated. |
| Debt Service | N/A |
| Conversion / Summary | N/A |
| Other Financing Uses | N/A |



| Account | FY16 Funded Budget | YTD Actual | Projected Expenses | Total Projected Expenses | Variance (\$) | Variance (%) |
|--|-----------------------|------------|-----------------------|-----------------------------|---------------|--------------|
| Personnel Services And Employee Benefits | \$325,388 | \$92,451 | \$207,214 | \$299,666 | \$25,722 | 7.91% |
| Purchased / Contracted Services | \$116,674 | \$41,337 | \$75,982 | \$117,319 | (\$645) | (0.55%) |
| Supplies | \$3,084 | \$0 | \$2,960 | \$2,960 | \$124 | 4.04% |
| Capital Outlays | \$0 | \$0 | \$0 | \$0 | \$0 | 0.00% |
| Interfund / Interdepartmental Charges | \$0 | \$0 | \$0 | \$0 | \$0 | 0.00% |
| Depreciation And Amortization | \$0 | \$0 | \$0 | \$0 | \$0 | 0.00% |
| Other Costs | \$72,917 | \$0 | \$72,917 | \$72,917 | \$0 | 0.00% |
| Debt Service | \$0 | \$0 | \$0 | \$0 | \$0 | 0.00% |
| Conversion / Summary | \$0 | \$0 | \$0 | \$0 | \$0 | 0.00% |
| Other Financing Uses | \$0 | \$0 | \$0 | \$0 | \$0 | 0.00% |
| Expenses | \$518,063 | \$133,788 | \$359,073 | \$492,862 | \$25,201 | 4.86% |

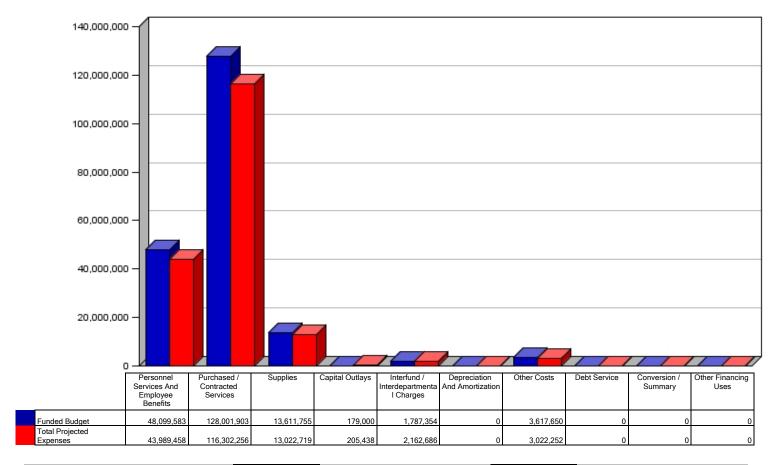
| Expenditure Category | Variance Explanation |
|--|--|
| Personnel Services And Employee Benefits | As of December 31, 2015, the Department of Finance had no vacant positions. Variance due to personnel adjustments. |
| Purchased / Contracted Services | Variance due to purchased/contracted services more than anticipated. |
| Supplies | Variance due to supplies less than anticipated. |
| Capital Outlays | N/A |
| Interfund / Interdepartmental Charges | N/A |
| Depreciation And Amortization | N/A |
| Other Costs | Projected to spend within budget. This line includes bank charges. |
| Debt Service | N/A |
| Conversion / Summary | N/A |
| Other Financing Uses | N/A |



| Account | FY16 Funded Budget | YTD Actual | Projected Expenses | Total Projected Expenses | Variance (\$) | Variance (%) |
|--|-----------------------|------------|-----------------------|-----------------------------|---------------|--------------|
| Personnel Services And Employee Benefits | \$880,082 | \$404,648 | \$437,980 | \$842,628 | \$37,454 | 4.26% |
| Purchased / Contracted Services | \$20,094 | \$7,015 | \$9,063 | \$16,078 | \$4,016 | 19.99% |
| Supplies | \$4,750 | \$235 | \$3,348 | \$3,583 | \$1,167 | 24.58% |
| Capital Outlays | \$0 | \$0 | \$0 | \$0 | \$0 | 0.00% |
| Interfund / Interdepartmental Charges | \$0 | \$0 | \$0 | \$0 | \$0 | 0.00% |
| Depreciation And Amortization | \$0 | \$0 | \$0 | \$0 | \$0 | 0.00% |
| Other Costs | \$0 | \$0 | \$0 | \$0 | \$0 | 0.00% |
| Debt Service | \$0 | \$0 | \$0 | \$0 | \$0 | 0.00% |
| Conversion / Summary | \$0 | \$0 | \$0 | \$0 | \$0 | 0.00% |
| Other Financing Uses | \$0 | \$0 | \$0 | \$0 | \$0 | 0.00% |
| Expenses | \$904,926 | \$411,899 | \$450,390 | \$862,288 | \$42,638 | 4.71% |

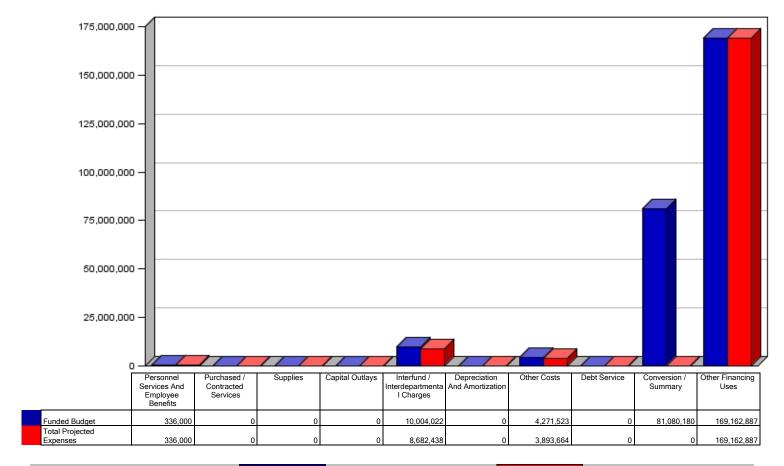
| Expenditure Category | Variance Explanation |
|----------------------|----------------------|
| | |

| Experialitate Category | Variance Explanation |
|--|--|
| Personnel Services And Employee Benefits | As of December 31, 2015, the Department of Procurement had one vacant position. |
| Purchased / Contracted Services | Variance due to copier lease/service, training and wireless device expenses less than anticipated. |
| Supplies | Variance due to office supplies and equipment less than anticipated. |
| Capital Outlays | N/A |
| Interfund / Interdepartmental Charges | N/A |
| Depreciation And Amortization | N/A |
| Other Costs | N/A |
| Debt Service | N/A |
| Conversion / Summary | N/A |
| Other Financing Uses | N/A |



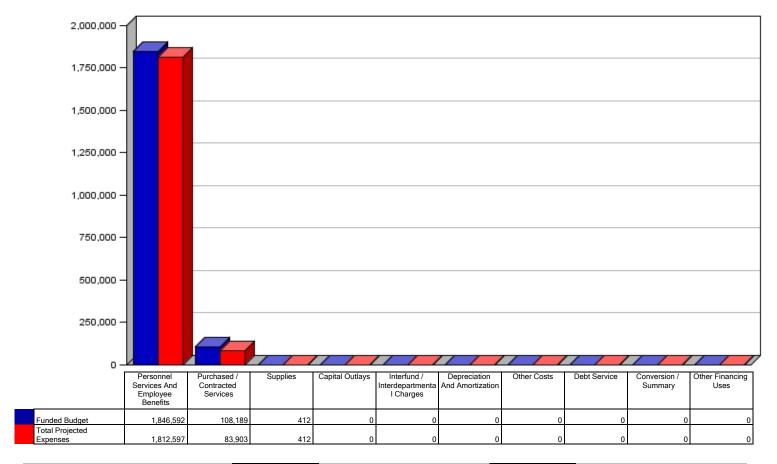
| Account | FY16 Funded Budget | YTD Actual | Projected Expenses | Total Projected Expenses | Variance (\$) | Variance (%) |
|--|-----------------------|--------------|-----------------------|-----------------------------|---------------|--------------|
| Personnel Services And Employee Benefits | \$48,099,583 | \$20,236,014 | \$23,753,444 | \$43,989,458 | \$4,110,125 | 8.55% |
| Purchased / Contracted Services | \$128,001,903 | \$52,295,782 | \$64,006,474 | \$116,302,256 | \$11,699,647 | 9.14% |
| Supplies | \$13,611,755 | \$5,713,304 | \$7,309,415 | \$13,022,719 | \$589,036 | 4.33% |
| Capital Outlays | \$179,000 | \$111,938 | \$93,500 | \$205,438 | (\$26,438) | (14.77%) |
| Interfund / Interdepartmental Charges | \$1,787,354 | \$1,217,402 | \$945,284 | \$2,162,686 | (\$375,332) | (21.00%) |
| Depreciation And Amortization | \$0 | \$0 | \$0 | \$0 | \$0 | 0.00% |
| Other Costs | \$3,617,650 | \$2,765,795 | \$256,457 | \$3,022,252 | \$595,398 | 16.46% |
| Debt Service | \$0 | \$0 | \$0 | \$0 | \$0 | 0.00% |
| Conversion / Summary | \$0 | \$0 | \$0 | \$0 | \$0 | 0.00% |
| Other Financing Uses | \$0 | \$0 | \$0 | \$0 | \$0 | 0.00% |
| Expenses | \$195,297,245 | \$82,340,236 | \$96,364,574 | \$178,704,810 | \$16,592,435 | 8.50% |

| Expenditure Category | Variance Explanation |
|--|--|
| Personnel Services And Employee Benefits | As of December 31, 2015 the Department of Aviation had 103 vacant positions including 32 new positions for FY16. |
| Purchased / Contracted Services | Variance due to the timing and execution of various contracts. |
| Supplies | Variance due to supplies less than anticipated. |
| Capital Outlays | Variance due to capital outlays more than anticipated. |
| Interfund / Interdepartmental Charges | Variance due to motor fuel and equipment charges more than anticipated. |
| Depreciation And Amortization | N/A |
| Other Costs | Variance due to property tax payments less than anticipated. |
| Debt Service | N/A |
| Conversion / Summary | N/A |
| Other Financing Uses | N/A |



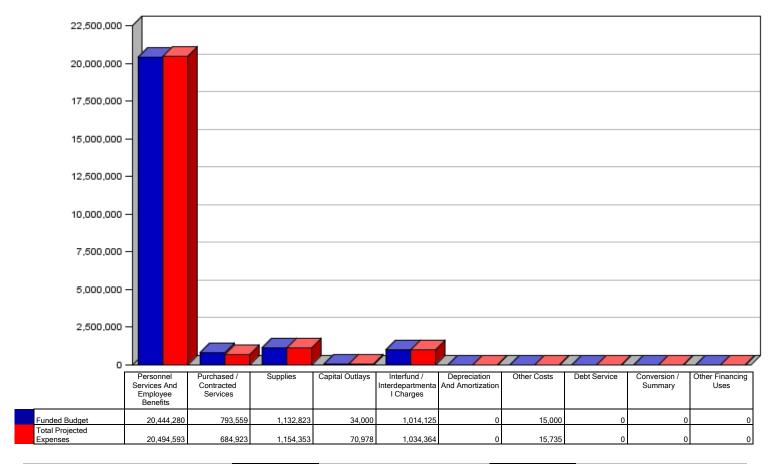
| Account | FY16 Funded Budget | YTD Actual | Projected Expenses | Total Projected Expenses | Variance (\$) | Variance (%) |
|--|-----------------------|--------------|-----------------------|-----------------------------|---------------|--------------|
| Personnel Services And Employee Benefits | \$336,000 | \$0 | \$336,000 | \$336,000 | \$0 | 0.00% |
| Purchased / Contracted Services | \$0 | \$7,467,197 | (\$7,467,197) | \$0 | \$0 | 0.00% |
| Supplies | \$0 | \$0 | \$0 | \$0 | \$0 | 0.00% |
| Capital Outlays | \$0 | \$0 | \$0 | \$0 | \$0 | 0.00% |
| Interfund / Interdepartmental Charges | \$10,004,022 | \$3,573,678 | \$5,108,760 | \$8,682,438 | \$1,321,584 | 13.21% |
| Depreciation And Amortization | \$0 | \$0 | \$0 | \$0 | \$0 | 0.00% |
| Other Costs | \$4,271,523 | \$2,121,511 | \$1,772,153 | \$3,893,664 | \$377,859 | 8.85% |
| Debt Service | \$0 | \$0 | \$0 | \$0 | \$0 | 0.00% |
| Conversion / Summary | \$81,080,180 | \$0 | \$0 | \$0 | \$81,080,180 | 100.00% |
| Other Financing Uses | \$169,162,887 | \$84,898,799 | \$84,264,088 | \$169,162,887 | \$0 | 0.00% |
| Expenses | \$264,854,612 | \$98,061,185 | \$84,013,804 | \$182,074,989 | \$82,779,623 | 31.25% |

| Expenditure Category | Variance Explanation |
|--|--|
| Personnel Services And Employee Benefits | Projected to spend within budget. This line represent Maternity/Paternity leave request. |
| Purchased / Contracted Services | Variance due to standing accrual, to be reversed in the current fiscal year. |
| Supplies | N/A |
| Capital Outlays | N/A |
| Interfund / Interdepartmental Charges | Variance due to monthly indirect cost allocations less than anticipated. |
| Depreciation And Amortization | N/A |
| Other Costs | Variance due to health care cost for retires less than anticipated. |
| Debt Service | N/A |
| Conversion / Summary | Variance due to Budget reserves that will be utilized as needed. |
| Other Financing Uses | Projected to spend within budget. This line item represents Airport Sinking Fund monthly anticipation. |



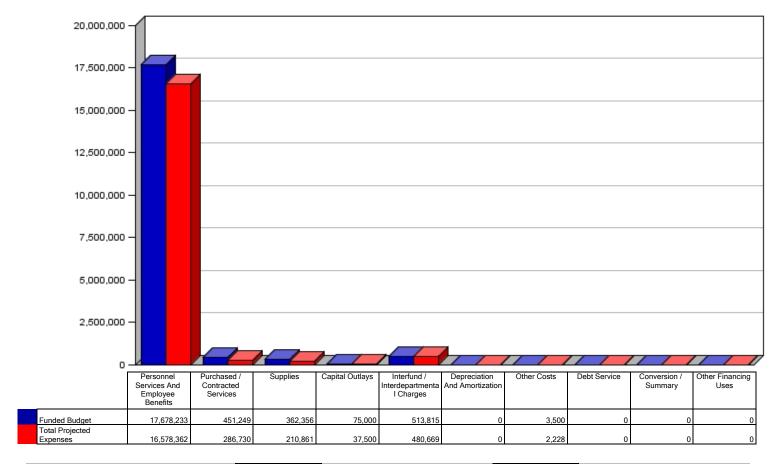
| Account | FY16 Funded Budget | YTD Actual | Projected Expenses | Total Projected Expenses | Variance (\$) | Variance (%) |
|--|-----------------------|------------|-----------------------|-----------------------------|---------------|--------------|
| Personnel Services And Employee Benefits | \$1,846,592 | \$895,520 | \$917,077 | \$1,812,597 | \$33,995 | 1.84% |
| Purchased / Contracted Services | \$108,189 | \$15,469 | \$68,434 | \$83,903 | \$24,286 | 22.45% |
| Supplies | \$412 | \$0 | \$412 | \$412 | \$0 | 0.00% |
| Capital Outlays | \$0 | \$0 | \$0 | \$0 | \$0 | 0.00% |
| Interfund / Interdepartmental Charges | \$0 | \$0 | \$0 | \$0 | \$0 | 0.00% |
| Depreciation And Amortization | \$0 | \$0 | \$0 | \$0 | \$0 | 0.00% |
| Other Costs | \$0 | \$0 | \$0 | \$0 | \$0 | 0.00% |
| Debt Service | \$0 | \$0 | \$0 | \$0 | \$0 | 0.00% |
| Conversion / Summary | \$0 | \$0 | \$0 | \$0 | \$0 | 0.00% |
| Other Financing Uses | \$0 | \$0 | \$0 | \$0 | \$0 | 0.00% |
| Expenses | \$1,955,193 | \$910,989 | \$985,923 | \$1,896,912 | \$58,281 | 2.98% |

| Expenditure Category | Variance Explanation |
|--|---|
| Personnel Services And Employee Benefits | As of December 31, 2015, the Department of Human Resources had six vacant positions. |
| Purchased / Contracted Services | Variance due to contracted services for Background Checks, Court Reporting Services, Pre-Employment Physical and Drug Screenings less than anticipated. |
| Supplies | Projected to spend within budget. |
| Capital Outlays | N/A |
| Interfund / Interdepartmental Charges | N/A |
| Depreciation And Amortization | N/A |
| Other Costs | N/A |
| Debt Service | N/A |
| Conversion / Summary | N/A |
| Other Financing Uses | N/A |



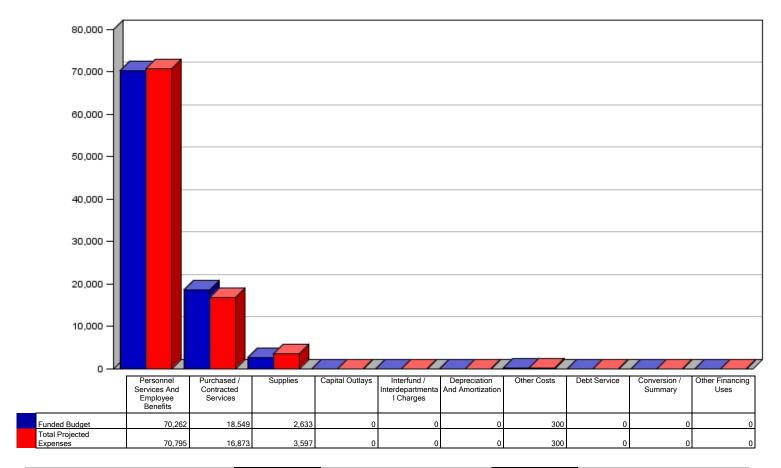
| Account | FY16 Funded Budget | YTD Actual | Projected Expenses | Total Projected Expenses | Variance (\$) | Variance (%) |
|--|-----------------------|--------------|-----------------------|-----------------------------|---------------|--------------|
| Personnel Services And Employee Benefits | \$20,444,280 | \$10,407,581 | \$10,087,012 | \$20,494,593 | (\$50,313) | (0.25%) |
| Purchased / Contracted Services | \$793,559 | \$41,492 | \$643,432 | \$684,923 | \$108,636 | 13.69% |
| Supplies | \$1,132,823 | \$273,786 | \$880,567 | \$1,154,353 | (\$21,530) | (1.90%) |
| Capital Outlays | \$34,000 | \$51,978 | \$19,000 | \$70,978 | (\$36,978) | (108.76%) |
| Interfund / Interdepartmental Charges | \$1,014,125 | \$506,973 | \$527,391 | \$1,034,364 | (\$20,239) | (2.00%) |
| Depreciation And Amortization | \$0 | \$0 | \$0 | \$0 | \$0 | 0.00% |
| Other Costs | \$15,000 | \$9,301 | \$6,435 | \$15,735 | (\$735) | (4.90%) |
| Debt Service | \$0 | \$0 | \$0 | \$0 | \$0 | 0.00% |
| Conversion / Summary | \$0 | \$0 | \$0 | \$0 | \$0 | 0.00% |
| Other Financing Uses | \$0 | \$0 | \$0 | \$0 | \$0 | 0.00% |
| Expenses | \$23,433,787 | \$11,291,111 | \$12,163,837 | \$23,454,947 | (\$21,160) | (0.09%) |

| Expenditure Category | Variance Explanation |
|--|--|
| Personnel Services And Employee Benefits | As of December 31, 2015, the Department of Fire Services had 12 vacant positions; all Sworn. Variance due to anticipated overtime. |
| Purchased / Contracted Services | Variance due to training, travel, repairs and maintenance less than anticipated. |
| Supplies | Variance due to costs for EMS medical, building, and fire station supplies more than anticipated. |
| Capital Outlays | Variance due to replacement of the No Smoke Exhaust System; this is offset by the variance in purchased/contracted services. |
| Interfund / Interdepartmental Charges | Variance due to vehicle repairs more than anticipated. |
| Depreciation And Amortization | N/A |
| Other Costs | Variance due to costs for training, Team Building, and marketing supplies more than anticipated. |
| Debt Service | N/A |
| Conversion / Summary | N/A |
| Other Financing Uses | N/A |



| Account | FY16 Funded Budget | YTD Actual | Projected Expenses | Total Projected Expenses | Variance (\$) | Variance (%) |
|--|-----------------------|-------------|-----------------------|-----------------------------|---------------|--------------|
| Personnel Services And Employee Benefits | \$17,678,233 | \$7,790,357 | \$8,788,005 | \$16,578,362 | \$1,099,871 | 6.22% |
| Purchased / Contracted Services | \$451,249 | \$68,710 | \$218,019 | \$286,730 | \$164,519 | 36.46% |
| Supplies | \$362,356 | \$43,991 | \$166,870 | \$210,861 | \$151,495 | 41.81% |
| Capital Outlays | \$75,000 | \$0 | \$37,500 | \$37,500 | \$37,500 | 50.00% |
| Interfund / Interdepartmental Charges | \$513,815 | \$209,330 | \$271,339 | \$480,669 | \$33,146 | 6.45% |
| Depreciation And Amortization | \$0 | \$0 | \$0 | \$0 | \$0 | 0.00% |
| Other Costs | \$3,500 | \$478 | \$1,750 | \$2,228 | \$1,272 | 36.35% |
| Debt Service | \$0 | \$0 | \$0 | \$0 | \$0 | 0.00% |
| Conversion / Summary | \$0 | \$0 | \$0 | \$0 | \$0 | 0.00% |
| Other Financing Uses | \$0 | \$0 | \$0 | \$0 | \$0 | 0.00% |
| Expenses | \$19,084,153 | \$8,112,866 | \$9,483,483 | \$17,596,349 | \$1,487,804 | 7.80% |

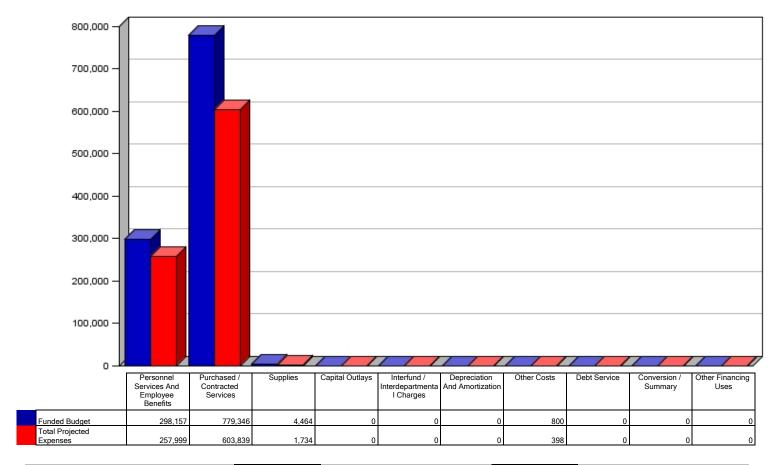
| Expenditure Category | Variance Explanation |
|--|--|
| Personnel Services And Employee Benefits | As of December 31, 2015, the Atlanta Police Department had 5 civilian and 41 sworn vacant positions. |
| Purchased / Contracted Services | Variance due to consulting/professional services less than anticipated. |
| Supplies | Variance due to uniforms/supplies less than anticipated. |
| Capital Outlays | Variance is due to equipment purchases less than anticipated. This line is for five three-wheeled electric scooters. |
| Interfund / Interdepartmental Charges | Variance due to motor fuel and maintenance less than anticipated. |
| Depreciation And Amortization | N/A |
| Other Costs | Variance due to Business Meeting expense less than anticipated. |
| Debt Service | N/A |
| Conversion / Summary | N/A |
| Other Financing Uses | N/A |



| Account | FY16 Funded Budget | YTD Actual | Projected Expenses | Total Projected Expenses | Variance (\$) | Variance (%) |
|--|-----------------------|------------|-----------------------|-----------------------------|---------------|--------------|
| Personnel Services And Employee Benefits | \$70,262 | \$34,882 | \$35,913 | \$70,795 | (\$533) | (0.76%) |
| Purchased / Contracted Services | \$18,549 | \$4,565 | \$12,308 | \$16,873 | \$1,676 | 9.03% |
| Supplies | \$2,633 | \$41 | \$3,556 | \$3,597 | (\$964) | (36.60%) |
| Capital Outlays | \$0 | \$0 | \$0 | \$0 | \$0 | 0.00% |
| Interfund / Interdepartmental Charges | \$0 | \$0 | \$0 | \$0 | \$0 | 0.00% |
| Depreciation And Amortization | \$0 | \$0 | \$0 | \$0 | \$0 | 0.00% |
| Other Costs | \$300 | \$0 | \$300 | \$300 | \$0 | 0.00% |
| Debt Service | \$0 | \$0 | \$0 | \$0 | \$0 | 0.00% |
| Conversion / Summary | \$0 | \$0 | \$0 | \$0 | \$0 | 0.00% |
| Other Financing Uses | \$0 | \$0 | \$0 | \$0 | \$0 | 0.00% |
| Expenses | \$91,744 | \$39,488 | \$52,077 | \$91,565 | \$179 | 0.19% |

| Expenditure Category | Variance Explanation |
|--|--|
| Personnel Services And Employee Benefits | As of December 31, 2015, the Ethics Office had no vacant positions. Increase due to promotion of staff member and hiring of extra help during 2016 financial disclosure filing season. |
| Purchased / Contracted Services | Variance due to contracted services with Second City Video and The Network less than anticipated. |
| Supplies | Variance due to supplies needed for the 2016 financial disclosure season more than anticipated . |
| Capital Outlays | N/A |
| Interfund / Interdepartmental Charges | N/A |
| Depreciation And Amortization | N/A |
| Other Costs | Projected to spend within budget. |
| Debt Service | N/A |
| Conversion / Summary | N/A |
| Other Financing Uses | N/A |

Expenditure Category



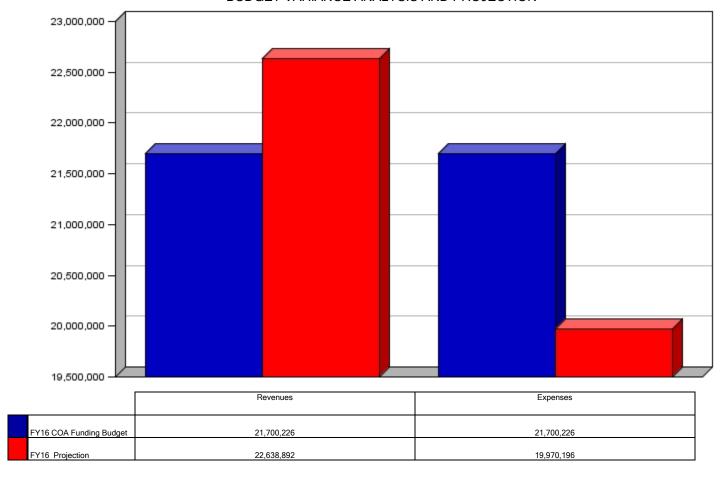
| Account | FY16 Funded Budget | YTD Actual | Projected Expenses | Total Projected Expenses | Variance (\$) | Variance (%) |
|--|-----------------------|------------|-----------------------|-----------------------------|---------------|--------------|
| Personnel Services And Employee Benefits | \$298,157 | \$110,369 | \$147,629 | \$257,999 | \$40,158 | 13.47% |
| Purchased / Contracted Services | \$779,346 | \$253,537 | \$350,302 | \$603,839 | \$175,507 | 22.52% |
| Supplies | \$4,464 | \$230 | \$1,504 | \$1,734 | \$2,730 | 61.16% |
| Capital Outlays | \$0 | \$0 | \$0 | \$0 | \$0 | 0.00% |
| Interfund / Interdepartmental Charges | \$0 | \$0 | \$0 | \$0 | \$0 | 0.00% |
| Depreciation And Amortization | \$0 | \$0 | \$0 | \$0 | \$0 | 0.00% |
| Other Costs | \$800 | \$198 | \$200 | \$398 | \$403 | 50.31% |
| Debt Service | \$0 | \$0 | \$0 | \$0 | \$0 | 0.00% |
| Conversion / Summary | \$0 | \$0 | \$0 | \$0 | \$0 | 0.00% |
| Other Financing Uses | \$0 | \$0 | \$0 | \$0 | \$0 | 0.00% |
| Expenses | \$1,082,767 | \$364,333 | \$499,636 | \$863,969 | \$218,798 | 20.21% |

| Personnel Services And Employee Benefits | As of December 31, 2015, the City Auditor's Office had three vacant positions. All positions are split funded. |
|--|---|
| | Variance due to timing of payments for the annual financial audit and delay in contracted special audit project |
| Purchased / Contracted Services | such as the actuarial audit of DB pension plans and Renew Atlanta. |

Variance Explanation

| Purchased / Contracted Services | Variance due to timing of payments for the annual financial audit and delay in contracted special audit projects such as the actuarial audit of DB pension plans and Renew Atlanta. |
|---------------------------------------|---|
| Supplies | Variance due to supply purchases less than anticipated. |
| Capital Outlays | N/A |
| Interfund / Interdepartmental Charges | N/A |
| Depreciation And Amortization | N/A |
| Other Costs | Variance due to audit committee members and meeting expenses less than anticipated. |
| Debt Service | N/A |
| Conversion / Summary | N/A |
| Other Financing Uses | N/A |

Building Permits Fund BUDGET VARIANCE ANALYSIS AND PROJECTION



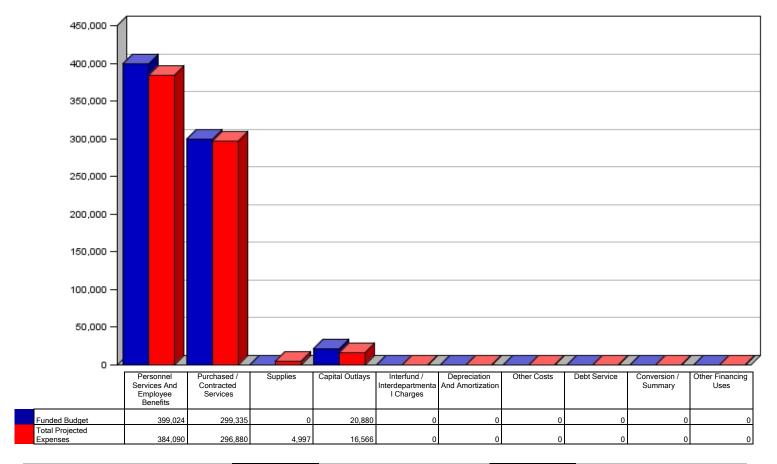
| Account | Actual Y-T-D(Dec) FY14 | Actual Y-T-D(Dec) FY15 | COA Funding Budget YearTotal FY16 | Actual Y-T-D(Dec) FY16 | Projected YearTotal FY16 | Variance (\$) | Variance (%) |
|-------------------|------------------------------|------------------------------|--|------------------------------|--------------------------------|---------------|--------------|
| Revenues | \$11,986,016 | \$10,991,997 | \$21,700,226 | \$13,737,652 | \$22,638,892 | \$938,666 | 4.33% |
| Expenses | \$5,073,726 | \$6,666,363 | \$21,700,226 | \$7,672,775 | \$19,970,196 | \$1,730,030 | 7.97% |
| Surplus (Deficit) | \$6,912,291 | \$4,325,634 | \$0 | \$6,064,878 | \$2,668,696 | \$2,668,696 | N/A |

Major Revenue Variances:

As of December 31, 2015, Building Permits Fund generated \$13MM in revenues. The department anticipates FY16 Revenues will be on par with anticipations.

Major Expenditure Variances:

As of December 31, 2015, Building Permits Fund variance is due to \$1.7MM for Non Departmental Reserves that will be utilized as needed.

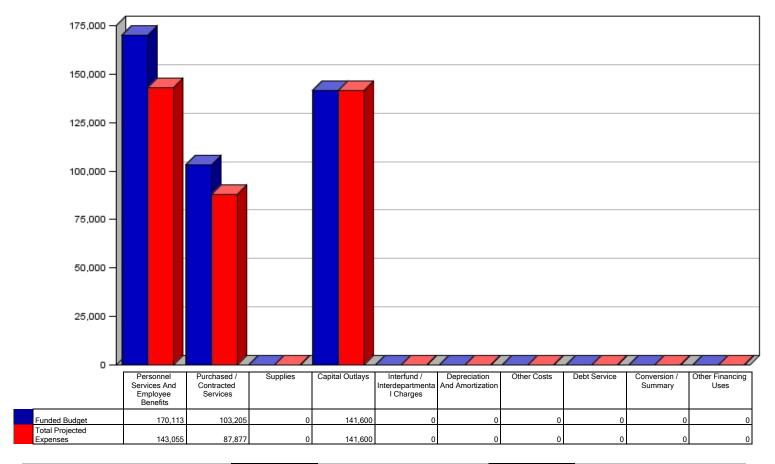


| Account | FY16 Funded Budget | YTD Actual | Projected Expenses | Total Projected Expenses | Variance (\$) | Variance (%) |
|--|-----------------------|------------|-----------------------|-----------------------------|---------------|--------------|
| Personnel Services And Employee Benefits | \$399,024 | \$188,154 | \$195,936 | \$384,090 | \$14,934 | 3.74% |
| Purchased / Contracted Services | \$299,335 | \$101,369 | \$195,512 | \$296,880 | \$2,454 | 0.82% |
| Supplies | \$0 | \$4,997 | \$0 | \$4,997 | (\$4,997) | 0.00% |
| Capital Outlays | \$20,880 | \$0 | \$16,566 | \$16,566 | \$4,314 | 20.66% |
| Interfund / Interdepartmental Charges | \$0 | \$0 | \$0 | \$0 | \$0 | 0.00% |
| Depreciation And Amortization | \$0 | \$0 | \$0 | \$0 | \$0 | 0.00% |
| Other Costs | \$0 | \$0 | \$0 | \$0 | \$0 | 0.00% |
| Debt Service | \$0 | \$0 | \$0 | \$0 | \$0 | 0.00% |
| Conversion / Summary | \$0 | \$0 | \$0 | \$0 | \$0 | 0.00% |
| Other Financing Uses | \$0 | \$0 | \$0 | \$0 | \$0 | 0.00% |
| Expenses | \$719,239 | \$294,520 | \$408,014 | \$702,534 | \$16,705 | 2.32% |

| Expenditure Category | Variance Explanation |
|--|---|
| Personnel Services And Employee Benefits | As of December 31, 2015, the Executive Offices had four vacant positions. These positions are split-funded. |
| Purchased / Contracted Services | Variance due to purchased/contracted services less than anticipated. |
| Supplies | Variance due to supplies more than anticipated. |
| Capital Outlays | Variance due to expenses on ATL311 equipment less than anticipated. |
| Interfund / Interdepartmental Charges | N/A |
| Depreciation And Amortization | N/A |
| Other Costs | N/A |
| Debt Service | N/A |
| Conversion / Summary | N/A |

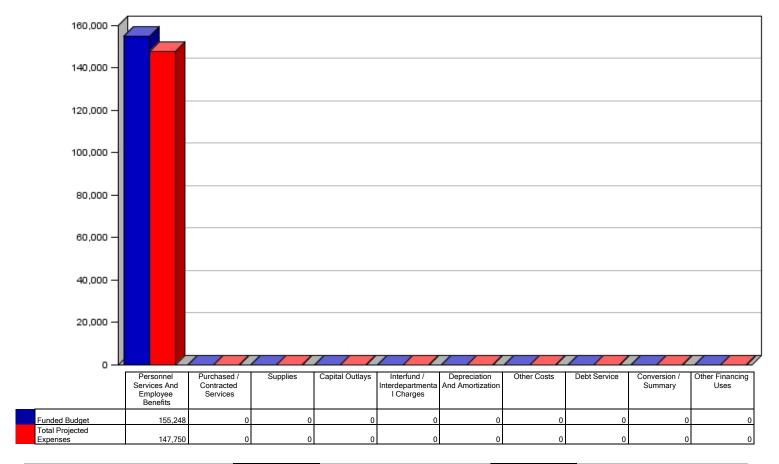
N/A

Other Financing Uses



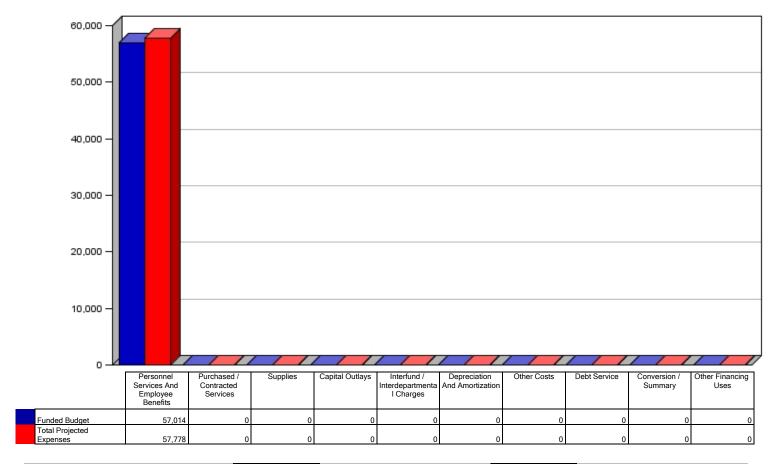
| Account | FY16 Funded Budget | YTD Actual | Projected Expenses | Total Projected Expenses | Variance (\$) | Variance (%) |
|--|-----------------------|------------|-----------------------|-----------------------------|---------------|--------------|
| Personnel Services And Employee Benefits | \$170,113 | \$57,998 | \$85,057 | \$143,055 | \$27,058 | 15.91% |
| Purchased / Contracted Services | \$103,205 | \$0 | \$87,878 | \$87,877 | \$15,328 | 14.85% |
| Supplies | \$0 | (\$29) | \$29 | \$0 | \$0 | 0.00% |
| Capital Outlays | \$141,600 | \$0 | \$141,600 | \$141,600 | \$0 | 0.00% |
| Interfund / Interdepartmental Charges | \$0 | \$0 | \$0 | \$0 | \$0 | 0.00% |
| Depreciation And Amortization | \$0 | \$0 | \$0 | \$0 | \$0 | 0.00% |
| Other Costs | \$0 | \$0 | \$0 | \$0 | \$0 | 0.00% |
| Debt Service | \$0 | \$0 | \$0 | \$0 | \$0 | 0.00% |
| Conversion / Summary | \$0 | \$0 | \$0 | \$0 | \$0 | 0.00% |
| Other Financing Uses | \$0 | \$0 | \$0 | \$0 | \$0 | 0.00% |
| Expenses | \$414,918 | \$57,968 | \$314,564 | \$372,532 | \$42,386 | 10.22% |

| Expenditure Category | Variance Explanation |
|--|--|
| Personnel Services And Employee Benefits | As of December 31, 2015, the Department of Atlanta Information Management (AIM) had two, split-funded vacant positions. Variance due to vacancies. |
| Purchased / Contracted Services | Variance due to savings with the Oracle services contract. |
| Supplies | N/A |
| Capital Outlays | Projected to spend within budget. This line consists of funding for consulting services. |
| Interfund / Interdepartmental Charges | N/A |
| Depreciation And Amortization | N/A |
| Other Costs | N/A |
| Debt Service | N/A |
| Conversion / Summary | N/A |
| Other Financing Uses | N/A |



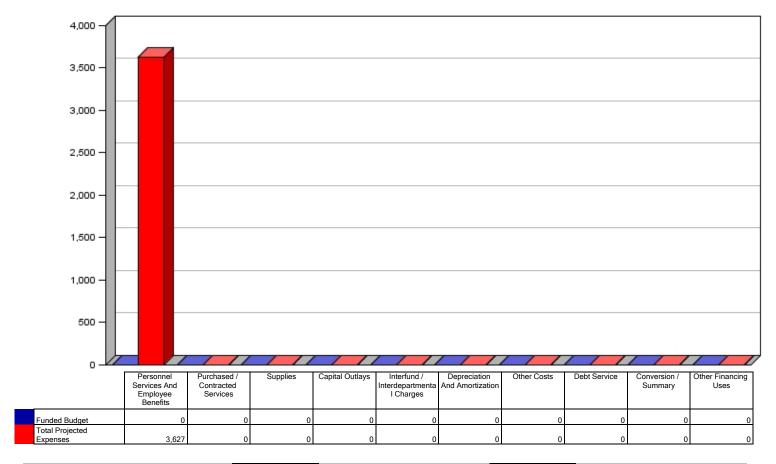
| Account | FY16 Funded Budget | YTD Actual | Projected Expenses | Total Projected Expenses | Variance (\$) | Variance (%) |
|--|-----------------------|------------|-----------------------|-----------------------------|---------------|--------------|
| Personnel Services And Employee Benefits | \$155,248 | \$70,127 | \$77,624 | \$147,750 | \$7,498 | 4.83% |
| Purchased / Contracted Services | \$0 | \$0 | \$0 | \$0 | \$0 | 0.00% |
| Supplies | \$0 | \$0 | \$0 | \$0 | \$0 | 0.00% |
| Capital Outlays | \$0 | \$0 | \$0 | \$0 | \$0 | 0.00% |
| Interfund / Interdepartmental Charges | \$0 | \$0 | \$0 | \$0 | \$0 | 0.00% |
| Depreciation And Amortization | \$0 | \$0 | \$0 | \$0 | \$0 | 0.00% |
| Other Costs | \$0 | \$0 | \$0 | \$0 | \$0 | 0.00% |
| Debt Service | \$0 | \$0 | \$0 | \$0 | \$0 | 0.00% |
| Conversion / Summary | \$0 | \$0 | \$0 | \$0 | \$0 | 0.00% |
| Other Financing Uses | \$0 | \$0 | \$0 | \$0 | \$0 | 0.00% |
| Expenses | \$155,248 | \$70,127 | \$77,624 | \$147,750 | \$7,498 | 4.83% |

| Expenditure Category | Variance Explanation |
|--|---|
| Personnel Services And Employee Benefits | As of December 31, 2015, the Department of Law had no vacant positions. Variance due to benefits less than anticipated. |
| Purchased / Contracted Services | N/A |
| Supplies | N/A |
| Capital Outlays | N/A |
| Interfund / Interdepartmental Charges | N/A |
| Depreciation And Amortization | N/A |
| Other Costs | N/A |
| Debt Service | N/A |
| Conversion / Summary | N/A |
| Other Financing Uses | N/A |



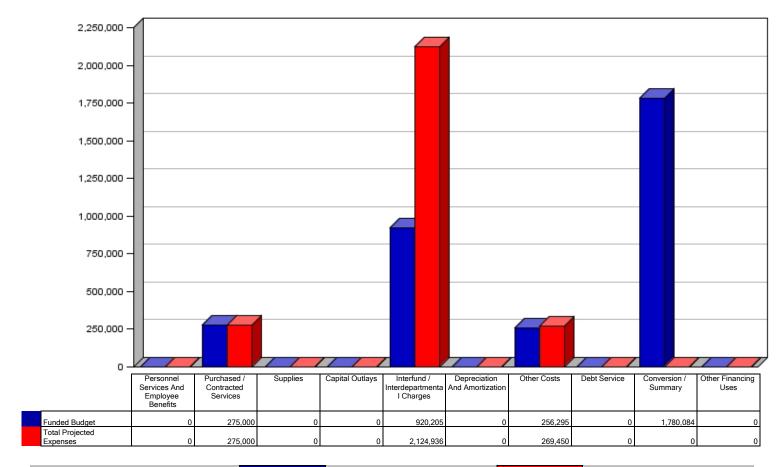
| Account | FY16 Funded Budget | YTD Actual | Projected Expenses | Total Projected Expenses | Variance (\$) | Variance (%) |
|--|-----------------------|------------|-----------------------|-----------------------------|---------------|--------------|
| Personnel Services And Employee Benefits | \$57,014 | \$29,271 | \$28,507 | \$57,778 | (\$764) | (1.34%) |
| Purchased / Contracted Services | \$0 | \$0 | \$0 | \$0 | \$0 | 0.00% |
| Supplies | \$0 | \$0 | \$0 | \$0 | \$0 | 0.00% |
| Capital Outlays | \$0 | \$0 | \$0 | \$0 | \$0 | 0.00% |
| Interfund / Interdepartmental Charges | \$0 | \$0 | \$0 | \$0 | \$0 | 0.00% |
| Depreciation And Amortization | \$0 | \$0 | \$0 | \$0 | \$0 | 0.00% |
| Other Costs | \$0 | \$0 | \$0 | \$0 | \$0 | 0.00% |
| Debt Service | \$0 | \$0 | \$0 | \$0 | \$0 | 0.00% |
| Conversion / Summary | \$0 | \$0 | \$0 | \$0 | \$0 | 0.00% |
| Other Financing Uses | \$0 | \$0 | \$0 | \$0 | \$0 | 0.00% |
| Expenses | \$57,014 | \$29,271 | \$28,507 | \$57,778 | (\$764) | (1.34%) |

| Expenditure Category | Variance Explanation |
|--|--|
| Personnel Services And Employee Benefits | As of December 31, 2015, the Department of Finance had no vacant positions. Variance due to personnel adjustments. |
| Purchased / Contracted Services | N/A |
| Supplies | N/A |
| Capital Outlays | N/A |
| Interfund / Interdepartmental Charges | N/A |
| Depreciation And Amortization | N/A |
| Other Costs | N/A |
| Debt Service | N/A |
| Conversion / Summary | N/A |
| Other Financing Uses | N/A |



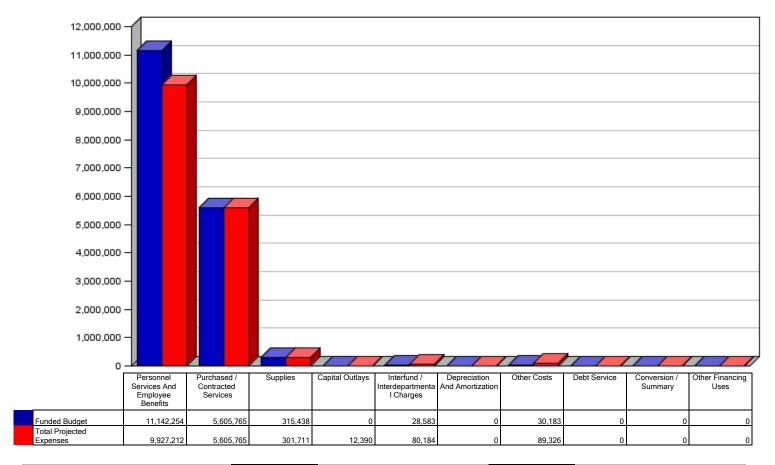
| Account | FY16 Funded Budget | YTD Actual | Projected Expenses | Total Projected Expenses | Variance (\$) | Variance (%) |
|--|-----------------------|------------|-----------------------|-----------------------------|---------------|--------------|
| Personnel Services And Employee Benefits | \$0 | \$3,627 | \$0 | \$3,627 | (\$3,627) | 0.00% |
| Purchased / Contracted Services | \$0 | \$0 | \$0 | \$0 | \$0 | 0.00% |
| Supplies | \$0 | \$0 | \$0 | \$0 | \$0 | 0.00% |
| Capital Outlays | \$0 | \$0 | \$0 | \$0 | \$0 | 0.00% |
| Interfund / Interdepartmental Charges | \$0 | \$0 | \$0 | \$0 | \$0 | 0.00% |
| Depreciation And Amortization | \$0 | \$0 | \$0 | \$0 | \$0 | 0.00% |
| Other Costs | \$0 | \$0 | \$0 | \$0 | \$0 | 0.00% |
| Debt Service | \$0 | \$0 | \$0 | \$0 | \$0 | 0.00% |
| Conversion / Summary | \$0 | \$0 | \$0 | \$0 | \$0 | 0.00% |
| Other Financing Uses | \$0 | \$0 | \$0 | \$0 | \$0 | 0.00% |
| Expenses | \$0 | \$3,627 | \$0 | \$3,627 | (\$3,627) | 0.00% |

| Expenditure Category | Variance Explanation |
|--|--|
| Personnel Services And Employee Benefits | As of December 31, 2015, the Department of Procurement had no vacant positions. Increase due to transfer of one position related to the Department of Procurement's consolidation. |
| Purchased / Contracted Services | N/A |
| Supplies | N/A |
| Capital Outlays | N/A |
| Interfund / Interdepartmental Charges | N/A |
| Depreciation And Amortization | N/A |
| Other Costs | N/A |
| Debt Service | N/A |
| Conversion / Summary | N/A |
| Other Financing Uses | N/A |



| Account | FY16 Funded Budget | YTD Actual | Projected Expenses | Total Projected Expenses | Variance (\$) | Variance (%) |
|--|-----------------------|-------------|-----------------------|-----------------------------|---------------|--------------|
| Personnel Services And Employee Benefits | \$0 | \$0 | \$0 | \$0 | \$0 | 0.00% |
| Purchased / Contracted Services | \$275,000 | \$20,000 | \$255,000 | \$275,000 | \$0 | 0.00% |
| Supplies | \$0 | \$0 | \$0 | \$0 | \$0 | 0.00% |
| Capital Outlays | \$0 | \$0 | \$0 | \$0 | \$0 | 0.00% |
| Interfund / Interdepartmental Charges | \$920,205 | \$1,638,384 | \$486,552 | \$2,124,936 | (\$1,204,731) | (130.92%) |
| Depreciation And Amortization | \$0 | \$0 | \$0 | \$0 | \$0 | 0.00% |
| Other Costs | \$256,295 | \$148,215 | \$121,235 | \$269,450 | (\$13,155) | (5.13%) |
| Debt Service | \$0 | \$0 | \$0 | \$0 | \$0 | 0.00% |
| Conversion / Summary | \$1,780,084 | \$0 | \$0 | \$0 | \$1,780,084 | 100.00% |
| Other Financing Uses | \$0 | \$0 | \$0 | \$0 | \$0 | 0.00% |
| Expenses | \$3,231,584 | \$1,806,599 | \$862,787 | \$2,669,386 | \$562,198 | 17.40% |

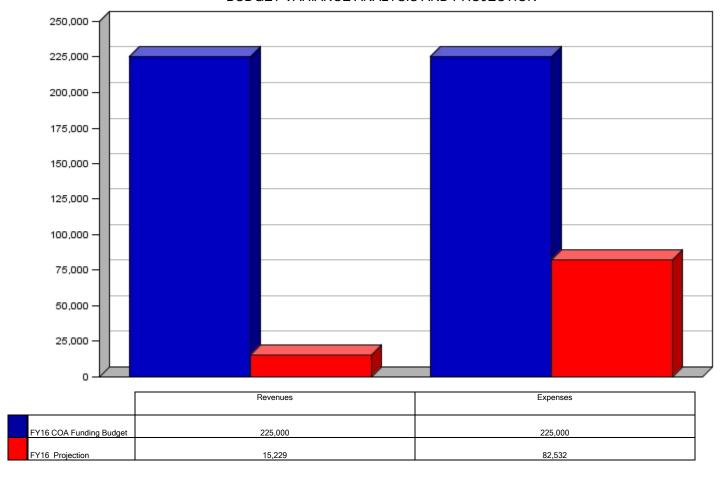
| Expenditure Category | Variance Explanation |
|--|---|
| Personnel Services And Employee Benefits | N/A |
| Purchased / Contracted Services | Projected to spend within budget. Funding of \$275K will be utilized as needed for litigation expenses. |
| Supplies | N/A |
| Capital Outlays | N/A |
| Interfund / Interdepartmental Charges | Variance due to monthly Indirect Cost allocations more than anticipated. |
| Depreciation And Amortization | N/A |
| Other Costs | Variance due to Health Care for retirees more than anticipated. |
| Debt Service | N/A |
| Conversion / Summary | Variance due to budget reserves that will be utilized as needed. |
| Other Financing Uses | N/A |



| Account | FY16 Funded Budget | YTD Actual | Projected Expenses | Total Projected Expenses | Variance (\$) | Variance (%) |
|--|-----------------------|-------------|-----------------------|-----------------------------|---------------|--------------|
| Personnel Services And Employee Benefits | \$11,142,254 | \$4,324,862 | \$5,602,350 | \$9,927,212 | \$1,215,041 | 10.90% |
| Purchased / Contracted Services | \$5,605,765 | \$840,474 | \$4,765,291 | \$5,605,765 | \$0 | 0.00% |
| Supplies | \$315,438 | \$127,205 | \$174,506 | \$301,711 | \$13,727 | 4.35% |
| Capital Outlays | \$0 | \$12,390 | \$0 | \$12,390 | (\$12,390) | 0.00% |
| Interfund / Interdepartmental Charges | \$28,583 | \$51,600 | \$28,583 | \$80,184 | (\$51,601) | (180.53%) |
| Depreciation And Amortization | \$0 | \$0 | \$0 | \$0 | \$0 | 0.00% |
| Other Costs | \$30,183 | \$54,132 | \$35,194 | \$89,326 | (\$59,143) | (195.95%) |
| Debt Service | \$0 | \$0 | \$0 | \$0 | \$0 | 0.00% |
| Conversion / Summary | \$0 | \$0 | \$0 | \$0 | \$0 | 0.00% |
| Other Financing Uses | \$0 | \$0 | \$0 | \$0 | \$0 | 0.00% |
| Expenses | \$17,122,223 | \$5,410,663 | \$10,605,925 | \$16,016,588 | \$1,105,635 | 6.46% |

| Expenditure Category | Variance Explanation |
|--|--|
| Personnel Services And Employee Benefits | As of December 31, 2015, the Department of Planning and Community Development had 31 vacant positions. Projected surplus due to current vacancies. |
| Purchased / Contracted Services | Projected to spend within budget due to new consulting projects and on-site training for Office of Buildings. |
| Supplies | Variance due to moderate spending for supplies that will be utilized as needed. |
| Capital Outlays | Variance due to the cost for partial computer refresh in the Office of Buildings. |
| Interfund / Interdepartmental Charges | Variance due to motor fuel and equipment/repairs more than anticipated. |
| Depreciation And Amortization | N/A |
| Other Costs | Variance due to bank charges and refunds more than anticipated. |
| Debt Service | N/A |
| Conversion / Summary | N/A |
| Other Financing Uses | N/A |

Parks Facilities Revenue Fund BUDGET VARIANCE ANALYSIS AND PROJECTION



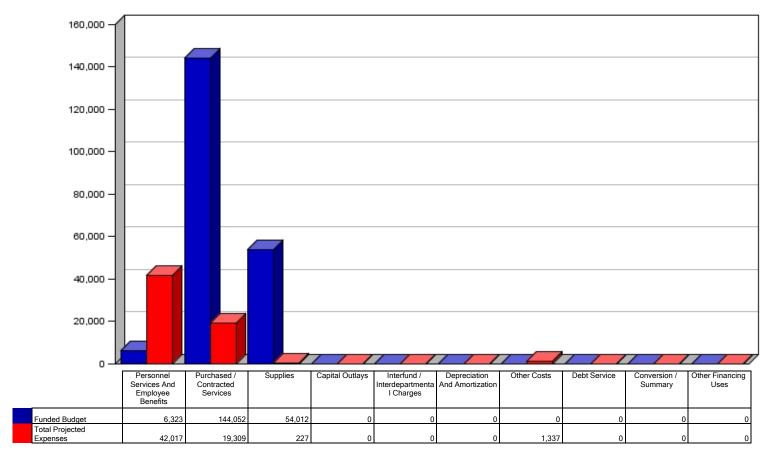
| Account | Actual Y-T-D(Dec) FY14 | Actual Y-T-D(Dec) FY15 | COA Funding Budget YearTotal FY16 | Actual Y-T-D(Dec) FY16 | Projected YearTotal FY16 | Variance (\$) | Variance (%) |
|-------------------|------------------------------|------------------------------|--|------------------------------|--------------------------------|---------------|--------------|
| Revenues | \$232,652 | \$222,876 | \$225,000 | \$15,229 | \$15,229 | (\$209,771) | (93.23%) |
| Expenses | \$270,191 | \$280,942 | \$225,000 | \$72,080 | \$82,532 | \$142,468 | 63.32% |
| Surplus (Deficit) | (\$37,539) | (\$58,066) | \$0 | (\$56,851) | (\$67,303) | (\$67,303) | N/A |

Major Revenue Variances:

The decrease in revenues is due to the anticipated sell of Cyclorama.

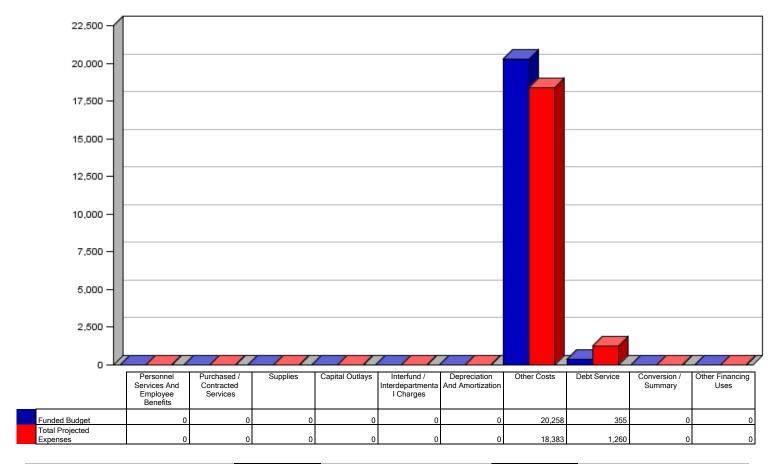
Major Expenditure Variances:

Variance attributed to transactions associated with the operations of Cyclorama. The facility is no longer in operation.



| Account | FY16 Funded Budget | YTD Actual | Projected Expenses | Total Projected Expenses | Variance (\$) | Variance (%) |
|--|-----------------------|------------|-----------------------|-----------------------------|---------------|--------------|
| Personnel Services And Employee Benefits | \$6,323 | \$42,017 | \$0 | \$42,017 | (\$35,694) | (564.46%) |
| Purchased / Contracted Services | \$144,052 | \$19,309 | \$0 | \$19,309 | \$124,743 | 86.60% |
| Supplies | \$54,012 | \$312 | (\$85) | \$227 | \$53,785 | 99.58% |
| Capital Outlays | \$0 | \$0 | \$0 | \$0 | \$0 | 0.00% |
| Interfund / Interdepartmental Charges | \$0 | \$0 | \$0 | \$0 | \$0 | 0.00% |
| Depreciation And Amortization | \$0 | \$0 | \$0 | \$0 | \$0 | 0.00% |
| Other Costs | \$0 | \$1,337 | \$0 | \$1,337 | (\$1,337) | 0.00% |
| Debt Service | \$0 | \$0 | \$0 | \$0 | \$0 | 0.00% |
| Conversion / Summary | \$0 | \$0 | \$0 | \$0 | \$0 | 0.00% |
| Other Financing Uses | \$0 | \$0 | \$0 | \$0 | \$0 | 0.00% |
| Expenses | \$204,387 | \$62,974 | (\$85) | \$62,889 | \$141,498 | 69.23% |

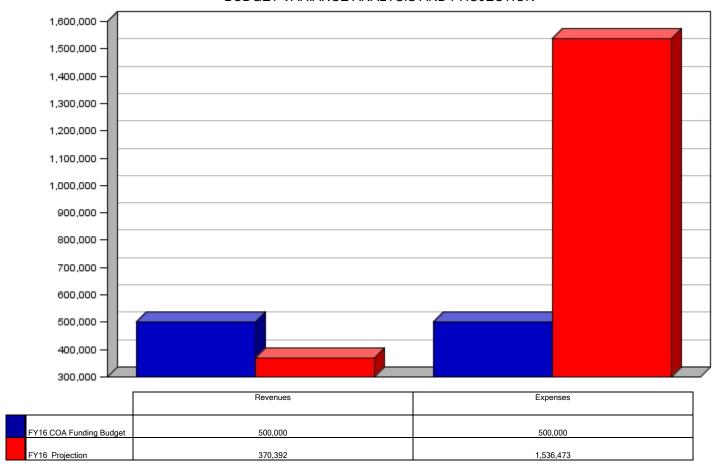
| Expenditure Category | Variance Explanation |
|--|---|
| Personnel Services And Employee Benefits | Variance due to personnel expenses more than anticipated. The positions were transferred to other departments in the first quarter. |
| Purchased / Contracted Services | Variance due to sell of venue. |
| Supplies | Variance due to sell of venue. |
| Capital Outlays | N/A |
| Interfund / Interdepartmental Charges | N/A |
| Depreciation And Amortization | N/A |
| Other Costs | Variance due to credit card fees more than anticipated. |
| Debt Service | N/A |
| Conversion / Summary | N/A |
| Other Financing Uses | N/A |



| Account | FY16 Funded Budget | YTD Actual | Projected Expenses | Total Projected Expenses | Variance (\$) | Variance (%) |
|--|-----------------------|------------|-----------------------|-----------------------------|---------------|--------------|
| Personnel Services And Employee Benefits | \$0 | \$0 | \$0 | \$0 | \$0 | 0.00% |
| Purchased / Contracted Services | \$0 | \$0 | \$0 | \$0 | \$0 | 0.00% |
| Supplies | \$0 | \$0 | \$0 | \$0 | \$0 | 0.00% |
| Capital Outlays | \$0 | \$0 | \$0 | \$0 | \$0 | 0.00% |
| Interfund / Interdepartmental Charges | \$0 | \$0 | \$0 | \$0 | \$0 | 0.00% |
| Depreciation And Amortization | \$0 | \$0 | \$0 | \$0 | \$0 | 0.00% |
| Other Costs | \$20,258 | \$8,024 | \$10,360 | \$18,383 | \$1,875 | 9.26% |
| Debt Service | \$355 | \$1,082 | \$178 | \$1,260 | (\$905) | (254.85%) |
| Conversion / Summary | \$0 | \$0 | \$0 | \$0 | \$0 | 0.00% |
| Other Financing Uses | \$0 | \$0 | \$0 | \$0 | \$0 | 0.00% |
| Expenses | \$20,613 | \$9,106 | \$10,537 | \$19,643 | \$970 | 4.71% |

| Expenditure Category | Variance Explanation |
|--|--|
| Personnel Services And Employee Benefits | N/A |
| Purchased / Contracted Services | N/A |
| Supplies | N/A |
| Capital Outlays | N/A |
| Interfund / Interdepartmental Charges | N/A |
| Depreciation And Amortization | N/A |
| Other Costs | Variance is due to life and health cost (OPEB) less than anticipated. |
| Debt Service | Variance is due to charges for allocable interest more than anticipated. |
| Conversion / Summary | N/A |
| Other Financing Uses | N/A |

Civic Center Revenue Fund BUDGET VARIANCE ANALYSIS AND PROJECTION



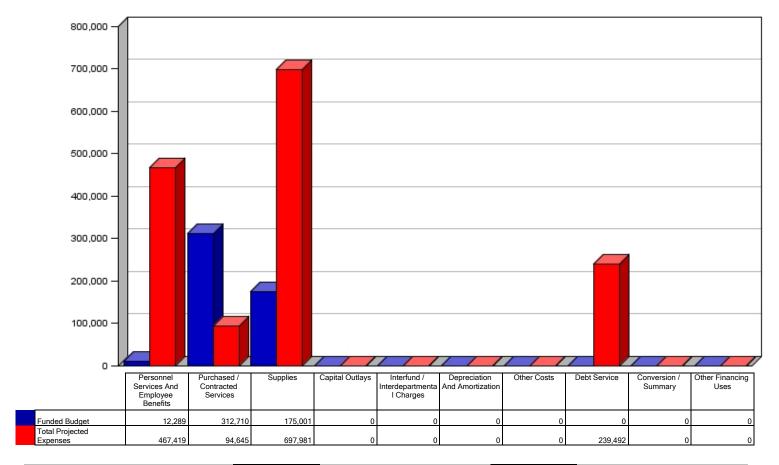
| Account | Actual Y-T-D(Dec) FY14 | Actual Y-T-D(Dec) FY15 | COA Funding Budget YearTotal FY16 | Actual Y-T-D(Dec) FY16 | Projected YearTotal FY16 | Variance (\$) | Variance (%) |
|-------------------|------------------------------|------------------------------|--|------------------------------|--------------------------------|---------------|--------------|
| Revenues | \$749,412 | \$259,555 | \$500,000 | \$370,392 | \$370,392 | (\$129,608) | (25.92%) |
| Expenses | \$955,599 | \$803,238 | \$500,000 | \$617,641 | \$1,536,473 | (\$1,036,473) | (207.29%) |
| Surplus (Deficit) | (\$206,187) | (\$543,683) | \$0 | (\$247,249) | (\$1,166,082) | (\$1,166,082) | N/A |

Major Revenue Variances:

Civic Center projected revenues are based on actual building rental receipts. The revenues are being monitored due to the uncertainty of the actual date of closing on the sell of the property.

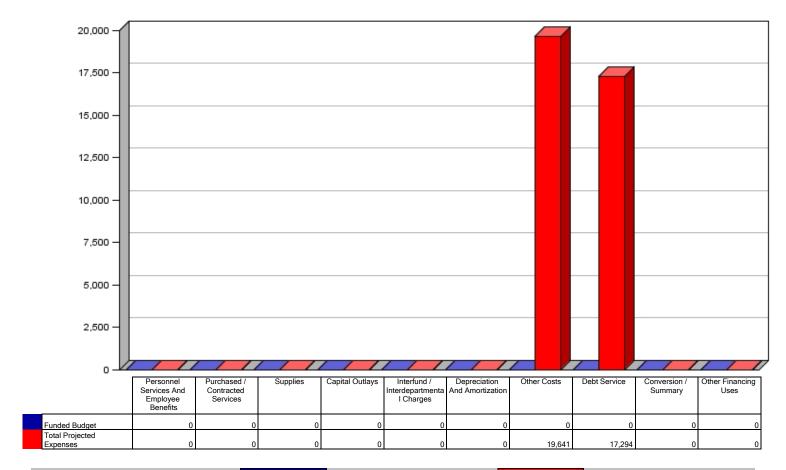
Major Expenditure Variances:

Variance attributed to transactions associated with the operations of Civic Center. The facility ceased operations in the first quarter.



| Account | FY16 Funded Budget | YTD Actual | Projected Expenses | Total Projected Expenses | Variance (\$) | Variance (%) |
|--|-----------------------|------------|-----------------------|-----------------------------|---------------|--------------|
| Personnel Services And Employee Benefits | \$12,289 | \$267,418 | \$200,000 | \$467,419 | (\$455,130) | (3,703.63%) |
| Purchased / Contracted Services | \$312,710 | \$76,645 | \$18,000 | \$94,645 | \$218,065 | 69.73% |
| Supplies | \$175,001 | \$229,380 | \$468,602 | \$697,981 | (\$522,980) | (298.84%) |
| Capital Outlays | \$0 | \$0 | \$0 | \$0 | \$0 | 0.00% |
| Interfund / Interdepartmental Charges | \$0 | \$0 | \$0 | \$0 | \$0 | 0.00% |
| Depreciation And Amortization | \$0 | \$0 | \$0 | \$0 | \$0 | 0.00% |
| Other Costs | \$0 | \$0 | \$0 | \$0 | \$0 | 0.00% |
| Debt Service | \$0 | \$0 | \$239,492 | \$239,492 | (\$239,492) | 0.00% |
| Conversion / Summary | \$0 | \$0 | \$0 | \$0 | \$0 | 0.00% |
| Other Financing Uses | \$0 | \$0 | \$0 | \$0 | \$0 | 0.00% |
| Expenses | \$500,000 | \$573,443 | \$926,094 | \$1,499,537 | (\$999,537) | (199.91%) |

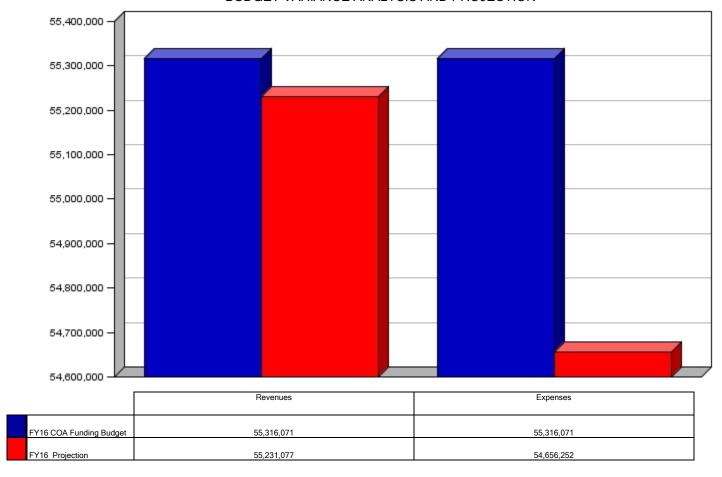
| Expenditure Category | Variance Explanation |
|--|--|
| Personnel Services And Employee Benefits | As of December 31, 2015, the Civic Center had no vacant positions. Pending the sell of the venue, eight positions are currently employed by this department. |
| Purchased / Contracted Services | Variance due to the continuing operations of the Civic Center pending the sell of the venue. |
| Supplies | Variance due to the continuing operations of the Civic Center pending the sell of the venue. |
| Capital Outlays | N/A |
| Interfund / Interdepartmental Charges | N/A |
| Depreciation And Amortization | N/A |
| Other Costs | N/A |
| Debt Service | Variance due to debt payment for capital improvements more than anticipated. |
| Conversion / Summary | N/A |
| Other Financing Uses | N/A |



| Account | FY16 Funded Budget | YTD Actual | Projected Expenses | Total Projected Expenses | Variance (\$) | Variance (%) |
|--|-----------------------|------------|-----------------------|-----------------------------|---------------|--------------|
| Personnel Services And Employee Benefits | \$0 | \$0 | \$0 | \$0 | \$0 | 0.00% |
| Purchased / Contracted Services | \$0 | \$0 | \$0 | \$0 | \$0 | 0.00% |
| Supplies | \$0 | \$0 | \$0 | \$0 | \$0 | 0.00% |
| Capital Outlays | \$0 | \$0 | \$0 | \$0 | \$0 | 0.00% |
| Interfund / Interdepartmental Charges | \$0 | \$0 | \$0 | \$0 | \$0 | 0.00% |
| Depreciation And Amortization | \$0 | \$0 | \$0 | \$0 | \$0 | 0.00% |
| Other Costs | \$0 | \$23,013 | (\$3,371) | \$19,641 | (\$19,641) | 0.00% |
| Debt Service | \$0 | \$21,185 | (\$3,891) | \$17,294 | (\$17,294) | 0.00% |
| Conversion / Summary | \$0 | \$0 | \$0 | \$0 | \$0 | 0.00% |
| Other Financing Uses | \$0 | \$0 | \$0 | \$0 | \$0 | 0.00% |
| Expenses | \$0 | \$44,198 | (\$7,262) | \$36,936 | (\$36,936) | 0.00% |

| Expenditure Category | Variance Explanation |
|--|--|
| Personnel Services And Employee Benefits | N/A |
| Purchased / Contracted Services | N/A |
| Supplies | N/A |
| Capital Outlays | N/A |
| Interfund / Interdepartmental Charges | N/A |
| Depreciation And Amortization | N/A |
| Other Costs | Variance is due to life and health cost (OPEB) more than anticipated. |
| Debt Service | Variance is due to charges for allocable interest more than anticipated. |
| Conversion / Summary | N/A |
| Other Financing Uses | N/A |

Solid Waste Services Revenue Fund BUDGET VARIANCE ANALYSIS AND PROJECTION



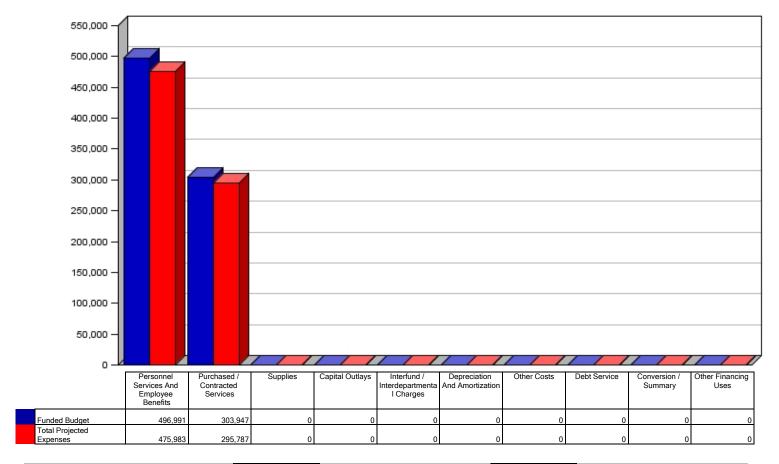
| Account | Actual Y-T-D(Dec) FY14 | Actual Y-T-D(Dec) FY15 | COA Funding Budget YearTotal FY16 | Actual Y-T-D(Dec) FY16 | Projected YearTotal FY16 | Variance (\$) | Variance (%) |
|-------------------|------------------------------|------------------------------|--|------------------------------|--------------------------------|---------------|--------------|
| Revenues | \$28,107,035 | \$28,188,768 | \$55,316,071 | \$30,585,119 | \$55,231,077 | (\$84,994) | (0.15%) |
| Expenses | \$20,559,363 | \$21,375,562 | \$55,316,071 | \$24,206,151 | \$54,656,252 | \$659,819 | 1.19% |
| Surplus (Deficit) | \$7,547,673 | \$6,813,205 | \$0 | \$6,378,968 | \$574,825 | \$574,825 | N/A |

Major Revenue Variances:

As of December 31, 2015, the Department of Solid Waste Services revenues were \$30.6M. The department anticipates FY16 Revenue will be on par with anticipations.

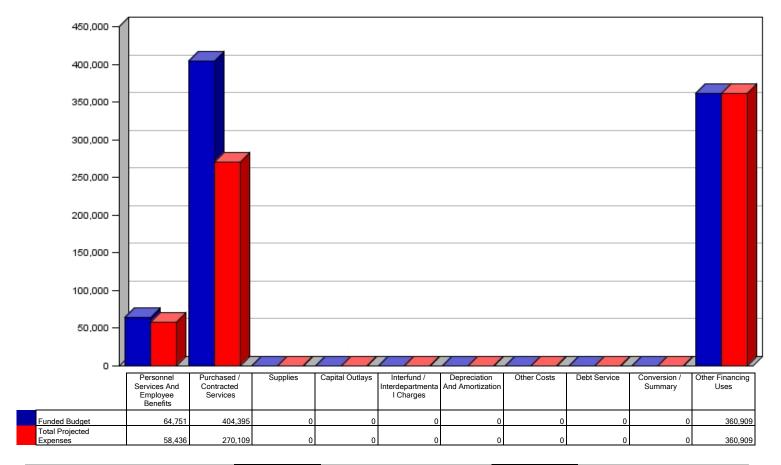
Major Expenditure Variances:

Solid Waste Services projects lower expenses due to vacant positions, health care cost for retirees and contractual obligations less than anticipated.



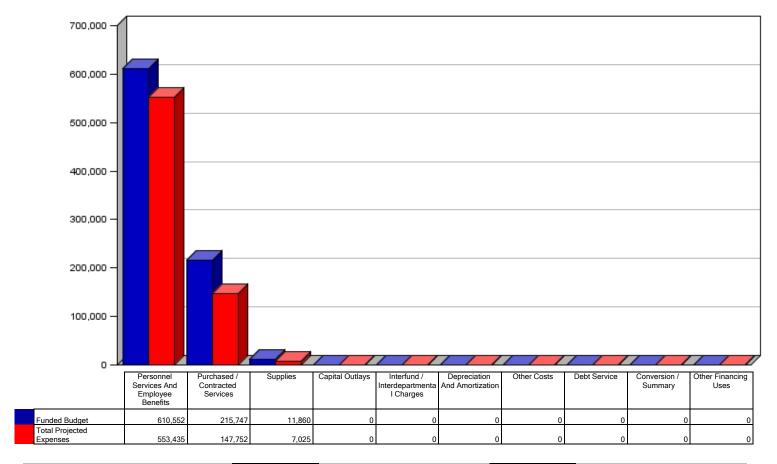
| Account | FY16 Funded Budget | YTD Actual | Projected Expenses | Total Projected Expenses | Variance (\$) | Variance (%) |
|--|-----------------------|------------|-----------------------|-----------------------------|---------------|--------------|
| Personnel Services And Employee Benefits | \$496,991 | \$232,277 | \$243,706 | \$475,983 | \$21,008 | 4.23% |
| Purchased / Contracted Services | \$303,947 | \$106,196 | \$189,591 | \$295,787 | \$8,160 | 2.68% |
| Supplies | \$0 | \$0 | \$0 | \$0 | \$0 | 0.00% |
| Capital Outlays | \$0 | \$0 | \$0 | \$0 | \$0 | 0.00% |
| Interfund / Interdepartmental Charges | \$0 | \$0 | \$0 | \$0 | \$0 | 0.00% |
| Depreciation And Amortization | \$0 | \$0 | \$0 | \$0 | \$0 | 0.00% |
| Other Costs | \$0 | \$0 | \$0 | \$0 | \$0 | 0.00% |
| Debt Service | \$0 | \$0 | \$0 | \$0 | \$0 | 0.00% |
| Conversion / Summary | \$0 | \$0 | \$0 | \$0 | \$0 | 0.00% |
| Other Financing Uses | \$0 | \$0 | \$0 | \$0 | \$0 | 0.00% |
| Expenses | \$800,938 | \$338,473 | \$433,297 | \$771,770 | \$29,168 | 3.64% |

| Expenditure Category | Variance Explanation |
|--|---|
| Personnel Services And Employee Benefits | As of December 31, 2015, the Executive Offices had four vacant positions. These positions are split-funded. |
| Purchased / Contracted Services | Variance due to purchased/contracted services associated with ATL311 less than anticipated. |
| Supplies | N/A |
| Capital Outlays | N/A |
| Interfund / Interdepartmental Charges | N/A |
| Depreciation And Amortization | N/A |
| Other Costs | N/A |
| Debt Service | N/A |
| Conversion / Summary | N/A |
| Other Financing Uses | N/A |



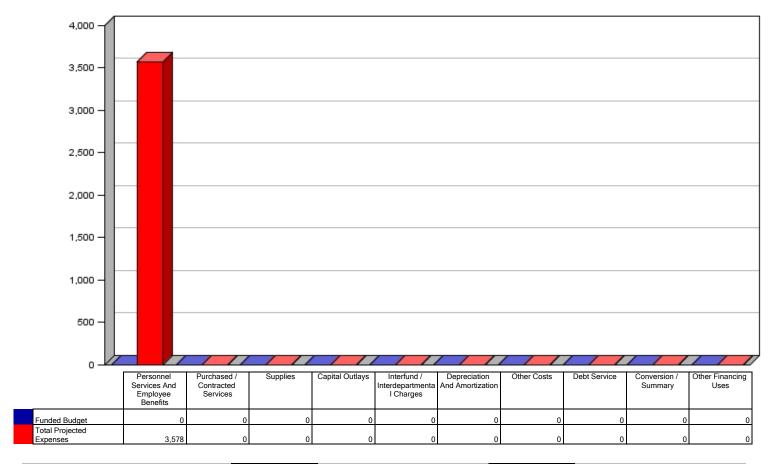
| Account | FY16 Funded Budget | YTD Actual | Projected Expenses | Total Projected Expenses | Variance (\$) | Variance (%) |
|--|-----------------------|------------|-----------------------|-----------------------------|---------------|--------------|
| Personnel Services And Employee Benefits | \$64,751 | \$26,059 | \$32,376 | \$58,436 | \$6,315 | 9.75% |
| Purchased / Contracted Services | \$404,395 | \$67,912 | \$202,198 | \$270,109 | \$134,286 | 33.21% |
| Supplies | \$0 | \$0 | \$0 | \$0 | \$0 | 0.00% |
| Capital Outlays | \$0 | \$0 | \$0 | \$0 | \$0 | 0.00% |
| Interfund / Interdepartmental Charges | \$0 | \$0 | \$0 | \$0 | \$0 | 0.00% |
| Depreciation And Amortization | \$0 | \$0 | \$0 | \$0 | \$0 | 0.00% |
| Other Costs | \$0 | \$0 | \$0 | \$0 | \$0 | 0.00% |
| Debt Service | \$0 | \$0 | \$0 | \$0 | \$0 | 0.00% |
| Conversion / Summary | \$0 | \$0 | \$0 | \$0 | \$0 | 0.00% |
| Other Financing Uses | \$360,909 | \$0 | \$360,909 | \$360,909 | \$0 | 0.00% |
| Expenses | \$830,055 | \$93,971 | \$595,483 | \$689,454 | \$140,601 | 16.94% |

| Expenditure Category | Variance Explanation |
|--|---|
| Personnel Services And Employee Benefits | As of December 31, 2015, the Department of Atlanta Information Management (AIM) had one, split-funded vacant position. Variance due to vacancy. |
| Purchased / Contracted Services | Variance due to costs related to Oracle and Seibel less than anticipated. |
| Supplies | N/A |
| Capital Outlays | N/A |
| Interfund / Interdepartmental Charges | N/A |
| Depreciation And Amortization | N/A |
| Other Costs | N/A |
| Debt Service | N/A |
| Conversion / Summary | N/A |
| Other Financing Uses | Projected to spend within budget. This line consists of a transfer to support additional costs related to the Oracle Enhancement. |



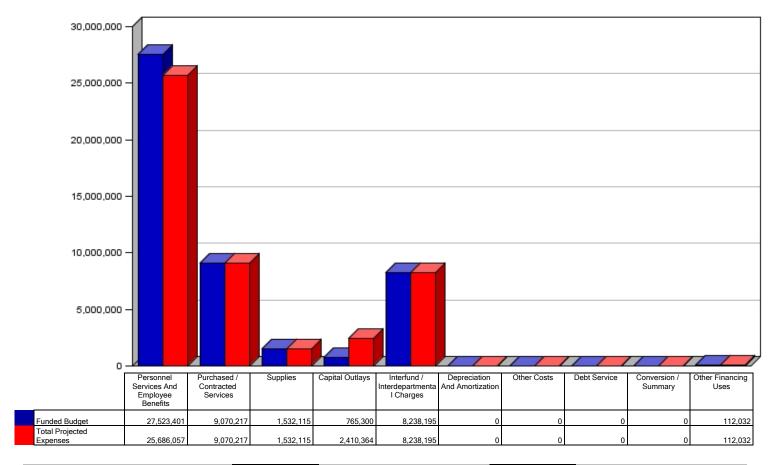
| Account | FY16 Funded Budget | YTD Actual | Projected Expenses | Total Projected Expenses | Variance (\$) | Variance (%) |
|--|-----------------------|------------|-----------------------|-----------------------------|---------------|--------------|
| Personnel Services And Employee Benefits | \$610,552 | \$252,940 | \$300,495 | \$553,435 | \$57,117 | 9.35% |
| Purchased / Contracted Services | \$215,747 | \$17,986 | \$129,765 | \$147,752 | \$67,995 | 31.52% |
| Supplies | \$11,860 | (\$186) | \$7,211 | \$7,025 | \$4,835 | 40.77% |
| Capital Outlays | \$0 | \$0 | \$0 | \$0 | \$0 | 0.00% |
| Interfund / Interdepartmental Charges | \$0 | \$0 | \$0 | \$0 | \$0 | 0.00% |
| Depreciation And Amortization | \$0 | \$0 | \$0 | \$0 | \$0 | 0.00% |
| Other Costs | \$0 | \$0 | \$0 | \$0 | \$0 | 0.00% |
| Debt Service | \$0 | \$0 | \$0 | \$0 | \$0 | 0.00% |
| Conversion / Summary | \$0 | \$0 | \$0 | \$0 | \$0 | 0.00% |
| Other Financing Uses | \$0 | \$0 | \$0 | \$0 | \$0 | 0.00% |
| Expenses | \$838,159 | \$270,741 | \$437,471 | \$708,212 | \$129,947 | 15.50% |

| Expenditure Category | Variance Explanation |
|--|---|
| Personnel Services And Employee Benefits | As of December 31, 2015, the Department of Finance had one vacant position. |
| Purchased / Contracted Services | Variance due to purchased/contracted services less than anticipated. |
| Supplies | Variance due to supplies less than anticipated. |
| Capital Outlays | N/A |
| Interfund / Interdepartmental Charges | N/A |
| Depreciation And Amortization | N/A |
| Other Costs | N/A |
| Debt Service | N/A |
| Conversion / Summary | N/A |
| Other Financing Uses | N/A |



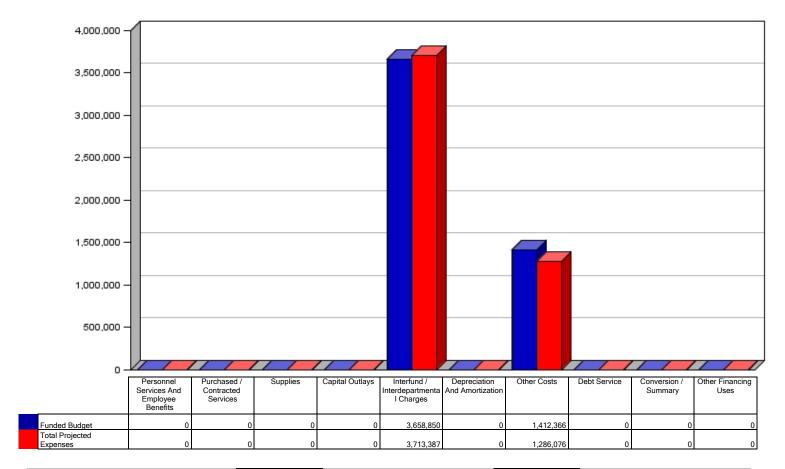
| Account | FY16 Funded Budget | YTD Actual | Projected Expenses | Total Projected Expenses | Variance (\$) | Variance (%) |
|--|-----------------------|------------|-----------------------|-----------------------------|---------------|--------------|
| Personnel Services And Employee Benefits | \$0 | \$3,578 | \$0 | \$3,578 | (\$3,578) | 0.00% |
| Purchased / Contracted Services | \$0 | \$0 | \$0 | \$0 | \$0 | 0.00% |
| Supplies | \$0 | \$0 | \$0 | \$0 | \$0 | 0.00% |
| Capital Outlays | \$0 | \$0 | \$0 | \$0 | \$0 | 0.00% |
| Interfund / Interdepartmental Charges | \$0 | \$0 | \$0 | \$0 | \$0 | 0.00% |
| Depreciation And Amortization | \$0 | \$0 | \$0 | \$0 | \$0 | 0.00% |
| Other Costs | \$0 | \$0 | \$0 | \$0 | \$0 | 0.00% |
| Debt Service | \$0 | \$0 | \$0 | \$0 | \$0 | 0.00% |
| Conversion / Summary | \$0 | \$0 | \$0 | \$0 | \$0 | 0.00% |
| Other Financing Uses | \$0 | \$0 | \$0 | \$0 | \$0 | 0.00% |
| Expenses | \$0 | \$3,578 | \$0 | \$3,578 | (\$3,578) | 0.00% |

| Expenditure Category | Variance Explanation |
|--|--|
| Personnel Services And Employee Benefits | As of December 31, 2015, the Department of Procurement had no vacant positions. Increase due to transfer of one position related to the Department of Procurement's consolidation. |
| Purchased / Contracted Services | N/A |
| Supplies | N/A |
| Capital Outlays | N/A |
| Interfund / Interdepartmental Charges | N/A |
| Depreciation And Amortization | N/A |
| Other Costs | N/A |
| Debt Service | N/A |
| Conversion / Summary | N/A |
| Other Financing Uses | N/A |



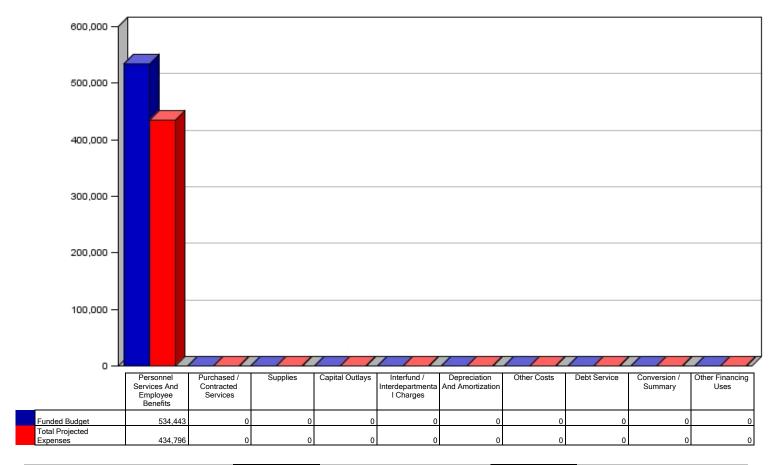
| Account | FY16 Funded Budget | YTD Actual | Projected Expenses | Total Projected Expenses | Variance (\$) | Variance (%) |
|--|-----------------------|--------------|-----------------------|-----------------------------|---------------|--------------|
| Personnel Services And Employee Benefits | \$27,523,401 | \$11,867,089 | \$13,818,968 | \$25,686,057 | \$1,837,344 | 6.68% |
| Purchased / Contracted Services | \$9,070,217 | \$3,754,716 | \$5,315,501 | \$9,070,217 | \$0 | 0.00% |
| Supplies | \$1,532,115 | \$518,191 | \$1,013,924 | \$1,532,115 | \$0 | 0.00% |
| Capital Outlays | \$765,300 | \$555,455 | \$1,854,909 | \$2,410,364 | (\$1,645,064) | (214.96%) |
| Interfund / Interdepartmental Charges | \$8,238,195 | \$3,933,776 | \$4,304,419 | \$8,238,195 | \$0 | 0.00% |
| Depreciation And Amortization | \$0 | \$0 | \$0 | \$0 | \$0 | 0.00% |
| Other Costs | \$0 | \$0 | \$0 | \$0 | \$0 | 0.00% |
| Debt Service | \$0 | \$0 | \$0 | \$0 | \$0 | 0.00% |
| Conversion / Summary | \$0 | \$0 | \$0 | \$0 | \$0 | 0.00% |
| Other Financing Uses | \$112,032 | \$0 | \$112,032 | \$112,032 | \$0 | 0.00% |
| Expenses | \$47,241,260 | \$20,629,227 | \$26,419,753 | \$47,048,979 | \$192,281 | 0.41% |

| Expenditure Category | Variance Explanation |
|--|--|
| | As of December 31, 2015, the Department of Public Works had 77 vacant positions, including 60 newly created |
| Personnel Services And Employee Benefits | positions. |
| Purchased / Contracted Services | Projected to spend within budget. This cost includes purchases and contractual services for waste disposal, yard trimming, and landfill post closure care. |
| Supplies | Projected to spend within budget. This cost includes uniforms and right-of-way equipment cleanup and recycling. |
| Capital Outlays | Variance due to the purchase of 6 refuse trucks, special operations heavy equipment, and security booths. |
| Interfund / Interdepartmental Charges | Projected to spend within budget. This cost includes equipment repair and maintenance charges. |
| Depreciation And Amortization | N/A |
| Other Costs | N/A |
| Debt Service | N/A |
| Conversion / Summary | N/A |
| Other Financing Uses | Anticipated transfer amount to 3507 Fund for GMA lease payments. |



| Account | FY16 Funded Budget | YTD Actual | Projected Expenses | Total Projected Expenses | Variance (\$) | Variance (%) |
|--|-----------------------|-------------|-----------------------|-----------------------------|---------------|--------------|
| Personnel Services And Employee Benefits | \$0 | \$0 | \$0 | \$0 | \$0 | 0.00% |
| Purchased / Contracted Services | \$0 | \$122,000 | (\$122,000) | \$0 | \$0 | 0.00% |
| Supplies | \$0 | \$0 | \$0 | \$0 | \$0 | 0.00% |
| Capital Outlays | \$0 | \$0 | \$0 | \$0 | \$0 | 0.00% |
| Interfund / Interdepartmental Charges | \$3,658,850 | \$1,932,046 | \$1,781,341 | \$3,713,387 | (\$54,537) | (1.49%) |
| Depreciation And Amortization | \$0 | \$0 | \$0 | \$0 | \$0 | 0.00% |
| Other Costs | \$1,412,366 | \$638,915 | \$647,161 | \$1,286,076 | \$126,290 | 8.94% |
| Debt Service | \$0 | \$0 | \$0 | \$0 | \$0 | 0.00% |
| Conversion / Summary | \$0 | \$0 | \$0 | \$0 | \$0 | 0.00% |
| Other Financing Uses | \$0 | \$0 | \$0 | \$0 | \$0 | 0.00% |
| Expenses | \$5,071,216 | \$2,692,961 | \$2,306,502 | \$4,999,463 | \$71,753 | 1.41% |

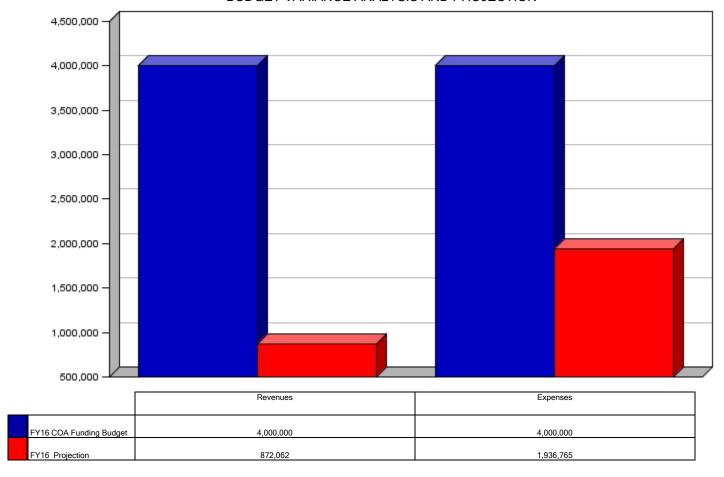
| Expenditure Category | Variance Explanation |
|--|--|
| Personnel Services And Employee Benefits | N/A |
| Purchased / Contracted Services | Variance due to standing accrual, to be reversed in the current fiscal year. |
| Supplies | N/A |
| Capital Outlays | N/A |
| Interfund / Interdepartmental Charges | Variance due to monthly indirect cost allocations more than expected. |
| Depreciation And Amortization | N/A |
| Other Costs | Variance mainly due to health care cost for retirees less than expected. |
| Debt Service | N/A |
| Conversion / Summary | N/A |
| Other Financing Uses | N/A |



| Account | FY16 Funded Budget | YTD Actual | Projected Expenses | Total Projected Expenses | Variance (\$) | Variance (%) |
|--|-----------------------|------------|-----------------------|-----------------------------|---------------|--------------|
| Personnel Services And Employee Benefits | \$534,443 | \$177,201 | \$257,596 | \$434,796 | \$99,647 | 18.65% |
| Purchased / Contracted Services | \$0 | \$0 | \$0 | \$0 | \$0 | 0.00% |
| Supplies | \$0 | \$0 | \$0 | \$0 | \$0 | 0.00% |
| Capital Outlays | \$0 | \$0 | \$0 | \$0 | \$0 | 0.00% |
| Interfund / Interdepartmental Charges | \$0 | \$0 | \$0 | \$0 | \$0 | 0.00% |
| Depreciation And Amortization | \$0 | \$0 | \$0 | \$0 | \$0 | 0.00% |
| Other Costs | \$0 | \$0 | \$0 | \$0 | \$0 | 0.00% |
| Debt Service | \$0 | \$0 | \$0 | \$0 | \$0 | 0.00% |
| Conversion / Summary | \$0 | \$0 | \$0 | \$0 | \$0 | 0.00% |
| Other Financing Uses | \$0 | \$0 | \$0 | \$0 | \$0 | 0.00% |
| Expenses | \$534,443 | \$177,201 | \$257,596 | \$434,796 | \$99,647 | 18.65% |

| Expenditure Category | Variance Explanation |
|--|--|
| Personnel Services And Employee Benefits | As of December 31, 2015, the Department of Human Resources had three vacant positions. |
| Purchased / Contracted Services | N/A |
| Supplies | N/A |
| Capital Outlays | N/A |
| Interfund / Interdepartmental Charges | N/A |
| Depreciation And Amortization | N/A |
| Other Costs | N/A |
| Debt Service | N/A |
| Conversion / Summary | N/A |
| Other Financing Uses | N/A |

Underground Atl Facil Revenue Fund BUDGET VARIANCE ANALYSIS AND PROJECTION



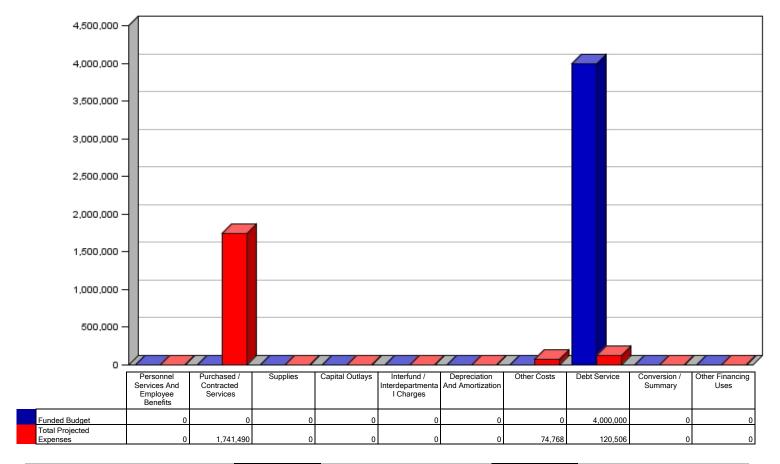
| Account | Actual Y-T-D(Dec) FY14 | Actual Y-T-D(Dec) FY15 | COA Funding Budget YearTotal FY16 | Actual Y-T-D(Dec) FY16 | Projected YearTotal FY16 | Variance (\$) | Variance (%) |
|-------------------|------------------------------|------------------------------|--|------------------------------|--------------------------------|---------------|--------------|
| Revenues | \$10,049,896 | \$1,716,428 | \$4,000,000 | \$872,062 | \$872,062 | (\$3,127,938) | (78.20%) |
| Expenses | \$950,470 | \$3,517,852 | \$4,000,000 | \$459,157 | \$1,936,765 | \$2,063,235 | 51.58% |
| Surplus (Deficit) | \$9,099,426 | (\$1,801,424) | \$0 | \$412,906 | (\$1,064,702) | (\$1,064,702) | N/A |

Major Revenue Variances:

Underground Atlanta facility projected revenues are based on actual building rental receipts. The revenues are being monitored due to the uncertainty of the actual date of closing on the sell of the property.

Major Expenditure Variances:

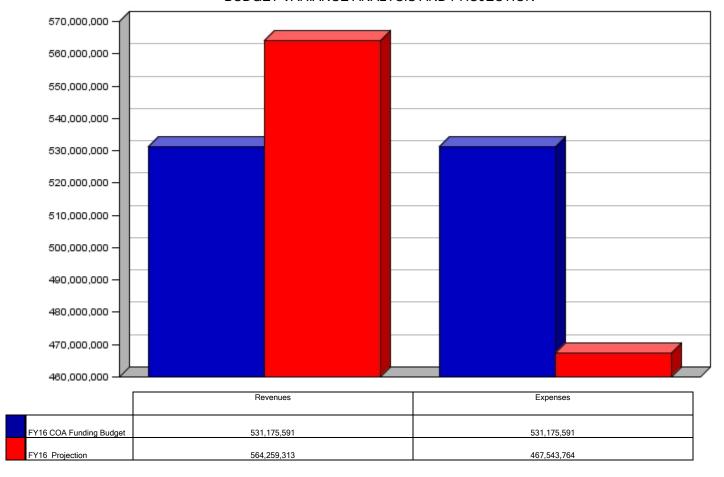
Variance attributed to transactions associated with the public operations of the Underground Atlanta facilities and parking decks. Pending sell of Underground Atlanta is being monitored for fiscal year impact.



| Account | FY16 Funded Budget | YTD Actual | Projected Expenses | Total Projected Expenses | Variance (\$) | Variance (%) |
|--|-----------------------|------------|-----------------------|-----------------------------|---------------|--------------|
| Personnel Services And Employee Benefits | \$0 | \$0 | \$0 | \$0 | \$0 | 0.00% |
| Purchased / Contracted Services | \$0 | \$347,976 | \$1,393,514 | \$1,741,490 | (\$1,741,490) | 0.00% |
| Supplies | \$0 | \$0 | \$0 | \$0 | \$0 | 0.00% |
| Capital Outlays | \$0 | \$0 | \$0 | \$0 | \$0 | 0.00% |
| Interfund / Interdepartmental Charges | \$0 | \$0 | \$0 | \$0 | \$0 | 0.00% |
| Depreciation And Amortization | \$0 | \$0 | \$0 | \$0 | \$0 | 0.00% |
| Other Costs | \$0 | \$40,885 | \$33,883 | \$74,768 | (\$74,768) | 0.00% |
| Debt Service | \$4,000,000 | \$70,295 | \$50,211 | \$120,506 | \$3,879,494 | 96.99% |
| Conversion / Summary | \$0 | \$0 | \$0 | \$0 | \$0 | 0.00% |
| Other Financing Uses | \$0 | \$0 | \$0 | \$0 | \$0 | 0.00% |
| Expenses | \$4,000,000 | \$459,157 | \$1,477,608 | \$1,936,765 | \$2,063,235 | 51.58% |

| Expenditure Category | Variance Explanation |
|--|---|
| Personnel Services And Employee Benefits | N/A |
| Purchased / Contracted Services | Variance due to transacations associated with facilities and parking decks more than anticipated. |
| Supplies | N/A |
| Capital Outlays | N/A |
| Interfund / Interdepartmental Charges | N/A |
| Depreciation And Amortization | N/A |
| Other Costs | Variance due to credit card and bank charges more than anticipated. |
| Debt Service | Variance due to allocable interest less than anticipated. |
| Conversion / Summary | N/A |
| Other Financing Uses | N/A |

Water & Wastewater Revenue Fund BUDGET VARIANCE ANALYSIS AND PROJECTION



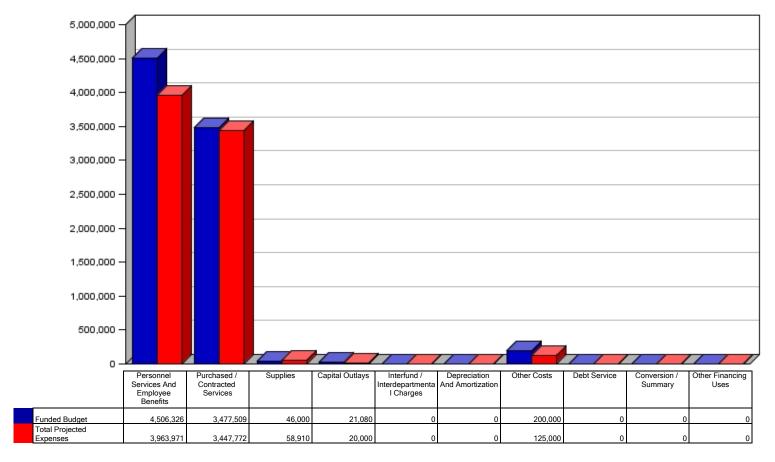
| Account | Actual Y-T-D(Dec) FY14 | Actual Y-T-D(Dec) FY15 | COA Funding Budget YearTotal FY16 | Actual Y-T-D(Dec) FY16 | Projected YearTotal FY16 | Variance (\$) | Variance (%) |
|-------------------|------------------------------|------------------------------|--|------------------------------|--------------------------------|---------------|--------------|
| Revenues | \$361,621,402 | \$276,552,299 | \$531,175,591 | \$309,056,479 | \$564,259,313 | \$33,083,722 | 6.23% |
| Expenses | \$337,611,365 | \$242,581,296 | \$531,175,591 | \$261,483,665 | \$467,543,764 | \$63,631,827 | 11.98% |
| Surplus (Deficit) | \$24,010,037 | \$33,971,004 | \$0 | \$47,572,814 | \$96,715,549 | \$96,715,549 | N/A |

Major Revenue Variances:

Variance due to Water revenue more than anticipated.

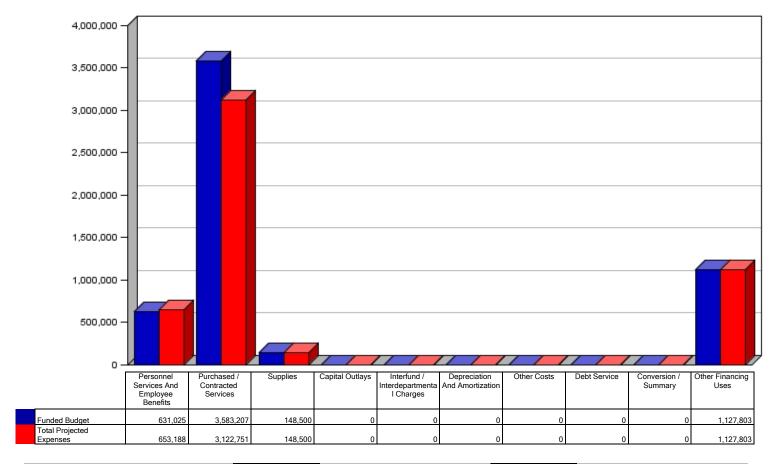
Major Expenditure Variances:

Variance due mainly to GEFA loan reserves, fund wide reserves, and bad debt reserves.



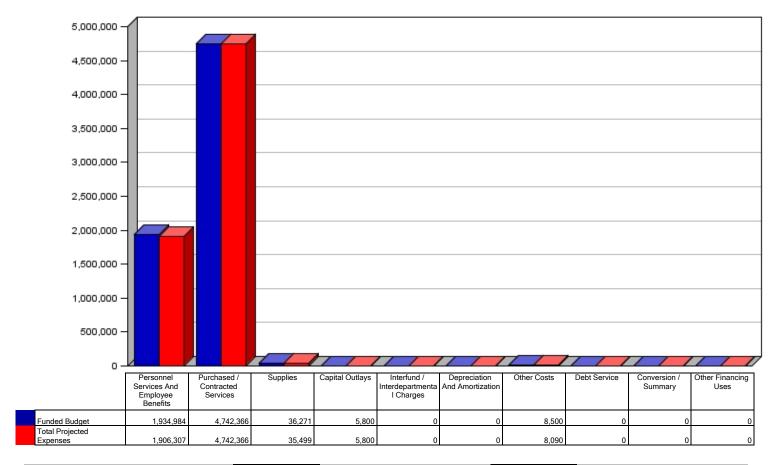
| Account | FY16 Funded Budget | YTD Actual | Projected Expenses | Total Projected Expenses | Variance (\$) | Variance (%) |
|--|-----------------------|-------------|-----------------------|-----------------------------|---------------|--------------|
| Personnel Services And Employee Benefits | \$4,506,326 | \$1,769,151 | \$2,194,821 | \$3,963,971 | \$542,355 | 12.04% |
| Purchased / Contracted Services | \$3,477,509 | \$2,216,400 | \$1,231,372 | \$3,447,772 | \$29,737 | 0.86% |
| Supplies | \$46,000 | \$34,347 | \$24,563 | \$58,910 | (\$12,910) | (28.06%) |
| Capital Outlays | \$21,080 | \$0 | \$20,000 | \$20,000 | \$1,080 | 5.12% |
| Interfund / Interdepartmental Charges | \$0 | \$0 | \$0 | \$0 | \$0 | 0.00% |
| Depreciation And Amortization | \$0 | \$0 | \$0 | \$0 | \$0 | 0.00% |
| Other Costs | \$200,000 | \$0 | \$125,000 | \$125,000 | \$75,000 | 37.50% |
| Debt Service | \$0 | \$0 | \$0 | \$0 | \$0 | 0.00% |
| Conversion / Summary | \$0 | \$0 | \$0 | \$0 | \$0 | 0.00% |
| Other Financing Uses | \$0 | \$0 | \$0 | \$0 | \$0 | 0.00% |
| Expenses | \$8,250,915 | \$4,019,898 | \$3,595,755 | \$7,615,653 | \$635,262 | 7.70% |

| Expenditure Category | Variance Explanation |
|--|---|
| Personnel Services And Employee Benefits | As of December 31, 2015, the Executive Offices had 18 vacant positions. |
| Purchased / Contracted Services | Variance due to purchased/contracted services less than anticipated. |
| Supplies | Variance due to supplies more than anticipated. |
| Capital Outlays | Variance due to expenditures on equipment less than anticipated. |
| Interfund / Interdepartmental Charges | N/A |
| Depreciation And Amortization | N/A |
| Other Costs | Variance due to contingency expenses less than anticipated. |
| Debt Service | N/A |
| Conversion / Summary | N/A |
| Other Financing Uses | N/A |



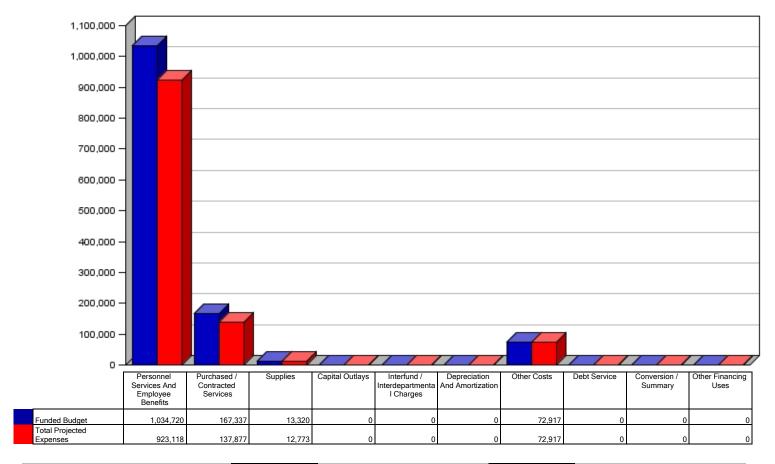
| Account | FY16 Funded Budget | YTD Actual | Projected Expenses | Total Projected Expenses | Variance (\$) | Variance (%) |
|--|-----------------------|-------------|-----------------------|-----------------------------|---------------|--------------|
| Personnel Services And Employee Benefits | \$631,025 | \$337,677 | \$315,511 | \$653,188 | (\$22,163) | (3.51%) |
| Purchased / Contracted Services | \$3,583,207 | \$1,528,817 | \$1,593,933 | \$3,122,751 | \$460,456 | 12.85% |
| Supplies | \$148,500 | \$0 | \$148,500 | \$148,500 | \$0 | 0.00% |
| Capital Outlays | \$0 | \$0 | \$0 | \$0 | \$0 | 0.00% |
| Interfund / Interdepartmental Charges | \$0 | \$0 | \$0 | \$0 | \$0 | 0.00% |
| Depreciation And Amortization | \$0 | \$0 | \$0 | \$0 | \$0 | 0.00% |
| Other Costs | \$0 | \$0 | \$0 | \$0 | \$0 | 0.00% |
| Debt Service | \$0 | \$0 | \$0 | \$0 | \$0 | 0.00% |
| Conversion / Summary | \$0 | \$0 | \$0 | \$0 | \$0 | 0.00% |
| Other Financing Uses | \$1,127,803 | \$0 | \$1,127,803 | \$1,127,803 | \$0 | 0.00% |
| Expenses | \$5,490,535 | \$1,866,494 | \$3,185,747 | \$5,052,242 | \$438,293 | 7.98% |

| Expenditure Category | Variance Explanation |
|--|---|
| Personnel Services And Employee Benefits | As of December 31, 2015, the Department of Atlanta Information Management (AIM) had two, split-funded vacant positions. Variance due to extra help more than anticipated. |
| Purchased / Contracted Services | Variance due to telecomm costs less than anticipated. |
| Supplies | Projected to spend within budget. This line consists of anticipated software purchases. |
| Capital Outlays | N/A |
| Interfund / Interdepartmental Charges | N/A |
| Depreciation And Amortization | N/A |
| Other Costs | N/A |
| Debt Service | N/A |
| Conversion / Summary | N/A |
| Other Financing Uses | Projected to spend within budget. This line consists of a transfer to support additional costs related to the Oracle Enhancement. |



| Account | FY16 Funded Budget | YTD Actual | Projected Expenses | Total Projected Expenses | Variance (\$) | Variance (%) |
|--|-----------------------|-------------|-----------------------|-----------------------------|---------------|--------------|
| Personnel Services And Employee Benefits | \$1,934,984 | \$926,353 | \$979,954 | \$1,906,307 | \$28,677 | 1.48% |
| Purchased / Contracted Services | \$4,742,366 | \$925,574 | \$3,816,793 | \$4,742,366 | \$0 | 0.00% |
| Supplies | \$36,271 | \$4,067 | \$31,432 | \$35,499 | \$772 | 2.13% |
| Capital Outlays | \$5,800 | \$5,658 | \$142 | \$5,800 | \$0 | 0.00% |
| Interfund / Interdepartmental Charges | \$0 | \$0 | \$0 | \$0 | \$0 | 0.00% |
| Depreciation And Amortization | \$0 | \$0 | \$0 | \$0 | \$0 | 0.00% |
| Other Costs | \$8,500 | \$1,044 | \$7,046 | \$8,090 | \$410 | 4.83% |
| Debt Service | \$0 | \$0 | \$0 | \$0 | \$0 | 0.00% |
| Conversion / Summary | \$0 | \$0 | \$0 | \$0 | \$0 | 0.00% |
| Other Financing Uses | \$0 | \$0 | \$0 | \$0 | \$0 | 0.00% |
| Expenses | \$6,727,921 | \$1,862,696 | \$4,835,366 | \$6,698,062 | \$29,859 | 0.44% |

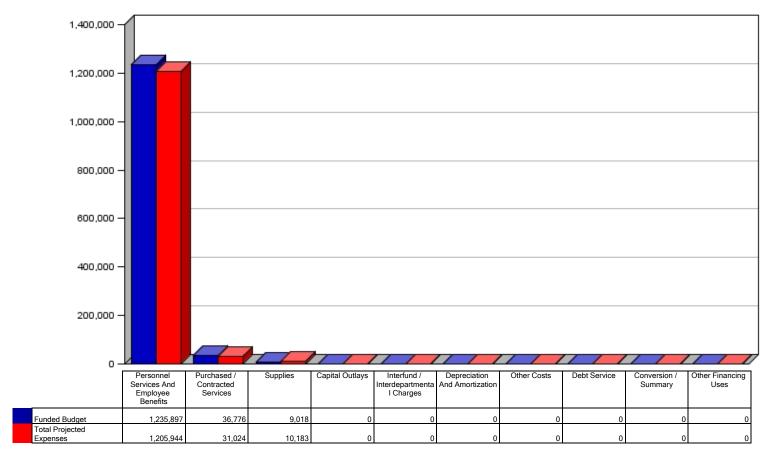
| Expenditure Category | Variance Explanation |
|--|--|
| Personnel Services And Employee Benefits | As of December 31, 2015, the Department of Law had two vacant positions. |
| Purchased / Contracted Services | Projected to spend within budget for outside counsel, litigation and other expenses. |
| Supplies | Variance due to supplies less than anticipated. |
| Capital Outlays | Projected to spend within budget. |
| Interfund / Interdepartmental Charges | N/A |
| Depreciation And Amortization | N/A |
| Other Costs | Variance due to the cost for business meetings less than anticipated. |
| Debt Service | N/A |
| Conversion / Summary | N/A |
| Other Financing Uses | N/A |



| Account | FY16 Funded Budget | YTD Actual | Projected Expenses | Total Projected Expenses | Variance (\$) | Variance (%) |
|--|-----------------------|------------|-----------------------|-----------------------------|---------------|--------------|
| Personnel Services And Employee Benefits | \$1,034,720 | \$412,870 | \$510,248 | \$923,118 | \$111,603 | 10.79% |
| Purchased / Contracted Services | \$167,337 | \$43,816 | \$94,061 | \$137,877 | \$29,460 | 17.61% |
| Supplies | \$13,320 | (\$108) | \$12,881 | \$12,773 | \$547 | 4.11% |
| Capital Outlays | \$0 | \$0 | \$0 | \$0 | \$0 | 0.00% |
| Interfund / Interdepartmental Charges | \$0 | \$0 | \$0 | \$0 | \$0 | 0.00% |
| Depreciation And Amortization | \$0 | \$0 | \$0 | \$0 | \$0 | 0.00% |
| Other Costs | \$72,917 | \$0 | \$72,917 | \$72,917 | \$0 | 0.00% |
| Debt Service | \$0 | \$0 | \$0 | \$0 | \$0 | 0.00% |
| Conversion / Summary | \$0 | \$0 | \$0 | \$0 | \$0 | 0.00% |
| Other Financing Uses | \$0 | \$0 | \$0 | \$0 | \$0 | 0.00% |
| Expenses | \$1,288,294 | \$456,578 | \$690,106 | \$1,146,684 | \$141,610 | 10.99% |

| Expenditure Category | Variance Explanation |
|--|---|
| Personnel Services And Employee Benefits | As of December 31, 2015, the Department of Finance had one vacant position. Variance due to timing of filling vacant positions. |
| Purchased / Contracted Services | Variance due to purchased/contracted services less than anticipated. |
| Supplies | Variance due to supplies less than anticipated. |
| Capital Outlays | N/A |
| Interfund / Interdepartmental Charges | N/A |
| Depreciation And Amortization | N/A |
| Other Costs | Projected to spend within budget. This line includes bank charges. |
| Debt Service | N/A |
| Conversion / Summary | N/A |
| Other Financing Uses | N/A |

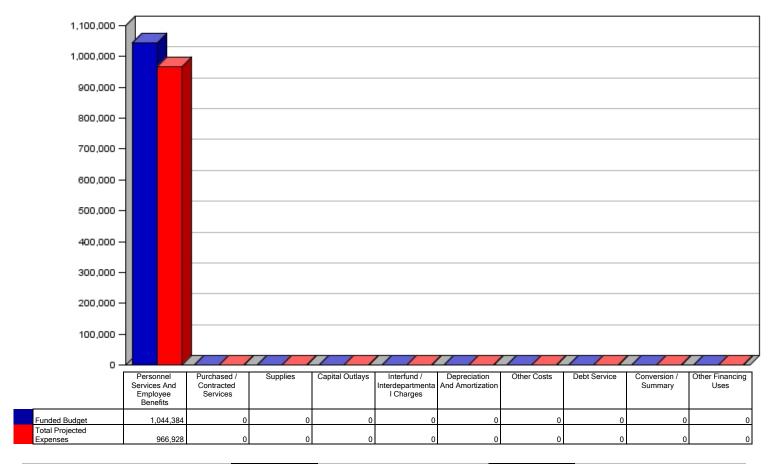
Expenditure Category



| Account | FY16 Funded Budget | YTD Actual | Projected Expenses | Total Projected Expenses | Variance (\$) | Variance (%) |
|--|-----------------------|------------|-----------------------|--------------------------|---------------|--------------|
| Personnel Services And Employee Benefits | \$1,235,897 | \$600,868 | \$605,077 | \$1,205,944 | \$29,953 | 2.42% |
| Purchased / Contracted Services | \$36,776 | \$7,275 | \$23,749 | \$31,024 | \$5,752 | 15.64% |
| Supplies | \$9,018 | \$5,445 | \$4,738 | \$10,183 | (\$1,165) | (12.92%) |
| Capital Outlays | \$0 | \$0 | \$0 | \$0 | \$0 | 0.00% |
| Interfund / Interdepartmental Charges | \$0 | \$0 | \$0 | \$0 | \$0 | 0.00% |
| Depreciation And Amortization | \$0 | \$0 | \$0 | \$0 | \$0 | 0.00% |
| Other Costs | \$0 | \$0 | \$0 | \$0 | \$0 | 0.00% |
| Debt Service | \$0 | \$0 | \$0 | \$0 | \$0 | 0.00% |
| Conversion / Summary | \$0 | \$0 | \$0 | \$0 | \$0 | 0.00% |
| Other Financing Uses | \$0 | \$0 | \$0 | \$0 | \$0 | 0.00% |
| Expenses | \$1,281,691 | \$613,588 | \$633,564 | \$1,247,152 | \$34,540 | 2.69% |

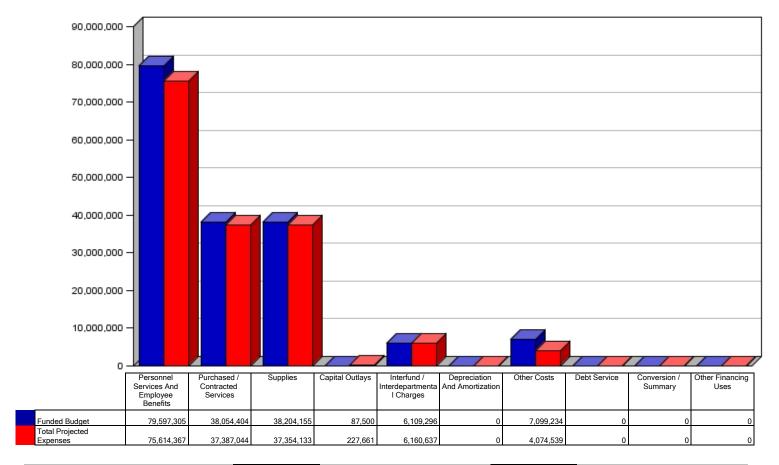
| Personnel Services And Employee Benefits | As of December 31, 2015, the Department of Procurement had two vacant positions. |
|--|--|
| Purchased / Contracted Services | Variance due to copier lease/service, training and wireless device expenses less than anticipated. |
| Supplies | Variance due to office supplies and equipment more than anticipated. |
| Capital Outlays | N/A |
| Interfund / Interdepartmental Charges | N/A |
| Depreciation And Amortization | N/A |
| Other Costs | N/A |
| | |

Variance Explanation



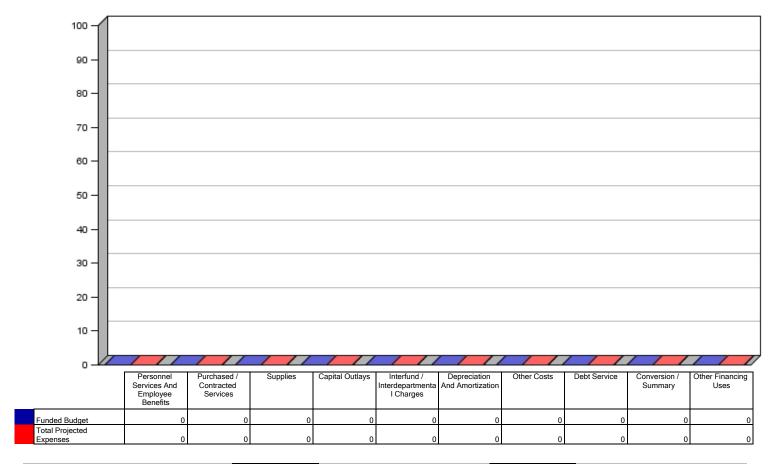
| Account | FY16 Funded Budget | YTD Actual | Projected Expenses | Total Projected Expenses | Variance (\$) | Variance (%) |
|--|-----------------------|------------|-----------------------|-----------------------------|---------------|--------------|
| Personnel Services And Employee Benefits | \$1,044,384 | \$387,641 | \$579,287 | \$966,928 | \$77,455 | 7.42% |
| Purchased / Contracted Services | \$0 | \$0 | \$0 | \$0 | \$0 | 0.00% |
| Supplies | \$0 | \$0 | \$0 | \$0 | \$0 | 0.00% |
| Capital Outlays | \$0 | \$0 | \$0 | \$0 | \$0 | 0.00% |
| Interfund / Interdepartmental Charges | \$0 | \$0 | \$0 | \$0 | \$0 | 0.00% |
| Depreciation And Amortization | \$0 | \$0 | \$0 | \$0 | \$0 | 0.00% |
| Other Costs | \$0 | \$0 | \$0 | \$0 | \$0 | 0.00% |
| Debt Service | \$0 | \$0 | \$0 | \$0 | \$0 | 0.00% |
| Conversion / Summary | \$0 | \$0 | \$0 | \$0 | \$0 | 0.00% |
| Other Financing Uses | \$0 | \$0 | \$0 | \$0 | \$0 | 0.00% |
| Expenses | \$1,044,384 | \$387,641 | \$579,287 | \$966,928 | \$77,455 | 7.42% |

| Expenditure Category | Variance Explanation |
|--|--|
| Personnel Services And Employee Benefits | As of December 31, 2015, the Department of Public Works had one vacant position. |
| Purchased / Contracted Services | N/A |
| Supplies | N/A |
| Capital Outlays | N/A |
| Interfund / Interdepartmental Charges | N/A |
| Depreciation And Amortization | N/A |
| Other Costs | N/A |
| Debt Service | N/A |
| Conversion / Summary | N/A |
| Other Financing Uses | N/A |



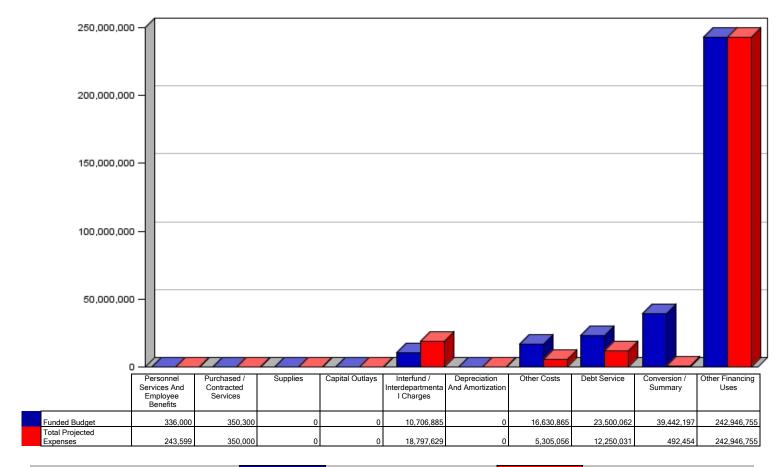
| Account | FY16 Funded Budget | YTD Actual | Projected Expenses | Total Projected Expenses | Variance (\$) | Variance (%) |
|--|-----------------------|--------------|-----------------------|-----------------------------|---------------|--------------|
| Personnel Services And Employee Benefits | \$79,597,305 | \$36,698,587 | \$38,915,780 | \$75,614,367 | \$3,982,938 | 5.00% |
| Purchased / Contracted Services | \$38,054,404 | \$11,656,481 | \$25,730,563 | \$37,387,044 | \$667,360 | 1.75% |
| Supplies | \$38,204,155 | \$15,841,425 | \$21,512,708 | \$37,354,133 | \$850,022 | 2.22% |
| Capital Outlays | \$87,500 | \$227,661 | \$0 | \$227,661 | (\$140,161) | (160.18%) |
| Interfund / Interdepartmental Charges | \$6,109,296 | \$2,974,596 | \$3,186,041 | \$6,160,637 | (\$51,341) | (0.84%) |
| Depreciation And Amortization | \$0 | \$0 | \$0 | \$0 | \$0 | 0.00% |
| Other Costs | \$7,099,234 | \$1,705,873 | \$2,368,665 | \$4,074,539 | \$3,024,695 | 42.61% |
| Debt Service | \$0 | \$0 | \$0 | \$0 | \$0 | 0.00% |
| Conversion / Summary | \$0 | \$0 | \$0 | \$0 | \$0 | 0.00% |
| Other Financing Uses | \$0 | \$0 | \$0 | \$0 | \$0 | 0.00% |
| Expenses | \$169,151,894 | \$69,104,624 | \$91,713,757 | \$160,818,381 | \$8,333,513 | 4.93% |

| Expenditure Category | Variance Explanation |
|--|--|
| Personnel Services And Employee Benefits | As of December 31, 2015, the Department of Watershed Management had 318 vacant positions. Extra Help and Overtime more than anticipated. |
| Purchased / Contracted Services | Variance due to funding for contract services, repair/ maintenance and travel/ training less than anticipated. |
| Supplies | Variance due to funding for chemicals, supplies for warehouse, utilities and equipment less than anticipated. |
| Capital Outlays | Variance due to funding for repair and maintenance of equipment over \$5000 more than anticipated. Expenses to be reclassified to fund 5052. |
| Interfund / Interdepartmental Charges | Variance due to fuel and repairs to Watershed fleet more than anticipated. |
| Depreciation And Amortization | N/A |
| Other Costs | Variance due to legal settlements, funds for credit card fees and business meeting expenses less than anticipated |
| Debt Service | N/A |
| Conversion / Summary | N/A |
| Other Financing Uses | N/A |



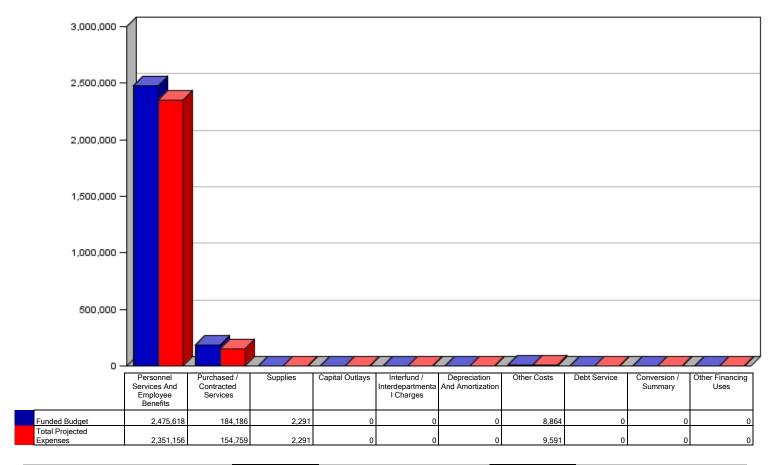
| Account | FY16 Funded Budget | YTD Actual | Projected Expenses | Total Projected Expenses | Variance (\$) | Variance (%) |
|--|-----------------------|------------|-----------------------|-----------------------------|---------------|--------------|
| Personnel Services And Employee Benefits | \$0 | \$0 | \$0 | \$0 | \$0 | 0.00% |
| Purchased / Contracted Services | \$0 | (\$3,177) | \$3,177 | \$0 | \$0 | 0.00% |
| Supplies | \$0 | \$0 | \$0 | \$0 | \$0 | 0.00% |
| Capital Outlays | \$0 | \$0 | \$0 | \$0 | \$0 | 0.00% |
| Interfund / Interdepartmental Charges | \$0 | \$0 | \$0 | \$0 | \$0 | 0.00% |
| Depreciation And Amortization | \$0 | \$0 | \$0 | \$0 | \$0 | 0.00% |
| Other Costs | \$0 | \$0 | \$0 | \$0 | \$0 | 0.00% |
| Debt Service | \$0 | \$0 | \$0 | \$0 | \$0 | 0.00% |
| Conversion / Summary | \$0 | \$0 | \$0 | \$0 | \$0 | 0.00% |
| Other Financing Uses | \$0 | \$0 | \$0 | \$0 | \$0 | 0.00% |
| Expenses | \$0 | (\$3,177) | \$3,177 | \$0 | \$0 | 0.00% |

| Expenditure Category | Variance Explanation |
|--|--|
| Personnel Services And Employee Benefits | N/A |
| Purchased / Contracted Services | Variance due to expenses coded in error; will be corrected next quarter. |
| Supplies | N/A |
| Capital Outlays | N/A |
| Interfund / Interdepartmental Charges | N/A |
| Depreciation And Amortization | N/A |
| Other Costs | N/A |
| Debt Service | N/A |
| Conversion / Summary | N/A |
| Other Financing Uses | N/A |



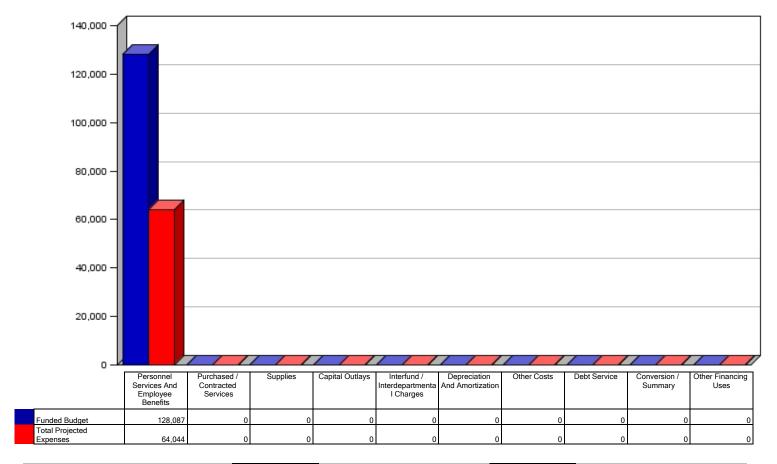
| Account | FY16 Funded Budget | YTD Actual | Projected Expenses | Total Projected Expenses | Variance (\$) | Variance (%) |
|--|-----------------------|---------------|-----------------------|-----------------------------|---------------|--------------|
| Personnel Services And Employee Benefits | \$336,000 | \$75,599 | \$168,000 | \$243,599 | \$92,401 | 27.50% |
| Purchased / Contracted Services | \$350,300 | \$4,437,862 | (\$4,087,862) | \$350,000 | \$300 | 0.09% |
| Supplies | \$0 | \$0 | \$0 | \$0 | \$0 | 0.00% |
| Capital Outlays | \$0 | \$0 | \$0 | \$0 | \$0 | 0.00% |
| Interfund / Interdepartmental Charges | \$10,706,885 | \$9,414,815 | \$9,382,814 | \$18,797,629 | (\$8,090,744) | (75.57%) |
| Depreciation And Amortization | \$0 | \$0 | \$0 | \$0 | \$0 | 0.00% |
| Other Costs | \$16,630,865 | \$2,576,609 | \$2,728,447 | \$5,305,056 | \$11,325,809 | 68.10% |
| Debt Service | \$23,500,062 | \$5,625,016 | \$6,625,015 | \$12,250,031 | \$11,250,031 | 47.87% |
| Conversion / Summary | \$39,442,197 | \$0 | \$492,454 | \$492,454 | \$38,949,743 | 98.75% |
| Other Financing Uses | \$242,946,755 | \$159,533,024 | \$83,413,731 | \$242,946,755 | \$0 | 0.00% |
| Expenses | \$333,913,064 | \$181,662,924 | \$98,722,599 | \$280,385,523 | \$53,527,541 | 16.03% |

| Expenditure Category | Variance Explanation |
|--|---|
| Personnel Services And Employee Benefits | Variance due to payments for leave and workers' comp less than anticipated. |
| Purchased / Contracted Services | Funding for DWM portion of Hyperion agreement to be expensed as budgeted; Standing accrual to be reversed at year end per General Accounting. |
| Supplies | N/A |
| Capital Outlays | N/A |
| Interfund / Interdepartmental Charges | Variance due to unbudgeted Indirect Costs for Prior Years; Indirect Costs more than anticipated. |
| Depreciation And Amortization | N/A |
| Other Costs | Variance due to Bad Debt reserve; Funds for retiree benefits and payments to Fulton County to be expensed as budgeted |
| Debt Service | Variance due to required GEFA loan reserves; GEFA Loan principal, interest payments and processing fees to be expensed as budgeted. |
| Conversion / Summary | Fund-wide reserve; projected expenses for adopted pay increases. |
| Other Financing Uses | Funds for debt service payments/ sinking funds requirements/ wire transfers and PILOT/ Franchise fees to be expensed as budgeted. |



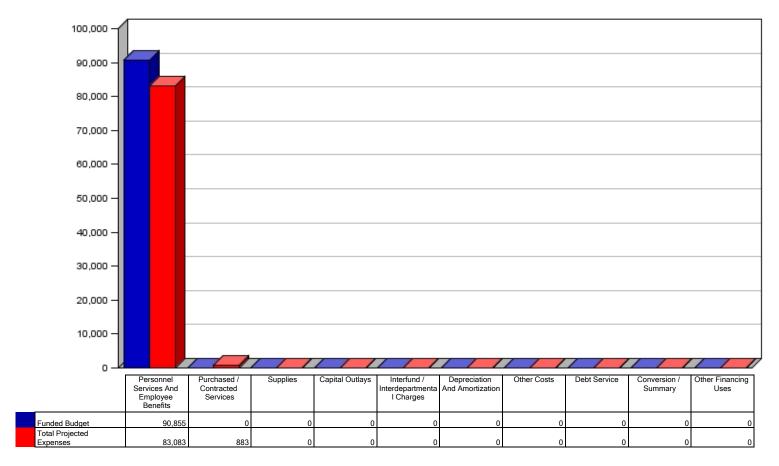
| Account | FY16 Funded Budget | YTD Actual | Projected Expenses | Total Projected Expenses | Variance (\$) | Variance (%) |
|--|-----------------------|-------------|-----------------------|-----------------------------|---------------|--------------|
| Personnel Services And Employee Benefits | \$2,475,618 | \$1,112,659 | \$1,238,497 | \$2,351,156 | \$124,462 | 5.03% |
| Purchased / Contracted Services | \$184,186 | \$14,312 | \$140,446 | \$154,759 | \$29,427 | 15.98% |
| Supplies | \$2,291 | \$0 | \$2,291 | \$2,291 | \$0 | 0.01% |
| Capital Outlays | \$0 | \$0 | \$0 | \$0 | \$0 | 0.00% |
| Interfund / Interdepartmental Charges | \$0 | \$0 | \$0 | \$0 | \$0 | 0.00% |
| Depreciation And Amortization | \$0 | \$0 | \$0 | \$0 | \$0 | 0.00% |
| Other Costs | \$8,864 | \$1,454 | \$8,137 | \$9,591 | (\$727) | (8.20%) |
| Debt Service | \$0 | \$0 | \$0 | \$0 | \$0 | 0.00% |
| Conversion / Summary | \$0 | \$0 | \$0 | \$0 | \$0 | 0.00% |
| Other Financing Uses | \$0 | \$0 | \$0 | \$0 | \$0 | 0.00% |
| Expenses | \$2,670,959 | \$1,128,425 | \$1,389,371 | \$2,517,796 | \$153,163 | 5.73% |

| Expenditure Category | Variance Explanation |
|--|---|
| Personnel Services And Employee Benefits | As of December 31, 2015, the Department of Human Resources had three vacant positions. |
| Purchased / Contracted Services | Variance due to contracted services for Background Checks, Court Reporting Services, Pre-Employment Physical and Drug Screenings less than anticipated. |
| Supplies | Projected to spend within budget. |
| Capital Outlays | N/A |
| Interfund / Interdepartmental Charges | N/A |
| Depreciation And Amortization | N/A |
| Other Costs | Variance due to Compensation Board Hearings more than anticipated . |
| Debt Service | N/A |
| Conversion / Summary | N/A |
| Other Financing Uses | N/A |



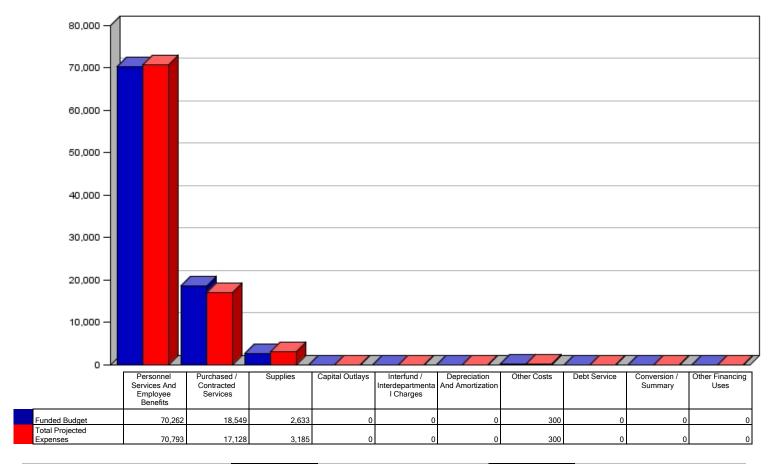
| Account | FY16 Funded Budget | YTD Actual | Projected Expenses | Total Projected Expenses | Variance (\$) | Variance (%) |
|--|-----------------------|------------|-----------------------|-----------------------------|---------------|--------------|
| Personnel Services And Employee Benefits | \$128,087 | \$0 | \$64,044 | \$64,044 | \$64,043 | 50.00% |
| Purchased / Contracted Services | \$0 | \$0 | \$0 | \$0 | \$0 | 0.00% |
| Supplies | \$0 | \$0 | \$0 | \$0 | \$0 | 0.00% |
| Capital Outlays | \$0 | \$0 | \$0 | \$0 | \$0 | 0.00% |
| Interfund / Interdepartmental Charges | \$0 | \$0 | \$0 | \$0 | \$0 | 0.00% |
| Depreciation And Amortization | \$0 | \$0 | \$0 | \$0 | \$0 | 0.00% |
| Other Costs | \$0 | \$0 | \$0 | \$0 | \$0 | 0.00% |
| Debt Service | \$0 | \$0 | \$0 | \$0 | \$0 | 0.00% |
| Conversion / Summary | \$0 | \$0 | \$0 | \$0 | \$0 | 0.00% |
| Other Financing Uses | \$0 | \$0 | \$0 | \$0 | \$0 | 0.00% |
| Expenses | \$128,087 | \$0 | \$64,044 | \$64,044 | \$64,043 | 50.00% |

| Expenditure Category | Variance Explanation |
|--|--|
| Personnel Services And Employee Benefits | As of December 31, 2015, the Atlanta Police Department had two sworn vacant Police Investigator positions. |
| Purchased / Contracted Services | N/A |
| Supplies | N/A |
| Capital Outlays | N/A |
| Interfund / Interdepartmental Charges | N/A |
| Depreciation And Amortization | N/A |
| Other Costs | N/A |
| Debt Service | N/A |
| Conversion / Summary | N/A |
| Other Financing Uses | N/A |



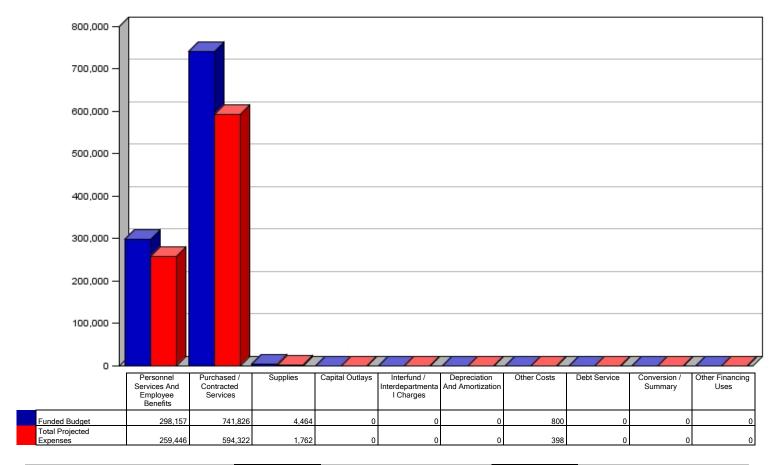
| Account | FY16 Funded Budget | YTD Actual | Projected Expenses | Total Projected Expenses | Variance (\$) | Variance (%) |
|--|-----------------------|------------|-----------------------|-----------------------------|---------------|--------------|
| Personnel Services And Employee Benefits | \$90,855 | \$37,655 | \$45,427 | \$83,083 | \$7,772 | 8.55% |
| Purchased / Contracted Services | \$0 | \$883 | \$0 | \$883 | (\$883) | 0.00% |
| Supplies | \$0 | \$0 | \$0 | \$0 | \$0 | 0.00% |
| Capital Outlays | \$0 | \$0 | \$0 | \$0 | \$0 | 0.00% |
| Interfund / Interdepartmental Charges | \$0 | \$0 | \$0 | \$0 | \$0 | 0.00% |
| Depreciation And Amortization | \$0 | \$0 | \$0 | \$0 | \$0 | 0.00% |
| Other Costs | \$0 | \$0 | \$0 | \$0 | \$0 | 0.00% |
| Debt Service | \$0 | \$0 | \$0 | \$0 | \$0 | 0.00% |
| Conversion / Summary | \$0 | \$0 | \$0 | \$0 | \$0 | 0.00% |
| Other Financing Uses | \$0 | \$0 | \$0 | \$0 | \$0 | 0.00% |
| Expenses | \$90,855 | \$38,538 | \$45,427 | \$83,965 | \$6,890 | 7.58% |

| Expenditure Category | Variance Explanation |
|--|--|
| Personnel Services And Employee Benefits | As of December 31, 2015, the Office of the Solicitor had three vacant positions. Variance due to personnel adjustments and extra help more than anticipated. |
| Purchased / Contracted Services | Variance due to travel and memberships more than anticipated. |
| Supplies | N/A |
| Capital Outlays | N/A |
| Interfund / Interdepartmental Charges | N/A |
| Depreciation And Amortization | N/A |
| Other Costs | N/A |
| Debt Service | N/A |
| Conversion / Summary | N/A |
| Other Financing Uses | N/A |



| Account | FY16 Funded Budget | YTD Actual | Projected Expenses | Total Projected Expenses | Variance (\$) | Variance (%) |
|--|-----------------------|------------|-----------------------|-----------------------------|---------------|--------------|
| Personnel Services And Employee Benefits | \$70,262 | \$34,881 | \$35,912 | \$70,793 | (\$531) | (0.76%) |
| Purchased / Contracted Services | \$18,549 | \$5,060 | \$12,067 | \$17,128 | \$1,421 | 7.66% |
| Supplies | \$2,633 | \$41 | \$3,144 | \$3,185 | (\$552) | (20.96%) |
| Capital Outlays | \$0 | \$0 | \$0 | \$0 | \$0 | 0.00% |
| Interfund / Interdepartmental Charges | \$0 | \$0 | \$0 | \$0 | \$0 | 0.00% |
| Depreciation And Amortization | \$0 | \$0 | \$0 | \$0 | \$0 | 0.00% |
| Other Costs | \$300 | \$0 | \$300 | \$300 | \$0 | 0.00% |
| Debt Service | \$0 | \$0 | \$0 | \$0 | \$0 | 0.00% |
| Conversion / Summary | \$0 | \$0 | \$0 | \$0 | \$0 | 0.00% |
| Other Financing Uses | \$0 | \$0 | \$0 | \$0 | \$0 | 0.00% |
| Expenses | \$91,744 | \$39,982 | \$51,424 | \$91,406 | \$338 | 0.37% |

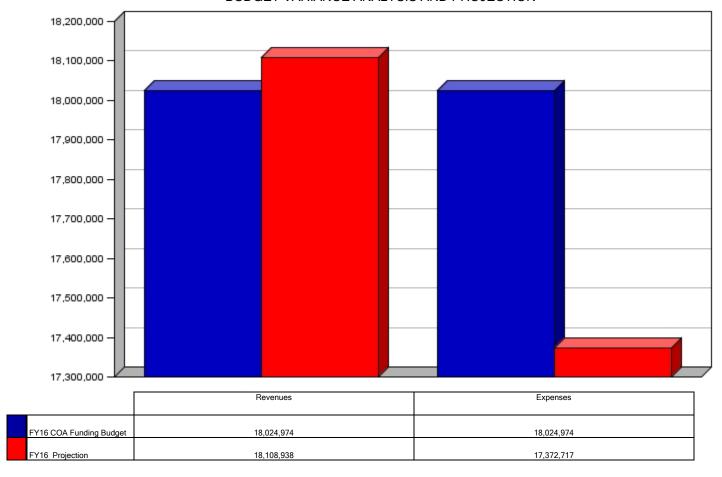
| Expenditure Category | Variance Explanation |
|--|--|
| Personnel Services And Employee Benefits | As of December 31, 2015, the Ethics Office had no vacant positions. Increase due to promotion of staff member and hiring of extra help during 2016 financial disclosure filing season. |
| Purchased / Contracted Services | Variance due to contracted services with Second City Video and The Network spending less than anticipated. |
| Supplies | Variance due to supplies needed for the 2016 financial disclosure season more than anticipated. |
| Capital Outlays | N/A |
| Interfund / Interdepartmental Charges | N/A |
| Depreciation And Amortization | N/A |
| Other Costs | Projected to spend within budget. |
| Debt Service | N/A |
| Conversion / Summary | N/A |
| Other Financing Uses | N/A |



| Account | FY16 Funded Budget | YTD Actual | Projected Expenses | Total Projected Expenses | Variance (\$) | Variance (%) |
|--|-----------------------|------------|-----------------------|-----------------------------|---------------|--------------|
| Personnel Services And Employee Benefits | \$298,157 | \$110,368 | \$149,078 | \$259,446 | \$38,711 | 12.98% |
| Purchased / Contracted Services | \$741,826 | \$194,620 | \$399,702 | \$594,322 | \$147,504 | 19.88% |
| Supplies | \$4,464 | \$267 | \$1,495 | \$1,762 | \$2,702 | 60.52% |
| Capital Outlays | \$0 | \$0 | \$0 | \$0 | \$0 | 0.00% |
| Interfund / Interdepartmental Charges | \$0 | \$0 | \$0 | \$0 | \$0 | 0.00% |
| Depreciation And Amortization | \$0 | \$0 | \$0 | \$0 | \$0 | 0.00% |
| Other Costs | \$800 | \$198 | \$200 | \$398 | \$403 | 50.31% |
| Debt Service | \$0 | \$0 | \$0 | \$0 | \$0 | 0.00% |
| Conversion / Summary | \$0 | \$0 | \$0 | \$0 | \$0 | 0.00% |
| Other Financing Uses | \$0 | \$0 | \$0 | \$0 | \$0 | 0.00% |
| Expenses | \$1,045,247 | \$305,454 | \$550,474 | \$855,928 | \$189,319 | 18.11% |

| Expenditure Category | Variance Explanation |
|--|---|
| Personnel Services And Employee Benefits | As of December 31, 2015, the City Auditor's Office had three vacant positions. All positions are split funded. |
| Purchased / Contracted Services | Variance due to timing of payments for the annual financial audit and delay in contracted special audit projects such as the actuarial audit of DB pension plans and Renew Atlanta. |
| Supplies | Variance due to supply purchases less than anticipated. |
| Capital Outlays | N/A |
| Interfund / Interdepartmental Charges | N/A |
| Depreciation And Amortization | N/A |
| Other Costs | Variance due costs less than anticipated. |
| Debt Service | N/A |
| Conversion / Summary | N/A |
| Other Financing Uses | N/A |

Emergency Telephone System BUDGET VARIANCE ANALYSIS AND PROJECTION



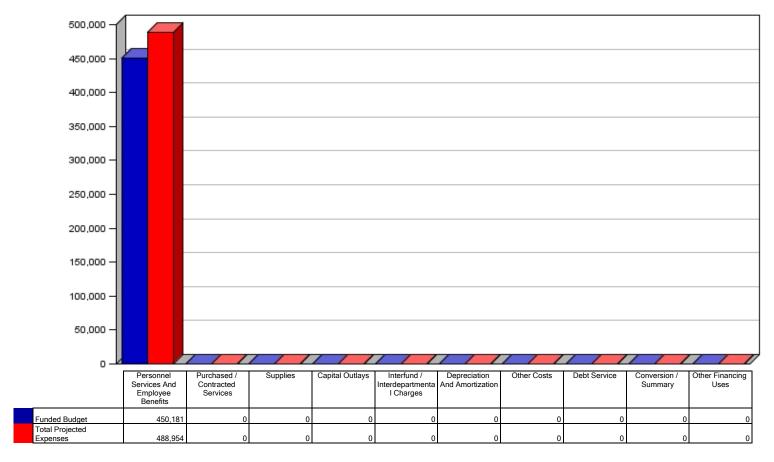
| Account | Actual Y-T-D(Dec) FY14 | Actual Y-T-D(Dec) FY15 | COA Funding Budget YearTotal FY16 | Actual Y-T-D(Dec) FY16 | Projected YearTotal FY16 | Variance (\$) | Variance (%) |
|-------------------|------------------------------|------------------------------|--|------------------------------|--------------------------------|---------------|--------------|
| Revenues | \$5,944,611 | \$4,404,681 | \$18,024,974 | \$12,800,343 | \$18,108,938 | \$83,964 | 0.47% |
| Expenses | \$8,455,266 | \$8,345,097 | \$18,024,974 | \$9,055,609 | \$17,372,717 | \$652,257 | 3.62% |
| Surplus (Deficit) | (\$2,510,656) | (\$3,940,416) | \$0 | \$3,744,734 | \$736,221 | \$736,221 | N/A |

Major Revenue Variances:

As of December 31, 2015, E911 revenues were \$12.8MM. The revenues are anticipated to be on target.

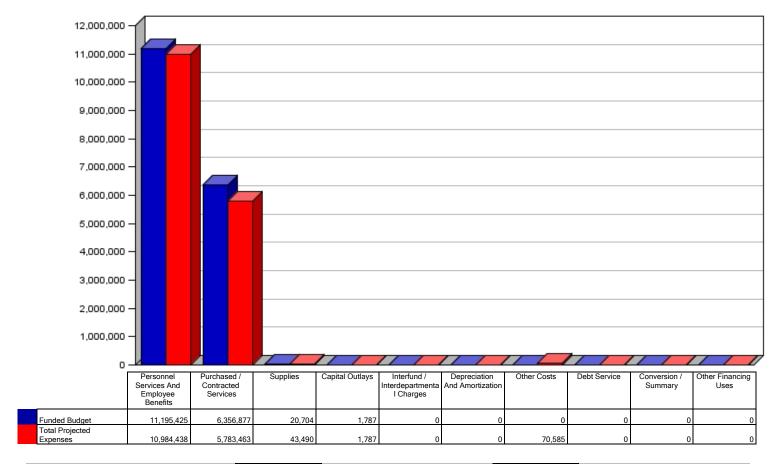
Major Expenditure Variances:

As of December 31, 2015, variance due mainly to purchased/contracted services less than anticipated.



| Account | FY16 Funded Budget | YTD Actual | Projected Expenses | Total Projected Expenses | Variance (\$) | Variance (%) |
|--|-----------------------|------------|-----------------------|-----------------------------|---------------|--------------|
| Personnel Services And Employee Benefits | \$450,181 | \$263,864 | \$225,091 | \$488,954 | (\$38,773) | (8.61%) |
| Purchased / Contracted Services | \$0 | \$0 | \$0 | \$0 | \$0 | 0.00% |
| Supplies | \$0 | \$0 | \$0 | \$0 | \$0 | 0.00% |
| Capital Outlays | \$0 | \$0 | \$0 | \$0 | \$0 | 0.00% |
| Interfund / Interdepartmental Charges | \$0 | \$0 | \$0 | \$0 | \$0 | 0.00% |
| Depreciation And Amortization | \$0 | \$0 | \$0 | \$0 | \$0 | 0.00% |
| Other Costs | \$0 | \$0 | \$0 | \$0 | \$0 | 0.00% |
| Debt Service | \$0 | \$0 | \$0 | \$0 | \$0 | 0.00% |
| Conversion / Summary | \$0 | \$0 | \$0 | \$0 | \$0 | 0.00% |
| Other Financing Uses | \$0 | \$0 | \$0 | \$0 | \$0 | 0.00% |
| Expenses | \$450,181 | \$263,864 | \$225,091 | \$488,954 | (\$38,773) | (8.61%) |

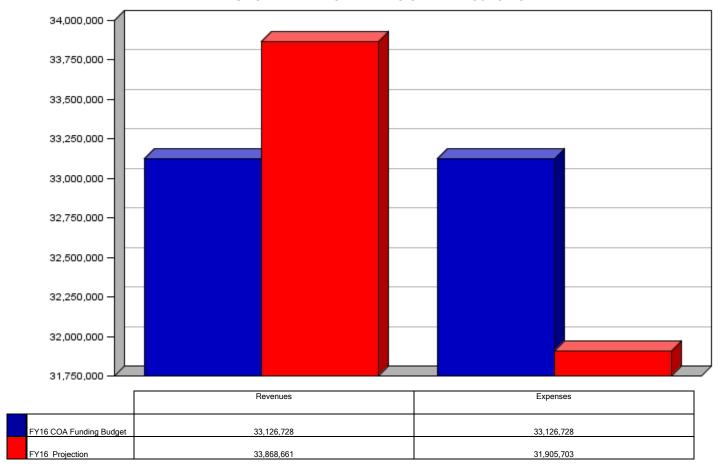
| Expenditure Category | Variance Explanation |
|--|--|
| Personnel Services And Employee Benefits | As of December 31, 2015, the Department of Atlanta Information Management (AIM) had no vacant positions. Variance due to salary adjustments. |
| Purchased / Contracted Services | N/A |
| Supplies | N/A |
| Capital Outlays | N/A |
| Interfund / Interdepartmental Charges | N/A |
| Depreciation And Amortization | N/A |
| Other Costs | N/A |
| Debt Service | N/A |
| Conversion / Summary | N/A |
| Other Financing Uses | N/A |



| Account | FY16 Funded Budget | YTD Actual | Projected Expenses | Total Projected Expenses | Variance (\$) | Variance (%) |
|--|-----------------------|-------------|-----------------------|-----------------------------|---------------|--------------|
| Personnel Services And Employee Benefits | \$11,195,425 | \$5,610,219 | \$5,374,219 | \$10,984,438 | \$210,987 | 1.88% |
| Purchased / Contracted Services | \$6,356,877 | \$3,081,453 | \$2,702,011 | \$5,783,463 | \$573,414 | 9.02% |
| Supplies | \$20,704 | \$29,489 | \$14,000 | \$43,490 | (\$22,786) | (110.05%) |
| Capital Outlays | \$1,787 | \$0 | \$1,787 | \$1,787 | \$0 | 0.00% |
| Interfund / Interdepartmental Charges | \$0 | \$0 | \$0 | \$0 | \$0 | 0.00% |
| Depreciation And Amortization | \$0 | \$0 | \$0 | \$0 | \$0 | 0.00% |
| Other Costs | \$0 | \$70,585 | \$0 | \$70,585 | (\$70,585) | 0.00% |
| Debt Service | \$0 | \$0 | \$0 | \$0 | \$0 | 0.00% |
| Conversion / Summary | \$0 | \$0 | \$0 | \$0 | \$0 | 0.00% |
| Other Financing Uses | \$0 | \$0 | \$0 | \$0 | \$0 | 0.00% |
| Expenses | \$17,574,793 | \$8,791,745 | \$8,092,017 | \$16,883,762 | \$691,031 | 3.93% |

| Expenditure Category | Variance Explanation |
|--|--|
| Personnel Services And Employee Benefits | As of December 31, 2015, E911 had 21 vacant positions. This is offset by anticipated overtime. |
| Purchased / Contracted Services | Variance due to Technical Consulting/Professional Services less than anticipated. |
| Supplies | Variance due to equipment purchases more than anticipated. |
| Capital Outlays | Projected to spend within budget. This line item is for equipment purchases (\$5,000+). |
| Interfund / Interdepartmental Charges | N/A |
| Depreciation And Amortization | N/A |
| Other Costs | Variance due to services related to billing and collecting of COA E911 fees more than anticipated. |
| Debt Service | N/A |
| Conversion / Summary | N/A |
| Other Financing Uses | N/A |

Fleet Service Fund BUDGET VARIANCE ANALYSIS AND PROJECTION



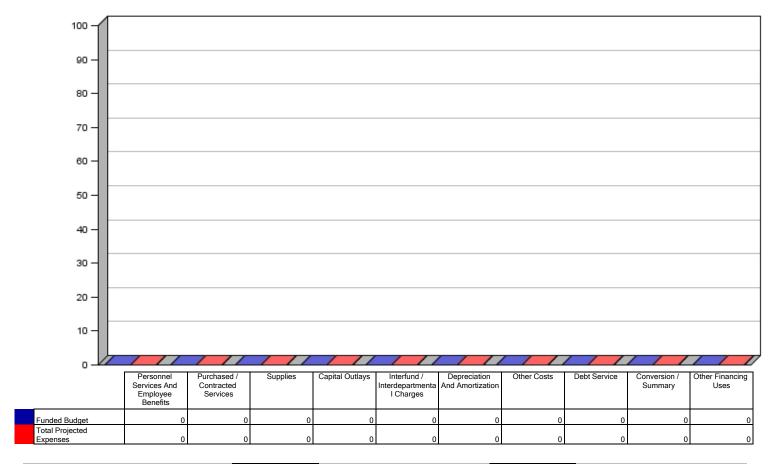
| Account | Actual Y-T-D(Dec) FY14 | Actual Y-T-D(Dec) FY15 | COA Funding Budget YearTotal FY16 | Actual Y-T-D(Dec) FY16 | Projected YearTotal FY16 | Variance (\$) | Variance (%) |
|-------------------|------------------------------|------------------------------|--|------------------------------|--------------------------------|---------------|--------------|
| Revenues | \$14,350,386 | \$14,040,469 | \$33,126,728 | \$16,767,759 | \$33,868,661 | \$741,933 | 2.24% |
| Expenses | \$16,992,288 | \$17,365,523 | \$33,126,728 | \$15,873,946 | \$31,905,703 | \$1,221,025 | 3.69% |
| Surplus (Deficit) | (\$2,641,901) | (\$3,325,054) | \$0 | \$893,813 | \$1,962,958 | \$1,962,958 | N/A |

Major Revenue Variances:

As of December 31, 2015, the Fleet Service Fund generated \$16.8MM in revenues. The department anticipates FY16 Revenues will be on par with anticipations.

Major Expenditure Variances:

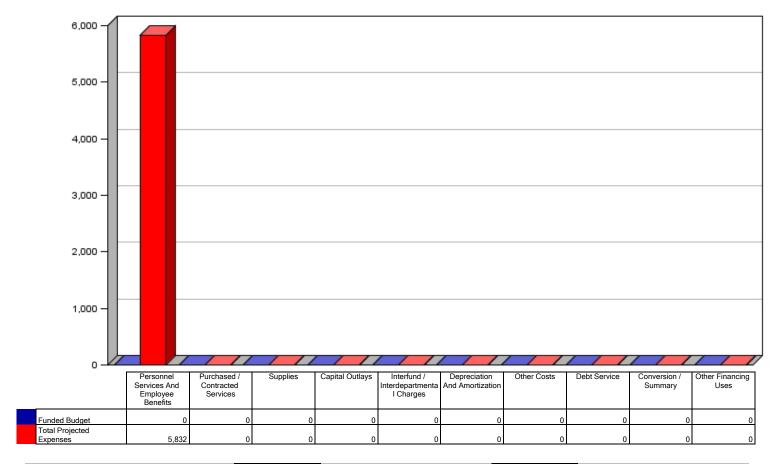
Fleet Service is projected to be under budget by \$1.2M primarily due to vacant positions and lower indirect cost.



| Account | FY16 Funded Budget | YTD Actual | Projected Expenses | Total Projected Expenses | Variance (\$) | Variance (%) |
|--|-----------------------|------------|-----------------------|-----------------------------|---------------|--------------|
| Personnel Services And Employee Benefits | \$0 | \$14,159 | (\$14,159) | \$0 | \$0 | 0.00% |
| Purchased / Contracted Services | \$0 | (\$103) | \$103 | \$0 | \$0 | 0.00% |
| Supplies | \$0 | \$8 | (\$8) | \$0 | \$0 | 0.00% |
| Capital Outlays | \$0 | \$0 | \$0 | \$0 | \$0 | 0.00% |
| Interfund / Interdepartmental Charges | \$0 | \$0 | \$0 | \$0 | \$0 | 0.00% |
| Depreciation And Amortization | \$0 | \$0 | \$0 | \$0 | \$0 | 0.00% |
| Other Costs | \$0 | \$0 | \$0 | \$0 | \$0 | 0.00% |
| Debt Service | \$0 | \$0 | \$0 | \$0 | \$0 | 0.00% |
| Conversion / Summary | \$0 | \$0 | \$0 | \$0 | \$0 | 0.00% |
| Other Financing Uses | \$0 | \$0 | \$0 | \$0 | \$0 | 0.00% |
| Expenses | \$0 | \$14,064 | (\$14,064) | \$0 | \$0 | 0.00% |

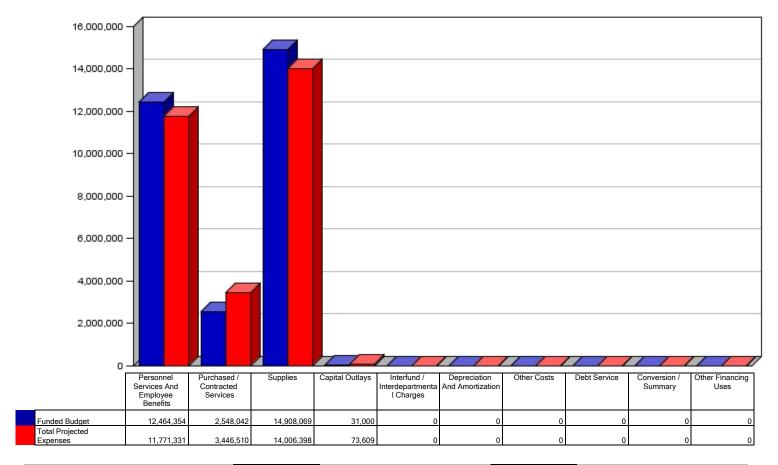
| Amounts coded in error and will be reversed next quarter. |
|---|
| |
| Amounts coded in error and will be reversed next quarter. |
| Amounts coded in error and will be reversed next quarter. |
| N/A |
| N/A |
| N/A |
| N/A |
| N N |

Debt Service N/A Conversion / Summary N/A Other Financing Uses N/A



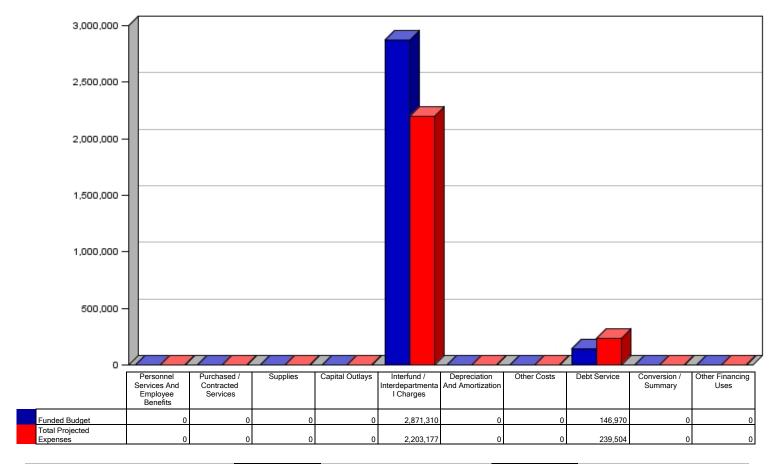
| Account | FY16 Funded Budget | YTD Actual | Projected Expenses | Total Projected Expenses | Variance (\$) | Variance (%) |
|--|-----------------------|------------|-----------------------|-----------------------------|---------------|--------------|
| Personnel Services And Employee Benefits | \$0 | \$5,832 | \$0 | \$5,832 | (\$5,832) | 0.00% |
| Purchased / Contracted Services | \$0 | \$0 | \$0 | \$0 | \$0 | 0.00% |
| Supplies | \$0 | \$0 | \$0 | \$0 | \$0 | 0.00% |
| Capital Outlays | \$0 | \$0 | \$0 | \$0 | \$0 | 0.00% |
| Interfund / Interdepartmental Charges | \$0 | \$0 | \$0 | \$0 | \$0 | 0.00% |
| Depreciation And Amortization | \$0 | \$0 | \$0 | \$0 | \$0 | 0.00% |
| Other Costs | \$0 | \$0 | \$0 | \$0 | \$0 | 0.00% |
| Debt Service | \$0 | \$0 | \$0 | \$0 | \$0 | 0.00% |
| Conversion / Summary | \$0 | \$0 | \$0 | \$0 | \$0 | 0.00% |
| Other Financing Uses | \$0 | \$0 | \$0 | \$0 | \$0 | 0.00% |
| Expenses | \$0 | \$5,832 | \$0 | \$5,832 | (\$5,832) | 0.00% |

| Expenditure Category | Variance Explanation |
|--|---|
| Personnel Services And Employee Benefits | As of December 31, 2015, the Department of Procurement had no vacant positions. Increase due to transfer of three positions related to the Department of Procurement's consolidation. |
| Purchased / Contracted Services | N/A |
| Supplies | N/A |
| Capital Outlays | N/A |
| Interfund / Interdepartmental Charges | N/A |
| Depreciation And Amortization | N/A |
| Other Costs | N/A |
| Debt Service | N/A |
| Conversion / Summary | N/A |
| Other Financing Uses | N/A |



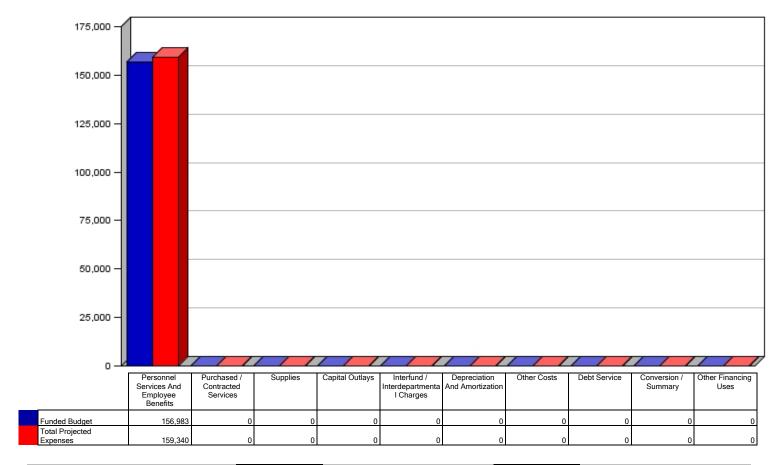
| Account | FY16 Funded Budget | YTD Actual | Projected Expenses | Total Projected Expenses | Variance (\$) | Variance (%) |
|--|-----------------------|--------------|-----------------------|-----------------------------|---------------|--------------|
| Personnel Services And Employee Benefits | \$12,464,354 | \$5,782,811 | \$5,988,519 | \$11,771,331 | \$693,023 | 5.56% |
| Purchased / Contracted Services | \$2,548,042 | \$2,389,384 | \$1,057,126 | \$3,446,510 | (\$898,469) | (35.26%) |
| Supplies | \$14,908,069 | \$5,859,967 | \$8,146,431 | \$14,006,398 | \$901,671 | 6.05% |
| Capital Outlays | \$31,000 | \$58,109 | \$15,500 | \$73,609 | (\$42,609) | (137.45%) |
| Interfund / Interdepartmental Charges | \$0 | \$270,912 | (\$270,912) | \$0 | \$0 | 0.00% |
| Depreciation And Amortization | \$0 | \$0 | \$0 | \$0 | \$0 | 0.00% |
| Other Costs | \$0 | \$0 | \$0 | \$0 | \$0 | 0.00% |
| Debt Service | \$0 | \$0 | \$0 | \$0 | \$0 | 0.00% |
| Conversion / Summary | \$0 | \$0 | \$0 | \$0 | \$0 | 0.00% |
| Other Financing Uses | \$0 | \$0 | \$0 | \$0 | \$0 | 0.00% |
| Expenses | \$29,951,465 | \$14,361,184 | \$14,936,665 | \$29,297,849 | \$653,616 | 2.18% |

| Expenditure Category | Variance Explanation |
|--|--|
| Personnel Services And Employee Benefits | As of December 31, 2015, the Department of Public Works had 25 vacant positions. |
| Purchased / Contracted Services | Variance due to purchases/contractual service more than expected due to aging fleet and accidents. |
| Supplies | Variance due to supplies less than anticipated. |
| Capital Outlays | Variance due to more than anticipated capital outlays expenses. |
| Interfund / Interdepartmental Charges | Variance due to purchasing accrual to be reversed. |
| Depreciation And Amortization | N/A |
| Other Costs | N/A |
| Debt Service | N/A |
| Conversion / Summary | N/A |
| Other Financing Uses | N/A |



| Account | FY16 Funded Budget | YTD Actual | Projected Expenses | Total Projected Expenses | Variance (\$) | Variance (%) |
|--|-----------------------|-------------|-----------------------|-----------------------------|---------------|--------------|
| Personnel Services And Employee Benefits | \$0 | \$0 | \$0 | \$0 | \$0 | 0.00% |
| Purchased / Contracted Services | \$0 | \$0 | \$0 | \$0 | \$0 | 0.00% |
| Supplies | \$0 | \$0 | \$0 | \$0 | \$0 | 0.00% |
| Capital Outlays | \$0 | \$0 | \$0 | \$0 | \$0 | 0.00% |
| Interfund / Interdepartmental Charges | \$2,871,310 | \$1,186,831 | \$1,016,346 | \$2,203,177 | \$668,133 | 23.27% |
| Depreciation And Amortization | \$0 | \$0 | \$0 | \$0 | \$0 | 0.00% |
| Other Costs | \$0 | \$0 | \$0 | \$0 | \$0 | 0.00% |
| Debt Service | \$146,970 | \$239,504 | \$0 | \$239,504 | (\$92,534) | (62.96%) |
| Conversion / Summary | \$0 | \$0 | \$0 | \$0 | \$0 | 0.00% |
| Other Financing Uses | \$0 | \$0 | \$0 | \$0 | \$0 | 0.00% |
| Expenses | \$3,018,280 | \$1,426,335 | \$1,016,346 | \$2,442,681 | \$575,599 | 19.07% |

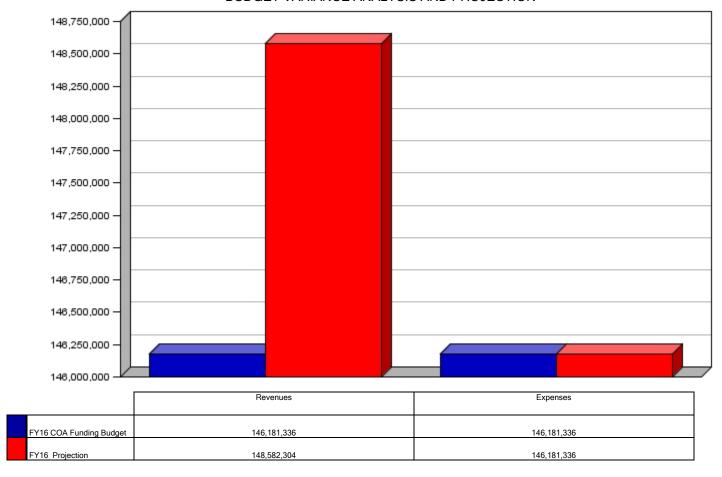
| Expenditure Category | Variance Explanation |
|--|--|
| Personnel Services And Employee Benefits | N/A |
| Purchased / Contracted Services | N/A |
| Supplies | N/A |
| Capital Outlays | N/A |
| Interfund / Interdepartmental Charges | Variance due to monthly indirect cost allocations less than anticipated. |
| Depreciation And Amortization | N/A |
| Other Costs | N/A |
| Debt Service | Variance due to Fleet Service Fund interest allocations more than anticipated. |
| Conversion / Summary | N/A |
| Other Financing Uses | N/A |



| Account | FY16 Funded Budget | YTD Actual | Projected Expenses | Total Projected Expenses | Variance (\$) | Variance (%) |
|--|-----------------------|------------|-----------------------|-----------------------------|---------------|--------------|
| Personnel Services And Employee Benefits | \$156,983 | \$66,530 | \$92,809 | \$159,340 | (\$2,357) | (1.50%) |
| Purchased / Contracted Services | \$0 | \$0 | \$0 | \$0 | \$0 | 0.00% |
| Supplies | \$0 | \$0 | \$0 | \$0 | \$0 | 0.00% |
| Capital Outlays | \$0 | \$0 | \$0 | \$0 | \$0 | 0.00% |
| Interfund / Interdepartmental Charges | \$0 | \$0 | \$0 | \$0 | \$0 | 0.00% |
| Depreciation And Amortization | \$0 | \$0 | \$0 | \$0 | \$0 | 0.00% |
| Other Costs | \$0 | \$0 | \$0 | \$0 | \$0 | 0.00% |
| Debt Service | \$0 | \$0 | \$0 | \$0 | \$0 | 0.00% |
| Conversion / Summary | \$0 | \$0 | \$0 | \$0 | \$0 | 0.00% |
| Other Financing Uses | \$0 | \$0 | \$0 | \$0 | \$0 | 0.00% |
| Expenses | \$156,983 | \$66,530 | \$92,809 | \$159,340 | (\$2,357) | (1.50%) |

| Expenditure Category | Variance Explanation |
|--|--|
| Personnel Services And Employee Benefits | As of December 31, 2015, the Department of Human Resources had no vacant positions. Variance due to personnel adjustments. |
| Purchased / Contracted Services | N/A |
| Supplies | N/A |
| Capital Outlays | N/A |
| Interfund / Interdepartmental Charges | N/A |
| Depreciation And Amortization | N/A |
| Other Costs | N/A |
| Debt Service | N/A |
| Conversion / Summary | N/A |
| Other Financing Uses | N/A |

Group Insurance Fund BUDGET VARIANCE ANALYSIS AND PROJECTION



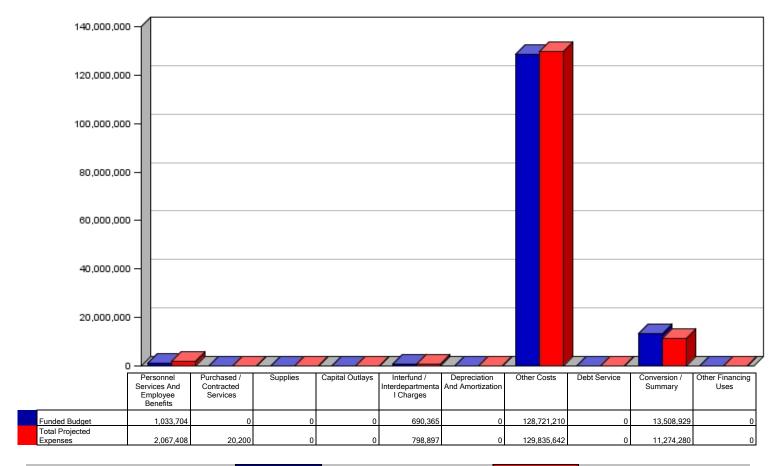
| Account | Actual Y-T-D(Dec) FY14 | Actual Y-T-D(Dec) FY15 | COA Funding Budget YearTotal FY16 | Actual Y-T-D(Dec) FY16 | Projected YearTotal FY16 | Variance (\$) | Variance (%) |
|-------------------|------------------------------|------------------------------|--|------------------------------|--------------------------------|---------------|--------------|
| Revenues | \$64,455,039 | \$67,414,710 | \$146,181,336 | \$73,564,378 | \$148,582,304 | \$2,400,968 | 1.64% |
| Expenses | \$66,197,727 | \$66,580,359 | \$146,181,336 | \$72,211,920 | \$146,181,336 | \$0 | 0.00% |
| Surplus (Deficit) | (\$1,742,688) | \$834,350 | \$0 | \$1,352,459 | \$2,400,968 | \$2,400,968 | N/A |

Major Revenue Variances:

The Group Insurance Fund is funded through employer and employee contributions. The funding is utilized to pay for medical claims because the City is self-funded and the contracts for the medical providers act as Administrators over the insurance program. Currently for FY16, Group Insurance revenue is projected to be \$148.6M.

Major Expenditure Variances:

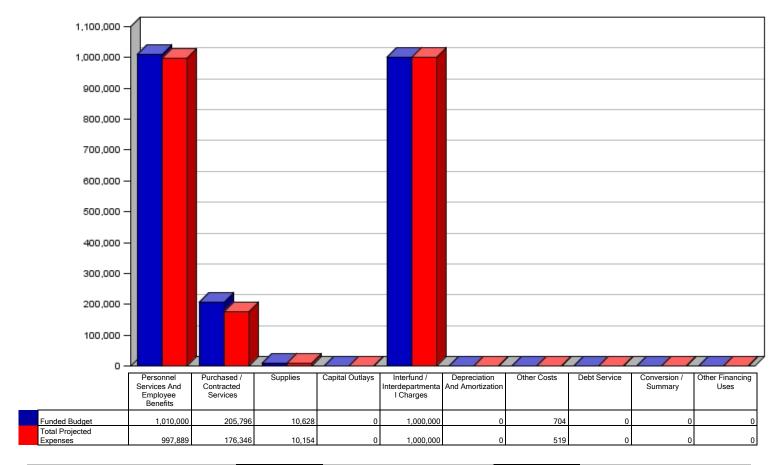
Currently, for FY16, Group Insurance expenditures are projected to be \$146.M. This amount includes projected expenses for insurance plan payments as well as costs related to the Affordable Care Act.



| Account | FY16 Funded Budget | YTD Actual | Projected Expenses | Total Projected Expenses | Variance (\$) | Variance (%) |
|--|-----------------------|--------------|-----------------------|-----------------------------|---------------|--------------|
| Personnel Services And Employee Benefits | \$1,033,704 | \$359,621 | \$1,707,788 | \$2,067,408 | (\$1,033,704) | (100.00%) |
| Purchased / Contracted Services | \$0 | \$20,200 | \$0 | \$20,200 | (\$20,200) | 0.00% |
| Supplies | \$0 | \$0 | \$0 | \$0 | \$0 | 0.00% |
| Capital Outlays | \$0 | \$0 | \$0 | \$0 | \$0 | 0.00% |
| Interfund / Interdepartmental Charges | \$690,365 | \$518,222 | \$280,675 | \$798,897 | (\$108,532) | (15.72%) |
| Depreciation And Amortization | \$0 | \$0 | \$0 | \$0 | \$0 | 0.00% |
| Other Costs | \$128,721,210 | \$70,693,641 | \$59,142,001 | \$129,835,642 | (\$1,114,432) | (0.87%) |
| Debt Service | \$0 | \$0 | \$0 | \$0 | \$0 | 0.00% |
| Conversion / Summary | \$13,508,929 | \$0 | \$11,274,280 | \$11,274,280 | \$2,234,649 | 16.54% |
| Other Financing Uses | \$0 | \$0 | \$0 | \$0 | \$0 | 0.00% |
| Expenses | \$143,954,208 | \$71,591,684 | \$72,404,744 | \$143,996,428 | (\$42,220) | (0.03%) |

| Expenditure Category | Variance Explanation |
|----------------------|----------------------|
| | |

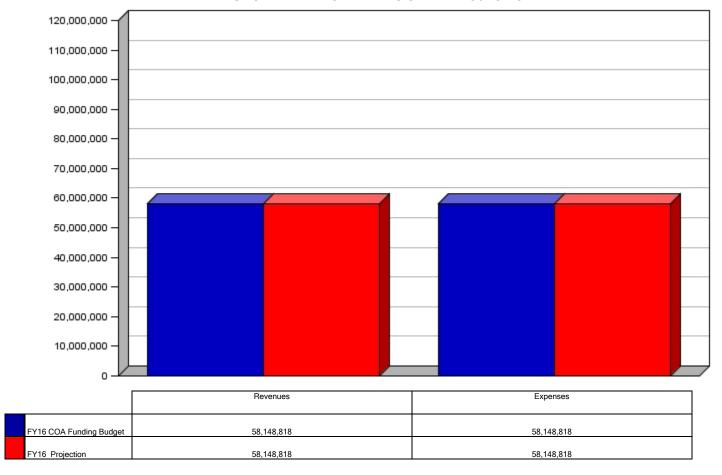
| Personnel Services And Employee Benefits | Variance due to expenses related to voluntary employee/retiree vision care more than anticipated. |
|--|---|
| Purchased / Contracted Services | Variance due to INBR contract services more than anticipated. |
| Supplies | N/A |
| Capital Outlays | N/A |
| Interfund / Interdepartmental Charges | Variance due to indirect cost monthly allocations more than anticipated. |
| Depreciation And Amortization | N/A |
| Other Costs | Variance due to incurred but not reported claims more than anticipated. |
| Debt Service | N/A |
| Conversion / Summary | This amount represents an allocation carried forward from previous fiscal years. |
| Other Financing Uses | N/A |



| Account | FY16 Funded Budget | YTD Actual | Projected Expenses | Total Projected Expenses | Variance (\$) | Variance (%) |
|--|-----------------------|------------|-----------------------|-----------------------------|---------------|--------------|
| Personnel Services And Employee Benefits | \$1,010,000 | \$496,669 | \$501,220 | \$997,889 | \$12,110 | 1.20% |
| Purchased / Contracted Services | \$205,796 | \$114,434 | \$61,912 | \$176,346 | \$29,450 | 14.31% |
| Supplies | \$10,628 | \$10,154 | \$0 | \$10,154 | \$474 | 4.46% |
| Capital Outlays | \$0 | \$0 | \$0 | \$0 | \$0 | 0.00% |
| Interfund / Interdepartmental Charges | \$1,000,000 | \$0 | \$1,000,000 | \$1,000,000 | \$0 | 0.00% |
| Depreciation And Amortization | \$0 | \$0 | \$0 | \$0 | \$0 | 0.00% |
| Other Costs | \$704 | \$519 | \$0 | \$519 | \$185 | 26.32% |
| Debt Service | \$0 | \$0 | \$0 | \$0 | \$0 | 0.00% |
| Conversion / Summary | \$0 | \$0 | \$0 | \$0 | \$0 | 0.00% |
| Other Financing Uses | \$0 | \$0 | \$0 | \$0 | \$0 | 0.00% |
| Expenses | \$2,227,128 | \$621,776 | \$1,563,132 | \$2,184,908 | \$42,220 | 1.90% |

| Expenditure Category | Variance Explanation |
|--|---|
| Personnel Services And Employee Benefits | As of December 31, 2015, the Department of Human Resources has no vacant positions. Variance due to timing of filling vacant position. |
| Purchased / Contracted Services | Variance due to contracted services for Background Checks, Court Reporting Services, Pre-Employment Physical and Drug Screenings less than anticipated. |
| Supplies | Variance due to supply spending less than anticipated. |
| Capital Outlays | N/A |
| Interfund / Interdepartmental Charges | Projected to spend within budget for Employee Benefit Costs. |
| Depreciation And Amortization | N/A |
| Other Costs | Variance due to the Compensation Board Hearings less than anticipated. |
| Debt Service | N/A |
| Conversion / Summary | N/A |
| Other Financing Uses | N/A |

Hotel/Motel Tax Fund BUDGET VARIANCE ANALYSIS AND PROJECTION



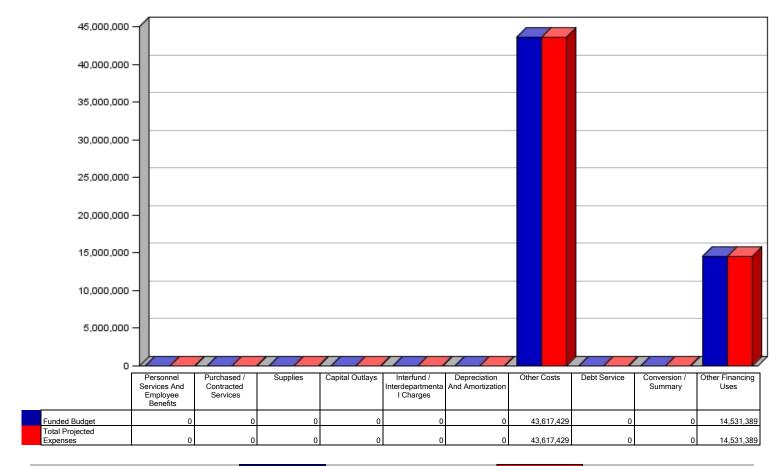
| Account | Actual Y-T-D(Dec) FY14 | Actual Y-T-D(Dec) FY15 | COA Funding Budget YearTotal FY16 | Actual Y-T-D(Dec) FY16 | Projected YearTotal FY16 | Variance (\$) | Variance (%) |
|-------------------|------------------------------|------------------------------|--|------------------------------|--------------------------------|---------------|--------------|
| Revenues | \$28,526,627 | \$31,219,675 | \$58,148,818 | \$28,520,354 | \$58,148,818 | \$0 | 0.00% |
| Expenses | \$25,146,883 | \$25,268,391 | \$58,148,818 | \$27,122,643 | \$58,148,818 | \$0 | 0.00% |
| Surplus (Deficit) | \$3,379,743 | \$5,951,284 | \$0 | \$1,397,711 | \$0 | \$0 | N/A |

Major Revenue Variances:

Current revenue collections are in line with budget expectations.

Major Expenditure Variances:

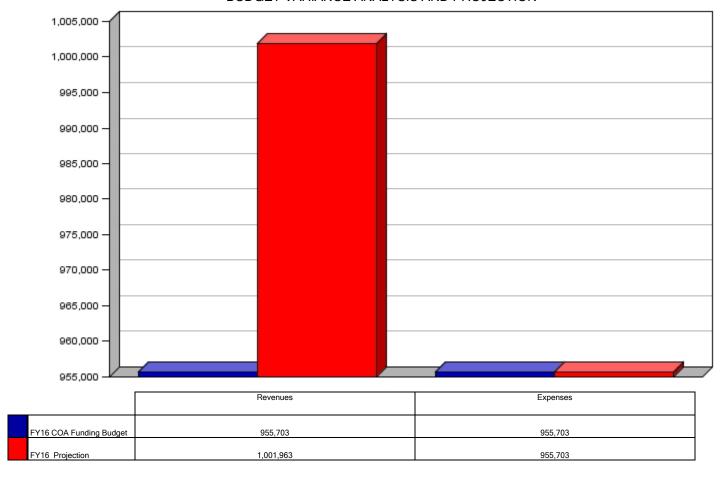
Hotel/Motel Tax Fund expenses are commensurate with revenues.



| Account | FY16 Funded Budget | Projected T YTD Actual Expenses | | Total Projected Expenses | Variance (\$) | Variance (%) |
|--|-----------------------|------------------------------------|--------------|-----------------------------|---------------|--------------|
| Personnel Services And Employee Benefits | \$0 | \$0 | \$0 | \$0 | \$0 | 0.00% |
| Purchased / Contracted Services | \$0 | \$0 | \$0 | \$0 | \$0 | 0.00% |
| Supplies | \$0 | \$0 | \$0 | \$0 | \$0 | 0.00% |
| Capital Outlays | \$0 | \$0 | \$0 | \$0 | \$0 | 0.00% |
| Interfund / Interdepartmental Charges | \$0 | \$0 | \$0 | \$0 | \$0 | 0.00% |
| Depreciation And Amortization | \$0 | \$0 | \$0 | \$0 | \$0 | 0.00% |
| Other Costs | \$43,617,429 | \$19,432,182 | \$24,185,247 | \$43,617,429 | \$0 | 0.00% |
| Debt Service | \$0 | \$0 | \$0 | \$0 | \$0 | 0.00% |
| Conversion / Summary | \$0 | \$0 | \$0 | \$0 | \$0 | 0.00% |
| Other Financing Uses | \$14,531,389 | \$7,690,462 | \$6,840,928 | \$14,531,389 | \$0 | 0.00% |
| Expenses | \$58,148,818 | \$27,122,643 | \$31,026,175 | \$58,148,818 | \$0 | 0.00% |

| Expenditure Category | Variance Explanation |
|--|--|
| Personnel Services And Employee Benefits | N/A |
| Purchased / Contracted Services | N/A |
| Supplies | N/A |
| Capital Outlays | N/A |
| Interfund / Interdepartmental Charges | N/A |
| Depreciation And Amortization | N/A |
| Other Costs | Projected to spend within budget. Expenses are commensurate with revenues. |
| Debt Service | N/A |
| Conversion / Summary | N/A |
| Other Financing Uses | Projected to spend within budget. Expenses are commensurate with revenues. |

Rental/Motor Vehicle Tax Fund BUDGET VARIANCE ANALYSIS AND PROJECTION



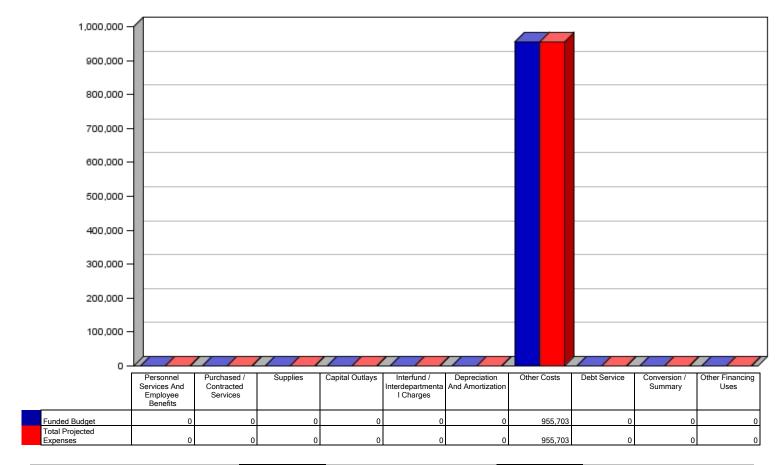
| Account | Actual Y-T-D(Dec) FY14 | Actual Y-T-D(Dec) FY15 | COA Funding Budget YearTotal FY16 | Actual Y-T-D(Dec) FY16 | Projected YearTotal FY16 | Variance (\$) | Variance (%) |
|-------------------|------------------------------|------------------------------|--|------------------------------|--------------------------------|---------------|--------------|
| Revenues | \$546,868 | \$500,400 | \$955,703 | \$534,167 | \$1,001,963 | \$46,260 | 4.84% |
| Expenses | \$478,356 | \$500,400 | \$955,703 | \$528,446 | \$955,703 | \$0 | 0.00% |
| Surplus (Deficit) | \$68,512 | \$0 | \$0 | \$5,721 | \$46,260 | \$46,260 | N/A |

Major Revenue Variances:

Rental Car tax collections on pace with revenue amounts expected for second quarter.

Major Expenditure Variances:

Expenditures are projected to be on par as anticipated.



| Account | FY16 Funded Budget | YTD Actual | Projected Expenses | Total Projected Expenses | Variance (\$) | Variance (%) |
|--|-----------------------|------------|-----------------------|-----------------------------|---------------|--------------|
| Personnel Services And Employee Benefits | \$0 | \$0 | \$0 | \$0 | \$0 | 0.00% |
| Purchased / Contracted Services | \$0 | \$0 | \$0 | \$0 | \$0 | 0.00% |
| Supplies | \$0 | \$0 | \$0 | \$0 | \$0 | 0.00% |
| Capital Outlays | \$0 | \$0 | \$0 | \$0 | \$0 | 0.00% |
| Interfund / Interdepartmental Charges | \$0 | \$0 | \$0 | \$0 | \$0 | 0.00% |
| Depreciation And Amortization | \$0 | \$0 | \$0 | \$0 | \$0 | 0.00% |
| Other Costs | \$955,703 | \$528,446 | \$427,257 | \$955,703 | \$0 | 0.00% |
| Debt Service | \$0 | \$0 | \$0 | \$0 | \$0 | 0.00% |
| Conversion / Summary | \$0 | \$0 | \$0 | \$0 | \$0 | 0.00% |
| Other Financing Uses | \$0 | \$0 | \$0 | \$0 | \$0 | 0.00% |
| Expenses | \$955,703 | \$528,446 | \$427,257 | \$955,703 | \$0 | 0.00% |

| Expenditure Category | Variance Explanation |
|--|---|
| Personnel Services And Employee Benefits | N/A |
| Purchased / Contracted Services | N/A |
| Supplies | N/A |
| Capital Outlays | N/A |
| Interfund / Interdepartmental Charges | N/A |
| Depreciation And Amortization | N/A |
| Other Costs | Projected to spend on budget for debt service payments. |
| Debt Service | N/A |
| Conversion / Summary | N/A |
| Other Financing Uses | N/A |

Enterprise Funds

| | Enterprise Funds | Investment in Cash Pool (\$ in thousands) | | | | Cash Pool Interest Earnings (\$ in thousands) | | | |
|------|--|--|-------------|-------------|-------------|--|---------|---------|---------|
| Fund | Description | Sep-15 | Oct-15 | Nov-15 | Dec-15 | Sep-15 | Oct-15 | Nov-15 | Dec-15 |
| 5051 | Water and Waste Water Revenue | \$92,154 | (\$5,437) | \$20,335 | \$42,638 | \$122 | \$53 | \$7 | \$55 |
| 5052 | Water and Waste Water Renewal Extension | 724,559 | 709,949 | 698,811 | 690,720 | 1,184 | 885 | 616 | 1,213 |
| 5401 | Solid Waste Services Revenue | 25,298 | 21,040 | 17,672 | 13,066 | 44 | 29 | 17 | 27 |
| 5402 | Solid Waste R&E | 1,534 | 1,533 | 1,331 | (2,719) | 3 | 2 | 1 | (1) |
| 5501 | Airport Revenue | 78,698 | 87,414 | 102,729 | 90,940 | 122 | 102 | 83 | 169 |
| 5502 | Airport Renewal Extension | 745,793 | 741,815 | 731,526 | 723,387 | 1,224 | 918 | 644 | 1,270 |
| 5601 | Building Permits | 3,514 | 5,065 | 5,733 | 6,244 | 5 | 5 | 5 | 10 |
| 5602 | Building Renewal & Extension | 41,672 | 41,647 | 41,610 | 41,574 | 68 | 51 | 36 | 72 |
| | Total | \$1,713,221 | \$1,603,026 | \$1,619,748 | \$1,605,851 | \$2,772 | \$2,045 | \$1,409 | \$2,815 |

Governmental Funds

| | Governmental Funds | | Investment (\$ in th | Cash Pool Interest Earnings (\$ in thousands) | | | | | |
|------|-------------------------------|-----------|-------------------------|--|-----------|--------|--------|--------|--------|
| Fund | Description | Sep-15 | Oct-15 | Nov-15 | Dec-15 | Sep-15 | Oct-15 | Nov-15 | Dec-15 |
| 1001 | General Fund | \$167,572 | \$302,373 | \$295,159 | \$235,700 | \$238 | \$290 | \$261 | \$463 |
| 2151 | Emergency Telephone System | (1,498) | (455) | (1,691) | (2,144) | (2) | (1) | (1) | (3) |
| 2751 | Hotel/Motel Tax | 679 | 1,624 | 1,852 | 778 | 6 | 1 | 2 | 2 |
| 2801 | Rental/Motor Vehicle Tax | 110 | 127 | - | 6 | - | - | - | - |
| 3101 | Annual Bond | 345 | 344 | 344 | 344 | - | - | - | - |
| 3501 | Park Improvement | 4,300 | 10,928 | 11,742 | 7,228 | 5 | 9 | 10 | 17 |
| 3503 | Capital Finance | 6,270 | 4,906 | 4,122 | 12,117 | 11 | 7 | 4 | 14 |
| 3504 | Special Assessment | 2,532 | 2,544 | 2,555 | 2,567 | 4 | 3 | 2 | 4 |
| 3507 | Capital Asset | (3,033) | (3,499) | (10,234) | (5,714) | (4) | (4) | (6) | (14) |
| 3508 | Capital Finance Recovery Zone | (109) | (109) | (109) | (109) | - | - | | - |
| | Total | \$177,168 | \$318,782 | \$303,740 | \$250,773 | \$258 | \$305 | \$272 | \$483 |

Other Funds

| | Other Funds | | Investment (\$ in th | Cash Pool Interest Earnings (\$ in thousands) | | | | | |
|------|--|-------------|-------------------------|--|-------------|---------|---------|---------|------------|
| Fund | Description | Sep-15 | Oct-15 | Nov-15 | Dec-15 | Sep-15 | Oct-15 | Nov-15 | Dec-15 |
| 5561 | Parks Facilities Revenue Fund | (\$134) | (\$145) | (\$158) | (\$160) | \$0 | \$0 | \$0 | \$0 |
| 5562 | Parks Facilities Renewal & Extn Fund | (112) | (112) | (112) | (113) | - | - | - | - |
| 5571 | Underground Atlanta Facilities Revenue | (7,873) | (7,870) | (7,912) | (7,806) | (13) | (10) | (7) | (14) |
| 5572 | Downtown Parking Project Fund | 133 | 167 | 202 | 34 | - | - | - | - |
| 5581 | Civic Center Revenue | (2,652) | (2,736) | (2,748) | (2,832) | (4) | (3) | (2) | (5) |
| 5582 | Civic Center R&F | 601 | 601 | 600 | 600 | 1 | 1 | 1 | 1 |
| 6001 | Fleet Service | (27,526) | (28,187) | (27,404) | (28,335) | (45) | (34) | (24) | (49) |
| 6002 | Group Insurance | 12,057 | 10,561 | 10,640 | 13,118 | 20 | 14 | 9 | 21 |
| 7101 | Agency | 22,978 | 23,222 | 23,146 | 22,755 | 37 | 29 | 20 | 40 |
| 4501 | Perpetual Care | 324 | 321 | 321 | 321 | 1 | - | - | 1 |
| 7701 | Trust | 32,952 | 31,359 | 31,522 | 29,040 | 54 | 40 | 28 | 53 |
| | Total | \$30,748 | \$27,181 | \$28,095 | \$26,622 | \$51 | \$37 | \$25 | \$48 |
| | Total Investment in Cash Pool | \$1,921,138 | \$1,948,990 | \$1,951,584 | \$1,883,246 | \$3,081 | \$2,387 | \$1,706 | \$3,346 |

CITY OF ATLANTA, GEORGIA General Fund - Statement of Cash Flows (In Thousands)

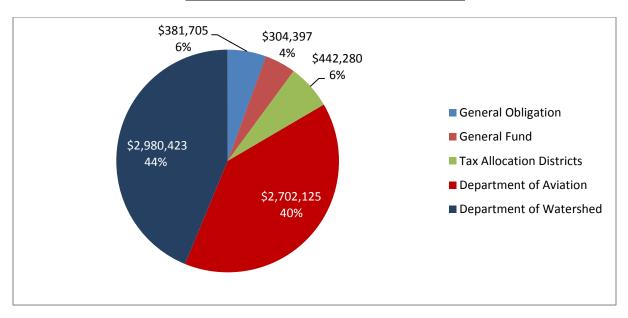
Q2 FY2016 & Q2 FY2015

Unaudited

| | FY2016 | | | | | FY2015 | | |
|--|-------------------|-------------------|-------------------|-------------------|---------------|-------------------|-------------------|-------------|
| | | | | | FY16 | | | FY15 |
| | Oct-15 | Nov-15 | Dec-15 | Q2 | Fiscal YTD | Q1 | Q2 | Fiscal YTD |
| Cash and cash equivalents, beginning of period | <u>\$ 126,296</u> | <u>\$ 255,451</u> | <u>\$ 261,200</u> | <u>\$ 126,296</u> | \$ 170,698 | <u>\$ 137,284</u> | <u>\$ 100,543</u> | \$ 137,284 |
| Cash flows from operating activities Revenue | | | | | | | | |
| Cash flow from property taxes | 122,707 | 17,193 | 4,877 | 144,777 | 183,094 | 17,568 | 160,745 | 178,313 |
| Cash flow from public utility and other taxes | 36,964 | 15,306 | 17,809 | 70,079 | 112,861 | 40,809 | 68,002 | 108,811 |
| Cash flow from licenses and permits | 2,947 | 3,770 | 5,062 | 11,779 | 16,818 | 4,147 | 9,015 | 13,162 |
| Cash flow from charges for services | 329 | 427 | 398 | 1,154 | 3,812 | 2,358 | 2,114 | 4,472 |
| Cash flow from fines & forfeitures | 1,900 | 1,659 | 1,678 | 5,237 | 11,699 | 6,969 | 5,996 | 12,965 |
| Cash flow from building and concessions | 271 | 486 | 431 | 1,188 | 3,769 | 3,846 | 1,667 | 5,513 |
| Cash flow from hotel/motel taxes | 1,494 | 1,633 | 1,217 | 4,344 | 7,690 | 3,385 | 3,810 | 7,195 |
| Cash flow from other miscellaneous | 3,135 | 3,160 | 3,241 | 9,536 | 19,140 | 8,779 | 8,491 | 17,270 |
| Accounts Receivable Decrease (Increase) | 14,587 | 3,250 | (189) | 17,648 | (11,397) | (4,756) | 5,222 | 466 |
| Total revenue | 184,334 | 46,884 | 34,524 | 265,742 | 347,486 | 83,105 | 265,062 | 348,167 |
| Employee related payments | (31,541) | (30,052) | (39,834) | (101,427) | (197,519) | (93,284) | (95,658) | (188,942) |
| Vendor related payments | (17,496) | (8,636) | (41,965) | (68,097) | (105,815) | (34,180) | (37,879) | (72,059) |
| Operating expenses | (49,037) | (38,688) | (81,799) | (169,524) | (303,334) | (127,464) | (133,537) | (261,001) |
| Operating income | 135,297 | 8,196 | (47,275) | 96,218 | 44,152 | (44,359) | 131,525 | 87,166 |
| Operating transfers | _ | _ | (15,589) | (15,589) | (16,672) | (1,063) | (3,968) | (5,031) |
| Interfund receivables\payables | (4,719) | (1,819) | 437 | (6,101) | 14,919 | 21,957 | (7,935) | 14,022 |
| Net cash (used)/provided by operating activities | 130,578 | 6,377 | (62,427) | 74,528 | 42,399 | (23,465) | 119,622 | 96,157 |
| Cash flows from financing activities | | | | | | | | |
| MOU principal payments | - | - | - | - | (10,000) | (10,000) | - | (10,000) |
| Principal repayments of long-term debt | - | - | (9,136) Interest | (9,136) | (11,407) | | • | (11,095) |
| payments | - (4.044) | - (445) | (1,806) | (1,806) | (2,682) | | | (2,961) |
| Acquisition, construction and impr. of capital assests Capital Contributions | (1,311) | (415) | (181) | (1,907) | (9,500) | (374) | (688) | (1,062) |
| Proceeds from bond/note issuance | - | - - | - | <u>-</u> | 7,779 | _ | - - | - - |
| Proceeds from sale of capital assets | 43 | 76 | 109 | 228 | 386 | 450 | 28 | 478 |
| Net cash (used)/provided by financing activities | (1,268) | | (11,014) | (12,621) | (25,424) | | (11,443) | (24,640) |
| | (,, ==, | (===, | (,- , | (,, | (==, := :) | (10,101) | (11,110) | (= 1,0 10) |
| Cash flows from investing activities | | () | (5.45) | (2.2.2) | | () | | |
| Interest on investments | (155) | (289) | (249) | (693) | (163) | (79) | 239 | 160 |
| Purchases and sales of non-pooled investments | - (4.55) | | | - (000) | | | | |
| Net cash provided by/(used) investing activities | (155) | (289) | (249) | (693) | (163) | (79) | 239 | 160 |
| Change in cash and cash equivalents | 129.155 | 5.749 | (73.690) | 61,214 | <u>16,812</u> | (36,741) | 108,418 | 71.677 |
| Cash and cash equivalents, ending balance | \$ 255,451 | \$ 261,200 | \$ 187,510 | \$ 187,510 | \$ 187,510 | \$ 100,543 | \$ 208,961 | \$ 208,961 |
| Cumulative operating cash flow | \$ 98,449 | \$ 104,826 | \$ 42,399 | \$ 42,399 | \$ 42,399 | \$ (23,465) | \$ 192,712 | \$ 96,157 |
| Cumulative cash flow from financing | \$ (14,071) | | | - | \$ (25,424) | , | | \$ (24,640) |
| Cumulative cash flow from investing | \$ 375 | \$ 86 | \$ (163) | \$ (163) | \$ (163) | \$ (79) | \$ 1,245 | \$ 160 |
| Total | \$ 84,753 | \$ 90,502 | \$ 16,812 | \$ 16,812 | \$ 16,812 | \$ (36,741) | \$ 142,088 | \$ 71,677 |
| | | | | | | | | |

City of Atlanta Debt Portfolio

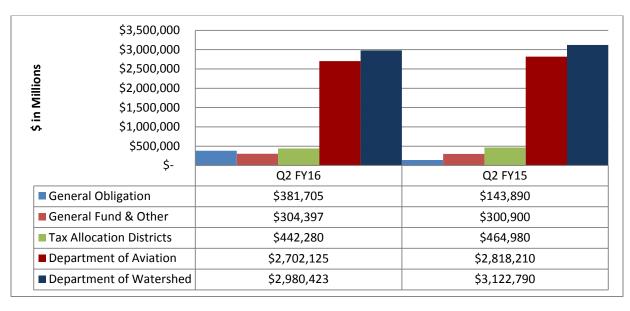
Total Debt Outstanding (Q2 FY16)



The City of Atlanta's outstanding long-term debt totaled approximately \$6.9 billion as of Q2 FY16. Total debt is comprised of approximately \$382 million of General Obligation bonds; \$304 million of General Fund debt; \$442 million in Tax Anticipation Districts; \$2.8 billion of Aviation revenue bonds; and \$2.9 billion of Watershed revenue bonds.

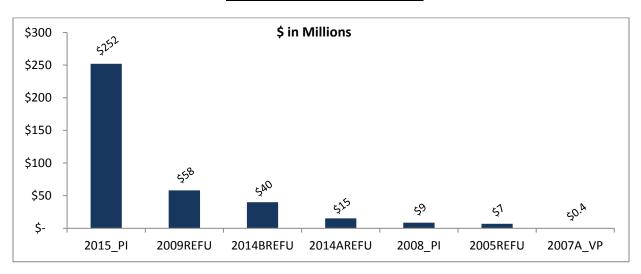
A comparison of FY16 and FY15 Q2 total outstanding debt shows an overall net decrease of \$39.8 million or (0.6%). The City made approximately \$358 million in debt (principal and interest) payments for the quarter.

Comparison of Outstanding Debt



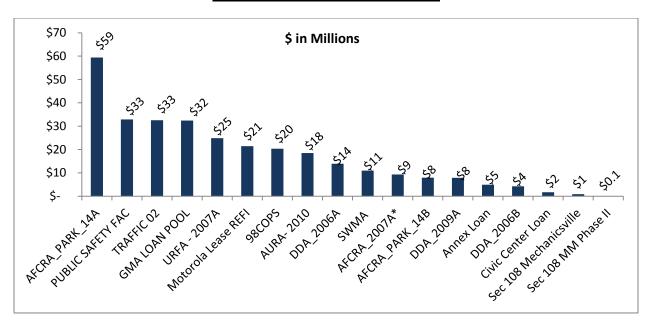
The following graphs outline debt outstanding for each series of bonds within the City's debt portfolios:

General Obligation Debt



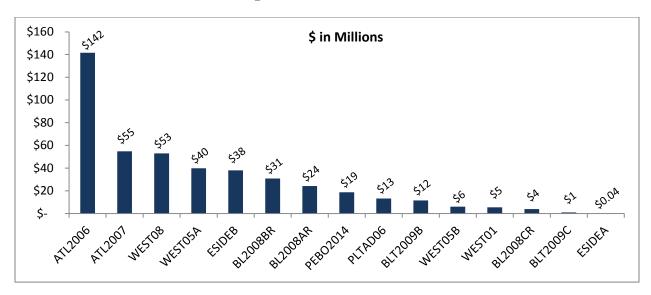
The City's General Obligation debt portfolio totaled \$382 million as of Q2 FY16. A comparison with same period FY15 shows an overall increase of \$238 million that resulted from the issuance of the Public Improvement Quality of Life Infrastructure Bonds Series 2015.

General Fund & Other Debt



The General Fund and Other Debt portfolio include, but is not limited to, the Atlanta Fulton County Recreation Authority, Atlanta Public Safety Authority, Atlanta Solid Waste Management Authority and the Downtown Development Authority. The total debt outstanding as of Q2 FY16 was \$304 million. A comparison of the debt outstanding with same period FY15 shows an overall increase of \$3 million. The increase is the result of an adjustment to capture the Civic Center Loan, Section 108 Mechanicsville and MM Phase II Loans outstanding.

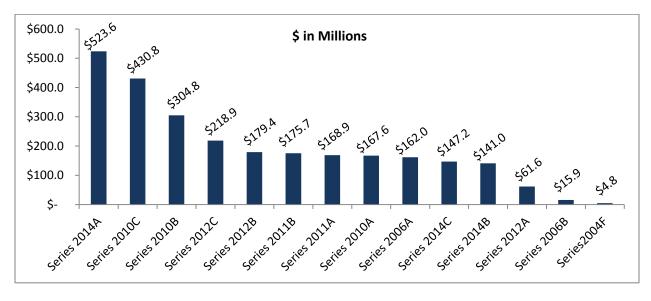
Tax Anticipation Districts (TADs) Debt



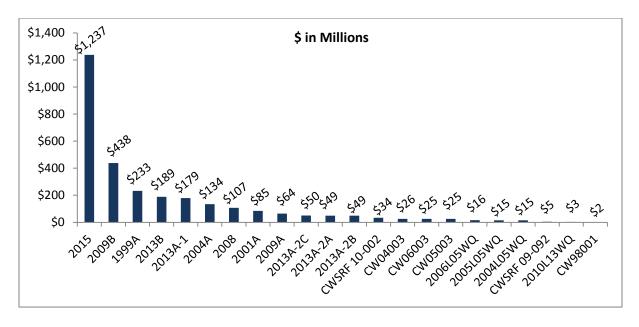
TAD debt totaled \$442 million as of Q2 FY16. This amount represents a decrease of \$23 million of total TAD debt outstanding over the same period FY15.

Department of Aviation Debt

The Department of Aviation's debt totaled \$2.7 billion as of Q2 FY16. This reflects a net decrease of \$116 million over the same period FY15 resulting from the payment of outstanding obligations that matured during the quarter.



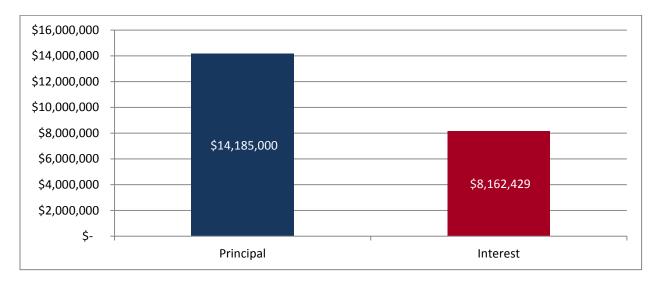
Department of Watershed Management Debt



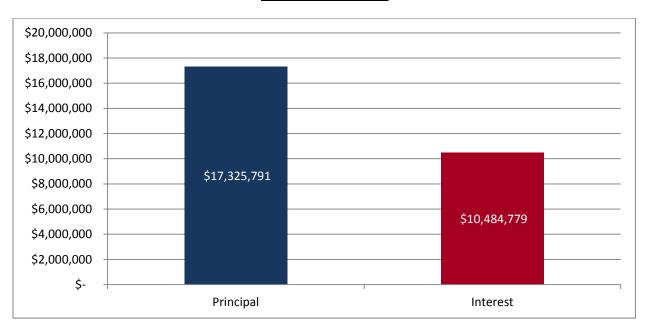
The Department of Watershed Management's debt totaled \$2.9 billion as of Q2 FY16. This reflects an overall decrease of approximately \$142 million over the same period FY15 resulting from refunding and payments on its outstanding obligations.

The following graphs, broken out by principal and interest, illustrate debt payments made by the City during the Q2 FY16 period:

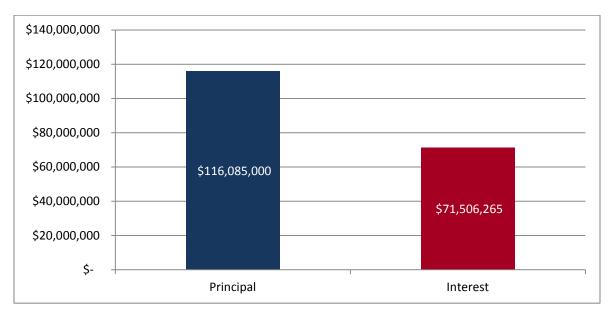
General Obligation



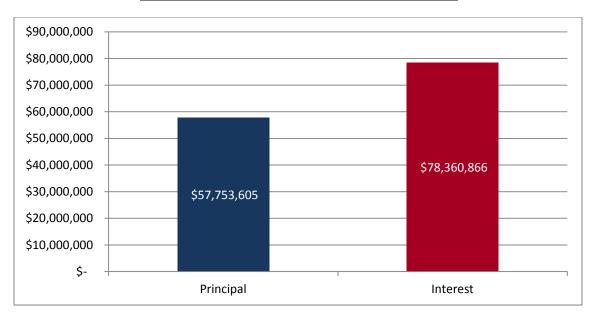
General Fund



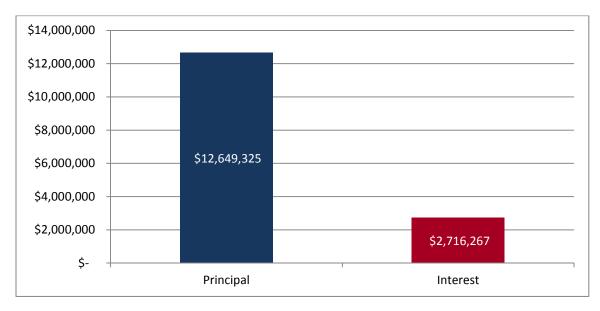
Department of Aviation



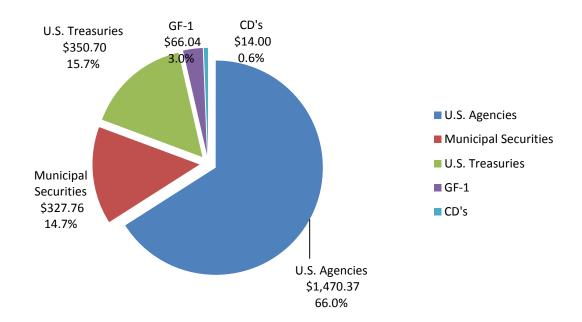
Department of Watershed Management



Tax Anticipation Districts



Total Investment Portfolio (Q2 FY16)



The City of Atlanta's investment portfolio totals approximately \$2.2 billion and is comprised of the Cash Pool, APFC & Atlantic TAD accounts. As of Q2 FY15, the total portfolio consisted of the following; \$1.47 billion of Federal Agency securities (66%); \$350.1 million of US Treasuries (16%); \$327.8 million of Municipals (14%); \$66.0 million in the Georgia Fund-1 Money Market Account (3%); and \$14.0 million in Certificates of Deposit (1%).

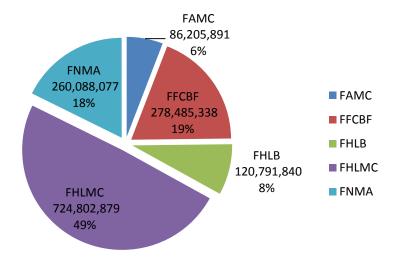
The city's investment portfolio increased approximately \$197 million (9.74%) compared with the same period 2Q FY15.

Composition of Portfolio Value

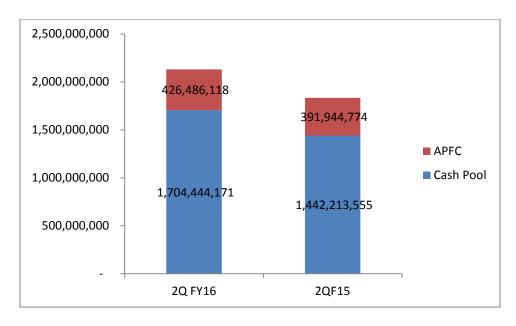
| Security Type | Fair Market Value 12/31/15 (FY16) | Fair Market Value 12/31/14 (FY15) | |
|---------------------------|--------------------------------------|--------------------------------------|--|
| Federal Agency Securities | 1,464,295,754.95 | 1,399,634,767 | |
| Municipal Securities | 326,208,992.75 | 99,788,374 | |
| U.S. Treasury Securities | 349,831,270.00 | 331,056,249 | |
| Georgia Fund 1 | 66,037,069.41 | 179,891,244 | |
| Certificate of Deposit | 14,000,000.00 | 13,000,000 | |
| Total | \$2,220,373,087 | \$2,023,370,634 | |

The current distribution of Federal Agency investments ensures the diversification of the City's portfolio.

Federal Agency Securities

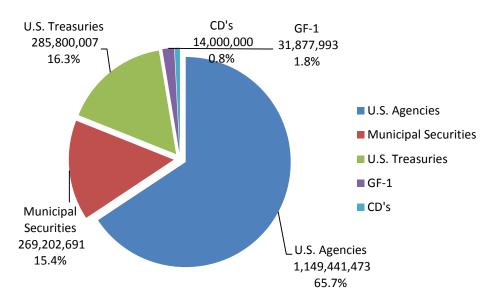


APFC vs. Cash Pool



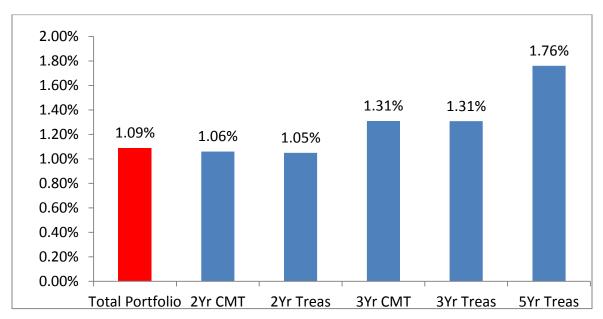
Year over year, investments in the Cash Pool increased approximately \$262.2 million (18.2%), while investments to the APFC increased approximately \$34.5 million (8.8%).

Cash Pool Composition



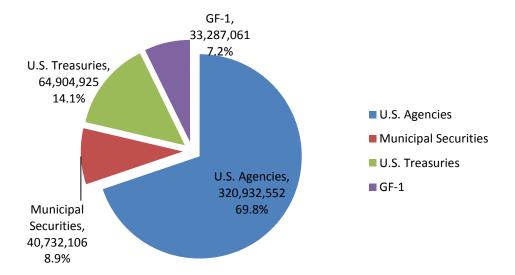
On an asset mix comparison, the City's Cash Pool investments in Federal Agency securities, Municipal securities, U.S. Treasuries, the Georgia Fund 1 account and Certificates of Deposits were 65.7%, 15.4%, 16.3%, 1.8% and 1.0% respectively.

Cash Pool Yield vs. Benchmarks



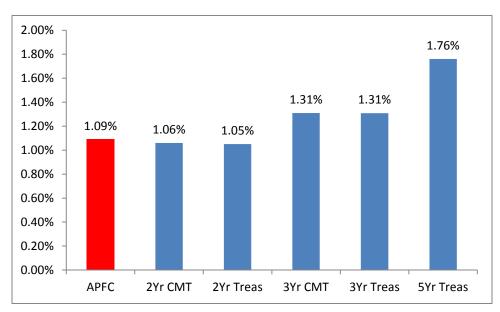
During the 2Q16 period, the Cash Pool portfolio compared favorably to benchmarked indices, yielding 1.09%

APFC Portfolio Composition



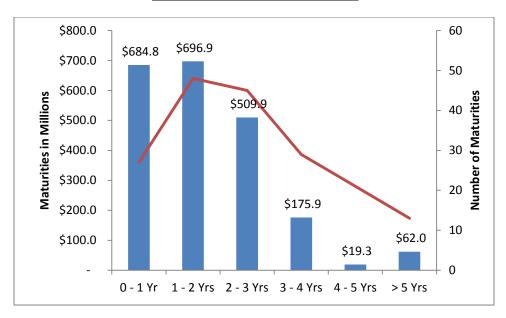
On an asset mix comparison, the City's APFC investments in Federal Agency securities, Municipal securities, U.S. Treasuries the Georgia Fund 1 account were 69.8%, 8.9%, 14.1% and 7.2% respectively.

APFC Yield vs. Benchmarks



During the 2Q16 period, the APFC portfolio compared favorably to benchmarked indices, yielding 1.09%.

Investment Pool Maturity



As of 2Q16, the City's overall duration was approximately 1.75 years. The portfolio's overall duration was 1.784 as of 2Q15 (with an average book yield of 0.875%). Book yield improved by 24.57% between 2Q14 and 2Q15 while duration declined by 1.9%.

City of Atlanta Bond Ratings

| | General Obligation Bonds | | | | | | | | | |
|--|--|---|---|--|--|--|--|--|--|--|
| Date | Moody's | S & P | Fitch | | | | | | | |
| Dec 2015 | | | | | | | | | | |
| (Current) | Aa2 Positive Outlook | AA Stable | AA+ | | | | | | | |
| Nov-14 | Aa2 Outlook revised to Positive from Stable | AA Stable | NR | | | | | | | |
| Jun-2014 | Aa2 Stable | Upgrade from A to AA Stable | NR | | | | | | | |
| Jun-2012 | Aa2' Outlook revised to Stable from Negative | | | | | | | | | |
| Mar-2012 | | A' Outlook revised to Stable from Negative | | | | | | | | |
| Nov-2010 | | A' Outlook revised to Negative from Stable | | | | | | | | |
| May-2010 | Change in scale to 'Aa2' Negative outlook from 'A1' Negative | A Stable | WD | | | | | | | |
| | Water and Wastewater Enterprise Bonds | | | | | | | | | |
| Date | Moody's | S & P | Fitch | | | | | | | |
| Dec - 2015 (Current) | Aa3 Stable Outlook | AA- Stable | Affirmed A+ Positive Outlook | | | | | | | |
| Aug-2013 | Upgrade from A1 to Aa3 Stable | Upgrade from A to A+ Stable | Upgrade from A to A+ Stable | | | | | | | |
| Dec-2012 | A1 Stable | A Stable | A Stable | | | | | | | |
| Apr-2011 | | A' Outlook revised to Stable from Negative | | | | | | | | |
| May-2010 | Change in scale to 'A1' Stable from 'Baa1' | A' Outlook revised to Negative from Stable | Rating recalibration to 'A' Stable from 'BBB+' | | | | | | | |
| | | Enterprise - Senior Lien GARBs | | | | | | | | |
| Date | Moody's | S & P | Fitch | | | | | | | |
| January 2015 (Current) | Aa3 Stable | A+ Stable | A+ Stable | | | | | | | |
| Mar-2014 | Upgrade from A1 to Aa3 Stable | A+ Stable | A+ Stable | | | | | | | |
| May-2013 | | | A+ Stable | | | | | | | |
| Oct-2010 | A1 Stable | | A+ Stable | | | | | | | |
| May-2010 | A1 Stable | | | | | | | | | |
| Atlanta Airport Enterprise - Subordinate Lien GARBs and PFCs | | | | | | | | | | |
| Date | Moody's | S & P | Fitch | | | | | | | |
| January 2015 (Current) | A1 Stable | A Stable | A Stable | | | | | | | |
| Jun-2014 | A1 Stable | A Stable | A Stable | | | | | | | |
| May-2013 | | | A Stable | | | | | | | |
| Apr-2012 | | | | | | | | | | |
| Jun-2011 | | A Stable | | | | | | | | |
| Oct-2010 | Upgraded to A1 Stable from A2 Stable | | A Stable | | | | | | | |

CATASTROPHIC (GENERAL) FUND BALANCE PROJECTION

| Fund Balance at June 30, 2009 FY 2010 Surplus Fund Balance at June 30, 2010 FY 2011 Surplus Fund Balance at June 30, 2011 FY 2012 Surplus Fund Balance at June 30, 2012 | 7,393 65,040 72,433 21,917 94,350 32,370 126,720 11,444 | | |
|---|--|---------|---------|
| FY2013 Surplus Fund Balance at June 30, 2013 | 138,164 | | |
| FY2014 Surplus | <u>3,821</u> | | |
| Fund Balance at June 30, 2014 | 141,985 | | |
| FY2015 Surplus Fund Balance at June 30, 2015 (unaudited) | <u>9,389</u> 151,374 | | |
| Projected Fund Balance Change during FY16 | | | |
| FY2016 Revenues Approved by City Council | 593,111 | | |
| plus: GF revenue projection variance | <u>1,984</u> | | |
| Net projected Revenues as of 6/30/2016 | _ | 595,095 | |
| FY 2016 Expenses Approved by City | 593,111 | | |
| plus: GF department projection variance | <u>1,663</u> | | |
| Net projected Expenses | | | |
| as of 6/30/2016 | _ | 594,774 | |
| Net Estimated FY16 Surplus from Operations | | | 321 |
| Total Projected Fund Balance General Fund | | | 151,695 |
| GASB 54 Fund Balance Projection: | | | |
| 30-Jun-16 | 11,101 | | |
| Nonspendable Restricted | 11,101 | | |
| Committed | 0 | | |
| Assigned | 11,636 | | |
| Unassigned | 128,958 | | |
| | 151,695 | | |
| Unrestricted | 140,594 | | |

APPENDIX A - REVENUE DETAIL

PROPERTY TAXES & INTANGIBLE TAXES

PROPERTY TAXES

INTANGIBLE TAXES

LOCAL OPTION SALES TAX

ALCOHOL, HOTEL/MOTEL AND OTHER TAX

ALCOHOL TAX

HOTEL/MOTEL TAX

PUBLIC UTILITY FRANCHISE

INSURANCE PREMIUM TAXES

MOTOR VEHICLE

LICENSES AND PERMITS

LICENSES, LIQUOR

LICENSES, BEER/WINE

LICENSES, GENERAL BUSINESS

PERMITS, COMMERCIAL PARKING

PERMITS, BUILDING

PERMITS, ELECTRICAL

OTHER LICENSES & PERMITS

CHARGES FOR SERVICES

INDIRECT COST RECOVERY

POLICE INSPECTIONS

POLICE SERVICE ATLANTA BOARD OF EDUCATION

POLICE SERVICE BURGLAR ALARM

FEES FOR SWIMMING

OTHER CHARGES FOR SERVICES

FINES & FORFEITURES

TRAFFIC FINES

PARKING FINES

FAILURE TO APPEAR/ABIDE

OTHER FINES & FORFEITURES

MISCELLANEOUS REVENUE

LAND RENTAL

BUILDING RENTAL

INS INMATE LEASE RENTAL

RECOVERIES

OTHER FINANCING SOURCES & LOCAL SHARED

INTEREST EARNINGS

GAIN/LOSS ON INVESTMENT

OPERATING TRANSFER FROM 7101 - ONE TIME BONUS - AGENCY FUNDS

OPERATING TRANSFER FROM 7701 - CAR RENTAL TAX

APPENDIX B- GENERAL FUND REVENUE BUDGET VS ACTUAL

COA-DEPARTMENT OF FINANCE

FY2016 GENERAL FUND REVENUE BUDGET VS ACTUAL FOR THE MONTH ENDED DECEMBER 31, 2015

| GENERAL FUND | | | | | | | | | |
|--|-------------------------|--------------------------------------|--|-----------------------------|----------------|-------------------|-----------------|--------------------------|---|
| Revenue Category | FY 2016 Anticipation | December YTD % of Anticipation | December YTD Budget Based on Anticipation | Y-T-D December Actual | Total Variance | Perf. Variance | Timing Variance | % Variance to YTD Budget | Comments |
| Current Year Property Taxes | 184,619,115 | 99.5% | 183,614,263 | 177,576,346 | (6,037,917) | | (6,037,917) | -3.3% | Moderate Risk-Timing variancecurrently awaiting proceeds from tax lien sale and settlement of property tax appeals. |
| Local Option Sales Tax | 101,516,578 | 50.2% | 50,920,182 | 51,535,081 | 614,899 | 614,899 | | 1.2% | Low Risk-Favorable variancesales tax revenue exceeds anticipated Y-T-D collections. |
| Hotel/Motel Tax (1) | 14,931,390 | 55.3% | 8,253,073 | 7,690,462 | (562,611) | | (562,611) | -6.8% | Low Risk-Timing variancehotel/motel revenues slightly off pace anticipated at Q2. |
| Public Utility Franchise | 43,395,742 | 13.0% | 5,623,189 | 6,540,614 | 917,425 | | 917,425 | 16.3% | Low Risk-Timing variancePU franchise revenues slightly ahead of pace anticipated at Q2. |
| Indirect Cost Recovery | 30,098,055 | 51.3% | 15,433,802 | 18,403,581 | 2,969,779 | 2,969,779 | | 19.2% | Low Risk-Favorable variance-Indirect Cost revenue exceeds budget anticipations. |
| General Business License | 49,047,636 | 9.5% | 4,682,314 | 6,070,758 | 1,388,444 | | 1,388,444 | 29.7% | Low Risk-Timing variance - renewal season in process; promoted on-line renewal & social media communication initiatives. |
| Insurance Premium | 22,889,796 | 100.0% | 22,889,796 | 24,215,337 | 1,325,541 | 1,325,541 | | 5.8% | Low Risk-Favorable varianceinsurance premium revenue greater than anticipated in FY16. |
| Other Licenses/Permits | 22,605,226 | 49.8% | 11,252,589 | 10,747,571 | (505,018) | - | (505,018) | -4.5% | Moderate Risk-Delays in commercial parking initiative & GA legislative impact on car for hire revenue. |
| Alcohol | 16,776,607 | 49.6% | 8,322,014 | 8,791,706 | 469,692 | | 469,692 | 5.6% | Low Risk-Timing variance-actual revenues greater than anticipation in Q2. |
| Fines/Forfeitures | 30,094,852 | 43.8% | 13,191,736 | 11,720,855 | (1,470,881) | (1,470,881) | | -11.2% | Moderate Risk-Revenue from Traffic Fines and PTIT fees lower than anticipated for Q2. |
| Intangible Recording Taxes | 4,262,020 | 56.5% | 2,409,997 | 2,702,256 | 292,259 | | 292,259 | 12.1% | Low Risk-Timing varianceIntangible recording revenue greater than anticipated. |
| Land and Building Rentals | 8,170,332 | 66.8% | 5,454,032 | 3,768,877 | (1,685,155) | (1,685,155) | | -30.9% | Moderate Risk-Decline attributed to reduction in revenue from the US Marshall contract due to change in judicial initiatives. |
| Real Estate Transfer Taxes | 2,042,713 | 68.0% | 1,388,694 | 1,612,954 | 224,260 | | 224,260 | 16.1% | Low Risk-Timing varianceRE Transfer revenue greater than anticipated. |
| Remaining Revenues | 62,660,574 | 55.6% | 34,863,704 | 35,511,496 | 647,792 | 647,792 | | 1.9% | Low Risk-Favorable variance-due to equipment loan proceeds that were not anticipated. |
| General Fund subtotal revenues | 593,110,637 | 62.1% | 368,299,385 | 366,887,894 | (1,411,491) | 2,401,975 | (3,813,466) | -0.4% | |
| Total General Fund Revenues and Fund Balance | 593,110,637 | 62.1% | 368,299,385 | 366,887,894 | (1,411,491) | 2,401,975 | (3,813,466) | -0.4% | |

NOTES: (1) Hotel/Motel represents net of the appropriation to Georgia Dome, Georgia World Congress and ACVB.

[&]quot;FY 2016 Anticipation" per the Department of Finance-Office of Revenue.

December YTD Budget Based on 6 mos. Of the FY2016 Anticipation"

[&]quot;Performance Variance" is a variance based on actual performance of the underlying activity

[&]quot;Remaining Revenues" includes PY Property taxes, Public Utility Property taxes, Interest Earnings, Operating Transfers (W&S PILOT), Recoveries, etc...

APPENDIX C - DEPARTMENT OF FINANCE/BUDGET OFFICE CONTACT LISTPlease contact your Budget Analyst/Manager if you have any questions.

| OBFP Staff | Title | Department | Phone Number | |
|------------------|----------------------------|--|-----------------|--|
| Youlanda Carr | Budget Chief | 404.330.6949 | | |
| Jessime McGarity | Budget Director | | 404.330.6902 | |
| Patricia McIver | Budget & Policy | Aviation, Fleet Services Public Works Solid Waste | 404.335.1922 | |
| David Oberender | Budget Analyst | Corrections E911 Police Aviation Police Courts | 404.865.8691 | |
| Melita Kelly | Budget Analyst | Planning and Development Building Permits ACRB Aviation | 404.330.6714 | |
| Kimberly Tallon | Manager | Fire Information Technology Judicial Public Defender Solicitor | 404.330.6443 | |
| Shawn Gabriel | Budget Director | | 404.865.8442 | |
| Pam Holmes | Budget & Policy Manager | Law Parks, Civic Center Cyclorama Water/Wastewater | 404.330.6985 | |
| Aaron Wells | Dudget Applyet | City Council Executive Offices Finance | 404.865.8441 | |
| Alicia Thompson | Budget Analyst | Ethics Procurement Human Resources Audit | 404.865.8471 | |

APPENDIX D - GLOSSARY OF TERMS

Alcohol accounts include 3% tax-by-the-drink and Wholesale Alcohol at Alcohol .22 cents per liter. **Building Permits** Building permit fee is \$5.00 per \$1,000 of valuation or \$50 whichever is greater. **Current Year** Real and personal ad valorem taxes; tax revenues derived from 10.24 **Property Taxes** millage rate. Comprised of traffic fines and tied to ticket issuance and Park Atlanta guarantee included. Fines/Forfeitures **General Business** Business tax based on gross receipts and number of employees on companies reporting Georgia income. License Seven percent room occupancy tax levied on the occupant of any hotel, motel, lodgings, or rooming accommodations. **Hotel/Motel Tax** Cost allocation to recover centralized administrative services provided to **Indirect Cost** enterprise funds. Recovery Insurance companies pay tax on the gross direct premium to the State Insurance Premium Insurance Department. Recording tax is levied on each instrument securing one or more long-Intangible **Recording Taxes** term notes at the rate of \$1.50 per each \$500. Interest earned based on the General Fund equity share in the Cash Pool **Interest Earnings** (Concentration Account). Land and Monthly lease rental agreements for City-owned real estate properties (Neighborhood centers and cell towers). **Building Rentals** City share of LOST is 42.87% of one percent; county-wide tax negotiated **Local Option** between Fulton County and municipalities. **Sales Tax Motor Vehicle** Taxes Monthly tag tax due on the birth date of each registered motor vehicle. **Operating Transfers** Transfers from Car Tax and Trust funds. **Other Charges** Public safety fees including false alarms, school detective, and inspection for Services fees.

Comprised of alcohol, professional licenses, plumbing, electrical, and HVAC permits.

Prior Year
Property Taxes

Outstanding delinquent property taxes that are subject to FIFA (liens).

Public Utility
Franchise fee paid by public utility companies based on a percentage of gross receipts or linear feet.

Real Estate
Tax is levied on sale/transfer of real estate at rate of \$1 for the first \$1,000 & .10 cents for each additional \$100.

State reimbursements for workers compensation claims from State Recoveries

Subsequent Injury Trust Fund.