

CITY OF  
ATLANTA



FY 16 THIRD QUARTER REPORT

DEPARTMENT OF  
FINANCE

# FINANCIAL STATUS REPORT





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## **EXECUTIVE SUMMARY**

The Financial Status Report for the quarter ending March 31, 2016 represents the Department of Finance's continuing efforts to provide enhanced financial reporting to the City's executives and policymakers. The report is presented as follows:

- **Executive Summary**  
This section provides an economic briefing and summary of the quarter's results for General Fund and its Departments, the Enterprise Funds, Other Funds and the current Fund Balance Projection.
- **General Fund Summaries**  
This section begins with an overview of the General Fund as of March 31, 2016. The section ends with a report for the Department of Public Defender's Office. If there are challenges to a department operating within the adopted budget, it will be reported in this section.
- **Enterprise Funds**  
The Enterprise Funds are reported in a format that focuses on each fund's respective revenue and expenditure position with explanations provided for variances.
- **Other Funds**  
Similarly, the Other Funds section reports on funds that may require subsidies from the General Fund.
- **Cash Pool/Flow Reports**  
The Cash Pool and Cash Flow reports provide the cash position of the City of Atlanta as of March 31, 2016.
- **Catastrophic (General) Fund Balance Projection**  
This section will be updated quarterly as each Department reports on its projected expenditures.
- **Debt and Investment Report**  
The Debt and Investment Report details the investment and debt portfolio activity of the City of Atlanta as of March 31, 2016.
- **Appendices**  
The appendices have been added to provide additional information related to Revenue Detail, commentary about the General Fund's Revenue performance, as well as a Glossary of Terms. This section also includes contact information for the Budget Analysts/Managers.

# Economic Briefing

## Economic Outlook:

A proposed new 20-year lease deal between Delta Airlines and the City of Atlanta’s Hartsfield-Jackson Atlanta International Airport bodes well for Atlanta’s long term growth potential, and future airport expansion projects. The airport makes the Atlanta area an ideal location to operate corporate headquarters due to its large number of direct domestic and international flights. Multi-state and multi-national companies based in Atlanta are transporting executives and salespeople to and from the Atlanta region each and every day.

The Georgia State University Economic Forecasting Center report states: Compared to other areas throughout the U.S. (most notably Texas), with strong ties to oil prices, the Atlanta metro area has avoided the massive layoffs and corresponding bust in the commercial, residential and hotel construction industry resulting in plummeting occupancy rates and spiking office vacancy rates. In the Atlanta metro area however, construction is going strong. New office tower proposals are popping up across Atlanta, including 525 North Avenue and T3 in Atlantic Station. The new judicial complex in downtown Atlanta which will house the Georgia Supreme Court and Georgia Court of Appeals and the AC Hotel by Marriott near Centennial Park, are all positive signs for Atlanta’s improving job market. Construction jobs are on the rise with all the development in Atlanta. The Atlanta area benefited from stronger domestic job creation in sectors such as healthcare, retail, and hospitality.

The University of Georgia-Selig Center report states: Compared to other large metropolitan areas with strong links to global markets the costs of living and doing business in the Atlanta MSA are low. Companies looking to lower costs will continue to relocate to Atlanta. Access to workers, especially skilled labor, is vital to business success. The pool of talent also is large and deep for occupations that do not require college degrees. A high concentration of college-educated workers will continue to attract high technology companies in life sciences, research & development, IT, professional and business services, and high-tech manufacturing. Life sciences companies are attracted by the presence of the CDC and nonprofits such as the national headquarters of the American Cancer Society. Atlanta is also seeing a rise in jobs in the STEM (Science, Technology, Engineering and Math) sector which bodes well for the housing industry and the regions overall economy. New high tech industries (e.g., healthcare IT, cyber security, and mobile apps) are growing rapidly in Atlanta. The innovation district that’s developing around Tech Square has achieved the critical mass needed to attract high-tech companies to Midtown Atlanta. For example, Kaiser Permanente will establish an IT campus in Midtown that will create 900 jobs. NCR also will build a new headquarters campus in Midtown near Tech Square. And lastly, Australian based software firm VIX also picked Midtown for the Americas headquarters.

## Home Price Index:

The S&P/Case-Shiller Atlanta Home Price Index measures the average change in value of residential real estate in Atlanta given a constant level of quality. It is included in the S&P/Case-Shiller Home Price Index Series which seeks to measure changes in the total value of all existing single-family housing stock. The Atlanta Home Price Index has risen by 6.77 from Jan. 2015 to Jan. 2016. According to the Selig Center Economic Outlook, “Housing and real estate development will be a powerful driver of Georgia’s economy in 2016, helping the state’s economy to outperform the nation’s economy. Recent and continuing increases in US home prices will make it even easier for companies and people to relocate to Georgia.

Georgia’s housing market is responding to a more favorable balance of supply and demand. Increased demand for housing will come mostly from job growth. Those new jobs, and slightly bigger paychecks – plus appreciating home values – will give more people the wherewithal, and the confidence, to buy homes.



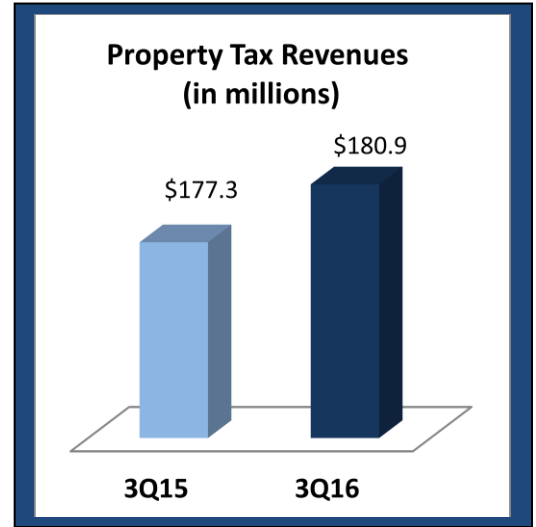
*Note: February and March 2016 data not available*

### Property Tax Revenues

The 2015 Atlanta Tax Digest (which correlates to FY 16) marked the third consecutive year of positive growth, with the Tax Digest increasing by 12.2% compared to the 2014 Atlanta Tax Digest (FY 15). The positive tax base reassessment growth equated to a millage equivalent of .86 mills which led to a rollback of the property tax millage rate from 9.75 mills to 8.89 mills for FY 16.

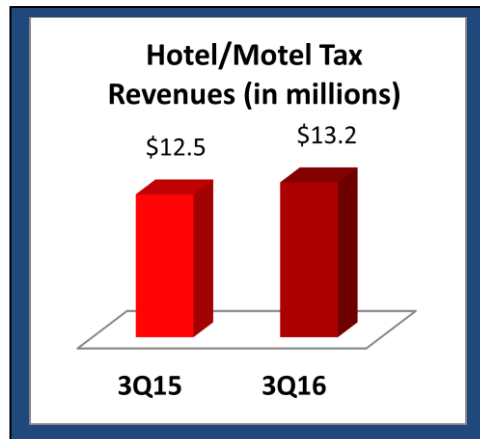
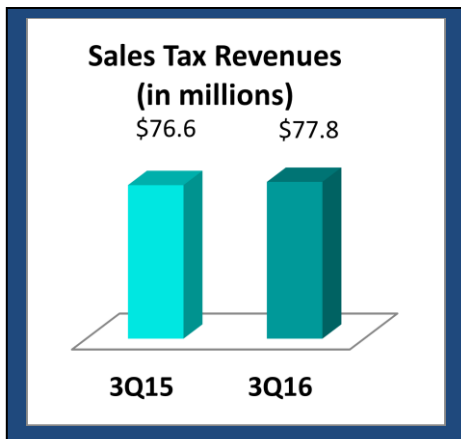
Property tax bills for Atlanta/Fulton and Atlanta/DeKalb taxpayers were due September 30, 2015. The Third Quarter report demonstrates that over 99% of property taxes have been collected at this time and is consistent with prior year collections performance.

Year-to-date property tax revenues are \$180.9 million while prior year revenues were \$177.3 million, which correlates with growth in the 2015 Atlanta Tax Digest from new construction. The FY 16 property tax anticipation is \$184 million and assumes a 99% collection rate.



### Elastic Sources of Income-Sales Tax and Hotel/Motel Tax Revenues

These two revenue sources are monitored closely because they provide insights into consumer and business spending activities and are generally consistent with the general direction of the economy. Sales tax revenues as of FY16 third quarter are \$77.8 million compared to \$76.6 million as of FY15 third quarter. The FY16 sales tax anticipation is \$101 million and is projected to be met. Hotel/Motel tax revenues as of FY 16 third quarter are \$13.2 million compared to \$12.5 million as of FY15 third quarter; this amount represents the City's 24.99% tax share. The increase in these two revenue sources correlates with trends in consumer spending & on-line hotel sales activity.

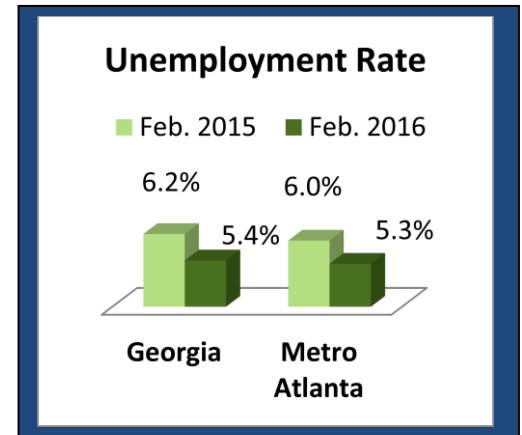


### Labor Market

The Atlanta unemployment rate has decreased from February-2015 to February-2016 by .7% points, from 6.0% to 5.3% over the same period. On an annual average basis, the Atlanta MSA will add 69,600 jobs in 2016, a year-over-year increase of 2.7%. Atlanta therefore will account for 75% of the state's net job growth.



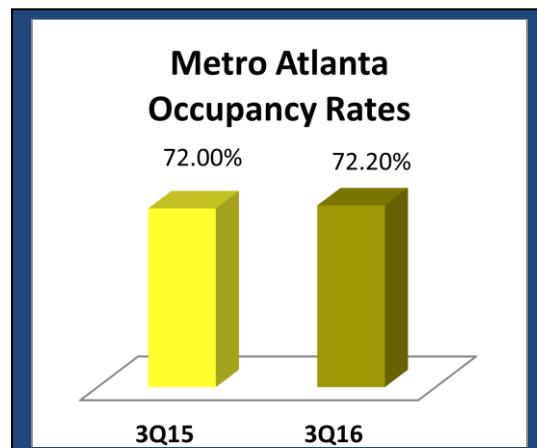
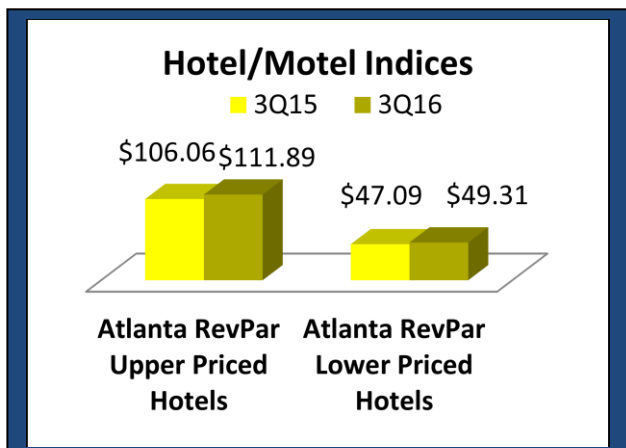
Atlanta's high concentration of service producing industries, IT companies, distribution companies, institutions of higher education, health care providers, life sciences companies and headquarters operations will keep the job machine moving forward. Many of the headquarters and other large projects recently announced by the Georgia Department of Economic Development were located in the Atlanta MSA. Atlanta's vast information industry will benefit from expanding film and television production as well as surging demand for more sophisticated wireless services and high-volume mobile data applications. The Atlanta MSA Unemployment and Gross Metro Product are closely monitored metrics in analyzing the underlying strength of the economy particularly as it pertains to consumer spending and retail taxable sales.



*Note: March 2016 unemployment numbers for Metro Atlanta not available.*

### Hotel Market

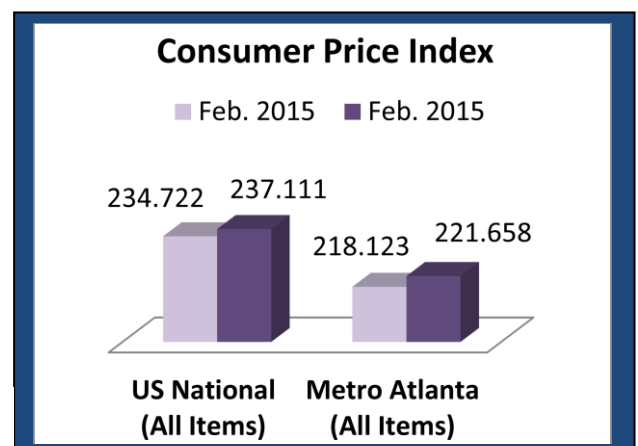
RevPAR, or revenue per available room, is a performance metric in the hotel industry, which is calculated by multiplying a hotel's average daily room rate (ADR) by its occupancy rate. This index is one of the primary metrics for evaluating the strength of the hotel and tourist industry. The Atlanta Rev Par increase of \$5.83 in upper priced hotels and \$2.22 in lower priced hotels is a positive indicator for revenue associated from lodging, tourism, and retail activity. According to the Selig Center Economic Outlook, "Cyclical improvements in the national and regional economies will boost Georgia's hospitality industry. Hotel occupancy rates will be at or near record levels."



### Consumer Price Index

The Consumer Price Index (CPI) is a measure of the average change over time in the prices paid by urban consumers for a market basket of consumer goods and services. The CPI affects nearly all Americans because of the various means it is used as an economic indicator, a deflator of other economic series, and as a means of adjusting dollar values. The Bureau of Labor and Statistics (BLS) data reports indicate the overall change in CPI from February-2015 to February-2016 is modest primarily due to fuel and energy costs fluctuations and an increase in the food index.

*Note: March 2016 CPI numbers for Metro Atlanta not available.*



**Sources:** PKF Hospitality Research, S&P Case-Shiller Index, Georgia Department of Labor, U.S. Department of Commerce, Wells Fargo, University of Georgia, and Georgia State University.

**SUMMARY OF GENERAL FUND MAJOR REVENUES**

Total Third Quarter FY16 revenue collections are 87.97% of the total revenue anticipations compared to 87.27% of the total revenue anticipation in FY15. As of the Third Quarter of FY16 revenue collections are on pace to meet the FY16 revenue anticipations.

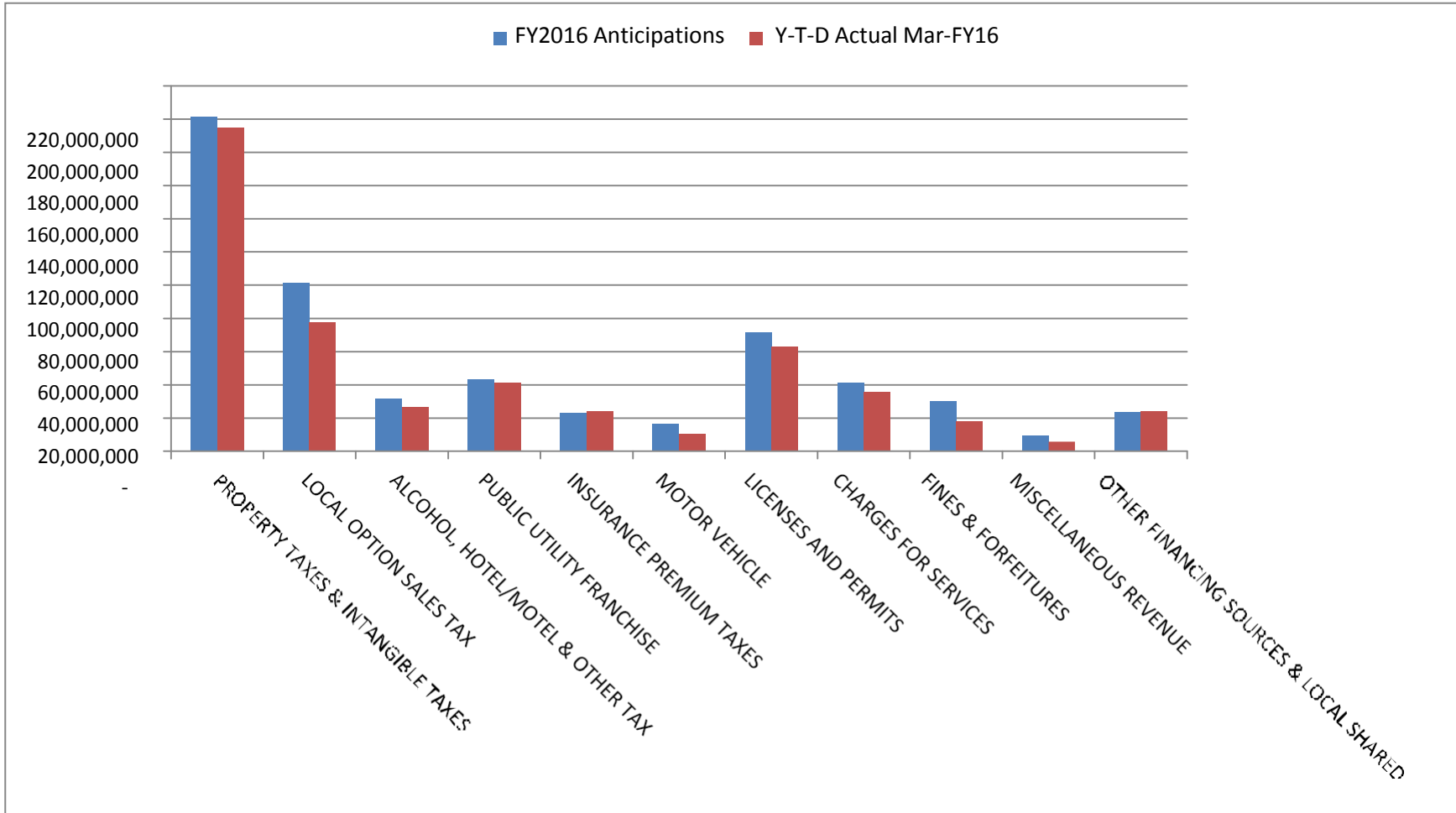
Category	FY16 Funding Budget	FY2016 Anticipations	Y-T-D Actual Mar-FY16	YTD Anticipation %	FY15 Funding Budget	FY2015 Anticipations	Y-T-D Actual Mar-FY15	YTD Anticipation % Funding Budget
PROPERTY TAXES & INTANGIBLE TAXES	201,129,976	201,129,976	194,874,690	96.89%	189,084,796	189,084,796	190,862,729	100.94%
LOCAL OPTION SALES TAX	101,516,578	101,516,578	77,773,116	76.61%	100,052,197	100,052,197	76,639,532	76.60%
ALCOHOL, HOTEL/MOTEL & OTHER TAX	31,714,245	31,714,245	26,450,815	83.40%	30,054,597	30,054,597	24,882,612	82.79%
PUBLIC UTILITY FRANCHISE	43,395,742	43,395,742	41,055,608	94.61%	48,553,328	48,553,328	40,916,836	84.27%
INSURANCE PREMIUM TAXES	22,889,796	22,889,796	24,215,337	105.79%	21,945,924	21,945,924	22,667,653	103.29%
MOTOR VEHICLE	16,463,089	16,463,089	10,377,446	63.03%	15,850,436	15,850,436	11,091,013	69.97%
LICENSES AND PERMITS	71,690,762	71,690,762	63,267,522	88.25%	62,290,901	62,290,901	52,681,849	84.57%
CHARGES FOR SERVICES	41,233,268	41,233,268	35,496,813	86.09%	41,996,989	41,996,989	32,491,902	77.37%
FINES & FORFEITURES	30,097,121	30,097,121	18,101,309	60.14%	31,123,053	31,123,053	19,981,871	64.20%
MISCELLANEOUS REVENUE	9,438,232	9,438,232	5,897,662	62.49%	13,242,725	7,703,516	7,846,637	59.25%
OTHER FINANCING SOURCES & LOCAL SHARED	23,541,827	23,541,827	24,254,066	103.03%	15,817,291	15,817,291	17,367,969	109.80%
<b>Grand Total Revenues</b>	<b>\$ 593,110,637</b>	<b>\$ 593,110,637</b>	<b>\$ 521,764,384</b>	<b>87.97%</b>	<b>\$ 570,012,238</b>	<b>\$ 564,473,029</b>	<b>\$ 497,430,603</b>	<b>87.27%</b>

**Notes:**

The difference between the FY15 Funding Budget and the FY15 Anticipations is \$3,465,776 in fund balance and \$2,073,433 from increases to FY15 anticipations.

## General Fund

The City of Atlanta is on target to meet the FY2016 General Fund Revenue Anticipation of \$593 million. This is the total amount of budgeted revenue collections for the fiscal year.



# SUMMARY OF OPERATING BUDGET BY FUND AND DEPARTMENT

## Third Quarter Projection

Fund/Department	FY16 Funded Budget	Actuals Y-T-D(Mar)	Projected Expenses	Total Projected Expenses	Variance (\$)	Variance (%)
<b>General Fund</b>						
City Council	\$12,610,548	\$6,060,111	\$2,703,694	\$8,763,805	\$3,846,742	30.50%
Executive Offices	\$45,659,715	\$35,256,405	\$7,206,730	\$42,463,135	\$3,196,580	7.00%
Department Of Atlanta Information Management	\$31,540,570	\$21,780,132	\$8,736,587	\$30,516,719	\$1,023,851	3.25%
Department Of Law	\$6,339,915	\$4,338,620	\$1,914,581	\$6,253,201	\$86,714	1.37%
Department Of Corrections	\$32,971,012	\$24,488,451	\$9,229,294	\$33,717,745	(\$746,733)	(2.26%)
Department Of Finance	\$14,116,744	\$8,880,915	\$3,250,666	\$12,131,581	\$1,985,163	14.06%
Department Of Procurement	\$924,587	\$1,038,904	\$245,048	\$1,283,952	(\$359,365)	(38.87%)
Department Of Public Works	\$34,197,927	\$24,969,895	\$9,314,432	\$34,284,327	(\$86,400)	(0.25%)
Dept Of Parks & Recreation	\$35,017,572	\$26,215,125	\$9,524,974	\$35,740,099	(\$722,528)	(2.06%)
Judicial Agencies	\$14,125,883	\$9,853,811	\$3,970,607	\$13,824,418	\$301,465	2.13%
Non-Departmental	\$85,644,123	\$90,799,492	\$3,906,753	\$94,706,245	(\$9,062,122)	(10.58%)
Department Of Human Resources	\$5,773,769	\$4,140,894	\$1,603,661	\$5,744,555	\$29,214	0.51%
Department Of Fire Services	\$82,349,102	\$59,277,229	\$20,997,674	\$80,274,903	\$2,074,198	2.52%
Department Of Police Services	\$174,981,918	\$136,936,680	\$44,136,600	\$181,073,279	(\$6,091,361)	(3.48%)
Dept Of Planning & Community Development	\$3,860,040	\$1,392,887	\$732,829	\$2,125,716	\$1,734,324	44.93%
Department Of The Solicitor	\$6,524,205	\$4,823,282	\$1,698,085	\$6,521,367	\$2,838	0.04%
Department Of Ethics	\$428,131	\$290,672	\$137,456	\$428,128	\$3	0.00%
Atlanta Citizens Review Board	\$771,952	\$486,131	\$209,243	\$695,374	\$76,579	9.92%
Department Of Audit	\$1,768,095	\$867,744	\$722,992	\$1,590,737	\$177,358	10.03%
Department Of Public Defender	\$3,504,828	\$2,451,021	\$903,006	\$3,354,028	\$150,800	4.30%
<b>Total General Fund</b>	<b>\$593,110,637</b>	<b>\$464,348,849</b>	<b>\$131,144,467</b>	<b>\$595,493,316</b>	<b>(\$2,382,679)</b>	<b>(0.40%)</b>
<b>Enterprise Funds</b>						
<b>Airport Revenue Fund</b>						
Executive Offices	\$874,576	\$600,540	\$263,456	\$863,996	\$10,580	1.21%
Department Of Atlanta Information Management	\$1,273,894	\$538,372	\$709,913	\$1,248,285	\$25,609	2.01%
Department Of Law	\$5,609,346	\$3,122,851	\$2,173,710	\$5,296,562	\$312,784	5.58%
Department Of Finance	\$518,063	\$299,608	\$178,410	\$478,018	\$40,045	7.73%
Department Of Procurement	\$904,926	\$701,720	\$235,856	\$937,576	(\$32,650)	(3.61%)
Department Of Aviation	\$195,297,245	\$124,071,387	\$54,910,510	\$178,981,897	\$16,315,348	8.35%
Non-Departmental	\$264,854,612	\$143,676,260	\$37,821,382	\$181,497,642	\$83,356,970	31.47%
Department Of Human Resources	\$1,955,193	\$1,334,759	\$495,075	\$1,829,834	\$125,359	6.41%
Department Of Fire Services	\$23,433,787	\$16,870,650	\$6,093,349	\$22,963,999	\$469,787	2.00%
Department Of Police Services	\$19,084,153	\$12,253,827	\$4,682,654	\$16,936,481	\$2,147,672	11.25%
Department Of Ethics	\$91,744	\$60,130	\$31,613	\$91,743	\$1	0.00%
Department Of Audit	\$1,082,767	\$500,974	\$354,994	\$855,968	\$226,799	20.95%
<b>Total Airport Revenue Fund</b>	<b>\$514,980,305</b>	<b>\$304,031,079</b>	<b>\$107,950,923</b>	<b>\$411,982,002</b>	<b>\$102,998,30</b>	<b>20.00%</b>
<b>Building Permits Fund</b>						
Executive Offices	\$719,239	\$480,370	\$234,276	\$714,646	\$4,593	0.64%
Department Of Atlanta Information Management	\$414,918	\$88,080	\$228,665	\$316,745	\$98,173	23.66%
Department Of Law	\$155,248	\$105,898	\$38,812	\$144,710	\$10,538	6.79%
Department Of Finance	\$57,014	\$43,917	\$14,253	\$58,171	(\$1,157)	(2.03%)
Department Of Procurement	-	\$28,610	\$9,537	\$38,147	(\$38,147)	-
Non-Departmental	\$3,231,584	\$2,700,692	\$558,894	\$3,259,586	(\$28,001)	(0.87%)
Dept Of Planning & Community Development	\$17,122,223	\$8,374,859	\$6,654,396	\$15,029,255	\$2,092,968	12.22%
<b>Total Building Permits Fund</b>	<b>\$21,700,226</b>	<b>\$11,822,426</b>	<b>\$7,738,834</b>	<b>\$19,561,260</b>	<b>\$2,138,966</b>	<b>9.86%</b>
<b>Parks Facilities Revenue Fund</b>						
Dept Of Parks & Recreation	\$204,387	\$100,059	(\$271)	\$99,788	\$104,599	51.18%
Non-Departmental	\$20,613	\$13,820	\$5,269	\$19,088	\$1,525	7.40%
<b>Total Parks Facilities Revenue Fund</b>	<b>\$225,000</b>	<b>\$113,879</b>	<b>\$4,997</b>	<b>\$118,876</b>	<b>\$106,124</b>	<b>47.17%</b>
<b>Civic Center Revenue Fund</b>						
Dept Of Parks & Recreation	\$500,000	\$971,126	\$510,914	\$1,482,040	(\$982,040)	(196.41%)
Non-Departmental	-	\$66,414	(\$3,631)	\$62,783	(\$62,783)	-
<b>Total Civic Center Revenue Fund</b>	<b>\$500,000</b>	<b>\$1,037,540</b>	<b>\$507,283</b>	<b>\$1,544,823</b>	<b>(\$1,044,823)</b>	<b>(208.96%)</b>

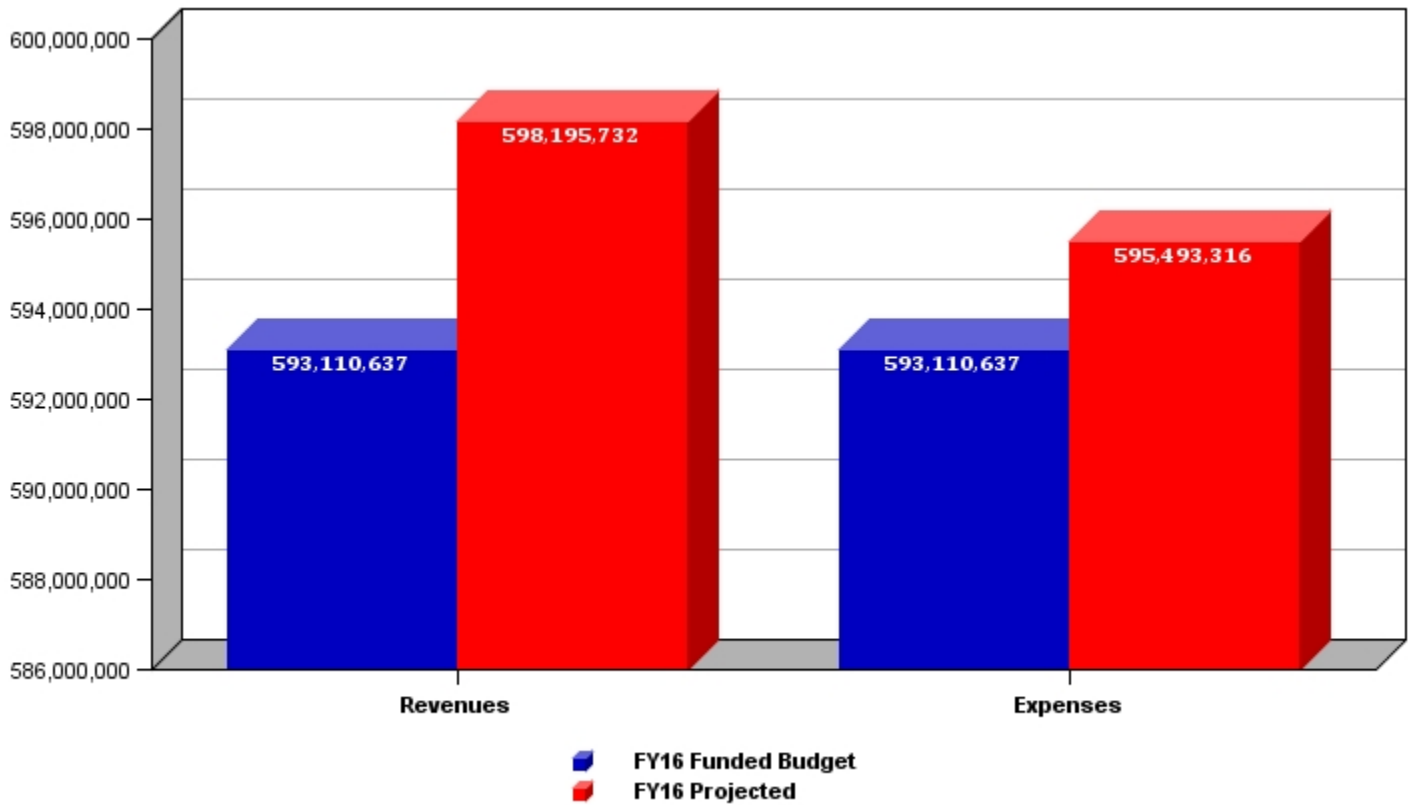


# SUMMARY OF OPERATING BUDGET BY FUND AND DEPARTMENT

## Third Quarter Projection

Fund/Department	FY16 Funded Budget	Actuals Y-T-D(Mar)	Projected Expenses	Total Projected Expenses	Variance (\$)	Variance (%)
<b>Solid Waste Services Revenue Fund</b>						
Executive Offices	\$800,938	\$505,562	\$266,561	\$772,123	\$28,814	3.60%
Department Of Atlanta Information Management	\$830,055	\$122,232	\$601,492	\$723,724	\$106,331	12.81%
Department Of Finance	\$838,159	\$407,139	\$218,736	\$625,874	\$212,285	25.33%
Department Of Procurement	-	\$27,870	\$9,290	\$37,160	(\$37,160)	-
Department Of Public Works	\$47,241,260	\$32,157,243	\$14,892,434	\$47,049,677	\$191,583	0.41%
Non-Departmental	\$5,071,216	\$3,986,732	\$1,092,251	\$5,078,984	(\$7,768)	(0.15%)
Department Of Human Resources	\$534,443	\$265,813	\$128,798	\$394,611	\$139,832	26.16%
<b>Total Solid Waste Services Revenue Fund</b>	<b>\$55,316,071</b>	<b>\$37,472,592</b>	<b>\$17,209,562</b>	<b>\$54,682,154</b>	<b>\$633,917</b>	<b>1.15%</b>
<b>Underground Atl Facil Revenue Fund</b>						
Non-Departmental	\$4,000,000	\$1,729,034	\$541,752	\$2,270,786	\$1,729,214	43.23%
<b>Water &amp; Wastewater Revenue Fund</b>						
Executive Offices	\$8,250,915	\$5,148,631	\$975,908	\$6,124,539	\$2,126,376	25.77%
Department Of Atlanta Information Management	\$5,490,535	\$2,377,868	\$2,563,165	\$4,941,033	\$549,502	10.01%
Department Of Law	\$6,727,921	\$3,628,700	\$2,983,075	\$6,611,775	\$116,146	1.73%
Department Of Finance	\$1,288,294	\$673,662	\$346,805	\$1,020,467	\$267,827	20.79%
Department Of Procurement	\$1,281,691	\$1,061,800	\$332,470	\$1,394,270	(\$112,579)	(8.78%)
Department Of Public Works	\$1,044,384	\$567,785	\$370,842	\$938,626	\$105,757	10.13%
Department Of Watershed Management	\$184,076,894	\$110,421,896	\$48,433,430	\$158,855,326	\$25,221,568	13.70%
Non-Departmental	\$318,988,064	\$200,129,426	\$80,272,354	\$280,401,780	\$38,586,284	12.10%
Department Of Human Resources	\$2,670,959	\$1,726,755	\$711,301	\$2,438,057	\$232,902	8.72%
Department Of Police Services	\$128,087	-	\$32,022	\$32,022	\$96,065	75.00%
Department Of The Solicitor	\$90,855	\$61,079	\$22,714	\$83,793	\$7,062	7.77%
Department Of Ethics	\$91,744	\$60,421	\$31,322	\$91,744	\$0	0.00%
Department Of Audit	\$1,045,247	\$495,509	\$397,675	\$893,184	\$152,063	14.55%
<b>Total Water &amp; Wastewater Revenue Fund</b>	<b>\$531,175,591</b>	<b>\$326,350,343</b>	<b>\$137,476,271</b>	<b>\$463,826,615</b>	<b>\$67,348,976</b>	<b>12.68%</b>
<b>Other Funds</b>						
<b>Emergency Telephone System</b>						
Department Of Atlanta Information Management	\$450,181	\$396,013	\$112,545	\$508,559	(\$58,378)	(12.97%)
Department Of Police Services	\$17,574,793	\$13,461,952	\$3,329,220	\$16,791,172	\$783,621	4.46%
<b>Total Emergency Telephone System</b>	<b>\$18,024,974</b>	<b>\$13,857,966</b>	<b>\$3,441,765</b>	<b>\$17,299,731</b>	<b>\$725,243</b>	<b>4.02%</b>
<b>Fleet Service Fund</b>						
Department Of Procurement	-	\$49,409	\$16,470	\$65,879	(\$65,879)	-
Department Of Public Works	\$29,951,465	\$21,636,519	\$7,257,848	\$28,894,367	\$1,057,098	3.53%
Non-Departmental	\$3,018,280	\$2,114,490	\$508,173	\$2,622,663	\$395,617	13.11%
Department Of Human Resources	\$156,983	\$100,279	\$46,880	\$147,159	\$9,825	6.26%
<b>Total Fleet Service Fund</b>	<b>\$33,126,728</b>	<b>\$23,927,751</b>	<b>\$7,802,318</b>	<b>\$31,730,068</b>	<b>\$1,396,660</b>	<b>4.22%</b>
<b>Group Insurance Fund</b>						
Non-Departmental	\$143,954,208	\$107,436,473	\$36,750,993	\$144,187,466	(\$233,258)	(0.16%)
Department Of Human Resources	\$2,227,128	\$960,946	\$1,032,924	\$1,993,870	\$233,258	10.47%
<b>Total Group Insurance Fund</b>	<b>\$146,181,336</b>	<b>\$108,395,879</b>	<b>\$37,785,457</b>	<b>\$146,181,336</b>	<b>\$0</b>	<b>0.00%</b>
<b>Hotel/Motel Tax Fund</b>						
Non-Departmental	\$58,148,818	\$48,103,721	\$14,814,232	\$62,917,953	(\$4,769,135)	(8.20%)
<b>Total Hotel/Motel Tax Fund</b>	<b>\$58,148,818</b>	<b>\$48,103,721</b>	<b>\$14,814,232</b>	<b>\$62,917,953</b>	<b>(\$4,769,135)</b>	<b>(8.20%)</b>
<b>Rental/Motor Vehicle Tax Fund</b>						
Non-Departmental	\$955,703	\$848,363	\$233,898	\$1,082,261	(\$126,558)	(13.24%)
<b>Total Rental/Motor Vehicle Tax Fund</b>	<b>\$955,703</b>	<b>\$848,363</b>	<b>\$233,898</b>	<b>\$1,082,261</b>	<b>(\$126,558)</b>	<b>(13.24%)</b>
<b>Total Operating Funds</b>	<b>\$1,977,445,389</b>	<b>\$1,342,507,95</b>	<b>\$466,651,759</b>	<b>\$1,809,159,719</b>	<b>\$168,285,67</b>	<b>8.51%</b>

## General Fund BUDGET VARIANCE ANALYSIS AND PROJECTION



Account	FY14 Actual Y-T-D(Mar)	FY15 Actual Y-T-D(Mar)	FY16 Funded Budget	FY16 Actual Y-T-D(Mar)	FY16 Projected	Variance (\$)	Variance (%)
Revenues	\$471,705,494	\$497,430,604	\$593,110,637	\$521,764,383	\$598,195,732	\$5,085,095	\$0.86%
Expenses	\$403,014,765	\$405,200,517	\$593,110,637	\$464,348,849	\$595,493,316	(\$2,382,679)	(\$0.40%)
<b>Surplus (Deficit)</b>	<b>\$68,690,730</b>	<b>\$92,230,087</b>	<b>\$0</b>	<b>\$57,415,534</b>	<b>\$2,702,416</b>	<b>\$2,702,416</b>	<b>N/A</b>

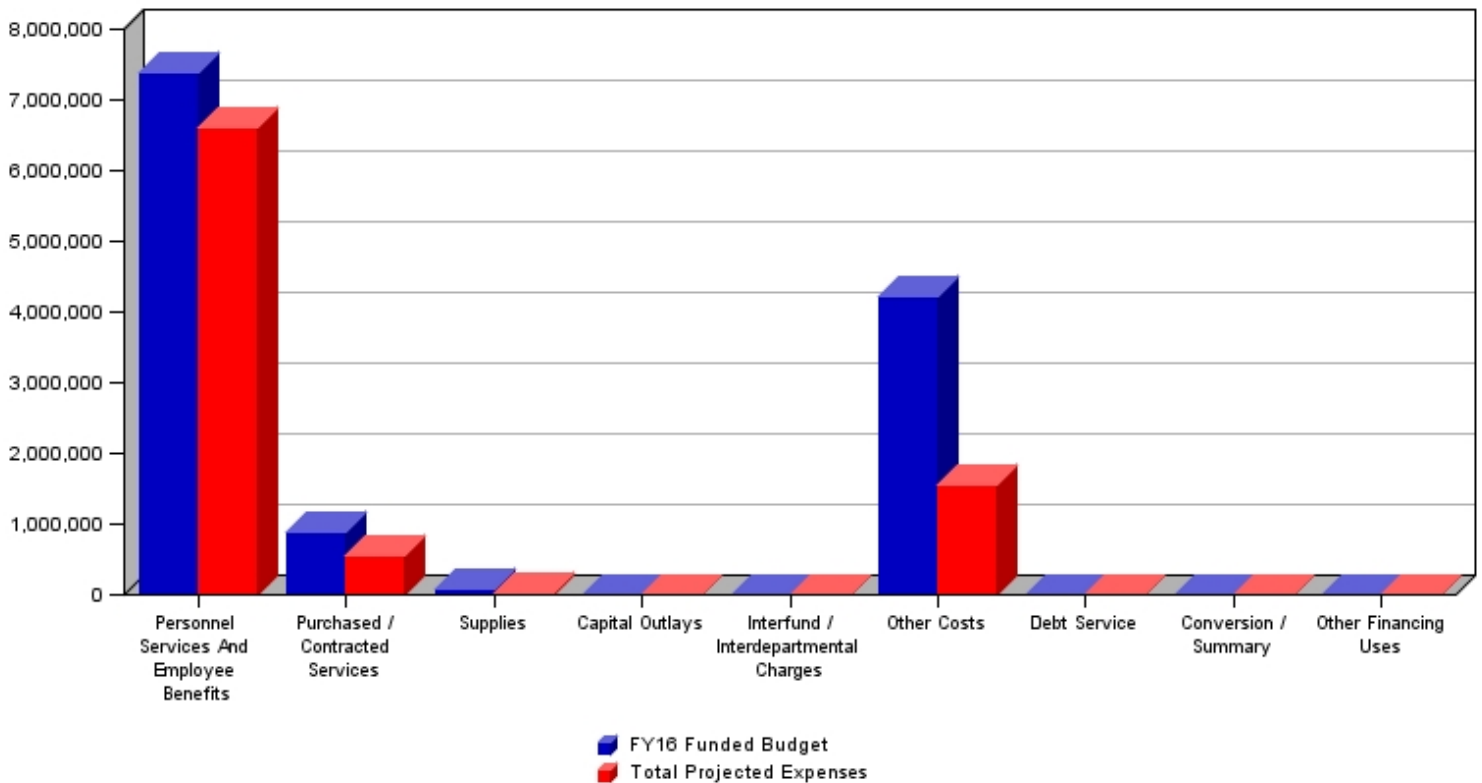
**Major Revenue Variances:**

As of March 31, 2016, General Fund revenues are on target to meet or exceed the FY16 anticipations related to increase in Business Licenses more than anticipated.

**Major Expenditure Variances:**

The Department of Police Services is projected to be over budget due to salary increases and overtime (\$6MM); offset by net savings of \$4MM related to various departments.

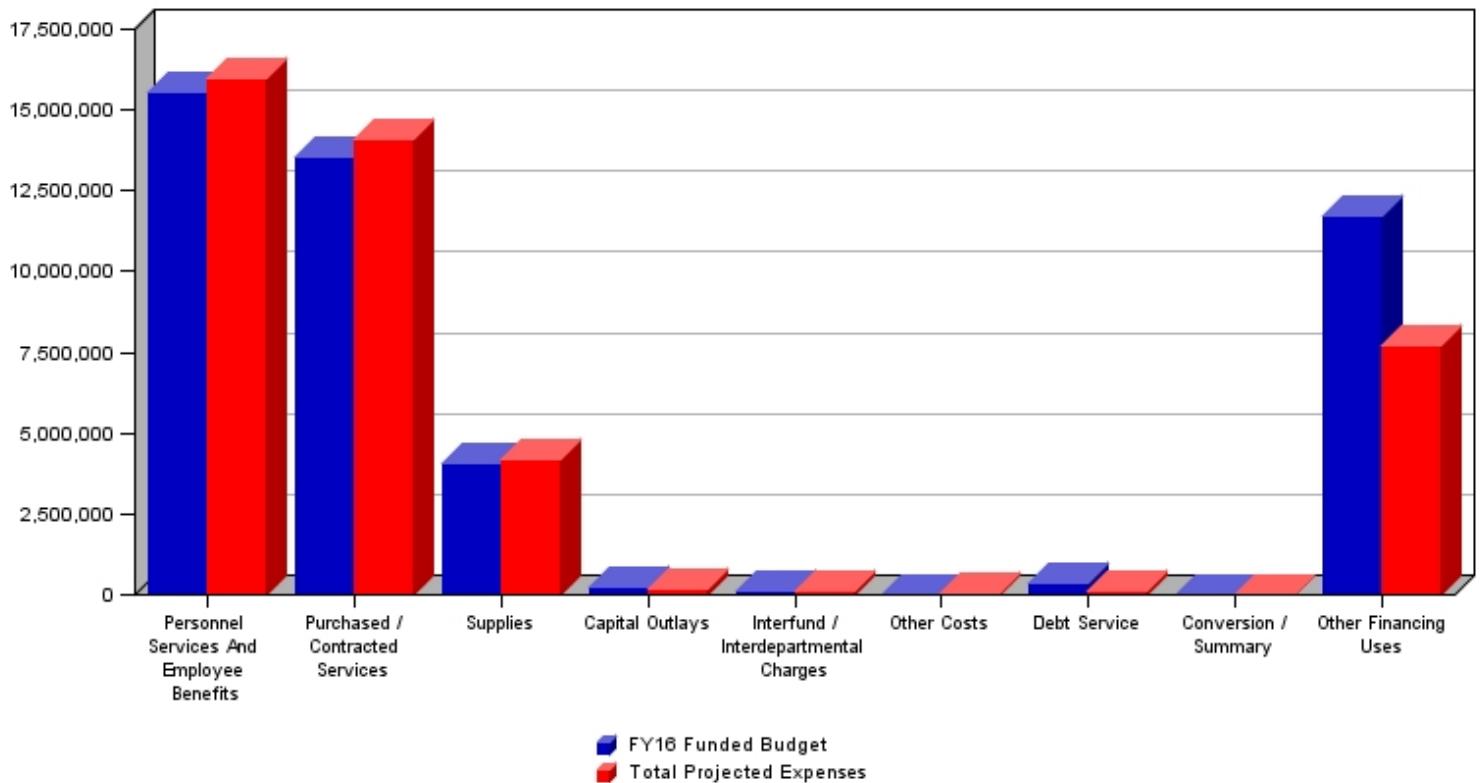
General Fund - City Council



Account	FY16 Funded Budget	Actual Y-T-D(Mar)	Projected Expenses	Total Projected Expenses	Variance (\$)	Variance (%)
Personnel Services And Employee Benefits	\$7,401,732	\$4,862,523	\$1,754,182	\$6,616,705	\$785,027	10.61%
Purchased / Contracted Services	\$892,566	\$318,489	\$244,442	\$562,931	\$329,635	36.93%
Supplies	\$80,889	\$15,771	\$19,540	\$35,311	\$45,578	56.35%
Capital Outlays	\$0	\$0	\$0	\$0	\$0	0.00%
Interfund / Interdepartmental Charges	\$0	\$0	\$0	\$0	\$0	0.00%
Other Costs	\$4,235,361	\$863,328	\$685,530	\$1,548,859	\$2,686,502	63.43%
Debt Service	\$0	\$0	\$0	\$0	\$0	0.00%
Conversion / Summary	\$0	\$0	\$0	\$0	\$0	0.00%
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	0.00%
<b>Expenses</b>	<b>\$12,610,548</b>	<b>\$6,060,111</b>	<b>\$2,703,694</b>	<b>\$8,763,805</b>	<b>\$3,846,742</b>	<b>30.50%</b>

Expenditure Category	Variance Explanation
Personnel Services And Employee Benefits Explanation	As of March 31, 2016, City Council had seven vacant positions. Budget for one vacancy is funding an extra help position.
Purchased / Contracted Services Explanation	Variance due to purchased/contracted services less than anticipated.
Supplies Explanation	Variance due to supplies less than anticipated.
Capital Outlays Explanation	N/A
Interfund / Interdepartmental Charges Explanation	N/A
Other Costs Explanation	Projected to spend within budget from the carry forward account.
Debt Service Explanation	N/A
Conversion / Summary Explanation	N/A
Other Financing Uses Explanation	N/A

General Fund - Executive Offices

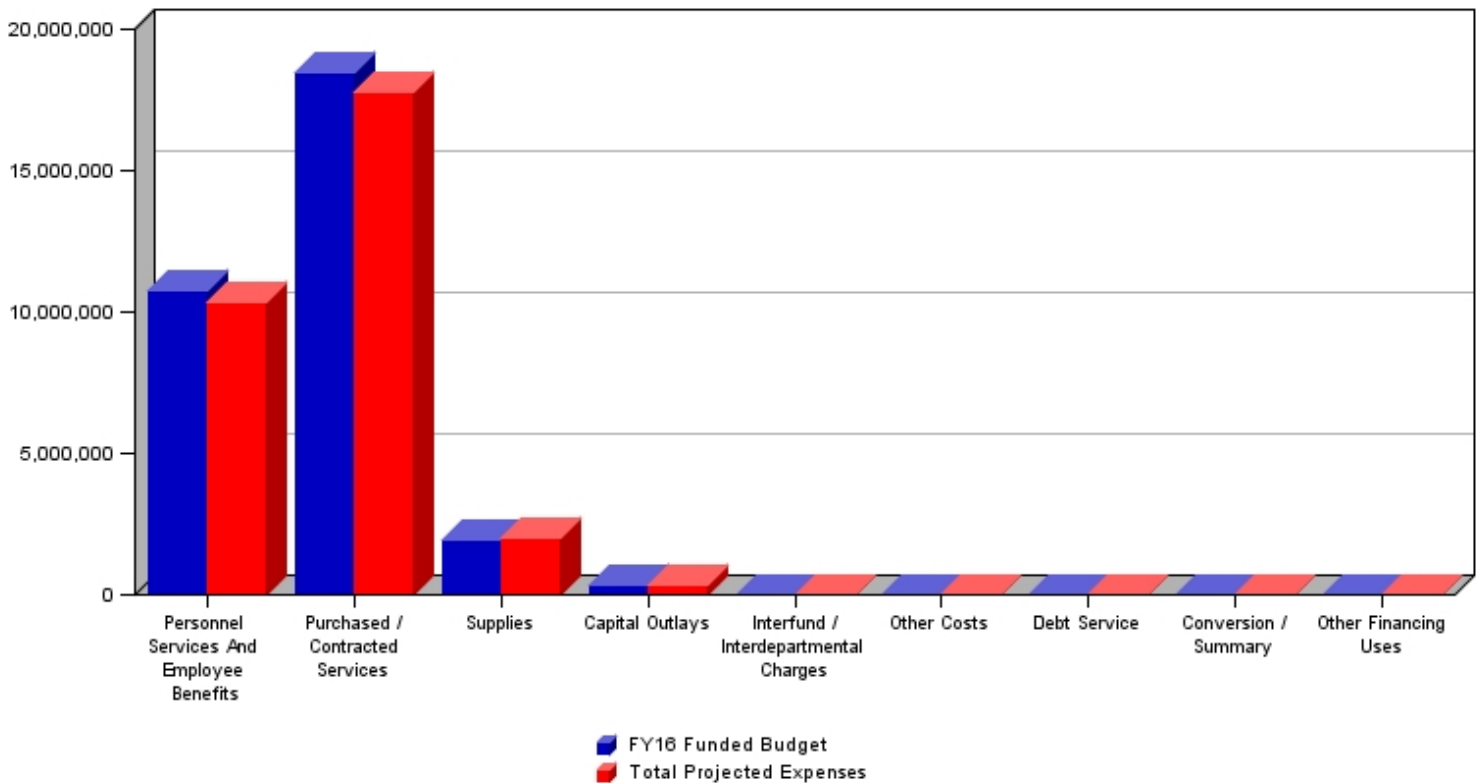


Account	FY16 Funded Budget	Actual Y-T-D(Mar)	Projected Expenses	Total Projected Expenses	Variance (\$)	Variance (%)
Personnel Services And Employee Benefits	\$15,584,460	\$12,251,737	\$3,732,970	\$15,984,706	(\$400,246)	(2.57%)
Purchased / Contracted Services	\$13,570,779	\$8,253,733	\$5,842,119	\$14,095,853	(\$525,074)	(3.87%)
Supplies	\$4,088,240	\$2,951,194	\$1,270,140	\$4,221,335	(\$133,095)	(3.26%)
Capital Outlays	\$218,731	\$0	\$208,717	\$208,717	\$10,014	4.58%
Interfund / Interdepartmental Charges	\$91,748	\$74,993	\$37,799	\$112,792	(\$21,044)	(22.94%)
Other Costs	\$30,027	\$24,748	\$8,893	\$33,641	(\$3,614)	(12.04%)
Debt Service	\$375,730	\$0	\$106,092	\$106,092	\$269,638	71.76%
Conversion / Summary	\$0	\$0	\$0	\$0	\$0	0.00%
Other Financing Uses	\$11,700,000	\$11,700,000	(\$4,000,000)	\$7,700,000	\$4,000,000	34.19%
<b>Expenses</b>	<b>\$45,659,715</b>	<b>\$35,256,405</b>	<b>\$7,206,730</b>	<b>\$42,463,135</b>	<b>\$3,196,580</b>	<b>7.00%</b>

Expenditure Category	Variance Explanation
Personnel Services And Employee Benefits Explanation	As of March 31, 2016, the Executive Offices had 54 vacant positions, of which 18 are newly created split funded positions. Variance due to personnel adjustments.
Purchased / Contracted Services Explanation	Variance due to purchased/contracted services more than anticipated.
Supplies Explanation	Variance due to supplies more than anticipated.
Capital Outlays Explanation	Projected to spend within budget. This includes Channel 26 TV equipment that will be purchased in 4th quarter.
Interfund / Interdepartmental Charges Explanation	Variance due to motor fuel and maintenance repairs more than anticipated.
Other Costs Explanation	Variance due to contingency expenses more than anticipated.
Debt Service Explanation	Variance due to costs associated with electric vehicles for Office of Sustainability less than anticipated.
Conversion / Summary Explanation	N/A
Other Financing Uses Explanation	Reimbursement of \$4,000,000 from bond proceeds.



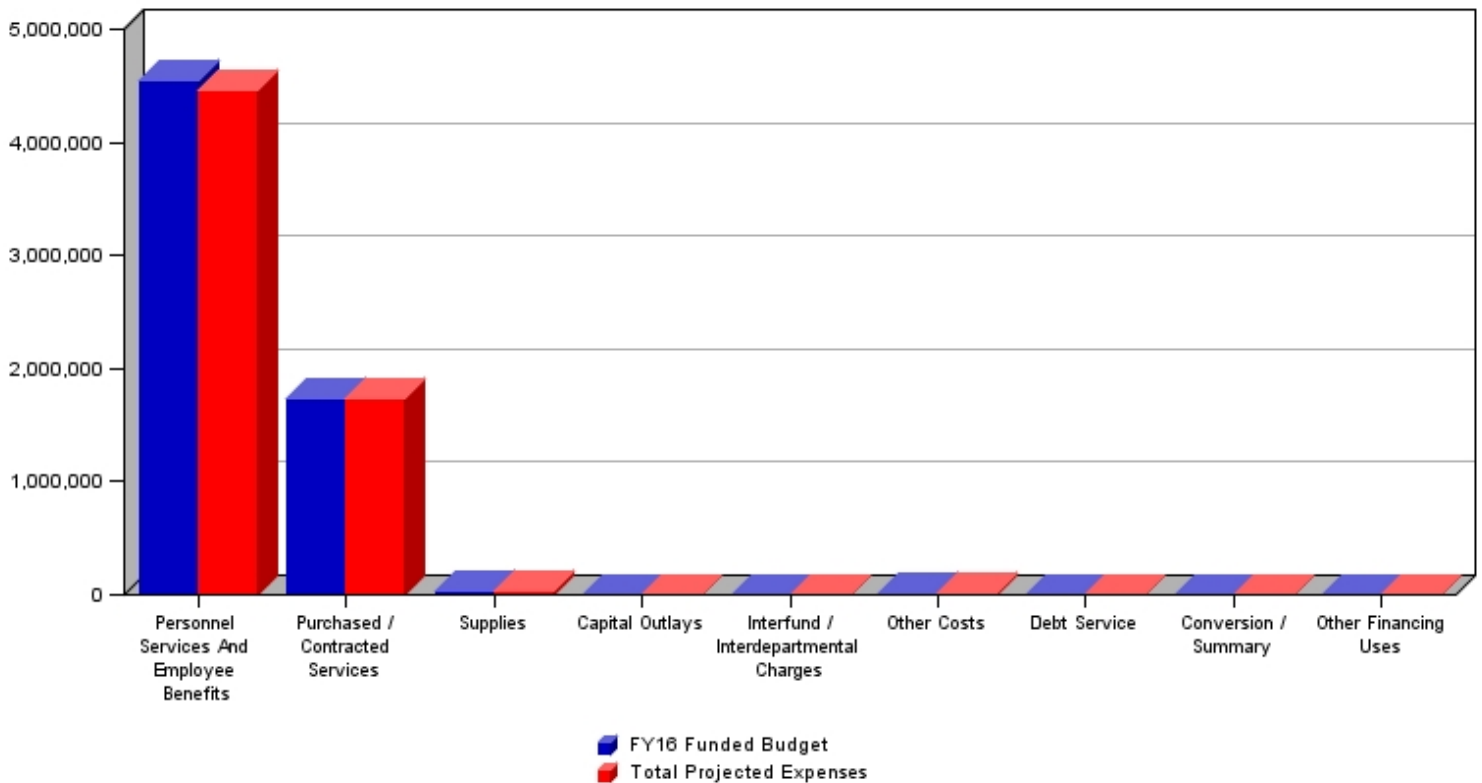
General Fund - Department Of Atlanta Information Management



Account	FY16 Funded Budget	Actual Y-T-D(Mar)	Projected Expenses	Total Projected Expenses	Variance (\$)	Variance (%)
Personnel Services And Employee Benefits	\$10,748,041	\$7,563,471	\$2,772,723	\$10,336,194	\$411,847	3.83%
Purchased / Contracted Services	\$18,465,639	\$13,225,017	\$4,531,566	\$17,756,583	\$709,056	3.84%
Supplies	\$1,924,973	\$790,429	\$1,250,061	\$2,040,490	(\$115,517)	(6.00%)
Capital Outlays	\$348,636	\$182,924	\$169,680	\$352,604	(\$3,968)	(1.14%)
Interfund / Interdepartmental Charges	\$19,281	\$13,671	\$10,807	\$24,478	(\$5,197)	(26.95%)
Other Costs	\$34,000	\$4,621	\$1,750	\$6,371	\$27,629	81.26%
Debt Service	\$0	\$0	\$0	\$0	\$0	0.00%
Conversion / Summary	\$0	\$0	\$0	\$0	\$0	0.00%
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	0.00%
<b>Expenses</b>	<b>\$31,540,570</b>	<b>\$21,780,132</b>	<b>\$8,736,587</b>	<b>\$30,516,719</b>	<b>\$1,023,851</b>	<b>3.25%</b>

Expenditure Category	Variance Explanation
Personnel Services And Employee Benefits Explanation	As of March 31, 2016, the Department of Atlanta Information Management (AIM) had five vacant positions. Variance due to vacant positions.
Purchased / Contracted Services Explanation	Variance due to need for short term On-Call consulting less than anticipated.
Supplies Explanation	Variance due to purchase of networking equipment more than anticipated.
Capital Outlays Explanation	Variance due to the need to replace failing infrastructure equipment as well as equipment for ATLOne.
Interfund / Interdepartmental Charges Explanation	Variance due to repairs and maintenance more than anticipated.
Other Costs Explanation	Variance due to business meeting expenses less than anticipated.
Debt Service Explanation	N/A
Conversion / Summary Explanation	N/A
Other Financing Uses Explanation	N/A

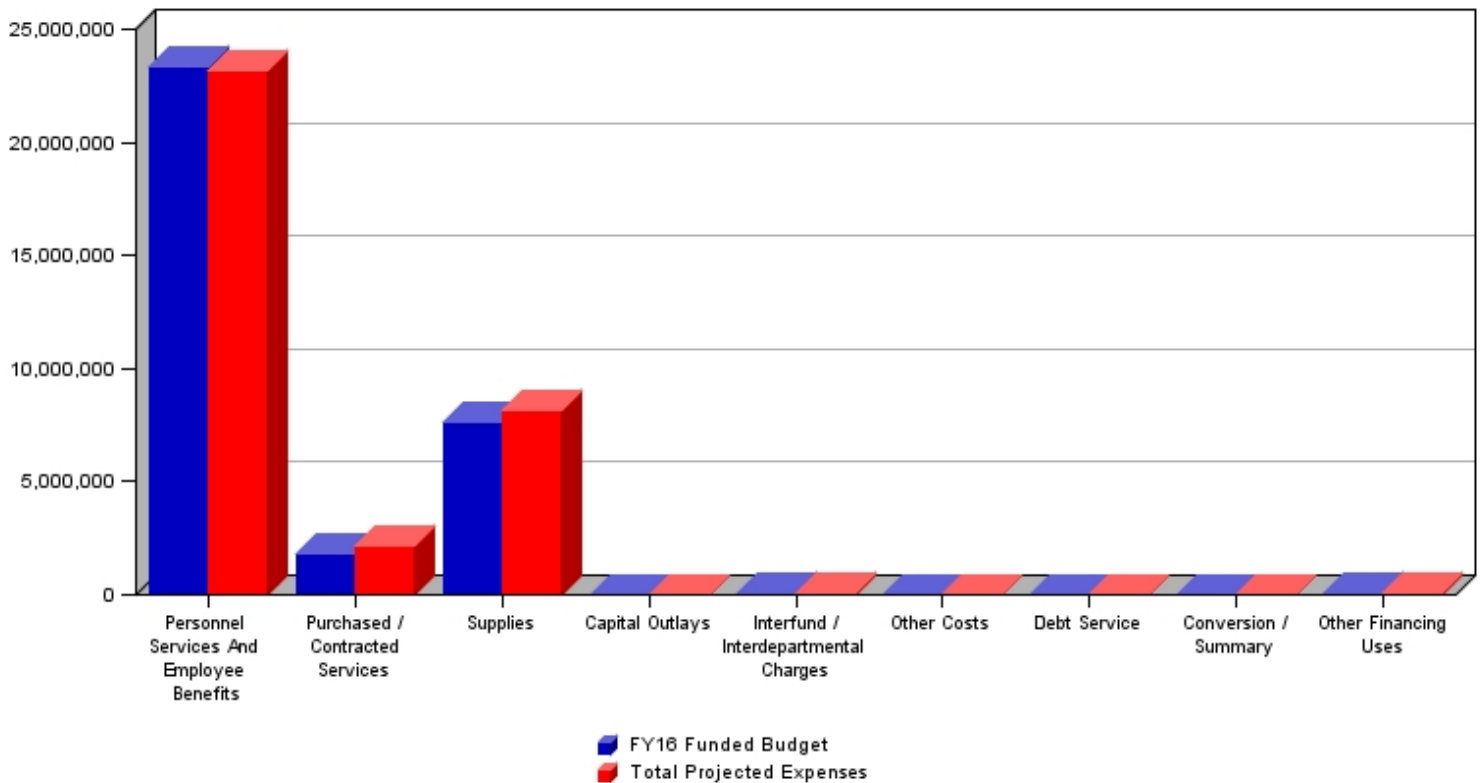
General Fund - Department Of Law



Account	FY16 Funded Budget	Actual Y-T-D(Mar)	Projected Expenses	Total Projected Expenses	Variance (\$)	Variance (%)
Personnel Services And Employee Benefits	\$4,546,729	\$3,158,439	\$1,301,576	\$4,460,015	\$86,715	1.91%
Purchased / Contracted Services	\$1,742,326	\$1,149,193	\$593,133	\$1,742,326	\$0	0.00%
Supplies	\$35,000	\$28,287	\$6,713	\$35,000	\$0	0.00%
Capital Outlays	\$5,800	\$0	\$5,800	\$5,800	\$0	0.00%
Interfund / Interdepartmental Charges	\$0	\$0	\$0	\$0	\$0	0.00%
Other Costs	\$10,060	\$2,701	\$7,360	\$10,060	\$0	0.00%
Debt Service	\$0	\$0	\$0	\$0	\$0	0.00%
Conversion / Summary	\$0	\$0	\$0	\$0	\$0	0.00%
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	0.00%
<b>Expenses</b>	<b>\$6,339,915</b>	<b>\$4,338,620</b>	<b>\$1,914,581</b>	<b>\$6,253,201</b>	<b>\$86,714</b>	<b>1.37%</b>

Expenditure Category	Variance Explanation
Personnel Services And Employee Benefits Explanation	As of March 31, 2016, the Department of Law had no vacant positions. Variance due to timing of filling vacant positions prior to March 31, 2016.
Purchased / Contracted Services Explanation	Projected to spend within budget for outside counsel, litigation and other expenses.
Supplies Explanation	Projected to spend within budget.
Capital Outlays Explanation	Projected to spend within budget.
Interfund / Interdepartmental Charges Explanation	N/A
Other Costs Explanation	Projected to spend within budget.
Debt Service Explanation	N/A
Conversion / Summary Explanation	N/A
Other Financing Uses Explanation	N/A

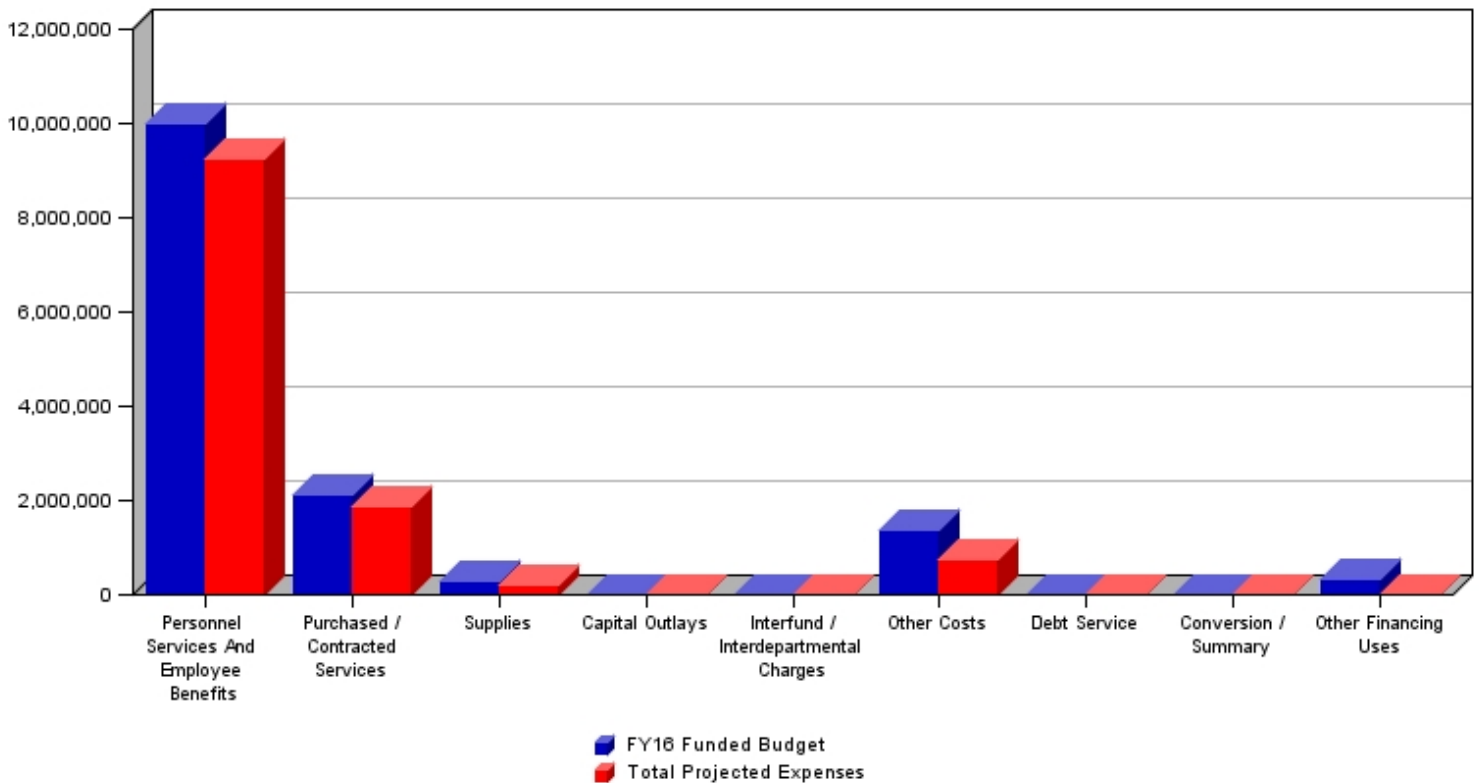
General Fund - Department Of Corrections



Account	FY16 Funded Budget	Actual Y-T-D(Mar)	Projected Expenses	Total Projected Expenses	Variance (\$)	Variance (%)
Personnel Services And Employee Benefits	\$23,389,037	\$17,230,459	\$5,925,844	\$23,156,303	\$232,734	1.00%
Purchased / Contracted Services	\$1,857,840	\$1,228,446	\$980,182	\$2,208,628	(\$350,788)	(18.88%)
Supplies	\$7,606,805	\$5,926,036	\$2,276,482	\$8,202,518	(\$595,713)	(7.83%)
Capital Outlays	\$0	\$0	\$0	\$0	\$0	0.00%
Interfund / Interdepartmental Charges	\$65,766	\$56,335	\$21,124	\$77,459	(\$11,693)	(17.78%)
Other Costs	\$0	\$0	\$0	\$0	\$0	0.00%
Debt Service	\$0	\$0	\$0	\$0	\$0	0.00%
Conversion / Summary	\$0	\$0	\$0	\$0	\$0	0.00%
Other Financing Uses	\$51,564	\$47,175	\$25,663	\$72,838	(\$21,274)	(41.26%)
<b>Expenses</b>	<b>\$32,971,012</b>	<b>\$24,488,451</b>	<b>\$9,229,294</b>	<b>\$33,717,745</b>	<b>(\$746,733)</b>	<b>(2.26%)</b>

Expenditure Category	Variance Explanation
Personnel Services And Employee Benefits Explanation	As of March 31, 2016, the Department of Corrections had 12 sworn and one civilian vacant position. Variance due to vacant positions offset by overtime more than anticipated.
Purchased / Contracted Services Explanation	Variance due to increase in the Inmate Food Service Contract and the lease of space from the Office of Professional Standards.
Supplies Explanation	Variance due to Body Worn Camera Program and water/sewer expenses more than anticipated.
Capital Outlays Explanation	N/A
Interfund / Interdepartmental Charges Explanation	Variance due to motor fuel and maintenance repairs more than anticipated.
Other Costs Explanation	N/A
Debt Service Explanation	N/A
Conversion / Summary Explanation	N/A
Other Financing Uses Explanation	Variance due to GMA lease payment more than anticipated.

General Fund - Department Of Finance

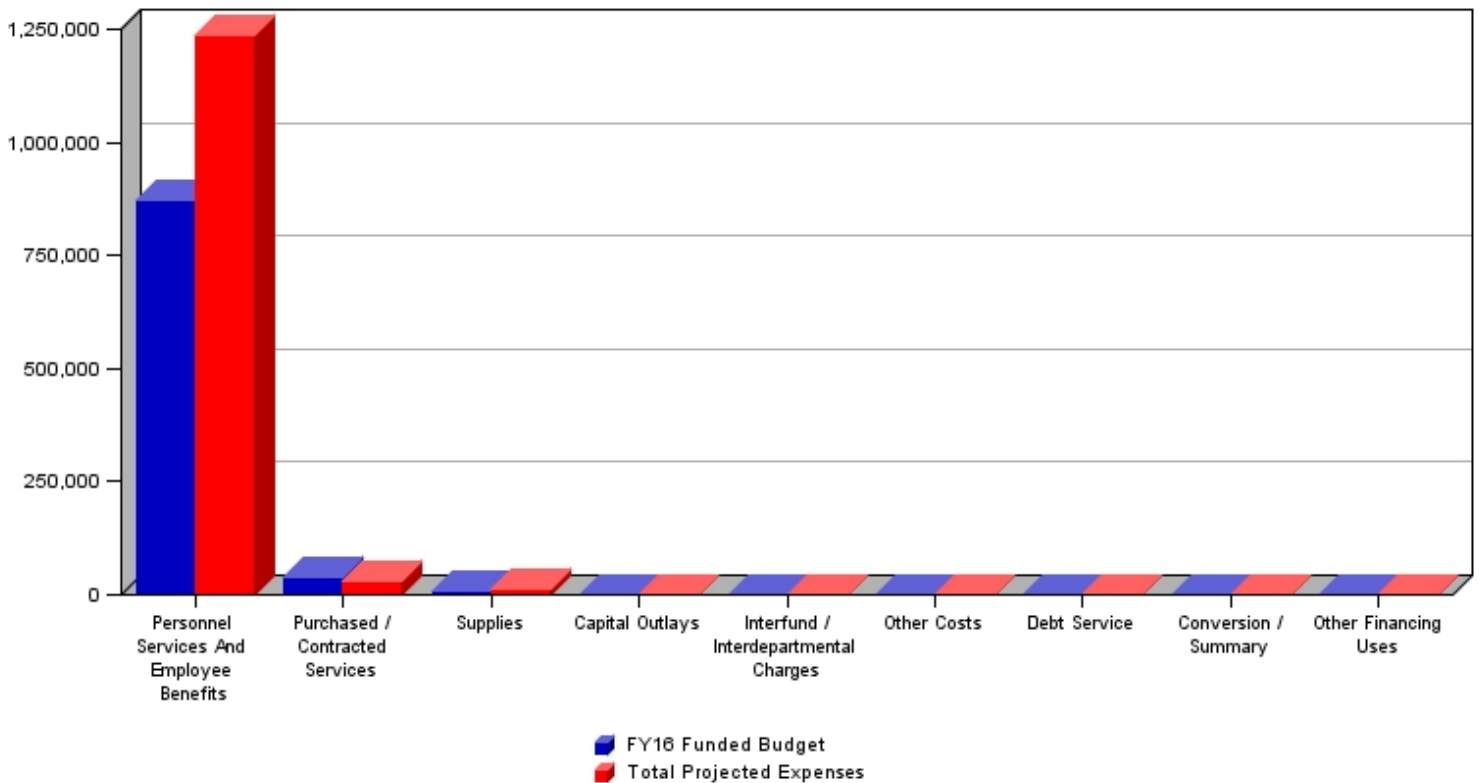


Account	FY16 Funded Budget	Actual Y-T-D(Mar)	Projected Expenses	Total Projected Expenses	Variance (\$)	Variance (%)
Personnel Services And Employee Benefits	\$10,001,073	\$6,943,388	\$2,314,537	\$9,257,926	\$743,147	7.43%
Purchased / Contracted Services	\$2,142,797	\$1,278,106	\$580,431	\$1,858,537	\$284,260	13.27%
Supplies	\$288,967	\$132,803	\$92,604	\$225,407	\$63,560	22.00%
Capital Outlays	\$0	\$139	\$0	\$139	(\$139)	0.00%
Interfund / Interdepartmental Charges	\$2,321	\$4,804	\$2,199	\$7,003	(\$4,682)	(201.74%)
Other Costs	\$1,363,186	\$521,604	\$241,894	\$763,498	\$599,688	43.99%
Debt Service	\$0	\$0	\$0	\$0	\$0	0.00%
Conversion / Summary	\$0	\$0	\$0	\$0	\$0	0.00%
Other Financing Uses	\$318,400	\$71	\$19,000	\$19,071	\$299,329	94.01%
<b>Expenses</b>	<b>\$14,116,744</b>	<b>\$8,880,915</b>	<b>\$3,250,666</b>	<b>\$12,131,581</b>	<b>\$1,985,163</b>	<b>14.06%</b>

Expenditure Category	Variance Explanation
Personnel Services And Employee Benefits Explanation	As of March 31, 2016, the Department of Finance had 10 vacant positions.
Purchased / Contracted Services Explanation	Variance due to purchased/contracted services less than anticipated.
Supplies Explanation	Variance due to supplies and equipment less than anticipated.
Capital Outlays Explanation	Variance due to equipment costs more than anticipated.
Interfund / Interdepartmental Charges Explanation	Variance due to motor fuel and maintenance repairs more than anticipated.
Other Costs Explanation	Variance due to bank charges, credit card charges, and refunds less than anticipated.
Debt Service Explanation	N/A
Conversion / Summary Explanation	N/A
Other Financing Uses Explanation	Variance due to GMA lease payment less than anticipated. Procurement of Hansen license software deferred.



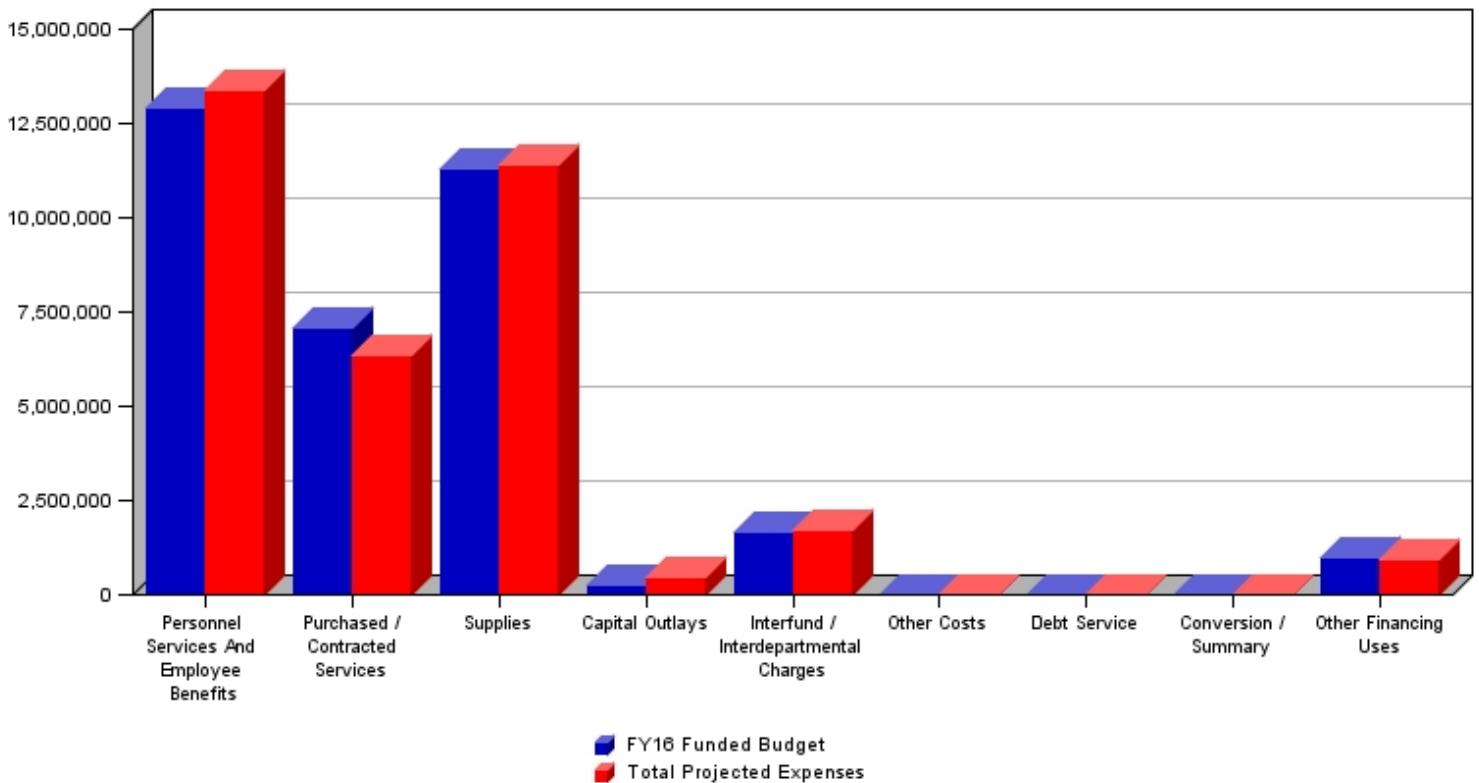
General Fund - Department Of Procurement



Account	FY16 Funded Budget	Actual Y-T-D(Mar)	Projected Expenses	Total Projected Expenses	Variance (\$)	Variance (%)
Personnel Services And Employee Benefits	\$873,226	\$1,011,233	\$226,228	\$1,237,461	(\$364,235)	(41.71%)
Purchased / Contracted Services	\$40,760	\$14,297	\$16,537	\$30,834	\$9,926	24.35%
Supplies	\$8,845	\$12,043	\$1,733	\$13,776	(\$4,931)	(55.75%)
Capital Outlays	\$0	\$0	\$0	\$0	\$0	0.00%
Interfund / Interdepartmental Charges	\$0	\$0	\$0	\$0	\$0	0.00%
Other Costs	\$1,756	\$1,331	\$550	\$1,881	(\$125)	(7.14%)
Debt Service	\$0	\$0	\$0	\$0	\$0	0.00%
Conversion / Summary	\$0	\$0	\$0	\$0	\$0	0.00%
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	0.00%
<b>Expenses</b>	<b>\$924,587</b>	<b>\$1,038,904</b>	<b>\$245,048</b>	<b>\$1,283,952</b>	<b>(\$359,365)</b>	<b>(38.87%)</b>

Expenditure Category	Variance Explanation
Personnel Services And Employee Benefits Explanation	As of March 31, 2016, the Department of Procurement had no vacant positions. Variance due to the transfer of 15 positions related to the Department of Procurement's Consolidation.
Purchased / Contracted Services Explanation	Variance due to copier lease/service, training and wireless device expenses less than anticipated.
Supplies Explanation	Variance due to office supplies and equipment more than anticipated.
Capital Outlays Explanation	N/A
Interfund / Interdepartmental Charges Explanation	N/A
Other Costs Explanation	Variance due to Commissioner contingency expenses more than anticipated.
Debt Service Explanation	N/A
Conversion / Summary Explanation	N/A
Other Financing Uses Explanation	N/A

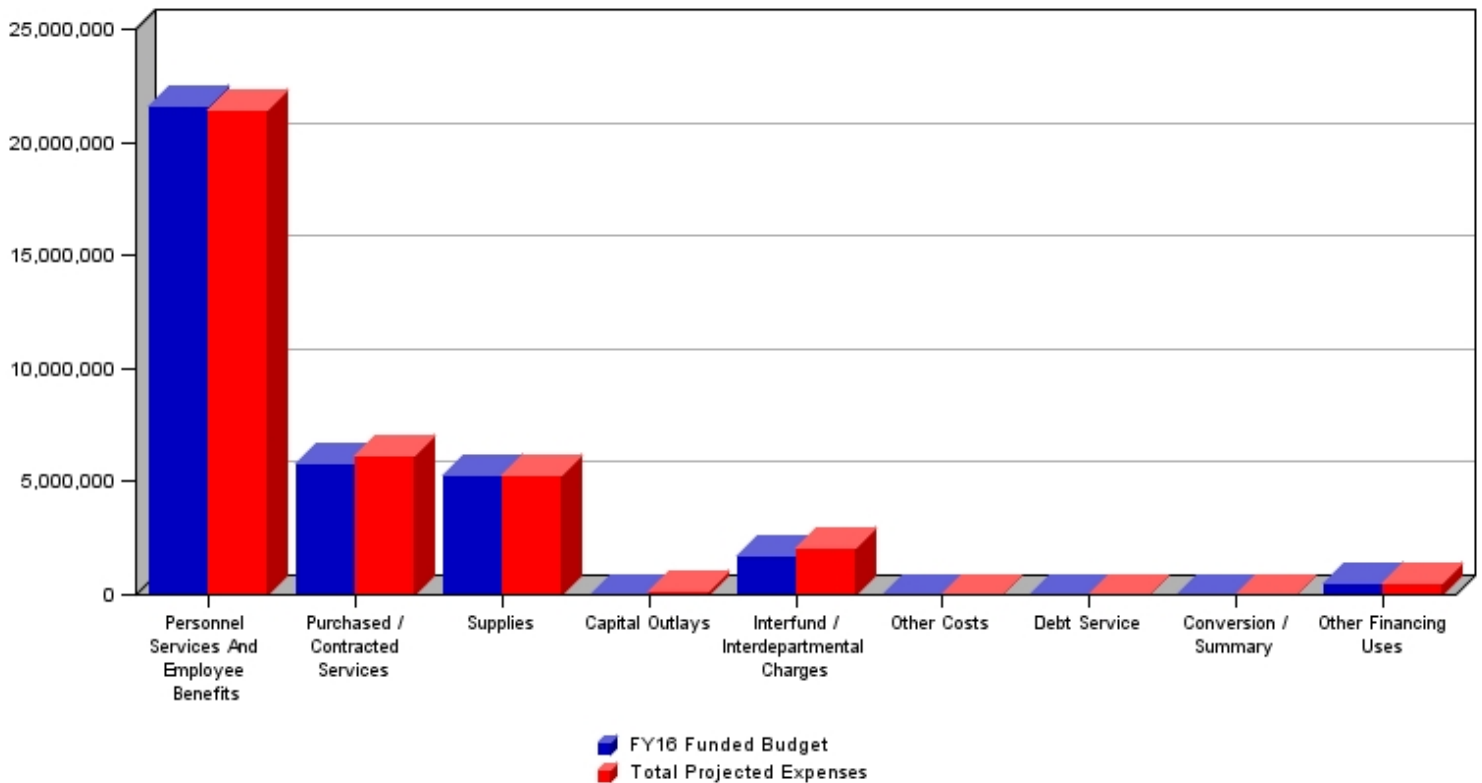
General Fund - Department Of Public Works



Account	FY16 Funded Budget	Actual Y-T-D(Mar)	Projected Expenses	Total Projected Expenses	Variance (\$)	Variance (%)
Personnel Services And Employee Benefits	\$12,923,473	\$10,329,778	\$3,045,487	\$13,375,265	(\$451,792)	(3.50%)
Purchased / Contracted Services	\$7,086,152	\$4,282,571	\$2,091,368	\$6,373,939	\$712,213	10.05%
Supplies	\$11,278,272	\$7,820,070	\$3,584,068	\$11,404,138	(\$125,865)	(1.12%)
Capital Outlays	\$263,906	\$416,644	\$44,590	\$461,234	(\$197,329)	(74.77%)
Interfund / Interdepartmental Charges	\$1,653,410	\$1,289,789	\$439,062	\$1,728,851	(\$75,441)	(4.56%)
Other Costs	\$13,533	\$11,533	\$857	\$12,390	\$1,143	8.45%
Debt Service	\$0	\$0	\$0	\$0	\$0	0.00%
Conversion / Summary	\$0	\$0	\$0	\$0	\$0	0.00%
Other Financing Uses	\$979,181	\$819,510	\$109,000	\$928,510	\$50,671	5.17%
<b>Expenses</b>	<b>\$34,197,927</b>	<b>\$24,969,895</b>	<b>\$9,314,432</b>	<b>\$34,284,327</b>	<b>(\$86,400)</b>	<b>(0.25%)</b>

Expenditure Category	Variance Explanation
Personnel Services And Employee Benefits Explanation	As of March 31, 2016, the Department of Public Works had 70 vacant positions. Salary savings are offset by increases in personnel costs due to overtime and extra help.
Purchased / Contracted Services Explanation	Variance due to the utilization of internal resources to complete budget initiatives.
Supplies Explanation	Variance due to increased supply usage for budget initiatives related to pavement preservation and street lights.
Capital Outlays Explanation	Variance due to capital outlays more than anticipated.
Interfund / Interdepartmental Charges Explanation	Variance due to maintenance repairs and usage of vehicles more than anticipated.
Other Costs Explanation	Variance due to payment to the State of Georgia for State Road and Tollway Authority (SRTA) Loan.
Debt Service Explanation	N/A
Conversion / Summary Explanation	N/A
Other Financing Uses Explanation	Variance due to Watershed stormwater charges less than anticipated.

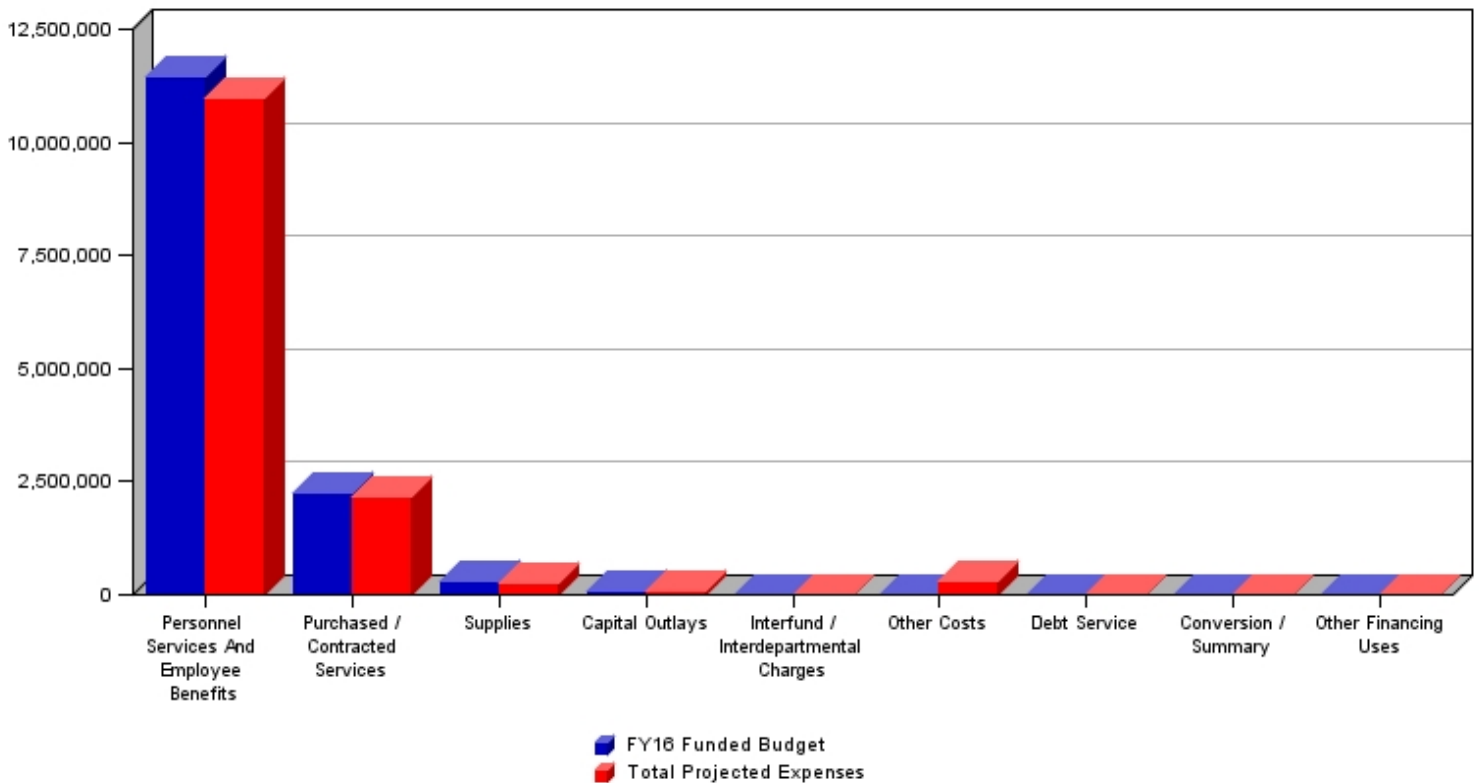
General Fund - Dept Of Parks & Recreation



Account	FY16 Funded Budget	Actual Y-T-D(Mar)	Projected Expenses	Total Projected Expenses	Variance (\$)	Variance (%)
Personnel Services And Employee Benefits	\$21,636,668	\$15,751,820	\$5,695,253	\$21,447,072	\$189,595	0.88%
Purchased / Contracted Services	\$5,825,206	\$4,395,462	\$1,779,745	\$6,175,206	(\$350,000)	(6.01%)
Supplies	\$5,286,338	\$3,825,649	\$1,510,688	\$5,336,338	(\$50,000)	(0.95%)
Capital Outlays	\$0	\$125,535	\$54,278	\$179,813	(\$179,813)	0.00%
Interfund / Interdepartmental Charges	\$1,708,756	\$1,562,255	\$485,011	\$2,047,266	(\$338,510)	(19.81%)
Other Costs	\$106	\$83	\$0	\$83	\$23	22.01%
Debt Service	\$0	\$0	\$0	\$0	\$0	0.00%
Conversion / Summary	\$0	\$0	\$0	\$0	\$0	0.00%
Other Financing Uses	\$560,498	\$554,321	\$0	\$554,321	\$6,177	1.10%
<b>Expenses</b>	<b>\$35,017,572</b>	<b>\$26,215,125</b>	<b>\$9,524,974</b>	<b>\$35,740,099</b>	<b>(\$722,528)</b>	<b>(2.06%)</b>

Expenditure Category	Variance Explanation
Personnel Services And Employee Benefits Explanation	As of March 31, 2016, the Department of Parks and Recreation had 40 vacant positions in which the department is actively looking to fill.
Purchased / Contracted Services Explanation	Variance due to professional service cost requirements more than anticipated.
Supplies Explanation	Variance due to utilities more than anticipated.
Capital Outlays Explanation	Variance due to motorized vehicles for Parks Maintenance operations more than anticipated.
Interfund / Interdepartmental Charges Explanation	Variance due to motorized equipment repairs and fuel cost more than anticipated.
Other Costs Explanation	Variance due to Commissioner contingency expenses less than anticipated.
Debt Service Explanation	N/A
Conversion / Summary Explanation	N/A
Other Financing Uses Explanation	Variance due to GMA lease payments less than anticipated.

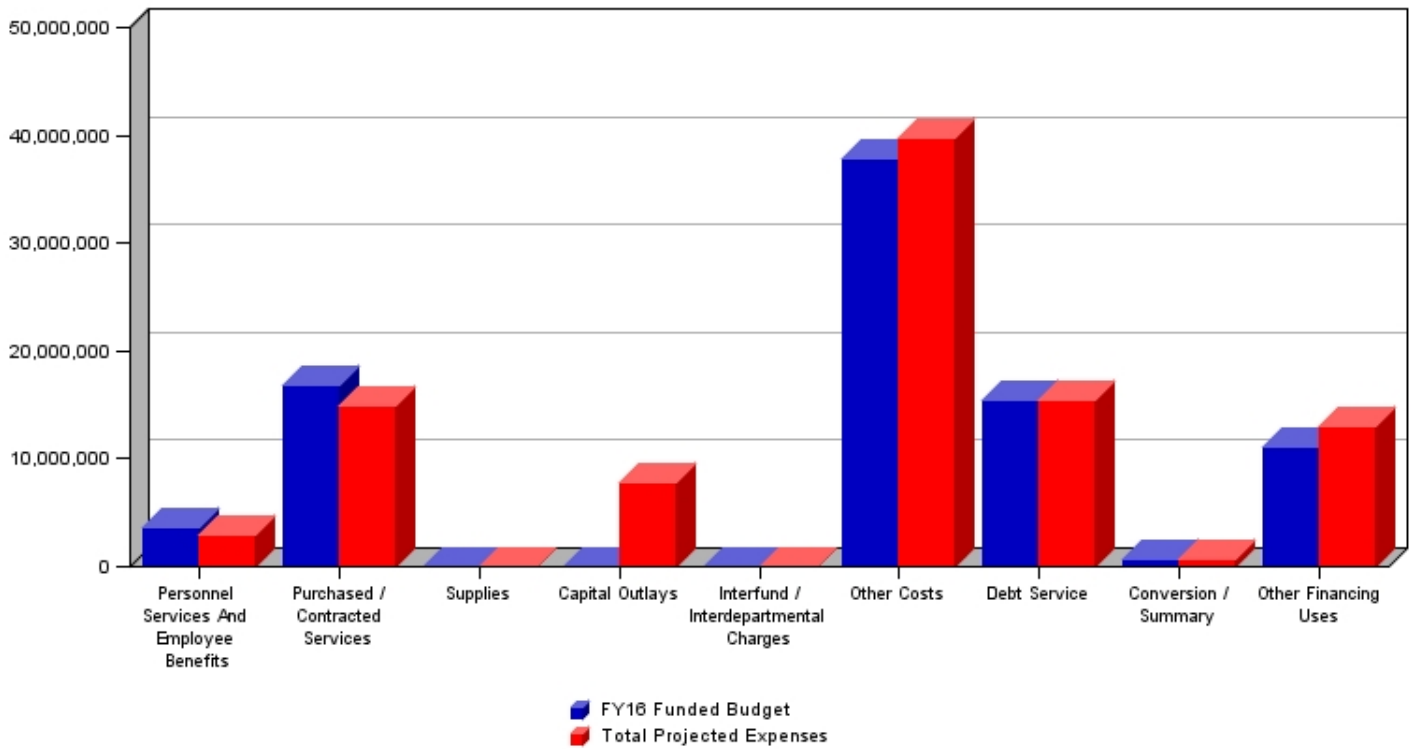
General Fund - Judicial Agencies



Account	FY16 Funded Budget	Actual Y-T-D(Mar)	Projected Expenses	Total Projected Expenses	Variance (\$)	Variance (%)
Personnel Services And Employee Benefits	\$11,456,514	\$7,803,374	\$3,159,745	\$10,963,119	\$493,395	4.31%
Purchased / Contracted Services	\$2,247,561	\$1,535,924	\$622,965	\$2,158,889	\$88,672	3.95%
Supplies	\$295,010	\$196,774	\$79,794	\$276,568	\$18,442	6.25%
Capital Outlays	\$100,000	\$0	\$100,000	\$100,000	\$0	0.00%
Interfund / Interdepartmental Charges	\$7,746	\$7,426	\$1,394	\$8,820	(\$1,074)	(13.86%)
Other Costs	\$19,052	\$310,313	\$6,710	\$317,022	(\$297,970)	(1,563.98%)
Debt Service	\$0	\$0	\$0	\$0	\$0	0.00%
Conversion / Summary	\$0	\$0	\$0	\$0	\$0	0.00%
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	0.00%
<b>Expenses</b>	<b>\$14,125,883</b>	<b>\$9,853,811</b>	<b>\$3,970,607</b>	<b>\$13,824,418</b>	<b>\$301,465</b>	<b>2.13%</b>

Expenditure Category	Variance Explanation
Personnel Services And Employee Benefits Explanation	As of March 31, 2016, Judicial Agencies had 12 vacant positions.
Purchased / Contracted Services Explanation	Variance due to cost of purchased/contracted services for vacant 11th Judge.
Supplies Explanation	Variance due to cost of supplies for vacant 11th Judge.
Capital Outlays Explanation	Projected to spend within budget. This line includes costs related to Municipal Courts Record Management system.
Interfund / Interdepartmental Charges Explanation	Variance due to motor fuel and maintenance repairs more than anticipated.
Other Costs Explanation	Variance due to credit card charges more than anticipated.
Debt Service Explanation	N/A
Conversion / Summary Explanation	N/A
Other Financing Uses Explanation	N/A

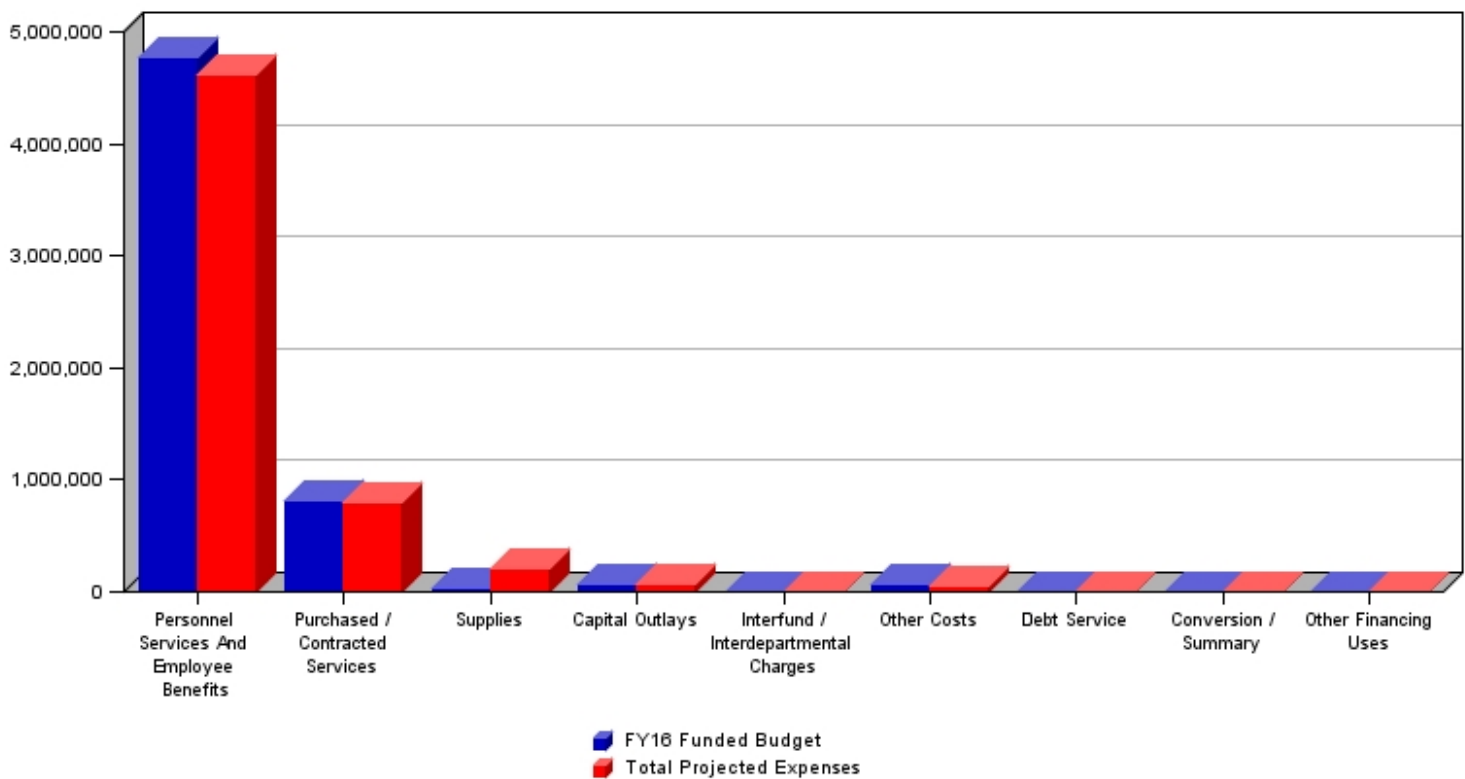
General Fund - Non-Departmental



Account	FY16 Funded Budget	Actual Y-T-D(Mar)	Projected Expenses	Total Projected Expenses	Variance (\$)	Variance (%)
Personnel Services And Employee Benefits	\$3,654,291	\$1,480,026	\$1,446,266	\$2,926,291	\$728,000	19.92%
Purchased / Contracted Services	\$16,895,332	\$27,246,874	(\$12,298,301)	\$14,948,573	\$1,946,760	11.52%
Supplies	\$0	(\$1,587)	\$1,587	\$0	\$0	0.00%
Capital Outlays	\$0	\$7,778,699	\$0	\$7,778,699	(\$7,778,699)	0.00%
Interfund / Interdepartmental Charges	\$0	\$9,015	(\$9,015)	\$0	\$0	0.00%
Other Costs	\$37,805,298	\$32,316,156	\$7,413,851	\$39,730,007	(\$1,924,709)	(5.09%)
Debt Service	\$15,491,200	\$13,828,293	\$1,662,907	\$15,491,200	\$0	0.00%
Conversion / Summary	\$754,288	\$0	\$754,288	\$754,288	\$0	0.00%
Other Financing Uses	\$11,043,714	\$8,142,016	\$4,935,171	\$13,077,187	(\$2,033,473)	(18.41%)
<b>Expenses</b>	<b>\$85,644,123</b>	<b>\$90,799,492</b>	<b>\$3,906,753</b>	<b>\$94,706,245</b>	<b>(\$9,062,122)</b>	<b>(10.58%)</b>

Expenditure Category	Variance Explanation
Personnel Services And Employee Benefits Explanation	Variance due to \$728K Family Leave.
Purchased / Contracted Services Explanation	Variance due to \$1.7MM Litigation, \$600K Insurance expense, \$400K other audit expenses and \$200K Economic Development less than anticipated, offset by (\$1MM) LandBank payment (pending) more than anticipated.
Supplies Explanation	Variance due to water and sewer charges to be corrected in the current fiscal year.
Capital Outlays Explanation	Variance due to Public Safety equipment purchase for Motorola Radios (related to Debt Services) more than anticipated.
Interfund / Interdepartmental Charges Explanation	Variance due to employee benefits cost to be corrected in the current fiscal year.
Other Costs Explanation	Variance due to APS (\$4.8MM) related to the third amendment payment per 16-0-1028, Animal Services (\$24K) not budgeted; offset by \$2.9MM URFA Bond payment in Financing Uses Account.
Debt Service Explanation	Projected to spend within budget. This line relates to Debt Services payments.
Conversion / Summary Explanation	This line relates to Restricted Reserves; includes \$325K for Ordinance 16-0-1172 related to Invest Atlanta.
Other Financing Uses Explanation	Variance due to URFA Bond (\$2.1MM) budgeted in Other Cost; offset by GMA \$126K less than anticipated.

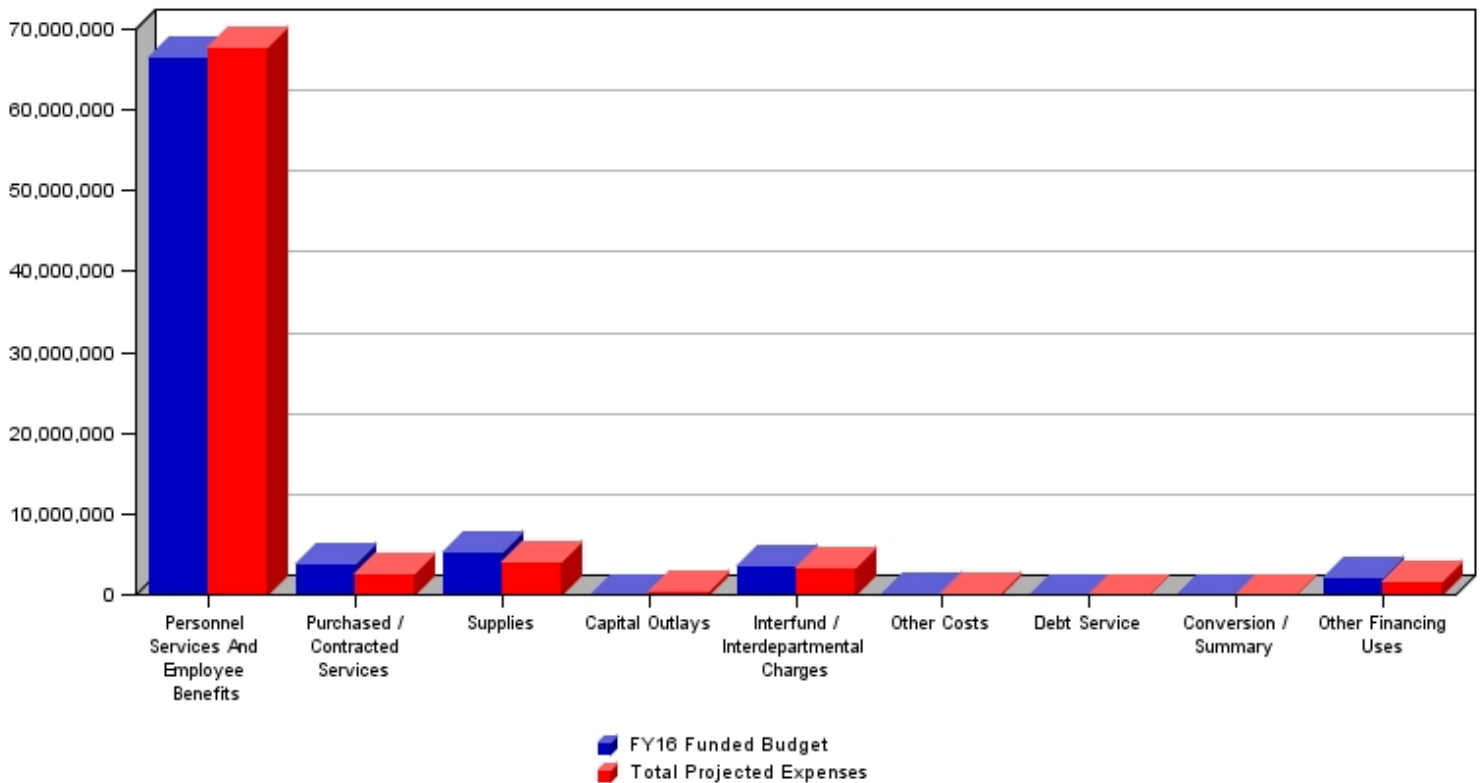
General Fund - Department Of Human Resources



Account	FY16 Funded Budget	Actual Y-T-D(Mar)	Projected Expenses	Total Projected Expenses	Variance (\$)	Variance (%)
Personnel Services And Employee Benefits	\$4,782,583	\$3,392,349	\$1,231,378	\$4,623,727	\$158,856	3.32%
Purchased / Contracted Services	\$823,385	\$527,117	\$263,690	\$790,807	\$32,578	3.96%
Supplies	\$31,913	\$174,955	\$29,612	\$204,567	(\$172,654)	(541.01%)
Capital Outlays	\$65,306	\$0	\$65,306	\$65,306	\$0	0.00%
Interfund / Interdepartmental Charges	\$5,423	\$5,069	\$2,489	\$7,558	(\$2,135)	(39.38%)
Other Costs	\$65,159	\$41,404	\$11,186	\$52,590	\$12,569	19.29%
Debt Service	\$0	\$0	\$0	\$0	\$0	0.00%
Conversion / Summary	\$0	\$0	\$0	\$0	\$0	0.00%
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	0.00%
<b>Expenses</b>	<b>\$5,773,769</b>	<b>\$4,140,894</b>	<b>\$1,603,661</b>	<b>\$5,744,555</b>	<b>\$29,214</b>	<b>0.51%</b>

Expenditure Category	Variance Explanation
Personnel Services And Employee Benefits Explanation	As of March 31, 2016, the Department of Human Resources had 27 vacant positions. Variance due to six employees transferred temporarily under DHR until their transition to other departments was complete.
Purchased / Contracted Services Explanation	Variance due to contracted services for Background Checks, Court Reporting Services, Pre-Employment Physical and Drug Screenings less than anticipated.
Supplies Explanation	Variance due to KRONOS team office space build out and unanticipated office furnishing expenses for the EAP Division.
Capital Outlays Explanation	Projected to spend within budget. This line includes the budget for the Employee Assistance Program Closed Circuit Television Cameras.
Interfund / Interdepartmental Charges Explanation	Variance due to motor fuel and maintenance repairs more than anticipated.
Other Costs Explanation	Variance due to Compensation Board Hearing expenses less than anticipated.
Debt Service Explanation	N/A
Conversion / Summary Explanation	N/A
Other Financing Uses Explanation	N/A

General Fund - Department Of Fire Services

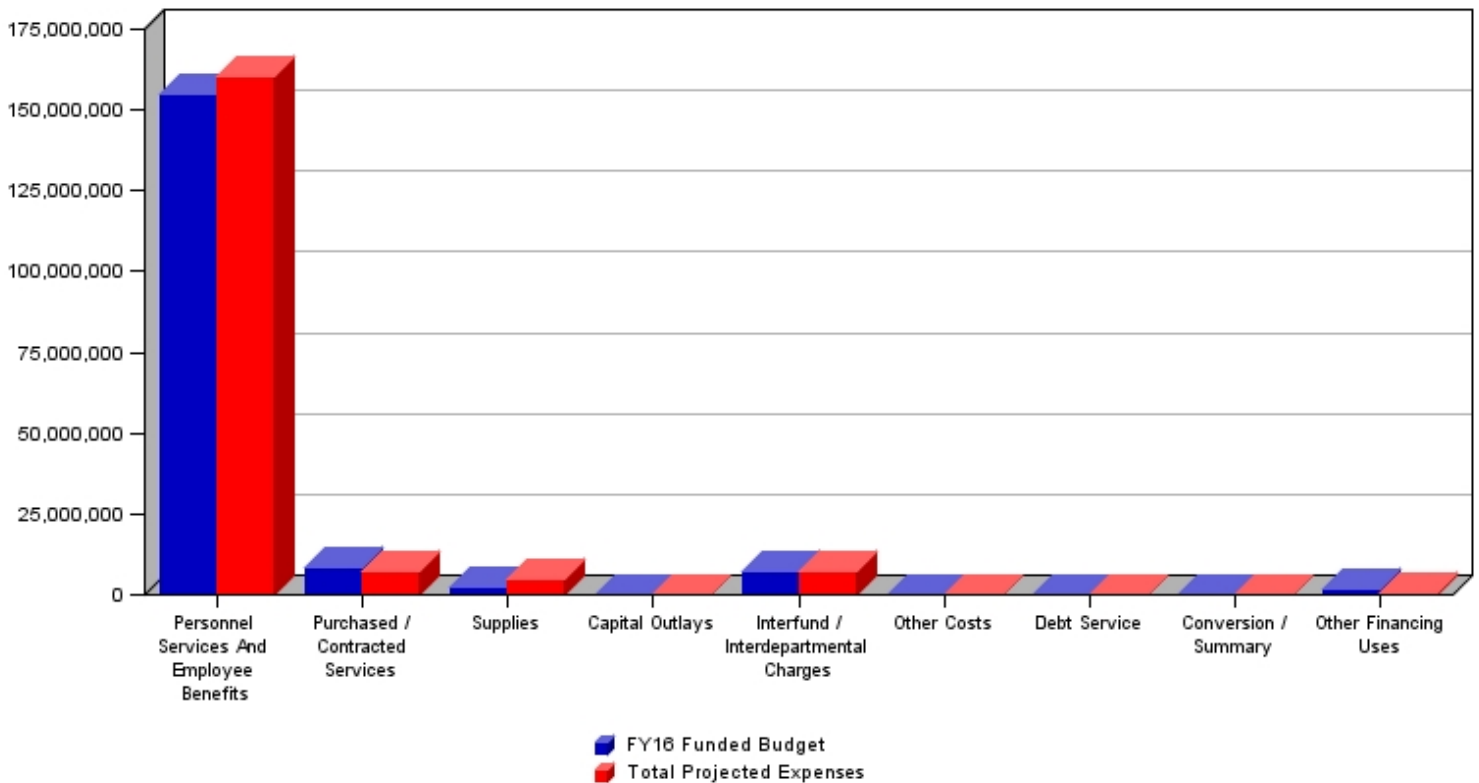


Account	FY16 Funded Budget	Actual Y-T-D(Mar)	Projected Expenses	Total Projected Expenses	Variance (\$)	Variance (%)
Personnel Services And Employee Benefits	\$66,696,996	\$51,147,010	\$16,573,123	\$67,720,133	(\$1,023,138)	(1.53%)
Purchased / Contracted Services	\$3,984,577	\$1,546,273	\$1,025,153	\$2,571,426	\$1,413,151	35.47%
Supplies	\$5,389,107	\$2,303,142	\$1,818,390	\$4,121,532	\$1,267,575	23.52%
Capital Outlays	\$72,026	\$525,426	\$13,778	\$539,203	(\$467,177)	(648.62%)
Interfund / Interdepartmental Charges	\$3,645,773	\$2,460,738	\$864,074	\$3,324,812	\$320,961	8.80%
Other Costs	\$252,000	\$125,000	\$126,000	\$251,000	\$1,000	0.40%
Debt Service	\$0	\$0	\$0	\$0	\$0	0.00%
Conversion / Summary	\$0	\$0	\$0	\$0	\$0	0.00%
Other Financing Uses	\$2,308,623	\$1,169,641	\$577,156	\$1,746,797	\$561,826	24.34%
<b>Expenses</b>	<b>\$82,349,102</b>	<b>\$59,277,229</b>	<b>\$20,997,674</b>	<b>\$80,274,903</b>	<b>\$2,074,198</b>	<b>2.52%</b>

Expenditure Category	Variance Explanation
Personnel Services And Employee Benefits Explanation	As of March 31, 2016, the Department of Fire Services had 79 vacant positions; four Civilian and 75 sworn. Variance due to overtime more than anticipated.
Purchased / Contracted Services Explanation	Variance due to training, travel, repairs and maintenance less than anticipated.
Supplies Explanation	Variance due to costs for fire station, building needs, and EMS medical supplies less than anticipated.
Capital Outlays Explanation	Variance due to equipment and vehicle replacement costs more than anticipated.
Interfund / Interdepartmental Charges Explanation	Variance due to motor fuel less than anticipated.
Other Costs Explanation	Projected to spend within budget. This line consists of the Fulton County MOU payment.
Debt Service Explanation	N/A
Conversion / Summary Explanation	N/A
Other Financing Uses Explanation	Variance due to GMA lease payment less than anticipated.



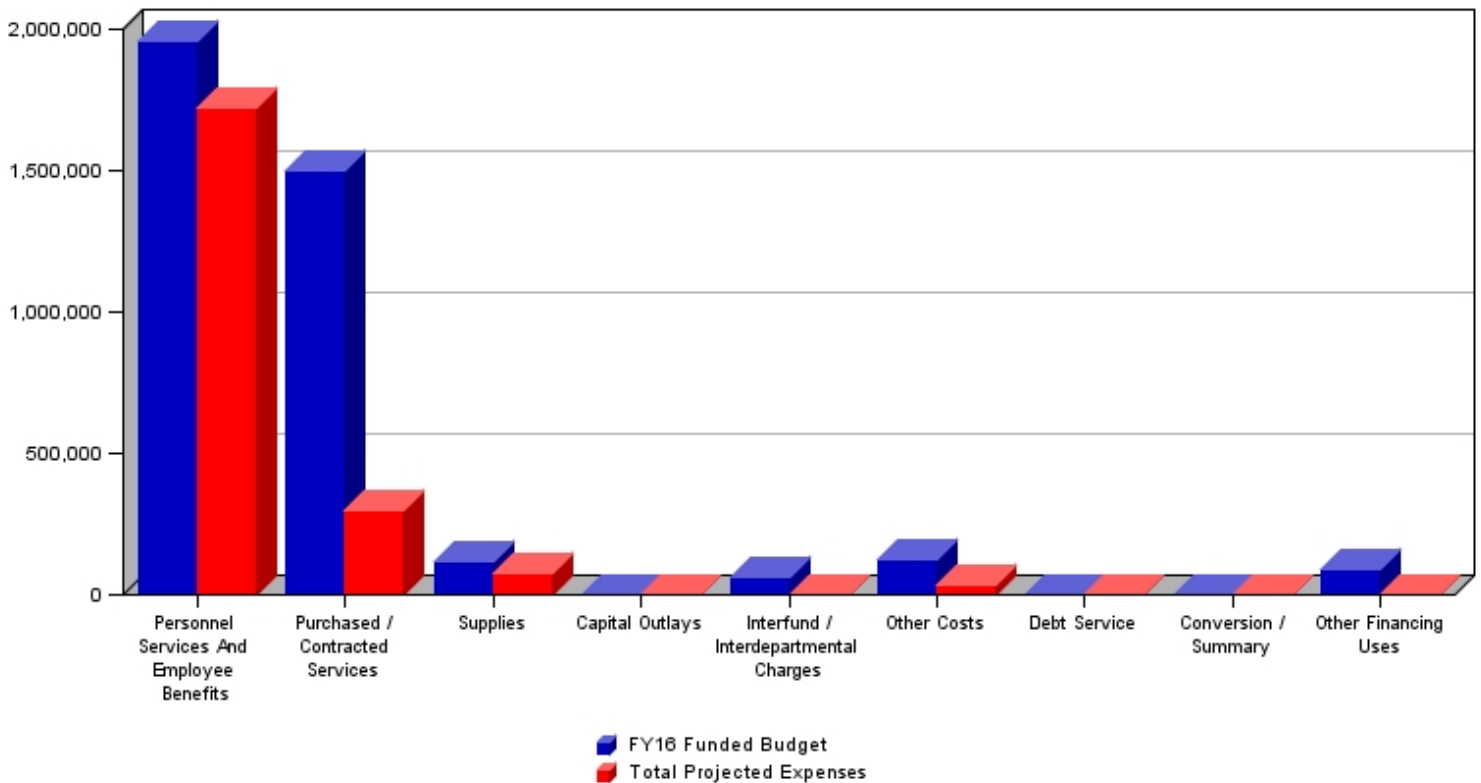
General Fund - Department Of Police Services



Account	FY16 Funded Budget	Actual Y-T-D(Mar)	Projected Expenses	Total Projected Expenses	Variance (\$)	Variance (%)
Personnel Services And Employee Benefits	\$154,650,167	\$121,761,349	\$38,832,280	\$160,593,629	(\$5,943,462)	(3.84%)
Purchased / Contracted Services	\$8,384,980	\$5,546,228	\$1,747,392	\$7,293,620	\$1,091,360	13.02%
Supplies	\$2,687,844	\$3,849,560	\$829,296	\$4,678,857	(\$1,991,013)	(74.07%)
Capital Outlays	\$76,401	\$73,122	\$16,000	\$89,122	(\$12,721)	(16.65%)
Interfund / Interdepartmental Charges	\$7,472,749	\$5,432,808	\$2,132,172	\$7,564,980	(\$92,231)	(1.23%)
Other Costs	\$109,592	\$14,387	\$93,726	\$108,113	\$1,479	1.35%
Debt Service	\$0	\$0	\$0	\$0	\$0	0.00%
Conversion / Summary	\$0	\$0	\$0	\$0	\$0	0.00%
Other Financing Uses	\$1,600,185	\$259,226	\$485,733	\$744,959	\$855,226	53.45%
<b>Expenses</b>	<b>\$174,981,918</b>	<b>\$136,936,680</b>	<b>\$44,136,600</b>	<b>\$181,073,279</b>	<b>(\$6,091,361)</b>	<b>(3.48%)</b>

Expenditure Category	Variance Explanation
Personnel Services And Employee Benefits Explanation	As of March 31, 2016, the Atlanta Police Department had 81 sworn and 50 civilian vacant positions. Variance due to salary increases and overtime more than anticipated.
Purchased / Contracted Services Explanation	Variance due to purchased/contracted services less than anticipated.
Supplies Explanation	Variance due to uniform and equipment expenses more than anticipated.
Capital Outlays Explanation	Variance due to the purchase of Motorola radios and Watchguard HD Capacity System.
Interfund / Interdepartmental Charges Explanation	Variance due to motor fuel and maintenance repairs more than anticipated.
Other Costs Explanation	Variance due to payments to other governments less than anticipated.
Debt Service Explanation	N/A
Conversion / Summary Explanation	N/A
Other Financing Uses Explanation	Variance due to Operating Transfer Out To 2501 for Grant Match and GMA lease payment less than anticipated.

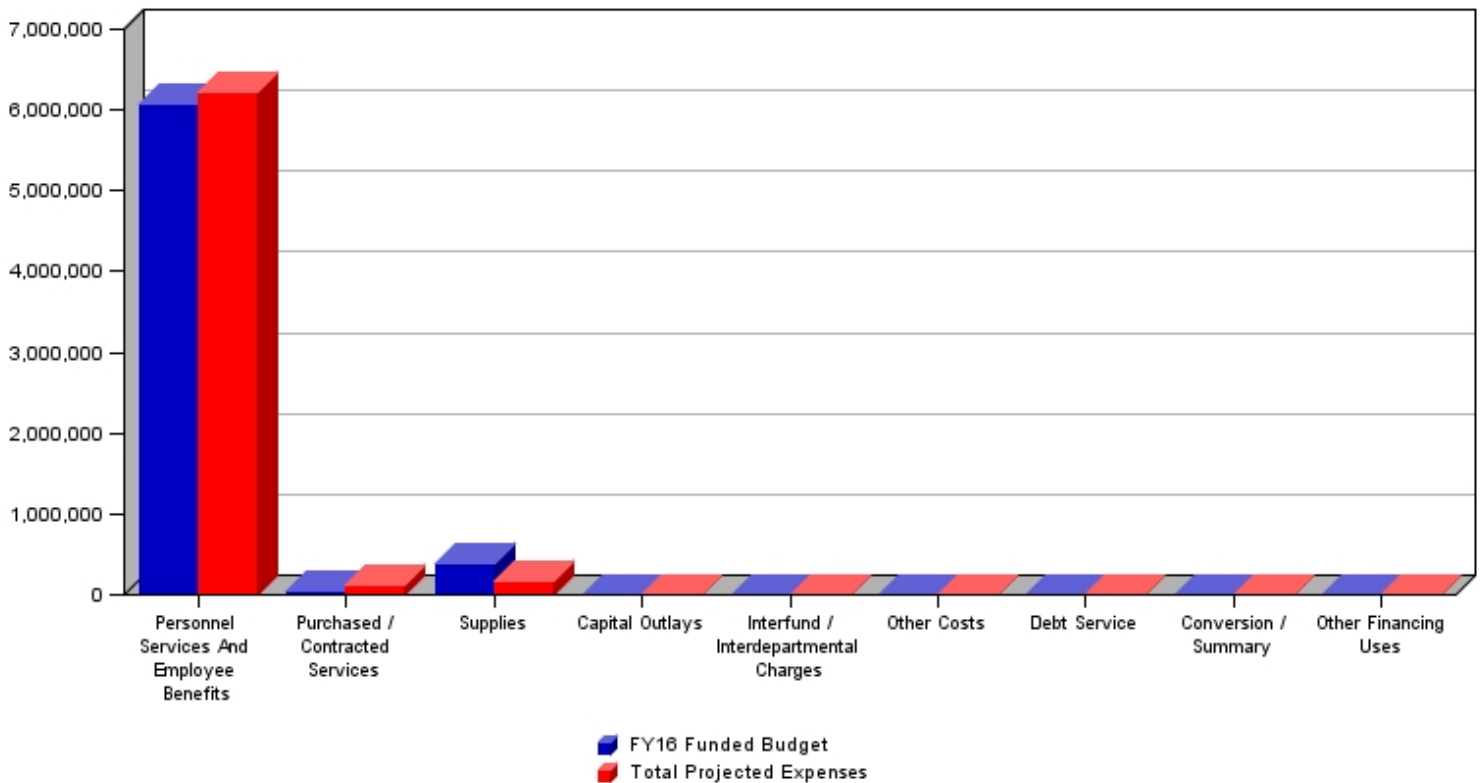
General Fund - Dept Of Planning & Community Development



Account	FY16 Funded Budget	Actual Y-T-D(Mar)	Projected Expenses	Total Projected Expenses	Variance (\$)	Variance (%)
Personnel Services And Employee Benefits	\$1,958,930	\$1,236,357	\$483,425	\$1,719,783	\$239,147	12.21%
Purchased / Contracted Services	\$1,502,481	\$60,991	\$234,581	\$295,571	\$1,206,909	80.33%
Supplies	\$117,900	\$63,953	\$10,627	\$74,580	\$43,320	36.74%
Capital Outlays	\$200	\$0	\$0	\$0	\$200	100.00%
Interfund / Interdepartmental Charges	\$64,162	\$8,900	(\$5,804)	\$3,095	\$61,067	95.18%
Other Costs	\$126,367	\$22,686	\$10,000	\$32,686	\$93,681	74.13%
Debt Service	\$0	\$0	\$0	\$0	\$0	0.00%
Conversion / Summary	\$0	\$0	\$0	\$0	\$0	0.00%
Other Financing Uses	\$90,000	\$0	\$0	\$0	\$90,000	100.00%
<b>Expenses</b>	<b>\$3,860,040</b>	<b>\$1,392,887</b>	<b>\$732,829</b>	<b>\$2,125,716</b>	<b>\$1,734,324</b>	<b>44.93%</b>

Expenditure Category	Variance Explanation
Personnel Services And Employee Benefits Explanation	As of March 31, 2016, the Department of Planning and Community Development had seven vacant positions. Variance due to vacant positions.
Purchased / Contracted Services Explanation	Variance due to funding allocated for various projects: Westside Future Fund, Brownsfield Match and Housing Study less than anticipated.
Supplies Explanation	Variance due to supplies less than anticipated.
Capital Outlays Explanation	Variance due to Capital Outlay expenses less than anticipated.
Interfund / Interdepartmental Charges Explanation	Variance due to motor fuel and maintenance repairs less than anticipated.
Other Costs Explanation	Variance due to Board Member expenses less than anticipated.
Debt Service Explanation	N/A
Conversion / Summary Explanation	N/A
Other Financing Uses Explanation	Variance due to Operating Transfer Out To 2501 for Grant Match is less than anticipated.

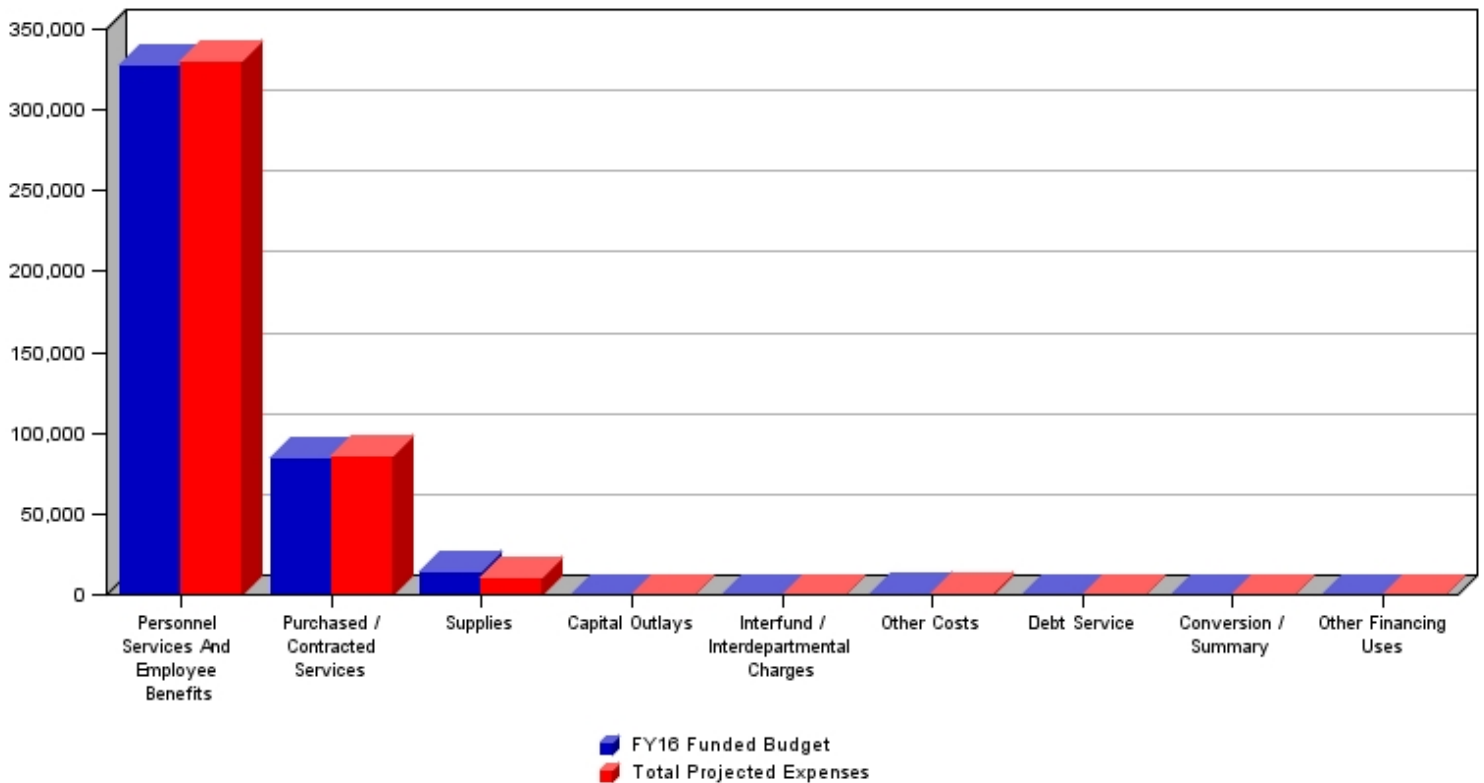
General Fund - Department Of The Solicitor



Account	FY16 Funded Budget	Actual Y-T-D(Mar)	Projected Expenses	Total Projected Expenses	Variance (\$)	Variance (%)
Personnel Services And Employee Benefits	\$6,088,119	\$4,648,632	\$1,570,351	\$6,218,983	(\$130,863)	(2.15%)
Purchased / Contracted Services	\$41,968	\$62,003	\$59,536	\$121,539	(\$79,571)	(189.60%)
Supplies	\$387,069	\$107,606	\$66,277	\$173,883	\$213,186	55.08%
Capital Outlays	\$0	\$0	\$0	\$0	\$0	0.00%
Interfund / Interdepartmental Charges	\$7,049	\$5,040	\$1,923	\$6,963	\$86	1.22%
Other Costs	\$0	\$0	\$0	\$0	\$0	0.00%
Debt Service	\$0	\$0	\$0	\$0	\$0	0.00%
Conversion / Summary	\$0	\$0	\$0	\$0	\$0	0.00%
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	0.00%
<b>Expenses</b>	<b>\$6,524,205</b>	<b>\$4,823,282</b>	<b>\$1,698,085</b>	<b>\$6,521,367</b>	<b>\$2,838</b>	<b>0.04%</b>

Expenditure Category	Variance Explanation
Personnel Services And Employee Benefits Explanation	As of March 31, 2016, the Office of the Solicitor had no vacant positions. Variance due to personnel adjustments and extra help more than anticipated.
Purchased / Contracted Services Explanation	Variance due to delayed billing of Georgia Bar Memberships and legal consultation on In Rem cases more than anticipated.
Supplies Explanation	Variance due to consumable supplies and utilities less than anticipated.
Capital Outlays Explanation	N/A
Interfund / Interdepartmental Charges Explanation	Variance due to motor fuel and maintenance repairs less than anticipated.
Other Costs Explanation	N/A
Debt Service Explanation	N/A
Conversion / Summary Explanation	N/A
Other Financing Uses Explanation	N/A

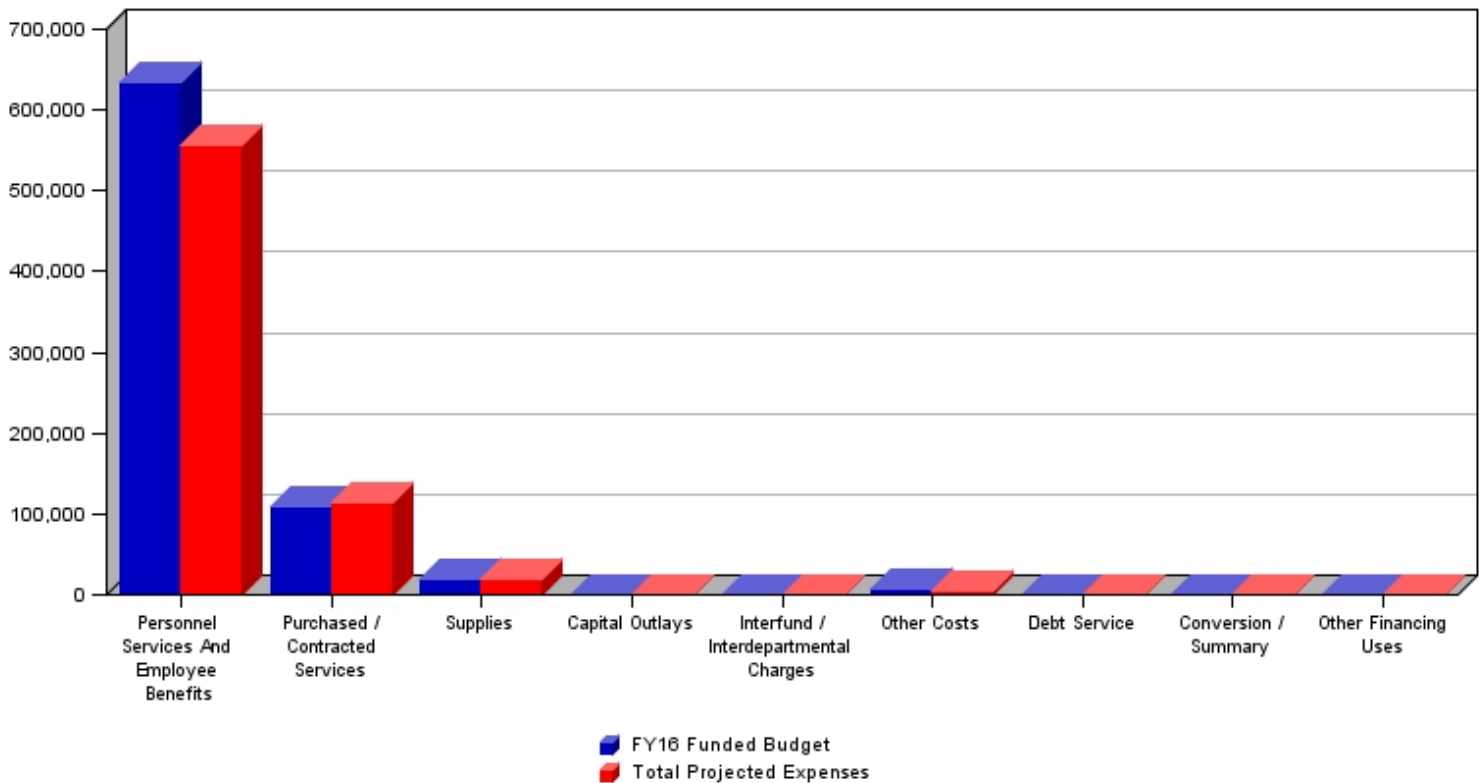
General Fund - Department Of Ethics



Account	FY16 Funded Budget	Actual Y-T-D(Mar)	Projected Expenses	Total Projected Expenses	Variance (\$)	Variance (%)
Personnel Services And Employee Benefits	\$327,889	\$249,010	\$81,576	\$330,586	(\$2,697)	(0.82%)
Purchased / Contracted Services	\$84,557	\$40,132	\$45,791	\$85,924	(\$1,367)	(1.62%)
Supplies	\$14,285	\$1,530	\$9,386	\$10,916	\$3,369	23.58%
Capital Outlays	\$0	\$0	\$0	\$0	\$0	0.00%
Interfund / Interdepartmental Charges	\$0	\$0	\$0	\$0	\$0	0.00%
Other Costs	\$1,400	\$0	\$703	\$703	\$697	49.79%
Debt Service	\$0	\$0	\$0	\$0	\$0	0.00%
Conversion / Summary	\$0	\$0	\$0	\$0	\$0	0.00%
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	0.00%
<b>Expenses</b>	<b>\$428,131</b>	<b>\$290,672</b>	<b>\$137,456</b>	<b>\$428,128</b>	<b>\$3</b>	<b>0.00%</b>

Expenditure Category	Variance Explanation
Personnel Services And Employee Benefits Explanation	As of March 31, 2016, the Ethics Office had no vacant positions. Variance due to promotion of staff member and hiring of extra help during 2016 financial disclosure filing season.
Purchased / Contracted Services Explanation	Variance due to contracted services with Second City Video and The Network more than anticipated.
Supplies Explanation	Variance due to supplies needed for the 2016 financial disclosure season less than anticipated.
Capital Outlays Explanation	N/A
Interfund / Interdepartmental Charges Explanation	N/A
Other Costs Explanation	Variance due to the Commissioner contingency expenses less than anticipated.
Debt Service Explanation	N/A
Conversion / Summary Explanation	N/A
Other Financing Uses Explanation	N/A

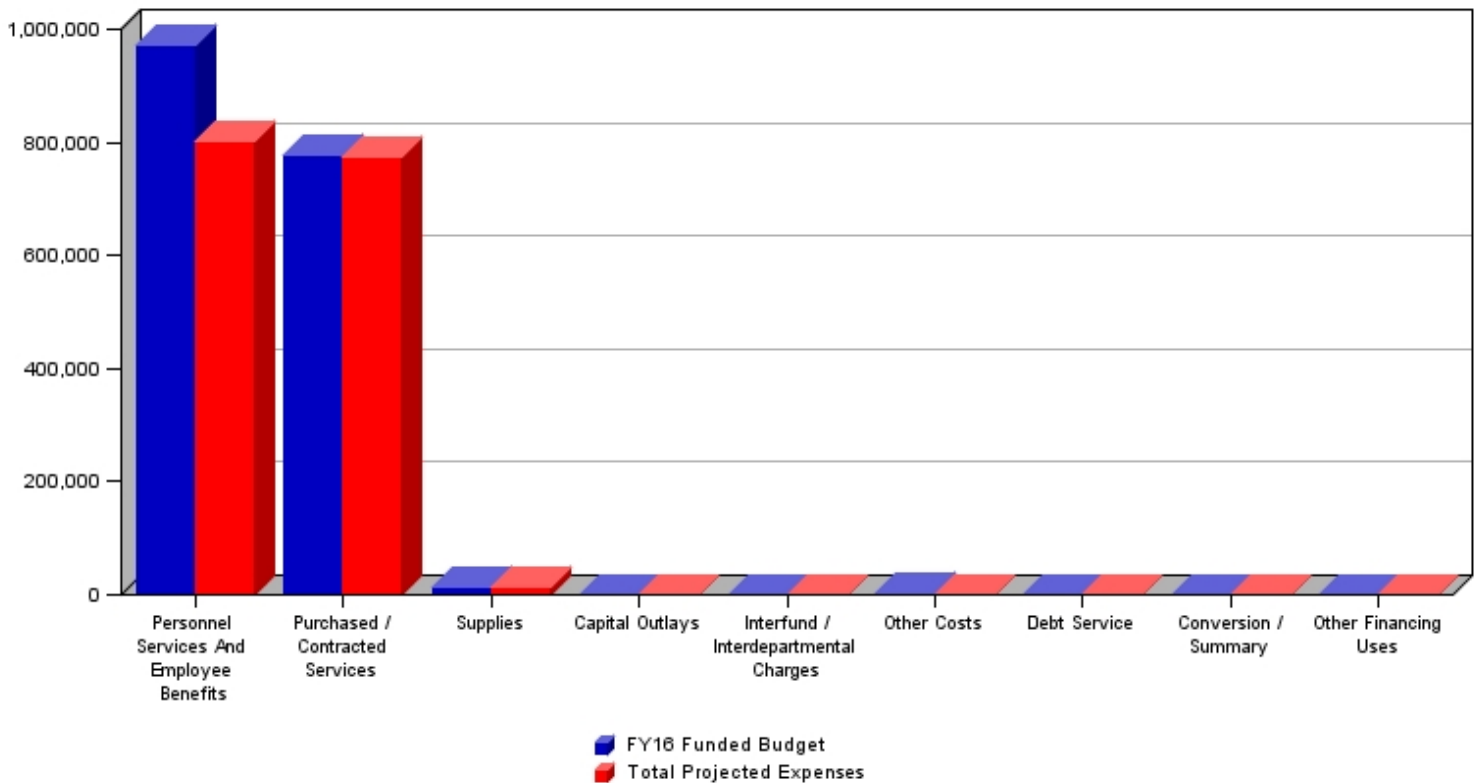
General Fund - Atlanta Citizens Review Board



Account	FY16 Funded Budget	Actual Y-T-D(Mar)	Projected Expenses	Total Projected Expenses	Variance (\$)	Variance (%)
Personnel Services And Employee Benefits	\$634,215	\$400,286	\$157,393	\$557,679	\$76,536	12.07%
Purchased / Contracted Services	\$110,025	\$68,344	\$45,686	\$114,030	(\$4,005)	(3.64%)
Supplies	\$19,779	\$17,501	\$2,258	\$19,759	\$20	0.10%
Capital Outlays	\$0	\$0	\$0	\$0	\$0	0.00%
Interfund / Interdepartmental Charges	\$0	\$0	\$0	\$0	\$0	0.00%
Other Costs	\$7,933	\$0	\$3,906	\$3,906	\$4,027	50.77%
Debt Service	\$0	\$0	\$0	\$0	\$0	0.00%
Conversion / Summary	\$0	\$0	\$0	\$0	\$0	0.00%
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	0.00%
<b>Expenses</b>	<b>\$771,952</b>	<b>\$486,131</b>	<b>\$209,243</b>	<b>\$695,374</b>	<b>\$76,579</b>	<b>9.92%</b>

Expenditure Category	Variance Explanation
Personnel Services And Employee Benefits Explanation	As of March 31, 2016, the Atlanta Citizen Review Board had one vacant position in the process of being filled.
Purchased / Contracted Services Explanation	Variance due to (\$4K) travel expenses for two Board Members that will be offset by savings in Other Costs.
Supplies Explanation	Projected to spend within budget. Funding utilized for Outreach activities and other general supplies.
Capital Outlays Explanation	N/A
Interfund / Interdepartmental Charges Explanation	N/A
Other Costs Explanation	Variance due to \$4K for two board members expenses coded in error to Purchased/Contracted Services account.
Debt Service Explanation	N/A
Conversion / Summary Explanation	N/A
Other Financing Uses Explanation	N/A

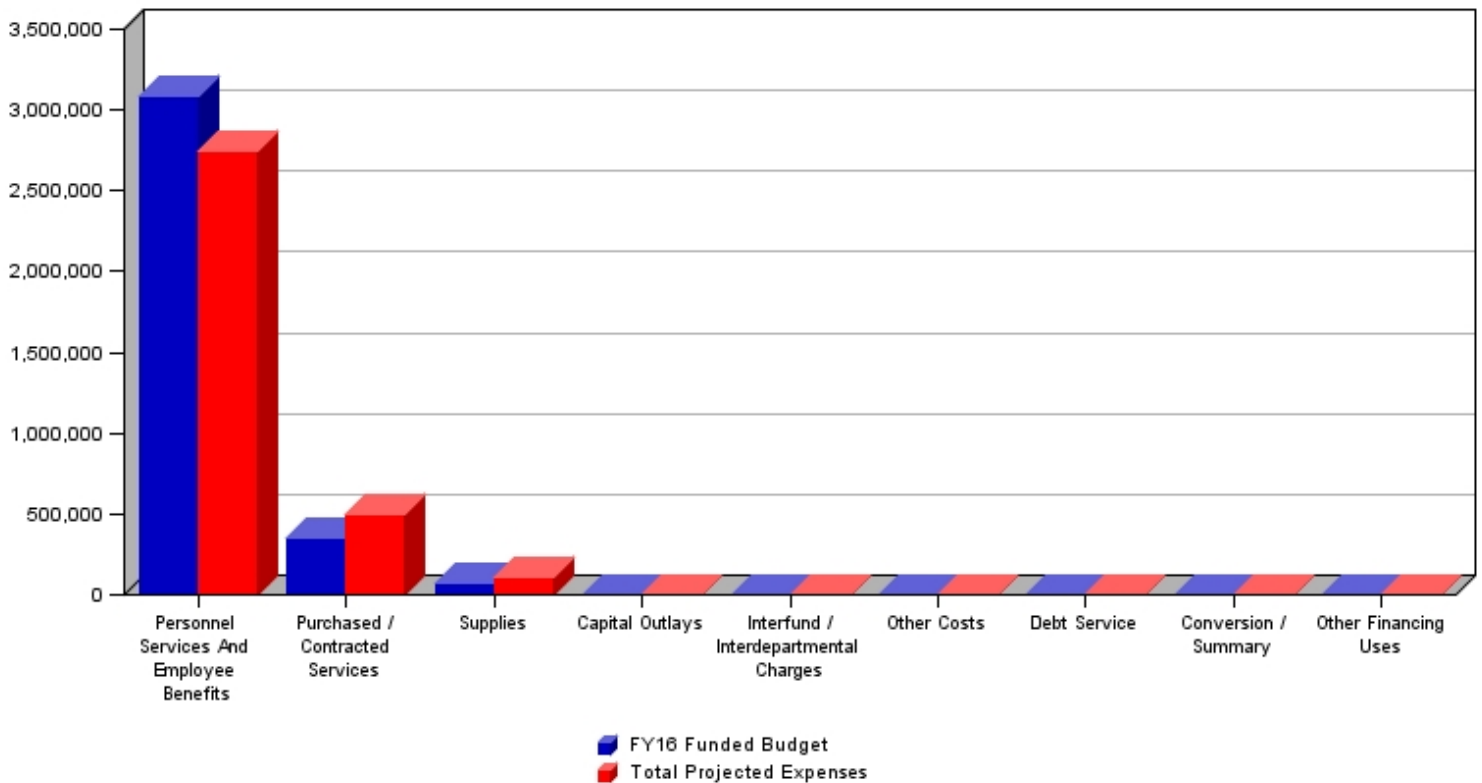
General Fund - Department Of Audit



Account	FY16 Funded Budget	Actual Y-T-D(Mar)	Projected Expenses	Total Projected Expenses	Variance (\$)	Variance (%)
Personnel Services And Employee Benefits	\$972,929	\$557,440	\$243,232	\$800,672	\$172,257	17.70%
Purchased / Contracted Services	\$777,801	\$307,468	\$466,739	\$774,207	\$3,594	0.46%
Supplies	\$14,565	\$1,789	\$12,470	\$14,259	\$306	2.10%
Capital Outlays	\$0	\$0	\$0	\$0	\$0	0.00%
Interfund / Interdepartmental Charges	\$0	\$0	\$0	\$0	\$0	0.00%
Other Costs	\$2,800	\$1,047	\$551	\$1,598	\$1,202	42.92%
Debt Service	\$0	\$0	\$0	\$0	\$0	0.00%
Conversion / Summary	\$0	\$0	\$0	\$0	\$0	0.00%
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	0.00%
<b>Expenses</b>	<b>\$1,768,095</b>	<b>\$867,744</b>	<b>\$722,992</b>	<b>\$1,590,737</b>	<b>\$177,358</b>	<b>10.03%</b>

Expenditure Category	Variance Explanation
Personnel Services And Employee Benefits Explanation	As of March 31, 2016, the City Auditor's Office had five vacant positions. All positions are split funded.
Purchased / Contracted Services Explanation	Variance due to financial audits and contracted special audits less than anticipated.
Supplies Explanation	Variance due to supply purchases less than anticipated.
Capital Outlays Explanation	N/A
Interfund / Interdepartmental Charges Explanation	N/A
Other Costs Explanation	Variance due to audit committee members and meeting expenses less than anticipated.
Debt Service Explanation	N/A
Conversion / Summary Explanation	N/A
Other Financing Uses Explanation	N/A

General Fund - Department Of Public Defender

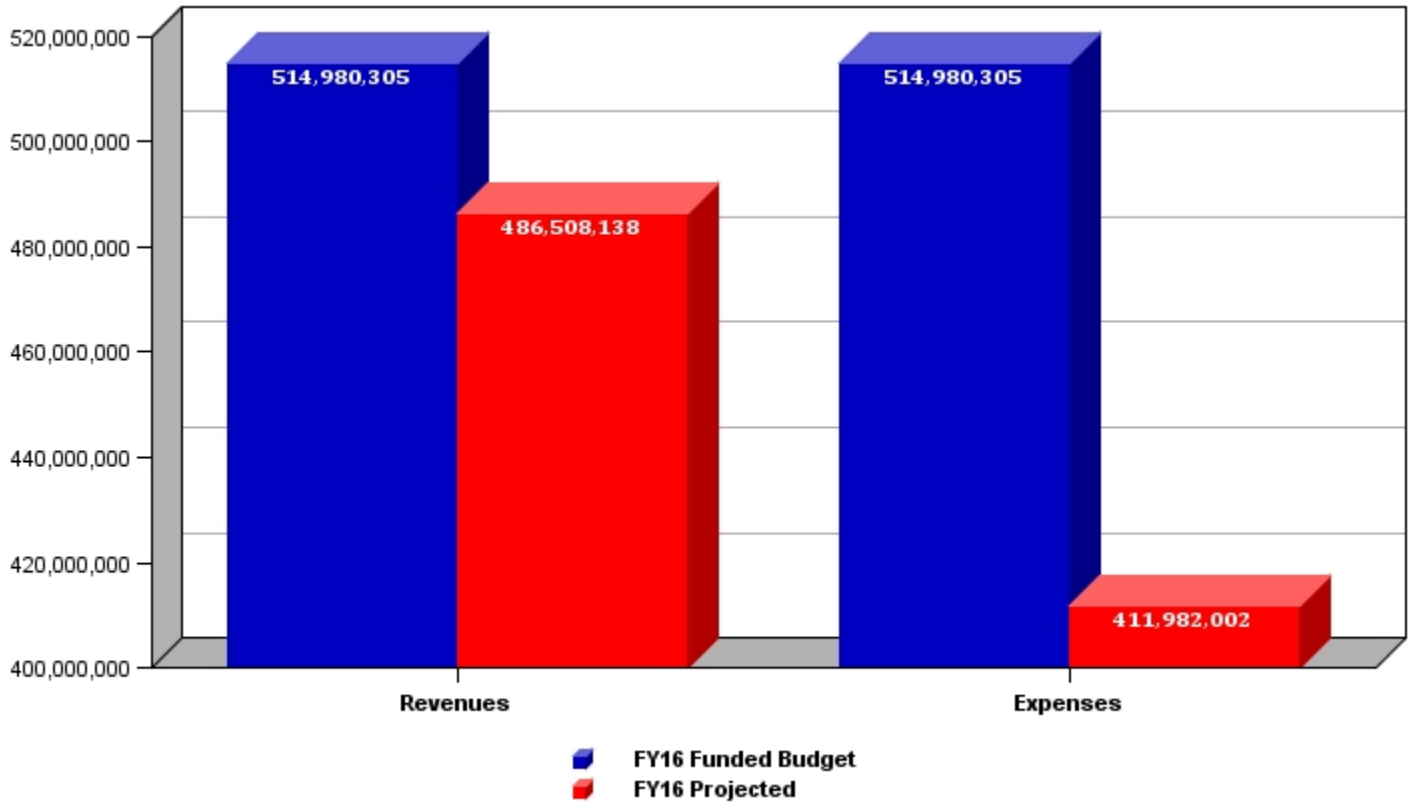


Account	FY16 Funded Budget	Actual Y-T-D(Mar)	Projected Expenses	Total Projected Expenses	Variance (\$)	Variance (%)
Personnel Services And Employee Benefits	\$3,084,469	\$1,971,063	\$778,369	\$2,749,432	\$335,037	10.86%
Purchased / Contracted Services	\$352,231	\$380,667	\$112,108	\$492,775	(\$140,544)	(39.90%)
Supplies	\$68,128	\$99,261	\$12,529	\$111,790	(\$43,662)	(64.09%)
Capital Outlays	\$0	\$0	\$0	\$0	\$0	0.00%
Interfund / Interdepartmental Charges	\$0	\$31	\$0	\$31	(\$31)	0.00%
Other Costs	\$0	\$0	\$0	\$0	\$0	0.00%
Debt Service	\$0	\$0	\$0	\$0	\$0	0.00%
Conversion / Summary	\$0	\$0	\$0	\$0	\$0	0.00%
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	0.00%
<b>Expenses</b>	<b>\$3,504,828</b>	<b>\$2,451,021</b>	<b>\$903,006</b>	<b>\$3,354,028</b>	<b>\$150,800</b>	<b>4.30%</b>

Expenditure Category	Variance Explanation
Personnel Services And Employee Benefits Explanation	As of March 31, 2016, the Department of Public Defender had two vacant positions. This savings is offset by extra help more than anticipated.
Purchased / Contracted Services Explanation	Variance due to expenses related to the relocation of the office, education and training expenses more than anticipated.
Supplies Explanation	Variance due to expenses related to the office move and supplies needed for new hires more than anticipated.
Capital Outlays Explanation	N/A
Interfund / Interdepartmental Charges Explanation	Variance due to motor fuel and maintenance repairs more than anticipated.
Other Costs Explanation	N/A
Debt Service Explanation	N/A
Conversion / Summary Explanation	N/A
Other Financing Uses Explanation	N/A



## Airport Revenue Fund BUDGET VARIANCE ANALYSIS AND PROJECTION



Account	FY14 Actual Y-T-D(Mar)	FY15 Actual Y-T-D(Mar)	FY16 Funded Budget	FY16 Actual Y-T-D(Mar)	FY16 Projected	Variance (\$)	Variance (%)
Revenues	\$376,475,734	\$364,476,849	\$514,980,305	\$365,317,514	\$486,508,138	(\$28,472,167)	(\$5.53%)
Expenses	\$274,820,075	\$288,589,738	\$514,980,305	\$304,031,079	\$411,982,002	\$102,998,303	\$20.00%
<b>Surplus (Deficit)</b>	<b>\$101,655,659</b>	<b>\$75,887,112</b>	<b>\$0</b>	<b>\$61,286,436</b>	<b>\$74,526,136</b>	<b>\$74,526,136</b>	<b>N/A</b>

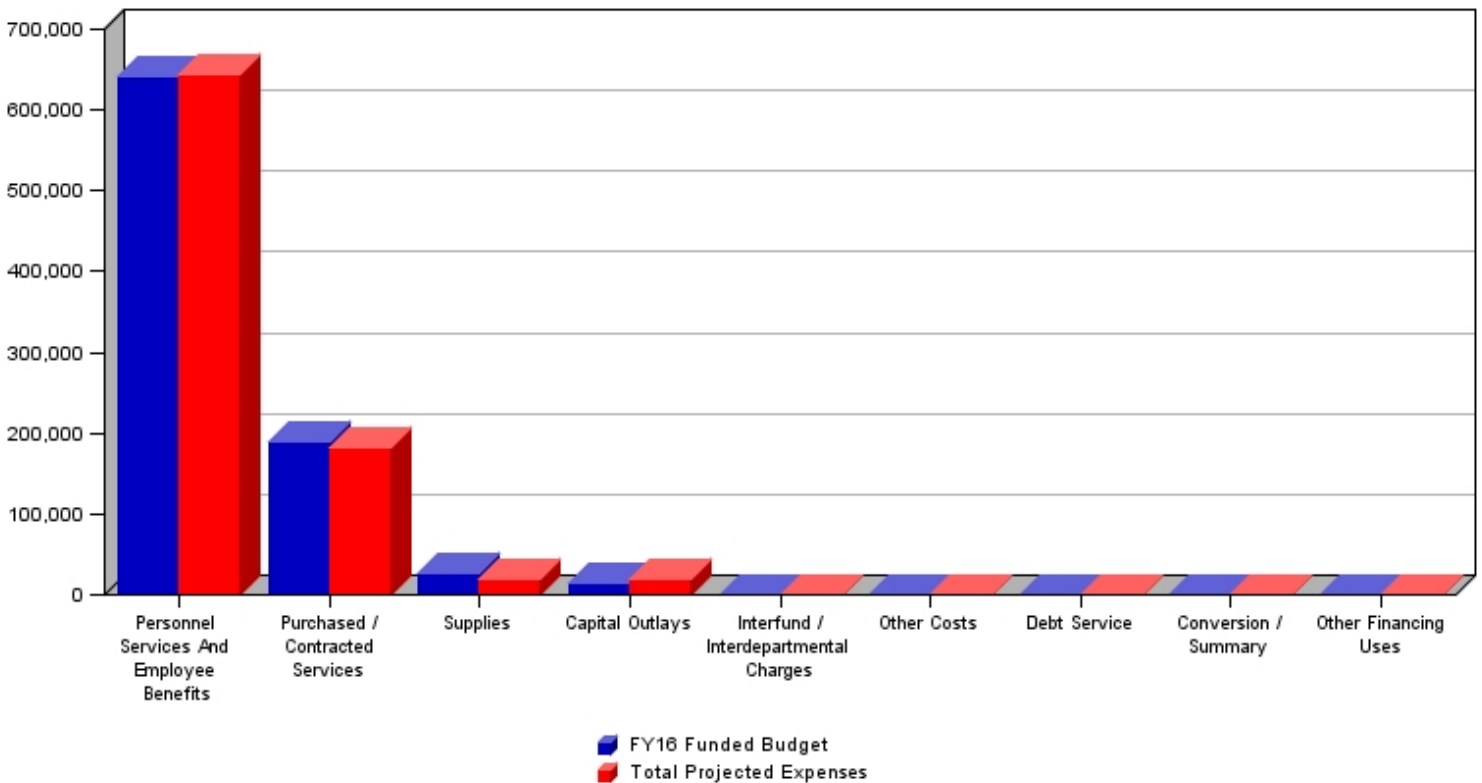
**Major Revenue Variances:**

As of March 31, 2016, the Department of Aviation anticipates a decrease in revenues due to the termination of Airport Improvement Program #11 (5th runway). This project will now be funded with Passenger Facility Charges.

**Major Expenditure Variances:**

Expenses are projected to be under budget at year end by \$103MM. This is due mainly to the reserve balance of \$81MM, service contracts of \$12MM and indirect cost of \$2MM less than anticipated and personnel savings of \$7MM due to vacant positions.

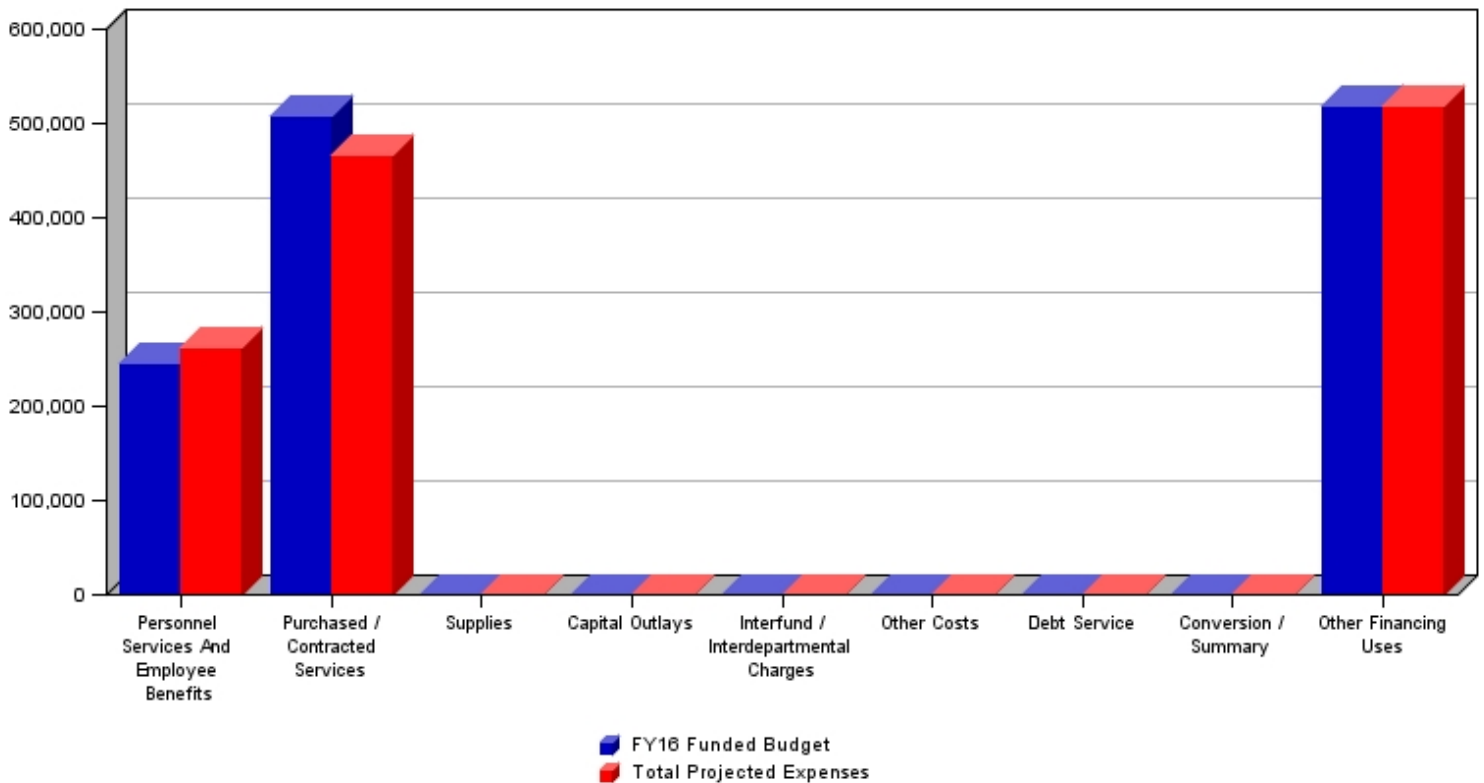
**Airport Revenue Fund - Executive Offices**



Account	FY16 Funded Budget	Actual Y-T-D(Mar)	Projected Expenses	Total Projected Expenses	Variance (\$)	Variance (%)
Personnel Services And Employee Benefits	\$642,327	\$483,819	\$159,234	\$643,053	(\$726)	(0.11%)
Purchased / Contracted Services	\$190,522	\$89,792	\$92,394	\$182,186	\$8,336	4.38%
Supplies	\$26,727	\$15,943	\$4,328	\$20,272	\$6,455	24.15%
Capital Outlays	\$15,000	\$10,985	\$7,500	\$18,485	(\$3,485)	(23.23%)
Interfund / Interdepartmental Charges	\$0	\$0	\$0	\$0	\$0	0.00%
Other Costs	\$0	\$0	\$0	\$0	\$0	0.00%
Debt Service	\$0	\$0	\$0	\$0	\$0	0.00%
Conversion / Summary	\$0	\$0	\$0	\$0	\$0	0.00%
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	0.00%
<b>Expenses</b>	<b>\$874,576</b>	<b>\$600,540</b>	<b>\$263,456</b>	<b>\$863,996</b>	<b>\$10,580</b>	<b>1.21%</b>

Expenditure Category	Variance Explanation
Personnel Services And Employee Benefits Explanation	As of March 31, 2016, the Executive Offices had 18 vacant positions, of which 14 are newly created split funded positions. Variance due to personnel adjustments.
Purchased / Contracted Services Explanation	Variance due to purchased/contracted services less than anticipated.
Supplies Explanation	Variance due to supplies less than anticipated.
Capital Outlays Explanation	Variance due to machinery and equipment expenses more than anticipated.
Interfund / Interdepartmental Charges Explanation	N/A
Other Costs Explanation	N/A
Debt Service Explanation	N/A
Conversion / Summary Explanation	N/A
Other Financing Uses Explanation	N/A

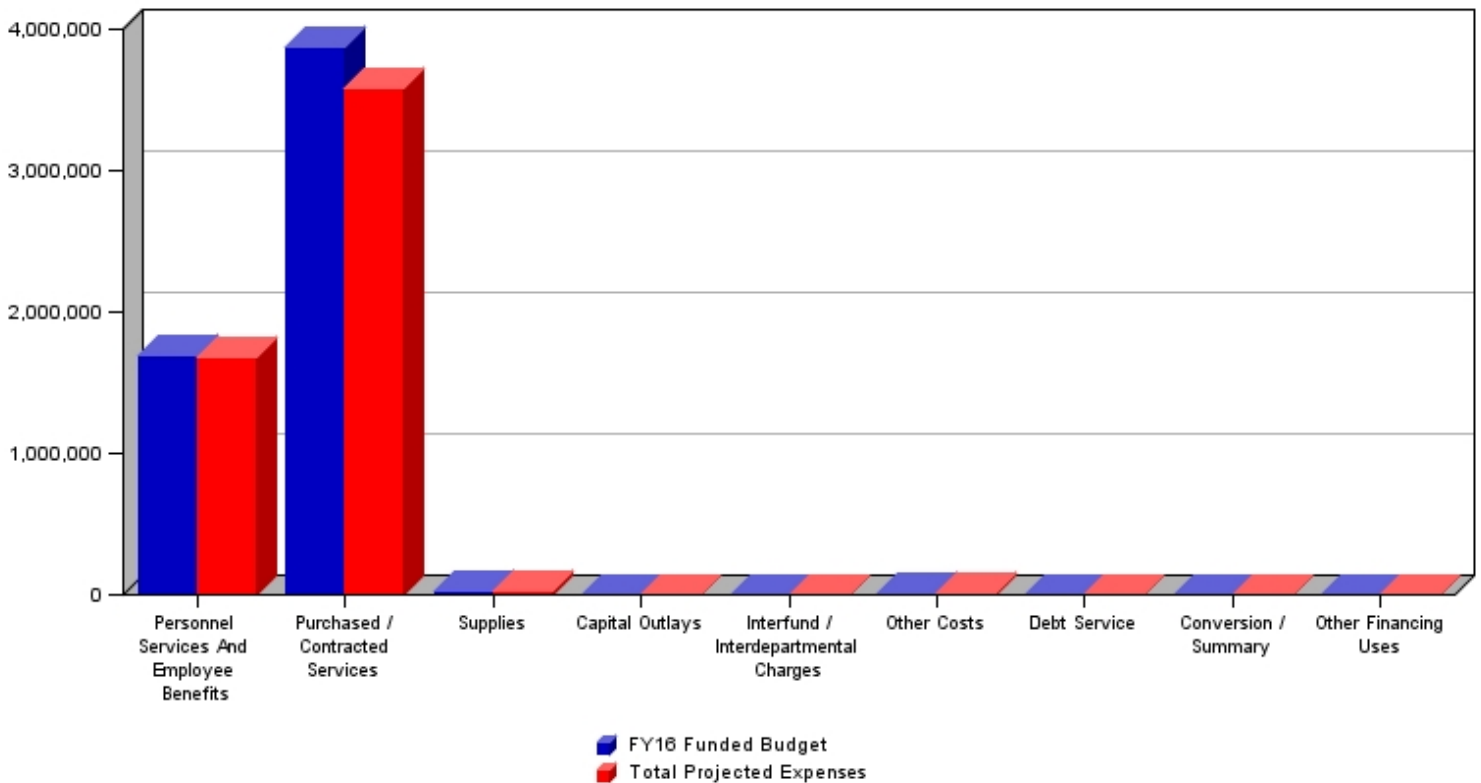
Airport Revenue Fund - Department Of Atlanta Information Management



Account	FY16 Funded Budget	Actual Y-T-D(Mar)	Projected Expenses	Total Projected Expenses	Variance (\$)	Variance (%)
Personnel Services And Employee Benefits	\$246,850	\$201,009	\$61,712	\$262,721	(\$15,871)	(6.43%)
Purchased / Contracted Services	\$508,980	\$337,553	\$129,947	\$467,500	\$41,480	8.15%
Supplies	\$0	(\$107)	\$108	\$0	\$0	0.00%
Capital Outlays	\$0	(\$83)	\$83	\$0	\$0	0.00%
Interfund / Interdepartmental Charges	\$0	\$0	\$0	\$0	\$0	0.00%
Other Costs	\$0	\$0	\$0	\$0	\$0	0.00%
Debt Service	\$0	\$0	\$0	\$0	\$0	0.00%
Conversion / Summary	\$0	\$0	\$0	\$0	\$0	0.00%
Other Financing Uses	\$518,064	\$0	\$518,064	\$518,064	\$0	0.00%
<b>Expenses</b>	<b>\$1,273,894</b>	<b>\$538,372</b>	<b>\$709,913</b>	<b>\$1,248,285</b>	<b>\$25,609</b>	<b>2.01%</b>

Expenditure Category	Variance Explanation
Personnel Services And Employee Benefits Explanation	As of March 31, 2016, the Department of Atlanta Information Management (AIM) had two, split funded vacant positions. Variance due to extra help more than anticipated.
Purchased / Contracted Services Explanation	Variance due to telecommunications expenses less than anticipated.
Supplies Explanation	Supply expenses to be corrected in the current fiscal year.
Capital Outlays Explanation	Capital Outlay expenses to be corrected in the current fiscal year.
Interfund / Interdepartmental Charges Explanation	N/A
Other Costs Explanation	N/A
Debt Service Explanation	N/A
Conversion / Summary Explanation	N/A
Other Financing Uses Explanation	Projected to spend within budget. This line consists of a transfer to support additional costs related to the Oracle Enhancement.

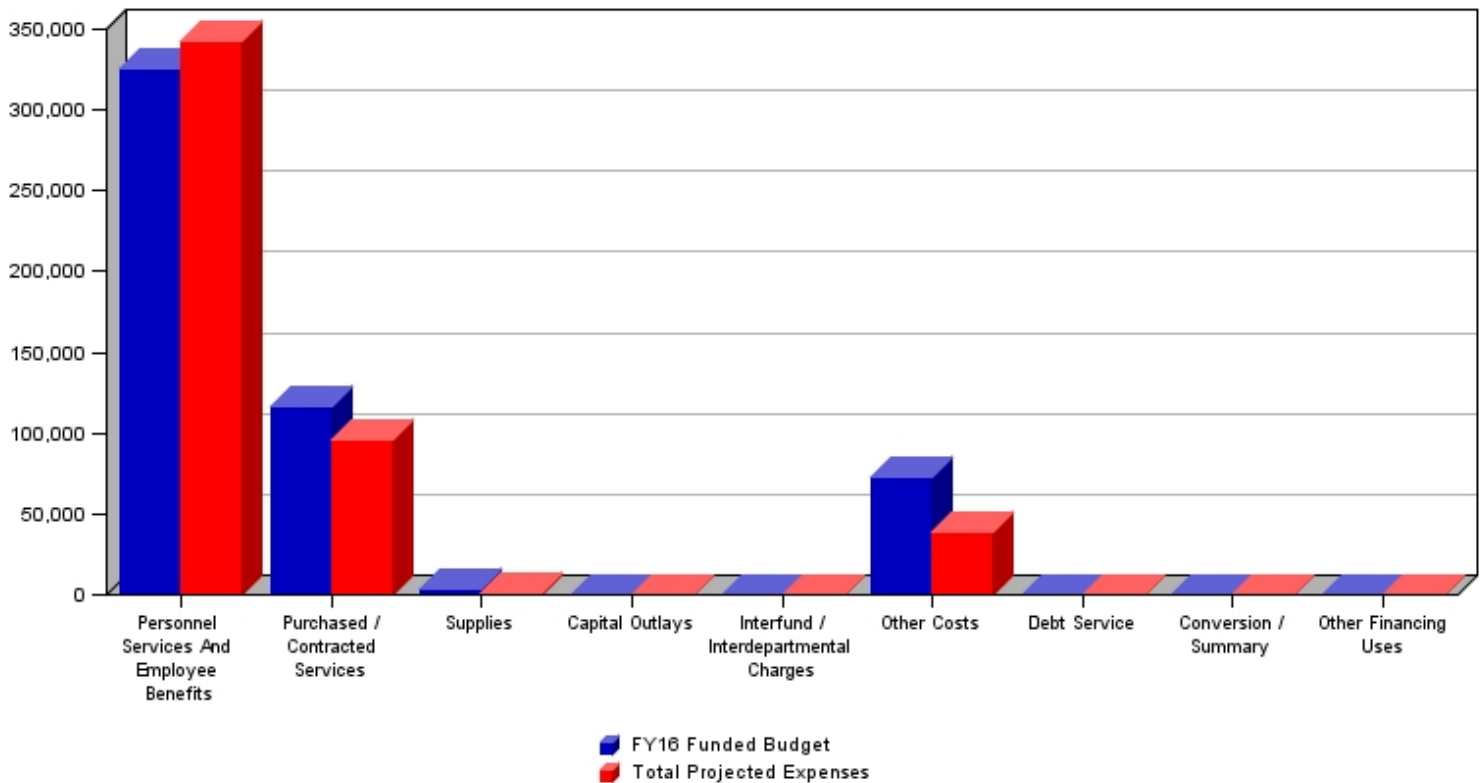
Airport Revenue Fund - Department Of Law



Account	FY16 Funded Budget	Actual Y-T-D(Mar)	Projected Expenses	Total Projected Expenses	Variance (\$)	Variance (%)
Personnel Services And Employee Benefits	\$1,701,271	\$1,301,496	\$377,033	\$1,678,529	\$22,742	1.34%
Purchased / Contracted Services	\$3,868,775	\$1,802,008	\$1,776,725	\$3,578,733	\$290,042	7.50%
Supplies	\$25,000	\$15,397	\$9,603	\$25,000	\$0	0.00%
Capital Outlays	\$5,800	\$0	\$5,800	\$5,800	\$0	0.00%
Interfund / Interdepartmental Charges	\$0	\$0	\$0	\$0	\$0	0.00%
Other Costs	\$8,500	\$3,950	\$4,550	\$8,500	\$0	0.00%
Debt Service	\$0	\$0	\$0	\$0	\$0	0.00%
Conversion / Summary	\$0	\$0	\$0	\$0	\$0	0.00%
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	0.00%
<b>Expenses</b>	<b>\$5,609,346</b>	<b>\$3,122,851</b>	<b>\$2,173,710</b>	<b>\$5,296,562</b>	<b>\$312,784</b>	<b>5.58%</b>

Expenditure Category	Variance Explanation
Personnel Services And Employee Benefits Explanation	As of March 31, 2016, the Department of Law had one vacant position. Variance due to timing of filling vacant position.
Purchased / Contracted Services Explanation	Variance due to outside counsel, litigation and other expenses less than anticipated.
Supplies Explanation	Projected to spend within budget.
Capital Outlays Explanation	Projected to spend within budget.
Interfund / Interdepartmental Charges Explanation	N/A
Other Costs Explanation	Projected to spend within budget.
Debt Service Explanation	N/A
Conversion / Summary Explanation	N/A
Other Financing Uses Explanation	N/A

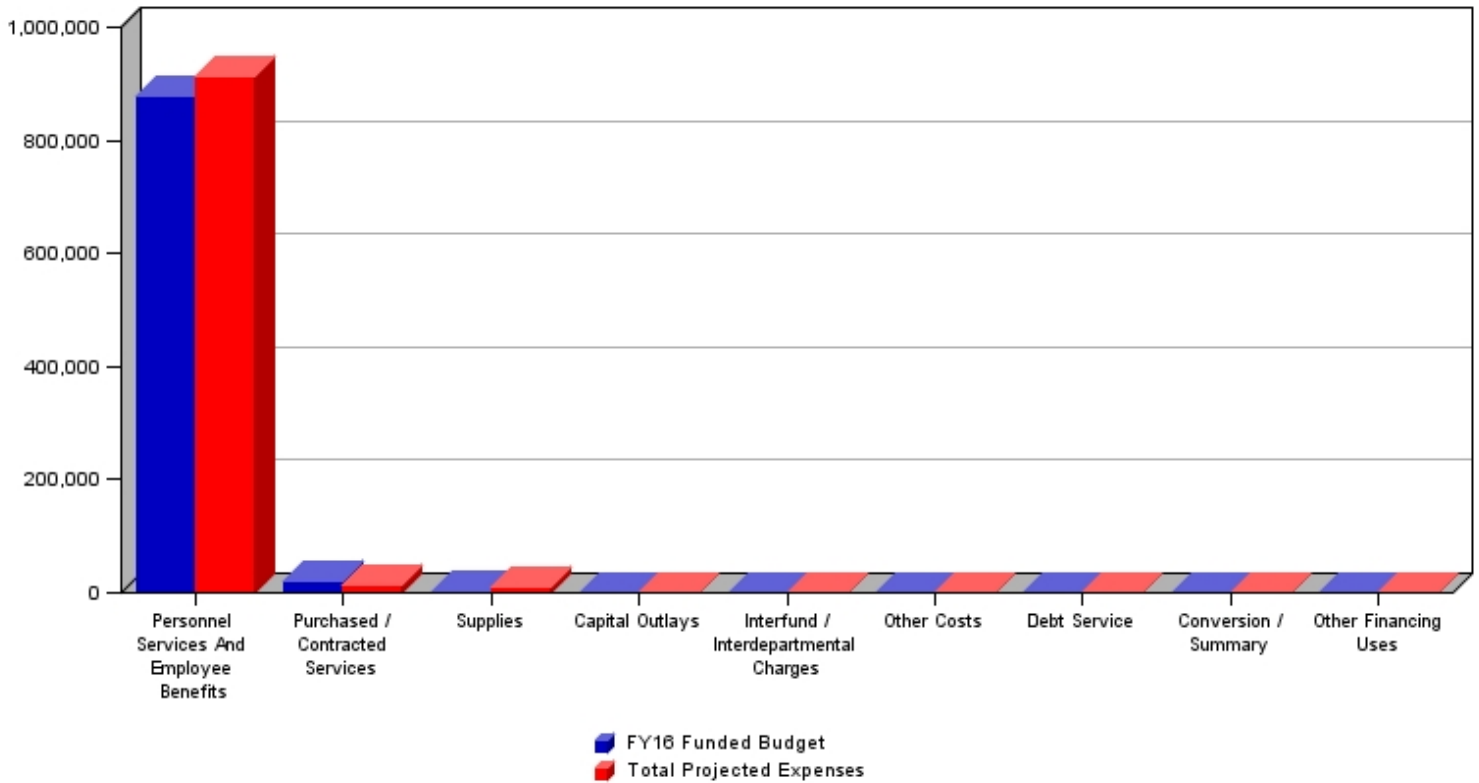
**Airport Revenue Fund - Department Of Finance**



Account	FY16 Funded Budget	Actual Y-T-D(Mar)	Projected Expenses	Total Projected Expenses	Variance (\$)	Variance (%)
Personnel Services And Employee Benefits	\$325,388	\$238,681	\$103,607	\$342,288	(\$16,900)	(5.19%)
Purchased / Contracted Services	\$116,674	\$58,427	\$37,368	\$95,795	\$20,879	17.90%
Supplies	\$3,084	\$0	\$976	\$976	\$2,108	68.34%
Capital Outlays	\$0	\$0	\$0	\$0	\$0	0.00%
Interfund / Interdepartmental Charges	\$0	\$0	\$0	\$0	\$0	0.00%
Other Costs	\$72,917	\$2,500	\$36,459	\$38,959	\$33,959	46.57%
Debt Service	\$0	\$0	\$0	\$0	\$0	0.00%
Conversion / Summary	\$0	\$0	\$0	\$0	\$0	0.00%
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	0.00%
<b>Expenses</b>	<b>\$518,063</b>	<b>\$299,608</b>	<b>\$178,410</b>	<b>\$478,018</b>	<b>\$40,045</b>	<b>7.73%</b>

Expenditure Category	Variance Explanation
Personnel Services And Employee Benefits Explanation	As of March 31, 2016, the Department of Finance had no vacant positions. Variance due to personnel adjustments.
Purchased / Contracted Services Explanation	Variance due to purchased/contracted services less than anticipated.
Supplies Explanation	Variance due to supplies less than anticipated.
Capital Outlays Explanation	N/A
Interfund / Interdepartmental Charges Explanation	N/A
Other Costs Explanation	Variance due to bank charges less than anticipated.
Debt Service Explanation	N/A
Conversion / Summary Explanation	N/A
Other Financing Uses Explanation	N/A

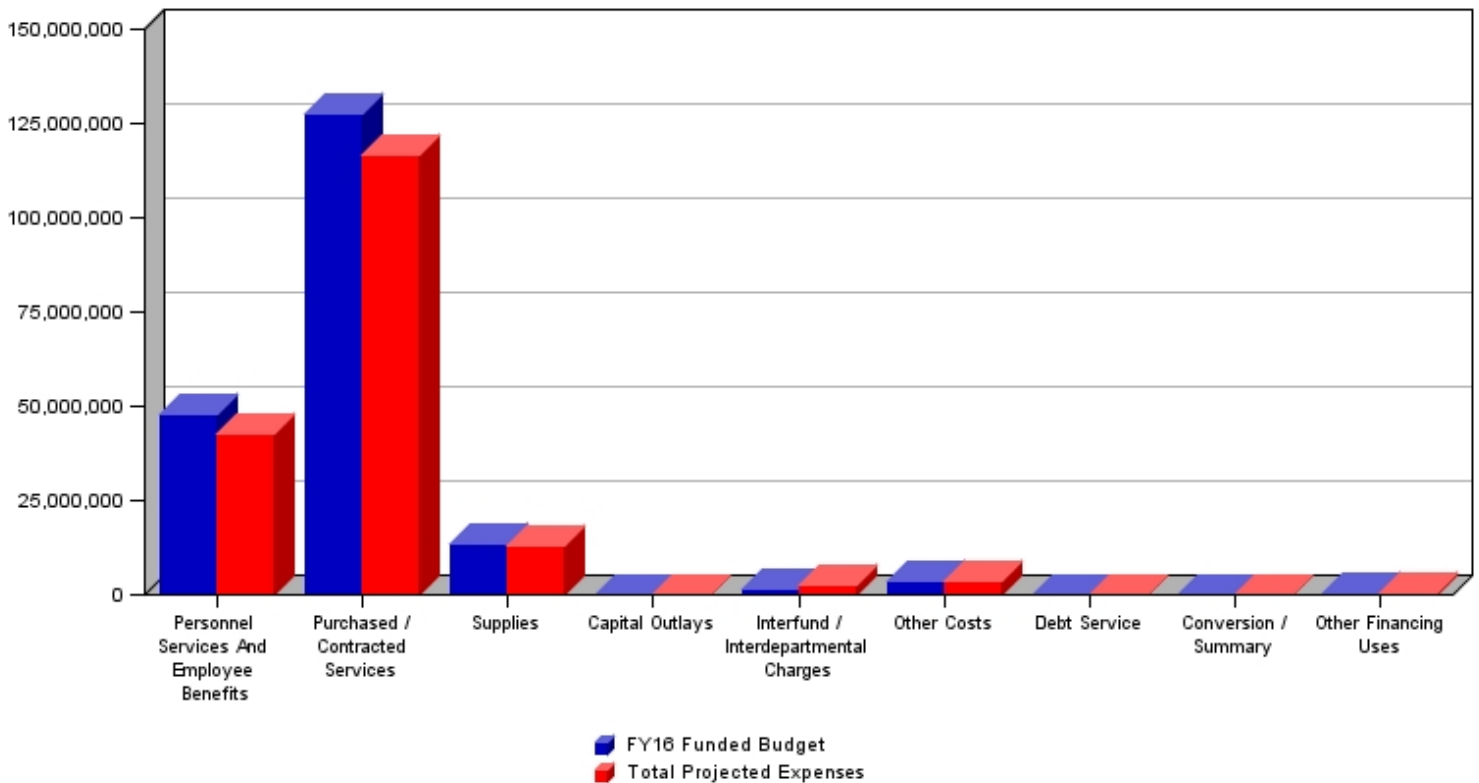
Airport Revenue Fund - Department Of Procurement



Account	FY16 Funded Budget	Actual Y-T-D(Mar)	Projected Expenses	Total Projected Expenses	Variance (\$)	Variance (%)
Personnel Services And Employee Benefits	\$880,082	\$687,688	\$225,205	\$912,892	(\$32,811)	(3.73%)
Purchased / Contracted Services	\$20,094	\$7,895	\$7,394	\$15,289	\$4,805	23.91%
Supplies	\$4,750	\$6,138	\$3,258	\$9,395	(\$4,645)	(97.79%)
Capital Outlays	\$0	\$0	\$0	\$0	\$0	0.00%
Interfund / Interdepartmental Charges	\$0	\$0	\$0	\$0	\$0	0.00%
Other Costs	\$0	\$0	\$0	\$0	\$0	0.00%
Debt Service	\$0	\$0	\$0	\$0	\$0	0.00%
Conversion / Summary	\$0	\$0	\$0	\$0	\$0	0.00%
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	0.00%
<b>Expenses</b>	<b>\$904,926</b>	<b>\$701,720</b>	<b>\$235,856</b>	<b>\$937,576</b>	<b>(\$32,650)</b>	<b>(3.61%)</b>

Expenditure Category	Variance Explanation
Personnel Services And Employee Benefits Explanation	As of March 31, 2016, the Department of Procurement had one vacant position. Variance due to transfer of five positions related to the Department of Procurement's Consolidation.
Purchased / Contracted Services Explanation	Variance due to copier lease/service and copier expenses less than anticipated.
Supplies Explanation	Variance due to office supplies and equipment more than anticipated.
Capital Outlays Explanation	N/A
Interfund / Interdepartmental Charges Explanation	N/A
Other Costs Explanation	N/A
Debt Service Explanation	N/A
Conversion / Summary Explanation	N/A
Other Financing Uses Explanation	N/A

Airport Revenue Fund - Department Of Aviation

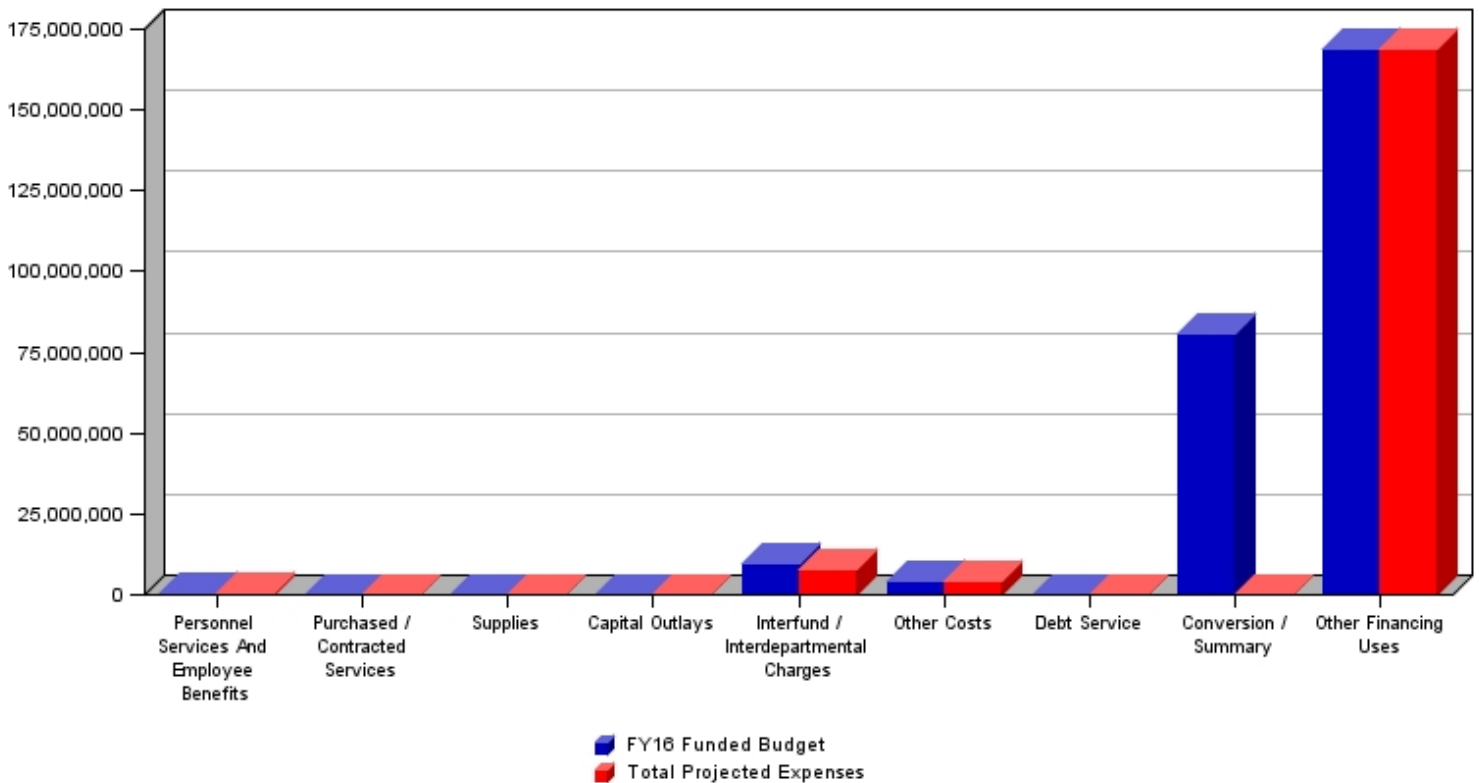


Account	FY16 Funded Budget	Actual Y-T-D(Mar)	Projected Expenses	Total Projected Expenses	Variance (\$)	Variance (%)
Personnel Services And Employee Benefits	\$48,099,583	\$30,807,835	\$11,893,009	\$42,700,844	\$5,398,739	11.22%
Purchased / Contracted Services	\$127,651,903	\$78,561,947	\$38,274,879	\$116,836,827	\$10,815,076	8.47%
Supplies	\$13,611,755	\$9,816,463	\$3,198,039	\$13,014,502	\$597,253	4.39%
Capital Outlays	\$179,000	\$174,721	\$58,240	\$232,961	(\$53,961)	(30.15%)
Interfund / Interdepartmental Charges	\$1,787,354	\$1,790,264	\$596,754	\$2,387,018	(\$599,664)	(33.55%)
Other Costs	\$3,617,650	\$2,920,157	\$539,588	\$3,459,745	\$157,905	4.36%
Debt Service	\$0	\$0	\$0	\$0	\$0	0.00%
Conversion / Summary	\$0	\$0	\$0	\$0	\$0	0.00%
Other Financing Uses	\$350,000	\$0	\$350,000	\$350,000	\$0	0.00%
<b>Expenses</b>	<b>\$195,297,245</b>	<b>\$124,071,387</b>	<b>\$54,910,510</b>	<b>\$178,981,897</b>	<b>\$16,315,348</b>	<b>8.35%</b>

Expenditure Category	Variance Explanation
Personnel Services And Employee Benefits Explanation	As of March 31, 2016 the Department of Aviation had 90 vacant positions including 32 new positions for FY16.
Purchased / Contracted Services Explanation	Variance due to the timing and execution of various contracts.
Supplies Explanation	Variance due to supplies less than anticipated.
Capital Outlays Explanation	Variance due to capital outlays more than anticipated.
Interfund / Interdepartmental Charges Explanation	Variance due to motor fuel and equipment charges more than anticipated.
Other Costs Explanation	Variance due to property tax payments less than anticipated.
Debt Service Explanation	N/A
Conversion / Summary Explanation	N/A
Other Financing Uses Explanation	Projected to spend within budget. This line item represents cost related to the Hyperion Upgrade.



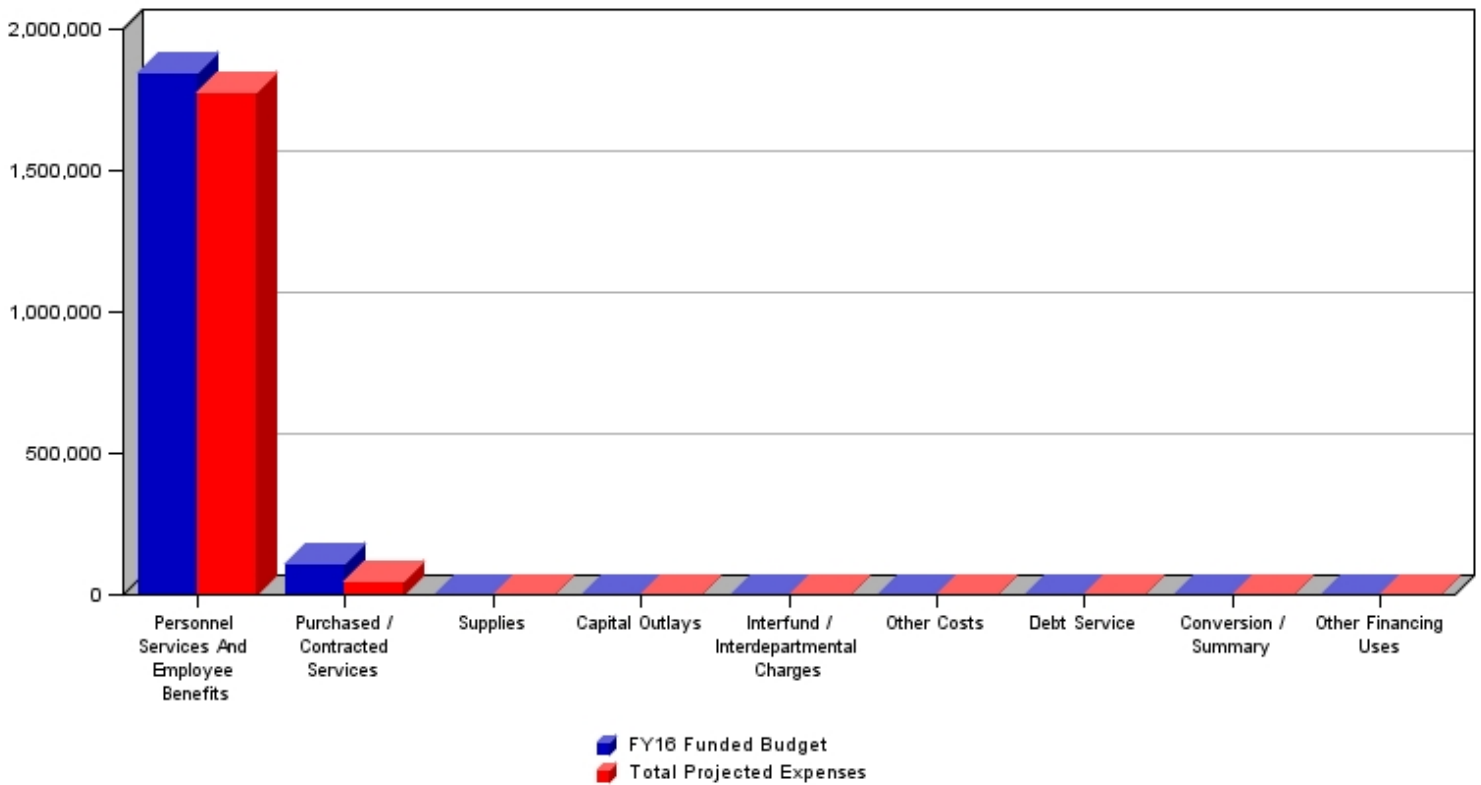
**Airport Revenue Fund - Non-Departmental**



Account	FY16 Funded Budget	Actual Y-T-D(Mar)	Projected Expenses	Total Projected Expenses	Variance (\$)	Variance (%)
Personnel Services And Employee Benefits	\$336,000	\$0	\$336,000	\$336,000	\$0	0.00%
Purchased / Contracted Services	\$0	\$7,467,197	(\$7,467,197)	\$0	\$0	0.00%
Supplies	\$0	\$0	\$0	\$0	\$0	0.00%
Capital Outlays	\$0	\$0	\$0	\$0	\$0	0.00%
Interfund / Interdepartmental Charges	\$10,004,022	\$5,360,517	\$2,554,380	\$7,914,897	\$2,089,125	20.88%
Other Costs	\$4,271,523	\$3,197,781	\$886,077	\$4,083,858	\$187,665	4.39%
Debt Service	\$0	\$0	\$0	\$0	\$0	0.00%
Conversion / Summary	\$81,080,180	\$0	\$0	\$0	\$81,080,180	100.00%
Other Financing Uses	\$169,162,887	\$127,650,765	\$41,512,122	\$169,162,887	\$0	0.00%
<b>Expenses</b>	<b>\$264,854,612</b>	<b>\$143,676,260</b>	<b>\$37,821,382</b>	<b>\$181,497,642</b>	<b>\$83,356,970</b>	<b>31.47%</b>

Expenditure Category	Variance Explanation
Personnel Services And Employee Benefits Explanation	Projected to spend within budget. This line represent Maternity/Paternity leave request.
Purchased / Contracted Services Explanation	Variance due to standing accrual to be reversed in the current fiscal year.
Supplies Explanation	N/A
Capital Outlays Explanation	N/A
Interfund / Interdepartmental Charges Explanation	Variance due to monthly indirect cost allocations less than anticipated.
Other Costs Explanation	Variance due to health care cost for retirees less than anticipated.
Debt Service Explanation	N/A
Conversion / Summary Explanation	Variance due to budgeted reserves that will be utilized as needed.
Other Financing Uses Explanation	Projected to spend within budget. This line item represents Airport Sinking Fund monthly anticipation.

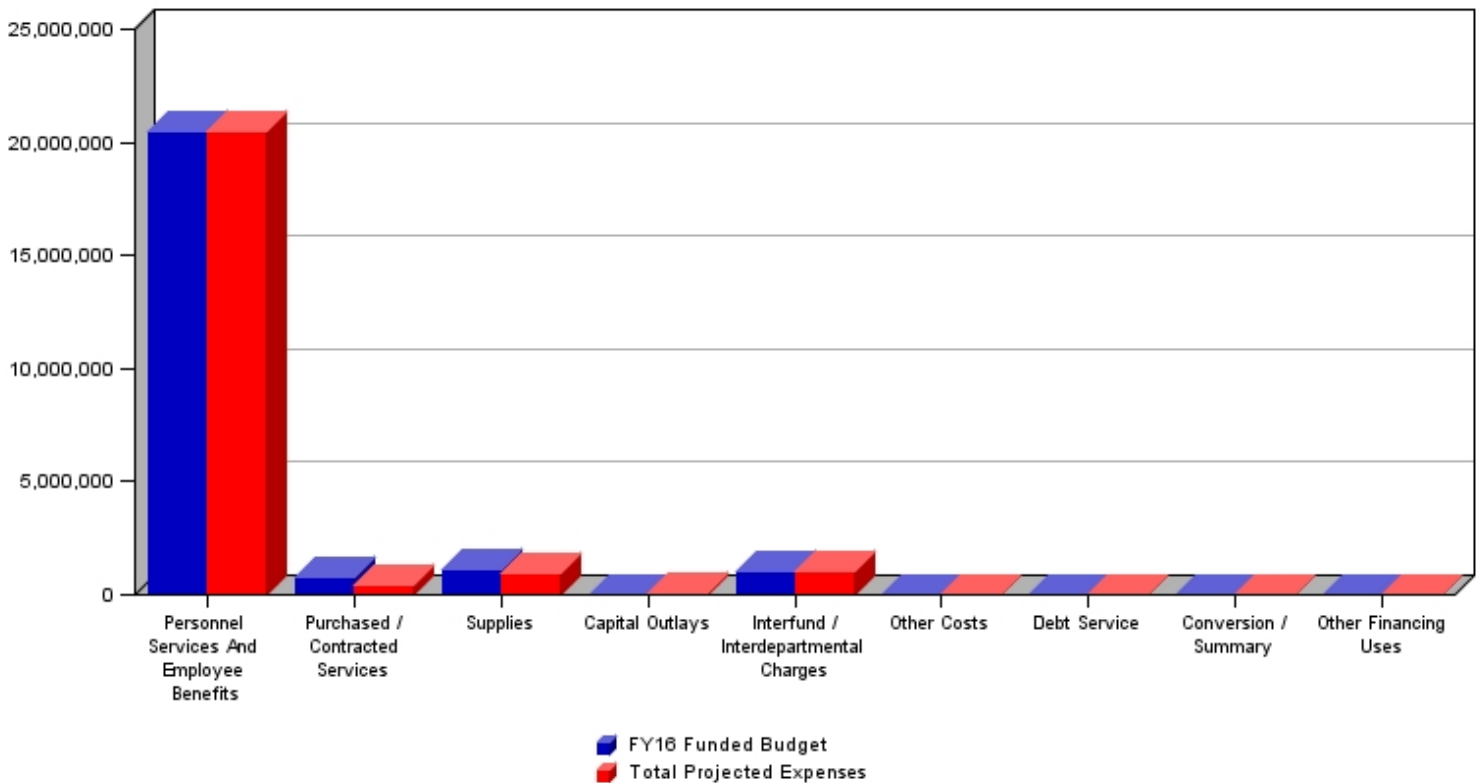
Airport Revenue Fund - Department Of Human Resources



Account	FY16 Funded Budget	Actual Y-T-D(Mar)	Projected Expenses	Total Projected Expenses	Variance (\$)	Variance (%)
Personnel Services And Employee Benefits	\$1,846,592	\$1,319,290	\$458,538	\$1,777,828	\$68,763	3.72%
Purchased / Contracted Services	\$108,189	\$15,469	\$36,382	\$51,851	\$56,338	52.07%
Supplies	\$412	\$0	\$155	\$155	\$258	62.50%
Capital Outlays	\$0	\$0	\$0	\$0	\$0	0.00%
Interfund / Interdepartmental Charges	\$0	\$0	\$0	\$0	\$0	0.00%
Other Costs	\$0	\$0	\$0	\$0	\$0	0.00%
Debt Service	\$0	\$0	\$0	\$0	\$0	0.00%
Conversion / Summary	\$0	\$0	\$0	\$0	\$0	0.00%
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	0.00%
<b>Expenses</b>	<b>\$1,955,193</b>	<b>\$1,334,759</b>	<b>\$495,075</b>	<b>\$1,829,834</b>	<b>\$125,359</b>	<b>6.41%</b>

Expenditure Category	Variance Explanation
Personnel Services And Employee Benefits Explanation	As of March 31, 2016, the Department of Human Resources had seven vacant positions.
Purchased / Contracted Services Explanation	Variance due to contracted services for Background Checks, Court Reporting Services, Pre-Employment Physical and Drug Screenings less than anticipated.
Supplies Explanation	Variance due to office supply expenses less than anticipated.
Capital Outlays Explanation	N/A
Interfund / Interdepartmental Charges Explanation	N/A
Other Costs Explanation	N/A
Debt Service Explanation	N/A
Conversion / Summary Explanation	N/A
Other Financing Uses Explanation	N/A

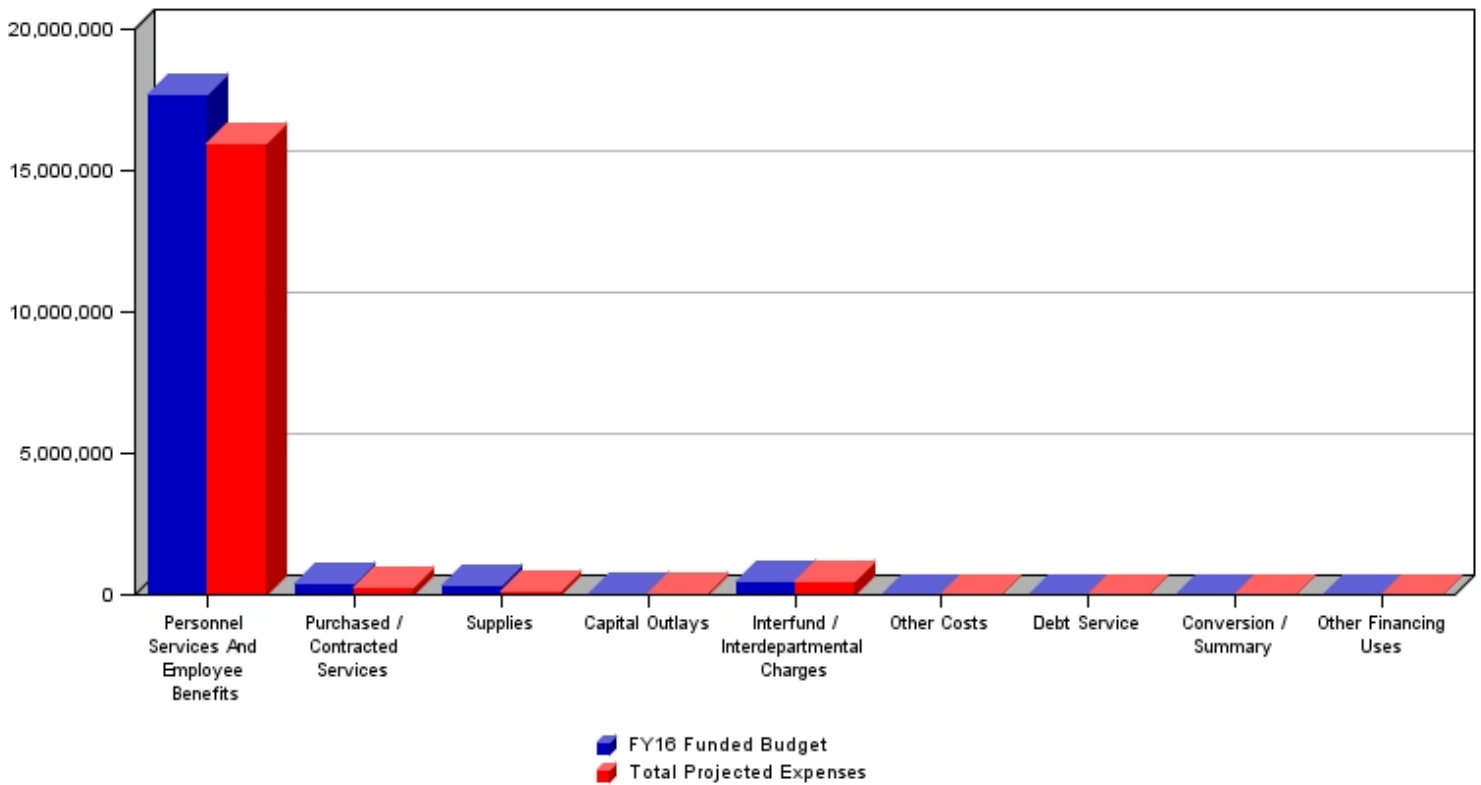
Airport Revenue Fund - Department Of Fire Services



Account	FY16 Funded Budget	Actual Y-T-D(Mar)	Projected Expenses	Total Projected Expenses	Variance (\$)	Variance (%)
Personnel Services And Employee Benefits	\$20,444,280	\$15,450,863	\$5,023,424	\$20,474,287	(\$30,007)	(0.15%)
Purchased / Contracted Services	\$793,559	\$81,878	\$355,668	\$437,547	\$356,012	44.86%
Supplies	\$1,132,823	\$490,041	\$478,694	\$968,735	\$164,088	14.48%
Capital Outlays	\$34,000	\$51,978	\$15,320	\$67,298	(\$33,298)	(97.94%)
Interfund / Interdepartmental Charges	\$1,014,125	\$786,589	\$213,808	\$1,000,397	\$13,728	1.35%
Other Costs	\$15,000	\$9,301	\$6,435	\$15,735	(\$735)	(4.90%)
Debt Service	\$0	\$0	\$0	\$0	\$0	0.00%
Conversion / Summary	\$0	\$0	\$0	\$0	\$0	0.00%
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	0.00%
<b>Expenses</b>	<b>\$23,433,787</b>	<b>\$16,870,650</b>	<b>\$6,093,349</b>	<b>\$22,963,999</b>	<b>\$469,787</b>	<b>2.00%</b>

Expenditure Category	Variance Explanation
Personnel Services And Employee Benefits Explanation	As of March 31, 2016, the Department of Fire Services - Aviation had 12 vacant positions; all sworn. Variance due to overtime more than anticipated.
Purchased / Contracted Services Explanation	Variance due to training, travel, repairs and maintenance less than anticipated.
Supplies Explanation	Variance due to costs for EMS medical, building, and fire station supplies less than anticipated.
Capital Outlays Explanation	Variance due to replacement of the No Smoke Exhaust System.
Interfund / Interdepartmental Charges Explanation	Variance due to vehicle motor fuel less than anticipated.
Other Costs Explanation	Variance due to the Aircraft Rescue and Firefighting working conference costs more than anticipated.
Debt Service Explanation	N/A
Conversion / Summary Explanation	N/A
Other Financing Uses Explanation	N/A

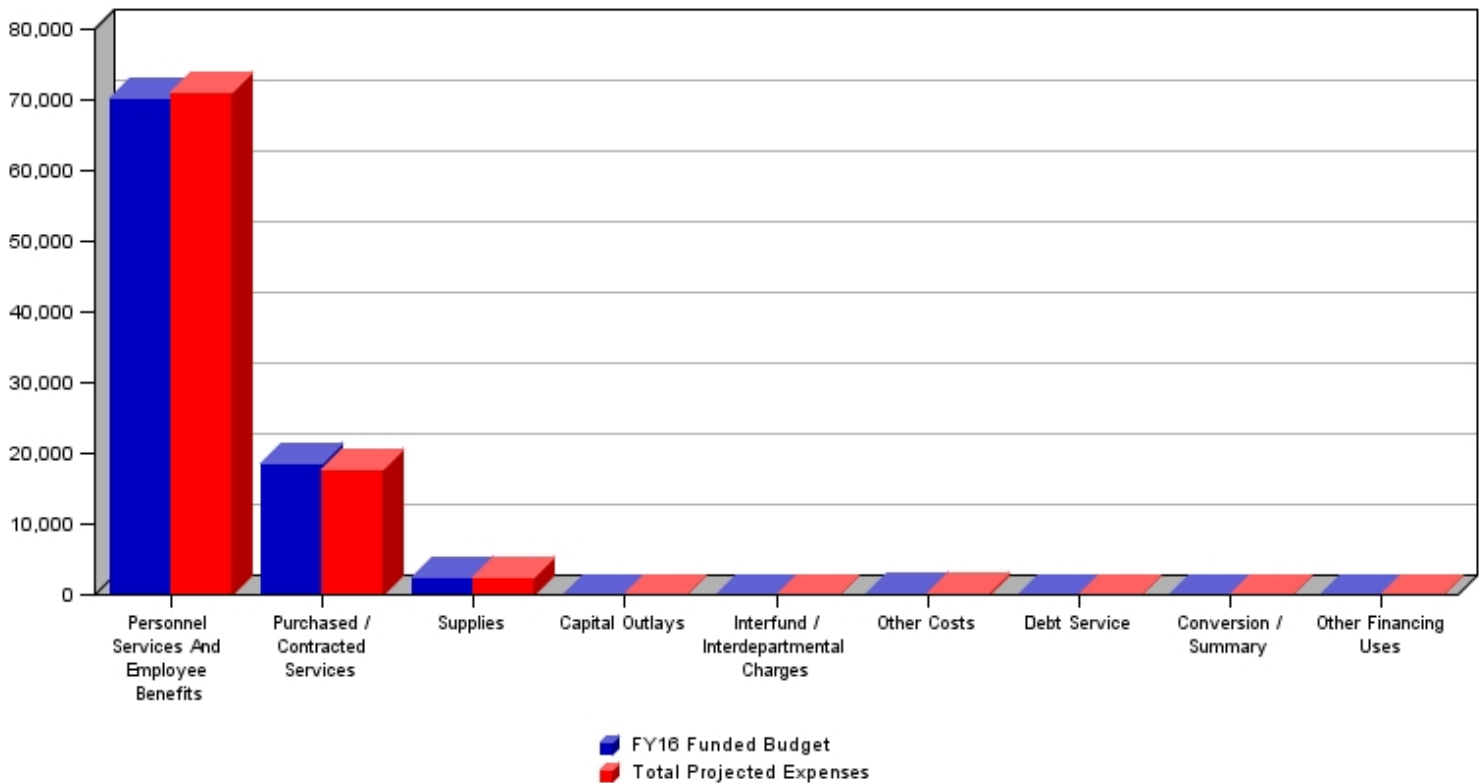
Airport Revenue Fund - Department Of Police Services



Account	FY16 Funded Budget	Actual Y-T-D(Mar)	Projected Expenses	Total Projected Expenses	Variance (\$)	Variance (%)
Personnel Services And Employee Benefits	\$17,678,233	\$11,606,289	\$4,358,004	\$15,964,293	\$1,713,940	9.70%
Purchased / Contracted Services	\$451,249	\$166,640	\$108,707	\$275,347	\$175,902	38.98%
Supplies	\$362,356	\$95,153	\$54,361	\$149,514	\$212,842	58.74%
Capital Outlays	\$75,000	\$65,795	\$18,750	\$84,545	(\$9,545)	(12.73%)
Interfund / Interdepartmental Charges	\$513,815	\$319,165	\$141,958	\$461,123	\$52,692	10.26%
Other Costs	\$3,500	\$785	\$875	\$1,660	\$1,840	52.59%
Debt Service	\$0	\$0	\$0	\$0	\$0	0.00%
Conversion / Summary	\$0	\$0	\$0	\$0	\$0	0.00%
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	0.00%
<b>Expenses</b>	<b>\$19,084,153</b>	<b>\$12,253,827</b>	<b>\$4,682,654</b>	<b>\$16,936,481</b>	<b>\$2,147,672</b>	<b>11.25%</b>

Expenditure Category	Variance Explanation
Personnel Services And Employee Benefits Explanation	As of March 31, 2016, the Atlanta Police Department had seven civilian and 39 sworn vacant positions.
Purchased / Contracted Services Explanation	Variance due to consulting/professional services less than anticipated.
Supplies Explanation	Variance due to uniforms/supplies less than anticipated.
Capital Outlays Explanation	Variance due to equipment purchases more than anticipated. This line is for five three-wheeled electric scooters.
Interfund / Interdepartmental Charges Explanation	Variance due to motor fuel and maintenance repairs less than anticipated.
Other Costs Explanation	Variance due to business meeting expenses less than anticipated.
Debt Service Explanation	N/A
Conversion / Summary Explanation	N/A
Other Financing Uses Explanation	N/A

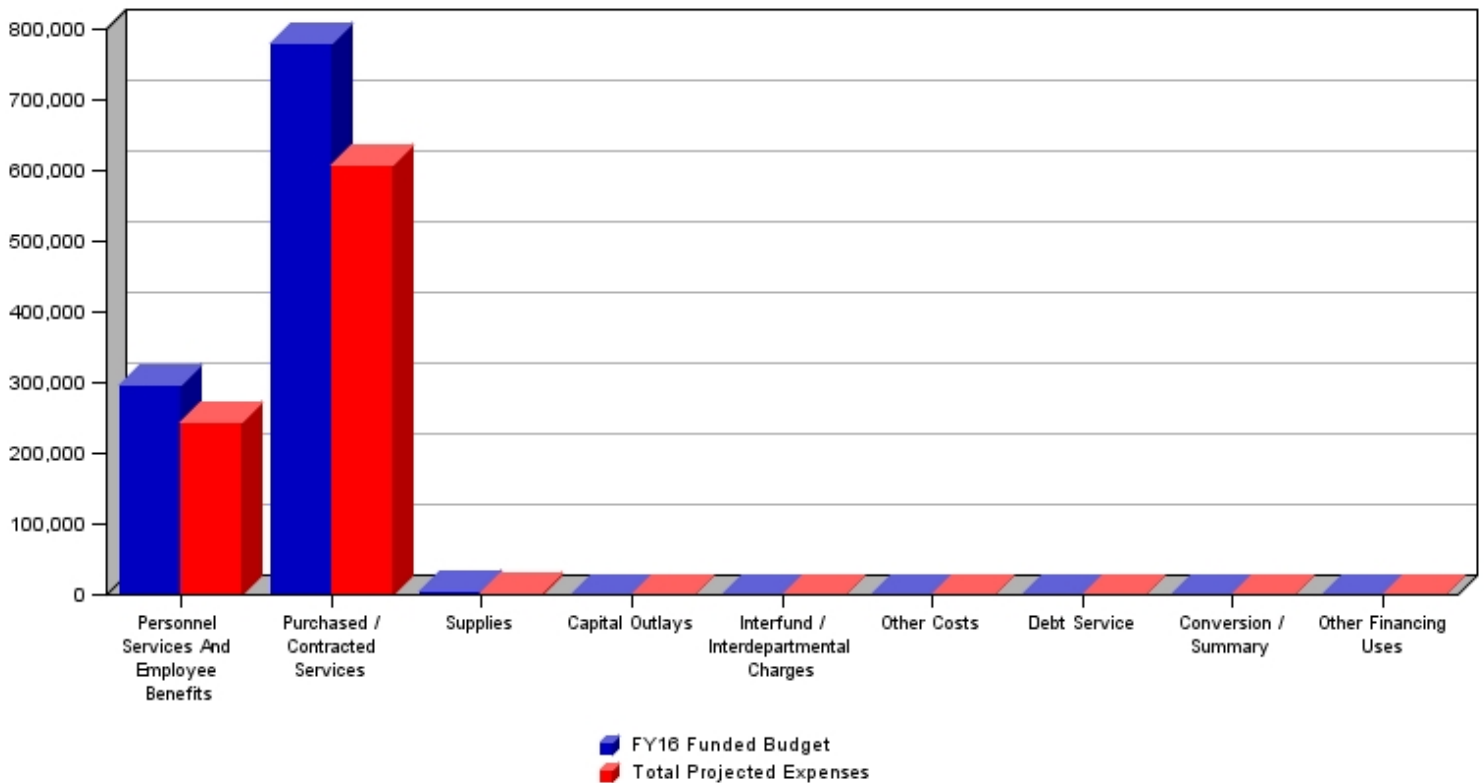
Airport Revenue Fund - Department Of Ethics



Account	FY16 Funded Budget	Actual Y-T-D(Mar)	Projected Expenses	Total Projected Expenses	Variance (\$)	Variance (%)
Personnel Services And Employee Benefits	\$70,262	\$53,278	\$17,957	\$71,236	(\$974)	(1.39%)
Purchased / Contracted Services	\$18,549	\$6,557	\$11,224	\$17,781	\$768	4.14%
Supplies	\$2,633	\$295	\$2,282	\$2,577	\$56	2.13%
Capital Outlays	\$0	\$0	\$0	\$0	\$0	0.00%
Interfund / Interdepartmental Charges	\$0	\$0	\$0	\$0	\$0	0.00%
Other Costs	\$300	\$0	\$150	\$150	\$150	50.00%
Debt Service	\$0	\$0	\$0	\$0	\$0	0.00%
Conversion / Summary	\$0	\$0	\$0	\$0	\$0	0.00%
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	0.00%
<b>Expenses</b>	<b>\$91,744</b>	<b>\$60,130</b>	<b>\$31,613</b>	<b>\$91,743</b>	<b>\$1</b>	<b>0.00%</b>

Expenditure Category	Variance Explanation
Personnel Services And Employee Benefits Explanation	As of March 31, 2016, the Ethics Office had no vacant positions. Variance due to promotion of staff member and hiring of extra help during 2016 financial disclosure filing season.
Purchased / Contracted Services Explanation	Variance due to contracted services with Second City Video and The Network less than anticipated.
Supplies Explanation	Variance due to supplies needed for the 2016 financial disclosure season less than anticipated.
Capital Outlays Explanation	N/A
Interfund / Interdepartmental Charges Explanation	N/A
Other Costs Explanation	Variance due to Commissioner contingency less than anticipated.
Debt Service Explanation	N/A
Conversion / Summary Explanation	N/A
Other Financing Uses Explanation	N/A

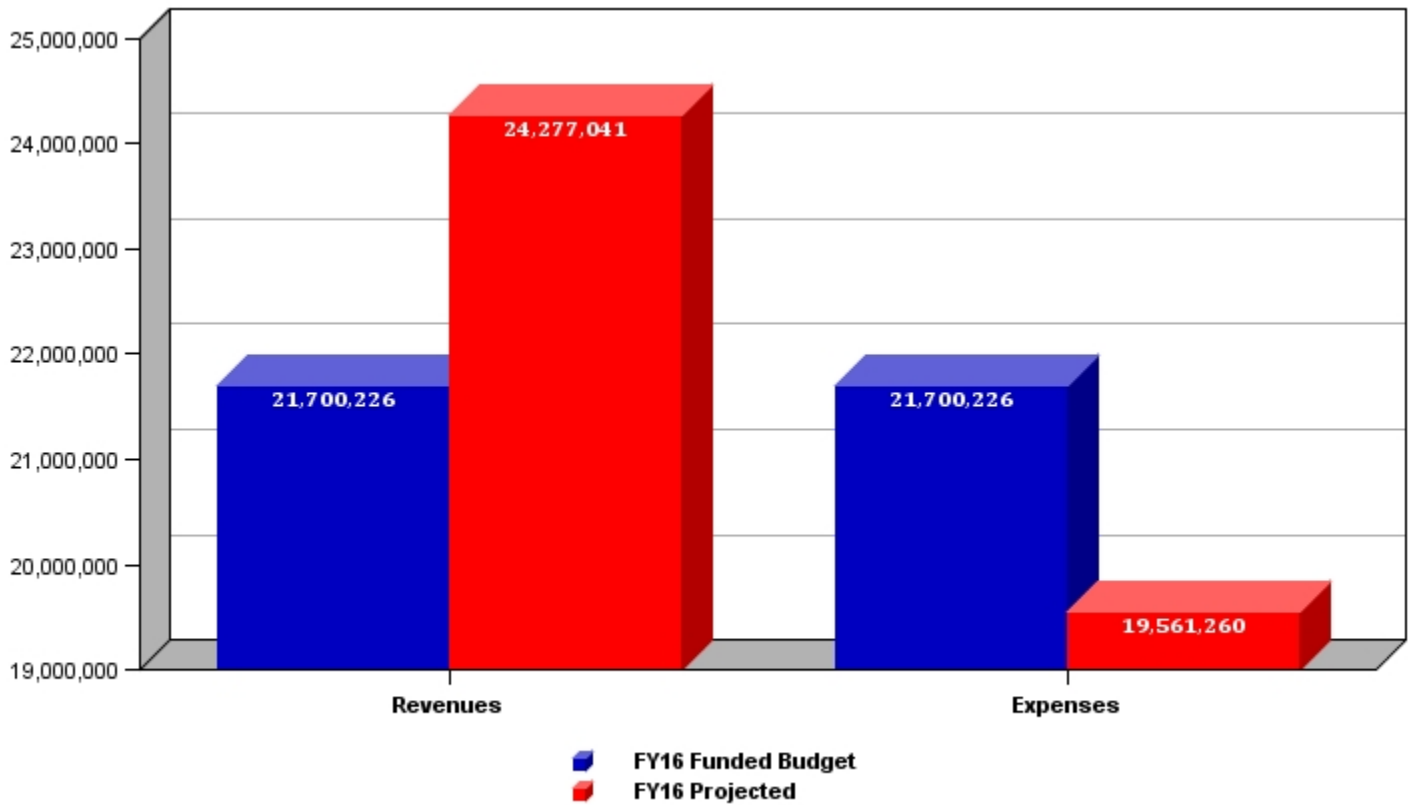
Airport Revenue Fund - Department Of Audit



Account	FY16 Funded Budget	Actual Y-T-D(Mar)	Projected Expenses	Total Projected Expenses	Variance (\$)	Variance (%)
Personnel Services And Employee Benefits	\$298,157	\$170,790	\$74,580	\$245,370	\$52,787	17.70%
Purchased / Contracted Services	\$779,346	\$329,595	\$277,357	\$606,952	\$172,394	22.12%
Supplies	\$4,464	\$391	\$2,958	\$3,349	\$1,115	24.98%
Capital Outlays	\$0	\$0	\$0	\$0	\$0	0.00%
Interfund / Interdepartmental Charges	\$0	\$0	\$0	\$0	\$0	0.00%
Other Costs	\$800	\$198	\$99	\$297	\$503	62.88%
Debt Service	\$0	\$0	\$0	\$0	\$0	0.00%
Conversion / Summary	\$0	\$0	\$0	\$0	\$0	0.00%
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	0.00%
<b>Expenses</b>	<b>\$1,082,767</b>	<b>\$500,974</b>	<b>\$354,994</b>	<b>\$855,968</b>	<b>\$226,799</b>	<b>20.95%</b>

Expenditure Category	Variance Explanation
Personnel Services And Employee Benefits Explanation	As of March 31, 2016, the City Auditor's Office had five vacant positions. All positions are split funded.
Purchased / Contracted Services Explanation	Variance due to financial audits and contracted special audits less than anticipated.
Supplies Explanation	Variance due to supply purchases less than anticipated.
Capital Outlays Explanation	N/A
Interfund / Interdepartmental Charges Explanation	N/A
Other Costs Explanation	Variance due to audit committee members and meeting expenses less than anticipated.
Debt Service Explanation	N/A
Conversion / Summary Explanation	N/A
Other Financing Uses Explanation	N/A

## Building Permits Fund BUDGET VARIANCE ANALYSIS AND PROJECTION



Account	FY14 Actual Y-T-D(Mar)	FY15 Actual Y-T-D(Mar)	FY16 Funded Budget	FY16 Actual Y-T-D(Mar)	FY16 Projected	Variance (\$)	Variance (%)
Revenues	\$16,060,308	\$17,645,235	\$21,700,226	\$20,168,182	\$24,277,041	\$2,576,815	11.87%
Expenses	\$7,115,548	\$9,993,269	\$21,700,226	\$11,822,426	\$19,561,260	\$2,138,966	9.86%
<b>Surplus (Deficit)</b>	<b>\$8,944,760</b>	<b>\$7,651,966</b>	<b>\$0</b>	<b>\$8,345,756</b>	<b>\$4,715,782</b>	<b>\$4,715,782</b>	<b>N/A</b>

**Major Revenue Variances:**

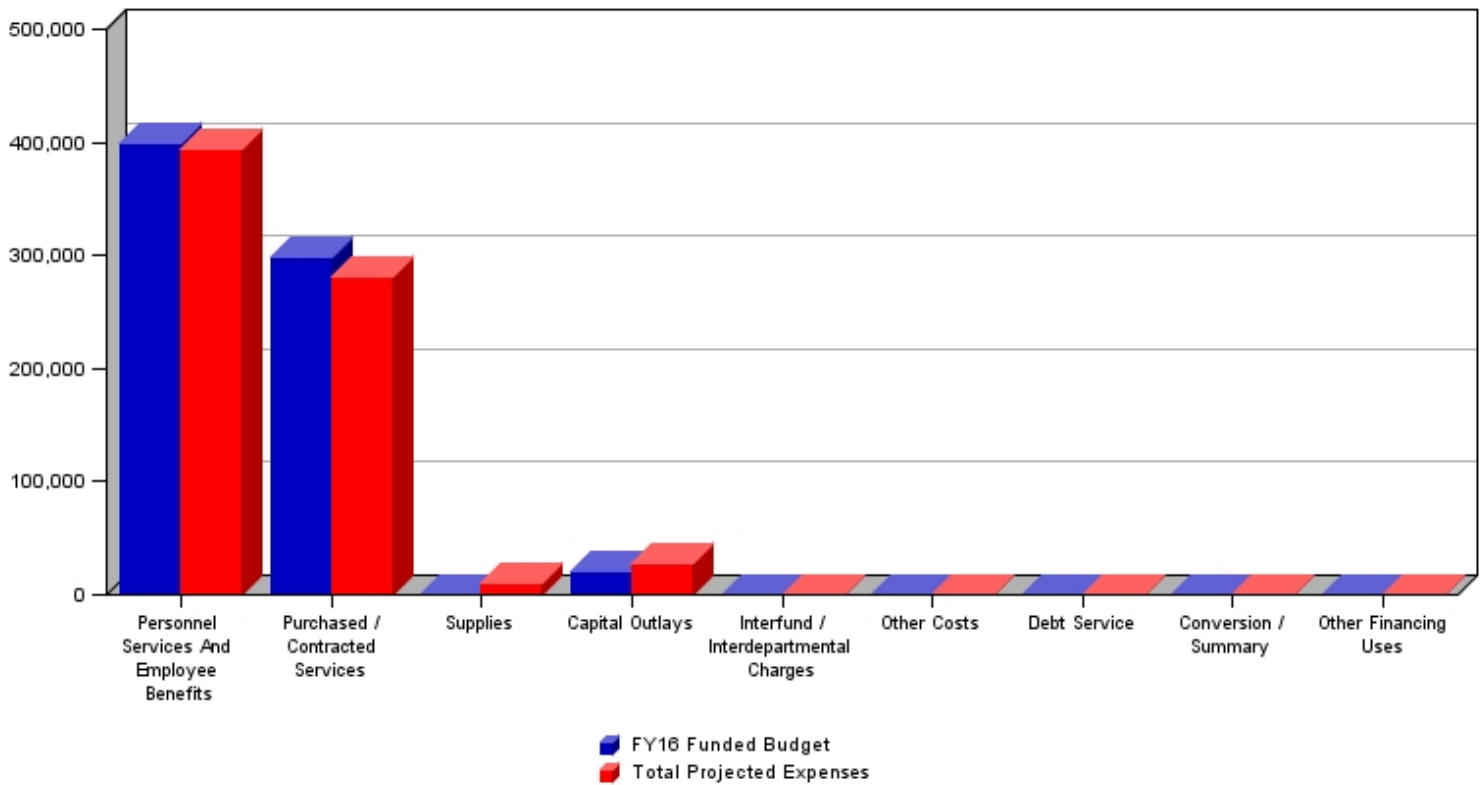
As of March 31, 2016, Building Permits Fund revenue collections are ahead of last year’s collections by \$2.5MM and are projected to exceed the budget anticipations due to an 11% increase in the number of permits issued this year compared to last year.

**Major Expenditure Variances:**

As of March 31, 2016, Building Permits Fund variance is due to \$1.8MM for Non-Departmental Reserves that will be utilized as needed. The projected surplus is also due to 38 current vacancies within the Department of Planning.



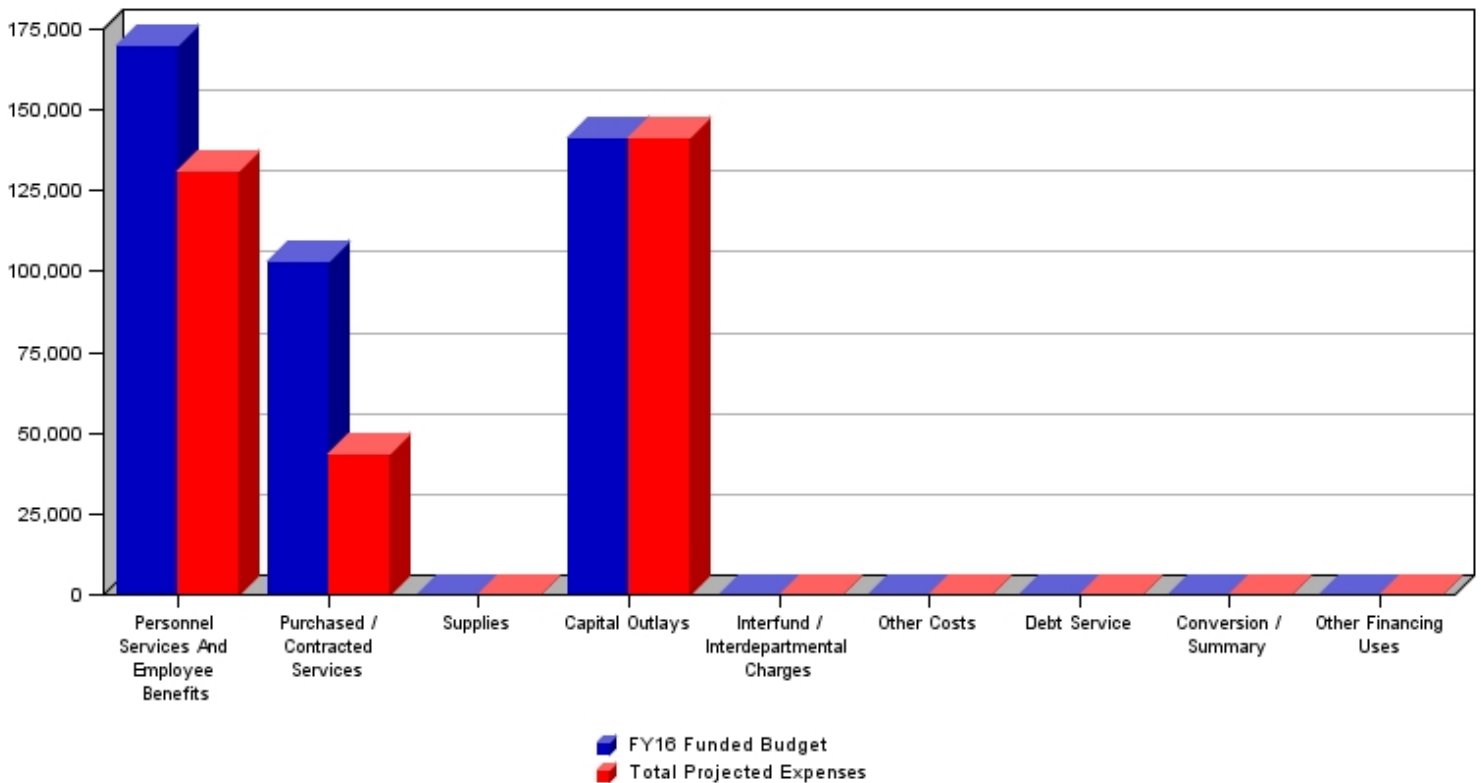
**Building Permits Fund - Executive Offices**



Account	FY16 Funded Budget	Actual Y-T-D(Mar)	Projected Expenses	Total Projected Expenses	Variance (\$)	Variance (%)
Personnel Services And Employee Benefits	\$399,024	\$296,666	\$97,777	\$394,443	\$4,581	1.15%
Purchased / Contracted Services	\$299,335	\$145,459	\$136,499	\$281,958	\$17,377	5.81%
Supplies	\$0	\$10,360	\$0	\$10,360	(\$10,360)	0.00%
Capital Outlays	\$20,880	\$27,885	\$0	\$27,885	(\$7,005)	(33.55%)
Interfund / Interdepartmental Charges	\$0	\$0	\$0	\$0	\$0	0.00%
Other Costs	\$0	\$0	\$0	\$0	\$0	0.00%
Debt Service	\$0	\$0	\$0	\$0	\$0	0.00%
Conversion / Summary	\$0	\$0	\$0	\$0	\$0	0.00%
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	0.00%
<b>Expenses</b>	<b>\$719,239</b>	<b>\$480,370</b>	<b>\$234,276</b>	<b>\$714,646</b>	<b>\$4,593</b>	<b>0.64%</b>

Expenditure Category	Variance Explanation
Personnel Services And Employee Benefits Explanation	As of March 31, 2016, the Executive Offices/ATL311 had 18 vacant positions, of which 10 are newly created split funded positions. Variance due to personnel adjustments.
Purchased / Contracted Services Explanation	Variance due to purchased/contracted services less than anticipated.
Supplies Explanation	Variance due to supplies more than anticipated.
Capital Outlays Explanation	Variance due to telecom equipment purchases more than anticipated.
Interfund / Interdepartmental Charges Explanation	N/A
Other Costs Explanation	N/A
Debt Service Explanation	N/A
Conversion / Summary Explanation	N/A
Other Financing Uses Explanation	N/A

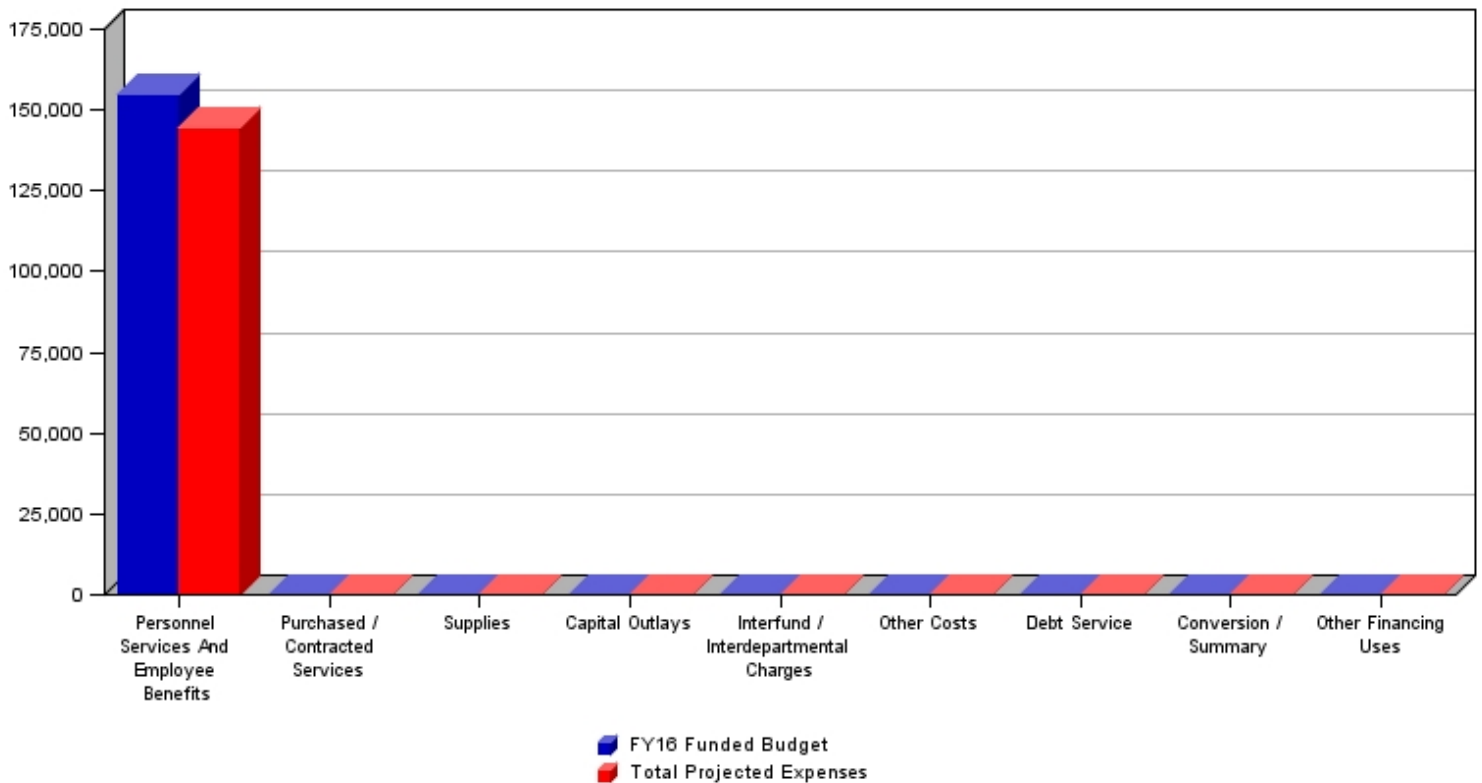
Building Permits Fund - Department Of Atlanta Information Management



Account	FY16 Funded Budget	Actual Y-T-D(Mar)	Projected Expenses	Total Projected Expenses	Variance (\$)	Variance (%)
Personnel Services And Employee Benefits	\$170,113	\$88,678	\$42,529	\$131,207	\$38,906	22.87%
Purchased / Contracted Services	\$103,205	\$0	\$43,939	\$43,939	\$59,266	57.43%
Supplies	\$0	(\$598)	\$598	\$0	\$0	0.00%
Capital Outlays	\$141,600	\$0	\$141,600	\$141,600	\$0	0.00%
Interfund / Interdepartmental Charges	\$0	\$0	\$0	\$0	\$0	0.00%
Other Costs	\$0	\$0	\$0	\$0	\$0	0.00%
Debt Service	\$0	\$0	\$0	\$0	\$0	0.00%
Conversion / Summary	\$0	\$0	\$0	\$0	\$0	0.00%
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	0.00%
<b>Expenses</b>	<b>\$414,918</b>	<b>\$88,080</b>	<b>\$228,665</b>	<b>\$316,745</b>	<b>\$98,173</b>	<b>23.66%</b>

Expenditure Category	Variance Explanation
Personnel Services And Employee Benefits Explanation	As of March 31, 2016, the Department of Atlanta Information Management had one vacant split funded position. Variance due to the vacant position.
Purchased / Contracted Services Explanation	Variance due to cost related to the Oracle services contract less than anticipated.
Supplies Explanation	Supply expenses to be corrected in the current fiscal year.
Capital Outlays Explanation	Projected to spend within budget. This line consists of funding for consulting services.
Interfund / Interdepartmental Charges Explanation	N/A
Other Costs Explanation	N/A
Debt Service Explanation	N/A
Conversion / Summary Explanation	N/A
Other Financing Uses Explanation	N/A

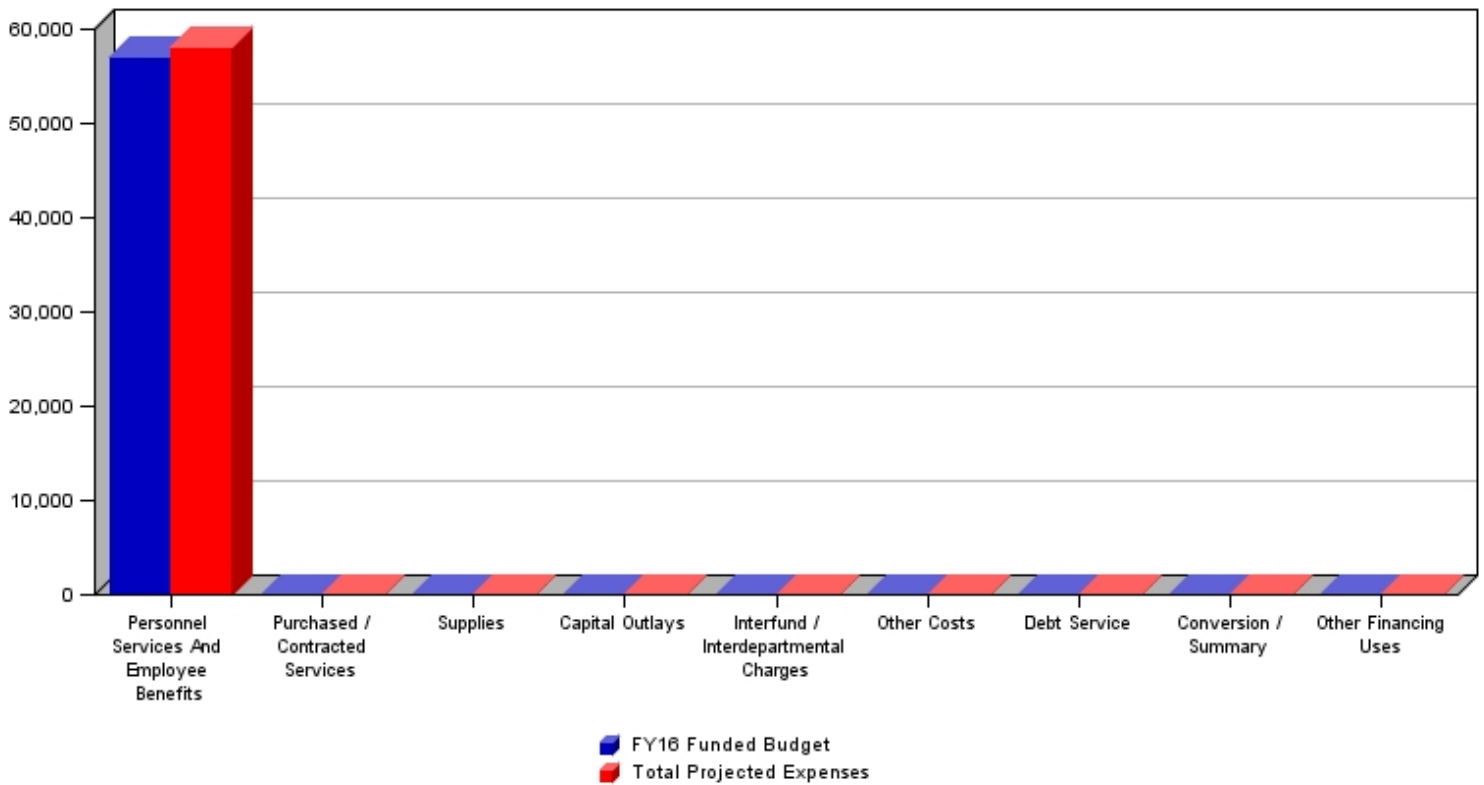
Building Permits Fund - Department Of Law



Account	FY16 Funded Budget	Actual Y-T-D(Mar)	Projected Expenses	Total Projected Expenses	Variance (\$)	Variance (%)
Personnel Services And Employee Benefits	\$155,248	\$105,898	\$38,812	\$144,710	\$10,538	6.79%
Purchased / Contracted Services	\$0	\$0	\$0	\$0	\$0	0.00%
Supplies	\$0	\$0	\$0	\$0	\$0	0.00%
Capital Outlays	\$0	\$0	\$0	\$0	\$0	0.00%
Interfund / Interdepartmental Charges	\$0	\$0	\$0	\$0	\$0	0.00%
Other Costs	\$0	\$0	\$0	\$0	\$0	0.00%
Debt Service	\$0	\$0	\$0	\$0	\$0	0.00%
Conversion / Summary	\$0	\$0	\$0	\$0	\$0	0.00%
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	0.00%
<b>Expenses</b>	<b>\$155,248</b>	<b>\$105,898</b>	<b>\$38,812</b>	<b>\$144,710</b>	<b>\$10,538</b>	<b>6.79%</b>

Expenditure Category	Variance Explanation
Personnel Services And Employee Benefits Explanation	As of March 31, 2016, the Department of Law had no vacant positions. Variance due to benefits less than anticipated.
Purchased / Contracted Services Explanation	N/A
Supplies Explanation	N/A
Capital Outlays Explanation	N/A
Interfund / Interdepartmental Charges Explanation	N/A
Other Costs Explanation	N/A
Debt Service Explanation	N/A
Conversion / Summary Explanation	N/A
Other Financing Uses Explanation	N/A

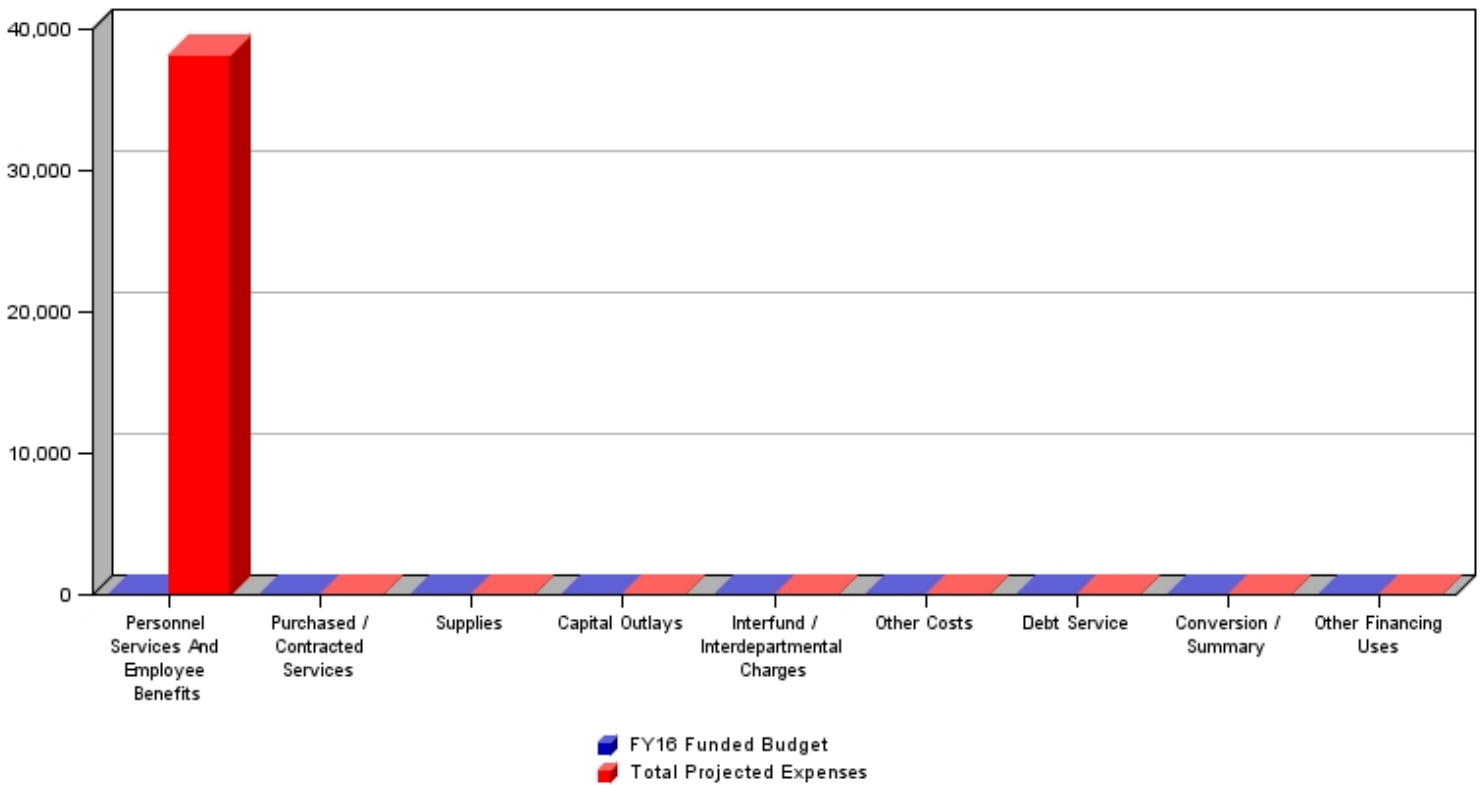
Building Permits Fund - Department Of Finance



Account	FY16 Funded Budget	Actual Y-T-D(Mar)	Projected Expenses	Total Projected Expenses	Variance (\$)	Variance (%)
Personnel Services And Employee Benefits	\$57,014	\$43,917	\$14,253	\$58,171	(\$1,157)	(2.03%)
Purchased / Contracted Services	\$0	\$0	\$0	\$0	\$0	0.00%
Supplies	\$0	\$0	\$0	\$0	\$0	0.00%
Capital Outlays	\$0	\$0	\$0	\$0	\$0	0.00%
Interfund / Interdepartmental Charges	\$0	\$0	\$0	\$0	\$0	0.00%
Other Costs	\$0	\$0	\$0	\$0	\$0	0.00%
Debt Service	\$0	\$0	\$0	\$0	\$0	0.00%
Conversion / Summary	\$0	\$0	\$0	\$0	\$0	0.00%
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	0.00%
<b>Expenses</b>	<b>\$57,014</b>	<b>\$43,917</b>	<b>\$14,253</b>	<b>\$58,171</b>	<b>(\$1,157)</b>	<b>(2.03%)</b>

Expenditure Category	Variance Explanation
Personnel Services And Employee Benefits Explanation	As of March 31, 2016, the Department of Finance had no vacant positions. Variance due to personnel adjustments.
Purchased / Contracted Services Explanation	N/A
Supplies Explanation	N/A
Capital Outlays Explanation	N/A
Interfund / Interdepartmental Charges Explanation	N/A
Other Costs Explanation	N/A
Debt Service Explanation	N/A
Conversion / Summary Explanation	N/A
Other Financing Uses Explanation	N/A

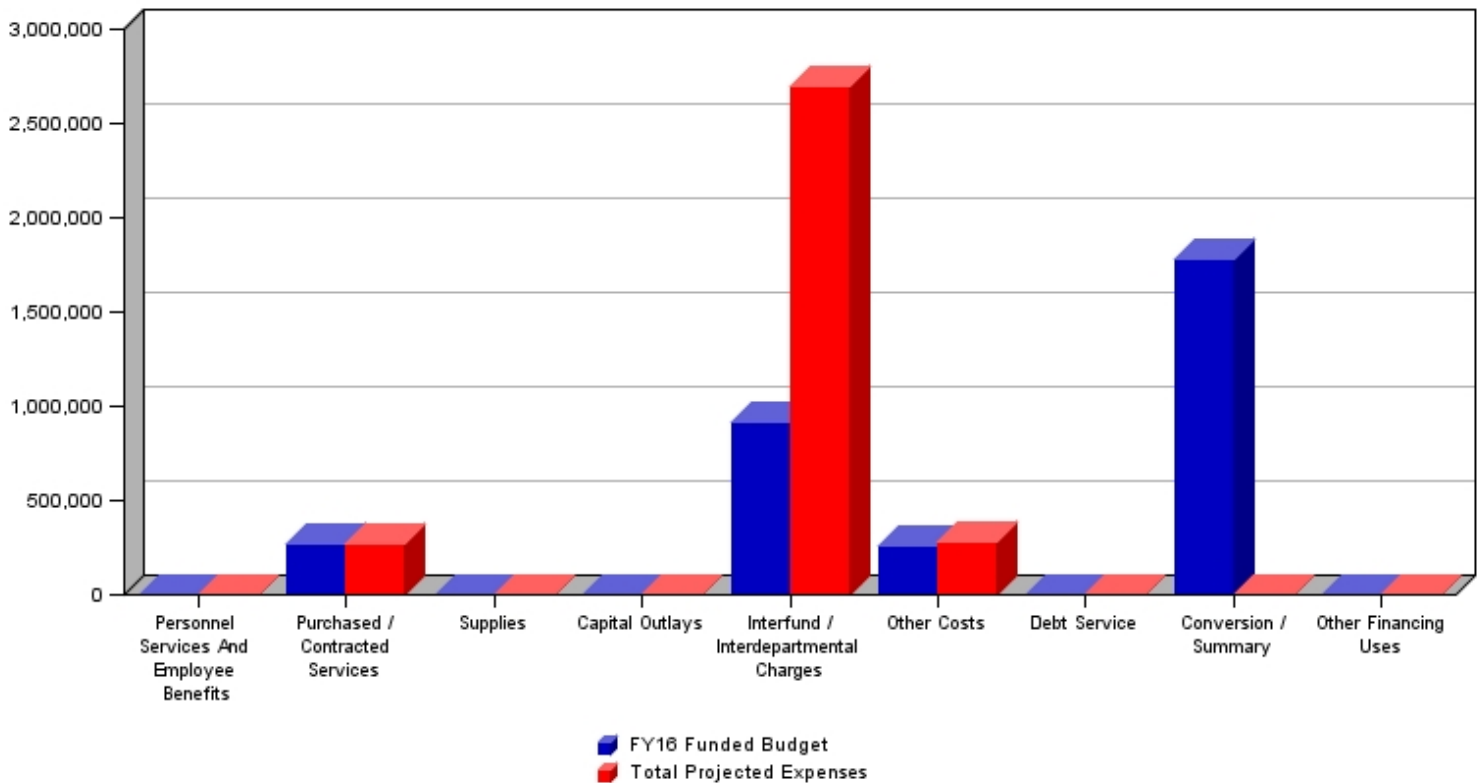
**Building Permits Fund - Department Of Procurement**



Account	FY16 Funded Budget	Actual Y-T-D(Mar)	Projected Expenses	Total Projected Expenses	Variance (\$)	Variance (%)
Personnel Services And Employee Benefits	\$0	\$28,610	\$9,537	\$38,147	(\$38,147)	0.00%
Purchased / Contracted Services	\$0	\$0	\$0	\$0	\$0	0.00%
Supplies	\$0	\$0	\$0	\$0	\$0	0.00%
Capital Outlays	\$0	\$0	\$0	\$0	\$0	0.00%
Interfund / Interdepartmental Charges	\$0	\$0	\$0	\$0	\$0	0.00%
Other Costs	\$0	\$0	\$0	\$0	\$0	0.00%
Debt Service	\$0	\$0	\$0	\$0	\$0	0.00%
Conversion / Summary	\$0	\$0	\$0	\$0	\$0	0.00%
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	0.00%
<b>Expenses</b>	<b>\$0</b>	<b>\$28,610</b>	<b>\$9,537</b>	<b>\$38,147</b>	<b>(\$38,147)</b>	<b>0.00%</b>

Expenditure Category	Variance Explanation
Personnel Services And Employee Benefits Explanation	As of March 31, 2016, the Department of Procurement had no vacant positions. Variance due to transfer of one position related to the Department of Procurement's Consolidation.
Purchased / Contracted Services Explanation	N/A
Supplies Explanation	N/A
Capital Outlays Explanation	N/A
Interfund / Interdepartmental Charges Explanation	N/A
Other Costs Explanation	N/A
Debt Service Explanation	N/A
Conversion / Summary Explanation	N/A
Other Financing Uses Explanation	N/A

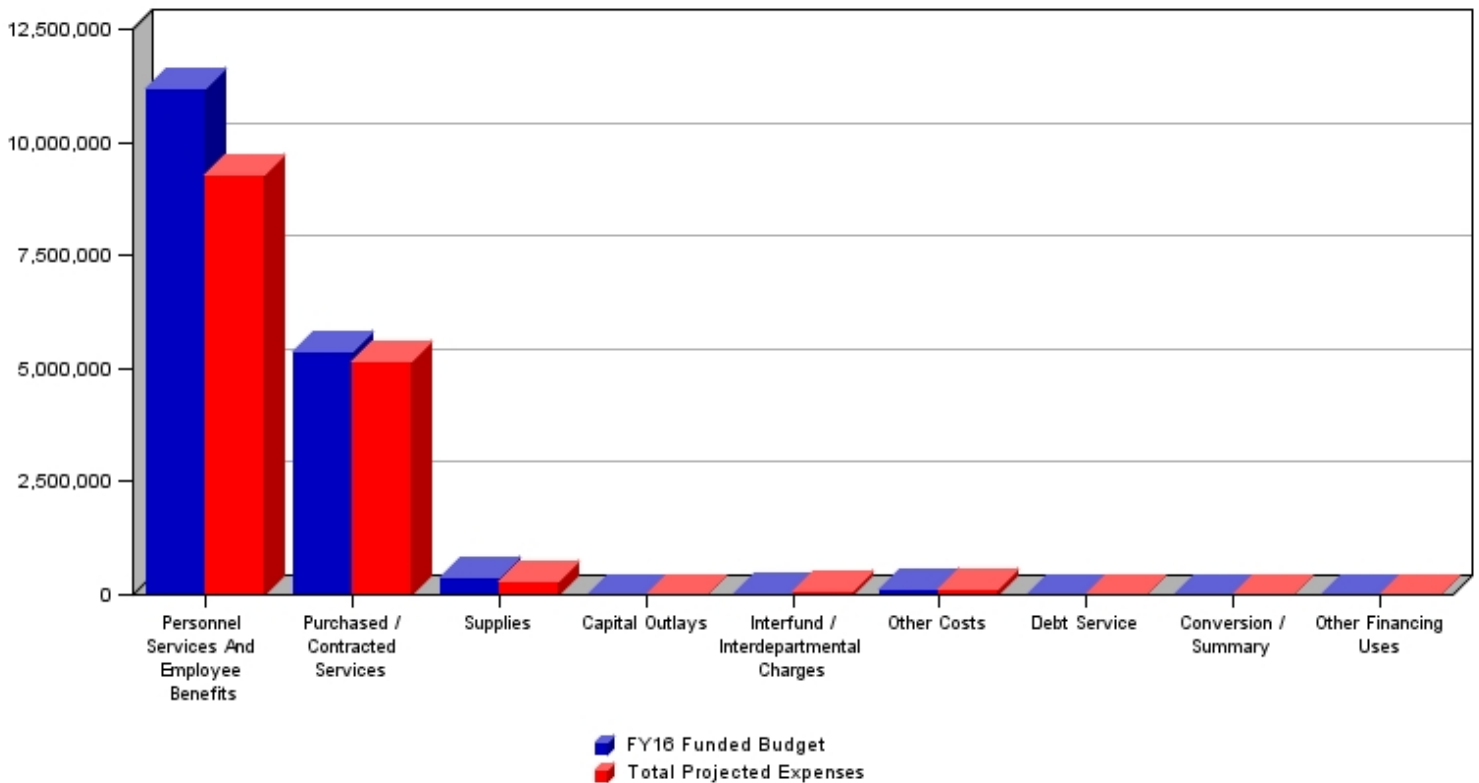
**Building Permits Fund - Non-Departmental**



Account	FY16 Funded Budget	Actual Y-T-D(Mar)	Projected Expenses	Total Projected Expenses	Variance (\$)	Variance (%)
Personnel Services And Employee Benefits	\$0	\$0	\$0	\$0	\$0	0.00%
Purchased / Contracted Services	\$275,000	\$20,000	\$255,000	\$275,000	\$0	0.00%
Supplies	\$0	\$0	\$0	\$0	\$0	0.00%
Capital Outlays	\$0	\$0	\$0	\$0	\$0	0.00%
Interfund / Interdepartmental Charges	\$920,205	\$2,457,576	\$243,276	\$2,700,852	(\$1,780,647)	(193.51%)
Other Costs	\$256,295	\$223,116	\$60,618	\$283,734	(\$27,439)	(10.71%)
Debt Service	\$0	\$0	\$0	\$0	\$0	0.00%
Conversion / Summary	\$1,780,084	\$0	\$0	\$0	\$1,780,084	100.00%
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	0.00%
<b>Expenses</b>	<b>\$3,231,584</b>	<b>\$2,700,692</b>	<b>\$558,894</b>	<b>\$3,259,586</b>	<b>(\$28,001)</b>	<b>(0.87%)</b>

Expenditure Category	Variance Explanation
Personnel Services And Employee Benefits Explanation	N/A
Purchased / Contracted Services Explanation	Projected to spend within budget. Funding of \$275K will be utilized as needed for litigation expenses.
Supplies Explanation	N/A
Capital Outlays Explanation	N/A
Interfund / Interdepartmental Charges Explanation	Variance due to monthly Indirect Cost allocations more than anticipated.
Other Costs Explanation	Variance due to Health Care for retirees more than anticipated.
Debt Service Explanation	N/A
Conversion / Summary Explanation	Variance due to budgeted reserves that will be utilized as needed.
Other Financing Uses Explanation	N/A

**Building Permits Fund - Dept Of Planning & Community Development**

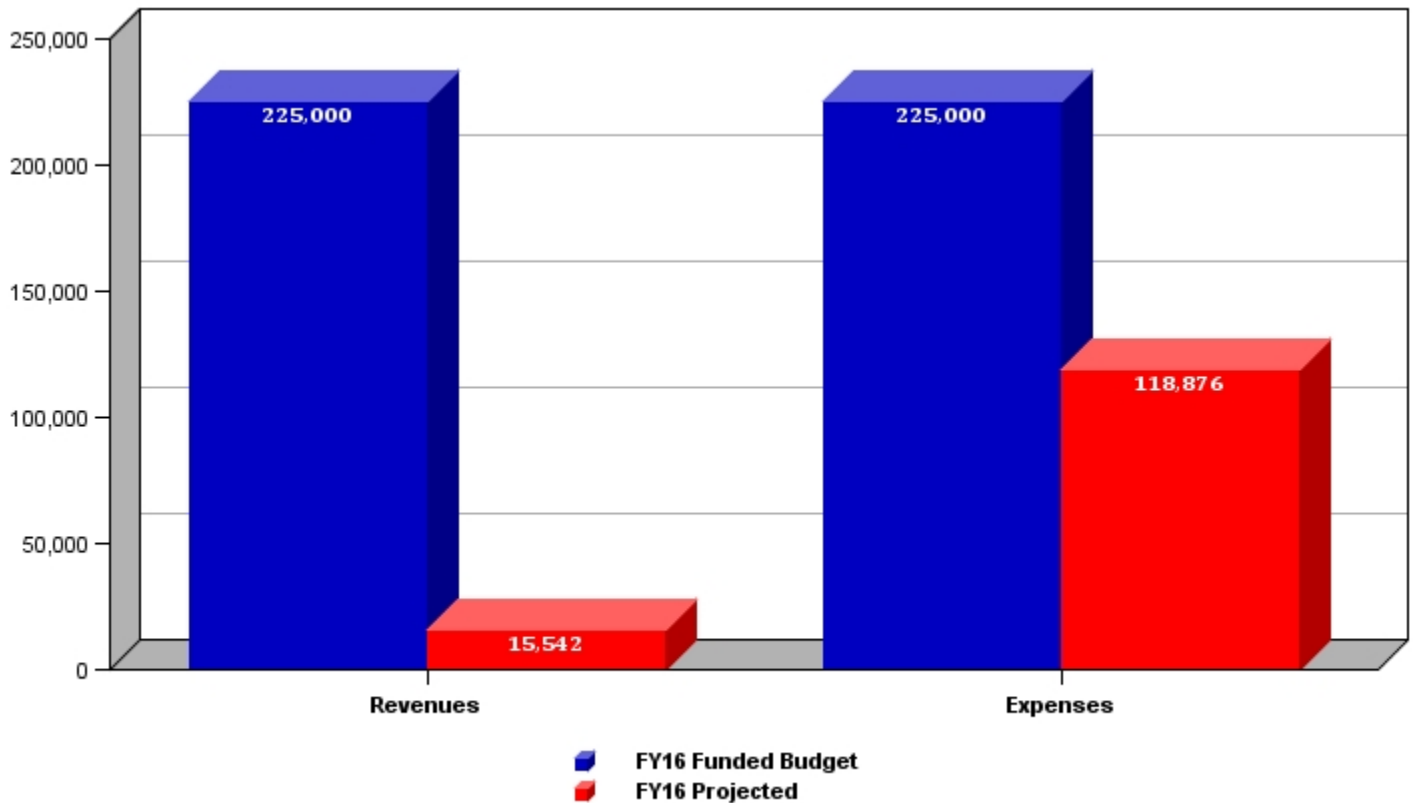


Account	FY16 Funded Budget	Actual Y-T-D(Mar)	Projected Expenses	Total Projected Expenses	Variance (\$)	Variance (%)
Personnel Services And Employee Benefits	\$11,181,254	\$6,468,114	\$2,829,924	\$9,298,038	\$1,883,215	16.84%
Purchased / Contracted Services	\$5,373,498	\$1,523,017	\$3,653,726	\$5,176,743	\$196,755	3.66%
Supplies	\$382,705	\$207,167	\$115,521	\$322,688	\$60,017	15.68%
Capital Outlays	\$18,000	\$12,390	\$5,610	\$18,000	\$0	0.00%
Interfund / Interdepartmental Charges	\$28,583	\$70,330	\$25,003	\$95,333	(\$66,750)	(233.53%)
Other Costs	\$138,183	\$93,841	\$24,613	\$118,454	\$19,729	14.28%
Debt Service	\$0	\$0	\$0	\$0	\$0	0.00%
Conversion / Summary	\$0	\$0	\$0	\$0	\$0	0.00%
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	0.00%
<b>Expenses</b>	<b>\$17,122,223</b>	<b>\$8,374,859</b>	<b>\$6,654,396</b>	<b>\$15,029,255</b>	<b>\$2,092,968</b>	<b>12.22%</b>

Expenditure Category	Variance Explanation
Personnel Services And Employee Benefits Explanation	As of March 31, 2016, the Department of Planning and Community Development had 38 vacant positions. Variance due to current vacant positions.
Purchased / Contracted Services Explanation	Variance due to new consulting projects and on-site training for Office of Buildings less than anticipated.
Supplies Explanation	Variance due to supplies less than anticipated.
Capital Outlays Explanation	Projected to spend within budget due to the cost for partial computer refresh in the Office of Buildings.
Interfund / Interdepartmental Charges Explanation	Variance due to motor fuel and maintenance repairs more than anticipated.
Other Costs Explanation	Variance due to bank charges and refunds less than anticipated.
Debt Service Explanation	N/A
Conversion / Summary Explanation	N/A
Other Financing Uses Explanation	N/A



## Parks Facilities Revenue Fund BUDGET VARIANCE ANALYSIS AND PROJECTION



Account	FY14 Actual Y-T-D(Mar)	FY15 Actual Y-T-D(Mar)	FY16 Funded Budget	FY16 Actual Y-T-D(Mar)	FY16 Projected	Variance (\$)	Variance (%)
Revenues	\$327,835	\$301,164	\$225,000	\$15,542	\$15,542	(\$209,458)	(\$93.09%)
Expenses	\$376,338	\$387,194	\$225,000	\$113,879	\$118,876	\$106,124	\$47.17%
<b>Surplus (Deficit)</b>	<b>(\$48,503)</b>	<b>(\$86,030)</b>	<b>\$0</b>	<b>(\$98,336)</b>	<b>(\$103,333)</b>	<b>(\$103,333)</b>	<b>N/A</b>

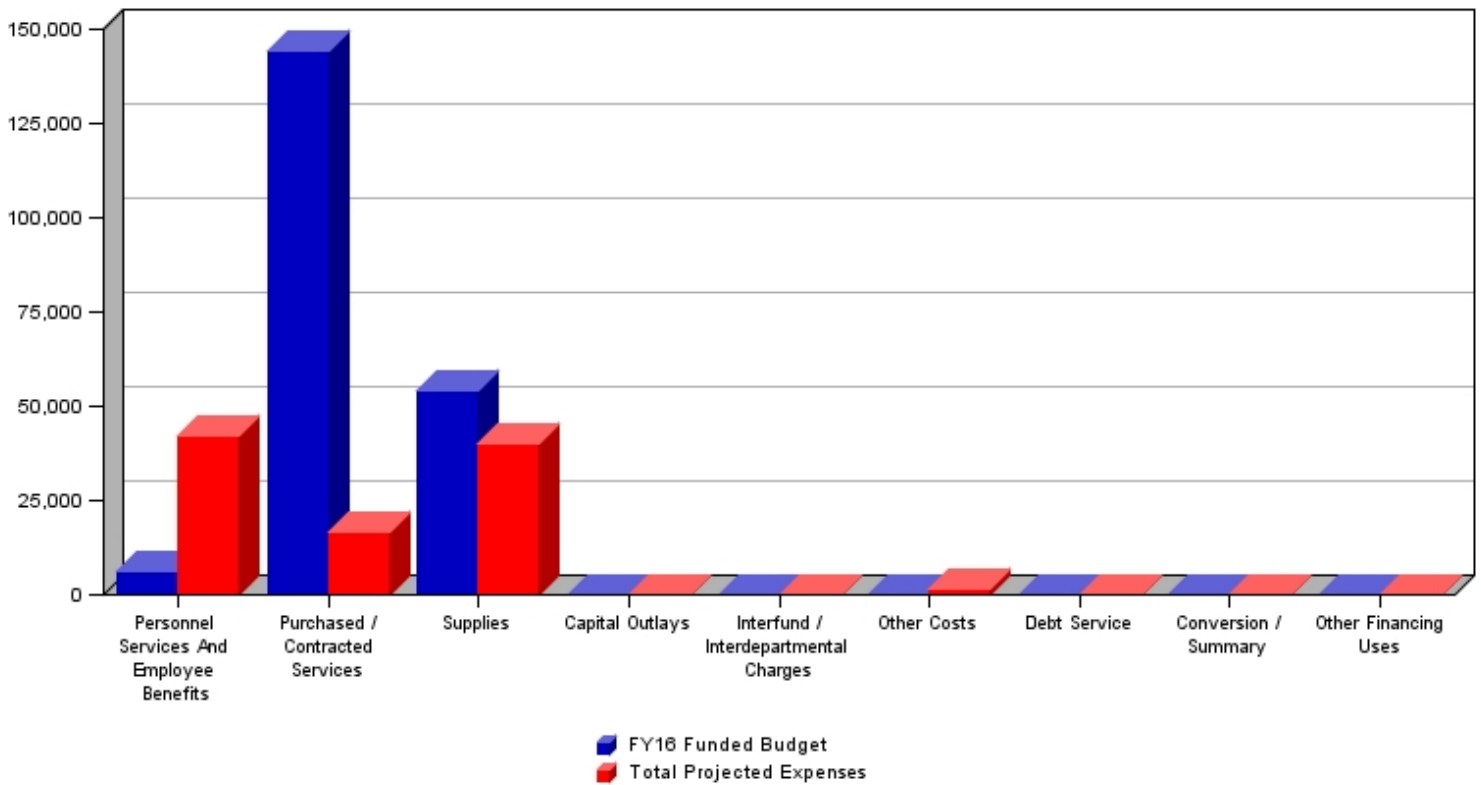
**Major Revenue Variances:**

The decrease in revenues is due to the anticipated sale of Cyclorama.

**Major Expenditure Variances:**

Variance attributed to transactions associated with the operations of Cyclorama. The facility is no longer in operation.

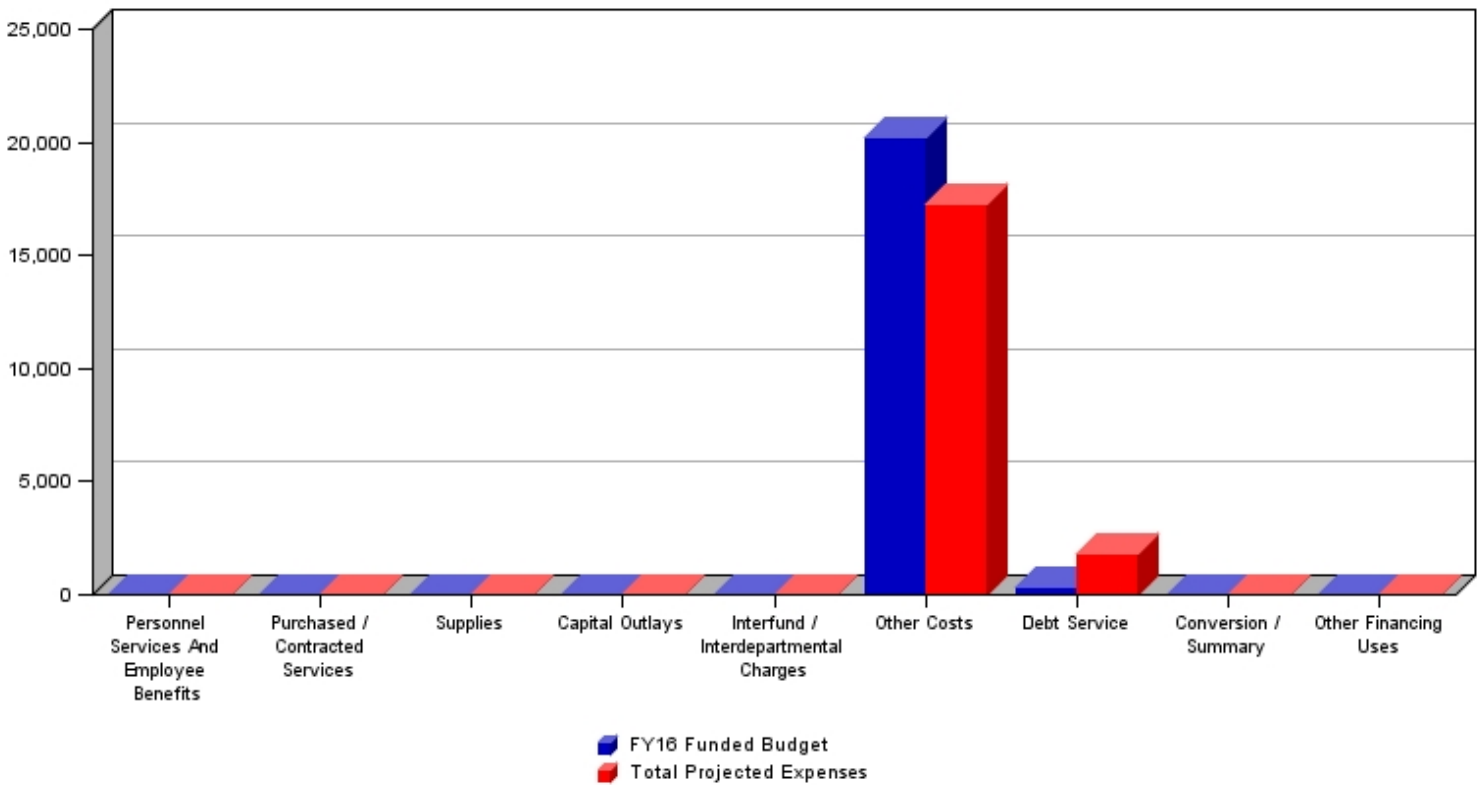
Parks Facilities Revenue Fund - Dept Of Parks & Recreation



Account	FY16 Funded Budget	Actual Y-T-D(Mar)	Projected Expenses	Total Projected Expenses	Variance (\$)	Variance (%)
Personnel Services And Employee Benefits	\$6,323	\$42,017	\$0	\$42,017	(\$35,694)	(564.46%)
Purchased / Contracted Services	\$144,052	\$16,448	\$0	\$16,449	\$127,603	88.58%
Supplies	\$54,012	\$40,152	(\$271)	\$39,881	\$14,131	26.16%
Capital Outlays	\$0	\$0	\$0	\$0	\$0	0.00%
Interfund / Interdepartmental Charges	\$0	\$0	\$0	\$0	\$0	0.00%
Other Costs	\$0	\$1,442	\$0	\$1,442	(\$1,442)	0.00%
Debt Service	\$0	\$0	\$0	\$0	\$0	0.00%
Conversion / Summary	\$0	\$0	\$0	\$0	\$0	0.00%
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	0.00%
<b>Expenses</b>	<b>\$204,387</b>	<b>\$100,059</b>	<b>(\$271)</b>	<b>\$99,788</b>	<b>\$104,599</b>	<b>51.18%</b>

Expenditure Category	Variance Explanation
Personnel Services And Employee Benefits Explanation	Variance due to personnel expenses more than anticipated. The positions were transferred to other departments or offices within Parks.
Purchased / Contracted Services Explanation	Variance due to sale of venue.
Supplies Explanation	Variance due to sale of venue.
Capital Outlays Explanation	N/A
Interfund / Interdepartmental Charges Explanation	N/A
Other Costs Explanation	Variance due to credit card fees more than anticipated.
Debt Service Explanation	N/A
Conversion / Summary Explanation	N/A
Other Financing Uses Explanation	N/A

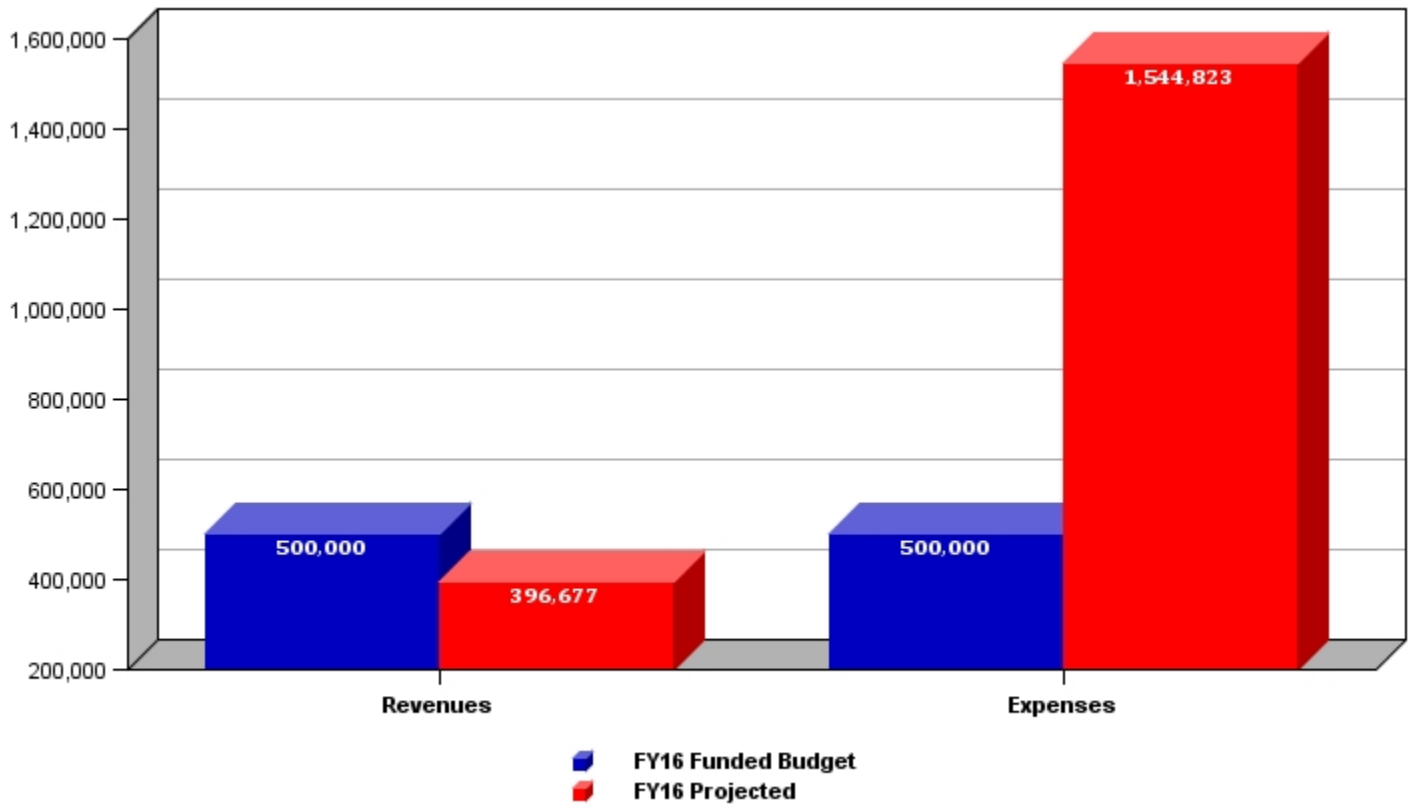
Parks Facilities Revenue Fund - Non-Departmental



Account	FY16 Funded Budget	Actual Y-T-D(Mar)	Projected Expenses	Total Projected Expenses	Variance (\$)	Variance (%)
Personnel Services And Employee Benefits	\$0	\$0	\$0	\$0	\$0	0.00%
Purchased / Contracted Services	\$0	\$0	\$0	\$0	\$0	0.00%
Supplies	\$0	\$0	\$0	\$0	\$0	0.00%
Capital Outlays	\$0	\$0	\$0	\$0	\$0	0.00%
Interfund / Interdepartmental Charges	\$0	\$0	\$0	\$0	\$0	0.00%
Other Costs	\$20,258	\$12,078	\$5,180	\$17,258	\$3,000	14.81%
Debt Service	\$355	\$1,741	\$89	\$1,830	(\$1,475)	(415.49%)
Conversion / Summary	\$0	\$0	\$0	\$0	\$0	0.00%
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	0.00%
<b>Expenses</b>	<b>\$20,613</b>	<b>\$13,820</b>	<b>\$5,269</b>	<b>\$19,088</b>	<b>\$1,525</b>	<b>7.40%</b>

Expenditure Category	Variance Explanation
Personnel Services And Employee Benefits Explanation	N/A
Purchased / Contracted Services Explanation	N/A
Supplies Explanation	N/A
Capital Outlays Explanation	N/A
Interfund / Interdepartmental Charges Explanation	N/A
Other Costs Explanation	Variance is due to life and health cost (OPEB) less than anticipated.
Debt Service Explanation	Variance is due to charges for allocable interest more than anticipated.
Conversion / Summary Explanation	N/A
Other Financing Uses Explanation	N/A

## Civic Center Revenue Fund BUDGET VARIANCE ANALYSIS AND PROJECTION



Account	FY14 Actual Y-T-D(Mar)	FY15 Actual Y-T-D(Mar)	FY16 Funded Budget	FY16 Actual Y-T-D(Mar)	FY16 Projected	Variance (\$)	Variance (%)
Revenues	\$1,029,276	\$488,835	\$500,000	\$396,677	\$396,677	(\$103,323)	(\$20.66%)
Expenses	\$1,466,635	\$1,058,315	\$500,000	\$1,037,540	\$1,544,823	(\$1,044,823)	(\$208.96%)
<b>Surplus (Deficit)</b>	<b>(\$437,359)</b>	<b>(\$569,480)</b>	<b>\$0</b>	<b>(\$640,864)</b>	<b>(\$1,148,146)</b>	<b>(\$1,148,146)</b>	<b>N/A</b>

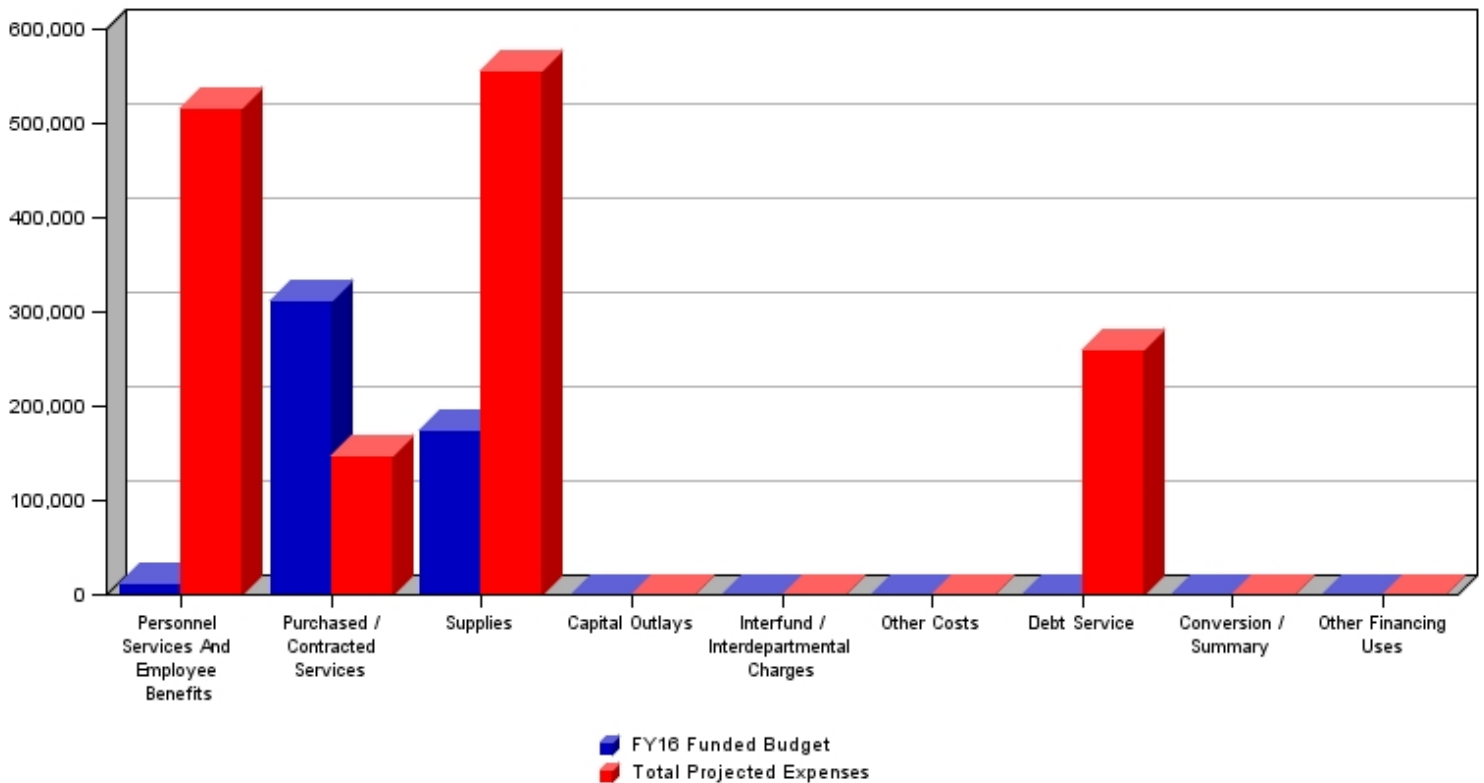
**Major Revenue Variances:**

Civic Center projected revenues are based on actual building rental receipts. The revenues are being monitored due to the uncertainty of the actual date of closing on the sale of the property.

**Major Expenditure Variances:**

Variance attributed to transactions associated with the operations of Civic Center. The facility minimized operations in the first quarter.

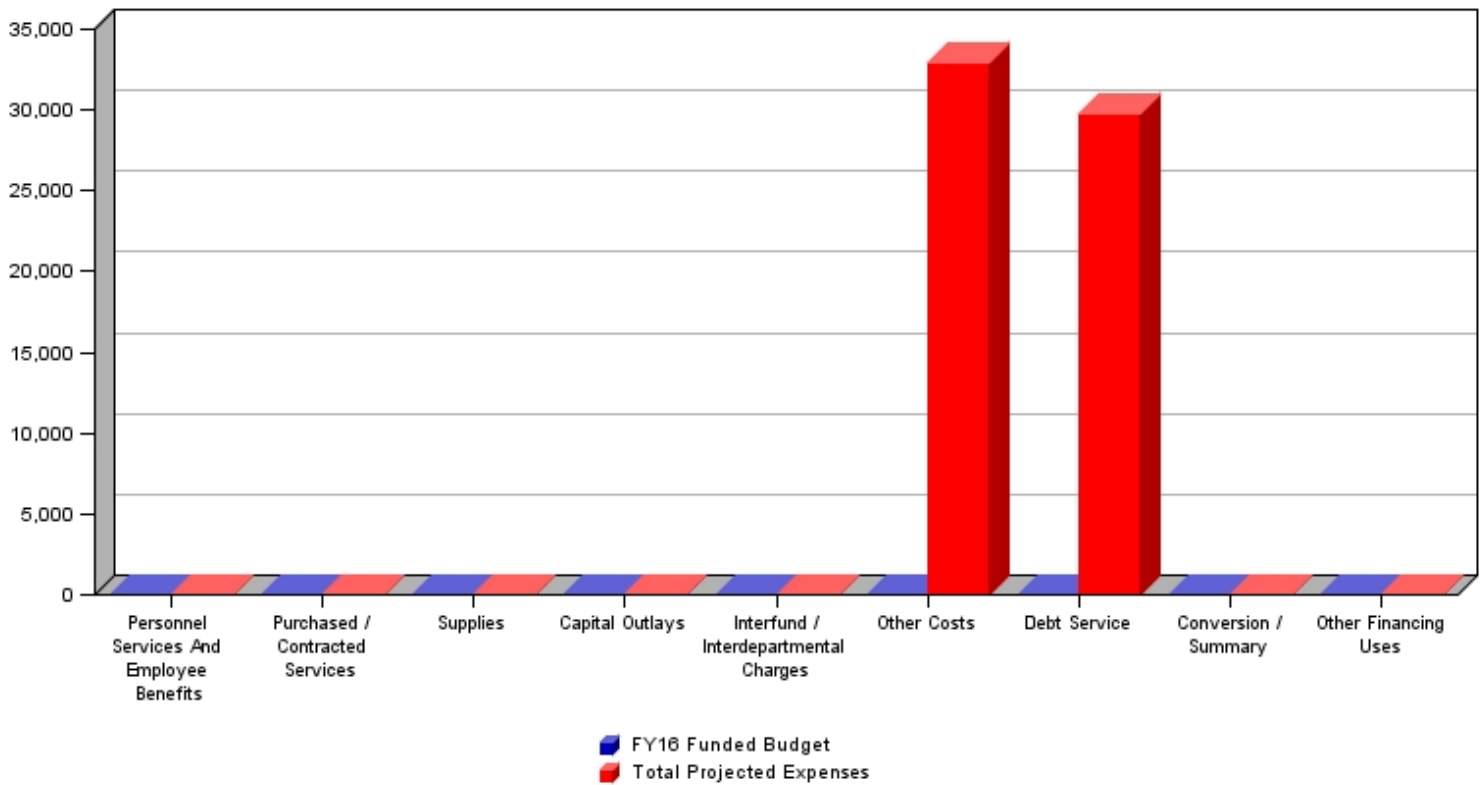
Civic Center Revenue Fund - Dept Of Parks & Recreation



Account	FY16 Funded Budget	Actual Y-T-D(Mar)	Projected Expenses	Total Projected Expenses	Variance (\$)	Variance (%)
Personnel Services And Employee Benefits	\$12,289	\$416,808	\$100,000	\$516,808	(\$504,520)	(4,105.54%)
Purchased / Contracted Services	\$312,710	\$104,760	\$43,743	\$148,503	\$164,208	52.51%
Supplies	\$175,001	\$309,855	\$247,424	\$557,279	(\$382,278)	(218.44%)
Capital Outlays	\$0	\$0	\$0	\$0	\$0	0.00%
Interfund / Interdepartmental Charges	\$0	\$0	\$0	\$0	\$0	0.00%
Other Costs	\$0	\$0	\$0	\$0	\$0	0.00%
Debt Service	\$0	\$139,703	\$119,746	\$259,450	(\$259,450)	0.00%
Conversion / Summary	\$0	\$0	\$0	\$0	\$0	0.00%
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	0.00%
<b>Expenses</b>	<b>\$500,000</b>	<b>\$971,126</b>	<b>\$510,914</b>	<b>\$1,482,040</b>	<b>(\$982,040)</b>	<b>(196.41%)</b>

Expenditure Category	Variance Explanation
Personnel Services And Employee Benefits Explanation	As of March 31, 2016, the Civic Center had no vacant positions. Pending the sale of the venue, eight positions are currently employed by this department.
Purchased / Contracted Services Explanation	Variance due to the continuing operations of the Civic Center pending the sale of the venue.
Supplies Explanation	Variance due to the continuing operations of the Civic Center pending the sale of the venue.
Capital Outlays Explanation	N/A
Interfund / Interdepartmental Charges Explanation	N/A
Other Costs Explanation	N/A
Debt Service Explanation	Variance due to debt payment for capital improvements more than anticipated.
Conversion / Summary Explanation	N/A
Other Financing Uses Explanation	N/A

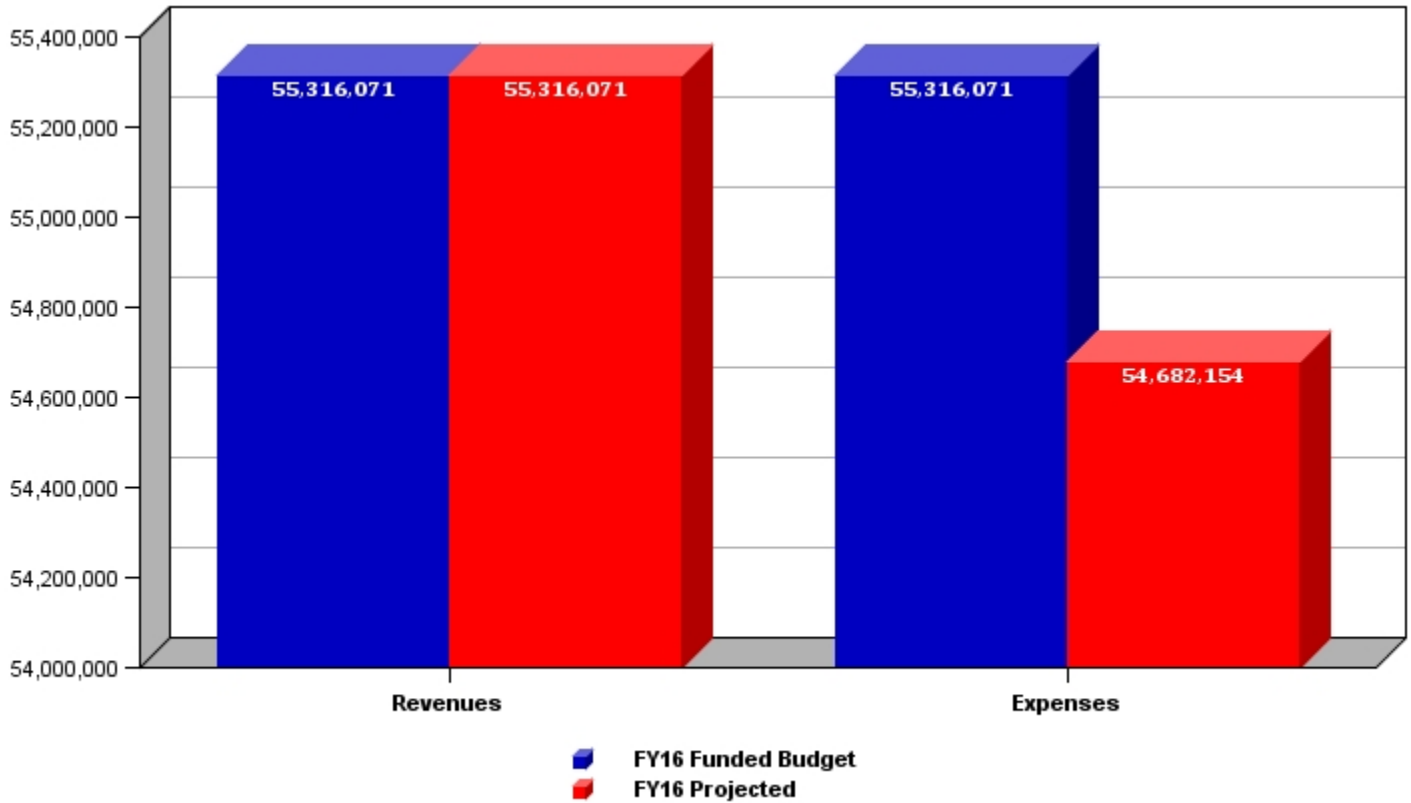
Civic Center Revenue Fund - Non-Departmental



Account	FY16 Funded Budget	Actual Y-T-D(Mar)	Projected Expenses	Total Projected Expenses	Variance (\$)	Variance (%)
Personnel Services And Employee Benefits	\$0	\$0	\$0	\$0	\$0	0.00%
Purchased / Contracted Services	\$0	\$0	\$0	\$0	\$0	0.00%
Supplies	\$0	\$0	\$0	\$0	\$0	0.00%
Capital Outlays	\$0	\$0	\$0	\$0	\$0	0.00%
Interfund / Interdepartmental Charges	\$0	\$0	\$0	\$0	\$0	0.00%
Other Costs	\$0	\$34,642	(\$1,686)	\$32,957	(\$32,957)	0.00%
Debt Service	\$0	\$31,772	(\$1,946)	\$29,827	(\$29,827)	0.00%
Conversion / Summary	\$0	\$0	\$0	\$0	\$0	0.00%
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	0.00%
<b>Expenses</b>	<b>\$0</b>	<b>\$66,414</b>	<b>(\$3,631)</b>	<b>\$62,783</b>	<b>(\$62,783)</b>	<b>0.00%</b>

Expenditure Category	Variance Explanation
Personnel Services And Employee Benefits Explanation	N/A
Purchased / Contracted Services Explanation	N/A
Supplies Explanation	N/A
Capital Outlays Explanation	N/A
Interfund / Interdepartmental Charges Explanation	N/A
Other Costs Explanation	Variance is due to life and health cost (OPEB) more than anticipated.
Debt Service Explanation	Variance is due to charges for allocable interest more than anticipated.
Conversion / Summary Explanation	N/A
Other Financing Uses Explanation	N/A

## Solid Waste Services Revenue Fund BUDGET VARIANCE ANALYSIS AND PROJECTION



Account	FY14 Actual Y-T-D(Mar)	FY15 Actual Y-T-D(Mar)	FY16 Funded Budget	FY16 Actual Y-T-D(Mar)	FY16 Projected	Variance (\$)	Variance (%)
Revenues	\$28,500,663	\$28,526,672	\$55,316,071	\$31,432,192	\$55,316,071	\$0	\$0.00%
Expenses	\$32,195,806	\$33,189,223	\$55,316,071	\$37,472,592	\$54,682,154	\$633,917	\$1.15%
<b>Surplus (Deficit)</b>	<b>(\$3,695,142)</b>	<b>(\$4,662,551)</b>	<b>\$0</b>	<b>(\$6,040,400)</b>	<b>\$633,917</b>	<b>\$633,917</b>	<b>N/A</b>

**Major Revenue Variances:**

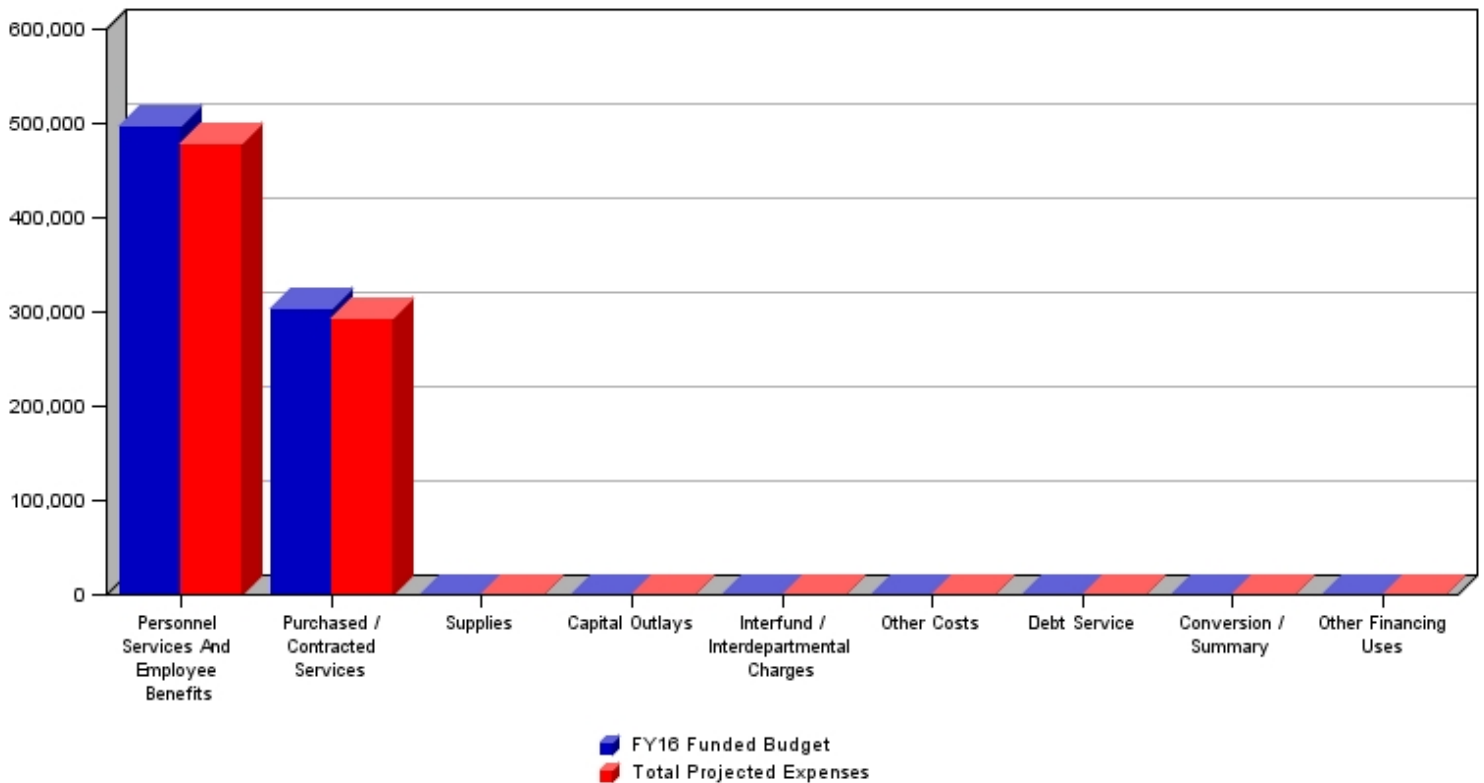
As of March 31, 2016, the Department of Solid Waste Services revenues were \$31.4MM. The department projects FY16 revenue will be on par with anticipations.

**Major Expenditure Variances:**

Solid Waste Services projects lower expenditures due to contractual obligations less than anticipated and personnel savings due to vacant positions.



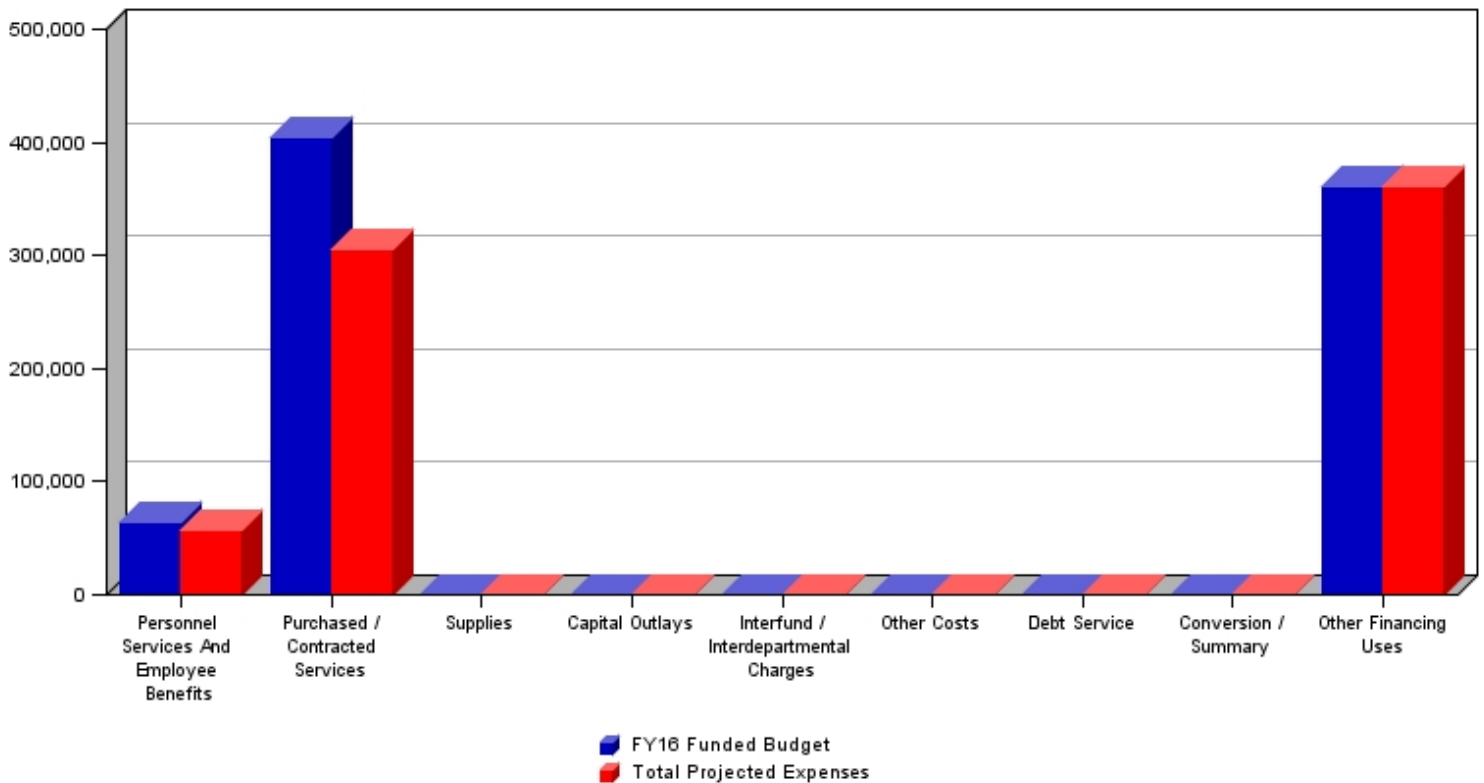
Solid Waste Services Revenue Fund - Executive Offices



Account	FY16 Funded Budget	Actual Y-T-D(Mar)	Projected Expenses	Total Projected Expenses	Variance (\$)	Variance (%)
Personnel Services And Employee Benefits	\$496,991	\$356,968	\$121,853	\$478,821	\$18,169	3.66%
Purchased / Contracted Services	\$303,947	\$148,594	\$144,708	\$293,302	\$10,645	3.50%
Supplies	\$0	\$0	\$0	\$0	\$0	0.00%
Capital Outlays	\$0	\$0	\$0	\$0	\$0	0.00%
Interfund / Interdepartmental Charges	\$0	\$0	\$0	\$0	\$0	0.00%
Other Costs	\$0	\$0	\$0	\$0	\$0	0.00%
Debt Service	\$0	\$0	\$0	\$0	\$0	0.00%
Conversion / Summary	\$0	\$0	\$0	\$0	\$0	0.00%
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	0.00%
<b>Expenses</b>	<b>\$800,938</b>	<b>\$505,562</b>	<b>\$266,561</b>	<b>\$772,123</b>	<b>\$28,814</b>	<b>3.60%</b>

Expenditure Category	Variance Explanation
Personnel Services And Employee Benefits Explanation	As of March 31, 2016, the Executive Offices/ATL311 had eight vacant positions.
Purchased / Contracted Services Explanation	Variance due to purchased/contracted services less than anticipated.
Supplies Explanation	N/A
Capital Outlays Explanation	N/A
Interfund / Interdepartmental Charges Explanation	N/A
Other Costs Explanation	N/A
Debt Service Explanation	N/A
Conversion / Summary Explanation	N/A
Other Financing Uses Explanation	N/A

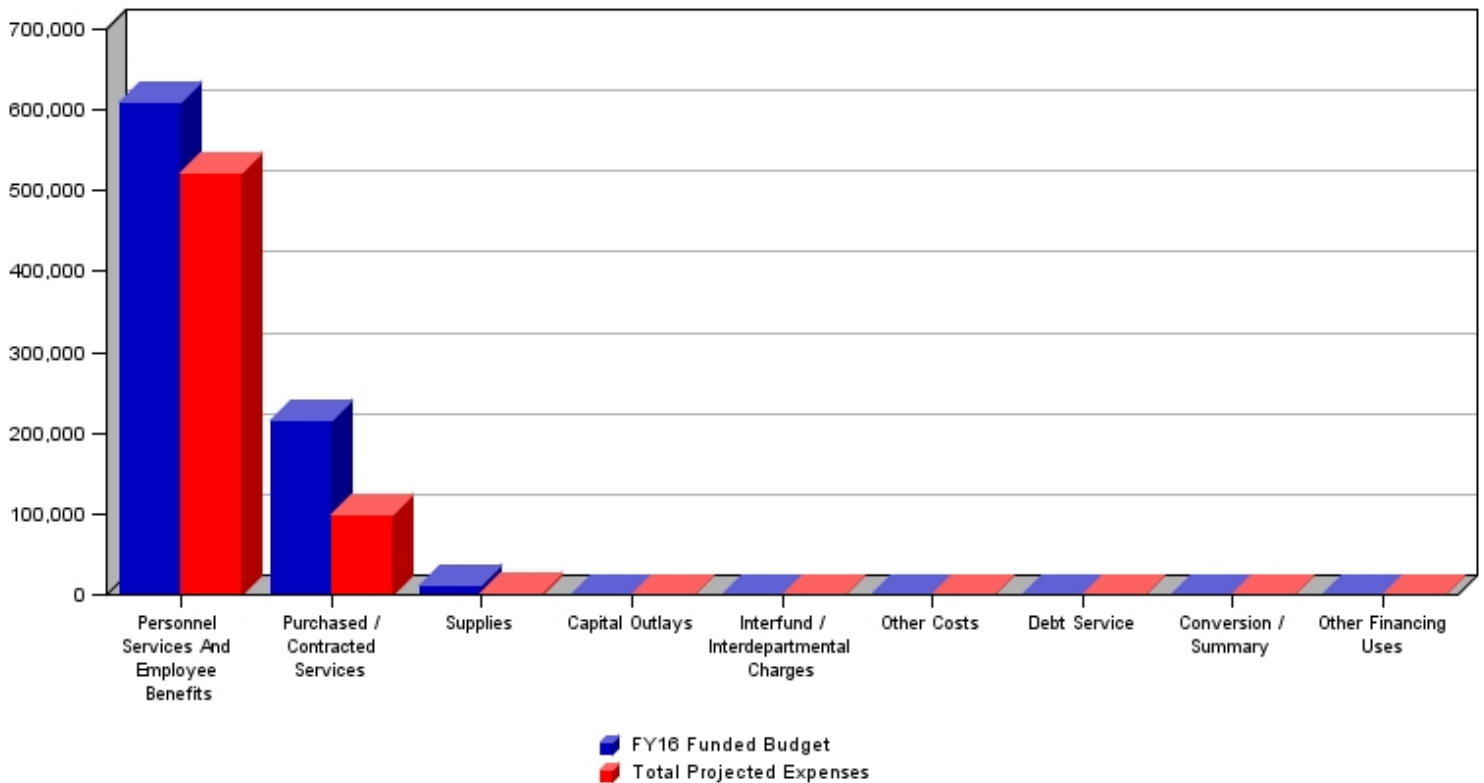
Solid Waste Services Revenue Fund - Department Of Atlanta Information Management



Account	FY16 Funded Budget	Actual Y-T-D(Mar)	Projected Expenses	Total Projected Expenses	Variance (\$)	Variance (%)
Personnel Services And Employee Benefits	\$64,751	\$41,484	\$16,188	\$57,672	\$7,079	10.93%
Purchased / Contracted Services	\$404,395	\$80,748	\$224,395	\$305,143	\$99,252	24.54%
Supplies	\$0	\$0	\$0	\$0	\$0	0.00%
Capital Outlays	\$0	\$0	\$0	\$0	\$0	0.00%
Interfund / Interdepartmental Charges	\$0	\$0	\$0	\$0	\$0	0.00%
Other Costs	\$0	\$0	\$0	\$0	\$0	0.00%
Debt Service	\$0	\$0	\$0	\$0	\$0	0.00%
Conversion / Summary	\$0	\$0	\$0	\$0	\$0	0.00%
Other Financing Uses	\$360,909	\$0	\$360,909	\$360,909	\$0	0.00%
<b>Expenses</b>	<b>\$830,055</b>	<b>\$122,232</b>	<b>\$601,492</b>	<b>\$723,724</b>	<b>\$106,331</b>	<b>12.81%</b>

Expenditure Category	Variance Explanation
Personnel Services And Employee Benefits Explanation	As of March 31, 2016, All Department of Atlanta Information Management (AIM) split funded positions have been filled. Variance due to timing of filling vacancies prior to March 31, 2016.
Purchased / Contracted Services Explanation	Variance due to costs related to Oracle and Seibel less than anticipated.
Supplies Explanation	N/A
Capital Outlays Explanation	N/A
Interfund / Interdepartmental Charges Explanation	N/A
Other Costs Explanation	N/A
Debt Service Explanation	N/A
Conversion / Summary Explanation	N/A
Other Financing Uses Explanation	Projected to spend within budget. This line consists of a transfer to support additional costs related to the Oracle Enhancement.

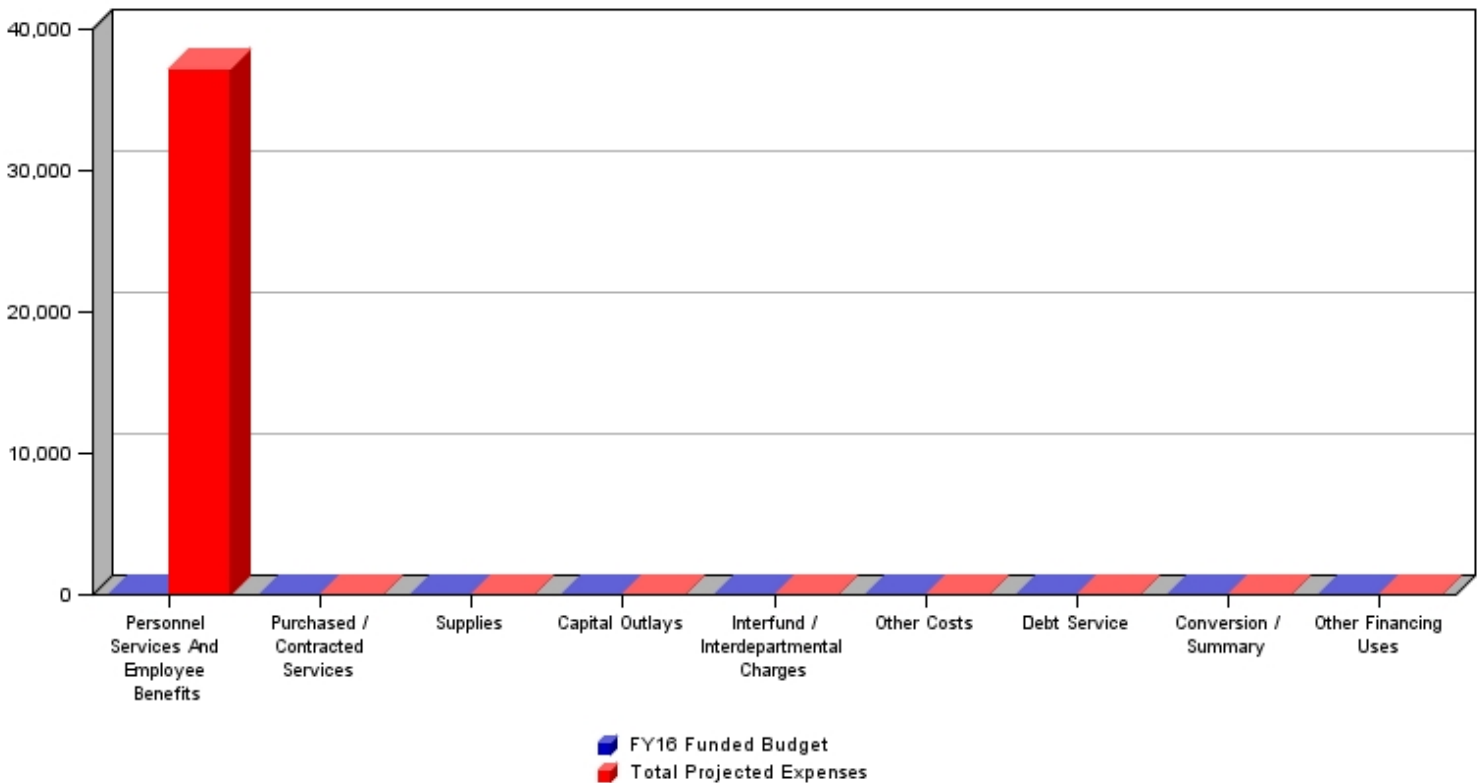
Solid Waste Services Revenue Fund - Department Of Finance



Account	FY16 Funded Budget	Actual Y-T-D(Mar)	Projected Expenses	Total Projected Expenses	Variance (\$)	Variance (%)
Personnel Services And Employee Benefits	\$610,552	\$372,502	\$150,247	\$522,750	\$87,802	14.38%
Purchased / Contracted Services	\$215,747	\$34,822	\$64,883	\$99,705	\$116,042	53.79%
Supplies	\$11,860	(\$186)	\$3,606	\$3,419	\$8,441	71.17%
Capital Outlays	\$0	\$0	\$0	\$0	\$0	0.00%
Interfund / Interdepartmental Charges	\$0	\$0	\$0	\$0	\$0	0.00%
Other Costs	\$0	\$0	\$0	\$0	\$0	0.00%
Debt Service	\$0	\$0	\$0	\$0	\$0	0.00%
Conversion / Summary	\$0	\$0	\$0	\$0	\$0	0.00%
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	0.00%
<b>Expenses</b>	<b>\$838,159</b>	<b>\$407,139</b>	<b>\$218,736</b>	<b>\$625,874</b>	<b>\$212,285</b>	<b>25.33%</b>

Expenditure Category	Variance Explanation
Personnel Services And Employee Benefits Explanation	As of March 31, 2016, the Department of Finance had two vacant positions.
Purchased / Contracted Services Explanation	Variance due to purchased/contracted services less than anticipated.
Supplies Explanation	Variance due to supplies less than anticipated.
Capital Outlays Explanation	N/A
Interfund / Interdepartmental Charges Explanation	N/A
Other Costs Explanation	N/A
Debt Service Explanation	N/A
Conversion / Summary Explanation	N/A
Other Financing Uses Explanation	N/A

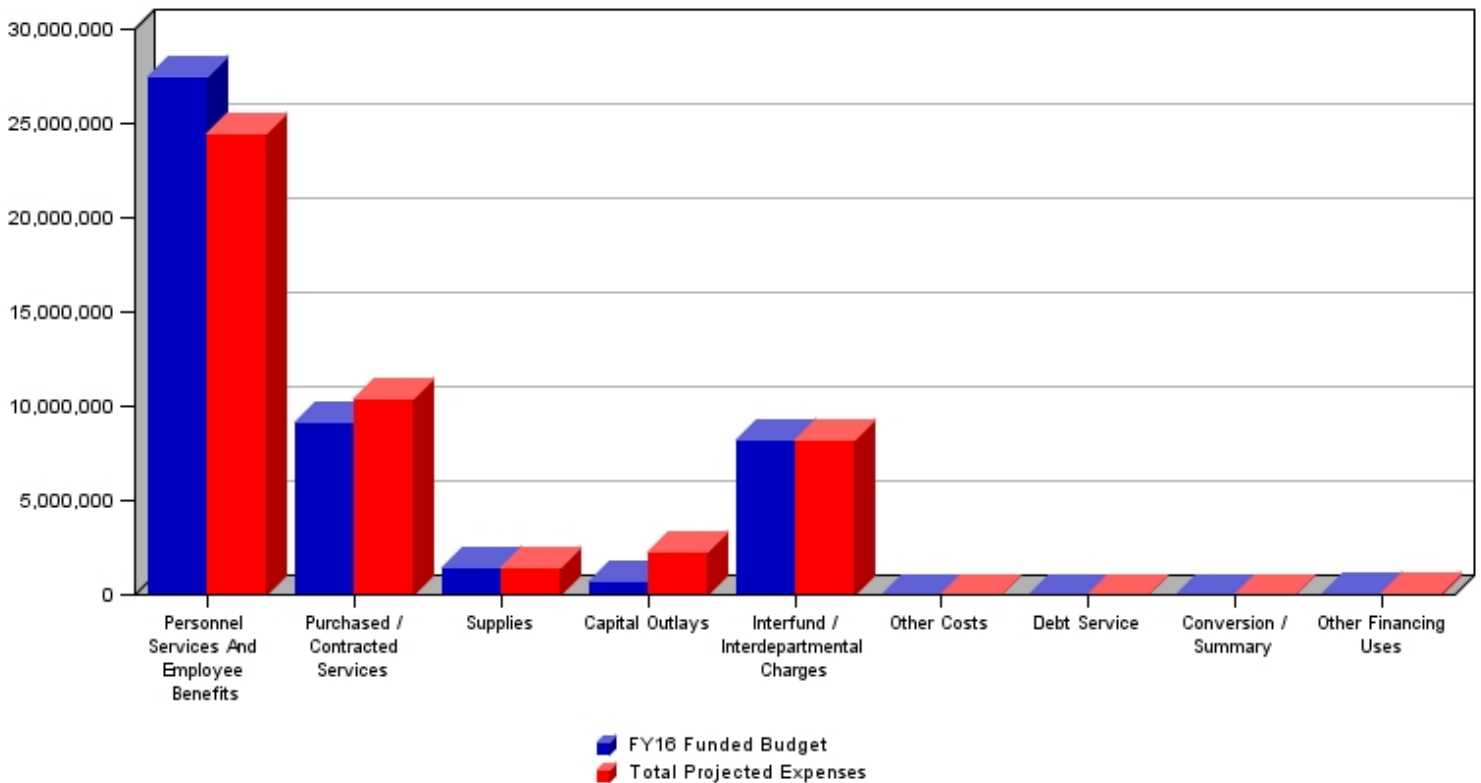
Solid Waste Services Revenue Fund - Department Of Procurement



Account	FY16 Funded Budget	Actual Y-T-D(Mar)	Projected Expenses	Total Projected Expenses	Variance (\$)	Variance (%)
Personnel Services And Employee Benefits	\$0	\$27,870	\$9,290	\$37,160	(\$37,160)	0.00%
Purchased / Contracted Services	\$0	\$0	\$0	\$0	\$0	0.00%
Supplies	\$0	\$0	\$0	\$0	\$0	0.00%
Capital Outlays	\$0	\$0	\$0	\$0	\$0	0.00%
Interfund / Interdepartmental Charges	\$0	\$0	\$0	\$0	\$0	0.00%
Other Costs	\$0	\$0	\$0	\$0	\$0	0.00%
Debt Service	\$0	\$0	\$0	\$0	\$0	0.00%
Conversion / Summary	\$0	\$0	\$0	\$0	\$0	0.00%
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	0.00%
<b>Expenses</b>	<b>\$0</b>	<b>\$27,870</b>	<b>\$9,290</b>	<b>\$37,160</b>	<b>(\$37,160)</b>	<b>0.00%</b>

Expenditure Category	Variance Explanation
Personnel Services And Employee Benefits Explanation	As of March 31, 2016, the Department of Procurement had no vacant positions. Variance due to the transfer of one position related to the Department of Procurement's consolidation.
Purchased / Contracted Services Explanation	N/A
Supplies Explanation	N/A
Capital Outlays Explanation	N/A
Interfund / Interdepartmental Charges Explanation	N/A
Other Costs Explanation	N/A
Debt Service Explanation	N/A
Conversion / Summary Explanation	N/A
Other Financing Uses Explanation	N/A

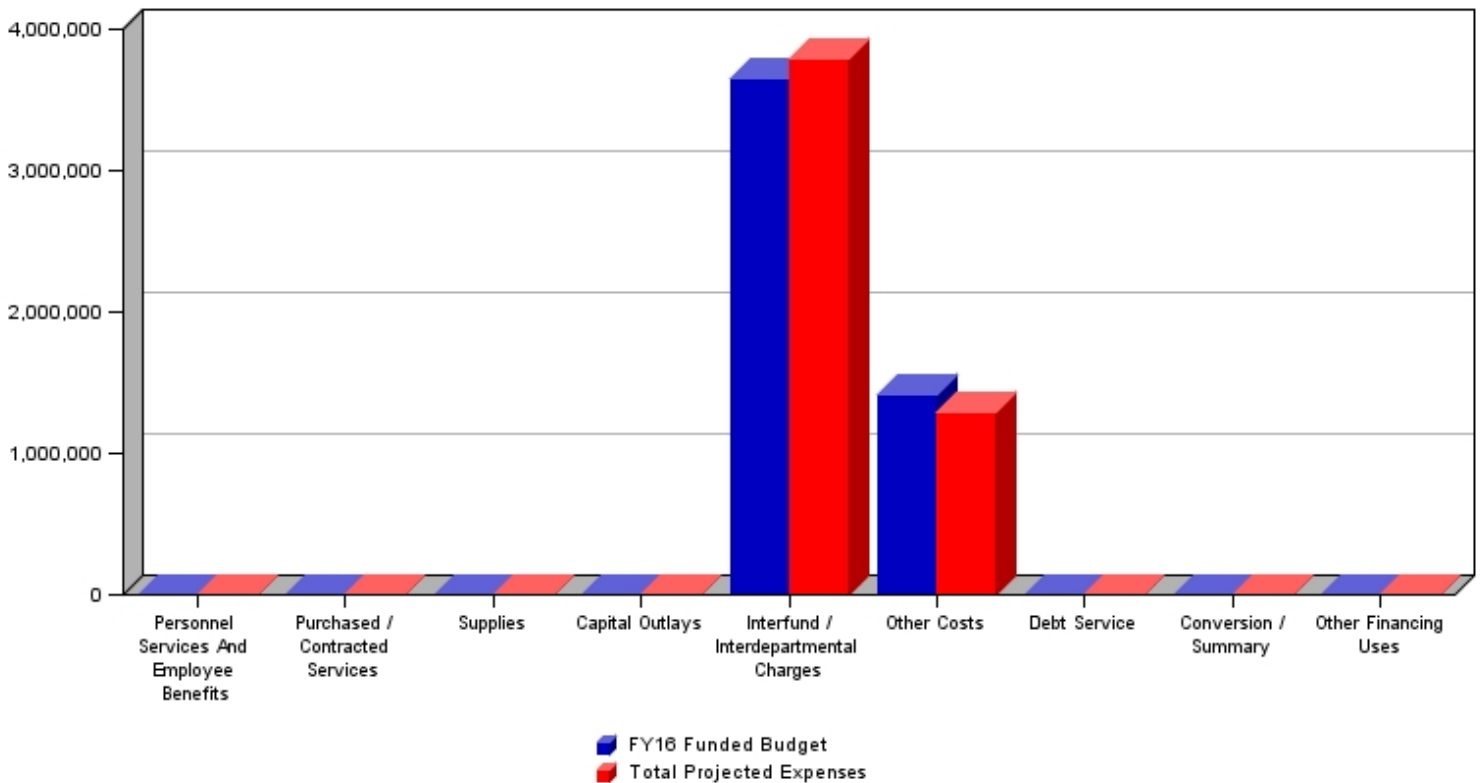
Solid Waste Services Revenue Fund - Department Of Public Works



Account	FY16 Funded Budget	Actual Y-T-D(Mar)	Projected Expenses	Total Projected Expenses	Variance (\$)	Variance (%)
Personnel Services And Employee Benefits	\$27,523,401	\$17,553,821	\$6,931,021	\$24,484,843	\$3,038,558	11.04%
Purchased / Contracted Services	\$9,170,303	\$6,677,624	\$3,695,049	\$10,372,673	(\$1,202,370)	(13.11%)
Supplies	\$1,417,614	\$975,155	\$506,373	\$1,481,528	(\$63,914)	(4.51%)
Capital Outlays	\$779,358	\$821,390	\$1,511,653	\$2,333,043	(\$1,553,685)	(199.35%)
Interfund / Interdepartmental Charges	\$8,238,195	\$6,128,896	\$2,136,306	\$8,265,201	(\$27,006)	(0.33%)
Other Costs	\$357	\$357	\$0	\$357	\$0	(0.06%)
Debt Service	\$0	\$0	\$0	\$0	\$0	0.00%
Conversion / Summary	\$0	\$0	\$0	\$0	\$0	0.00%
Other Financing Uses	\$112,032	\$0	\$112,032	\$112,032	\$0	0.00%
<b>Expenses</b>	<b>\$47,241,260</b>	<b>\$32,157,243</b>	<b>\$14,892,434</b>	<b>\$47,049,677</b>	<b>\$191,583</b>	<b>0.41%</b>

Expenditure Category	Variance Explanation
Personnel Services And Employee Benefits Explanation	As of March 31, 2016, the Department of Public Works had 78 vacant positions including 20 extra help positions.
Purchased / Contracted Services Explanation	Variance due to contractual services for security, CNG design services, waste disposal, yard trimming, and landfill post closure care more than anticipated.
Supplies Explanation	Variance due to uniforms, general supplies and small equipment for right-of-way cleanup more than anticipated.
Capital Outlays Explanation	Variance due to the purchase of 6 refuse trucks, special operations heavy equipment, and security booths more than anticipated.
Interfund / Interdepartmental Charges Explanation	Variance due to repair and maintenance for aging fleet more than anticipated.
Other Costs Explanation	N/A
Debt Service Explanation	N/A
Conversion / Summary Explanation	N/A
Other Financing Uses Explanation	Anticipated transfer amount to Fund 3507 for GMA lease payments.

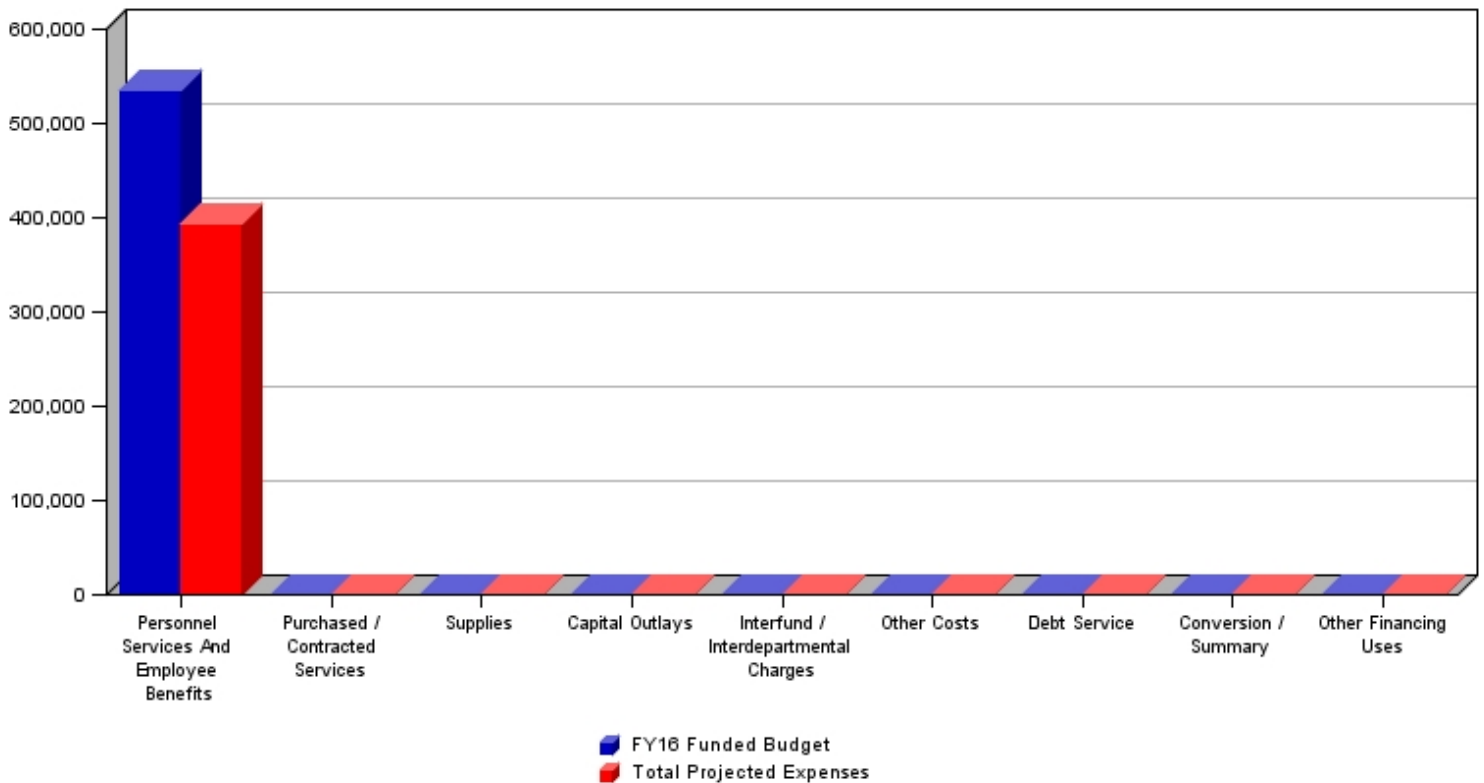
Solid Waste Services Revenue Fund - Non-Departmental



Account	FY16 Funded Budget	Actual Y-T-D(Mar)	Projected Expenses	Total Projected Expenses	Variance (\$)	Variance (%)
Personnel Services And Employee Benefits	\$0	\$0	\$0	\$0	\$0	0.00%
Purchased / Contracted Services	\$0	\$122,000	(\$122,000)	\$0	\$0	0.00%
Supplies	\$0	\$0	\$0	\$0	\$0	0.00%
Capital Outlays	\$0	\$0	\$0	\$0	\$0	0.00%
Interfund / Interdepartmental Charges	\$3,658,850	\$2,898,068	\$890,671	\$3,788,739	(\$129,889)	(3.55%)
Other Costs	\$1,412,366	\$966,664	\$323,580	\$1,290,244	\$122,122	8.65%
Debt Service	\$0	\$0	\$0	\$0	\$0	0.00%
Conversion / Summary	\$0	\$0	\$0	\$0	\$0	0.00%
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	0.00%
<b>Expenses</b>	<b>\$5,071,216</b>	<b>\$3,986,732</b>	<b>\$1,092,251</b>	<b>\$5,078,984</b>	<b>(\$7,768)</b>	<b>(0.15%)</b>

Expenditure Category	Variance Explanation
Personnel Services And Employee Benefits Explanation	N/A
Purchased / Contracted Services Explanation	Variance due to standing accrual to be reversed in the current fiscal year.
Supplies Explanation	N/A
Capital Outlays Explanation	N/A
Interfund / Interdepartmental Charges Explanation	Variance due to monthly Indirect Cost allocations more than anticipated.
Other Costs Explanation	Variance mainly due to health care cost for retirees less than anticipated.
Debt Service Explanation	N/A
Conversion / Summary Explanation	N/A
Other Financing Uses Explanation	N/A

Solid Waste Services Revenue Fund - Department Of Human Resources

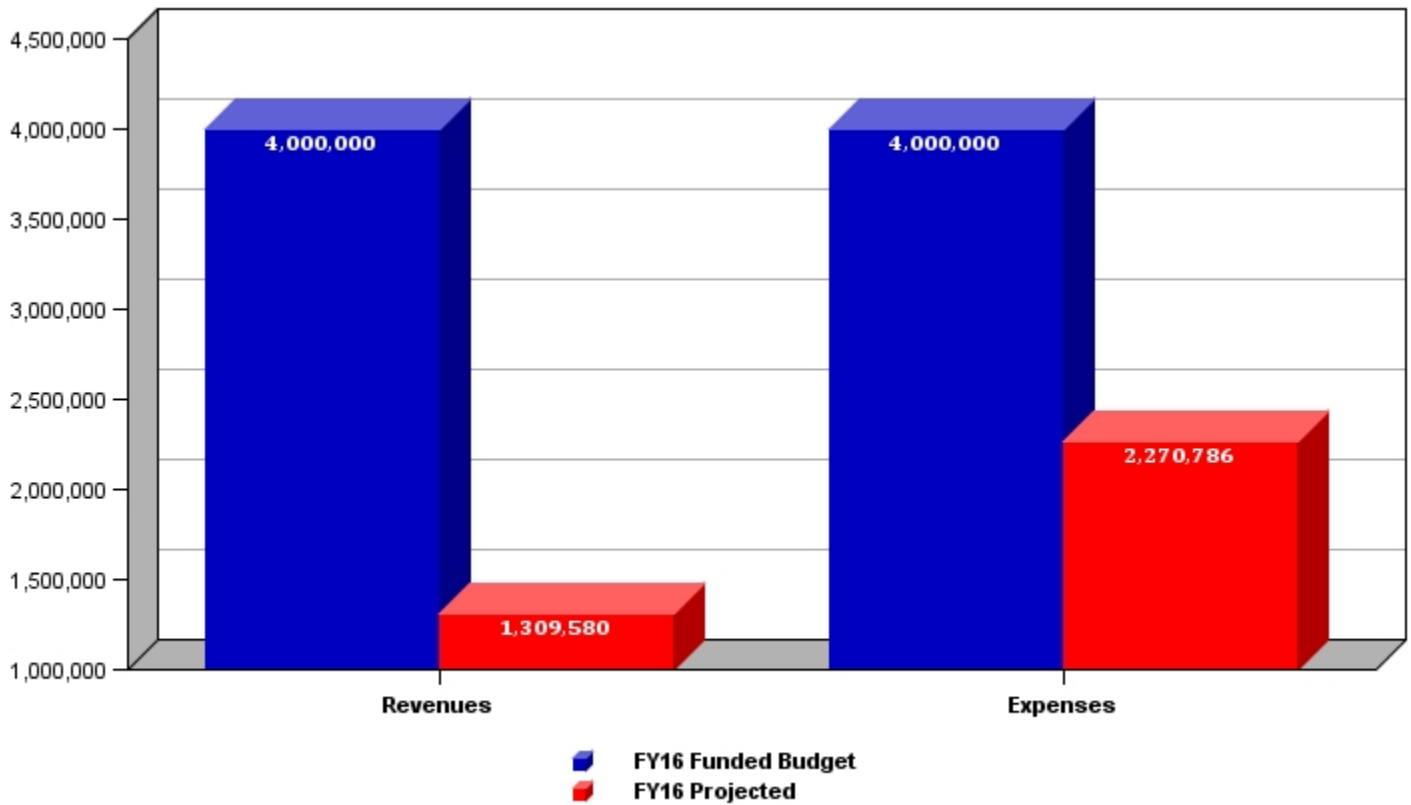


Account	FY16 Funded Budget	Actual Y-T-D(Mar)	Projected Expenses	Total Projected Expenses	Variance (\$)	Variance (%)
Personnel Services And Employee Benefits	\$534,443	\$265,813	\$128,798	\$394,611	\$139,832	26.16%
Purchased / Contracted Services	\$0	\$0	\$0	\$0	\$0	0.00%
Supplies	\$0	\$0	\$0	\$0	\$0	0.00%
Capital Outlays	\$0	\$0	\$0	\$0	\$0	0.00%
Interfund / Interdepartmental Charges	\$0	\$0	\$0	\$0	\$0	0.00%
Other Costs	\$0	\$0	\$0	\$0	\$0	0.00%
Debt Service	\$0	\$0	\$0	\$0	\$0	0.00%
Conversion / Summary	\$0	\$0	\$0	\$0	\$0	0.00%
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	0.00%
<b>Expenses</b>	<b>\$534,443</b>	<b>\$265,813</b>	<b>\$128,798</b>	<b>\$394,611</b>	<b>\$139,832</b>	<b>26.16%</b>

Expenditure Category	Variance Explanation
Personnel Services And Employee Benefits Explanation	As of March 31, 2016, the Department of Human Resources had four vacant positions.
Purchased / Contracted Services Explanation	N/A
Supplies Explanation	N/A
Capital Outlays Explanation	N/A
Interfund / Interdepartmental Charges Explanation	N/A
Other Costs Explanation	N/A
Debt Service Explanation	N/A
Conversion / Summary Explanation	N/A
Other Financing Uses Explanation	N/A



## Underground Atl Facil Revenue Fund BUDGET VARIANCE ANALYSIS AND PROJECTION



Account	FY14 Actual Y-T-D(Mar)	FY15 Actual Y-T-D(Mar)	FY16 Funded Budget	FY16 Actual Y-T-D(Mar)	FY16 Projected	Variance (\$)	Variance (%)
Revenues	\$10,475,473	\$3,328,164	\$4,000,000	\$1,309,580	\$1,309,580	(\$2,690,420)	(\$67.26%)
Expenses	\$10,939,467	\$5,904,166	\$4,000,000	\$1,729,034	\$2,270,786	\$1,729,214	\$43.23%
<b>Surplus (Deficit)</b>	<b>(\$463,994)</b>	<b>(\$2,576,002)</b>	<b>\$0</b>	<b>(\$419,454)</b>	<b>(\$961,206)</b>	<b>(\$961,206)</b>	<b>N/A</b>

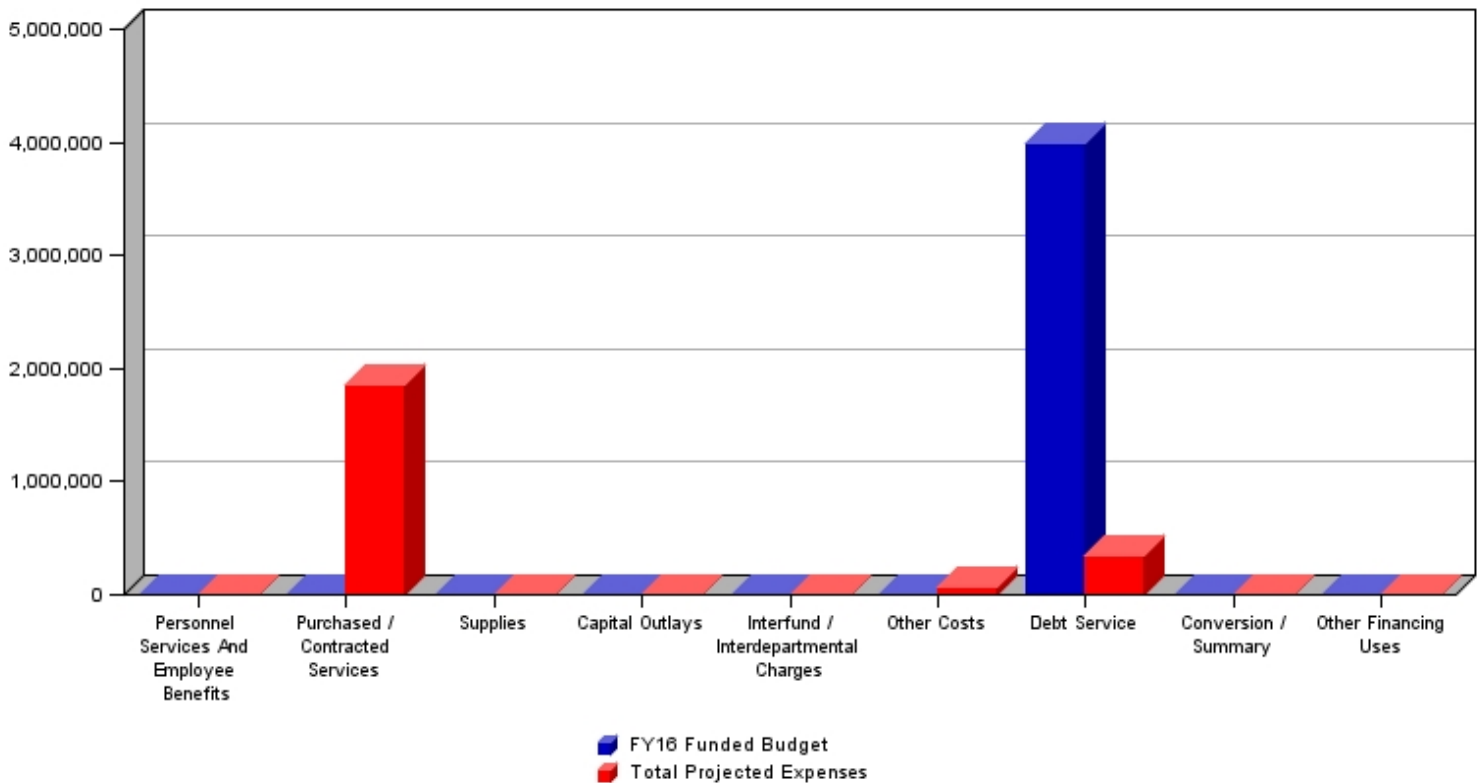
**Major Revenue Variances:**

Underground Atlanta facility projected revenues are based on actual building rental receipts. The revenues are being monitored due to the uncertainty of the actual date of closing on the sale of the property.

**Major Expenditure Variances:**

Variance attributed to transactions associated with the public operations of the Underground Atlanta facilities and parking decks. Pending sale of Underground Atlanta is being monitored for fiscal year impact.

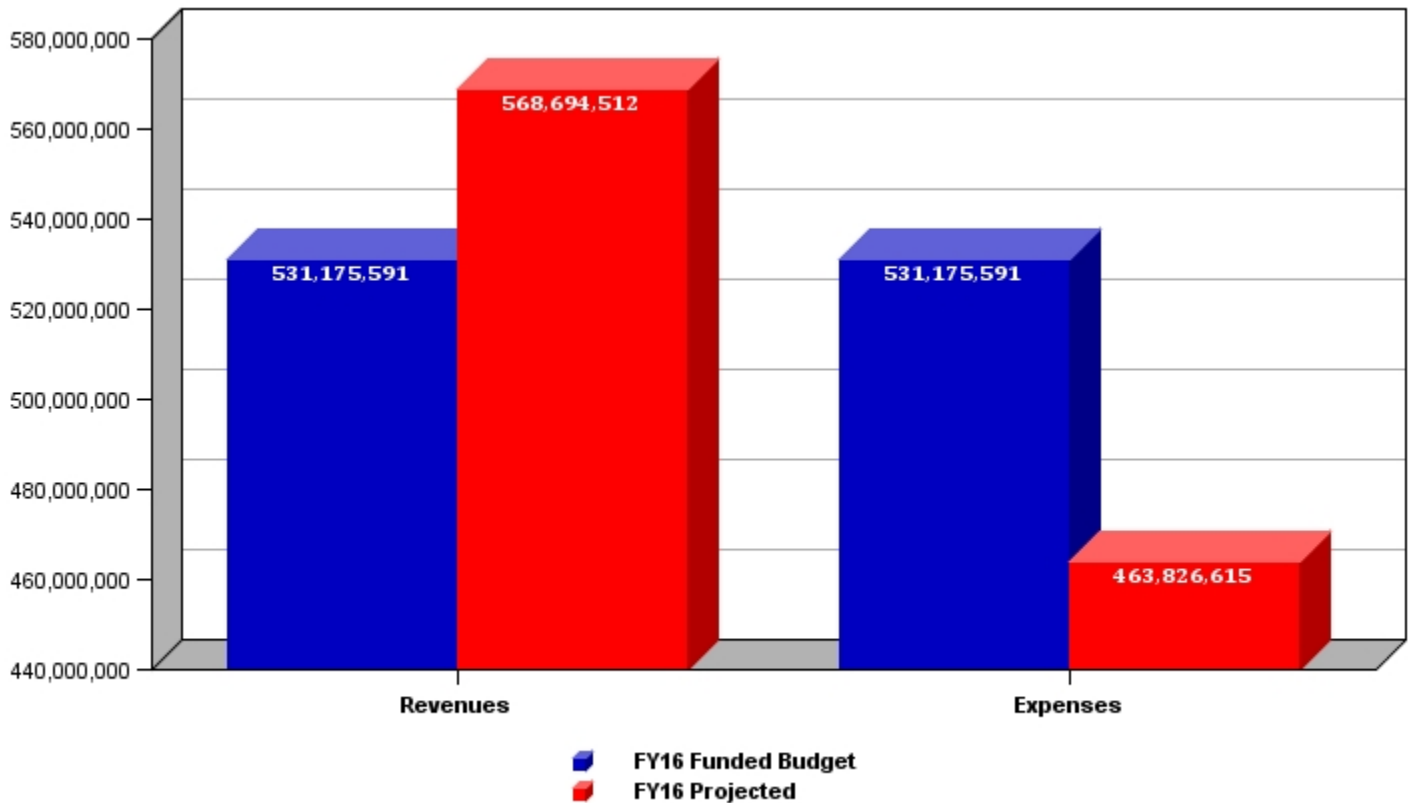
Underground Atl Facil Revenue Fund - Non-Departmental



Account	FY16 Funded Budget	Actual Y-T-D(Mar)	Projected Expenses	Total Projected Expenses	Variance (\$)	Variance (%)
Personnel Services And Employee Benefits	\$0	\$0	\$0	\$0	\$0	0.00%
Purchased / Contracted Services	\$0	\$1,370,200	\$491,541	\$1,861,741	(\$1,861,741)	0.00%
Supplies	\$0	\$0	\$0	\$0	\$0	0.00%
Capital Outlays	\$0	\$0	\$0	\$0	\$0	0.00%
Interfund / Interdepartmental Charges	\$0	\$0	\$0	\$0	\$0	0.00%
Other Costs	\$0	\$62,286	\$0	\$62,286	(\$62,286)	0.00%
Debt Service	\$4,000,000	\$296,547	\$50,211	\$346,758	\$3,653,242	91.33%
Conversion / Summary	\$0	\$0	\$0	\$0	\$0	0.00%
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	0.00%
<b>Expenses</b>	<b>\$4,000,000</b>	<b>\$1,729,034</b>	<b>\$541,752</b>	<b>\$2,270,786</b>	<b>\$1,729,214</b>	<b>43.23%</b>

Expenditure Category	Variance Explanation
Personnel Services And Employee Benefits Explanation	N/A
Purchased / Contracted Services Explanation	Variance due to transactions associated with facilities and parking decks more than anticipated.
Supplies Explanation	N/A
Capital Outlays Explanation	N/A
Interfund / Interdepartmental Charges Explanation	N/A
Other Costs Explanation	Variance due to credit card and bank charges more than anticipated.
Debt Service Explanation	Variance due to allocable interest less than anticipated.
Conversion / Summary Explanation	N/A
Other Financing Uses Explanation	N/A

## Water & Wastewater Revenue Fund BUDGET VARIANCE ANALYSIS AND PROJECTION



Account	FY14 Actual Y-T-D(Mar)	FY15 Actual Y-T-D(Mar)	FY16 Funded Budget	FY16 Actual Y-T-D(Mar)	FY16 Projected	Variance (\$)	Variance (%)
Revenues	\$384,105,265	\$389,666,109	\$531,175,591	\$441,093,095	\$568,694,512	\$37,518,921	\$7.06%
Expenses	\$359,010,244	\$330,427,058	\$531,175,591	\$326,350,343	\$463,826,615	\$67,348,976	\$12.68%
<b>Surplus (Deficit)</b>	<b>\$25,095,021</b>	<b>\$59,239,051</b>		<b>\$0\$114,742,752</b>	<b>\$104,867,897</b>	<b>\$104,867,897</b>	<b>N/A</b>

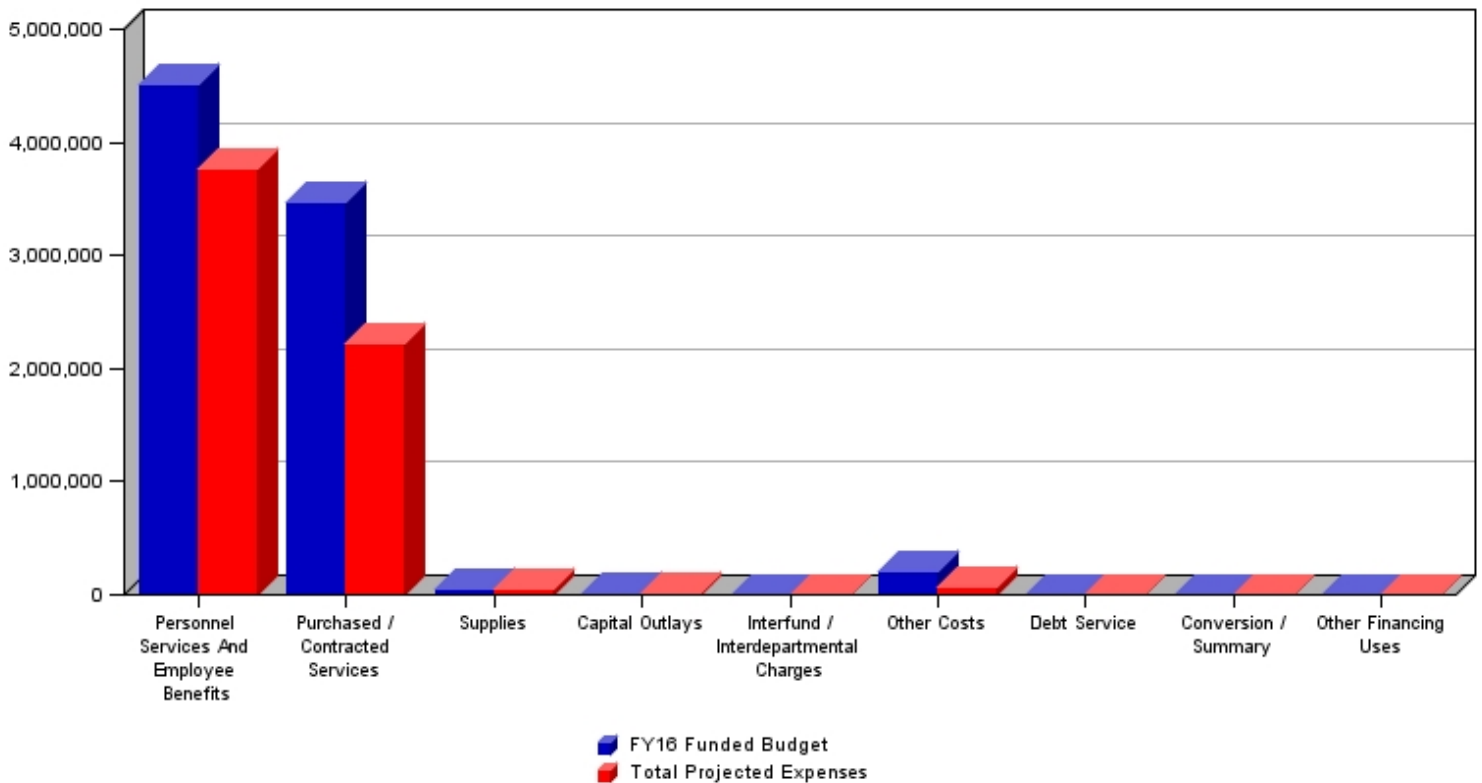
**Major Revenue Variances:**

Variance due to portion of Municipal Option Sales Tax revenue being recorded to Water & Wastewater Revenue Fund.

**Major Expenditure Variances:**

Variance due to fund-wide reserves, GEFA loan reserves, and bad debt reserves.

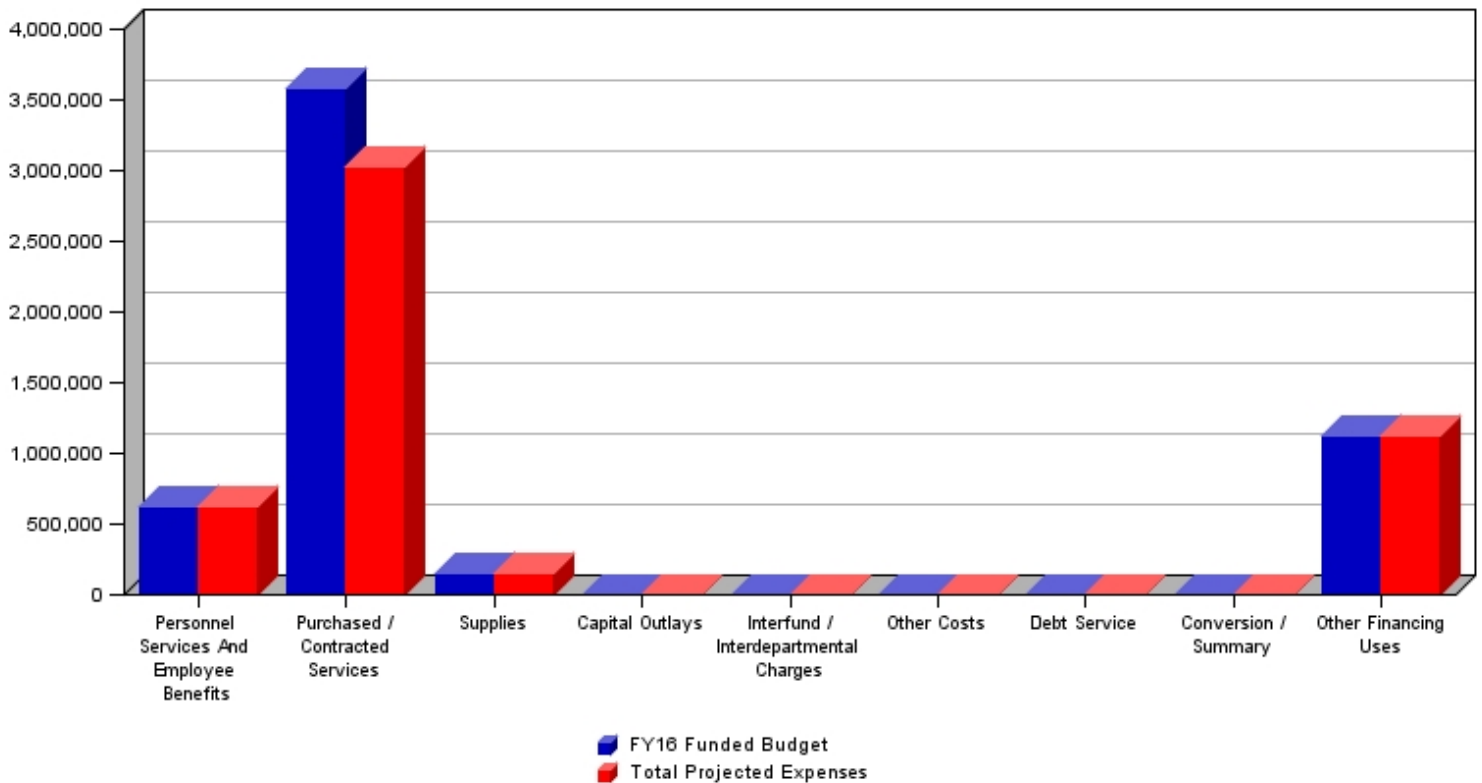
Water & Wastewater Revenue Fund - Executive Offices



Account	FY16 Funded Budget	Actual Y-T-D(Mar)	Projected Expenses	Total Projected Expenses	Variance (\$)	Variance (%)
Personnel Services And Employee Benefits	\$4,506,326	\$2,674,767	\$1,096,910	\$3,771,677	\$734,649	16.30%
Purchased / Contracted Services	\$3,477,509	\$2,430,373	(\$205,784)	\$2,224,590	\$1,252,919	36.03%
Supplies	\$46,000	\$43,491	\$12,281	\$55,773	(\$9,773)	(21.25%)
Capital Outlays	\$21,080	\$0	\$10,000	\$10,000	\$11,080	52.56%
Interfund / Interdepartmental Charges	\$0	\$0	\$0	\$0	\$0	0.00%
Other Costs	\$200,000	\$0	\$62,500	\$62,500	\$137,500	68.75%
Debt Service	\$0	\$0	\$0	\$0	\$0	0.00%
Conversion / Summary	\$0	\$0	\$0	\$0	\$0	0.00%
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	0.00%
<b>Expenses</b>	<b>\$8,250,915</b>	<b>\$5,148,631</b>	<b>\$975,908</b>	<b>\$6,124,539</b>	<b>\$2,126,376</b>	<b>25.77%</b>

Expenditure Category	Variance Explanation
Personnel Services And Employee Benefits Explanation	As of March 31, 2016, the Executive Offices/ATL311 had 31 vacant positions, of which 13 are newly created split funded positions. Variance due to personnel adjustments.
Purchased / Contracted Services Explanation	Variance due to purchased/contracted services less than anticipated.
Supplies Explanation	Variance due to supplies more than anticipated.
Capital Outlays Explanation	Variance due to equipment purchases less than anticipated.
Interfund / Interdepartmental Charges Explanation	N/A
Other Costs Explanation	Variance due to contingency expenses less than anticipated.
Debt Service Explanation	N/A
Conversion / Summary Explanation	N/A
Other Financing Uses Explanation	N/A

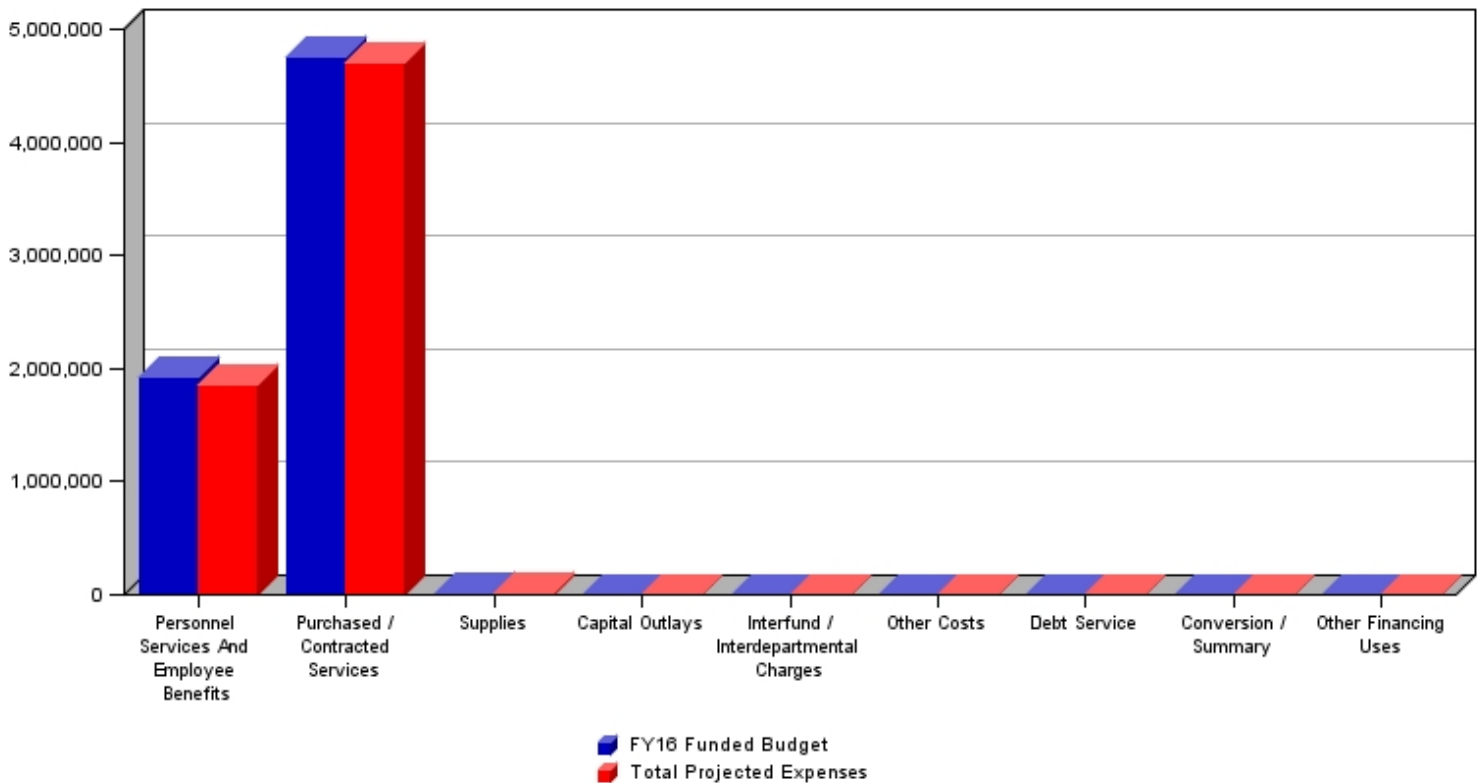
Water & Wastewater Revenue Fund - Department Of Atlanta Information Management



Account	FY16 Funded Budget	Actual Y-T-D(Mar)	Projected Expenses	Total Projected Expenses	Variance (\$)	Variance (%)
Personnel Services And Employee Benefits	\$631,025	\$473,752	\$157,756	\$631,507	(\$482)	(0.08%)
Purchased / Contracted Services	\$3,583,207	\$1,904,116	\$1,129,106	\$3,033,222	\$549,985	15.35%
Supplies	\$148,500	\$0	\$148,500	\$148,500	\$0	0.00%
Capital Outlays	\$0	\$0	\$0	\$0	\$0	0.00%
Interfund / Interdepartmental Charges	\$0	\$0	\$0	\$0	\$0	0.00%
Other Costs	\$0	\$0	\$0	\$0	\$0	0.00%
Debt Service	\$0	\$0	\$0	\$0	\$0	0.00%
Conversion / Summary	\$0	\$0	\$0	\$0	\$0	0.00%
Other Financing Uses	\$1,127,803	\$0	\$1,127,803	\$1,127,803	\$0	0.00%
<b>Expenses</b>	<b>\$5,490,535</b>	<b>\$2,377,868</b>	<b>\$2,563,165</b>	<b>\$4,941,033</b>	<b>\$549,502</b>	<b>10.01%</b>

Expenditure Category	Variance Explanation
Personnel Services And Employee Benefits Explanation	As of March 31, 2016, the Department of Atlanta Information Management (AIM) had two, split funded vacant positions. Variance due to extra help more than anticipated.
Purchased / Contracted Services Explanation	Variance due to telecom costs less than anticipated.
Supplies Explanation	Projected to spend within budget. This line consists of software purchases.
Capital Outlays Explanation	N/A
Interfund / Interdepartmental Charges Explanation	N/A
Other Costs Explanation	N/A
Debt Service Explanation	N/A
Conversion / Summary Explanation	N/A
Other Financing Uses Explanation	Projected to spend within budget. This line consists of a transfer to support additional costs related to the Oracle Enhancement.

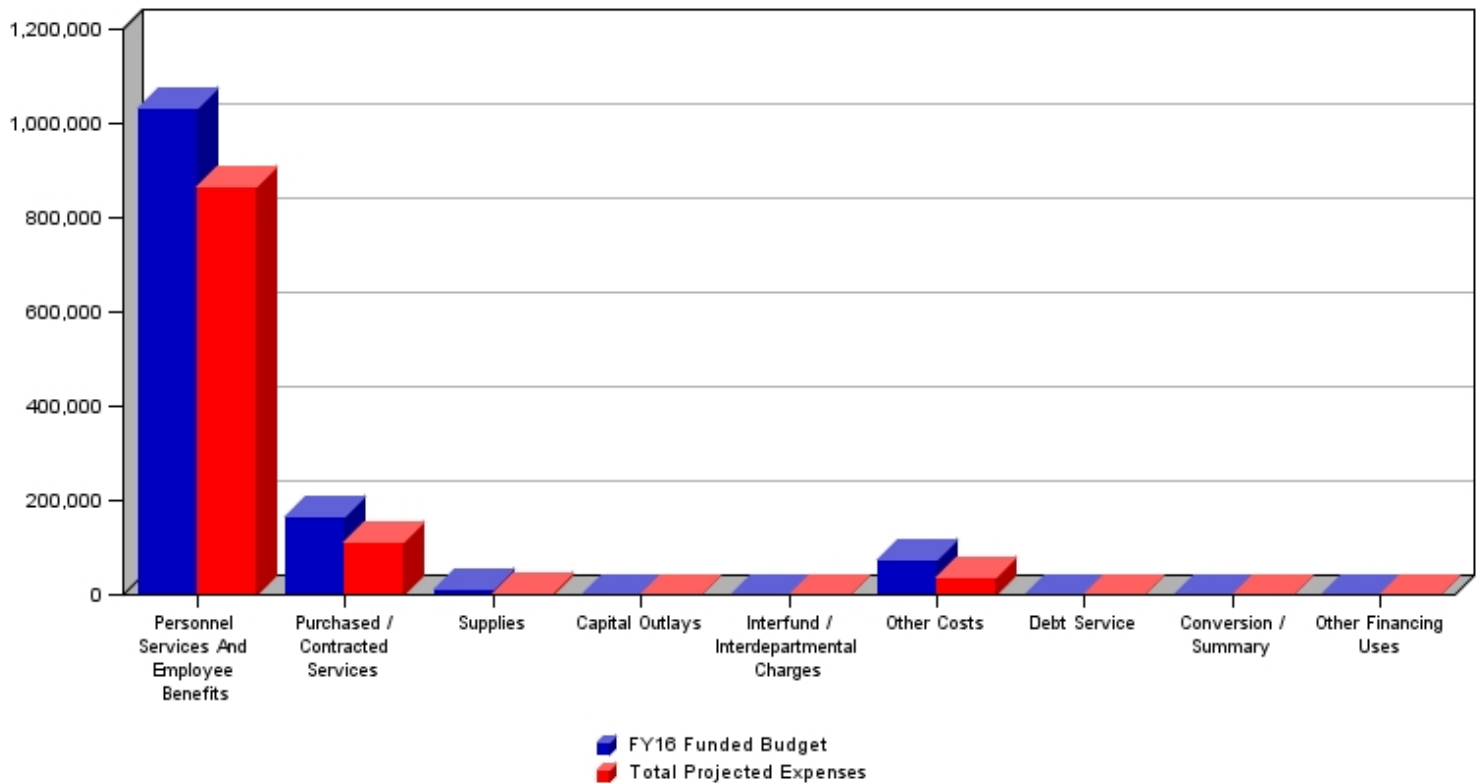
Water & Wastewater Revenue Fund - Department Of Law



Account	FY16 Funded Budget	Actual Y-T-D(Mar)	Projected Expenses	Total Projected Expenses	Variance (\$)	Variance (%)
Personnel Services And Employee Benefits	\$1,934,984	\$1,368,583	\$492,287	\$1,860,870	\$74,114	3.83%
Purchased / Contracted Services	\$4,753,637	\$2,242,878	\$2,468,727	\$4,711,605	\$42,032	0.88%
Supplies	\$25,000	\$14,585	\$10,415	\$25,000	\$0	0.00%
Capital Outlays	\$5,800	\$0	\$5,800	\$5,800	\$0	0.00%
Interfund / Interdepartmental Charges	\$0	\$0	\$0	\$0	\$0	0.00%
Other Costs	\$8,500	\$2,654	\$5,846	\$8,500	\$0	0.00%
Debt Service	\$0	\$0	\$0	\$0	\$0	0.00%
Conversion / Summary	\$0	\$0	\$0	\$0	\$0	0.00%
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	0.00%
<b>Expenses</b>	<b>\$6,727,921</b>	<b>\$3,628,700</b>	<b>\$2,983,075</b>	<b>\$6,611,775</b>	<b>\$116,146</b>	<b>1.73%</b>

Expenditure Category	Variance Explanation
Personnel Services And Employee Benefits Explanation	As of March 31, 2016, the Department of Law had two vacant positions. Variance due to timing of filling vacant positions.
Purchased / Contracted Services Explanation	Variance due to outside counsel, litigation and other expenses less than anticipated.
Supplies Explanation	Projected to spend within budget.
Capital Outlays Explanation	Projected to spend within budget.
Interfund / Interdepartmental Charges Explanation	N/A
Other Costs Explanation	Projected to spend within budget.
Debt Service Explanation	N/A
Conversion / Summary Explanation	N/A
Other Financing Uses Explanation	N/A

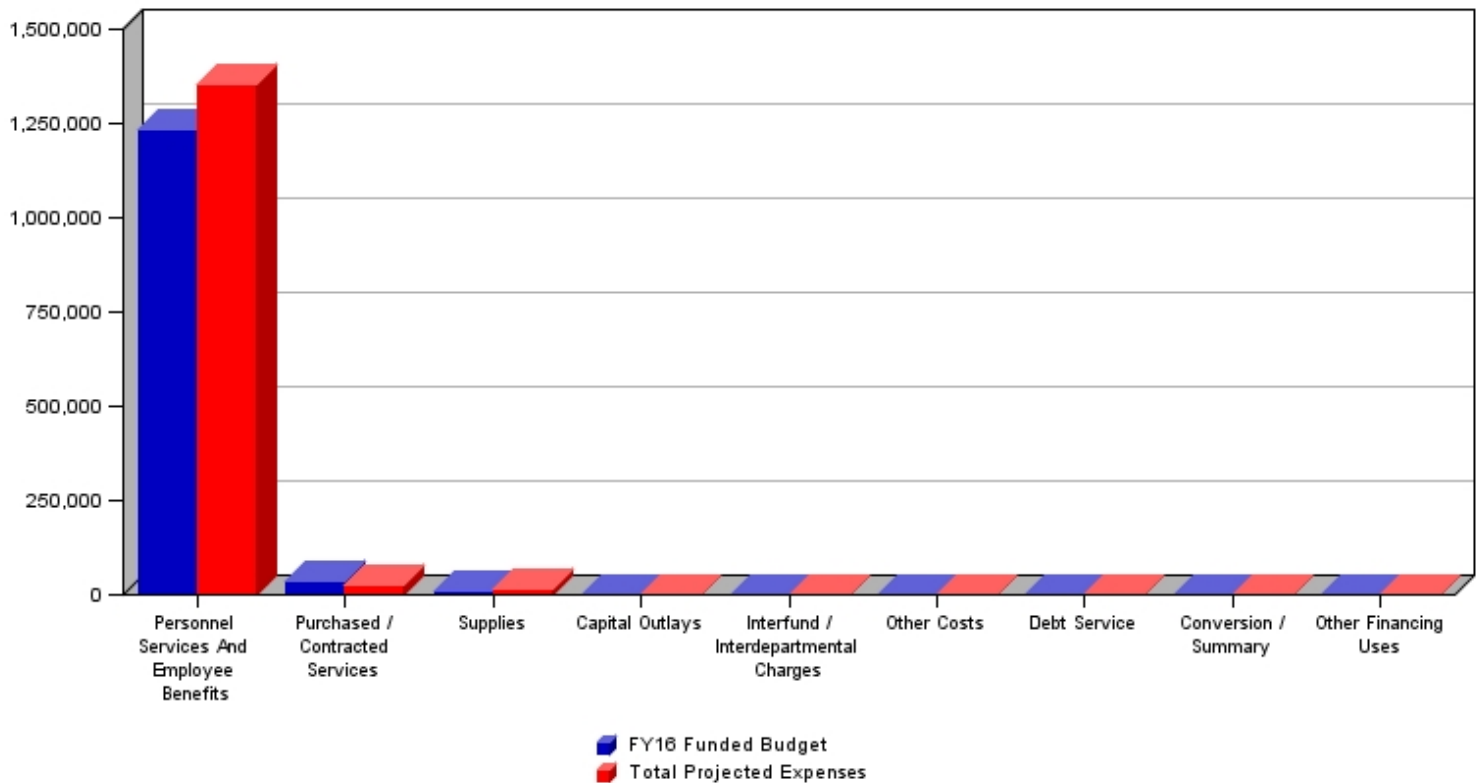
Water & Wastewater Revenue Fund - Department Of Finance



Account	FY16 Funded Budget	Actual Y-T-D(Mar)	Projected Expenses	Total Projected Expenses	Variance (\$)	Variance (%)
Personnel Services And Employee Benefits	\$1,034,720	\$611,935	\$255,124	\$867,059	\$167,662	16.20%
Purchased / Contracted Services	\$167,337	\$61,798	\$49,287	\$111,085	\$56,252	33.62%
Supplies	\$13,320	(\$71)	\$5,936	\$5,865	\$7,455	55.97%
Capital Outlays	\$0	\$0	\$0	\$0	\$0	0.00%
Interfund / Interdepartmental Charges	\$0	\$0	\$0	\$0	\$0	0.00%
Other Costs	\$72,917	\$0	\$36,459	\$36,459	\$36,459	50.00%
Debt Service	\$0	\$0	\$0	\$0	\$0	0.00%
Conversion / Summary	\$0	\$0	\$0	\$0	\$0	0.00%
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	0.00%
<b>Expenses</b>	<b>\$1,288,294</b>	<b>\$673,662</b>	<b>\$346,805</b>	<b>\$1,020,467</b>	<b>\$267,827</b>	<b>20.79%</b>

Expenditure Category	Variance Explanation
Personnel Services And Employee Benefits Explanation	As of March 31, 2016, the Department of Finance had three vacant positions. Variance due to timing of filling vacant positions.
Purchased / Contracted Services Explanation	Variance due to purchased/contracted services less than anticipated.
Supplies Explanation	Variance due to supplies less than anticipated.
Capital Outlays Explanation	N/A
Interfund / Interdepartmental Charges Explanation	N/A
Other Costs Explanation	Variance due to bank charges less than anticipated.
Debt Service Explanation	N/A
Conversion / Summary Explanation	N/A
Other Financing Uses Explanation	N/A

Water & Wastewater Revenue Fund - Department Of Procurement

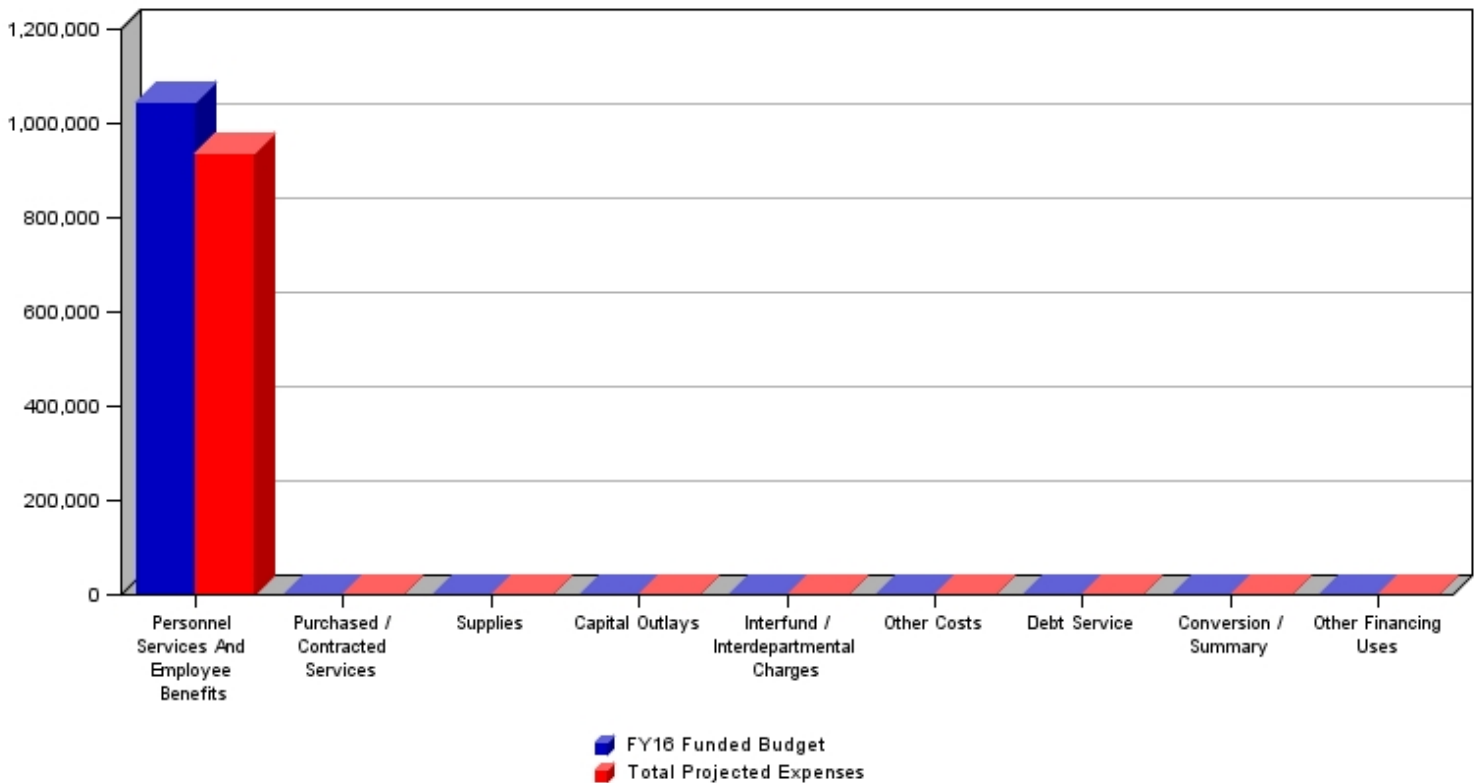


Account	FY16 Funded Budget	Actual Y-T-D(Mar)	Projected Expenses	Total Projected Expenses	Variance (\$)	Variance (%)
Personnel Services And Employee Benefits	\$1,235,897	\$1,040,895	\$314,055	\$1,354,949	(\$119,052)	(9.63%)
Purchased / Contracted Services	\$36,776	\$8,783	\$16,072	\$24,855	\$11,921	32.42%
Supplies	\$9,018	\$12,123	\$2,343	\$14,466	(\$5,448)	(60.41%)
Capital Outlays	\$0	\$0	\$0	\$0	\$0	0.00%
Interfund / Interdepartmental Charges	\$0	\$0	\$0	\$0	\$0	0.00%
Other Costs	\$0	\$0	\$0	\$0	\$0	0.00%
Debt Service	\$0	\$0	\$0	\$0	\$0	0.00%
Conversion / Summary	\$0	\$0	\$0	\$0	\$0	0.00%
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	0.00%
<b>Expenses</b>	<b>\$1,281,691</b>	<b>\$1,061,800</b>	<b>\$332,470</b>	<b>\$1,394,270</b>	<b>(\$112,579)</b>	<b>(8.78%)</b>

Expenditure Category	Variance Explanation
Personnel Services And Employee Benefits Explanation	As of March 31, 2016 the Department of Procurement had four vacant positions. Variance due to transfer of 12 positions related to the Department of Procurement's Consolidation.
Purchased / Contracted Services Explanation	Variance due to copier lease/service and copier expenses less than anticipated.
Supplies Explanation	Variance due to office supplies and equipment more than anticipated.
Capital Outlays Explanation	N/A
Interfund / Interdepartmental Charges Explanation	N/A
Other Costs Explanation	N/A
Debt Service Explanation	N/A
Conversion / Summary Explanation	N/A
Other Financing Uses Explanation	N/A



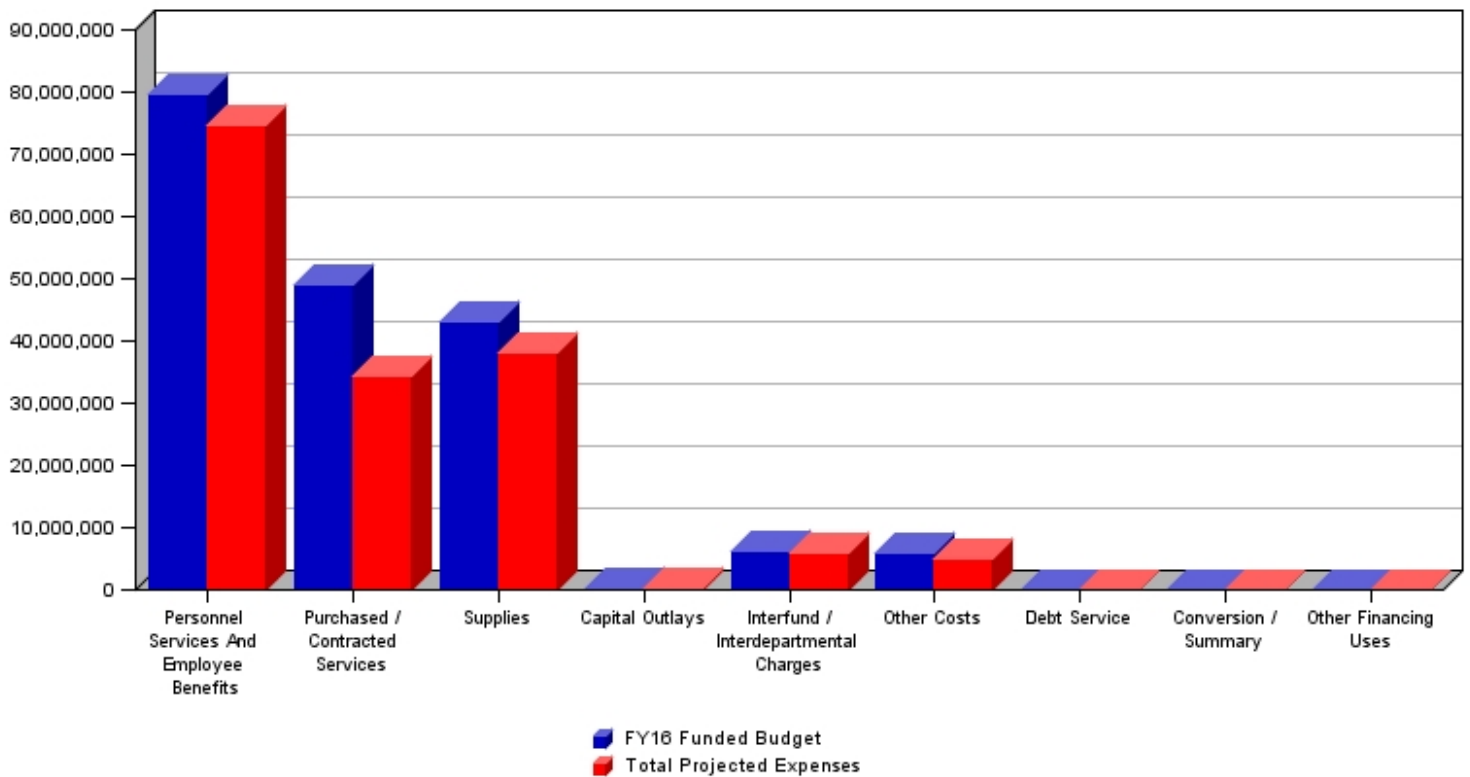
Water & Wastewater Revenue Fund - Department Of Public Works



Account	FY16 Funded Budget	Actual Y-T-D(Mar)	Projected Expenses	Total Projected Expenses	Variance (\$)	Variance (%)
Personnel Services And Employee Benefits	\$1,044,384	\$567,785	\$370,842	\$938,626	\$105,757	10.13%
Purchased / Contracted Services	\$0	\$0	\$0	\$0	\$0	0.00%
Supplies	\$0	\$0	\$0	\$0	\$0	0.00%
Capital Outlays	\$0	\$0	\$0	\$0	\$0	0.00%
Interfund / Interdepartmental Charges	\$0	\$0	\$0	\$0	\$0	0.00%
Other Costs	\$0	\$0	\$0	\$0	\$0	0.00%
Debt Service	\$0	\$0	\$0	\$0	\$0	0.00%
Conversion / Summary	\$0	\$0	\$0	\$0	\$0	0.00%
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	0.00%
<b>Expenses</b>	<b>\$1,044,384</b>	<b>\$567,785</b>	<b>\$370,842</b>	<b>\$938,626</b>	<b>\$105,757</b>	<b>10.13%</b>

Expenditure Category	Variance Explanation
Personnel Services And Employee Benefits Explanation	As of March 31, 2016, the Department of Public Works had two vacant positions.
Purchased / Contracted Services Explanation	N/A
Supplies Explanation	N/A
Capital Outlays Explanation	N/A
Interfund / Interdepartmental Charges Explanation	N/A
Other Costs Explanation	N/A
Debt Service Explanation	N/A
Conversion / Summary Explanation	N/A
Other Financing Uses Explanation	N/A

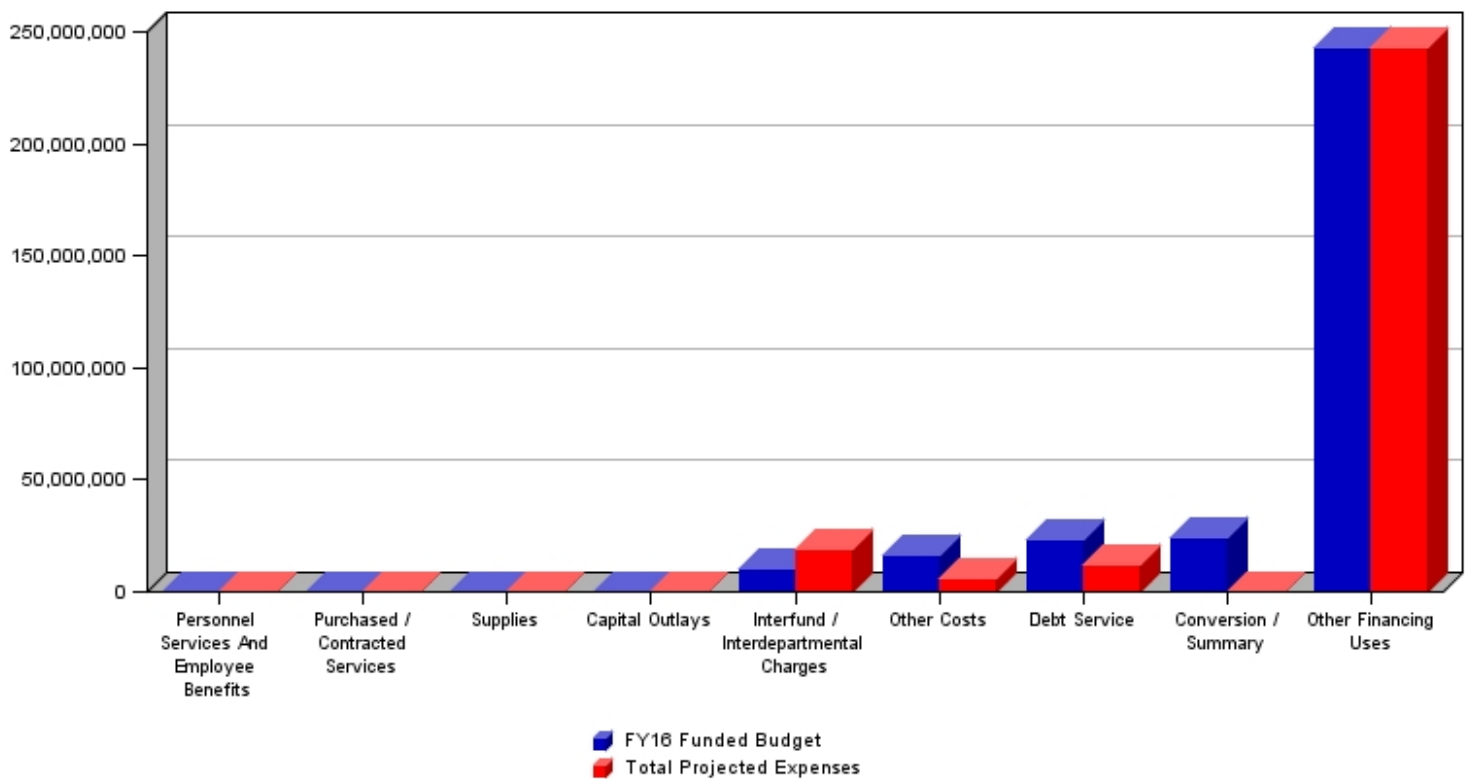
Water & Wastewater Revenue Fund - Department Of Watershed Management



Account	FY16 Funded Budget	Actual Y-T-D(Mar)	Projected Expenses	Total Projected Expenses	Variance (\$)	Variance (%)
Personnel Services And Employee Benefits	\$79,597,305	\$55,068,178	\$19,512,982	\$74,581,160	\$5,016,145	6.30%
Purchased / Contracted Services	\$49,168,836	\$21,665,927	\$12,865,281	\$34,531,208	\$14,637,628	29.77%
Supplies	\$42,988,723	\$25,105,451	\$13,059,468	\$38,164,919	\$4,823,804	11.22%
Capital Outlays	\$417,500	\$365,621	\$50,848	\$416,469	\$1,032	0.25%
Interfund / Interdepartmental Charges	\$6,109,296	\$4,283,270	\$1,760,518	\$6,043,788	\$65,508	1.07%
Other Costs	\$5,795,234	\$3,933,449	\$1,184,333	\$5,117,782	\$677,452	11.69%
Debt Service	\$0	\$0	\$0	\$0	\$0	0.00%
Conversion / Summary	\$0	\$0	\$0	\$0	\$0	0.00%
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	0.00%
<b>Expenses</b>	<b>\$184,076,894</b>	<b>\$110,421,896</b>	<b>\$48,433,430</b>	<b>\$158,855,326</b>	<b>\$25,221,568</b>	<b>13.70%</b>

Expenditure Category	Variance Explanation
Personnel Services And Employee Benefits Explanation	As of March 31, 2016, the Department of Watershed Management had 279 vacant positions. Extra help and overtime more than anticipated.
Purchased / Contracted Services Explanation	Variance due to contract services and repair/ maintenance agreements less than anticipated. Education/ training, travel and other purchased services less than anticipated.
Supplies Explanation	Variance due to general supplies and equipment for warehouse less than anticipated. Funding for chemicals and utilities less than anticipated.
Capital Outlays Explanation	Funding for equipment and computer upgrades over \$5000 to be expensed as budgeted.
Interfund / Interdepartmental Charges Explanation	Funding for fuel and repairs to Watershed fleet less than anticipated.
Other Costs Explanation	Variance due to legal settlements less than anticipated; funding for business meeting expenses and credit card fees less than anticipated.
Debt Service Explanation	N/A
Conversion / Summary Explanation	N/A
Other Financing Uses Explanation	N/A

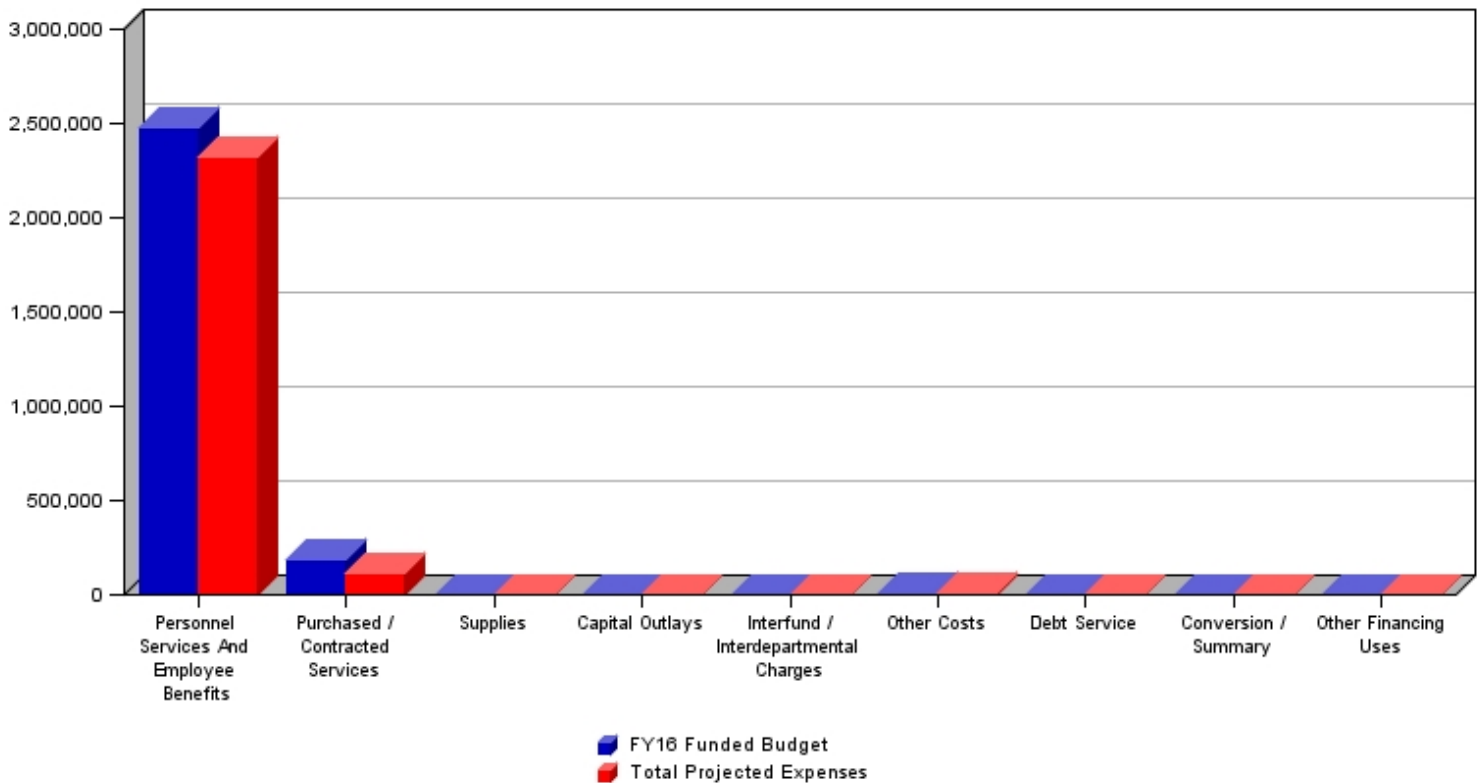
Water & Wastewater Revenue Fund - Non-Departmental



Account	FY16 Funded Budget	Actual Y-T-D(Mar)	Projected Expenses	Total Projected Expenses	Variance (\$)	Variance (%)
Personnel Services And Employee Benefits	\$336,000	\$89,450	\$0	\$89,450	\$246,550	73.38%
Purchased / Contracted Services	\$300	\$4,488,450	(\$4,437,862)	\$50,588	(\$50,288)	(16,762.61%)
Supplies	\$0	\$0	\$0	\$0	\$0	0.00%
Capital Outlays	\$0	\$0	\$0	\$0	\$0	0.00%
Interfund / Interdepartmental Charges	\$10,706,885	\$14,138,222	\$4,691,407	\$18,829,629	(\$8,122,744)	(75.86%)
Other Costs	\$16,630,865	\$4,478,248	\$1,364,224	\$5,842,471	\$10,788,394	64.87%
Debt Service	\$23,500,062	\$8,480,378	\$3,812,508	\$12,292,886	\$11,207,176	47.69%
Conversion / Summary	\$24,517,197	\$0	\$0	\$0	\$24,517,197	100.00%
Other Financing Uses	\$243,296,755	\$168,454,677	\$74,842,078	\$243,296,755	\$0	0.00%
<b>Expenses</b>	<b>\$318,988,064</b>	<b>\$200,129,426</b>	<b>\$80,272,354</b>	<b>\$280,401,780</b>	<b>\$38,586,284</b>	<b>12.10%</b>

Expenditure Category	Variance Explanation
Personnel Services And Employee Benefits Explanation	Variance due to payments for leave and workers' comp less than anticipated.
Purchased / Contracted Services Explanation	Variance due to unbudgeted settlement payment. Standing accrual to be reversed at year end per General Accounting.
Supplies Explanation	N/A
Capital Outlays Explanation	N/A
Interfund / Interdepartmental Charges Explanation	Variance due to unbudgeted Indirect Costs for Prior Years; Indirect Costs more than anticipated.
Other Costs Explanation	Variance due to Bad Debt reserve; Funds for retiree benefits and payments to Fulton County to be expensed as budgeted.
Debt Service Explanation	Variance due to required GEFA loan reserves; GEFA loan principal, interest payments and processing fees to be expensed as budgeted.
Conversion / Summary Explanation	Variance due to Fund-wide reserve.
Other Financing Uses Explanation	Funding for debt service payments/ sinking funds requirements/ wire transfers, PILOT/ Franchise fees and DWM portion of Hyperion Project to be expensed as budgeted.

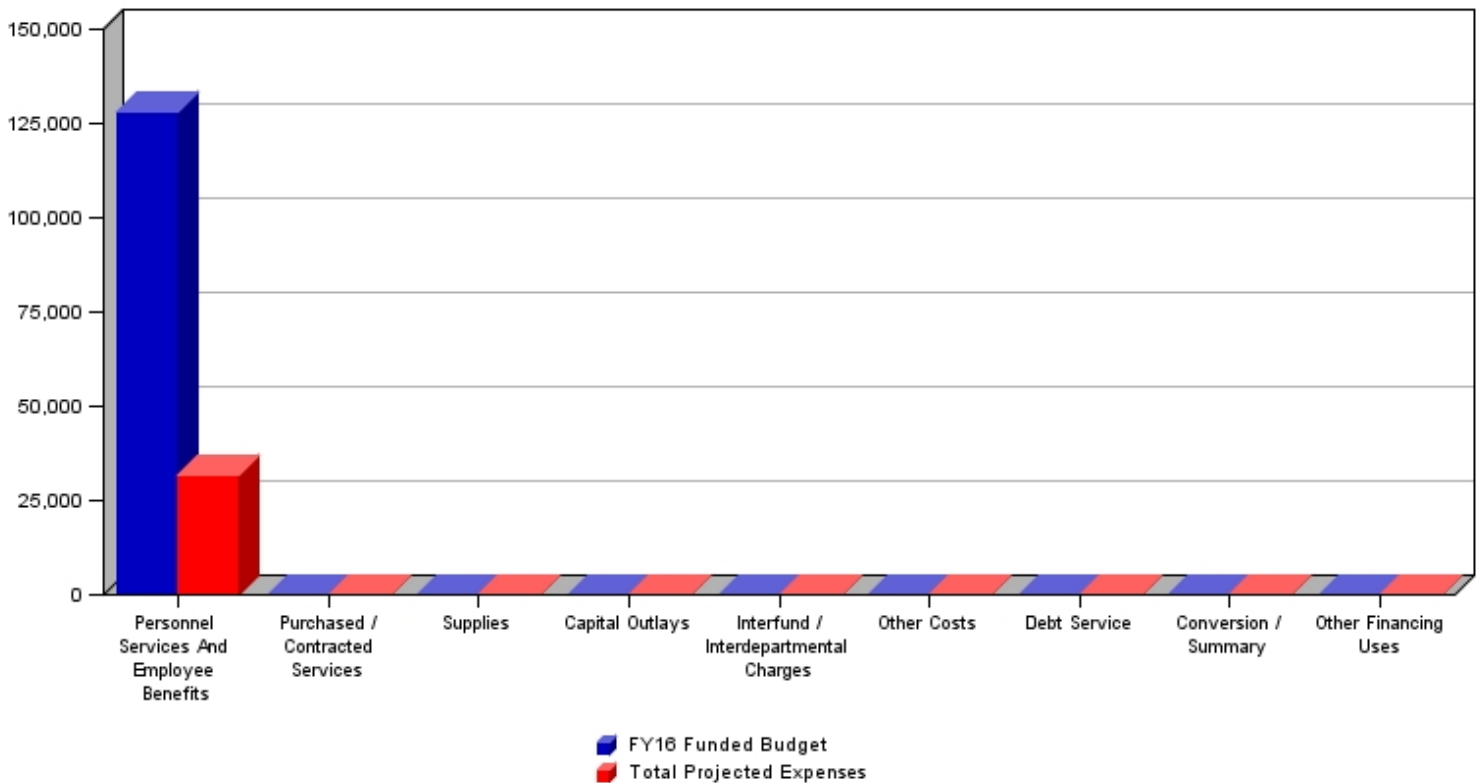
Water & Wastewater Revenue Fund - Department Of Human Resources



Account	FY16 Funded Budget	Actual Y-T-D(Mar)	Projected Expenses	Total Projected Expenses	Variance (\$)	Variance (%)
Personnel Services And Employee Benefits	\$2,475,618	\$1,701,837	\$619,248	\$2,321,086	\$154,532	6.24%
Purchased / Contracted Services	\$184,186	\$23,464	\$87,043	\$110,507	\$73,679	40.00%
Supplies	\$2,291	\$0	\$1,147	\$1,147	\$1,144	49.92%
Capital Outlays	\$0	\$0	\$0	\$0	\$0	0.00%
Interfund / Interdepartmental Charges	\$0	\$0	\$0	\$0	\$0	0.00%
Other Costs	\$8,864	\$1,454	\$3,863	\$5,317	\$3,548	40.02%
Debt Service	\$0	\$0	\$0	\$0	\$0	0.00%
Conversion / Summary	\$0	\$0	\$0	\$0	\$0	0.00%
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	0.00%
<b>Expenses</b>	<b>\$2,670,959</b>	<b>\$1,726,755</b>	<b>\$711,301</b>	<b>\$2,438,057</b>	<b>\$232,902</b>	<b>8.72%</b>

Expenditure Category	Variance Explanation
Personnel Services And Employee Benefits Explanation	As of March 31, 2016, the Department of Human Resources had four vacant positions.
Purchased / Contracted Services Explanation	Variance due to contracted services for Background Checks, Court Reporting Services, Pre-Employment Physical and Drug Screenings less than anticipated.
Supplies Explanation	Variance due to office supply expenses less than anticipated.
Capital Outlays Explanation	N/A
Interfund / Interdepartmental Charges Explanation	N/A
Other Costs Explanation	Variance due to Compensation Board Hearings less than anticipated.
Debt Service Explanation	N/A
Conversion / Summary Explanation	N/A
Other Financing Uses Explanation	N/A

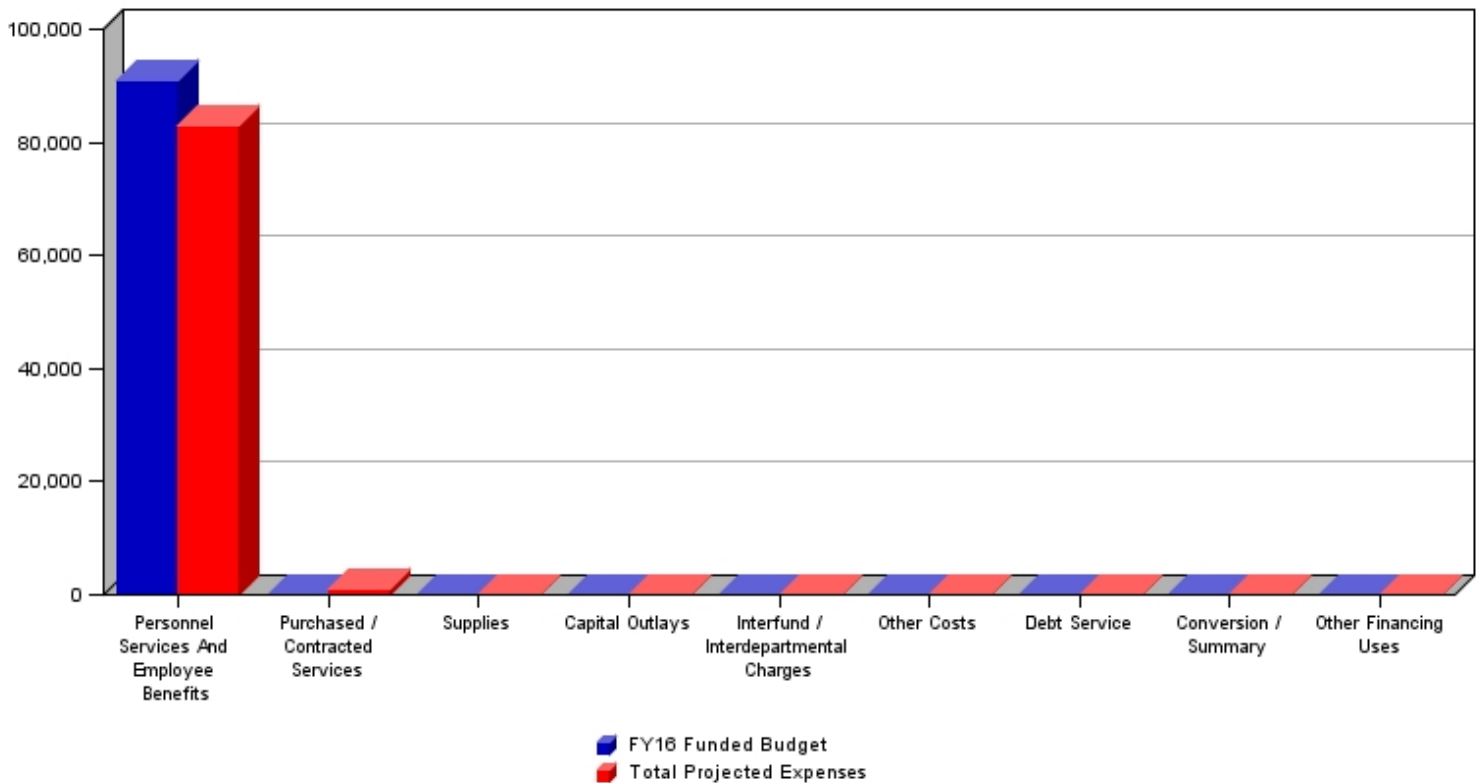
Water & Wastewater Revenue Fund - Department Of Police Services



Account	FY16 Funded Budget	Actual Y-T-D(Mar)	Projected Expenses	Total Projected Expenses	Variance (\$)	Variance (%)
Personnel Services And Employee Benefits	\$128,087	\$0	\$32,022	\$32,022	\$96,065	75.00%
Purchased / Contracted Services	\$0	\$0	\$0	\$0	\$0	0.00%
Supplies	\$0	\$0	\$0	\$0	\$0	0.00%
Capital Outlays	\$0	\$0	\$0	\$0	\$0	0.00%
Interfund / Interdepartmental Charges	\$0	\$0	\$0	\$0	\$0	0.00%
Other Costs	\$0	\$0	\$0	\$0	\$0	0.00%
Debt Service	\$0	\$0	\$0	\$0	\$0	0.00%
Conversion / Summary	\$0	\$0	\$0	\$0	\$0	0.00%
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	0.00%
<b>Expenses</b>	<b>\$128,087</b>	<b>\$0</b>	<b>\$32,022</b>	<b>\$32,022</b>	<b>\$96,065</b>	<b>75.00%</b>

Expenditure Category	Variance Explanation
Personnel Services And Employee Benefits Explanation	As of March 31, 2016, the Atlanta Police Department had two sworn vacant Police Investigator positions.
Purchased / Contracted Services Explanation	N/A
Supplies Explanation	N/A
Capital Outlays Explanation	N/A
Interfund / Interdepartmental Charges Explanation	N/A
Other Costs Explanation	N/A
Debt Service Explanation	N/A
Conversion / Summary Explanation	N/A
Other Financing Uses Explanation	N/A

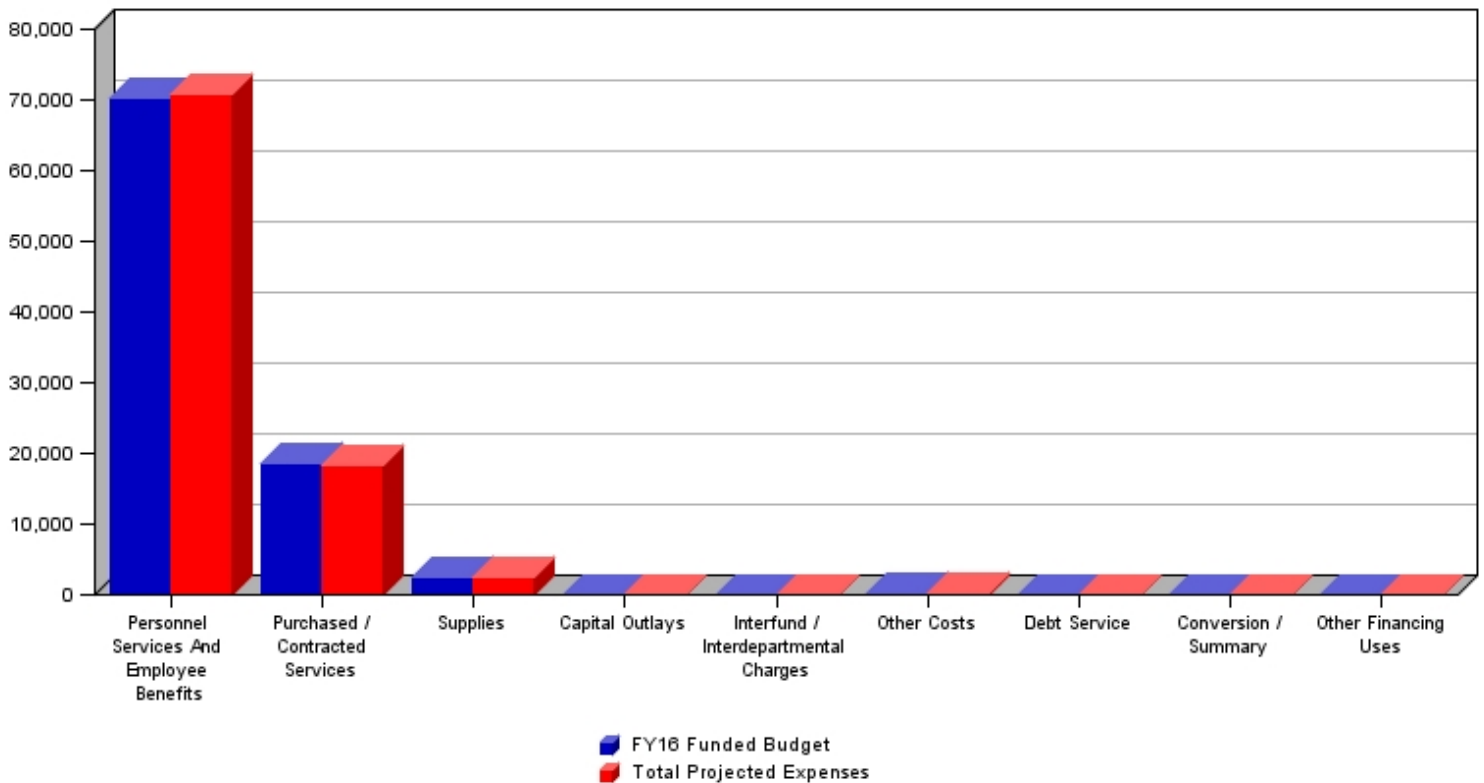
Water & Wastewater Revenue Fund - Department Of The Solicitor



Account	FY16 Funded Budget	Actual Y-T-D(Mar)	Projected Expenses	Total Projected Expenses	Variance (\$)	Variance (%)
Personnel Services And Employee Benefits	\$90,855	\$60,196	\$22,714	\$82,910	\$7,945	8.74%
Purchased / Contracted Services	\$0	\$883	\$0	\$883	(\$883)	0.00%
Supplies	\$0	\$0	\$0	\$0	\$0	0.00%
Capital Outlays	\$0	\$0	\$0	\$0	\$0	0.00%
Interfund / Interdepartmental Charges	\$0	\$0	\$0	\$0	\$0	0.00%
Other Costs	\$0	\$0	\$0	\$0	\$0	0.00%
Debt Service	\$0	\$0	\$0	\$0	\$0	0.00%
Conversion / Summary	\$0	\$0	\$0	\$0	\$0	0.00%
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	0.00%
<b>Expenses</b>	<b>\$90,855</b>	<b>\$61,079</b>	<b>\$22,714</b>	<b>\$83,793</b>	<b>\$7,062</b>	<b>7.77%</b>

Expenditure Category	Variance Explanation
Personnel Services And Employee Benefits Explanation	As of March 31, 2016, the Office of the Solicitor had no vacant positions. Variance due to personnel adjustments.
Purchased / Contracted Services Explanation	Variance due to travel and memberships more than anticipated.
Supplies Explanation	N/A
Capital Outlays Explanation	N/A
Interfund / Interdepartmental Charges Explanation	N/A
Other Costs Explanation	N/A
Debt Service Explanation	N/A
Conversion / Summary Explanation	N/A
Other Financing Uses Explanation	N/A

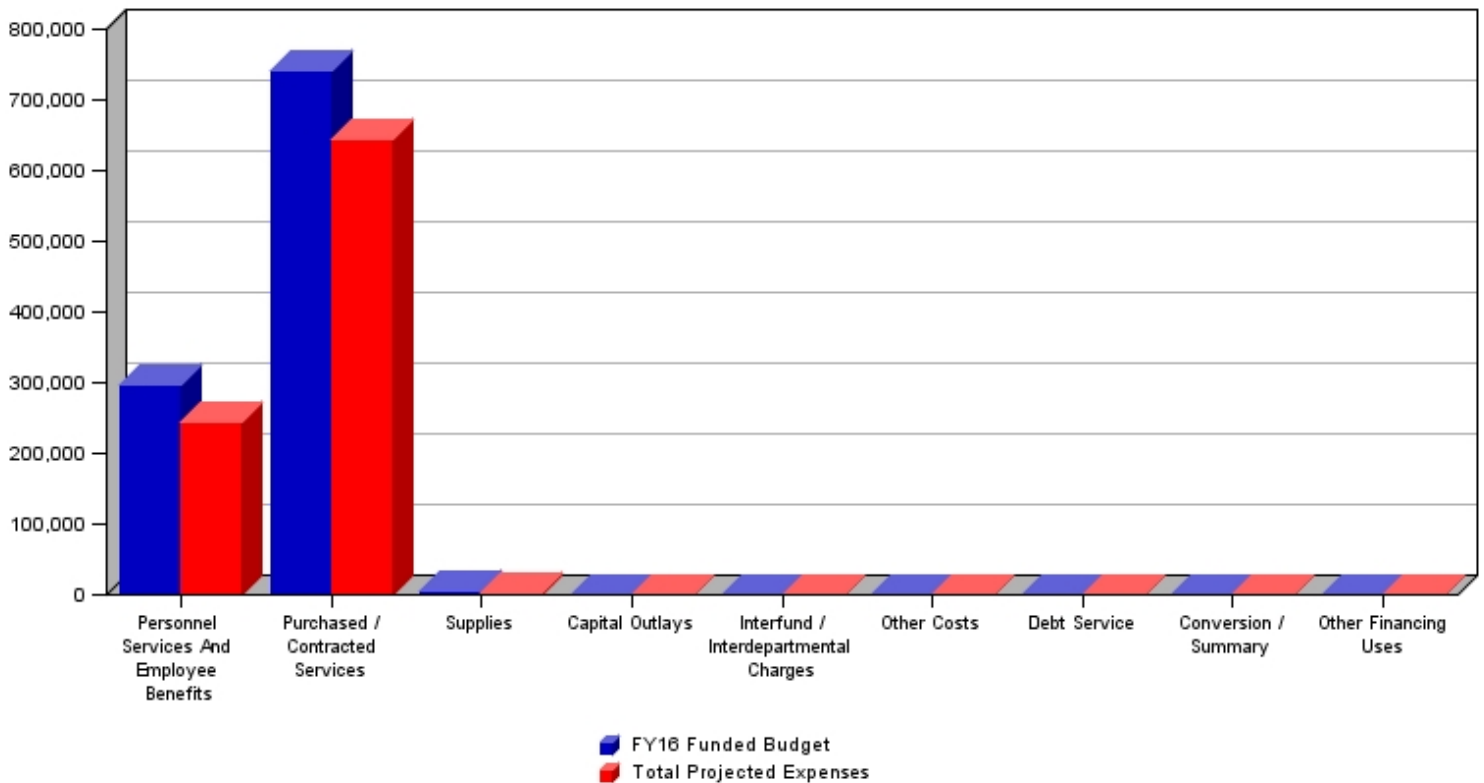
Water & Wastewater Revenue Fund - Department Of Ethics



Account	FY16 Funded Budget	Actual Y-T-D(Mar)	Projected Expenses	Total Projected Expenses	Variance (\$)	Variance (%)
Personnel Services And Employee Benefits	\$70,262	\$52,793	\$17,956	\$70,749	(\$487)	(0.69%)
Purchased / Contracted Services	\$18,549	\$7,052	\$11,258	\$18,311	\$238	1.29%
Supplies	\$2,633	\$576	\$1,958	\$2,534	\$99	3.75%
Capital Outlays	\$0	\$0	\$0	\$0	\$0	0.00%
Interfund / Interdepartmental Charges	\$0	\$0	\$0	\$0	\$0	0.00%
Other Costs	\$300	\$0	\$150	\$150	\$150	50.00%
Debt Service	\$0	\$0	\$0	\$0	\$0	0.00%
Conversion / Summary	\$0	\$0	\$0	\$0	\$0	0.00%
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	0.00%
<b>Expenses</b>	<b>\$91,744</b>	<b>\$60,421</b>	<b>\$31,322</b>	<b>\$91,744</b>	<b>\$0</b>	<b>0.00%</b>

Expenditure Category	Variance Explanation
Personnel Services And Employee Benefits Explanation	As of March 31, 2016, the Ethics Office had no vacant positions. Variance due to promotion of staff member and hiring of extra help during 2016 financial disclosure filing season.
Purchased / Contracted Services Explanation	Variance due to contracted services with Second City Video and The Network less than anticipated.
Supplies Explanation	Variance due to supplies needed for the 2016 financial disclosure season less than anticipated.
Capital Outlays Explanation	N/A
Interfund / Interdepartmental Charges Explanation	N/A
Other Costs Explanation	Variance due to Commissioner contingency less than anticipated.
Debt Service Explanation	N/A
Conversion / Summary Explanation	N/A
Other Financing Uses Explanation	N/A

Water & Wastewater Revenue Fund - Department Of Audit

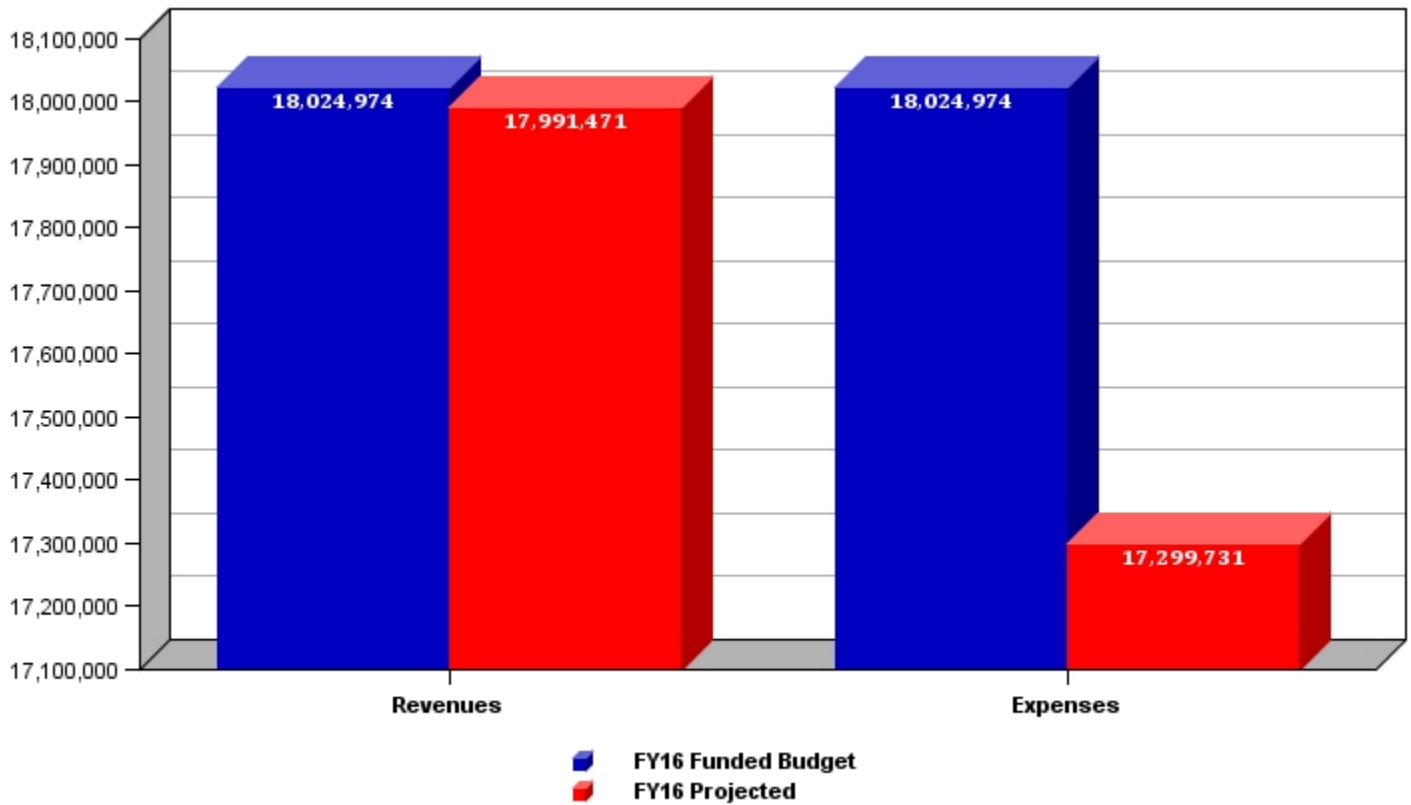


Account	FY16 Funded Budget	Actual Y-T-D(Mar)	Projected Expenses	Total Projected Expenses	Variance (\$)	Variance (%)
Personnel Services And Employee Benefits	\$298,157	\$170,787	\$74,539	\$245,326	\$52,831	17.72%
Purchased / Contracted Services	\$741,826	\$324,111	\$320,441	\$644,552	\$97,274	13.11%
Supplies	\$4,464	\$413	\$2,596	\$3,009	\$1,455	32.60%
Capital Outlays	\$0	\$0	\$0	\$0	\$0	0.00%
Interfund / Interdepartmental Charges	\$0	\$0	\$0	\$0	\$0	0.00%
Other Costs	\$800	\$198	\$99	\$297	\$503	62.88%
Debt Service	\$0	\$0	\$0	\$0	\$0	0.00%
Conversion / Summary	\$0	\$0	\$0	\$0	\$0	0.00%
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	0.00%
<b>Expenses</b>	<b>\$1,045,247</b>	<b>\$495,509</b>	<b>\$397,675</b>	<b>\$893,184</b>	<b>\$152,063</b>	<b>14.55%</b>

Expenditure Category	Variance Explanation
Personnel Services And Employee Benefits Explanation	As of March 31, 2016, the City Auditor's Office had five vacant positions. All positions are split funded.
Purchased / Contracted Services Explanation	Variance due to annual financial audits and contracted special audits less than anticipated.
Supplies Explanation	Variance due to supply purchases less than anticipated.
Capital Outlays Explanation	N/A
Interfund / Interdepartmental Charges Explanation	N/A
Other Costs Explanation	Variance due to costs associated with Board Member expenses less than anticipated.
Debt Service Explanation	N/A
Conversion / Summary Explanation	N/A
Other Financing Uses Explanation	N/A



## Emergency Telephone System BUDGET VARIANCE ANALYSIS AND PROJECTION



Account	FY14 Actual Y-T-D(Mar)	FY15 Actual Y-T-D(Mar)	FY16 Funded Budget	FY16 Actual Y-T-D(Mar)	FY16 Projected	Variance (\$)	Variance (%)
Revenues	\$14,578,469	\$8,035,263	\$18,024,974	\$15,337,173	\$17,991,471	(\$33,503)	(\$0.19%)
Expenses	\$12,590,670	\$12,178,129	\$18,024,974	\$13,857,966	\$17,299,731	\$725,243	\$4.02%
<b>Surplus (Deficit)</b>	<b>\$1,987,799</b>	<b>(\$4,142,866)</b>	<b>\$0</b>	<b>\$1,479,208</b>	<b>\$691,740</b>	<b>\$691,740</b>	<b>N/A</b>

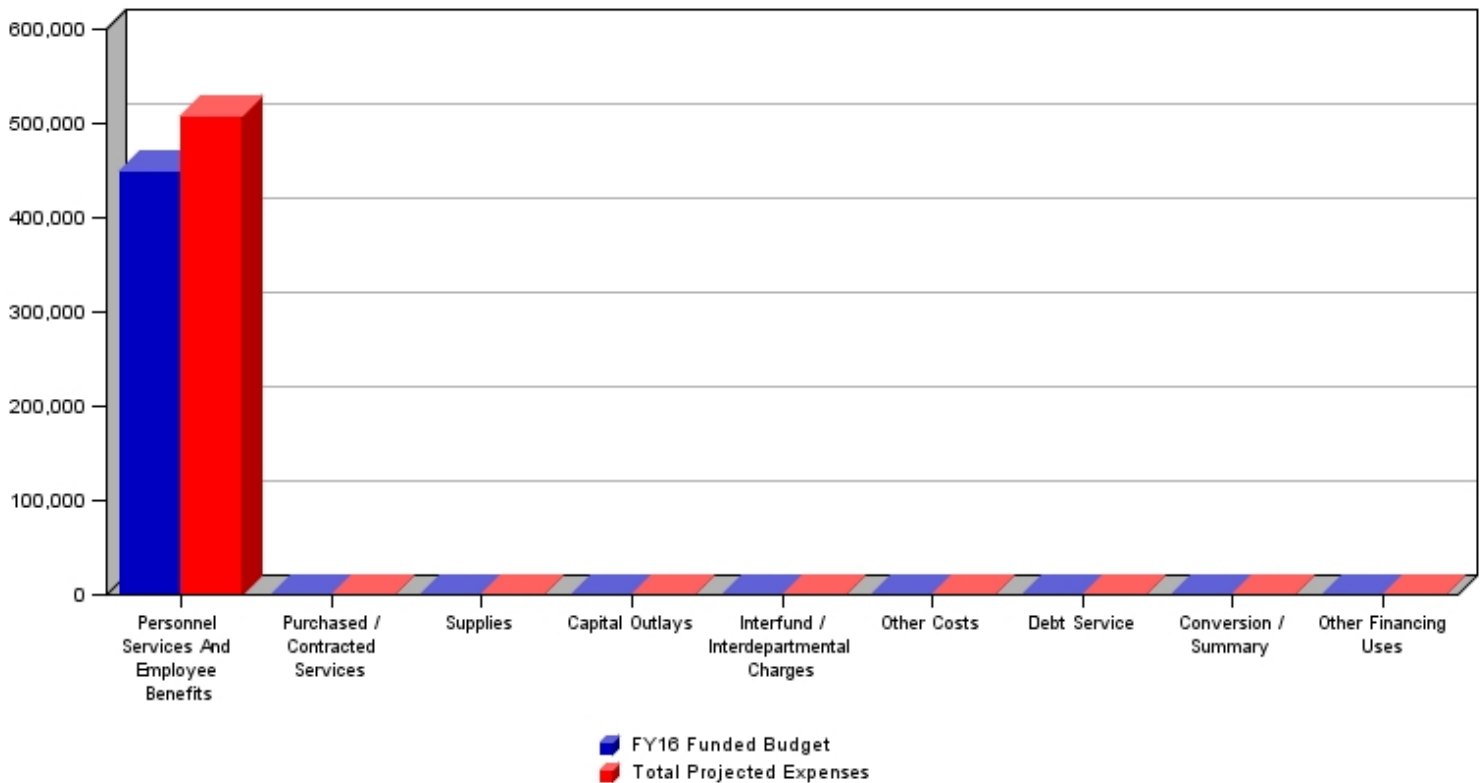
**Major Revenue Variances:**

As of March 31, 2016, E911 revenues were \$15MM. The revenues are anticipated to be on target.

**Major Expenditure Variances:**

As of March 31, 2016, E911 expenditures are anticipated to be on target. Variance due mainly to purchased/contracted services less than anticipated.

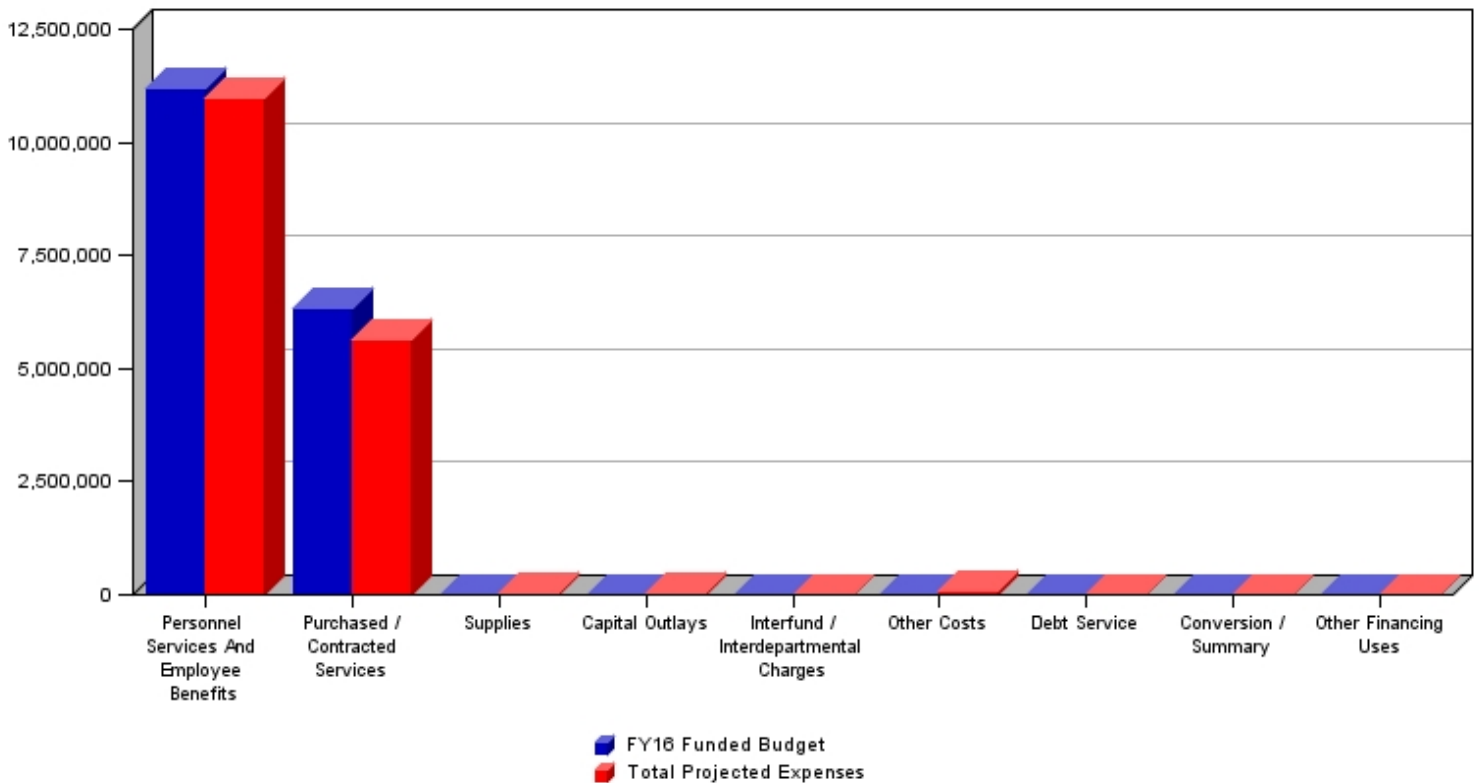
Emergency Telephone System - Department Of Atlanta Information Management



Account	FY16 Funded Budget	Actual Y-T-D(Mar)	Projected Expenses	Total Projected Expenses	Variance (\$)	Variance (%)
Personnel Services And Employee Benefits	\$450,181	\$396,013	\$112,545	\$508,559	(\$58,378)	(12.97%)
Purchased / Contracted Services	\$0	\$0	\$0	\$0	\$0	0.00%
Supplies	\$0	\$0	\$0	\$0	\$0	0.00%
Capital Outlays	\$0	\$0	\$0	\$0	\$0	0.00%
Interfund / Interdepartmental Charges	\$0	\$0	\$0	\$0	\$0	0.00%
Other Costs	\$0	\$0	\$0	\$0	\$0	0.00%
Debt Service	\$0	\$0	\$0	\$0	\$0	0.00%
Conversion / Summary	\$0	\$0	\$0	\$0	\$0	0.00%
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	0.00%
<b>Expenses</b>	<b>\$450,181</b>	<b>\$396,013</b>	<b>\$112,545</b>	<b>\$508,559</b>	<b>(\$58,378)</b>	<b>(12.97%)</b>

Expenditure Category	Variance Explanation
Personnel Services And Employee Benefits Explanation	As of March 31, 2016, the Department of Atlanta Information Management (AIM) had no vacant positions. Variance due to salary adjustments.
Purchased / Contracted Services Explanation	N/A
Supplies Explanation	N/A
Capital Outlays Explanation	N/A
Interfund / Interdepartmental Charges Explanation	N/A
Other Costs Explanation	N/A
Debt Service Explanation	N/A
Conversion / Summary Explanation	N/A
Other Financing Uses Explanation	N/A

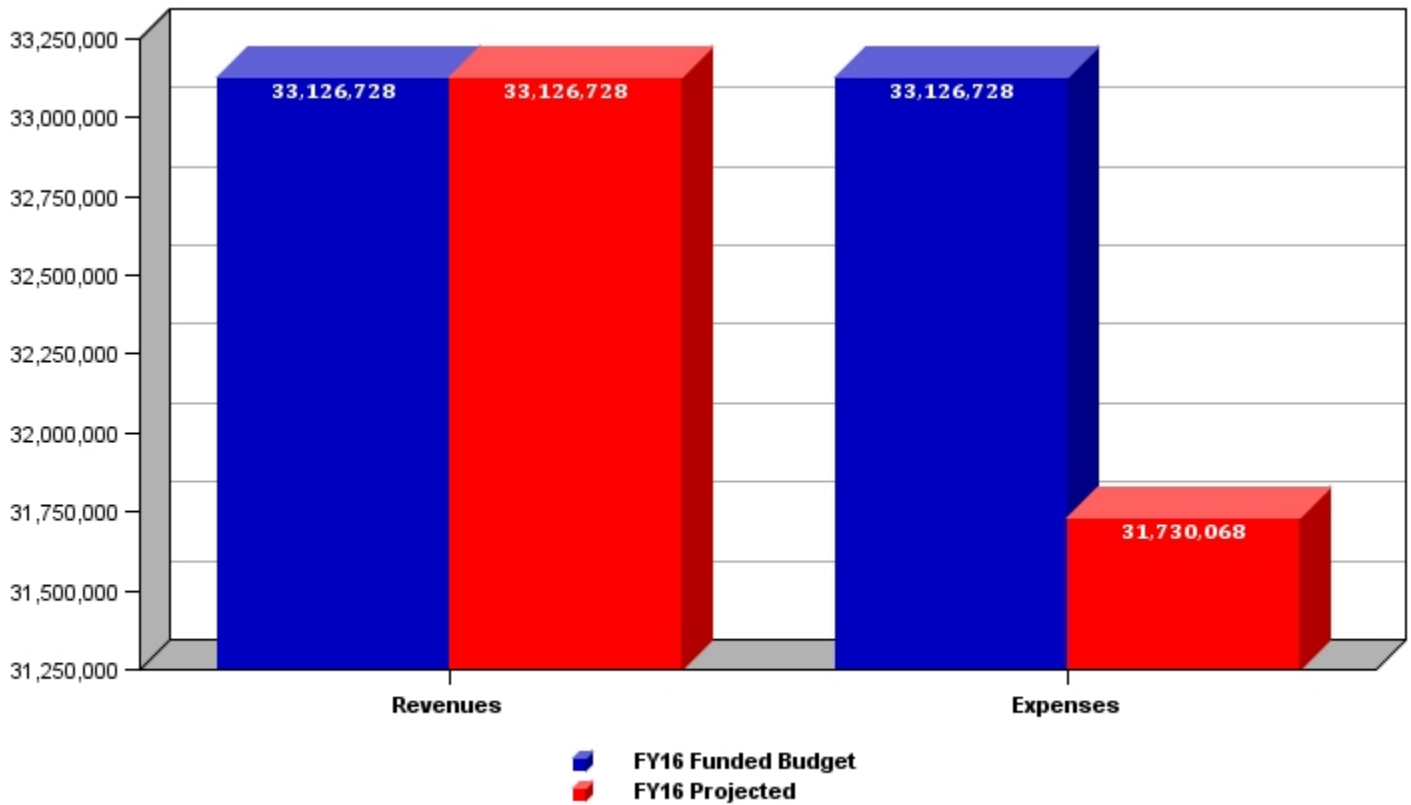
Emergency Telephone System - Department Of Police Services



Account	FY16 Funded Budget	Actual Y-T-D(Mar)	Projected Expenses	Total Projected Expenses	Variance (\$)	Variance (%)
Personnel Services And Employee Benefits	\$11,195,425	\$8,299,890	\$2,686,243	\$10,986,133	\$209,292	1.87%
Purchased / Contracted Services	\$6,356,877	\$4,989,209	\$642,977	\$5,632,186	\$724,691	11.40%
Supplies	\$20,704	\$54,654	\$0	\$54,654	(\$33,950)	(163.98%)
Capital Outlays	\$1,787	\$47,614	\$0	\$47,614	(\$45,827)	(2,564.48%)
Interfund / Interdepartmental Charges	\$0	\$0	\$0	\$0	\$0	0.00%
Other Costs	\$0	\$70,585	\$0	\$70,585	(\$70,585)	0.00%
Debt Service	\$0	\$0	\$0	\$0	\$0	0.00%
Conversion / Summary	\$0	\$0	\$0	\$0	\$0	0.00%
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	0.00%
<b>Expenses</b>	<b>\$17,574,793</b>	<b>\$13,461,952</b>	<b>\$3,329,220</b>	<b>\$16,791,172</b>	<b>\$783,621</b>	<b>4.46%</b>

Expenditure Category	Variance Explanation
Personnel Services And Employee Benefits Explanation	As of March 31, 2016, E911 had 21 vacant positions. This is offset by overtime more than anticipated.
Purchased / Contracted Services Explanation	Variance due to Technical Consulting/Professional Services less than anticipated.
Supplies Explanation	Variance due to equipment purchases more than anticipated.
Capital Outlays Explanation	Variance due to equipment and software purchases more than anticipated.
Interfund / Interdepartmental Charges Explanation	N/A
Other Costs Explanation	Variance due to services related to billing and collecting of COA E911 fees more than anticipated.
Debt Service Explanation	N/A
Conversion / Summary Explanation	N/A
Other Financing Uses Explanation	N/A

## Fleet Service Fund BUDGET VARIANCE ANALYSIS AND PROJECTION



Account	FY14 Actual Y-T-D(Mar)	FY15 Actual Y-T-D(Mar)	FY16 Funded Budget	FY16 Actual Y-T-D(Mar)	FY16 Projected	Variance (\$)	Variance (%)
Revenues	\$20,701,585	\$25,704,449	\$33,126,728	\$25,121,732	\$33,126,728	\$0	\$0.00%
Expenses	\$25,819,314	\$25,221,790	\$33,126,728	\$23,927,751	\$31,730,068	\$1,396,660	\$4.22%
<b>Surplus (Deficit)</b>	<b>(\$5,117,729)</b>	<b>\$482,659</b>	<b>\$0</b>	<b>\$1,193,982</b>	<b>\$1,396,660</b>	<b>\$1,396,660</b>	<b>N/A</b>

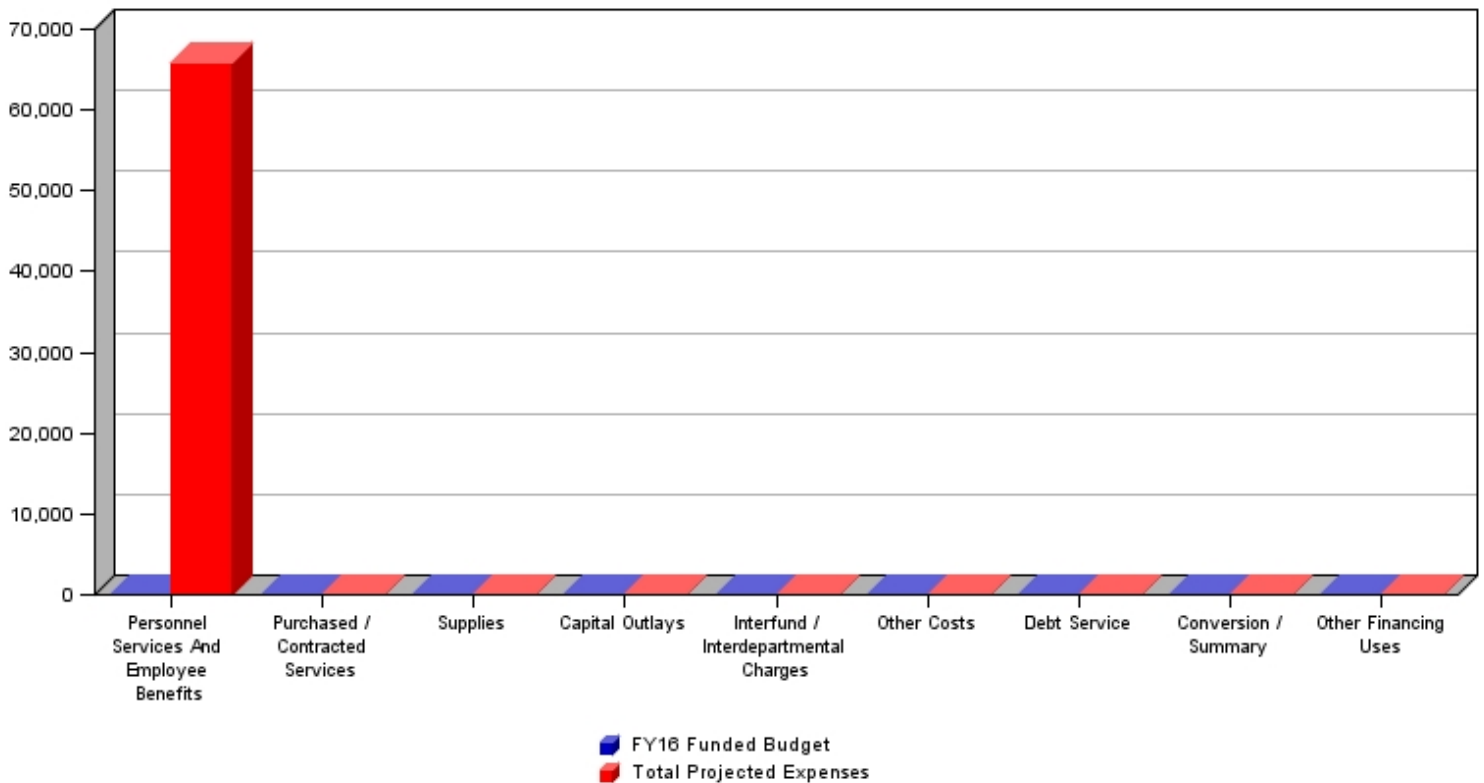
**Major Revenue Variances:**

As of March 31, 2016, the Fleet Service Fund generated \$25.1MM in revenues. The department projects FY16 revenues will be on par with anticipations.

**Major Expenditure Variances:**

Fleet Services projects lower expenses due to supplies less than anticipated and personnel savings due to vacant positions.

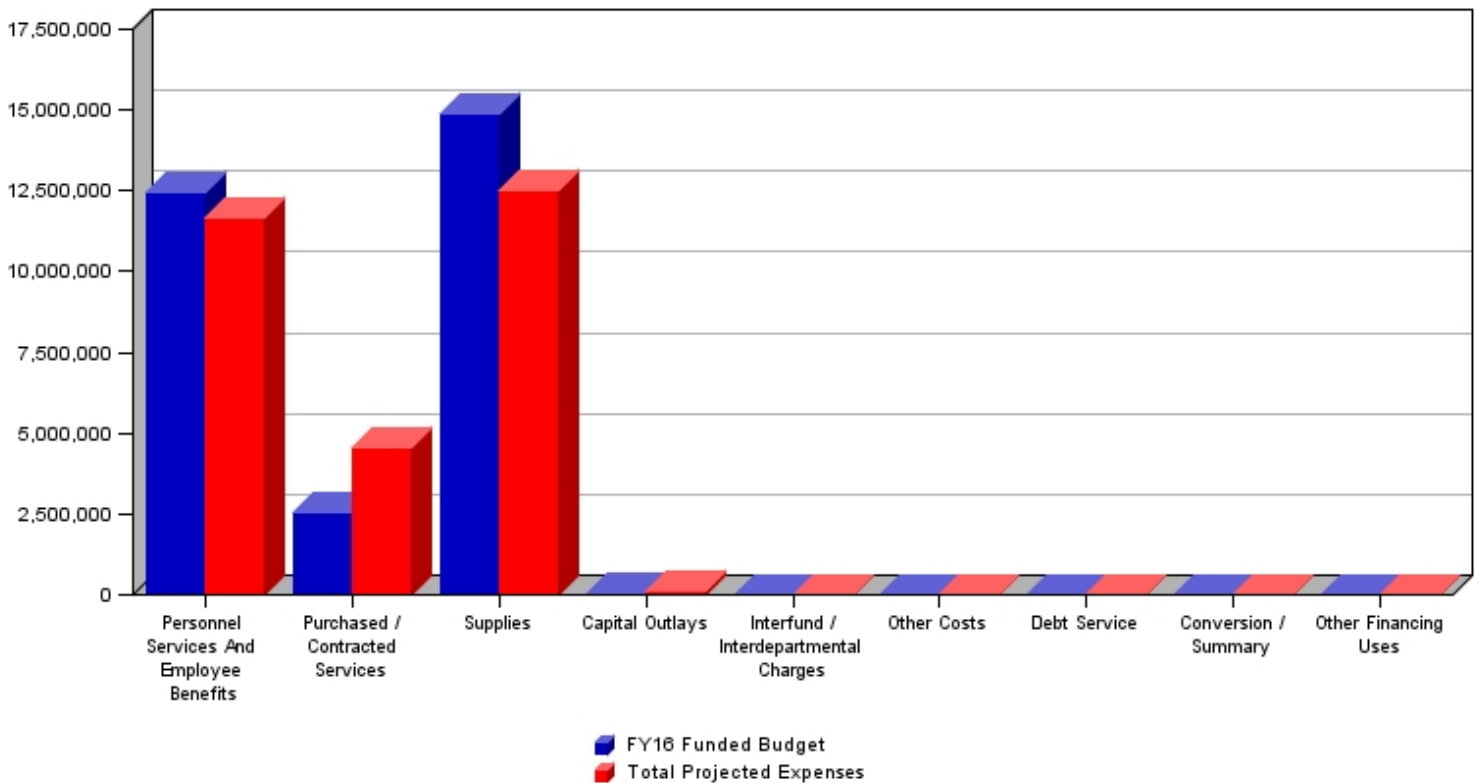
Fleet Service Fund - Department Of Procurement



Account	FY16 Funded Budget	Actual Y-T-D(Mar)	Projected Expenses	Total Projected Expenses	Variance (\$)	Variance (%)
Personnel Services And Employee Benefits	\$0	\$49,409	\$16,470	\$65,879	(\$65,879)	0.00%
Purchased / Contracted Services	\$0	\$0	\$0	\$0	\$0	0.00%
Supplies	\$0	\$0	\$0	\$0	\$0	0.00%
Capital Outlays	\$0	\$0	\$0	\$0	\$0	0.00%
Interfund / Interdepartmental Charges	\$0	\$0	\$0	\$0	\$0	0.00%
Other Costs	\$0	\$0	\$0	\$0	\$0	0.00%
Debt Service	\$0	\$0	\$0	\$0	\$0	0.00%
Conversion / Summary	\$0	\$0	\$0	\$0	\$0	0.00%
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	0.00%
<b>Expenses</b>	<b>\$0</b>	<b>\$49,409</b>	<b>\$16,470</b>	<b>\$65,879</b>	<b>(\$65,879)</b>	<b>0.00%</b>

Expenditure Category	Variance Explanation
Personnel Services And Employee Benefits Explanation	As of March 31, 2016, the Department of Procurement had no vacant positions. Variance due to the transfer of three positions related to the Department of Procurement's consolidation.
Purchased / Contracted Services Explanation	N/A
Supplies Explanation	N/A
Capital Outlays Explanation	N/A
Interfund / Interdepartmental Charges Explanation	N/A
Other Costs Explanation	N/A
Debt Service Explanation	N/A
Conversion / Summary Explanation	N/A
Other Financing Uses Explanation	N/A

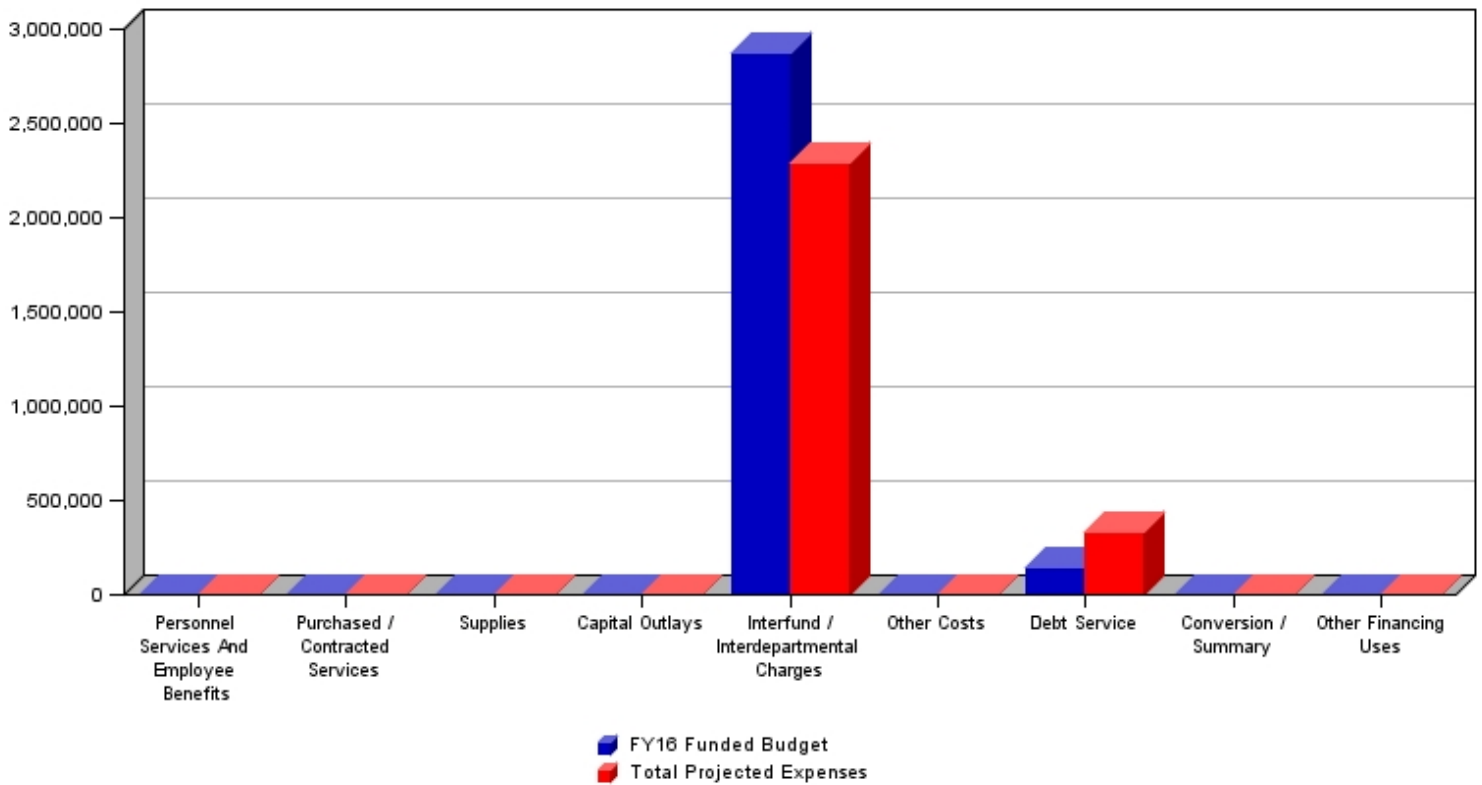
Fleet Service Fund - Department Of Public Works



Account	FY16 Funded Budget	Actual Y-T-D(Mar)	Projected Expenses	Total Projected Expenses	Variance (\$)	Variance (%)
Personnel Services And Employee Benefits	\$12,464,354	\$8,685,033	\$2,994,307	\$11,679,340	\$785,015	6.30%
Purchased / Contracted Services	\$2,548,042	\$4,029,566	\$531,259	\$4,560,825	(\$2,012,783)	(78.99%)
Supplies	\$14,908,069	\$8,465,387	\$4,080,843	\$12,546,230	\$2,361,839	15.84%
Capital Outlays	\$31,000	\$100,224	\$7,750	\$107,974	(\$76,974)	(248.30%)
Interfund / Interdepartmental Charges	\$0	\$356,310	(\$356,310)	\$0	\$0	0.00%
Other Costs	\$0	\$0	\$0	\$0	\$0	0.00%
Debt Service	\$0	\$0	\$0	\$0	\$0	0.00%
Conversion / Summary	\$0	\$0	\$0	\$0	\$0	0.00%
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	0.00%
<b>Expenses</b>	<b>\$29,951,465</b>	<b>\$21,636,519</b>	<b>\$7,257,848</b>	<b>\$28,894,367</b>	<b>\$1,057,098</b>	<b>3.53%</b>

Expenditure Category	Variance Explanation
Personnel Services And Employee Benefits Explanation	As of March 31, 2016, the Department of Public Works had 29 vacant positions.
Purchased / Contracted Services Explanation	Variance due to purchased/contracted services related to aging fleet and accidents more than anticipated.
Supplies Explanation	Variance due to supplies less than anticipated.
Capital Outlays Explanation	Variance due to capital outlays more than anticipated.
Interfund / Interdepartmental Charges Explanation	Variance due to indirect charges to be reversed.
Other Costs Explanation	N/A
Debt Service Explanation	N/A
Conversion / Summary Explanation	N/A
Other Financing Uses Explanation	N/A

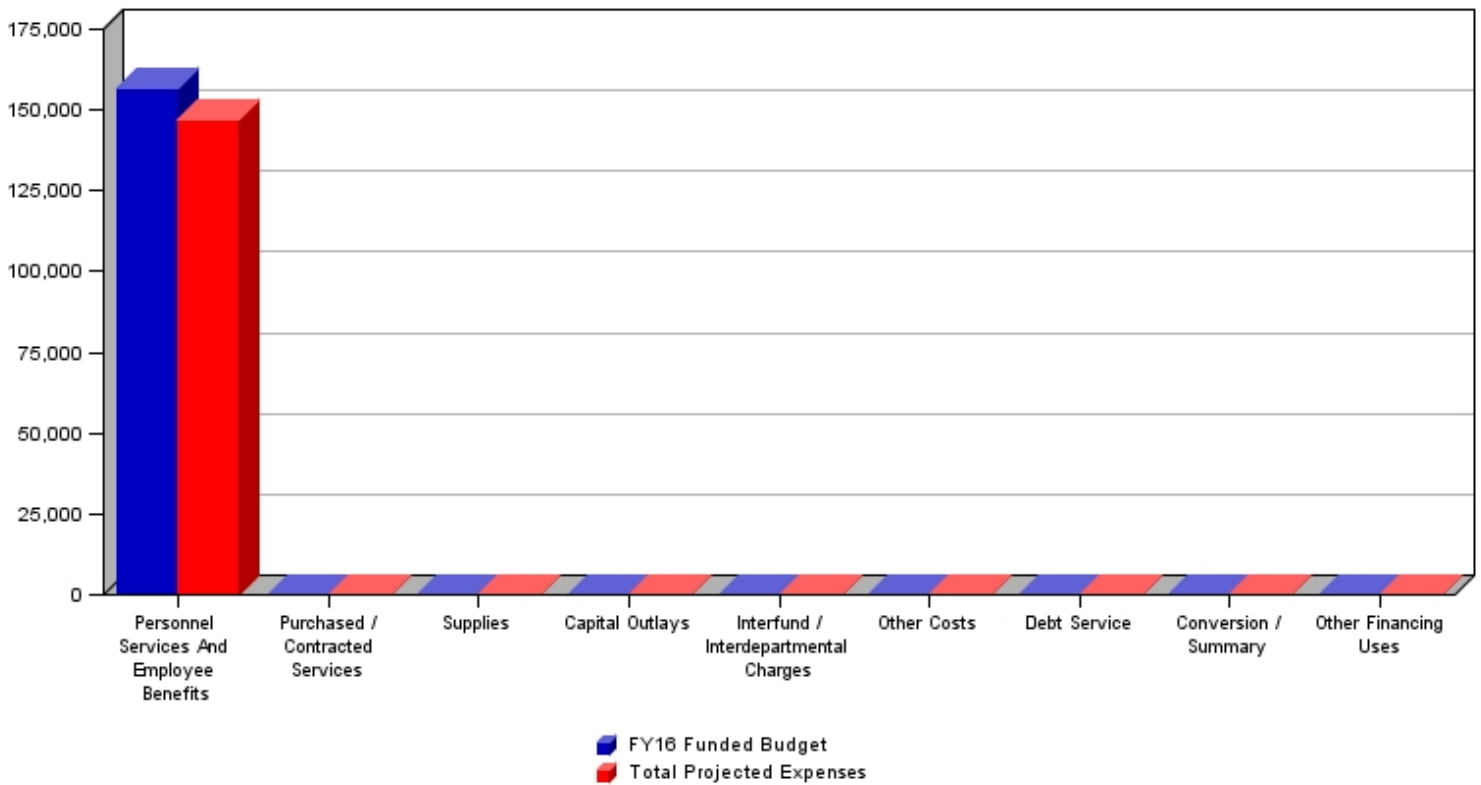
Fleet Service Fund - Non-Departmental



Account	FY16 Funded Budget	Actual Y-T-D(Mar)	Projected Expenses	Total Projected Expenses	Variance (\$)	Variance (%)
Personnel Services And Employee Benefits	\$0	\$0	\$0	\$0	\$0	0.00%
Purchased / Contracted Services	\$0	\$0	\$0	\$0	\$0	0.00%
Supplies	\$0	\$0	\$0	\$0	\$0	0.00%
Capital Outlays	\$0	\$0	\$0	\$0	\$0	0.00%
Interfund / Interdepartmental Charges	\$2,871,310	\$1,780,246	\$508,173	\$2,288,419	\$582,891	20.30%
Other Costs	\$0	\$0	\$0	\$0	\$0	0.00%
Debt Service	\$146,970	\$334,244	\$0	\$334,244	(\$187,274)	(127.42%)
Conversion / Summary	\$0	\$0	\$0	\$0	\$0	0.00%
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	0.00%
<b>Expenses</b>	<b>\$3,018,280</b>	<b>\$2,114,490</b>	<b>\$508,173</b>	<b>\$2,622,663</b>	<b>\$395,617</b>	<b>13.11%</b>

Expenditure Category	Variance Explanation
Personnel Services And Employee Benefits Explanation	N/A
Purchased / Contracted Services Explanation	N/A
Supplies Explanation	N/A
Capital Outlays Explanation	N/A
Interfund / Interdepartmental Charges Explanation	Variance due to monthly Indirect Cost allocations less than anticipated.
Other Costs Explanation	N/A
Debt Service Explanation	Variance due to Fleet Service Fund interest allocations more than anticipated.
Conversion / Summary Explanation	N/A
Other Financing Uses Explanation	N/A

Fleet Service Fund - Department Of Human Resources

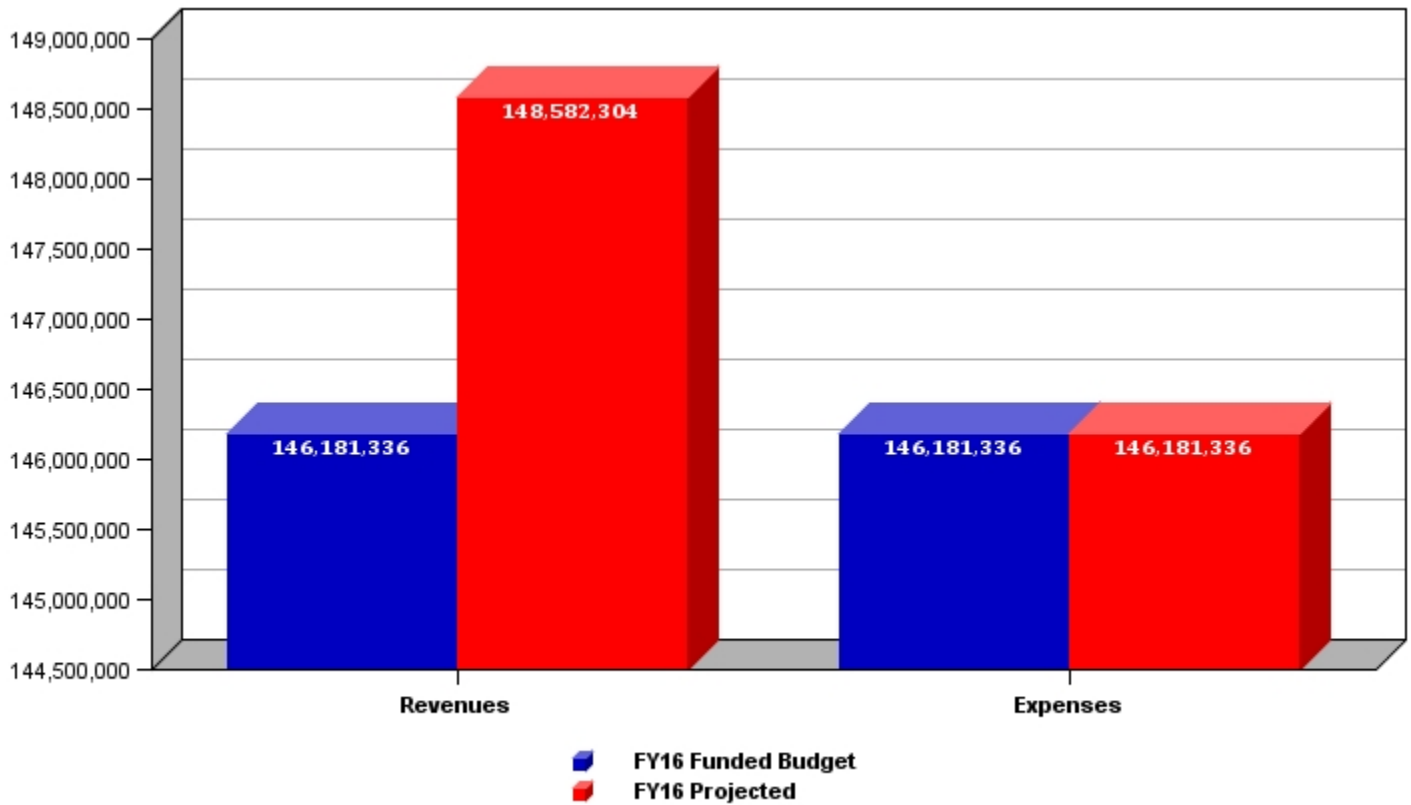


Account	FY16 Funded Budget	Actual Y-T-D(Mar)	Projected Expenses	Total Projected Expenses	Variance (\$)	Variance (%)
Personnel Services And Employee Benefits	\$156,983	\$100,279	\$46,880	\$147,159	\$9,825	6.26%
Purchased / Contracted Services	\$0	\$0	\$0	\$0	\$0	0.00%
Supplies	\$0	\$0	\$0	\$0	\$0	0.00%
Capital Outlays	\$0	\$0	\$0	\$0	\$0	0.00%
Interfund / Interdepartmental Charges	\$0	\$0	\$0	\$0	\$0	0.00%
Other Costs	\$0	\$0	\$0	\$0	\$0	0.00%
Debt Service	\$0	\$0	\$0	\$0	\$0	0.00%
Conversion / Summary	\$0	\$0	\$0	\$0	\$0	0.00%
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	0.00%
<b>Expenses</b>	<b>\$156,983</b>	<b>\$100,279</b>	<b>\$46,880</b>	<b>\$147,159</b>	<b>\$9,825</b>	<b>6.26%</b>

Expenditure Category	Variance Explanation
Personnel Services And Employee Benefits Explanation	As of March 31, 2016, the Department of Human Resources had no vacant positions. Variance due to personnel adjustments.
Purchased / Contracted Services Explanation	N/A
Supplies Explanation	N/A
Capital Outlays Explanation	N/A
Interfund / Interdepartmental Charges Explanation	N/A
Other Costs Explanation	N/A
Debt Service Explanation	N/A
Conversion / Summary Explanation	N/A
Other Financing Uses Explanation	N/A



## Group Insurance Fund BUDGET VARIANCE ANALYSIS AND PROJECTION



Account	FY14 Actual Y-T-D(Mar)	FY15 Actual Y-T-D(Mar)	FY16 Funded Budget	FY16 Actual Y-T-D(Mar)	FY16 Projected	Variance (\$)	Variance (%)
Revenues	\$98,645,729	\$103,680,569	\$146,181,336	\$107,306,806	\$148,582,304	\$2,400,968	\$1.64%
Expenses	\$98,339,537	\$102,493,950	\$146,181,336	\$108,395,879	\$146,181,336	\$0	\$0.00%
<b>Surplus (Deficit)</b>	<b>\$306,192</b>	<b>\$1,186,619</b>	<b>\$0</b>	<b>(\$1,089,074)</b>	<b>\$2,400,968</b>	<b>\$2,400,968</b>	<b>N/A</b>

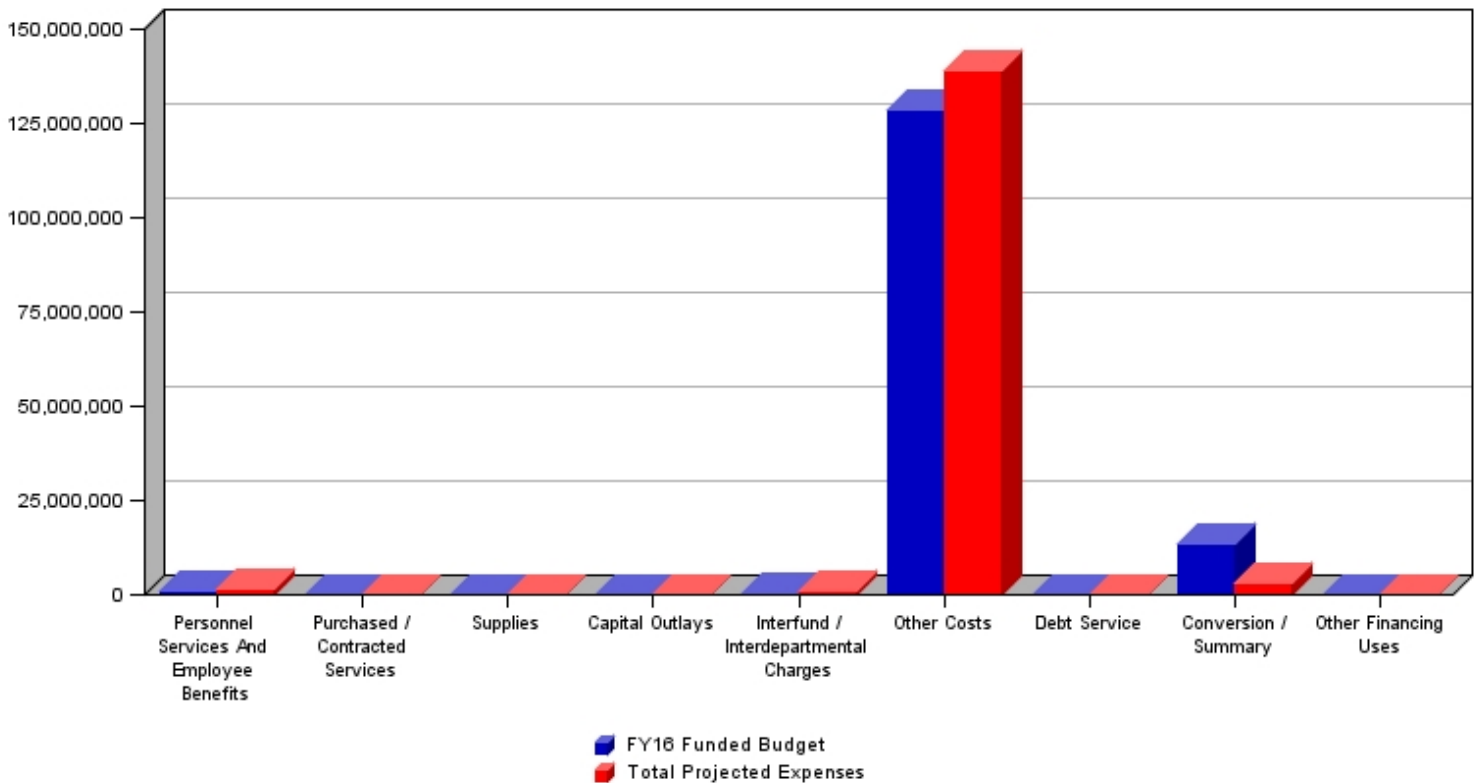
**Major Revenue Variances:**

Currently, FY16 Group Insurance revenue is projected to be \$148MM. The employer and employee contributions fund medical claims because the City is self-funded and the contracts for the medical providers act as Administrators over the insurance program.

**Major Expenditure Variances:**

Currently, FY16 Group Insurance expenditures are projected to be \$146MM. This amount includes projected expenses for insurance plan payments as well as costs related to the Affordable Care Act.

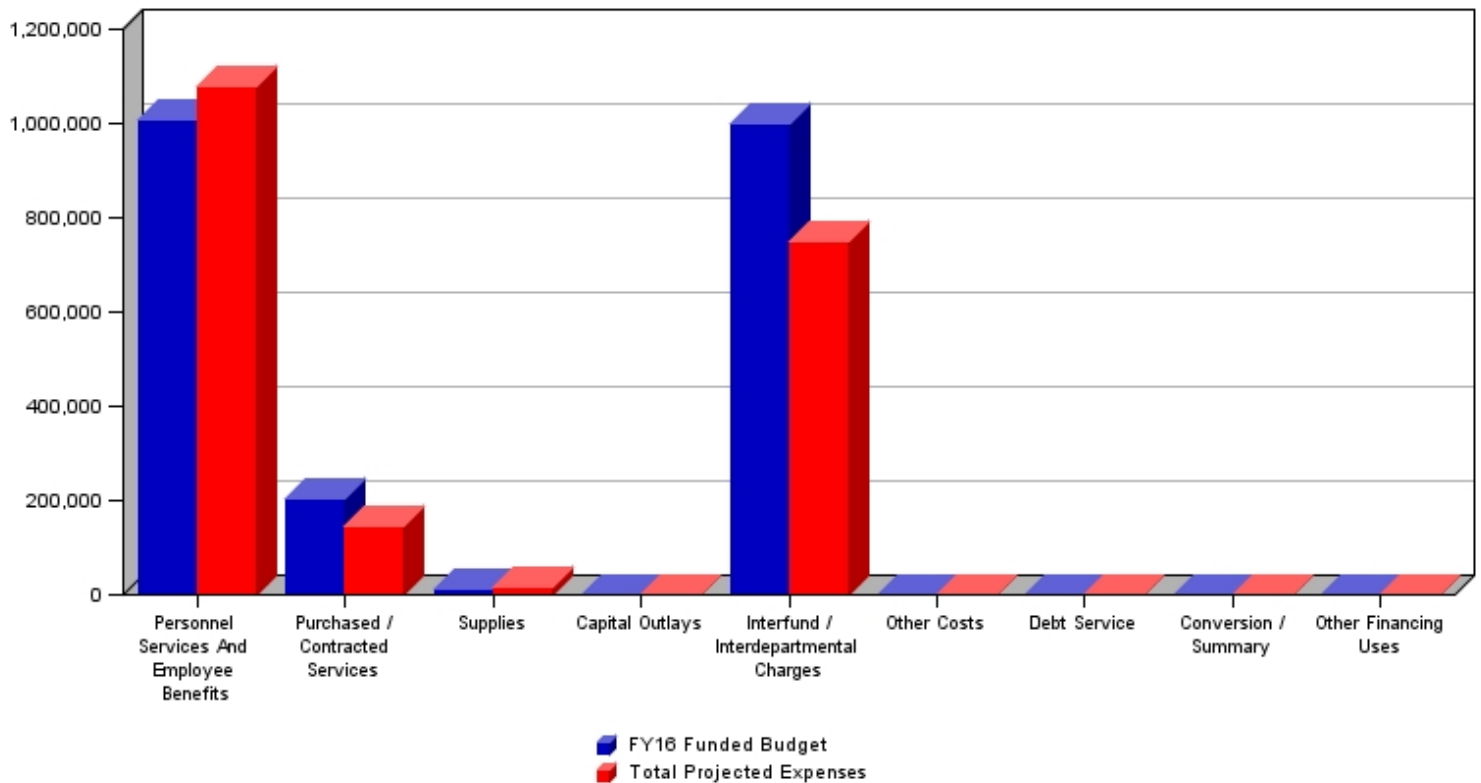
Group Insurance Fund - Non-Departmental



Account	FY16 Funded Budget	Actual Y-T-D(Mar)	Projected Expenses	Total Projected Expenses	Variance (\$)	Variance (%)
Personnel Services And Employee Benefits	\$1,033,704	\$536,502	\$853,894	\$1,390,395	(\$356,691)	(34.51%)
Purchased / Contracted Services	\$0	\$20,200	\$0	\$20,200	(\$20,200)	0.00%
Supplies	\$0	\$0	\$0	\$0	\$0	0.00%
Capital Outlays	\$0	\$0	\$0	\$0	\$0	0.00%
Interfund / Interdepartmental Charges	\$690,365	\$777,334	\$140,338	\$917,671	(\$227,306)	(32.93%)
Other Costs	\$128,721,210	\$106,102,438	\$32,803,052	\$138,905,490	(\$10,184,280)	(7.91%)
Debt Service	\$0	\$0	\$0	\$0	\$0	0.00%
Conversion / Summary	\$13,508,929	\$0	\$2,953,710	\$2,953,710	\$10,555,219	78.14%
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	0.00%
<b>Expenses</b>	<b>\$143,954,208</b>	<b>\$107,436,473</b>	<b>\$36,750,993</b>	<b>\$144,187,466</b>	<b>(\$233,258)</b>	<b>(0.16%)</b>

Expenditure Category	Variance Explanation
Personnel Services And Employee Benefits Explanation	Variance due to expenses related to voluntary employee/retiree vision care more than anticipated.
Purchased / Contracted Services Explanation	Variance due to INBR contract services more than anticipated.
Supplies Explanation	N/A
Capital Outlays Explanation	N/A
Interfund / Interdepartmental Charges Explanation	Variance due to indirect cost monthly allocations more than anticipated.
Other Costs Explanation	Variance due to incurred but not reported claims more than anticipated.
Debt Service Explanation	N/A
Conversion / Summary Explanation	This amount represents an allocation carried forward from previous fiscal years.
Other Financing Uses Explanation	N/A

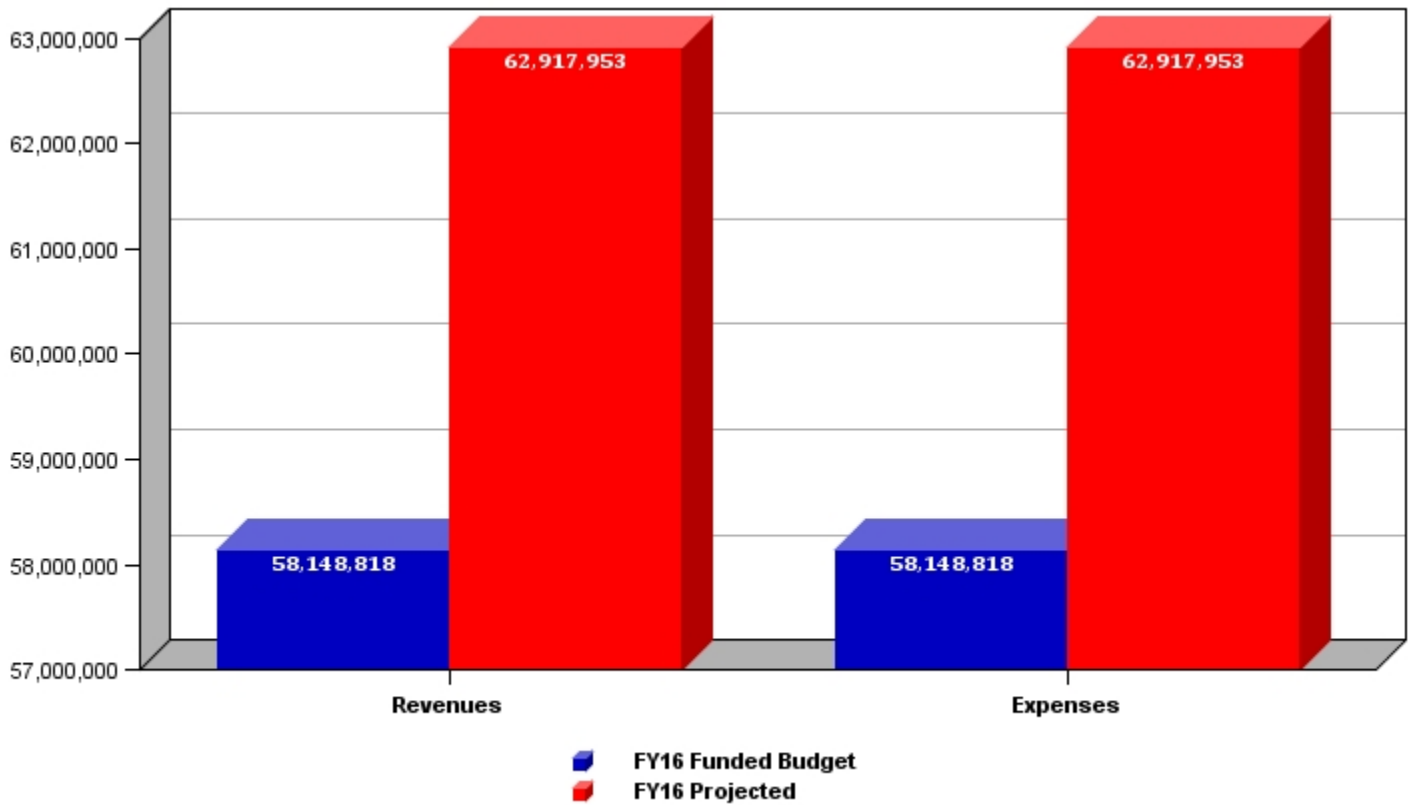
Group Insurance Fund - Department Of Human Resources



Account	FY16 Funded Budget	Actual Y-T-D(Mar)	Projected Expenses	Total Projected Expenses	Variance (\$)	Variance (%)
Personnel Services And Employee Benefits	\$1,010,000	\$827,029	\$251,581	\$1,078,611	(\$68,611)	(6.79%)
Purchased / Contracted Services	\$205,796	\$115,730	\$31,342	\$147,072	\$58,724	28.54%
Supplies	\$10,628	\$17,158	\$0	\$17,158	(\$6,530)	(61.44%)
Capital Outlays	\$0	\$0	\$0	\$0	\$0	0.00%
Interfund / Interdepartmental Charges	\$1,000,000	\$511	\$750,000	\$750,511	\$249,489	24.95%
Other Costs	\$704	\$519	\$0	\$519	\$185	26.32%
Debt Service	\$0	\$0	\$0	\$0	\$0	0.00%
Conversion / Summary	\$0	\$0	\$0	\$0	\$0	0.00%
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	0.00%
<b>Expenses</b>	<b>\$2,227,128</b>	<b>\$960,946</b>	<b>\$1,032,924</b>	<b>\$1,993,870</b>	<b>\$233,258</b>	<b>10.47%</b>

Expenditure Category	Variance Explanation
Personnel Services And Employee Benefits Explanation	As of March 31, 2016, the Department of Human Resources had one vacant position. Variance due to timing of filling vacant position.
Purchased / Contracted Services Explanation	Variance due to contracted services for Background Checks, Court Reporting Services, Pre-Employment Physical and Drug Screenings less than anticipated.
Supplies Explanation	Variance due to supply expenses more than anticipated.
Capital Outlays Explanation	N/A
Interfund / Interdepartmental Charges Explanation	Variance due to Employee Benefit Costs less than anticipated.
Other Costs Explanation	Variance due to the Compensation Board Hearings less than anticipated.
Debt Service Explanation	N/A
Conversion / Summary Explanation	N/A
Other Financing Uses Explanation	N/A

## Hotel/Motel Tax Fund BUDGET VARIANCE ANALYSIS AND PROJECTION



Account	FY14 Actual Y-T-D(Mar)	FY15 Actual Y-T-D(Mar)	FY16 Funded Budget	FY16 Actual Y-T-D(Mar)	FY16 Projected	Variance (\$)	Variance (%)
Revenues	\$42,008,765	\$46,111,089	\$58,148,818	\$48,103,721	\$62,917,953	\$4,769,135	\$8.20%
Expenses	\$42,008,765	\$46,111,089	\$58,148,818	\$48,103,721	\$62,917,953	(\$4,769,135)	(\$8.20%)
<b>Surplus (Deficit)</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>N/A</b>

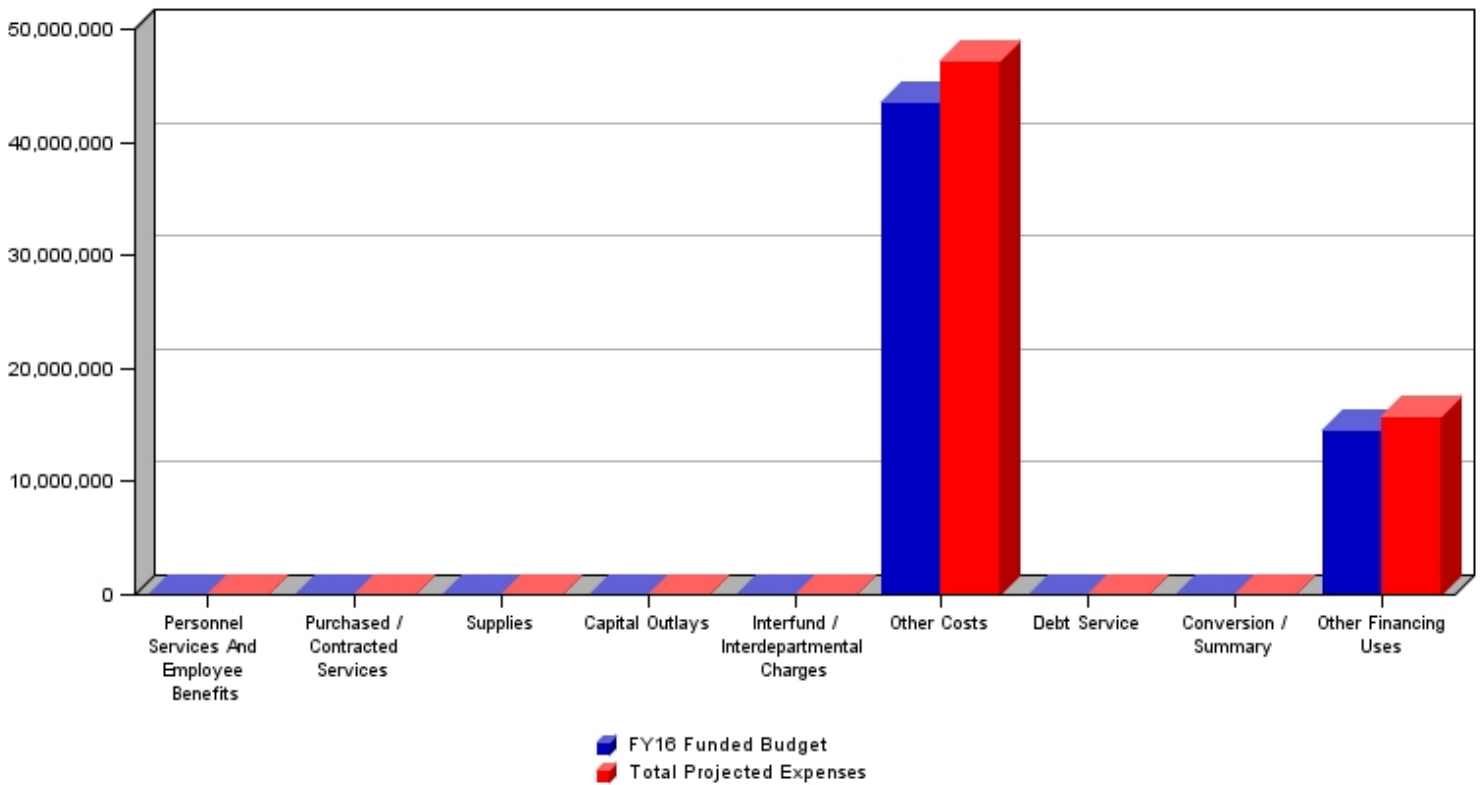
**Major Revenue Variances:**

Variance due to settlement payments against online hotel sales vendors.

**Major Expenditure Variances:**

Hotel/Motel Tax Fund expenses are commensurate with revenues.

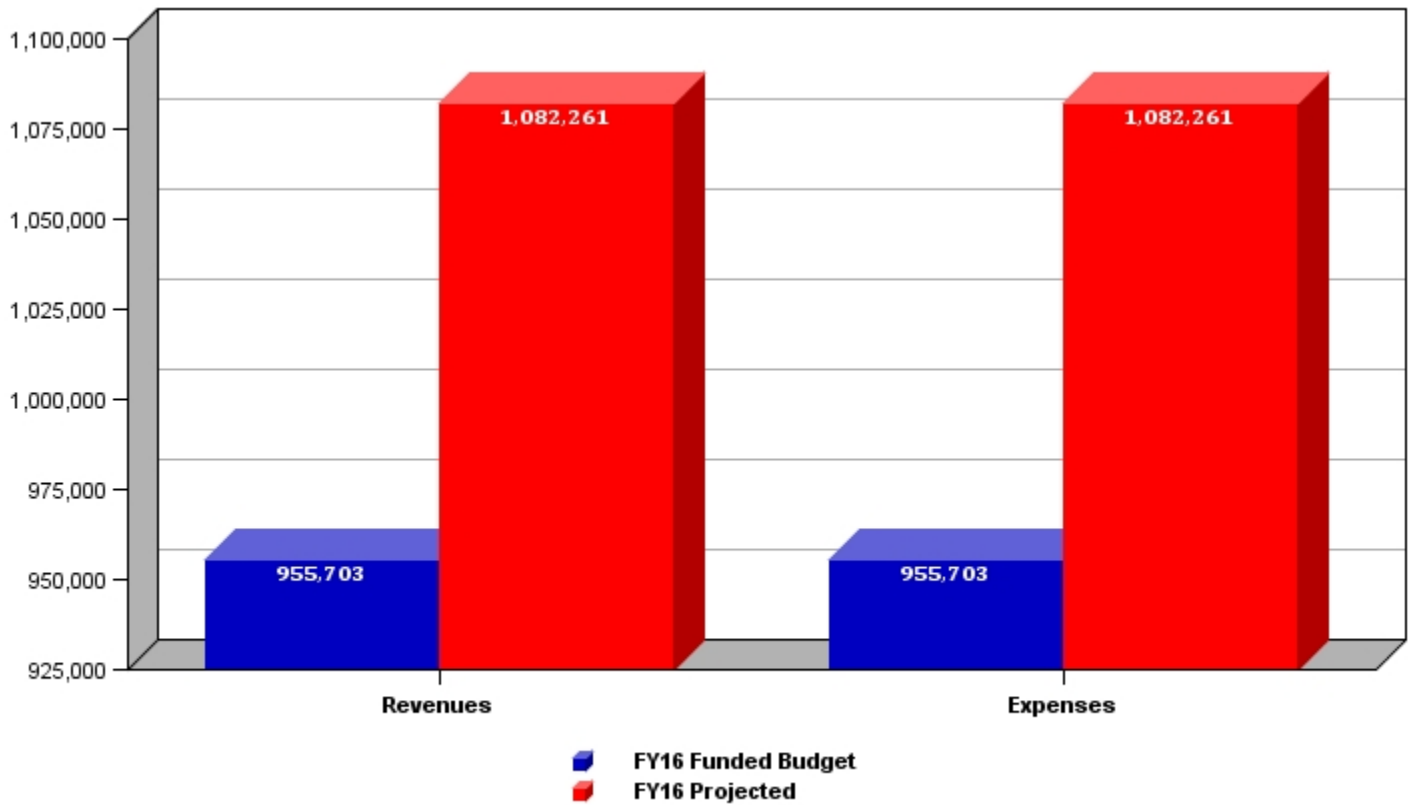
Hotel/Motel Tax Fund - Non-Departmental



Account	FY16 Funded Budget	Actual Y-T-D(Mar)	Projected Expenses	Total Projected Expenses	Variance (\$)	Variance (%)
Personnel Services And Employee Benefits	\$0	\$0	\$0	\$0	\$0	0.00%
Purchased / Contracted Services	\$0	\$0	\$0	\$0	\$0	0.00%
Supplies	\$0	\$0	\$0	\$0	\$0	0.00%
Capital Outlays	\$0	\$0	\$0	\$0	\$0	0.00%
Interfund / Interdepartmental Charges	\$0	\$0	\$0	\$0	\$0	0.00%
Other Costs	\$43,617,429	\$34,952,745	\$12,235,720	\$47,188,465	(\$3,571,036)	(8.19%)
Debt Service	\$0	\$0	\$0	\$0	\$0	0.00%
Conversion / Summary	\$0	\$0	\$0	\$0	\$0	0.00%
Other Financing Uses	\$14,531,389	\$13,150,976	\$2,578,512	\$15,729,488	(\$1,198,099)	(8.24%)
<b>Expenses</b>	<b>\$58,148,818</b>	<b>\$48,103,721</b>	<b>\$14,814,232</b>	<b>\$62,917,953</b>	<b>(\$4,769,135)</b>	<b>(8.20%)</b>

Expenditure Category	Variance Explanation
Personnel Services And Employee Benefits Explanation	N/A
Purchased / Contracted Services Explanation	N/A
Supplies Explanation	N/A
Capital Outlays Explanation	N/A
Interfund / Interdepartmental Charges Explanation	N/A
Other Costs Explanation	Expenses are commensurate with revenues.
Debt Service Explanation	N/A
Conversion / Summary Explanation	N/A
Other Financing Uses Explanation	Expenses are commensurate with revenues.

## Rental/Motor Vehicle Tax Fund BUDGET VARIANCE ANALYSIS AND PROJECTION



Account	FY14 Actual Y-T-D(Mar)	FY15 Actual Y-T-D(Mar)	FY16 Funded Budget	FY16 Actual Y-T-D(Mar)	FY16 Projected	Variance (\$)	Variance (%)
Revenues	\$806,021	\$877,967	\$955,703	\$848,363	\$1,082,261	\$126,558	\$13.24%
Expenses	\$806,021	\$877,967	\$955,703	\$848,363	\$1,082,261	(\$126,558)	(\$13.24%)
<b>Surplus (Deficit)</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>N/A</b>

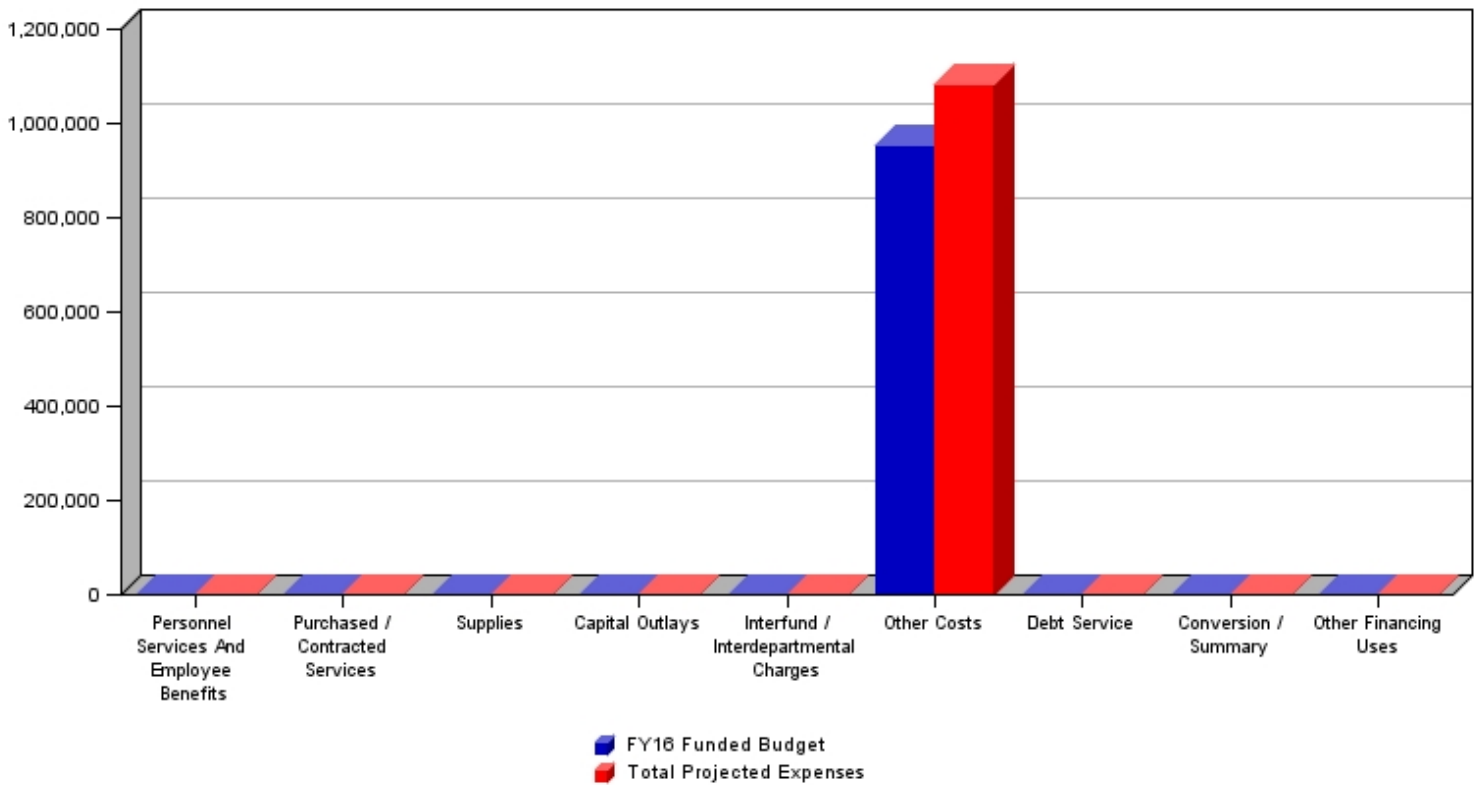
**Major Revenue Variances:**

Rental Car tax collections on pace with revenue amounts expected for third quarter.

**Major Expenditure Variances:**

Expenditures are projected to be slightly above anticipations.

Rental/Motor Vehicle Tax Fund - Non-Departmental



Account	FY16 Funded Budget	Actual Y-T-D(Mar)	Projected Expenses	Total Projected Expenses	Variance (\$)	Variance (%)
Personnel Services And Employee Benefits	\$0	\$0	\$0	\$0	\$0	0.00%
Purchased / Contracted Services	\$0	\$0	\$0	\$0	\$0	0.00%
Supplies	\$0	\$0	\$0	\$0	\$0	0.00%
Capital Outlays	\$0	\$0	\$0	\$0	\$0	0.00%
Interfund / Interdepartmental Charges	\$0	\$0	\$0	\$0	\$0	0.00%
Other Costs	\$955,703	\$848,363	\$233,898	\$1,082,261	(\$126,558)	(13.24%)
Debt Service	\$0	\$0	\$0	\$0	\$0	0.00%
Conversion / Summary	\$0	\$0	\$0	\$0	\$0	0.00%
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	0.00%
<b>Expenses</b>	<b>\$955,703</b>	<b>\$848,363</b>	<b>\$233,898</b>	<b>\$1,082,261</b>	<b>(\$126,558)</b>	<b>(13.24%)</b>

Expenditure Category	Variance Explanation
Personnel Services And Employee Benefits Explanation	N/A
Purchased / Contracted Services Explanation	N/A
Supplies Explanation	N/A
Capital Outlays Explanation	N/A
Interfund / Interdepartmental Charges Explanation	N/A
Other Costs Explanation	Variance due to other costs more than anticipated.
Debt Service Explanation	N/A
Conversion / Summary Explanation	N/A
Other Financing Uses Explanation	N/A



# Cash Pool Reporting – March 2016

## Enterprise Funds

Enterprise Funds		Investment in Cash Pool (\$ in thousands)				Cash Pool Interest Earnings (\$ in thousands)			
Fund	Description	DEC-2015	JAN-2016	FEB-2016	MAR-2016	DEC-2015	JAN-2016	FEB-2016	MAR-2016
5051	Water and Waste Water Revenue	\$42,638	\$72,501	\$93,379	\$121,410	\$55	\$64	\$114	\$92
5052	Water and Waste Water Renewal Extension	690,720	678,644	670,340	654,092	1,213	762	927	595
5401	Solid Waste Services Revenue	13,066	8,999	5,572	1,646	27	12	10	3
5402	Solid Waste R&E	(2,719)	(2,722)	(2,785)	(2,788)	(1)	(3)	(4)	(2)
5501	Airport Revenue	90,940	102,113	100,949	105,956	169	107	140	93
5502	Airport Renewal Extension	723,387	714,665	695,698	678,778	1,270	800	969	617
5601	Building Permits	6,244	7,527	8,135	8,947	10	8	11	8
5602	Building Renewal & Extension	41,574	41,765	41,757	41,808	72	46	57	37
	<b>Total</b>	<b>\$1,605,851</b>	<b>\$1,623,492</b>	<b>\$1,613,045</b>	<b>\$1,609,849</b>	<b>\$2,815</b>	<b>\$1,796</b>	<b>\$2,224</b>	<b>\$1,443</b>





# Cash Pool Reporting – March 2016

## Governmental Funds

Governmental Funds		Investment in Cash Pool (\$ in thousands)				Cash Pool Interest Earnings (\$ in thousands)			
Fund	Description	DEC-2015	JAN-2016	FEB-2016	MAR-2016	DEC-2015	JAN-2016	FEB-2016	MAR-2016
1001	General Fund	\$235,700	\$259,835	\$252,824	\$259,091	\$463	\$276	\$352	\$229
2151	Emergency Telephone System	(2,144)	(2,392)	(3,530)	(4,188)	(3)	(2)	(4)	(3)
2751	Hotel/Motel Tax	778	(36)	349	1,133	2	-	-	1
2801	Rental/Motor Vehicle Tax	6	23	(38)	(12)	-	-	-	-
3101	Annual Bond	344	345	345	346	-	-	-	-
3501	Park Improvement	7,228	7,333	6,927	6,974	17	8	10	6
3503	Capital Finance	12,117	14,368	13,217	12,564	14	15	19	11
3504	Special Assessment	2,567	2,626	2,635	2,663	4	3	4	2
3507	Capital Asset	(5,714)	(6,131)	(2,985)	(2,122)	(14)	(7)	(6)	(2)
3508	Capital Finance Recovery Zone	(109)	(215)	(427)	(642)	-	-	-	-
	<b>Total</b>	<b>\$250,773</b>	<b>\$275,757</b>	<b>\$269,319</b>	<b>\$275,806</b>	<b>\$483</b>	<b>\$293</b>	<b>\$375</b>	<b>\$244</b>



# Cash Pool Reporting – March 2016

## Other Funds

Other Funds		Investment in Cash Pool (\$ in thousands)				Cash Pool Interest Earnings (\$ in thousands)			
Fund	Description	DEC-2015	JAN-2016	FEB-2016	MAR-2016	DEC-2015	JAN-2016	FEB-2016	MAR-2016
5561	Parks Facilities Revenue Fund	(\$160)	(\$202)	(\$200)	(\$205)	\$0	\$0	\$0	\$0
5562	Parks Facilities Renewal & Extn Fund	(113)	(113)	(113)	(113)	-	-	-	-
5571	Underground Atlanta Facilities Revenue	(7,806)	(8,413)	(8,534)	(8,638)	(14)	(9)	(12)	(8)
5572	Downtown Parking Project Fund	34	69	105	177	-	-	-	-
5574	City Plaza Project Fund	-	-	(95)	10,160	-	-	-	4
5581	Civic Center Revenue	(2,832)	(3,038)	(3,280)	(3,359)	(5)	(3)	(4)	(3)
5582	Civic Center R&F	600	602	602	603	1	1	1	1
6001	Fleet Service	(28,335)	(28,162)	(27,752)	(27,677)	(49)	(31)	(38)	(25)
6002	Group Insurance	13,118	12,605	11,317	10,715	21	14	16	10
7101	Agency	22,755	22,496	21,933	22,253	40	25	31	20
4501	Perpetual Care	321	284	284	282	1	-	-	-
7701	Trust	29,040	32,429	33,731	33,166	53	34	45	30
	<b>Total</b>	<b>\$26,622</b>	<b>\$28,557</b>	<b>\$27,999</b>	<b>\$37,364</b>	<b>\$48</b>	<b>\$31</b>	<b>\$39</b>	<b>\$29</b>
	<b>Total Investment in Cash Pool</b>	<b>\$1,883,246</b>	<b>\$1,927,806</b>	<b>\$1,910,363</b>	<b>\$1,923,018</b>	<b>\$3,346</b>	<b>\$2,120</b>	<b>\$2,638</b>	<b>\$1,716</b>

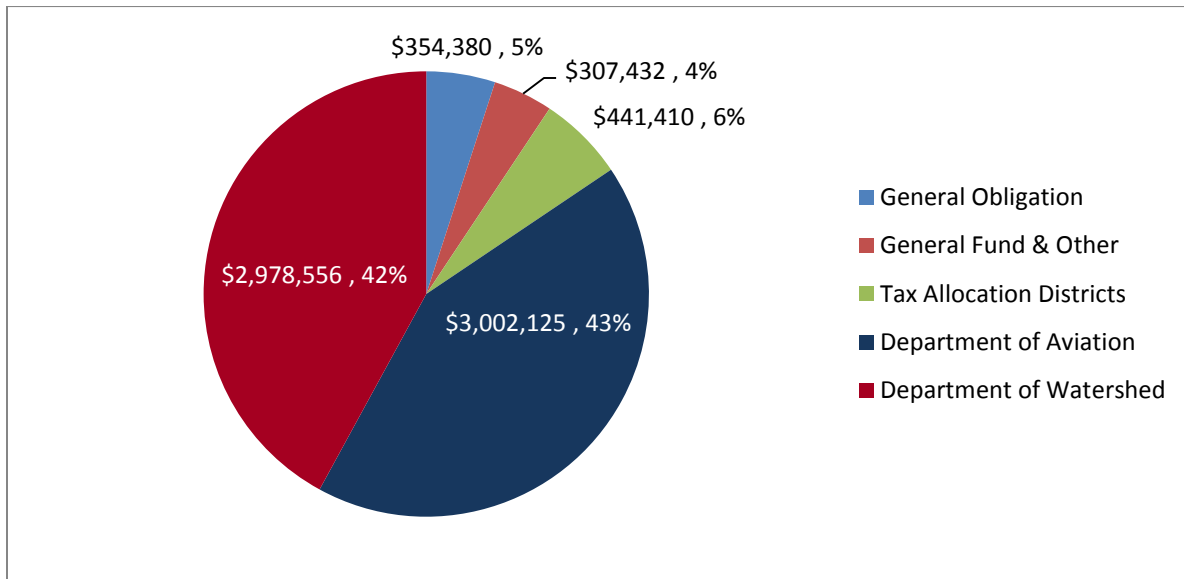
**CITY OF ATLANTA, GEORGIA General  
Fund - Statement of Cash Flows**  
(In Thousands)  
Q3 FY2016 & Q3 FY2015

Unaudited

	FY2016				FY2015				
	Jan-16	Feb-16	Mar-16	Q3	FY16 Fiscal YTD	Q1	Q2	Q3	FY15 Fiscal YTD
Cash and cash equivalents, beginning of period	\$ 187,510	\$ 210,028	\$ 204,881	\$ 187,510	\$ 170,698	\$ 137,284	\$ 100,543	\$ 208,961	\$ 137,284
<b>Cash flows from operating activities</b>									
Revenue									
Cash flow from property taxes	3,915	949	1,356	6,220	189,314	17,568	160,745	6,728	185,041
Cash flow from public utility and other taxes	48,188	11,814	13,965	73,967	186,828	40,809	68,002	75,244	184,055
Cash flow from licenses and permits	3,624	12,564	30,190	46,378	63,196	4,147	9,015	39,456	52,618
Cash flow from charges for services	1,697	443	1,580	3,720	7,532	2,358	2,114	3,030	7,502
Cash flow from fines & forfeitures	1,878	2,231	2,172	6,281	17,980	6,969	5,996	6,999	19,964
Cash flow from building and concessions	326	902	310	1,538	5,307	3,846	1,667	1,582	7,095
Cash flow from hotel/motel taxes	962	2,408	2,090	5,460	13,150	3,385	3,810	5,322	12,517
Cash flow from other miscellaneous	3,177	3,203	3,221	9,601	28,741	8,779	8,491	8,547	25,817
Accounts Receivable Decrease (Increase)	2,652	898	(423)	3,127	(8,270)	(4,756)	5,222	(424)	42
<b>Total revenue</b>	<b>66,419</b>	<b>35,412</b>	<b>54,461</b>	<b>156,292</b>	<b>503,778</b>	<b>83,105</b>	<b>265,062</b>	<b>146,484</b>	<b>494,651</b>
Employee Accruals	2,186	634	3,991	6,811	30	(2,047)	(968)	1,375	(1,640)
Employee Expense	(34,232)	(30,501)	(34,509)	(99,242)	(289,980)	(91,237)	(94,690)	(91,537)	(277,464)
Employee related payments	(32,046)	(29,867)	(30,518)	(92,431)	(289,950)	(93,284)	(95,658)	(90,162)	(279,104)
Payments to Vendors	(6,811)	(13,232)	(9,851)	(29,894)	(126,583)	(30,006)	(37,438)	(33,972)	(101,416)
Accounts Payable	581	1,980	(7,328)	(4,767)	(13,893)	(4,174)	(441)	3,794	(821)
Vendor related payments	(6,230)	(11,252)	(17,179)	(34,661)	(140,476)	(34,180)	(37,879)	(30,178)	(102,237)
<b>Operating expenses</b>	<b>(38,276)</b>	<b>(41,119)</b>	<b>(47,697)</b>	<b>(127,092)</b>	<b>(430,426)</b>	<b>(127,464)</b>	<b>(133,537)</b>	<b>(120,340)</b>	<b>(381,341)</b>
<b>Operating income</b>	<b>28,143</b>	<b>(5,707)</b>	<b>6,764</b>	<b>29,200</b>	<b>73,352</b>	<b>(44,359)</b>	<b>131,525</b>	<b>26,144</b>	<b>113,310</b>
Operating transfers	(3,997)	2,411	1,027	(559)	(9,541)	2,322	(158)	234	2,398
Hotel/motel	(962)	(2,408)	(2,090)	(5,460)	(13,150)	(3,385)	(3,810)	(5,322)	(12,517)
Operating transfers	(4,959)	3	(1,063)	(6,019)	(22,691)	(1,063)	(3,968)	(5,088)	(10,119)
Interfund receivables/payables	(1,492)	1,781	(101)	188	15,107	21,957	(7,935)	2,893	16,915
<b>Net cash (used)/provided by operating activities</b>	<b>21,692</b>	<b>(3,923)</b>	<b>5,600</b>	<b>23,369</b>	<b>65,768</b>	<b>(23,465)</b>	<b>119,622</b>	<b>23,949</b>	<b>120,106</b>
<b>Cash flows from financing activities</b>									
MOU principal payments	-	-	-	-	(10,000)	(10,000)	-	-	(10,000)
Principal repayments of long-term debt	-	-	-	-	(11,407)	(2,223)	(8,872)	-	(11,095)
Interest payments	-	(115)	114	(1)	(2,683)	(1,050)	(1,911)	1	(2,960)
Acquisition, construction and impr. of capital assests	(417)	(1,156)	(202)	(1,775)	(11,275)	(374)	(688)	(1,383)	(2,445)
Capital Contributions	-	-	-	-	-	-	-	-	-
Proceeds from bond/note issuance	-	-	-	-	7,779	-	-	-	-
Proceeds from sale of capital assets	9	98	88	195	581	450	28	703	1,181
<b>Net cash (used)/provided by financing activities</b>	<b>(408)</b>	<b>(1,173)</b>	<b>-</b>	<b>(1,581)</b>	<b>(27,005)</b>	<b>(13,197)</b>	<b>(11,443)</b>	<b>(679)</b>	<b>(25,319)</b>
<b>Cash flows from investing activities</b>									
Interest on investments	1,234	(51)	337	1,520	1,357	(79)	239	1,480	1,640
Purchases and sales of non-pooled investments	-	-	-	-	-	-	-	-	-
<b>Net cash provided by/(used) investing activities</b>	<b>1,234</b>	<b>(51)</b>	<b>337</b>	<b>1,520</b>	<b>1,357</b>	<b>(79)</b>	<b>239</b>	<b>1,480</b>	<b>1,640</b>
<b>Change in cash and cash equivalents</b>	<b>22,518</b>	<b>(5,147)</b>	<b>5,937</b>	<b>23,308</b>	<b>40,120</b>	<b>(36,741)</b>	<b>108,418</b>	<b>24,750</b>	<b>96,427</b>
<b>Cash and cash equivalents, ending balance</b>	<b>\$ 210,028</b>	<b>\$ 204,881</b>	<b>\$ 210,818</b>	<b>\$ 210,818</b>	<b>\$ 210,818</b>	<b>\$ 100,543</b>	<b>\$ 208,961</b>	<b>\$ 233,711</b>	<b>\$ 233,711</b>
Cumulative operating cash flow	\$ 64,091	\$ 60,168	\$ 65,768	\$ 65,768	\$ 65,768	\$ (23,465)	\$ 192,712	\$ 216,661	\$ 120,106
Cumulative cash flow from financing	\$ (25,424)	\$ -	\$ (25,424)	\$ (25,424)	\$ (27,005)	\$ (13,197)	\$ (51,869)	\$ (52,548)	\$ (25,319)
Cumulative cash flow from investing	\$ 1,071	\$ (51)	\$ 1,408	\$ 1,408	\$ 1,357	\$ (79)	\$ 1,245	\$ 2,725	\$ 1,640
<b>Total</b>	<b>\$ 39,738</b>	<b>\$ 60,117</b>	<b>\$ 41,752</b>	<b>\$ 41,752</b>	<b>\$ 40,120</b>	<b>\$ (36,741)</b>	<b>\$ 142,088</b>	<b>\$ 166,838</b>	<b>\$ 96,427</b>

## City of Atlanta Debt Portfolio

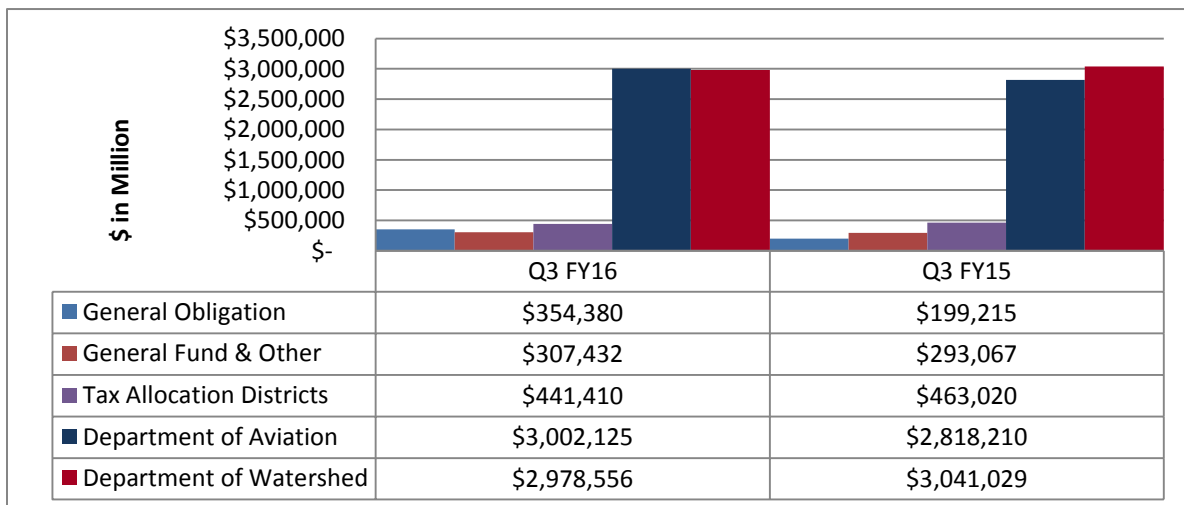
### Total Debt Outstanding (Q3 FY16)



The City of Atlanta’s outstanding long-term debt totaled \$7.08 billion as of Q3 FY16. Total debt is comprised of approximately \$354 million of General Obligation bonds; \$307 million of General Fund and Other Conduit debt; \$441 million in Tax Allocation Districts (TADs); \$3.0 billion of Aviation Revenue bonds; and \$3.0 billion of Watershed Revenue bonds.

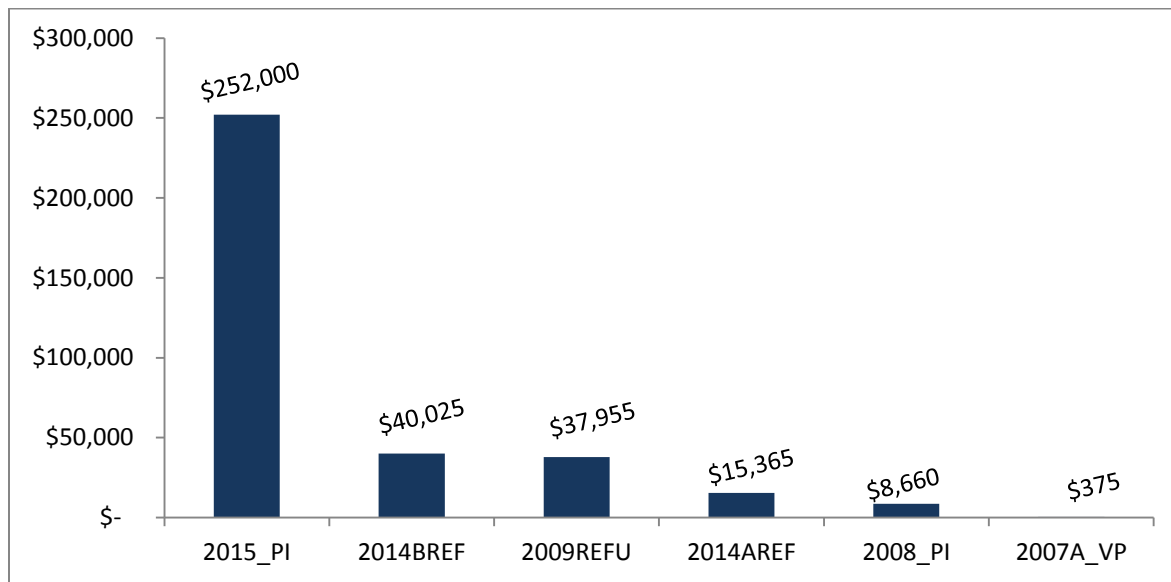
A comparison of FY16 and FY15 Q3 total outstanding debt shows an overall net increase of \$269 million or 4.0%. The debt increase is the result of a \$300 million Bond Anticipation Notes (BAN) issuance by the Department of Aviation during the 3<sup>rd</sup> quarter. The City has made approximately \$476.4 million in YTD debt payments through the end of March.

### Comparison of Outstanding Debt



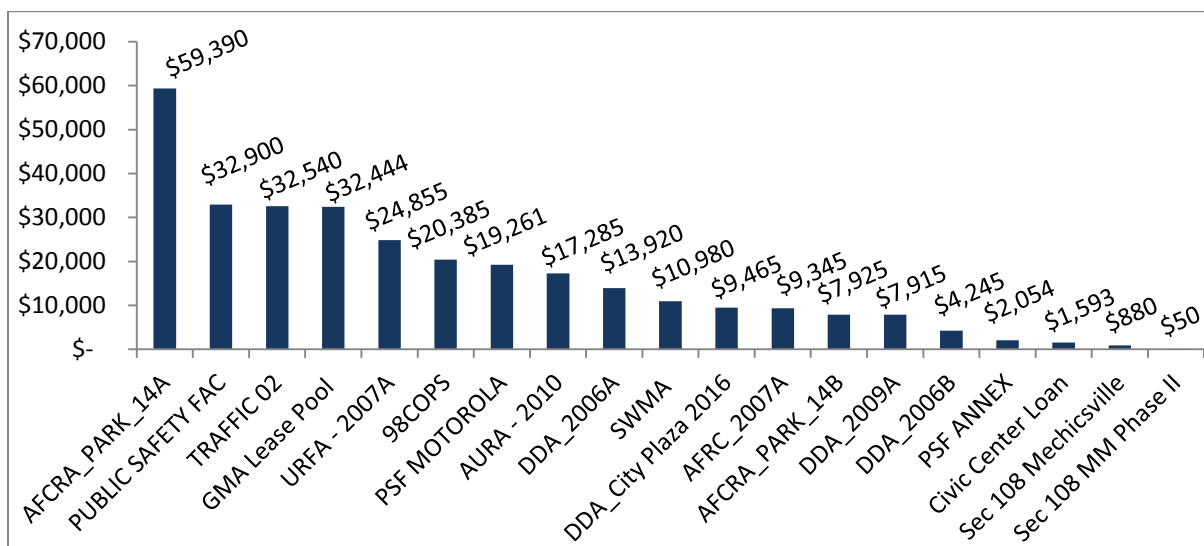
The following graphs outline debt outstanding for each series of bonds within the City's debt portfolios:

### General Obligation



The City's General Obligation debt portfolio consists of seven (7) bond issuances with \$354 million outstanding as of Q3 FY16. A comparison with same period FY15 shows an overall increase of \$155 million in total outstanding debt. During FY15 the City issued \$252 million in G.O bonds to finance a portion of the approximate \$1 billion in citywide capital improvement needs. Additionally, the City defeased \$20.3 million of its outstanding GO bonds that were callable in January 2016 as well as paid the principal on the bonds that matured in December.

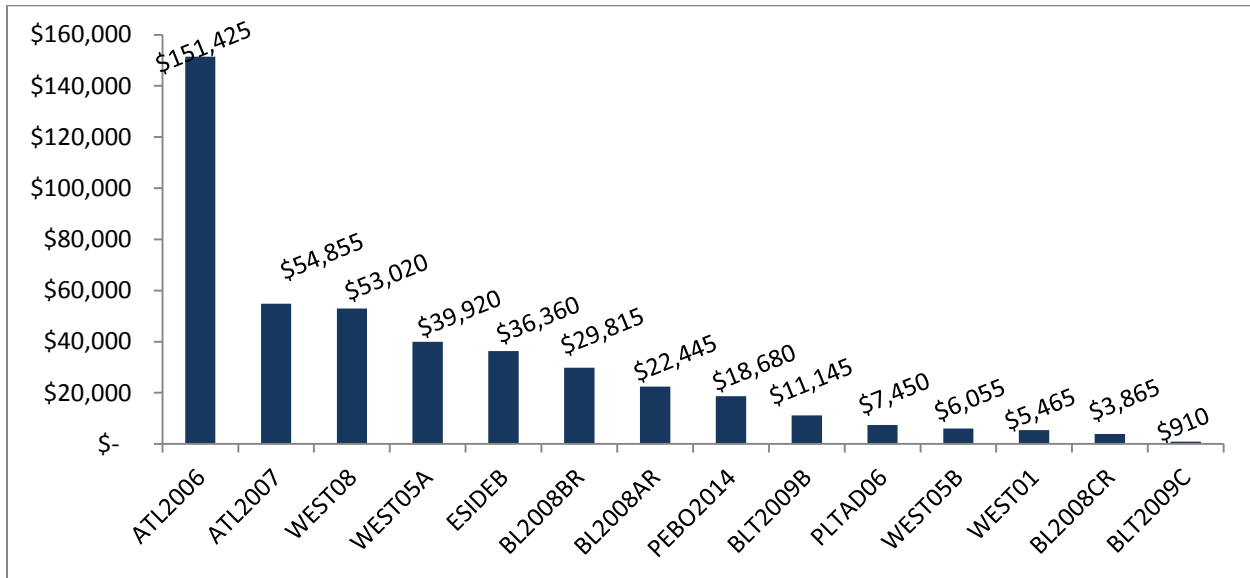
### General Fund & Other



The General Fund and Other debt portfolio include, but are not limited to bonds issued by, the Atlanta Fulton County Recreation Authority (AFCRA), Atlanta Public Safety Authority, Atlanta Solid Waste Management Authority and the Downtown Development Authority (DDA). The total debt outstanding as

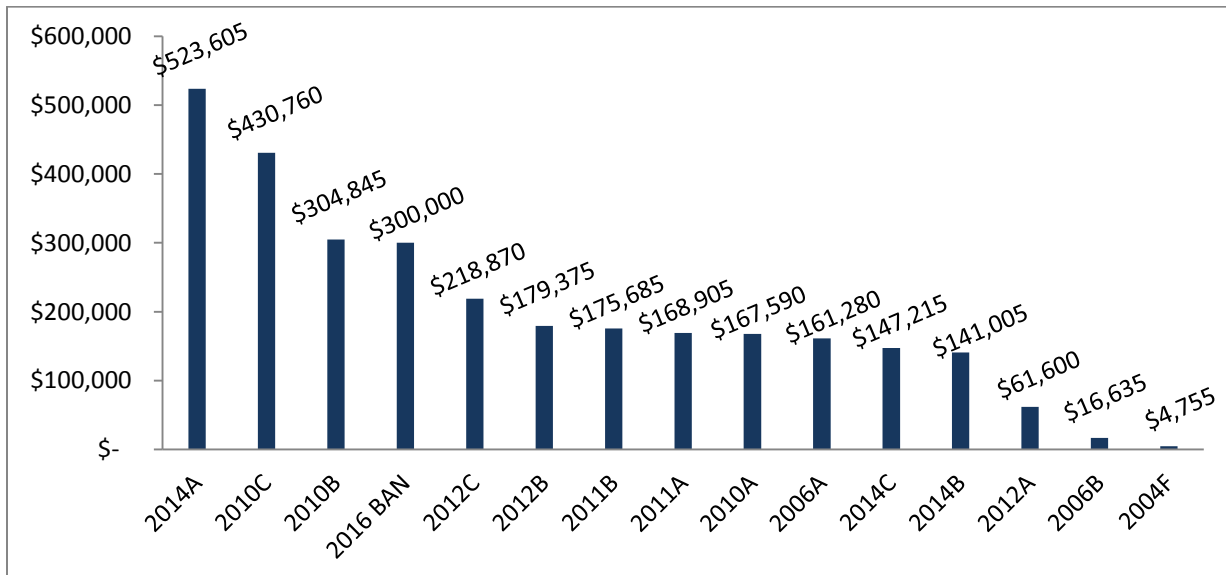
of Q3 FY16 was \$307 million. A comparison with same period FY15 shows an overall decrease of \$15 million.

### **Tax Allocation Districts (TADs)**



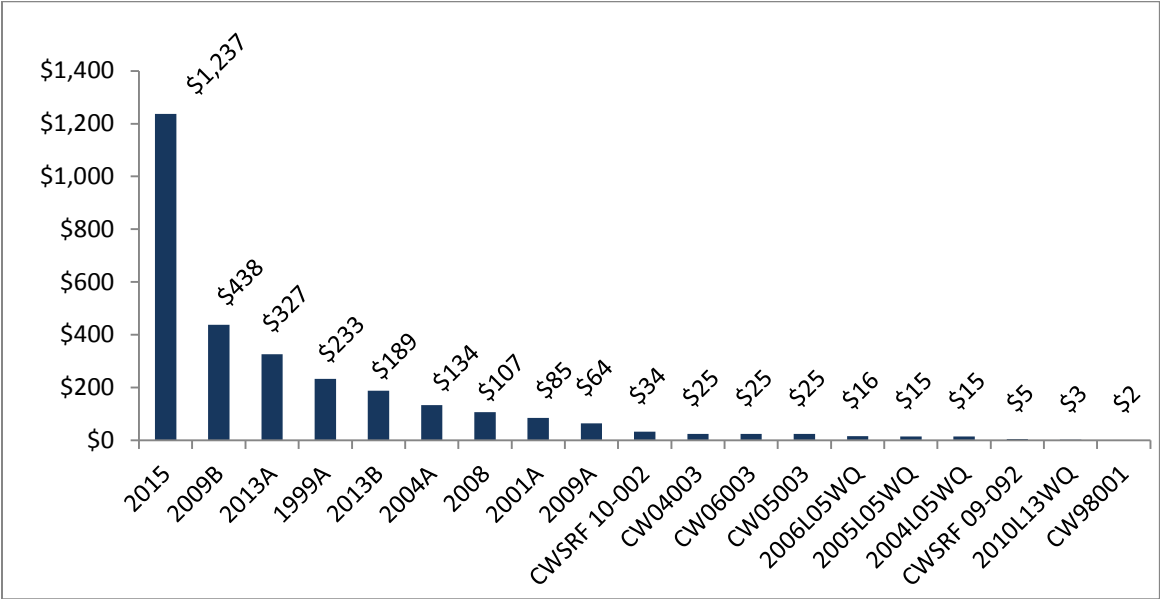
TAD debt totaled \$441 million as of Q3 FY16. This amount represents a decrease of \$21.6 million of total TAD debt outstanding over the same period FY15. The decrease results from the optional redemption of Princeton Lakes TAD bonds in March 2016, and the continued payment of debt maturities.

### **Department of Aviation**



The Department of Aviation's debt totaled \$3.0 billion as of Q3 FY16. This reflects a net increase of \$184 million over the same period FY15. The increase is the result of a \$300 million Bond Anticipation Notes (BAN) issuance in March 2016.

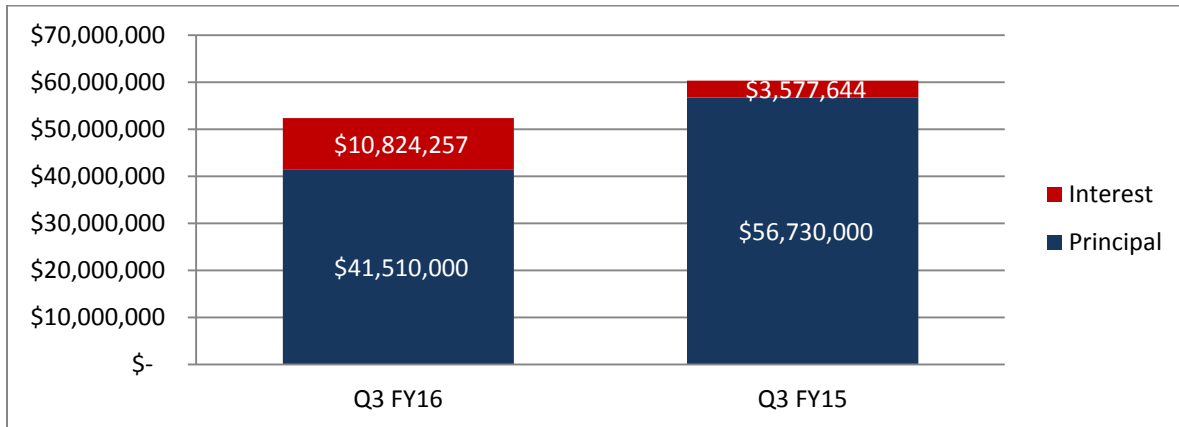
**Department of Watershed Management**



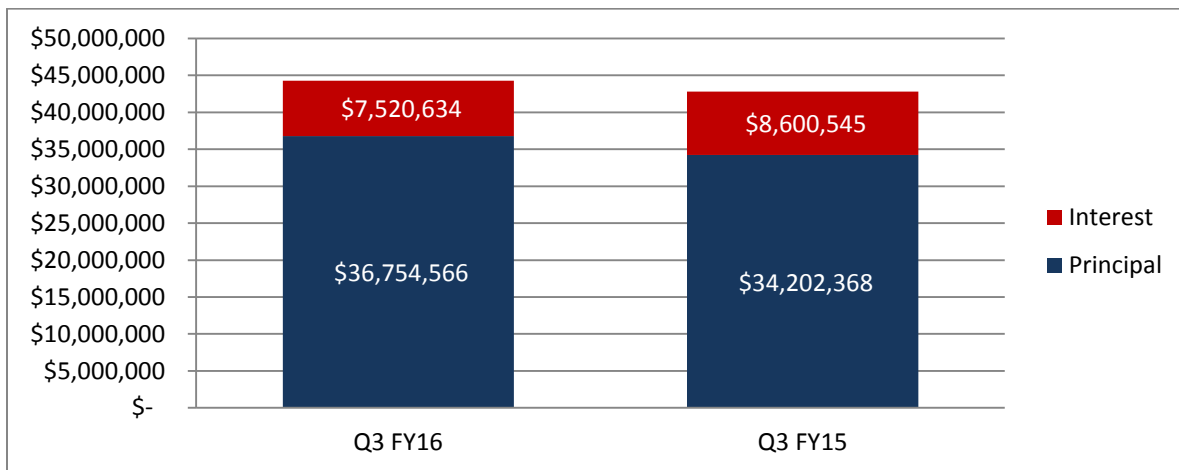
The Department of Watershed Management’s debt totaled \$3.0 billion as of Q3 FY16. This reflects an overall debt decrease of approximately \$62.5 million over the same period in FY15.

The following graphs provide a comparison of YTD debt payments between FY16 and FY15.

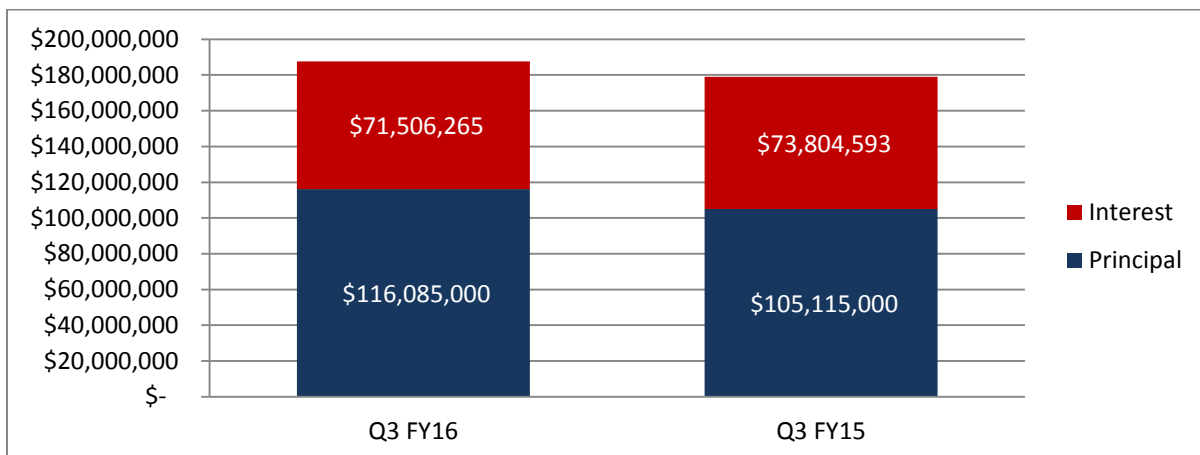
### General Obligation



### General Fund & Other

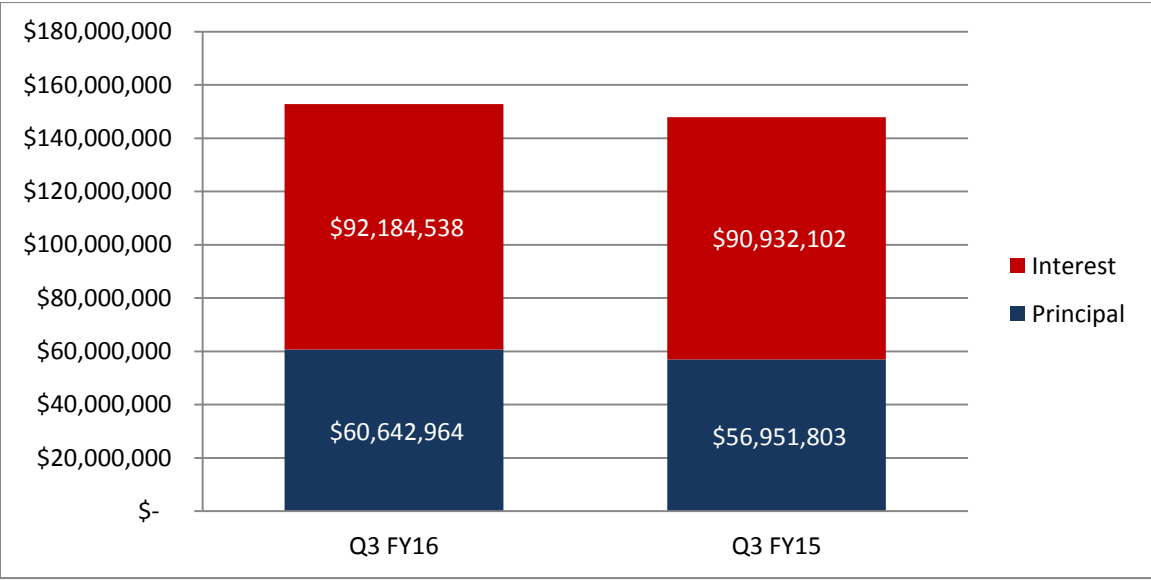


### Department of Aviation

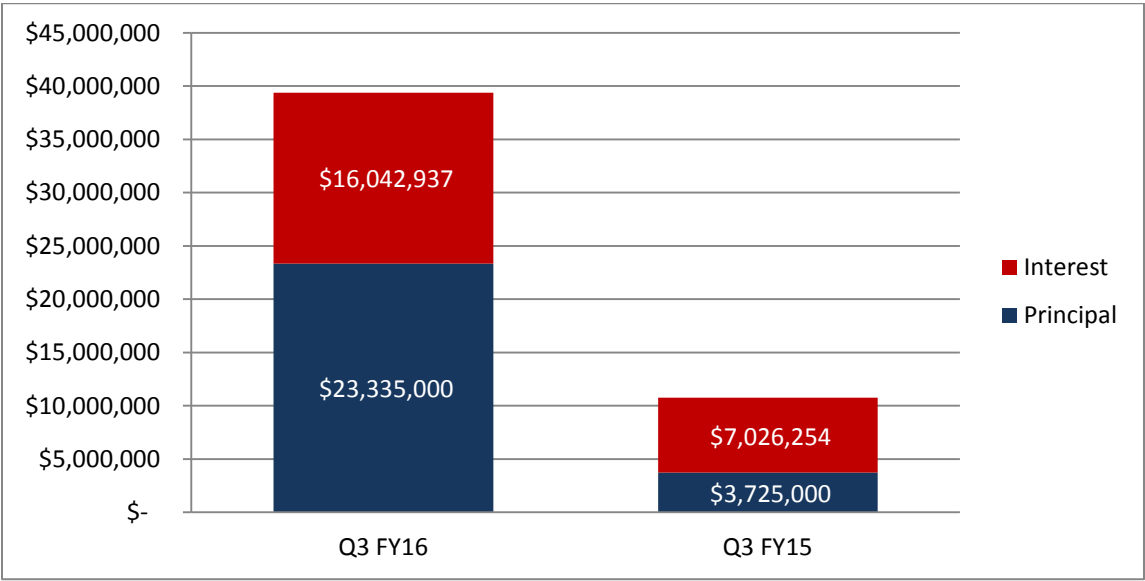




**Department of Watershed Management**

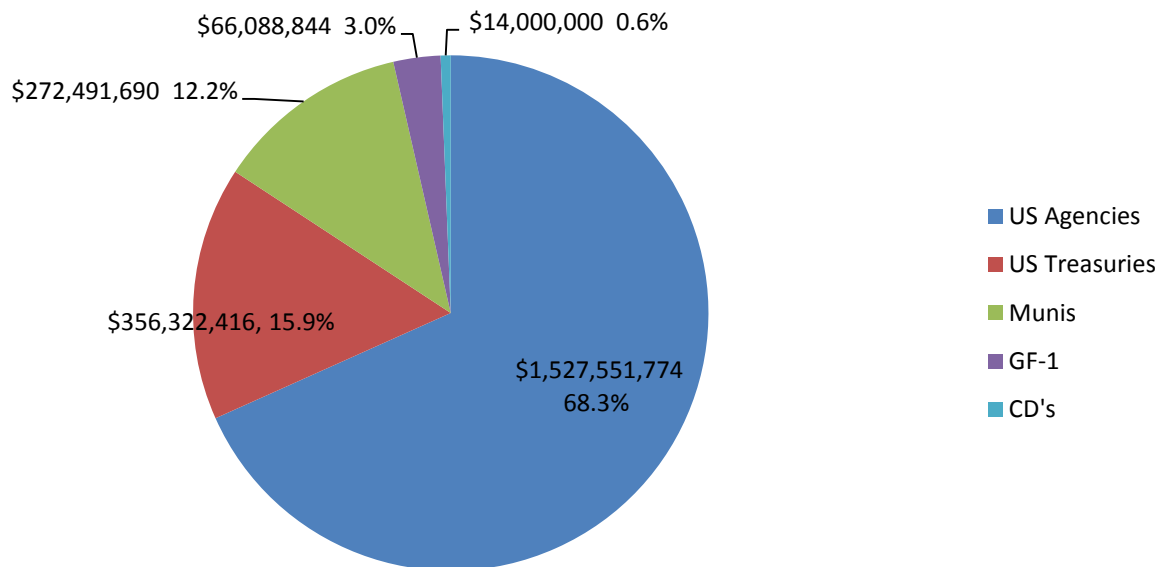


**Tax Allocation Districts (TADs)**



## City of Atlanta Investment Portfolio

### Total Investment Portfolio (Q3 FY16)



The City of Atlanta's investment portfolio totals approximately \$2.236 billion and is comprised of the Cash Pool, Airport Passenger Facility (APFC) and Atlantic Station TAD accounts. As of Q3'16, the total portfolio consisted of the following: \$1.527 billion in U.S. Agency securities; \$356.3 million in U.S. Treasury securities; \$272.5 million in Municipal Securities; \$14 million in Certificates of Deposit and \$66.1 million in Georgia Fund 1 Money Market Account. On an asset mix comparison, the City's investment in Agencies, Treasuries, Municipal Securities, Certificates of Deposit (CDs) and local government investment pool (LGIP) and were 68.3%, 15.9%, 12.2%, 0.6% and 3.0%, respectively.

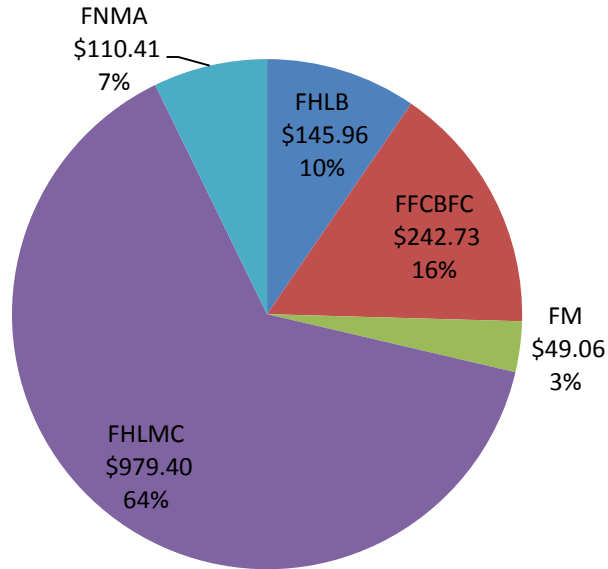
The City's investment portfolio compared with same period FY15 shows an overall increase of 17.2% or \$385.6 million, due to increased investments, as well as the inclusion of the Atlantic TAD.

### Comparison of Portfolio Value

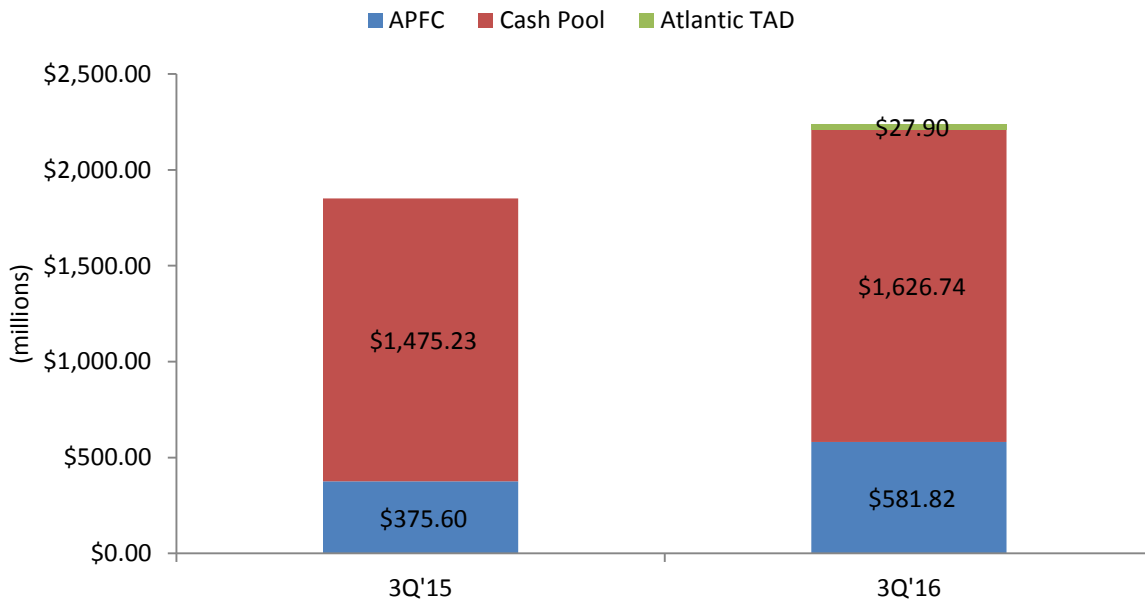
Security Type	3Q'16	% of Total Portfolio	3Q'15	% of Total Portfolio
Federal Agency Coupon Securities	\$1,527,551,774	68.3%	\$ 1,436,329,261.96	69.4%
Treasury Coupon Securities	\$356,322,416	15.9%	\$ 311,199,967.06	15.0%
Munis	\$272,491,690	12.2%	\$ 130,686,981.06	6.3%
Georgia Fund 1	\$66,088,844	3.0%	\$ 179,958,303.00	8.7%
Certificates of Deposit	\$14,000,000	0.6%	\$ 11,000,000.00	0.5%
<b>Total Portfolio Investments</b>	<b>\$2,236,454,725</b>	<b>100.0%</b>	<b>\$ 2,069,174,513.08</b>	<b>100.0%</b>

The current distribution of U.S. Agency investments ensures the diversification of the City's portfolio.

## U.S. Agency Securities

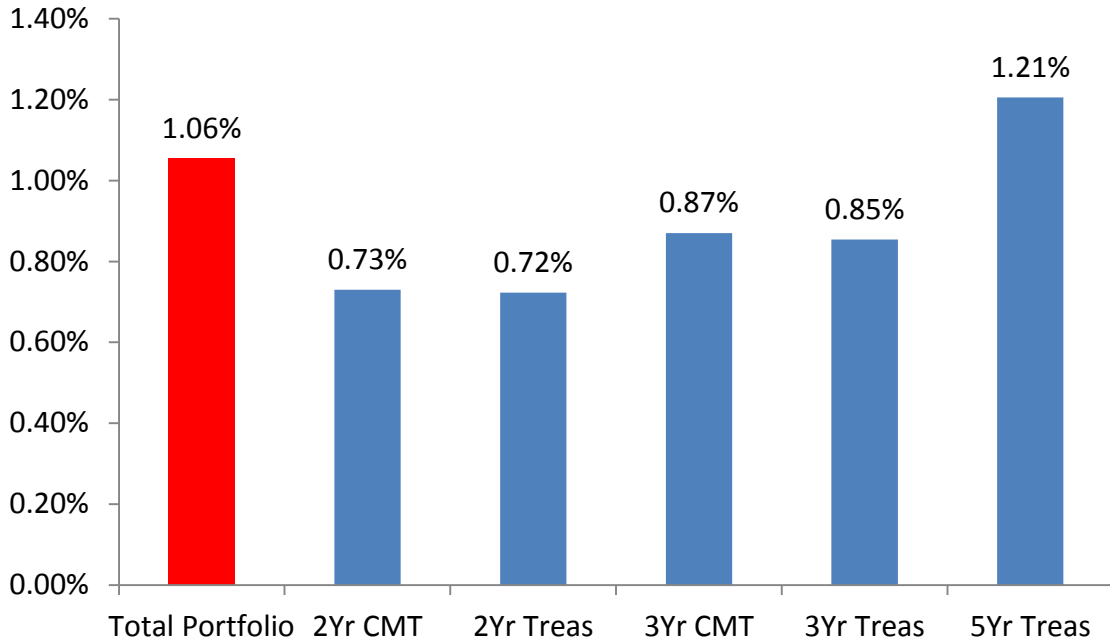


## APFC vs. Cash Pool



From a year over year comparison (Q3'16 vs. Q3'15) all investment accounts increased due to more money being invested and holding lower cash balances, as well as a dedicated strategy to effectively manage the portfolio.

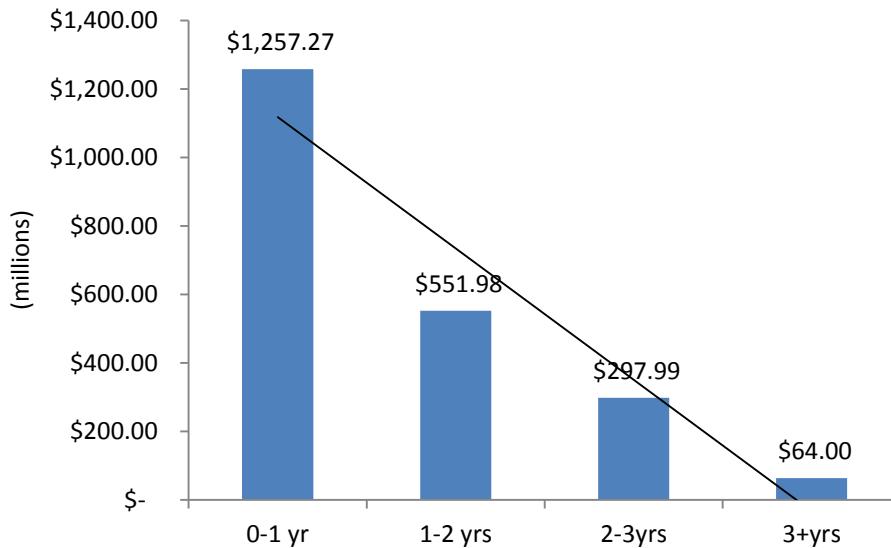
## Total Portfolio Yield vs. Benchmarks



Source: Bloomberg

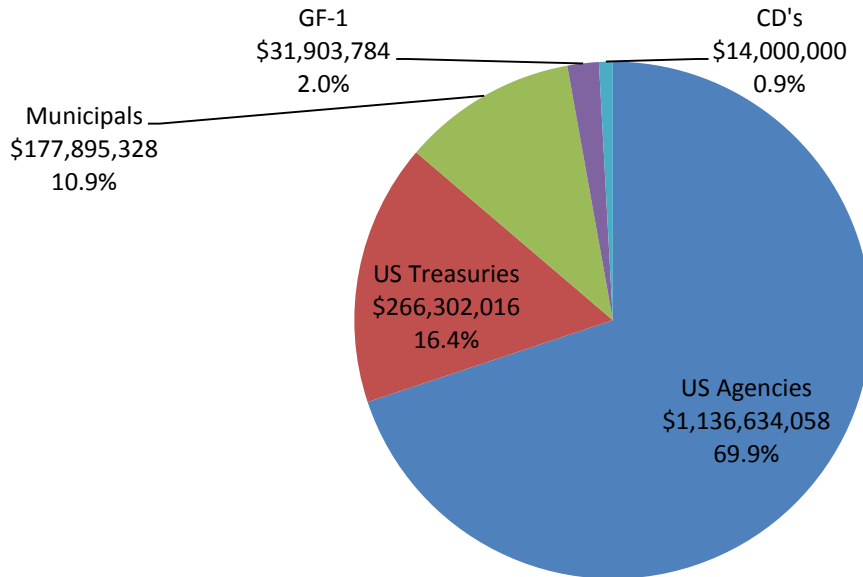
During the 3Q'16 period, the City's total portfolio, comparing favorably to benchmark indices, yielded 1.06%, achieving total interest earnings of \$6.5million.

## Investment Pool Maturity



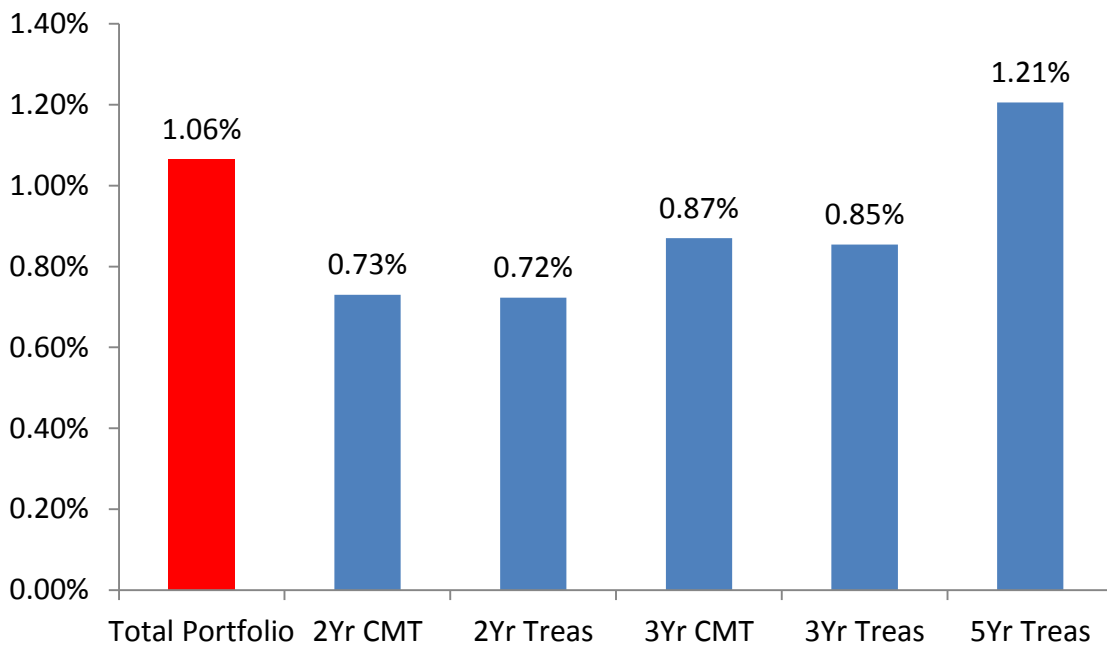
The City's investment portfolio average maturity does not exceed 5 years and has a current overall average duration of approximately 1.19 years.

## Cash Pool Composition



On an asset mix comparison, the City's Cash Pool investments in U.S. Agency securities, U.S. Treasuries, the Georgia Fund 1 account, and Municipal Securities and Certificates of Deposit were 69.9%, 16.4%, 2.0%, 10.9% and 0.9% respectively.

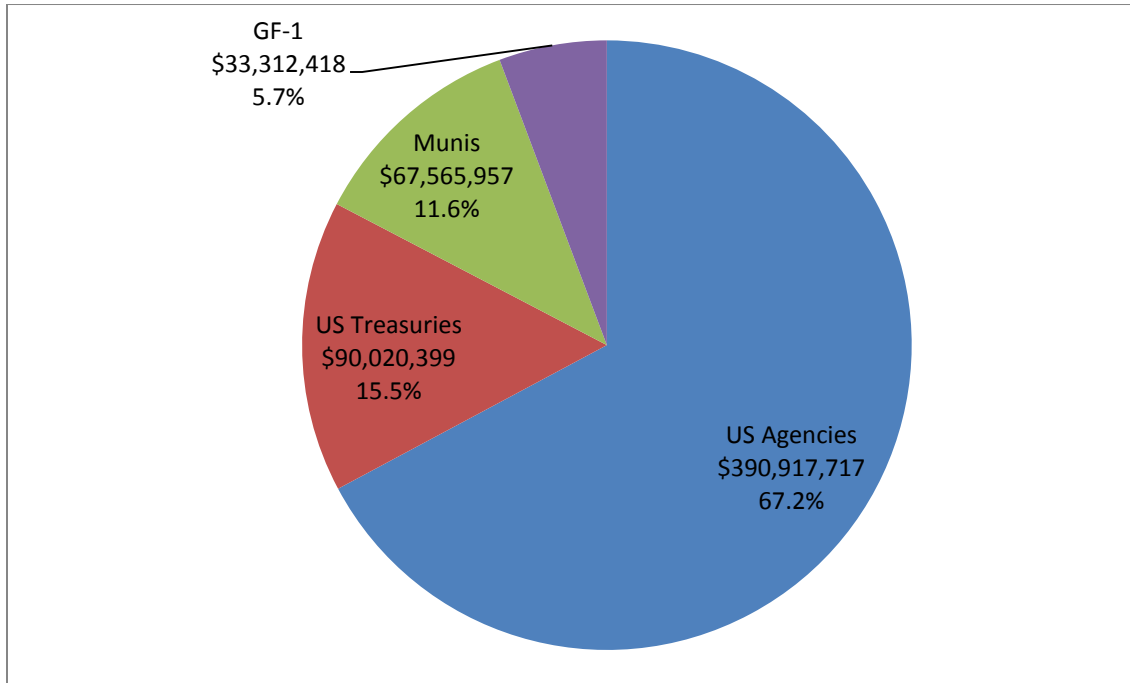
## Cash Pool Yield vs. Benchmarks



Source: Bloomberg

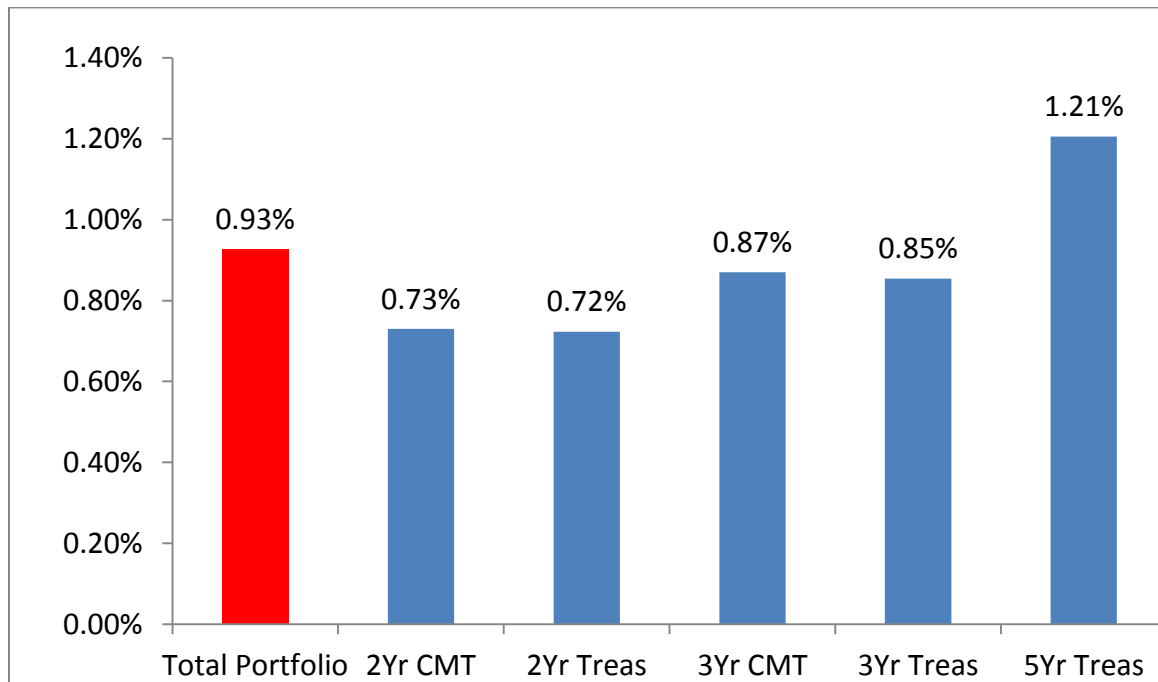
During the 3Q'16 period, the Cash Pool portfolio yielded 1.06% and achieved interest earnings of \$4.5 million.

## APFC Portfolio Composition



On an asset mix comparison, the City’s APFC investments in Federal Agency securities, U.S. Treasuries, the Georgia Fund 1 and Municipal Securities account were 67.2%, 15.5%, 5.7% and 11.6% respectively.

## APFC Yield vs. Benchmarks



Source: Bloomberg

During 3Q’16 period, the APFC portfolio yielded 0.93% and achieved interest earnings of \$1.19 million.

## City of Atlanta Bond Ratings (Q3 FY16)

BOND TYPE	CREDIT RATING		
	Moody's	Standard & Poor's	Fitch
General Obligation Bonds <i>Underlying Rating</i>	Aa1	AA+	AA+
Water and Wastewater Revenue Bonds <i>Underlying Rating</i>	Aa3	AA-	A+
Hartsfield - Jackson International Airport Revenue Bonds Senior Lien /GARBS <i>Underlying Rating</i>	Aa3	AA-	A+
Hartsfield - Jackson International Airport Revenue Bonds Sub-ordinate Lien PFC <i>Underlying Rating</i>	Aa3	AA-	A+
Hartsfield - Jackson International Airport Revenue Bonds Senior Lien CFC <i>Underlying Rating</i>	A3	A-	A-
Atlanta Development Authority <i>Underlying Rating</i>	Aa1	AA+	AA+
Downtown Development Authority <i>Underlying Rating</i>	Aa1	AA+	AA+
Solid Waste Management Authority <i>Underlying Rating</i>	Aa1	AA+	AA+
Atlanta Fulton County Recreational Authority <i>Underlying Rating</i>	Aa1	AA+	AA+
Atlanta Urban Residential Finance Authority <i>Underlying Rating</i>	Aa1	AA+	AA+
Tax Allocation Districts <i>Underlying Rating</i>	NA	NA	NA

*\*Each TAD District is rated separately*

## CATASTROPHIC (GENERAL) FUND BALANCE PROJECTION

Fund Balance at June 30, 2009	7,393	
FY 2010 Surplus	<u>65,040</u>	
Fund Balance at June 30, 2010	72,433	
FY 2011 Surplus	<u>21,917</u>	
Fund Balance at June 30, 2011	94,350	
FY 2012 Surplus	<u>32,370</u>	
Fund Balance at June 30, 2012	126,720	
FY2013 Surplus	<u>11,444</u>	
Fund Balance at June 30, 2013	138,164	
FY2014 Surplus	<u>3,821</u>	
Fund Balance at June 30, 2014	141,985	
FY2015 Surplus	<u>9,389</u>	
Fund Balance at June 30, 2015	151,374	
<b>Projected Fund Balance Change during FY16</b>		
FY2016 Revenues Approved by City Council	593,111	
Plus: GF revenue projection variance	<u>5,085</u>	
Net projected Revenues as of 6/30/2016		598,196
FY 2016 Expenses Approved by City	593,111	
Plus: GF department projection variance	<u>2,383</u>	
Net projected Expenses as of 6/30/2016		595,494
Net Estimated FY16 Surplus from Operations		<u>2,702</u>
<b>Total Projected Fund Balance General Fund</b>		<b>154,076</b>
<b>GASB 54 Fund Balance Projection:</b>		
<u>30-Jun-16</u>		
Nonspendable	11,101	
Restricted	0	
Committed	0	
Assigned	11,636	
Unassigned	<u>131,339</u>	
	154,076	
Unrestricted	142,975	



## **APPENDIX A - REVENUE DETAIL**

### **PROPERTY TAXES & INTANGIBLE TAXES**

*PROPERTY TAXES*

*INTANGIBLE TAXES*

### **LOCAL OPTION SALES TAX**

### **ALCOHOL, HOTEL/MOTEL AND OTHER TAX**

*ALCOHOL TAX*

*HOTEL/MOTEL TAX*

### **PUBLIC UTILITY FRANCHISE**

### **INSURANCE PREMIUM TAXES**

### **MOTOR VEHICLE**

### **LICENSES AND PERMITS**

*LICENSES, LIQUOR*

*LICENSES, BEER/WINE*

*LICENSES, GENERAL BUSINESS*

*PERMITS, COMMERCIAL PARKING*

*PERMITS, BUILDING*

*PERMITS, ELECTRICAL*

*OTHER LICENSES & PERMITS*

### **CHARGES FOR SERVICES**

*INDIRECT COST RECOVERY*

*POLICE INSPECTIONS*

*POLICE SERVICE ATLANTA BOARD OF EDUCATION*

*POLICE SERVICE BURGLAR ALARM*

*FEES FOR SWIMMING*

*OTHER CHARGES FOR SERVICES*

### **FINES & FORFEITURES**

*TRAFFIC FINES*

*PARKING FINES*

*FAILURE TO APPEAR/ABIDE*

*OTHER FINES & FORFEITURES*

### **MISCELLANEOUS REVENUE**

*LAND RENTAL*

*BUILDING RENTAL*

*INS INMATE LEASE RENTAL*

*RECOVERIES*

### **OTHER FINANCING SOURCES & LOCAL SHARED**

*INTEREST EARNINGS*

*GAIN/LOSS ON INVESTMENT*

*OPERATING TRANSFER FROM 7101 - ONE TIME BONUS - AGENCY FUNDS*

*OPERATING TRANSFER FROM 7701 - CAR RENTAL TAX*

**APPENDIX B- GENERAL FUND REVENUE BUDGET VS ACTUAL**

**COA - DEPARTMENT OF FINANCE**

FY16 GENERAL FUND REVENUE BUDGET VS ACTUAL  
FOR THE MONTH ENDING MARCH 31, 2016

GENERAL FUND									
Revenue Category	FY 2016 Anticipation	March YTD % of Anticipation	March YTD Budget Based on Anticipation	Y-T-D March Actual	Total Variance	Perf. Variance	Timing Variance	% Variance to YTD Budget	Comments
Current Year Property Taxes	184,619,115	99.8%	184,284,164	180,938,632	(3,345,533)		(3,345,533)	-1.8%	Moderate Risk-Timing variance-- settlement of property tax appeals.
Local Option Sales Tax	101,516,578	75.1%	76,218,380	77,773,116	1,554,735	1,554,735		2.0%	Low Risk-Favorable variance--sales tax revenue exceeds anticipated Y-T-D collections.
Hotel/Motel Tax (1)	14,931,390	77.6%	11,592,232	13,150,976	1,558,745		1,558,745	13.4%	Low Risk-Timing variance...settlement of litigation with on-line vendors.
Public Utility Franchise	43,395,742	94.4%	40,946,929	41,055,608	108,679		108,679	0.3%	Low Risk-Timing variance...PU franchise revenues slightly ahead of pace anticipated at Q3.
Indirect Cost Recovery	30,098,055	75.6%	22,765,928	27,605,371	4,839,443	4,839,443		21.3%	Low Risk-Favorable variance-Indirect Cost revenue exceeds budgeted anticipations.
General Business License	49,047,636	52.4%	25,708,971	46,811,308	21,102,336		21,102,336	82.1%	Low Risk-Timing variance - promotion of on-line renewal & social media communication initiatives.
Insurance Premium	22,889,796	100.0%	22,889,796	24,215,337	1,325,541	1,325,541		5.8%	Low Risk-Favorable variance--insurance premium revenue greater than anticipated in FY16.
Other Licenses/Permits	22,605,226	76.1%	17,193,156	16,383,345	(809,811)	-	(809,811)	-4.7%	Moderate Risk-Delays in commercial parking initiative & GA legislative impact on car for hire revenue.
Alcohol	16,776,607	73.7%	12,363,282	13,290,931	927,649		927,649	7.5%	Low Risk-Timing variance-actual prior year revenues greater than anticipated in Q3.
Fines/Forfeitures	30,094,852	71.6%	21,534,362	18,087,969	(3,446,393)	(3,446,393)		-16.0%	Moderate Risk-Revenue from PTIT fees lower than anticipated for Q3.
Intangible Recording Taxes	4,262,020	77.5%	3,302,130	3,628,164	326,034	326,034		9.9%	Low Risk-Favorable variance...RE Transfer revenue greater than anticipated from improved housing mkt.
Land and Building Rentals	8,170,332	83.7%	6,841,264	5,307,551	(1,533,713)	(1,533,713)		-22.4%	Moderate Risk-Decline attributed to reduction in revenue from the US Marshall contract due to change in judicial initiatives.
Real Estate Transfer Taxes	2,042,713	81.8%	1,671,557	2,090,852	419,295	419,295		25.1%	Low Risk-Favorable variance...RE Transfer revenue greater than anticipated from improved housing mkt.
Remaining Revenues	62,660,574	78.9%	49,460,231	51,425,225	1,964,994	1,964,994		4.0%	Low Risk-Favorable variance--due to equipment loan proceeds that were not anticipated.
General Fund subtotal revenues	593,110,637	83.8%	496,772,383	521,764,383	24,992,001	5,449,936	19,542,065	5.0%	
Fund Balance									
<b>Total General Fund Revenues and Fund Balance</b>	<b>593,110,637</b>	<b>83.8%</b>	<b>496,772,383</b>	<b>521,764,383</b>	<b>24,992,001</b>	<b>5,449,936</b>	<b>19,542,065</b>	<b>5.0%</b>	

**NOTES:** (1) Hotel/Motel represents net of the appropriation to Georgia Dome, Georgia World Congress and ACVB. The "FY 2016 Anticipation" per the Department of Finance-Office of Revenue March YTD Budget is based on 9 mos. of the FY2016 Anticipation Performance. This is a variance based on actual performance of the underlying activity "Remaining Revenues" including PY Property taxes, Public Utility Property taxes, Interest Earnings, Operating Transfers (W&S PILOT), Recoveries, etc..

## APPENDIX C - DEPARTMENT OF FINANCE/BUDGET OFFICE CONTACT LIST

Please contact your Budget Analyst/Manager if you have any questions.

OBFP Staff	Title	Department	Phone Number
<b>Youlanda Carr</b>	<b>Budget Chief</b>		<b>404.330.6949</b>
<b>Jessime McGarity</b>	<b>Budget Director</b>		<b>404.330.6902</b>
Patricia McIver	Budget & Policy Manager	Aviation Fleet Services Public Works Solid Waste	404.335.1922
David Oberender	Budget Analyst	Corrections E911 Police Aviation Police Courts	404.865.8691
Melita Kelly	Budget Analyst	Planning and Development Building Permits ACRB Aviation	404.330.6714
Kimberly Tallon	Budget & Policy Manager	Fire Information Technology Judicial Public Defender Solicitor	404.330.6443
<b>Shawn Gabriel</b>	<b>Budget Director</b>		<b>404.865.8442</b>
Pam Holmes	Budget & Policy Manager	Law Parks Civic Center Cyclorama Water/Wastewater	404.330.6985
Aaron Wells	Budget Analyst	City Council Executive Offices Finance	404.865.8441
Alicia Thompson	Budget Analyst	Ethics Procurement Human Resources Audit	404.865.8471

## APPENDIX D – GLOSSARY OF TERMS

<b>Alcohol</b>	Alcohol accounts include 3% tax-by-the-drink and Wholesale Alcohol at .22 cents per liter.
<b>Building Permits</b>	Building permit fee is \$5.00 per \$1,000 of valuation or \$50 whichever is greater.
<b>Current Year Property Taxes</b>	Real and personal ad valorem taxes; tax revenues derived from 10.24 millage rate.
<b>Fines/Forfeitures</b>	Comprised of traffic fines and tied to ticket issuance and Park Atlanta guarantee included.
<b>General Business License</b>	Business tax based on gross receipts and number of employees on companies reporting Georgia income.
<b>Hotel/Motel Tax</b>	Seven percent room occupancy tax levied on the occupant of any hotel, motel, lodgings, or rooming accommodations.
<b>Indirect Cost Recovery</b>	Cost allocation to recover centralized administrative services provided to enterprise funds.
<b>Insurance Premium</b>	Insurance companies pay tax on the gross direct premium to the State Insurance Department.
<b>Intangible Recording Taxes</b>	Recording tax is levied on each instrument securing one or more long-term notes at the rate of \$1.50 per each \$500.
<b>Interest Earnings</b>	Interest earned based on the General Fund equity share in the Cash Pool (Concentration Account).
<b>Land and Building Rentals</b>	Monthly lease rental agreements for City-owned real estate properties (Neighborhood centers and cell towers).
<b>Local Option Sales Tax</b>	City share of LOST is 42.87% of one percent; county-wide tax negotiated between Fulton County and municipalities.
<b>Motor Vehicle Taxes</b>	Monthly tag tax due on the birth date of each registered motor vehicle.
<b>Operating Transfers</b>	Transfers from Car Tax and Trust funds.
<b>Other Charges for Services</b>	Public safety fees including false alarms, school detective, and inspection fees.

<b>Other Licenses/Permits</b>	Comprised of alcohol, professional licenses, plumbing, electrical, and HVAC permits.
<b>Prior Year</b>	
<b>Property Taxes</b>	Outstanding delinquent property taxes that are subject to FIFA (liens).
<b>Public Utility Franchise</b>	Franchise fee paid by public utility companies based on a percentage of gross receipts or linear feet.
<b>Real Estate Transfer Taxes</b>	Tax is levied on sale/transfer of real estate at rate of \$1 for the first \$1,000 & .10 cents for each additional \$100.
<b>Recoveries</b>	State reimbursements for workers compensation claims from State Subsequent Injury Trust Fund.