

DEPARTMENT OF FINANCE

# FINANCIAL STATUS REPORT



### **Table of Contents**

### **Quarterly Report Book**

zxecutive Summary4
Economic Briefing5
Summaries9
Summary of Operating Budget by Fund and Department11
General Fund Variance Analysis13
Variance Explanation By Department14
City Council
Executive Offices
Department Of Atlanta Information Management16
Department Of Law
Department Of Corrections
Department Of Finance
Department Of Procurement
Department Of Public Works21
Dept Of Parks & Recreation22
Judicial Agencies23
Non-Departmental24
Department Of Human Resources
Department Of Fire Services
Department Of Police Services
Dept Of Planning & Community Development
Department Of The Solicitor
Department Of Ethics
Atlanta Citizens Review Board31
Department Of Audit32
Department Of Public Defender
Airport Revenue Fund Variance Analysis34
Variance Explanation By Department35
Executive Offices
Department Of Atlanta Information Management36
Department Of Law
Department Of Finance
Department Of Procurement
Department Of Aviation40
Non-Departmental41
Department Of Human Resources
Department Of Fire Services
Department Of Police Services
Department Of Ethics
Department Of Audit
Building Permits Fund Variance Analysis47
Variance Explanation By Department
Executive Offices
Department Of Atlanta Information Management

Department Of Law	50
Department Of Finance	51
Department Of Procurement	52
Non-Departmental	53
Dept Of Planning & Community Development	54
Parks Facilities Revenue Fund Variance Analysis	55
Variance Explanation By Department	56
Dept Of Parks & Recreation	56
Non-Departmental	57
Civic Center Revenue Fund Variance Analysis	58
Variance Explanation By Department	59
Dept Of Parks & Recreation	59
Non-Departmental	60
Solid Waste Services Revenue Fund Variance Analysis	61
Variance Explanation By Department	62
Executive Offices.	62
Department Of Atlanta Information Management	63
Department Of Finance	
Department Of Procurement	
Department Of Public Works	66
Non-Departmental	67
Department Of Human Resources	68
Department Of Ethics	
Underground Atl Facil Revenue Fund Variance Analysis	70
Variance Explanation By Department	
Non-Departmental	
Water & Wastewater Revenue Fund Variance Analysis	72
Variance Explanation By Department	73
Executive Offices	
Department Of Atlanta Information Management	74
Department Of Law	75
Department Of Finance	76
Department Of Procurement	77
Department Of Public Works	78
Department Of Watershed Management	79
Non-Departmental	80
Department Of Human Resources	81
Department Of Police Services	82
Department Of The Solicitor	83
Department Of Ethics	84
Department Of Audit	85
Emergency Telephone System Variance Analysis	86
Variance Explanation By Department	87
Department Of Atlanta Information Management	87
Department Of Police Services.	
Fleet Service Fund Variance Analysis	89
Variance Explanation By Department	90
Department Of Procurement	90
Department Of Public Works	91
Non-Departmental	92

Department Of Human Resources	93
Group Insurance Fund Variance Analysis	94
Variance Explanation By Department	
Non-Departmental	
Department Of Human Resources	
Hotel/Motel Tax Fund Variance Analysis	97
Variance Explanation By Department	
Non-Departmental	
Rental/Motor Vehicle Tax Fund Variance Analysis	
Variance Explanation By Department	
Non-Departmental	100
City Plaza Operating Fund Variance Analysis	101
Variance Explanation By Department	102
Non-Departmental	102
Cash Pool and Cash Flow Reports	103
Debt	
Fund Balance Projection.pdf	120
Appendix	

#### **EXECUTIVE SUMMARY**

The Financial Status Report for the quarter ending September 30, 2016 represents the Department of Finance's continuing efforts to provide enhanced financial reporting to the City's executives and policymakers. The report is presented as follows:

#### • Executive Summary

This section provides an economic briefing and summary of the quarter's results for General Fund and its Departments, the Enterprise Funds, Other Funds and the current Fund Balance Projection.

#### • General Fund Summaries

This section begins with an overview of the General Fund as of September 30, 2016. The section ends with a report for the Department of Public Defender's Office. If there are challenges to a department operating within the adopted budget, it will be reported in this section.

#### • Enterprise Funds

The Enterprise Funds are reported in a format that focuses on each fund's respective revenue and expenditure position with explanations provided for variances.

#### Other Funds

Similarly, the Other Funds section reports on funds that may require subsidies from the General Fund.

#### Cash Pool/Flow Reports

The Cash Pool and Cash Flow reports provide the cash position of the City of Atlanta as of September 30, 2016.

#### • Debt and Investment Report

The Debt and Investment Report details the investment and debt portfolio activity of the City of Atlanta as of September 30, 2016.

#### • Catastrophic (General) Fund Balance Projection

This section will be updated quarterly as each Department reports on its projected expenditures.

#### Appendices

The appendices have been added to provide a Glossary of Terms as well as contact information for the Budget Analysts/Managers.

#### **Economic Outlook:**

When it comes to economy, Atlanta is a world leader. This is exemplified by the ground breaking project to build an InterContinental Hotel, as well as office space that would be steps away from the domestic terminal at Hartsfield-Jackson International Airport. With Hartsfield-Jackson International Airport being one of the world's busiest airports, the expansion to include a 440 room hotel, a conference center, and 49,000 square feet of office space, only allows the City of Atlanta to better accommodate and encourage more businesses to join our city. This development will also include a travel plaza consisting of a convenience store, food court, restrooms and restaurants. The City of Atlanta is currently in negotiations for a 50 year lease which looks to improve Atlanta's economic outlook.

A new 20-year lease deal between Delta Airlines and the City of Atlanta's Hartsfield-Jackson International Airport bodes well for Atlanta's long term growth potential, and future airport expansion projects. The airport makes the Atlanta area an ideal location to operate corporate headquarters due to its large number of direct domestic and international flights. Multi-state and multi-national companies based in Atlanta are transporting executives and salespeople to and from the Atlanta region each and every day.

With population growth on the rise and the housing market recovery, Atlanta's economy is thriving. Atlanta's expected percentage gain in the labor force is anticipated to exceed the State of Georgia and the United States. With the addition of the Porsche Experience, which attracted 30,000 visitors in their first year, Sky Tower Atlanta, the College Football Hall of Fame, and the plethora of tourist attractions, Atlanta's already robust hotel occupancy rates are expected to reach record highs. These events, coupled with numerous companies that recently relocated their business to Atlanta, positions the City for continued economic growth.

The Georgia State University Economic Forecasting Center's most recent quarterly report stated, "... we continue to see headlines about new construction projects. For instance, in the Midtown area, a project at 98 14th Street is planning a new tower design for condos. A new hotel, the SLS Atlanta Hotel and Residences, also recently announced its intention to build in Midtown." Additionally, the report indicated that, "Although all of these projects will not come to fruition, enough will continue the trend in construction activity, but most likely at less than the current pace or the pace of last year. Let's take a look at the permit numbers. In the first quarter, permits in the Atlanta Metro area skyrocketed. Single-family permits grew 20.2% compared to the same period last year while multifamily permits jumped more than two-fold! Activity has begun to settle in the last three months."

The University of Georgia-Selig Center report states: Compared to other large metropolitan areas with strong links to global markets the costs of living and doing business in the Atlanta MSA are low. Companies looking to lower costs will continue to relocate to Atlanta. Access to workers, especially skilled labor, is vital to business success. The pool of talent also is large and deep for occupations that do not require college degrees. A high concentration of college-educated workers will continue to attract high technology companies in life sciences, research & development, IT, professional and business services, and high-tech manufacturing. Life sciences companies are attracted by the presence of the CDC and nonprofits such as the national headquarters of the American Cancer Society. Atlanta is also seeing a rise in jobs in the STEM (Science, Technology, Engineering and Math) sector which bodes well for the housing industry and the regions overall economy. New high tech industries (e.g., healthcare IT, cyber security, and mobile apps) are growing rapidly in Atlanta. The innovation district that's developing around Tech Square has achieved the critical mass needed to attract high-tech companies to Midtown Atlanta. For example, Kaiser Permanente will establish an IT campus in Midtown that will create 900 jobs. NCR also will build a new headquarters campus in Midtown near Tech Square. And lastly, Australian based software firm VIX also picked Midtown for the Americas headquarters.

#### **Home Price Index:**

The S&P/Case-Shiller Atlanta Home Price Index measures the average change in value of residential real estate in Atlanta given a constant level of quality. It is included in the S&P/Case-Shiller Home Price Index Series, which seeks to measure changes in the total value of all existing single-family housing stock. The Atlanta Home Price Index has risen by 6.64 from July 2015 to July 2016. According to the Selig Center Economic Outlook, "Housing and real estate development will be a powerful driver of Georgia's economy in 2016, helping the state's economy to outperform the nation's economy. Recent and continuing increases in US home prices will make it even easier for companies and people to relocate to Georgia. (December 11, 2015)

Georgia's housing market is responding to a more favorable balance of supply and demand. Increased demand for housing will come mostly from job growth. Those new jobs, and slightly bigger paychecks – plus appreciating home values – will give more people the wherewithal, and the confidence, to buy homes.



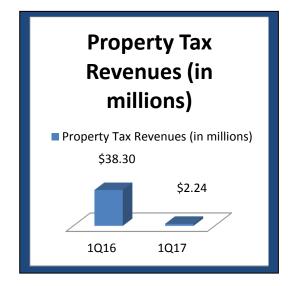
Note: August and September 2016 data not available

#### **Property Tax Revenues**

The 2016 Atlanta Gross Tax Digest (which correlates to FY 17) marked the fourth consecutive year of positive growth, with the Tax Digest increasing by 1.62% compared to the 2015 Atlanta Tax Digest (FY 16). To ease the tax burden on our citizens, the administration approved a mill reduction from 8.89 mills to 8.88 mills for FY 17.

Due to challenges in the Fulton County Assessor's office, the 2016 tax bills did not go out consistent with last year. Property tax bills for Atlanta/Fulton and Atlanta/DeKalb taxpayers were due October 15, 2016. The first quarter report demonstrates the results of delayed property tax receipts.

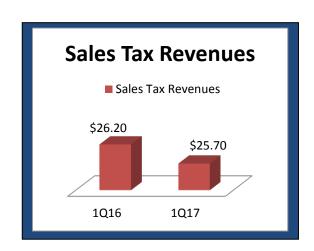
When compared to prior year the City has received \$2.24 million compared to \$38.30 million for the same period last year.



#### Elastic Sources of Income - Sales Tax and Hotel/Motel Tax Revenues

These two revenue sources are monitored closely because they provide insights into consumer and business spending activities and are generally consistent with the general direction of the economy. Sales tax revenues as of FY17 first quarter are \$25.70 million compared to \$26.20 million as of FY16 first quarter. The FY17 sales tax anticipation is \$104.32 million. Hotel/motel tax revenues as of FY 17 first quarter are \$3.02 million compared to \$3.30 million as of FY16 first quarter; this amount represents the City's 24.99% tax share. The activity in these two revenue sources correlates with trends in consumer spending and hotel/motel sales activity.

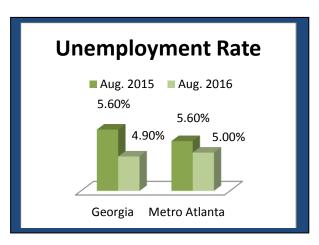




#### Labor market

The Atlanta metropolitan statistical area (MSA) unemployment rate has decreased from August-2015 to August-2016 by .60% points, from 5.60% to 5.00% over the same period. Total nonfarm employment for the Atlanta MSA stood at 2,667,800 in August 2016, an increase of 71,000 of 2.70% from last year. Atlanta MSA therefore will account for 70.22% percent of the state's net job growth.

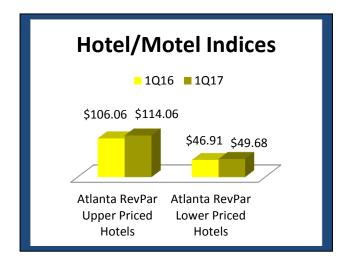
Atlanta's high concentration of service producing industries, IT companies, distribution companies, institutions of higher education, health care providers, life sciences companies and headquarters operations will keep the job machine moving forward. Many of the headquarters and other large projects recently announced by the Georgia Department of Economic Development were located in the Atlanta MSA. Atlanta's vast information industry will benefit from expanding film and television production as well as surging demand for more sophisticated wireless services and high-volume mobile data applications. The Atlanta MSA Unemployment and Gross Metro Product are closely monitored metrics in analyzing the underlying strength of the economy particularly as it pertains to consumer spending and retail taxable sales.

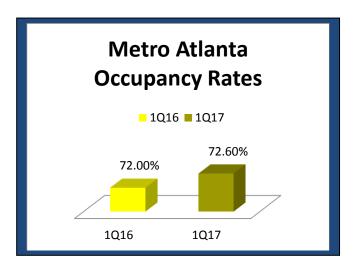


Note: September 2016 unemployment numbers for Metro Atlanta not available

#### Hotel market

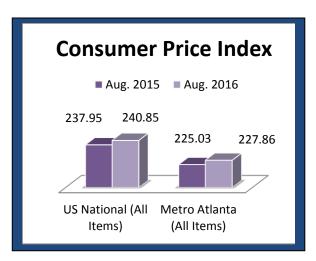
RevPAR, or revenue per available room, is a performance metric in the hotel industry, which is calculated by multiplying a hotel's average daily room rate (ADR) by its occupancy rate. This index is one of the primary metrics for evaluating the strength of the hotel and tourist industry. The Atlanta Rev Par increase of \$8.00 in upper priced hotels and \$2.77 in lower priced hotels is a positive indicator for revenue associated from lodging, tourism, and retail activity. Additionally, the percentage of metro Atlanta occupancy rates has increased from September-2015 to September-2016, by 0.60% from 72.00% to 72.60 % over the same period. According to the Selig Center Economic Outlook, "Cyclical improvements in the national and regional economies will boost Georgia's hospitality industry. Hotel occupancy rates will be at or near record levels."





#### **Consumer Price Index**

The Consumer Price Index (CPI) is a measure of the average change over time in the prices paid by urban consumers for a market basket of consumer goods and services. The CPI affects nearly all Americans because of the various means it is used as an economic indicator, a deflator of other economic series, and as a means of adjusting dollar values. The Bureau of Labor and Statistics (BLS) reports indicate the overall change in CPI from August-2015 to August-2016 is modest primarily due to fuel and energy costs fluctuations and an increase in the food index.



Note: September 2016 CPI numbers for Metro Atlanta not available

**Sources:** United States Department of Labor – Bureau of Labor Statistics, Georgia Department of Labor, University of Georgia, Georgia State University, CBRE Hotels, and S&P Case-Shiller Index

## CITY OF ATLANTA, GEORGIA SUMMARY OF GENERAL FUND MAJOR REVENUES

Total fiscal year 2017 first quarter revenue collections are 12.86% of the total funding budget compared to 20.11% for fiscal year 2016. The pace of revenue collections for fiscal year 2017 will be monitored and updated as necessary.

	F	Y17 Funding		FY2017	Ү-Т	-D Actual Sept-	YTD
Category		Budget	A	Anticipations		FY17	Anticipation %
PROPERTY TAXES	\$	194,684,484	\$	194,684,484	\$	2,241,498	1.15%
PUBLIC UTILITY, ALC. BEV. & TAXES	\$	109,379,640	\$	109,379,640	\$	10,257,988	9.38%
LOCAL OPTION SALES TAXES	\$	104,321,416	\$	104,321,416	\$	25,768,114	24.70%
LICENSES AND PERMITS REVENUE	\$	100,334,188	\$	77,656,822	\$	14,078,314	14.03%
OTHER REVENUES	\$	10,877,098	\$	10,818,410	\$	1,336,991	12.29%
CHARGES FOR SERVICES	\$	5,039,635	\$	4,751,934	\$	1,318,407	26.16%
FINES, FORFEITURES, AND PENALTIES	\$	28,024,152	\$	28,024,152	\$	5,800,566	20.70%
BUILDING RENTALS AND CONCESSIONS	\$	8,281,278	\$	8,281,278	\$	3,945,695	47.65%
INDIRECT COST RECOVERY	\$	32,772,876	\$	32,772,876	\$	8,335,852	25.44%
HOTEL & MOTEL TAX REVENUE	\$	16,810,329	\$	16,810,329	\$	3,027,448	18.01%
PILOT & FRANCHISE FEES	\$	19,887,243	\$	19,887,243	\$	4,971,811	25.00%
Grand Total Revenues	\$	630,412,338	\$	607,388,585	\$	81,082,685	12.86%

	F	Y16 Funding	FY2016		Y-T	-D Actual Sept-	YTD
		Budget	Δ	Inticipations		FY16	Anticipation %
ó	\$	194,393,915	\$	194,393,915	\$	38,317,892	19.71%
ó	\$	106,292,486	\$	106,292,486	\$	11,654,371	10.96%
ó	\$	101,516,586	\$	101,516,586	\$	26,280,013	25.89%
ó	\$	71,650,838	\$	71,650,838	\$	5,037,797	7.03%
ó	\$	5,247,231	\$	5,247,231	\$	8,873,364	169.11%
ó	\$	10,467,580	\$	10,467,580	\$	2,657,492	25.39%
ó	\$	30,094,852	\$	30,094,852	\$	6,461,693	21.47%
ó	\$	8,170,329	\$	8,170,329	\$	2,582,147	31.60%
ó	\$	30,098,055	\$	30,098,055	\$	9,201,790	30.57%
ó	\$	14,931,390	\$	14,931,390	\$	3,346,233	22.41%
ó	\$	20,247,375	\$	20,247,375	\$	4,848,549	23.95%
ó	\$	593,110,637	\$	593,110,637	\$	119,261,344	20.11%

#### Notes:

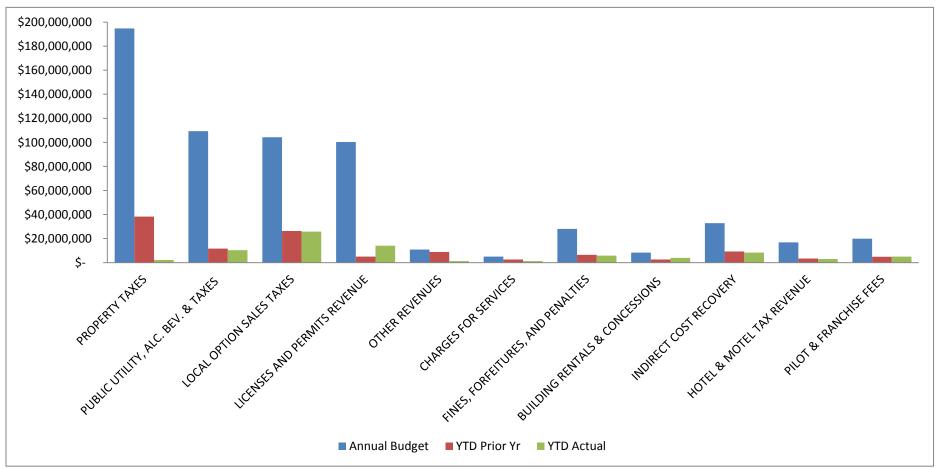
FY 2017 Anticipations is the original budget as approved by the City Council.

Due to the addition of Building Permit Fund revenues, the Fiscal Year 2017 funding budget includes an additional \$23,023,753.

#### **General Fund**

The first quarter report identifies the delay in property tax billings. Due to this delay, the City has received \$2,241,498 in fiscal year 2017 compared to \$38,317,892 for the same period in fiscal year 2016. These balances should normalize during second quarter of fiscal year 2017. Additionally, other revenues are lower than the same period for prior fiscal year due to the one time loan proceeds of \$7,778,669 from radio systems improvements.

### **July–September Comparison**



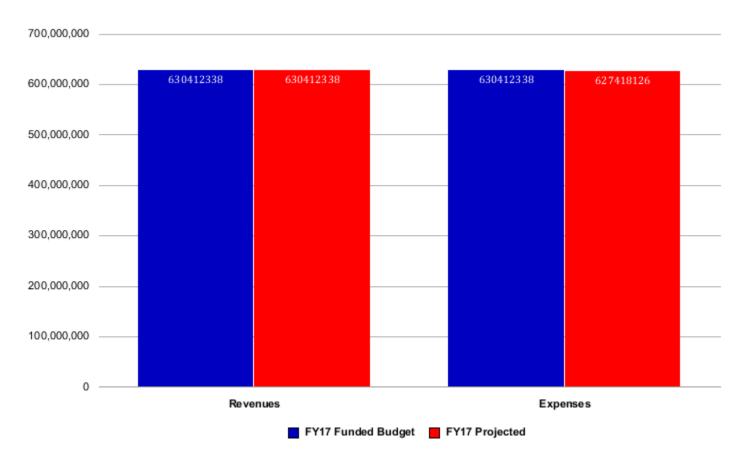
#### SUMMARY OF OPERATING BUDGET BY FUND AND DEPARTMENT

Fund/Department	FY17 Funded Budget	Actuals Y-T-D(Sep)	Projected Expenses	Fotal Projected Expenses	Variance (\$)	Variance (%)
	i unucu buuget	1-1-Б(зср)	Lapenses	Lapenses	(4)	(70)
General Fund	#40 E (4 0 CE	d4.054.260	d= (= 4 O= 0	do (20 222	#0.400.04F	24540/
City Council	\$12,761,267	\$1,954,269	\$7,674,953	\$9,629,222	\$3,132,045	24.54%
Executive Offices	\$35,188,608	\$7,097,021	\$27,197,475	\$34,294,496	\$894,112	2.54%
Department Of Atlanta Information Management	\$28,423,762	\$7,938,478	\$21,533,395	\$29,471,872	(\$1,048,110)	(3.69%)
Department Of Corrections	\$6,108,224	\$1,170,232	\$4,779,433	\$5,949,665	\$158,559	2.60%
Department Of Corrections	\$33,390,569	\$10,380,274	\$25,054,381	\$35,434,655	(\$2,044,086)	(6.12%)
Department Of Program and	\$14,254,946	\$3,069,306 \$515,106	\$10,821,351	\$13,890,658	\$364,288	2.56%
Department Of Procurement Department Of Public Works	\$2,573,651 \$37,585,502	\$8,321,829	\$1,978,920	\$2,494,026	\$79,625	3.09%
Dept Of Parks & Recreation	\$34,046,878	\$9,256,133	\$31,496,722 \$25,838,353	\$39,818,551 \$35,094,486	(\$2,233,049) (\$1,047,608)	(5.94%) (3.08%)
Judicial Agencies	\$14,061,478	\$3,264,999	\$10,725,548	\$13,990,548	\$70,930	0.50%
Non-Departmental	\$108,288,684	\$21,479,090	\$72,630,350	\$94,109,439	\$14,179,245	13.09%
Department Of Human Resources	\$6,048,830	\$1,502,350	\$4,528,409	\$6,030,759	\$14,179,245	0.30%
Department Of Fire Services	\$79,839,310	\$21,157,730	\$60,684,587	\$81,842,317	(\$2,003,007)	(2.51%)
Department Of Police Services Dept Of Planning & Community Development	\$180,210,206 \$24,166,403	\$50,184,953 \$1,622,432	\$138,410,519 \$21,090,102	\$188,595,472 \$22,712,534	(\$8,385,266) \$1,453,869	(4.65%) 6.02%
Department Of The Solicitor	\$6,662,528	\$1,845,918	\$5,490,495	\$7,336,413	(\$673,885)	(10.11%)
Department of The Solicitor  Department Of Ethics	\$620,561	\$67,235	\$5,490,493	\$581,566	\$38,995	6.28%
Atlanta Citizens Review Board				\$797,823		
Department Of Audit	\$789,712	\$173,682	\$624,142		(\$8,111)	(1.03%) 1.83%
Department Of Addit  Department Of Public Defender	\$1,804,811 \$3,586,408	\$340,159 \$885,529	\$1,431,546 \$2,686,389	\$1,771,705 \$3,571,918	\$33,106 \$14,490	0.40%
Total General Fund	\$630,412,338	\$152,226,726	\$475,191,400	\$627,418,126	\$2,994,212	0.40%
Total General Fund	\$030,412,330	\$132,220,720	\$473,191,400	\$027,410,120	\$2,334,212	0.47 70
Airport Revenue Fund						
Executive Offices	\$1,111,950	\$219,051	\$901,878	\$1,120,929	(\$8,979)	(0.81%)
Department Of Atlanta Information Management	\$839,708	\$27,927	\$767,910	\$795,836	\$43,872	5.22%
Department Of Law	\$5,708,982	\$985,985	\$4,652,081	\$5,638,066	\$70,916	1.24%
Department Of Finance	\$547,672	\$98,049	\$451,891	\$549,940	(\$2,268)	(0.41%)
Department Of Procurement	\$1,654,528	\$358,300	\$1,272,270	\$1,630,570	\$23,958	1.45%
Department Of Aviation	\$212,180,263	\$35,882,162	\$160,882,923	\$196,765,085	\$15,415,178	7.27%
Non-Departmental	\$234,114,502	\$14,069,874	\$140,967,709	\$155,037,583	\$79,076,919	33.78%
Department Of Human Resources	\$2,127,504	\$489,104	\$1,613,838	\$2,102,942	\$24,562	1.15%
Department Of Fire Services	\$24,637,252	\$6,361,177	\$19,740,376	\$26,101,553	(\$1,464,301)	(5.94%)
Department Of Police Services	\$19,570,358	\$4,699,233	\$15,097,743	\$19,796,976	(\$226,618)	(1.16%)
Department Of Ethics	\$127,409	\$9,019	\$105,969	\$114,988	\$12,421	9.75%
Department Of Audit	\$1,095,245	\$205,849	\$878,679	\$1,084,527	\$10,718	0.98%
Total Airport Revenue	\$503,715,373	\$63,405,729	\$347,333,265	\$410,738,994	\$92,976,379	18.46%
Building Permits Fund						
Executive Offices	\$0	\$147,544	(\$147,544)	\$0	\$0	_
Department Of Atlanta Information Management	\$0 \$0	\$40,500	(\$40,500)	\$0 \$0	\$0	
Department of Atlanta information Management	\$0 \$0	\$52,208	(\$52,208)	\$0 \$0	\$0	
Department of Finance	\$0	\$15,147	(\$15,147)	\$0 \$0	\$0 \$0	
Department of Procurement	\$0	\$26,147	(\$26,147)	\$0 \$0	\$0	_
Non-Departmental	\$0	\$24,875	(\$24,875)	\$0 \$0	\$0	_
Dept Of Planning & Community Development	<b>\$</b> 0	\$2,555,087	(\$2,555,087)	<b>\$</b> 0	\$0	_
Total Building Permits Fund	\$0	\$2,861,508	(\$2,861,508)	\$0 \$0	\$0 \$0	
Total Ballating Fermits Falla		Ψ2,001,000	(#2,001,000)	Ψ0	ΨΟ	
Parks Facilities Revenue Fund						
Dept Of Parks & Recreation	-	\$105	(\$105)	\$0	\$0	-
Non-Departmental		\$4,710	(\$4,710)	\$0	\$0	
Total Parks Facilities Revenue Fund		\$4.815	(\$4,815)	\$0	\$0	
Civia Contan Dovonya Evend						
Civic Center Revenue Fund	¢1 (24 25)	¢200.222	¢1 102 477	¢1 400 600	¢122 FF7	0.220/
Dept Of Parks & Recreation	\$1,624,256 \$1,750	\$298,222	\$1,192,477	\$1,490,699 \$24,262	\$133,557	8.22%
Non-Departmental Total Civic Center Revenue Fund	\$1,750 \$1,626,006	\$22,950 \$321,172	\$1,312 <b>\$1,193,790</b>	\$24,263 \$1,514,962	\$22,513) \$111,044	(1,286.44%) 6.83%
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#### SUMMARY OF OPERATING BUDGET BY FUND AND DEPARTMENT

Fund/Department	FY17 Funded Budget	Actuals Y-T-D(Sep)	Projected Expenses	Total Projected Expenses	Variance (\$)	Variance (%)
Solid Waste Services Revenue Fund						
Executive Offices	\$1,464,049	\$187,246	\$1,209,116	\$1,396,362	\$67,687	4.62%
Department Of Atlanta Information Management	\$334,603	\$16,217	\$318,387	\$334,603	\$0	0.00%
Department Of Finance	\$824,463	\$72,409	\$705,071	\$777,480	\$46,983	5.70%
Department Of Procurement	\$104,589	\$17,036	\$79,696	\$96,732	\$7,857	7.51%
Department Of Public Works	\$46,985,083	\$9,307,244	\$36,192,782	\$45,500,026	\$1,485,057	3.16%
Non-Departmental	\$5,359,628	\$1,874,687	\$3,649,056	\$5,523,743	(\$164,115)	(3.06%)
Department Of Human Resources	\$528,378	\$111,010	\$333,030	\$444,041	\$84,337	15.96%
Department Of Ethics	\$6,440	-	\$6,440	\$6,440	\$0	0.00%
Total Solid Waste Services Revenue	\$55.607.233	\$11.585.850	\$42.493.577	\$54,079,427	1,527,806	2.75%
Underground Atl Facil Revenue Fund						
Non-Departmental	\$110,000	\$483,841	\$82,500	\$566,341	(\$456,341)	(414.86%)
Water & Wastewater Revenue Fund						
Executive Offices	\$9,186,201	\$3,038,568	\$5,832,260	\$8,870,828	\$315,373	3.43%
Department Of Atlanta Information Management		\$571,740	\$3,238,233	\$3,809,974	\$18,703	0.49%
Department Of Law	\$6,909,975	\$1,206,572	\$5,583,638	\$6,790,211	\$119,764	1.73%
Department Of Finance	\$1,222,597	\$193,527	\$960,647	\$1,154,174	\$68,423	5.60%
Department Of Procurement	\$2,496,480	\$489,849	\$1,711,382	\$2,201,231	\$295,249	11.83%
Department Of Public Works	\$869,933	\$210,718	\$605,220	\$815,938	\$53,995	6.21%
Department Of Watershed Management	\$187,199,409	\$38,711,434	\$143,431,042	\$182,142,477	\$5,056,932	2.70%
Non-Departmental	\$329,563,283	\$159,190,630	\$118,463,452	\$277,654,082	\$51,909,201	15.75%
Department Of Human Resources	\$2,652,727	\$640,904	\$2,010,386	\$2,651,290	\$1,437	0.05%
Department Of Police Services	\$129,591	ΨΟ 10,501	\$64,795	\$64,795	\$64,796	50.00%
Department of The Solicitor	\$83,839	\$19,415	\$64,424	\$83,839	\$04,750	0.00%
		•		•		
Department Of Ethics	\$155,029	\$8,919	\$134,070	\$142,988	\$12,041	7.77%
Department Of Audit	\$1,057,314	\$337,077	\$687,284	\$1,024,361	\$32,953	3.12%
Total Water & Wastewater Revenue Fund	\$545,355,055	\$204,619,355	\$282,786,832	\$487,406,187	\$57,948,868	10.63%
Emergency Telephone System  Department Of Atlanta Information Management Department Of Police Services Total Emergency Telephone System	\$484,136 \$18,438,101 \$18,922,237	\$140,744 \$3,551,937 \$3,692,682	\$363,102 \$14,513,800 \$14,876,902	\$503,847 \$18,065,737 \$18,569,584	(\$19,711) \$372,364 \$352,653	(4.07%) 2.02% 1.86%
Fleet Service Fund						
		¢0.70 <i>(</i>	(¢0.70 <i>(</i> )	¢Λ	¢o	
Executive Offices	¢104.120	\$9,786	(\$9,786)	\$0	\$0	(0.110/)
Department Of Procurement	\$184,130	\$43,740	\$140,598	\$184,338	(\$208)	(0.11%)
Department Of Public Works	\$30,046,931	\$6,328,165	\$22,621,137	\$28,949,302	\$1,097,629	3.65%
Non-Departmental	\$2,996,832	\$606,985	\$2,051,245	\$2,658,231	\$338,601	11.30%
Department Of Human Resources	\$172,695	\$21,767	\$138,154	\$159,921	\$12,774	7.40%
Total Fleet Service Fund	\$33,400,588	\$7,010,443	\$24,941,349	\$31,951,792	\$1,448,796	4.34%
Group Insurance Fund						
Non-Departmental	\$147,949,301	\$37,055,571	\$100,084,121	\$137,139,692	\$10,809,609	7.31%
Department Of Human Resources	\$2,650,393	\$397,959	\$3,569,623	\$3,967,582	(\$1,317,189)	(49.70%)
Total Group Insurance	\$150,599,694	\$37,453,531	\$103,653,744	\$141,107,275	\$9,492,419	6.30%
Hotal/Matal Tay Fund						
Hotel/Motel Tax Fund  Non-Departmental	¢67.260.222	¢0 047 407	¢E0 221 017	¢67.260.222	¢o.	0.000/
Non-Departmental Total Hotel/Motel Tax Fund	\$67,268,223	\$8,046,406	\$59,221,817 \$59.221.817	\$67,268,223	\$0	0.00%
Total Hotel/Motel Tax Fullu	\$67.268.223	\$8.046.406	\$59.221.81/	\$67.268.223	\$0	0.00%
Rental/Motor Vehicle Tax Fund						
Non-Departmental	\$1,046,050	\$263,267	\$782,783	\$1,046,050	\$0	0.00%
Total Rental/Motor Vehicle Tax Fund	\$1,046,050	\$263,267	\$782,783		\$0	0.00%
•						
City Plaza Operating Fund						
Non-Departmental	\$2,746,599	_	\$2,237,349	\$2,237,349	\$509,250	18.54%
Total City Plaza Fund	\$2,746,599		\$2,237,349	\$2,237,349	\$509,250	18.54%
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Total Operating Funds	\$2.010.809.396	\$491.975.325	\$1.351.928.98	4 \$1.843.904.309	\$166,905,08	7 8.30%
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# **General Fund BUDGET VARIANCE ANALYSIS AND PROJECTION**



Account	FY15 Actual Y-T-D(Sep)	FY16 Actual Y-T-D(Sep)	FY17 Funded Budget	FY17 Actual Y-T-D(Sep)	FY17 Projected	Variance (\$)	Variance (%)
Revenues	\$88,231,792	\$119,261,344	\$630,412,338	\$81,082,685	\$630,412,338	\$0	\$0.00%
Expenses	\$125,301,854	\$139,768,254	\$630,412,338	\$152,226,726	\$627,418,126	\$2,994,212	\$0.47%
Surplus (Deficit)	(\$37,070,062)(	(\$20,506,911)	\$0	(\$71,144,041)	\$2,994,212	\$2,994,212	N/A

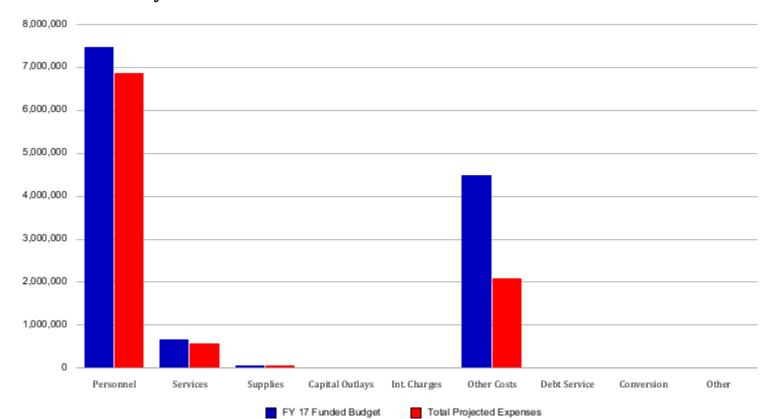
#### **Major Revenue Variances:**

As of September 30, 2016, General Fund revenues were \$81MM. In the early part of FY17, no major deviations are expected from the overall budget.

#### **Major Expenditure Variances:**

Several Departments are projected to be over budget due to salary adjustments, overtime, unfunded project costs and increase in contract services. Non-Departmental is projected to be under budget due to Citywide Reserves, Longevity and Family Leave.

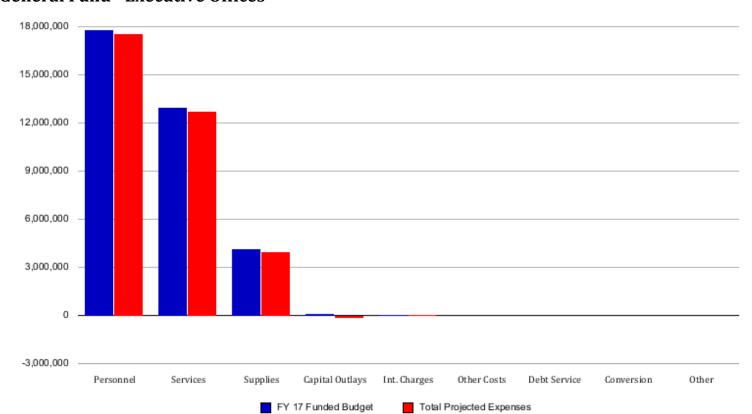
### **General Fund - City Council**



Account	FY 17 Funded Budget	Actual Y-T-D (Sep)	Projected Expenses	Total Projected Expenses	Variance(\$)	Variance(%)
Personnel Services And Employee Benefits	\$7,486,910	\$1,647,627	\$5,218,368	\$6,865,995	\$620,915	8.29%
Purchased / Contracted Services	\$684,910	\$54,273	\$525,860	\$580,133	\$104,777	15.30%
Supplies	\$83,889	\$8,331	\$78,509	\$86,840	(\$2,951)	(3.52%)
Capital Outlays	\$0	\$0	\$0	\$0	\$0	0.00%
Interfund / Interdepartmental Charges	\$0	\$0	\$0	\$0	\$0	0.00%
Other Costs	\$4,505,558	\$244,037	\$1,852,216	\$2,096,254	\$2,409,304	53.47%
Debt Service	\$0	\$0	\$0	\$0	\$0	0.00%
Conversion / Summary	\$0	\$0	\$0	\$0	\$0	0.00%
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	0.00%
Expenses	\$12,761,267	\$1,954,269	\$7,674,953	\$9,629,222	\$3,132,045	24.54%

<b>Expenditure Category</b>	Variance Explanation
Personnel Services And Employee	As of September 30, 2016, City Council had seven vacant positions.
Benefits Explanation	
Purchased / Contracted Services	Variance due to purchased/contracted services less than anticipated.
Explanation	
Supplies Explanation	Variance due to supplies more than anticipated.
Capital Outlays Explanation	N/A
Interfund / Interdepartmental	N/A
Charges Explanation	
Other Costs Explanation	Variance attributed to Carry Forward which accumulates and carries forward unexpended
	funding for operating expenses annually.
Debt Service Explanation	N/A
Conversion / Summary Explanation	N/A
Other Financing Uses Explanation	N/A

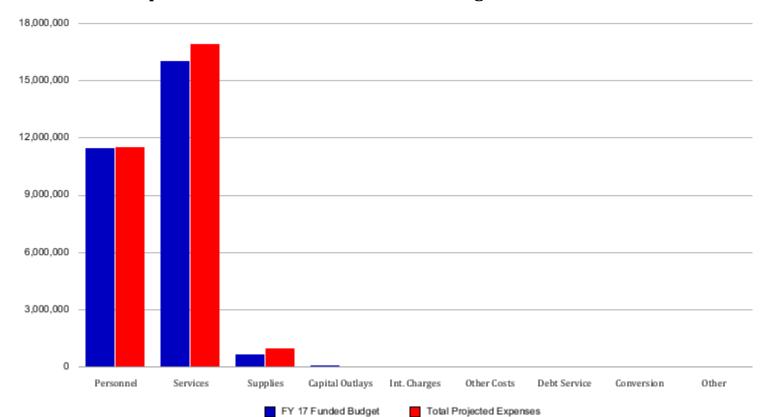
#### **General Fund - Executive Offices**



Account	FY 17 Funded Budget	Actual Y-T-D (Sep)	Projected Expenses	Total Projected Expenses	Variance(\$)	Variance(%)
Personnel Services And Employee Benefits	\$17,757,935	\$4,766,922	\$12,784,961	\$17,551,883	\$206,052	1.16%
Purchased / Contracted Services	\$12,929,619	\$1,667,613	\$11,023,062	\$12,690,675	\$238,945	1.85%
Supplies	\$4,190,099	\$823,933	\$3,187,927	\$4,011,860	\$178,239	4.25%
Capital Outlays	\$136,617	(\$188,456)	\$108,707	(\$79,749)	\$216,366	158.37%
Interfund / Interdepartmental Charges	\$100,519	\$27,010	\$69,000	\$96,009	\$4,510	4.49%
Other Costs	\$23,819	\$0	\$23,819	\$23,819	\$0	0.00%
Debt Service	\$50,000	\$0	\$0	\$0	\$50,000	100.00%
Conversion / Summary	\$0	\$0	\$0	\$0	\$0	0.00%
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	0.00%
Expenses	\$35,188,608	\$7,097,021	\$27,197,475	\$34,294,496	\$894,112	2.54%

<b>Expenditure Category</b>	Variance Explanation
Personnel Services And Employee	As of September 30, 2016, the Executive Offices had 52 vacancies, of which 14 were split-
Benefits Explanation	funded. Variance due to salary adjustments and increase in personnel costs.
Purchased / Contracted Services	Variance due to purchased/contracted services less than anticipated.
Explanation	
Supplies Explanation	Variance due to supplies less than anticipated.
Capital Outlays Explanation	Variance due to costs associated with electric vehicles for Office of Sustainability less than
	anticipated.
Interfund / Interdepartmental	Projected to spend within budget. This line includes fuel and maintenance repairs.
Charges Explanation	
Other Costs Explanation	Projected to spend within budget. This line includes business meeting expenses.
Debt Service Explanation	Variance due to costs associated with electric vehicles for Office of Sustainability less than
	anticipated.
Conversion / Summary Explanation	N/A
Other Financing Uses Explanation	N/A

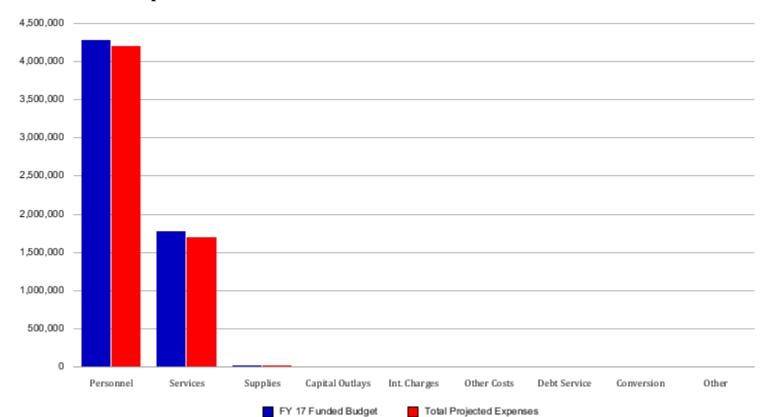
### **General Fund - Department Of Atlanta Information Management**



Account	FY 17 Funded Budget	Actual Y-T-D (Sep)	Projected Expenses	Total Projected Expenses	Variance(\$)	Variance(%)
Personnel Services And Employee Benefits	\$11,492,177	\$3,013,855	\$8,517,154	\$11,531,010	(\$38,833)	(0.34%)
Purchased / Contracted Services	\$16,051,473	\$4,525,031	\$12,375,583	\$16,900,614	(\$849,141)	(5.29%)
Supplies	\$715,623	\$421,701	\$588,848	\$1,010,549	(\$294,926)	(41.21%)
Capital Outlays	\$110,800	(\$25,254)	\$34,204	\$8,950	\$101,850	91.92%
Interfund / Interdepartmental Charges	\$13,171	\$2,477	\$10,838	\$13,315	(\$144)	(1.09%)
Other Costs	\$40,518	\$669	\$6,767	\$7,436	\$33,082	81.65%
Debt Service	\$0	\$0	\$0	\$0	\$0	0.00%
Conversion / Summary	\$0	\$0	\$0	\$0	\$0	0.00%
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	0.00%
Expenses	\$28,423,762	\$7,938,478	\$21,533,395	\$29,471,872	(\$1,048,110)	(3.69%)

Expenditure Category	Variance Explanation
Personnel Services And Employee	As of September 30, 2016, AIM had 10 vacant positions. Variance due to vacant positions
Benefits Explanation	offset by extra help more than anticipated.
Purchased / Contracted Services	Variance due to Microsoft Enterprise Agreement more than anticipated.
Explanation	
Supplies Explanation	Variance due to purchase of equipment related expenses more than anticipated.
Capital Outlays Explanation	Variance due to Captial Outlay purchases less than anticipated.
Interfund / Interdepartmental	Variance due to repairs and maintenance more than anticipated.
Charges Explanation	
Other Costs Explanation	Variance due to business meeting expenses less than anticipated.
Debt Service Explanation	N/A
Conversion / Summary Explanation	N/A
Other Financing Uses Explanation	N/A

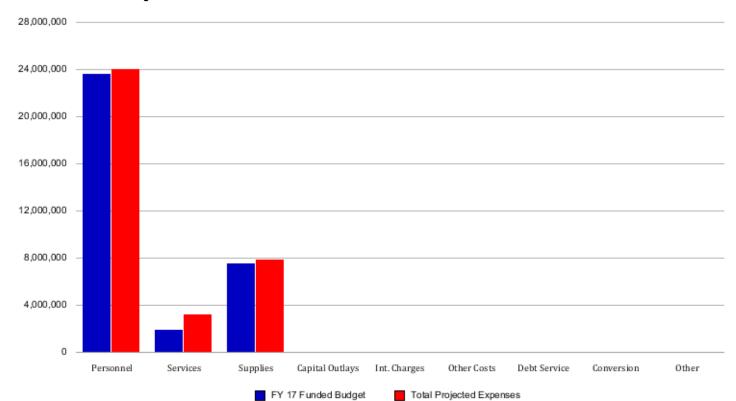
### **General Fund - Department Of Law**



Account	FY 17 Funded Budget	Actual Y-T-D (Sep)	Projected Expenses	Total Projected Expenses	Variance(\$)	Variance(%)
Personnel Services And Employee Benefits	\$4,278,866	\$972,447	\$3,234,487	\$4,206,934	\$71,932	1.68%
Purchased / Contracted Services	\$1,789,358	\$189,288	\$1,513,815	\$1,703,103	\$86,255	4.82%
Supplies	\$30,000	\$5,606	\$24,022	\$29,628	\$372	1.24%
Capital Outlays	\$0	\$0	\$0	\$0	\$0	0.00%
Interfund / Interdepartmental Charges	\$0	\$0	\$0	\$0	\$0	0.00%
Other Costs	\$10,000	\$2,891	\$7,108	\$10,000	\$0	0.00%
Debt Service	\$0	\$0	\$0	\$0	\$0	0.00%
Conversion / Summary	\$0	\$0	\$0	\$0	\$0	0.00%
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	0.00%
Expenses	\$6,108,224	\$1,170,232	\$4,779,433	\$5,949,665	\$158,559	2.60%

<b>Expenditure Category</b>	Variance Explanation
Personnel Services And Employee	As of September 30, 2016, the Department of Law had three vacant positions. Variance due
Benefits Explanation	to timing of filling vacant positions.
Purchased / Contracted Services	Variance due to outside counsel, litigation and other expenses less than anticipated.
Explanation	
Supplies Explanation	Variance due to supplies less than anticipated.
Capital Outlays Explanation	N/A
Interfund / Interdepartmental	N/A
Charges Explanation	
Other Costs Explanation	Projected to spend within budget. This line includes business meeting expenses.
Debt Service Explanation	N/A
Conversion / Summary Explanation	N/A
Other Financing Uses Explanation	N/A

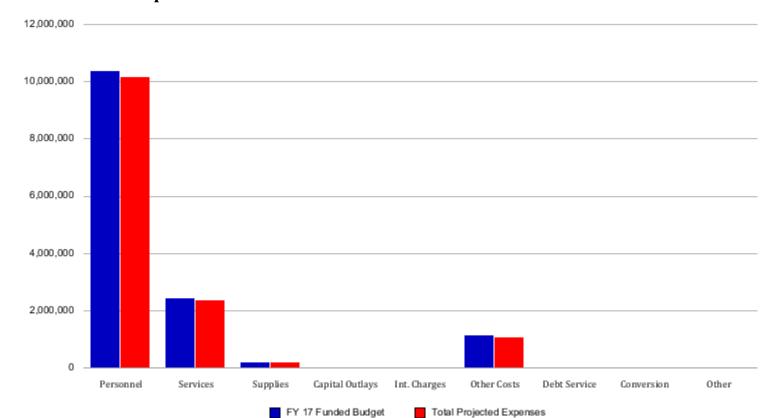
### **General Fund - Department Of Corrections**



Account	FY 17 Funded Budget	Actual Y-T-D (Sep)	Projected Expenses	Total Projected Expenses	Variance(\$)	Variance(%)
Personnel Services And Employee Benefits	\$23,647,270	\$6,386,405	\$17,697,983	\$24,084,388	(\$437,118)	(1.85%)
Purchased / Contracted Services	\$1,980,002	\$1,661,450	\$1,614,436	\$3,275,886	(\$1,295,884)	(65.45%)
Supplies	\$7,622,162	\$2,303,599	\$5,624,135	\$7,927,734	(\$305,572)	(4.01%)
Capital Outlays	\$0	\$0	\$0	\$0	\$0	0.00%
Interfund / Interdepartmental Charges	\$93,243	\$28,819	\$69,936	\$98,755	(\$5,512)	(5.91%)
Other Costs	\$0	\$0	\$0	\$0	\$0	0.00%
Debt Service	\$0	\$0	\$0	\$0	\$0	0.00%
Conversion / Summary	\$0	\$0	\$0	\$0	\$0	0.00%
Other Financing Uses	\$47,892	\$0	\$47,892	\$47,892	\$0	0.00%
Expenses	\$33,390,569	\$10,380,274	\$25,054,381	\$35,434,655	(\$2,044,086)	(6.12%)

<b>Expenditure Category</b>	Variance Explanation
Personnel Services And Employee	As of September 30, 2016, the Department of Corrections had 14 sworn and five civilian
Benefits Explanation	vacant position. Variance due to vacant positions offset by overtime more than anticipated.
Purchased / Contracted Services	Variance due to increase in Inmate Food Service contract, Body Worn Cameras, and various
Explanation	unfunded expenses such as Emergency Replacement of Domestic Water System, Electrical
	Repairs, and Elevator Modernization.
Supplies Explanation	Variance due to Pharmaceutical supplies and water/sewer expenses more than anticipated.
Capital Outlays Explanation	N/A
Interfund / Interdepartmental	Variance due to motor fuel and maintenance repairs more than anticipated.
Charges Explanation	
Other Costs Explanation	N/A
Debt Service Explanation	N/A
Conversion / Summary Explanation	N/A
Other Financing Uses Explanation	Anticipated transfer amount to 3507 Fund for GMA lease payment.

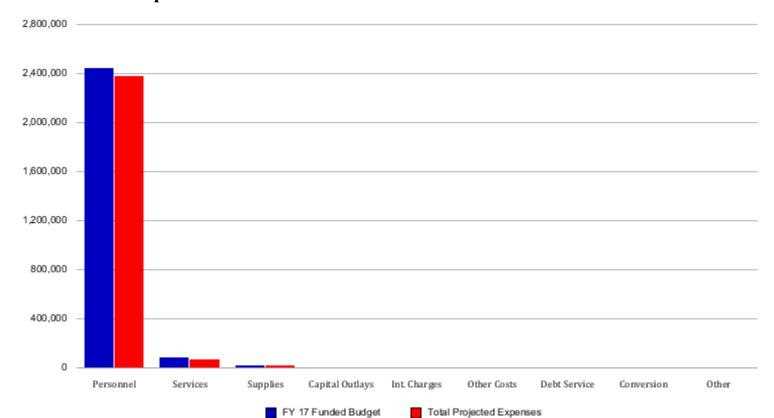
### **General Fund - Department Of Finance**



Account	FY 17 Funded Budget	Actual Y-T-D (Sep)	Projected Expenses	Total Projected Expenses	Variance(\$)	Variance(%)
Personnel Services And Employee Benefits	\$10,372,636	\$2,497,196	\$7,659,861	\$10,157,057	\$215,579	2.08%
Purchased / Contracted Services	\$2,469,590	\$326,415	\$2,069,423	\$2,395,838	\$73,752	2.99%
Supplies	\$222,119	\$20,588	\$200,078	\$220,665	\$1,454	0.65%
Capital Outlays	\$0	\$0	\$0	\$0	\$0	0.00%
Interfund / Interdepartmental Charges	\$6,986	\$2,951	\$5,681	\$8,631	(\$1,645)	(23.55%)
Other Costs	\$1,164,639	\$222,157	\$867,333	\$1,089,490	\$75,149	6.45%
Debt Service	\$0	\$0	\$0	\$0	\$0	0.00%
Conversion / Summary	\$0	\$0	\$0	\$0	\$0	0.00%
Other Financing Uses	\$18,976	\$0	\$18,976	\$18,976	\$0	0.00%
Expenses	\$14,254,946	\$3,069,306	\$10,821,351	\$13,890,658	\$364,288	2.56%

Expenditure Category	Variance Explanation
Personnel Services And Employee	As of September 30, 2016, the Department of Finance had 12 vacant positions. Variance due
Benefits Explanation	to timing of filling vacant positions and increase in extra help.
Purchased / Contracted Services	Variance due to purchased/contracted services less than anticipated.
Explanation	
Supplies Explanation	Variance due to supplies less than anticipated.
Capital Outlays Explanation	N/A
Interfund / Interdepartmental	Variance due to motor fuel and maintenance repairs more than anticipated.
Charges Explanation	
Other Costs Explanation	Variance due to credit card charges and refunds less than anticipated.
Debt Service Explanation	N/A
Conversion / Summary Explanation	N/A
Other Financing Uses Explanation	Anticipated transfer amount to 3507 Fund for GMA lease payment.

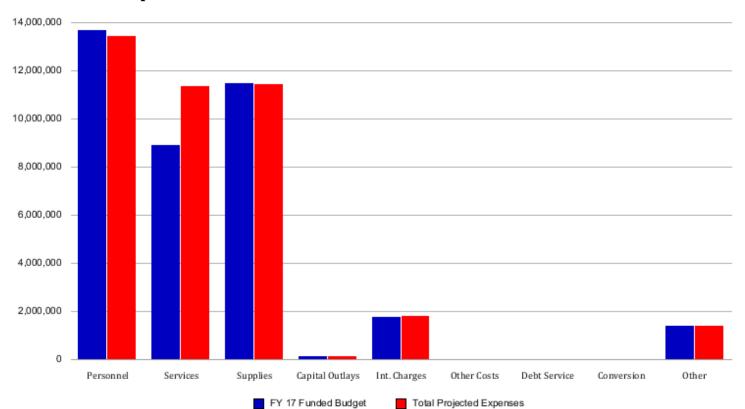
### **General Fund - Department Of Procurement**



Account	FY 17 Funded Budget	Actual Y-T-D (Sep)	Projected Expenses	Total Projected Expenses	Variance(\$)	Variance(%)
Personnel Services And Employee Benefits	\$2,441,411	\$501,222	\$1,876,280	\$2,377,502	\$63,909	2.62%
Purchased / Contracted Services	\$93,503	\$6,101	\$74,059	\$80,160	\$13,343	14.27%
Supplies	\$27,567	\$7,363	\$19,983	\$27,345	\$222	0.80%
Capital Outlays	\$0	\$0	\$0	\$0	\$0	0.00%
Interfund / Interdepartmental Charges	\$0	\$0	\$0	\$0	\$0	0.00%
Other Costs	\$11,170	\$420	\$8,599	\$9,019	\$2,151	19.26%
Debt Service	\$0	\$0	\$0	\$0	\$0	0.00%
Conversion / Summary	\$0	\$0	\$0	\$0	\$0	0.00%
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	0.00%
Expenses	\$2,573,651	\$515,106	\$1,978,920	\$2,494,026	\$79,625	3.09%

<b>Expenditure Category</b>	Variance Explanation
Personnel Services And Employee	As of September 30, 2016, the Department of Procurement had four vacant positions. Two
Benefits Explanation	positions are split funded.
Purchased / Contracted Services	Variance due to copier lease/service, training and wireless device expenses less than
Explanation	anticipated.
Supplies Explanation	Variance due to office supplies and equipment less than anticipated.
Capital Outlays Explanation	N/A
Interfund / Interdepartmental	N/A
Charges Explanation	
Other Costs Explanation	Variance due to Commissioner contingency expenses less than anticipated.
Debt Service Explanation	N/A
Conversion / Summary Explanation	N/A
Other Financing Uses Explanation	N/A

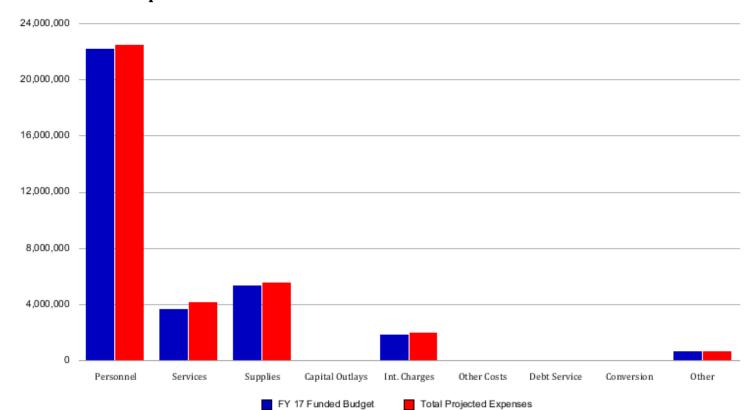
### **General Fund - Department Of Public Works**



Account	FY 17 Funded Budget	Actual Y-T-D (Sep)	Projected Expenses	Total Projected Expenses	Variance(\$)	Variance(%)
Personnel Services And Employee Benefits	\$13,692,636	\$3,924,929	\$9,536,236	\$13,461,166	\$231,470	1.69%
Purchased / Contracted Services	\$8,949,565	\$1,915,856	\$9,468,029	\$11,383,885	(\$2,434,320)	(27.20%)
Supplies	\$11,511,993	\$2,024,134	\$9,441,497	\$11,465,630	\$46,363	0.40%
Capital Outlays	\$175,000	\$48,870	\$139,549	\$188,419	(\$13,419)	(7.67%)
Interfund / Interdepartmental Charges	\$1,801,148	\$407,279	\$1,457,012	\$1,864,292	(\$63,144)	(3.51%)
Other Costs	\$4,500	\$761	\$3,739	\$4,500	\$0	0.01%
Debt Service	\$0	\$0	\$0	\$0	\$0	0.00%
Conversion / Summary	\$0	\$0	\$0	\$0	\$0	0.00%
Other Financing Uses	\$1,450,660	\$0	\$1,450,660	\$1,450,660	\$0	0.00%
Expenses	\$37,585,502	\$8,321,829	\$31,496,722	\$39,818,551	(\$2,233,049)	(5.94%)

<b>Expenditure Category</b>	Variance Explanation
Personnel Services And Employee	As of September 30, 2016, the Department of Public Works had 47 vacant positions. This
Benefits Explanation	savings is offset by salary adjustments, overtime, summer interns and benefits.
Purchased / Contracted Services	Variance due to unfunded projects: Perry Blvd Collapse, Piedmont Drainage, Northside
Explanation	Drive Utility Relocations, NCR ROW Improvements, West Marietta Blvd Swell enclosure and
	Piedmont Wall collapse & drainage.
Supplies Explanation	Variance due to supplies less than anticipated.
Capital Outlays Explanation	Variance due to capital outlays more than anticipated.
Interfund / Interdepartmental	Variance due to maintenance repairs and usage of vehicles more than anticipated.
Charges Explanation	
Other Costs Explanation	Projected to spend within budget. This line represents business meeting and contingency
	cost.
Debt Service Explanation	N/A
Conversion / Summary Explanation	N/A
Other Financing Uses Explanation	Anticipated transfer amount to 3507 Fund for GMA lease payments.

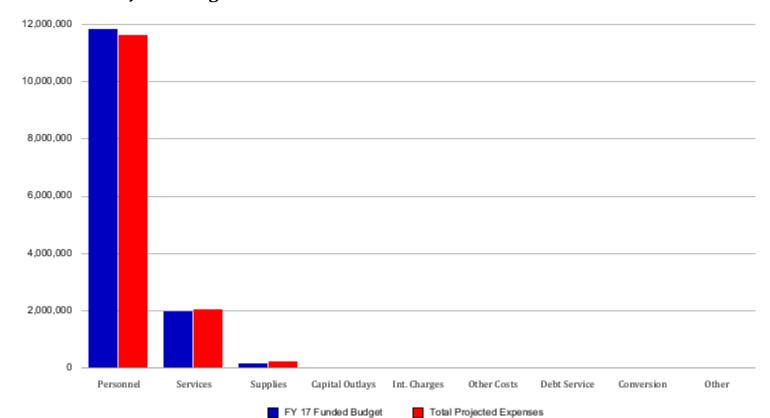
### **General Fund - Dept Of Parks & Recreation**



Account	FY 17 Funded Budget	Actual Y-T-D (Sep)	Projected Expenses	Total Projected Expenses	Variance(\$)	Variance(%)
Personnel Services And Employee Benefits	\$22,222,674	\$5,974,541	\$16,531,501	\$22,506,042	(\$283,368)	(1.28%)
Purchased / Contracted Services	\$3,749,446	\$1,162,926	\$3,032,475	\$4,195,402	(\$445,956)	(11.89%)
Supplies	\$5,400,004	\$1,525,771	\$4,063,040	\$5,588,812	(\$188,808)	(3.50%)
Capital Outlays	\$50,000	\$19,234	\$37,500	\$56,734	(\$6,734)	(13.47%)
Interfund / Interdepartmental Charges	\$1,906,389	\$573,661	\$1,456,611	\$2,030,272	(\$123,883)	(6.50%)
Other Costs	\$1,140	\$0	\$0	\$0	\$1,140	100.00%
Debt Service	\$0	\$0	\$0	\$0	\$0	0.00%
Conversion / Summary	\$0	\$0	\$0	\$0	\$0	0.00%
Other Financing Uses	\$717,225	\$0	\$717,225	\$717,225	\$0	0.00%
Expenses	\$34,046,878	\$9,256,133	\$25,838,353	\$35,094,486	(\$1,047,608)	(3.08%)

<b>Expenditure Category</b>	Variance Explanation
Personnel Services And Employee	As of September 30, 2016, the Parks Department had 53 vacant positions. Variance due to
Benefits Explanation	the transition of Camp Best Friends staffing out of Trust Funds into the General Fund as well as overtime expenses in summer months for Forestry Division.
Purchased / Contracted Services	Variance due to contractual services related to repair and maintenance of equipment and
Explanation	facilities more than anticipated.
Supplies Explanation	Variance due to utilities more than anticipated.
Capital Outlays Explanation	Variance due to vehicle purchases, security cameras for Parks and Recreation Centers and
	van transportation for recreation centers more than anticipated.
Interfund / Interdepartmental	Variance due to motor fuel and maintenance repairs more than anticipated.
Charges Explanation	
Other Costs Explanation	Variance due to Commissioner contingency expenses less than anticipated.
Debt Service Explanation	N/A
Conversion / Summary Explanation	N/A
Other Financing Uses Explanation	Anticipated transfer amount to 3507 Fund for GMA lease payment.

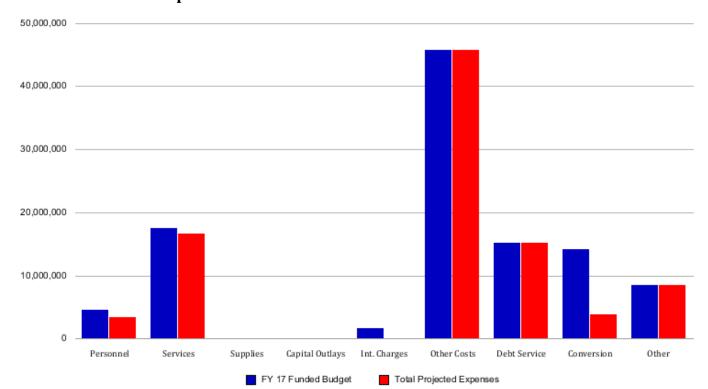
### **General Fund - Judicial Agencies**



Account	FY 17 Funded Budget	Actual Y-T-D (Sep)	Projected Expenses	Total Projected Expenses	Variance(\$)	Variance(%)
Personnel Services And Employee Benefits	\$11,857,828	\$2,754,204	\$8,866,314	\$11,620,518	\$237,310	2.00%
Purchased / Contracted Services	\$1,990,732	\$421,669	\$1,651,729	\$2,073,398	(\$82,666)	(4.15%)
Supplies	\$184,080	\$84,918	\$183,865	\$268,783	(\$84,703)	(46.01%)
Capital Outlays	\$0	\$0	\$0	\$0	\$0	0.00%
Interfund / Interdepartmental Charges	\$9,786	\$1,324	\$9,069	\$10,393	(\$607)	(6.20%)
Other Costs	\$19,052	\$2,884	\$14,572	\$17,456	\$1,596	8.38%
Debt Service	\$0	\$0	\$0	\$0	\$0	0.00%
Conversion / Summary	\$0	\$0	\$0	\$0	\$0	0.00%
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	0.00%
Expenses	\$14,061,478	\$3,264,999	\$10,725,548	\$13,990,548	\$70,930	0.50%

<b>Expenditure Category</b>	Variance Explanation
Personnel Services And Employee	As of September 30, 2016, Judicial Agencies had 12 vacant positions.
Benefits Explanation	
Purchased / Contracted Services	Variance due to purchased/contracted services and repair & maintenance of equipment
Explanation	more than anticipated.
Supplies Explanation	Variance due to supplies more than anticipated.
Capital Outlays Explanation	N/A
Interfund / Interdepartmental	Variance due to motor fuel and maintenance repairs more than anticipated.
Charges Explanation	
Other Costs Explanation	Variance due to refunds less than anticipated.
Debt Service Explanation	N/A
Conversion / Summary Explanation	N/A
Other Financing Uses Explanation	N/A

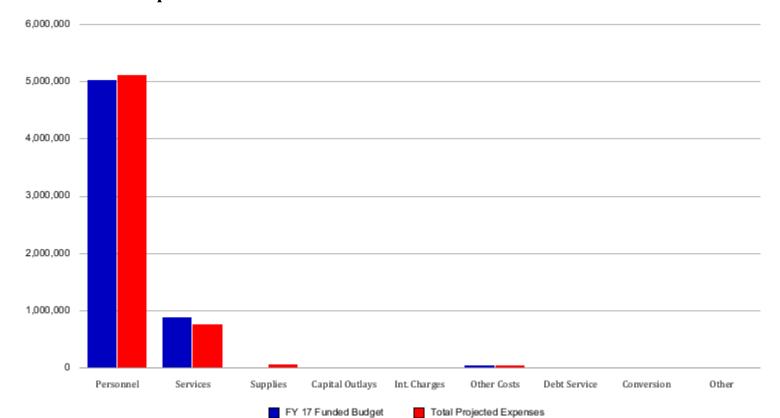
#### **General Fund - Non-Departmental**



Account	FY 17 Funded Budget	Actual Y-T-D (Sep)	Projected Expenses	Total Projected Expenses	Variance(\$)	Variance(%)
Personnel Services And Employee Benefits	\$4,640,459	\$1,493,650	\$1,988,655	\$3,482,305	\$1,158,154	24.96%
Purchased / Contracted Services	\$17,632,985	\$9,519,793	\$7,320,177	\$16,839,970	\$793,015	4.50%
Supplies	\$0	\$0	\$0	\$0	\$0	0.00%
Capital Outlays	\$0	\$0	\$0	\$0	\$0	0.00%
Interfund / Interdepartmental Charges	\$1,823,672	\$6,807	(\$6,807)	\$0	\$1,823,672	100.00%
Other Costs	\$45,821,737	\$6,836,190	\$38,985,547	\$45,821,737	\$0	0.00%
Debt Service	\$15,364,338	\$2,560,040	\$12,804,297	\$15,364,338	\$0	0.00%
Conversion / Summary	\$14,320,976	\$0	\$3,916,573	\$3,916,573	\$10,404,403	72.65%
Other Financing Uses	\$8,684,517	\$1,062,610	\$7,621,907	\$8,684,517	\$0	0.00%
Expenses	\$108,288,684	\$21,479,090	\$72,630,350	\$94,109,439	\$14,179,245	13.09%

<b>Expenditure Category</b>	Variance Explanation
Personnel Services And Employee	Variance relates to \$728K Family Leave and \$430K Longevity.
Benefits Explanation	
Purchased / Contracted Services	Variance due to \$500K Economic Development, \$277K Litigation and \$20K Insurance
Explanation	expenses less than anticipated.
Supplies Explanation	N/A
Capital Outlays Explanation	N/A
Interfund / Interdepartmental	Variance due to savings of \$1.8MM Indirect Cost expense reflects consolidation of the
Charges Explanation	Building Permit Enterprise Fund back into the General Fund per Ordinance #16-0-1422.
Other Costs Explanation	Projected to spend within budget. This lines includes OPEB (Other Post Employee Benefits),
	Bonds payments (AURA & URFA), Fulton & Dekalb County Taxes, Fulton County Animal
	Control, Atlanta Public School (APS) payment and Election expenses.
Debt Service Explanation	Projected to spend within budget. This line inludes Debt payments i.e. Public Safety, URFA,
	COPS, ZOO bond payments.
Conversion / Summary Explanation	Variance relates to the Restrictive Reserves projected to spend \$1.9MM Fisher Safety (Public
	Safety), \$1.2MM City of Refuge, \$550K Invest Atlanta and \$270K Westside Fund.
Other Financing Uses Explanation	Projected to spend within budget. This lines includes Operating Transfers Out to various
	accounts: Civic Center, Underground, GMA and Debt payments for Public Safety Facility,
	Public Safety Annex & Parking Deck.

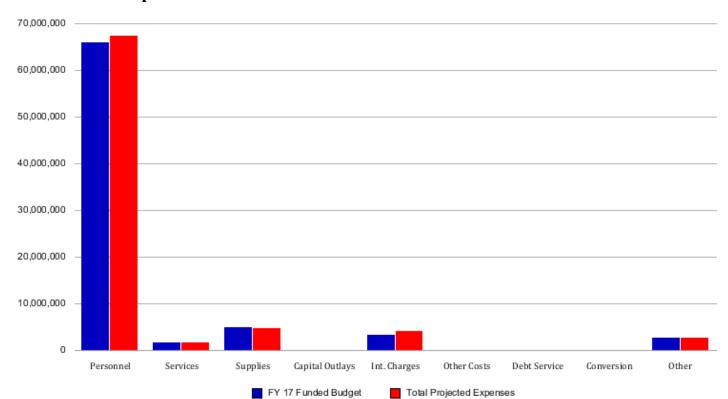
### **General Fund - Department Of Human Resources**



Account	FY 17 Funded Budget	Actual Y-T-D (Sep)	Projected Expenses	Total Projected Expenses	Variance(\$)	Variance(%)
Personnel Services And Employee Benefits	\$5,038,037	\$1,313,070	\$3,808,998	\$5,122,068	(\$84,031)	(1.67%)
Purchased / Contracted Services	\$903,923	\$135,248	\$634,825	\$770,072	\$133,851	14.81%
Supplies	\$31,915	\$42,120	\$29,747	\$71,867	(\$39,952)	(125.18%)
Capital Outlays	\$0	\$0	\$0	\$0	\$0	0.00%
Interfund / Interdepartmental Charges	\$8,449	\$2,641	\$6,523	\$9,163	(\$714)	(8.45%)
Other Costs	\$66,506	\$9,272	\$48,316	\$57,588	\$8,918	13.41%
Debt Service	\$0	\$0	\$0	\$0	\$0	0.00%
Conversion / Summary	\$0	\$0	\$0	\$0	\$0	0.00%
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	0.00%
Expenses	\$6,048,830	\$1,502,350	\$4,528,409	\$6,030,759	\$18,071	0.30%

<b>Expenditure Category</b>	Variance Explanation
Personnel Services And Employee	As of September 30, 2016, the Department of Human Resources had 13 vacant positions.
Benefits Explanation	Variance due extra help more than anticipated.
Purchased / Contracted Services	Variance due to contracted services for Background Checks, Court Reporting Services, Pre-
Explanation	Employment Physical and Drug Screenings less than anticipated.
Supplies Explanation	Variance due to office supply expenses more than anticipated.
Capital Outlays Explanation	N/A
Interfund / Interdepartmental	Variance due to motor fuel and maintenance repairs more than anticipated.
Charges Explanation	
Other Costs Explanation	Variance due to Compensation Board Hearing expenses less than anticipated.
Debt Service Explanation	N/A
Conversion / Summary Explanation	N/A
Other Financing Uses Explanation	N/A

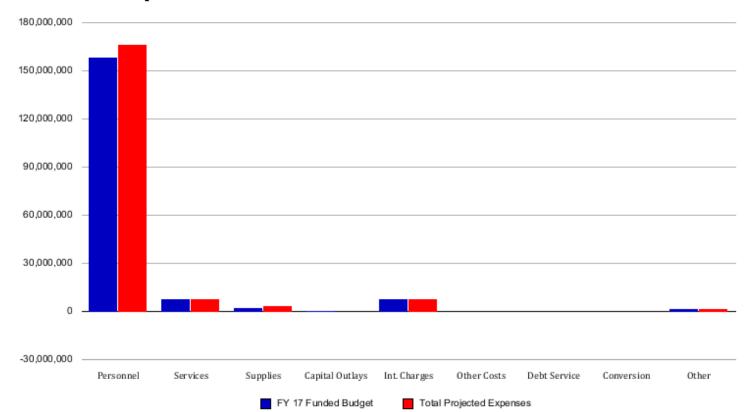
### **General Fund - Department Of Fire Services**



Account	FY 17 Funded Budget	Actual Y-T-D (Sep)	Projected Expenses	Total Projected Expenses	Variance(\$)	Variance(%)
Personnel Services And Employee Benefits	\$66,106,765	\$18,806,274	\$48,688,381	\$67,494,655	(\$1,387,890)	(2.10%)
Purchased / Contracted Services	\$1,863,690	\$303,702	\$1,559,988	\$1,863,690	\$0	0.00%
Supplies	\$5,097,848	\$565,095	\$4,415,987	\$4,981,082	\$116,766	2.29%
Capital Outlays	\$75,026	\$61,121	\$13,905	\$75,026	\$0	0.00%
Interfund / Interdepartmental Charges	\$3,521,665	\$1,421,468	\$2,832,081	\$4,253,549	(\$731,884)	(20.78%)
Other Costs	\$252,000	\$70	\$251,930	\$252,000	\$0	0.00%
Debt Service	\$0	\$0	\$0	\$0	\$0	0.00%
Conversion / Summary	\$0	\$0	\$0	\$0	\$0	0.00%
Other Financing Uses	\$2,922,316	\$0	\$2,922,316	\$2,922,316	\$0	0.00%
Expenses	\$79,839,310	\$21,157,730	\$60,684,587	\$81,842,317	(\$2,003,007)	(2.51%)

<b>Expenditure Category</b>	Variance Explanation
Personnel Services And Employee	As of September 30, 2016, the Department of Fire Services had 112 vacant positions; four
Benefits Explanation	Civilian and 108 Sworn. Variance due to overtime more than anticipated offset by vacant
	positions.
Purchased / Contracted Services	Projected to spend within budget. This line includes costs for training, travel, repairs, and
Explanation	maintenance.
Supplies Explanation	Variance due to costs for fire station, building needs, and EMS medical supplies less than
	anticipated.
Capital Outlays Explanation	Projected to spend within budget. This line includes costs for vehicle and equipment
	purchases.
Interfund / Interdepartmental	Variance due to motor fuel more than anticipated.
Charges Explanation	
Other Costs Explanation	Projected to spend within budget. This line consists of the Fulton County MOU.
Debt Service Explanation	N/A
Conversion / Summary Explanation	N/A
Other Financing Uses Explanation	Projected to spend within budget. This line includes the transfer to the Capital Asset Fund
	for GMA Lease Pool payments.

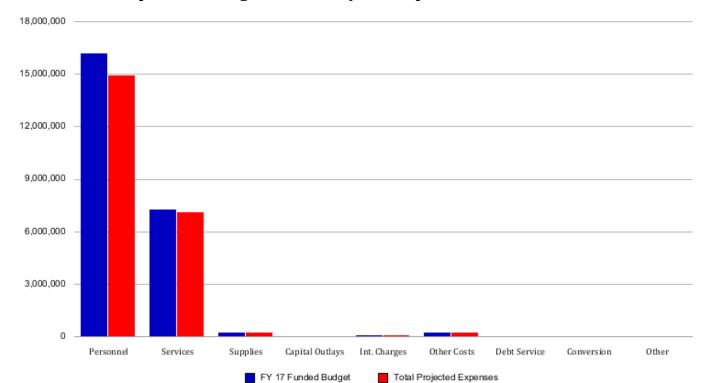
### **General Fund - Department Of Police Services**



Account	FY 17 Funded Budget	Actual Y-T-D (Sep)	Projected Expenses	Total Projected Expenses	Variance(\$)	Variance(%)
Personnel Services And Employee Benefits	\$158,194,358	\$45,806,879	\$120,443,665	\$166,250,544	(\$8,056,186)	(5.09%)
Purchased / Contracted Services	\$7,805,390	\$1,761,789	\$6,414,188	\$8,175,977	(\$370,587)	(4.75%)
Supplies	\$2,664,312	\$1,131,095	\$2,850,411	\$3,981,506	(\$1,317,194)	(49.44%)
Capital Outlays	\$648,798	(\$261,435)	\$134,906	(\$126,529)	\$775,327	119.50%
Interfund / Interdepartmental Charges	\$8,165,922	\$1,740,725	\$6,321,574	\$8,062,299	\$103,623	1.27%
Other Costs	\$448,091	\$5,900	\$440,827	\$446,727	\$1,364	0.30%
Debt Service	\$0	\$0	\$0	\$0	\$0	0.00%
Conversion / Summary	\$0	\$0	\$0	\$0	\$0	0.00%
Other Financing Uses	\$2,283,335	\$0	\$1,804,948	\$1,804,948	\$478,388	20.95%
Expenses	\$180,210,206	\$50,184,953	\$138,410,519	\$188,595,472	(\$8,385,266)	(4.65%)

<b>Expenditure Category</b>	Variance Explanation
Personnel Services And Employee Benefits Explanation	As of September 30, 2016, the Atlanta Police Department had 185 sworn and 40 civilian vacant positions, offset by position transfers from expired COPS Grant, salary increases, as well as overtime more than anticipated.
Purchased / Contracted Services Explanation	Variance due to consulting/professional services and repair/maintenance more than anticipated.
Supplies Explanation	Variance due to uniform and equipment expenses more than anticipated.
Capital Outlays Explanation	Variance due to Capital Projects and equipment purchases less than anticipated. This line includes upgrades to the Operation Shield Video Integration Center (V.I.C.).
Interfund / Interdepartmental Charges Explanation	Variance due to motor fuel and maintenance repairs less than anticipated.
Other Costs Explanation	Variance due to Business Meeting expense less than anticipated.
Debt Service Explanation	N/A
Conversion / Summary Explanation	N/A
Other Financing Uses Explanation	Variance due to GMA lease payment less than anticipated.

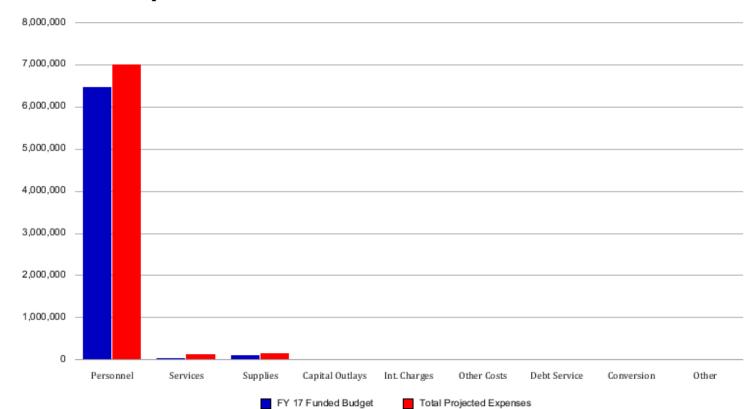
### **General Fund - Dept Of Planning & Community Development**



Account	FY 17 Funded Budget	Actual Y-T-D (Sep)	Projected Expenses	Total Projected Expenses	Variance(\$)	Variance(%)
Personnel Services And Employee Benefits	\$16,179,385	\$365,694	\$14,546,962	\$14,912,656	\$1,266,729	7.83%
Purchased / Contracted Services	\$7,309,620	\$1,149,821	\$6,006,574	\$7,156,395	\$153,225	2.10%
Supplies	\$294,098	\$17,714	\$257,444	\$275,158	\$18,939	6.44%
Capital Outlays	\$0	(\$7,950)	\$7,950	\$0	\$0	0.00%
Interfund / Interdepartmental Charges	\$113,199	\$31,771	\$79,089	\$110,860	\$2,339	2.07%
Other Costs	\$270,101	\$65,382	\$192,083	\$257,465	\$12,637	4.68%
Debt Service	\$0	\$0	\$0	\$0	\$0	0.00%
Conversion / Summary	\$0	\$0	\$0	\$0	\$0	0.00%
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	0.00%
Expenses	\$24,166,403	\$1,622,432	\$21,090,102	\$22,712,534	\$1,453,869	6.02%

<b>Expenditure Category</b>	Variance Explanation
Personnel Services And Employee	As of September 30, 2016, Dept of Planning & Community Development had 111 vacant
Benefits Explanation	positions. Variance due to consolidation of the Building Permit Fund back into General Fund
	per Ordinance#16-0-1622. Actual transactions pending transfer to General Fund.
Purchased / Contracted Services	Variance due to hold on spending activity related to the consolidation of the Building Permit
Explanation	Enterprise Fund back into the General Fund per Ordinance #16-0-1422. Actual transactions
	pending transfer to General Fund.
Supplies Explanation	Variance due to delayed purchasing activity related to the consolidation of the Building
	Permit Enterprise Fund back into the General Fund per Ordinance #16-0-1422. Actual
	transactions pending transfer to General Fund.
Capital Outlays Explanation	Variance due to reversal that will be corrected next quarter. Actual transactions pending
	transfer to General Fund.
Interfund / Interdepartmental	Variance due to motor fuel and maintenance repairs activity related to the consolidation of
Charges Explanation	the Building Permit Fund back into the General Fund per Ordinance #16-0-1422.
Other Costs Explanation	Variance due to Board Member activity related to the consolidation of the Building Permit
	Enterprise Fund back into the General Fund per Ordinance #16-0-1422. Actual transactions
	pending transfer to General Fund.
Debt Service Explanation	N/A
Conversion / Summary Explanation	N/A
Other Financing Uses Explanation	N/A

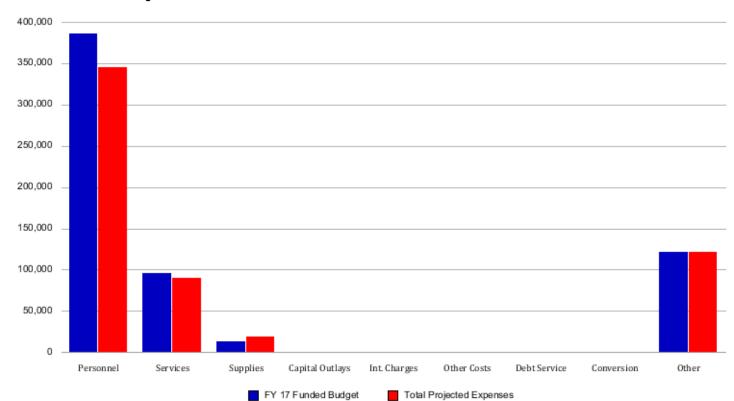
### **General Fund - Department Of The Solicitor**



Account	FY 17 Funded Budget	Actual Y-T-D (Sep)	Projected Expenses	Total Projected Expenses	Variance(\$)	Variance(%)
Personnel Services And Employee Benefits	\$6,470,227	\$1,766,894	\$5,236,907	\$7,003,801	(\$533,574)	(8.25%)
Purchased / Contracted Services	\$59,413	\$27,542	\$123,441	\$150,983	(\$91,570)	(154.12%)
Supplies	\$123,297	\$49,967	\$121,942	\$171,909	(\$48,612)	(39.43%)
Capital Outlays	\$0	\$0	\$0	\$0	\$0	0.00%
Interfund / Interdepartmental Charges	\$9,591	\$1,515	\$8,205	\$9,720	(\$129)	(1.34%)
Other Costs	\$0	\$0	\$0	\$0	\$0	0.00%
Debt Service	\$0	\$0	\$0	\$0	\$0	0.00%
Conversion / Summary	\$0	\$0	\$0	\$0	\$0	0.00%
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	0.00%
Expenses	\$6,662,528	\$1,845,918	\$5,490,495	\$7,336,413	(\$673,885)	(10.11%)

<b>Expenditure Category</b>	Variance Explanation
Personnel Services And Employee	As of September 30, 2016, the Office of the Solicitor had five vacant positions. Variance due
Benefits Explanation	to extra help related to the expansion of the pretrial diversion program.
Purchased / Contracted Services	Variance due to unanticipated costs related to Code and In-Rem Appeal Cases, license and
Explanation	usage of the Lexis Nexis legal research tool, and mailings and postage for expansion of the
	pretrial diversion program.
Supplies Explanation	Variance due to unanticipated operational costs related to the expansion of the pretrial
	diversion program.
Capital Outlays Explanation	N/A
Interfund / Interdepartmental	Variance due to motor fuel and maintenance costs more than anticipated.
Charges Explanation	
Other Costs Explanation	N/A
Debt Service Explanation	N/A
Conversion / Summary Explanation	N/A
Other Financing Uses Explanation	N/A

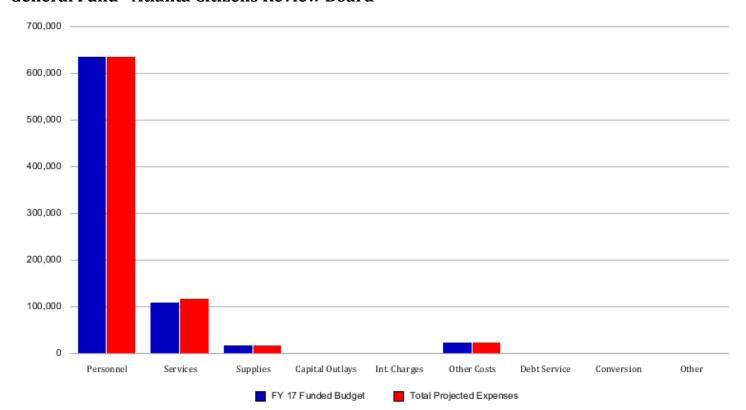
### **General Fund - Department Of Ethics**



Account	FY 17 Funded Budget	Actual Y-T-D (Sep)	Projected Expenses	Total Projected Expenses	Variance(\$)	Variance(%)
Personnel Services And Employee Benefits	\$386,610	\$53,376	\$292,996	\$346,372	\$40,238	10.41%
Purchased / Contracted Services	\$96,661	\$7,497	\$84,162	\$91,659	\$5,002	5.17%
Supplies	\$13,870	\$6,362	\$13,752	\$20,115	(\$6,245)	(45.02%)
Capital Outlays	\$0	\$0	\$0	\$0	\$0	0.00%
Interfund / Interdepartmental Charges	\$0	\$0	\$0	\$0	\$0	0.00%
Other Costs	\$1,400	\$0	\$1,400	\$1,400	\$0	0.00%
Debt Service	\$0	\$0	\$0	\$0	\$0	0.00%
Conversion / Summary	\$0	\$0	\$0	\$0	\$0	0.00%
Other Financing Uses	\$122,020	\$0	\$122,020	\$122,020	\$0	0.00%
Expenses	\$620,561	\$67,235	\$514,330	\$581,566	\$38,995	6.28%

<b>Expenditure Category</b>	Variance Explanation
Personnel Services And Employee	As of September 30, 2016, the Ethics Office had two vacant positions. Both positions are
Benefits Explanation	split funded.
Purchased / Contracted Services	Variance due to purchased/contracted services less than anticipated.
Explanation	
Supplies Explanation	Variance due to supplies needed for the FY17 financial disclosure season, more than
	anticipated.
Capital Outlays Explanation	N/A
Interfund / Interdepartmental	N/A
Charges Explanation	
Other Costs Explanation	Projected to spend within budget. This line includes the Commissioner contingency expense.
Debt Service Explanation	N/A
Conversion / Summary Explanation	N/A
Other Financing Uses Explanation	Projected to spend within budget. Funding utilized for the update and implementation of an
	E-File system.

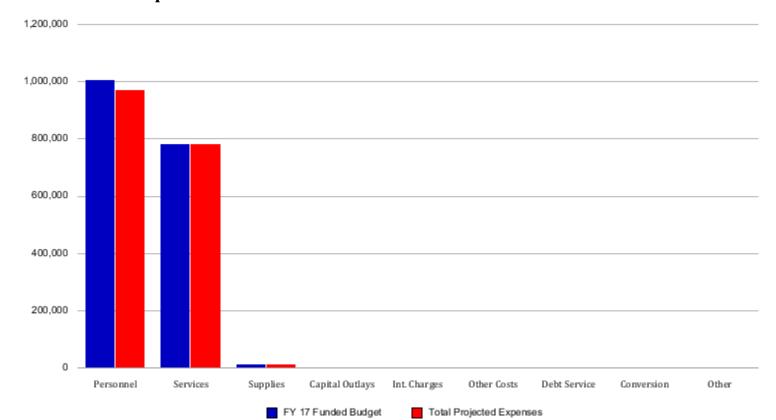
### **General Fund - Atlanta Citizens Review Board**



Account	FY 17 Funded Budget	Actual Y-T-D (Sep)	Projected Expenses	Total Projected Expenses	Variance(\$)	Variance(%)
Personnel Services And Employee Benefits	\$634,976	\$158,788	\$476,233	\$635,021	(\$45)	(0.01%)
Purchased / Contracted Services	\$110,025	\$11,028	\$107,063	\$118,090	(\$8,065)	(7.33%)
Supplies	\$19,779	\$2,516	\$17,263	\$19,779	\$0	0.00%
Capital Outlays	\$0	\$0	\$0	\$0	\$0	0.00%
Interfund / Interdepartmental Charges	\$0	\$0	\$0	\$0	\$0	0.00%
Other Costs	\$24,932	\$1,350	\$23,582	\$24,932	\$0	0.00%
Debt Service	\$0	\$0	\$0	\$0	\$0	0.00%
Conversion / Summary	\$0	\$0	\$0	\$0	\$0	0.00%
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	0.00%
Expenses	\$789,712	\$173,682	\$624,142	\$797,823	(\$8,111)	(1.03%)

<b>Expenditure Category</b>	Variance Explanation
Personnel Services And Employee	As of September 30, 2016 the Atlanta Citizen Review Board had no vacant positions.
Benefits Explanation	Variance of (\$45) due to an one time overtime expense.
Purchased / Contracted Services	Variance due to new legislation expanding jurisdiction and related cost assosociated with
Explanation	marketing, advertising and communication. The expansion to 15 areas required printing
	cost for new brochures, forms, flyers, etc.
Supplies Explanation	Projected to spend within budget. This line includes increase of supplies for Outreach
	activities during first quarter.
Capital Outlays Explanation	N/A
Interfund / Interdepartmental	N/A
Charges Explanation	
Other Costs Explanation	Projected to spend within budget. This line includes additional Board Memebers, increase
	of monthly stipend expenses, training along with witness fees for any law enforcement
	officer per Ordinance #16-0-1072.
Debt Service Explanation	N/A
Conversion / Summary Explanation	N/A
Other Financing Uses Explanation	N/A

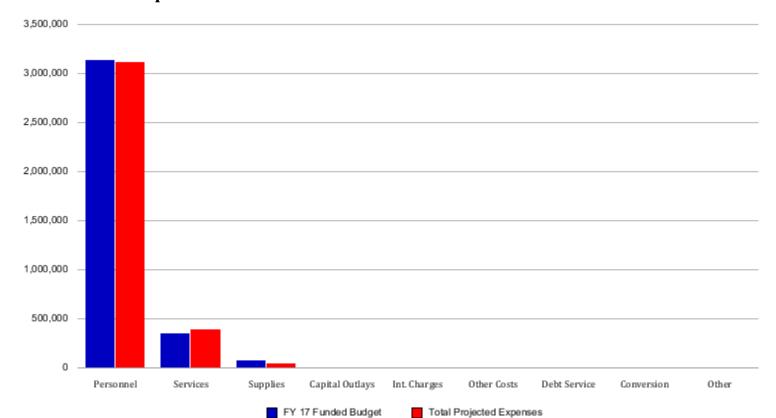
### **General Fund - Department Of Audit**



Account	FY 17 Funded Budget	Actual Y-T-D (Sep)	Projected Expenses	Total Projected Expenses	Variance(\$)	Variance(%)
Personnel Services And Employee Benefits	\$1,005,214	\$217,546	\$754,561	\$972,107	\$33,107	3.29%
Purchased / Contracted Services	\$781,811	\$121,550	\$660,261	\$781,811	\$0	0.00%
Supplies	\$14,986	\$505	\$14,481	\$14,986	\$0	0.00%
Capital Outlays	\$0	\$0	\$0	\$0	\$0	0.00%
Interfund / Interdepartmental Charges	\$0	\$0	\$0	\$0	\$0	0.00%
Other Costs	\$2,800	\$558	\$2,242	\$2,800	\$0	0.00%
Debt Service	\$0	\$0	\$0	\$0	\$0	0.00%
Conversion / Summary	\$0	\$0	\$0	\$0	\$0	0.00%
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	0.00%
Expenses	\$1,804,811	\$340,159	\$1,431,546	\$1,771,705	\$33,106	1.83%

<b>Expenditure Category</b>	Variance Explanation
Personnel Services And Employee	As of September 30, 2016, the City Auditor's Office had two vacant positions. Both positions
Benefits Explanation	are split funded.
Purchased / Contracted Services	Projected to spend within budget. This line includes financial audits and contracted special
Explanation	audits.
Supplies Explanation	Projected to spend within budget. This line includes office supplies.
Capital Outlays Explanation	N/A
Interfund / Interdepartmental	N/A
Charges Explanation	
Other Costs Explanation	Projected to spend within budget. This line includes audit committee meeting expenses.
Debt Service Explanation	N/A
Conversion / Summary Explanation	N/A
Other Financing Uses Explanation	N/A

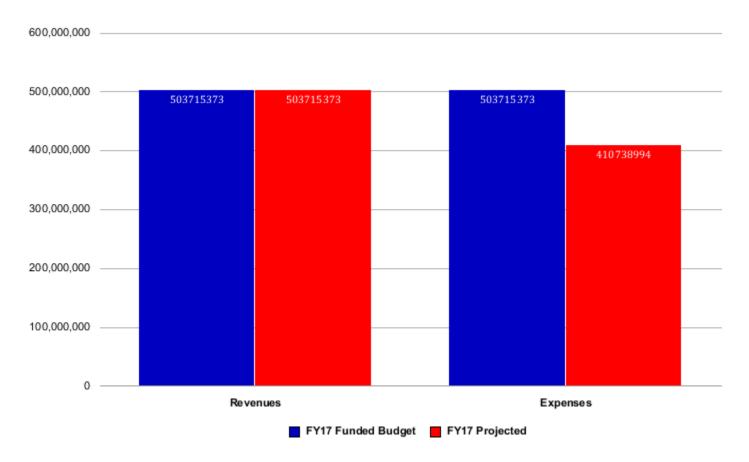
### General Fund - Department Of Public Defender



Account	FY 17 Funded Budget	Actual Y-T-D (Sep)	Projected Expenses	Total Projected Expenses	Variance(\$)	Variance(%)
Personnel Services And Employee Benefits	\$3,139,088	\$777,297	\$2,336,871	\$3,114,169	\$24,919	0.79%
Purchased / Contracted Services	\$362,217	\$88,087	\$313,949	\$402,036	(\$39,819)	(10.99%)
Supplies	\$85,103	\$19,872	\$35,569	\$55,441	\$29,662	34.85%
Capital Outlays	\$0	\$0	\$0	\$0	\$0	0.00%
Interfund / Interdepartmental Charges	\$0	\$272	\$0	\$272	(\$272)	0.00%
Other Costs	\$0	\$0	\$0	\$0	\$0	0.00%
Debt Service	\$0	\$0	\$0	\$0	\$0	0.00%
Conversion / Summary	\$0	\$0	\$0	\$0	\$0	0.00%
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	0.00%
Expenses	\$3,586,408	\$885,529	\$2,686,389	\$3,571,918	\$14,490	0.40%

<b>Expenditure Category</b>	Variance Explanation
Personnel Services And Employee	As of September 30, 2016, the Department of Public Defender had five vacant positions, of
Benefits Explanation	which four were unfunded for FY17.
Purchased / Contracted Services	Variance due to timing of invoice for operating lease and business travel expenses more
Explanation	than anticipated.
Supplies Explanation	Variance due to supplies less than anticipated.
Capital Outlays Explanation	N/A
Interfund / Interdepartmental	Variance due to motor fuel and maintenance repairs more than anticipated.
Charges Explanation	
Other Costs Explanation	N/A
Debt Service Explanation	N/A
Conversion / Summary Explanation	N/A
Other Financing Uses Explanation	N/A

### Airport Revenue Fund BUDGET VARIANCE ANALYSIS AND PROJECTION



	FY15	FY16	FY17	FY17			
	Actual	Actual	Funded	Actual	FY17	Variance	Variance
Account	Y-T-D(Sep)	Y-T-D(Sep)	Budget	Y-T-D(Sep)	Projected	(\$)	(%)
Revenues	\$123,168,634	\$128,511,126	\$503,715,373	\$123,959,360	\$503,715,373	\$0	\$0.00%
Expenses	\$87,240,814	\$94,335,985	\$503,715,373	\$63,405,729	\$410,738,994	\$92,976,379	\$18.46%
Surplus (Deficit)	\$35,927,820	\$34,175,141	\$0	\$60,553,631	\$92,976,379	\$92,976,379	N/A

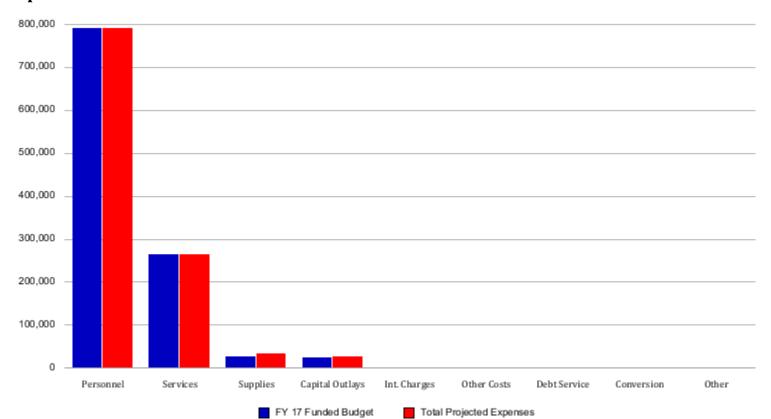
#### **Major Revenue Variances:**

As of September 30, 2016 the Department of Aviation anticipates a decrease in revenues due to the FY16 Fuel Farm true up. The Department anticipates recovering this loss in revenue from concession and parking revenues.

#### **Major Expenditure Variances:**

Expenses are projected to be under budget at year end by \$93MM. This is due mainly to the reserve balance of \$78MM, service contracts of \$12MM and personnel savings of \$2MM due to vacant positions.

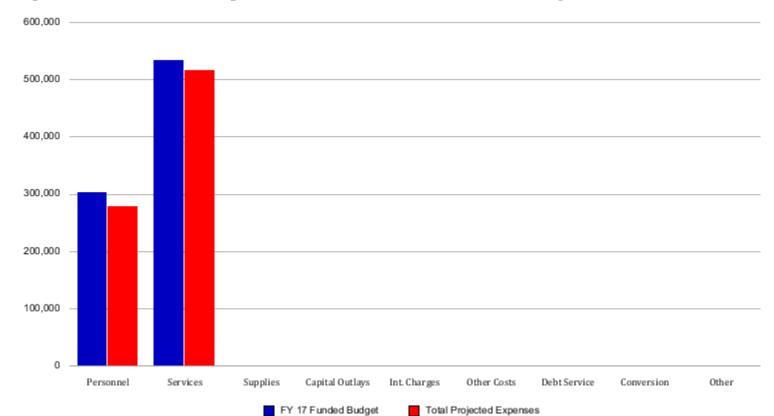
### **Airport Revenue Fund - Executive Offices**



Account	FY 17 Funded Budget	Actual Y-T-D (Sep)	Projected Expenses	Total Projected Expenses	Variance(\$)	Variance(%)
Personnel Services And Employee Benefits	\$790,931	\$195,600	\$595,963	\$791,563	(\$632)	(0.08%)
Purchased / Contracted Services	\$266,697	(\$5,218)	\$270,405	\$265,187	\$1,510	0.57%
Supplies	\$28,337	\$14,889	\$20,509	\$35,398	(\$7,061)	(24.92%)
Capital Outlays	\$25,985	\$13,781	\$15,000	\$28,781	(\$2,796)	(10.76%)
Interfund / Interdepartmental Charges	\$0	\$0	\$0	\$0	\$0	0.00%
Other Costs	\$0	\$0	\$0	\$0	\$0	0.00%
Debt Service	\$0	\$0	\$0	\$0	\$0	0.00%
Conversion / Summary	\$0	\$0	\$0	\$0	\$0	0.00%
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	0.00%
Expenses	\$1,111,950	\$219,051	\$901,878	\$1,120,929	(\$8,979)	(0.81%)

<b>Expenditure Category</b>	Variance Explanation
Personnel Services And Employee	As of September 30, 2016, the Executive Offices had eight vacant positions, of which seven
Benefits Explanation	are split-funded. Variance due to personnel adjustments.
Purchased / Contracted Services	Variance due to purchased/contracted services less than anticipated.
Explanation	
Supplies Explanation	Variance due to supplies more than anticipated.
Capital Outlays Explanation	Variance due to machinery and equipment expenses more than anticipated.
Interfund / Interdepartmental	N/A
Charges Explanation	
Other Costs Explanation	N/A
Debt Service Explanation	N/A
Conversion / Summary Explanation	N/A
Other Financing Uses Explanation	N/A

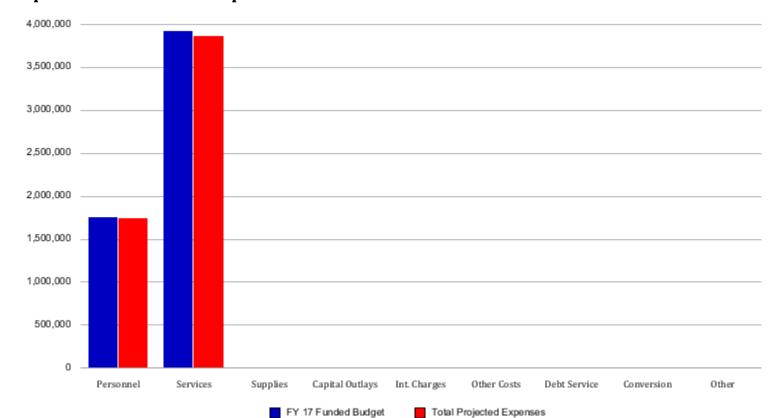
## Airport Revenue Fund - Department Of Atlanta Information Management



Account	FY 17 Funded Budget	Actual Y-T-D (Sep)	Projected Expenses	Total Projected Expenses	Variance(\$)	Variance(%)
Personnel Services And Employee Benefits	\$304,789	\$67,200	\$211,951	\$279,151	\$25,638	8.41%
Purchased / Contracted Services	\$534,919	(\$39,273)	\$555,959	\$516,685	\$18,234	3.41%
Supplies	\$0	\$0	\$0	\$0	\$0	0.00%
Capital Outlays	\$0	\$0	\$0	\$0	\$0	0.00%
Interfund / Interdepartmental Charges	\$0	\$0	\$0	\$0	\$0	0.00%
Other Costs	\$0	\$0	\$0	\$0	\$0	0.00%
Debt Service	\$0	\$0	\$0	\$0	\$0	0.00%
Conversion / Summary	\$0	\$0	\$0	\$0	\$0	0.00%
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	0.00%
Expenses	\$839,708	\$27,927	\$767,910	\$795,836	\$43,872	5.22%

<b>Expenditure Category</b>	Variance Explanation
Personnel Services And Employee	As of September 30, 2016, AIM has no vacant positions. Variance due to extra help less than
Benefits Explanation	anticipated.
Purchased / Contracted Services	Variance due to telecommunications expenses less than anticipated.
Explanation	
Supplies Explanation	N/A
Capital Outlays Explanation	N/A
Interfund / Interdepartmental	N/A
Charges Explanation	
Other Costs Explanation	N/A
Debt Service Explanation	N/A
Conversion / Summary Explanation	N/A
Other Financing Uses Explanation	N/A

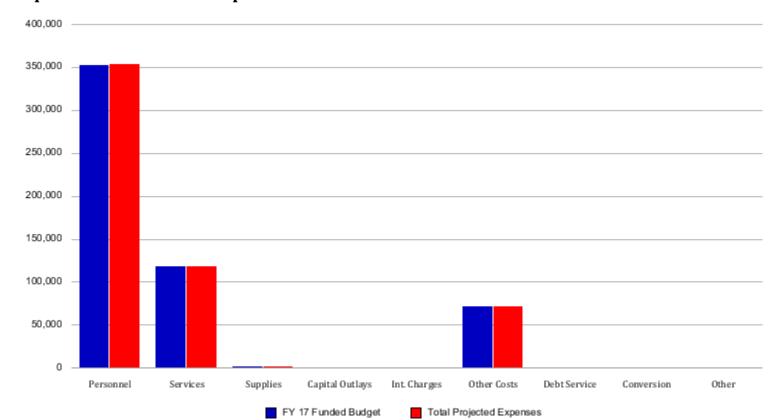
# Airport Revenue Fund - Department Of Law



Account	FY 17 Funded Budget	Actual Y-T-D (Sep)	Projected Expenses	Total Projected Expenses	Variance(\$)	Variance(%)
Personnel Services And Employee Benefits	\$1,759,970	\$422,908	\$1,322,446	\$1,745,354	\$14,616	0.83%
Purchased / Contracted Services	\$3,919,621	\$557,454	\$3,306,827	\$3,864,281	\$55,340	1.41%
Supplies	\$20,891	\$4,928	\$15,962	\$20,891	\$0	0.00%
Capital Outlays	\$0	\$0	\$0	\$0	\$0	0.00%
Interfund / Interdepartmental Charges	\$0	\$0	\$0	\$0	\$0	0.00%
Other Costs	\$8,500	\$695	\$6,846	\$7,541	\$959	11.29%
Debt Service	\$0	\$0	\$0	\$0	\$0	0.00%
Conversion / Summary	\$0	\$0	\$0	\$0	\$0	0.00%
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	0.00%
Expenses	\$5,708,982	\$985,985	\$4,652,081	\$5,638,066	\$70,916	1.24%

<b>Expenditure Category</b>	Variance Explanation
Personnel Services And Employee	As of September 30, 2016, the Department of Law had one vacant position. Variance due to
Benefits Explanation	timing of filling vacant position.
Purchased / Contracted Services	Variance due to litigation and other expenses less than anticipated.
Explanation	
Supplies Explanation	Projected to spend within budget. This line includes office supplies.
Capital Outlays Explanation	N/A
Interfund / Interdepartmental	N/A
Charges Explanation	
Other Costs Explanation	Variance due to the cost of business meetings less than anticipated.
Debt Service Explanation	N/A
Conversion / Summary Explanation	N/A
Other Financing Uses Explanation	N/A

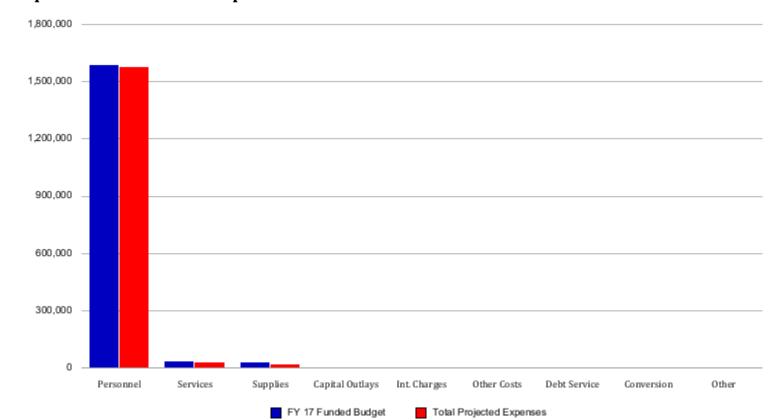
# **Airport Revenue Fund - Department Of Finance**



Account	FY 17 Funded Budget	Actual Y-T-D (Sep)	Projected Expenses	Total Projected Expenses	Variance(\$)	Variance(%)
Personnel Services And Employee Benefits	\$353,008	\$80,189	\$274,319	\$354,508	(\$1,500)	(0.42%)
Purchased / Contracted Services	\$118,786	\$17,860	\$101,694	\$119,554	(\$768)	(0.65%)
Supplies	\$2,961	\$0	\$2,961	\$2,961	\$0	0.00%
Capital Outlays	\$0	\$0	\$0	\$0	\$0	0.00%
Interfund / Interdepartmental Charges	\$0	\$0	\$0	\$0	\$0	0.00%
Other Costs	\$72,917	\$0	\$72,917	\$72,917	\$0	0.00%
Debt Service	\$0	\$0	\$0	\$0	\$0	0.00%
Conversion / Summary	\$0	\$0	\$0	\$0	\$0	0.00%
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	0.00%
Expenses	\$547,672	\$98,049	\$451,891	\$549,940	(\$2,268)	(0.41%)

<b>Expenditure Category</b>	Variance Explanation
Personnel Services And Employee	As of September 30, 2016, the Department of Finance had no vacant positions. Variance due
Benefits Explanation	to personnel adjustments.
Purchased / Contracted Services	Variance due to purchased/contracted services more than anticipated.
Explanation	
Supplies Explanation	Projected to spend within budget. This line includes supplies and subscriptions.
Capital Outlays Explanation	N/A
Interfund / Interdepartmental	N/A
Charges Explanation	
Other Costs Explanation	Projected to spend within budget. This line includes bank charges.
Debt Service Explanation	N/A
Conversion / Summary Explanation	N/A
Other Financing Uses Explanation	N/A

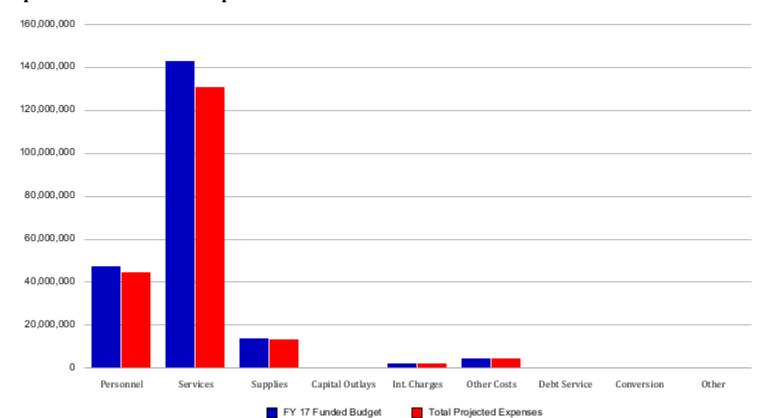
# **Airport Revenue Fund - Department Of Procurement**



Account	FY 17 Funded Budget	Actual Y-T-D (Sep)	Projected Expenses	Total Projected Expenses	Variance(\$)	Variance(%)
Personnel Services And Employee Benefits	\$1,586,507	\$353,344	\$1,221,489	\$1,574,833	\$11,674	0.74%
Purchased / Contracted Services	\$36,689	\$3,998	\$27,438	\$31,437	\$5,252	14.32%
Supplies	\$31,332	\$958	\$23,343	\$24,300	\$7,032	22.44%
Capital Outlays	\$0	\$0	\$0	\$0	\$0	0.00%
Interfund / Interdepartmental Charges	\$0	\$0	\$0	\$0	\$0	0.00%
Other Costs	\$0	\$0	\$0	\$0	\$0	0.00%
Debt Service	\$0	\$0	\$0	\$0	\$0	0.00%
Conversion / Summary	\$0	\$0	\$0	\$0	\$0	0.00%
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	0.00%
Expenses	\$1,654,528	\$358,300	\$1,272,270	\$1,630,570	\$23,958	1.45%

<b>Expenditure Category</b>	Variance Explanation
Personnel Services And Employee	As of September 30, 2016, the Department of Procurement had two vacant positions. One
Benefits Explanation	position is split funded.
Purchased / Contracted Services	Variance due to copier lease/service and copier expenses less than anticipated.
Explanation	
Supplies Explanation	Variance due to office supplies and equipment less than anticipated.
Capital Outlays Explanation	N/A
Interfund / Interdepartmental	N/A
Charges Explanation	
Other Costs Explanation	N/A
Debt Service Explanation	N/A
Conversion / Summary Explanation	N/A
Other Financing Uses Explanation	N/A

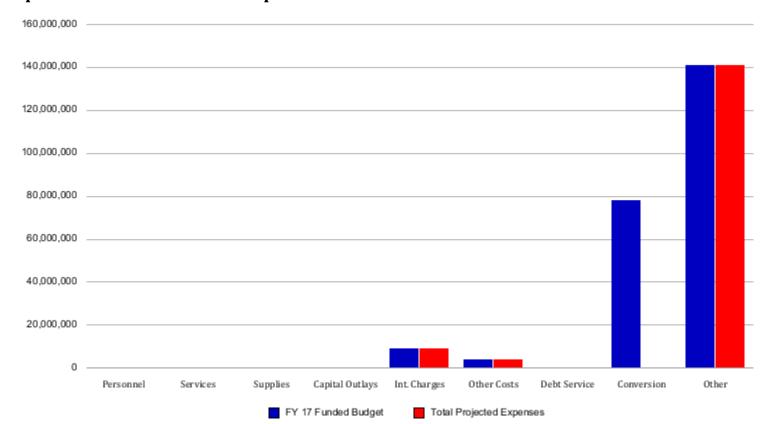
# **Airport Revenue Fund - Department Of Aviation**



Account	FY 17 Funded Budget	Actual Y-T-D (Sep)	Projected Expenses	Total Projected Expenses	Variance(\$)	Variance(%)
Personnel Services And Employee Benefits	\$47,733,642	\$11,316,764	\$33,455,325	\$44,772,089	\$2,961,553	6.20%
Purchased / Contracted Services	\$142,906,354	\$21,196,395	\$109,659,488	\$130,855,883	\$12,050,471	8.43%
Supplies	\$14,050,002	\$2,870,723	\$10,801,531	\$13,672,254	\$377,748	2.69%
Capital Outlays	\$141,000	(\$58,365)	\$117,000	\$58,635	\$82,365	58.41%
Interfund / Interdepartmental Charges	\$2,302,655	\$472,222	\$1,887,392	\$2,359,614	(\$56,959)	(2.47%)
Other Costs	\$5,046,610	\$84,423	\$4,962,187	\$5,046,610	\$0	0.00%
Debt Service	\$0	\$0	\$0	\$0	\$0	0.00%
Conversion / Summary	\$0	\$0	\$0	\$0	\$0	0.00%
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	0.00%
Expenses	\$212,180,263	\$35,882,162	\$160,882,923	\$196,765,085	\$15,415,178	7.27%

<b>Expenditure Category</b>	Variance Explanation
Personnel Services And Employee	As of September 30, 2016, the Department of Aviation had 64 vacant positions; offset
Benefits Explanation	slightly by increase in overtime due to airfield maintenance.
Purchased / Contracted Services	Variance due to Skytrain, Automated Guideway Transit System, Gate Guard, On-Call IT/
Explanation	Engineering contracts, Security Maintenance, and Customer Service Contracts slow to
	materialize due to open purchase orders and contract negotiations.
Supplies Explanation	Variance due to supplies less than anticipated.
Capital Outlays Explanation	Variance due to capital outlays less than anticipated.
Interfund / Interdepartmental	Variance due to motor fuel and equipment charges more than anticipated.
Charges Explanation	
Other Costs Explanation	Projected to spend within budget. This line includes property tax payments.
Debt Service Explanation	N/A
Conversion / Summary Explanation	N/A
Other Financing Uses Explanation	N/A

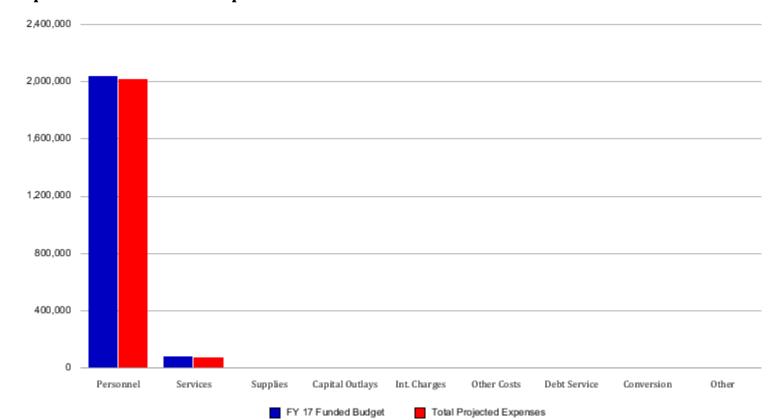
# Airport Revenue Fund - Non-Departmental



Account	FY 17 Funded Budget	Actual Y-T-D (Sep)	Projected Expenses	Total Projected Expenses	Variance(\$)	Variance(%)
Personnel Services And Employee Benefits	\$565,058	\$0	\$282,529	\$282,529	\$282,529	50.00%
Purchased / Contracted Services	\$0	\$10,267,668	(\$10,267,668)	\$0	\$0	0.00%
Supplies	\$0	\$0	\$0	\$0	\$0	0.00%
Capital Outlays	\$0	\$0	\$0	\$0	\$0	0.00%
Interfund / Interdepartmental Charges	\$9,702,893	\$2,056,507	\$7,401,913	\$9,458,420	\$244,473	2.52%
Other Costs	\$4,389,975	\$1,071,251	\$3,138,774	\$4,210,026	\$179,949	4.10%
Debt Service	\$0	\$0	\$0	\$0	\$0	0.00%
Conversion / Summary	\$78,369,968	\$0	\$0	\$0	\$78,369,968	100.00%
Other Financing Uses	\$141,086,608	\$674,447	\$140,412,161	\$141,086,608	\$0	0.00%
Expenses	\$234,114,502	\$14,069,874	\$140,967,709	\$155,037,583	\$79,076,919	33.78%

<b>Expenditure Category</b>	Variance Explanation
Personnel Services And Employee	This line represent Maternity/Paternity leave request and longevity pay.
Benefits Explanation	
Purchased / Contracted Services	Variance due to standing accrual to be reversed in the current fiscal year.
Explanation	
Supplies Explanation	N/A
Capital Outlays Explanation	N/A
Interfund / Interdepartmental	Variance due to monthly indirect cost allocations less than anticipated.
Charges Explanation	
Other Costs Explanation	Variance due to health care cost for retirees less than anticipated.
Debt Service Explanation	N/A
Conversion / Summary Explanation	Variance due to budgeted reserves that will be utilized as needed.
Other Financing Uses Explanation	Projected to spend within budget. This line item represents Airport Sinking Fund monthly anticipation.

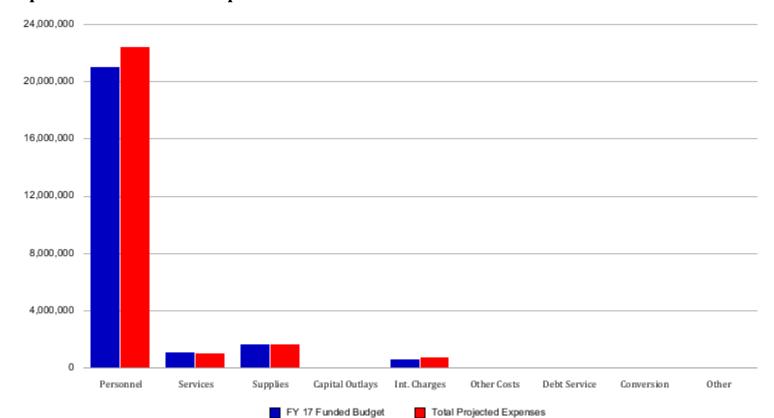
# **Airport Revenue Fund - Department Of Human Resources**



Account	FY 17 Funded Budget	Actual Y-T-D (Sep)	Projected Expenses	Total Projected Expenses	Variance(\$)	Variance(%)
Personnel Services And Employee Benefits	\$2,043,690	\$485,869	\$1,536,046	\$2,021,915	\$21,775	1.07%
Purchased / Contracted Services	\$83,402	\$3,235	\$77,380	\$80,615	\$2,787	3.34%
Supplies	\$412	\$0	\$412	\$412	\$0	0.00%
Capital Outlays	\$0	\$0	\$0	\$0	\$0	0.00%
Interfund / Interdepartmental Charges	\$0	\$0	\$0	\$0	\$0	0.00%
Other Costs	\$0	\$0	\$0	\$0	\$0	0.00%
Debt Service	\$0	\$0	\$0	\$0	\$0	0.00%
Conversion / Summary	\$0	\$0	\$0	\$0	\$0	0.00%
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	0.00%
Expenses	\$2,127,504	\$489,104	\$1,613,838	\$2,102,942	\$24,562	1.15%

<b>Expenditure Category</b>	Variance Explanation
Personnel Services And Employee	As of September 30, 2016, the Department of Human Resources had three vacant positions.
Benefits Explanation	
Purchased / Contracted Services	Variance due to contracted services for Background Checks, Court Reporting Services, Pre-
Explanation	Employment Physical and Drug Screenings less than anticipated.
Supplies Explanation	Projected to spend within budget. This line includes office supplies.
Capital Outlays Explanation	N/A
Interfund / Interdepartmental	N/A
Charges Explanation	
Other Costs Explanation	N/A
Debt Service Explanation	N/A
Conversion / Summary Explanation	N/A
Other Financing Uses Explanation	N/A

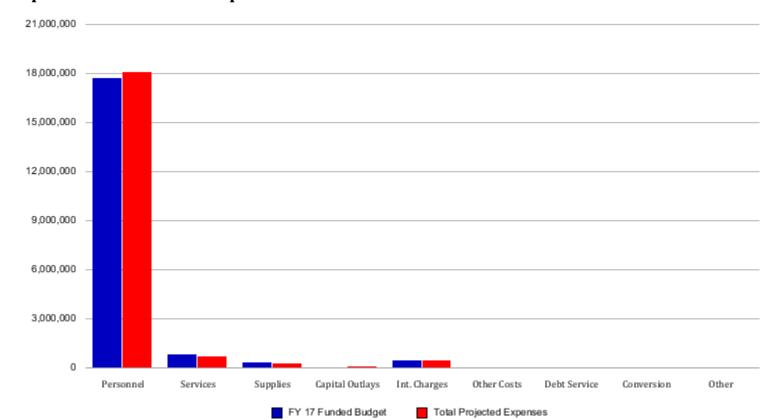
# **Airport Revenue Fund - Department Of Fire Services**



Account	FY 17 Funded Budget	Actual Y-T-D (Sep)	Projected Expenses	Total Projected Expenses	Variance(\$)	Variance(%)
Personnel Services And Employee Benefits	\$21,030,308	\$6,010,544	\$16,415,783	\$22,426,327	(\$1,396,019)	(6.64%)
Purchased / Contracted Services	\$1,139,105	(\$37,193)	\$1,145,213	\$1,108,020	\$31,085	2.73%
Supplies	\$1,710,386	\$110,281	\$1,596,105	\$1,706,386	\$4,000	0.23%
Capital Outlays	\$35,000	\$0	\$34,097	\$34,097	\$903	2.58%
Interfund / Interdepartmental Charges	\$671,053	\$277,410	\$506,511	\$783,921	(\$112,868)	(16.82%)
Other Costs	\$51,400	\$135	\$42,665	\$42,800	\$8,600	16.73%
Debt Service	\$0	\$0	\$0	\$0	\$0	0.00%
Conversion / Summary	\$0	\$0	\$0	\$0	\$0	0.00%
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	0.00%
Expenses	\$24,637,252	\$6,361,177	\$19,740,376	\$26,101,553	(\$1,464,301)	(5.94%)

<b>Expenditure Category</b>	Variance Explanation
Personnel Services And Employee	As of September 30, 2016, the Department of Fire Services - Aviation had 13 vacant
Benefits Explanation	positions; all sworn. Variance due to sworn salaries and overtime more than anticipated.
Purchased / Contracted Services	Projected to spend within budget. This line includes costs for travel, training, repairs, and
Explanation	EMS provider contract.
Supplies Explanation	Projected to spend within budget. This line includes EMS medical, building, and fire station
	supplies.
Capital Outlays Explanation	Projected to spend withing budget. This line includes costs for equipment purchases.
Interfund / Interdepartmental	Variance due to vehicle motor fuel more than anticipated.
Charges Explanation	
Other Costs Explanation	Variance due to refunds less than anticipated.
Debt Service Explanation	N/A
Conversion / Summary Explanation	N/A
Other Financing Uses Explanation	N/A

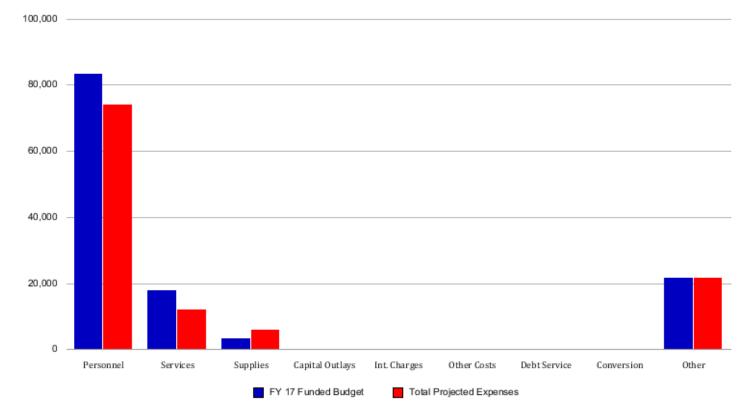
# **Airport Revenue Fund - Department Of Police Services**



Account	FY 17 Funded Budget	Actual Y-T-D (Sep)	Projected Expenses	Total Projected Expenses	Variance(\$)	Variance(%)
Personnel Services And Employee Benefits	\$17,718,155	\$4,404,832	\$13,678,694	\$18,083,526	(\$365,371)	(2.06%)
Purchased / Contracted Services	\$873,931	\$87,330	\$656,188	\$743,518	\$130,413	14.92%
Supplies	\$393,276	\$23,913	\$294,981	\$318,894	\$74,382	18.91%
Capital Outlays	\$75,000	\$65,795	\$75,000	\$140,795	(\$65,795)	(87.73%)
Interfund / Interdepartmental Charges	\$506,496	\$117,364	\$390,261	\$507,625	(\$1,129)	(0.22%)
Other Costs	\$3,500	\$0	\$2,619	\$2,619	\$881	25.17%
Debt Service	\$0	\$0	\$0	\$0	\$0	0.00%
Conversion / Summary	\$0	\$0	\$0	\$0	\$0	0.00%
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	0.00%
Expenses	\$19,570,358	\$4,699,233	\$15,097,743	\$19,796,976	(\$226,618)	(1.16%)

<b>Expenditure Category</b>	Variance Explanation
Personnel Services And Employee	As of September 30, 2016, the Atlanta Police Department had three civilian and 29 sworn
Benefits Explanation	vacant positions. Variance due to vacancies offset by salary adjustments.
Purchased / Contracted Services	Variance due to consulting/professional services less than anticipated.
Explanation	
Supplies Explanation	Variance due to uniforms/supplies less than anticipated.
Capital Outlays Explanation	Variance due to equipment purchases more than anticipated. This line is for three-wheeled
	electric scooters.
Interfund / Interdepartmental	Variance due to motor fuel and maintenance repairs more than anticipated.
Charges Explanation	
Other Costs Explanation	Variance due to business meeting expenses less than anticipated.
Debt Service Explanation	N/A
Conversion / Summary Explanation	N/A
Other Financing Uses Explanation	N/A

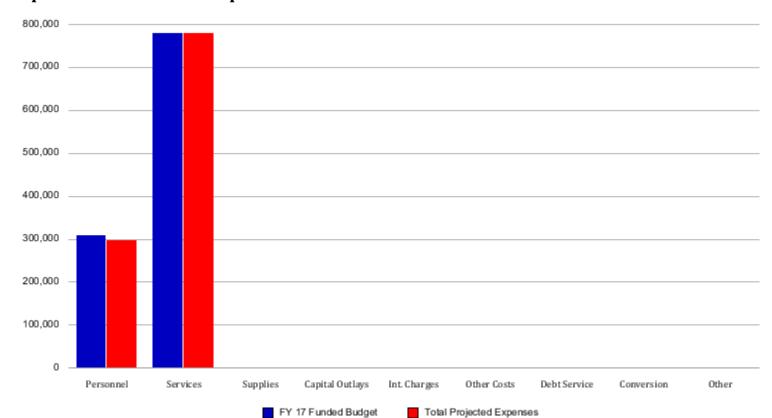
# **Airport Revenue Fund - Department Of Ethics**



Account	FY 17 Funded Budget	Actual Y-T-D (Sep)	Projected Expenses	Total Projected Expenses	Variance(\$)	Variance(%)
Personnel Services And Employee Benefits	\$83,519	\$11,706	\$62,639	\$74,346	\$9,173	10.98%
Purchased / Contracted Services	\$18,025	(\$2,977)	\$15,254	\$12,277	\$5,748	31.89%
Supplies	\$3,605	\$289	\$5,816	\$6,105	(\$2,500)	(69.35%)
Capital Outlays	\$0	\$0	\$0	\$0	\$0	0.00%
Interfund / Interdepartmental Charges	\$0	\$0	\$0	\$0	\$0	0.00%
Other Costs	\$300	\$0	\$300	\$300	\$0	0.00%
Debt Service	\$0	\$0	\$0	\$0	\$0	0.00%
Conversion / Summary	\$0	\$0	\$0	\$0	\$0	0.00%
Other Financing Uses	\$21,960	\$0	\$21,960	\$21,960	\$0	0.00%
Expenses	\$127,409	\$9,019	\$105,969	\$114,988	\$12,421	9.75%

<b>Expenditure Category</b>	Variance Explanation
Personnel Services And Employee	As of September 30, 2016, the Ethics Office had two vacant positions. Both positions are
Benefits Explanation	split funded.
Purchased / Contracted Services	Variance due to purchased/contracted services less than anticipated.
Explanation	
Supplies Explanation	Variance due to supplies needed for the FY17 financial disclosure season more than
	anticipated.
Capital Outlays Explanation	N/A
Interfund / Interdepartmental	N/A
Charges Explanation	
Other Costs Explanation	Projected to spend within budget. This line includes the Commissioner contingency expense.
Debt Service Explanation	N/A
Conversion / Summary Explanation	N/A
Other Financing Uses Explanation	Projected to spend within budget. Funding utilized for the update and implementation of an
	E-file system.

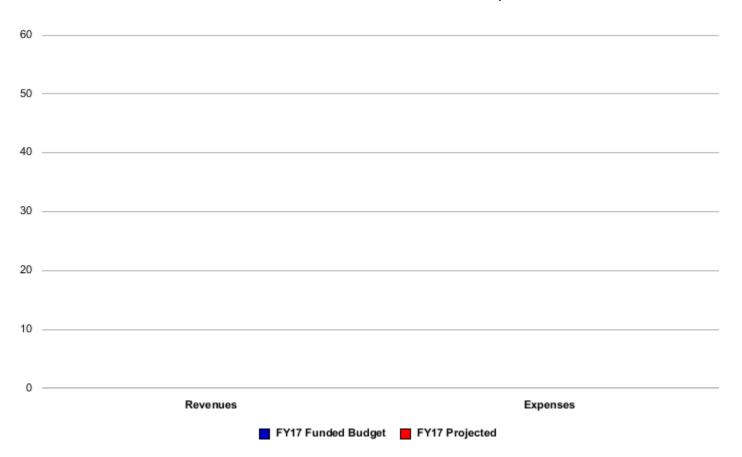
# **Airport Revenue Fund - Department Of Audit**



Account	FY 17 Funded Budget	Actual Y-T-D (Sep)	Projected Expenses	Total Projected Expenses	Variance(\$)	Variance(%)
Personnel Services And Employee Benefits	\$310,322	\$66,663	\$232,941	\$299,604	\$10,718	3.45%
Purchased / Contracted Services	\$779,756	\$138,876	\$640,880	\$779,756	\$0	0.00%
Supplies	\$4,367	\$211	\$4,157	\$4,367	\$0	(0.01%)
Capital Outlays	\$0	\$0	\$0	\$0	\$0	0.00%
Interfund / Interdepartmental Charges	\$0	\$0	\$0	\$0	\$0	0.00%
Other Costs	\$800	\$99	\$701	\$800	\$0	0.00%
Debt Service	\$0	\$0	\$0	\$0	\$0	0.00%
Conversion / Summary	\$0	\$0	\$0	\$0	\$0	0.00%
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	0.00%
Expenses	\$1,095,245	\$205,849	\$878,679	\$1,084,527	\$10,718	0.98%

<b>Expenditure Category</b>	Variance Explanation
Personnel Services And Employee	As of September 30, 2016, the City Auditor's Office had two vacant positions. Both positions
Benefits Explanation	are split funded.
Purchased / Contracted Services	Projected to spend within budget. This line includes financial audits and contracted special
Explanation	audits.
Supplies Explanation	Projected to spend within budget. This line includes office supplies.
Capital Outlays Explanation	N/A
Interfund / Interdepartmental	N/A
Charges Explanation	
Other Costs Explanation	Projected to spend within budget. This line includes audit committee meeting expenses.
Debt Service Explanation	N/A
Conversion / Summary Explanation	N/A
Other Financing Uses Explanation	N/A

## Building Permits Fund BUDGET VARIANCE ANALYSIS AND PROJECTION



Account	FY15 Actual Y-T-D(Sep)	FY16 Actual Y-T-D(Sep)	FY17 Funded Budget	FY17 Actual Y-T-D(Sep)	FY17 Projected	Variance (\$)	Variance (%)
Revenues	\$4,995,275	\$7,038,640	\$0	\$0	\$0	\$0	\$0.00%
Expenses	\$3,098,650	\$3,900,870	\$0	\$2,861,508	\$0	\$0	\$0.00%
Surplus (Deficit)	\$1,896,625	\$3,137,770	\$0	(\$2,861,508)	\$0	\$0	N/A

### **Major Revenue Variances:**

Building Permit Enterprise Fund Revenues transferred to General Fund per Ordinance 16-0-1422.

#### **Major Expenditure Variances:**

As of September 30, 2016, the Building Permit Enterprise Fund activity reflects consolidation of the Building Permit Fund back into the General Fund per Ordinance #16-0-1422. Actual transactions pending transfer to General Fund.

# **Building Permits Fund - Executive Offices**

	rersonnei	Services	Capital Outlays	Other Costs		Conversion	otner
0	Personnel	Services	CapitalOutlaws	Other Costs	Dobt Samira	Conversion	Other
10							
20							
30							
40							
50							
60							

Account	FY 17 Funded Budget	Actual Y-T-D (Sep)	Projected Expenses	Total Projected Expenses	Variance(\$)	Variance(%)
Personnel Services And Employee Benefits	\$0	\$145,344	(\$145,344)	\$0	\$0	0.00%
Purchased / Contracted Services	\$0	\$2,201	(\$2,201)	\$0	\$0	0.00%
Supplies	\$0	\$0	\$0	\$0	\$0	0.00%
Capital Outlays	\$0	\$0	\$0	\$0	\$0	0.00%
Interfund / Interdepartmental Charges	\$0	\$0	\$0	\$0	\$0	0.00%
Other Costs	\$0	\$0	\$0	\$0	\$0	0.00%
Debt Service	\$0	\$0	\$0	\$0	\$0	0.00%
Conversion / Summary	\$0	\$0	\$0	\$0	\$0	0.00%
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	0.00%
Expenses	\$0	\$147,544	(\$147,544)	\$0	\$0	0.00%

<b>Expenditure Category</b>	Variance Explanation
Personnel Services And Employee	Activity reflects consolidation of the Building Permit Enterprise Fund back into the General
Benefits Explanation	Fund per Ordinance 16-0-1422. Actual transactions pending transfer to General Fund.
Purchased / Contracted Services	Activity reflects consolidation of the Building Permit Enterprise Fund back into the General
Explanation	Fund per Ordinance 16-0-1422. Actual transactions pending transfer to General Fund.
Supplies Explanation	N/A
Capital Outlays Explanation	N/A
Interfund / Interdepartmental	N/A
Charges Explanation	
Other Costs Explanation	N/A
Debt Service Explanation	N/A
Conversion / Summary Explanation	N/A
Other Financing Uses Explanation	N/A

# **Building Permits Fund - Department Of Atlanta Information Management**

	FY 17 Funded Budget Total Projected Expenses										
0	Personnel	Services	Supplies	Capital Outlays	Int. Charges	Other Costs	Debt Service	Conversion	Other		
10											
20											
30											
20											
40											
50											
50											
60											
20											

Account	FY 17 Funded Budget	Actual Y-T-D (Sep)	Projected Expenses	Total Projected Expenses	Variance(\$)	Variance(%)
Personnel Services And Employee Benefits	\$0	\$40,500	(\$40,500)	\$0	\$0	0.00%
Purchased / Contracted Services	\$0	\$0	\$0	\$0	\$0	0.00%
Supplies	\$0	\$0	\$0	\$0	\$0	0.00%
Capital Outlays	\$0	\$0	\$0	\$0	\$0	0.00%
Interfund / Interdepartmental Charges	\$0	\$0	\$0	\$0	\$0	0.00%
Other Costs	\$0	\$0	\$0	\$0	\$0	0.00%
Debt Service	\$0	\$0	\$0	\$0	\$0	0.00%
Conversion / Summary	\$0	\$0	\$0	\$0	\$0	0.00%
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	0.00%
Expenses	\$0	\$40,500	(\$40,500)	\$0	\$0	0.00%

<b>Expenditure Category</b>	Variance Explanation
Personnel Services And Employee	Activity reflects consolidation of the Building Permit Enterprise Fund back into the General
Benefits Explanation	Fund per Ordinance 16-0-1422. Actual transactions pending transfer to General Fund.
Purchased / Contracted Services	N/A
Explanation	
Supplies Explanation	N/A
Capital Outlays Explanation	N/A
Interfund / Interdepartmental	N/A
Charges Explanation	
Other Costs Explanation	N/A
Debt Service Explanation	N/A
Conversion / Summary Explanation	N/A
Other Financing Uses Explanation	N/A

# **Building Permits Fund - Department Of Law**

60										
50										
40										
30										
20										
10										
0	Personnel	Services		Capital Outlays	Int. Charges	Other Costs	Debt Service	Conversion	Other	
	Personnel Services Supplies Capital Outlays Int. Charges Other Costs Debt Service Conversion Other  FY 17 Funded Budget Total Projected Expenses									

Account	FY 17 Funded Budget	Actual Y-T-D (Sep)	Projected Expenses	Total Projected Expenses	Variance(\$)	Variance(%)
Personnel Services And Employee Benefits	\$0	\$52,208	(\$52,208)	\$0	\$0	0.00%
Purchased / Contracted Services	\$0	\$0	\$0	\$0	\$0	0.00%
Supplies	\$0	\$0	\$0	\$0	\$0	0.00%
Capital Outlays	\$0	\$0	\$0	\$0	\$0	0.00%
Interfund / Interdepartmental Charges	\$0	\$0	\$0	\$0	\$0	0.00%
Other Costs	\$0	\$0	\$0	\$0	\$0	0.00%
Debt Service	\$0	\$0	\$0	\$0	\$0	0.00%
Conversion / Summary	\$0	\$0	\$0	\$0	\$0	0.00%
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	0.00%
Expenses	\$0	\$52,208	(\$52,208)	\$0	\$0	0.00%

<b>Expenditure Category</b>	Variance Explanation
Personnel Services And Employee	Activity reflects consolidation of the Building Permit Enterprise Fund back into the General
Benefits Explanation	Fund per Ordinance 16-0-1422. Actual transactions pending transfer to General Fund.
Purchased / Contracted Services	N/A
Explanation	
Supplies Explanation	N/A
Capital Outlays Explanation	N/A
Interfund / Interdepartmental	N/A
Charges Explanation	
Other Costs Explanation	N/A
Debt Service Explanation	N/A
Conversion / Summary Explanation	N/A
Other Financing Uses Explanation	N/A

# **Building Permits Fund - Department Of Finance**

		<b>-</b> -	Y 17 Funded Budge	Total I	Projected Expanse	e		
U	Personnel		Capital Outlays		Other Costs	Debt Service	Conversion	Other
0								
10								
20								
30								
40								
50								
00								
60								

Account	FY 17 Funded Budget	Actual Y-T-D (Sep)	Projected Expenses	Total Projected Expenses	Variance(\$)	Variance(%)
Personnel Services And Employee Benefits	\$0	\$15,147	(\$15,147)	\$0	\$0	0.00%
Purchased / Contracted Services	\$0	\$0	\$0	\$0	\$0	0.00%
Supplies	\$0	\$0	\$0	\$0	\$0	0.00%
Capital Outlays	\$0	\$0	\$0	\$0	\$0	0.00%
Interfund / Interdepartmental Charges	\$0	\$0	\$0	\$0	\$0	0.00%
Other Costs	\$0	\$0	\$0	\$0	\$0	0.00%
Debt Service	\$0	\$0	\$0	\$0	\$0	0.00%
Conversion / Summary	\$0	\$0	\$0	\$0	\$0	0.00%
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	0.00%
Expenses	\$0	\$15,147	(\$15,147)	\$0	\$0	0.00%

<b>Expenditure Category</b>	Variance Explanation
Personnel Services And Employee	Activity reflects consolidation of the Building Permit Enterprise Fund back into the General
Benefits Explanation	Fund per Ordinance 16-0-1422. Actual transactions pending transfer to General Fund.
Purchased / Contracted Services	N/A
Explanation	
Supplies Explanation	N/A
Capital Outlays Explanation	N/A
Interfund / Interdepartmental	N/A
Charges Explanation	
Other Costs Explanation	N/A
Debt Service Explanation	N/A
Conversion / Summary Explanation	N/A
Other Financing Uses Explanation	N/A

# **Building Permits Fund - Department Of Procurement**

	FY 17 Funded Budget Total Projected Expenses									
U	Personnel			Capital Outlays		Other Costs	Debt Service	Conversion	Other	
0										
10										
10										
20										
30										
40										
50										
60										
60										

Account	FY 17 Funded Budget	Actual Y-T-D (Sep)	Projected Expenses	Total Projected Expenses	Variance(\$)	Variance(%)
Personnel Services And Employee Benefits	\$0	\$26,147	(\$26,147)	\$0	\$0	0.00%
Purchased / Contracted Services	\$0	\$0	\$0	\$0	\$0	0.00%
Supplies	\$0	\$0	\$0	\$0	\$0	0.00%
Capital Outlays	\$0	\$0	\$0	\$0	\$0	0.00%
Interfund / Interdepartmental Charges	\$0	\$0	\$0	\$0	\$0	0.00%
Other Costs	\$0	\$0	\$0	\$0	\$0	0.00%
Debt Service	\$0	\$0	\$0	\$0	\$0	0.00%
Conversion / Summary	\$0	\$0	\$0	\$0	\$0	0.00%
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	0.00%
Expenses	\$0	\$26,147	(\$26,147)	\$0	\$0	0.00%

<b>Expenditure Category</b>	Variance Explanation
Personnel Services And Employee	Activity reflects consolidation of the Building Permit Enterprise Fund back into the General
Benefits Explanation	Fund per Ordinance 16-0-1422. Actual transactions pending transfer to General Fund.
Purchased / Contracted Services	N/A
Explanation	
Supplies Explanation	N/A
Capital Outlays Explanation	N/A
Interfund / Interdepartmental	N/A
Charges Explanation	
Other Costs Explanation	N/A
Debt Service Explanation	N/A
Conversion / Summary Explanation	N/A
Other Financing Uses Explanation	N/A

# **Building Permits Fund - Non-Departmental**

60											
40											
30											
20											
0											
Ü	Personnel	Services	Supplies	Capital Outlays	Int. Charges	Other Costs	Debt Service	Conversion	Other		
	FY 17 Funded Budget Total Projected Expenses										

Account	FY 17 Funded Budget	Actual Y-T-D (Sep)	Projected Expenses	Total Projected Expenses	Variance(\$)	Variance(%)
Personnel Services And Employee Benefits	\$0	\$0	\$0	\$0	\$0	0.00%
Purchased / Contracted Services	\$0	\$0	\$0	\$0	\$0	0.00%
Supplies	\$0	\$0	\$0	\$0	\$0	0.00%
Capital Outlays	\$0	\$0	\$0	\$0	\$0	0.00%
Interfund / Interdepartmental Charges	\$0	\$0	\$0	\$0	\$0	0.00%
Other Costs	\$0	\$24,875	(\$24,875)	\$0	\$0	0.00%
Debt Service	\$0	\$0	\$0	\$0	\$0	0.00%
Conversion / Summary	\$0	\$0	\$0	\$0	\$0	0.00%
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	0.00%
Expenses	\$0	\$24,875	(\$24,875)	\$0	\$0	0.00%

<b>Expenditure Category</b>	Variance Explanation
Personnel Services And Employee	N/A
Benefits Explanation	
Purchased / Contracted Services	N/A
Explanation	
Supplies Explanation	N/A
Capital Outlays Explanation	N/A
Interfund / Interdepartmental	N/A
Charges Explanation	
Other Costs Explanation	Activity reflects consolidation of the Building Permit Enterprise Fund back into the General Fund per Ordinance #16-0-1422. Actual transactions pending transfer to General Fund.
Debt Service Explanation	N/A
Conversion / Summary Explanation	N/A
Other Financing Uses Explanation	N/A

# **Building Permits Fund - Dept Of Planning & Community Development**

\$0

\$0

Other Financing Uses

**Expenses** 

60								
50								
40								
20								
30								
20								
10								
0		Services	Compliance (		t Channel Out	- C D-la C		Other
	Personnel	Services				er Costs Debt Servi	ice Conversion	Other
			FY 17	Funded Budget	Total Projecte	d Expenses		
			FY 17 Funded	Actual Y-T-D	Projected	Total Projected		
	Account		Budget	(Sep)	Expenses	Expenses	Variance(\$) Variance	ariance(%)
Personnel S	Services And Emp	loyee Benefits	\$0	\$2,542,904	(\$2,542,904)	\$0	\$0	0.00%
Purchased / Contracted Services		vices	\$0	\$5,015	(\$5,015)	\$0	\$0	0.00%
Supplies		\$0	\$1,730	(\$1,730)	\$0	\$0	0.00%	
Capital Outl	lays		\$0	\$0	\$0	\$0	\$0	0.00%
Interfund /	Interdepartment	al Charges	\$0	\$5,438	(\$5,438)	\$0	\$0	0.00%
Other Costs			\$0	\$0	\$0	\$0	\$0	0.00%
Debt Servic	e		\$0	\$0	\$0	\$0	\$0	0.00%
Conversion	/ Summary		\$0	\$0	\$0	\$0	\$0	0.00%

<b>Expenditure Category</b>	Variance Explanation
Personnel Services And Employee Benefits Explanation	Activity reflects consolidation of the Building Permit Enterprise Fund back into the General Fund per Ordinance #16-0-1422. Actual transactions pending transfer to General Fund.
Purchased / Contracted Services Explanation	Activity reflects consolidation of the Building Permit Enterprise Fund back into the General Fund per Ordinance #16-0-1422. Actual transactions pending transfer to General Fund.
Supplies Explanation	Activity reflects consolidation of the Building Permit Enterprise Fund back into the General Fund per Ordinance #16-0-1422. Actual transactions pending transfer to General Fund.
Capital Outlays Explanation	N/A
Interfund / Interdepartmental	Activity reflects consolidation of the Building Permit Enterprise Fund back into the General
Charges Explanation	Fund per Ordinance #16-0-1422. Actual transactions pending transfer to General Fund.
Other Costs Explanation	N/A
Debt Service Explanation	N/A
Conversion / Summary Explanation	N/A
Other Financing Uses Explanation	N/A

\$0

\$2,555,087

\$0

(\$2,555,087)

\$0

\$0

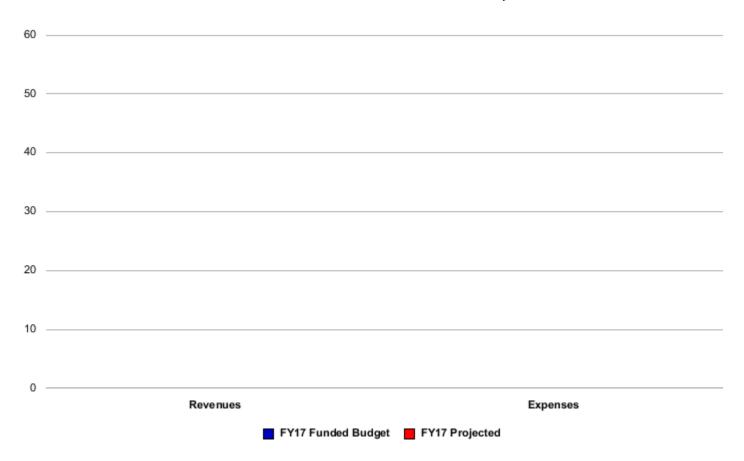
\$0

\$0

0.00%

0.00%

## Parks Facilities Revenue Fund BUDGET VARIANCE ANALYSIS AND PROJECTION



Account	FY15 Actual Y-T-D(Sep)	FY16 Actual Y-T-D(Sep)	FY17 Funded Budget	FY17 Actual Y-T-D(Sep)	FY17 Projected	Variance (\$)	Variance (%)
Revenues	\$118,917	\$15,229	\$0	(\$29,097)	\$0	\$0	\$0.00%
Expenses	\$165,756	\$46,570	\$0	\$4,815	\$0	\$0	\$0.00%
Surplus (Deficit)	(\$46,838)	(\$31,341)	\$0	(\$33,913)	\$0	\$0	N/A

### **Major Revenue Variances:**

This fund was closed out in FY16. Variance attributed to an adjustment in first quarter, which will be reversed in second quarter.

#### **Major Expenditure Variances:**

Variance attributed to expenditures coded in error that will be reclassified in the second quarter. The facility is no longer in operation.

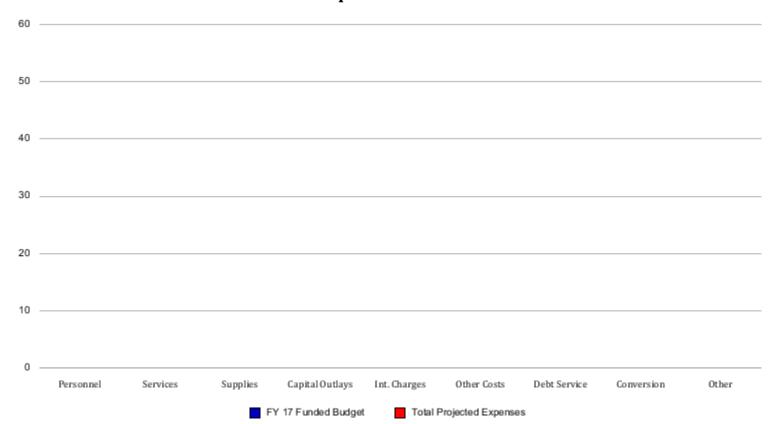
# Parks Facilities Revenue Fund - Dept Of Parks & Recreation

60											
50											
40											
30											
20											
10											
0	Personnel	Services		Capital Outlays	Int. Charges	Other Costs	Debt Service	Conversion	Other		
	FY 17 Funded Budget Total Projected Expenses										

Account	FY 17 Funded Budget	Actual Y-T-D (Sep)	Projected Expenses	Total Projected Expenses	Variance(\$)	Variance(%)
Personnel Services And Employee Benefits	\$0	\$0	\$0	\$0	\$0	0.00%
Purchased / Contracted Services	\$0	\$0	\$0	\$0	\$0	0.00%
Supplies	\$0	\$0	\$0	\$0	\$0	0.00%
Capital Outlays	\$0	\$0	\$0	\$0	\$0	0.00%
Interfund / Interdepartmental Charges	\$0	\$0	\$0	\$0	\$0	0.00%
Other Costs	\$0	\$105	(\$105)	\$0	\$0	0.00%
Debt Service	\$0	\$0	\$0	\$0	\$0	0.00%
Conversion / Summary	\$0	\$0	\$0	\$0	\$0	0.00%
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	0.00%
Expenses	\$0	\$105	(\$105)	\$0	\$0	0.00%

<b>Expenditure Category</b>	Variance Explanation
Personnel Services And Employee	N/A
Benefits Explanation	
Purchased / Contracted Services	N/A
Explanation	
Supplies Explanation	N/A
Capital Outlays Explanation	N/A
Interfund / Interdepartmental	N/A
Charges Explanation	
Other Costs Explanation	Variance is due to life and health cost (OPEB) coded in error.
Debt Service Explanation	N/A
Conversion / Summary Explanation	N/A
Other Financing Uses Explanation	N/A

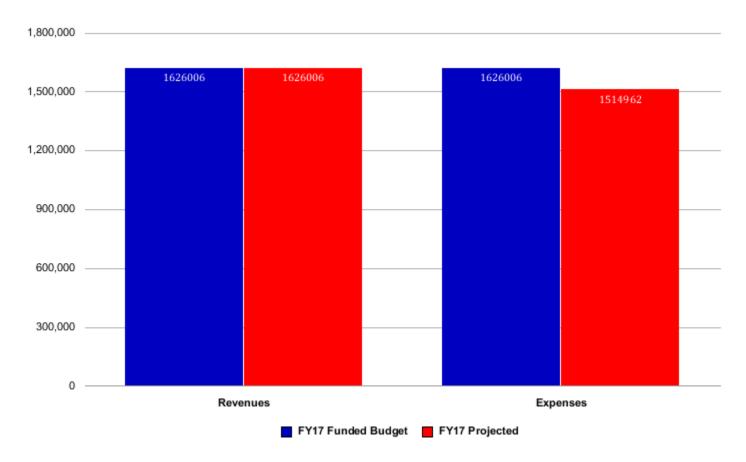
## Parks Facilities Revenue Fund - Non-Departmental



Account	FY 17 Funded Budget	Actual Y-T-D (Sep)	Projected Expenses	Total Projected Expenses	Variance(\$)	Variance(%)
Personnel Services And Employee Benefits	\$0	\$0	\$0	\$0	\$0	0.00%
Purchased / Contracted Services	\$0	\$0	\$0	\$0	\$0	0.00%
Supplies	\$0	\$0	\$0	\$0	\$0	0.00%
Capital Outlays	\$0	\$0	\$0	\$0	\$0	0.00%
Interfund / Interdepartmental Charges	\$0	\$0	\$0	\$0	\$0	0.00%
Other Costs	\$0	\$4,030	(\$4,030)	\$0	\$0	0.00%
Debt Service	\$0	\$681	(\$681)	\$0	\$0	0.00%
Conversion / Summary	\$0	\$0	\$0	\$0	\$0	0.00%
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	0.00%
Expenses	\$0	\$4,710	(\$4,711)	\$0	\$0	0.00%

<b>Expenditure Category</b>	Variance Explanation
Personnel Services And Employee	N/A
Benefits Explanation	
Purchased / Contracted Services	N/A
Explanation	
Supplies Explanation	N/A
Capital Outlays Explanation	N/A
Interfund / Interdepartmental	N/A
Charges Explanation	
Other Costs Explanation	Variance is due to life and health cost (OPEB) coded in error.
Debt Service Explanation	Variance is due to charges for allocable interest coded in error.
Conversion / Summary Explanation	N/A
Other Financing Uses Explanation	N/A

## Civic Center Revenue Fund BUDGET VARIANCE ANALYSIS AND PROJECTION



	FY15	FY16	FY17	FY17			
	Actual	Actual	Funded	Actual	FY17	Variance	Variance
Account	Y-T-D(Sep)	Y-T-D(Sep)	Budget	Y-T-D(Sep)	Projected	(\$)	(%)
Revenues	\$169,389	\$275,233	\$1,626,006	(\$478,971)	\$1,626,006	\$0	\$0.00%
Expenses	\$419,681	\$443,253	\$1,626,006	\$321,172	\$1,514,962	\$111,044	\$6.83%
Surplus (Deficit)	(\$250,293)	(\$168,019)	\$0	(\$800,143)	\$111,044	\$111,044	N/A

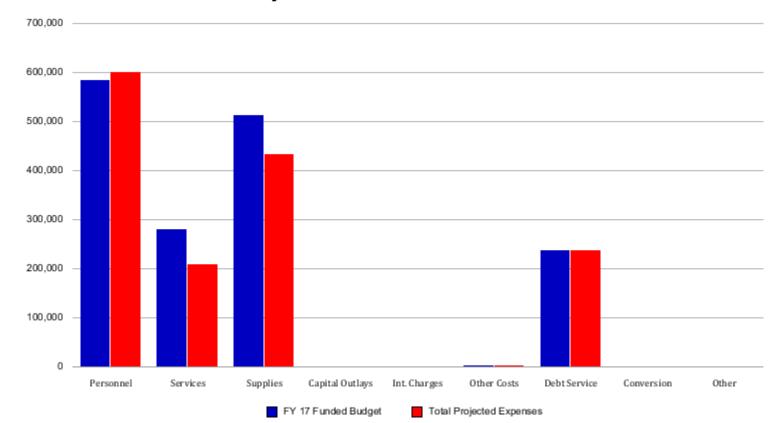
### **Major Revenue Variances:**

The Civic Center is expected to receive a General Fund subsidy of \$1.6MM in FY2017. There is uncertainty of the actual date of closing on the sale of the property.

#### **Major Expenditure Variances:**

Variance attributed to transactions associated with the operations of Civic Center. The facility minimized operations in 2016.

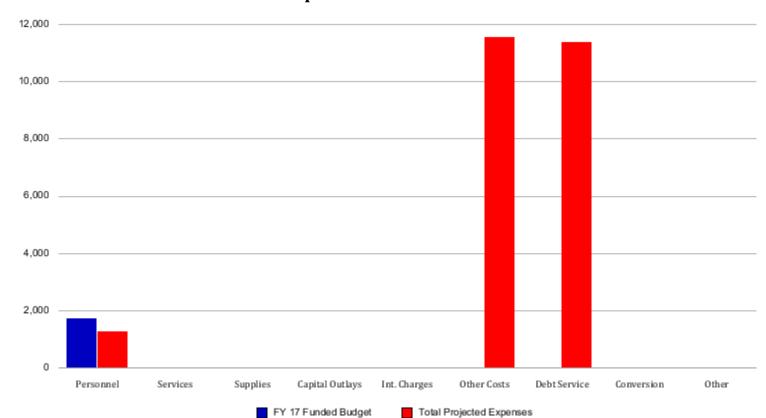
# **Civic Center Revenue Fund - Dept Of Parks & Recreation**



Account	FY 17 Funded Budget	Actual Y-T-D (Sep)	Projected Expenses	Total Projected Expenses	Variance(\$)	Variance(%)
Personnel Services And Employee Benefits	\$584,338	\$163,543	\$438,253	\$601,796	(\$17,458)	(2.99%)
Purchased / Contracted Services	\$282,170	\$39,469	\$171,493	\$210,961	\$71,209	25.24%
Supplies	\$513,499	\$95,211	\$338,483	\$433,693	\$79,806	15.54%
Capital Outlays	\$0	\$0	\$0	\$0	\$0	0.00%
Interfund / Interdepartmental Charges	\$0	\$0	\$0	\$0	\$0	0.00%
Other Costs	\$4,857	\$0	\$4,857	\$4,857	\$0	0.00%
Debt Service	\$239,392	\$0	\$239,392	\$239,392	\$0	0.00%
Conversion / Summary	\$0	\$0	\$0	\$0	\$0	0.00%
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	0.00%
Expenses	\$1,624,256	\$298,222	\$1,192,477	\$1,490,699	\$133,557	8.22%

<b>Expenditure Category</b>	Variance Explanation
Personnel Services And Employee	As of September 30, 2016, the Civic Center had no vacant positions. Variance due to
Benefits Explanation	personnel adjustments and overtime more than anticipated.
Purchased / Contracted Services	Variance due to the continuing operations of the Civic Center pending the sale of the venue.
Explanation	
Supplies Explanation	Variance due to the continuing operations of the Civic Center pending the sale of the venue.
Capital Outlays Explanation	N/A
Interfund / Interdepartmental	N/A
Charges Explanation	
Other Costs Explanation	Projected to spend within budget. This line includes credit cards and refunds.
Debt Service Explanation	Projected to spend within budget for Atlanta Gas Light agreement.
Conversion / Summary Explanation	N/A
Other Financing Uses Explanation	N/A

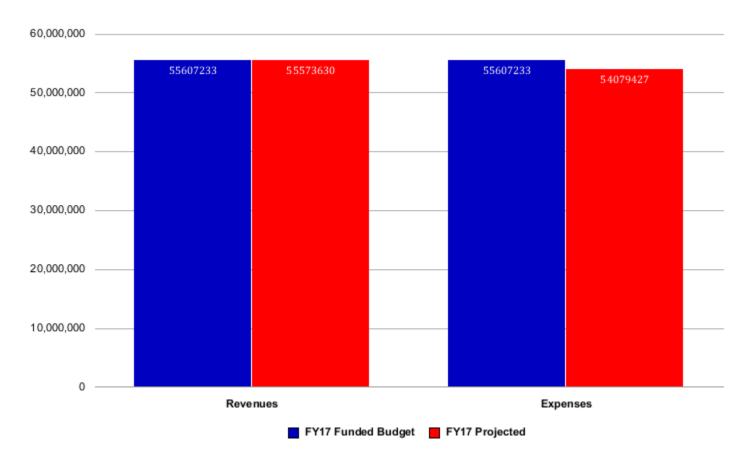
# Civic Center Revenue Fund - Non-Departmental



Account	FY 17 Funded Budget	Actual Y-T-D (Sep)	Projected Expenses	Total Projected Expenses	Variance(\$)	Variance(%)
Personnel Services And Employee Benefits	\$1,750	\$0	\$1,312	\$1,312	\$438	25.00%
Purchased / Contracted Services	\$0	\$0	\$0	\$0	\$0	0.00%
Supplies	\$0	\$0	\$0	\$0	\$0	0.00%
Capital Outlays	\$0	\$0	\$0	\$0	\$0	0.00%
Interfund / Interdepartmental Charges	\$0	\$0	\$0	\$0	\$0	0.00%
Other Costs	\$0	\$11,558	\$0	\$11,558	(\$11,558)	0.00%
Debt Service	\$0	\$11,393	\$0	\$11,393	(\$11,393)	0.00%
Conversion / Summary	\$0	\$0	\$0	\$0	\$0	0.00%
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	0.00%
Expenses	\$1,750	\$22,950	\$1,312	\$24,263	(\$22,513)	(1,286.44%)

<b>Expenditure Category</b>	Variance Explanation
Personnel Services And Employee	Variance due to payments for longevity pay less than anticipated.
Benefits Explanation	
Purchased / Contracted Services	N/A
Explanation	
Supplies Explanation	N/A
Capital Outlays Explanation	N/A
Interfund / Interdepartmental	N/A
Charges Explanation	
Other Costs Explanation	Variance is due to life and health cost (OPEB) more than anticipated.
Debt Service Explanation	Variance is due to charges for allocable interest more than anticipated.
Conversion / Summary Explanation	N/A
Other Financing Uses Explanation	N/A

# **Solid Waste Services Revenue Fund BUDGET VARIANCE ANALYSIS AND PROJECTION**



Account	FY15 Actual Y-T-D(Sep)	FY16 Actual Y-T-D(Sep)	FY17 Funded Budget	FY17 Actual Y-T-D(Sep)	FY17 Projected	Variance (\$)	Variance (%)
Revenues	\$26,984,611	\$52,143,261	\$55,607,233	\$26,138,441	\$55,573,630	(\$33,603)	(\$0.06%)
Expenses	\$10,775,179	\$12,035,714	\$55,607,233	\$11,585,850	\$54,079,427	\$1,527,806	\$2.75%
Surplus (Deficit)	\$16,209,432	\$40,107,548	\$0	\$14,552,591	\$1,494,203	\$1,494,203	N/A

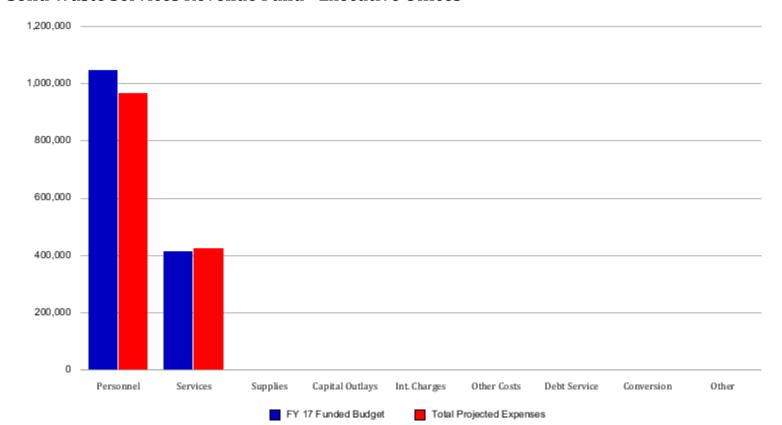
### **Major Revenue Variances:**

As of September 30, 2016, the Department of Solid Waste Services revenues were \$26.1MM. The Department projects FY17 revenues will be less than anticipations.

#### **Major Expenditure Variances:**

Solid Waste Services is projected to be under budget due to vacant positions.

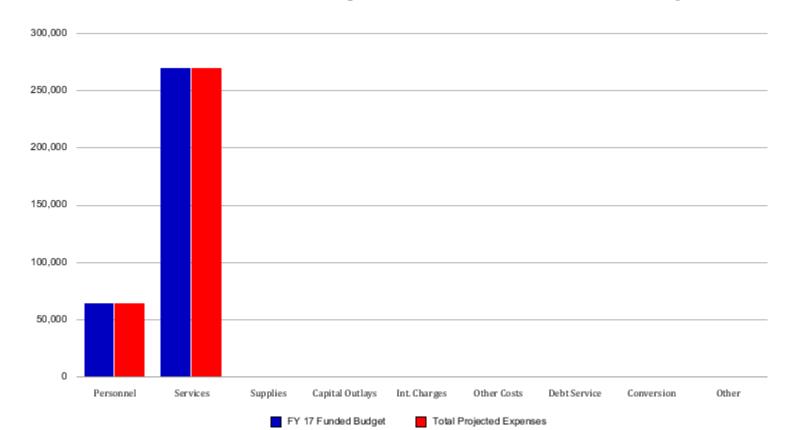
### **Solid Waste Services Revenue Fund - Executive Offices**



Account	FY 17 Funded Budget	Actual Y-T-D (Sep)	Projected Expenses	Total Projected Expenses	Variance(\$)	Variance(%)
Personnel Services And Employee Benefits	\$1,047,602	\$180,707	\$788,154	\$968,862	\$78,740	7.52%
Purchased / Contracted Services	\$416,447	\$6,539	\$420,961	\$427,500	(\$11,053)	(2.65%)
Supplies	\$0	\$0	\$0	\$0	\$0	0.00%
Capital Outlays	\$0	\$0	\$0	\$0	\$0	0.00%
Interfund / Interdepartmental Charges	\$0	\$0	\$0	\$0	\$0	0.00%
Other Costs	\$0	\$0	\$0	\$0	\$0	0.00%
Debt Service	\$0	\$0	\$0	\$0	\$0	0.00%
Conversion / Summary	\$0	\$0	\$0	\$0	\$0	0.00%
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	0.00%
Expenses	\$1,464,049	\$187,246	\$1,209,116	\$1,396,362	\$67,687	4.62%

<b>Expenditure Category</b>	Variance Explanation
Personnel Services And Employee	As of September 30, 2016, the Executive Offices had 11 vacant positions, of which seven are
Benefits Explanation	split-funded. Variance due to personnel adjustments.
Purchased / Contracted Services	Variance due to purchased/contracted services more than anticipated.
Explanation	
Supplies Explanation	N/A
Capital Outlays Explanation	N/A
Interfund / Interdepartmental	N/A
Charges Explanation	
Other Costs Explanation	N/A
Debt Service Explanation	N/A
Conversion / Summary Explanation	N/A
Other Financing Uses Explanation	N/A

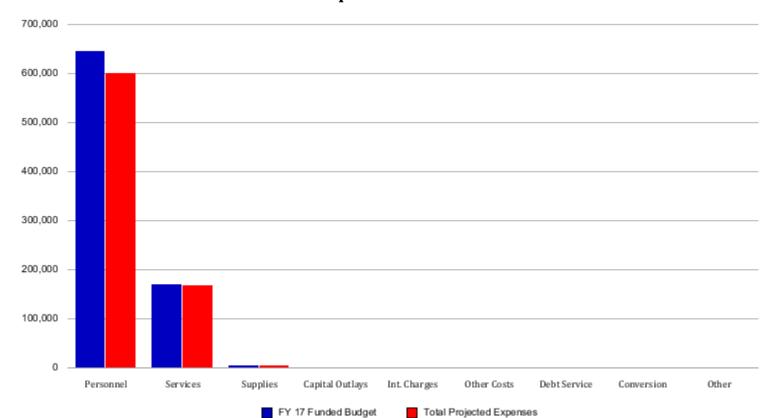
# Solid Waste Services Revenue Fund - Department Of Atlanta Information Management



Account	FY 17 Funded Budget	Actual Y-T-D (Sep)	Projected Expenses	Total Projected Expenses	Variance(\$)	Variance(%)
Personnel Services And Employee Benefits	\$64,494	\$16,217	\$48,277	\$64,494	\$0	0.00%
Purchased / Contracted Services	\$270,109	\$0	\$270,109	\$270,109	\$0	0.00%
Supplies	\$0	\$0	\$0	\$0	\$0	0.00%
Capital Outlays	\$0	\$0	\$0	\$0	\$0	0.00%
Interfund / Interdepartmental Charges	\$0	\$0	\$0	\$0	\$0	0.00%
Other Costs	\$0	\$0	\$0	\$0	\$0	0.00%
Debt Service	\$0	\$0	\$0	\$0	\$0	0.00%
Conversion / Summary	\$0	\$0	\$0	\$0	\$0	0.00%
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	0.00%
Expenses	\$334,603	\$16,217	\$318,387	\$334,603	\$0	0.00%

Expenditure Category	Variance Explanation
Personnel Services And Employee	As of September 30, 2016, AIM has no vacant positions; projected to spend within budget.
Benefits Explanation	
Purchased / Contracted Services	Projected to spend within budget. This line item includes cost for the Oracle services
Explanation	contract.
Supplies Explanation	N/A
Capital Outlays Explanation	N/A
Interfund / Interdepartmental	N/A
Charges Explanation	
Other Costs Explanation	N/A
Debt Service Explanation	N/A
Conversion / Summary Explanation	N/A
Other Financing Uses Explanation	N/A

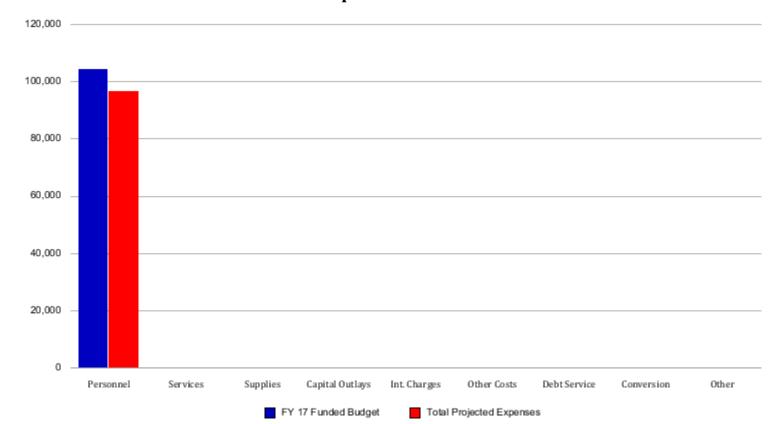
# **Solid Waste Services Revenue Fund - Department Of Finance**



Account	FY 17 Funded Budget	Actual Y-T-D (Sep)	Projected Expenses	Total Projected Expenses	Variance(\$)	Variance(%)
Personnel Services And Employee Benefits	\$645,432	\$57,504	\$543,875	\$601,379	\$44,053	6.83%
Purchased / Contracted Services	\$171,819	\$14,906	\$153,984	\$168,889	\$2,930	1.71%
Supplies	\$7,212	\$0	\$7,212	\$7,212	\$0	0.00%
Capital Outlays	\$0	\$0	\$0	\$0	\$0	0.00%
Interfund / Interdepartmental Charges	\$0	\$0	\$0	\$0	\$0	0.00%
Other Costs	\$0	\$0	\$0	\$0	\$0	0.00%
Debt Service	\$0	\$0	\$0	\$0	\$0	0.00%
Conversion / Summary	\$0	\$0	\$0	\$0	\$0	0.00%
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	0.00%
Expenses	\$824,463	\$72,409	\$705,071	\$777,480	\$46,983	5.70%

<b>Expenditure Category</b>	Variance Explanation
Personnel Services And Employee	As of September 30, 2016, the Department of Finance had two vacant positions. Variance
Benefits Explanation	due to timing of filling vacant positions.
Purchased / Contracted Services	Variance due to purchased/contracted services less than anticipated.
Explanation	
Supplies Explanation	Projected to spend within budget. This line includes office supplies.
Capital Outlays Explanation	N/A
Interfund / Interdepartmental	N/A
Charges Explanation	
Other Costs Explanation	N/A
Debt Service Explanation	N/A
Conversion / Summary Explanation	N/A
Other Financing Uses Explanation	N/A

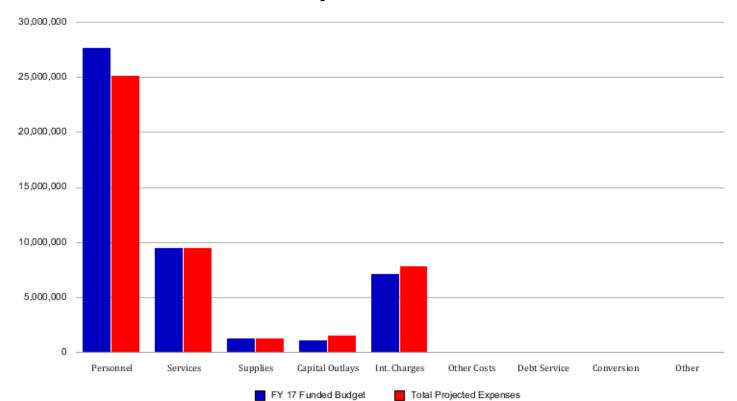
## Solid Waste Services Revenue Fund - Department Of Procurement



Account	FY 17 Funded Budget	Actual Y-T-D (Sep)	Projected Expenses	Total Projected Expenses	Variance(\$)	Variance(%)
Personnel Services And Employee Benefits	\$104,589	\$17,036	\$79,696	\$96,732	\$7,857	7.51%
Purchased / Contracted Services	\$0	\$0	\$0	\$0	\$0	0.00%
Supplies	\$0	\$0	\$0	\$0	\$0	0.00%
Capital Outlays	\$0	\$0	\$0	\$0	\$0	0.00%
Interfund / Interdepartmental Charges	\$0	\$0	\$0	\$0	\$0	0.00%
Other Costs	\$0	\$0	\$0	\$0	\$0	0.00%
Debt Service	\$0	\$0	\$0	\$0	\$0	0.00%
Conversion / Summary	\$0	\$0	\$0	\$0	\$0	0.00%
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	0.00%
Expenses	\$104,589	\$17,036	\$79,696	\$96,732	\$7,857	7.51%

<b>Expenditure Category</b>	Variance Explanation
Personnel Services And Employee	As of September 30, 2016, the Department of Procurement had one vacant position. The
Benefits Explanation	position is split funded.
Purchased / Contracted Services	N/A
Explanation	
Supplies Explanation	N/A
Capital Outlays Explanation	N/A
Interfund / Interdepartmental	N/A
Charges Explanation	
Other Costs Explanation	N/A
Debt Service Explanation	N/A
Conversion / Summary Explanation	N/A
Other Financing Uses Explanation	N/A

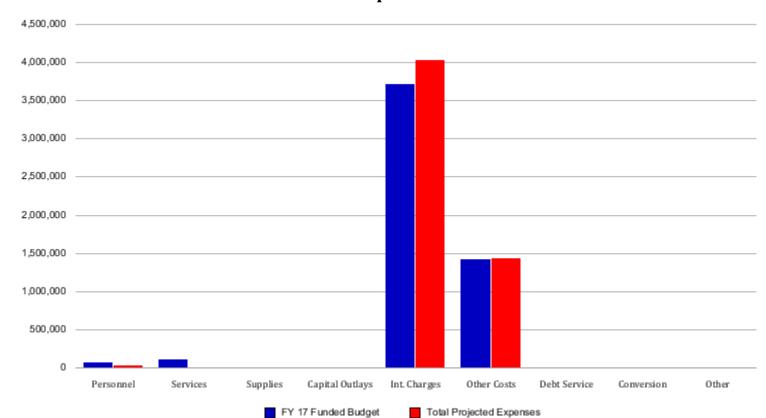
# Solid Waste Services Revenue Fund - Department Of Public Works



Account	FY 17 Funded Budget	Actual Y-T-D (Sep)	Projected Expenses	Total Projected Expenses	Variance(\$)	Variance(%)
Personnel Services And Employee Benefits	\$27,674,337	\$6,167,194	\$18,947,240	\$25,114,434	\$2,559,903	9.25%
Purchased / Contracted Services	\$9,559,753	\$522,266	\$9,037,487	\$9,559,753	\$0	0.00%
Supplies	\$1,320,802	\$316,270	\$1,004,532	\$1,320,802	\$0	0.00%
Capital Outlays	\$1,171,904	\$42,012	\$1,545,855	\$1,587,867	(\$415,963)	(35.49%)
Interfund / Interdepartmental Charges	\$7,228,287	\$2,259,501	\$5,627,668	\$7,887,170	(\$658,883)	(9.12%)
Other Costs	\$0	\$0	\$0	\$0	\$0	0.00%
Debt Service	\$0	\$0	\$0	\$0	\$0	0.00%
Conversion / Summary	\$0	\$0	\$0	\$0	\$0	0.00%
Other Financing Uses	\$30,000	\$0	\$30,000	\$30,000	\$0	0.00%
Expenses	\$46,985,083	\$9,307,244	\$36,192,782	\$45,500,026	\$1,485,057	3.16%

<b>Expenditure Category</b>	Variance Explanation
Personnel Services And Employee	As of September 30, 2016, the Department of Public Works had 56 vacant positions
Benefits Explanation	including six split funded positions. Savings are due to vacant positions, salary adjustments and overtime.
Purchased / Contracted Services	Projected to spend within budget. This line includes waste disposal, yard trimming, and
Explanation	landfill post closure care contracts.
Supplies Explanation	Projected to spend within budget. This line includes uniforms, tools and supplies for
	collection and right-of-way cleanup.
Capital Outlays Explanation	Variance due to purchase of four CNG rearloader trucks to replace beyond life-cycle fleet.
Interfund / Interdepartmental	Variance due to increased repair and maintenance for aging fleet.
Charges Explanation	
Other Costs Explanation	N/A
Debt Service Explanation	N/A
Conversion / Summary Explanation	N/A
Other Financing Uses Explanation	Anticipated payment transfer for GMA equipment purchases.

## **Solid Waste Services Revenue Fund - Non-Departmental**



Account	FY 17 Funded Budget	Actual Y-T-D (Sep)	Projected Expenses	Total Projected Expenses	Variance(\$)	Variance(%)
Personnel Services And Employee Benefits	\$88,876	\$0	\$44,438	\$44,438	\$44,438	50.00%
Purchased / Contracted Services	\$122,000	\$270,403	(\$270,403)	\$0	\$122,000	100.00%
Supplies	\$0	\$0	\$0	\$0	\$0	0.00%
Capital Outlays	\$0	\$0	\$0	\$0	\$0	0.00%
Interfund / Interdepartmental Charges	\$3,722,739	\$1,282,929	\$2,746,704	\$4,029,633	(\$306,894)	(8.24%)
Other Costs	\$1,426,013	\$321,355	\$1,128,317	\$1,449,672	(\$23,659)	(1.66%)
Debt Service	\$0	\$0	\$0	\$0	\$0	0.00%
Conversion / Summary	\$0	\$0	\$0	\$0	\$0	0.00%
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	0.00%
Expenses	\$5,359,628	\$1,874,687	\$3,649,056	\$5,523,743	(\$164,115)	(3.06%)

<b>Expenditure Category</b>	Variance Explanation
Personnel Services And Employee	This line represents Longevity pay.
Benefits Explanation	
Purchased / Contracted Services	Variance is due to Contracted Services budget to be transferred to Other Cost.
Explanation	
Supplies Explanation	N/A
Capital Outlays Explanation	N/A
Interfund / Interdepartmental	Variance due to monthly Indirect Cost allocations more than anticipated.
Charges Explanation	
Other Costs Explanation	Variance due to health care cost for retirees more than anticipated; this overage will be
	offset by Contracted Services budget transferred from purchase contracted services.
Debt Service Explanation	N/A
Conversion / Summary Explanation	N/A
Other Financing Uses Explanation	N/A

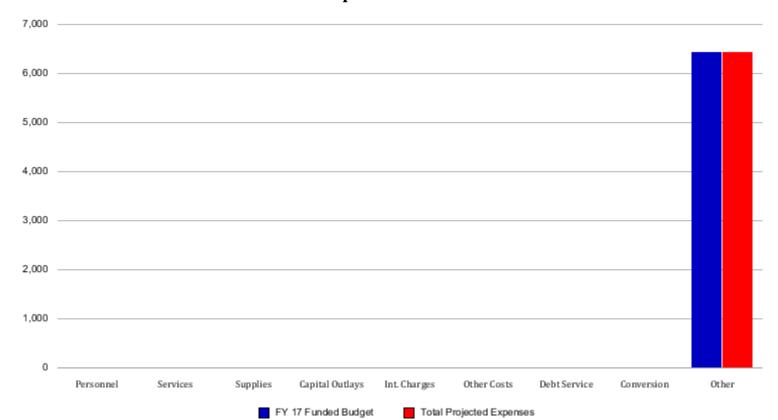
## **Solid Waste Services Revenue Fund - Department Of Human Resources**



Account	FY 17 Funded Budget	Actual Y-T-D (Sep)	Projected Expenses	Total Projected Expenses	Variance(\$)	Variance(%)
Personnel Services And Employee Benefits	\$528,378	\$111,010	\$333,030	\$444,041	\$84,337	15.96%
Purchased / Contracted Services	\$0	\$0	\$0	\$0	\$0	0.00%
Supplies	\$0	\$0	\$0	\$0	\$0	0.00%
Capital Outlays	\$0	\$0	\$0	\$0	\$0	0.00%
Interfund / Interdepartmental Charges	\$0	\$0	\$0	\$0	\$0	0.00%
Other Costs	\$0	\$0	\$0	\$0	\$0	0.00%
Debt Service	\$0	\$0	\$0	\$0	\$0	0.00%
Conversion / Summary	\$0	\$0	\$0	\$0	\$0	0.00%
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	0.00%
Expenses	\$528,378	\$111,010	\$333,030	\$444,041	\$84,337	15.96%

<b>Expenditure Category</b>	Variance Explanation
Personnel Services And Employee	As of September 30, 2016, the Department of Human Resources had three vacant positions.
Benefits Explanation	
Purchased / Contracted Services	N/A
Explanation	
Supplies Explanation	N/A
Capital Outlays Explanation	N/A
Interfund / Interdepartmental	N/A
Charges Explanation	
Other Costs Explanation	N/A
Debt Service Explanation	N/A
Conversion / Summary Explanation	N/A
Other Financing Uses Explanation	N/A

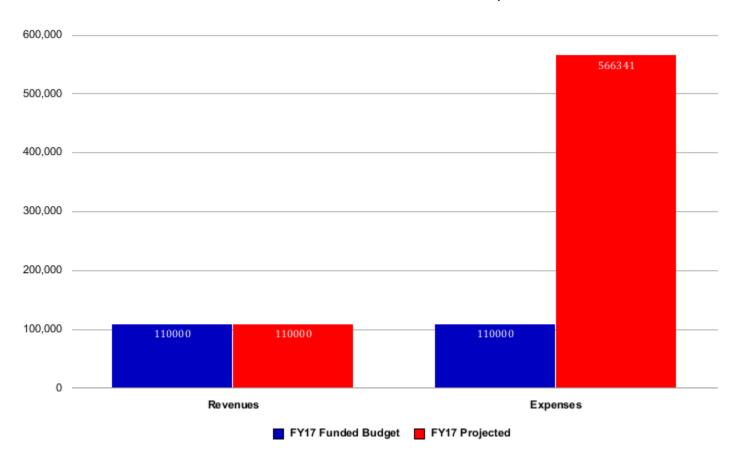
# **Solid Waste Services Revenue Fund - Department Of Ethics**



Account	FY 17 Funded Budget	Actual Y-T-D (Sep)	Projected Expenses	Total Projected Expenses	Variance(\$)	Variance(%)
Personnel Services And Employee Benefits	\$0	\$0	\$0	\$0	\$0	0.00%
Purchased / Contracted Services	\$0	\$0	\$0	\$0	\$0	0.00%
Supplies	\$0	\$0	\$0	\$0	\$0	0.00%
Capital Outlays	\$0	\$0	\$0	\$0	\$0	0.00%
Interfund / Interdepartmental Charges	\$0	\$0	\$0	\$0	\$0	0.00%
Other Costs	\$0	\$0	\$0	\$0	\$0	0.00%
Debt Service	\$0	\$0	\$0	\$0	\$0	0.00%
Conversion / Summary	\$0	\$0	\$0	\$0	\$0	0.00%
Other Financing Uses	\$6,440	\$0	\$6,440	\$6,440	\$0	0.00%
Expenses	\$6,440	\$0	\$6,440	\$6,440	\$0	0.00%

<b>Expenditure Category</b>	Variance Explanation
Personnel Services And Employee	N/A
Benefits Explanation	
Purchased / Contracted Services	N/A
Explanation	
Supplies Explanation	N/A
Capital Outlays Explanation	N/A
Interfund / Interdepartmental	N/A
Charges Explanation	
Other Costs Explanation	N/A
Debt Service Explanation	N/A
Conversion / Summary Explanation	N/A
Other Financing Uses Explanation	Projected to spend within budget. Funding utilized for the update and implementation of an
	E-file system.

# **Underground Atl Facil Revenue Fund BUDGET VARIANCE ANALYSIS AND PROJECTION**



Account	FY15 Actual Y-T-D(Sep)	FY16 Actual Y-T-D(Sep)	FY17 Funded Budget	FY17 Actual Y-T-D(Sep)	FY17 Projected	Variance (\$)	Variance (%)
Revenues	\$1,447,323	\$499,760	\$110,000	(\$1,160,967)	\$110,000	\$0	\$0.00%
Expenses	\$1,506,096	\$266,135	\$110,000	\$483,841	\$566,341	(\$456,341)	(\$414.86%)
Surplus (Deficit)	(\$58,773)	\$233,625	\$0	(\$1,644,808)	(\$456,341)	(\$456,341)	N/A

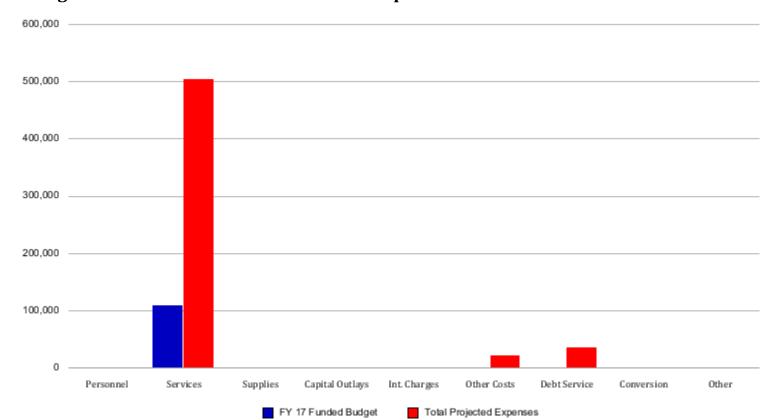
### **Major Revenue Variances:**

Variance attributed to an adjustment in first quarter, which will be reversed in second quarter.

#### **Major Expenditure Variances:**

Variance attributed to transactions associated with the public operations of the Underground Atlanta facilities and parking decks more than anticipated. Pending sale of Underground Atlanta is being monitored for fiscal year impact.

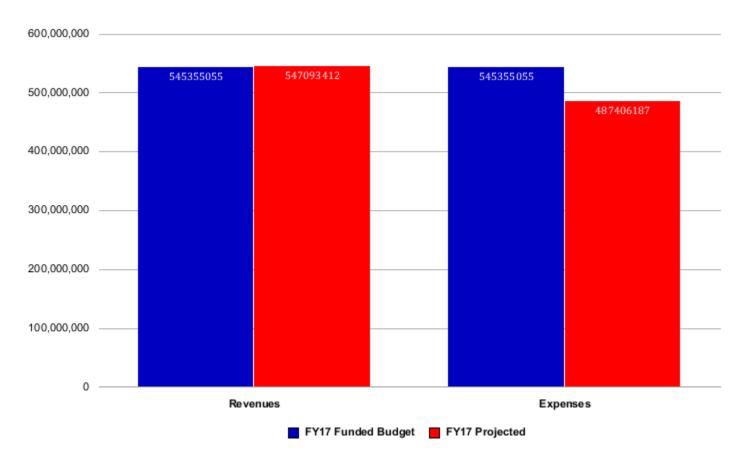
# **Underground Atl Facil Revenue Fund - Non-Departmental**



Account	FY 17 Funded Budget	Actual Y-T-D (Sep)	Projected Expenses	Total Projected Expenses	Variance(\$)	Variance(%)
Personnel Services And Employee Benefits	\$0	\$0	\$0	\$0	\$0	0.00%
Purchased / Contracted Services	\$110,000	\$423,004	\$82,500	\$505,504	(\$395,504)	(359.55%)
Supplies	\$0	\$0	\$0	\$0	\$0	0.00%
Capital Outlays	\$0	\$0	\$0	\$0	\$0	0.00%
Interfund / Interdepartmental Charges	\$0	\$0	\$0	\$0	\$0	0.00%
Other Costs	\$0	\$23,894	\$0	\$23,894	(\$23,894)	0.00%
Debt Service	\$0	\$36,943	\$0	\$36,943	(\$36,943)	0.00%
Conversion / Summary	\$0	\$0	\$0	\$0	\$0	0.00%
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	0.00%
Expenses	\$110,000	\$483,841	\$82,500	\$566,341	(\$456,341)	(414.86%)

<b>Expenditure Category</b>	Variance Explanation
Personnel Services And Employee	N/A
Benefits Explanation	
Purchased / Contracted Services	Variance due to transacations associated with facilities and parking decks more than
Explanation	anticipated.
Supplies Explanation	N/A
Capital Outlays Explanation	N/A
Interfund / Interdepartmental	N/A
Charges Explanation	
Other Costs Explanation	Variance due to credit card and bank charges more than anticipated.
Debt Service Explanation	Variance due to allocable interest more than anticipated.
Conversion / Summary Explanation	N/A
Other Financing Uses Explanation	N/A

# Water & Wastewater Revenue Fund BUDGET VARIANCE ANALYSIS AND PROJECTION



	FY15	FY16	FY17	FY17			
	Actual	Actual	Funded	Actual	FY17	Variance	Variance
Account	Y-T-D(Sep)	Y-T-D(Sep)	Budget	Y-T-D(Sep)	Projected	(\$)	(%)
Revenues	\$157,382,783	\$159,884,016	\$545,355,055	\$161,428,233	\$547,093,412	\$1,738,357	\$0.32%
Expenses	\$57,129,835	\$62,077,756	\$545,355,055	\$204,619,355	\$487,406,187	\$57,948,868	\$10.63%
Surplus (Deficit)	\$100,252,948	\$97,806,261	\$0	(\$43,191,122)	\$59,687,226	\$59,687,226	N/A

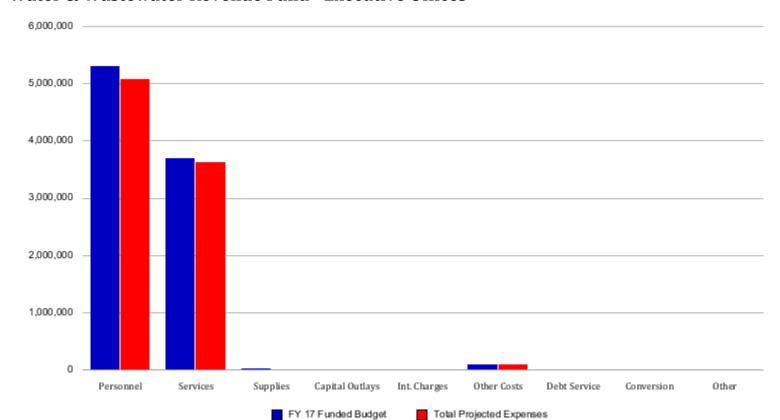
#### **Major Revenue Variances:**

Water & Sewer service, Municipal Option Sales Tax (MOST) and other revenue sources more than anticipated.

#### **Major Expenditure Variances:**

Variance due to fund-wide reserves, GEFA loan reserves, and bad debt reserves.

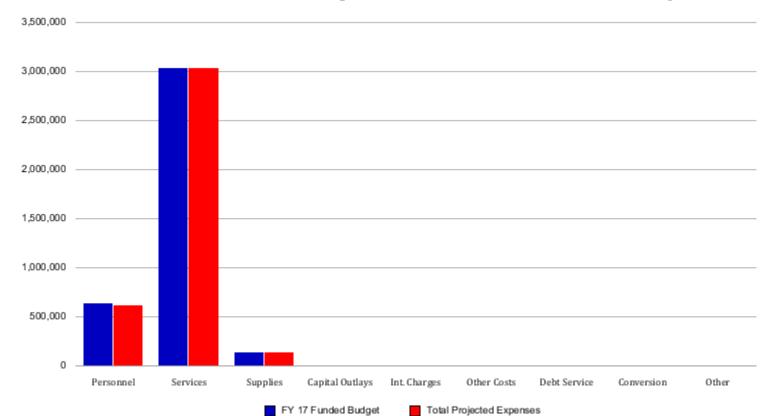
#### Water & Wastewater Revenue Fund - Executive Offices



Account	FY 17 Funded Budget	Actual Y-T-D (Sep)	Projected Expenses	Total Projected Expenses	Variance(\$)	Variance(%)
Personnel Services And Employee Benefits	\$5,305,901	\$1,115,484	\$3,966,071	\$5,081,556	\$224,345	4.23%
Purchased / Contracted Services	\$3,707,866	\$1,916,104	\$1,719,799	\$3,635,904	\$71,962	1.94%
Supplies	\$34,354	\$6,980	\$10,329	\$17,309	\$17,045	49.62%
Capital Outlays	\$23,080	\$0	\$21,060	\$21,060	\$2,020	8.75%
Interfund / Interdepartmental Charges	\$0	\$0	\$0	\$0	\$0	0.00%
Other Costs	\$115,000	\$0	\$115,000	\$115,000	\$0	0.00%
Debt Service	\$0	\$0	\$0	\$0	\$0	0.00%
Conversion / Summary	\$0	\$0	\$0	\$0	\$0	0.00%
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	0.00%
Expenses	\$9,186,201	\$3,038,568	\$5,832,260	\$8,870,828	\$315,373	3.43%

<b>Expenditure Category</b>	Variance Explanation
Personnel Services And Employee	As of September 30, 2016, the Executive Offices had 18 vacant positions, of which six are
Benefits Explanation	split funded.
Purchased / Contracted Services	Variance due to purchased/contracted services less than anticipated.
Explanation	
Supplies Explanation	Variance due to supplies less than anticipated.
Capital Outlays Explanation	Variance due to equipment purchases less than anticipated.
Interfund / Interdepartmental	N/A
Charges Explanation	
Other Costs Explanation	Projected to spend within budget. This line includes contingency expenses.
Debt Service Explanation	N/A
Conversion / Summary Explanation	N/A
Other Financing Uses Explanation	N/A

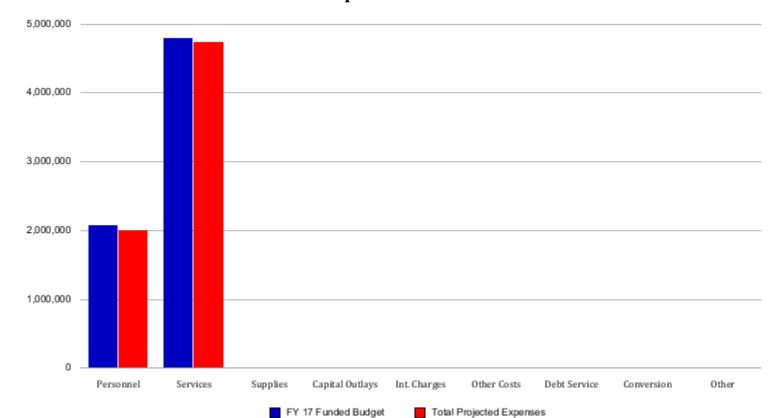
## Water & Wastewater Revenue Fund - Department Of Atlanta Information Management



Account	FY 17 Funded Budget	Actual Y-T-D (Sep)	Projected Expenses	Total Projected Expenses	Variance(\$)	Variance(%)
Personnel Services And Employee Benefits	\$645,562	\$162,664	\$464,195	\$626,859	\$18,703	2.90%
Purchased / Contracted Services	\$3,034,615	\$409,076	\$2,625,538	\$3,034,615	\$0	0.00%
Supplies	\$148,500	\$0	\$148,500	\$148,500	\$0	0.00%
Capital Outlays	\$0	\$0	\$0	\$0	\$0	0.00%
Interfund / Interdepartmental Charges	\$0	\$0	\$0	\$0	\$0	0.00%
Other Costs	\$0	\$0	\$0	\$0	\$0	0.00%
Debt Service	\$0	\$0	\$0	\$0	\$0	0.00%
Conversion / Summary	\$0	\$0	\$0	\$0	\$0	0.00%
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	0.00%
Expenses	\$3,828,677	\$571,740	\$3,238,233	\$3,809,974	\$18,703	0.49%

<b>Expenditure Category</b>	Variance Explanation
Personnel Services And Employee	As of September 30, 2016, AIM has one split-funded vacant position. Variance due to three
Benefits Explanation	months salary savings.
Purchased / Contracted Services	Projected to spend within budget. This line includes cost for the Oracle services contract.
Explanation	
Supplies Explanation	Projected to spend within budget. This line includes costs for anticipated software
	purchases.
Capital Outlays Explanation	N/A
Interfund / Interdepartmental	N/A
Charges Explanation	
Other Costs Explanation	N/A
Debt Service Explanation	N/A
Conversion / Summary Explanation	N/A
Other Financing Uses Explanation	N/A

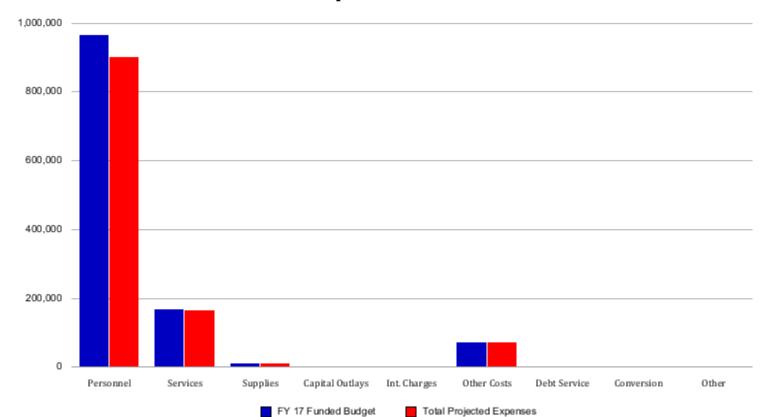
## Water & Wastewater Revenue Fund - Department Of Law



Account	FY 17 Funded Budget	Actual Y-T-D (Sep)	Projected Expenses	Total Projected Expenses	Variance(\$)	Variance(%)
Personnel Services And Employee Benefits	\$2,077,338	\$501,827	\$1,508,305	\$2,010,132	\$67,206	3.24%
Purchased / Contracted Services	\$4,799,138	\$697,584	\$4,049,800	\$4,747,384	\$51,754	1.08%
Supplies	\$24,999	\$6,467	\$18,533	\$24,999	\$0	0.00%
Capital Outlays	\$0	\$0	\$0	\$0	\$0	0.00%
Interfund / Interdepartmental Charges	\$0	\$0	\$0	\$0	\$0	0.00%
Other Costs	\$8,500	\$695	\$7,000	\$7,695	\$805	9.47%
Debt Service	\$0	\$0	\$0	\$0	\$0	0.00%
Conversion / Summary	\$0	\$0	\$0	\$0	\$0	0.00%
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	0.00%
Expenses	\$6,909,975	\$1,206,572	\$5,583,638	\$6,790,211	\$119,764	1.73%

<b>Expenditure Category</b>	Variance Explanation
Personnel Services And Employee	As of September 30, 2016, the Department of Law had one vacant position. Variance due to
Benefits Explanation	timing of filling vacant position.
Purchased / Contracted Services	Variance due to outside counsel, litigation and other expenses less than anticipated.
Explanation	
Supplies Explanation	Projected to spend within budget. This line includes office supplies.
Capital Outlays Explanation	N/A
Interfund / Interdepartmental	N/A
Charges Explanation	
Other Costs Explanation	Variance due to the cost for business meetings less than anticipated.
Debt Service Explanation	N/A
Conversion / Summary Explanation	N/A
Other Financing Uses Explanation	N/A

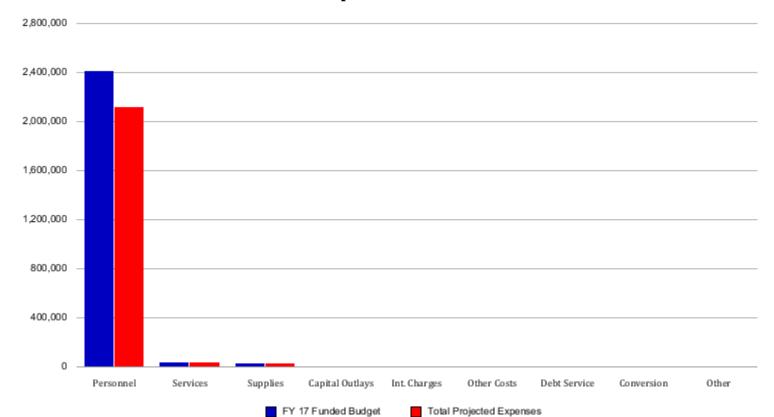
## Water & Wastewater Revenue Fund - Department Of Finance



Account	FY 17 Funded Budget	Actual Y-T-D (Sep)	Projected Expenses	Total Projected Expenses	Variance(\$)	Variance(%)
Personnel Services And Employee Benefits	\$967,260	\$176,162	\$725,031	\$901,193	\$66,067	6.83%
Purchased / Contracted Services	\$169,046	\$17,365	\$149,569	\$166,934	\$2,112	1.25%
Supplies	\$13,374	\$0	\$13,130	\$13,130	\$244	1.82%
Capital Outlays	\$0	\$0	\$0	\$0	\$0	0.00%
Interfund / Interdepartmental Charges	\$0	\$0	\$0	\$0	\$0	0.00%
Other Costs	\$72,917	\$0	\$72,917	\$72,917	\$0	0.00%
Debt Service	\$0	\$0	\$0	\$0	\$0	0.00%
Conversion / Summary	\$0	\$0	\$0	\$0	\$0	0.00%
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	0.00%
Expenses	\$1,222,597	\$193,527	\$960,647	\$1,154,174	\$68,423	5.60%

<b>Expenditure Category</b>	Variance Explanation
Personnel Services And Employee	As of September 30, 2016, the Department of Finance had four vacant positions. Variance
Benefits Explanation	due to timing of filling vacant positions.
Purchased / Contracted Services	Variance due to purchased/contracted services, business travel, and training expenses less
Explanation	than anticipated.
Supplies Explanation	Variance due to consumable supplies and memberships less than anticipated.
Capital Outlays Explanation	N/A
Interfund / Interdepartmental	N/A
Charges Explanation	
Other Costs Explanation	Projected to spend within budget. This line includes bank charges.
Debt Service Explanation	N/A
Conversion / Summary Explanation	N/A
Other Financing Uses Explanation	N/A

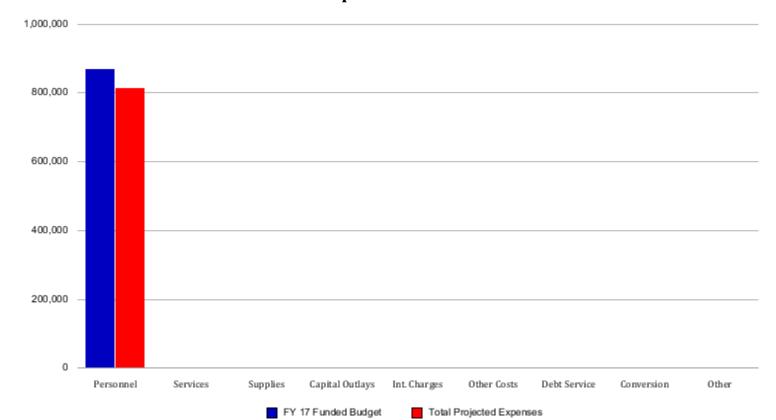
## Water & Wastewater Revenue Fund - Department Of Procurement



Account	FY 17 Funded Budget	Actual Y-T-D (Sep)	Projected Expenses	Total Projected Expenses	Variance(\$)	Variance(%)
Personnel Services And Employee Benefits	\$2,416,443	\$477,939	\$1,645,091	\$2,123,030	\$293,413	12.14%
Purchased / Contracted Services	\$43,616	\$4,656	\$38,320	\$42,977	\$639	1.47%
Supplies	\$36,421	\$7,254	\$27,970	\$35,224	\$1,197	3.29%
Capital Outlays	\$0	\$0	\$0	\$0	\$0	0.00%
Interfund / Interdepartmental Charges	\$0	\$0	\$0	\$0	\$0	0.00%
Other Costs	\$0	\$0	\$0	\$0	\$0	0.00%
Debt Service	\$0	\$0	\$0	\$0	\$0	0.00%
Conversion / Summary	\$0	\$0	\$0	\$0	\$0	0.00%
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	0.00%
Expenses	\$2,496,480	\$489,849	\$1,711,382	\$2,201,231	\$295,249	11.83%

<b>Expenditure Category</b>	Variance Explanation
Personnel Services And Employee	As of September 30, 2016, the Department of Procurement had six vacant positions. One
Benefits Explanation	position is split funded.
Purchased / Contracted Services	Variance due to copier lease/service and copier expenses less than anticipated.
Explanation	
Supplies Explanation	Variance due to office supplies and equipment les than anticipated.
Capital Outlays Explanation	N/A
Interfund / Interdepartmental	N/A
Charges Explanation	
Other Costs Explanation	N/A
Debt Service Explanation	N/A
Conversion / Summary Explanation	N/A
Other Financing Uses Explanation	N/A

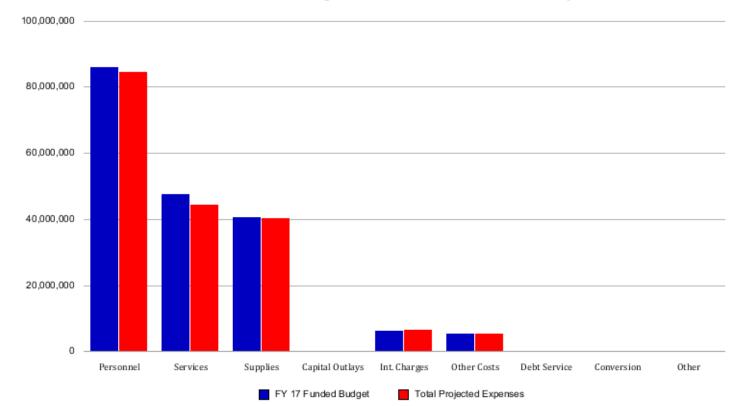
## Water & Wastewater Revenue Fund - Department Of Public Works



Account	FY 17 Funded Budget	Actual Y-T-D (Sep)	Projected Expenses	Total Projected Expenses	Variance(\$)	Variance(%)
Personnel Services And Employee Benefits	\$869,933	\$210,718	\$605,220	\$815,938	\$53,995	6.21%
Purchased / Contracted Services	\$0	\$0	\$0	\$0	\$0	0.00%
Supplies	\$0	\$0	\$0	\$0	\$0	0.00%
Capital Outlays	\$0	\$0	\$0	\$0	\$0	0.00%
Interfund / Interdepartmental Charges	\$0	\$0	\$0	\$0	\$0	0.00%
Other Costs	\$0	\$0	\$0	\$0	\$0	0.00%
Debt Service	\$0	\$0	\$0	\$0	\$0	0.00%
Conversion / Summary	\$0	\$0	\$0	\$0	\$0	0.00%
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	0.00%
Expenses	\$869,933	\$210,718	\$605,220	\$815,938	\$53,995	6.21%

<b>Expenditure Category</b>	Variance Explanation
Personnel Services And Employee	As of September 30, 2016, the Department of Public Works had one vacant position.
Benefits Explanation	
Purchased / Contracted Services	N/A
Explanation	
Supplies Explanation	N/A
Capital Outlays Explanation	N/A
Interfund / Interdepartmental	N/A
Charges Explanation	
Other Costs Explanation	N/A
Debt Service Explanation	N/A
Conversion / Summary Explanation	N/A
Other Financing Uses Explanation	N/A

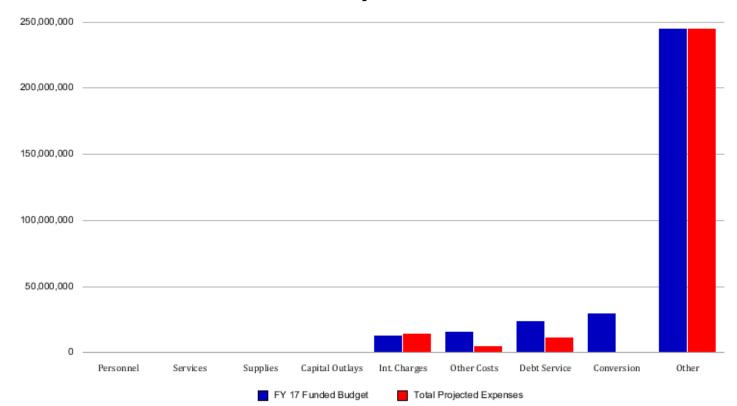
## Water & Wastewater Revenue Fund - Department Of Watershed Management



Account	FY 17 Funded Budget	Actual Y-T-D (Sep)	Projected Expenses	Total Projected Expenses	Variance(\$)	Variance(%)
Personnel Services And Employee Benefits	\$86,085,750	\$20,359,016	\$64,234,173	\$84,593,189	\$1,492,561	1.73%
Purchased / Contracted Services	\$47,884,817	\$7,059,775	\$37,437,247	\$44,497,022	\$3,387,795	7.07%
Supplies	\$40,839,978	\$8,111,058	\$32,416,697	\$40,527,755	\$312,223	0.76%
Capital Outlays	\$325,066	\$386,275	(\$200,541)	\$185,734	\$139,332	42.86%
Interfund / Interdepartmental Charges	\$6,411,725	\$1,647,444	\$5,070,360	\$6,717,804	(\$306,079)	(4.77%)
Other Costs	\$5,652,073	\$1,147,867	\$4,473,105	\$5,620,972	\$31,101	0.55%
Debt Service	\$0	\$0	\$0	\$0	\$0	0.00%
Conversion / Summary	\$0	\$0	\$0	\$0	\$0	0.00%
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	0.00%
Expenses	\$187,199,409	\$38,711,434	\$143,431,042	\$182,142,477	\$5,056,932	2.70%

<b>Expenditure Category</b>	Variance Explanation
Personnel Services And Employee	As of September 30, 2016, the Department of Watershed Management had 215 vacant
Benefits Explanation	positions. The salary savings is offset by extra help and overtime more than anticipated.
Purchased / Contracted Services	Variance due to contract services, repair/ maintenance, education/ training, and travel less
Explanation	than anticipated.
Supplies Explanation	Variance due to general supplies, equipment for warehouse, chemicals and utilities at DWM
	plants less than anticipated.
Capital Outlays Explanation	Variance due to equipment and computer upgrades over \$5000 less than anticipated.
	Portion of encumbrances and actuals to be reclassified to fund 5052.
Interfund / Interdepartmental	Variance due to motor fuel and repair costs to DWM fleet more than anticipated.
Charges Explanation	
Other Costs Explanation	Variance due to legal settlements, ARC agreement, business meeting expenses, credit card
	fees and penalties less than anticipated.
Debt Service Explanation	N/A
Conversion / Summary Explanation	N/A
Other Financing Uses Explanation	N/A

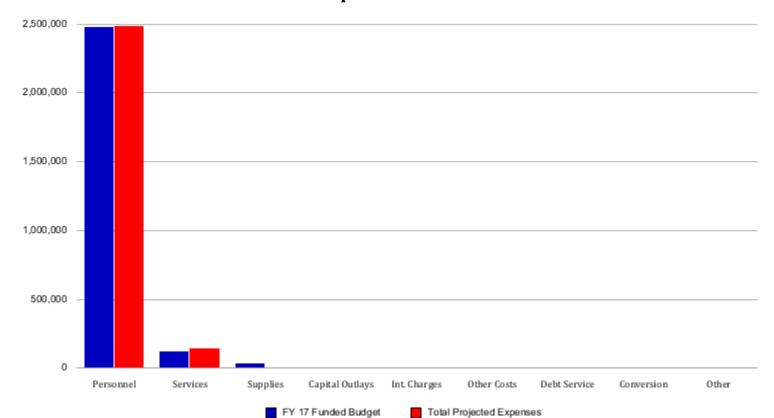
## Water & Wastewater Revenue Fund - Non-Departmental



Account	FY 17 Funded Budget	Actual Y-T-D (Sep)	Projected Expenses	Total Projected Expenses	Variance(\$)	Variance(%)
Personnel Services And Employee Benefits	\$670,537	\$8,365	\$111,852	\$120,217	\$550,320	82.07%
Purchased / Contracted Services	\$350,000	\$5,447,914	(\$5,097,914)	\$350,000	\$0	0.00%
Supplies	\$0	\$0	\$0	\$0	\$0	0.00%
Capital Outlays	\$0	\$0	\$0	\$0	\$0	0.00%
Interfund / Interdepartmental Charges	\$13,489,564	\$3,654,319	\$10,994,958	\$14,649,278	(\$1,159,714)	(8.60%)
Other Costs	\$16,289,406	\$1,328,974	\$3,966,255	\$5,295,229	\$10,994,177	67.49%
Debt Service	\$23,908,282	\$2,972,705	\$9,152,936	\$12,125,641	\$11,782,641	49.28%
Conversion / Summary	\$29,741,777	\$0	\$0	\$0	\$29,741,777	100.00%
Other Financing Uses	\$245,113,717	\$145,778,353	\$99,335,364	\$245,113,717	\$0	0.00%
Expenses	\$329,563,283	\$159,190,630	\$118,463,452	\$277,654,082	\$51,909,201	15.75%

<b>Expenditure Category</b>	Variance Explanation
Personnel Services And Employee	Variance due to payments for leave and workers' comp less than anticipated.
Benefits Explanation	
Purchased / Contracted Services	Funding for DWM portion of Oracle/ Hyperion payments to be expensed as budgeted.
Explanation	Standing accrual to be reversed at year end per General Accounting.
Supplies Explanation	N/A
Capital Outlays Explanation	N/A
Interfund / Interdepartmental	Variance due to Indirect Costs more than anticipated.
Charges Explanation	
Other Costs Explanation	Variance due to Bad Debt reserve; Funds for retiree benefits and payments to Fulton County
	to be less than anticipated.
Debt Service Explanation	Variance due to required GEFA loan reserves, GEFA loan principal and interest payments,
	and processing fees less than anticipated.
Conversion / Summary Explanation	DWM Fund-wide reserve.
Other Financing Uses Explanation	Funding for debt service payments/ sinking funds requirements/ wire transfers/ Franchise
	fees and DWM portion of Hyperion Project to be expensed as budgeted.

## Water & Wastewater Revenue Fund - Department Of Human Resources



Account	FY 17 Funded Budget	Actual Y-T-D (Sep)	Projected Expenses	Total Projected Expenses	Variance(\$)	Variance(%)
Personnel Services And Employee Benefits	\$2,478,264	\$630,563	\$1,858,576	\$2,489,139	(\$10,875)	(0.44%)
Purchased / Contracted Services	\$127,581	\$10,341	\$140,661	\$151,003	(\$23,422)	(18.36%)
Supplies	\$37,291	\$0	\$2,291	\$2,291	\$35,000	93.86%
Capital Outlays	\$0	\$0	\$0	\$0	\$0	0.00%
Interfund / Interdepartmental Charges	\$0	\$0	\$0	\$0	\$0	0.00%
Other Costs	\$9,591	\$0	\$8,858	\$8,858	\$733	7.64%
Debt Service	\$0	\$0	\$0	\$0	\$0	0.00%
Conversion / Summary	\$0	\$0	\$0	\$0	\$0	0.00%
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	0.00%
Expenses	\$2,652,727	\$640,904	\$2,010,386	\$2,651,290	\$1,437	0.05%

Expenditure Category	Variance Explanation
Personnel Services And Employee	As of September 30, 2016, the Department of Human Resources had two vacant positions.
Benefits Explanation	Variance due to personnel adjustments.
Purchased / Contracted Services	Variance due to contracted services for Background Checks, Court Reporting Services, Pre-
Explanation	Employment Physical and Drug Screenings more than anticipated.
Supplies Explanation	Variance due to office supply expenses less than anticipated.
Capital Outlays Explanation	N/A
Interfund / Interdepartmental	N/A
Charges Explanation	
Other Costs Explanation	Variance due to Compensation Board Hearings less than anticipated.
Debt Service Explanation	N/A
Conversion / Summary Explanation	N/A
Other Financing Uses Explanation	N/A

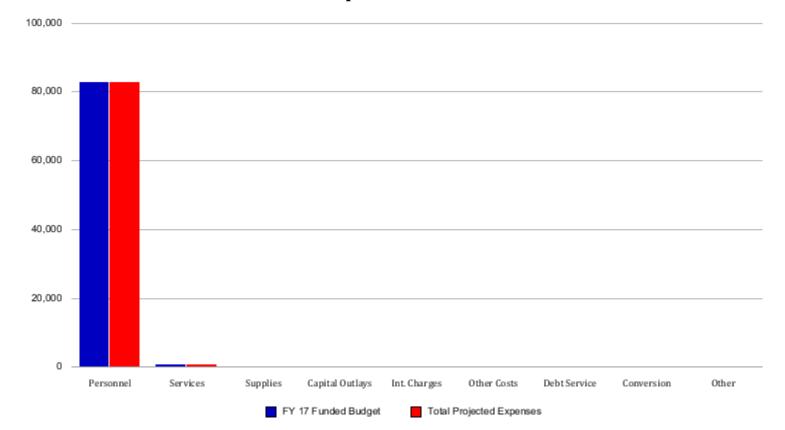
## Water & Wastewater Revenue Fund - Department Of Police Services



Account	FY 17 Funded Budget	Actual Y-T-D (Sep)	Projected Expenses	Total Projected Expenses	Variance(\$)	Variance(%)
Personnel Services And Employee Benefits	\$129,591	\$0	\$64,795	\$64,795	\$64,796	50.00%
Purchased / Contracted Services	\$0	\$0	\$0	\$0	\$0	0.00%
Supplies	\$0	\$0	\$0	\$0	\$0	0.00%
Capital Outlays	\$0	\$0	\$0	\$0	\$0	0.00%
Interfund / Interdepartmental Charges	\$0	\$0	\$0	\$0	\$0	0.00%
Other Costs	\$0	\$0	\$0	\$0	\$0	0.00%
Debt Service	\$0	\$0	\$0	\$0	\$0	0.00%
Conversion / Summary	\$0	\$0	\$0	\$0	\$0	0.00%
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	0.00%
Expenses	\$129,591	\$0	\$64,795	\$64,795	\$64,796	50.00%

<b>Expenditure Category</b>	Variance Explanation
Personnel Services And Employee	As of September 30, 2016, the Atlanta Police Department had two sworn vacant Police
Benefits Explanation	Investigator positions. These positions are projected to be filled by third quarter.
Purchased / Contracted Services	N/A
Explanation	
Supplies Explanation	N/A
Capital Outlays Explanation	N/A
Interfund / Interdepartmental	N/A
Charges Explanation	
Other Costs Explanation	N/A
Debt Service Explanation	N/A
Conversion / Summary Explanation	N/A
Other Financing Uses Explanation	N/A

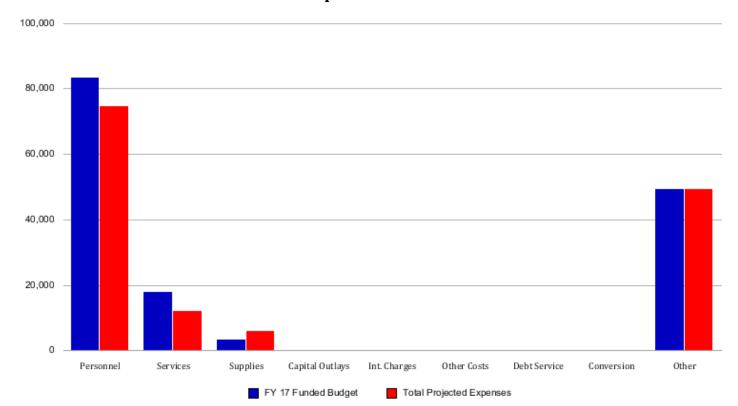
## Water & Wastewater Revenue Fund - Department Of The Solicitor



Account	FY 17 Funded Budget	Actual Y-T-D (Sep)	Projected Expenses	Total Projected Expenses	Variance(\$)	Variance(%)
Personnel Services And Employee Benefits	\$82,956	\$19,415	\$63,541	\$82,956	\$0	0.00%
Purchased / Contracted Services	\$883	\$0	\$883	\$883	\$0	0.00%
Supplies	\$0	\$0	\$0	\$0	\$0	0.00%
Capital Outlays	\$0	\$0	\$0	\$0	\$0	0.00%
Interfund / Interdepartmental Charges	\$0	\$0	\$0	\$0	\$0	0.00%
Other Costs	\$0	\$0	\$0	\$0	\$0	0.00%
Debt Service	\$0	\$0	\$0	\$0	\$0	0.00%
Conversion / Summary	\$0	\$0	\$0	\$0	\$0	0.00%
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	0.00%
Expenses	\$83,839	\$19,415	\$64,424	\$83,839	\$0	0.00%

<b>Expenditure Category</b>	Variance Explanation
Personnel Services And Employee	As of September 30, 2016, the Office of the Solicitor had no vacant positions. Projected to
Benefits Explanation	spend within budget.
Purchased / Contracted Services	Projected to spend within budget. This line includes membership fees and training
Explanation	travel/per diem.
Supplies Explanation	N/A
Capital Outlays Explanation	N/A
Interfund / Interdepartmental	N/A
Charges Explanation	
Other Costs Explanation	N/A
Debt Service Explanation	N/A
Conversion / Summary Explanation	N/A
Other Financing Uses Explanation	N/A

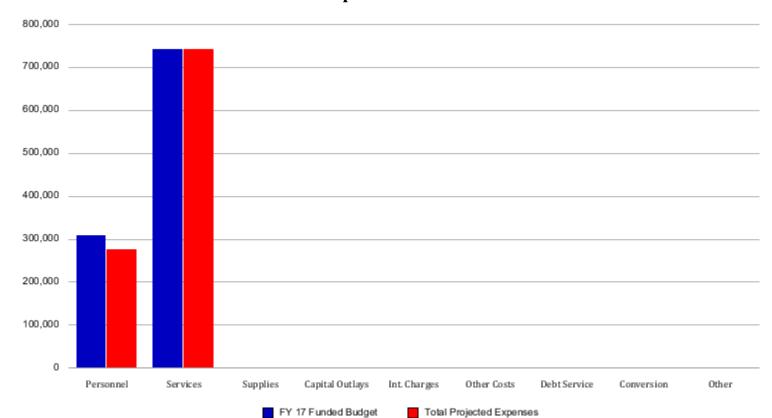
## Water & Wastewater Revenue Fund - Department Of Ethics



Account	FY 17 Funded Budget	Actual Y-T-D (Sep)	Projected Expenses	Total Projected Expenses	Variance(\$)	Variance(%)
Personnel Services And Employee Benefits	\$83,519	\$11,438	\$63,291	\$74,729	\$8,790	10.52%
Purchased / Contracted Services	\$18,025	(\$2,519)	\$14,795	\$12,276	\$5,749	31.90%
Supplies	\$3,605	\$0	\$6,104	\$6,104	(\$2,499)	(69.32%)
Capital Outlays	\$0	\$0	\$0	\$0	\$0	0.00%
Interfund / Interdepartmental Charges	\$0	\$0	\$0	\$0	\$0	0.00%
Other Costs	\$300	\$0	\$300	\$300	\$0	0.00%
Debt Service	\$0	\$0	\$0	\$0	\$0	0.00%
Conversion / Summary	\$0	\$0	\$0	\$0	\$0	0.00%
Other Financing Uses	\$49,580	\$0	\$49,580	\$49,580	\$0	0.00%
Expenses	\$155,029	\$8,919	\$134,070	\$142,988	\$12,041	7.77%

<b>Expenditure Category</b>	Variance Explanation
Personnel Services And Employee	As of September 30, 2016, the Ethics Office had two vacant positions, both are
Benefits Explanation	split funded. Variance due to timing of filling vacant positions.
Purchased / Contracted Services	Variance due to purchased/contracted services less than anticipated.
Explanation	
Supplies Explanation	Variance due to supplies needed for the FY17 financial disclosure season more than
	anticipated.
Capital Outlays Explanation	N/A
Interfund / Interdepartmental	N/A
Charges Explanation	
Other Costs Explanation	Projected to spend within budget. This line includes the Commissioner contingency expense.
Debt Service Explanation	N/A
Conversion / Summary Explanation	N/A
Other Financing Uses Explanation	Projected to spend within budget. Funding utilized for the update and implementation of an
	E-file system.

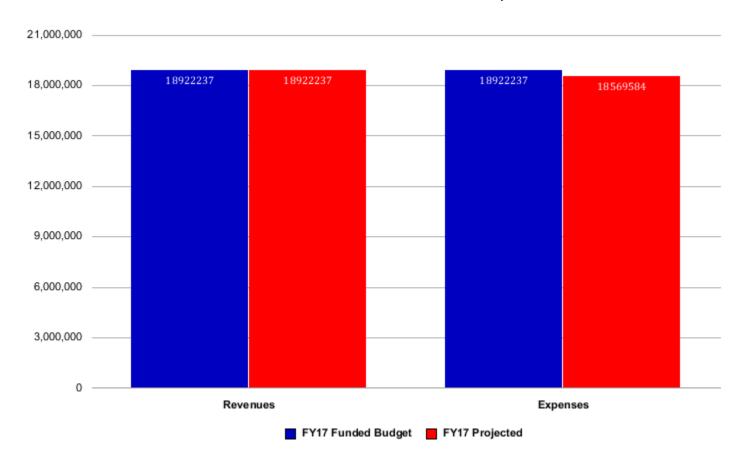
## Water & Wastewater Revenue Fund - Department Of Audit



Account	FY 17 Funded Budget	Actual Y-T-D (Sep)	Projected Expenses	Total Projected Expenses	Variance(\$)	Variance(%)
Personnel Services And Employee Benefits	\$310,322	\$66,662	\$210,706	\$277,368	\$32,954	10.62%
Purchased / Contracted Services	\$741,825	\$270,061	\$471,764	\$741,825	\$0	0.00%
Supplies	\$4,367	\$255	\$4,112	\$4,367	\$0	(0.01%)
Capital Outlays	\$0	\$0	\$0	\$0	\$0	0.00%
Interfund / Interdepartmental Charges	\$0	\$0	\$0	\$0	\$0	0.00%
Other Costs	\$800	\$99	\$701	\$800	\$0	0.00%
Debt Service	\$0	\$0	\$0	\$0	\$0	0.00%
Conversion / Summary	\$0	\$0	\$0	\$0	\$0	0.00%
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	0.00%
Expenses	\$1,057,314	\$337,077	\$687,284	\$1,024,361	\$32,953	3.12%

<b>Expenditure Category</b>	Variance Explanation
Personnel Services And Employee	As of September 30, 2016, the City Auditor's Office had two vacant positions. Both positions
Benefits Explanation	are split funded.
Purchased / Contracted Services	Projected to spend within budget. This line includes financial audits and contracted special
Explanation	audits.
Supplies Explanation	Projected to spend within budget. This line includes office supplies.
Capital Outlays Explanation	N/A
Interfund / Interdepartmental	N/A
Charges Explanation	
Other Costs Explanation	Projected to spend within budget. This line includes audit committee meeting expenses.
Debt Service Explanation	N/A
Conversion / Summary Explanation	N/A
Other Financing Uses Explanation	N/A

# **Emergency Telephone System BUDGET VARIANCE ANALYSIS AND PROJECTION**



Account	FY15 Actual Y-T-D(Sep)	FY16 Actual Y-T-D(Sep)	FY17 Funded Budget	FY17 Actual Y-T-D(Sep)	FY17 Projected	Variance (\$)	Variance (%)
Revenues	\$2,493,301	\$9,475,609	\$18,922,237	\$7,432,661	\$18,922,237	\$0	\$0.00%
Expenses	\$4,725,850	\$5,366,466	\$18,922,237	\$3,692,682	\$18,569,584	\$352,653	\$1.86%
Surplus (Deficit)	(\$2,232,549)	\$4,109,143	\$0	\$3,739,979	\$352,652	\$352,652	N/A

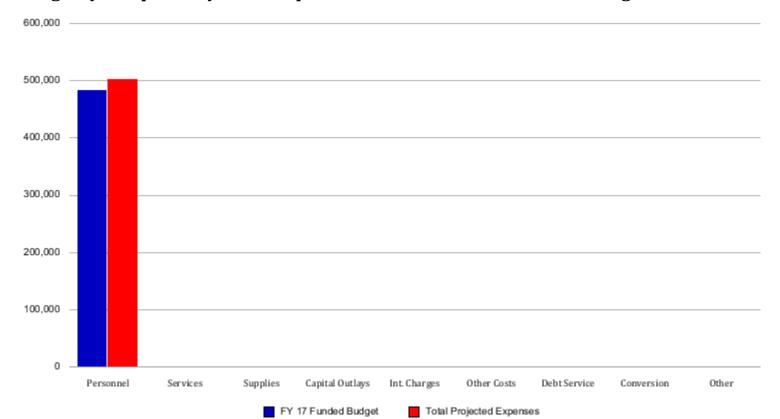
#### **Major Revenue Variances:**

As of September 30, 2016, E911 revenues were \$7.4MM. The revenues are anticipated to be on target.

#### **Major Expenditure Variances:**

As of September 30, 2016, E911 expenditures are anticipated to be on target. Variance due mainly to purchased/contracted services less than anticipated.

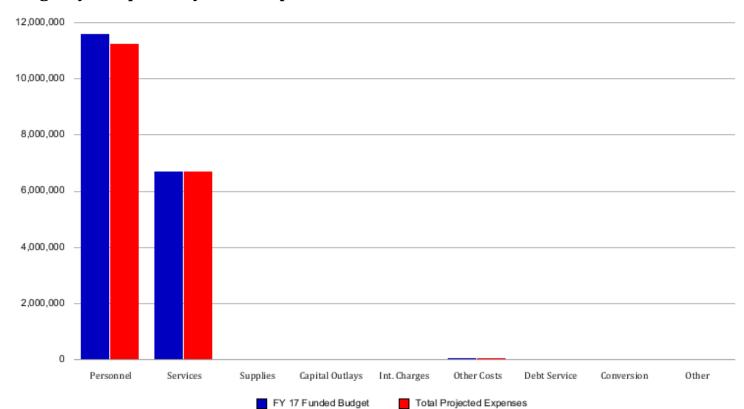
## **Emergency Telephone System - Department Of Atlanta Information Management**



Account	FY 17 Funded Budget	Actual Y-T-D (Sep)	Projected Expenses	Total Projected Expenses	Variance(\$)	Variance(%)
Personnel Services And Employee Benefits	\$484,136	\$140,744	\$363,102	\$503,847	(\$19,711)	(4.07%)
Purchased / Contracted Services	\$0	\$0	\$0	\$0	\$0	0.00%
Supplies	\$0	\$0	\$0	\$0	\$0	0.00%
Capital Outlays	\$0	\$0	\$0	\$0	\$0	0.00%
Interfund / Interdepartmental Charges	\$0	\$0	\$0	\$0	\$0	0.00%
Other Costs	\$0	\$0	\$0	\$0	\$0	0.00%
Debt Service	\$0	\$0	\$0	\$0	\$0	0.00%
Conversion / Summary	\$0	\$0	\$0	\$0	\$0	0.00%
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	0.00%
Expenses	\$484,136	\$140,744	\$363,102	\$503,847	(\$19,711)	(4.07%)

<b>Expenditure Category</b>	Variance Explanation
Personnel Services And Employee	As of September 30, 2016, AIM has no vacant positions. Variance due to salary adjustments.
Benefits Explanation	
Purchased / Contracted Services	N/A
Explanation	
Supplies Explanation	N/A
Capital Outlays Explanation	N/A
Interfund / Interdepartmental	N/A
Charges Explanation	
Other Costs Explanation	N/A
Debt Service Explanation	N/A
Conversion / Summary Explanation	N/A
Other Financing Uses Explanation	N/A

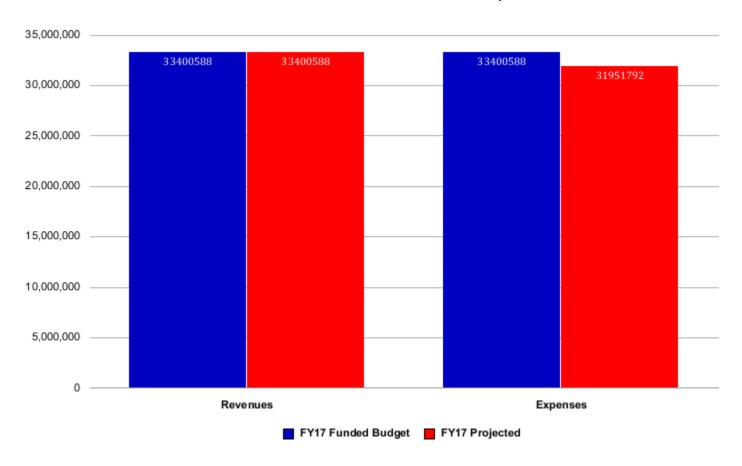
## **Emergency Telephone System - Department Of Police Services**



Account	FY 17 Funded Budget	Actual Y-T-D (Sep)	Projected Expenses	Total Projected Expenses	Variance(\$)	Variance(%)
Personnel Services And Employee Benefits	\$11,613,407	\$2,694,077	\$8,543,111	\$11,237,189	\$376,218	3.24%
Purchased / Contracted Services	\$6,710,049	\$750,222	\$5,949,090	\$6,699,312	\$10,737	0.16%
Supplies	\$44,060	\$37,408	\$21,598	\$59,006	(\$14,946)	(33.92%)
Capital Outlays	\$0	\$0	\$0	\$0	\$0	0.00%
Interfund / Interdepartmental Charges	\$0	\$0	\$0	\$0	\$0	0.00%
Other Costs	\$70,585	\$70,231	\$0	\$70,231	\$354	0.50%
Debt Service	\$0	\$0	\$0	\$0	\$0	0.00%
Conversion / Summary	\$0	\$0	\$0	\$0	\$0	0.00%
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	0.00%
Expenses	\$18,438,101	\$3,551,937	\$14,513,800	\$18,065,737	\$372,364	2.02%

<b>Expenditure Category</b>	Variance Explanation
Personnel Services And Employee	As of September 30, 2016, E911 had 33 vacant positions. Variance due to vacancies offset by
Benefits Explanation	extra help more than anticipated.
Purchased / Contracted Services	Variance due to Technical Consulting/Professional Services less than anticipated. Expenses
Explanation	include Gartner Technology Study, Expanded Scope, OEAM upgrades, Fire Call processing
	system, and upgrade of Telephony for Disaster Recovery.
Supplies Explanation	Variance due to supplies more than anticipated.
Capital Outlays Explanation	N/A
Interfund / Interdepartmental	N/A
Charges Explanation	
Other Costs Explanation	Variance due to services related to billing and collecting of COA E911 fees less than
	anticipated.
Debt Service Explanation	N/A
Conversion / Summary Explanation	N/A
Other Financing Uses Explanation	N/A

# Fleet Service Fund BUDGET VARIANCE ANALYSIS AND PROJECTION



Account	FY15 Actual Y-T-D(Sep)	FY16 Actual Y-T-D(Sep)	FY17 Funded Budget	FY17 Actual Y-T-D(Sep)	FY17 Projected	Variance (\$)	Variance (%)
Revenues	\$7,327,505	\$8,637,757	\$33,400,588	\$6,342,822	\$33,400,588	\$0	\$0.00%
Expenses	\$8,745,316	\$8,186,757	\$33,400,588	\$7,010,443	\$31,951,792	\$1,448,796	\$4.34%
Surplus (Deficit)	(\$1,417,811)	\$451,000	\$0	(\$667,621)	\$1,448,796	\$1,448,796	N/A

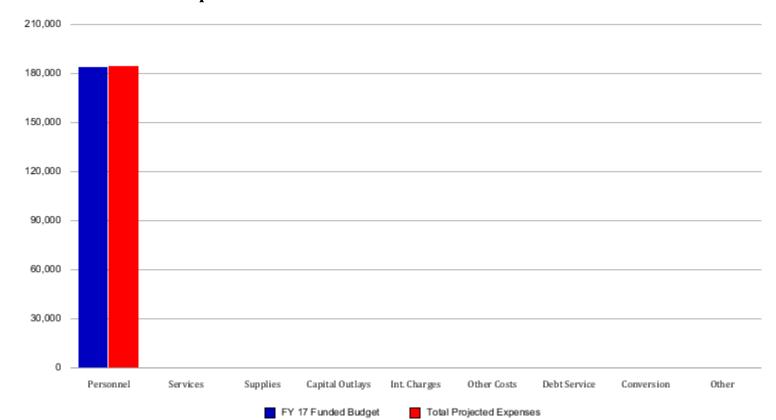
#### **Major Revenue Variances:**

As of September 30, 2016, the Fleet Service Fund generated \$6.3MM in revenues. The Department projects FY17 revenues will be on par with anticipations.

#### **Major Expenditure Variances:**

Fleet Services is projected to be under budget due to vacant positions and indirect cost and interest less than anticipated.

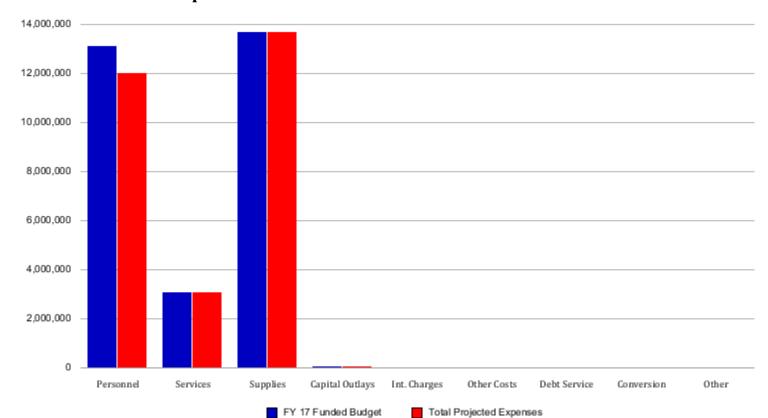
## Fleet Service Fund - Department Of Procurement



Account	FY 17 Funded Budget	Actual Y-T-D (Sep)	Projected Expenses	Total Projected Expenses	Variance(\$)	Variance(%)
Personnel Services And Employee Benefits	\$184,130	\$43,740	\$140,598	\$184,338	(\$208)	(0.11%)
Purchased / Contracted Services	\$0	\$0	\$0	\$0	\$0	0.00%
Supplies	\$0	\$0	\$0	\$0	\$0	0.00%
Capital Outlays	\$0	\$0	\$0	\$0	\$0	0.00%
Interfund / Interdepartmental Charges	\$0	\$0	\$0	\$0	\$0	0.00%
Other Costs	\$0	\$0	\$0	\$0	\$0	0.00%
Debt Service	\$0	\$0	\$0	\$0	\$0	0.00%
Conversion / Summary	\$0	\$0	\$0	\$0	\$0	0.00%
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	0.00%
Expenses	\$184,130	\$43,740	\$140,598	\$184,338	(\$208)	(0.11%)

<b>Expenditure Category</b>	Variance Explanation
Personnel Services And Employee	As of September 30, 2016, the Department of Procurement had no vacant positions.
Benefits Explanation	Variance due to overtime more than anticipated.
Purchased / Contracted Services	N/A
Explanation	
Supplies Explanation	N/A
Capital Outlays Explanation	N/A
Interfund / Interdepartmental	N/A
Charges Explanation	
Other Costs Explanation	N/A
Debt Service Explanation	N/A
Conversion / Summary Explanation	N/A
Other Financing Uses Explanation	N/A

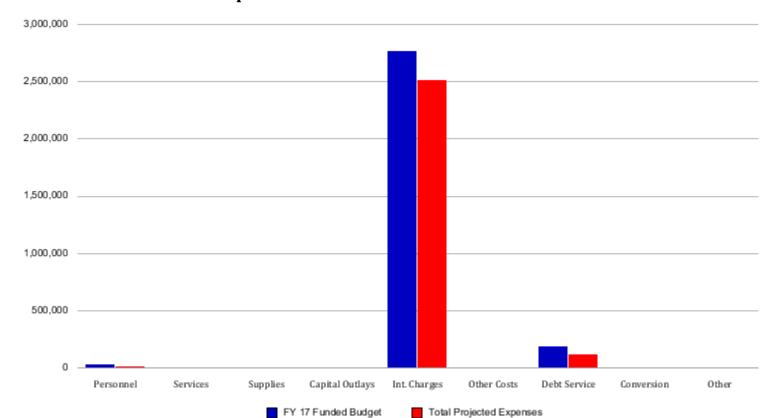
## Fleet Service Fund - Department Of Public Works



Account	FY 17 Funded Budget	Actual Y-T-D (Sep)	Projected Expenses	Total Projected Expenses	Variance(\$)	Variance(%)
Personnel Services And Employee Benefits	\$13,110,378	\$2,958,856	\$9,053,894	\$12,012,749	\$1,097,629	8.37%
Purchased / Contracted Services	\$3,123,148	\$890,611	\$2,232,537	\$3,123,148	\$0	0.00%
Supplies	\$13,708,418	\$2,382,329	\$11,326,089	\$13,708,418	\$0	0.00%
Capital Outlays	\$104,987	\$0	\$104,987	\$104,987	\$0	0.00%
Interfund / Interdepartmental Charges	\$0	\$96,369	(\$96,369)	\$0	\$0	0.00%
Other Costs	\$0	\$0	\$0	\$0	\$0	0.00%
Debt Service	\$0	\$0	\$0	\$0	\$0	0.00%
Conversion / Summary	\$0	\$0	\$0	\$0	\$0	0.00%
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	0.00%
Expenses	\$30,046,931	\$6,328,165	\$22,621,137	\$28,949,302	\$1,097,629	3.65%

<b>Expenditure Category</b>	Variance Explanation
Personnel Services And Employee	As of September 30, 2016, the Department of Public Works had 23 vacant positions.
Benefits Explanation	
Purchased / Contracted Services	Projected to spend within budget. This line includes commercial repairs contracts related to
Explanation	aged equipment and Patrol vehicle accidents.
Supplies Explanation	Projected to spend within budget.
Capital Outlays Explanation	Projected to spend within budget. This line includes replacement equipment and
	modernizing services trucks.
Interfund / Interdepartmental	Variance due to indirect charges to be reversed.
Charges Explanation	
Other Costs Explanation	N/A
Debt Service Explanation	N/A
Conversion / Summary Explanation	N/A
Other Financing Uses Explanation	N/A

## Fleet Service Fund - Non-Departmental



Account	FY 17 Funded Budget	Actual Y-T-D (Sep)	Projected Expenses	Total Projected Expenses	Variance(\$)	Variance(%)
Personnel Services And Employee Benefits	\$34,916	\$0	\$17,458	\$17,458	\$17,458	50.00%
Purchased / Contracted Services	\$0	\$0	\$0	\$0	\$0	0.00%
Supplies	\$0	\$0	\$0	\$0	\$0	0.00%
Capital Outlays	\$0	\$0	\$0	\$0	\$0	0.00%
Interfund / Interdepartmental Charges	\$2,770,988	\$537,886	\$1,975,159	\$2,513,045	\$257,943	9.31%
Other Costs	\$0	\$0	\$0	\$0	\$0	0.00%
Debt Service	\$190,928	\$69,099	\$58,629	\$127,728	\$63,200	33.10%
Conversion / Summary	\$0	\$0	\$0	\$0	\$0	0.00%
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	0.00%
Expenses	\$2,996,832	\$606,985	\$2,051,245	\$2,658,231	\$338,601	11.30%

<b>Expenditure Category</b>	Variance Explanation
Personnel Services And Employee	This line represent Longevity pay.
Benefits Explanation	
Purchased / Contracted Services	N/A
Explanation	
Supplies Explanation	N/A
Capital Outlays Explanation	N/A
Interfund / Interdepartmental	Variance due to monthly indirect cost allocations less than anticipated.
Charges Explanation	
Other Costs Explanation	N/A
Debt Service Explanation	Variance due to Fleet Service Fund interest allocations less than anticipated.
Conversion / Summary Explanation	N/A
Other Financing Uses Explanation	N/A

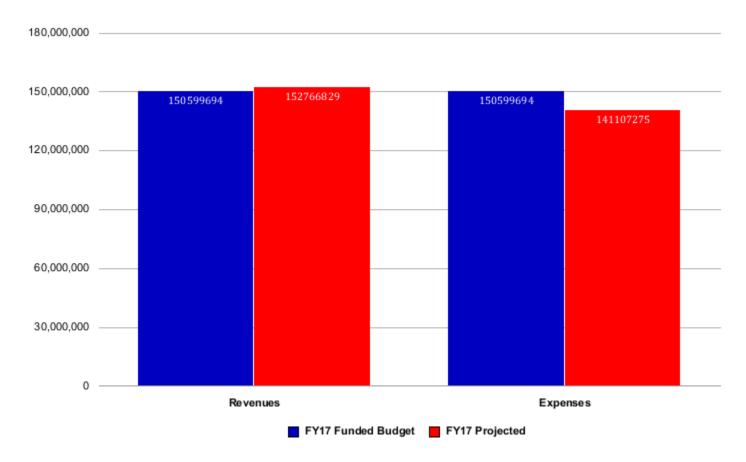
## Fleet Service Fund - Department Of Human Resources



Account	FY 17 Funded Budget	Actual Y-T-D (Sep)	Projected Expenses	Total Projected Expenses	Variance(\$)	Variance(%)
Personnel Services And Employee Benefits	\$172,695	\$21,767	\$138,154	\$159,921	\$12,774	7.40%
Purchased / Contracted Services	\$0	\$0	\$0	\$0	\$0	0.00%
Supplies	\$0	\$0	\$0	\$0	\$0	0.00%
Capital Outlays	\$0	\$0	\$0	\$0	\$0	0.00%
Interfund / Interdepartmental Charges	\$0	\$0	\$0	\$0	\$0	0.00%
Other Costs	\$0	\$0	\$0	\$0	\$0	0.00%
Debt Service	\$0	\$0	\$0	\$0	\$0	0.00%
Conversion / Summary	\$0	\$0	\$0	\$0	\$0	0.00%
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	0.00%
Expenses	\$172,695	\$21,767	\$138,154	\$159,921	\$12,774	7.40%

<b>Expenditure Category</b>	Variance Explanation
Personnel Services And Employee	As of September 30, 2016, the Department of Human Resources had one vacant position.
Benefits Explanation	Variance due to personnel adjustments.
Purchased / Contracted Services	N/A
Explanation	
Supplies Explanation	N/A
Capital Outlays Explanation	N/A
Interfund / Interdepartmental	N/A
Charges Explanation	
Other Costs Explanation	N/A
Debt Service Explanation	N/A
Conversion / Summary Explanation	N/A
Other Financing Uses Explanation	N/A

## **Group Insurance Fund BUDGET VARIANCE ANALYSIS AND PROJECTION**



	FY15	FY16	FY17	FY17			
	Actual	Actual	Funded	Actual	FY17	Variance	Variance
Account	Y-T-D(Sep)	Y-T-D(Sep)	Budget	Y-T-D(Sep)	Projected	(\$)	(%)
Revenues	\$35,030,667	\$36,830,175	\$150,599,694	\$34,953,859	\$152,766,829	\$2,167,135	\$1.44%
Expenses	\$32,379,398	\$37,160,873	\$150,599,694	\$37,453,531	\$141,107,275	\$9,492,419	\$6.30%
Surplus (Deficit)	\$2,651,269	(\$330,698)	\$0	(\$2,499,672)	\$11,659,554	\$11,659,554	N/A

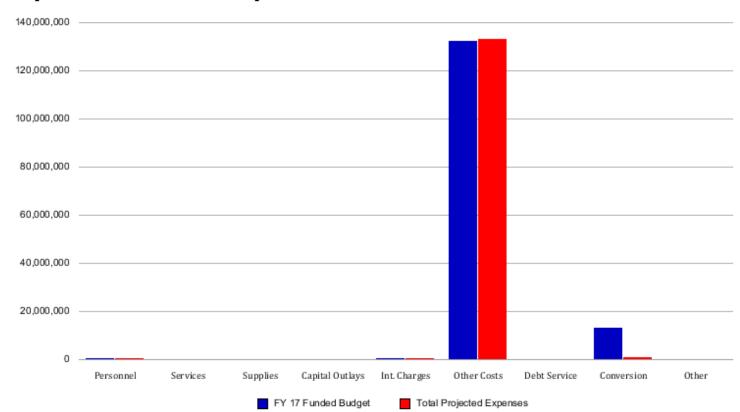
#### **Major Revenue Variances:**

Currently, FY17 Group Insurance revenue is projected to be \$152.8MM. The employer and employee contributions fund medical claims because the City is self-funded and the contracts for the medical providers act as Administrators over the insurance program.

#### **Major Expenditure Variances:**

Currently, FY17 Group Insurance expenditures are projected to be \$141MM. This amount includes projected expenses for insurance plan payments as well as costs related to the Affordable Care Act.

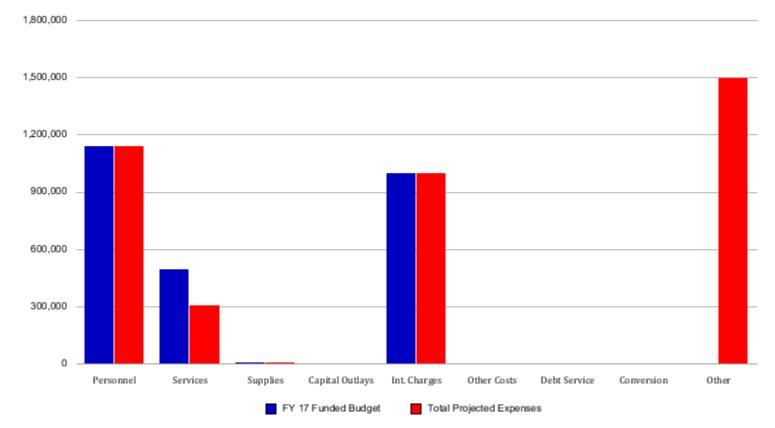
## **Group Insurance Fund - Non-Departmental**



Account	FY 17 Funded Budget	Actual Y-T-D (Sep)	Projected Expenses	Total Projected Expenses	Variance(\$)	Variance(%)
Personnel Services And Employee Benefits	\$1,076,002	\$178,806	\$896,246	\$1,075,052	\$950	0.09%
Purchased / Contracted Services	\$112,110	\$0	\$112,110	\$112,110	\$0	0.00%
Supplies	\$0	\$0	\$0	\$0	\$0	0.00%
Capital Outlays	\$0	\$0	\$0	\$0	\$0	0.00%
Interfund / Interdepartmental Charges	\$818,701	\$661,058	\$383,162	\$1,044,220	(\$225,519)	(27.55%)
Other Costs	\$132,327,702	\$36,215,707	\$97,192,603	\$133,408,310	(\$1,080,608)	(0.82%)
Debt Service	\$0	\$0	\$0	\$0	\$0	0.00%
Conversion / Summary	\$13,614,786	\$0	\$1,500,000	\$1,500,000	\$12,114,786	88.98%
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	0.00%
Expenses	\$147,949,301	\$37,055,571	\$100,084,121	\$137,139,692	\$10,809,609	7.31%

<b>Expenditure Category</b>	Variance Explanation
Personnel Services And Employee	Variance due to expenses related to voluntary employee/retiree vision care less than
Benefits Explanation	anticipated.
Purchased / Contracted Services	Projected to spend within budget. This line includes costs related to Incurred But Not
Explanation	Received (IBNR) contract services.
Supplies Explanation	N/A
Capital Outlays Explanation	N/A
Interfund / Interdepartmental	Variance due to indirect cost monthly allocations more than anticipated.
Charges Explanation	
Other Costs Explanation	Variance due to incurred but not reported claims more than anticipated.
Debt Service Explanation	N/A
Conversion / Summary Explanation	This amount represents an allocation carried forward from previous fiscal years. This line
	includes the amount anticipated to be transferred for the City of Atlanta Employee Wellness
	Center buildout.
Other Financing Uses Explanation	N/A

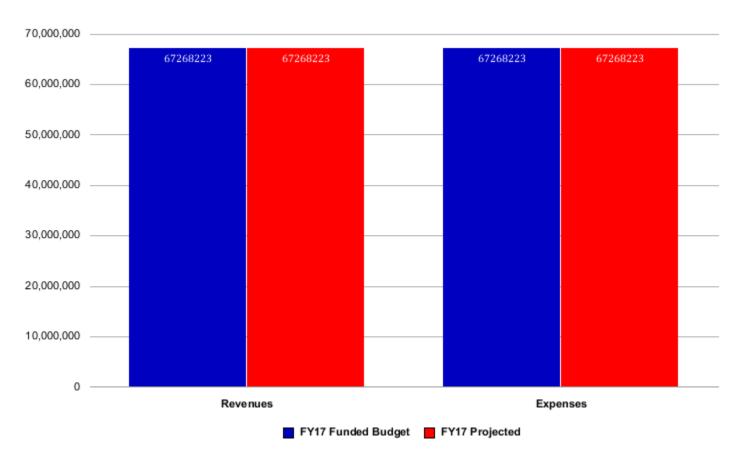
## **Group Insurance Fund - Department Of Human Resources**



Account	FY 17 Funded Budget	Actual Y-T-D (Sep)	Projected Expenses	Total Projected Expenses	Variance(\$)	Variance(%)
Personnel Services And Employee Benefits	\$1,142,269	\$288,900	\$855,273	\$1,144,173	(\$1,904)	(0.17%)
Purchased / Contracted Services	\$497,450	\$103,108	\$208,212	\$311,320	\$186,130	37.42%
Supplies	\$10,155	\$5,951	\$6,138	\$12,089	(\$1,934)	(19.05%)
Capital Outlays	\$0	\$0	\$0	\$0	\$0	0.00%
Interfund / Interdepartmental Charges	\$1,000,000	\$0	\$1,000,000	\$1,000,000	\$0	0.00%
Other Costs	\$519	\$0	\$0	\$0	\$519	100.00%
Debt Service	\$0	\$0	\$0	\$0	\$0	0.00%
Conversion / Summary	\$0	\$0	\$0	\$0	\$0	0.00%
Other Financing Uses	\$0	\$0	\$1,500,000	\$1,500,000	(\$1,500,000)	0.00%
Expenses	\$2,650,393	\$397,959	\$3,569,623	\$3,967,582	(\$1,317,189)	(49.70%)

<b>Expenditure Category</b>	Variance Explanation
Personnel Services And Employee	As of September 30, 2016, the Department of Human Resources had one vacant position.
Benefits Explanation	Variance due to personnel adjustments.
Purchased / Contracted Services	Variance due to contracted services for Background Checks, Court Reporting Services, Pre-
Explanation	Employment Physical and Drug Screenings less than anticipated.
Supplies Explanation	Variance due to supply expenses more than anticipated.
Capital Outlays Explanation	N/A
Interfund / Interdepartmental	Projected to spend within budget. This line includes Employee Benefit Costs.
Charges Explanation	
Other Costs Explanation	Variance due to the Compensation Board Hearings less than anticipated.
Debt Service Explanation	N/A
Conversion / Summary Explanation	N/A
Other Financing Uses Explanation	Variance due to the amount anticipated to be transferred for the City of Atlanta Employee
	Wellness Center buildout.

# Hotel/Motel Tax Fund BUDGET VARIANCE ANALYSIS AND PROJECTION



	FY15	FY16	FY17	FY17			
	Actual	Actual	Funded	Actual	FY17	Variance	Variance
Account	Y-T-D(Sep)	Y-T-D(Sep)	Budget	Y-T-D(Sep)	Projected	(\$)	(%)
Revenues	\$15,978,703	\$11,148,605	\$67,268,223	\$17,245,714	\$67,268,223	\$0	\$0.00%
Expenses	\$9,480,014	\$9,849,726	\$67,268,223	\$8,046,406	\$67,268,223	\$0	\$0.00%
Surplus (Deficit)	\$6,498,688	\$1,298,879	\$0	\$9,199,308	\$0	\$0	N/A

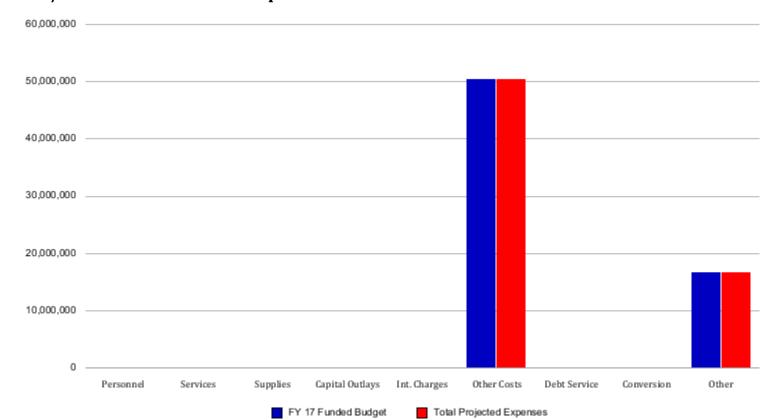
#### **Major Revenue Variances:**

Settlement payments against online hotel sales vendors on pace with revenue amounts expected for First Quarter.

#### **Major Expenditure Variances:**

Hotel/Motel Tax Fund expenses are commensurate with revenues.

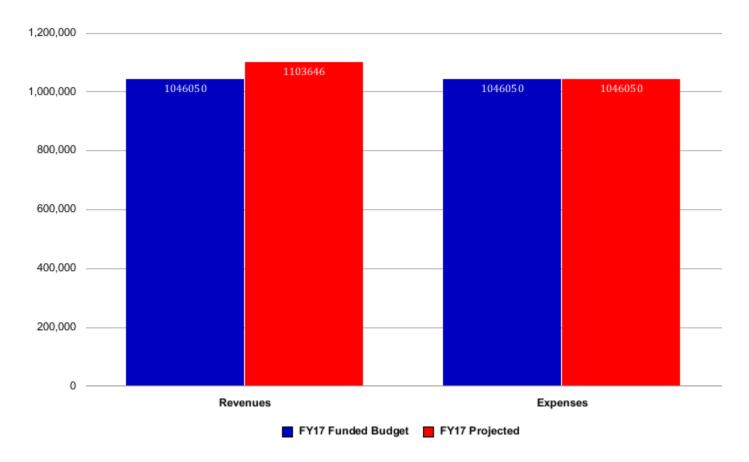
## **Hotel/Motel Tax Fund - Non-Departmental**



Account	FY 17 Funded Budget	Actual Y-T-D (Sep)	Projected Expenses	Total Projected Expenses	Variance(\$)	Variance(%)
Personnel Services And Employee Benefits	\$0	\$0	\$0	\$0	\$0	0.00%
Purchased / Contracted Services	\$0	\$0	\$0	\$0	\$0	0.00%
Supplies	\$0	\$0	\$0	\$0	\$0	0.00%
Capital Outlays	\$0	\$0	\$0	\$0	\$0	0.00%
Interfund / Interdepartmental Charges	\$0	\$0	\$0	\$0	\$0	0.00%
Other Costs	\$50,457,893	\$5,018,958	\$45,438,935	\$50,457,893	\$0	0.00%
Debt Service	\$0	\$0	\$0	\$0	\$0	0.00%
Conversion / Summary	\$0	\$0	\$0	\$0	\$0	0.00%
Other Financing Uses	\$16,810,330	\$3,027,448	\$13,782,882	\$16,810,330	\$0	0.00%
Expenses	\$67,268,223	\$8,046,406	\$59,221,817	\$67,268,223	\$0	0.00%

<b>Expenditure Category</b>	Variance Explanation
Personnel Services And Employee	N/A
Benefits Explanation	
Purchased / Contracted Services	N/A
Explanation	
Supplies Explanation	N/A
Capital Outlays Explanation	N/A
Interfund / Interdepartmental	N/A
Charges Explanation	
Other Costs Explanation	Expenses are commensurate with revenues.
Debt Service Explanation	N/A
Conversion / Summary Explanation	N/A
Other Financing Uses Explanation	Expenses are commensurate with revenues.

## Rental/Motor Vehicle Tax Fund BUDGET VARIANCE ANALYSIS AND PROJECTION



	FY15	FY16	FY17	FY17			
	Actual	Actual	Funded	Actual	FY17	Variance	Variance
Account	Y-T-D(Sep)	Y-T-D(Sep)	Budget	Y-T-D(Sep)	Projected	(\$)	(%)
Revenues	\$293,530	\$204,646	\$1,046,050	\$271,246	\$1,103,646	\$57,596	\$5.51%
Expenses	\$254,804	\$95,037	\$1,046,050	\$263,267	\$1,046,050	\$0	\$0.00%
Surplus (Deficit)	\$38,726	\$109,608	\$0	\$7,979	\$57,596	\$57,596	N/A

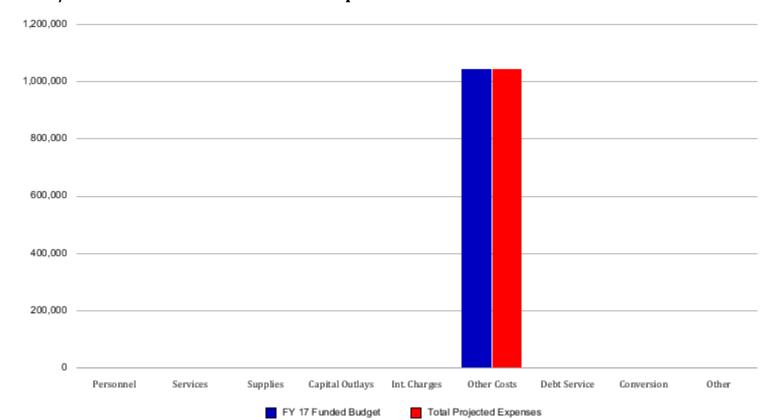
#### **Major Revenue Variances:**

Rental Car tax collections on pace with revenue amounts expected for first quarter.

#### **Major Expenditure Variances:**

Expenditures are projected to be on par as anticipated.

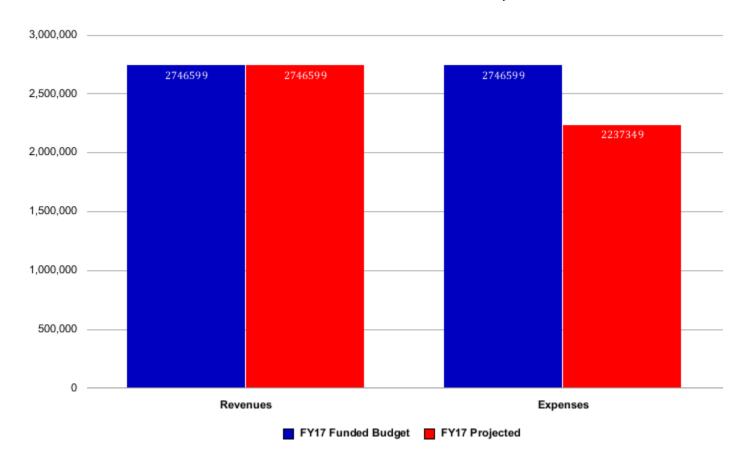
## Rental/Motor Vehicle Tax Fund - Non-Departmental



Account	FY 17 Funded Budget	Actual Y-T-D (Sep)	Projected Expenses	Total Projected Expenses	Variance(\$)	Variance(%)
Personnel Services And Employee Benefits	\$0	\$0	\$0	\$0	\$0	0.00%
Purchased / Contracted Services	\$0	\$0	\$0	\$0	\$0	0.00%
Supplies	\$0	\$0	\$0	\$0	\$0	0.00%
Capital Outlays	\$0	\$0	\$0	\$0	\$0	0.00%
Interfund / Interdepartmental Charges	\$0	\$0	\$0	\$0	\$0	0.00%
Other Costs	\$1,046,050	\$263,267	\$782,783	\$1,046,050	\$0	0.00%
Debt Service	\$0	\$0	\$0	\$0	\$0	0.00%
Conversion / Summary	\$0	\$0	\$0	\$0	\$0	0.00%
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	0.00%
Expenses	\$1,046,050	\$263,267	\$782,783	\$1,046,050	\$0	0.00%

<b>Expenditure Category</b>	Variance Explanation
Personnel Services And Employee	N/A
Benefits Explanation	
Purchased / Contracted Services	N/A
Explanation	
Supplies Explanation	N/A
Capital Outlays Explanation	N/A
Interfund / Interdepartmental	N/A
Charges Explanation	
Other Costs Explanation	Projected to spend within budget.
Debt Service Explanation	N/A
Conversion / Summary Explanation	N/A
Other Financing Uses Explanation	N/A

# City Plaza Operating Fund BUDGET VARIANCE ANALYSIS AND PROJECTION



	FY15	FY16	FY17	FY17			
	Actual	Actual	Funded	Actual	FY17	Variance	Variance
Account	Y-T-D(Sep)	Y-T-D(Sep)	Budget	Y-T-D(Sep)	Projected	(\$)	(%)
Revenues	\$0	\$0	\$2,746,599	\$241,711	\$2,746,599	\$0	\$0.00%
Expenses	\$0	\$0	\$2,746,599	\$0	\$2,237,349	\$509,250	\$18.54%
Surplus (Deficit)	\$0	\$0	\$0	\$241,711	\$509,250	\$509,250	N/A

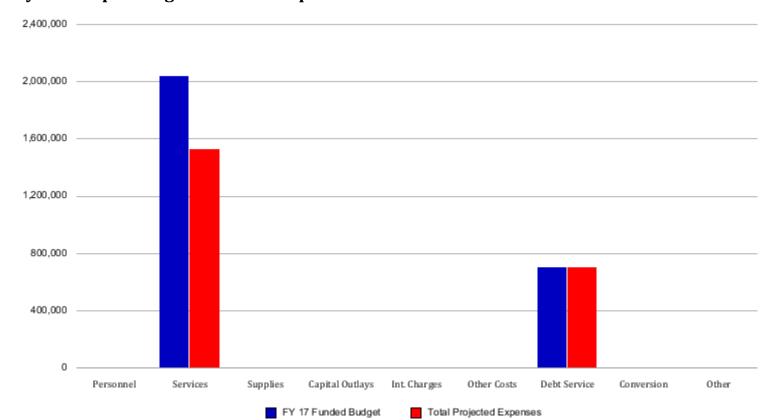
#### **Major Revenue Variances:**

City Plaza projected revenues are on pace with revenue amounts expected for first quarter.

#### **Major Expenditure Variances:**

City Plaza expenses associated with the operations of City Plaza.

## City Plaza Operating Fund - Non-Departmental



Account	FY 17 Funded Budget	Actual Y-T-D (Sep)	Projected Expenses	Total Projected Expenses	Variance(\$)	Variance(%)
Personnel Services And Employee Benefits	\$0	\$0	\$0	\$0	\$0	0.00%
Purchased / Contracted Services	\$2,037,000	\$0	\$1,527,750	\$1,527,750	\$509,250	25.00%
Supplies	\$0	\$0	\$0	\$0	\$0	0.00%
Capital Outlays	\$0	\$0	\$0	\$0	\$0	0.00%
Interfund / Interdepartmental Charges	\$0	\$0	\$0	\$0	\$0	0.00%
Other Costs	\$0	\$0	\$0	\$0	\$0	0.00%
Debt Service	\$709,599	\$0	\$709,599	\$709,599	\$0	0.00%
Conversion / Summary	\$0	\$0	\$0	\$0	\$0	0.00%
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	0.00%
Expenses	\$2,746,599	\$0	\$2,237,349	\$2,237,349	\$509,250	18.54%

<b>Expenditure Category</b>	Variance Explanation
Personnel Services And Employee	N/A
Benefits Explanation	
Purchased / Contracted Services	Variance due to the operations for City Plaza less than anticipated.
Explanation	
Supplies Explanation	N/A
Capital Outlays Explanation	N/A
Interfund / Interdepartmental	N/A
Charges Explanation	
Other Costs Explanation	N/A
Debt Service Explanation	Projected to spend within budget. This line includes payment for debt service.
Conversion / Summary Explanation	N/A
Other Financing Uses Explanation	N/A



## Cash Pool Reporting – September 2016

## **Enterprise Funds**

	Enterprise Funds		Investment (\$ in the	in Cash Pool usands)	Cash Pool Interest Earnings (\$ in thousands)				
Fund	Description	Jun-16	Jul-16	Aug-16	Sep-16	Jun-16	Jul-16	Aug-16	Sep-16
5051	Water and Waste Water Revenue <sup>1</sup>	\$130,025	\$26,505	\$60,112	(\$46,111)	\$74	(\$50)	\$136	\$6
5052	Water and Waste Water Renewal Extension	632,747	748,409	758,603	748,535	387	(220)	877	649
5401	Solid Waste Services Revenue	(10,254)	47,541	9,187	8,115	(5)	(5)	29	7
5402	Solid Waste R&E	(3,541)	(2)	(3,991)	(3,995)	(2)	1	(4)	(3)
5501	Airport Revenue	164,811	49,080	78,896	93,926	96	(60)	162	74
5502	Airport Renewal Extension	705,671	806,205	805,605	806,717	427	(243)	944	694
5601	Building Permits <sup>2</sup>	11,576	3,702	5,042	(2,408)	7	(4)	12	1
5602	Building Renewal & Extension	41,954	52,249	52,309	52,371	26	(14)	59	45
	Total	\$1,672,989	\$1,733,689	\$1,765,762	\$1,657,151	\$1,010	(\$595)	\$2,215	\$1,473

<sup>1)</sup> Water and Waste Water transactions in Cash Pool Include a \$121million debt payment transfer to the Sinking Fund. This balance will subsequently increase on average at \$31million per month.

103

<sup>2)</sup> The Building Permits Fund was dissolved per Legislation #16-O-1422 as of July 1, 2016. The current negative balance represents current transfers of revenue balances greater than transfers of expenses to the General Fund. Final clearing of balances expected to be complete by the end of the second quarter of Fiscal Year 2017.



## Cash Pool Reporting – September 2016

## **Governmental Funds**

	Governmental Funds		Investment i (\$ in tho		Cash Pool Interest Earnings (\$ in thousands)				
Fund	Description	Jun-16	Jul-16	Aug-16	Sep-16	Jun-16	Jul-16	Aug-16	Sep-16
1001	General Fund	\$219,416	\$45,161	\$160,456	\$142,634	\$143	(\$60)	\$179	\$129
2151	Emergency Telephone System	(5,502)	6,703	(1,669)	(1,712)	(3)	1	-	(2)
2751	Hotel/Motel Tax	2,467	(419)	1,027	1,412	1	(1)	1	1
2801	Rental/Motor Vehicle Tax	(8)	8	(8)	0	-	-	-	-
3101	Annual Bond	347	347	348	348	-	-	_	_
3501	Park Improvement	4,272	3,597	3,108	3,048	3	(1)	4	3
3503	Capital Finance	7,673	7,020	6,796	5,070	6	(3)	8	5
3504	Special Assessment	2,738	2,768	2,814	2,842	1	(1)	4	2
3507	Capital Asset	(5,877)	1,685	(6,301)	(10,037)	(3)	2	(6)	(7)
3508	Capital Finance Recovery Zone	(4)	(0)	(17)	(17)	-	-	-	-
5059	Special 1% Sales and Use Tax	-	466	466	-	-	-	-	-
	Total	\$225,521	\$67,336	\$167,020	\$143,588	\$148	(\$63)	\$190	\$131



## Cash Pool Reporting – September 2016

## Other Funds

	Other Funds			in Cash Pool ousands)	Cash Pool Interest Earnings (\$ in thousands)					
Fund	Description	Jun-16	Jul-16	Aug-16	Sep-16	Jun-16	Jul-16	Aug-16	Sep-16	
5561	Parks Facilities Revenue Fund	(\$209)	(\$2)	(\$285)	(\$286)	\$ -	\$ -	\$ -	\$ -	
5562	Parks Facilities R&E	(113)	(0)	(127)	(128)	-	-	-	-	
5571	Underground Atlanta Facilities Revenue	(12,744)	105	(14,366)	(14,348)	(5)	4	(16)	(12)	
5572	Downtown Parking Project Fund	52	89	162	162	-	-	-	-	
5574	City Plaza Project Fund	68	568	729	810	-	-	1	1	
5581	Civic Center Revenue	(3,635)	(200)	(4,497)	(4,630)	(2)	1	(5)	(4)	
5582	Civic Center R&E	605	606	606	610	-	-	1	1	
6001	Fleet Service	(27,493)	(1,742)	(26,527)	(25,730)	(16)	10	(30)	(21)	
6002	Group Insurance	10,249	9,420	7,741	7,862	6	(3)	11	7	
7101	Agency	21,211	23,608	24,722	22,142	13	(8)	30	20	
4501	Perpetual Care	238	236	234	230	-	-	-	-	
7701	Trust	31,216	31,217	30,688	30,879	19	(11)	39	26	
	Total	\$19,446	\$63,905	\$19,082	\$17,572	\$15	(\$7)	\$31	\$18	
	Total Investment in Cash Pool	1,917,956	1,864,930	1,951,864	1,818,311	1,173	(665)	2,436	1,622	

Note: An adjustment to July 2016 Total Cash Pool Interest Earned will be recorded in October 2016.

# CITY OF ATLANTA, GEORGIA General Fund - Statement of Cash Flows

(In Thousands)

Q1 FY2017 & Q1 FY2016

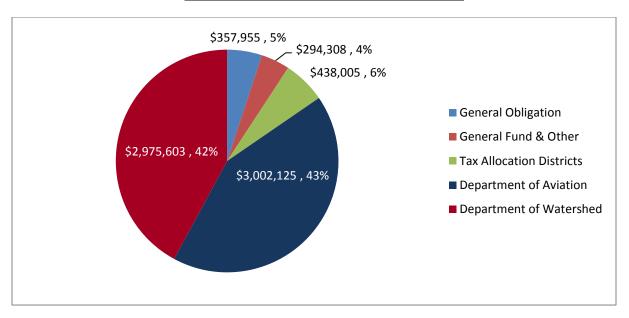
## Unaudited

	EV2017								EV0040		
			FY2017		FY17				FY2016		FY16
	Jul-16	Aug-16	Sep-16	Q1	Fiscal YTD	Ju	I-15	Aug-15	Sep-15	Q1	Fiscal YTD
Cash and cash equivalents, beginning of period	\$ 138,119 <b>\$</b>	103,023 \$	_	\$ 138,119	\$ 138,119		170,698 \$	79,336 \$	85,665	\$ 170,698	\$ 170,698
Cash flows from operating activities Revenue											
Cash flow from property taxes	1,152	729	360	2,241	2,241		1,251	1,688	35,378	38,317	38,317
Cash flow from public utility and other taxes	15,142	12,476	13,382	41,000	41,000		14,814	14,214	13,754	42,782	42,782
Cash flow from licenses and permits	1,549	1,881	10,649	14,079	14,079		1,846	1,672	1,521	5,039	5,039
Cash flow from charges for services	1,367	(384)	335	1,318	1,318		470	449	1,739	2,658	2,658
Cash flow from huilding and concessions	1,800	1,991 653	1,983 985	5,774 3,946	5,774 3,946		2,306 2,080	2,150 246	2,006 255	6,462 2,581	6,462
Cash flow from building and concessions  Cash flow from hotel/motel taxes	2,308 1,283	1,672	73	3,946	3,946		2,060 1,358	248 248	1,740	3,346	2,581 3,346
Cash flow from other miscellaneous	3,108	3,078	2,652	8,838	8,838		3,226	3,136	3,242	9,604	9,604
Accounts Receivable Decrease (Increase)	(669)	2,113	(1,252)	192	192		(53,226)	1,949	22,232	(29,045)	(29,045)
Total revenue	27,040	24,209	29,167	80,416	80,416		(25,875)	25,752	81,867	81,744	81,744
Employee Accruals	1,565	3,674	(299)	4,940	4,940		(1,359)	(3,240)	2,875	(1,724)	(1,724)
Employee Expense	(35,059)	(38,857)	(34,828)	(108,744)	(108,744)		(33,566)	(29,007)	(31,795)	(94,368)	(94,368)
Employee related payments	(33,494)	(35,183)	(35,127)	(103,804)	(103,804)		(34,925)	(32,247)	(28,920)	(96,092)	(96,092)
Payments to Vendors	(12,447)	(14,014)	(12,870)	(39,331)	· · · · · · · · · · · · · · · · · · ·		(9,392)	(13,357)	(11,385)	(34,134)	(34,134)
Accounts Payable	(2,877)	1,228	1,843	194	<u>194</u>		(7,024)	2,693	747	(3,584)	(3,584)
Vendor related payments	(15,324)	(12,786)	(11,027)	(39,137)	(39,137)		<u>(16,416)</u>	(10,664)	(10,638)	(37,718)	(37,718)
Operating expenses	(48,818)	(47,969)	(46,154)	(142,941)	(142,941)		(51,341)	(42,911)	(39,558)	(133,810)	(133,810)
Operating income	(21,778)	(23,760)	(16,987)	(62,525)	(62,525)		(77,216)	(17,159)	42,309	(52,066)	(52,066)
Operating transfers	1,283	1,672	(989)	1,966	1,966		288	237	1,738	2,263	2,263
Hotel/motel	(1,283)	(1,672)	(73)	(3,028)			(1,358)	(248)	(1,740)	(3,346)	(3,346)
Operating transfers Interfund receivables\payables	- 135	- 24,822	(1,062) (5,503)	(1,062) 19,454	(1,062) 19,454		(1,070) (920)	(11) 23,668	(2) (1,728)	(1,083) 21,020	(1,083) 21,020
Net cash (used)/provided by operating activities	(21,643)	1,062	(23,552)	(44,133)			(79,206)	6,498	40,579	(32,129)	(32,129)
Cash flows from financing activities											
MOU principal payments	(10,000)	-	-	(10,000)			(10,000)	-	-	(10,000)	(10,000)
Principal repayments of long-term debt	(2,213)	-	-	(2,213)			(2,271)	-	-	(2,271)	(2,271)
Interest payments Acquisition, construction and impr. of capital assests	(811) (594)	(93) 378	92 (313)	(812) (529)	(812) (529)		(876) 717	- (8,022)	(288)	(876) (7,593)	(876) (7,593)
Capital Contributions	-	-	-	-	-		-	-	-	-	-
Proceeds from bond/note issuance	-	-	- 40	-	-		-	7,779	-	7,779	7,779
Proceeds from sale of capital assets	23	64	43	130	130		86	52	20	158	158
Net cash (used)/provided by financing activities	(13,595)	349	(178)	(13,424)	(13,424)		(12,344)	(191)	(268)	(12,803)	(12,803)
Cash flows from investing activities											
Interest on investments	142	182	407	731	731 <b>Note A</b>		188	22	320	530	530
Purchases and sales of non-pooled investments  Net cash provided by/(used) investing activities	142		407	731	731		188	22	320	530	530
Change in cash and cash equivalents	(35,096)	1,593	(23,323)	(56,826)	(56,826)		(91,362)	6,329	40,631	(44,402)	(44,402)
Cash and cash equivalents, ending balance	<u>\$ 103,023</u> <u>\$</u>	104,616 \$	81,293	<u>\$ 81,293</u>	<u>\$ 81,293</u>	<u>\$</u>	79,336 \$	<u>85,665</u> <u>\$</u>	126,296	\$ 126,296	<u>\$ 126,296</u>
	Φ (04.040) Φ	(00.504)	(44.400)	<b>(44.400)</b>	Φ (44.400)	Φ.	(70 000) A	(70.700) A	(00, 400)	<b>(00.400)</b>	(00.400)
Cumulative operating cash flow Cumulative cash flow from financing	\$ (21,643) \$ \$ (13,595) \$	,	(44,133) (13,424)	\$ (44,133) \$ (13,424)	•	\$ \$	(79,206) \$ (12,344) \$	(72,708) \$ (12,535) \$	(32,129) (12,803)		\$ (32,129) \$ (12,803)
Cumulative cash flow from investing	\$ (13,393) \$	324 \$	731	\$ (13,424)	\$ 731	\$	188 \$	210 \$	530	\$ (12,503)	\$ 530
Total	\$ (35,096) \$		(56,826)	·	<u> </u>	\$	(91,362) \$	(85,033) \$		<u> </u>	\$ (44,402)
Consolidated Balance- 1113301	404 422	102 660	70 244				77 660	Q <i>A</i> 004	124 625		124 625
Consolidated Balance- 1113301  Cash	101,123 1,900	<b>102,668</b> 1,948.00	79,344 1,949				77,668 1,668	<b>84,001</b> 1,664.00	124,635 1,661		124,635 1,661

Check

#### City of Atlanta Debt Portfolio

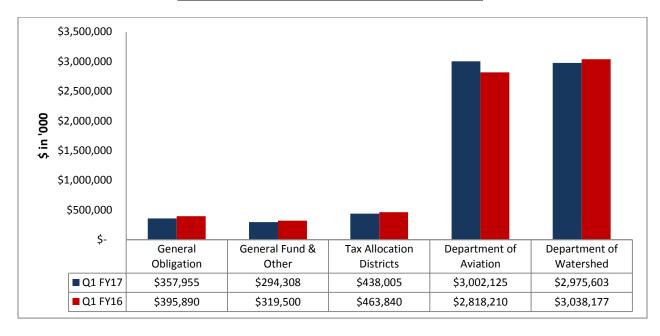
#### **Total Debt Outstanding (Q1 FY17)**



The City of Atlanta's outstanding long-term debt totaled \$7.07 billion as of Q1 FY17. Total debt is comprised of approximately \$357.9 million of General Obligation bonds; \$294.3 million of General Fund and Other Conduit debt; \$438.0 million in Tax Allocation Districts (TADs) bonds; \$3.0 billion of Aviation Revenue bonds; and \$2.98 billion of Watershed Revenue bonds.

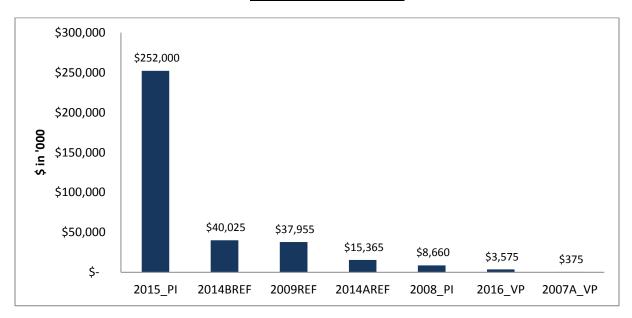
A comparison of FY17 and FY16 Q1 total outstanding debt shows an overall net increase of \$32.4 million or 0.5%.

#### **Debt Comparison Q1 (FY17 vs. FY16)**



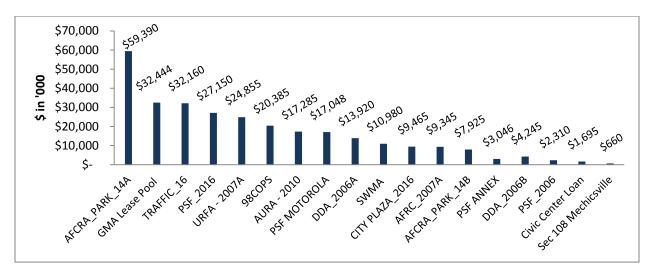
The following graphs outline debt outstanding for each series of bonds within the City's debt portfolios:

## **General Obligation**



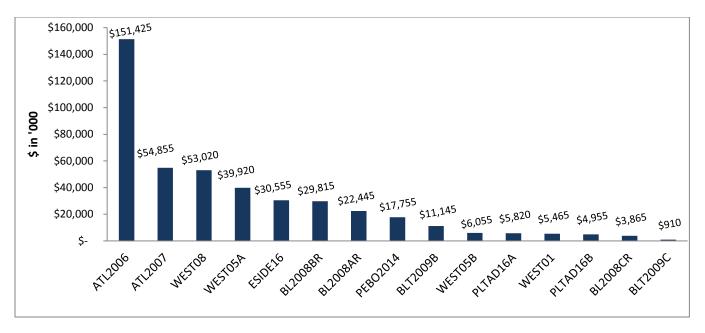
The City's General Obligation debt portfolio consists of seven (7) bond issuances with \$357.9 million outstanding as of Q1 FY17. A comparison with same period FY16 shows an overall decrease of \$38 million in total outstanding debt. The City issued \$3.575 million of General Obligation Various Purpose Bonds Series 2016 before the end of fiscal year 2016 to finance various capital improvement projects throughout the city.

## **General Fund & Other**



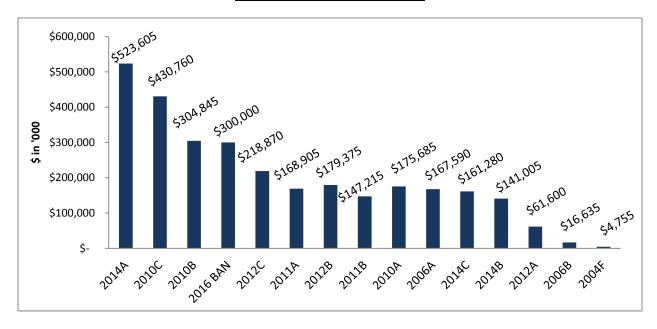
The General Fund and Other debt portfolio include, but are not limited to bonds issued by, the Atlanta Fulton County Recreation Authority (AFCRA), Atlanta Public Safety Authority, Atlanta Solid Waste Management Authority, Downtown Development Authority, and Section 108 Loans. The total debt outstanding as of Q1 FY17 was \$294.3 million. A comparison with same period FY16 shows an overall decrease of \$25.2 million.

## **Tax Allocation Districts (TADs)**



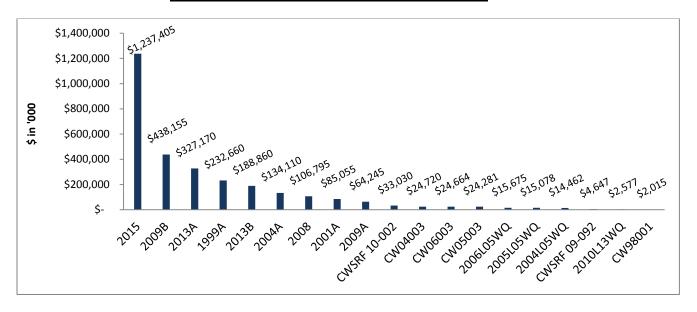
Tax Allocation District (TAD) debt totaled \$438 million as of Q1 FY17. This amount represents a decrease of \$25.8 million of total TAD debt outstanding over the same period FY16.

## **Department of Aviation**



The Department of Aviation's debt totaled \$3.0 billion as of Q1 FY17. This reflects a net increase of \$184.0 million over the same period FY16. The net increase is the result Bond Anticipation Notes (\$300 million) issued in FY16.

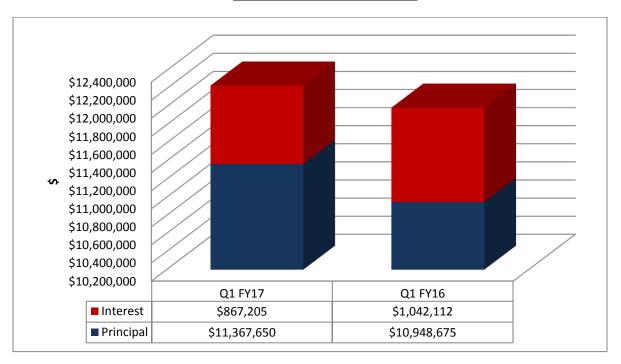
## **Department of Watershed Management**



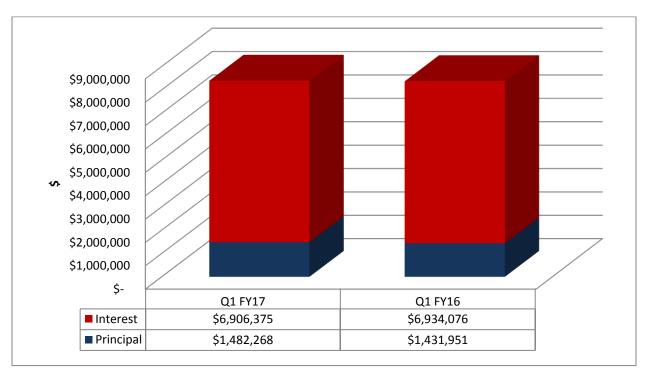
The Department of Watershed Management's debt totaled \$2.98 billion as of Q1 FY17. This reflects an overall debt decrease of approximately \$62.6 million over the same period in FY16.

The following graphs outline total debt payments made during Q1 FY17 period in comparison to Q1 FY16.

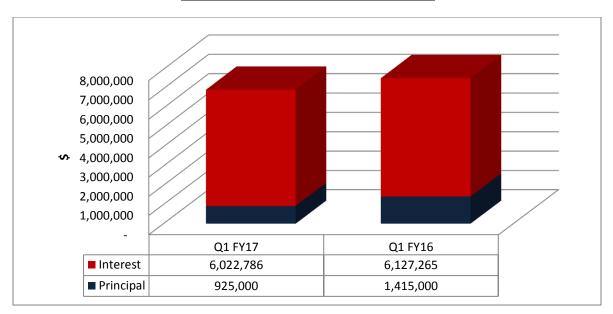
## **General Fund & Other**



# **Department of Watershed Management**



## **Tax Allocation Districts (TADs)**

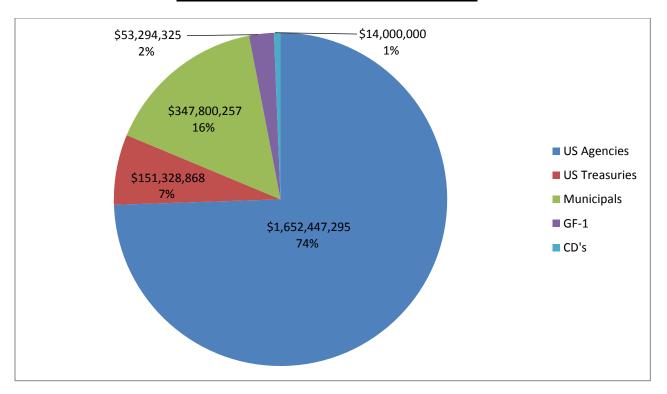


The current debt amortizations schedules for the outstanding General Obligation and Aviation debt issuances did not require any payments in Q1 for FY17 and FY16 respectively.

Overall, the City continues to make timely payments on all its outstanding debt obligations and constantly monitors the financial markets for any potential refunding opportunities that will generate present value (PV) savings, as well as reduce annual debt service costs.

## **City of Atlanta Investment Portfolio**

### **Total Investment Portfolio (Q1 FY17)**



As of 9/30/2016 (Q1 FY17), the City of Atlanta's investment portfolio had a total book value of approximately \$2.218 billion and is mostly comprised of the Cash Pool and Airport Passenger Facility Charge (APFC) accounts. The total portfolio consisted of the following: \$1.652 billion in U.S. Agency coupon securities; \$151.3 million in U.S. Treasury Securities; \$53.2 million in Georgia Fund 1 Money Market Account; \$347.8 million in Municipal Securities and \$14 million in Certificates of Deposit. On an asset mix comparison, the City's investment in Agencies, Treasuries, Local Government investment pool (LGIP), Certificates of Deposit (CDs) and Municipal Securities were 68.3%, 6.3%, 14.4%, 0.6% and 8.3% respectively.

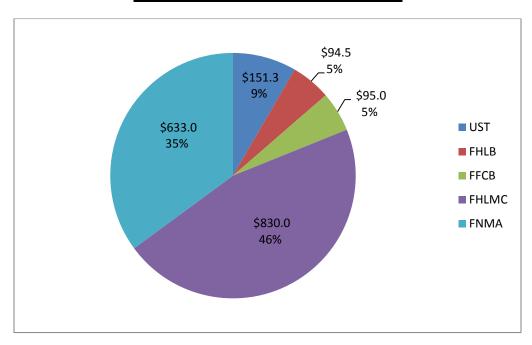
The City's Q1 FY17 investment portfolio market value compared with Q1 FY16 shows an overall increase of 34.0% or \$614 million. Gains in the portfolio were due to the increase monies coming into the fund, profit taking & increased rates increasing value, as well as having dedicated portfolio managers to actively manage the portfolio.

## **Comparison of Portfolio Value**

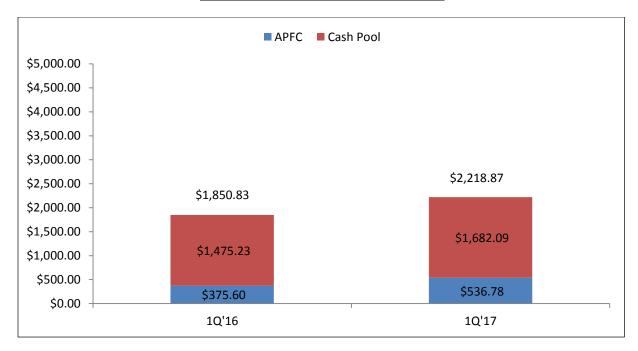
Security Type	Fair Market Value 09/30/16 (FY17)	Fair Market Value 09/30/15 (FY16)
U.S. Agency Securities	1,652,447,295	1,148,011,555
U.S. Treasury Securities	151,328,868	282,098,470
Georgia Fund 1	53,294,325	180,113,898
Municipal Securities	347,800,257	180,221,629
Certificates of Deposit	14,000,000	14,000,000
Total	2,218,870,745	1,804,445,553

The current distribution of U.S. Agency investments ensures the diversification of the City's portfolio.

# **U.S. Agency Securities (1Q FY17)**

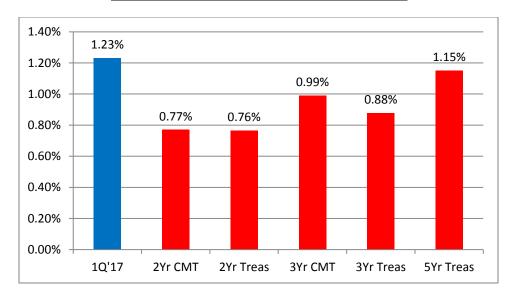


## APFC & Cash Pool (1Q FY17)



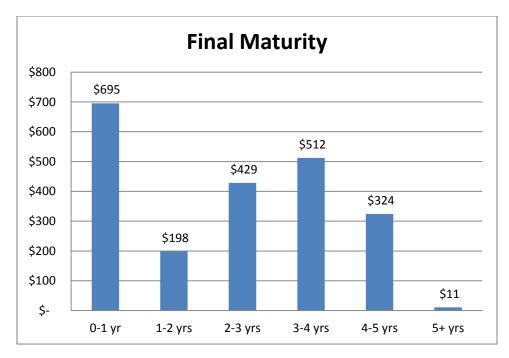
From a year over year comparison (1Q FY17 vs. 1Q FY16) the Cash Pool investment account was up approximately \$206.9 million, to \$1.682 billion from \$1.475 billion, which was a 14.0% increase. The APFC investment account was up approximately \$161.2 million, to \$536.8 million from \$375.6 million, which was a 42.9% increase.

## **Total Portfolio Yield vs. Benchmarks**



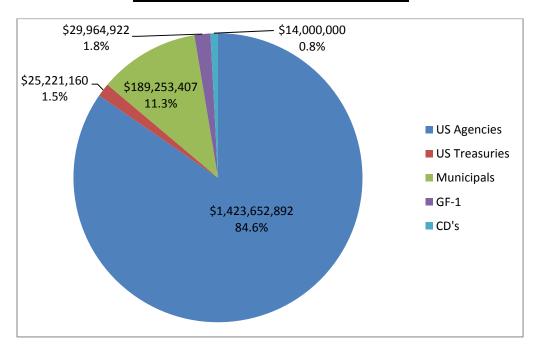
As of 9/30/16, the total investment portfolio had a book yield of 1.23%. Interest earnings for 1Q FY17 were \$9.4 million compared to \$5.8 million in 1Q FY16 (60.5% increase).

# **Investment Pool Maturity (1Q FY17)**



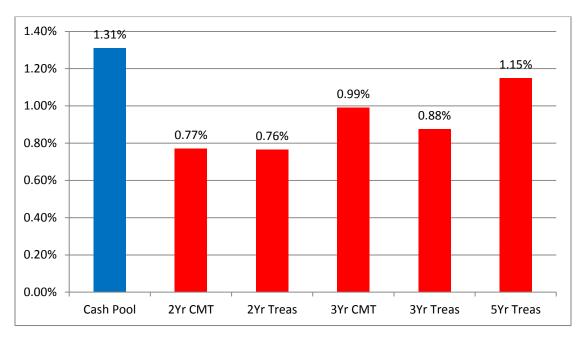
The City's total investment portfolio has approximately \$11 million of bonds with maturities greater than 5 years. The average maturity of the total investment portfolio is 2.9 years and the average portfolio duration is 1.211.

# **Cash Pool Composition (1Q FY17)**



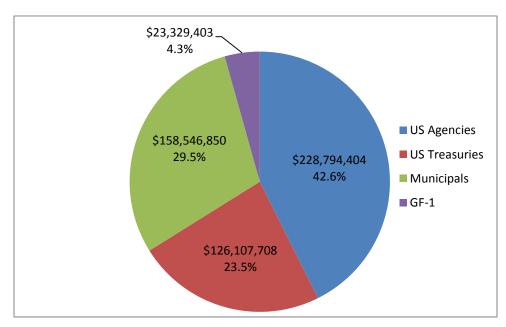
On an asset mix comparison, the City's Cash Pool investments in U.S. Agency securities, U.S. Treasuries, the Georgia Fund 1 account, and Municipal Securities and Certificates of Deposit were 76.6%, 1.4%, 1.6%, 10.2% and 0.8% respectively.

**Cash Pool Yield vs. Benchmarks** 



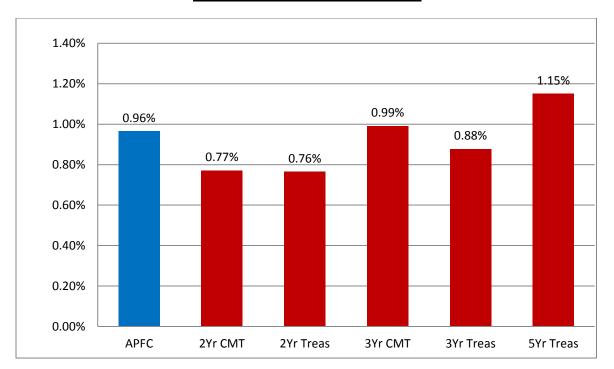
As of 9/30/16, the Cash Pool portfolio had a book yield of 1.31%. Interest earnings for 1Q FY17 were \$6.2 million compared to \$4.6 million in 1Q FY16 (34.0% increase).

**APFC Portfolio Composition (1Q FY17)** 



On an asset mix comparison, the City's APFC investments in Federal Agency securities, U.S. Treasuries, the Georgia Fund 1 and Municipal Securities account were 59.3%, 8.0%, 20.9% and 11.7% respectively.

## **APFC Yield vs. Benchmarks**



As of 9/30/16, the APFC portfolio had a book yield of 0.96%. Interest earnings for 1Q FY17 were \$3.2 million compared to \$1.2 million in 1Q FY16 (159.5% increase).

# **City of Atlanta Bond Ratings**

Date	General Obligation Bonds Moody's	S & P	Fitch				
Current (Sept 2016)	Aa2 Positive	AA+ Stable	AA+ Stable				
Wat	Water and Wastewater Enterprise Bonds						
Date	Moody's	S & P	Fitch				
Current (Sept 2016)	Aa3 Stable	A+ Stable	A+ Stable				
Atlanta	Atlanta Airport Enterprise - Senior Lien GARBs						
Date	Moody's	S & P	Fitch				
Current (Sept 2016)	Aa3 Stable	AA- Stable	A+ Stable				
Atlanta Airport	Enterprise - Subordinate Lier		<b>Cs</b>				
Date	Moody's	S & P	Fitch				
Current (Sept 2016)	Aa3 Stable	AA-Stable	A+ Stable				
Atlanta	a Airport Enterprise - Senior I						
Date	Moody's	S & P	Fitch				
Current (Sept 2016)	A1 Stable	AA- Stable	A+ Stable				
	Atlanta Development Author	· ·					
Date	Moody's	S & P	Fitch				
**	A2	A	N/A				
I	Downtown Development Autho						
Date	Moody's	S & P	Fitch				
**	Aa2	A	N-A				
S	olid Waste Management Auth	ority					
Date	Moody's	S & P	Fitch				
**	Aa2	A	N/A				
Atlant	a Fulton County Recreational	· ·					
Date	Moody's	S & P	Fitch				
**	Aa2	A	N/A				
Atlanta Urban Residential Finance Authority							
Date	Moody's	S & P	Fitch				
**	Aa2	A	N/A				
Tax Allocation Districts							
Date	Moody's	S & P	Fitch				
**	Baa3	BBB	N/A				

# CATASTROPHIC (GENERAL) FUND BALANCE PROJECTION

Fund Balance at June 30, 2009	7,393		
FY 2010 Surplus	65,04 <u>0</u>		
Fund Balance at June 30, 2010	72,433		
FY 2011 Surplus	<u>21,917</u>		
Fund Balance at June 30, 2011	94,350		
FY 2012 Surplus	32,370		
Fund Balance at June 30, 2012	126,720		
FY2013 Surplus	<u>11.444</u>		
Fund Balance at June 30, 2013	138,164		
FY2014 Surplus	<u>3.821</u>		
Fund Balance at June 30, 2014	141,985		
FY2015 Surplus	<u>9,029</u>		
Fund Balance at June 30, 2015	151,014		
FY2015 Surplus	<u>2,134</u>		
Fund Balance at June 30, 2016 (unaudited)	153,148		
Projected Fund Balance Change during FY17			
FY2017 Revenues Approved by City Council	630,412		
Plus/Less: GF revenue projection variance	0		
Net projected Revenues as of			
6/30/2017		630,412	
FY2017 Expenses Approved by City	630,412		
Less: GF department projection variance	(2,994)		
Net projected Expenses as of	<del>(2122.1)</del>		
6/30/2017		627,418	
Net Estimated FY17 Surplus from Operations	_		2,994
Total Projected Fund Balance General Fund			156,142
GASB 54 Fund Balance Projection:			
30-Jun-17			
Nonspendable	1,946		
Restricted	0		
Committed	0		
Assigned	7,814		
Unassigned	<u>146,382</u>		
	156,142		
Unrestricted	154,196		
	,		

### APPENDIX A – REVENUE DETAIL

### PROPERTY TAXES & INTANGIBLE TAXES

PROPERTY TAXES

INTANGIBLE TAXES

#### LOCAL OPTION SALES TAX

### ALCOHOL, HOTEL/MOTEL AND OTHER TAX

ALCOHOL TAX

HOTEL/MOTEL TAX

### PUBLIC UTILITY FRANCHISE

INSURANCE PREMIUM TAXES

MOTOR VEHICLE

### LICENSES AND PERMITS

LICENSES, LIQUOR

LICENSES, BEER/WINE

LICENSES, GENERAL BUSINESS

PERMITS, COMMERCIAL PARKING

PERMITS, BUILDING

PERMITS, ELECTRICAL

OTHER LICENSES & PERMITS

### CHARGES FOR SERVICES

INDIRECT COST RECOVERY

POLICE INSPECTIONS

POLICE SERVICE ATLANTA BOARD OF EDUCATION

POLICE SERVICE BURGLAR ALARM

FEES FOR SWIMMING

OTHER CHARGES FOR SERVICES

### **FINES & FORFEITURES**

TRAFFIC FINES

PARKING FINES

FAILURE TO APPEAR/ABIDE

OTHER FINES & FORFEITURES

### MISCELLANEOUS REVENUE

LAND RENTAL

**BUILDING RENTAL** 

INS INMATE LEASE RENTAL

RECOVERIES

### OTHER FINANCING SOURCES & LOCAL SHARED

INTEREST EARNINGS

GAIN/LOSS ON INVESTMENT

OPERATING TRANSFER FROM 7101 - ONE TIME BONUS - AGENCY FUNDS

OPERATING TRANSFER FROM 7701 - CAR RENTAL TAX

# ${\bf APPENDIX}\, {\bf B} \cdot {\bf DEPARTMENT}\, {\bf OF}\, {\bf FINANCE/BUDGET}\, {\bf OFFICE}\, {\bf CONTACT}\, {\bf LIST}$

 $Please\ contact\ your\ Budget\ Analyst/Manager\ if\ you\ have\ any\ questions.$ 

OBFP Staff	Title	Department	Phone Number
Youlanda Carr	Budget Chief		404.330.6949
Jessime McGarity	<b>Budget Director</b>		404.330.6902
Patricia McIver	Budget & Policy Manager	Aviation Fleet Services Public Works Solid Waste	404.335.1922
David Oberender	Budget Analyst	Corrections E911 Police Aviation Police Courts	404.865.8691
Melita Kelly	Budget Analyst	Planning and Development Building Permits ACRB Aviation	404.330.6714
Kimberly Tallon	Budget & Policy Manager	Fire Information Technology Judicial Public Defender Solicitor	404.330.6443
Shawn Gabriel	Budget Director		404.865.8442
Pam Holmes	Budget & Policy Manager	Law Parks Civic Center Cyclorama Water/Wastewater	404.330.6985
Aaron Wells	Budget Analyst	City Council Executive Offices Finance	404.865.8441
Alicia Thompson	Budget Analyst	Ethics Procurement Human Resources Audit	404.865.8471

### APPENDIX C - GLOSSARY OF TERMS

Alcohol accounts include 3% tax-by-the-drink and Wholesale Alcohol at Alcohol .22 cents per liter. **Building Permits** Building permit fee is \$5.00 per \$1,000 of valuation or \$50 whichever is greater. **Current Year** Real and personal ad valorem taxes; tax revenues derived from 10.24 **Property Taxes** millage rate. Comprised of traffic fines and tied to ticket issuance and Park Atlanta guarantee included. Fines/Forfeitures **General Business** Business tax based on gross receipts and number of employees on companies reporting Georgia income. License Seven percent room occupancy tax levied on the occupant of any hotel, motel, lodgings, or rooming accommodations. **Hotel/Motel Tax** Cost allocation to recover centralized administrative services provided to **Indirect Cost** enterprise funds. Recovery Insurance companies pay tax on the gross direct premium to the State Insurance Premium Insurance Department. Recording tax is levied on each instrument securing one or more long-**Intangible** term notes at the rate of \$1.50 per each \$500. **Recording Taxes** Interest earned based on the General Fund equity share in the Cash Pool **Interest Earnings** (Concentration Account). Monthly lease rental agreements for City-owned real estate properties Land and (Neighborhood centers and cell towers). **Building Rentals** City share of LOST is 42.87% of one percent; county-wide tax negotiated **Local Option Sales Tax** between Fulton County and municipalities. **Motor Vehicle** Taxes Monthly tag tax due on the birth date of each registered motor vehicle. **Operating Transfers** Transfers from Car Tax and Trust funds. Public safety fees including false alarms, school detective, and inspection Other Charges for Services fees.

Comprised of alcohol, professional licenses, plumbing, electrical, and Other HVAC permits. **Licenses/Permits Prior Year Property Taxes** Outstanding delinquent property taxes that are subject to FIFA (liens). Franchise fee paid by public utility companies based on a percentage of **Public Utility** gross receipts or linear feet. **Franchise** Tax is levied on sale/transfer of real estate at rate of \$1 for the first \$1,000 **Real Estate Transfer Taxes** & .10 cents for each additional \$100. State reimbursements for workers compensation claims from State

Subsequent Injury Trust Fund.

**Recoveries**