



CITY OF
ATLANTA



DEPARTMENT OF
FINANCE

FINANCIAL STATUS REPORT



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EXECUTIVE SUMMARY

The Financial Status Report for the quarter ending March 31, 2017 represents the Department of Finance's continuing efforts to provide enhanced financial reporting to the City's executives and policymakers. The report is presented as follows:

- **Executive Summary**
This section provides an economic briefing and summary of the quarter's results for General Fund and its Departments, the Enterprise Funds, Other Funds and the current Fund Balance Projection.
- **General Fund Summaries**
This section begins with an overview of the General Fund as of March 31, 2017. The section ends with a report for the Department of Public Defender's Office. If there are challenges to a department operating within the adopted budget, it will be reported in this section.
- **Enterprise Funds**
The Enterprise Funds are reported in a format that focuses on each fund's respective revenue and expenditure position with explanations provided for variances.
- **Other Funds**
Similarly, the Other Funds section reports on funds that may require subsidies from the General Fund.
- **Cash Pool/Flow Reports**
The Cash Pool and Cash Flow reports provide the cash position of the City of Atlanta as of March 31, 2017.
- **Debt and Investment Report**
The Debt and Investment Report details the investment and debt portfolio activity of the City of Atlanta as of March 31, 2017.
- **Catastrophic (General) Fund Balance Projection**
This section will be updated quarterly as each Department reports on its projected expenditures.
- **Appendices**
The appendices have been added to provide a Glossary of Terms as well as contact information for the Budget Analysts/Managers.

Economic Outlook

The City of Atlanta Office of Revenue prepares quarterly financial reports for the City Council to review the status of the revenue actuals versus prior year and projections for the fiscal year to date. This report contains information on revenue resources as of the 3rd Quarter of the fiscal year, which is the period July 1st, 2016 through March 31st, 2017. Atlanta continues its previous trend as a vibrant, economically stable city with a desirable location for working, living and traveling. It has a diverse population and has continued its strong economic growth. The report shows the City's major general fund categories are performing better than their projected levels for this year.

Economic Update

In January we welcomed a new president and a Dow Jones Industrial Average that reached an all-time high. The 10 year Treasury bond rate is up and that rise has caused mortgage rates to spike leading to nervousness in the refi and new home-buying markets. The US dollar has risen 4% since the Presidential election which has put pressure on US and Georgia trade.

The Georgia State University Economic Forecasting Center's most recent quarterly report predicts that Georgia and the Atlanta metro area will continue to follow the national trend of increased job growth. One of the key factors of this growth is professional and business services, or the corporate sector. Following a strong increase of 28,000 jobs in 2015, the corporate sector added an even better 29,300 jobs in 2016. Three-quarters or 22,200 of these jobs were created in Atlanta. In 2016 the healthcare and information sectors combined added 9,200 new positions but gained 18,300 in 2015. This deceleration could prove sobering to the multitude of developments aimed at one particular segment of the population, millennials, who want to live and work in the health care sector.

With the construction of two stadiums as well as developments in Midtown & Buckhead, construction employment is doing well. The new Falcons Stadium could bring expansion of the Georgia World Congress Center. Around the Braves stadium the Omni Hotel is nearing completion while Buckhead and Downtown have recently completed new hotels. This has benefited leisure and hospitality employment, which added 18,700 new jobs last year.

The following businesses announced their expansion or relocation in Atlanta:

- Tech Square Coda - a mix use development and next phase of Georgia Tech’s expansion of the Tech Square
- Springboard – an E-commerce marketing software firm, midtown expansion - 70 new jobs
- Pivotal Software – is relocating from Buckhead to Ponce City Market – 100 new jobs
- Athenahealth – a health-tech company expanding to Ponce City Market - 1,000 new jobs
- Selig Enterprises – 3 Towers on W. Peachtree (hotel, office, & residential development) – 200 new jobs
- Interface – the world’s largest manufacturer of modular carpet is relocating its headquarters to 1280 W. Peachtree Street - 150-200 new jobs

Forecast Chart of Total Job Additions in Georgia/Atlanta Metro the next three years

- *Premium jobs are positions paying more than 60,000 annually.*

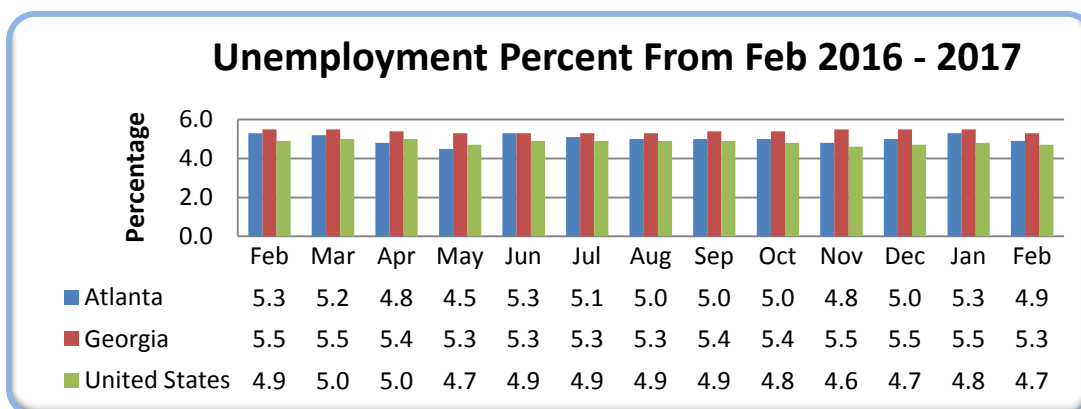
Calendar Year Job Additions*

	Georgia			Atlanta		
	Employment	Premium	% of Total	Employment	Premium	% of Total
2017	77,600	13,800	17.8%	52,200	10,100	19.3%
2018	69,800	12,700	18.2%	49,300	9,600	19.6%
2019	62,200	11,900	19.1%	43,600	9,200	21.0%

* GSU Economic Forecasting Center February 7, 2017, Report

The Atlanta metropolitan statistical area (MSA) unemployment rate has decreased from February 2016 to February 2017 by .4% points, from 5.3% to 4.9% for the period.

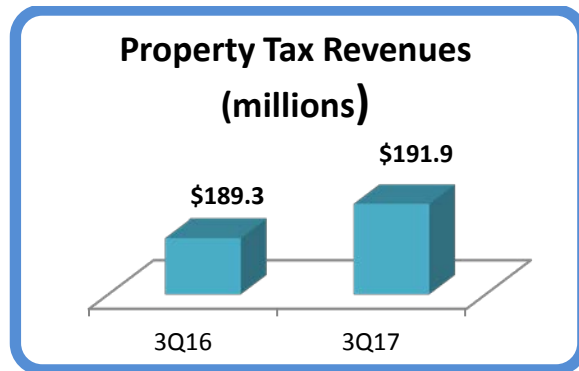
- *Below are monthly statistics for Atlanta, Georgia, and the United States from February 2016 to February 2017. March 2017 unemployment data not available.*



Property Tax Revenues

Property tax revenue is the top source of revenue for the City of Atlanta, representing 30.1% of all the General Fund revenues. When compared to the prior year the City has received \$191.9 million in property taxes in the 3rd Quarter of FY17 March YTD compared to \$189.3 million for the same period last year.

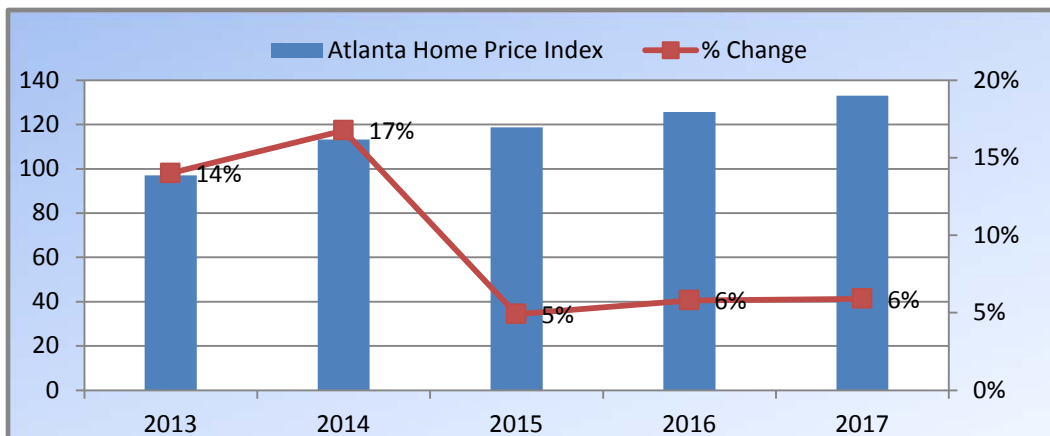
Despite a millage rate rollback of .01 for this fiscal year, revenues have increased from the previous year by over 1.4%. The City of Atlanta has received 98.6% of its budgeted property taxes through March 2017. Most of the property tax category revenues through 3rd Quarter of FY17 March YTD have thus far met or exceeded the last year collection amounts.



Home Price Index

The S&P/Case-Shiller Atlanta Home Price Index measures the average change in value of residential real estate in Atlanta given a constant level of quality. It is included in the S&P/Case-Shiller Home Price Index Series, which seeks to measure changes in the total value of all existing single-family housing stock. The Atlanta Home Price Index has risen by 8.44 from 125.68 in January 2016 to 133.09 in January 2017.

- The chart below shows the steady growth in price index from January 2013 to 2017 with year to year percent change. February and March 2017 data is not available.

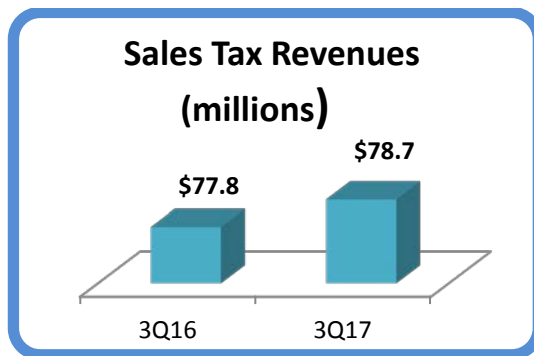


Key Economic Indicator Revenues

The General Fund's **Sales Tax** and **Hotel Motel Tax Revenues** are monitored closely because they provide insights into consumer and business spending activities and are generally consistent with the general direction of the economy. They are elastic, meaning changes in income have an effect on the overall consumption of the products these taxes are drawn from.

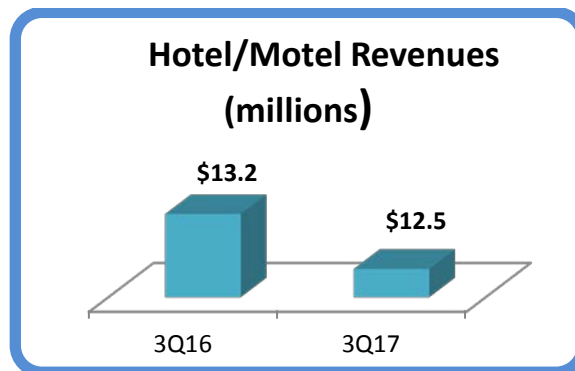
Sales Tax Revenues

Sales tax revenues as of 3rd Quarter of FY17 March YTD are \$78.7 million compared to \$77.8 million as of 3rd Quarter of the prior year. The FY17 sales tax anticipation is \$104.3 million and receipts represent 75.4% of the anticipation.



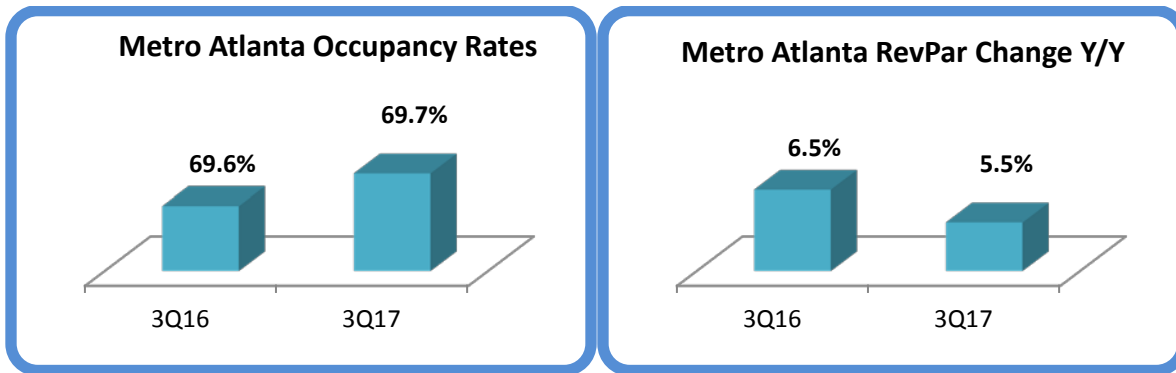
Hotel/Motel Tax Revenues

Hotel/Motel Tax Revenues as of 3rd Quarter of FY17 March YTD are \$12.5 million compared to \$13.2 million in the prior year; this amount represents the City's 24.99% tax share. The FY17 hotel/motel tax anticipation is \$16.8 million and we are on pace to meet the anticipation.



Hotel Market

RevPAR, or revenue per available room, is a performance metric in the hotel industry. This is calculated by multiplying a hotel's average daily room rate (ADR) by its occupancy rate. This index is one of the primary metrics for evaluating the strength of the hotel and tourist industry. The outlook from hotel market analysts through the 3rd Quarter of FY17 March YTD remains optimistic.



The yearly forecast as of 3rd Quarter FY17 March YTD for the Atlanta Metro Area is as follows:

- Atlanta RevPAR is expected to grow 5.5% (6.5% in 2016) while occupancy is expected to grow 0.1% (decreased 0.6 in 2016). Average room rates are projected to increase 5.4% (increased 7.2 in 2016).
- Supply is expected to increase 1.3% in 2017 (versus 1.4% in 2016), but demand is expected to grow at a rate of 1.5% (versus .8% in 2016).
- Occupancy % is expected at 69.7% in 2017 (was slightly lower 69.6% in 2016).

Information was provided by CBRE Hotel Report March – May 2017 edition

Office Market

The 3rd Quarter of FY17 March YTD got off to a mixed start. Leasing activity remained strong in January – March 2017 with several new deals. However, after seven years of positive net absorption (this is the difference between move in and move outs for a period of time), the Atlanta Metro area experienced a setback. Analysts will watch this closely throughout the remainder of the year. With less development speculated in the pipeline after the delivery of Three Alliance in Buckhead last year the market will likely continue to gain strength and absorb the available space.

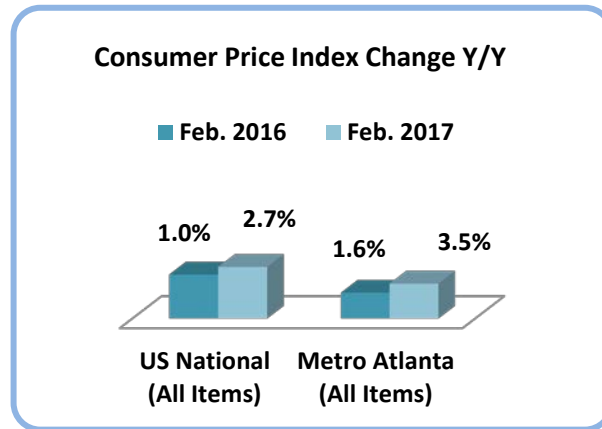
3rd Quarter of FY17 March YTD for Atlanta Metro Area is as follows:

- January - March YTD Net absorption (the difference between move in and move outs for a period of time) was a negative -515,308 square feet (versus 288,715 in 2016).
- Total Vacancy is 17.3% (expected to remain constant) (versus 16.2% in 2016).
- Average asking rent (gross) is \$24.2 per square feet. (forecasted to increase next quarter) (versus \$22.4 in 2016).

This information is provided by JLL (Jones Lang LaSalle) Q1 2017 report

Consumer Price Index

The Consumer Price Index (CPI) is a measure of the average change over time in the prices paid by urban consumers for a market basket of consumer goods and services. The CPI affects nearly all Americans because of the various means it is used as an economic indicator, a deflator of other economic series, and as a means of adjusting dollar values. The Bureau of Labor and Statistics (BLS) reports indicates that the overall change in CPI from February 2016 to February 2017 increased for both Atlanta Metro and the United States.



The Chart Below Depicts the General Fund Revenue by Category for 3rd Quarter FY17 (dollar amounts in millions)

REVENUE CATEGORY	FY17 Budget (\$)	Q3 Actual Mar YTD FY17 (\$)	% FY17 Budget Collected	Q3 Actual Mar YTD FY16 (\$)	% Y/Y Q3 Increase
Property Taxes	194.7	191.9	98.6%	189.3	1.4%
Public Utility, Alc. Bev. & other taxes	109.4	87.0	79.5%	94.5	-7.9%
Local Option Sales Tax	104.3	78.7	75.4%	77.8	1.2%
License and Permits	100.3	89.2	88.9%	63.2	41.1%
Other Revenue	25.7	62.4	242.9%	10.7	480.7%
Charges for Services	5.0	4.3	86.2%	7.5	-42.3%
Fines, Forfeitures & Penalties	28.0	16.9	60.3%	18.1	-6.6%
Building Rentals & Concessions	11.3	9.1	80.5%	5.3	71.0%
Indirect Cost Recovery	32.8	25.0	76.3%	27.6	-9.4%
Hotel & Motel Tax	16.8	12.5	74.2%	13.2	-5.2%
Pilot & Franchise Fees	19.9	14.9	75.0%	14.5	2.5%
Totals	648.2	591.9	91.3%	521.8	13.4%

Conclusion

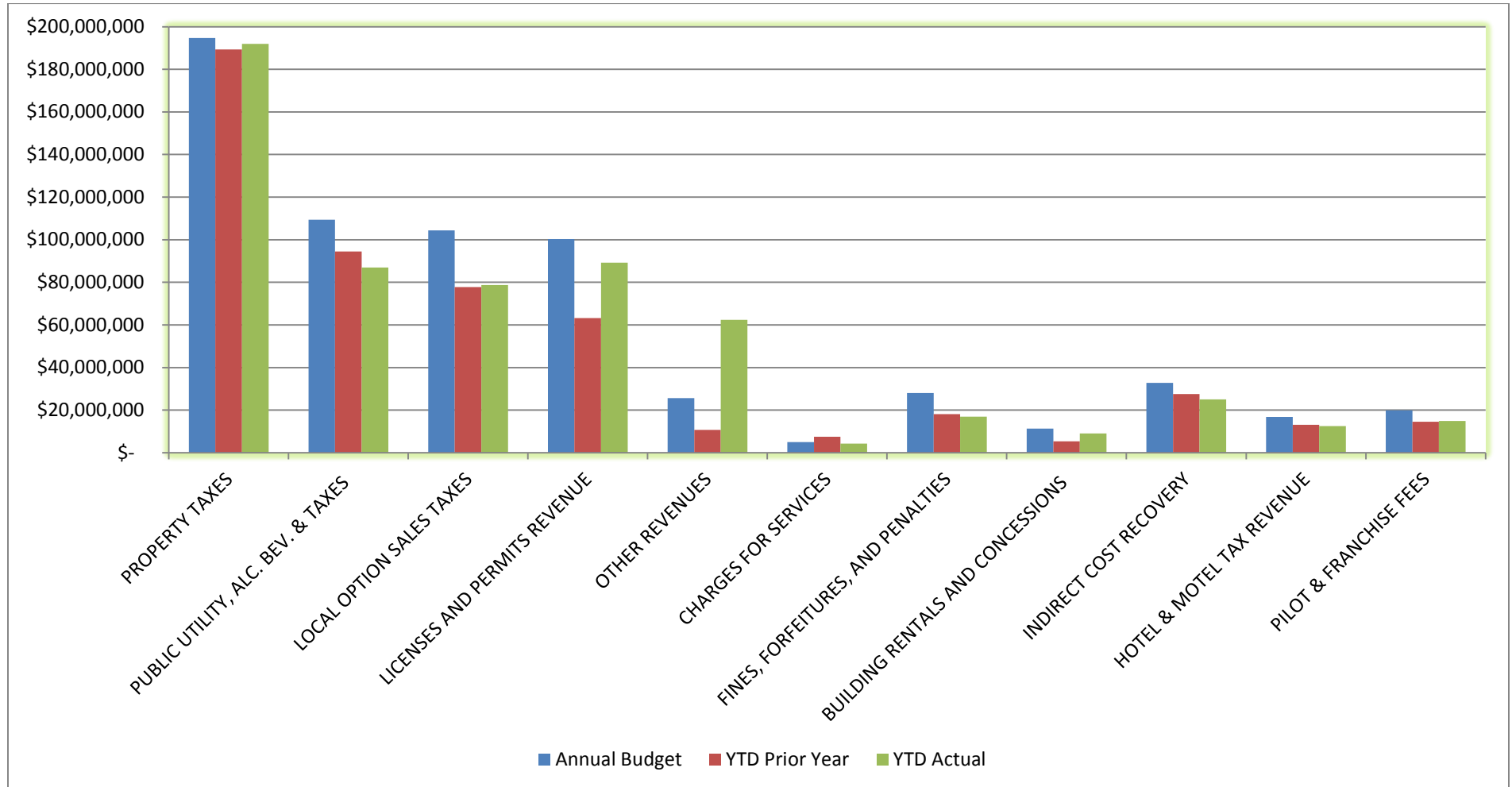
As we move into the 4th Quarter of Fiscal year 2017 the outlook for Atlanta and the US economy remains positive. Fiscal and legislative policy changes on the national level, along with rising interest rates, will continue to be closely monitored by the City Finance Office of Revenue for potential impacts to our local revenue streams from changing economic conditions.

The City Finance team strives to develop and implement initiatives to address potential challenges to our local economy. This will ensure that the Atlanta City government remains fiscally strong into the future while managing our resources efficiently for the citizens of Atlanta.

Sources: United States Department of Labor – Bureau of Labor Statistics, Georgia Department of Labor, University of Georgia, Georgia State University, Atlanta Regional Commission, CBRE Hotels, S&P Case-Shiller Index, Cushman and Wakefield, and JLL (Jones Lang LaSalle)

General Fund

The third quarter report identifies that property tax collections have increased through the third quarter of fiscal year 2017 when compared to the prior year. The City has received \$191,932,583 in fiscal year 2017 compared to \$189,312,164 for the same period in fiscal year 2016. Additionally, local option sales taxes, license and permits, other revenues, and building rentals/concessions categories are higher than in the same period in the prior fiscal year. However, much of the increases are related to the inclusion of building permits revenues this year into the General Fund.



SUMMARY OF OPERATING BUDGET BY FUND AND DEPARTMENT

Fund/Department	FY17 Funded Budget	Actuals Y-T-D(Mar)	Projected Expenses	Total Projected Expenses	Variance (\$)	Variance (%)
General Fund						
City Council	\$12,164,482	\$6,160,108	\$2,259,524	\$8,419,632	\$3,744,850	30.79%
Executive Offices	\$37,488,608	\$25,804,593	\$9,782,856	\$35,587,449	\$1,901,159	5.07%
Department Of Atlanta Information Management	\$28,423,762	\$23,475,998	\$5,941,012	\$29,417,010	(\$993,248)	(3.49%)
Department Of Law	\$6,108,224	\$3,924,286	\$2,044,082	\$5,968,368	\$139,856	2.29%
Department Of Corrections	\$36,461,529	\$26,004,834	\$11,647,953	\$37,652,787	(\$1,191,258)	(3.27%)
Department Of Finance	\$14,254,946	\$10,048,161	\$4,195,363	\$14,243,524	\$11,422	0.08%
Department Of Procurement	\$2,573,651	\$1,581,267	\$799,493	\$2,380,760	\$192,891	7.49%
Department Of Public Works	\$46,686,455	\$34,518,208	\$11,586,077	\$46,104,284	\$582,171	1.25%
Dept Of Parks & Recreation	\$34,046,878	\$28,109,086	\$9,714,657	\$37,823,743	(\$3,776,865)	(11.09%)
Judicial Agencies	\$14,061,478	\$9,927,686	\$3,541,897	\$13,469,584	\$591,894	4.21%
Non-Departmental	\$105,117,943	\$79,767,558	\$22,685,477	\$102,453,035	\$2,664,907	2.54%
Department Of Human Resources	\$6,048,830	\$4,797,009	\$1,736,114	\$6,533,123	(\$484,293)	(8.01%)
Department Of Fire Services	\$80,256,957	\$62,083,683	\$20,359,579	\$82,443,261	(\$2,186,305)	(2.72%)
Department Of Police Services	\$181,618,172	\$148,937,390	\$45,238,739	\$194,176,129	(\$12,557,957)	(6.91%)
Dept Of Planning & Community Development	\$29,447,778	\$18,582,713	\$7,606,767	\$26,189,480	\$3,258,298	11.06%
Department Of The Solicitor	\$6,662,528	\$5,366,346	\$1,854,266	\$7,220,611	(\$558,083)	(8.38%)
Department Of Ethics	\$620,561	\$241,195	\$379,366	\$620,561	\$0	0.00%
Atlanta Citizens Review Board	\$789,712	\$516,543	\$209,077	\$725,620	\$64,092	8.12%
Department Of Audit	\$1,804,811	\$970,173	\$758,325	\$1,728,498	\$76,313	4.23%
Department Of Public Defender	\$3,586,408	\$2,627,721	\$895,534	\$3,523,255	\$63,153	1.76%
Total General Fund	\$648,223,712	\$493,443,751	\$163,236,155	\$656,679,907	(\$8,456,194)	(1.30%)
Enterprise Funds						
Airport Revenue Fund						
Executive Offices	\$1,111,950	\$706,775	\$308,739	\$1,015,514	\$96,436	8.67%
Department Of Atlanta Information Management	\$839,708	\$339,661	\$397,628	\$737,289	\$102,419	12.20%
Department Of Law	\$5,708,982	\$4,743,050	\$911,771	\$5,654,821	\$54,161	0.95%
Department Of Finance	\$547,672	\$308,656	\$157,004	\$465,660	\$82,012	14.97%
Department Of Procurement	\$1,654,528	\$953,892	\$497,548	\$1,451,441	\$203,087	12.27%
Department Of Aviation	\$212,180,263	\$136,273,439	\$65,458,040	\$201,731,479	\$10,448,784	4.92%
Non-Departmental	\$234,114,502	\$126,167,667	\$28,478,848	\$154,646,515	\$79,467,987	33.94%
Department Of Human Resources	\$2,127,504	\$1,443,942	\$520,254	\$1,964,196	\$163,308	7.68%
Department Of Fire Services	\$24,637,252	\$18,375,952	\$7,068,542	\$25,444,494	(\$807,242)	(3.28%)
Department Of Police Services	\$19,570,358	\$14,064,386	\$4,952,544	\$19,016,930	\$553,428	2.83%
Department Of Ethics	\$127,409	\$45,367	\$82,042	\$127,409	\$0	0.00%
Department Of Audit	\$1,095,245	\$492,534	\$577,610	\$1,070,144	\$25,101	2.29%
Total Airport Revenue Fund	\$503,715,373	\$303,915,321	\$109,410,570	\$413,325,891	\$90,389,482	17.94%
Building Permits Fund						
Department Of Procurement	\$0	\$0	\$0	\$0	\$0	-
Dept Of Planning & Community Development	\$0	\$0	\$0	\$0	\$0	-
Total Building Permits Fund	\$0	\$0	\$0	\$0	\$0	-
Parks Facilities Revenue Fund						
Dept Of Parks & Recreation	-	\$2,791	(\$2,791)	\$0	\$0	-
Non-Departmental	-	\$10,083	(\$10,083)	\$0	\$0	-
Total Parks Facilities Revenue Fund	-	\$12,874	(\$12,874)	\$0	\$0	-
Civic Center Revenue Fund						
Dept Of Parks & Recreation	\$1,624,256	\$963,562	\$520,878	\$1,484,441	\$139,815	8.61%
Non-Departmental	\$1,750	\$69,558	\$875	\$70,433	(\$68,683)	(3,924.72%)
Total Civic Center Revenue Fund	\$1,626,006	\$1,033,120	\$521,753	\$1,554,873	\$71,133	4.37%

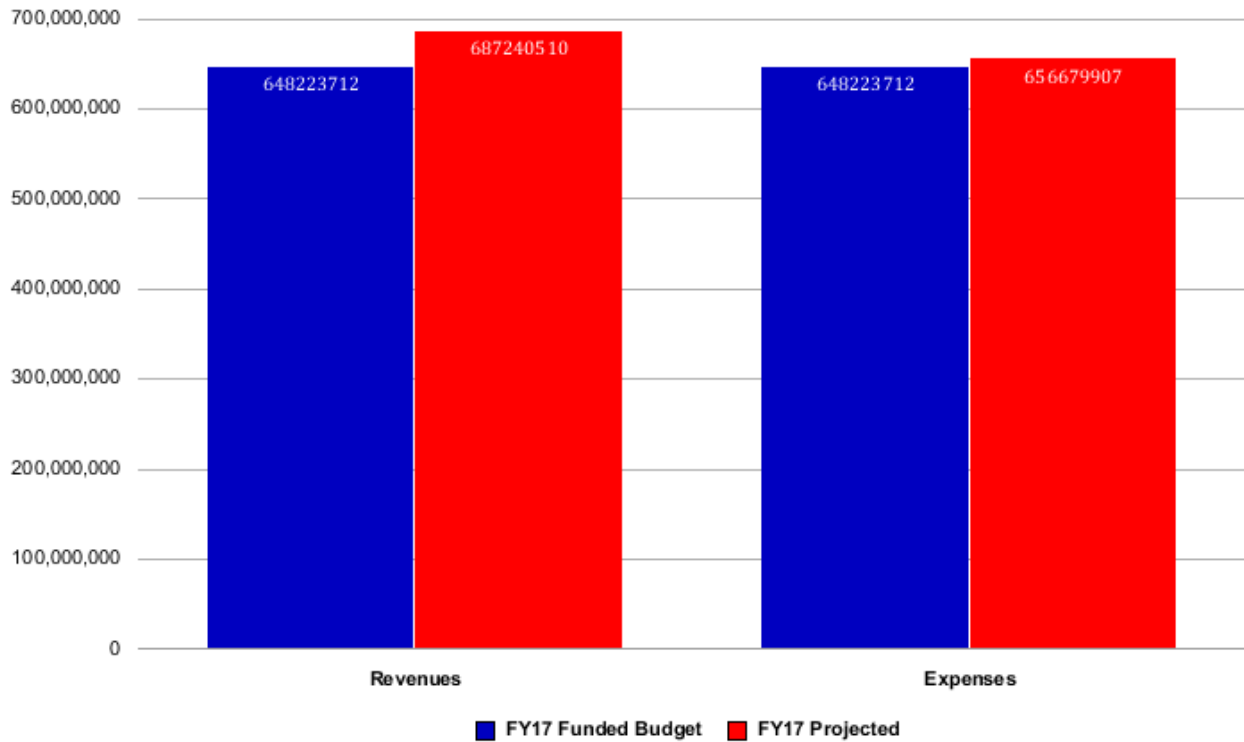
SUMMARY OF OPERATING BUDGET BY FUND AND DEPARTMENT

Fund/Department	FY17 Funded Budget	Actuals Y-T-D(Mar)	Projected Expenses	Total Projected Expenses	Variance (\$)	Variance (%)
Solid Waste Services Revenue Fund						
Executive Offices	\$1,464,049	\$805,963	\$412,659	\$1,218,621	\$245,428	16.76%
Department Of Atlanta Information Management	\$334,603	\$169,845	\$117,350	\$287,195	\$47,408	14.17%
Department Of Finance	\$824,463	\$438,979	\$215,938	\$654,917	\$169,546	20.56%
Department Of Procurement	\$104,589	\$12,196	\$26,147	\$38,343	\$66,246	63.34%
Department Of Public Works	\$46,985,083	\$39,683,798	\$13,872,969	\$53,556,767	(\$6,571,684)	(13.99%)
Non-Departmental	\$5,359,628	\$5,084,585	\$1,231,019	\$6,315,604	(\$955,976)	(17.84%)
Department Of Human Resources	\$528,378	\$342,287	\$131,814	\$474,101	\$54,277	10.27%
Department Of Ethics	\$6,440	-	\$6,440	\$6,440	\$0	0.00%
Total Solid Waste Services Revenue Fund	\$55,607,233	\$46,537,652	\$16,014,336	\$62,551,988	(\$6,944,755)	(12.49%)
Underground Atl Facil Revenue Fund						
Non-Departmental	\$110,000	\$1,928,152	\$27,500	\$1,955,652	(\$1,845,652)	(1,677.87%)
Water & Wastewater Revenue Fund						
Executive Offices	\$9,186,201	\$5,998,251	\$2,263,042	\$8,261,293	\$924,908	10.07%
Department Of Atlanta Information Management	\$3,828,677	\$2,658,002	\$1,069,442	\$3,727,444	\$101,233	2.64%
Department Of Law	\$6,909,975	\$3,176,312	\$1,932,513	\$5,108,825	\$1,801,150	26.07%
Department Of Finance	\$1,222,597	\$565,567	\$313,927	\$879,494	\$343,103	28.06%
Department Of Procurement	\$2,496,480	\$1,444,588	\$922,687	\$2,367,275	\$129,205	5.18%
Department Of Public Works	\$869,933	\$596,787	\$215,782	\$812,569	\$57,364	6.59%
Department Of Watershed Management	\$187,199,409	\$118,294,304	\$48,518,924	\$166,813,228	\$20,386,181	10.89%
Non-Departmental	\$329,563,283	\$202,116,889	\$83,509,626	\$285,626,515	\$43,936,768	13.33%
Department Of Human Resources	\$2,652,727	\$1,814,854	\$705,595	\$2,520,449	\$132,278	4.99%
Department Of Fire Services	-	\$2,722	(\$2,722)	\$0	\$0	0.00%
Department Of Police Services	\$129,591	\$2,464	(\$2,464)	\$0	\$129,591	100.00%
Department Of The Solicitor	\$83,839	\$77,317	\$37,432	\$114,749	(\$30,910)	(36.87%)
Department Of Ethics	\$155,029	\$48,856	\$106,173	\$155,029	\$0	0.00%
Department Of Audit	\$1,057,314	\$622,616	\$409,597	\$1,032,213	\$25,101	2.37%
Total Water & Wastewater Revenue Fund	\$545,355,055	\$337,419,527	\$139,999,555	\$477,419,082	\$67,935,973	12.46%
Other Funds						
Emergency Telephone System						
Department Of Atlanta Information Management	\$484,136	\$406,820	\$121,034	\$527,855	(\$43,719)	(9.03%)
Department Of Police Services	\$18,438,101	\$11,854,958	\$5,976,939	\$17,831,898	\$606,203	3.29%
Total Emergency Telephone System	\$18,922,237	\$12,261,779	\$6,097,974	\$18,359,752	\$562,485	2.97%
Fleet Service Fund						
Executive Offices	-	\$37,163	-	\$37,163	(\$37,163)	-
Department Of Atlanta Information Management	-	\$11,784	\$0	\$11,784	(\$11,784)	-
Department Of Procurement	\$184,130	\$129,023	\$46,033	\$175,056	\$9,074	4.93%
Department Of Public Works	\$30,046,931	\$20,500,867	\$7,799,958	\$28,300,825	\$1,746,106	5.81%
Non-Departmental	\$2,996,832	\$1,807,297	\$624,581	\$2,431,878	\$564,954	18.85%
Department Of Human Resources	\$172,695	\$55,552	\$51,802	\$107,354	\$65,341	37.84%
Total Fleet Service Fund	\$33,400,588	\$22,541,686	\$8,522,373	\$31,064,060	\$2,336,528	7.00%
Group Insurance Fund						
Non-Departmental	\$144,399,301	\$115,666,205	\$20,994,959	\$136,661,164	\$7,738,137	5.36%
Department Of Human Resources	\$6,200,393	\$1,044,335	\$5,119,859	\$6,164,195	\$36,198	0.58%
Total Group Insurance Fund	\$150,599,694	\$116,710,540	\$26,114,819	\$142,825,359	\$7,774,335	5.16%

SUMMARY OF OPERATING BUDGET BY FUND AND DEPARTMENT

Fund/Department	FY17 Funded Budget	Actuals Y-T-D(Mar)	Projected Expenses	Total Projected Expenses	Variance (\$)	Variance (%)
<i>Hotel/Motel Tax Fund</i>						
Non-Departmental	\$67,268,223	\$45,729,031	\$21,539,192	\$67,268,223	\$0	0.00%
Total Hotel/Motel Tax Fund	\$67,268,223	\$45,729,031	\$21,539,192	\$67,268,223	\$0	0.00%
<i>City Plaza Operating Fund</i>						
Non-Departmental	\$2,746,599	\$601,234	\$363,736	\$964,970	\$1,781,629	64.87%
Total City Plaza Operating Fund	\$2,746,599	\$601,234	\$363,736	\$964,970	\$1,781,629	64.87%
<i>Rental/Motor Vehicle Tax Fund</i>						
Non-Departmental	\$1,046,050	\$844,735	\$201,315	\$1,046,050	\$0	0.00%
Total Rental/Motor Vehicle Tax Fund	\$1,046,050	\$844,735	\$201,315	\$1,046,050	\$0	0.00%
Total Operating Funds	\$2,028,620,770	\$1,382,979,403	\$492,036,404	\$1,875,015,807	\$153,604,963	7.57%

General Fund BUDGET VARIANCE ANALYSIS AND PROJECTION



Account	FY15 Actual Y-T-D(Mar)	FY16 Actual Y-T-D(Mar)	FY17 Funded Budget	FY17 Actual Y-T-D(Mar)	FY17 Projected	Variance (\$)	Variance (%)
Revenues	\$497,430,604	\$521,764,383	\$648,223,712	\$591,905,919	\$687,240,510	\$39,016,798	\$6.02%
Expenses	\$405,200,517	\$464,348,849	\$648,223,712	\$493,443,751	\$656,679,907	(\$8,456,194)	(\$1.30%)
Surplus (Deficit)	\$92,230,087	\$57,415,534	\$0	\$98,462,168	\$30,560,603	\$30,560,603	N/A

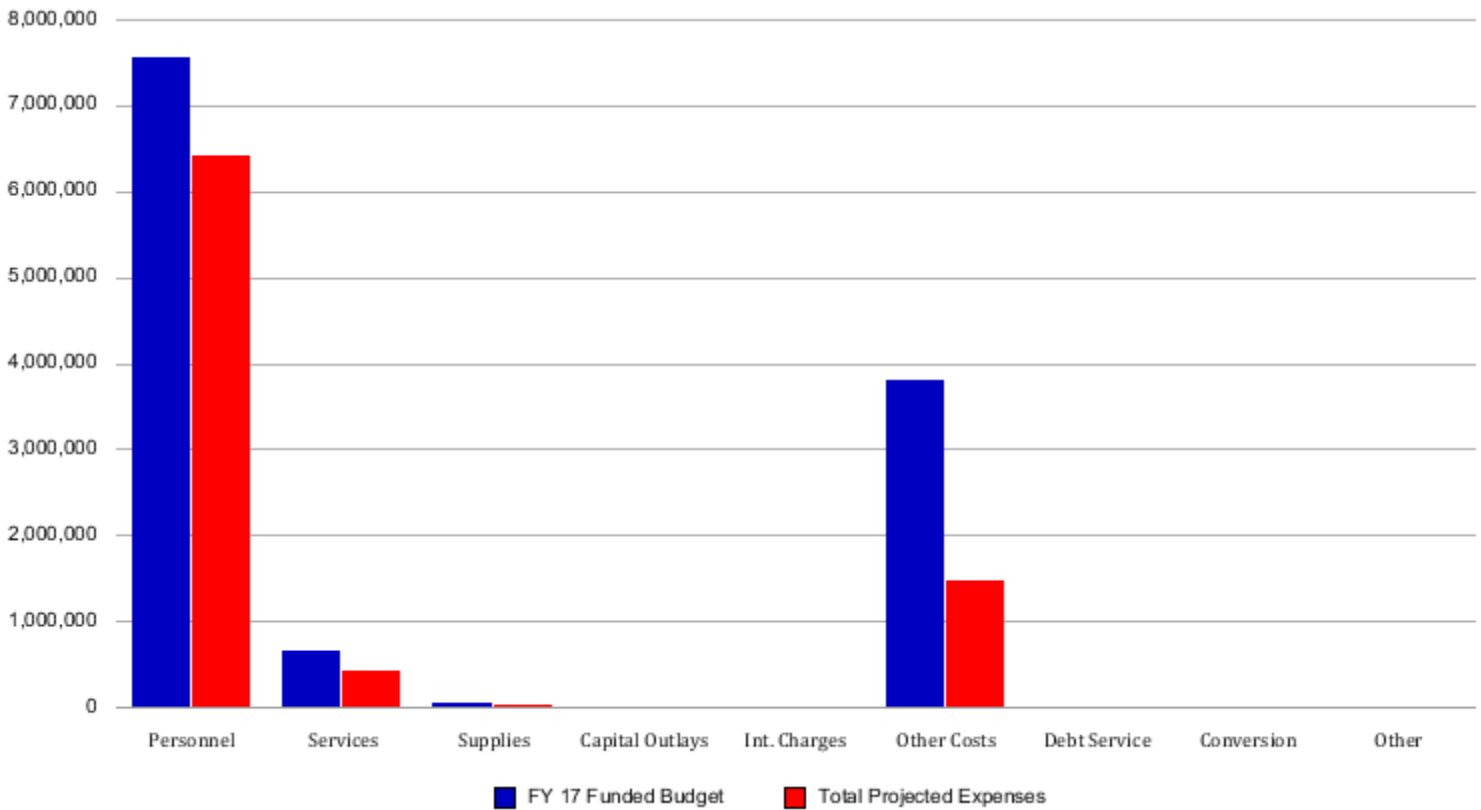
Major Revenue Variances:

As of March 31, 2017, General Fund Revenues were \$592MM. As expected, Building Fund activity was transferred per Ordinance 16-O-1422.

Major Expenditure Variances:

Several Departments are projected to be over budget due to salary adjustments, overtime and increase in contract services; offset by savings in citywide reserves and vacant positions.

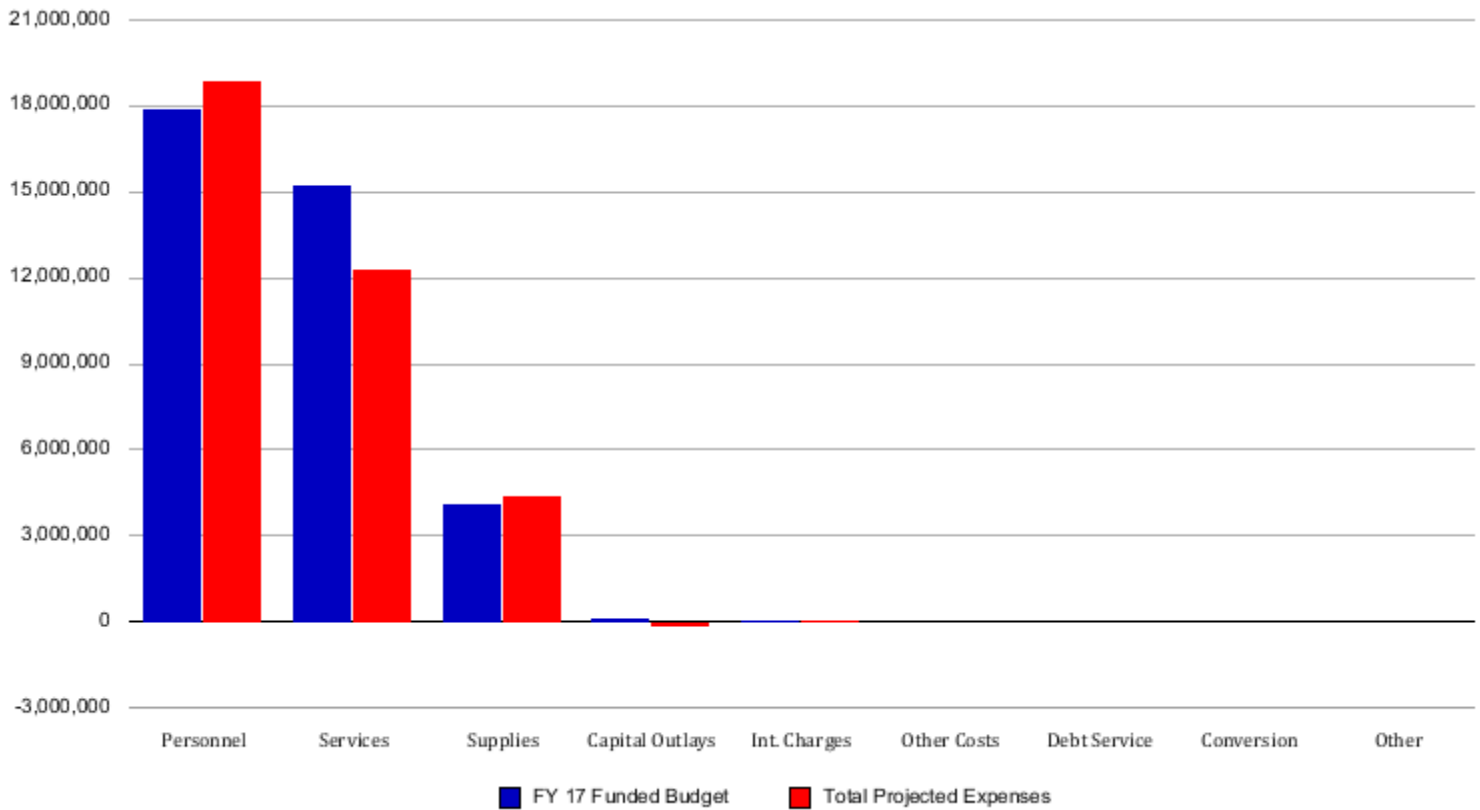
General Fund - City Council



Account	FY 17 Funded Budget	Actual Y-T-D (Mar)	Projected Expenses	Total Projected Expenses	Variance(\$)	Variance(%)
Personnel Services And Employee Benefits	\$7,571,910	\$4,863,307	\$1,555,510	\$6,418,818	\$1,153,092	15.23%
Purchased / Contracted Services	\$684,910	\$243,749	\$198,437	\$442,186	\$242,724	35.44%
Supplies	\$83,889	\$20,071	\$32,731	\$52,801	\$31,088	37.06%
Capital Outlays	\$0	\$0	\$0	\$0	\$0	0.00%
Interfund / Interdepartmental Charges	\$0	\$0	\$0	\$0	\$0	0.00%
Other Costs	\$3,823,773	\$1,032,981	\$472,846	\$1,505,827	\$2,317,946	60.62%
Debt Service	\$0	\$0	\$0	\$0	\$0	0.00%
Conversion / Summary	\$0	\$0	\$0	\$0	\$0	0.00%
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	0.00%
Expenses	\$12,164,482	\$6,160,108	\$2,259,524	\$8,419,632	\$3,744,850	30.79%

Expenditure Category	Variance Explanation
Personnel Services And Employee Benefits Explanation	As of March 31, 2017, City Council had seven vacant positions.
Purchased / Contracted Services Explanation	Variance due to purchased/contracted services less than anticipated.
Supplies Explanation	Variance due to supplies less than anticipated.
Capital Outlays Explanation	N/A
Interfund / Interdepartmental Charges Explanation	N/A
Other Costs Explanation	Variance attributed to Carry Forward which accumulates and carries forward unexpended funding for operating expenses annually.
Debt Service Explanation	N/A
Conversion / Summary Explanation	N/A
Other Financing Uses Explanation	N/A

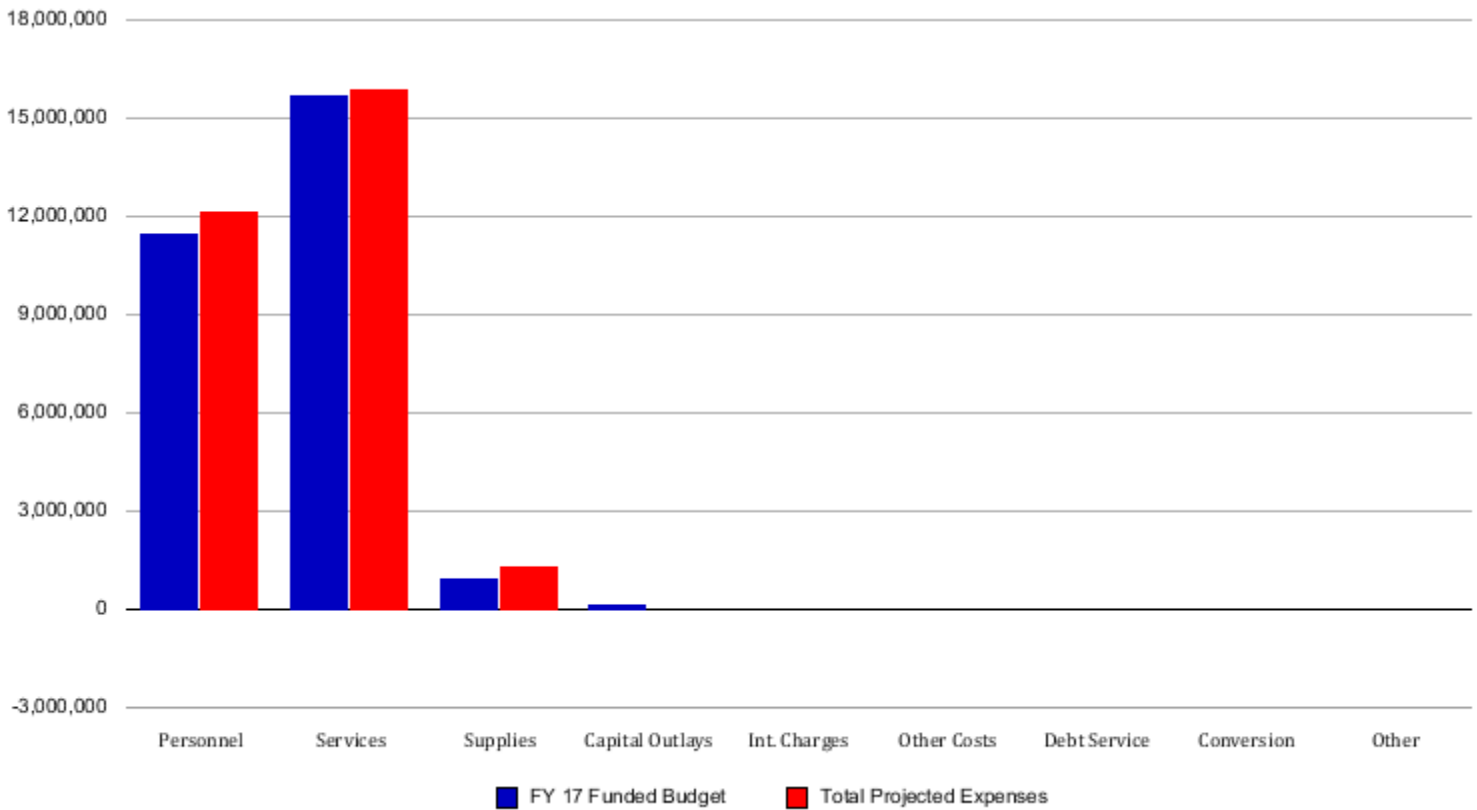
General Fund - Executive Offices



Account	FY 17 Funded Budget	Actual Y-T-D (Mar)	Projected Expenses	Total Projected Expenses	Variance(\$)	Variance(%)
Personnel Services And Employee Benefits	\$17,857,935	\$14,549,242	\$4,303,224	\$18,852,466	(\$994,531)	(5.57%)
Purchased / Contracted Services	\$15,204,950	\$8,159,520	\$4,155,128	\$12,314,648	\$2,890,302	19.01%
Supplies	\$4,164,768	\$3,163,915	\$1,249,826	\$4,413,741	(\$248,973)	(5.98%)
Capital Outlays	\$136,617	(\$188,456)	\$52,542	(\$135,915)	\$272,532	199.49%
Interfund / Interdepartmental Charges	\$100,519	\$78,824	\$14,197	\$93,021	\$7,498	7.46%
Other Costs	\$23,819	\$41,548	\$7,940	\$49,487	(\$25,668)	(107.76%)
Debt Service	\$0	\$0	\$0	\$0	\$0	0.00%
Conversion / Summary	\$0	\$0	\$0	\$0	\$0	0.00%
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	0.00%
Expenses	\$37,488,608	\$25,804,593	\$9,782,856	\$35,587,449	\$1,901,159	5.07%

Expenditure Category	Variance Explanation
Personnel Services And Employee Benefits Explanation	As of March 31, 2017, the Executive Offices had 46 vacant positions, of which 10 were split-funded. Variance due to salary adjustments and increases in personnel costs.
Purchased / Contracted Services Explanation	Variance due to purchased/contracted services less than anticipated.
Supplies Explanation	Variance due to supplies more than anticipated.
Capital Outlays Explanation	Variance due to costs associated with electric vehicles for Office of Sustainability less than anticipated.
Interfund / Interdepartmental Charges Explanation	Variance due to motor fuel less than anticipated.
Other Costs Explanation	Variance due to business meeting expenses more than anticipated.
Debt Service Explanation	N/A
Conversion / Summary Explanation	N/A
Other Financing Uses Explanation	N/A

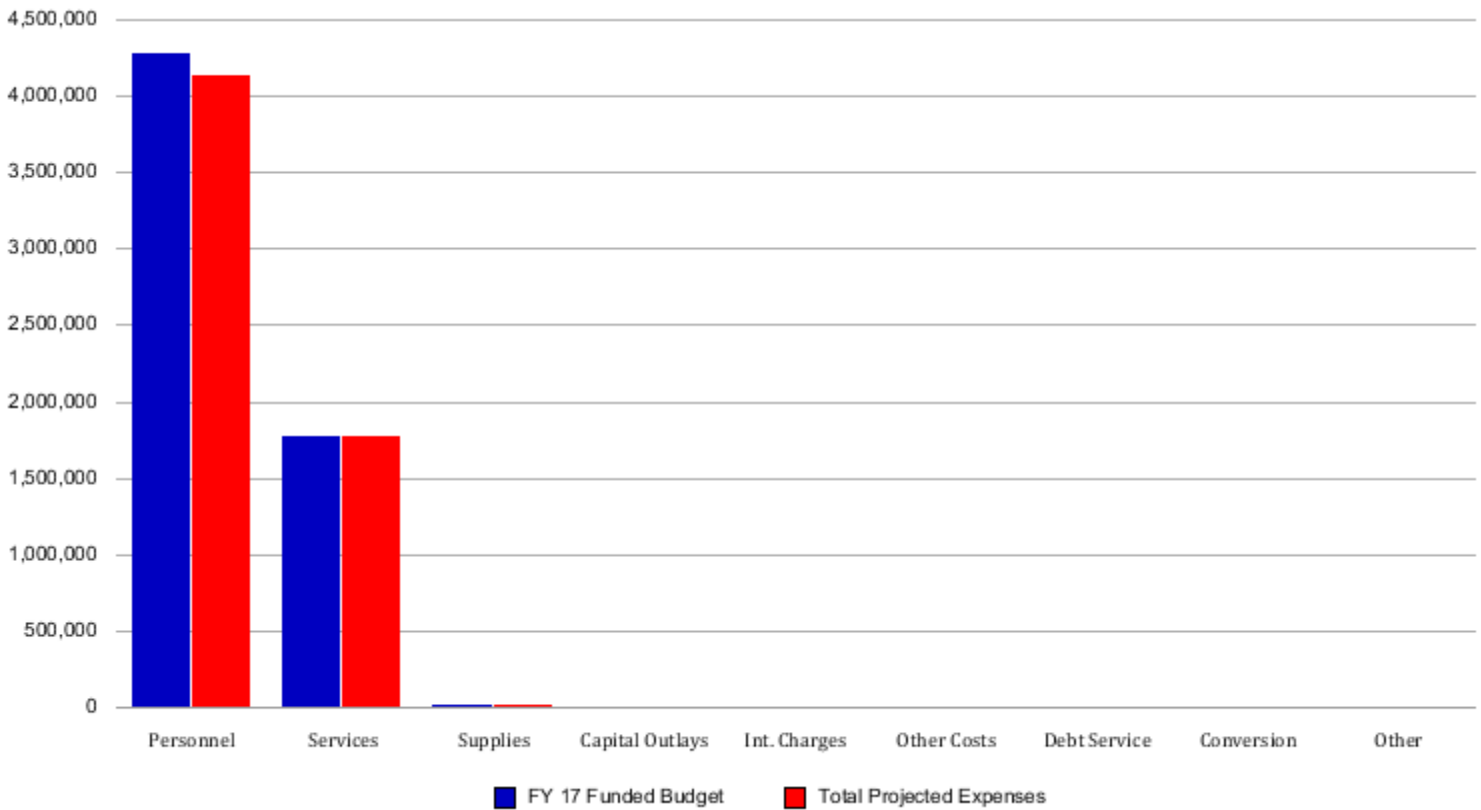
General Fund - Department Of Atlanta Information Management



Account	FY 17 Funded Budget	Actual Y-T-D (Mar)	Projected Expenses	Total Projected Expenses	Variance(\$)	Variance(%)
Personnel Services And Employee Benefits	\$11,492,177	\$9,168,368	\$2,968,470	\$12,136,839	(\$644,662)	(5.61%)
Purchased / Contracted Services	\$15,704,861	\$13,496,478	\$2,405,308	\$15,901,786	(\$196,925)	(1.25%)
Supplies	\$991,435	\$805,547	\$564,999	\$1,370,546	(\$379,112)	(38.24%)
Capital Outlays	\$181,600	(\$9,488)	\$0	(\$9,488)	\$191,088	105.22%
Interfund / Interdepartmental Charges	\$13,171	\$9,216	\$1,738	\$10,953	\$2,218	16.84%
Other Costs	\$40,518	\$5,877	\$497	\$6,374	\$34,144	84.27%
Debt Service	\$0	\$0	\$0	\$0	\$0	0.00%
Conversion / Summary	\$0	\$0	\$0	\$0	\$0	0.00%
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	0.00%
Expenses	\$28,423,762	\$23,475,998	\$5,941,012	\$29,417,010	(\$993,248)	(3.49%)

Expenditure Category	Variance Explanation
Personnel Services And Employee Benefits Explanation	As of March 31, 2017, AIM had 4 vacant positions. Variance due to personnel adjustments offset by vacant positions.
Purchased / Contracted Services Explanation	Variance due to Microsoft Enterprise Agreement more than anticipated offset by savings in other contract services.
Supplies Explanation	Variance due to equipment purchases more than anticipated.
Capital Outlays Explanation	Variance due to capital computer and equipment purchases less than anticipated.
Interfund / Interdepartmental Charges Explanation	Variance due to repairs and maintenance less than anticipated.
Other Costs Explanation	Variance due to business meeting expense less than anticipated.
Debt Service Explanation	N/A
Conversion / Summary Explanation	N/A
Other Financing Uses Explanation	N/A

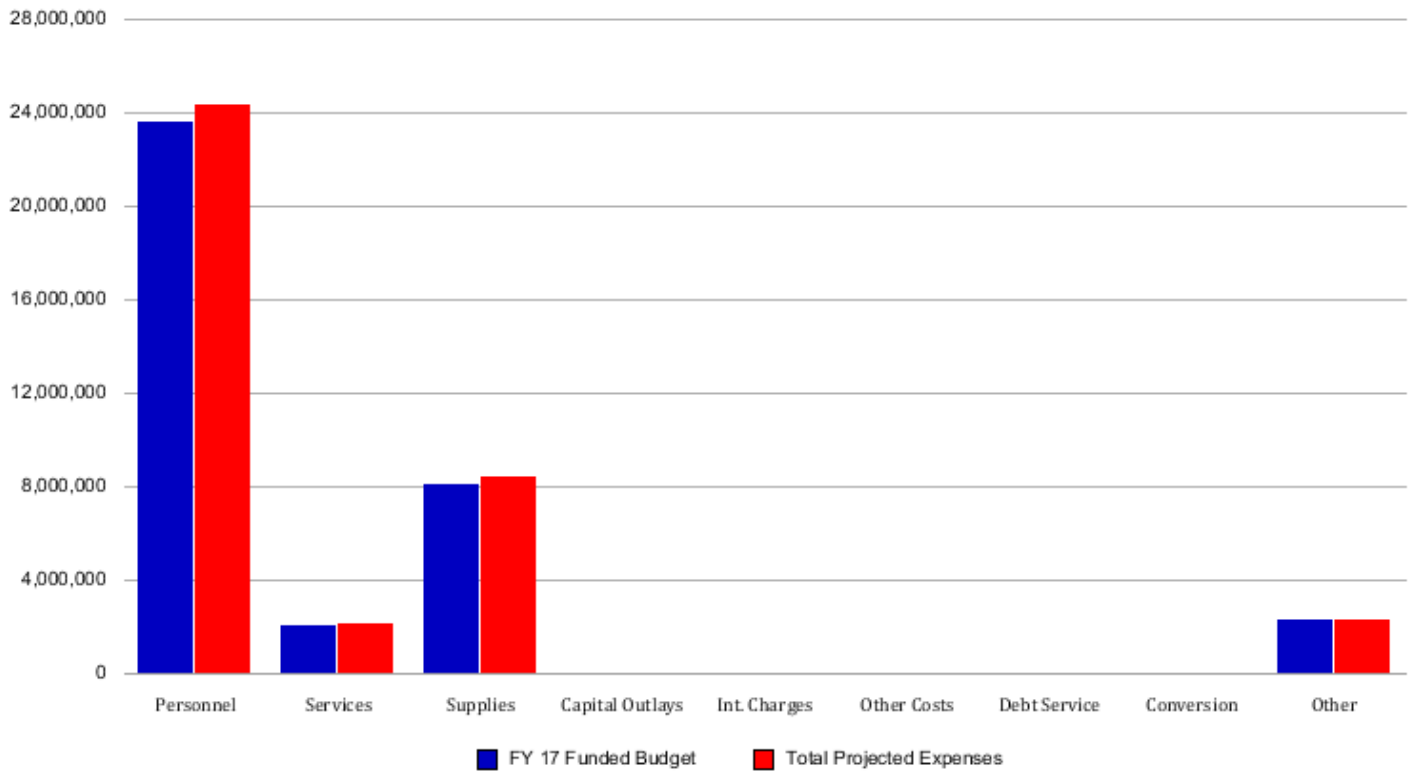
General Fund - Department Of Law



Account	FY 17 Funded Budget	Actual Y-T-D (Mar)	Projected Expenses	Total Projected Expenses	Variance(\$)	Variance(%)
Personnel Services And Employee Benefits	\$4,278,866	\$2,976,586	\$1,166,861	\$4,143,447	\$135,419	3.16%
Purchased / Contracted Services	\$1,789,358	\$925,197	\$864,161	\$1,789,358	\$0	0.00%
Supplies	\$30,000	\$17,910	\$7,961	\$25,871	\$4,129	13.76%
Capital Outlays	\$0	\$0	\$0	\$0	\$0	0.00%
Interfund / Interdepartmental Charges	\$0	\$0	\$0	\$0	\$0	0.00%
Other Costs	\$10,000	\$4,592	\$5,099	\$9,691	\$309	3.09%
Debt Service	\$0	\$0	\$0	\$0	\$0	0.00%
Conversion / Summary	\$0	\$0	\$0	\$0	\$0	0.00%
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	0.00%
Expenses	\$6,108,224	\$3,924,286	\$2,044,082	\$5,968,368	\$139,856	2.29%

Expenditure Category	Variance Explanation
Personnel Services And Employee Benefits Explanation	As of March 31, 2017, the Department of Law had four vacant positions. Variance due to timing of filling vacant positions, an increase in extra help and personnel adjustments.
Purchased / Contracted Services Explanation	Projected to spend within budget.
Supplies Explanation	Variance due to supplies less than anticipated.
Capital Outlays Explanation	N/A
Interfund / Interdepartmental Charges Explanation	N/A
Other Costs Explanation	Variance due other costs less than anticipated.
Debt Service Explanation	N/A
Conversion / Summary Explanation	N/A
Other Financing Uses Explanation	N/A

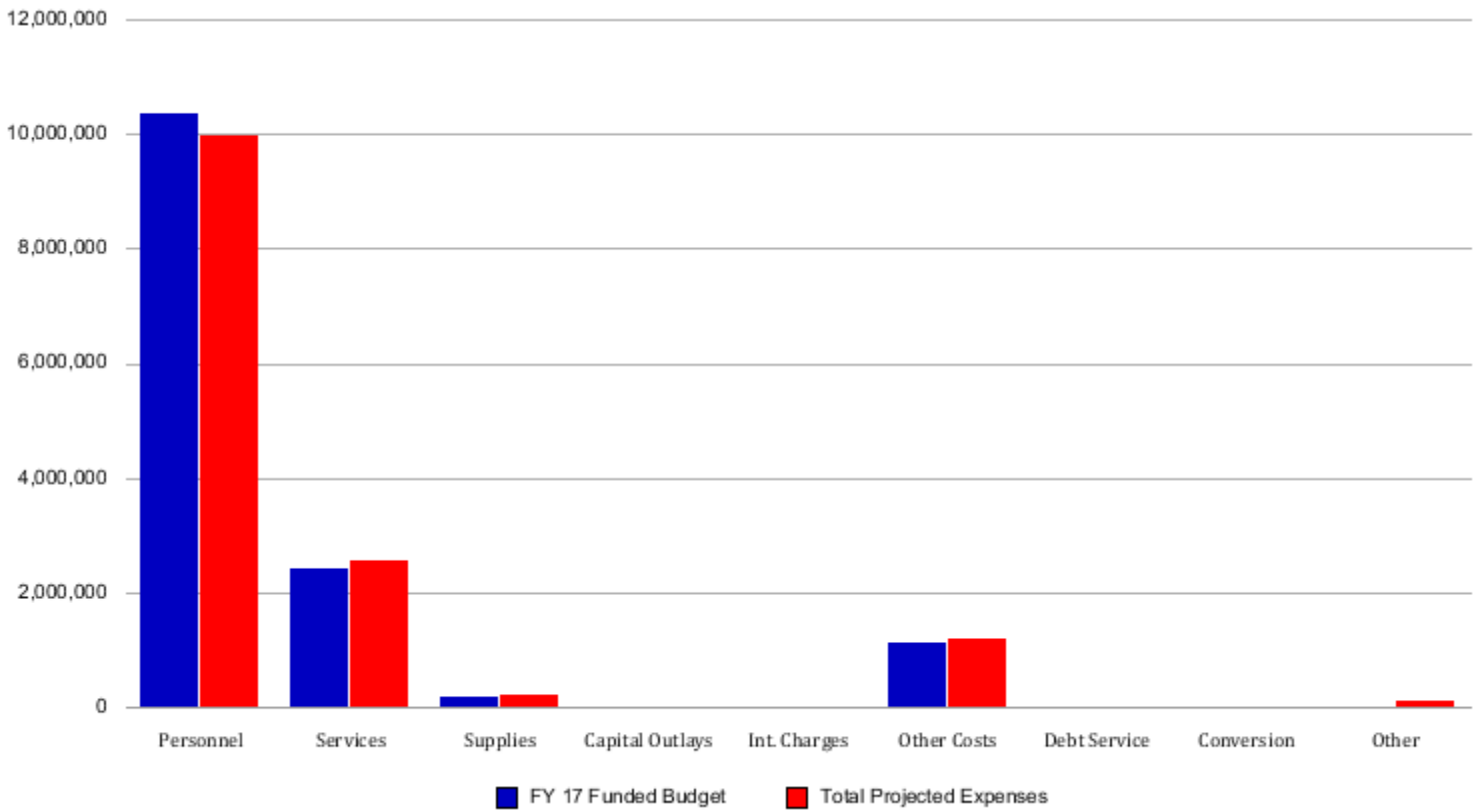
General Fund - Department Of Corrections



Account	FY 17 Funded Budget	Actual Y-T-D (Mar)	Projected Expenses	Total Projected Expenses	Variance(\$)	Variance(%)
Personnel Services And Employee Benefits	\$23,647,270	\$18,105,868	\$6,274,846	\$24,380,713	(\$733,443)	(3.10%)
Purchased / Contracted Services	\$2,108,981	\$1,852,391	\$395,949	\$2,248,340	(\$139,359)	(6.61%)
Supplies	\$8,205,723	\$5,913,025	\$2,597,345	\$8,510,370	(\$304,648)	(3.71%)
Capital Outlays	\$0	\$0	\$0	\$0	\$0	0.00%
Interfund / Interdepartmental Charges	\$93,243	\$88,022	\$21,393	\$109,415	(\$16,172)	(17.34%)
Other Costs	\$0	\$0	\$0	\$0	\$0	0.00%
Debt Service	\$0	\$0	\$0	\$0	\$0	0.00%
Conversion / Summary	\$0	\$0	\$0	\$0	\$0	0.00%
Other Financing Uses	\$2,406,312	\$45,528	\$2,358,420	\$2,403,948	\$2,364	0.10%
Expenses	\$36,461,529	\$26,004,834	\$11,647,953	\$37,652,787	(\$1,191,258)	(3.27%)

Expenditure Category	Variance Explanation
Personnel Services And Employee Benefits Explanation	As of March 31, 2017, the Department of Corrections had 25 sworn and seven civilian vacant positions. Variance due to vacant positions offset by overtime more than anticipated.
Purchased / Contracted Services Explanation	Variance due to increase in Inmate Food Service contract, Body Worn Cameras and various unfunded expenses such as Emergency Electrical, Plumbing Repairs and Elevator Modernization.
Supplies Explanation	Variance due to Pharmaceutical, Inmate supplies and utility expenses more than anticipated.
Capital Outlays Explanation	N/A
Interfund / Interdepartmental Charges Explanation	Variance due to motor fuel and maintenance repairs more than anticipated.
Other Costs Explanation	N/A
Debt Service Explanation	N/A
Conversion / Summary Explanation	N/A
Other Financing Uses Explanation	Transfer amount to 3507 Fund for GMA lease payment and transfer out to 3503 to fund Capital Projects.

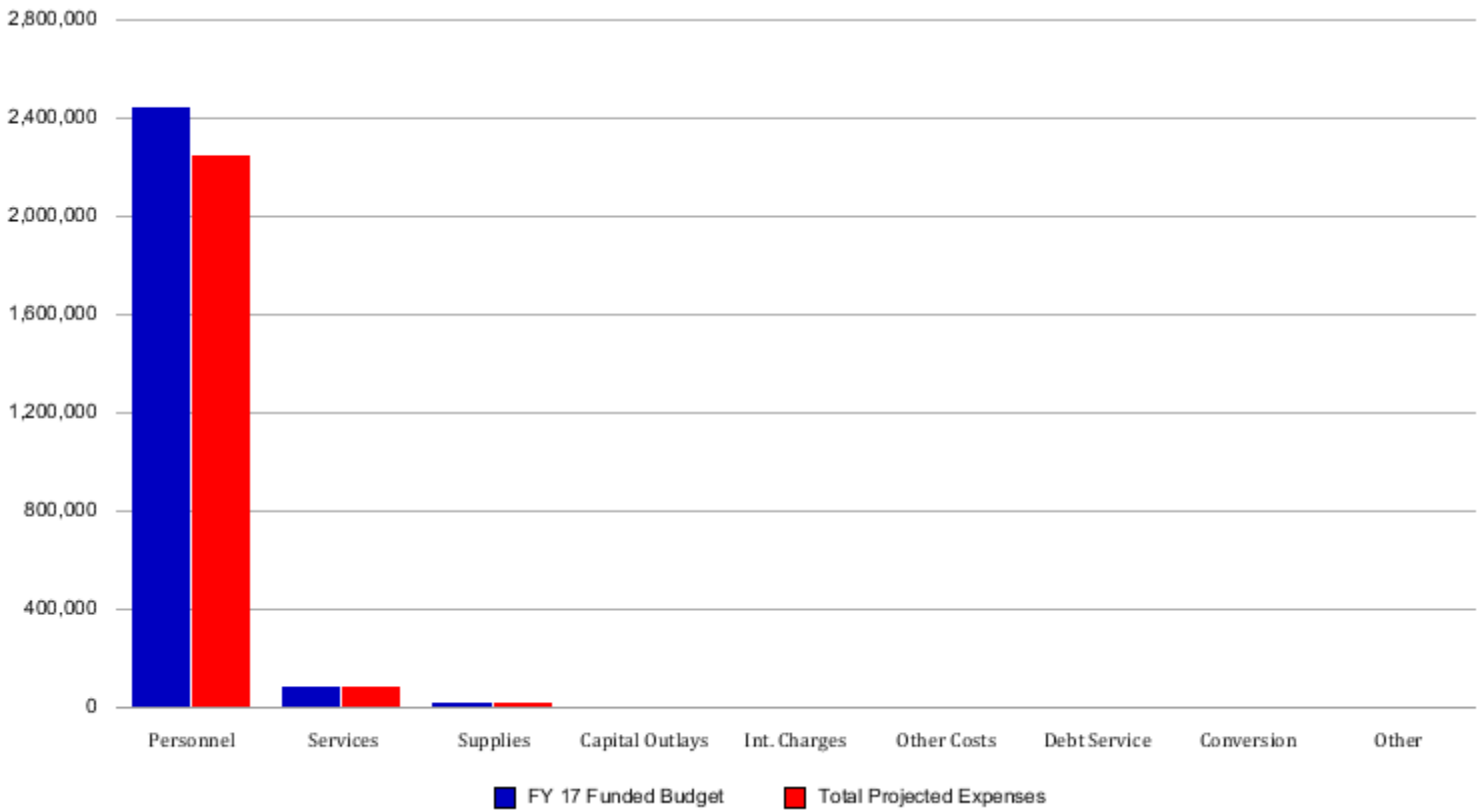
General Fund - Department Of Finance



Account	FY 17 Funded Budget	Actual Y-T-D (Mar)	Projected Expenses	Total Projected Expenses	Variance(\$)	Variance(%)
Personnel Services And Employee Benefits	\$10,372,636	\$7,419,015	\$2,557,009	\$9,976,024	\$396,612	3.82%
Purchased / Contracted Services	\$2,469,399	\$1,329,787	\$1,277,975	\$2,607,763	(\$138,364)	(5.60%)
Supplies	\$222,310	\$185,698	\$69,374	\$255,072	(\$32,762)	(14.74%)
Capital Outlays	\$0	\$0	\$0	\$0	\$0	0.00%
Interfund / Interdepartmental Charges	\$6,986	\$4,876	\$1,894	\$6,769	\$217	3.10%
Other Costs	\$1,164,639	\$958,786	\$289,111	\$1,247,897	(\$83,258)	(7.15%)
Debt Service	\$0	\$0	\$0	\$0	\$0	0.00%
Conversion / Summary	\$0	\$0	\$0	\$0	\$0	0.00%
Other Financing Uses	\$18,976	\$150,000	\$0	\$150,000	(\$131,024)	(690.47%)
Expenses	\$14,254,946	\$10,048,161	\$4,195,363	\$14,243,524	\$11,422	0.08%

Expenditure Category	Variance Explanation
Personnel Services And Employee Benefits Explanation	As of March 31, 2017, the Department of Finance had 14 vacant positions. Variance due to timing of filling vacant positions.
Purchased / Contracted Services Explanation	Variance due to purchased/contracted services more than anticipated.
Supplies Explanation	Variance due to supplies more than anticipated.
Capital Outlays Explanation	N/A
Interfund / Interdepartmental Charges Explanation	Variance due to motor fuel less than anticipated.
Other Costs Explanation	Variance due to bank charges more than anticipated.
Debt Service Explanation	N/A
Conversion / Summary Explanation	N/A
Other Financing Uses Explanation	Variance due to funding the Hyperion Project per Ordinance 16-0-1102 and 16-0-1330.

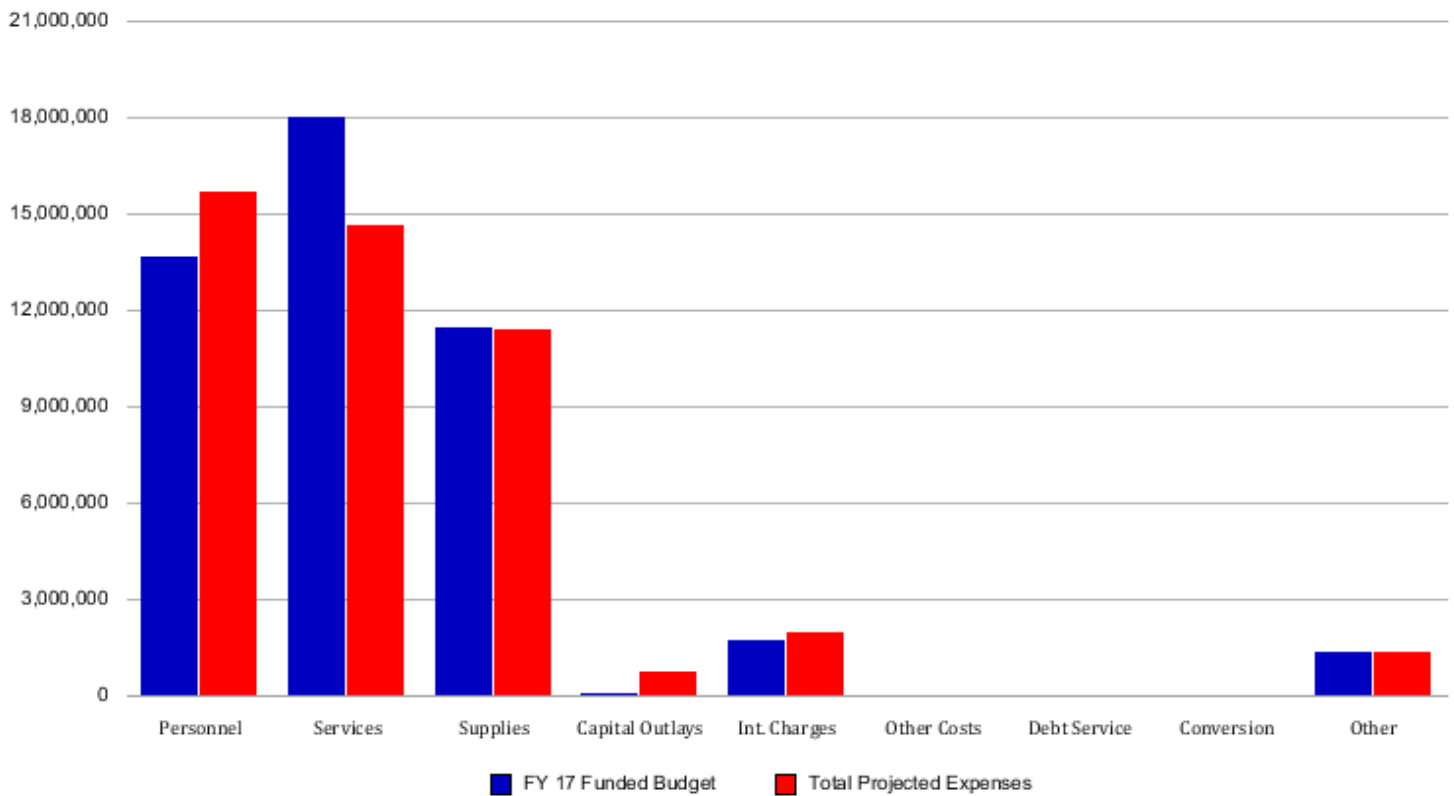
General Fund - Department Of Procurement



Account	FY 17 Funded Budget	Actual Y-T-D (Mar)	Projected Expenses	Total Projected Expenses	Variance(\$)	Variance(%)
Personnel Services And Employee Benefits	\$2,441,411	\$1,549,160	\$700,937	\$2,250,997	\$191,314	7.84%
Purchased / Contracted Services	\$93,503	\$14,910	\$79,806	\$94,716	(\$1,213)	(1.30%)
Supplies	\$27,567	\$15,692	\$8,250	\$23,942	\$3,625	13.15%
Capital Outlays	\$0	\$0	\$0	\$0	\$0	0.00%
Interfund / Interdepartmental Charges	\$0	\$0	\$0	\$0	\$0	0.00%
Other Costs	\$11,170	\$1,504	\$10,500	\$12,004	(\$834)	(7.47%)
Debt Service	\$0	\$0	\$0	\$0	\$0	0.00%
Conversion / Summary	\$0	\$0	\$0	\$0	\$0	0.00%
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	0.00%
Expenses	\$2,573,651	\$1,581,267	\$799,493	\$2,380,760	\$192,891	7.49%

Expenditure Category	Variance Explanation
Personnel Services And Employee Benefits Explanation	As of March 31, 2017, the Department of Procurement had three vacant positions.
Purchased / Contracted Services Explanation	Variance due to copier lease/service and wireless device expenses more than anticipated.
Supplies Explanation	Variance due to office supplies and equipment less than anticipated.
Capital Outlays Explanation	N/A
Interfund / Interdepartmental Charges Explanation	N/A
Other Costs Explanation	Variance due to Commissioner contingency expenses more than anticipated.
Debt Service Explanation	N/A
Conversion / Summary Explanation	N/A
Other Financing Uses Explanation	N/A

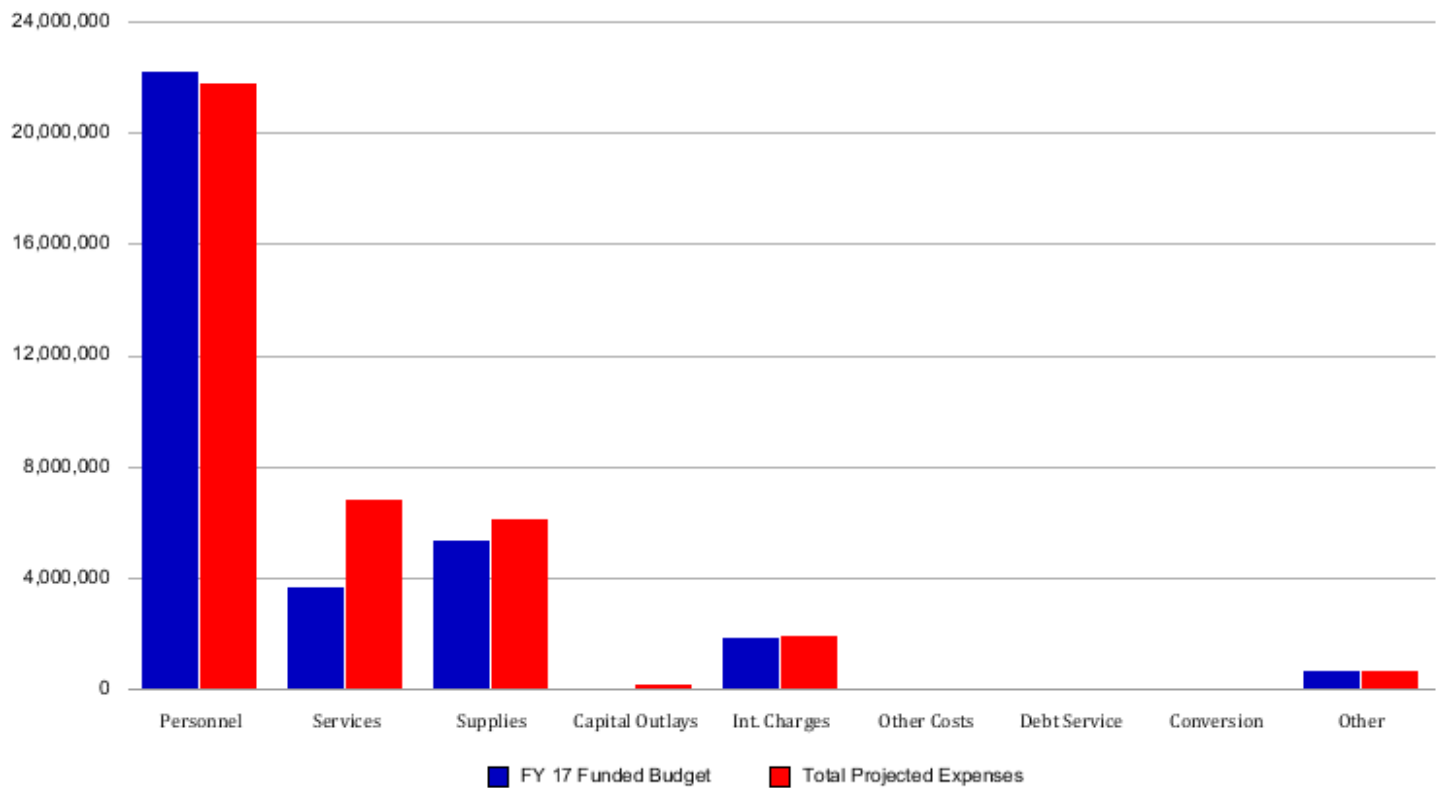
General Fund - Department Of Public Works



Account	FY 17 Funded Budget	Actual Y-T-D (Mar)	Projected Expenses	Total Projected Expenses	Variance(\$)	Variance(%)
Personnel Services And Employee Benefits	\$13,692,636	\$12,342,074	\$3,359,109	\$15,701,183	(\$2,008,547)	(14.67%)
Purchased / Contracted Services	\$18,050,518	\$11,157,944	\$3,498,174	\$14,656,118	\$3,394,400	18.80%
Supplies	\$11,511,993	\$7,762,505	\$3,672,094	\$11,434,598	\$77,395	0.67%
Capital Outlays	\$175,000	\$794,515	\$51,541	\$846,056	(\$671,056)	(383.46%)
Interfund / Interdepartmental Charges	\$1,801,148	\$1,657,891	\$353,277	\$2,011,168	(\$210,020)	(11.66%)
Other Costs	\$4,500	\$761	\$3,740	\$4,500	\$0	0.00%
Debt Service	\$0	\$0	\$0	\$0	\$0	0.00%
Conversion / Summary	\$0	\$0	\$0	\$0	\$0	0.00%
Other Financing Uses	\$1,450,660	\$802,519	\$648,141	\$1,450,660	\$0	0.00%
Expenses	\$46,686,455	\$34,518,208	\$11,586,077	\$46,104,284	\$582,171	1.25%

Expenditure Category	Variance Explanation
Personnel Services And Employee Benefits Explanation	As of March 31, 2017, the Department of Public Works had 40 vacant positions. Variance due to salary adjustments, overtime, summer interns and benefits.
Purchased / Contracted Services Explanation	Variance due to additional funding for emergency and time sensitive projects; Collapse Piedmont Drainage Northside Drive Utility Relocations NCR ROW Improvements, West Marietta Blvd Swell enclosure, and Piedmont Wall collapse & drainage.
Supplies Explanation	Variance due to supplies less than anticipated.
Capital Outlays Explanation	Variance due to capital outlays more than anticipated.
Interfund / Interdepartmental Charges Explanation	Variance due to maintenance repairs and usage of vehicles more than anticipated.
Other Costs Explanation	Projected to spend within budget. This line represents business meeting and contingency cost.
Debt Service Explanation	N/A
Conversion / Summary Explanation	N/A
Other Financing Uses Explanation	Anticipated transfer amount to 3507 Fund for GMA lease payments.

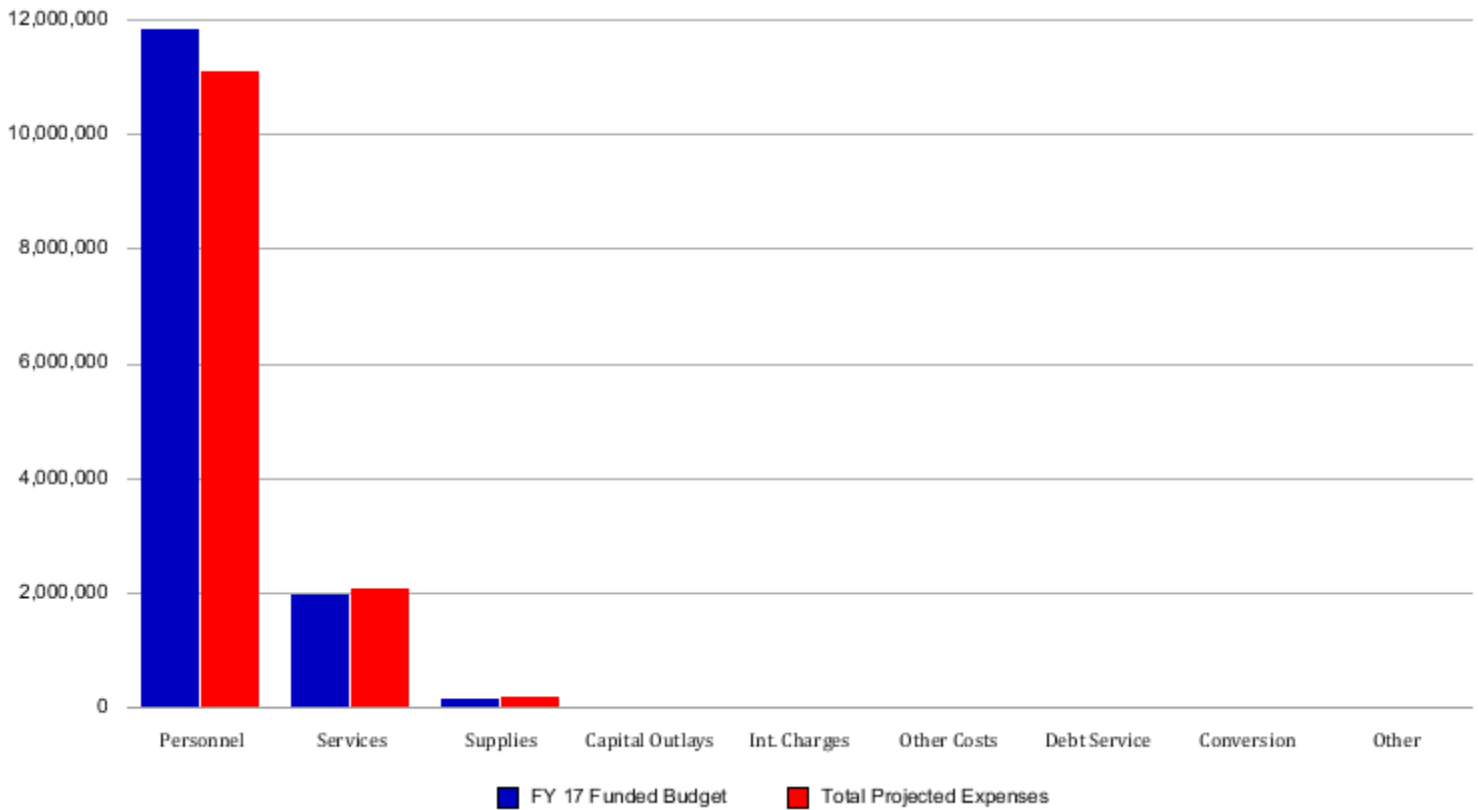
General Fund - Dept Of Parks & Recreation



Account	FY 17 Funded Budget	Actual Y-T-D (Mar)	Projected Expenses	Total Projected Expenses	Variance(\$)	Variance(%)
Personnel Services And Employee Benefits	\$22,222,674	\$16,148,395	\$5,684,362	\$21,832,757	\$389,917	1.75%
Purchased / Contracted Services	\$3,749,446	\$5,434,971	\$1,412,818	\$6,847,789	(\$3,098,343)	(82.63%)
Supplies	\$5,400,004	\$4,341,049	\$1,855,702	\$6,196,751	(\$796,747)	(14.75%)
Capital Outlays	\$50,000	\$223,801	\$12,500	\$236,301	(\$186,301)	(372.60%)
Interfund / Interdepartmental Charges	\$1,906,389	\$1,522,769	\$470,151	\$1,992,920	(\$86,531)	(4.54%)
Other Costs	\$1,140	\$0	\$0	\$0	\$1,140	100.00%
Debt Service	\$0	\$0	\$0	\$0	\$0	0.00%
Conversion / Summary	\$0	\$0	\$0	\$0	\$0	0.00%
Other Financing Uses	\$717,225	\$438,101	\$279,124	\$717,225	\$0	0.00%
Expenses	\$34,046,878	\$28,109,086	\$9,714,657	\$37,823,743	(\$3,776,865)	(11.09%)

Expenditure Category	Variance Explanation
Personnel Services And Employee Benefits Explanation	As of March 31, 2017, the Parks Department had 27 vacant positions. Variance due to the transition of Camp Best Friends staffing out of Trust Funds into the General Fund as well as overtime expenses for Forestry Division.
Purchased / Contracted Services Explanation	Variance due to contractual services related to repair and maintenance of equipment and facilities more than anticipated. The unbudgeted costs associated with the Engie pools contract.
Supplies Explanation	Variance due to utilities more than anticipated.
Capital Outlays Explanation	Variance due to vehicle purchases, security cameras for Parks and Recreation Centers and van transportation for recreation centers more than anticipated.
Interfund / Interdepartmental Charges Explanation	Variance due to motor fuel and maintenance repairs more than anticipated.
Other Costs Explanation	Variance due to Commissioner contingency expenses less than anticipated.
Debt Service Explanation	N/A
Conversion / Summary Explanation	N/A
Other Financing Uses Explanation	Anticipated transfer amount to 3507 Fund for GMA lease payment.

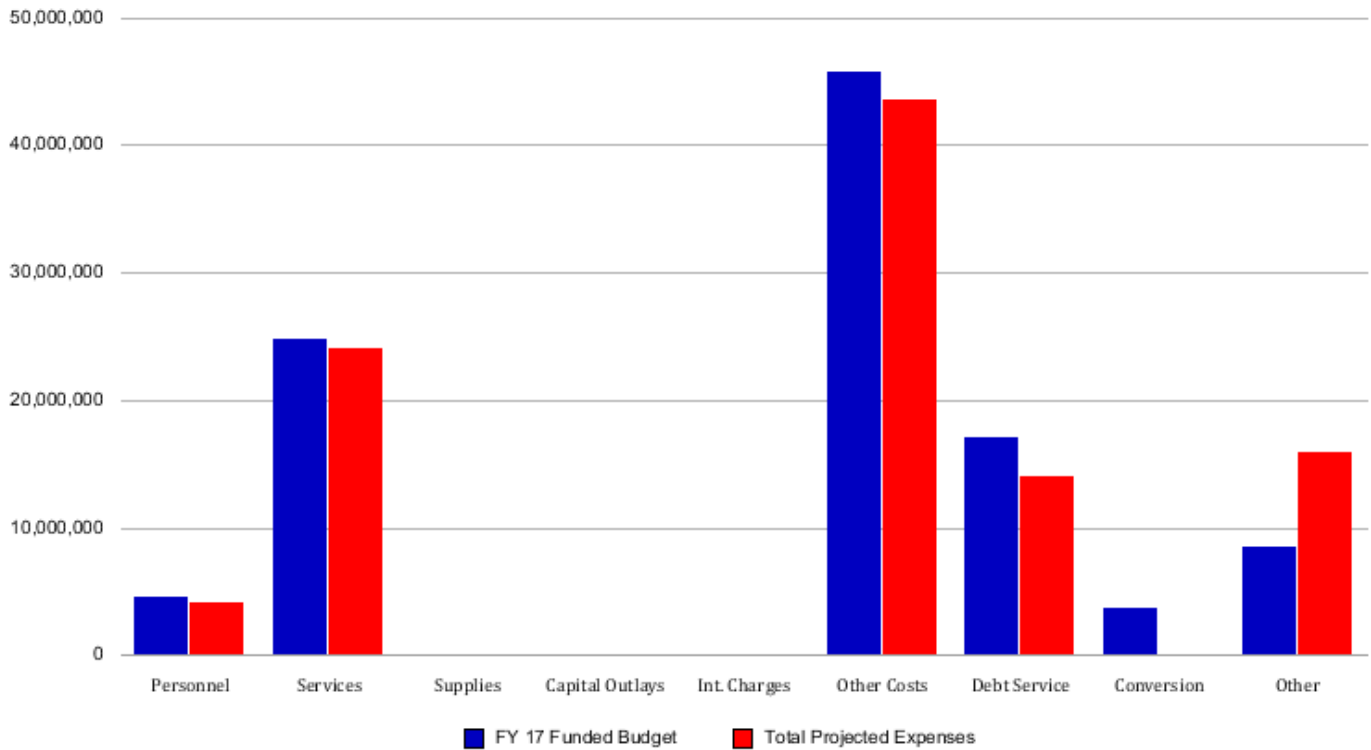
General Fund - Judicial Agencies



Account	FY 17 Funded Budget	Actual Y-T-D (Mar)	Projected Expenses	Total Projected Expenses	Variance(\$)	Variance(%)
Personnel Services And Employee Benefits	\$11,857,828	\$8,163,155	\$2,941,688	\$11,104,842	\$752,986	6.35%
Purchased / Contracted Services	\$1,990,732	\$1,544,807	\$567,425	\$2,112,232	(\$121,500)	(6.10%)
Supplies	\$184,080	\$203,143	\$24,263	\$227,406	(\$43,326)	(23.54%)
Capital Outlays	\$0	\$0	\$0	\$0	\$0	0.00%
Interfund / Interdepartmental Charges	\$9,786	\$9,008	\$4,722	\$13,730	(\$3,944)	(40.30%)
Other Costs	\$19,052	\$7,574	\$3,800	\$11,374	\$7,678	40.30%
Debt Service	\$0	\$0	\$0	\$0	\$0	0.00%
Conversion / Summary	\$0	\$0	\$0	\$0	\$0	0.00%
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	0.00%
Expenses	\$14,061,478	\$9,927,686	\$3,541,897	\$13,469,584	\$591,894	4.21%

Expenditure Category	Variance Explanation
Personnel Services And Employee Benefits Explanation	As of March 31, 2017, Judicial Agencies had 15 vacant positions.
Purchased / Contracted Services Explanation	Variance due to purchased/contracted services and repair & maintenance of equipment more than anticipated.
Supplies Explanation	Variance due to supplies and Water/Sewer more than anticipated.
Capital Outlays Explanation	N/A
Interfund / Interdepartmental Charges Explanation	Variance due to motor fuel and maintenance repairs more than anticipated.
Other Costs Explanation	Variance due to refunds expense less than anticipated.
Debt Service Explanation	N/A
Conversion / Summary Explanation	N/A
Other Financing Uses Explanation	N/A

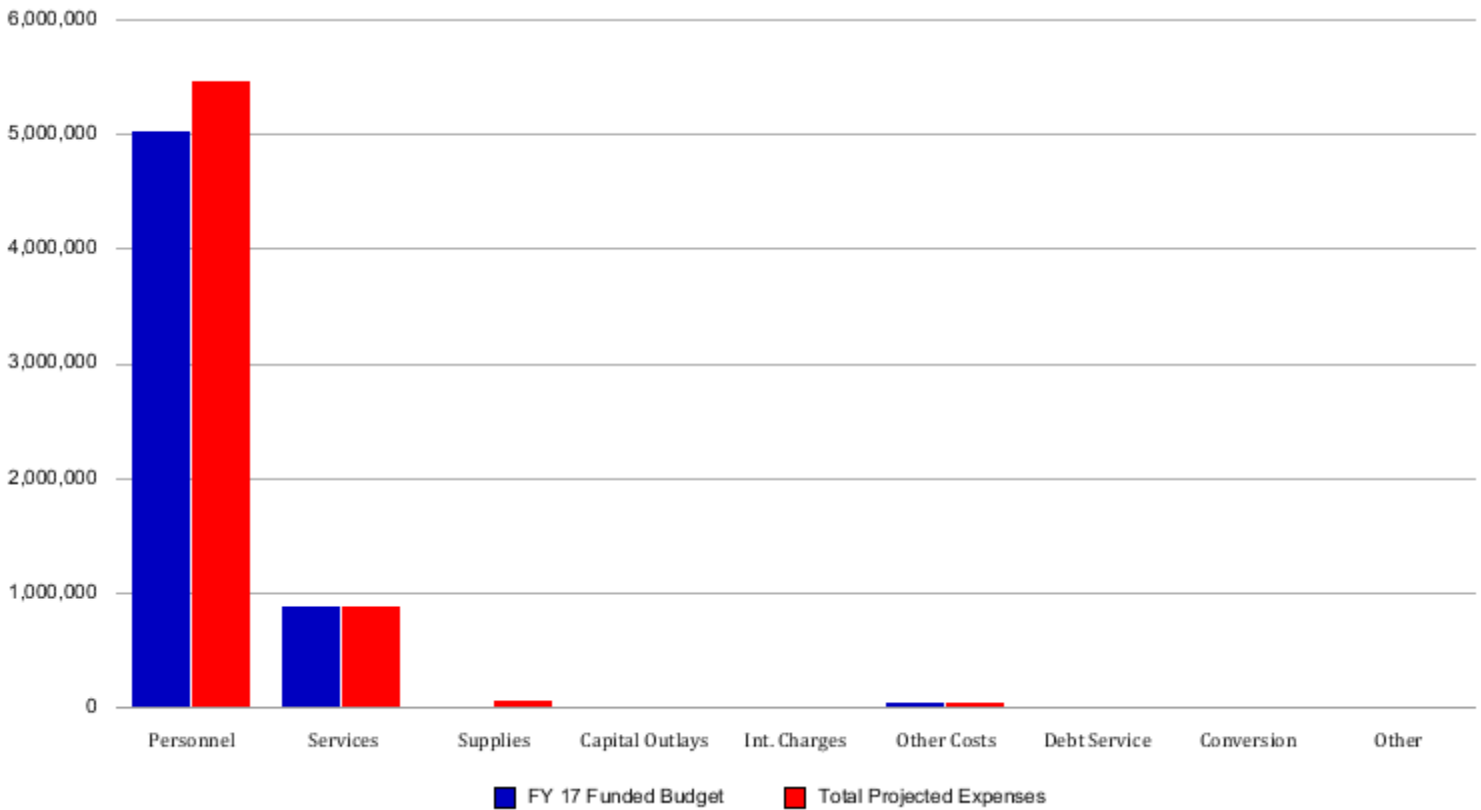
General Fund - Non-Departmental



Account	FY 17 Funded Budget	Actual Y-T-D (Mar)	Projected Expenses	Total Projected Expenses	Variance(\$)	Variance(%)
Personnel Services And Employee Benefits	\$4,640,459	\$2,923,304	\$1,311,323	\$4,234,627	\$405,832	8.75%
Purchased / Contracted Services	\$24,882,985	\$26,431,482	(\$2,185,595)	\$24,245,887	\$637,098	2.56%
Supplies	\$0	\$738	(\$738)	\$0	\$0	0.00%
Capital Outlays	\$0	\$0	\$0	\$0	\$0	0.00%
Interfund / Interdepartmental Charges	\$14,718	\$22,041	(\$22,041)	\$0	\$14,718	100.00%
Other Costs	\$45,821,737	\$23,265,812	\$20,382,528	\$43,648,340	\$2,173,397	4.74%
Debt Service	\$17,173,292	\$12,587,892	\$1,507,385	\$14,095,277	\$3,078,015	17.92%
Conversion / Summary	\$3,900,235	\$0	\$154,775	\$154,775	\$3,745,460	96.03%
Other Financing Uses	\$8,684,517	\$14,536,288	\$1,537,840	\$16,074,128	(\$7,389,611)	(85.09%)
Expenses	\$105,117,943	\$79,767,558	\$22,685,477	\$102,453,035	\$2,664,907	2.54%

Expenditure Category	Variance Explanation
Personnel Services And Employee Benefits Explanation	Variance due to savings of \$728K Family Leave and \$284K Unemployment Comp. Payments offset by (\$607) Workers' Comp. Payments.
Purchased / Contracted Services Explanation	Variance due to savings of \$500K Economic Development and \$150K Litigation expenses offset by (\$8K) Motorola fees.
Supplies Explanation	N/A
Capital Outlays Explanation	N/A
Interfund / Interdepartmental Charges Explanation	Variance due to \$14K Indirect Cost moved from the Building Permit Fund.
Other Costs Explanation	Variance due to \$2.2MM URFA Bond (posted to Other Financing line budget). This line also includes various expenses i.e. OPEB (Other Post Employee Benefits), Animal Control, Atlanta Public School (APS).
Debt Service Explanation	Variance due to \$3MM for COPS2002 (posted to Other Financing line budget). This line also includes Debt payments i.e. Public Safety, URFA, COPS, ZOO bond payments.
Conversion / Summary Explanation	Variance relates to the Restrictive Reserves projected to spend \$155K Department of Fire per Ordinance #17-O-1170 (IGA).
Other Financing Uses Explanation	Variance due to (\$3MM) for COPS2002 (budget in Debt Services), (\$2.2MM) URFA Bond (budget in Other Costs) and (\$2.2MM) Fleet Services per Ordinance #17-O-1113 (not budgeted in FY17). This also includes Operating Transfers Out for Debt Payments.

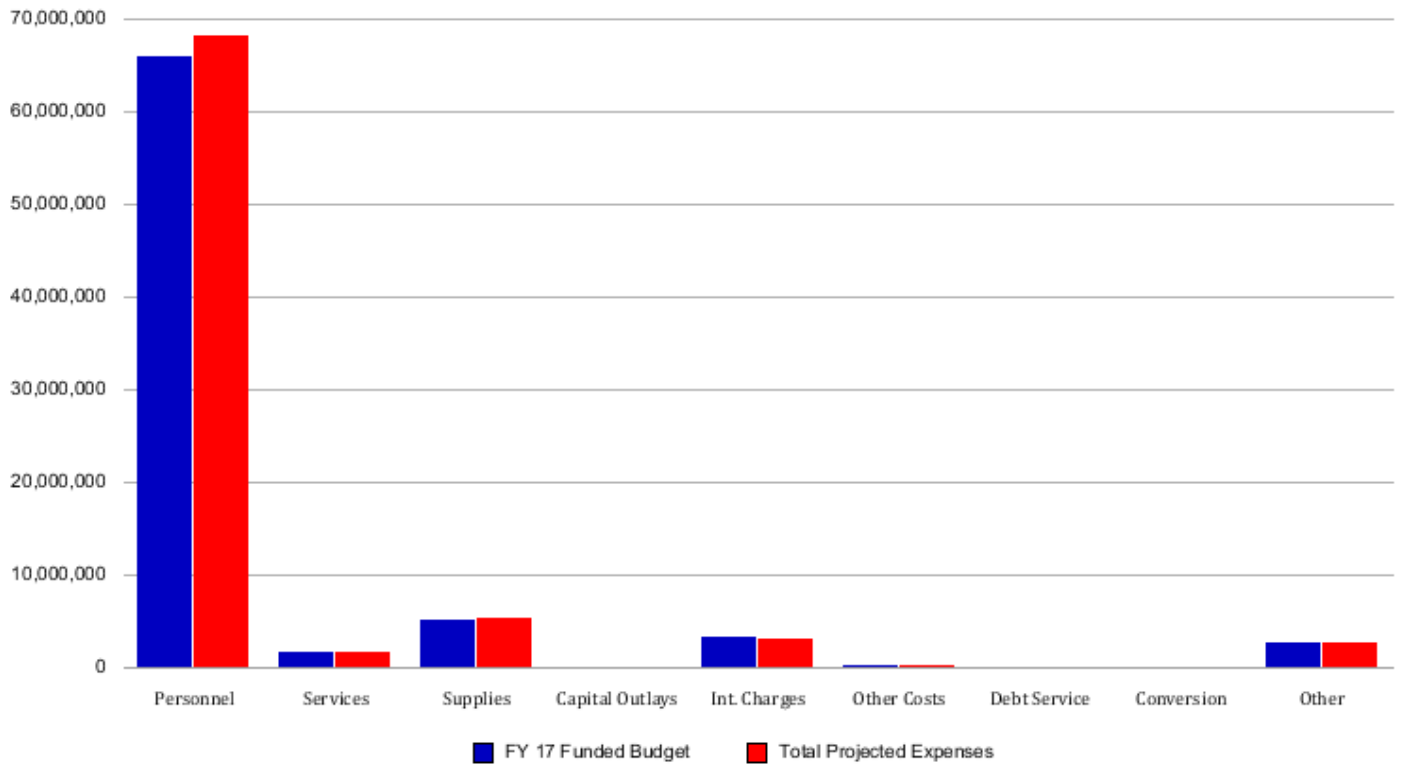
General Fund - Department Of Human Resources



Account	FY 17 Funded Budget	Actual Y-T-D (Mar)	Projected Expenses	Total Projected Expenses	Variance(\$)	Variance(%)
Personnel Services And Employee Benefits	\$5,038,037	\$4,244,220	\$1,225,223	\$5,469,443	(\$431,406)	(8.56%)
Purchased / Contracted Services	\$903,923	\$441,139	\$461,938	\$903,077	\$846	0.09%
Supplies	\$31,915	\$76,194	\$2,045	\$78,239	(\$46,324)	(145.15%)
Capital Outlays	\$0	\$6,200	\$0	\$6,200	(\$6,200)	0.00%
Interfund / Interdepartmental Charges	\$8,449	\$8,902	\$756	\$9,658	(\$1,209)	(14.31%)
Other Costs	\$66,506	\$20,355	\$46,152	\$66,506	\$0	0.00%
Debt Service	\$0	\$0	\$0	\$0	\$0	0.00%
Conversion / Summary	\$0	\$0	\$0	\$0	\$0	0.00%
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	0.00%
Expenses	\$6,048,830	\$4,797,009	\$1,736,114	\$6,533,123	(\$484,293)	(8.01%)

Expenditure Category	Variance Explanation
Personnel Services And Employee Benefits Explanation	As of March 31, 2017, the Department of Human Resources had 12 vacant positions. Variance due to personnel adjustments.
Purchased / Contracted Services Explanation	Variance due to contracted services for Background Checks, Court Reporting Services, Pre-Employment Physical and Drug Screenings less than anticipated.
Supplies Explanation	Variance due to supplies more than anticipated.
Capital Outlays Explanation	Variance due to computer purchases more than anticipated.
Interfund / Interdepartmental Charges Explanation	Variance due to motor fuel and maintenance repairs more than anticipated.
Other Costs Explanation	Projected to spend within budget in anticipation of Civil Service Board Hearings.
Debt Service Explanation	N/A
Conversion / Summary Explanation	N/A
Other Financing Uses Explanation	N/A

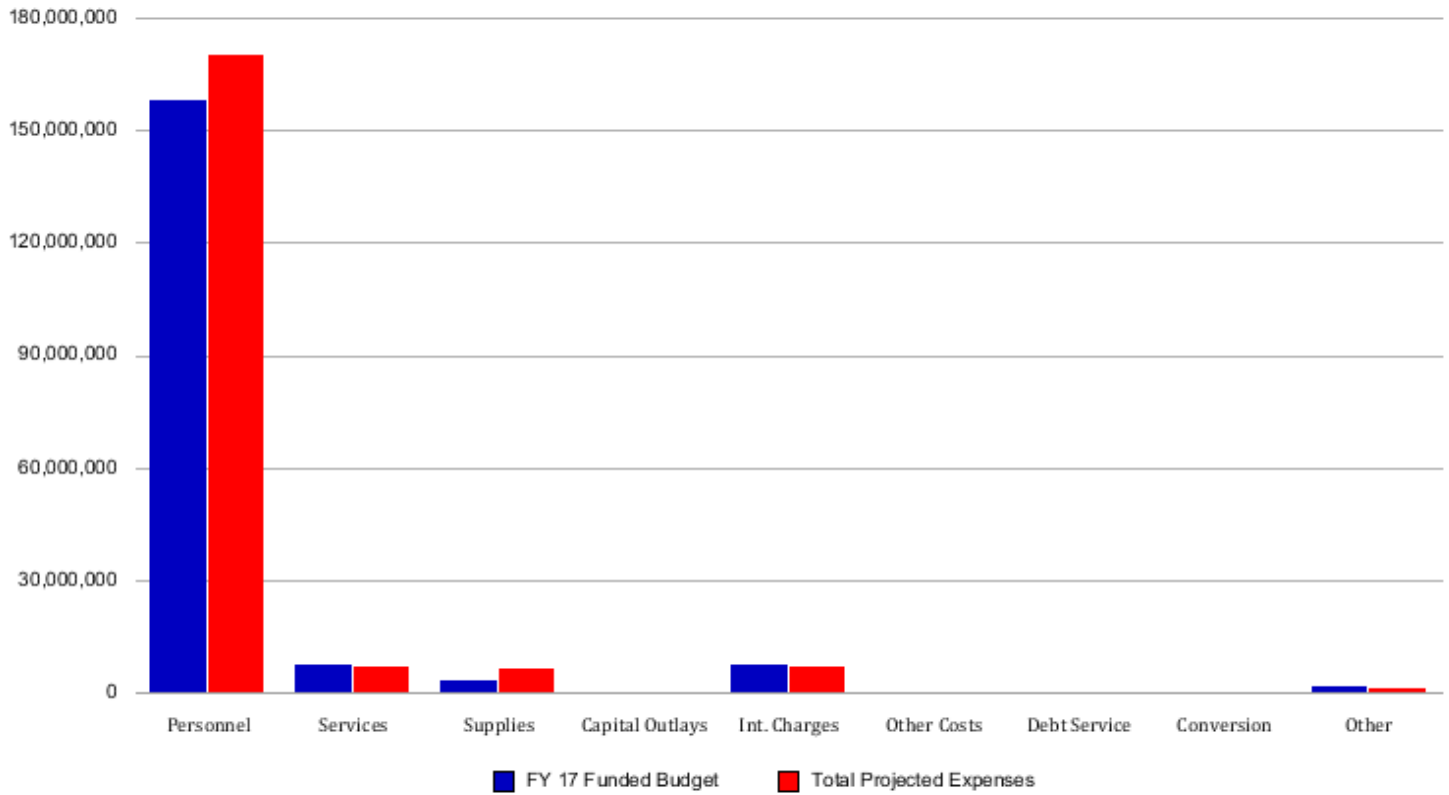
General Fund - Department Of Fire Services



Account	FY 17 Funded Budget	Actual Y-T-D (Mar)	Projected Expenses	Total Projected Expenses	Variance(\$)	Variance(%)
Personnel Services And Employee Benefits	\$66,106,765	\$54,223,856	\$14,028,517	\$68,252,373	(\$2,145,608)	(3.25%)
Purchased / Contracted Services	\$1,863,690	\$1,490,083	\$495,300	\$1,985,383	(\$121,693)	(6.53%)
Supplies	\$5,360,720	\$2,426,890	\$3,051,716	\$5,478,607	(\$117,887)	(2.20%)
Capital Outlays	\$75,026	\$61,997	\$13,029	\$75,026	\$0	0.00%
Interfund / Interdepartmental Charges	\$3,521,665	\$2,148,055	\$1,174,726	\$3,322,781	\$198,884	5.65%
Other Costs	\$406,775	\$125,070	\$281,705	\$406,775	\$0	0.00%
Debt Service	\$0	\$0	\$0	\$0	\$0	0.00%
Conversion / Summary	\$0	\$0	\$0	\$0	\$0	0.00%
Other Financing Uses	\$2,922,316	\$1,607,731	\$1,314,585	\$2,922,316	\$0	0.00%
Expenses	\$80,256,957	\$62,083,683	\$20,359,579	\$82,443,261	(\$2,186,305)	(2.72%)

Expenditure Category	Variance Explanation
Personnel Services And Employee Benefits Explanation	As of March 31, 2017, the Department of Fire Services had 116 vacant positions; seven Civilians and 109 Sworn. Variance due to unfunded sworn raises and overtime more than anticipated offset by vacant positions.
Purchased / Contracted Services Explanation	Variance due to stations and buildings maintenance repairs more than anticipated.
Supplies Explanation	Variance due to transfer for the increase in the Fulton County MOU agreement as well as costs for fire station, building needs, communication needs and EMS medical supplies more than anticipated.
Capital Outlays Explanation	Projected to spend within budget. This line includes costs for vehicle and equipment purchases.
Interfund / Interdepartmental Charges Explanation	Variance due to motor fuel more less anticipated and a reduction in AFRD take home cars.
Other Costs Explanation	Projected to spend within budget. This line consists of the Fulton County MOU.
Debt Service Explanation	N/A
Conversion / Summary Explanation	N/A
Other Financing Uses Explanation	Projected to spend within budget. This line includes the transfer to the Capital Asset Fund for GMA Lease Pool payments.

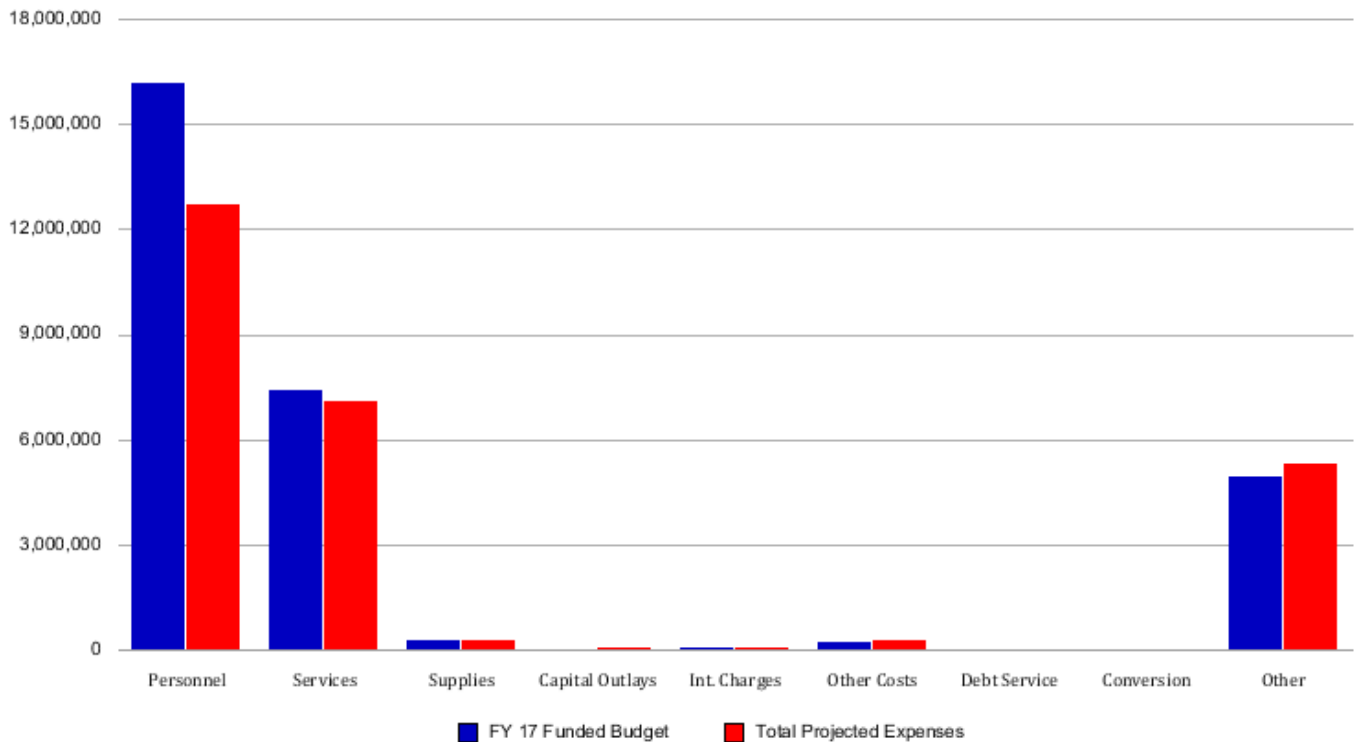
General Fund - Department Of Police Services



Account	FY 17 Funded Budget	Actual Y-T-D (Mar)	Projected Expenses	Total Projected Expenses	Variance(\$)	Variance(%)
Personnel Services And Employee Benefits	\$158,194,358	\$130,362,203	\$40,143,689	\$170,505,893	(\$12,311,535)	(7.78%)
Purchased / Contracted Services	\$7,795,390	\$6,788,718	\$881,188	\$7,669,906	\$125,484	1.61%
Supplies	\$4,082,278	\$5,528,777	\$1,279,909	\$6,808,685	(\$2,726,407)	(66.79%)
Capital Outlays	\$648,798	\$43,446	\$245,414	\$288,861	\$359,937	55.48%
Interfund / Interdepartmental Charges	\$8,165,922	\$5,338,281	\$1,946,459	\$7,284,739	\$881,183	10.79%
Other Costs	\$448,091	\$12,950	\$100,129	\$113,079	\$335,012	74.76%
Debt Service	\$0	\$0	\$0	\$0	\$0	0.00%
Conversion / Summary	\$0	\$0	\$0	\$0	\$0	0.00%
Other Financing Uses	\$2,283,335	\$863,015	\$641,951	\$1,504,965	\$778,370	34.09%
Expenses	\$181,618,172	\$148,937,390	\$45,238,739	\$194,176,129	(\$12,557,957)	(6.91%)

Expenditure Category	Variance Explanation
Personnel Services And Employee Benefits Explanation	As of March 31, 2017, the Atlanta Police Department had 222 sworn and 41 civilian vacant positions offset by position transfers from expired COPS Grant, salary increases, as well as overtime more than anticipated.
Purchased / Contracted Services Explanation	Variance due to consulting/professional services and service grants less than anticipated.
Supplies Explanation	Variance due to uniform and equipment expenses more than anticipated.
Capital Outlays Explanation	Variance due to Capital Projects and equipment purchases less than anticipated. This line includes upgrades to the Operation Shield Video Integration Center (V.I.C.).
Interfund / Interdepartmental Charges Explanation	Variance due to motor fuel and maintenance repairs less than anticipated.
Other Costs Explanation	Variance due to payment to other governments expense less than anticipated.
Debt Service Explanation	N/A
Conversion / Summary Explanation	N/A
Other Financing Uses Explanation	Variance due to GMA lease payment less than anticipated.

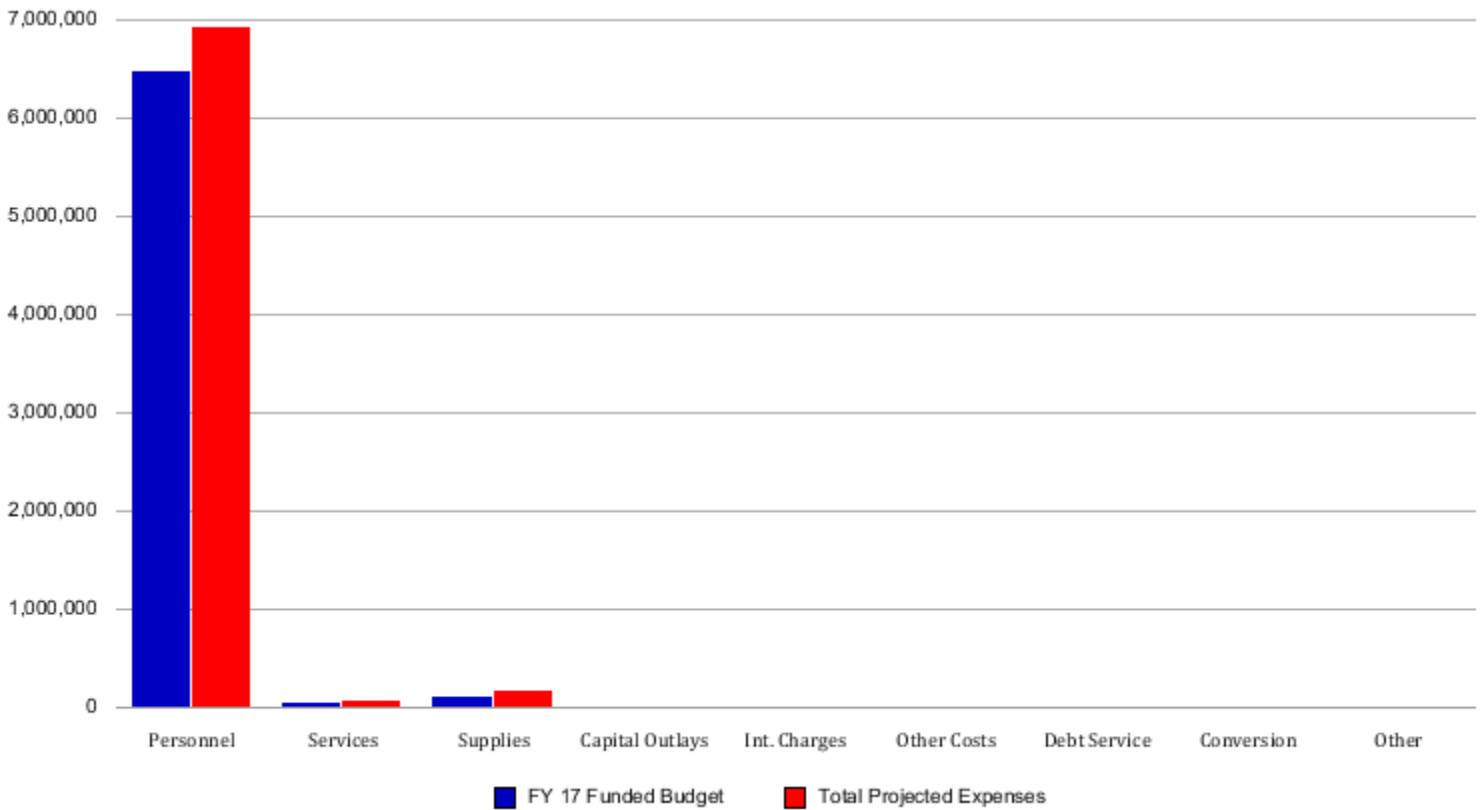
General Fund - Dept Of Planning & Community Development



Account	FY 17 Funded Budget	Actual Y-T-D (Mar)	Projected Expenses	Total Projected Expenses	Variance(\$)	Variance(%)
Personnel Services And Employee Benefits	\$16,179,385	\$9,271,192	\$3,482,470	\$12,753,662	\$3,425,723	21.17%
Purchased / Contracted Services	\$7,439,125	\$3,951,936	\$3,196,154	\$7,148,090	\$291,035	3.91%
Supplies	\$354,593	\$182,685	\$171,898	\$354,583	\$10	0.00%
Capital Outlays	\$80,000	\$52,359	\$54,990	\$107,349	(\$27,349)	(34.19%)
Interfund / Interdepartmental Charges	\$113,199	\$88,492	\$24,097	\$112,588	\$611	0.54%
Other Costs	\$270,101	\$282,675	\$69,158	\$351,833	(\$81,732)	(30.26%)
Debt Service	\$0	\$0	\$0	\$0	\$0	0.00%
Conversion / Summary	\$0	\$0	\$0	\$0	\$0	0.00%
Other Financing Uses	\$5,011,375	\$4,753,375	\$608,000	\$5,361,375	(\$350,000)	(6.98%)
Expenses	\$29,447,778	\$18,582,713	\$7,606,767	\$26,189,480	\$3,258,298	11.06%

Expenditure Category	Variance Explanation
Personnel Services And Employee Benefits Explanation	As of March 31, 2017, Department of Planning and Community Development had 53 vacant positions. Variance due to cost savings from vacancies.
Purchased / Contracted Services Explanation	Variance due to projected expenses for various projects: \$1.5MM Government District, \$165K Digital Growth Model of Atlanta, the remaining Zoning restack costs and other projects and contracts.
Supplies Explanation	Projected to spend within budget. This line includes delayed purchasing activity related to the consolidation of the Building Permit Enterprise Fund back into the General Fund per Ordinance #16-O-1422.
Capital Outlays Explanation	Variance due to furniture costs in Zoning restack that were not anticipated in the FY17 Budget.
Interfund / Interdepartmental Charges Explanation	Variance due to motor, fuel and maintenance repairs less than anticipated.
Other Costs Explanation	Variance due to bank charges more than anticipated; working with the Office of Revenue to research.
Debt Service Explanation	N/A
Conversion / Summary Explanation	N/A
Other Financing Uses Explanation	This account has utilized \$4.4MM Safe Built per Ordinance#17-O-1002 and \$350K Hyperion Project per Ordinance#16-O-1102/1330. Projected to spend \$608K Cadastral Mapping per Ordinance#17-O-1044.

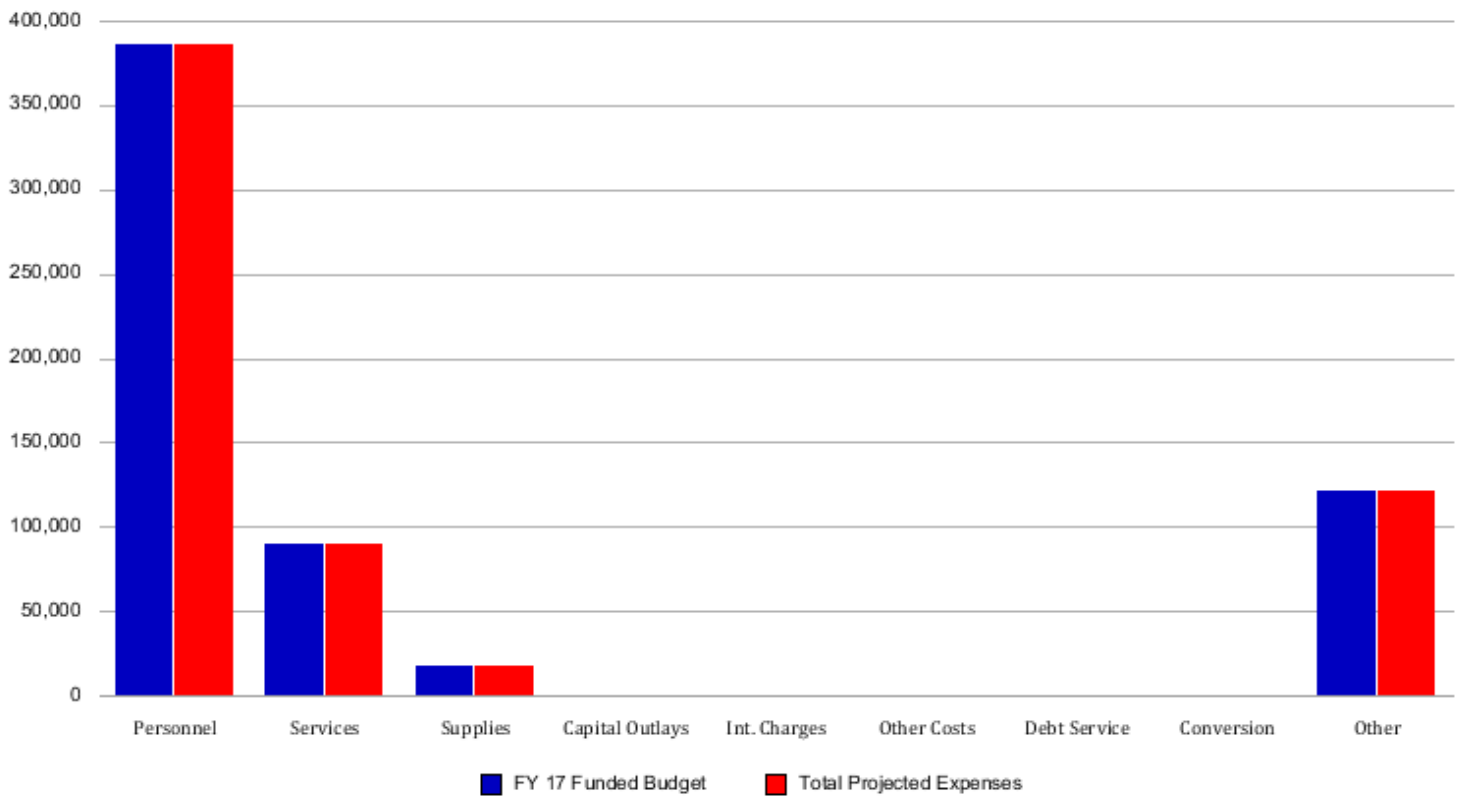
General Fund - Department Of The Solicitor



Account	FY 17 Funded Budget	Actual Y-T-D (Mar)	Projected Expenses	Total Projected Expenses	Variance(\$)	Variance(%)
Personnel Services And Employee Benefits	\$6,470,227	\$5,181,824	\$1,753,046	\$6,934,869	(\$464,642)	(7.18%)
Purchased / Contracted Services	\$59,413	\$47,081	\$40,508	\$87,589	(\$28,176)	(47.42%)
Supplies	\$123,297	\$131,094	\$57,495	\$188,588	(\$65,291)	(52.95%)
Capital Outlays	\$0	\$0	\$0	\$0	\$0	0.00%
Interfund / Interdepartmental Charges	\$9,591	\$6,347	\$3,217	\$9,564	\$27	0.28%
Other Costs	\$0	\$0	\$0	\$0	\$0	0.00%
Debt Service	\$0	\$0	\$0	\$0	\$0	0.00%
Conversion / Summary	\$0	\$0	\$0	\$0	\$0	0.00%
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	0.00%
Expenses	\$6,662,528	\$5,366,346	\$1,854,266	\$7,220,611	(\$558,083)	(8.38%)

Expenditure Category	Variance Explanation
Personnel Services And Employee Benefits Explanation	As of March 31, 2017, Office of the Solicitor had no vacant positions. Variance relates to extra help for the expansion of the pretrial diversion programs.
Purchased / Contracted Services Explanation	Variance due to unanticipated costs related to Lexis Nexis Service, postage and Outside Legal Counsel for Code Enforcement & In-Rem Appeal cases.
Supplies Explanation	Variance due to unanticipated technology needs such as computers, printers, scanners and general office supplies.
Capital Outlays Explanation	N/A
Interfund / Interdepartmental Charges Explanation	Variance due to motor, fuel and maintenance costs more than anticipated.
Other Costs Explanation	N/A
Debt Service Explanation	N/A
Conversion / Summary Explanation	N/A
Other Financing Uses Explanation	N/A

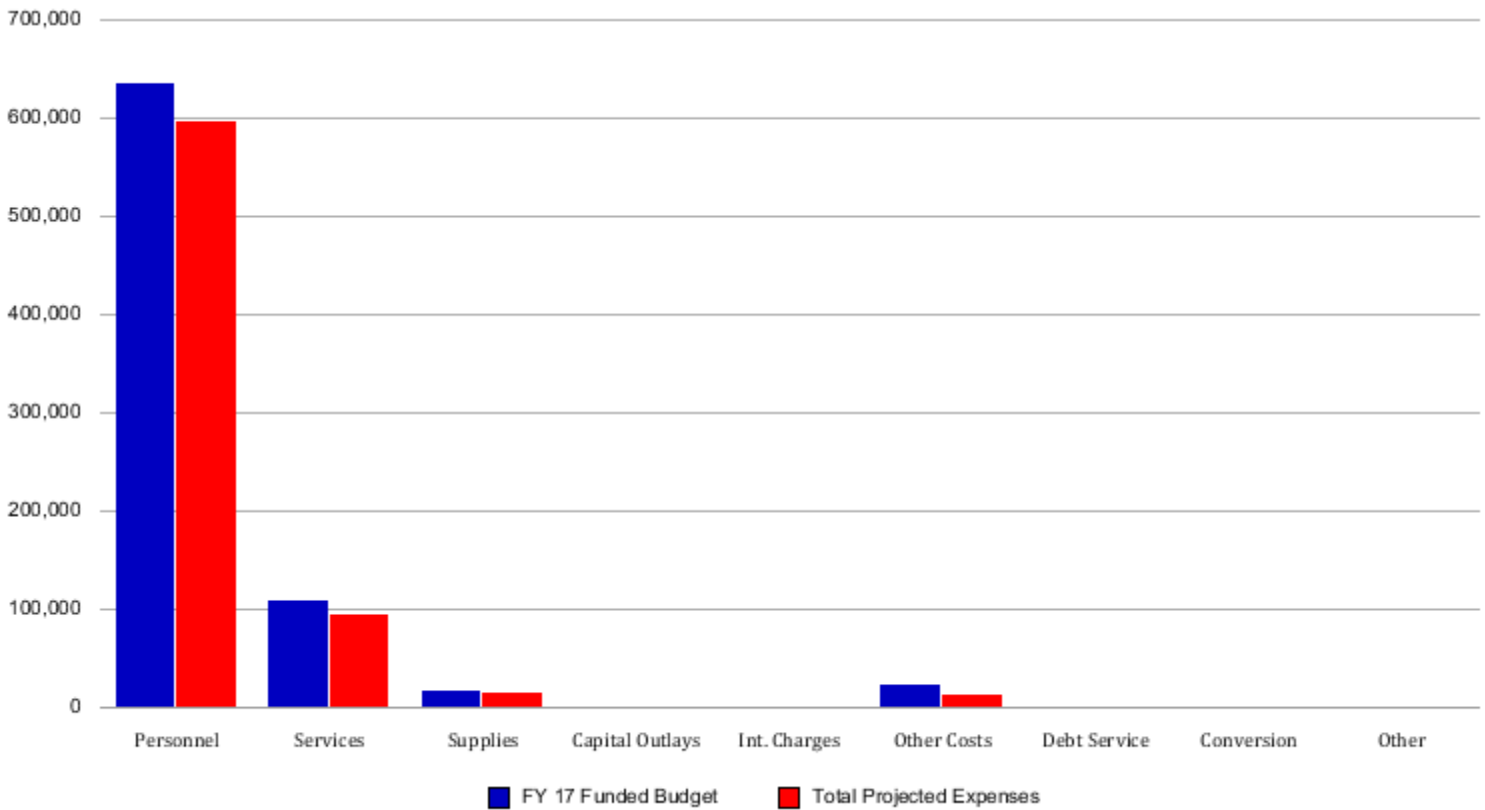
General Fund - Department Of Ethics



Account	FY 17 Funded Budget	Actual Y-T-D (Mar)	Projected Expenses	Total Projected Expenses	Variance(\$)	Variance(%)
Personnel Services And Employee Benefits	\$386,610	\$186,378	\$200,231	\$386,610	\$0	0.00%
Purchased / Contracted Services	\$91,661	\$45,404	\$46,102	\$91,506	\$155	0.17%
Supplies	\$18,870	\$9,413	\$9,612	\$19,025	(\$155)	(0.82%)
Capital Outlays	\$0	\$0	\$0	\$0	\$0	0.00%
Interfund / Interdepartmental Charges	\$0	\$0	\$0	\$0	\$0	0.00%
Other Costs	\$1,400	\$0	\$1,400	\$1,400	\$0	0.00%
Debt Service	\$0	\$0	\$0	\$0	\$0	0.00%
Conversion / Summary	\$0	\$0	\$0	\$0	\$0	0.00%
Other Financing Uses	\$122,020	\$0	\$122,020	\$122,020	\$0	0.00%
Expenses	\$620,561	\$241,195	\$379,366	\$620,561	\$0	0.00%

Expenditure Category	Variance Explanation
Personnel Services And Employee Benefits Explanation	As of March 31, 2017, the Ethics Office had one vacant position. This line includes retroactive salary for the City Ethics Officer.
Purchased / Contracted Services Explanation	Variance due to purchased/contracted services less than anticipated. Funds will be reallocated for supply spending.
Supplies Explanation	Variance due to supplies more than anticipated.
Capital Outlays Explanation	N/A
Interfund / Interdepartmental Charges Explanation	N/A
Other Costs Explanation	Projected to spend within budget. This line includes the Commissioner contingency expense.
Debt Service Explanation	N/A
Conversion / Summary Explanation	N/A
Other Financing Uses Explanation	Projected to spend within budget. Funding utilized for the update and implementation of an Electronic filing system.

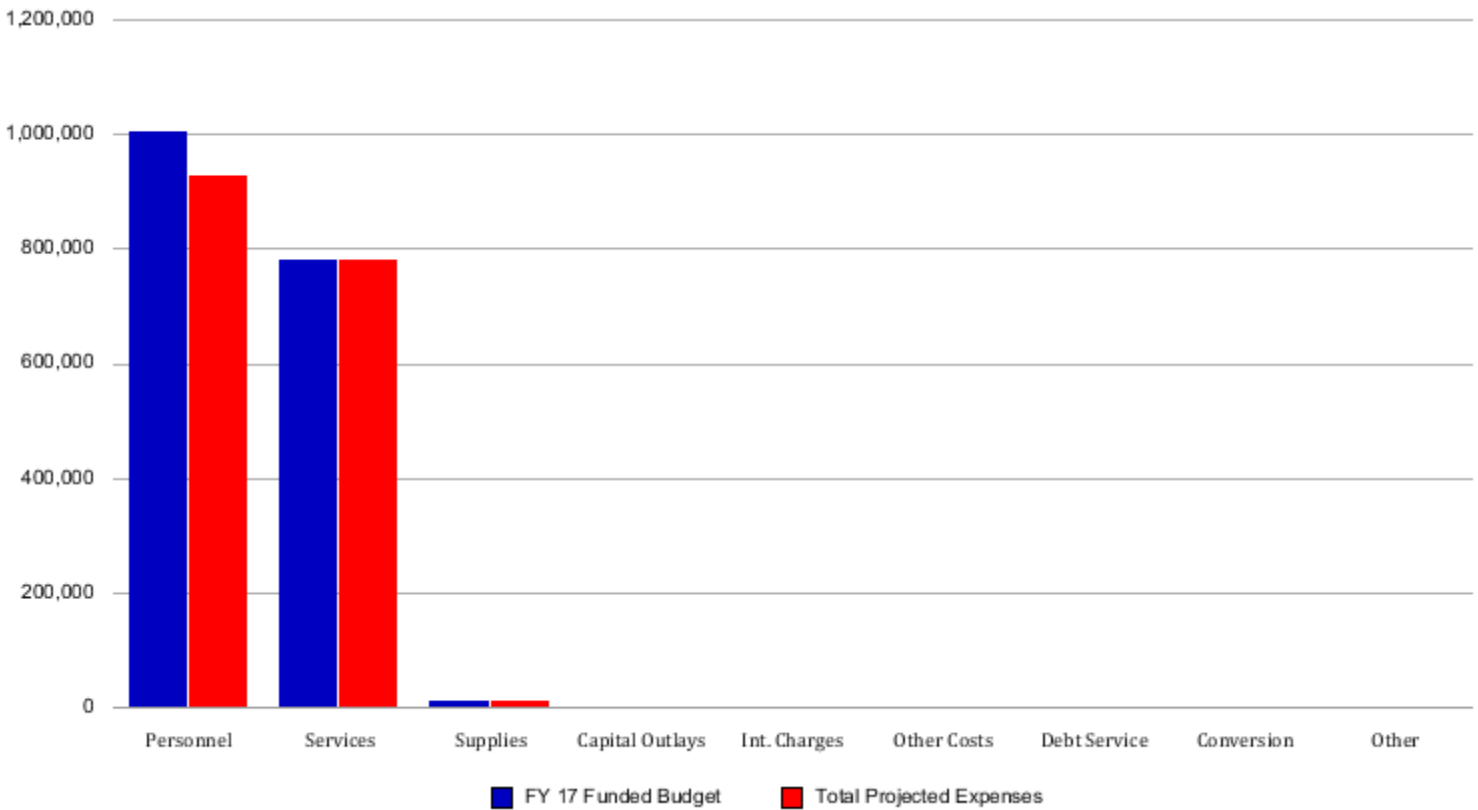
General Fund - Atlanta Citizens Review Board



Account	FY 17 Funded Budget	Actual Y-T-D (Mar)	Projected Expenses	Total Projected Expenses	Variance(\$)	Variance(%)
Personnel Services And Employee Benefits	\$634,976	\$437,418	\$158,744	\$596,162	\$38,814	6.11%
Purchased / Contracted Services	\$110,025	\$60,369	\$36,750	\$97,119	\$12,906	11.73%
Supplies	\$19,779	\$11,977	\$5,115	\$17,092	\$2,687	13.59%
Capital Outlays	\$0	\$0	\$0	\$0	\$0	0.00%
Interfund / Interdepartmental Charges	\$0	\$0	\$0	\$0	\$0	0.00%
Other Costs	\$24,932	\$6,780	\$8,468	\$15,248	\$9,684	38.84%
Debt Service	\$0	\$0	\$0	\$0	\$0	0.00%
Conversion / Summary	\$0	\$0	\$0	\$0	\$0	0.00%
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	0.00%
Expenses	\$789,712	\$516,543	\$209,077	\$725,620	\$64,092	8.12%

Expenditure Category	Variance Explanation
Personnel Services And Employee Benefits Explanation	As of March 31, 2017, the Atlanta Citizen Review board had no vacant positions. Variance is due to salary adjustments.
Purchased / Contracted Services Explanation	Variance due to web maintenance, printing, mediation services and bench advertisement payments less than anticipated.
Supplies Explanation	Variance due to supply spending less than anticipated.
Capital Outlays Explanation	N/A
Interfund / Interdepartmental Charges Explanation	N/A
Other Costs Explanation	Variance due to board stipends and training less than anticipated.
Debt Service Explanation	N/A
Conversion / Summary Explanation	N/A
Other Financing Uses Explanation	N/A

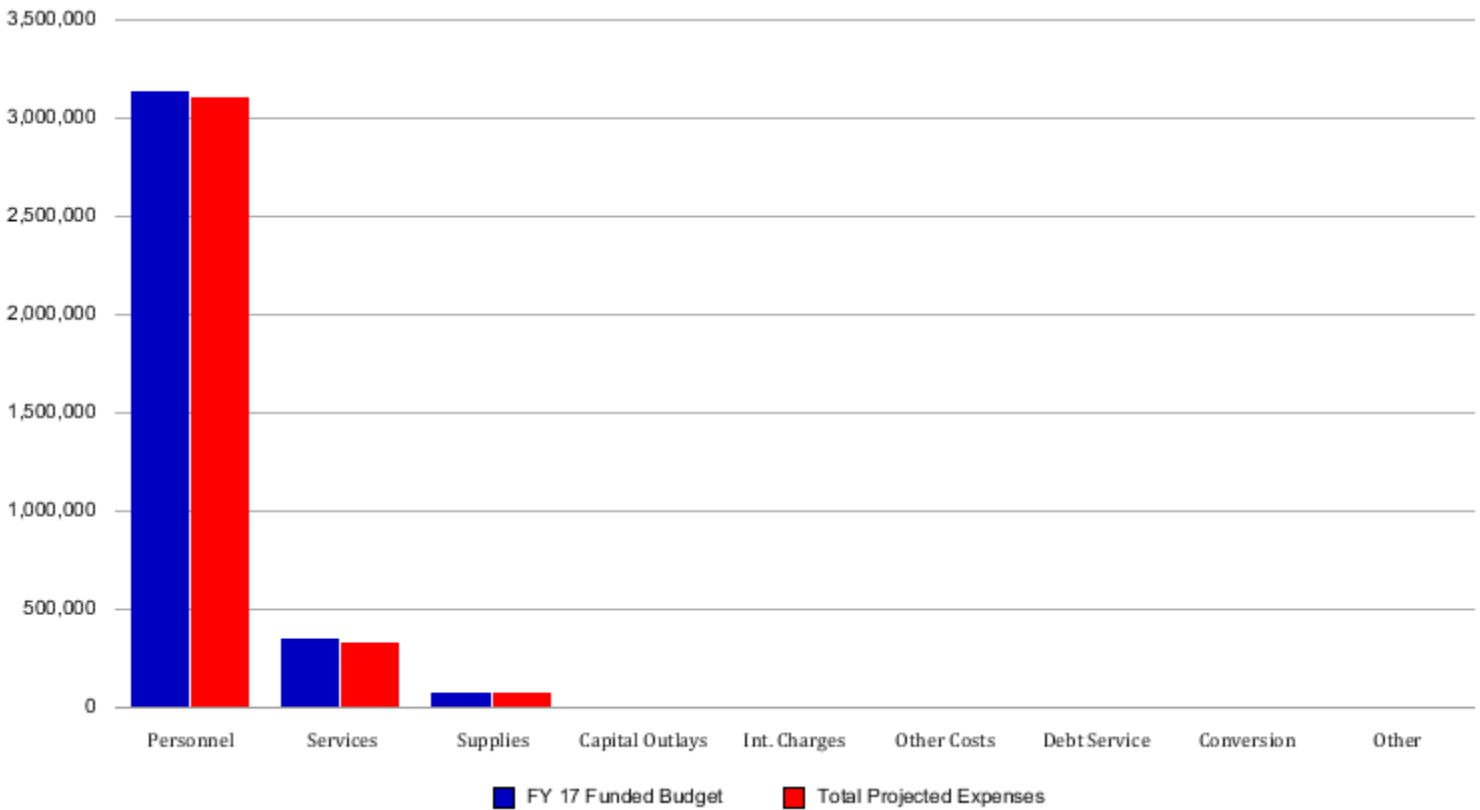
General Fund - Department Of Audit



Account	FY 17 Funded Budget	Actual Y-T-D (Mar)	Projected Expenses	Total Projected Expenses	Variance(\$)	Variance(%)
Personnel Services And Employee Benefits	\$1,005,214	\$678,247	\$250,654	\$928,901	\$76,313	7.59%
Purchased / Contracted Services	\$781,811	\$283,483	\$498,328	\$781,811	\$0	0.00%
Supplies	\$14,986	\$7,231	\$7,755	\$14,986	\$0	0.00%
Capital Outlays	\$0	\$0	\$0	\$0	\$0	0.00%
Interfund / Interdepartmental Charges	\$0	\$0	\$0	\$0	\$0	0.00%
Other Costs	\$2,800	\$1,212	\$1,588	\$2,800	\$0	0.00%
Debt Service	\$0	\$0	\$0	\$0	\$0	0.00%
Conversion / Summary	\$0	\$0	\$0	\$0	\$0	0.00%
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	0.00%
Expenses	\$1,804,811	\$970,173	\$758,325	\$1,728,498	\$76,313	4.23%

Expenditure Category	Variance Explanation
Personnel Services And Employee Benefits Explanation	As of March 31, 2017, the City Auditor's Office had one vacant position, split funded.
Purchased / Contracted Services Explanation	Projected to spend within budget. This line includes financial audits and contracted special audits.
Supplies Explanation	Projected to spend within budget. This line includes office supplies.
Capital Outlays Explanation	N/A
Interfund / Interdepartmental Charges Explanation	N/A
Other Costs Explanation	Projected to spend within budget. This line includes audit committee meeting expenses.
Debt Service Explanation	N/A
Conversion / Summary Explanation	N/A
Other Financing Uses Explanation	N/A

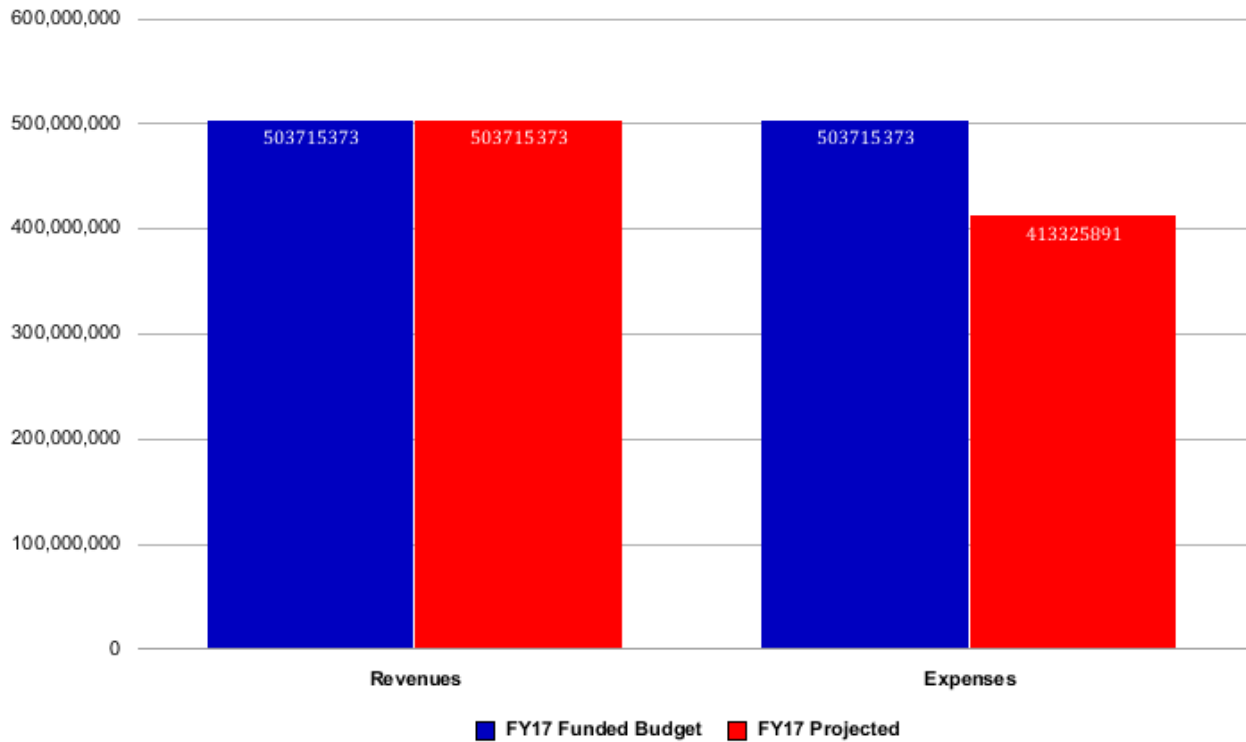
General Fund - Department Of Public Defender



Account	FY 17 Funded Budget	Actual Y-T-D (Mar)	Projected Expenses	Total Projected Expenses	Variance(\$)	Variance(%)
Personnel Services And Employee Benefits	\$3,139,088	\$2,336,169	\$767,719	\$3,103,888	\$35,200	1.12%
Purchased / Contracted Services	\$362,217	\$224,303	\$114,146	\$338,449	\$23,768	6.56%
Supplies	\$85,103	\$66,599	\$13,668	\$80,268	\$4,835	5.68%
Capital Outlays	\$0	\$0	\$0	\$0	\$0	0.00%
Interfund / Interdepartmental Charges	\$0	\$650	\$0	\$650	(\$650)	0.00%
Other Costs	\$0	\$0	\$0	\$0	\$0	0.00%
Debt Service	\$0	\$0	\$0	\$0	\$0	0.00%
Conversion / Summary	\$0	\$0	\$0	\$0	\$0	0.00%
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	0.00%
Expenses	\$3,586,408	\$2,627,721	\$895,534	\$3,523,255	\$63,153	1.76%

Expenditure Category	Variance Explanation
Personnel Services And Employee Benefits Explanation	As of March 31, 2017, the Department of Public Defender had one vacant position.
Purchased / Contracted Services Explanation	Variance due to purchased/contracted services less than anticipated.
Supplies Explanation	Variance due to supplies less than anticipated.
Capital Outlays Explanation	N/A
Interfund / Interdepartmental Charges Explanation	Variance due to motor fuel and maintenance repairs more than anticipated.
Other Costs Explanation	N/A
Debt Service Explanation	N/A
Conversion / Summary Explanation	N/A
Other Financing Uses Explanation	N/A

Airport Revenue Fund BUDGET VARIANCE ANALYSIS AND PROJECTION



Account	FY15 Actual Y-T-D(Mar)	FY16 Actual Y-T-D(Mar)	FY17 Funded Budget	FY17 Actual Y-T-D(Mar)	FY17 Projected	Variance (\$)	Variance (%)
Revenues	\$364,476,849	\$365,317,514	\$503,715,373	\$369,550,782	\$503,715,373	\$0	\$0.00%
Expenses	\$288,589,738	\$304,031,079	\$503,715,373	\$303,915,321	\$413,325,891	\$90,389,482	\$17.94%
Surplus (Deficit)	\$75,887,112	\$61,286,436	\$0	\$65,635,461	\$90,389,482	\$90,389,482	N/A

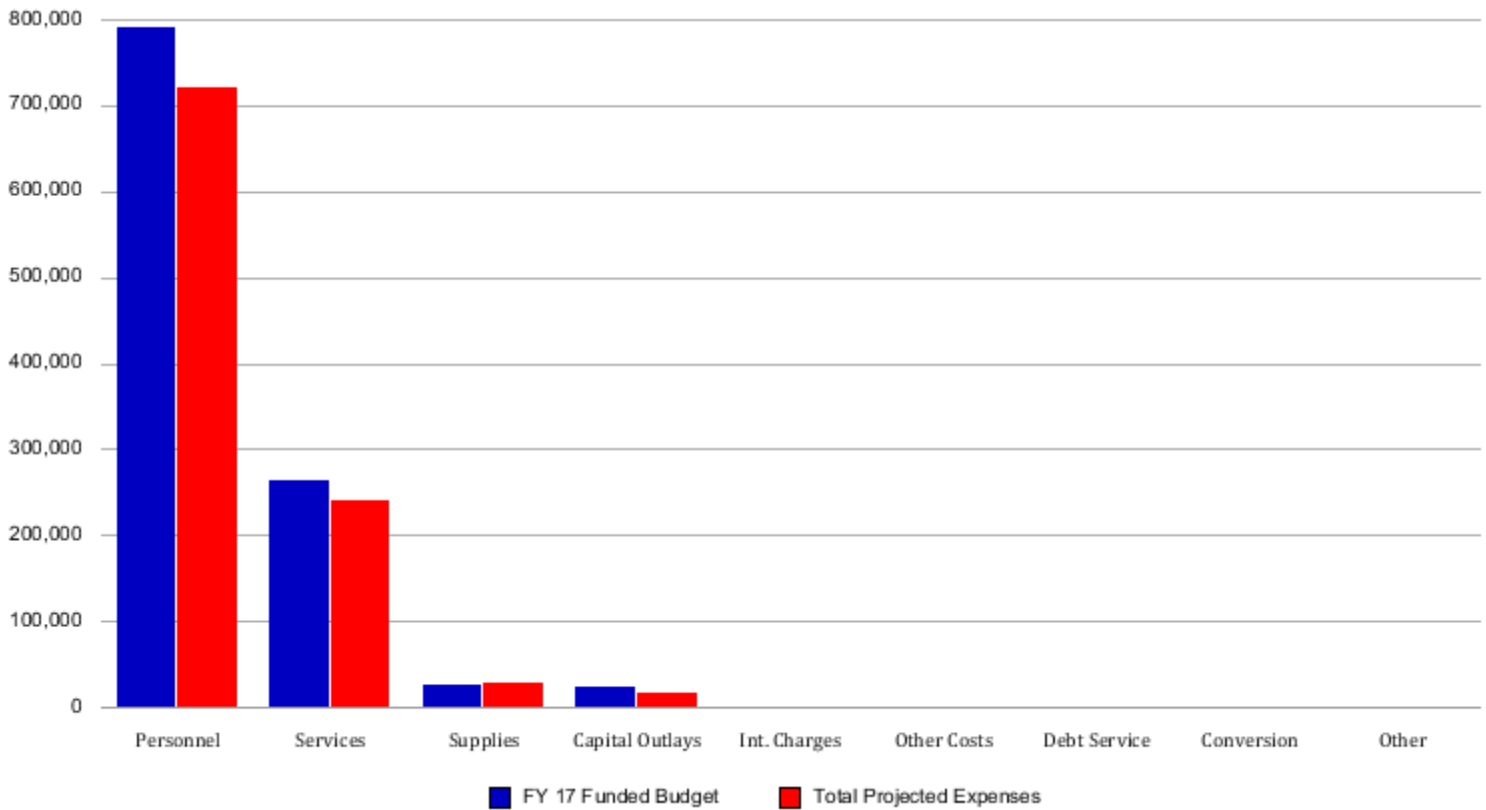
Major Revenue Variances:

As of March 31 2017, the Department of Aviation anticipates being on target with the budget. The decreases in several revenue categories will be offset by increases in Transportation Network Companies landside and car rentals revenues.

Major Expenditure Variances:

Expenses are projected to be under budget at year end by \$90MM. This is due mainly to the reserve balance of \$80MM, service contracts slow to materialize and delays in the Contract negotiations Request For Proposal process \$8MM and vacant positions \$2MM.

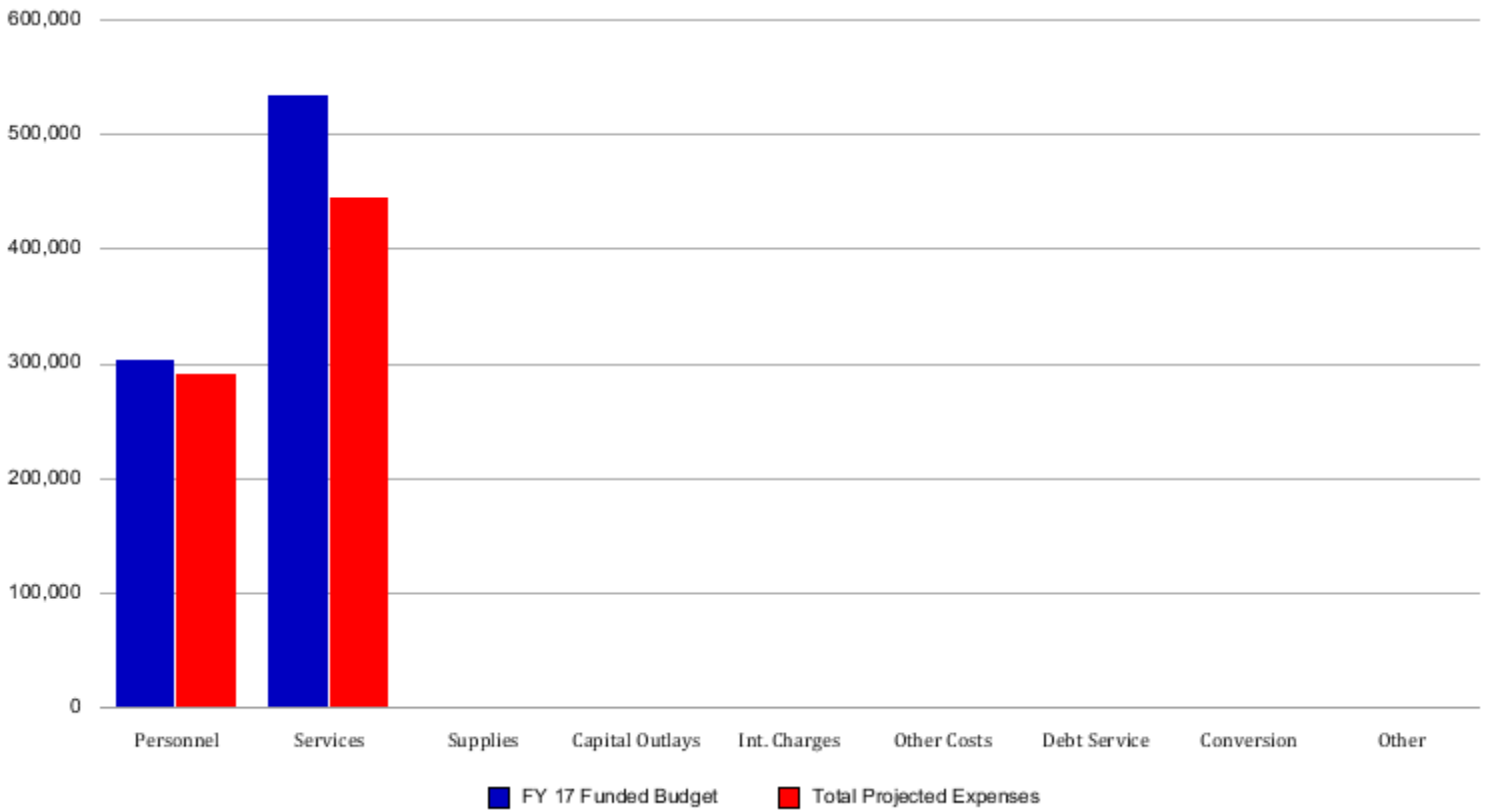
Airport Revenue Fund - Executive Offices



Account	FY 17 Funded Budget	Actual Y-T-D (Mar)	Projected Expenses	Total Projected Expenses	Variance(\$)	Variance(%)
Personnel Services And Employee Benefits	\$790,931	\$521,924	\$200,498	\$722,422	\$68,509	8.66%
Purchased / Contracted Services	\$266,697	\$146,457	\$96,821	\$243,278	\$23,419	8.78%
Supplies	\$28,337	\$24,613	\$6,421	\$31,033	(\$2,696)	(9.51%)
Capital Outlays	\$25,985	\$13,781	\$5,000	\$18,781	\$7,204	27.72%
Interfund / Interdepartmental Charges	\$0	\$0	\$0	\$0	\$0	0.00%
Other Costs	\$0	\$0	\$0	\$0	\$0	0.00%
Debt Service	\$0	\$0	\$0	\$0	\$0	0.00%
Conversion / Summary	\$0	\$0	\$0	\$0	\$0	0.00%
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	0.00%
Expenses	\$1,111,950	\$706,775	\$308,739	\$1,015,514	\$96,436	8.67%

Expenditure Category	Variance Explanation
Personnel Services And Employee Benefits Explanation	As of March 31, 2017, the Executive Offices had 12 vacant positions, of which 10 were split-funded.
Purchased / Contracted Services Explanation	Variance due to purchased/contracted services less than anticipated.
Supplies Explanation	Variance due to supplies more than anticipated.
Capital Outlays Explanation	Variance due to machinery and equipment expenses less than anticipated.
Interfund / Interdepartmental Charges Explanation	N/A
Other Costs Explanation	N/A
Debt Service Explanation	N/A
Conversion / Summary Explanation	N/A
Other Financing Uses Explanation	N/A

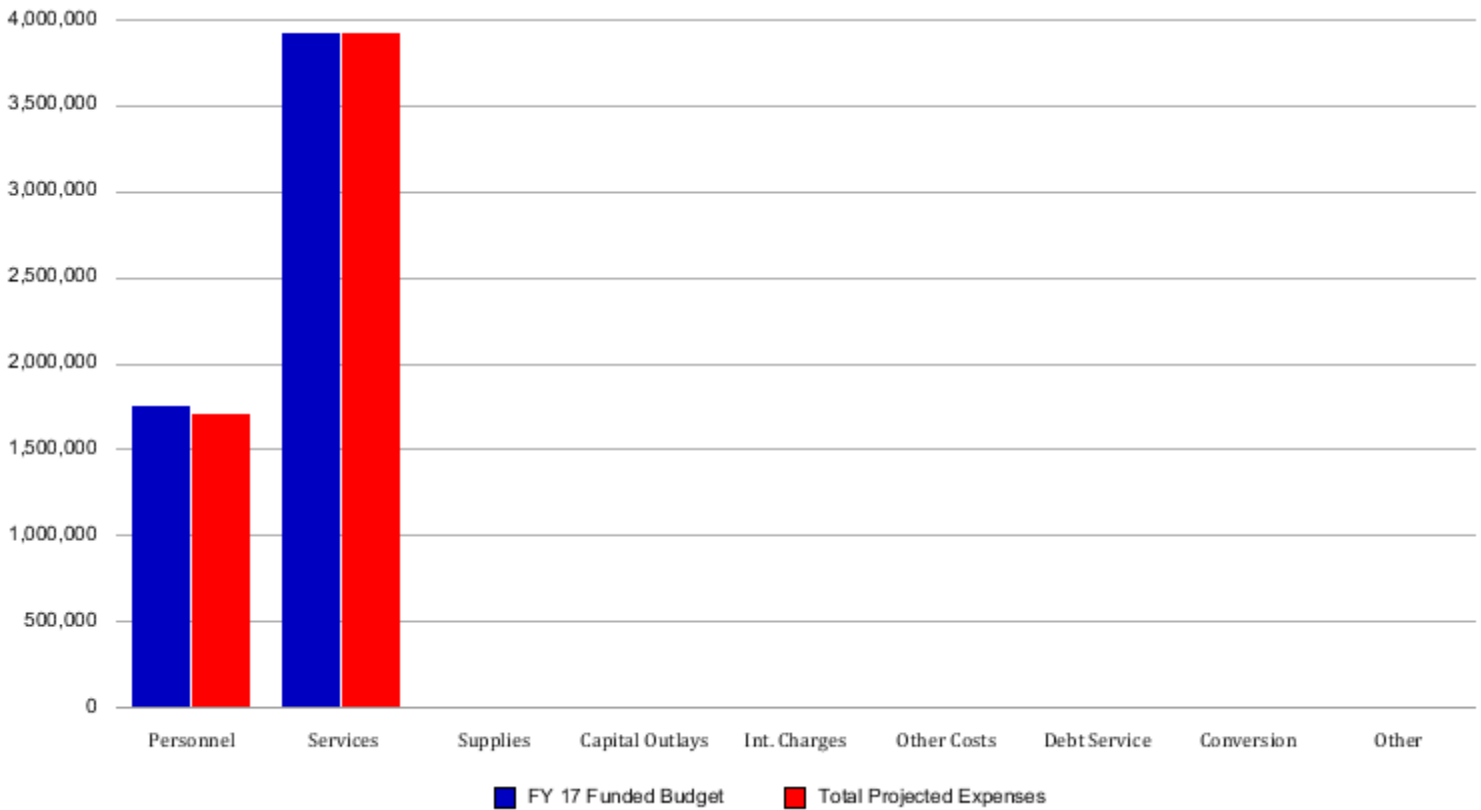
Airport Revenue Fund - Department Of Atlanta Information Management



Account	FY 17 Funded Budget	Actual Y-T-D (Mar)	Projected Expenses	Total Projected Expenses	Variance(\$)	Variance(%)
Personnel Services And Employee Benefits	\$304,789	\$223,934	\$67,200	\$291,134	\$13,655	4.48%
Purchased / Contracted Services	\$534,919	\$115,726	\$330,428	\$446,154	\$88,765	16.59%
Supplies	\$0	\$0	\$0	\$0	\$0	0.00%
Capital Outlays	\$0	\$0	\$0	\$0	\$0	0.00%
Interfund / Interdepartmental Charges	\$0	\$0	\$0	\$0	\$0	0.00%
Other Costs	\$0	\$0	\$0	\$0	\$0	0.00%
Debt Service	\$0	\$0	\$0	\$0	\$0	0.00%
Conversion / Summary	\$0	\$0	\$0	\$0	\$0	0.00%
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	0.00%
Expenses	\$839,708	\$339,661	\$397,628	\$737,289	\$102,419	12.20%

Expenditure Category	Variance Explanation
Personnel Services And Employee Benefits Explanation	As of March 31, 2017. AIM has no vacant positions. Variance due to extra help less than anticipated.
Purchased / Contracted Services Explanation	Variance due to telecommunications expenses less than anticipated.
Supplies Explanation	N/A
Capital Outlays Explanation	N/A
Interfund / Interdepartmental Charges Explanation	N/A
Other Costs Explanation	N/A
Debt Service Explanation	N/A
Conversion / Summary Explanation	N/A
Other Financing Uses Explanation	N/A

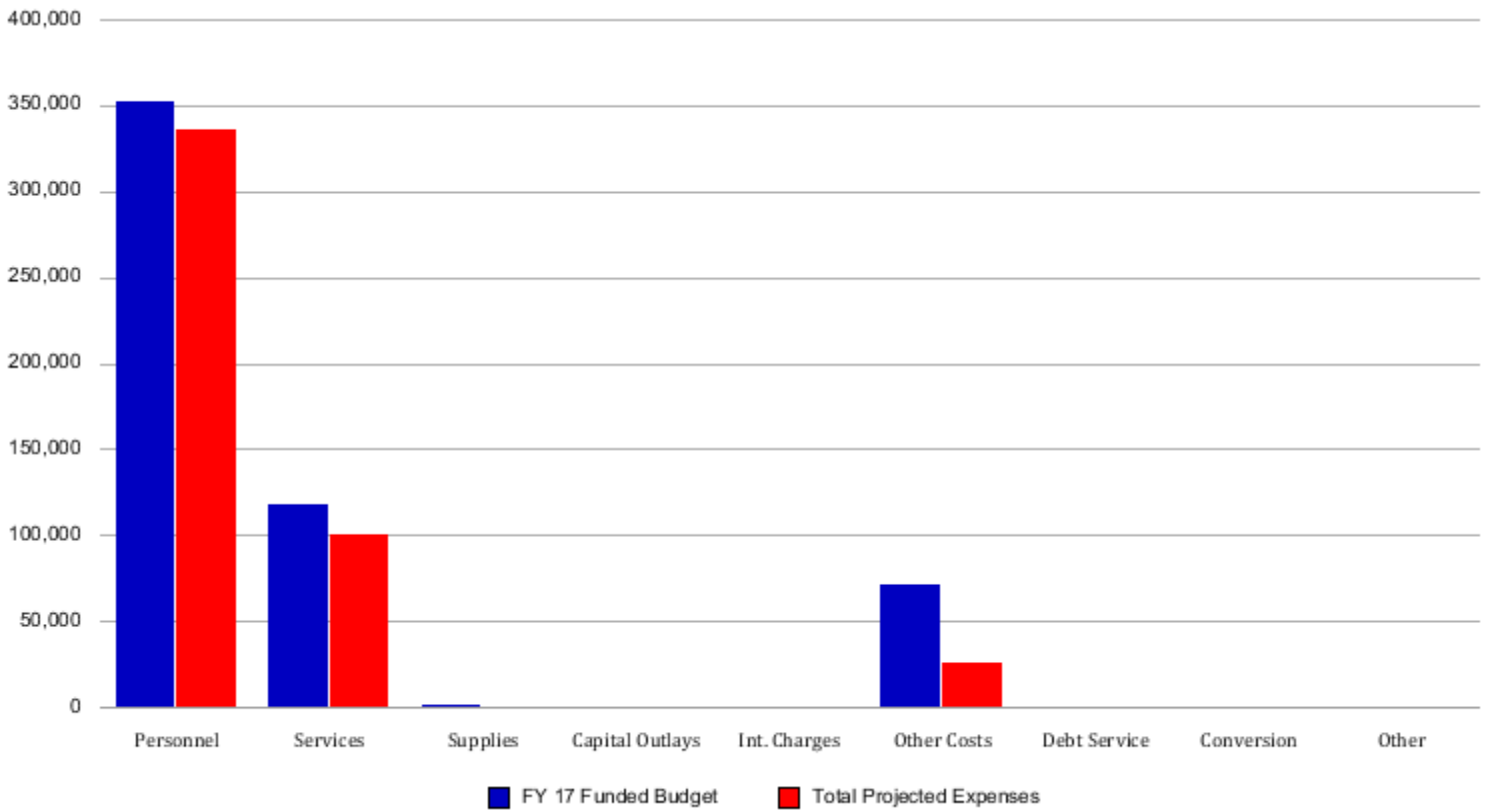
Airport Revenue Fund - Department Of Law



Account	FY 17 Funded Budget	Actual Y-T-D (Mar)	Projected Expenses	Total Projected Expenses	Variance(\$)	Variance(%)
Personnel Services And Employee Benefits	\$1,759,970	\$1,243,562	\$467,808	\$1,711,371	\$48,599	2.76%
Purchased / Contracted Services	\$3,919,621	\$3,484,737	\$434,884	\$3,919,621	\$0	0.00%
Supplies	\$20,891	\$13,263	\$4,421	\$17,684	\$3,207	15.35%
Capital Outlays	\$0	\$0	\$0	\$0	\$0	0.00%
Interfund / Interdepartmental Charges	\$0	\$0	\$0	\$0	\$0	0.00%
Other Costs	\$8,500	\$1,487	\$4,658	\$6,145	\$2,355	27.71%
Debt Service	\$0	\$0	\$0	\$0	\$0	0.00%
Conversion / Summary	\$0	\$0	\$0	\$0	\$0	0.00%
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	0.00%
Expenses	\$5,708,982	\$4,743,050	\$911,771	\$5,654,821	\$54,161	0.95%

Expenditure Category	Variance Explanation
Personnel Services And Employee Benefits Explanation	As of March 31, 2017, the Department of Law had four vacant positions. Variance due to timing of filling vacant positions and personnel adjustments.
Purchased / Contracted Services Explanation	Projected to spend within budget.
Supplies Explanation	Variance due to supply spending less than anticipated.
Capital Outlays Explanation	N/A
Interfund / Interdepartmental Charges Explanation	N/A
Other Costs Explanation	Variance due other costs less than anticipated.
Debt Service Explanation	N/A
Conversion / Summary Explanation	N/A
Other Financing Uses Explanation	N/A

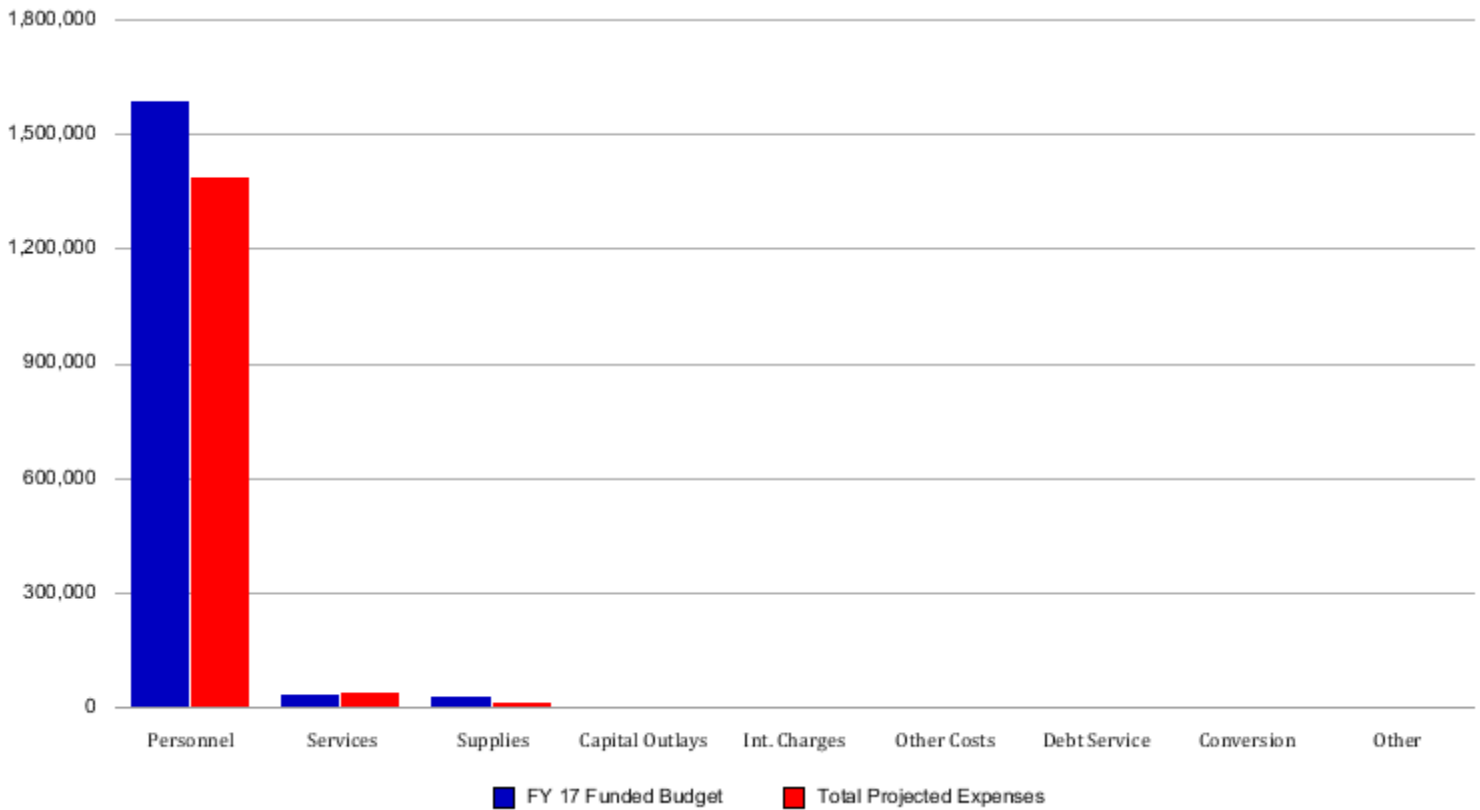
Airport Revenue Fund - Department Of Finance



Account	FY 17 Funded Budget	Actual Y-T-D (Mar)	Projected Expenses	Total Projected Expenses	Variance(\$)	Variance(%)
Personnel Services And Employee Benefits	\$353,008	\$238,707	\$97,814	\$336,521	\$16,487	4.67%
Purchased / Contracted Services	\$118,786	\$67,450	\$33,898	\$101,348	\$17,438	14.68%
Supplies	\$2,961	\$0	\$987	\$987	\$1,975	66.68%
Capital Outlays	\$0	\$0	\$0	\$0	\$0	0.00%
Interfund / Interdepartmental Charges	\$0	\$0	\$0	\$0	\$0	0.00%
Other Costs	\$72,917	\$2,500	\$24,306	\$26,806	\$46,111	63.24%
Debt Service	\$0	\$0	\$0	\$0	\$0	0.00%
Conversion / Summary	\$0	\$0	\$0	\$0	\$0	0.00%
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	0.00%
Expenses	\$547,672	\$308,656	\$157,004	\$465,660	\$82,012	14.97%

Expenditure Category	Variance Explanation
Personnel Services And Employee Benefits Explanation	As of March 31, 2017, the Department of Finance had no vacant positions. Variance due to personnel adjustments.
Purchased / Contracted Services Explanation	Variance due to purchased/contracted services less than anticipated.
Supplies Explanation	Variance due to supplies less than anticipated.
Capital Outlays Explanation	N/A
Interfund / Interdepartmental Charges Explanation	N/A
Other Costs Explanation	Variance due to bank charges less than anticipated.
Debt Service Explanation	N/A
Conversion / Summary Explanation	N/A
Other Financing Uses Explanation	N/A

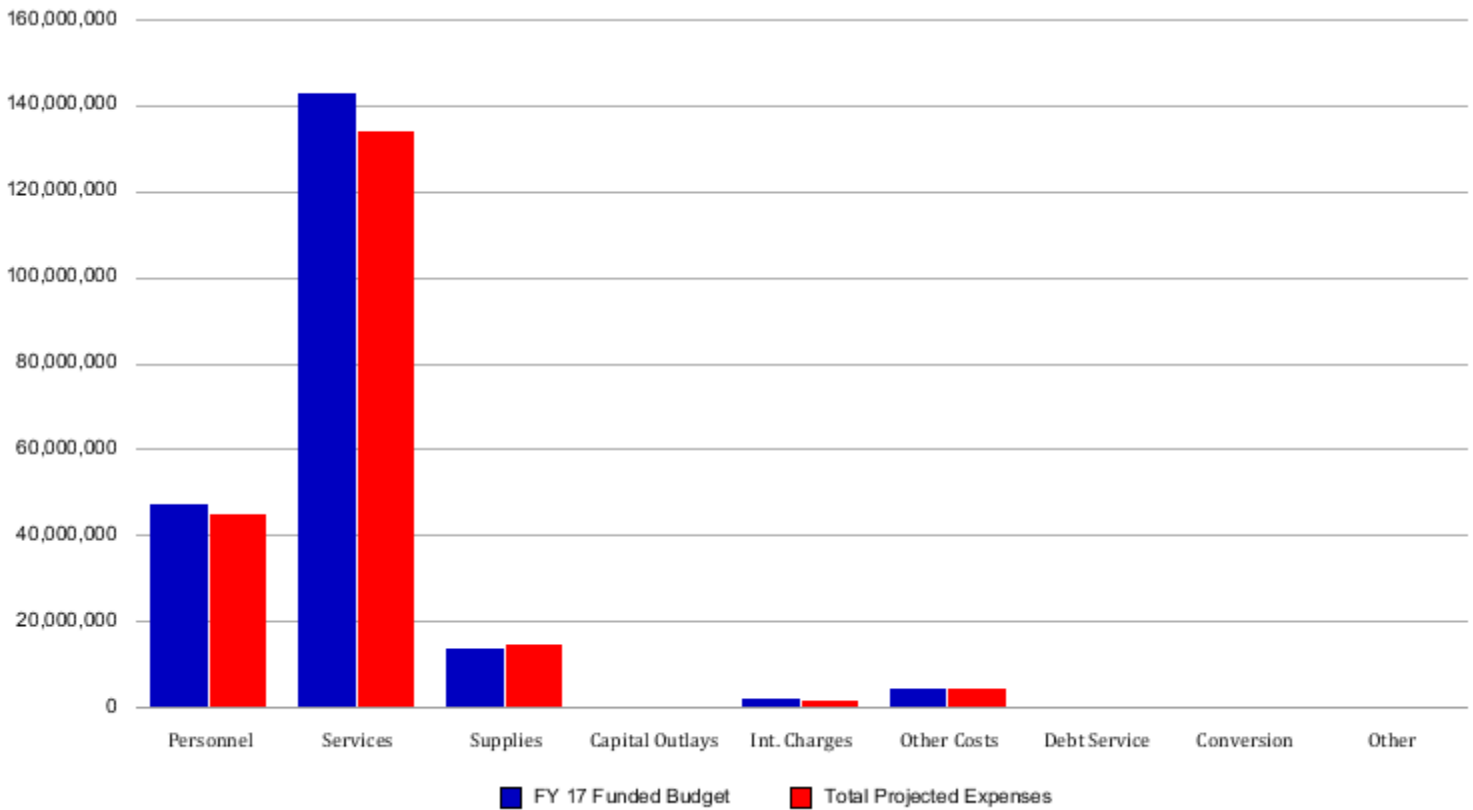
Airport Revenue Fund - Department Of Procurement



Account	FY 17 Funded Budget	Actual Y-T-D (Mar)	Projected Expenses	Total Projected Expenses	Variance(\$)	Variance(%)
Personnel Services And Employee Benefits	\$1,586,507	\$937,532	\$451,758	\$1,389,290	\$197,217	12.43%
Purchased / Contracted Services	\$36,689	\$5,322	\$38,003	\$43,325	(\$6,636)	(18.09%)
Supplies	\$31,332	\$11,039	\$7,788	\$18,826	\$12,506	39.91%
Capital Outlays	\$0	\$0	\$0	\$0	\$0	0.00%
Interfund / Interdepartmental Charges	\$0	\$0	\$0	\$0	\$0	0.00%
Other Costs	\$0	\$0	\$0	\$0	\$0	0.00%
Debt Service	\$0	\$0	\$0	\$0	\$0	0.00%
Conversion / Summary	\$0	\$0	\$0	\$0	\$0	0.00%
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	0.00%
Expenses	\$1,654,528	\$953,892	\$497,548	\$1,451,441	\$203,087	12.27%

Expenditure Category	Variance Explanation
Personnel Services And Employee Benefits Explanation	As of March 31, 2017, the Department of Procurement had two vacant positions.
Purchased / Contracted Services Explanation	Variance due to copier lease/service and copier expenses more than anticipated.
Supplies Explanation	Variance due to office supplies and equipment less than anticipated.
Capital Outlays Explanation	N/A
Interfund / Interdepartmental Charges Explanation	N/A
Other Costs Explanation	N/A
Debt Service Explanation	N/A
Conversion / Summary Explanation	N/A
Other Financing Uses Explanation	N/A

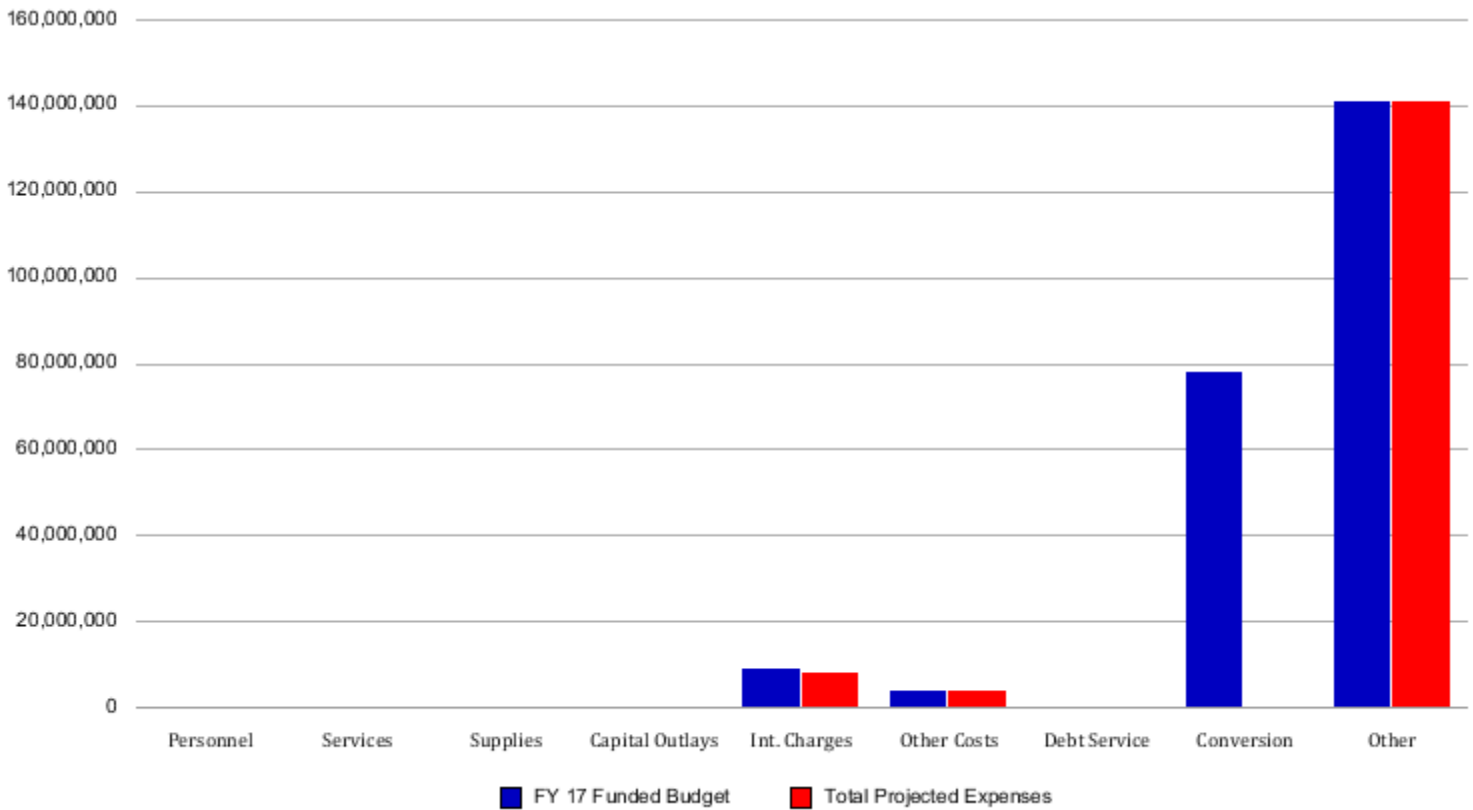
Airport Revenue Fund - Department Of Aviation



Account	FY 17 Funded Budget	Actual Y-T-D (Mar)	Projected Expenses	Total Projected Expenses	Variance(\$)	Variance(%)
Personnel Services And Employee Benefits	\$47,733,642	\$33,285,468	\$12,053,361	\$45,338,829	\$2,394,813	5.02%
Purchased / Contracted Services	\$142,906,354	\$86,834,592	\$47,102,702	\$133,937,294	\$8,969,060	6.28%
Supplies	\$14,074,002	\$11,519,403	\$3,388,613	\$14,908,016	(\$834,014)	(5.93%)
Capital Outlays	\$117,000	(\$4,234)	\$27,500	\$23,266	\$93,734	80.11%
Interfund / Interdepartmental Charges	\$2,302,655	\$1,466,007	\$661,456	\$2,127,463	\$175,192	7.61%
Other Costs	\$5,046,610	\$2,822,203	\$2,224,408	\$5,046,610	\$0	0.00%
Debt Service	\$0	\$0	\$0	\$0	\$0	0.00%
Conversion / Summary	\$0	\$0	\$0	\$0	\$0	0.00%
Other Financing Uses	\$0	\$350,000	\$0	\$350,000	(\$350,000)	0.00%
Expenses	\$212,180,263	\$136,273,439	\$65,458,040	\$201,731,479	\$10,448,784	4.92%

Expenditure Category	Variance Explanation
Personnel Services And Employee Benefits Explanation	As of March 31, 2017, the Department of Aviation had 66 vacant positions; offset slightly by increase in overtime due to airfield maintenance.
Purchased / Contracted Services Explanation	Variance due to Skytrain Automated Guideway Transit System, Gate Guard On-Call IT/ Engineering Security Maintenance and Customer Service Contracts slow to materialize including delays in the Contract negotiations Request For Proposal (RFP) process.
Supplies Explanation	Variance due to supplies more than anticipated.
Capital Outlays Explanation	Variance due to capital outlays less than anticipated.
Interfund / Interdepartmental Charges Explanation	Variance due to motor fuel and equipment charges less than anticipated.
Other Costs Explanation	Projected to spend within budget. This line includes property tax payments.
Debt Service Explanation	N/A
Conversion / Summary Explanation	N/A
Other Financing Uses Explanation	Variance due to funding for Hyperion Project per Ordinance #16-0-1102 & 16-0-1330.

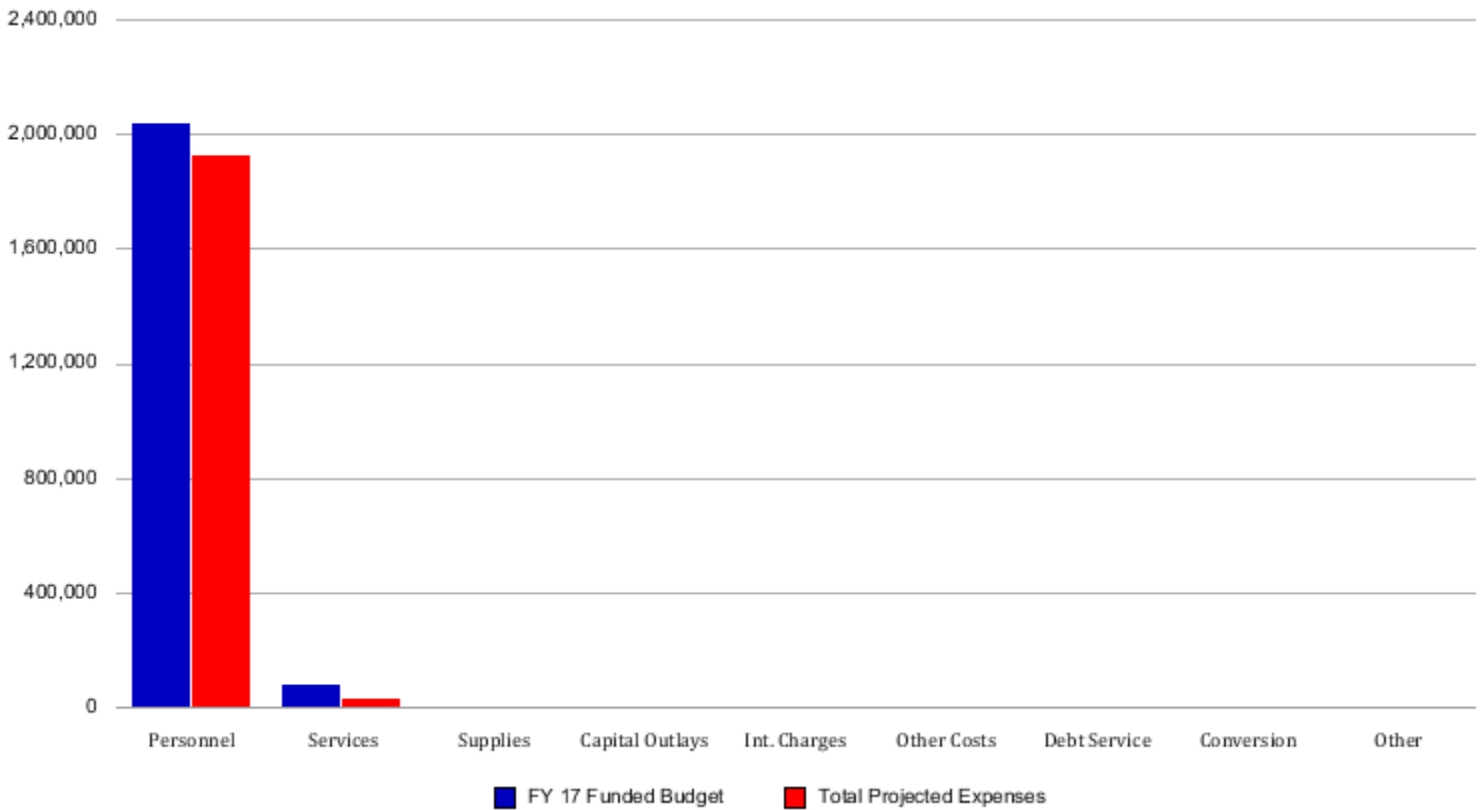
Airport Revenue Fund - Non-Departmental



Account	FY 17 Funded Budget	Actual Y-T-D (Mar)	Projected Expenses	Total Projected Expenses	Variance(\$)	Variance(%)
Personnel Services And Employee Benefits	\$565,058	\$0	\$565,058	\$565,058	\$0	0.00%
Purchased / Contracted Services	\$0	\$10,248,911	(\$10,248,911)	\$0	\$0	0.00%
Supplies	\$0	\$0	\$0	\$0	\$0	0.00%
Capital Outlays	\$0	\$0	\$0	\$0	\$0	0.00%
Interfund / Interdepartmental Charges	\$9,702,893	\$6,169,522	\$2,550,466	\$8,719,989	\$982,904	10.13%
Other Costs	\$4,389,975	\$3,228,703	\$1,046,158	\$4,274,861	\$115,114	2.62%
Debt Service	\$0	\$0	\$0	\$0	\$0	0.00%
Conversion / Summary	\$78,369,968	\$0	\$0	\$0	\$78,369,968	100.00%
Other Financing Uses	\$141,086,608	\$106,520,530	\$34,566,078	\$141,086,608	\$0	0.00%
Expenses	\$234,114,502	\$126,167,667	\$28,478,848	\$154,646,515	\$79,467,987	33.94%

Expenditure Category	Variance Explanation
Personnel Services And Employee Benefits Explanation	This line represents Maternity/Paternity leave request and longevity pay.
Purchased / Contracted Services Explanation	Variance due to standing accrual to be reversed in the current fiscal year.
Supplies Explanation	N/A
Capital Outlays Explanation	N/A
Interfund / Interdepartmental Charges Explanation	Variance due to monthly indirect cost allocations less than anticipated.
Other Costs Explanation	Variance due to health care cost for retirees less than anticipated.
Debt Service Explanation	N/A
Conversion / Summary Explanation	Variance due to budgeted reserves that will be utilized as needed.
Other Financing Uses Explanation	Projected to spend within budget. This line item represents Airport Sinking Fund monthly anticipation.

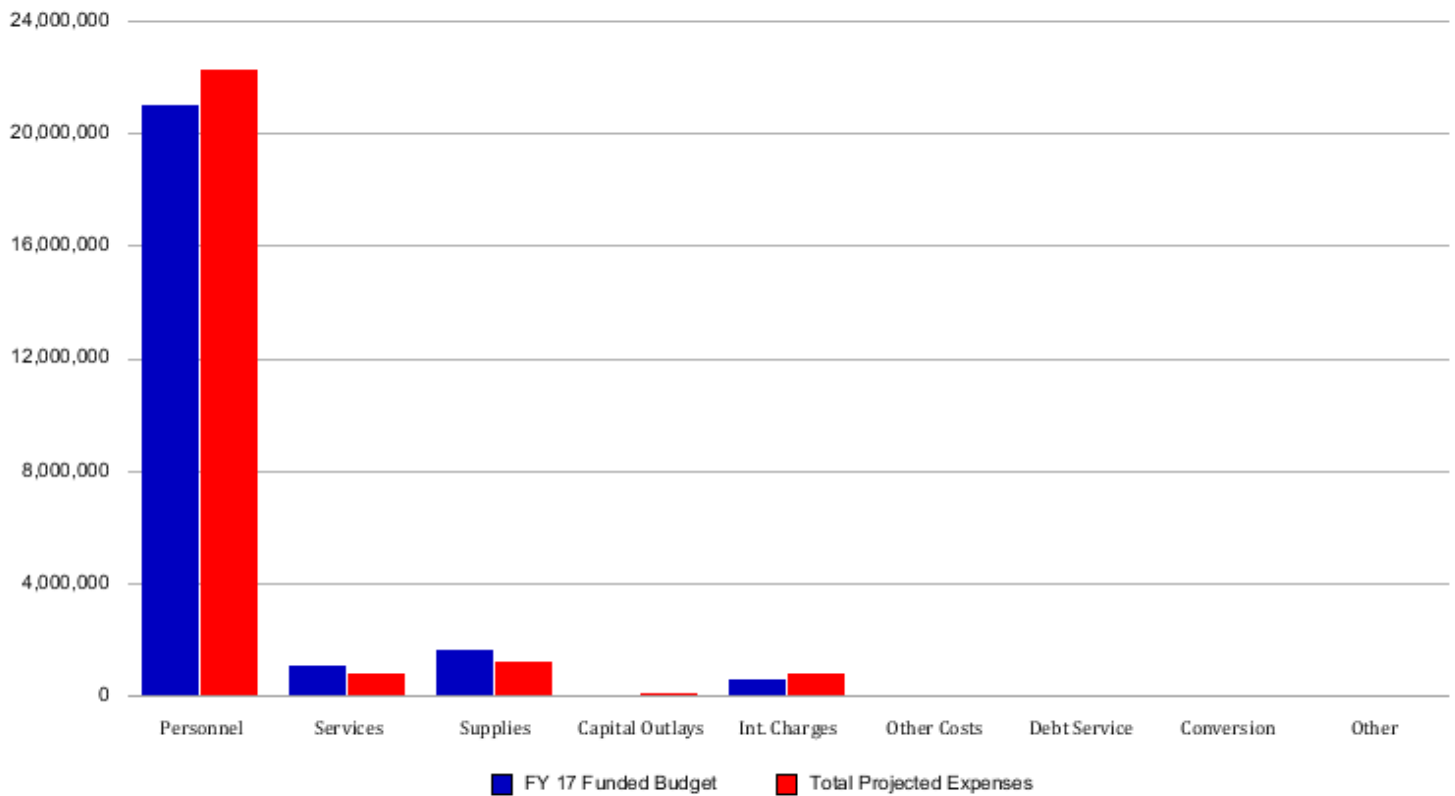
Airport Revenue Fund - Department Of Human Resources



Account	FY 17 Funded Budget	Actual Y-T-D (Mar)	Projected Expenses	Total Projected Expenses	Variance(\$)	Variance(%)
Personnel Services And Employee Benefits	\$2,043,690	\$1,437,002	\$491,988	\$1,928,990	\$114,700	5.61%
Purchased / Contracted Services	\$83,402	\$6,940	\$28,111	\$35,051	\$48,351	57.97%
Supplies	\$412	\$0	\$155	\$155	\$258	62.50%
Capital Outlays	\$0	\$0	\$0	\$0	\$0	0.00%
Interfund / Interdepartmental Charges	\$0	\$0	\$0	\$0	\$0	0.00%
Other Costs	\$0	\$0	\$0	\$0	\$0	0.00%
Debt Service	\$0	\$0	\$0	\$0	\$0	0.00%
Conversion / Summary	\$0	\$0	\$0	\$0	\$0	0.00%
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	0.00%
Expenses	\$2,127,504	\$1,443,942	\$520,254	\$1,964,196	\$163,308	7.68%

Expenditure Category	Variance Explanation
Personnel Services And Employee Benefits Explanation	As of March 31, 2017, the Department of Human Resources had five vacant positions.
Purchased / Contracted Services Explanation	Variance due to contracted services for Background Checks, Court Reporting Services, Pre-Employment Physical and Drug Screenings less than anticipated.
Supplies Explanation	Variance due to supplies less than anticipated.
Capital Outlays Explanation	N/A
Interfund / Interdepartmental Charges Explanation	N/A
Other Costs Explanation	N/A
Debt Service Explanation	N/A
Conversion / Summary Explanation	N/A
Other Financing Uses Explanation	N/A

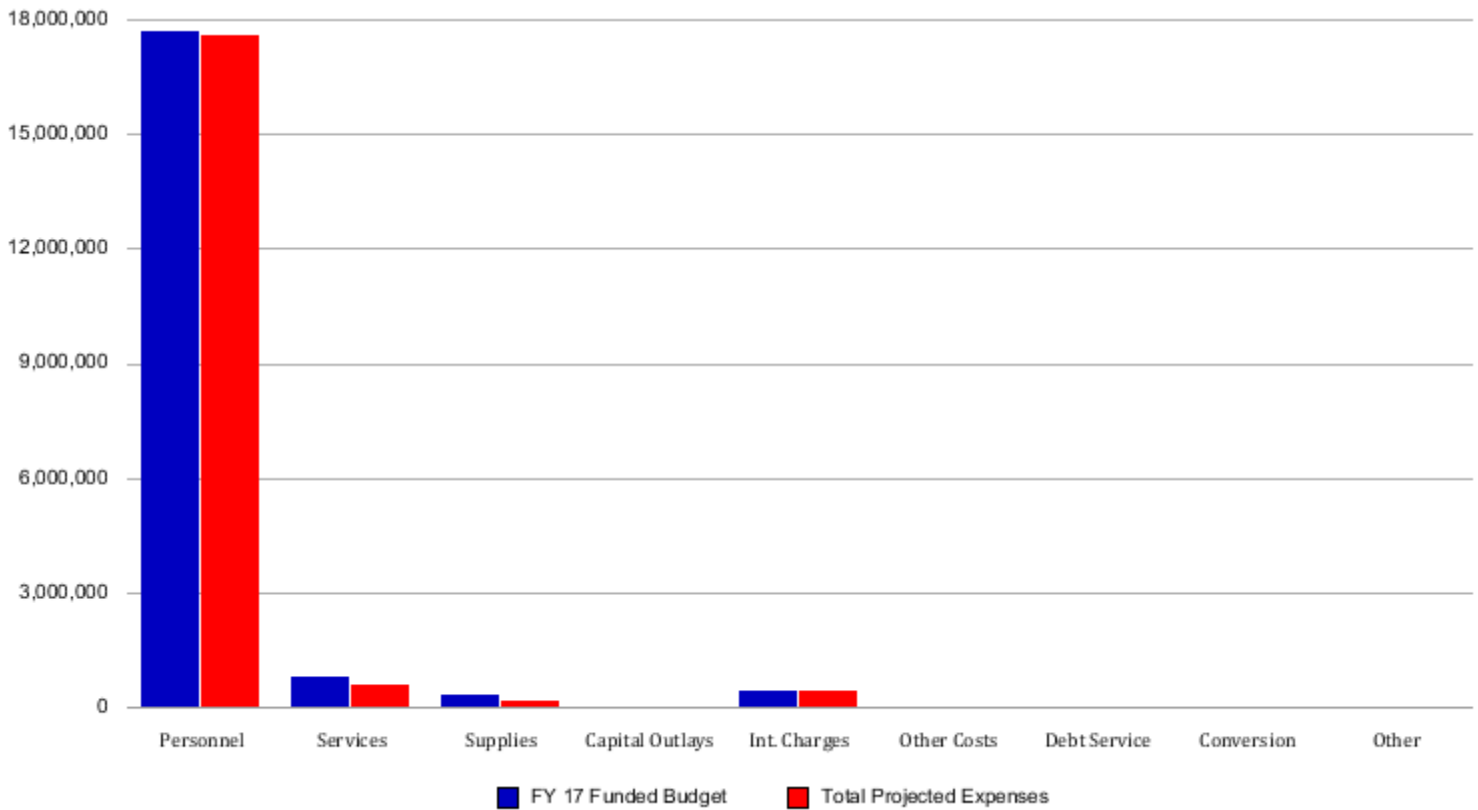
Airport Revenue Fund - Department Of Fire Services



Account	FY 17 Funded Budget	Actual Y-T-D (Mar)	Projected Expenses	Total Projected Expenses	Variance(\$)	Variance(%)
Personnel Services And Employee Benefits	\$21,030,308	\$16,817,165	\$5,468,487	\$22,285,652	(\$1,255,344)	(5.97%)
Purchased / Contracted Services	\$1,139,105	\$171,797	\$672,513	\$844,310	\$294,795	25.88%
Supplies	\$1,710,386	\$500,380	\$751,449	\$1,251,829	\$458,557	26.81%
Capital Outlays	\$35,000	\$140,424	\$55,855	\$196,279	(\$161,279)	(460.80%)
Interfund / Interdepartmental Charges	\$671,053	\$741,653	\$93,954	\$835,607	(\$164,554)	(24.52%)
Other Costs	\$51,400	\$4,534	\$26,284	\$30,818	\$20,582	40.04%
Debt Service	\$0	\$0	\$0	\$0	\$0	0.00%
Conversion / Summary	\$0	\$0	\$0	\$0	\$0	0.00%
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	0.00%
Expenses	\$24,637,252	\$18,375,952	\$7,068,542	\$25,444,494	(\$807,242)	(3.28%)

Expenditure Category	Variance Explanation
Personnel Services And Employee Benefits Explanation	As of March 31, 2017 the Department of Fire Services - Aviation had 29 vacant positions; one Civilian and 28 Sworn. Variance due to overtime and employee benefits more than anticipated; pay raises for sworn personnel not budgeted.
Purchased / Contracted Services Explanation	Variance due to EMS billing collections less than anticipated.
Supplies Explanation	Variance due to uniforms, EMS medical, building, and fire station supplies costs less than anticipated.
Capital Outlays Explanation	Variance due to equipment upgrade and replacement costs more than anticipated.
Interfund / Interdepartmental Charges Explanation	Variance due to vehicle repair and maintenance more than anticipated.
Other Costs Explanation	Variance due to refunds less than anticipated.
Debt Service Explanation	N/A
Conversion / Summary Explanation	N/A
Other Financing Uses Explanation	N/A

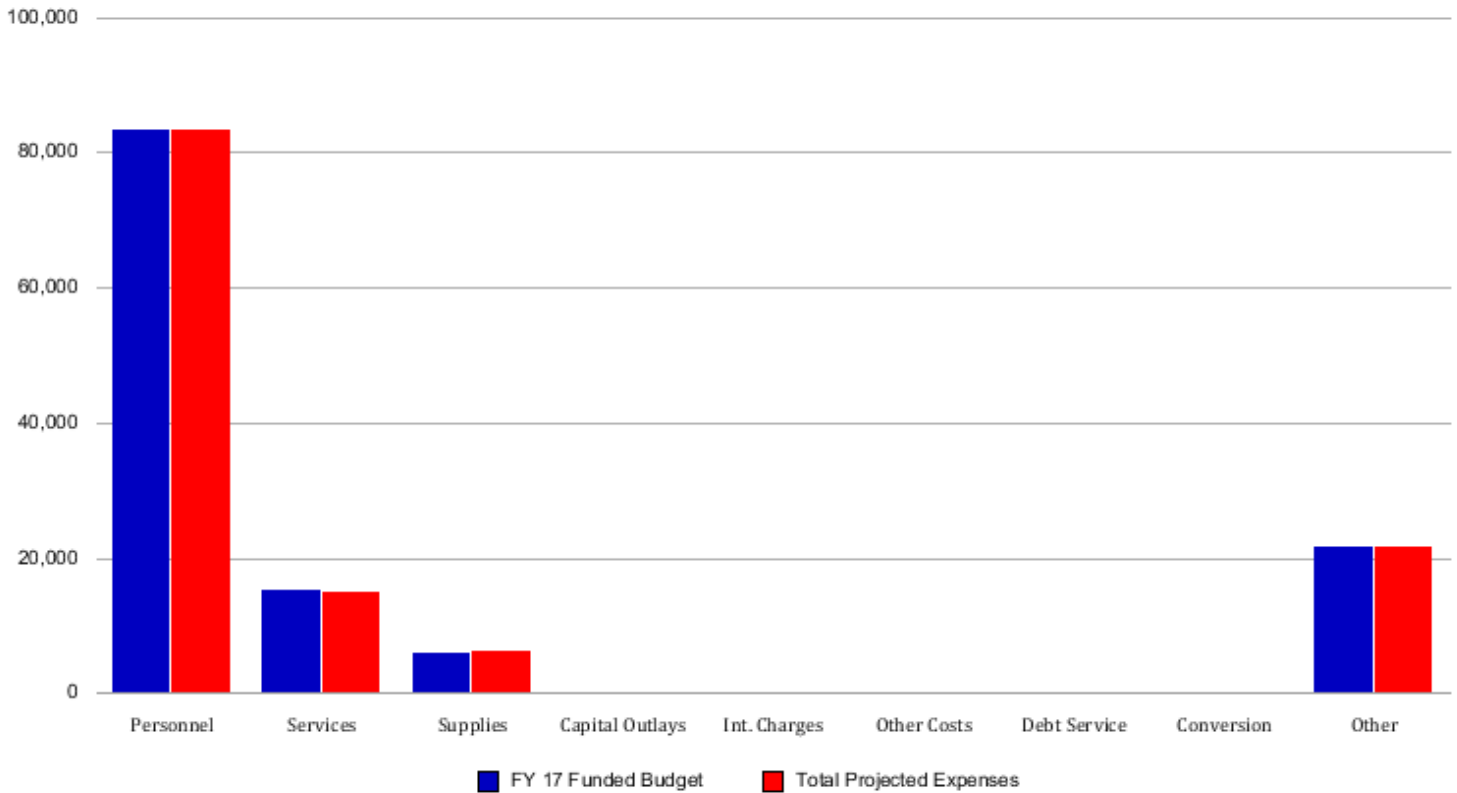
Airport Revenue Fund - Department Of Police Services



Account	FY 17 Funded Budget	Actual Y-T-D (Mar)	Projected Expenses	Total Projected Expenses	Variance(\$)	Variance(%)
Personnel Services And Employee Benefits	\$17,718,155	\$13,055,736	\$4,525,969	\$17,581,705	\$136,450	0.77%
Purchased / Contracted Services	\$873,931	\$434,253	\$217,326	\$651,579	\$222,352	25.44%
Supplies	\$393,276	\$146,069	\$98,277	\$244,346	\$148,930	37.87%
Capital Outlays	\$75,000	\$65,795	\$0	\$65,795	\$9,205	12.27%
Interfund / Interdepartmental Charges	\$506,496	\$362,007	\$110,099	\$472,106	\$34,390	6.79%
Other Costs	\$3,500	\$527	\$873	\$1,400	\$2,100	59.99%
Debt Service	\$0	\$0	\$0	\$0	\$0	0.00%
Conversion / Summary	\$0	\$0	\$0	\$0	\$0	0.00%
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	0.00%
Expenses	\$19,570,358	\$14,064,386	\$4,952,544	\$19,016,930	\$553,428	2.83%

Expenditure Category	Variance Explanation
Personnel Services And Employee Benefits Explanation	As of March 31, 2017, the Atlanta Police Department had three civilian and 28 sworn vacant positions. Variance due to vacancies offset by salary adjustments.
Purchased / Contracted Services Explanation	Variance due to consulting/professional services less than anticipated.
Supplies Explanation	Variance due to uniforms/supplies less than anticipated.
Capital Outlays Explanation	Variance due to equipment purchases less than anticipated. This line is for three-wheeled electric scooters.
Interfund / Interdepartmental Charges Explanation	Variance due to motor fuel and maintenance repairs less than anticipated.
Other Costs Explanation	Variance due to business meeting expenses less than anticipated.
Debt Service Explanation	N/A
Conversion / Summary Explanation	N/A
Other Financing Uses Explanation	N/A

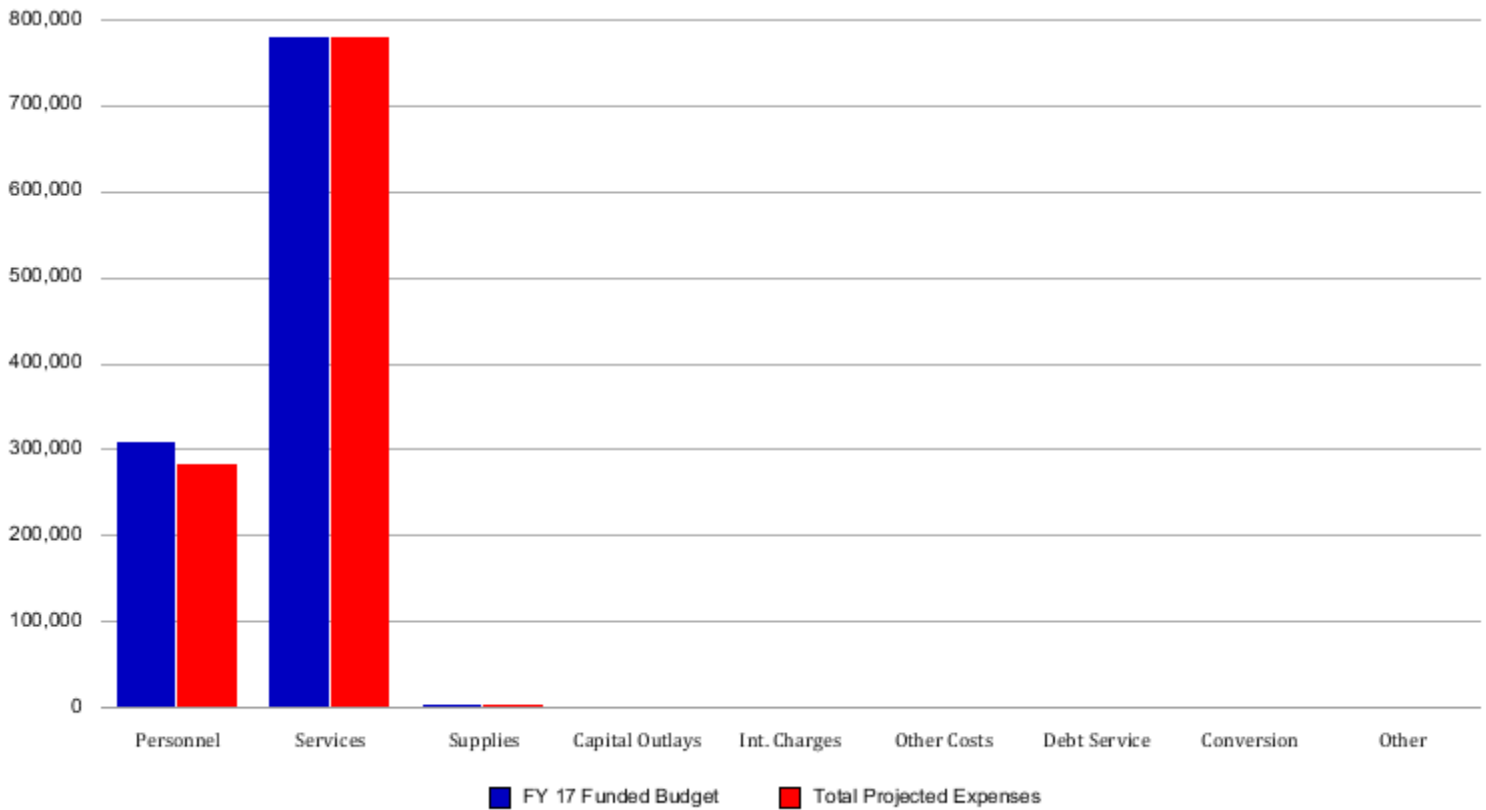
Airport Revenue Fund - Department Of Ethics



Account	FY 17 Funded Budget	Actual Y-T-D (Mar)	Projected Expenses	Total Projected Expenses	Variance(\$)	Variance(%)
Personnel Services And Employee Benefits	\$83,519	\$40,200	\$43,319	\$83,519	\$0	0.00%
Purchased / Contracted Services	\$15,525	\$3,962	\$11,185	\$15,147	\$378	2.43%
Supplies	\$6,105	\$1,205	\$5,277	\$6,482	(\$377)	(6.18%)
Capital Outlays	\$0	\$0	\$0	\$0	\$0	0.00%
Interfund / Interdepartmental Charges	\$0	\$0	\$0	\$0	\$0	0.00%
Other Costs	\$300	\$0	\$300	\$300	\$0	0.00%
Debt Service	\$0	\$0	\$0	\$0	\$0	0.00%
Conversion / Summary	\$0	\$0	\$0	\$0	\$0	0.00%
Other Financing Uses	\$21,960	\$0	\$21,960	\$21,960	\$0	0.00%
Expenses	\$127,409	\$45,367	\$82,042	\$127,409	\$0	0.00%

Expenditure Category	Variance Explanation
Personnel Services And Employee Benefits Explanation	As of March 31 2017 the Ethics Office had one vacant position. This line includes retroactive salary for the City Ethics Officer.
Purchased / Contracted Services Explanation	Variance due to purchased/contracted services less than anticipated. Funds will be reallocated for supply spending.
Supplies Explanation	Variance due to supplies more than anticipated.
Capital Outlays Explanation	N/A
Interfund / Interdepartmental Charges Explanation	N/A
Other Costs Explanation	Projected to spend within budget. This line includes the Commissioner contingency expense.
Debt Service Explanation	N/A
Conversion / Summary Explanation	N/A
Other Financing Uses Explanation	Projected to spend within budget. Funding utilized for the update and implementation of an Electronic filing system.

Airport Revenue Fund - Department Of Audit



Account	FY 17 Funded Budget	Actual Y-T-D (Mar)	Projected Expenses	Total Projected Expenses	Variance(\$)	Variance(%)
Personnel Services And Employee Benefits	\$310,322	\$207,839	\$77,381	\$285,221	\$25,101	8.09%
Purchased / Contracted Services	\$779,756	\$283,048	\$496,708	\$779,756	\$0	0.00%
Supplies	\$4,367	\$1,316	\$3,051	\$4,367	\$0	0.00%
Capital Outlays	\$0	\$0	\$0	\$0	\$0	0.00%
Interfund / Interdepartmental Charges	\$0	\$0	\$0	\$0	\$0	0.00%
Other Costs	\$800	\$330	\$470	\$800	\$0	0.00%
Debt Service	\$0	\$0	\$0	\$0	\$0	0.00%
Conversion / Summary	\$0	\$0	\$0	\$0	\$0	0.00%
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	0.00%
Expenses	\$1,095,245	\$492,534	\$577,610	\$1,070,144	\$25,101	2.29%

Expenditure Category	Variance Explanation
Personnel Services And Employee Benefits Explanation	As of March 31, 2017, the City Auditor's Office had one vacant position, split funded.
Purchased / Contracted Services Explanation	Projected to spend within budget. This line includes financial audits and contracted special audits.
Supplies Explanation	Projected to spend within budget. This line includes office supplies.
Capital Outlays Explanation	N/A
Interfund / Interdepartmental Charges Explanation	N/A
Other Costs Explanation	Projected to spend within budget. This line includes audit committee meeting expenses.
Debt Service Explanation	N/A
Conversion / Summary Explanation	N/A
Other Financing Uses Explanation	N/A

Building Permits Fund

BUDGET VARIANCE ANALYSIS AND PROJECTION



Account	FY15 Actual Y-T-D(Mar)	FY16 Actual Y-T-D(Mar)	FY17 Funded Budget	FY17 Actual Y-T-D(Mar)	FY17 Projected	Variance (\$)	Variance (%)
Revenues	\$17,645,235	\$20,168,182	\$0	\$0	\$0	\$0	\$0.00%
Expenses	\$9,993,269	\$11,822,426	\$0	\$0	\$0	\$0	\$0.00%
Surplus (Deficit)	\$7,651,966	\$8,345,756	\$0	\$0	\$0	\$0	N/A

Major Revenue Variances:

The Building Permit Enterprise Fund Revenues transferred to General Fund per Ordinance 16-O-1422.

Major Expenditure Variances:

The Building Permit Enterprise Fund Expenses reflects consolidation of the Building Permit Fund back into the General Fund per Ordinance #16-O-1422.

Parks Facilities Revenue Fund BUDGET VARIANCE ANALYSIS AND PROJECTION



Account	FY15 Actual Y-T-D(Mar)	FY16 Actual Y-T-D(Mar)	FY17 Funded Budget	FY17 Actual Y-T-D(Mar)	FY17 Projected	Variance (\$)	Variance (%)
Revenues	\$301,164	\$15,542	\$0	\$0	\$0	\$0	\$0.00%
Expenses	\$387,194	\$113,879	\$0	\$12,874	\$0	\$0	\$0.00%
Surplus (Deficit)	(\$86,030)	(\$98,336)	\$0	(\$12,874)	\$0	\$0	N/A

Major Revenue Variances:

This fund was closed out in FY16.

Major Expenditure Variances:

Variance attributed to expenditures coded in error that will be reclassified by fiscal year end. The facility is no longer in operation.

Parks Facilities Revenue Fund - Dept Of Parks & Recreation



Account	FY 17 Funded Budget	Actual Y-T-D (Mar)	Projected Expenses	Total Projected Expenses	Variance(\$)	Variance(%)
Personnel Services And Employee Benefits	\$0	\$0	\$0	\$0	\$0	0.00%
Purchased / Contracted Services	\$0	\$0	\$0	\$0	\$0	0.00%
Supplies	\$0	\$2,651	(\$2,651)	\$0	\$0	0.00%
Capital Outlays	\$0	\$0	\$0	\$0	\$0	0.00%
Interfund / Interdepartmental Charges	\$0	\$0	\$0	\$0	\$0	0.00%
Other Costs	\$0	\$140	(\$140)	\$0	\$0	0.00%
Debt Service	\$0	\$0	\$0	\$0	\$0	0.00%
Conversion / Summary	\$0	\$0	\$0	\$0	\$0	0.00%
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	0.00%
Expenses	\$0	\$2,791	(\$2,791)	\$0	\$0	0.00%

Expenditure Category	Variance Explanation
Personnel Services And Employee Benefits Explanation	N/A
Purchased / Contracted Services Explanation	N/A
Supplies Explanation	Variance is due to supplies coded in error.
Capital Outlays Explanation	N/A
Interfund / Interdepartmental Charges Explanation	N/A
Other Costs Explanation	Variance is due to life and health cost (OPEB) coded in error.
Debt Service Explanation	N/A
Conversion / Summary Explanation	N/A
Other Financing Uses Explanation	N/A

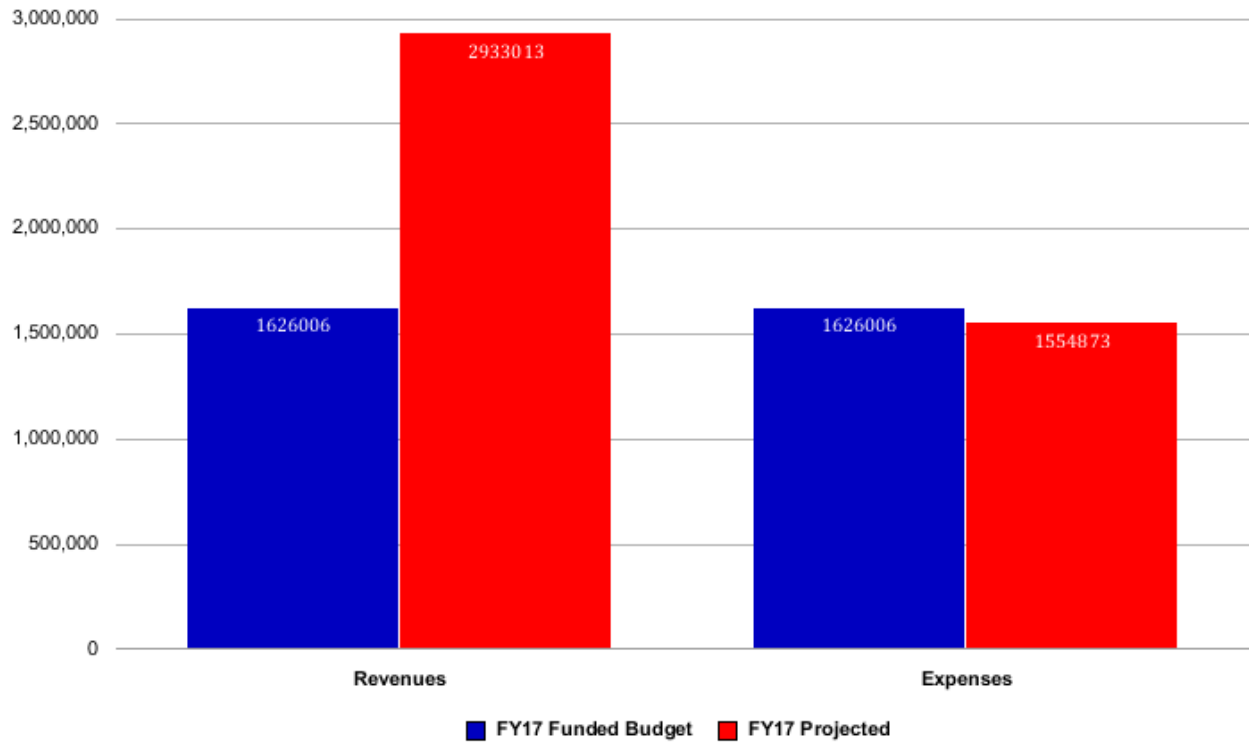
Parks Facilities Revenue Fund - Non-Departmental



Account	FY 17 Funded Budget	Actual Y-T-D (Mar)	Projected Expenses	Total Projected Expenses	Variance(\$)	Variance(%)
Personnel Services And Employee Benefits	\$0	\$0	\$0	\$0	\$0	0.00%
Purchased / Contracted Services	\$0	\$0	\$0	\$0	\$0	0.00%
Supplies	\$0	\$0	\$0	\$0	\$0	0.00%
Capital Outlays	\$0	\$0	\$0	\$0	\$0	0.00%
Interfund / Interdepartmental Charges	\$0	\$0	\$0	\$0	\$0	0.00%
Other Costs	\$0	\$9,403	(\$9,403)	\$0	\$0	0.00%
Debt Service	\$0	\$681	(\$681)	\$0	\$0	0.00%
Conversion / Summary	\$0	\$0	\$0	\$0	\$0	0.00%
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	0.00%
Expenses	\$0	\$10,083	(\$10,083)	\$0	\$0	0.00%

Expenditure Category	Variance Explanation
Personnel Services And Employee Benefits Explanation	N/A
Purchased / Contracted Services Explanation	N/A
Supplies Explanation	N/A
Capital Outlays Explanation	N/A
Interfund / Interdepartmental Charges Explanation	N/A
Other Costs Explanation	Variance is due to life and health cost (OPEB) coded in error.
Debt Service Explanation	Variance is due to charges for allocable interest coded in error.
Conversion / Summary Explanation	N/A
Other Financing Uses Explanation	N/A

Civic Center Revenue Fund BUDGET VARIANCE ANALYSIS AND PROJECTION



Account	FY15 Actual Y-T-D(Mar)	FY16 Actual Y-T-D(Mar)	FY17 Funded Budget	FY17 Actual Y-T-D(Mar)	FY17 Projected	Variance (\$)	Variance (%)
Revenues	\$488,835	\$396,677	\$1,626,006	\$2,391,011	\$2,933,013	\$1,307,007	\$80.38%
Expenses	\$1,058,315	\$1,037,540	\$1,626,006	\$1,033,120	\$1,554,873	\$71,133	\$4.37%
Surplus (Deficit)	(\$569,480)	(\$640,864)	\$0	\$1,357,892	\$1,378,140	\$1,378,140	N/A

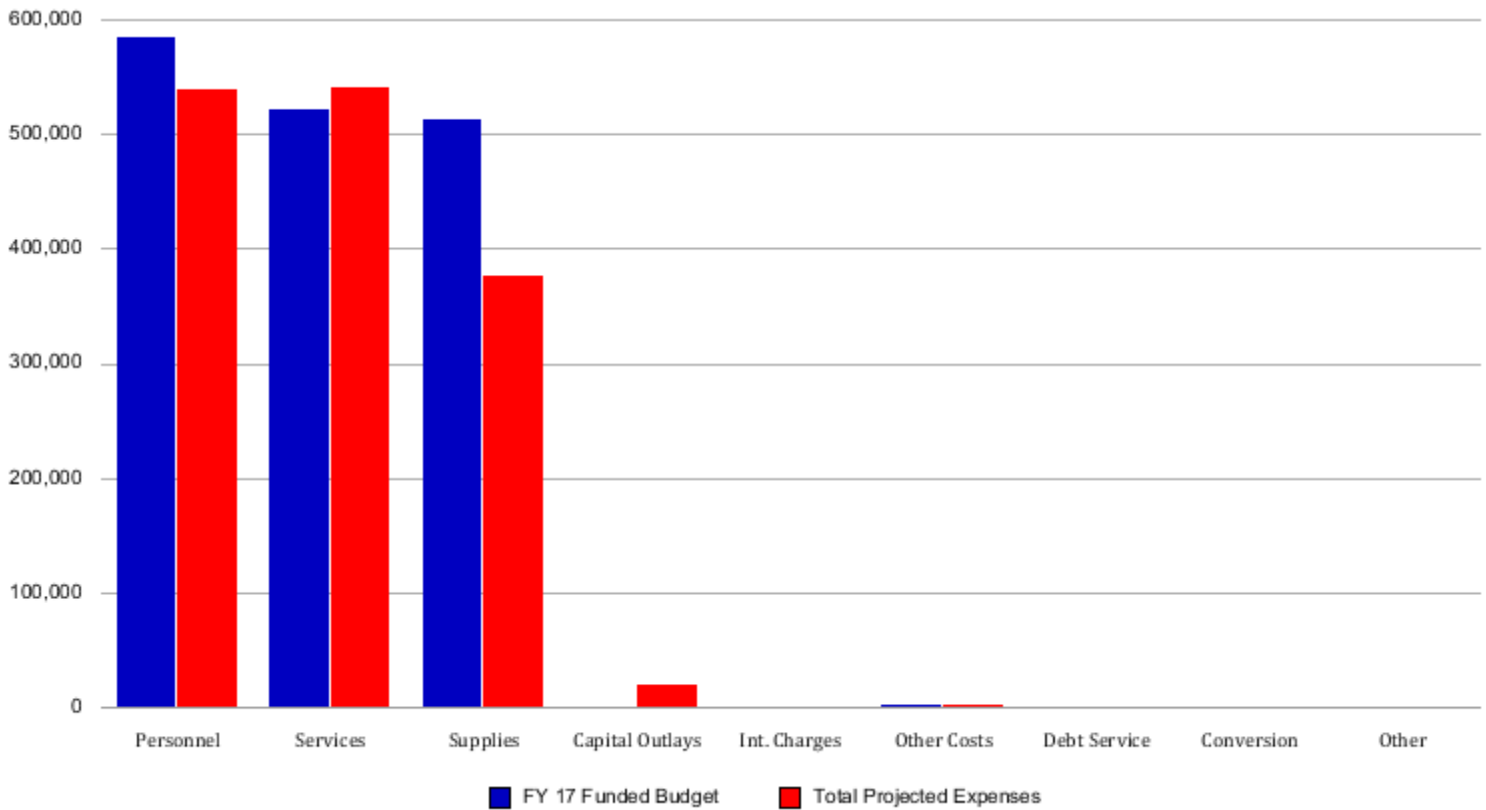
Major Revenue Variances:

The Civic Center received a General Fund subsidy of \$1.6MM to fund ongoing maintenance and operations. There is uncertainty as to the actual date of closing in the sale of the property.

Major Expenditure Variances:

Variance attributed to transactions associated with the operations of Civic Center. The facility minimized operations in 2016.

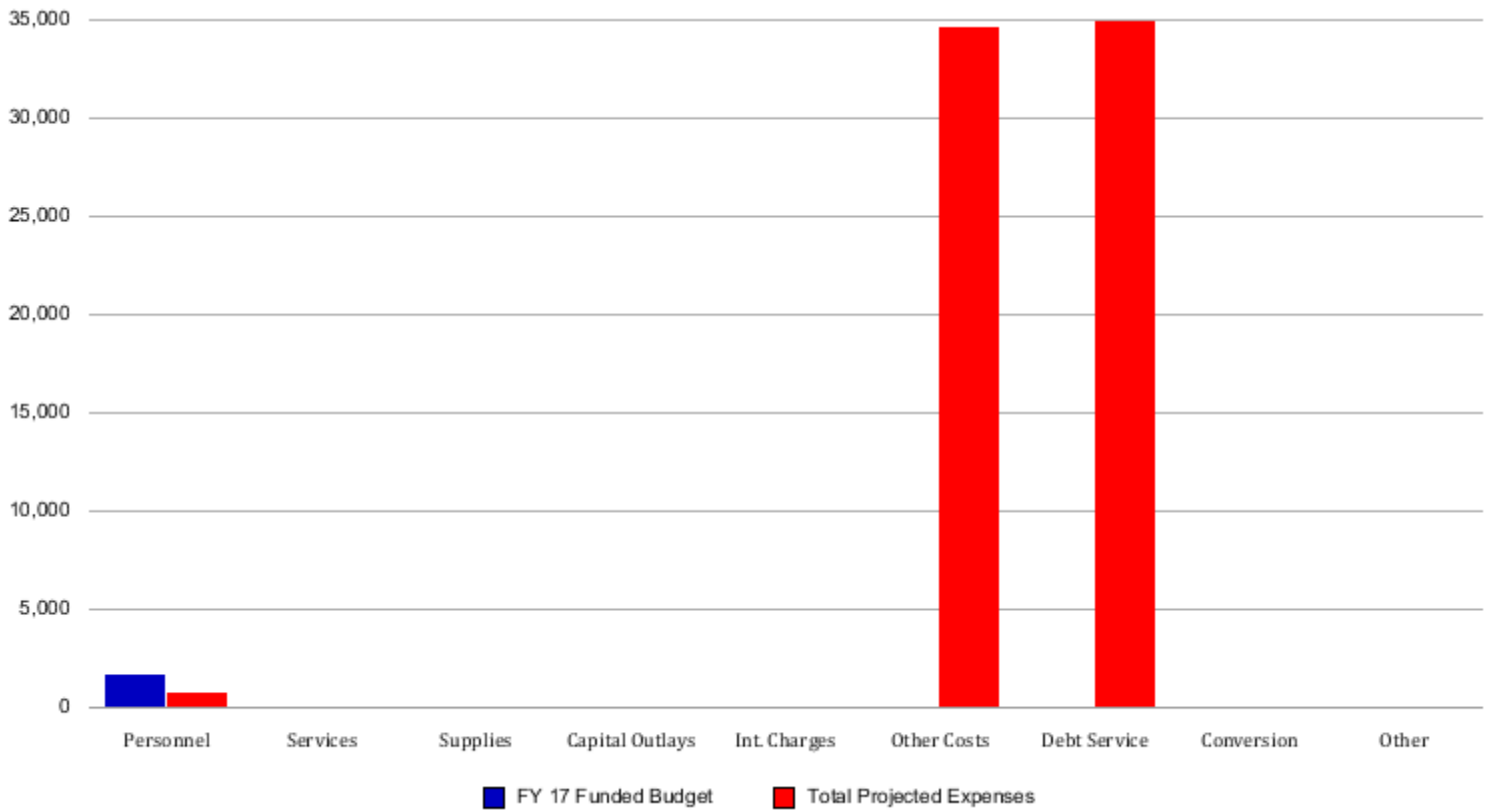
Civic Center Revenue Fund - Dept Of Parks & Recreation



Account	FY 17 Funded Budget	Actual Y-T-D (Mar)	Projected Expenses	Total Projected Expenses	Variance(\$)	Variance(%)
Personnel Services And Employee Benefits	\$584,338	\$393,955	\$146,084	\$540,039	\$44,299	7.58%
Purchased / Contracted Services	\$521,562	\$289,825	\$251,149	\$540,974	(\$19,412)	(3.72%)
Supplies	\$513,499	\$258,082	\$118,789	\$376,871	\$136,628	26.61%
Capital Outlays	\$0	\$21,700	\$0	\$21,700	(\$21,700)	0.00%
Interfund / Interdepartmental Charges	\$0	\$0	\$0	\$0	\$0	0.00%
Other Costs	\$4,857	\$0	\$4,857	\$4,857	\$0	0.01%
Debt Service	\$0	\$0	\$0	\$0	\$0	0.00%
Conversion / Summary	\$0	\$0	\$0	\$0	\$0	0.00%
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	0.00%
Expenses	\$1,624,256	\$963,562	\$520,878	\$1,484,441	\$139,815	8.61%

Expenditure Category	Variance Explanation
Personnel Services And Employee Benefits Explanation	As of March 31, 2017, the Civic Center had two vacant positions. Variance due to personnel costs less than anticipated.
Purchased / Contracted Services Explanation	Variance due to the continuing operations of the Civic Center pending the sale of the venue.
Supplies Explanation	Variance due to the continuing operations of the Civic Center pending the sale of the venue.
Capital Outlays Explanation	Variance due to repairs and maintenance more than anticipated.
Interfund / Interdepartmental Charges Explanation	N/A
Other Costs Explanation	Projected to spend within budget. This line includes credit cards and refunds.
Debt Service Explanation	N/A
Conversion / Summary Explanation	N/A
Other Financing Uses Explanation	N/A

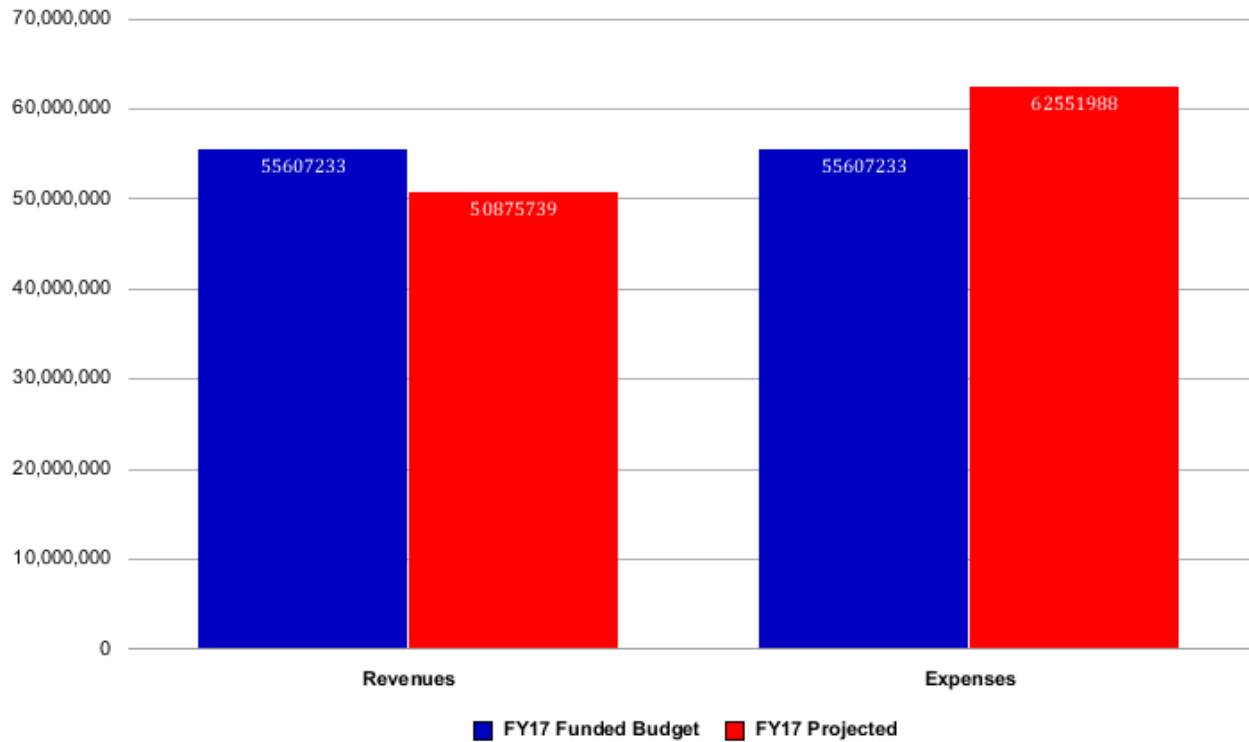
Civic Center Revenue Fund - Non-Departmental



Account	FY 17 Funded Budget	Actual Y-T-D (Mar)	Projected Expenses	Total Projected Expenses	Variance(\$)	Variance(%)
Personnel Services And Employee Benefits	\$1,750	\$0	\$875	\$875	\$875	50.00%
Purchased / Contracted Services	\$0	\$0	\$0	\$0	\$0	0.00%
Supplies	\$0	\$0	\$0	\$0	\$0	0.00%
Capital Outlays	\$0	\$0	\$0	\$0	\$0	0.00%
Interfund / Interdepartmental Charges	\$0	\$0	\$0	\$0	\$0	0.00%
Other Costs	\$0	\$34,647	\$0	\$34,647	(\$34,647)	0.00%
Debt Service	\$0	\$34,911	\$0	\$34,911	(\$34,911)	0.00%
Conversion / Summary	\$0	\$0	\$0	\$0	\$0	0.00%
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	0.00%
Expenses	\$1,750	\$69,558	\$875	\$70,433	(\$68,683)	(3,924.72%)

Expenditure Category	Variance Explanation
Personnel Services And Employee Benefits Explanation	Projected to spend within budget. This line includes payments for longevity pay.
Purchased / Contracted Services Explanation	N/A
Supplies Explanation	N/A
Capital Outlays Explanation	N/A
Interfund / Interdepartmental Charges Explanation	N/A
Other Costs Explanation	Variance is due to life and health cost (OPEB) more than anticipated.
Debt Service Explanation	Variance is due to charges for allocable interest more than anticipated.
Conversion / Summary Explanation	N/A
Other Financing Uses Explanation	N/A

Solid Waste Services Revenue Fund BUDGET VARIANCE ANALYSIS AND PROJECTION



Account	FY15 Actual Y-T-D(Mar)	FY16 Actual Y-T-D(Mar)	FY17 Funded Budget	FY17 Actual Y-T-D(Mar)	FY17 Projected	Variance (\$)	Variance (%)
Revenues	\$28,526,672	\$31,432,192	\$55,607,233	\$27,289,599	\$50,875,739	(\$4,731,494)	(\$8.51%)
Expenses	\$33,189,223	\$37,472,592	\$55,607,233	\$46,537,652	\$62,551,988	(\$6,944,755)	(\$12.49%)
Surplus (Deficit)	(\$4,662,551)	(\$6,040,400)	\$0	(\$19,248,054)	(\$11,676,250)	(\$11,676,250)	N/A

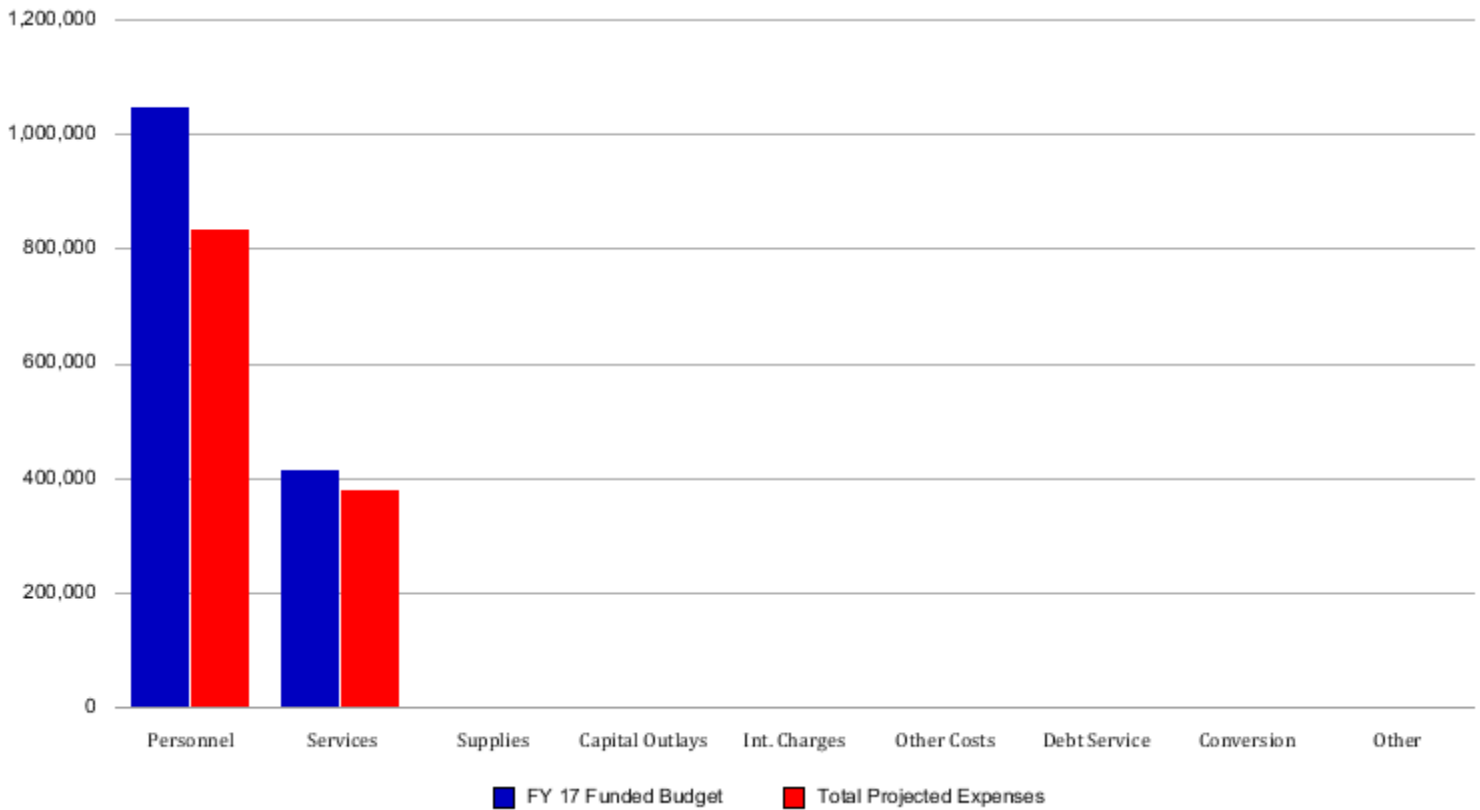
Major Revenue Variances:

As of March 31, 2017, the Department of Solid Waste Services revenues were \$27.3MM. The fiscal year 2017 projected revenues will be less than anticipations.

Major Expenditure Variances:

Solid Waste Services is projected to be over budget due to operating transfer (\$8.6MM) to the Fleet Services Fund to reduce accumulated deficits per Ordinance#17-O-1113.

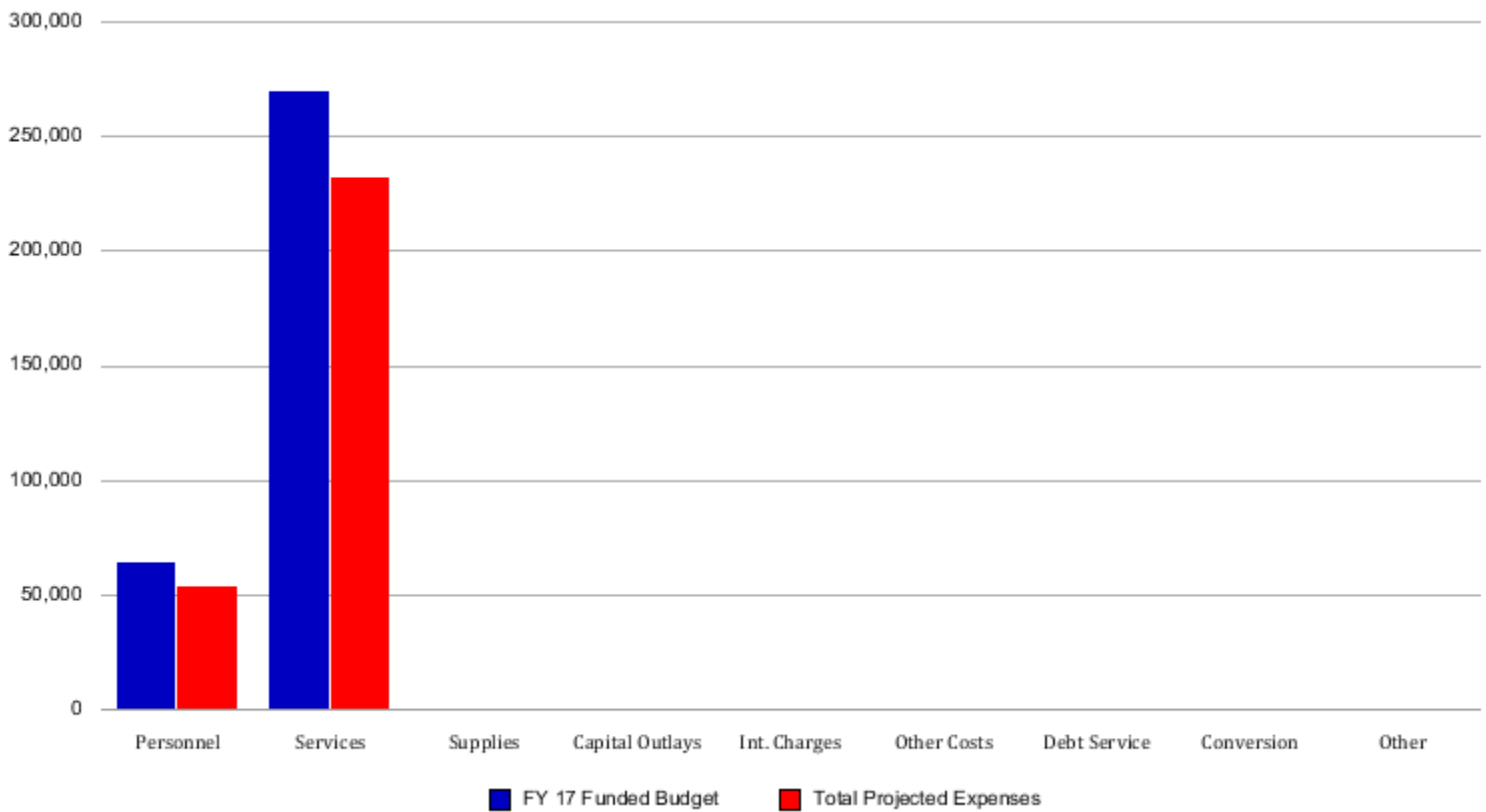
Solid Waste Services Revenue Fund - Executive Offices



Account	FY 17 Funded Budget	Actual Y-T-D (Mar)	Projected Expenses	Total Projected Expenses	Variance(\$)	Variance(%)
Personnel Services And Employee Benefits	\$1,047,602	\$572,490	\$264,354	\$836,844	\$210,758	20.12%
Purchased / Contracted Services	\$416,447	\$233,472	\$148,305	\$381,777	\$34,670	8.33%
Supplies	\$0	\$0	\$0	\$0	\$0	0.00%
Capital Outlays	\$0	\$0	\$0	\$0	\$0	0.00%
Interfund / Interdepartmental Charges	\$0	\$0	\$0	\$0	\$0	0.00%
Other Costs	\$0	\$0	\$0	\$0	\$0	0.00%
Debt Service	\$0	\$0	\$0	\$0	\$0	0.00%
Conversion / Summary	\$0	\$0	\$0	\$0	\$0	0.00%
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	0.00%
Expenses	\$1,464,049	\$805,963	\$412,659	\$1,218,621	\$245,428	16.76%

Expenditure Category	Variance Explanation
Personnel Services And Employee Benefits Explanation	As of March 31, 2017, the Executive Offices had 14 vacant positions, of which 10 were split-funded.
Purchased / Contracted Services Explanation	Variance due to purchased/contracted services less than anticipated.
Supplies Explanation	N/A
Capital Outlays Explanation	N/A
Interfund / Interdepartmental Charges Explanation	N/A
Other Costs Explanation	N/A
Debt Service Explanation	N/A
Conversion / Summary Explanation	N/A
Other Financing Uses Explanation	N/A

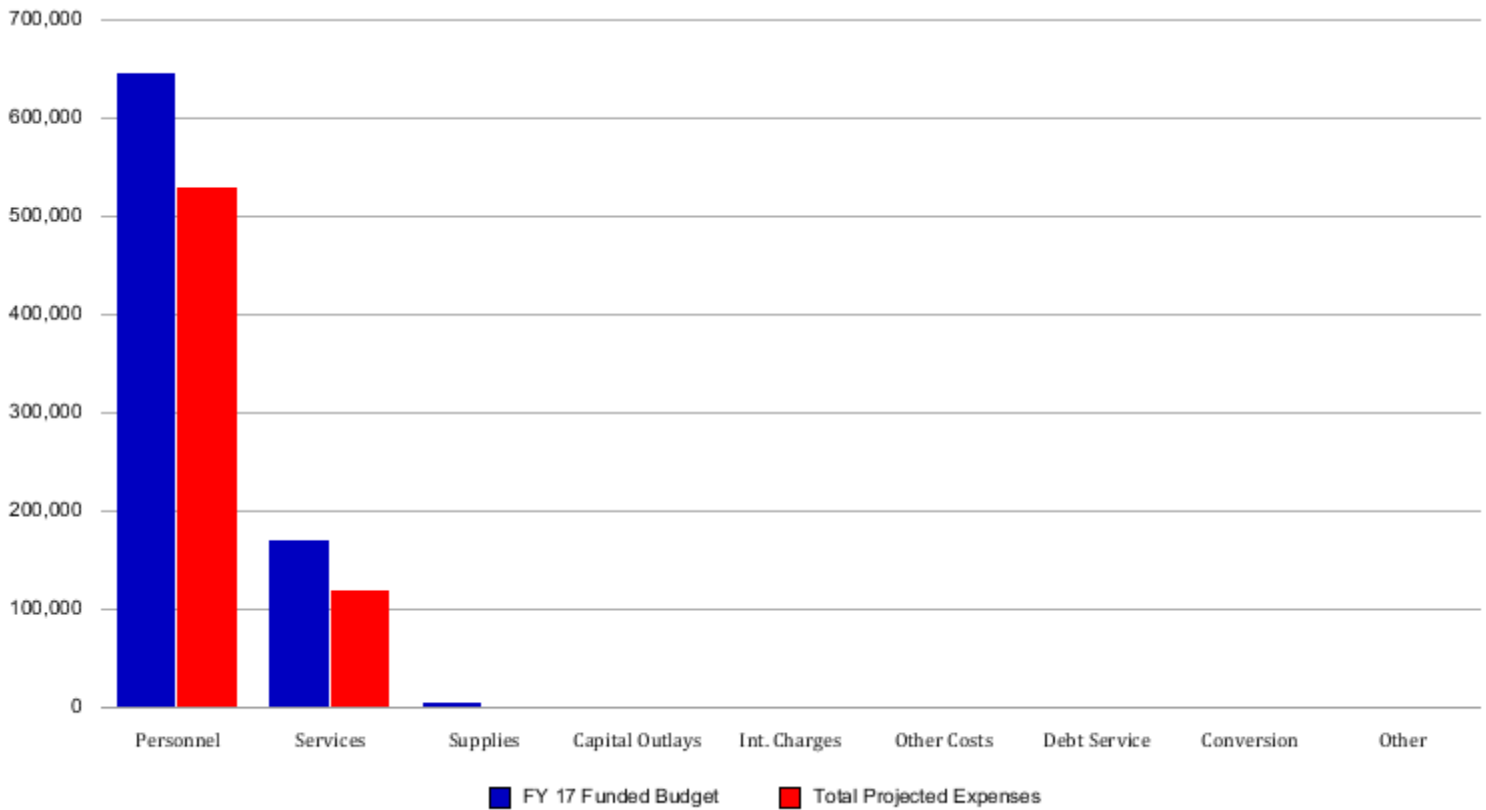
Solid Waste Services Revenue Fund - Department Of Atlanta Information Management



Account	FY 17 Funded Budget	Actual Y-T-D (Mar)	Projected Expenses	Total Projected Expenses	Variance(\$)	Variance(%)
Personnel Services And Employee Benefits	\$64,494	\$38,639	\$16,030	\$54,670	\$9,824	15.23%
Purchased / Contracted Services	\$270,109	\$131,206	\$101,320	\$232,526	\$37,583	13.91%
Supplies	\$0	\$0	\$0	\$0	\$0	0.00%
Capital Outlays	\$0	\$0	\$0	\$0	\$0	0.00%
Interfund / Interdepartmental Charges	\$0	\$0	\$0	\$0	\$0	0.00%
Other Costs	\$0	\$0	\$0	\$0	\$0	0.00%
Debt Service	\$0	\$0	\$0	\$0	\$0	0.00%
Conversion / Summary	\$0	\$0	\$0	\$0	\$0	0.00%
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	0.00%
Expenses	\$334,603	\$169,845	\$117,350	\$287,195	\$47,408	14.17%

Expenditure Category	Variance Explanation
Personnel Services And Employee Benefits Explanation	As of March 31, 2017, AIM has no vacant positions; benefit costs less than anticipated.
Purchased / Contracted Services Explanation	Variance due to reduction in FY17 spending.
Supplies Explanation	N/A
Capital Outlays Explanation	N/A
Interfund / Interdepartmental Charges Explanation	N/A
Other Costs Explanation	N/A
Debt Service Explanation	N/A
Conversion / Summary Explanation	N/A
Other Financing Uses Explanation	N/A

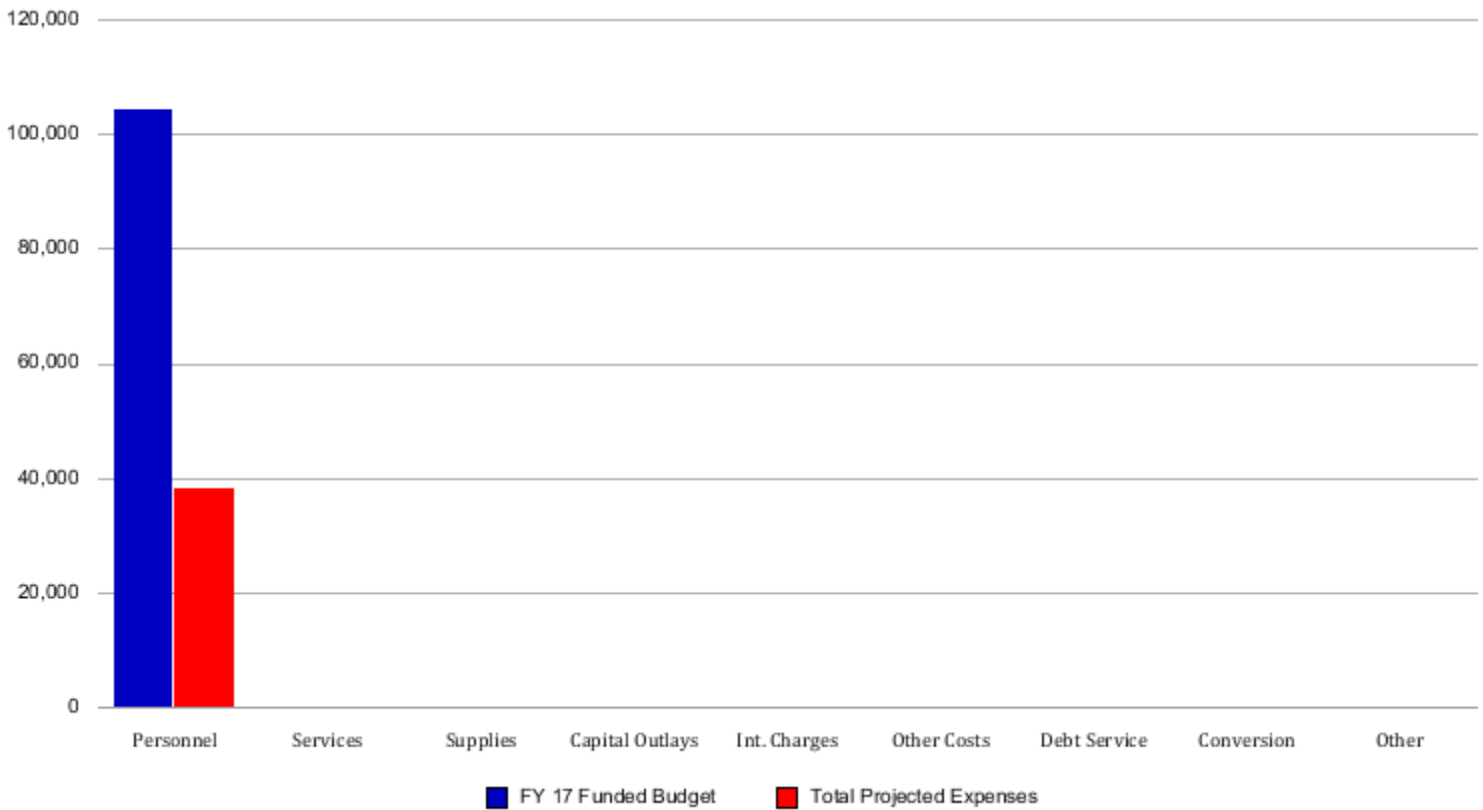
Solid Waste Services Revenue Fund - Department Of Finance



Account	FY 17 Funded Budget	Actual Y-T-D (Mar)	Projected Expenses	Total Projected Expenses	Variance(\$)	Variance(%)
Personnel Services And Employee Benefits	\$645,432	\$369,860	\$161,005	\$530,865	\$114,567	17.75%
Purchased / Contracted Services	\$171,819	\$69,052	\$51,328	\$120,380	\$51,439	29.94%
Supplies	\$7,212	\$67	\$3,605	\$3,672	\$3,540	49.08%
Capital Outlays	\$0	\$0	\$0	\$0	\$0	0.00%
Interfund / Interdepartmental Charges	\$0	\$0	\$0	\$0	\$0	0.00%
Other Costs	\$0	\$0	\$0	\$0	\$0	0.00%
Debt Service	\$0	\$0	\$0	\$0	\$0	0.00%
Conversion / Summary	\$0	\$0	\$0	\$0	\$0	0.00%
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	0.00%
Expenses	\$824,463	\$438,979	\$215,938	\$654,917	\$169,546	20.56%

Expenditure Category	Variance Explanation
Personnel Services And Employee Benefits Explanation	As of March 31, 2017, the Department of Finance had no vacant positions. Variance due to timing of filling vacant positions.
Purchased / Contracted Services Explanation	Variance due to purchased/contracted services less than anticipated.
Supplies Explanation	Variance due to office supplies less than anticipated.
Capital Outlays Explanation	N/A
Interfund / Interdepartmental Charges Explanation	N/A
Other Costs Explanation	N/A
Debt Service Explanation	N/A
Conversion / Summary Explanation	N/A
Other Financing Uses Explanation	N/A

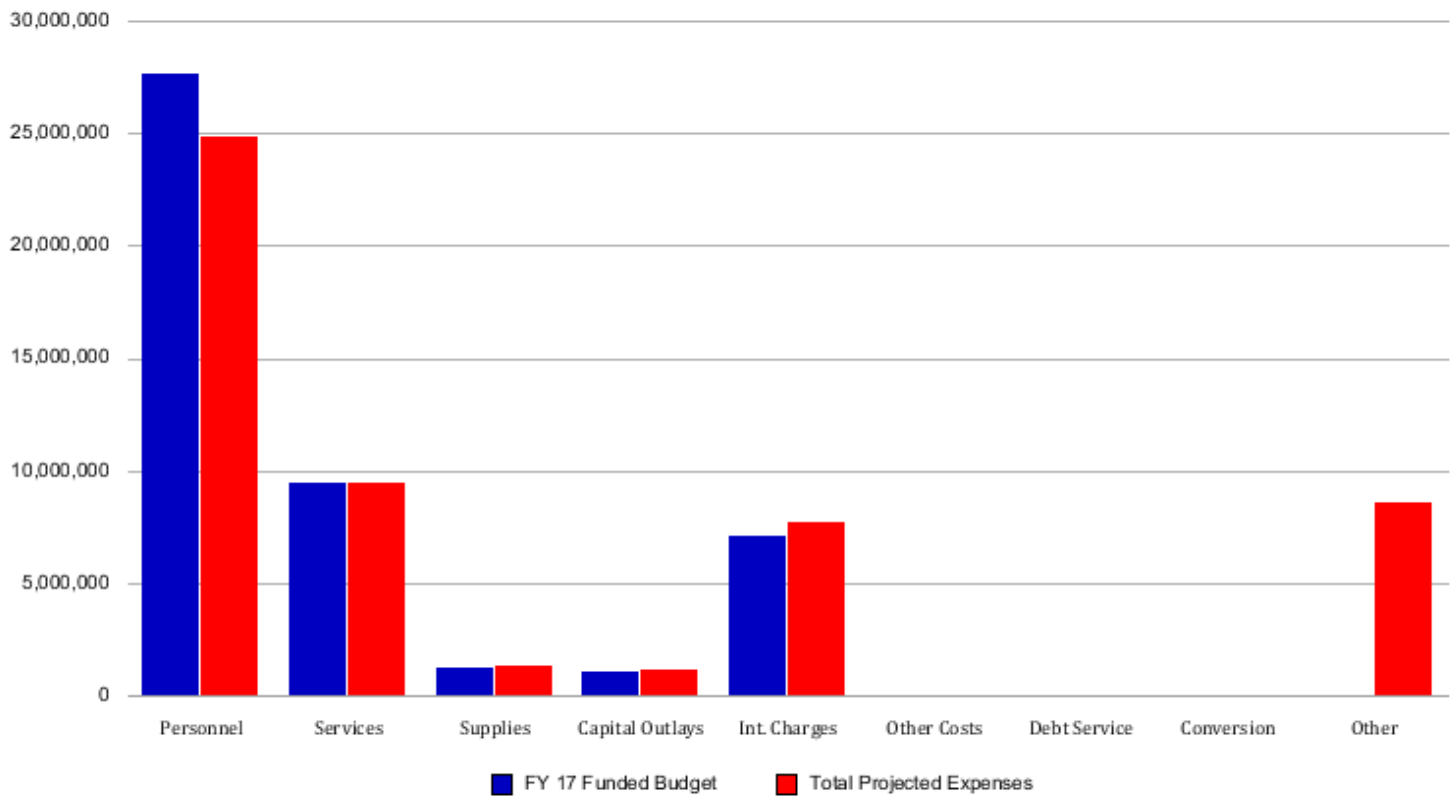
Solid Waste Services Revenue Fund - Department Of Procurement



Account	FY 17 Funded Budget	Actual Y-T-D (Mar)	Projected Expenses	Total Projected Expenses	Variance(\$)	Variance(%)
Personnel Services And Employee Benefits	\$104,589	\$12,196	\$26,147	\$38,343	\$66,246	63.34%
Purchased / Contracted Services	\$0	\$0	\$0	\$0	\$0	0.00%
Supplies	\$0	\$0	\$0	\$0	\$0	0.00%
Capital Outlays	\$0	\$0	\$0	\$0	\$0	0.00%
Interfund / Interdepartmental Charges	\$0	\$0	\$0	\$0	\$0	0.00%
Other Costs	\$0	\$0	\$0	\$0	\$0	0.00%
Debt Service	\$0	\$0	\$0	\$0	\$0	0.00%
Conversion / Summary	\$0	\$0	\$0	\$0	\$0	0.00%
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	0.00%
Expenses	\$104,589	\$12,196	\$26,147	\$38,343	\$66,246	63.34%

Expenditure Category	Variance Explanation
Personnel Services And Employee Benefits Explanation	As of March 31, 2017, the Department of Procurement had one vacant position. The position is split funded.
Purchased / Contracted Services Explanation	N/A
Supplies Explanation	N/A
Capital Outlays Explanation	N/A
Interfund / Interdepartmental Charges Explanation	N/A
Other Costs Explanation	N/A
Debt Service Explanation	N/A
Conversion / Summary Explanation	N/A
Other Financing Uses Explanation	N/A

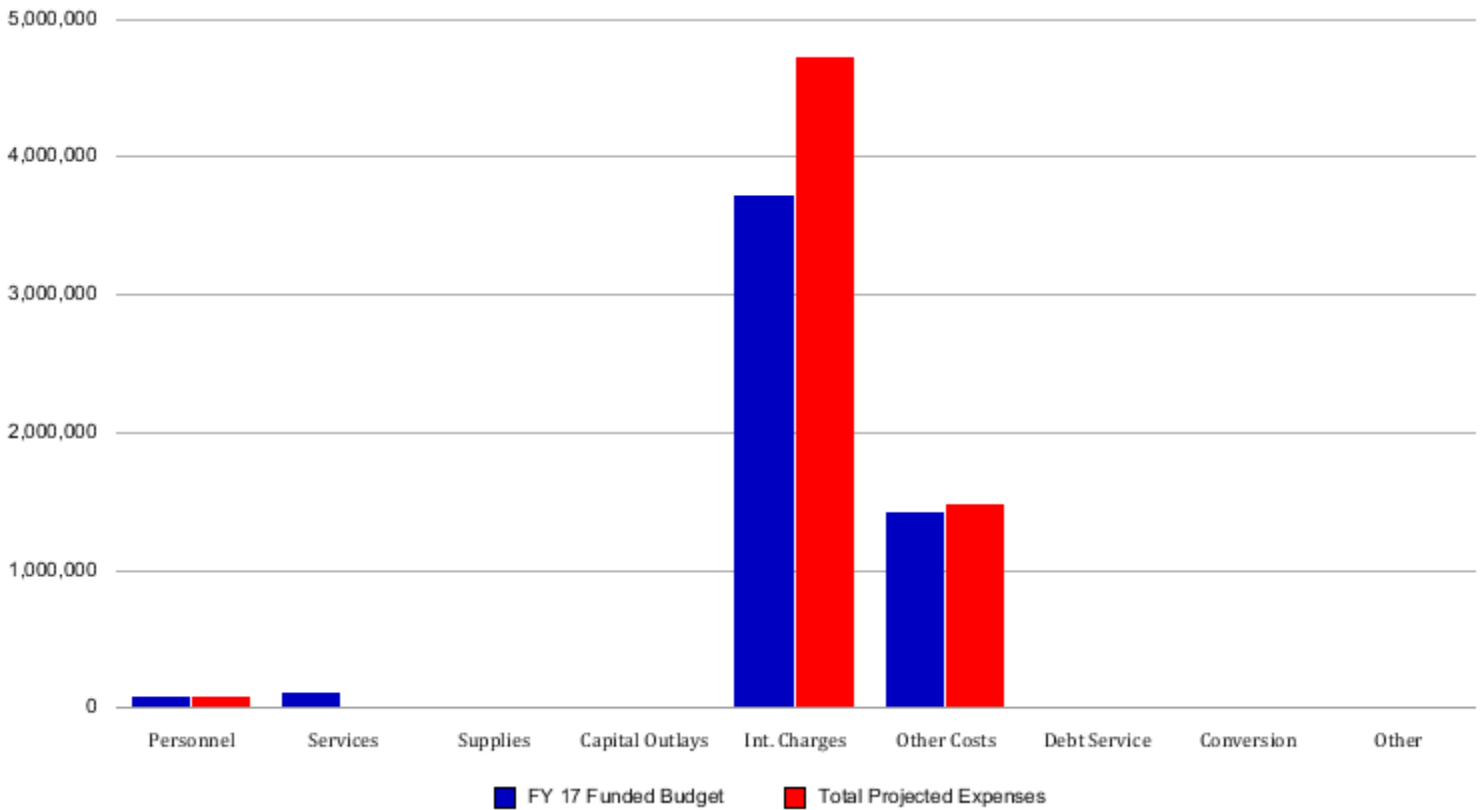
Solid Waste Services Revenue Fund - Department Of Public Works



Account	FY 17 Funded Budget	Actual Y-T-D (Mar)	Projected Expenses	Total Projected Expenses	Variance(\$)	Variance(%)
Personnel Services And Employee Benefits	\$27,674,337	\$17,227,980	\$7,654,946	\$24,882,925	\$2,791,412	10.09%
Purchased / Contracted Services	\$9,559,753	\$5,850,470	\$3,709,282	\$9,559,753	\$0	0.00%
Supplies	\$1,320,802	\$1,180,583	\$260,981	\$1,441,564	(\$120,762)	(9.14%)
Capital Outlays	\$1,171,904	\$1,003,304	\$278,829	\$1,282,133	(\$110,229)	(9.41%)
Interfund / Interdepartmental Charges	\$7,228,287	\$5,820,294	\$1,940,099	\$7,760,392	(\$532,105)	(7.36%)
Other Costs	\$0	\$1,168	(\$1,168)	\$0	\$0	0.00%
Debt Service	\$0	\$0	\$0	\$0	\$0	0.00%
Conversion / Summary	\$0	\$0	\$0	\$0	\$0	0.00%
Other Financing Uses	\$30,000	\$8,600,000	\$30,000	\$8,630,000	(\$8,600,000)	(28,666.67%)
Expenses	\$46,985,083	\$39,683,798	\$13,872,969	\$53,556,767	(\$6,571,684)	(13.99%)

Expenditure Category	Variance Explanation
Personnel Services And Employee Benefits Explanation	As of March 31, 2017, the Department of Public Works had 51 vacant positions, savings are due to personnel adjustments and vacancies.
Purchased / Contracted Services Explanation	Projected to spend within budget. This line includes waste disposal, yard trimming, and landfill post closure care contracts.
Supplies Explanation	Variance due supplies more than anticipated.
Capital Outlays Explanation	Variance due to purchase of three CNG rearloaders, two pickup trucks and two SUVs to replace beyond life-cycle fleet.
Interfund / Interdepartmental Charges Explanation	Variance due to increased repair and maintenance cost for aging fleet.
Other Costs Explanation	Refund entry to be corrected in fourth quarter.
Debt Service Explanation	N/A
Conversion / Summary Explanation	N/A
Other Financing Uses Explanation	Variance due to operating transfer to the Fleet Services Fund to reduce accumulated deficits per Ordinance#17-0-1113.

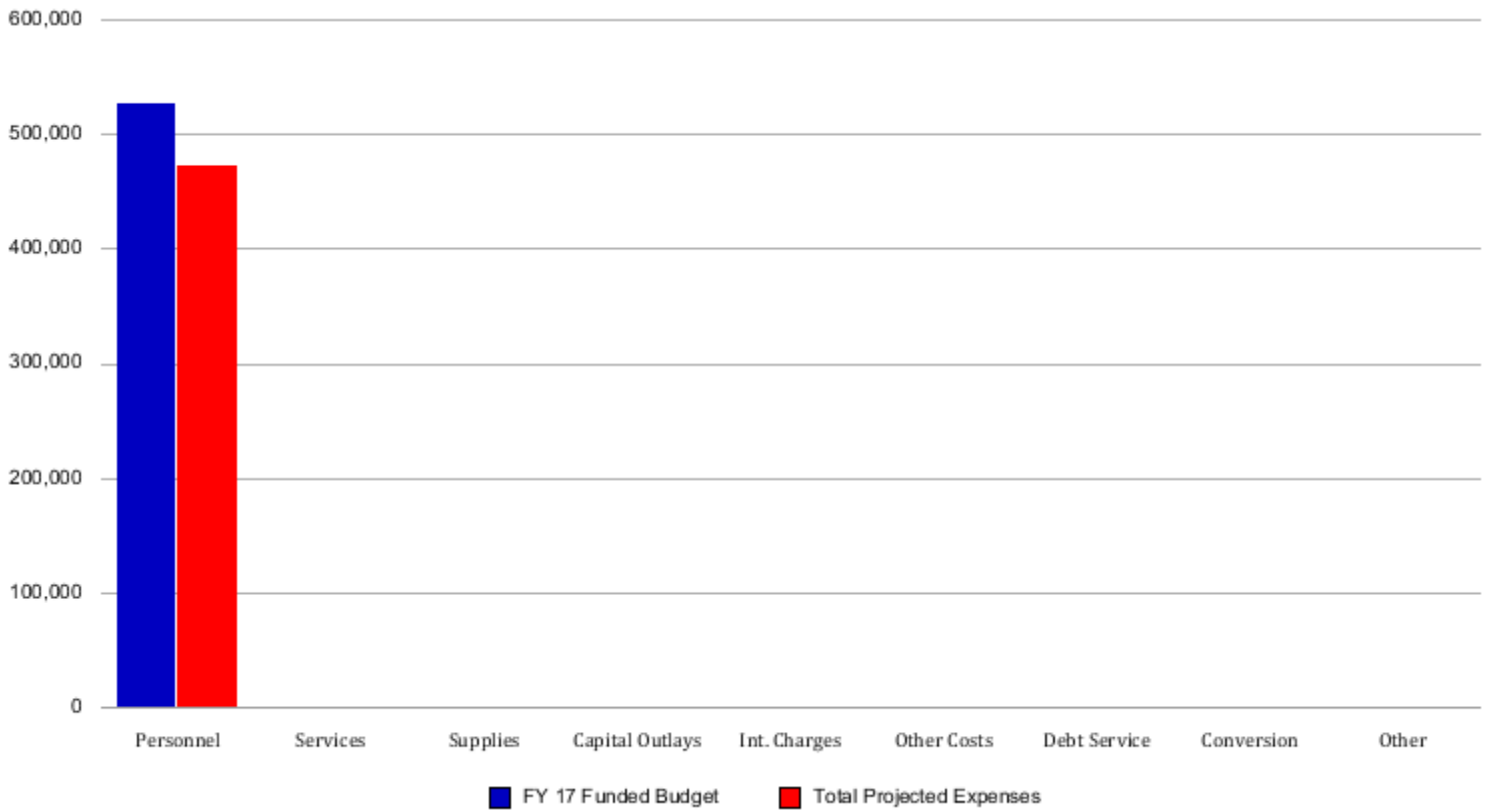
Solid Waste Services Revenue Fund - Non-Departmental



Account	FY 17 Funded Budget	Actual Y-T-D (Mar)	Projected Expenses	Total Projected Expenses	Variance(\$)	Variance(%)
Personnel Services And Employee Benefits	\$88,876	\$0	\$88,876	\$88,876	\$0	0.00%
Purchased / Contracted Services	\$122,000	\$270,403	(\$270,403)	\$0	\$122,000	100.00%
Supplies	\$0	\$0	\$0	\$0	\$0	0.00%
Capital Outlays	\$0	\$0	\$0	\$0	\$0	0.00%
Interfund / Interdepartmental Charges	\$3,722,739	\$3,848,786	\$885,334	\$4,734,121	(\$1,011,382)	(27.17%)
Other Costs	\$1,426,013	\$965,396	\$527,212	\$1,492,608	(\$66,595)	(4.67%)
Debt Service	\$0	\$0	\$0	\$0	\$0	0.00%
Conversion / Summary	\$0	\$0	\$0	\$0	\$0	0.00%
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	0.00%
Expenses	\$5,359,628	\$5,084,585	\$1,231,019	\$6,315,604	(\$955,976)	(17.84%)

Expenditure Category	Variance Explanation
Personnel Services And Employee Benefits Explanation	This line represents Longevity pay.
Purchased / Contracted Services Explanation	Variance is due to Contracted Services budget to be transferred to Other Cost.
Supplies Explanation	N/A
Capital Outlays Explanation	N/A
Interfund / Interdepartmental Charges Explanation	Variance due to monthly Indirect Cost allocations more than anticipated.
Other Costs Explanation	Variance due to health care cost for retirees more than anticipated; this overage will be offset by Contracted Services budget transfer.
Debt Service Explanation	N/A
Conversion / Summary Explanation	N/A
Other Financing Uses Explanation	N/A

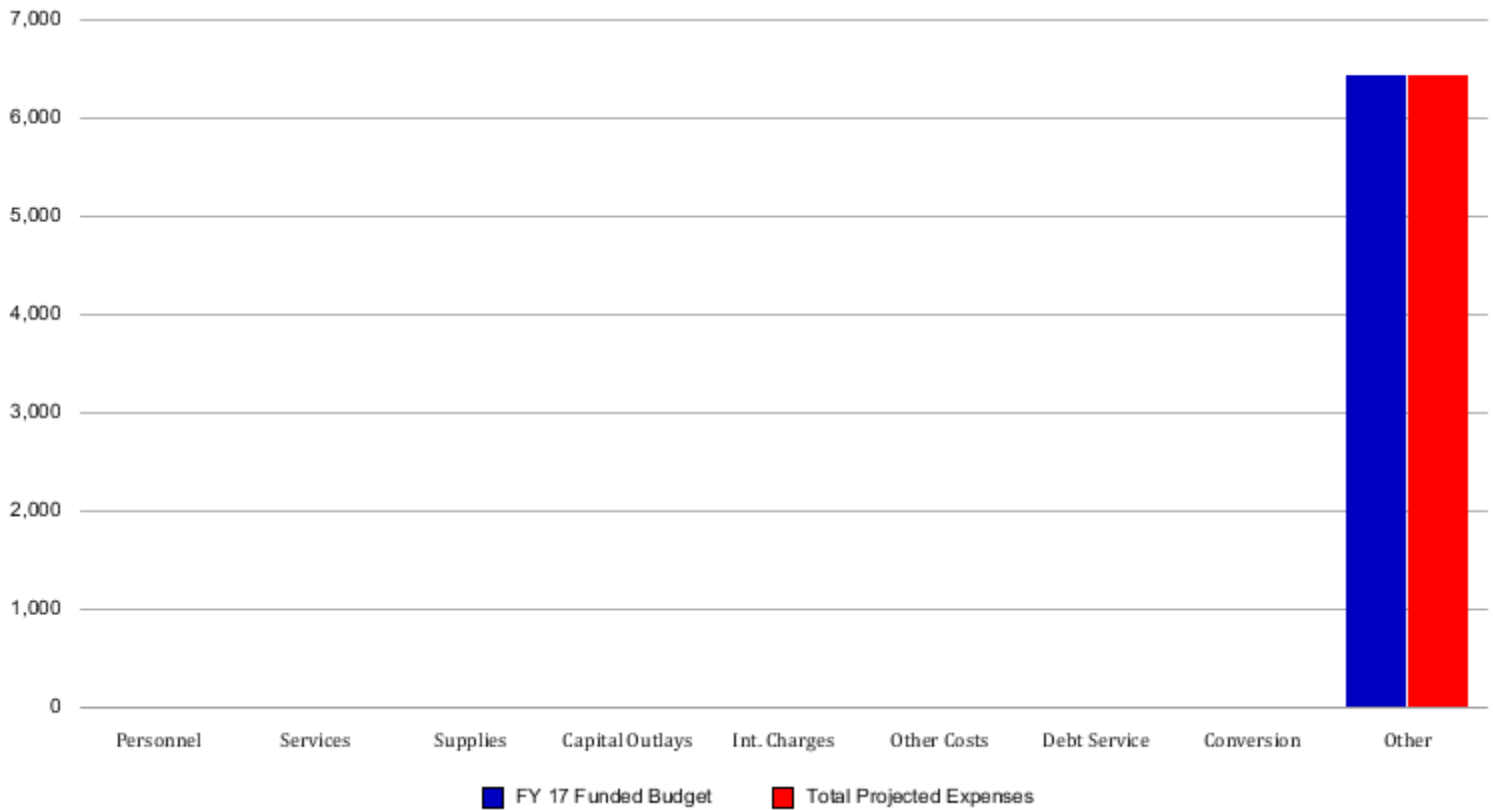
Solid Waste Services Revenue Fund - Department Of Human Resources



Account	FY 17 Funded Budget	Actual Y-T-D (Mar)	Projected Expenses	Total Projected Expenses	Variance(\$)	Variance(%)
Personnel Services And Employee Benefits	\$528,378	\$342,287	\$131,814	\$474,101	\$54,277	10.27%
Purchased / Contracted Services	\$0	\$0	\$0	\$0	\$0	0.00%
Supplies	\$0	\$0	\$0	\$0	\$0	0.00%
Capital Outlays	\$0	\$0	\$0	\$0	\$0	0.00%
Interfund / Interdepartmental Charges	\$0	\$0	\$0	\$0	\$0	0.00%
Other Costs	\$0	\$0	\$0	\$0	\$0	0.00%
Debt Service	\$0	\$0	\$0	\$0	\$0	0.00%
Conversion / Summary	\$0	\$0	\$0	\$0	\$0	0.00%
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	0.00%
Expenses	\$528,378	\$342,287	\$131,814	\$474,101	\$54,277	10.27%

Expenditure Category	Variance Explanation
Personnel Services And Employee Benefits Explanation	As of March 31, 2017, the Department of Human Resources had one vacant position.
Purchased / Contracted Services Explanation	N/A
Supplies Explanation	N/A
Capital Outlays Explanation	N/A
Interfund / Interdepartmental Charges Explanation	N/A
Other Costs Explanation	N/A
Debt Service Explanation	N/A
Conversion / Summary Explanation	N/A
Other Financing Uses Explanation	N/A

Solid Waste Services Revenue Fund - Department Of Ethics



Account	FY 17 Funded Budget	Actual Y-T-D (Mar)	Projected Expenses	Total Projected Expenses	Variance(\$)	Variance(%)
Personnel Services And Employee Benefits	\$0	\$0	\$0	\$0	\$0	0.00%
Purchased / Contracted Services	\$0	\$0	\$0	\$0	\$0	0.00%
Supplies	\$0	\$0	\$0	\$0	\$0	0.00%
Capital Outlays	\$0	\$0	\$0	\$0	\$0	0.00%
Interfund / Interdepartmental Charges	\$0	\$0	\$0	\$0	\$0	0.00%
Other Costs	\$0	\$0	\$0	\$0	\$0	0.00%
Debt Service	\$0	\$0	\$0	\$0	\$0	0.00%
Conversion / Summary	\$0	\$0	\$0	\$0	\$0	0.00%
Other Financing Uses	\$6,440	\$0	\$6,440	\$6,440	\$0	0.00%
Expenses	\$6,440	\$0	\$6,440	\$6,440	\$0	0.00%

Expenditure Category	Variance Explanation
Personnel Services And Employee Benefits Explanation	N/A
Purchased / Contracted Services Explanation	N/A
Supplies Explanation	N/A
Capital Outlays Explanation	N/A
Interfund / Interdepartmental Charges Explanation	N/A
Other Costs Explanation	N/A
Debt Service Explanation	N/A
Conversion / Summary Explanation	N/A
Other Financing Uses Explanation	Projected to spend within budget. Funding utilized for the update and implementation of an E-file system.

Underground Atl Facil Revenue Fund BUDGET VARIANCE ANALYSIS AND PROJECTION



Account	FY15 Actual Y-T-D(Mar)	FY16 Actual Y-T-D(Mar)	FY17 Funded Budget	FY17 Actual Y-T-D(Mar)	FY17 Projected	Variance (\$)	Variance (%)
Revenues	\$3,328,164	\$1,309,580	\$110,000	\$34,467,207	\$34,467,207	\$34,357,207	\$31,233.82%
Expenses	\$5,904,166	\$1,729,034	\$110,000	\$1,928,152	\$1,955,652	(\$1,845,652)	(\$1,677.87%)
Surplus (Deficit)	(\$2,576,002)	(\$419,454)	\$0	\$32,539,054	\$32,511,554	\$32,511,554	N/A

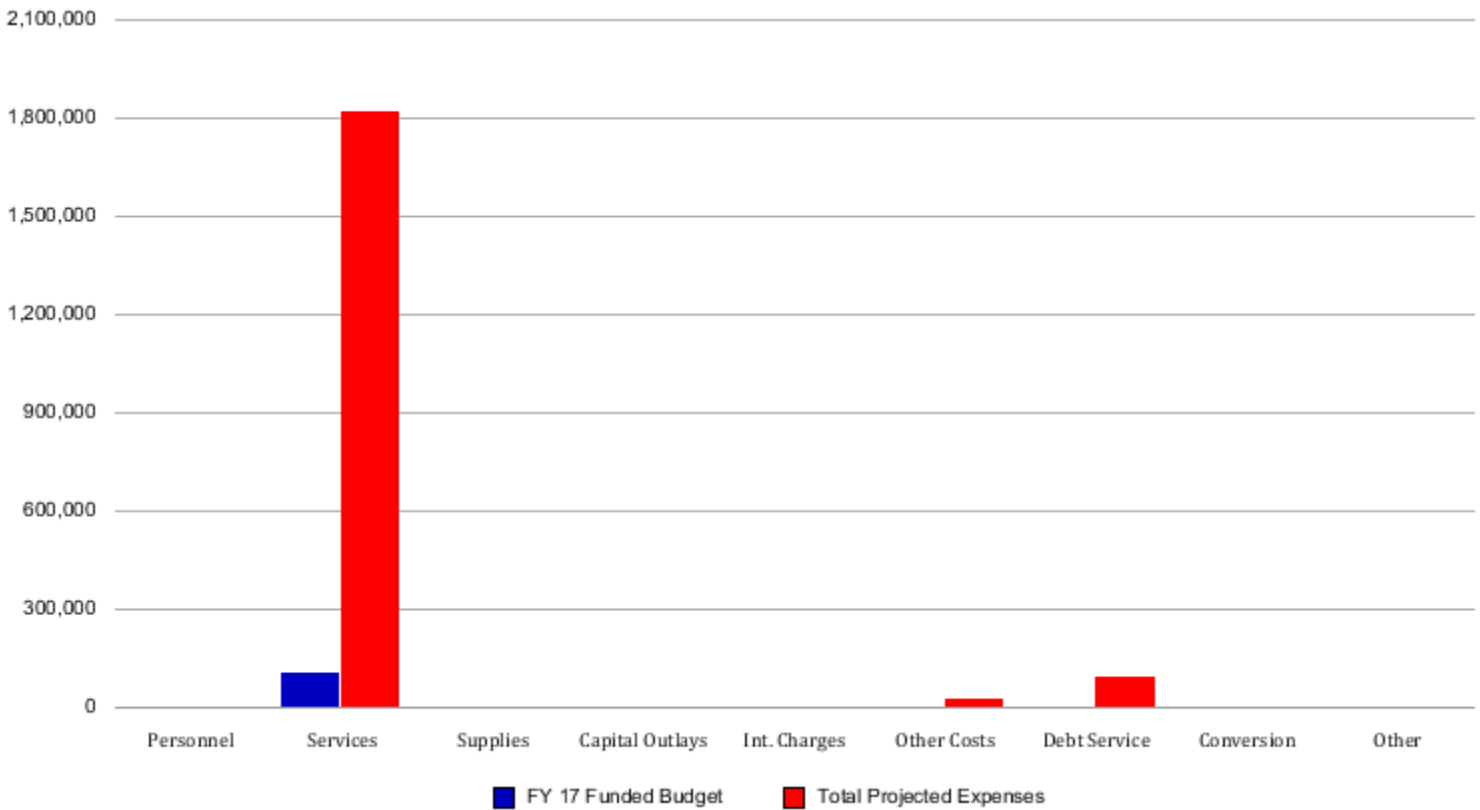
Major Revenue Variances:

The projected revenues are based on current annualized parking, lease income, and the sale of Underground Atlanta.

Major Expenditure Variances:

Variance attributed to transactions associated with the public operations of the Underground Atlanta facilities and parking decks more than anticipated.

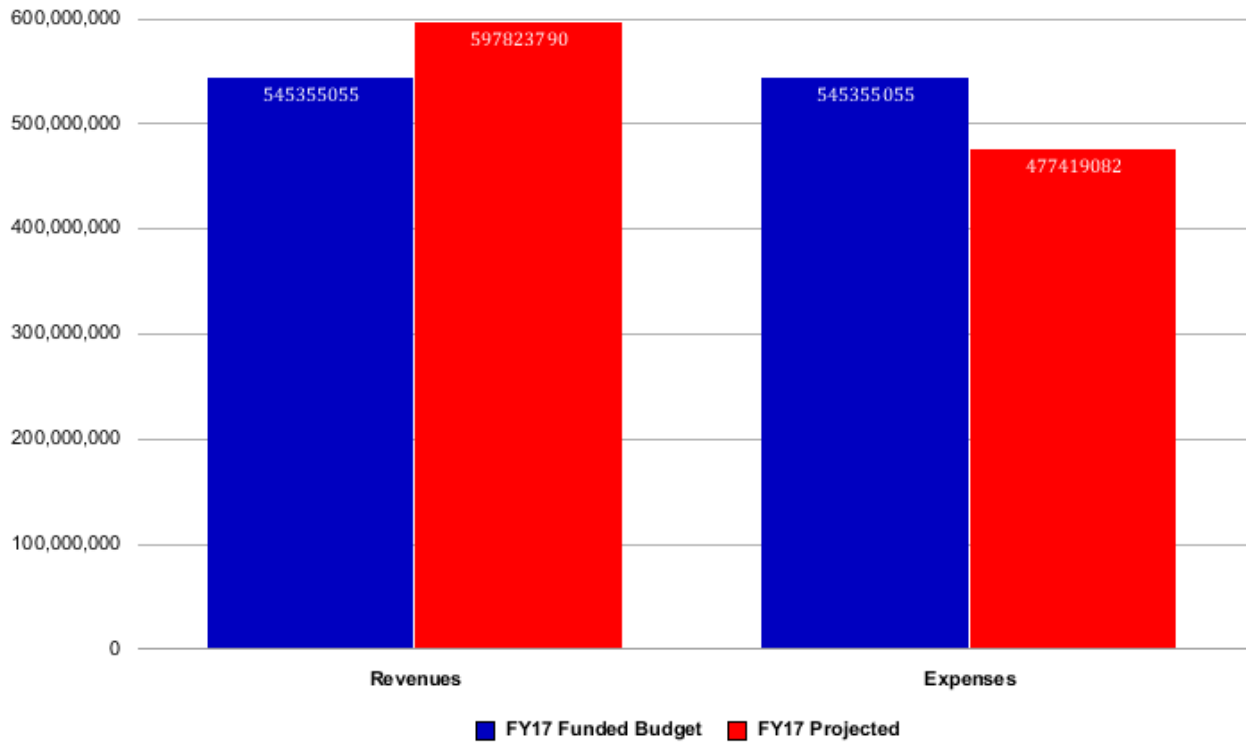
Underground Atl Facil Revenue Fund - Non-Departmental



Account	FY 17 Funded Budget	Actual Y-T-D (Mar)	Projected Expenses	Total Projected Expenses	Variance(\$)	Variance(%)
Personnel Services And Employee Benefits	\$0	\$0	\$0	\$0	\$0	0.00%
Purchased / Contracted Services	\$110,000	\$1,794,716	\$27,500	\$1,822,216	(\$1,712,216)	(1,556.56%)
Supplies	\$0	\$0	\$0	\$0	\$0	0.00%
Capital Outlays	\$0	\$0	\$0	\$0	\$0	0.00%
Interfund / Interdepartmental Charges	\$0	\$0	\$0	\$0	\$0	0.00%
Other Costs	\$0	\$33,949	\$0	\$33,949	(\$33,949)	0.00%
Debt Service	\$0	\$99,487	\$0	\$99,487	(\$99,487)	0.00%
Conversion / Summary	\$0	\$0	\$0	\$0	\$0	0.00%
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	0.00%
Expenses	\$110,000	\$1,928,152	\$27,500	\$1,955,652	(\$1,845,652)	(1,677.87%)

Expenditure Category	Variance Explanation
Personnel Services And Employee Benefits Explanation	N/A
Purchased / Contracted Services Explanation	Variance due to transactions associated with facilities and parking decks more than anticipated.
Supplies Explanation	N/A
Capital Outlays Explanation	N/A
Interfund / Interdepartmental Charges Explanation	N/A
Other Costs Explanation	Variance due to credit card and bank charges more than anticipated.
Debt Service Explanation	Variance due to allocable interest more than anticipated.
Conversion / Summary Explanation	N/A
Other Financing Uses Explanation	N/A

Water & Wastewater Revenue Fund BUDGET VARIANCE ANALYSIS AND PROJECTION



Account	FY15 Actual Y-T-D(Mar)	FY16 Actual Y-T-D(Mar)	FY17 Funded Budget	FY17 Actual Y-T-D(Mar)	FY17 Projected	Variance (\$)	Variance (%)
Revenues	\$389,666,109	\$441,093,095	\$545,355,055	\$457,758,782	\$597,823,790	\$52,468,735	\$9.62%
Expenses	\$330,427,058	\$326,350,343	\$545,355,055	\$337,419,527	\$477,419,082	\$67,935,973	\$12.46%
Surplus (Deficit)	\$59,239,051	\$114,742,752	\$0	\$120,339,255	\$120,404,708	\$120,404,708	N/A

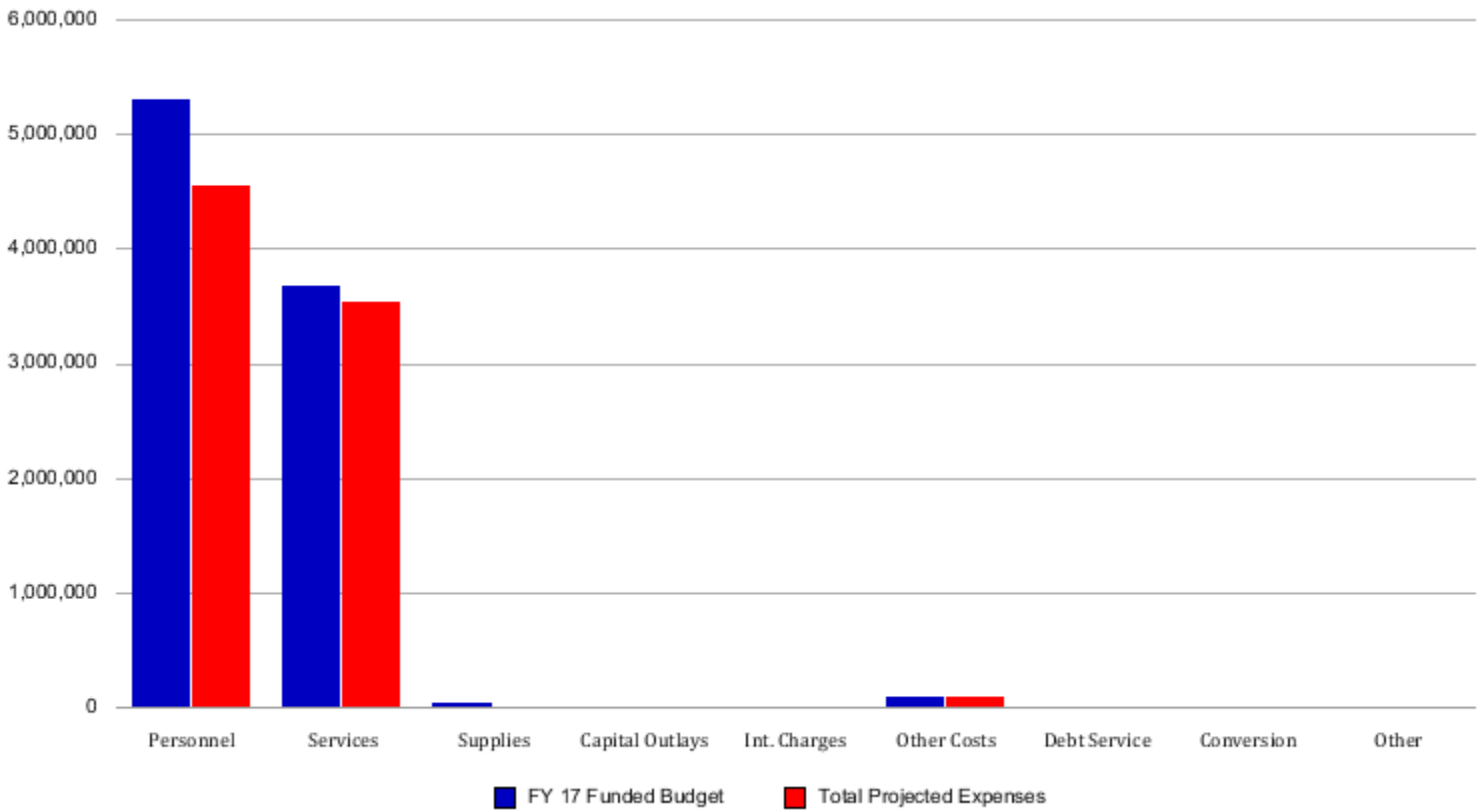
Major Revenue Variances:

Variance in Water & Sewer service revenue due to increased usage and collection efforts; Municipal Option Sales Tax (MOST) higher than anticipated.

Major Expenditure Variances:

Variance due to fund-wide reserves, GEFA loan reserves, and bad debt reserves.

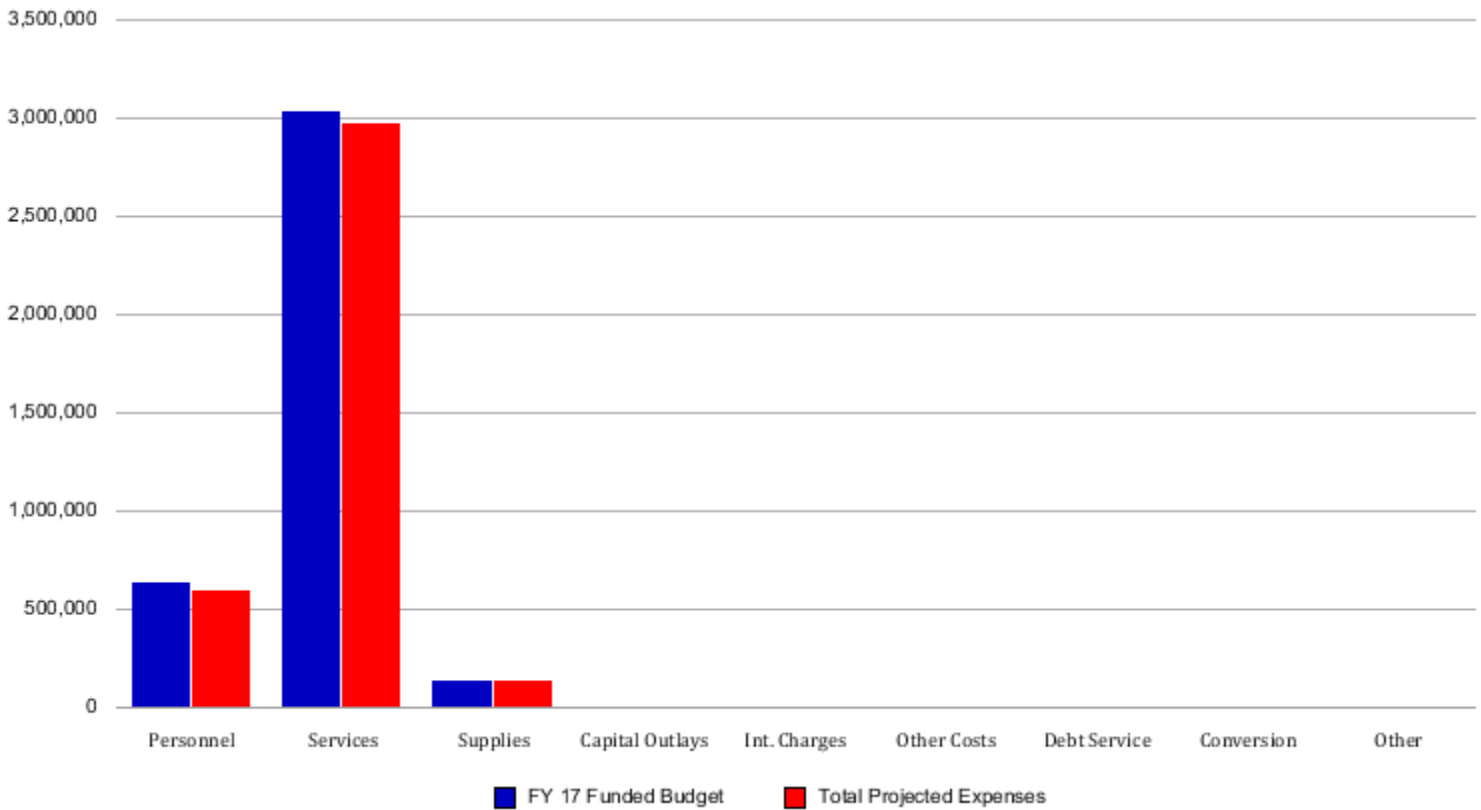
Water & Wastewater Revenue Fund - Executive Offices



Account	FY 17 Funded Budget	Actual Y-T-D (Mar)	Projected Expenses	Total Projected Expenses	Variance(\$)	Variance(%)
Personnel Services And Employee Benefits	\$5,305,901	\$3,251,887	\$1,315,652	\$4,567,539	\$738,362	13.92%
Purchased / Contracted Services	\$3,687,866	\$2,719,744	\$820,940	\$3,540,685	\$147,181	3.99%
Supplies	\$54,354	\$26,620	\$2,410	\$29,030	\$25,324	46.59%
Capital Outlays	\$23,080	\$0	\$9,040	\$9,040	\$14,040	60.83%
Interfund / Interdepartmental Charges	\$0	\$0	\$0	\$0	\$0	0.00%
Other Costs	\$115,000	\$0	\$115,000	\$115,000	\$0	0.00%
Debt Service	\$0	\$0	\$0	\$0	\$0	0.00%
Conversion / Summary	\$0	\$0	\$0	\$0	\$0	0.00%
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	0.00%
Expenses	\$9,186,201	\$5,998,251	\$2,263,042	\$8,261,293	\$924,908	10.07%

Expenditure Category	Variance Explanation
Personnel Services And Employee Benefits Explanation	As of March 31, 2017, the Executive Offices had 20 vacant positions, of which 10 were split-funded.
Purchased / Contracted Services Explanation	Variance due to purchased/contracted services less than anticipated.
Supplies Explanation	Variance due to supplies less than anticipated.
Capital Outlays Explanation	Variance due to machinery and equipment expenses less than anticipated.
Interfund / Interdepartmental Charges Explanation	N/A
Other Costs Explanation	Projected to spend within budget. This line includes contingency expenses.
Debt Service Explanation	N/A
Conversion / Summary Explanation	N/A
Other Financing Uses Explanation	N/A

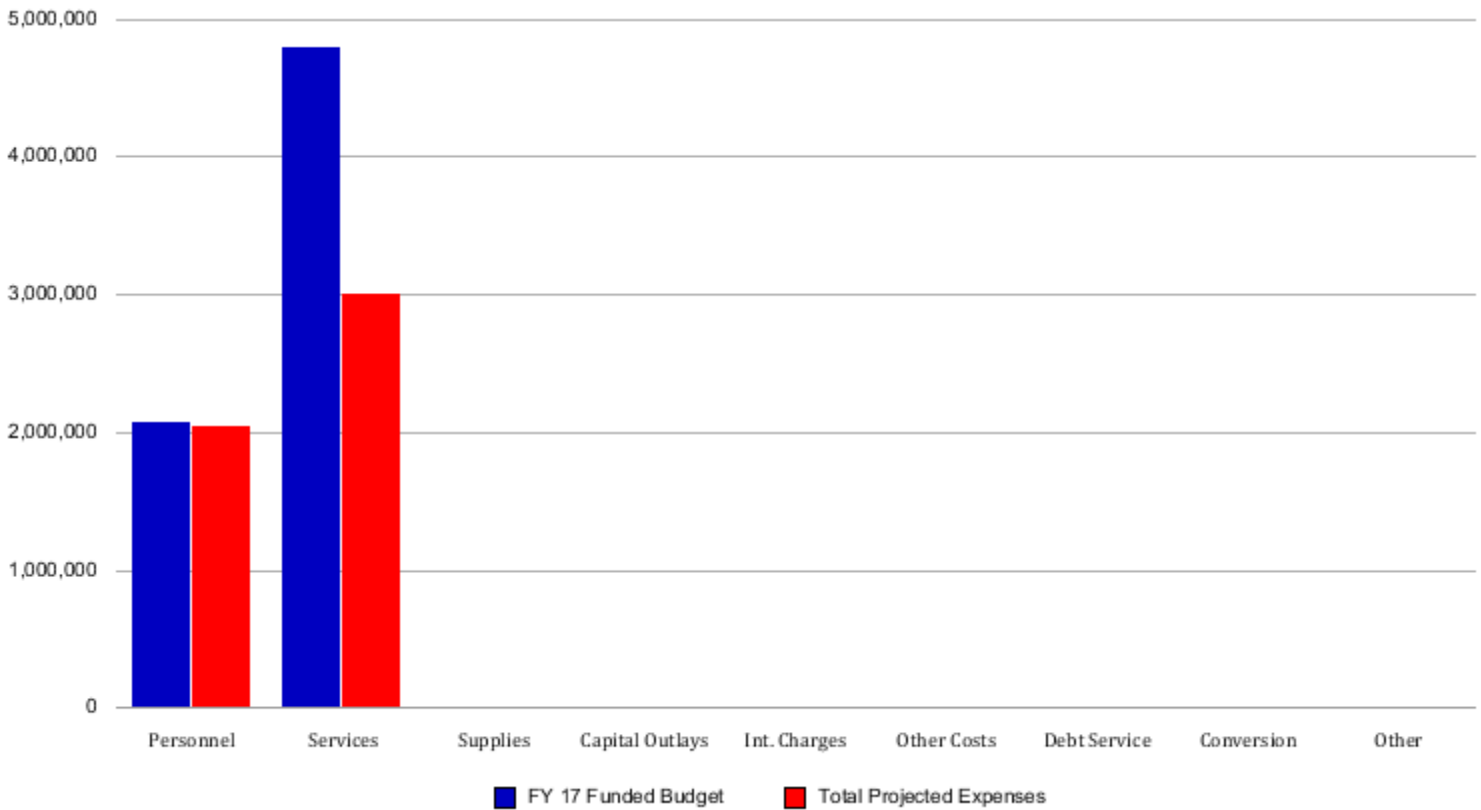
Water & Wastewater Revenue Fund - Department Of Atlanta Information Management



Account	FY 17 Funded Budget	Actual Y-T-D (Mar)	Projected Expenses	Total Projected Expenses	Variance(\$)	Variance(%)
Personnel Services And Employee Benefits	\$645,562	\$448,794	\$151,282	\$600,076	\$45,486	7.05%
Purchased / Contracted Services	\$3,034,615	\$2,209,208	\$769,660	\$2,978,868	\$55,747	1.84%
Supplies	\$148,500	\$0	\$148,500	\$148,500	\$0	0.00%
Capital Outlays	\$0	\$0	\$0	\$0	\$0	0.00%
Interfund / Interdepartmental Charges	\$0	\$0	\$0	\$0	\$0	0.00%
Other Costs	\$0	\$0	\$0	\$0	\$0	0.00%
Debt Service	\$0	\$0	\$0	\$0	\$0	0.00%
Conversion / Summary	\$0	\$0	\$0	\$0	\$0	0.00%
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	0.00%
Expenses	\$3,828,677	\$2,658,002	\$1,069,442	\$3,727,444	\$101,233	2.64%

Expenditure Category	Variance Explanation
Personnel Services And Employee Benefits Explanation	As of March 31, 2017, AIM has no vacant positions. Variance due to five months salary savings.
Purchased / Contracted Services Explanation	Variance due to Telecomm costs less than anticipated.
Supplies Explanation	Projected to spend within budget. This line includes costs for anticipated software purchases.
Capital Outlays Explanation	N/A
Interfund / Interdepartmental Charges Explanation	N/A
Other Costs Explanation	N/A
Debt Service Explanation	N/A
Conversion / Summary Explanation	N/A
Other Financing Uses Explanation	N/A

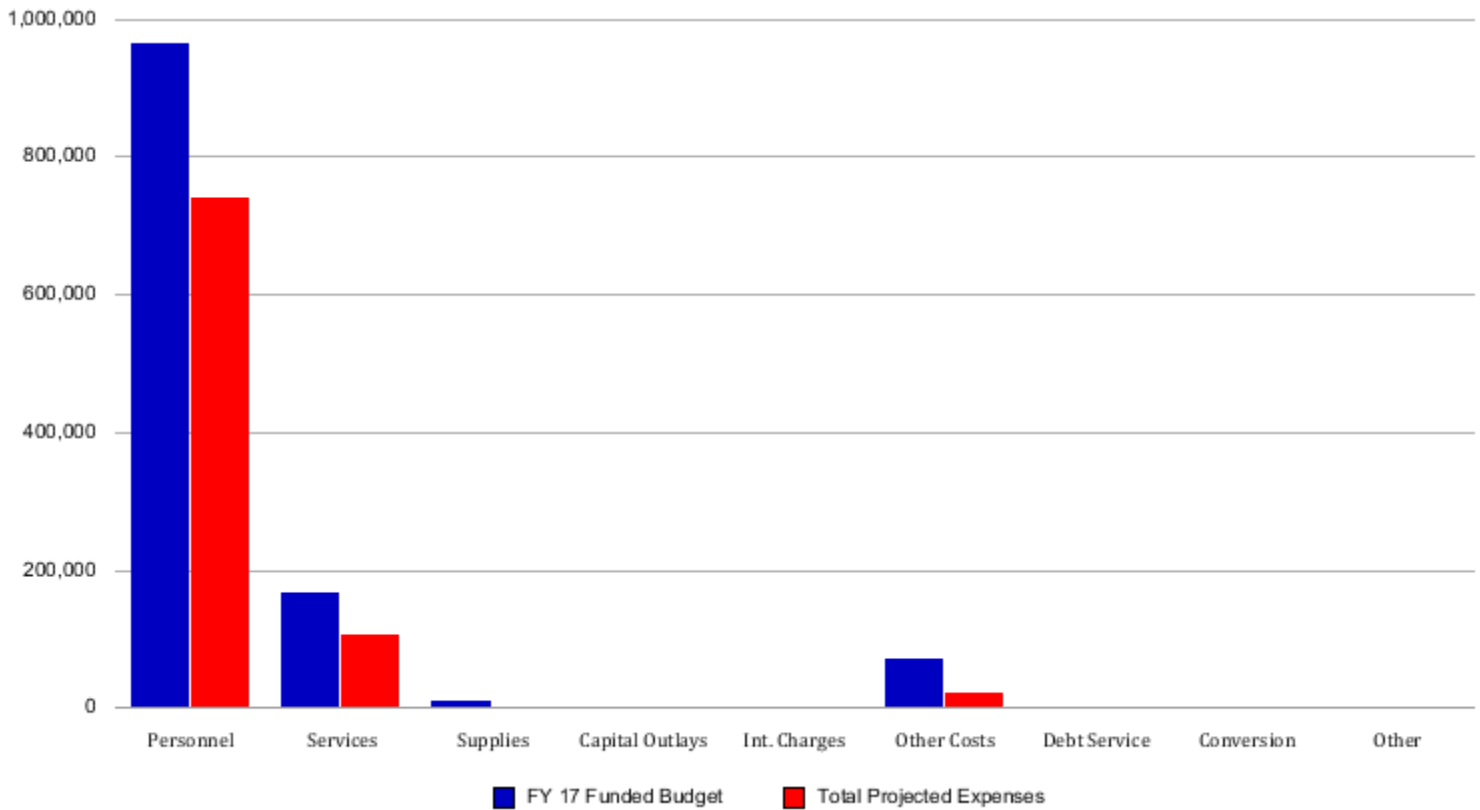
Water & Wastewater Revenue Fund - Department Of Law



Account	FY 17 Funded Budget	Actual Y-T-D (Mar)	Projected Expenses	Total Projected Expenses	Variance(\$)	Variance(%)
Personnel Services And Employee Benefits	\$2,077,338	\$1,479,552	\$580,680	\$2,060,232	\$17,106	0.82%
Purchased / Contracted Services	\$4,799,138	\$1,680,907	\$1,340,731	\$3,021,638	\$1,777,500	37.04%
Supplies	\$24,999	\$14,033	\$6,236	\$20,269	\$4,730	18.92%
Capital Outlays	\$0	\$0	\$0	\$0	\$0	0.00%
Interfund / Interdepartmental Charges	\$0	\$0	\$0	\$0	\$0	0.00%
Other Costs	\$8,500	\$1,819	\$4,867	\$6,686	\$1,814	21.34%
Debt Service	\$0	\$0	\$0	\$0	\$0	0.00%
Conversion / Summary	\$0	\$0	\$0	\$0	\$0	0.00%
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	0.00%
Expenses	\$6,909,975	\$3,176,312	\$1,932,513	\$5,108,825	\$1,801,150	26.07%

Expenditure Category	Variance Explanation
Personnel Services And Employee Benefits Explanation	As of March 31, 2017, the Department of Law had two vacant positions. Variance due to timing of filling vacant positions, an increase in extra help and personnel adjustments.
Purchased / Contracted Services Explanation	Variance due to contracted services less than anticipated.
Supplies Explanation	Variance due to supply spending less than anticipated.
Capital Outlays Explanation	N/A
Interfund / Interdepartmental Charges Explanation	N/A
Other Costs Explanation	Variance due other costs less than anticipated.
Debt Service Explanation	N/A
Conversion / Summary Explanation	N/A
Other Financing Uses Explanation	N/A

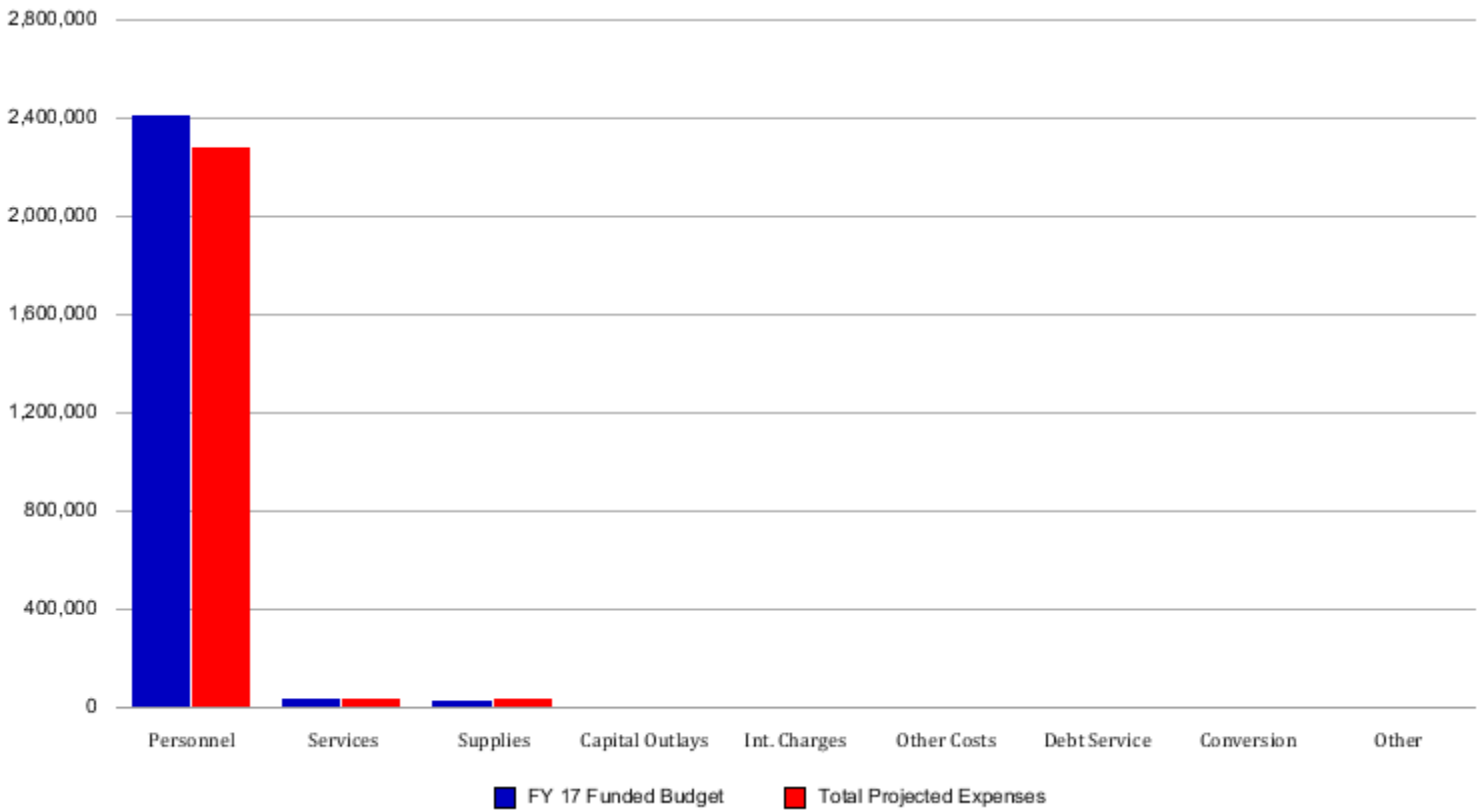
Water & Wastewater Revenue Fund - Department Of Finance



Account	FY 17 Funded Budget	Actual Y-T-D (Mar)	Projected Expenses	Total Projected Expenses	Variance(\$)	Variance(%)
Personnel Services And Employee Benefits	\$967,260	\$499,993	\$241,288	\$741,281	\$225,979	23.36%
Purchased / Contracted Services	\$169,046	\$65,456	\$43,873	\$109,329	\$59,717	35.33%
Supplies	\$13,374	\$0	\$4,460	\$4,460	\$8,914	66.65%
Capital Outlays	\$0	\$0	\$0	\$0	\$0	0.00%
Interfund / Interdepartmental Charges	\$0	\$0	\$0	\$0	\$0	0.00%
Other Costs	\$72,917	\$118	\$24,306	\$24,424	\$48,493	66.50%
Debt Service	\$0	\$0	\$0	\$0	\$0	0.00%
Conversion / Summary	\$0	\$0	\$0	\$0	\$0	0.00%
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	0.00%
Expenses	\$1,222,597	\$565,567	\$313,927	\$879,494	\$343,103	28.06%

Expenditure Category	Variance Explanation
Personnel Services And Employee Benefits Explanation	As of March 31, 2017, the Department of Finance had three vacant positions. Variance due to timing of filling vacant positions.
Purchased / Contracted Services Explanation	Variance due to business travel and training expenses less than anticipated.
Supplies Explanation	Variance due to supplies less than anticipated.
Capital Outlays Explanation	N/A
Interfund / Interdepartmental Charges Explanation	N/A
Other Costs Explanation	Variance due to bank charges less than anticipated.
Debt Service Explanation	N/A
Conversion / Summary Explanation	N/A
Other Financing Uses Explanation	N/A

Water & Wastewater Revenue Fund - Department Of Procurement



Account	FY 17 Funded Budget	Actual Y-T-D (Mar)	Projected Expenses	Total Projected Expenses	Variance(\$)	Variance(%)
Personnel Services And Employee Benefits	\$2,416,443	\$1,409,815	\$868,886	\$2,278,701	\$137,742	5.70%
Purchased / Contracted Services	\$43,616	\$12,506	\$33,701	\$46,207	(\$2,591)	(5.94%)
Supplies	\$36,421	\$22,267	\$20,100	\$42,367	(\$5,946)	(16.33%)
Capital Outlays	\$0	\$0	\$0	\$0	\$0	0.00%
Interfund / Interdepartmental Charges	\$0	\$0	\$0	\$0	\$0	0.00%
Other Costs	\$0	\$0	\$0	\$0	\$0	0.00%
Debt Service	\$0	\$0	\$0	\$0	\$0	0.00%
Conversion / Summary	\$0	\$0	\$0	\$0	\$0	0.00%
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	0.00%
Expenses	\$2,496,480	\$1,444,588	\$922,687	\$2,367,275	\$129,205	5.18%

Expenditure Category	Variance Explanation
Personnel Services And Employee Benefits Explanation	As of March 31, 2017, the Department of Procurement had five vacant positions. Variance due to timing of filling vacant positions and six months of salary savings.
Purchased / Contracted Services Explanation	Variance due to copier lease/service and copier expenses more than anticipated.
Supplies Explanation	Variance due to office supplies and equipment more than anticipated.
Capital Outlays Explanation	N/A
Interfund / Interdepartmental Charges Explanation	N/A
Other Costs Explanation	N/A
Debt Service Explanation	N/A
Conversion / Summary Explanation	N/A
Other Financing Uses Explanation	N/A

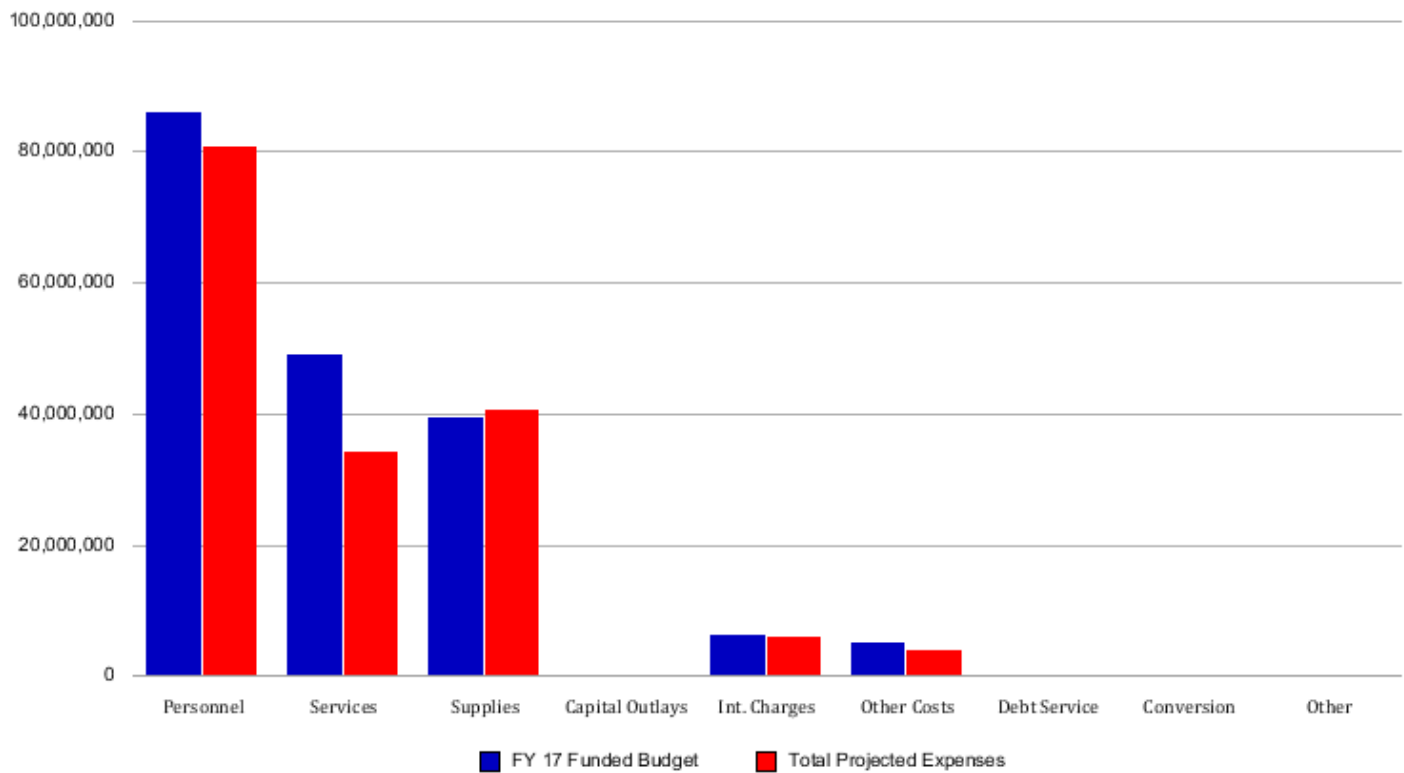
Water & Wastewater Revenue Fund - Department Of Public Works



Account	FY 17 Funded Budget	Actual Y-T-D (Mar)	Projected Expenses	Total Projected Expenses	Variance(\$)	Variance(%)
Personnel Services And Employee Benefits	\$869,933	\$596,787	\$215,782	\$812,569	\$57,364	6.59%
Purchased / Contracted Services	\$0	\$0	\$0	\$0	\$0	0.00%
Supplies	\$0	\$0	\$0	\$0	\$0	0.00%
Capital Outlays	\$0	\$0	\$0	\$0	\$0	0.00%
Interfund / Interdepartmental Charges	\$0	\$0	\$0	\$0	\$0	0.00%
Other Costs	\$0	\$0	\$0	\$0	\$0	0.00%
Debt Service	\$0	\$0	\$0	\$0	\$0	0.00%
Conversion / Summary	\$0	\$0	\$0	\$0	\$0	0.00%
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	0.00%
Expenses	\$869,933	\$596,787	\$215,782	\$812,569	\$57,364	6.59%

Expenditure Category	Variance Explanation
Personnel Services And Employee Benefits Explanation	As of March 31, 2017, the Department of Public Works had one vacant position.
Purchased / Contracted Services Explanation	N/A
Supplies Explanation	N/A
Capital Outlays Explanation	N/A
Interfund / Interdepartmental Charges Explanation	N/A
Other Costs Explanation	N/A
Debt Service Explanation	N/A
Conversion / Summary Explanation	N/A
Other Financing Uses Explanation	N/A

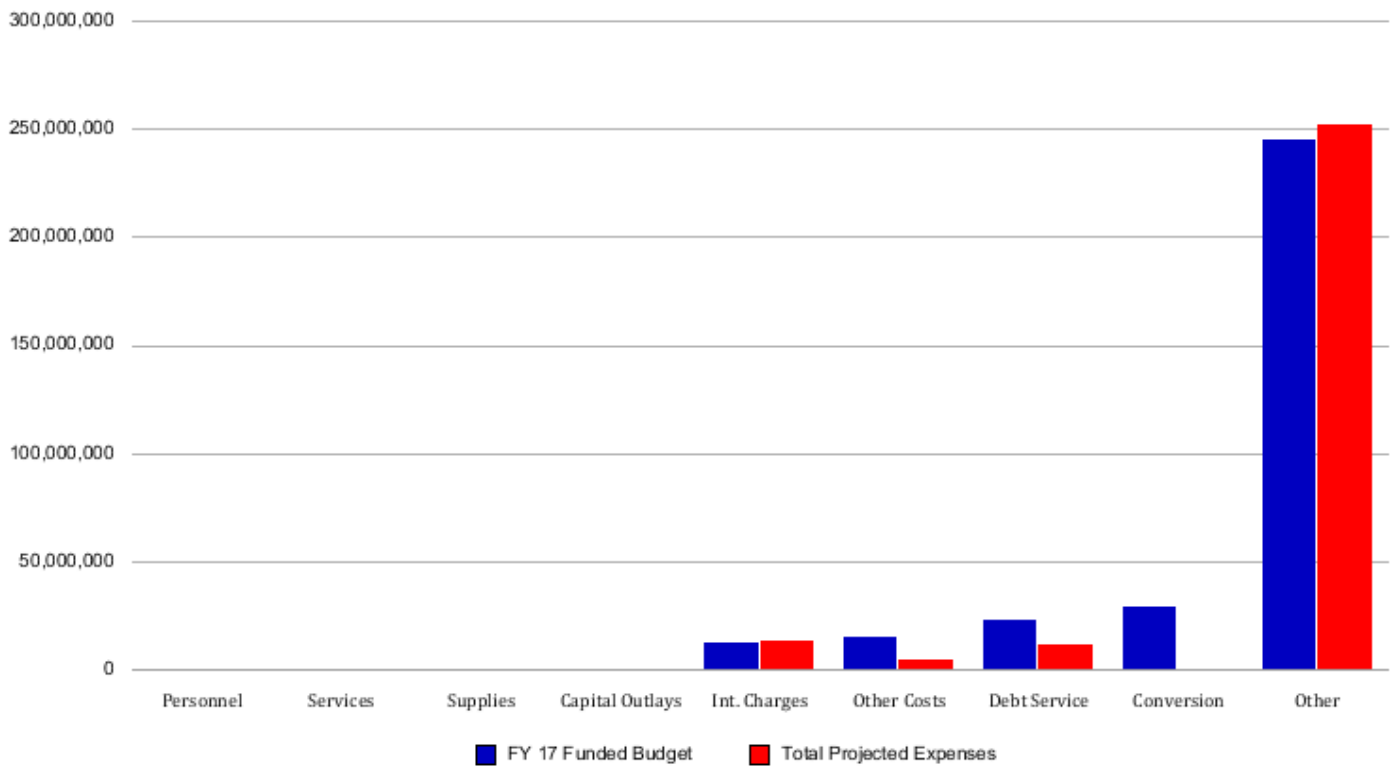
Water & Wastewater Revenue Fund - Department Of Watershed Management



Account	FY 17 Funded Budget	Actual Y-T-D (Mar)	Projected Expenses	Total Projected Expenses	Variance(\$)	Variance(%)
Personnel Services And Employee Benefits	\$86,085,750	\$59,589,292	\$21,256,373	\$80,845,665	\$5,240,085	6.09%
Purchased / Contracted Services	\$49,143,573	\$21,144,188	\$13,325,298	\$34,469,486	\$14,674,087	29.86%
Supplies	\$39,795,330	\$29,225,708	\$11,652,017	\$40,877,725	(\$1,082,395)	(2.72%)
Capital Outlays	\$463,198	\$509,643	(\$239,319)	\$270,324	\$192,874	41.64%
Interfund / Interdepartmental Charges	\$6,411,725	\$4,565,085	\$1,528,392	\$6,093,477	\$318,248	4.96%
Other Costs	\$5,299,833	\$3,260,389	\$996,163	\$4,256,552	\$1,043,281	19.69%
Debt Service	\$0	\$0	\$0	\$0	\$0	0.00%
Conversion / Summary	\$0	\$0	\$0	\$0	\$0	0.00%
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	0.00%
Expenses	\$187,199,409	\$118,294,304	\$48,518,924	\$166,813,228	\$20,386,181	10.89%

Expenditure Category	Variance Explanation
Personnel Services And Employee Benefits Explanation	As of March 31, 2017 the Department of Watershed Management had 199 vacant positions in fund 5051. Salary savings is offset by extra help and overtime more than anticipated.
Purchased / Contracted Services Explanation	Variance due to contract services, repair/ maintenance, education/ training and travel less than anticipated.
Supplies Explanation	Funding for general supplies, equipment for warehouse and chemicals more than anticipated; Utilities at DWM plants to be expensed as budgeted.
Capital Outlays Explanation	Variance due to equipment and computer upgrades over \$5000 less than anticipated. Portion of encumbrances and actuals to be reclassified to fund 5052.
Interfund / Interdepartmental Charges Explanation	Variance due to motor fuel and repair costs to DWM fleet less than anticipated.
Other Costs Explanation	Variance due to legal settlements less than anticipated; Funding for business meeting expenses, credit card fees and penalties to be expensed as budgeted.
Debt Service Explanation	N/A
Conversion / Summary Explanation	N/A
Other Financing Uses Explanation	N/A

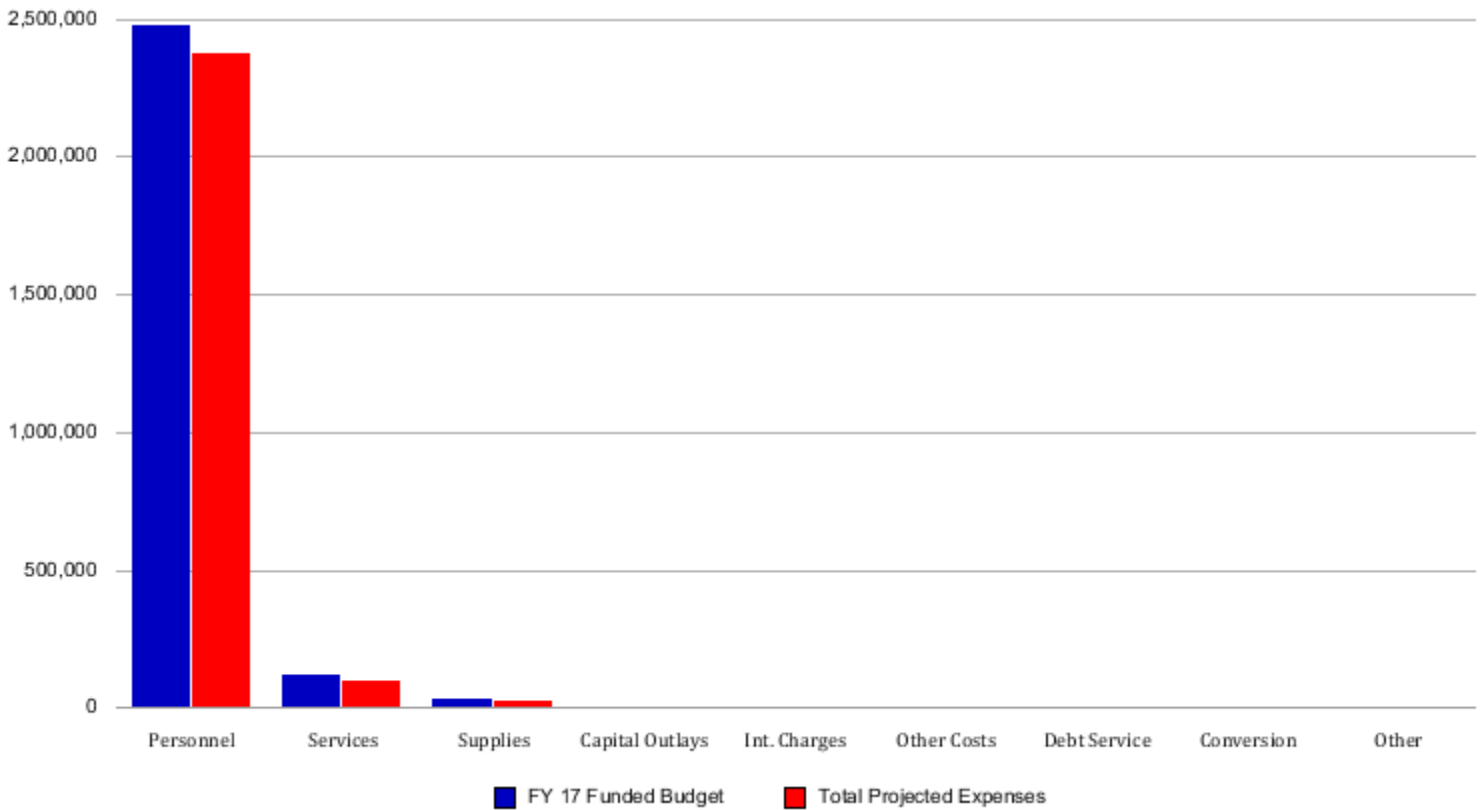
Water & Wastewater Revenue Fund - Non-Departmental



Account	FY 17 Funded Budget	Actual Y-T-D (Mar)	Projected Expenses	Total Projected Expenses	Variance(\$)	Variance(%)
Personnel Services And Employee Benefits	\$670,537	\$26,989	\$64,262	\$91,251	\$579,286	86.39%
Purchased / Contracted Services	\$350,000	\$5,447,914	(\$5,097,914)	\$350,000	\$0	0.00%
Supplies	\$0	\$0	\$0	\$0	\$0	0.00%
Capital Outlays	\$0	\$0	\$0	\$0	\$0	0.00%
Interfund / Interdepartmental Charges	\$13,489,564	\$10,994,958	\$3,654,319	\$14,649,278	(\$1,159,714)	(8.60%)
Other Costs	\$16,289,406	\$4,294,888	\$1,361,471	\$5,656,359	\$10,633,047	65.28%
Debt Service	\$23,908,282	\$8,961,598	\$3,154,311	\$12,115,910	\$11,792,372	49.32%
Conversion / Summary	\$29,741,777	\$0	\$0	\$0	\$29,741,777	100.00%
Other Financing Uses	\$245,113,717	\$172,390,541	\$80,373,176	\$252,763,717	(\$7,650,000)	(3.12%)
Expenses	\$329,563,283	\$202,116,889	\$83,509,626	\$285,626,515	\$43,936,768	13.33%

Expenditure Category	Variance Explanation
Personnel Services And Employee Benefits Explanation	Variance due funding for retention bonus/ pay for performance; workers' comp less than anticipated.
Purchased / Contracted Services Explanation	Funding for DWM portion of Oracle/ Hyperion payments and Flood Insurance to be expensed as budgeted; Standing accrual to be reversed at year end per General Accounting.
Supplies Explanation	N/A
Capital Outlays Explanation	N/A
Interfund / Interdepartmental Charges Explanation	Variance due to Indirect Costs, Prior Yrs; Indirect Costs and Data Processing more than anticipated.
Other Costs Explanation	Variance due to Bad Debt reserve; Funds for retiree benefits and payments to Fulton County less than anticipated.
Debt Service Explanation	Variance due to required GEFA loan reserves; GEFA loan principal, interest payments and processing fees less than anticipated.
Conversion / Summary Explanation	DWM Fund-wide reserve.
Other Financing Uses Explanation	Variance due to unanticipated transfer; Funding for debt service payments/ sinking funds requirements/ wire transfers/ PILOT & Franchise fees less than anticipated.

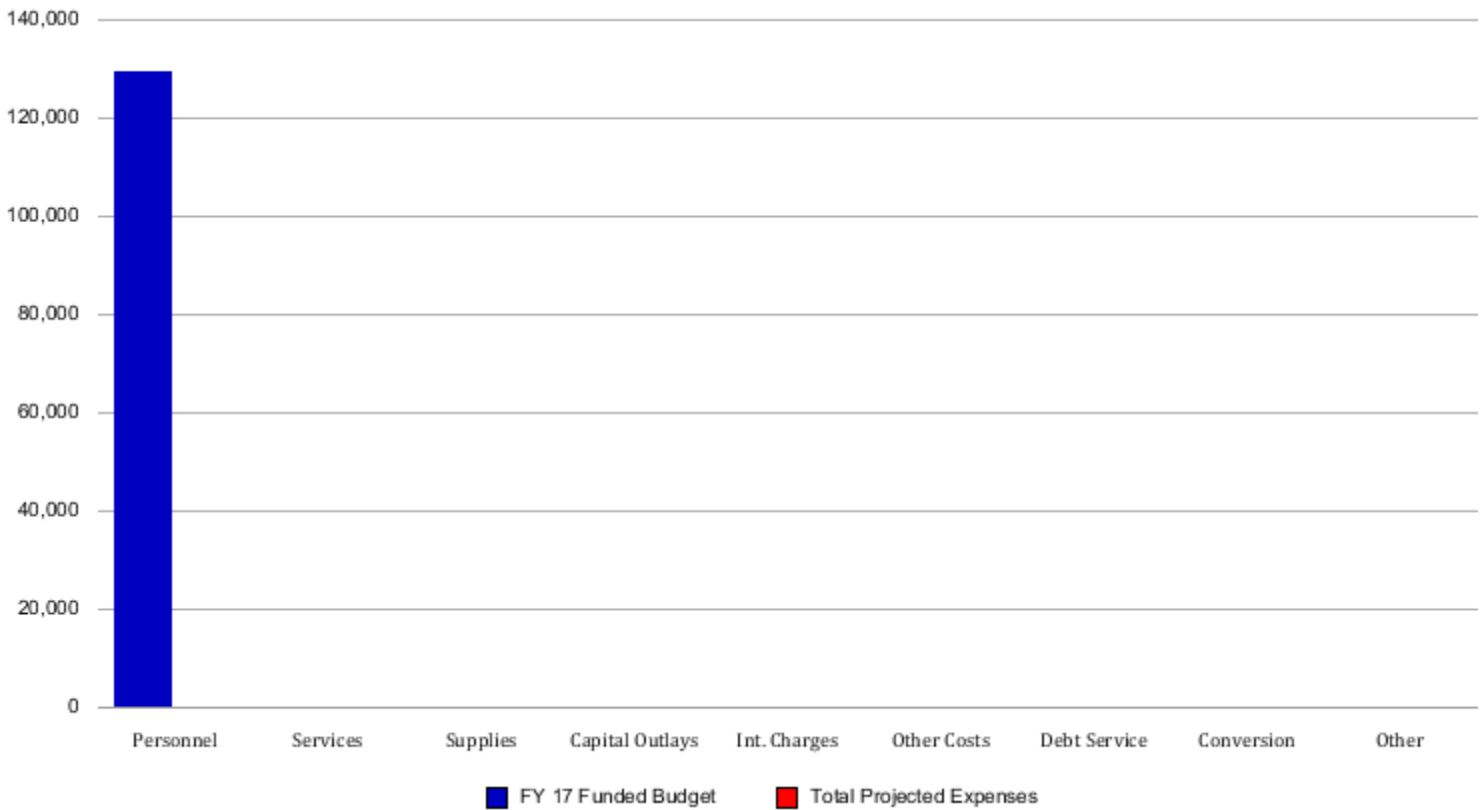
Water & Wastewater Revenue Fund - Department Of Human Resources



Account	FY 17 Funded Budget	Actual Y-T-D (Mar)	Projected Expenses	Total Projected Expenses	Variance(\$)	Variance(%)
Personnel Services And Employee Benefits	\$2,478,264	\$1,758,967	\$618,643	\$2,377,610	\$100,654	4.06%
Purchased / Contracted Services	\$127,581	\$25,741	\$81,942	\$107,682	\$19,899	15.60%
Supplies	\$37,291	\$29,038	\$1,147	\$30,186	\$7,105	19.05%
Capital Outlays	\$0	\$0	\$0	\$0	\$0	0.00%
Interfund / Interdepartmental Charges	\$0	\$0	\$0	\$0	\$0	0.00%
Other Costs	\$9,591	\$1,108	\$3,863	\$4,971	\$4,621	48.18%
Debt Service	\$0	\$0	\$0	\$0	\$0	0.00%
Conversion / Summary	\$0	\$0	\$0	\$0	\$0	0.00%
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	0.00%
Expenses	\$2,652,727	\$1,814,854	\$705,595	\$2,520,449	\$132,278	4.99%

Expenditure Category	Variance Explanation
Personnel Services And Employee Benefits Explanation	As of March 31, 2017, the Department of Human Resources had four vacant positions.
Purchased / Contracted Services Explanation	Variance due to contracted services for Background Checks, Court Reporting Services, Pre-Employment Physical and Drug Screenings less than anticipated.
Supplies Explanation	Variance due to supplies less than anticipated.
Capital Outlays Explanation	N/A
Interfund / Interdepartmental Charges Explanation	N/A
Other Costs Explanation	Variance due to Civil Service Board Hearings less than anticipated.
Debt Service Explanation	N/A
Conversion / Summary Explanation	N/A
Other Financing Uses Explanation	N/A

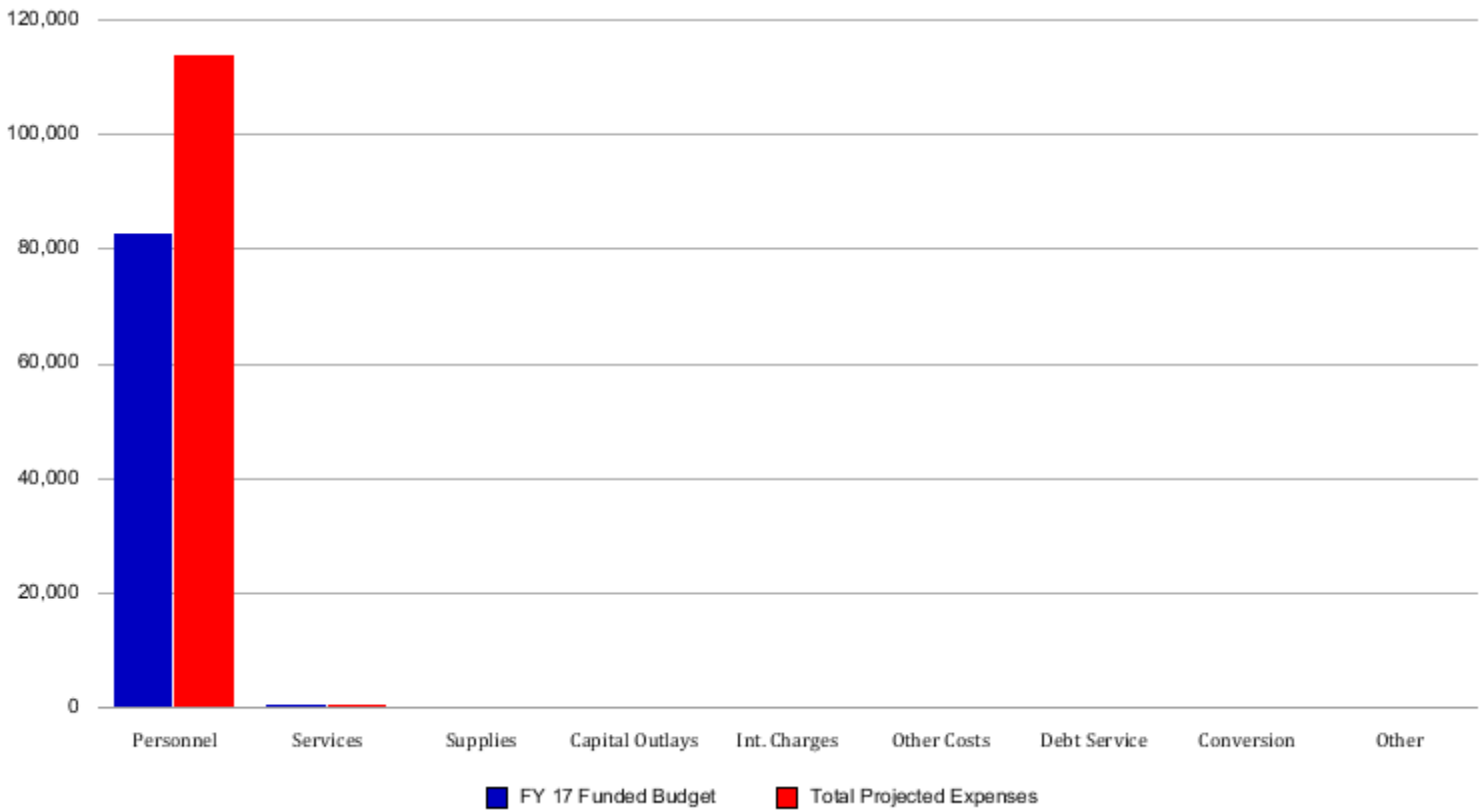
Water & Wastewater Revenue Fund - Department Of Police Services



Account	FY 17 Funded Budget	Actual Y-T-D (Mar)	Projected Expenses	Total Projected Expenses	Variance(\$)	Variance(%)
Personnel Services And Employee Benefits	\$129,591	\$2,464	(\$2,464)	\$0	\$129,591	100.00%
Purchased / Contracted Services	\$0	\$0	\$0	\$0	\$0	0.00%
Supplies	\$0	\$0	\$0	\$0	\$0	0.00%
Capital Outlays	\$0	\$0	\$0	\$0	\$0	0.00%
Interfund / Interdepartmental Charges	\$0	\$0	\$0	\$0	\$0	0.00%
Other Costs	\$0	\$0	\$0	\$0	\$0	0.00%
Debt Service	\$0	\$0	\$0	\$0	\$0	0.00%
Conversion / Summary	\$0	\$0	\$0	\$0	\$0	0.00%
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	0.00%
Expenses	\$129,591	\$2,464	(\$2,464)	\$0	\$129,591	100.00%

Expenditure Category	Variance Explanation
Personnel Services And Employee Benefits Explanation	As of March 31, 2017, the Atlanta Police Department had two sworn vacant Police Investigator positions. Variance due to coding error that will be reclassified by fiscal year end.
Purchased / Contracted Services Explanation	N/A
Supplies Explanation	N/A
Capital Outlays Explanation	N/A
Interfund / Interdepartmental Charges Explanation	N/A
Other Costs Explanation	N/A
Debt Service Explanation	N/A
Conversion / Summary Explanation	N/A
Other Financing Uses Explanation	N/A

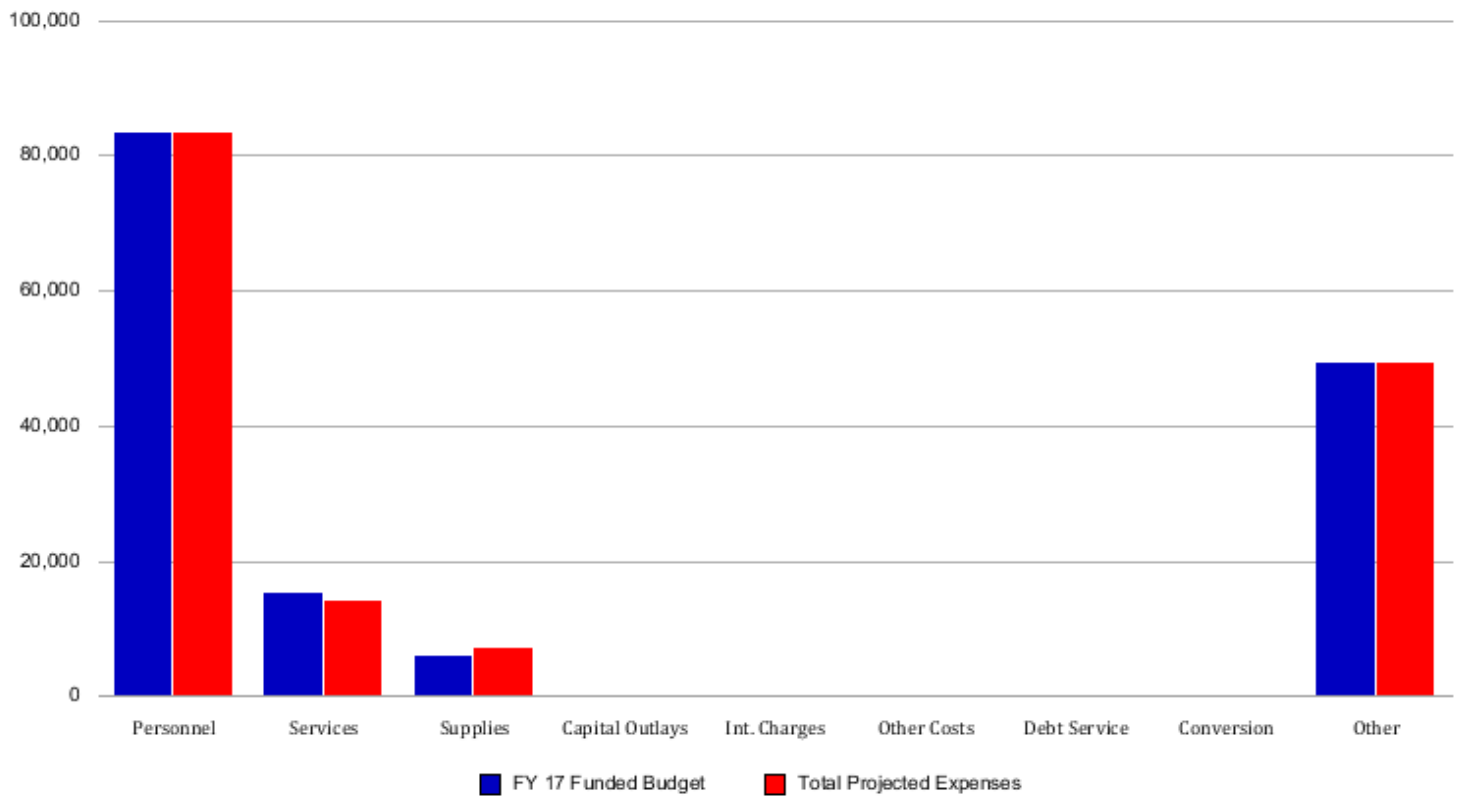
Water & Wastewater Revenue Fund - Department Of The Solicitor



Account	FY 17 Funded Budget	Actual Y-T-D (Mar)	Projected Expenses	Total Projected Expenses	Variance(\$)	Variance(%)
Personnel Services And Employee Benefits	\$82,956	\$77,317	\$36,549	\$113,866	(\$30,910)	(37.26%)
Purchased / Contracted Services	\$883	\$0	\$883	\$883	\$0	0.00%
Supplies	\$0	\$0	\$0	\$0	\$0	0.00%
Capital Outlays	\$0	\$0	\$0	\$0	\$0	0.00%
Interfund / Interdepartmental Charges	\$0	\$0	\$0	\$0	\$0	0.00%
Other Costs	\$0	\$0	\$0	\$0	\$0	0.00%
Debt Service	\$0	\$0	\$0	\$0	\$0	0.00%
Conversion / Summary	\$0	\$0	\$0	\$0	\$0	0.00%
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	0.00%
Expenses	\$83,839	\$77,317	\$37,432	\$114,749	(\$30,910)	(36.87%)

Expenditure Category	Variance Explanation
Personnel Services And Employee Benefits Explanation	As of March 31, 2017, Office of the Solicitor had no vacant positions. Variance due to extra help more than anticipated.
Purchased / Contracted Services Explanation	Projected to spend within budget. This line includes membership fees and training travel/per diem.
Supplies Explanation	N/A
Capital Outlays Explanation	N/A
Interfund / Interdepartmental Charges Explanation	N/A
Other Costs Explanation	N/A
Debt Service Explanation	N/A
Conversion / Summary Explanation	N/A
Other Financing Uses Explanation	N/A

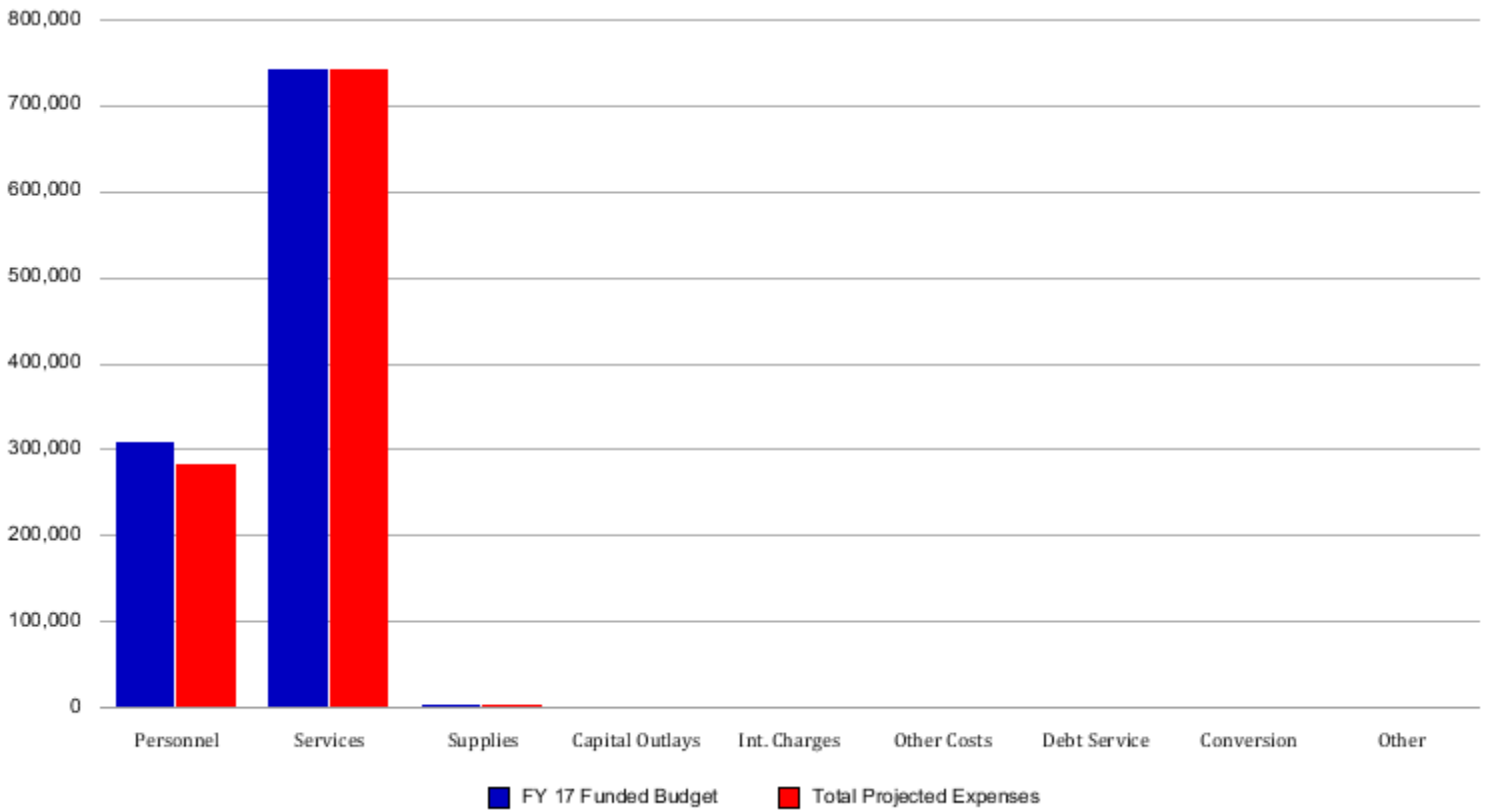
Water & Wastewater Revenue Fund - Department Of Ethics



Account	FY 17 Funded Budget	Actual Y-T-D (Mar)	Projected Expenses	Total Projected Expenses	Variance(\$)	Variance(%)
Personnel Services And Employee Benefits	\$83,519	\$39,931	\$43,588	\$83,519	\$0	0.00%
Purchased / Contracted Services	\$15,525	\$8,010	\$6,203	\$14,212	\$1,313	8.45%
Supplies	\$6,105	\$915	\$6,502	\$7,418	(\$1,313)	(21.50%)
Capital Outlays	\$0	\$0	\$0	\$0	\$0	0.00%
Interfund / Interdepartmental Charges	\$0	\$0	\$0	\$0	\$0	0.00%
Other Costs	\$300	\$0	\$300	\$300	\$0	0.00%
Debt Service	\$0	\$0	\$0	\$0	\$0	0.00%
Conversion / Summary	\$0	\$0	\$0	\$0	\$0	0.00%
Other Financing Uses	\$49,580	\$0	\$49,580	\$49,580	\$0	0.00%
Expenses	\$155,029	\$48,856	\$106,173	\$155,029	\$0	0.00%

Expenditure Category	Variance Explanation
Personnel Services And Employee Benefits Explanation	As of March 31, 2017, the Ethics Office had one vacant position. This line includes retroactive salary for the City Ethics Officer.
Purchased / Contracted Services Explanation	Variance due to purchased/contracted services less than anticipated. Funds will be reallocated for supply spending.
Supplies Explanation	Variance due to supplies more than anticipated.
Capital Outlays Explanation	N/A
Interfund / Interdepartmental Charges Explanation	N/A
Other Costs Explanation	Projected to spend within budget. This line includes the Commissioner contingency expense.
Debt Service Explanation	N/A
Conversion / Summary Explanation	N/A
Other Financing Uses Explanation	Projected to spend within budget. Funding utilized for the update and implementation of an Electronic filing system.

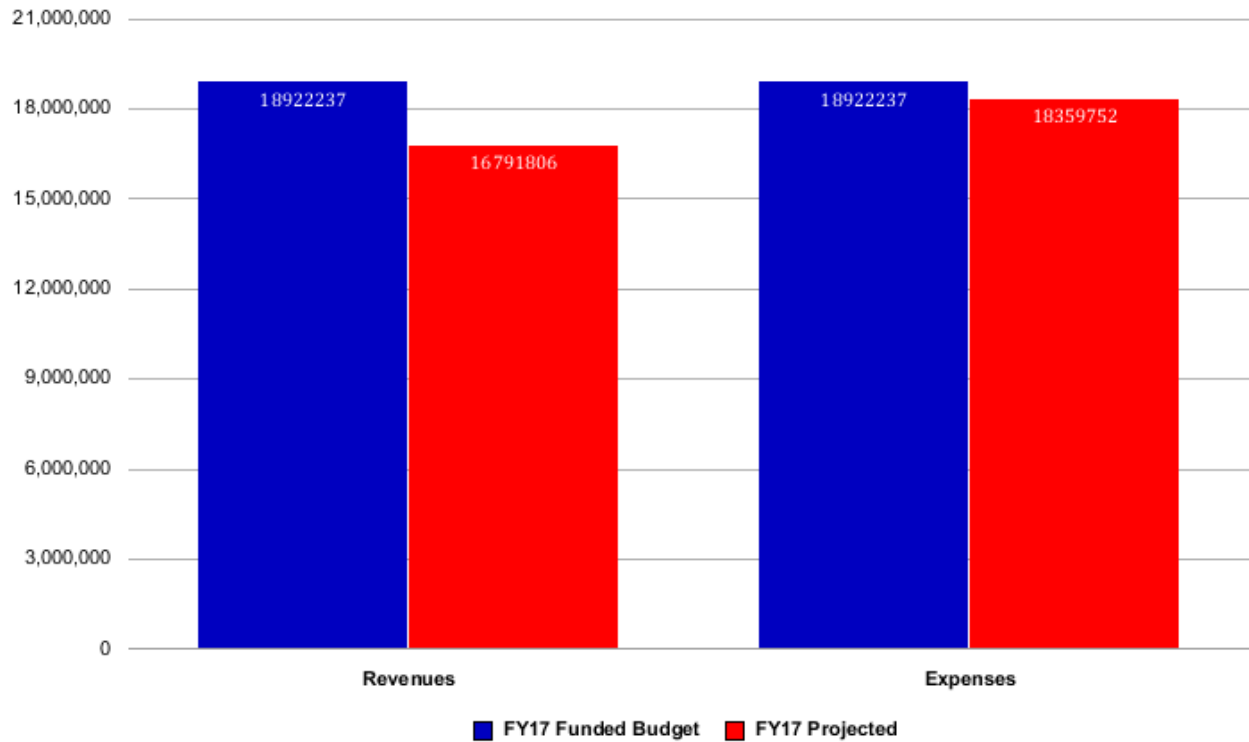
Water & Wastewater Revenue Fund - Department Of Audit



Account	FY 17 Funded Budget	Actual Y-T-D (Mar)	Projected Expenses	Total Projected Expenses	Variance(\$)	Variance(%)
Personnel Services And Employee Benefits	\$310,322	\$207,840	\$77,381	\$285,221	\$25,101	8.09%
Purchased / Contracted Services	\$741,825	\$413,061	\$328,764	\$741,825	\$0	0.00%
Supplies	\$4,367	\$1,385	\$2,982	\$4,367	\$0	0.00%
Capital Outlays	\$0	\$0	\$0	\$0	\$0	0.00%
Interfund / Interdepartmental Charges	\$0	\$0	\$0	\$0	\$0	0.00%
Other Costs	\$800	\$330	\$470	\$800	\$0	0.00%
Debt Service	\$0	\$0	\$0	\$0	\$0	0.00%
Conversion / Summary	\$0	\$0	\$0	\$0	\$0	0.00%
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	0.00%
Expenses	\$1,057,314	\$622,616	\$409,597	\$1,032,213	\$25,101	2.37%

Expenditure Category	Variance Explanation
Personnel Services And Employee Benefits Explanation	As of March 31, 2017, the City Auditor's Office had one vacant position, split funded.
Purchased / Contracted Services Explanation	Projected to spend within budget. This line includes financial audits and contracted special audits.
Supplies Explanation	Projected to spend within budget. This line includes office supplies.
Capital Outlays Explanation	N/A
Interfund / Interdepartmental Charges Explanation	N/A
Other Costs Explanation	Projected to spend within budget. This line includes audit committee meeting expenses.
Debt Service Explanation	N/A
Conversion / Summary Explanation	N/A
Other Financing Uses Explanation	N/A

Emergency Telephone System BUDGET VARIANCE ANALYSIS AND PROJECTION



Account	FY15 Actual Y-T-D(Mar)	FY16 Actual Y-T-D(Mar)	FY17 Funded Budget	FY17 Actual Y-T-D(Mar)	FY17 Projected	Variance (\$)	Variance (%)
Revenues	\$8,035,263	\$15,337,173	\$18,922,237	\$13,910,029	\$16,791,806	(\$2,130,431)	(\$11.26%)
Expenses	\$12,178,129	\$13,857,966	\$18,922,237	\$12,261,779	\$18,359,752	\$562,485	\$2.97%
Surplus (Deficit)	(\$4,142,866)	\$1,479,208	\$0	\$1,648,251	(\$1,567,946)	(\$1,567,946)	N/A

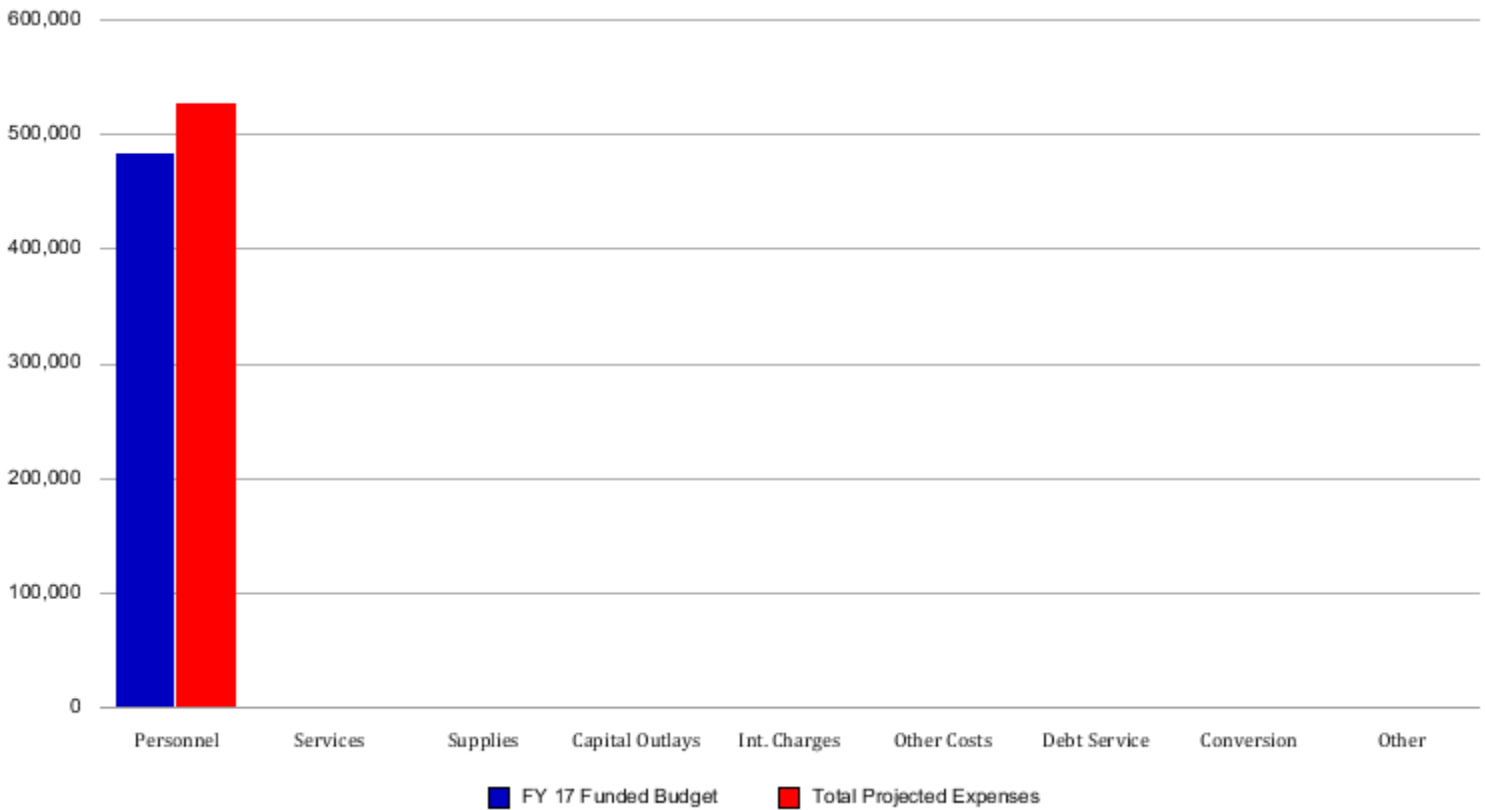
Major Revenue Variances:

As of March 31, 2017, E911 revenues were \$13.9MM. The fiscal year 2017 projected revenues are less than anticipations.

Major Expenditure Variances:

As of March 31, 2017, E911 expenditures are anticipated to be under budget. Variance due mainly to vacant positions.

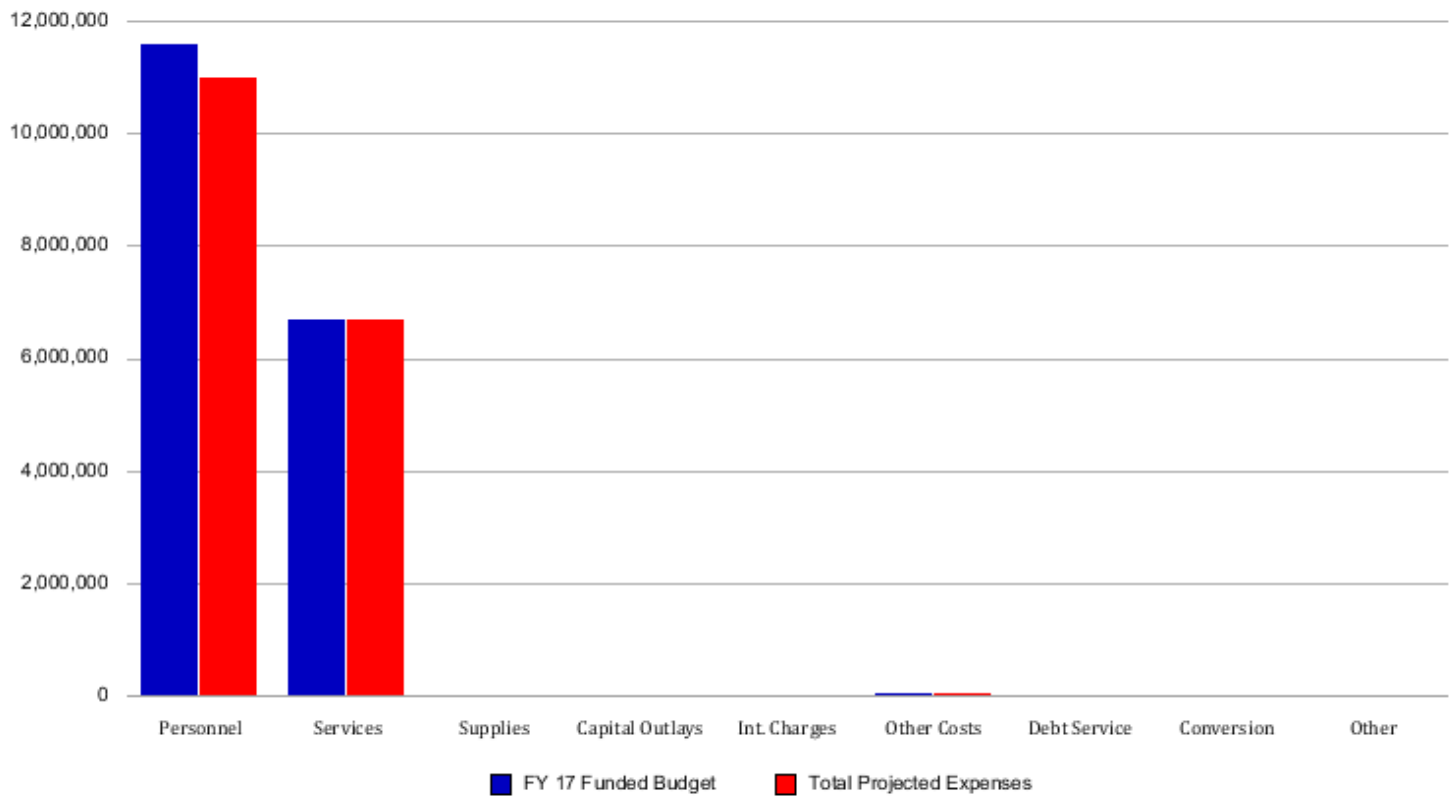
Emergency Telephone System - Department Of Atlanta Information Management



Account	FY 17 Funded Budget	Actual Y-T-D (Mar)	Projected Expenses	Total Projected Expenses	Variance(\$)	Variance(%)
Personnel Services And Employee Benefits	\$484,136	\$406,820	\$121,034	\$527,855	(\$43,719)	(9.03%)
Purchased / Contracted Services	\$0	\$0	\$0	\$0	\$0	0.00%
Supplies	\$0	\$0	\$0	\$0	\$0	0.00%
Capital Outlays	\$0	\$0	\$0	\$0	\$0	0.00%
Interfund / Interdepartmental Charges	\$0	\$0	\$0	\$0	\$0	0.00%
Other Costs	\$0	\$0	\$0	\$0	\$0	0.00%
Debt Service	\$0	\$0	\$0	\$0	\$0	0.00%
Conversion / Summary	\$0	\$0	\$0	\$0	\$0	0.00%
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	0.00%
Expenses	\$484,136	\$406,820	\$121,034	\$527,855	(\$43,719)	(9.03%)

Expenditure Category	Variance Explanation
Personnel Services And Employee Benefits Explanation	As of March 31, 2017, AIM has no vacant positions. Variance due to salary adjustments.
Purchased / Contracted Services Explanation	N/A
Supplies Explanation	N/A
Capital Outlays Explanation	N/A
Interfund / Interdepartmental Charges Explanation	N/A
Other Costs Explanation	N/A
Debt Service Explanation	N/A
Conversion / Summary Explanation	N/A
Other Financing Uses Explanation	N/A

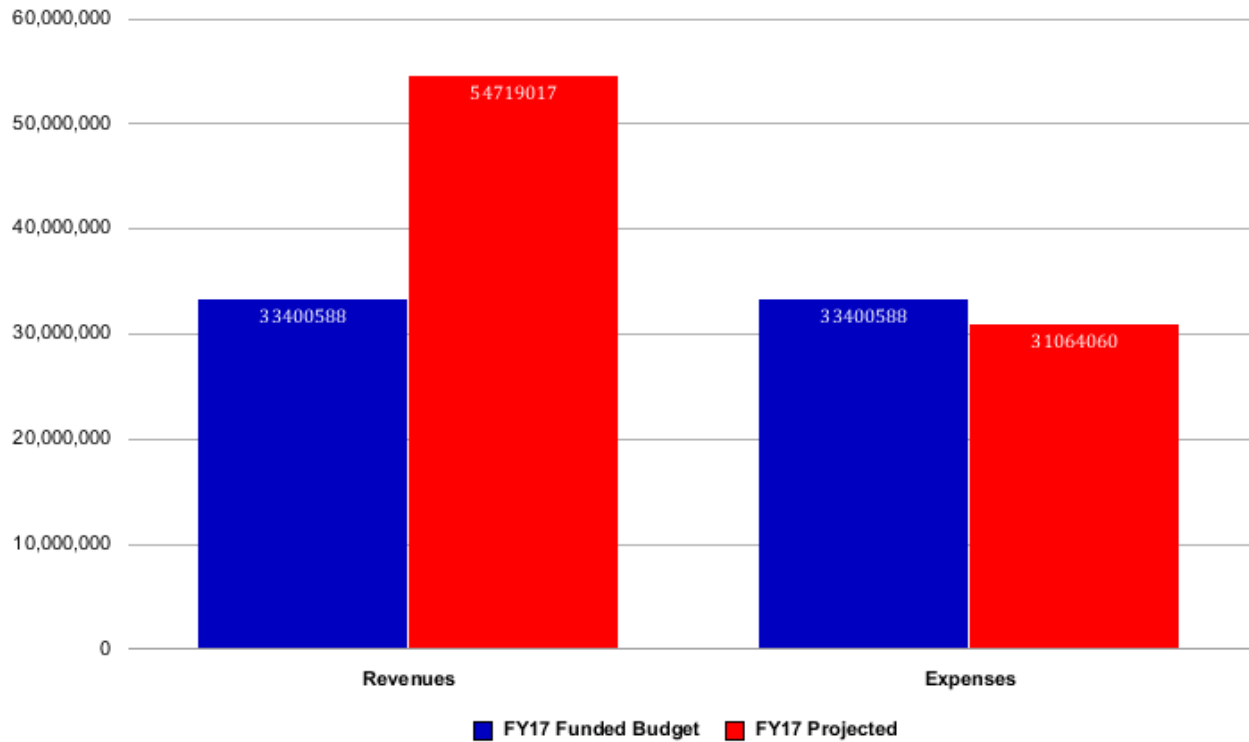
Emergency Telephone System - Department Of Police Services



Account	FY 17 Funded Budget	Actual Y-T-D (Mar)	Projected Expenses	Total Projected Expenses	Variance(\$)	Variance(%)
Personnel Services And Employee Benefits	\$11,613,407	\$8,229,981	\$2,763,942	\$10,993,924	\$619,483	5.33%
Purchased / Contracted Services	\$6,710,049	\$3,506,068	\$3,198,997	\$6,705,065	\$4,984	0.07%
Supplies	\$44,060	\$44,206	\$9,000	\$53,206	(\$9,146)	(20.76%)
Capital Outlays	\$0	\$5,160	\$5,000	\$10,160	(\$10,160)	0.00%
Interfund / Interdepartmental Charges	\$0	\$0	\$0	\$0	\$0	0.00%
Other Costs	\$70,585	\$69,543	\$0	\$69,543	\$1,042	1.48%
Debt Service	\$0	\$0	\$0	\$0	\$0	0.00%
Conversion / Summary	\$0	\$0	\$0	\$0	\$0	0.00%
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	0.00%
Expenses	\$18,438,101	\$11,854,958	\$5,976,939	\$17,831,898	\$606,203	3.29%

Expenditure Category	Variance Explanation
Personnel Services And Employee Benefits Explanation	As of March 31, 2017, E911 had 22 vacant positions. Variance due to vacancies offset by extra help and overtime more than anticipated.
Purchased / Contracted Services Explanation	Variance due to Consulting/Professional Services less than anticipated. Expenses include Gartner Technology Study, Expanded Scope, OEAM upgrades, Fire Call processing system, and upgrade of Telephony for Disaster Recovery.
Supplies Explanation	Variance due to supplies more than anticipated.
Capital Outlays Explanation	Variance due to equipment more than anticipated.
Interfund / Interdepartmental Charges Explanation	N/A
Other Costs Explanation	Variance due to services related to billing and collecting of COA E911 fees less than anticipated.
Debt Service Explanation	N/A
Conversion / Summary Explanation	N/A
Other Financing Uses Explanation	N/A

Fleet Service Fund BUDGET VARIANCE ANALYSIS AND PROJECTION



Account	FY15 Actual Y-T-D(Mar)	FY16 Actual Y-T-D(Mar)	FY17 Funded Budget	FY17 Actual Y-T-D(Mar)	FY17 Projected	Variance (\$)	Variance (%)
Revenues	\$25,704,449	\$25,121,732	\$33,400,588	\$46,516,064	\$54,719,017	\$21,318,429	\$63.83%
Expenses	\$25,221,790	\$23,927,751	\$33,400,588	\$22,541,686	\$31,064,060	\$2,336,528	\$7.00%
Surplus (Deficit)	\$482,659	\$1,193,982	\$0	\$23,974,377	\$23,654,957	\$23,654,957	N/A

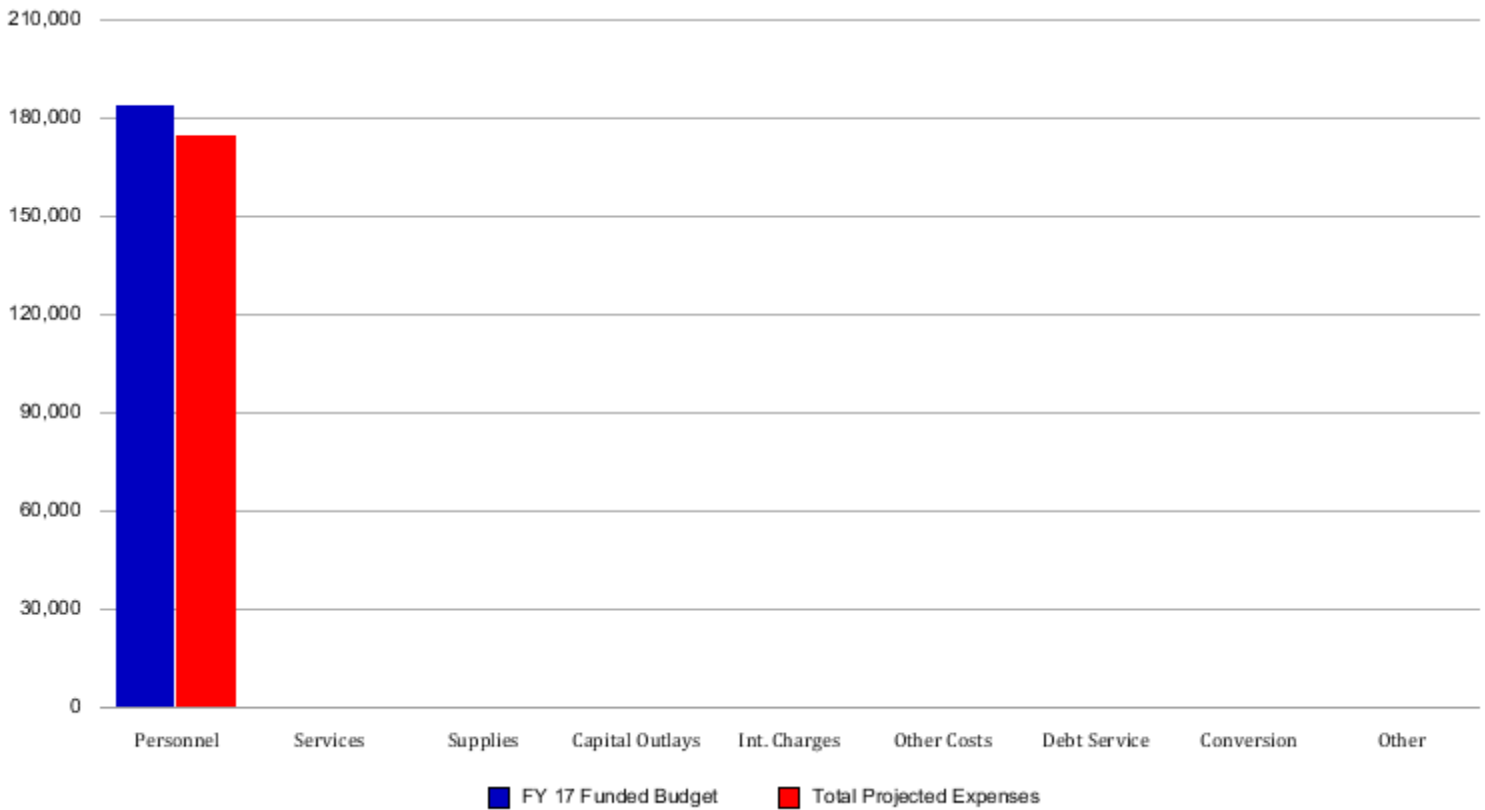
Major Revenue Variances:

As of March 31, 2016, Fleet Service Fund revenues were \$46.5MM. The increase in revenues is primary due to the FY17 operating transfer of \$21MM to reduce Fleet deficit per Ordinance #17-O-1113.

Major Expenditure Variances:

Fleet Services is projected to be under budget due to vacant positions and supplies less than anticipated.

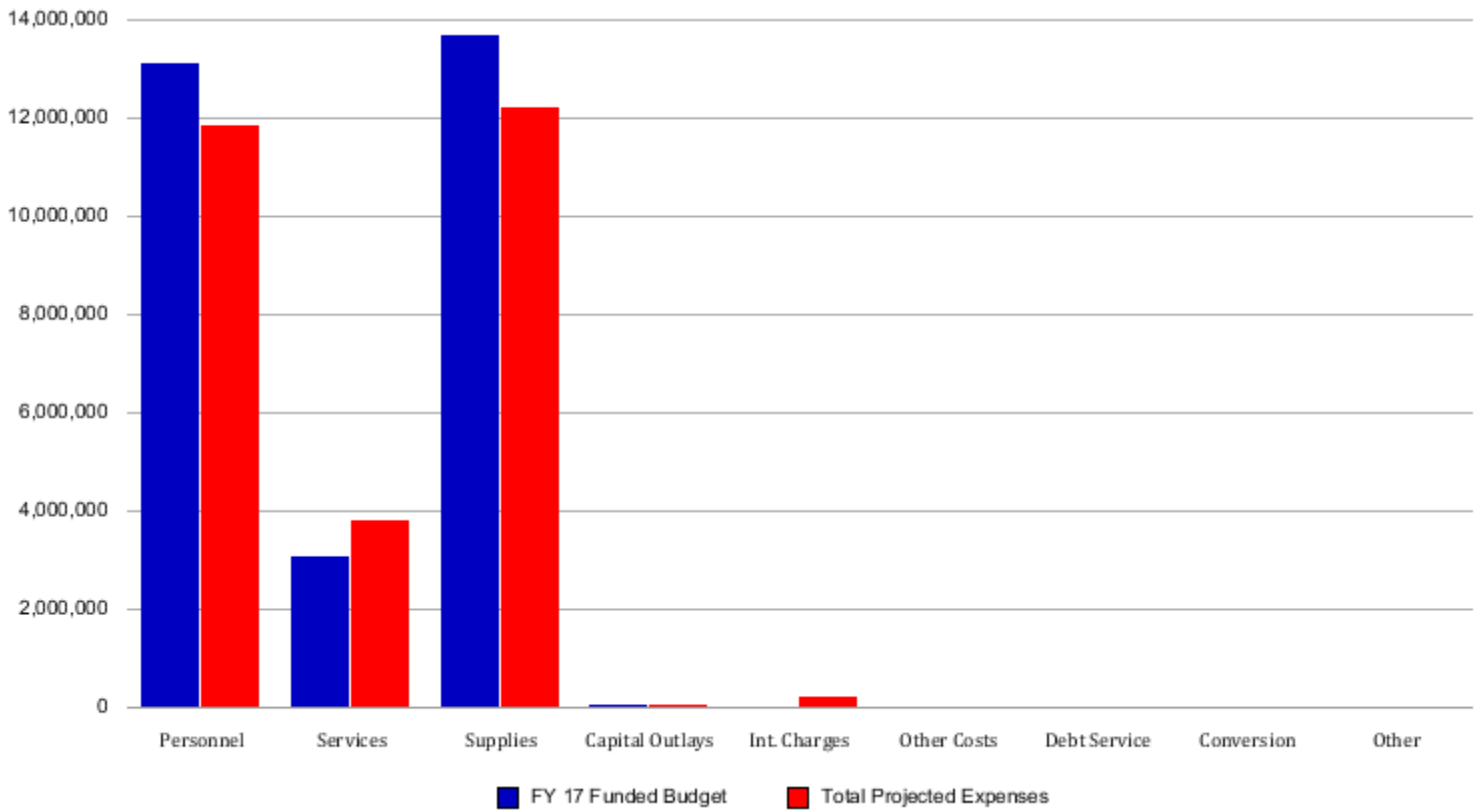
Fleet Service Fund - Department Of Procurement



Account	FY 17 Funded Budget	Actual Y-T-D (Mar)	Projected Expenses	Total Projected Expenses	Variance(\$)	Variance(%)
Personnel Services And Employee Benefits	\$184,130	\$129,023	\$46,033	\$175,056	\$9,074	4.93%
Purchased / Contracted Services	\$0	\$0	\$0	\$0	\$0	0.00%
Supplies	\$0	\$0	\$0	\$0	\$0	0.00%
Capital Outlays	\$0	\$0	\$0	\$0	\$0	0.00%
Interfund / Interdepartmental Charges	\$0	\$0	\$0	\$0	\$0	0.00%
Other Costs	\$0	\$0	\$0	\$0	\$0	0.00%
Debt Service	\$0	\$0	\$0	\$0	\$0	0.00%
Conversion / Summary	\$0	\$0	\$0	\$0	\$0	0.00%
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	0.00%
Expenses	\$184,130	\$129,023	\$46,033	\$175,056	\$9,074	4.93%

Expenditure Category	Variance Explanation
Personnel Services And Employee Benefits Explanation	As of March 31, 2017, the Department of Procurement had no vacant positions. Variance due to overtime less than anticipated.
Purchased / Contracted Services Explanation	N/A
Supplies Explanation	N/A
Capital Outlays Explanation	N/A
Interfund / Interdepartmental Charges Explanation	N/A
Other Costs Explanation	N/A
Debt Service Explanation	N/A
Conversion / Summary Explanation	N/A
Other Financing Uses Explanation	N/A

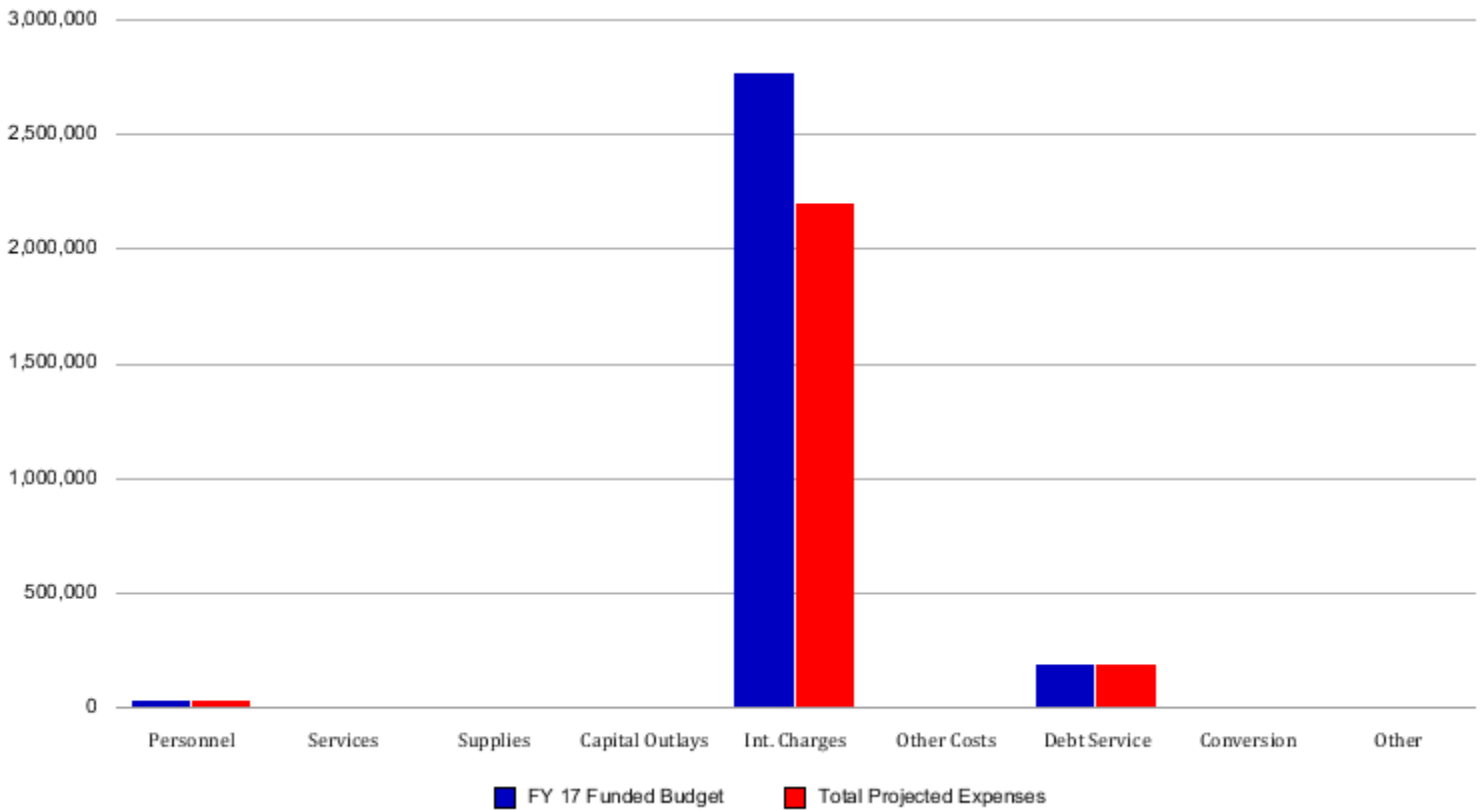
Fleet Service Fund - Department Of Public Works



Account	FY 17 Funded Budget	Actual Y-T-D (Mar)	Projected Expenses	Total Projected Expenses	Variance(\$)	Variance(%)
Personnel Services And Employee Benefits	\$13,110,378	\$8,674,546	\$3,178,007	\$11,852,553	\$1,257,825	9.59%
Purchased / Contracted Services	\$3,123,148	\$3,571,593	\$254,394	\$3,825,987	(\$702,839)	(22.50%)
Supplies	\$13,708,418	\$7,979,257	\$4,262,570	\$12,241,827	\$1,466,591	10.70%
Capital Outlays	\$104,987	\$0	\$104,987	\$104,987	\$0	0.00%
Interfund / Interdepartmental Charges	\$0	\$275,471	\$0	\$275,471	(\$275,471)	0.00%
Other Costs	\$0	\$0	\$0	\$0	\$0	0.00%
Debt Service	\$0	\$0	\$0	\$0	\$0	0.00%
Conversion / Summary	\$0	\$0	\$0	\$0	\$0	0.00%
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	0.00%
Expenses	\$30,046,931	\$20,500,867	\$7,799,958	\$28,300,825	\$1,746,106	5.81%

Expenditure Category	Variance Explanation
Personnel Services And Employee Benefits Explanation	As of March 31, 2017, the Department of Public Works had 14 vacant positions. Savings are due to personnel adjustments and vacancies.
Purchased / Contracted Services Explanation	Variance due to commercial repairs contracts for aged equipment and vehicles more than anticipated.
Supplies Explanation	Variance due to supplies less than anticipated.
Capital Outlays Explanation	Projected to spend within budget. This line includes replacement equipment and modernizing services trucks.
Interfund / Interdepartmental Charges Explanation	Variance due to fuel and repair charges more than anticipated.
Other Costs Explanation	N/A
Debt Service Explanation	N/A
Conversion / Summary Explanation	N/A
Other Financing Uses Explanation	N/A

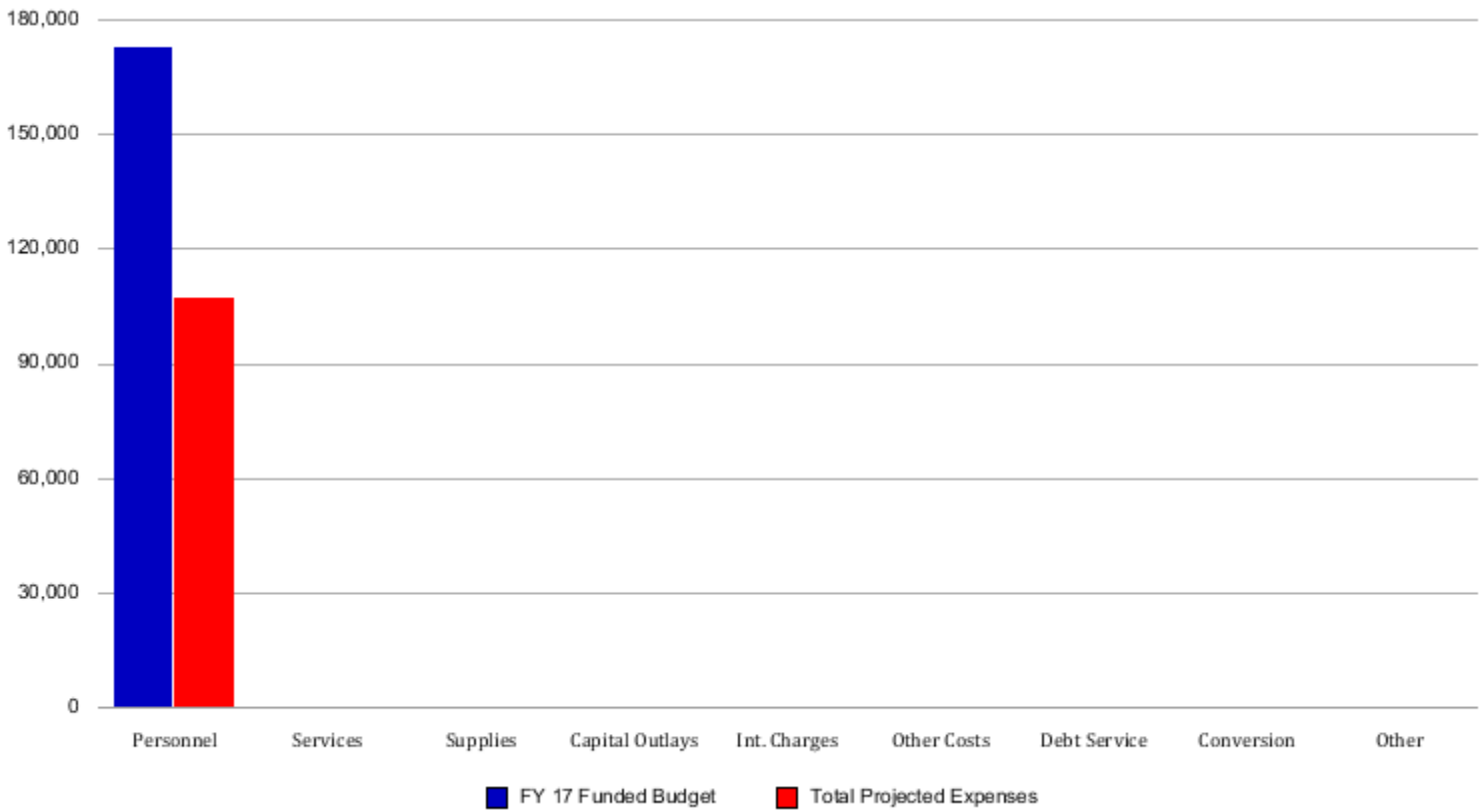
Fleet Service Fund - Non-Departmental



Account	FY 17 Funded Budget	Actual Y-T-D (Mar)	Projected Expenses	Total Projected Expenses	Variance(\$)	Variance(%)
Personnel Services And Employee Benefits	\$34,916	\$0	\$34,916	\$34,916	\$0	0.00%
Purchased / Contracted Services	\$0	\$0	\$0	\$0	\$0	0.00%
Supplies	\$0	\$0	\$0	\$0	\$0	0.00%
Capital Outlays	\$0	\$0	\$0	\$0	\$0	0.00%
Interfund / Interdepartmental Charges	\$2,770,988	\$1,613,658	\$589,665	\$2,203,323	\$567,665	20.49%
Other Costs	\$0	\$0	\$0	\$0	\$0	0.00%
Debt Service	\$190,928	\$193,639	\$0	\$193,639	(\$2,711)	(1.42%)
Conversion / Summary	\$0	\$0	\$0	\$0	\$0	0.00%
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	0.00%
Expenses	\$2,996,832	\$1,807,297	\$624,581	\$2,431,878	\$564,954	18.85%

Expenditure Category	Variance Explanation
Personnel Services And Employee Benefits Explanation	This line represent Longevity pay.
Purchased / Contracted Services Explanation	N/A
Supplies Explanation	N/A
Capital Outlays Explanation	N/A
Interfund / Interdepartmental Charges Explanation	Variance due to monthly indirect cost allocations less than anticipated.
Other Costs Explanation	N/A
Debt Service Explanation	Variance due to Fleet Service Fund interest allocations more than anticipated.
Conversion / Summary Explanation	N/A
Other Financing Uses Explanation	N/A

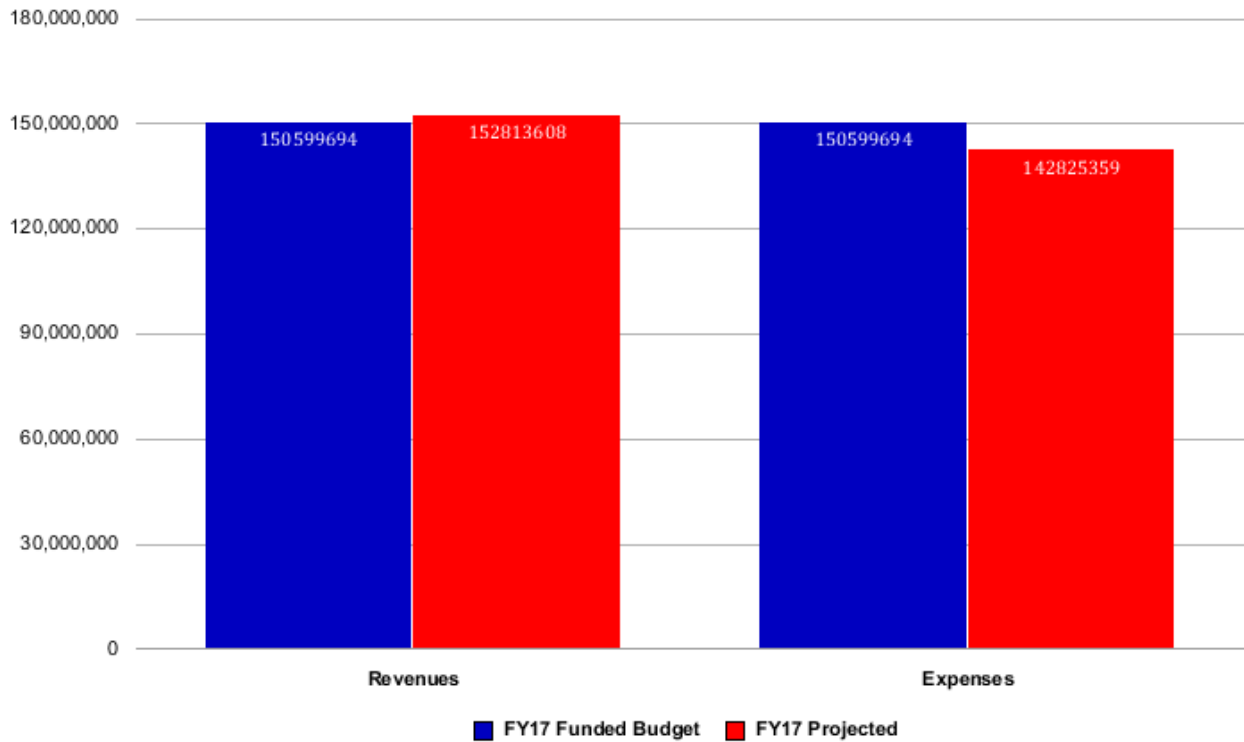
Fleet Service Fund - Department Of Human Resources



Account	FY 17 Funded Budget	Actual Y-T-D (Mar)	Projected Expenses	Total Projected Expenses	Variance(\$)	Variance(%)
Personnel Services And Employee Benefits	\$172,695	\$55,552	\$51,802	\$107,354	\$65,341	37.84%
Purchased / Contracted Services	\$0	\$0	\$0	\$0	\$0	0.00%
Supplies	\$0	\$0	\$0	\$0	\$0	0.00%
Capital Outlays	\$0	\$0	\$0	\$0	\$0	0.00%
Interfund / Interdepartmental Charges	\$0	\$0	\$0	\$0	\$0	0.00%
Other Costs	\$0	\$0	\$0	\$0	\$0	0.00%
Debt Service	\$0	\$0	\$0	\$0	\$0	0.00%
Conversion / Summary	\$0	\$0	\$0	\$0	\$0	0.00%
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	0.00%
Expenses	\$172,695	\$55,552	\$51,802	\$107,354	\$65,341	37.84%

Expenditure Category	Variance Explanation
Personnel Services And Employee Benefits Explanation	As of March 31, 2017, the Department of Human Resources had no vacant positions. Variance due to timing of filling vacant position.
Purchased / Contracted Services Explanation	N/A
Supplies Explanation	N/A
Capital Outlays Explanation	N/A
Interfund / Interdepartmental Charges Explanation	N/A
Other Costs Explanation	N/A
Debt Service Explanation	N/A
Conversion / Summary Explanation	N/A
Other Financing Uses Explanation	N/A

Group Insurance Fund BUDGET VARIANCE ANALYSIS AND PROJECTION



Account	FY15 Actual Y-T-D(Mar)	FY16 Actual Y-T-D(Mar)	FY17 Funded Budget	FY17 Actual Y-T-D(Mar)	FY17 Projected	Variance (\$)	Variance (%)
Revenues	\$103,680,569	\$107,306,806	\$150,599,694	\$107,710,758	\$152,813,608	\$2,213,914	\$1.47%
Expenses	\$102,493,950	\$108,395,879	\$150,599,694	\$116,710,540	\$142,825,359	\$7,774,335	\$5.16%
Surplus (Deficit)	\$1,186,619	(\$1,089,074)	\$0	(\$8,999,782)	\$9,988,248	\$9,988,248	N/A

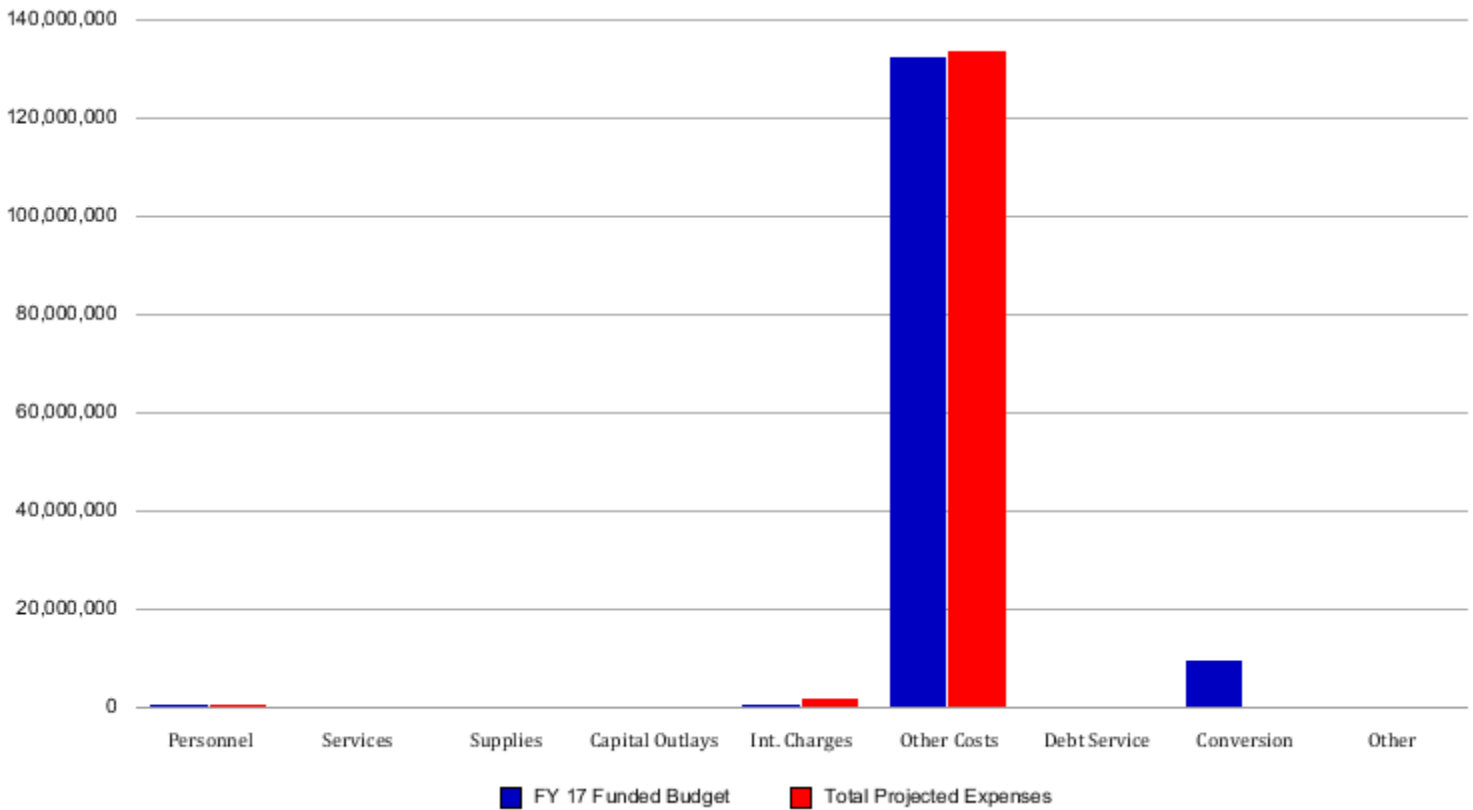
Major Revenue Variances:

Currently, FY17 Group Insurance revenue is projected to be \$152.8MM. The employer and employee contributions fund medical claims because the City is self-funded and the contracts for the medical providers act as Administrators over the insurance program.

Major Expenditure Variances:

Currently, FY17 Group Insurance expenditures are projected to be \$142.8MM. This includes projected expenses for insurance plan payments, amounts transferred for the Employee Wellness Center build out, as well as costs related to the Affordable Care Act.

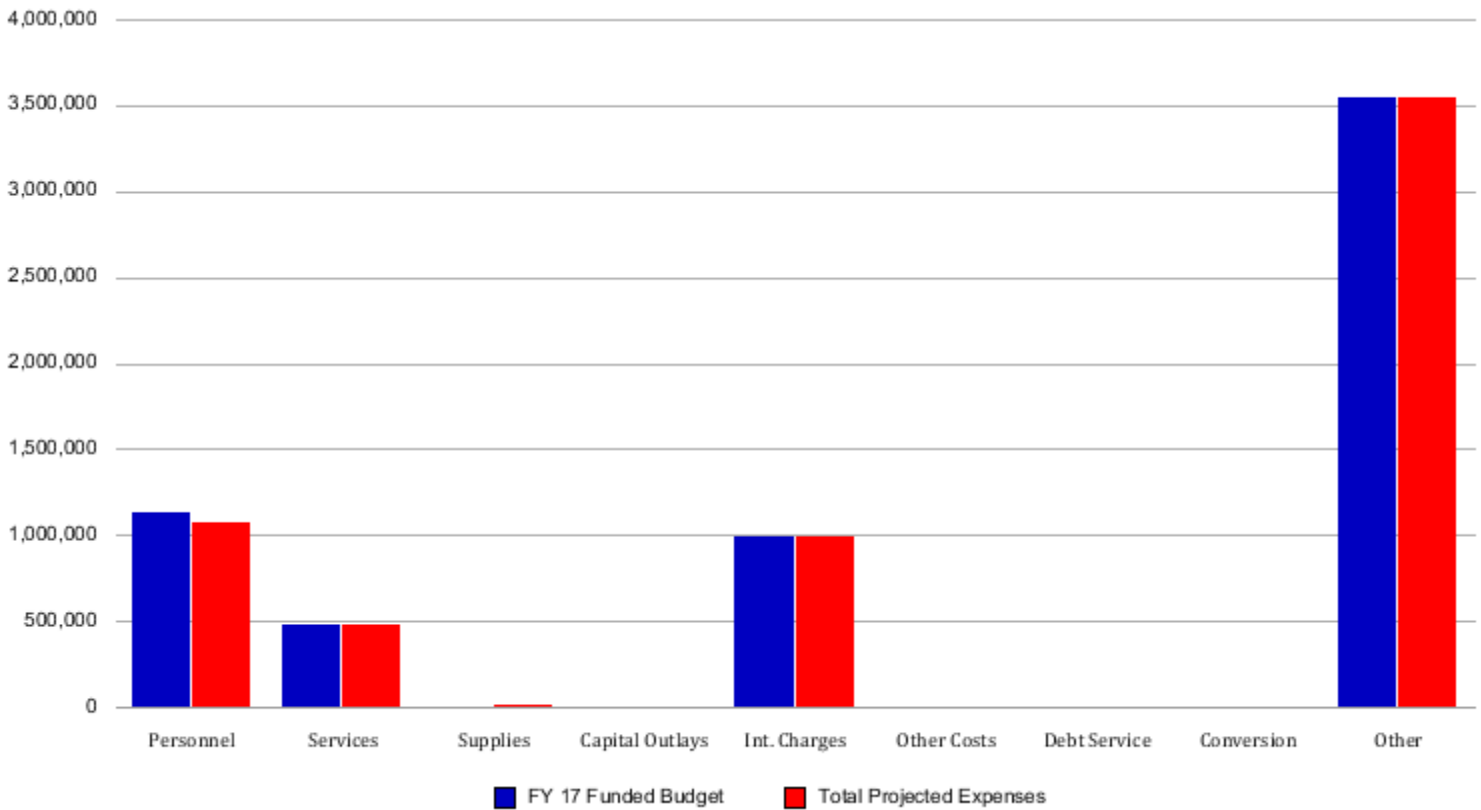
Group Insurance Fund - Non-Departmental



Account	FY 17 Funded Budget	Actual Y-T-D (Mar)	Projected Expenses	Total Projected Expenses	Variance(\$)	Variance(%)
Personnel Services And Employee Benefits	\$1,076,002	\$540,831	\$298,749	\$839,580	\$236,422	21.97%
Purchased / Contracted Services	\$112,110	\$0	\$112,110	\$112,110	\$0	0.00%
Supplies	\$0	\$0	\$0	\$0	\$0	0.00%
Capital Outlays	\$0	\$0	\$0	\$0	\$0	0.00%
Interfund / Interdepartmental Charges	\$818,701	\$1,983,174	\$120,231	\$2,103,405	(\$1,284,704)	(156.92%)
Other Costs	\$132,327,702	\$113,142,200	\$20,463,869	\$133,606,069	(\$1,278,367)	(0.97%)
Debt Service	\$0	\$0	\$0	\$0	\$0	0.00%
Conversion / Summary	\$10,064,786	\$0	\$0	\$0	\$10,064,786	100.00%
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	0.00%
Expenses	\$144,399,301	\$115,666,205	\$20,994,959	\$136,661,164	\$7,738,137	5.36%

Expenditure Category	Variance Explanation
Personnel Services And Employee Benefits Explanation	Variance due to expenses related to voluntary employee/retiree vision care less than anticipated.
Purchased / Contracted Services Explanation	Projected to spend within budget. This line includes costs related to Incurred But Not Received (IBNR) contract services.
Supplies Explanation	N/A
Capital Outlays Explanation	N/A
Interfund / Interdepartmental Charges Explanation	Variance due to indirect cost monthly allocations more than anticipated.
Other Costs Explanation	Variance due to incurred but not reported claims more than anticipated.
Debt Service Explanation	N/A
Conversion / Summary Explanation	This amount represents an allocation carried forward from previous fiscal years.
Other Financing Uses Explanation	N/A

Group Insurance Fund - Department Of Human Resources



Account	FY 17 Funded Budget	Actual Y-T-D (Mar)	Projected Expenses	Total Projected Expenses	Variance(\$)	Variance(%)
Personnel Services And Employee Benefits	\$1,142,269	\$809,078	\$280,876	\$1,089,954	\$52,315	4.58%
Purchased / Contracted Services	\$497,450	\$209,533	\$287,581	\$497,114	\$336	0.07%
Supplies	\$10,155	\$25,404	\$1,402	\$26,806	(\$16,651)	(163.97%)
Capital Outlays	\$0	\$0	\$0	\$0	\$0	0.00%
Interfund / Interdepartmental Charges	\$1,000,000	\$0	\$1,000,000	\$1,000,000	\$0	0.00%
Other Costs	\$519	\$321	\$0	\$321	\$198	38.24%
Debt Service	\$0	\$0	\$0	\$0	\$0	0.00%
Conversion / Summary	\$0	\$0	\$0	\$0	\$0	0.00%
Other Financing Uses	\$3,550,000	\$0	\$3,550,000	\$3,550,000	\$0	0.00%
Expenses	\$6,200,393	\$1,044,335	\$5,119,859	\$6,164,195	\$36,198	0.58%

Expenditure Category	Variance Explanation
Personnel Services And Employee Benefits Explanation	As of March 31, 2017, the Department of Human Resources had no vacant positions. Variance due to personnel adjustments.
Purchased / Contracted Services Explanation	Variance due to EAP, document shredding, and design/printer services less than anticipated.
Supplies Explanation	Variance due to supplies more than anticipated.
Capital Outlays Explanation	N/A
Interfund / Interdepartmental Charges Explanation	Projected to spend within budget. This line includes Employee Benefit Costs.
Other Costs Explanation	Variance due to Civil Service Board Hearings less than anticipated.
Debt Service Explanation	N/A
Conversion / Summary Explanation	N/A
Other Financing Uses Explanation	This line includes an anticipated Operating Transfer Out To Fund 5575 for the City of Atlanta Employee Wellness Center.

Hotel/Motel Tax Fund BUDGET VARIANCE ANALYSIS AND PROJECTION



Account	FY15 Actual Y-T-D(Mar)	FY16 Actual Y-T-D(Mar)	FY17 Funded Budget	FY17 Actual Y-T-D(Mar)	FY17 Projected	Variance (\$)	Variance (%)
Revenues	\$46,111,089	\$48,103,721	\$67,268,223	\$52,733,160	\$70,386,884	\$3,118,661	\$4.64%
Expenses	\$46,111,089	\$48,103,721	\$67,268,223	\$45,729,031	\$67,268,223	\$0	\$0.00%
Surplus (Deficit)	\$0	\$0	\$0	\$7,004,129	\$3,118,661	\$3,118,661	N/A

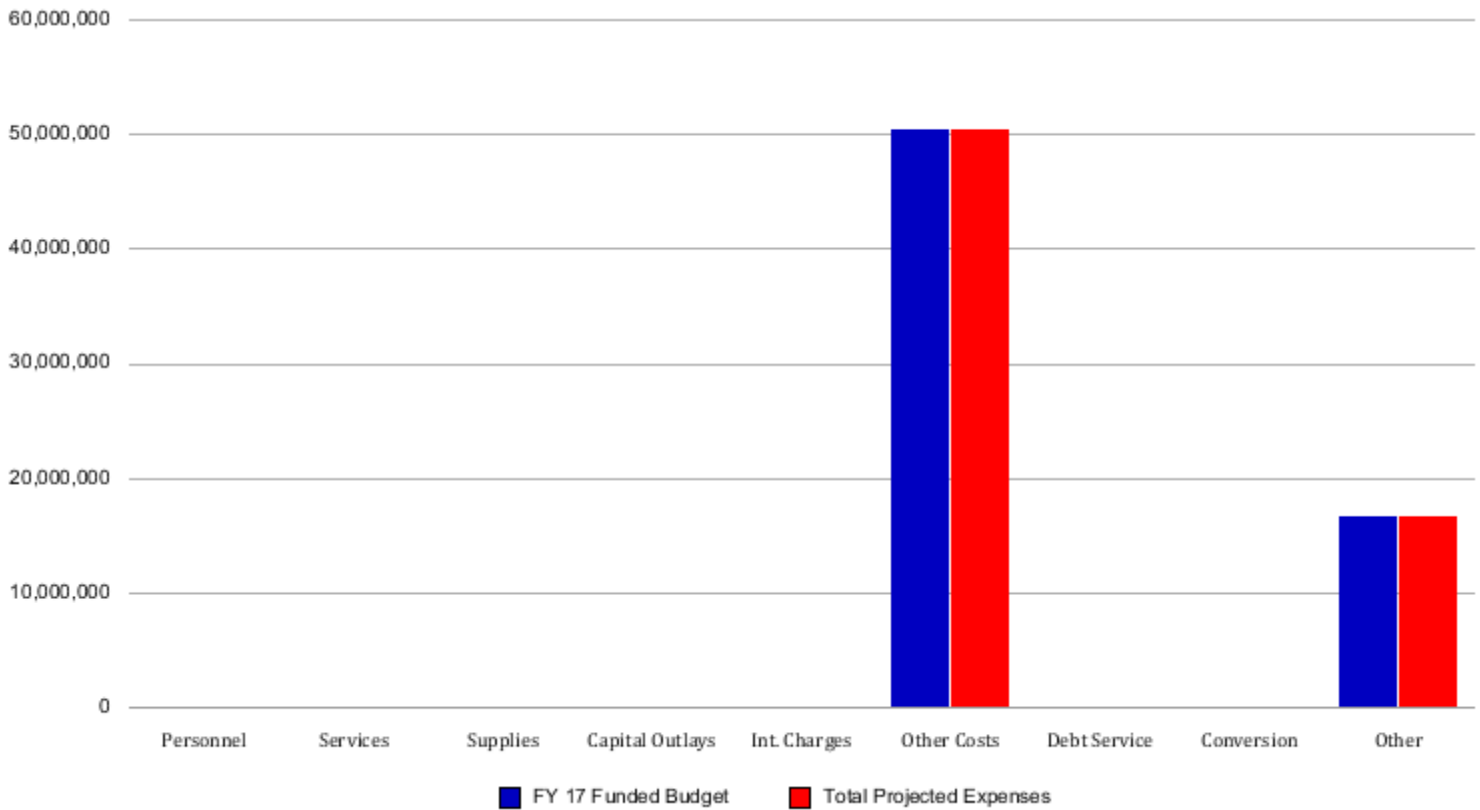
Major Revenue Variances:

As of March 31, 2017, the Hotel/Motel Tax revenues were \$52.7MM. The fiscal year 2017 projected revenues will be greater than anticipations due to collections related to online bookings.

Major Expenditure Variances:

Hotel/Motel Tax Fund expenses are projected to come in slightly under revenues.

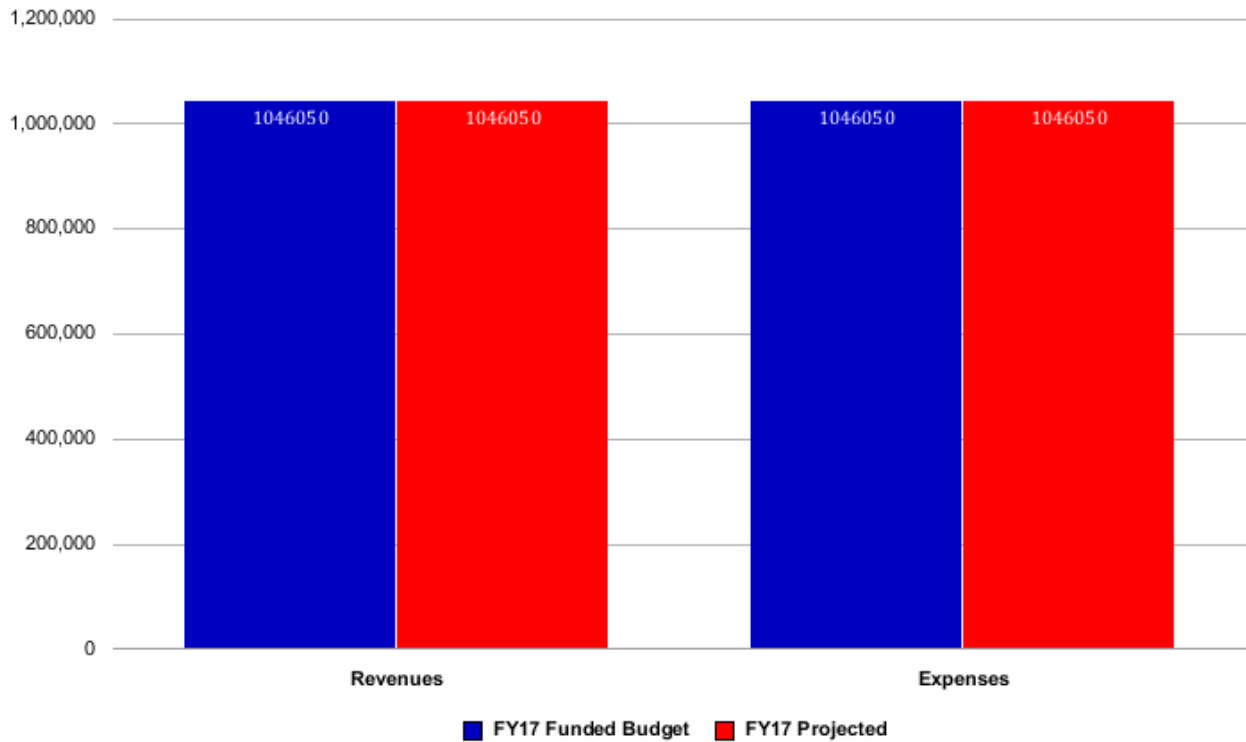
Hotel/Motel Tax Fund - Non-Departmental



Account	FY 17 Funded Budget	Actual Y-T-D (Mar)	Projected Expenses	Total Projected Expenses	Variance(\$)	Variance(%)
Personnel Services And Employee Benefits	\$0	\$0	\$0	\$0	\$0	0.00%
Purchased / Contracted Services	\$0	\$0	\$0	\$0	\$0	0.00%
Supplies	\$0	\$0	\$0	\$0	\$0	0.00%
Capital Outlays	\$0	\$0	\$0	\$0	\$0	0.00%
Interfund / Interdepartmental Charges	\$0	\$0	\$0	\$0	\$0	0.00%
Other Costs	\$50,457,893	\$33,260,188	\$17,197,705	\$50,457,893	\$0	0.00%
Debt Service	\$0	\$0	\$0	\$0	\$0	0.00%
Conversion / Summary	\$0	\$0	\$0	\$0	\$0	0.00%
Other Financing Uses	\$16,810,330	\$12,468,842	\$4,341,488	\$16,810,330	\$0	0.00%
Expenses	\$67,268,223	\$45,729,031	\$21,539,192	\$67,268,223	\$0	0.00%

Expenditure Category	Variance Explanation
Personnel Services And Employee Benefits Explanation	N/A
Purchased / Contracted Services Explanation	N/A
Supplies Explanation	N/A
Capital Outlays Explanation	N/A
Interfund / Interdepartmental Charges Explanation	N/A
Other Costs Explanation	Expenses are commensurate with revenues.
Debt Service Explanation	N/A
Conversion / Summary Explanation	N/A
Other Financing Uses Explanation	Expenses are commensurate with revenues.

Rental/Motor Vehicle Tax Fund BUDGET VARIANCE ANALYSIS AND PROJECTION



Account	FY15 Actual Y-T-D(Mar)	FY16 Actual Y-T-D(Mar)	FY17 Funded Budget	FY17 Actual Y-T-D(Mar)	FY17 Projected	Variance (\$)	Variance (%)
Revenues	\$877,967	\$848,363	\$1,046,050	\$851,317	\$1,046,050	\$0	\$0.00%
Expenses	\$877,967	\$848,363	\$1,046,050	\$844,735	\$1,046,050	\$0	\$0.00%
Surplus (Deficit)	\$0	\$0	\$0	\$6,583	\$0	\$0	N/A

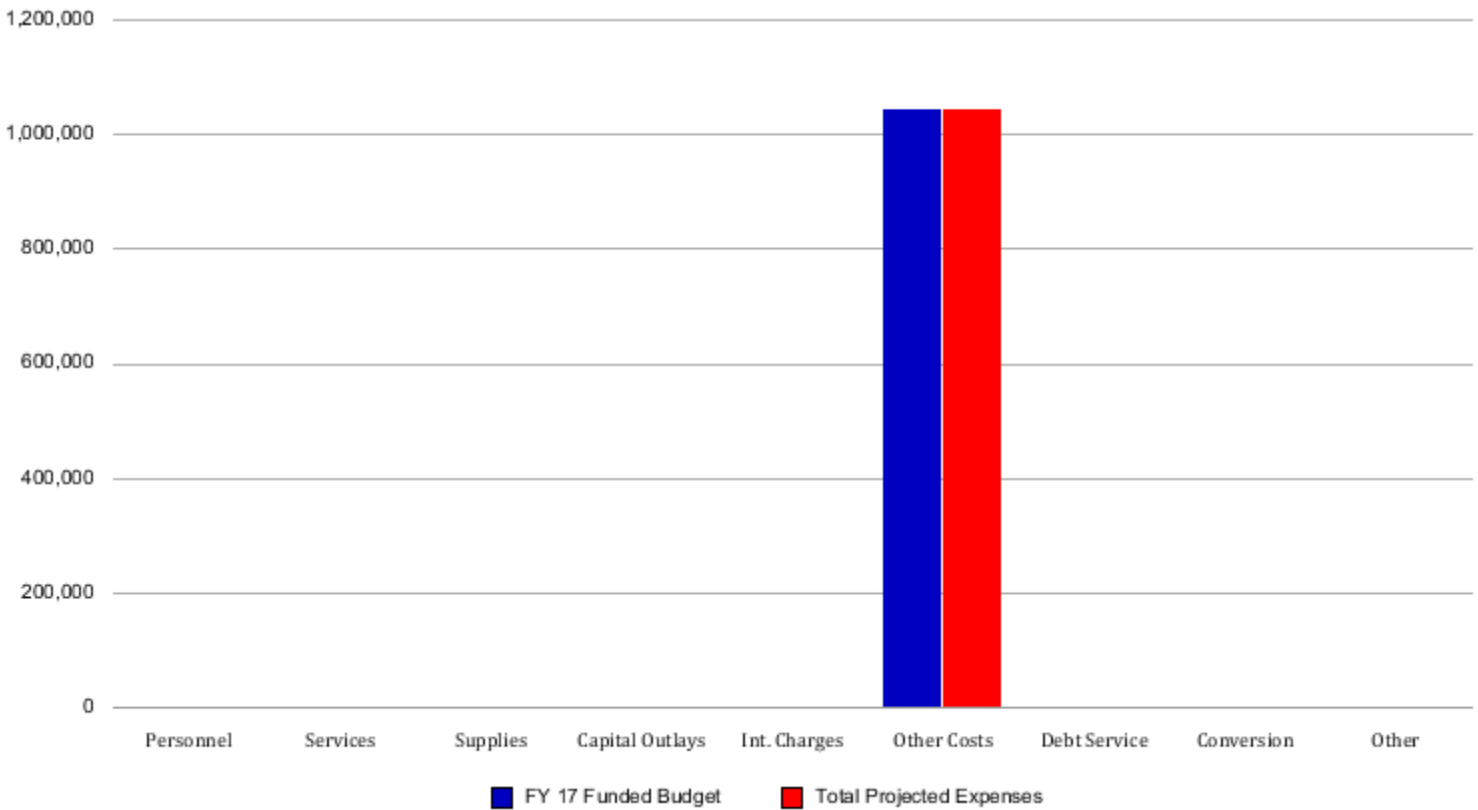
Major Revenue Variances:

As of March 31, 2017, the Rental/Motor Vehicle Tax Fund revenues were \$0.9MM. The fiscal year 2017 projected revenues are expected to be in line with anticipations.

Major Expenditure Variances:

Expenditures are projected to be on par as anticipated.

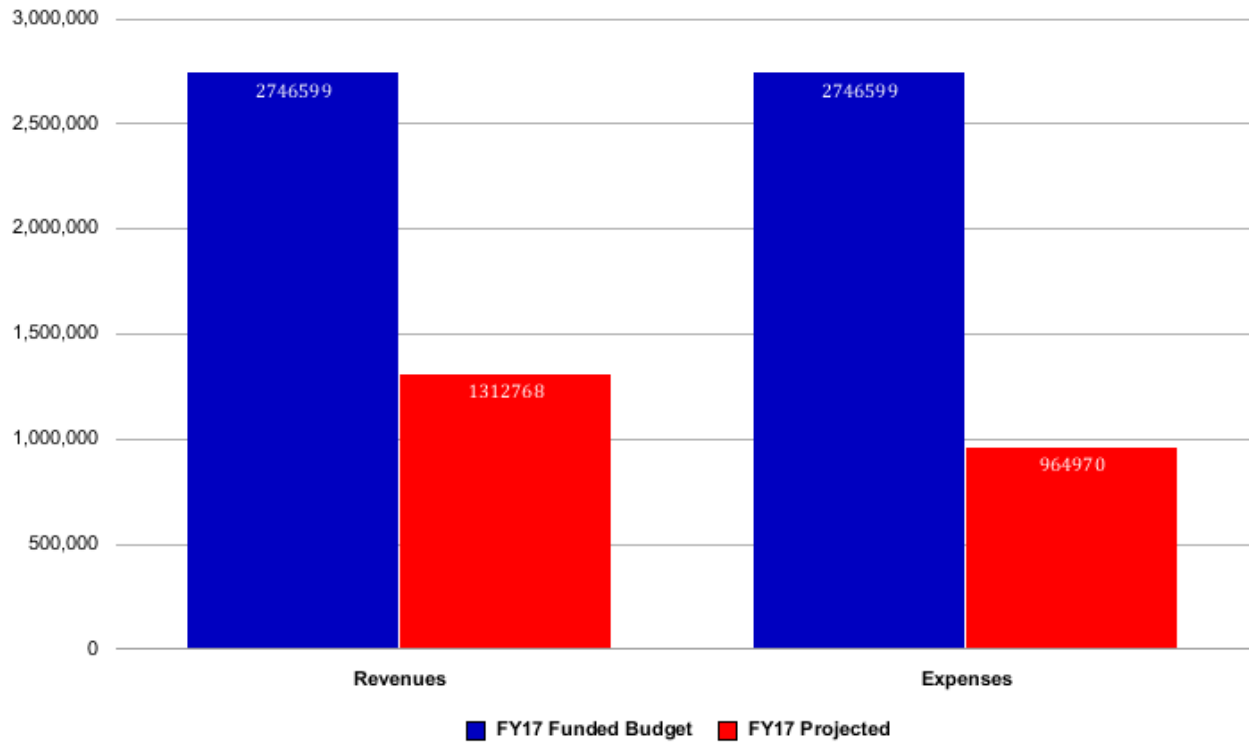
Rental/Motor Vehicle Tax Fund - Non-Departmental



Account	FY 17 Funded Budget	Actual Y-T-D (Mar)	Projected Expenses	Total Projected Expenses	Variance(\$)	Variance(%)
Personnel Services And Employee Benefits	\$0	\$0	\$0	\$0	\$0	0.00%
Purchased / Contracted Services	\$0	\$0	\$0	\$0	\$0	0.00%
Supplies	\$0	\$0	\$0	\$0	\$0	0.00%
Capital Outlays	\$0	\$0	\$0	\$0	\$0	0.00%
Interfund / Interdepartmental Charges	\$0	\$0	\$0	\$0	\$0	0.00%
Other Costs	\$1,046,050	\$844,735	\$201,315	\$1,046,050	\$0	0.00%
Debt Service	\$0	\$0	\$0	\$0	\$0	0.00%
Conversion / Summary	\$0	\$0	\$0	\$0	\$0	0.00%
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	0.00%
Expenses	\$1,046,050	\$844,735	\$201,315	\$1,046,050	\$0	0.00%

Expenditure Category	Variance Explanation
Personnel Services And Employee Benefits Explanation	N/A
Purchased / Contracted Services Explanation	N/A
Supplies Explanation	N/A
Capital Outlays Explanation	N/A
Interfund / Interdepartmental Charges Explanation	N/A
Other Costs Explanation	Projected to spend within budget.
Debt Service Explanation	N/A
Conversion / Summary Explanation	N/A
Other Financing Uses Explanation	N/A

City Plaza Operating Fund BUDGET VARIANCE ANALYSIS AND PROJECTION



Account	FY15 Actual Y-T-D(Mar)	FY16 Actual Y-T-D(Mar)	FY17 Funded Budget	FY17 Actual Y-T-D(Mar)	FY17 Projected	Variance (\$)	Variance (%)
Revenues	\$0	\$10,686,625	\$2,746,599	\$1,012,768	\$1,312,768	(\$1,433,831)	(\$52.20%)
Expenses	\$0	\$468,538	\$2,746,599	\$601,234	\$964,970	\$1,781,629	\$64.87%
Surplus (Deficit)	\$0	\$10,218,087	\$0	\$411,533	\$347,797	\$347,797	N/A

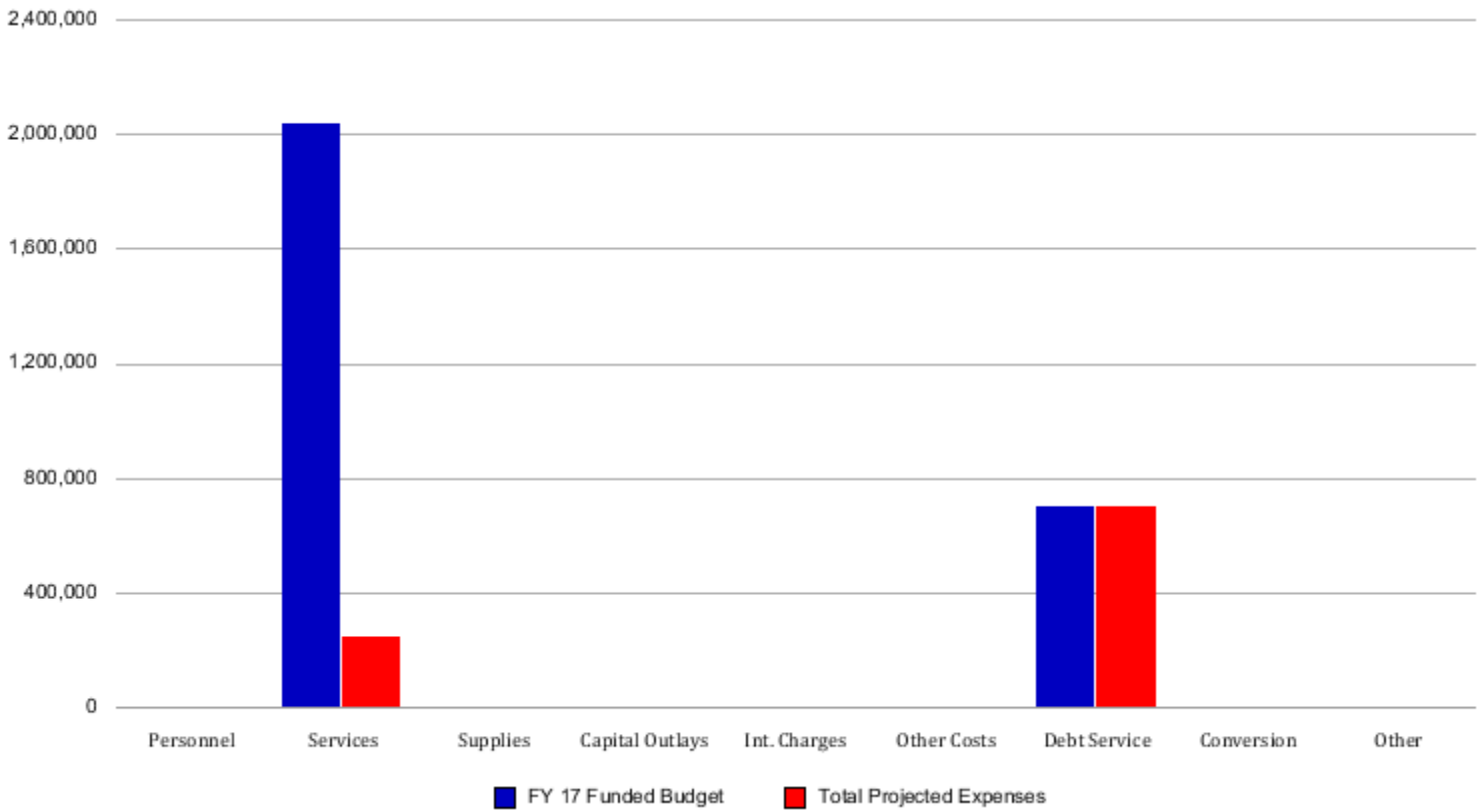
Major Revenue Variances:

As of March 31, 2017, the City Plaza Operating Fund revenues were \$1MM. Based on annualized current revenues, the fiscal year 2017 projected revenues are less than anticipations.

Major Expenditure Variances:

City Plaza expenses associated with the operations of City Plaza.

City Plaza Operating Fund - Non-Departmental



Account	FY 17 Funded Budget	Actual Y-T-D (Mar)	Projected Expenses	Total Projected Expenses	Variance(\$)	Variance(%)
Personnel Services And Employee Benefits	\$0	\$0	\$0	\$0	\$0	0.00%
Purchased / Contracted Services	\$2,037,000	\$97,286	\$158,086	\$255,371	\$1,781,629	87.46%
Supplies	\$0	\$0	\$0	\$0	\$0	0.00%
Capital Outlays	\$0	\$0	\$0	\$0	\$0	0.00%
Interfund / Interdepartmental Charges	\$0	\$0	\$0	\$0	\$0	0.00%
Other Costs	\$0	\$0	\$0	\$0	\$0	0.00%
Debt Service	\$709,599	\$503,949	\$205,650	\$709,599	\$0	0.00%
Conversion / Summary	\$0	\$0	\$0	\$0	\$0	0.00%
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	0.00%
Expenses	\$2,746,599	\$601,234	\$363,736	\$964,970	\$1,781,629	64.87%

Expenditure Category	Variance Explanation
Personnel Services And Employee Benefits Explanation	N/A
Purchased / Contracted Services Explanation	Variance due to the operations for City Plaza less than anticipated.
Supplies Explanation	N/A
Capital Outlays Explanation	N/A
Interfund / Interdepartmental Charges Explanation	N/A
Other Costs Explanation	N/A
Debt Service Explanation	Projected to spend within budget. This line includes payment for debt service.
Conversion / Summary Explanation	N/A
Other Financing Uses Explanation	N/A



Cash Pool Reporting – March 2017

Governmental Funds

Governmental Funds		Investment in Cash Pool (\$ in thousands)				Cash Pool Interest Earnings (\$ in thousands)			
Fund	Description	Dec-16	Jan-17	Feb-17	Mar-17	Dec-16	Jan-17	Feb-17	Mar-17
1001	General Fund	\$296,017	\$304,213	\$311,821	\$318,922	\$266	\$664	\$159	\$320
2151	Emergency Telephone System	(3,505)	(4,052)	(4,130)	(4,440)	(3)	(8)	(2)	(4)
2751	Hotel/Motel Tax	985	388	2,026	1,199	1	1	1	1
2801	Rental/Motor Vehicle Tax	(5)	(8)	(4)	(1)	-	-	-	-
3101	Annual Bond	342	343	344	344	-	1	-	-
3501	Park Improvement	7,153	6,904	6,789	6,863	9	15	3	7
3503	Capital Finance	3,632	7,756	7,050	5,275	4	13	4	6
3504	Special Assessment	2,912	2,930	2,954	2,996	3	6	1	3
3507	Capital Asset	(7,380)	(8,318)	(4,967)	(5,025)	(8)	(17)	(3)	(5)
3508	Capital Finance Recovery Zone	(102)	(131)	(131)	(132)	-	-	-	-
5059	Special 1% Sales and Use Tax	-	-	-	-	-	-	-	-
	Total	\$300,049	\$310,025	\$321,751	\$326,001	\$272	\$675	\$163	\$328



Cash Pool Reporting – March 2017

Enterprise Funds

Enterprise Funds		Investment in Cash Pool (\$ in thousands)				Cash Pool Interest Earnings (\$ in thousands)			
Fund	Description	Dec-16	Jan-17	Feb-17	Mar-17	Dec-16	Jan-17	Feb-17	Mar-17
5051	Water and Waste Water Revenue	\$45,332	\$77,091	\$106,370	\$127,083	\$31	\$135	\$47	\$118
5052	Water and Waste Water Renewal Extension	719,807	711,375	715,531	707,956	688	1,583	369	722
5401	Solid Waste Services Revenue ¹	4,734	444	(2,804)	(13,495)	5	6	(1)	(8)
5402	Solid Waste R&E	(6,727)	(6,742)	(6,747)	(6,754)	(5)	(15)	(3)	(7)
5501	Airport Revenue	82,015	94,592	103,679	103,467	80	195	51	105
5502	Airport Renewal Extension	746,898	734,558	734,292	713,534	719	1,638	379	734
5601	Building Permits ²	(3,337)	(920)	(272)	-	(3)	(5)	-	-
5602	Building Renewal & Extension ³	-	-	-	-	24	-	-	-
	Total	\$1,588,722	\$1,610,399	\$1,650,049	\$1,631,790	\$1,539	\$3,537	\$842	\$1,664

1) Increase in Solid Waste deficit was due to transfer to reduce Fleet deficit \$8.9M per Legislation #17-1113.

2) The Building Permit & R&E Funds were dissolved per Legislation #16-O-1422 approved July 1, 2016. Final transfer of revenues, expenses and fund balance completed in March 2017.

3) The \$24K interest allocated was calculated on an average of two months Investment in Cash balance.



Cash Pool Reporting – March 2017

Other Funds

Other Funds		Investment in Cash Pool (\$ in thousands)				Cash Pool Interest Earnings (\$ in thousands)			
Fund	Description	Dec-16	Jan-17	Feb-17	Mar-17	Dec-16	Jan-17	Feb-17	Mar-17
4501	Perpetual Care	227	228	230	210	\$ -	\$ -	\$ -	\$ -
5561	Parks Facilities Revenue Fund	(\$259)	(\$261)	(\$263)	(\$265)	-	-	-	-
5562	Parks Facilities R&E	(113)	(113)	(113)	(113)	-	-	-	-
5571	Underground Atlanta Fac Revenue	(13,073)	(13,411)	(13,595)	19,663	(12)	(29)	(7)	3
5572	Downtown Parking Project Fund	577	-	36	36	-	-	-	-
5574	City Plaza Project Fund	832	914	899	980	1	2	-	1
5575	City Plaza Project R&E	-	-	(6)	(47)	-	-	-	-
5581	Civic Center Revenue	(4,492)	(4,572)	(2,411)	(2,464)	(4)	(10)	(2)	(2)
5582	Civic Center R&E	597	599	-	-	-	1	-	-
6001	Fleet Service	(21,142)	(23,949)	(23,320)	(1,165)	(22)	(50)	(12)	(12)
6002	Group Insurance	7,048	6,323	6,126	1,308	6	15	3	4
7101	Agency	22,449	22,469	22,441	22,581	21	50	12	23
7701	Trust	30,046	32,270	35,949	33,590	29	69	18	35
	Total	22,696	20,497	25,972	74,314	19	48	12	52
	Total Investment in Cash Pool	1,911,467	1,940,921	1,997,772	2,032,105	1,830	4,260	1,017	2,044

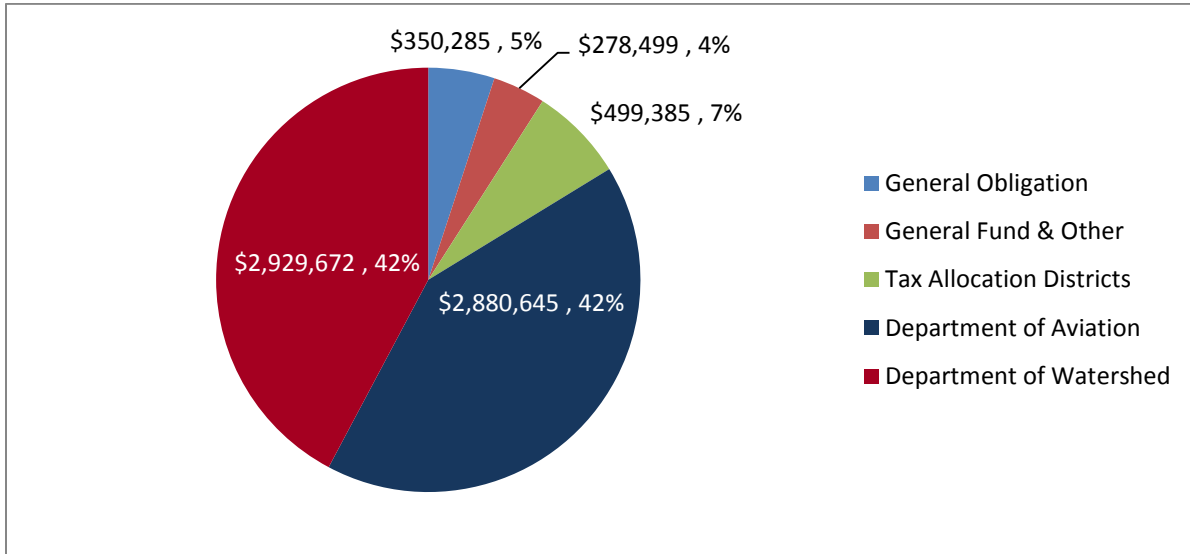
CITY OF ATLANTA, GEORGIA
General Fund - Statement of Cash Flows
(In Thousands)
Q3 FY2017 & Q3 FY2016

Unaudited

	FY2017					FY2016				
	Jan-17	Feb-17	Mar-17	Q3	FY17 Fiscal YTD	Jan-16	Feb-16	Mar-16	Q3	FY16 Fiscal YTD
Cash and cash equivalents, beginning of period	\$ 237,902	\$ 243,865	\$ 255,308	\$ 237,902	\$ 138,119	\$ 187,510	\$ 210,028	\$ 204,881	\$ 187,510	\$ 170,698
Cash flows from operating activities										
Revenue										
Cash flow from property taxes	2,128	1,640	4,540	8,308	191,932	3,915	949	1,356	6,220	189,314
Cash flow from public utility and other taxes	42,678	16,422	12,563	71,663	180,525	48,188	11,814	13,965	73,967	186,828
Cash flow from licenses and permits	6,838	13,464	36,651	56,953	89,175	3,624	12,564	30,190	46,378	63,196
Cash flow from charges for services	633	266	741	1,640	4,341	1,697	443	1,580	3,720	7,532
Cash flow from fines & forfeitures	1,827	1,684	2,066	5,577	16,833	1,878	2,231	2,172	6,281	17,980
Cash flow from building and concessions	849	1,245	679	2,773	9,076	326	902	310	1,538	5,307
Cash flow from hotel/motel taxes	1,087	1,777	1,374	4,238	12,546	962	2,408	2,090	5,460	13,150
Cash flow from other miscellaneous	2,914	12,613	3,867	19,394	37,041	3,177	3,203	3,221	9,601	28,741
Accounts Receivable Decrease (Increase)	2,766	(786)	706	2,686	2,048	2,652	898	(423)	3,127	(8,270)
Total revenue	61,720	48,325	63,187	173,232	543,517	66,419	35,412	54,461	156,292	503,778
Employee Accruals	(1,874)	(1,178)	1,128	(1,924)	3,805	2,186	634	3,991	6,811	30
Employee Expense	(38,849)	(31,971)	(37,529)	(108,349)	(322,036)	(34,232)	(30,501)	(34,509)	(99,242)	(289,980)
Employee related payments	(40,723)	(33,149)	(36,401)	(110,273)	(318,231)	(32,046)	(29,867)	(30,518)	(92,431)	(289,950)
Payments to Vendors	(12,973)	(12,811)	(15,165)	(40,950)	(131,476)	(6,811)	(13,232)	(9,851)	(29,894)	(126,583)
Accounts Payable	1,594	7,856	1,724	11,174	6,442	581	1,980	(7,328)	(4,767)	(13,893)
Vendor related payments	(11,379)	(4,955)	(13,441)	(29,775)	(125,033)	(6,230)	(11,252)	(17,179)	(34,661)	(140,476)
Operating expenses	(52,103)	(38,104)	(49,841)	(140,048)	(443,264)	(38,276)	(41,119)	(47,697)	(127,092)	(430,426)
Operating income	9,618	10,220	13,346	33,184	100,253	28,143	(5,707)	6,764	29,200	73,352
Operating transfers	(10,094)	(1,022)	(3,023)	(14,139)	41,569	(3,997)	2,411	1,027	(559)	(9,541)
Hotel/motel	(1,087)	(1,777)	(1,374)	(4,238)	(12,546)	(962)	(2,408)	(2,090)	(5,460)	(13,150)
Operating transfers	(11,181)	(2,799)	(4,397)	(18,377)	29,023	(4,959)	3	(1,063)	(6,019)	(22,691)
Interfund receivables/payables	160	3,719	24,904	28,783	48,580	(1,492)	1,781	(101)	188	15,107
Net cash (used)/provided by operating activities	(1,404)	11,141	33,853	43,590	177,856	21,692	(3,923)	5,600	23,369	65,768
Cash flows from financing activities										
MOU principal payments	-	-	-	-	(10,000)	-	-	-	-	(10,000)
Principal repayments of long-term debt	5,485	-	(1,787)	3,698	(6,749)	-	-	-	-	(11,407)
Interest payments	1,371	-	-	1,371	(6,073)	-	(115)	114	(1)	(2,683)
Acquisition, construction and impr. of capital assets	(559)	(462)	(326)	(1,347)	(4,152)	(417)	(1,156)	(202)	(1,775)	(11,275)
Capital Contributions	-	-	-	-	-	-	-	-	-	-
Proceeds from bond/note issuance	-	-	-	-	-	-	-	-	-	7,779
Proceeds from sale of capital assets	53	33	2	88	417	9	98	88	195	581
Net cash (used)/provided by financing activities	6,350	(429)	(2,111)	3,810	(26,557)	(408)	(1,173)	-	(1,581)	(27,005)
Cash flows from investing activities										
Interest on investments	1,017	731	168	1,916	(2,200)	1,234	(51)	337	1,520	1,357
Purchases and sales of non-pooled investments	-	-	-	-	-	-	-	-	-	-
Net cash provided by/(used) investing activities	1,017	731	168	1,916	(2,200)	1,234	(51)	337	1,520	1,357
Change in cash and cash equivalents	5,963	11,443	31,910	49,316	149,099	22,518	(5,147)	5,937	23,308	40,120
Cash and cash equivalents, ending balance	\$ 243,865	\$ 255,308	\$ 287,218	\$ 287,218	\$ 287,218	\$ 210,028	\$ 204,881	\$ 210,818	\$ 210,818	\$ 210,818
Cumulative operating cash flow	\$ 132,862	\$ 144,003	\$ 177,856	\$ 177,856	\$ 177,856	\$ 64,091	\$ 60,168	\$ 65,768	\$ 65,768	\$ 65,768
Cumulative cash flow from financing	\$ (24,017)	\$ (24,446)	\$ (26,557)	\$ (26,557)	\$ (26,557)	\$ (25,832)	\$ (27,005)	\$ (27,005)	\$ (27,005)	\$ (27,005)
Cumulative cash flow from investing	\$ (3,099)	\$ (2,368)	\$ (2,200)	\$ (2,200)	\$ (2,200)	\$ 1,071	\$ 1,020	\$ 1,357	\$ 1,357	\$ 1,357
Total	\$ 105,746	\$ 117,189	\$ 149,099	\$ 149,099	\$ 149,099	\$ 39,330	\$ 34,183	\$ 40,120	\$ 40,120	\$ 40,120
Consolidated Balance- 1113301	241,736	253,063	285,067			208,411	203,181	209,347		124,635
Cash	2,129	2,245	2,151			1,617	1,700.00	1,471		1,661

City of Atlanta Debt Portfolio

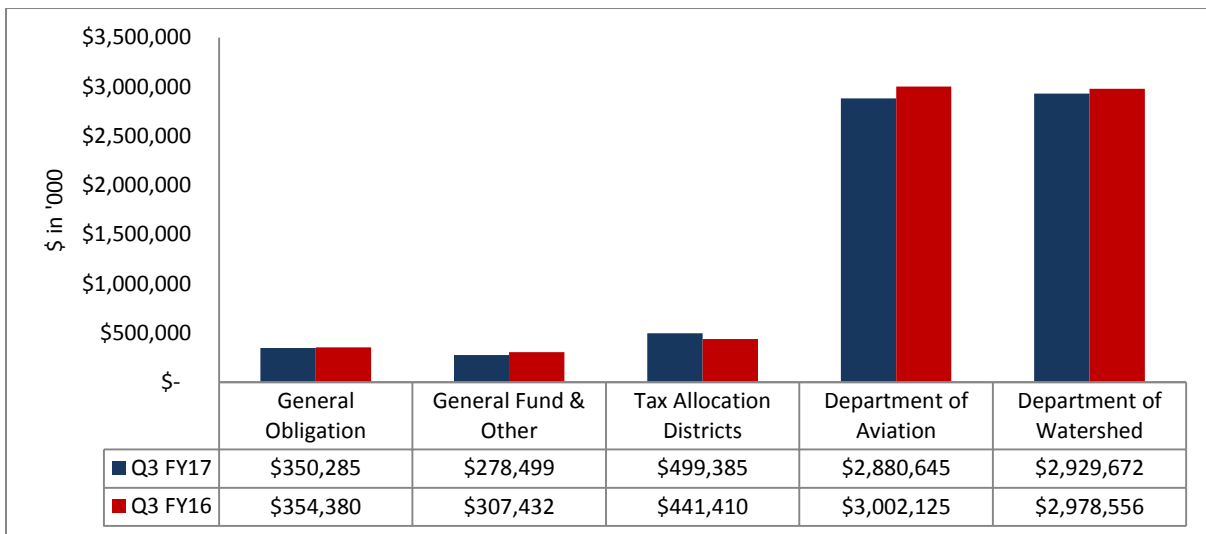
Total Debt Outstanding (Q3 FY17)



The City of Atlanta’s outstanding long-term debt totaled \$6.94 billion as of Q3 FY17. Total debt is comprised of approximately \$350.3 million of General Obligation bonds; \$278.5 million of General Fund and Other Conduit debt; \$499.4 million in Tax Allocation Districts (TADs) bonds; \$2.88 billion of Aviation Revenue bonds; and \$2.93 billion of Watershed Revenue bonds.

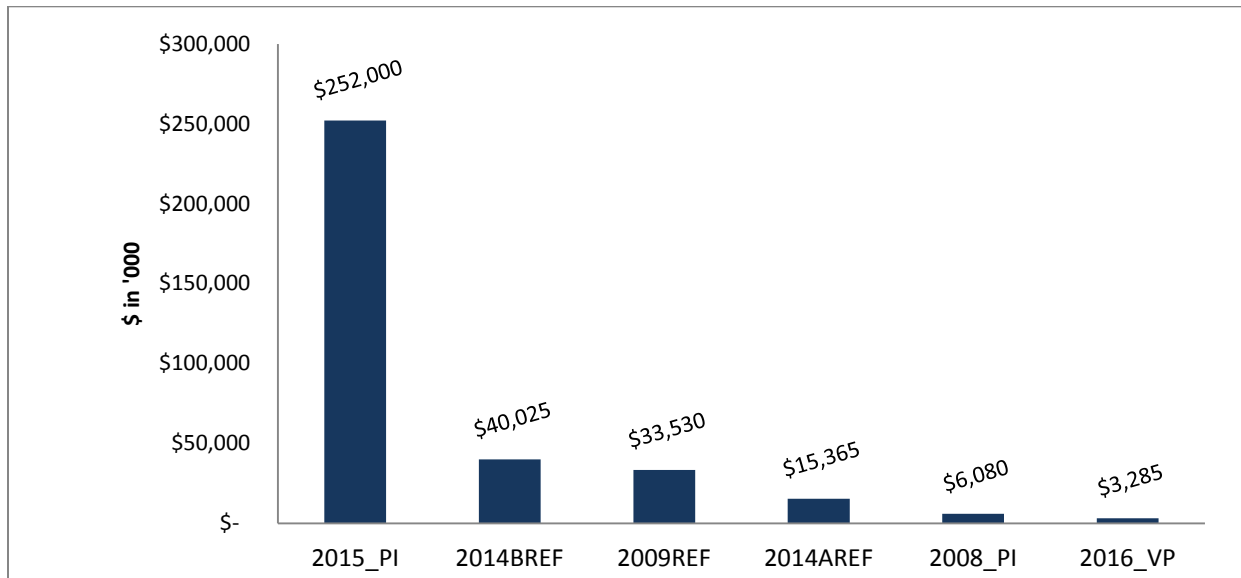
A comparison of FY17 and FY16 Q3 total outstanding debt shows an overall net decrease of \$145.4 million or 2.1%.

Debt Comparison Q3 (FY17 vs. FY16)



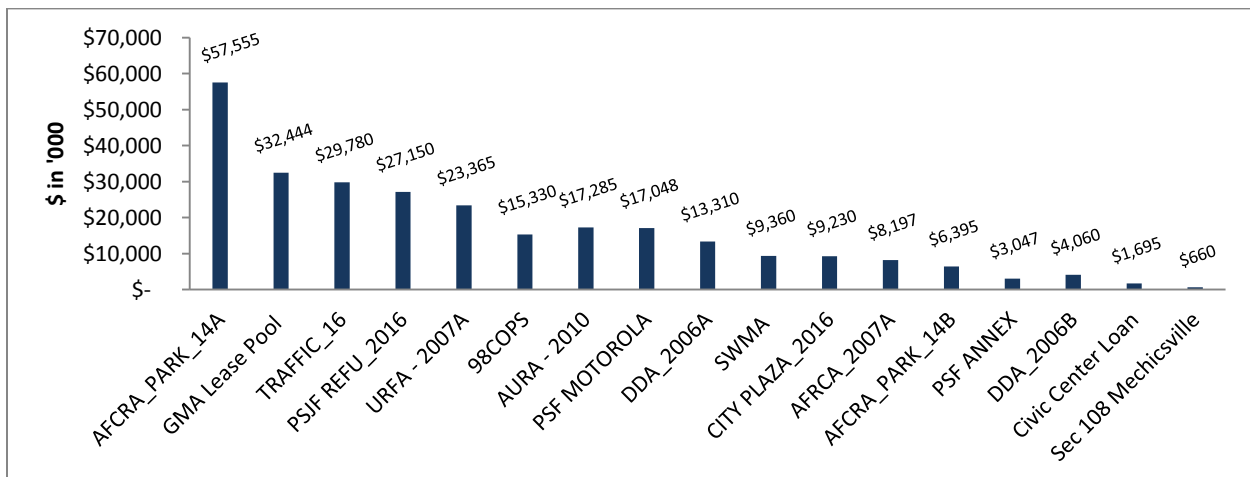
The following graphs outline debt outstanding for each series of bonds within the City's debt portfolios:

General Obligation



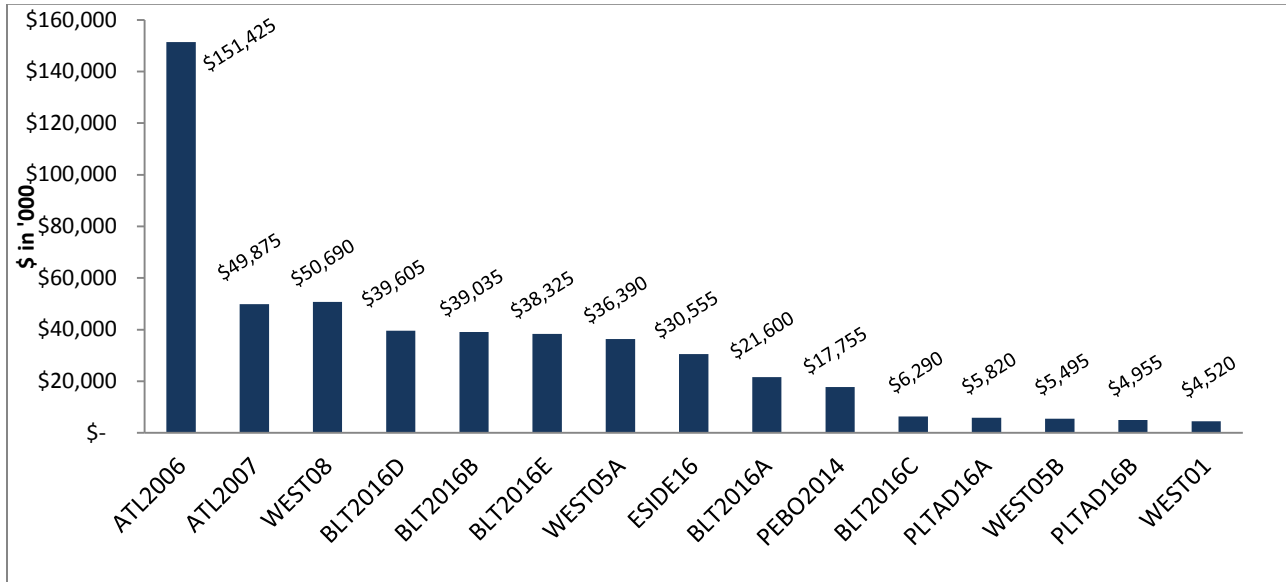
The City's General Obligation debt portfolio consists of six (6) bond issuances with \$350.3 million outstanding as of Q3 FY17. A comparison with same period FY16 shows an overall decrease of \$4.1 million in total debt outstanding.

General Fund & Other



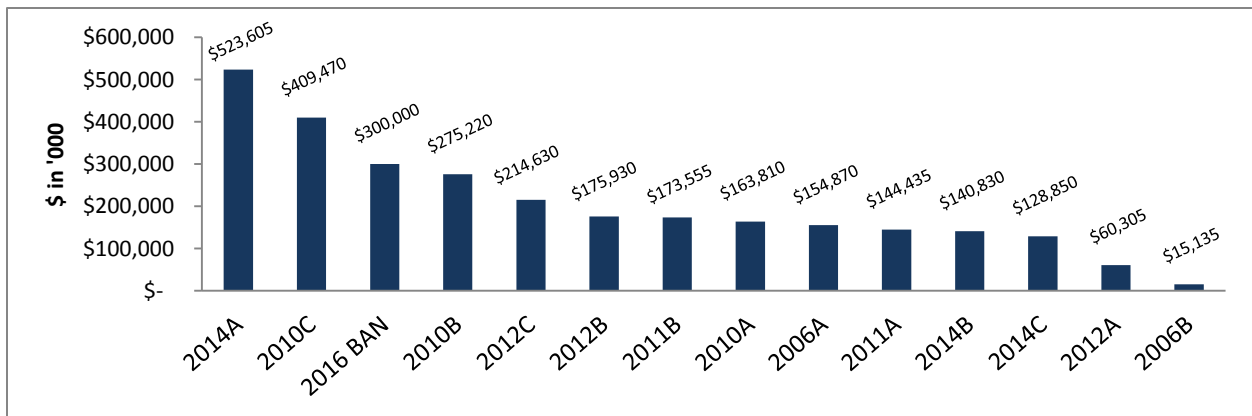
The General Fund and Other debt portfolio include, but are not limited to bonds issued by, the Atlanta Fulton County Recreation Authority (AFCRA), Atlanta Public Safety Authority, Atlanta Solid Waste Management Authority, Downtown Development Authority, and Section 108 Loans. The total debt outstanding as of Q3 FY17 was \$278.5 million. A comparison with same period FY16 shows an overall decrease of \$28.9 million.

Tax Allocation Districts (TADs)



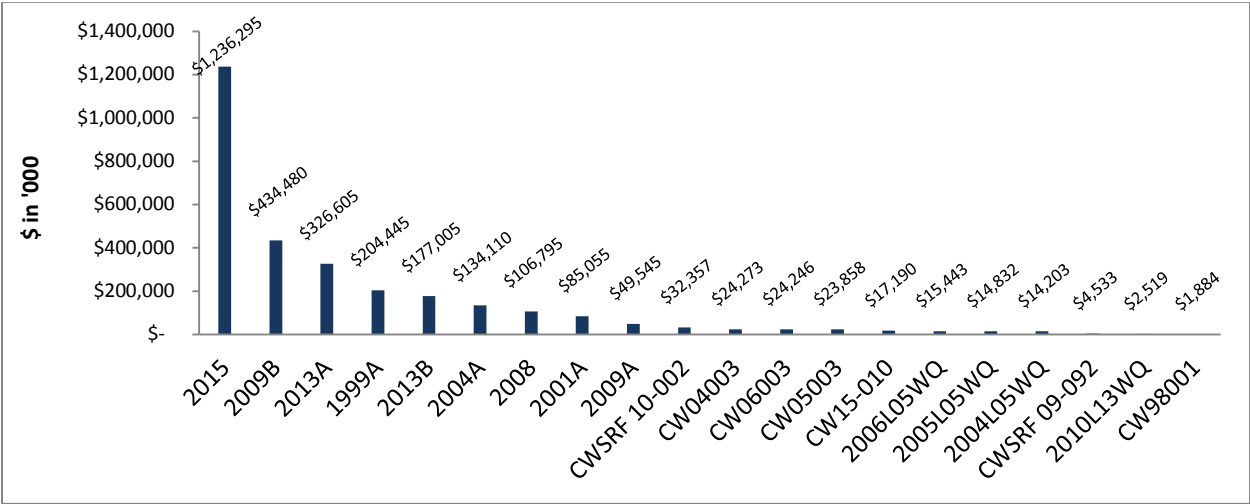
Tax Allocation District (TAD) debt totaled \$499.4 million as of Q3 FY17. This amount represents an increase of \$28.9 million of total TAD debt outstanding over the same period FY16. The City refunded and issued new money bonds in December 2016 for the Beltline Tax Allocation District (TAD).

Department of Aviation



The Department of Aviation's debt totaled \$2.88 billion as of Q3 FY17. This reflects a net decrease of \$121.5 million over the same period FY16.

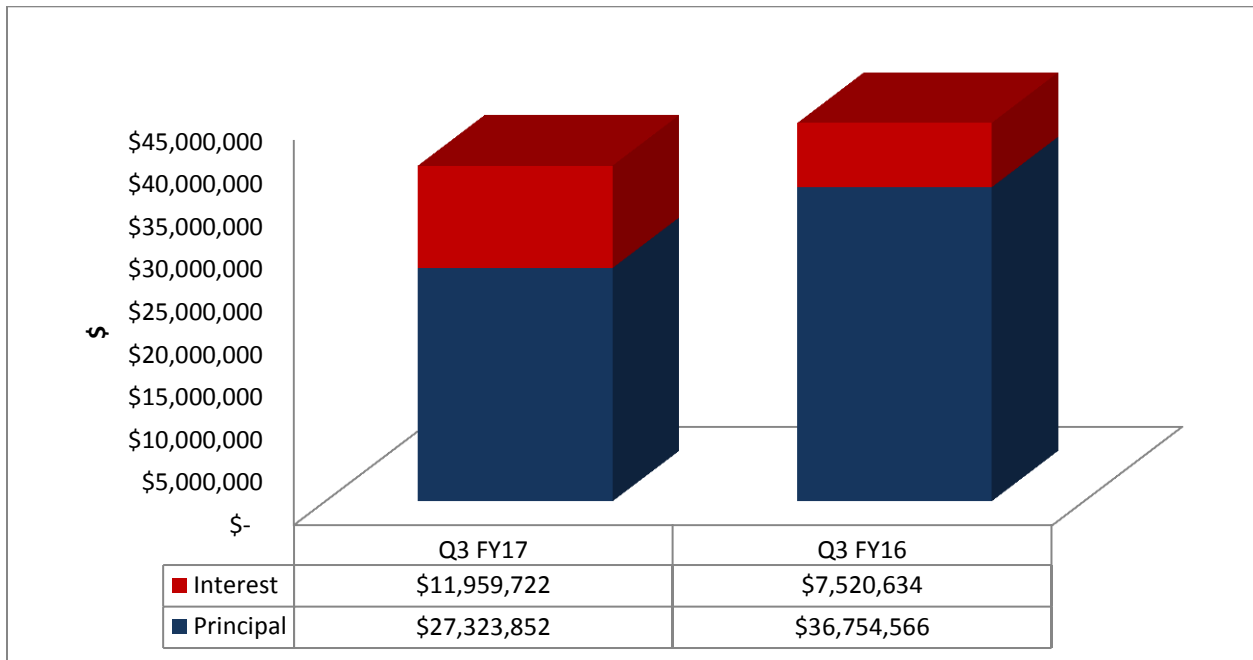
Department of Watershed Management



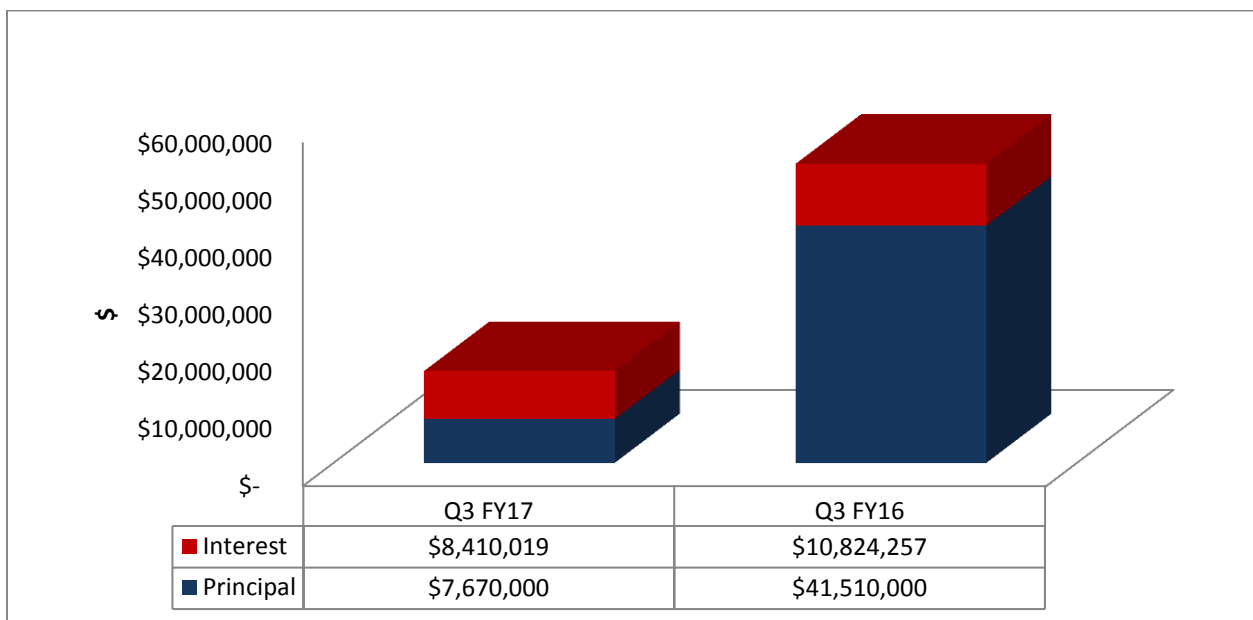
The Department of Watershed Management’s debt totaled \$2.93 billion as of Q3 FY17. This reflects an overall debt decrease of approximately \$48.9 million over the same period in FY16.

The following graphs outline total debt payments made as of Q3 FY17 period in comparison to Q3 FY16.

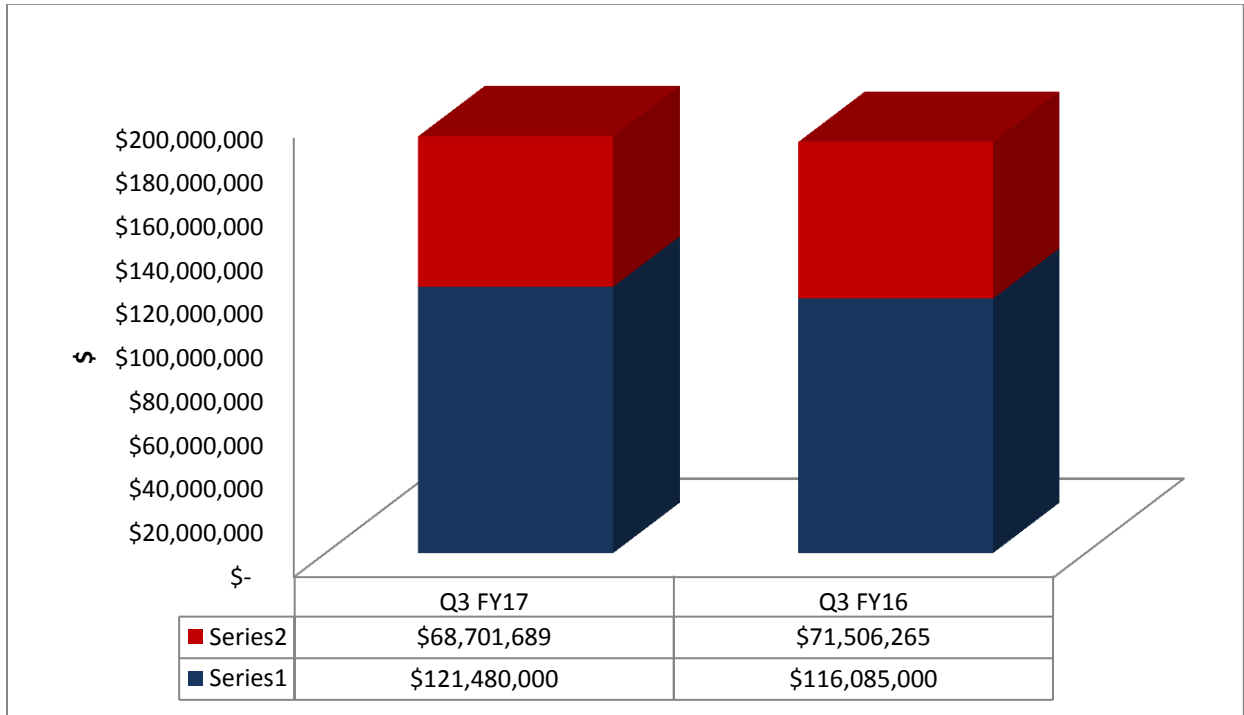
General Fund & Other



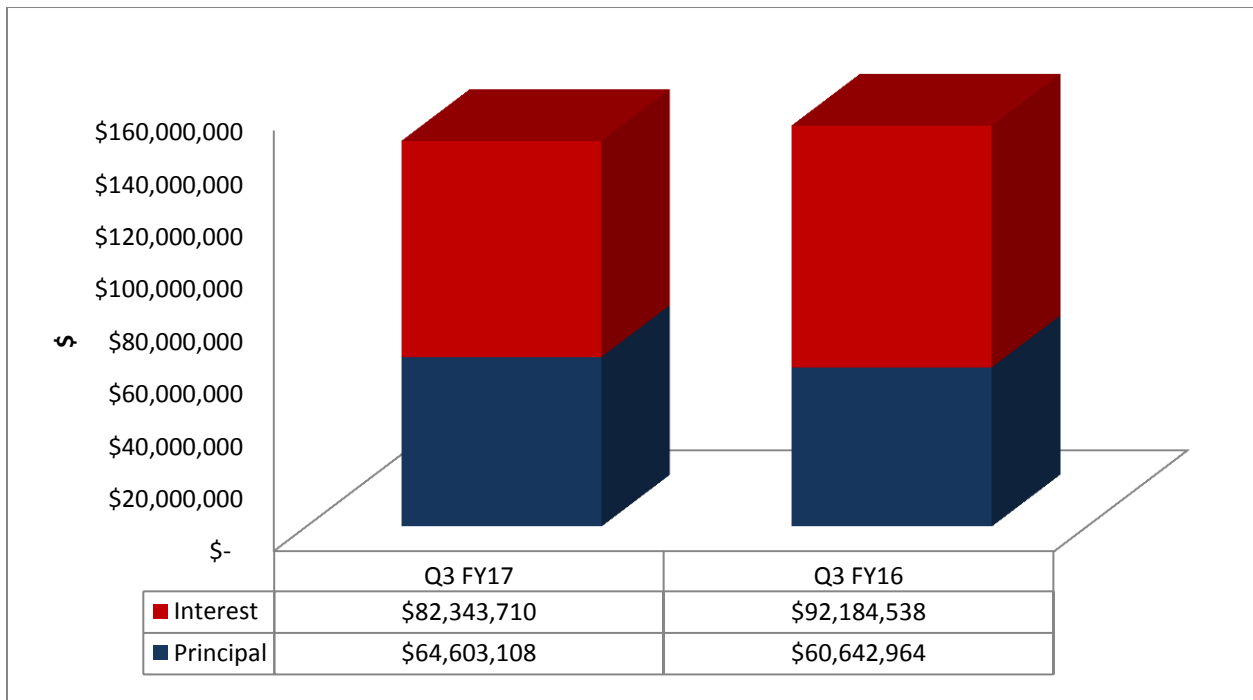
General Obligation (GO)



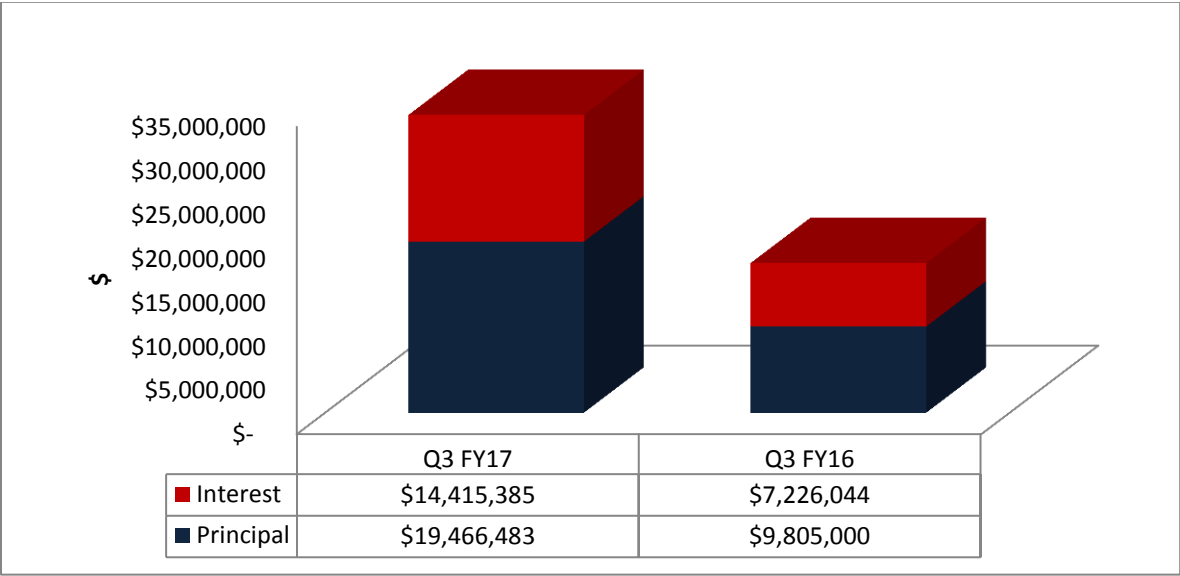
Department of Aviation



Department of Watershed Management



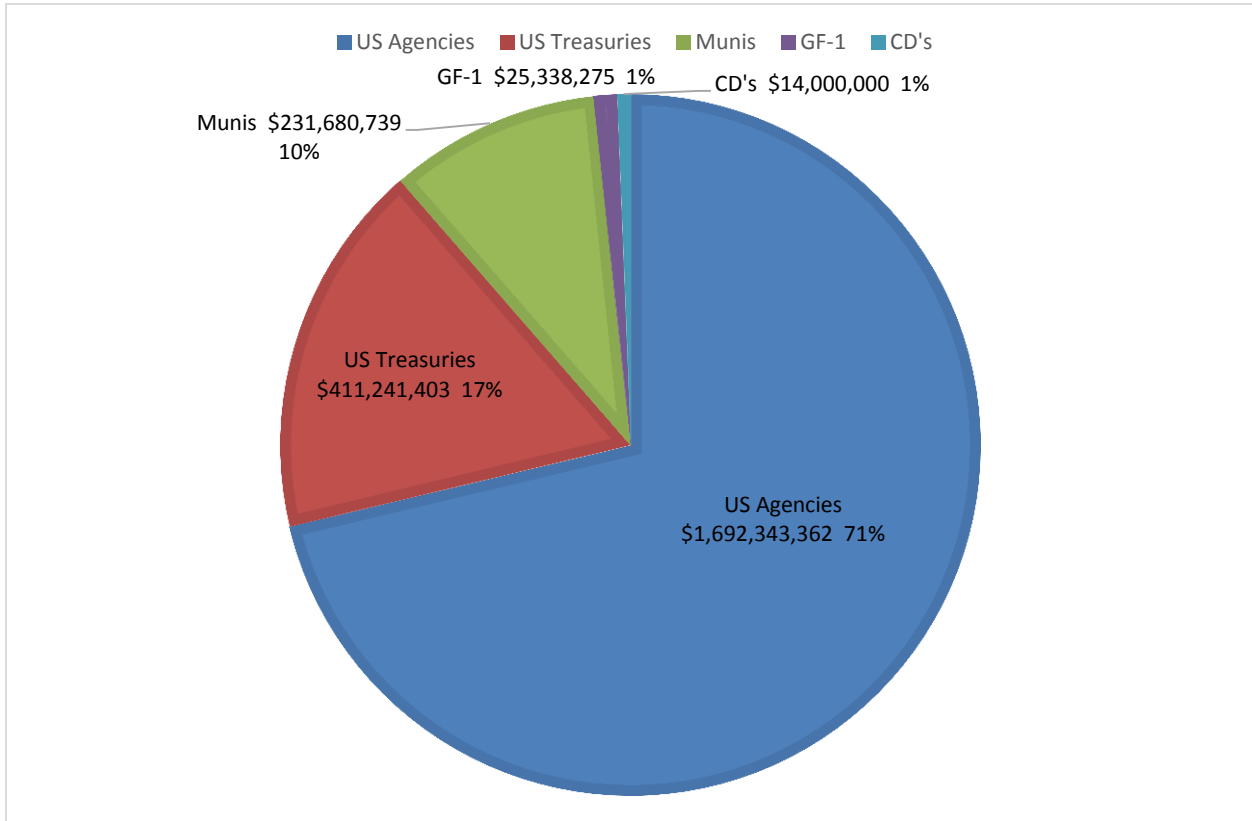
Tax Allocation Districts (TADs)



Overall, the City continues to make timely payments on all its outstanding debt obligations and constantly monitors the financial markets for any potential refunding opportunities that will generate present value (PV) savings, as well as reduce annual debt service costs.

City of Atlanta Investment Portfolio

Total Investment Portfolio (Q3 FY17)



As of 3/31/2017 (Q3 FY17), the City of Atlanta's investment portfolio had a total book value of approximately \$2.601 billion and is mostly comprised of the Cash Pool and Airport Passenger Facility Charge (APFC) accounts. The total portfolio consisted of the following: \$1.692 billion in U.S. Agency coupon securities; \$411.2 million in U.S. Treasury Securities; \$25.3 million in Georgia Fund 1 Money Market Account; \$231.7 million in Municipal Securities and \$14 million in Certificates of Deposit. On an asset mix comparison, the City's investment in Agencies, Treasuries, Local Government investment pool (LGIP), Certificates of Deposit (CDs) and Municipal Securities were 71%, 17%, 1%, 1% and 10% respectively.

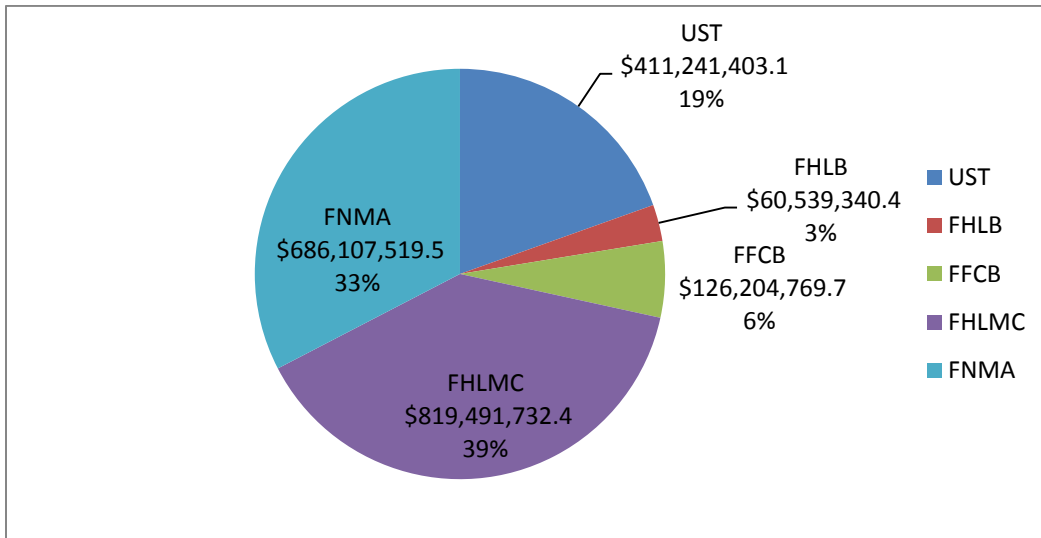
The City's Q3 FY17 investment portfolio market value compared with Q3 FY16 shows an overall increase of 3% or \$67 million. Gains in the portfolio were due to the increase monies coming into the fund, and higher earnings, as well as having dedicated portfolio managers to actively manage the portfolio.

Comparison of Portfolio Value

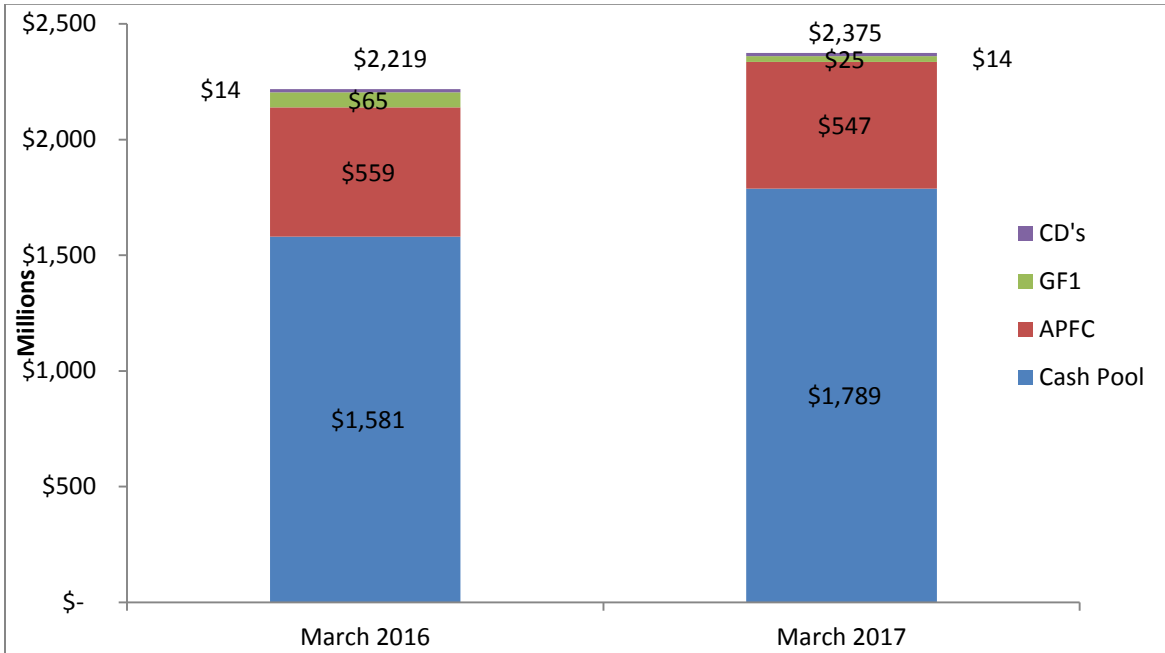
Security Type	Book Value 3/31/17 (FY17)	Book Value 3/31/16 (FY16)
U.S. Agency Securities	1,692,343,362	1,527,551,774
U.S. Treasury Securities	411,241,403	356,322,416
Georgia Fund 1	25,338,275	66,088,844
Municipal Securities	231,680,739	272,491,690
Certificates of Deposit	14,000,000	14,000,000
Total	2,601,498,924	2,534,454,725

The current distribution of U.S. Agency investments ensures the diversification of the City’s portfolio.

U.S. Federal Government Securities (3Q FY17)

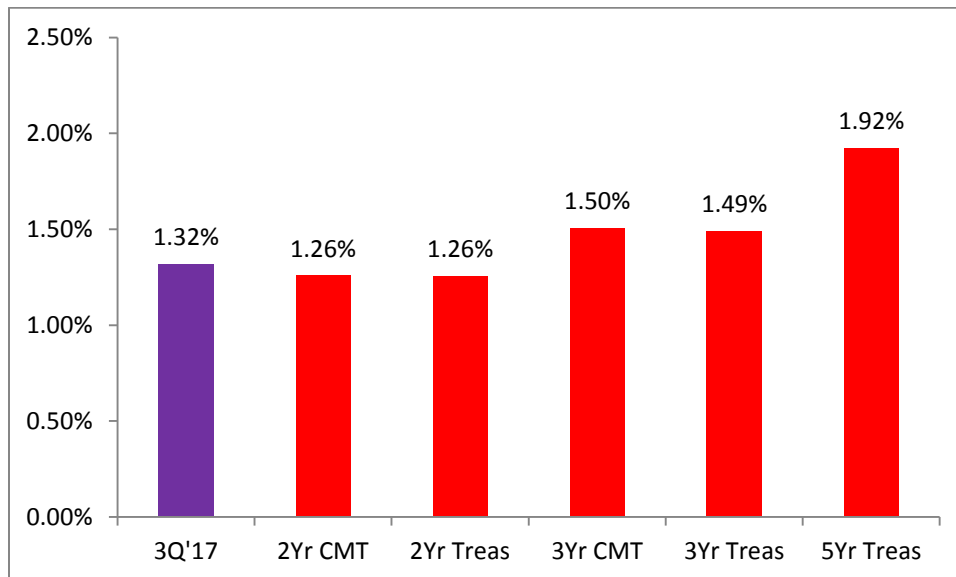


APFC & Cash Pool (3Q FY17)



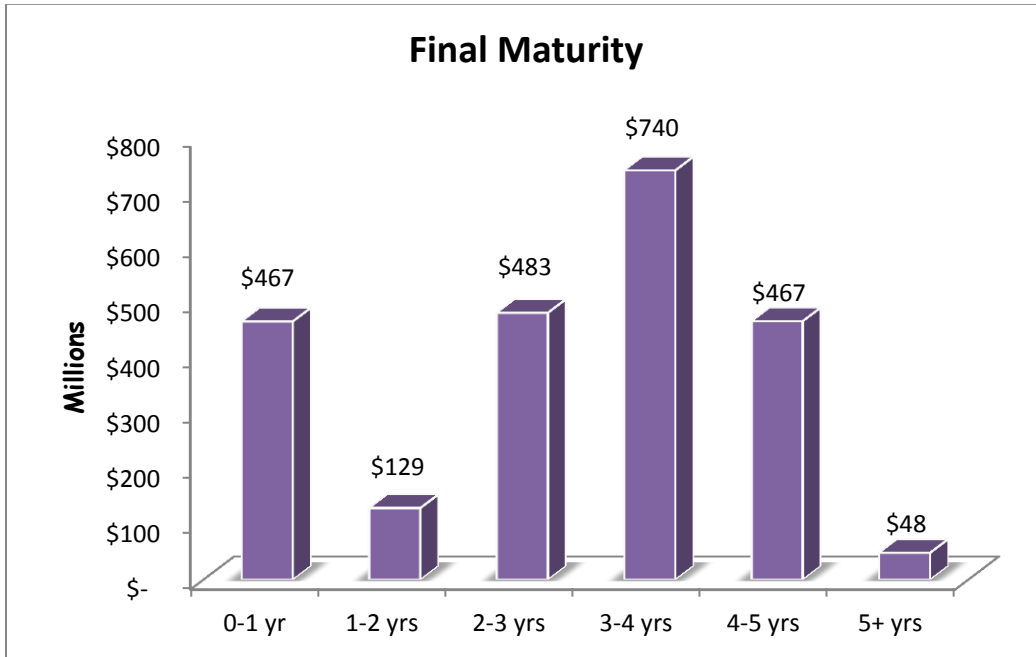
From a year over year comparison (3Q'17 vs. 3Q'16) the Cash Pool investment account was up approximately \$208 million, to \$1.789 billion from \$1.581 billion, which was a 13.0% increase. The APFC investment account was up approximately \$12 million, to \$547.4 million from \$559 million, which was a 2% decrease.

Total Portfolio Yield vs. Benchmarks



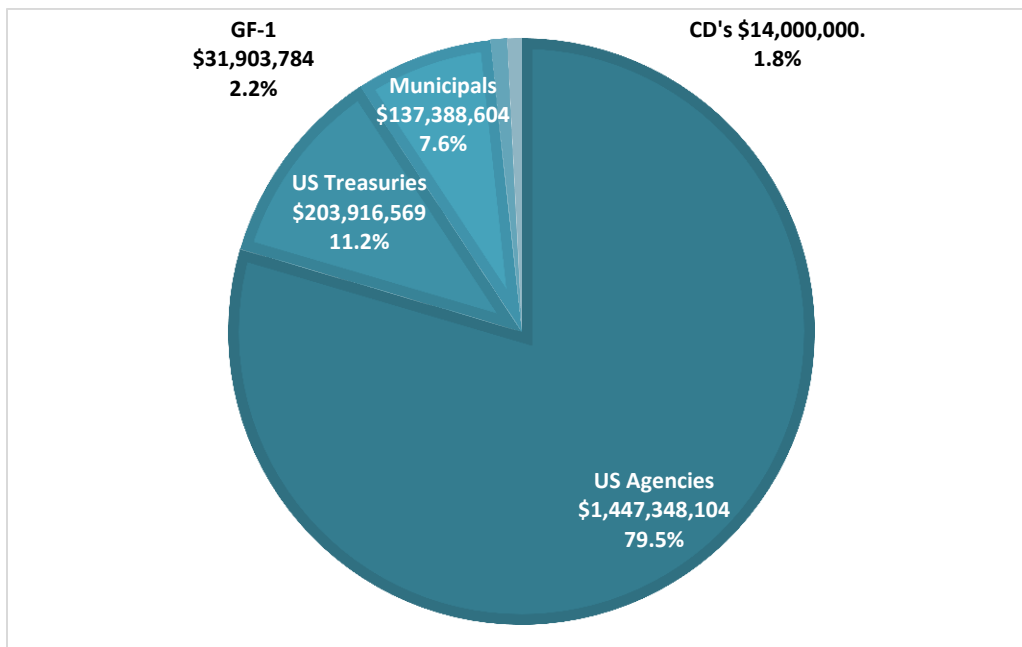
As of 3/31/17, the total investment portfolio had a book yield of 1.32%. Interest earnings for 3Q'17 were \$13.6 million compared to \$6.3 million in 3Q'16 (114.8% increase).

Investment Pool Maturity (3Q FY17)



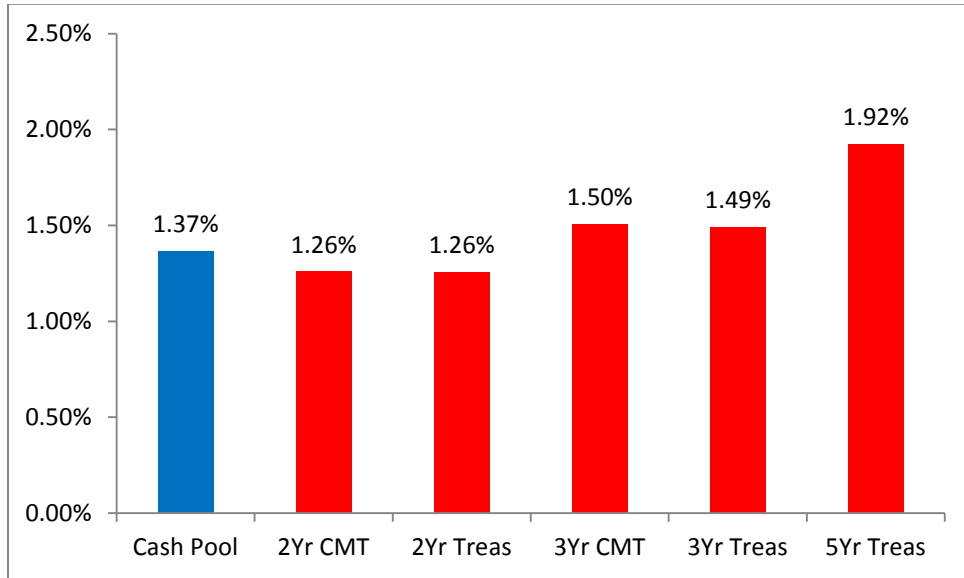
The City’s total investment portfolio has approximately \$48 million of bonds with maturities greater than 5 years. The average maturity of the total investment portfolio is 2.8 years and the average portfolio duration is 2.4.

Cash Pool Composition (3Q FY17)



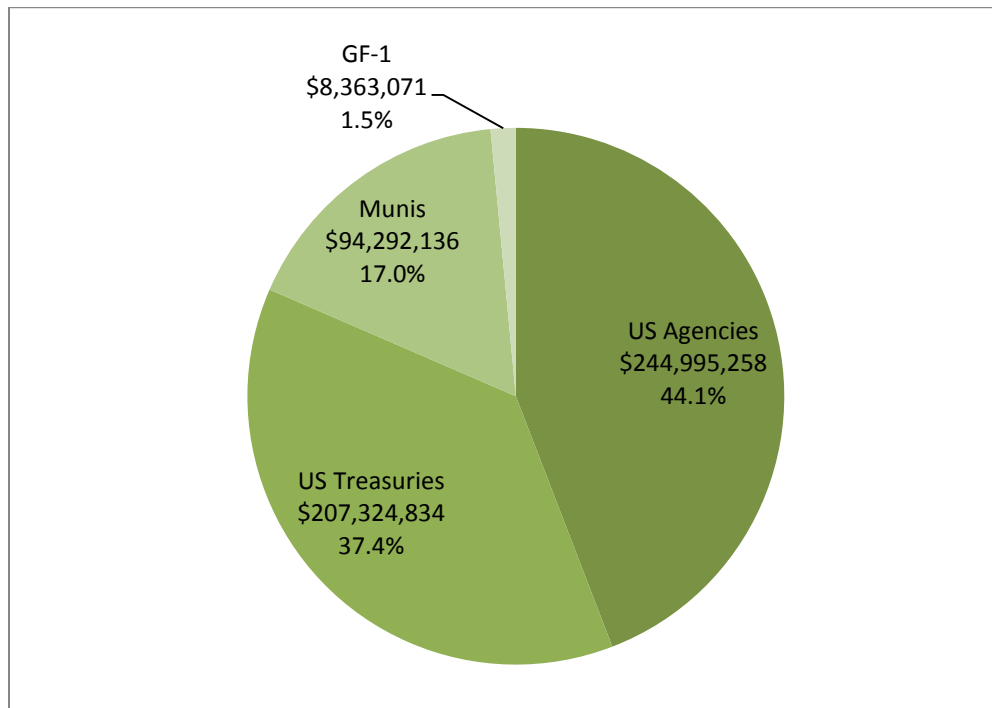
On an asset mix comparison, the City’s Cash Pool investments in U.S. Agency securities, U.S. Treasuries, Municipal Securities GF1 and Certificates of Deposit were 79.5%, 11.2%, 7.6%, 2.2% and 1.8% respectively.

Cash Pool Yield vs. Benchmarks



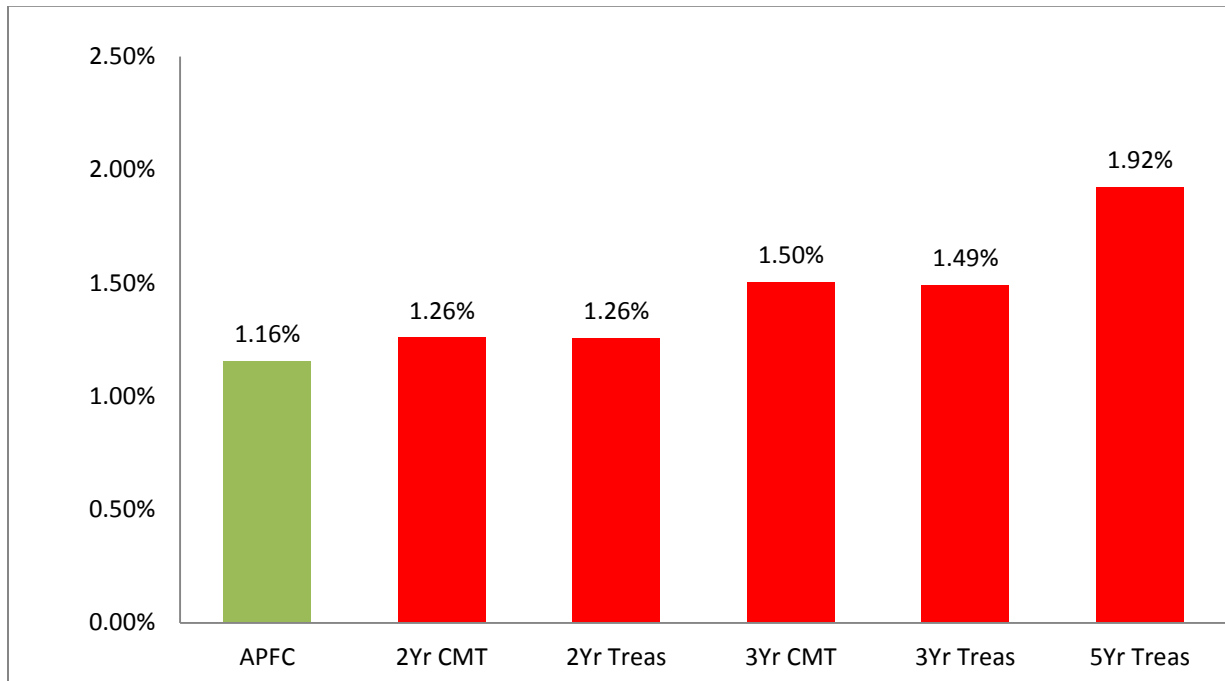
As of 3/31/17, the Cash Pool portfolio had a book yield of 1.37%. Interest earnings for 3Q'17 were \$8.7 million compared to \$5.1 million in 3Q'16 (70.6% increase).

APFC Portfolio Composition (3Q FY17)



On an asset mix comparison, the City's APFC investments in Federal Agency securities, U.S. Treasuries and Municipal Securities account were 44.1%, 37.4% and 17.0% respectively.

APFC Yield vs. Benchmarks



As of 3/31/17, the APFC portfolio had a book yield of 1.16%. Interest earnings for 3Q'17 were \$4.8 million compared to \$1.2 million in 3Q'16 (304.6% increase).

City of Atlanta Bond Ratings

General Obligation Bonds			
Date	Moody's	S & P	Fitch
Current (March 2017)	Aa2 Positive	AA+ Stable	AA+ Stable
Water and Wastewater Enterprise Bonds			
Date	Moody's	S & P	Fitch
Current (March 2017)	Aa3 Stable	AA- Stable	A+ Stable
Atlanta Airport Enterprise - Senior Lien GARBs			
Date	Moody's	S & P	Fitch
Current (Sept 2016)	Aa3 Stable	AA- Stable	A+ Stable
Atlanta Airport Enterprise - Subordinate Lien GARBs and PFCs			
Date	Moody's	S & P	Fitch
Current (Sept 2016)	Aa3 Stable	AA-Stable	A+ Stable
Atlanta Airport Enterprise - Senior Lien CFC's			
Date	Moody's	S & P	Fitch
Current (Sept 2016)	A1 Stable	AA- Stable	A+ Stable
Atlanta Development Authority			
Date	Moody's	S & P	Fitch
**	A2	A	N/A
Downtown Development Authority			
Date	Moody's	S & P	Fitch
**	Aa2	A	N-A
Solid Waste Management Authority			
Date	Moody's	S & P	Fitch
**	Aa2	A	N/A
Atlanta Fulton County Recreational Authority			
Date	Moody's	S & P	Fitch
**	Aa2	A	N/A
Atlanta Urban Residential Finance Authority			
Date	Moody's	S & P	Fitch
**	Aa2	A	N/A
Tax Allocation Districts			
Date	Moody's	S & P	Fitch
**	Baa3	BBB	N/A

CATASTROPHIC (GENERAL) FUND BALANCE PROJECTION

Fund Balance at June 30, 2009	7,393	
FY 2010 Surplus	<u>65,040</u>	
Fund Balance at June 30, 2010	72,433	
FY 2011 Surplus	<u>21,917</u>	
Fund Balance at June 30, 2011	94,350	
FY 2012 Surplus	<u>32,370</u>	
Fund Balance at June 30, 2012	126,720	
FY2013 Surplus	<u>11,444</u>	
Fund Balance at June 30, 2013	138,164	
FY2014 Surplus	<u>3,821</u>	
Fund Balance at June 30, 2014	141,985	
FY2015 Surplus	<u>9,029</u>	
Fund Balance at June 30, 2015	151,014	
FY2016 Surplus	<u>2,135</u>	
Fund Balance at June 30, 2016 (Audited)	153,149	
 Projected Fund Balance Change during FY17		
FY2017 Revenues Approved by City Council	648,224	
Plus: GF revenue projection variance	<u>39,017</u>	
Net projected Revenues as of 6/30/2017		<u>687,241</u>
 FY 2017 Expenses Approved by City	 648,224	
Less: GF department projection variance	<u>8,456</u>	
Net projected Expenses as of 6/30/2017		<u>656,680</u>
Net Estimated FY17 Surplus from Operations		<u>30,561</u>
Total Projected Fund Balance General Fund		183,710
 GASB 54 Fund Balance Projection:		
<u>30-Jun-17</u>		
Nonspendable	1,946	
Restricted	0	
Committed	52,218	
Assigned	7,814	
Unassigned	<u>121,732</u>	
	183,710	
 Unrestricted	 129,546	

APPENDIX A – REVENUE DETAIL

PROPERTY TAXES & INTANGIBLE TAXES

PROPERTY TAXES

INTANGIBLE TAXES

LOCAL OPTION SALES TAX

ALCOHOL, HOTEL/MOTEL AND OTHER TAX

ALCOHOL TAX

HOTEL/MOTEL TAX

PUBLIC UTILITY FRANCHISE

INSURANCE PREMIUM TAXES

MOTOR VEHICLE

LICENSES AND PERMITS

LICENSES, LIQUOR

LICENSES, BEER/WINE

LICENSES, GENERAL BUSINESS

PERMITS, COMMERCIAL PARKING

PERMITS, BUILDING

PERMITS, ELECTRICAL

PERMITS, LICENSES & PERMITS

CHARGES FOR SERVICES

INDIRECT COST RECOVERY

POLICE INSPECTIONS

POLICE SERVICE ATLANTA BOARD OF EDUCATION

POLICE SERVICE BURGLAR ALARM

FEES FOR SWIMMING

OTHER CHARGES FOR SERVICES

FINES & FORFEITURES

TRAFFIC FINES

PARKING FINES

FAILURE TO APPEAR/ABIDE

OTHER FINES & FORFEITURES

MISCELLANEOUS REVENUE

LAND RENTAL

BUILDING RENTAL

INS INMATE LEASE RENTAL

RECOVERIES

OTHER FINANCING SOURCES & LOCAL SHARED

INTEREST EARNINGS

GAIN/LOSS ON INVESTMENT

OPERATING TRANSFER FROM 7101 – ONE TIME BONUS- AGENCY FUND

OPERATING TRANSFER FROM 7701 – CAR RENTAL TAX

APPENDIX B - DEPARTMENT OF FINANCE/BUDGET OFFICE CONTACT LIST

Please contact your Budget Analyst/ Manager if you have any questions.

OBFP Staff	Title	Department	Phone Number
Youlanda Carr	Budget Chief		404.330.6949
Jessime McGarity	Budget Director		404.330.6902
Melita Kelly	Budget Analyst	Planning and Development Building Permits, Aviation, Solicitor	404.330.6714
Patricia McIver	Budget & Policy Manager	Aviation Capital & Operating, Public Works, Fleet Services, Solid Waste Services	404.335.1922
David Oberender	Budget Analyst	Corrections, Police, Public Defender, Municipal Courts	404.865.8691
Kimberly Tallon	Budget & Policy Manager	Fire, Atlanta Information Management, City Plaza	404.330.6443
Shawn Gabriel	Budget Director		404.865.8442
Daniel Brown	Budget Analyst	Finance, Executive Office, Human Resources, City Council	404.865.8475
Pam Holmes	Budget & Policy Manager	Parks, Civic Center, Cyclorama Water/Wastewater Capital & Operating	404.330.6985
Alicia Thompson	Budget Analyst	Audit, Ethics, Procurement, ACRB, Law	404.865.8471

APPENDIX C – GLOSSARY OF TERMS

Alcohol	Alcohol accounts include 3% tax-by-the-drink and Wholesale Alcohol at .22 cents per liter.
Building Permits	Building permit fee is \$5.00 per \$1,000 of valuation or \$50 whichever is greater.
Current Year Property Taxes	Real and personal ad valorem taxes; tax revenues derived from 10.24 millage rate.
Fines/Forfeitures	Comprised of traffic fines and tied to ticket issuance and Park Atlanta guarantee included.
General Business License	Business tax based on gross receipts and number of employees on companies reporting Georgia income.
Hotel/Motel Tax	Seven percent room occupancy tax levied on the occupant of any hotel, motel, lodgings, or rooming accommodations.
Indirect Cost Recovery	Cost allocation to recover centralized administrative services provided to enterprise funds.
Insurance Premium	Insurance companies pay tax on the gross direct premium to the State Insurance Department.
Intangible Recording Taxes	Recording tax is levied on each instrument securing one or more long-term notes at the rate of \$1.50 per each \$500.
Interest Earnings	Interest earned based on the General Fund equity share in the Cash Pool (Concentration Account).
Land and Building Rentals	Monthly lease rental agreements for City-owned real estate properties (Neighborhood centers and cell towers).
Local Option Sales Tax	City share of LOST is 42.87% of one percent; county-wide tax negotiated between Fulton County and municipalities.
Motor Vehicle Taxes	Monthly tag tax due on the birth date of each registered motor vehicle.
Operating Transfers	Transfers from Car Tax and Trust funds.
Other Charges for Services	Public safety fees including false alarms, school detective, and inspection fees.

Other Licenses/Permits	Comprised of alcohol, professional licenses, plumbing, electrical, and HVAC permits.
Prior Year	
Property Taxes	Outstanding delinquent property taxes that are subject to FIFA (liens).
Public Utility Franchise	Franchise fee paid by public utility companies based on a percentage of gross receipts or linear feet.
Real Estate Transfer Taxes	Tax is levied on sale/transfer of real estate at rate of \$1 for the first \$1,000 & .10 cents for each additional \$100.
Recoveries	State reimbursements for workers compensation claims from State Subsequent Injury Trust Fund.