



R CIVIL AND HUMAN RIGHTS



2021

Popular Annual Financial Report

FOR YEAR ENDED JUNE 30, 2021



City Of Atlanta, GA
Keisha Lance Bottoms, Mayor

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ABOUT THE CITY

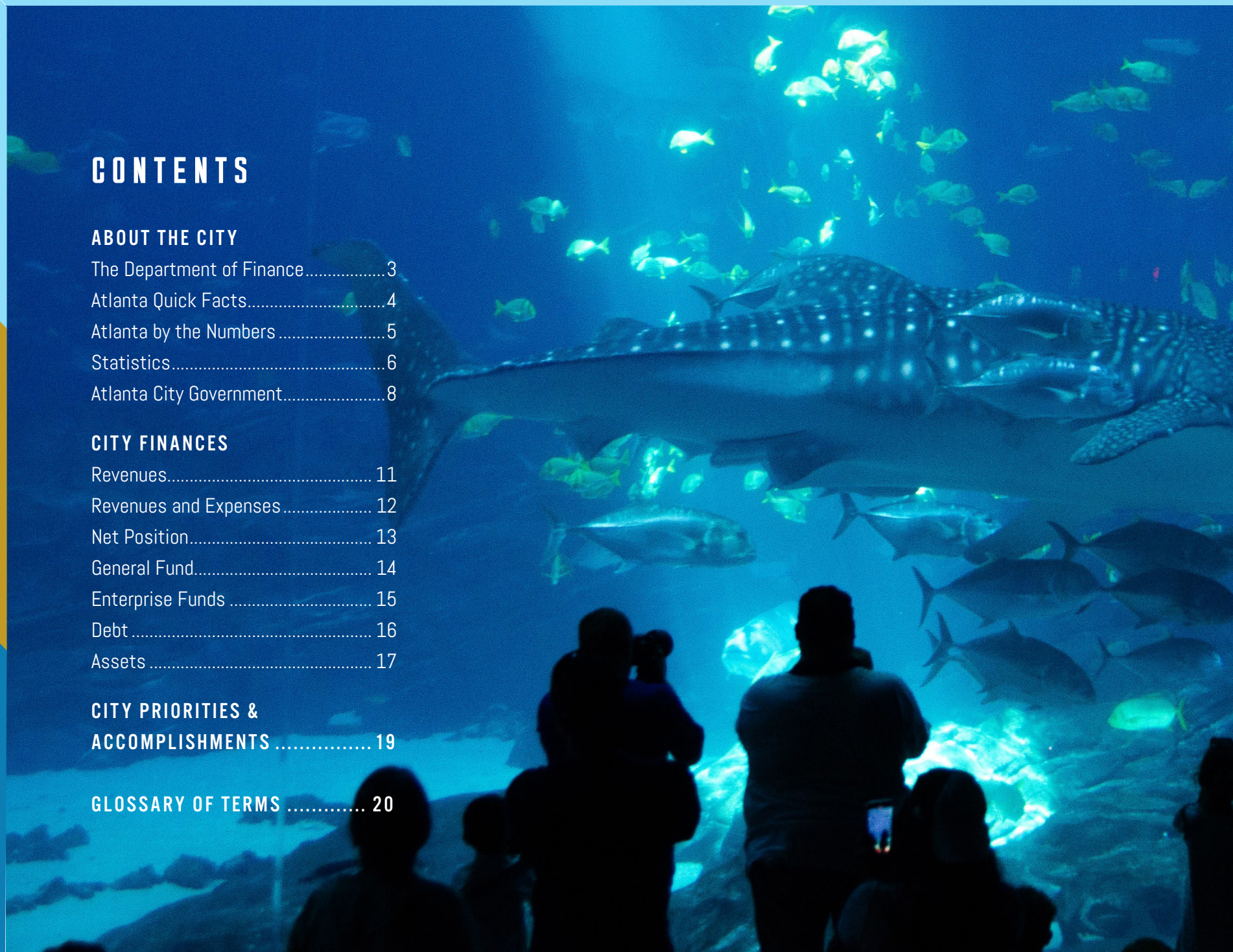
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2021 POPULAR ANNUAL

FINANCIAL REPORT

CITY OF ATLANTA DEPARTMENT OF FINANCE | 2021 PAFR

The City of Atlanta's Finance Department is proud to present this Popular Annual Financial Report (PAFR). This is a short-form report that provides summarized information about the City's financial activities. It is intended to give readers an overview of the City and its finances. It is derived from Generally Accepted Accounting Principles, or GAAP, but does not provide all the detailed information required by accounting standards. It does not include information on all of the City's Funds or Component Units.

Detailed financial information, including the audited financial statements, is available in the City's Annual Comprehensive Financial Report commonly called the ACFR. The ACFR provides full disclosure of all material events in the notes to the financial statements, as well as required supplementary information and historical statistical information.

The ACFR and PAFR are available online at: www.atlantaga.gov/Government/Departments/Finance/Controller.

Photos (cover page, right to left, counterclockwise): Atlanta Skyline, photographer, Cameron Venti; Center for Civil and Human Rights, unknown photographer; Ferris Wheel, photographer, Kyle Sudu; Atlanta Aquarium, photographer, Matt Helbig; Resident Playing Piano at Midtown Marta Station, photo courtesy of Midtown Alliance; Band Playing in Street, unknown photographer; Residents sitting on Peachtree Street, photo courtesy of Atlanta Downtown Photo Library; Residents Sitting Outside on Peachtree Street, photo courtesy of Atlanta Downtown Photo Library; Mercedes Benz Stadium Aerial View, photographer, Nathan Gonthier; Krog Street Tunnel, photographer, Michael Denning; Fox Theatre, photographer, Logan Easterling.

Photo: Atlanta Aquarium, photographer, Nadine Marfurt



ABOUT THE CITY



OUR MISSION:

EXCELLENCE IN MUNICIPAL FINANCIAL LEADERSHIP PERSONIFIED

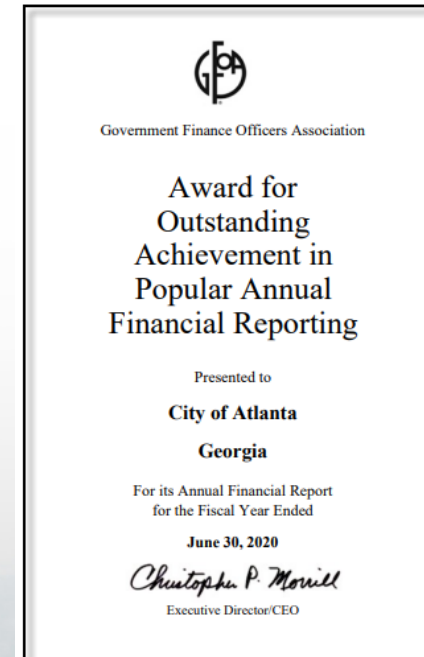
The Department of Finance serves as a strategic business partner to provide excellent service to internal and external customers, deliver a clear and concise picture of the City's current and future financial position, and promote actions to achieve the City's priorities.

**OUTSTANDING ACHIEVEMENT
IN PAFR REPORTING**

The Government Finance Officers Association of the United States and Canada (GFOA) presented the Award for Outstanding Achievement in Popular Annual Financial Reporting (PAFR) to

the City of Atlanta for its Popular Annual Financial Report for the fiscal year ended June 30, 2020. The Award for Outstanding Achievement in Popular Annual Financial Reporting is a prestigious national award recognizing conformance with the highest national standards for preparation of state and local government popular reports.

The Annual Comprehensive Financial Report (ACFR), one of the supporting documents for this report, also represents award-winning work, having earned the GFOA's Certificate of Achievement for Excellence in Financial Reporting for 36 consecutive years.



ATLANTA QUICK FACTS

CITY OF ATLANTA DEPARTMENT OF FINANCE | 2021 PAFR



FOUNDED

DEC. 1847

GEOGRAPHY

133.15

Square Miles
Land¹

0.8

Square Miles
Water²

DEMOGRAPHICS

506,811

Number of
Residents³

37

Median Age⁴

\$54,472

Per Capita
Personal Income⁵

RACE, ETHNICITY, & GENDER⁶



51%

Black &
African American

41%

White

4%

Hispanic &
Latino

4%

Asian & Other



52%

Female

48%

Male

EDUCATION

90.9%

Residents graduated
High School⁷

51.8%

Residents have
Bachelor's Degrees⁷

57

Number of Colleges
& Universities⁸

250K

Annual College and
University Enrollment⁸

**Atlanta is the 9th Largest Metro Area
in the Country With a Population
of 6.0M**

Photos (page 2, left to right); Ponce de Leon Ave at night, photographer, Cory Gazaille; Concourse Corporate Center Building IV, photographer, Richard Solano; Atlanta United Flag, photographers, Sylvia McAfee and Joshua Spruiel, photo courtesy of Mayor's Office of Communications; Rainbow Crosswalk, photographers, Sylvia McAfee and Joshua Spruiel, photo courtesy of Mayor's Office of Communications; Residents sitting on Peachtree Street, photo courtesy of Atlanta Downtown Photo Library; Krog Street Tunnel, unknown photographer; John Pemberton Statue, photographer, Herman Luyken; City of Atlanta Mural, unknown photographer; Mayor Keisha Lance Bottoms at Atlanta United Parade, photographers, Sylvia McAfee and Joshua Spruiel, photo courtesy of Mayor's Office of Communications.

SOURCES:

¹U.S. Census Bureau, 2010

²Wikipedia.org/wiki/atlanta.

³U.S. Census Bureau, QuickFacts Annual Estimates of the Resident Population: April 1, 2010 to July 1, 2019; as of September 30, 2021.

⁴<http://censusreporter.org/profiles/16000US1304000-atlanta-ga/>

⁵U.S. Department of Commerce, Bureau of Economic Analysis - data reported annually, available through 2020 for Atlanta MSA as of September 30, 2021.

⁶Data via US Census (2020 ACS 1-Year Survey): Table S0101.

⁷U.S. Census Bureau, QuickFacts as of 2021

⁸Atlanta Regional Council for Higher Education

ABOUT THE CITY

ATLANTA BY THE NUMBERS








		2018	2019	2020	2021	
	POLICE	Stations	11	11	12	13
		Zones	6	6	6	6
		Patrol Units	365	420	403	377
	FIRE	Stations	36	36	36	36
	PUBLIC WORKS	Collection Trucks	87	93	95	95
	PARKS AND RECREATION	Acreage	4,970	4,798	4,847	4,847
		Playgrounds	135	134	135	137
		Baseball/Softball Diamonds	76	54	70	76
		Soccer/Football Fields	21	16	16	16
		Community Centers	43	32	32	32
	WATER	Water Mains (miles)	2,828	2,861	2,869	2,886
		Storage Capacity (in millions of gallons)	247	247	247	247
	WASTEWATER	Sanitary Sewers (miles)	1,865	1,839	1,840	1,833
		Treatment Capacity (in millions of gallons)	188	188	188	188
	AVIATION	Number of Runways	5	5	5	5
		Passenger Traffic (millions)	105.2M	109.1M	79.7M	49.7M



Photo (page 3): Ponce City Market, photographer, Emma Valerio

Photos (page 4, left to right, clockwise): Resident laughing, unknown photographer; Residents sitting outside, photo courtesy of Atlanta Downtown Photo Library; Atlanta United Championship Parade, photographers, Sylvia McAfee and Joshua Spruiel, photo courtesy of Mayor's Office of Communications.

Photos (right to left, clockwise): City of Atlanta Police Officer and crowd; City of Atlanta Public Works employees performing road repair, photographers, Sylvia McAfee and Joshua Spruiel, photo courtesy of Mayor's Office of Communications.

Sources: Various City Departments.

EMPLOYMENT BY INDUSTRY

This table shows the estimate local employment percentages for the City as of 2020.

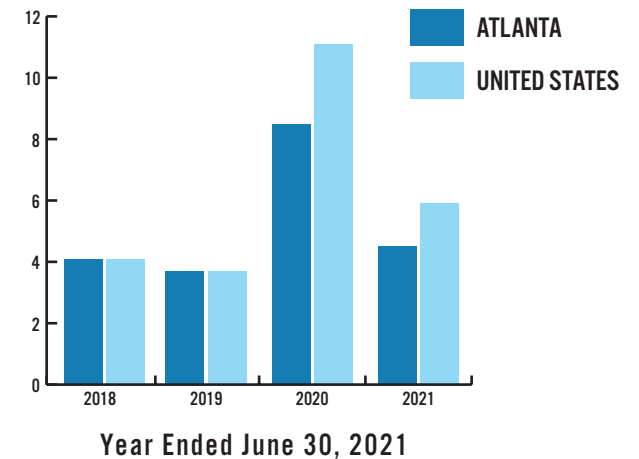
INDUSTRY	% OF TOTAL EMPLOYMENT
Trade, Transportation & Utilities	21.4%
Professional & Business Services	20.9%
Educational Health Services	12.9%
Government	11.9%
Leisure & Hospitality	11.2%
Manufacturing	6.3%
Other	15.4%
TOTAL	100%

Source: Georgia Department of Labor, Industry Mix Analysis.

UNEMPLOYMENT RATES

The City of Atlanta unemployment rate has seen a decrease from 8.5% in 2020 to 4.5% in 2021.

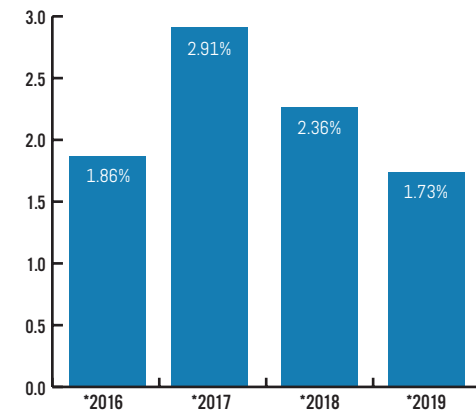
Source: U.S. Department of Labor, Bureau of Labor Statistics; City of Atlanta data for fiscal year 2021 is July 2020 through June 2021. This figure is inclusive of Atlanta-Sandy Springs-Marietta.



POPULATION/GROWTH RATES

Atlanta City population continues to steadily increase and remains the 9th largest metropolitan area in the country, growing by approximately 1.73% between 2018 and 2019. The Atlanta area has gained a reputation as an ever-changing international city with much more urban revitalization and growth in central metro counties. Drawn by job opportunities, a reasonable cost of living, and warm weather, hundreds of thousands of people moved to metro Atlanta in the last five years, increasing the region's population to 6.0M, according to U.S. Census estimates.

*There were no updates for the 2020 population at the time of the preparation of this report.



Source: U.S. Census Bureau, QuickFacts Annual Estimates of the Resident Population: April 1, 2010 to July 1, 2019 as of September 29, 2021.

STATISTICS

TOP 10 EMPLOYERS — 2020

EMPLOYER	TYPE OF BUSINESS	EMPLOYEES	% OF TOTAL EMPLOYMENT
Accenture LLP	Consulting	2,419	1.34%
Allen Enterprises Inc	Transportation	2,020	1.12%
Allied Universal Security Services	Security Services	2,046	1.13%
Cortland Development LLC	Management/Admin Service	6,995	3.87%
Courtland Management LLC	Management/Admin Service	2,270	1.25%
Deloitte Consulting LLP	Consultant/Mgmt,Counselor,Bus	1,610	0.89%
Delta Air Lines, Inc.	Transportation	5,718	3.16%
E Cee Excursions LLC	Consultant/Mgmt,Counselor,Bus	4,200	2.32%
The Coca-Cola Co One Coca Cola	Marketing and Manufacturing	3,369	1.86%
Wrapa Loc Products Inc	Health and Personal Care	2,020	1.12%
TOTAL		32,667	18.06%



Photos (left to right, clockwise): Delta Air Lines Plane, photo courtesy of Trac Vu; World of Coca Cola, photo courtesy of Coca Cola;

Photos (page 8 left to right, clockwise): Mayor Keisha Lance Bottoms, photo courtesy of Mayor's Office of Communications; Atlanta City Council; City Hall Building, photographers, Sylvia McAfee and Joshua Spruiel, photo courtesy of Mayor's Office of Communications.

Source: City of Atlanta, 2021 Annual Comprehensive Financial Report: Total employment data from City of Atlanta, Office of Revenue, Business License division

ATLANTA CITY GOVERNMENT

CITY OF ATLANTA DEPARTMENT OF FINANCE | 2021 PAFR



**MAYOR
KEISHA LANCE BOTTOMS**



THE CITY COUNCIL

The City's policy-making and legislative authority are vested in a governing council (City Council) consisting of fifteen members and an elected City Council President who serves as presiding officer. The City Council's primary responsibilities are adopting ordinances, adopting the budget, and setting policy for the City. Working hand in hand with Atlanta's Mayor and the members of the executive branch, the Council plays a key role in the budget process and financial well-being of Atlanta.

ATLANTA CITY COUNCIL MISSION:

TO ENSURE THAT ATLANTA IS LED BY A GROUNDBREAKING, STRONG, AND CAPABLE GROUP OF LEADERS THAT WORK FOR THE GOOD OF ALL CITIZENS ACROSS THE CITY.

BUDGET PROCESS

Annual budgets are adopted for the General Fund, Special Revenue Funds, and Debt Service Funds, with the level of legal budgetary control established at the office level by City Council. The City is required to adopt a balanced budget each year and maintain budgetary controls to ensure compliance with legal provisions of the annual appropriated budget approved by the Mayor and City Council. The amounts of anticipated revenues and appropriated expenditures for the annual budget are controlled by the City Charter and various ordinances adopted by the City Council. Appropriations for capital projects are approved by the City Council, principally on an individual basis, when the project is initially approved.

CONSTITUTION

The fifteen-member City Council is elected on a non-partisan basis. Twelve of the Council Members are elected by district. The Mayor, the remaining Council Members and the Council President are elected at large. Council Members serve four-year terms, as does the Mayor. The Mayor is limited to two consecutive terms. There are no term limits for Council Members or the Council President.

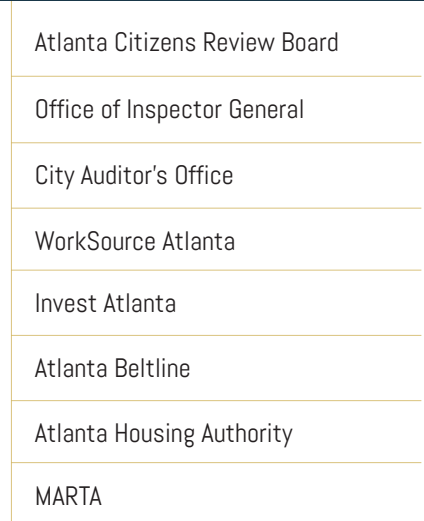
THE ATLANTA CITY COUNCIL PRIDES ITSELF ON BEING RESPONSIVE TO ITS CITIZENS. IF YOU HAVE A COMMENT OR CONCERN AND WOULD LIKE TO SPEAK TO A COUNCIL MEMBER, PLEASE CALL (404) 330-6030.

ORGANIZATIONAL STRUCTURE

JUDICIAL AGENCIES



BOARDS & AUTHORITIES



MAYOR

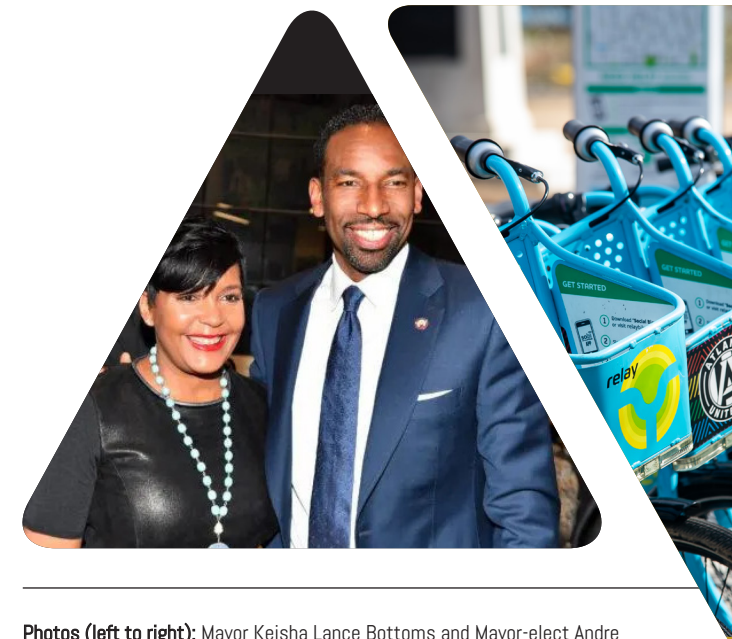


- Aviation
- Corrections and Community Services
- Customer Services
- Enterprise Asset Management
- Fire and Rescue Services
- Grants and Community Development
- Human Resources
- Atlanta Information Management
- Parks and Recreation
- City Planning
- Police Services
- Procurement
- Public Works
- Atlanta Department of Transportation
- Watershed Management

CITY COUNCIL



- Finance
- Law

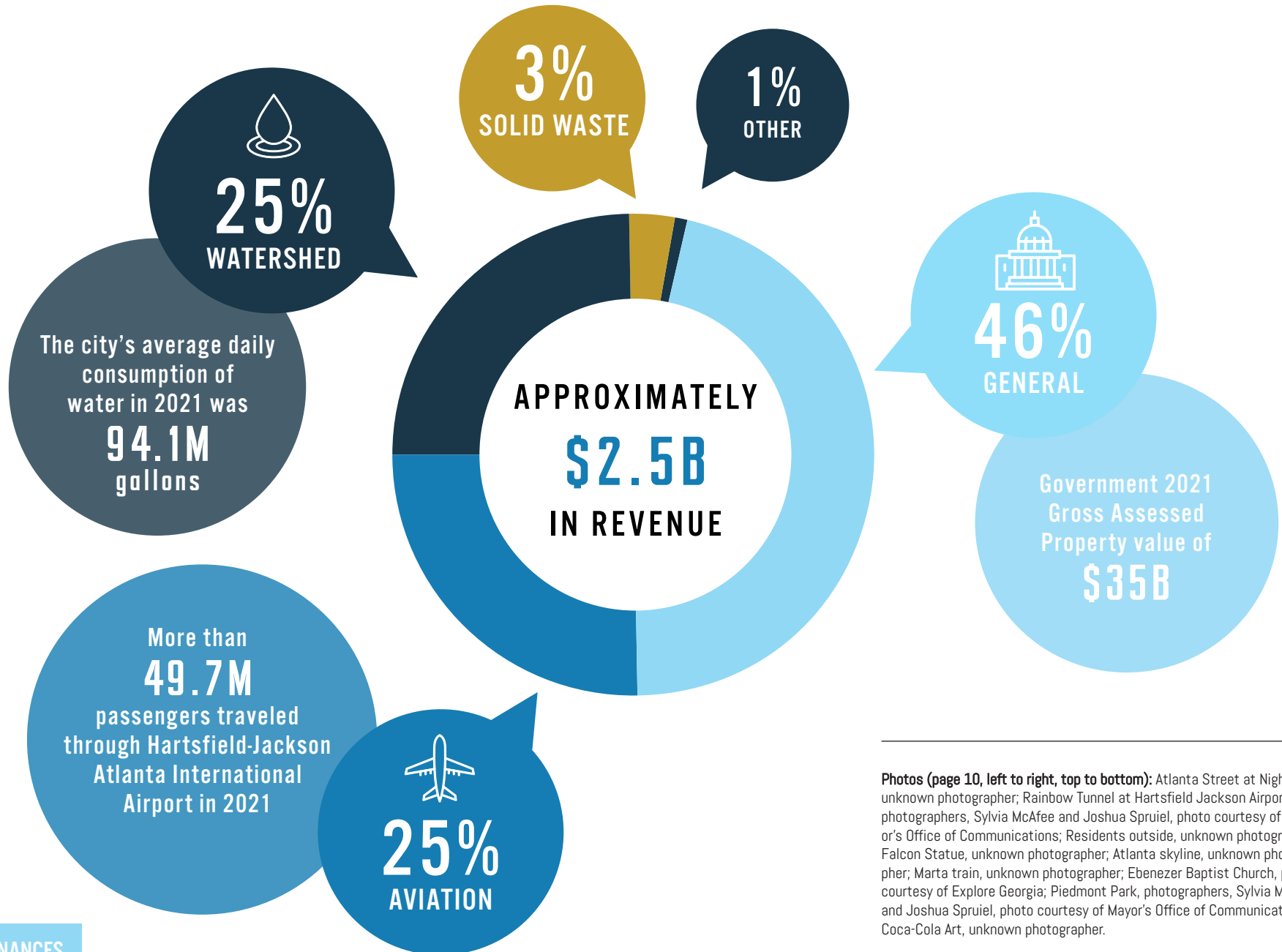


Photos (left to right): Mayor Keisha Lance Bottoms and Mayor-elect Andre Dickens, unknown photographer; Relay Bikes, photographers, Sylvia McAfee and Joshua Spruiel, photo courtesy of Mayor's Office of Communications.

CITY FINANCES

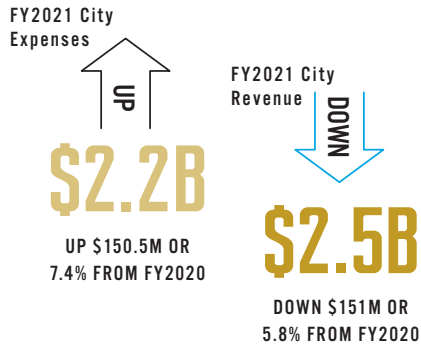


CITY OF ATLANTA REVENUES



Photos (page 10, left to right, top to bottom): Atlanta Street at Night, unknown photographer; Rainbow Tunnel at Hartsfield Jackson Airport, photographers, Sylvia McAfee and Joshua Spruiel, photo courtesy of Mayor's Office of Communications; Residents outside, unknown photographer; Falcon Statue, unknown photographer; Atlanta skyline, unknown photographer; Marta train, unknown photographer; Ebenezer Baptist Church, photo courtesy of Explore Georgia; Piedmont Park, photographers, Sylvia McAfee and Joshua Spruiel, photo courtesy of Mayor's Office of Communications; Coca-Cola Art, unknown photographer.

REVENUES AND EXPENSES



The City's financial activities in total are made up of two broad classifications: governmental and business-type activities. Additionally, there are two main sources of Revenue for the City: Program Revenues and General Revenues. Program Revenues include charges for services and General Revenues include property and sales taxes.



STATEMENT OF CHANGES IN NET POSITION as of June 30, 2021 (in thousands)

	GOVERNMENTAL ACTIVITIES	BUSINESS-TYPE ACTIVITIES	TOTAL 2021	TOTAL 2020	TOTAL 2019
REVENUES					
Program Revenues	\$ 287,551	\$ 1,035,612	\$ 1,323,163	\$ 1,512,832	\$ 1,688,244
General Revenues	856,921	289,134	1,146,055	1,107,416	1,182,579
TOTAL REVENUES	1,144,472	1,324,746	2,469,218	2,620,248	2,870,823
EXPENSES					
General Government	409,827	-	409,827	259,946	344,274
Public Safety	342,154	-	342,154	305,951	306,881
Water and Wastewater System	-	465,471	465,471	465,908	483,199
Department of Aviation	-	713,012	713,012	716,194	688,909
Sanitation	-	62,374	62,374	64,601	56,108
Other	198,747	1,596	200,343	230,126	277,614
TOTAL EXPENSES	950,728	1,242,453	2,193,181	2,042,726	2,156,985
Increase in Net Position Before Transfers	193,744	82,293	276,037	577,522	713,838
Transfers In (Out)	32,979	(32,979)	-	-	-
Increase (Decrease) in Net Position	226,723	49,314	276,037	577,522	713,838
Net Position, Beginning of Period*	(621,950)	8,497,929	7,875,979	7,298,673	6,584,835
NET POSITION END OF PERIOD	\$ (395,227)	\$ 8,547,243	\$ 8,152,016	\$ 7,876,195	\$ 7,298,673

*As restated, for additional information see the City's ACFR Note I.G.

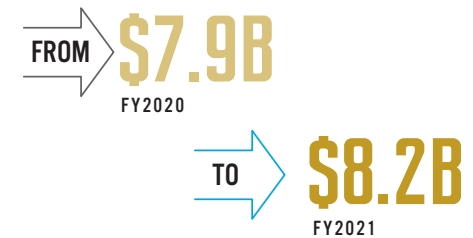
NET POSITION

STATEMENT OF POSITION as of June 30, 2021 (in thousands)

	GOVERNMENTAL ACTIVITIES	BUSINESS-TYPE ACTIVITIES	TOTAL 2021	TOTAL 2020	TOTAL 2019
Current Assets	\$ 1,388,108	\$ 3,593,485	\$ 4,981,593	\$ 5,156,951	\$ 5,006,302
Capital Assets, Net of Depreciation	1,213,766	12,501,671	13,715,437	13,537,548	13,068,816
Deferred Outflows of Resources	282,591	399,686	682,277	585,191	605,223
TOTAL ASSETS AND DEFERRED OUTFLOWS	2,884,465	16,494,842	19,379,307	19,279,690	18,680,341
Current Liabilities	357,157	1,093,545	1,450,702	1,388,025	1,626,872
Non-Current Liabilities	2,593,044	6,696,395	9,289,439	9,458,904	9,049,275
Deferred Inflows of Resources	329,491	157,659	487,150	556,566	705,521
TOTAL LIABILITIES AND DEFERRED INFLOWS	3,279,692	7,947,599	11,227,291	11,403,495	11,381,668
Net Investment in Capital Asset	337,961	6,605,281	6,943,242	6,710,341	6,018,346
Restricted Net Position	982,164	948,329	1,930,493	1,976,633	1,962,552
Unrestricted Net Position	(1,715,352)	993,633	(721,719)	(810,779)	(682,225)
TOTAL NET POSITION	\$ (395,227)	\$ 8,547,243	\$ 8,152,016	\$ 7,876,195	\$ 7,298,673

The Statement of Net Position presents information on all of the City's assets and liabilities, deferred outflows, and deferred inflows with the difference between the above reported as Net Position. Net Position is the difference between what the City owns and what the City owes. Positive net position balances indicate a measure of financial stability.

THE CITY'S NET POSITION INCREASED:



The City's financial activities also include component units which are legally separate organizations for which the City is financially accountable. Financial information for these component units is reported separately from the financial information presented for the primary government.

Photo (page 12): Youth with water bottles, photographers, Sylvia McAfee and Joshua Spruiel, photo courtesy of Mayor's Office of Communications.

Photo: Aerial view of Atlanta, photographer, Nate Hovee

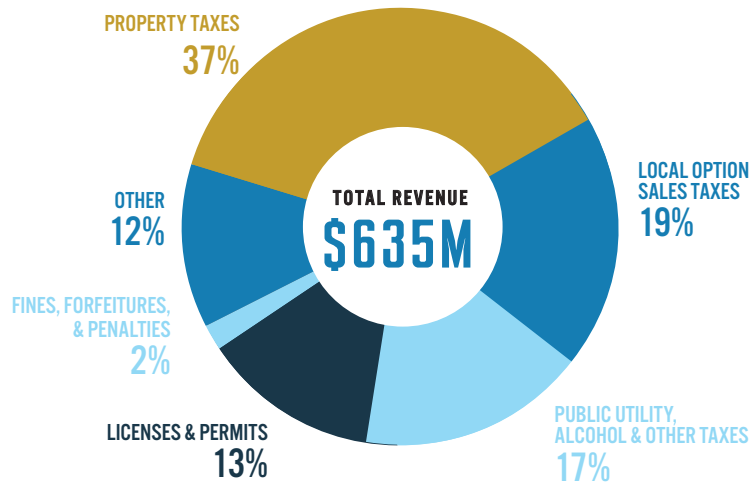
GENERAL FUND

The General Fund is used to account for all activities of the City not otherwise accounted for by a specified fund. Comprised mostly of general tax revenues, it is the largest of the City's funds and provides basic city services such as Police, Fire & Rescue, and Parks & Recreation Services.

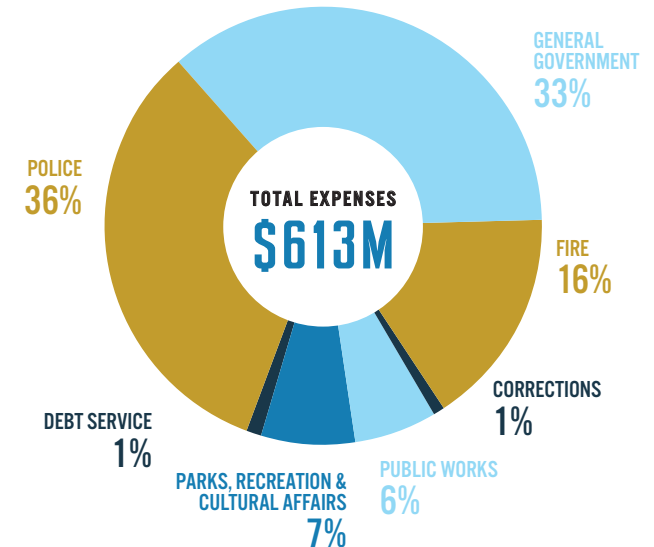


Photos (top to bottom): Census Block Party, photographers, Sylvia McAfee and Joshua Spruiel, photo courtesy of Mayor's Office of Communications; Stone Mountain, unknown photographer; Ponce City Market, photographer, Thom Milkovic.

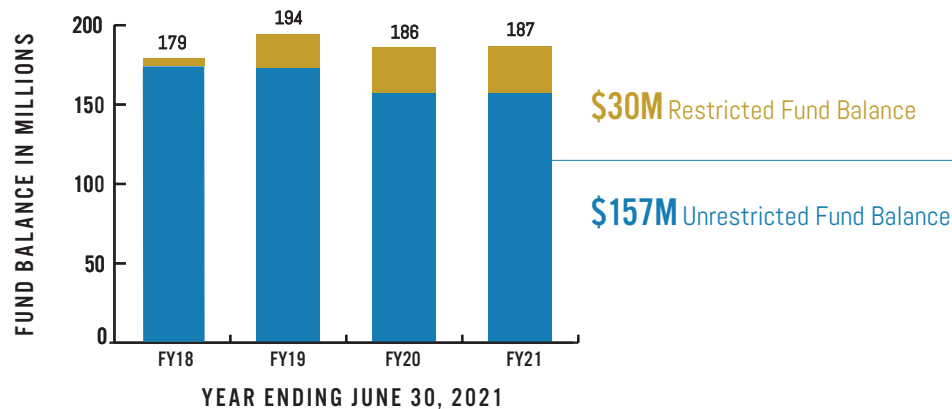
WHERE THE MONEY COMES FROM



WHERE THE MONEY GOES

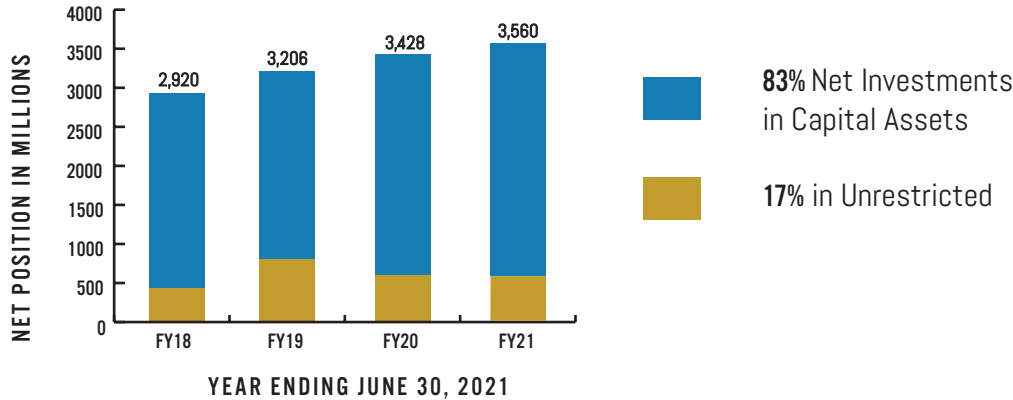


GENERAL FUND - FUND BALANCE

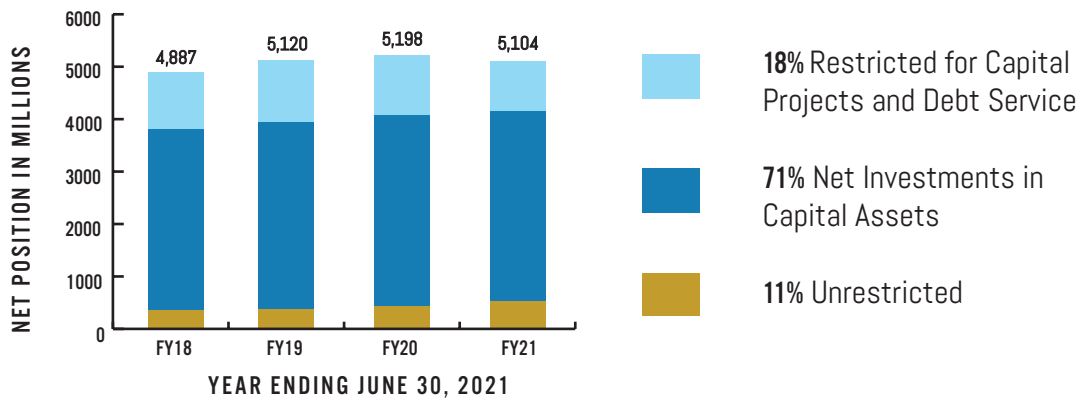


The \$1M increase in fund balance is primarily due to growth in revenues related to property taxes, local option sales taxes, and federal funding received from the American Rescue Plan Act (ARP) due to the COVID-19 public health emergency offset by personnel expenses.

DEPARTMENT OF WATERSHED MANAGEMENT - NET POSITION



DEPARTMENT OF AVIATION - NET POSITION



Photos (left to right, clockwise): Wheat Towers, photographers, Sylvia McAfee and Joshua Spruiel, photo courtesy of Mayor's Office of Communications; Aerial View of Mechanicsville, photographers, Sylvia McAfee and Joshua Spruiel, photo courtesy of Mayor's Office of Communications; Residents on Stairs, photographers, Sylvia McAfee and Joshua Spruiel, photo courtesy of Mayor's Office of Communications; View of Atlanta, unknown photographer.



DEBT

The City's long-term FY2021 debt activities:



Long-Term Debt reflected a net decrease of 5.0% or **\$378.6M**



General & limited obligation debt decreased **\$26.3M**



Department of Aviation debt, excluding capital leases, decreased **\$193.0M**



Department of Watershed Management debt, including GEFA notes payable, decreased **\$73.9M**



Government-wide capital lease obligations increased **\$15.5M**

Long-Term Debt (in thousands)	GOVERNMENTAL ACTIVITIES AS OF 30-JUNE-2021	BUSINESS-TYPE ACTIVITIES AS OF 30-JUNE-2021	TOTAL AS OF 30-JUNE-2021	TOTAL AS OF 30-JUNE-2020
General obligation and annual bonds	\$ 247,650	\$ -	\$ 247,650	\$ 273,900
Premium on bonds	21,157	-	21,157	23,922
Certificate of participation	59,160	-	59,160	63,380
Deferred issuance premiums	6,058	-	6,058	7,056
APSJFA revenue bonds	17,555	-	17,555	20,070
Deferred issuance premiums	1,551	-	1,551	2,090
SWMA revenue refunding bonds	2,050	-	2,050	4,015
Limited obligation bonds	290,205	-	290,205	323,960
Premium on bonds	8,557	-	8,557	11,216
Other General Long-term Obligations	39,864	-	39,864	40,774
Intergovernmental agreements-AHOI	366,456	-	366,456	415,796
Notes Payable	868	-	868	926
Water and Wastewater Revenue Bonds	-	2,724,235	2,724,235	2,720,285
Bond issuance discounts	-	(499)	(499)	(623)
Premium on bonds	-	205,805	205,805	279,265
GEFA notes payable	-	181,208	181,208	185,690
Airport Facilities Revenue Bonds	-	2,563,290	2,563,290	2,815,580
Issuance premiums	-	304,028	304,028	244,558
Issuance discounts	-	(80)	(80)	(92)
City Plaza	-	7,880	7,880	8,240
Premiums	-	713	713	801
Parking Deck	-	12,340	12,340	13,195
Premiums	-	1,229	1,229	1,444
Capital Leases	45,836	149,369	195,205	179,676
Total	\$ 1,106,967	\$ 6,149,518	\$ 7,256,485	\$ 7,635,124

ASSETS

Capital Assets (in thousands)	Governmental Activities as of 30-Jun-21	Business-type Activities as of 30-June-21	Total as of 30-Jun-21	Total as of 30-June-20
Land	\$ 236,037	\$ 995,006	\$ 1,231,043	\$ 1,225,798
Land Improvements	13,450	1,730,624	1,744,074	1,834,835
Buildings & Building Improvements	308,317	8,472,500	8,780,817	7,904,578
Other Property and Equipment	60,009	270,625	330,634	363,051
Infrastructure	294,765	-	294,765	293,399
Construction in Progress	301,188	1,032,916	1,334,104	1,915,886
TOTAL	\$ 1,213,766	\$ 12,501,671	\$ 13,715,437	\$ 13,537,547



Photos (top to bottom): Atlanta Firefighter, photographers, Sylvia McAfee and Joshua Spruiel, photo courtesy of Mayor's Office of Communications; Pride Parade, photographers, Sylvia McAfee and Joshua Spruiel, photo courtesy of Mayor's Office of Communications; Atlanta United Fan, photographer, Ronny Sison.



These credit ratings are signs of confidence in the strong financial position of the City and can impact the bottom line by reducing the cost of borrowing for new infrastructure.

THE CITY OF ATLANTA, WATER AND WASTEWATER RECEIVES AA- RATING

City of Atlanta Municipal Bond Ratings	Moody's Investor Services	Standard & Poor's	Fitch Ratings
General Obligation Bonds	Aa1	AA+	AA+
Water and Wastewater Revenue Bonds	Aa2	AA-	AA-
Hartsfield-Jackson Atlanta International Airport Revenue Bonds	Aa3	A+	AA-



CITY PRIORITIES & ACCOMPLISHMENTS



MAJOR INITIATIVES & FINANCIAL PLANNING

PRIORITIES & INVESTMENTS



RESIDENTS THAT ARE EQUIPPED FOR SUCCESS

- The Mayor announced \$50 million in new bond funding for affordable housing to advance the goals of creating or preserving 20,000 affordable homes by 2026



A SAFE, WELCOMING, & INCLUSIVE CITY

- Mayor unveils "One Atlanta: One APD" immediate action plan to address violent crime in the city
- Mayor announces historic expansion of 10,000 street lights as part of the "One Atlanta-Light Up the Night" crime and traffic crash prevention initiative
- City sets record with 8th consecutive perfect score on the Human Rights Campaign's (HRC) Municipal Equality Index



WORLD CLASS EMPLOYEES, INFRASTRUCTURE, & SERVICES

- Mayor launches progressive Atlanta Advisory Council, a group to provide recommendations to help achieve the Mayor's vision for equality for all
- City partners with Policing Alternatives & Diversion Initiative to provide 311 Community Referral Services and Law Enforcement Assisted Diversion expanded to all areas of the city
- Hartsfield-Jackson Atlanta International Airport recognized with U.S. Green Building Council Regional Leadership Award and the 2021 Airport Minority Advisory Council Airport of the Year Award



THRIVING NEIGHBORHOODS, COMMUNITIES, & BUSINESSES

- City launches Fix It Phase II: Operation Clean Sweep
- The Mayor announced that, as of 2020, 75% of city residents lived within half a mile of fresh food - a major milestone toward the Mayor's goal of 85% by 2022



ETHICAL, TRANSPARENT, & FISCALLY RESPONSIBLE GOVERNMENT

- Mayor's legislation to integrate Invest Atlanta with WorkSource Atlanta was approved by City Council

Photos (page 18, left to right, top to bottom): Ponce City Market Sign, unknown photographer; City of Atlanta Public Works employee performing road repair, photographers, Sylvia McAfee and Joshua Spruiel, photo courtesy of Mayor's Office of Communications; Greg Mike Mural, photographer, Rex Way; Westside Quarry, photographers, Sylvia McAfee and Joshua Spruiel, photo courtesy of Mayor's Office of Communications; Center For Civil and Human Rights, unknown photographer; Mayor Keisha Lance Bottoms, photographers, Sylvia McAfee and Joshua Spruiel, photo courtesy of Mayor's Office of Communications; Residents riding scooters on the Beltline, photographers, Sylvia McAfee and Joshua Spruiel, photo courtesy of Mayor's Office of Communications; #ATL Strong Billboard, photographers, Sylvia McAfee and Joshua Spruiel, photo courtesy of Mayor's Office of Communications; Food Drive, photographers, Sylvia McAfee and Joshua Spruiel, photo courtesy of Mayor's Office of Communications.

GLOSSARY OF TERMS

AHOI

Atlanta Housing Opportunity, Inc.

APSJFA

Atlanta Public Safety and Judicial Facilities Authority

ASSETS

What the City owns.

BUSINESS-TYPE ACTIVITIES

Activities financed through fees charged to external parties. Includes Hartsfield-Jackson Atlanta International Airport, the Department of Watershed Management, Sanitation, and other non-major business-type activities.

CIP

Construction-In-Progress

COMPONENT UNITS

Legally separate organizations for which the City is financially accountable. Includes The Atlanta Development Authority, (Invest Atlanta), Atlanta Housing Opportunity Inc., The Atlanta Fulton County Recreation Authority and the Atlanta Urban Redevelopment Agency (AURA).

DEFERRED INFLOW OF RESOURCES

An acquisition of net position by the government that is applicable to a future reporting period.

DEFERRED OUTFLOW OF RESOURCES

A consumption of net position by the government that is applicable to a future reporting period.

DOA

Department of Aviation

DWM

Department of Watershed Management

GEFA

Georgia Environmental Finance Authority

GENERAL REVENUES

General Revenues includes property and sales taxes. This is the primary form of funding for governmental funds.

GOVERNMENTAL ACTIVITIES

Activities generally financed through taxes and intergovernmental revenues. Includes primary governmental functions like public safety, public works, parks and recreation, and general government.

LIABILITIES

What the City owes.

NET POSITION

Difference between assets and liabilities.

PROGRAM REVENUES

Program Revenues represents the City's main source of funding (inflow of assets) and is made up mostly of charges for services (both governmental and business-type activities), but also includes operating and capital grants (state or federal).

SWMA

Solid Waste Management Authority



Photos (left to right, top to bottom): Bank of America Plaza at Sunset, photographer, Brad Huchteman; Atlanta United Field, photographer, David Nicolai; Residents at ATL Clean-Up Day, photographers, Sylvia McAfee and Joshua Spruiel, photo courtesy of Mayor's Office of Communications; Residents sitting on Peachtree Street, photo courtesy of Atlanta Downtown Photo Library; Rainbow Crosswalk, unknown photographer; Zoo Atlanta Sign, unknown photographer; Officer with child, photographers, Sylvia McAfee and Joshua Spruiel, photo courtesy of Mayor's Office of Communications.

Photo (opposite page): Chinese Lantern Festival, unknown photographer.

COMMENTS AND QUESTIONS

The Department of Finance is committed to accomplishing the Mayor's priorities and providing clear and transparent reporting of the City's financial activities. We hope this report has been helpful in providing a brief overview of the City and its finances. Questions concerning any of the information provided in this report or requests for additional financial information should be addressed to:

City of Atlanta Department of Finance
Attention: Chief Financial Officer
11100 City Hall Tower
68 Mitchell St., SW
Atlanta, Georgia 30303





Keisha Lance Bottoms
Mayor

Mohamed M. Balla
Chief Financial Officer

Jon Keen
Chief Operating Officer

Nina Hickson
City Attorney

Carmen Chubb
Chief of Staff

MEMBERS OF CITY COUNCIL

Felicia A. Moore
Atlanta City Council,
President

Carla Smith
District 1

Amir R. Farokhi
District 2

Antonio Brown
District 3

Cleta Winslow
District 4

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District 5

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Dustin Hillis
District 9

Andrea L. Boone
District 10

Marcia Collier Overstreet
District 11

Joyce M. Sheperd
District 12

Michael Julian Bond
Post 1 At-Large

Matt Westmoreland
Post 2 At-Large

Andre Dickens
Post 3 At-Large

Foris Webb
Municipal Clerk