

2024 PROPOSED BUDGET

City Of Atlanta, GA
Andre Dickens, Mayor



ATL
Moving Atlanta Forward





TABLE OF CONTENTS

PREFACE

| | |
|------------------------------------|----|
| READER'S GUIDE | 7 |
| CERTIFICATE OF ACHIEVEMENT | 9 |
| THE HISTORY OF THE CITY OF ATLANTA | 11 |
| THE HONORABLE ANDRE DICKENS | 13 |
| ATLANTA CITY COUNCIL MEMBERS | 15 |
| COUNCIL DISTRICTS MAP | 16 |
| HOW THE CITY COUNCIL WORKS | 17 |
| CITY OFFICIALS | 19 |
| CITY ORGANIZATIONAL STRUCTURE | 21 |

MAYOR & CFO'S MESSAGE

| | |
|---------------------------------------|----|
| THE MAYOR'S MESSAGE | 25 |
| THE CHIEF FINANCIAL OFFICER'S MESSAGE | 27 |

INTRODUCTION

| | |
|--------------------------------------|----|
| BUDGET OVERVIEW | 31 |
| ECONOMIC AND DEMOGRAPHIC INFORMATION | 33 |
| PERFORMANCE HIGHLIGHTS | 41 |

BUDGET SUMMARIES

| | |
|--|----|
| FUND STRUCTURE | 51 |
| OPERATING AND CAPITAL FUNDS | 53 |
| SUMMARY OF OPERATING BUDGET BY FUNDS | 55 |
| SUMMARY OF OPERATING BUDGET BY FUND AND DEPARTMENT | 57 |
| SUMMARY OF OPERATING BUDGET BY FUND AND ACCOUNT GROUP | 59 |
| SUMMARY OF REVENUES AND EXPENSES | 65 |
| SUMMARY OF PERSONNEL | 75 |

REVENUE OVERVIEW

| | |
|--------------------------|----|
| ECONOMIC OUTLOOK | 79 |
| REVENUE FORECAST SUMMARY | 85 |

OPERATIONAL SUMMARIES

| | |
|---|-----|
| OPERATIONAL DEPARTMENTAL SUMMARY OVERVIEW | 117 |
| CITY COUNCIL | 119 |
| EXECUTIVE OFFICES | 127 |
| ATLANTA INFORMATION MANAGEMENT | 149 |
| LAW | 165 |
| CORRECTIONS AND COMMUNITY SERVICES | 179 |
| FINANCE | 187 |
| PROCUREMENT | 205 |
| PUBLIC WORKS | 219 |
| PARKS AND RECREATION | 233 |
| WATERSHED MANAGEMENT | 247 |
| AVIATION | 259 |
| COURT OPERATIONS | 269 |
| NON-DEPARTMENTAL | 277 |
| HUMAN RESOURCES | 301 |
| FIRE & RESCUE SERVICES | 319 |
| POLICE SERVICES | 329 |
| CITY PLANNING | 341 |
| OFFICE OF THE CITY SOLICITOR | 355 |
| ETHICS OFFICE | 365 |
| ATLANTA CITIZEN REVIEW BOARD | 377 |
| CITY AUDITOR'S OFFICE | 385 |
| PUBLIC DEFENDER | 397 |
| ENTERPRISE ASSET MANAGEMENT | 405 |
| CUSTOMER SERVICE | 413 |
| ATLANTA DEPT OF TRANSPORTATION | 425 |
| GRANTS AND COMMUNITY DEVELOPMENT | 437 |
| LABOR AND EMPLOYMENT SERVICES | 445 |
| OFFICE OF INSPECTOR GENERAL | 451 |

CAPITAL PROJECT STATUS SUMMARIES

| | |
|---|-----|
| CAPITAL PROJECT STATUS OVERVIEW | 465 |
| MOVING ATLANTA FORWARD – INFRASTRUCTURE PROGRAM | 471 |
| BOND/RENEWAL & EXTENSION/ SPECIAL REVENUE FUNDS | 473 |
| CAPITAL PROJECT STATUS DETAILS | 479 |
| GRANT FUNDS | 557 |
| TRUST FUNDS | 571 |

DEBT MANAGEMENT

| | |
|------------------------------------|-----|
| DEBT OVERVIEW | 583 |
| MUNICIPAL BOND RATINGS | 584 |
| TOTAL OUTSTANDING DEBT PORTFOLIO | 585 |
| GENERAL FUND & OTHER | 589 |
| DEPARTMENT OF AVIATION | 591 |
| DEPARTMENT OF WATERSHED MANAGEMENT | 594 |
| GENERAL OBLIGATION | 597 |
| TAX ALLOCATION DISTRICTS (TADS) | 599 |
| LEGAL DEBT LIMIT | 601 |

APPENDIX

| | |
|----------------------------------|-----|
| BUDGET CALENDAR & BUDGET PROCESS | 605 |
| FINANCIAL POLICIES | 609 |
| FIVE YEAR PLAN | 615 |
| GLOSSARY | 623 |
| ACKNOWLEDGEMENTS | 635 |



PREFACE

READER'S GUIDE

CERTIFICATE OF ACHIEVEMENT

THE HISTORY OF THE CITY OF ATLANTA

THE HONORABLE MAYOR ANDRE DICKENS

ATLANTA CITY COUNCIL MEMBERS

COUNCIL DISTRICTS MAP

HOW THE CITY COUNCIL WORKS

CITY OFFICIALS

CITY ORGANIZATIONAL STRUCTURE

PROPOSED BUDGET
FY 2024



READER'S GUIDE

The City of Atlanta's budget document is intended to provide information in such a manner that the lay reader can understand the operations of the City. The **Reader's Guide** describes the structure of the FY2024 Proposed Budget Book and outlines its contents. The FY2024 Proposed Budget has overview sections and detail on the overall revenues and expenses of the City of Atlanta. The entire document can be found on the City's website at www.atlantaga.gov.

- **The Preface** – includes the City's Government Finance Officers Association (GFOA) Award, the City's History, the Mayor's Biography, a preview of the Atlanta City Council and how it operates, an overview of City officials, and organizational structure.
- **Messages** – provides the Mayor and Chief Financial Officer's transmittal letters, which presents the framework for the City's operations, services, and financial position proposed in FY2024.
- **Introduction** – provides detailed information on the City's economic and demographic information, and highlights of the City's performance metrics.
- **Budget Summaries** – provides an overview of the City's funds, and information about revenues and expenditures, departmental budgets, and full-time position status.
- **Revenue Overview** – includes revenue projections, methodology, historical trends, and account details of major revenue sources.
- **Operational Summaries** - provides an expense budget summary, personnel information, and the key performance measures for each operating department.
- **Capital Projects Status** - provides an expense budget summary at a point in time for capital projects, which are non-recurring in nature. This section includes projected expenditures for FY2024 to FY2028 for bonds, grants, trusts, and other capital projects, and are subject to change.
- **Debt Service** - provides a summary of the City's debt obligations, bond ratings and debt coverage ratios.
- **Appendix** – includes the glossary and other essential information.

Below are illustrations of the departmental summaries and an explanation of each section.

FINANCE

Mission Statement

The Department of Finance's mission is to provide leading practice financial management services and leadership to achieve City of Atlanta goals and objectives.

The Department of Finance serves as a strategic business partner and trusted advisor to:

- Promote actions to achieve the City's priorities
- Establish and maintain sound fiscal policies
- Deliver a clear and accurate picture of the City's current and future financial position
- Improve the effectiveness, efficiency, and integration of the City's business processes
- Proactively report on, analyze, and recommend actions for improvement
- Provide excellent service to internal and external customers

legislative functions of the Department of Finance. This includes departmental policy development and implementation; coordination of responses to open records requests; management of the centralized department contracts and purchasing controls; departmental budget development and ongoing expense management, and supporting Senior Leadership with workforce planning, staff supervision, staff skills development, and training. This office is also responsible for providing administrative support to the CFO and Finance/Executive Committee in the management of the legislative review process and provides management and oversight of the City's Records Management division.

The Office of Budget & Fiscal Policy (OBFP) provides

Departmental Overview

The departmental overview provides the Department's Mission and Summary of Operations. It also provides the Department's Organizational Chart, Performance Metrics, Summary of Accomplishments and Program Highlights.

Operating Budget Highlights

- **Department Summary** is the total of personnel and non-personnel expenses.
- **Fund Detail Summary** is the total of department actual and budget expenses by fund.
- **Personnel Count** is the total position count for the perspective department.



FY24 OPERATING BUDGET HIGHLIGHTS Department Of Finance General Fund

| FY21 ACTUAL | FY22 ACTUAL | FY23 | FY24 | VARIANCE |
|---------------------|---------------------|---------------------|---|---------------------|
| EXPENDITURES | EXPENDITURES | ADOPTED | EXPENDITURES AND APPROPRIATIONS | BUDGET |
| | | | | FY24-FY23 |
| | | | <i>PERSONNEL</i> | |
| \$9,494,269 | \$8,651,903 | \$9,558,552 | Salaries, Regular | \$9,558,211 |
| \$36,322 | \$16,853 | \$36,000 | Salaries, Perm Part-Time | \$36,000 |
| - | - | - | Salaries, Sworn | - |
| \$95,795 | \$56,963 | \$78,083 | Salaries, Extra Help | \$78,083 |
| - | - | - | Salaries, Extra Help-Sworn | - |
| \$14,637 | \$51,845 | \$29,760 | Overtime | \$29,760 |
| - | - | - | Pen Cont Fire Pen Fd | - |
| - | - | - | Pen Cont Police Pen Fd | - |
| \$1,030,117 | \$939,111 | \$1,022,328 | Pen Cont Gen Emp Pen Fd | \$1,005,205 |
| \$413,706 | \$390,717 | \$290,772 | Defined Contribution | \$409,745 |
| \$61,378 | \$89,801 | \$397 | Workers' Compensation | \$397 |
| \$1,446,471 | \$1,436,658 | \$2,092,380 | Other Personnel Costs | \$2,111,688 |
| \$12,592,694 | \$11,633,851 | \$13,108,272 | TOTAL PERSONNEL | \$13,229,089 |
| | | | <i>OTHER EXPENSES</i> | |
| \$1,848,458 | \$2,578,735 | \$3,048,036 | Purchased / Contracted Services | \$3,047,183 |
| \$177,190 | \$265,377 | \$234,408 | Supplies | \$234,427 |
| (\$2,743) | \$0 | \$102,000 | Capital Outlays | \$101,999 |
| \$10,181 | \$5,261 | \$4,729 | Interfund / Interdepartmental Charges | \$7,474 |
| \$1,071,977 | \$3,030,839 | \$1,455,362 | Other Costs | \$1,455,360 |
| - | - | - | Debt Service | - |
| \$0 | \$0 | - | Conversion / Summary | - |
| \$1,000,000 | \$124 | \$571,814 | Other Financing Uses | \$571,883 |
| \$4,105,063 | \$5,880,336 | \$5,416,349 | TOTAL OTHER EXPENSES | \$5,418,326 |
| \$16,697,757 | \$17,514,187 | \$18,524,621 | TOTAL PERSONNEL AND OTHER EXPENSES | \$18,647,415 |
| | | | | \$122,794 |

CERTIFICATE OF ACHIEVEMENT



GOVERNMENT FINANCE OFFICERS ASSOCIATION

*Distinguished
Budget Presentation
Award*

PRESENTED TO

**City of Atlanta
Georgia**

For the Fiscal Year Beginning

July 01, 2022

Christopher P. Morill

Executive Director



THE HISTORY OF THE CITY OF ATLANTA

Atlanta was founded in 1837 as the end of the Western & Atlantic railroad line. It was first named Marthasville in honor of the then Governor's daughter, nicknamed Terminus for its rail location, and then changed soon after to Atlanta, the feminine of Atlantic – as in the railroad. Today the fast-growing city remains a transportation hub, not just for the country but also for the world. Hartsfield-Jackson Atlanta International Airport is the nation's busiest in daily passenger flights. Direct flights to Europe, South America, and Asia have made metro Atlanta easily accessible to the more than 1,000 international businesses that operate in Atlanta and in more than 50 countries that have representation in the city through consulates, trade offices, and chambers of commerce. The city has emerged as a banking center and boasts the third largest concentration of Fortune 500 companies in the country.

Atlanta is the Capital city of the southeast, a city of the future with strong ties to its past. Atlanta is the soul of the south, and its heritage enhances the quality of life in a contemporary city. In the turbulent 60's, Atlanta was "the city too busy to hate." Moreover, today, in the 21st Century, Atlanta is the "city not too busy to care."

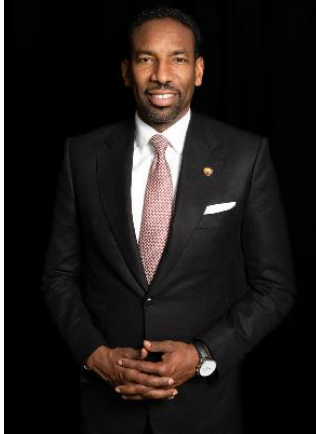
For more than five decades, Atlanta has been linked to the civil rights movement. Civil Rights leaders were the visionaries who saw a new south, a new Atlanta. They believed in peace, and they made monumental sacrifices for that peace; and, because of them, Atlanta became a fast-paced modern city, which opened its doors to the 1996 Olympics.

Over the past two decades, Atlanta has experienced unprecedented growth – the city population is estimated around a half-million, but the metro population has grown nearly 45%, from 4.2 million to 6.1 million today. A good measure of this growth is the ever-changing downtown skyline, along with skyscrapers constructed in Midtown, Buckhead, and outer perimeter business districts.

Since the late 1970s dozens of dazzling skyscrapers designed by such luminaries as Philip Johnson, I. M. Pei, and Marcel Breuer have reshaped the city's profile. Twenty-first century history, in Atlanta, is being written.



THE HONORABLE ANDRE DICKENS



Andre Dickens is the 61st Mayor of Atlanta.

A proud native of Atlanta and a product of Atlanta Public Schools, Mayor Dickens is focused on bringing opportunity and equity to the city that he loves.

Mayor Dickens' agenda is rooted in Moving Atlanta Forward, through improving public safety, increasing opportunities for the city's young people, empowering neighborhoods, and investing in housing and combatting homelessness, all while fostering a culture of integrity in the City. As he shared in his first State of the City address, his vision for Atlanta is:

One city with one bright future. A city of safe, healthy, connected neighborhoods with an expansive culture of equity, empowering upward mobility and full participation for all residents, embracing youth development, and an innovative, dependable government moving Atlanta forward, together.

Mayor Dickens was sworn in as Mayor in January 2022. Through his Moving Atlanta Forward agenda, the Mayor has invested in public safety, infrastructure and equity across the city, while ensuring an effective and ethical government. Under Mayor Dickens, the city of Atlanta is building thousands of units of affordable housing, investing in a whole-of-government approach to public safety that addresses the root causes of crime, and investing in our young people as part of his goal to make Atlanta the best place in America to raise a child.

Prior to his election as Mayor, Dickens served eight years as an at-large City Council member. He was an entrepreneur for over a decade in both the private and nonprofit sectors and a leader in Atlanta's tech sector. Mayor Dickens is a graduate of Mays High School and holds a bachelor's degree in chemical engineering from the Georgia Institute of Technology as well as a Master of Public Administration from Georgia State University.

As the Post 3 At-Large City Council member from 2014 to 2021, Andre Dickens was a vocal legislative leader on public safety, transportation, affordable housing, workforce development, educational opportunities for Atlanta Public Schools students, and seasoned citizens programming. He served as the chairman of the Transportation Committee, providing oversight to city streets, bridges, sidewalks, paths, and Hartsfield-Jackson Atlanta International Airport, the world's busiest airport.

Some of his legislative highlights include: creating the Department of Transportation, sponsoring legislation increasing annual salaries for Senior Patrol Officers, implementing a \$15 per hour minimum wage for city employees, establishing BeltLine Inclusionary Zoning for affordable housing, establishing the Atlanta Youth Commission, setting aside a \$40 million Housing Opportunity Bond, creating a joint commission between City Council and APS board, and establishing a BeltLine senior housing rehab

program. In 2017, he sponsored and helped launch the Teen “Midnight” Basketball League, a program which includes workshops that help young men develop life skills and further their education.

Mayor Dickens previously served as the Chief Development Officer for TechBridge, a nonprofit that drives community impact by bringing affordable technology and business expertise to other nonprofit organizations. In 2018, he co-founded the Technology Career Program, a free program designed to prepare unemployed and individuals experiencing disadvantage in the work field for a career in the growing technology job market. The program teaches high demand technology skills while helping participants land jobs in IT departments across Atlanta.

Mayor Dickens also previously served as the Assistant Director of Outreach Initiatives for Georgia Tech’s Office of Institute Diversity. He spearheaded Tech’s African-American Male Institute, which resulted in a significant increase in the GPA and graduation rate among Black males. He also managed the Focus graduate school recruitment program and the Challenge Program that helped hundreds of students successfully transition into college life each year.

Early in his career, Mayor Dickens worked as a sales engineer for DSM Engineering Plastics and became the youngest and first Black salesman of the year. At the age of 28, he co-founded City Living Home Furnishings, which grew into a multi-million-dollar retail business with two locations. Mayor Dickens ran the company for nine years until 2011.

Mayor Dickens has been a member of the Georgia Tech Alumni Board of Directors and is an alumnus of Leadership Atlanta, Diversity Leadership Atlanta, United Way VIP, and Regional Leadership Institute. He is a member of Kappa Alpha Psi, Fraternity, Inc.; deacon of New Horizon Baptist Church and has served on the boards of the Atlanta BeltLine, Invest Atlanta, TechBridge and the Center for Civil and Human Rights.

Mayor Dickens enjoys spending time with his daughter, experiencing live music, attending church services, and traveling the world. He is an avid supporter of all of Atlanta’s sports teams.

ATLANTA CITY COUNCIL MEMBERS



Doug Shipman
President



Michael Julian Bond
Post 1 At-Large



Matt Westmoreland
Post 2 At-Large



Keisha Sean Waites
Post 3 At-Large



Jason Winston
District 1



Amir Farokhi
District 2



Byron Amos
District 3



Jason Dozier
District 4



Liliana Bakhtiari
District 5



Alex Wan
District 6



Howard Shook
District 7



Mary Norwood
District 8



Dustin Hillis
District 9



Andrea L. Boone
District 10

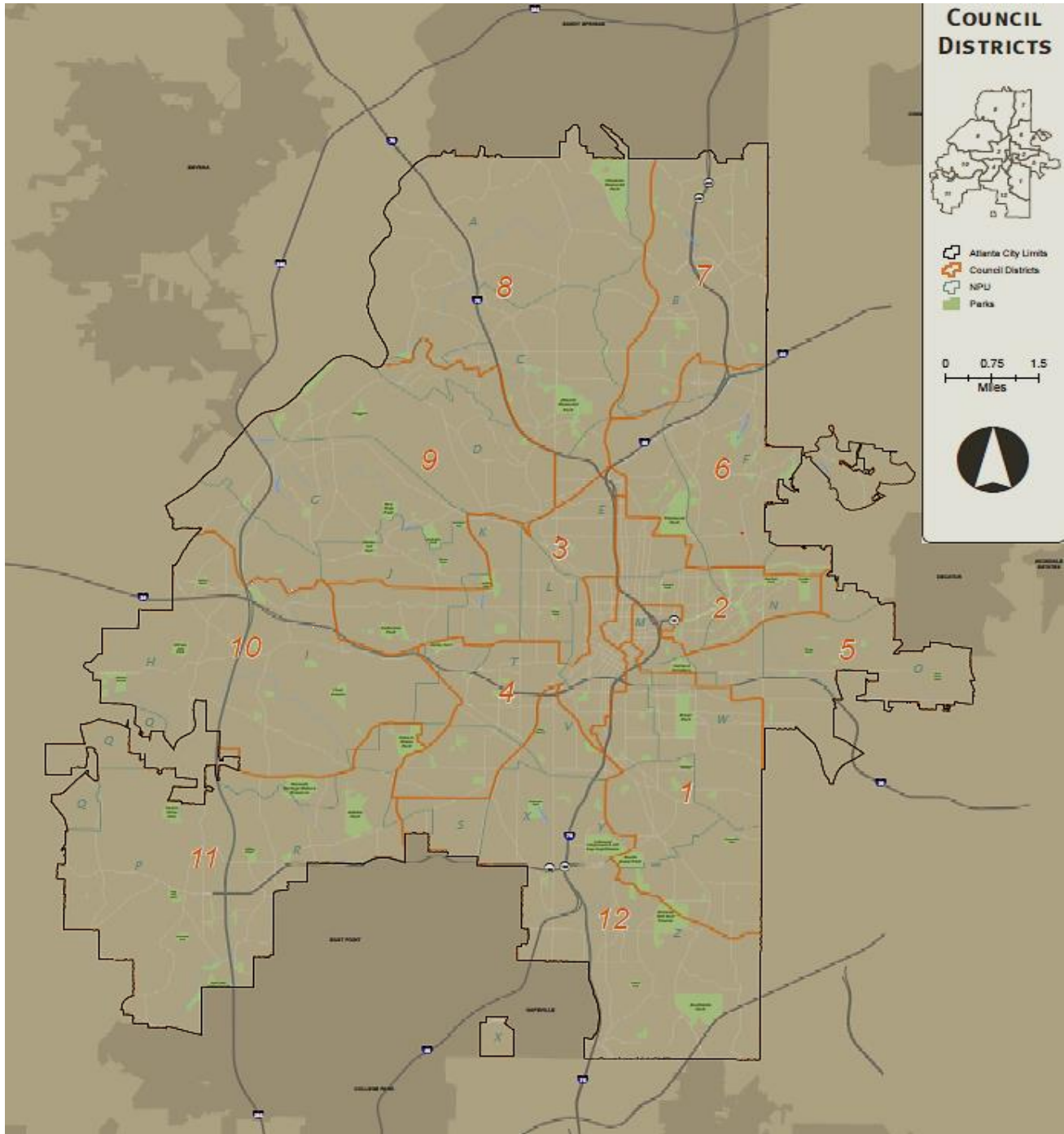


Marci Collier Overstreet
District 11



Antonio Lewis
District 12

COUNCIL DISTRICTS MAP



HOW THE CITY COUNCIL WORKS

The Atlanta City Government is divided into three bodies: the legislative, executive, and judicial branches. The Council serves as the legislative branch. City departments, under the direction of the Mayor, constitute the executive branch and the Courts, the judicial branch.

The **Legislative** body, comprised of the Council, makes the laws that govern the city. It is responsible for the development of policies, which serve as operational standards, and establishes the parameters for the administration of city government. The **Executive** body carries out the laws that have been instituted by the Council. It is responsible for the day-to-day operations of city government. The **Judicial** body has jurisdiction and power to try and punish violators of the City Charter, city ordinances, and any other violations as provided by law.

THE CITY CHARTER:

The 1974 Charter resulted in many changes in Atlanta City government. Prior to its adoption, the legislative body was called the Board of Aldermen and each alderman was elected citywide. The 1974 charter changed the Board of Aldermen to the City Council; the vice-mayor to the president of the Council; and established 12 Council members to be elected from individual districts and six at-large posts. The administration of the day-to-day operation of city government was transferred to the executive branch, and legislative authority was vested in the Council. This system allows the Council to maintain a strong system of checks and balances. A new charter was enacted in 1996 that reduced the representation of Council to 12 districts and three at large posts and became effective January 1998.

ABOUT THE ATLANTA CITY COUNCIL

The president of the City Council is elected from the city at-large (citywide). The Council consists of 15 members, 12 elected from single-member districts and three elected at-large. The Council president presides at all meetings of the Council and votes in the case of a tie. The president of Council appoints chairs and members of the various committees, subject to rejection by a majority of the Council. The Council president exercises all powers and discharges all duties of the Mayor in case of a vacancy in that office or during the disability of the Mayor.

Council members are elected to four-year terms commencing with the first Monday in January. The current Council began its term January 2022. The members of the Council elect a president pro tempore each year to serve a one-year term beginning with the first meeting in January. The president pro tempore presides over the Council meetings in the president's absence. Atlanta City Council members, who serve part-time, are paid \$72,360 annually. The Council president is paid \$74,400 annually. An independent committee of city residents determines salaries.



CITY OFFICIALS



Andre Dickens
Mayor

Lisa Y. Gordon
Chief Operating Officer

Odie Donald II
Chief of Staff

Courtney English
Chief Policy Officer

Mohamed Balla
Chief Financial Officer

Nina Hickson
City Attorney

MEMBERS OF CITY COUNCIL

Doug Shipman
Council President

Jason Winston
District 1

Amir R. Farokhi
District 2

Byron Amos
District 3

Jason Dozier
District 4

Liliana Bakhtiari
District 5

Alex Wan
District 6

Howard Shook
District 7

Mary Norwood
District 8

Dustin Hillis
District 9

Andrea L. Boone
District 10

Marci Collier Overstreet
District 11

Antonio Lewis
District 12

Michael Julian Bond
Post 1, At-Large

Matt Westmoreland
Post 2, At-Large

Keisha Sean Waites
Post 3, At-Large

Foris Webb III
Municipal Clerk

JUDICIAL OFFICERS

| | |
|------------------|---|
| COURT OPERATIONS | Christopher T. Portis <i>Chief Judge</i> |
| PUBLIC DEFENDER | Kenneth Days, III <i>Public Defender</i> |
| SOLICITOR | Raines F. Carter <i>City Solicitor</i> |

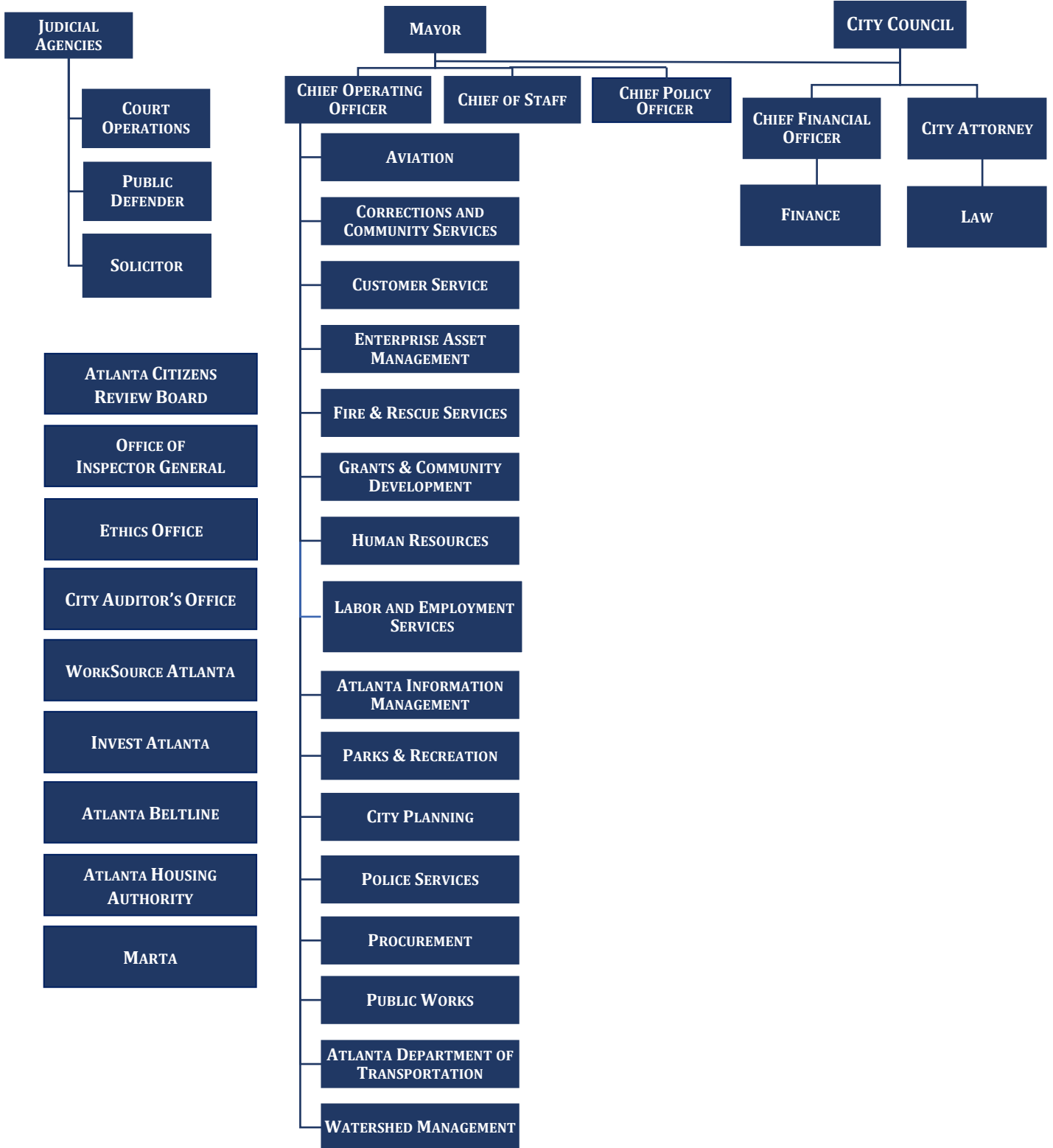
BOARD OFFICERS

| | |
|----------------------------------|---|
| ATLANTA CITIZENS REVIEW DIRECTOR | Samuel Lee Reid, III <i>Executive Director</i> |
| ETHICS OFFICER | Jabu Sengova <i>Ethics Officer</i> |
| OFFICE OF INSPECTOR GENERAL | Shannon Manigault <i>Inspector General</i> |
| CITY INTERNAL AUDITOR | Amanda Noble <i>City Auditor</i> |

DEPARTMENT OFFICERS

| | |
|--------------------------------------|--|
| AVIATION | Balram Bheodari <i>General Manager</i> |
| CORRECTIONS AND COMMUNITY SERVICES | Elder Dancy <i>Corrections Chief</i> |
| CUSTOMER SERVICE | Myesha Good <i>Commissioner</i> |
| ENTERPRISE ASSETS MANAGEMENT | Remy Saintil <i>Commissioner</i> |
| FINANCE | Mohamed Balla <i>Chief Financial Officer</i> |
| FIRE & RESCUE SERVICES | Roderick M. Smith <i>Fire Chief</i> |
| GRANTS & COMMUNITY DEVELOPMENT | Deborah B. Lonon <i>Commissioner</i> |
| HUMAN RESOURCES | Tarlesha Williams Smith, Esq. <i>Commissioner</i> |
| ATLANTA INFORMATION MANAGEMENT | Jason Sankey <i>Chief Information Officer</i> |
| LABOR AND EMPLOYMENT SERVICES | <i>Commissioner</i> |
| LAW | Nina Hickson <i>City Attorney</i> |
| PARKS & RECREATION | Justin Cutler <i>Commissioner</i> |
| CITY PLANNING | Jahnee Prince <i>Commissioner</i> |
| POLICE SERVICES | Darin Schierbaum <i>Police Chief</i> |
| PROCUREMENT | Jaideep Majumdar <i>Chief Procurement Officer</i> |
| PUBLIC WORKS | Al Wiggins, Jr. <i>Commissioner</i> |
| ATLANTA DEPARTMENT OF TRANSPORTATION | Solomon Caviness <i>Commissioner</i> |
| WATERSHED MANAGEMENT | Mikita Browning <i>Commissioner</i> |

CITY ORGANIZATIONAL STRUCTURE





MESSAGES

THE MAYOR'S MESSAGE

THE CHIEF FINANCIAL OFFICER'S MESSAGE

PROPOSED BUDGET
FY2024





CITY OF ATLANTA

ANDRE DICKENS
MAYOR

55 TRINITY AVE, S.W.
ATLANTA, GEORGIA 30303-0300

TEL (404) 330-6100

May 1, 2023

The Honorable Doug Shipman, President
Members of City Council
Atlanta City Council
55 Trinity Avenue, SW
Atlanta, Georgia 30303

Dear President Shipman and Members of the Atlanta City Council:

I am pleased to present the proposed fiscal year 2024 budget for your consideration. This budget is our statement of intent to double down on the progress we have made and our commitment to making Atlanta the best place in the nation to raise a child.

The \$790 million General Fund budget is the largest in the City's history. When combined with our aviation and watershed budgets and other funds under our control, the City will have a nearly \$2.5 billion direct economic impact in FY24.

Our ability to invest so deeply in Atlanta is a testament to the City's fiscal condition. Thanks to strong stewardship, we have accrued the highest reserves in City history and have achieved superior credit ratings. Our commitment to strong fiscal stewardship continues with this budget. This balanced budget allows us to make all of these investments and more without proposing an increase to property tax millage rates.

In the last 16 months, we have accomplished incredible things for the residents, visitors and businesses of Atlanta. As we invest in a City Built for the Future, we have filled more than 12,000 potholes, while also securing more than \$850 million in new infrastructure funding. We have cut 911 caller wait times, brought down violent crime and invested in our public safety personnel in our work to build One Safe City. And to make sure that Atlanta is a City of Opportunity For All, we have more than 7,300 affordable housing units built or under development, and we have expanded the City's greenspace by nearly 270 acres.

We have done none of this alone. Atlanta is a group project, and thanks to all the people who are investing in our city's future—including you, our passionate and dedicated members of the Atlanta City Council—we truly are *Moving Atlanta Forward*.

Now it is time to use the strength we have built and pour it into our young people. I have named this year as the Year of the Youth, and this proposed budget shows how we are committing to our young people across the city. This includes:

- \$1.8 million in operations of our At-Promise Youth Centers;
- \$2 million in youth programming in the Department of Parks & Recreation;
- \$2.5 million in American Rescue Plan Act funds for summer youth employment; and
- Additional youth centered investments across all City service areas.

It is my honor to lead a dedicated team of public servants who come to work every day to serve Atlanta. This budget reflects our thanks to those employees, dedicating \$10 million toward continued premium pay and implementing a citywide cost-of-living adjustment for the second year in a row. We have also ensured that rising costs of health benefits will have zero increase to employees and the increases are borne instead by the City in this period of unpredictable inflation.

Through this budget, we are able to make investments in key areas that will propel Atlanta forward. These include:

- More than \$8 million dedicated to the affordable housing trust fund, exceeding last year's contribution by more than 15 percent;
- A combined \$6.2 million to purchase vehicles and equipment for our police and fire personnel, including expansion of our take-home car program that helps recruit and retain police officers;
- More than \$1.25 million in new technology to support innovation across the City; and
- \$10 million in capital improvements, to ensure that our City facilities match the caliber of the employees who work in them and the constituents we serve from them.

I am also pleased that through this budget we will formally establish the Department of Labor and Employment Services, delivering on our commitment to invest in workers and be the city of choice to start and grow businesses. Recovering from the pandemic and lingering challenges around workforce development, gun violence, and infrastructure remains a key priority. The City's investments in infrastructure, economic development, and public safety ensure that we are providing the resources to Invest in Atlanta's Future.

I would like to thank the members of my Cabinet—a talented and diverse group of individuals who lead our City so well—for their work in putting together this budget under the leadership of Chief Financial Officer Mohamed Balla and the entire Department of Finance team with support from the Mayor's Office of Innovation and Performance. In a city with the potential of ours, we can and should make all of the critical investments necessary to ensure that residents across Atlanta benefit from best-in-class service delivery in a safe environment focused on inclusive prosperity. I am honored to serve alongside you, our team of dynamic elected officials, to reach this goal.

We all look forward to working with you to review this budget proposal and answer any questions you have.

Sincerely,



Mayor Andre Dickens



CITY OF ATLANTA

Andre Dickens
MAYOR

DEPARTMENT OF FINANCE
68 MITCHELL STREET, S.W. SUITE 14100
ATLANTA, GEORGIA 30303-0312

TEL (404) 330-6453 · FAX (404) 546-2062

MOHAMED M. BALLA
CHIEF FINANCIAL OFFICER
mballa@atlantaga.gov

May 1, 2023

The Honorable Doug Shipman, President
Members of City Council
Atlanta City Council
55 Trinity Avenue SE
Atlanta, GA 30303

Dear President Shipman and members of the Atlanta City Council:

Thank you for the opportunity to submit to you the Fiscal Year 2024 Proposed Budget for the City of Atlanta. This letter serves as an overview of the budget detailed in the attached document, which has been summarized by the Department of Finance Office of Budget and Fiscal Policy.

The proposed budget is set at \$2.46 billion, with anticipated allocations of \$790.1 million for the General Fund, a combined \$1.3 billion for Enterprise Funds, and \$336.5 million for the five remaining funds, collectively referred to as "Other Funds."

As our nation adapts to a new normal following the global pandemic, we continue to witness significant progress. According to the most recent Georgia Outlook¹, the state is well-equipped to endure a mild recession. Georgia's inflation-adjusted GDP and total employment fully recovered from the pandemic recession in 2021. The City's unemployment rate is estimated to remain at 3.2% through 2023, lower than both the state (3.4%) and national (3.9%) averages². This reflects Georgia's economic rebound and supports the City's sustainable revenue forecast. The diverse economy of the Atlanta MSA and the City's revenue sources reduce the economic risk associated with living and doing business in Atlanta. While the City has demonstrated strong recovery from the COVID-19 pandemic, we remain cautiously optimistic and diligent in budget development due to higher-than-normal inflation and potential mild recession concerns. Atlanta's fiscal year 2024 revenues are expected to maintain a positive trend, primarily driven by healthy property tax digests, robust employment numbers, and continued consumer spending growth.

A strategic review of the City's General Fund revenue structure highlights eleven different categories. Four of the eleven categories account for 84.6% of the total \$790.1 million. The four categories include Property Taxes (\$289.9 million), Local Option Sales Tax (\$137.5 million), Public Utility, Alcoholic Beverage and Other Taxes (\$130.2 million), and Licenses and Permits (\$111.1 million). These categories are mildly insulated and/or lag from the current economic environment, a promising fiduciary platform after reviewing the state's economic condition and economic forecasts from the University of Georgia and Georgia State University. The favorable economic condition supports a revenue forecast of \$790.1 million, representing the city's largest fiscal year budget ever.

Although we have achieved the City's highest-ever fund balance, a strong balance sheet, and solid credit ratings, our work continues. The General Fund Budget includes ongoing investments in employee compensation and benefits, as well as premium pay for frontline workers. This budget also underscores Mayor Dickens' commitment to public safety

¹ Georgia Outlook, Terry College of Business, University of Georgia, Jeffrey M. Humphreys, January 12, 2023

² Georgia Employment Development Department, Area Unemployment Rate and Labor Force Estimates



CITY OF ATLANTA

Andre Dickens
MAYOR

DEPARTMENT OF FINANCE
68 MITCHELL STREET, S.W. SUITE 14100
ATLANTA, GEORGIA 30303-0312

MOHAMED M. BALLA
CHIEF FINANCIAL OFFICER
mballa@atlantaga.gov

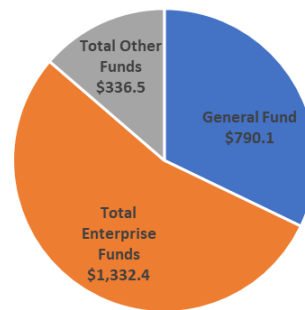
TEL (404) 330-6453 · FAX (404) 546-2062

with significant investments in vehicles and equipment. Additionally, The General Fund Budget reinforces this administration’s dedication to Affordable Housing, a purposeful and thoughtful decision to direct funding at a 15% increase over last year. Finally, the FY24 Mayor’s Proposed Budget includes a \$7M commitment to reserves, strengthening our alignment on fiscal responsibility in an Effective and Ethical Government.

The table below highlights a comparison of anticipated budgets (FY23 vs. FY24) for the City's General Fund, Enterprise Funds, and Other Funds.

| Fund Type | FY2023 Adopted Budget | FY2024 Proposed Budget |
|-----------------------------------|--------------------------|---------------------------|
| General Fund | 754,200,000 | 790,064,707 |
| Enterprise Funds | | |
| Aviation Revenue Fund | 523,630,306 | 654,728,693 |
| City Plaza Operating Fund | 1,003,003 | 1,046,396 |
| Solid Waste Services Revenue Fund | 60,769,998 | 53,070,216 |
| Water and Wastewater Revenue Fund | 610,144,603 | 623,559,624 |
| Total Enterprise Funds | 1,195,547,910 | 1,332,404,929 |
| Other Funds | | |
| Emergency Telephone System | 23,930,261 | 23,407,759 |
| Fleet Services Fund | 35,139,706 | 34,392,297 |
| Group Insurance Fund | 188,057,945 | 188,122,236 |
| Hotel/Motel Tax Fund | 88,452,804 | 88,528,440 |
| Rental/Motor Vehicle Tax Fund | 1,925,049 | 2,021,301 |
| Total Other Funds | 337,505,765 | 336,472,033 |
| Total Operating Funds | 2,287,253,675 | 2,458,941,669 |

FY24 Proposed Budget by Fund



Sincerely,

Mohamed Balla
Chief Financial Officer

INTRODUCTION

BUDGET OVERVIEW

ECONOMIC AND DEMOGRAPHIC INFORMATION

PERFORMANCE HIGHLIGHTS

PROPOSED BUDGET
FY2024



BUDGET OVERVIEW

BUDGET RESPONSIBILITIES AND FISCAL POLICIES

Public services provided by the City include: supplying police, fire and rescue assistance, collection and disposal of solid waste, street maintenance and other public works functions; providing the highest quality drinking water and wastewater services, enforcement of ordinances relating to building safety, recreation and parks, community development, housing and aging services, planning, and airports.

MAYOR

As Executive Officer, the Mayor has the power to execute and enforce provisions of the City Charter, exercise supervision over all the administration of all departments of the City and submit to the City Council the recommended annual budget.

The Mayor shall prepare and submit the proposed annual budget ordinance to the governing body no later than the first regular meeting of the governing body in May, preceding the commencement of the fiscal year.

CITY COUNCIL

As the governing body of the City, the City Council is responsible for the development of policies, which serve as operational standards, and establishes the parameters for the administration of the City government.

At the first City Council meeting in March, each council member may submit his/her budget priorities for the coming year. Such priorities are referred to the Finance/Executive Committee, which shall submit these priorities in the form of a resolution to be adopted by the City Council no later than the second council meeting in March. The Mayor, in conjunction with the Chief Financial Officer, may take these priorities into consideration in the preparation of the tentative budget.

At any time that the City's unrestricted fund balance is within the range of fifteen to twenty percent of the subsequent years budgeted

expenditures and outgoing transfers, the Chief Financial Officer is authorized to make additional transfers to fund balance or any deficit fund at his/her discretion, up to a maximum of five percent per year of the subsequent year's budgeted revenues, in preparation for adoption of the upcoming year's budget.

The City Council holds one or more public hearings on the proposed budget as required by the laws of Georgia notice, of which is published in a newspaper of general circulation in the City at least seven days prior to the date set for the hearing.

The City Council may amend the proposed annual budget, except that the budget as finally amended must provide for all expenditures required by law or by the City Charter, including but not limited to: debt service, sinking fund, interest on bonded indebtedness and a general fund restricted reserve. The Budget Commission shall allocate a sum sufficient to provide for debt service, including sinking fund and interest on bonded indebtedness. The general fund budget reserves are equal to the amount (if any) specified under Section 6-315- Fund Balance policy.

The City Council, by ordinance, adopts the annual budget for the next fiscal year no later than June, preceding the commencement of the new fiscal year.

BUDGET COMMISSION

The Budget Commission annually prepares and files the City's budget revenue anticipations with the City Council for submission to the Mayor. By law, anticipations cannot exceed 99 percent of the normal revenue collected during the previous year, with the following exceptions: (A) the normal revenue which the City may be expected to collect from the taxable property in newly annexed territory may be anticipated; (B) collections from tax executions on real estate and personal property and chooses in actions owned by the City may be anticipated, provided that revenues from such anticipations shall not exceed 85 percent of tax executions on real estate and 50 percent of tax executions on personal property not more than three years old and chooses in actions certified solvent and collectable by the tax assessor.

When such revenue anticipations have been filed, they are binding upon the City Council without any action of approval or disapproval.

CHIEF FINANCIAL OFFICER

The Chief Financial Officer must furnish each member of the council a complete, detailed, and written copy of the proposed annual budget five days prior to the meeting at which the budget is submitted to the City Council for adoption.

OPERATING BUDGET POLICIES

Annual budgets are adopted for the General, Special Revenue, and Debt Service Funds with the level of legal budgetary control established at the department level by the City Council. The City is required to adopt a balanced budget each year and maintain budgetary controls to ensure compliance with legal provisions of the annual appropriated budget approved by the Mayor and the City Council. The amounts of anticipated revenues and appropriated expenditures for the annual budget are controlled by the City Charter and various ordinances adopted by the City Council. Appropriations for capital projects are adopted by the City Council principally on an individual basis when the project is initially approved.

The legally adopted budget is on a modified accrual basis. The modified accrual basis of accounting is also used for reporting financial statements associated with the governmental fund. Revenues are recognized as soon as they are both measurable and available. Revenues are considered to be available when they are collectable within the current period or soon enough thereafter to pay liabilities of the current period. For this purpose, the City considers revenues to be available if they are collected within 60 days of the end of the current fiscal period. Expenditures generally are recorded when a liability is incurred, as under accrual accounting.

However, principal and interest on general long-term debt, compensated absences, claims and judgments, and workers' compensation are recorded only when payment is due. General capital asset acquisitions are reported as expenditures in governmental funds. Proceeds of general long-term debt and acquisitions under capital leases are reported as other financing sources. The full accrual basis of accounting is

used for proprietary funds. The difference between the fiscal year used for financial reporting and the budget period is primarily due to the timing of revenues based on the modified accrual basis of accounting, project length budgets, and grant budgets tied to the grantor's fiscal year.

After the initial annual budget is adopted, it may be amended for interdepartmental transfers of appropriations with the approval of the City Council. Intradepartmental transfers of appropriations may be initiated by a department head with the approval of the Chief Operating Officer, the Chair of the City Council Finance/ Executive Committee, and Chief Financial Officer. Total appropriations for any fund may be increased if, during the year, sources of revenue become available to the City more than original anticipations, and these amounts are anticipated by the Budget Commission and subsequently appropriated by the City Council.

ECONOMIC AND DEMOGRAPHIC INFORMATION

HISTORY

Atlanta was founded in 1837 as the end of the Western & Atlantic railroad line. It was first named Marthasville in honor of the then-governor's daughter, and then changed soon after to Atlanta, the feminine of Atlantic. Atlanta is the capital and most populous city in the U.S. state of Georgia. Its metropolitan area, officially named the Atlanta-Sandy Springs-Marietta, GA Metropolitan Statistical Area (commonly referred to as Metropolitan Atlanta) is the ninth largest metropolitan area in the country, inhabited by approximately 6.1 million people. Atlanta is the county seat of Fulton County and the fifth location for the seat of government of the state of Georgia.

POPULATION

Table 1 summarizes City, County and State population estimated as of July 1st of each year.

| | City of Atlanta | Annual Growth Rate | Fulton County | Annual Growth Rate | Dekalb County | Annual Growth Rate | State of Georgia | Annual Growth Rate |
|------|----------------------------|-----------------------------------|--------------------------|-----------------------------------|--------------------------|-----------------------------------|-----------------------------|-----------------------------------|
| 2022 | N/A | N/A | N/A | N/A | N/A | N/A | 10,912,876 | 1.04% |
| 2021 | 496,461 | -0.45% | 1,065,334 | -0.13% | 757,718 | -0.88% | 10,799,566 | 0.81% |
| 2020 | 498,715 | -1.62% | 1,066,710 | 0.26% | 764,382 | 0.67% | 10,711,908 | 0.88% |
| 2019 | 506,811 | 1.73% | 1,063,937 | 1.30% | 759,297 | 0.36% | 10,617,423 | 0.92% |
| 2018 | 498,044 | 2.36% | 1,050,114 | 0.83% | 756,558 | 0.44% | 10,519,475 | 0.86% |
| 2017 | 486,290 | 2.83% | 1,041,423 | 1.74% | 753,253 | 1.72% | 10,429,379 | 1.14% |

Source: U.S. Census Bureau: State and County Quick Facts via <http://www.census.gov>
N/A - Data not available

INDUSTRY AND EMPLOYMENT

Table 2 summarizes the average number of employed and unemployed residents of Atlanta, Fulton, and DeKalb Counties. It also includes the average unemployment rate of the City, Fulton, and DeKalb Counties, the State, and United States.

Table 2
Estimated Average Annual Employment
And Unemployment of Resident Labor Force

| Civilian Labor Force | <u>2023</u> | <u>2022</u> | <u>2021</u> | <u>2020</u> | <u>2019</u> | <u>2018</u> |
|-----------------------------|--------------------|--------------------|--------------------|--------------------|--------------------|--------------------|
| *Atlanta | | | | | | |
| Employed | 3,109,494 | 3,119,245 | 2,979,711 | 2,642,581 | 2,972,143 | 2,990,366 |
| Unemployed | 102,990 | 103,736 | 121,288 | 301,917 | 102,435 | 124,786 |
| Total | 3,212,484 | 3,222,981 | 3,100,999 | 2,944,498 | 3,074,578 | 3,115,152 |
| County of Fulton | | | | | | |
| Employed | 560,899 | 562,640 | 536,546 | 475,209 | 535,849 | 538,431 |
| Unemployed | 19,930 | 21,320 | 26,080 | 62,638 | 19,853 | 23,689 |
| Total | 580,829 | 583,960 | 562,626 | 537,847 | 555,702 | 562,120 |
| County of DeKalb | | | | | | |
| Employed | 395,266 | 396,379 | 381,259 | 340,756 | 386,008 | 387,855 |
| Unemployed | 13,706 | 14,908 | 18,261 | 44,312 | 14,145 | 16,994 |
| Total | 408,972 | 411,287 | 399,520 | 385,068 | 400,153 | 404,849 |
| Unemployment Rates | | | | | | |
| City | 3.2% | 3.2% | 3.9% | 10.3% | 3.3% | 4.0% |
| County-Fulton | 3.4% | 3.7% | 4.6% | 11.6% | 3.6% | 4.2% |
| County-DeKalb | 3.4% | 3.6% | 4.6% | 11.5% | 3.5% | 4.2% |
| State | 3.4% | 3.3% | 3.9% | 9.5% | 3.5% | 4.2% |
| United States | 3.9% | 4.1% | 5.5% | 13.0% | 3.4% | 4.2% |

Source: Georgia Employment Development Department, Area Unemployment Rate and Labor Force Estimates; <https://dol.georgia.gov/area-unemployment-rate-and-labor-force-estimates>

*Atlanta data is derived from MSA regional data. Atlanta MSA: Barrow, Bartow, Butts, Carroll, Cherokee, Clayton, Cobb, Coweta, Dawson, DeKalb, Douglas, Fayette, Forsyth, Fulton, Gwinnett, Haralson, Heard, Henry, Jasper, Lamar, Meriwether, Morgan, Newton, Paulding, Pickens, Pike, Rockdale, Spalding, and Walton counties.

EMPLOYMENT BY INDUSTRY

Table 3 summarizes the estimated average monthly employment for the City for various employment categories. Percentages indicate the percentage of the total employment for each type of employment for a given year. For purposes of comparison, the most recent full year employment data for Atlanta is also summarized.

**Table 3
City of Atlanta
Estimated Industry Employment and Labor Force**

| | City of Atlanta | | City of Atlanta | | State of Georgia | |
|--|-----------------|------------|-----------------|------------|------------------|------------|
| | 2021 | % of Total | 2022 | % of Total | 2022 | % of Total |
| Agriculture, Forestry, Fishing and Hunting | 2,720 | 0.1 | NDP | NDP | NDP | NDP |
| Natural Resources and Mining | 1,436 | 0.1 | NDP | NDP | NDP | NDP |
| Construction | 125,756 | 4.8 | NDP | NDP | NDP | NDP |
| Manufacturing | 164,759 | 6.3 | NDP | NDP | NDP | NDP |
| Trade, Transportation and Utilities | 571,457 | 21.7 | NDP | NDP | NDP | NDP |
| Information | 98,534 | 3.7 | NDP | NDP | NDP | NDP |
| Financial Activities | 117,173 | 4.5 | NDP | NDP | NDP | NDP |
| Professional and Business Services | 551,471 | 21.0 | NDP | NDP | NDP | NDP |
| Education and Health Services | 346,914 | 13.2 | NDP | NDP | NDP | NDP |
| Leisure and Hospitality | 262,196 | 10.0 | NDP | NDP | NDP | NDP |
| Unclassified Industry | 8,862 | 0.3 | NDP | NDP | NDP | NDP |
| Other Services | 66,072 | 2.5 | NDP | NDP | NDP | NDP |
| Government | 313,439 | 11.9 | NDP | NDP | NDP | NDP |
| Total | 2,630,787 | 100 | NDP | NDP | NDP | NDP |

Source: Georgia Department of Labor, Industry Mix Analysis. This data represents jobs that are covered by unemployment insurance laws. <https://explorer.gdol.ga.gov/industrymix/>

*Atlanta data is derived from Atlanta-Sandy Springs-Roswell MSA regional data.

Note: "NDP" means No Data Provided in the Current Employment Statistics (CES) data.

MAJOR EMPLOYERS

Table 4 contains the most recent list of Atlanta's top ten, non-governmental employers.

Table 4
City of Atlanta
Principal Employers

| Employer | Product/Service | Employees | % of Total City Employment |
|---------------------------------|--------------------------------|------------------|-----------------------------------|
| Cortland Development LLC | Management/Admin Service | 6,995 | 3.86% |
| Delta Air Lines, Inc. | Transportation | 5,718 | 3.16% |
| The Coca-Cola Co One Coca Cola | Marketing and Manufacturing | 3,369 | 1.86% |
| Accenture LLP | Consultant/Counselor/Finance | 2,419 | 1.34% |
| Cortland Management LLC | Management/Admin Service | 2,270 | 1.25% |
| Allied Universal Security Serv | Security & Commodity Brokers | 2,046 | 1.13% |
| Springview Apartments, LLC | Real Estate Rental and Leasing | 2,020 | 1.12% |
| Atlanta Falcons Stadium Company | Contractor other than Building | 1,829 | 1.01% |
| Deloitte Consulting LLP | Consultant/ Mgmt,Counselor,Bus | 1,610 | 0.89% |
| Cable News Network, INC. | Media | 1,560 | 0.86% |

Source: City of Atlanta, 2022 Annual Comprehensive Financial Report (Schedule 19): Total employment data from City of Atlanta, Office of Revenue, Business License division.

EFFECTIVE BUYING INCOME

“Effective Buying Income” (“EBI”), also referred to as “disposable” or “after tax” income, consist of money income less personal tax and certain non-tax payments. *Table 5* summarizes the most recent available total effective buying income and median household effective buying income for the City, State, and United States for the calendar years 2017 through 2022.

Table 5
City, State and U.S.
Effective Buying Income
Calendar Years 2017 Through 2022

| <u>Year/Area</u> | <u>Personal Income</u> | <u>Per Capita Personal Income</u> |
|------------------|------------------------|-----------------------------------|
| 2022 | | |
| City | N/A | N/A |
| *State | N/A | N/A |
| United States | N/A | N/A |
| 2021 | | |
| City | \$388,423,431 | \$63,219 |
| *State | 535,164,700 | 49,554 |
| United States | 18,629,289** | 55,671 |
| 2020 | | |
| City | \$359,744,528 | \$58,963 |
| *State | 500,696,200 | 46,681 |
| United States | 17,577,865** | 52,853 |
| 2019 | | |
| City | \$338,957,566 | \$56,120 |
| *State | 466,143,800 | 43,798 |
| United States | 16,379,175** | 56,474 |
| 2018 | | |
| City | \$317,811,690 | \$53,300 |
| *State | 441,209,700 | 41,890 |
| United States | 15,598,091** | 47,477 |
| 2017 | | |
| City | \$300,029,739 | \$50,968 |
| *State | 416,457,900 | 39,935 |
| United States | 14,790,170** | 45,282 |

*Georgia (Metropolitan Portion).

**United States Personal Income amounts in millions of dollars.

Source: U.S Department of Commerce – Bureau of Economic Analysis
<https://www.bea.gov/itable/iTable.cfm?ReqID=70&step=1#reqid=70&step=1&isuri=1>

N/A – Data not available

RETAIL SALES

Table 6 sets forth a history of taxable sales, which consist of the Local Option Sales Tax (LOST) and the Municipal Option Sales Tax (MOST) in the City of Atlanta for the past five years. Effective October 1, 2004, the City began collecting a 1% MOST for retail sales and use occurring within the incorporated city limits of Atlanta.

Table 6
City of Atlanta Taxable Sales
(Thousands)

| | <u>2022</u> | <u>2021</u> | <u>2020</u> | <u>2019</u> | <u>2018</u> |
|--------------------------|--------------------|--------------------|--------------------|--------------------|--------------------|
| Apparel | 22,730,103 | 17,189,120 | 18,317,029 | 18,459,378 | 17,167,138 |
| General | 29,940,603 | 27,127,310 | 21,615,737 | 23,184,304 | 22,881,831 |
| Food | 47,618,896 | 38,424,067 | 40,353,609 | 42,407,658 | 42,074,465 |
| Utilities | 14,000,882 | 14,343,948 | 14,810,573 | 14,513,877 | 13,465,382 |
| Home | 22,490,976 | 19,298,685 | 19,116,680 | 19,294,140 | 20,876,612 |
| Lumber | 4,405,630 | 3,722,295 | 3,519,805 | 3,386,079 | 2,951,611 |
| Automotive | 3,523,989 | 3,197,209 | 2,857,347 | 3,263,125 | 3,240,139 |
| Miscellaneous Services | 172,084,870 | 116,269,374 | 122,635,056 | 133,311,837 | 118,953,666 |
| TOTAL | 316,795,949 | 239,572,008 | 243,225,836 | 257,820,398 | 241,610,844 |
| Manufacturers | 16,184,386 | 13,724,227 | 14,239,995 | 13,533,841 | 13,816,475 |
| TOTAL ALL OUTLETS | 332,980,335 | 253,296,235 | 257,465,831 | 271,354,239 | 255,427,319 |

Source: City of Atlanta, 2022 Annual Comprehensive Financial Report (Schedule 10): via Georgia Department of Revenue, Local Government Division

CONSTRUCTION ACTIVITY

Table 7 provides a summary of residential building permit valuations and the number of new units in the City by calendar year.

Table 7
City of Atlanta
Residential Building Permit Valuations and New Units

| <u>Year</u> | <u>2022</u> | <u>2021</u> | <u>2020</u> | <u>2019</u> | <u>2018</u> |
|----------------------------|--------------------|--------------------|--------------------|----------------------|----------------------|
| Valuation ⁽¹⁾ | | | | | |
| Residential ⁽²⁾ | 465,401,690 | 401,187,559 | 376,106,238 | \$306,789,268 | \$203,369,121 |
| Total | 465,401,690 | 401,187,559 | 376,106,238 | \$306,789,268 | \$203,369,121 |
| Number of | | | | | |
| Single ⁽³⁾ | 709 | 650 | 698 | 770 | 545 |
| Multi- ⁽⁴⁾ | 1,348 | 1,474 | 981 | 1,046 | 627 |
| Total | 2,057 | 2,124 | 1,679 | 1,816 | 1,172 |

(1) In millions of dollars. "Valuation" represents the total valuation of all construction

(2) Valuation permits issued for Single-Family Dwellings

(3) Number of permits for Single-Family Dwellings, Duplexes and Prefabricated

(4) Number of permits for new Apartment Buildings and Townhomes.

Source: Department of City Planning internal reporting.

PROPERTY TAX LEVIES AND COLLECTIONS

Table 8 provides a summary of property tax levies and collections within the last six years by Fiscal period.

Table 8
City of Atlanta, Georgia Property Tax Levies and Collections
Last Six Fiscal Periods
(Thousands)

| Collected within the Fiscal Year of the Levy | | | | Total Collections to Date | | |
|--|----------------------------------|------------|--------------------|---------------------------------|---------|--------------------|
| Fiscal Period Ended | Taxes Levies for the Fiscal Year | Amount (1) | Percentage of Levy | Collections in Subsequent Years | Amount | Percentage of Levy |
| June 30, 2017 | 247,078 | 243,948 | 98.73% | 2,086 | 246,034 | 99.58% |
| June 30, 2018 | 255,610 | 250,068 | 97.83% | 3,850 | 255,089 | 99.80% |
| June 30, 2019 | 288,539 | 284,140 | 98.48% | 3,848 | 287,988 | 99.81% |
| June 30, 2020 | 299,597 | 297,027 | 99.14% | 1,148 | 298,175 | 99.53% |
| June 30, 2021 | 319,118 | 315,332 | 98.81% | - | 315,332 | 98.81% |
| June 30, 2022 | 338,630 | 335,767 | 99.23% | - | 335,767 | 99.23% |

(1) Does not include tax revenues retained by Fulton and DeKalb County for administrative expenses, therefore the collection rate shown is slightly less than actual.

Source: City of Atlanta, 2022 Annual Comprehensive Financial Report (Schedule 9)

DIRECT AND OVERLAPPING SALES TAX RATES

Table 9 provides a summary of sales tax rates within the last five years by Fiscal period.

Table 9
City of Atlanta, Georgia
Direct and Overlapping Sales Tax Rates Last Five Fiscal Periods

| Fiscal Year | City Direct Rate | Fulton County |
|-------------|------------------|---------------|
| 2018 | 1.90% | 7.00% |
| 2019 | 1.90% | 7.00% |
| 2020 | 1.90% | 7.00% |
| 2021 | 1.90% | 7.00% |
| 2022 | 1.90% | 7.00% |

Source: Sales Tax Rates, Georgia Department of Revenue and the City of Atlanta, 2022 Annual Comprehensive Financial Report (Schedule 11)



PERFORMANCE HIGHLIGHTS

Atlanta's performance management program within the Chief Operating Officer's (COO) office serves to improve the efficiency and effectiveness of services delivered to citizens. The team is responsible for setting a performance improvement vision for the City of Atlanta and collaborating with staff across the City to manage and track progress against this vision. The goal is to create a culture of performance, accountability and evidence-based decision making within the City of Atlanta by setting performance targets that make sense for the City of Atlanta based on national and international best practices. This team measures progress towards those targets while supporting the City's staff in achieving the targets established for their organizations.

The office of Innovation and Performance hosts manages and facilitates quarterly business reviews with all city departments to understand overall performance, as well identify opportunities for improvements and collaboration.

Core Functions

The Mayor's Office of Innovation, Budget and Performance is responsible for the management of 6 core business functions, including

- Citywide Dashboards & Benchmarking
- Citywide Fiscal Operating Accountability
- Innovation Initiatives
- Operational Excellence / Performance
- PMO Systems & Governance
- Project / Program Management & Process Improvement

Citywide Strategic Performance Management

Mayor Andre Dickens has a vision for the City of Atlanta. It states as follows:

One city with one bright future. A city of safe, healthy, connected neighborhoods with an expansive culture of equity, empowering upward mobility and full participation for all residents, embracing youth development, and an innovative, dependable government moving Atlanta forward, together.

The Mayor's Office of Innovation, Budget and Performance vision is to drive performance and innovation as a strategic department to all departments of the City of Atlanta. As a strategic driver, this office supports the implementation of the Dickens Administration Strategic Plan for Operational Excellence. The Mayor's Cabinet has identified 4 Strategic Pillars:

Pillar 1: One Safe City

The One Safe City plan is a balanced approach that mobilizes the entire government and engages our partners, communities, and residents. It addresses the root causes of crime as well as targets gangs, drugs, illegal guns and repeat offenders. One Safe City is working to keep all our neighborhoods safe and welcoming for residents, visitors and businesses.

Pillar 2: A City of Opportunity for All

We want to ensure that all Atlantans share in Atlanta's growth and prosperity. We invest in our young people, care for the most vulnerable and create opportunities for all to advance. This means a focus on education, workforce development, equity programs, affordable housing and other initiatives to support our residents.

Pillar 3: A City Built for the Future

We are making smart investments to improve Atlanta's existing infrastructure while developing and implementing new infrastructure projects to meet the needs of today and prepare for the needs of the future. From new investments in transportation that build a safe, equitable mobility network throughout Atlanta, to resilience and sustainability actions that can be taken at the local level to combat the global climate crisis, we believe investing in infrastructure is essential for fostering economic growth and improving Atlanta's competitiveness on the world stage.

Pillar 4: Ethical and Efficient Government

Atlanta's success is directly tied to how much confidence residents and businesses have in City policies and practices. We want to foster a culture of integrity and innovation in the City. This includes transparency, efficiency and accountability for City actions and decision-making. It also means delivering on City services

and programs, being responsive to resident needs and providing timely, reliable information.

Strategic Alignment

Each City Department aligns their work efforts to these pillars and their associated strategies and priorities.

The Office of Innovation and Performance developed a strategic approach to track and monitor how departments align to the Mayor's Strategic Plan and pillars, as well as the achievements and performance of city departments using the following milestones.

- Strategy Alignment / Dept. Plan Integration
- Data Audit Rationalization
- Performance Impact Assessment
- Performance Metrics and KPI Reconciliation
- Departmental Business Plans and Departmental Budget Development Support
- Streamline Systems and Services for improvements in service level agreements
- Customer Experience Training and Performance Audits
- Data Governance Plan Arrival
- Annual Strategy Audit

On completion of each of the noted milestones, the office looks for additional opportunities to support city departments in implementing strategic programs using a continuous improvement process.

FY2023 Accomplishments

The following accomplishments have been achieved by city departments in direct strategic alignment to the Mayor's Vision and Strategic Pillars.

A City Built for the Future

- Examined the need to draft legislation for an entertainment incentive program
- Facilitated over 50 major [Film/TV] productions efforts throughout the City.
- Hosted The Directors Guild of America information session for aspiring Directors.
- Hosted Set South PA Training Program, Quarterly Training Day Workshops, Mayor's After the Masked Ball, Guild of America Information Session, and more.
- Ranked #3 in the Environmental Protection Agency's Energy Star Top Cities List of Most Buildings in the U.S.

- Earned the Green Fleet Award for the first time - Ranked 33 of top 50
- Recognized by CDP as a Climate Action Leader in 2022
- #1 - The award-winning Hartsfield-Jackson International Airport is the busiest and most efficient airport in the world.
- 93.6 million Passengers welcomed through Hartsfield-Jackson Atlanta International Airport.
- \$66 billion Revenue generated for Georgia
- 268 - Acres of new park land acquired in 2022
- Grant Park Gateway is the 1st project in the world to achieve LEED, SITES and Parksmart certifications for its smart and sustainable design.
- \$460 million - Investment in transportation (Moving Atlanta Forward infrastructure package)
- \$146 million - Investment in parks and recreation (Moving Atlanta Forward infrastructure package)
- 10,617 - Potholes filled in 2022
- 2,000 Tons of reduction in the City's carbon footprint thanks to the Light Up the Night initiative.
- 1st City of Atlanta Park with direct access to the Chattahoochee River. The City has acquired the former site of the Chattahoochee Brick Company in order to transform it into a memorial and recreational space.
- Implemented 8 IKE smart kiosks across Atlanta
- The airport completed multiple large-scale construction projects including the T-North 5-Gate Extension, the 9L End-Around Taxiway and Fire Station 32, as part of ATLNext, the Airport's multi-billion capital improvement program.
- \$12.4 billion: projected cost of ATLNext capital improvement projects • \$619 million: spent on capital improvement projects in 2022
- Continuous ATL improvement for the future through \$628M in completed construction: Fire Station 32; T-North 5-Gate Extension; Ramp 19 & Taxiway

Pavement; Runway 9L End-Around Taxiway; South Deicing Complex; Phase I Concessions.

- Expanded ATL's global connectivity and welcomed 13 new international destination routes in 2022. ATL has direct service to 219 airports worldwide.
- Ranked #33 on NAFA's Top 50 Green Fleet Award. This is the first time the City made it to the top 50.

A City of Opportunity for All

- Issued over 50,000 masks to schools, nonprofits, and other organizations
- 3,000 seniors received food, entertainment, transportation, and giveaways thru efforts from the Mayor's Senior Ball
- Hosted two food drives and distributed 500 turkeys to families in need
- Delivered 250 meals to seniors at the annual picking trip
- Provided over 1,000 "Ticket for Kids" and "Seats for Seniors" program.
- Hosted the 39th Annual International Consular Ball and the inaugural Consular Corps luncheon
- Launched iSpeakATL, the City of Atlanta's language access plan
- Hosted the Women Export University program
- Hosted 275 Community Resource Events to benefit immigrant and low-income Atlantans representing 35 countries
- Launched the Artist Residency program
- Provided cultural experiences for 45,000+ Atlanta Public School students
- Distributed \$1.7 million to non-profit arts, community organizations and individual artists through the Municipal Support for the Arts (MSA) and Contracts for Arts Services (CAS) grant programs
- Hosted the 45th Annual Atlanta Jazz Festival at Piedmont Park with over 150,000 attendees
- Served 1,252 students at Chastain Arts Center
- Approximately 3,900 artists received direct support through local non-profits the City funds through grants

- Invested \$3.7M in the Landmark Arts Program on MLK Jr. Drive
- Accepted three public art monuments valued at \$750,000.00 (Coretta Scott King Monument at King Center, Xernona Clayton Statue, and MLK Jr statue at Cook Park
- Mayor Dickens set the goal of creating or preserving 20,000 units of affordable housing by 2030 - 5,771 - Units of affordable housing built or in construction.
- In 2022, Mayor Dickens announced significant investments in local worker development and training. Including \$1.8 million for Atlanta Technical College's Center for Workforce Innovation; \$50,000 contribution - alongside a \$150,000 donation from Acuity Brands - for the creation of a workforce development pilot program.
- Mayor Dickens launched a three-year \$20 million plan to support early education efforts that is jointly funded by public and private dollars from City of Atlanta, Atlanta Public Schools, The United Way of Greater Atlanta and the Joseph B. Whitehead Foundation.
- Another \$3 million has been committed by other private donors. This initiative will help childcare centers improve facility and programming quality.
- More than 3,000 young people were placed in jobs and internships across Atlanta (ages 14 to 24) through the Summer Youth Employment Program (SYEP) - including: 300 placements with the City government.
- The Mayor's YSEP program provided scholarships to 88 students representing 34 universities. \$444,960 in scholarships awarded for the 2022-2023 academic year.
- The City allocated \$1 million in American Rescue Plan Act initiative to support local community based organizations that serve K-12 students youths.
- Invest Atlanta's Impact - assisted 724 Unique small businesses, \$9.6 million - Investment in small business programs

and 2,200+ - Hours of technical assistance provided.

- 42% Of funding from Invest Atlanta's small business programs went to disinvested neighborhoods.
- Mayor Dickens relaunched the Resurgence Grant Fund Program, funded by the American Rescue Plan. This \$8.2 million program supported small businesses and nonprofits impacted by COVID-19.
- Invest Atlanta administered the program, awarding more than 500 grants. Applicant Profile: 78% Minority-Owned Businesses; 51.7% - Women-Owned Businesses; 86% - Businesses with 10 or less employees.
- Invest Atlanta helped to bring 3,297 new "Good Jobs" to the city in 2022, more than tripling our impact from the previous year.
- The City officially acquired the former site of the Chattahoochee Brick Company in 2022. The Kendeda Fund committed \$4 million to help protect the historic value this space represents. The plan is to transform the sacred lands into a place of recreation and remembrance for all Atlantans.
- The City of Atlanta earned a perfect score on Human Rights Campaign's 2022 Municipal Equality Index for the 10th consecutive year.
- In Mayor Dickens' first year in office, his administration has activated more than \$100 million for housing to further this vision.
- Mayor Dickens worked tirelessly to relocate the more than 800 people living at the Forest Cove Apt. complex. In April, the City of Atlanta entered an agreement to speed up the relocation process and committed \$9.1 million in Federal American Rescue Plan Act funding to this effort. From June to September, the 200 families moved from the property.
- Awarded \$120k grant for energy efficiency rehabs in Thomasville Heights
- 56.2% towards overall housing goal of 5,600 affordable units. 421 units closed, exceeding the annual goal of 320. The

Legacy Resident Retention Program has assisted nearly 100 homeowners.

- Aviation spent \$619 million on projects in 2022 as part of ATLNext; \$440 million of that was eligible for DEI designated businesses. \$124 million of that total was invoiced to the eligible, for a 28% diversity participation rate.
- Aviation welcomed 183 delegates from 30 different countries around the world interested in doing business with the City or learning best practices from the world's busiest airport.
- City of Atlanta funding recipients paid 3,900 artists recipients presented 21,000 art and cultural. City of Atlanta funding recipients presented 21,000 art and cultural presentations and City of Atlanta funding recipients paid 3,900 artists.
- Provided \$2.2 million in financial support to the arts and cultural community.
- \$1.7 million to non-profit arts and community organizations and individual artists through the Municipal Support for the Arts (MSA) and Contracts for Arts Services (CAS) grant programs. \$285,500 provided to small and midsized nonprofit arts organizations for operating support.
- \$271,000 of American Rescue Plan funds awarded to support 15 local artist initiatives that were featured during the ELEVATE Festival.
- Secured an additional \$21 million for Emergency Rental Assistance from the U.S. Treasury Department.
- Bank On Atlanta now has 15 financial institutions with seventeen certified accounts to date. 46K+ accounts opened to date; 15K+ accounts opened in 2020 (per the last report from the BankOn Data Hub).
- 1,831 affordable housing units delivered
- 3,940 units currently under construction
- Launched Housing Strike Force
- Activated Affordable Housing Trust Fund dollars: \$4m housing grant, \$500k for Access to Counsel, \$500k microgrants for faith-based development. Established \$1M Youth Development Grants for local youth-serving nonprofits (CoA ARPA)

- Purchased 2 Peachtree St from the State (closing in Jan 2023) for \$39M in Eastside; TAD funds to convert into a mixed-use development with mixed-income housing.
- Implemented the Flexible Levels, Options, & Affordable Terms (FLOAT) Initiative to help customers in-need with outstanding water account balances; over 2,600 customers assisted and 1000+ payments established over a 6-month period.
- ATL311/Customer Service - 15,418 messages received via social media accounts; representing 4,596 cases and 12,581 calls handled (supportive services)

Ethical & Efficient Government

- Processed 547 permit applications and issued 509 permits
- Streamlined the outdoor festival permitting process from 38-days to 30-days
- Drafted policies on women’s reproductive rights.
- The Light Up the Night initiative will reduce the City’s energy usage and lower the City’s carbon footprint by approximately 2,000 tons.
- The City fully cleared out the 2019-2021 backlog of payments by June 30, reimbursing over \$11.5 million to HOPWA service providers and now completing payments within 30 days.
- In 2022, it issued over 14,000 orders and purchased over \$1.5 billion in goods and services for the City of Atlanta.
- Last October, Moody’s Investors Service assigned an AA1 rating, and Fitch Ratings assigned an AA+ rating on the City’s general obligation bonds.
- \$670 million has been invested in building out the BeltLine which has spurred \$8.3 billion in private redevelopment around the corridor. That represents a 10-to-1 ROI.
- Public-Private Partnerships funding included: Cox Foundation: \$30 million; Woodruff Foundation: \$80 million; SSD: \$100 million; USDOT Raise Grant: \$16.46 million; Federal appropriation: \$5 million;

Atlanta Regional Commissions TIP: \$11 million.

- Invested \$13 million in the development of AH-owned sites, acquisition and development of Co-Investment projects, RAD conversions and Down Payment Assistance, funding the creation and preservation of 2,669 units.
- AH paid approximately \$175 million in housing assistance payments to landlords within the jurisdiction, including project-based and tenant-based vouchers, special purpose and down payment assistance vouchers, emergency assistance, operating subsidies, and expenses related to the operation of AH-owned properties.
- Reduced telecom and network enterprise operational expense by \$1.2M annually.
- Earned the prestigious Airport Service Quality (ASQ) Award for “Best Airport by Size and Region. This is the second consecutive year ATL was recognized as the top airport in its category.
- CARES, the original funding for COVID-19, was closed and the full allocation of \$88,434,611.30 was expended to provide support for residents, employees, and businesses.
- Processed 100% of 2022 renewal applications submitted.
- Collected a total of \$12 million from June 14th thru September 6th in the category of unpaid invoices.
- Successfully and effectively litigated case settlements in FY22 Q1-4 that resulted in the City only paying \$24,198,410 when the demand amount was \$96,823,376.
- In FY23 Q1, the department litigated case settlements that resulted in the City only paying \$4,985,273 when the demand amount was \$20,114,294.
- Successfully defended a bid protest concerning a \$2.5M contract for parking operations and management services at Hartsfield Jackson Atlanta International Airport.
- Drafted legislation and oversaw all financial transactions, which included bonds and commercial papers valued at over \$1.5 billion dollars.

- Achieved 100% Drinking Water Compliance over 12-month period at Water Treatment Facilities.
- Achieved 98% Wastewater Treatment Compliance over 12-month period at Water Reclamation Facilities.
- \$190M+ in Municipal Option Sales Tax (MOST) Revenues

One Safe City

- Facilitated the onboarding of 57 nightlife establishments through the City's Police Department Video Integration Center (VIC).
- 20,452 total NotifyATL subscribers.
- Through Connect Atlanta, fully launched under Mayor Dickens, our officers have access to a network of more than 10,000 cameras to allow for real-time crime fighting and investigation. 7,679 Registered Cameras and 13,403 Integrated Cameras.
- In 2022, Atlanta saw a 7% decrease in overall crimes against people. This percentage includes statistics on rape, aggravated assault and homicide.
- There was a 14% decrease in rapes and an 8% decrease in aggravated assaults; Homicides increased, with 11 more than in 2021
- Crimes against people were down in five of APD's six zones, while the city experienced a 3% increase in crime in Zone 1, driven primarily by a 4% increase in aggravated assaults.
- Property crimes are even year-over-year, with a 14% decrease in robberies offset by increases in burglaries and shoplifting.
- Increased Investigative Units clearance rates from prior years: Homicide overall clearance rate for all cases solved in 2022: 79% : Robbery clearance rate: 31.9% (2022) vs. 26% (2021): Aggravated Assault Unit clearance rate: 39% (2022) vs. 37% (2021).
- 742 fugitive packages cleared including 113 murders cases and 400 aggravated assaults (Special Enforcement Section).
- Exceeded our general crimes clearance goal for simple assault: 30%. As of

12/13/2022, the clearance percentage for 2022 was 39.58%.

- \$3,175,768 in narcotics seized
- Motors Unit: 18,783 citations issued, and 49 arrests made in 2022, an increase of 19 from 2021.
- Aviation: Responded to over 1,159 requests for support, assisted in arrest of 304 suspects,
- Assisted in recovery of 129 stolen vehicles and responded to 122 requests for support from outside agencies. Assisted in 98 vehicle pursuits, and drivers were taken into custody 97% of the time.
- In Zone 2, crime was down in every category other than shoplifting - including 21% fewer homicides, 26% fewer rapes, 17% fewer robberies, 5% fewer burglaries and 24% fewer motor vehicle thefts.
- The city also went through all of 2022 with no major violent crimes at Phipps Plaza and Lenox Square.
- Mayor Dickens has made considerable investments to recruit and retain top-tier public safety personnel.
- After visiting Roll Calls in every zone and hearing directly from officers, the Mayor extended 9% raises for sworn APD personnel and E-911 personnel, on top of \$4,000 retention bonuses for sworn officers.
- He also extended 7% raises to Atlanta Department of Corrections officers and accelerated raises for Atlanta Fire Rescue Department personnel ranging from 8.5% to 17%.
- Through aggressive nationwide recruiting, the City of Atlanta hired 212 officers in 2022.
- Through the Light Up the Night initiative, Mayor Dickens set a goal to install or repair 10,000 streetlights across Atlanta.
- Through the first year of the program, in partnership with Georgia Power, Atlanta exceeded its goal, adding, upgrading, and repairing a total of 11,185 lights throughout the city.
- In response to an uptick of crime associated with nightlife, Mayor Dickens established the Nightlife Division, which

adds a layer of accountability for nightlife establishments. These efforts helped lead to a 25% reduction in firearm-related violence at nightlife establishments.

- An estimated 40% of Atlanta's crime is committed by repeat offenders (3 or more felony convictions). In partnership with APD, GBI, Fulton County and others, the Dickens Administration established the Repeat Offender Tracking Unit.
- In addition to investments in recruitment and retention of E-911 operators, Mayor Dickens has directed significant investments in E-911 operations.
- He dedicated \$15 million from the Moving Atlanta Forward infrastructure program to modernize Atlanta's 911 Communications Center.
- An upgrade in the technological platform in early November led to a significant decrease in hold times, with the avg answer time dropping from 32.03 seconds to 18.01 seconds. More than threequarters of calls are now answered in under 15 seconds.
- Through the Mayor's Summer Youth Employment Program, the City and its partners employed more than 3,000 young people with an average hourly wage of \$16.63. This program helped reduce water sales by youth throughout the city—over the summer months the City received 43% fewer calls regarding water sales in 2022 as compared to 2021.
- Connect Atlanta is the city's 21st century neighborhood watch. This voluntary program enables residents and businesses to directly connect their cameras with the police department to enhance emergency preparedness, reduce criminal activity and allow investigators to easily gather evidence in case of an incident.
- In its first year, the City integrated 13,403 cameras directly into its network and registered an additional 7,679, far outstripping the initial goal of 10,000 total.
- Mayor Dickens announced plans for a new police station. The precinct was a joint effort between the City and Cousins Properties, which donated the space, as

well as the Buckhead Coalition and Buckhead Community Improvement District, which raised approximately \$150,000 for construction.

- The 12 APD officers and two supervisors stationed at the precinct focus primarily on responding to traffic calls, which frees up other units for patrols and incident response.
- Public Safety Personnel - 212 APD Officers Hired - 9% Cost-of-living salary increase for sworn APD officers and E-911 personnel.
- Guns Taken Off the Streets - 2,958 Firearms confiscated by APD and 302 Guns removed from the streets through APD's gun buyback in October 2022.
- Last November, Mayor Dickens and Chief Schierbaum announced APD's first take-home car program for officers. This program, which was created in response to officer feedback, is designed to help boost recruitment and retention. The fleet of take-home vehicles also provides a visible and tangible sense of safety and security for Atlanta's neighborhoods.
- Handled less total calls for service in 2022 (76,543) compared to 2021 (86,281)
- Secured two major grants to support the One Safe City pillar, including the Child Safety Seat program (\$187k) which provides car seats for Atlanta residents and the Urban Area Security Initiative, in partnership with APD.
- Deployed over 200 devices to APD's Crime Investigation Division and Motor and Mounted Units to improve technology access and efficiency in public safety.
- City-hosted vaccination events for employees and residents resulted in 1238 people getting vaccinated. Of those, 385 received COVID-19 vaccinations at City events in 2022, including one event in partnership with the NFL Alumni Association.
- These events have resulted in at least 84% of City of Atlanta employees being vaccinated.
- FINANCE • Lease purchase financings to support public safety and City services and

operations: 65 vehicles for APD - \$3.48M;
58 vehicles for Solid Waste Services and 5
vehicles for the Office of Fleet Services -
\$11.5M; 2,866 radios for APD, AFRD and
Corrections - \$14M; 3 fire pumpers for
AFRD - \$2.15M; 3 helicopters for APD -
\$10.4M

BUDGET
SUMMARIES

FUND STRUCTURE

OPERATING AND CAPITAL FUNDS

SUMMARY OF OPERATING BUDGET BY FUNDS

SUMMARY OF OPERATING BUDGET BY
FUND AND DEPARTMENT

SUMMARY OF OPERATING BUDGET BY
FUND AND ACCOUNT GROUP

SUMMARY OF REVENUES AND EXPENSES

SUMMARY OF PERSONNEL

PROPOSED BUDGET
FY2024



FUND STRUCTURE

The City uses funds and account groups to report its financial position and the results of its operations. Fund accounting is designed to demonstrate legal compliance and to aid financial management by segregating transactions related to certain government functions or activities. The fund types established by the City are described below and throughout this document.

GOVERNMENTAL FUNDS

The **Governmental Funds** group is one of three fund groups in the City's budget. The funds in this Fund group, account for those transactions that are supported by general taxation, intergovernmental grants, special assessments, and other sources that are not restricted to enterprise operations or held in a trustee capacity.

- The *General Fund* is the City's primary operating fund. It accounts for all financial transactions of the City, except those required to be accounted for in another fund.
- The *Debt Service Fund* is used to account for the accumulation of resources and the subsequent disbursement of such resources to pay principal and interest on long-term debt of the City (other than certificates of participation and the debt of the tax allocation districts funds and enterprise funds). Bond ordinances require the City to account for debt service transactions in separate funds, to restrict the flow of cash between such funds, and to comply with various other covenants.
- The *Trust Fund* accounts for assets held by the City in a trustee capacity. A portion of the trust funds listed were established by trust agreements and are held for a specific purpose.
- The *Special Assessment Fund* accounts for the accumulation and expenditure of resources for various public improvements such as sidewalks, curbs and gutters, which are financed through assessments to individual property owners.
- The *Special Revenue Funds* account for activities carried out by the City under the terms of certain intergovernmental grants. It accounts for the proceeds of special revenue sources that are legally restricted to expenditures for specified purposes.

PROPRIETARY FUNDS

Proprietary Funds distinguish operating revenues and expenses from non-operating items. Operating revenues and expenses generally result from providing, producing, and delivering goods and services in connection with a proprietary fund's principal ongoing operations. Operating expenses for enterprise funds include the cost of sales and services, administrative expenses, and depreciation of capital assets. All revenues and expenses not meeting this definition are reported as non-operating revenues and expenses.

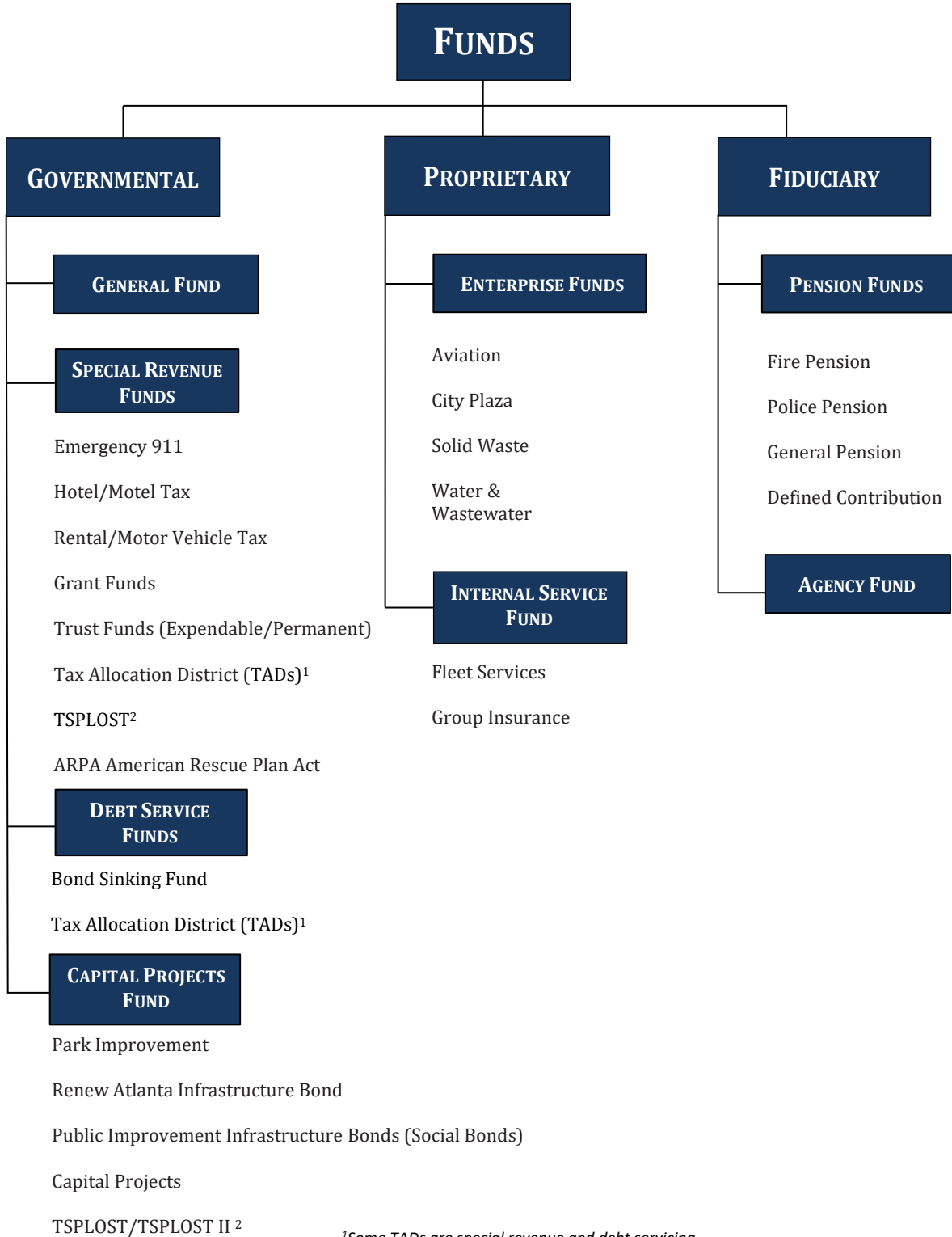
- *Enterprise Funds* are designed to be self-supporting. The Department of Watershed Management (DWM) Fund accounts for all activities associated with the provision and management of clean water, wastewater and storm water systems, and water pollution control services to individuals, organizations and other governmental units within and around the City. The Department of Aviation (DOA) Fund accounts for the activities of the William B. Hartsfield - Maynard H. Jackson Atlanta International Airport. Other enterprise funds include Solid Waste Services, and the City Plaza Fund.
- The *Internal Service Funds* account for the activities of Motor Transport (Fleet) Services, and Group Insurance transactions related to the provision of life, accident, and medical insurance benefits through outside insurance companies for permanent employees and retirees of the City.

FIDUCIARY FUNDS

Fiduciary Funds are used to report assets held in trust or agency capacity for others and therefore, cannot be used to support the governments' programs. Since the pension trust fund and agency funds cannot be used for governmental programs; they are not budgeted but are included in our audited financial statements.

- The *Agency Fund* accounts for various taxes and other receipts held in escrow for individuals, outside organizations, other governments and/or other funds.

CITY OF ATLANTA FUND STRUCTURE



¹Some TADs are special revenue and debt servicing.

² TSPLOST is special revenue and capital projects.

OPERATING AND CAPITAL FUNDS

The citywide fund structure can be divided into two areas: operating and capital. The operating budget is defined as the annual budget for routine, ongoing activities of an organizational unit. While the capital budget is typically established for specific projects, such as capital projects, grant funded projects, and other activities of a non-recurring nature.

OPERATING FUND STRUCTURE

The *General Fund* is the principal operating fund of the City and is used to account for all activities of the City not otherwise accounted for by a specified fund. It is also the largest of the City's funds and is comprised of mostly general tax revenues that provide basic city services, such as Police, Fire & Rescue, and Parks services.

Enterprise Funds are designed to be self-supported by user charges or fees. The Department of Aviation, City Plaza, Solid Waste Services, and Water & Wastewater Management are accounted for as enterprise funds. Separate fund accounts within each of the enterprise funds are required to be maintained in accordance with various bond ordinances:

- The *Aviation Revenue Fund* accounts for the accumulation of income and disbursement of funds associated with the operation and construction of the Hartsfield-Jackson Atlanta International Airport. These funds generate income primarily from leases and use agreements with airlines and with various concessionaires within the terminal facility and parking operations.
- The *City Plaza Fund* accounts for the revenues, expenses and bond proceeds incurred from the operation of the City Plaza Project. A portion of the bond proceeds will be used to reimburse the City for the acquisition costs of the City Plaza Project. Revenues for the fund are derived from rents from residents, tenants, and parking fees.
- Revenues generated from the *Solid Waste Services Fund* are from user fees or charges for specific services provided. This fund should be self-sufficient and charge adequate fees to pay for the level of service provided. The primary sources of revenues are garbage pick-up/disposal, recycling, street sweeping and rubbish collection.

- The *Water and Wastewater Fund* was established to account for all transactions associated with the operation, development and maintenance of the City's expansive water and wastewater infrastructure system. The system is financed by user charges for water and wastewater services.

Other funds include the *E-911 Fund* and the *Internal Service Funds*:

- The *E911 Fund* supports the E-911 center call taking and dispatching operation.
- The *E-911 Renewal Extension Fund* was created for the purpose of funding operating and project costs associated with the E-911 Communication Center.
- The activities of the *Internal Service Fund* are charged to internal departments to recoup its cost. The *Fleet Services Fund* is established for maintaining the City of Atlanta's fleet of vehicles and motorized equipment. The *Group Insurance Fund* is established through employer and employee contributions and used for the sole purpose of paying active and retired employees and their dependents medical, dental, vision, life and voluntary insurance premiums and expenses.

CAPITAL FUND STRUCTURE

All other funds (listed below) are considered *Capital Funds* and were established for a specific purpose, are non-recurring in nature or considered non-operating.

- Grant Funds
- Bond Funds
- Bond Sinking Funds
- Special Assessment Funds
- Trust Fund
- Agency Fund (Non-budgetary)
- Pension Trust Funds (Non-budgetary)

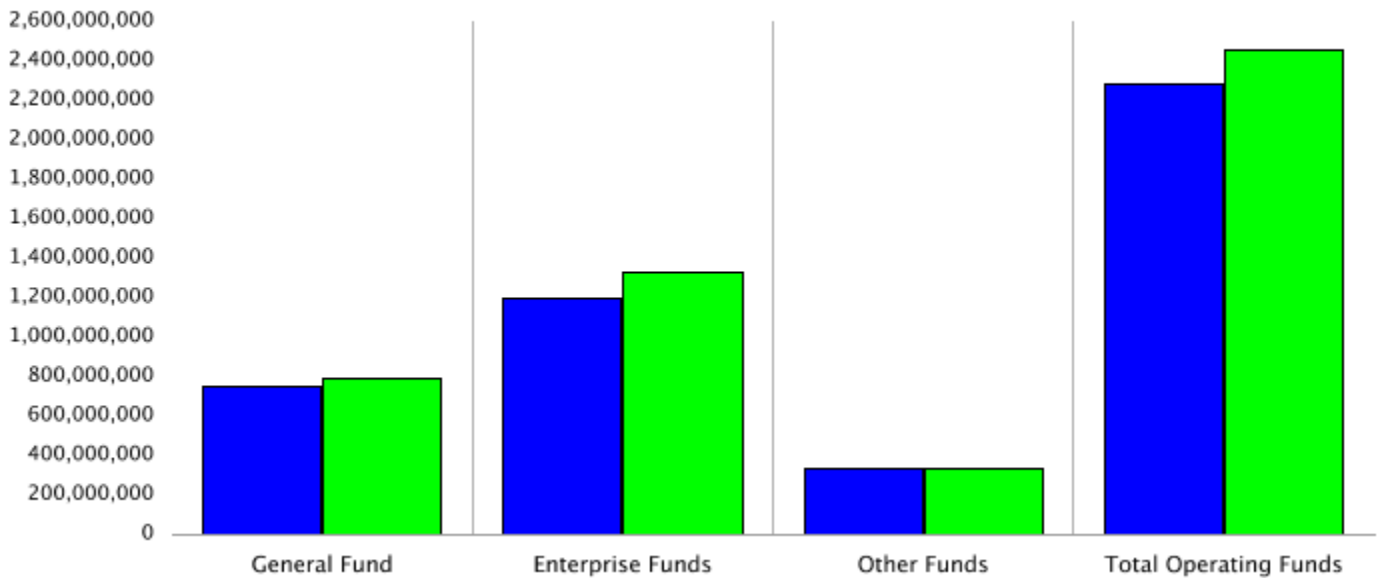


SUMMARY OF OPERATING BUDGET BY FUNDS

Final Proposed

| | FY22 Actual | FY23 Adopted Budget | FY24 Budget | \$ Incr/Decr | % Incr/Decr |
|-----------------------------------|------------------------|------------------------|------------------------|----------------------|----------------|
| General Fund | \$732,658,966 | \$754,200,000 | \$790,064,707 | \$35,864,707 | 4.76% |
| Enterprise Funds | | | | | |
| Airport Revenue Fund | \$354,443,851 | \$523,630,306 | \$654,728,693 | \$131,098,387 | 25.04% |
| City Plaza Project Fund | \$697,833 | \$1,003,003 | \$1,046,396 | \$43,393 | 4.33% |
| Solid Waste Services Revenue Fund | \$84,690,959 | \$60,769,998 | \$53,070,216 | (\$7,699,782) | (12.67%) |
| Water & Wastewater Revenue Fund | \$642,777,330 | \$610,144,603 | \$623,559,624 | \$13,415,021 | 2.20% |
| Total Enterprise Funds | \$1,082,609,973 | \$1,195,547,910 | \$1,332,404,929 | \$136,857,019 | 11.45% |
| Other Funds | | | | | |
| Fleet Service Fund | \$35,141,632 | \$35,139,706 | \$34,392,297 | (\$747,409) | (2.13%) |
| Group Insurance Fund | \$173,284,135 | \$188,057,945 | \$188,122,236 | \$64,291 | 0.03% |
| Hotel/Motel Tax Fund | \$81,967,853 | \$88,452,804 | \$88,528,440 | \$75,636 | 0.09% |
| Rental/Motor Vehicle Tax Fund | \$2,354,351 | \$1,925,049 | \$2,021,301 | \$96,252 | 5.00% |
| Emergency Telephone System | \$22,960,022 | \$23,930,261 | \$23,407,759 | (\$522,502) | (2.18%) |
| Total Other Funds | \$315,707,993 | \$337,505,765 | \$336,472,033 | (\$1,033,732) | (0.31%) |
| Total Operating Funds | \$2,130,976,932 | \$2,287,253,675 | \$2,458,941,669 | \$171,687,994 | 7.51% |

Operating Budget by Fund



| | | | | | |
|---|------|---------------|-----------------|---------------|-----------------|
| ■ | FY23 | \$754,200,000 | \$1,195,547,910 | \$337,505,765 | \$2,287,253,675 |
| ■ | FY24 | \$790,064,707 | \$1,332,404,929 | \$336,472,033 | \$2,458,941,669 |

The expenses for Aviation and Watershed include an equity transfer to its renewal and extension.



SUMMARY OF OPERATING BUDGET BY FUND AND DEPARTMENT

Final Proposed

| Fund/Department | FY22 Actual | FY23 Adopted | FY24 Budget | \$ Incr/Decr | % Incr/Decr |
|--|----------------------|----------------------|----------------------|----------------------|-----------------|
| General Fund | | | | | |
| City Council | \$9,867,664 | \$12,454,032 | \$12,869,359 | \$415,327 | 3.33% |
| Executive Offices | \$18,696,476 | \$20,658,725 | \$23,967,407 | \$3,308,682 | 16.02% |
| Department of Atlanta Information Management | \$34,163,879 | \$31,882,111 | \$33,651,605 | \$1,769,494 | 5.55% |
| Department Of Law | \$12,454,738 | \$7,659,279 | \$10,710,446 | \$3,051,167 | 39.84% |
| Department Of Corrections | \$14,412,893 | \$16,074,900 | \$17,892,545 | \$1,817,645 | 11.31% |
| Department Of Finance | \$17,514,187 | \$18,524,621 | \$18,647,415 | \$122,794 | 0.66% |
| Department Of Procurement | \$2,733,068 | \$2,689,165 | \$2,718,318 | \$29,153 | 1.08% |
| Department Of Public Works | \$62,625 | \$20,000,000 | \$20,037,806 | \$37,806 | 0.19% |
| Dept of Parks & Recreation | \$44,347,504 | \$44,607,935 | \$47,434,727 | \$2,826,792 | 6.34% |
| Judicial Agencies | \$12,043,185 | \$13,588,056 | \$15,030,427 | \$1,442,371 | 10.61% |
| Non-Departmental | \$93,394,710 | \$93,728,507 | \$106,142,268 | \$12,413,761 | 13.24% |
| Department Of Human Resources | \$7,110,739 | \$7,414,097 | \$7,627,338 | \$213,241 | 2.88% |
| Department Of Fire Services | \$106,242,624 | \$107,966,663 | \$109,039,866 | \$1,073,203 | 0.99% |
| Department Of Police Services | \$228,240,976 | \$235,694,306 | \$247,442,527 | \$11,748,221 | 4.98% |
| Department of City Planning | \$29,504,600 | \$23,048,987 | \$23,679,241 | \$630,254 | 2.73% |
| Department Of The Solicitor | \$8,073,070 | \$8,950,152 | \$9,307,758 | \$357,606 | 4.00% |
| Department of Ethics | \$1,704,389 | \$2,762,365 | \$1,420,558 | (\$1,341,807) | (48.57%) |
| Atlanta Citizens Review Board | \$1,245,773 | \$1,479,099 | \$1,637,975 | \$158,876 | 10.74% |
| Department Of Audit | \$1,702,800 | \$2,035,437 | \$1,954,934 | (\$80,503) | (3.96%) |
| Department Of Public Defender | \$4,011,626 | \$4,528,113 | \$4,589,998 | \$61,885 | 1.37% |
| Department Of Enterprise Asset Management | \$17,718,350 | \$15,907,041 | \$16,367,837 | \$460,796 | 2.90% |
| Department Of Customer Service | \$3,012,444 | \$3,670,344 | \$4,174,329 | \$503,985 | 13.73% |
| Atlanta Department of Transportation | \$62,929,956 | \$57,468,540 | \$50,342,696 | (\$7,125,844) | (12.40%) |
| Department of Grants and Community Development | \$1,470,689 | \$1,407,525 | \$1,421,195 | \$13,670 | 0.97% |
| Department of Labor and Employment Services | - | - | \$500,000 | \$500,000 | - |
| The Office of Inspector General | - | - | \$1,456,132 | \$1,456,132 | - |
| Total General Fund | \$732,658,966 | \$754,200,000 | \$790,064,707 | \$35,864,707 | 4.76% |
| Enterprise Funds | | | | | |
| Airport Revenue Fund | | | | | |
| Executive Offices | \$547,187 | \$946,116 | \$996,037 | \$49,921 | 5.28% |
| Department of Atlanta Information Management | \$229,883 | \$459,983 | \$417,206 | (\$42,777) | (9.30%) |
| Department Of Law | \$3,138,542 | \$6,857,954 | \$6,907,927 | \$49,973 | 0.73% |
| Department Of Finance | \$688,657 | \$1,264,140 | \$1,380,826 | \$116,686 | 9.23% |
| Department Of Procurement | \$1,225,376 | \$1,492,914 | \$1,119,553 | (\$373,361) | (25.01%) |
| Department Of Aviation | \$125,818,483 | \$303,480,658 | \$316,312,663 | \$12,832,005 | 4.23% |
| Non-Departmental | \$171,575,104 | \$146,390,537 | \$263,370,594 | \$116,980,057 | 79.91% |
| Department Of Human Resources | \$1,797,355 | \$2,073,151 | \$1,761,390 | (\$311,761) | (15.04%) |
| Department Of Fire Services | \$28,465,319 | \$32,918,769 | \$35,329,593 | \$2,410,824 | 7.32% |
| Department Of Police Services | \$19,753,008 | \$26,314,658 | \$25,632,414 | (\$682,244) | (2.59%) |
| Department of Ethics | \$449,835 | \$567,271 | \$390,154 | (\$177,117) | (31.22%) |
| Department Of Audit | \$755,102 | \$864,155 | \$876,127 | \$11,972 | 1.39% |
| The Office of Inspector General | - | - | \$234,209 | \$234,209 | - |
| Total Airport Revenue Fund | \$354,443,851 | \$523,630,306 | \$654,728,693 | \$131,098,387 | 25.04% |
| City Plaza Project Fund | | | | | |
| Non-Departmental | \$697,833 | \$1,003,003 | \$1,046,396 | \$43,393 | 4.33% |
| Total City Plaza Project Fund | \$697,833 | \$1,003,003 | \$1,046,396 | \$43,393 | 4.33% |
| Solid Waste Services Revenue Fund | | | | | |
| Executive Offices | \$140,611 | \$164,114 | \$162,563 | (\$1,551) | (0.95%) |
| Department of Atlanta Information Management | \$615,238 | \$1,363,848 | \$1,347,174 | (\$16,674) | (1.22%) |
| Department Of Finance | \$112,703 | \$318,680 | \$318,680 | \$0 | 0.00% |
| Department Of Procurement | \$23,525 | \$0 | \$0 | \$0 | - |
| Department Of Public Works | \$59,486,606 | \$50,825,438 | \$43,024,393 | (\$7,801,045) | (15.35%) |
| Department Of Watershed Management | \$678 | - | \$0 | \$0 | - |
| Non-Departmental | \$22,856,860 | \$6,743,666 | \$6,743,666 | \$0 | 0.00% |
| Department Of Human Resources | \$398,821 | \$439,977 | \$538,668 | \$98,691 | 22.43% |
| Department Of Customer Service | \$1,055,916 | \$866,784 | \$851,730 | (\$15,054) | (1.74%) |
| Atlanta Department of Transportation | - | \$47,491 | \$83,342 | \$35,851 | 75.49% |
| Total Solid Waste Services Revenue Fund | \$84,690,959 | \$60,769,998 | \$53,070,216 | (\$7,699,782) | (12.67%) |
| Water & Wastewater Revenue Fund | | | | | |
| Executive Offices | \$321 | \$13,870 | \$13,870 | \$0 | 0.00% |
| Department of Atlanta Information Management | \$3,232,917 | \$5,587,143 | \$5,464,950 | (\$122,193) | (2.19%) |
| Department Of Law | \$5,735,827 | \$7,029,463 | \$7,023,102 | (\$6,361) | (0.09%) |

SUMMARY OF OPERATING BUDGET BY FUND AND DEPARTMENT

Final Proposed

| Fund/Department | FY22 Actual | FY23 Adopted | FY24 Budget | \$ Incr/Decr | % Incr/Decr |
|--|------------------------|------------------------|------------------------|----------------------|----------------|
| Department Of Finance | \$851,475 | \$1,668,493 | \$1,795,468 | \$126,975 | 7.61% |
| Department Of Procurement | \$958,026 | \$1,061,772 | \$908,391 | (\$153,381) | (14.45%) |
| Department Of Public Works | \$647,090 | \$1,114,278 | \$935,790 | (\$178,488) | (16.02%) |
| Dept of Parks & Recreation | - | - | \$109,341 | \$109,341 | - |
| Department Of Watershed Management | \$201,837,339 | \$238,551,658 | \$255,982,541 | \$17,430,883 | 7.31% |
| Non-Departmental | \$423,099,219 | \$348,407,056 | \$344,737,647 | (\$3,669,409) | (1.05%) |
| Department Of Human Resources | \$2,149,403 | \$2,232,377 | \$2,136,348 | (\$96,029) | (4.30%) |
| Department Of The Solicitor | \$84,409 | \$87,569 | \$110,526 | \$22,957 | 26.22% |
| Department of Ethics | \$356,150 | \$514,800 | \$319,223 | (\$195,577) | (37.99%) |
| Department Of Audit | \$758,810 | \$864,155 | \$876,128 | \$11,973 | 1.39% |
| Department Of Customer Service | \$3,065,458 | \$3,011,969 | \$2,947,681 | (\$64,288) | (2.13%) |
| Atlanta Department of Transportation | \$884 | - | - | - | - |
| The Office of Inspector General | - | - | \$198,618 | \$198,618 | - |
| Total Water & Wastewater Revenue Fund | \$642,777,330 | \$610,144,603 | \$623,559,624 | \$13,415,021 | 2.20% |
| Other Funds | | | | | |
| Emergency Telephone System | | | | | |
| Department of Atlanta Information Management | \$497,949 | \$457,573 | \$543,243 | \$85,670 | 18.72% |
| Non-Departmental | (\$10,000) | \$2,717,302 | \$2,717,302 | \$0 | 0.00% |
| Department Of Police Services | \$22,472,073 | \$20,755,386 | \$20,147,214 | (\$608,172) | (2.93%) |
| Total Emergency Telephone System | \$22,960,022 | \$23,930,261 | \$23,407,759 | (\$522,502) | (2.18%) |
| Fleet Service Fund | | | | | |
| Executive Offices | \$60,710 | - | - | - | - |
| Department Of Finance | \$222,182 | \$290,407 | \$290,407 | \$0 | 0.00% |
| Department Of Procurement | \$70,427 | \$72,917 | \$72,389 | (\$528) | (0.72%) |
| Department Of Public Works | \$32,374,760 | \$30,971,871 | \$30,157,158 | (\$814,713) | (2.63%) |
| Non-Departmental | \$2,230,297 | \$3,607,581 | \$3,607,581 | \$0 | 0.00% |
| Department Of Human Resources | \$183,256 | \$196,930 | \$264,762 | \$67,832 | 34.44% |
| Total Fleet Service Fund | \$35,141,632 | \$35,139,706 | \$34,392,297 | (\$747,409) | (2.13%) |
| Group Insurance Fund | | | | | |
| Non-Departmental | \$171,945,919 | \$186,796,917 | \$186,496,917 | (\$300,000) | (0.16%) |
| Department Of Human Resources | \$1,338,216 | \$1,261,028 | \$1,625,319 | \$364,291 | 28.89% |
| Total Group Insurance Fund | \$173,284,135 | \$188,057,945 | \$188,122,236 | \$64,291 | 0.03% |
| Hotel/Motel Tax Fund | | | | | |
| Non-Departmental | \$81,967,853 | \$88,452,804 | \$88,528,440 | \$75,636 | 0.09% |
| Rental/Motor Vehicle Tax Fund | | | | | |
| Non-Departmental | \$2,354,351 | \$1,925,049 | \$2,021,301 | \$96,252 | 5.00% |
| Total Operating Funds | \$2,130,976,932 | \$2,287,253,675 | \$2,458,941,669 | \$171,687,994 | 7.51% |

SUMMARY OF OPERATING BUDGET BY FUND AND ACCOUNT GROUP

Final Proposed

General Fund

| FY22 Actual | FY23 Adopted | DESCRIPTION | FY24 Budget |
|----------------------|----------------------|---------------------------------------|----------------------|
| \$126,648,117 | \$132,863,069 | Salaries, Regular | \$153,204,317 |
| \$2,686,660 | \$3,473,838 | Salaries, Perm Part-Time | \$3,626,270 |
| \$151,332,005 | \$157,794,055 | Salaries, Sworn | \$165,533,166 |
| \$8,424,184 | \$8,598,983 | Salaries, Extra Help | \$5,715,755 |
| \$2,603,253 | \$2,325,348 | Salaries, Extra Help-Sworn | \$2,325,348 |
| \$18,716,962 | \$16,424,912 | Overtime | \$17,132,714 |
| \$21,271,659 | \$20,633,448 | Pen Cont Fire Pen Fd | \$20,316,014 |
| \$37,704,608 | \$38,328,432 | Pen Cont Police Pen Fd | \$38,499,259 |
| \$21,153,012 | \$22,681,009 | Pen Cont Gen Emp Pen Fd | \$22,213,006 |
| \$7,754,270 | \$11,327,730 | Defined Contribution | \$8,187,515 |
| \$4,495,344 | \$8,802,378 | Workers' Compensation | \$5,709,814 |
| \$63,746,707 | \$60,194,020 | Other Personnel Costs | \$62,170,436 |
| \$466,536,781 | \$483,447,222 | Sub Total | \$504,633,614 |
| \$98,443,280 | \$111,810,937 | Purchased / Contracted Services | \$109,364,323 |
| \$42,227,374 | \$38,539,868 | Supplies | \$39,354,263 |
| \$539,811 | \$6,951,704 | Capital Outlays | \$7,390,194 |
| \$17,272,112 | \$18,096,001 | Interfund / Interdepartmental Charges | \$19,482,617 |
| \$36,818,473 | \$34,838,892 | Other Costs | \$37,138,204 |
| \$7,780,423 | \$30,839,216 | Debt Service | \$35,174,830 |
| (\$46,855) | \$5,000,002 | Conversion / Summary | \$7,000,002 |
| \$63,087,566 | \$24,676,158 | Other Financing Uses | \$30,526,660 |
| \$266,122,185 | \$270,752,778 | Sub Total | \$285,431,093 |
| \$732,658,966 | \$754,200,000 | Total | \$790,064,707 |

ENTERPRISE FUNDS

Airport Revenue Fund

| FY22 Actual | FY23 Adopted | DESCRIPTION | FY24 Budget |
|----------------------|----------------------|---------------------------------------|----------------------|
| \$23,634,339 | \$59,451,514 | Salaries, Regular | \$65,579,787 |
| \$13,505 | - | Salaries, Perm Part-Time | - |
| \$9,906,795 | \$28,590,843 | Salaries, Sworn | \$28,595,506 |
| \$1,228,780 | \$1,645,969 | Salaries, Extra Help | \$2,122,619 |
| \$84,696 | - | Salaries, Extra Help-Sworn | \$288,000 |
| \$4,579,340 | \$7,393,279 | Overtime | \$10,000,246 |
| \$5,143,289 | \$4,843,668 | Pen Cont Fire Pen Fd | \$5,606,510 |
| \$2,102,790 | \$3,080,544 | Pen Cont Police Pen Fd | \$3,696,626 |
| \$2,489,912 | \$6,384,737 | Pen Cont Gen Emp Pen Fd | \$6,030,195 |
| \$1,265,564 | \$2,417,040 | Defined Contribution | \$3,118,898 |
| \$898,906 | \$462,351 | Workers' Compensation | \$293,103 |
| \$4,784,635 | \$18,410,199 | Other Personnel Costs | \$15,220,885 |
| \$56,132,550 | \$132,680,144 | Sub Total | \$140,552,375 |
| \$106,825,650 | \$214,669,171 | Purchased / Contracted Services | \$220,967,943 |
| \$13,385,898 | \$21,278,195 | Supplies | \$20,227,770 |
| \$37,121 | \$386,340 | Capital Outlays | \$15,000 |
| \$15,505,980 | \$14,657,196 | Interfund / Interdepartmental Charges | \$14,657,042 |
| \$6,663,976 | \$7,072,515 | Other Costs | \$7,491,761 |
| \$0 | - | Debt Service | - |
| \$0 | \$43,777,613 | Conversion / Summary | \$116,082,758 |
| \$155,892,674 | \$89,109,132 | Other Financing Uses | \$134,734,044 |
| \$298,311,301 | \$390,950,162 | Sub Total | \$514,176,318 |
| \$354,443,851 | \$523,630,306 | Total | \$654,728,693 |

SUMMARY OF OPERATING BUDGET BY FUND AND ACCOUNT GROUP

Final Proposed

City Plaza Project Fund

| FY22 Actual | FY23 Adopted | DESCRIPTION | FY24 Budget |
|------------------|--------------------|---------------------------------------|--------------------|
| - | - | Salaries, Regular | - |
| - | - | Salaries, Perm Part-Time | - |
| - | - | Salaries, Sworn | - |
| - | - | Salaries, Extra Help | - |
| - | - | Salaries, Extra Help-Sworn | - |
| - | - | Overtime | - |
| - | - | Pen Cont Fire Pen Fd | - |
| - | - | Pen Cont Police Pen Fd | - |
| - | - | Pen Cont Gen Emp Pen Fd | - |
| - | - | Defined Contribution | - |
| - | - | Workers' Compensation | - |
| - | - | Other Personnel Costs | - |
| - | - | Sub Total | - |
| \$0 | \$255,622 | Purchased / Contracted Services | \$299,015 |
| - | - | Supplies | - |
| - | - | Capital Outlays | - |
| (\$8,467) | \$37,941 | Interfund / Interdepartmental Charges | \$37,941 |
| \$0 | - | Other Costs | - |
| \$706,300 | \$709,440 | Debt Service | \$709,440 |
| - | - | Conversion / Summary | - |
| - | - | Other Financing Uses | - |
| \$697,833 | \$1,003,003 | Sub Total | \$1,046,396 |
| \$697,833 | \$1,003,003 | Total | \$1,046,396 |

Solid Waste Services Revenue Fund

| FY22 Actual | FY23 Adopted | DESCRIPTION | FY24 Budget |
|---------------------|---------------------|---------------------------------------|---------------------|
| \$15,538,015 | \$21,201,054 | Salaries, Regular | \$13,567,918 |
| \$1,122 | - | Salaries, Perm Part-Time | \$0 |
| - | - | Salaries, Sworn | - |
| \$380,195 | \$558,331 | Salaries, Extra Help | \$558,331 |
| - | - | Salaries, Extra Help-Sworn | - |
| \$2,272,305 | \$2,351,429 | Overtime | \$1,132,813 |
| \$0 | - | Pen Cont Fire Pen Fd | - |
| \$0 | - | Pen Cont Police Pen Fd | - |
| \$3,762,260 | \$4,123,224 | Pen Cont Gen Emp Pen Fd | \$3,185,823 |
| \$466,647 | \$496,764 | Defined Contribution | \$475,944 |
| \$1,774,246 | \$2,569,536 | Workers' Compensation | \$1,481,747 |
| \$4,229,550 | \$4,246,537 | Other Personnel Costs | \$3,408,617 |
| \$28,424,339 | \$35,546,875 | Sub Total | \$23,811,193 |
| \$40,195,744 | \$6,277,175 | Purchased / Contracted Services | \$10,967,945 |
| \$2,249,529 | \$1,522,556 | Supplies | \$1,532,552 |
| \$113,329 | \$56,640 | Capital Outlays | \$1,168,512 |
| \$9,688,631 | \$13,373,708 | Interfund / Interdepartmental Charges | \$11,309,618 |
| \$1,561,740 | \$1,535,397 | Other Costs | \$1,535,397 |
| \$292,990 | \$2,457,647 | Debt Service | \$2,457,647 |
| - | - | Conversion / Summary | - |
| \$2,164,658 | - | Other Financing Uses | \$287,352 |
| \$56,266,620 | \$25,223,123 | Sub Total | \$29,259,023 |
| \$84,690,959 | \$60,769,998 | Total | \$53,070,216 |

SUMMARY OF OPERATING BUDGET BY FUND AND ACCOUNT GROUP

Final Proposed

Water & Wastewater Revenue Fund

| FY22 Actual | FY23 Adopted | DESCRIPTION | FY24 Budget |
|----------------------|----------------------|---------------------------------------|----------------------|
| \$67,816,894 | \$77,790,346 | Salaries, Regular | \$75,316,722 |
| \$11,072 | - | Salaries, Perm Part-Time | - |
| \$0 | \$0 | Salaries, Sworn | - |
| \$1,303,841 | \$272,284 | Salaries, Extra Help | \$272,284 |
| \$0 | - | Salaries, Extra Help-Sworn | - |
| \$5,901,133 | \$4,302,370 | Overtime | \$4,302,370 |
| \$0 | - | Pen Cont Fire Pen Fd | - |
| (\$49,629) | - | Pen Cont Police Pen Fd | - |
| \$14,010,058 | \$14,373,999 | Pen Cont Gen Emp Pen Fd | \$12,758,196 |
| \$2,385,970 | \$2,220,420 | Defined Contribution | \$1,774,284 |
| \$928,880 | \$1,379,558 | Workers' Compensation | \$1,379,558 |
| \$17,057,727 | \$14,851,641 | Other Personnel Costs | \$14,865,490 |
| \$109,365,946 | \$115,190,618 | Sub Total | \$110,668,904 |
| \$57,490,834 | \$89,623,424 | Purchased / Contracted Services | \$100,340,803 |
| \$48,343,191 | \$53,778,540 | Supplies | \$62,987,077 |
| \$1,303,886 | \$31,870 | Capital Outlays | \$111,862 |
| \$16,200,870 | \$14,452,683 | Interfund / Interdepartmental Charges | \$14,452,683 |
| \$10,218,100 | \$33,999,010 | Other Costs | \$31,949,833 |
| \$14,721,863 | \$39,141,693 | Debt Service | \$32,472,875 |
| (\$10,145,774) | \$32,917,538 | Conversion / Summary | \$43,747,036 |
| \$395,278,415 | \$231,009,227 | Other Financing Uses | \$226,828,551 |
| \$533,411,384 | \$494,953,985 | Sub Total | \$512,890,720 |
| \$642,777,330 | \$610,144,603 | Total | \$623,559,624 |

SUMMARY OF OPERATING BUDGET BY FUND AND ACCOUNT GROUP

Final Proposed

OTHER FUNDS

Emergency Telephone System

| FY22 Actual | FY23 Adopted | DESCRIPTION | FY24 Budget |
|---------------------|---------------------|---------------------------------------|---------------------|
| \$6,502,926 | \$7,070,176 | Salaries, Regular | \$7,195,410 |
| \$37,152 | - | Salaries, Perm Part-Time | - |
| \$93,380 | - | Salaries, Sworn | - |
| \$302,899 | \$263,698 | Salaries, Extra Help | \$263,698 |
| \$0 | - | Salaries, Extra Help-Sworn | - |
| \$1,824,775 | \$923,905 | Overtime | \$923,905 |
| \$0 | - | Pen Cont Fire Pen Fd | - |
| \$47,748 | \$40,788 | Pen Cont Police Pen Fd | - |
| \$1,914,615 | \$1,841,282 | Pen Cont Gen Emp Pen Fd | \$1,482,504 |
| \$161,644 | \$181,618 | Defined Contribution | \$130,632 |
| \$730 | \$36,598 | Workers' Compensation | \$36,598 |
| \$1,763,774 | \$1,548,968 | Other Personnel Costs | \$1,351,784 |
| \$12,649,644 | \$11,907,033 | Sub Total | \$11,384,531 |
| \$2,910,249 | \$11,715,164 | Purchased / Contracted Services | \$11,715,164 |
| \$332,218 | \$203,064 | Supplies | \$203,064 |
| \$0 | - | Capital Outlays | - |
| - | - | Interfund / Interdepartmental Charges | - |
| \$89,905 | \$105,000 | Other Costs | \$105,000 |
| - | - | Debt Service | - |
| - | - | Conversion / Summary | - |
| \$6,978,006 | - | Other Financing Uses | - |
| \$10,310,379 | \$12,023,228 | Sub Total | \$12,023,228 |
| \$22,960,022 | \$23,930,261 | Total | \$23,407,759 |

Fleet Service Fund

| FY22 Actual | FY23 Adopted | DESCRIPTION | FY24 Budget |
|---------------------|---------------------|---------------------------------------|---------------------|
| \$6,633,546 | \$6,998,815 | Salaries, Regular | \$7,059,300 |
| \$0 | - | Salaries, Perm Part-Time | - |
| - | - | Salaries, Sworn | - |
| \$44,292 | - | Salaries, Extra Help | - |
| - | - | Salaries, Extra Help-Sworn | - |
| \$702,724 | \$334,065 | Overtime | \$534,668 |
| - | - | Pen Cont Fire Pen Fd | - |
| - | - | Pen Cont Police Pen Fd | - |
| \$1,670,720 | \$1,639,773 | Pen Cont Gen Emp Pen Fd | \$1,369,584 |
| \$205,357 | \$200,460 | Defined Contribution | \$167,244 |
| \$325,909 | \$107,578 | Workers' Compensation | \$107,578 |
| \$1,878,128 | \$1,481,251 | Other Personnel Costs | \$1,444,192 |
| \$11,460,676 | \$10,761,942 | Sub Total | \$10,682,566 |
| \$8,093,015 | \$6,631,198 | Purchased / Contracted Services | \$5,917,303 |
| \$13,143,463 | \$13,507,975 | Supplies | \$12,936,788 |
| \$104,128 | \$145,496 | Capital Outlays | \$850,442 |
| \$2,338,842 | \$4,070,557 | Interfund / Interdepartmental Charges | \$3,982,243 |
| \$1,507 | \$1,200 | Other Costs | \$1,617 |
| \$0 | \$21,338 | Debt Service | \$21,338 |
| - | - | Conversion / Summary | - |
| \$0 | - | Other Financing Uses | - |
| \$23,680,956 | \$24,377,764 | Sub Total | \$23,709,731 |
| \$35,141,632 | \$35,139,706 | Total | \$34,392,297 |

SUMMARY OF OPERATING BUDGET BY FUND AND ACCOUNT GROUP

Final Proposed

Group Insurance Fund

| FY22 Actual | FY23 Adopted | DESCRIPTION | FY24 Budget |
|----------------------|----------------------|---------------------------------------|----------------------|
| \$520,813 | \$670,709 | Salaries, Regular | \$749,028 |
| \$0 | - | Salaries, Perm Part-Time | - |
| - | - | Salaries, Sworn | - |
| \$58,975 | \$55,356 | Salaries, Extra Help | \$55,356 |
| - | - | Salaries, Extra Help-Sworn | - |
| \$235 | \$1,043 | Overtime | \$1,043 |
| - | - | Pen Cont Fire Pen Fd | - |
| - | - | Pen Cont Police Pen Fd | - |
| \$73,292 | \$96,672 | Pen Cont Gen Emp Pen Fd | \$81,240 |
| \$25,878 | \$22,536 | Defined Contribution | \$22,608 |
| \$0 | \$2,836 | Workers' Compensation | \$2,836 |
| \$756,730 | \$103,476 | Other Personnel Costs | \$104,808 |
| \$1,435,923 | \$952,628 | Sub Total | \$1,016,919 |
| \$349,815 | \$818,598 | Purchased / Contracted Services | \$818,598 |
| \$2,174 | \$3,563 | Supplies | \$3,563 |
| \$0 | - | Capital Outlays | - |
| \$1,966,219 | \$2,585,269 | Interfund / Interdepartmental Charges | \$2,585,269 |
| \$169,272,491 | \$183,697,887 | Other Costs | \$183,697,887 |
| \$257,513 | - | Debt Service | - |
| - | - | Conversion / Summary | - |
| \$0 | - | Other Financing Uses | - |
| \$171,848,212 | \$187,105,317 | Sub Total | \$187,105,317 |
| \$173,284,135 | \$188,057,945 | Total | \$188,122,236 |

Hotel/Motel Tax Fund

| FY22 Actual | FY23 Adopted | DESCRIPTION | FY24 Budget |
|---------------------|---------------------|---------------------------------------|---------------------|
| - | - | Salaries, Regular | - |
| - | - | Salaries, Perm Part-Time | - |
| - | - | Salaries, Sworn | - |
| - | - | Salaries, Extra Help | - |
| - | - | Salaries, Extra Help-Sworn | - |
| - | - | Overtime | - |
| - | - | Pen Cont Fire Pen Fd | - |
| - | - | Pen Cont Police Pen Fd | - |
| - | - | Pen Cont Gen Emp Pen Fd | - |
| - | - | Defined Contribution | - |
| - | - | Workers' Compensation | - |
| - | - | Other Personnel Costs | - |
| - | - | Sub Total | - |
| - | - | Purchased / Contracted Services | - |
| - | - | Supplies | - |
| - | - | Capital Outlays | - |
| - | - | Interfund / Interdepartmental Charges | - |
| - | - | Depreciation And Amortization | - |
| \$61,484,087 | \$66,348,448 | Other Costs | \$66,405,183 |
| - | - | Debt Service | - |
| - | - | Conversion / Summary | - |
| \$20,483,767 | \$22,104,356 | Other Financing Uses | \$22,123,257 |
| \$81,967,853 | \$88,452,804 | Sub Total | \$88,528,440 |
| \$81,967,853 | \$88,452,804 | Total | \$88,528,440 |

SUMMARY OF OPERATING BUDGET BY FUND AND ACCOUNT GROUP

Final Proposed

Rental/Motor Vehicle Tax Fund

| FY22 Actual | FY23 Adopted | DESCRIPTION | FY24 Budget |
|------------------------|------------------------|---------------------------------------|------------------------|
| - | - | Salaries, Regular | - |
| - | - | Salaries, Perm Part-Time | - |
| - | - | Salaries, Sworn | - |
| - | - | Salaries, Extra Help | - |
| - | - | Salaries, Extra Help-Sworn | - |
| - | - | Overtime | - |
| - | - | Pen Cont Fire Pen Fd | - |
| - | - | Pen Cont Police Pen Fd | - |
| - | - | Pen Cont Gen Emp Pen Fd | - |
| - | - | Defined Contribution | - |
| - | - | Workers' Compensation | - |
| - | - | Other Personnel Costs | - |
| - | - | Sub Total | - |
| - | - | Purchased / Contracted Services | - |
| - | - | Supplies | - |
| - | - | Capital Outlays | - |
| - | - | Interfund / Interdepartmental Charges | - |
| - | - | Depreciation And Amortization | - |
| \$2,354,351 | \$1,925,049 | Other Costs | \$2,021,301 |
| - | - | Debt Service | - |
| - | - | Conversion / Summary | - |
| - | - | Other Financing Uses | - |
| \$2,354,351 | \$1,925,049 | Sub Total | \$2,021,301 |
| \$2,354,351 | \$1,925,049 | Total | \$2,021,301 |
| \$2,130,976,932 | \$2,287,253,675 | Grand Total | \$2,458,941,669 |

The expenses for Aviation and Watershed include an equity transfer to its renewal and extension.

SUMMARY OF REVENUES AND EXPENSES

General Fund

| Revenues | FY22 Actuals | FY23 Adopted | FY24 Budget |
|--|----------------------|----------------------|----------------------|
| Property Taxes | \$251,806,721 | \$263,119,997 | \$289,930,245 |
| Public Utility, Alcoholic Beverage and Other Taxes | \$127,485,186 | \$123,700,000 | \$130,158,595 |
| Local Option Sales Taxes | \$142,370,256 | \$135,100,000 | \$137,528,239 |
| Licenses and Permits Revenue | \$153,979,993 | \$117,299,806 | \$111,149,993 |
| Other Revenue | \$1,977,033 | \$8,811,753 | \$7,409,233 |
| Charges For Current Services | \$4,903,811 | \$4,768,444 | \$4,676,884 |
| Federal Revenues | \$13,230,098 | \$0 | \$0 |
| State and Local Governments | \$10,546 | - | - |
| Fines, Forfeitures and Penalties | \$16,717,030 | \$17,800,000 | \$17,188,453 |
| Building Rentals and Concessions | \$3,656,942 | \$8,280,000 | \$17,178,565 |
| Indirect Costs Recovery | \$28,643,724 | \$30,820,000 | \$30,300,000 |
| Hotel & Motel Tax Revenue | \$20,483,767 | \$22,110,000 | \$22,132,110 |
| Pilot & Franchise Fees | \$20,512,897 | \$22,390,000 | \$22,412,390 |
| Total Revenues | \$785,778,003 | \$754,200,000 | \$790,064,707 |

| Expenditures | FY22 Actuals | FY23 Adopted | FY24 Budget |
|--|----------------------|----------------------|----------------------|
| Personnel Services and Employee Benefits | \$466,536,781 | \$483,447,222 | \$504,633,614 |
| Purchased / Contracted Services | \$98,443,280 | \$111,810,937 | \$109,364,323 |
| Supplies | \$42,227,374 | \$38,539,868 | \$39,354,263 |
| Capital Outlays | \$539,811 | \$6,951,704 | \$7,390,194 |
| Interfund / Interdepartmental Charges | \$17,272,112 | \$18,096,001 | \$19,482,617 |
| Other Costs | \$36,818,473 | \$34,838,892 | \$37,138,204 |
| Debt Service | \$7,780,423 | \$30,839,216 | \$35,174,830 |
| Conversion / Summary | (\$46,855) | \$5,000,002 | \$7,000,002 |
| Other Financing Uses | \$63,087,566 | \$24,676,158 | \$30,526,660 |
| Total Expenditures | \$732,658,966 | \$754,200,000 | \$790,064,707 |

SUMMARY OF REVENUES AND EXPENSES

Airport Revenue Fund

| Revenues | FY22 Actuals | FY23 Adopted | FY24 Budget |
|-------------------------|----------------------|----------------------|----------------------|
| Licenses And Permits | \$28,706 | \$24,000 | \$24,000 |
| Charges For Services | \$372,855,273 | \$521,120,241 | \$651,902,540 |
| Fines And Forfeiture | \$369,700 | \$0 | \$0 |
| Investment Income | \$994,890 | - | - |
| Miscellaneous Revenues | \$6,102,365 | \$2,486,065 | \$2,802,153 |
| Other Financing Sources | \$2,298 | \$0 | \$0 |
| Total Revenues | \$380,353,232 | \$523,630,306 | \$654,728,693 |

| Expenditures | FY22 Actuals | FY23 Adopted | FY24 Budget |
|--|----------------------|----------------------|----------------------|
| Personnel Services and Employee Benefits | \$56,132,550 | \$132,680,144 | \$140,552,375 |
| Purchased / Contracted Services | \$106,825,650 | \$214,669,171 | \$220,967,943 |
| Supplies | \$13,385,898 | \$21,278,195 | \$20,227,770 |
| Capital Outlays | \$37,121 | \$386,340 | \$15,000 |
| Interfund / Interdepartmental Charges | \$15,505,980 | \$14,657,196 | \$14,657,042 |
| Other Costs | \$6,663,976 | \$7,072,515 | \$7,491,761 |
| Conversion / Summary | \$0 | \$43,777,613 | \$116,082,758 |
| Other Financing Uses | \$155,892,674 | \$89,109,132 | \$134,734,044 |
| Total Expenditures | \$354,443,851 | \$523,630,306 | \$654,728,693 |

SUMMARY OF REVENUES AND EXPENSES

City Plaza Project Fund

| Revenues | FY22 Actuals | FY23 Adopted | FY24 Budget |
|------------------------|---------------------|---------------------|--------------------|
| Investment Income | (\$35,506) | - | \$42,390 |
| Miscellaneous Revenues | \$960,000 | \$1,003,003 | \$1,004,006 |
| Total Revenues | \$924,494 | \$1,003,003 | \$1,046,396 |

| Expenditures | FY22 Actuals | FY23 Adopted | FY24 Budget |
|---------------------------------------|---------------------|---------------------|--------------------|
| Purchased / Contracted Services | \$0 | \$255,622 | \$299,015 |
| Interfund / Interdepartmental Charges | (\$8,467) | \$37,941 | \$37,941 |
| Debt Service | \$706,300 | \$709,440 | \$709,440 |
| Total Expenditures | \$697,833 | \$1,003,003 | \$1,046,396 |

SUMMARY OF REVENUES AND EXPENSES

Solid Waste Services Revenue Fund

| Revenues | FY22 Actuals | FY23 Adopted | FY24 Budget |
|----------------------------|---------------------|---------------------|---------------------|
| Taxes | \$1,215,194 | \$1,050,515 | \$495,000 |
| Intergovernmental Revenues | \$37,326 | - | - |
| Charges For Services | \$64,096,340 | \$59,719,483 | \$52,575,216 |
| Investment Income | (\$184,023) | - | - |
| Miscellaneous Revenues | \$3,209 | - | - |
| Total Revenues | \$65,168,046 | \$60,769,998 | \$53,070,216 |

| Expenditures | FY22 Actuals | FY23 Adopted | FY24 Budget |
|--|---------------------|---------------------|---------------------|
| Personnel Services and Employee Benefits | \$28,424,339 | \$35,546,875 | \$23,811,193 |
| Purchased / Contracted Services | \$40,195,744 | \$6,277,175 | \$10,967,945 |
| Supplies | \$2,249,529 | \$1,522,556 | \$1,532,552 |
| Capital Outlays | \$113,329 | \$56,640 | \$1,168,512 |
| Interfund / Interdepartmental Charges | \$9,688,631 | \$13,373,708 | \$11,309,618 |
| Other Costs | \$1,561,740 | \$1,535,397 | \$1,535,397 |
| Debt Service | \$292,990 | \$2,457,647 | \$2,457,647 |
| Other Financing Uses | \$2,164,658 | - | \$287,352 |
| Total Expenditures | \$84,690,959 | \$60,769,998 | \$53,070,216 |

SUMMARY OF REVENUES AND EXPENSES

Water & Wastewater Revenue Fund

| Revenues | FY22 Actuals | FY23 Adopted | FY24 Budget |
|----------------------------|----------------------|----------------------|----------------------|
| Intergovernmental Revenues | (\$34,570) | - | - |
| Charges For Services | \$474,213,985 | \$481,604,397 | \$491,059,624 |
| Investment Income | (\$1,221,068) | \$700,000 | \$700,000 |
| Miscellaneous Revenues | \$12,389 | \$80,000 | \$130,000 |
| Other Financing Sources | \$191,685,870 | \$127,760,206 | \$131,670,000 |
| Total Revenues | \$664,656,606 | \$610,144,603 | \$623,559,624 |

| Expenditures | FY22 Actuals | FY23 Adopted | FY24 Budget |
|--|----------------------|----------------------|----------------------|
| Personnel Services and Employee Benefits | \$109,365,946 | \$115,190,618 | \$110,668,904 |
| Purchased / Contracted Services | \$57,490,834 | \$89,623,424 | \$100,340,803 |
| Supplies | \$48,343,191 | \$53,778,540 | \$62,987,077 |
| Capital Outlays | \$1,303,886 | \$31,870 | \$111,862 |
| Interfund / Interdepartmental Charges | \$16,200,870 | \$14,452,683 | \$14,452,683 |
| Other Costs | \$10,218,100 | \$33,999,010 | \$31,949,833 |
| Debt Service | \$14,721,863 | \$39,141,693 | \$32,472,875 |
| Conversion / Summary | (\$10,145,774) | \$32,917,538 | \$43,747,036 |
| Other Financing Uses | \$395,278,415 | \$231,009,227 | \$226,828,551 |
| Total Expenditures | \$642,777,330 | \$610,144,603 | \$623,559,624 |

SUMMARY OF REVENUES AND EXPENSES

Emergency Telephone System

| Revenues | FY22 Actuals | FY23 Adopted | FY24 Budget |
|-----------------------|---------------------|---------------------|---------------------|
| Taxes | \$202,447 | - | \$128,376 |
| Charges For Services | \$22,984,946 | \$23,930,261 | \$23,279,383 |
| Total Revenues | \$23,187,393 | \$23,930,261 | \$23,407,759 |

| Expenditures | FY22 Actuals | FY23 Adopted | FY24 Budget |
|--|---------------------|---------------------|---------------------|
| Personnel Services and Employee Benefits | \$12,649,644 | \$11,907,033 | \$11,384,531 |
| Purchased / Contracted Services | \$2,910,249 | \$11,715,164 | \$11,715,164 |
| Supplies | \$332,218 | \$203,064 | \$203,064 |
| Other Costs | \$89,905 | \$105,000 | \$105,000 |
| Other Financing Uses | \$6,978,006 | - | - |
| Total Expenditures | \$22,960,022 | \$23,930,261 | \$23,407,759 |

SUMMARY OF REVENUES AND EXPENSES

Fleet Service Fund

| Revenues | FY22 Actuals | FY23 Adopted | FY24 Budget |
|------------------------|---------------------|---------------------|---------------------|
| Charges For Services | \$34,407,719 | \$35,139,706 | \$34,392,297 |
| Investment Income | (\$40,450) | - | - |
| Miscellaneous Revenues | \$16,302 | \$0 | \$0 |
| Total Revenues | \$34,383,572 | \$35,139,706 | \$34,392,297 |

| Expenditures | FY22 Actuals | FY23 Adopted | FY24 Budget |
|--|---------------------|---------------------|---------------------|
| Personnel Services and Employee Benefits | \$11,460,676 | \$10,761,942 | \$10,682,566 |
| Purchased / Contracted Services | \$8,093,015 | \$6,631,198 | \$5,917,303 |
| Supplies | \$13,143,463 | \$13,507,975 | \$12,936,788 |
| Capital Outlays | \$104,128 | \$145,496 | \$850,442 |
| Interfund / Interdepartmental Charges | \$2,338,842 | \$4,070,557 | \$3,982,243 |
| Other Costs | \$1,507 | \$1,200 | \$1,617 |
| Debt Service | \$0 | \$21,338 | \$21,338 |
| Total Expenditures | \$35,141,632 | \$35,139,706 | \$34,392,297 |

SUMMARY OF REVENUES AND EXPENSES

Group Insurance Fund

| Revenues | FY22 Actuals | FY23 Adopted | FY24 Budget |
|-------------------------|----------------------|----------------------|----------------------|
| Charges For Services | \$166,522,248 | \$188,057,945 | \$188,122,236 |
| Miscellaneous Revenues | \$136,073 | - | - |
| Other Financing Sources | \$13,814 | - | - |
| Total Revenues | \$166,672,136 | \$188,057,945 | \$188,122,236 |

| Expenditures | FY22 Actuals | FY23 Adopted | FY24 Budget |
|--|----------------------|----------------------|----------------------|
| Personnel Services and Employee Benefits | \$1,435,923 | \$952,628 | \$1,016,919 |
| Purchased / Contracted Services | \$349,815 | \$818,598 | \$818,598 |
| Supplies | \$2,174 | \$3,563 | \$3,563 |
| Interfund / Interdepartmental Charges | \$1,966,219 | \$2,585,269 | \$2,585,269 |
| Other Costs | \$169,272,491 | \$183,697,887 | \$183,697,887 |
| Debt Service | \$257,513 | - | - |
| Total Expenditures | \$173,284,135 | \$188,057,945 | \$188,122,236 |

SUMMARY OF REVENUES AND EXPENSES

Hotel/Motel Tax Fund

Revenues

| | FY22 Actuals | FY23 Adopted | FY24 Budget |
|-----------------------|---------------------|---------------------|---------------------|
| Taxes | \$81,967,853 | \$88,452,804 | \$88,528,440 |
| Total Revenues | \$81,967,853 | \$88,452,804 | \$88,528,440 |

Expenditures

| | FY22 Actuals | FY23 Adopted | FY24 Budget |
|---------------------------|---------------------|---------------------|---------------------|
| Other Costs | \$61,484,087 | \$66,348,448 | \$66,405,183 |
| Other Financing Uses | \$20,483,767 | \$22,104,356 | \$22,123,257 |
| Total Expenditures | \$81,967,853 | \$88,452,804 | \$88,528,440 |

SUMMARY OF REVENUES AND EXPENSES

Rental/Motor Vehicle Tax Fund

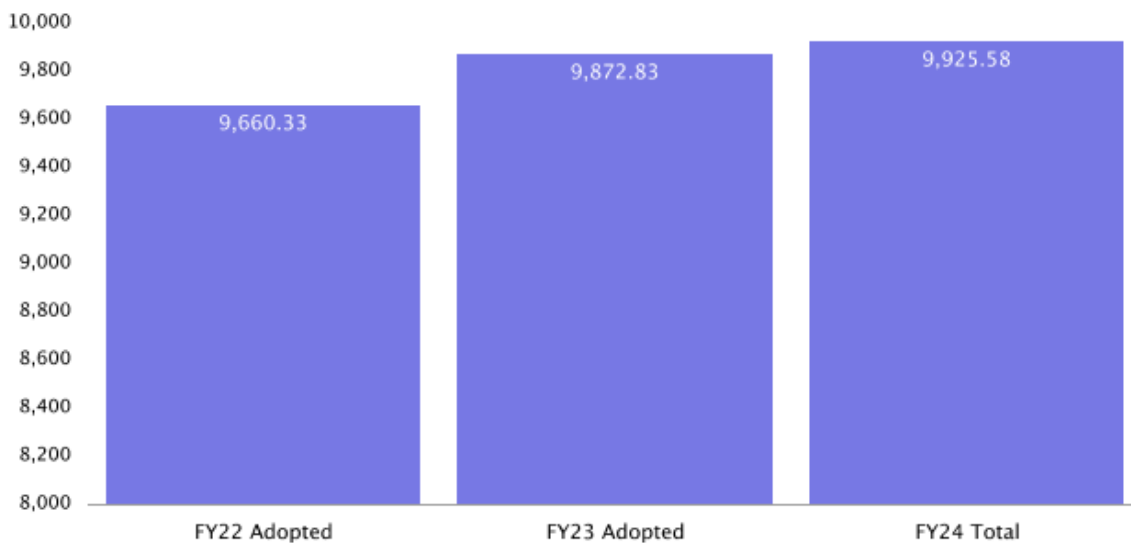
| Revenues | FY22 Actuals | FY23 Adopted | FY24 Budget |
|-----------------------|---------------------|---------------------|--------------------|
| Taxes | \$2,354,351 | \$1,925,049 | \$2,021,301 |
| Total Revenues | \$2,354,351 | \$1,925,049 | \$2,021,301 |

| Expenditures | FY22 Actuals | FY23 Adopted | FY24 Budget |
|---------------------------|---------------------|---------------------|--------------------|
| Other Costs | \$2,354,351 | \$1,925,049 | \$2,021,301 |
| Total Expenditures | \$2,354,351 | \$1,925,049 | \$2,021,301 |

SUMMARY OF PERSONNEL

| | FY22 | FY23 | FY24 Final Proposed | | | FY24 vs. |
|---|-----------------|-----------------|---------------------|---------------|-----------------|----------------|
| | Adopted | Adopted | Operating | Other | Total | FY23 Change |
| 030000 City Council | 48.00 | 48.00 | 51.00 | - | 51.00 | 3.00 |
| 040000 Executive Offices | 404.00 | 207.00 | 193.00 | 11.00 | 204.00 | (3.00) |
| 050000 Department of Atlanta Information Management | 162.00 | 162.00 | 154.00 | 1.00 | 155.00 | (7.00) |
| 080000 Department Of Law | 114.00 | 102.00 | 95.44 | 2.57 | 98.00 | (4.00) |
| 090000 Department Of Corrections | 13.00 | 215.00 | 209.00 | - | 209.00 | (6.00) |
| 100000 Department Of Finance | 166.00 | 163.00 | 155.00 | 2.00 | 157.00 | (6.00) |
| 110000 Department Of Procurement | 83.00 | 83.00 | 81.00 | 1.00 | 82.00 | (1.00) |
| 130000 Department Of Public Works | 669.00 | 680.00 | 678.00 | - | 678.00 | (2.00) |
| 140000 Dept of Parks & Recreation | 512.00 | 509.00 | 455.00 | 47.00 | 502.00 | (7.00) |
| 170000 Department Of Watershed Management | 1,609.00 | 1,612.00 | 1,329.00 | 276.00 | 1,605.00 | (7.00) |
| 180000 Department Of Aviation | 716.00 | 748.00 | 798.00 | 8.00 | 806.00 | 58.00 |
| 190000 Judicial Agencies | 183.00 | 185.00 | 187.00 | - | 187.00 | 2.00 |
| 220000 Department Of Human Resources | 143.00 | 141.00 | 135.00 | 5.00 | 140.00 | (1.00) |
| 230000 Department Of Fire Services | 1,184.33 | 1,187.33 | 1,211.33 | - | 1,211.33 | 24.00 |
| 240000 Department Of Police Services | 2,608.00 | 2,700.50 | 2,707.00 | - | 2,707.00 | 6.50 |
| 250000 Department of City Planning | 252.00 | 306.00 | 297.90 | 12.10 | 310.00 | 4.00 |
| 260000 Department Of The Solicitor | 88.00 | 88.00 | 88.00 | - | 88.00 | 0.00 |
| 270000 Department of Ethics | 15.00 | 24.00 | 12.00 | - | 12.00 | (12.00) |
| 280000 Atlanta Citizens Review Board | 9.00 | 14.00 | 14.00 | - | 14.00 | 0.00 |
| 290000 Department Of Audit | 20.00 | 18.00 | 19.00 | - | 19.00 | 1.00 |
| 300000 Department Of Public Defender | 46.00 | 46.00 | 46.00 | - | 46.00 | 0.00 |
| 310000 Department Of Enterprise Asset Management | 122.00 | 117.00 | 101.00 | - | 101.00 | (16.00) |
| 320000 Department Of Customer Service | 122.00 | 130.00 | 131.00 | - | 131.00 | 1.00 |
| 330000 Atlanta Department of Transportation | 366.00 | 375.00 | 374.25 | 1.50 | 375.75 | 0.75 |
| 340000 Department of Grants and Community Development | 6.00 | 12.00 | 20.50 | - | 20.50 | 8.50 |
| 350000 Department of Labor and Employment Services | - | - | - | - | - | - |
| 360000 The Office of Inspector General | - | - | 16.00 | - | 16.00 | 16.00 |
| Total Full-Time Equivalent Employees | 9,660.33 | 9,872.83 | 9,558.42 | 367.17 | 9,925.58 | 52.75 |

Summary of Personnel





REVENUE OVERVIEW

ECONOMIC OUTLOOK REVENUE FORECAST SUMMARY

PROPOSED BUDGET
FY 2024



THE ATLANTA MSA OUTLOOK FOR 2023

By Jeffrey M. Humphreys, *Terry College of Business, University of Georgia*

From peak-to-trough the Atlanta MSA lost 14 percent of its jobs to the COVID-19 recession. Job losses were heavy in air transportation, leisure & hospitality, and transportation equipment manufacturing. By late 2021, the metro area fully recovered its job losses. In mid-2022, Atlanta's job count exceeded its pre-pandemic high by 2.6 percent. The private sector rather than the public sector accounts for Atlanta's net job growth. Indeed, the number of government jobs is still below its pre-pandemic peak level. Economic development success, an educated workforce, an innovation hub, a tech hub, a logistics/distribution hub, and above-average population growth underpin Atlanta's strong economic performance.

Atlanta is the cultural center of the Southeast. The MSA's politics are very business friendly. Atlanta is a major business and professional services hub. Atlanta is a well-established transportation and logistics hub. Atlanta is an innovation hub. Atlanta is an information hub. The deployment of 5G – the latest generation of cellular networks benefits Atlanta. In addition, entrepreneurship thrives in Atlanta.

The Atlanta MSA's economy and its economic growth are diverse, which decreases the economic risk associated with living and doing business in Atlanta. The area's leading high wage industries include computer systems design, management of companies and enterprises, offices of physicians, and the federal government. Leading mid-wage industries include general medical and surgical hospitals, warehousing & storage, and state & local government. The leading low-wage industries are restaurants, employment services companies, retailers, and grocery stores.

In order, the Atlanta MSA's top ten employers are Delta Air Lines, Emory University & Emory Healthcare, Home Depot, Northside Hospital, Piedmont Healthcare, Publix, WellStar Health Systems, Kroger, AT&T, and UPS. None of the Atlanta area's top ten employers are government organizations. Atlanta is home to the Coca Cola Company – the area's 14th largest employer with about 8,000 workers.

The population's level of educational attainment exceeds the national average, providing essential talent to the area's innovation ecosystem. Prior to COVID-19, Atlanta's hospitality industry was thriving, but due to Atlanta's long-time focus on business rather than leisure travel the metro area's hospitality industry will struggle to fully recover from the pandemic-recession. Food services & drinking places are recovering much faster than lodging. Atlanta's large healthcare industry's recovery accelerated in 2022. Consequently, healthcare employment surpasses its pre-pandemic peak level and continues to grow. Healthcare should fare well in 2023. Healthcare will be an important driver of the metro area's economy, helping to offset recessionary forces.

The Atlanta MSA is dependent on two highly cyclical industries – distribution and new construction. In 2023, distribution will continue to expand, albeit more slowly than in 2021-22. In contrast, construction activity will decline. Exports account for about 6.2 percent of the area's GDP. The MSA therefore is not overly dependent on export markets. Immigrants account for 13.8 percent of the MSA's population, ranking 89th among all MSAs. Thus, more restrictive US immigration laws and/or stricter enforcement of existing immigration laws have hurt Atlanta's economy. The Atlanta MSA's main long-

term weakness is an overburdened infrastructure. The Atlanta's MSA's main short-term vulnerability is an overvalued housing market.

Atlanta has many high-tech jobs – 6.4 percent of total employment in the Atlanta MSA versus 4.8 percent for Georgia and 5.4 percent for the US. The area's high concentration of college-educated workers, business partners, cyber security, high-tech companies, innovation centers, and research universities will continue to attract high technology companies in life sciences, software development, research & development, healthcare IT, professional & business services, transportation & logistics, and advanced manufacturing. The CDC and nonprofits such as the national headquarters of the American Cancer Society and the Arthritis Foundation attract life sciences companies. New high-tech developments (e.g., healthcare IT, Fintech, cyber security, software development, mobile apps, and corporate innovation centers) are growing rapidly in Atlanta. That growth will continue.

Atlanta's high-tech development depends on easy access to quality universities, especially university research centers that transfer innovative ideas and technologies to local businesses. For example, the innovation district that Georgia Tech developed around Tech Square has achieved the critical mass needed to attract many high-tech companies to Midtown Atlanta. In 2022, Georgia Tech began construction on Science Square, a massive innovation district adjacent to the campus that will catalyze the development of the life sciences and bio-tech industries.

The innovation ecosystem in Midtown attracts established high-tech companies, high-tech startups, innovation centers, research and development centers, consulting companies, service providers, as well as venture capitalists. This vibrant, high-tech innovation district is booming. In 2022, McKinsey & Company announced

plans to establish a tech hub in Midtown, hiring 700 people by 2025. In 2021, Micro Technology, one of the world's largest semiconductor manufacturers, announced that it would open a memory design center in Midtown Atlanta in 2022, creating 500 new high-tech jobs.

In 2021, Cisco announced that it will build a talent and collaboration center in Midtown Atlanta that will create 700 jobs. In 2021, Visa announced that it would open a Fin-Tech hub in Midtown Atlanta that would create about 1,000 jobs over several years. In 2021, FanDuel Group, a leading sports-tech entertainment company, announced that it would open a technology campus in Midtown Atlanta, creating over 900 jobs over the next five years. GreyOrange, a producer of AI-enabled software and robotics for fulfillment automation announced that it would relocate its global headquarters to metro Atlanta, reflecting the area's twin roles as a tech-hub and a logistics-hub. Of course, sustaining growth will require additional talent.

Compared to other large metropolitan areas with strong links to global markets the costs of doing business in the Atlanta MSA are low. Companies and nonprofit organizations looking to lower costs will continue to relocate to Atlanta. Access to workers, especially skilled labor, is vital to business success. Despite the limit that traffic congestion places on realistically accessible workers, many companies are attracted to Atlanta due to the large and diverse pool of workers. The pool of talent is broad and deep for occupations that require a college degree as well as for occupations that do not require college degrees. In addition, the high concentration of colleges and universities ensures a large supply of experienced faculty, newly minted college graduates, and student interns. The combination of low costs, strong net migration of talent, and a high concentration of colleges and universities helps the Atlanta MSA outperform most US metros when it comes to broad-based business startup

rates. Less positively, stricter issuance of H-1B and H4 visas limits Atlanta's ability to attract international talent. This is a headwind for the growth of Atlanta's high-technology industries.

The pace of job growth in the Atlanta MSA will exceed the pace expected for the nation and match the rate expected for the state. Atlanta's high concentration of service producing industries, IT companies, distribution companies, e-commerce fulfillment centers, institutions of higher education, health care providers, life sciences companies and headquarters operations will keep Atlanta's labor market relatively healthy. It will help that many of the large economic development projects announced over 2020-22 by the Georgia Department of Economic Development are located in the metropolitan area.

Due to COVID-19, Atlanta's high dependence on air transportation was a negative economic factor in 2020-21, but leisure and business travelers are returning to the skies. Increasing activity at Hartsfield-Jackson International Airport will support Atlanta's economic growth in 2023. Planned improvements at the airport bode well for Atlanta's future growth. In most years, the airport is the world's busiest for passenger traffic. It has excellent access to mass transit. Extreme weather events capable of shutting down the airport are rare. The airport makes the Atlanta area an ideal location to operate corporate headquarters due to its large number of direct domestic and international flights. In post-pandemic America, multi-state and multi-national companies based in Atlanta will fly executives and salespeople everywhere almost every day.

Production sites near Hartsfield-Jackson International Airport and/or near cold storage facilities appeal to manufacturers of perishable biomedical products (e.g., plasma-based pharmaceuticals) that require cold storage and cold shipping. Lightweight, highly perishable, or time-

sensitive products are well suited to air transportation, and therefore many high-tech production companies consider the extensive air cargo facilities at Hartsfield-Jackson to be essential to their operations. The airport also makes Atlanta an excellent hub from which to manage operations or provide goods and services to a geographically dispersed client base.

Prior to the pandemic, Atlanta was the sixth most-visited city by U.S. visitors – behind only Orlando in the South. That high ranking was mostly due to Atlanta's large meetings and convention industry, which focused primarily on business travelers. The metro Atlanta market ranks seventh among US cities in terms of its inventory of hotel rooms. The area's high reliance on business travel was a major deterrent to economic recovery, but at this point low-cost virtual travel is baked into the industry's baseline level of activity. The business travel industry is in a position to contribute to the area's economy, but the industry's full recovery will take several years.

Prior to the pandemic, the Georgia Aquarium was Atlanta's most popular attraction. Recent expansions of the Georgia Aquarium (e.g., "Sharks! Predators of the Deep") should boost its popularity further. Full recovery of hotel occupancy rates could take several years. Looking forward, airport improvements and more compelling attractions will help Atlanta to become even more popular as a destination for tourists, people attending business meetings & conventions, trade shows, as well as sporting/cultural events. In mid-2023, Porsche Cars of North America is slated to open a second track at its Experience Center in Atlanta.

The Atlanta MSA is highly specialized in transportation, logistics, warehousing, and wholesale trade, with employment concentrated these inherently cyclical industries. In 2022, Proctor & Gamble announced that it would create 350 jobs at

a new distribution facility in Butts County. In 2022, Duluth Trading Company announced that it will build a distribution center and fulfillment facility in Bartow County, creating 300 jobs. In 2022, Ryder System announced that it would open a new high-tech distribution center in Locust Grove, creating 250 jobs. In 2021, Hapag-Lloyd, a multinational liner shipping company, announced that it would build its new North American headquarters in Dunwoody.

In 2021, Vanderlande Industries announced an expansion of their North American headquarters in Cobb County, adding 500 jobs in Marietta. In mid-2021, Freshly Inc. will build a new distribution center in Clayton County, creating 665 jobs. Earlier in 2021, Freshly Inc. opened a distribution center in Cobb County, creating 250 jobs.

In 2023, Atlanta will continue to develop as a high-tech inland port for transportation, distribution and warehousing products. The connectivity of Georgia's ports to the interstate system, rail, and air cargo is excellent. Among major US metros, Atlanta is a relatively low-cost, low-risk place to operate a warehouse. A substantial amount of high-tech warehouse/distribution space is under construction, which will provide the capacity for additional growth of Atlanta transportation and logistics cluster.

Given the federal budget situation, one major long-term plus for Atlanta is that the metro area is not very dependent on federal government jobs. The Atlanta MSA's only sizable federal employer is the CDC – about 8,400 employees. We expect the CDC to grow in the wake of the pandemic. Federal, state, and local government jobs combined account for only about 12 percent of total employment in metro Atlanta versus 15 percent for the state and the nation. Thus, slow growth of the public-sector should be less problematic for Atlanta's overall economic growth than for growth elsewhere in Georgia or the nation.

Another reason why Atlanta's economy will grow faster than the national economy is favorable demographics. Net domestic migration ensures that the Atlanta MSA's population expands about twice as fast as that of the nation, which is quite an accomplishment for one of the nation's largest metro areas.

By population, the Atlanta MSA ranks 5th among all US MSAs. The main sources of people moving to the Atlanta MSA are New York, Gainesville, Fort Lauderdale, Chicago, Miami, Los Angeles, Orlando, Tampa, and Washington DC. The age structure of the Atlanta MSA's population favors economic growth with larger than average proportions of Gen Z, Millennials, and Gen X and lower than average proportions of Baby Boomer and Silent/Greatest generations. Educational attainment exceeds the national average. One challenge, however, is that foreign net migration is much lower than a decade ago.

Due to above average growth in employment and population, the Atlanta MSA's housing market is stronger than most other large US MSAs. The MSA's housing market is the nation's 5th largest when measured in terms of total housing units. Due to higher mortgage rates – and decreased affordability – housing market conditions will weaken in 2023.

As of mid-2022, Atlanta's home prices were 48 percent above their pre-pandemic recession peak levels. The most recently posted year-over-year price increase – between 2021 Q2 and 2022 Q2 – was 27 percent. The metro area's homes are overvalued. In 2023, we expect home prices to decline moderately, but not sharply. We do not expect a repeat of the housing bust that was the hallmark of the Great Recession.

Nonetheless, even modest declines in home prices will dampen spending on home renovations, repairs, and improvements. Despite overvaluation, Atlanta's

homebuilding market is fundamentally healthy. Above-average population growth due to strong net migration, above-average job growth (including many high-paying jobs) and low vacancy rates will support Atlanta's housing market. The long-term prospects for the metro area's housing industry are good.

ATLANTA MSA BASELINE FORECAST, 2022-2023

| Atlanta, MSA | 2018 | 2019 | 2020 | 2021 | 2022 | 2023 |
|---|---------|---------|---------|---------|---------|---------|
| Real Gross Metro Product, Bil of 2012\$ | 370.2 | 385.4 | 369.4 | 399.1 | 409.9 | 409.0 |
| Percent change | 3.8 | 4.1 | -4.2 | 8.0 | 2.7 | 0.0 |
| Nonfarm Employment (thousands) | 2,786.8 | 2,851.7 | 2,702.6 | 2,815.5 | 2,967.5 | 2,970.5 |
| Percent change | 2.1 | 2.3 | -5.2 | 4.2 | 5.4 | 0.1 |
| Personal Income, Bil of \$ | 317.8 | 339.0 | 359.7 | 388.4 | 403.9 | 423.3 |
| Percent change | 5.9 | 6.7 | 6.1 | 8.0 | 4.0 | 4.8 |
| Population (thousands) | 5,962.7 | 6,039.8 | 6,101.1 | 6,144.1 | 6,193.2 | 6,236.6 |
| Percent change | 1.3 | 1.3 | 1.0 | 0.7 | 0.8 | 0.7 |
| Unemployment Rate (percent) | 3.8 | 3.4 | 6.8 | 3.9 | 2.9 | 3.4 |

Source: The Selig Center for Economic Growth, Terry College of Business, The University of Georgia.

ATLANTA MSA BASELINE FORECAST, 2023-2028

| Atlanta, MSA | 2023 | 2024 | 2025 | 2026 | 2027 | 2028 |
|---|---------|---------|---------|---------|---------|---------|
| Real Gross Metro Product, Bil of 2012\$ | 409.9 | 422.6 | 434.9 | 445.7 | 456.9 | 468.3 |
| Percent change | 0.0 | 3.1 | 2.9 | 2.5 | 2.5 | 2.5 |
| Nonfarm Employment (thousands) | 2,970.5 | 3,026.9 | 3,072.3 | 3,118.4 | 3,165.2 | 3,212.7 |
| Percent change | 0.1 | 1.9 | 1.5 | 1.5 | 1.5 | 1.5 |
| Personal Income, Bil of \$ | 423.3 | 453.0 | 482.4 | 512.3 | 544.1 | 577.8 |
| Percent change | 4.8 | 7.0 | 6.5 | 6.2 | 6.2 | 6.2 |
| Population (thousands) | 6,236.6 | 6,292.7 | 6,349.3 | 6,406.5 | 6,464.1 | 6,522.3 |
| Percent change | 0.7 | 0.9 | 0.9 | 0.9 | 0.9 | 0.9 |
| Unemployment Rate (percent) | 3.4 | 3.2 | 3.1 | 3.0 | 3.0 | 3.0 |

Source: The Selig Center for Economic Growth, Terry College of Business, The University of Georgia.

REVENUE FORECAST SUMMARY

FORECAST METHODOLOGY

The City's Department of Finance - Office of Revenue reviews various economic publications from Deloitte Consulting, LLC and various academic entities including the Selig Center for Economic Growth, the Carl Vinson Institute of Government at the University of Georgia, the Economic Forecasting Center, and the Andrew Young School of Public Policy at Georgia State University. These partnerships have aided City management in the development of financial forecast and gain important independent economic analyses, metrics, and training which are integrated into our multi-year revenue model. Key metrics reviewed are the S&P Case-Shiller Index, Atlanta Gross Metro Product, Atlanta Unemployment rate, Building Permits, Construction Activity, Jones, Lang, LaSalle Office Vacancy Rates, CBRE Hotel Occupancy Rates and Revenue Per Available Rooms, Atlanta Personal Income, U.S. & Atlanta Consumer Price Index (% Annualized), and Georgia State Product by Sector. The City Office of Revenue uses the Municast Financial modeling software by inputting the aforementioned key metrics into the tool as an enhancement to the development of multi-year forecasts.

City Charter Requirement

The responsibility for revenue anticipations and specified appropriations is fixed by law through the Budget Commission. The Budget Commission members approve revenue anticipations for all City operating funds in June of each year.

Revenue Anticipations

The FY2023 General Fund Revenue Forecast, as of the date of this Proposed Budget, is \$795

million and is on pace to exceed the revenue amount adopted by the Budget Commission in June of 2022.

The estimated FY2024 General Fund Revenue Anticipation that is forecasted in this Proposed Budget is \$790 million.

The City Finance team expects that 2023 current year property tax revenues will continue to grow. The growth is attributed primarily to taxable market-based growth allowable from the passage of HB820 and to new construction. The FY2024 budget also maintains the 0.67 operating mill rate increase for Solid Waste rate funding that was approved in FY2023. As of the development of this Proposed Budget, the City has not received from the Tax Assessor's office the 2023 tax digest values which are expected to support an increase in property tax revenues. The City also relies on historic and other independent economic data including the Case-Shiller Index, which is a national housing price index, to determine City property valuation trends and estimates.

The City's property tax base is a primary component of City General Fund revenues accounting for approximately thirty one percent of General Fund revenues. Property tax revenues have continued to increase, which began in 2014 due to an improved real estate market. The City continues to demonstrate a measured approach by continuing to estimate property tax revenue growth conservatively. More discussion on the Property Tax revenue assumptions is provided later in the trend narrative. Sales tax revenue is the next largest share of General Fund revenues accounting for approximately seventeen percent of General Fund revenues.

Sales tax revenue remains highly elastic and continues to demonstrate greater than expected receipts. This is due in part to changes in state law which allowed for the taxation of online retailers (HB61) and the higher cost for current goods and services during this high inflation environment. The lodging market, which is the driver for hotel/motel tax revenues, is expected to continue to recover as business travel has yet to fully return. However, hotel/motel is still a major contributor to the City's currently improved economic condition. The Selig and other reports provide additional insight under the hotel/motel narrative section.

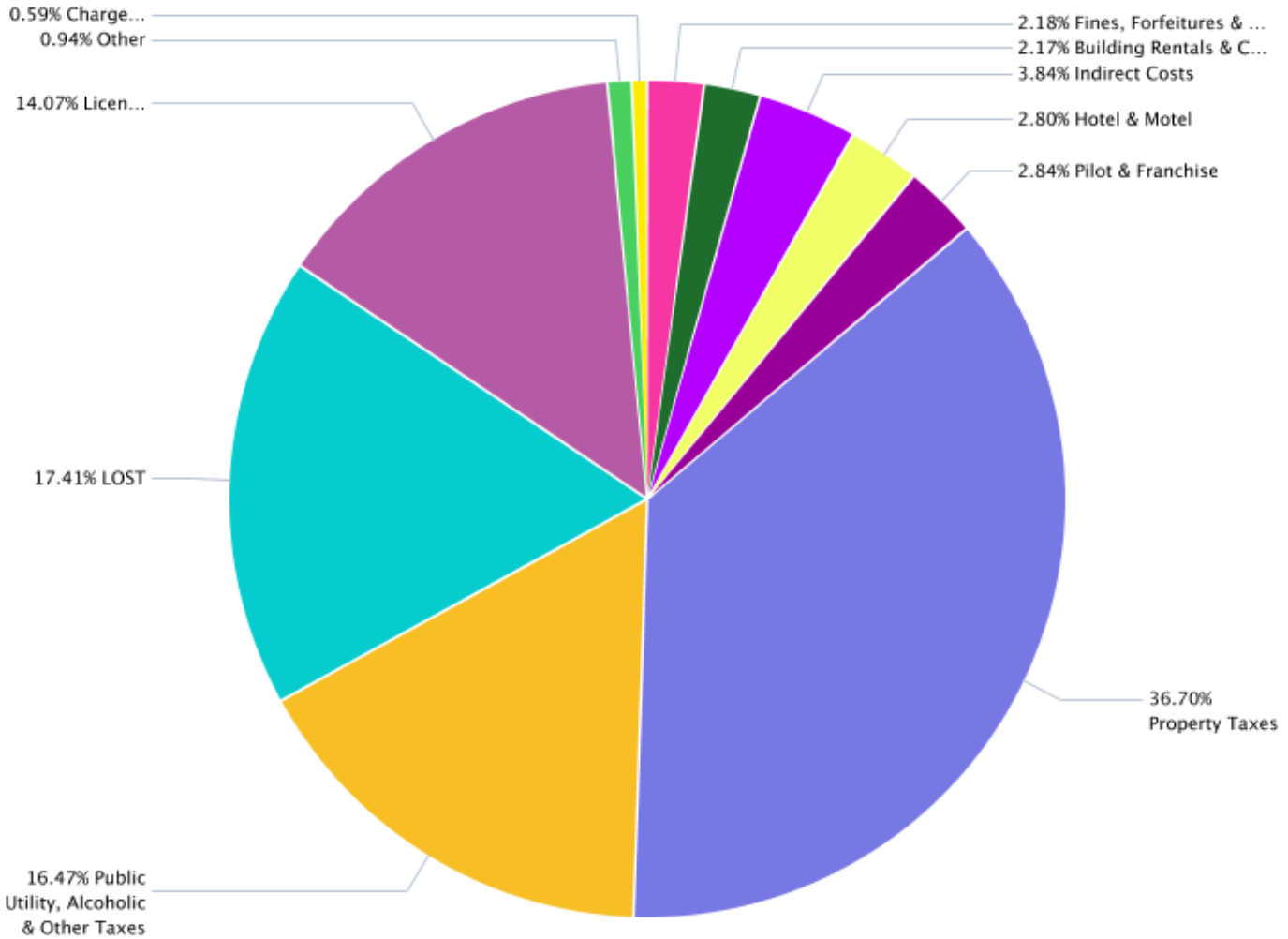
The FY2024 General Fund Revenue anticipation is consistent with the City Charter requirements and the City Finance team continues to exercise fiscal discipline in the preparation of the revenue forecast.

Furthermore, the City Finance senior management team continuously monitors Budget versus Actual revenue performance on a monthly basis in order to make timely forecast revisions compared to the adopted budget to ensure that the City remains in a stable financial position.

REVENUE BY MAJOR CATEGORY

General Fund

| | FY21 Actual | FY22 Actual | FY23 Adopted | FY24 Final Proposed | % |
|--|----------------------|----------------------|----------------------|------------------------|-------------|
| Property Taxes | 234,662,148 | 251,806,721 | 263,119,997 | 289,930,245 | 36.70 |
| Public Utility, Alcoholic Beverage and Other Taxes | 105,179,558 | 127,485,186 | 123,700,000 | 130,158,595 | 16.47 |
| Local Option Sales Taxes | 117,587,559 | 142,370,256 | 135,100,000 | 137,528,239 | 17.41 |
| Licenses and Permits Revenue | 84,794,239 | 153,979,993 | 117,299,806 | 111,149,993 | 14.07 |
| Other Revenue | 15,687,388 | 1,977,033 | 8,811,753 | 7,409,233 | 0.94 |
| Charges For Current Services | 4,606,856 | 4,903,811 | 4,768,444 | 4,676,884 | 0.59 |
| Federal Revenues | 64,401,969 | 13,230,098 | - | - | - |
| State and Local Governments | 18,984 | 10,546 | - | - | - |
| Fines, Forfeitures and Penalties | 10,695,005 | 16,717,030 | 17,800,000 | 17,188,453 | 2.18 |
| Building Rentals and Concessions | 3,502,416 | 3,656,942 | 8,280,000 | 17,178,565 | 2.17 |
| Indirect Costs Recovery | 38,288,281 | 28,643,724 | 30,820,000 | 30,300,000 | 3.84 |
| Hotel & Motel Tax Revenue | 6,833,229 | 20,483,767 | 22,110,000 | 22,132,110 | 2.80 |
| Pilot & Franchise Fees | 20,876,786 | 20,512,897 | 22,390,000 | 22,412,390 | 2.84 |
| Total | \$707,134,418 | \$785,778,003 | \$754,200,000 | \$790,064,707 | 100% |





GENERAL FUND

The General Fund is the primary operating governmental fund for the City of Atlanta, capturing revenues and expenditures for general operations.

PROPERTY TAXES

This major revenue category consists of various revenue sources including current and prior year property taxes, intangible recording & real estate transfer taxes, penalties and interest from delinquent property taxes, and payments in lieu of taxes.

| Major Revenue Category | FY2021 Actual | FY2022 Actual | FY2023 Adopted | FY2024 Proposed |
|------------------------|---------------|---------------|----------------|-----------------|
| Property Taxes | \$234,662,148 | \$251,806,721 | \$263,119,997 | \$289,930,245 |

A summation of total revenues within this major category and a breakdown of some of the key revenue contributors within the category are as follows:

Current Year Property Taxes: FY2024 Budget Anticipation - \$ 279,920,322 ⁽¹⁾

The City of Atlanta imposes a tax on real and personal property. Revenues are derived from the millage rate and the tax digest assessed values. The first year of tax digest growth in five years following the Great Recession was in 2013. The 2022 Atlanta gross tax digest (the summation of all property values in the City of Atlanta) marked the tenth consecutive year of positive valuation growth. The 2022 Atlanta net tax digest (the summation of values less tax exemptions) increased by 6.9% when compared to the 2021 Atlanta net tax digest. To ease the tax burden to our citizens from market valuation increases, the General Assembly passed, and Atlanta citizens approved a base freeze exemption. The mayor approved an 8.52 general operations tax rate for fiscal year 2023.

The City's current year budget anticipation assumes an increase due to favorable trends in Residential, Commercial, and Industrial real estate which has experienced steady growth in valuation due to continued positive reassessment (market) and new construction growth. The fiscal year 2024 budget anticipation maintains the funding for solid waste through the rate increase of 0.67 for the general operations tax rate approved in fiscal year 2023. The passage of HB 820 allows the City of Atlanta to retain 2.6% reassessment growth as well as new construction growth without any additional public hearing and tax notice requirements. The collection rate assumption is 99% and is consistent with historical collection rates. According to the Selig report, "As of mid-2022, Atlanta's home prices were 48 percent above their pre-pandemic recession peak levels. The most recently posted year-over-year price increase – between 2021 Q2 and 2022 Q2 – was 27 percent. The metro area's homes are overvalued. In 2023, we expect home prices to decline moderately, but not sharply. Despite overvaluation, Atlanta's homebuilding market is fundamentally healthy. Above-average population growth due to strong net migration, above-average job growth (including many high-paying jobs) and low vacancy rates will support Atlanta's housing market. The long-term prospects for the metro area's housing industry are good.

Intangible Recording Taxes: FY2024 Budget Anticipation - \$3,156,960 ⁽¹⁾

The intangible recording tax is due and payable on each instrument securing one or more long-term notes at the rate of \$1.50 per each \$500 or fraction thereof of the face amount of all notes secured by real property. The maximum tax on a single instrument is \$25,000. Examples include mortgages, deeds to secure debt bonds for title, or any other real estate security instrument that gives the lender a resource to be used if the principal obligation is not paid. The Intangible Recording Tax revenue is anticipated to decline slightly below the prior year’s budget amount due to rising interest rates and cost of borrowing.

Real Estate Transfer Tax: FY2024 Budget Anticipation - \$ 2,219,735 ⁽¹⁾

Real estate transfer tax is levied on the sale or transfer of real estate located in Atlanta. The tax is at the rate of \$1 for the first \$1,000 or fractional part of \$1,000 and at the rate of .10 cents for each additional \$100 or fractional part of \$100 on each deed, instrument, or other writing by which any lands, tenements, or other realty sold is granted, assigned, transferred, or otherwise conveyed to or vested in the purchaser(s). A transfer tax raises the price paid by real estate buyers and lowers the price received by real estate sellers. As a result, the overall level of real estate market activity is reduced. Ordinary property and sales taxes are paid by property owners and consumers. In contrast, only the buyers and sellers of real estate pay a transfer tax. For most arms’ length transactions, the tax is based on the actual price or consideration agreed to by the parties. Real Estate Transfer Tax revenue is anticipated to decline slightly below the prior year’s budget due to lack of available housing inventory which has reduced sales activity.

These two revenue sources are impacted by trends in the housing market. And, the Selig report states that, “Due to above average growth in employment and population, the Atlanta MSA’s housing market is stronger than most other large US MSAs. The MSA’s housing market is the nation’s 5th largest when measured in terms of total housing units. Due to higher mortgage rates – and decreased affordability – housing market conditions will weaken in 2023.

Other Taxes: FY2024 Budget Anticipation - \$ 4,633,228 ⁽¹⁾

This category consists of Prior Year Property Taxes, Penalties & Interest, and Payments In Lieu of Taxes (PILOT). The Other Taxes revenue growth is anticipated to be in line with the prior year.

PUBLIC UTILITY, ALCOHOL BEVERAGE & OTHER TAXES

This major revenue category consists of various revenue sources including current and prior year public utility taxes, motor vehicle & title ad valorem taxes, state railroad ad valorem tax, public utility franchise tax, insurance premium tax, alcohol beverage, and by-the-drink taxes, and interest & penalties.

| Major Revenue Category | FY2021 Actual | FY2022 Actual | FY2023 Adopted | FY2024 Proposed |
|--|---------------|---------------|----------------|-----------------|
| Public Utility, Alcohol Beverage and Other Taxes | \$105,179,558 | \$127,485,186 | \$123,700,000 | \$130,158,595 |

A summation of total revenues within this major category and a breakdown of some of the key revenue contributors within the category are as follows:

Public Utility Franchise Fee: FY2024 Budget Anticipation - \$ 43,583,690 ⁽²⁾

This category includes franchise fee assessments for electric, gas, cable, and telecommunication companies. Georgia Power remits an annual payment in January of each year and the fee is based on an agreed upon % of gross receipts. The Telecommunications Act of 2008 (O.C.G.A. 46-5-1) invalidated existing municipal franchise agreements as of December 31, 2012, and streamlined the required compensation for a municipal authority from a percentage of gross receipts to a cap of 3% of actual local service revenues which overall has reduced the City’s revenue stream in this category. This revenue category is anticipated to grow slightly in FY2024.

Alcohol Tax: FY2024 Budget Anticipation - \$ 20,407,285 ⁽²⁾

Alcohol taxes are levied on wholesale distributors at the rate of .22 cents per liter. A 3% tax-by-the-drink is also assessed on patrons of eating and drinking alcohol establishments within the city limits. Alcohol tax revenues during the covid years were initially impacted at the onset of the pandemic. However, this revenue has rebounded quickly and returned to pre-covid levels, as alcohol consumption levels have normalized once the restrictions eased on food and drinking establishments coming out of the pandemic. And, the Selig report states that, “Food services & drinking places are recovering much faster than lodging.” And the FY2024 budget anticipation reflects this expectation. Under normal conditions, Alcohol consumption has tended to be inelastic or not sensitive to changes in price or income.

Insurance Premium Tax: FY2024 Budget Anticipation - \$ 42,715,441 ⁽²⁾

The insurance premium tax is levied to every insurance company domestic or foreign, operating within the State of Georgia. Each insurance company is assessed a tax at the rate of 2.25% on the gross direct premiums. The insurance premium tax is remitted to the Georgia Department of Insurance. The City’s share is based on the population of the city relative to all incorporated cities and the State population. Revenue in this category for the upcoming year is expected to increase when compared to last year’s budget due to favorable population trends in the Atlanta MSA.

Other Taxes: FY2024 Budget Anticipation - \$ 23,452,179 ⁽²⁾

This category consists of various revenue sources including motor vehicle, other public utility taxes, and title ad valorem taxes. An increase estimated for this category in FY2024 is due mainly to estimated increases in title ad valorem taxes. This is the result of an anticipated decrease in automotive pricing as supply chains recover and cause total purchases to increase.

⁽²⁾ This category includes Public Utility Franchise Fee, Alcohol Tax, Insurance Premium Tax, and Other Taxes.

LOCAL OPTION SALES TAX (LOST)

Local option sales tax is a major revenue source for the City and is imposed on the purchase, sale, rental, storage, use, or consumption of tangible personal property and related services. Proceeds from this tax are collected by the Georgia Department of Revenue and disbursed to the county and municipalities based on a negotiated allocation between Fulton County and the cities within the county. The City of Atlanta’s share of the 1% LOST is 40.5358% in 2023 and will decline slightly over the next 10 years based on a newly negotiated allocation.

| Major Revenue Category | FY2021 Actual | FY2022 Actual | FY2023 Adopted | FY2024 Proposed |
|------------------------|---------------|---------------|----------------|-----------------|
| Local Option Sales Tax | \$117,587,559 | \$142,370,256 | \$135,100,000 | \$137,528,239 |

FY2024 Budget Anticipation:

Sales tax has traditionally been sensitive to changing economic conditions due to a close correlation to Atlanta retail sales activity, employment, and personal income levels. But Sales tax was not as extensively impacted as previously expected during the pandemic due to a shorter restriction and business closure period in the state of Georgia. Also, the favorable passage of “HB 61” had a mitigating effect to the impact of the pandemic and allowed for sales taxes to be charged to online retailers who saw an uptick in activity during the pandemic. Sales tax has continued to outperform expectations and is anticipated to continue to trend upward in FY2024 as the cost of goods and services has increased during this high inflation environment. According to the Selig report, “Economic development success, an educated workforce, an innovation hub, a tech hub, a logistics/distribution hub, and above-average population growth underpin Atlanta’s strong economic performance.

LICENSES AND PERMITS

This major revenue category consists of various revenue sources including alcohol, professional, insurance, and financial institution licenses, general business (occupation) license tax, various parking and building permits, and occupancy certificates.

| Major Revenue Category | FY2021 Actual | FY2022 Actual | FY2023 Adopted | FY2024 Proposed |
|------------------------|---------------|---------------|----------------|-----------------|
| Licenses and Permits | \$84,794,239 | \$153,979,993 | \$117,299,806 | \$ 111,149,993 |

A summation of total revenues within this major category and a breakdown of some of the key revenue contributors within this category are as follows:

General Business/License Tax: FY2024 Budget Anticipation - \$47,500,000⁽³⁾

The general business/license tax also known as the occupational tax is levied on all entities conducting business in the City. The general business/license tax is computed on two separate criteria 1) estimated gross revenue and 2) number of employees. The estimated gross revenue amount filed in the prior year is adjusted by the actual gross amount when filing for the next year’s business/license tax. The general business/license tax is closely tied to corporate income and employment levels. And, the Deloitte report states, “While Atlanta has shown strong signs of recovery from the effects of the COVID-19 pandemic, market outlooks are mixed for FY2024 and some employment losses are expected.” As a result, the FY2024 anticipation reflects some moderation in the next fiscal year as additional revenues collected from deferred license renewals during the pandemic in the prior year are not expected.

Building Permits: FY2024 Budget Anticipation - \$ 36,067,352⁽³⁾

Building Permits accounts for the collection of income and disbursement of funds associated with the operation of all building permitting activity. The Building Permits Fund, which was established in November 2011 as an enterprise fund was closed in FY2017. The revenues from the Building Permits fund are now a part of the General Fund. The FY2024 Building Permits anticipation reflects a decrease in the next fiscal year. The Selig report indicates that, “We do not expect a repeat of the housing bust that was the hallmark of the Great Recession. Nonetheless, even modest declines in home prices will dampen spending on home renovations, repairs, and improvements.”

This revenue summation noted above contains the revenues from the various types of building permits and is comprised of building, plumbing, electrical, and HVAC permits.

Other Licenses/Permits: FY2024 Budget Anticipation - \$ 27,582,641 ⁽³⁾

This category contains all remaining revenues in the license/permits major revenue category with the exception of the building permits. These revenue sources include alcohol, professional, financial, and insurance related licenses and other permits for Police, Fire, and Atlanta Department of Transportation (right-of-way, sidewalk closure, parking, and driveway aprons). This anticipation is tied to residential and commercial development and reflects consistent growth over the next fiscal year. Revenues within this category also correlate to infrastructure investments and the hospitality related sectors.

⁽³⁾ This category includes General Business/ License Tax, Building Permits, and Other Licenses/Permits.

OTHER REVENUES

This major revenue category consists of various sources of miscellaneous revenue incurred citywide including investment income and revenue from the sale of city assets.

| Major Revenue Category | FY2021 Actual | FY2022 Actual | FY2023 Adopted | FY2024 Proposed |
|------------------------|---------------|---------------|----------------|-----------------|
| Other Revenues | \$80,108,341 | \$15,217,677 | \$8,811,753 | \$7,409,233 |

FY2024 Budget Anticipation:

The historical trends in the revenues within this category, display a lot of variability due to the non-recurring nature of the revenues. The decrease in the FY2024 adopted budget reflects an adjustment for some non-recurring revenues this fiscal year.

CHARGES FOR CURRENT SERVICES

This major revenue category consists of various revenue sources including fees for police services, entertainment & film applications, towing, registration, and rezoning petitions.

| Major Revenue Category | FY2021 Actual | FY2022 Actual | FY2023 Adopted | FY2024 Proposed |
|------------------------------|---------------|---------------|----------------|-----------------|
| Charges For Current Services | \$4,606,856 | \$4,903,811 | \$4,768,444 | \$4,676,884 |

FY2024 Budget Anticipation:

Revenues in this category are anticipated to decline slightly and reflect an adjustment for some miscellaneous revenues received in the prior year.

FINES, FORFEITURES, AND PENALTIES

The fines, forfeitures, and penalties major revenue category is comprised primarily of traffic fines and forfeitures. Fines and forfeitures are administered through the City Municipal Court and ATL Plus Parking contract guarantee.

| Major Revenue Category | FY2021 Actual | FY 2022 Actual | FY2023 Adopted | FY2024 Proposed |
|----------------------------------|---------------|----------------|----------------|-----------------|
| Fines, Forfeitures and Penalties | \$10,695,005 | \$16,717,030 | \$17,800,000 | \$17,188,453 |

FY2024 Budget Anticipation:

The FY2024 anticipation reflects the stable revenue performance of these revenues. Most major fine revenues demonstrate the results of normal court operations, and revenue assumption from approved outsourced parking contract with the current vendor ATL Plus.

BUILDING RENTALS AND CONCESSIONS

The building rentals and concessions major revenue category consists of revenue received from cell towers, various parks, and recreation rentals, and Corrections revenue from the housing of Federal and Fulton County inmates.

| Major Revenue Category | FY2021 Actual | FY2022 Actual | FY2023 Adopted | FY2024 Proposed |
|----------------------------------|---------------|---------------|----------------|-----------------|
| Building Rentals and Concessions | \$3,502,416 | \$3,656,942 | \$8,280,000 | \$17,178,565 |

FY2024 Budget Anticipation:

Revenue from this category is heavily dependent on the availability of City of Atlanta property lease space, commercial development lease space and pricing. The growth in the next fiscal year’s budget is reflective of a new contract to house Fulton County inmates and newly adopted lease terms charged to the Watershed Department for occupancy of the 72 Marietta building.

INDIRECT COST RECOVERY

The City allocates a portion of general services costs such as purchasing, accounting, budgeting, personnel administration, and certain other indirect costs based on allocation methodology determined by an independent cost allocation plan.

| Major Revenue Category | FY2021 Actual | FY2022 Actual | FY2023 Adopted | FY2024 Proposed |
|------------------------|---------------|---------------|----------------|-----------------|
| Indirect Cost Recovery | \$38,288,281 | \$28,643,724 | \$30,820,000 | \$30,300,000 |

FY2024 Budget Anticipation:

The anticipation is based on conservative budgeting practices due to the uncertainty regarding the impact of the City’s annual cost allocation plan on this revenue each year.

HOTEL AND MOTEL TAX

The Hotel/Motel Tax is shared between the City, Atlanta Conventions & Visitors Bureau, Georgia World Congress Center, and the Mercedes-Benz Stadium. The total below represents the City’s allocated share of the hotel/motel tax which is 24.99%, with the remaining 75.01% distributed by the City to the aforementioned entities. This tax is collected on the 20th day of every month by the City. The Hotel/Motel Tax rate is 8% on rent for occupancy of a guestroom, hotel or short term rental in the City.

| Major Revenue Category | FY2021 Actual | FY2022 Actual | FY2023 Adopted | FY2024 Proposed |
|------------------------|---------------|---------------|----------------|-----------------|
| Hotel and Motel Tax | \$6,833,229 | \$20,483,767 | \$22,110,000 | \$22,132,110 |

FY2024 Budget Anticipation:

This revenue is tied to activity within the lodging and hospitality related sectors. The Proposed budget reflects the expectation of continued recovery from pandemic induced revenue shortfalls.

The Selig report states, “Prior to COVID-19, Atlanta’s hospitality industry was thriving, but due to Atlanta’s long-time focus on business rather than leisure travel the metro area’s hospitality industry will struggle to fully recover from the pandemic-recession. Food services & drinking places are recovering much faster than lodging.

The Federal Reserve Bank Beige book dated February 2023 states, “Tourism and hospitality contacts reported strong demand for leisure travel throughout the holiday season. Hotel occupancy and attendance at tourism venues were greater than 2019 levels. Although bookings were strong through the second quarter of 2023, contacts expressed uncertainty over the second half of the year.”

CBRE Q4 report states, “Looking towards 2023, Atlanta RevPAR is expected to grow 7.9%. Occupancy is forecast to rise 2.8%, while average room rates are projected to increase 4.9%. Revenue is expected to continue to climb in 2024.”

The Selig report states, “Prior to the pandemic, Atlanta was the sixth most-visited city by U.S. visitors – behind only Orlando in the South. That high ranking was mostly due to Atlanta’s large meetings and convention industry, which focused primarily on business travelers. The metro Atlanta market ranks seventh among US cities in terms of its inventory of hotel rooms. The area’s high reliance on business travel was a major deterrent to economic recovery, but at this point low-cost virtual travel is baked into the industry’s baseline level of activity. The business travel industry is in a position to contribute to the area’s economy, but the industry’s full recovery will take several years.”

The Selig report states, “Prior to the pandemic, the Georgia Aquarium was Atlanta’s most popular attraction. Recent expansions of the Georgia Aquarium (e.g., “Sharks! Predators of the Deep) should boost its popularity further. Full recovery of hotel occupancy rates could take several years. Looking forward, airport improvements and more compelling attractions will help Atlanta to become even more popular as a destination for tourists, people attending business meetings & conventions, trade shows, as well as sporting/cultural events. In mid-2023, Porsche Cars of North America is slated to open a second track at its Experience Center in Atlanta.”

PILOT AND FRANCHISE FEES (WATERSHED)

This major revenue category consists of Watershed Pilot and Franchise Fee revenues derived from a 5% franchise fee levied on gross water and sewer revenues on all active accounts and a city millage rate levied on Department of Watershed real property.

| Major Revenue Category | FY2021 Actual | FY2022 Actual | FY2023 Adopted | FY2024 Proposed |
|--------------------------|---------------|---------------|----------------|-----------------|
| Pilot and Franchise Fees | \$20,876,786 | \$20,512,897 | \$22,390,000 | \$22,412,390 |

FY2024 Budget Anticipation:

This anticipation is based on historical trends in revenues received from a Department of Watershed computation derived from the gross revenue and capital assets of the Department of Watershed Management. The FY2024 amount reflects the increases realized in these revenues and in the asset valuation.

OVERALL GENERAL FUND FORECAST

| Revenue Category | FY2021 Actual | FY2022 Actual | FY2023 Adopted | FY2024 Proposed |
|------------------|---------------|---------------|----------------|-----------------|
| General Fund | \$707,134,418 | \$785,778,003 | \$754,200,000 | \$790,064,707 |

The Selig report states, “The 2023 baseline forecast for Georgia’s economy reflects the high probability – about 75 percent – of a US recession. A 2023 recession is not inevitable, but the probability of a recession is uncomfortably high. The outcome is likely to be determined by Federal Reserve actions to reduce inflation and how households, businesses, and the financial markets response to those actions. Even if a technical recession is avoided, the pace of economic growth will be awfully slow. We expect the 2023 recession to be mild.”

The Selig report states, “At this time, Georgia is very well positioned to weather a mild recession. Georgia’s inflation-adjusted GDP and total employment fully recovered from the pandemic-recession in 2021. In 2022, Georgia’s total employment expanded further, surpassing its pre-pandemic peak level. Although both the US and Georgia economies are likely to be in recession in 2023, we expect Georgia’s economy to outperform the US economy.”

The Selig report states, “From peak-to-trough the Atlanta MSA lost 14 percent of its jobs to the COVID-19 recession. Job losses were heavy in air transportation, leisure & hospitality, and transportation equipment manufacturing. By late 2021, the metro area fully recovered its job losses. In mid-2022, Atlanta’s job count exceeded its pre-pandemic high by 2.6 percent. The private sector rather than the public sector accounts for Atlanta’s net job growth. Indeed, the number of government jobs is still below its pre-pandemic peak level. Economic development success, an educated workforce, an innovation hub, a tech hub, a logistics/distribution hub, and above-average population growth underpin Atlanta’s strong economic performance.

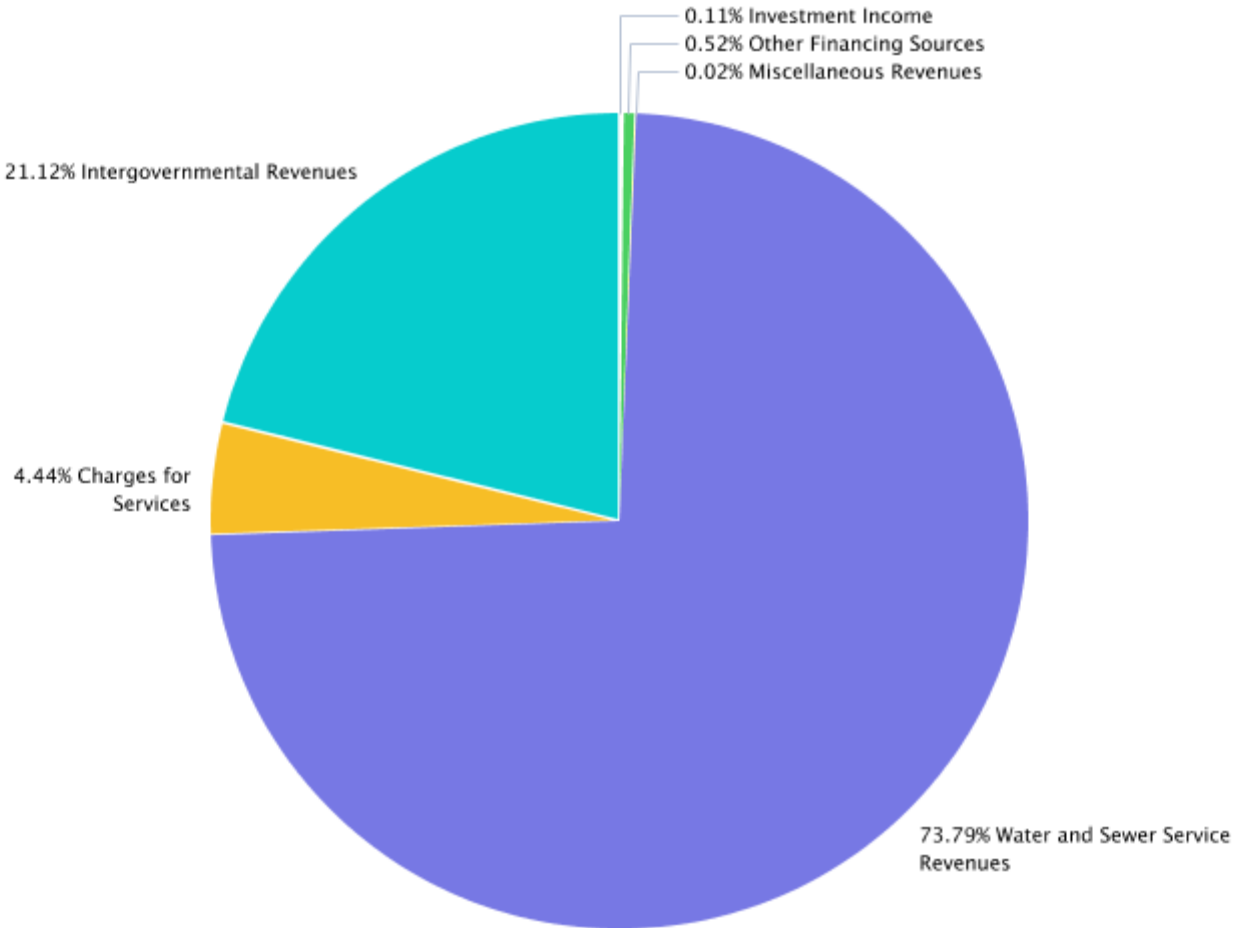
And while Atlanta's revenues continue to demonstrate healthy signs of recovery from the effects of the pandemic, most economic pundits agree that market outlooks are mixed for fiscal year 2024. The Deloitte report states, "At a national level, any recessionary impacts are predicted to be short and shallow, and some sources see a minor likelihood of any recession at all. At the local level, both Georgia and the City of Atlanta are expected to outperform the U.S. economy on several key macroeconomic indicators. Major CoA revenue streams like property taxes, sales taxes, indirect cost recovery, and pilot and franchise fees should be insulated from any potential downturn in economic growth. Overall, Atlanta's fiscal year 2024 revenues should maintain a trend of positive YoY growth, driven primarily by healthy property tax digests, strong employment numbers, and muted but positive consumer spending growth."

The growth estimated in next year's proposed General Fund budget reflects assumptions based on the latest revenue and macroeconomic trends which support economic growth and increased revenues for the City of Atlanta. And the FY2024 anticipation maintains the general operations tax rate of 8.52 mills which includes approved funding for solid waste.

The City of Atlanta Finance team continues to review economic reports from leading economic resources such as Deloitte Consulting LLC., UGA's Selig Center, GSU Economic Forecasting Center, and utilization of the City Revenue Office's municast financial model. This allows us to gain insights and understanding of underlying economic drivers of City revenues as we develop the annual budget for revenues. This is instrumental in order for the City to respond to the changing economic conditions. All city revenues will continue to be closely monitored by the City Finance team as we approach the ensuing fiscal year.

REVENUE BY MAJOR CATEGORY Water & Wastewater Revenue Fund

| | FY21 Actual | FY22 Actual | FY23 Adopted | FY24 Final Proposed | % |
|----------------------------------|----------------------|----------------------|----------------------|------------------------|-------------|
| Water and Sewer Service Revenues | 434,536,772 | 456,422,945 | 452,776,175 | 460,136,796 | 73.79 |
| Charges for Services | 9,161,864 | 14,369,388 | 26,228,222 | 27,672,828 | 4.44 |
| Intergovernmental Revenues | 154,956,507 | 191,685,870 | 127,760,206 | 131,670,000 | 21.12 |
| Investment Income | 678,792 | (1,277,815) | 700,000 | 700,000 | 0.11 |
| Other Financing Sources | 3,275,775 | 3,421,652 | 2,600,000 | 3,250,000 | 0.52 |
| Miscellaneous Revenues | 99,666 | 34,102 | 80,000 | 130,000 | 0.02 |
| Other Miscellaneous Revenues | 1,369,827 | 464 | - | - | - |
| Total | \$604,079,203 | \$664,656,606 | \$610,144,603 | \$623,559,624 | 100% |



WATER AND WASTEWATER FUND

The Water and Wastewater Fund was established to account for all transactions associated with the operation, development, and maintenance of the City's expansive water and wastewater infrastructure system. The system is financed by user charges for water and wastewater services and the municipal option sales tax.

WATER AND SEWER SERVICE REVENUES

This category includes water and wastewater service charges.

| Major Revenue Category | FY2021 Actual | FY2022 Actual | FY2023 Adopted | FY 2024 Proposed |
|----------------------------------|----------------------|----------------------|-----------------------|-------------------------|
| Water and Sewer Service Revenues | \$434,536,772 | \$456,422,945 | \$452,776,175 | \$460,136,796 |

FY2024 Budget Anticipation:

The Water and Sewer Service revenue is projected to be in line with prior year actual levels. The Department does not plan to increase its water and sewer rates in FY2024.

CHARGES FOR SERVICES

This category includes inter-jurisdictional revenue, industrial waste, inspections, and reviews, as well as other selected revenue accounts.

| Major Revenue Category | FY2021 Actual | FY2022 Actual | FY2023 Adopted | FY2024 Proposed |
|-------------------------------|----------------------|----------------------|-----------------------|------------------------|
| Charges for Services | \$9,161,864 | \$14,369,388 | \$26,228,222 | \$27,672,828 |

FY2024 Budget Anticipation:

The service revenue is projected to be in line with prior year actual levels. Includes inter-jurisdictional revenue, industrial waste, administrative and plan review fees and water/sewer allowance accounts.

INTERGOVERNMENTAL REVENUES

The Municipal Option Sales Tax (MOST) was established under authorizing legislation by the State and was initially placed in effect for a four-year term beginning on June 9, 2020. In March 2008, March 2012, March 2016 and March 2020, City of Atlanta voters elected to renew the MOST for an additional four-year term.

| Major Revenue Category | FY2021 Actual | FY2022 Actual | FY2023 Adopted | FY2024 Proposed |
|----------------------------|---------------|---------------|----------------|-----------------|
| Intergovernmental Revenues | \$154,956,507 | \$191,685,870 | \$127,760,206 | \$131,670,000 |

FY2024 Budget Anticipation:

The FY2024 anticipated revenues from the Municipal Option Sales Tax are \$158M, which is in line with prior year proposed amounts. For FY2024, \$131.7M will be transferred to the Water and Wastewater Revenue Fund and \$26.3M in the Water and Wastewater Renewal & Extension Fund.

INVESTMENT INCOME

This category is for interest earned as a result of the Department's Fund equity in the Cash Pool. The Department does earn interest on its Fund 5051 equity in the Investment Cash Pool and as a result of the Cash Pool Memorandum of Understanding (MOU).

| Major Revenue Category | FY2021 Actual | FY2022 Actual | FY2023 Adopted | FY2024 Proposed |
|------------------------|---------------|---------------|----------------|-----------------|
| Investment Income | \$678,792 | (\$1,277,815) | \$700,000 | \$700,000 |

FY2024 Budget Anticipation:

The FY2024 anticipated revenues reflect balances as a result of account regrouping and is in line with prior year anticipations.

OTHER FINANCING SOURCES

This category includes the administrative fee charged to Fulton County for collecting the County's sewer payments. Per Article IX Section 9.0 of the agreement, the County agrees to pay the City a monthly fee calculated at 8% of the total County monthly collections.

| Major Revenue Category | FY2021 Actual | FY2022 Actual | FY2023 Adopted | FY2024 Proposed |
|-------------------------|---------------|---------------|----------------|-----------------|
| Other Financing Sources | \$3,275,775 | \$3,421,652 | \$2,600,000 | \$3,250,000 |

FY2024 Budget Anticipation:

The FY2024 Proposed fee of \$3.2M is in line with the prior year anticipations.

MISCELLANEOUS REVENUES

This category includes revenue for recoveries of prior year delinquent accounts/arrearages and fees for land rentals.

| Major Revenue Category | FY2021 Actual | FY2022 Actual | FY2023 Adopted | FY2024 Proposed |
|------------------------|---------------|---------------|----------------|-----------------|
| Miscellaneous Revenues | \$99,666 | \$34,102 | \$80,000 | \$130,000 |

FY2024 Budget Anticipation:

The Department based its estimate on revenues generated in prior fiscal years and is in line with prior year anticipations.

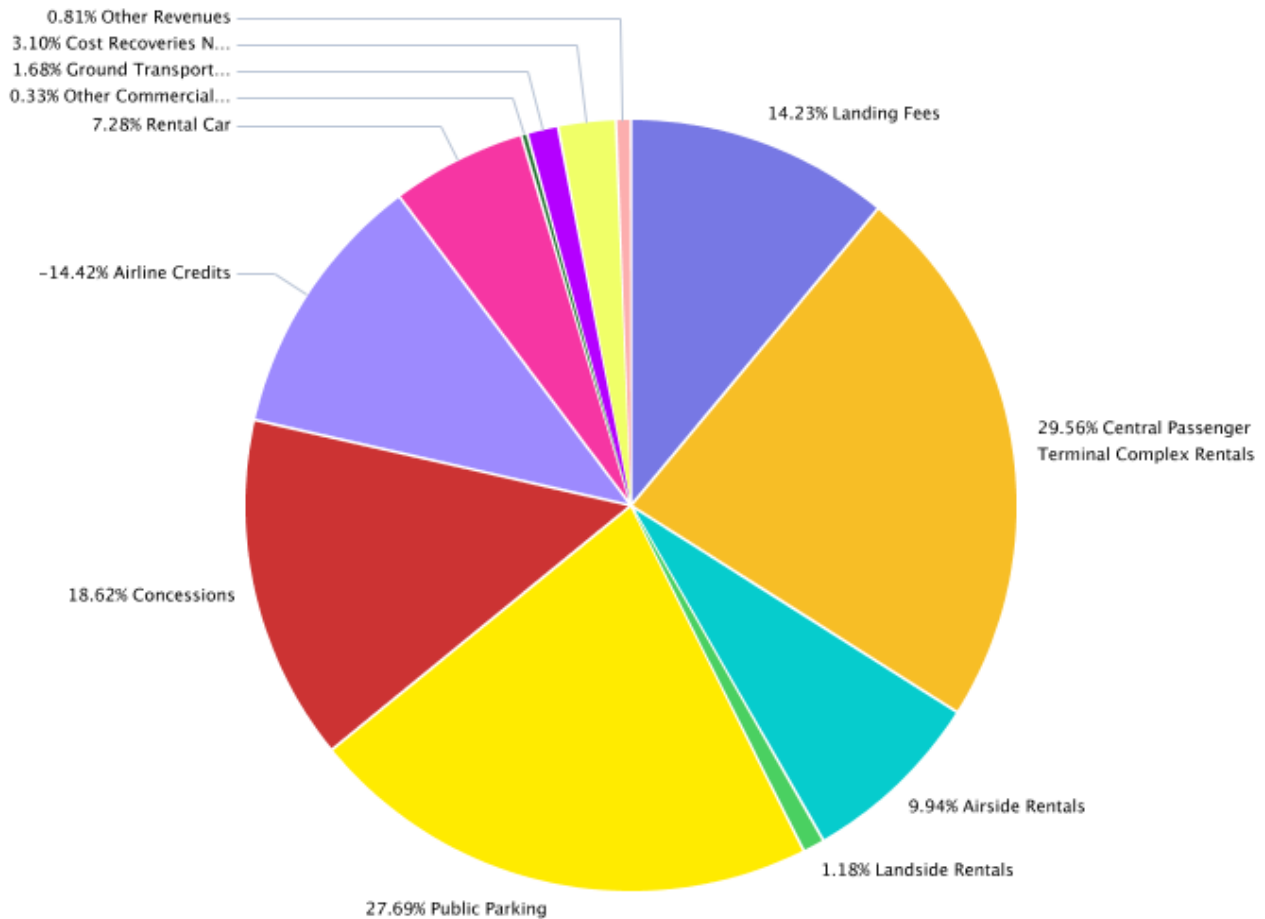
OVERALL WATER & WASTEWATER REVENUE FUND FORECAST

| Revenue Category | FY2021 Actual | FY2022 Actual | FY2023 Adopted | FY2024 Proposed |
|---------------------------------|---------------|---------------|----------------|-----------------|
| Water & Wastewater Revenue Fund | \$604,079,203 | \$664,656,606 | \$610,144,603 | \$623,559,624 |

The Department of Watershed Management has implemented a department-wide reorganization, which has streamlined operations and aligned similar functions. The departmental reorganization was executed with an overall goal of reducing operational and maintenance expenses.

REVENUE BY MAJOR CATEGORY Airport Revenue Fund

| | FY21 Actuals | FY22 Actuals | FY23 Adopted | FY24 Final Proposed | % |
|--|----------------------|----------------------|----------------------|------------------------|-------------|
| Aeronautical Revenues | | | | | |
| Landing Fees | 36,673,215 | 180,596 | 67,189,715 | 93,150,775 | 14.23 |
| Central Passenger Terminal Complex Rentals | 159,834,149 | 117,102,635 | 144,950,340 | 193,562,092 | 29.56 |
| Airside Rentals | 42,117,131 | 55,260,946 | 74,685,816 | 65,058,583 | 9.94 |
| Cost Recoveries : Airline | - | - | - | - | - |
| Sup-Total Aeronautical Revenues | 238,624,494 | 172,544,177 | 286,825,871 | 351,771,450 | 53.73 |
| Non-Aeronautical Revenues | | | | | |
| Landside Rentals | 7,160,285 | 6,805,361 | 7,259,145 | 7,743,400 | 1.18 |
| Public Parking | 65,807,413 | 148,382,427 | 137,378,403 | 181,276,547 | 27.69 |
| Concessions | 28,538,611 | 33,490,961 | 50,535,122 | 121,941,127 | 18.62 |
| Airline Credits | (48,501,909) | (68,824,646) | (54,970,176) | (94,430,066) | (14.42) |
| Rental Car | 33,423,192 | 45,636,127 | 59,962,299 | 47,689,917 | 7.28 |
| Other Commercial Revenues | 1,640,050 | 1,914,044 | 1,808,000 | 2,156,000 | 0.33 |
| Ground Transportation | 5,242,608 | 9,760,485 | 9,084,544 | 10,973,370 | 1.68 |
| Cost Recoveries : Non Airlines | 20,161,008 | 20,434,999 | 20,556,000 | 20,324,625 | 3.10 |
| Interest Income | 628,786 | (1,507,996) | - | - | - |
| Other Revenues | 1,819,237 | 7,330,666 | 5,191,098 | 5,282,323 | 0.81 |
| Miscellaneous Revenue | 555,345 | 4,386,627 | - | - | - |
| Sub-Total Non-Aeronautical Revenues | 116,474,626 | 207,809,055 | 236,804,435 | 302,957,243 | 46.27 |
| Total | \$355,099,120 | \$380,353,232 | \$523,630,306 | \$654,728,693 | 100% |



AVIATION FUND

The Department of Aviation was established to operate and maintain Hartsfield-Jackson Atlanta International Airport (ATL). Its mission is to provide the Atlanta region a safe, secure, and cost - competitive gateway to the world that drives economic development and operates with the highest level of customer service and efficiency while exercising fiscal and environmental responsibility. The Department classifies its revenues into two general categories: Aeronautical and Non-Aeronautical.

Aeronautical

LANDING FEES

The Department of Aviation collects landing fees from signatory and non-signatory carriers. These fees are intended to recover the cost of operating and maintaining the airfield; including all capital improvement projects, debt service requirement and coverage.

| Major Revenue Category | FY2021 Actual | FY2022 Actual | FY2023 Adopted | FY2024 Proposed |
|------------------------|---------------|---------------|----------------|-----------------|
| Landing Fees | \$36,673,215 | \$180,596 | \$67,189,715 | \$93,150,775 |

FY2024 Budget Anticipation:

Landing Fees are expected to increase in FY2024. This is due to the industry steadily recovering from the pandemic, carriers increasing operations, and the anticipated debt issuance in FY2024. In FY2023 CARES Credits were applied to the rate, reducing revenues.

CENTRAL PASSENGER TERMINAL COMPLEX (CPTC) RENTALS

The Department of Aviation charges each of its tenants rent for space occupied within the Central Passenger Terminal Complex (CPTC). These rents are intended to recover cost associated with the safety and security of the facilities, capital cost associated with the construction and upgrade of the CPTC, as well as the debt service requirement and coverage. Police, Fire, Security, and Maintenance are major components of these recoveries, along with costs to operate the Plane Train between concourses.

| Major Revenue Category | FY2021 Actual | FY2022 Actual | FY2023 Adopted | FY2024 Proposed |
|------------------------|---------------|---------------|----------------|-----------------|
| CPTC Rentals | \$159,834,149 | \$117,102,635 | \$144,950,340 | \$193,562,092 |

FY2024 Budget Anticipation:

These rents are expected to increase due to the anticipated debt to be issued in FY2024. In FY2023 CARES Credits were applied to the rental rates reducing revenues.

AIRSIDE RENTALS

Airside rentals are rental revenue collected for space occupied by the Airport's numerous airline and airline-support tenants.

| Major Revenue Category | FY2021 Actual | FY2022 Actual | FY2023 Adopted | FY2024 Proposed |
|------------------------|---------------|---------------|----------------|-----------------|
| Airside Rentals | \$42,117,131 | \$55,260,946 | \$74,685,816 | \$65,058,583 |

FY2024 Budget Anticipation:

Airside Rentals are projected to decrease in FY2024 in comparison to the FY2023 adopted budget. This decrease is attributable to the overstatement of FY2023 budget projections. The FY2024 budget will be more aligned with actual trends.

Non-Aeronautical**LANDSIDE RENTALS**

Landside Rentals are revenues collected for space occupied in any of the Airport's off-airfield or landside properties.

| Major Revenue Category | FY2021 Actual | FY2022 Actual | FY2023 Adopted | FY2024 Proposed |
|------------------------|---------------|---------------|----------------|-----------------|
| Landside Rentals | \$7,160,285 | \$6,805,361 | \$7,259,145 | \$7,743,400 |

FY2024 Budget Anticipation:

Landside Rentals revenues are anticipated to increase in FY2024 due to annual lease escalations.

PUBLIC PARKING

These are revenues generated from the Airport's parking facilities. The Airport provides various parking options including covered and Park & Ride at both the international and domestic terminals. A third-party vendor is responsible for the day-to-day management of these facilities.

| Major Revenue Category | FY2021 Actual | FY2022 Actual | FY2023 Adopted | FY2024 Proposed |
|------------------------|---------------|---------------|----------------|-----------------|
| Public Parking | \$65,807,413 | \$148,382,427 | \$137,378,403 | \$181,276,547 |

FY2024 Budget Anticipation:

Parking revenue is anticipated to increase as the industry recovers from the pandemic and passenger traffic continues to increase to pre-pandemic levels and due to the addition of the West Parking Deck. FY2023 revenue estimate did not anticipate the passenger traffic increasing as quickly as it did.

INSIDE CONCESSIONS

These revenues are collected from the Airport's various food & beverage, retail, service, duty-free, and advertising outlets.

| Major Revenue Category | FY2021 Actual | FY2022 Actual | FY2023 Adopted | FY2024 Proposed |
|------------------------|---------------|---------------|----------------|-----------------|
| Inside Concessions | \$28,538,611 | \$33,490,961 | \$50,535,122 | \$121,941,127 |

FY2024 Budget Anticipation:

This revenue stream is expected to increase as travel resumes, passenger traffic increases, and more outlets open. The projected increase in enplanements and concessionaires' gross revenue will have a positive impact on concessions revenues. In FY2023, the American Rescue Plan Act (ARPA) grant funds provided relief to the airport concessions in response to the COVID-19 pandemic, which impacted these revenues.

INSIDE CONCESSIONS CREDIT AND PER PASSENGER REVENUE CREDIT

Fifty percent of all concessions revenues are shared with the contracting airlines and \$0.40 per enplaned passengers. Additionally, the Airport's portion of certain operational costs are reflected in this category.

| Major Revenue Category | FY2021 Actual | FY2022 Actual | FY2023 Adopted | FY2024 Proposed |
|------------------------|----------------|----------------|----------------|-----------------|
| Airlines Credits | (\$48,501,910) | (\$68,824,646) | (\$54,970,176) | (\$94,430,066) |

FY2024 Budget Anticipation:

These credits will reflect changes in direct correlation to Inside Concessions Revenues and Enplaned Passengers growth. As concessions revenues decrease or increase, so will the airline credits.

RENTAL CAR

The Airport maintains a consolidated Rental Car Center (RCC) which houses 12 rental car companies and 8,700 parking spaces. Each of the rental car companies pay the Department of Aviation 10% of annual gross sales in return for occupying RCC space. The rental car companies are subject to a Minimum Annual Guarantee (MAG), and they reimburse the Airport for utilities.

| Major Revenue Category | FY2021 Actual | FY2022 Actual | FY2023 Adopted | FY2024 Proposed |
|------------------------|---------------|---------------|----------------|-----------------|
| Rental Car | \$33,423,192 | \$45,636,127 | \$59,962,299 | \$47,689,917 |

FY2024 Budget Anticipation:

Although the Airport was conservative in its FY2023 projection for rental car revenues; actuals are trending under budget. Thus, the FY2024 projection is more in line with actuals and anticipated growth.

GROUND TRANSPORTATION

This category captures revenues related to the Airport's numerous off-airport parking shuttles, limousine services, hotel shuttle services, Transportation Network Companies (TNC) and other ground transportation venues.

| Major Revenue Category | FY2021 Actual | FY2022 Actual | FY2023 Adopted | FY2024 Proposed |
|------------------------|---------------|---------------|----------------|-----------------|
| Ground Transportation | \$5,242,608 | \$9,760,485 | \$9,084,544 | \$10,973,370 |

FY2024 Budget Anticipation:

The increase in this revenue category is due to the continued increase in the number transactions by the Airport's Transportation Network Companies (TNC) service providers; as passenger traffic increases in FY2024.

COST RECOVERIES: NON-AIRLINE

Included in this category are reimbursements received from rental car companies and the Customer Facility Charge Fund for operation and maintenance costs of the RCC. This facility opened in December of 2009. These payments are set such that the Department is reimbursed for 100% of its operating and maintenance expenses.

| Major Revenue Category | FY2021 Actual | FY2022 Actual | FY2023 Adopted | FY2024 Proposed |
|------------------------------|---------------|---------------|----------------|-----------------|
| Cost Recoveries: Non-Airline | \$20,161,008 | \$20,434,999 | \$20,556,000 | \$20,324,625 |

FY2024 Budget Anticipation:

Non-Airlines Recoveries revenue category will slightly decrease due to the one-time charges for several capital projects.

INVESTMENT INCOME

This category is for interest earned on the Department's Fund equity in the Cash Pool. The Department does earn interest on its Fund 5501 equity in the Investment Cash Pool and because of the Cash Pool Memorandum of Understanding (MOU).

| Major Revenue Category | FY2021 Actual | FY2022 Actual | FY2023 Adopted | FY2024 Proposed |
|------------------------|---------------|---------------|----------------|-----------------|
| Investment Income | \$628,786 | (\$1,507,996) | \$0 | \$0 |

FY2024 Budget Anticipation:

Revenues for this category are not anticipated they are based on actual investment performance.

OTHER REVENUES

Included in this category are distributed antennae fees collected from cell phone providers, fees for security badges and security violations, revenue generated from EMS services and non-recurring revenues. Other Revenues total includes Other Commercial Revenues and Miscellaneous Revenue.

| Major Revenue Category | FY2021 Actual | FY2022 Actual | FY2023 Adopted | FY2024 Proposed |
|------------------------|---------------|---------------|----------------|-----------------|
| Other Revenues | \$4,014,632 | \$13,631,337 | \$6,999,098 | \$7,438,323 |

FY2024 Budget Anticipation:

This category is expected to slightly increase FY2024 due to a projected increase for emergency management service revenue as a new clinic will open in FY2024.

OVERALL AVIATION REVENUE FUND FORECAST

| Revenue Category | FY2021 Actual | FY2022 Actual | FY2023 Adopted | FY2024 Proposed |
|---------------------------------|---------------|---------------|----------------|-----------------|
| Aviation Operating Revenue Fund | \$355,099,120 | \$380,353,232 | \$523,630,306 | \$654,728,693 |

Aviation revenues are projected to increase primarily due to the industry returning to pre-pandemic levels. As traffic increases, so will non-aeronautical revenues. Aeronautical revenues will increase as carrier increase operations due to the increase in travel demands.

EMERGENCY TELEPHONE SYSTEM FUND

The E-911 Fund supports the E-911 call center operation.

| Major Revenue Category | FY2021 Actual | FY2022 Actual | FY2023 Adopted | FY2024 Proposed |
|------------------------|---------------|---------------|----------------|-----------------|
| E-911 Revenue | \$23,542,943 | \$23,187,393 | \$23,930,261 | \$23,407,759 |

FY2024 Budget Anticipation:

The City's E-911 revenue anticipation correlates to per capita and telecommunication subscriber trends. In the past, this fund has operated in a deficit position annually due to insufficient landline and wireless fees to cover operating expenses. In May of 2017 the City approved an increase to the Public Safety Access Assessment from \$26 for residential to \$34 and from \$307 for commercial to \$397 to cover increases in operating expenses. In May of 2018 the Georgia General Assembly passed HB 751 which increased the pre-paid wireless charge from \$0.75 to \$1.50 and transferred responsibility of distributing this revenue to the State of GA. The FY2024 proposed budget anticipation reflects that this revenue is expected to remain in line with current trends.

CITY PLAZA OPERATING FUND

The City Plaza Operating Fund was established to track the revenues, expenses and bond proceeds incurred from the operation of the City Plaza Project. A portion of the bond proceeds will be used to reimburse the city for the acquisition costs of the City Plaza Project. Revenues for the fund are derived from rents from residents, tenants, and parking fees.

| Major Revenue Category | FY2021 Actual | FY2022 Actual | FY2023 Adopted | FY2024 Proposed |
|---------------------------|---------------|---------------|----------------|-----------------|
| City Plaza Operating Fund | \$1,137,111 | \$924,494 | \$1,003,003 | \$1,046,396 |

FY2024 Budget Anticipation:

The City Plaza Operating Fund proposed budget anticipation is primarily stable and is based on the historical rents from residents, tenants, and parking fees.

FLEET SERVICES FUND

The Fleet Services Fund was established for accounting for the operations and maintenance of the City of Atlanta's fleet of vehicles and motorized equipment. The Fleet Services Fund supports fuel and maintenance services to City departments.

| Major Revenue Category | FY2021 Actual | FY2022 Actual | FY2023 Adopted | FY2024 Proposed |
|------------------------|---------------|---------------|----------------|-----------------|
| Fleet Services Revenue | \$34,416,997 | \$34,383,572 | \$35,139,706 | \$34,392,297 |

FY2024 Budget Anticipation:

The Fleet Services Fund source of income is derived from charge-back recovery fees to the participating City departments. The FY2024 proposed anticipation is constant and aligns with the current trend in these revenues.

GROUP INSURANCE FUND

The Group Insurance Fund was established to provide quality affordable and accessible health care benefits in the most cost efficient manner while maintaining financial accountability for our stakeholders. This fund covers a fully insured HMO, self-funded POS, and Medicare Advantage plans for employees, retirees, and dependents. The fund's revenue anticipation is also driven by rate increases and actual utilization.

| Major Revenue Category | FY2021 Actual | FY2022 Actual | FY2023 Adopted | FY2024 Proposed |
|------------------------|---------------|---------------|----------------|-----------------|
| Group Insurance | \$166,639,383 | \$166,672,136 | \$188,057,945 | \$188,122,236 |

FY2024 Budget Anticipation:

The Group Insurance Fund source of income is derived from city contributions of 71% of overall healthcare cost, as well as employee payroll deductions and retiree pension contributions.

HOTEL/MOTEL TAX FUND

The Hotel/Motel Tax Fund revenue is derived from an 8% rate on rent for occupancy of a guestroom or short-term rental (OCGA Section 48-13-51(a)(5) and OCGA Section 48-13-51(b)(7)(a)) in the City. The tax is shared between the City, Atlanta Conventions & Visitors Bureau, Georgia World Congress Center, and the Mercedes Benz Stadium project. The City’s allocated share of the Hotel/Motel tax is 24.99%, with the remaining 75.01% distributed by the City to the aforementioned parties.

| Major Revenue Category | FY2021 Actual | FY2022 Actual | FY2023 Adopted | FY2024 Proposed |
|------------------------|---------------|---------------|----------------|-----------------|
| Hotel/Motel Tax | \$27,343,853 | \$81,967,853 | \$88,452,804 | \$88,528,440 |

FY2024 Budget Anticipation:

This revenue is tied to activity within the lodging and hospitality related sectors. The proposed budget reflects the expectation of a ramp up to full recovery from revenue shortfalls during the pandemic due to erosion of convention and tourism activity, reduced demand, and lower room rates. The proposed budget also reflects revenue from short term rentals which was authorized by the passage of HB317.

The Selig report states, “Prior to COVID-19, Atlanta’s hospitality industry was thriving, but due to Atlanta’s long-time focus on business rather than leisure travel the metro area’s hospitality industry will struggle to fully recover from the pandemic-recession.”

The Federal Reserve Bank Beige book dated March 2023 states, “Travel and tourism contacts noted continued strong demand, on balance, for leisure travel accompanied by positive growth in business travel and conventions. Hotel occupancies and average daily rates were above pre-pandemic levels, although there was a slight softening in on-premises spending.”

RENTAL/MOTOR VEHICLE TAX FUND

The Rental/Motor Vehicle Fund contains revenue from transactions associated with a 3.0% excise tax levied on Car Rental Facilities within the City corporate limits. This Fund operates as a pass through fund with all of the revenues remitted to a Bank Trustee for debt service payments pursuant to the trust indenture.

| Major Revenue Category | FY 2021 Actual | FY 2022 Actual | FY 2023 Adopted | FY 2024 Proposed |
|--------------------------|----------------|----------------|-----------------|------------------|
| Rental/Motor Vehicle Tax | \$1,285,049 | \$2,354,351 | \$1,925,049 | \$2,021,301 |

FY 2024 Budget Anticipation:

The Car Rental Tax Fund revenues correlate with travel and tourism activity. The FY2024 proposed anticipation reflects the gradual ramp up to pre-pandemic levels.

SOLID WASTE SERVICES REVENUE FUND

The Solid Waste Services Revenue Fund supports the operation of sanitary services activities, including collection and disposal of solid waste, recycling, yard waste and bulk rubbish, street sweeping, de-littering, debris removal, right-of-way-cutting, dead animal removal, education, and enforcement. It also includes land post-closure management and city-wide emergency response operations. Revenue is generated from user fees or charges for the aforementioned services.

| Major Revenue Category | FY2021 Actual | FY2022 Actual | FY2023 Adopted | FY2024 Proposed |
|------------------------------|---------------|---------------|----------------|-----------------|
| Solid Waste Services Revenue | \$76,772,671 | \$65,168,046 | \$60,769,998 | \$53,070,216 |

FY2024 Budget Anticipation:

Solid Waste Fund revenues are primarily comprised of user fees to cover the cost of operations. A partial fee increase was approved in FY2021, and the full increase was implemented in FY2022. For FY2023 approved funding for solid waste was included in the general operations mill rate in the form of a 0.67 ad valorem tax levy increase to the General fund. This resulted in an FY2023 approved solid waste service fee rate reduction and corresponding decrease to revenues within the Solid Waste Services revenue fund. The proposed FY2024 revenue amount maintains the current reduction to the solid waste service fee and corresponding tax levy increase in the general fund.

CITY COUNCIL
EXECUTIVE OFFICES
ATLANTA INFORMATION MANAGEMENT
LAW
CORRECTIONS & COMMUNITY SERVICES
FINANCE
PROCUREMENT
PUBLIC WORKS
PARKS AND RECREATION
WATERSHED MANAGEMENT
AVIATION
COURT OPERATIONS
NON-DEPARTMENTAL
HUMAN RESOURCES
FIRE & RESCUE SERVICES
POLICE SERVICES
CITY PLANNING
SOLICITOR'S OFFICE
ETHICS OFFICE
ATLANTA CITIZENS REVIEW BOARD
CITY AUDITOR'S OFFICE
PUBLIC DEFENDER
ENTERPRISE ASSET MANAGEMENT
CUSTOMER SERVICE
ATLANTA DEPARTMENT OF TRANSPORTATION
GRANTS & COMMUNITY DEVELOPMENT
LABOR & EMPLOYMENT SERVICES
OFFICE OF INSPECTOR GENERAL

OPERATIONAL
SUMMARIES

PROPOSED BUDGET
FY2024

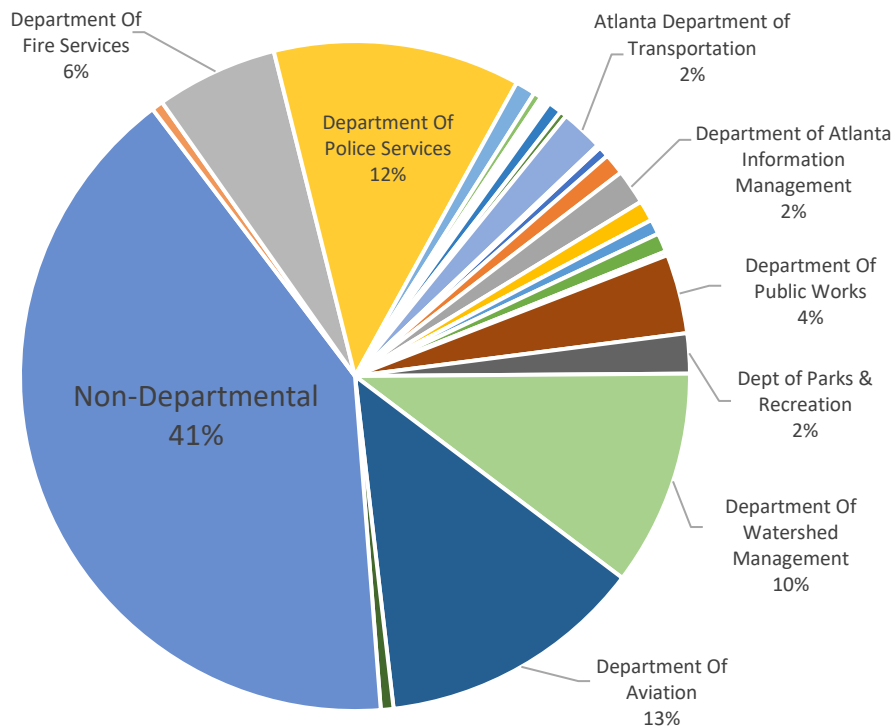


OPERATIONAL DEPARTMENTAL SUMMARY OVERVIEW

The **executive body** carries out the laws that have been instituted by the City Council. It is responsible for the day-to-day operations of city government departments. The **legislative body**, comprised of the City Council, makes the laws that govern the city. It is responsible for the development of policies, which serve as operational guidelines, and establishes the parameters for the administration of city government. The **judicial body** is comprised of Court Operations, the Public Defender’s office as well as the Solicitor’s office and is responsible for interpreting the law. In addition to the three bodies of City government, there are four boards, which are comprised of the Atlanta Citizens Review Board, the Board of Ethics, Governing Board of the Office of the Inspector General, and the City Internal Auditor’s Board.

The operational departmental summaries provide an overview of services along with the financial and position data for fiscal years 2021 to 2024. There is also an explanation of major variances between FY2023 Adopted and the FY2024 Proposed budgets.

FY2024 Proposed Budget



The operating budget totals \$2.5B, and the largest percent of the total or 41% is attributable to the citywide non-departmental operating budget. The non-departmental budget includes reserves and debt service costs for the general fund as well as for the enterprise funds including Aviation and Watershed Management.



CITY COUNCIL

Mission Statement

The Atlanta City Council's mission is to enact all laws designed to protect the public health, safety, and welfare of the citizens of Atlanta and its visitors. The City Council by statute serves as one of the three branches of government, that being the legislative branch.

Summary of Operations

The President of Council, Doug Shipman presides at City Council meetings, appoints members and chairpersons of Council committees, signs all ordinance, resolutions, subpoenas, and other documents issued by order of the Council of the City of Atlanta. It is the President's responsibility to assure the expeditious discharge of public responsibilities and obligations imposed upon the Council by law.

The members of the Atlanta City Council are as follows:

District 1: **Jason Winston**

District 2: **Amir Farokhi**

District 3: **Byron D. Amos**

District 4: **Jason Dozier**

District 5: **Liliana Bakhtiari**

District 6: **Alex Wan**

District 7: **Howard Shook**

District 8: **Mary Norwood**

District 9: **Dustin Hillis**

District 10: **Andrea L. Boone**

District 11: **Marci Collier Overstreet**

District 12: **Antonio Lewis**

Post 1 At-Large: **Michael Julian Bond**

Post 2 At-Large: **Matt Westmoreland**

Post 3 At-Large: **Keisha Sean Waites**

The legislative body is comprised of fifteen (15 voting) members and is presided over by the President of the Council. The President votes only in the event of a tie vote. The Council adopts ordinances to establish city policy, law, and resolutions to express legislative intent.

The Atlanta City Council has seven (7) standing committees to oversee city operations. They include the following:

- Committee on Council
- Finance/Executive Committee
- Zoning Committee
- Public Safety and Legal Administration Committee
- Community Development and Human Services Committee
- City Utilities Committee
- Transportation Committee

Brief descriptions of the purview of each committee are as follows:

- The *Committee on Council* recommends on matters pertaining to the operation of the Council and Municipal Clerk; executive branch appointments confirmed by the Council; ethics issues such as conflict of interest, revision, codification, and clarification of ordinances and resolutions.

- The *Finance/Executive Committee* recommends on matters pertaining to the budget and to transfers of appropriations; the administration of taxing ordinances and to public revenue; tax officials and collectors; the Department of Finance and to the executive branch of government.
- The *Zoning Committee* recommends on matters relating to zoning and the zoning ordinance of the city; land use in conjunction with the Community Development/Human Services Committee and the Office of Buildings.
- The *Public Safety and Legal Administration Committee* recommends on matters regarding public safety within the city of Atlanta and matters pertaining to litigation.
- The *Community Development/Human Services Committee* recommends on matters relating to planning functions; comprehensive development and land use plans; housing related programs, housing code enforcement, community development, urban redevelopment, and economic development; matters pertaining to parks and recreation and job and manpower training.
- The *City Utilities Committee* recommends on matters relating to watershed management, cable television, and public works areas of solid waste, recycling, and public right of way matters.
- The *Transportation Committee* recommends on matters pertaining to transportation, generally, including the Metropolitan Atlanta Rapid Transit Authority (MARTA), the Department of Aviation, and the Atlanta Streetcar.

Divisions/Offices Descriptions

The *Office of Research and Policy Analysis* (RPA) is responsible for the review and analysis of legislation before the City Council and administrative and research support to the Council Committees. Research staff prepares and publishes committee agendas.

RPA staffs all Council Committees, committee public hearings, and work sessions.

In addition to conducting research on behalf of Councilmembers, staff drafts legislation serves as an intergovernmental liaison and a public liaison to explain issues and legislation, represents Councilmembers at various meetings as requested, and assists with constituent complaints and information requests.

The *Office of Communications* ensures consistency and quality in the delivery of accurate and timely information about the Atlanta City Council and the City government to the public. The City Council aims to meet that demand by being responsive and providing improved access to government through various forms of media.

The communications staff coordinates requests from the media, including journalists, writers, and photographers from newspapers, magazines, wire services, television stations, radio stations and online outlets. Overall, the staff responds to more than 100 inquiries each month from internal organizations, the media, and the general public.

City Talk is the Council Communications' bi-monthly program dedicated to keeping viewers informed about city government. City Talk airs on Channel 26, and is hosted, written, and produced in-house to give viewers a look at city events, activities, and issues impacting local government.

The *Office of Administrative Services and Information Technology* provides administrative leadership and direction, and support for the overall management and operation of the City Council. These services include: human resources and labor relations, budget and fiscal management, information technology; contracts and procurement.

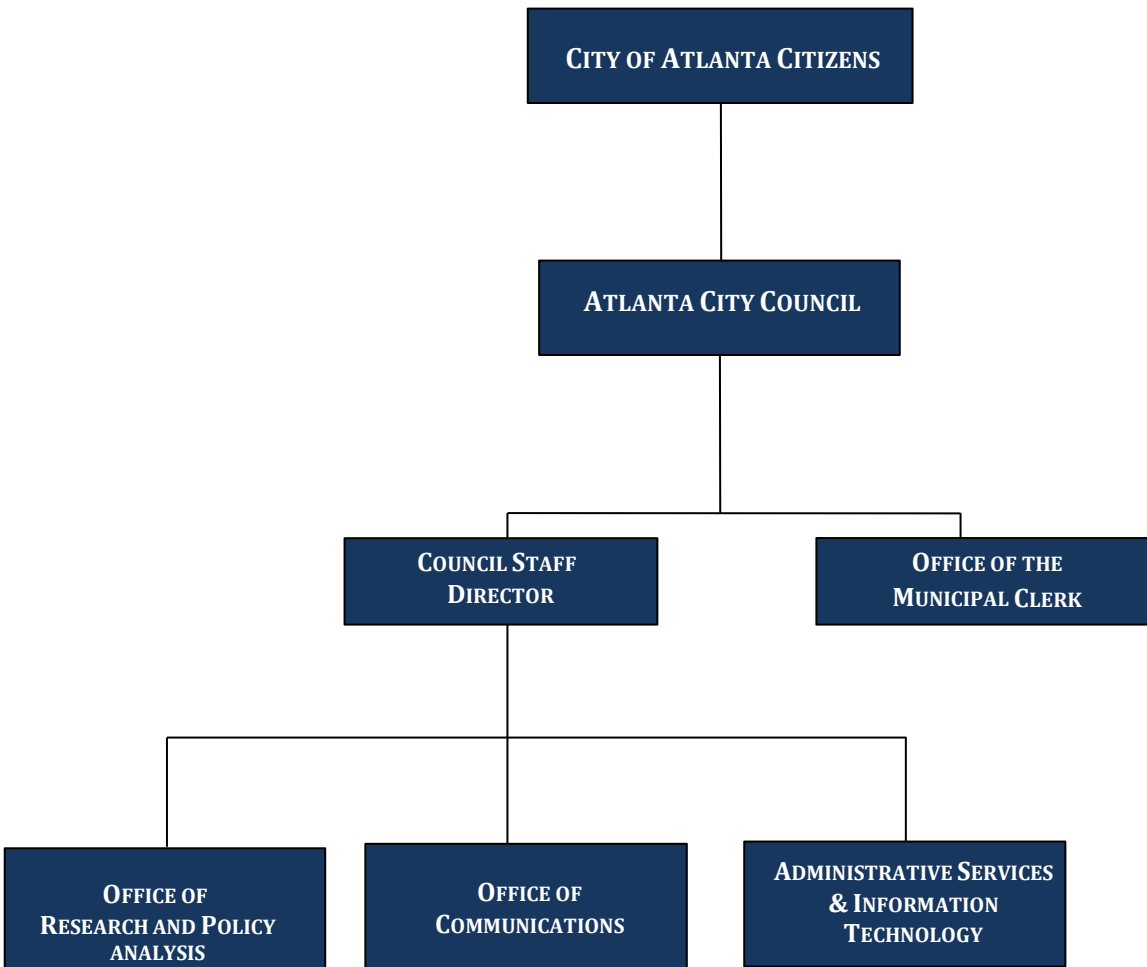
The *Office of the Municipal Clerk* (OMC) or as it is more commonly referred - "the Clerk's Office" - is the City of Atlanta's central repository for information regarding all legislative actions of the governing authority. The Municipal Clerk serves as designated custodian and administrator of the City Council's legislative actions. As custodian of the City's legislative record, the Municipal Clerk codifies and maintains the City of Atlanta Charter and Code of Ordinances. The Charter and Code contain all laws of the City of Atlanta. The Municipal Clerk is statutorily the custodian of the Official Seal of the City and attest the Mayor's signature and affix the seal to City contracts and intergovernmental agreements. Additionally, the Mayor's Executive

and Administrative Orders are recorded in the Clerk's Office. All-City Boards, Commissions, Authorities, (BACE) are maintained by OMC as well.

The Municipal Clerk also serves as the City's Election Superintendent and administers election-related matters such as ballot referendums, candidate qualifying, challenge hearing proceedings, and recalls. Atlanta's certified election results are filed in the Clerk's Office. The Municipal Clerk serves as a compliance officer regarding State Ethics mandated financial and campaign disclosure filings by candidates and elected officeholders. Additionally, building permit affidavits are filed in the Clerk's Office.

The Clerk's Office routinely researches and responds to request for information from Atlanta citizens, the worldwide public, elected officials, employees of the City of Atlanta as well as requests from other local, state, national and international governments. The common denominator is that each requestor whether in-person, by mail, phone or e-mail is always engaged by a friendly, capable, willing, and available OMC staff person who will assist in all research efforts. It is the objective of the Office of Municipal Clerk to serve in a personal welcoming manner reflective of our city and exceed one's expectations.

ORGANIZATIONAL CHART
CITY COUNCIL





FY24 OPERATING BUDGET HIGHLIGHTS City Council

| FY21 ACTUAL EXPENDITURE | FY22 ACTUAL EXPENDITURE | FY23 ADOPTED | EXPENDITURES AND APPROPRIATIONS | FY24 BUDGET | VARIANCE FY24-FY23 |
|----------------------------|----------------------------|---------------------|---|---------------------|-----------------------|
| \$3,081,545 | \$3,236,942 | \$3,677,823 | Salaries, Regular | \$3,844,634 | \$166,811 |
| \$2,260,967 | \$2,258,372 | \$3,287,838 | Salaries, Perm Part-Time | \$3,440,270 | \$152,432 |
| \$962 | \$0 | - | Salaries, Sworn | - | - |
| \$167,178 | \$241,235 | \$278,807 | Salaries, Extra Help | \$278,807 | \$0 |
| - | - | - | Salaries, Extra Help-Sworn | - | - |
| \$0 | \$0 | - | Overtime | - | - |
| - | - | - | Pen Cont Fire Pen Fd | - | - |
| - | - | - | Pen Cont Police Pen Fd | - | - |
| \$553,601 | \$570,245 | \$442,267 | Pen Cont Gen Emp Pen Fd | \$316,003 | (\$126,264) |
| \$171,685 | \$184,112 | \$105,619 | Defined Contribution | \$128,056 | \$22,437 |
| \$1,318 | \$1,810 | - | Workers' Compensation | - | - |
| \$988,598 | \$825,964 | \$668,925 | Other Personnel Costs | \$935,229 | \$266,304 |
| \$7,225,853 | \$7,318,679 | \$8,461,279 | TOTAL PERSONNEL | \$8,942,999 | \$481,720 |
| OTHER EXPENSES | | | | | |
| \$565,917 | \$635,068 | \$805,763 | Purchased / Contracted Services | \$760,963 | (\$44,800) |
| \$97,464 | \$109,752 | \$164,995 | Supplies | \$201,395 | \$36,400 |
| - | - | - | Capital Outlays | - | - |
| \$918 | \$712 | \$1,002 | Interfund / Interdepartmental Charges | \$867 | (\$135) |
| \$660,974 | \$1,798,781 | \$3,015,263 | Other Costs | \$2,957,324 | (\$57,939) |
| - | - | - | Debt Service | - | - |
| - | - | - | Conversion / Summary | - | - |
| \$5,701 | \$4,673 | \$5,730 | Other Financing Uses | \$5,811 | \$81 |
| \$1,330,975 | \$2,548,985 | \$3,992,753 | TOTAL OTHER EXPENSES | \$3,926,360 | (\$66,393) |
| \$8,556,828 | \$9,867,664 | \$12,454,032 | TOTAL PERSONNEL AND OTHER EXPENSES | \$12,869,359 | \$415,327 |

| FY21 ACTUAL EXPENDITURE | FY22 ACTUAL EXPENDITURE | FY23 ADOPTED | FUND | FY24 BUDGET | VARIANCE FY24-FY23 |
|----------------------------|----------------------------|---------------------|-----------------------|---------------------|-----------------------|
| \$8,556,828 | \$9,867,664 | \$12,454,032 | General Fund | \$12,869,359 | \$415,327 |
| \$8,556,828 | \$9,867,664 | \$12,454,032 | TOTAL EXPENSES | \$12,869,359 | \$415,327 |

| FY21 | FY22 | FY23 | AUTHORIZED POSITION COUNT | FY24 | VARIANCE FY24-FY23 |
|-------|------|-------|---------------------------|-------|-----------------------|
| 48.00 | - | 48.00 | Full Time Equivalent | 51.00 | 3.00 |



FY24 OPERATING BUDGET HIGHLIGHTS

City Council General Fund

| FY21 ACTUAL EXPENDITURES | FY22 ACTUAL EXPENDITURES | FY23 ADOPTED | EXPENDITURES AND APPROPRIATIONS | FY24 BUDGET | VARIANCE FY24-FY23 |
|-----------------------------|-----------------------------|---------------------|---|---------------------|-----------------------|
| | | | <i>PERSONNEL</i> | | |
| \$3,081,545 | \$3,236,942 | \$3,677,823 | Salaries, Regular | \$3,844,634 | \$166,811 |
| \$2,260,967 | \$2,258,372 | \$3,287,838 | Salaries, Perm Part-Time | \$3,440,270 | \$152,432 |
| \$962 | - | - | Salaries, Sworn | - | - |
| \$167,178 | \$241,235 | \$278,807 | Salaries, Extra Help | \$278,807 | - |
| - | - | - | Salaries, Extra Help-Sworn | - | - |
| - | - | - | Overtime | - | - |
| - | - | - | Pen Cont Fire Pen Fd | - | - |
| - | - | - | Pen Cont Police Pen Fd | - | - |
| \$553,601 | \$570,245 | \$442,267 | Pen Cont Gen Emp Pen Fd | \$316,003 | (\$126,264) |
| \$171,685 | \$184,112 | \$105,619 | Defined Contribution | \$128,056 | \$22,437 |
| \$1,318 | \$1,810 | - | Workers' Compensation | - | - |
| \$988,598 | \$825,964 | \$668,925 | Other Personnel Costs | \$935,229 | \$266,304 |
| \$7,225,853 | \$7,318,679 | \$8,461,279 | TOTAL PERSONNEL | \$8,942,999 | \$481,720 |
| | | | <i>OTHER EXPENSES</i> | | |
| \$565,917 | \$635,068 | \$805,763 | Purchased / Contracted Services | \$760,963 | (\$44,800) |
| \$97,464 | \$109,752 | \$164,995 | Supplies | \$201,395 | \$36,400 |
| - | - | - | Capital Outlays | - | - |
| \$918 | \$712 | \$1,002 | Interfund / Interdepartmental Charges | \$867 | (\$135) |
| \$660,974 | \$1,798,781 | \$3,015,263 | Other Costs | \$2,957,324 | (\$57,939) |
| - | - | - | Debt Service | - | - |
| - | - | - | Conversion / Summary | - | - |
| \$5,701 | \$4,673 | \$5,730 | Other Financing Uses | \$5,811 | \$81 |
| \$1,330,975 | \$2,548,985 | \$3,992,753 | TOTAL OTHER EXPENSES | \$3,926,360 | (\$66,393) |
| \$8,556,828 | \$9,867,664 | \$12,454,032 | TOTAL PERSONNEL AND OTHER EXPENSES | \$12,869,359 | \$415,327 |

| FY21 ACTUAL EXPENDITURES | FY22 ACTUAL EXPENDITURES | FY23 ADOPTED | FUND | FY24 BUDGET | VARIANCE FY24-FY23 |
|-----------------------------|-----------------------------|---------------------|-----------------------|---------------------|-----------------------|
| \$8,556,828 | \$9,867,664 | \$12,454,032 | General Fund | \$12,869,359 | \$415,327 |
| \$8,556,828 | \$9,867,664 | \$12,454,032 | TOTAL EXPENSES | \$12,869,359 | \$415,327 |

| FY21 | FY22 | FY23 | AUTHORIZED POSITION COUNT | FY24 | VARIANCE FY24-FY23 |
|-------|------|-------|---------------------------|-------|-----------------------|
| 48.00 | - | 48.00 | Full Time Equivalent | 51.00 | 3.00 |



FY24 OPERATING BUDGET HIGHLIGHTS

City Council General Fund

| EXPENDITURES AND APPROPRIATIONS | VARIANCE (24-23) | EXPLANATION |
|---|-------------------|--|
| <i>PERSONNEL</i> | | |
| Salaries, Regular | \$166,811 | Increase based on actual/projected staffing levels. This line also includes a 2.5% Cost of Living Adjustment (COLA) as per Mayoral Priority for A City of Opportunity for All. |
| Salaries, Perm Part-Time | \$152,432 | Increase based on newly adjusted budget for permanent part-timers. |
| Salaries, Sworn | - | |
| Salaries, Extra Help | - | |
| Salaries, Extra Help-Sworn | - | |
| Overtime | - | |
| Pen Cont Fire Pen Fd | - | |
| Pen Cont Police Pen Fd | - | |
| Pen Cont Gen Emp Pen Fd | (\$126,264) | Decrease based on preliminary estimated pension costs. |
| Defined Contribution | \$22,437 | Increase based on preliminary estimated pension costs. |
| Workers' Compensation | - | |
| Other Personnel Costs | \$266,304 | Increase to properly align the budget based on preliminary estimated healthcare costs. This line also includes Group Life and Medicare Contributions. |
| TOTAL PERSONNEL | \$481,720 | |
| <i>OTHER EXPENSES</i> | | |
| Purchased / Contracted Services | (\$44,800) | Decrease to properly align the budget for contractual and operations expenses based on anticipated contractual obligations. |
| Supplies | \$36,400 | Increase based on cost associated with Consumable/Non-consumable supplies. |
| Capital Outlays | - | |
| Interfund / Interdepartmental Charges | (\$135) | Decrease to properly align the budget based on anticipated usage of motor/fuel and repair/maintenance expenses. |
| Other Costs | (\$57,939) | Decrease based on preliminary estimate of Council Members carry-forward funding. |
| Debt Service | - | |
| Conversion / Summary | - | |
| Other Financing Uses | \$81 | Increase to properly align the budget to account for costs associated with GMA lease payments. |
| TOTAL OTHER EXPENSES | (\$66,393) | |
| TOTAL PERSONNEL AND OTHER EXPENSES | \$415,327 | |

| FUND | VARIANCE (24-23) | EXPLANATION |
|-----------------------|------------------|-------------|
| General Fund | \$415,327 | |
| TOTAL EXPENSES | \$415,327 | |

| AUTHORIZED POSITION COUNT | VARIANCE (24-23) | EXPLANATION |
|---------------------------|------------------|--|
| Full Time Equivalent | 3.00 | Increase based on actual staffing level. |



EXECUTIVE OFFICES

Mission Statement

The mission of the Executive Offices is to communicate and implement the policy and program agenda of the Mayor. The Offices are responsible for providing leadership within the City government to effectively accomplish and execute the laws of the City. Through its various offices, the Executive Offices seek to determine the most efficient manner to provide quality services to the citizens of the City while moving Atlanta forward.

Summary of Operations

The Department of Executive Offices is comprised of three major offices: *The Office of the Mayor, the Office of the Chief of Staff, and the Office of the Chief Operating Officer and The Office of the Chief Policy Officer.* These offices include unique Divisions that provide administrative and operational support for various City-managed activities.

Divisions/Offices Descriptions

The Office of the Chief of Staff provides advice and guidance to the Mayor on legislative and political issues and serves as the liaison to the public and private sectors. The Chief of Staff is supported by Communications; Constituent Services; Equity, Diversity and Inclusion; Cultural Affairs; International & Immigrant Affairs; Intergovernmental Affairs, Film, Entertainment and Nightlife; Special Events; and Sustainability divisions and the newly formed Labor and Employment Services.

The Office of Communications provides strategic counsel on message development for the Mayor and the City of Atlanta (COA); amplifies awareness of special events and projects that advance administrative priorities; manages relationships with local, national and global print, broadcast, and online media outlets; organizes Mayoral press conferences, interviews, and announcements; and partners with the City's public information officers on projects. The Office manages digital communications through the City of Atlanta website at www.atlantaga.gov and via all social platforms such as Facebook, Twitter, and YouTube.

The Mayor's Office of Communications also includes the operations, content capture and management of City Channel 26. *Channel 26* provides 24-hour programming that is useful, informative, and timely for Atlanta residents. Channel 26 content includes coverage of Mayoral speeches, announcements, and events, as well as live and taped broadcasts of Atlanta City Council meetings and committee meetings. In addition, the City Channel 26 team produces original content such as "City Talk," a long-format monthly news program, news briefs, public service announcements and special features on current events, neighborhood happenings, and topics of special interest to City of Atlanta residents and business owners.

The Office of Constituent Services tethers the residents of Atlanta and the Mayor's Office. The Office addresses residents' concerns and complaints by collaborating with City agencies and offers an avenue for residents to voice their concerns and suggestions on improvements of city services.

The Office of Equity, Diversity and Inclusion leverages the combined power of government, private and non-profit partners, and communities to dismantle systemic inequities and barriers to opportunity. As part of this mandate, this office focuses on equity, diversity, and inclusion initiatives; LGBTQ affairs; resiliency and sustainability efforts; ways to eliminate human trafficking in our city; strategic youth engagement and being a more welcoming city to our foreign-born residents. We are one city with one bright future. A city of safe, healthy, connected neighborhoods with an expansive culture of equity, empowering upward mobility, and full participation for all resident while embracing the next generation of leaders and citizens to move Atlanta forward, together.

The Office of Cultural Affairs (OCA) provides access to local art and culture to the city in five key areas: Arts & Education, Municipal Support for the Arts & Contracts for Arts Services, Performing Arts, Public Art Services and Cultural Facilities such as the Chastain Arts Center, Gallery 72, and the Mayor's

Gallery at City Hall. Through Municipal Support for the Arts, the OCA provides fiscal support to Atlanta's individual artists, 501c3 arts organizations and community development organizations that provide cultural experiences within the city of Atlanta. The OCA also interfaces with the international community by providing opportunities for cultural exchange such as programming for the Atlanta Jazz Festival, ELEVATE, and workshops in City facilities by artists, often from Atlanta's Sister Cities. In addition, the OCA routinely works with the Airport Art Program and the Atlanta Beltline on their initiatives, including representation on artist selection panels, and collaborative oversight of their installations.

The Office of Intergovernmental Affairs creates and maintains working relationships with state, federal and local government entities, bi-lateral chambers of commerce and international trade offices to maximize the City's opportunities to impact public policy, increase revenues, and foster its growing stature as a global city. This strategy positions the City as a key player in trade and commerce, citizen diplomacy and intercultural understanding.

The Office of International and Immigrant Affairs vision is to position Atlanta as a welcoming City—a connected, inclusive community that uplifts our foreign-born population and provides an opportunity for all—and a global hub for diplomacy, business, innovation, education, culture, and sports. MOIIA's mission is to develop and foster relationships between Atlanta's international communities, City departments, and external partners to empower our foreign-born population through access to information, to identify economic opportunities, and to address local and global challenges.

The Office of Film, Entertainment, and Nightlife is the official entertainment office for the City of Atlanta and destination point for all entertainment production. It comprises film, music, nightlife, fashion, gaming/technology, and sports entertainment. The office promotes Atlanta as a center of creative ideation and influence. The key functions of the office are to grow the city's entertainment ecosystem through new business development and workforce development, to issue permits for productions filming on public property, to provide inter-agency assistance (police, fire, public works, planning, transportation, etc.) and to be a resource of entertainment establishments and stakeholders by providing valuable information to them daily and to be an overall service provider to all sectors of entertainment within the city.

The Office of Special Events oversees the permitting process of all current outdoor festivals, large gatherings, and assemblies. The Office works as a liaison between the event organizer and various city departments to ensure that event organizers comply with city laws throughout the permitting process of outdoor events on private, public, and commercial property.

Office of Sustainability and Resilience is responsible for establishing, developing, implementing, and promoting, policies, programs, regulations, and initiatives related to environmental sustainability, climate resilience, environmental justice, resource management, waste diversion and food security. The office provides inclusive community engagement pathways to ensure that city initiatives address access to, and the affordability of, clean energy; uplift the principles of environmental justice; and center a commitment to equity.

Department of Labor and Employment Services is responsible for the administration, implementation, and execution of federal government labor and workforce programs and initiatives, including but not limited to overseeing the Atlanta Workforce Development Agency. Coordinate strategic partnerships related to labor and workforce programs; and improve the delivery of labor and workforce services to citizens of Atlanta through advocacy, resource development, mobilization, collaboration, and coordination of resources.

The Office of the Chief Policy Officer leads major mayoral priority policies, programs, and initiatives and provides advice and guidance to the Mayor on complex, cross-sectoral issues. Additionally, this office incubates mayoral special projects and serves as liaison to external nonprofit, private, and philanthropic organizations. The Chief Policy Officer is supported by Senior Policy Advisors and divisions focused on youth development and education, affordable housing, neighborhood engagement and reinvestment, philanthropy, strategic partnerships, and strategic initiatives.

The Office of the Chief Operating Officer provides policy direction and executive management over the public service and operational functions for the City. Additionally, this office manages the activities, special projects, and initiatives of core

functions representing the City on a variety of external boards and governmental bodies, and manages the City's performance management program. The Chief Operating Office is comprised of General and Enterprise Funded Divisions. The general funded departments include Atlanta Police Department; Corrections; Atlanta Fire & Rescue; ATL311 / Customer Service; Procurement; Contract Compliance; Emergency Preparedness; Grants and Community Development, Innovation & Performance; Human Resources; Parks & Recreation; Violence Reduction Prearrest Diversion and Policing and Justice Reform, Housing and Homelessness, Atlanta Information Management; ATLDOT/ Transportation; and City Planning. The enterprise funded departments are Aviation, Watershed Management and Public Works.

The *Atlanta Police Department (APD)* is a full-service police agency with a community-oriented philosophy and relies heavily upon community input and collaborative problem-solving strategies. It is through heightened community involvement in public safety matters that the Atlanta Police Department will most effectively address its three major priorities of (1) youth-related crime, (2) domestic violence, and (3) the perception of crime in Atlanta.

The *Department of Corrections* mission is to provide a safe and secure correctional environment; enhance public safety through partnerships with the community and law enforcement.

The *Atlanta Fire Rescue Department (AFRD)* is a multi-faceted, all-hazards emergency response organization with a very diverse workforce. The department is comprised of five divisions of labor: Support Services Division, Field Operations Division, Emergency Medical Services Division, Technical Services Division, and the Airport Fire Division.

ATL311 / Customer Service's mission is to provide the public with simple and convenient access to all City of Atlanta government services and information while offering quality service that emphasizes Accountability, Responsiveness, and Efficiency,

The *Department of Procurement* is responsible for acquiring all commodities and services for the Mayor's Office, City Council, and all City Departments. The mission of this department is to promote fair and open competition, procure high-quality products and services in a timely manner

and to meet the needs of our customers while maintaining public trust.

The Office of Contract Compliance (OCC) serves as a liaison linking small, minority, female, and disadvantaged businesses with City of Atlanta related business opportunities. OCC encourages equal opportunity for all businesses and individuals in the Atlanta workplace through the administration of the City's various diversity programs.

The Office of Emergency Preparedness (OEP) is the primary facilitator for coordination and implementation of preparedness, mitigation, and response goals. OEP serves as a convener for public safety agencies, City of Atlanta departments, regional, business, civic, and community stakeholders in becoming a more resilient, viable, and thriving city for future generations.

The Office of Innovation and Performance drives progress on mayoral priorities and delivers solutions to Atlanta's most pressing needs. The team is responsible for developing the Mayor's proposed operating budget for the City, running the City's performance management and analytics program, managing and implementing large-scale strategic projects, and developing innovative new solutions in specific areas of city operations.

The *Department of Human Resources (DHR)* partners with city agencies and employees to hire, compensate, support, and develop a diverse workforce that is dedicated to delivering high-quality services to the community. The department designs and manages the City's Human Resources programs and fosters the development of innovative policies and practices.

The *Department of Parks and Recreation (DPR)* is committed to building strong communities and a vibrant economy by providing safe and exceptional parks, facilities, and programs through effective leadership, collaboration and innovative thinking. DPR strives to deliver quality customer service through the development, operation, and maintenance of the City's public parks, recreation centers, and facilities to create an environment that is deemed safe, affordable, and enriching for residents and visitors.

The *Department of Atlanta Information Management (AIM)* oversees and guides all technology-related activities associated with the delivery of products and services managed by every department of the City. The department provides a strategic framework and direction for leveraging technology to create business value.

The *Department of Aviation* is the managing entity of Hartsfield-Jackson Atlanta International Airport (ATL). ATL is the world's busiest most efficient airport providing the Atlanta region a safe, secure and cost-competitive gateway to the world. ATL drives economic development, operates with the highest level of customer service and efficiency, and exercises fiscal and environmental responsibility.

The *Department of Watershed Management (DWM)* provides high-quality drinking water and wastewater services to residential, businesses and wholesale customers while protecting Atlanta's urban waterways, conserving natural resources, and providing clean, safe water for downstream customers. DWM aims to deliver excellent customer service through a motivated, skilled, and empowered workforce.

The *Department of Public Works (DPW)* is committed to enhancing the quality of life for Atlanta residents by providing environmentally safe, green and sustainable communities. The mission of the Department of Public Works is to enhance the quality of life by providing environmentally safe protections for the welfare of all citizens. DPW promotes livable, walkable, green and sustainable communities, and to support economic development through adherence of policies, goals, and objectives that achieve the Mayor's Vision for the City of Atlanta.

ATLDOT/Transportation serves as the coordinating agency for all transportation matters within the city government. This department is designed to be a one-stop shop for citizens and external agencies.

The *Department of City Planning (DCP)* guides Atlanta's growth and development through effective, customer-focused urban design; plan review and permitting; code compliance; community and economic development; and policy regarding housing and the environment. We work closely with residents, the private sector, Neighborhood Planning Units (NPU's), and independent community organizations to further the values of Atlanta City Design.

The Chief Operating Office also support initiatives on housing including operational responsibility for the Housing Strikeforce and homelessness, violence reduction, policing and justice reform and prearrest diversion. The Grants Management and Community Development function supports various administration of federal grants and partnerships with nonprofit organizations.

FY2023 Accomplishments

A City Built for the Future

- Examined the need to draft legislation for an entertainment incentive program
- Facilitated over 50 major [Film/TV] productions efforts throughout the City.
- Hosted The Directors Guild of America information session for aspiring Directors.
- Hosted Set South PA Training Program, Quarterly Training Day Workshops, Mayor's After the Masked Ball, Guild of America Information Session, and more.
- Ranked #3 in the Environmental Protection Agency 's Energy Star Top Cities List of Most Buildings in the U.S.
- Earned the Green Fleet Award for the first time - Ranked 33 of top 50
- Recognized by CDP as a Climate Action Leader in 2022
- #1 - The award-winning Hartsfield-Jackson International Airport is the busiest and most efficient airport in the world.
- 93.6 million Passengers welcomed through Hartsfield-Jackson Atlanta International Airport.
- \$66 billion Revenue generated for Georgia
- 268 - Acres of new park land acquired in 2022
- Grant Park Gateway is the 1st project in the world to achieve LEED, SITES and Parksmart certifications for its smart and sustainable design.
- \$460 million - Investment in transportation (Moving Atlanta Forward infrastructure package)
- \$146 million - Investment in parks and recreation (Moving Atlanta Forward infrastructure package)
- 10,617 - Potholes filled in 2022
- 2,000 Tons of reduction in the City's carbon footprint thanks to the Light Up the Night initiative.
- 1st City of Atlanta Park with direct access to the Chattahoochee River. The City has acquired the former site of the Chattahoochee Brick Company in order to transform it into a memorial and recreational space.

- Implemented 8 IKE smart kiosks across Atlanta
- The airport completed multiple large-scale construction projects including the T-North 5-Gate Extension, the 9L End-Around Taxiway and Fire Station 32, as part of ATLNNext, the Airport's multi-billion capital improvement program.
- \$12.4 billion: projected cost of ATLNNext capital improvement projects • \$619 million: spent on capital improvement projects in 2022
- Continuous ATL improvement for the future through \$628M in completed construction: Fire Station 32; T-North 5-Gate Extension; Ramp 19 & Taxiway Pavement; Runway 9L End-Around Taxiway; South Deicing Complex; Phase I Concessions.
- Expanded ATL's global connectivity and welcomed 13 new international destination routes in 2022. ATL has direct service to 219 airports worldwide.
- Ranked #33 on NAFA's Top 50 Green Fleet Award. This is the first time the City made it to the top 50.
- Distributed \$1.7 million to non-profit arts, community organizations and individual artists through the Municipal Support for the Arts (MSA) and Contracts for Arts Services (CAS) grant programs
- Hosted the 45th Annual Atlanta Jazz Festival at Piedmont Park with over 150,000 attendees
- Served 1,252 students at Chastain Arts Center
- Approximately 3,900 artists received direct support through local non-profits the City funds through grants
- Invested \$3.7M in the Landmark Arts Program on MLK Jr. Drive
- Accepted three public art monuments valued at \$750,000.00 (Coretta Scott King Monument at King Center, Xernona Clayton Statue, and MLK Jr statue at Cook Park
- Mayor Dickens set the goal of creating or preserving 20,000 units of affordable housing by 2030 - 5,771 - Units of affordable housing built or in construction.
- In 2022, Mayor Dickens announced significant investments in local worker development and training. Including \$1.8 million for Atlanta Technical College's Center for Workforce Innovation; \$50,000 contribution - alongside a \$150,000 donation from Acuity Brands - for the creation of a workforce development pilot program.
- Mayor Dickens launched a three-year \$20 million plan to support early education efforts that is jointly funded by public and private dollars from City of Atlanta, Atlanta Public Schools, The United Way of Greater Atlanta and the Joseph B. Whitehead Foundation.
- Another \$3 million has been committed by other private donors. This initiative will help childcare centers improve facility and programming quality.
- More than 3,000 young people were placed in jobs and internships across Atlanta (ages 14 to 24) through the Summer Youth Employment Program (SYEP) - including: 300 placements with the City government.
- The Mayor's YSEP program provided scholarships to 88 students representing 34 universities. \$444,960 in scholarships

A City of Opportunity for All

- Issued over 50,000 masks to schools, nonprofits, and other organizations
- 3,000 seniors received food, entertainment, transportation, and giveaways thru efforts from the Mayor's Senior Ball
- Hosted two food drives and distributed 500 turkeys to families in need
- Delivered 250 meals to seniors at the annual picking trip
- Provided over 1,000 "Ticket for Kids" and "Seats for Seniors" program.
- Hosted the 39th Annual International Consular Ball and the inaugural Consular Corps luncheon
- Launched iSpeakATL, the City of Atlanta's language access plan
- Hosted the Women Export University program
- Hosted 275 Community Resource Events to benefit immigrant and low-income Atlantans representing 35 countries
- Launched the Artist Residency program
- Provided cultural experiences for 45,000+ Atlanta Public School students

awarded for the 2022-2023 academic year.

- The City allocated \$1 million in American Rescue Plan Act initiative to support local community based organizations that serve K-12 students youths.
- Invest Atlanta's Impact – assisted 724 Unique small businesses, \$9.6 million - Investment in small business programs and 2,200+ - Hours of technical assistance provided.
- 42% Of funding from Invest Atlanta's small business programs went to disinvested neighborhoods.
- Mayor Dickens relaunched the Resurgence Grant Fund Program, funded by the American Rescue Plan. This \$8.2 million program supported small businesses and nonprofits impacted by COVID-19.
- Invest Atlanta administered the program, awarding more than 500 grants. Applicant Profile: 78% Minority-Owned Businesses; 51.7% - Women-Owned Businesses; 86% - Businesses with 10 or less employees.
- Invest Atlanta helped to bring 3,297 new "Good Jobs" to the city in 2022, more than tripling our impact from the previous year.
- The City officially acquired the former site of the Chattahoochee Brick Company in 2022. The Kendeda Fund committed \$4 million to help protect the historic value this space represents. The plan is to transform the sacred lands into a place of recreation and remembrance for all Atlantans.
- The City of Atlanta earned a perfect score on Human Rights Campaign's 2022 Municipal Equality Index for the 10th consecutive year.
- In Mayor Dickens' first year in office, his administration has activated more than \$100 million for housing to further this vision.
- Mayor Dickens worked tirelessly to relocate the more than 800 people living at the Forest Cove Apt. complex. In April, the City of Atlanta entered an agreement to speed up the relocation process and committed \$9.1 million in Federal American Rescue Plan Act funding to this effort. From June to September, the 200 families moved from the property.

- Awarded \$120k grant for energy efficiency rehabs in Thomasville Heights
- 56.2% towards overall housing goal of 5,600 affordable units. 421 units closed, exceeding the annual goal of 320. The Legacy Resident Retention Program has assisted nearly 100 homeowners.
- Aviation spent \$619 million on projects in 2022 as part of ATLNNext; \$440 million of that was eligible for DEI designated businesses. \$124 million of that total was invoiced to the eligible, for a 28% diversity participation rate.
- Aviation welcomed 183 delegates from 30 different countries around the world interested in doing business with the City or learning best practices from the world's busiest airport.
- City of Atlanta funding recipients paid 3,900 artists recipients presented 21,000 art and cultural. City of Atlanta funding recipients presented 21,000 art and cultural presentations and City of Atlanta funding recipients paid 3,900 artists.
- Provided \$2.2 million in financial support to the arts and cultural community.
- \$1.7 million to non-profit arts and community organizations and individual artists through the Municipal Support for the Arts (MSA) and Contracts for Arts Services (CAS) grant programs. \$285,500 provided to small and midsized nonprofit arts organizations for operating support.
- \$271,000 of American Rescue Plan funds awarded to support 15 local artist initiatives that were featured during the ELEVATE Festival.
- Secured an additional \$21 million for Emergency Rental Assistance from the U.S. Treasury Department.
- Bank On Atlanta now has 15 financial institutions with seventeen certified accounts to date. 46K+ accounts opened to date; 15K+ accounts opened in 2020 (per the last report from the BankOn Data Hub).
- 1,831 affordable housing units delivered
- 3,940 units currently under construction
- Launched Housing Strike Force
- Activated Affordable Housing Trust Fund dollars: \$4m housing grant, \$500k for Access to Counsel, \$500k microgrants for faith-based development. Established \$1M

Youth Development Grants for local youth-serving nonprofits (CoA ARPA)

- Purchased 2 Peachtree St from the State (closing in Jan 2023) for \$39M in Eastside; TAD funds to convert into a mixed-use development with mixed-income housing.
- Implemented the Flexible Levels, Options, & Affordable Terms (FLOAT) Initiative to help customers in-need with outstanding water account balances; over 2,600 customers assisted and 1000+ payments established over a 6-month period.
- ATL311/Customer Service - 15,418 messages received via social media accounts; representing 4,596 cases and 12,581 calls handled (supportive services)

Ethical & Efficient Government

- Processed 547 permit applications and issued 509 permits
- Streamlined the outdoor festival permitting process from 38-days to 30-days
- Drafted policies on women's reproductive rights.
- The Light Up the Night initiative will reduce the City's energy usage and lower the City's carbon footprint by approximately 2,000 tons.
- The City fully cleared out the 2019-2021 backlog of payments by June 30, reimbursing over \$11.5 million to HOPWA service providers and now completing payments within 30 days.
- In 2022, it issued over 14,000 orders and purchased over \$1.5 billion in goods and services for the City of Atlanta.
- Last October, Moody's Investors Service assigned an AA1 rating, and Fitch Ratings assigned an AA+ rating on the City's general obligation bonds.
- \$670 million has been invested in building out the BeltLine which has spurred \$8.3 billion in private redevelopment around the corridor. That represents a 10-to-1 ROI.
- Public-Private Partnerships funding included: Cox Foundation: \$30 million; Woodruff Foundation: \$80 million; SSD: \$100 million; USDOT Raise Grant: \$16.46 million; Federal appropriation: \$5 million; Atlanta Regional Commissions TIP: \$11 million.

- Invested \$13 million in the development of AH-owned sites, acquisition and development of Co-Investment projects, RAD conversions and Down Payment Assistance, funding the creation and preservation of 2,669 units.
- AH paid approximately \$175 million in housing assistance payments to landlords within the jurisdiction, including project-based and tenant-based vouchers, special purpose and down payment assistance vouchers, emergency assistance, operating subsidies, and expenses related to the operation of AH-owned properties.
- Reduced telecom and network enterprise operational expense by \$1.2M annually.
- Earned the prestigious Airport Service Quality (ASQ) Award for "Best Airport by Size and Region. This is the second consecutive year ATL was recognized as the top airport in its category.
- CARES, the original funding for COVID-19, was closed and the full allocation of \$88,434,611.30 was expended to provide support for residents, employees, and businesses.
- Processed 100% of 2022 renewal applications submitted.
- Collected a total of \$12 million from June 14th thru September 6th in the category of unpaid invoices.
- Successfully and effectively litigated case settlements in FY22 Q1-4 that resulted in the City only paying \$24,198,410 when the demand amount was \$96,823,376.
- In FY23 Q1, the department litigated case settlements that resulted in the City only paying \$4,985,273 when the demand amount was \$20,114,294.
- Successfully defended a bid protest concerning a \$2.5M contract for parking operations and management services at Hartsfield Jackson Atlanta International Airport.
- Drafted legislation and oversaw all financial transactions, which included bonds and commercial papers valued at over \$1.5 billion dollars.
- Achieved 100% Drinking Water Compliance over 12-month period at Water Treatment Facilities.

- Achieved 98% Wastewater Treatment Compliance over 12-month period at Water Reclamation Facilities.
- \$190M+ in Municipal Option Sales Tax (MOST) Revenues

One Safe City

- Facilitated the onboarding of 57 nightlife establishments through the City's Police Department Video Integration Center (VIC).
- 20,452 total NotifyATL subscribers.
- Through Connect Atlanta, fully launched under Mayor Dickens, our officers have access to a network of more than 10,000 cameras to allow for real-time crime fighting and investigation. 7,679 Registered Cameras and 13,403 Integrated Cameras.
- In 2022, Atlanta saw a 7% decrease in overall crimes against people. This percentage includes statistics on rape, aggravated assault and homicide.
- There was a 14% decrease in rapes and an 8% decrease in aggravated assaults; Homicides increased, with 11 more than in 2021
- Crimes against people were down in five of APD's six zones, while the city experienced a 3% increase in crime in Zone 1, driven primarily by a 4% increase in aggravated assaults.
- Property crimes are even year-over-year, with a 14% decrease in robberies offset by increases in burglaries and shoplifting.
- Increased Investigative Units clearance rates from prior years: Homicide overall clearance rate for all cases solved in 2022: 79% : Robbery clearance rate: 31.9% (2022) vs. 26% (2021): Aggravated Assault Unit clearance rate: 39% (2022) vs. 37% (2021).
- 742 fugitive packages cleared including 113 murders cases and 400 aggravated assaults (Special Enforcement Section).
- Exceeded our general crimes clearance goal for simple assault: 30%. As of 12/13/2022, the clearance percentage for 2022 was 39.58%.
- \$3,175,768 in narcotics seized
- Motors Unit: 18,783 citations issued, and 49 arrests made in 2022, an increase of 19 from 2021.
- Aviation: Responded to over 1,159 requests for support, assisted in arrest of 304 suspects,
- Assisted in recovery of 129 stolen vehicles and responded to 122 requests for support from outside agencies. Assisted in 98 vehicle pursuits, and drivers were taken into custody 97% of the time.
- In Zone 2, crime was down in every category other than shoplifting - including 21% fewer homicides, 26% fewer rapes, 17% fewer robberies, 5% fewer burglaries and 24% fewer motor vehicle thefts.
- The city also went through all of 2022 with no major violent crimes at Phipps Plaza and Lenox Square.
- Mayor Dickens has made considerable investments to recruit and retain top-tier public safety personnel.
- After visiting Roll Calls in every zone and hearing directly from officers, the Mayor extended 9% raises for sworn APD personnel and E-911 personnel, on top of \$4,000 retention bonuses for sworn officers.
- He also extended 7% raises to Atlanta Department of Corrections officers and accelerated raises for Atlanta Fire Rescue Department personnel ranging from 8.5% to 17%.
- Through aggressive nationwide recruiting, the City of Atlanta hired 212 officers in 2022.
- Through the Light Up the Night initiative, Mayor Dickens set a goal to install or repair 10,000 streetlights across Atlanta.
- Through the first year of the program, in partnership with Georgia Power, Atlanta exceeded its goal, adding, upgrading, and repairing a total of 11,185 lights throughout the city.
- In response to an uptick of crime associated with nightlife, Mayor Dickens established the Nightlife Division, which adds a layer of accountability for nightlife establishments. These efforts helped lead to a 25% reduction in firearm-related violence at nightlife establishments.
- An estimated 40% of Atlanta's crime is committed by repeat offenders (3 or more felony convictions). In partnership with APD, GBI, Fulton County and others, the

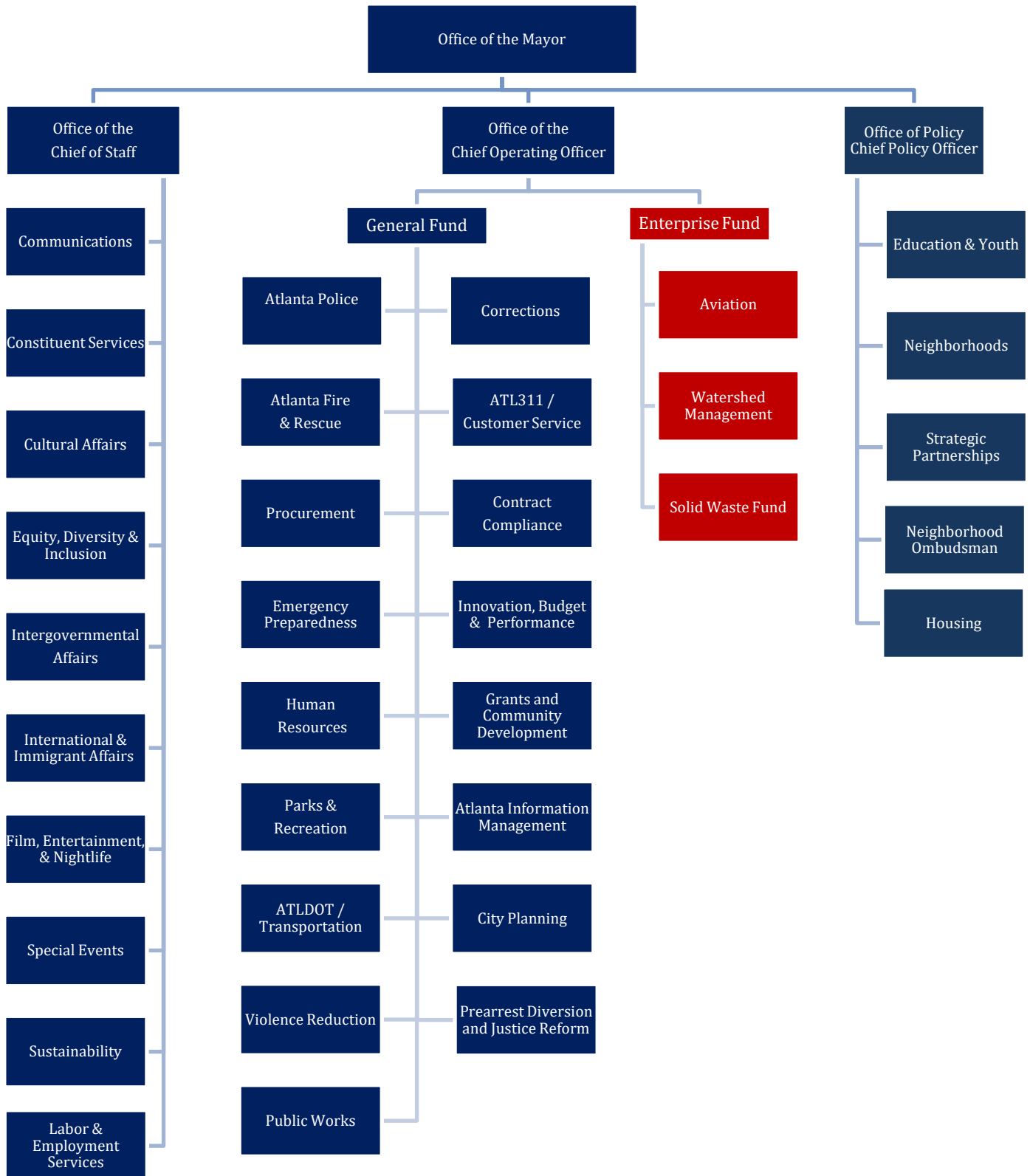
Dickens Administration established the Repeat Offender Tracking Unit.

- In addition to investments in recruitment and retention of E-911 operators, Mayor Dickens has directed significant investments in E-911 operations.
- He dedicated \$15 million from the Moving Atlanta Forward infrastructure program to modernize Atlanta's 911 Communications Center.
- An upgrade in the technological platform in early November led to a significant decrease in hold times, with the avg answer time dropping from 32.03 seconds to 18.01 seconds. More than threequarters of calls are now answered in under 15 seconds.
- Through the Mayor's Summer Youth Employment Program, the City and its partners employed more than 3,000 young people with an average hourly wage of \$16.63. This program helped reduce water sales by youth throughout the city—over the summer months the City received 43% fewer calls regarding water sales in 2022 as compared to 2021.
- Connect Atlanta is the city's 21st century neighborhood watch. This voluntary program enables residents and businesses to directly connect their cameras with the police department to enhance emergency preparedness, reduce criminal activity and allow investigators to easily gather evidence in case of an incident.
- In its first year, the City integrated 13,403 cameras directly into its network and registered an additional 7,679, far outstripping the initial goal of 10,000 total.
- Mayor Dickens announced plans for a new police station. The precinct was a joint effort between the City and Cousins Properties, which donated the space, as well as the Buckhead Coalition and Buckhead Community Improvement District, which raised approximately \$150,000 for construction.
- The 12 APD officers and two supervisors stationed at the precinct focus primarily on responding to traffic calls, which frees up other units for patrols and incident response.
- Public Safety Personnel - 212 APD Officers Hired - 9% Cost-of-living salary increase for sworn APD officers and E-911 personnel.
- Guns Taken Off the Streets - 2,958 Firearms confiscated by APD and 302 Guns removed from the streets through APD's gun buyback in October 2022.
- Last November, Mayor Dickens and Chief Schierbaum announced APD's first take-home car program for officers. This program, which was created in response to officer feedback, is designed to help boost recruitment and retention. The fleet of take-home vehicles also provides a visible and tangible sense of safety and security for Atlanta's neighborhoods.
- Handled less total calls for service in 2022 (76,543) compared to 2021 (86,281)
- Secured two major grants to support the One Safe City pillar, including the Child Safety Seat program (\$187k) which provides car seats for Atlanta residents and the Urban Area Security Initiative, in partnership with APD.
- Deployed over 200 devices to APD's Crime Investigation Division and Motor and Mounted Units to improve technology access and efficiency in public safety.
- City-hosted vaccination events for employees and residents resulted in 1238 people getting vaccinated. Of those, 385 received COVID-19 vaccinations at City events in 2022, including one event in partnership with the NFL Alumni Association.
- These events have resulted in at least 84% of City of Atlanta employees being vaccinated.
- FINANCE • Lease purchase financings to support public safety and City services and operations: 65 vehicles for APD - \$3.48M; 58 vehicles for Solid Waste Services and 5 vehicles for the Office of Fleet Services - \$11.5M; 2,866 radios for APD, AFRD and Corrections - \$14M; 3 fire pumpers for AFRD - \$2.15M; 3 helicopters for APD - \$10.4M



ORGANIZATIONAL CHART

EXECUTIVE OFFICES



PERFORMANCE METRICS

EXECUTIVE OFFICES

| PERFORMANCE MEASURE | FY2021 ACTUAL | FY2022 ACTUAL | FY2023 TARGET | FY2024 TARGET |
|---|----------------------------|------------------|----------------------------|----------------------------|
| <i>Effective and Ethical Government</i> | | | | |
| Number of firms certified to participate in Equal Business Opportunity Program | 1,353 | N/A | 1,050 | 1050 |
| Percentage of dollars paid to minority and female owned firms on Equal Business Opportunity Contracts | 35% | N/A | 35% | 35% |
| Percentage City contracts paid to Minority and Female owned firms | MBE – 26.7% FBE – 11.1% | N/A N/A | MBE – 25.0% FBE – 10.0% | MBE – 25.0% FBE – 10.0% |
| Number of apprentices for ArtsCOOL 2.0 | | | | 100 |
| Number of youths given access and exposure to Art and Culture | | | | 245 |
| Host International delegates | | | | 100 |
| Disburse grants to Atlanta-based businesses through Women Export U and Metro Atlanta Export Challenge | | | | \$145,000 |
| Number of businesses engaged through trade related events | | | | 300 |
| Increase use of I-SpeakATL from 31 percent to 40 percent | | | | 40% |
| Number of international events hosted in the city | | | | 4 |
| Number of Calls made to the Welcoming Atlanta Victim Services Program | | | | 500 |
| Number of youths engaged through speaking engagements, career fairs, sporting related activities | | | | 1,200 |
| Resolve Constituent issues withing 3-business days | | | | 72-hrs |
| Number of Nightlife Assessments | | | | 288 |
| Number of Set South Training events | | | | 4 |
| Increase in Film Permitting Revenue | | | | 10% |



FY24 OPERATING BUDGET HIGHLIGHTS Executive Offices

| FY21 ACTUAL EXPENDITURE | FY22 ACTUAL EXPENDITURE | FY23 ADOPTED | EXPENDITURES AND APPROPRIATIONS | FY24 BUDGET | VARIANCE FY24-FY23 |
|----------------------------|----------------------------|---------------------|---|---------------------|-----------------------|
| \$10,960,229 | \$9,764,843 | \$8,104,965 | Salaries, Regular | \$12,468,255 | \$4,363,290 |
| \$41,316 | \$22,766 | - | Salaries, Perm Part-Time | - | - |
| \$4,943,749 | (\$12,705) | - | Salaries, Sworn | - | - |
| \$2,572,357 | \$2,463,692 | \$2,625,599 | Salaries, Extra Help | \$937,788 | (\$1,687,811) |
| \$55,288 | \$74,519 | \$0 | Salaries, Extra Help-Sworn | \$0 | \$0 |
| \$1,232,661 | \$25,650 | \$37,563 | Overtime | \$37,563 | \$0 |
| \$3,808 | \$0 | - | Pen Cont Fire Pen Fd | - | - |
| \$15,844 | \$0 | - | Pen Cont Police Pen Fd | - | - |
| \$2,853,835 | \$905,550 | \$724,800 | Pen Cont Gen Emp Pen Fd | \$990,793 | \$265,993 |
| \$720,545 | \$570,246 | \$339,177 | Defined Contribution | \$602,007 | \$262,830 |
| \$32,019 | \$62,765 | \$22,550 | Workers' Compensation | \$22,550 | \$0 |
| \$5,075,091 | \$1,495,886 | \$1,063,939 | Other Personnel Costs | \$1,124,309 | \$60,370 |
| \$28,506,741 | \$15,373,212 | \$12,918,593 | TOTAL PERSONNEL | \$16,183,265 | \$3,264,672 |
| | | | OTHER EXPENSES | | |
| \$3,620,271 | \$3,616,082 | \$8,232,396 | Purchased / Contracted Services | \$8,232,396 | \$0 |
| \$1,588,413 | \$276,827 | \$339,926 | Supplies | \$339,926 | \$0 |
| (\$35) | \$7,730 | \$120,077 | Capital Outlays | \$120,077 | \$0 |
| \$114,194 | \$149,689 | \$123,299 | Interfund / Interdepartmental Charges | \$215,294 | \$91,995 |
| \$9,724 | \$4,460 | \$21,198 | Other Costs | \$21,198 | \$0 |
| \$0 | \$0 | \$0 | Debt Service | \$0 | \$0 |
| \$0 | \$0 | - | Conversion / Summary | - | - |
| \$169,859 | \$17,306 | \$27,336 | Other Financing Uses | \$27,721 | \$385 |
| \$5,502,426 | \$4,072,094 | \$8,864,232 | TOTAL OTHER EXPENSES | \$8,956,612 | \$92,380 |
| \$34,009,167 | \$19,445,306 | \$21,782,825 | TOTAL PERSONNEL AND OTHER EXPENSES | \$25,139,877 | \$3,357,052 |

| FY21 ACTUAL EXPENDITURE | FY22 ACTUAL EXPENDITURE | FY23 ADOPTED | FUND | FY24 BUDGET | VARIANCE FY24-FY23 |
|----------------------------|----------------------------|---------------------|-----------------------------------|---------------------|-----------------------|
| \$33,360,738 | \$18,696,476 | \$20,658,725 | General Fund | \$23,967,407 | \$3,308,682 |
| \$408,836 | \$547,187 | \$946,116 | Airport Revenue Fund | \$996,037 | \$49,921 |
| \$221,866 | \$140,611 | \$164,114 | Solid Waste Services Revenue Fund | \$162,563 | (\$1,551) |
| \$0 | \$321 | \$13,870 | Water & Wastewater Revenue Fund | \$13,870 | \$0 |
| \$17,727 | \$60,710 | - | Fleet Service Fund | - | - |
| \$34,009,167 | \$19,445,306 | \$21,782,825 | TOTAL EXPENSES | \$25,139,877 | \$3,357,052 |

| FY21 | FY22 | FY23 | AUTHORIZED POSITION COUNT | FY24 | VARIANCE FY24-FY23 |
|--------|------|--------|---------------------------|--------|-----------------------|
| 208.00 | - | 192.50 | Full Time Equivalent | 193.00 | 0.50 |



FY24 OPERATING BUDGET HIGHLIGHTS

Executive Offices General Fund

| FY21 ACTUAL EXPENDITURES | FY22 ACTUAL EXPENDITURES | FY23 ADOPTED | EXPENDITURES AND APPROPRIATIONS | FY24 BUDGET | VARIANCE FY24-FY23 |
|-----------------------------|-----------------------------|---------------------|---|---------------------|-----------------------|
| <i>PERSONNEL</i> | | | | | |
| \$10,553,685 | \$9,307,601 | \$7,443,559 | Salaries, Regular | \$11,760,495 | \$4,316,936 |
| \$41,316 | \$22,766 | - | Salaries, Perm Part-Time | - | - |
| \$4,943,749 | (\$12,705) | - | Salaries, Sworn | - | - |
| \$2,537,354 | \$2,449,027 | \$2,625,599 | Salaries, Extra Help | \$937,788 | (\$1,687,811) |
| \$55,288 | \$74,519 | - | Salaries, Extra Help-Sworn | - | - |
| \$1,232,289 | \$25,650 | \$37,536 | Overtime | \$37,536 | - |
| \$3,808 | - | - | Pen Cont Fire Pen Fd | - | - |
| \$15,844 | - | - | Pen Cont Police Pen Fd | - | - |
| \$2,803,590 | \$828,627 | \$598,992 | Pen Cont Gen Emp Pen Fd | \$868,981 | \$269,989 |
| \$703,668 | \$552,813 | \$319,617 | Defined Contribution | \$579,735 | \$260,118 |
| \$14,292 | \$2,055 | \$22,550 | Workers' Compensation | \$22,550 | - |
| \$4,975,996 | \$1,380,189 | \$935,580 | Other Personnel Costs | \$992,650 | \$57,070 |
| \$27,880,878 | \$14,630,541 | \$11,983,433 | TOTAL PERSONNEL | \$15,199,735 | \$3,216,302 |
| <i>OTHER EXPENSES</i> | | | | | |
| \$3,598,065 | \$3,613,248 | \$8,072,424 | Purchased / Contracted Services | \$8,072,424 | - |
| \$1,588,413 | \$274,231 | \$339,828 | Supplies | \$339,828 | - |
| (\$35) | \$7,409 | \$91,207 | Capital Outlays | \$91,207 | - |
| \$114,194 | \$149,689 | \$123,299 | Interfund / Interdepartmental Charges | \$215,294 | \$91,995 |
| \$9,364 | \$4,052 | \$21,198 | Other Costs | \$21,198 | - |
| - | - | - | Debt Service | - | - |
| - | - | - | Conversion / Summary | - | - |
| \$169,859 | \$17,306 | \$27,336 | Other Financing Uses | \$27,721 | \$385 |
| \$5,479,859 | \$4,065,935 | \$8,675,292 | TOTAL OTHER EXPENSES | \$8,767,672 | \$92,380 |
| \$33,360,738 | \$18,696,476 | \$20,658,725 | TOTAL PERSONNEL AND OTHER EXPENSES | \$23,967,407 | \$3,308,682 |

| FY21 ACTUAL EXPENDITURES | FY22 ACTUAL EXPENDITURES | FY23 ADOPTED | FUND | FY24 BUDGET | VARIANCE FY24-FY23 |
|-----------------------------|-----------------------------|---------------------|-----------------------|---------------------|-----------------------|
| \$33,360,738 | \$18,696,476 | \$20,658,725 | General Fund | \$23,967,407 | \$3,308,682 |
| \$33,360,738 | \$18,696,476 | \$20,658,725 | TOTAL EXPENSES | \$23,967,407 | \$3,308,682 |

| FY21 | FY22 | FY23 | AUTHORIZED POSITION COUNT | FY24 | VARIANCE FY24-FY23 |
|--------|------|--------|---------------------------|--------|-----------------------|
| 191.45 | - | 178.50 | Full Time Equivalent | 177.25 | (1.25) |



FY24 OPERATING BUDGET HIGHLIGHTS

Executive Offices General Fund

| EXPENDITURES AND APPROPRIATIONS | VARIANCE (24-23) | EXPLANATION |
|---|--------------------|--|
| <i>PERSONNEL</i> | | |
| Salaries, Regular | \$4,316,936 | Increase based on actual/projected staffing levels. This line also includes a 2.5% Cost of Living Adjustment (COLA) as per Mayoral Priority for A City of Opportunity for All. |
| Salaries, Perm Part-Time | - | |
| Salaries, Sworn | - | |
| Salaries, Extra Help | (\$1,687,811) | Decrease to reallocate funding for the conversion of extra-help to full-time positions. |
| Salaries, Extra Help-Sworn | - | |
| Overtime | - | |
| Pen Cont Fire Pen Fd | - | |
| Pen Cont Police Pen Fd | - | |
| Pen Cont Gen Emp Pen Fd | \$269,989 | Increase based on preliminary pension estimates. |
| Defined Contribution | \$260,118 | Increase based on preliminary pension estimates. |
| Workers' Compensation | - | |
| Other Personnel Costs | \$57,070 | Increase to properly align the budget based on preliminary estimated healthcare costs. This line includes Group Life and Medicare Contributions. |
| TOTAL PERSONNEL | \$3,216,302 | |
| <i>OTHER EXPENSES</i> | | |
| Purchased / Contracted Services | - | |
| Supplies | - | |
| Capital Outlays | - | |
| Interfund / Interdepartmental Charges | \$91,995 | Increase to properly align the budget based on anticipated usage of motor/fuel and repair/maintenance expenses. |
| Other Costs | - | |
| Debt Service | - | |
| Conversion / Summary | - | |
| Other Financing Uses | \$385 | Increase to properly align the budget to account for costs associated with GMA lease payments. |
| TOTAL OTHER EXPENSES | \$92,380 | |
| TOTAL PERSONNEL AND OTHER EXPENSES | \$3,308,682 | |

| FUND | VARIANCE (24-23) | EXPLANATION |
|-----------------------|--------------------|-------------|
| General Fund | \$3,308,682 | |
| TOTAL EXPENSES | \$3,308,682 | |

| AUTHORIZED POSITION COUNT | VARIANCE (24-23) | EXPLANATION |
|---------------------------|------------------|--|
| Full Time Equivalent | (1.25) | Decrease based on actual staffing level. |



FY24 OPERATING BUDGET HIGHLIGHTS

Executive Offices Airport Revenue Fund

| FY21 ACTUAL EXPENDITURES | FY22 ACTUAL EXPENDITURES | FY23 ADOPTED | EXPENDITURES AND APPROPRIATIONS | FY24 BUDGET | VARIANCE FY24-FY23 |
|-----------------------------|-----------------------------|------------------|---|------------------|-----------------------|
| | | | <i>PERSONNEL</i> | | |
| \$282,253 | \$351,967 | \$587,850 | Salaries, Regular | \$635,203 | \$47,353 |
| - | - | - | Salaries, Perm Part-Time | - | - |
| - | - | - | Salaries, Sworn | - | - |
| - | \$14,665 | - | Salaries, Extra Help | - | - |
| - | - | - | Salaries, Extra Help-Sworn | - | - |
| \$372 | - | \$27 | Overtime | \$27 | - |
| - | - | - | Pen Cont Fire Pen Fd | - | - |
| - | - | - | Pen Cont Police Pen Fd | - | - |
| \$50,245 | \$76,923 | \$125,808 | Pen Cont Gen Emp Pen Fd | \$121,812 | (\$3,996) |
| \$7,649 | \$11,110 | \$16,440 | Defined Contribution | \$19,752 | \$3,312 |
| - | - | - | Workers' Compensation | - | - |
| \$66,068 | \$87,092 | \$116,890 | Other Personnel Costs | \$120,142 | \$3,252 |
| \$406,586 | \$541,758 | \$847,015 | TOTAL PERSONNEL | \$896,936 | \$49,921 |
| | | | <i>OTHER EXPENSES</i> | | |
| \$2,250 | \$2,834 | \$84,003 | Purchased / Contracted Services | \$84,003 | - |
| - | \$2,595 | \$98 | Supplies | \$98 | - |
| - | - | \$15,000 | Capital Outlays | \$15,000 | - |
| - | - | - | Interfund / Interdepartmental Charges | - | - |
| - | - | - | Other Costs | - | - |
| - | - | - | Debt Service | - | - |
| - | - | - | Conversion / Summary | - | - |
| - | - | - | Other Financing Uses | - | - |
| \$2,250 | \$5,430 | \$99,101 | TOTAL OTHER EXPENSES | \$99,101 | - |
| \$408,836 | \$547,187 | \$946,116 | TOTAL PERSONNEL AND OTHER EXPENSES | \$996,037 | \$49,921 |

| FY21 ACTUAL EXPENDITURES | FY22 ACTUAL EXPENDITURES | FY23 ADOPTED | FUND | FY24 BUDGET | VARIANCE FY24-FY23 |
|-----------------------------|-----------------------------|------------------|-----------------------|------------------|-----------------------|
| \$408,836 | \$547,187 | \$946,116 | Airport Revenue Fund | \$996,037 | \$49,921 |
| \$408,836 | \$547,187 | \$946,116 | TOTAL EXPENSES | \$996,037 | \$49,921 |

| FY21 | FY22 | FY23 | AUTHORIZED POSITION COUNT | FY24 | VARIANCE FY24-FY23 |
|------|------|-------|---------------------------|-------|-----------------------|
| 9.00 | - | 10.00 | Full Time Equivalent | 11.75 | 1.75 |



FY24 OPERATING BUDGET HIGHLIGHTS

Executive Offices Airport Revenue Fund

| EXPENDITURES AND APPROPRIATIONS | VARIANCE (24-23) | EXPLANATION |
|---|------------------|--|
| <i>PERSONNEL</i> | | |
| Salaries, Regular | \$47,353 | Increase based on actual/projected staffing levels. This line also includes a 2.5% Cost of Living Adjustment (COLA) as per Mayoral Priority for A City of Opportunity for All. |
| Salaries, Perm Part-Time | - | |
| Salaries, Sworn | - | |
| Salaries, Extra Help | - | |
| Salaries, Extra Help-Sworn | - | |
| Overtime | - | |
| Pen Cont Fire Pen Fd | - | |
| Pen Cont Police Pen Fd | - | |
| Pen Cont Gen Emp Pen Fd | (\$3,996) | Decrease based on preliminary pension estimates. |
| Defined Contribution | \$3,312 | Increase based on preliminary pension estimates. |
| Workers' Compensation | - | |
| Other Personnel Costs | \$3,252 | Increase to properly align the budget based on preliminary estimated healthcare costs. This line also includes Group Life and Medicare Contributions. |
| TOTAL PERSONNEL | \$49,921 | |
| <i>OTHER EXPENSES</i> | | |
| Purchased / Contracted Services | - | |
| Supplies | - | |
| Capital Outlays | - | |
| Interfund / Interdepartmental Charges | - | |
| Other Costs | - | |
| Debt Service | - | |
| Conversion / Summary | - | |
| Other Financing Uses | - | |
| TOTAL OTHER EXPENSES | - | |
| TOTAL PERSONNEL AND OTHER EXPENSES | \$49,921 | |

| FUND | VARIANCE (24-23) | EXPLANATION |
|-----------------------|------------------|-------------|
| Airport Revenue Fund | \$49,921 | |
| TOTAL EXPENSES | \$49,921 | |

| AUTHORIZED POSITION COUNT | VARIANCE (24-23) | EXPLANATION |
|---------------------------|------------------|--|
| Full Time Equivalent | 1.75 | Increase based on actual staffing level. |



FY24 OPERATING BUDGET HIGHLIGHTS
Executive Offices
Solid Waste Services Revenue Fund

| FY21 ACTUAL EXPENDITURES | FY22 ACTUAL EXPENDITURES | FY23 ADOPTED | FY23 EXPENDITURES AND APPROPRIATIONS | FY24 BUDGET | VARIANCE FY24-FY23 |
|-----------------------------|-----------------------------|------------------|---|------------------|-----------------------|
| | | | <i>PERSONNEL</i> | | |
| \$124,291 | \$105,276 | \$73,556 | Salaries, Regular | \$72,557 | (\$999) |
| - | - | - | Salaries, Perm Part-Time | - | - |
| - | - | - | Salaries, Sworn | - | - |
| \$35,003 | - | - | Salaries, Extra Help | - | - |
| - | - | - | Salaries, Extra Help-Sworn | - | - |
| - | - | - | Overtime | - | - |
| - | - | - | Pen Cont Fire Pen Fd | - | - |
| - | - | - | Pen Cont Police Pen Fd | - | - |
| - | - | - | Pen Cont Gen Emp Pen Fd | - | - |
| \$9,228 | \$6,323 | \$3,120 | Defined Contribution | \$2,520 | (\$600) |
| - | - | - | Workers' Compensation | - | - |
| \$33,027 | \$28,605 | \$11,469 | Other Personnel Costs | \$11,517 | \$48 |
| \$201,550 | \$140,203 | \$88,145 | TOTAL PERSONNEL | \$86,594 | (\$1,551) |
| | | | <i>OTHER EXPENSES</i> | | |
| \$19,956 | - | \$75,969 | Purchased / Contracted Services | \$75,969 | - |
| - | - | - | Supplies | - | - |
| - | - | - | Capital Outlays | - | - |
| - | - | - | Interfund / Interdepartmental Charges | - | - |
| \$360 | \$408 | - | Other Costs | - | - |
| - | - | - | Debt Service | - | - |
| - | - | - | Conversion / Summary | - | - |
| - | - | - | Other Financing Uses | - | - |
| \$20,316 | \$408 | \$75,969 | TOTAL OTHER EXPENSES | \$75,969 | - |
| \$221,866 | \$140,611 | \$164,114 | TOTAL PERSONNEL AND OTHER EXPENSES | \$162,563 | (\$1,551) |

| FY21 ACTUAL EXPENDITURES | FY22 ACTUAL EXPENDITURES | FY23 ADOPTED | FY23 FUND | FY24 BUDGET | VARIANCE FY24-FY23 |
|-----------------------------|-----------------------------|------------------|-----------------------------------|------------------|-----------------------|
| \$221,866 | \$140,611 | \$164,114 | Solid Waste Services Revenue Fund | \$162,563 | (\$1,551) |
| \$221,866 | \$140,611 | \$164,114 | TOTAL EXPENSES | \$162,563 | (\$1,551) |

| FY21 | FY22 | FY23 | AUTHORIZED POSITION COUNT | FY24 | VARIANCE FY24-FY23 |
|------|------|------|---------------------------|------|-----------------------|
| 5.15 | - | 4.00 | Full Time Equivalent | 4.00 | - |



FY24 OPERATING BUDGET HIGHLIGHTS

Executive Offices

Solid Waste Services Revenue Fund

| EXPENDITURES AND APPROPRIATIONS | VARIANCE (24-23) | EXPLANATION |
|---|------------------|--|
| <i>PERSONNEL</i> | | |
| Salaries, Regular | (\$999) | Decrease based on actual/projected staffing levels. This line also includes a 2.5% Cost of Living Adjustment (COLA) as per Mayoral Priority for A City of Opportunity for All. |
| Salaries, Perm Part-Time | - | |
| Salaries, Sworn | - | |
| Salaries, Extra Help | - | |
| Salaries, Extra Help-Sworn | - | |
| Overtime | - | |
| Pen Cont Fire Pen Fd | - | |
| Pen Cont Police Pen Fd | - | |
| Pen Cont Gen Emp Pen Fd | - | |
| Defined Contribution | (\$600) | Decrease based on preliminary estimated pension costs. |
| Workers' Compensation | - | |
| Other Personnel Costs | \$48 | Increase to properly align the budget based on preliminary estimated healthcare costs. This line includes Group Life and Medicare Contributions. |
| TOTAL PERSONNEL | (\$1,551) | |
| <i>OTHER EXPENSES</i> | | |
| Purchased / Contracted Services | - | |
| Supplies | - | |
| Capital Outlays | - | |
| Interfund / Interdepartmental Charges | - | |
| Other Costs | - | |
| Debt Service | - | |
| Conversion / Summary | - | |
| Other Financing Uses | - | |
| TOTAL OTHER EXPENSES | - | |
| TOTAL PERSONNEL AND OTHER EXPENSES | (\$1,551) | |

| FUND | VARIANCE (24-23) | EXPLANATION |
|-----------------------------------|------------------|-------------|
| Solid Waste Services Revenue Fund | (\$1,551) | |
| TOTAL EXPENSES | (\$1,551) | |

| AUTHORIZED POSITION COUNT | VARIANCE (24-23) | EXPLANATION |
|---------------------------|------------------|-------------|
| Full Time Equivalent | - | |



FY24 OPERATING BUDGET HIGHLIGHTS
Executive Offices
Water & Wastewater Revenue Fund

| FY21 ACTUAL EXPENDITURES | FY22 ACTUAL EXPENDITURES | FY23 ADOPTED | EXPENDITURES AND APPROPRIATIONS | FY24 BUDGET | VARIANCE FY24-FY23 |
|-----------------------------|-----------------------------|-----------------|---|-----------------|-----------------------|
| | | | <i>PERSONNEL</i> | | |
| - | - | - | Salaries, Regular | - | - |
| - | - | - | Salaries, Perm Part-Time | - | - |
| - | - | - | Salaries, Sworn | - | - |
| - | - | - | Salaries, Extra Help | - | - |
| - | - | - | Salaries, Extra Help-Sworn | - | - |
| - | - | - | Overtime | - | - |
| - | - | - | Pen Cont Fire Pen Fd | - | - |
| - | - | - | Pen Cont Police Pen Fd | - | - |
| - | - | - | Pen Cont Gen Emp Pen Fd | - | - |
| - | - | - | Defined Contribution | - | - |
| - | - | - | Workers' Compensation | - | - |
| - | - | - | Other Personnel Costs | - | - |
| - | - | - | <i>TOTAL PERSONNEL</i> | - | - |
| | | | <i>OTHER EXPENSES</i> | | |
| - | - | - | Purchased / Contracted Services | - | - |
| - | - | - | Supplies | - | - |
| - | \$321 | \$13,870 | Capital Outlays | \$13,870 | - |
| - | - | - | Interfund / Interdepartmental Charges | - | - |
| - | - | - | Other Costs | - | - |
| - | - | - | Debt Service | - | - |
| - | - | - | Conversion / Summary | - | - |
| - | - | - | Other Financing Uses | - | - |
| - | \$321 | \$13,870 | <i>TOTAL OTHER EXPENSES</i> | \$13,870 | - |
| - | \$321 | \$13,870 | TOTAL PERSONNEL AND OTHER EXPENSES | \$13,870 | - |

| FY21 ACTUAL EXPENDITURES | FY22 ACTUAL EXPENDITURES | FY23 ADOPTED | FUND | FY24 BUDGET | VARIANCE FY24-FY23 |
|-----------------------------|-----------------------------|-----------------|---------------------------------|-----------------|-----------------------|
| - | \$321 | \$13,870 | Water & Wastewater Revenue Fund | \$13,870 | - |
| - | \$321 | \$13,870 | TOTAL EXPENSES | \$13,870 | - |

| FY21 | FY22 | FY23 | AUTHORIZED POSITION COUNT | FY24 | VARIANCE FY24-FY23 |
|------|------|------|---------------------------|------|-----------------------|
| 2.40 | - | - | Full Time Equivalent | - | - |



FY24 OPERATING BUDGET HIGHLIGHTS
Executive Offices
Water & Wastewater Revenue Fund

| EXPENDITURES AND APPROPRIATIONS | VARIANCE (24-23) | EXPLANATION |
|---|-------------------------|--|
| <i>PERSONNEL</i> | | |
| Salaries, Regular | - | |
| Salaries, Perm Part-Time | - | |
| Salaries, Sworn | - | |
| Salaries, Extra Help | - | |
| Salaries, Extra Help-Sworn | - | |
| Overtime | - | |
| Pen Cont Fire Pen Fd | - | |
| Pen Cont Police Pen Fd | - | |
| Pen Cont Gen Emp Pen Fd | - | |
| Defined Contribution | - | |
| Workers' Compensation | - | |
| Other Personnel Costs | - | |
| TOTAL PERSONNEL | - | |
| <i>OTHER EXPENSES</i> | | |
| Purchased / Contracted Services | - | |
| Supplies | - | |
| Capital Outlays | - | This line includes equipment purchases for Municipal TV Production (Channel 26). |
| Interfund / Interdepartmental Charges | - | |
| Other Costs | - | |
| Debt Service | - | |
| Conversion / Summary | - | |
| Other Financing Uses | - | |
| TOTAL OTHER EXPENSES | - | |
| TOTAL PERSONNEL AND OTHER EXPENSES | - | |

| FUND | VARIANCE (24-23) | EXPLANATION |
|---------------------------------|-------------------------|--------------------|
| Water & Wastewater Revenue Fund | - | |
| TOTAL EXPENSES | - | |

| AUTHORIZED POSITION COUNT | VARIANCE (24-23) | EXPLANATION |
|----------------------------------|-------------------------|--------------------|
| Full Time Equivalent | - | |



ATLANTA INFORMATION MANAGEMENT

Mission Statement

Advancing Atlanta by consistently delivering innovative, reliable, secure, and user-focused technology solutions.

Core Functions

- Information Security
- Infrastructure and Technology
 - Office of digital transformation
- Administration
 - Financial Administration
 - Vendor Management
 - Workforce Development
 - Performance Management and Policy Governance
- Enterprise Project Management Office
 - Business Relationship Management
 - Project Management
- Enterprise Service Delivery Areas
 - Public Safety & Justice
 - Department of Aviation
 - Department of Watershed
 - Department of Transportation
 - Department of Public Works

Summary of Operations

The Department of Atlanta Information Management (AIM) is a trusted steward of technology and catalyst for innovation. AIM oversees and guides all technology-related activities associated with the delivery of products and services managed by every department of the City. The department provides a strategic framework and direction for leveraging technology to create business value.

Divisions/Offices Descriptions

Office of Information Security protects the City's Information assets. Services include risk management, security governance, compliance management, security operations, and business continuity.

Office of Infrastructure and Technology provides support for: end-users, technology enhancements, delivery of IT infrastructure and services, information security systems and compliance, administrative systems, and client support services.

This office also provides strategic oversight for the digital transformation framework by establishing a discipline of user center design and development focusing on:

- establishing public-private partnerships to help the city sustain its acceleration;
- guiding initiatives and community engagement around smart development;
- defining the desired Smart City outcomes and aligning with detailed project success criteria;
- developing technology solutions that meet our customer needs where they are;
- delivering data to drive solutions and improve outcomes within our communities.

This office also provides application support and development for all Enterprise and General Fund department applications, data analytics & reporting advisory and support services; and Enterprise Geographical Information Systems (E-GIS) governance and central platform support.

Office of Administration provides oversight of financial management, business management, and vendor management, which includes facilitating the procurement and legislative processes, and performance management.

The Enterprise Project Management Office oversees the governance of all projects with a technology component. Services include proposal intake/solutions consultation, program and project management services, governance board operations and meeting facilitation, project status reporting, budget tracking, and risk/issue management.

This office also oversees the business relationship management discipline which oversees department needs by strategically leveraging unique positioning to blend technology knowledge with business acumen to positively affect outcomes for departments. They will leverage AIM's resources, expertise, and partnerships to create value that improves department performance and constituent experience.

Public Safety & Justice – Serves the Atlanta Police Department, Atlanta Fire & Rescue, Corrections, and Judicial Agencies – Courts, Public Defender, and Solicitor.

Department of Watershed Management – Serves only the department of Watershed Management due to the breadth and complexities of this enterprise fund and maintains a separate IT budget.

Department of Aviation – Serves only the department of Aviation due to the breadth and complexities of this enterprise fund and maintains a separate budget. This area also provides separate network, telecom, and project management services, in accordance with AIM standards.

Department of Transportation – Serves only the Department of Transportation and provides IT strategic and operational Support including the associated department specific applications and data. This area also oversees Enterprise GIS governance, Environmental Systems Research Institute (ESRI) platform and data layers, and cross departmental initiatives.

Department of Public Works – Serves only the Department of Public Works and provides IT strategic and operational support including the associated department specific applications and data.

Goals

- Strengthen the Core
- Increase Alignment
- Innovate and Accelerate
- Application Modernization
- Workforce Development

Objectives

- **Strengthen the Core**
 - AIM's primary focus must be the delivery of reliable, cost-effective core IT services.

- **Increase Alignment**
 - Building upon the new core, IT can begin to align delivery of service to the City.
- **Innovate and Accelerate**
 - IT needs to focus on enhancing the end user experience to deliver efficient, timely and innovative IT services.
- **Application Modernization**
 - Modernize, invest, and retire redundant applications.
- **Workforce Development**
 - Investing in our most important asset, our people. Accomplished through retention, recognition, succession planning, training, performance, and recruiting.

FY2023 Accomplishments

- Over \$1.5M annually were saved because of infrastructure, modernization, application optimization efforts
- An innovative chatbot solution was implemented for 311 IVR, website, and mobile application to increase customer support during non-business hours and improve overall customer experience
- Updated devices in 14 recreation centers to provide accessible technology to residents of all ages
- Increased security through efforts including establishing our Cyber Incident Response Plan, Information Security Program Plan (ISP), and implementing an enhanced monitoring system throughout our environment
- Modernized infrastructure across applications, telecom, and network to advanced technology solutions
- Implemented IKE kiosks across the City, providing access to city services and free Wi-Fi
- Supported multiple departments and Mayoral initiatives through significant website launches, including but not limited to OneSafeCity, ATL Year of the Youth, and ATLPublicDefenders
- Supported Public Safety advancement through multiple efforts, including implementing the ability for monitoring alarm companies to communicate directly to the E911 CAD system, increasing arrest efficiency, and new applications advancing the technology capabilities

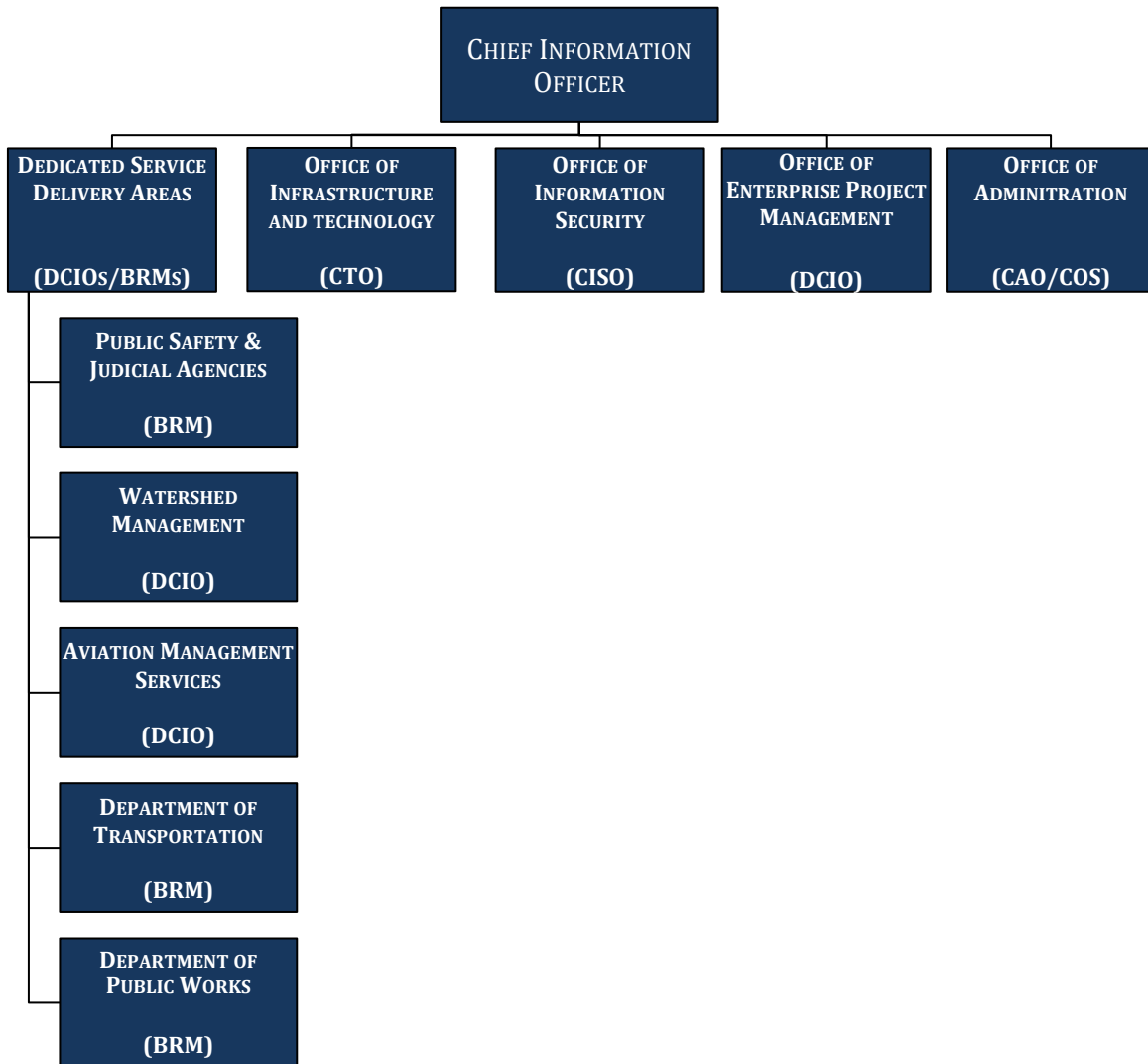
- Advanced IT governance framework and established policies and procedures to protect city assets and adhere to industry standards
- Established advanced training curriculum for AIM staff, including leadership training, ITIL training, and Business Relationship Management certification
- Implemented tools and dashboards to leverage data across city departments for key decisions, including the Problem Property Dashboard, and others
- Expanded AIM vendor management office to oversee vendor performance, contract management, and risk management
- Enhanced our IT Service Delivery model, including service level agreements for customer support and addressing technology support gaps previously supported by vendor resources
- Upgraded critical and citizen facing applications for enhanced technology features and operational efficiency
- Established new DWM Call Center environment
- Implementation and modernization of CCTV cameras throughout the airport
- In partnership with DWM Implemented regular synchronization of customer information with GIS for more accurate customer notification information during outages
- Electronic Data disposal equipment to improve our Security footprint in the airport
- Define and mature vendor sourcing strategy and management processes
- Mature the *AIM: Customers First!* Model to significantly improve service delivery, trust, and engagement with departments
- Succession planning, development, and employee performance management
- Improve IT skills and talent acquisition / sourcing
- Recruiting, apprenticeship, retention
- Proactive performance management
- Migrate cloud-ready applications to cloud solutions
- Modernize infrastructure to improve resiliency and meet business objectives
- Increase information security maturity across the enterprise
- Optimize cloud utilization and deployment
- Support a highly skilled talent environment
- Support intelligent city investments via ecosystems
- Office of digital transformation expansion
 - User centered design and development
 - Data driven outcomes
 - Innovation lab
- Digital / data transformation
- Expansion of machine learning and artificial intelligence solutions to streamline processes and enhance the delivery of services throughout the City
- Work with vendor community to establish partnerships to support the advancement of technology throughout the enterprise
- Creation of mobile innovation lab meeting community where they are to offer technology solutions, address challenges with accessing government, and improve overall satisfaction with services

FY2024 Proposed Program Highlights

- **Ethical and efficient government**
- **A City built for the future**
- **Community focused**
- **One Safe City**
 - Simplify application portfolio landscape by eliminating redundant and ineffective systems
 - Continue to develop and implement IT standards, processes, and procedures
 - Continue to improve enabling processes (Enterprise Architecture, Change Control, and Cloud Governance)
 - Operational cost savings
 - Eliminate single points of failure and build skillset within the organization to increase our ability to support City departments

ORGANIZATIONAL CHART

ATLANTA INFORMATION MANAGEMENT



PERFORMANCE METRICS

ATLANTA INFORMATION MANAGEMENT

| PERFORMANCE MEASURE | FY2021 ACTUAL | FY2022 ACTUAL | FY2023 TARGET | FY2024 TARGET |
|--|------------------|------------------|------------------|------------------|
| <i>Effective & Ethical Government</i> | | | | |
| Application and Network Availability (%) | N/A | N/A | 98% | 98% |
| On-Time Project Delivery Rate (%) | N/A | N/A | 90% | 90% |
| Customer Service Request Backlog (%) | N/A | N/A | 85% | 85% |

*N/A-NOT AVAILABLE



FY24 OPERATING BUDGET HIGHLIGHTS

Department of Atlanta Information Management

| FY21 ACTUAL EXPENDITURE | FY22 ACTUAL EXPENDITURE | FY23 ADOPTED | EXPENDITURES AND APPROPRIATIONS | FY24 BUDGET | VARIANCE FY24-FY23 |
|----------------------------|----------------------------|---------------------|---|---------------------|-----------------------|
| \$10,834,054 | \$9,383,464 | \$9,291,725 | Salaries, Regular | \$9,609,806 | \$318,081 |
| \$0 | \$0 | - | Salaries, Perm Part-Time | - | - |
| - | - | - | Salaries, Sworn | - | - |
| \$293,869 | \$221,641 | \$139,131 | Salaries, Extra Help | \$139,131 | \$0 |
| - | - | - | Salaries, Extra Help-Sworn | - | - |
| \$22,890 | \$2,046 | - | Overtime | - | - |
| - | - | - | Pen Cont Fire Pen Fd | - | - |
| \$0 | \$0 | - | Pen Cont Police Pen Fd | - | - |
| \$832,959 | \$745,086 | \$873,661 | Pen Cont Gen Emp Pen Fd | \$829,973 | (\$43,688) |
| \$516,506 | \$450,990 | \$305,840 | Defined Contribution | \$453,872 | \$148,032 |
| \$0 | \$0 | \$6,582 | Workers' Compensation | \$6,582 | \$0 |
| \$1,698,385 | \$1,571,003 | \$1,614,762 | Other Personnel Costs | \$1,604,564 | (\$10,198) |
| \$14,198,663 | \$12,374,229 | \$12,231,701 | TOTAL PERSONNEL | \$12,643,928 | \$412,227 |
| | | | OTHER EXPENSES | | |
| \$22,946,920 | \$26,119,825 | \$26,915,011 | Purchased / Contracted Services | \$28,424,930 | \$1,509,919 |
| \$513,284 | \$182,457 | \$534,612 | Supplies | \$268,985 | (\$265,627) |
| (\$29,390) | \$0 | - | Capital Outlays | - | - |
| \$22,833 | \$17,131 | \$26,827 | Interfund / Interdepartmental Charges | \$37,530 | \$10,703 |
| \$2,360 | \$1,836 | \$504 | Other Costs | \$6,210 | \$5,706 |
| - | - | - | Debt Service | - | - |
| - | - | - | Conversion / Summary | - | - |
| \$41,791 | \$44,389 | \$42,003 | Other Financing Uses | \$42,595 | \$592 |
| \$23,497,799 | \$26,365,637 | \$27,518,957 | TOTAL OTHER EXPENSES | \$28,780,250 | \$1,261,293 |
| \$37,696,462 | \$38,739,866 | \$39,750,658 | TOTAL PERSONNEL AND OTHER EXPENSES | \$41,424,178 | \$1,673,520 |

| FY21 ACTUAL EXPENDITURE | FY22 ACTUAL EXPENDITURE | FY23 ADOPTED | FUND | FY24 BUDGET | VARIANCE FY24-FY23 |
|----------------------------|----------------------------|---------------------|-----------------------------------|---------------------|-----------------------|
| \$33,413,832 | \$34,163,879 | \$31,882,111 | General Fund | \$33,651,605 | \$1,769,494 |
| \$356,192 | \$229,883 | \$459,983 | Airport Revenue Fund | \$417,206 | (\$42,777) |
| \$315,688 | \$615,238 | \$1,363,848 | Solid Waste Services Revenue Fund | \$1,347,174 | (\$16,674) |
| \$3,114,893 | \$3,232,917 | \$5,587,143 | Water & Wastewater Revenue Fund | \$5,464,950 | (\$122,193) |
| \$495,857 | \$497,949 | \$457,573 | Emergency Telephone System | \$543,243 | \$85,670 |
| \$37,696,462 | \$38,739,866 | \$39,750,658 | TOTAL EXPENSES | \$41,424,178 | \$1,673,520 |

| FY21 | FY22 | FY23 | AUTHORIZED POSITION COUNT | FY24 | VARIANCE FY24-FY23 |
|--------|------|--------|---------------------------|--------|-----------------------|
| 156.00 | - | 159.00 | Full Time Equivalent | 154.00 | (5.00) |



FY24 OPERATING BUDGET HIGHLIGHTS
Department of Atlanta Information Management
General Fund

| FY21 ACTUAL EXPENDITURES | FY22 ACTUAL EXPENDITURES | FY23 ADOPTED | FY24 EXPENDITURES AND APPROPRIATIONS | FY24 BUDGET | VARIANCE FY24-FY23 |
|-----------------------------|-----------------------------|---------------------|---|---------------------|-----------------------|
| | | | <i>PERSONNEL</i> | | |
| \$10,010,946 | \$8,603,984 | \$8,538,819 | Salaries, Regular | \$8,898,753 | \$359,934 |
| - | - | - | Salaries, Perm Part-Time | - | - |
| - | - | - | Salaries, Sworn | - | - |
| \$293,869 | \$221,641 | \$119,484 | Salaries, Extra Help | \$119,484 | - |
| - | - | - | Salaries, Extra Help-Sworn | - | - |
| \$22,890 | \$2,046 | - | Overtime | - | - |
| - | - | - | Pen Cont Fire Pen Fd | - | - |
| - | - | - | Pen Cont Police Pen Fd | - | - |
| \$747,311 | \$649,079 | \$785,435 | Pen Cont Gen Emp Pen Fd | \$769,601 | (\$15,834) |
| \$483,173 | \$421,261 | \$283,942 | Defined Contribution | \$441,776 | \$157,834 |
| - | - | \$6,582 | Workers' Compensation | \$6,582 | - |
| \$1,560,449 | \$1,431,125 | \$1,513,608 | Other Personnel Costs | \$1,519,874 | \$6,266 |
| \$13,118,637 | \$11,329,135 | \$11,247,870 | TOTAL PERSONNEL | \$11,756,070 | \$508,200 |
| | | | <i>OTHER EXPENSES</i> | | |
| \$19,744,532 | \$22,594,850 | \$20,199,069 | Purchased / Contracted Services | \$21,698,989 | \$1,499,920 |
| \$513,284 | \$176,783 | \$365,838 | Supplies | \$110,211 | (\$255,627) |
| (\$29,390) | - | - | Capital Outlays | - | - |
| \$22,833 | \$17,131 | \$26,827 | Interfund / Interdepartmental Charges | \$37,530 | \$10,703 |
| \$2,143 | \$1,591 | \$504 | Other Costs | \$6,210 | \$5,706 |
| - | - | - | Debt Service | - | - |
| - | - | - | Conversion / Summary | - | - |
| \$41,791 | \$44,389 | \$42,003 | Other Financing Uses | \$42,595 | \$592 |
| \$20,295,194 | \$22,834,744 | \$20,634,241 | TOTAL OTHER EXPENSES | \$21,895,535 | \$1,261,294 |
| \$33,413,832 | \$34,163,879 | \$31,882,111 | TOTAL PERSONNEL AND OTHER EXPENSES | \$33,651,605 | \$1,769,494 |

| FY21 ACTUAL EXPENDITURES | FY22 ACTUAL EXPENDITURES | FY23 ADOPTED | FY24 FUND | FY24 BUDGET | VARIANCE FY24-FY23 |
|-----------------------------|-----------------------------|---------------------|-----------------------|---------------------|-----------------------|
| \$33,413,832 | \$34,163,879 | \$31,882,111 | General Fund | \$33,651,605 | \$1,769,494 |
| \$33,413,832 | \$34,163,879 | \$31,882,111 | TOTAL EXPENSES | \$33,651,605 | \$1,769,494 |

| FY21 | FY22 | FY23 | AUTHORIZED POSITION COUNT | FY24 | VARIANCE FY24-FY23 |
|--------|------|--------|---------------------------|--------|-----------------------|
| 144.05 | - | 145.49 | Full Time Equivalent | 143.38 | (2.11) |



FY24 OPERATING BUDGET HIGHLIGHTS

Department of Atlanta Information Management General Fund

| EXPENDITURES AND APPROPRIATIONS | VARIANCE (24-23) | EXPLANATION |
|---|--------------------|---|
| <i>PERSONNEL</i> | | |
| Salaries, Regular | \$359,934 | Increase based on actual/projected staffing levels. This line also includes a 2.5% Cost of Living Adjustment (COLA) and additional funding to increase staffing capacity. |
| Salaries, Perm Part-Time | - | |
| Salaries, Sworn | - | |
| Salaries, Extra Help | - | |
| Salaries, Extra Help-Sworn | - | |
| Overtime | - | |
| Pen Cont Fire Pen Fd | - | |
| Pen Cont Police Pen Fd | - | |
| Pen Cont Gen Emp Pen Fd | (\$15,834) | Decrease based on preliminary estimated pension costs. |
| Defined Contribution | \$157,834 | Increase based on preliminary estimated pension costs. |
| Workers' Compensation | - | |
| Other Personnel Costs | \$6,266 | Increase to properly align the budget based on preliminary estimated healthcare costs. This line includes Group Life and Medicare Contributions. |
| TOTAL PERSONNEL | \$508,200 | |
| <i>OTHER EXPENSES</i> | | |
| Purchased / Contracted Services | \$1,499,920 | Increase to properly align contractual and operational expenses based on anticipated contractual obligations. This line also includes additional funding for Technology and Innovation initiatives. |
| Supplies | (\$255,627) | Decrease based on cost associated with Consumable/Non-consumable supplies. |
| Capital Outlays | - | |
| Interfund / Interdepartmental Charges | \$10,703 | Increase to properly align the budget based on anticipated usage of motor/fuel and repair/maintenance expenses. |
| Other Costs | \$5,706 | Increase to properly align the budget based on anticipated expenses for other costs. This line also includes cost associated with payments to other governments; bank/credit charges. |
| Debt Service | - | |
| Conversion / Summary | - | |
| Other Financing Uses | \$592 | Increase to properly align the budget to account for costs associated with GMA lease payments. |
| TOTAL OTHER EXPENSES | \$1,261,294 | |
| TOTAL PERSONNEL AND OTHER EXPENSES | \$1,769,494 | |

| FUND | VARIANCE (24-23) | EXPLANATION |
|-----------------------|--------------------|-------------|
| General Fund | \$1,769,494 | |
| TOTAL EXPENSES | \$1,769,494 | |

| AUTHORIZED POSITION COUNT | VARIANCE (24-23) | EXPLANATION |
|---------------------------|------------------|--|
| Full Time Equivalent | (2.11) | Decrease based on actual staffing level. |



FY24 OPERATING BUDGET HIGHLIGHTS

Department of Atlanta Information Management Airport Revenue Fund

| FY21 ACTUAL EXPENDITURES | FY22 ACTUAL EXPENDITURES | FY23 ADOPTED | EXPENDITURES AND APPROPRIATIONS | FY24 BUDGET | VARIANCE FY24-FY23 |
|-----------------------------|-----------------------------|------------------|---|------------------|-----------------------|
| | | | <i>PERSONNEL</i> | | |
| \$131,991 | \$120,474 | \$95,506 | Salaries, Regular | \$55,429 | (\$40,077) |
| - | - | - | Salaries, Perm Part-Time | - | - |
| - | - | - | Salaries, Sworn | - | - |
| - | - | - | Salaries, Extra Help | - | - |
| - | - | - | Salaries, Extra Help-Sworn | - | - |
| - | - | - | Overtime | - | - |
| - | - | - | Pen Cont Fire Pen Fd | - | - |
| - | - | - | Pen Cont Police Pen Fd | - | - |
| - | \$1,819 | - | Pen Cont Gen Emp Pen Fd | - | - |
| \$7,824 | \$6,739 | \$4,056 | Defined Contribution | \$1,932 | (\$2,124) |
| - | - | - | Workers' Compensation | - | - |
| \$4,848 | \$6,740 | \$12,174 | Other Personnel Costs | \$11,598 | (\$576) |
| \$144,664 | \$135,772 | \$111,736 | TOTAL PERSONNEL | \$68,959 | (\$42,777) |
| | | | <i>OTHER EXPENSES</i> | | |
| \$211,531 | \$89,737 | \$343,873 | Purchased / Contracted Services | \$343,873 | - |
| - | \$4,373 | \$4,374 | Supplies | \$4,374 | - |
| - | - | - | Capital Outlays | - | - |
| - | - | - | Interfund / Interdepartmental Charges | - | - |
| (\$3) | - | - | Other Costs | - | - |
| - | - | - | Debt Service | - | - |
| - | - | - | Conversion / Summary | - | - |
| - | - | - | Other Financing Uses | - | - |
| \$211,528 | \$94,110 | \$348,247 | TOTAL OTHER EXPENSES | \$348,247 | - |
| \$356,192 | \$229,883 | \$459,983 | TOTAL PERSONNEL AND OTHER EXPENSES | \$417,206 | (\$42,777) |

| FY21 ACTUAL EXPENDITURES | FY22 ACTUAL EXPENDITURES | FY23 ADOPTED | FUND | FY24 BUDGET | VARIANCE FY24-FY23 |
|-----------------------------|-----------------------------|------------------|-----------------------|------------------|-----------------------|
| \$356,192 | \$229,883 | \$459,983 | Airport Revenue Fund | \$417,206 | (\$42,777) |
| \$356,192 | \$229,883 | \$459,983 | TOTAL EXPENSES | \$417,206 | (\$42,777) |

| FY21 | FY22 | FY23 | AUTHORIZED POSITION COUNT | FY24 | VARIANCE FY24-FY23 |
|------|------|------|---------------------------|------|-----------------------|
| 1.73 | - | 2.32 | Full Time Equivalent | 1.69 | (0.63) |



FY24 OPERATING BUDGET HIGHLIGHTS
Department of Atlanta Information Management
Airport Revenue Fund

| EXPENDITURES AND APPROPRIATIONS | VARIANCE (24-23) | EXPLANATION |
|---|-------------------------|--|
| <i>PERSONNEL</i> | | |
| Salaries, Regular | (\$40,077) | Decrease based on actual/projected staffing levels. This line also includes a 2.5% Cost of Living Adjustment (COLA) as per Mayoral Priority for A City of Opportunity for All. |
| Salaries, Perm Part-Time | - | |
| Salaries, Sworn | - | |
| Salaries, Extra Help | - | |
| Salaries, Extra Help-Sworn | - | |
| Overtime | - | |
| Pen Cont Fire Pen Fd | - | |
| Pen Cont Police Pen Fd | - | |
| Pen Cont Gen Emp Pen Fd | - | |
| Defined Contribution | (\$2,124) | Decrease based on preliminary estimated pension costs. |
| Workers' Compensation | - | |
| Other Personnel Costs | (\$576) | Decrease to properly align the budget based on preliminary estimated healthcare costs. This line includes Group Life and Medicare Contributions. |
| TOTAL PERSONNEL | (\$42,777) | |
| <i>OTHER EXPENSES</i> | | |
| Purchased / Contracted Services | - | |
| Supplies | - | |
| Capital Outlays | - | |
| Interfund / Interdepartmental Charges | - | |
| Other Costs | - | |
| Debt Service | - | |
| Conversion / Summary | - | |
| Other Financing Uses | - | |
| TOTAL OTHER EXPENSES | - | |
| TOTAL PERSONNEL AND OTHER EXPENSES | (\$42,777) | |

| FUND | VARIANCE (24-23) | EXPLANATION |
|-----------------------|-------------------------|--------------------|
| Airport Revenue Fund | (\$42,777) | |
| TOTAL EXPENSES | (\$42,777) | |

| AUTHORIZED POSITION COUNT | VARIANCE (24-23) | EXPLANATION |
|----------------------------------|-------------------------|--|
| Full Time Equivalent | (0.63) | Decrease based on actual staffing level. |



FY24 OPERATING BUDGET HIGHLIGHTS
Department of Atlanta Information Management
Solid Waste Services Revenue Fund

| FY21 ACTUAL | FY22 ACTUAL | FY23 | FY24 | VARIANCE |
|---------------------|---------------------|--------------------|---|-------------------------------|
| EXPENDITURES | EXPENDITURES | ADOPTED | EXPENDITURES AND APPROPRIATIONS | BUDGET |
| | | | | FY24-FY23 |
| | | | <i>PERSONNEL</i> | |
| \$44,968 | \$42,489 | \$45,365 | Salaries, Regular | \$32,699 (\$12,666) |
| - | - | - | Salaries, Perm Part-Time | - |
| - | - | - | Salaries, Sworn | - |
| - | - | - | Salaries, Extra Help | - |
| - | - | - | Salaries, Extra Help-Sworn | - |
| - | - | - | Overtime | - |
| - | - | - | Pen Cont Fire Pen Fd | - |
| - | - | - | Pen Cont Police Pen Fd | - |
| - | - | - | Pen Cont Gen Emp Pen Fd | - |
| \$2,698 | \$2,540 | \$1,932 | Defined Contribution | \$1,140 (\$792) |
| - | - | - | Workers' Compensation | - |
| \$7,200 | \$7,467 | \$5,889 | Other Personnel Costs | \$2,673 (\$3,216) |
| \$54,867 | \$52,497 | \$53,186 | TOTAL PERSONNEL | \$36,512 (\$16,674) |
| | | | <i>OTHER EXPENSES</i> | |
| \$260,822 | \$561,441 | \$1,310,662 | Purchased / Contracted Services | \$1,310,662 - |
| - | \$1,301 | - | Supplies | - |
| - | - | - | Capital Outlays | - |
| - | - | - | Interfund / Interdepartmental Charges | - |
| - | - | - | Other Costs | - |
| - | - | - | Debt Service | - |
| - | - | - | Conversion / Summary | - |
| - | - | - | Other Financing Uses | - |
| \$260,822 | \$562,742 | \$1,310,662 | TOTAL OTHER EXPENSES | \$1,310,662 - |
| \$315,688 | \$615,238 | \$1,363,848 | TOTAL PERSONNEL AND OTHER EXPENSES | \$1,347,174 (\$16,674) |

| FY21 ACTUAL | FY22 ACTUAL | FY23 | FY24 | VARIANCE |
|---------------------|---------------------|--------------------|-----------------------------------|-------------------------------|
| EXPENDITURES | EXPENDITURES | ADOPTED | FUND | BUDGET |
| | | | | FY24-FY23 |
| \$315,688 | \$615,238 | \$1,363,848 | Solid Waste Services Revenue Fund | \$1,347,174 (\$16,674) |
| \$315,688 | \$615,238 | \$1,363,848 | TOTAL EXPENSES | \$1,347,174 (\$16,674) |

| FY21 | FY22 | FY23 | AUTHORIZED POSITION COUNT | FY24 | VARIANCE |
|-------------|-------------|-------------|----------------------------------|-------------|------------------|
| | | | | | FY24-FY23 |
| 0.75 | - | 0.85 | Full Time Equivalent | 0.50 | (0.35) |



FY24 OPERATING BUDGET HIGHLIGHTS
Department of Atlanta Information Management
Solid Waste Services Revenue Fund

| EXPENDITURES AND APPROPRIATIONS | VARIANCE (24-23) | EXPLANATION |
|---|-------------------------|--|
| PERSONNEL | | |
| Salaries, Regular | (\$12,666) | Decrease based on actual/projected staffing needs. This line includes a 2.5% Cost of Living Adjustment (COLA) as per Mayoral Priority for A City of Opportunity for All. |
| Salaries, Perm Part-Time | - | |
| Salaries, Sworn | - | |
| Salaries, Extra Help | - | |
| Salaries, Extra Help-Sworn | - | |
| Overtime | - | |
| Pen Cont Fire Pen Fd | - | |
| Pen Cont Police Pen Fd | - | |
| Pen Cont Gen Emp Pen Fd | - | |
| Defined Contribution | (\$792) | Decrease based on preliminary estimated pension costs. |
| Workers' Compensation | - | |
| Other Personnel Costs | (\$3,216) | Decrease to properly align the budget based on preliminary estimated healthcare costs. This line includes Group Life and Medicare Contributions. |
| TOTAL PERSONNEL | (\$16,674) | |
| OTHER EXPENSES | | |
| Purchased / Contracted Services | - | |
| Supplies | - | |
| Capital Outlays | - | |
| Interfund / Interdepartmental Charges | - | |
| Other Costs | - | |
| Debt Service | - | |
| Conversion / Summary | - | |
| Other Financing Uses | - | |
| TOTAL OTHER EXPENSES | - | |
| TOTAL PERSONNEL AND OTHER EXPENSES | (\$16,674) | |

| FUND | VARIANCE (24-23) | EXPLANATION |
|-----------------------------------|-------------------------|--------------------|
| Solid Waste Services Revenue Fund | (\$16,674) | |
| TOTAL EXPENSES | (\$16,674) | |

| AUTHORIZED POSITION COUNT | VARIANCE (24-23) | EXPLANATION |
|----------------------------------|-------------------------|--|
| Full Time Equivalent | (0.35) | Decrease based on actual staffing level. |



FY24 OPERATING BUDGET HIGHLIGHTS
Department of Atlanta Information Management
Water & Wastewater Revenue Fund

| FY21 ACTUAL EXPENDITURES | FY22 ACTUAL EXPENDITURES | FY23 ADOPTED | FY23 EXPENDITURES AND APPROPRIATIONS | FY24 BUDGET | VARIANCE FY24-FY23 |
|-----------------------------|-----------------------------|--------------------|---|--------------------|-----------------------|
| | | | <i>PERSONNEL</i> | | |
| \$328,595 | \$299,425 | \$292,528 | Salaries, Regular | \$178,184 | (\$114,344) |
| - | - | - | Salaries, Perm Part-Time | - | - |
| - | - | - | Salaries, Sworn | - | - |
| - | - | \$19,647 | Salaries, Extra Help | \$19,647 | - |
| - | - | - | Salaries, Extra Help-Sworn | - | - |
| - | - | - | Overtime | - | - |
| - | - | - | Pen Cont Fire Pen Fd | - | - |
| - | - | - | Pen Cont Police Pen Fd | - | - |
| - | \$2,264 | - | Pen Cont Gen Emp Pen Fd | - | - |
| \$19,762 | \$17,400 | \$12,432 | Defined Contribution | \$6,204 | (\$6,228) |
| - | - | - | Workers' Compensation | - | - |
| \$36,282 | \$39,787 | \$36,729 | Other Personnel Costs | \$35,109 | (\$1,620) |
| \$384,638 | \$358,876 | \$361,336 | TOTAL PERSONNEL | \$239,144 | (\$122,192) |
| | | | <i>OTHER EXPENSES</i> | | |
| \$2,730,036 | \$2,873,796 | \$5,061,407 | Purchased / Contracted Services | \$5,071,406 | \$9,999 |
| - | - | \$164,400 | Supplies | \$154,400 | (\$10,000) |
| - | - | - | Capital Outlays | - | - |
| - | - | - | Interfund / Interdepartmental Charges | - | - |
| \$219 | \$245 | - | Other Costs | - | - |
| - | - | - | Debt Service | - | - |
| - | - | - | Conversion / Summary | - | - |
| - | - | - | Other Financing Uses | - | - |
| \$2,730,254 | \$2,874,041 | \$5,225,807 | TOTAL OTHER EXPENSES | \$5,225,806 | (\$1) |
| \$3,114,893 | \$3,232,917 | \$5,587,143 | TOTAL PERSONNEL AND OTHER EXPENSES | \$5,464,950 | (\$122,193) |

| FY21 ACTUAL EXPENDITURES | FY22 ACTUAL EXPENDITURES | FY23 ADOPTED | FY23 FUND | FY24 BUDGET | VARIANCE FY24-FY23 |
|-----------------------------|-----------------------------|--------------------|---------------------------------|--------------------|-----------------------|
| \$3,114,893 | \$3,232,917 | \$5,587,143 | Water & Wastewater Revenue Fund | \$5,464,950 | (\$122,193) |
| \$3,114,893 | \$3,232,917 | \$5,587,143 | TOTAL EXPENSES | \$5,464,950 | (\$122,193) |

| FY21 | FY22 | FY23 | AUTHORIZED POSITION COUNT | FY24 | VARIANCE FY24-FY23 |
|------|------|------|---------------------------|------|-----------------------|
| 4.46 | - | 5.33 | Full Time Equivalent | 3.43 | (1.90) |



FY24 OPERATING BUDGET HIGHLIGHTS
Department of Atlanta Information Management
Water & Wastewater Revenue Fund

| EXPENDITURES AND APPROPRIATIONS | VARIANCE (24-23) | EXPLANATION |
|---|-------------------------|--|
| PERSONNEL | | |
| Salaries, Regular | (\$114,344) | Decrease based on actual/projected staffing levels. This line also includes a 2.5% Cost of Living Adjustment (COLA) as per Mayoral Priority for A City of Opportunity for All. |
| Salaries, Perm Part-Time | - | |
| Salaries, Sworn | - | |
| Salaries, Extra Help | - | |
| Salaries, Extra Help-Sworn | - | |
| Overtime | - | |
| Pen Cont Fire Pen Fd | - | |
| Pen Cont Police Pen Fd | - | |
| Pen Cont Gen Emp Pen Fd | - | |
| Defined Contribution | (\$6,228) | Decrease based on preliminary estimated pension costs. |
| Workers' Compensation | - | |
| Other Personnel Costs | (\$1,620) | Decrease to properly align the budget based on preliminary estimated healthcare costs. This line also includes Group Life and Medicare Contributions. |
| TOTAL PERSONNEL | (\$122,192) | |
| OTHER EXPENSES | | |
| Purchased / Contracted Services | \$9,999 | Increase to properly align contractual and operational expenses based on anticipated contractual obligations. |
| Supplies | (\$10,000) | Decrease based on cost associated with Consumable/Non-consumable supplies. |
| Capital Outlays | - | |
| Interfund / Interdepartmental Charges | - | |
| Other Costs | - | |
| Debt Service | - | |
| Conversion / Summary | - | |
| Other Financing Uses | - | |
| TOTAL OTHER EXPENSES | (\$1) | |
| TOTAL PERSONNEL AND OTHER EXPENSES | (\$122,193) | |

| FUND | VARIANCE (24-23) | EXPLANATION |
|---------------------------------|-------------------------|--------------------|
| Water & Wastewater Revenue Fund | (\$122,193) | |
| TOTAL EXPENSES | (\$122,193) | |

| AUTHORIZED POSITION COUNT | VARIANCE (24-23) | EXPLANATION |
|----------------------------------|-------------------------|--|
| Full Time Equivalent | (1.90) | Decrease based on actual staffing level. |



FY24 OPERATING BUDGET HIGHLIGHTS
Department of Atlanta Information Management
Emergency Telephone System

| FY21 ACTUAL EXPENDITURES | FY22 ACTUAL EXPENDITURES | FY23 ADOPTED | FY23 EXPENDITURES AND APPROPRIATIONS | FY24 BUDGET | VARIANCE FY24-FY23 |
|-----------------------------|-----------------------------|------------------|---|------------------|-----------------------|
| | | | <i>PERSONNEL</i> | | |
| \$317,554 | \$317,092 | \$319,507 | Salaries, Regular | \$444,741 | \$125,234 |
| - | - | - | Salaries, Perm Part-Time | - | - |
| - | - | - | Salaries, Sworn | - | - |
| - | - | - | Salaries, Extra Help | - | - |
| - | - | - | Salaries, Extra Help-Sworn | - | - |
| - | - | - | Overtime | - | - |
| - | - | - | Pen Cont Fire Pen Fd | - | - |
| - | - | - | Pen Cont Police Pen Fd | - | - |
| \$85,648 | \$91,924 | \$88,226 | Pen Cont Gen Emp Pen Fd | \$60,372 | (\$27,854) |
| \$3,050 | \$3,050 | \$3,478 | Defined Contribution | \$2,820 | (\$658) |
| - | - | - | Workers' Compensation | - | - |
| \$89,606 | \$85,884 | \$46,362 | Other Personnel Costs | \$35,310 | (\$11,052) |
| \$495,857 | \$497,949 | \$457,573 | TOTAL PERSONNEL | \$543,243 | \$85,670 |
| | | | <i>OTHER EXPENSES</i> | | |
| - | - | - | Purchased / Contracted Services | - | - |
| - | - | - | Supplies | - | - |
| - | - | - | Capital Outlays | - | - |
| - | - | - | Interfund / Interdepartmental Charges | - | - |
| - | - | - | Other Costs | - | - |
| - | - | - | Debt Service | - | - |
| - | - | - | Conversion / Summary | - | - |
| - | - | - | Other Financing Uses | - | - |
| - | - | - | <i>TOTAL OTHER EXPENSES</i> | - | - |
| \$495,857 | \$497,949 | \$457,573 | TOTAL PERSONNEL AND OTHER EXPENSES | \$543,243 | \$85,670 |

| FY21 ACTUAL EXPENDITURES | FY22 ACTUAL EXPENDITURES | FY23 ADOPTED | FY23 FUND | FY24 BUDGET | VARIANCE FY24-FY23 |
|-----------------------------|-----------------------------|------------------|----------------------------|------------------|-----------------------|
| \$495,857 | \$497,949 | \$457,573 | Emergency Telephone System | \$543,243 | \$85,670 |
| \$495,857 | \$497,949 | \$457,573 | TOTAL EXPENSES | \$543,243 | \$85,670 |

| FY21 | FY22 | FY23 | AUTHORIZED POSITION COUNT | FY24 | VARIANCE FY24-FY23 |
|------|------|------|---------------------------|------|-----------------------|
| 5.00 | - | 5.00 | Full Time Equivalent | 5.00 | - |



FY24 OPERATING BUDGET HIGHLIGHTS
Department of Atlanta Information Management
Emergency Telephone System

| EXPENDITURES AND APPROPRIATIONS | VARIANCE (24-23) | EXPLANATION |
|---|-------------------------|--|
| <i>PERSONNEL</i> | | |
| Salaries, Regular | \$125,234 | Increase based on actual/projected staffing levels. This line also includes a 2.5% Cost of Living Adjustment (COLA) as per Mayoral Priority for A City of Opportunity for All. |
| Salaries, Perm Part-Time | - | |
| Salaries, Sworn | - | |
| Salaries, Extra Help | - | |
| Salaries, Extra Help-Sworn | - | |
| Overtime | - | |
| Pen Cont Fire Pen Fd | - | |
| Pen Cont Police Pen Fd | - | |
| Pen Cont Gen Emp Pen Fd | (\$27,854) | Decrease based on preliminary estimated pension costs. |
| Defined Contribution | (\$658) | Decrease based on preliminary estimated pension costs. |
| Workers' Compensation | - | |
| Other Personnel Costs | (\$11,052) | Decrease to properly align the budget based on preliminary estimated healthcare costs. This line includes Group Life and Medicare Contributions. |
| TOTAL PERSONNEL | \$85,670 | |
| <i>OTHER EXPENSES</i> | | |
| Purchased / Contracted Services | - | |
| Supplies | - | |
| Capital Outlays | - | |
| Interfund / Interdepartmental Charges | - | |
| Other Costs | - | |
| Debt Service | - | |
| Conversion / Summary | - | |
| Other Financing Uses | - | |
| TOTAL OTHER EXPENSES | - | |
| TOTAL PERSONNEL AND OTHER EXPENSES | \$85,670 | |

| FUND | VARIANCE (24-23) | EXPLANATION |
|----------------------------|-------------------------|--------------------|
| Emergency Telephone System | \$85,670 | |
| TOTAL EXPENSES | \$85,670 | |

| AUTHORIZED POSITION COUNT | VARIANCE (24-23) | EXPLANATION |
|----------------------------------|-------------------------|--------------------|
| Full Time Equivalent | - | |



LAW

Mission Statement

The Department of Law is a team of professionals committed to providing best-in-class legal representation to the City of Atlanta. Our attorneys combine mastery of the law with an understanding of the unique needs of municipal government. In addition to defending the City in all types of civil litigation, we work proactively to prevent legal challenges by actively partnering with our clients to thoroughly understand their needs and goals, delivering sound advice, drafting specific legislation, and providing relevant training.

The Department of Law emphasizes the importance of professional growth. Education and development of all staff results in improved skills, increased productivity and satisfaction, which enhances the work environment and leads to the provision of excellent customer service and the protection of the City of Atlanta.

Core Functions

- Legal Advice and Counseling
- Represent the City in Civil Litigation
- Provide Business Services, including Finance, Procurement/Contracts, Public Safety/ Special Initiatives and Real Estate

Summary of Operations

The City Attorney is the chief legal advisor for the City of Atlanta and is the commissioner of the Department of Law. The Department of Law is vested with exclusive authority and jurisdiction in all matters of law relating to the executive and legislative branches of city government and every department, office, division, bureau, institution, commission, committee, board and agency. The Department of Law represents the City of Atlanta in a wide range of commercial transactions; litigates all matters on behalf of the City of Atlanta; defends city officials and employees in civil litigation arising

from the performance of their official duties; provides written legal opinions on questions of law connected with the interest of the City of Atlanta to the Mayor, any department head, and the president or a member of the Atlanta City Council; attends all meetings of the Atlanta City Council and meetings of the committees of the council as requested; supervises, administers and manages all claims work under O.C.G.A. § 34-9-1, *et seq.*, and performs any other service consistent with the usual and customary duties of municipal corporation counsel. It is important to note that the Department of Law does not provide legal advice to members of the public. Its services are limited to the provision of legal advice, counsel, and representation to the Mayor, City Council members, city officials and departments in all civil matters regarding the City of Atlanta, Georgia.

Divisions/Offices Descriptions

The Department of Law is comprised of six major groups:

The *Airport Legal Division* serves as legal counsel to the Department of Aviation, which operates Hartsfield-Jackson Atlanta International Airport, the world busiest and most efficient airport. This Division provides advice and counsel on a variety of commercial matters such as real estate, contracts, construction, finance, procurement of goods and services, tax matters, local and federal legislative matters, and federal regulatory laws. The attorneys in this Division work with all departments of the Airport, the Atlanta City Council, the mayor's office, multiple city departments, governing bodies of other municipalities, and local, national, and international airports.

The *Business Services Division* provides legal counsel and contract services to the legislative and administrative branches of the City of Atlanta. Specifically, professionals in this Division serve the Departments of AIM, Enterprise Assets Management, Finance, Grants, Office of Contract Compliance, Parks and Recreation, Planning, Municipal Clerk and

Procurement, Public Safety and the Board of Zoning Adjustments. This Division also provides legal counsel on commercial transactions, including municipal financings, contracts, tax, real estate and land use matters, the City's public safety agencies, including the Atlanta Police Department; the Atlanta Fire and Rescue Department; the Department of Corrections; the Municipal Court and the Offices of the Solicitor and the Public Defender.

The City Attorney Group provides legal counsel to the Mayor and the City Council. The City Attorney and the City Attorney Group is also responsible for the administration of the Department of Law, including strategic planning, legal operations and administration, budget and financial analysis, invoicing and vendor maintenance, among other things. It is also responsible for proactively evaluating, reviewing, and improving standards and processes within the City of Atlanta, with a centralized focus on preventing and reducing liability related to federal, state and local laws and regulations. The City Attorney Group is responsible for conducting thorough and impartial investigations into the affairs of any City of Atlanta department, board, office, commission, institution, authority, retirement system or any other instrumentality or agency thereof, where appropriate.

The Claims Group which manages claims filed against the City of Atlanta.

The Litigation Division handles lawsuits in which the City of Atlanta, any of its employees, elected officials or its agents are named as defendants. This Division handles tort litigation, employment matters and constitutional claims filed in federal or state court. and pursues lawful recovery of revenue on behalf of the City of Atlanta.

The Operations Division also serves as counsel to the legislative and administrative branches of City government. Specifically, professionals in this Division serve: the Department of Watershed Management, providing legal counsel on a broad array of legal matters; the Department of Public Works, as well as the newly formed Department of Transportation, including the Renew Atlanta Bond and TSPLOST Programs regarding a broad variety of matters; the SAVE/E-Verify compliance program; the Mayor's Office of Resilience; and ATL 311. The Operations Division also provides advice and counsel to the Human Resources Department providing legal advice regarding operations and

legal support to multiple boards and commissions, including the License Review Board, the Defined Contribution Pension Investment Board, the Defined Benefit Pension Investment Board its General, Police and Fire administrative committees. Additionally, the Operations Division provides environmental and construction advice and counsel across the executive branch departments.

FY2024 Strategic Goals

- Implementation of a new operating system to streamline work, increase productivity, automate routine tasks and approvals, improve processes and procedures and collect real-time metrics and data.
- Close 40 claims per month through the close of FY24.
- Close 80% of procurement contracts within 30 days of receiving a fully completed request.

FY2023 Accomplishments

Completed Transactional Projects

- *Revenue Recovery for the Department of Watershed Management:* Recovered \$1.73M from water/sewer collections for past due bills; \$1.2M from Invest Atlanta for environmental remediation at Cook Park; and \$11M in revenue via Watershed's bill amnesty program. The recovered funds will support Watershed's capital improvements, administrative programs, and financial standing.
- *Due Compensation Telecom Revenue Recovery:* Pursued two telecom providers that were in violation of Georgia law due compensation requirements to remit payments to the City for use of its municipal rights-of-way. By aggressively demanding the amounts owed, the Department of Law recovered over \$96,000 from one telecom provider and over \$37,000 from a second telecom provider. The Department of Law will continue to pursue telecom companies that fail to submit timely and accurate due compensation payments.
- *Airport Capital Improvement Program:* Drafted, negotiated, and finalized a \$33.5M contract for construction services related to the development of the Central Passenger Terminal Complex and Airport Fire Life Safety Enhancement projects in support of the ATLNext Capital Improvement Program at

Hartsfield-Jackson Atlanta International Airport.

- *Centers of Hope:* Reviewed, negotiated, and finalized multiple contracts to support the City's Centers of Hope After-School Program which seeks to empower our youth in a positive way through a combination of homework assistance and academic enrichment activities and extracurricular activities.
- *Property Acquisitions:* Closed on the acquisition of a record number of approximately 300 acres of property on behalf of the Department of Parks and Recreation.
- *Midnight Basketball League Agreement:* Secured a license agreement with the Association of Midnight Basketball allowing the establishment of a Midnight Basketball League in the City of Atlanta for the purpose of developing strong positive character among youth and young adults, ages 13-25, through violence prevention and youth stability programs and activities.
- *New ADA Process:* Produced a city-wide system and uniform process for efficiently processing employees' Americans with Disabilities Act ("ADA") accommodation requests. The Department of Law created templates to standardize DHR's communications and ensure legal compliance. To provide a generalized knowledge share about the ADA, the Department of Law delivered training sessions that also facilitated an explanation of the newly refurbished system and allowed City's DHR professionals to discuss hypothetical scenarios and engage in role plays designed to mimic common ADA issues that may be encountered at the city.
- *"Light up the Night" Streetlight Project:* Negotiated the terms of an agreement allowing Georgia Power Company to purchase and service over 9,000 City of Atlanta owned streetlights. Transferring ownership and maintenance responsibilities of the streetlights allows for greater visibility on right-of-way across the city, furthering Mayor Dickens' goal of reducing crime and traffic accidents in identified high-need neighborhoods where lights are repaired or added, while also reducing the City's energy costs and carbon footprint.
- *Emergency Construction:* Completed a critical \$7M emergency construction contract on behalf of the Atlanta Department of Transportation for the replacement of the Cheshire Bridge Road over South Fork Peachtree Creek, which was demolished in August 2021 due to a natural gas fire.
- *Concourse D Widening:* Developed an amendment to the Airport Use and Lease Agreement and related legislation for the Airport's \$1.4Billion widening of Concourse D, one of its 7 concourses.
- *Public Safety Training Center:* Continued to support the Atlanta Police Department and the Executive Offices, providing advice and counsel related to the security of the property and construction personnel, and communications for the Key Road site in collaboration with the Atlanta Police Foundation and APD's external partners.
- *Tree Protection Ordinance Phase 1:* Prepared drafts and worked with the Department of City Planning, with the guidance of the Administration, to pass a "Phase 1" update to the Tree Protection Ordinance.
- *Homeless Court Program (HCP) MOU:* Drafted an MOU between the Office of Grants and Community Development and the Municipal Court as the service provider for the City of Atlanta, to administer and support the operation of the Municipal Court of Atlanta – Transitional Supportive Housing, Homeless Court Program ("HCP").
- *Carbon credit program:* Developed the legal framework for implementing the first ever municipal carbon credit program in Georgia. The program will create carbon credits from City-owned forested land that will generate income from the sale of those credits on the open market. This conservation, in conjunction with the carbon credits will assist the city in meeting its sustainability, resilience, and climate change goals.
- *Implementation of CID Procurement Legislation:* Led the negotiation and execution of multiple complex agreements for the implementation of Community Improvement District ("CID") procurements, which authorize CIDs to manage procurement and project delivery according to certain qualifications and performance criteria.

Implementing CID-managed procurement (“CID-P”) allows the city to save valuable procurement resources, re-allocating internal project management resources and allowing for faster project delivery for partnership projects under the Moving Atlanta Forward Program.

Bond Transactions

- *Airport Financing*: Completed financing for the Airport for a total of approximately \$1.5 Billion in financing for projects, which included the issuance of Bonds for \$577M and renewal of the commercial paper program for \$950M.
- *Series 2021 B & C Bonds*: Provided advice and counsel regarding and assisted with the drafting of legislation authorizing the issuance of general obligation bonds in the amount of \$3,420,000 and refunding general obligation bonds in the amount of \$188,500,000.
- *General Obligation Bonds*: Completed the financing for the General Obligation Public Improvement Bonds Series, 2022 A-1 (Social Bonds) and Series 2022A-2 in an aggregate amount of \$406 million. These Social Bonds are the first ever issued by the City and included a third-party verification incorporated within the bond documents.
- *Infrastructure/TSPLOST Referenda*: Provided legal guidance and support in drafting the TSPLOST referenda and the general obligation bonds. The citizens of Atlanta voted and approved the referenda, which will allow the city to use up to \$700 million over the next five years for infrastructure projects.

Litigation Success

- In calendar year 2022, the Litigation Division’s attorneys and staff worked on 971 cases involving the city. Significantly, 811 (84%) of those cases were handled by the Division without the assistance of outside counsel. The following reflects a few of the Litigation Division’s settlement statistics and litigation victories during the past year.

Litigation Division

- Due to early case assessment and aggressive motion practices, the city settled many cases prior to trial and for substantially less than the amount demanded by Plaintiffs. In 2022,

Plaintiffs collectively demanded \$102.9M to settle litigation matters prior to trial. In contrast, during the same year the city paid only (less than 15% of the demanded amount) \$14.2M in settlements.

- *Jury Verdict in Favor of City in Reverse Employment Discrimination Suit (Joyner et al v. City)*: In a reverse discrimination lawsuit filed in federal court where the Plaintiff demanded \$750,000 to settle prior to trial, the city won a complete defense verdict. This victory affirmed that the Atlanta Police Department’s promotion policies and practices are fair and non-discriminatory. Moreover, it saved the city approximately \$1,000,000 in damages, costs, and attorneys’ fees.
- *11th Circuit Affirms Win in Sexual Harassment Suit - (Banks, et al. v. City of Atlanta, et al.)*: Successfully defended the city by winning summary judgment in a federal sexual harassment suit in which four Plaintiffs sought \$4 million dollars in damages. The 11th Circuit Court of Appeals affirmed the lower court decision to dismiss Plaintiffs’ claims against the city. This victory confirmed that the city’s anti-sexual harassment policies and practices are effective and will make it more difficult for employees to bring baseless and costly sexual harassment suits against the city going forward.
- *Dismissal of First Amendment and Whistle Blower Suit by Former Employee - (Terry Riggins v. City of Atlanta, et al.)*: The city prevailed on its motion for summary judgment on Plaintiff’s claim that she was wrongfully terminated by the city for making public statements about the city’s water supply. This victory at summary judgment saved the city from expending additional funds on costs and fees to try this case and removed the city’s potential exposure to a high dollar jury verdict. Moreover, because the Eleventh Circuit affirmed the city’s summary judgment, it is now more difficult for employees to win suits alleging wrongful termination after making derogatory public comments concerning a city department.
- *Dismissal of First Amendment Lawsuit Concerning Public Comments at Council/Committee Meetings (Cardinale v. City of Atlanta)*: The Eleventh Circuit upheld the District Court’s determination that the city’s policy prohibiting elective office candidates

from campaigning during the public comment period does not violate the First Amendment. This was the city's first favorable Eleventh Circuit victory against a serial plaintiff who routinely files baseless and costly suits against the city. The city's increasingly effective and aggressive defense against this, and other suits filed by this plaintiff, should ultimately discourage the filing of more frivolous complaints, and proportionally reduce the cost and expenses that the city incurs to defend against these actions.

- *Dismissal of Ad Valorem Tax Matter (Chrenick, et al. v. City of Atlanta, et al.):* The city secured the dismissal of a federal suit alleging it improperly failed to collect ad valorem taxes from the Botanical Gardens. This means the city is not impermissibly treating the Botanical Gardens differently than the Atlanta citizenry with respect to the collection of ad valorem taxes. Further, because this federal suit was dismissed, the city will not be required to pay the Plaintiffs' attorneys' fees.

Interpleader/Quiet Title Actions

- The Litigation Division successfully recouped funds due the city in the amount of \$1,149,018 in interpleader and quiet title actions filed in Fulton County Superior Court. This amount is primarily comprised of the recovery of demolition lien costs incurred by the city in abating nuisances in our communities and a substantial portion of the amount recovered includes a 1% per month penalty assessed on unpaid demolition lien costs. Funds recovered for delinquent and unpaid water bills are also included in the amount recovered. The city was named a respondent and served in a total of 341 of these matters during this period.

Claims Division

- The claims team resolved 932 claims. Of the 932 claims resolved, the team denied 836 claims and settled 96 claims for payments totaling in the amount of \$334,165. This represents a payout rate of approximately .0625% of the \$5,339,006 cumulative demanded amount.

Best-in-Class Legal Department

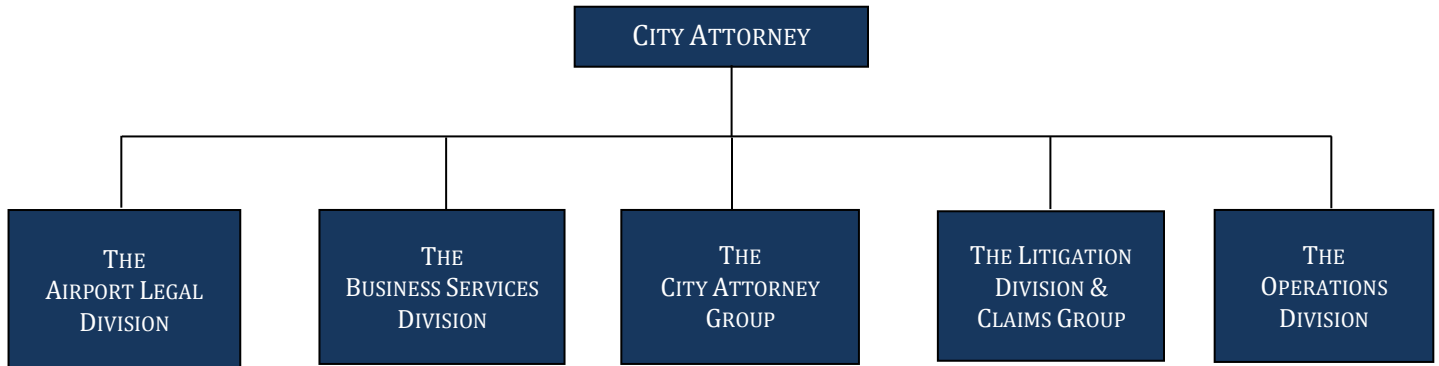
- *DOL Continuing Legal Education:* The Professional Development Committee hosted its annual Continuing Legal Education ("CLE") seminar in March. There were over 85 attendees, including licensed attorneys from various City departments including the Solicitor's Office, Office of Inspector General, Ethics, and the Department of Procurement among others. Attorneys earned 7 of the required 12 CLE annual hours.

Employee Accomplishments

- Nina Hickson serves on the Board of the International Municipal Lawyers Association.
- Robert Moses was appointed Adjunct Professor to teach Introduction to U.S. Law in the Master of Laws program at Georgia State University College of Law for Fall 2022.
- Joshua Foster was selected to the State Bar of Georgia's 2021-2022 Labor & Employment Section's Mentorship Academy.
- Martin Clarke was recognized as and received an award for Man of Influence by the Atlanta Business League.
- Amber Robinson was appointed to serve on the Municipal Market Board of Directors. Her appointment was confirmed by the Atlanta City Council.
- Jonathan Futrell was a guest lecturer at the Georgia State University College of Law where he presented on the recent updates to the City's Impact Fee Program.
- Stefanie Grant successfully concluded three years of service as an officer on the Georgia Municipal Association Board of Directors.
- Donna Wilson serves on the Executive Council of The Links, Incorporated and Chairperson of the Legal Affairs Committee.

ORGANIZATIONAL CHART

LAW



PERFORMANCE METRICS

LAW

| PERFORMANCE MEASURE | FY2021 ACTUAL | FY2022 ACTUAL | FY2023 TARGET | FY2024 TARGET |
|---|------------------|------------------|------------------|------------------|
| <i>Effective and Ethical Government</i> | | | | |
| Resolved amount of litigation settlements and judgments | \$4,479,602 | \$24,198,410 | N/A | N/A |
| Resolved number of litigation settlements and judgments | 50 | 58 | N/A | N/A |
| Total amount of claim settlements | \$510,713 | \$244,778 | N/A | N/A |
| Total number of claims settled | 203 | 77 | N/A | N/A |



FY24 OPERATING BUDGET HIGHLIGHTS

Department Of Law

| FY21 ACTUAL EXPENDITURE | FY22 ACTUAL EXPENDITURE | FY23 ADOPTED | EXPENDITURES AND APPROPRIATIONS | FY24 BUDGET | VARIANCE FY24-FY23 |
|----------------------------|----------------------------|---------------------|---|---------------------|-----------------------|
| \$6,732,726 | \$6,816,365 | \$8,397,286 | Salaries, Regular | \$8,738,433 | \$341,147 |
| - | - | - | Salaries, Perm Part-Time | - | - |
| - | - | - | Salaries, Sworn | - | - |
| \$940,155 | \$746,217 | \$270,880 | Salaries, Extra Help | \$100,880 | (\$170,000) |
| - | - | - | Salaries, Extra Help-Sworn | - | - |
| \$0 | \$0 | \$500 | Overtime | \$500 | \$0 |
| - | - | - | Pen Cont Fire Pen Fd | \$0 | \$0 |
| - | - | - | Pen Cont Police Pen Fd | - | - |
| \$616,018 | \$634,994 | \$675,237 | Pen Cont Gen Emp Pen Fd | \$631,748 | (\$43,489) |
| \$368,442 | \$360,954 | \$279,632 | Defined Contribution | \$276,619 | (\$3,013) |
| \$0 | \$1,676 | \$1,747 | Workers' Compensation | \$1,747 | \$0 |
| \$753,964 | \$790,024 | \$1,193,370 | Other Personnel Costs | \$1,163,504 | (\$29,866) |
| \$9,411,306 | \$9,350,229 | \$10,818,652 | TOTAL PERSONNEL | \$10,913,431 | \$94,779 |
| | | | OTHER EXPENSES | | |
| \$12,249,480 | \$11,938,691 | \$10,601,024 | Purchased / Contracted Services | \$13,601,024 | \$3,000,000 |
| \$21,610 | \$31,010 | \$99,024 | Supplies | \$99,024 | \$0 |
| \$0 | \$0 | - | Capital Outlays | - | - |
| \$0 | \$0 | - | Interfund / Interdepartmental Charges | - | - |
| \$16,316 | \$9,177 | \$27,996 | Other Costs | \$27,996 | \$0 |
| - | - | - | Debt Service | - | - |
| - | - | - | Conversion / Summary | - | - |
| - | - | - | Other Financing Uses | - | - |
| \$12,287,406 | \$11,978,878 | \$10,728,044 | TOTAL OTHER EXPENSES | \$13,728,044 | \$3,000,000 |
| \$21,698,711 | \$21,329,108 | \$21,546,696 | TOTAL PERSONNEL AND OTHER EXPENSES | \$24,641,475 | \$3,094,779 |

| FY21 ACTUAL EXPENDITURE | FY22 ACTUAL EXPENDITURE | FY23 ADOPTED | FUND | FY24 BUDGET | VARIANCE FY24-FY23 |
|----------------------------|----------------------------|---------------------|---------------------------------|---------------------|-----------------------|
| \$12,495,043 | \$12,454,738 | \$7,659,279 | General Fund | \$10,710,446 | \$3,051,167 |
| \$3,733,328 | \$3,138,542 | \$6,857,954 | Airport Revenue Fund | \$6,907,927 | \$49,973 |
| \$5,470,341 | \$5,735,827 | \$7,029,463 | Water & Wastewater Revenue Fund | \$7,023,102 | (\$6,361) |
| \$21,698,711 | \$21,329,108 | \$21,546,696 | TOTAL EXPENSES | \$24,641,475 | \$3,094,779 |

| FY21 | FY22 | FY23 | AUTHORIZED POSITION COUNT | FY24 | VARIANCE FY24-FY23 |
|-------|------|-------|---------------------------|-------|-----------------------|
| 97.80 | - | 99.76 | Full Time Equivalent | 95.44 | (4.33) |



FY24 OPERATING BUDGET HIGHLIGHTS

Department Of Law General Fund

| FY21 ACTUAL EXPENDITURES | FY22 ACTUAL EXPENDITURES | FY23 ADOPTED | EXPENDITURES AND APPROPRIATIONS | FY24 BUDGET | VARIANCE FY24-FY23 |
|-----------------------------|-----------------------------|--------------------|---|---------------------|-----------------------|
| | | | <i>PERSONNEL</i> | | |
| \$2,972,114 | \$3,007,822 | \$3,588,005 | Salaries, Regular | \$3,857,328 | \$269,323 |
| - | - | - | Salaries, Perm Part-Time | - | - |
| - | - | - | Salaries, Sworn | - | - |
| \$342,241 | \$313,074 | \$270,880 | Salaries, Extra Help | \$100,880 | (\$170,000) |
| - | - | - | Salaries, Extra Help-Sworn | - | - |
| - | - | \$500 | Overtime | \$500 | - |
| - | - | - | Pen Cont Fire Pen Fd | - | - |
| - | - | - | Pen Cont Police Pen Fd | - | - |
| \$321,888 | \$333,006 | \$355,453 | Pen Cont Gen Emp Pen Fd | \$358,136 | \$2,683 |
| \$153,004 | \$151,520 | \$119,036 | Defined Contribution | \$158,899 | \$39,863 |
| - | \$1,676 | \$1,747 | Workers' Compensation | \$1,747 | - |
| \$336,395 | \$350,759 | \$642,804 | Other Personnel Costs | \$552,102 | (\$90,702) |
| \$4,125,641 | \$4,157,856 | \$4,978,425 | TOTAL PERSONNEL | \$5,029,592 | \$51,167 |
| | | | <i>OTHER EXPENSES</i> | | |
| \$8,347,935 | \$8,272,674 | \$2,625,846 | Purchased / Contracted Services | \$5,625,846 | \$3,000,000 |
| \$15,163 | \$20,947 | \$44,508 | Supplies | \$44,508 | - |
| - | - | - | Capital Outlays | - | - |
| - | - | - | Interfund / Interdepartmental Charges | - | - |
| \$6,303 | \$3,261 | \$10,500 | Other Costs | \$10,500 | - |
| - | - | - | Debt Service | - | - |
| - | - | - | Conversion / Summary | - | - |
| - | - | - | Other Financing Uses | - | - |
| \$8,369,402 | \$8,296,882 | \$2,680,854 | TOTAL OTHER EXPENSES | \$5,680,854 | \$3,000,000 |
| \$12,495,043 | \$12,454,738 | \$7,659,279 | TOTAL PERSONNEL AND OTHER EXPENSES | \$10,710,446 | \$3,051,167 |

| FY21 ACTUAL EXPENDITURES | FY22 ACTUAL EXPENDITURES | FY23 ADOPTED | FUND | FY24 BUDGET | VARIANCE FY24-FY23 |
|-----------------------------|-----------------------------|--------------------|-----------------------|---------------------|-----------------------|
| \$12,495,043 | \$12,454,738 | \$7,659,279 | General Fund | \$10,710,446 | \$3,051,167 |
| \$12,495,043 | \$12,454,738 | \$7,659,279 | TOTAL EXPENSES | \$10,710,446 | \$3,051,167 |

| FY21 | FY22 | FY23 | AUTHORIZED POSITION COUNT | FY24 | VARIANCE FY24-FY23 |
|-------|------|-------|---------------------------|-------|-----------------------|
| 46.29 | - | 44.90 | Full Time Equivalent | 45.36 | 0.46 |



FY24 OPERATING BUDGET HIGHLIGHTS

Department Of Law General Fund

| EXPENDITURES AND APPROPRIATIONS | VARIANCE (24-23) | EXPLANATION |
|---|--------------------|---|
| <i>PERSONNEL</i> | | |
| Salaries, Regular | \$269,323 | Increase based on actual/projected staffing levels. This line also includes a 2.5% Cost of Living Adjustment (COLA) as per Mayoral Priority for A City of Opportunity for All. |
| Salaries, Perm Part-Time | - | |
| Salaries, Sworn | - | |
| Salaries, Extra Help | (\$170,000) | Decrease to properly align the budget based on current/projected extra-help capacity. |
| Salaries, Extra Help-Sworn | - | |
| Overtime | - | |
| Pen Cont Fire Pen Fd | - | |
| Pen Cont Police Pen Fd | - | |
| Pen Cont Gen Emp Pen Fd | \$2,683 | Increase based on preliminary estimated pension costs. |
| Defined Contribution | \$39,863 | Increase based on preliminary estimated pension costs. |
| Workers' Compensation | - | |
| Other Personnel Costs | (\$90,702) | Decrease to properly align the budget based on preliminary estimated healthcare costs. This line includes Group Life and Medicare Contributions. |
| TOTAL PERSONNEL | \$51,167 | |
| <i>OTHER EXPENSES</i> | | |
| Purchased / Contracted Services | \$3,000,000 | Increase to properly align contractual and operational expenses based on anticipated contractual obligations. This line also includes additional funding to support outside counsel and litigation costs. |
| Supplies | - | |
| Capital Outlays | - | |
| Interfund / Interdepartmental Charges | - | |
| Other Costs | - | |
| Debt Service | - | |
| Conversion / Summary | - | |
| Other Financing Uses | - | |
| TOTAL OTHER EXPENSES | \$3,000,000 | |
| TOTAL PERSONNEL AND OTHER EXPENSES | \$3,051,167 | |

| FUND | VARIANCE (24-23) | EXPLANATION |
|-----------------------|--------------------|-------------|
| General Fund | \$3,051,167 | |
| TOTAL EXPENSES | \$3,051,167 | |

| AUTHORIZED POSITION COUNT | VARIANCE (24-23) | EXPLANATION |
|---------------------------|------------------|--|
| Full Time Equivalent | 0.46 | Increase based on actual staffing level. |



FY24 OPERATING BUDGET HIGHLIGHTS

Department Of Law Airport Revenue Fund

| FY21 ACTUAL EXPENDITURES | FY22 ACTUAL EXPENDITURES | FY23 ADOPTED | EXPENDITURES AND APPROPRIATIONS | FY24 BUDGET | VARIANCE FY24-FY23 |
|-----------------------------|-----------------------------|--------------------|---|--------------------|-----------------------|
| | | | <i>PERSONNEL</i> | | |
| \$1,569,878 | \$1,595,211 | \$2,023,548 | Salaries, Regular | \$2,057,855 | \$34,307 |
| - | - | - | Salaries, Perm Part-Time | - | - |
| - | - | - | Salaries, Sworn | - | - |
| \$289,819 | \$161,039 | - | Salaries, Extra Help | - | - |
| - | - | - | Salaries, Extra Help-Sworn | - | - |
| - | - | - | Overtime | - | - |
| - | - | - | Pen Cont Fire Pen Fd | - | - |
| - | - | - | Pen Cont Police Pen Fd | - | - |
| \$111,314 | \$114,778 | \$118,925 | Pen Cont Gen Emp Pen Fd | \$133,740 | \$14,815 |
| \$90,561 | \$85,426 | \$67,716 | Defined Contribution | \$45,552 | (\$22,164) |
| - | - | - | Workers' Compensation | - | - |
| \$170,071 | \$191,198 | \$229,127 | Other Personnel Costs | \$252,142 | \$23,015 |
| \$2,231,642 | \$2,147,652 | \$2,439,316 | TOTAL PERSONNEL | \$2,489,289 | \$49,973 |
| | | | <i>OTHER EXPENSES</i> | | |
| \$1,494,065 | \$982,988 | \$4,384,138 | Purchased / Contracted Services | \$4,384,138 | - |
| \$2,813 | \$5,059 | \$25,752 | Supplies | \$25,752 | - |
| - | - | - | Capital Outlays | - | - |
| - | - | - | Interfund / Interdepartmental Charges | - | - |
| \$4,808 | \$2,843 | \$8,748 | Other Costs | \$8,748 | - |
| - | - | - | Debt Service | - | - |
| - | - | - | Conversion / Summary | - | - |
| - | - | - | Other Financing Uses | - | - |
| \$1,501,685 | \$990,890 | \$4,418,638 | TOTAL OTHER EXPENSES | \$4,418,638 | - |
| \$3,733,328 | \$3,138,542 | \$6,857,954 | TOTAL PERSONNEL AND OTHER EXPENSES | \$6,907,927 | \$49,973 |

| FY21 ACTUAL EXPENDITURES | FY22 ACTUAL EXPENDITURES | FY23 ADOPTED | FUND | FY24 BUDGET | VARIANCE FY24-FY23 |
|-----------------------------|-----------------------------|--------------------|-----------------------|--------------------|-----------------------|
| \$3,733,328 | \$3,138,542 | \$6,857,954 | Airport Revenue Fund | \$6,907,927 | \$49,973 |
| \$3,733,328 | \$3,138,542 | \$6,857,954 | TOTAL EXPENSES | \$6,907,927 | \$49,973 |

| FY21 | FY22 | FY23 | AUTHORIZED POSITION COUNT | FY24 | VARIANCE FY24-FY23 |
|-------|------|-------|---------------------------|-------|-----------------------|
| 20.23 | - | 21.22 | Full Time Equivalent | 19.21 | (2.01) |



FY24 OPERATING BUDGET HIGHLIGHTS

Department Of Law

Airport Revenue Fund

| EXPENDITURES AND APPROPRIATIONS | VARIANCE (24-23) | EXPLANATION |
|---|------------------|--|
| <i>PERSONNEL</i> | | |
| Salaries, Regular | \$34,307 | Increase based on actual/projected staffing levels. This line also includes a 2.5% Cost of Living Adjustment (COLA) as per Mayoral Priority for A City of Opportunity for All. |
| Salaries, Perm Part-Time | - | |
| Salaries, Sworn | - | |
| Salaries, Extra Help | - | |
| Salaries, Extra Help-Sworn | - | |
| Overtime | - | |
| Pen Cont Fire Pen Fd | - | |
| Pen Cont Police Pen Fd | - | |
| Pen Cont Gen Emp Pen Fd | \$14,815 | Increase based on preliminary estimated pension costs. |
| Defined Contribution | (\$22,164) | Decrease based on preliminary estimated pension costs. |
| Workers' Compensation | - | |
| Other Personnel Costs | \$23,015 | Increase to properly align the budget based on preliminary estimated healthcare costs. This line includes Group Life and Medicare Contributions. |
| TOTAL PERSONNEL | \$49,973 | |
| <i>OTHER EXPENSES</i> | | |
| Purchased / Contracted Services | - | |
| Supplies | - | |
| Capital Outlays | - | |
| Interfund / Interdepartmental Charges | - | |
| Other Costs | - | |
| Debt Service | - | |
| Conversion / Summary | - | |
| Other Financing Uses | - | |
| TOTAL OTHER EXPENSES | - | |
| TOTAL PERSONNEL AND OTHER EXPENSES | \$49,973 | |

| FUND | VARIANCE (24-23) | EXPLANATION |
|-----------------------|------------------|-------------|
| Airport Revenue Fund | \$49,973 | |
| TOTAL EXPENSES | \$49,973 | |

| AUTHORIZED POSITION COUNT | VARIANCE (24-23) | EXPLANATION |
|---------------------------|------------------|--|
| Full Time Equivalent | (2.01) | Decrease based on actual staffing level. |



FY24 OPERATING BUDGET HIGHLIGHTS
Department Of Law
Water & Wastewater Revenue Fund

| FY21 ACTUAL EXPENDITURES | FY22 ACTUAL EXPENDITURES | FY23 ADOPTED | FY23 EXPENDITURES AND APPROPRIATIONS | FY24 BUDGET | VARIANCE FY24-FY23 |
|-----------------------------|-----------------------------|--------------------|---|--------------------|-----------------------|
| | | | <i>PERSONNEL</i> | | |
| \$2,190,734 | \$2,213,331 | \$2,785,733 | Salaries, Regular | \$2,823,250 | \$37,517 |
| - | - | - | Salaries, Perm Part-Time | - | - |
| - | - | - | Salaries, Sworn | - | - |
| \$308,095 | \$272,105 | - | Salaries, Extra Help | - | - |
| - | - | - | Salaries, Extra Help-Sworn | - | - |
| - | - | - | Overtime | - | - |
| - | - | - | Pen Cont Fire Pen Fd | - | - |
| - | - | - | Pen Cont Police Pen Fd | - | - |
| \$182,817 | \$187,209 | \$200,859 | Pen Cont Gen Emp Pen Fd | \$139,872 | (\$60,987) |
| \$124,878 | \$124,008 | \$92,880 | Defined Contribution | \$72,168 | (\$20,712) |
| - | - | - | Workers' Compensation | - | - |
| \$247,498 | \$248,068 | \$321,439 | Other Personnel Costs | \$359,260 | \$37,821 |
| \$3,054,022 | \$3,044,721 | \$3,400,911 | TOTAL PERSONNEL | \$3,394,550 | (\$6,361) |
| | | | <i>OTHER EXPENSES</i> | | |
| \$2,407,480 | \$2,683,029 | \$3,591,040 | Purchased / Contracted Services | \$3,591,040 | - |
| \$3,633 | \$5,003 | \$28,764 | Supplies | \$28,764 | - |
| - | - | - | Capital Outlays | - | - |
| - | - | - | Interfund / Interdepartmental Charges | - | - |
| \$5,205 | \$3,074 | \$8,748 | Other Costs | \$8,748 | - |
| - | - | - | Debt Service | - | - |
| - | - | - | Conversion / Summary | - | - |
| - | - | - | Other Financing Uses | - | - |
| \$2,416,318 | \$2,691,106 | \$3,628,552 | TOTAL OTHER EXPENSES | \$3,628,552 | - |
| \$5,470,341 | \$5,735,827 | \$7,029,463 | TOTAL PERSONNEL AND OTHER EXPENSES | \$7,023,102 | (\$6,361) |

| FY21 ACTUAL EXPENDITURES | FY22 ACTUAL EXPENDITURES | FY23 ADOPTED | FY23 FUND | FY24 BUDGET | VARIANCE FY24-FY23 |
|-----------------------------|-----------------------------|--------------------|---------------------------------|--------------------|-----------------------|
| \$5,470,341 | \$5,735,827 | \$7,029,463 | Water & Wastewater Revenue Fund | \$7,023,102 | (\$6,361) |
| \$5,470,341 | \$5,735,827 | \$7,029,463 | TOTAL EXPENSES | \$7,023,102 | (\$6,361) |

| FY21 | FY22 | FY23 | AUTHORIZED POSITION COUNT | FY24 | VARIANCE FY24-FY23 |
|-------|------|-------|---------------------------|-------|-----------------------|
| 31.28 | - | 33.65 | Full Time Equivalent | 30.87 | (2.78) |



FY24 OPERATING BUDGET HIGHLIGHTS

Department Of Law

Water & Wastewater Revenue Fund

| EXPENDITURES AND APPROPRIATIONS | VARIANCE (24-23) | EXPLANATION |
|---|------------------|--|
| <i>PERSONNEL</i> | | |
| Salaries, Regular | \$37,517 | Increase based on actual/projected staffing levels. This line also includes a 2.5% Cost of Living Adjustment (COLA) as per Mayoral Priority for A City of Opportunity for All. |
| Salaries, Perm Part-Time | - | |
| Salaries, Sworn | - | |
| Salaries, Extra Help | - | |
| Salaries, Extra Help-Sworn | - | |
| Overtime | - | |
| Pen Cont Fire Pen Fd | - | |
| Pen Cont Police Pen Fd | - | |
| Pen Cont Gen Emp Pen Fd | (\$60,987) | Decrease based on preliminary estimated pension costs. |
| Defined Contribution | (\$20,712) | Decrease based on preliminary estimated pension costs. |
| Workers' Compensation | - | |
| Other Personnel Costs | \$37,821 | Increase to properly align the budget based on preliminary estimated healthcare costs. This line also includes Group Life and Medicare Contributions. |
| TOTAL PERSONNEL | (\$6,361) | |
| <i>OTHER EXPENSES</i> | | |
| Purchased / Contracted Services | - | |
| Supplies | - | |
| Capital Outlays | - | |
| Interfund / Interdepartmental Charges | - | |
| Other Costs | - | |
| Debt Service | - | |
| Conversion / Summary | - | |
| Other Financing Uses | - | |
| TOTAL OTHER EXPENSES | - | |
| TOTAL PERSONNEL AND OTHER EXPENSES | (\$6,361) | |

| FUND | VARIANCE (24-23) | EXPLANATION |
|---------------------------------|------------------|-------------|
| Water & Wastewater Revenue Fund | (\$6,361) | |
| TOTAL EXPENSES | (\$6,361) | |

| AUTHORIZED POSITION COUNT | VARIANCE (24-23) | EXPLANATION |
|---------------------------|------------------|--|
| Full Time Equivalent | (2.78) | Decrease based on actual staffing level. |



CORRECTIONS AND COMMUNITY SERVICES

Mission Statement

The Department's mission is to provide a safe and secure correctional environment and enhance public safety through partnerships with the community and law enforcement.

Vision Statement

The Department's vision is to protect the public while striving for excellence through exemplary customer service and promoting community involvement.

Core Functions

- To perform duties in a fair, honest, and respectful manner.
- To embrace service thereby ensuring all members contribute to the organizational success.
- To ensure all communications are consistent and factual and are disseminated within all levels of the organization as well as to all stakeholders.
- To maintain teamwork through cooperation and commitment of all employees, enhancing accountability as we work toward our shared goals.

Summary of Operations

The Department's mission is carried out by professional and dedicated employees whose responsibilities include transporting and managing offenders, counseling, and providing medical care for detainees processed into the facility from all law enforcement agencies in the Atlanta metropolitan area, Municipal Court and Grady Detention. The department provides several community service and improvement initiatives, and in an effort to increase youth awareness about the importance of making quality life decisions the department provides tours of the facility to youth.

Goals and Objectives

- Ensure the facility environment is safe, secure, humane, and efficiently managed.
- Create community focused partnerships.
- Improve our partnerships with the public safety community.
- Promote a motivating working environment.
- Reinforce the performance management and evaluation system.
- Increase the effectiveness and efficiency of the department's financial and operational management.
- Enhance delivery of timely and responsive customer service.

Divisions

Office of the Chief is responsible for the overall operation and direction of the Atlanta City Detention Center. This office also ensures that the plan's objectives are proactive and consistent with the City of Atlanta's mission, vision, and values. This division handles the agency's Accreditation, Office of Professional Accountability, Detention and Administrative Services and Media/Community Relations.

Detention Services Division is responsible for plans, directs and administers the overall security operations including the security and care of both persons arrested for crimes in the City and awaiting pretrial court proceedings or trial, and those persons convicted of ordinance and misdemeanor offenses and sentenced to serve time. The Detention Division is responsible for boarding federal detainees awaiting pretrial court proceedings, trials, or sentencing in other jurisdictions. This Division is also responsible for overseeing the Junior Corrections Leadership Academy.

Administrative Services Division is responsible for administrative and support services for the department, including procurement, budget, accounting, public transactions, payroll, personnel records, inmate accounts, inmate services

programs, chaplaincy services, institutional food services (senior citizen meals), information technology, fleet services, maintenance, medical services, mental health services, tool/key control and detainee property, store management, and records management.

FY2023 Accomplishments

- **Coronavirus (COVID-19).** The health and safety of our employees and the public is our number one priority. Provided PPE for employees and the detainees housed. Encourage all employees to immediately register to receive the COVID-19 vaccine. Maintenance installed plexiglass in the Intake/Booking areas.
- **Training.** DOC was able to provide training to enhance staff knowledge in Correctional training, Fire Safety, Use of Force, De-escalation & Cultural Awareness Training for local law enforcement personnel, COVID-19, GA P.O.S.T. specialized training and Direct Supervision, and The Resiliency Program Training.
- **Accreditation & Compliance.** Achieved perfect score (100%) on 2022 American Correctional Association (ACA) Audit; Achieved perfect score (100%) on Food & Health Inspection.
- **Pay Study.** Corrections Officers pay increase, effective July 1, 2022.
- **Onboarding Process.** DOC resumed the onboarding process for new hires, rehires, and transfers.
- **Recapture/520 Program.** DOC implemented a recapture and 520 program.
- **City's COVID-19 Efforts to Assist Homeless and Displaced.** In 2021, DOC supported the City's program with supplying 2-3 meals per day, which severed people experiencing homelessness during the pandemic. Ending May 2021, a total of 170,530 meals were

delivered and cleaning of linen during the pandemic.

- **Inmate Work Detail.** Eligible inmates earn "good time" on their respective sentences by participating in the Inmate Work Detail Program. Eligible inmates are defined as non-violent, minimum-security detainees who are charged with misdemeanor offenses. The Inmate Work Detail assists with trash and debris pick-ups, tire abatement, graffiti removal and grass cutting in public rights-of-way, and community clean-ups. Program has resumed with limitations due to COVID-19.
- **Mayoral' s Pillars, Strategies & Priorities**

One Safe City

- DPW Operation Clean Sweep
- APD Code Enforcement
- APD Transportation Details
- APD Joint Operation Center (JOC)
- APD Leadership Training
- APD Custody and Control of Arrestees at Grady Hospital
- APD Faith & Blue
- Emergency Management and Safety Training
- COVID-19 Virus Preparedness- NAVICA APP
- Viral Solutions Testing and Vaccinations
- Mental Health Services -Emory Psychiatry Fellows

A City of Opportunity for All

- APD Georgia International Law Enforcement Exchange (GILEE)
- DOC hosted CVSA Training
- Diversion Center
- Peace Week
- Internship Program
- Student Tours
- Food Drives
- Feeding the Seniors
- National Night Out
- Inmate Work Detail
- Cut & Close Initiative and Operation Clean Sweep: 100 Total Hours

A City Built for the Future

- Habitat for Humanity Project
- Sustainability
- Partnerships

- Infrastructure Investment
Operation Clean Sweep
- Technology Upgrades:
 - Electronic Health Record
 - CCTV Upgrades
 - nCourt Online Services

Ethical & Efficient Government

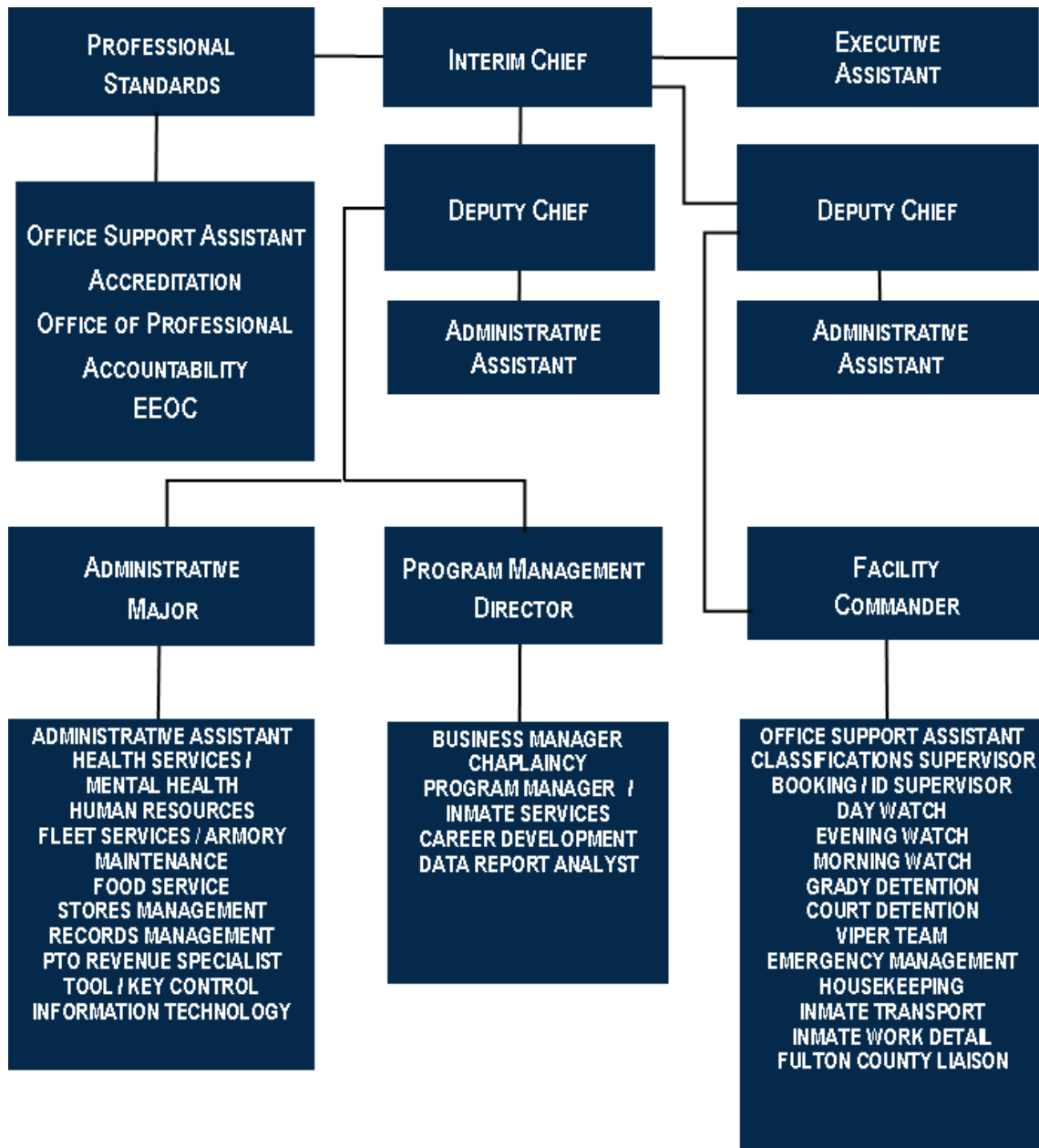
- Professionalism
 - Leadership Development
 - Training and Learning Development
 - Policies and Procedures Development
- **Senior Citizen & Youth Meal Programs.**
The department provided more than 25,000 meals to feed children who participate in the summer program and more than 10,000 meals on an annual basis to seniors housed at local senior centers.
 - **Cash Bail Reform.** Implemented elimination of cash bonds at the Atlanta City Detention Center on March 1, 2018, including a new signature bond process except for certain offenses and/or circumstances where signature bonds are not applicable. Since March 1, 2023, more than 20,000 have been released on signature bonds per the ordinance.
 - **Warming Center Operations and Staffing Support.** DOC joined with several municipalities to provide a safe, clean, and warm space for the community and homeless population during extreme weather conditions in the surrounding areas in the City of Atlanta. DOC prepared and transported a total of 7,573 meals, 622 bags of linen and other supplies (i.e., hygiene kits, mattresses, cots and other equipment) to various Recreation Centers.
 - **City's Community Events.** DOC supported the following events: Food drives, community cleanup, and city responses to public safety events on an as needed basis.
 - **Reimagining Atlanta City Detention Center.** Supported the efforts of the taskforce by providing documents, information and facilitating tours for taskforce members, council members, stakeholders, and partners.

DOC's Partnerships

- City of Atlanta Municipal Court
- City of Atlanta Police Department
- City of Atlanta Fire Department – NAVICA
- City of Atlanta Human Resources
- City of Atlanta Department of Public Works
- City of Atlanta Department of Enterprise Assets Management
- City of Atlanta Psychological Services/Employee Assistance Program
- Fulton County Sheriff's Office
- Georgia Department of Corrections – Clayton County Transitional Center
- Someone Cares Atlanta
- Emory/Grady Mental Health
- Viral Solutions
- US Marshal Services

ORGANIZATIONAL CHART

CORRECTIONS AND COMMUNITY SERVICES



PERFORMANCE METRICS

CORRECTIONS AND COMMUNITY SERVICES

| PERFORMANCE MEASURE | FY2021 ACTUAL | FY2022 ACTUAL | FY2023 TARGET | FY2024 TARGET |
|--------------------------------------|------------------|------------------|------------------|------------------|
| <i>One Safe City</i> | | | | |
| Total Number of bookings in the Jail | 8,678 | 10,435 | 12,500 | 12,500 |
| Average Daily Population of the Jail | 32 | 47 | 146 | 150-200 |



FY24 OPERATING BUDGET HIGHLIGHTS

Department Of Corrections

| FY21 ACTUAL EXPENDITURE | FY22 ACTUAL EXPENDITURE | FY23 ADOPTED | EXPENDITURES AND APPROPRIATIONS | FY24 BUDGET | VARIANCE FY24-FY23 |
|----------------------------|----------------------------|---------------------|---|---------------------|-----------------------|
| \$34,136 | \$1,317,028 | \$1,736,832 | Salaries, Regular | \$2,022,647 | \$285,815 |
| \$0 | \$0 | - | Salaries, Perm Part-Time | - | - |
| \$142,023 | \$4,711,335 | \$5,279,436 | Salaries, Sworn | \$5,289,466 | \$10,030 |
| \$35,993 | \$412,683 | \$194,196 | Salaries, Extra Help | \$194,196 | \$0 |
| (\$72,015) | \$268,137 | - | Salaries, Extra Help-Sworn | - | - |
| \$23,841 | \$1,558,041 | \$1,513,956 | Overtime | \$1,513,956 | \$0 |
| - | - | - | Pen Cont Fire Pen Fd | - | - |
| \$0 | \$837 | - | Pen Cont Police Pen Fd | - | - |
| \$108,272 | \$1,803,704 | \$1,886,484 | Pen Cont Gen Emp Pen Fd | \$1,891,549 | \$5,065 |
| \$5,053 | \$117,312 | \$295,116 | Defined Contribution | \$123,025 | (\$172,091) |
| \$207,011 | \$181,875 | \$243,766 | Workers' Compensation | \$243,766 | \$0 |
| \$215,869 | \$1,884,469 | \$1,498,680 | Other Personnel Costs | \$1,530,204 | \$31,524 |
| \$700,181 | \$12,255,422 | \$12,648,466 | TOTAL PERSONNEL | \$12,808,809 | \$160,343 |
| | | | OTHER EXPENSES | | |
| \$371,343 | \$412,276 | \$878,488 | Purchased / Contracted Services | \$2,520,184 | \$1,641,696 |
| \$1,594,999 | \$1,667,166 | \$2,429,319 | Supplies | \$2,456,670 | \$27,351 |
| \$0 | \$4,500 | - | Capital Outlays | - | - |
| \$54,268 | \$55,234 | \$83,351 | Interfund / Interdepartmental Charges | \$71,108 | (\$12,243) |
| \$156 | \$2,720 | - | Other Costs | - | - |
| - | - | - | Debt Service | - | - |
| - | - | - | Conversion / Summary | - | - |
| \$17,927 | \$15,575 | \$35,276 | Other Financing Uses | \$35,774 | \$498 |
| \$2,038,693 | \$2,157,471 | \$3,426,434 | TOTAL OTHER EXPENSES | \$5,083,736 | \$1,657,302 |
| \$2,738,874 | \$14,412,893 | \$16,074,900 | TOTAL PERSONNEL AND OTHER EXPENSES | \$17,892,545 | \$1,817,645 |

| FY21 ACTUAL EXPENDITURE | FY22 ACTUAL EXPENDITURE | FY23 ADOPTED | FUND | FY24 BUDGET | VARIANCE FY24-FY23 |
|----------------------------|----------------------------|---------------------|-----------------------|---------------------|-----------------------|
| \$2,738,874 | \$14,412,893 | \$16,074,900 | General Fund | \$17,892,545 | \$1,817,645 |
| \$2,738,874 | \$14,412,893 | \$16,074,900 | TOTAL EXPENSES | \$17,892,545 | \$1,817,645 |

| FY21 | FY22 | FY23 | AUTHORIZED POSITION COUNT | FY24 | VARIANCE FY24-FY23 |
|--------|------|--------|---------------------------|--------|-----------------------|
| 232.00 | - | 215.00 | Full Time Equivalent | 209.00 | (6.00) |



FY24 OPERATING BUDGET HIGHLIGHTS

Department Of Corrections General Fund

| FY21 ACTUAL EXPENDITURES | FY22 ACTUAL EXPENDITURES | FY23 ADOPTED | EXPENDITURES AND APPROPRIATIONS | FY24 BUDGET | VARIANCE FY24-FY23 |
|-----------------------------|-----------------------------|---------------------|---|---------------------|-----------------------|
| | | | <i>PERSONNEL</i> | | |
| \$34,136 | \$1,317,028 | \$1,736,832 | Salaries, Regular | \$2,022,647 | \$285,815 |
| - | - | - | Salaries, Perm Part-Time | - | - |
| \$142,023 | \$4,711,335 | \$5,279,436 | Salaries, Sworn | \$5,289,466 | \$10,030 |
| \$35,993 | \$412,683 | \$194,196 | Salaries, Extra Help | \$194,196 | - |
| (\$72,015) | \$268,137 | - | Salaries, Extra Help-Sworn | - | - |
| \$23,841 | \$1,558,041 | \$1,513,956 | Overtime | \$1,513,956 | - |
| - | - | - | Pen Cont Fire Pen Fd | - | - |
| - | \$837 | - | Pen Cont Police Pen Fd | - | - |
| \$108,272 | \$1,803,704 | \$1,886,484 | Pen Cont Gen Emp Pen Fd | \$1,891,549 | \$5,065 |
| \$5,053 | \$117,312 | \$295,116 | Defined Contribution | \$123,025 | (\$172,091) |
| \$207,011 | \$181,875 | \$243,766 | Workers' Compensation | \$243,766 | - |
| \$215,869 | \$1,884,469 | \$1,498,680 | Other Personnel Costs | \$1,530,204 | \$31,524 |
| \$700,181 | \$12,255,422 | \$12,648,466 | TOTAL PERSONNEL | \$12,808,809 | \$160,343 |
| | | | <i>OTHER EXPENSES</i> | | |
| \$371,343 | \$412,276 | \$878,488 | Purchased / Contracted Services | \$2,520,184 | \$1,641,696 |
| \$1,594,999 | \$1,667,166 | \$2,429,319 | Supplies | \$2,456,670 | \$27,351 |
| - | \$4,500 | - | Capital Outlays | - | - |
| \$54,268 | \$55,234 | \$83,351 | Interfund / Interdepartmental Charges | \$71,108 | (\$12,243) |
| \$156 | \$2,720 | - | Other Costs | - | - |
| - | - | - | Debt Service | - | - |
| - | - | - | Conversion / Summary | - | - |
| \$17,927 | \$15,575 | \$35,276 | Other Financing Uses | \$35,774 | \$498 |
| \$2,038,693 | \$2,157,471 | \$3,426,434 | TOTAL OTHER EXPENSES | \$5,083,736 | \$1,657,302 |
| \$2,738,874 | \$14,412,893 | \$16,074,900 | TOTAL PERSONNEL AND OTHER EXPENSES | \$17,892,545 | \$1,817,645 |

| FY21 ACTUAL EXPENDITURES | FY22 ACTUAL EXPENDITURES | FY23 ADOPTED | FUND | FY24 BUDGET | VARIANCE FY24-FY23 |
|-----------------------------|-----------------------------|---------------------|-----------------------|---------------------|-----------------------|
| \$2,738,874 | \$14,412,893 | \$16,074,900 | General Fund | \$17,892,545 | \$1,817,645 |
| \$2,738,874 | \$14,412,893 | \$16,074,900 | TOTAL EXPENSES | \$17,892,545 | \$1,817,645 |

| FY21 | FY22 | FY23 | AUTHORIZED POSITION COUNT | FY24 | VARIANCE FY24-FY23 |
|--------|------|--------|---------------------------|--------|-----------------------|
| 232.00 | - | 215.00 | Full Time Equivalent | 209.00 | (6.00) |



FY24 OPERATING BUDGET HIGHLIGHTS

Department Of Corrections General Fund

| EXPENDITURES AND APPROPRIATIONS | VARIANCE (24-23) | EXPLANATION |
|---|--------------------|---|
| <i>PERSONNEL</i> | | |
| Salaries, Regular | \$285,815 | Increase based on actual/projected staffing levels. This line also includes a 2.5% Cost of Living Adjustment (COLA) as per Mayoral Priority for A City of Opportunity for All. |
| Salaries, Perm Part-Time | - | |
| Salaries, Sworn | \$10,030 | Increase based on actual/projected staffing levels. This line also includes a 2.5% Cost of Living Adjustment (COLA) as per Mayoral Priority for A City of Opportunity for All. |
| Salaries, Extra Help | - | |
| Salaries, Extra Help-Sworn | - | |
| Overtime | - | |
| Pen Cont Fire Pen Fd | - | |
| Pen Cont Police Pen Fd | - | |
| Pen Cont Gen Emp Pen Fd | \$5,065 | Increase based on preliminary estimated pension costs. |
| Defined Contribution | (\$172,091) | Decrease based on preliminary estimated pension costs. |
| Workers' Compensation | - | |
| Other Personnel Costs | \$31,524 | Increase to properly align the budget based on preliminary estimated healthcare costs. This line includes Group Life and Medicare Contributions. |
| TOTAL PERSONNEL | \$160,343 | |
| <i>OTHER EXPENSES</i> | | |
| Purchased / Contracted Services | \$1,641,696 | Increase to properly align contractual and operational expenses based on anticipated contractual obligations. This line also includes additional funding to support the Intergovernmental agreement (IGA) with Fulton County for the transfer of detainees to the Atlanta Detention center. |
| Supplies | \$27,351 | Increase to properly align the budget based on increase impacting utility cost (Electricity) as well as anticipated consumption rate. This line also includes cost associated with Consumable/Non-consumable supplies. |
| Capital Outlays | - | |
| Interfund / Interdepartmental Charges | (\$12,243) | Decrease to properly align the budget based on anticipated usage of motor/fuel and repair/maintenance expenses. |
| Other Costs | - | |
| Debt Service | - | |
| Conversion / Summary | - | |
| Other Financing Uses | \$498 | Increase to properly align the budget to account for costs associated with GMA lease payments. |
| TOTAL OTHER EXPENSES | \$1,657,302 | |
| TOTAL PERSONNEL AND OTHER EXPENSES | \$1,817,645 | |

| FUND | VARIANCE (24-23) | EXPLANATION |
|-----------------------|--------------------|-------------|
| General Fund | \$1,817,645 | |
| TOTAL EXPENSES | \$1,817,645 | |

| AUTHORIZED POSITION COUNT | VARIANCE (24-23) | EXPLANATION |
|---------------------------|------------------|--|
| Full Time Equivalent | (6.00) | Decrease based on actual staffing level. |



FINANCE

Mission Statement

The Department of Finance's mission is to provide leading practice financial management services and leadership to achieve City of Atlanta goals and objectives.

The Department of Finance serves as a strategic business partner and trusted advisor to:

- Promote actions to achieve the City's priorities
- Establish and maintain sound fiscal policies
- Deliver a clear and accurate picture of the City's current and future financial position
- Improve the effectiveness, efficiency, and integration of the City's business processes
- Proactively report on, analyze, and recommend actions for improvement
- Provide excellent service to internal and external customers

Core Functions

- Budget Preparation and Administration
- Financial Policy Development, Reporting and Compliance
- Debt and Investment Administration
- Revenue Administration, Collection, Forecasting, Budgeting and Analysis
- Financial and Risk Analysis
- Financial and Technology Process Efficiency

Summary of Operations

The Department of Finance manages and accounts for the City's financial resources. This department prepares and monitors the annual budget, invests city funds to protect assets, maintains fiscal liquidity and maximizes income in compliance with all governing financial and accounting laws. In addition, the Department of Finance provides legislative support to the Finance/Executive Committee of the Mayor's Office, City Council, and Operating Departments.

Divisions/Offices Descriptions

The Office of Administrative and Legislative Services is responsible for operations optimization and management of the administrative and

legislative functions of the Department of Finance. This includes departmental policy development and implementation; coordination of responses to open records requests; management of the centralized department contracts and purchasing controls; departmental budget development and ongoing expense management; provides management and oversight of the City's Records Management division; and supporting senior leadership with workforce planning, staff supervision, staff skills development, and training. This office is also responsible for providing administrative support to the Chief Financial Officer and Finance/Executive Committee in the management of the legislative review process.

The Office of Budget & Fiscal Policy (OBFP) provides centralized budgeting, monitoring, and strategic financial analysis for general, capital, and enterprise-funded departments within City government. OBFP evaluates personnel, resource allocation and operational issues and produces financial and operational data for both internal and external audiences. Key deliverables include monthly and quarterly financial status and variance reporting, annual budget, and fund balance forecasting, and proposed, adopted, and five-year planning budget publications. Additionally, the OBFP conducts professional development and training seminars in the Planning and Budgeting Cloud Services (EPBCS) system and the ATLCloud Budgetary Control module.

The Office of the Controller manages accounting records and is responsible for the production of financial reports. This office is responsible for ensuring that financial reports are issued on time, in accordance with Generally Accepted Accounting Principles (GAAP) and that they fairly and accurately reflect the city's current financial position. The Controller's Office oversees all employees involved in the accounting process, including accounts payable, payroll, grant accounting, general accounting, and financial reporting. Maintenance of accounting records falls under the purview of the Controller's Office. The office ensures that the city makes accounts payable payments on time and that

debt is serviced properly. The controller stays apprised of local, state, and federal tax laws and government regulations that may impact the city. The Controller's Office is responsible for planning, directing, and coordinating all accounting operational functions including the coordinating and preparing internal and external financial statements and coordinating activities of the external auditors.

The Office of Treasury, Debt and Investments oversees major functions of the City's financial position with primary responsibilities for the management of the City's debt, cash, and investment functions, including debt issuances, continuing disclosure, long-term financial planning, analysis and management of existing debt, cash flow forecasting, liaising with financial advisors, bond rating agencies and investors, and maintaining banking relations. The Cash & Investment division governs the use of the City's fiscal portfolio and executes all cash and investment functions within the City. The division manages the cash flow of all City accounts with deposits, withdrawals and transfers as well as implements efficient and cost-effective means for collections and payments. The responsibilities of this office also include performing evaluations on the City's financial position and the development of recommendations to improve the City's finances as well as determine the cost-effective access to the capital markets.

The Office of Revenue manages billing and collection, business licensing, revenue assurance and auditing, revenue anticipation, forecasting, reporting, analysis, accounts receivable, lien recordings, and payment processing. The billing and self-reporting accounts include general business licenses, hotel/motel tax, car rental tax, alcohol tax, franchise fees, building and land rental leases, professional tax accounts and revenue and tax compliance with the City Code of Ordinances. Revenue audits ensure that businesses accurately report all revenues due to the City. The accounts receivable function ensures timely review and analysis of aged accounts and enforcement actions including the placement of liens and issuance of citations. The payment processing activities include ensuring daily bank deposits, accounting, and posting of City receipts to the general ledger and the management of various electronic payment platforms.

The Office of Financial Systems Services serves as the Chief Financial Officer's principal interface with the licensor of the City's ATLCLOUD ERP applications, service providers, and City departments that provide and use the system's financial information. Financial Systems Services also provides maintenance and support for the finance applications, processes, and it develops, arranges, and manages the independent validation of new financial systems software and/or modifications to existing systems. Additionally, the Office of Financial Systems Services provides functional systems support and manages the relationship and services with external vendors to support, enhance current software solutions and integrate applications with internal and external systems. The Office of Financial Systems Services ensures that the financial management systems comply with established policies and information technology security requirements.

The Office of Enterprise Risk Management (ERM) has responsibility for evaluating, identifying, and analyzing the potential risk exposures of the City and recommending appropriate risk control and mitigation measures. This office is also responsible for the administration of the City's self-insured Workers' Compensation program. ERM directs the purchase and placement of all insurance products as the City is self-insured for general liability purposes, but transfers risk by purchasing coverage in select areas. Additionally, ERM is responsible for overseeing and administering the Airport's Owner Controlled Insurance Program (OCIP). ERM is also instrumental in the cost recovery efforts of the City for emergencies and disasters including COVID-19.

FY2023 Accomplishments

- Issued \$400 million of general obligation and public improvement bonds to fund "Moving Atlanta Forward" capital projects.
- Sold the City's first "social bonds" reflecting the allocation of bond proceeds that drive equity and other benefits throughout the City of Atlanta.
- Issued \$3.7 Million in Various Purpose General Obligation "baby bonds" for departmental infrastructure projects at City Hall.
- Held the City's first in-person investors conference since 2017, welcoming over 150 investors and financial institutions.

- Continued Management of COVID-19 Federal Funds.
- Establishment of the Risk Management Executive Committee to manage employee safety.
- Developed a new Form 3 to evaluate financial responsibility of Vendors.
- Financed vital equipment and vehicles for the city's public safety partners (APD and AFRD) including communications equipment, 320 police cars, helicopters and fire trucks.
- Successfully completed FY2022 Financial Statement, Pension plans' & Single audits with City of Atlanta's new auditors Mauldin and Jenkins, LLC.
- Awarded GFOA Award for Annual Comprehensive Financial Report and Popular Annual Financial Report.
- Implementation of GASB standards: GASB 87 - Leases (completed) & GASB 96 - Subscription-Based information Technology (ongoing).
- Assisted with converting Kronos to Oracle Time & Labor (OTL).
- Implemented and processed American Rescue Plan (ARP) premium payout increase to \$4.15.
- Processed Cost of Living Adjustment (COLA) increases, effective Jan-2023.
- Instituted full service (outsourced) ADP garnishment process.
- Participated in the Mayor's Institute of Professional Development.
- Outsourced Department of Aviation (DOA) invoices to DOA's Accounts Payable Team.
- Trained the City's users on how to submit invoices to Accounts Payable (AP) via the new Disbursement Form and Cover Sheet.
- Implemented Intelligent Data Recognition (IDR) system.
- Improved process for tracking contract retainage payable.
- Assisted with the implementation of the PAC-1 automation process.
- Re-established Monthly Ambassador Meetings with Departments for month-end close deliverables.
- Implementation of new Impact Fee program for the 3% Admin Fees and breakout of Transportation into three separate areas.
- Successful in reconfiguring the system to streamline the 2023 Renewal Process that yielded positive results and feedback from the customers and our internal users. The reconfiguration allowed the customers to submit online, receive their invoice, pay, and print their license immediately.
- Updated the Department of Finance Office of Revenue web page to provide efficiency and ease of use for the customers
- Updated the Citizen Self Service Portal (ATLCore) to provide additional guidance for Customers
- Resolved 99.9% of ATLSERV Customer cases relating to technical issues
- Identified a need to track all checks that are received in Payment Processing. Created a temporary excel tracker.
- Improved Cash Handling Process to reconcile what is being received from other departments.
- Created an Accounts Receivable Manager position
- Corrected the Energov posting errors going into Oracle.
- Created different deposit locations within Cash Pool to help with the reconciliation process.
- Started training all staff to perform more duties to align with OOR succession planning.
- Successfully adopted a General Fund Revenue Budget for FY2023 without utilization of fund balance.
- Successfully adopted a General Fund property tax rate increase to fund solid waste initiatives.
- Successfully completed the FY2023 Budget development process.
- Successfully completed the FY2023 Mill Rate adoption process
- Successfully completed several Dekalb annexation revenue impact analysis for the City of Atlanta.
- Successfully completed updates to Revenue Office webpage
- Successfully completed updates to Revenue Office Tax Guide
- Successfully completed a feasibility study on a conservation tax option for City Council.
- Streamlined the AtlCore customer renewal process experience from a 45-day turnaround to a 1-day turnaround. That is a 98% decrease in the amount of time it takes to renew an active business license.

- Streamlined the impact of back-office business license processing by revamping the front-end customer portal functionality. Reducing the overall time to process a customer renewal, as well as reducing the processing time of validation of documents.
- Reduced staffing vacancies by onboarding and training 2 new ATS- Licensing specialist, 3 Revenue compliance auditors and 3 new code enforcers.
- Reduced ATL311 customer inquiry cases by 87.9 percent. From 5763 on 6/30/22, to current volume of 693.
- Relaxed Save and E-verify requirement for renewal customers, decreasing the time and reporting requirements for customers.
- Completed two high profile customer audits that had spanned the length of several years.
- Reduced Revenue compliances customer un-opened / unread emails inquires by 94% from FY22 to FY23. That constitutes a reduction from 5600 emails to 336.
- Successfully completed Federal E-Verify tax reporting requirements for 2022.
- We have serviced 3,268 in-house customers since July 1, 2022
- Implemented Oracle Time and Labor (Phase I)
- Implemented payroll garnishments with ADP
- Simplified the templates for solicitations for Procurement
- Created zero-based budgeting templates
- Implemented process to refresh HCM (personnel data) monthly to support real-time budgeting and forecasting GFOA
- Award for Distinguished Budget Presentation
- Implemented budgetary control enhancements to regulate spending
- Migrated Workforce Planning module to ePBCS
- Onboard and implement treasury management system to automate investment, cash management, debt management and accounting functions with the Treasury Services division.
- Identifying and implementing a new Business License/Permitting and Cashier Management System
- Creating an educational and training plan for Customers and Internal users
- Update auditing process configurations to improve efficiency for Revenue Auditors
- Improve City of Atlanta's Concur Travel platform capabilities.
- Improve cash & investment reconciliations efficiencies, utilizing the cash management module.
- Implement automation of Impact Fee reporting.
- Implement Learning Module training sessions.
- Assist with the implementation of a new Treasury Management system.
- Assist with the implementation of a new Business Licenses and Revenue Management system.
- Transition to automated system for accruing Accounts Payable Invoice Payments.
- Reduction of Interfund Balances due to Cash Pool.
- Re-evaluate the use of the honor system in the collection of City Revenues. Require Customers to provide financial support of Gross Receipts reporting.
- Review/ Amend the City Ordinance to lengthen the annual customer renewal period from February 15 to February 30.
- ATS(s) to attend annual (GMA Municipal Revenue Administration Certificate Program)
- Auditors to attend audit training/ applicable conferences.
- Code Enforcement Officers to attend annual Code Enforcement Conference.
- Develop and implementation of the accounts receivable (AR) division
- Fully operationalizing the cash journal function within the Oracle AR Module.
- Implementation of an updated Cash handling process

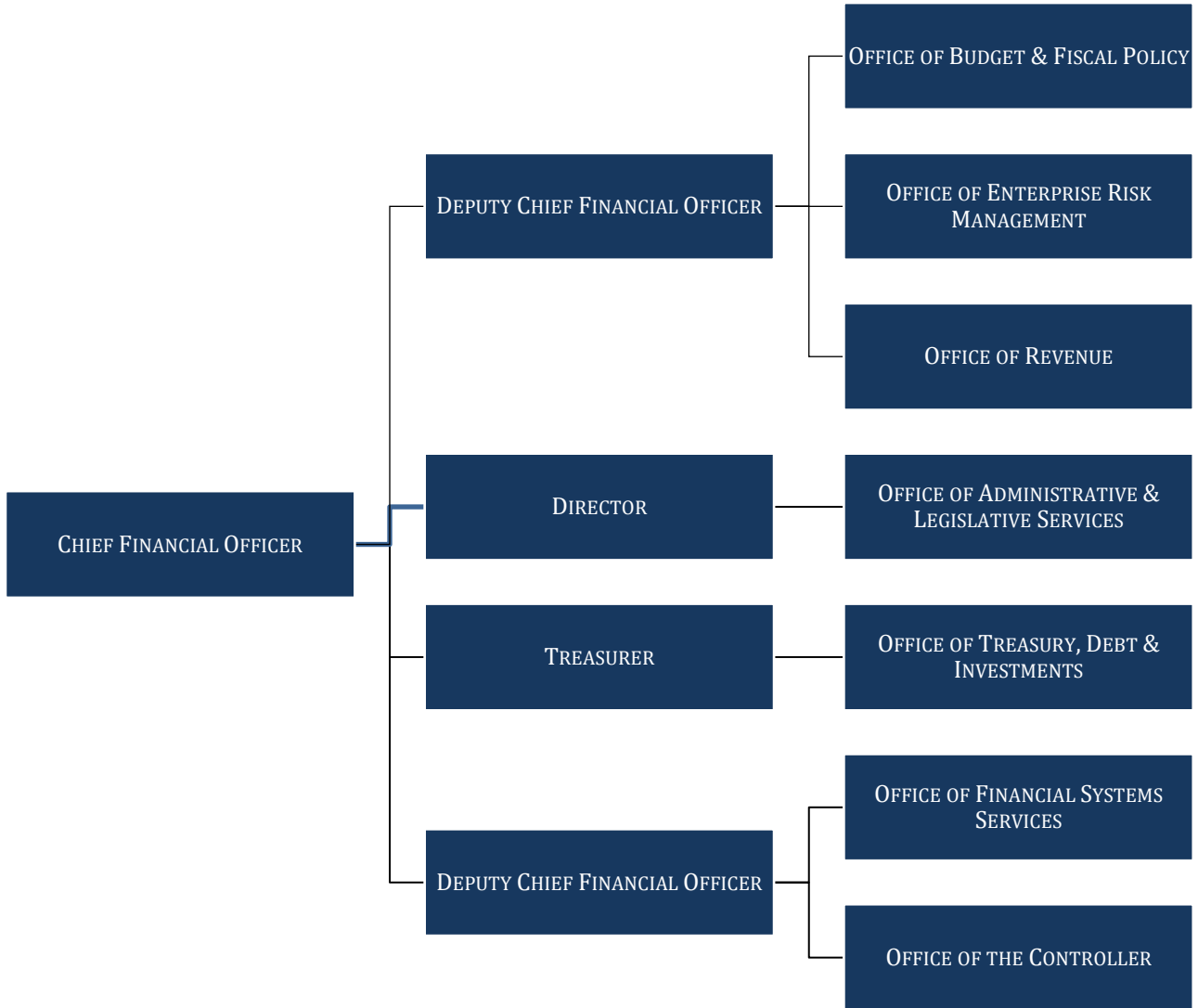
FY2024 Proposed Program Highlights

- Establishment of Minority Surety Program to increase number of small businesses and minorities who participate in City Contracts.
- Implementation of a tracking tool for payment and performance bonds.
- Development of an annual Risk Management Report.

- Will recognize revenue for all tax and solid waste at the time of billing as a receivable in Oracle.
- Implementing Performance Management
- Implementing Oracle Recruiting Cloud
- Implementing Oracle Time and Labor Phase II
- Enhance Budget Development Template and Guidelines
- Launch Budget Development Planning Website
- Implement Ongoing ePBCS Reporting Enhancements

ORGANIZATIONAL CHART

FINANCE



PERFORMANCE METRICS

FINANCE

| PERFORMANCE MEASURE | FY2021 ACTUAL | FY2022 ACTUAL | FY2023 TARGET | FY2024 TARGET |
|--|------------------|------------------|------------------|------------------|
| <i>Effective and Ethical Government</i> | | | | |
| Percentage of Invoices Paid Within 30 Days | 90% | 87% | 91% | 91% |
| General Fund Balance (in millions) | \$187 | \$240 | \$226 | \$237 |



FY24 OPERATING BUDGET HIGHLIGHTS

Department Of Finance

| FY21 ACTUAL EXPENDITURE | FY22 ACTUAL EXPENDITURE | FY23 ADOPTED | EXPENDITURES AND APPROPRIATIONS | FY24 BUDGET | VARIANCE FY24-FY23 |
|----------------------------|----------------------------|---------------------|---|---------------------|-----------------------|
| \$10,044,344 | \$9,341,224 | \$10,385,974 | Salaries, Regular | \$10,594,359 | \$208,385 |
| \$36,322 | \$16,853 | \$36,000 | Salaries, Perm Part-Time | \$36,000 | \$0 |
| - | - | - | Salaries, Sworn | - | - |
| \$95,795 | \$56,963 | \$91,887 | Salaries, Extra Help | \$91,887 | \$0 |
| - | - | - | Salaries, Extra Help-Sworn | - | - |
| \$14,637 | \$51,845 | \$32,668 | Overtime | \$32,668 | \$0 |
| - | - | - | Pen Cont Fire Pen Fd | - | - |
| - | - | - | Pen Cont Police Pen Fd | - | - |
| \$1,073,828 | \$982,056 | \$1,061,148 | Pen Cont Gen Emp Pen Fd | \$1,062,253 | \$1,105 |
| \$441,252 | \$424,468 | \$313,788 | Defined Contribution | \$442,368 | \$128,580 |
| \$61,378 | \$89,801 | \$14,480 | Workers' Compensation | \$14,480 | \$0 |
| \$1,534,415 | \$1,529,284 | \$2,217,680 | Other Personnel Costs | \$2,244,092 | \$26,412 |
| \$13,301,970 | \$12,492,494 | \$14,153,625 | TOTAL PERSONNEL | \$14,518,107 | \$364,482 |
| OTHER EXPENSES | | | | | |
| \$2,139,044 | \$3,587,513 | \$5,281,135 | Purchased / Contracted Services | \$5,280,363 | (\$772) |
| \$276,826 | \$270,065 | \$236,991 | Supplies | \$236,991 | \$0 |
| (\$2,743) | \$0 | \$102,000 | Capital Outlays | \$102,000 | \$0 |
| \$10,181 | \$5,261 | \$4,729 | Interfund / Interdepartmental Charges | \$7,474 | \$2,745 |
| \$1,930,071 | \$3,033,747 | \$1,716,047 | Other Costs | \$1,716,047 | \$0 |
| - | - | - | Debt Service | - | - |
| \$0 | \$0 | - | Conversion / Summary | - | - |
| \$1,000,000 | \$124 | \$571,814 | Other Financing Uses | \$571,814 | \$0 |
| \$5,353,379 | \$6,896,710 | \$7,912,716 | TOTAL OTHER EXPENSES | \$7,914,689 | \$1,973 |
| \$18,655,350 | \$19,389,204 | \$22,066,341 | TOTAL PERSONNEL AND OTHER EXPENSES | \$22,432,796 | \$366,455 |

| FY21 ACTUAL EXPENDITURE | FY22 ACTUAL EXPENDITURE | FY23 ADOPTED | FUND | FY24 BUDGET | VARIANCE FY24-FY23 |
|----------------------------|----------------------------|---------------------|-----------------------------------|---------------------|-----------------------|
| \$16,697,757 | \$17,514,187 | \$18,524,621 | General Fund | \$18,647,415 | \$122,794 |
| \$606,295 | \$688,657 | \$1,264,140 | Airport Revenue Fund | \$1,380,826 | \$116,686 |
| \$440,784 | \$112,703 | \$318,680 | Solid Waste Services Revenue Fund | \$318,680 | \$0 |
| \$910,514 | \$851,475 | \$1,668,493 | Water & Wastewater Revenue Fund | \$1,795,468 | \$126,975 |
| - | \$222,182 | \$290,407 | Fleet Service Fund | \$290,407 | \$0 |
| \$18,655,350 | \$19,389,204 | \$22,066,341 | TOTAL EXPENSES | \$22,432,796 | \$366,455 |

| FY21 | FY22 | FY23 | AUTHORIZED POSITION COUNT | FY24 | VARIANCE FY24-FY23 |
|--------|------|--------|---------------------------|--------|-----------------------|
| 155.67 | - | 157.00 | Full Time Equivalent | 155.00 | (2.00) |



FY24 OPERATING BUDGET HIGHLIGHTS
Department Of Finance
General Fund

| FY21 ACTUAL EXPENDITURES | FY22 ACTUAL EXPENDITURES | FY23 ADOPTED | FY24 EXPENDITURES AND APPROPRIATIONS | FY24 BUDGET | VARIANCE FY24-FY23 |
|-----------------------------|-----------------------------|---------------------|---|---------------------|-----------------------|
| | | | <i>PERSONNEL</i> | | |
| \$9,494,269 | \$8,651,903 | \$9,558,552 | Salaries, Regular | \$9,558,552 | - |
| \$36,322 | \$16,853 | \$36,000 | Salaries, Perm Part-Time | \$36,000 | - |
| - | - | - | Salaries, Sworn | - | - |
| \$95,795 | \$56,963 | \$78,083 | Salaries, Extra Help | \$78,083 | - |
| - | - | - | Salaries, Extra Help-Sworn | - | - |
| \$14,637 | \$51,845 | \$29,760 | Overtime | \$29,760 | - |
| - | - | - | Pen Cont Fire Pen Fd | - | - |
| - | - | - | Pen Cont Police Pen Fd | - | - |
| \$1,030,117 | \$939,111 | \$1,022,328 | Pen Cont Gen Emp Pen Fd | \$1,005,205 | (\$17,123) |
| \$413,706 | \$390,717 | \$290,772 | Defined Contribution | \$409,404 | \$118,632 |
| \$61,378 | \$89,801 | \$397 | Workers' Compensation | \$397 | - |
| \$1,446,471 | \$1,436,658 | \$2,092,380 | Other Personnel Costs | \$2,111,688 | \$19,308 |
| \$12,592,694 | \$11,633,851 | \$13,108,272 | TOTAL PERSONNEL | \$13,229,089 | \$120,817 |
| | | | <i>OTHER EXPENSES</i> | | |
| \$1,848,458 | \$2,578,735 | \$3,048,036 | Purchased / Contracted Services | \$3,047,268 | (\$768) |
| \$177,190 | \$265,377 | \$234,408 | Supplies | \$234,408 | - |
| (\$2,743) | - | \$102,000 | Capital Outlays | \$102,000 | - |
| \$10,181 | \$5,261 | \$4,729 | Interfund / Interdepartmental Charges | \$7,474 | \$2,745 |
| \$1,071,977 | \$3,030,839 | \$1,455,362 | Other Costs | \$1,455,362 | - |
| - | - | - | Debt Service | - | - |
| - | - | - | Conversion / Summary | - | - |
| \$1,000,000 | \$124 | \$571,814 | Other Financing Uses | \$571,814 | - |
| \$4,105,063 | \$5,880,336 | \$5,416,349 | TOTAL OTHER EXPENSES | \$5,418,326 | \$1,977 |
| \$16,697,757 | \$17,514,187 | \$18,524,621 | TOTAL PERSONNEL AND OTHER EXPENSES | \$18,647,415 | \$122,794 |

| FY21 ACTUAL EXPENDITURES | FY22 ACTUAL EXPENDITURES | FY23 ADOPTED | FY24 FUND | FY24 BUDGET | VARIANCE FY24-FY23 |
|-----------------------------|-----------------------------|---------------------|-----------------------|---------------------|-----------------------|
| \$16,697,757 | \$17,514,187 | \$18,524,621 | General Fund | \$18,647,415 | \$122,794 |
| \$16,697,757 | \$17,514,187 | \$18,524,621 | TOTAL EXPENSES | \$18,647,415 | \$122,794 |

| FY21 | FY22 | FY23 | AUTHORIZED POSITION COUNT | FY24 | VARIANCE FY24-FY23 |
|--------|------|--------|---------------------------|--------|-----------------------|
| 144.01 | - | 146.84 | Full Time Equivalent | 142.18 | (4.66) |



FY24 OPERATING BUDGET HIGHLIGHTS

Department Of Finance

General Fund

| EXPENDITURES AND APPROPRIATIONS | VARIANCE (24-23) | EXPLANATION |
|---|------------------|--|
| <i>PERSONNEL</i> | | |
| Salaries, Regular | - | Salaries based on actual/projected staffing levels. This line also includes a 2.5% Cost of Living Adjustment (COLA) as per Mayoral Priority for A City of Opportunity for All. |
| Salaries, Perm Part-Time | - | |
| Salaries, Sworn | - | |
| Salaries, Extra Help | - | |
| Salaries, Extra Help-Sworn | - | |
| Overtime | - | |
| Pen Cont Fire Pen Fd | - | |
| Pen Cont Police Pen Fd | - | |
| Pen Cont Gen Emp Pen Fd | (\$17,123) | Decrease based on preliminary estimated pension costs. |
| Defined Contribution | \$118,632 | Increase based on preliminary estimated pension costs. |
| Workers' Compensation | - | |
| Other Personnel Costs | \$19,308 | Increase to properly align the budget based on preliminary estimated healthcare costs. This line also includes Group Life and Medicare Contributions. |
| TOTAL PERSONNEL | \$120,817 | |
| <i>OTHER EXPENSES</i> | | |
| Purchased / Contracted Services | (\$768) | Decrease to properly align contractual and operational expenses based on anticipated contractual obligations. |
| Supplies | - | |
| Capital Outlays | - | |
| Interfund / Interdepartmental Charges | \$2,745 | Increase to properly align the budget based on anticipated usage of motor/fuel and repair/maintenance expenses. |
| Other Costs | - | This line also includes cost associated with payments to other governments; bank/credit card charges. |
| Debt Service | - | |
| Conversion / Summary | - | |
| Other Financing Uses | - | |
| TOTAL OTHER EXPENSES | \$1,977 | |
| TOTAL PERSONNEL AND OTHER EXPENSES | \$122,794 | |

| FUND | VARIANCE (24-23) | EXPLANATION |
|-----------------------|------------------|-------------|
| General Fund | \$122,794 | |
| TOTAL EXPENSES | \$122,794 | |

| AUTHORIZED POSITION COUNT | VARIANCE (24-23) | EXPLANATION |
|---------------------------|------------------|--|
| Full Time Equivalent | (4.66) | Decrease based on actual staffing level. |



FY24 OPERATING BUDGET HIGHLIGHTS
Department Of Finance
Water & Wastewater Revenue Fund

| FY21 ACTUAL EXPENDITURES | FY22 ACTUAL EXPENDITURES | FY23 ADOPTED | FY23 EXPENDITURES AND APPROPRIATIONS | FY24 BUDGET | VARIANCE FY24-FY23 |
|-----------------------------|-----------------------------|--------------------|---|--------------------|-----------------------|
| | | | <i>PERSONNEL</i> | | |
| \$172,325 | \$385,512 | \$484,424 | Salaries, Regular | \$584,931 | \$100,507 |
| - | - | - | Salaries, Perm Part-Time | - | - |
| - | - | - | Salaries, Sworn | - | - |
| - | - | - | Salaries, Extra Help | - | - |
| - | - | - | Salaries, Extra Help-Sworn | - | - |
| - | - | \$1,879 | Overtime | \$1,879 | - |
| - | - | - | Pen Cont Fire Pen Fd | - | - |
| - | - | - | Pen Cont Police Pen Fd | - | - |
| \$5,593 | \$32,226 | \$29,424 | Pen Cont Gen Emp Pen Fd | \$48,420 | \$18,996 |
| \$10,013 | \$18,044 | \$14,460 | Defined Contribution | \$18,504 | \$4,044 |
| - | - | - | Workers' Compensation | - | - |
| \$19,967 | \$59,517 | \$72,287 | Other Personnel Costs | \$75,719 | \$3,432 |
| \$207,898 | \$495,300 | \$602,474 | TOTAL PERSONNEL | \$729,453 | \$126,979 |
| | | | <i>OTHER EXPENSES</i> | | |
| \$276,462 | \$355,930 | \$947,367 | Purchased / Contracted Services | \$947,363 | (\$4) |
| - | - | \$500 | Supplies | \$500 | - |
| - | - | - | Capital Outlays | - | - |
| - | - | - | Interfund / Interdepartmental Charges | - | - |
| \$426,154 | \$245 | \$118,152 | Other Costs | \$118,152 | - |
| - | - | - | Debt Service | - | - |
| - | - | - | Conversion / Summary | - | - |
| - | - | - | Other Financing Uses | - | - |
| \$702,616 | \$356,175 | \$1,066,019 | TOTAL OTHER EXPENSES | \$1,066,015 | (\$4) |
| \$910,514 | \$851,475 | \$1,668,493 | TOTAL PERSONNEL AND OTHER EXPENSES | \$1,795,468 | \$126,975 |

| FY21 ACTUAL EXPENDITURES | FY22 ACTUAL EXPENDITURES | FY23 ADOPTED | FY23 FUND | FY24 BUDGET | VARIANCE FY24-FY23 |
|-----------------------------|-----------------------------|--------------------|---------------------------------|--------------------|-----------------------|
| \$910,514 | \$851,475 | \$1,668,493 | Water & Wastewater Revenue Fund | \$1,795,468 | \$126,975 |
| \$910,514 | \$851,475 | \$1,668,493 | TOTAL EXPENSES | \$1,795,468 | \$126,975 |

| FY21 | FY22 | FY23 | AUTHORIZED POSITION COUNT | FY24 | VARIANCE FY24-FY23 |
|------|------|------|---------------------------|------|-----------------------|
| 2.83 | - | 5.93 | Full Time Equivalent | 7.26 | 1.33 |



FY24 OPERATING BUDGET HIGHLIGHTS

Department Of Finance

Water & Wastewater Revenue Fund

| EXPENDITURES AND APPROPRIATIONS | VARIANCE (24-23) | EXPLANATION |
|---|------------------|--|
| <i>PERSONNEL</i> | | |
| Salaries, Regular | \$100,507 | Increase based on actual/projected staffing levels. This line also includes a 2.5% Cost of Living Adjustment (COLA) as per Mayoral Priority for A City of Opportunity for All. |
| Salaries, Perm Part-Time | - | |
| Salaries, Sworn | - | |
| Salaries, Extra Help | - | |
| Salaries, Extra Help-Sworn | - | |
| Overtime | - | |
| Pen Cont Fire Pen Fd | - | |
| Pen Cont Police Pen Fd | - | |
| Pen Cont Gen Emp Pen Fd | \$18,996 | Increase based on preliminary estimated pension costs. |
| Defined Contribution | \$4,044 | Increase based on preliminary estimated pension costs. |
| Workers' Compensation | - | |
| Other Personnel Costs | \$3,432 | Increase to properly align the budget based on preliminary estimated healthcare cost. This line also includes Group Life and Medicare Contributions. |
| TOTAL PERSONNEL | \$126,979 | |
| <i>OTHER EXPENSES</i> | | |
| Purchased / Contracted Services | (\$4) | |
| Supplies | - | |
| Capital Outlays | - | |
| Interfund / Interdepartmental Charges | - | |
| Other Costs | - | |
| Debt Service | - | |
| Conversion / Summary | - | |
| Other Financing Uses | - | |
| TOTAL OTHER EXPENSES | (\$4) | |
| TOTAL PERSONNEL AND OTHER EXPENSES | \$126,975 | |

| FUND | VARIANCE (24-23) | EXPLANATION |
|---------------------------------|------------------|-------------|
| Water & Wastewater Revenue Fund | \$126,975 | |
| TOTAL EXPENSES | \$126,975 | |

| AUTHORIZED POSITION COUNT | VARIANCE (24-23) | EXPLANATION |
|---------------------------|------------------|--|
| Full Time Equivalent | 1.33 | Increase based on actual staffing level. |



FY24 OPERATING BUDGET HIGHLIGHTS
Department Of Finance
Solid Waste Services Revenue Fund

| FY21 ACTUAL EXPENDITURES | FY22 ACTUAL EXPENDITURES | FY23 ADOPTED | EXPENDITURES AND APPROPRIATIONS | FY24 BUDGET | VARIANCE FY24-FY23 |
|-----------------------------|-----------------------------|-----------------|---|----------------|-----------------------|
| | | | <i>PERSONNEL</i> | | |
| \$232,101 | (\$4,363) | - | Salaries, Regular | - | - |
| - | - | - | Salaries, Perm Part-Time | - | - |
| - | - | - | Salaries, Sworn | - | - |
| - | - | - | Salaries, Extra Help | - | - |
| - | - | - | Salaries, Extra Help-Sworn | - | - |
| - | - | \$1,029 | Overtime | \$1,029 | - |
| - | - | - | Pen Cont Fire Pen Fd | - | - |
| - | - | - | Pen Cont Police Pen Fd | - | - |
| \$38,118 | (\$712) | - | Pen Cont Gen Emp Pen Fd | - | - |
| \$8,620 | (\$164) | - | Defined Contribution | - | - |
| - | - | \$14,083 | Workers' Compensation | \$14,083 | - |
| \$54,163 | (\$1,103) | - | Other Personnel Costs | - | - |
| \$333,001 | (\$6,342) | \$15,112 | TOTAL PERSONNEL | \$15,112 | - |
| | | | <i>OTHER EXPENSES</i> | | |
| \$7,787 | \$114,356 | \$301,485 | Purchased / Contracted Services | \$301,485 | - |
| \$99,636 | \$4,689 | \$2,083 | Supplies | \$2,083 | - |
| - | - | - | Capital Outlays | - | - |
| - | - | - | Interfund / Interdepartmental Charges | - | - |
| \$360 | - | - | Other Costs | - | - |
| - | - | - | Debt Service | - | - |
| - | - | - | Conversion / Summary | - | - |
| - | - | - | Other Financing Uses | - | - |
| \$107,783 | \$119,045 | \$303,568 | TOTAL OTHER EXPENSES | \$303,568 | - |
| \$440,784 | \$112,703 | \$318,680 | TOTAL PERSONNEL AND OTHER EXPENSES | \$318,680 | - |

| FY21 ACTUAL EXPENDITURES | FY22 ACTUAL EXPENDITURES | FY23 ADOPTED | FUND | FY24 BUDGET | VARIANCE FY24-FY23 |
|-----------------------------|-----------------------------|-----------------|-----------------------------------|----------------|-----------------------|
| \$440,784 | \$112,703 | \$318,680 | Solid Waste Services Revenue Fund | \$318,680 | - |
| \$440,784 | \$112,703 | \$318,680 | TOTAL EXPENSES | \$318,680 | - |

| FY21 | FY22 | FY23 | AUTHORIZED POSITION COUNT | FY24 | VARIANCE FY24-FY23 |
|------|------|------|---------------------------|------|-----------------------|
| 6.00 | - | - | Full Time Equivalent | - | - |



FY24 OPERATING BUDGET HIGHLIGHTS
Department Of Finance
Solid Waste Services Revenue Fund

| EXPENDITURES AND APPROPRIATIONS | VARIANCE (24-23) | EXPLANATION |
|---|-------------------------|--|
| <i>PERSONNEL</i> | | |
| Salaries, Regular | - | |
| Salaries, Perm Part-Time | - | |
| Salaries, Sworn | - | |
| Salaries, Extra Help | - | |
| Salaries, Extra Help-Sworn | - | |
| Overtime | - | |
| Pen Cont Fire Pen Fd | - | |
| Pen Cont Police Pen Fd | - | |
| Pen Cont Gen Emp Pen Fd | - | |
| Defined Contribution | - | |
| Workers' Compensation | - | |
| Other Personnel Costs | - | |
| <i>TOTAL PERSONNEL</i> | - | |
| <i>OTHER EXPENSES</i> | | |
| Purchased / Contracted Services | - | This line includes contracts for Oracle HCM, ERP, EPM and PaaS Software Support and Maintenance. |
| Supplies | - | |
| Capital Outlays | - | |
| Interfund / Interdepartmental Charges | - | |
| Other Costs | - | |
| Debt Service | - | |
| Conversion / Summary | - | |
| Other Financing Uses | - | |
| <i>TOTAL OTHER EXPENSES</i> | - | |
| TOTAL PERSONNEL AND OTHER EXPENSES | - | |

| FUND | VARIANCE (24-23) | EXPLANATION |
|-----------------------------------|-------------------------|--------------------|
| Solid Waste Services Revenue Fund | - | |
| TOTAL EXPENSES | - | |

| AUTHORIZED POSITION COUNT | VARIANCE (24-23) | EXPLANATION |
|----------------------------------|-------------------------|--------------------|
| Full Time Equivalent | - | |



FY24 OPERATING BUDGET HIGHLIGHTS

Department Of Finance Airport Revenue Fund

| FY21 ACTUAL EXPENDITURES | FY22 ACTUAL EXPENDITURES | FY23 ADOPTED | EXPENDITURES AND APPROPRIATIONS | FY24 BUDGET | VARIANCE FY24-FY23 |
|-----------------------------|-----------------------------|--------------------|---|--------------------|-----------------------|
| | | | <i>PERSONNEL</i> | | |
| \$145,649 | \$308,172 | \$342,998 | Salaries, Regular | \$450,876 | \$107,878 |
| - | - | - | Salaries, Perm Part-Time | - | - |
| - | - | - | Salaries, Sworn | - | - |
| - | - | \$13,804 | Salaries, Extra Help | \$13,804 | - |
| - | - | - | Salaries, Extra Help-Sworn | - | - |
| - | - | - | Overtime | - | - |
| - | - | - | Pen Cont Fire Pen Fd | - | - |
| - | - | - | Pen Cont Police Pen Fd | - | - |
| - | \$11,430 | \$9,396 | Pen Cont Gen Emp Pen Fd | \$8,628 | (\$768) |
| \$8,914 | \$15,871 | \$8,556 | Defined Contribution | \$14,460 | \$5,904 |
| - | - | - | Workers' Compensation | - | - |
| \$13,814 | \$34,212 | \$53,013 | Other Personnel Costs | \$56,685 | \$3,672 |
| \$168,377 | \$369,685 | \$427,767 | TOTAL PERSONNEL | \$544,453 | \$116,686 |
| | | | <i>OTHER EXPENSES</i> | | |
| \$6,338 | \$316,309 | \$693,840 | Purchased / Contracted Services | \$693,840 | - |
| - | - | - | Supplies | - | - |
| - | - | - | Capital Outlays | - | - |
| - | - | - | Interfund / Interdepartmental Charges | - | - |
| \$431,580 | \$2,663 | \$142,533 | Other Costs | \$142,533 | - |
| - | - | - | Debt Service | - | - |
| - | - | - | Conversion / Summary | - | - |
| - | - | - | Other Financing Uses | - | - |
| \$437,918 | \$318,973 | \$836,373 | TOTAL OTHER EXPENSES | \$836,373 | - |
| \$606,295 | \$688,657 | \$1,264,140 | TOTAL PERSONNEL AND OTHER EXPENSES | \$1,380,826 | \$116,686 |

| FY21 ACTUAL EXPENDITURES | FY22 ACTUAL EXPENDITURES | FY23 ADOPTED | FUND | FY24 BUDGET | VARIANCE FY24-FY23 |
|-----------------------------|-----------------------------|--------------------|-----------------------|--------------------|-----------------------|
| \$606,295 | \$688,657 | \$1,264,140 | Airport Revenue Fund | \$1,380,826 | \$116,686 |
| \$606,295 | \$688,657 | \$1,264,140 | TOTAL EXPENSES | \$1,380,826 | \$116,686 |

| FY21 | FY22 | FY23 | AUTHORIZED POSITION COUNT | FY24 | VARIANCE FY24-FY23 |
|------|------|------|---------------------------|------|-----------------------|
| 2.83 | - | 4.23 | Full Time Equivalent | 5.56 | 1.33 |



FY24 OPERATING BUDGET HIGHLIGHTS

Department Of Finance

Airport Revenue Fund

| EXPENDITURES AND APPROPRIATIONS | VARIANCE (24-23) | EXPLANATION |
|---|------------------|--|
| <i>PERSONNEL</i> | | |
| Salaries, Regular | \$107,878 | Increase based on actual/projected staffing levels. This line also includes a 2.5% Cost of Living Adjustment (COLA) as per Mayoral Priority for A City of Opportunity for All. |
| Salaries, Perm Part-Time | - | |
| Salaries, Sworn | - | |
| Salaries, Extra Help | - | |
| Salaries, Extra Help-Sworn | - | |
| Overtime | - | |
| Pen Cont Fire Pen Fd | - | |
| Pen Cont Police Pen Fd | - | |
| Pen Cont Gen Emp Pen Fd | (\$768) | Decrease based on preliminary estimated pension costs. |
| Defined Contribution | \$5,904 | Increase based on preliminary estimated pension costs. |
| Workers' Compensation | - | |
| Other Personnel Costs | \$3,672 | Increase to properly align the budget based on preliminary estimated healthcare costs. This line also includes Group Life and Medicare Contributions. |
| TOTAL PERSONNEL | \$116,686 | |
| <i>OTHER EXPENSES</i> | | |
| Purchased / Contracted Services | - | |
| Supplies | - | |
| Capital Outlays | - | |
| Interfund / Interdepartmental Charges | - | |
| Other Costs | - | |
| Debt Service | - | |
| Conversion / Summary | - | |
| Other Financing Uses | - | |
| TOTAL OTHER EXPENSES | - | |
| TOTAL PERSONNEL AND OTHER EXPENSES | \$116,686 | |

| FUND | VARIANCE (24-23) | EXPLANATION |
|-----------------------|------------------|-------------|
| Airport Revenue Fund | \$116,686 | |
| TOTAL EXPENSES | \$116,686 | |

| AUTHORIZED POSITION COUNT | VARIANCE (24-23) | EXPLANATION |
|---------------------------|------------------|--|
| Full Time Equivalent | 1.33 | Increase based on actual staffing level. |



FY24 OPERATING BUDGET HIGHLIGHTS
Department Of Finance
Fleet Service Fund

| FY21 ACTUAL EXPENDITURES | FY22 ACTUAL EXPENDITURES | FY23 ADOPTED | FY23 EXPENDITURES AND APPROPRIATIONS | FY24 BUDGET | VARIANCE FY24-FY23 |
|-----------------------------|-----------------------------|-----------------|---|------------------|-----------------------|
| | | | <i>PERSONNEL</i> | | |
| - | - | - | Salaries, Regular | - | - |
| - | - | - | Salaries, Perm Part-Time | - | - |
| - | - | - | Salaries, Sworn | - | - |
| - | - | - | Salaries, Extra Help | - | - |
| - | - | - | Salaries, Extra Help-Sworn | - | - |
| - | - | - | Overtime | - | - |
| - | - | - | Pen Cont Fire Pen Fd | - | - |
| - | - | - | Pen Cont Police Pen Fd | - | - |
| - | - | - | Pen Cont Gen Emp Pen Fd | - | - |
| - | - | - | Defined Contribution | - | - |
| - | - | - | Workers' Compensation | - | - |
| - | - | - | Other Personnel Costs | - | - |
| - | - | - | <i>TOTAL PERSONNEL</i> | - | - |
| | | | <i>OTHER EXPENSES</i> | | |
| - | \$222,182 | \$290,407 | Purchased / Contracted Services | \$290,407 | - |
| - | - | - | Supplies | - | - |
| - | - | - | Capital Outlays | - | - |
| - | - | - | Interfund / Interdepartmental Charges | - | - |
| - | - | - | Other Costs | - | - |
| - | - | - | Debt Service | - | - |
| - | - | - | Conversion / Summary | - | - |
| - | - | - | Other Financing Uses | - | - |
| - | \$222,182 | \$290,407 | <i>TOTAL OTHER EXPENSES</i> | \$290,407 | - |
| - | \$222,182 | \$290,407 | TOTAL PERSONNEL AND OTHER EXPENSES | \$290,407 | - |

| FY21 ACTUAL EXPENDITURES | FY22 ACTUAL EXPENDITURES | FY23 ADOPTED | FY23 FUND | FY24 BUDGET | VARIANCE FY24-FY23 |
|-----------------------------|-----------------------------|-----------------|-----------------------|------------------|-----------------------|
| - | \$222,182 | \$290,407 | Fleet Service Fund | \$290,407 | - |
| - | \$222,182 | \$290,407 | TOTAL EXPENSES | \$290,407 | - |

| FY21 | FY22 | FY23 | AUTHORIZED POSITION COUNT | FY24 | VARIANCE FY24-FY23 |
|------|------|------|---------------------------|------|-----------------------|
| - | - | - | Full Time Equivalent | - | - |



FY24 OPERATING BUDGET HIGHLIGHTS
Department Of Finance
Fleet Service Fund

| EXPENDITURES AND APPROPRIATIONS | VARIANCE (24-23) | EXPLANATION |
|---|-------------------------|---|
| PERSONNEL | | |
| Salaries, Regular | - | |
| Salaries, Perm Part-Time | - | |
| Salaries, Sworn | - | |
| Salaries, Extra Help | - | |
| Salaries, Extra Help-Sworn | - | |
| Overtime | - | |
| Pen Cont Fire Pen Fd | - | |
| Pen Cont Police Pen Fd | - | |
| Pen Cont Gen Emp Pen Fd | - | |
| Defined Contribution | - | |
| Workers' Compensation | - | |
| Other Personnel Costs | - | |
| TOTAL PERSONNEL | - | |
| OTHER EXPENSES | | |
| Purchased / Contracted Services | - | This line includes Contracts for Oracle HCM, ERP, EPM, and PaaS Software Support. |
| Supplies | - | |
| Capital Outlays | - | |
| Interfund / Interdepartmental Charges | - | |
| Other Costs | - | |
| Debt Service | - | |
| Conversion / Summary | - | |
| Other Financing Uses | - | |
| TOTAL OTHER EXPENSES | - | |
| TOTAL PERSONNEL AND OTHER EXPENSES | - | |

| FUND | VARIANCE (24-23) | EXPLANATION |
|-----------------------|-------------------------|--------------------|
| Fleet Service Fund | - | |
| TOTAL EXPENSES | - | |

| AUTHORIZED POSITION COUNT | VARIANCE (24-23) | EXPLANATION |
|----------------------------------|-------------------------|--------------------|
| Full Time Equivalent | - | |



PROCUREMENT

Mission Statement

The **Mission** of the Department of Procurement is to promote fair and open competition, procure high quality products and services in a timely manner, and meet the needs of our customers while maintaining public trust.

The **Vision** of the Department of Procurement is Excellence in Value Creation through Partnership, Collaboration, and Innovation.

The Procurement Department plays a strategic role in ensuring the city receives the best value for dollars expended on purchasing across the enterprises. Procurement professionals engage with agencies as early as practical to add valuable oversight, to coordinate legal and ethical guidelines, to strategize to reduce risks, and to marshal market intelligence to optimize outcomes.

Core Functions

- Acquire commodities
- Purchase services
- Procure construction
- Manage surplus auctions

Summary of Operations

The Department of Procurement (the “DOP”) is responsible for providing guidance in the purchasing of all goods and services according to the City Code of Ordinances. The DOP is directly responsible for the purchasing of commodities, services and construction for all departments and agencies.

Divisions/Offices Descriptions

The *Office of the Chief Procurement Officer* provides leadership, administrative oversight, and management to the operations of the divisions that comprise the Department of Procurement.

The *Strategic Sourcing Division* oversees the process of soliciting and issuing all contracts, across the six categories, including all citywide procurements and surplus auctions.

The *Center of Excellence Division* manages the operational efficiencies of the department to include, training, technology, administration, reporting, compliance, and continuous improvement, as well as issuance of all purchase orders,

Goals

- To create a value based high performing procurement organization that transacts business with integrity using a simplified and transparent process by promoting women and diverse suppliers in our community.
- To create fair and open competition by breaking down barriers to do business with the City.
- To promote women owned and minority businesses within City of Atlanta and across the supply base.
- To ensure the contracting process is transparent, open, fair, and inclusive.
- To conduct business with the highest ethical standards by holding every employee accountable to outcomes.

Objectives

- Maximizing competition through ethical and open procurement processes.
- Training to ensure procurement professionals exhibit the highest standards of professionalism and responsiveness to stakeholders.
- Standardizing procurement processes and procedures across the enterprise.
- Using technology and data more effectively to improve performance and deliver best value for dollars spent.

- Increasing transparency of procurement transactions.
- Pursuing opportunities to employ sustainable procurement practices.
- Implementing Best Practices to enhance procurement processes.
- Refining the City Code to reflect Best in Class Procurement practices.

FY2023 Accomplishments

Operations

- Transformed the organization from a tactical to strategic category management model with 6 categories; Construction, Professional Services/IT, Constituent Services, Corporate Services, Fleet/Industrial, and Facility Management/Real Estate, and a Center of Excellence.
- Reduced the average cycle time of solicitations from a peak of 511 days to 115 days.
- Completed 158 sourcing activities within 6 months, valued at \$17 billion.
- Reduced the purchase order cycle time from 10 days to 14 hours.

Enhancements

- Built out Contract Signature page in DocuSign with SLAs configured for each signer- 3 days per department. Setup concurrent signing versus sequential signing where applicable.
- Partnering with ATL311 to provide call center agents with procurement knowledge base so supplier calls don't have to be forwarded to DOP.
- Embedded Supplier training videos within Oracle.
- Centralized Purchase Order creation under Center of Excellence and optimized the Purchase Order approval process to achieve one day cycle time for all POs.
- 100% of Procurement Activity is now in Oracle as of September 2022.
- Hosting Requisition and Receipts training on the first Wednesday of each month, powered by ATL Learn.
- Developed an Open PO Line report for the Budget office to help forecast budget needs for the departments.
- Developed Procurement Master Plan with all departments for Citywide strategic planning and forecasting.

Automations

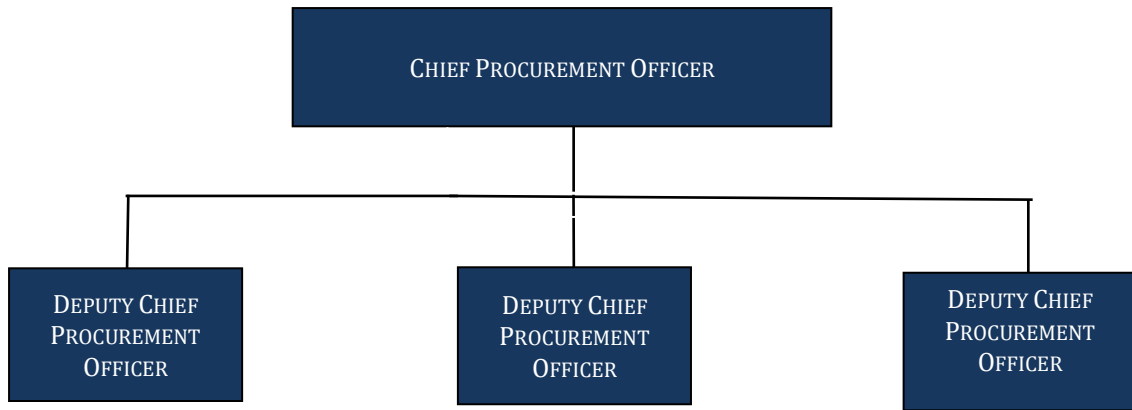
- At 2:15PM every day, Bid Tabulation sheets are automatically generated for any bids that closed that day. These are posted on DOP website and social media.
- At 4:30PM every day, Solicitation Advertisement notices are generated for each project that advertises that day. These are posted on social media and emailed to every registered supplier.
- 48 hours prior to every solicitation closing, a notification is sent out to suppliers who draft responses to let them know they have 2 days to submit before the deadline, in order for their response to be considered.
- Expiring contracts are emailed out to each department on the first Monday of each month.
- 20 Contracts extended via legislation FY22 vs. 3 contracts FYTD.
- Active contracts are emailed out to all departments on the first Monday of each month.
- Implemented financial control measures to regulate non-departmental (NDP) spending.
- Implemented controls to prevent duplicate supplier registrations.

FY2024 Proposed Program Highlights

- At 2:15PM everyday, Bid Tabulation sheets are automatically generated for any bids that closed that day. These are posted on DOP website and social media.
- At 4:30PM everyday, Solicitation Advertisement notices are generated for each project that advertises that day. These are posted on social media and emailed to every registered supplier.
- 48 hours prior to every solicitation closing, a notification is sent out to suppliers who draft responses to let them know they have 2 days to submit before the deadline, in order for their response to be considered.
- Expiring contracts are emailed out to each department on the first Monday of each month.
- 20 Contracts extended via legislation FY22 vs. 3 contracts FYTD.
- Active contracts are emailed out to all departments on the first Monday of each month.
- Implemented financial control measures to regulate non-departmental (NDP) spending.
- Implemented controls to prevent duplicate supplier registrations.

ORGANIZATIONAL CHART

PROCUREMENT



PERFORMANCE METRICS

PROCUREMENT

| PERFORMANCE MEASURE | FY2021 ACTUAL | FY2022 ACTUAL | FY2023 TARGET | FY2024 TARGET |
|---|------------------|------------------|------------------|------------------|
| <i>Effective & Ethical Government</i> | | | | |
| Solicitation Cycle Time- Services | 254 | 353 | 180 | 120 |
| Solicitation Cycle Time- Goods | 55 | 54 | 60 | 60 |





FY24 OPERATING BUDGET HIGHLIGHTS

Department Of Procurement

| FY21 ACTUAL EXPENDITURE | FY22 ACTUAL EXPENDITURE | FY23 ADOPTED | EXPENDITURES AND APPROPRIATIONS | FY24 BUDGET | VARIANCE FY24-FY23 |
|----------------------------|----------------------------|--------------------|---|--------------------|-----------------------|
| \$3,519,543 | \$3,678,529 | \$3,691,066 | Salaries, Regular | \$3,266,915 | (\$424,151) |
| \$0 | \$0 | - | Salaries, Perm Part-Time | - | - |
| \$1,251 | \$0 | - | Salaries, Sworn | - | - |
| \$108,451 | \$7,869 | \$23,446 | Salaries, Extra Help | \$23,446 | \$0 |
| \$5,818 | \$0 | - | Salaries, Extra Help-Sworn | - | - |
| \$0 | \$0 | \$5,295 | Overtime | \$5,295 | \$0 |
| - | - | - | Pen Cont Fire Pen Fd | - | - |
| - | - | \$0 | Pen Cont Police Pen Fd | - | \$0 |
| \$477,812 | \$485,696 | \$475,880 | Pen Cont Gen Emp Pen Fd | \$391,296 | (\$84,584) |
| \$138,169 | \$144,911 | \$119,937 | Defined Contribution | \$129,862 | \$9,925 |
| \$378 | \$0 | \$20,032 | Workers' Compensation | \$20,032 | \$0 |
| \$513,938 | \$516,784 | \$690,946 | Other Personnel Costs | \$691,639 | \$693 |
| \$4,765,359 | \$4,833,789 | \$5,026,602 | TOTAL PERSONNEL | \$4,528,485 | (\$498,117) |
| OTHER EXPENSES | | | | | |
| \$63,756 | \$86,131 | \$180,304 | Purchased / Contracted Services | \$180,304 | \$0 |
| \$17,775 | \$85,370 | \$94,370 | Supplies | \$94,370 | \$0 |
| \$0 | \$0 | - | Capital Outlays | - | - |
| - | - | - | Interfund / Interdepartmental Charges | - | - |
| \$1,496 | \$5,132 | \$15,492 | Other Costs | \$15,492 | \$0 |
| - | - | - | Debt Service | - | - |
| \$0 | \$0 | - | Conversion / Summary | - | - |
| - | - | - | Other Financing Uses | - | - |
| \$83,026 | \$176,633 | \$290,166 | TOTAL OTHER EXPENSES | \$290,166 | \$0 |
| \$4,848,385 | \$5,010,422 | \$5,316,768 | TOTAL PERSONNEL AND OTHER EXPENSES | \$4,818,651 | (\$498,117) |

| FY21 ACTUAL EXPENDITURE | FY22 ACTUAL EXPENDITURE | FY23 ADOPTED | FUND | FY24 BUDGET | VARIANCE FY24-FY23 |
|----------------------------|----------------------------|--------------------|-----------------------------------|--------------------|-----------------------|
| \$2,830,211 | \$2,733,068 | \$2,689,165 | General Fund | \$2,718,318 | \$29,153 |
| \$1,069,512 | \$1,225,376 | \$1,492,914 | Airport Revenue Fund | \$1,119,553 | (\$373,361) |
| \$40,378 | \$23,525 | \$0 | Solid Waste Services Revenue Fund | \$0 | \$0 |
| \$839,658 | \$958,026 | \$1,061,772 | Water & Wastewater Revenue Fund | \$908,391 | (\$153,381) |
| \$68,626 | \$70,427 | \$72,917 | Fleet Service Fund | \$72,389 | (\$528) |
| \$4,848,385 | \$5,010,422 | \$5,316,768 | TOTAL EXPENSES | \$4,818,651 | (\$498,117) |

| FY21 | FY22 | FY23 | AUTHORIZED POSITION COUNT | FY24 | VARIANCE FY24-FY23 |
|-------|------|-------|---------------------------|-------|-----------------------|
| 81.00 | - | 82.00 | Full Time Equivalent | 81.00 | (1.00) |



FY24 OPERATING BUDGET HIGHLIGHTS

Department Of Procurement General Fund

| FY21 ACTUAL EXPENDITURES | FY22 ACTUAL EXPENDITURES | FY23 ADOPTED | EXPENDITURES AND APPROPRIATIONS | FY24 BUDGET | VARIANCE FY24-FY23 |
|-----------------------------|-----------------------------|-----------------|---|----------------|-----------------------|
| | | | <i>PERSONNEL</i> | | |
| \$2,055,207 | \$1,972,329 | \$1,793,263 | Salaries, Regular | \$1,780,390 | (\$12,873) |
| - | - | - | Salaries, Perm Part-Time | - | - |
| - | - | - | Salaries, Sworn | - | - |
| \$37,907 | \$2,399 | \$23,446 | Salaries, Extra Help | \$23,446 | - |
| \$1,944 | - | - | Salaries, Extra Help-Sworn | - | - |
| - | - | \$5,000 | Overtime | \$5,000 | - |
| - | - | - | Pen Cont Fire Pen Fd | - | - |
| - | - | - | Pen Cont Police Pen Fd | - | - |
| \$288,341 | \$285,662 | \$256,955 | Pen Cont Gen Emp Pen Fd | \$276,024 | \$19,069 |
| \$79,982 | \$78,450 | \$63,849 | Defined Contribution | \$82,270 | \$18,421 |
| - | - | \$20,032 | Workers' Compensation | \$20,032 | - |
| \$304,992 | \$277,770 | \$363,420 | Other Personnel Costs | \$367,956 | \$4,536 |
| \$2,768,374 | \$2,616,609 | \$2,525,965 | <i>TOTAL PERSONNEL</i> | \$2,555,118 | \$29,153 |
| | | | <i>OTHER EXPENSES</i> | | |
| \$44,964 | \$50,430 | \$117,012 | Purchased / Contracted Services | \$117,012 | - |
| \$16,268 | \$61,851 | \$34,752 | Supplies | \$34,752 | - |
| - | - | - | Capital Outlays | - | - |
| - | - | - | Interfund / Interdepartmental Charges | - | - |
| \$605 | \$4,177 | \$11,436 | Other Costs | \$11,436 | - |
| - | - | - | Debt Service | - | - |
| - | - | - | Conversion / Summary | - | - |
| - | - | - | Other Financing Uses | - | - |
| \$61,837 | \$116,458 | \$163,200 | <i>TOTAL OTHER EXPENSES</i> | \$163,200 | - |
| \$2,830,211 | \$2,733,068 | \$2,689,165 | TOTAL PERSONNEL AND OTHER EXPENSES | \$2,718,318 | \$29,153 |

| FY21 ACTUAL EXPENDITURES | FY22 ACTUAL EXPENDITURES | FY23 ADOPTED | FUND | FY24 BUDGET | VARIANCE FY24-FY23 |
|-----------------------------|-----------------------------|-----------------|-----------------------|----------------|-----------------------|
| \$2,830,211 | \$2,733,068 | \$2,689,165 | General Fund | \$2,718,318 | \$29,153 |
| \$2,830,211 | \$2,733,068 | \$2,689,165 | TOTAL EXPENSES | \$2,718,318 | \$29,153 |

| FY21 | FY22 | FY23 | AUTHORIZED POSITION COUNT | FY24 | VARIANCE FY24-FY23 |
|-------|------|-------|---------------------------|-------|-----------------------|
| 44.00 | - | 43.40 | Full Time Equivalent | 41.00 | (2.40) |



FY24 OPERATING BUDGET HIGHLIGHTS

Department Of Procurement

General Fund

| EXPENDITURES AND APPROPRIATIONS | VARIANCE (24-23) | EXPLANATION |
|---|------------------|--|
| <i>PERSONNEL</i> | | |
| Salaries, Regular | (\$12,873) | Decrease based on actual/projected staffing levels. This line also includes a 2.5% Cost of Living Adjustment (COLA) as per Mayoral Priority for A City of Opportunity for All. |
| Salaries, Perm Part-Time | - | |
| Salaries, Sworn | - | |
| Salaries, Extra Help | - | |
| Salaries, Extra Help-Sworn | - | |
| Overtime | - | |
| Pen Cont Fire Pen Fd | - | |
| Pen Cont Police Pen Fd | - | |
| Pen Cont Gen Emp Pen Fd | \$19,069 | Increase based on preliminary estimated pension costs. |
| Defined Contribution | \$18,421 | Increase based on preliminary estimated pension costs. |
| Workers' Compensation | - | |
| Other Personnel Costs | \$4,536 | Increase to properly align the budget based on preliminary estimated healthcare costs. line also includes Group Life and Medicare Contributions. |
| TOTAL PERSONNEL | \$29,153 | |
| <i>OTHER EXPENSES</i> | | |
| Purchased / Contracted Services | - | |
| Supplies | - | |
| Capital Outlays | - | |
| Interfund / Interdepartmental Charges | - | |
| Other Costs | - | |
| Debt Service | - | |
| Conversion / Summary | - | |
| Other Financing Uses | - | |
| TOTAL OTHER EXPENSES | - | |
| TOTAL PERSONNEL AND OTHER EXPENSES | \$29,153 | |

| FUND | VARIANCE (24-23) | EXPLANATION |
|-----------------------|------------------|-------------|
| General Fund | \$29,153 | |
| TOTAL EXPENSES | \$29,153 | |

| AUTHORIZED POSITION COUNT | VARIANCE (24-23) | EXPLANATION |
|---------------------------|------------------|--|
| Full Time Equivalent | (2.40) | Decrease based on actual staffing level. |



FY24 OPERATING BUDGET HIGHLIGHTS
Department Of Procurement
Airport Revenue Fund

| FY21 ACTUAL EXPENDITURES | FY22 ACTUAL EXPENDITURES | FY23 ADOPTED | FY24 EXPENDITURES AND APPROPRIATIONS | FY24 BUDGET | VARIANCE FY24-FY23 |
|-----------------------------|-----------------------------|--------------------|---|--------------------|-----------------------|
| | | | <i>PERSONNEL</i> | | |
| \$774,894 | \$924,956 | \$1,095,908 | Salaries, Regular | \$791,103 | (\$304,805) |
| - | - | - | Salaries, Perm Part-Time | - | - |
| \$1,251 | - | - | Salaries, Sworn | - | - |
| \$35,798 | \$2,472 | - | Salaries, Extra Help | - | - |
| \$1,954 | - | - | Salaries, Extra Help-Sworn | - | - |
| - | - | - | Overtime | - | - |
| - | - | - | Pen Cont Fire Pen Fd | - | - |
| - | - | - | Pen Cont Police Pen Fd | - | - |
| \$90,606 | \$96,287 | \$119,856 | Pen Cont Gen Emp Pen Fd | \$60,720 | (\$59,136) |
| \$31,849 | \$36,446 | \$31,848 | Defined Contribution | \$25,116 | (\$6,732) |
| \$378 | - | - | Workers' Compensation | - | - |
| \$119,766 | \$141,320 | \$205,228 | Other Personnel Costs | \$202,540 | (\$2,688) |
| \$1,056,495 | \$1,201,481 | \$1,452,840 | TOTAL PERSONNEL | \$1,079,479 | (\$373,361) |
| | | | <i>OTHER EXPENSES</i> | | |
| \$11,143 | \$15,304 | \$31,749 | Purchased / Contracted Services | \$31,749 | - |
| \$1,227 | \$7,906 | \$7,125 | Supplies | \$7,125 | - |
| - | - | - | Capital Outlays | - | - |
| - | - | - | Interfund / Interdepartmental Charges | - | - |
| \$647 | \$685 | \$1,200 | Other Costs | \$1,200 | - |
| - | - | - | Debt Service | - | - |
| - | - | - | Conversion / Summary | - | - |
| - | - | - | Other Financing Uses | - | - |
| \$13,017 | \$23,895 | \$40,074 | TOTAL OTHER EXPENSES | \$40,074 | - |
| \$1,069,512 | \$1,225,376 | \$1,492,914 | TOTAL PERSONNEL AND OTHER EXPENSES | \$1,119,553 | (\$373,361) |

| FY21 ACTUAL EXPENDITURES | FY22 ACTUAL EXPENDITURES | FY23 ADOPTED | FY24 FUND | FY24 BUDGET | VARIANCE FY24-FY23 |
|-----------------------------|-----------------------------|--------------------|-----------------------|--------------------|-----------------------|
| \$1,069,512 | \$1,225,376 | \$1,492,914 | Airport Revenue Fund | \$1,119,553 | (\$373,361) |
| \$1,069,512 | \$1,225,376 | \$1,492,914 | TOTAL EXPENSES | \$1,119,553 | (\$373,361) |

| FY21 | FY22 | FY23 | AUTHORIZED POSITION COUNT | FY24 | VARIANCE FY24-FY23 |
|-------|------|-------|---------------------------|-------|-----------------------|
| 14.60 | - | 17.80 | Full Time Equivalent | 20.80 | 3.00 |



FY24 OPERATING BUDGET HIGHLIGHTS

Department Of Procurement

Airport Revenue Fund

| EXPENDITURES AND APPROPRIATIONS | VARIANCE (24-23) | EXPLANATION |
|---|--------------------|--|
| <i>PERSONNEL</i> | | |
| Salaries, Regular | (\$304,805) | Decrease based on actual/projected staffing levels. This line also includes a 2.5% Cost of Living Adjustment (COLA) as per Mayoral Priority for A City of Opportunity for All. |
| Salaries, Perm Part-Time | - | |
| Salaries, Sworn | - | |
| Salaries, Extra Help | - | |
| Salaries, Extra Help-Sworn | - | |
| Overtime | - | |
| Pen Cont Fire Pen Fd | - | |
| Pen Cont Police Pen Fd | - | |
| Pen Cont Gen Emp Pen Fd | (\$59,136) | Decrease based on preliminary estimated pension costs. |
| Defined Contribution | (\$6,732) | Decrease based on preliminary estimated pension costs. |
| Workers' Compensation | - | |
| Other Personnel Costs | (\$2,688) | Decrease to properly align the budget based on preliminary estimated healthcare costs. This line also includes Group Life and Medicare Contributions. |
| TOTAL PERSONNEL | (\$373,361) | |
| <i>OTHER EXPENSES</i> | | |
| Purchased / Contracted Services | - | |
| Supplies | - | |
| Capital Outlays | - | |
| Interfund / Interdepartmental Charges | - | |
| Other Costs | - | |
| Debt Service | - | |
| Conversion / Summary | - | |
| Other Financing Uses | - | |
| TOTAL OTHER EXPENSES | - | |
| TOTAL PERSONNEL AND OTHER EXPENSES | (\$373,361) | |

| FUND | VARIANCE (24-23) | EXPLANATION |
|-----------------------|--------------------|-------------|
| Airport Revenue Fund | (\$373,361) | |
| TOTAL EXPENSES | (\$373,361) | |

| AUTHORIZED POSITION COUNT | VARIANCE (24-23) | EXPLANATION |
|---------------------------|------------------|--|
| Full Time Equivalent | 3.00 | Increase based on actual staffing level. |



FY24 OPERATING BUDGET HIGHLIGHTS
Department Of Procurement
Solid Waste Services Revenue Fund

| FY21 ACTUAL EXPENDITURES | FY22 ACTUAL EXPENDITURES | FY23 ADOPTED | EXPENDITURES AND APPROPRIATIONS | FY24 BUDGET | VARIANCE FY24-FY23 |
|-----------------------------|-----------------------------|-----------------|---|----------------|-----------------------|
| | | | <i>PERSONNEL</i> | | |
| \$29,363 | \$16,659 | - | Salaries, Regular | - | - |
| - | - | - | Salaries, Perm Part-Time | - | - |
| - | - | - | Salaries, Sworn | - | - |
| - | - | - | Salaries, Extra Help | - | - |
| - | - | - | Salaries, Extra Help-Sworn | - | - |
| - | - | - | Overtime | - | - |
| - | - | - | Pen Cont Fire Pen Fd | - | - |
| - | - | - | Pen Cont Police Pen Fd | - | - |
| \$6,418 | \$4,135 | - | Pen Cont Gen Emp Pen Fd | - | - |
| \$1,116 | \$625 | - | Defined Contribution | - | - |
| - | - | - | Workers' Compensation | - | - |
| \$3,481 | \$2,107 | - | Other Personnel Costs | - | - |
| \$40,378 | \$23,525 | - | TOTAL PERSONNEL | - | - |
| | | | <i>OTHER EXPENSES</i> | | |
| - | - | - | Purchased / Contracted Services | - | - |
| - | - | - | Supplies | - | - |
| - | - | - | Capital Outlays | - | - |
| - | - | - | Interfund / Interdepartmental Charges | - | - |
| - | - | - | Other Costs | - | - |
| - | - | - | Debt Service | - | - |
| - | - | - | Conversion / Summary | - | - |
| - | - | - | Other Financing Uses | - | - |
| - | - | - | TOTAL OTHER EXPENSES | - | - |
| \$40,378 | \$23,525 | - | TOTAL PERSONNEL AND OTHER EXPENSES | - | - |

| FY21 ACTUAL EXPENDITURES | FY22 ACTUAL EXPENDITURES | FY23 ADOPTED | FUND | FY24 BUDGET | VARIANCE FY24-FY23 |
|-----------------------------|-----------------------------|-----------------|-----------------------------------|----------------|-----------------------|
| \$40,378 | \$23,525 | - | Solid Waste Services Revenue Fund | - | - |
| \$40,378 | \$23,525 | - | TOTAL EXPENSES | - | - |

| FY21 | FY22 | FY23 | AUTHORIZED POSITION COUNT | FY24 | VARIANCE FY24-FY23 |
|------|------|------|---------------------------|------|-----------------------|
| 1.45 | - | 1.45 | Full Time Equivalent | 0.10 | (1.35) |



FY24 OPERATING BUDGET HIGHLIGHTS
Department Of Procurement
Water & Wastewater Revenue Fund

| FY21 ACTUAL EXPENDITURES | FY22 ACTUAL EXPENDITURES | FY23 ADOPTED | FY23 EXPENDITURES AND APPROPRIATIONS | FY24 BUDGET | VARIANCE FY24-FY23 |
|-----------------------------|-----------------------------|--------------------|---|------------------|-----------------------|
| | | | <i>PERSONNEL</i> | | |
| \$611,888 | \$716,394 | \$753,403 | Salaries, Regular | \$645,730 | (\$107,673) |
| - | - | - | Salaries, Perm Part-Time | - | - |
| - | - | - | Salaries, Sworn | - | - |
| \$34,746 | \$2,999 | - | Salaries, Extra Help | - | - |
| \$1,920 | - | - | Salaries, Extra Help-Sworn | - | - |
| - | - | \$295 | Overtime | \$295 | - |
| - | - | - | Pen Cont Fire Pen Fd | - | - |
| - | - | - | Pen Cont Police Pen Fd | - | - |
| \$79,449 | \$85,660 | \$85,680 | Pen Cont Gen Emp Pen Fd | \$42,912 | (\$42,768) |
| \$25,221 | \$29,391 | \$24,240 | Defined Contribution | \$22,476 | (\$1,764) |
| - | - | - | Workers' Compensation | - | - |
| \$78,261 | \$87,303 | \$111,262 | Other Personnel Costs | \$110,086 | (\$1,176) |
| \$831,485 | \$921,747 | \$974,880 | TOTAL PERSONNEL | \$821,499 | (\$153,381) |
| | | | <i>OTHER EXPENSES</i> | | |
| \$7,649 | \$20,397 | \$31,543 | Purchased / Contracted Services | \$31,543 | - |
| \$279 | \$15,613 | \$52,493 | Supplies | \$52,493 | - |
| - | - | - | Capital Outlays | - | - |
| - | - | - | Interfund / Interdepartmental Charges | - | - |
| \$244 | \$269 | \$2,856 | Other Costs | \$2,856 | - |
| - | - | - | Debt Service | - | - |
| - | - | - | Conversion / Summary | - | - |
| - | - | - | Other Financing Uses | - | - |
| \$8,173 | \$36,279 | \$86,892 | TOTAL OTHER EXPENSES | \$86,892 | - |
| \$839,658 | \$958,026 | \$1,061,772 | TOTAL PERSONNEL AND OTHER EXPENSES | \$908,391 | (\$153,381) |

| FY21 ACTUAL EXPENDITURES | FY22 ACTUAL EXPENDITURES | FY23 ADOPTED | FY23 FUND | FY24 BUDGET | VARIANCE FY24-FY23 |
|-----------------------------|-----------------------------|--------------------|---------------------------------|------------------|-----------------------|
| \$839,658 | \$958,026 | \$1,061,772 | Water & Wastewater Revenue Fund | \$908,391 | (\$153,381) |
| \$839,658 | \$958,026 | \$1,061,772 | TOTAL EXPENSES | \$908,391 | (\$153,381) |

| FY21 | FY22 | FY23 | AUTHORIZED POSITION COUNT | FY24 | VARIANCE FY24-FY23 |
|-------|------|-------|---------------------------|-------|-----------------------|
| 17.95 | - | 16.35 | Full Time Equivalent | 16.10 | (0.25) |



FY24 OPERATING BUDGET HIGHLIGHTS

Department Of Procurement

Water & Wastewater Revenue Fund

| EXPENDITURES AND APPROPRIATIONS | VARIANCE (24-23) | EXPLANATION |
|---|--------------------|--|
| <i>PERSONNEL</i> | | |
| Salaries, Regular | (\$107,673) | Decrease based on actual/projected staffing levels. This line also includes a 2.5% Cost of Living Adjustment (COLA) as per Mayoral Priority for A City of Opportunity for All. |
| Salaries, Perm Part-Time | - | |
| Salaries, Sworn | - | |
| Salaries, Extra Help | - | |
| Salaries, Extra Help-Sworn | - | |
| Overtime | - | |
| Pen Cont Fire Pen Fd | - | |
| Pen Cont Police Pen Fd | - | |
| Pen Cont Gen Emp Pen Fd | (\$42,768) | Decrease based on preliminary estimated pension costs. |
| Defined Contribution | (\$1,764) | Decrease based on preliminary estimated pension costs. |
| Workers' Compensation | - | |
| Other Personnel Costs | (\$1,176) | Decrease to properly align the budget based on preliminary estimated healthcare costs. This line also includes Group Life and Medical Contributions. |
| TOTAL PERSONNEL | (\$153,381) | |
| <i>OTHER EXPENSES</i> | | |
| Purchased / Contracted Services | - | |
| Supplies | - | |
| Capital Outlays | - | |
| Interfund / Interdepartmental Charges | - | |
| Other Costs | - | |
| Debt Service | - | |
| Conversion / Summary | - | |
| Other Financing Uses | - | |
| TOTAL OTHER EXPENSES | - | |
| TOTAL PERSONNEL AND OTHER EXPENSES | (\$153,381) | |

| FUND | VARIANCE (24-23) | EXPLANATION |
|---------------------------------|--------------------|-------------|
| Water & Wastewater Revenue Fund | (\$153,381) | |
| TOTAL EXPENSES | (\$153,381) | |

| AUTHORIZED POSITION COUNT | VARIANCE (24-23) | EXPLANATION |
|---------------------------|------------------|--|
| Full Time Equivalent | (0.25) | Decrease based on actual staffing level. |



FY24 OPERATING BUDGET HIGHLIGHTS
Department Of Procurement
Fleet Service Fund

| FY21 ACTUAL EXPENDITURES | FY22 ACTUAL EXPENDITURES | FY23 ADOPTED | FY23 EXPENDITURES AND APPROPRIATIONS | FY24 BUDGET | VARIANCE FY24-FY23 |
|-----------------------------|-----------------------------|-----------------|---|----------------|-----------------------|
| | | | <i>PERSONNEL</i> | | |
| \$48,191 | \$48,191 | \$48,492 | Salaries, Regular | \$49,692 | \$1,200 |
| - | - | - | Salaries, Perm Part-Time | - | - |
| - | - | - | Salaries, Sworn | - | - |
| - | - | - | Salaries, Extra Help | - | - |
| - | - | - | Salaries, Extra Help-Sworn | - | - |
| - | - | - | Overtime | - | - |
| - | - | - | Pen Cont Fire Pen Fd | - | - |
| - | - | - | Pen Cont Police Pen Fd | - | - |
| \$12,998 | \$13,953 | \$13,389 | Pen Cont Gen Emp Pen Fd | \$11,640 | (\$1,749) |
| - | - | - | Defined Contribution | - | - |
| - | - | - | Workers' Compensation | - | - |
| \$7,438 | \$8,283 | \$11,036 | Other Personnel Costs | \$11,057 | \$21 |
| \$68,626 | \$70,427 | \$72,917 | TOTAL PERSONNEL | \$72,389 | (\$528) |
| | | | <i>OTHER EXPENSES</i> | | |
| - | - | - | Purchased / Contracted Services | - | - |
| - | - | - | Supplies | - | - |
| - | - | - | Capital Outlays | - | - |
| - | - | - | Interfund / Interdepartmental Charges | - | - |
| - | - | - | Other Costs | - | - |
| - | - | - | Debt Service | - | - |
| - | - | - | Conversion / Summary | - | - |
| - | - | - | Other Financing Uses | - | - |
| - | - | - | TOTAL OTHER EXPENSES | - | - |
| \$68,626 | \$70,427 | \$72,917 | TOTAL PERSONNEL AND OTHER EXPENSES | \$72,389 | (\$528) |

| FY21 ACTUAL EXPENDITURES | FY22 ACTUAL EXPENDITURES | FY23 ADOPTED | FY23 FUND | FY24 BUDGET | VARIANCE FY24-FY23 |
|-----------------------------|-----------------------------|-----------------|-----------------------|----------------|-----------------------|
| \$68,626 | \$70,427 | \$72,917 | Fleet Service Fund | \$72,389 | (\$528) |
| \$68,626 | \$70,427 | \$72,917 | TOTAL EXPENSES | \$72,389 | (\$528) |

| FY21 | FY22 | FY23 | AUTHORIZED POSITION COUNT | FY24 | VARIANCE FY24-FY23 |
|------|------|------|---------------------------|------|-----------------------|
| 3.00 | - | 3.00 | Full Time Equivalent | 3.00 | - |



FY24 OPERATING BUDGET HIGHLIGHTS

Department Of Procurement Fleet Service Fund

| EXPENDITURES AND APPROPRIATIONS | VARIANCE (24-23) | EXPLANATION |
|---|------------------|--|
| <i>PERSONNEL</i> | | |
| Salaries, Regular | \$1,200 | Increase based on actual/projected staffing levels. This line also includes a 2.5% Cost of Living Adjustment (COLA) as per Mayoral Priority for A City of Opportunity for All. |
| Salaries, Perm Part-Time | - | |
| Salaries, Sworn | - | |
| Salaries, Extra Help | - | |
| Salaries, Extra Help-Sworn | - | |
| Overtime | - | |
| Pen Cont Fire Pen Fd | - | |
| Pen Cont Police Pen Fd | - | |
| Pen Cont Gen Emp Pen Fd | (\$1,749) | Decrease based on preliminary estimated pension costs. |
| Defined Contribution | - | |
| Workers' Compensation | - | |
| Other Personnel Costs | \$21 | Increase to properly align the budget based on preliminary estimated healthcare costs. This line also includes Group Life and Medicare Contributions. |
| TOTAL PERSONNEL | (\$528) | |
| <i>OTHER EXPENSES</i> | | |
| Purchased / Contracted Services | - | |
| Supplies | - | |
| Capital Outlays | - | |
| Interfund / Interdepartmental Charges | - | |
| Other Costs | - | |
| Debt Service | - | |
| Conversion / Summary | - | |
| Other Financing Uses | - | |
| TOTAL OTHER EXPENSES | - | |
| TOTAL PERSONNEL AND OTHER EXPENSES | (\$528) | |

| FUND | VARIANCE (24-23) | EXPLANATION |
|-----------------------|------------------|-------------|
| Fleet Service Fund | (\$528) | |
| TOTAL EXPENSES | (\$528) | |

| AUTHORIZED POSITION COUNT | VARIANCE (24-23) | EXPLANATION |
|---------------------------|------------------|-------------|
| Full Time Equivalent | - | |

PUBLIC WORKS

Mission Statement

The mission of the Department of Public Works (DPW) is to enhance the quality of life by providing environmentally safe protections for the welfare of all citizens. DPW promotes livable, walkable, green and sustainable communities, and supports economic development through adherence of policies, goals, and objectives that achieve the Mayor's Vision for the City of Atlanta.

Vision Statement

To be recognized as a premier provider of efficient and effective Public Works services.

Core Functions

- Solid Waste Services
- Fleet Management
- Right-of-way Maintenance

Summary of Operations

The Department of Public Works is comprised of three official offices: Solid Waste Services, Special Services, and Fleet Services. A fourth informal Office of the Commissioner provides administrative leadership and support to the distinct offices. The Department of Public Works collects household solid waste, recycling, and yard waste, and provides street sweeping and right-of-way mowing and cleaning. The Department of Public Works also manages and maintains the City's fleet of equipment and vehicles.

The Department of Public Works strives to continually engage its customers to ensure the department is meeting its expectations with the core services the department provides.

Divisions/Office Descriptions

Office of Commissioner (OOC) The Office of the Commissioner provides administrative leadership, strategic planning, and support for the overall management of the Department of Public Works.

These services include human resource and labor relations; public relations & community outreach; budget and fiscal management; information technology; contracts and procurement; performance management and coordination of legislative affairs for the department.

Office of Solid Waste Services (SWS) is responsible for the collection and disposal management of solid waste for residents within the City of Atlanta. SWS is also responsible for waste reduction and recycling; landfill post-closure management; solid waste management and analysis.

Office of Special Services (OSS) is responsible for common good services for the City of Atlanta. These services include street sweeping and cleaning; right-of-way mowing and cleaning; dead animal removal; combating illegal dumping; litter education and enforcement; facilitating the Keep Atlanta Beautiful Commission program; storm debris removal and assisting with special events and emergency operations.

Office of Fleet Services (OFS) is responsible for the acquisition, maintenance, and disposal of the City of Atlanta's motorized equipment fleet of 4,352 units and 1,891 other associated equipment, totaling over 6,243 pieces. This Office is also responsible for the purchasing and dispensing of over three million gallons of fuel annually. Additionally, OFS partners with other City departments in the delivery of critical City fleet management services.

Goals

The Department of Public Works has set clear performance objectives and expectations for FY2024, including:

- Reduce the number of illegal dumping infractions.
- Upgrade the solid waste fleet.
- Deploy innovative technologies and equipment.

- Enhance the public right-of-way with beautification projects.
- Provide efficient, fiscally responsible, and transparent governance.
- Provide employee training and development.

The Department of Public Works Leadership Team has developed strategies and plans to ensure it accomplishes these goals and objectives.

FY2023 Accomplishments

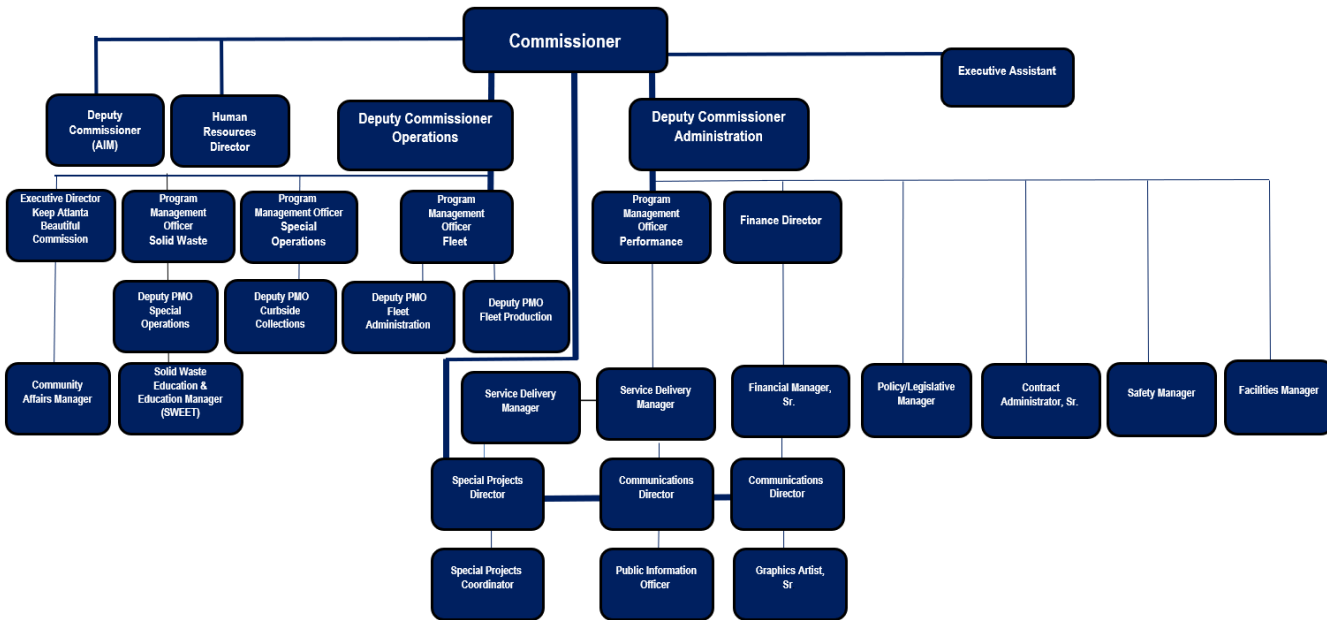
- Completed construction of a new DPW Command Center to monitor and manage Solid Waste Service vehicle routes and illegal dumping.
- Procured a Smart City route management software platform to improve Solid Waste Services operations and to optimize routes.
- Designed and fabricated a mobile surveillance camera system powered by solar energy in-house to deter illegal dumping. The cost savings of building in-house was approximately 60%.
- Created an internal app and expanded the QA/QC team to monitor vendor performance in the right-of-way. 987 evaluations were completed.
- Established a data analytics team to provide enhanced business intelligence and monitor the department's performance.
- Hired two (2) sworn investigators to combat illegal dumping.
- Enhanced right-of-way maintenance operations to improve the cleanliness of the city.
- Hired new Fleet Services senior leadership. The team implemented strategies to improve operational efficiencies that decreased APD vehicles out of service by 38%.
- Completed a feasibility study on the use of automated side loaders (ASLs). The study revealed a majority of the city (88%) can be serviced by ASL vehicles.
- Created a Commissioner's Advisory Board committee to improve employee relations.
- Continued with the fleet modernization plan by acquiring 13 new garbage trucks.
- Responded to 338 illegal dumping sites.
- Attained an 80% citywide PM Compliance rating.
- Attained a 90% citywide Emission Compliance rating.

FY2024 Proposed Program Highlights

- Continue modernizing Solid Waste Service's fleet with automated side loaders to improve operational efficiencies, and reduce preventable employee accidents, injuries, and incidents.
- Complete capital improvements based on the facility assessment performed by the consultant selected by the Department of Enterprise Asset Management (DEAM).
- Enhance programs to combat illegal dumping.
- Deploy more surveillance cameras to deter illegal dumping.
- Provide training and development for frontline and mid-level supervisors and managers.
- Cross-train labor and drivers through a CDL program managed by DPW.
- Complete the Street Base and Common Goods Study to improve efficiencies.
- Perform a citywide fleet vehicle replacement plan, which will also include electric vehicles.
- Enhance right-of-way maintenance operations to ensure that right-of-way areas are maintained per established schedules and industry standards.
- Increase the number of trash receptacles in the right-of-way.
- Upgrade the Enterprise Asset Management Software solution (SaaS) for enhanced fleet and fuel management.
- Increase fleet workflow and production by modernizing facilities with up-to-date shop tools and equipment.

ORGANIZATIONAL CHART

PUBLIC WORKS



PERFORMANCE METRICS

PUBLIC WORKS

| PERFORMANCE MEASURE | FY2021 ACTUAL | FY2022 ACTUAL | FY2023 TARGET | FY2024 TARGET |
|--|------------------|------------------|------------------|------------------|
| <i>Solid Waste Services</i> | | | | |
| <i>Effective and Ethical Government</i> | | | | |
| % Of single-family garbage pickups on the scheduled day | 99.9% | 99.9% | 99.9% | 99.9% |
| % Of yard trimmings pickups collected on the scheduled day | 99.9% | 99.9% | 99.9% | 99.9% |
| % Recycling pickups collected on the scheduled day | 99.9% | 99.9% | 99.9% | 99.9% |
| <i>Fleet Services</i> | | | | |
| <i>Effective and Ethical Government</i> | | | | |
| Average vehicle availability - Patrol Cars | 96% | 87% | 100% | 100% |
| Average vehicle availability - Motorcycles | 100% | 89% | 100% | 100% |
| Average vehicle availability - Aerial Buckets | 72% | 82% | 100% | 100% |
| Average vehicle availability - Ladders | 92% | 78% | 100% | 100% |
| Average vehicle availability - Pumpers | 99% | 83% | 100% | 100% |
| Average vehicle availability - SWS Rear Loader | 72% | 83% | 100% | 100% |





FY24 OPERATING BUDGET HIGHLIGHTS

Department Of Public Works

| FY21 ACTUAL EXPENDITURE | FY22 ACTUAL EXPENDITURE | FY23 ADOPTED | EXPENDITURES AND APPROPRIATIONS | FY24 BUDGET | VARIANCE FY24-FY23 |
|----------------------------|----------------------------|----------------------|---|---------------------|-----------------------|
| \$21,777,079 | \$21,317,760 | \$27,373,541 | Salaries, Regular | \$25,199,437 | (\$2,174,104) |
| \$639 | \$0 | - | Salaries, Perm Part-Time | \$0 | \$0 |
| - | - | - | Salaries, Sworn | - | - |
| \$411,378 | \$399,530 | \$555,656 | Salaries, Extra Help | \$665,273 | \$109,617 |
| - | - | - | Salaries, Extra Help-Sworn | - | - |
| \$1,842,364 | \$3,013,637 | \$2,749,333 | Overtime | \$2,439,122 | (\$310,211) |
| - | - | - | Pen Cont Fire Pen Fd | - | - |
| \$0 | \$0 | - | Pen Cont Police Pen Fd | - | - |
| \$5,091,034 | \$5,324,215 | \$5,702,304 | Pen Cont Gen Emp Pen Fd | \$5,679,967 | (\$22,337) |
| \$657,112 | \$625,811 | \$661,104 | Defined Contribution | \$703,151 | \$42,047 |
| \$1,832,271 | \$2,092,145 | \$2,737,533 | Workers' Compensation | \$1,957,180 | (\$780,353) |
| \$9,679,736 | \$5,949,335 | \$5,707,772 | Other Personnel Costs | \$6,540,722 | \$832,950 |
| \$41,291,613 | \$38,722,433 | \$45,487,243 | TOTAL PERSONNEL | \$43,184,852 | (\$2,302,391) |
| | | | OTHER EXPENSES | | |
| \$19,033,280 | \$28,340,646 | \$31,060,160 | Purchased / Contracted Services | \$23,064,225 | (\$7,995,935) |
| \$12,117,859 | \$15,380,503 | \$15,053,448 | Supplies | \$14,980,779 | (\$72,669) |
| (\$24,242) | \$217,457 | \$202,136 | Capital Outlays | \$2,465,448 | \$2,263,312 |
| \$8,058,627 | \$7,434,632 | \$8,629,753 | Interfund / Interdepartmental Charges | \$7,688,227 | (\$941,526) |
| \$17,476 | \$17,762 | \$21,200 | Other Costs | \$26,617 | \$5,417 |
| \$292,990 | \$292,990 | \$2,457,647 | Debt Service | \$2,457,647 | \$0 |
| - | - | - | Conversion / Summary | - | - |
| \$4,894,040 | \$2,164,658 | - | Other Financing Uses | \$287,352 | \$287,352 |
| \$44,390,029 | \$53,848,648 | \$57,424,344 | TOTAL OTHER EXPENSES | \$50,970,295 | (\$6,454,049) |
| \$85,681,641 | \$92,571,081 | \$102,911,587 | TOTAL PERSONNEL AND OTHER EXPENSES | \$94,155,147 | (\$8,756,440) |

| FY21 ACTUAL EXPENDITURE | FY22 ACTUAL EXPENDITURE | FY23 ADOPTED | FUND | FY24 BUDGET | VARIANCE FY24-FY23 |
|----------------------------|----------------------------|----------------------|-----------------------------------|---------------------|-----------------------|
| (\$3,009,354) | \$62,625 | \$20,000,000 | General Fund | \$20,037,806 | \$37,806 |
| \$57,531,459 | \$59,486,606 | \$50,825,438 | Solid Waste Services Revenue Fund | \$43,024,393 | (\$7,801,045) |
| \$653,712 | \$647,090 | \$1,114,278 | Water & Wastewater Revenue Fund | \$935,790 | (\$178,488) |
| \$30,505,824 | \$32,374,760 | \$30,971,871 | Fleet Service Fund | \$30,157,158 | (\$814,713) |
| \$85,681,641 | \$92,571,081 | \$102,911,587 | TOTAL EXPENSES | \$94,155,147 | (\$8,756,440) |

| FY21 | FY22 | FY23 | AUTHORIZED POSITION COUNT | FY24 | VARIANCE FY24-FY23 |
|--------|------|--------|---------------------------|--------|-----------------------|
| 985.75 | - | 680.00 | Full Time Equivalent | 678.00 | (2.00) |



FY24 OPERATING BUDGET HIGHLIGHTS

Department Of Public Works General Fund

| FY21 ACTUAL EXPENDITURES | FY22 ACTUAL EXPENDITURES | FY23 ADOPTED | EXPENDITURES AND APPROPRIATIONS | FY24 BUDGET | VARIANCE FY24-FY23 |
|-----------------------------|-----------------------------|-----------------|---|---------------------|-----------------------|
| | | | <i>PERSONNEL</i> | | |
| - | \$27,677 | - | Salaries, Regular | \$5,695,014 | \$5,695,014 |
| - | - | - | Salaries, Perm Part-Time | - | - |
| - | - | - | Salaries, Sworn | - | - |
| - | - | - | Salaries, Extra Help | \$109,617 | \$109,617 |
| - | - | - | Salaries, Extra Help-Sworn | - | - |
| - | \$73 | - | Overtime | \$707,802 | \$707,802 |
| - | - | - | Pen Cont Fire Pen Fd | - | - |
| - | - | - | Pen Cont Police Pen Fd | - | - |
| - | \$834 | - | Pen Cont Gen Emp Pen Fd | \$1,225,636 | \$1,225,636 |
| - | \$1,782 | - | Defined Contribution | \$97,451 | \$97,451 |
| - | \$21,123 | - | Workers' Compensation | \$307,436 | \$307,436 |
| - | \$3,011 | - | Other Personnel Costs | \$1,716,770 | \$1,716,770 |
| - | \$54,501 | - | <i>TOTAL PERSONNEL</i> | \$9,859,726 | \$9,859,726 |
| | | | <i>OTHER EXPENSES</i> | | |
| (\$2,648,590) | \$2,269 | \$20,000,000 | Purchased / Contracted Services | \$8,017,190 | (\$11,982,810) |
| (\$350,470) | \$5,855 | - | Supplies | \$498,518 | \$498,518 |
| (\$26,047) | - | - | Capital Outlays | \$446,494 | \$446,494 |
| - | - | - | Interfund / Interdepartmental Charges | \$1,210,878 | \$1,210,878 |
| (\$527) | - | - | Other Costs | \$5,000 | \$5,000 |
| - | - | - | Debt Service | - | - |
| - | - | - | Conversion / Summary | - | - |
| \$16,281 | - | - | Other Financing Uses | - | - |
| (\$3,009,354) | \$8,124 | \$20,000,000 | <i>TOTAL OTHER EXPENSES</i> | \$10,178,080 | (\$9,821,920) |
| (\$3,009,354) | \$62,625 | \$20,000,000 | TOTAL PERSONNEL AND OTHER EXPENSES | \$20,037,806 | \$37,806 |

| FY21 ACTUAL EXPENDITURES | FY22 ACTUAL EXPENDITURES | FY23 ADOPTED | FUND | FY24 BUDGET | VARIANCE FY24-FY23 |
|-----------------------------|-----------------------------|-----------------|-----------------------|---------------------|-----------------------|
| (\$3,009,354) | \$62,625 | \$20,000,000 | General Fund | \$20,037,806 | \$37,806 |
| (\$3,009,354) | \$62,625 | \$20,000,000 | TOTAL EXPENSES | \$20,037,806 | \$37,806 |

| FY21 | FY22 | FY23 | AUTHORIZED POSITION COUNT | FY24 | VARIANCE FY24-FY23 |
|--------|------|------|---------------------------|--------|-----------------------|
| 327.92 | - | - | Full Time Equivalent | 103.00 | 103.00 |



FY24 OPERATING BUDGET HIGHLIGHTS

Department Of Public Works

General Fund

| EXPENDITURES AND APPROPRIATIONS | VARIANCE (24-23) | EXPLANATION |
|---|----------------------|---|
| PERSONNEL | | |
| Salaries, Regular | \$5,695,014 | Increase due to the reallocation of contractual services to personnel to support Special Services including street based sanitary services and general common good sanitary services through the General Fund. This line also includes a 2.5% Cost of Living Adjustment (COLA) as per Mayoral Priority for A City of Opportunity for All. |
| Salaries, Perm Part-Time | - | |
| Salaries, Sworn | - | |
| Salaries, Extra Help | \$109,617 | |
| Salaries, Extra Help-Sworn | - | |
| Overtime | \$707,802 | |
| Pen Cont Fire Pen Fd | - | |
| Pen Cont Police Pen Fd | - | |
| Pen Cont Gen Emp Pen Fd | \$1,225,636 | |
| Defined Contribution | \$97,451 | |
| Workers' Compensation | \$307,436 | Increase based on anticipated Workers' Compensation expenses. |
| Other Personnel Costs | \$1,716,770 | Increase to properly align the budget based on preliminary estimated healthcare costs. This line includes Group Life and Medicare Contributions. |
| TOTAL PERSONNEL | \$9,859,726 | |
| OTHER EXPENSES | | |
| Purchased / Contracted Services | (\$11,982,810) | Decrease to properly align contractual and operational expenses based on anticipated contractual obligations. |
| Supplies | \$498,518 | Increase to properly align the budget based on increase impacting utility cost as well as anticipated consumption rate. This line also includes cost associated with Consumable/Non-Consumable supplies. |
| Capital Outlays | \$446,494 | Increase to properly align the budget based on anticipated capital related expenses. This line also includes costs associated with equipment and vehicle purchases. |
| Interfund / Interdepartmental Charges | \$1,210,878 | Increase to properly align the budget based on anticipated usage of motor/fuel and repair/maintenance expenses. |
| Other Costs | \$5,000 | Increase to properly align the budget based on anticipated expenses for other costs. This line includes costs associated with taxes, permits, inspections, rentals and fees. |
| Debt Service | - | |
| Conversion / Summary | - | |
| Other Financing Uses | - | |
| TOTAL OTHER EXPENSES | (\$9,821,920) | |
| TOTAL PERSONNEL AND OTHER EXPENSES | \$37,806 | |

| FUND | VARIANCE (24-23) | EXPLANATION |
|-----------------------|------------------|-------------|
| General Fund | \$37,806 | |
| TOTAL EXPENSES | \$37,806 | |

| AUTHORIZED POSITION COUNT | VARIANCE (24-23) | EXPLANATION |
|---------------------------|------------------|--|
| Full Time Equivalent | 103.00 | Increase due to reallocation of personnel from Solid Waste Fund. |



FY24 OPERATING BUDGET HIGHLIGHTS
Department Of Public Works
Solid Waste Services Revenue Fund

| FY21 ACTUAL EXPENDITURES | FY22 ACTUAL EXPENDITURES | FY23 ADOPTED | FY24 EXPENDITURES AND APPROPRIATIONS BUDGET | VARIANCE FY24-FY23 |
|-----------------------------|-----------------------------|---------------------|---|------------------------------------|
| | | | <i>PERSONNEL</i> | |
| \$15,270,721 | \$14,497,505 | \$20,167,304 | Salaries, Regular | \$12,418,957 (\$7,748,347) |
| \$639 | - | - | Salaries, Perm Part-Time | - |
| - | - | - | Salaries, Sworn | - |
| \$373,650 | \$355,238 | \$555,656 | Salaries, Extra Help | \$555,656 |
| - | - | - | Salaries, Extra Help-Sworn | - |
| \$1,449,183 | \$2,263,810 | \$2,348,966 | Overtime | \$1,130,350 (\$1,218,616) |
| - | - | - | Pen Cont Fire Pen Fd | - |
| - | - | - | Pen Cont Police Pen Fd | - |
| \$3,342,420 | \$3,569,905 | \$3,964,980 | Pen Cont Gen Emp Pen Fd | \$3,038,259 (\$926,721) |
| \$461,656 | \$419,419 | \$456,444 | Defined Contribution | \$438,528 (\$17,916) |
| \$1,683,682 | \$1,773,567 | \$2,554,356 | Workers' Compensation | \$1,466,567 (\$1,087,789) |
| \$6,529,057 | \$4,000,579 | \$4,046,224 | Other Personnel Costs | \$3,208,664 (\$837,560) |
| \$29,111,008 | \$26,880,024 | \$34,093,930 | TOTAL PERSONNEL | \$22,256,981 (\$11,836,949) |
| | | | <i>OTHER EXPENSES</i> | |
| \$15,391,701 | \$20,648,543 | \$4,531,309 | Purchased / Contracted Services | \$9,232,079 \$4,700,770 |
| \$2,165,642 | \$2,226,127 | \$1,520,473 | Supplies | \$1,520,473 - |
| (\$591) | \$113,329 | \$56,640 | Capital Outlays | \$1,168,512 \$1,111,872 |
| \$7,632,487 | \$7,145,087 | \$8,145,439 | Interfund / Interdepartmental Charges | \$6,081,349 (\$2,064,090) |
| \$16,211 | \$15,847 | \$20,000 | Other Costs | \$20,000 - |
| \$292,990 | \$292,990 | \$2,457,647 | Debt Service | \$2,457,647 - |
| - | - | - | Conversion / Summary | - |
| \$2,922,011 | \$2,164,658 | - | Other Financing Uses | \$287,352 \$287,352 |
| \$28,420,451 | \$32,606,582 | \$16,731,508 | TOTAL OTHER EXPENSES | \$20,767,412 \$4,035,904 |
| \$57,531,459 | \$59,486,606 | \$50,825,438 | TOTAL PERSONNEL AND OTHER EXPENSES | \$43,024,393 (\$7,801,045) |

| FY21 ACTUAL EXPENDITURES | FY22 ACTUAL EXPENDITURES | FY23 ADOPTED | FY24 EXPENDITURES AND APPROPRIATIONS BUDGET | VARIANCE FY24-FY23 |
|-----------------------------|-----------------------------|---------------------|---|-----------------------------------|
| \$57,531,459 | \$59,486,606 | \$50,825,438 | Solid Waste Services Revenue Fund | \$43,024,393 (\$7,801,045) |
| \$57,531,459 | \$59,486,606 | \$50,825,438 | TOTAL EXPENSES | \$43,024,393 (\$7,801,045) |

| FY21 | FY22 | FY23 | AUTHORIZED POSITION COUNT | FY24 | VARIANCE FY24-FY23 |
|--------|------|--------|---------------------------|--------|-----------------------|
| 472.34 | - | 486.90 | Full Time Equivalent | 382.60 | (104.30) |



FY24 OPERATING BUDGET HIGHLIGHTS

Department Of Public Works

Solid Waste Services Revenue Fund

| EXPENDITURES AND APPROPRIATIONS | VARIANCE (24-23) | EXPLANATION |
|---|-----------------------|--|
| PERSONNEL | | |
| Salaries, Regular | (\$7,748,347) | Decrease based on actual/projected staffing levels. This line also includes a 2.5% Cost of Living Adjustment (COLA) as per Mayoral Priority for A City of Opportunity for All. |
| Salaries, Perm Part-Time | - | |
| Salaries, Sworn | - | |
| Salaries, Extra Help | - | |
| Salaries, Extra Help-Sworn | - | |
| Overtime | (\$1,218,616) | Decrease to properly align the budget based on anticipated operational activity. |
| Pen Cont Fire Pen Fd | - | |
| Pen Cont Police Pen Fd | - | |
| Pen Cont Gen Emp Pen Fd | (\$926,721) | Decrease based on preliminary estimated pension costs. |
| Defined Contribution | (\$17,916) | Decrease based on preliminary estimated pension costs. |
| Workers' Compensation | (\$1,087,789) | Decrease based on anticipated Workers' Compensation expenses. |
| Other Personnel Costs | (\$837,560) | Decrease to properly align the budget based on preliminary estimated healthcare costs. This line includes Group Life and Medicare Contributions. |
| TOTAL PERSONNEL | (\$11,836,949) | |
| OTHER EXPENSES | | |
| Purchased / Contracted Services | \$4,700,770 | Increase to properly align contractual and operational expenses based on anticipated contractual obligations. |
| Supplies | - | |
| Capital Outlays | \$1,111,872 | Increase to properly align the budget based on anticipated capital related expenses. |
| Interfund / Interdepartmental Charges | (\$2,064,090) | Decrease to properly align the budget based on anticipated usage of motor/fuel and repair/maintenance expenses. |
| Other Costs | - | |
| Debt Service | - | |
| Conversion / Summary | - | |
| Other Financing Uses | \$287,352 | Increase to properly align the budget to account for costs associated with GMA lease payments. |
| TOTAL OTHER EXPENSES | \$4,035,904 | |
| TOTAL PERSONNEL AND OTHER EXPENSES | (\$7,801,045) | |

| FUND | VARIANCE (24-23) | EXPLANATION |
|-----------------------------------|----------------------|-------------|
| Solid Waste Services Revenue Fund | (\$7,801,045) | |
| TOTAL EXPENSES | (\$7,801,045) | |

| AUTHORIZED POSITION COUNT | VARIANCE (24-23) | EXPLANATION |
|---------------------------|------------------|--|
| Full Time Equivalent | (104.30) | Decrease due to reallocation of personnel to the General Fund. |



FY24 OPERATING BUDGET HIGHLIGHTS
Department Of Public Works
Water & Wastewater Revenue Fund

| FY21 ACTUAL EXPENDITURES | FY22 ACTUAL EXPENDITURES | FY23 ADOPTED | EXPENDITURES AND APPROPRIATIONS | FY24 BUDGET | VARIANCE FY24-FY23 |
|-----------------------------|-----------------------------|--------------------|---|------------------|-----------------------|
| | | | <i>PERSONNEL</i> | | |
| \$317,818 | \$351,877 | \$421,182 | Salaries, Regular | \$293,334 | (\$127,848) |
| - | - | - | Salaries, Perm Part-Time | - | - |
| - | - | - | Salaries, Sworn | - | - |
| - | - | - | Salaries, Extra Help | - | - |
| - | - | - | Salaries, Extra Help-Sworn | - | - |
| \$26,580 | \$47,031 | \$67,047 | Overtime | \$67,047 | - |
| - | - | - | Pen Cont Fire Pen Fd | - | - |
| - | - | - | Pen Cont Police Pen Fd | - | - |
| \$94,609 | \$101,592 | \$116,304 | Pen Cont Gen Emp Pen Fd | \$71,376 | (\$44,928) |
| \$8,113 | \$7,695 | \$10,980 | Defined Contribution | \$7,008 | (\$3,972) |
| \$23,887 | \$32,256 | \$75,599 | Workers' Compensation | \$75,599 | - |
| \$182,345 | \$101,174 | \$210,106 | Other Personnel Costs | \$208,366 | (\$1,740) |
| \$653,352 | \$641,625 | \$901,218 | <i>TOTAL PERSONNEL</i> | \$722,730 | (\$178,488) |
| | | | <i>OTHER EXPENSES</i> | | |
| - | - | \$188,060 | Purchased / Contracted Services | \$188,060 | - |
| - | \$5,057 | \$25,000 | Supplies | \$25,000 | - |
| - | - | - | Capital Outlays | - | - |
| - | - | - | Interfund / Interdepartmental Charges | - | - |
| \$360 | \$408 | - | Other Costs | - | - |
| - | - | - | Debt Service | - | - |
| - | - | - | Conversion / Summary | - | - |
| - | - | - | Other Financing Uses | - | - |
| \$360 | \$5,465 | \$213,060 | <i>TOTAL OTHER EXPENSES</i> | \$213,060 | - |
| \$653,712 | \$647,090 | \$1,114,278 | TOTAL PERSONNEL AND OTHER EXPENSES | \$935,790 | (\$178,488) |

| FY21 ACTUAL EXPENDITURES | FY22 ACTUAL EXPENDITURES | FY23 ADOPTED | FUND | FY24 BUDGET | VARIANCE FY24-FY23 |
|-----------------------------|-----------------------------|--------------------|---------------------------------|------------------|-----------------------|
| \$653,712 | \$647,090 | \$1,114,278 | Water & Wastewater Revenue Fund | \$935,790 | (\$178,488) |
| \$653,712 | \$647,090 | \$1,114,278 | TOTAL EXPENSES | \$935,790 | (\$178,488) |

| FY21 | FY22 | FY23 | AUTHORIZED POSITION COUNT | FY24 | VARIANCE FY24-FY23 |
|-------|------|-------|---------------------------|-------|-----------------------|
| 12.00 | - | 12.00 | Full Time Equivalent | 12.00 | - |



FY24 OPERATING BUDGET HIGHLIGHTS

Department Of Public Works

Water & Wastewater Revenue Fund

| EXPENDITURES AND APPROPRIATIONS | VARIANCE (24-23) | EXPLANATION |
|---|--------------------|--|
| <i>PERSONNEL</i> | | |
| Salaries, Regular | (\$127,848) | Decrease based on actual/projected staffing levels. This line also includes a 2.5% Cost of Living Adjustment (COLA) as per Mayoral Priority for A City of Opportunity for All. |
| Salaries, Perm Part-Time | - | |
| Salaries, Sworn | - | |
| Salaries, Extra Help | - | |
| Salaries, Extra Help-Sworn | - | |
| Overtime | - | |
| Pen Cont Fire Pen Fd | - | |
| Pen Cont Police Pen Fd | - | |
| Pen Cont Gen Emp Pen Fd | (\$44,928) | Decrease based on preliminary estimated pension costs. |
| Defined Contribution | (\$3,972) | Decrease based on preliminary estimated pension costs. |
| Workers' Compensation | - | |
| Other Personnel Costs | (\$1,740) | Decrease to properly align the budget based on preliminary healthcare costs. This line also includes Group Life and Medicare Contributions. |
| TOTAL PERSONNEL | (\$178,488) | |
| <i>OTHER EXPENSES</i> | | |
| Purchased / Contracted Services | - | |
| Supplies | - | |
| Capital Outlays | - | |
| Interfund / Interdepartmental Charges | - | |
| Other Costs | - | |
| Debt Service | - | |
| Conversion / Summary | - | |
| Other Financing Uses | - | |
| TOTAL OTHER EXPENSES | - | |
| TOTAL PERSONNEL AND OTHER EXPENSES | (\$178,488) | |

| FUND | VARIANCE (24-23) | EXPLANATION |
|---------------------------------|--------------------|-------------|
| Water & Wastewater Revenue Fund | (\$178,488) | |
| TOTAL EXPENSES | (\$178,488) | |

| AUTHORIZED POSITION COUNT | VARIANCE (24-23) | EXPLANATION |
|---------------------------|------------------|-------------|
| Full Time Equivalent | - | |



FY24 OPERATING BUDGET HIGHLIGHTS
Department Of Public Works
Fleet Service Fund

| FY21 ACTUAL EXPENDITURES | FY22 ACTUAL EXPENDITURES | FY23 ADOPTED | FY24 BUDGET | VARIANCE FY24-FY23 |
|-----------------------------|-----------------------------|---------------------|--|-----------------------|
| | | | EXPENDITURES AND APPROPRIATIONS | |
| | | | <i>PERSONNEL</i> | |
| \$6,188,540 | \$6,440,700 | \$6,785,055 | \$6,792,132 | \$7,077 |
| - | - | - | - | - |
| - | - | - | - | - |
| \$37,729 | \$44,292 | - | - | - |
| - | - | - | - | - |
| \$366,601 | \$702,724 | \$333,320 | \$533,923 | \$200,603 |
| - | - | - | - | - |
| - | - | - | - | - |
| \$1,654,005 | \$1,651,884 | \$1,621,020 | \$1,344,696 | (\$276,324) |
| \$187,343 | \$196,914 | \$193,680 | \$160,164 | (\$33,516) |
| \$124,702 | \$265,199 | \$107,578 | \$107,578 | - |
| \$2,968,333 | \$1,844,570 | \$1,451,442 | \$1,406,922 | (\$44,520) |
| \$11,527,253 | \$11,146,283 | \$10,492,095 | \$10,345,415 | (\$146,680) |
| | | | <i>OTHER EXPENSES</i> | |
| \$6,290,169 | \$7,689,834 | \$6,340,791 | \$5,626,896 | (\$713,895) |
| \$10,302,687 | \$13,143,463 | \$13,507,975 | \$12,936,788 | (\$571,187) |
| \$2,396 | \$104,128 | \$145,496 | \$850,442 | \$704,946 |
| \$426,140 | \$289,546 | \$484,314 | \$396,000 | (\$88,314) |
| \$1,431 | \$1,507 | \$1,200 | \$1,617 | \$417 |
| - | - | - | - | - |
| - | - | - | - | - |
| \$1,955,748 | - | - | - | - |
| \$18,978,571 | \$21,228,478 | \$20,479,776 | \$19,811,743 | (\$668,033) |
| \$30,505,824 | \$32,374,760 | \$30,971,871 | \$30,157,158 | (\$814,713) |

| FY21 ACTUAL EXPENDITURES | FY22 ACTUAL EXPENDITURES | FY23 ADOPTED | FY24 BUDGET | VARIANCE FY24-FY23 |
|-----------------------------|-----------------------------|---------------------|--|-----------------------|
| | | | EXPENDITURES AND APPROPRIATIONS | |
| | | | FUND | |
| \$30,505,824 | \$32,374,760 | \$30,971,871 | \$30,157,158 | (\$814,713) |
| \$30,505,824 | \$32,374,760 | \$30,971,871 | \$30,157,158 | (\$814,713) |

| FY21 | FY22 | FY23 | FY24 | VARIANCE FY24-FY23 |
|--------|------|--------|----------------------------------|-----------------------|
| | | | AUTHORIZED POSITION COUNT | |
| 173.49 | - | 180.40 | 180.40 | - |



FY24 OPERATING BUDGET HIGHLIGHTS

Department Of Public Works

Fleet Service Fund

| EXPENDITURES AND APPROPRIATIONS | VARIANCE (24-23) | EXPLANATION |
|---|--------------------|--|
| PERSONNEL | | |
| Salaries, Regular | \$7,077 | Increase based on actual/projected staffing levels. This line also includes a 2.5% Cost of Living Adjustment (COLA) as per Mayoral Priority for a City of Opportunity for All. |
| Salaries, Perm Part-Time | - | |
| Salaries, Sworn | - | |
| Salaries, Extra Help | - | |
| Salaries, Extra Help-Sworn | - | |
| Overtime | \$200,603 | Increase to properly align the budget based on anticipated operational activity. |
| Pen Cont Fire Pen Fd | - | |
| Pen Cont Police Pen Fd | - | |
| Pen Cont Gen Emp Pen Fd | (\$276,324) | Decrease based on preliminary estimated pension costs. |
| Defined Contribution | (\$33,516) | Decrease based on preliminary estimated pension costs. |
| Workers' Compensation | - | |
| Other Personnel Costs | (\$44,520) | Decrease to properly align the budget based on preliminary estimated healthcare costs. This line includes Group Life and Medicare Contributions. |
| TOTAL PERSONNEL | (\$146,680) | |
| OTHER EXPENSES | | |
| Purchased / Contracted Services | (\$713,895) | Decrease to properly align the budget for contractual and operational expenses based on anticipated contractual obligations.. |
| Supplies | (\$571,187) | Decrease to properly align the budget based on increase impacting utility cost as well as anticipated consumption rate. This line also includes cost associated with Consumable/Non-consumable supplies. |
| Capital Outlays | \$704,946 | Increase to properly align the budget based on anticipated capital related expenses. This line also includes costs associated with equipment and vehicle purchases. |
| Interfund / Interdepartmental Charges | (\$88,314) | Decrease to properly align the budget based on anticipated usage of motor/fuel and repair/maintenance expenses. |
| Other Costs | \$417 | |
| Debt Service | - | |
| Conversion / Summary | - | |
| Other Financing Uses | - | |
| TOTAL OTHER EXPENSES | (\$668,033) | |
| TOTAL PERSONNEL AND OTHER EXPENSES | (\$814,713) | |

| FUND | VARIANCE (24-23) | EXPLANATION |
|-----------------------|--------------------|-------------|
| Fleet Service Fund | (\$814,713) | |
| TOTAL EXPENSES | (\$814,713) | |

| AUTHORIZED POSITION COUNT | VARIANCE (24-23) | EXPLANATION |
|---------------------------|------------------|-------------|
| Full Time Equivalent | - | |



PARKS AND RECREATION

Mission Statement

To provide equitable access to outstanding recreational, natural, and cultural experiences that enhance the happiness, health, and well-being of all Atlantans.

Vision Statement

To make recreation and parks the heart and soul of Atlanta through a diverse, yet seamless and interconnected system of parks, recreation, and natural areas.

Core Functions

- Programs (for all ages and abilities in six core areas including youth development; senior programming; sports; fitness and wellness; arts, music and culture; outdoor adventure; and, community engagement)
- Maintenance (make parks & facilities safe, clean, and inviting)
- Planning and Community Engagement
- Park Safety Initiatives
- Park access, acquisition, preservation

Summary of Operations

Collectively, the City of Atlanta's Department of Parks and Recreation (DPR) manages and operates 562,277 square feet of indoor recreation space and 4,476 acres of parkland (6.4% of the City's land) inside the city limits along with 209 acres at Lake Allatoona.

The Department of Parks and Recreation inventory includes 380 parks, 27 recreation centers encompassing 153 playgrounds, 21 pools, 8 splashpads, 95 basketball courts, 168 fields, 8 dog parks, 2 skateparks, 171 tennis courts, 16 gymnasiums, 21 community gardens, 4 golf courses (3 18-hole, 1 9-hole, 1 historic cemetery, 144 pavilions, 2 nature centers, 114 miles of trails, 5 sand volleyball courts, 64 diamond fields, 1 sports complex, 5 tennis centers, 9 mini soccer pitches, and 4 natatoriums. . to include the Lake Allatoona Resident Camp, John A. White Junior Golf

Course, and operational maintenance of the popular Atlanta Beltline.

Divisions/Offices Descriptions

The Office of Parks is responsible for providing basic maintenance services to all the parks and facilities in its inventory with an emphasis on health and safety. Park arborists and forestry crews are responsible for street trees on 1,724 linear miles of right-of-way.

The Office of Recreation is responsible for providing quality recreational services and programs through the implementation of balanced, enjoyable, and affordable activities.

The Office of Park Design is responsible for providing park and facility planning, acquisitions, project management, design and construction of capital projects, grants management, departmental GIS coverage, and serving as a liaison with partners such as the Atlanta Beltline, Inc.

Office of Financial Management is responsible for procurement, budget development, purchasing, financial planning and analysis, enterprise funds and trust funds, and grants.

The Management Services Office (MSO) is responsible for providing outstanding financial, human resources, performance management, and analytics, technology, contracting, marketing, and communications support to the Department.

Goals

Our goals represent the Department's commitment to continually improve the system and respond to the needs of the City of Atlanta in accordance with the 10-year comprehensive parks and recreation master plan - *Activate ATL*.

- Invest in Atlanta's parks and recreation assets. Strategically invest resources to improve the

quality, appearance, and experience of parks and recreation assets.

- Connect Atlanta’s parks and recreation resources. Connect residents and guests of the City of Atlanta to the offerings and opportunities of the parks and recreation system by facilitating a comprehensive network of parks and recreation services and programs, eliminating barriers to access, and producing greater awareness of parks and recreation resources.
- Grow the parks and recreation system. Increase publicly accessible parkland and parks and recreation resources to maintain, operate, and improve the parks and recreation system to keep pace with the City of Atlanta’s growth and development.

Action Items

The actions are specific strategies to implement the mission, vision, and goals in accordance with the Masterplan and 2022-2026 Strategic Plan

- Improve the condition of our existing facilities and prioritize locations based on identified needs.
- Foster excellence in daily maintenance of parks and recreation facilities through investments in employees and training.
- Invest in programming opportunities that include diverse interests such as senior athletics, cooking and gardening classes, teen music programs, art programs, emerging sports, and high priority programs from Activate ATL survey results.
- Reimagine golf courses and tennis centers as welcoming places and increase / improve opportunities for other uses. Strive to deliver a best-in-class experience at tennis centers and golf courses.
- Invest in employees and partners to develop increased skills and customer service training to promote and encourage a career track based on continuous development, professionalism, equity, diversity, and inclusion.
- Invest in safety and security systems at recreation centers and parks through multiple

strategies including lighting, security cameras, and environmental design.

- Invest in natural areas in parks to include preserving and protecting natural resources (tree canopy and wildlife habitat), while encouraging visitation.
- Foster a system-wide, sustainable trail network to improve connectivity and wayfinding between parks and trails.
- Coordinate and collaborate with partners and vendors that offer unique services to youth, adults, and seniors.
- Identify opportunities to broaden environmental education program offerings and outreach to attract new visitors and inspire the next generation of park stewards.
- Provide meaningful recurring drop-in volunteer opportunities, furthering the work of Park Pride to foster connections between neighbors and parks and recreation facilities.
- Develop a robust communication strategy to inform and engage the community and connect / partner with other service providers.
- Strategically align youth programming services to fill gaps in the city with partner agency offerings to build pathways for teen development.
- Strategically acquire parkland and increase park land to ensure public parks and public open spaces are available and accessible for all.
- Ensure communities across the city have access to recreational facilities, amenities, and programs to promote social, multi-generational, and cross-cultural opportunities and interaction.
- Collaborate with partners to expand healthy food access through programming, green markets, community gardens, and urban food forests.
- Improve access to high quality outdoor park facilities to include athletic fields, courts, and picnic shelters in areas of demonstrated need.

- Ensure there is an appropriate allocation of DPR staff and resources to meet increased demands and expectations.

FY2023 Accomplishments

- Completed and approved 2022-2026 Strategic Plan.
- Received CAPRA accreditation by the National Recreation and Parks Association.
- Achieved Trees City USA Award for the 36th consecutive year and was named as one of the inaugural Tree City Worldwide Cities.
- According to the Trust for Public Land (TPL) 2022 ParkScore rankings, we jumped from #49 to #27 in the nation out of the 100 largest cities based on how we are meeting the needs of our community. New rankings to be announced summer 2023.
- Offered free admission to all guests at all City of Atlanta outdoor pools.
- Coordinated with APD on site reviews and security assessments across DPR's inventory and have worked to identify top areas of need. Additionally, work is underway to install cameras through funding identified in the MAF bond.
- The first Recapture Officer began with the Department January 2023.
- HappiFeet App continues to receive customer feedback and produced Activate ATL website and remains part of long-term strategy for customer feedback.
- DPR's social media presence has increased tremendously due to dedicated staff posting timely updates and information on a consistent basis.
- Since Activate ATL was finalized in June 2020, additional park acquisitions included Lower Paul Park (9 acres); Chattahoochee Brick (75.47 acres); Mattie Freeland Park (0.7 acres); and Southeast Land Trust (178.4 acres); thereby increasing the Department's acreage by 264 acres for a current total of 4,476 acres.
- Completed all Open Audit Recommendations via MissionMark
- Entered into a lease agreement with Historic Oakland Foundation for the development of the new Historic Oakland Cemetery visitors center
- Received GRPA District 7 Agency of the Year
- Finalized legislation to adjusting fee schedule in municode to reflect the current salary rate and fees language for parking attendants.

- Grant Park Awards –
 - United States Green Building Council (USGBC) – First and only project in the world to achieve Parksmart Bronze, LEED Silver and SITES Gold certifications.
 - USGBC Georgia 2022 Chrysalis Resiliency Award
 - Atlanta Urban Design Commission 2022 Sustainable Design Award
- Cook Park awards –
 - American Council of Engineering Companies (ACEC)
 - 2022 ACEC National Engineering Excellence Grand Award
 - Grand Design Award (best in nation)
 - Grand Prize Award (best in state)
 - Regional Excellence Award (best in region)
 - State Award (best project in 10 categories)
 - American Society of Civil Engineers (ASCE)
 - 2022 Innovation in Sustainable Engineering Award
 - Urban Land Institute (ULI)
 - 2022 Excellence in ULI Mission Advancement Award
- Design award dog park – Mozley Park
 - Atlanta Urban Design Commission 2022 Community Design Award
- Westside Park
 - Atlanta Urban Design Commission 2022 Resilient Infrastructure Design Award
 - the Sustainable SITES Initiative – SITES Silver Certification
- American Planning Association – Georgia Leadership in Equity, Diversity and Inclusion Award
- Midnight Basketball – launched three seasons of program, which included opportunities for youth 18-24 to participate in a positive basketball series, offering the audience community services, free resources and free food. Over 200 young people participated in the series.

Recreation Services

Out of School Time and Camp Best Friends

The Afterschool Program offered programming to 18 Centers of Hope locations during the 2022-2023 school year. The program served over 1100 youth across COH and PAL locations.

- The Afterschool Program was awarded Year 2 of 3 Boost Grant Funds with the continued purpose of broadening access for youth, reducing participation barriers, and improving the quality of summer enrichment.
- Camp Best Friends continues the "A Day at the Lake Experience" at our Lake Allatoona Camp Site for all CBF sites. Sites will continue to experience the outdoors through our inclusive programming.
- CBF served a total of 2,523 participants in the Summer of 2022. CBF 2023 will offer day camp programming at 24 sites including two partner sites (PAL) with a goal of 3000 participants and 150 teens.

Athletics

- There were 331 Youth Baseball Program participants in the 2022 season
- Track & Field Youth Program registration has exceeded the 2022 of 301 participants, to 310 registrations for 2023.
- 2022 Youth Basketball Program participants increased to 1,372 youth.
- 69 toddlers participated in the TOT Basketball Program
- The Dance Program increased from 51 registered participants in 2022 to 191 registered participants in 2023.
- Midnight Basketball was a success with 140 games played between 1,413 players and 29 teams in 2022 in Spring, Summer and Fall.
- Additional Athletic Stats for 2022 are as follow (if needed):
 - Youth Football 1135
 - Youth Cheer 368
 - TOT Flag Football 35
 - Architectural & Engineering Adult Basketball League 131
 - 35+ Adult Basketball League 70
 - 50+ Basketball League 67
 - Girls' Volleyball 61

TEEN Program

- Employed 165 teens in the Summer of 2022.
- Exceeded the goal of enrolling 125 teens, and to increase Teen enrollment by 95 with total enrolled of 220 in the Atlanta Teen Leaders Academy (ages 14-18) in 2022
- Reached the goal of 50 teens enrolled in the Atlanta Teen Leaders Jr. Academy (capacity was 50; ages 13-14)

- Launched the Atlanta Teen Leaders Girls Empowerment Academy for 25 girls ages 14-18
- 130 teens participated in the annual Atlanta Teen Leaders Summer Basketball League.
- Increased teen programming sites from 11 facilities to 12 with new location At-Promise
- Teens led efforts of providing Thanksgiving meals to 100 families.
- Teen program staff offered 12 Atlanta Teen Leaders Empowerment Sessions designed to inspire, expose, and educate teen participants and their parents.
- Reached the goal of 50 teens for Atlanta Teen Leaders Teen Week
- Sustained partnership with Atlanta Technical College Cosmetology Department, where barbers and nail technicians facilitated classes, teaching the basics of cosmetology with Atlanta Teen Leaders while providing free haircuts and manicures to afterschool participants bi-weekly.
- Took 25 Teens on a Footlocker shopping spree.
- 150 teens participated in the annual Atlanta Teen Leaders Spring Break Basketball Tournament.
- Two Atlanta Teen Leaders were selected to represent DPR on the At-Promise Youth Council.
- Atlanta Teen Leaders provided 16,500 volunteer hours.
- Teens were assigned to various recreation centers and departments to assist with recreation programming
- Established a partnership with HBUC (Historical Black University Creatives). The relationship provided an in-depth into the minds and workspace of some the world's greatest content creators.
- 8 Atlanta Teen Leaders Alumni are currently working for the Office of Recreation as full-time staff.

Hot Meal and Summer Food Programs

- Hot Meals Served (August 2021-May 2022) - 55,809
- Snacks Services (August 2021-May 2022) - 55,452.
- The Office of Recreation provided meals to 30 locations during the Summer Food Program 2022.
- Served a total of 29,647 Breakfast during summer 2022.

- Served 32,695 Lunch meals during summer 2022.

Aquatics

- Aquatics divisions started The Learn to Swim program back in fall season in October of 2022, at all 4 Natatoriums.
- Lifeguard Training Program was implemented to help bring in and recruit new lifeguards and aquatics personnel. This program will run for 7 months each year.
- Lap swimming COVID-19 guidelines were lifted, and pre-COVID-19 guidelines were re-instated.
- Aquatics are now managing all outdoor pools to provide proper and professional management of the City of Atlanta pools.

Golf

- The City of Atlanta Golf Courses continued to provide residents and visitors with great experiences at the City's golf courses with FY22 rounds totaling 165,552 (July 2021-June 2022)
- Hosted Mayor's Cup at Browns Mill Golf Course
- Cart path and parking lot renovation and bunker renovation at Browns Mill
- Rebuilt restroom facilities at Browns Mill Golf Course
- Cart path renovation underway at Chastain Park Golf Course

Warming Shelters

- Worked closely with the Office of Human Services to activate Emergency Warming Centers during inclement weather events as needed.
- Partnered with Georgia Department of Behavioral Health on the Sources of Strength program to assist teens with responding to the opioid epidemic.
- Re-opened Thomasville Recreation Center in partnership with Police Athletic League.

Tennis

- Reservations for the Calendar Year 2022 Tennis Reservations Completed (Jan 2022 - Dec 2022) were 32,329.
- Refreshed all COA Tennis Centers with various upgrades throughout the year to include new furniture, court resurfacing, new carpeting and more.

- Introduced monthly newsletter called Open Court that provides readers with tennis stories, timely updates and information on progress.
- Introduced new reservations system called Playbypoint .
- Sent out a public survey which received over 700 responses and provided information on the tennis operations and management.
- Operational plan for tennis was completed.

Park Operations

- In partnership with Chattahoochee Riverkeeper and Department of Watershed Management, continue to manage trash traps along Proctor Creek.
- Despite COVID-19, all Park essential services stayed on track, including the 10-day mowing cycle, 7-day garbage cycle, along with other operations to include trimming, blowing, litter and limb pick-up, electrical, HVAC and roofing, plumbing and carpentry.
- Contracted with Trees Atlanta to provide Atlantans with education and outreach programming.
- Planted four hundred (400) 7-gallon trees, two thousand (2,000) 15-gallon trees, and four hundred (400) 30-gallon or 1.5-inch caliper trees under Trees Atlanta's NeighborWoods program. The total count for community-based forestry plantings is 2800 trees.

Planning & Design

- Completed Park Pride Lower Paul Avenue Vision Plan and currently working with Par Pride on Vision Plans for Four Corners Park and Falling Water (park in holding)
- Continuing to engage with the Department of Watershed Management in efforts for green infrastructure installation at West Manor Park, Grove Park, and Pittman Park. –
- Collaborated with the Department of City Planning to acquire South East Trust (final name tbd) Nature Preserve Nature Preserve comprised of 178.4 acres.
- The Department of Parks and Recreation has 71 projects identified (51 Horizontal and 20 Vertical) totaling \$146,425,000 for the following:
 - Existing Facility Improvements
 - Neighborhood Park Projects
 - ADA Improvements

- Cameras in Parks
 - Land Acquisition
 - Major Facility Renovations
 - New Facilities, and
 - Construction Ready Projects
- Participated in Mayor's Thriving Neighborhoods Initiative and the Neighborhood Summit to improve services equitably.
 - Collaborated to increase available greenspace in the city with APA and the Children and Nature Network's Green Schoolyards Initiative
 - Launched the Equity Data Tool allowing DPR to use data-driven mapping to evaluate the needs and help guide equitable prioritization of capital investment and improvements across the City's parks and recreation system.
 - Renovated Oakland Cemetery Belltower in partnership with the Oakland Cemetery Foundation.
 - Phase 2 of Westside Beltline Connector Trail Extension is still underway.
 - Currently constructing improvements for the building at Knight Park through a partnership with Park Pride.
 - Chastain Park underway and Tup Holmes is to be scheduled

FY2024 Tasks

Tasks describe basic components required to fulfill each Action Item.

Recreation Services

- Work with Atlanta Public Schools to develop a working relationship that better leverages both organizations' facilities and coordinates programming opportunities and access to facilities.
- Identified locations for E-sports and once labs created, team will determine appropriate and finalize.
- Complete operational plan at Lang Carson and currently have license agreements in place; move toward legislative agreements with Reimagine, RRC, CT Vivian Institute, and Reynoldstown Civic Improvement League.
- Continue to ensure computer labs are fully functional at recreation centers

Afterschool Program Goals

- The Afterschool program has returned to full current capacity across 18 Centers of Hopes.

- The Afterschool program will improve technology labs across all Centers of Hope programming sites by replacing inoperable equipment with new equipment.
- Increase the number of School Break Camps.

SENIOR PROGRAMMING

- Senior programming returned Fall 2022 and offers a variety of programs including: exercise, early Morning walking programs, exercise, line dancing and ballroom dancing programs
- Provide Senior educational workshops and learning expos and computer program classes and nutritional program offerings
- Have more inclusive senior participants for the Senior Olympics to include low impact categories like Shuffleboard
- Offer Seniors 4 Summer CBF sites @ Old Adamsville, Orange, C. A. Scott, and Langford Recreation Centers
- Return to Prime-Time Programming Block Party at William Walker Recreation Center (expense paid through volunteer Insurance vendor)
- Partnership with Atlanta Fire Department for routine wellness checks
- Continue to engage Senior Programming Partnership Opportunities

ATHLETICS

- Expand Athletic Programming (to more community facilities through-out Atlanta)
- Integrate the City of Atlanta golf courses into youth development programs and outreach.

HOT MEALS

- Continue to serve hot meals and snacks to school aged participants to ensure children are fed at least one hot meal every weekday.

TEENS

- Establish new partnerships for Atlanta Teen Leaders; Workforce Development and Job Placement; Colleges and Universities; Mental Health; Entrepreneurship; Financial Literacy
- Develop Atlanta Teen Leaders Summer Girls Empowerment Academy
- Lead the efforts to identify Recreation Center for Teens

SUMMER FOOD

- Expanding site capacity to reach more youth in the meal program.

- Working to partner with more community partners as we plan to increase the number of kids we are feeding as a Sponsor.
- Continuing current relationship with partners and sponsors to residents throughout the City of Atlanta.
- Continuing to market and advertise the meal program as we plan to reach new participants and expand our community efforts.
- Reach more children through the Mobile Feeding Program. The bus will allow us to service children within the community and establish a presence within the community, to let them know about services that are available to them, help alleviate summer hunger and offer summer meals in Atlanta in a way that has never been done before.

Planning & Design

- Prioritize and implement voter approved 2022 Infrastructure Bond & TSPLOST 2.0 projects in coordination with other city departments.
- Strategy created and planning has taken place for the MAF bond projects.
- Participate in Atlanta Community Schoolyards to Parkgrounds Initiative.
- Recapture program APD
- Community engagement, planning, and visioning for West Cascade Park (Danforth Road) is currently underway. Execute legislation to approve West Cascade Park master plan. Phase 1 improvements expected to be completed during FY 23 and include trail, art installation, and playground.
- Reconnected with NPUs
- Play a part in city-wide development of Chattahoochee Brick Company site. -
- Submit CDBG projects to include ADA transition plan projects and playground improvements.
- Participate in the Mayor's Greenspace Advisory Council Agenda in collaboration with Park Pride to move forward *Activate ATL* action items
- Engage Park Pride in the CDIA Community Matching Grant Program.
- Resolve LWCF Compliance at Cleveland Park and North Camp Creek Parkway Nature Preserve.
- Work with the Office of Sustainability, DEAM, and DWM to explore energy conservation projects to include improving relationship with Solar Atlanta.

- Cooperate with Atlanta Braves Foundation to improve Southside Sports Complex.
- Continue to collaborate with the Atlanta Fulton County Recreation Authority to move forward with an RFP for the restaurant at Grant Park Gateway.
- In coordination with the Department of City Planning and other regional partners, participate in the development of the Chattahoochee Riverlands plan,
- Complete ADA Transition Plan. To date, 93% violations addressed.
- Coordinate with Atlanta Beltline on the SW Atlanta Beltline Connector Trail in collaboration with PATH Foundation.
- Complete Phase 1 improvements at the Cascade Springs Nature Preserve
- Create a citywide trail master plan.
- Complete the Proctor Creek Greenway from Westside Park to the Chattahoochee River.

Park Operations

- Continue implementation of various staff training programs.
- Prepare succession plan in Parks Division.
- Finalize Forestry Compensation Study
- Many of these parks will come to the end of the warranty period next year and the team is in process to develop operations, maintenance, and programming plan for Cook Park, Westside Park, Grant Park Gateway, Indian Creek Park, and Lake Charlotte.
- Deliver a best-in-class golf experience by optimizing staff levels to meet operational and customer needs, purchasing new equipment, and secure services to produce youth and senior programming at facilities.
- Finalize the golf enterprise analysis and business plan for golf operations. Incorporate green infrastructure in the scoping and implementation of park planning and construction projects in partnership with the Department of Watershed Management.
- Make strategic park land acquisitions to connect trails, parks, greenspace, and communities in accordance with the 2030 Project Greenspace plan and Activate ATL comprehensive master plan.
- Continue collaboration with Atlanta Police Department to implement general safety and security planning to include site assessments, installation of security cameras, improved lighting, and landscaping.

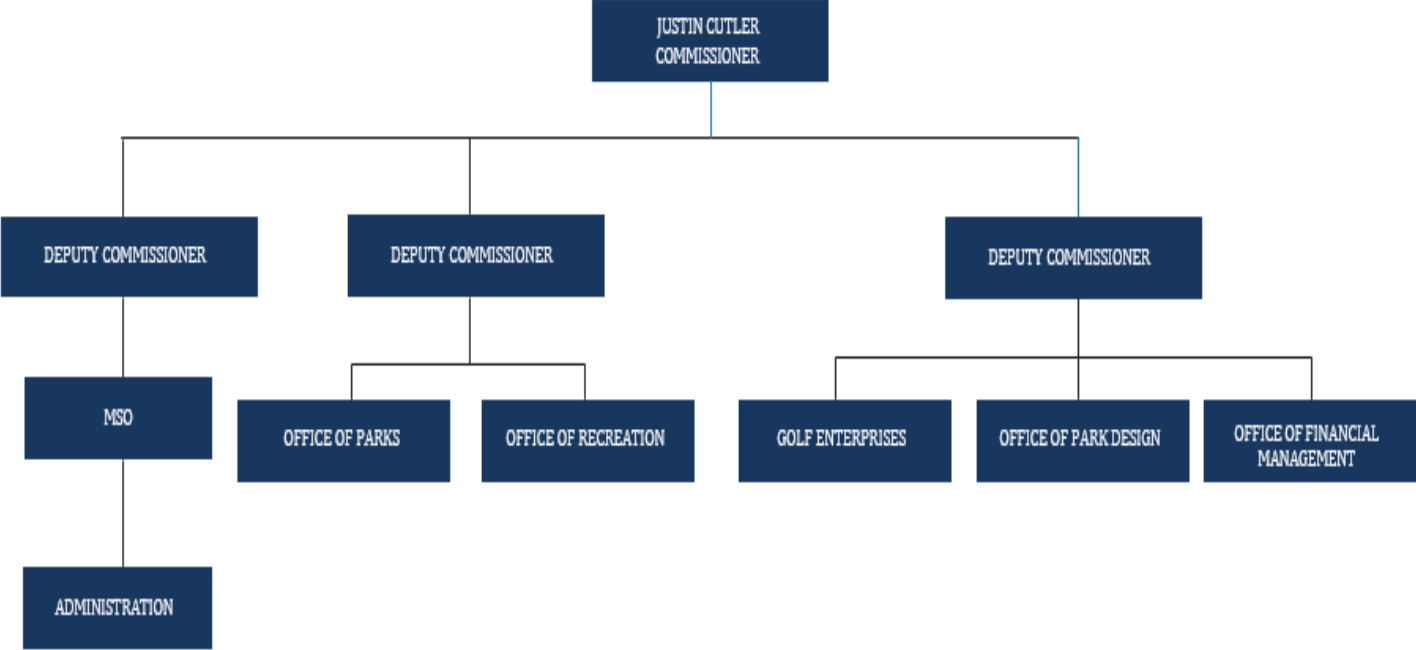
- Focus on hiring additional Recapture Officers to join the Department.

Administrative Services

- Finalize legislative action for the Atlanta Beltline Trail lease agreement.
- Finalize MOU agreement and Operating Agreement with the Piedmont Park Conservancy
- Formalize Sponsorship Program
- Continue phased improvements to recreation center fitness equipment, weight rooms, and game rooms.
- Improving internal operations including revamping special projects and communications teams to enhance departmental performance.
- Implement communications and marketing plan to create strong communication channels through newsletters, social media, website, flyers and more.
- Submitted for the National Gold Medal Award through the American Academy for Park and Recreation Administration in partnership with the National Recreation and Park Association.

ORGANIZATIONAL CHART

PARKS AND RECREATION



PERFORMANCE METRICS

PARKS AND RECREATION

| PERFORMANCE MEASURE | FY2021 ACTUAL | FY2022 ACTUAL | FY2023 TARGET | FY2024 TARGET |
|---|------------------|------------------|------------------|------------------|
| <i>Office of Recreation</i> | | | | |
| <i>A City of Opportunity for All</i> | | | | |
| Total Number Enrolled in COH Afterschool Program | 293 | 1,071 | 2,000 | 2,000 |
| Total Number Enrolled in Camp Best Friends | 982 | 2,523 | 3,000 | 3,000 |
| Total Number Enrolled in Athletic Programming | 242 | 3,036 | 3,000 | 3,000 |
| Total Youth COH Attendance | 20,002 | 67,628 | 195,000 | 195,000 |
| <i>Effective and Ethical Government</i> | | | | |
| Total recreation revenue collected | \$83,488 | \$556,208 | \$1,850,000 | \$1,850,000 |
| <i>Office of Parks</i> | | | | |
| <i>Effective and Ethical Government</i> | | | | |
| Percentage of mulching/mowing completed on schedule | 87% | 72% | 95% | 90%* |
| Percentage of litter/limb removal completed on schedule | 77% | 82% | 95% | 85% |
| Percentage of park garbage cans collected on schedule | 89% | 86% | 100% | 100% |
| Percentage of park trimming and blowing completed on schedule | 76% | 77% | 80% | 90%* |
| Percentage of Arborist Inspections completed within schedule | 86% | 93% | 85% | 85% |
| <i>Office of Parks Design</i> | | | | |
| <i>A City Built for the Future</i> | | | | |
| % of active capital projects on/ahead of schedule | 98% | 98% | 98% | 98% |
| % of capital projects closed on/ahead of schedule | 95% | 96% | 95% | 95% |
| % of active capital projects on/under budget | 98% | 98% | 98% | 98% |
| % of capital projects closed on/under budget | 90% | 97% | 95% | 95% |
| Total \$ value of ADA citations addressed | \$1,451,481 | \$950,000 | \$950,000 | \$950,000 |

2021 OFFICE OF RECREATION PERFORMANCE AFFECTED BY COVID-19 PANDEMIC AND CAPACITY LIMITS SET BY CDC GUIDELINES AND MAYOR'S PHASED RE-OPENING PLAN FOR THE CITY.

*** PREVENTATIVE MAINTENANCE TARGETS REFLECT IN-SEASON TARGETS (APRIL-OCTOBER); TARGETS REDUCED TO 50% IN OFF-SEASON.**



FY24 OPERATING BUDGET HIGHLIGHTS

Dept of Parks & Recreation

| FY21 ACTUAL EXPENDITURE | FY22 ACTUAL EXPENDITURE | FY23 ADOPTED | EXPENDITURES AND APPROPRIATIONS | FY24 BUDGET | VARIANCE FY24-FY23 |
|----------------------------|----------------------------|---------------------|---|---------------------|-----------------------|
| \$13,321,249 | \$15,311,925 | \$14,630,646 | Salaries, Regular | \$16,493,787 | \$1,863,141 |
| \$9,799 | \$64,609 | \$150,000 | Salaries, Perm Part-Time | \$150,000 | \$0 |
| \$0 | \$0 | - | Salaries, Sworn | - | - |
| \$1,328,244 | \$1,917,191 | \$1,544,000 | Salaries, Extra Help | \$1,544,000 | \$0 |
| \$268 | \$0 | - | Salaries, Extra Help-Sworn | - | - |
| \$484,223 | \$646,361 | \$659,424 | Overtime | \$659,424 | \$0 |
| - | - | - | Pen Cont Fire Pen Fd | - | - |
| - | - | - | Pen Cont Police Pen Fd | - | - |
| \$3,239,281 | \$3,668,039 | \$3,851,142 | Pen Cont Gen Emp Pen Fd | \$3,867,228 | \$16,086 |
| \$419,514 | \$478,233 | \$458,545 | Defined Contribution | \$504,463 | \$45,918 |
| \$297,969 | \$410,960 | \$596,692 | Workers' Compensation | \$596,692 | \$0 |
| \$5,926,427 | \$3,703,465 | \$4,615,824 | Other Personnel Costs | \$4,643,640 | \$27,816 |
| \$25,026,974 | \$26,200,783 | \$26,506,273 | TOTAL PERSONNEL | \$28,459,234 | \$1,952,961 |
| | | | OTHER EXPENSES | | |
| \$8,219,686 | \$8,105,586 | \$8,648,304 | Purchased / Contracted Services | \$8,719,154 | \$70,850 |
| \$5,136,432 | \$6,323,870 | \$5,450,567 | Supplies | \$6,268,905 | \$818,338 |
| \$148,519 | \$372,348 | \$190,000 | Capital Outlays | \$190,000 | \$0 |
| \$2,428,567 | \$2,383,089 | \$2,687,286 | Interfund / Interdepartmental Charges | \$2,776,653 | \$89,367 |
| \$17,061 | \$16,422 | - | Other Costs | - | - |
| \$0 | \$0 | - | Debt Service | - | - |
| - | - | - | Conversion / Summary | - | - |
| \$944,344 | \$945,406 | \$1,125,505 | Other Financing Uses | \$1,130,122 | \$4,617 |
| \$16,894,609 | \$18,146,721 | \$18,101,662 | TOTAL OTHER EXPENSES | \$19,084,834 | \$983,172 |
| \$41,921,583 | \$44,347,504 | \$44,607,935 | TOTAL PERSONNEL AND OTHER EXPENSES | \$47,544,068 | \$2,936,133 |

| FY21 ACTUAL EXPENDITURE | FY22 ACTUAL EXPENDITURE | FY23 ADOPTED | FUND | FY24 BUDGET | VARIANCE FY24-FY23 |
|----------------------------|----------------------------|---------------------|---------------------------------|---------------------|-----------------------|
| \$41,921,583 | \$44,347,504 | \$44,607,935 | General Fund | \$47,434,727 | \$2,826,792 |
| - | - | - | Water & Wastewater Revenue Fund | \$109,341 | \$109,341 |
| \$41,921,583 | \$44,347,504 | \$44,607,935 | TOTAL EXPENSES | \$47,544,068 | \$2,936,133 |

| FY21 | FY22 | FY23 | AUTHORIZED POSITION COUNT | FY24 | VARIANCE FY24-FY23 |
|--------|------|--------|---------------------------|--------|-----------------------|
| 459.00 | - | 459.00 | Full Time Equivalent | 455.00 | (4.00) |



FY24 OPERATING BUDGET HIGHLIGHTS
Dept of Parks & Recreation
General Fund

| FY21 ACTUAL EXPENDITURES | FY22 ACTUAL EXPENDITURES | FY23 ADOPTED | FY24 EXPENDITURES AND APPROPRIATIONS BUDGET | VARIANCE FY24-FY23 |
|-----------------------------|-----------------------------|---------------------|---|-----------------------|
| | | | <i>PERSONNEL</i> | |
| \$13,321,249 | \$15,311,925 | \$14,630,646 | Salaries, Regular | \$1,778,664 |
| \$9,799 | \$64,609 | \$150,000 | Salaries, Perm Part-Time | - |
| - | - | - | Salaries, Sworn | - |
| \$1,328,244 | \$1,917,191 | \$1,544,000 | Salaries, Extra Help | - |
| \$268 | - | - | Salaries, Extra Help-Sworn | - |
| \$484,223 | \$646,361 | \$659,424 | Overtime | - |
| - | - | - | Pen Cont Fire Pen Fd | - |
| - | - | - | Pen Cont Police Pen Fd | - |
| \$3,239,281 | \$3,668,039 | \$3,851,142 | Pen Cont Gen Emp Pen Fd | (\$4,470) |
| \$419,514 | \$478,233 | \$458,545 | Defined Contribution | \$42,978 |
| \$297,969 | \$410,960 | \$596,692 | Workers' Compensation | - |
| \$5,926,427 | \$3,703,465 | \$4,615,824 | Other Personnel Costs | \$26,448 |
| \$25,026,974 | \$26,200,783 | \$26,506,273 | TOTAL PERSONNEL | \$1,843,620 |
| | | | <i>OTHER EXPENSES</i> | |
| \$8,219,686 | \$8,105,586 | \$8,648,304 | Purchased / Contracted Services | \$70,850 |
| \$5,136,432 | \$6,323,870 | \$5,450,567 | Supplies | \$818,338 |
| \$148,519 | \$372,348 | \$190,000 | Capital Outlays | - |
| \$2,428,567 | \$2,383,089 | \$2,687,286 | Interfund / Interdepartmental Charges | \$89,367 |
| \$17,061 | \$16,422 | - | Other Costs | - |
| - | - | - | Debt Service | - |
| - | - | - | Conversion / Summary | - |
| \$944,344 | \$945,406 | \$1,125,505 | Other Financing Uses | \$4,617 |
| \$16,894,609 | \$18,146,721 | \$18,101,662 | TOTAL OTHER EXPENSES | \$983,172 |
| \$41,921,583 | \$44,347,504 | \$44,607,935 | TOTAL PERSONNEL AND OTHER EXPENSES | \$2,826,792 |

| FY21 ACTUAL EXPENDITURES | FY22 ACTUAL EXPENDITURES | FY23 ADOPTED | FY24 EXPENDITURES AND APPROPRIATIONS BUDGET | VARIANCE FY24-FY23 |
|-----------------------------|-----------------------------|---------------------|---|-----------------------|
| | | | FUND | |
| \$41,921,583 | \$44,347,504 | \$44,607,935 | General Fund | \$2,826,792 |
| \$41,921,583 | \$44,347,504 | \$44,607,935 | TOTAL EXPENSES | \$2,826,792 |

| FY21 | FY22 | FY23 | FY24 AUTHORIZED POSITION COUNT | VARIANCE FY24-FY23 |
|--------|------|--------|-----------------------------------|-----------------------|
| 451.00 | - | 459.00 | Full Time Equivalent | (5.00) |



FY24 OPERATING BUDGET HIGHLIGHTS

Dept of Parks & Recreation

General Fund

| EXPENDITURES AND APPROPRIATIONS | VARIANCE (24-23) | EXPLANATION |
|---|--------------------|--|
| <i>PERSONNEL</i> | | |
| Salaries, Regular | \$1,778,664 | Increase based on actual/projected staffing levels. This line also includes a 2.5% Cost of Living Adjustment (COLA) and additional funding to augment staffing capacity for various program |
| Salaries, Perm Part-Time | - | |
| Salaries, Sworn | - | |
| Salaries, Extra Help | - | |
| Salaries, Extra Help-Sworn | - | |
| Overtime | - | |
| Pen Cont Fire Pen Fd | - | |
| Pen Cont Police Pen Fd | - | |
| Pen Cont Gen Emp Pen Fd | (\$4,470) | Decrease based on preliminary estimated pension costs. |
| Defined Contribution | \$42,978 | Increase based on preliminary estimated pension costs. |
| Workers' Compensation | - | |
| Other Personnel Costs | \$26,448 | Increase to properly align the budget based on preliminary estimated healthcare costs. This line also includes Group Life and Medicare Contributions. |
| TOTAL PERSONNEL | \$1,843,620 | |
| <i>OTHER EXPENSES</i> | | |
| Purchased / Contracted Services | \$70,850 | Increase to properly align the budget for contractual obligation expenses. This line includes cost associated with investments in the network of parks, greenspace, and recreational center programming. |
| Supplies | \$818,338 | Increase to properly align the budget based on increase impacting utility cost (Electricity) as well as anticipated consumption rate. This line also includes cost associated with Consumable/Non-consumable supplies. |
| Capital Outlays | - | |
| Interfund / Interdepartmental Charges | \$89,367 | Increase to properly align the budget based on anticipated usage of motor/fuel and repair/maintenance expenses. |
| Other Costs | - | |
| Debt Service | - | |
| Conversion / Summary | - | |
| Other Financing Uses | \$4,617 | This line include costs associated with GMA lease payments. |
| TOTAL OTHER EXPENSES | \$983,172 | |
| TOTAL PERSONNEL AND OTHER EXPENSES | \$2,826,792 | |

| FUND | VARIANCE (24-23) | EXPLANATION |
|-----------------------|--------------------|-------------|
| General Fund | \$2,826,792 | |
| TOTAL EXPENSES | \$2,826,792 | |

| AUTHORIZED POSITION COUNT | VARIANCE (24-23) | EXPLANATION |
|---------------------------|------------------|--|
| Full Time Equivalent | (5.00) | Decrease based on actual staffing level. |



WATERSHED MANAGEMENT

Vision Statement

To distinguish ourselves as leaders in innovation, service and value

Mission Statement

- Deliver excellent customer service through a motivated, skilled, and empowered workforce.
- Ensure treatment and delivery of high-quality drinking water as well as collection and reclamation of wastewater to a high standard, while implementing innovative solutions for resource recovery
- Provide Sustainable stormwater management, integrated planning, and mitigation of the adverse impacts of flooding, while leveraging partnerships to protect, restore and enhance our watersheds.
- Build and sustain the capacity to be a strong partner in the resilience of our City.

Values

- Teamwork – focus our collective strengths.
- Integrity – adhere to high ethical standards, doing the right thing at the right time for the right reasons.
- Customer Centric – understand needs and deliver on our promises.
- Accountability – accept responsibility for our actions.
- Employee Commitment – value our employees as our most valuable resource.

Summary of Operations

The Department of Watershed Management provides high quality drinking water, wastewater, and stormwater services to residential, business, and wholesale customers at a fair reasonable cost while enhancing and protecting urban waterways and regional water resources.

The Department is comprised of the Commissioner's Office and six major offices:

Division/Offices Descriptions

The Commissioner's Office is responsible for overall management of the Department, including reliable production and supply of safe drinking water, collection and treatment of wastewater, protection of watersheds and natural systems, environmental and regulatory compliance, strategic planning and implementation, special initiatives, and long-term financial planning. The Commissioner's Office provides direct oversight of following divisions responsible for policy and intergovernmental affairs, communications and community relations, performance and accountability, safety, security, and emergency management, asset accountability management, human resources management, facilities management, procurement planning, and contract administration:

The Office of Water Treatment and Reclamation (OWTR) is responsible for drinking water production and wastewater treatment. Drinking water production includes the operation and maintenance of water supply intakes, two drinking water treatment plants¹, drinking water storage (both raw water and finished water), and pumping stations. Wastewater treatment includes the operation and maintenance of three permitted wastewater treatment (reclamation) facilities, six combined sewer (including water quality control) facilities, and sixteen sewage pumping stations. Operations include chemical, mechanical, and electrical systems and daily and monthly sampling and reporting. This Office leads our coordination for the North Area Water Treatment Plant that is operated and maintained under a separate contract and jointly owned with Fulton County.

The Office of Linear Infrastructure Operations (OLIO) is responsible for operating, maintaining, and repairing the City's 2,790 miles of water distribution lines; 2,150 miles of wastewater collection system

¹ Also, the City and Fulton County each own a 50% interest in the North Area Water Treatment Plant that is operated and maintained under a separate contract.

sewers, and system appurtenances, including maintaining system reliability and compliance. In the event of asset failure, OLIO provides rapid response to minimize impacts to the community and the environment. Operations include managing a work order system to schedule, track, and report on work in response to technical customer service requests and linear infrastructure emergency maintenance needs including water main breaks and sanitary sewer failures. The OLIO team also coordinates with the Department of Public Works to provide for cleaning and clearing the City's separate storm sewer system to prevent or relieve flooding.

The Office of Watershed Protection (OWP) has primary responsibility for oversight of the City's stormwater management program including Municipal Separate Storm Sewer System (MS4) permit compliance and other functions that support the improvement and protection of surface water quality in the City's waterways. This Division manages the Fats, Oils and Grease (FOG) program; Industrial Pretreatment Program; Site Development and Compliance Services (stormwater management, erosion and sediment control and site plan reviews); and Watershed Management (flow monitoring, water quality monitoring and stream walks). This Office serves as DWM's oversight of all compliance programs and related matters to ensure a comprehensive and cohesive approach for permit and regulatory compliance of our operations including monitoring, tracking and reporting measures. Watershed Protection is also engaged in regional planning coordination and implementation of programs targeted to protect and enhance water quality. This Office provides laboratory services through our EPA certified facility to test and monitor raw water, drinking water and wastewater quality on a continuous basis. Watershed Protection coordinates design, construction, operations, and maintenance of stormwater management facilities and systems including ecological enhancement and green infrastructure measures.

The Office of Engineering Services (OES) is responsible for development and implementation of water and wastewater masterplans that serve as a basis for the DWM's five-year Capital Improvement Program. The Office has oversight of the City's drinking water, wastewater, and combined sewer systems capital program implementation from planning and design through construction. This Team also provides project management support for implementation of capital projects for watershed protection, green infrastructure and stormwater management. In addition to capital program management, this Office is responsible for DWM's asset management program, water and sewer system reviews for development services, technical

support for the water and wastewater facilities and linear infrastructure operations.

The Office of Financial Administration (OFA) is responsible for all aspects of financial management, including financial planning and budgeting, reporting, payroll, accounts payable, capital management, the determination of rates, fees, and charges, inter-jurisdictional billing, accounting, collections, and tracking expenditures, as well as coordination with Treasury to manage bond issuance and debt service. DWM's cash management division is under the Office of Financial Administration as well as the sale of meters and the Department's affordability program, Care and Conserve.

The Office of Customer & Business Services (OCCBS) is responsible for customer service operations including customer relations, meter field operations, and billing services. DWM's new Customer Care Call Center handles incoming customer calls and addresses questions and issues relating to water accounts. Similarly, the Customer Assurance and Satisfaction Team (CAST) handles escalated service requests by interfacing with the customer and the appropriate office to assure that work tasks are completed, and the customer is satisfied with the resolution. This Office is also responsible for reviewing billing adjustment requests and any requests for scheduling a Water and Sewer Appeals Board hearing. New meter installations are performed are also performed by this office.

The Department has developed the following eight strategic priorities to serve as key drivers to achieve the goals and objectives of the utility. In addition, the priorities inform a course of action for disciplined decision making and implementation of critical programs and initiatives that shape the future of DWM:

Service Delivery - Goal Statement: Deliver highly effective customer service and outreach to all classes of customers using technology and proactive communication.

Infrastructure Reliability - Goal Statement: Plan for and sufficiently invest in our infrastructure assets to facilitate full compliance with regulatory requirements, including the public health needs of our stakeholders and protection of our environmental resources.

Workforce Development - Goal Statement: Build a pipeline of highly skilled workers and leverage the skills of current employees to meet our business demands and customer expectations.

Operational Efficiency - Goal Statement: Insure efficient delivery of core services to customers

through ongoing, timely, cost-effective, and sustainable improvements in all facets of operations.

Financial Resiliency - Goal Statement: Manage the full life-cycle costs of the utility; establishing and maintaining an effective balance between long-term debt, asset value, operating revenues, and operational and maintenance expenditures; resulting in predictable rates consistent with community and regulatory expectations to adequately invest in current and future needs.

Compliance - Goal Statement: Fulfill our compliance and resilience requirements by focusing on the triple bottom line of fiscal responsibility, environmental stewardship, and social betterment.

Smart Utility - Goal Statement: Leverage innovation, information technology, operational technology, and process technology to optimize the use and management of investment and human capital to improve financial, operational, and customer service performance and resiliency.

Safety and Security - Goal Statement: Develop, implement, and communicate comprehensive policies and processes aimed at protecting the health, well-being, and security of our employees, our assets, and the communities we serve; ensuring the effective management and continuity of generations in the face of vulnerabilities.

FY2023 Accomplishments

Service Delivery

- Delivered over \$150M in CIP projects and completed project and design management of 108 CIP projects.
- Executed all CIP projects using DWM's Project Delivery System governance program and e-Builder as the repository for all project data and reporting.
- Managed timely and accurate processing of municipal legislation to ensure continuous services are available to the Department. Assisted with moving a significant number of projects into construction to stay on target with Consent Decree and CIP projects deadlines.
- Continued expansion of WaterStat dashboard to include existing and updated service delivery metrics.
- Continued coordinated DWM Incident Management Team (IMT) operations during COVID-19 Pandemic.

Infrastructure Reliability

- Completed procurement and award of North Fork Storage Tank & Pump Station – Consent Decree Capacity Relief Project.
- Initiated construction for Upper Proctor Creek Sewer Capacity Relief Project Phases B & C in Historic Vine City. These projects are a continuation of Phase A to provide capacity relief to the combined sewer system as well as reduce localized flooding.
- Initiated construction for Sewer Group Four (SG4) Small Diameter Rehabilitation Contract A – to enhance flow capacity, reduce I/I, address structural defects identified via SSES.
- Continued inventory, condition assessment and as needed cleaning of stormwater structures across the City. Efforts projected to be completed by 2025.
- Initiated procurement for the Custer Ave. Multi-Benefit Capacity Relief Project to address localized flooding and sewer overflows within the Peoplestown Community.

Workforce Development

- Advanced initiatives to promote the current and future pipeline of Watershed talent.
- Developed and implemented plans to strengthen recruiting, build career paths, and address compensation, skill and communication gaps.
- Development and maintenance of an employee tracker to account for employee reporting status and amounts due for hazard pay.
- Continued to advance DWMs Talent Learning Management System – DWM University, which serves as a centralized hub to ensure a well-trained and skilled workforce to support operations.

Operational Efficiency

- Added new operational positions which increased our efficiency, shortened our response time to customers and decreased our reliance on Overtime and/or Contractors.
- Continued use of full online plan review process. This includes plan intake, review, and approval, payment collection, and all required meetings. The latter allowed for developers not located within Atlanta to be able to attend meetings that they may not have been able to do previously.
- Continued coordinated compliance with DWM Continuity of Operations Plans update for operational efficiency during Pandemic conditions.
- Completed 90% of all meter installs within SLA.

- Continued implementation of DWM Solar Program as part of the Renewable Energy Initiative at Utoy Creek Water Reclamation Center. Panels are scheduled to be installed at a total of six (6) DWM Facilities.

Financial Resiliency

- Continued to pursue state and federal funding sources including GEFA and WIFIA to fund priority CIP projects.
- Received GFOA award of Excellence in Financial Reporting for the tenth year in a row.
- Increased advocacy for stimulus funding to low-income water customers and the utility to address arrearages resulting from COVID. And worked with stakeholders to develop plan for distributing funding in a timely manner.
- Launched Flexible Levels, Options, & Affordable Terms (F.L.O.A.T) Initiative to provide a community-based access to engage with customers and address water account concerns.
- Increased current collection performance that will reduce write-offs, adjustments, and bad debt reserve levels.
- Expanded and enhanced Care and Conserve Program by participating in the Low-Income Household Water Assistance Program (LIHWAP) approved by Congress to provide financial relief to water and wastewater customers impacted by COVID-19. Expanded program now includes customer support for sewer back-ups, watermain breaks, and related damages.

Compliance

- Reduced water loss volume by 5%.
- Continued planning efforts to foster the Integrated Biosolids & Zero Waste Initiative.
- Maintained full compliance with Safe Drinking Water Act.
- Executed and ensured full compliance with current CSO permits.
- Continued implementation of strategies and processes to enable the City to complete its commitments under the First and Second Amended Consent Decrees within the current schedule.
- Reduced O&M cost for drinking water treated by 3%.

Digital Transformation

- Continued enhancements to Smart Utility Strategic Plan
- Completed the SCADA Master Plan and Implementation Guidance providing a roadmap that complements DWMs SMART Utility planning efforts.

- Continued SCADA stabilization and upgrades at Water Reclamation Centers and satellite facilities to assure system security.
- Continued integration efforts for Maximo Linear (which includes GIS integration) – to replace Hansen system.

Safety and Security

- Continued to adopt and implement security guidelines based on DHS guidelines.
- Continued emergency action plan training, and conduction drills/audits of process and procedures to ensure preparedness and response readiness.
- Within FY'23 Operational budget, OFM continued use of City-wide Contractors to deep clean and sanitize mission critical DWM facilities to create a safe work environment for team members during the COVID-19 Pandemic conditions.
- Continued to implement Temperature Screenings for DWM Mission Critical personnel at all DWM facilities, conducting over 200k YTD.

FY2024 Proposed Program Highlights

Service Delivery

- Implement improvements to address identified gaps in service delivery.
- Continue to expand customer engagement and feedback mechanisms.
- Continue to develop and implement customer contact center and efficient tools, as well as customer conveniences such as self-service options via web, mobile app, kiosk, and additional service locations.
- Continue centralizing procurement functions within DWM. Enhancing procurement planning, strategic sourcing, and contract administration to ensure best suppliers and goods at lowest cost of ownership.
- Continue expansion of service delivery metrics tracking to include administrative/supporting offices.

Infrastructure Reliability

- Optimize inventory of parts and equipment to complete preventive maintenance activities and to address emergency maintenance.
- Initiate construction for the North Fork Storage Tank & Pump Station – Consent Decree Capacity Relief Project
- Continue construction for Upper Proctor Creek – Phases B & C Capacity Relief Projects

- Initiate construction for Sewer Group Four (SG4) Sugar Creek Trunk Sewer Improvements Project - Consent Decree Capacity Relief Project
 - Continue construction for the Hemphill Pump Station Improvements Project.
 - Continue construction for Sewer Group Four (SG4) Small Diameter Rehabilitation Contract A and initiate construction for Contract B - to enhance flow capacity, reduce I/I, address structural defects identified via SSES.
 - Complete procurement and initiate construction for the Custer Ave. Multi-Benefit Capacity Relief Project to address localized flooding and sewer overflows within the Peopletown Community.
 - Commenced planning and implementation of measures at the Combined Sewer Control Facilities for enhanced capture of screenings and floatable materials before entering local creeks and streams.
 - Continue Sewer Cleaning Program efforts to complete cleaning on a 3.5-year schedule in lieu of a 5-year interval for sewers (<24 inches in diameter).
 - Complete procurement for Small Diameter Watermain Replacement contract to initiate the renewal/replacement of critical watermains pursuant to asset management approach.
- Partner with Atlanta Public Schools (APS) Skills Enhancement and Education Development (S.E.E.D) Program;
 - Partner with Wellspring Living's Women's Academy; and
 - Re-establish partnership Corrections Dept. for Preparing Adult Offenders through Treatment and Therapy (PAT3) Program.

Operational Efficiency

- Reduce the vacancy rate and time to fill by 30% and improve retention of talent by 10%.
- Continue to focus preventative maintenance within linear infrastructure and treatment facilities.
- Continue implementation of capital improvements that will result in reductions of operation and maintenance expenditures. (e.g., energy conservation projects)
- Consistently conduct performance reviews of key organizational areas and critical functions to identify key performance indicators (KPIs), assess performance, and recommend improvements.
- Increase internal performance metrics to 95%, and JD Powers satisfaction score improvement by 5%.
- Continued implementation of DWM Solar Program as part of the Renewable Energy Initiative at six facilities.

Workforce Development

- Continue to offer employee resources and support to achieve 100% of distribution or wastewater collections licensure compliance for crew supervisor level positions and above.
- Complete succession plans for all offices and streamline the on-boarding process for mission-critical positions.
- Reduce overtime Payments by creating additional positions and adding new outside/private contracts (as needed) to support operations, all without overall budget increase.
- Continue the successful solicitation of construction services for the Environmental Impact Bond (EIB) projects foster efforts for the City's first local workforce requirements/training in the community where the projects are located. Success can be used as a model to increase local jobs using CIP projects.
- Launch the following new programs/initiatives:
 - New OLIO Employee Orientation;
 - Heavy Equipment Operator Training;
 - Partner with Atlanta Technical College to develop pipeline of candidates interested in careers within the water industry;

Financial Resiliency

- Continue focus on receivables portfolio to expedite cash flow.
- Expand advocacy for obtaining Congressional, Army Corps of Engineers and Georgia Environmental Finance Authority (GEFA) support for water/wastewater infrastructure investment.
- Continue to enhance both Care and Conserve and Sr. Citizen Discount programs for possible expansion. Promote Low-Income Water Assistance Program (LIWAP).
- Complete comprehensive assessment of all departmental permit fees and proposed updates to existing and aged and new fees to ensure adequate revenue capture.
- Identify new revenue streams (biosolids, stormwater utility, monetizing data, grease recycling and cogen/receiving facilities).

Compliance

- Maintain full compliance with Safe Drinking Water Act.

- Execute and ensure full compliance with the new CSO permit requirements.
- Using an integrated planning approach, continue implementation of DWM's Green Infrastructure Strategic Action Plan, in close collaboration with the Clean Water Atlanta Consent Decree compliance program.
- Continue implementation strategies and processes that will enable the City to complete its commitments under the first amended consent decree within the current schedule.
- Continue planning and implementation of roadmap for Integrated Biosolids & Zero Waste Initiative.
- Initiate Lead & Copper Rule (LCRR) Service Line Inventory and Abatement program.

Digital Transformation

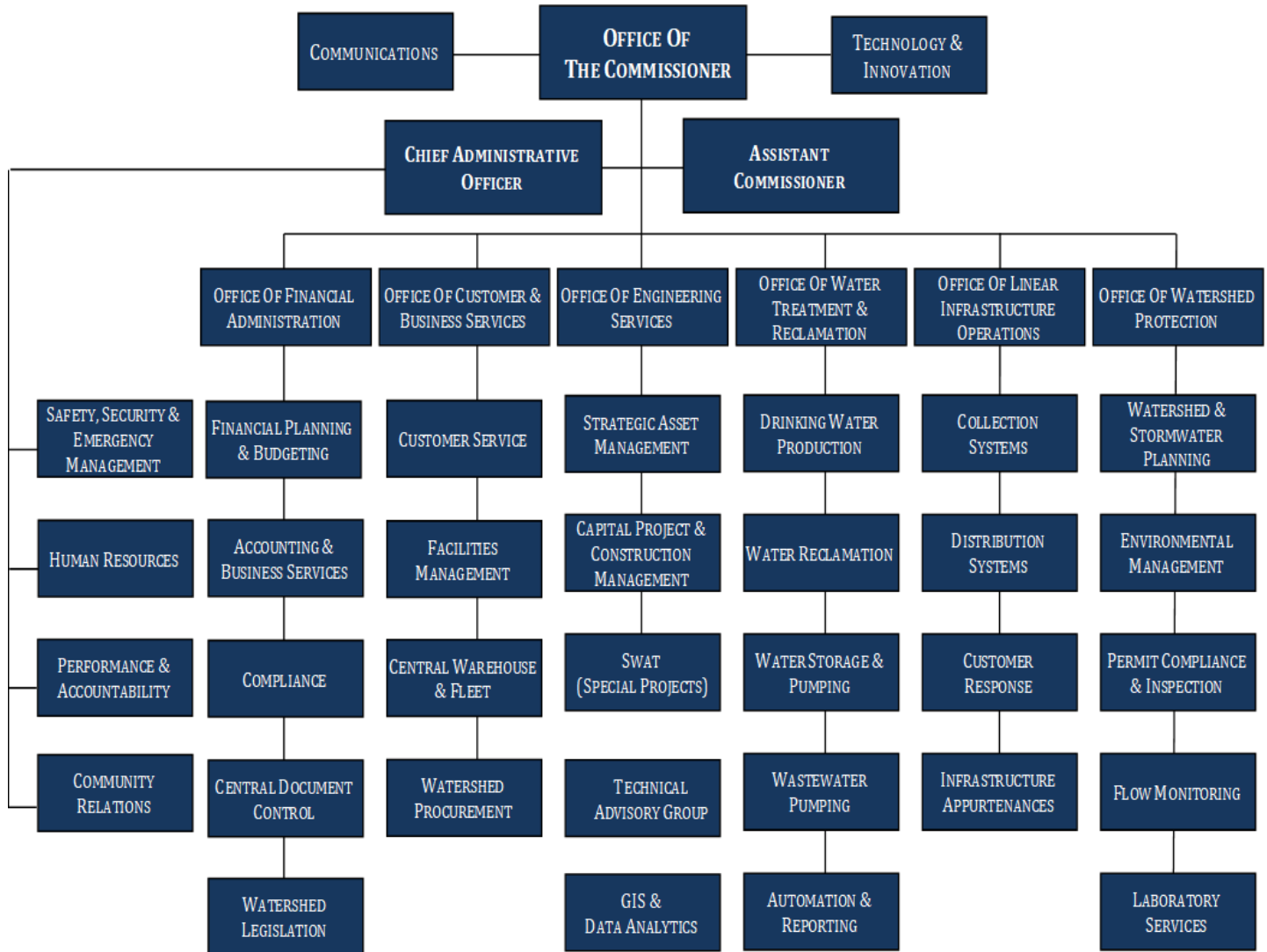
- Maximize usage of data analytics tool across all offices.
- Implement Automated Metering Infrastructure (AMI) & Automated valve pilot and foster implementation of smart technologies and infrastructure.
- Complete enQuesta upgrade to enhance billing system capabilities.
- Explore transition to more robust CMMS to foster departmental asset management objectives.

Safety and Security

- Continue to cultivate a culture of safety within the Department.
- Continue to expand the use of security cameras throughout the Department's identified locations.
- Complete the Upgrade to the Video Management Platform Software for the Security Operations Center.
- Increase the number of Safety Training Hours provided by 10%.
- Complete security fencing survey and upgrades

ORGANIZATIONAL CHART

WATERSHED MANAGEMENT



PERFORMANCE METRICS

WATERSHED MANAGEMENT

| PERFORMANCE MEASURE | FY2021 ACTUAL | FY2022 ACTUAL | FY2023 TARGET | FY2024 TARGET |
|--|------------------|--------------------|----------------------------|----------------------------|
| <i>Effective and Ethical Government</i> | | | | |
| Estimated bills as a percent of bills mailed | 6.63% | 7.53% | 3.00% | 3.00% |
| Service work orders completed within target time frame | 96.4% | 94.4% | 90% | 90% |
| <i>One Safe City</i> | | | | |
| Drinking water compliance rate | 100% | 100% | 100% | 100% |
| Wastewater treatment compliance rate ³ | 98.1% | 99.4% | 100% | 100% |
| <i>A City Built for the Future</i> | | | | |
| Number of sewage spills per 100 miles of sewer | 7.6 | 6.1 | <8.5 | <8.5 |
| Number of water system breaks per 100 miles of pipe ⁴ | 11.58 | 12.56 | <15 | <15 |
| <i>Effective and Ethical Government</i> | | | | |
| Dollars spent per million gallons of water produced (water/wastewater), \$/mgal | DW660 WW1,068 | DW527 WW1,131 | DW 600-700 WW 900-1,200 | DW 600-700 WW 900-1,200 |
| Purchased power per million gallons of water treated (water/wastewater), kWh/mgal | DW2242 WW2863 | DW2,129 WW2,865 | DW 2350 WW 3100 | DW 2350 WW 3100 |

Notes:

³ AS a percentage of days in compliance out of the last 365 days as of the end of the period.

⁴ The DWM will also look at water system leaks in the future.



FY24 OPERATING BUDGET HIGHLIGHTS

Department Of Watershed Management

| FY21 ACTUAL EXPENDITURE | FY22 ACTUAL EXPENDITURE | FY23 ADOPTED | EXPENDITURES AND APPROPRIATIONS | FY24 BUDGET | VARIANCE FY24-FY23 |
|----------------------------|----------------------------|----------------------|---|----------------------|-----------------------|
| \$59,168,766 | \$59,974,757 | \$68,857,728 | Salaries, Regular | \$66,519,322 | (\$2,338,406) |
| \$2,627 | \$0 | - | Salaries, Perm Part-Time | - | - |
| (\$1,618) | \$0 | \$0 | Salaries, Sworn | - | \$0 |
| \$678,288 | \$709,615 | \$200,000 | Salaries, Extra Help | \$200,000 | \$0 |
| - | - | - | Salaries, Extra Help-Sworn | - | - |
| \$7,240,801 | \$5,839,039 | \$4,230,000 | Overtime | \$4,230,000 | \$0 |
| \$0 | \$0 | - | Pen Cont Fire Pen Fd | - | - |
| \$295,625 | \$0 | - | Pen Cont Police Pen Fd | - | - |
| \$12,122,844 | \$12,925,064 | \$13,275,996 | Pen Cont Gen Emp Pen Fd | \$11,890,092 | (\$1,385,904) |
| \$2,050,298 | \$2,014,963 | \$1,918,200 | Defined Contribution | \$1,519,056 | (\$399,144) |
| \$966,772 | \$896,418 | \$962,256 | Workers' Compensation | \$962,256 | \$0 |
| \$22,075,520 | \$15,785,352 | \$13,329,132 | Other Personnel Costs | \$13,300,176 | (\$28,956) |
| \$104,599,925 | \$98,145,207 | \$102,773,312 | TOTAL PERSONNEL | \$98,620,902 | (\$4,152,410) |
| OTHER EXPENSES | | | | | |
| \$49,302,349 | \$46,293,441 | \$73,650,000 | Purchased / Contracted Services | \$84,344,284 | \$10,694,284 |
| \$39,992,888 | \$48,291,190 | \$53,473,761 | Supplies | \$62,682,782 | \$9,209,021 |
| \$174,764 | \$1,303,564 | \$18,000 | Capital Outlays | \$97,992 | \$79,992 |
| \$5,967,546 | \$5,074,401 | \$5,303,085 | Interfund / Interdepartmental Charges | \$5,303,085 | \$0 |
| \$2,705,375 | \$2,730,214 | \$3,333,500 | Other Costs | \$4,933,496 | \$1,599,996 |
| \$0 | \$0 | - | Debt Service | - | - |
| \$0 | \$0 | - | Conversion / Summary | - | - |
| \$0 | \$0 | - | Other Financing Uses | - | - |
| \$98,142,922 | \$103,692,810 | \$135,778,346 | TOTAL OTHER EXPENSES | \$157,361,639 | \$21,583,293 |
| \$202,742,846 | \$201,838,017 | \$238,551,658 | TOTAL PERSONNEL AND OTHER EXPENSES | \$255,982,541 | \$17,430,883 |

| FY21 ACTUAL EXPENDITURE | FY22 ACTUAL EXPENDITURE | FY23 ADOPTED | FUND | FY24 BUDGET | VARIANCE FY24-FY23 |
|----------------------------|----------------------------|----------------------|-----------------------------------|----------------------|-----------------------|
| \$10 | \$0 | - | General Fund | - | - |
| \$10,563 | \$0 | - | Airport Revenue Fund | - | - |
| - | \$678 | - | Solid Waste Services Revenue Fund | \$0 | \$0 |
| \$202,732,273 | \$201,837,339 | \$238,551,658 | Water & Wastewater Revenue Fund | \$255,982,541 | \$17,430,883 |
| \$202,742,846 | \$201,838,017 | \$238,551,658 | TOTAL EXPENSES | \$255,982,541 | \$17,430,883 |

| FY21 | FY22 | FY23 | AUTHORIZED POSITION COUNT | FY24 | VARIANCE FY24-FY23 |
|----------|------|----------|---------------------------|----------|-----------------------|
| 1,384.00 | - | 1,328.00 | Full Time Equivalent | 1,329.00 | 1.00 |



FY24 OPERATING BUDGET HIGHLIGHTS
Department Of Watershed Management
Water & Wastewater Revenue Fund

| FY21 ACTUAL EXPENDITURES | FY22 ACTUAL EXPENDITURES | FY23 ADOPTED | FY24 EXPENDITURES AND APPROPRIATIONS BUDGET | VARIANCE FY24-FY23 |
|-----------------------------|-----------------------------|----------------------|---|-----------------------|
| | | | <i>PERSONNEL</i> | |
| \$59,161,246 | \$59,974,757 | \$68,857,728 | Salaries, Regular \$66,519,322 | (\$2,338,406) |
| \$2,627 | - | - | Salaries, Perm Part-Time - | - |
| (\$1,618) | - | - | Salaries, Sworn - | - |
| \$678,288 | \$709,615 | \$200,000 | Salaries, Extra Help \$200,000 | - |
| - | - | - | Salaries, Extra Help-Sworn - | - |
| \$7,240,801 | \$5,839,039 | \$4,230,000 | Overtime \$4,230,000 | - |
| - | - | - | Pen Cont Fire Pen Fd - | - |
| \$295,625 | - | - | Pen Cont Police Pen Fd - | - |
| \$12,121,119 | \$12,925,064 | \$13,275,996 | Pen Cont Gen Emp Pen Fd \$11,890,092 | (\$1,385,904) |
| \$2,050,016 | \$2,014,963 | \$1,918,200 | Defined Contribution \$1,519,056 | (\$399,144) |
| \$966,772 | \$895,740 | \$962,256 | Workers' Compensation \$962,256 | - |
| \$22,074,462 | \$15,785,352 | \$13,329,132 | Other Personnel Costs \$13,300,176 | (\$28,956) |
| \$104,589,340 | \$98,144,528 | \$102,773,312 | TOTAL PERSONNEL \$98,620,902 | (\$4,152,410) |
| | | | <i>OTHER EXPENSES</i> | |
| \$49,302,349 | \$46,293,441 | \$73,650,000 | Purchased / Contracted Services \$84,344,284 | \$10,694,284 |
| \$39,992,901 | \$48,291,190 | \$53,473,761 | Supplies \$62,682,782 | \$9,209,021 |
| \$174,764 | \$1,303,564 | \$18,000 | Capital Outlays \$97,992 | \$79,992 |
| \$5,967,546 | \$5,074,401 | \$5,303,085 | Interfund / Interdepartmental Charges \$5,303,085 | - |
| \$2,705,375 | \$2,730,214 | \$3,333,500 | Other Costs \$4,933,496 | \$1,599,996 |
| - | - | - | Debt Service - | - |
| - | - | - | Conversion / Summary - | - |
| - | - | - | Other Financing Uses - | - |
| \$98,142,934 | \$103,692,810 | \$135,778,346 | TOTAL OTHER EXPENSES \$157,361,639 | \$21,583,293 |
| \$202,732,273 | \$201,837,339 | \$238,551,658 | TOTAL PERSONNEL AND OTHER EXPENSES \$255,982,541 | \$17,430,883 |

| FY21 ACTUAL EXPENDITURES | FY22 ACTUAL EXPENDITURES | FY23 ADOPTED | FY24 FUND BUDGET | VARIANCE FY24-FY23 |
|-----------------------------|-----------------------------|----------------------|---|-----------------------|
| \$202,732,273 | \$201,837,339 | \$238,551,658 | Water & Wastewater Revenue Fund \$255,982,541 | \$17,430,883 |
| \$202,732,273 | \$201,837,339 | \$238,551,658 | TOTAL EXPENSES \$255,982,541 | \$17,430,883 |

| FY21 | FY22 | FY23 | AUTHORIZED POSITION COUNT | FY24 | VARIANCE FY24-FY23 |
|----------|------|----------|---------------------------|----------|-----------------------|
| 1,384.00 | - | 1,328.00 | Full Time Equivalent | 1,328.00 | - |



FY24 OPERATING BUDGET HIGHLIGHTS

Department Of Watershed Management Water & Wastewater Revenue Fund

| EXPENDITURES AND APPROPRIATIONS | VARIANCE (24-23) | EXPLANATION |
|---|----------------------|---|
| <i>PERSONNEL</i> | | |
| Salaries, Regular | (\$2,338,406) | Decrease based on actual/projected staffing levels. This line also includes a 2.5% Cost of Living Adjustment (COLA) as per Mayoral Priority for A City of Opportunity for All. |
| Salaries, Perm Part-Time | - | |
| Salaries, Sworn | - | |
| Salaries, Extra Help | - | |
| Salaries, Extra Help-Sworn | - | |
| Overtime | - | |
| Pen Cont Fire Pen Fd | - | |
| Pen Cont Police Pen Fd | - | |
| Pen Cont Gen Emp Pen Fd | (\$1,385,904) | Decrease based on preliminary estimated pension costs. |
| Defined Contribution | (\$399,144) | Decrease based on preliminary estimated pension costs. |
| Workers' Compensation | - | |
| Other Personnel Costs | (\$28,956) | Decrease to properly align the budget based on preliminary estimated healthcare costs. This line includes Group Life and Medicare Contributions. |
| TOTAL PERSONNEL | (\$4,152,410) | |
| <i>OTHER EXPENSES</i> | | |
| Purchased / Contracted Services | \$10,694,284 | Increase to properly align contractual and operational expenses based on anticipated contractual obligations. This line also includes services/operations agreement, repair and maintenance services and equipment leases at DWM plant locations. |
| Supplies | \$9,209,021 | Increase to properly align the budget based on increase impacting utility cost (Electricity) as well as anticipated consumption rate. This line includes utilities, chemicals/raw materials, warehouse supplies and equipment for operations. |
| Capital Outlays | \$79,992 | Increase to properly align the budget for equipment and vehicles. |
| Interfund / Interdepartmental Charges | - | |
| Other Costs | \$1,599,996 | Increase to properly align the budget based on anticipated expenses for credit card charges and funding for employee MARTA cards. |
| Debt Service | - | |
| Conversion / Summary | - | |
| Other Financing Uses | - | |
| TOTAL OTHER EXPENSES | \$21,583,293 | |
| TOTAL PERSONNEL AND OTHER EXPENSES | \$17,430,883 | |

| FUND | VARIANCE (24-23) | EXPLANATION |
|---------------------------------|---------------------|-------------|
| Water & Wastewater Revenue Fund | \$17,430,883 | |
| TOTAL EXPENSES | \$17,430,883 | |

| AUTHORIZED POSITION COUNT | VARIANCE (24-23) | EXPLANATION |
|---------------------------|------------------|-------------|
| Full Time Equivalent | - | |



AVIATION

Vision, Mission Statement and Strategic Pillars

The Department of Aviation's Vision Statement, Mission, and Strategic Pillars for FY2024 are as follows:

Vision

To be the global leader in airport efficiency and exceptional customer experience.

Mission Statement

One team, delivering excellence while connecting our community to the world.

Strategic Pillars

The Department's Strategic Plan focuses on three key areas: PEOPLE, PURPOSE, and PERFORMANCE.

People

- Employees
- Passengers/Customers
- Stakeholders
- Communities

Purpose

- Airport Governance
- Operational Certifications
- Social Responsibility
- Sustainability Management
- Safety and Security
- Economic Generation
- Core Mission – moving customers and goods
- Business Continuity

Performance

- Financial Health
- ATLNext: Capital Improvement Program
- Economic Opportunities
- Technology/Innovation

Summary of Operations

The City of Atlanta's (City) Department of Aviation is responsible for operating the Airport.

Hartsfield-Jackson Atlanta International Airport (ATL/Airport) is the "World's Busiest and Most Efficient Airport." In calendar year 2022 ATL handled over 93.6 million incoming and outgoing passengers along with more than 724,000 aircraft operations. It is the principal air carrier airport servicing both Georgia and the Southeastern United States. The Airport occupies a 4,750-acre site in Clayton and Fulton counties, approximately ten miles south of downtown Atlanta. It also serves as a primary transfer point in the national air transportation system. Two major airlines use ATL as a key airport in their operations, Delta Air Lines and Southwest Airlines. This has resulted in many destination offerings to and from Atlanta relative to other similarly sized metropolitan areas. According to the last economic impact study, including the indirect and induced impact, the total direct state annual economic impact of the Airport to the Southeastern region is a total of \$66 billion comprised of a direct impact of 40 billion, an indirect impact of \$12 billion and an induced impact of \$14 billion. The Airport also generates 384,000 jobs including 206,000 direct, 80,000 indirect and 98,000 induced. The Airport is the chief economic engine of metro Atlanta and one of the single largest economic generators in the Southeastern United States.

ATL operates 24 hours per day, 365 days per year. The Department employs 893 full-time employees and approximately 260 firefighters and 124 police officers.

Division/Office Descriptions

The Office of the General Manager provides strategic direction for the Department and oversees the operations of ATL. The office facilitates ATL's goal of being a premier airport by providing support services to all units within the Department.

The Human Resources Division leads the Department's strategic initiative of building a high-performance organization.

The Office of Public and International Affairs is responsible for Media Relations, International Affairs, Public Relations, Government Affairs, Conferences and Special Events, and Community Affairs.

The Office of Policy & Communications is tasked with overseeing all media relations, issues management, and crisis communications for the Department. This division develops and executes strategic communications programs, externally, and cultivates beneficial relationships with the press resulting in positive media coverage for the Airport. Filming and open records requests are also routed through this division.

Office of Administration provides enterprise-wide solution for future proofing and building a resilient organization. The service areas under this business line are -Strategic Planning, Innovation, Sustainability, Geospatial Information Services (GIS), and Enterprise Information Management (EIM).

- Strategic Planning is responsible for setting priorities, goals, benchmarking baseline and tracking success to guide the organization in achieving its vision and mission.
- Innovation provides the organization with enhanced capabilities to future proofing and sustaining its competitiveness.
- Sustainability is responsible for integrating environment, social and financial performance in the planning and day to day operations of the airport, minimizing emissions and outlining a green path for future growth.
- GIS provides a wide range of digital map-based solutions that integrate with the airport's asset management, maintenance services, emergency response, operations management, and commercial activity systems to perform critical planning and operational support decisions.
- Enterprise Information Management (EIM) serves as the one stop repository for data and turning data into actionable intelligence to support management decision.

The Office of Finance and Accounting is responsible for the proper accounting, budgeting, financial analysis, cash management, financing of ATL's capital program, and financial risk management for the Department. To accomplish this, the office is divided into seven business units: accounting and financial reporting, budget and fiscal policy, revenue, treasury, capital finance, financial planning & analysis, and risk management. These offices seek to ensure sound financial management, solid financial health, and strict adherence to the City's policies and procedures.

The Atlanta Information Management – Aviation Services Division provides the leadership and vision for the implementation of technology at ATL. The division sets technological and platform standards as well as guides the priorities of the various divisions and individuals involved in the promotion and use of technology throughout the Department and ATL.

The Planning & Development Division is responsible for the planning, design, and construction of all capital and large-scale renewal and replacement projects. The division works with all Department business units as well as other City departments to plan and implement annual construction needs of the airport including terminal building projects, airfield projects, roadway system projects, and other infrastructure projects. The division also provides department-wide planning services and environmental management and compliance oversight. The division further manages various grants, and the Noise Program.

Commercial Development Division is comprised of marketing, concessions, parking, commercial real estate, commercial property management, ground transportation, and customer service. These business units are responsible for optimizing aeronautical and non-aeronautical revenues through efficient asset management strategies; management of non-aeronautical customer-facing services, developing and maintaining new passenger and cargo routes to ATL; leading the Department's marketing and branding efforts and managing all airline relationships, leases, and property holdings at the Airport.

- The Parking unit's primary responsibility is to ensure the parking operation provides efficient, and professional customer service to the traveling public and account for and safeguard parking revenues.

- The Concessions unit manages over 300 retail, food and beverage, and service concession locations throughout the atrium, concourses, International and Domestic terminals.
- The Marketing unit is responsible for marketing and branding efforts to drive revenue and enhance and attract new, innovative products and services to ATL.
- The Commercial Property unit manages relations with the airlines to insure we have a strong business and operational collaboration with these core business partners.
- The Ground Transportation (GT) unit is responsible for providing safe, efficient, and comfortable ground transportation options to the traveling public with an emphasis on customer service excellence.
- The Customer Service Unit oversees programs and initiatives that will deliver our vision “to the global leader in airport efficiency and customer service excellence”.
- *The Public Safety & Security Bureau* is made up of four units: Safety, Security, ATL Enforcement (formerly Vehicles for Hire), Atlanta Police Department Airport unit which ensure the safe and secure operation of ATL 24/7. The office maintains ATL’s public safety, life safety, and security programs, including compliance with Transportation Security Regulation 1542.
- *The Emergency Management Bureau (EM)* is the epicenter for the coordination of emergency, operational, and informational processes across the Department of Aviation (DOA). The primary responsibilities of EM include establishing emergency preparedness, managing incidents and events, and maintaining situational awareness at Hartsfield-Jackson Atlanta International Airport (ATL). EM is comprised of the Airport Operations Center (AOC), the Emergency Operations Center (EOC), the Mobile Command Vehicle (MCV), the Fire Training Center (FTC), Atlanta Fire Rescue, and the Airport Duty Operations Chiefs (ADOCs).

The Operations Division is responsible for safe and efficient operations and maintenance of the airport and is composed of five Bureaus.

- *The Regulatory Compliance Bureau* is responsible for the operations, and security of passengers and Airport employees and stakeholders. The organization is primarily responsible for ensuring seamless adherence to regulations (Part 139 and 49CFR Part 1520, 1540, and 1542) and other mandates necessary to maintain ATL’s Airport Certification. Staff members develop, implement, and evaluate actions and programs to include Wildlife Programs, and to comply with the mandates for a Category X commercial airport operator. Regulatory Compliance consists of four business units: Airside Operations, Landside Operations, Security Compliance & Enforcement, and Construction.
- *The Facilities Maintenance Bureau* consists of three business units: Airside Maintenance, Landside Maintenance, and Automated People Mover. This division is responsible for routine and corrective maintenance of the Airfield, outside perimeter and automated people mover systems.
- *The Business Services Bureau* was created in FY 2022 to support the overall Operations Pillar by centralizing various administrative task and providing direct assistance to reduce any operational service inefficiencies. The Division helps to improve internal productivity through consolidating resources, developing process improvements, assisting with documentation gaps, tracking, and reporting of performance metrics. This division consists of eight units: Budget, Procurement, Contract Management, Fleet, Inventory, Operations Support, Payroll, and Business Technical Analysis (inclusive of Data Analytics and Quality Assurance). The unit will support the entire Airport enterprise by FY 24

FY 2023 Accomplishments

As individuals adjusted to a new normal in the travel and leisure industry, Hartsfield-Jackson Atlanta International Airport remained one of the world’s busiest and most efficient airports. ATL also continued to be recognized for its leadership in concessions, operations, sustainability, architectural engineering, and construction. In FY2023, Hartsfield-Jackson received the following honors:

- For the second consecutive year, Hartsfield-Jackson received an Airport News and Training Network (ANTN) Digicast Excellence in Airport Award for Training Excellence – Large Hub.
- For the third consecutive year, Hartsfield-Jackson received the Global Traveler WhereverFamily Award for Best Family Friendly Airport Shopping.
- Hartsfield-Jackson Atlanta International Airport earned Airport Council International's 2022 Airport Service Quality (ASQ) Award for Best Airport Arrivals Globally.
- *Airport Business* magazine awarded Hartsfield-Jackson Atlanta International Airport with a 2023 Airport Business Project of the Year for Airside Civil for its South Deicing Complex Ramp and Support Operations.

FY 2024 Projects

The airport's capital improvement program, ATLNext, completed approximately \$620 million of work in CY 2022. FY2024 is programmed to see over \$900 million of work completed. In FY2024, the following major projects will be ongoing:

- Enabling work for the widening of Concourse D from 60 feet to 99 feet will continue. The enabling work consists primarily of utilities relocation along the east face of the concourse. Its companion project, Ramp 6N Gates and Concourse E Gates Conversion, will also be underway in early FY2024. This project will add a total of four gates to the north end of Concourse E.
- In the fall of 2023, the early work for the South Deck Phase 1 will commence. This will be a new parking deck located in the current South Economy Lot. The deck will have seven levels and contain approximately 6,600 parking spaces.
- Also starting in the fall of 2023 will be the enabling work for a major renovation of the Terminal North ticket lobby, North Security Checkpoint, and passenger exiting flow from

Concourse T-North. Due to the complexity of the work, it will be a six-year project.

- The expansion of the Concourse T Midpoint will wrap up in early FY2024. The project will increase vertical transportation capacity at the Midpoint through the addition of an escalator and two elevators.
- Two large airfield projects will occur later in FY2024. These are a major rehabilitation of runway and taxiway shoulders, as well as the reconstruction of Ramp 21.
- Work will continue into FY2024 on the Cargo 2A/2B site preparation project. After completion of the site preparation, a third-party developer will then begin constructing the first phase of a three-phase cargo complex.

FY 2024 Stabilization Budget

Over the last few years, the operational situation and associated budgets have been unusual, moving from a pandemic induced budget reduction to a faster than expected recovery amidst high inflation. The budgets as a result have seen wide year over year changes.

The FY2024 budget may be the first "normal" budget in the last three years. In FY2024 the airport is continuing to manage rapid growth in passengers and operations, along with continued high inflation and labor challenges for both the airport and the airport's business partners. Amidst this backdrop the airport has strived to submit a budget with modest growth in expenses.

The FY2023 budget reflected expense growth in line with inflation and operational increase. This FY2024 budget in contrast reflects difficult decisions made in paring back promising initiatives to return a budget that kept expense growth closer to the rate of inflation.

This adherence to cost control, combined with the expected revenue increases will provide the means for the airport to fund additional capital improvements to meet near term needs.

ORGANIZATIONAL CHART

AVIATION



PERFORMANCE METRICS

AVIATION

| PERFORMANCE MEASURE | FY2021 ACTUAL | FY2022 ACTUAL | FY2023 TARGET | FY2024 TARGET |
|---|------------------|------------------|------------------|------------------|
| <i>Effective & Ethical Government</i> | | | | |
| Airport Customer Satisfaction | 87% | 77% | 85% | 87% |
| Bond Coverage Factor (GABS) | 3.70 | N/A | N/A | 1.50 |
| Airport Parking Revenue (\$ Millions) | \$65.8 | \$148.3 | \$162.4 | \$181.3 |
| Airport Commercial Revenue- excluding parking (\$ Millions) | \$65.8 | \$90.8 | \$124.3 | \$195.7 |
| Total Passengers Handled (Millions) | 47.9 | 89.8 | 103.7 | 111.8 |
| Cargo Volume (Metric Tons) | 686,000 | 730,046 | 642,440 | 674,560 |





FY24 OPERATING BUDGET HIGHLIGHTS

Department Of Aviation

| FY21 ACTUAL EXPENDITURE | FY22 ACTUAL EXPENDITURE | FY23 ADOPTED | EXPENDITURES AND APPROPRIATIONS | FY24 BUDGET | VARIANCE FY24-FY23 |
|----------------------------|----------------------------|----------------------|---|----------------------|-----------------------|
| \$37,707,140 | \$16,598,681 | \$51,486,247 | Salaries, Regular | \$58,657,497 | \$7,171,250 |
| \$42 | \$5,425 | - | Salaries, Perm Part-Time | - | - |
| \$2,461 | (\$10,149,560) | - | Salaries, Sworn | - | - |
| \$161,402 | \$803,045 | \$1,596,350 | Salaries, Extra Help | \$1,785,000 | \$188,650 |
| - | (\$182,838) | - | Salaries, Extra Help-Sworn | - | - |
| \$1,369,295 | (\$831,954) | \$1,326,568 | Overtime | \$1,601,473 | \$274,905 |
| \$0 | (\$1,236,041) | - | Pen Cont Fire Pen Fd | - | - |
| \$6,630 | (\$1,217,203) | - | Pen Cont Police Pen Fd | - | - |
| \$4,605,656 | \$1,729,931 | \$5,346,264 | Pen Cont Gen Emp Pen Fd | \$4,979,496 | (\$366,768) |
| \$1,634,836 | \$901,391 | \$1,311,936 | Defined Contribution | \$1,309,116 | (\$2,820) |
| \$284,334 | \$766,685 | \$95,034 | Workers' Compensation | \$95,034 | \$0 |
| \$12,743,724 | (\$1,967,374) | \$9,627,031 | Other Personnel Costs | \$9,074,908 | (\$552,123) |
| \$58,515,519 | \$5,220,187 | \$70,789,430 | <i>TOTAL PERSONNEL</i> | \$77,502,524 | \$6,713,094 |
| | | | <i>OTHER EXPENSES</i> | | |
| \$127,059,593 | \$103,536,712 | \$205,985,679 | Purchased / Contracted Services | \$212,856,067 | \$6,870,388 |
| \$13,129,260 | \$12,366,711 | \$19,573,491 | Supplies | \$18,403,860 | (\$1,169,631) |
| \$320,466 | \$37,121 | - | Capital Outlays | - | - |
| \$2,586,485 | \$2,271,551 | \$2,410,308 | Interfund / Interdepartmental Charges | \$2,410,308 | \$0 |
| \$3,078,935 | \$2,386,201 | \$3,461,750 | Other Costs | \$3,879,904 | \$418,154 |
| \$0 | \$0 | - | Debt Service | - | - |
| - | - | - | Conversion / Summary | - | - |
| \$2,721,102 | \$0 | \$1,260,000 | Other Financing Uses | \$1,260,000 | \$0 |
| \$148,895,841 | \$120,598,296 | \$232,691,228 | <i>TOTAL OTHER EXPENSES</i> | \$238,810,139 | \$6,118,911 |
| \$207,411,360 | \$125,818,483 | \$303,480,658 | TOTAL PERSONNEL AND OTHER EXPENSES | \$316,312,663 | \$12,832,005 |

| FY21 ACTUAL EXPENDITURE | FY22 ACTUAL EXPENDITURE | FY23 ADOPTED | FUND | FY24 BUDGET | VARIANCE FY24-FY23 |
|----------------------------|----------------------------|----------------------|-----------------------|----------------------|-----------------------|
| \$207,411,360 | \$125,818,483 | \$303,480,658 | Airport Revenue Fund | \$316,312,663 | \$12,832,005 |
| \$207,411,360 | \$125,818,483 | \$303,480,658 | TOTAL EXPENSES | \$316,312,663 | \$12,832,005 |

| FY21 | FY22 | FY23 | AUTHORIZED POSITION COUNT | FY24 | VARIANCE FY24-FY23 |
|--------|------|--------|---------------------------|--------|-----------------------|
| 712.00 | - | 740.00 | Full Time Equivalent | 798.00 | 58.00 |



FY24 OPERATING BUDGET HIGHLIGHTS
Department Of Aviation
Airport Revenue Fund

| FY21 ACTUAL | FY22 ACTUAL | FY23 | | FY24 | VARIANCE |
|----------------------|----------------------|----------------------|---|----------------------|---------------------|
| EXPENDITURES | EXPENDITURES | ADOPTED | EXPENDITURES AND APPROPRIATIONS | BUDGET | FY24-FY23 |
| | | | <i>PERSONNEL</i> | | |
| \$37,707,140 | \$16,598,681 | \$51,486,247 | Salaries, Regular | \$58,657,497 | \$7,171,250 |
| \$42 | \$5,425 | - | Salaries, Perm Part-Time | - | - |
| \$2,461 | (\$10,149,560) | - | Salaries, Sworn | - | - |
| \$161,402 | \$803,045 | \$1,596,350 | Salaries, Extra Help | \$1,785,000 | \$188,650 |
| - | (\$182,838) | - | Salaries, Extra Help-Sworn | - | - |
| \$1,369,295 | (\$831,954) | \$1,326,568 | Overtime | \$1,601,473 | \$274,905 |
| - | (\$1,236,041) | - | Pen Cont Fire Pen Fd | - | - |
| \$6,630 | (\$1,217,203) | - | Pen Cont Police Pen Fd | - | - |
| \$4,605,656 | \$1,729,931 | \$5,346,264 | Pen Cont Gen Emp Pen Fd | \$4,979,496 | (\$366,768) |
| \$1,634,836 | \$901,391 | \$1,311,936 | Defined Contribution | \$1,309,116 | (\$2,820) |
| \$284,334 | \$766,685 | \$95,034 | Workers' Compensation | \$95,034 | - |
| \$12,743,724 | (\$1,967,374) | \$9,627,031 | Other Personnel Costs | \$9,074,908 | (\$552,123) |
| \$58,515,519 | \$5,220,187 | \$70,789,430 | TOTAL PERSONNEL | \$77,502,524 | \$6,713,094 |
| | | | <i>OTHER EXPENSES</i> | | |
| \$127,059,593 | \$103,536,712 | \$205,985,679 | Purchased / Contracted Services | \$212,856,067 | \$6,870,388 |
| \$13,129,260 | \$12,366,711 | \$19,573,491 | Supplies | \$18,403,860 | (\$1,169,631) |
| \$320,466 | \$37,121 | - | Capital Outlays | - | - |
| \$2,586,485 | \$2,271,551 | \$2,410,308 | Interfund / Interdepartmental Charges | \$2,410,308 | - |
| \$3,078,935 | \$2,386,201 | \$3,461,750 | Other Costs | \$3,879,904 | \$418,154 |
| - | - | - | Debt Service | - | - |
| - | - | - | Conversion / Summary | - | - |
| \$2,721,102 | - | \$1,260,000 | Other Financing Uses | \$1,260,000 | - |
| \$148,895,841 | \$120,598,296 | \$232,691,228 | TOTAL OTHER EXPENSES | \$238,810,139 | \$6,118,911 |
| \$207,411,360 | \$125,818,483 | \$303,480,658 | TOTAL PERSONNEL AND OTHER EXPENSES | \$316,312,663 | \$12,832,005 |

| FY21 ACTUAL | FY22 ACTUAL | FY23 | | FY24 | VARIANCE |
|----------------------|----------------------|----------------------|-----------------------|----------------------|---------------------|
| EXPENDITURES | EXPENDITURES | ADOPTED | FUND | BUDGET | FY24-FY23 |
| \$207,411,360 | \$125,818,483 | \$303,480,658 | Airport Revenue Fund | \$316,312,663 | \$12,832,005 |
| \$207,411,360 | \$125,818,483 | \$303,480,658 | TOTAL EXPENSES | \$316,312,663 | \$12,832,005 |

| FY21 | FY22 | FY23 | AUTHORIZED POSITION COUNT | FY24 | VARIANCE |
|-------------|-------------|-------------|----------------------------------|-------------|------------------|
| | | | | | FY24-FY23 |
| 712.00 | - | 740.00 | Full Time Equivalent | 798.00 | 58.00 |



FY24 OPERATING BUDGET HIGHLIGHTS

Department Of Aviation Airport Revenue Fund

| EXPENDITURES AND APPROPRIATIONS | VARIANCE (24-23) | EXPLANATION |
|---|---------------------|--|
| <i>PERSONNEL</i> | | |
| Salaries, Regular | \$7,171,250 | Increase based on actual/projected staffing levels. This line also includes a 2.5% Cost of Living Adjustment (COLA) as per Mayoral Priority for A City of Opportunity for All. |
| Salaries, Perm Part-Time | - | |
| Salaries, Sworn | - | |
| Salaries, Extra Help | \$188,650 | Increase to properly align the budget based on current/projected extra-help capacity. |
| Salaries, Extra Help-Sworn | - | |
| Overtime | \$274,905 | Increase to properly align the budget based on anticipated operational activity. |
| Pen Cont Fire Pen Fd | - | |
| Pen Cont Police Pen Fd | - | |
| Pen Cont Gen Emp Pen Fd | (\$366,768) | Decrease based on preliminary estimated pension costs. |
| Defined Contribution | (\$2,820) | Decrease based on preliminary estimated pension costs. |
| Workers' Compensation | - | |
| Other Personnel Costs | (\$552,123) | Decrease to properly align the budget based on preliminary estimated healthcare costs. This line includes Group Life and Medicare Contributions. |
| TOTAL PERSONNEL | \$6,713,094 | |
| <i>OTHER EXPENSES</i> | | |
| Purchased / Contracted Services | \$6,870,388 | Increase to properly align contractual and operational expenses based on anticipated contractual obligations. |
| Supplies | (\$1,169,631) | Decrease to properly align the budget based on increase impacting utility cost (Electricity) as well as anticipated consumption rate. This line also includes cost associated with Consumable/Non-consumable supplies. |
| Capital Outlays | - | |
| Interfund / Interdepartmental Charges | - | |
| Other Costs | \$418,154 | Increase to properly align the budget based on anticipated expenses for other costs. This line also includes cost associated with payments to other governments; bank/credit card charges. |
| Debt Service | - | |
| Conversion / Summary | - | |
| Other Financing Uses | - | |
| TOTAL OTHER EXPENSES | \$6,118,911 | |
| TOTAL PERSONNEL AND OTHER EXPENSES | \$12,832,005 | |

| FUND | VARIANCE (24-23) | EXPLANATION |
|-----------------------|---------------------|-------------|
| Airport Revenue Fund | \$12,832,005 | |
| TOTAL EXPENSES | \$12,832,005 | |

| AUTHORIZED POSITION COUNT | VARIANCE (24-23) | EXPLANATION |
|---------------------------|------------------|--|
| Full Time Equivalent | 58.00 | Increase based on actual staffing level. |



COURT OPERATIONS

Mission Statement

The mission of the Judicial Agencies of the City of Atlanta is to dispense justice, equality, and fairness.

Vision Statement

The vision of the Judicial Agencies of the City of Atlanta is to be best in class in the areas of customer service, transparency, and efficiency.

Core Functions

- Case Adjudication
- Court Administration
- Exceptional customer service

Summary of Operations

Judicial Agencies provides efficient and effective court services for criminal and traffic offenses arising in Atlanta.

Divisions/Offices Descriptions

Administration oversees the overall operation of the Court including contractual obligations, technological improvements, collection of all court ordered fines and employee performance.

Budget is responsible for monitoring the Court's monthly, quarterly, and annual expenses to ensure that Court is staying within the allotted annual budget.

Clerk's Office is responsible for maintaining the official court records including all citations, case filings, and orders of the court.

Communications provides informative and real-time information regarding court related events, news, and programs.

Courtroom Operations ensures that all cases filed are properly and efficiently adjudicated. Provides administrative and clerical support for Municipal Court Judges. There are ten courtrooms within operations handling probation revocation hearings, bond forfeitures, community court, traffic, parking, DUI, city ordinance and false alarm offenses.

Data Management processes all citations filed, schedules court hearings, and processes and monitors defendants who are released on bond from the Atlanta City Detention Center.

Finance processes all financial transactions for court issued fines and fees.

Safety and Security provides security for court staff, visitors, and the internal and external parameters of the courthouse.

Pretrial assists the Department of Corrections with the early release of defendants.

Quality Control ensures the accuracy of the data entered into the Court's case management system.

Restore Atlanta/Homeless Court provides alternative sentencing options and diversion programming. Restore Atlanta offers alternative sentencing programs: Teens Learning Control (TLC), Restorative Board, Psychological Services, and Community Service.

Warrants processes warrants for defendants who fail to appear in court.

FY2023 Accomplishments

- The Court implemented Operation Zero Tolerance to address the increase of Failure to Appear (FTA) cases. The Zero Tolerance program operated with strict compliance of the state law concerning all unresolved FTA cases. The program increased overall compliance by FTA defendants with over 20,000 cases resolved last year.
- The Teens Learning Control (TLC) program is an alternative sentencing program that provides defendants under the age of twenty-five (25) years old an opportunity to learn about Georgia traffic laws to improve driving skills and decision-making skills. The TLC program graduated 573 defendants who were responsible for completing the following module requirements: community service, adult defensive driving course, ALIVE @ 25 class, attend Mothers Against Drunk Driving (MADD), obtain proof of employment and/or

enrollment in school, and provide proof of insurance.

- The Restorative Justice Program is an alternative sentencing program for individuals under the age of twenty-five (25) years old providing educational opportunities and resources for meaningful coping and decision-making skills to prevent future offenses.
- The Restorative Justice Program graduated 226 defendants. Graduates completed the following program requirements: community service, obtain proof of employment and/or enrollment in school, random drug/alcohol screenings, theft/shoplifting prevention classes, HIV awareness classes, and anger management classes.
- The participants in Teens Learning Control and the Restorative Justice Program completed over 24,068 hours of community service.
- The Homeless Court Program is a five (5) module program to promote sobriety, lawful compliance, and maintenance of healthy relationships among participants. The participants must attend court appearances, appointments by their Court Accountability and Resource Engagement (CARE) Representative, complete all substance screenings and mental health assessments, take prescribed medications, and appear/participate in scheduled one-on-one and group sessions.
- The Homeless Court program graduated nineteen (19) participants who established stable living environments, enrolled in classes, engaged in community service opportunities, participated in transitional care and other programs aimed at breaking the cycle of homelessness.
- The Homeless Court Program has formed various partnerships with organizations in the community to provide supportive services to participants. The program partnered with Mercy Care which provides medical services including emergency care, dental, optical care, and onsite pharmacy services for individuals on a sliding financial scale and Atlanta Center for Self Sufficiency (ACSS) for free job training and readiness.
- The Court is participating in the Adopt-a-Spot program. The Adopt-a-Spot program is a volunteer effort to keep public spaces clean. The goal of the program is to inspire individuals and groups to take greater responsibility for creating a clean and beautiful city through litter prevention and community beautification. The Court has adopted the Garnett Street block and engages in monthly clean-up with court personnel and volunteers.
- The Court continues to partner with Georgia State University's Criminal Justice and Social Work

departments. The Court provides internship opportunities to educate undergraduates on the criminal justice system by learning the basic fundamentals of the court. The interns observe each department, court hearings, and perform research about criminal justice and social justice issues that impact the community. Interns have generated over 320 internship hours and received class credits, which have contributed to their ability to find future employment and support their educational goals towards graduation.

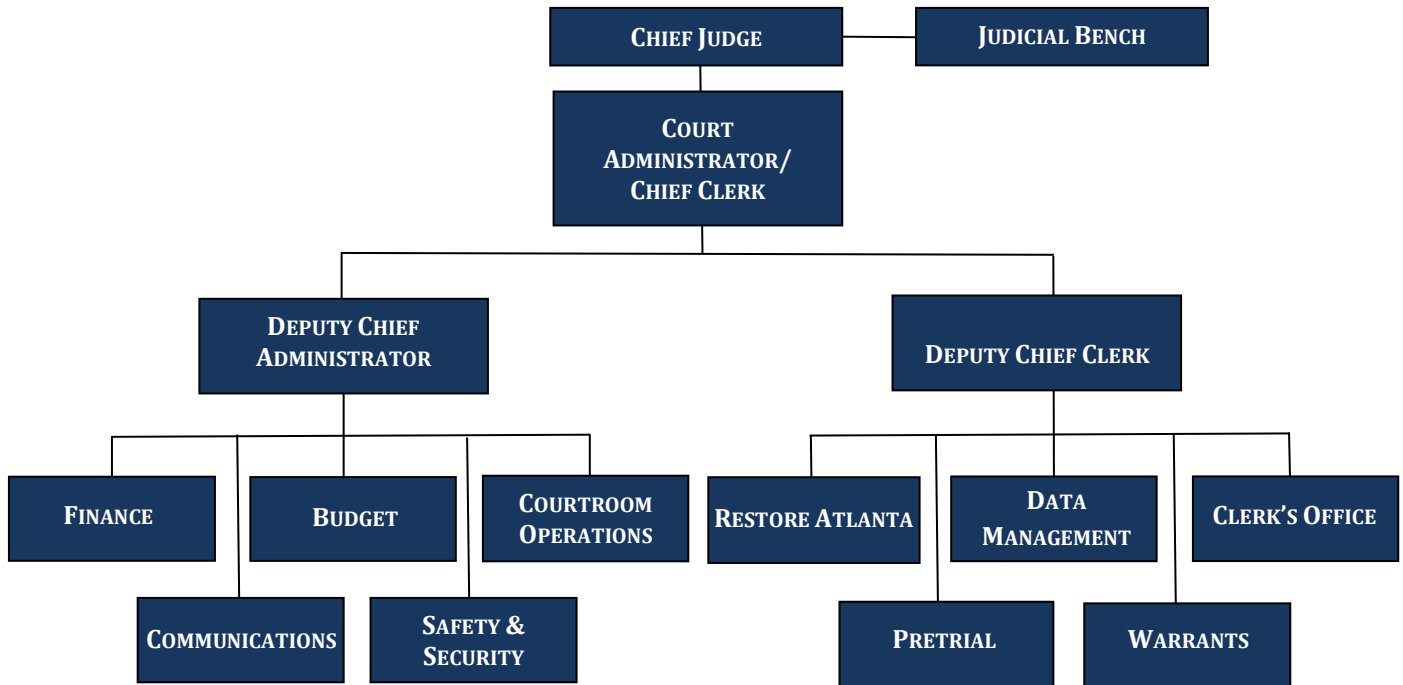
- The Court completed advanced Civilian Response to Active Shooter Events (CRASE) training. The training occurred in partnership with the Atlanta Police Department (APD) Special Weapons and Tactics (SWAT) unit. Officers completed classroom training and tactical facility specific training.
- The Court continued its annual wellness challenge to promote healthy habits, encourage an active lifestyle and boost employee morale. Participants are rewarded for eating healthy meals, increasing water intake, and physical movement and exercise.
- The Court completed a reorganization of the official court records and filings. The records are maintained pursuant to the official retention schedule.
- The Court participated in the Neighborhood Planning Unit (NPU) Code Enforcement Academy. The Court provided an overview of the intersection of housing and code enforcement matters with the court system.
- The Court republished its Standard Operating Procedures (SOP). The SOP provides a comprehensive manual for overall court operations.

FY2024 Proposed Program Highlights

- The Court anticipates releasing a new and updated website to improve communication with the overall public about court and case information. The website will include user friendly access to case information, a digital resource library of court forms, City of Atlanta ordinances and the Official Code of Georgia.
- The Court will continue its emergency preparedness training including the continuation of advanced CRASE training, Stop the Bleed training, and Fire Safety and prevention.
- The Court plans to enhance and update the current court proceedings system.
- The Court's Homeless Court Program plans to increase partnership opportunities with community organizations to increase referrals for non-arrested defendants to the HCP program.

ORGANIZATIONAL CHART

COURT OPERATIONS



PERFORMANCE METRICS

COURT OPERATIONS

| PERFORMANCE MEASURE | FY2021 ACTUAL | FY2022 ACTUAL | FY2023 TARGET | FY2024 TARGET |
|--|------------------|------------------|------------------|------------------|
| One Safe City | | | | |
| # of Traffic cases filed in Court | 84,480 | 99,687 | 100,000 | 100,000 |
| # of DUI cases filed in Court | 1,571 | 1,943 | 2,000 | 2,000 |
| # of Parking cases filed in Court | 1,413 | 5,670 | 5,000 | 5,000 |
| # of Criminal cases filed in Court | 2,307 | 10,029 | 5,000 | 5,000 |
| # of False Alarm cases filed in Court | 29 | 43 | 50 | 50 |
| # of Housing cases filed in Court | 6,412 | 6,228 | 6,000 | 6,000 |
| Municipal Court total revenue | \$17,094,090 | \$16,718,675 | \$18,500,000 | 18,500,000 |
| Case Clearance Rate - Traffic | 100% | 89% | 100% | 100% |
| Case Clearance Rate - Criminal | 100% | 55% | 100% | 100% |
| % of revenue collected vs. anticipated | n/a | n/a | n/a | n/a |





FY24 OPERATING BUDGET HIGHLIGHTS Judicial Agencies

| FY21 ACTUAL EXPENDITURE | FY22 ACTUAL EXPENDITURE | FY23 ADOPTED | EXPENDITURES AND APPROPRIATIONS | FY24 BUDGET | VARIANCE FY24-FY23 |
|----------------------------|----------------------------|---------------------|---|---------------------|-----------------------|
| \$7,833,587 | \$7,996,381 | \$7,889,380 | Salaries, Regular | \$10,025,840 | \$2,136,460 |
| \$52,496 | \$61,470 | - | Salaries, Perm Part-Time | - | - |
| - | \$23,077 | - | Salaries, Sworn | - | - |
| \$309,939 | \$37,240 | \$633,515 | Salaries, Extra Help | \$30,065 | (\$603,450) |
| \$9,180 | \$0 | - | Salaries, Extra Help-Sworn | - | - |
| \$9,897 | \$13,137 | \$14,479 | Overtime | \$14,479 | \$0 |
| - | - | - | Pen Cont Fire Pen Fd | - | - |
| - | (\$3,634) | - | Pen Cont Police Pen Fd | - | - |
| \$1,202,665 | \$1,281,280 | \$1,361,196 | Pen Cont Gen Emp Pen Fd | \$1,222,538 | (\$138,658) |
| \$266,778 | \$273,373 | \$282,960 | Defined Contribution | \$286,686 | \$3,726 |
| \$13,932 | \$55,423 | \$36,199 | Workers' Compensation | \$36,199 | \$0 |
| \$1,624,146 | \$1,209,245 | \$1,759,740 | Other Personnel Costs | \$1,797,135 | \$37,395 |
| \$11,322,621 | \$10,946,993 | \$11,977,469 | TOTAL PERSONNEL | \$13,412,942 | \$1,435,473 |
| | | | OTHER EXPENSES | | |
| \$939,011 | \$795,209 | \$1,334,629 | Purchased / Contracted Services | \$1,334,629 | \$0 |
| \$206,255 | \$269,667 | \$166,508 | Supplies | \$166,508 | \$0 |
| \$0 | (\$8,409) | - | Capital Outlays | - | - |
| \$9,156 | \$22,278 | \$13,037 | Interfund / Interdepartmental Charges | \$19,935 | \$6,898 |
| \$3,869 | \$2,190 | \$15,835 | Other Costs | \$15,835 | \$0 |
| - | - | - | Debt Service | - | - |
| - | \$460 | - | Conversion / Summary | - | - |
| \$261,520 | \$14,796 | \$80,578 | Other Financing Uses | \$80,578 | \$0 |
| \$1,419,810 | \$1,096,192 | \$1,610,587 | TOTAL OTHER EXPENSES | \$1,617,485 | \$6,898 |
| \$12,742,431 | \$12,043,185 | \$13,588,056 | TOTAL PERSONNEL AND OTHER EXPENSES | \$15,030,427 | \$1,442,371 |

| FY21 ACTUAL EXPENDITURE | FY22 ACTUAL EXPENDITURE | FY23 ADOPTED | FUND | FY24 BUDGET | VARIANCE FY24-FY23 |
|----------------------------|----------------------------|---------------------|-----------------------|---------------------|-----------------------|
| \$12,742,431 | \$12,043,185 | \$13,588,056 | General Fund | \$15,030,427 | \$1,442,371 |
| \$12,742,431 | \$12,043,185 | \$13,588,056 | TOTAL EXPENSES | \$15,030,427 | \$1,442,371 |

| FY21 | FY22 | FY23 | AUTHORIZED POSITION COUNT | FY24 | VARIANCE FY24-FY23 |
|--------|------|--------|---------------------------|--------|-----------------------|
| 182.00 | - | 185.00 | Full Time Equivalent | 187.00 | 2.00 |



FY24 OPERATING BUDGET HIGHLIGHTS

Judicial Agencies General Fund

| FY21 ACTUAL EXPENDITURES | FY22 ACTUAL EXPENDITURES | FY23 ADOPTED | EXPENDITURES AND APPROPRIATIONS | FY24 BUDGET | VARIANCE FY24-FY23 |
|-----------------------------|-----------------------------|---------------------|---|---------------------|-----------------------|
| | | | <i>PERSONNEL</i> | | |
| \$7,833,587 | \$7,996,381 | \$7,889,380 | Salaries, Regular | \$10,025,840 | \$2,136,460 |
| \$52,496 | \$61,470 | - | Salaries, Perm Part-Time | - | - |
| - | \$23,077 | - | Salaries, Sworn | - | - |
| \$309,939 | \$37,240 | \$633,515 | Salaries, Extra Help | \$30,065 | (\$603,450) |
| \$9,180 | - | - | Salaries, Extra Help-Sworn | - | - |
| \$9,897 | \$13,137 | \$14,479 | Overtime | \$14,479 | - |
| - | - | - | Pen Cont Fire Pen Fd | - | - |
| - | (\$3,634) | - | Pen Cont Police Pen Fd | - | - |
| \$1,202,665 | \$1,281,280 | \$1,361,196 | Pen Cont Gen Emp Pen Fd | \$1,222,538 | (\$138,658) |
| \$266,778 | \$273,373 | \$282,960 | Defined Contribution | \$286,686 | \$3,726 |
| \$13,932 | \$55,423 | \$36,199 | Workers' Compensation | \$36,199 | - |
| \$1,624,146 | \$1,209,245 | \$1,759,740 | Other Personnel Costs | \$1,797,135 | \$37,395 |
| \$11,322,621 | \$10,946,993 | \$11,977,469 | TOTAL PERSONNEL | \$13,412,942 | \$1,435,473 |
| | | | <i>OTHER EXPENSES</i> | | |
| \$939,011 | \$795,209 | \$1,334,629 | Purchased / Contracted Services | \$1,334,629 | - |
| \$206,255 | \$269,667 | \$166,508 | Supplies | \$166,508 | - |
| - | (\$8,409) | - | Capital Outlays | - | - |
| \$9,156 | \$22,278 | \$13,037 | Interfund / Interdepartmental Charges | \$19,935 | \$6,898 |
| \$3,869 | \$2,190 | \$15,835 | Other Costs | \$15,835 | - |
| - | - | - | Debt Service | - | - |
| - | \$460 | - | Conversion / Summary | - | - |
| \$261,520 | \$14,796 | \$80,578 | Other Financing Uses | \$80,578 | - |
| \$1,419,810 | \$1,096,192 | \$1,610,587 | TOTAL OTHER EXPENSES | \$1,617,485 | \$6,898 |
| \$12,742,431 | \$12,043,185 | \$13,588,056 | TOTAL PERSONNEL AND OTHER EXPENSES | \$15,030,427 | \$1,442,371 |

| FY21 ACTUAL EXPENDITURES | FY22 ACTUAL EXPENDITURES | FY23 ADOPTED | FUND | FY24 BUDGET | VARIANCE FY24-FY23 |
|-----------------------------|-----------------------------|---------------------|-----------------------|---------------------|-----------------------|
| \$12,742,431 | \$12,043,185 | \$13,588,056 | General Fund | \$15,030,427 | \$1,442,371 |
| \$12,742,431 | \$12,043,185 | \$13,588,056 | TOTAL EXPENSES | \$15,030,427 | \$1,442,371 |

| FY21 | FY22 | FY23 | AUTHORIZED POSITION COUNT | FY24 | VARIANCE FY24-FY23 |
|--------|------|--------|---------------------------|--------|-----------------------|
| 182.00 | - | 185.00 | Full Time Equivalent | 187.00 | 2.00 |



FY24 OPERATING BUDGET HIGHLIGHTS

Judicial Agencies

General Fund

| EXPENDITURES AND APPROPRIATIONS | VARIANCE (24-23) | EXPLANATION |
|---|--------------------|--|
| <i>PERSONNEL</i> | | |
| Salaries, Regular | \$2,136,460 | Increase based on actual/projected staffing levels. This line also includes a 2.5% Cost of Living Adjustment (COLA) as per Mayoral Priority for A City of Opportunity for All. |
| Salaries, Perm Part-Time | - | |
| Salaries, Sworn | - | |
| Salaries, Extra Help | (\$603,450) | Decrease to properly align budget based on operational needs. |
| Salaries, Extra Help-Sworn | - | |
| Overtime | - | |
| Pen Cont Fire Pen Fd | - | |
| Pen Cont Police Pen Fd | - | |
| Pen Cont Gen Emp Pen Fd | (\$138,658) | Decrease based on preliminary estimated pension costs. |
| Defined Contribution | \$3,726 | Increase based on preliminary estimated pension costs. |
| Workers' Compensation | - | |
| Other Personnel Costs | \$37,395 | Increase to properly align the budget based on preliminary estimated healthcare costs. This line includes Group Life and Medicare Contributions. |
| TOTAL PERSONNEL | \$1,435,473 | |
| <i>OTHER EXPENSES</i> | | |
| Purchased / Contracted Services | - | |
| Supplies | - | |
| Capital Outlays | - | |
| Interfund / Interdepartmental Charges | \$6,898 | Increase to properly align the budget based on anticipated usage of motor/fuel and repair/maintenance expenses. |
| Other Costs | - | |
| Debt Service | - | |
| Conversion / Summary | - | |
| Other Financing Uses | - | |
| TOTAL OTHER EXPENSES | \$6,898 | |
| TOTAL PERSONNEL AND OTHER EXPENSES | \$1,442,371 | |

| FUND | VARIANCE (24-23) | EXPLANATION |
|-----------------------|--------------------|-------------|
| General Fund | \$1,442,371 | |
| TOTAL EXPENSES | \$1,442,371 | |

| AUTHORIZED POSITION COUNT | VARIANCE (24-23) | EXPLANATION |
|---------------------------|------------------|--|
| Full Time Equivalent | 2.00 | Increase based on actual staffing level. |



NON-DEPARTMENTAL

Mission Statement

The purpose of Non-Departmental is to provide funding for a variety of expenditures that generally are not specific to any one department.

Summary of Operations

The Non-Departmental budget includes payments that do not fall under any particular City department including:

- Debt Service
- Workers' Compensation
- OPEB (Other Post Employee Benefits)
- Insurance
- Unemployment Compensation
- Reserves

Department Descriptions

Debt Service is required to meet interest expenses, principal payments, and sinking fund requirements during a specific time period. The debt payments that are included in General Fund Non-Departmental are: Urban Residential Finance Authority (URFA), Municipal Court/City Hall East, Downtown Parking Deck, Zoo Atlanta and Energy contracts.

Workers' Compensation is a form of insurance that provides compensation for employees who are injured in the course of employment. Workers compensation insurance covers workers injured during or by job related activities or related illnesses.

Other Post Employee Benefits (OPEB) provides post-employment benefits that an employee will receive at the start of retirement. In addition to a salary,

many employees earn benefits over their years of service that will not be received until after their employment with the City ends through retirement, or other reasons for separation. This does not include pension benefits paid to the retired employee. OPEBs generally take the form of health insurance, dental, vision, or health care benefits. It may also include some types of life insurance.

Insurance is provided to cover expenses for all risk property, excess high hazard flood, railroad protective liability, crime, helicopter, and miscellaneous bonds. Property insurance is related to the City's buildings, contents, and personal property. The excess high hazard flood is coverage related to losses that are deemed by FEMA to be in what is zoned as high hazard areas. The crime insurance provides coverage for theft by an employee. The helicopter insurance covers claims related to the City's helicopters. The railroad protective liability insurance protects against railroad liability. The Risk Management division operates the City's insurance program and manages safety programs.

Unemployment Compensation provides temporary income for former City workers. Workers do not pay any costs. Eligibility for benefits is determined based on past wages, reasons for job separation, and availability and job search requirements.

Budgeted Reserves are essentially the amount of funds that are remaining after all revenues and expenditures are projected for budgeting purposes with a few exceptions. The general fund reserves are set by the budget ordinance, while reserves in capital funds may be required in accordance with the indentures.





FY24 OPERATING BUDGET HIGHLIGHTS Non-Departmental

| FY21 ACTUAL EXPENDITURE | FY22 ACTUAL EXPENDITURE | FY23 ADOPTED | EXPENDITURES AND APPROPRIATIONS | FY24 BUDGET | VARIANCE FY24-FY23 |
|----------------------------|----------------------------|----------------------|---|------------------------|-----------------------|
| \$460,402 | \$38,976 | - | Salaries, Regular | - | - |
| \$0 | \$0 | - | Salaries, Perm Part-Time | - | - |
| \$4,047 | \$0 | - | Salaries, Sworn | - | - |
| (\$3,435) | \$0 | - | Salaries, Extra Help | - | - |
| \$0 | \$0 | - | Salaries, Extra Help-Sworn | - | - |
| \$509 | \$0 | - | Overtime | - | - |
| (\$61) | \$0 | - | Pen Cont Fire Pen Fd | - | - |
| (\$2,435) | \$0 | - | Pen Cont Police Pen Fd | - | - |
| \$46,703 | \$0 | - | Pen Cont Gen Emp Pen Fd | - | - |
| (\$703) | \$0 | - | Defined Contribution | - | - |
| \$736,996 | \$118,361 | \$2,886,703 | Workers' Compensation | \$486,703 | (\$2,400,000) |
| \$1,182,928 | \$704,372 | \$519,368 | Other Personnel Costs | \$519,368 | \$0 |
| \$2,424,951 | \$861,709 | \$3,406,071 | TOTAL PERSONNEL | \$1,006,071 | (\$2,400,000) |
| | | | OTHER EXPENSES | | |
| \$27,389,223 | \$49,883,751 | \$28,621,724 | Purchased / Contracted Services | \$26,390,117 | (\$2,231,607) |
| \$3,615,732 | \$3,314,785 | \$4,598,100 | Supplies | \$3,843,100 | (\$755,000) |
| \$0 | \$63,116 | - | Capital Outlays | - | - |
| \$36,397,079 | \$28,735,180 | \$30,695,948 | Interfund / Interdepartmental Charges | \$30,695,948 | \$0 |
| \$235,909,842 | \$277,725,496 | \$317,081,024 | Other Costs | \$315,792,745 | (\$1,288,279) |
| \$13,831,742 | \$22,837,679 | \$70,711,687 | Debt Service | \$68,378,483 | (\$2,333,204) |
| (\$1,280) | (\$10,193,089) | \$81,695,153 | Conversion / Summary | \$166,829,796 | \$85,134,643 |
| \$583,286,876 | \$596,883,520 | \$342,962,715 | Other Financing Uses | \$392,475,852 | \$49,513,137 |
| \$900,429,214 | \$969,250,438 | \$876,366,351 | TOTAL OTHER EXPENSES | \$1,004,406,041 | \$128,039,690 |
| \$902,854,165 | \$970,112,147 | \$879,772,422 | TOTAL PERSONNEL AND OTHER EXPENSES | \$1,005,412,112 | \$125,639,690 |

| FY21 ACTUAL EXPENDITURE | FY22 ACTUAL EXPENDITURE | FY23 ADOPTED | FUND | FY24 BUDGET | VARIANCE FY24-FY23 |
|----------------------------|----------------------------|----------------------|-----------------------------------|------------------------|-----------------------|
| \$103,316,762 | \$93,394,710 | \$93,728,507 | General Fund | \$106,142,268 | \$12,413,761 |
| \$205,714,142 | \$171,575,104 | \$146,390,537 | Airport Revenue Fund | \$263,370,594 | \$116,980,057 |
| \$696,478 | \$697,833 | \$1,003,003 | City Plaza Project Fund | \$1,046,396 | \$43,393 |
| \$12,458,337 | \$22,856,860 | \$6,743,666 | Solid Waste Services Revenue Fund | \$6,743,666 | \$0 |
| \$379,356,455 | \$423,099,219 | \$348,407,056 | Water & Wastewater Revenue Fund | \$344,737,647 | (\$3,669,409) |
| \$277,000 | (\$10,000) | \$2,717,302 | Emergency Telephone System | \$2,717,302 | \$0 |
| \$6,258,609 | \$2,230,297 | \$3,607,581 | Fleet Service Fund | \$3,607,581 | \$0 |
| \$166,147,480 | \$171,945,919 | \$186,796,917 | Group Insurance Fund | \$186,496,917 | (\$300,000) |
| \$27,343,853 | \$81,967,853 | \$88,452,804 | Hotel/Motel Tax Fund | \$88,528,440 | \$75,636 |
| \$1,285,049 | \$2,354,351 | \$1,925,049 | Rental/Motor Vehicle Tax Fund | \$2,021,301 | \$96,252 |
| \$902,854,165 | \$970,112,147 | \$879,772,422 | TOTAL EXPENSES | \$1,005,412,112 | \$125,639,690 |

| FY21 | FY22 | FY23 | AUTHORIZED POSITION COUNT | FY24 | VARIANCE FY24-FY23 |
|------|------|------|---------------------------|------|-----------------------|
| - | - | - | Full Time Equivalent | - | - |



FY24 OPERATING BUDGET HIGHLIGHTS

Non-Departmental General Fund

| FY21 ACTUAL EXPENDITURES | FY22 ACTUAL EXPENDITURES | FY23 ADOPTED | EXPENDITURES AND APPROPRIATIONS | FY24 BUDGET | VARIANCE FY24-FY23 |
|-----------------------------|-----------------------------|---------------------|---|----------------------|-----------------------|
| | | | <i>PERSONNEL</i> | | |
| \$460,402 | \$38,976 | - | Salaries, Regular | - | - |
| - | - | - | Salaries, Perm Part-Time | - | - |
| \$4,047 | - | - | Salaries, Sworn | - | - |
| (\$3,435) | - | - | Salaries, Extra Help | - | - |
| - | - | - | Salaries, Extra Help-Sworn | - | - |
| \$509 | - | - | Overtime | - | - |
| (\$61) | - | - | Pen Cont Fire Pen Fd | - | - |
| (\$2,435) | - | - | Pen Cont Police Pen Fd | - | - |
| \$46,703 | - | - | Pen Cont Gen Emp Pen Fd | - | - |
| (\$703) | - | - | Defined Contribution | - | - |
| \$736,996 | \$118,361 | \$2,545,000 | Workers' Compensation | \$145,000 | (\$2,400,000) |
| \$559,776 | \$59,675 | \$519,368 | Other Personnel Costs | \$519,368 | - |
| \$1,801,799 | \$217,013 | \$3,064,368 | TOTAL PERSONNEL | \$664,368 | (\$2,400,000) |
| | | | <i>OTHER EXPENSES</i> | | |
| \$20,044,419 | \$26,145,713 | \$18,611,039 | Purchased / Contracted Services | \$17,586,039 | (\$1,025,000) |
| \$3,615,732 | \$3,314,785 | \$4,598,100 | Supplies | \$3,843,100 | (\$755,000) |
| - | \$63,116 | - | Capital Outlays | - | - |
| - | - | - | Interfund / Interdepartmental Charges | - | - |
| \$35,627,997 | \$31,320,731 | \$29,615,782 | Other Costs | \$31,823,929 | \$2,208,147 |
| \$5,515,659 | \$7,152,003 | \$30,839,216 | Debt Service | \$35,174,830 | \$4,335,614 |
| (\$126) | (\$47,315) | \$5,000,002 | Conversion / Summary | \$7,000,002 | \$2,000,000 |
| \$36,711,283 | \$25,228,664 | \$2,000,000 | Other Financing Uses | \$10,050,000 | \$8,050,000 |
| \$101,514,964 | \$93,177,697 | \$90,664,139 | TOTAL OTHER EXPENSES | \$105,477,900 | \$14,813,761 |
| \$103,316,762 | \$93,394,710 | \$93,728,507 | TOTAL PERSONNEL AND OTHER EXPENSES | \$106,142,268 | \$12,413,761 |

| FY21 ACTUAL EXPENDITURES | FY22 ACTUAL EXPENDITURES | FY23 ADOPTED | FUND | FY24 BUDGET | VARIANCE FY24-FY23 |
|-----------------------------|-----------------------------|---------------------|-----------------------|----------------------|-----------------------|
| \$103,316,762 | \$93,394,710 | \$93,728,507 | General Fund | \$106,142,268 | \$12,413,761 |
| \$103,316,762 | \$93,394,710 | \$93,728,507 | TOTAL EXPENSES | \$106,142,268 | \$12,413,761 |

| FY21 | FY22 | FY23 | AUTHORIZED POSITION COUNT | FY24 | VARIANCE FY24-FY23 |
|------|------|------|---------------------------|------|-----------------------|
| - | - | - | Full Time Equivalent | - | - |



FY24 OPERATING BUDGET HIGHLIGHTS

Non-Departmental General Fund

| EXPENDITURES AND APPROPRIATIONS | VARIANCE (24-23) | EXPLANATION |
|---|----------------------|--|
| <i>PERSONNEL</i> | | |
| Salaries, Regular | - | |
| Salaries, Perm Part-Time | - | |
| Salaries, Sworn | - | |
| Salaries, Extra Help | - | |
| Salaries, Extra Help-Sworn | - | |
| Overtime | - | |
| Pen Cont Fire Pen Fd | - | |
| Pen Cont Police Pen Fd | - | |
| Pen Cont Gen Emp Pen Fd | - | |
| Defined Contribution | - | |
| Workers' Compensation | (\$2,400,000) | Decrease to properly align the budget for anticipated Workers' Compensation expenses. |
| Other Personnel Costs | - | |
| TOTAL PERSONNEL | (\$2,400,000) | |
| <i>OTHER EXPENSES</i> | | |
| Purchased / Contracted Services | (\$1,025,000) | Decrease to properly align the budget for contractual obligation expenses. This line includes contractual support for At-Promise Youth Centers, Litigation, Invest Atlanta, People TV, Atlanta Land Bank, and support for the Atlanta Jazz Festival. |
| Supplies | (\$755,000) | Decrease based on anticipated expenses for Grady Hospital water bill payments. |
| Capital Outlays | - | |
| Interfund / Interdepartmental Charges | - | |
| Other Costs | \$2,208,147 | Increase based on anticipated expenses for Other Post Employment Benefits (OPEB). This line also includes Election expenses, Business License Refunds, Debt payments, Fire MOU, Animal Control and Fulton & DeKalb County Taxes. |
| Debt Service | \$4,335,614 | Increase to properly align the budget based on anticipated Debt services expenses. |
| Conversion / Summary | \$2,000,000 | Increase to properly align the budget with anticipated operational needs. This line primarily includes Restricted Reserves. |
| Other Financing Uses | \$8,050,000 | Increase based on funding support for Affordable Housing initiatives. |
| TOTAL OTHER EXPENSES | \$14,813,761 | |
| TOTAL PERSONNEL AND OTHER EXPENSES | \$12,413,761 | |

| FUND | VARIANCE (24-23) | EXPLANATION |
|-----------------------|---------------------|-------------|
| General Fund | \$12,413,761 | |
| TOTAL EXPENSES | \$12,413,761 | |

| AUTHORIZED POSITION COUNT | VARIANCE (24-23) | EXPLANATION |
|---------------------------|------------------|-------------|
| Full Time Equivalent | - | |



FY24 OPERATING BUDGET HIGHLIGHTS

Non-Departmental Airport Revenue Fund

| FY21 ACTUAL EXPENDITURES | FY22 ACTUAL EXPENDITURES | FY23 ADOPTED | EXPENDITURES AND APPROPRIATIONS | FY24 BUDGET | VARIANCE FY24-FY23 |
|-----------------------------|-----------------------------|----------------------|---|----------------------|-----------------------|
| | | | <i>PERSONNEL</i> | | |
| - | - | - | Salaries, Regular | - | - |
| - | - | - | Salaries, Perm Part-Time | - | - |
| - | - | - | Salaries, Sworn | - | - |
| - | - | - | Salaries, Extra Help | - | - |
| - | - | - | Salaries, Extra Help-Sworn | - | - |
| - | - | - | Overtime | - | - |
| - | - | - | Pen Cont Fire Pen Fd | - | - |
| - | - | - | Pen Cont Police Pen Fd | - | - |
| - | - | - | Pen Cont Gen Emp Pen Fd | - | - |
| - | - | - | Defined Contribution | - | - |
| - | - | - | Workers' Compensation | - | - |
| - | - | - | Other Personnel Costs | - | - |
| - | - | - | <i>TOTAL PERSONNEL</i> | - | - |
| | | | <i>OTHER EXPENSES</i> | | |
| \$1,230,294 | \$356,661 | \$1,200,000 | Purchased / Contracted Services | \$250,000 | (\$950,000) |
| - | - | - | Supplies | - | - |
| - | - | - | Capital Outlays | - | - |
| \$10,935,452 | \$11,058,118 | \$10,108,628 | Interfund / Interdepartmental Charges | \$10,108,628 | - |
| \$4,683,526 | \$4,267,651 | \$3,455,164 | Other Costs | \$3,455,164 | - |
| - | - | - | Debt Service | - | - |
| - | - | \$43,777,613 | Conversion / Summary | \$116,082,758 | \$72,305,145 |
| \$188,864,871 | \$155,892,674 | \$87,849,132 | Other Financing Uses | \$133,474,044 | \$45,624,912 |
| \$205,714,142 | \$171,575,104 | \$146,390,537 | <i>TOTAL OTHER EXPENSES</i> | \$263,370,594 | \$116,980,057 |
| \$205,714,142 | \$171,575,104 | \$146,390,537 | TOTAL PERSONNEL AND OTHER EXPENSES | \$263,370,594 | \$116,980,057 |

| FY21 ACTUAL EXPENDITURES | FY22 ACTUAL EXPENDITURES | FY23 ADOPTED | FUND | FY24 BUDGET | VARIANCE FY24-FY23 |
|-----------------------------|-----------------------------|----------------------|-----------------------|----------------------|-----------------------|
| \$205,714,142 | \$171,575,104 | \$146,390,537 | Airport Revenue Fund | \$263,370,594 | \$116,980,057 |
| \$205,714,142 | \$171,575,104 | \$146,390,537 | TOTAL EXPENSES | \$263,370,594 | \$116,980,057 |

| FY21 | FY22 | FY23 | AUTHORIZED POSITION COUNT | FY24 | VARIANCE FY24-FY23 |
|------|------|------|---------------------------|------|-----------------------|
| - | - | - | Full Time Equivalent | - | - |



FY24 OPERATING BUDGET HIGHLIGHTS

Non-Departmental Airport Revenue Fund

| EXPENDITURES AND APPROPRIATIONS | VARIANCE (24-23) | EXPLANATION |
|---|----------------------|---|
| <i>PERSONNEL</i> | | |
| Salaries, Regular | - | |
| Salaries, Perm Part-Time | - | |
| Salaries, Sworn | - | |
| Salaries, Extra Help | - | |
| Salaries, Extra Help-Sworn | - | |
| Overtime | - | |
| Pen Cont Fire Pen Fd | - | |
| Pen Cont Police Pen Fd | - | |
| Pen Cont Gen Emp Pen Fd | - | |
| Defined Contribution | - | |
| Workers' Compensation | - | |
| Other Personnel Costs | - | |
| TOTAL PERSONNEL | - | |
| <i>OTHER EXPENSES</i> | | |
| Purchased / Contracted Services | (\$950,000) | Decrease to properly align contractual and operational expenses based on anticipated contractual obligations. |
| Supplies | - | |
| Capital Outlays | - | |
| Interfund / Interdepartmental Charges | - | This line supports anticipated Indirect cost allocation. |
| Other Costs | - | This line includes OPEB Group Life and Health Insurance expenses for retirees. |
| Debt Service | - | |
| Conversion / Summary | \$72,305,145 | This line includes Reserves that will be utilized as needed. |
| Other Financing Uses | \$45,624,912 | Increase to properly align the budget for debt services payments including Sinking Fund Requirements. |
| TOTAL OTHER EXPENSES | \$116,980,057 | |
| TOTAL PERSONNEL AND OTHER EXPENSES | \$116,980,057 | |

| FUND | VARIANCE (24-23) | EXPLANATION |
|-----------------------|----------------------|-------------|
| Airport Revenue Fund | \$116,980,057 | |
| TOTAL EXPENSES | \$116,980,057 | |

| AUTHORIZED POSITION COUNT | VARIANCE (24-23) | EXPLANATION |
|---------------------------|------------------|-------------|
| Full Time Equivalent | - | |



FY24 OPERATING BUDGET HIGHLIGHTS

Non-Departmental City Plaza Project Fund

| FY21 ACTUAL EXPENDITURES | FY22 ACTUAL EXPENDITURES | FY23 ADOPTED | EXPENDITURES AND APPROPRIATIONS | FY24 BUDGET | VARIANCE FY24-FY23 |
|-----------------------------|-----------------------------|-----------------|---|--------------------|-----------------------|
| | | | <i>PERSONNEL</i> | | |
| - | - | - | Salaries, Regular | - | - |
| - | - | - | Salaries, Perm Part-Time | - | - |
| - | - | - | Salaries, Sworn | - | - |
| - | - | - | Salaries, Extra Help | - | - |
| - | - | - | Salaries, Extra Help-Sworn | - | - |
| - | - | - | Overtime | - | - |
| - | - | - | Pen Cont Fire Pen Fd | - | - |
| - | - | - | Pen Cont Police Pen Fd | - | - |
| - | - | - | Pen Cont Gen Emp Pen Fd | - | - |
| - | - | - | Defined Contribution | - | - |
| - | - | - | Workers' Compensation | - | - |
| - | - | - | Other Personnel Costs | - | - |
| - | - | - | <i>TOTAL PERSONNEL</i> | - | - |
| | | | <i>OTHER EXPENSES</i> | | |
| - | - | \$255,622 | Purchased / Contracted Services | \$299,015 | \$43,393 |
| - | - | - | Supplies | - | - |
| - | - | - | Capital Outlays | - | - |
| (\$9,422) | (\$8,467) | \$37,941 | Interfund / Interdepartmental Charges | \$37,941 | - |
| - | - | - | Other Costs | - | - |
| \$705,900 | \$706,300 | \$709,440 | Debt Service | \$709,440 | - |
| - | - | - | Conversion / Summary | - | - |
| - | - | - | Other Financing Uses | - | - |
| \$696,478 | \$697,833 | \$1,003,003 | <i>TOTAL OTHER EXPENSES</i> | \$1,046,396 | \$43,393 |
| \$696,478 | \$697,833 | \$1,003,003 | TOTAL PERSONNEL AND OTHER EXPENSES | \$1,046,396 | \$43,393 |

| FY21 ACTUAL EXPENDITURES | FY22 ACTUAL EXPENDITURES | FY23 ADOPTED | FUND | FY24 BUDGET | VARIANCE FY24-FY23 |
|-----------------------------|-----------------------------|--------------------|-------------------------|--------------------|-----------------------|
| \$696,478 | \$697,833 | \$1,003,003 | City Plaza Project Fund | \$1,046,396 | \$43,393 |
| \$696,478 | \$697,833 | \$1,003,003 | TOTAL EXPENSES | \$1,046,396 | \$43,393 |

| FY21 | FY22 | FY23 | AUTHORIZED POSITION COUNT | FY24 | VARIANCE FY24-FY23 |
|------|------|------|---------------------------|------|-----------------------|
| - | - | - | Full Time Equivalent | - | - |



FY24 OPERATING BUDGET HIGHLIGHTS

Non-Departmental City Plaza Project Fund

| EXPENDITURES AND APPROPRIATIONS | VARIANCE (24-23) | EXPLANATION |
|---|------------------|---|
| <i>PERSONNEL</i> | | |
| Salaries, Regular | - | |
| Salaries, Perm Part-Time | - | |
| Salaries, Sworn | - | |
| Salaries, Extra Help | - | |
| Salaries, Extra Help-Sworn | - | |
| Overtime | - | |
| Pen Cont Fire Pen Fd | - | |
| Pen Cont Police Pen Fd | - | |
| Pen Cont Gen Emp Pen Fd | - | |
| Defined Contribution | - | |
| Workers' Compensation | - | |
| Other Personnel Costs | - | |
| TOTAL PERSONNEL | - | |
| <i>OTHER EXPENSES</i> | | |
| Purchased / Contracted Services | \$43,393 | Increase to properly align contractual and operational expenses related to facility operations. |
| Supplies | - | |
| Capital Outlays | - | |
| Interfund / Interdepartmental Charges | - | This line supports anticipated indirect cost allocation. |
| Other Costs | - | |
| Debt Service | - | This line primarily includes anticipated debt service expenses. |
| Conversion / Summary | - | |
| Other Financing Uses | - | |
| TOTAL OTHER EXPENSES | \$43,393 | |
| TOTAL PERSONNEL AND OTHER EXPENSES | \$43,393 | |

| FUND | VARIANCE (24-23) | EXPLANATION |
|-------------------------|------------------|-------------|
| City Plaza Project Fund | \$43,393 | |
| TOTAL EXPENSES | \$43,393 | |

| AUTHORIZED POSITION COUNT | VARIANCE (24-23) | EXPLANATION |
|---------------------------|------------------|-------------|
| Full Time Equivalent | - | |



FY24 OPERATING BUDGET HIGHLIGHTS
Non-Departmental
Solid Waste Services Revenue Fund

| FY21 ACTUAL EXPENDITURES | FY22 ACTUAL EXPENDITURES | FY23 ADOPTED | EXPENDITURES AND APPROPRIATIONS | FY24 BUDGET | VARIANCE FY24-FY23 |
|-----------------------------|-----------------------------|--------------------|---|--------------------|-----------------------|
| | | | <i>PERSONNEL</i> | | |
| - | - | - | Salaries, Regular | - | - |
| - | - | - | Salaries, Perm Part-Time | - | - |
| - | - | - | Salaries, Sworn | - | - |
| - | - | - | Salaries, Extra Help | - | - |
| - | - | - | Salaries, Extra Help-Sworn | - | - |
| - | - | - | Overtime | - | - |
| - | - | - | Pen Cont Fire Pen Fd | - | - |
| - | - | - | Pen Cont Police Pen Fd | - | - |
| - | - | - | Pen Cont Gen Emp Pen Fd | - | - |
| - | - | - | Defined Contribution | - | - |
| - | - | - | Workers' Compensation | - | - |
| - | - | - | Other Personnel Costs | - | - |
| - | - | - | <i>TOTAL PERSONNEL</i> | - | - |
| | | | <i>OTHER EXPENSES</i> | | |
| \$679,000 | \$18,768,000 | - | Purchased / Contracted Services | - | - |
| - | - | - | Supplies | - | - |
| - | - | - | Capital Outlays | - | - |
| \$8,030,768 | \$2,543,544 | \$5,228,269 | Interfund / Interdepartmental Charges | \$5,228,269 | - |
| \$3,748,570 | \$1,545,316 | \$1,515,397 | Other Costs | \$1,515,397 | - |
| - | - | - | Debt Service | - | - |
| - | - | - | Conversion / Summary | - | - |
| - | - | - | Other Financing Uses | - | - |
| \$12,458,337 | \$22,856,860 | \$6,743,666 | <i>TOTAL OTHER EXPENSES</i> | \$6,743,666 | - |
| \$12,458,337 | \$22,856,860 | \$6,743,666 | TOTAL PERSONNEL AND OTHER EXPENSES | \$6,743,666 | - |

| FY21 ACTUAL EXPENDITURES | FY22 ACTUAL EXPENDITURES | FY23 ADOPTED | FUND | FY24 BUDGET | VARIANCE FY24-FY23 |
|-----------------------------|-----------------------------|--------------------|-----------------------------------|--------------------|-----------------------|
| \$12,458,337 | \$22,856,860 | \$6,743,666 | Solid Waste Services Revenue Fund | \$6,743,666 | - |
| \$12,458,337 | \$22,856,860 | \$6,743,666 | TOTAL EXPENSES | \$6,743,666 | - |

| FY21 | FY22 | FY23 | AUTHORIZED POSITION COUNT | FY24 | VARIANCE FY24-FY23 |
|------|------|------|---------------------------|------|-----------------------|
| - | - | - | Full Time Equivalent | - | - |



FY24 OPERATING BUDGET HIGHLIGHTS

Non-Departmental Solid Waste Services Revenue Fund

| EXPENDITURES AND APPROPRIATIONS | VARIANCE (24-23) | EXPLANATION |
|---|------------------|--|
| <i>PERSONNEL</i> | | |
| Salaries, Regular | - | |
| Salaries, Perm Part-Time | - | |
| Salaries, Sworn | - | |
| Salaries, Extra Help | - | |
| Salaries, Extra Help-Sworn | - | |
| Overtime | - | |
| Pen Cont Fire Pen Fd | - | |
| Pen Cont Police Pen Fd | - | |
| Pen Cont Gen Emp Pen Fd | - | |
| Defined Contribution | - | |
| Workers' Compensation | - | |
| Other Personnel Costs | - | |
| <i>TOTAL PERSONNEL</i> | - | |
| <i>OTHER EXPENSES</i> | | |
| Purchased / Contracted Services | - | |
| Supplies | - | |
| Capital Outlays | - | |
| Interfund / Interdepartmental Charges | - | This line supports anticipated indirect cost allocation. |
| Other Costs | - | |
| Debt Service | - | |
| Conversion / Summary | - | |
| Other Financing Uses | - | |
| <i>TOTAL OTHER EXPENSES</i> | - | |
| TOTAL PERSONNEL AND OTHER EXPENSES | - | |

| FUND | VARIANCE (24-23) | EXPLANATION |
|-----------------------------------|------------------|-------------|
| Solid Waste Services Revenue Fund | - | |
| TOTAL EXPENSES | - | |

| AUTHORIZED POSITION COUNT | VARIANCE (24-23) | EXPLANATION |
|---------------------------|------------------|-------------|
| Full Time Equivalent | - | |



FY24 OPERATING BUDGET HIGHLIGHTS

Non-Departmental Water & Wastewater Revenue Fund

| FY21 ACTUAL EXPENDITURES | FY22 ACTUAL EXPENDITURES | FY23 ADOPTED | EXPENDITURES AND APPROPRIATIONS | FY24 BUDGET | VARIANCE FY24-FY23 |
|-----------------------------|-----------------------------|----------------------|---|----------------------|-----------------------|
| | | | <i>PERSONNEL</i> | | |
| - | - | - | Salaries, Regular | - | - |
| - | - | - | Salaries, Perm Part-Time | - | - |
| - | - | - | Salaries, Sworn | - | - |
| - | - | - | Salaries, Extra Help | - | - |
| - | - | - | Salaries, Extra Help-Sworn | - | - |
| - | - | - | Overtime | - | - |
| - | - | - | Pen Cont Fire Pen Fd | - | - |
| - | - | - | Pen Cont Police Pen Fd | - | - |
| - | - | - | Pen Cont Gen Emp Pen Fd | - | - |
| - | - | - | Defined Contribution | - | - |
| - | - | \$341,703 | Workers' Compensation | \$341,703 | - |
| - | - | - | Other Personnel Costs | - | - |
| - | - | \$341,703 | TOTAL PERSONNEL | \$341,703 | - |
| | | | <i>OTHER EXPENSES</i> | | |
| \$4,568,974 | \$4,637,377 | \$5,324,000 | Purchased / Contracted Services | \$5,324,000 | - |
| - | - | - | Supplies | - | - |
| - | - | - | Capital Outlays | - | - |
| \$8,680,184 | \$11,126,469 | \$9,149,598 | Interfund / Interdepartmental Charges | \$9,149,598 | - |
| \$7,813,041 | \$7,480,870 | \$30,523,297 | Other Costs | \$26,873,884 | (\$3,649,413) |
| \$7,417,918 | \$14,721,863 | \$39,141,693 | Debt Service | \$32,472,875 | (\$6,668,818) |
| (\$1,154) | (\$10,145,774) | \$32,917,538 | Conversion / Summary | \$43,747,036 | \$10,829,498 |
| \$350,877,493 | \$395,278,415 | \$231,009,227 | Other Financing Uses | \$226,828,551 | (\$4,180,676) |
| \$379,356,455 | \$423,099,219 | \$348,065,353 | TOTAL OTHER EXPENSES | \$344,395,944 | (\$3,669,409) |
| \$379,356,455 | \$423,099,219 | \$348,407,056 | TOTAL PERSONNEL AND OTHER EXPENSES | \$344,737,647 | (\$3,669,409) |

| FY21 ACTUAL EXPENDITURES | FY22 ACTUAL EXPENDITURES | FY23 ADOPTED | FUND | FY24 BUDGET | VARIANCE FY24-FY23 |
|-----------------------------|-----------------------------|----------------------|---------------------------------|----------------------|-----------------------|
| \$379,356,455 | \$423,099,219 | \$348,407,056 | Water & Wastewater Revenue Fund | \$344,737,647 | (\$3,669,409) |
| \$379,356,455 | \$423,099,219 | \$348,407,056 | TOTAL EXPENSES | \$344,737,647 | (\$3,669,409) |

| FY21 | FY22 | FY23 | AUTHORIZED POSITION COUNT | FY24 | VARIANCE FY24-FY23 |
|------|------|------|---------------------------|------|-----------------------|
| - | - | - | Full Time Equivalent | - | - |



FY24 OPERATING BUDGET HIGHLIGHTS

Non-Departmental Water & Wastewater Revenue Fund

| EXPENDITURES AND APPROPRIATIONS | VARIANCE (24-23) | EXPLANATION |
|---|----------------------|---|
| <i>PERSONNEL</i> | | |
| Salaries, Regular | - | |
| Salaries, Perm Part-Time | - | |
| Salaries, Sworn | - | |
| Salaries, Extra Help | - | |
| Salaries, Extra Help-Sworn | - | |
| Overtime | - | |
| Pen Cont Fire Pen Fd | - | |
| Pen Cont Police Pen Fd | - | |
| Pen Cont Gen Emp Pen Fd | - | |
| Defined Contribution | - | |
| Workers' Compensation | - | |
| Other Personnel Costs | - | |
| TOTAL PERSONNEL | - | |
| <i>OTHER EXPENSES</i> | | |
| Purchased / Contracted Services | - | |
| Supplies | - | |
| Capital Outlays | - | |
| Interfund / Interdepartmental Charges | - | This line supports anticipated indirect cost allocation. |
| Other Costs | (\$3,649,413) | Decrease to properly align the budget based on anticipated expenses including Bad Debt reserves and retiree benefits. |
| Debt Service | (\$6,668,818) | This line includes anticipated GEFA principal and interest payments. |
| Conversion / Summary | \$10,829,498 | Increase in fund wide reserves that will be utilized as needed. |
| Other Financing Uses | (\$4,180,676) | Decrease in debt reserve requirements. |
| TOTAL OTHER EXPENSES | (\$3,669,409) | |
| TOTAL PERSONNEL AND OTHER EXPENSES | (\$3,669,409) | |

| FUND | VARIANCE (24-23) | EXPLANATION |
|---------------------------------|----------------------|-------------|
| Water & Wastewater Revenue Fund | (\$3,669,409) | |
| TOTAL EXPENSES | (\$3,669,409) | |

| AUTHORIZED POSITION COUNT | VARIANCE (24-23) | EXPLANATION |
|---------------------------|------------------|-------------|
| Full Time Equivalent | - | |



FY24 OPERATING BUDGET HIGHLIGHTS

Non-Departmental Emergency Telephone System

| FY21 ACTUAL EXPENDITURES | FY22 ACTUAL EXPENDITURES | FY23 ADOPTED | EXPENDITURES AND APPROPRIATIONS | FY24 BUDGET | VARIANCE FY24-FY23 |
|-----------------------------|-----------------------------|--------------------|---|--------------------|-----------------------|
| | | | <i>PERSONNEL</i> | | |
| - | - | - | Salaries, Regular | - | - |
| - | - | - | Salaries, Perm Part-Time | - | - |
| - | - | - | Salaries, Sworn | - | - |
| - | - | - | Salaries, Extra Help | - | - |
| - | - | - | Salaries, Extra Help-Sworn | - | - |
| - | - | - | Overtime | - | - |
| - | - | - | Pen Cont Fire Pen Fd | - | - |
| - | - | - | Pen Cont Police Pen Fd | - | - |
| - | - | - | Pen Cont Gen Emp Pen Fd | - | - |
| - | - | - | Defined Contribution | - | - |
| - | - | - | Workers' Compensation | - | - |
| - | - | - | Other Personnel Costs | - | - |
| - | - | - | <i>TOTAL PERSONNEL</i> | - | - |
| | | | <i>OTHER EXPENSES</i> | | |
| \$277,000 | (\$10,000) | \$2,717,302 | Purchased / Contracted Services | \$2,717,302 | - |
| - | - | - | Supplies | - | - |
| - | - | - | Capital Outlays | - | - |
| - | - | - | Interfund / Interdepartmental Charges | - | - |
| - | - | - | Other Costs | - | - |
| - | - | - | Debt Service | - | - |
| - | - | - | Conversion / Summary | - | - |
| - | - | - | Other Financing Uses | - | - |
| \$277,000 | (\$10,000) | \$2,717,302 | <i>TOTAL OTHER EXPENSES</i> | \$2,717,302 | - |
| \$277,000 | (\$10,000) | \$2,717,302 | TOTAL PERSONNEL AND OTHER EXPENSES | \$2,717,302 | - |

| FY21 ACTUAL EXPENDITURES | FY22 ACTUAL EXPENDITURES | FY23 ADOPTED | FUND | FY24 BUDGET | VARIANCE FY24-FY23 |
|-----------------------------|-----------------------------|--------------------|----------------------------|--------------------|-----------------------|
| \$277,000 | (\$10,000) | \$2,717,302 | Emergency Telephone System | \$2,717,302 | - |
| \$277,000 | (\$10,000) | \$2,717,302 | TOTAL EXPENSES | \$2,717,302 | - |

| FY21 | FY22 | FY23 | AUTHORIZED POSITION COUNT | FY24 | VARIANCE FY24-FY23 |
|------|------|------|---------------------------|------|-----------------------|
| - | - | - | Full Time Equivalent | - | - |



FY24 OPERATING BUDGET HIGHLIGHTS

Non-Departmental Emergency Telephone System

| EXPENDITURES AND APPROPRIATIONS | VARIANCE (24-23) | EXPLANATION |
|---|------------------|-------------|
| <i>PERSONNEL</i> | | |
| Salaries, Regular | - | |
| Salaries, Perm Part-Time | - | |
| Salaries, Sworn | - | |
| Salaries, Extra Help | - | |
| Salaries, Extra Help-Sworn | - | |
| Overtime | - | |
| Pen Cont Fire Pen Fd | - | |
| Pen Cont Police Pen Fd | - | |
| Pen Cont Gen Emp Pen Fd | - | |
| Defined Contribution | - | |
| Workers' Compensation | - | |
| Other Personnel Costs | - | |
| TOTAL PERSONNEL | - | |
| <i>OTHER EXPENSES</i> | | |
| Purchased / Contracted Services | - | |
| Supplies | - | |
| Capital Outlays | - | |
| Interfund / Interdepartmental Charges | - | |
| Other Costs | - | |
| Debt Service | - | |
| Conversion / Summary | - | |
| Other Financing Uses | - | |
| TOTAL OTHER EXPENSES | - | |
| TOTAL PERSONNEL AND OTHER EXPENSES | - | |

| FUND | VARIANCE (24-23) | EXPLANATION |
|----------------------------|------------------|-------------|
| Emergency Telephone System | - | |
| TOTAL EXPENSES | - | |

| AUTHORIZED POSITION COUNT | VARIANCE (24-23) | EXPLANATION |
|---------------------------|------------------|-------------|
| Full Time Equivalent | - | |



FY24 OPERATING BUDGET HIGHLIGHTS

Non-Departmental Fleet Service Fund

| FY21 ACTUAL EXPENDITURES | FY22 ACTUAL EXPENDITURES | FY23 ADOPTED | EXPENDITURES AND APPROPRIATIONS | FY24 BUDGET | VARIANCE FY24-FY23 |
|-----------------------------|-----------------------------|--------------------|---|--------------------|-----------------------|
| | | | <i>PERSONNEL</i> | | |
| - | - | - | - Salaries, Regular | - | - |
| - | - | - | - Salaries, Perm Part-Time | - | - |
| - | - | - | - Salaries, Sworn | - | - |
| - | - | - | - Salaries, Extra Help | - | - |
| - | - | - | - Salaries, Extra Help-Sworn | - | - |
| - | - | - | - Overtime | - | - |
| - | - | - | - Pen Cont Fire Pen Fd | - | - |
| - | - | - | - Pen Cont Police Pen Fd | - | - |
| - | - | - | - Pen Cont Gen Emp Pen Fd | - | - |
| - | - | - | - Defined Contribution | - | - |
| - | - | - | - Workers' Compensation | - | - |
| - | - | - | - Other Personnel Costs | - | - |
| - | - | - | - <i>TOTAL PERSONNEL</i> | - | - |
| | | | <i>OTHER EXPENSES</i> | | |
| (\$11,000) | \$181,000 | - | - Purchased / Contracted Services | - | - |
| - | - | - | - Supplies | - | - |
| - | - | - | - Capital Outlays | - | - |
| \$6,269,609 | \$2,049,297 | \$3,586,243 | - Interfund / Interdepartmental Charges | \$3,586,243 | - |
| - | - | - | - Other Costs | - | - |
| - | - | \$21,338 | - Debt Service | \$21,338 | - |
| - | - | - | - Conversion / Summary | - | - |
| - | - | - | - Other Financing Uses | - | - |
| \$6,258,609 | \$2,230,297 | \$3,607,581 | - <i>TOTAL OTHER EXPENSES</i> | \$3,607,581 | - |
| \$6,258,609 | \$2,230,297 | \$3,607,581 | - TOTAL PERSONNEL AND OTHER EXPENSES | \$3,607,581 | - |

| FY21 ACTUAL EXPENDITURES | FY22 ACTUAL EXPENDITURES | FY23 ADOPTED | FUND | FY24 BUDGET | VARIANCE FY24-FY23 |
|-----------------------------|-----------------------------|--------------------|-----------------------|--------------------|-----------------------|
| \$6,258,609 | \$2,230,297 | \$3,607,581 | Fleet Service Fund | \$3,607,581 | - |
| \$6,258,609 | \$2,230,297 | \$3,607,581 | TOTAL EXPENSES | \$3,607,581 | - |

| FY21 | FY22 | FY23 | AUTHORIZED POSITION COUNT | FY24 | VARIANCE FY24-FY23 |
|------|------|------|---------------------------|------|-----------------------|
| - | - | - | Full Time Equivalent | - | - |



FY24 OPERATING BUDGET HIGHLIGHTS

Non-Departmental Fleet Service Fund

| EXPENDITURES AND APPROPRIATIONS | VARIANCE (24-23) | EXPLANATION |
|---|------------------|--|
| <i>PERSONNEL</i> | | |
| Salaries, Regular | - | |
| Salaries, Perm Part-Time | - | |
| Salaries, Sworn | - | |
| Salaries, Extra Help | - | |
| Salaries, Extra Help-Sworn | - | |
| Overtime | - | |
| Pen Cont Fire Pen Fd | - | |
| Pen Cont Police Pen Fd | - | |
| Pen Cont Gen Emp Pen Fd | - | |
| Defined Contribution | - | |
| Workers' Compensation | - | |
| Other Personnel Costs | - | |
| <i>TOTAL PERSONNEL</i> | - | |
| <i>OTHER EXPENSES</i> | | |
| Purchased / Contracted Services | - | |
| Supplies | - | |
| Capital Outlays | - | |
| Interfund / Interdepartmental Charges | - | This line supports anticipated indirect cost allocation. |
| Other Costs | - | |
| Debt Service | - | |
| Conversion / Summary | - | |
| Other Financing Uses | - | |
| <i>TOTAL OTHER EXPENSES</i> | - | |
| TOTAL PERSONNEL AND OTHER EXPENSES | - | |

| FUND | VARIANCE (24-23) | EXPLANATION |
|-----------------------|------------------|-------------|
| Fleet Service Fund | - | |
| TOTAL EXPENSES | - | |

| AUTHORIZED POSITION COUNT | VARIANCE (24-23) | EXPLANATION |
|---------------------------|------------------|-------------|
| Full Time Equivalent | - | |



FY24 OPERATING BUDGET HIGHLIGHTS

Non-Departmental Group Insurance Fund

| FY21 ACTUAL EXPENDITURES | FY22 ACTUAL EXPENDITURES | FY23 ADOPTED | EXPENDITURES AND APPROPRIATIONS | FY24 BUDGET | VARIANCE FY24-FY23 |
|-----------------------------|-----------------------------|----------------------|---|----------------------|-----------------------|
| | | | <i>PERSONNEL</i> | | |
| - | - | - | - Salaries, Regular | - | - |
| - | - | - | - Salaries, Perm Part-Time | - | - |
| - | - | - | - Salaries, Sworn | - | - |
| - | - | - | - Salaries, Extra Help | - | - |
| - | - | - | - Salaries, Extra Help-Sworn | - | - |
| - | - | - | - Overtime | - | - |
| - | - | - | - Pen Cont Fire Pen Fd | - | - |
| - | - | - | - Pen Cont Police Pen Fd | - | - |
| - | - | - | - Pen Cont Gen Emp Pen Fd | - | - |
| - | - | - | - Defined Contribution | - | - |
| - | - | - | - Workers' Compensation | - | - |
| \$623,153 | \$644,696 | - | - Other Personnel Costs | - | - |
| \$623,153 | \$644,696 | - | - TOTAL PERSONNEL | - | - |
| | | | <i>OTHER EXPENSES</i> | | |
| \$600,537 | (\$195,000) | \$513,761 | Purchased / Contracted Services | \$213,761 | (\$300,000) |
| - | - | - | - Supplies | - | - |
| - | - | - | - Capital Outlays | - | - |
| \$2,490,490 | \$1,966,219 | \$2,585,269 | Interfund / Interdepartmental Charges | \$2,585,269 | - |
| \$162,241,036 | \$169,272,491 | \$183,697,887 | Other Costs | \$183,697,887 | - |
| \$192,265 | \$257,513 | - | - Debt Service | - | - |
| - | - | - | - Conversion / Summary | - | - |
| - | - | - | - Other Financing Uses | - | - |
| \$165,524,327 | \$171,301,223 | \$186,796,917 | TOTAL OTHER EXPENSES | \$186,496,917 | (\$300,000) |
| \$166,147,480 | \$171,945,919 | \$186,796,917 | TOTAL PERSONNEL AND OTHER EXPENSES | \$186,496,917 | (\$300,000) |

| FY21 ACTUAL EXPENDITURES | FY22 ACTUAL EXPENDITURES | FY23 ADOPTED | FUND | FY24 BUDGET | VARIANCE FY24-FY23 |
|-----------------------------|-----------------------------|----------------------|-----------------------|----------------------|-----------------------|
| \$166,147,480 | \$171,945,919 | \$186,796,917 | Group Insurance Fund | \$186,496,917 | (\$300,000) |
| \$166,147,480 | \$171,945,919 | \$186,796,917 | TOTAL EXPENSES | \$186,496,917 | (\$300,000) |

| FY21 | FY22 | FY23 | AUTHORIZED POSITION COUNT | FY24 | VARIANCE FY24-FY23 |
|------|------|------|---------------------------|------|-----------------------|
| - | - | - | Full Time Equivalent | - | - |



FY24 OPERATING BUDGET HIGHLIGHTS

Non-Departmental Group Insurance Fund

| EXPENDITURES AND APPROPRIATIONS | VARIANCE (24-23) | EXPLANATION |
|---|------------------|---|
| <i>PERSONNEL</i> | | |
| Salaries, Regular | - | |
| Salaries, Perm Part-Time | - | |
| Salaries, Sworn | - | |
| Salaries, Extra Help | - | |
| Salaries, Extra Help-Sworn | - | |
| Overtime | - | |
| Pen Cont Fire Pen Fd | - | |
| Pen Cont Police Pen Fd | - | |
| Pen Cont Gen Emp Pen Fd | - | |
| Defined Contribution | - | |
| Workers' Compensation | - | |
| Other Personnel Costs | - | |
| TOTAL PERSONNEL | - | |
| <i>OTHER EXPENSES</i> | | |
| Purchased / Contracted Services | (\$300,000) | Decrease to properly align contractual and operational expenses based on anticipated contractual obligations. This line includes a reallocation of funds for the Caduceus contract. |
| Supplies | - | |
| Capital Outlays | - | |
| Interfund / Interdepartmental Charges | - | This line supports anticipated indirect cost allocation. |
| Other Costs | - | |
| Debt Service | - | |
| Conversion / Summary | - | |
| Other Financing Uses | - | |
| TOTAL OTHER EXPENSES | (\$300,000) | |
| TOTAL PERSONNEL AND OTHER EXPENSES | (\$300,000) | |

| FUND | VARIANCE (24-23) | EXPLANATION |
|-----------------------|------------------|-------------|
| Group Insurance Fund | (\$300,000) | |
| TOTAL EXPENSES | (\$300,000) | |

| AUTHORIZED POSITION COUNT | VARIANCE (24-23) | EXPLANATION |
|---------------------------|------------------|-------------|
| Full Time Equivalent | - | |



FY24 OPERATING BUDGET HIGHLIGHTS

Non-Departmental Hotel/Motel Tax Fund

| FY21 ACTUAL EXPENDITURES | FY22 ACTUAL EXPENDITURES | FY23 ADOPTED | EXPENDITURES AND APPROPRIATIONS | FY24 BUDGET | VARIANCE FY24-FY23 |
|-----------------------------|-----------------------------|---------------------|---|---------------------|-----------------------|
| | | | <i>PERSONNEL</i> | | |
| - | - | - | Salaries, Regular | - | - |
| - | - | - | Salaries, Perm Part-Time | - | - |
| - | - | - | Salaries, Sworn | - | - |
| - | - | - | Salaries, Extra Help | - | - |
| - | - | - | Salaries, Extra Help-Sworn | - | - |
| - | - | - | Overtime | - | - |
| - | - | - | Pen Cont Fire Pen Fd | - | - |
| - | - | - | Pen Cont Police Pen Fd | - | - |
| - | - | - | Pen Cont Gen Emp Pen Fd | - | - |
| - | - | - | Defined Contribution | - | - |
| - | - | - | Workers' Compensation | - | - |
| - | - | - | Other Personnel Costs | - | - |
| - | - | - | <i>TOTAL PERSONNEL</i> | - | - |
| | | | <i>OTHER EXPENSES</i> | | |
| - | - | - | Purchased / Contracted Services | - | - |
| - | - | - | Supplies | - | - |
| - | - | - | Capital Outlays | - | - |
| - | - | - | Interfund / Interdepartmental Charges | - | - |
| \$20,510,624 | \$61,484,087 | \$66,348,448 | Other Costs | \$66,405,183 | \$56,735 |
| - | - | - | Debt Service | - | - |
| - | - | - | Conversion / Summary | - | - |
| \$6,833,229 | \$20,483,767 | \$22,104,356 | Other Financing Uses | \$22,123,257 | \$18,901 |
| \$27,343,853 | \$81,967,853 | \$88,452,804 | <i>TOTAL OTHER EXPENSES</i> | \$88,528,440 | \$75,636 |
| \$27,343,853 | \$81,967,853 | \$88,452,804 | TOTAL PERSONNEL AND OTHER EXPENSES | \$88,528,440 | \$75,636 |

| FY21 ACTUAL EXPENDITURES | FY22 ACTUAL EXPENDITURES | FY23 ADOPTED | FUND | FY24 BUDGET | VARIANCE FY24-FY23 |
|-----------------------------|-----------------------------|---------------------|-----------------------|---------------------|-----------------------|
| \$27,343,853 | \$81,967,853 | \$88,452,804 | Hotel/Motel Tax Fund | \$88,528,440 | \$75,636 |
| \$27,343,853 | \$81,967,853 | \$88,452,804 | TOTAL EXPENSES | \$88,528,440 | \$75,636 |

| FY21 | FY22 | FY23 | AUTHORIZED POSITION COUNT | FY24 | VARIANCE FY24-FY23 |
|------|------|------|---------------------------|------|-----------------------|
| - | - | - | Full Time Equivalent | - | - |



FY24 OPERATING BUDGET HIGHLIGHTS

Non-Departmental Hotel/Motel Tax Fund

| EXPENDITURES AND APPROPRIATIONS | VARIANCE (24-23) | EXPLANATION |
|---|------------------|---|
| <i>PERSONNEL</i> | | |
| Salaries, Regular | - | |
| Salaries, Perm Part-Time | - | |
| Salaries, Sworn | - | |
| Salaries, Extra Help | - | |
| Salaries, Extra Help-Sworn | - | |
| Overtime | - | |
| Pen Cont Fire Pen Fd | - | |
| Pen Cont Police Pen Fd | - | |
| Pen Cont Gen Emp Pen Fd | - | |
| Defined Contribution | - | |
| Workers' Compensation | - | |
| Other Personnel Costs | - | |
| TOTAL PERSONNEL | - | |
| <i>OTHER EXPENSES</i> | | |
| Purchased / Contracted Services | - | |
| Supplies | - | |
| Capital Outlays | - | |
| Interfund / Interdepartmental Charges | - | |
| Other Costs | \$56,735 | Increase to properly align the budget to account for the tax collected and owed to the Georgia World Congress Center and the Mercedes-Benz Stadium. |
| Debt Service | - | |
| Conversion / Summary | - | |
| Other Financing Uses | \$18,901 | Increase to properly align the budget to account for the taxes collected and will be transferred to the General Fund. |
| TOTAL OTHER EXPENSES | \$75,636 | |
| TOTAL PERSONNEL AND OTHER EXPENSES | \$75,636 | |

| FUND | VARIANCE (24-23) | EXPLANATION |
|-----------------------|------------------|-------------|
| Hotel/Motel Tax Fund | \$75,636 | |
| TOTAL EXPENSES | \$75,636 | |

| AUTHORIZED POSITION COUNT | VARIANCE (24-23) | EXPLANATION |
|---------------------------|------------------|-------------|
| Full Time Equivalent | - | |



FY24 OPERATING BUDGET HIGHLIGHTS
Non-Departmental
Rental/Motor Vehicle Tax Fund

| FY21 ACTUAL EXPENDITURES | FY22 ACTUAL EXPENDITURES | FY23 ADOPTED | FY23 EXPENDITURES AND APPROPRIATIONS | FY24 BUDGET | VARIANCE FY24-FY23 |
|-----------------------------|-----------------------------|--------------------|---|--------------------|-----------------------|
| | | | <i>PERSONNEL</i> | | |
| - | - | - | Salaries, Regular | - | - |
| - | - | - | Salaries, Perm Part-Time | - | - |
| - | - | - | Salaries, Sworn | - | - |
| - | - | - | Salaries, Extra Help | - | - |
| - | - | - | Salaries, Extra Help-Sworn | - | - |
| - | - | - | Overtime | - | - |
| - | - | - | Pen Cont Fire Pen Fd | - | - |
| - | - | - | Pen Cont Police Pen Fd | - | - |
| - | - | - | Pen Cont Gen Emp Pen Fd | - | - |
| - | - | - | Defined Contribution | - | - |
| - | - | - | Workers' Compensation | - | - |
| - | - | - | Other Personnel Costs | - | - |
| - | - | - | <i>TOTAL PERSONNEL</i> | - | - |
| | | | <i>OTHER EXPENSES</i> | | |
| - | - | - | Purchased / Contracted Services | - | - |
| - | - | - | Supplies | - | - |
| - | - | - | Capital Outlays | - | - |
| - | - | - | Interfund / Interdepartmental Charges | - | - |
| \$1,285,049 | \$2,354,351 | \$1,925,049 | Other Costs | \$2,021,301 | \$96,252 |
| - | - | - | Debt Service | - | - |
| - | - | - | Conversion / Summary | - | - |
| - | - | - | Other Financing Uses | - | - |
| \$1,285,049 | \$2,354,351 | \$1,925,049 | <i>TOTAL OTHER EXPENSES</i> | \$2,021,301 | \$96,252 |
| \$1,285,049 | \$2,354,351 | \$1,925,049 | TOTAL PERSONNEL AND OTHER EXPENSES | \$2,021,301 | \$96,252 |

| FY21 ACTUAL EXPENDITURES | FY22 ACTUAL EXPENDITURES | FY23 ADOPTED | FY23 FUND | FY24 BUDGET | VARIANCE FY24-FY23 |
|-----------------------------|-----------------------------|--------------------|-------------------------------|--------------------|-----------------------|
| \$1,285,049 | \$2,354,351 | \$1,925,049 | Rental/Motor Vehicle Tax Fund | \$2,021,301 | \$96,252 |
| \$1,285,049 | \$2,354,351 | \$1,925,049 | TOTAL EXPENSES | \$2,021,301 | \$96,252 |

| FY21 | FY22 | FY23 | AUTHORIZED POSITION COUNT | FY24 | VARIANCE FY24-FY23 |
|------|------|------|---------------------------|------|-----------------------|
| - | - | - | Full Time Equivalent | - | - |



FY24 OPERATING BUDGET HIGHLIGHTS

Non-Departmental Rental/Motor Vehicle Tax Fund

| EXPENDITURES AND APPROPRIATIONS | VARIANCE (24-23) | EXPLANATION |
|---|------------------|---|
| <i>PERSONNEL</i> | | |
| Salaries, Regular | - | |
| Salaries, Perm Part-Time | - | |
| Salaries, Sworn | - | |
| Salaries, Extra Help | - | |
| Salaries, Extra Help-Sworn | - | |
| Overtime | - | |
| Pen Cont Fire Pen Fd | - | |
| Pen Cont Police Pen Fd | - | |
| Pen Cont Gen Emp Pen Fd | - | |
| Defined Contribution | - | |
| Workers' Compensation | - | |
| Other Personnel Costs | - | |
| TOTAL PERSONNEL | - | |
| <i>OTHER EXPENSES</i> | | |
| Purchased / Contracted Services | - | |
| Supplies | - | |
| Capital Outlays | - | |
| Interfund / Interdepartmental Charges | - | |
| Other Costs | \$96,252 | Increase to properly align the budget to support debt service payments associated with the Rental/Motor Vehicle Tax Fund. |
| Debt Service | - | |
| Conversion / Summary | - | |
| Other Financing Uses | - | |
| TOTAL OTHER EXPENSES | \$96,252 | |
| TOTAL PERSONNEL AND OTHER EXPENSES | \$96,252 | |

| FUND | VARIANCE (24-23) | EXPLANATION |
|-------------------------------|------------------|-------------|
| Rental/Motor Vehicle Tax Fund | \$96,252 | |
| TOTAL EXPENSES | \$96,252 | |

| AUTHORIZED POSITION COUNT | VARIANCE (24-23) | EXPLANATION |
|---------------------------|------------------|-------------|
| Full Time Equivalent | - | |



HUMAN RESOURCES

Mission Statement

The Overall mission of the Department of Human Resources is to attract, retain and develop a diverse and competent workforce that enables City departments to achieve their business objectives. In all of our relationships, we stand for integrity, respect, and compassion. We do this to promote our pursuit of extraordinary governance to Move Atlanta Forward.

Core Functions

- Acquire and retain top talent.
- Promote employee health and financial wellness.
- Create a learning environment that sustains a culture of excellence.
- Promote fairness and equitable treatment for all applicants and employees.
- Ensure compliance with employment-related laws and regulations.
- Develop a culture of performance.

Summary of Operations

The Department of Human Resources partners with city agencies and employees to hire, compensate, support, and develop a diverse workforce that is dedicated to delivering high-quality services to the community. The department designs and manages the City's Human Resources programs and fosters the development of innovative policies and practices.

Divisions/Offices Descriptions

Human Resources Business Partners serve as consultants and partners to City departments, offering a full range of human resources services, including strategic support in recruitment, selection, and hiring; classification and compensation; grievances and labor relations; compliance with employment-related laws and regulations; workforce planning and departmental restructuring.

HR Information Systems and Records Management is responsible for the accurate presentation of employee and position data in the human resources information system. Services include system maintenance of employee records and personnel actions, report production, ERP training, and position management. This office also performs procurement, financial tasks, Department performance metrics, administrative tasks, and ensures compliance with laws and regulations, governing of open records, authorization to work and unemployment compensation.

Organizational and Employee Development is responsible for design, implementation and evaluation of citywide executive, supervisory and employee development programs; orientation of new employees; literacy and basic skills enhancement; team building; and the customer service program. This office also administers the performance management system and provides performance training and consultation.

Employee Benefits administers the City's employee/retiree insurance benefit and pension programs. It manages vendor contracts and coordinates health and financial wellness initiatives that include a state-of-the-art fitness facility, partnership with on-site EMTs, the mobile nurse program, health fairs, on-site health screenings, blood drives, and monthly wellness related lunch-and-learn sessions.

Psychological Services/Employee Assistance Program (PS/EAP) is the leading-edge internal EAP that serves as a flagship model for several national agencies, municipalities, universities, and major corporations. The Psychological Services and Employee Assistance Program is mission-critical and provides efficient crisis management, consultation, confidential counseling services, and wellness programming Citywide. Utilization of services amongst our employee clientele continues

to be well above the national average for EAP providers across the country. PS/EAP has played an intricate role in the betterment of employee's mental health wellness, which has contributed to a reduction in overall behavioral health insurances costs and expenses in the City's Benefits unit, increased employee productivity, and positively impacted the City's overall bottom-line.

Talent Acquisition provides full-life cycle recruiting support for all jobs across the City, including sourcing, identifying, pre-screening/qualifying, interviewing, developing offer packages, negotiating, and closing candidates. This office promotes the City's employment brand across numerous markets and professional communities.

Compensation is responsible for the City's classification and compensation plan by conducting market salary and benefit surveys, conducting job analysis, and updating and maintaining job descriptions. Services includes updating classification and pay, reviewing pay changes, new classification and reclassification requests and reviewing, and maintaining salary data. This office also ensures compliance with local, state, and federal compensation laws and regulations and answers inquiries concerning the Fair Labor Standards Act (FLSA) and provide advice on classification and compensation issues.

Compliance and Regulation provides guidance to all City departments to ensure adherence to all laws and regulations that are applicable to the City. The Office of Labor and Employee Relations provides advice, counsel, and direction to all departments to ensure that all City employees experience equal treatment and have access to all available opportunities. It also supervises the City's grievance process for classified employees and safeguards the equitable and timely resolution of supervisory-employee relationships, working conditions, classification and pay, departmental policies and procedures and discipline. It is the point of contact for the City's labor unions and it responsible for managing the civil service system for classified employees and all sworn employees in the police and fire departments. The office conducts internal investigations into allegations of discrimination, harassment, retaliation, workplace violence and bullying. By employing integrated strategic thinking and collaborating with departments, the Policy Division creates a comprehensive strategy for the implementation of compliant policies and processes across the City.

The Medical Leave Division efficiently processes FMLA and ADA leave requests to honor each employee's medical needs while being cognizant of operational impact.

Goals

- Value, encourage, and support a diverse workforce.
- Enhance service through technology.
- Strengthen employee engagement.
- Continuously improve and optimize Service Delivery and Customer Service interdepartmentally.
- Perform an ongoing evaluation and assessment of people, processes and tools focusing on effective innovation.
- Improve City-wide data management principles in all disciplines including collecting, processing, governing, sharing and analyzing data. We will leverage current systems and explore new configurations to automatically and reliably produce data driven decisions.
- Strengthen leadership skills and enhance coaching and mentoring capabilities.
- Utilize employee experience assessments to identify current opportunities to provide a best-in-class culture. DHR's open door policy will cultivate an environment designed to restore trust between management and labor. Maintain the newly formed partnerships with labor units. We will redesign the exit interview process to effectively evaluate internal and external employee transitions.
- Continue to prioritize employee mental health issues and are committed to providing necessary counseling services. We will implement manager training and wellness programming.
- To become more efficient by leveraging technological tools for case management and reporting purposes.

FY2023 Accomplishments

- Hire and promote a total of 2,836 individuals last year. In addition, the average time to hire an employee was 43 days with an average offer acceptance rate of 97%.
- Partner with the Department of City Planning to launch the inaugural class of the Mayor Andre Dickens Institute of Professional Development. This effort helped move nearly

3000 permits with a total construction valuation of over \$1B.

- Facilitated hiring blitzes accompanied by signing bonuses to successfully recruit Environmental Service Workers and CDL Drivers with the Department of Public Works.
- Partnered with Watershed Management, Aviation, Parks and Recreation, Atlanta Information Technology and Public Works to successfully filling mission critical roles.
- Partnered with the Mayor's Office to coordinate and conduct virtual orientation for Summer Internship program.
- Hired 370 for Camp Best Friends (Drivers, Food Service Works, Counselors, and Teen Counselors).
- Conducted the first DHR Career Fair specifically targeting internal departmental vacancies.
- Reducing Civil Service Board Caseload.
- Facilitated 4 in-person Sexual Harassment trainings to APD public safety.
- OLER successfully partnered with OIG to assist with closing out more than 30 Integrity Line (Ethics Point) complaints in partnership with HRBP Directors.
- Conduct the Employee Benefits Fair with 12 Vendor Representatives.
- Successfully collaboration with Empower and SBA to enable active employees to learn more about their pension plans.
- Successfully conducted and well attended Health and Wellness Lunch and Learn information sessions.
- COMPLIANCE TRAINING DESIGN & SUPPORTLGBTQ Cultural Humility 101 TrainingCOA Manager/Supervisor Grievance TrainingiSpeak ATLActive Shooter/Active Attack (FY23).
- Organizational Development partnered with Atlanta Information Management (AIM)to assist in launching FY23 Cyber Security Awareness Training via ATLcloud Learn.
- 50+ various training sessions/consultations "in person" and "virtual" and touched approximately 4,500 employees.
- Successfully conducted virtual onboarding "NEO: The Virtual Experience".
- January 2022 - December 2022: 618 new hires have completed via NEO: The Virtual Experience out of 690 employees resulting in 89.51%. Utilizing this platform has proven successful and has continued to improve New Hire Orientation completion percentage.

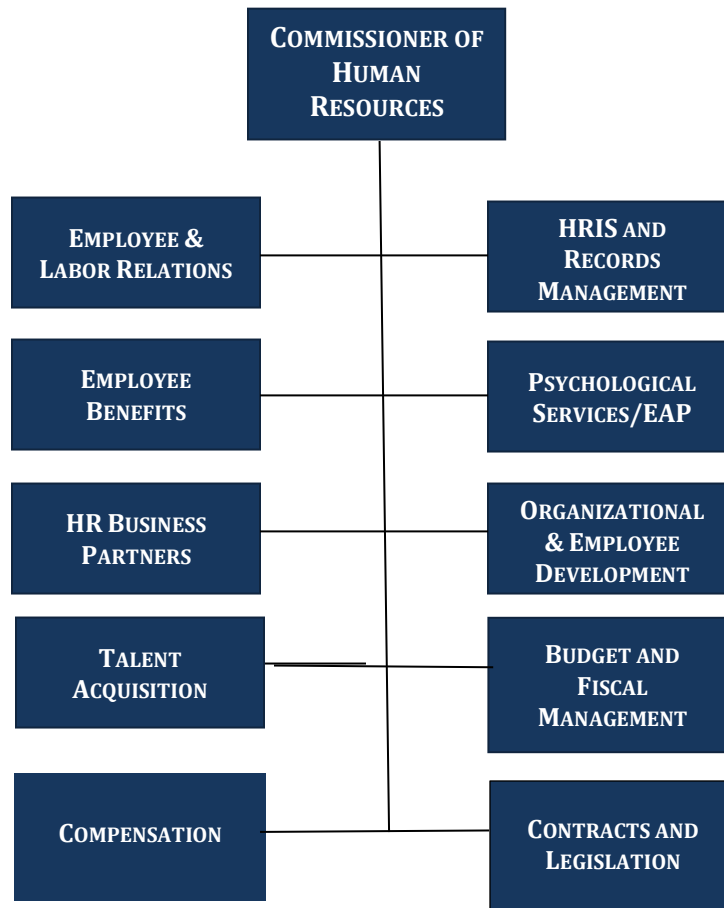
- Expanded the City's Employer Brand Value by amplifying the City of Atlanta's employer brand through targeted marketing, communication, and Constituent outreach. This has continued to give the City a competitive advantage in acquiring new talent, ultimately maintaining its reputation as an Employer of Choice.
- The LGBTQ+ Consortium was created to ensure that all City departments are equipped to serve all employees equally, equitably and efficiently irrespective of his, her or their gender, sexual orientation or identity.
- DHR created a Compliance and Regulation Division to examining how to optimize existing City departments and leverage individual contributors to most efficiently implement an effective compliance program. Policy Division Medical Leave Division - FMLA ADAOLER oversight and compliance Partner with Organizational Development to provide legally compliant interactive training.

FY2024 Proposed Program Highlights

- Implement Oracle Time and Labor Phase II.
- Formalize on-going training for Oracle time and Labor.
- Reconfigure the incentive structure for employees with incentives by the end of FY23.
- Implementation of Compensation Module
- Provide City-wide professional development endeavors to bridge the gaps in hard and soft employment skills for our valued workforce.
- Introduce delivered streamlined reporting and dashboards City-wide.
- Implementation of Performance Management Module FY 23-24 Data Scrub.
- ATLCloud Notifications Configuration overhaul
- Improvements to ensure efficiency and cost effectiveness for Employee Benefits.
- Continue to provide an enhanced quality of life for staff to improve personal effectiveness and to create a healthier workforce by providing mental health assessments.

ORGANIZATIONAL CHART

HUMAN RESOURCES



PERFORMANCE METRICS

HUMAN RESOURCES

| PERFORMANCE MEASURE | FY2021 ACTUALS | FY2022 ACTUALS | FY2023 TARGET | FY2024 TARGET |
|--|----------------|----------------|---------------|---------------|
| <i>Effective & Ethical Government</i> | | | | |
| Eligible employees receiving annual performance evaluation | N/A | N/A | 100% | 100% |
| Average time to fill | N/A | N/A | 35 Days | 35 Days |
| Offer Acceptance rate | N/A | N/A | 95% | 95% |
| Employee Assistance Program utilization rate | N/A | N/A | 10% | 10% |
| Increase in healthcare premiums | N/A | N/A | 16% | 8% |



FY24 OPERATING BUDGET HIGHLIGHTS

Department Of Human Resources

| FY21 ACTUAL EXPENDITURE | FY22 ACTUAL EXPENDITURE | FY23 ADOPTED | EXPENDITURES AND APPROPRIATIONS | FY24 BUDGET | VARIANCE FY24-FY23 |
|----------------------------|----------------------------|---------------------|---|---------------------|-----------------------|
| \$7,996,344 | \$8,306,366 | \$8,765,812 | Salaries, Regular | \$8,799,482 | \$33,670 |
| \$0 | \$22,258 | - | Salaries, Perm Part-Time | - | - |
| - | - | - | Salaries, Sworn | - | - |
| \$778,854 | \$464,034 | \$282,559 | Salaries, Extra Help | \$282,559 | \$0 |
| - | - | - | Salaries, Extra Help-Sworn | - | - |
| \$8,836 | \$4,207 | \$5,190 | Overtime | \$5,190 | \$0 |
| - | - | - | Pen Cont Fire Pen Fd | - | - |
| - | - | - | Pen Cont Police Pen Fd | - | - |
| \$947,256 | \$1,068,138 | \$1,020,189 | Pen Cont Gen Emp Pen Fd | \$937,739 | (\$82,450) |
| \$367,465 | \$368,237 | \$287,359 | Defined Contribution | \$334,214 | \$46,855 |
| \$0 | \$0 | \$6,105 | Workers' Compensation | \$6,105 | \$0 |
| \$1,554,545 | \$1,582,122 | \$1,408,473 | Other Personnel Costs | \$1,423,886 | \$15,413 |
| \$11,653,301 | \$11,815,361 | \$11,775,687 | TOTAL PERSONNEL | \$11,789,175 | \$13,488 |
| OTHER EXPENSES | | | | | |
| \$365,684 | \$1,043,073 | \$1,686,452 | Purchased / Contracted Services | \$1,986,452 | \$300,000 |
| \$55,381 | \$79,278 | \$88,407 | Supplies | \$88,407 | \$0 |
| \$0 | \$0 | - | Capital Outlays | - | - |
| \$10,787 | \$26,728 | \$31,279 | Interfund / Interdepartmental Charges | \$53,987 | \$22,708 |
| \$16,794 | \$13,226 | \$30,837 | Other Costs | \$30,837 | \$0 |
| - | - | - | Debt Service | - | - |
| - | - | - | Conversion / Summary | - | - |
| \$0 | \$124 | \$4,898 | Other Financing Uses | \$4,967 | \$69 |
| \$448,645 | \$1,162,429 | \$1,841,873 | TOTAL OTHER EXPENSES | \$2,164,650 | \$322,777 |
| \$12,101,947 | \$12,977,790 | \$13,617,560 | TOTAL PERSONNEL AND OTHER EXPENSES | \$13,953,825 | \$336,265 |

| FY21 ACTUAL EXPENDITURE | FY22 ACTUAL EXPENDITURE | FY23 ADOPTED | FUND | FY24 BUDGET | VARIANCE FY24-FY23 |
|----------------------------|----------------------------|---------------------|-----------------------------------|---------------------|-----------------------|
| \$6,901,026 | \$7,110,739 | \$7,414,097 | General Fund | \$7,627,338 | \$213,241 |
| \$1,574,497 | \$1,797,355 | \$2,073,151 | Airport Revenue Fund | \$1,761,390 | (\$311,761) |
| \$474,617 | \$398,821 | \$439,977 | Solid Waste Services Revenue Fund | \$538,668 | \$98,691 |
| \$1,926,805 | \$2,149,403 | \$2,232,377 | Water & Wastewater Revenue Fund | \$2,136,348 | (\$96,029) |
| \$136,026 | \$183,256 | \$196,930 | Fleet Service Fund | \$264,762 | \$67,832 |
| \$1,088,975 | \$1,338,216 | \$1,261,028 | Group Insurance Fund | \$1,625,319 | \$364,291 |
| \$12,101,947 | \$12,977,790 | \$13,617,560 | TOTAL EXPENSES | \$13,953,825 | \$336,265 |

| FY21 | FY22 | FY23 | AUTHORIZED POSITION COUNT | FY24 | VARIANCE FY24-FY23 |
|--------|------|--------|---------------------------|--------|-----------------------|
| 144.00 | - | 137.00 | Full Time Equivalent | 135.00 | (2.00) |



FY24 OPERATING BUDGET HIGHLIGHTS
Department Of Human Resources
General Fund

| FY21 ACTUAL EXPENDITURES | FY22 ACTUAL EXPENDITURES | FY23 ADOPTED | FY23 EXPENDITURES AND APPROPRIATIONS | FY24 BUDGET | VARIANCE FY24-FY23 |
|-----------------------------|-----------------------------|--------------------|---|--------------------|-----------------------|
| | | | <i>PERSONNEL</i> | | |
| \$4,476,790 | \$4,692,366 | \$4,500,035 | Salaries, Regular | \$4,622,737 | \$122,702 |
| - | \$22,258 | - | Salaries, Perm Part-Time | - | - |
| - | - | - | Salaries, Sworn | - | - |
| \$470,275 | \$202,388 | \$146,027 | Salaries, Extra Help | \$146,027 | - |
| - | - | - | Salaries, Extra Help-Sworn | - | - |
| \$2,943 | \$3,185 | - | Overtime | - | - |
| - | - | - | Pen Cont Fire Pen Fd | - | - |
| - | - | - | Pen Cont Police Pen Fd | - | - |
| \$528,949 | \$596,421 | \$516,333 | Pen Cont Gen Emp Pen Fd | \$513,707 | (\$2,626) |
| \$203,546 | \$200,741 | \$145,027 | Defined Contribution | \$210,518 | \$65,491 |
| - | - | \$2,172 | Workers' Compensation | \$2,172 | - |
| \$854,031 | \$886,147 | \$753,024 | Other Personnel Costs | \$757,921 | \$4,897 |
| \$6,536,534 | \$6,603,506 | \$6,062,618 | TOTAL PERSONNEL | \$6,253,082 | \$190,464 |
| | | | <i>OTHER EXPENSES</i> | | |
| \$286,168 | \$392,284 | \$1,237,601 | Purchased / Contracted Services | \$1,237,601 | - |
| \$52,160 | \$76,873 | \$57,701 | Supplies | \$57,701 | - |
| - | - | - | Capital Outlays | - | - |
| \$10,787 | \$26,728 | \$31,279 | Interfund / Interdepartmental Charges | \$53,987 | \$22,708 |
| \$15,376 | \$11,223 | \$20,000 | Other Costs | \$20,000 | - |
| - | - | - | Debt Service | - | - |
| - | - | - | Conversion / Summary | - | - |
| - | \$124 | \$4,898 | Other Financing Uses | \$4,967 | \$69 |
| \$364,492 | \$507,232 | \$1,351,479 | TOTAL OTHER EXPENSES | \$1,374,256 | \$22,777 |
| \$6,901,026 | \$7,110,739 | \$7,414,097 | TOTAL PERSONNEL AND OTHER EXPENSES | \$7,627,338 | \$213,241 |

| FY21 ACTUAL EXPENDITURES | FY22 ACTUAL EXPENDITURES | FY23 ADOPTED | FY23 FUND | FY24 BUDGET | VARIANCE FY24-FY23 |
|-----------------------------|-----------------------------|--------------------|-----------------------|--------------------|-----------------------|
| \$6,901,026 | \$7,110,739 | \$7,414,097 | General Fund | \$7,627,338 | \$213,241 |
| \$6,901,026 | \$7,110,739 | \$7,414,097 | TOTAL EXPENSES | \$7,627,338 | \$213,241 |

| FY21 | FY22 | FY23 | AUTHORIZED POSITION COUNT | FY24 | VARIANCE FY24-FY23 |
|-------|------|-------|---------------------------|-------|-----------------------|
| 73.15 | - | 73.77 | Full Time Equivalent | 71.37 | (2.40) |



FY24 OPERATING BUDGET HIGHLIGHTS

Department Of Human Resources

General Fund

| EXPENDITURES AND APPROPRIATIONS | VARIANCE (24-23) | EXPLANATION |
|---|------------------|--|
| <i>PERSONNEL</i> | | |
| Salaries, Regular | \$122,702 | Increase based on actual/projected staffing levels. This line also includes a 2.5% Cost of Living Adjustment (COLA) as per Mayoral Priority for A City of Opportunity for All. |
| Salaries, Perm Part-Time | - | |
| Salaries, Sworn | - | |
| Salaries, Extra Help | - | |
| Salaries, Extra Help-Sworn | - | |
| Overtime | - | |
| Pen Cont Fire Pen Fd | - | |
| Pen Cont Police Pen Fd | - | |
| Pen Cont Gen Emp Pen Fd | (\$2,626) | Decrease based on preliminary estimated pension costs. |
| Defined Contribution | \$65,491 | Increase based on preliminary estimated pension costs. |
| Workers' Compensation | - | |
| Other Personnel Costs | \$4,897 | Increase to properly align the budget based on preliminary estimated healthcare costs. This line includes Group Life and Medicare Contributions. |
| TOTAL PERSONNEL | \$190,464 | |
| <i>OTHER EXPENSES</i> | | |
| Purchased / Contracted Services | - | |
| Supplies | - | |
| Capital Outlays | - | |
| Interfund / Interdepartmental Charges | \$22,708 | Increase to properly align the budget based on anticipated usage of motor/fuel and repair/maintenance expenses. |
| Other Costs | - | |
| Debt Service | - | |
| Conversion / Summary | - | |
| Other Financing Uses | \$69 | Increase to properly align the budget to account for costs associated with GMA lease payments. |
| TOTAL OTHER EXPENSES | \$22,777 | |
| TOTAL PERSONNEL AND OTHER EXPENSES | \$213,241 | |

| FUND | VARIANCE (24-23) | EXPLANATION |
|-----------------------|------------------|-------------|
| General Fund | \$213,241 | |
| TOTAL EXPENSES | \$213,241 | |

| AUTHORIZED POSITION COUNT | VARIANCE (24-23) | EXPLANATION |
|---------------------------|------------------|--|
| Full Time Equivalent | (2.40) | Decrease based on actual staffing level. |



FY24 OPERATING BUDGET HIGHLIGHTS

Department Of Human Resources Airport Revenue Fund

| FY21 ACTUAL EXPENDITURES | FY22 ACTUAL EXPENDITURES | FY23 ADOPTED | EXPENDITURES AND APPROPRIATIONS | FY24 BUDGET | VARIANCE FY24-FY23 |
|-----------------------------|-----------------------------|--------------------|---|--------------------|-----------------------|
| | | | <i>PERSONNEL</i> | | |
| \$1,153,186 | \$1,286,393 | \$1,551,237 | Salaries, Regular | \$1,270,316 | (\$280,921) |
| - | - | - | Salaries, Perm Part-Time | - | - |
| - | - | - | Salaries, Sworn | - | - |
| \$78,534 | \$51,390 | \$31,201 | Salaries, Extra Help | \$31,201 | - |
| - | - | - | Salaries, Extra Help-Sworn | - | - |
| - | - | \$192 | Overtime | \$192 | - |
| - | - | - | Pen Cont Fire Pen Fd | - | - |
| - | - | - | Pen Cont Police Pen Fd | - | - |
| \$93,595 | \$125,490 | \$147,516 | Pen Cont Gen Emp Pen Fd | \$127,704 | (\$19,812) |
| \$57,503 | \$58,432 | \$48,060 | Defined Contribution | \$37,740 | (\$10,320) |
| - | - | - | Workers' Compensation | - | - |
| \$181,437 | \$223,835 | \$243,728 | Other Personnel Costs | \$243,020 | (\$708) |
| \$1,564,256 | \$1,745,541 | \$2,021,934 | TOTAL PERSONNEL | \$1,710,173 | (\$311,761) |
| | | | <i>OTHER EXPENSES</i> | | |
| \$9,286 | \$50,736 | \$50,808 | Purchased / Contracted Services | \$50,808 | - |
| - | - | \$409 | Supplies | \$409 | - |
| - | - | - | Capital Outlays | - | - |
| - | - | - | Interfund / Interdepartmental Charges | - | - |
| \$955 | \$1,078 | - | Other Costs | - | - |
| - | - | - | Debt Service | - | - |
| - | - | - | Conversion / Summary | - | - |
| - | - | - | Other Financing Uses | - | - |
| \$10,241 | \$51,814 | \$51,217 | TOTAL OTHER EXPENSES | \$51,217 | - |
| \$1,574,497 | \$1,797,355 | \$2,073,151 | TOTAL PERSONNEL AND OTHER EXPENSES | \$1,761,390 | (\$311,761) |

| FY21 ACTUAL EXPENDITURES | FY22 ACTUAL EXPENDITURES | FY23 ADOPTED | FUND | FY24 BUDGET | VARIANCE FY24-FY23 |
|-----------------------------|-----------------------------|--------------------|-----------------------|--------------------|-----------------------|
| \$1,574,497 | \$1,797,355 | \$2,073,151 | Airport Revenue Fund | \$1,761,390 | (\$311,761) |
| \$1,574,497 | \$1,797,355 | \$2,073,151 | TOTAL EXPENSES | \$1,761,390 | (\$311,761) |

| FY21 | FY22 | FY23 | AUTHORIZED POSITION COUNT | FY24 | VARIANCE FY24-FY23 |
|-------|------|-------|---------------------------|-------|-----------------------|
| 24.60 | - | 19.80 | Full Time Equivalent | 19.90 | 0.10 |



FY24 OPERATING BUDGET HIGHLIGHTS
Department Of Human Resources
Airport Revenue Fund

| EXPENDITURES AND APPROPRIATIONS | VARIANCE (24-23) | EXPLANATION |
|---|-------------------------|---|
| <i>PERSONNEL</i> | | |
| Salaries, Regular | (\$280,921) | Decreased based on actual/projected staffing levels. This line also includes a 2.5% Cost of Living Adjustment (COLA) as per Mayoral Priority for A City of Opportunity for All. |
| Salaries, Perm Part-Time | - | |
| Salaries, Sworn | - | |
| Salaries, Extra Help | - | |
| Salaries, Extra Help-Sworn | - | |
| Overtime | - | |
| Pen Cont Fire Pen Fd | - | |
| Pen Cont Police Pen Fd | - | |
| Pen Cont Gen Emp Pen Fd | (\$19,812) | Decrease based on preliminary estimated pension costs. |
| Defined Contribution | (\$10,320) | Decrease based on preliminary estimated pension costs. |
| Workers' Compensation | - | |
| Other Personnel Costs | (\$708) | Decrease to properly align the budget based on preliminary estimated healthcare costs. This line includes Group Life and Medicare Contributions. |
| TOTAL PERSONNEL | (\$311,761) | |
| <i>OTHER EXPENSES</i> | | |
| Purchased / Contracted Services | - | |
| Supplies | - | |
| Capital Outlays | - | |
| Interfund / Interdepartmental Charges | - | |
| Other Costs | - | |
| Debt Service | - | |
| Conversion / Summary | - | |
| Other Financing Uses | - | |
| TOTAL OTHER EXPENSES | - | |
| TOTAL PERSONNEL AND OTHER EXPENSES | (\$311,761) | |

| FUND | VARIANCE (24-23) | EXPLANATION |
|-----------------------|-------------------------|--------------------|
| Airport Revenue Fund | (\$311,761) | |
| TOTAL EXPENSES | (\$311,761) | |

| AUTHORIZED POSITION COUNT | VARIANCE (24-23) | EXPLANATION |
|----------------------------------|-------------------------|--|
| Full Time Equivalent | 0.10 | Increase based on actual staffing level. |



FY24 OPERATING BUDGET HIGHLIGHTS
Department Of Human Resources
Solid Waste Services Revenue Fund

| FY21 ACTUAL EXPENDITURES | FY22 ACTUAL EXPENDITURES | FY23 ADOPTED | EXPENDITURES AND APPROPRIATIONS | FY24 BUDGET | VARIANCE FY24-FY23 |
|-----------------------------|-----------------------------|------------------|---|------------------|-----------------------|
| | | | <i>PERSONNEL</i> | | |
| \$267,854 | \$270,702 | \$333,227 | Salaries, Regular | \$425,294 | \$92,067 |
| - | - | - | Salaries, Perm Part-Time | - | - |
| - | - | - | Salaries, Sworn | - | - |
| \$64,501 | \$1,107 | \$2,675 | Salaries, Extra Help | \$2,675 | - |
| - | - | - | Salaries, Extra Help-Sworn | - | - |
| \$5,884 | \$787 | \$1,296 | Overtime | \$1,296 | - |
| - | - | - | Pen Cont Fire Pen Fd | - | - |
| - | - | - | Pen Cont Police Pen Fd | - | - |
| \$56,223 | \$48,909 | \$37,632 | Pen Cont Gen Emp Pen Fd | \$41,832 | \$4,200 |
| \$13,990 | \$13,069 | \$13,920 | Defined Contribution | \$14,592 | \$672 |
| - | - | \$1,097 | Workers' Compensation | \$1,097 | - |
| \$66,165 | \$64,246 | \$50,130 | Other Personnel Costs | \$51,882 | \$1,752 |
| \$474,617 | \$398,821 | \$439,977 | TOTAL PERSONNEL | \$538,668 | \$98,691 |
| | | | <i>OTHER EXPENSES</i> | | |
| - | - | - | Purchased / Contracted Services | - | - |
| - | - | - | Supplies | - | - |
| - | - | - | Capital Outlays | - | - |
| - | - | - | Interfund / Interdepartmental Charges | - | - |
| - | - | - | Other Costs | - | - |
| - | - | - | Debt Service | - | - |
| - | - | - | Conversion / Summary | - | - |
| - | - | - | Other Financing Uses | - | - |
| - | - | - | <i>TOTAL OTHER EXPENSES</i> | - | - |
| \$474,617 | \$398,821 | \$439,977 | TOTAL PERSONNEL AND OTHER EXPENSES | \$538,668 | \$98,691 |

| FY21 ACTUAL EXPENDITURES | FY22 ACTUAL EXPENDITURES | FY23 ADOPTED | FUND | FY24 BUDGET | VARIANCE FY24-FY23 |
|-----------------------------|-----------------------------|------------------|-----------------------------------|------------------|-----------------------|
| \$474,617 | \$398,821 | \$439,977 | Solid Waste Services Revenue Fund | \$538,668 | \$98,691 |
| \$474,617 | \$398,821 | \$439,977 | TOTAL EXPENSES | \$538,668 | \$98,691 |

| FY21 | FY22 | FY23 | AUTHORIZED POSITION COUNT | FY24 | VARIANCE FY24-FY23 |
|------|------|------|---------------------------|------|-----------------------|
| 6.55 | - | 6.25 | Full Time Equivalent | 6.35 | 0.10 |



FY24 OPERATING BUDGET HIGHLIGHTS

Department Of Human Resources Solid Waste Services Revenue Fund

| EXPENDITURES AND APPROPRIATIONS | VARIANCE (24-23) | EXPLANATION |
|---|------------------|--|
| <i>PERSONNEL</i> | | |
| Salaries, Regular | \$92,067 | Increase based on actual/projected staffing levels. This line also includes a 2.5% Cost of Living Adjustment (COLA) as per Mayoral Priority for A City of Opportunity for All. |
| Salaries, Perm Part-Time | - | |
| Salaries, Sworn | - | |
| Salaries, Extra Help | - | |
| Salaries, Extra Help-Sworn | - | |
| Overtime | - | |
| Pen Cont Fire Pen Fd | - | |
| Pen Cont Police Pen Fd | - | |
| Pen Cont Gen Emp Pen Fd | \$4,200 | Increase based on preliminary estimated pension costs. |
| Defined Contribution | \$672 | Increase based on preliminary estimated pension costs. |
| Workers' Compensation | - | |
| Other Personnel Costs | \$1,752 | Increase to properly align the budget based on preliminary estimated healthcare costs . This line includes Group Life and Medicare Contributions. |
| TOTAL PERSONNEL | \$98,691 | |
| <i>OTHER EXPENSES</i> | | |
| Purchased / Contracted Services | - | |
| Supplies | - | |
| Capital Outlays | - | |
| Interfund / Interdepartmental Charges | - | |
| Other Costs | - | |
| Debt Service | - | |
| Conversion / Summary | - | |
| Other Financing Uses | - | |
| TOTAL OTHER EXPENSES | - | |
| TOTAL PERSONNEL AND OTHER EXPENSES | \$98,691 | |

| FUND | VARIANCE (24-23) | EXPLANATION |
|-----------------------------------|------------------|-------------|
| Solid Waste Services Revenue Fund | \$98,691 | |
| TOTAL EXPENSES | \$98,691 | |

| AUTHORIZED POSITION COUNT | VARIANCE (24-23) | EXPLANATION |
|---------------------------|------------------|--|
| Full Time Equivalent | 0.10 | Increase based on actual staffing level. |



FY24 OPERATING BUDGET HIGHLIGHTS
Department Of Human Resources
Water & Wastewater Revenue Fund

| FY21 ACTUAL EXPENDITURES | FY22 ACTUAL EXPENDITURES | FY23 ADOPTED | FY23 EXPENDITURES AND APPROPRIATIONS | FY24 BUDGET | VARIANCE FY24-FY23 |
|-----------------------------|-----------------------------|--------------------|---|--------------------|-----------------------|
| | | | <i>PERSONNEL</i> | | |
| \$1,366,823 | \$1,391,436 | \$1,545,336 | Salaries, Regular | \$1,514,631 | (\$30,705) |
| - | - | - | Salaries, Perm Part-Time | - | - |
| - | - | - | Salaries, Sworn | - | - |
| \$56,540 | \$150,174 | \$47,300 | Salaries, Extra Help | \$47,300 | - |
| - | - | - | Salaries, Extra Help-Sworn | - | - |
| \$9 | - | \$1,914 | Overtime | \$1,914 | - |
| - | - | - | Pen Cont Fire Pen Fd | - | - |
| - | - | - | Pen Cont Police Pen Fd | - | - |
| \$174,916 | \$219,142 | \$216,672 | Pen Cont Gen Emp Pen Fd | \$160,008 | (\$56,664) |
| \$56,927 | \$61,673 | \$51,036 | Defined Contribution | \$41,676 | (\$9,360) |
| - | - | - | Workers' Compensation | - | - |
| \$260,566 | \$270,585 | \$239,342 | Other Personnel Costs | \$240,042 | \$700 |
| \$1,915,780 | \$2,093,010 | \$2,101,600 | TOTAL PERSONNEL | \$2,005,571 | (\$96,029) |
| | | | <i>OTHER EXPENSES</i> | | |
| \$10,563 | \$55,238 | \$93,206 | Purchased / Contracted Services | \$93,206 | - |
| - | \$231 | \$26,734 | Supplies | \$26,734 | - |
| - | - | - | Capital Outlays | - | - |
| - | - | - | Interfund / Interdepartmental Charges | - | - |
| \$462 | \$925 | \$10,837 | Other Costs | \$10,837 | - |
| - | - | - | Debt Service | - | - |
| - | - | - | Conversion / Summary | - | - |
| - | - | - | Other Financing Uses | - | - |
| \$11,025 | \$56,394 | \$130,777 | TOTAL OTHER EXPENSES | \$130,777 | - |
| \$1,926,805 | \$2,149,403 | \$2,232,377 | TOTAL PERSONNEL AND OTHER EXPENSES | \$2,136,348 | (\$96,029) |

| FY21 ACTUAL EXPENDITURES | FY22 ACTUAL EXPENDITURES | FY23 ADOPTED | FY23 FUND | FY24 BUDGET | VARIANCE FY24-FY23 |
|-----------------------------|-----------------------------|--------------------|---------------------------------|--------------------|-----------------------|
| \$1,926,805 | \$2,149,403 | \$2,232,377 | Water & Wastewater Revenue Fund | \$2,136,348 | (\$96,029) |
| \$1,926,805 | \$2,149,403 | \$2,232,377 | TOTAL EXPENSES | \$2,136,348 | (\$96,029) |

| FY21 | FY22 | FY23 | AUTHORIZED POSITION COUNT | FY24 | VARIANCE FY24-FY23 |
|-------|------|-------|---------------------------|-------|-----------------------|
| 27.70 | - | 24.83 | Full Time Equivalent | 23.93 | (0.90) |



FY24 OPERATING BUDGET HIGHLIGHTS

Department Of Human Resources Water & Wastewater Revenue Fund

| EXPENDITURES AND APPROPRIATIONS | VARIANCE (24-23) | EXPLANATION |
|---|-------------------|--|
| <i>PERSONNEL</i> | | |
| Salaries, Regular | (\$30,705) | Decrease based on actual/projected staffing levels. This line also includes a 2.5% Cost of Living Adjustment (COLA) as per Mayoral Priority for A City of Opportunity for All. |
| Salaries, Perm Part-Time | - | |
| Salaries, Sworn | - | |
| Salaries, Extra Help | - | |
| Salaries, Extra Help-Sworn | - | |
| Overtime | - | |
| Pen Cont Fire Pen Fd | - | |
| Pen Cont Police Pen Fd | - | |
| Pen Cont Gen Emp Pen Fd | (\$56,664) | Decrease based on preliminary estimated pension costs. |
| Defined Contribution | (\$9,360) | Decrease based on preliminary estimated pension costs. |
| Workers' Compensation | - | |
| Other Personnel Costs | \$700 | Increase to properly align the budget based on preliminary estimated healthcare costs. This line also includes Group Life and Medicare Contributions. |
| TOTAL PERSONNEL | (\$96,029) | |
| <i>OTHER EXPENSES</i> | | |
| Purchased / Contracted Services | - | |
| Supplies | - | |
| Capital Outlays | - | |
| Interfund / Interdepartmental Charges | - | |
| Other Costs | - | |
| Debt Service | - | |
| Conversion / Summary | - | |
| Other Financing Uses | - | |
| TOTAL OTHER EXPENSES | - | |
| TOTAL PERSONNEL AND OTHER EXPENSES | (\$96,029) | |

| FUND | VARIANCE (24-23) | EXPLANATION |
|---------------------------------|-------------------|-------------|
| Water & Wastewater Revenue Fund | (\$96,029) | |
| TOTAL EXPENSES | (\$96,029) | |

| AUTHORIZED POSITION COUNT | VARIANCE (24-23) | EXPLANATION |
|---------------------------|------------------|--|
| Full Time Equivalent | (0.90) | Decrease based on actual staffing level. |



FY24 OPERATING BUDGET HIGHLIGHTS

Department Of Human Resources Fleet Service Fund

| FY21 ACTUAL EXPENDITURES | FY22 ACTUAL EXPENDITURES | FY23 ADOPTED | EXPENDITURES AND APPROPRIATIONS | FY24 BUDGET | VARIANCE FY24-FY23 |
|-----------------------------|-----------------------------|------------------|---|------------------|-----------------------|
| | | | <i>PERSONNEL</i> | | |
| \$104,251 | \$144,655 | \$165,268 | Salaries, Regular | \$217,476 | \$52,208 |
| - | - | - | Salaries, Perm Part-Time | - | - |
| - | - | - | Salaries, Sworn | - | - |
| - | - | - | Salaries, Extra Help | - | - |
| - | - | - | Salaries, Extra Help-Sworn | - | - |
| - | - | \$745 | Overtime | \$745 | - |
| - | - | - | Pen Cont Fire Pen Fd | - | - |
| - | - | - | Pen Cont Police Pen Fd | - | - |
| \$3,859 | \$4,883 | \$5,364 | Pen Cont Gen Emp Pen Fd | \$13,248 | \$7,884 |
| \$5,881 | \$8,443 | \$6,780 | Defined Contribution | \$7,080 | \$300 |
| - | - | - | Workers' Compensation | - | - |
| \$21,992 | \$25,275 | \$18,773 | Other Personnel Costs | \$26,213 | \$7,440 |
| \$135,983 | \$183,256 | \$196,930 | <i>TOTAL PERSONNEL</i> | \$264,762 | \$67,832 |
| | | | <i>OTHER EXPENSES</i> | | |
| \$43 | - | - | Purchased / Contracted Services | - | - |
| - | - | - | Supplies | - | - |
| - | - | - | Capital Outlays | - | - |
| - | - | - | Interfund / Interdepartmental Charges | - | - |
| - | - | - | Other Costs | - | - |
| - | - | - | Debt Service | - | - |
| - | - | - | Conversion / Summary | - | - |
| - | - | - | Other Financing Uses | - | - |
| \$43 | - | - | <i>TOTAL OTHER EXPENSES</i> | - | - |
| \$136,026 | \$183,256 | \$196,930 | TOTAL PERSONNEL AND OTHER EXPENSES | \$264,762 | \$67,832 |

| FY21 ACTUAL EXPENDITURES | FY22 ACTUAL EXPENDITURES | FY23 ADOPTED | FUND | FY24 BUDGET | VARIANCE FY24-FY23 |
|-----------------------------|-----------------------------|------------------|-----------------------|------------------|-----------------------|
| \$136,026 | \$183,256 | \$196,930 | Fleet Service Fund | \$264,762 | \$67,832 |
| \$136,026 | \$183,256 | \$196,930 | TOTAL EXPENSES | \$264,762 | \$67,832 |

| FY21 | FY22 | FY23 | AUTHORIZED POSITION COUNT | FY24 | VARIANCE FY24-FY23 |
|------|------|------|---------------------------|------|-----------------------|
| 1.00 | - | 2.36 | Full Time Equivalent | 2.46 | 0.10 |



FY24 OPERATING BUDGET HIGHLIGHTS

Department Of Human Resources Fleet Service Fund

| EXPENDITURES AND APPROPRIATIONS | VARIANCE (24-23) | EXPLANATION |
|---|------------------|--|
| <i>PERSONNEL</i> | | |
| Salaries, Regular | \$52,208 | Increase based on actual/projected staffing levels. This line also includes a 2.5% Cost of Living Adjustment (COLA) as per Mayoral Priority for A City of Opportunity for All. |
| Salaries, Perm Part-Time | - | |
| Salaries, Sworn | - | |
| Salaries, Extra Help | - | |
| Salaries, Extra Help-Sworn | - | |
| Overtime | - | |
| Pen Cont Fire Pen Fd | - | |
| Pen Cont Police Pen Fd | - | |
| Pen Cont Gen Emp Pen Fd | \$7,884 | Increase based on preliminary estimated pension costs. |
| Defined Contribution | \$300 | Increase based on preliminary estimated pension costs. |
| Workers' Compensation | - | |
| Other Personnel Costs | \$7,440 | Increase to properly align the budget based on preliminary estimated healthcare costs. This line includes Group Life and Medicare Contributions. |
| TOTAL PERSONNEL | \$67,832 | |
| <i>OTHER EXPENSES</i> | | |
| Purchased / Contracted Services | - | |
| Supplies | - | |
| Capital Outlays | - | |
| Interfund / Interdepartmental Charges | - | |
| Other Costs | - | |
| Debt Service | - | |
| Conversion / Summary | - | |
| Other Financing Uses | - | |
| TOTAL OTHER EXPENSES | - | |
| TOTAL PERSONNEL AND OTHER EXPENSES | \$67,832 | |

| FUND | VARIANCE (24-23) | EXPLANATION |
|-----------------------|------------------|-------------|
| Fleet Service Fund | \$67,832 | |
| TOTAL EXPENSES | \$67,832 | |

| AUTHORIZED POSITION COUNT | VARIANCE (24-23) | EXPLANATION |
|---------------------------|------------------|--|
| Full Time Equivalent | 0.10 | Increase based on actual staffing level. |



FY24 OPERATING BUDGET HIGHLIGHTS
Department Of Human Resources
Group Insurance Fund

| FY21 ACTUAL EXPENDITURES | FY22 ACTUAL EXPENDITURES | FY23 ADOPTED | FY24 EXPENDITURES AND APPROPRIATIONS BUDGET | VARIANCE FY24-FY23 |
|-----------------------------|-----------------------------|--------------------|---|-----------------------|
| | | | <i>PERSONNEL</i> | |
| \$627,441 | \$520,813 | \$670,709 | Salaries, Regular | \$78,319 |
| - | - | - | Salaries, Perm Part-Time | - |
| - | - | - | Salaries, Sworn | - |
| \$109,003 | \$58,975 | \$55,356 | Salaries, Extra Help | - |
| - | - | - | Salaries, Extra Help-Sworn | - |
| - | \$235 | \$1,043 | Overtime | - |
| - | - | - | Pen Cont Fire Pen Fd | - |
| - | - | - | Pen Cont Police Pen Fd | - |
| \$89,714 | \$73,292 | \$96,672 | Pen Cont Gen Emp Pen Fd | (\$15,432) |
| \$29,618 | \$25,878 | \$22,536 | Defined Contribution | \$72 |
| - | - | \$2,836 | Workers' Compensation | - |
| \$170,354 | \$112,034 | \$103,476 | Other Personnel Costs | \$1,332 |
| \$1,026,131 | \$791,227 | \$952,628 | TOTAL PERSONNEL | \$64,291 |
| | | | <i>OTHER EXPENSES</i> | |
| \$59,624 | \$544,815 | \$304,837 | Purchased / Contracted Services | \$300,000 |
| \$3,220 | \$2,174 | \$3,563 | Supplies | - |
| - | - | - | Capital Outlays | - |
| - | - | - | Interfund / Interdepartmental Charges | - |
| - | - | - | Other Costs | - |
| - | - | - | Debt Service | - |
| - | - | - | Conversion / Summary | - |
| - | - | - | Other Financing Uses | - |
| \$62,844 | \$546,989 | \$308,400 | TOTAL OTHER EXPENSES | \$300,000 |
| \$1,088,975 | \$1,338,216 | \$1,261,028 | TOTAL PERSONNEL AND OTHER EXPENSES | \$364,291 |

| FY21 ACTUAL EXPENDITURES | FY22 ACTUAL EXPENDITURES | FY23 ADOPTED | FY24 EXPENDITURES AND APPROPRIATIONS BUDGET | VARIANCE FY24-FY23 |
|-----------------------------|-----------------------------|--------------------|---|-----------------------|
| \$1,088,975 | \$1,338,216 | \$1,261,028 | Group Insurance Fund | \$364,291 |
| \$1,088,975 | \$1,338,216 | \$1,261,028 | TOTAL EXPENSES | \$364,291 |

| FY21 | FY22 | FY23 | AUTHORIZED POSITION COUNT | FY24 | VARIANCE FY24-FY23 |
|-------|------|-------|---------------------------|-------|-----------------------|
| 11.00 | - | 10.00 | Full Time Equivalent | 11.00 | 1.00 |



FY24 OPERATING BUDGET HIGHLIGHTS
Department Of Human Resources
Group Insurance Fund

| EXPENDITURES AND APPROPRIATIONS | VARIANCE (24-23) | EXPLANATION |
|---|-------------------------|--|
| <i>PERSONNEL</i> | | |
| Salaries, Regular | \$78,319 | Increase based on actual/projected staffing levels. This line also includes a 2.5% Cost of Living Adjustment (COLA) as per Mayoral Priority for A City of Opportunity for All. |
| Salaries, Perm Part-Time | - | |
| Salaries, Sworn | - | |
| Salaries, Extra Help | - | |
| Salaries, Extra Help-Sworn | - | |
| Overtime | - | |
| Pen Cont Fire Pen Fd | - | |
| Pen Cont Police Pen Fd | - | |
| Pen Cont Gen Emp Pen Fd | (\$15,432) | Decrease based on preliminary estimated pension costs. |
| Defined Contribution | \$72 | Increase based on preliminary estimated pension costs. |
| Workers' Compensation | - | |
| Other Personnel Costs | \$1,332 | Increase to properly align the budget based on preliminary estimated healthcare costs. This line includes Group Life and Medicare Contributions. |
| TOTAL PERSONNEL | \$64,291 | |
| <i>OTHER EXPENSES</i> | | |
| Purchased / Contracted Services | \$300,000 | Increase to properly align contractual and operational expenses based on anticipated contractual obligations. This line includes funding for the Caduceus contract. |
| Supplies | - | |
| Capital Outlays | - | |
| Interfund / Interdepartmental Charges | - | |
| Other Costs | - | |
| Debt Service | - | |
| Conversion / Summary | - | |
| Other Financing Uses | - | |
| TOTAL OTHER EXPENSES | \$300,000 | |
| TOTAL PERSONNEL AND OTHER EXPENSES | \$364,291 | |

| FUND | VARIANCE (24-23) | EXPLANATION |
|-----------------------|-------------------------|--------------------|
| Group Insurance Fund | \$364,291 | |
| TOTAL EXPENSES | \$364,291 | |

| AUTHORIZED POSITION COUNT | VARIANCE (24-23) | EXPLANATION |
|----------------------------------|-------------------------|--|
| Full Time Equivalent | 1.00 | Increase based on actual staffing level. |



FIRE RESCUE SERVICES

Mission Statement

The Atlanta Fire Rescue Department (AFRD) provides prompt quality services that promote safety and well-being, enhance sustainability, and an enriched quality of life through professional development and dedication to service.

Core Functions

- Fire Suppression
- Emergency Medical Response
- Special Operations
- Hazardous Materials Response
- Homeland Security
- Fire Prevention Education
- Community Risk Reduction

Summary of Operations

The Atlanta Fire Rescue Department provides fire mitigation, rescue services, and emergency medical services to more than 507,000 residents, businesses, and visitors. As an all-hazard department, AFRD responds within a 134.02 square mile area including more than 60 miles of interstate highways, 23 miles of rapid rail, and Hartsfield-Jackson Atlanta International Airport. The department achieves its mission by focusing on organizational priorities such as Human Resources, Fire Stations and Facilities, and Fire Apparatus. The personnel strength is 1,214, of which 1,062 are sworn firefighters spread throughout six divisions of labor.

Divisions/Offices Descriptions

The Office of the Fire Chief functions as the executive office and is responsible for assuring the overall direction and success of the Atlanta Fire Rescue Department in accordance with Mayor Andre Dickens's priorities, departmental missions, and the needs of all Atlanta communities. This division includes the Offices of Investigative Services (Fire Investigations, Office of Professional Standards, and Homeland Security), Member Services, Chaplaincy

Office, Business Affairs, and the Communications Office.

The Division of Support Services assures daily administration and compliance through a variety of areas that support the internal and external customers of AFRD. Support Services works in tandem with other city departments and the community. This division is comprised of four sections the Fire Training Academy, Accreditation, Assessment and Planning and Background and Recruitment.

The Division of Technical Services provides effective resource management for the department. The division includes the Real Property section coordinating Capital Projects and facilities maintenance with the Department of Enterprise Asset Management. In addition, the division houses the Fire Marshal's Office, Special Events, and Community Risk Reduction which includes Fire Inspections, Community Education, and Constituent Services. Lastly, the division has a Logistics Section which includes the department's Fleet Liaison, Warehouse and Fire Equipment, and Information Technology and Communications.

The Division of Field Operations is responsible for responding to, preventing, and mitigating disastrous incidents. Field Operations include: fire suppression, hazardous materials response, technical rescue services, the Risk and Safety Manager's Office, and other special services and activities. The Field Operations Division has six battalions and thirty-one fire stations throughout the City.

The Division of Aviation Fire provides incident response and prevention services at Hartsfield-Jackson Atlanta International Airport. Operating from one administrative office and five- fire stations (Battalion 7), This division provides aircraft fire protection, structural fire protection, emergency medical services, hazardous materials response, technical rescue service, and other special services to the traveling public and employees of Hartsfield-Jackson Atlanta International Airport.

The Division of Emergency Medical Services provides support for both Basic and Advanced Life Support and capabilities for intown field operations and Hartsfield-Jackson Atlanta International Airport. This operation includes a Medical Director, EMS oversight, and emergency medical support for special events throughout the City. This division also operates the AFRD Paramedic Program, As emerging threats such as active shooters and infectious diseases evolve, the Emergency Medical Services Division develops and executes response plans to mitigate various types of incidents.

Goals

- Enhance Emergency Medical Services preparedness necessary for effective responses and employee safety during epidemics and pandemics.
- Maintain Class 1 Insurance Service Office (ISO) Rating.
- Improve response to fires and Emergency Medical Service (EMS) calls:
 - Maintain adequate staffing per apparatus.
 - Maintain EMS field supervision and quality assurance.
 - Restore Quick Intervention Crews (QIC) EMS Response.
 - Add and relocate fire stations.
- Recruit and retain skilled, highly trained sworn personnel.
- Ensure Competitive Salaries for sworn personnel.
- Enhance employee wellness and fitness:
 - Maintain Wellness and Fitness Program assuring annual physicals and vaccinations for sworn members.
- Enhance Training Delivery:
 - Enhance training delivery through technology and adequate staffing at the Training Academy.
 - Relocate and furnish Training Center.

FY2023 Accomplishments

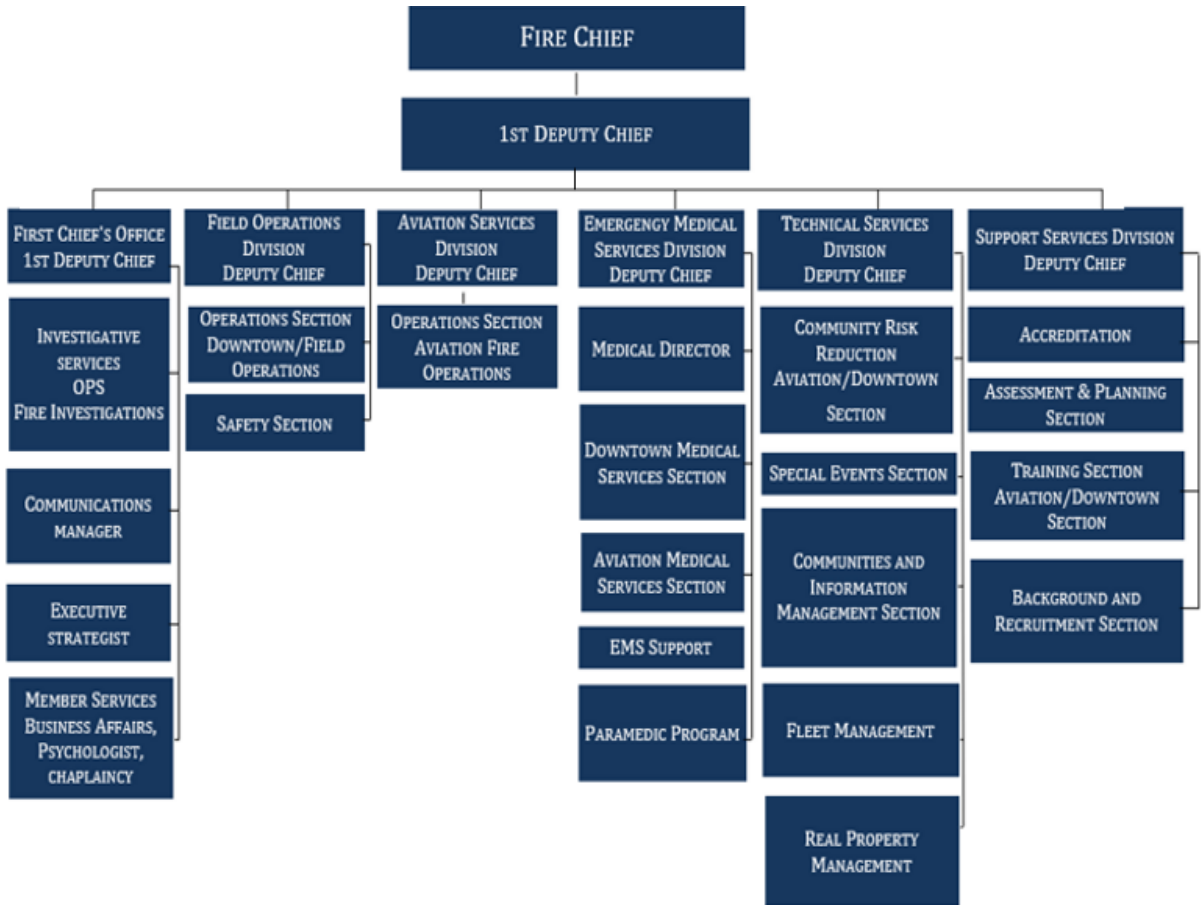
- In partnership with the Mayor’s Administration and the Atlanta Fire Foundation, successfully developed and implemented the AFRD Competitive Compensation Program for all sworn firefighters.
- Enhanced Fire Inspections and Community Risk Reduction Services by continuing the use of innovation operations.
- Achieved re-accreditation through Commission for Public Safety Excellence Accreditation.
- Maintained Insurance Service Office rating of one.
- Maintained Paramedic Program accredited status from the Commission on Accreditation of Allied Health Education Programs.
- Enhanced Geographic Information System (GIS) and performance measurement systems and processes.
- Launched comprehensive assessment of personal protection equipment and began phased approach to replace expired items.
- Continued Apparatus Replacement plan purchasing in both Airport Operations and Field Operations enhancing fleet with Fire engines, trucks, and a new Rosenbauer Aircraft Rescue and Fire Fighting (ARFF) response units and Foam units.
- Continued to progress the Station Replacement and Renovation plan.
- Improved Fire Standard of Response Coverage (SORC).
- Maintained EMS Standard of Response Coverage (SORC).
- Maintained sworn employee Health and Wellness Initiative including health physicals.
- Continued the Atlanta Emergency Preparedness Institute (AEPI).
- Continued the Rising Phoenix professional development and leadership program for sworn employees.
- Continued recruitment efforts through the Delayed Entry Program in local high schools.
- Continued AFRD’s Senior Link Program.
- Successfully completed the 2023 Federal Aviation Administration (FAA) Certification Inspection with no material deficiencies.
- Continued training service delivery at H-JAIA through additional staffing, resources, and training programs.
- Continued execution and implementation of the AFRD FY2019-FY2024 Strategic Plan.

FY2024 Proposed Program Highlights

- Maintain readiness and response to various social and environmental challenges.
- Continue all efforts that assure the safety and whole-body wellness of AFRD with the AFRD Behavioral Health and Wellness Unit Maintain adequate supplies and equipment to sustain the City of Atlanta during emergency responses or special events within the City.
- Maintain Accredited Status.
- Maintain Class 1 ISO Rating.
- Establish executive and senior leadership program to support succession planning and maintain an industry leading department
- Maintain above industry standard response times to fire risks providing adequate staffing and equipment.
- Maintain response times to emergency medical services providing two Emergency Medical Technicians (EMTs) within five minutes.
- Enhance special operations services and response through increasing rescue technicians and enhanced deployment strategy.
- Enhance stations and facilities to address employee safety and quality of life concerns.
- Enhance revenue operations for services currently provided in both the General Fund and Enterprise Fund.
- Development of the AFRD FY2025-FY2030 Strategic Plan.
- Enhance life safety initiative and quality of life.
- Stabilize supervisory over-site in Community Risk Reductions by creating civilian supervisors downtown and at the airport.
- Enhance public safety at H-JAIA by creating a Technical Rescue Response Team.
- Implement Geographic Information System (GIS) to enhance fire hydrant database in partnership with Watershed Management.
- Create Standard Operating Procedures (SOP) for ARFF training, FAA Par 139 Inspection Preparations, and Aviation Fire Division Operational Procedure.
- Establishment of EMS clinic at HJAIA to support low acuity calls.

ORGANIZATIONAL CHART

FIRE RESCUE SERVICES



PERFORMANCE METRICS

FIRE RESCUE SERVICES

| PERFORMANCE MEASURE | FY2021 ACTUAL | FY2022 ACTUAL | FY2023 TARGET | FY2024 TARGET |
|---|------------------|------------------|------------------|------------------|
| One Safe City | | | | |
| Number of Incidents | 80,266 | 79,065 | 76,391 | 75,703 |
| Number of Fire Incidents | 1,860 | 2,051 | 2,015 | 1,808 |
| Number of EMS Incidents | 42,124 | 38,453 | 36,892 | 35,118 |
| 90 th Percentile 1 st Due Total Response Time Structure Fire All Risk | 7:08 | 9:17 | 8:29 | 8:39 |
| 90 th Percentile 1 st Due Total Response Time EMS All Risk | 9:22 | 11:09 | 10:49 | 11:10 |



FY24 OPERATING BUDGET HIGHLIGHTS

Department Of Fire Services

| FY21 ACTUAL EXPENDITURE | FY22 ACTUAL EXPENDITURE | FY23 ADOPTED | EXPENDITURES AND APPROPRIATIONS | FY24 BUDGET | VARIANCE FY24-FY23 |
|----------------------------|----------------------------|----------------------|---|----------------------|-----------------------|
| \$4,315,428 | \$4,932,588 | \$6,376,113 | Salaries, Regular | \$5,650,640 | (\$725,473) |
| \$8,085 | \$39,063 | - | Salaries, Perm Part-Time | - | - |
| \$49,267,143 | \$54,180,647 | \$61,312,195 | Salaries, Sworn | \$62,766,419 | \$1,454,224 |
| \$173,935 | \$163,957 | \$241,136 | Salaries, Extra Help | \$241,136 | \$0 |
| \$589,857 | \$597,242 | \$614,376 | Salaries, Extra Help-Sworn | \$614,376 | \$0 |
| \$10,869,214 | \$11,988,658 | \$10,763,919 | Overtime | \$12,556,214 | \$1,792,295 |
| \$24,620,072 | \$27,631,058 | \$25,477,116 | Pen Cont Fire Pen Fd | \$25,922,524 | \$445,408 |
| \$57 | \$0 | - | Pen Cont Police Pen Fd | - | - |
| \$818,328 | \$996,741 | \$1,101,828 | Pen Cont Gen Emp Pen Fd | \$956,319 | (\$145,509) |
| \$852,372 | \$971,669 | \$2,607,672 | Defined Contribution | \$2,120,929 | (\$486,743) |
| \$1,049,171 | \$978,135 | \$1,092,017 | Workers' Compensation | \$922,769 | (\$169,248) |
| \$23,079,486 | \$16,243,898 | \$14,528,830 | Other Personnel Costs | \$13,888,852 | (\$639,978) |
| \$115,643,149 | \$118,723,656 | \$124,115,202 | TOTAL PERSONNEL | \$125,640,178 | \$1,524,976 |
| OTHER EXPENSES | | | | | |
| \$2,392,521 | \$2,773,498 | \$5,160,900 | Purchased / Contracted Services | \$6,102,186 | \$941,286 |
| \$4,166,025 | \$4,506,084 | \$4,237,062 | Supplies | \$4,330,518 | \$93,456 |
| \$118,064 | (\$25,000) | \$15,624 | Capital Outlays | \$15,624 | \$0 |
| \$5,106,763 | \$5,386,420 | \$5,782,320 | Interfund / Interdepartmental Charges | \$5,051,413 | (\$730,907) |
| \$2,258 | \$2,856 | \$2,070 | Other Costs | \$4,422 | \$2,352 |
| - | - | - | Debt Service | - | - |
| - | - | - | Conversion / Summary | - | - |
| \$3,150,767 | \$3,340,428 | \$1,572,254 | Other Financing Uses | \$3,225,118 | \$1,652,864 |
| \$14,936,398 | \$15,984,287 | \$16,770,230 | TOTAL OTHER EXPENSES | \$18,729,281 | \$1,959,051 |
| \$130,579,547 | \$134,707,943 | \$140,885,432 | TOTAL PERSONNEL AND OTHER EXPENSES | \$144,369,459 | \$3,484,027 |

| FY21 ACTUAL EXPENDITURE | FY22 ACTUAL EXPENDITURE | FY23 ADOPTED | FUND | FY24 BUDGET | VARIANCE FY24-FY23 |
|----------------------------|----------------------------|----------------------|-----------------------|----------------------|-----------------------|
| \$103,447,316 | \$106,242,624 | \$107,966,663 | General Fund | \$109,039,866 | \$1,073,203 |
| \$27,132,231 | \$28,465,319 | \$32,918,769 | Airport Revenue Fund | \$35,329,593 | \$2,410,824 |
| \$130,579,547 | \$134,707,943 | \$140,885,432 | TOTAL EXPENSES | \$144,369,459 | \$3,484,027 |

| FY21 | FY22 | FY23 | AUTHORIZED POSITION COUNT | FY24 | VARIANCE FY24-FY23 |
|----------|------|----------|---------------------------|----------|-----------------------|
| 1,207.33 | - | 1,187.33 | Full Time Equivalent | 1,211.33 | 24.00 |



FY24 OPERATING BUDGET HIGHLIGHTS

Department Of Fire Services General Fund

| FY21 ACTUAL EXPENDITURES | FY22 ACTUAL EXPENDITURES | FY23 ADOPTED | EXPENDITURES AND APPROPRIATIONS | FY24 BUDGET | VARIANCE FY24-FY23 |
|-----------------------------|-----------------------------|----------------------|---|----------------------|-----------------------|
| | | | <i>PERSONNEL</i> | | |
| \$3,326,271 | \$3,812,499 | \$5,023,288 | Salaries, Regular | \$5,023,288 | - |
| \$8,085 | \$39,063 | - | Salaries, Perm Part-Time | - | - |
| \$38,950,007 | \$42,821,900 | \$46,933,891 | Salaries, Sworn | \$47,245,834 | \$311,943 |
| \$173,935 | \$163,957 | \$241,136 | Salaries, Extra Help | \$241,136 | - |
| \$589,857 | \$594,442 | \$614,376 | Salaries, Extra Help-Sworn | \$614,376 | - |
| \$8,333,705 | \$8,982,127 | \$7,300,404 | Overtime | \$7,300,404 | - |
| \$18,955,670 | \$21,251,727 | \$20,633,448 | Pen Cont Fire Pen Fd | \$20,316,014 | (\$317,434) |
| \$57 | - | - | Pen Cont Police Pen Fd | - | - |
| \$591,190 | \$718,123 | \$779,592 | Pen Cont Gen Emp Pen Fd | \$638,662 | (\$140,930) |
| \$757,706 | \$864,633 | \$2,086,548 | Defined Contribution | \$906,741 | (\$1,179,807) |
| \$914,717 | \$858,897 | \$768,470 | Workers' Compensation | \$768,470 | - |
| \$18,096,065 | \$12,900,130 | \$10,558,045 | Other Personnel Costs | \$11,006,175 | \$448,130 |
| \$90,697,264 | \$93,007,499 | \$94,939,198 | TOTAL PERSONNEL | \$94,061,100 | (\$878,098) |
| | | | <i>OTHER EXPENSES</i> | | |
| \$1,921,244 | \$2,174,167 | \$3,955,711 | Purchased / Contracted Services | \$4,955,711 | \$1,000,000 |
| \$3,419,363 | \$3,625,932 | \$2,904,284 | Supplies | \$2,933,474 | \$29,190 |
| \$73,014 | (\$25,000) | \$15,624 | Capital Outlays | \$15,624 | - |
| \$4,184,610 | \$4,118,340 | \$4,577,522 | Interfund / Interdepartmental Charges | \$3,846,769 | (\$730,753) |
| \$1,054 | \$1,258 | \$2,070 | Other Costs | \$2,070 | - |
| - | - | - | Debt Service | - | - |
| - | - | - | Conversion / Summary | - | - |
| \$3,150,767 | \$3,340,428 | \$1,572,254 | Other Financing Uses | \$3,225,118 | \$1,652,864 |
| \$12,750,052 | \$13,235,125 | \$13,027,465 | TOTAL OTHER EXPENSES | \$14,978,766 | \$1,951,301 |
| \$103,447,316 | \$106,242,624 | \$107,966,663 | TOTAL PERSONNEL AND OTHER EXPENSES | \$109,039,866 | \$1,073,203 |

| FY21 ACTUAL EXPENDITURES | FY22 ACTUAL EXPENDITURES | FY23 ADOPTED | FUND | FY24 BUDGET | VARIANCE FY24-FY23 |
|-----------------------------|-----------------------------|----------------------|-----------------------|----------------------|-----------------------|
| \$103,447,316 | \$106,242,624 | \$107,966,663 | General Fund | \$109,039,866 | \$1,073,203 |
| \$103,447,316 | \$106,242,624 | \$107,966,663 | TOTAL EXPENSES | \$109,039,866 | \$1,073,203 |

| FY21 | FY22 | FY23 | AUTHORIZED POSITION COUNT | FY24 | VARIANCE FY24-FY23 |
|--------|------|--------|---------------------------|--------|-----------------------|
| 947.33 | - | 927.33 | Full Time Equivalent | 951.33 | 24.00 |



FY24 OPERATING BUDGET HIGHLIGHTS

Department Of Fire Services

General Fund

| EXPENDITURES AND APPROPRIATIONS | VARIANCE (24-23) | EXPLANATION |
|---|--------------------|--|
| <i>PERSONNEL</i> | | |
| Salaries, Regular | - | Salaries based on actual/projected staffing levels. This line also includes a 2.5% Cost of Living Adjustment (COLA) as per Mayoral Priority for A City of Opportunity for All. |
| Salaries, Perm Part-Time | - | |
| Salaries, Sworn | \$311,943 | Increase based on actual/projected staffing levels. This line also includes a 2.5% Cost of Living Adjustment (COLA) as per Mayoral Priority for A City of Opportunity for All. |
| Salaries, Extra Help | - | |
| Salaries, Extra Help-Sworn | - | |
| Overtime | - | |
| Pen Cont Fire Pen Fd | (\$317,434) | Decrease based on preliminary estimated pension costs. |
| Pen Cont Police Pen Fd | - | |
| Pen Cont Gen Emp Pen Fd | (\$140,930) | Decrease based on preliminary estimated pension costs. |
| Defined Contribution | (\$1,179,807) | Decrease based on preliminary estimated pension costs. |
| Workers' Compensation | - | |
| Other Personnel Costs | \$448,130 | Increase to properly align the budget based on preliminary estimated healthcare costs. This line includes Group Life and Medicare Contributions. |
| TOTAL PERSONNEL | (\$878,098) | |
| <i>OTHER EXPENSES</i> | | |
| Purchased / Contracted Services | \$1,000,000 | Increase to properly align contractual and operational expenses based on anticipated contractual obligations. This line also includes additional funding, primarily for Promotional Exams, Medical evaluations and Electronic Knox Key System. |
| Supplies | \$29,190 | Increase to properly align the budget based on increase impacting utility costs (Electricity), as well as anticipated consumption rate. This line also includes costs associated with Consumable/Non-consumable supplies. |
| Capital Outlays | - | |
| Interfund / Interdepartmental Charges | (\$730,753) | Decrease to properly align the budget based on anticipated usage of moto/fuel and repair/maintenance expenses. |
| Other Costs | - | |
| Debt Service | - | |
| Conversion / Summary | - | |
| Other Financing Uses | \$1,652,864 | Increase to provide funding for the Public Safety capital equipment investment. |
| TOTAL OTHER EXPENSES | \$1,951,301 | |
| TOTAL PERSONNEL AND OTHER EXPENSES | \$1,073,203 | |

| FUND | VARIANCE (24-23) | EXPLANATION |
|-----------------------|--------------------|-------------|
| General Fund | \$1,073,203 | |
| TOTAL EXPENSES | \$1,073,203 | |

| AUTHORIZED POSITION COUNT | VARIANCE (24-23) | EXPLANATION |
|---------------------------|------------------|--|
| Full Time Equivalent | 24.00 | Increase based on actual staffing level. |



FY24 OPERATING BUDGET HIGHLIGHTS

Department Of Fire Services Airport Revenue Fund

| FY21 ACTUAL EXPENDITURES | FY22 ACTUAL EXPENDITURES | FY23 ADOPTED | EXPENDITURES AND APPROPRIATIONS | FY24 BUDGET | VARIANCE FY24-FY23 |
|-----------------------------|-----------------------------|---------------------|---|---------------------|-----------------------|
| | | | <i>PERSONNEL</i> | | |
| \$989,156 | \$1,120,089 | \$1,352,825 | Salaries, Regular | \$627,352 | (\$725,473) |
| - | - | - | Salaries, Perm Part-Time | - | - |
| \$10,317,137 | \$11,358,747 | \$14,378,304 | Salaries, Sworn | \$15,520,585 | \$1,142,281 |
| - | - | - | Salaries, Extra Help | - | - |
| - | \$2,800 | - | Salaries, Extra Help-Sworn | - | - |
| \$2,535,509 | \$3,006,531 | \$3,463,515 | Overtime | \$5,255,810 | \$1,792,295 |
| \$5,664,402 | \$6,379,331 | \$4,843,668 | Pen Cont Fire Pen Fd | \$5,606,510 | \$762,842 |
| - | - | - | Pen Cont Police Pen Fd | - | - |
| \$227,139 | \$278,619 | \$322,236 | Pen Cont Gen Emp Pen Fd | \$317,657 | (\$4,579) |
| \$94,666 | \$107,036 | \$521,124 | Defined Contribution | \$1,214,188 | \$693,064 |
| \$134,454 | \$119,238 | \$323,547 | Workers' Compensation | \$154,299 | (\$169,248) |
| \$4,983,421 | \$3,343,767 | \$3,970,785 | Other Personnel Costs | \$2,882,677 | (\$1,088,108) |
| \$24,945,885 | \$25,716,157 | \$29,176,004 | <i>TOTAL PERSONNEL</i> | \$31,579,078 | \$2,403,074 |
| | | | <i>OTHER EXPENSES</i> | | |
| \$471,277 | \$599,331 | \$1,205,189 | Purchased / Contracted Services | \$1,146,475 | (\$58,714) |
| \$746,662 | \$880,152 | \$1,332,778 | Supplies | \$1,397,044 | \$64,266 |
| \$45,050 | - | - | Capital Outlays | - | - |
| \$922,154 | \$1,268,080 | \$1,204,798 | Interfund / Interdepartmental Charges | \$1,204,644 | (\$154) |
| \$1,204 | \$1,598 | - | Other Costs | \$2,352 | \$2,352 |
| - | - | - | Debt Service | - | - |
| - | - | - | Conversion / Summary | - | - |
| - | - | - | Other Financing Uses | - | - |
| \$2,186,346 | \$2,749,162 | \$3,742,765 | <i>TOTAL OTHER EXPENSES</i> | \$3,750,515 | \$7,750 |
| \$27,132,231 | \$28,465,319 | \$32,918,769 | TOTAL PERSONNEL AND OTHER EXPENSES | \$35,329,593 | \$2,410,824 |

| FY21 ACTUAL EXPENDITURES | FY22 ACTUAL EXPENDITURES | FY23 ADOPTED | FUND | FY24 BUDGET | VARIANCE FY24-FY23 |
|-----------------------------|-----------------------------|---------------------|-----------------------|---------------------|-----------------------|
| \$27,132,231 | \$28,465,319 | \$32,918,769 | Airport Revenue Fund | \$35,329,593 | \$2,410,824 |
| \$27,132,231 | \$28,465,319 | \$32,918,769 | TOTAL EXPENSES | \$35,329,593 | \$2,410,824 |

| FY21 | FY22 | FY23 | AUTHORIZED POSITION COUNT | FY24 | VARIANCE FY24-FY23 |
|--------|------|--------|---------------------------|--------|-----------------------|
| 260.00 | - | 260.00 | Full Time Equivalent | 260.00 | - |



FY24 OPERATING BUDGET HIGHLIGHTS

Department Of Fire Services

Airport Revenue Fund

| EXPENDITURES AND APPROPRIATIONS | VARIANCE (24-23) | EXPLANATION |
|---|--------------------|---|
| <i>PERSONNEL</i> | | |
| Salaries, Regular | (\$725,473) | Decrease based on actual/projected staffing levels. This line also includes a 2.5% Cost of Living Adjustment (COLA) as per Mayoral Priority for A City of Opportunity for All. |
| Salaries, Perm Part-Time | - | |
| Salaries, Sworn | \$1,142,281 | Increase based on actual/projected staffing levels. This line also includes a 2.5% Cost of Living Adjustment (COLA) as per Mayoral Priority for A City of Opportunity for All. |
| Salaries, Extra Help | - | |
| Salaries, Extra Help-Sworn | - | |
| Overtime | \$1,792,295 | Increase to properly align the budget based on anticipated operational activity. |
| Pen Cont Fire Pen Fd | \$762,842 | Increase based on preliminary estimated pension costs. |
| Pen Cont Police Pen Fd | - | |
| Pen Cont Gen Emp Pen Fd | (\$4,579) | Decrease based on preliminary estimated pension costs. |
| Defined Contribution | \$693,064 | Increase based on preliminary estimated pension costs. |
| Workers' Compensation | (\$169,248) | Decrease based on anticipated Workers' Compensation expenses. |
| Other Personnel Costs | (\$1,088,108) | Decrease to properly align the budget based on preliminary estimated healthcare costs. This line also includes Group Life and Medicare Contributions. |
| TOTAL PERSONNEL | \$2,403,074 | |
| <i>OTHER EXPENSES</i> | | |
| Purchased / Contracted Services | (\$58,714) | Decrease to properly align contractual and operational expenses based on anticipated contractual obligations. This variance is due to the completion of the Westnet Timer installation, as well as the Medical Director no longer being under contract. |
| Supplies | \$64,266 | Increase to properly align the budget based on increase impacting utility costs (Electricity), as well as anticipated consumption rate. This line also includes costs associated with Consumable/Non-consumable supplies. |
| Capital Outlays | - | |
| Interfund / Interdepartmental Charges | (\$154) | Decrease to properly align the budget based on anticipated usage of motor/fuel and repair/maintenance expenses. |
| Other Costs | \$2,352 | Increase to properly align the budget based on anticipated expenses for other costs. This line also includes costs associated with payments to other governments; bank/credit card charges. |
| Debt Service | - | |
| Conversion / Summary | - | |
| Other Financing Uses | - | |
| TOTAL OTHER EXPENSES | \$7,750 | |
| TOTAL PERSONNEL AND OTHER EXPENSES | \$2,410,824 | |

| FUND | VARIANCE (24-23) | EXPLANATION |
|-----------------------|--------------------|-------------|
| Airport Revenue Fund | \$2,410,824 | |
| TOTAL EXPENSES | \$2,410,824 | |

| AUTHORIZED POSITION COUNT | VARIANCE (24-23) | EXPLANATION |
|---------------------------|------------------|-------------|
| Full Time Equivalent | - | |



ATLANTA POLICE DEPARTMENT

Mission Statement

Our mission is to create a safer Atlanta by reducing crime, ensuring the safety of our residents, and building trust in partnership with our communities.

Core Functions

- Public Safety
- Community Engagement
- Intelligence Analysis

Summary of Operations

The Atlanta Police Department (APD) provides a myriad of professional services to the citizens of Atlanta. The Department's efforts are comprehensive with primary responsibilities to include uniform patrol operations, criminal investigations, community-based programs, administrative/technical support services and strategic development. The Atlanta Police Department serves as the City's control center for law enforcement related operations, with multiple precincts that serve as staging areas for emergency 911 responses. Additionally, the Department is the primary local law enforcement agency and provides service to Hartsfield-Jackson Atlanta International Airport (HJAIA). The Department works closely with Neighborhood Planning Units (NPU), independent community organizations, and business associations to best understand and meet the demands of the community it serves.

Divisions/Offices Descriptions

The Community Services Division (CSD) encompasses units that are directly responsible for coordinating and facilitating Community Oriented Policing principles, Hartsfield-Jackson Atlanta International Airport (HJAIA) police functions, Special Operations, SWAT, APEX, Police Athletic League (PAL), LGBTQ liaison, Mounted, and Strategic Response, includes the developing, planning, and implementing strategic operational plans for major events in the City of Atlanta. This includes parades, protests, marches, rallies, large gathering permits, sporting, and entertainment venues.

The Division's responsibility is to ensure everyone involved in the event is safe and all constitutional guarantees are provided to those involved.

The Criminal Investigations Division (CID) consists of investigative units whose primary responsibility is to investigate and follow-up on crimes committed against persons or property in the City of Atlanta. This division includes Property Crimes, Violent Crimes Interdiction, APEX, Homicide, Major Crimes, Homeland Security, Narcotics, the Gang Unit, Special Victims, Larceny, Crime Lab, Repeat Offender Unit, Fugitive Unit, Crimes Stoppers, and other specialized units.

The Field Operations Division (FOD) is the uniformed patrol force of the city. Officers patrol the city streets, answer calls for service, and work with the community to solve trending problems. The Field Operations Division consists of six geographic patrol zones, and the Night Commander, who is the ranking supervisor during late night shifts.

The Professional Development Division (PDD) is responsible for coordinating and facilitating all departmental training, and Policy development. The division consists of the Training Academy, Recruit training, Firearms training, Professional development training, Critical Incident training, Compliance, Atlanta Police Historical Society, Policy & Standards, Planning & Research, Accreditation, Staff Inspections, The Atlanta Retired Police Reserve (ARPR), and the Atlanta Police Leadership Institute (APLI).

The Chief Administrative Office (CAO) provides administrative and logistical support to all divisions in the Atlanta Police Department. The Office consists of *The E911 Operations Division*, responsible for twenty-four hours a day, seven days a week 911 Communications Center which receives, classifies, and prioritizes calls from the public and dispatches the calls that require police and/or fire response. Fiscal Management, Program Management, Open Records, Technology and Information Services, Real Time Crime Center (RTCC), Tactical Crime Analysis (TCAU), Employee Services, Background & Recruiting, Administrative Operations, Fleet Management, Code

Enforcement, License & Permits, Open Records, and the Electronic Maintenance unit which installs and maintains the citywide radio system, transmission equipment, mobile data terminals and monitors alarm receivers for City facilities.

Goals

- Reduce crime through targeted enforcement of violent repeat offenders.
- Increase Recruitment.
- Expand community and law enforcement partnerships.
- Increase the department's technological footprint in economically challenged areas of the city.

CY 2022 Accomplishments

- The Community Oriented Policing (COPS) section continued community partnerships to reduce crime and increase safety various programs aimed at prevention, early identification, and improving bridging the gap with the community we serve. Programs included Career Day with Students, Georgia State University Criminal Think Tank, Clippers and Cops, Coffee with a Cop, Neighborhood Watch training, Homeless Outreach, and more.
- Recovered 2,513 Firearms representing a 14% increase over 2021.
- The Public Affairs Unit increased their internal and external information sharing via Facebook, Instagram, Twitter, emails, and more.
- The department continued collaboration in the APF sponsored construction of the new 85-acre public safety training center.
- Continued expansion of community engagement and officer wellness modules within the Atlanta Police Leadership Institute.
- Atlanta Police Department Crime Laboratory partnered with the American Society of Crime Laboratory Directors (ASCLD) Accreditation Initiative team to achieve accreditation with National Accreditation Board, ANAB in March 2022.
- Law enforcement support of major events to include The Peach Drop, Peach Bowl Parade, Peach Bowl Games, 4th of July Race, and many others.
- Gang enforcement resulted in 259 warrants in 2022 verses 69 in 2021, a 275% increase.
- Implementation of a new Buckhead Village Precinct in Zone 2.
- The Special Weapons and Tactics (SWAT) unit coordinated 19 Civilian Response to Active Shooter Events (CRASE) course and trained 1,500

civilians throughout the city along with various community partners.

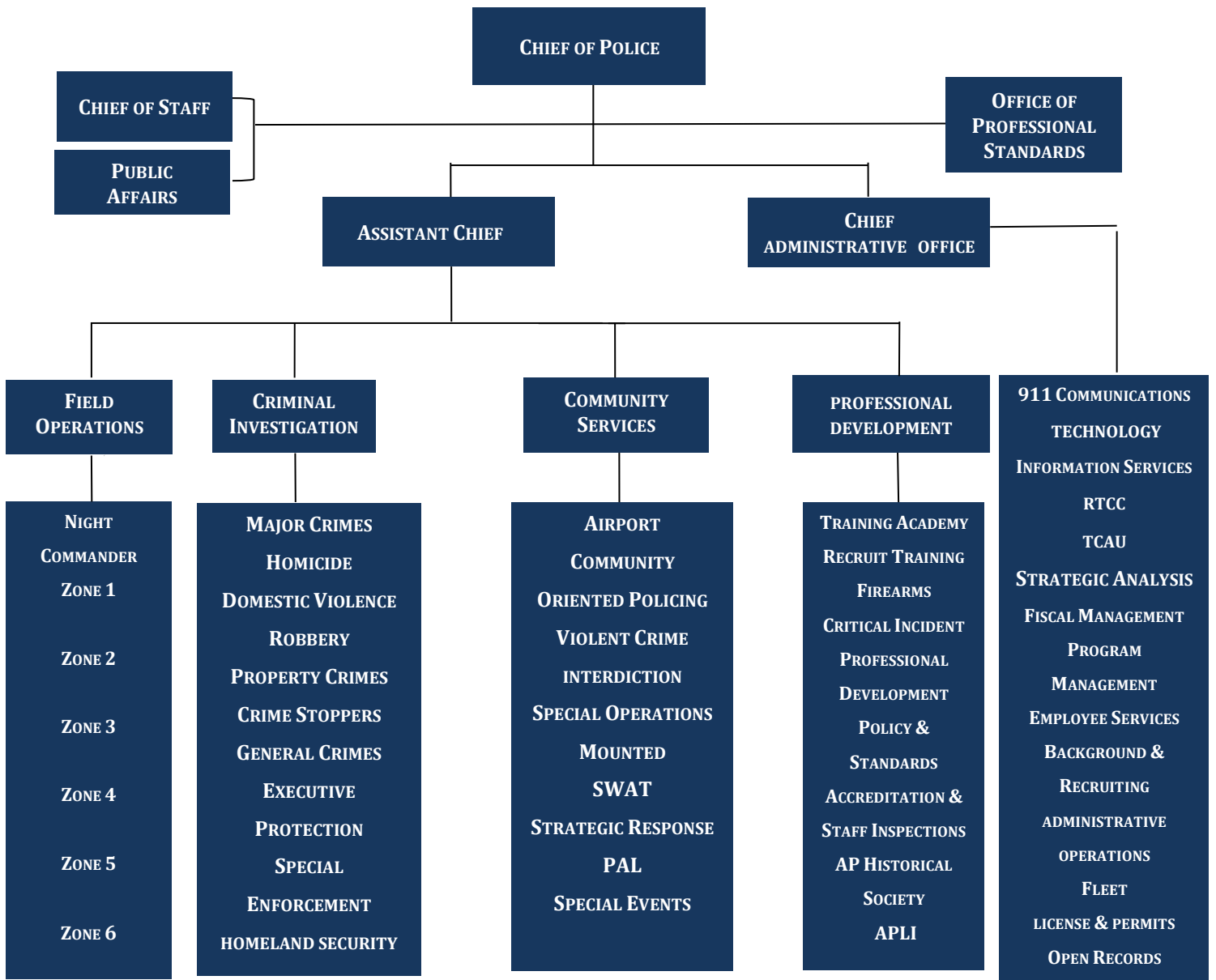
- The Aviation unit responded to over 1,159 requests for support, assisted in arrest of 304 suspects, assisted in recovery of 129 stolen vehicles, and responded to 122 requests for support from outside agencies.
- Continued technology enhancements to include: the Video Integration Center camera footprint, implementation of a new case management system, increased efficiency of the BWC features, and implementation of the Fusus.
- The Police Athletic League (PAL) served over 160 families during Thanksgiving / Christmas holidays.
- APD Code Enforcement Section joined the Mayor's Office Problem Property Taskforce. The goal is to provide proactive, data driven strategy to address problematic multi-family properties.
- Fusus (the RTCC software application) was implemented in January 2022. We have since integrated 4656 cameras and registered 1665 cameras.
- Crime stoppers received 6,142 tips in 2022 that led to 150 arrests. A total of \$115,660 rewards were approved.
- Implemented the Inaugural - Atlanta Police Leadership Institute (APLI) Regional Executive Command Training with attendance from Morehouse College, Fulton, DeKalb, Roswell, Clayton, Emory, Douglasville, and Henry County's.
- The E911 center was named Team of the year by the Georgia Emergency Communications Authority.
- Emergency Fire Dispatch (EFD) was upgraded to Priority Dispatch protocol.
- Continued work with at-risk youth via the mentorship, group exercise, confidence building, and team building skills programs at the At-Promise Center.
- Implemented a Take Home Vehicle Program distributing 17 vehicles in 2022.
- Continued Connect Atlanta program successfully integrating 13,322 cameras.

FY2024 Proposed Program Highlights

- New E911 Center
- Construction of a joint Public Safety Academy.
- Increase Recruitment Training
- Crime Lab Expansion
- Fleet Expansion
- Technology Enhancements
- New Zone 4 Precinct

ORGANIZATIONAL CHART

POLICE SERVICES



PERFORMANCE METRICS

POLICE SERVICES

| PERFORMANCE MEASURE | 2021 ACTUALS | 2022 ACTUALS | 2023 TARGET | 2024 TARGET |
|---|-----------------|-----------------|----------------|----------------|
| <i>One Safe City</i> | | | | |
| Major Crimes Total | 21,410 | 22,279 | 21,165 | 20,107 |
| Homicide | 158 | 171 | 162 | 154 |
| Rape | 166 | 119 | 113 | 107 |
| Robbery | 803 | 709 | 674 | 640 |
| Aggravated Assaults | 2,529 | 3,198 | 3,038 | 2,886 |
| Burglaries | 1,628 | 1,792 | 1,702 | 1,617 |
| Larcenies | 13,069 | 13,060 | 12,407 | 11,787 |
| Auto Thefts | 3,057 | 3,230 | 3,069 | 2,915 |
| 9-1-1 Call Volume | 917,377 | 1,020,198 | 1,030,198 | 1,045,000 |
| 9-1-1 Call Answer Time, Less Than 15 Seconds | 76.14% | 68.39% | 90% | 95% |
| 9-1-1 Call Dispatch, Overall Time (High Priority Calls) | NA | NA | NA | NA |
| Code Enforcement, New Cases Received | 7,361 | 7,569 | 8,325 | 9,157 |
| Code Enforcement, Compliance Resolution Cases Closed | 101 | 189 | 200 | 220 |
| Code Enforcement, Inspection Cases Closed | 5,770 | 6,248 | 7,679 | 8,446 |

*CALENDAR YEAR DATA



FY24 OPERATING BUDGET HIGHLIGHTS

Department Of Police Services

| FY21 ACTUAL EXPENDITURE | FY22 ACTUAL EXPENDITURE | FY23 ADOPTED | EXPENDITURES AND APPROPRIATIONS | FY24 BUDGET | VARIANCE FY24-FY23 |
|----------------------------|----------------------------|----------------------|---|----------------------|-----------------------|
| \$16,593,822 | \$17,804,676 | \$19,894,475 | Salaries, Regular | \$20,271,654 | \$377,179 |
| \$112,928 | \$100,146 | - | Salaries, Perm Part-Time | - | - |
| \$97,557,175 | \$112,579,387 | \$119,793,267 | Salaries, Sworn | \$126,072,787 | \$6,279,520 |
| \$2,144,279 | \$2,290,367 | \$1,943,866 | Salaries, Extra Help | \$2,231,866 | \$288,000 |
| \$2,130,971 | \$1,930,889 | \$1,710,972 | Salaries, Extra Help-Sworn | \$1,998,972 | \$288,000 |
| \$9,274,610 | \$9,702,065 | \$9,791,362 | Overtime | \$10,331,129 | \$539,767 |
| \$1,172 | \$19,208 | - | Pen Cont Fire Pen Fd | - | - |
| \$35,341,534 | \$41,074,594 | \$41,449,764 | Pen Cont Police Pen Fd | \$42,195,885 | \$746,121 |
| \$4,385,712 | \$4,853,860 | \$5,395,656 | Pen Cont Gen Emp Pen Fd | \$4,814,350 | (\$581,306) |
| \$2,007,906 | \$2,177,324 | \$5,515,296 | Defined Contribution | \$2,659,407 | (\$2,855,889) |
| \$2,563,731 | \$2,210,705 | \$4,402,371 | Workers' Compensation | \$3,402,371 | (\$1,000,000) |
| \$50,630,745 | \$32,484,901 | \$28,437,538 | Other Personnel Costs | \$27,245,277 | (\$1,192,261) |
| \$222,744,585 | \$227,228,123 | \$238,334,567 | TOTAL PERSONNEL | \$241,223,698 | \$2,889,131 |
| OTHER EXPENSES | | | | | |
| \$15,931,722 | \$14,280,125 | \$20,496,272 | Purchased / Contracted Services | \$24,303,050 | \$3,806,778 |
| \$10,180,273 | \$9,538,048 | \$4,206,896 | Supplies | \$4,277,728 | \$70,832 |
| \$27,283 | (\$6,864) | \$5,899,081 | Capital Outlays | \$5,527,741 | (\$371,340) |
| \$7,728,198 | \$9,539,545 | \$9,637,925 | Interfund / Interdepartmental Charges | \$10,342,116 | \$704,191 |
| \$111,978 | \$112,606 | \$240,828 | Other Costs | \$239,328 | (\$1,500) |
| - | \$628,420 | - | Debt Service | - | - |
| \$0 | \$0 | - | Conversion / Summary | - | - |
| \$17,427,121 | \$9,146,054 | \$3,948,781 | Other Financing Uses | \$7,308,494 | \$3,359,713 |
| \$51,406,575 | \$43,237,934 | \$44,429,783 | TOTAL OTHER EXPENSES | \$51,998,457 | \$7,568,674 |
| \$274,151,161 | \$270,466,057 | \$282,764,350 | TOTAL PERSONNEL AND OTHER EXPENSES | \$293,222,155 | \$10,457,805 |

| FY21 ACTUAL EXPENDITURE | FY22 ACTUAL EXPENDITURE | FY23 ADOPTED | FUND | FY24 BUDGET | VARIANCE FY24-FY23 |
|----------------------------|----------------------------|----------------------|---------------------------------|----------------------|-----------------------|
| \$222,980,880 | \$228,240,976 | \$235,694,306 | General Fund | \$247,442,527 | \$11,748,221 |
| \$18,877,800 | \$19,753,008 | \$26,314,658 | Airport Revenue Fund | \$25,632,414 | (\$682,244) |
| \$59,239 | \$0 | - | Water & Wastewater Revenue Fund | - | - |
| \$32,233,242 | \$22,472,073 | \$20,755,386 | Emergency Telephone System | \$20,147,214 | (\$608,172) |
| \$274,151,161 | \$270,466,057 | \$282,764,350 | TOTAL EXPENSES | \$293,222,155 | \$10,457,805 |

| FY21 | FY22 | FY23 | AUTHORIZED POSITION COUNT | FY24 | VARIANCE FY24-FY23 |
|----------|------|----------|---------------------------|----------|-----------------------|
| 2,594.00 | - | 2,700.00 | Full Time Equivalent | 2,707.00 | 7.00 |



FY24 OPERATING BUDGET HIGHLIGHTS
Department Of Police Services
General Fund

| FY21 ACTUAL EXPENDITURES | FY22 ACTUAL EXPENDITURES | FY23 ADOPTED | FY24 EXPENDITURES AND APPROPRIATIONS BUDGET | VARIANCE FY24-FY23 |
|-----------------------------|-----------------------------|----------------------|---|-----------------------|
| | | | <i>PERSONNEL</i> | |
| \$10,775,953 | \$10,853,634 | \$12,912,144 | Salaries, Regular \$13,203,376 | \$291,232 |
| \$89,013 | \$62,995 | - | Salaries, Perm Part-Time - | - |
| \$89,432,031 | \$103,788,399 | \$105,580,728 | Salaries, Sworn \$112,997,866 | \$7,417,138 |
| \$1,690,869 | \$1,804,811 | \$1,680,168 | Salaries, Extra Help \$1,680,168 | - |
| \$1,841,079 | \$1,666,155 | \$1,710,972 | Salaries, Extra Help-Sworn \$1,710,972 | - |
| \$6,539,271 | \$5,472,528 | \$6,264,480 | Overtime \$6,264,480 | - |
| - | \$19,208 | - | Pen Cont Fire Pen Fd - | - |
| \$32,393,014 | \$37,706,852 | \$38,328,432 | Pen Cont Police Pen Fd \$38,499,259 | \$170,827 |
| \$2,825,206 | \$2,994,730 | \$3,468,408 | Pen Cont Gen Emp Pen Fd \$3,140,580 | (\$327,828) |
| \$1,868,246 | \$2,006,798 | \$4,951,848 | Defined Contribution \$2,104,529 | (\$2,847,319) |
| \$2,510,754 | \$2,196,992 | \$4,322,003 | Workers' Compensation \$3,322,003 | (\$1,000,000) |
| \$43,481,850 | \$28,162,340 | \$23,090,688 | Other Personnel Costs \$23,662,765 | \$572,077 |
| \$193,447,286 | \$196,735,442 | \$202,309,871 | TOTAL PERSONNEL \$206,585,998 | \$4,276,127 |
| | | | <i>OTHER EXPENSES</i> | |
| \$9,389,683 | \$10,967,811 | \$11,392,570 | Purchased / Contracted Services \$14,785,348 | \$3,392,778 |
| \$9,969,832 | \$9,094,105 | \$3,676,552 | Supplies \$3,691,964 | \$15,412 |
| \$27,283 | (\$6,864) | \$5,527,741 | Capital Outlays \$5,527,741 | - |
| \$7,004,016 | \$8,631,313 | \$8,704,463 | Interfund / Interdepartmental Charges \$9,408,654 | \$704,191 |
| \$21,035 | \$22,701 | \$134,328 | Other Costs \$134,328 | - |
| - | \$628,420 | - | Debt Service - | - |
| \$0 | - | - | Conversion / Summary - | - |
| \$3,121,744 | \$2,168,048 | \$3,948,781 | Other Financing Uses \$7,308,494 | \$3,359,713 |
| \$29,533,594 | \$31,505,534 | \$33,384,435 | TOTAL OTHER EXPENSES \$40,856,529 | \$7,472,094 |
| \$222,980,880 | \$228,240,976 | \$235,694,306 | TOTAL PERSONNEL AND OTHER EXPENSES \$247,442,527 | \$11,748,221 |

| FY21 ACTUAL EXPENDITURES | FY22 ACTUAL EXPENDITURES | FY23 ADOPTED | FY24 FUND BUDGET | VARIANCE FY24-FY23 |
|-----------------------------|-----------------------------|----------------------|-------------------------------------|-----------------------|
| \$222,980,880 | \$228,240,976 | \$235,694,306 | General Fund \$247,442,527 | \$11,748,221 |
| \$222,980,880 | \$228,240,976 | \$235,694,306 | TOTAL EXPENSES \$247,442,527 | \$11,748,221 |

| FY21 | FY22 | FY23 | AUTHORIZED POSITION COUNT | FY24 | VARIANCE FY24-FY23 |
|----------|------|----------|---------------------------|----------|-----------------------|
| 2,223.00 | - | 2,307.00 | Full Time Equivalent | 2,314.00 | 7.00 |



FY24 OPERATING BUDGET HIGHLIGHTS

Department Of Police Services

General Fund

| EXPENDITURES AND APPROPRIATIONS | VARIANCE (24-23) | EXPLANATION |
|---|---------------------|---|
| <i>PERSONNEL</i> | | |
| Salaries, Regular | \$291,232 | Increase based on actual/projected staffing levels. This line also includes a 2.5% Cost of Living Adjustment (COLA) as per Mayoral Priority for A City of Opportunity for All. |
| Salaries, Perm Part-Time | - | |
| Salaries, Sworn | \$7,417,138 | Increase based on actual/projected staffing levels. This line also includes a 2.5% Cost of Living Adjustment (COLA) and additional funding as part of the Mayoral Priority for 2,000 officers by 2025. |
| Salaries, Extra Help | - | |
| Salaries, Extra Help-Sworn | - | |
| Overtime | - | |
| Pen Cont Fire Pen Fd | - | |
| Pen Cont Police Pen Fd | \$170,827 | Increase based on preliminary estimated pension costs. |
| Pen Cont Gen Emp Pen Fd | (\$327,828) | Decrease based on preliminary estimated pension costs. |
| Defined Contribution | (\$2,847,319) | Decrease based on preliminary estimated pension costs. |
| Workers' Compensation | (\$1,000,000) | Decrease based on anticipated Workers' Compensation expenses. |
| Other Personnel Costs | \$572,077 | Increase to properly align the budget based on preliminary estimated healthcare costs. This line includes Group Life and Medicare Contributions. |
| TOTAL PERSONNEL | \$4,276,127 | |
| <i>OTHER EXPENSES</i> | | |
| Purchased / Contracted Services | \$3,392,778 | Increase to properly align the budget for contractual and operational expenses based on anticipated contractual obligations. This line includes cost associated with GCIC Search Database and Rapid ID Device Replacement, as well as additional funding for the new agreement with AXON for Body Cameras including unlimited Third-party storage and Records Management. |
| Supplies | \$15,412 | Increase to properly align the budget based on rate increase impacting utility cost (Electricity), as well as anticipated consumption rate. This line includes cost associated with Consumable/Non-consumable supplies. |
| Capital Outlays | - | |
| Interfund / Interdepartmental Charges | \$704,191 | Increase to properly align the budget based on anticipated usage of motor/fuel and repair/maintenance expenses. |
| Other Costs | - | |
| Debt Service | - | |
| Conversion / Summary | - | |
| Other Financing Uses | \$3,359,713 | Increase to properly align the budget to account for costs associated with GMA lease payments and provide additional funding for the Public Safety capital equipment investment. |
| TOTAL OTHER EXPENSES | \$7,472,094 | |
| TOTAL PERSONNEL AND OTHER EXPENSES | \$11,748,221 | |

| FUND | VARIANCE (24-23) | EXPLANATION |
|-----------------------|---------------------|-------------|
| General Fund | \$11,748,221 | |
| TOTAL EXPENSES | \$11,748,221 | |

| AUTHORIZED POSITION COUNT | VARIANCE (24-23) | EXPLANATION |
|---------------------------|------------------|--|
| Full Time Equivalent | 7.00 | Increase based on actual staffing level. |



FY24 OPERATING BUDGET HIGHLIGHTS

Department Of Police Services

Airport Revenue Fund

| FY21 ACTUAL EXPENDITURES | FY22 ACTUAL EXPENDITURES | FY23 ADOPTED | EXPENDITURES AND APPROPRIATIONS | FY24 BUDGET | VARIANCE FY24-FY23 |
|-----------------------------|-----------------------------|---------------------|---|---------------------|-----------------------|
| | | | <i>PERSONNEL</i> | | |
| \$767,629 | \$765,208 | \$231,662 | Salaries, Regular | \$317,609 | \$85,947 |
| - | - | - | Salaries, Perm Part-Time | - | - |
| \$7,959,639 | \$8,697,608 | \$14,212,539 | Salaries, Sworn | \$13,074,921 | (\$1,137,618) |
| \$278,088 | \$182,657 | - | Salaries, Extra Help | \$288,000 | \$288,000 |
| \$288,519 | \$264,734 | - | Salaries, Extra Help-Sworn | \$288,000 | \$288,000 |
| \$1,185,328 | \$2,404,763 | \$2,602,977 | Overtime | \$3,142,744 | \$539,767 |
| - | - | - | Pen Cont Fire Pen Fd | - | - |
| \$2,850,051 | \$3,319,993 | \$3,080,544 | Pen Cont Police Pen Fd | \$3,696,626 | \$616,082 |
| \$44,277 | \$36,438 | \$174,192 | Pen Cont Gen Emp Pen Fd | \$251,638 | \$77,446 |
| \$11,380 | \$11,931 | \$385,308 | Defined Contribution | \$427,066 | \$41,758 |
| \$52,193 | \$12,983 | \$43,770 | Workers' Compensation | \$43,770 | - |
| \$4,526,623 | \$2,644,671 | \$3,844,244 | Other Personnel Costs | \$2,266,038 | (\$1,578,206) |
| \$17,963,728 | \$18,340,987 | \$24,575,236 | TOTAL PERSONNEL | \$23,796,412 | (\$778,824) |
| | | | <i>OTHER EXPENSES</i> | | |
| \$59,303 | \$392,065 | \$105,840 | Purchased / Contracted Services | \$519,840 | \$414,000 |
| \$130,587 | \$111,725 | \$327,280 | Supplies | \$382,700 | \$55,420 |
| - | - | \$371,340 | Capital Outlays | - | (\$371,340) |
| \$724,182 | \$908,232 | \$933,462 | Interfund / Interdepartmental Charges | \$933,462 | - |
| - | - | \$1,500 | Other Costs | - | (\$1,500) |
| - | - | - | Debt Service | - | - |
| - | - | - | Conversion / Summary | - | - |
| - | - | - | Other Financing Uses | - | - |
| \$914,072 | \$1,412,021 | \$1,739,422 | TOTAL OTHER EXPENSES | \$1,836,002 | \$96,580 |
| \$18,877,800 | \$19,753,008 | \$26,314,658 | TOTAL PERSONNEL AND OTHER EXPENSES | \$25,632,414 | (\$682,244) |

| FY21 ACTUAL EXPENDITURES | FY22 ACTUAL EXPENDITURES | FY23 ADOPTED | FUND | FY24 BUDGET | VARIANCE FY24-FY23 |
|-----------------------------|-----------------------------|---------------------|-----------------------|---------------------|-----------------------|
| \$18,877,800 | \$19,753,008 | \$26,314,658 | Airport Revenue Fund | \$25,632,414 | (\$682,244) |
| \$18,877,800 | \$19,753,008 | \$26,314,658 | TOTAL EXPENSES | \$25,632,414 | (\$682,244) |

| FY21 | FY22 | FY23 | AUTHORIZED POSITION COUNT | FY24 | VARIANCE FY24-FY23 |
|--------|------|--------|---------------------------|--------|-----------------------|
| 198.00 | - | 201.00 | Full Time Equivalent | 201.00 | - |



FY24 OPERATING BUDGET HIGHLIGHTS

Department Of Police Services

Airport Revenue Fund

| EXPENDITURES AND APPROPRIATIONS | VARIANCE (24-23) | EXPLANATION |
|---|--------------------|---|
| PERSONNEL | | |
| Salaries, Regular | \$85,947 | Increase based on actual/projected staffing levels. This line also includes a 2.5% Cost of Living Adjustment (COLA) as per Mayoral Priority for A City of Opportunity for All. |
| Salaries, Perm Part-Time | - | |
| Salaries, Sworn | (\$1,137,618) | Decrease based on actual/projected staffing levels. This line also includes a 2.5% Cost of Living Adjustment (COLA) as per Mayoral Priority for A City of Opportunity for All. |
| Salaries, Extra Help | \$288,000 | Increase to properly align the budget based on current/projected extra-help capacity. |
| Salaries, Extra Help-Sworn | \$288,000 | Increase to properly align the budget based on current/projected extra-help capacity. |
| Overtime | \$539,767 | Increase to properly align the budget based on anticipated operational activity. |
| Pen Cont Fire Pen Fd | - | |
| Pen Cont Police Pen Fd | \$616,082 | Increase based on preliminary estimated pension costs. |
| Pen Cont Gen Emp Pen Fd | \$77,446 | Increase based on preliminary estimated pension costs. |
| Defined Contribution | \$41,758 | Increase based on preliminary estimated pension costs. |
| Workers' Compensation | - | |
| Other Personnel Costs | (\$1,578,206) | Decrease to properly align the budget based on preliminary estimated healthcare costs. This line includes Group Life and Medicare Contributions. |
| TOTAL PERSONNEL | (\$778,824) | |
| OTHER EXPENSES | | |
| Purchased / Contracted Services | \$414,000 | Increase to properly align contractual and operational expenses based on contractual obligations. This line also includes cost associated with Veterinary K-9 Services. |
| Supplies | \$55,420 | Increase to properly align the budget based on rate increase impacting utility cost (Electricity) as well as anticipated consumption rate. This line also includes cost associated with K-9 supplies. |
| Capital Outlays | (\$371,340) | Decrease to properly align the budget based on anticipated capital related expenses. |
| Interfund / Interdepartmental Charges | - | |
| Other Costs | (\$1,500) | Decrease to properly align the budget based on anticipated expenses for other costs. This line includes business meeting expense. |
| Debt Service | - | |
| Conversion / Summary | - | |
| Other Financing Uses | - | |
| TOTAL OTHER EXPENSES | \$96,580 | |
| TOTAL PERSONNEL AND OTHER EXPENSES | (\$682,244) | |

| FUND | VARIANCE (24-23) | EXPLANATION |
|-----------------------|--------------------|-------------|
| Airport Revenue Fund | (\$682,244) | |
| TOTAL EXPENSES | (\$682,244) | |

| AUTHORIZED POSITION COUNT | VARIANCE (24-23) | EXPLANATION |
|---------------------------|------------------|-------------|
| Full Time Equivalent | - | |



FY24 OPERATING BUDGET HIGHLIGHTS

Department Of Police Services Emergency Telephone System

| FY21 ACTUAL EXPENDITURES | FY22 ACTUAL EXPENDITURES | FY23 ADOPTED | EXPENDITURES AND APPROPRIATIONS | FY24 BUDGET | VARIANCE FY24-FY23 |
|-----------------------------|-----------------------------|---------------------|---|---------------------|-----------------------|
| | | | <i>PERSONNEL</i> | | |
| \$5,050,240 | \$6,185,834 | \$6,750,669 | Salaries, Regular | \$6,750,669 | - |
| \$23,915 | \$37,152 | - | Salaries, Perm Part-Time | - | - |
| \$165,504 | \$93,380 | - | Salaries, Sworn | - | - |
| \$175,321 | \$302,899 | \$263,698 | Salaries, Extra Help | \$263,698 | - |
| \$1,373 | - | - | Salaries, Extra Help-Sworn | - | - |
| \$1,550,010 | \$1,824,775 | \$923,905 | Overtime | \$923,905 | - |
| \$1,172 | - | - | Pen Cont Fire Pen Fd | - | - |
| \$39,497 | \$47,748 | \$40,788 | Pen Cont Police Pen Fd | - | (\$40,788) |
| \$1,516,229 | \$1,822,691 | \$1,753,056 | Pen Cont Gen Emp Pen Fd | \$1,422,132 | (\$330,924) |
| \$128,280 | \$158,595 | \$178,140 | Defined Contribution | \$127,812 | (\$50,328) |
| \$518 | \$730 | \$36,598 | Workers' Compensation | \$36,598 | - |
| \$2,622,272 | \$1,677,890 | \$1,502,606 | Other Personnel Costs | \$1,316,474 | (\$186,132) |
| \$11,274,333 | \$12,151,694 | \$11,449,460 | TOTAL PERSONNEL | \$10,841,288 | (\$608,172) |
| | | | <i>OTHER EXPENSES</i> | | |
| \$6,482,736 | \$2,920,249 | \$8,997,862 | Purchased / Contracted Services | \$8,997,862 | - |
| \$79,853 | \$332,218 | \$203,064 | Supplies | \$203,064 | - |
| - | - | - | Capital Outlays | - | - |
| - | - | - | Interfund / Interdepartmental Charges | - | - |
| \$90,943 | \$89,905 | \$105,000 | Other Costs | \$105,000 | - |
| - | - | - | Debt Service | - | - |
| - | - | - | Conversion / Summary | - | - |
| \$14,305,377 | \$6,978,006 | - | Other Financing Uses | - | - |
| \$20,958,909 | \$10,320,379 | \$9,305,926 | TOTAL OTHER EXPENSES | \$9,305,926 | - |
| \$32,233,242 | \$22,472,073 | \$20,755,386 | TOTAL PERSONNEL AND OTHER EXPENSES | \$20,147,214 | (\$608,172) |

| FY21 ACTUAL EXPENDITURES | FY22 ACTUAL EXPENDITURES | FY23 ADOPTED | FUND | FY24 BUDGET | VARIANCE FY24-FY23 |
|-----------------------------|-----------------------------|---------------------|----------------------------|---------------------|-----------------------|
| \$32,233,242 | \$22,472,073 | \$20,755,386 | Emergency Telephone System | \$20,147,214 | (\$608,172) |
| \$32,233,242 | \$22,472,073 | \$20,755,386 | TOTAL EXPENSES | \$20,147,214 | (\$608,172) |

| FY21 | FY22 | FY23 | AUTHORIZED POSITION COUNT | FY24 | VARIANCE FY24-FY23 |
|--------|------|--------|---------------------------|--------|-----------------------|
| 171.00 | - | 192.00 | Full Time Equivalent | 192.00 | - |



FY24 OPERATING BUDGET HIGHLIGHTS

Department Of Police Services Emergency Telephone System

| EXPENDITURES AND APPROPRIATIONS | VARIANCE (24-23) | EXPLANATION |
|---|--------------------|--|
| <i>PERSONNEL</i> | | |
| Salaries, Regular | - | Salaries based on actual/projected staffing levels. This line also includes a 2.5% Cost of Living Adjustment (COLA) as per Mayoral Priority for A City of Opportunity for All. |
| Salaries, Perm Part-Time | - | |
| Salaries, Sworn | - | |
| Salaries, Extra Help | - | |
| Salaries, Extra Help-Sworn | - | |
| Overtime | - | |
| Pen Cont Fire Pen Fd | - | |
| Pen Cont Police Pen Fd | (\$40,788) | Decrease based on preliminary estimated pension costs. |
| Pen Cont Gen Emp Pen Fd | (\$330,924) | Decrease based on preliminary estimated pension costs. |
| Defined Contribution | (\$50,328) | Decrease based on preliminary estimated pension costs. |
| Workers' Compensation | - | |
| Other Personnel Costs | (\$186,132) | Decrease to properly align the budget based on preliminary estimated healthcare costs. This line includes Group Life and Medicare Contributions. |
| TOTAL PERSONNEL | (\$608,172) | |
| <i>OTHER EXPENSES</i> | | |
| Purchased / Contracted Services | - | |
| Supplies | - | |
| Capital Outlays | - | |
| Interfund / Interdepartmental Charges | - | |
| Other Costs | - | This line includes funding for anticipated expenses including business meeting expense. |
| Debt Service | - | |
| Conversion / Summary | - | |
| Other Financing Uses | - | |
| TOTAL OTHER EXPENSES | - | |
| TOTAL PERSONNEL AND OTHER EXPENSES | (\$608,172) | |

| FUND | VARIANCE (24-23) | EXPLANATION |
|----------------------------|--------------------|-------------|
| Emergency Telephone System | (\$608,172) | |
| TOTAL EXPENSES | (\$608,172) | |

| AUTHORIZED POSITION COUNT | VARIANCE (24-23) | EXPLANATION |
|---------------------------|------------------|-------------|
| Full Time Equivalent | - | |



DEPARTMENT OF CITY PLANNING

Mission Statement

The mission of the Department of City Planning is to enable high quality, sustainable growth and development of Atlanta by facilitating adequate housing for all people, thriving neighborhoods, vibrant economic opportunities, exceptional design in architecture and public spaces, preservation of historic resources, innovative regulatory practices, safe and durable buildings, attentive customer service and inclusive public engagement in all our work.

Core Functions/Focus Areas

- Accessible and Responsive Customer Service
- Healthy Neighborhoods
- Economic Mobility
- Growth and Diversity
- Preservation and Conservation
- Public Spaces and Public Life

Summary of Operations

In keeping with Mayor Dickens' Moving Atlanta Forward agenda and its four pillars, DCP shapes the city, places, and spaces we share, bearing responsibility for outcomes that allow residents to thrive. Guided by the vision of Atlanta City Design, we hold to its tenets: Access, Equity, Progress, Ambition and Nature to make intentional decisions for Atlanta's future.

DCP guides Atlanta's growth and development through long range planning initiatives; neighborhood-focused urban design, zoning, building plan review, permitting code compliance, community and economic development; housing programs, and environmental policy. We work closely with our Neighborhood Planning Units (NPU's), independent community organizations, residents, and the private sector to provide leadership and assistance in building safe, healthy, thriving communities and further the values of Atlanta City Design: Equity, Progress, Ambition, Access and Nature. Our commitment is backed by intentionally designed structures, affordable housing, an inviting and functional public realm, and historic preservation efforts.

Office Descriptions

The Department of City Planning is made up of five offices. The following describes each office functions.

Office of the Commissioner is responsible for the overall management of the Department of City Planning by providing leadership, strategic planning, policy direction and centralized staff support for the Offices, including administration, budget development and fiscal management, policy collaboration, Geographic Information System (GIS) support, personnel management, community outreach, and support through Neighborhood Planning Unit (NPU) coordination; marketing, communications, and public relations support; legislative support, safety, security, and emergency preparedness; contract management and procurement; and performance management and technical support.

Office of Design guides the physical design of our city through plans for the logical and sustainable organization of our future city, the creation of vibrant shared public spaces cultivating public life, architectural guidance, and the preservation and reuse of legacy buildings; all of which contribute to a cohesive public realm and a city designed for everyone in the most inclusive way possible.

Office of Zoning and Development administers the zoning ordinance for new development and renovations. The City of Atlanta is divided into zones or districts that regulate the physical development of the land and limit the uses of a property. These zoning districts also regulate attributes like the height, size, and placement of buildings on a lot, the density at which buildings may be constructed and the number of parking spaces that must accompany each new building. OZD also implements zoning policies, reviews projects for zoning code compliance, subdivision regulations and other applicable land development codes and administers the City's brownfield program.

Office of Buildings ensures City advancement aligns with responsible development and safely built structures by reviewing, approving, and issuing permits required by City codes; inspects the construction of permitted repair projects, alterations, and additions to existing structures. The Arborist Division maintains the Tree Protection Ordinance (TPO) and is responsible for tree removal permits on private property.

Office of Housing and Community Development innovates and improves upon policies and programs to support healthy community development and neighborhood-scale business growth in Atlanta. The office focuses on revitalizing existing neighborhoods; works with public and private partners to improve residential life in distressed and under-invested communities by encouraging investment in neighborhood-based commercial development and strategies to retain legacy residents; promotes and facilitates increased access to fresh food in low-income neighborhoods; and aligns resources to combat displacement. It should be noted that the responsibility for housing policy has been moved to the Mayor's Office.

We have set clear performance objectives and expectations for FY2024, which are as follows:

Goals

- Ensure sustainable growth and development by continuing to implement the principles of *The Atlanta City Design* and fostering collaboration of programs and initiatives that support these principles.
- Enable community revitalization in a manner that supports healthy neighborhoods.
- Promote sustainable investments that enhance quality of life for City of Atlanta residents.
- Create, promote and uphold policies that stimulate economic growth.
- Incorporate ecology and nature into departmental plans and processes.
- Inspire new growth and development by identifying and incorporating historic properties as meaningful components.
- Implement and innovative sustainable code reform for zoning and building code platforms.

Objectives

- Continue to implement our major initiatives and strategies from *The Atlanta City Design* that promote key values: equity, access, ambition, progress, and nature.
- Continue efforts to update the Zoning Ordinance and reshape land use in a way that encourages intentional growth and affordability.
- Continue to reduce wait times for plan review and permit issuance.
- Continue with 3rd party inspections and video inspections to maintain a high level of customer satisfaction.

- Implement policies and initiatives to improve neighborhood development and empowerment.
- Implement a more focused planning process, in collaboration with other departments, that ensures the plans we create translate into real improvements and investment that prepare for the City's growth and development as ascribed in *The Atlanta City Design*.
- Expand our support for and investment in the design and construction of exceptionally designed public spaces throughout the city.
- Embrace a new architectural design review process to ensure high standards of design throughout the entire city and reinforce the creation of an exceptional public realm.

FY2023 Accomplishments

Office of the Commissioner

The Office continued to implement Atlanta City Design through the following activities:

- Passed the first significant updates to the Tree Protection Ordinance (TPO) in nearly twenty years. These updates were just the first phase of a multi-phased approach to update the TPO.
- Implemented second increase to the fee structure for development impact fees.
- Continued to strengthen support and technical assistance to NPUs and implemented successful citizen engagement with NPU University providing training and education to residents with virtual classes via electronic and social media platforms.
- Developed new GIS spatial tools centered around providing greater access to critical data and analysis and improved accuracy of these tools to create better visual and analytical models of permitting and zoning activity including the development of several task specific web applications:
 - NPU dashboard
 - Census Demographic Dashboard
 - Address Validation Web Application
 - Mailing Label Generator
 - Building Permit Web Tracker
 - Atlanta Citizen Review Board (ARCB) police incident web map
- Expanded digital map collection to include custom digital maps at no cost and developed custom web applications for a more detailed mapping request allowing customers to view data interactively.
- Implemented strategic integrated marketing and communications process for consistent, transparent, and authentic messaging to our communities. The new process allows for streamlined review and approvals of public-facing promotional assets, development of coordinated marketing campaigns across mediums and for collaboration between DCP offices.

- Completed purchase of the Chattahoochee Brick Company site; held public ceremony.

Office of Design

In FY2023, the Office of Design made the following notable accomplishments:

Public Space Studio

- Through the Love Our Places program, the Studio installed 10 Creative Bike Parking projects in 10 neighborhoods, 8 NPUs, and 10 City Council districts. The Studio successfully partnered with 10 community organizations, 10 visual artists and 2 performing artists to implement the projects, as well as neighborhood, community, cycling, advocacy groups, and performing artists to host 2 celebration/dedication events.
- Completed maintenance on 4 existing parklets from a previous round of Love Our Places.
- In coordination with Atlanta Downtown Improvement District (ADID) and ATLDOT, the Studio reconstructed and rededicated the Broad Street Boardwalk in the Fairlie-Poplar neighborhood Downtown (a \$5000,000 investment), and then partnered with ADID to program events and musical performances in the renovated space.
- Continued its collaboration with ATLDOT to promote and implement the City's updated Tactical Urbanism guide through the review and approval of 25 projects.
- Provided communities and other City agencies a variety of urban design expertise and resources, including:
 - Review of bike infrastructure projects;
 - Installation of outdoor seating;
 - Assistance with the 184 Forsyth Street affordable housing project;
 - Support for Parking Day with AgLLanta; and
 - Environmental design and crime prevention for Rosa Burney Park,
 - Review Central Midtown and MLK bike infrastructure projects

Historic Preservation Studio

- Continued with the implementation of the Future Places Project which is our comprehensive assessment of the historic preservation work ensuring Atlanta retains its authenticity. Guided by the project's Call to Action, the Historic Preservation Studio completed several new designation efforts including:
 - Old St. Marks AME Church Building
 - Philadelphia School Building

Held several workshops and public education events aimed at expanding the conversation of historic preservation in Atlanta. These sessions focused on Atlanta's historic cemeteries, historic homeowner education, and providing grassroots preservation groups a platform to share about their work. The HP Studio Staff also started attending local and neighborhood festivals and had one on one conversations with the public about preservation and the places that make Atlanta unique.

- After hiring and African American Heritage Manager in FY22, a first of its kind position for the City, the HP Studio began engaging with stakeholders and building partnerships that will allow us to tell the important stories of Atlanta's African American citizens from the antebellum, reconstruction, civil rights, and modern periods.

Planning Studio

- Continued to support the implementation of the Chattahoochee RiverLands vision by providing site analysis support towards the purchase of the Chattahoochee Brick site and assistance with establishing project management approach to the site's reuse.
- Continued the development of the Northwest Atlanta Freight Cluster Study: Funded in part by a \$250,000 grant from the Atlanta Regional Commission (ARC) and contributions from Invest Atlanta and Council Member Dustin Hillis, this study will address freight movement, multi-modal traffic operations, and other planning needs in the industrial districts and surrounding neighborhoods within northwest Atlanta.
- Initiated the first phase of the Plan A scope of work in support of the 2026 update of the City's Comprehensive Development Plan (CDP), including the integration of The Atlanta City Design principles into the CDP.
- The consultant team has begun working with ATLDOT to identify potential locations to conduct a future traffic study as part of an assessment of existing conditions within the study area. Public engagement activities will commence upon approval.
- Completed the Peachtree Shared Space Study – reimagining Peachtree as an exceptional, inclusive public space.
- Successfully pursued a \$1.2M grant from ARC to advance the preliminary engineering of the fully envisioned shared space design.

Office of Zoning and Development

- OZD provided guidance to City Council on zoning amendments and annexations throughout the year.
- OZD continues to support the nine (9)-member Zoning Review Board and the five (5)-member Board of Zoning Adjustment. In FY23, the office stood up another public hearing process for Special

Administrative Permits because of changes to the Zoning Procedures law.

- Chaired by members from the OZD, the Concept Review Committee continued offering upfront feedback on technical codes, development processes, and potential site challenges to customers twice per month.
- Continued the phased rewrite of the City's Zoning Ordinance, a three-to-five-year overhaul that will align with the tenets of Atlanta City Design.
- The Office continues to support NPU University offering a series in zoning education through Zoning, 101, Zoning 102, Zoning 103, and a Zoning Lab.
- The Land Use and Brownfield Team was awarded \$375,000 by the Environmental Protection Agency (EPA) to continue work. This year the team provided grants to the Paul Avenue project, Trees Atlanta relocation to Sylvan Hills and will increase the grant amount for Atomic Entertainment.
- Chaired by members from the Office of Zoning and Development, the Concept Review Committee continued offering upfront feedback on technical codes, development processes, and potential site challenges to customers twice per month.

Office of Buildings

- The Office of Buildings consistently breaks construction valuation records. Numbers continue to rise in a trend that has been steady over the past several years. Last year, over 7,900 permits were issued for a construction valuation of \$5.5 billion. We continue our efforts to improve customer satisfaction and offer transparent, end-to-end communication.
- Using the FY23 Workplan as a guide, we have placed an emphasis and made significant progress in the following areas:
- Continued a comprehensive reform of the development services process to improve entitlement and permitting that involves all related departments. This effort focuses on reducing touchpoints, reducing the overall timeline, centralizing administrative tasks within the process by establishing an owner and central point of contact, and increasing transparency and accountability of the process. As part of this effort, we piloted a team to proactively investigate permit latency and inactivity. This team has been successful in clearing a backlog of more than 5,000 permits that were inactive or stagnant
- Launched "Permitting in the Park", a community outreach project that offers permitting

assistance in the neighborhood parks and leisure facilities.

- Implemented the expansion and reorganization of the Zoning and Building Enforcement team to better serve the community with complaints regarding construction.
- Launched a customer queuing system to control traffic in the office and allow customers to rate their visit upon completion.
- Initiated issuance of Short Term Rental Licenses and public outreach through tutorials, webinars, and stakeholder contribution.

Office of Housing and Community Development

- Continued to implement policies and initiatives to improve neighborhood economic development and increase the long-term affordability of Atlanta's housing stock.
- Led the development of a Problem Property Program in collaboration with APD Code Enforcement and the Office of the Solicitor and external partners.
- Led the Housing Strike Force to execute a collaborative strategy for public vacant land development with a focus on affordable housing.
- Worked with partners to relocate over 200 families living in substandard conditions in the Thomasville Heights community to safer housing.
- Continued to provide support and investment to Atlanta's neighborhood business districts, enrolling a new cohort to expand the program to include funding for part-time staff for East Atlanta, Little Five Points, and West End as well as programing and training support to the cohort that also includes Sweet Auburn and Virginia Highlands.
- Launched a \$450,000 USDA-grant funded local food promotion program, AgLanta Grown to support and promote Atlanta's urban farms; managed the Grows-A-Lot program that creates urban farming opportunities on publicly owned land; released the annual Fresh Food Access Report.
- The AgLanta Grown Local Food Promotion Program produced the 2022 AgLanta Eats Local Food Festival at the Atlanta Botanical Garden, pairing 32 local farms with 25 local food businesses to feed 1,068 guests. AgLanta Grown also launched a Fresh Food Access Mapping App highlighting various Metro Atlanta Fresh Food Access points on a mobile app.
- The AgLanta Grows A Lot program and Urban food forest at Browns Mill provided access to land and technical support to over 70 community-based growers. These growers managed urban garden, farms, and food forest on a total of 12.5 acres of formally blighted city-owned properties located in USDA defined Low-Income, Low-Access neighborhoods of Atlanta. Residents and growers invested over 5,000 volunteer hours (valued at \$138,300.) in the maintenance and operations of these (8) community-

managed, city-owned properties. They hosted over 50 community events including neighborhood festivals, youth and senior camps, schools, and classes on topics ranging from healthy eating to environmental stewardship. 100% of program participants reported feeling better equipped to nourish themselves and their community since participating in the program.

- Continued implementation of inclusionary zoning in 3 districts. At the end of calendar year 2022, there were 51 properties and 1097 units at various stages of development.
- Managed 16 retail kiosks located in downtown Atlanta. Activated 7 vacant kiosks by onboarding 6 local and minority owned microenterprises. These vendors enhance the neighborhood and keep eyes on the street while selling everything from tea and honey to souvenirs and snacks.
- Designated 6 food truck locations and supported 17 permitted food truck businesses.
- Worked with two local legacy businesses to provide matching funds and technical assistance to upgrade historic facades enhancing their longevity and contribution to the community's sense of place.

FY2024 Proposed Program Highlights

Office of the Commissioner

The Office will continue providing direct leadership to the Department including:

- Stay within the adopted FY24 budget for the Department by monitoring the budget and reviewing Oracle reports on a monthly basis, and funding and implementing critical departmental initiatives.
- Continue to strategically implement planning initiatives, monitor and track performance and continuously improve operations and service.
- Continue to expand "Participate!", an initiative to increase NPU participation by 25% and plan for the celebration of the 50th anniversary of the NPU system.
- Continue to apply GIS tools to improve zoning and land use analysis, addressing, and the presentation of real estate development and public investment in the City of Atlanta.
- Initiate Phase 2 of the City's Development Impact Fee program, which will include a more holistic update to align with the state's program changes.
- Initiate Phase 2 of the City's Tree Protection Ordinance (TPO) detailing new ways to regulate the removal, protection, and planting of trees in the city.
- Sustain and improve strategic integrated marketing and communications for DCP

initiatives and projects; implement targeted, paid media outreach to expand messaging for consistent and authentic community engagement.

- Create improved spatial accuracy zoning and land use layers based on newly digitized cadastral/lot-boundary projects.
- Develop and implement a Master Address Repository (MAR) to serve as the centralized address database for all city departments and applications.
- Establish a GIS/CAD digital submission standard for subdivision plat submittal that will allow the seamless integration of new parcel developments into our new digital GIS cadastral layer.
- Pass the second phase of TPO updates which will address tree recompense fees and tree preservation standards.
- Hire consultant for the Chattahoochee Brick/RiverLand and refine Atlanta Reach – Atlanta's portion of the Chattahoochee RiverLands vision.
- Initiate Phase 2 update of the City's Development Impact Fee program, which will include a more holistic update to align with the state's program changes.
- Continue identifying and reforming antiquated policies with disparate racial and social impact.
- Continue implementing strategic marketing and communications for consistent, transparent, and authentic messaging to our communities.

Office of Design

Public Space Studio: Continue to expand the Studio's leadership in designing, delivering, and creatively transforming public spaces within the city – which include:

- Completing the post-pandemic reopening of the Atlanta City Studio in Downtown and reestablish the successful pre-pandemic programs and events while initiating new activities that support and promote DCP's vision and goals.
- Providing urban design expertise to Downtown organizations to promote the revitalization of Downtown in a sustainable and community-focused way.
- Positioning the now established Love Our Places program for long-term success by continuing to improve project solicitation, design and delivery of new projects, establishing a maintenance program for existing projects of all types, and providing equitable access to neighborhoods and community groups throughout the City.
- Providing public space conceptual design services via a pilot program to community organizations outside of the Love our Places program to facilitate the creation of quality public spaces throughout the city.
- Continuing collaboration with ATLDOT on the Tactical Urbanism Guide by promoting its use to community sponsors, and providing assistance and support to communities seeking to take on these tactical projects,

work with ATLDOT to explore avenues by which tactical projects may be converted into permanent improvements.

- Integrating public space design expertise and activation support into other city projects and DCP initiatives.
- Continuing our partnership with Soccer in the Streets and MARTA to bring public space improvements to transit stations.
- Managing artistic enhancements at the intersection of Cameron Madison Alexander Boulevard and James P. Brawley Drive in the English Avenue neighborhood, to include two bus shelters, an intersection mural and a mural on a commercial building.
- Participating in the Atlanta Regional Commission's Culture and Community Design Program which brings artists, culture bearers, planning and design professionals, and people working in local government together with community organizations to develop arts and culture-focused community design projects. The program intentionally seeks to include individuals and organizations representing communities that have been historically marginalized or excluded in local and regional planning processes.

Historic Preservation Studio:

Continue to promote the identification, evaluation, rehabilitation, adaptive use, and responsible restoration of the City's historic resources and expand who and what is a part of the historic preservation conversation. Activities will include the following:

- Implementing the *Future Places Project*, such as researching and implementing new regulatory and incentive tools; developing new partnership to expand the reach of the City's historic preservation.
- Designating new historic and landmark districts as well as individual buildings particularly those that elevate the City's African American heritage, the LGBTQ+ movement, and lesser known stories in the City's history, and expanding outreach and education activities about Atlanta's history and historic resources, including:
 - Creating manuals, handbooks, design guidelines, and resources to assist the public in understanding and stewarding Atlanta's Architectural and Cultural History.
 - Developing web-based maps (including GIS and StoryMaps) where the public can access information about their buildings and learn more about the City's Landmark/Historic buildings and sites.

- Hosting a Historic Homeowner Exhibition/Fair and summer lecture series for presentations from regional and national preservation experts.

- Expanding our partnerships with historic preservation advocacy groups to create tours and new ways of sharing information on the City's Architectural and Cultural History (walking tours, pamphlets, "passport" program similar to National Park Service, etc.
- Expanding the Atlanta Cemetery Network to continue to elevate our historic cemeteries as an important cultural asset that is woven in with the city's complex landscape.
- Building support and resources to proactively assist communities and partners in understanding and navigating the City's designation processes.
- Establishing a citywide architectural design review process, for both public and private sector buildings, that will be phased in over time commensurate with staffing resources.

Planning Studio:

Continue to realign the City's plans and planning services with the organizing framework of Atlanta City Design as well as the implementation programs of other departments and agencies. Activities will include:

- Initiating the second phase of Plan A in support of the 2026 update of the City's Comprehensive Development Plan (CDP) The Atlanta City Design principles into the CDP.
- Continue building cross-departmental collaboration to move the Chattahoochee RiverLands Study towards implementation particularly in being ready to support the planning/design of the Chattahoochee Brick site in a publicly inclusive process.
- Improve coordination with ATLDOT and MARTA to ensure that transit projects are delivered in a manner consistent with the City's myriad plans and policies including the creation of an exceptional public realm.
- Developing innovative new ways to engage all people, particularly those most marginalized, in the process of creating the City's plans and ensuring that this engagement is impactful on the planning process itself.

Office of Zoning and Development

- Continue to focus on the administration of the City's Zoning Ordinance and lead the full re-write of the City's Zoning Ordinance, a multi-year effort to improve the public realm and streamline regulations.
- Review existing zoning code to eliminate "loopholes" used by developers and implement new zoning codes to support housing affordability, in collaboration with the Office of Buildings.
- Continue to manage the Brownfields Program to implement EPA funded Brownfields Assessment program and the Brownfields Revolving Loan program.

- Continue to update land use changes in the CDP.
- Continue to improve the entitlement review process to increase the percentage of Special Administrative Permit approvals within 45 days of the submittal date from 60% to 95%.
- Regulatory Reform: Focus on the administration of the City's Zoning Ordinance. Activities include:
 - Leading the full re-write of the City's Zoning Ordinance, a multi-year effort to improve the public realm and streamline regulations.
 - Completed Focused Workshops #1-#4 of ATL Zoning 2.0. Drafting of the Zoning Ordinance will begin 1st Quarter FY 2024.
- Land Use: Manage the Brownfields Program, including:
 - Implementing EPA funded Brownfields Assessment program and the Brownfields Revolving Loan program. The Land Use and Brownfield Team was awarded \$375,000 by the Environmental Protection Agency (EPA) to continue work. This year the team provided grants to Remerge and Chattahoochee Brick.
 - We continue to update land use changes in the CDP.
- Development Services: Specializing in the entitlement review process, activities will include:
 - Increasing the percentage of Special Administrative Permit approvals within 30 days of the submittal date.
 - Streamlining/aligning the Development Review Committee (DRC) process to minimize overall review time.

Office of Buildings

- Establish and develop the Development Services Team to combine administrative permitting duties from various City departments into the OOB to enhance the customer experience.
- Conduct community outreach meetings to educate customers on building code interpretations and the most common errors found with plans that are submitted for review.
- Initiate a Quality Assurance/Quality Control (QA/QC) program to improve the efficacy of the inspections process.
- Send auto-reminders to contractors to identify sign-off requirements for the Certificate of Occupancy (CO).
- Create a customer guide on the inspections sequence.
- Update and adopt the City's Administrative Code to reflect most current adopted building codes.
- Continue extensive staff training in International Code Council (ICC) and other relevant building and life safety codes.

- Implement tools to provide notifications of anticipated or rescheduled inspections.
- Solicit a consultant to conduct a comprehensive fee study to review current fees associated with permitting activities and determine the appropriate fee levels for the recovery of the costs to DCP at a specific level of service.
- Implement enforcement of Short-Term Rental regulations and expand public outreach to better educate customers.
- Create (through AIM) real-time metrics to follow a customer's permit application from beginning to end.
- Implement auto permit issuance for permits with no associated plan review.
- Continue to improve abilities in the areas required to deliver "Best in Class" customer service through technical and soft skills training.
- Introduce new technology to allow online building plan submission and electronic plan review.
- Work to procure an enterprise solution with enhanced capabilities for an effective and straightforward electronic plan review process to better serve customers.

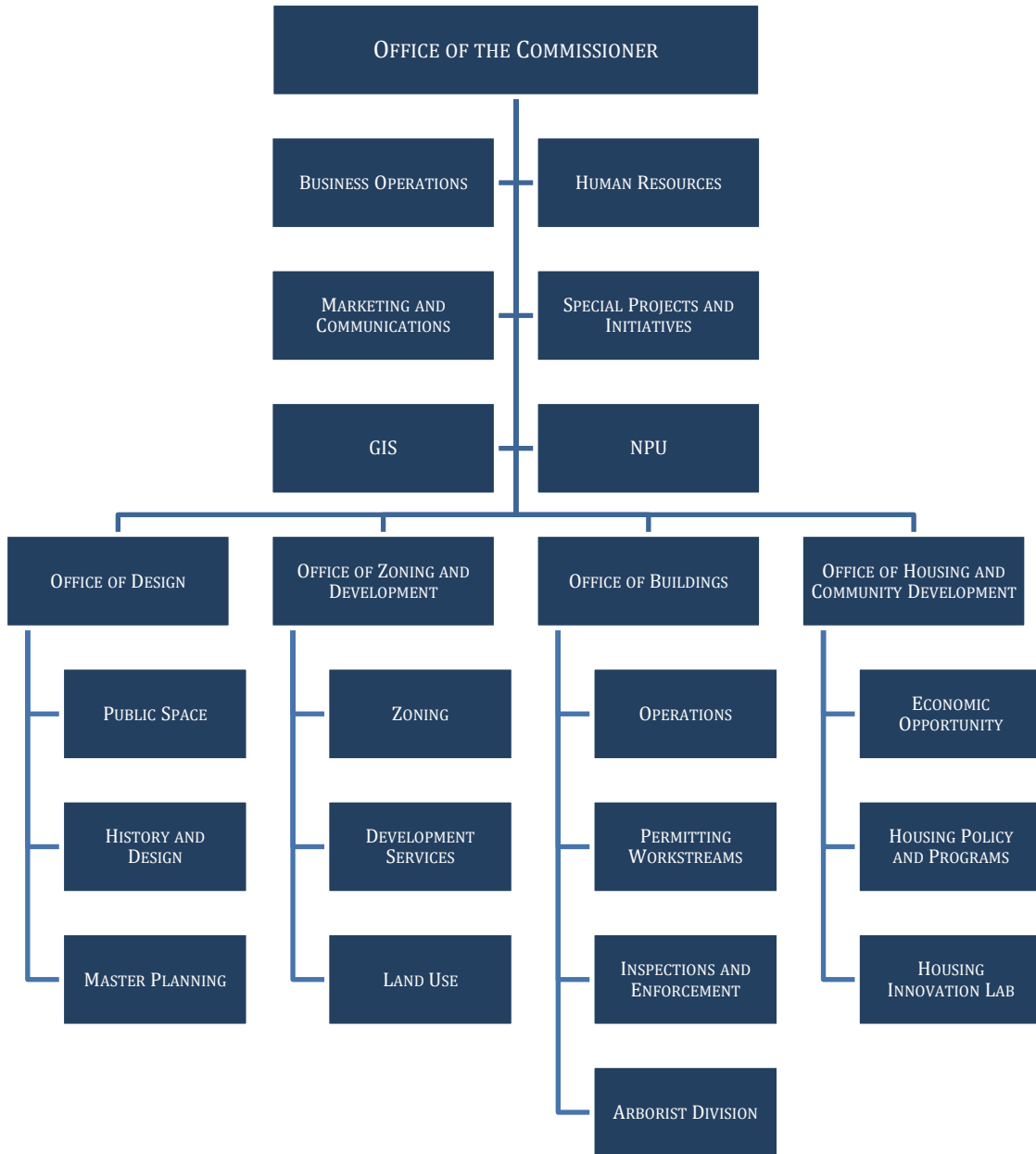
Office of Housing & Community Development

- Continue efforts to implement housing programs that create, sustain, and provide resident access to affordable housing.
- Oversee implementation and compliance of the City's affordable housing programs including Inclusionary Zoning and the Public Subsidies Ordinance.
- Launch the updated Urban Enterprise Zone program.
- Provide staff and policy support to the City Council-led Housing Commission.
- Establish a Small Business Services Unit to support Neighborhood Business Districts
- Continue growth of Atlanta Main Street districts to official Main Street designation; empower districts to build neighborhood and city-wide alliances, provided critical communication support, and advanced public realm improvements to support to their communities.
- Continue to oversee the City's urban agriculture and fresh food access programs; partner with the Urban Agriculture Director on fresh food policy and continue to manage the nine existing urban farm sites created on publicly owned vacant land, including support of the largest urban food forest in the nation: the Urban Food Forest at Browns Mill.
- Continue to provide technical assistance and support to the city's growing industry of urban agriculture businesses and implementation of the USDA-funded Local Food Promotion Program AgLanta Grown, to cultivate new market opportunities for the city's urban farmers and connect residents with access to local fresh food.

- Continue to co-lead the development of the annual Fresh Food Access Report and interactive map to connect residents with information about fresh food opportunities available near their home; work with the city's urban agriculture director to pursue policies that will accomplish the Mayor's goal of having a fresh food access point within ½ mile of 85% of Atlanta residents.
- Continue to improve the public vending portfolio of programs to better support microbusinesses and economic activity in the public realm.
- Create a Resident Education & Advocacy team to increase resident awareness of existing resources and provide a 'front door' to those looking for housing support.
- Create new food truck areas in commercial districts to support the 200+ food trucks in the region.
- Retain legacy vendors and recruit new businesses to operate vacant kiosks throughout downtown; and partner with Invest Atlanta to identify financial resources to create training programs and access to capital to support public vending businesses.
- Continue to oversee and improve public vending cart program.

ORGANIZATIONAL CHART

DEPARTMENT OF CITY PLANNING



PERFORMANCE METRICS

Department of City Planning

| PERFORMANCE MEASURE | FY2021 ACTUAL | FY2022 ACTUAL | FY2023 TARGET | FY2024 TARGET |
|---|------------------|------------------|------------------|------------------|
| Office of Buildings | | | | |
| <i>A City Built for the Future</i> | | | | |
| % Plans approved within First Two Review Cycles | 97% | 90% | 95% | 95% |
| % Plan Reviews completed within SLA | 80% | 72% | 90% | 90% |
| % Inspections completed within SLA | 99% | 96% | 95% | 95% |
| | | | | |
| Office of Housing and Community Development | | | | |
| <i>A City of Opportunity for All</i> | | | | |
| % Residents within ½ mile of fresh food access | 75% | 75% | 75% | 77% |
| Atlanta Main Street Districts | 3 | 3 | 5 | 5 |
| City-Owned Land Activated by Affordable Housing | 0 | 2 | 7 | 10 |
| | | | | |
| Office of Zoning and Development | | | | |
| <i>A City Built for the Future</i> | | | | |
| % Zoning Variance Cases Completed Within 90 Days or Less | 90% | 90% | 85% | 90% |
| % Special Administrative Permit Reviews completed within 45-day SLA | 64% | 64% | 85% | 85% |
| | | | | |
| Office of Design – Historical Preservation | | | | |
| <i>A City Built for the Future</i> | | | | |
| % UDC Cert of Appr. – Type II and III – 45 Day SLA | 70% | 70% | 60% | 65% |



FY24 OPERATING BUDGET HIGHLIGHTS

Department of City Planning

| FY21 ACTUAL EXPENDITURE | FY22 ACTUAL EXPENDITURE | FY23 ADOPTED | EXPENDITURES AND APPROPRIATIONS | FY24 BUDGET | VARIANCE FY24-FY23 |
|----------------------------|----------------------------|---------------------|---|---------------------|-----------------------|
| \$12,554,632 | \$13,298,795 | \$13,666,848 | Salaries, Regular | \$15,351,475 | \$1,684,627 |
| \$49,025 | \$49,916 | - | Salaries, Perm Part-Time | - | - |
| \$6,013 | \$0 | - | Salaries, Sworn | - | - |
| \$173,393 | \$236,495 | \$0 | Salaries, Extra Help | \$0 | \$0 |
| \$736 | \$0 | - | Salaries, Extra Help-Sworn | - | - |
| (\$686) | \$7,149 | \$0 | Overtime | \$0 | \$0 |
| \$0 | \$531 | - | Pen Cont Fire Pen Fd | - | - |
| \$0 | \$406 | - | Pen Cont Police Pen Fd | - | - |
| \$991,550 | \$1,145,574 | \$1,167,841 | Pen Cont Gen Emp Pen Fd | \$974,219 | (\$193,622) |
| \$618,021 | \$669,222 | \$665,403 | Defined Contribution | \$701,813 | \$36,410 |
| \$199,774 | \$153,281 | \$1,608 | Workers' Compensation | \$1,608 | \$0 |
| \$2,308,396 | \$2,447,157 | \$2,924,892 | Other Personnel Costs | \$1,772,928 | (\$1,151,964) |
| \$16,900,852 | \$18,008,526 | \$18,426,592 | TOTAL PERSONNEL | \$18,802,043 | \$375,451 |
| | | | OTHER EXPENSES | | |
| \$622,540 | \$1,531,692 | \$3,443,143 | Purchased / Contracted Services | \$3,529,351 | \$86,208 |
| \$248,138 | \$357,983 | \$423,661 | Supplies | \$488,077 | \$64,416 |
| \$0 | \$25,500 | \$0 | Capital Outlays | \$0 | \$0 |
| \$87,369 | \$170,513 | \$162,436 | Interfund / Interdepartmental Charges | \$143,287 | (\$19,149) |
| \$385,344 | \$571,764 | \$407,996 | Other Costs | \$545,374 | \$137,378 |
| - | - | - | Debt Service | - | - |
| \$0 | \$0 | - | Conversion / Summary | - | - |
| \$3,164,224 | \$8,838,621 | \$185,159 | Other Financing Uses | \$171,109 | (\$14,050) |
| \$4,507,615 | \$11,496,074 | \$4,622,395 | TOTAL OTHER EXPENSES | \$4,877,198 | \$254,803 |
| \$21,408,468 | \$29,504,600 | \$23,048,987 | TOTAL PERSONNEL AND OTHER EXPENSES | \$23,679,241 | \$630,254 |

| FY21 ACTUAL EXPENDITURE | FY22 ACTUAL EXPENDITURE | FY23 ADOPTED | FUND | FY24 BUDGET | VARIANCE FY24-FY23 |
|----------------------------|----------------------------|---------------------|-----------------------|---------------------|-----------------------|
| \$21,408,468 | \$29,504,600 | \$23,048,987 | General Fund | \$23,679,241 | \$630,254 |
| \$21,408,468 | \$29,504,600 | \$23,048,987 | TOTAL EXPENSES | \$23,679,241 | \$630,254 |

| FY21 | FY22 | FY23 | AUTHORIZED POSITION COUNT | FY24 | VARIANCE FY24-FY23 |
|--------|------|--------|---------------------------|--------|-----------------------|
| 236.00 | - | 293.90 | Full Time Equivalent | 297.90 | 4.00 |



FY24 OPERATING BUDGET HIGHLIGHTS

Department of City Planning General Fund

| FY21 ACTUAL EXPENDITURES | FY22 ACTUAL EXPENDITURES | FY23 ADOPTED | EXPENDITURES AND APPROPRIATIONS | FY24 BUDGET | VARIANCE FY24-FY23 |
|-----------------------------|-----------------------------|---------------------|---|---------------------|-----------------------|
| | | | <i>PERSONNEL</i> | | |
| \$12,554,632 | \$13,298,795 | \$13,666,848 | Salaries, Regular | \$15,351,475 | \$1,684,627 |
| \$49,025 | \$49,916 | - | Salaries, Perm Part-Time | - | - |
| \$6,013 | - | - | Salaries, Sworn | - | - |
| \$173,393 | \$236,495 | - | Salaries, Extra Help | - | - |
| \$736 | - | - | Salaries, Extra Help-Sworn | - | - |
| (\$686) | \$7,149 | - | Overtime | - | - |
| \$0 | \$531 | - | Pen Cont Fire Pen Fd | - | - |
| - | \$406 | - | Pen Cont Police Pen Fd | - | - |
| \$991,550 | \$1,145,574 | \$1,167,841 | Pen Cont Gen Emp Pen Fd | \$974,219 | (\$193,622) |
| \$618,021 | \$669,222 | \$665,403 | Defined Contribution | \$701,813 | \$36,410 |
| \$199,774 | \$153,281 | \$1,608 | Workers' Compensation | \$1,608 | - |
| \$2,308,396 | \$2,447,157 | \$2,924,892 | Other Personnel Costs | \$1,772,928 | (\$1,151,964) |
| \$16,900,852 | \$18,008,526 | \$18,426,592 | <i>TOTAL PERSONNEL</i> | \$18,802,043 | \$375,451 |
| | | | <i>OTHER EXPENSES</i> | | |
| \$622,540 | \$1,531,692 | \$3,443,143 | Purchased / Contracted Services | \$3,529,351 | \$86,208 |
| \$248,138 | \$357,983 | \$423,661 | Supplies | \$488,077 | \$64,416 |
| - | \$25,500 | - | Capital Outlays | - | - |
| \$87,369 | \$170,513 | \$162,436 | Interfund / Interdepartmental Charges | \$143,287 | (\$19,149) |
| \$385,344 | \$571,764 | \$407,996 | Other Costs | \$545,374 | \$137,378 |
| - | - | - | Debt Service | - | - |
| - | - | - | Conversion / Summary | - | - |
| \$3,164,224 | \$8,838,621 | \$185,159 | Other Financing Uses | \$171,109 | (\$14,050) |
| \$4,507,615 | \$11,496,074 | \$4,622,395 | <i>TOTAL OTHER EXPENSES</i> | \$4,877,198 | \$254,803 |
| \$21,408,468 | \$29,504,600 | \$23,048,987 | TOTAL PERSONNEL AND OTHER EXPENSES | \$23,679,241 | \$630,254 |

| FY21 ACTUAL EXPENDITURES | FY22 ACTUAL EXPENDITURES | FY23 ADOPTED | FUND | FY24 BUDGET | VARIANCE FY24-FY23 |
|-----------------------------|-----------------------------|---------------------|-----------------------|---------------------|-----------------------|
| \$21,408,468 | \$29,504,600 | \$23,048,987 | General Fund | \$23,679,241 | \$630,254 |
| \$21,408,468 | \$29,504,600 | \$23,048,987 | TOTAL EXPENSES | \$23,679,241 | \$630,254 |

| FY21 | FY22 | FY23 | AUTHORIZED POSITION COUNT | FY24 | VARIANCE FY24-FY23 |
|--------|------|--------|---------------------------|--------|-----------------------|
| 236.00 | - | 293.90 | Full Time Equivalent | 297.90 | 4.00 |



FY24 OPERATING BUDGET HIGHLIGHTS

Department of City Planning

General Fund

| EXPENDITURES AND APPROPRIATIONS | VARIANCE (24-23) | EXPLANATION |
|---|------------------|--|
| <i>PERSONNEL</i> | | |
| Salaries, Regular | \$1,684,627 | Increase based on actual/projected staffing levels. This line also includes a 2.5% Cost of Living Adjustment (COLA) and additional funding to support recruitment and retention plans. |
| Salaries, Perm Part-Time | - | |
| Salaries, Sworn | - | |
| Salaries, Extra Help | - | |
| Salaries, Extra Help-Sworn | - | |
| Overtime | - | |
| Pen Cont Fire Pen Fd | - | |
| Pen Cont Police Pen Fd | - | |
| Pen Cont Gen Emp Pen Fd | (\$193,622) | Decrease based on preliminary estimated pension costs. |
| Defined Contribution | \$36,410 | Increase based on preliminary estimated pension costs. |
| Workers' Compensation | - | |
| Other Personnel Costs | (\$1,151,964) | Decrease to properly align the budget based on preliminary estimated healthcare costs. This line also includes Group Life and Medicare Contributions. |
| TOTAL PERSONNEL | \$375,451 | |
| <i>OTHER EXPENSES</i> | | |
| Purchased / Contracted Services | \$86,208 | Increase to properly align the budget for contractual obligation expenses. |
| Supplies | \$64,416 | Increase based on cost associated with Consumable/Non-consumable supplies. |
| Capital Outlays | - | |
| Interfund / Interdepartmental Charges | (\$19,149) | Decrease to properly align the budget based on anticipated usage of motor/fuel and repair/maintenance expenses. |
| Other Costs | \$137,378 | Increase to properly align the budget based on anticipated expenses for other costs. This line also includes cost associated with payments to other governments; bank/credit card charges. |
| Debt Service | - | |
| Conversion / Summary | - | |
| Other Financing Uses | (\$14,050) | Decrease to properly align the budget to account for costs associated with GMA lease payments. |
| TOTAL OTHER EXPENSES | \$254,803 | |
| TOTAL PERSONNEL AND OTHER EXPENSES | \$630,254 | |

| FUND | VARIANCE (24-23) | EXPLANATION |
|-----------------------|------------------|-------------|
| General Fund | \$630,254 | |
| TOTAL EXPENSES | \$630,254 | |

| AUTHORIZED POSITION COUNT | VARIANCE (24-23) | EXPLANATION |
|---------------------------|------------------|--|
| Full Time Equivalent | 4.00 | Increase based on actual staffing level. |



OFFICE OF THE CITY SOLICITOR

Mission Statement

The mission of the Office of the City Solicitor is to persuasively represent the interests of the citizens of Atlanta in all matters brought before the Atlanta Municipal Court in a manner that is consistent with the special responsibilities of prosecutors outlined by the State Bar of Georgia.

Core Functions

- Prosecution of General Traffic, Criminal and Code Enforcement Cases
- Diversion and Alternative Prosecution Programs
- Community Prosecution

Summary of Operations

The Office of the City Solicitor is the prosecuting arm for the City of Atlanta. This office represents the citizens of Atlanta in all matters brought before the Atlanta Municipal Court. The Solicitor prosecutes all city ordinance violations. The office also prosecutes traffic offenses, DUIs, and other state misdemeanors. In addition to representing the citizens of Atlanta in court proceedings, the office provides legal assistance to the City's administration, community groups, schools, colleges, and provides training to law enforcement.

Descriptions of Core Functions

General Traffic and Criminal Cases: The office is responsible for prosecuting general traffic and criminal cases. This includes prosecuting DUI charges and all underlying violations, traffic offenses, civil offenses such as false alarms, parking ticket challenges, school bus camera violations and city ordinance infractions from case inception through bench trial and appeal, where applicable.

Prosecution Support Services: The functions of the office are sustained by Case Screening, Record Restriction, (formerly known as Expungements), Records Management, Investigative Support, Legal

Support, and Plea in absentia. *Plea in absentia* is a procedure that provides defendants who live outside the Atlanta metropolitan area the ability to resolve their cases without personally appearing in court. As a result, this process assists with the recovery of fines and fees that would likely have gone uncollected.

Prosecution support services provides pre and post adjudication legal support which includes reviewing the charging document to determine whether the charge can sustain prosecution before filing the case in the court system. These areas are responsible for establishing the authenticity of data indicating a violation of law by reviewing official documents, conferring with law enforcement officers or other parties to the case, and service of subpoenas for an appearance in cases heard in the Atlanta Municipal Court.

Code Enforcement Cases: The office is responsible for prosecuting quasi-criminal cases and city code violations including, but not limited to, housing, fire, commercial maintenance, zoning, sanitation, drinking water, illegal dumping, business license, erosion control, nuisances and, judicial in-rem.

Diversion and Alternative Prosecution Programs

- *Pre-trial Intervention for Traffic Offenses:* Commonly known as PTIT, provides traffic offenders an alternative to prosecution and possible conviction.
- *Pre-trial Intervention for Criminal Offenses:* Commonly known as CPTI, provides offenders charged with minor criminal offenses with no prior convictions, pending cases or prior participation in any diversion program, an alternative to prosecution and possible conviction. Offenders must complete community service and educational requirements, or both.

- *Pre-trial Intervention for Business License and City Code Violations:* Commonly known as PTIBL, allows violators the opportunity to come into compliance and avoid prosecution.
- *Specialty Programs:* These are collaborative initiatives that seek ways to prevent and reduce crime through partnerships, communication, and education.
- *Internship Program:* This program is designed to provide summer internships for high school, undergraduate and graduate students interested in pursuing a career in public service and law, with a comprehensive hands-on experience of the legal system and the operations of a prosecutor's office.

Goals

- Promote the fair and efficient administration of justice.
- Reduce recidivism and promote public health and safety.

Objectives

- To provide exemplary and effective customer service to the citizens and stakeholders of Atlanta through efficient and effective methods of prosecution, or its alternatives.

FY2023 Accomplishments

Community Prosecution

- Increased presence of the Office of the City Solicitor in community prosecution and outreach. This is a preventative resource, tasking prosecutors' offices with generating, cultivating, and amplifying community involvement to identify problems, address issues and concerns and develop solutions in a manner that best serves the community. Although we have always maintained a partnership with law enforcement, other city departments and communities using prevention, interventions, and enforcement methods to hold offenders accountable, we have become more community-involved with an emphasis on using problem-solving techniques to address the unique crimes in the communities. We have partnered with colleges and universities within the city limits, and various other partners

to accomplish this goal by way of traffic safety seminars, backpack giveaways, Policing Alternatives and Diversion (PAD), AVA Inc., (Atlanta Victim Assistance), and Young Litigators of the Life School.

- The Office of the City Solicitor continued to aggressively file nuisance actions against problem properties. We will continue to utilize the ability to file injunctions in Fulton County Superior Court based on the excessive number of police service calls and repeated number of code enforcement violations. The Office will seek injunctive relief and restrain businesses from operating when the owner is unwilling to bring the property into compliance. The nuisance initiative has expanded to include over 200 properties. Additionally, the Office is active in collaboration with other city departments to reduce blight. And to provide training for participants in the City's Code Enforcement Academy.

- The Office of the City Solicitor will continue its collaboration with the Department of Watershed Management and has expanded to include the Department of Public Works to prosecute cases related to illegal dumping.

- The Office of the City Solicitor will continue its training efforts to support the Atlanta Police Academy and other law enforcement and other law enforcement agencies as a part of recruit training and expand our support of in-service training.

- The Office of the City Solicitor again collaborated with the Atlanta Public School System's Police Department, (APSPD), in support of programs to address truancy and other issues related to youth. We continue to support the Young Litigator's Project and further seek to develop programs that channel creative energy of youth throughout the city.

Diversion and Alternative Prosecution Programs

- The diversion programs (PTIT, CPTIT, and PTIBL) were modified to include ordinance violations along with criminal and traffic offenses. Initiatives were established to enable us to easily identify eligible defendants. Our goal

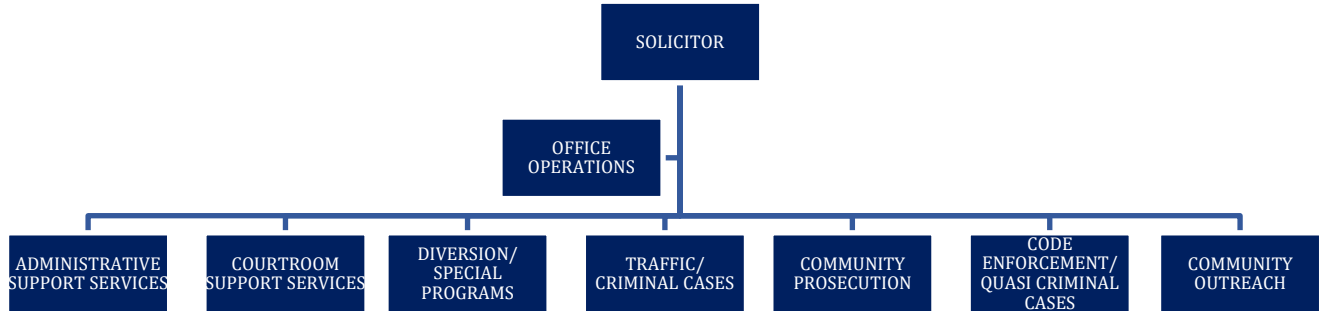
has been to make citizens aware of alternatives to resolving cases in lieu of prosecution. These programs are efficient and effective in resolving cases and reducing the footprint in court.

FY2024 Proposed Program Highlights

- The Office of the City Solicitor will support the Mayor's Year of the Youth Initiative by providing employment opportunities through the City's Labor Department Initiatives and the establishment of a Junior Prosecutor Program for young people to learn the various aspects of our justice system with emphasis on careers in the judicial system.
- The Office of the City Solicitor continues to aggressively file nuisance actions on behalf of the Safe and Secured Housing Initiative. This initiative is focused upon multi-family dwellings and that are suffering neglect from unresponsive landlords.
- The office continues to provide DUI/High Intensity Traffic enforcement training to educate and refresh law enforcement officers in the observation and apprehension of serious traffic offenders.
- Police Academy Training: The office has accepted several invitations to support and be involved in "Courtroom Demeanor and Testimony" at the Atlanta Police Academy for new recruits and seasoned officers. The training reinforces the importance of effective ticket and report writing and what to expect at trial on traffic and non-traffic misdemeanors as well, as ordinances.
- Appellate process/practice has been successful with 90 % of decisions affirmed. We are in a state of STAY, as the Court of Appeals decides the breadth of prosecutorial authority in Atlanta Municipal Court.
- *Code Enforcement Collaborative:* The office engages in cooperative efforts with other City agencies to recover monies owed to the city for theft of water services.

ORGANIZATIONAL CHART

OFFICE OF THE CITY SOLICITOR



PERFORMANCE METRICS

OFFICE OF THE CITY SOLICITOR

| PERFORMANCE MEASURE | FY2021 ACTUAL | FY2022 ACTUAL | FY2023 TARGET | FY2024 TARGET |
|-----------------------------------|------------------|------------------|------------------|------------------|
| <i>One Safe City</i> | | | | |
| Conviction rate of criminal cases | 91% | 91% | 91% | 88% |
| Conviction rate of traffic cases | 93% | 95% | 95% | 92% |
| PTI Diversion Participants | 10,139 | 10,269 | 15,000 | 15,000 |
| PTI Diversion Fees Collected | \$1.7M | \$2.4M | \$3.8M | \$3.8M |



FY24 OPERATING BUDGET HIGHLIGHTS

Department Of The Solicitor

| FY21 ACTUAL EXPENDITURE | FY22 ACTUAL EXPENDITURE | FY23 ADOPTED | EXPENDITURES AND APPROPRIATIONS | FY24 BUDGET | VARIANCE FY24-FY23 |
|----------------------------|----------------------------|--------------------|---|--------------------|-----------------------|
| \$5,583,899 | \$5,718,135 | \$6,225,672 | Salaries, Regular | \$7,108,046 | \$882,374 |
| \$0 | \$0 | - | Salaries, Perm Part-Time | - | - |
| - | - | - | Salaries, Sworn | - | - |
| \$102,493 | \$107,609 | \$407,307 | Salaries, Extra Help | \$723 | (\$406,584) |
| - | - | - | Salaries, Extra Help-Sworn | \$0 | \$0 |
| \$271 | \$2,026 | - | Overtime | - | - |
| - | - | - | Pen Cont Fire Pen Fd | - | - |
| - | - | - | Pen Cont Police Pen Fd | - | - |
| \$893,864 | \$1,009,260 | \$988,860 | Pen Cont Gen Emp Pen Fd | \$872,359 | (\$116,501) |
| \$179,292 | \$186,378 | \$191,016 | Defined Contribution | \$194,186 | \$3,170 |
| \$378 | \$0 | - | Workers' Compensation | - | - |
| \$1,215,068 | \$962,770 | \$972,498 | Other Personnel Costs | \$992,688 | \$20,190 |
| \$7,975,266 | \$7,986,180 | \$8,785,353 | TOTAL PERSONNEL | \$9,168,002 | \$382,649 |
| OTHER EXPENSES | | | | | |
| \$50,044 | \$86,611 | \$128,336 | Purchased / Contracted Services | \$134,920 | \$6,584 |
| \$117,666 | \$73,287 | \$100,654 | Supplies | \$100,654 | \$0 |
| \$0 | \$0 | - | Capital Outlays | - | - |
| \$11,734 | \$5,202 | \$10,203 | Interfund / Interdepartmental Charges | \$8,342 | (\$1,861) |
| \$1,401 | \$748 | - | Other Costs | - | - |
| \$0 | \$0 | - | Debt Service | - | - |
| - | - | - | Conversion / Summary | - | - |
| \$13,108 | \$5,451 | \$13,175 | Other Financing Uses | \$6,366 | (\$6,809) |
| \$193,952 | \$171,300 | \$252,368 | TOTAL OTHER EXPENSES | \$250,282 | (\$2,086) |
| \$8,169,218 | \$8,157,479 | \$9,037,721 | TOTAL PERSONNEL AND OTHER EXPENSES | \$9,418,284 | \$380,563 |

| FY21 ACTUAL EXPENDITURE | FY22 ACTUAL EXPENDITURE | FY23 ADOPTED | FUND | FY24 BUDGET | VARIANCE FY24-FY23 |
|----------------------------|----------------------------|--------------------|---------------------------------|--------------------|-----------------------|
| \$8,081,091 | \$8,073,070 | \$8,950,152 | General Fund | \$9,307,758 | \$357,606 |
| \$88,127 | \$84,409 | \$87,569 | Water & Wastewater Revenue Fund | \$110,526 | \$22,957 |
| \$8,169,218 | \$8,157,479 | \$9,037,721 | TOTAL EXPENSES | \$9,418,284 | \$380,563 |

| FY21 | FY22 | FY23 | AUTHORIZED POSITION COUNT | FY24 | VARIANCE FY24-FY23 |
|-------|------|-------|---------------------------|-------|-----------------------|
| 88.00 | - | 88.00 | Full Time Equivalent | 88.00 | 0.00 |



FY24 OPERATING BUDGET HIGHLIGHTS

Department Of The Solicitor General Fund

| FY21 ACTUAL EXPENDITURES | FY22 ACTUAL EXPENDITURES | FY23 ADOPTED | EXPENDITURES AND APPROPRIATIONS | FY24 BUDGET | VARIANCE FY24-FY23 |
|-----------------------------|-----------------------------|--------------------|---|--------------------|-----------------------|
| | | | <i>PERSONNEL</i> | | |
| \$5,512,018 | \$5,646,254 | \$6,153,352 | Salaries, Regular | \$7,013,405 | \$860,053 |
| - | - | - | Salaries, Perm Part-Time | - | - |
| - | - | - | Salaries, Sworn | - | - |
| \$102,493 | \$107,609 | \$406,584 | Salaries, Extra Help | - | (\$406,584) |
| - | - | - | Salaries, Extra Help-Sworn | - | - |
| \$271 | \$2,026 | - | Overtime | - | - |
| - | - | - | Pen Cont Fire Pen Fd | - | - |
| - | - | - | Pen Cont Police Pen Fd | - | - |
| \$893,864 | \$1,009,260 | \$988,860 | Pen Cont Gen Emp Pen Fd | \$872,359 | (\$116,501) |
| \$174,912 | \$182,033 | \$187,944 | Defined Contribution | \$190,898 | \$2,954 |
| \$378 | - | - | Workers' Compensation | - | - |
| \$1,203,203 | \$954,588 | \$961,044 | Other Personnel Costs | \$980,814 | \$19,770 |
| \$7,887,139 | \$7,901,770 | \$8,697,784 | TOTAL PERSONNEL | \$9,057,476 | \$359,692 |
| | | | <i>OTHER EXPENSES</i> | | |
| \$50,044 | \$86,611 | \$128,336 | Purchased / Contracted Services | \$134,920 | \$6,584 |
| \$117,666 | \$73,287 | \$100,654 | Supplies | \$100,654 | - |
| - | - | - | Capital Outlays | - | - |
| \$11,734 | \$5,202 | \$10,203 | Interfund / Interdepartmental Charges | \$8,342 | (\$1,861) |
| \$1,401 | \$748 | - | Other Costs | - | - |
| - | - | - | Debt Service | - | - |
| - | - | - | Conversion / Summary | - | - |
| \$13,108 | \$5,451 | \$13,175 | Other Financing Uses | \$6,366 | (\$6,809) |
| \$193,952 | \$171,300 | \$252,368 | TOTAL OTHER EXPENSES | \$250,282 | (\$2,086) |
| \$8,081,091 | \$8,073,070 | \$8,950,152 | TOTAL PERSONNEL AND OTHER EXPENSES | \$9,307,758 | \$357,606 |

| FY21 ACTUAL EXPENDITURES | FY22 ACTUAL EXPENDITURES | FY23 ADOPTED | FUND | FY24 BUDGET | VARIANCE FY24-FY23 |
|-----------------------------|-----------------------------|--------------------|-----------------------|--------------------|-----------------------|
| \$8,081,091 | \$8,073,070 | \$8,950,152 | General Fund | \$9,307,758 | \$357,606 |
| \$8,081,091 | \$8,073,070 | \$8,950,152 | TOTAL EXPENSES | \$9,307,758 | \$357,606 |

| FY21 | FY22 | FY23 | AUTHORIZED POSITION COUNT | FY24 | VARIANCE FY24-FY23 |
|-------|------|-------|---------------------------|-------|-----------------------|
| 87.00 | - | 87.00 | Full Time Equivalent | 87.00 | - |



FY24 OPERATING BUDGET HIGHLIGHTS

Department Of The Solicitor

General Fund

| EXPENDITURES AND APPROPRIATIONS | VARIANCE (24-23) | EXPLANATION |
|---|------------------|--|
| <i>PERSONNEL</i> | | |
| Salaries, Regular | \$860,053 | Increase based on actual/projected staffing levels. This line also includes a 2.5% Cost of Living Adjustment (COLA) as per Mayoral Priority for A City of Opportunity for All. |
| Salaries, Perm Part-Time | - | |
| Salaries, Sworn | - | |
| Salaries, Extra Help | (\$406,584) | Decrease to properly align budget based on operational needs. |
| Salaries, Extra Help-Sworn | - | |
| Overtime | - | |
| Pen Cont Fire Pen Fd | - | |
| Pen Cont Police Pen Fd | - | |
| Pen Cont Gen Emp Pen Fd | (\$116,501) | Decrease based on preliminary estimated pension costs. |
| Defined Contribution | \$2,954 | Increase based on preliminary estimated pension costs. |
| Workers' Compensation | - | |
| Other Personnel Costs | \$19,770 | Increase to properly align the budget based on preliminary estimated healthcare costs. This line includes Group Life and Medicare Contributions. |
| TOTAL PERSONNEL | \$359,692 | |
| <i>OTHER EXPENSES</i> | | |
| Purchased / Contracted Services | \$6,584 | Increase to properly align contractual and operational expenses based on anticipated contractual obligations. |
| Supplies | - | |
| Capital Outlays | - | |
| Interfund / Interdepartmental Charges | (\$1,861) | Decrease to properly align the budget based on anticipated usage of motor/fuel and repair/maintenance expenses. |
| Other Costs | - | |
| Debt Service | - | |
| Conversion / Summary | - | |
| Other Financing Uses | (\$6,809) | Decrease to properly align the budget to account for costs associated with GMA lease payments. |
| TOTAL OTHER EXPENSES | (\$2,086) | |
| TOTAL PERSONNEL AND OTHER EXPENSES | \$357,606 | |

| FUND | VARIANCE (24-23) | EXPLANATION |
|-----------------------|------------------|-------------|
| General Fund | \$357,606 | |
| TOTAL EXPENSES | \$357,606 | |

| AUTHORIZED POSITION COUNT | VARIANCE (24-23) | EXPLANATION |
|---------------------------|------------------|-------------|
| Full Time Equivalent | - | |



FY24 OPERATING BUDGET HIGHLIGHTS
Department Of The Solicitor
Water & Wastewater Revenue Fund

| FY21 ACTUAL EXPENDITURES | FY22 ACTUAL EXPENDITURES | FY23 ADOPTED | EXPENDITURES AND APPROPRIATIONS | FY24 BUDGET | VARIANCE FY24-FY23 |
|-----------------------------|-----------------------------|-----------------|---|----------------|-----------------------|
| | | | <i>PERSONNEL</i> | | |
| \$71,881 | \$71,881 | \$72,320 | Salaries, Regular | \$94,641 | \$22,321 |
| - | - | - | Salaries, Perm Part-Time | - | - |
| - | - | - | Salaries, Sworn | - | - |
| - | - | \$723 | Salaries, Extra Help | \$723 | - |
| - | - | - | Salaries, Extra Help-Sworn | - | - |
| - | - | - | Overtime | - | - |
| - | - | - | Pen Cont Fire Pen Fd | - | - |
| - | - | - | Pen Cont Police Pen Fd | - | - |
| - | - | - | Pen Cont Gen Emp Pen Fd | - | - |
| \$4,380 | \$4,346 | \$3,072 | Defined Contribution | \$3,288 | \$216 |
| - | - | - | Workers' Compensation | - | - |
| \$11,865 | \$8,183 | \$11,454 | Other Personnel Costs | \$11,874 | \$420 |
| \$88,127 | \$84,409 | \$87,569 | TOTAL PERSONNEL | \$110,526 | \$22,957 |
| | | | <i>OTHER EXPENSES</i> | | |
| - | - | - | Purchased / Contracted Services | - | - |
| - | - | - | Supplies | - | - |
| - | - | - | Capital Outlays | - | - |
| - | - | - | Interfund / Interdepartmental Charges | - | - |
| - | - | - | Other Costs | - | - |
| - | - | - | Debt Service | - | - |
| - | - | - | Conversion / Summary | - | - |
| - | - | - | Other Financing Uses | - | - |
| - | - | - | TOTAL OTHER EXPENSES | - | - |
| \$88,127 | \$84,409 | \$87,569 | TOTAL PERSONNEL AND OTHER EXPENSES | \$110,526 | \$22,957 |

| FY21 ACTUAL EXPENDITURES | FY22 ACTUAL EXPENDITURES | FY23 ADOPTED | FUND | FY24 BUDGET | VARIANCE FY24-FY23 |
|-----------------------------|-----------------------------|-----------------|---------------------------------|----------------|-----------------------|
| \$88,127 | \$84,409 | \$87,569 | Water & Wastewater Revenue Fund | \$110,526 | \$22,957 |
| \$88,127 | \$84,409 | \$87,569 | TOTAL EXPENSES | \$110,526 | \$22,957 |

| FY21 | FY22 | FY23 | AUTHORIZED POSITION COUNT | FY24 | VARIANCE FY24-FY23 |
|------|------|------|---------------------------|------|-----------------------|
| 1.00 | - | 1.00 | Full Time Equivalent | 1.00 | - |



FY24 OPERATING BUDGET HIGHLIGHTS

Department Of The Solicitor

Water & Wastewater Revenue Fund

| EXPENDITURES AND APPROPRIATIONS | VARIANCE (24-23) | EXPLANATION |
|---|------------------|--|
| <i>PERSONNEL</i> | | |
| Salaries, Regular | \$22,321 | Increase based on actual/projected staffing levels. This line also includes a 2.5% Cost of Living Adjustment (COLA) as per Mayoral Priority for A City of Opportunity for All. |
| Salaries, Perm Part-Time | - | |
| Salaries, Sworn | - | |
| Salaries, Extra Help | - | |
| Salaries, Extra Help-Sworn | - | |
| Overtime | - | |
| Pen Cont Fire Pen Fd | - | |
| Pen Cont Police Pen Fd | - | |
| Pen Cont Gen Emp Pen Fd | - | |
| Defined Contribution | \$216 | Increase based on preliminary estimated pension costs. |
| Workers' Compensation | - | |
| Other Personnel Costs | \$420 | Increase to properly align the budget based on preliminary estimated healthcare costs. This line includes Group Life and Medicare Contributions. |
| TOTAL PERSONNEL | \$22,957 | |
| <i>OTHER EXPENSES</i> | | |
| Purchased / Contracted Services | - | |
| Supplies | - | |
| Capital Outlays | - | |
| Interfund / Interdepartmental Charges | - | |
| Other Costs | - | |
| Debt Service | - | |
| Conversion / Summary | - | |
| Other Financing Uses | - | |
| TOTAL OTHER EXPENSES | - | |
| TOTAL PERSONNEL AND OTHER EXPENSES | \$22,957 | |

| FUND | VARIANCE (24-23) | EXPLANATION |
|---------------------------------|------------------|-------------|
| Water & Wastewater Revenue Fund | \$22,957 | |
| TOTAL EXPENSES | \$22,957 | |

| AUTHORIZED POSITION COUNT | VARIANCE (24-23) | EXPLANATION |
|---------------------------|------------------|-------------|
| Full Time Equivalent | - | |



ETHICS OFFICE

Mission Statement

The *Ethics Office* seeks to protect the integrity of government and promote public trust by bringing the City into compliance with the Atlanta Code of Ethics and instilling a culture of ethics in city government.

Core Functions

- Conflicts of Interest
- Financial Disclosure
- Ethics Advice and Training

Summary of Operations

The *Ethics Office* administers, interprets, and enforces the City's ethical standards of conduct and works to ensure honesty, openness, integrity, accountability, and trust in city government. The Ethics Office educates and advises City officials, employees, board members, prohibited sources, and citizens about conflicts of interest and gift rules. The Ethics Office investigates ethics complaints, brings enforcement actions for violations of the Ethics Code, and administers the financial disclosure program.

Office Description

The *Ethics Office* is headed by the Ethics Officer, who reports to the Governing Board of the Office of the Inspector General and Ethics Office. The Governing Board is an independent, citizen-appointed board composed of nine city residents selected by legal, business, civic, and educational groups to serve a three-year term of office. The staff provides ethics training to employees and city officials, gives advice on conflicts of interest and gift rules, investigates ethics complaints, determines and prosecutes violations of the Code of Ethics, manages the financial disclosure system and enforces the financial disclosure laws, and coordinates and maintains the ethics and compliance hotline. The Ethics Office also renders

formal advisory opinions interpreting the Code of Ethics.

Goals & Objectives

- Strengthen the ethics training program by administering ethics training for elected officials, employees, and citizen appointees.
- Provide timely, consistent, and understandable advice, answering 98 percent of all requests for advice within one week and 100 percent within one month.
- Conduct timely, thorough, and fair investigations of ethics complaints, complete ethics investigations within six months in 75 percent of all cases and resolve all new cases within one year of filing a complaint.
- Educate city officials, employees, and the public about the Code of Ethics through various media, providing updates on ethics matters through newsletters, email blasts, and website.
- Encourage and increase the timely and complete filing of financial disclosure statements, reducing delinquent filers to less than five percent of all persons required to file the statements.
- Audit disclosure statements for conflicts of interest.

FY2023 Accomplishments

- Created and filled the Executive Assistant position; retained extra help staff.
- Developing and deploying updates to the new electronic filing system.
- Developed and deployed interactive web-based ethics training for all city employees.
- Provided virtual and live ethics training to 7,301 individuals, received 7,126 ethics pledges, and attended 26 pre-bid conferences.

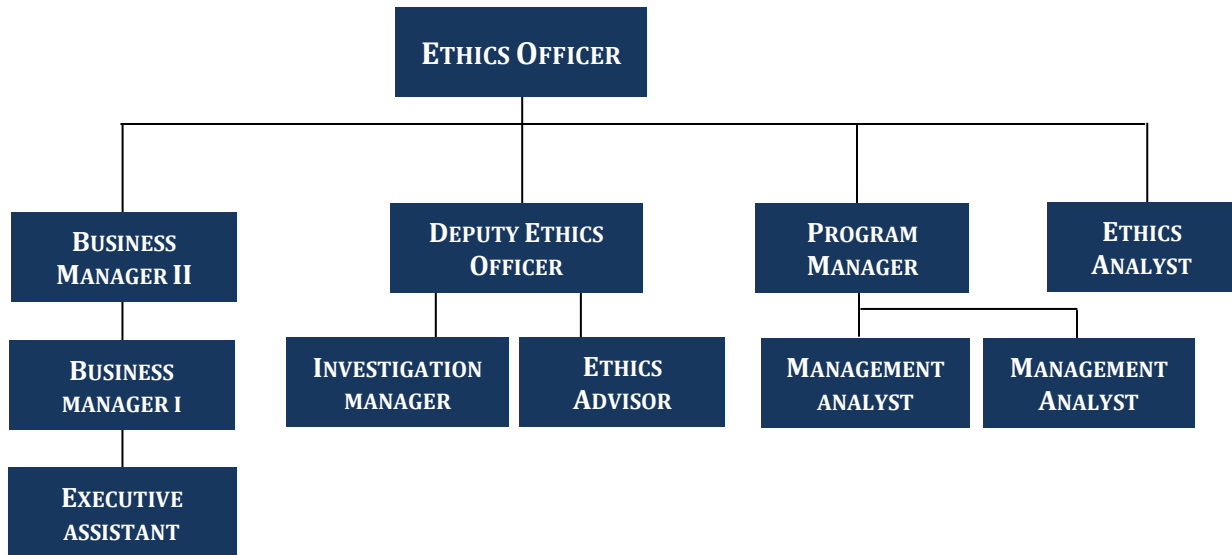
- Issued 202 advisory emails and verbal opinions.
- Published three Ethics in Action newsletters, including Holiday Gift Reminders.
- Initiated 27 preliminary investigations, referred 50 integrity line reports to other agencies for further review and closed 12 ethics matters. Received \$2,500 in restitution to the City in ethics matters.
- Achieved a successful 89 percent filing rate of City Financial Disclosure Statements; collected \$2,895 in penalties in financial disclosure cases.
- Completed audits of 2020 city financial disclosure statements with recommendations.
- Awarded Virtual Transparent Diamond Award to 18 departments and 40 boards with exemplary financial disclosure filing records.

FY2024 Proposed Program Highlights

- Develop and streamline critical Ethics processes and procedures.
- Develop and launch additional Ethics e-learning courses.
- Continue audits of city financial disclosure statements for conflicts of interest and accuracy.
- Develop an automated process for auditing of disclosure statements.
- Continue to increase training opportunities for city officials and employees.
- Issue and update Formal Advisory Opinions.
- Update and revise the ethics website and materials.
- Create and fill additional staff positions.

ORGANIZATIONAL CHART

ETHICS OFFICE



PERFORMANCE METRICS

Ethics Office

| PERFORMANCE MEASURE | FY2021 ACTUAL | FY2022 ACTUAL | FY2023 TARGET | FY2024 TARGET |
|--|------------------|------------------|------------------|------------------|
| <i>Effective and Ethical Government</i> | | | | |
| Ethics Training Provided | 611 | 7,301 | 7,500 | 7,700 |
| Written & Verbal Advice Given | 119 | 202 | 220 | 230 |
| Advice Given Within One Week (Written & Verbal) | 100% | 98% | 90% | 90% |
| Ethics Investigations Completed | 8 | 12 | 14 | 15 |
| Integrity Line Reports Received | 92 | 202 | 220 | 230 |
| Ethics Pledges Signed | 291 | 7,301 | 7,500 | 7,700 |
| Fines Collected | \$1,250 | \$90,354 | \$6,578 | TBD |
| Financial Disclosure Timely Filers | 87% | 89% | 90% | 92% |
| Financial Disclosure Delinquent Filer Cases | 115 | 172 | 120 | 100 |





FY24 OPERATING BUDGET HIGHLIGHTS

Department of Ethics

| FY21 ACTUAL EXPENDITURE | FY22 ACTUAL EXPENDITURE | FY23 ADOPTED | EXPENDITURES AND APPROPRIATIONS | FY24 BUDGET | VARIANCE FY24-FY23 |
|----------------------------|----------------------------|--------------------|---|--------------------|-----------------------|
| \$793,256 | \$1,705,900 | \$2,294,629 | Salaries, Regular | \$1,410,155 | (\$884,474) |
| - | - | - | Salaries, Perm Part-Time | - | - |
| - | - | - | Salaries, Sworn | - | - |
| \$32,659 | \$53,882 | \$35,675 | Salaries, Extra Help | \$35,675 | \$0 |
| - | - | - | Salaries, Extra Help-Sworn | - | - |
| - | - | - | Overtime | - | - |
| - | - | - | Pen Cont Fire Pen Fd | - | - |
| \$0 | \$0 | - | Pen Cont Police Pen Fd | - | - |
| \$46,832 | \$63,757 | \$114,228 | Pen Cont Gen Emp Pen Fd | \$33,049 | (\$81,179) |
| \$45,644 | \$98,632 | \$97,548 | Defined Contribution | \$57,118 | (\$40,430) |
| - | - | - | Workers' Compensation | - | - |
| \$113,487 | \$239,878 | \$466,537 | Other Personnel Costs | \$206,353 | (\$260,184) |
| \$1,031,877 | \$2,162,049 | \$3,008,617 | TOTAL PERSONNEL | \$1,742,350 | (\$1,266,267) |
| OTHER EXPENSES | | | | | |
| \$100,722 | \$135,331 | \$517,459 | Purchased / Contracted Services | \$231,158 | (\$286,301) |
| \$185,609 | \$159,121 | \$178,360 | Supplies | \$104,427 | (\$73,933) |
| \$24,000 | \$53,500 | \$138,000 | Capital Outlays | \$50,000 | (\$88,000) |
| - | - | - | Interfund / Interdepartmental Charges | \$0 | \$0 |
| \$0 | \$374 | \$2,000 | Other Costs | \$2,000 | \$0 |
| - | - | - | Debt Service | - | - |
| - | - | - | Conversion / Summary | - | - |
| \$0 | \$0 | - | Other Financing Uses | - | - |
| \$310,331 | \$348,326 | \$835,819 | TOTAL OTHER EXPENSES | \$387,585 | (\$448,234) |
| \$1,342,208 | \$2,510,375 | \$3,844,436 | TOTAL PERSONNEL AND OTHER EXPENSES | \$2,129,935 | (\$1,714,501) |

| FY21 ACTUAL EXPENDITURE | FY22 ACTUAL EXPENDITURE | FY23 ADOPTED | FUND | FY24 BUDGET | VARIANCE FY24-FY23 |
|----------------------------|----------------------------|--------------------|---------------------------------|--------------------|-----------------------|
| \$1,073,257 | \$1,704,389 | \$2,762,365 | General Fund | \$1,420,558 | (\$1,341,807) |
| \$133,209 | \$449,835 | \$567,271 | Airport Revenue Fund | \$390,154 | (\$177,117) |
| \$135,742 | \$356,150 | \$514,800 | Water & Wastewater Revenue Fund | \$319,223 | (\$195,577) |
| \$1,342,208 | \$2,510,375 | \$3,844,436 | TOTAL EXPENSES | \$2,129,935 | (\$1,714,501) |

| FY21 | FY22 | FY23 | AUTHORIZED POSITION COUNT | FY24 | VARIANCE FY24-FY23 |
|-------|------|-------|---------------------------|-------|-----------------------|
| 11.00 | - | 24.00 | Full Time Equivalent | 12.00 | (12.00) |



FY24 OPERATING BUDGET HIGHLIGHTS

Department of Ethics General Fund

| FY21 ACTUAL EXPENDITURES | FY22 ACTUAL EXPENDITURES | FY23 ADOPTED | EXPENDITURES AND APPROPRIATIONS | FY24 BUDGET | VARIANCE FY24-FY23 |
|-----------------------------|-----------------------------|--------------------|---|--------------------|-----------------------|
| | | | <i>PERSONNEL</i> | | |
| \$593,389 | \$1,084,407 | \$1,484,182 | Salaries, Regular | \$881,105 | (\$603,077) |
| - | - | - | Salaries, Perm Part-Time | - | - |
| - | - | - | Salaries, Sworn | - | - |
| \$29,332 | \$28,007 | \$29,007 | Salaries, Extra Help | \$29,007 | - |
| - | - | - | Salaries, Extra Help-Sworn | - | - |
| - | - | - | Overtime | - | - |
| - | - | - | Pen Cont Fire Pen Fd | - | - |
| - | - | - | Pen Cont Police Pen Fd | - | - |
| \$33,617 | \$42,854 | \$90,612 | Pen Cont Gen Emp Pen Fd | \$10,969 | (\$79,643) |
| \$34,565 | \$62,361 | \$72,180 | Defined Contribution | \$40,090 | (\$32,090) |
| - | - | - | Workers' Compensation | - | - |
| \$83,213 | \$153,641 | \$378,276 | Other Personnel Costs | \$161,508 | (\$216,768) |
| \$774,116 | \$1,371,270 | \$2,054,257 | TOTAL PERSONNEL | \$1,122,679 | (\$931,578) |
| | | | <i>OTHER EXPENSES</i> | | |
| \$89,950 | \$120,405 | \$391,548 | Purchased / Contracted Services | \$143,252 | (\$248,296) |
| \$185,190 | \$159,121 | \$177,160 | Supplies | \$103,227 | (\$73,933) |
| \$24,000 | \$53,500 | \$138,000 | Capital Outlays | \$50,000 | (\$88,000) |
| - | - | - | Interfund / Interdepartmental Charges | - | - |
| - | \$94 | \$1,400 | Other Costs | \$1,400 | - |
| - | - | - | Debt Service | - | - |
| - | - | - | Conversion / Summary | - | - |
| - | - | - | Other Financing Uses | - | - |
| \$299,140 | \$333,119 | \$708,108 | TOTAL OTHER EXPENSES | \$297,879 | (\$410,229) |
| \$1,073,257 | \$1,704,389 | \$2,762,365 | TOTAL PERSONNEL AND OTHER EXPENSES | \$1,420,558 | (\$1,341,807) |

| FY21 ACTUAL EXPENDITURES | FY22 ACTUAL EXPENDITURES | FY23 ADOPTED | FUND | FY24 BUDGET | VARIANCE FY24-FY23 |
|-----------------------------|-----------------------------|--------------------|-----------------------|--------------------|-----------------------|
| \$1,073,257 | \$1,704,389 | \$2,762,365 | General Fund | \$1,420,558 | (\$1,341,807) |
| \$1,073,257 | \$1,704,389 | \$2,762,365 | TOTAL EXPENSES | \$1,420,558 | (\$1,341,807) |

| FY21 | FY22 | FY23 | AUTHORIZED POSITION COUNT | FY24 | VARIANCE FY24-FY23 |
|------|------|-------|---------------------------|------|-----------------------|
| 8.60 | - | 15.00 | Full Time Equivalent | 8.40 | (6.60) |



FY24 OPERATING BUDGET HIGHLIGHTS

Department of Ethics General Fund

| EXPENDITURES AND APPROPRIATIONS | VARIANCE (24-23) | EXPLANATION |
|---|----------------------|---|
| <i>PERSONNEL</i> | | |
| Salaries, Regular | (\$603,077) | Decrease due to the restructuring of the Office of the Inspector General. |
| Salaries, Perm Part-Time | - | |
| Salaries, Sworn | - | |
| Salaries, Extra Help | - | |
| Salaries, Extra Help-Sworn | - | |
| Overtime | - | |
| Pen Cont Fire Pen Fd | - | |
| Pen Cont Police Pen Fd | - | |
| Pen Cont Gen Emp Pen Fd | (\$79,643) | Decrease due to the restructuring of the Office of the Inspector General. |
| Defined Contribution | (\$32,090) | Decrease due to the restructuring of the Office of the Inspector General. |
| Workers' Compensation | - | |
| Other Personnel Costs | (\$216,768) | Decrease due to the restructuring of the Office of the Inspector General. |
| TOTAL PERSONNEL | (\$931,578) | |
| <i>OTHER EXPENSES</i> | | |
| Purchased / Contracted Services | (\$248,296) | Decrease due to the restructuring of the Office of the Inspector General. |
| Supplies | (\$73,933) | Decrease due to the restructuring of the Office of the Inspector General. |
| Capital Outlays | (\$88,000) | Decrease due to the restructuring of the Office of the Inspector General. |
| Interfund / Interdepartmental Charges | - | |
| Other Costs | - | |
| Debt Service | - | |
| Conversion / Summary | - | |
| Other Financing Uses | - | |
| TOTAL OTHER EXPENSES | (\$410,229) | |
| TOTAL PERSONNEL AND OTHER EXPENSES | (\$1,341,807) | |

| FUND | VARIANCE (24-23) | EXPLANATION |
|-----------------------|----------------------|-------------|
| General Fund | (\$1,341,807) | |
| TOTAL EXPENSES | (\$1,341,807) | |

| AUTHORIZED POSITION COUNT | VARIANCE (24-23) | EXPLANATION |
|---------------------------|------------------|---|
| Full Time Equivalent | (6.60) | Decrease due to restructuring of the Office of the Inspector General. |



FY24 OPERATING BUDGET HIGHLIGHTS

Department of Ethics Airport Revenue Fund

| FY21 ACTUAL EXPENDITURES | FY22 ACTUAL EXPENDITURES | FY23 ADOPTED | EXPENDITURES AND APPROPRIATIONS | FY24 BUDGET | VARIANCE FY24-FY23 |
|-----------------------------|-----------------------------|-----------------|---|----------------|-----------------------|
| | | | <i>PERSONNEL</i> | | |
| \$99,934 | \$352,143 | \$431,298 | Salaries, Regular | \$285,246 | (\$146,052) |
| - | - | - | Salaries, Perm Part-Time | - | - |
| - | - | - | Salaries, Sworn | - | - |
| \$1,663 | \$13,511 | \$3,334 | Salaries, Extra Help | \$3,334 | - |
| - | - | - | Salaries, Extra Help-Sworn | - | - |
| - | - | - | Overtime | - | - |
| - | - | - | Pen Cont Fire Pen Fd | - | - |
| - | - | - | Pen Cont Police Pen Fd | - | - |
| \$6,144 | \$8,900 | \$9,684 | Pen Cont Gen Emp Pen Fd | \$10,872 | \$1,188 |
| \$5,496 | \$20,460 | \$13,140 | Defined Contribution | \$9,240 | (\$3,900) |
| - | - | - | Workers' Compensation | - | - |
| \$15,137 | \$47,409 | \$45,334 | Other Personnel Costs | \$19,486 | (\$25,848) |
| \$128,374 | \$442,424 | \$502,790 | TOTAL PERSONNEL | \$328,178 | (\$174,612) |
| | | | <i>OTHER EXPENSES</i> | | |
| \$4,835 | \$7,224 | \$63,581 | Purchased / Contracted Services | \$61,076 | (\$2,505) |
| - | - | \$600 | Supplies | \$600 | - |
| - | - | - | Capital Outlays | - | - |
| - | - | - | Interfund / Interdepartmental Charges | - | - |
| - | \$187 | \$300 | Other Costs | \$300 | - |
| - | - | - | Debt Service | - | - |
| - | - | - | Conversion / Summary | - | - |
| - | - | - | Other Financing Uses | - | - |
| \$4,835 | \$7,411 | \$64,481 | TOTAL OTHER EXPENSES | \$61,976 | (\$2,505) |
| \$133,209 | \$449,835 | \$567,271 | TOTAL PERSONNEL AND OTHER EXPENSES | \$390,154 | (\$177,117) |

| FY21 ACTUAL EXPENDITURES | FY22 ACTUAL EXPENDITURES | FY23 ADOPTED | FUND | FY24 BUDGET | VARIANCE FY24-FY23 |
|-----------------------------|-----------------------------|-----------------|-----------------------|----------------|-----------------------|
| \$133,209 | \$449,835 | \$567,271 | Airport Revenue Fund | \$390,154 | (\$177,117) |
| \$133,209 | \$449,835 | \$567,271 | TOTAL EXPENSES | \$390,154 | (\$177,117) |

| FY21 | FY22 | FY23 | AUTHORIZED POSITION COUNT | FY24 | VARIANCE FY24-FY23 |
|------|------|------|---------------------------|------|-----------------------|
| 1.20 | - | 4.85 | Full Time Equivalent | 1.80 | (3.05) |



FY24 OPERATING BUDGET HIGHLIGHTS

Department of Ethics

Airport Revenue Fund

| EXPENDITURES AND APPROPRIATIONS | VARIANCE (24-23) | EXPLANATION |
|---|--------------------|---|
| <i>PERSONNEL</i> | | |
| Salaries, Regular | (\$146,052) | Decrease due to the restructuring of the Office of the Inspector General. |
| Salaries, Perm Part-Time | - | |
| Salaries, Sworn | - | |
| Salaries, Extra Help | - | |
| Salaries, Extra Help-Sworn | - | |
| Overtime | - | |
| Pen Cont Fire Pen Fd | - | |
| Pen Cont Police Pen Fd | - | |
| Pen Cont Gen Emp Pen Fd | \$1,188 | Increase due to the restructuring of the Office of the Inspector General. |
| Defined Contribution | (\$3,900) | Decrease due to the restructuring of the Office of the Inspector General. |
| Workers' Compensation | - | |
| Other Personnel Costs | (\$25,848) | Decrease due to the restructuring of the Office of the Inspector General. |
| TOTAL PERSONNEL | (\$174,612) | |
| <i>OTHER EXPENSES</i> | | |
| Purchased / Contracted Services | (\$2,505) | Decrease due to the restructuring of the Office of the Inspector General. |
| Supplies | - | |
| Capital Outlays | - | |
| Interfund / Interdepartmental Charges | - | |
| Other Costs | - | |
| Debt Service | - | |
| Conversion / Summary | - | |
| Other Financing Uses | - | |
| TOTAL OTHER EXPENSES | (\$2,505) | |
| TOTAL PERSONNEL AND OTHER EXPENSES | (\$177,117) | |

| FUND | VARIANCE (24-23) | EXPLANATION |
|-----------------------|--------------------|-------------|
| Airport Revenue Fund | (\$177,117) | |
| TOTAL EXPENSES | (\$177,117) | |

| AUTHORIZED POSITION COUNT | VARIANCE (24-23) | EXPLANATION |
|---------------------------|------------------|---|
| Full Time Equivalent | (3.05) | Decrease due to restructuring of the Office of the Inspector General. |



FY24 OPERATING BUDGET HIGHLIGHTS
Department of Ethics
Water & Wastewater Revenue Fund

| FY21 ACTUAL EXPENDITURES | FY22 ACTUAL EXPENDITURES | FY23 ADOPTED | FY23 EXPENDITURES AND APPROPRIATIONS | FY24 BUDGET | VARIANCE FY24-FY23 |
|-----------------------------|-----------------------------|-----------------|---|----------------|-----------------------|
| | | | <i>PERSONNEL</i> | | |
| \$99,934 | \$269,351 | \$379,149 | Salaries, Regular | \$243,804 | (\$135,345) |
| - | - | - | Salaries, Perm Part-Time | - | - |
| - | - | - | Salaries, Sworn | - | - |
| \$1,663 | \$12,363 | \$3,334 | Salaries, Extra Help | \$3,334 | - |
| - | - | - | Salaries, Extra Help-Sworn | - | - |
| - | - | - | Overtime | - | - |
| - | - | - | Pen Cont Fire Pen Fd | - | - |
| - | - | - | Pen Cont Police Pen Fd | - | - |
| \$7,071 | \$12,003 | \$13,932 | Pen Cont Gen Emp Pen Fd | \$11,208 | (\$2,724) |
| \$5,582 | \$15,810 | \$12,228 | Defined Contribution | \$7,788 | (\$4,440) |
| - | - | - | Workers' Compensation | - | - |
| \$15,137 | \$38,828 | \$42,927 | Other Personnel Costs | \$25,359 | (\$17,568) |
| \$129,387 | \$348,355 | \$451,570 | TOTAL PERSONNEL | \$291,493 | (\$160,077) |
| | | | <i>OTHER EXPENSES</i> | | |
| \$5,937 | \$7,702 | \$62,330 | Purchased / Contracted Services | \$26,830 | (\$35,500) |
| \$418 | - | \$600 | Supplies | \$600 | - |
| - | - | - | Capital Outlays | - | - |
| - | - | - | Interfund / Interdepartmental Charges | - | - |
| - | \$94 | \$300 | Other Costs | \$300 | - |
| - | - | - | Debt Service | - | - |
| - | - | - | Conversion / Summary | - | - |
| - | - | - | Other Financing Uses | - | - |
| \$6,356 | \$7,796 | \$63,230 | TOTAL OTHER EXPENSES | \$27,730 | (\$35,500) |
| \$135,742 | \$356,150 | \$514,800 | TOTAL PERSONNEL AND OTHER EXPENSES | \$319,223 | (\$195,577) |

| FY21 ACTUAL EXPENDITURES | FY22 ACTUAL EXPENDITURES | FY23 ADOPTED | FY23 FUND | FY24 BUDGET | VARIANCE FY24-FY23 |
|-----------------------------|-----------------------------|-----------------|---------------------------------|----------------|-----------------------|
| \$135,742 | \$356,150 | \$514,800 | Water & Wastewater Revenue Fund | \$319,223 | (\$195,577) |
| \$135,742 | \$356,150 | \$514,800 | TOTAL EXPENSES | \$319,223 | (\$195,577) |

| FY21 | FY22 | FY23 | AUTHORIZED POSITION COUNT | FY24 | VARIANCE FY24-FY23 |
|------|------|------|---------------------------|------|-----------------------|
| 1.20 | - | 4.15 | Full Time Equivalent | 1.80 | (2.35) |



FY24 OPERATING BUDGET HIGHLIGHTS

Department of Ethics

Water & Wastewater Revenue Fund

| EXPENDITURES AND APPROPRIATIONS | VARIANCE (24-23) | EXPLANATION |
|---|--------------------|---|
| <i>PERSONNEL</i> | | |
| Salaries, Regular | (\$135,345) | Decrease due to the restructuring of the Office of the Inspector General. |
| Salaries, Perm Part-Time | - | |
| Salaries, Sworn | - | |
| Salaries, Extra Help | - | |
| Salaries, Extra Help-Sworn | - | |
| Overtime | - | |
| Pen Cont Fire Pen Fd | - | |
| Pen Cont Police Pen Fd | - | |
| Pen Cont Gen Emp Pen Fd | (\$2,724) | Decrease due to the restructuring of the Office of the Inspector General. |
| Defined Contribution | (\$4,440) | Decrease due to the restructuring of the Office of the Inspector General. |
| Workers' Compensation | - | |
| Other Personnel Costs | (\$17,568) | Decrease due to the restructuring of the Office of the Inspector General. |
| TOTAL PERSONNEL | (\$160,077) | |
| <i>OTHER EXPENSES</i> | | |
| Purchased / Contracted Services | (\$35,500) | Decrease due to the restructuring of the Office of the Inspector General. |
| Supplies | - | |
| Capital Outlays | - | |
| Interfund / Interdepartmental Charges | - | |
| Other Costs | - | |
| Debt Service | - | |
| Conversion / Summary | - | |
| Other Financing Uses | - | |
| TOTAL OTHER EXPENSES | (\$35,500) | |
| TOTAL PERSONNEL AND OTHER EXPENSES | (\$195,577) | |

| FUND | VARIANCE (24-23) | EXPLANATION |
|---------------------------------|--------------------|-------------|
| Water & Wastewater Revenue Fund | (\$195,577) | |
| TOTAL EXPENSES | (\$195,577) | |

| AUTHORIZED POSITION COUNT | VARIANCE (24-23) | EXPLANATION |
|---------------------------|------------------|---|
| Full Time Equivalent | (2.35) | Decrease due to restructuring of the Office of the Inspector General. |



ATLANTA CITIZEN REVIEW BOARD

Mission Statement

Our mission is to provide the citizens of Atlanta credible, fair, and independent investigations and recommendations on Atlanta police and corrections officer misconduct complaints. Our work provides opportunities for both departments to consider policy change recommendations and correct officer behavior to promote the highest standards of conduct. Our aim is to lessen the possibility of urban unrest and promote public confidence in the Atlanta Police and Corrections Departments.

In order to achieve our mission, the City Council has authorized the Atlanta Citizens Review Board (ACRB) to investigate and review cases involving the allegations of abuse of authority, abusive language, appropriate action required, conduct, discrimination, discriminatory reference, failing to provide identification, false arrest, false imprisonment, harassment, retaliation, use of excessive force, serious bodily injury, death and violation of department standard operating procedures which is alleged to be the result of the actions of a sworn employee of the police department or department of corrections.

Core Functions

- To improve the overall quality of Atlanta Police and Corrections Department services.
- To provide a transparent and accountable system that allows for redress of complaints by those aggrieved by police and corrections officers.
- To conduct a program of community outreach and education.
- To prevent future incidents of police or corrections misconduct and abuses of civil rights and reduce the amount of money needed to satisfy civil judgments and settlements based upon allegations of police or corrections misconduct.

Summary of Operations

This Board serves to provide redress through investigations and mediations to citizens who have filed a misconduct complaint against Atlanta police or corrections officer. In addition, the Board is charged with providing community education related to interactions with sworn officers.

A person may file a complaint with the Board and the Board may initiate an investigation or recommend a mediation when a citizen has a grievance that falls within the ACRB's authority. The staff members conduct a full independent investigation based on the complaint and report their findings to the citizen board. The Board reviews the work performed by staff and adjudicates the complaint. The Board also makes recommendations to the Chief of Police or Corrections concerning discipline, training, and policy, when it is appropriate.

ACRB Composition of Board

- Comprised of fifteen Board members, representing the diversity of the City of Atlanta, who are appointed by four Neighborhood Planning Units (NPU's), the Mayor, City Council, the President of City Council, the Gate City Bar Association, the Atlanta Bar Association, the Atlanta Business League, League of Women Voters of Atlanta, Georgia Coalition for the People's Agenda, Urban League of Greater Atlanta, Atlanta University Center Consortium, Inc., and a youth serving organization.
- Board members shall have skills and experience in areas relevant to the work of the Board.
- No member of the Board shall hold any other public office or hold employment with the City of Atlanta.

ACRB Staff

To enable the ACRB to conduct its work, the Board is authorized to hire its own Executive Director and appropriate investigative and administrative staff. The ACRB staff has many years of legal, investigative, police, and organizational management experience. Additional support to the Board is provided by the City Attorney.

Goals and Objectives

- The ACRB strives to provide an accessible grievance process for citizens who have been aggrieved by the actions of the Police and Corrections Departments.
- The ACRB will investigate citizen complaints fairly, timely, and thoroughly and conduct proactive activities aimed at reducing officer misconduct.
- The ACRB will work with the Police and Corrections Departments to improve the quality of services provided to the citizens of the community.
- The ACRB will continue to provide policy and training recommendations to help improve the quality of services within the city.
- The ACRB strives to provide opportunities to inform and educate citizens regarding the Board's purpose and services and Fourth Amendment rights, as well as other methods to peacefully interact with law enforcement.

FY2023 Accomplishments

- Conducted intake on 137 complaints.
- Completed investigations of 91 allegations.
- Board adjudicated 114 allegations, containing 3,040 pages of investigative documents; Board fully or partially sustained 33% of the allegations.
- Participated in Atlanta Police Leadership Institute Program.
- Conducted 200 outreach activities.
- Over 5,000 miles toured in mobile units; touring 2 – 3 times a week.
- Held 11 monthly Board meetings and 3 review panels; Board member attendance was exceptional.
- Participation in numerous media interviews, and local and national panel presentations and discussions.

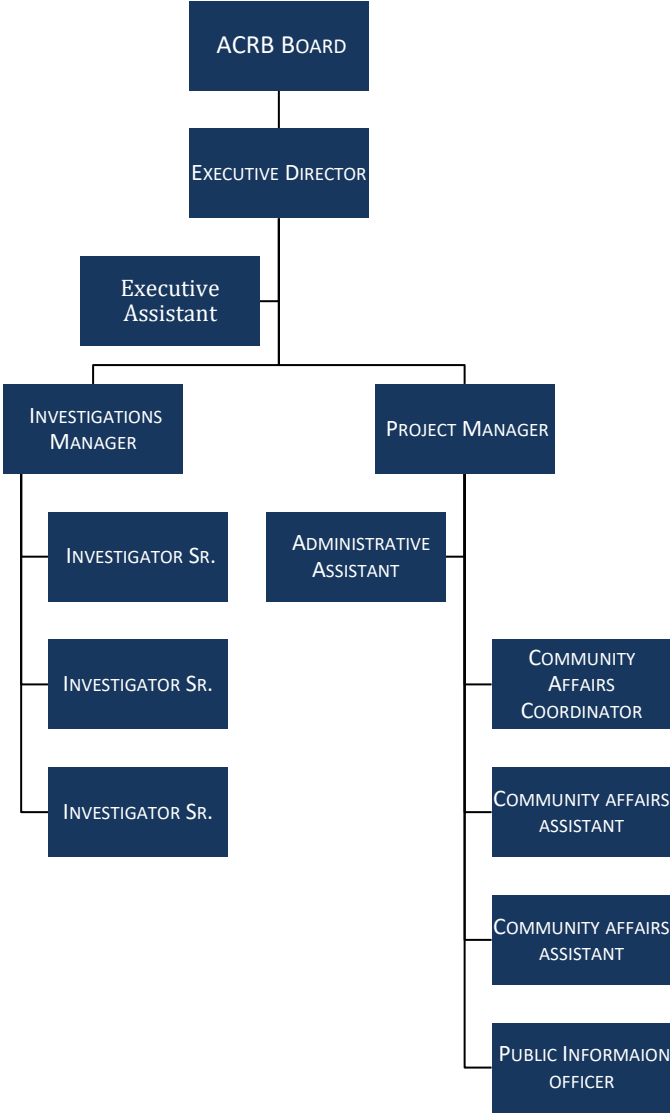
- Contacted by several local and out of state areas for assistance with starting oversight in their areas.
- Participated in various forums and roundtable discussions.
- Established new citizen complaint portal.
- Resumed ACRB mobile unit visibility.
- Maintained positive working relationships with Atlanta Police and Corrections Departments.
- Continued pilot Educator's Fellows Program to educate APS youth on police interactions.
- Completed Board process to recommend appointing entity to fill vacant 18–30-year Board seat.
- Increased use of social media and mass media

FY2024 Proposed Program Highlights

- Increase review frequency of APD response disagreement letters.
- Increase APD policy reviews and recommendations.
- Continue to grow outreach and education program.
- Continue to grow Educators' Fellows Program
- Reduce investigation timelines.
- Increase the number of closed investigations.
- Continue to make recommendations related to APD and ACRB sustained complaints and discipline.
- Implement board training plan.
- Continue to engage in mediation outreach and reenergize the program.
- Continue to inform the public on officer accountability actions, issues, and trends.
- Continue to reduce percentage of disagreement rate between ACRB and APD on sustained ACRB complaints.
- Increase strategic partnerships and establish broader coalitions with community entities.
- Conduct and analyze second community survey.
- Continue to expand social media platforms with added technology and contractor assistance to promote and enhance interactive communication between Citizens and ACRB.
- Continue to plan to implement resolution reviewer and review panels.
- Complete the development of the Auditor's recommendations regarding recruit training participation and after-action reports on officers terminated and suspended.

ORGANIZATIONAL CHART

ATLANTA CITIZEN REVIEW BOARD



PERFORMANCE METRICS

ATLANTA CITIZEN REVIEW BOARD

| PERFORMANCE MEASURE | FY2021 ACTUAL | FY2022 ACTUAL | FY2023 TARGET | FY2024 TARGET |
|--|------------------|------------------|------------------|------------------|
| <i>One Safe City</i> | | | | |
| Number of Complaints | 129 | 137 | 150 | 175 |
| Dismissals | 84 | 80 | 90 | 125 |
| Average Number of Investigative Days | 177 | 161 | 140 | 120 |
| Board Sustained Rate | 54% | 33% | TBD | TBD |
| Chief's Discipline on Sustained ACRB Allegations | 52%* | 58%* | 75%** | 75%** |
| Allegations Closed | 122 | 114 | 150 | 125 |
| Community Engagement Activities | 154 | 200 | 150 | 175 |

As of March 7, 2023/Ideal Percentage*



FY24 OPERATING BUDGET HIGHLIGHTS

Atlanta Citizens Review Board

| FY21 ACTUAL EXPENDITURE | FY22 ACTUAL EXPENDITURE | FY23 ADOPTED | EXPENDITURES AND APPROPRIATIONS | FY24 BUDGET | VARIANCE FY24-FY23 |
|----------------------------|----------------------------|--------------------|---|--------------------|-----------------------|
| \$624,897 | \$693,658 | \$791,220 | Salaries, Regular | \$977,151 | \$185,931 |
| - | - | - | Salaries, Perm Part-Time | - | - |
| - | - | - | Salaries, Sworn | - | - |
| \$16,538 | \$5,769 | \$5,772 | Salaries, Extra Help | \$5,772 | \$0 |
| - | - | - | Salaries, Extra Help-Sworn | - | - |
| \$0 | \$0 | - | Overtime | - | - |
| - | - | - | Pen Cont Fire Pen Fd | - | - |
| - | - | - | Pen Cont Police Pen Fd | - | - |
| \$64,350 | \$72,176 | \$86,604 | Pen Cont Gen Emp Pen Fd | \$51,751 | (\$34,853) |
| \$33,102 | \$36,449 | \$31,488 | Defined Contribution | \$38,224 | \$6,736 |
| \$0 | \$0 | - | Workers' Compensation | - | - |
| \$104,211 | \$114,695 | \$121,212 | Other Personnel Costs | \$119,940 | (\$1,272) |
| \$843,098 | \$922,747 | \$1,036,296 | TOTAL PERSONNEL | \$1,192,838 | \$156,542 |
| | | | OTHER EXPENSES | | |
| \$108,299 | \$132,790 | \$358,392 | Purchased / Contracted Services | \$358,392 | \$0 |
| \$9,021 | \$14,884 | \$52,502 | Supplies | \$52,502 | \$0 |
| \$0 | \$0 | - | Capital Outlays | - | - |
| \$4,621 | \$1,363 | \$1,206 | Interfund / Interdepartmental Charges | \$3,450 | \$2,244 |
| \$8,849 | \$8,037 | \$24,982 | Other Costs | \$24,982 | \$0 |
| - | - | - | Debt Service | - | - |
| - | - | - | Conversion / Summary | - | - |
| \$5,701 | \$165,953 | \$5,721 | Other Financing Uses | \$5,811 | \$90 |
| \$136,491 | \$323,026 | \$442,803 | TOTAL OTHER EXPENSES | \$445,137 | \$2,334 |
| \$979,590 | \$1,245,773 | \$1,479,099 | TOTAL PERSONNEL AND OTHER EXPENSES | \$1,637,975 | \$158,876 |

| FY21 ACTUAL EXPENDITURE | FY22 ACTUAL EXPENDITURE | FY23 ADOPTED | FUND | FY24 BUDGET | VARIANCE FY24-FY23 |
|----------------------------|----------------------------|--------------------|-----------------------|--------------------|-----------------------|
| \$979,590 | \$1,245,773 | \$1,479,099 | General Fund | \$1,637,975 | \$158,876 |
| \$979,590 | \$1,245,773 | \$1,479,099 | TOTAL EXPENSES | \$1,637,975 | \$158,876 |

| FY21 | FY22 | FY23 | AUTHORIZED POSITION COUNT | FY24 | VARIANCE FY24-FY23 |
|------|------|-------|---------------------------|-------|-----------------------|
| 9.00 | - | 14.00 | Full Time Equivalent | 14.00 | 0.00 |



FY24 OPERATING BUDGET HIGHLIGHTS

Atlanta Citizens Review Board

General Fund

| FY21 ACTUAL EXPENDITURES | FY22 ACTUAL EXPENDITURES | FY23 ADOPTED | EXPENDITURES AND APPROPRIATIONS | FY24 BUDGET | VARIANCE FY24-FY23 |
|-----------------------------|-----------------------------|--------------------|---|--------------------|-----------------------|
| | | | <i>PERSONNEL</i> | | |
| \$624,897 | \$693,658 | \$791,220 | Salaries, Regular | \$977,151 | \$185,931 |
| - | - | - | Salaries, Perm Part-Time | - | - |
| - | - | - | Salaries, Sworn | - | - |
| \$16,538 | \$5,769 | \$5,772 | Salaries, Extra Help | \$5,772 | - |
| - | - | - | Salaries, Extra Help-Sworn | - | - |
| - | - | - | Overtime | - | - |
| - | - | - | Pen Cont Fire Pen Fd | - | - |
| - | - | - | Pen Cont Police Pen Fd | - | - |
| \$64,350 | \$72,176 | \$86,604 | Pen Cont Gen Emp Pen Fd | \$51,751 | (\$34,853) |
| \$33,102 | \$36,449 | \$31,488 | Defined Contribution | \$38,224 | \$6,736 |
| - | - | - | Workers' Compensation | - | - |
| \$104,211 | \$114,695 | \$121,212 | Other Personnel Costs | \$119,940 | (\$1,272) |
| \$843,098 | \$922,747 | \$1,036,296 | TOTAL PERSONNEL | \$1,192,838 | \$156,542 |
| | | | <i>OTHER EXPENSES</i> | | |
| \$108,299 | \$132,790 | \$358,392 | Purchased / Contracted Services | \$358,392 | - |
| \$9,021 | \$14,884 | \$52,502 | Supplies | \$52,502 | - |
| - | - | - | Capital Outlays | - | - |
| \$4,621 | \$1,363 | \$1,206 | Interfund / Interdepartmental Charges | \$3,450 | \$2,244 |
| \$8,849 | \$8,037 | \$24,982 | Other Costs | \$24,982 | - |
| - | - | - | Debt Service | - | - |
| - | - | - | Conversion / Summary | - | - |
| \$5,701 | \$165,953 | \$5,721 | Other Financing Uses | \$5,811 | \$90 |
| \$136,491 | \$323,026 | \$442,803 | TOTAL OTHER EXPENSES | \$445,137 | \$2,334 |
| \$979,590 | \$1,245,773 | \$1,479,099 | TOTAL PERSONNEL AND OTHER EXPENSES | \$1,637,975 | \$158,876 |

| FY21 ACTUAL EXPENDITURES | FY22 ACTUAL EXPENDITURES | FY23 ADOPTED | FUND | FY24 BUDGET | VARIANCE FY24-FY23 |
|-----------------------------|-----------------------------|--------------------|-----------------------|--------------------|-----------------------|
| \$979,590 | \$1,245,773 | \$1,479,099 | General Fund | \$1,637,975 | \$158,876 |
| \$979,590 | \$1,245,773 | \$1,479,099 | TOTAL EXPENSES | \$1,637,975 | \$158,876 |

| FY21 | FY22 | FY23 | AUTHORIZED POSITION COUNT | FY24 | VARIANCE FY24-FY23 |
|------|------|-------|---------------------------|-------|-----------------------|
| 9.00 | - | 14.00 | Full Time Equivalent | 14.00 | - |



FY24 OPERATING BUDGET HIGHLIGHTS

Atlanta Citizens Review Board

General Fund

| EXPENDITURES AND APPROPRIATIONS | VARIANCE (24-23) | EXPLANATION |
|---|------------------|---|
| <i>PERSONNEL</i> | | |
| Salaries, Regular | \$185,931 | Increase based on actual/projected staffing levels. This line also includes a 2.5% Cost of Living Adjustment (COLA) and additional funding to increase staffing capacity. |
| Salaries, Perm Part-Time | - | |
| Salaries, Sworn | - | |
| Salaries, Extra Help | - | |
| Salaries, Extra Help-Sworn | - | |
| Overtime | - | |
| Pen Cont Fire Pen Fd | - | |
| Pen Cont Police Pen Fd | - | |
| Pen Cont Gen Emp Pen Fd | (\$34,853) | Decrease based on preliminary estimated pension costs. |
| Defined Contribution | \$6,736 | Increase based on preliminary estimated pension costs. |
| Workers' Compensation | - | |
| Other Personnel Costs | (\$1,272) | Decrease to properly align the budget based on preliminary estimated healthcare costs. This line includes Group Life and Medicare Contributions. |
| TOTAL PERSONNEL | \$156,542 | |
| <i>OTHER EXPENSES</i> | | |
| Purchased / Contracted Services | - | To properly align contractual and operational expenses based on anticipated contractual obligations. This line includes costs associated with Case Management System. |
| Supplies | - | This line includes costs associated with Consumable/Non-consumable supplies. |
| Capital Outlays | - | |
| Interfund / Interdepartmental Charges | \$2,244 | Increase to properly align the budget based on anticipated usage of motor/fuel and repair/maintenance expenses. |
| Other Costs | - | |
| Debt Service | - | |
| Conversion / Summary | - | |
| Other Financing Uses | \$90 | Increase to properly align the budget to account for costs associated with GMA lease payments. |
| TOTAL OTHER EXPENSES | \$2,334 | |
| TOTAL PERSONNEL AND OTHER EXPENSES | \$158,876 | |

| FUND | VARIANCE (24-23) | EXPLANATION |
|-----------------------|------------------|-------------|
| General Fund | \$158,876 | |
| TOTAL EXPENSES | \$158,876 | |

| AUTHORIZED POSITION COUNT | VARIANCE (24-23) | EXPLANATION |
|---------------------------|------------------|-------------|
| Full Time Equivalent | - | |



CITY AUDITOR'S OFFICE

Mission Statement

The City Auditor's Office promotes honesty, efficiency, effectiveness, and accountability in City government.

Core Functions

- Conducting performance audits to support legislative oversight and public accountability.
- Making recommendations to management that will foster improvements in effectiveness of results, efficiency of operations, risk management, compliance, and controls.
- Assisting the Audit Committee in its oversight of the City's annual financial audit and its coordination of internal and external audit activities, as required by the City Charter.

Summary of Operations

The office provides objective information and useful recommendations through audit reports and continuous audit procedures. Under direction of the City's Audit Committee, the City Auditor conducts audits to assess whether City activities and programs comply with applicable laws and regulations, achieve intended outcomes and benefits, use resources economically and efficiently, and operate with adequate systems of internal control.

Audit topics are selected through risk assessment, City Council requests, and management requests. Topics may also include analyses of concerns targeted by proposed legislation and policies. Audit recommendations address safeguarding assets, streamlining processes, managing revenue, managing contracts, monitoring and reporting functions, and complying with internal and external policies and regulations.

Auditors work with management of the audited area to discuss and refine the scope of an audit. Audit teams conduct fieldwork, which generally involves interviews, identifying best practices, document review, site visits, and data analysis. The teams discuss preliminary findings with

management to confirm understanding and to develop workable recommendations. Audits result in a public report with findings and recommendations. Management's response is included in the report, and auditors follow up on the implementation status of recommendations after report release.

Continuous auditing leverages technology to test controls and to identify potential red flags in transactions as, or soon after, they occur. For our continuous audit program, we have three goals: to clean up permissions in Oracle ATLCLOUD; to detect and review red flags promptly; and to provide input to audit planning, both for the annual audit plan and individual audit engagements. To this end, we support and monitor departmental investigators in monthly reviews of segregation of duties, sensitive access, and transactional monitoring reports.

Risk assessment allows us to effectively prepare an audit plan. We need to identify which activities are the most important and detect areas that pose potential risk to the city. To provide the most benefit, our audits need to be targeted and relevant. We conduct risk assessments both to compare departments and offices based on their potential risk and to better serve the city with our audits.

The Audit Committee comprises audit, finance, and management professionals appointed by the City Council, the Council President, and the Mayor. The Committee appoints and supervises the City Auditor, approves the annual audit plan and completed audit reports, oversees the City's annual financial audit, and undertakes other activities as resources allow and as consistent with its authority under the City Charter. This structure ensures organizational independence because the office is organizationally outside the reporting line of those responsible for areas subject to audit. The Committee holds public meetings every other month to conduct its business.

The City Auditor's Office staff has skills, education, and experience in business and public administration, public policy analysis, research methods, management, accounting, social sciences, law, and information technology. Staff members hold professional certifications in internal auditing, government auditing, information systems auditing, and fraud examination. The office procures professional services as necessary to perform audits that require specialized expertise.

FY2023 Accomplishments

- **Audit Reports**
 - Cash Handling
 - Beltline Special Services District
 - Employee Benefits
 - Atlanta Fire Rescue Department Financial Transaction Review
 - Municipal Market
 - Solid Waste Services
 - Business License Administration
 - Grants Management
 - In Rem Process
 - Management of the Plane Train Contract
 - Controls over Aviation Capital Projects
 - Management of Landscape Contracts
- We continued to work with departments to train business owners how to submit progress reports in Missionmark and upload documents to support audit implementation status updates as required by city charter. Through the third quarter of fiscal year 2023, we closed approximately one-quarter of the recommendations open, with 95% of those recommendations implemented. The system includes a publicly available interactive dashboard to report the status of audit recommendations.
- **Continuous Audit**

Building on our FY2022 implementation of a continuous audit program to monitor 49 segregation of duties conflict pairs, access to 13 sensitive business activities, and 25 financial and HR transactions for risks and red flags, we worked with departmental investigators to clean up existing access in Oracle ATLCLOUD and to fine-tune the controls to reduce false positives. We drafted policies and procedures to govern use and updates of the continuous audit program. During the cleanup process, we identified several

instances of inappropriate access granted citywide and worked with departments to remediate those issues. We have also been monitoring for individuals who are both employees of the city and registered as suppliers to the city and referring recommendations to the Department of Procurement and the Ethics Office as appropriate.

- **Risk Assessment**

After researching risk assessment models, we developed a new "audit universe" of auditable departments and offices, contracts, vendors, and systems. In preparation for the FY2024 risk assessment, we developed a library of citywide risks and are currently seeking feedback from the executive branch and the audit committee to score these risks on likelihood and impact and apply them to an updated audit universe.

Audit Quality

- The City Charter requires that we follow *Government Auditing Standards* to ensure the quality of our work and to ensure that we conduct our work and report results objectively.

FY2024 Proposed Program Highlights

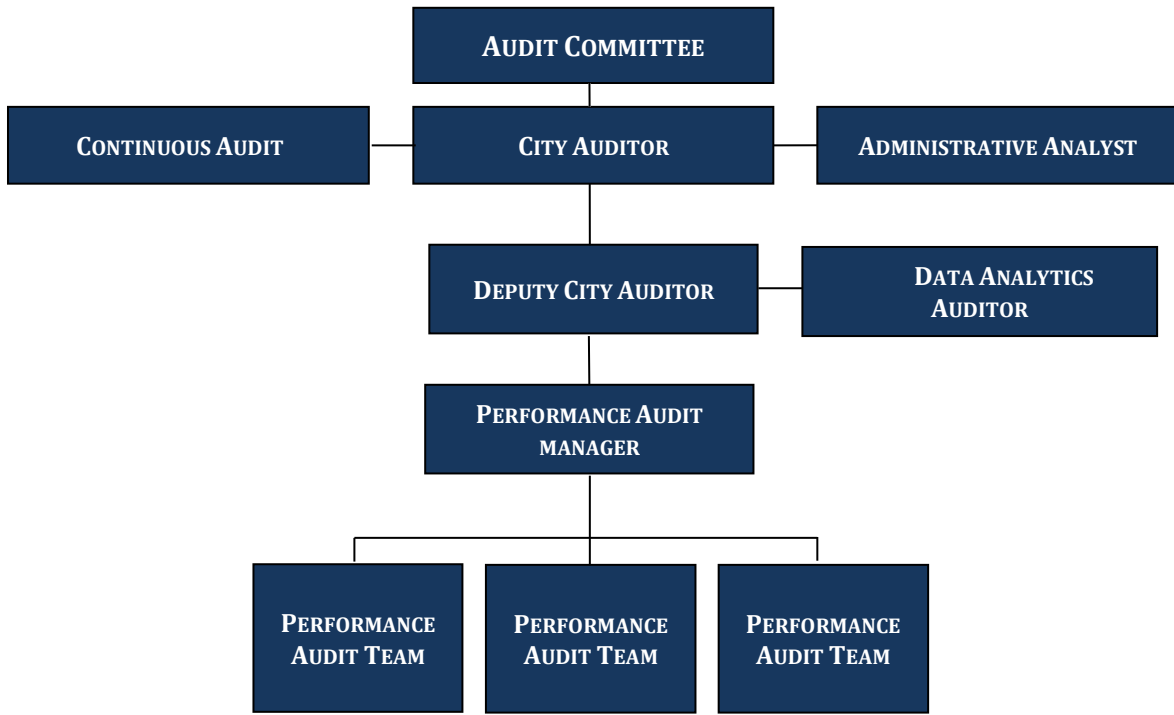
- Upcoming audits include:
 - Moving Atlanta Forward
 - Oracle Time and Labor Configuration
 - Cybersecurity
 - Water and Sewer Billing and Collections
 - City Council Expenditures
 - Municipal Court
 - Procurement Cycle Times

After implementing new software and reorganizing the office in the past two years, our focus in FY2024 will be to ensure that our written procedures align with the changes we have made, develop staff, and develop monitoring tools.

We plan to further develop our risk assessment model to include more input from management and provide for better public reporting on risk assessment results. We also plan to pilot a department-level risk assessment to identify risk-based audit opportunities.

ORGANIZATIONAL CHART

AUDITOR'S OFFICE



PERFORMANCE METRICS

AUDITOR'S OFFICE

| PERFORMANCE MEASURE | FY2021 ACTUAL | FY2022 ACTUAL | FY2023 TARGET | FY2024 TARGET |
|--|------------------|------------------|------------------|------------------|
| <i>Effective & Ethical Government</i> | | | | |
| Number of audit reports released | 10 | 10 | 12 | 12 |
| Average staff hours per audit | 1,851 | 1,379 | 1,600 | 1,400 |
| Recommendation agreement rate | 90% | 94% | 95% | 95% |
| Recommendations closed | 0 | 110 | 100 | 120 |
| Percent of closed recommendations implemented | NA | 85% | NA | NA |
| Percent of professional staff with advanced degrees or certification | 76% | 74% | 87% | 83% |





FY24 OPERATING BUDGET HIGHLIGHTS

Department Of Audit

| FY21 ACTUAL EXPENDITURE | FY22 ACTUAL EXPENDITURE | FY23 ADOPTED | EXPENDITURES AND APPROPRIATIONS | FY24 BUDGET | VARIANCE FY24-FY23 |
|----------------------------|----------------------------|--------------------|---|--------------------|-----------------------|
| \$1,538,999 | \$1,316,107 | \$1,577,670 | Salaries, Regular | \$1,571,222 | (\$6,448) |
| \$0 | \$50,505 | - | Salaries, Perm Part-Time | - | - |
| - | - | \$0 | Salaries, Sworn | - | \$0 |
| \$22,292 | \$0 | \$8,000 | Salaries, Extra Help | \$8,000 | \$0 |
| - | - | - | Salaries, Extra Help-Sworn | - | - |
| - | - | - | Overtime | - | - |
| - | - | - | Pen Cont Fire Pen Fd | - | - |
| - | - | - | Pen Cont Police Pen Fd | - | - |
| \$63,889 | \$68,730 | \$69,720 | Pen Cont Gen Emp Pen Fd | \$62,860 | (\$6,860) |
| \$78,420 | \$67,015 | \$56,244 | Defined Contribution | \$64,135 | \$7,891 |
| - | - | - | Workers' Compensation | - | - |
| \$199,107 | \$198,520 | \$408,026 | Other Personnel Costs | \$311,158 | (\$96,868) |
| \$1,902,705 | \$1,700,876 | \$2,119,660 | TOTAL PERSONNEL | \$2,017,375 | (\$102,285) |
| OTHER EXPENSES | | | | | |
| \$1,791,829 | \$1,463,247 | \$1,598,537 | Purchased / Contracted Services | \$1,645,764 | \$47,227 |
| \$27,612 | \$48,246 | \$39,550 | Supplies | \$36,550 | (\$3,000) |
| - | - | - | Capital Outlays | - | - |
| - | - | - | Interfund / Interdepartmental Charges | - | - |
| \$4,983 | \$4,343 | \$6,000 | Other Costs | \$7,500 | \$1,500 |
| - | - | - | Debt Service | - | - |
| - | - | - | Conversion / Summary | - | - |
| - | - | - | Other Financing Uses | - | - |
| \$1,824,425 | \$1,515,836 | \$1,644,087 | TOTAL OTHER EXPENSES | \$1,689,814 | \$45,727 |
| \$3,727,130 | \$3,216,712 | \$3,763,747 | TOTAL PERSONNEL AND OTHER EXPENSES | \$3,707,189 | (\$56,558) |

| FY21 ACTUAL EXPENDITURE | FY22 ACTUAL EXPENDITURE | FY23 ADOPTED | FUND | FY24 BUDGET | VARIANCE FY24-FY23 |
|----------------------------|----------------------------|--------------------|---------------------------------|--------------------|-----------------------|
| \$1,923,585 | \$1,702,800 | \$2,035,437 | General Fund | \$1,954,934 | (\$80,503) |
| \$901,152 | \$755,102 | \$864,155 | Airport Revenue Fund | \$876,127 | \$11,972 |
| \$902,393 | \$758,810 | \$864,155 | Water & Wastewater Revenue Fund | \$876,128 | \$11,973 |
| \$3,727,130 | \$3,216,712 | \$3,763,747 | TOTAL EXPENSES | \$3,707,189 | (\$56,558) |

| FY21 | FY22 | FY23 | AUTHORIZED POSITION COUNT | FY24 | VARIANCE FY24-FY23 |
|-------|------|-------|---------------------------|-------|-----------------------|
| 17.29 | - | 18.00 | Full Time Equivalent | 19.00 | 1.00 |



FY24 OPERATING BUDGET HIGHLIGHTS
Department Of Audit
General Fund

| FY21 ACTUAL EXPENDITURES | FY22 ACTUAL EXPENDITURES | FY23 ADOPTED | FY23 EXPENDITURES AND APPROPRIATIONS | FY24 BUDGET | VARIANCE FY24-FY23 |
|-----------------------------|-----------------------------|--------------------|---|--------------------|-----------------------|
| | | | <i>PERSONNEL</i> | | |
| \$1,043,943 | \$894,019 | \$1,072,800 | Salaries, Regular | \$1,085,590 | \$12,790 |
| - | \$34,344 | - | Salaries, Perm Part-Time | - | - |
| - | - | - | Salaries, Sworn | - | - |
| \$13,385 | - | \$5,440 | Salaries, Extra Help | \$5,440 | - |
| - | - | - | Salaries, Extra Help-Sworn | - | - |
| - | - | - | Overtime | - | - |
| - | - | - | Pen Cont Fire Pen Fd | - | - |
| - | - | - | Pen Cont Police Pen Fd | - | - |
| \$44,510 | \$48,203 | \$48,000 | Pen Cont Gen Emp Pen Fd | \$43,444 | (\$4,556) |
| \$52,984 | \$45,571 | \$38,532 | Defined Contribution | \$47,791 | \$9,259 |
| - | - | - | Workers' Compensation | - | - |
| \$134,860 | \$134,991 | \$282,736 | Other Personnel Costs | \$184,740 | (\$97,996) |
| \$1,289,682 | \$1,157,129 | \$1,447,508 | TOTAL PERSONNEL | \$1,367,005 | (\$80,503) |
| | | | <i>OTHER EXPENSES</i> | | |
| \$612,370 | \$509,979 | \$557,595 | Purchased / Contracted Services | \$558,615 | \$1,020 |
| \$18,923 | \$33,490 | \$26,974 | Supplies | \$24,934 | (\$2,040) |
| - | - | - | Capital Outlays | - | - |
| - | - | - | Interfund / Interdepartmental Charges | - | - |
| \$2,611 | \$2,202 | \$3,360 | Other Costs | \$4,380 | \$1,020 |
| - | - | - | Debt Service | - | - |
| - | - | - | Conversion / Summary | - | - |
| - | - | - | Other Financing Uses | - | - |
| \$633,903 | \$545,671 | \$587,929 | TOTAL OTHER EXPENSES | \$587,929 | - |
| \$1,923,585 | \$1,702,800 | \$2,035,437 | TOTAL PERSONNEL AND OTHER EXPENSES | \$1,954,934 | (\$80,503) |

| FY21 ACTUAL EXPENDITURES | FY22 ACTUAL EXPENDITURES | FY23 ADOPTED | FY23 FUND | FY24 BUDGET | VARIANCE FY24-FY23 |
|-----------------------------|-----------------------------|--------------------|-----------------------|--------------------|-----------------------|
| \$1,923,585 | \$1,702,800 | \$2,035,437 | General Fund | \$1,954,934 | (\$80,503) |
| \$1,923,585 | \$1,702,800 | \$2,035,437 | TOTAL EXPENSES | \$1,954,934 | (\$80,503) |

| FY21 | FY22 | FY23 | AUTHORIZED POSITION COUNT | FY24 | VARIANCE FY24-FY23 |
|-------|------|-------|---------------------------|-------|-----------------------|
| 10.45 | - | 12.24 | Full Time Equivalent | 12.92 | 0.68 |



FY24 OPERATING BUDGET HIGHLIGHTS

Department Of Audit General Fund

| EXPENDITURES AND APPROPRIATIONS | VARIANCE (24-23) | EXPLANATION |
|---|-------------------|--|
| <i>PERSONNEL</i> | | |
| Salaries, Regular | \$12,790 | Increase based on actual/projected staffing levels. This line also includes a 2.5% Cost of Living Adjustment (COLA) as per Mayoral Priority for A City of Opportunity for All. |
| Salaries, Perm Part-Time | - | |
| Salaries, Sworn | - | |
| Salaries, Extra Help | - | |
| Salaries, Extra Help-Sworn | - | |
| Overtime | - | |
| Pen Cont Fire Pen Fd | - | |
| Pen Cont Police Pen Fd | - | |
| Pen Cont Gen Emp Pen Fd | (\$4,556) | Decrease based on preliminary estimated pension costs. |
| Defined Contribution | \$9,259 | Increase based on preliminary estimated pension costs. |
| Workers' Compensation | - | |
| Other Personnel Costs | (\$97,996) | Decrease to properly align the budget based on preliminary estimated healthcare costs. This line also includes Group Life and Medicare contributions. |
| TOTAL PERSONNEL | (\$80,503) | |
| <i>OTHER EXPENSES</i> | | |
| Purchased / Contracted Services | \$1,020 | Increase to properly align contractual and operational expenses based on anticipated contractual obligations. |
| Supplies | (\$2,040) | Decrease based on cost associated with Consumable/Non-consumable supplies. |
| Capital Outlays | - | |
| Interfund / Interdepartmental Charges | - | |
| Other Costs | \$1,020 | Increase to properly align the budget based on anticipated expenses for other costs. This line includes payments to Audit Committee members. |
| Debt Service | - | |
| Conversion / Summary | - | |
| Other Financing Uses | - | |
| TOTAL OTHER EXPENSES | - | |
| TOTAL PERSONNEL AND OTHER EXPENSES | (\$80,503) | |

| FUND | VARIANCE (24-23) | EXPLANATION |
|-----------------------|-------------------|-------------|
| General Fund | (\$80,503) | |
| TOTAL EXPENSES | (\$80,503) | |

| AUTHORIZED POSITION COUNT | VARIANCE (24-23) | EXPLANATION |
|---------------------------|------------------|---|
| Full Time Equivalent | 0.68 | Increase based on actual staffing levels. |



FY24 OPERATING BUDGET HIGHLIGHTS

Department Of Audit Airport Revenue Fund

| FY21 ACTUAL EXPENDITURES | FY22 ACTUAL EXPENDITURES | FY23 ADOPTED | EXPENDITURES AND APPROPRIATIONS | FY24 BUDGET | VARIANCE FY24-FY23 |
|-----------------------------|-----------------------------|------------------|---|------------------|-----------------------|
| | | | <i>PERSONNEL</i> | | |
| \$247,333 | \$211,044 | \$252,435 | Salaries, Regular | \$242,816 | (\$9,619) |
| - | \$8,080 | - | Salaries, Perm Part-Time | - | - |
| - | - | - | Salaries, Sworn | - | - |
| \$4,454 | - | \$1,280 | Salaries, Extra Help | \$1,280 | - |
| - | - | - | Salaries, Extra Help-Sworn | - | - |
| - | - | - | Overtime | - | - |
| - | - | - | Pen Cont Fire Pen Fd | - | - |
| - | - | - | Pen Cont Police Pen Fd | - | - |
| \$9,010 | \$9,297 | \$10,860 | Pen Cont Gen Emp Pen Fd | \$9,708 | (\$1,152) |
| \$12,608 | \$10,722 | \$8,856 | Defined Contribution | \$8,172 | (\$684) |
| - | - | - | Workers' Compensation | - | - |
| \$32,110 | \$31,764 | \$62,645 | Other Personnel Costs | \$63,209 | \$564 |
| \$305,515 | \$270,907 | \$336,076 | TOTAL PERSONNEL | \$325,185 | (\$10,891) |
| | | | <i>OTHER EXPENSES</i> | | |
| \$590,121 | \$475,748 | \$520,471 | Purchased / Contracted Services | \$543,574 | \$23,103 |
| \$4,345 | \$7,377 | \$6,288 | Supplies | \$5,808 | (\$480) |
| - | - | - | Capital Outlays | - | - |
| - | - | - | Interfund / Interdepartmental Charges | - | - |
| \$1,171 | \$1,071 | \$1,320 | Other Costs | \$1,560 | \$240 |
| - | - | - | Debt Service | - | - |
| - | - | - | Conversion / Summary | - | - |
| - | - | - | Other Financing Uses | - | - |
| \$595,637 | \$484,195 | \$528,079 | TOTAL OTHER EXPENSES | \$550,942 | \$22,863 |
| \$901,152 | \$755,102 | \$864,155 | TOTAL PERSONNEL AND OTHER EXPENSES | \$876,127 | \$11,972 |

| FY21 ACTUAL EXPENDITURES | FY22 ACTUAL EXPENDITURES | FY23 ADOPTED | FUND | FY24 BUDGET | VARIANCE FY24-FY23 |
|-----------------------------|-----------------------------|------------------|-----------------------|------------------|-----------------------|
| \$901,152 | \$755,102 | \$864,155 | Airport Revenue Fund | \$876,127 | \$11,972 |
| \$901,152 | \$755,102 | \$864,155 | TOTAL EXPENSES | \$876,127 | \$11,972 |

| FY21 | FY22 | FY23 | AUTHORIZED POSITION COUNT | FY24 | VARIANCE FY24-FY23 |
|------|------|------|---------------------------|------|-----------------------|
| 3.23 | - | 2.88 | Full Time Equivalent | 3.04 | 0.16 |



FY24 OPERATING BUDGET HIGHLIGHTS

Department Of Audit Airport Revenue Fund

| EXPENDITURES AND APPROPRIATIONS | VARIANCE (24-23) | EXPLANATION |
|---|-------------------|--|
| <i>PERSONNEL</i> | | |
| Salaries, Regular | (\$9,619) | Decrease based on actual/projected staffing levels. This line also includes a 2.5% Cost of Living Adjustment (COLA) as per Mayoral Priority for A City of Opportunity for All. |
| Salaries, Perm Part-Time | - | |
| Salaries, Sworn | - | |
| Salaries, Extra Help | - | |
| Salaries, Extra Help-Sworn | - | |
| Overtime | - | |
| Pen Cont Fire Pen Fd | - | |
| Pen Cont Police Pen Fd | - | |
| Pen Cont Gen Emp Pen Fd | (\$1,152) | Decrease based on preliminary estimated pension costs. |
| Defined Contribution | (\$684) | Decrease based on preliminary estimated pension costs. |
| Workers' Compensation | - | |
| Other Personnel Costs | \$564 | Increase to properly align the budget based on preliminary estimated healthcare costs. This line includes Group Life and Medicare Contributions. |
| TOTAL PERSONNEL | (\$10,891) | |
| <i>OTHER EXPENSES</i> | | |
| Purchased / Contracted Services | \$23,103 | Increase to properly align contractual and operational expenses based on anticipated contractual obligations. |
| Supplies | (\$480) | Decrease based on cost associated with Consumable/Non-consumable supplies. |
| Capital Outlays | - | |
| Interfund / Interdepartmental Charges | - | |
| Other Costs | \$240 | Increase to properly align the budget based on anticipated expenses for other costs. This line includes payments to Audit Committee members. |
| Debt Service | - | |
| Conversion / Summary | - | |
| Other Financing Uses | - | |
| TOTAL OTHER EXPENSES | \$22,863 | |
| TOTAL PERSONNEL AND OTHER EXPENSES | \$11,972 | |

| FUND | VARIANCE (24-23) | EXPLANATION |
|-----------------------|------------------|-------------|
| Airport Revenue Fund | \$11,972 | |
| TOTAL EXPENSES | \$11,972 | |

| AUTHORIZED POSITION COUNT | VARIANCE (24-23) | EXPLANATION |
|---------------------------|------------------|--|
| Full Time Equivalent | 0.16 | Increase based on actual staffing level. |



FY24 OPERATING BUDGET HIGHLIGHTS
Department Of Audit
Water & Wastewater Revenue Fund

| FY21 ACTUAL EXPENDITURES | FY22 ACTUAL EXPENDITURES | FY23 ADOPTED | EXPENDITURES AND APPROPRIATIONS | FY24 BUDGET | VARIANCE FY24-FY23 |
|-----------------------------|-----------------------------|------------------|---|------------------|-----------------------|
| | | | <i>PERSONNEL</i> | | |
| \$247,722 | \$211,044 | \$252,435 | Salaries, Regular | \$242,816 | (\$9,619) |
| - | \$8,080 | - | Salaries, Perm Part-Time | - | - |
| - | - | - | Salaries, Sworn | - | - |
| \$4,454 | - | \$1,280 | Salaries, Extra Help | \$1,280 | - |
| - | - | - | Salaries, Extra Help-Sworn | - | - |
| - | - | - | Overtime | - | - |
| - | - | - | Pen Cont Fire Pen Fd | - | - |
| - | - | - | Pen Cont Police Pen Fd | - | - |
| \$10,369 | \$11,231 | \$10,860 | Pen Cont Gen Emp Pen Fd | \$9,708 | (\$1,152) |
| \$12,828 | \$10,722 | \$8,856 | Defined Contribution | \$8,172 | (\$684) |
| - | - | - | Workers' Compensation | - | - |
| \$32,136 | \$31,764 | \$62,645 | Other Personnel Costs | \$63,209 | \$564 |
| \$307,509 | \$272,841 | \$336,076 | TOTAL PERSONNEL | \$325,185 | (\$10,891) |
| | | | <i>OTHER EXPENSES</i> | | |
| \$589,338 | \$477,519 | \$520,471 | Purchased / Contracted Services | \$543,575 | \$23,104 |
| \$4,345 | \$7,379 | \$6,288 | Supplies | \$5,808 | (\$480) |
| - | - | - | Capital Outlays | - | - |
| - | - | - | Interfund / Interdepartmental Charges | - | - |
| \$1,201 | \$1,071 | \$1,320 | Other Costs | \$1,560 | \$240 |
| - | - | - | Debt Service | - | - |
| - | - | - | Conversion / Summary | - | - |
| - | - | - | Other Financing Uses | - | - |
| \$594,885 | \$485,969 | \$528,079 | TOTAL OTHER EXPENSES | \$550,943 | \$22,864 |
| \$902,393 | \$758,810 | \$864,155 | TOTAL PERSONNEL AND OTHER EXPENSES | \$876,128 | \$11,973 |

| FY21 ACTUAL EXPENDITURES | FY22 ACTUAL EXPENDITURES | FY23 ADOPTED | FUND | FY24 BUDGET | VARIANCE FY24-FY23 |
|-----------------------------|-----------------------------|------------------|---------------------------------|------------------|-----------------------|
| \$902,393 | \$758,810 | \$864,155 | Water & Wastewater Revenue Fund | \$876,128 | \$11,973 |
| \$902,393 | \$758,810 | \$864,155 | TOTAL EXPENSES | \$876,128 | \$11,973 |

| FY21 | FY22 | FY23 | AUTHORIZED POSITION COUNT | FY24 | VARIANCE FY24-FY23 |
|------|------|------|---------------------------|------|-----------------------|
| 3.61 | - | 2.88 | Full Time Equivalent | 3.04 | 0.16 |



FY24 OPERATING BUDGET HIGHLIGHTS

Department Of Audit

Water & Wastewater Revenue Fund

| EXPENDITURES AND APPROPRIATIONS | VARIANCE (24-23) | EXPLANATION |
|---|-------------------|--|
| PERSONNEL | | |
| Salaries, Regular | (\$9,619) | Decrease based on actual/projected staffing levels. This line also includes a 2.5% Cost of Living Adjustment (COLA) as per Mayoral Priority for A City of Opportunity for All. |
| Salaries, Perm Part-Time | - | |
| Salaries, Sworn | - | |
| Salaries, Extra Help | - | |
| Salaries, Extra Help-Sworn | - | |
| Overtime | - | |
| Pen Cont Fire Pen Fd | - | |
| Pen Cont Police Pen Fd | - | |
| Pen Cont Gen Emp Pen Fd | (\$1,152) | Decrease based on preliminary estimated pension costs. |
| Defined Contribution | (\$684) | Decrease based on preliminary estimated pension costs. |
| Workers' Compensation | - | |
| Other Personnel Costs | \$564 | Increase to properly align the budget based on preliminary estimated healthcare costs. This line also includes Group Life and Medicare Contributions. |
| TOTAL PERSONNEL | (\$10,891) | |
| OTHER EXPENSES | | |
| Purchased / Contracted Services | \$23,104 | Increase to properly align contractual and operational expenses based on anticipated contractual obligations. This line includes financial and contracted special audits. |
| Supplies | (\$480) | Decrease based on cost associated with Consumable/Non-consumable supplies. |
| Capital Outlays | - | |
| Interfund / Interdepartmental Charges | - | |
| Other Costs | \$240 | Increase to properly align the budget based on anticipated expenses for other costs. This line includes payments to Audit Committee members. |
| Debt Service | - | |
| Conversion / Summary | - | |
| Other Financing Uses | - | |
| TOTAL OTHER EXPENSES | \$22,864 | |
| TOTAL PERSONNEL AND OTHER EXPENSES | \$11,973 | |

| FUND | VARIANCE (24-23) | EXPLANATION |
|---------------------------------|------------------|-------------|
| Water & Wastewater Revenue Fund | \$11,973 | |
| TOTAL EXPENSES | \$11,973 | |

| AUTHORIZED POSITION COUNT | VARIANCE (24-23) | EXPLANATION |
|---------------------------|------------------|---|
| Full Time Equivalent | 0.16 | Increase based on actual staffing level |



PUBLIC DEFENDER

Mission Statement

The mission of the Office of the Public Defender is to provide a zealous and holistic legal defense to persons charged with offenses before the Atlanta Municipal Court. Legal representation includes effective defense strategies, and holistic attention to restorative measures that can reduce contacts with the criminal justice system and improve the quality of life for the client.

Vision Statement

Central to the mission of the department is the core belief in the constitutional guarantees of due process and equal protection under the law. Defending the client in court is paramount. Central to the vision is that traditional notions of public defense are redefined by the holistic practice model. Basic needs of the accused offender become part of the case, and outcomes include linkage to housing, health care, education, and employment. Consequently, the client's involvement with the criminal justice system is minimized, the quality of life for the client and the community where the client lives improves, and public safety in the community is elevated.

Summary of Operations

The Office of the Public Defender provides criminal defense services to indigent defendants who are accused of violating Atlanta city ordinances, and misdemeanor traffic laws. Public Defenders provide counsel at all phases of litigation, from point of arrest, through trial, and include appellate representation in the higher courts of Georgia. The office is also dedicated to therapeutic justice, addressing underlying reasons for unlawful conduct such as mental illness and substance dependency. Attorneys, client advocates, and social workers in the department seek treatment services for clients in need. Clients are linked to mental health facilities, drug rehabilitation centers, state, and federal assistance with basic needs such as housing, food, education, and employment. The office also partners with public and private sector service providers, and various training agencies and outreach centers;

investing in the future of Atlanta's youth and adults, working to restore stability to their lives.

FY2023 Accomplishments

- **Holistic Employment Program (H.E.P.)**
The Office of the Public Defender has continued its partnership with private employers and non-profit job readiness and career development training agencies to support clients seeking employment. Service support includes criminal record restriction applications, license and identification restoration, housing sustainability measures, and financial literacy through established curriculum, that can remove barriers to employment.
- **John D. and Catherine T. MacArthur Grant**
The MacArthur Foundation selected the department to become a participant of the Safety & Justice Challenge Network, an initiative that funds innovative programs that seeks to improve the criminal justice system. The grant funded technical assistance and the acquisition of a case management system. The department continues to be actively engaged in the Safety + Justice Network.
- **Municipal Court Public Defender Network**
Atlanta's Public Defender Office has been nationally recognized as a leader among municipal court defense systems. With the support of the National Legal Aid and Defender Association, this department has coordinated municipal defender organizations from across the country to collaborate and work toward enhancing access to counsel in municipal court systems and collaborating about best practices throughout the nation.

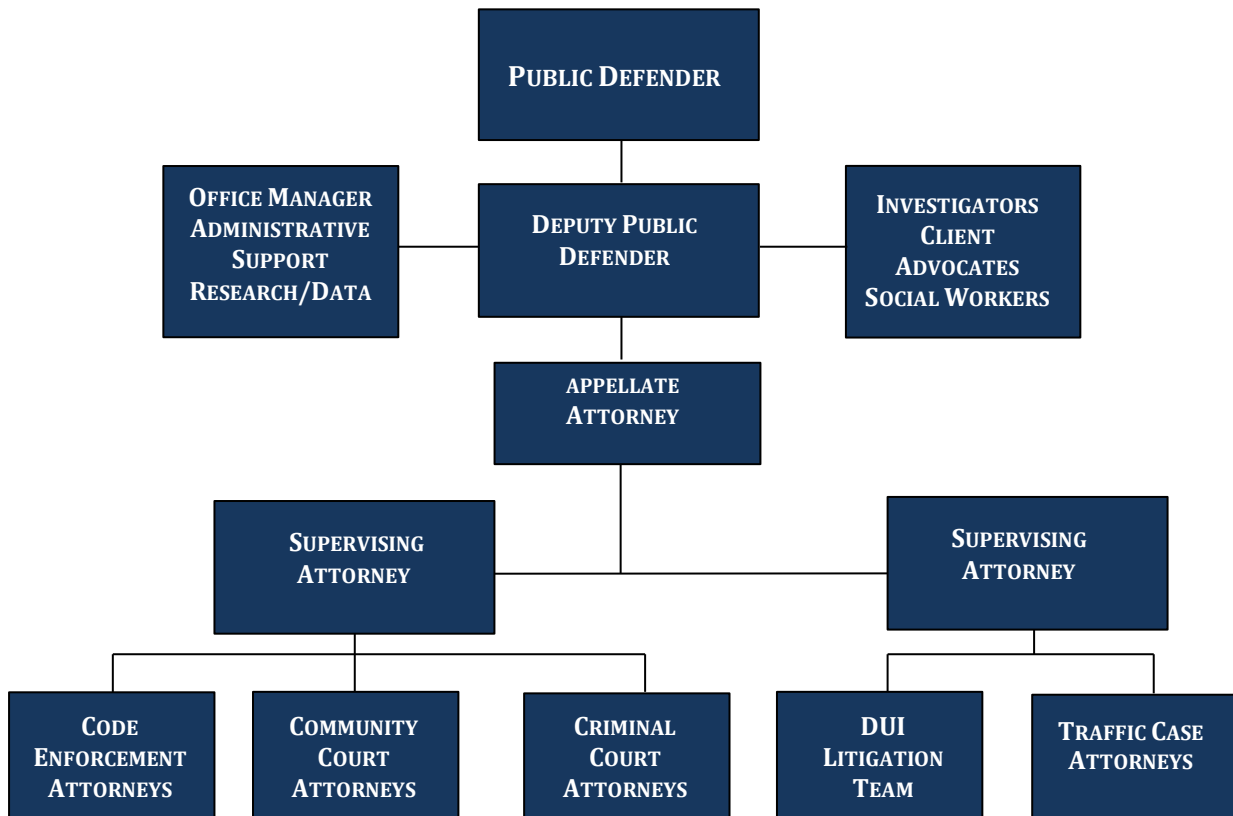
- **Driver’s License Restoration Program**
Reinstating the privilege to drive in Georgia can be a difficult matter to navigate. Identifying the reasons why a license may have been suspended and understanding what must be accomplished to become eligible for license restoration can be confusing, and present barriers to lawful driving. The department has continued its assistance program that provides guidance and technical assistance in restoring the privilege to drive.
- **Public Service Career Development**
The Office of the Public Defender has a robust externship program designed to cultivate interest in public service careers. Students from local and out of state law schools, social work schools, and criminal justice schools, compete for volunteer and school credit opportunities to work with the office, learning about public defense and social justice.
- **Homeless Connections**
The department has continued its partnership with the Continuum of Care/Partners for Home in FY23. The Public Defender identifies everyone in jail who is homeless daily and links them to housing and social services.
- **Immigration Defense Unit**
In partnership with the Mayor’s Office of Immigrant Affairs and the Vera Institute of Justice SAFE Cities Network, the Office of the Public Defender has continued to support its nationally recognized Immigration Defense Unit within the office, where immigration attorneys provide access to counsel to immigrants that are in Immigration removal proceedings, and in providing critical analysis to Atlanta Municipal Court client cases.
- **American Council of Chief Defenders**
Through the Chief Public Defender, the department is a member of a national community of public defense leaders endorsing a national voice for public defense; promoting best practices in leadership, management, and the administration of justice; and supporting the development and reform of the public defense system.
- **Defender Council**
The department’s Chief Public Defender was appointed to the Council in FY20 to advise the Board of Directors of the National Legal Aid and Defender Association regarding policy and programming related to the provision of defender legal services.

FY2024 Proposed Program Highlights

- **Policing Alternatives & Diversion Initiative (PAD)**
The department will continue to support the Atlanta/ Fulton County Initiative by providing legal assistance and outcome tracking to program participants, and leading legal clinics to directly engage PAD participants with service and/or referral needs.
- **SOAR**
Public Defender Social Workers will resume facilitating SOAR assistance to community-based clients. SSI/SSDI Outreach, Access, and Recovery (SOAR) is a program designed to increase access to SSI/SSDI for eligible adults and children who are experiencing or at risk of homelessness and have a serious mental illness, medical impairment, and/or a co-occurring substance use disorder.
- **Neighborhood Planning Unit Ambassador Program**
Public Defender Attorneys and Public Defender Client Advocates and Social Workers work in tandem to provide necessary services and referrals, to meet the needs of Mechanicsville, Grove Park, and Vine City NPUs.

ORGANIZATIONAL CHART

PUBLIC DEFENDER



PERFORMANCE METRICS

PUBLIC DEFENDER

| PERFORMANCE MEASURE | FY2021 ACTUAL | FY2022 ACTUAL | FY2023 TARGET | FY2024 TARGET |
|--|------------------|------------------|------------------|------------------|
| <i>One Safe City</i> | | | | |
| Total # of cases assigned to Public Defender | 3,300 | 5,065 | 6,000 | 9,000 |





FY24 OPERATING BUDGET HIGHLIGHTS

Department Of Public Defender

| FY21 ACTUAL EXPENDITURE | FY22 ACTUAL EXPENDITURE | FY23 ADOPTED | EXPENDITURES AND APPROPRIATIONS | FY24 BUDGET | VARIANCE FY24-FY23 |
|----------------------------|----------------------------|--------------------|---|--------------------|-----------------------|
| \$2,828,466 | \$2,927,746 | \$3,091,840 | Salaries, Regular | \$3,273,720 | \$181,880 |
| \$35,208 | \$38,571 | - | Salaries, Perm Part-Time | - | - |
| - | - | - | Salaries, Sworn | - | - |
| \$0 | \$26,400 | \$1,969 | Salaries, Extra Help | \$1,969 | \$0 |
| - | - | - | Salaries, Extra Help-Sworn | - | - |
| \$447 | \$965 | - | Overtime | - | - |
| - | - | - | Pen Cont Fire Pen Fd | - | - |
| - | - | - | Pen Cont Police Pen Fd | - | - |
| \$179,481 | \$221,524 | \$333,372 | Pen Cont Gen Emp Pen Fd | \$175,795 | (\$157,577) |
| \$147,606 | \$154,134 | \$134,388 | Defined Contribution | \$161,641 | \$27,253 |
| \$0 | \$0 | - | Workers' Compensation | - | - |
| \$453,709 | \$395,976 | \$471,792 | Other Personnel Costs | \$481,873 | \$10,081 |
| \$3,644,917 | \$3,765,317 | \$4,033,361 | TOTAL PERSONNEL | \$4,094,998 | \$61,637 |
| | | | OTHER EXPENSES | | |
| \$169,906 | \$153,875 | \$293,073 | Purchased / Contracted Services | \$293,073 | \$0 |
| \$64,363 | \$68,766 | \$149,124 | Supplies | \$149,124 | \$0 |
| \$1,746 | \$15,154 | \$50,004 | Capital Outlays | \$50,004 | \$0 |
| \$825 | \$6,203 | \$2,551 | Interfund / Interdepartmental Charges | \$2,799 | \$248 |
| \$1,000 | \$2,310 | - | Other Costs | - | - |
| - | - | - | Debt Service | - | - |
| - | - | - | Conversion / Summary | - | - |
| - | - | - | Other Financing Uses | - | - |
| \$237,839 | \$246,309 | \$494,752 | TOTAL OTHER EXPENSES | \$495,000 | \$248 |
| \$3,882,756 | \$4,011,626 | \$4,528,113 | TOTAL PERSONNEL AND OTHER EXPENSES | \$4,589,998 | \$61,885 |

| FY21 ACTUAL EXPENDITURE | FY22 ACTUAL EXPENDITURE | FY23 ADOPTED | FUND | FY24 BUDGET | VARIANCE FY24-FY23 |
|----------------------------|----------------------------|--------------------|-----------------------|--------------------|-----------------------|
| \$3,882,756 | \$4,011,626 | \$4,528,113 | General Fund | \$4,589,998 | \$61,885 |
| \$3,882,756 | \$4,011,626 | \$4,528,113 | TOTAL EXPENSES | \$4,589,998 | \$61,885 |

| FY21 | FY22 | FY23 | AUTHORIZED POSITION COUNT | FY24 | VARIANCE FY24-FY23 |
|-------|------|-------|---------------------------|-------|-----------------------|
| 45.00 | - | 46.00 | Full Time Equivalent | 46.00 | 0.00 |



FY24 OPERATING BUDGET HIGHLIGHTS
Department Of Public Defender
General Fund

| FY21 ACTUAL EXPENDITURES | FY22 ACTUAL EXPENDITURES | FY23 ADOPTED | FY23 EXPENDITURES AND APPROPRIATIONS | FY24 BUDGET | VARIANCE FY24-FY23 |
|-----------------------------|-----------------------------|--------------------|---|--------------------|-----------------------|
| | | | <i>PERSONNEL</i> | | |
| \$2,828,466 | \$2,927,746 | \$3,091,840 | Salaries, Regular | \$3,273,720 | \$181,880 |
| \$35,208 | \$38,571 | - | Salaries, Perm Part-Time | - | - |
| - | - | - | Salaries, Sworn | - | - |
| - | \$26,400 | \$1,969 | Salaries, Extra Help | \$1,969 | - |
| - | - | - | Salaries, Extra Help-Sworn | - | - |
| \$447 | \$965 | - | Overtime | - | - |
| - | - | - | Pen Cont Fire Pen Fd | - | - |
| - | - | - | Pen Cont Police Pen Fd | - | - |
| \$179,481 | \$221,524 | \$333,372 | Pen Cont Gen Emp Pen Fd | \$175,795 | (\$157,577) |
| \$147,606 | \$154,134 | \$134,388 | Defined Contribution | \$161,641 | \$27,253 |
| - | - | - | Workers' Compensation | - | - |
| \$453,709 | \$395,976 | \$471,792 | Other Personnel Costs | \$481,873 | \$10,081 |
| \$3,644,917 | \$3,765,317 | \$4,033,361 | TOTAL PERSONNEL | \$4,094,998 | \$61,637 |
| | | | <i>OTHER EXPENSES</i> | | |
| \$169,906 | \$153,875 | \$293,073 | Purchased / Contracted Services | \$293,073 | - |
| \$64,363 | \$68,766 | \$149,124 | Supplies | \$149,124 | - |
| \$1,746 | \$15,154 | \$50,004 | Capital Outlays | \$50,004 | - |
| \$825 | \$6,203 | \$2,551 | Interfund / Interdepartmental Charges | \$2,799 | \$248 |
| \$1,000 | \$2,310 | - | Other Costs | - | - |
| - | - | - | Debt Service | - | - |
| - | - | - | Conversion / Summary | - | - |
| - | - | - | Other Financing Uses | - | - |
| \$237,839 | \$246,309 | \$494,752 | TOTAL OTHER EXPENSES | \$495,000 | \$248 |
| \$3,882,756 | \$4,011,626 | \$4,528,113 | TOTAL PERSONNEL AND OTHER EXPENSES | \$4,589,998 | \$61,885 |

| FY21 ACTUAL EXPENDITURES | FY22 ACTUAL EXPENDITURES | FY23 ADOPTED | FY23 FUND | FY24 BUDGET | VARIANCE FY24-FY23 |
|-----------------------------|-----------------------------|--------------------|-----------------------|--------------------|-----------------------|
| \$3,882,756 | \$4,011,626 | \$4,528,113 | General Fund | \$4,589,998 | \$61,885 |
| \$3,882,756 | \$4,011,626 | \$4,528,113 | TOTAL EXPENSES | \$4,589,998 | \$61,885 |

| FY21 | FY22 | FY23 | AUTHORIZED POSITION COUNT | FY24 | VARIANCE FY24-FY23 |
|-------|------|-------|---------------------------|-------|-----------------------|
| 45.00 | - | 46.00 | Full Time Equivalent | 46.00 | - |



FY24 OPERATING BUDGET HIGHLIGHTS

Department Of Public Defender General Fund

| EXPENDITURES AND APPROPRIATIONS | VARIANCE (24-23) | EXPLANATION |
|---|------------------|--|
| <i>PERSONNEL</i> | | |
| Salaries, Regular | \$181,880 | Increase based on actual/projected staffing levels. This line also includes a 2.5% Cost of Living Adjustment (COLA) as per Mayoral Priority for A City of Opportunity for All. |
| Salaries, Perm Part-Time | - | |
| Salaries, Sworn | - | |
| Salaries, Extra Help | - | |
| Salaries, Extra Help-Sworn | - | |
| Overtime | - | |
| Pen Cont Fire Pen Fd | - | |
| Pen Cont Police Pen Fd | - | |
| Pen Cont Gen Emp Pen Fd | (\$157,577) | Decrease based on preliminary estimated pension costs. |
| Defined Contribution | \$27,253 | Increase based on preliminary estimated pension costs. |
| Workers' Compensation | - | |
| Other Personnel Costs | \$10,081 | Increase to properly align the budget based on preliminary estimated healthcare costs. This line includes Group Life and Medicare Contributions. |
| TOTAL PERSONNEL | \$61,637 | |
| <i>OTHER EXPENSES</i> | | |
| Purchased / Contracted Services | - | |
| Supplies | - | |
| Capital Outlays | - | |
| Interfund / Interdepartmental Charges | \$248 | Increase to properly align the budget based on anticipated usage of motor/fuel and repair/maintenance expenses. |
| Other Costs | - | |
| Debt Service | - | |
| Conversion / Summary | - | |
| Other Financing Uses | - | |
| TOTAL OTHER EXPENSES | \$248 | |
| TOTAL PERSONNEL AND OTHER EXPENSES | \$61,885 | |

| FUND | VARIANCE (24-23) | EXPLANATION |
|-----------------------|------------------|-------------|
| General Fund | \$61,885 | |
| TOTAL EXPENSES | \$61,885 | |

| AUTHORIZED POSITION COUNT | VARIANCE (24-23) | EXPLANATION |
|---------------------------|------------------|-------------|
| Full Time Equivalent | - | |



ENTERPRISE ASSET MANAGEMENT

Mission Statement

The mission of the Department of Enterprise Asset Management is to:

- Provide lifecycle management of physical assets to sustainably achieve their stated business objectives.
- Coordinate activities to realize maximum value from assets.
- Provide strategic oversight and efficient management of the City's real property holdings and leased facilities.
- Provide efficient property acquisitions.
- Provide the City with a Vertical Central Program Management Office.
- Provide safe, clean, well maintained, accessible, and sustainable facilities.

Vision Statement

To achieve the true value of assets using a systematic approach in delivering efficient and sustainable world-class facilities that provide an optimized experience for our constituents, employees, and guests.

Summary of Operations

The Department of Enterprise Asset Management is comprised of four major divisions. These divisions are **Administration, Real Estate, Capital Projects, and Facilities Operations**. All four divisions work together to maintain our infrastructure inventory, currently at 126 facilities comprising of 4.2 million sq. ft.

Divisions/Offices Descriptions

The **Administration Division** provides support, within the department, for budgeting, procurement, personnel, legislative, and marketing. The division supports the City of Atlanta's internal and external customers through events, parking, and utility tracking and payment. Tiffany Burden leads the Administration division.

The **Real Estate Division** maintains the City's inventory of owned and leased properties, excluding the Department of Aviation; acquires & disposes of real property; leases and manages City-owned property for revenue and/or department operations. Interim Director Mike Yeargin leads the Real Estate Division.

The **Capital Projects Division** provides in-house architecture, engineering, and construction services (A/E); manages contracting for A/E and construction services; performs and tracks Americans with Disabilities Act (ADA) improvements. Interim Director Maurice Jackson leads the Technical Services Division.

The **Facilities Operations Division** maintains direct responsibility for building envelope for many of the General Fund facilities; provides indirect maintenance assistance to Public Works, Parks/ Recreation, and Watershed facilities. Chonte Martin leads the Facilities Operations Division.

FY2023 Accomplishments

Administration

- Procured a new Parking Management Solution
- Revised the Facility Rental Agreement
- Updated all Standard Operating Procedures

Real Estate

- 90 Georgia Power utility easements for utility line installations or relocation to underground.

Capital Projects

Construction completion

- Multi-Facility HVAC Control Upgrades
- AFRD Fire Station #36 new construction to replace existing outdated station with new energy efficient facility
- EMS 37- New Emergency Medical Station on Campbellton Rd to serve the citizens of the area
- Children's Eternal Flame Memorial- Unique public art piece and seating at City Hall

- New Public Restroom building at William Walker Park
- Renovations and facility upgrades at Fire Stations #12, 14 & 19
- 185 Ted Turner Drive build out- full interior build out and relocation of City Departments to new facility
- Clear-out of 72 Marietta Street Warehouse
- Dunbar Neighborhood Center- full roof replacement to extend life of building.
- Automated building control system installation at multiple facilities
- Security upgrades at multiple facilities including City Hall
- 911 Emergency Call Center upgrades- upgrades to electrical power and operations, HVAC equipment and facility improvements
- Detention Center Roof Replacement- replaced roof to ensure building remains useable
- Swat building new construction
- Ammo storage building new construction
- Hall of Mayors renovation
- HR Restack 2nd & 3rd Floors City Hall
- HR Restack City Plaza
- DPW Command Center
- PSHQ lactation rooms 4th & 5th
- Law Department Expansion- 5th Floor City Hall
- ACRB Renovation City Hall
- Old Council Chambers Renovation
- City Council Communication Room Renovation
- AIM-CIO Office Renovation
- Ethics Expansion- 1st Floor City Hall Tower
- Mayor's Bathroom /Breakroom Renovation
- City Council Breakroom Renovation
- DPW Restack- City Hall 4th Floor
- Public Safety Annex Generator Replacement
- Department of Housing Renovation- 41st floor 2 Peachtree Street
- Municipal Court Judges' Suite Renovation
- Solicitor's Office Restack 4th Floor- 185 Ted Turner Drive
- ATL311 Restack - 185 Ted Turner Drive
- Public Safety Annex Roof Replacement
- OCA Renovation- 2nd Floor 160 Trinity Avenue

Facilities Operations

- Procure new life safety, backflow, UPS, generator contracts
- Installation of new monitoring and controlling system for mechanical equipment - Enterprise Building Integrator (EBI)
- Procure new Enterprise Asset Management System/Computerized Maintenance Management System (CMMS) Maximo for efficient work order and facility management

- Continuous industry training for maintenance technicians through BOMA and technical schools

City Hall

- Enhance Preventative Maintenance program

Municipal Court

- Complete HVAC upgrades

Public Safety Annex

- Replace generator
- Upgrade HVAC system for controlling heating and ventilation in the building

Life Safety

- Duress System Repair and Programming (City Hall)
- Fire Alarm System upgrades (All facilities)

FY2024 Proposed Program Highlights

Administration

- Complete Parking Management Assessment and design a new system.
- Hire critical positions

Real Estate

- 120+ pending parcel acquisitions for Intersection Improvements, Right of Way, Corridor intersection upgrades, Pedestrian Safety, Signalization improvement.
- 100+ Georgia Power utility easements for utility line installations or relocation to underground.
- \$.5Million projected proceeds from the disposition of nine Tier One category surplus residential sites.
- Proposed abandonments of public right-of-way:
 - Third Street Abandonment - \$72,000
 - Villa Court Abandonment - \$88,000
 - Stewart Ave Abandonment - \$95,000
 - Meldrum St Abandonment - \$360,000
 - Metropolitan Parkway Abandonment - \$510,000
 - Birmingham St and Unnamed R/W Abandonment - 229,398
 - Old Jonesboro Rd Abandonment - \$25,400
 - Schuyler Ave Abandonment - \$110,000
 - 1746 Westhaven Dr Abandonment - \$5,600
- Project to digitize all City owned original deeds back to the early 1800's underway to preserve history and have a searchable data base for research.

- New Lease – Municipal Market Company
- 143 Alabama Swap
- APS Property conveyances

Capital Projects

- Public Safety Infrastructure Bond- Initiation of Design Task Orders for multiple projects including Fire Stations 25,26, 30 and 31 and new Zone 4 Police Precinct and upgrades to multiple existing facilities and assets
- Initiation of Design Task Order for the new 911 Center at the PSC on Key Road
- Municipal Court Power grid – connect to network power
- AFRD Fire Station #22 new construction- will replace existing outdated station with new facility
- Cascade Springs Park- new ADA ramp to allow citizens access to park
- MLK Drive Memorial art installation
- Zone 2 Mini- Precinct build Out
- Building Inspector 's Suite Remediation
- Municipal Court 1st Floor Security Suite renovations
- Atlanta Detention Center- Diversion Center build out to divert people from jail to needed services
- 72 Marietta Street Administration system split- as part of the Centennial Yards build out the existing HVAC systems will be demolished along with the building
- APD Zone #1 roof replacement
- AFRD overhead door replacement program at multiple Fire Stations
- Public Safety Training Academy- Phase 1 Design & Construction oversight

Facilities Operations

- Procure new life safety, backflow, UPS, generator contracts
- Custodial Training

City Hall

- Enhance Preventative Maintenance program
- Sprinklers System repairs
- Fire Alarm System repairs

Municipal Court

- Complete HVAC upgrades
- Chiller's repairs
- Upgrade HVAC control system

Public Safety Annex

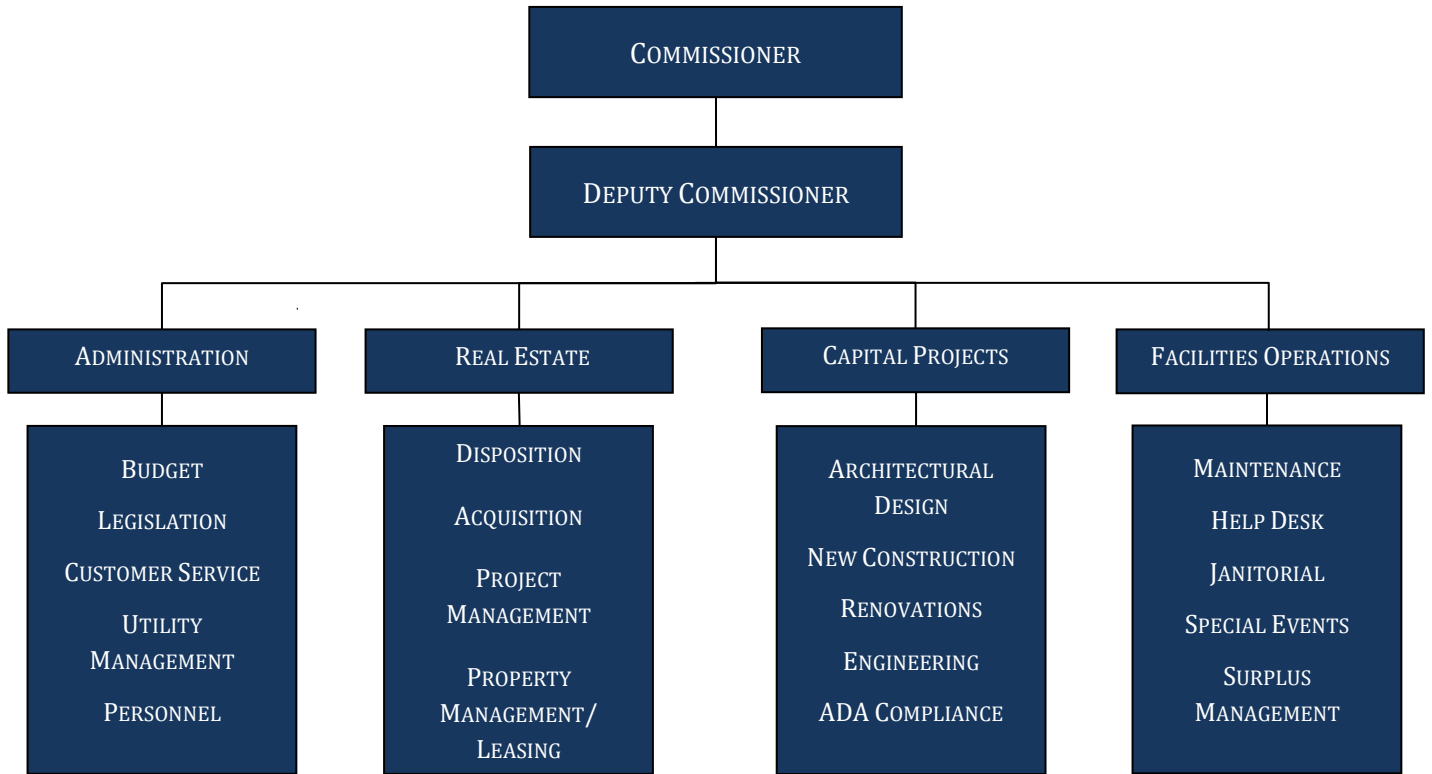
- Replace generator
- Upgrade HVAC system for controlling heating and ventilation in the building

Life Safety

- Duress System Repair and Programming (City Hall)
- Fire Alarm System upgrades (All facilities)

ORGANIZATIONAL CHART

ENTERPRISE ASSET MANAGEMENT



PERFORMANCE METRICS

ENTERPRISE ASSET MANAGEMENT

| PERFORMANCE MEASURE | FY2021 ACTUAL | FY2022 ACTUAL | FY2023 TARGET | FY2024 TARGET |
|--|------------------|------------------|------------------|------------------|
| <i>Effective & Ethical Government</i> | | | | |
| Lease savings | \$2,500,000 | \$1,000,000 | \$1,000,00 | |
| Fast Track team construction savings | \$500,000 | \$500,000 | \$500,00 | \$500,000 |
| In-house design savings | \$900,000 | \$900,000 | \$900,00 | \$800,000 |
| <i>A City Built for the Future</i> | | | | |
| Capital projects | 40 | 25 | 20 | 30 |
| Service request tickets | 10,000 | 10,000 | 10,000 | 10,000 |
| Inspections completed within SLA | 95% | 95% | 95% | 90% |
| Safety incidences | 0 | 0 | 0 | 0 |
| Security incidences | 0 | 0 | 0 | 0 |
| Drills | 2 | 1 | 2 | 2 |
| Acquisitions | 2 | 31 | 35 | 5 |
| Dispositions | 4 | 8 | 9 | 5 |



FY24 OPERATING BUDGET HIGHLIGHTS

Department Of Enterprise Asset Management

| FY21 ACTUAL EXPENDITURE | FY22 ACTUAL EXPENDITURE | FY23 ADOPTED | EXPENDITURES AND APPROPRIATIONS | FY24 BUDGET | VARIANCE FY24-FY23 |
|----------------------------|----------------------------|---------------------|---|---------------------|-----------------------|
| \$5,390,152 | \$5,413,531 | \$5,267,110 | Salaries, Regular | \$5,730,719 | \$463,609 |
| - | - | - | Salaries, Perm Part-Time | - | - |
| \$0 | \$0 | - | Salaries, Sworn | - | - |
| \$110,863 | \$48,874 | \$140,426 | Salaries, Extra Help | \$140,426 | \$0 |
| \$127 | \$0 | - | Salaries, Extra Help-Sworn | - | - |
| \$35,580 | \$41,193 | \$200,000 | Overtime | \$200,000 | \$0 |
| - | - | - | Pen Cont Fire Pen Fd | - | - |
| - | - | - | Pen Cont Police Pen Fd | - | - |
| \$669,908 | \$680,980 | \$950,358 | Pen Cont Gen Emp Pen Fd | \$663,562 | (\$286,796) |
| \$217,160 | \$219,742 | \$183,881 | Defined Contribution | \$230,444 | \$46,563 |
| \$107,189 | \$35,512 | \$70,445 | Workers' Compensation | \$70,445 | \$0 |
| \$1,613,876 | \$1,169,063 | \$1,247,748 | Other Personnel Costs | \$1,246,447 | (\$1,301) |
| \$8,144,855 | \$7,608,896 | \$8,059,968 | TOTAL PERSONNEL | \$8,282,043 | \$222,075 |
| OTHER EXPENSES | | | | | |
| \$4,908,098 | \$5,591,452 | \$3,163,683 | Purchased / Contracted Services | \$3,163,683 | \$0 |
| \$3,425,163 | \$3,655,661 | \$3,980,726 | Supplies | \$4,039,613 | \$58,887 |
| \$37,209 | \$30,805 | \$515,750 | Capital Outlays | \$515,750 | \$0 |
| \$66,901 | \$41,175 | \$56,880 | Interfund / Interdepartmental Charges | \$48,158 | (\$8,722) |
| \$3,645 | \$2,652 | \$10,000 | Other Costs | \$10,000 | \$0 |
| - | - | - | Debt Service | - | - |
| - | - | - | Conversion / Summary | - | - |
| \$437,043 | \$787,709 | \$120,034 | Other Financing Uses | \$308,590 | \$188,556 |
| \$8,878,059 | \$10,109,454 | \$7,847,073 | TOTAL OTHER EXPENSES | \$8,085,794 | \$238,721 |
| \$17,022,914 | \$17,718,350 | \$15,907,041 | TOTAL PERSONNEL AND OTHER EXPENSES | \$16,367,837 | \$460,796 |

| FY21 ACTUAL EXPENDITURE | FY22 ACTUAL EXPENDITURE | FY23 ADOPTED | FUND | FY24 BUDGET | VARIANCE FY24-FY23 |
|----------------------------|----------------------------|---------------------|-----------------------|---------------------|-----------------------|
| \$17,022,914 | \$17,718,350 | \$15,907,041 | General Fund | \$16,367,837 | \$460,796 |
| \$17,022,914 | \$17,718,350 | \$15,907,041 | TOTAL EXPENSES | \$16,367,837 | \$460,796 |

| FY21 | FY22 | FY23 | AUTHORIZED POSITION COUNT | FY24 | VARIANCE FY24-FY23 |
|--------|------|--------|---------------------------|--------|-----------------------|
| 131.00 | - | 117.00 | Full Time Equivalent | 101.00 | (16.00) |



FY24 OPERATING BUDGET HIGHLIGHTS
Department Of Enterprise Asset Management
General Fund

| FY21 ACTUAL EXPENDITURES | FY22 ACTUAL EXPENDITURES | FY23 ADOPTED | FY24 EXPENDITURES AND APPROPRIATIONS | FY24 BUDGET | VARIANCE FY24-FY23 |
|-----------------------------|-----------------------------|---------------------|---|---------------------|-----------------------|
| | | | <i>PERSONNEL</i> | | |
| \$5,390,152 | \$5,413,531 | \$5,267,110 | Salaries, Regular | \$5,730,719 | \$463,609 |
| - | - | - | Salaries, Perm Part-Time | - | - |
| - | - | - | Salaries, Sworn | - | - |
| \$110,863 | \$48,874 | \$140,426 | Salaries, Extra Help | \$140,426 | - |
| \$127 | - | - | Salaries, Extra Help-Sworn | - | - |
| \$35,580 | \$41,193 | \$200,000 | Overtime | \$200,000 | - |
| - | - | - | Pen Cont Fire Pen Fd | - | - |
| - | - | - | Pen Cont Police Pen Fd | - | - |
| \$669,908 | \$680,980 | \$950,358 | Pen Cont Gen Emp Pen Fd | \$663,562 | (\$286,796) |
| \$217,160 | \$219,742 | \$183,881 | Defined Contribution | \$230,444 | \$46,563 |
| \$107,189 | \$35,512 | \$70,445 | Workers' Compensation | \$70,445 | - |
| \$1,613,876 | \$1,169,063 | \$1,247,748 | Other Personnel Costs | \$1,246,447 | (\$1,301) |
| \$8,144,855 | \$7,608,896 | \$8,059,968 | TOTAL PERSONNEL | \$8,282,043 | \$222,075 |
| | | | <i>OTHER EXPENSES</i> | | |
| \$4,908,098 | \$5,591,452 | \$3,163,683 | Purchased / Contracted Services | \$3,163,683 | - |
| \$3,425,163 | \$3,655,661 | \$3,980,726 | Supplies | \$4,039,613 | \$58,887 |
| \$37,209 | \$30,805 | \$515,750 | Capital Outlays | \$515,750 | - |
| \$66,901 | \$41,175 | \$56,880 | Interfund / Interdepartmental Charges | \$48,158 | (\$8,722) |
| \$3,645 | \$2,652 | \$10,000 | Other Costs | \$10,000 | - |
| - | - | - | Debt Service | - | - |
| - | - | - | Conversion / Summary | - | - |
| \$437,043 | \$787,709 | \$120,034 | Other Financing Uses | \$308,590 | \$188,556 |
| \$8,878,059 | \$10,109,454 | \$7,847,073 | TOTAL OTHER EXPENSES | \$8,085,794 | \$238,721 |
| \$17,022,914 | \$17,718,350 | \$15,907,041 | TOTAL PERSONNEL AND OTHER EXPENSES | \$16,367,837 | \$460,796 |

| FY21 ACTUAL EXPENDITURES | FY22 ACTUAL EXPENDITURES | FY23 ADOPTED | FY24 FUND | FY24 BUDGET | VARIANCE FY24-FY23 |
|-----------------------------|-----------------------------|---------------------|-----------------------|---------------------|-----------------------|
| \$17,022,914 | \$17,718,350 | \$15,907,041 | General Fund | \$16,367,837 | \$460,796 |
| \$17,022,914 | \$17,718,350 | \$15,907,041 | TOTAL EXPENSES | \$16,367,837 | \$460,796 |

| FY21 | FY22 | FY23 | AUTHORIZED POSITION COUNT | FY24 | VARIANCE FY24-FY23 |
|--------|------|--------|---------------------------|--------|-----------------------|
| 131.00 | - | 117.00 | Full Time Equivalent | 101.00 | (16.00) |



FY24 OPERATING BUDGET HIGHLIGHTS

Department Of Enterprise Asset Management General Fund

| EXPENDITURES AND APPROPRIATIONS | VARIANCE (24-23) | EXPLANATION |
|---|------------------|--|
| <i>PERSONNEL</i> | | |
| Salaries, Regular | \$463,609 | Increase based on actual/projected staffing levels. This line also includes a 2.5% Cost of Living Adjustment (COLA) and additional funding to increase staffing capacity. |
| Salaries, Perm Part-Time | - | |
| Salaries, Sworn | - | |
| Salaries, Extra Help | - | |
| Salaries, Extra Help-Sworn | - | |
| Overtime | - | |
| Pen Cont Fire Pen Fd | - | |
| Pen Cont Police Pen Fd | - | |
| Pen Cont Gen Emp Pen Fd | (\$286,796) | Decrease based on preliminary estimated pension costs. |
| Defined Contribution | \$46,563 | Increase based on preliminary estimated pension costs. |
| Workers' Compensation | - | |
| Other Personnel Costs | (\$1,301) | Decrease to properly align the budget based on preliminary estimated healthcare costs. This line includes Group Life and Medicare Contributions. |
| TOTAL PERSONNEL | \$222,075 | |
| <i>OTHER EXPENSES</i> | | |
| Purchased / Contracted Services | - | |
| Supplies | \$58,887 | Increase to properly align the budget based on increase impacting utility cost (Electricity) as well as anticipated consumption rate. This line also includes cost associated with Consumable/Non-consumable supplies. |
| Capital Outlays | - | |
| Interfund / Interdepartmental Charges | (\$8,722) | Decrease to properly align the budget based on anticipated usage of motor/fuel and repair/maintenance expenses. |
| Other Costs | - | |
| Debt Service | - | |
| Conversion / Summary | - | |
| Other Financing Uses | \$188,556 | Increase to properly align the budget to account for costs associated with GMA lease payments. |
| TOTAL OTHER EXPENSES | \$238,721 | |
| TOTAL PERSONNEL AND OTHER EXPENSES | \$460,796 | |

| FUND | VARIANCE (24-23) | EXPLANATION |
|-----------------------|------------------|-------------|
| General Fund | \$460,796 | |
| TOTAL EXPENSES | \$460,796 | |

| AUTHORIZED POSITION COUNT | VARIANCE (24-23) | EXPLANATION |
|---------------------------|------------------|--|
| Full Time Equivalent | (16.00) | Decrease based on actual staffing level. |



CUSTOMER SERVICE

Mission Statement

The Department of Customer Service-ATL311's (DCS) mission is to provide the public with simple and convenient access to all City of Atlanta government services and information while offering quality service that emphasizes Accountability, Responsiveness, and Efficiency. We ARE a diverse workforce serving our vibrant business community, visitors, and constituency through a centralized point of contact.

Vision Statement

ATL311's vision is to be the world-class customer service center for the City of Atlanta that creates, supports, and sustains the community through easy access to all city services.

Core Values

- Accountable
- Responsive
- Efficient
- Knowledgeable
- Committed

Summary of Operations

ATL311 is the City of Atlanta's non-emergency customer service center that is responsible for providing Atlanta residents, visitors, and business owners with fast, easy access to information and services. We operate as an omnichannel contact center that is accessible by phone, web portal, mobile app, fax, email, and all social media platforms. ATL311 works closely with City of Atlanta departments to constantly improve the quality and efficiency of the services delivered. We provide direct call intake support to the following departments:

- Department of Watershed Management
- Department of Public Works
- Department of Finance-Revenue
- Atlanta Municipal Court
- Mayor's Office of Film and Entertainment
- Atlanta Police Department Non-Emergency
- Code Enforcement

- Department of Transportation
- Policing Alternatives and Diversion Initiative (PAD)

Objectives

- Be the City of Atlanta's "One Source for City Services".
- Deliver consistent and accurate information for all City services.
- Reduce call volume and resource requirements for non-emergency services by increasing self-service functionality.
- Provide end-to-end service request tracking to ensure timely and satisfactory resolution of customer's requests.

FY2023 Accomplishments

- Handled over 326,125 calls (includes PAD) with an overall SLA of 92% and 1.6% abandonment rate.
- Increased overall productivity and exceeded all key performance metrics through successful implementation of innovative initiatives.
- Surveyed and incorporated ATL311 employee feedback into change initiatives focused on increasing productivity, improving morale, and delivering exceptional customer service.
- ATL311 Social Media Team named a finalist in the 2023 Golden Post Awards for Best Social Media Customer Service by the Government Social Media Association.
- Attended 221 Community meetings and events.
- The Back Office team completed approximately 29,277 cases and the Escalations team received and completed 9,020 escalation cases.
- Since implementing a text survey for callers in August 2022, over 800 surveys were sent to date with a little over 180 responses. Of those responses, 83.15% selected "Very Likely" to contacting ATL311 in the future for assistance.
- APD E-911 dispatchers started transferring public indecency calls to the ATL311 Supportive Services Team for a PAD referral.

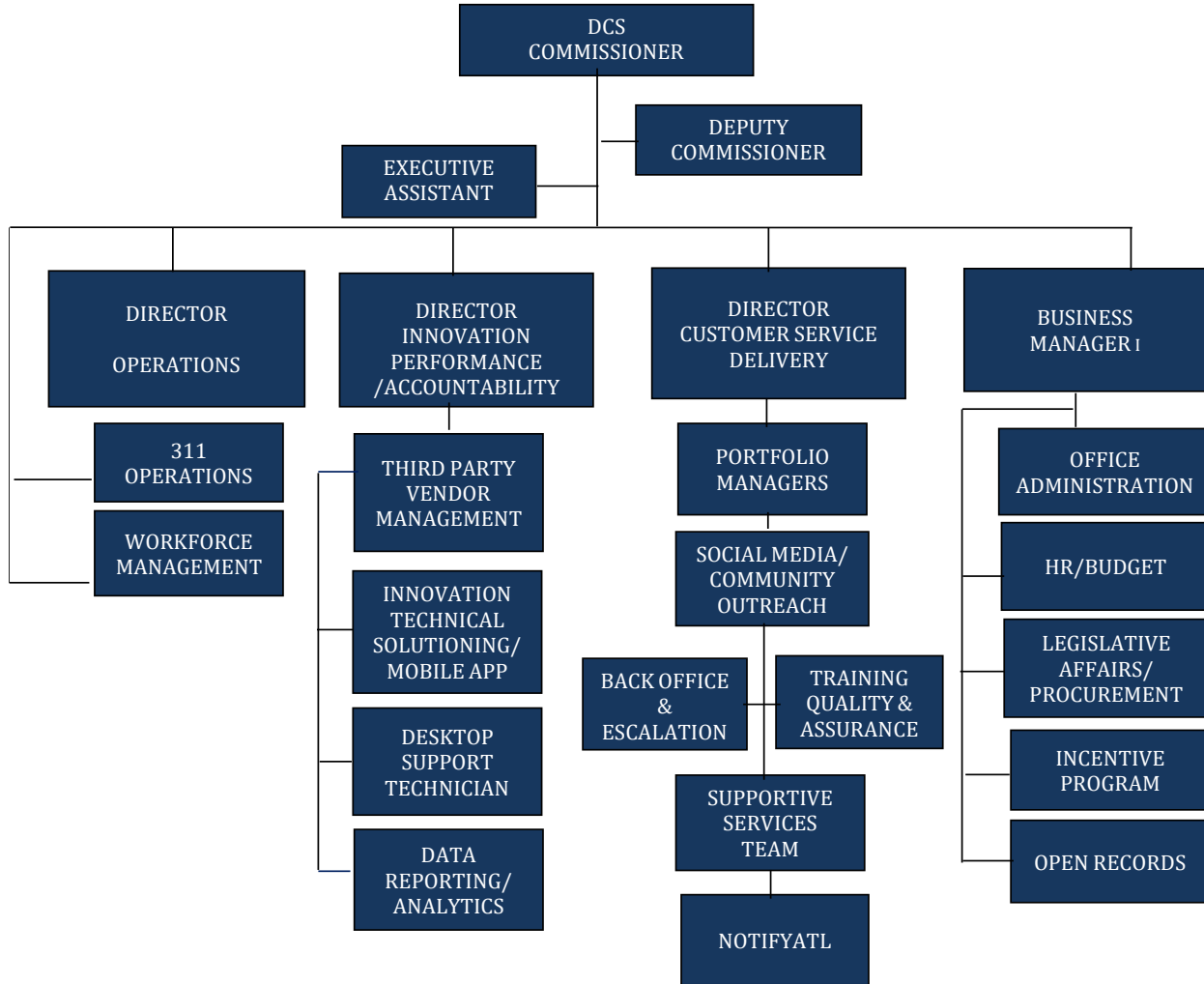
- PAD Referrals submitted since July 2022:
PAD (Policing Alternatives & Diversion Initiative) – 909
AVLF (Atlanta Volunteer Lawyers Foundation Standing with Survivors) – 15
PFH (Partners for Home)-374
Other Organizations- 1775
- Performed over 12 virtual employee engagements, to include, National Customer Service Week, ATL311 Anniversary, Monthly Incentives, Employee of the Year, etc.
- Turnover has decreased significantly, dropping 78% within the first year to less than 1%. This can be attributed to the adjustment of leadership and the selection process of hiring suitable candidates. In addition, a reduction in attrition has allowed DCS-ATL311 to retool its training resources to equip the tenured workforce to meet the goals and objectives of the department to better serve the constituents of the City of Atlanta.
- DHR partnered with DCS Executive leadership in change management initiatives right sizing the organization to determine appropriate staffing needs, headcount, and technical resources resulting in a reduction in attrition.
- Open Records filing has been streamlined to allow quicker results for incoming requests in similar locations. Several cases require research in similar areas as previous requests during the year. An organized filing system has been set up to allow for retrieval of previous results quickly and include those results in current requests, significantly reducing the time spent gathering information for the law department.
- Improved Monthly Complaint Report to a more user-friendly presentation for Managers and Departments.
- Mobile App Downloads: 27,174.
- Soofa: From July 2022- December 2022 there was 88.7K average foot traffic per hour.
- Social Media Survey: 85.40% of respondents were satisfied with the overall experience using ATL311 social media channel.
- Total Messages Received on social media: 7,222 and total Cases Created: 3,181.
- Invest in a new CRM that will advance data analytics and close the customer feedback loop of case submissions.
- Implement an Employee Recognition Program in combination with the Employee Incentive Program to incentivize and recognize employees for their performance and acknowledge their contributions to the Department's mission.

FY2024 Proposed Program Highlights

- Onboard more departments into the ATL311 customer service model.
- Continued enhancements on alternative self-service contact channels to equip residents for success.

ORGANIZATIONAL CHART

CUSTOMER SERVICE



PERFORMANCE METRICS

CUSTOMER SERVICE

| PERFORMANCE MEASURE | FY2021 ACTUAL | FY2022 ACTUAL | FY2023 TARGET | FY2024 TARGET |
|---|------------------|------------------|------------------|------------------|
| <i>Effective and Ethical Government</i> | | | | |
| Service Level (Phone, Web/Mobile, Social Media) | 80% | 80% | 80% | 80% |
| Abandonment Rate | 5% | 5% | 5% | 5% |





FY24 OPERATING BUDGET HIGHLIGHTS

Department Of Customer Service

| FY21 ACTUAL EXPENDITURE | FY22 ACTUAL EXPENDITURE | FY23 ADOPTED | FY23 EXPENDITURES AND APPROPRIATIONS | FY24 BUDGET | VARIANCE FY24-FY23 |
|----------------------------|----------------------------|--------------------|---|--------------------|-----------------------|
| \$4,403,772 | \$4,464,087 | \$4,812,822 | Salaries, Regular | \$5,431,062 | \$618,240 |
| \$69,953 | \$7,480 | - | Salaries, Perm Part-Time | - | - |
| - | - | - | Salaries, Sworn | - | - |
| \$300,696 | \$278,803 | \$45,444 | Salaries, Extra Help | \$45,444 | \$0 |
| - | - | - | Salaries, Extra Help-Sworn | - | - |
| \$37,482 | \$38,663 | \$20,077 | Overtime | \$20,077 | \$0 |
| - | \$192 | - | Pen Cont Fire Pen Fd | - | - |
| \$5,376 | (\$49,482) | - | Pen Cont Police Pen Fd | - | - |
| \$873,068 | \$994,369 | \$997,308 | Pen Cont Gen Emp Pen Fd | \$809,298 | (\$188,010) |
| \$169,802 | \$181,342 | \$161,352 | Defined Contribution | \$155,070 | (\$6,282) |
| \$0 | \$0 | - | Workers' Compensation | - | - |
| \$919,602 | \$885,898 | \$1,161,800 | Other Personnel Costs | \$1,162,503 | \$703 |
| \$6,779,750 | \$6,801,353 | \$7,198,803 | TOTAL PERSONNEL | \$7,623,454 | \$424,651 |
| | | | OTHER EXPENSES | | |
| (\$175,121) | \$284,684 | \$350,294 | Purchased / Contracted Services | \$320,298 | (\$29,996) |
| \$8,651 | \$46,420 | - | Supplies | \$19,992 | \$19,992 |
| - | - | - | Capital Outlays | \$9,996 | \$9,996 |
| - | - | - | Interfund / Interdepartmental Charges | - | - |
| \$2,462 | \$1,360 | - | Other Costs | - | - |
| - | - | - | Debt Service | - | - |
| - | - | - | Conversion / Summary | - | - |
| - | - | - | Other Financing Uses | - | - |
| (\$164,008) | \$332,465 | \$350,294 | TOTAL OTHER EXPENSES | \$350,286 | (\$8) |
| \$6,615,742 | \$7,133,818 | \$7,549,097 | TOTAL PERSONNEL AND OTHER EXPENSES | \$7,973,740 | \$424,643 |

| FY21 ACTUAL EXPENDITURE | FY22 ACTUAL EXPENDITURE | FY23 ADOPTED | FY23 FUND | FY24 BUDGET | VARIANCE FY24-FY23 |
|----------------------------|----------------------------|--------------------|-----------------------------------|--------------------|-----------------------|
| \$2,762,257 | \$3,012,444 | \$3,670,344 | General Fund | \$4,174,329 | \$503,985 |
| (\$81,129) | \$0 | \$0 | Airport Revenue Fund | - | \$0 |
| \$731,113 | \$1,055,916 | \$866,784 | Solid Waste Services Revenue Fund | \$851,730 | (\$15,054) |
| \$3,203,500 | \$3,065,458 | \$3,011,969 | Water & Wastewater Revenue Fund | \$2,947,681 | (\$64,288) |
| \$6,615,742 | \$7,133,818 | \$7,549,097 | TOTAL EXPENSES | \$7,973,740 | \$424,643 |

| FY21 | FY22 | FY23 | AUTHORIZED POSITION COUNT | FY24 | VARIANCE FY24-FY23 |
|--------|------|--------|---------------------------|--------|-----------------------|
| 114.00 | - | 130.00 | Full Time Equivalent | 131.00 | 1.00 |



FY24 OPERATING BUDGET HIGHLIGHTS
Department Of Customer Service
General Fund

| FY21 ACTUAL EXPENDITURES | FY22 ACTUAL EXPENDITURES | FY23 ADOPTED | FY23 EXPENDITURES AND APPROPRIATIONS | FY24 BUDGET | VARIANCE FY24-FY23 |
|-----------------------------|-----------------------------|-----------------|---|----------------|-----------------------|
| | | | <i>PERSONNEL</i> | | |
| \$1,735,224 | \$1,922,454 | \$2,325,108 | Salaries, Regular | \$2,931,086 | \$605,978 |
| \$31,479 | \$3,367 | - | Salaries, Perm Part-Time | - | - |
| - | - | - | Salaries, Sworn | - | - |
| \$61,617 | \$98,367 | \$45,444 | Salaries, Extra Help | \$45,444 | - |
| - | - | - | Salaries, Extra Help-Sworn | - | - |
| \$16,854 | \$15,891 | \$18,704 | Overtime | \$18,704 | - |
| - | \$193 | - | Pen Cont Fire Pen Fd | - | - |
| \$2,889 | \$147 | - | Pen Cont Police Pen Fd | - | - |
| \$353,520 | \$420,679 | \$452,424 | Pen Cont Gen Emp Pen Fd | \$343,290 | (\$109,134) |
| \$62,069 | \$74,590 | \$69,672 | Defined Contribution | \$78,222 | \$8,550 |
| - | - | - | Workers' Compensation | - | - |
| \$364,842 | \$371,083 | \$620,448 | Other Personnel Costs | \$619,039 | (\$1,409) |
| \$2,628,494 | \$2,906,770 | \$3,531,800 | TOTAL PERSONNEL | \$4,035,785 | \$503,985 |
| | | | <i>OTHER EXPENSES</i> | | |
| \$136,656 | \$94,878 | \$138,544 | Purchased / Contracted Services | \$128,548 | (\$9,996) |
| (\$3,943) | \$10,291 | - | Supplies | - | - |
| - | - | - | Capital Outlays | \$9,996 | \$9,996 |
| - | - | - | Interfund / Interdepartmental Charges | - | - |
| \$1,051 | \$505 | - | Other Costs | - | - |
| - | - | - | Debt Service | - | - |
| - | - | - | Conversion / Summary | - | - |
| - | - | - | Other Financing Uses | - | - |
| \$133,764 | \$105,674 | \$138,544 | TOTAL OTHER EXPENSES | \$138,544 | - |
| \$2,762,257 | \$3,012,444 | \$3,670,344 | TOTAL PERSONNEL AND OTHER EXPENSES | \$4,174,329 | \$503,985 |

| FY21 ACTUAL EXPENDITURES | FY22 ACTUAL EXPENDITURES | FY23 ADOPTED | FY23 FUND | FY24 BUDGET | VARIANCE FY24-FY23 |
|-----------------------------|-----------------------------|-----------------|-----------------------|----------------|-----------------------|
| \$2,762,257 | \$3,012,444 | \$3,670,344 | General Fund | \$4,174,329 | \$503,985 |
| \$2,762,257 | \$3,012,444 | \$3,670,344 | TOTAL EXPENSES | \$4,174,329 | \$503,985 |

| FY21 | FY22 | FY23 | AUTHORIZED POSITION COUNT | FY24 | VARIANCE FY24-FY23 |
|-------|------|-------|---------------------------|-------|-----------------------|
| 23.95 | - | 56.25 | Full Time Equivalent | 57.10 | 0.85 |



FY24 OPERATING BUDGET HIGHLIGHTS

Department Of Customer Service

General Fund

| EXPENDITURES AND APPROPRIATIONS | VARIANCE (24-23) | EXPLANATION |
|---|------------------|--|
| <i>PERSONNEL</i> | | |
| Salaries, Regular | \$605,978 | Increase based on actual/projected staffing levels. This line also includes a 2.5% Cost of Living Adjustment (COLA) as per Mayoral Priority for A City of Opportunity for All. |
| Salaries, Perm Part-Time | - | |
| Salaries, Sworn | - | |
| Salaries, Extra Help | - | |
| Salaries, Extra Help-Sworn | - | |
| Overtime | - | |
| Pen Cont Fire Pen Fd | - | |
| Pen Cont Police Pen Fd | - | |
| Pen Cont Gen Emp Pen Fd | (\$109,134) | Decrease based on preliminary estimated pension costs. |
| Defined Contribution | \$8,550 | Increase based on preliminary estimated pension costs. |
| Workers' Compensation | - | |
| Other Personnel Costs | (\$1,409) | Decrease to properly align the budget based on preliminary estimated healthcare costs. This line includes Group Life and Medicare Contributions. |
| TOTAL PERSONNEL | \$503,985 | |
| <i>OTHER EXPENSES</i> | | |
| Purchased / Contracted Services | (\$9,996) | Decrease to properly align contractual and operational expenses based on anticipated contractual obligations. |
| Supplies | - | |
| Capital Outlays | \$9,996 | Increase to properly align the budget based on anticipated capital-related expenses. This line also includes costs associated with equipment purchases. |
| Interfund / Interdepartmental Charges | - | |
| Other Costs | - | |
| Debt Service | - | |
| Conversion / Summary | - | |
| Other Financing Uses | - | |
| TOTAL OTHER EXPENSES | - | |
| TOTAL PERSONNEL AND OTHER EXPENSES | \$503,985 | |

| FUND | VARIANCE (24-23) | EXPLANATION |
|-----------------------|------------------|-------------|
| General Fund | \$503,985 | |
| TOTAL EXPENSES | \$503,985 | |

| AUTHORIZED POSITION COUNT | VARIANCE (24-23) | EXPLANATION |
|---------------------------|------------------|--|
| Full Time Equivalent | 0.85 | Increase based on actual staffing level. |



FY24 OPERATING BUDGET HIGHLIGHTS

Department Of Customer Service Solid Waste Services Revenue Fund

| FY21 ACTUAL EXPENDITURES | FY22 ACTUAL EXPENDITURES | FY23 ADOPTED | EXPENDITURES AND APPROPRIATIONS | FY24 BUDGET | VARIANCE FY24-FY23 |
|-----------------------------|-----------------------------|------------------|---|------------------|-----------------------|
| | | | <i>PERSONNEL</i> | | |
| \$569,345 | \$609,747 | \$541,606 | Salaries, Regular | \$544,052 | \$2,446 |
| \$10,493 | \$1,122 | - | Salaries, Perm Part-Time | - | - |
| - | - | - | Salaries, Sworn | - | - |
| \$20,807 | \$23,850 | - | Salaries, Extra Help | - | - |
| - | - | - | Salaries, Extra Help-Sworn | - | - |
| \$5,618 | \$7,708 | \$138 | Overtime | \$138 | - |
| - | - | - | Pen Cont Fire Pen Fd | - | - |
| - | - | - | Pen Cont Police Pen Fd | - | - |
| \$101,927 | \$140,023 | \$120,612 | Pen Cont Gen Emp Pen Fd | \$105,732 | (\$14,880) |
| \$21,956 | \$24,834 | \$19,644 | Defined Contribution | \$16,572 | (\$3,072) |
| - | - | - | Workers' Compensation | - | - |
| \$120,305 | \$127,648 | \$127,034 | Other Personnel Costs | \$127,490 | \$456 |
| \$850,451 | \$934,933 | \$809,034 | TOTAL PERSONNEL | \$793,984 | (\$15,050) |
| | | | <i>OTHER EXPENSES</i> | | |
| (\$135,389) | \$103,403 | \$57,750 | Purchased / Contracted Services | \$47,750 | (\$10,000) |
| \$15,506 | \$17,412 | - | Supplies | \$9,996 | \$9,996 |
| - | - | - | Capital Outlays | - | - |
| - | - | - | Interfund / Interdepartmental Charges | - | - |
| \$545 | \$168 | - | Other Costs | - | - |
| - | - | - | Debt Service | - | - |
| - | - | - | Conversion / Summary | - | - |
| - | - | - | Other Financing Uses | - | - |
| (\$119,338) | \$120,983 | \$57,750 | TOTAL OTHER EXPENSES | \$57,746 | (\$4) |
| \$731,113 | \$1,055,916 | \$866,784 | TOTAL PERSONNEL AND OTHER EXPENSES | \$851,730 | (\$15,054) |

| FY21 ACTUAL EXPENDITURES | FY22 ACTUAL EXPENDITURES | FY23 ADOPTED | FUND | FY24 BUDGET | VARIANCE FY24-FY23 |
|-----------------------------|-----------------------------|------------------|-----------------------------------|------------------|-----------------------|
| \$731,113 | \$1,055,916 | \$866,784 | Solid Waste Services Revenue Fund | \$851,730 | (\$15,054) |
| \$731,113 | \$1,055,916 | \$866,784 | TOTAL EXPENSES | \$851,730 | (\$15,054) |

| FY21 | FY22 | FY23 | AUTHORIZED POSITION COUNT | FY24 | VARIANCE FY24-FY23 |
|-------|------|-------|---------------------------|-------|-----------------------|
| 11.45 | - | 17.40 | Full Time Equivalent | 17.55 | 0.15 |



FY24 OPERATING BUDGET HIGHLIGHTS

Department Of Customer Service Solid Waste Services Revenue Fund

| EXPENDITURES AND APPROPRIATIONS | VARIANCE (24-23) | EXPLANATION |
|---|-------------------|--|
| <i>PERSONNEL</i> | | |
| Salaries, Regular | \$2,446 | Increase based on actual/projected staffing levels. This line also includes a 2.5% Cost of Living Adjustment (COLA) as per Mayoral Priority for A City of Opportunity for All. |
| Salaries, Perm Part-Time | - | |
| Salaries, Sworn | - | |
| Salaries, Extra Help | - | |
| Salaries, Extra Help-Sworn | - | |
| Overtime | - | |
| Pen Cont Fire Pen Fd | - | |
| Pen Cont Police Pen Fd | - | |
| Pen Cont Gen Emp Pen Fd | (\$14,880) | Decrease based on preliminary estimated pension costs. |
| Defined Contribution | (\$3,072) | Decrease based on preliminary estimated pension costs. |
| Workers' Compensation | - | |
| Other Personnel Costs | \$456 | Increase to properly align the budget based on preliminary estimated healthcare costs. This line includes Group Life and Medicare Contributions. |
| TOTAL PERSONNEL | (\$15,050) | |
| <i>OTHER EXPENSES</i> | | |
| Purchased / Contracted Services | (\$10,000) | Decrease to properly align contractual and operational expenses based on anticipated contractual obligations. |
| Supplies | \$9,996 | Increase based on costs associated with Consumable/Non-consumable supplies. |
| Capital Outlays | - | |
| Interfund / Interdepartmental Charges | - | |
| Other Costs | - | |
| Debt Service | - | |
| Conversion / Summary | - | |
| Other Financing Uses | - | |
| TOTAL OTHER EXPENSES | (\$4) | |
| TOTAL PERSONNEL AND OTHER EXPENSES | (\$15,054) | |

| FUND | VARIANCE (24-23) | EXPLANATION |
|-----------------------------------|-------------------|-------------|
| Solid Waste Services Revenue Fund | (\$15,054) | |
| TOTAL EXPENSES | (\$15,054) | |

| AUTHORIZED POSITION COUNT | VARIANCE (24-23) | EXPLANATION |
|---------------------------|------------------|--|
| Full Time Equivalent | 0.15 | Increase based on actual staffing level. |



FY24 OPERATING BUDGET HIGHLIGHTS

Department Of Customer Service Water & Wastewater Revenue Fund

| FY21 ACTUAL EXPENDITURES | FY22 ACTUAL EXPENDITURES | FY23 ADOPTED | EXPENDITURES AND APPROPRIATIONS | FY24 BUDGET | VARIANCE FY24-FY23 |
|-----------------------------|-----------------------------|--------------------|---|--------------------|-----------------------|
| | | | <i>PERSONNEL</i> | | |
| \$2,099,203 | \$1,931,886 | \$1,946,108 | Salaries, Regular | \$1,955,924 | \$9,816 |
| \$27,981 | \$2,992 | - | Salaries, Perm Part-Time | - | - |
| - | - | - | Salaries, Sworn | - | - |
| \$218,272 | \$156,586 | - | Salaries, Extra Help | - | - |
| - | - | - | Salaries, Extra Help-Sworn | - | - |
| \$15,010 | \$15,063 | \$1,235 | Overtime | \$1,235 | - |
| - | - | - | Pen Cont Fire Pen Fd | - | - |
| \$2,488 | (\$49,629) | - | Pen Cont Police Pen Fd | - | - |
| \$417,620 | \$433,667 | \$424,272 | Pen Cont Gen Emp Pen Fd | \$360,276 | (\$63,996) |
| \$85,778 | \$81,918 | \$72,036 | Defined Contribution | \$60,276 | (\$11,760) |
| - | - | - | Workers' Compensation | - | - |
| \$434,455 | \$387,167 | \$414,318 | Other Personnel Costs | \$415,974 | \$1,656 |
| \$3,300,805 | \$2,959,650 | \$2,857,969 | TOTAL PERSONNEL | \$2,793,685 | (\$64,284) |
| | | | <i>OTHER EXPENSES</i> | | |
| (\$95,258) | \$86,403 | \$154,000 | Purchased / Contracted Services | \$144,000 | (\$10,000) |
| (\$2,912) | \$18,718 | - | Supplies | \$9,996 | \$9,996 |
| - | - | - | Capital Outlays | - | - |
| - | - | - | Interfund / Interdepartmental Charges | - | - |
| \$865 | \$687 | - | Other Costs | - | - |
| - | - | - | Debt Service | - | - |
| - | - | - | Conversion / Summary | - | - |
| - | - | - | Other Financing Uses | - | - |
| (\$97,305) | \$105,807 | \$154,000 | TOTAL OTHER EXPENSES | \$153,996 | (\$4) |
| \$3,203,500 | \$3,065,458 | \$3,011,969 | TOTAL PERSONNEL AND OTHER EXPENSES | \$2,947,681 | (\$64,288) |

| FY21 ACTUAL EXPENDITURES | FY22 ACTUAL EXPENDITURES | FY23 ADOPTED | FUND | FY24 BUDGET | VARIANCE FY24-FY23 |
|-----------------------------|-----------------------------|--------------------|---------------------------------|--------------------|-----------------------|
| \$3,203,500 | \$3,065,458 | \$3,011,969 | Water & Wastewater Revenue Fund | \$2,947,681 | (\$64,288) |
| \$3,203,500 | \$3,065,458 | \$3,011,969 | TOTAL EXPENSES | \$2,947,681 | (\$64,288) |

| FY21 | FY22 | FY23 | AUTHORIZED POSITION COUNT | FY24 | VARIANCE FY24-FY23 |
|-------|------|-------|---------------------------|-------|-----------------------|
| 78.40 | - | 56.15 | Full Time Equivalent | 56.35 | 0.20 |



FY24 OPERATING BUDGET HIGHLIGHTS

Department Of Customer Service Water & Wastewater Revenue Fund

| EXPENDITURES AND APPROPRIATIONS | VARIANCE (24-23) | EXPLANATION |
|---|-------------------|--|
| <i>PERSONNEL</i> | | |
| Salaries, Regular | \$9,816 | Increase based on actual/projected staffing levels. This line also includes a 2.5% Cost of Living Adjustment (COLA) as per Mayoral Priority for A City of Opportunity for All. |
| Salaries, Perm Part-Time | - | |
| Salaries, Sworn | - | |
| Salaries, Extra Help | - | |
| Salaries, Extra Help-Sworn | - | |
| Overtime | - | |
| Pen Cont Fire Pen Fd | - | |
| Pen Cont Police Pen Fd | - | |
| Pen Cont Gen Emp Pen Fd | (\$63,996) | Decrease based on preliminary estimated pensions costs. |
| Defined Contribution | (\$11,760) | Decrease based on preliminary estimated pensions costs. |
| Workers' Compensation | - | |
| Other Personnel Costs | \$1,656 | Increase to properly align the budget based on preliminary estimated healthcare costs. This line includes Group Life and Medicare Contributions. |
| TOTAL PERSONNEL | (\$64,284) | |
| <i>OTHER EXPENSES</i> | | |
| Purchased / Contracted Services | (\$10,000) | Decrease to properly align contractual and operational expenses based on the anticipated contractual obligations. |
| Supplies | \$9,996 | Increase based on costs associated with Consumable/Non-consumable supplies. |
| Capital Outlays | - | |
| Interfund / Interdepartmental Charges | - | |
| Other Costs | - | |
| Debt Service | - | |
| Conversion / Summary | - | |
| Other Financing Uses | - | |
| TOTAL OTHER EXPENSES | (\$4) | |
| TOTAL PERSONNEL AND OTHER EXPENSES | (\$64,288) | |

| FUND | VARIANCE (24-23) | EXPLANATION |
|---------------------------------|-------------------|-------------|
| Water & Wastewater Revenue Fund | (\$64,288) | |
| TOTAL EXPENSES | (\$64,288) | |

| AUTHORIZED POSITION COUNT | VARIANCE (24-23) | EXPLANATION |
|---------------------------|------------------|--|
| Full Time Equivalent | 0.20 | Increase based on actual staffing level. |



ATLANTA DEPARTMENT OF TRANSPORTATION

Mission Statement

The mission of the Atlanta Department of Transportation (ATLDOT) is to strategically plan, design, deliver, and maintain an efficient multi-modal mobility system (e.g., walk, cycle, transit, car, freight) that provides Atlanta residents, commuters, and visitors safe and equitable access within and to the city, in alignment with the Atlanta Transportation Plan.

Vision Statement

The Atlanta Department of Transportation (ATLDOT) will deliver a standard of excellence with consistent quality and value for safety, equity, and mobility.

Core Values

- Safety is our highest priority.
- We provide high-quality customer service.
- We are stewards of public monies and must be transparent and accountable.
- Employee commitment is our most valuable resource.

Core Functions

- Office of the Commissioner
- Mobility, Strategy Planning, and Performance
- Capital Project Delivery
- Transportation Infrastructure Management

Summary of Operations

The Atlanta Department of Transportation strives to improve the safety, efficiency, and accessibility of the City's transportation network and enhance the quality of life of all Atlantans. These operations include assets owned by the City of Atlanta as well as coordination with key partners within the Atlanta region, including the Georgia Department of Transportation (GDOT), Metropolitan Atlanta Rail and Transit Authority (MARTA), Atlanta Regional Commission (ARC), Atlanta Beltline Inc. (ABI), Georgia Regional Transportation Authority (GRTA)/State Road and Toll Authority (SRTA)/The

Atlanta Transit Link (The ATL).

Division/Offices Descriptions

Office of the Commissioner (OOC) is responsible for providing leadership, strategic planning, special initiatives, and overall management of the Department of Transportation. Additionally, the Commissioner's Office provides administrative oversight that includes public relations & community outreach; fiscal management and budget; safety, security, and emergency preparedness; performance management; business management; human resources; information technology; contracts and procurement; and legislative affairs for the department.

Office of Mobility, Strategic Planning, & Performance is responsible for developing the transportation vision for the City of Atlanta and tracking progress towards that vision. They work across the Atlanta DOT teams to support project planning, project prioritization, policy development, and strategy for the department.

Office of Capital Project Delivery delivers major projects for the department using available funding sources (e.g., Renew Atlanta Bond, TSPLOST, Impact Fees, grant funding). These projects include, but are not limited to, resurfacing, multi-modal streets, sidewalks, multi-use trails, and bridge replacements.

Office of Transportation Infrastructure Management is responsible for transportation assets within the public right-of-way. This office ensures that day-to-day operations run smoothly through monitoring, street interventions, minor street rehabilitation, installation, and upkeep of traffic control devices, and permitting.

Goals

- Develop a Vision Zero Program for Atlanta.
- Take every opportunity to make Atlanta's streets safer.
- Reduce injuries and fatalities on Atlanta's streets.
- Use data to guide Vision Zero street safety interventions.
- Continue on-going mitigation and implemented safety measures.
- Create safe walking opportunities.
- Increase safe bicycling and micro-mobility options.
- Manage parking to better serve Atlanta's merchants, visitors, commuters, and residents.
- Leverage technology and partnerships to better manage congestion.
- Improve multimodal accessibility to jobs and services.
- Improve the movement of goods through the city.
- Improve Atlanta's Road condition and maintenance.
- Make ATLDOT a great place to work.
- Improve workplace culture and support innovation.
- Recruit a talented and diverse workforce.
- Enhance employee safety and training.
- Improve the city's response to emergencies.
- Improve street lighting throughout the city.
- Implement an asset management plan to support improving city infrastructure.
- Plan and distribute resources based on safety, equity, and mobility improvements.
- Deliver transportation projects faster and more efficiently.
- Strengthen regional and local partnerships.
- Use innovative tools and methods to communicate with and engage with the public.
- Make city contracts more competitive and consistent.
- Improve departmental coordination of work in the city's right of way.

FY2023 Accomplishments

Mobility, Strategy, and Planning

- Applied for 3 different federal funding awards through the Bipartisan Infrastructure Law.
- Secured Largest federal award of \$30M for safety improvement project through the Bipartisan Infrastructure Law.

- Applied for 5 different sidewalk improvement projects through state funding opportunities.
- Kicked off the city's first Atlanta Vision Zero Action Planning effort, completed numerous public and community workshops and pop-ups, updated the city's High Injury Network and conducted extensive citywide crash analysis.
- Completed public engagement processes for LMIG 2021 Program.
- Created the first-ever citywide inventory of vertical traffic calming (speed humps, tables, etc.)
- Created the first-ever citywide inventory of Rectangular Rapid Flashing Beacons (RRFBs)
- Created the first-ever citywide inventory of green pavement marking treatments for compliance with MUTCD Interim Approval 14141 project plan sets were reviewed and comments and design guidance were provided to consultants and other agency partners.
- 5.29 miles of protected bike/ped facilities were designed across 16 projects.
- 3.98 miles of non-protected bike and ped facilities was designed across 8 projects.
- Developed the first comprehensive update to the State List of Roads (The Radar Enforcement List) and official School Zones within the City in more than 20 years, involving the execution and submittal of nearly 200 Engineering Traffic Investigation reports to the Georgia DOT.
- Expanded capacity of team by hiring 4 new staff, including Vision Zero Manager, Project Manager I, Urban Planner III, and Streets Alive Manager.
- Partnered with other departmental divisions to develop the strategic delivery plan for the Moving Atlanta Forward TSPLOST/Bond Program.
- Implemented 25 miles per hour (mph) speed limit and continued sign installation on all roads impacted by the Vision Zero legislation.
- Secured Safe Routes to School grant funding and installed tactical safety improvement project within an identified Community of Concern/Equity area.
- Updated the city's Tactical Urbanism Guide.
- Launched new Traffic Calming priority methodology and implementation program.
- Initiated Project Framework Agreement and RFQ for Marietta Boulevard scoping study to evaluate the potential for multimodal operations and improved safety.

Capital Project Delivery

- Received City of Atlanta Council adoption of the Moving Atlanta Forward Strategic Delivery Plan.
- Started construction on several projects, including Downtown City Hall Vicinity Resurfacing, the Eastside Trolley Greenway Trail, PATH 400, Midtown Atlanta Regional Activity Center, and the Midtown Traffic Signals. In addition, the Department is poised to start construction on several fiber and signal projects throughout the City, and the Moores Mill Road Intersections projects, by the end of the Fiscal year.
- Reached Substantial Completion on several projects, including the Glenwood/Moreland Intersection Improvement, Peachtree Corridor Multimodal PH. 3, Krog Street Tunnel Lighting, and resurfacing through the LMIG 2020 package and the City Hall Vicinity Resurfacing package.
- Completed the submission of GDOT's Local Administration Project (LAP) recertification application for Federally funded projects. Midtown Alliance has executed PMA amendments with City of Atlanta for several of their projects and preparing them for 2023 construction NTP.
- To date, installed 42 ADA ramps, 1,189LF of curb, resurfaced over 47 lane miles, and repaired over 1,000LF of sidewalks.
- Executed Co-Op Agreements with Atlanta Downtown Improvement District, Buckhead CID, Midtown CID, Upper Westside CID, and Little Five Points CID.
- Signed with fourteen JV teams
- Conducted a highly successful *Transportation Construction Vendor Expo* to encourage companies to do business with ATLDOT.

Transportation Infrastructure Management

- Repaired approximately 9,589 potholes and repaired 6,300 linear feet of sidewalk.
- Installed or replaced approximately 5,913 traffic signs
- Processed 4,840 franchise permits and 3,185 specialized permits.
- Upgraded traffic count equipment.
- Implemented processes to ensure the safety and wellness of employees by limiting face-to-face contact, providing all necessary PPE, daily

fogging of facilities, and frequently wiping high-touch surfaces.

- Enhanced relationship with GDOT in establishing a platform at the Atlanta Transportation Command Center (ATCC) for monitoring performance metrics.
- Upgraded signal detection with non-intrusive equipment other than loops (now using Wavetronix).
- Installed signals and modified signals with LPI for enhanced pedestrian safety as part of Vision Zero Initiative.
- Partnered with GA Power for Light Up The Night Initiative. Added over 11,000 additional lights/upgrades throughout the city.
- Assisted city operations with removal of more than 100 downed trees and repair of thirty downed flashing signals during hurricane season.
- Conducted one Snow and Ice Dry Run event with enhanced COVID-19 safety measures.
- Activated at Level 2 response for the Snow and Ice event on Dec 23, 2022.

FY2024 Proposed Program Highlights

Mobility Strategy, Planning, and Performance

- Finalize Atlanta's first official Vision Zero Action Plan
- Develop Safe Routes to School Plans for 3-5 high priority schools
- Develop Streets Alive programming and host inaugural event.
- Create Vision Zero Implementation program.
- Develop long-term bridge maintenance and replacement strategies
- Prioritize backlog of sidewalk repair and traffic calming requests
- Implementation of Asset Management program
- Design 15 projects including streets or intersections from LMIG resurfacing, SRTS plans, Moving Atlanta Forward Projects, and other requests from Bicycle, Pedestrian, Vision Zero programs.

Capital Project Delivery

- Commence construction on several complete street projects, including Fairburn Rd, Howell Mill Rd, JE Lowery Blvd, US 19/Spring St,

Piedmont Ave, 5th St, RDA Blvd, and the West Peachtree/Spring Street QB.

- Other projects that are scheduled to start construction include: 10th Street Bridge Connectivity Improvements, Moores Mill Multi-Modal Roadway Extension, 10th & Monroe Intersection, the Wieuca Rd Roundabout, Unpaved Roads PH 1, and 15th St Extension. Sidewalk & mobility projects will commence on Cleveland Ave, Campbellton Rd, Deering Rd, and Lenox Rd, and signal projects will commence on North Ave, Peachtree St, and Piedmont Ave. Projects that should reach substantial completion: Spring Street Bridge Phase 2, , City Wide Signals, Lenox Road Corridor, Midtown Traffic Signals, LMIG 2021 Resurfacing, Deering Road Sidewalks, Dekalb Ave Safety Improvements, W Peachtree & Spring St QB Complete Streets, Eastside Trolley Greenway Trail, Inman Park Neighborhood Improvements, and several traffic signal projects.
- Successful procurement of multiple IDIQ contractors to carry out Moving Atlanta Forward, Renew and TSPLOST 1.0 construction projects.

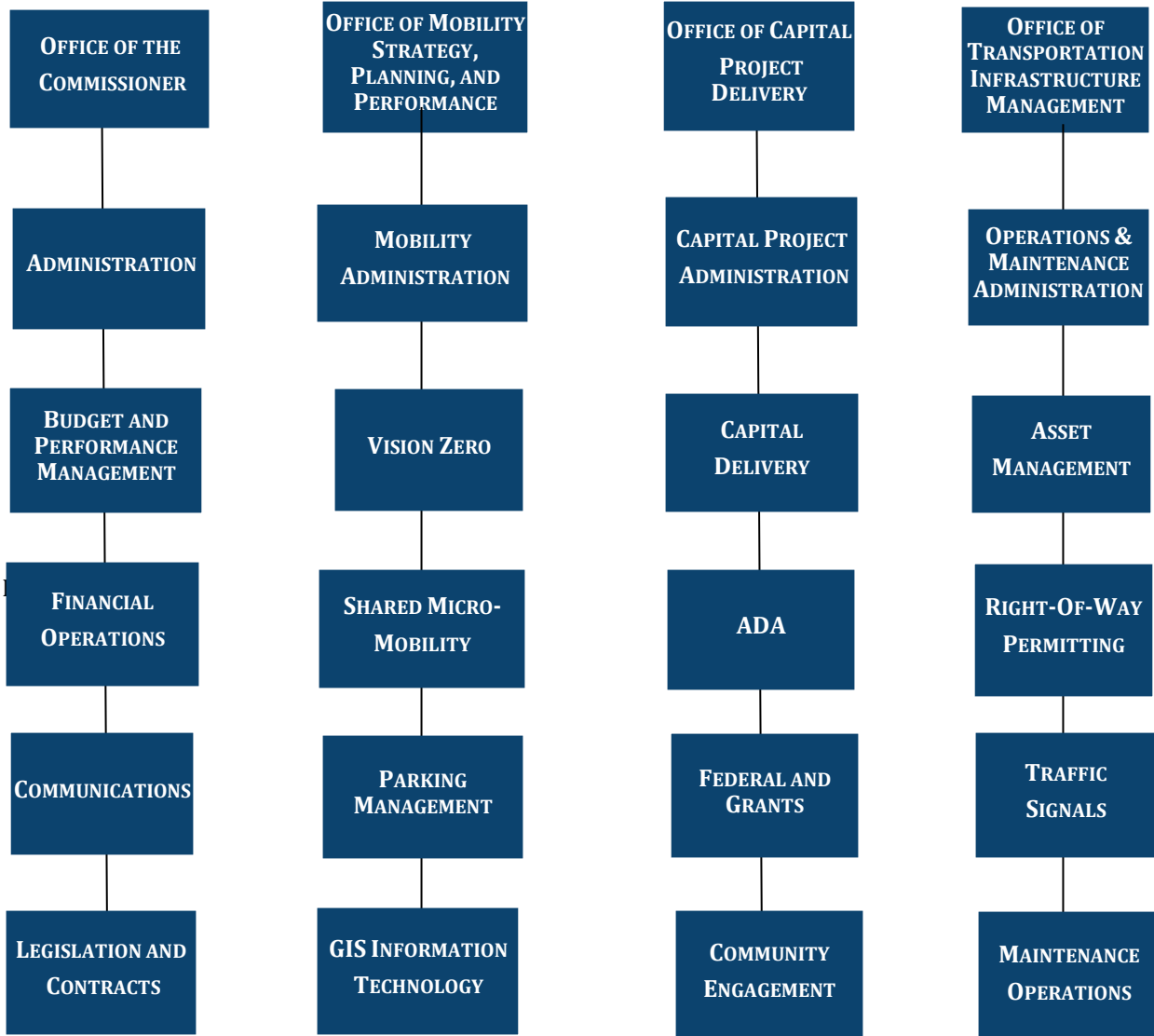
- Continue the repair and installation of sidewalks throughout the City through the Annual Sidewalk and ADA Repair & Maintenance contract, along with other contracting mechanisms.
- Continue resurfacing throughout the City through the LMIG program and the Unpaved Roads projects.
- Finalize Project Management Plan (PMP) for ATLDOT
- Complete GDOT PDP Training for all Project Managers

Transportation Infrastructure Management

- Repair 7,028 linear feet of sidewalk, 7,530 potholes, and 100,400 square feet of point repairs.
- Continue partnership with GA Power to identify additional lighting needs throughout the city.
- Increase trouble shooting capacity to detect damaged fiber optic cable.
- Improve inventory/stock management.
- Update GIS position location for all signs.
- Establish performance metrics for Right of Way permitting.

ORGANIZATIONAL CHART

ATLANTA DEPARTMENT OF TRANSPORTATION



PERFORMANCE METRICS

ATLANTA DEPARTMENT OF TRANSPORTATION

| PERFORMANCE MEASURE | FY2021 ACTUAL | FY2022 ACTUAL | FY2023 TARGET | FY2024 TARGET |
|---|------------------|------------------|------------------|------------------|
| <i>Effective and Ethical Government</i> | | | | |
| POTHOLE REPAIR (EA) | 8,951 | 7,250 | 7,530 | 7,530 |
| SIDEWALK REPAIR (LF) | 10,380 | 14,801 | 9,228 | 7,028 |
| SIGN REPAIR (EA) | 5,927 | 6,641 | 6,144 | 6,144 |
| EMERGENCY TRAFFIC SIGNAL (EA) | 1,286 | 1,396 | 1,004 | 1,004 |



FY24 OPERATING BUDGET HIGHLIGHTS

Atlanta Department of Transportation

| FY21 ACTUAL EXPENDITURE | FY22 ACTUAL EXPENDITURE | FY23 ADOPTED | EXPENDITURES AND APPROPRIATIONS | FY24 BUDGET | VARIANCE FY24-FY23 |
|----------------------------|----------------------------|---------------------|---|---------------------|-----------------------|
| \$11,619,722 | \$15,162,966 | \$16,851,240 | Salaries, Regular | \$17,097,717 | \$246,477 |
| \$23,480 | \$12,075 | - | Salaries, Perm Part-Time | - | - |
| - | - | - | Salaries, Sworn | - | - |
| \$324,460 | (\$22,492) | \$129,000 | Salaries, Extra Help | \$4,000 | (\$125,000) |
| - | - | - | Salaries, Extra Help-Sworn | - | - |
| \$1,330,287 | \$1,893,811 | \$380,669 | Overtime | \$380,669 | \$0 |
| - | - | - | Pen Cont Fire Pen Fd | - | - |
| - | - | - | Pen Cont Police Pen Fd | - | - |
| \$2,290,214 | \$2,816,607 | \$3,185,808 | Pen Cont Gen Emp Pen Fd | \$2,953,776 | (\$232,032) |
| \$447,076 | \$541,398 | \$496,416 | Defined Contribution | \$570,357 | \$73,941 |
| \$223,858 | \$368,460 | \$164,715 | Workers' Compensation | \$164,715 | \$0 |
| \$4,240,819 | \$3,388,154 | \$4,071,679 | Other Personnel Costs | \$4,117,515 | \$45,836 |
| \$20,499,915 | \$24,160,980 | \$25,279,527 | TOTAL PERSONNEL | \$25,288,749 | \$9,222 |
| | | | OTHER EXPENSES | | |
| \$6,081,998 | \$3,063,175 | \$2,161,131 | Purchased / Contracted Services | \$2,161,131 | \$0 |
| \$14,331,686 | \$12,540,709 | \$13,117,295 | Supplies | \$13,391,782 | \$274,487 |
| \$1,556,762 | \$7,752 | \$321,378 | Capital Outlays | \$321,378 | \$0 |
| \$1,811,823 | \$1,637,881 | \$1,609,930 | Interfund / Interdepartmental Charges | \$1,622,332 | \$12,402 |
| \$12,515 | \$10,044 | \$88,876 | Other Costs | \$88,876 | \$0 |
| - | - | - | Debt Service | - | - |
| - | - | - | Conversion / Summary | - | - |
| \$6,090,723 | \$21,510,300 | \$14,937,894 | Other Financing Uses | \$7,551,790 | (\$7,386,104) |
| \$29,885,506 | \$38,769,860 | \$32,236,504 | TOTAL OTHER EXPENSES | \$25,137,289 | (\$7,099,215) |
| \$50,385,421 | \$62,930,840 | \$57,516,031 | TOTAL PERSONNEL AND OTHER EXPENSES | \$50,426,038 | (\$7,089,993) |

| FY21 ACTUAL EXPENDITURE | FY22 ACTUAL EXPENDITURE | FY23 ADOPTED | FUND | FY24 BUDGET | VARIANCE FY24-FY23 |
|----------------------------|----------------------------|---------------------|-----------------------------------|---------------------|-----------------------|
| \$50,385,421 | \$62,929,956 | \$57,468,540 | General Fund | \$50,342,696 | (\$7,125,844) |
| - | - | \$47,491 | Solid Waste Services Revenue Fund | \$83,342 | \$35,851 |
| - | \$884 | - | Water & Wastewater Revenue Fund | - | - |
| \$50,385,421 | \$62,930,840 | \$57,516,031 | TOTAL EXPENSES | \$50,426,038 | (\$7,089,993) |

| FY21 | FY22 | FY23 | AUTHORIZED POSITION COUNT | FY24 | VARIANCE FY24-FY23 |
|------|------|--------|---------------------------|--------|-----------------------|
| 6.00 | - | 367.75 | Full Time Equivalent | 374.25 | 6.50 |



FY24 OPERATING BUDGET HIGHLIGHTS

Atlanta Department of Transportation General Fund

| FY21 ACTUAL EXPENDITURES | FY22 ACTUAL EXPENDITURES | FY23 ADOPTED | EXPENDITURES AND APPROPRIATIONS | FY24 BUDGET | VARIANCE FY24-FY23 |
|-----------------------------|-----------------------------|---------------------|---|---------------------|-----------------------|
| | | | <i>PERSONNEL</i> | | |
| \$11,619,722 | \$15,162,966 | \$16,811,244 | Salaries, Regular | \$17,023,358 | \$212,114 |
| \$23,480 | \$12,075 | - | Salaries, Perm Part-Time | - | - |
| - | - | - | Salaries, Sworn | - | - |
| \$324,460 | (\$22,492) | \$129,000 | Salaries, Extra Help | \$4,000 | (\$125,000) |
| - | - | - | Salaries, Extra Help-Sworn | - | - |
| \$1,330,287 | \$1,893,811 | \$380,669 | Overtime | \$380,669 | - |
| - | - | - | Pen Cont Fire Pen Fd | - | - |
| - | - | - | Pen Cont Police Pen Fd | - | - |
| \$2,290,214 | \$2,816,607 | \$3,185,808 | Pen Cont Gen Emp Pen Fd | \$2,953,776 | (\$232,032) |
| \$447,076 | \$541,398 | \$494,712 | Defined Contribution | \$567,765 | \$73,053 |
| \$223,858 | \$367,577 | \$164,715 | Workers' Compensation | \$164,715 | - |
| \$4,240,819 | \$3,388,154 | \$4,065,888 | Other Personnel Costs | \$4,111,124 | \$45,236 |
| \$20,499,915 | \$24,160,096 | \$25,232,036 | <i>TOTAL PERSONNEL</i> | \$25,205,407 | (\$26,629) |
| | | | <i>OTHER EXPENSES</i> | | |
| \$6,081,998 | \$3,063,175 | \$2,161,131 | Purchased / Contracted Services | \$2,161,131 | - |
| \$14,331,686 | \$12,540,709 | \$13,117,295 | Supplies | \$13,391,782 | \$274,487 |
| \$1,556,762 | \$7,752 | \$321,378 | Capital Outlays | \$321,378 | - |
| \$1,811,823 | \$1,637,881 | \$1,609,930 | Interfund / Interdepartmental Charges | \$1,622,332 | \$12,402 |
| \$12,515 | \$10,044 | \$88,876 | Other Costs | \$88,876 | - |
| - | - | - | Debt Service | - | - |
| - | - | - | Conversion / Summary | - | - |
| \$6,090,723 | \$21,510,300 | \$14,937,894 | Other Financing Uses | \$7,551,790 | (\$7,386,104) |
| \$29,885,506 | \$38,769,860 | \$32,236,504 | <i>TOTAL OTHER EXPENSES</i> | \$25,137,289 | (\$7,099,215) |
| \$50,385,421 | \$62,929,956 | \$57,468,540 | TOTAL PERSONNEL AND OTHER EXPENSES | \$50,342,696 | (\$7,125,844) |

| FY21 ACTUAL EXPENDITURES | FY22 ACTUAL EXPENDITURES | FY23 ADOPTED | FUND | FY24 BUDGET | VARIANCE FY24-FY23 |
|-----------------------------|-----------------------------|---------------------|-----------------------|---------------------|-----------------------|
| \$50,385,421 | \$62,929,956 | \$57,468,540 | General Fund | \$50,342,696 | (\$7,125,844) |
| \$50,385,421 | \$62,929,956 | \$57,468,540 | TOTAL EXPENSES | \$50,342,696 | (\$7,125,844) |

| FY21 | FY22 | FY23 | AUTHORIZED POSITION COUNT | FY24 | VARIANCE FY24-FY23 |
|------|------|--------|---------------------------|--------|-----------------------|
| 6.00 | - | 367.25 | Full Time Equivalent | 373.45 | 6.20 |



FY24 OPERATING BUDGET HIGHLIGHTS

Atlanta Department of Transportation

General Fund

| EXPENDITURES AND APPROPRIATIONS | VARIANCE (24-23) | EXPLANATION |
|---|----------------------|--|
| PERSONNEL | | |
| Salaries, Regular | \$212,114 | Increase based on actual/projected staffing levels. This line also includes a 2.5% Cost of Living Adjustment (COLA) as per Mayoral Priority for A City of Opportunity for All. |
| Salaries, Perm Part-Time | - | |
| Salaries, Sworn | - | |
| Salaries, Extra Help | (\$125,000) | Decrease to properly align the budget based on current/projected extra-help capacity. |
| Salaries, Extra Help-Sworn | - | |
| Overtime | - | |
| Pen Cont Fire Pen Fd | - | |
| Pen Cont Police Pen Fd | - | |
| Pen Cont Gen Emp Pen Fd | (\$232,032) | Decrease based on preliminary estimated pension costs. |
| Defined Contribution | \$73,053 | Increase based on preliminary estimated pension costs. |
| Workers' Compensation | - | |
| Other Personnel Costs | \$45,236 | Increase to properly align the budget based on preliminary estimated healthcare costs.. This line also includes Group Life and Medicare Contributions. |
| TOTAL PERSONNEL | (\$26,629) | |
| OTHER EXPENSES | | |
| Purchased / Contracted Services | - | |
| Supplies | \$274,487 | Increase to properly align the budget based on increase impacting utility cost (Electricity) as well as anticipated consumption rate. This line also includes cost associated with Consumable/Non-consumable supplies. |
| Capital Outlays | - | |
| Interfund / Interdepartmental Charges | \$12,402 | Increase to properly align the budget based on anticipated usage of motor/fuel and repair/maintenance expenses. |
| Other Costs | - | |
| Debt Service | - | |
| Conversion / Summary | - | |
| Other Financing Uses | (\$7,386,104) | Decrease to properly align the budget to account for costs associated with GMA lease payments. This line also includes an adjustment in the Infrastructure Maintenance program. |
| TOTAL OTHER EXPENSES | (\$7,099,215) | |
| TOTAL PERSONNEL AND OTHER EXPENSES | (\$7,125,844) | |

| FUND | VARIANCE (24-23) | EXPLANATION |
|-----------------------|----------------------|-------------|
| General Fund | (\$7,125,844) | |
| TOTAL EXPENSES | (\$7,125,844) | |

| AUTHORIZED POSITION COUNT | VARIANCE (24-23) | EXPLANATION |
|---------------------------|------------------|--|
| Full Time Equivalent | 6.20 | Increase based on actual staffing level. |



FY24 OPERATING BUDGET HIGHLIGHTS
Atlanta Department of Transportation
Solid Waste Services Revenue Fund

| FY21 ACTUAL EXPENDITURES | FY22 ACTUAL EXPENDITURES | FY23 ADOPTED | FY23 EXPENDITURES AND APPROPRIATIONS | FY24 BUDGET | VARIANCE FY24-FY23 |
|-----------------------------|-----------------------------|-----------------|---|----------------|-----------------------|
| | | | <i>PERSONNEL</i> | | |
| - | - | \$39,996 | Salaries, Regular | \$74,359 | \$34,363 |
| - | - | - | Salaries, Perm Part-Time | - | - |
| - | - | - | Salaries, Sworn | - | - |
| - | - | - | Salaries, Extra Help | - | - |
| - | - | - | Salaries, Extra Help-Sworn | - | - |
| - | - | - | Overtime | - | - |
| - | - | - | Pen Cont Fire Pen Fd | - | - |
| - | - | - | Pen Cont Police Pen Fd | - | - |
| - | - | - | Pen Cont Gen Emp Pen Fd | - | - |
| - | - | \$1,704 | Defined Contribution | \$2,592 | \$888 |
| - | - | - | Workers' Compensation | - | - |
| - | - | \$5,791 | Other Personnel Costs | \$6,391 | \$600 |
| - | - | \$47,491 | TOTAL PERSONNEL | \$83,342 | \$35,851 |
| | | | <i>OTHER EXPENSES</i> | | |
| - | - | - | Purchased / Contracted Services | - | - |
| - | - | - | Supplies | - | - |
| - | - | - | Capital Outlays | - | - |
| - | - | - | Interfund / Interdepartmental Charges | - | - |
| - | - | - | Other Costs | - | - |
| - | - | - | Debt Service | - | - |
| - | - | - | Conversion / Summary | - | - |
| - | - | - | Other Financing Uses | - | - |
| - | - | - | TOTAL OTHER EXPENSES | - | - |
| - | - | \$47,491 | TOTAL PERSONNEL AND OTHER EXPENSES | \$83,342 | \$35,851 |

| FY21 ACTUAL EXPENDITURES | FY22 ACTUAL EXPENDITURES | FY23 ADOPTED | FY23 FUND | FY24 BUDGET | VARIANCE FY24-FY23 |
|-----------------------------|-----------------------------|-----------------|-----------------------------------|----------------|-----------------------|
| - | - | \$47,491 | Solid Waste Services Revenue Fund | \$83,342 | \$35,851 |
| - | - | \$47,491 | TOTAL EXPENSES | \$83,342 | \$35,851 |

| FY21 | FY22 | FY23 | AUTHORIZED POSITION COUNT | FY24 | VARIANCE FY24-FY23 |
|------|------|------|---------------------------|------|-----------------------|
| - | - | 0.50 | Full Time Equivalent | 0.80 | 0.30 |



FY24 OPERATING BUDGET HIGHLIGHTS
Atlanta Department of Transportation
Solid Waste Services Revenue Fund

| EXPENDITURES AND APPROPRIATIONS | VARIANCE (24-23) | EXPLANATION |
|---|-------------------------|--|
| <i>PERSONNEL</i> | | |
| Salaries, Regular | \$34,363 | Increase based on actual/projected staffing levels. This line also includes a 2.5% Cost of Living Adjustment (COLA) as per Mayoral Priority for A City of Opportunity for All. |
| Salaries, Perm Part-Time | - | |
| Salaries, Sworn | - | |
| Salaries, Extra Help | - | |
| Salaries, Extra Help-Sworn | - | |
| Overtime | - | |
| Pen Cont Fire Pen Fd | - | |
| Pen Cont Police Pen Fd | - | |
| Pen Cont Gen Emp Pen Fd | - | |
| Defined Contribution | \$888 | Increase based on preliminary estimated pension costs. |
| Workers' Compensation | - | |
| Other Personnel Costs | \$600 | Increase to properly align the budget based on preliminary estimated healthcare costs. This line includes Group Life and Medicare Contributions. |
| TOTAL PERSONNEL | \$35,851 | |
| <i>OTHER EXPENSES</i> | | |
| Purchased / Contracted Services | - | |
| Supplies | - | |
| Capital Outlays | - | |
| Interfund / Interdepartmental Charges | - | |
| Other Costs | - | |
| Debt Service | - | |
| Conversion / Summary | - | |
| Other Financing Uses | - | |
| TOTAL OTHER EXPENSES | - | |
| TOTAL PERSONNEL AND OTHER EXPENSES | \$35,851 | |

| FUND | VARIANCE (24-23) | EXPLANATION |
|-----------------------------------|-------------------------|--------------------|
| Solid Waste Services Revenue Fund | \$35,851 | |
| TOTAL EXPENSES | \$35,851 | |

| AUTHORIZED POSITION COUNT | VARIANCE (24-23) | EXPLANATION |
|----------------------------------|-------------------------|--|
| Full Time Equivalent | 0.30 | Increase based on actual staffing level. |



GRANTS AND COMMUNITY DEVELOPMENT

Mission Statement

The Department of Grants and Community Development (DGCD) was formed to strengthen the delivery of grant programs City-wide. This department is the lead entity in preparing and implementing the City's federal entitlement programs. DGCD also supports the sourcing and submission of competitive grants for user departments. Our mission is to use grant funding to further affordable, equitable, and resilient communities throughout Atlanta and beyond.

The City of Atlanta is the recipient of four annual entitlement grants from the U.S. Department of Housing and Urban Development (HUD). These grants are Community Development Block Grant (CDBG), Emergency Solutions Grant (ESG), Home Investment Partnership Program (HOME), and Housing Opportunities for Persons With AIDS (HOPWA).

DGCD is Doing good in our community, Grounded in service, Committed to Moving Atlanta Forward, and Dedicated to excellence.

Core Functions

- Steward HUD Entitlement funds in excess of \$20M annually
- Draft, plan, and implement community development projects that align with the City's Annual Action Plan and 5-year Consolidated Plan goals
- Ensure regulatory compliance and provide oversight of all HUD-funded projects

Summary of Operations

The Department of Grants and Community Development is organized into four offices that serve various grant administrative and managerial functions.

The Department deploys federal and competitive grant dollars to stabilize communities, provide housing assistance, and further economic development activities city-wide.

Office Descriptions

Office of the Commissioner provides leadership, direction, and strategic support for the Offices within the Department and for external partners.

Office of Program Operations provides program management functions for all of the City's HUD-funded projects. This work includes but is not limited to: federal program project management, annual recertifications, rent calculations, Housing Assistance Payments (HAP), contract execution, budget management, performance monitoring, program evaluations, annual consolidated planning, annual action planning, fair housing planning, community engagement, and oversight of system-level planning. The office maintains the City's HUD designation as a Public Housing Authority (PHA) through the Section 8 Moderate Rehabilitation Program where the City provides rental and utility support to individuals and families.

Office of Fiscal Operations maintains fiduciary responsibility for City of Atlanta's HUD grant programs. The office is responsible for financial management and fiscal monitoring, financial procedural developments, and fiscal trainings. The Fiscal team is responsible for the financial setup of all projects in HUD's Integrated Disbursement Information System (IDIS) and the City's Oracle system, completing fund draws, collaborating with the Office of Grant Accounting, managing and planning expenditures across portfolios, tracking program income, receiving loan payments, and managing the City's timeliness ratio. The office also processes and approves expenditures and completes internal controls for audit purposes.

Office of Entitlement and Competitive Compliance provides oversight of the City's HUD-funded programs including CDBG, HOME, Neighborhood Stabilization Program (NSP), HOPWA, ESG, and Section 8 Moderate Rehabilitation Program, as well as competitive federal, state, and local grants. The Office of Compliance oversees day-to-day compliance requirements of the entire department, coordinates compliance support activities including subrecipient monitoring, construction compliance (Davis-Bacon, Section 3), and housing inspections. The Office also completes environmental assessments, drafts legislation, and ensures timely submission of HUD filings including the Consolidated Annual Performance and Evaluation Report (CAPER) and Annual Action Plan.

Goals and Objectives

The Department of Grants and Community Development has identified goals and objectives aligned with the City's FY2020 – 2024 Consolidated Plan Priorities and the four pillars of Moving Atlanta Forward. These objectives include:

- Affordable Housing Supply and Support
- Safe, Sanitary, and Low-Barrier Housing and Supportive Services for People Living with HIV/AIDS
- Economic Development and Small Business Incentives
- Assistance for currently homeless persons and families
- Public Facilities, Facility Improvements, and Public Infrastructure
- Blight Reduction and Neighborhood Cleanup
- Public Services - job training and employment assistance, youth and senior-focused activities, health, and substance abuse services, etc.
- Fair Housing, Housing Counseling, and Legal Services

FY2023 Accomplishments

- CDBG funding is designated to address a variety of services and needs, community development needs such as neighborhood stabilization, code enforcement, public infrastructure improvements and economic development. A total of 1573 residents were served with CDBG funding. Non-housing activities served 430 persons and housing activities serviced 1143 households. The City expended \$5,082,533.55 in CDBG funding.

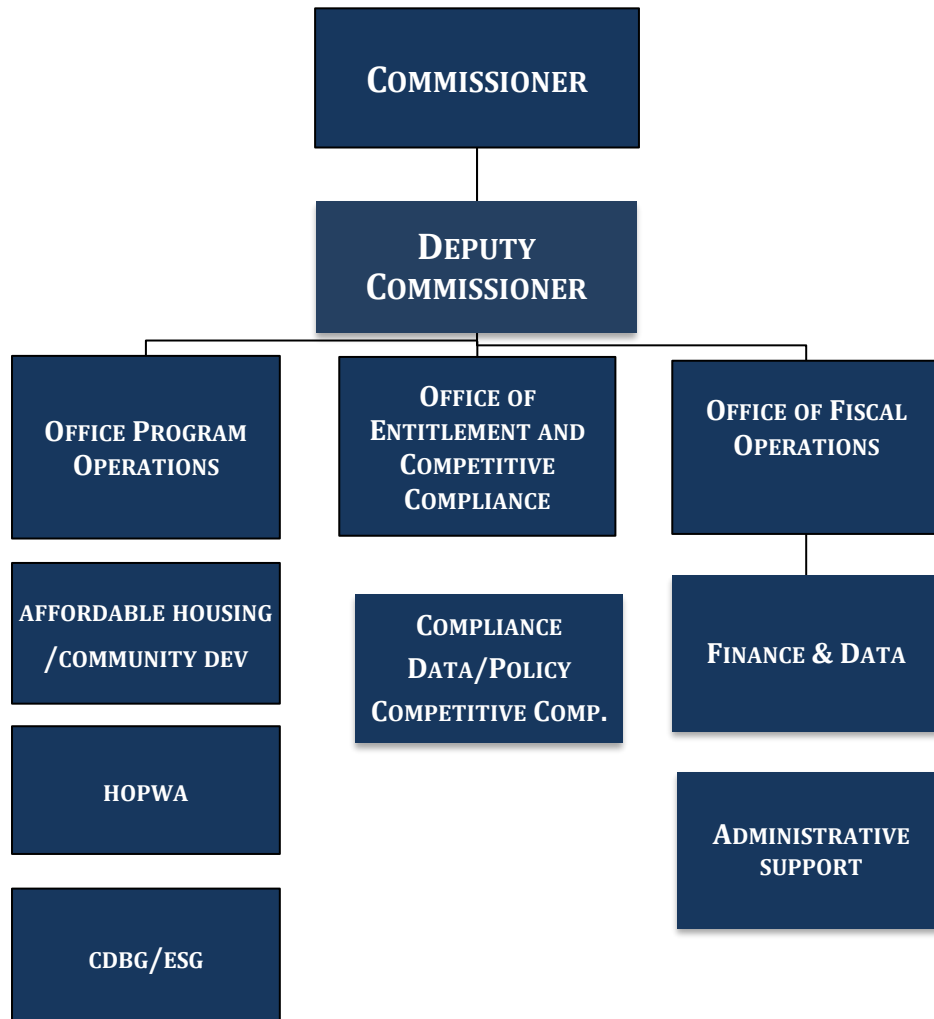
- HOME funding is used as a production tool to address affordable housing for low-income households. There were several housing objectives that contributed to achieving this goal including: increasing homeownership opportunities for very low-income and moderate-income residents, providing opportunities for low-income renter households, reconstruction of substandard, owner-occupied and seniors homes activities. The City expended \$341,157.84 in HOME funding. The City awarded \$6,792,820.10 in HOME-ARP funding for HOME TBRA and affordable housing rehabilitation.
- ESG funding provides homeless assistance and homeless prevention. ESG funds were designed and used as the first step in a continuum of assistance to prevent homelessness and enable homeless individuals and families to move toward independent living. The City expended \$7,424,070.61 in ESG funding.
- HOPWA funding is designated to housing and related supportive services for low-income persons with HIV/AIDS. HOPWA funds provided housing assistance to persons living with HIV/AIDS and their families. 1,215 households were assisted. The City expended \$11,271,397.00 HOPWA funding.

FY2024 Proposed Program Highlights

- Leverage resources to increase number of residents served with federal entitlement funds.
- Meet federal timeliness ratios and expenditure deadlines.
- Increase technical assistance and training to project sponsors, developers, and grantees.
- Increase level of services provided to CoA departments for competitive grants.
- Acquire physical assets that will aid in providing long term affordability for residents.
- Continue implementation of strategies to provide additional permanent supportive housing solutions.
- Assist community advocacy groups combat homelessness and deliver transitional solutions to the community.

ORGANIZATIONAL CHART

GRANTS & COMMUNITY DEVELOPMENT



PERFORMANCE METRICS

GRANTS & COMMUNITY DEVELOPMENT

| PERFORMANCE MEASURE | FY2021 ACTUAL | FY2022 ACTUAL | FY2023 TARGET | FY2024 TARGET |
|---|------------------|------------------|------------------|------------------|
| <i>A City of Opportunity for All</i> | | | | |
| Community Development Block Grant (CDBG) | 7,228,171 | 6,981,957 | 7,004,069 | 6,791,235 |
| Home Investment Partnership Program (HOME) | 2,044,201 | 2,204,974 | 2,515,212 | 2,506,025 |
| Emergency Solutions Grant (ESG) | 522,306 | 610,308 | 595,555 | 615,584 |
| Housing Opportunities for Persons with AIDS (HOPWA) | 18,067,786 | 22,712,066 | 12,997,884 | 14,690,757 |





FY24 OPERATING BUDGET HIGHLIGHTS

Department of Grants and Community Development

| FY21 ACTUAL EXPENDITURE | FY22 ACTUAL EXPENDITURE | FY23 ADOPTED | EXPENDITURES AND APPROPRIATIONS | FY24 BUDGET | VARIANCE FY24-FY23 |
|----------------------------|----------------------------|--------------------|---|--------------------|-----------------------|
| \$396,743 | \$773,219 | \$907,019 | Salaries, Regular | \$940,760 | \$33,741 |
| - | - | - | Salaries, Perm Part-Time | - | - |
| - | - | - | Salaries, Sworn | - | - |
| \$5,871 | \$72,546 | \$0 | Salaries, Extra Help | \$0 | \$0 |
| - | - | - | Salaries, Extra Help-Sworn | - | - |
| - | \$933 | - | Overtime | - | - |
| - | - | - | Pen Cont Fire Pen Fd | - | - |
| - | - | - | Pen Cont Police Pen Fd | - | - |
| \$23,414 | \$26,294 | \$52,545 | Pen Cont Gen Emp Pen Fd | \$28,875 | (\$23,670) |
| \$20,133 | \$47,024 | \$46,651 | Defined Contribution | \$49,314 | \$2,663 |
| - | - | - | Workers' Compensation | - | - |
| \$51,357 | \$106,409 | \$107,898 | Other Personnel Costs | \$108,834 | \$936 |
| \$497,519 | \$1,026,426 | \$1,114,113 | TOTAL PERSONNEL | \$1,127,783 | \$13,670 |
| OTHER EXPENSES | | | | | |
| \$107,429 | \$418,103 | \$249,000 | Purchased / Contracted Services | \$249,000 | \$0 |
| \$3,803 | \$25,989 | \$44,412 | Supplies | \$44,412 | \$0 |
| - | - | - | Capital Outlays | - | - |
| - | - | - | Interfund / Interdepartmental Charges | - | - |
| - | \$170 | - | Other Costs | - | - |
| - | - | - | Debt Service | - | - |
| - | - | - | Conversion / Summary | - | - |
| - | - | - | Other Financing Uses | - | - |
| \$111,232 | \$444,263 | \$293,412 | TOTAL OTHER EXPENSES | \$293,412 | \$0 |
| \$608,751 | \$1,470,689 | \$1,407,525 | TOTAL PERSONNEL AND OTHER EXPENSES | \$1,421,195 | \$13,670 |

| FY21 ACTUAL EXPENDITURE | FY22 ACTUAL EXPENDITURE | FY23 ADOPTED | FUND | FY24 BUDGET | VARIANCE FY24-FY23 |
|----------------------------|----------------------------|--------------------|-----------------------|--------------------|-----------------------|
| \$608,751 | \$1,470,689 | \$1,407,525 | General Fund | \$1,421,195 | \$13,670 |
| \$608,751 | \$1,470,689 | \$1,407,525 | TOTAL EXPENSES | \$1,421,195 | \$13,670 |

| FY21 | FY22 | FY23 | AUTHORIZED POSITION COUNT | FY24 | VARIANCE FY24-FY23 |
|------|------|-------|---------------------------|-------|-----------------------|
| - | - | 12.00 | Full Time Equivalent | 20.50 | 8.50 |



FY24 OPERATING BUDGET HIGHLIGHTS
Department of Grants and Community
Development
General Fund

| FY21 ACTUAL EXPENDITURES | FY22 ACTUAL EXPENDITURES | FY23 ADOPTED | FY23 EXPENDITURES AND APPROPRIATIONS | FY24 BUDGET | VARIANCE FY24-FY23 |
|-----------------------------|-----------------------------|--------------------|---|--------------------|-----------------------|
| | | | <i>PERSONNEL</i> | | |
| \$396,743 | \$773,219 | \$907,019 | Salaries, Regular | \$940,760 | \$33,741 |
| - | - | - | Salaries, Perm Part-Time | - | - |
| - | - | - | Salaries, Sworn | - | - |
| \$5,871 | \$72,546 | - | Salaries, Extra Help | - | - |
| - | - | - | Salaries, Extra Help-Sworn | - | - |
| - | \$933 | - | Overtime | - | - |
| - | - | - | Pen Cont Fire Pen Fd | - | - |
| - | - | - | Pen Cont Police Pen Fd | - | - |
| \$23,414 | \$26,294 | \$52,545 | Pen Cont Gen Emp Pen Fd | \$28,875 | (\$23,670) |
| \$20,133 | \$47,024 | \$46,651 | Defined Contribution | \$49,314 | \$2,663 |
| - | - | - | Workers' Compensation | - | - |
| \$51,357 | \$106,409 | \$107,898 | Other Personnel Costs | \$108,834 | \$936 |
| \$497,519 | \$1,026,426 | \$1,114,113 | TOTAL PERSONNEL | \$1,127,783 | \$13,670 |
| | | | <i>OTHER EXPENSES</i> | | |
| \$107,429 | \$418,103 | \$249,000 | Purchased / Contracted Services | \$249,000 | - |
| \$3,803 | \$25,989 | \$44,412 | Supplies | \$44,412 | - |
| - | - | - | Capital Outlays | - | - |
| - | - | - | Interfund / Interdepartmental Charges | - | - |
| - | \$170 | - | Other Costs | - | - |
| - | - | - | Debt Service | - | - |
| - | - | - | Conversion / Summary | - | - |
| - | - | - | Other Financing Uses | - | - |
| \$111,232 | \$444,263 | \$293,412 | TOTAL OTHER EXPENSES | \$293,412 | - |
| \$608,751 | \$1,470,689 | \$1,407,525 | TOTAL PERSONNEL AND OTHER EXPENSES | \$1,421,195 | \$13,670 |

| FY21 ACTUAL EXPENDITURES | FY22 ACTUAL EXPENDITURES | FY23 ADOPTED | FY23 FUND | FY24 BUDGET | VARIANCE FY24-FY23 |
|-----------------------------|-----------------------------|--------------------|-----------------------|--------------------|-----------------------|
| \$608,751 | \$1,470,689 | \$1,407,525 | General Fund | \$1,421,195 | \$13,670 |
| \$608,751 | \$1,470,689 | \$1,407,525 | TOTAL EXPENSES | \$1,421,195 | \$13,670 |

| FY21 | FY22 | FY23 | AUTHORIZED POSITION COUNT | FY24 | VARIANCE FY24-FY23 |
|------|------|-------|---------------------------|-------|-----------------------|
| - | - | 12.00 | Full Time Equivalent | 20.50 | 8.50 |



FY24 OPERATING BUDGET HIGHLIGHTS
Department of Grants and Community
Development
General Fund

| EXPENDITURES AND APPROPRIATIONS | VARIANCE (24-23) | EXPLANATION |
|---|-------------------------|--|
| <i>PERSONNEL</i> | | |
| Salaries, Regular | \$33,741 | Increase based on actual/projected staffing levels. This line also includes a 2.5% Cost of Living Adjustment (COLA) as per Mayoral Priority for A City of Opportunity for All. |
| Salaries, Perm Part-Time | - | |
| Salaries, Sworn | - | |
| Salaries, Extra Help | - | |
| Salaries, Extra Help-Sworn | - | |
| Overtime | - | |
| Pen Cont Fire Pen Fd | - | |
| Pen Cont Police Pen Fd | - | |
| Pen Cont Gen Emp Pen Fd | (\$23,670) | Decrease based on preliminary estimated pension costs. |
| Defined Contribution | \$2,663 | Increase based on preliminary estimated pension costs. |
| Workers' Compensation | - | |
| Other Personnel Costs | \$936 | Increase to properly align the budget based on preliminary estimated healthcare costs. This line includes Group Life and Medicare Contributions. |
| TOTAL PERSONNEL | \$13,670 | |
| <i>OTHER EXPENSES</i> | | |
| Purchased / Contracted Services | - | |
| Supplies | - | |
| Capital Outlays | - | |
| Interfund / Interdepartmental Charges | - | |
| Other Costs | - | |
| Debt Service | - | |
| Conversion / Summary | - | |
| Other Financing Uses | - | |
| TOTAL OTHER EXPENSES | - | |
| TOTAL PERSONNEL AND OTHER EXPENSES | \$13,670 | |

| FUND | VARIANCE (24-23) | EXPLANATION |
|-----------------------|-------------------------|--------------------|
| General Fund | \$13,670 | |
| TOTAL EXPENSES | \$13,670 | |

| AUTHORIZED POSITION COUNT | VARIANCE (24-23) | EXPLANATION |
|----------------------------------|-------------------------|--|
| Full Time Equivalent | 8.50 | Increase based on actual staffing level. |



LABOR AND EMPLOYMENT SERVICES

Mission Statement

The Department of Labor and Employment Services is responsible for the administration, implementation, and execution of federal government labor and workforce programs and initiatives, including but not limited to overseeing the Atlanta Workforce Development Agency. Coordinate strategic partnerships related to labor and workforce programs; and improve the delivery of labor and workforce services to citizens of Atlanta through advocacy, resource development, mobilization, collaboration, and coordination of resources.

Mayor Dickens has a vision for Atlanta where we are a city of opportunity for all. Developing a robust workforce to meet the needs of our expanding city is imperative. Mayor Dickens is a strong supporter of labor and employment, and he showed his support of workers through his first budget and his initial investment in youth development.

FY2023 Accomplishments

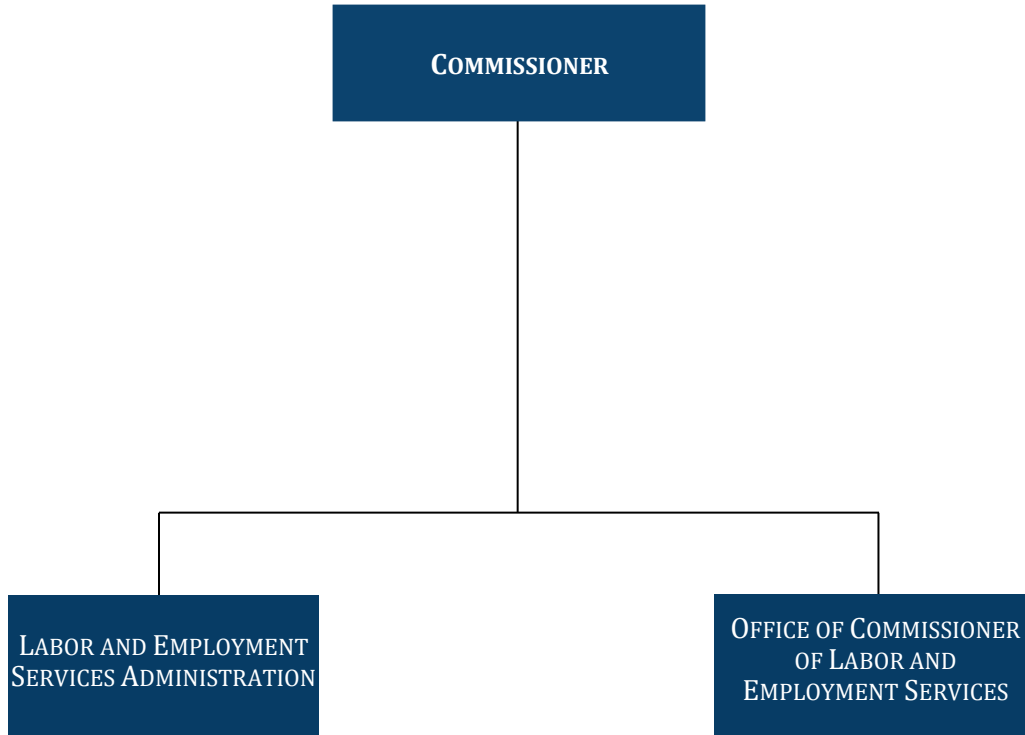
- The establishment of the City's first ever labor and employment agency
- A \$2.2 million allocation to fund the summer 2023 iteration of SYEP
- A tour of local workforce programs, tools, and resources currently available through the local workforce system.

FY2024 Proposed Program Highlights

- Hiring and onboarding the Department of Labor's executive staff, specifically the Commissioner of Labor and Finance Director.
- Successful transition of Work Source Atlanta staff and assignments from Invest Atlanta to the City of Atlanta.
- Successful administration, implementation and execution of federal government labor and workforce programs and initiatives.
- Successful implementation and execution of state government labor and workforce programs and initiatives.
- Improve the delivery of labor and workforce services to citizens of Atlanta through advocacy, resource development, mobilization, collaboration and coordination of resources.
- Coordination of strategic partnerships related to labor and workforce programs and initiatives

ORGANIZATIONAL CHART

Department of Labor and Employment Services



PERFORMANCE METRICS

Department of Labor and Employment Services

| PERFORMANCE MEASURE | FY2021 ACTUAL | FY2022 ACTUAL | FY2023 TARGET | FY2024 TARGET |
|---------------------|------------------|------------------|------------------|------------------|
|---------------------|------------------|------------------|------------------|------------------|

Effective and Ethical Government

Metrics will be established upon the hiring of the Department of Labor Commissioner



FY24 OPERATING BUDGET HIGHLIGHTS

Department of Labor and Employment Services

| FY21 ACTUAL EXPENDITURE | FY22 ACTUAL EXPENDITURE | FY23 ADOPTED | FY23 EXPENDITURES AND APPROPRIATIONS | FY24 BUDGET | VARIANCE FY24-FY23 |
|----------------------------|----------------------------|-----------------|---|------------------|-----------------------|
| - | - | - | Salaries, Regular | \$423,200 | \$423,200 |
| - | - | - | Salaries, Perm Part-Time | - | - |
| - | - | - | Salaries, Sworn | - | - |
| - | - | - | Salaries, Extra Help | - | - |
| - | - | - | Salaries, Extra Help-Sworn | - | - |
| - | - | - | Overtime | - | - |
| - | - | - | Pen Cont Fire Pen Fd | - | - |
| - | - | - | Pen Cont Police Pen Fd | - | - |
| - | - | - | Pen Cont Gen Emp Pen Fd | - | - |
| - | - | - | Defined Contribution | \$25,392 | \$25,392 |
| - | - | - | Workers' Compensation | - | - |
| - | - | - | Other Personnel Costs | \$51,408 | \$51,408 |
| - | - | - | TOTAL PERSONNEL | \$500,000 | \$500,000 |
| | | | OTHER EXPENSES | | |
| - | - | - | Purchased / Contracted Services | - | - |
| - | - | - | Supplies | - | - |
| - | - | - | Capital Outlays | - | - |
| - | - | - | Interfund / Interdepartmental Charges | - | - |
| - | - | - | Other Costs | - | - |
| - | - | - | Debt Service | - | - |
| - | - | - | Conversion / Summary | - | - |
| - | - | - | Other Financing Uses | - | - |
| - | - | - | TOTAL OTHER EXPENSES | - | - |
| - | - | - | TOTAL PERSONNEL AND OTHER EXPENSES | \$500,000 | \$500,000 |

| FY21 ACTUAL EXPENDITURE | FY22 ACTUAL EXPENDITURE | FY23 ADOPTED | FY23 FUND | FY24 BUDGET | VARIANCE FY24-FY23 |
|----------------------------|----------------------------|-----------------|-----------------------|------------------|-----------------------|
| - | - | - | General Fund | \$500,000 | \$500,000 |
| - | - | - | TOTAL EXPENSES | \$500,000 | \$500,000 |

| FY21 | FY22 | FY23 | AUTHORIZED POSITION COUNT | FY24 | VARIANCE FY24-FY23 |
|------|------|------|---------------------------|------|-----------------------|
| - | - | - | Full Time Equivalent | - | - |



FY24 OPERATING BUDGET HIGHLIGHTS
Department of Labor and Employment Services
General Fund

| FY21 ACTUAL EXPENDITURES | FY22 ACTUAL EXPENDITURES | FY23 ADOPTED | FY24 EXPENDITURES AND APPROPRIATIONS BUDGET | VARIANCE FY24-FY23 |
|-----------------------------|-----------------------------|-----------------|---|-----------------------|
| | | | <i>PERSONNEL</i> | |
| - | - | - | Salaries, Regular | \$423,200 |
| - | - | - | Salaries, Perm Part-Time | - |
| - | - | - | Salaries, Sworn | - |
| - | - | - | Salaries, Extra Help | - |
| - | - | - | Salaries, Extra Help-Sworn | - |
| - | - | - | Overtime | - |
| - | - | - | Pen Cont Fire Pen Fd | - |
| - | - | - | Pen Cont Police Pen Fd | - |
| - | - | - | Pen Cont Gen Emp Pen Fd | - |
| - | - | - | Defined Contribution | \$25,392 |
| - | - | - | Workers' Compensation | - |
| - | - | - | Other Personnel Costs | \$51,408 |
| - | - | - | TOTAL PERSONNEL | \$500,000 |
| | | | <i>OTHER EXPENSES</i> | |
| - | - | - | Purchased / Contracted Services | - |
| - | - | - | Supplies | - |
| - | - | - | Capital Outlays | - |
| - | - | - | Interfund / Interdepartmental Charges | - |
| - | - | - | Other Costs | - |
| - | - | - | Debt Service | - |
| - | - | - | Conversion / Summary | - |
| - | - | - | Other Financing Uses | - |
| - | - | - | TOTAL OTHER EXPENSES | - |
| - | - | - | TOTAL PERSONNEL AND OTHER EXPENSES | \$500,000 |

| FY21 ACTUAL EXPENDITURES | FY22 ACTUAL EXPENDITURES | FY23 ADOPTED | FY24 FUND BUDGET | VARIANCE FY24-FY23 |
|-----------------------------|-----------------------------|-----------------|------------------------|-----------------------|
| - | - | - | General Fund | \$500,000 |
| - | - | - | TOTAL EXPENSES | \$500,000 |

| FY21 | FY22 | FY23 | AUTHORIZED POSITION COUNT | FY24 | VARIANCE FY24-FY23 |
|------|------|------|---------------------------|------|-----------------------|
| - | - | - | Full Time Equivalent | - | - |



FY24 OPERATING BUDGET HIGHLIGHTS
Department of Labor and Employment Services
General Fund

| EXPENDITURES AND APPROPRIATIONS | VARIANCE (24-23) | EXPLANATION |
|---|-------------------------|--------------------|
| <i>PERSONNEL</i> | | |
| Salaries, Regular | \$423,200 | |
| Salaries, Perm Part-Time | - | |
| Salaries, Sworn | - | |
| Salaries, Extra Help | - | |
| Salaries, Extra Help-Sworn | - | |
| Overtime | - | |
| Pen Cont Fire Pen Fd | - | |
| Pen Cont Police Pen Fd | - | |
| Pen Cont Gen Emp Pen Fd | - | |
| Defined Contribution | \$25,392 | |
| Workers' Compensation | - | |
| Other Personnel Costs | \$51,408 | |
| TOTAL PERSONNEL | \$500,000 | |
| <i>OTHER EXPENSES</i> | | |
| Purchased / Contracted Services | - | |
| Supplies | - | |
| Capital Outlays | - | |
| Interfund / Interdepartmental Charges | - | |
| Other Costs | - | |
| Debt Service | - | |
| Conversion / Summary | - | |
| Other Financing Uses | - | |
| TOTAL OTHER EXPENSES | - | |
| TOTAL PERSONNEL AND OTHER EXPENSES | \$500,000 | |

| FUND | VARIANCE (24-23) | EXPLANATION |
|-----------------------|-------------------------|--------------------|
| General Fund | \$500,000 | |
| TOTAL EXPENSES | \$500,000 | |

| AUTHORIZED POSITION COUNT | VARIANCE (24-23) | EXPLANATION |
|----------------------------------|-------------------------|--------------------|
| Full Time Equivalent | - | |



OFFICE OF THE INSPECTOR GENERAL

Mission Statement

The Office of the Inspector General seeks to ensure that the government of the City of Atlanta operates with efficiency and integrity. By rooting out fraud, waste, abuse, and procurement deficiencies, the Office of the Inspector General works to uphold the public trust.

Core Functions

- Contract solicitation review
- Fraud investigation and enforcement
- Anti-corruption training
- Policy and procedure recommendations

Summary of Operations

The Office of the Inspector General is comprised of two divisions: The *Independent Procurement Review Division* and the *Compliance Division*. Through the Inspector General, the divisions of the Office of the Inspector General report to the *Governing Board of the Office of the Inspector General*.

Divisions/Office Descriptions

The *Governing Board of the Office of the Inspector General* is an independent body composed of nine City residents selected by legal, business, civic, and educational groups to serve a three-year term of office. The board meets routinely to monitor the activities of the Office of the Inspector General and holds hearings on appeals of adverse decisions and motions to quash subpoenas issued by the Office of the Inspector General.

The *Independent Procurement Review Division* and *Compliance Division* are led by the Inspector General, who reports to the *Governing Board of the Inspector General*.

Independent Procurement Review Division collaborates with the Department of Procurement to review the records of all City solicitations with

an aggregate value of \$1 million or more. The *Independent Procurement Review Division* identifies and reports areas of concern, allowing corrective action before City Council considers legislation to approve contracts.

Compliance Division will investigate allegations of fraud, waste, and abuse by City employees, officials, and contractors; provide anti-corruption training; identify corruption vulnerabilities and recommend measures to shore gaps.

Goals & Objectives

Independent Procurement Review

- Identify red flags of procurement fraud, undisclosed conflicts of interests, inconsistencies, and errors in connection with solicitations valued at over \$1 million.
- Increase transparency by promptly publishing findings of solicitation reviews following City Council legislative votes.

Compliance

- Educate City employees and officials regarding corruption hazards by providing anti-corruption training.
- Collaborate with departments and offices to identify corruption vulnerabilities.
- Issue policy and procedure recommendations to address shortcomings.
- Conduct investigations into allegations of fraud, waste, and abuse within City departments, offices, and boards.
- Hold accountable those found to have violated laws, rules, and regulations.
- Establish and follow internal protocols to govern compliance functions.
- Collaborate with law enforcement partners.

FY2023 Accomplishments

Independent Procurement Review

- Issued 24 reports of findings of solicitation reviews in advance of City Council hearings to consider legislation with a total contract value of more than \$608 million.
- Referred one matter to Ethics and three matters to Compliance for investigation of flagged conduct.
- Collaborated with Compliance on procurement fraud investigations.
- Broadened weekly communications with Department of Procurement staff to increase transparency surrounding solicitation progress in order to assure timely issuance of reports.
- Fully staffed the division, doubling the review staff level since FY2022.

Compliance

- Engaged a marketing firm to design and execute a public awareness campaign with an anticipated launch at the conclusion of FY2023.
- Procured department vehicles to enable field work.
- Continued to introduce the division and its function to City employees, elected officials, and the public.
- Cultivated relationships with Atlanta stakeholders and within the national inspector general community.
- Initiated 17 case investigations into matters of fraud, waste, and abuse, including those arising from historical referrals, and closed 10 investigations.
- Issued three policy and procedure recommendations (PPRs) and followed up with City departments regarding their acceptance and implementation of recommended actions.

FY2024 Proposed Program Highlights

Independent Procurement Review

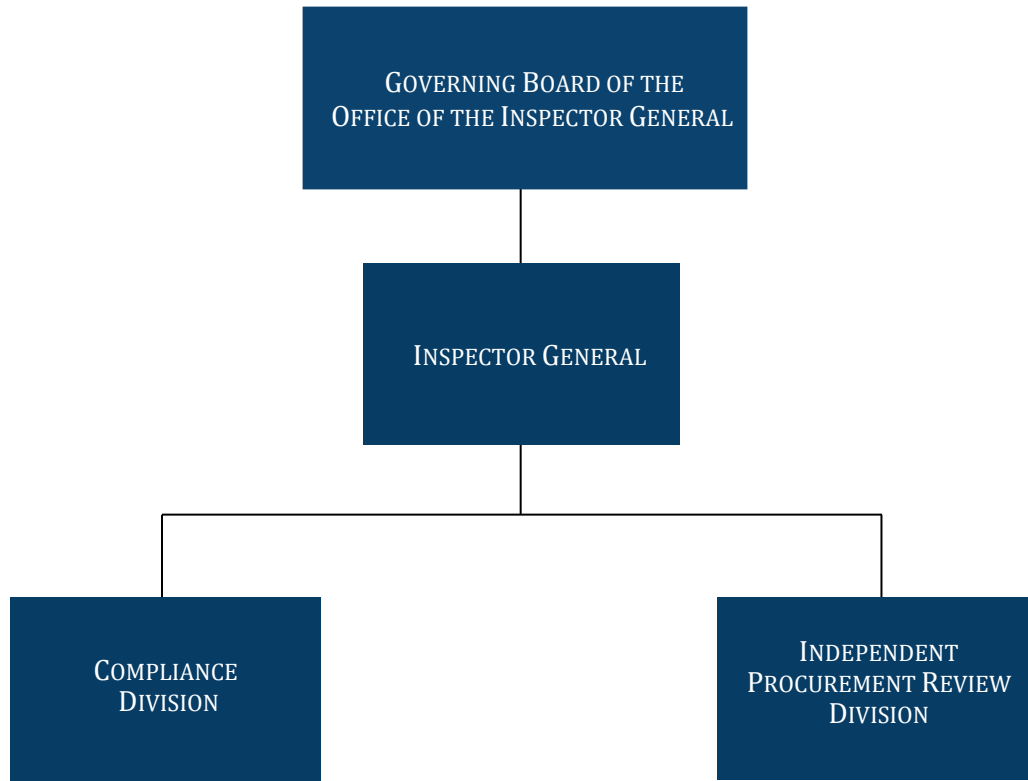
- Adapt protocol of solicitation reviews to adjust to shifted standard operating procedures of the Department of Procurement.
- Increase discretionary review of City solicitations.
- Strengthen procurement review by incorporating additional training and analytical tools.
- Introduce quarterly reporting to highlight systemic issues and observation trends, and identify potential causes.

Compliance

- Administer anti-corruption training program to all City departments, offices, and boards/commissions.
- Measure (and respond to) inquiries and tips following the implementation of the public awareness campaign.
- Coordinate anti-corruption outreach to vendor community.
- Finalize comprehensive investigative manual.
- Pursue legislative initiatives and law enforcement credentials.

ORGANIZATIONAL CHART

Office of the Inspector General



PERFORMANCE METRICS

Office of the Inspector General

| PERFORMANCE MEASURE | FY2021 ACTUAL | FY2022 ACTUAL | FY2023 TARGET | FY2024 TARGET |
|--|------------------|------------------|------------------|------------------|
| <i>Effective and Ethical Government</i> | | | | |
| <i>Independent Procurement Review</i> | | | | |
| Solicitation Reviews Initiated | N/A | 73 | 67 | N/A |
| Reports Issued | N/A | 47 | 28 | N/A |
| Submissions Reviewed | N/A | 161 | 70 | N/A |
| Findings | N/A | 152 | 96 | N/A |
| Contract Value | N/A | \$1,001m | \$620m | N/A |
| <i>Compliance</i> | | | | |
| Cases Closed | N/A | 12 | 11 | N/A |
| Administrative Referrals | N/A | 2 | 4 | N/A |
| Policy and Procedure Recommendations | N/A | 0 | 8 | N/A |
| Anti-corruption Trainings | N/A | 12 | 3 | 50 |





FY24 OPERATING BUDGET HIGHLIGHTS

The Office of Inspector General

| FY21 ACTUAL EXPENDITURE | FY22 ACTUAL EXPENDITURE | FY23 ADOPTED | FY23 EXPENDITURES AND APPROPRIATIONS | FY24 BUDGET | VARIANCE FY24-FY23 |
|----------------------------|----------------------------|-----------------|---|--------------------|-----------------------|
| - | - | - | Salaries, Regular | \$1,194,547 | \$1,194,547 |
| - | - | - | Salaries, Perm Part-Time | - | - |
| - | - | - | Salaries, Sworn | - | - |
| - | - | - | Salaries, Extra Help | - | - |
| - | - | - | Salaries, Extra Help-Sworn | - | - |
| - | - | - | Overtime | - | - |
| - | - | - | Pen Cont Fire Pen Fd | - | - |
| - | - | - | Pen Cont Police Pen Fd | - | - |
| - | - | - | Pen Cont Gen Emp Pen Fd | \$33,660 | \$33,660 |
| - | - | - | Defined Contribution | \$36,600 | \$36,600 |
| - | - | - | Workers' Compensation | - | - |
| - | - | - | Other Personnel Costs | \$267,060 | \$267,060 |
| - | - | - | TOTAL PERSONNEL | \$1,531,867 | \$1,531,867 |
| | | | OTHER EXPENSES | | |
| - | - | - | Purchased / Contracted Services | \$203,996 | \$203,996 |
| - | - | - | Supplies | \$77,996 | \$77,996 |
| - | - | - | Capital Outlays | \$70,000 | \$70,000 |
| - | - | - | Interfund / Interdepartmental Charges | \$5,100 | \$5,100 |
| - | - | - | Other Costs | - | - |
| - | - | - | Debt Service | - | - |
| - | - | - | Conversion / Summary | - | - |
| - | - | - | Other Financing Uses | - | - |
| - | - | - | TOTAL OTHER EXPENSES | \$357,092 | \$357,092 |
| - | - | - | TOTAL PERSONNEL AND OTHER EXPENSES | \$1,888,959 | \$1,888,959 |

| FY21 ACTUAL EXPENDITURE | FY22 ACTUAL EXPENDITURE | FY23 ADOPTED | FY23 FUND | FY24 BUDGET | VARIANCE FY24-FY23 |
|----------------------------|----------------------------|-----------------|---------------------------------|--------------------|-----------------------|
| - | - | - | General Fund | \$1,456,132 | \$1,456,132 |
| - | - | - | Airport Revenue Fund | \$234,209 | \$234,209 |
| - | - | - | Water & Wastewater Revenue Fund | \$198,618 | \$198,618 |
| - | - | - | TOTAL EXPENSES | \$1,888,959 | \$1,888,959 |

| FY21 | FY22 | FY23 | AUTHORIZED POSITION COUNT | FY24 | VARIANCE FY24-FY23 |
|------|------|------|---------------------------|-------|-----------------------|
| - | - | - | Full Time Equivalent | 16.00 | 16.00 |



FY24 OPERATING BUDGET HIGHLIGHTS

The Office of Inspector General General Fund

| FY21 ACTUAL EXPENDITURES | FY22 ACTUAL EXPENDITURES | FY23 ADOPTED | EXPENDITURES AND APPROPRIATIONS | FY24 BUDGET | VARIANCE FY24-FY23 |
|-----------------------------|-----------------------------|-----------------|---|--------------------|-----------------------|
| | | | <i>PERSONNEL</i> | | |
| - | - | - | Salaries, Regular | \$870,384 | \$870,384 |
| - | - | - | Salaries, Perm Part-Time | - | - |
| - | - | - | Salaries, Sworn | - | - |
| - | - | - | Salaries, Extra Help | - | - |
| - | - | - | Salaries, Extra Help-Sworn | - | - |
| - | - | - | Overtime | - | - |
| - | - | - | Pen Cont Fire Pen Fd | - | - |
| - | - | - | Pen Cont Police Pen Fd | - | - |
| - | - | - | Pen Cont Gen Emp Pen Fd | \$21,672 | \$21,672 |
| - | - | - | Defined Contribution | \$25,308 | \$25,308 |
| - | - | - | Workers' Compensation | - | - |
| - | - | - | Other Personnel Costs | \$219,672 | \$219,672 |
| - | - | - | TOTAL PERSONNEL | \$1,137,036 | \$1,137,036 |
| | | | <i>OTHER EXPENSES</i> | | |
| - | - | - | Purchased / Contracted Services | \$166,000 | \$166,000 |
| - | - | - | Supplies | \$77,996 | \$77,996 |
| - | - | - | Capital Outlays | \$70,000 | \$70,000 |
| - | - | - | Interfund / Interdepartmental Charges | \$5,100 | \$5,100 |
| - | - | - | Other Costs | - | - |
| - | - | - | Debt Service | - | - |
| - | - | - | Conversion / Summary | - | - |
| - | - | - | Other Financing Uses | - | - |
| - | - | - | TOTAL OTHER EXPENSES | \$319,096 | \$319,096 |
| - | - | - | TOTAL PERSONNEL AND OTHER EXPENSES | \$1,456,132 | \$1,456,132 |

| FY21 ACTUAL EXPENDITURES | FY22 ACTUAL EXPENDITURES | FY23 ADOPTED | FUND | FY24 BUDGET | VARIANCE FY24-FY23 |
|-----------------------------|-----------------------------|-----------------|-----------------------|--------------------|-----------------------|
| - | - | - | General Fund | \$1,456,132 | \$1,456,132 |
| - | - | - | TOTAL EXPENSES | \$1,456,132 | \$1,456,132 |

| FY21 | FY22 | FY23 | AUTHORIZED POSITION COUNT | FY24 | VARIANCE FY24-FY23 |
|------|------|------|---------------------------|------|-----------------------|
| - | - | - | Full Time Equivalent | 8.95 | 8.95 |



FY24 OPERATING BUDGET HIGHLIGHTS

The Office of Inspector General

General Fund

| EXPENDITURES AND APPROPRIATIONS | VARIANCE (24-23) | EXPLANATION |
|---|--------------------|---|
| <i>PERSONNEL</i> | | |
| Salaries, Regular | \$870,384 | Increase due to the restructuring of the Office of the Inspector General. |
| Salaries, Perm Part-Time | - | |
| Salaries, Sworn | - | |
| Salaries, Extra Help | - | |
| Salaries, Extra Help-Sworn | - | |
| Overtime | - | |
| Pen Cont Fire Pen Fd | - | |
| Pen Cont Police Pen Fd | - | |
| Pen Cont Gen Emp Pen Fd | \$21,672 | Increase due to the restructuring of the Office of the Inspector General. |
| Defined Contribution | \$25,308 | Increase due to the restructuring of the Office of the Inspector General. |
| Workers' Compensation | - | |
| Other Personnel Costs | \$219,672 | Increase due to the restructuring of the Office of the Inspector General. |
| TOTAL PERSONNEL | \$1,137,036 | |
| <i>OTHER EXPENSES</i> | | |
| Purchased / Contracted Services | \$166,000 | Increase due to the restructuring of the Office of the Inspector General. |
| Supplies | \$77,996 | Increase due to the restructuring of the Office of the Inspector General. |
| Capital Outlays | \$70,000 | Increase due to the restructuring of the Office of the Inspector General. |
| Interfund / Interdepartmental Charges | \$5,100 | Increase due to the restructuring of the Office of the Inspector General. |
| Other Costs | - | |
| Debt Service | - | |
| Conversion / Summary | - | |
| Other Financing Uses | - | |
| TOTAL OTHER EXPENSES | \$319,096 | |
| TOTAL PERSONNEL AND OTHER EXPENSES | \$1,456,132 | |

| FUND | VARIANCE (24-23) | EXPLANATION |
|-----------------------|--------------------|-------------|
| General Fund | \$1,456,132 | |
| TOTAL EXPENSES | \$1,456,132 | |

| AUTHORIZED POSITION COUNT | VARIANCE (24-23) | EXPLANATION |
|---------------------------|------------------|---|
| Full Time Equivalent | 8.95 | Increase due to restructuring of the Office of the Inspector General. |



FY24 OPERATING BUDGET HIGHLIGHTS

The Office of Inspector General

Airport Revenue Fund

| EXPENDITURES AND APPROPRIATIONS | VARIANCE (24-23) | EXPLANATION |
|---|------------------|---|
| <i>PERSONNEL</i> | | |
| Salaries, Regular | \$188,485 | Increase due to the restructuring of the Office of the Inspector General. |
| Salaries, Perm Part-Time | - | |
| Salaries, Sworn | - | |
| Salaries, Extra Help | - | |
| Salaries, Extra Help-Sworn | - | |
| Overtime | - | |
| Pen Cont Fire Pen Fd | - | |
| Pen Cont Police Pen Fd | - | |
| Pen Cont Gen Emp Pen Fd | \$8,220 | Increase due to the restructuring of the Office of the Inspector General. |
| Defined Contribution | \$6,564 | Increase due to the restructuring of the Office of the Inspector General. |
| Workers' Compensation | - | |
| Other Personnel Costs | \$28,440 | Increase due to the restructuring of the Office of the Inspector General. |
| TOTAL PERSONNEL | \$231,709 | |
| <i>OTHER EXPENSES</i> | | |
| Purchased / Contracted Services | \$2,500 | Increase due to the restructuring of the Office of the Inspector General. |
| Supplies | - | |
| Capital Outlays | - | |
| Interfund / Interdepartmental Charges | - | |
| Other Costs | - | |
| Debt Service | - | |
| Conversion / Summary | - | |
| Other Financing Uses | - | |
| TOTAL OTHER EXPENSES | \$2,500 | |
| TOTAL PERSONNEL AND OTHER EXPENSES | \$234,209 | |

| FUND | VARIANCE (24-23) | EXPLANATION |
|-----------------------|------------------|-------------|
| Airport Revenue Fund | \$234,209 | |
| TOTAL EXPENSES | \$234,209 | |

| AUTHORIZED POSITION COUNT | VARIANCE (24-23) | EXPLANATION |
|---------------------------|------------------|---|
| Full Time Equivalent | 4.15 | Increase due to restructuring of the Office of the Inspector General. |



FY24 OPERATING BUDGET HIGHLIGHTS

The Office of Inspector General Water & Wastewater Revenue Fund

| EXPENDITURES AND APPROPRIATIONS | VARIANCE (24-23) | EXPLANATION |
|---|------------------|---|
| <i>PERSONNEL</i> | | |
| Salaries, Regular | \$135,678 | Increase due to the restructuring of the Office of the Inspector General. |
| Salaries, Perm Part-Time | - | |
| Salaries, Sworn | - | |
| Salaries, Extra Help | - | |
| Salaries, Extra Help-Sworn | - | |
| Overtime | - | |
| Pen Cont Fire Pen Fd | - | |
| Pen Cont Police Pen Fd | - | |
| Pen Cont Gen Emp Pen Fd | \$3,768 | Increase due to the restructuring of the Office of the Inspector General. |
| Defined Contribution | \$4,728 | Increase due to the restructuring of the Office of the Inspector General. |
| Workers' Compensation | - | |
| Other Personnel Costs | \$18,948 | Increase due to the restructuring of the Office of the Inspector General. |
| TOTAL PERSONNEL | \$163,122 | |
| <i>OTHER EXPENSES</i> | | |
| Purchased / Contracted Services | \$35,496 | Increase due to the restructuring of the Office of the Inspector General. |
| Supplies | - | |
| Capital Outlays | - | |
| Interfund / Interdepartmental Charges | - | |
| Other Costs | - | |
| Debt Service | - | |
| Conversion / Summary | - | |
| Other Financing Uses | - | |
| TOTAL OTHER EXPENSES | \$35,496 | |
| TOTAL PERSONNEL AND OTHER EXPENSES | \$198,618 | |

| FUND | VARIANCE (24-23) | EXPLANATION |
|---------------------------------|------------------|-------------|
| Water & Wastewater Revenue Fund | \$198,618 | |
| TOTAL EXPENSES | \$198,618 | |

| AUTHORIZED POSITION COUNT | VARIANCE (24-23) | EXPLANATION |
|---------------------------|------------------|---|
| Full Time Equivalent | 2.90 | Increase due to restructuring of the Office of the Inspector General. |



CAPITAL
PROJECT
STATUS
SUMMARIES

CAPITAL PROJECT STATUS OVERVIEW

MOVING ATLANTA FORWARD - INFRASTRUCTURE PROGRAM

BOND/RENEWAL & EXTENSION/SPECIAL REVENUE FUNDS

GRANTS

TRUST FUNDS

PROPOSED BUDGET
FY2024



CAPITAL PROJECT STATUS OVERVIEW

The quality of life for City of Atlanta residents depends on the reliability of transportation, the dependability of water, wastewater, and storm water systems, the ability to safely dispose of waste, the accessibility to culture and recreation, and many other essential public services. Quality service levels can be achieved by proper enhancement, replacement, and maintenance of capital assets by implementing a Capital Improvement Program (CIP).

To qualify as a Capital Improvement Project, the item in question must meet one of the following criteria:

- Real property acquisition (Land)
- Construction of new facilities
- Addition (a modification that changes the structural “footprint” of the facility) to existing facilities greater than or equal to \$25,000
- Remodeling/repair/preservation of the interior/exterior of any facility greater than or equal to \$25,000
- Demolition of existing facilities greater than or equal to \$25,000
- Major equipment items or projects including computer infrastructure, which are greater than or equal to \$25,000 (excludes vehicles unless \geq \$50,000)
- Infrastructure projects (a road, bridge, intersection, drainage system, or sewer structure, etc.)
- Planning and inventory studies more than \$25,000

Project costs include all phases of a project, including planning, design, utility relocation, right of way acquisition, etc. All phases of the project are budgeted in a Capital Projects Fund. The City of Atlanta develops its capital projects budget based on its Capital Improvements Program process. Requests for capital projects from City departments should include the estimated impact that these projects will have, if any, on current and future operating budgets.

The initial acquisition cost of the project plus any operating expenditures to be incurred over the lifetime of the facility or equipment are reviewed and taken into consideration during the process of budget recommendations, budget proposal, and final budget approval by the City Council. Capital projects that are intended for repairs and/or minor improvements of existing facilities or equipment usually do not carry significant operating impacts.

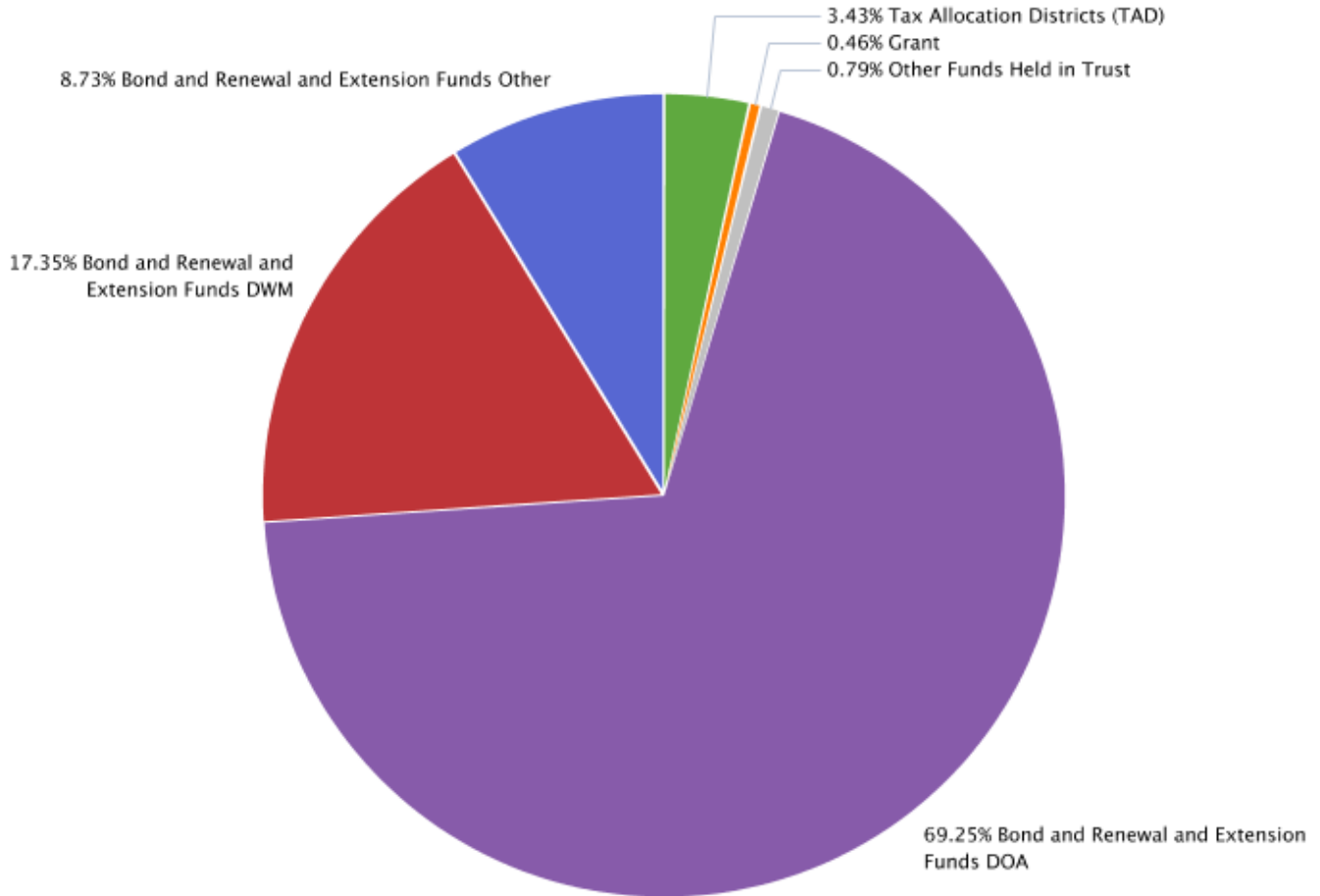
Major capital projects that are intended for the construction of new facilities, major renovation projects, or the acquisition of expensive equipment, may require additional maintenance and operating expenses, the hiring of new personnel, or the issuance and repayment of debt. The impact on operations (net of measurable savings) of approved projects is included by city departments in their operating budget requests and the final FY2024 proposed operating budget.

A capital project may be divided into various cost centers for accounting purposes. Each center represents the budgeting of funds for a project by an organizational unit within a fund. The capital budget status report provides the fund summary and detailed anticipations and appropriations. A list of all projects (detailed appropriations) has been included as well.

The FY2024 to FY2028 budget provides the status of active capital projects that are new or will continue from the previous fiscal year. It is based on the FY2023 projected, roll-forward balance plus any additional funding from new bonds or interest. For FY2024, the capital projects projected expenditure amount totals \$11.7B, and the funding by source is depicted on the next page.

A few of the items listed in the Capital section will have an operating impact. These items include public safety vehicles and equipment that are budgeted as an operating transfer from the General Fund to the Capital Finance Fund.

FY24 Capital Budget By Funding Source



| | FY24 Projected |
|--|--------------------------------|
| Bond and Renewal and Extension Funds DOA | \$8,135,607,491 |
| Bond and Renewal and Extension Funds DWM | \$2,037,789,091 |
| Bond and Renewal and Extension Funds Other | \$1,026,027,127 |
| Tax Allocation Districts (TAD) | \$402,855,374 |
| Grants | \$53,494,140 |
| Other Funds Held in Trust | \$92,422,454 |
| Total | <u>\$11,748,195,677</u> |

Since we have not received audited numbers, certain budgets may be amended at a later date.

CAPITAL PROJECT STATUS OVERVIEW

| | FY24 Projected | FY25 Projected | FY26 Projected | FY27 Projected | FY28 Projected |
|--|-------------------|-------------------|-------------------|-------------------|-------------------|
| Special Revenue/Bonds/Renewal & Extension Funds | | | | | |
| E-911 Renewal Extension Fund | 19,285,815 | - | - | - | - |
| Tsplost Capital Project Fund | 162,553,542 | - | - | - | - |
| Atlantic Station Tad Fund | 32,644,275 | 27,626,435 | - | - | - |
| Westside Tad Fund | 117,715,497 | 70,628,920 | 70,902,365 | 71,182,981 | 71,470,955 |
| Nw Atlanta Tad Fund | 34,374,642 | 34,382,958 | 34,391,989 | 34,403,757 | 47,332,366 |
| Eastside Tad Fund | 83,256,360 | 85,813,846 | 85,855,949 | 88,356,012 | 88,785,135 |
| Atlanta Beltline Tad | 113,568,904 | 116,353,298 | 118,724,103 | 121,063,514 | 124,100,940 |
| Campbellton Road Tad Fund | 9,706,946 | 9,720,039 | 9,724,993 | 9,730,094 | 9,735,349 |
| Hollowell/M.L. King Tad Fund | 3,872,556 | 3,876,984 | 3,881,545 | 3,886,243 | 3,891,082 |
| Metropolitan Parkway Tad Fund | 2,785,125 | 2,789,608 | 2,791,908 | 2,794,276 | 2,796,716 |
| Stadium Neighborhoods Tad Fund | 4,931,069 | 6,383,854 | 7,873,749 | 9,401,495 | 10,967,851 |
| Atlanta Beltline Special Service Revenue | 3,552,000 | 3,343,118 | 3,376,549 | 3,410,314 | 3,444,417 |
| 2005A Park Improvement Bond Fund | 353,080 | - | - | - | - |
| Public Safety Facility Fund | 5,510,644 | - | - | - | - |
| 2014A Park Improvement Revenue | 827,868 | - | - | - | - |
| 2015 Infrastructure Bond Fun | 33,297,345 | 8,704,806 | 8,704,805 | 8,704,806 | 8,704,807 |
| 2015 Municipal Facilites Bond Fund | 8,181,341 | 0 | 0 | 0 | 0 |
| 2016 Go Project Fund | 183,305 | - | - | - | - |
| 2017 Afcra Zoo Parking Project | 893,476 | - | - | - | - |
| 2019A VP General Obligation Bond Fund | 747,523 | - | - | - | - |
| 2019 AURA Parks Dept. Building Prj | 1,362,964 | - | - | - | - |
| 2021A VP General Obligation Bond Fund | 2,478,038 | - | - | - | - |
| 2022A1 GO Public Improvement (Social | 397,599,832 | - | - | - | - |
| 2022A2 GO Public Improvement Bond Fund | 38,536,734 | - | - | - | - |
| 2022B Various Purpose GO Bond Fund | 3,978,638 | - | - | - | - |
| TSPLOST II 2022 Capital Project Fund | 60,000,000 | - | - | - | - |
| Park Improvement Fund | 18,968,564 | 19,828,753 | 20,731,865 | 21,680,047 | 22,675,551 |
| General Government Capital Fund | 73,878,192 | 0 | 0 | 0 | 0 |
| Capital Finance Fund | 40,670,311 | 4,451,287 | 3,485,003 | 3,485,003 | 3,485,003 |
| Special Assessment Fund | 7,870,559 | - | - | - | - |
| Solid Waste Management Fac Const Fund | 405,853 | - | - | - | - |
| Capital Asset - Finance Fund | 13,291,048 | - | - | - | - |
| Capital Finance-Recovery Zone (Eco. Dev.) | 14,170 | - | - | - | - |
| 2018 Public Safety Project | 23,128,333 | - | - | - | - |
| Bond Sinking Fund | 93,349,065 | - | - | - | - |
| Water & Wastewater Renewal & Extension | 783,442,144 | 180,700,000 | 145,500,000 | 96,000,000 | 25,000,000 |
| 1999 Water And Wastewater Bond Fund | 173,646 | - | - | - | - |
| 2004 Water & Wastewater Bond Fund | 548,391 | - | - | - | - |
| Special 1% Sales And Use Tax Fund | 158,100,000 | - | - | - | - |

Since we have not received audited numbers, certain budgets may be amended at a later date.

CAPITAL PROJECT STATUS OVERVIEW

| | FY24 Projected | FY25 Projected | FY26 Projected | FY27 Projected | FY28 Projected |
|---|------------------------|------------------------|------------------------|------------------------|------------------------|
| Water & Wastewater Sinking Fund | 437,369,059 | - | - | - | - |
| Ser. 2009A Water & Wastewater Rev Bd Fd | 15,124,552 | - | - | - | - |
| 2015A Water Commerical Paper Program | 78,680,088 | - | - | - | - |
| 2018 Water & Wastewater Commercial Paper | 84,347,839 | - | - | - | - |
| 2018B Water & Wastewater Revenue And | 24,368,350 | 15,000,000 | 15,000,000 | - | - |
| 2018D Water & Wastewater Env Imp Bond | 14,783,704 | - | - | - | - |
| 2020 Water and Wastewater WIFIA Bond | 267,350,315 | 15,000,000 | 15,000,000 | 10,000,000 | 10,000,000 |
| 2021 Water & Wastewater Commercial Paper | 173,501,003 | 22,000,000 | 20,000,000 | 15,000,000 | - |
| Solid Waste R&E Fund | 15,108,887 | - | - | - | - |
| Airport Renewal And Extension Fund | 900,235,777 | 928,493,676 | 974,429,516 | 1,048,720,823 | 1,079,945,244 |
| Airport Passenger Facility Charge Fund | 841,041,357 | 965,727,071 | 1,149,413,003 | 1,336,132,963 | 1,534,441,518 |
| 2000 Airport Revenue Bond Fund | 1,323,160 | 1,164,227 | 1,005,295 | 846,362 | 687,429 |
| 2004 Airport Pfc Bond Fund | 1,346 | - | - | - | - |
| 2004 Airport Revenue Bond Fund F-K | 1,232,628 | - | - | - | - |
| Conrac Customer Service Fac Ch | 82,880,580 | 120,841,499 | 164,621,731 | 209,293,528 | 254,638,702 |
| Airport Fac Revenue Bond Sinking Fd | 954,026,766 | 547,573,400 | 563,471,276 | 574,102,722 | 573,945,650 |
| 2010A Bond General Airport Revenue | 40,085 | - | - | - | - |
| 2010B Bd Pfc & Sub Lien Gen Rev | 95,590 | - | - | - | - |
| Airport Commercial Paper Series 2010A/B | 504,838 | 58,707 | 58,707 | 0 | 0 |
| 2012A Bond General Airport Revenue | 671,160 | 604,214 | 540,318 | 119,395 | 194,489 |
| 2012C Bond General Airport Revenue | 2,310,756 | 2,132,293 | 1,961,959 | 318,281 | 518,468 |
| Doa Series 2015 Commerical Paper Program | 40,078,288 | - | - | - | - |
| Doa Series 2016 Bond Anticipation Notes | 641,166,475 | - | - | - | - |
| Aviation Encumbrance Program Fund | 3,775,107,616 | 1,691,360,727 | 1,412,138,775 | 1,159,791,315 | 767,140,121 |
| 2019A General Airport Revenue Bond | 26,053,163 | 2,486,723 | 1,983,046 | 1,541,123 | 1,114,917 |
| 2019B General Airport Revenue Bond | 61,728,049 | 6,264,564 | 5,525,601 | 4,818,119 | 3,472,843 |
| 2019C Airport PFC & Sub Lien Revenue | 115,671,978 | 19,697,707 | 17,273,032 | 14,942,080 | 10,411,404 |
| 2019D Airport PFC & Sub Lien Revenue | 103,442,756 | 29,674,688 | 26,382,763 | 23,218,085 | 17,066,892 |
| Aviation PFC Hybrid Bonds | 121,760,990 | 91,377,665 | 72,192,213 | 55,074,602 | 35,376,387 |
| Aviation General Airport Revenue Bonds | 108,271,889 | 83,736,545 | 67,512,473 | 52,887,677 | 34,410,800 |
| City Plaza Project R & E Fund | 65,309 | - | - | - | - |
| Doa Series 2016 F-G Commerical Paper | 357,896,935 | - | - | - | - |
| Sub-Total | \$11,602,279,08 | \$5,117,797,612 | \$5,024,454,531 | \$4,980,905,617 | \$4,745,755,036 |
| | | | | | |
| Grants Funds | | | | | |
| Community Development Block Grant Fund | 3,776,460 | 1,661,395 | 3,976,482 | 2,251,860 | 0 |
| Intergovernmental Grant Fund | 28,869,158 | 8,549,725 | 7,208,579 | 7,140,834 | 600,000 |
| Job Training Grant Fund | 1,329,273 | 0 | 0 | 0 | 0 |
| Home Investment Partnerships Program Fund | 1,334,530 | 0 | 0 | 0 | 0 |
| CARES Assistance and Economic Relief | 18,184,720 | 0 | 0 | 0 | 0 |
| Sub-Total | \$53,494,140 | \$10,211,120 | \$11,185,062 | \$9,392,694 | \$600,000 |

Since we have not received audited numbers, certain budgets may be amended at a later date.

CAPITAL PROJECT STATUS OVERVIEW

| | FY24 Projected | FY25 Projected | FY26 Projected | FY27 Projected | FY28 Projected |
|----------------------------------|------------------------|------------------------|------------------------|------------------------|------------------------|
| Other Funds Held in Trust | | | | | |
| Perpetual Care | 191,939 | - | - | - | - |
| Trust | 92,230,515 | - | - | - | - |
| Sub-Total | \$92,422,454 | - | - | - | - |
| | | | | | |
| Non-Operating | <u>\$11,748,195,67</u> | <u>\$5,128,008,732</u> | <u>\$5,035,639,593</u> | <u>\$4,990,298,312</u> | <u>\$4,746,355,036</u> |

Since we have not received audited numbers, certain budgets may be amended at a later date.



MOVING ATLANTA FORWARD – INFRASTRUCTURE PROGRAM

Infrastructure Program

Atlanta voters approved three ballot measures on May 24, 2022, that will make significant investments in the city's infrastructure and economy. The measures — two bonds and the renewal of a special sales tax — will put \$750M toward vital transportation, recreation, public safety, and arts projects across the city.

The City of Atlanta has identified major infrastructure needs across streets, sidewalks, parks, recreation centers and public safety facilities. To make progress against these needs, the City of Atlanta has prepared a \$750M infrastructure program for the next five years.

The first two measures are infrastructure bonds totaling \$400M. A \$210M bond will address vertical infrastructure such as police facilities, fire stations, recreation centers and other parks and recreation facilities. A second \$190M bond will address horizontal infrastructure including transportation and parks. These two bonds are general obligation (GO) bonds which have long been a primary source of funding for capital investments to replace and expand city infrastructure.

The third measure is a renewal of the TSPLOST (Transportation Special Purpose Local Option Sales Tax) program which will generate \$350M for transportation projects. Atlanta's TSPLOST is a 4/10 of a penny sales tax, applying to most purchases made within the city. By law, a TSPLOST can only be used for certain transportation capital projects. Atlanta voters approved the first TSPLOST program in 2016, which expired in 2022.

Of the \$750M program, the largest category for investment is transportation infrastructure with \$460.2M. The second largest category is parks, recreation, and the arts with \$161.4M. The third category is public safety with \$92.3M. And the final category is \$36M for district local funds. Each district's councilmember will be able to allocate \$3M to neighborhood projects that are not already

covered by the larger citywide investments in the package.

Investments

Transportation:

- Sidewalks and trails
- Safe streets projects and protected bike lane projects
- Bridges and bridge matching funds to secure Federal Infrastructure Bill Funds
- Street repairs
- Traffic & pedestrian signals
- Overhead including engineering management services
- Inflation reserve fund to ensure projects can be delivered
- Georgia sales tax administration costs

Parks, Recreation, and the Arts:

- Recreation centers & pools
- Park improvements
- The Arts
- Parks & recreation maintenance facilities & greenhouse renovation

Public Safety Facilities:

- Police and fire station facilities and renovations
- 911 Call Center
- Center for Diversion & Services

District Local Funds:

- Each district councilmember will be able to allocate funds to neighborhood projects that are not already covered by the larger citywide investments in the package.



BOND/RENEWAL & EXTENSION/SPECIAL REVENUE FUNDS

BOND FUNDS

Annual Bond funds and the 1987-2004 Bond Project Funds provide for disbursement of the proceeds of an annual \$8 million General Obligation Bond issue, which is divided into \$4 million for general city purposes and \$4 million for school purposes. The City has been authorized since 1968 to annually issue general obligation bonds of \$8 million without referendum. These bonds are backed by the "full faith and credit" of the City's property tax base. Historically, the City has used these funds to support an array of programs including economic development, transportation, public safety and judicial systems, recreational and cultural opportunities and environmental protection and enhancement. The last bond issue was dedicated primarily to land acquisition, signal modernization, installation of freeway lighting and bridge improvements. Prior to 1987, each general obligation issue was accounted for in the Annual Bond Fund. Beginning in 1987, each annual bond issue has been accounted for separately through the establishment of a specific project fund. **Other Bond Funds** are the Park Improvement Fund, the General Government Capital Outlay Fund, the 1993 School Improvement Bond Fund, Aviation Bond Funds, and Water and Wastewater Bond Funds. These funds account for proceeds used in obtaining, renovating, and constructing major fixed assets.

The **Bond Sinking** Funds are legally required accounting entities to ensure the allocation of principal and interest payments due for the protection of the bond holders. The money for these funds is raised through a special City Bond Tax levy against real and personal property. The millage associated with this levy is determined as the rate which will allow the City to make principal and interest payments for the upcoming fiscal year. The funds raised through this tax levy are to be used only for the retirement of City and Board of Education outstanding bond issues. There is provision for appropriation to sinking funds to allow the City to make principal and interest payments to the paying agent on a timely basis as

the amounts become due. The interest payments are due semi-annually, requiring payment by the City before the receipt from Fulton County of the tax revenues. Therefore, it is necessary to maintain reserves that allow the City to make these interest payments when they are due.

The City of Atlanta faced an infrastructure backlog of more than \$900 million. To address the City's most pressing infrastructure challenges such as improving our City's roads, bridges, sidewalks and upgrade critical public buildings and facilities, the citizens of Atlanta approved an infrastructure bond referendum to pay for these repairs and improvements. The referendum passed with 88% approval from Atlanta's voters in a special election on March 17, 2015.

RENEWAL AND EXTENSION

The **Airport** Renewal and Extension Fund accounts for the disbursement of funds received from the Airport Revenue Fund to be used for replacement, additions, extensions, and improvements at the Hartsfield-Jackson Atlanta International Airport. The major projects that were funded by all of the Airport Capital funds were: (1) Maynard Holbrook Jackson International Terminal project; (2) Consolidated Rental Car Facility (CONRAC) Project; (3) Airport People Mover (APM) and Roadway for CONRAC Project; (4) Airfield Improvements; (5) Pavement Replacement; (6) Runway Extensions; (7) Central Passenger Terminal Complex (CPTC) Modifications and Upgrades; (8) Automated Guideway Transit System (AGTS) Improvements and Upgrades, and (9) Mechanical Electrical Plumbing (MEP) Improvements and Upgrades.

The City owns and operates a drinking water supply, treatment and distribution system, and a wastewater collection and treatment system. The **Department of Watershed Management** is reported as an enterprise fund of the City. The Department is supported using revenues derived from a mix of wholesale and retail rates and charges for water and wastewater services and

Municipal Option Sales Tax (MOST) receipts. The Department's Capital Improvement Program (CIP) is funded by a combination of Georgia Environmental Facilities Authority loans, water and wastewater system revenue bonds and amounts held in the Renewal and Extension Fund.

The **Solid Waste** fund supports equipment purchases.

TAX ALLOCATION DISTRICT FUNDS

A Tax Allocation District (TAD) is established for the purpose of catalyzing investment by financing certain redevelopment activities in underdeveloped or blighted areas using public dollars. Redevelopment costs are financed through the pledge of future incremental increases in property taxes generated by the resulting new development. Typically, upon creation, TADs have vacant commercial and residential properties, blighted conditions and numerous vacant buildings or are in need of significant environmental remediation.

The Georgia Redevelopment Powers Law was enacted in 1985 to give additional powers to local municipalities in order to facilitate the redevelopment of blighted or economically depressed areas. One of the powers granted to local governments in this law was to issue tax allocation bonds to finance infrastructure and other redevelopment costs within a tax allocation district. In 1986 the City of Atlanta held a referendum on TADs that resulted in the City's ability to establish districts.

In order for an area to be designated a TAD, the government must verify that the area is in need of redevelopment. However, the area is not required to be blighted, which is a requirement in many states. These findings are reported in a Redevelopment Plan, which demonstrates why the area needs to be redeveloped and how the municipality plans to revitalize the area. The Plan provides the redevelopment agency with the powers to improve dilapidated facilities and to use tax increment financing to achieve the goals of the Redevelopment Plan. The City of Atlanta adopts enabling legislation which approves the Redevelopment Plan and establishes the base value for the district. The other local taxing entities, Atlanta Public Schools and Fulton County, are

consenting jurisdictions that have the option to participate in the TAD.

The **Atlanta Beltline** Tax Allocation District was established to assure that the City of Atlanta maintains its historical position as the commercial center of the region and provides an alternative to the continued sprawling patterns of development in the region. The City recognizes that new streetscapes, sidewalks, parks, street-level retail, alternative transportation facilities, and new housing are needed to create an attractive and prosperous community. The Beltline TAD will provide incentives and initial funding to catalyze the rehabilitation and redevelopment of areas with the Beltline TAD redevelopment area.

The **Atlantic Station** Tax Allocation District was established in 1999 to facilitate the redevelopment of a 138-acre brownfield site, which had been contaminated due to almost a century of heavy industrial use. The redevelopment will make maximum use of alternative transportation modes to minimize congestion, improve air quality, and connect major activity centers while also creating a 24-hour environment where one can live, work, and play. The project will ultimately include 1.6 million square feet of retail, 6 million square feet of office and entertainment space, over 4,000 residential units, and 1,150 hotel rooms.

Atlantic Station will lay the framework for a more pedestrian and transit-oriented city. This project will transform east/west links into more efficient, aesthetically pleasing transportation corridors and create a financing vehicle for a mass transit link between the Arts Center MARTA Station and points beyond. The TAD will also facilitate the redevelopment of area corridors, including the new 17th Street Bridge, and improve infrastructure throughout the redevelopment district.

The **Campbellton Road** Tax Allocation District was created in late 2006 and its vision is to create a major financial incentive that would support creation of an effective public-private partnership to facilitate the resurgence of the area by encouraging new substantial, private commercial investment. The TAD will help establish the framework for new redevelopment opportunities and investment covering a major arterial linking downtown to the neighborhoods in the southwest of the City and provide an important economic

incentive to enhance the market competitiveness of a large area in southwestern Atlanta.

The TAD was established with the goal of spurring private, commercial redevelopment activity along the corridor in much the same way existing TADs have attracted projects and promoted significant growth and redevelopment in other parts of the City. The proposed TAD incentives will help this key southwest corridor compete aggressively for new development opportunities that might otherwise locate outside of the City. The TAD area consists of approximately 1,433 acres with 585 individual parcels along Campbellton Road and within five identified development sub-areas. The district falls within Neighborhood Planning Units P, R, S and X.

The **Eastside** Tax Allocation District was established in 2003 to join the Westside TAD in allowing the City to rebuild its Downtown streetscapes and improve its road and utility infrastructure, making Atlanta a more enjoyable place to live, work and play. The Eastside TAD is essential in ensuring that the City of Atlanta maintains its historical position as the commercial center of the metro region. The Eastside TAD, in conjunction with the Westside TAD, will create incentives for new Downtown housing and attract the critical mass of permanent residents needed to make Downtown a vibrant 24-hour activity center. Through carefully planned new development and key quality-of-life infrastructure investments (such as new pedestrian oriented streetscapes and public parking decks), the Eastside TAD will help to create an attractive, walkable Downtown.

Creation of the Eastside TAD also ensures that the City is promoting truly balanced economic growth by directing one of its most effective economic development efforts toward distressed neighborhoods that have suffered from a history of neglect. The TAD can provide initial funding to jumpstart the revitalization of Atlanta's most historic neighborhood – Sweet Auburn – as well as one of its most frequently traveled streets, the Memorial Drive/Martin Luther King Jr. Drive corridor. The Memorial Drive/MLK communities have an ambitious, thoughtfully conceived master plan in need of implementation funds. Funding for substantial infrastructure improvements is also essential to the redevelopment of the Atlanta Housing Authority's Grady Homes and Capitol Homes into viable mixed-income communities.

The **Hollowell/M.L. King** Tax Allocation District was created in late 2006 and its goal is to encourage private investment in the City's west and northwest sectors by offering financing incentives that will help ameliorate the current conditions contributing to disinvestment and marginal use of property within the district. The TAD will provide inducement for certain major new developments that will spur more desirable and sustainable, market-based commercial and residential development in this area. With careful planning and guidance, both Hollowell Parkway and Martin Luther King Jr. Drive – and their surrounding communities – can be transformed into desirable, viable commercial and pedestrian-friendly communities.

The TAD will strengthen the City's ability to promote truly balanced economic growth by directing one of its key economic development tools toward revitalizing a collection of neighborhoods that have been identified by the City as being in need of such support. The TAD area consists of approximately 886 acres within three identified development sub-areas and falls within Neighborhood Planning Units G, H, I, J and K. The primary purpose of the TAD is to stimulate commercial redevelopment and create a vibrant retail corridor.

The **Metropolitan Parkway** Tax Allocation District was created in late 2006 and its basic purpose is to generate public-private partnerships that will facilitate the redevelopment of one of the City's prime development sites within its southern sector. This TAD will help balance the disinvestment and general lack of new development during the past three decades within the Metropolitan Parkway area with the new development and private investment occurring in many of Atlanta's other in-town communities. The TAD will encourage new commercial construction within the Metropolitan Parkway Corridor and help accomplish the following goals:

- Promote the development of infrastructure and amenities such as parks and plazas to encourage and support all elements critical to building a sustainable community comprised of neighborhoods that express their character through quality community gathering places and people and pedestrian-friendly environments.
- Allow for the development of primarily commercial infill and mixed-use projects that

actively protect environmental resources to eliminate the development gaps that divide these communities.

- Provide funding for additional roadway and transportation-oriented improvements that will address current and projected traffic congestion and improve access to transit facilities by encouraging appropriate intensities of development and an efficient mix of uses within transit areas.

The TAD contains approximately 1,023 acres in the southwest quadrant of Atlanta and includes portions of Neighborhood Planning Units X, Y and Z.

The **Perry-Bolton/Northwest Atlanta** Tax Allocation District was established in 2002 to make possible the redevelopment of over 500 acres of under-developed real estate in Northwest Atlanta. In particular, redevelopment of the Perry Homes public housing development will transform an area once filled with derelict properties and old apartments into a vibrant, mixed-use, mixed-income community that will improve the economic standing of the City. Upon completion, West Highlands at Heman E. Perry Boulevard will include over 650 new single family homes, 700 apartments, a multi-use trail built and maintained by the PATH foundation and new parks and greenspace.

The TAD will provide the stimulus for development of new retail and service businesses in an underserved area and funding for implementation of the Bolton/Marietta Atlanta Regional Commission's (ARC) Livable Centers Initiative plan, the Hollywood Road vision and plan, and other corridor improvements. Improved transportation and related infrastructure, neighborhood-serving retail and other pedestrian-friendly enhancements will attract community-building investments and new development. Additionally, funding will be provided for infrastructure improvements and affordable housing in Carver Hills, Almond Park, and surrounding neighborhoods.

The purpose of the **Princeton Lakes** Tax Allocation District is to spur the development of an ambitious live, work and play community in Southwest Atlanta. Established in 2002 to revitalize a traditionally underserved area, the TAD will facilitate the development of more than 400 acres into a pedestrian-friendly, mixed-use

commercial, retail, residential and public use project.

Challenges presented by the property include: steep-sloped topography, location within a 100-year flood plain and related environmental degradation in addition to a lack of infrastructure. The TAD does not have the necessary streets, bridges, traffic control devices, sanitary or storm sewers, water supply, or storm water detention facilities which must be provided in order for development to occur. The development team plans to provide sidewalks, trails, landscaping, parks, and lakes for the benefit of the community and its visitors.

The **Stadium Neighborhoods** Tax Allocation District was created in late 2006 and its basic purpose is to create a major financial incentive that would support the creation of an effective public-private partnership to facilitate the resurgence and redevelopment of the area closest to I-75 and Georgia State Stadium by encouraging substantial new development. The TAD would establish the framework for new redevelopment opportunities and investment including portions of the Summerhill and Mechanicsville neighborhoods and provide an important economic incentive to enhance the market competitiveness of the greater Stadium Neighborhoods area.

The TAD incentives will allow this key area just south of the Central Business District to compete aggressively for new development opportunities that might otherwise locate outside of the City. The TAD area consists of approximately 391 acres with 671 individual parcels located in the areas around Georgia State Stadium.

The **Westside** Tax Allocation District was expanded in 1998 in order to support efforts that are currently underway to remove blighted conditions and expand redevelopment efforts to adjacent residential areas of Vine City and English Avenue. The TAD also seeks to capitalize on the opportunity to revitalize the land surrounding the new Centennial Olympic Park and foster the development of connections between the Central Business District, Clark Atlanta University Center, the Georgia Tech Campus, and adjoining neighborhoods by promoting improved transportation corridors, safer streets, and streetscaping for pedestrians, and greenway trails.

The TAD will facilitate the development of infill projects to eliminate the development gaps which exists because of inadequate and aging sewers, property acquisition and assemblage costs, and perceived environmental contamination. Through the development of linkages, infrastructure, and infill development this TAD encourages and supports new and existing businesses, new and renovated housing, and the support services that will help build a sustainable community.





FY24 CAPITAL BUDGET STATUS E-911 Renewal Extension Fund

| | FY24 | FY25 | FY26 | FY27 | FY28 | Total |
|--|--------------|------|------|------|------|--------------|
| FUND SUMMARY | | | | | | |
| Revenues | 19,285,815 | - | - | - | - | \$19,285,815 |
| Expenses | 19,285,815 | - | - | - | - | \$19,285,815 |
| Total Revenues Over(Under) Expenses | - | - | - | - | - | - |
| ANTICIPATIONS | | | | | | |
| REVENUE GROUP TOTALS | | | | | | |
| Miscellaneous Revenues | 19,285,815 | - | - | - | - | \$19,285,815 |
| Revenues | \$19,285,815 | - | - | - | - | \$19,285,815 |
| APPROPRIATIONS | | | | | | |
| DEPARTMENT TOTALS | | | | | | |
| Department Of Police Services | 19,285,815 | - | - | - | - | \$19,285,815 |
| Total City Wide | \$19,285,815 | - | - | - | - | \$19,285,815 |
| PROJECT TOTALS BY DEPARTMENT | | | | | | |
| Department Of Police Services | | | | | | |
| E-911 Phone Upgrade - 400021 | 3,409,865 | - | - | - | - | \$3,409,865 |
| 24-E-911 Equipment Upgrade - 400050 | 1,368,423 | - | - | - | - | \$1,368,423 |
| Default - 000000 | 14,507,527 | - | - | - | - | \$14,507,527 |
| Sub-Total | \$19,285,815 | - | - | - | - | \$19,285,815 |
| Total City Wide | \$19,285,815 | - | - | - | - | \$19,285,815 |



FY24 CAPITAL BUDGET STATUS Tsplost Capital Project Fund

| | FY24 | FY25 | FY26 | FY27 | FY28 | Total |
|--|---------------|------|------|------|------|---------------|
| FUND SUMMARY | | | | | | |
| Revenues | 162,553,542 | - | - | - | - | \$162,553,542 |
| Expenses | 162,553,542 | - | - | - | - | \$162,553,542 |
| Total Revenues Over(Under) Expenses | - | - | - | - | - | - |
| ANTICIPATIONS | | | | | | |
| REVENUE GROUP TOTALS | | | | | | |
| Miscellaneous Revenues | 162,553,542 | - | - | - | - | \$162,553,542 |
| Revenues | \$162,553,542 | - | - | - | - | \$162,553,542 |
| APPROPRIATIONS | | | | | | |
| DEPARTMENT TOTALS | | | | | | |
| Department Of Public Works | 21,395,526 | - | - | - | - | \$21,395,526 |
| Atlanta Department of Transportation | 141,158,016 | - | - | - | - | \$141,158,016 |
| Total City Wide | \$162,553,542 | - | - | - | - | \$162,553,542 |
| PROJECT TOTALS BY DEPARTMENT | | | | | | |
| Department Of Public Works | | | | | | |
| TSPLOST Capital Project Fund - 112763 | 21,395,526 | - | - | - | - | \$21,395,526 |
| Sub-Total | \$21,395,526 | - | - | - | - | \$21,395,526 |
| Atlanta Department of Transportation | | | | | | |
| TSPLOST Capital Project Fund - 112763 | 141,158,016 | - | - | - | - | \$141,158,016 |
| Sub-Total | \$141,158,016 | - | - | - | - | \$141,158,016 |
| Total City Wide | \$162,553,542 | - | - | - | - | \$162,553,542 |



FY24 CAPITAL BUDGET STATUS Atlantic Station Tad Fund

| | FY24 | FY25 | FY26 | FY27 | FY28 | Total |
|--|---------------------|---------------------|------|------|------|---------------------|
| FUND SUMMARY | | | | | | |
| Revenues | 32,644,275 | 27,626,435 | - | - | - | \$60,270,710 |
| Expenses | 32,644,275 | 27,626,435 | - | - | - | \$60,270,710 |
| Total Revenues Over(Under) Expenses | - | - | - | - | - | - |
| ANTICIPATIONS | | | | | | |
| REVENUE GROUP TOTALS | | | | | | |
| | FY24 | FY25 | FY26 | FY27 | FY28 | Total |
| Taxes | 24,032,130 | 25,565,000 | - | - | - | \$49,597,130 |
| Investment Income | 250,000 | 250,000 | - | - | - | \$500,000 |
| Miscellaneous Revenues | 8,362,145 | 1,811,435 | - | - | - | \$10,173,580 |
| Revenues | \$32,644,275 | \$27,626,435 | - | - | - | \$60,270,710 |
| APPROPRIATIONS | | | | | | |
| DEPARTMENT TOTALS | | | | | | |
| | FY24 | FY25 | FY26 | FY27 | FY28 | Total |
| Non-Departmental | 32,644,275 | 27,626,435 | - | - | - | \$60,270,710 |
| Total City Wide | \$32,644,275 | \$27,626,435 | - | - | - | \$60,270,710 |
| PROJECT TOTALS BY DEPARTMENT | | | | | | |
| Non-Departmental | | | | | | |
| Default - 000000 | 32,644,275 | 27,626,435 | - | - | - | \$60,270,710 |
| Sub-Total | \$32,644,275 | \$27,626,435 | - | - | - | \$60,270,710 |
| Total City Wide | \$32,644,275 | \$27,626,435 | - | - | - | \$60,270,710 |



FY24 CAPITAL BUDGET STATUS Westside Tad Fund

| | FY24 | FY25 | FY26 | FY27 | FY28 | Total |
|--|----------------------|---------------------|---------------------|---------------------|---------------------|----------------------|
| FUND SUMMARY | | | | | | |
| Revenues | 117,715,497 | 70,628,920 | 70,902,365 | 71,182,981 | 71,470,955 | \$401,900,718 |
| Expenses | 117,715,497 | 70,628,920 | 70,902,365 | 71,182,981 | 71,470,955 | \$401,900,718 |
| Total Revenues Over(Under) Expenses | - | - | - | - | - | - |
| ANTICIPATIONS | | | | | | |
| REVENUE GROUP TOTALS | | | | | | |
| | FY24 | FY25 | FY26 | FY27 | FY28 | Total |
| Taxes | 27,514,380 | 30,878,257 | 31,650,214 | 32,441,469 | 33,252,506 | \$155,736,826 |
| Charges For Services | 76,491 | 118,528 | 118,528 | 118,528 | 118,528 | \$550,603 |
| Investment Income | 100,000 | 115,000 | 115,000 | 115,000 | 115,000 | \$560,000 |
| Miscellaneous Revenues | 90,024,626 | 39,517,135 | 39,018,623 | 38,507,984 | 37,984,921 | \$245,053,289 |
| Revenues | \$117,715,497 | \$70,628,920 | \$70,902,365 | \$71,182,981 | \$71,470,955 | \$401,900,718 |
| APPROPRIATIONS | | | | | | |
| DEPARTMENT TOTALS | | | | | | |
| Non-Departmental | 117,715,497 | 70,628,920 | 70,902,365 | 71,182,981 | 71,470,955 | \$401,900,718 |
| Total City Wide | \$117,715,497 | \$70,628,920 | \$70,902,365 | \$71,182,981 | \$71,470,955 | \$401,900,718 |
| PROJECT TOTALS BY DEPARTMENT | | | | | | |
| Non-Departmental | | | | | | |
| Default - 000000 | 117,715,497 | 70,628,920 | 70,902,365 | 71,182,981 | 71,470,955 | \$401,900,718 |
| Sub-Total | \$117,715,497 | \$70,628,920 | \$70,902,365 | \$71,182,981 | \$71,470,955 | \$401,900,718 |
| Total City Wide | \$117,715,497 | \$70,628,920 | \$70,902,365 | \$71,182,981 | \$71,470,955 | \$401,900,718 |



FY24 CAPITAL BUDGET STATUS Nw Atlanta Tad Fund

| | FY24 | FY25 | FY26 | FY27 | FY28 | Total |
|---|---------------------|---------------------|---------------------|---------------------|---------------------|----------------------|
| FUND SUMMARY | | | | | | |
| Revenues | 34,374,642 | 34,382,958 | 34,391,989 | 34,403,757 | 47,332,366 | \$184,885,712 |
| Expenses | 34,374,642 | 34,382,958 | 34,391,989 | 34,403,757 | 47,332,366 | \$184,885,712 |
| Total Revenues Over(Under) Expenses | - | - | - | - | - | - |
| ANTICIPATIONS | | | | | | |
| REVENUE GROUP TOTALS | | | | | | |
| | FY24 | FY25 | FY26 | FY27 | FY28 | Total |
| Taxes | 10,011,643 | 13,992,652 | 14,470,477 | 14,967,756 | 15,479,953 | \$68,922,481 |
| Investment Income | 200,233 | 30,000 | 30,000 | 30,000 | 30,000 | \$320,233 |
| Miscellaneous Revenues | 24,162,766 | 20,360,306 | 19,891,512 | 19,406,001 | 31,822,413 | \$115,642,998 |
| Revenues | \$34,374,642 | \$34,382,958 | \$34,391,989 | \$34,403,757 | \$47,332,366 | \$184,885,712 |
| APPROPRIATIONS | | | | | | |
| DEPARTMENT TOTALS | | | | | | |
| | FY24 | FY25 | FY26 | FY27 | FY28 | Total |
| Non-Departmental | 34,374,642 | 34,382,958 | 34,391,989 | 34,403,757 | 47,332,366 | \$184,885,712 |
| Total City Wide | \$34,374,642 | \$34,382,958 | \$34,391,989 | \$34,403,757 | \$47,332,366 | \$184,885,712 |
| PROJECT TOTALS BY DEPARTMENT | | | | | | |
| Non-Departmental | | | | | | |
| Default - 000000 | 34,371,065 | 34,382,958 | 34,391,989 | 34,403,757 | 47,332,366 | \$184,882,135 |
| 25 Northwest Atlanta Freight Corridor Plan - 500083 | 3,577 | - | - | - | - | \$3,577 |
| Sub-Total | \$34,374,642 | \$34,382,958 | \$34,391,989 | \$34,403,757 | \$47,332,366 | \$184,885,712 |
| Total City Wide | \$34,374,642 | \$34,382,958 | \$34,391,989 | \$34,403,757 | \$47,332,366 | \$184,885,712 |



FY24 CAPITAL BUDGET STATUS Eastside Tad Fund

| | FY24 | FY25 | FY26 | FY27 | FY28 | Total |
|--|---------------------|---------------------|---------------------|---------------------|---------------------|----------------------|
| FUND SUMMARY | | | | | | |
| Revenues | 83,256,360 | 85,813,846 | 85,855,949 | 88,356,012 | 88,785,135 | \$432,067,302 |
| Expenses | 83,256,360 | 85,813,846 | 85,855,949 | 88,356,012 | 88,785,135 | \$432,067,302 |
| Total Revenues Over(Under) Expenses | - | - | - | - | - | - |
| ANTICIPATIONS | | | | | | |
| REVENUE GROUP TOTALS | | | | | | |
| | FY24 | FY25 | FY26 | FY27 | FY28 | Total |
| Taxes | 27,768,828 | 28,717,495 | 29,435,433 | 30,171,319 | 30,925,602 | \$147,018,677 |
| Investment Income | 2,000,000 | 300,000 | 300,000 | 300,000 | 300,000 | \$3,200,000 |
| Miscellaneous Revenues | 53,487,532 | 56,796,351 | 56,120,516 | 57,884,693 | 57,559,533 | \$281,848,625 |
| Revenues | \$83,256,360 | \$85,813,846 | \$85,855,949 | \$88,356,012 | \$88,785,135 | \$432,067,302 |
| APPROPRIATIONS | | | | | | |
| DEPARTMENT TOTALS | | | | | | |
| | FY24 | FY25 | FY26 | FY27 | FY28 | Total |
| Non-Departmental | 83,256,360 | 85,813,846 | 85,855,949 | 88,356,012 | 88,785,135 | \$432,067,302 |
| Total City Wide | \$83,256,360 | \$85,813,846 | \$85,855,949 | \$88,356,012 | \$88,785,135 | \$432,067,302 |
| PROJECT TOTALS BY DEPARTMENT | | | | | | |
| Non-Departmental | | | | | | |
| Default - 000000 | 83,256,360 | 85,813,846 | 85,855,949 | 88,356,012 | 88,785,135 | \$432,067,302 |
| Sub-Total | \$83,256,360 | \$85,813,846 | \$85,855,949 | \$88,356,012 | \$88,785,135 | \$432,067,302 |
| Total City Wide | \$83,256,360 | \$85,813,846 | \$85,855,949 | \$88,356,012 | \$88,785,135 | \$432,067,302 |



FY24 CAPITAL BUDGET STATUS Atlanta Beltline Tad

| | FY24 | FY25 | FY26 | FY27 | FY28 | Total |
|--|---------------|---------------|---------------|---------------|---------------|---------------|
| FUND SUMMARY | | | | | | |
| Revenues | 113,568,904 | 116,353,298 | 118,724,103 | 121,063,514 | 124,100,940 | \$593,810,759 |
| Expenses | 113,568,904 | 116,353,298 | 118,724,103 | 121,063,514 | 124,100,940 | \$593,810,759 |
| Total Revenues Over(Under) Expenses | - | - | - | - | - | - |
| ANTICIPATIONS | | | | | | |
| REVENUE GROUP TOTALS | | | | | | |
| | FY24 | FY25 | FY26 | FY27 | FY28 | Total |
| Taxes | 76,691,657 | 91,172,581 | 93,907,758 | 96,736,917 | 100,158,197 | \$458,667,110 |
| Investment Income | 100,000 | 150,000 | 150,000 | 150,000 | 150,000 | \$700,000 |
| Miscellaneous Revenues | 36,777,247 | 25,030,717 | 24,666,345 | 24,176,597 | 23,792,743 | \$134,443,649 |
| Revenues | \$113,568,904 | \$116,353,298 | \$118,724,103 | \$121,063,514 | \$124,100,940 | \$593,810,759 |
| APPROPRIATIONS | | | | | | |
| DEPARTMENT TOTALS | | | | | | |
| | FY24 | FY25 | FY26 | FY27 | FY28 | Total |
| Non-Departmental | 113,568,904 | 116,353,298 | 118,724,103 | 121,063,514 | 124,100,940 | \$593,810,759 |
| Total City Wide | \$113,568,904 | \$116,353,298 | \$118,724,103 | \$121,063,514 | \$124,100,940 | \$593,810,759 |
| PROJECT TOTALS BY DEPARTMENT | | | | | | |
| Non-Departmental | | | | | | |
| Default - 000000 | 113,568,904 | 116,353,298 | 118,724,103 | 121,063,514 | 124,100,940 | \$593,810,759 |
| Sub-Total | \$113,568,904 | \$116,353,298 | \$118,724,103 | \$121,063,514 | \$124,100,940 | \$593,810,759 |
| Total City Wide | \$113,568,904 | \$116,353,298 | \$118,724,103 | \$121,063,514 | \$124,100,940 | \$593,810,759 |



FY24 CAPITAL BUDGET STATUS Campbellton Road Tad Fund

| | FY24 | FY25 | FY26 | FY27 | FY28 | Total |
|--|-------------|-------------|-------------|-------------|-------------|--------------|
| FUND SUMMARY | | | | | | |
| Revenues | 9,706,946 | 9,720,039 | 9,724,993 | 9,730,094 | 9,735,349 | \$48,617,421 |
| Expenses | 9,706,946 | 9,720,039 | 9,724,993 | 9,730,094 | 9,735,349 | \$48,617,421 |
| Total Revenues Over(Under) Expenses | - | - | - | - | - | - |
| ANTICIPATIONS | | | | | | |
| REVENUE GROUP TOTALS | | | | | | |
| | FY24 | FY25 | FY26 | FY27 | FY28 | Total |
| Taxes | 1,448,409 | 1,846,163 | 1,921,644 | 1,998,634 | 2,077,163 | \$9,292,013 |
| Investment Income | 3,500 | 8,285 | 8,285 | 8,285 | 8,285 | \$36,640 |
| Miscellaneous Revenues | 8,255,037 | 7,865,591 | 7,795,064 | 7,723,175 | 7,649,901 | \$39,288,768 |
| Revenues | \$9,706,946 | \$9,720,039 | \$9,724,993 | \$9,730,094 | \$9,735,349 | \$48,617,421 |
| APPROPRIATIONS | | | | | | |
| DEPARTMENT TOTALS | | | | | | |
| | FY24 | FY25 | FY26 | FY27 | FY28 | Total |
| Non-Departmental | 9,706,946 | 9,720,039 | 9,724,993 | 9,730,094 | 9,735,349 | \$48,617,421 |
| Total City Wide | \$9,706,946 | \$9,720,039 | \$9,724,993 | \$9,730,094 | \$9,735,349 | \$48,617,421 |
| PROJECT TOTALS BY DEPARTMENT | | | | | | |
| Non-Departmental | | | | | | |
| Default - 000000 | 9,706,946 | 9,720,039 | 9,724,993 | 9,730,094 | 9,735,349 | \$48,617,421 |
| Sub-Total | \$9,706,946 | \$9,720,039 | \$9,724,993 | \$9,730,094 | \$9,735,349 | \$48,617,421 |
| Total City Wide | \$9,706,946 | \$9,720,039 | \$9,724,993 | \$9,730,094 | \$9,735,349 | \$48,617,421 |



FY24 CAPITAL BUDGET STATUS Hollowell/M.L. King Tad Fund

| | FY24 | FY25 | FY26 | FY27 | FY28 | Total |
|--|--------------------|--------------------|--------------------|--------------------|--------------------|---------------------|
| FUND SUMMARY | | | | | | |
| Revenues | 3,872,556 | 3,876,984 | 3,881,545 | 3,886,243 | 3,891,082 | \$19,408,410 |
| Expenses | 3,872,556 | 3,876,984 | 3,881,545 | 3,886,243 | 3,891,082 | \$19,408,410 |
| Total Revenues Over(Under) Expenses | - | - | - | - | - | - |
| ANTICIPATIONS | | | | | | |
| REVENUE GROUP TOTALS | | | | | | |
| | FY24 | FY25 | FY26 | FY27 | FY28 | Total |
| Taxes | 615,667 | 820,022 | 848,949 | 878,454 | 908,550 | \$4,071,642 |
| Investment Income | 600 | 2,695 | 2,695 | 2,695 | 2,695 | \$11,380 |
| Miscellaneous Revenues | 3,256,289 | 3,054,267 | 3,029,901 | 3,005,094 | 2,979,837 | \$15,325,388 |
| Revenues | \$3,872,556 | \$3,876,984 | \$3,881,545 | \$3,886,243 | \$3,891,082 | \$19,408,410 |
| APPROPRIATIONS | | | | | | |
| DEPARTMENT TOTALS | | | | | | |
| | FY24 | FY25 | FY26 | FY27 | FY28 | Total |
| Non-Departmental | 3,872,556 | 3,876,984 | 3,881,545 | 3,886,243 | 3,891,082 | \$19,408,410 |
| Total City Wide | \$3,872,556 | \$3,876,984 | \$3,881,545 | \$3,886,243 | \$3,891,082 | \$19,408,410 |
| PROJECT TOTALS BY DEPARTMENT | | | | | | |
| Non-Departmental | | | | | | |
| Default - 000000 | 3,872,556 | 3,876,984 | 3,881,545 | 3,886,243 | 3,891,082 | \$19,408,410 |
| Sub-Total | \$3,872,556 | \$3,876,984 | \$3,881,545 | \$3,886,243 | \$3,891,082 | \$19,408,410 |
| Total City Wide | \$3,872,556 | \$3,876,984 | \$3,881,545 | \$3,886,243 | \$3,891,082 | \$19,408,410 |



FY24 CAPITAL BUDGET STATUS Metropolitan Parkway Tad Fund

| | FY24 | FY25 | FY26 | FY27 | FY28 | Total |
|--|--------------------|--------------------|--------------------|--------------------|--------------------|---------------------|
| FUND SUMMARY | | | | | | |
| Revenues | 2,785,125 | 2,789,608 | 2,791,908 | 2,794,276 | 2,796,716 | \$13,957,633 |
| Expenses | 2,785,125 | 2,789,608 | 2,791,908 | 2,794,276 | 2,796,716 | \$13,957,633 |
| Total Revenues Over(Under) Expenses | - | - | - | - | - | - |
| ANTICIPATIONS | | | | | | |
| REVENUE GROUP TOTALS | | | | | | |
| | FY24 | FY25 | FY26 | FY27 | FY28 | Total |
| Taxes | 386,959 | 529,150 | 551,196 | 576,419 | 602,146 | \$2,645,870 |
| Investment Income | 5,000 | 2,251 | 2,251 | 2,251 | 2,251 | \$14,004 |
| Miscellaneous Revenues | 2,393,166 | 2,258,207 | 2,238,461 | 2,215,606 | 2,192,319 | \$11,297,759 |
| Revenues | \$2,785,125 | \$2,789,608 | \$2,791,908 | \$2,794,276 | \$2,796,716 | \$13,957,633 |
| APPROPRIATIONS | | | | | | |
| DEPARTMENT TOTALS | | | | | | |
| | FY24 | FY25 | FY26 | FY27 | FY28 | Total |
| Non-Departmental | 2,785,125 | 2,789,608 | 2,791,908 | 2,794,276 | 2,796,716 | \$13,957,633 |
| Total City Wide | \$2,785,125 | \$2,789,608 | \$2,791,908 | \$2,794,276 | \$2,796,716 | \$13,957,633 |
| PROJECT TOTALS BY DEPARTMENT | | | | | | |
| Non-Departmental | | | | | | |
| Default - 000000 | 2,785,125 | 2,789,608 | 2,791,908 | 2,794,276 | 2,796,716 | \$13,957,633 |
| Sub-Total | \$2,785,125 | \$2,789,608 | \$2,791,908 | \$2,794,276 | \$2,796,716 | \$13,957,633 |
| Total City Wide | \$2,785,125 | \$2,789,608 | \$2,791,908 | \$2,794,276 | \$2,796,716 | \$13,957,633 |



FY24 CAPITAL BUDGET STATUS Stadium Neighborhoods Tad Fund

| | FY24 | FY25 | FY26 | FY27 | FY28 | Total |
|--|--------------------|--------------------|--------------------|--------------------|---------------------|---------------------|
| FUND SUMMARY | | | | | | |
| Revenues | 4,931,069 | 6,383,854 | 7,873,749 | 9,401,495 | 10,967,851 | \$39,558,018 |
| Expenses | 4,931,069 | 6,383,854 | 7,873,749 | 9,401,495 | 10,967,851 | \$39,558,018 |
| Total Revenues Over(Under) Expenses | - | - | - | - | - | - |
| ANTICIPATIONS | | | | | | |
| REVENUE GROUP TOTALS | | | | | | |
| Taxes | 545,723 | 1,443,994 | 1,480,872 | 1,518,488 | 1,556,855 | \$6,545,932 |
| Investment Income | 100 | 700 | 700 | 700 | 700 | \$2,900 |
| Miscellaneous Revenues | 4,385,246 | 4,939,160 | 6,392,177 | 7,882,307 | 9,410,296 | \$33,009,186 |
| Revenues | \$4,931,069 | \$6,383,854 | \$7,873,749 | \$9,401,495 | \$10,967,851 | \$39,558,018 |
| APPROPRIATIONS | | | | | | |
| DEPARTMENT TOTALS | | | | | | |
| Non-Departmental | 4,931,069 | 6,383,854 | 7,873,749 | 9,401,495 | 10,967,851 | \$39,558,018 |
| Total City Wide | \$4,931,069 | \$6,383,854 | \$7,873,749 | \$9,401,495 | \$10,967,851 | \$39,558,018 |
| PROJECT TOTALS BY DEPARTMENT | | | | | | |
| Non-Departmental | | | | | | |
| Default - 000000 | 4,931,069 | 6,383,854 | 7,873,749 | 9,401,495 | 10,967,851 | \$39,558,018 |
| Sub-Total | \$4,931,069 | \$6,383,854 | \$7,873,749 | \$9,401,495 | \$10,967,851 | \$39,558,018 |
| Total City Wide | \$4,931,069 | \$6,383,854 | \$7,873,749 | \$9,401,495 | \$10,967,851 | \$39,558,018 |



FY24 CAPITAL BUDGET STATUS

Atlanta Beltline Special Service Revenue District

| | FY24 | FY25 | FY26 | FY27 | FY28 | Total |
|--|--------------------|--------------------|--------------------|--------------------|--------------------|---------------------|
| FUND SUMMARY | | | | | | |
| Revenues | 3,552,000 | 3,343,118 | 3,376,549 | 3,410,314 | 3,444,417 | \$17,126,398 |
| Expenses | 3,552,000 | 3,343,118 | 3,376,549 | 3,410,314 | 3,444,417 | \$17,126,398 |
| Total Revenues Over(Under) Expenses | - | - | - | - | - | - |
| ANTICIPATIONS | | | | | | |
| REVENUE GROUP TOTALS | | | | | | |
| | FY24 | FY25 | FY26 | FY27 | FY28 | Total |
| Taxes | 3,552,000 | 3,343,118 | 3,376,549 | 3,410,314 | 3,444,417 | \$17,126,398 |
| Revenues | \$3,552,000 | \$3,343,118 | \$3,376,549 | \$3,410,314 | \$3,444,417 | \$17,126,398 |
| APPROPRIATIONS | | | | | | |
| DEPARTMENT TOTALS | | | | | | |
| | FY24 | FY25 | FY26 | FY27 | FY28 | Total |
| Non-Departmental | 3,552,000 | 3,343,118 | 3,376,549 | 3,410,314 | 3,444,417 | \$17,126,398 |
| Total City Wide | \$3,552,000 | \$3,343,118 | \$3,376,549 | \$3,410,314 | \$3,444,417 | \$17,126,398 |
| PROJECT TOTALS BY DEPARTMENT | | | | | | |
| Non-Departmental | | | | | | |
| Default - 000000 | 3,552,000 | 3,343,118 | 3,376,549 | 3,410,314 | 3,444,417 | \$17,126,398 |
| Sub-Total | \$3,552,000 | \$3,343,118 | \$3,376,549 | \$3,410,314 | \$3,444,417 | \$17,126,398 |
| Total City Wide | \$3,552,000 | \$3,343,118 | \$3,376,549 | \$3,410,314 | \$3,444,417 | \$17,126,398 |



FY24 CAPITAL BUDGET STATUS 2005A Park Improvement Bond Fund

| | FY24 | FY25 | FY26 | FY27 | FY28 | Total |
|---|-----------|------|------|------|------|-----------|
| FUND SUMMARY | | | | | | |
| Revenues | 353,080 | - | - | - | - | \$353,080 |
| Expenses | 353,080 | - | - | - | - | \$353,080 |
| Total Revenues Over(Under) Expenses | - | - | - | - | - | - |
| ANTICIPATIONS | | | | | | |
| REVENUE GROUP TOTALS | | | | | | |
| Miscellaneous Revenues | 353,080 | - | - | - | - | \$353,080 |
| Revenues | \$353,080 | - | - | - | - | \$353,080 |
| APPROPRIATIONS | | | | | | |
| DEPARTMENT TOTALS | | | | | | |
| Dept of Parks & Recreation | 353,080 | - | - | - | - | \$353,080 |
| Total City Wide | \$353,080 | - | - | - | - | \$353,080 |
| PROJECT TOTALS BY DEPARTMENT | | | | | | |
| Dept of Parks & Recreation | | | | | | |
| Construction Of Bldgs., City-Wide - 100229 | 151,253 | - | - | - | - | \$151,253 |
| Ground & Site Imprvs., City-Wide - 100247 | 192,758 | - | - | - | - | \$192,758 |
| City Wide Park Furniture & Play Equip. - 100271 | 9,069 | - | - | - | - | \$9,069 |
| Sub-Total | \$353,080 | - | - | - | - | \$353,080 |
| Total City Wide | \$353,080 | - | - | - | - | \$353,080 |



FY24 CAPITAL BUDGET STATUS Public Safety Facility Fund

| | FY24 | FY25 | FY26 | FY27 | FY28 | Total |
|--|-------------|------|------|------|------|-------------|
| FUND SUMMARY | | | | | | |
| Revenues | 5,510,644 | - | - | - | - | \$5,510,644 |
| Expenses | 5,510,644 | - | - | - | - | \$5,510,644 |
| Total Revenues Over(Under) Expenses | - | - | - | - | - | - |
| ANTICIPATIONS | | | | | | |
| REVENUE GROUP TOTALS | | | | | | |
| Miscellaneous Revenues | 5,510,644 | - | - | - | - | \$5,510,644 |
| Revenues | \$5,510,644 | - | - | - | - | \$5,510,644 |
| APPROPRIATIONS | | | | | | |
| DEPARTMENT TOTALS | | | | | | |
| Non-Departmental | 5,510,644 | - | - | - | - | \$5,510,644 |
| Total City Wide | \$5,510,644 | - | - | - | - | \$5,510,644 |
| PROJECT TOTALS BY DEPARTMENT | | | | | | |
| Non-Departmental | | | | | | |
| Default - 000000 | 5,510,644 | - | - | - | - | \$5,510,644 |
| Sub-Total | \$5,510,644 | - | - | - | - | \$5,510,644 |
| Total City Wide | \$5,510,644 | - | - | - | - | \$5,510,644 |



FY24 CAPITAL BUDGET STATUS

2014A Park Improvement Revenue Refunding Bond

| | FY24 | FY25 | FY26 | FY27 | FY28 | Total |
|--|-----------|------|------|------|------|-----------|
| FUND SUMMARY | | | | | | |
| Revenues | 827,868 | - | - | - | - | \$827,868 |
| Expenses | 827,868 | - | - | - | - | \$827,868 |
| Total Revenues Over(Under) Expenses | - | - | - | - | - | - |
| ANTICIPATIONS | | | | | | |
| REVENUE GROUP TOTALS | | | | | | |
| Miscellaneous Revenues | 827,868 | - | - | - | - | \$827,868 |
| Revenues | \$827,868 | - | - | - | - | \$827,868 |
| APPROPRIATIONS | | | | | | |
| DEPARTMENT TOTALS | | | | | | |
| Dept of Parks & Recreation | 827,868 | - | - | - | - | \$827,868 |
| Total City Wide | \$827,868 | - | - | - | - | \$827,868 |
| PROJECT TOTALS BY DEPARTMENT | | | | | | |
| Dept of Parks & Recreation | | | | | | |
| Default - 000000 | 827,868 | - | - | - | - | \$827,868 |
| Sub-Total | \$827,868 | - | - | - | - | \$827,868 |
| Total City Wide | \$827,868 | - | - | - | - | \$827,868 |



FY24 CAPITAL BUDGET STATUS 2015 Infrastructure Bond Fun

| | FY24 | FY25 | FY26 | FY27 | FY28 | Total |
|--|--------------|-------------|-------------|-------------|-------------|--------------|
| FUND SUMMARY | | | | | | |
| Revenues | 33,297,345 | 8,704,806 | 8,704,805 | 8,704,806 | 8,704,807 | \$68,116,569 |
| Expenses | 33,297,345 | 8,704,806 | 8,704,805 | 8,704,806 | 8,704,807 | \$68,116,570 |
| Total Revenues Over(Under) Expenses | - | - | - | - | - | - |
| ANTICIPATIONS | | | | | | |
| REVENUE GROUP TOTALS | | | | | | |
| Miscellaneous Revenues | 33,226,273 | 8,704,806 | 8,704,805 | 8,704,806 | 8,704,807 | \$68,045,497 |
| Other Financing Sources | 71,072 | - | - | - | - | \$71,072 |
| Revenues | \$33,297,345 | \$8,704,806 | \$8,704,805 | \$8,704,806 | \$8,704,807 | \$68,116,569 |
| APPROPRIATIONS | | | | | | |
| DEPARTMENT TOTALS | | | | | | |
| Department Of Public Works | 24,896,266 | - | - | - | - | \$24,896,266 |
| Atlanta Department of Transportation | 8,401,079 | 8,704,806 | 8,704,805 | 8,704,806 | 8,704,807 | \$43,220,304 |
| Total City Wide | \$33,297,345 | \$8,704,806 | \$8,704,805 | \$8,704,806 | \$8,704,807 | \$68,116,570 |
| PROJECT TOTALS BY DEPARTMENT | | | | | | |
| Department Of Public Works | | | | | | |
| Transportation Infrastructure - 112184 | 11,433,685 | - | - | - | - | \$11,433,685 |
| District 1 - 112203 | 1,900,287 | - | - | - | - | \$1,900,287 |
| District 2 - 112204 | 467,877 | - | - | - | - | \$467,877 |
| District 3 - 112205 | 1,366,570 | - | - | - | - | \$1,366,570 |
| District 4 - 112206 | 1,589,687 | - | - | - | - | \$1,589,687 |
| District 5 - 112207 | 1,033,477 | - | - | - | - | \$1,033,477 |
| District 6 - 112208 | 3,351 | - | - | - | - | \$3,351 |
| District 7 - 112209 | 2,634,985 | - | - | - | - | \$2,634,985 |
| District 8 - 112210 | 947,359 | - | - | - | - | \$947,359 |
| District 9 - 112211 | 268,890 | - | - | - | - | \$268,890 |
| Council District 10 - 112212 | 1,302,316 | - | - | - | - | \$1,302,316 |
| District 12 - 112214 | 1,947,782 | - | - | - | - | \$1,947,782 |
| Sub-Total | \$24,896,266 | - | - | - | - | \$24,896,266 |
| Atlanta Department of Transportation | | | | | | |
| Transportation Infrastructure - 112184 | 4,851,088 | 5,154,817 | 5,154,817 | 5,486,337 | 8,704,807 | \$29,351,867 |
| District 1 - 112203 | 146,877 | 146,877 | 146,877 | - | - | \$440,631 |
| District 2 - 112204 | 397,592 | 397,592 | 397,592 | 397,592 | - | \$1,590,368 |
| District 3 - 112205 | 246,943 | 246,942 | 246,942 | 246,942 | - | \$987,769 |
| District 4 - 112206 | 264,605 | 264,605 | 264,605 | 264,605 | - | \$1,058,420 |
| District 5 - 112207 | 514,609 | 514,609 | 514,609 | 514,609 | - | \$2,058,436 |
| District 6 - 112208 | 457,997 | 457,996 | 457,996 | 457,996 | - | \$1,831,985 |
| District 7 - 112209 | 247,985 | 247,985 | 247,984 | 247,984 | - | \$991,938 |
| District 8 - 112210 | 184,640 | 184,640 | 184,640 | - | - | \$553,920 |
| District 9 - 112211 | 730,980 | 730,980 | 730,980 | 730,979 | - | \$2,923,919 |
| District 11 - 112213 | 357,763 | 357,763 | 357,763 | 357,762 | - | \$1,431,051 |
| Sub-Total | \$8,401,079 | \$8,704,806 | \$8,704,805 | \$8,704,806 | \$8,704,807 | \$43,220,304 |
| Total City Wide | \$33,297,345 | \$8,704,806 | \$8,704,805 | \$8,704,806 | \$8,704,807 | \$68,116,570 |



FY24 CAPITAL BUDGET STATUS 2015 Municipal Facilities Bond Fund

| | FY24 | FY25 | FY26 | FY27 | FY28 | Total |
|--|-------------|------|------|------|------|-------------|
| FUND SUMMARY | | | | | | |
| Revenues | 8,181,340 | - | - | - | - | \$8,181,340 |
| Expenses | 8,181,341 | - | - | - | - | \$8,181,341 |
| Total Revenues Over(Under) Expenses | - | - | - | - | - | - |
| ANTICIPATIONS | | | | | | |
| REVENUE GROUP TOTALS | | | | | | |
| Miscellaneous Revenues | 8,181,340 | - | - | - | - | \$8,181,340 |
| Revenues | \$8,181,340 | - | - | - | - | \$8,181,340 |
| APPROPRIATIONS | | | | | | |
| DEPARTMENT TOTALS | | | | | | |
| Executive Offices | 93,568 | - | - | - | - | \$93,568 |
| Non-Departmental | 3,457,824 | - | - | - | - | \$3,457,824 |
| Department Of Enterprise Asset Management | 4,602,507 | - | - | - | - | \$4,602,507 |
| Atlanta Department of Transportation | 27,442 | - | - | - | - | \$27,442 |
| Total City Wide | \$8,181,341 | - | - | - | - | \$8,181,341 |
| PROJECT TOTALS BY DEPARTMENT | | | | | | |
| Executive Offices | | | | | | |
| Municipal Facilities - 112217 | 93,568 | - | - | - | - | \$93,568 |
| Sub-Total | \$93,568 | - | - | - | - | \$93,568 |
| Non-Departmental | | | | | | |
| Default - 000000 | 3,457,824 | - | - | - | - | \$3,457,824 |
| Sub-Total | \$3,457,824 | - | - | - | - | \$3,457,824 |
| Department Of Enterprise Asset Management | | | | | | |
| Municipal Facilities - 112217 | 3,829,707 | - | - | - | - | \$3,829,707 |
| District 1-Facilities - 112221 | 100,598 | - | - | - | - | \$100,598 |
| District 2-Facilities - 112223 | 408,257 | - | - | - | - | \$408,257 |
| District 3-Facilities - 112224 | 1 | - | - | - | - | \$1 |
| District 4-Facilities - 112225 | 6,767 | - | - | - | - | \$6,767 |
| District 5-Facilities - 112226 | 1,487 | - | - | - | - | \$1,487 |
| District 7-Facilities - 112228 | 13,681 | - | - | - | - | \$13,681 |
| District 8-Facilities - 112229 | 1,961 | - | - | - | - | \$1,961 |
| District 9-Facilities - 112230 | 142 | - | - | - | - | \$142 |
| District 10-Facilities - 112231 | 82,506 | - | - | - | - | \$82,506 |
| District 11-Facilities - 112232 | 111,867 | - | - | - | - | \$111,867 |
| District 12-Facilities - 112233 | 45,533 | - | - | - | - | \$45,533 |
| Sub-Total | \$4,602,507 | - | - | - | - | \$4,602,507 |
| Atlanta Department of Transportation | | | | | | |
| Municipal Facilities - 112217 | 27,442 | - | - | - | - | \$27,442 |
| Sub-Total | \$27,442 | - | - | - | - | \$27,442 |
| Total City Wide | \$8,181,341 | - | - | - | - | \$8,181,341 |



FY24 CAPITAL BUDGET STATUS 2016 Go Project Fund

| | FY24 | FY25 | FY26 | FY27 | FY28 | Total |
|--|-----------|------|------|------|------|-----------|
| FUND SUMMARY | | | | | | |
| Revenues | 183,305 | - | - | - | - | \$183,305 |
| Expenses | 183,305 | - | - | - | - | \$183,305 |
| Total Revenues Over(Under) Expenses | - | - | - | - | - | - |
| ANTICIPATIONS | | | | | | |
| REVENUE GROUP TOTALS | | | | | | |
| Miscellaneous Revenues | 183,305 | - | - | - | - | \$183,305 |
| Revenues | \$183,305 | - | - | - | - | \$183,305 |
| APPROPRIATIONS | | | | | | |
| DEPARTMENT TOTALS | | | | | | |
| Department Of Enterprise Asset Management | 183,305 | - | - | - | - | \$183,305 |
| Total City Wide | \$183,305 | - | - | - | - | \$183,305 |
| PROJECT TOTALS BY DEPARTMENT | | | | | | |
| Department Of Enterprise Asset Management | | | | | | |
| Citywide Restacking - 112288 | 183,305 | - | - | - | - | \$183,305 |
| Sub-Total | \$183,305 | - | - | - | - | \$183,305 |
| Total City Wide | \$183,305 | - | - | - | - | \$183,305 |



FY24 CAPITAL BUDGET STATUS 2017 Afcra Zoo Parking Project

| | FY24 | FY25 | FY26 | FY27 | FY28 | Total |
|--|-----------|------|------|------|------|-----------|
| FUND SUMMARY | | | | | | |
| Revenues | 893,476 | - | - | - | - | \$893,476 |
| Expenses | 893,476 | - | - | - | - | \$893,476 |
| Total Revenues Over(Under) Expenses | - | - | - | - | - | - |
| ANTICIPATIONS | | | | | | |
| REVENUE GROUP TOTALS | | | | | | |
| Miscellaneous Revenues | 893,476 | - | - | - | - | \$893,476 |
| Revenues | \$893,476 | - | - | - | - | \$893,476 |
| APPROPRIATIONS | | | | | | |
| DEPARTMENT TOTALS | | | | | | |
| Dept of Parks & Recreation | 893,476 | - | - | - | - | \$893,476 |
| Total City Wide | \$893,476 | - | - | - | - | \$893,476 |
| PROJECT TOTALS BY DEPARTMENT | | | | | | |
| Dept of Parks & Recreation | | | | | | |
| Grant Park Parking Garage - 112703 | 893,476 | - | - | - | - | \$893,476 |
| Sub-Total | \$893,476 | - | - | - | - | \$893,476 |
| Total City Wide | \$893,476 | - | - | - | - | \$893,476 |



FY24 CAPITAL BUDGET STATUS 2019A VP General Obligation Bond Fund

| | FY24 | FY25 | FY26 | FY27 | FY28 | Total |
|--|-----------|------|------|------|------|-----------|
| FUND SUMMARY | | | | | | |
| Revenues | 747,523 | - | - | - | - | \$747,523 |
| Expenses | 747,523 | - | - | - | - | \$747,523 |
| Total Revenues Over(Under) Expenses | - | - | - | - | - | - |
| ANTICIPATIONS | | | | | | |
| REVENUE GROUP TOTALS | | | | | | |
| Miscellaneous Revenues | 747,523 | - | - | - | - | \$747,523 |
| Revenues | \$747,523 | - | - | - | - | \$747,523 |
| APPROPRIATIONS | | | | | | |
| DEPARTMENT TOTALS | | | | | | |
| Department Of Enterprise Asset Management | 747,523 | - | - | - | - | \$747,523 |
| Total City Wide | \$747,523 | - | - | - | - | \$747,523 |
| PROJECT TOTALS BY DEPARTMENT | | | | | | |
| Department Of Enterprise Asset Management | | | | | | |
| 31 Construction Renovation Projects - 300194 | 747,523 | - | - | - | - | \$747,523 |
| Sub-Total | \$747,523 | - | - | - | - | \$747,523 |
| Total City Wide | \$747,523 | - | - | - | - | \$747,523 |



FY24 CAPITAL BUDGET STATUS 2019 AURA Parks Dept. Building Prj

| | FY24 | FY25 | FY26 | FY27 | FY28 | Total |
|--|-------------|------|------|------|------|-------------|
| FUND SUMMARY | | | | | | |
| Revenues | 1,362,964 | - | - | - | - | \$1,362,964 |
| Expenses | 1,362,964 | - | - | - | - | \$1,362,964 |
| Total Revenues Over(Under) Expenses | - | - | - | - | - | - |
| ANTICIPATIONS | | | | | | |
| REVENUE GROUP TOTALS | | | | | | |
| Miscellaneous Revenues | 1,362,964 | - | - | - | - | \$1,362,964 |
| Revenues | \$1,362,964 | - | - | - | - | \$1,362,964 |
| APPROPRIATIONS | | | | | | |
| DEPARTMENT TOTALS | | | | | | |
| Department Of Enterprise Asset Management | 1,362,964 | - | - | - | - | \$1,362,964 |
| Total City Wide | \$1,362,964 | - | - | - | - | \$1,362,964 |
| PROJECT TOTALS BY DEPARTMENT | | | | | | |
| Department Of Enterprise Asset Management | | | | | | |
| 185 Ted Turner Restack - 300229 | 1,362,964 | - | - | - | - | \$1,362,964 |
| Sub-Total | \$1,362,964 | - | - | - | - | \$1,362,964 |
| Total City Wide | \$1,362,964 | - | - | - | - | \$1,362,964 |



FY24 CAPITAL BUDGET STATUS 2021A VP General Obligation Bond Fund

| | FY24 | FY25 | FY26 | FY27 | FY28 | Total |
|--|-------------|------|------|------|------|-------------|
| FUND SUMMARY | | | | | | |
| Revenues | 2,478,038 | - | - | - | - | \$2,478,038 |
| Expenses | 2,478,038 | - | - | - | - | \$2,478,038 |
| Total Revenues Over(Under) Expenses | - | - | - | - | - | - |
| ANTICIPATIONS | | | | | | |
| REVENUE GROUP TOTALS | | | | | | |
| Miscellaneous Revenues | 2,478,038 | - | - | - | - | \$2,478,038 |
| Revenues | \$2,478,038 | - | - | - | - | \$2,478,038 |
| APPROPRIATIONS | | | | | | |
| DEPARTMENT TOTALS | | | | | | |
| Department Of Enterprise Asset Management | 2,478,038 | - | - | - | - | \$2,478,038 |
| Total City Wide | \$2,478,038 | - | - | - | - | \$2,478,038 |
| PROJECT TOTALS BY DEPARTMENT | | | | | | |
| Department Of Enterprise Asset Management | | | | | | |
| EMS Station Campbellton Road - 400045 | 2,478,038 | - | - | - | - | \$2,478,038 |
| Sub-Total | \$2,478,038 | - | - | - | - | \$2,478,038 |
| Total City Wide | \$2,478,038 | - | - | - | - | \$2,478,038 |



FY24 CAPITAL BUDGET STATUS

2022A1 GO Public Improvement (Social Bonds) Fund

| | FY24 | FY25 | FY26 | FY27 | FY28 | Total |
|---|---------------|------|------|------|------|---------------|
| FUND SUMMARY | | | | | | |
| Revenues | 397,599,832 | - | - | - | - | \$397,599,832 |
| Expenses | 397,599,832 | - | - | - | - | \$397,599,832 |
| Total Revenues Over(Under) Expenses | - | - | - | - | - | - |
| ANTICIPATIONS | | | | | | |
| REVENUE GROUP TOTALS | | | | | | |
| Miscellaneous Revenues | 397,599,832 | - | - | - | - | \$397,599,832 |
| Revenues | \$397,599,832 | - | - | - | - | \$397,599,832 |
| APPROPRIATIONS | | | | | | |
| DEPARTMENT TOTALS | | | | | | |
| Dept of Parks & Recreation | 136,425,000 | - | - | - | - | \$136,425,000 |
| Non-Departmental | 161,874,832 | - | - | - | - | \$161,874,832 |
| Department Of Enterprise Asset Management | 84,300,000 | - | - | - | - | \$84,300,000 |
| Atlanta Department of Transportation | 15,000,000 | - | - | - | - | \$15,000,000 |
| Total City Wide | \$397,599,832 | - | - | - | - | \$397,599,832 |
| PROJECT TOTALS BY DEPARTMENT | | | | | | |
| Dept of Parks & Recreation | | | | | | |
| 14- Parks and Rec-Transportation - 400127 | 46,939,567 | - | - | - | - | \$46,939,567 |
| 14- Parks and Rec- Municipal Facilities - 400128 | 89,485,433 | - | - | - | - | \$89,485,433 |
| Sub-Total | \$136,425,000 | - | - | - | - | \$136,425,000 |
| Non-Departmental | | | | | | |
| Default - 000000 | 161,874,832 | - | - | - | - | \$161,874,832 |
| Sub-Total | \$161,874,832 | - | - | - | - | \$161,874,832 |
| Department Of Enterprise Asset Management | | | | | | |
| 31- Council District 1 - Municipal Facilities - 400130 | 1,500,000 | - | - | - | - | \$1,500,000 |
| 31- Council District 2 - Municipal Facilities - 400131 | 1,500,000 | - | - | - | - | \$1,500,000 |
| 31- Council District 3 - Municipal Facilities - 400132 | 1,500,000 | - | - | - | - | \$1,500,000 |
| 31- Council District 4 - Municipal Facilities - 400133 | 1,500,000 | - | - | - | - | \$1,500,000 |
| 31- Council District 5 - Municipal Facilities - 400134 | 1,500,000 | - | - | - | - | \$1,500,000 |
| 31- Council District 6 - Municipal Facilities - 400135 | 1,500,000 | - | - | - | - | \$1,500,000 |
| 31- Council District 7 - Municipal Facilities - 400136 | 1,500,000 | - | - | - | - | \$1,500,000 |
| 31- Council District 8 - Municipal Facilities - 400137 | 1,500,000 | - | - | - | - | \$1,500,000 |
| 31- Council District 9 - Municipal Facilities - 400138 | 1,500,000 | - | - | - | - | \$1,500,000 |
| 31- Council District 10 - Municipal Facilities - 400139 | 1,500,000 | - | - | - | - | \$1,500,000 |
| 31- Council District 11 -Municipal Facilities - 400140 | 1,500,000 | - | - | - | - | \$1,500,000 |
| 31- Council District 12 - Municipal Facilities - 400141 | 1,500,000 | - | - | - | - | \$1,500,000 |
| 31- Municipal Facilities CW Bond A-1 - 400150 | 66,300,000 | - | - | - | - | \$66,300,000 |
| Sub-Total | \$84,300,000 | - | - | - | - | \$84,300,000 |
| Atlanta Department of Transportation | | | | | | |
| 33- Council District 1 - Transportation - 400110 | 1,500,000 | - | - | - | - | \$1,500,000 |
| 33- Council District 2 - Transportation - 400111 | 1,500,000 | - | - | - | - | \$1,500,000 |
| 33- Council District 3 - Transportation - 400112 | 1,500,000 | - | - | - | - | \$1,500,000 |
| 33- Council District 5 - Transportation - 400114 | 1,500,000 | - | - | - | - | \$1,500,000 |
| 33- Council District 6 - Transportation - 400115 | 1,500,000 | - | - | - | - | \$1,500,000 |
| 33- Council District 7 - Transportation - 400116 | 1,500,000 | - | - | - | - | \$1,500,000 |
| 33- Council District 8 - Transportation - 400121 | 1,500,000 | - | - | - | - | \$1,500,000 |
| 33- Council District 9 - Transportation - 400122 | 1,500,000 | - | - | - | - | \$1,500,000 |



FY24 CAPITAL BUDGET STATUS

2022A1 GO Public Improvement (Social Bonds) Fund

| | FY24 | FY25 | FY26 | FY27 | FY28 | Total |
|---|----------------------|----------|----------|----------|----------|----------------------|
| 33- Council District 10 - Transportation - 400123 | 1,500,000 | - | - | - | - | \$1,500,000 |
| 33- Council District 12 - Transportation - 400125 | 1,500,000 | - | - | - | - | \$1,500,000 |
| Sub-Total | \$15,000,000 | - | - | - | - | \$15,000,000 |
| Total City Wide | \$397,599,832 | - | - | - | - | \$397,599,832 |



FY24 CAPITAL BUDGET STATUS 2022A2 GO Public Improvement Bond Fund

| | FY24 | FY25 | FY26 | FY27 | FY28 | Total |
|---|--------------|------|------|------|------|--------------|
| FUND SUMMARY | | | | | | |
| Revenues | 38,536,734 | - | - | - | - | \$38,536,734 |
| Expenses | 38,536,734 | - | - | - | - | \$38,536,734 |
| Total Revenues Over(Under) Expenses | - | - | - | - | - | - |
| ANTICIPATIONS | | | | | | |
| REVENUE GROUP TOTALS | | | | | | |
| Other Financing Sources | 38,536,734 | - | - | - | - | \$38,536,734 |
| Revenues | \$38,536,734 | - | - | - | - | \$38,536,734 |
| APPROPRIATIONS | | | | | | |
| DEPARTMENT TOTALS | | | | | | |
| Non-Departmental | 2,459,322 | - | - | - | - | \$2,459,322 |
| Department Of Enterprise Asset Management | 36,077,412 | - | - | - | - | \$36,077,412 |
| Total City Wide | \$38,536,734 | - | - | - | - | \$38,536,734 |
| PROJECT TOTALS BY DEPARTMENT | | | | | | |
| Non-Departmental | | | | | | |
| Default - 000000 | 2,459,322 | - | - | - | - | \$2,459,322 |
| Sub-Total | \$2,459,322 | - | - | - | - | \$2,459,322 |
| Department Of Enterprise Asset Management | | | | | | |
| 31- Municipal Facilities CW Bond A-2 - 400151 | 36,077,412 | - | - | - | - | \$36,077,412 |
| Sub-Total | \$36,077,412 | - | - | - | - | \$36,077,412 |
| Total City Wide | \$38,536,734 | - | - | - | - | \$38,536,734 |



FY24 CAPITAL BUDGET STATUS 2022B Various Purpose GO Bond Fund

| | FY24 | FY25 | FY26 | FY27 | FY28 | Total |
|--|-------------|------|------|------|------|-------------|
| FUND SUMMARY | | | | | | |
| Revenues | 3,978,638 | - | - | - | - | \$3,978,638 |
| Expenses | 3,978,638 | - | - | - | - | \$3,978,638 |
| Total Revenues Over(Under) Expenses | - | - | - | - | - | - |
| ANTICIPATIONS | | | | | | |
| REVENUE GROUP TOTALS | | | | | | |
| Other Financing Sources | 3,978,638 | - | - | - | - | \$3,978,638 |
| Revenues | \$3,978,638 | - | - | - | - | \$3,978,638 |
| APPROPRIATIONS | | | | | | |
| DEPARTMENT TOTALS | | | | | | |
| Department Of Enterprise Asset Management | 3,978,638 | - | - | - | - | \$3,978,638 |
| Total City Wide | \$3,978,638 | - | - | - | - | \$3,978,638 |
| PROJECT TOTALS BY DEPARTMENT | | | | | | |
| Department Of Enterprise Asset Management | | | | | | |
| 31 - Public Facilities Upgrades/Renovations - 400149 | 3,978,638 | - | - | - | - | \$3,978,638 |
| Sub-Total | \$3,978,638 | - | - | - | - | \$3,978,638 |
| Total City Wide | \$3,978,638 | - | - | - | - | \$3,978,638 |



FY24 CAPITAL BUDGET STATUS TSPLOST II 2022 Capital Project Fund

| | FY24 | FY25 | FY26 | FY27 | FY28 | Total |
|--|--------------|------|------|------|------|--------------|
| FUND SUMMARY | | | | | | |
| Revenues | 60,000,000 | - | - | - | - | \$60,000,000 |
| Expenses | 60,000,000 | - | - | - | - | \$60,000,000 |
| Total Revenues Over(Under) Expenses | - | - | - | - | - | - |
| ANTICIPATIONS | | | | | | |
| REVENUE GROUP TOTALS | | | | | | |
| | FY24 | FY25 | FY26 | FY27 | FY28 | Total |
| Taxes | 60,000,000 | - | - | - | - | \$60,000,000 |
| Revenues | \$60,000,000 | - | - | - | - | \$60,000,000 |
| APPROPRIATIONS | | | | | | |
| DEPARTMENT TOTALS | | | | | | |
| | FY24 | FY25 | FY26 | FY27 | FY28 | Total |
| Atlanta Department of Transportation | 60,000,000 | - | - | - | - | \$60,000,000 |
| Total City Wide | \$60,000,000 | - | - | - | - | \$60,000,000 |
| PROJECT TOTALS BY DEPARTMENT | | | | | | |
| Atlanta Department of Transportation | | | | | | |
| 33 TPSLOST Capital Project 2022 - 400109 | 60,000,000 | - | - | - | - | \$60,000,000 |
| Sub-Total | \$60,000,000 | - | - | - | - | \$60,000,000 |
| Total City Wide | \$60,000,000 | - | - | - | - | \$60,000,000 |



FY24 CAPITAL BUDGET STATUS Park Improvement Fund

| | FY24 | FY25 | FY26 | FY27 | FY28 | Total |
|---|--------------|--------------|--------------|--------------|--------------|---------------|
| FUND SUMMARY | | | | | | |
| Revenues | 18,968,564 | 19,828,753 | 20,731,865 | 21,680,047 | 22,675,551 | \$103,884,780 |
| Expenses | 18,968,564 | 19,828,753 | 20,731,865 | 21,680,047 | 22,675,551 | \$103,884,780 |
| Total Revenues Over(Under) Expenses | - | - | - | - | - | - |
| ANTICIPATIONS | | | | | | |
| REVENUE GROUP TOTALS | | | | | | |
| Taxes | 18,968,564 | 19,828,753 | 20,731,865 | 21,680,047 | 22,675,551 | \$103,884,780 |
| Revenues | \$18,968,564 | \$19,828,753 | \$20,731,865 | \$21,680,047 | \$22,675,551 | \$103,884,780 |
| APPROPRIATIONS | | | | | | |
| DEPARTMENT TOTALS | | | | | | |
| Dept of Parks & Recreation | 17,133,725 | - | - | - | - | \$17,133,725 |
| Non-Departmental | 1,834,839 | 19,828,753 | 20,731,865 | 21,680,047 | 22,675,551 | \$86,751,055 |
| Total City Wide | \$18,968,564 | \$19,828,753 | \$20,731,865 | \$21,680,047 | \$22,675,551 | \$103,884,780 |
| PROJECT TOTALS BY DEPARTMENT | | | | | | |
| Dept of Parks & Recreation | | | | | | |
| City Wide Park Furniture & Play Equip. - 100271 | 973 | - | - | - | - | \$973 |
| Default - 000000 | 17,132,752 | - | - | - | - | \$17,132,752 |
| Sub-Total | \$17,133,725 | - | - | - | - | \$17,133,725 |
| Non-Departmental | | | | | | |
| Default - 000000 | 1,834,839 | 19,828,753 | 20,731,865 | 21,680,047 | 22,675,551 | \$86,751,055 |
| Sub-Total | \$1,834,839 | \$19,828,753 | \$20,731,865 | \$21,680,047 | \$22,675,551 | \$86,751,055 |
| Total City Wide | \$18,968,564 | \$19,828,753 | \$20,731,865 | \$21,680,047 | \$22,675,551 | \$103,884,780 |



FY24 CAPITAL BUDGET STATUS

General Government Capital Fund

| | FY24 | FY25 | FY26 | FY27 | FY28 | Total |
|---|--------------|------|------|------|------|--------------|
| FUND SUMMARY | | | | | | |
| Revenues | 73,878,192 | - | - | - | - | \$73,878,192 |
| Expenses | 73,878,192 | - | - | - | - | \$73,878,192 |
| Total Revenues Over(Under) Expenses | - | - | - | - | - | - |
| ANTICIPATIONS | | | | | | |
| REVENUE GROUP TOTALS | | | | | | |
| Miscellaneous Revenues | 73,878,192 | - | - | - | - | \$73,878,192 |
| Revenues | \$73,878,192 | - | - | - | - | \$73,878,192 |
| APPROPRIATIONS | | | | | | |
| DEPARTMENT TOTALS | | | | | | |
| Executive Offices | 503,442 | - | - | - | - | \$503,442 |
| Department Of Finance | 21,814,031 | - | - | - | - | \$21,814,031 |
| Department Of Public Works | 30,914,862 | - | - | - | - | \$30,914,862 |
| Dept of Parks & Recreation | 8,827,717 | - | - | - | - | \$8,827,717 |
| Department Of Fire Services | 1,175,736 | - | - | - | - | \$1,175,736 |
| Department Of Police Services | 1,396,916 | - | - | - | - | \$1,396,916 |
| Department of City Planning | 21,830 | - | - | - | - | \$21,830 |
| Atlanta Department of Transportation | 9,223,658 | - | - | - | - | \$9,223,658 |
| Total City Wide | \$73,878,192 | - | - | - | - | \$73,878,192 |
| PROJECT TOTALS BY DEPARTMENT | | | | | | |
| Executive Offices | | | | | | |
| Municipal Court Building Construction - 100177 | 503,442 | - | - | - | - | \$503,442 |
| Sub-Total | \$503,442 | - | - | - | - | \$503,442 |
| Department Of Finance | | | | | | |
| Admin.Development Recoupment Fees - 201072 | 8,717,530 | - | - | - | - | \$8,717,530 |
| DIF Unrestricted Funds 2020 - 500092 | 12,799,778 | - | - | - | - | \$12,799,778 |
| DIF 2020 Administrative - 500099 | 296,722 | - | - | - | - | \$296,722 |
| Sub-Total | \$21,814,031 | - | - | - | - | \$21,814,031 |
| Department Of Public Works | | | | | | |
| Closure, Gun Club Road Landfill - 101335 | 62,781 | - | - | - | - | \$62,781 |
| Bicycle Rack Project - 101491 | 1,513 | - | - | - | - | \$1,513 |
| Citywide Traffic Signal Improvement - 101985 | 268,202 | - | - | - | - | \$268,202 |
| Peachtree Road Streetscapes - 102112 | 250,554 | - | - | - | - | \$250,554 |
| Citywide Greenway Trail Projects - 102847 | 114,184 | - | - | - | - | \$114,184 |
| Piedmont Intersection Impr - 110253 | 500,000 | - | - | - | - | \$500,000 |
| Ada Ramps & Ada Sidewalk Imp, Cityw - 110262 | 218,507 | - | - | - | - | \$218,507 |
| DI Hollowell/Westlake-Lci - 111105 | 197,563 | - | - | - | - | \$197,563 |
| Glenwood/Moreland-Lci - 111106 | 1,669,401 | - | - | - | - | \$1,669,401 |
| Memorial Drive Corridor - 111322 | 72,665 | - | - | - | - | \$72,665 |
| Atlanta University Center Pedestrian Streetscape - 112170 | 275,000 | - | - | - | - | \$275,000 |
| Cycle Atlanta Phase 1.0 Bucycle Mobility - 112172 | 198,575 | - | - | - | - | \$198,575 |
| 12Th Street Two-Way Conversion - 112174 | 30,000 | - | - | - | - | \$30,000 |
| Huff Road Complete Street - 112175 | 1,371,076 | - | - | - | - | \$1,371,076 |
| Sr260/Sr42 Intersection Realignment - 112176 | 86,684 | - | - | - | - | \$86,684 |
| Moores Mill Road Extn - 112186 | 788,311 | - | - | - | - | \$788,311 |
| Juniper St Bicycle/Ped Fac - 112503 | 1,272,660 | - | - | - | - | \$1,272,660 |



FY24 CAPITAL BUDGET STATUS

General Government Capital Fund

| | FY24 | FY25 | FY26 | FY27 | FY28 | Total |
|---|---------------------|----------|----------|----------|----------|---------------------|
| 10Th Street Tcc - 112648 | 240,000 | - | - | - | - | \$240,000 |
| Monroe Drive Tcc - 112649 | 720,000 | - | - | - | - | \$720,000 |
| Piedmt & Linden Ave - 112650 | 65,000 | - | - | - | - | \$65,000 |
| N. Highland & Inman - 112652 | 65,000 | - | - | - | - | \$65,000 |
| Roxboro Rd Tcc - 112653 | 259,000 | - | - | - | - | \$259,000 |
| Cheshire Br. & Lenox - 112654 | 110,000 | - | - | - | - | \$110,000 |
| Peachtree St. Tcc - 112655 | 1,211,400 | - | - | - | - | \$1,211,400 |
| North Ave & Somerset - 112656 | 65,000 | - | - | - | - | \$65,000 |
| Howell Mill Rd Tcc - 112657 | 1,100,000 | - | - | - | - | \$1,100,000 |
| Piedmont Ave Tcc - 112658 | 260,000 | - | - | - | - | \$260,000 |
| Mt. Paran & Northside - 112659 | 609,125 | - | - | - | - | \$609,125 |
| Wieuca & Phipps Blvd - 112660 | 1,000,000 | - | - | - | - | \$1,000,000 |
| 15Th Street - 112668 | 1,250,000 | - | - | - | - | \$1,250,000 |
| Cleveland Ave Pedestrian Mobility Improvement - 112723 | 195,351 | - | - | - | - | \$195,351 |
| Atlanta Traffic Control Center-Its - 112725 | 226,990 | - | - | - | - | \$226,990 |
| Huff Road Project - 112743 | 298,035 | - | - | - | - | \$298,035 |
| Boulevard Pedestrian Improvements - 112744 | 210,000 | - | - | - | - | \$210,000 |
| Mlk Corridor Improvements - 112745 | 740,723 | - | - | - | - | \$740,723 |
| Smart Lighting Pilot - 112746 | 810,388 | - | - | - | - | \$810,388 |
| Cycle Atlanta Fy 18 - 112808 | 258,563 | - | - | - | - | \$258,563 |
| Stratford Road Widening - 113060 | 208,431 | - | - | - | - | \$208,431 |
| 13 Loring Heights Neighborhood - 113265 | 99,884 | - | - | - | - | \$99,884 |
| Campbellton Rd Fiber Corridor - 300218 | 250,000 | - | - | - | - | \$250,000 |
| Howell Mill Rd and Moores Mill Rd Intersection Improvement - 300219 | 490,503 | - | - | - | - | \$490,503 |
| Howell Mill Rd Communication Corridor - 300220 | 600,000 | - | - | - | - | \$600,000 |
| Midtown Traffic Signals - 300221 | 585,237 | - | - | - | - | \$585,237 |
| Monroe Dr Intersection Improv at 10th Street and Armour Drive - 300222 | 585,000 | - | - | - | - | \$585,000 |
| Moores Mill Rd @ W Wesley Rd Intersection Improvement - 300223 | 1,235,029 | - | - | - | - | \$1,235,029 |
| Park Avenue @ Monroe Drive Intersection Improvement - 300224 | 695,000 | - | - | - | - | \$695,000 |
| Barnett Street @ Saint Charles Avenue - 300225 | 15,000 | - | - | - | - | \$15,000 |
| Roxboro Rd Communication Corridor - 300226 | 108,516 | - | - | - | - | \$108,516 |
| 33 Bicycle Rack Project - 400029 | 100,000 | - | - | - | - | \$100,000 |
| 33 Intersection Improvement for Flat Shoals Ave, Arkwright Place, Walt - 400035 | 600,000 | - | - | - | - | \$600,000 |
| 33 Joseph E. Lowery Complete St project - 400036 | 750,000 | - | - | - | - | \$750,000 |
| 33 Lenox Road Pinch / Gdot Group B - 400038 | 113,405 | - | - | - | - | \$113,405 |
| 33 Johnson Rd/ Perry Blvd Intersection Improvements (Part of Traffice - 400039 | 30,000 | - | - | - | - | \$30,000 |
| D.I.F.Admin-Transportation-City - 201053 | 7,376,607 | - | - | - | - | \$7,376,607 |
| Sub-Total | \$30,914,862 | - | - | - | - | \$30,914,862 |
| Dept of Parks & Recreation | | | | | | |
| Comprehen Imps Major Pks, City-Wide - 101519 | 33,761 | - | - | - | - | \$33,761 |
| Ada Compliant - 112737 | 1,600,000 | - | - | - | - | \$1,600,000 |
| Paul Avenue Park Chattahoochee River - 400022 | 13 | - | - | - | - | \$13 |
| Admin.Development Recoupment Fees - 201072 | 4,877,992 | - | - | - | - | \$4,877,992 |
| Green Space Pgm., Parks North - 201997 | 2,315,951 | - | - | - | - | \$2,315,951 |
| Sub-Total | \$8,827,717 | - | - | - | - | \$8,827,717 |
| Department Of Fire Services | | | | | | |



FY24 CAPITAL BUDGET STATUS General Government Capital Fund

| | FY24 | FY25 | FY26 | FY27 | FY28 | Total |
|--|---------------------|------|------|------|------|---------------------|
| Fire Station 22 Construction - 100170 | 1,134,313 | - | - | - | - | \$1,134,313 |
| Fire Station 28 Construction - 100172 | 41,423 | - | - | - | - | \$41,423 |
| Sub-Total | <u>\$1,175,736</u> | - | - | - | - | <u>\$1,175,736</u> |
| Department Of Police Services | | | | | | |
| Police Academy Expansion - 101630 | 256,399 | - | - | - | - | \$256,399 |
| Workspace-Police Special Operation Sec. - 101957 | 176,424 | - | - | - | - | \$176,424 |
| New Zone 3 Precinct - 111450 | 364,094 | - | - | - | - | \$364,094 |
| Police-SWAT Hut Building - 400020 | 600,000 | - | - | - | - | \$600,000 |
| Sub-Total | <u>\$1,396,916</u> | - | - | - | - | <u>\$1,396,916</u> |
| Department of City Planning | | | | | | |
| Arc Ctp Funding Assistance Program - 212319 | 2,280 | - | - | - | - | \$2,280 |
| Update To Impact Program And Fee Schedule - 212610 | 19,550 | - | - | - | - | \$19,550 |
| Sub-Total | <u>\$21,830</u> | - | - | - | - | <u>\$21,830</u> |
| Atlanta Department of Transportation | | | | | | |
| Moores Mill Road Extn - 112186 | 115,000 | - | - | - | - | \$115,000 |
| Wieuca & Phipps Blvd - 112660 | 1,000,000 | - | - | - | - | \$1,000,000 |
| 33 -New 1993 - Braeburn Ave Roadway Improvement - 400072 | 217,500 | - | - | - | - | \$217,500 |
| 33 -New 1993 - Ayr Place Roadway Improvement - 400078 | 448,000 | - | - | - | - | \$448,000 |
| 33 Glenwood/Moreland LCI Project - 400081 | 978,033 | - | - | - | - | \$978,033 |
| 33 New 1993 - Ford Street Roadway Improv - 400083 | 213,000 | - | - | - | - | \$213,000 |
| 33 New 1993 - East Pelham/Wildwood/North Rock Springs - 400086 | 440,000 | - | - | - | - | \$440,000 |
| 33 Lenox Road and Johnson Road - 400087 | 543,000 | - | - | - | - | \$543,000 |
| 33 New 1993 - Hirsch Street Roadway Improv - 400088 | 171,000 | - | - | - | - | \$171,000 |
| 33 Monroe Drive Complete Street - 400095 | 2,000,000 | - | - | - | - | \$2,000,000 |
| 33 New 1993 -The 5th and James Drive Roadway Improv - 400096 | 352,097 | - | - | - | - | \$352,097 |
| 33 Johnson Rd/Perry Blvd Intersection Improv - 400097 | 15,000 | - | - | - | - | \$15,000 |
| Tran-US19 Spring Street Pedestrian Mobility - 400156 | 500,000 | - | - | - | - | \$500,000 |
| Tran-2021 Piedmont Ave Complete Street - 400157 | 500,000 | - | - | - | - | \$500,000 |
| Tran-2021 South Boulevard Complete Street - 400158 | 629,028 | - | - | - | - | \$629,028 |
| Tran-2021 5th Street Complete Street (Midtown Alliance) - 400159 | 602,000 | - | - | - | - | \$602,000 |
| Tran-New 2021 Old Ivy Rd Multi Use Path - 400160 | 500,000 | - | - | - | - | \$500,000 |
| Sub-Total | <u>\$9,223,658</u> | - | - | - | - | <u>\$9,223,658</u> |
| Total City Wide | <u>\$73,878,192</u> | - | - | - | - | <u>\$73,878,192</u> |



FY24 CAPITAL BUDGET STATUS

Capital Finance Fund

| | FY24 | FY25 | FY26 | FY27 | FY28 | Total |
|---|--------------|-------------|-------------|-------------|-------------|----------------|
| FUND SUMMARY | | | | | | |
| Revenues | 40,670,311 | 4,451,287 | 3,485,003 | 3,485,003 | 3,485,003 | \$55,576,607 |
| Expenses | 40,670,311 | 4,451,287 | 3,485,003 | 3,485,003 | 3,485,003 | \$55,576,607 |
| Total Revenues Over(Under) Expenses | - | - | - | - | - | - |
| ANTICIPATIONS | | | | | | |
| REVENUE GROUP TOTALS | | | | | | |
| Miscellaneous Revenues | 18,424,521 | 4,451,287 | 3,485,003 | 3,485,003 | 3,485,003 | \$33,330,817 |
| Other Financing Sources | 22,245,790 | - | - | - | - | \$22,245,790 |
| Revenues | \$40,670,311 | \$4,451,287 | \$3,485,003 | \$3,485,003 | \$3,485,003 | \$55,576,607 |
| APPROPRIATIONS | | | | | | |
| DEPARTMENT TOTALS | | | | | | |
| Executive Offices | 3,978,522 | - | - | - | - | \$3,978,522 |
| Department of Atlanta Information Management | 519,846 | - | - | - | - | \$519,846 |
| Department Of Corrections | 1,147,745 | - | - | - | - | \$1,147,745 |
| Department Of Finance | 7,577,791 | - | - | - | - | \$7,577,791 |
| Department Of Public Works | 1,097,721 | - | - | - | - | \$1,097,721 |
| Dept of Parks & Recreation | 120,630 | - | - | - | - | \$120,630 |
| Judicial Agencies | 255,854 | - | - | - | - | \$255,854 |
| Non-Departmental | (32,897,952) | - | - | - | - | (\$32,897,952) |
| Department Of Fire Services | 8,023,865 | - | - | - | - | \$8,023,865 |
| Department Of Police Services | 12,464,055 | - | - | - | - | \$12,464,055 |
| Department of City Planning | 23,608,655 | - | - | - | - | \$23,608,655 |
| Department of Ethics | 34,385 | - | - | - | - | \$34,385 |
| Atlanta Citizens Review Board | 110,919 | - | - | - | - | \$110,919 |
| Department Of Enterprise Asset Management | 6,347,423 | - | - | - | - | \$6,347,423 |
| Atlanta Department of Transportation | 8,280,852 | 4,451,287 | 3,485,003 | 3,485,003 | 3,485,003 | \$23,187,148 |
| Total City Wide | \$40,670,311 | \$4,451,287 | \$3,485,003 | \$3,485,003 | \$3,485,003 | \$55,576,607 |
| PROJECT TOTALS BY DEPARTMENT | | | | | | |
| Executive Offices | | | | | | |
| Oeam Repair & Maint Ada Comp - 111214 | 55,749 | - | - | - | - | \$55,749 |
| Oeam Ch Infrastructure Repairs - 111215 | 96,339 | - | - | - | - | \$96,339 |
| 72 Marietta St Viaduct Project - 111891 | 226,434 | - | - | - | - | \$226,434 |
| Citywide Restacking - 112288 | 3,600,000 | - | - | - | - | \$3,600,000 |
| Sub-Total | \$3,978,522 | - | - | - | - | \$3,978,522 |
| Department of Atlanta Information Management | | | | | | |
| Oracle Upgrade - 111897 | 109,157 | - | - | - | - | \$109,157 |
| Itsm-It Service Mgt - 212713 | 410,689 | - | - | - | - | \$410,689 |
| Sub-Total | \$519,846 | - | - | - | - | \$519,846 |
| Department Of Corrections | | | | | | |
| Cor Upgrades 2016 - 112522 | 133,665 | - | - | - | - | \$133,665 |
| Cor Upgrades 2017 - 112622 | 617,207 | - | - | - | - | \$617,207 |
| Cor Upgrades 2018 - 113053 | 368,466 | - | - | - | - | \$368,466 |
| Cor Repair & Maint 2012 - 211198 | 28,407 | - | - | - | - | \$28,407 |
| Sub-Total | \$1,147,745 | - | - | - | - | \$1,147,745 |
| Department Of Finance | | | | | | |
| Dof Business Process Transformation - 112687 | 5,410,486 | - | - | - | - | \$5,410,486 |



FY24 CAPITAL BUDGET STATUS

Capital Finance Fund

| | FY24 | FY25 | FY26 | FY27 | FY28 | Total |
|--|----------------|------|------|------|------|----------------|
| Bls Upgrade Dof Revenue - 112949 | 2,167,305 | - | - | - | - | \$2,167,305 |
| Sub-Total | \$7,577,791 | - | - | - | - | \$7,577,791 |
| Department Of Public Works | | | | | | |
| Bicycle Route Sign & Marks - 110071 | 33,850 | - | - | - | - | \$33,850 |
| Lynhurst Sidewalk Impr - 110254 | 50,479 | - | - | - | - | \$50,479 |
| Sidewalks - Ada Ramps - 110820 | 678,874 | - | - | - | - | \$678,874 |
| Led Conversion Project - 112013 | 217,553 | - | - | - | - | \$217,553 |
| Barge Road - 112683 | 2,319 | - | - | - | - | \$2,319 |
| Battle Of Atlanta Trail - 112684 | 17,250 | - | - | - | - | \$17,250 |
| Gardenhills - 112778 | 27,235 | - | - | - | - | \$27,235 |
| Memorial Drive Sidewalk Impr - 113081 | 70,161 | - | - | - | - | \$70,161 |
| Sub-Total | \$1,097,721 | - | - | - | - | \$1,097,721 |
| Dept of Parks & Recreation | | | | | | |
| Westside Quarry - 112998 | 14,420 | - | - | - | - | \$14,420 |
| Dprca Repair & Maint Ada Comp - 211201 | 106,210 | - | - | - | - | \$106,210 |
| Sub-Total | \$120,630 | - | - | - | - | \$120,630 |
| Judicial Agencies | | | | | | |
| Case Management Syst - 112467 | 41,552 | - | - | - | - | \$41,552 |
| 19 Convergint Technologies, LLC - 500106 | 214,302 | - | - | - | - | \$214,302 |
| Sub-Total | \$255,854 | - | - | - | - | \$255,854 |
| Non-Departmental | | | | | | |
| Default - 000000 | (32,897,952) | - | - | - | - | (\$32,897,952) |
| Sub-Total | (\$32,897,952) | - | - | - | - | (\$32,897,952) |
| Department Of Fire Services | | | | | | |
| Fire Station 22 - 112771 | 800,000 | - | - | - | - | \$800,000 |
| 23 - AFRD Fleet - 400120 | 6,887,400 | - | - | - | - | \$6,887,400 |
| Afr Facilities Repair & Maint. - 211200 | 336,465 | - | - | - | - | \$336,465 |
| Sub-Total | \$8,023,865 | - | - | - | - | \$8,023,865 |
| Department Of Police Services | | | | | | |
| 24-APD Fleet - 400145 | 12,109,783 | - | - | - | - | \$12,109,783 |
| Apd Facility Improvements 2012 - 211204 | 186,947 | - | - | - | - | \$186,947 |
| Apd Reloca/Reno Cops/Cc - 211207 | 167,325 | - | - | - | - | \$167,325 |
| Sub-Total | \$12,464,055 | - | - | - | - | \$12,464,055 |
| Department of City Planning | | | | | | |
| Oob Technology Initiatives - 112953 | 3,550,759 | - | - | - | - | \$3,550,759 |
| 143 Alabama - 113000 | 10,633,015 | - | - | - | - | \$10,633,015 |
| OOB & OZD Restack - 113229 | 705,474 | - | - | - | - | \$705,474 |
| Safebuilt Georgia - 212644 | 37,402 | - | - | - | - | \$37,402 |
| Atlas Geographic Data - 212646 | 119 | - | - | - | - | \$119 |
| Fy18 Planning Initiatives - 212709 | 220,184 | - | - | - | - | \$220,184 |
| Government District - 212711 | 88,893 | - | - | - | - | \$88,893 |
| Lindbergh-Armour Master Plan Update - 213283 | 130,000 | - | - | - | - | \$130,000 |
| Zoning Ordinance Rewrite - 300017 | 1,996,818 | - | - | - | - | \$1,996,818 |
| Placemaking Projects - 300019 | 194,621 | - | - | - | - | \$194,621 |
| FY21 Committed Fund Balance - 500086 | 6,051,370 | - | - | - | - | \$6,051,370 |
| Sub-Total | \$23,608,655 | - | - | - | - | \$23,608,655 |
| Department of Ethics | | | | | | |
| Ethics E-Filing System (E-File 3.0) - 112513 | 34,385 | - | - | - | - | \$34,385 |
| Sub-Total | \$34,385 | - | - | - | - | \$34,385 |



FY24 CAPITAL BUDGET STATUS Capital Finance Fund

| | FY24 | FY25 | FY26 | FY27 | FY28 | Total |
|--|---------------------|--------------------|--------------------|--------------------|--------------------|---------------------|
| Atlanta Citizens Review Board | | | | | | |
| Citywide Restacking - 112288 | 110,919 | - | - | - | - | \$110,919 |
| Sub-Total | \$110,919 | - | - | - | - | \$110,919 |
| Department Of Enterprise Asset Management | | | | | | |
| Citywide Restacking - 112288 | 548,360 | - | - | - | - | \$548,360 |
| Energy Service Performance Initiatives-Ameresco Ars - 112945 | 2,393,180 | - | - | - | - | \$2,393,180 |
| Energy Service Performance Initiatives-Johnson Controls Inc - 112946 | 112,732 | - | - | - | - | \$112,732 |
| 31-Center for Diversion Services - 400067 | 2,950,000 | - | - | - | - | \$2,950,000 |
| Coa Citywide Re-Stacking Project - 211595 | 343,151 | - | - | - | - | \$343,151 |
| Sub-Total | \$6,347,423 | - | - | - | - | \$6,347,423 |
| Atlanta Department of Transportation | | | | | | |
| Westside Trail - 101538 | 246,100 | 246,100 | - | - | - | \$492,200 |
| Bicycle Route Sign & Marks - 110071 | 101,854 | 100,000 | - | - | - | \$201,854 |
| Memorial Dr Sidewalks - 110255 | 18,153 | 18,152 | - | - | - | \$36,305 |
| Memorial Drive Corridor - 111322 | 97,268 | 97,268 | - | - | - | \$194,536 |
| Atlanta University Center Pedestrian Streetscape - 112170 | 67,250 | 67,250 | - | - | - | \$134,500 |
| Battle Of Atlanta Trail - 112684 | 107,225 | 107,225 | - | - | - | \$214,450 |
| Huff Road Project - 112743 | 54,025 | 54,024 | - | - | - | \$108,049 |
| Gardenhills - 112778 | 33,969 | - | - | - | - | \$33,969 |
| Lee St Trail - 112787 | 100,000 | - | - | - | - | \$100,000 |
| Spring Street Viaduct - 112811 | 147,266 | 147,265 | - | - | - | \$294,531 |
| E-Builder Gsa - 112968 | 33,322 | - | - | - | - | \$33,322 |
| Memorial Drive Sidewalk Impr - 113081 | 38,754 | - | - | - | - | \$38,754 |
| Sidewalks Repairs CD 10 - 113087 | 175,000 | - | - | - | - | \$175,000 |
| Quick Implementation Bicycle - 113099 | 95,000 | 95,000 | - | - | - | \$190,000 |
| Safety and Mobility Fund - 300233 | 3,320,125 | - | - | - | - | \$3,320,125 |
| Bridge Repairs - 400005 | 19,180 | - | - | - | - | \$19,180 |
| One Atlanta - Light Up the Night Streetlight Initiative - 400042 | 47,258 | - | - | - | - | \$47,258 |
| CD 4 Carry Forward Account Mozely Place - 400043 | 34,000 | 34,000 | - | - | - | \$68,000 |
| 33-Cheshire Bridge Demo & Reconstruction - 400061 | 100 | - | - | - | - | \$100 |
| 3M School Zone Safety Initiative Project - 400106 | 60,000 | - | - | - | - | \$60,000 |
| Public Infrastructure Maintenance and Improvement Fund - 500085 | 3,485,003 | 3,485,003 | 3,485,003 | 3,485,003 | 3,485,003 | \$17,425,015 |
| Sub-Total | \$8,280,852 | \$4,451,287 | \$3,485,003 | \$3,485,003 | \$3,485,003 | \$23,187,148 |
| Total City Wide | \$40,670,311 | \$4,451,287 | \$3,485,003 | \$3,485,003 | \$3,485,003 | \$55,576,607 |



FY24 CAPITAL BUDGET STATUS Special Assessment Fund

| | FY24 | FY25 | FY26 | FY27 | FY28 | Total |
|---|-------------|------|------|------|------|-------------|
| FUND SUMMARY | | | | | | |
| Revenues | 7,870,559 | - | - | - | - | \$7,870,559 |
| Expenses | 7,870,559 | - | - | - | - | \$7,870,559 |
| Total Revenues Over(Under) Expenses | - | - | - | - | - | - |
| ANTICIPATIONS | | | | | | |
| REVENUE GROUP TOTALS | | | | | | |
| Miscellaneous Revenues | 7,870,559 | - | - | - | - | \$7,870,559 |
| Revenues | \$7,870,559 | - | - | - | - | \$7,870,559 |
| APPROPRIATIONS | | | | | | |
| DEPARTMENT TOTALS | | | | | | |
| Department Of Public Works | 67,555 | - | - | - | - | \$67,555 |
| Department Of Watershed Management | 1,180,989 | - | - | - | - | \$1,180,989 |
| Non-Departmental | 3,774,500 | - | - | - | - | \$3,774,500 |
| Department Of Police Services | 2,847,515 | - | - | - | - | \$2,847,515 |
| Total City Wide | \$7,870,559 | - | - | - | - | \$7,870,559 |
| PROJECT TOTALS BY DEPARTMENT | | | | | | |
| Department Of Public Works | | | | | | |
| Curb, Sidewalk & Gutter Construction - 100495 | 66,380 | - | - | - | - | \$66,380 |
| Private Property Clearance - 200496 | 1,175 | - | - | - | - | \$1,175 |
| Sub-Total | \$67,555 | - | - | - | - | \$67,555 |
| Department Of Watershed Management | | | | | | |
| Sewer Construction - 100493 | 1,180,989 | - | - | - | - | \$1,180,989 |
| Sub-Total | \$1,180,989 | - | - | - | - | \$1,180,989 |
| Non-Departmental | | | | | | |
| Default - 000000 | 3,774,500 | - | - | - | - | \$3,774,500 |
| Sub-Total | \$3,774,500 | - | - | - | - | \$3,774,500 |
| Department Of Police Services | | | | | | |
| Private Prop Demolition - 113219 | 2,842,146 | - | - | - | - | \$2,842,146 |
| Private Property Demolition - 200497 | 5,369 | - | - | - | - | \$5,369 |
| Sub-Total | \$2,847,515 | - | - | - | - | \$2,847,515 |
| Total City Wide | \$7,870,559 | - | - | - | - | \$7,870,559 |



FY24 CAPITAL BUDGET STATUS

Solid Waste Management Fac Const Fund

| | FY24 | FY25 | FY26 | FY27 | FY28 | Total |
|--|-------------|------|------|------|------|-------------|
| FUND SUMMARY | | | | | | |
| Revenues | 405,853 | - | - | - | - | \$405,853 |
| Expenses | 405,853 | - | - | - | - | \$405,853 |
| Total Revenues Over(Under) Expenses | - | - | - | - | - | - |
| ANTICIPATIONS | | | | | | |
| REVENUE GROUP TOTALS | | | | | | |
| Taxes | 405,853 | - | - | - | - | \$405,853 |
| Revenues | \$405,853 | - | - | - | - | \$405,853 |
| APPROPRIATIONS | | | | | | |
| DEPARTMENT TOTALS | | | | | | |
| Department Of Public Works | 1,243,988 | - | - | - | - | \$1,243,988 |
| Department Of Watershed Management | 130,454 | - | - | - | - | \$130,454 |
| Non-Departmental | (968,589) | - | - | - | - | (\$968,589) |
| Total City Wide | \$405,853 | - | - | - | - | \$405,853 |
| PROJECT TOTALS BY DEPARTMENT | | | | | | |
| Department Of Public Works | | | | | | |
| Closure, Gun Club Road Landfill - 101335 | 997,334 | - | - | - | - | \$997,334 |
| Key Road Landfill Closure - 101588 | 48,796 | - | - | - | - | \$48,796 |
| Cascade Road Landfill Closure - 101589 | 197,858 | - | - | - | - | \$197,858 |
| Sub-Total | \$1,243,988 | - | - | - | - | \$1,243,988 |
| Department Of Watershed Management | | | | | | |
| East Confederate Landfill Closure - 101590 | 130,454 | - | - | - | - | \$130,454 |
| Sub-Total | \$130,454 | - | - | - | - | \$130,454 |
| Non-Departmental | | | | | | |
| Default - 000000 | (968,589) | - | - | - | - | (\$968,589) |
| Sub-Total | (968,589) | - | - | - | - | (\$968,589) |
| Total City Wide | \$405,853 | - | - | - | - | \$405,853 |



FY24 CAPITAL BUDGET STATUS

Capital Asset - Finance Fund

| | FY24 | FY25 | FY26 | FY27 | FY28 | Total |
|--|--------------|------|------|------|------|--------------|
| FUND SUMMARY | | | | | | |
| Revenues | 13,291,048 | - | - | - | - | \$13,291,048 |
| Expenses | 13,291,048 | - | - | - | - | \$13,291,048 |
| Total Revenues Over(Under) Expenses | - | - | - | - | - | - |
| ANTICIPATIONS | | | | | | |
| REVENUE GROUP TOTALS | | | | | | |
| Miscellaneous Revenues | 5,273,938 | - | - | - | - | \$5,273,938 |
| Other Financing Sources | 8,017,110 | - | - | - | - | \$8,017,110 |
| Revenues | \$13,291,048 | - | - | - | - | \$13,291,048 |
| APPROPRIATIONS | | | | | | |
| DEPARTMENT TOTALS | | | | | | |
| Department Of Public Works | 403,114 | - | - | - | - | \$403,114 |
| Dept of Parks & Recreation | 1,862,219 | - | - | - | - | \$1,862,219 |
| Non-Departmental | 470,042 | - | - | - | - | \$470,042 |
| Department Of Fire Services | 2,971,588 | - | - | - | - | \$2,971,588 |
| Department Of Police Services | 5,434,186 | - | - | - | - | \$5,434,186 |
| Department of City Planning | 569,522 | - | - | - | - | \$569,522 |
| Department Of Enterprise Asset Management | 337,841 | - | - | - | - | \$337,841 |
| Atlanta Department of Transportation | 1,242,536 | - | - | - | - | \$1,242,536 |
| Total City Wide | \$13,291,048 | - | - | - | - | \$13,291,048 |
| PROJECT TOTALS BY DEPARTMENT | | | | | | |
| Department Of Public Works | | | | | | |
| Default - 000000 | 403,114 | - | - | - | - | \$403,114 |
| Sub-Total | \$403,114 | - | - | - | - | \$403,114 |
| Dept of Parks & Recreation | | | | | | |
| Default - 000000 | 1,862,219 | - | - | - | - | \$1,862,219 |
| Sub-Total | \$1,862,219 | - | - | - | - | \$1,862,219 |
| Non-Departmental | | | | | | |
| Default - 000000 | 470,042 | - | - | - | - | \$470,042 |
| Sub-Total | \$470,042 | - | - | - | - | \$470,042 |
| Department Of Fire Services | | | | | | |
| Default - 000000 | 2,971,588 | - | - | - | - | \$2,971,588 |
| Sub-Total | \$2,971,588 | - | - | - | - | \$2,971,588 |
| Department Of Police Services | | | | | | |
| Default - 000000 | 5,434,186 | - | - | - | - | \$5,434,186 |
| Sub-Total | \$5,434,186 | - | - | - | - | \$5,434,186 |
| Department of City Planning | | | | | | |
| Default - 000000 | 569,522 | - | - | - | - | \$569,522 |
| Sub-Total | \$569,522 | - | - | - | - | \$569,522 |
| Department Of Enterprise Asset Management | | | | | | |
| Default - 000000 | 337,841 | - | - | - | - | \$337,841 |
| Sub-Total | \$337,841 | - | - | - | - | \$337,841 |
| Atlanta Department of Transportation | | | | | | |
| Default - 000000 | 1,242,536 | - | - | - | - | \$1,242,536 |
| Sub-Total | \$1,242,536 | - | - | - | - | \$1,242,536 |
| Total City Wide | \$13,291,048 | - | - | - | - | \$13,291,048 |



FY24 CAPITAL BUDGET STATUS

Capital Finance-Recovery Zone (Eco. Dev.) Fund

| | FY24 | FY25 | FY26 | FY27 | FY28 | Total |
|--|----------|------|------|------|------|----------|
| FUND SUMMARY | | | | | | |
| Revenues | 14,170 | - | - | - | - | \$14,170 |
| Expenses | 14,170 | - | - | - | - | \$14,170 |
| Total Revenues Over(Under) Expenses | - | - | - | - | - | - |
| ANTICIPATIONS | | | | | | |
| REVENUE GROUP TOTALS | | | | | | |
| Miscellaneous Revenues | 14,170 | - | - | - | - | \$14,170 |
| Revenues | \$14,170 | - | - | - | - | \$14,170 |
| APPROPRIATIONS | | | | | | |
| DEPARTMENT TOTALS | | | | | | |
| Department Of Public Works | 14,122 | - | - | - | - | \$14,122 |
| Department Of Police Services | 48 | - | - | - | - | \$48 |
| Total City Wide | \$14,170 | - | - | - | - | \$14,170 |
| PROJECT TOTALS BY DEPARTMENT | | | | | | |
| Department Of Public Works | | | | | | |
| Rec Zone Economic Dev Bond - 111318 | 14,122 | - | - | - | - | \$14,122 |
| Sub-Total | \$14,122 | - | - | - | - | \$14,122 |
| Department Of Police Services | | | | | | |
| Distressed Properties Clean-Up - 211364 | 48 | - | - | - | - | \$48 |
| Sub-Total | \$48 | - | - | - | - | \$48 |
| Total City Wide | \$14,170 | - | - | - | - | \$14,170 |



FY24 CAPITAL BUDGET STATUS 2018 Public Safety Project

| | FY24 | FY25 | FY26 | FY27 | FY28 | Total |
|--|--------------|------|------|------|------|--------------|
| FUND SUMMARY | | | | | | |
| Revenues | 23,128,333 | - | - | - | - | \$23,128,333 |
| Expenses | 23,128,333 | - | - | - | - | \$23,128,333 |
| Total Revenues Over(Under) Expenses | - | - | - | - | - | - |
| ANTICIPATIONS | | | | | | |
| REVENUE GROUP TOTALS | | | | | | |
| Miscellaneous Revenues | 23,128,333 | - | - | - | - | \$23,128,333 |
| Revenues | \$23,128,333 | - | - | - | - | \$23,128,333 |
| APPROPRIATIONS | | | | | | |
| DEPARTMENT TOTALS | | | | | | |
| Non-Departmental | 671,856 | - | - | - | - | \$671,856 |
| Department Of Fire Services | 463,720 | - | - | - | - | \$463,720 |
| Department Of Police Services | 5,909,465 | - | - | - | - | \$5,909,465 |
| Department Of Enterprise Asset Management | 16,083,292 | - | - | - | - | \$16,083,292 |
| Total City Wide | \$23,128,333 | - | - | - | - | \$23,128,333 |
| PROJECT TOTALS BY DEPARTMENT | | | | | | |
| Non-Departmental | | | | | | |
| Default - 000000 | 671,856 | - | - | - | - | \$671,856 |
| Sub-Total | \$671,856 | - | - | - | - | \$671,856 |
| Department Of Fire Services | | | | | | |
| Gma Cops Records Management - 113050 | 463,720 | - | - | - | - | \$463,720 |
| Sub-Total | \$463,720 | - | - | - | - | \$463,720 |
| Department Of Police Services | | | | | | |
| Gma Cops Records Management - 113050 | 909,465 | - | - | - | - | \$909,465 |
| Gma Cops Computer Aided - 113051 | 5,000,000 | - | - | - | - | \$5,000,000 |
| Sub-Total | \$5,909,465 | - | - | - | - | \$5,909,465 |
| Department Of Enterprise Asset Management | | | | | | |
| Gma Cops City Of Atlanta Public Safety Project Series 2018 - 112705 | 16,083,292 | - | - | - | - | \$16,083,292 |
| Sub-Total | \$16,083,292 | - | - | - | - | \$16,083,292 |
| Total City Wide | \$23,128,333 | - | - | - | - | \$23,128,333 |



FY24 CAPITAL BUDGET STATUS Bond Sinking Fund

| | FY24 | FY25 | FY26 | FY27 | FY28 | Total |
|--|--------------|------|------|------|------|--------------|
| FUND SUMMARY | | | | | | |
| Revenues | 93,349,065 | - | - | - | - | \$93,349,065 |
| Expenses | 93,349,065 | - | - | - | - | \$93,349,065 |
| Total Revenues Over(Under) Expenses | - | - | - | - | - | - |
| ANTICIPATIONS | | | | | | |
| REVENUE GROUP TOTALS | | | | | | |
| Taxes | 93,349,065 | - | - | - | - | \$93,349,065 |
| Revenues | \$93,349,065 | - | - | - | - | \$93,349,065 |
| APPROPRIATIONS | | | | | | |
| DEPARTMENT TOTALS | | | | | | |
| Non-Departmental | 93,349,065 | - | - | - | - | \$93,349,065 |
| Total City Wide | \$93,349,065 | - | - | - | - | \$93,349,065 |
| PROJECT TOTALS BY DEPARTMENT | | | | | | |
| Non-Departmental | | | | | | |
| Default - 000000 | 93,349,065 | - | - | - | - | \$93,349,065 |
| Sub-Total | \$93,349,065 | - | - | - | - | \$93,349,065 |
| Total City Wide | \$93,349,065 | - | - | - | - | \$93,349,065 |



FY24 CAPITAL BUDGET STATUS

Water & Wastewater Renewal & Extension Fund

| | FY24 | FY25 | FY26 | FY27 | FY28 | Total |
|--|---------------|---------------|---------------|--------------|--------------|-----------------|
| FUND SUMMARY | | | | | | |
| Revenues | 783,442,144 | 180,700,000 | 145,500,000 | 96,000,000 | 25,000,000 | \$1,230,642,144 |
| Expenses | 783,442,144 | 180,700,000 | 145,500,000 | 96,000,000 | 25,000,000 | \$1,230,642,144 |
| Total Revenues Over(Under) Expenses | - | - | - | - | - | - |
| ANTICIPATIONS | | | | | | |
| REVENUE GROUP TOTALS | | | | | | |
| | FY24 | FY25 | FY26 | FY27 | FY28 | Total |
| Intergovernmental Revenues | 21,000,000 | - | - | - | - | \$21,000,000 |
| Charges For Services | 5,100,000 | - | - | - | - | \$5,100,000 |
| Investment Income | 5,000,000 | - | - | - | - | \$5,000,000 |
| Miscellaneous Revenues | 588,012,144 | 180,700,000 | 145,500,000 | 96,000,000 | 25,000,000 | \$1,035,212,144 |
| Other Financing Sources | 164,330,000 | - | - | - | - | \$164,330,000 |
| Revenues | \$783,442,144 | \$180,700,000 | \$145,500,000 | \$96,000,000 | \$25,000,000 | \$1,230,642,144 |
| APPROPRIATIONS | | | | | | |
| DEPARTMENT TOTALS | | | | | | |
| | FY24 | FY25 | FY26 | FY27 | FY28 | Total |
| Executive Offices | 319,055 | - | - | - | - | \$319,055 |
| Department Of Finance | 233,743 | - | - | - | - | \$233,743 |
| Department Of Watershed Management | 280,086,621 | 180,700,000 | 145,500,000 | 96,000,000 | 25,000,000 | \$727,286,621 |
| Non-Departmental | 502,802,725 | - | - | - | - | \$502,802,725 |
| Total City Wide | \$783,442,144 | \$180,700,000 | \$145,500,000 | \$96,000,000 | \$25,000,000 | \$1,230,642,144 |
| PROJECT TOTALS BY DEPARTMENT | | | | | | |
| Executive Offices | | | | | | |
| Default - 000000 | 319,055 | - | - | - | - | \$319,055 |
| Sub-Total | \$319,055 | - | - | - | - | \$319,055 |
| Department Of Finance | | | | | | |
| Surcharge Reserve Project - 110551 | 233,743 | - | - | - | - | \$233,743 |
| Sub-Total | \$233,743 | - | - | - | - | \$233,743 |
| Department Of Watershed Management | | | | | | |
| Water Mains, Various Locations - 100395 | 425,914 | - | - | - | - | \$425,914 |
| Phosphorous Reduction Fac, Utoy Creek - 100736 | 1,109,112 | - | - | - | - | \$1,109,112 |
| Phosphorous Reduction Fac, R.M. Clayton - 100737 | 5,172,992 | - | - | - | - | \$5,172,992 |
| Program Management-Year 3 - 102335 | 148,830 | - | - | - | - | \$148,830 |
| Sewer Group 2 Rehabilitation - 102445 | 210,492 | - | - | - | - | \$210,492 |
| Raw Water Transmission Mains - 102474 | 6,120,549 | - | - | - | - | \$6,120,549 |
| Sanitary Sewer-Annual Contract - 102506 | 12,458,517 | 12,000,000 | 12,000,000 | - | - | \$36,458,517 |
| Sses Sewer Groups - 102652 | 18,455 | - | - | - | - | \$18,455 |
| Repair & Replace Large Water Meters - 102664 | 4,359,735 | - | - | - | - | \$4,359,735 |
| Clean Water Atlanta, Flint River - 102675 | 1,129,819 | - | - | - | - | \$1,129,819 |
| Clean Water Atlanta, R.M. Clayton - 102676 | 1,695,084 | - | - | - | - | \$1,695,084 |
| Peachtree Basin Cap Relief - 110846 | 73,614 | - | - | - | - | \$73,614 |
| Utilities Gdot & Municipal - 110893 | 4,579,704 | 5,000,000 | 5,000,000 | 5,000,000 | 5,000,000 | \$24,579,704 |
| Land Support Services Project - 111194 | 40 | - | - | - | - | \$40 |
| Custer Ave Cso Cap Relief - 111415 | 8,032,832 | 25,000,000 | 25,000,000 | 20,000,000 | 20,000,000 | \$98,032,832 |
| Clear Creek Cso-Improvements - 111432 | 35,460 | - | - | - | - | \$35,460 |
| Ne Quadrant Water System Imp. - 111443 | 156,750 | - | - | - | - | \$156,750 |
| Hemphill Res #1 Embank Rep - 111469 | 2,015,093 | - | - | - | - | \$2,015,093 |
| Lake Forrest Dam Improvement - 111605 | 683,280 | - | - | - | - | \$683,280 |
| Wpp-Nancy Creek Basin - 111613 | 75,769 | - | - | - | - | \$75,769 |



FY24 CAPITAL BUDGET STATUS

Water & Wastewater Renewal & Extension Fund

| | FY24 | FY25 | FY26 | FY27 | FY28 | Total |
|--|------------|------------|------------|------------|------|--------------|
| W/Shed Impr Prog Plan & Des - 111614 | 1,334,825 | 1,000,000 | 1,000,000 | - | - | \$3,334,825 |
| South River Wrc Various Grp 1 - 111635 | 89,198 | - | - | - | - | \$89,198 |
| Hartsfield Manifold Improvements - 111636 | 313,884 | - | - | - | - | \$313,884 |
| Treatment Fac Various Projects - 111652 | 6,427,565 | - | - | - | - | \$6,427,565 |
| Rmc Compliance Upgrades 3 - 111674 | 3,684,846 | - | - | - | - | \$3,684,846 |
| W/Shed Impr Plan & Design Sccs - 111688 | 1,430,110 | 1,000,000 | - | - | - | \$2,430,110 |
| Cso Various Projects - 111697 | 14 | - | - | - | - | \$14 |
| Dwm It Infrastructure Upgrade - 111713 | 194,331 | - | - | - | - | \$194,331 |
| Cmms A & Amips - 111733 | 7 | - | - | - | - | \$7 |
| Raw Water Delivery Program - 111736 | 2,294,575 | 2,500,000 | 2,500,000 | - | - | \$7,294,575 |
| Csos. Fac. Comp. Improv. Proj. - 111741 | 6,418,069 | 6,000,000 | - | - | - | \$12,418,069 |
| Downtown H2O Storage Tanks & Pd - 111815 | 5,249,385 | 13,000,000 | 10,000,000 | 10,000,000 | - | \$38,249,385 |
| Consent Decree Rehab Comp Sewer Group - 111881 | 30,372 | - | - | - | - | \$30,372 |
| Sewer Capacity Relief - 111925 | 53,953 | - | - | - | - | \$53,953 |
| Distribution System R & R - 111948 | 3,861,008 | - | - | - | - | \$3,861,008 |
| Clear Creek Cso - 112156 | 2,499 | - | - | - | - | \$2,499 |
| Dwm Vehicle & Heavy Equipment - 112157 | 1,910,481 | - | - | - | - | \$1,910,481 |
| Up Proctor Creek Cap Relief - 112164 | 3,432,683 | 3,000,000 | - | - | - | \$6,432,683 |
| West Area Cso Outfalls - 112171 | 2,170,538 | - | - | - | - | \$2,170,538 |
| Peyton Center - 112201 | 3,190,422 | 2,000,000 | - | - | - | \$5,190,422 |
| Sewer Group Ii - 112264 | 1,617,493 | - | - | - | - | \$1,617,493 |
| Cip A&E & Cm Services - 112308 | 6,248,515 | 5,000,000 | 5,000,000 | - | - | \$16,248,515 |
| Facility Capital Maintenance - 112309 | 8,072,499 | 7,000,000 | 5,000,000 | - | - | \$20,072,499 |
| Small Diameter Distribution System Rehad - 112517 | 2,000,195 | - | - | - | - | \$2,000,195 |
| Sg3 Contracat C - 112530 | 503,910 | - | - | - | - | \$503,910 |
| Sg3 Contr. D Rehab - 112804 | 889,228 | - | - | - | - | \$889,228 |
| Espi-Noresco-Sg - 112947 | 1,425,167 | - | - | - | - | \$1,425,167 |
| Espi-Schneider Elec/Me - 112948 | 2,915,482 | - | - | - | - | \$2,915,482 |
| Water Distribution System Rehab Impro. - 112966 | 3,653,299 | 4,000,000 | 4,000,000 | - | - | \$11,653,299 |
| Ami Smart Valve Program - 112973 | 1,604,867 | - | - | - | - | \$1,604,867 |
| Most Phase 3 Storm Water Projects - 112977 | 4,997,652 | 4,000,000 | 4,000,000 | - | - | \$12,997,652 |
| Peachtree Pump Station - 112978 | 5,000,000 | 15,000,000 | 15,000,000 | 15,000,000 | - | \$50,000,000 |
| Rmc Digester Improv - 112985 | 3,380,562 | 4,000,000 | - | - | - | \$7,380,562 |
| Small Diameter Water Distribution System Impr - 113040 | 2,148,000 | 2,000,000 | 2,000,000 | 2,000,000 | - | \$8,148,000 |
| Nutrient Recovery Project - 113082 | 2,527 | - | - | - | - | \$2,527 |
| Hazard Mitigation -OWTR - 113186 | 253,688 | - | - | - | - | \$253,688 |
| SG4 Collier Road Outfall Sewer - 113240 | 4,230,665 | - | - | - | - | \$4,230,665 |
| RM Clayton Centrate Line Replacement - 300004 | 11,293 | - | - | - | - | \$11,293 |
| North Fork Storage Project - 300006 | 24,082,202 | 20,000,000 | 20,000,000 | 20,000,000 | - | \$84,082,202 |
| FY 2020 Local Maintenance & Improvement Grant Program - 300193 | 280,000 | - | - | - | - | \$280,000 |
| Proctor Creek Ecosystem Restoration Study - 300202 | 1,587,678 | 1,000,000 | - | - | - | \$2,587,678 |
| RM Clayton Levee Improvements - 300232 | 10,000 | - | - | - | - | \$10,000 |
| 17-Sewer Group Four (SG4) Sm Diameter Rehab - 400011 | 19,417,196 | 10,000,000 | 10,000,000 | - | - | \$39,417,196 |
| 17-Butler Street Trunk/Relief System Improv - 400015 | 6,441,900 | 4,000,000 | - | - | - | \$10,441,900 |
| 17-Sewer Group Five (SG5) Clear Creek Sub-Basin - 400016 | 7,450,000 | 3,000,000 | - | - | - | \$10,450,000 |
| 17- SG6 Utoy Creek North Utoy Trunk - 400053 | 1,300,000 | - | - | - | - | \$1,300,000 |
| 17- SG6 Utoy Creek Basin (Project 1C) - 400054 | 13,721,000 | 3,100,000 | - | - | - | \$16,821,000 |
| 17- SG6 Utoy Creek Basin (Project 1B) - 400055 | 3,675,000 | 3,000,000 | - | - | - | \$6,675,000 |



FY24 CAPITAL BUDGET STATUS

Water & Wastewater Renewal & Extension Fund

| | FY24 | FY25 | FY26 | FY27 | FY28 | Total |
|---|----------------------|----------------------|----------------------|---------------------|---------------------|------------------------|
| 17- SG6 Utoy Creek Basin (Project 1A) - 400056 | 5,915,000 | 8,000,000 | 8,000,000 | 8,000,000 | - | \$29,915,000 |
| 17- SG5 Eastside PTC Basin- Project 2B - 400057 | 14,500,000 | 10,000,000 | 10,000,000 | 10,000,000 | - | \$44,500,000 |
| 17- SCADA Annual Maint - 400060 | 700,000 | - | - | - | - | \$700,000 |
| Default - 000000 | 27,109,631 | - | - | - | - | \$27,109,631 |
| Dwm Fac & Struc.Site Impr - 111640 | 1,831,355 | 1,000,000 | 1,000,000 | 1,000,000 | - | \$4,831,355 |
| Atlanta Water Customer Rebate Program - 210059 | 356,972 | 100,000 | - | - | - | \$456,972 |
| Dwm Water Surcharge - 210540 | 6,466,711 | 5,000,000 | 5,000,000 | 5,000,000 | - | \$21,466,711 |
| Nancy Creek Assess & Odor Cnt. - 211775 | 8,430 | - | - | - | - | \$8,430 |
| Small Business Development Program - 212270 | 200,000 | - | - | - | - | \$200,000 |
| Asphaltic Concrete (Annual) - 212574 | 691,173 | 1,000,000 | 1,000,000 | - | - | \$2,691,173 |
| Geo Tech Testing & Investigation - 212576 | 1,730,777 | - | - | - | - | \$1,730,777 |
| Green Infrt. Challenge - 212594 | 1,537,031 | - | - | - | - | \$1,537,031 |
| Niskey Lake Environmental Restoration - 212809 | 250,000 | - | - | - | - | \$250,000 |
| Stream & Wetland Restoration at Blue Heron - 300008 | 60,000 | - | - | - | - | \$60,000 |
| Care and Conserve Plumbing Repairs - 300318 | 1,218,717 | - | - | - | - | \$1,218,717 |
| Sub-Total | \$280,086,621 | \$180,700,000 | \$145,500,000 | \$96,000,000 | \$25,000,000 | \$727,286,621 |
| Non-Departmental | | | | | | |
| Default - 000000 | 456,450,659 | - | - | - | - | \$456,450,659 |
| Reserve For Projects - 200118 | 1,352,066 | - | - | - | - | \$1,352,066 |
| Restricted Reserves - 212591 | 45,000,000 | - | - | - | - | \$45,000,000 |
| Sub-Total | \$502,802,725 | - | - | - | - | \$502,802,725 |
| Total City Wide | \$783,442,144 | \$180,700,000 | \$145,500,000 | \$96,000,000 | \$25,000,000 | \$1,230,642,144 |



FY24 CAPITAL BUDGET STATUS 1999 Water And Wastewater Bond Fund

| | FY24 | FY25 | FY26 | FY27 | FY28 | Total |
|--|-----------|------|------|------|------|-----------|
| FUND SUMMARY | | | | | | |
| Revenues | 173,646 | - | - | - | - | \$173,646 |
| Expenses | 173,646 | - | - | - | - | \$173,646 |
| Total Revenues Over(Under) Expenses | - | - | - | - | - | - |
| ANTICIPATIONS | | | | | | |
| REVENUE GROUP TOTALS | | | | | | |
| Miscellaneous Revenues | 173,646 | - | - | - | - | \$173,646 |
| Revenues | \$173,646 | - | - | - | - | \$173,646 |
| APPROPRIATIONS | | | | | | |
| DEPARTMENT TOTALS | | | | | | |
| Department Of Watershed Management | 173,646 | - | - | - | - | \$173,646 |
| Total City Wide | \$173,646 | - | - | - | - | \$173,646 |
| PROJECT TOTALS BY DEPARTMENT | | | | | | |
| Department Of Watershed Management | | | | | | |
| Peachtree Basin Cap Relief - 110846 | 173,646 | - | - | - | - | \$173,646 |
| Sub-Total | \$173,646 | - | - | - | - | \$173,646 |
| Total City Wide | \$173,646 | - | - | - | - | \$173,646 |



FY24 CAPITAL BUDGET STATUS 2004 Water & Wastewater Bond Fund

| | FY24 | FY25 | FY26 | FY27 | FY28 | Total |
|--|-----------|------|------|------|------|-----------|
| FUND SUMMARY | | | | | | |
| Revenues | 548,391 | - | - | - | - | \$548,391 |
| Expenses | 548,391 | - | - | - | - | \$548,391 |
| Total Revenues Over(Under) Expenses | - | - | - | - | - | - |
| ANTICIPATIONS | | | | | | |
| REVENUE GROUP TOTALS | | | | | | |
| Miscellaneous Revenues | 548,391 | - | - | - | - | \$548,391 |
| Revenues | \$548,391 | - | - | - | - | \$548,391 |
| APPROPRIATIONS | | | | | | |
| DEPARTMENT TOTALS | | | | | | |
| Department Of Watershed Management | 548,391 | - | - | - | - | \$548,391 |
| Total City Wide | \$548,391 | - | - | - | - | \$548,391 |
| PROJECT TOTALS BY DEPARTMENT | | | | | | |
| Department Of Watershed Management | | | | | | |
| Sewer Group 2 Rehabilitation - 102445 | 4,543 | - | - | - | - | \$4,543 |
| Rmc Compliance Upgrades 3 - 111674 | 133,089 | - | - | - | - | \$133,089 |
| Default - 000000 | 410,759 | - | - | - | - | \$410,759 |
| Sub-Total | \$548,391 | - | - | - | - | \$548,391 |
| Total City Wide | \$548,391 | - | - | - | - | \$548,391 |



FY24 CAPITAL BUDGET STATUS Special 1% Sales And Use Tax Fund

| | FY24 | FY25 | FY26 | FY27 | FY28 | Total |
|--|---------------|------|------|------|------|---------------|
| FUND SUMMARY | | | | | | |
| Revenues | 158,100,000 | - | - | - | - | \$158,100,000 |
| Expenses | 158,100,000 | - | - | - | - | \$158,100,000 |
| Total Revenues Over(Under) Expenses | - | - | - | - | - | - |
| ANTICIPATIONS | | | | | | |
| REVENUE GROUP TOTALS | | | | | | |
| Intergovernmental Revenues | 158,100,000 | - | - | - | - | \$158,100,000 |
| Revenues | \$158,100,000 | - | - | - | - | \$158,100,000 |
| APPROPRIATIONS | | | | | | |
| DEPARTMENT TOTALS | | | | | | |
| Non-Departmental | 158,100,000 | - | - | - | - | \$158,100,000 |
| Total City Wide | \$158,100,000 | - | - | - | - | \$158,100,000 |
| PROJECT TOTALS BY DEPARTMENT | | | | | | |
| Non-Departmental | | | | | | |
| Default - 000000 | 158,100,000 | - | - | - | - | \$158,100,000 |
| Sub-Total | \$158,100,000 | - | - | - | - | \$158,100,000 |
| Total City Wide | \$158,100,000 | - | - | - | - | \$158,100,000 |



FY24 CAPITAL BUDGET STATUS Water & Wastewater Sinking Fund

| | FY24 | FY25 | FY26 | FY27 | FY28 | Total |
|--|---------------|------|------|------|------|---------------|
| FUND SUMMARY | | | | | | |
| Revenues | 437,369,059 | - | - | - | - | \$437,369,059 |
| Expenses | 437,369,059 | - | - | - | - | \$437,369,059 |
| Total Revenues Over(Under) Expenses | - | - | - | - | - | - |
| ANTICIPATIONS | | | | | | |
| REVENUE GROUP TOTALS | | | | | | |
| | FY24 | FY25 | FY26 | FY27 | FY28 | Total |
| Investment Income | 3,600,000 | - | - | - | - | \$3,600,000 |
| Miscellaneous Revenues | 412,857,384 | - | - | - | - | \$412,857,384 |
| Other Financing Sources | 20,911,675 | - | - | - | - | \$20,911,675 |
| Revenues | \$437,369,059 | - | - | - | - | \$437,369,059 |
| APPROPRIATIONS | | | | | | |
| DEPARTMENT TOTALS | | | | | | |
| | FY24 | FY25 | FY26 | FY27 | FY28 | Total |
| Non-Departmental | 437,369,059 | - | - | - | - | \$437,369,059 |
| Total City Wide | \$437,369,059 | - | - | - | - | \$437,369,059 |
| PROJECT TOTALS BY DEPARTMENT | | | | | | |
| Non-Departmental | | | | | | |
| Default - 000000 | 437,369,059 | - | - | - | - | \$437,369,059 |
| Sub-Total | \$437,369,059 | - | - | - | - | \$437,369,059 |
| Total City Wide | \$437,369,059 | - | - | - | - | \$437,369,059 |



FY24 CAPITAL BUDGET STATUS

Ser. 2009A Water & Wastewater Rev Bd Fd

| | FY24 | FY25 | FY26 | FY27 | FY28 | Total |
|--|--------------|------|------|------|------|--------------|
| FUND SUMMARY | | | | | | |
| Revenues | 15,124,552 | - | - | - | - | \$15,124,552 |
| Expenses | 15,124,552 | - | - | - | - | \$15,124,552 |
| Total Revenues Over(Under) Expenses | - | - | - | - | - | - |
| ANTICIPATIONS | | | | | | |
| REVENUE GROUP TOTALS | | | | | | |
| Miscellaneous Revenues | 15,124,552 | - | - | - | - | \$15,124,552 |
| Revenues | \$15,124,552 | - | - | - | - | \$15,124,552 |
| APPROPRIATIONS | | | | | | |
| DEPARTMENT TOTALS | | | | | | |
| Department Of Watershed Management | 13,628,953 | - | - | - | - | \$13,628,953 |
| Non-Departmental | 1,495,599 | - | - | - | - | \$1,495,599 |
| Total City Wide | \$15,124,552 | - | - | - | - | \$15,124,552 |
| PROJECT TOTALS BY DEPARTMENT | | | | | | |
| Department Of Watershed Management | | | | | | |
| Water Mains, Various Locations - 100395 | 456,359 | - | - | - | - | \$456,359 |
| H.T.P., Reservoir Expansion - 100897 | 17,466 | - | - | - | - | \$17,466 |
| Small Diameter Sewer Rehab - 102350 | 2,160,072 | - | - | - | - | \$2,160,072 |
| Sewer Group 2 Rehabilitation - 102445 | 142,313 | - | - | - | - | \$142,313 |
| Large Diameter Sewer Rehab - 102450 | 322,335 | - | - | - | - | \$322,335 |
| Rm Clayton- Compliance Upgrades - 102462 | 203,414 | - | - | - | - | \$203,414 |
| Electrical Switchgear Replacement - 102482 | 137,534 | - | - | - | - | \$137,534 |
| Small Meter Installation (New Meters) - 102658 | 738 | - | - | - | - | \$738 |
| Repair & Replace Large Water Meters - 102664 | 61,947 | - | - | - | - | \$61,947 |
| South River Tunnel & Ps - 110345 | 2,346,016 | - | - | - | - | \$2,346,016 |
| Peachtree Basin Cap Relief - 110846 | 1,582,927 | - | - | - | - | \$1,582,927 |
| Utilities Gdot & Municipal - 110893 | 170,675 | - | - | - | - | \$170,675 |
| Custer Ave Cso Cap Relief - 111415 | 7,562 | - | - | - | - | \$7,562 |
| Rmc Compliance Upgrades 3 - 111674 | 5,625,147 | - | - | - | - | \$5,625,147 |
| Utoy Creek Cso Various Projects - 112253 | 1,731 | - | - | - | - | \$1,731 |
| Emer. Sewer Repairs - 212531 | 392,717 | - | - | - | - | \$392,717 |
| Sub-Total | \$13,628,953 | - | - | - | - | \$13,628,953 |
| Non-Departmental | | | | | | |
| Default - 000000 | 688,066 | - | - | - | - | \$688,066 |
| Reserve For Projects - 200118 | 807,533 | - | - | - | - | \$807,533 |
| Sub-Total | \$1,495,599 | - | - | - | - | \$1,495,599 |
| Total City Wide | \$15,124,552 | - | - | - | - | \$15,124,552 |



FY24 CAPITAL BUDGET STATUS 2015A Water Commerical Paper Program

| | FY24 | FY25 | FY26 | FY27 | FY28 | Total |
|--|--------------|------|------|------|------|--------------|
| FUND SUMMARY | | | | | | |
| Revenues | 78,680,088 | - | - | - | - | \$78,680,088 |
| Expenses | 78,680,088 | - | - | - | - | \$78,680,088 |
| Total Revenues Over(Under) Expenses | - | - | - | - | - | - |
| ANTICIPATIONS | | | | | | |
| REVENUE GROUP TOTALS | | | | | | |
| Miscellaneous Revenues | 78,680,088 | - | - | - | - | \$78,680,088 |
| Revenues | \$78,680,088 | - | - | - | - | \$78,680,088 |
| APPROPRIATIONS | | | | | | |
| DEPARTMENT TOTALS | | | | | | |
| Department Of Watershed Management | 78,680,088 | - | - | - | - | \$78,680,088 |
| Total City Wide | \$78,680,088 | - | - | - | - | \$78,680,088 |
| PROJECT TOTALS BY DEPARTMENT | | | | | | |
| Department Of Watershed Management | | | | | | |
| Raw Water Delivery Program - 111736 | 78,680,088 | - | - | - | - | \$78,680,088 |
| Sub-Total | \$78,680,088 | - | - | - | - | \$78,680,088 |
| Total City Wide | \$78,680,088 | - | - | - | - | \$78,680,088 |



FY24 CAPITAL BUDGET STATUS

2018 Water & Wastewater Commercial Paper Program

| | FY24 | FY25 | FY26 | FY27 | FY28 | Total |
|--|--------------|------|------|------|------|--------------|
| FUND SUMMARY | | | | | | |
| Revenues | 84,347,839 | - | - | - | - | \$84,347,839 |
| Expenses | 84,347,839 | - | - | - | - | \$84,347,839 |
| Total Revenues Over(Under) Expenses | - | - | - | - | - | - |
| ANTICIPATIONS | | | | | | |
| REVENUE GROUP TOTALS | | | | | | |
| Miscellaneous Revenues | 84,347,839 | - | - | - | - | \$84,347,839 |
| Revenues | \$84,347,839 | - | - | - | - | \$84,347,839 |
| APPROPRIATIONS | | | | | | |
| DEPARTMENT TOTALS | | | | | | |
| Department Of Watershed Management | 72,393,213 | - | - | - | - | \$72,393,213 |
| Non-Departmental | 11,954,626 | - | - | - | - | \$11,954,626 |
| Total City Wide | \$84,347,839 | - | - | - | - | \$84,347,839 |
| PROJECT TOTALS BY DEPARTMENT | | | | | | |
| Department Of Watershed Management | | | | | | |
| Small Meter Installation (New Meters) - 102658 | 7,174,716 | - | - | - | - | \$7,174,716 |
| Repair & Replace Large Water Meters - 102664 | 1,267,556 | - | - | - | - | \$1,267,556 |
| Intrenchment Creek Wrc Dec S/S - 111468 | 27,168,109 | - | - | - | - | \$27,168,109 |
| Up Proctor Creek Cap Relief - 112164 | 4,211,922 | - | - | - | - | \$4,211,922 |
| Cip A&E & Cm Services - 112308 | 3,528,524 | - | - | - | - | \$3,528,524 |
| Facility Capital Maintenance - 112309 | 5,333,318 | - | - | - | - | \$5,333,318 |
| Rmc Digester Improv - 112985 | 2,300,000 | - | - | - | - | \$2,300,000 |
| North Fork Storage Project - 300006 | 6,546,833 | - | - | - | - | \$6,546,833 |
| 17-Adamsville Pump Station - 400018 | 12,280,172 | - | - | - | - | \$12,280,172 |
| Dwm Fac & Struc.Site Impr - 111640 | 2,582,063 | - | - | - | - | \$2,582,063 |
| Sub-Total | \$72,393,213 | - | - | - | - | \$72,393,213 |
| Non-Departmental | | | | | | |
| Default - 000000 | 288,720 | - | - | - | - | \$288,720 |
| Reserve For Projects - 200118 | 11,665,906 | - | - | - | - | \$11,665,906 |
| Sub-Total | \$11,954,626 | - | - | - | - | \$11,954,626 |
| Total City Wide | \$84,347,839 | - | - | - | - | \$84,347,839 |



FY24 CAPITAL BUDGET STATUS

2018B Water & Wastewater Revenue And Revenue Refunding Fund

| | FY24 | FY25 | FY26 | FY27 | FY28 | Total |
|--|--------------|--------------|--------------|------|------|--------------|
| FUND SUMMARY | | | | | | |
| Revenues | 24,368,350 | 15,000,000 | 15,000,000 | - | - | \$54,368,350 |
| Expenses | 24,368,350 | 15,000,000 | 15,000,000 | - | - | \$54,368,350 |
| Total Revenues Over(Under) Expenses | - | - | - | - | - | - |
| ANTICIPATIONS | | | | | | |
| REVENUE GROUP TOTALS | | | | | | |
| Miscellaneous Revenues | 24,368,350 | 15,000,000 | 15,000,000 | - | - | \$54,368,350 |
| Revenues | \$24,368,350 | \$15,000,000 | \$15,000,000 | - | - | \$54,368,350 |
| APPROPRIATIONS | | | | | | |
| DEPARTMENT TOTALS | | | | | | |
| Department Of Watershed Management | 17,962,063 | 15,000,000 | 15,000,000 | - | - | \$47,962,063 |
| Non-Departmental | 6,406,287 | - | - | - | - | \$6,406,287 |
| Total City Wide | \$24,368,350 | \$15,000,000 | \$15,000,000 | - | - | \$54,368,350 |
| PROJECT TOTALS BY DEPARTMENT | | | | | | |
| Department Of Watershed Management | | | | | | |
| Raw Water Delivery Program - 111736 | 1,939,957 | - | - | - | - | \$1,939,957 |
| Peyton Center - 112201 | 16,022,106 | 15,000,000 | 15,000,000 | - | - | \$46,022,106 |
| Sub-Total | \$17,962,063 | \$15,000,000 | \$15,000,000 | - | - | \$47,962,063 |
| Non-Departmental | | | | | | |
| Default - 000000 | 6,406,287 | - | - | - | - | \$6,406,287 |
| Sub-Total | \$6,406,287 | - | - | - | - | \$6,406,287 |
| Total City Wide | \$24,368,350 | \$15,000,000 | \$15,000,000 | - | - | \$54,368,350 |



FY24 CAPITAL BUDGET STATUS 2018D Water & Wastewater Env Imp Bond Fund

| | FY24 | FY25 | FY26 | FY27 | FY28 | Total |
|--|--------------|------|------|------|------|--------------|
| FUND SUMMARY | | | | | | |
| Revenues | 14,783,704 | - | - | - | - | \$14,783,704 |
| Expenses | 14,783,704 | - | - | - | - | \$14,783,704 |
| Total Revenues Over(Under) Expenses | - | - | - | - | - | - |
| ANTICIPATIONS | | | | | | |
| REVENUE GROUP TOTALS | | | | | | |
| Miscellaneous Revenues | 14,783,704 | - | - | - | - | \$14,783,704 |
| Revenues | \$14,783,704 | - | - | - | - | \$14,783,704 |
| APPROPRIATIONS | | | | | | |
| DEPARTMENT TOTALS | | | | | | |
| Department Of Watershed Management | 1,572,751 | - | - | - | - | \$1,572,751 |
| Non-Departmental | 13,210,953 | - | - | - | - | \$13,210,953 |
| Total City Wide | \$14,783,704 | - | - | - | - | \$14,783,704 |
| PROJECT TOTALS BY DEPARTMENT | | | | | | |
| Department Of Watershed Management | | | | | | |
| Green Infrt. Challenge - 212594 | 1,572,751 | - | - | - | - | \$1,572,751 |
| Sub-Total | \$1,572,751 | - | - | - | - | \$1,572,751 |
| Non-Departmental | | | | | | |
| Default - 000000 | 1,283,703 | - | - | - | - | \$1,283,703 |
| Reserve For Projects - 200118 | 11,927,250 | - | - | - | - | \$11,927,250 |
| Sub-Total | \$13,210,953 | - | - | - | - | \$13,210,953 |
| Total City Wide | \$14,783,704 | - | - | - | - | \$14,783,704 |



FY24 CAPITAL BUDGET STATUS 2020 Water and Wastewater WIFIA Bond Fund

| | FY24 | FY25 | FY26 | FY27 | FY28 | Total |
|--|---------------|--------------|--------------|--------------|--------------|---------------|
| FUND SUMMARY | | | | | | |
| Revenues | 267,350,315 | 15,000,000 | 15,000,000 | 10,000,000 | 10,000,000 | \$317,350,315 |
| Expenses | 267,350,315 | 15,000,000 | 15,000,000 | 10,000,000 | 10,000,000 | \$317,350,315 |
| Total Revenues Over(Under) Expenses | - | - | - | - | - | - |
| ANTICIPATIONS | | | | | | |
| REVENUE GROUP TOTALS | | | | | | |
| Other Financing Sources | 267,350,315 | 15,000,000 | 15,000,000 | 10,000,000 | 10,000,000 | \$317,350,315 |
| Revenues | \$267,350,315 | \$15,000,000 | \$15,000,000 | \$10,000,000 | \$10,000,000 | \$317,350,315 |
| APPROPRIATIONS | | | | | | |
| DEPARTMENT TOTALS | | | | | | |
| Department Of Watershed Management | 11,130,238 | 15,000,000 | 15,000,000 | 10,000,000 | 10,000,000 | \$61,130,238 |
| Non-Departmental | 256,220,077 | - | - | - | - | \$256,220,077 |
| Total City Wide | \$267,350,315 | \$15,000,000 | \$15,000,000 | \$10,000,000 | \$10,000,000 | \$317,350,315 |
| PROJECT TOTALS BY DEPARTMENT | | | | | | |
| Department Of Watershed Management | | | | | | |
| North Fork Storage Project - 300006 | 11,130,238 | 15,000,000 | 15,000,000 | 10,000,000 | 10,000,000 | \$61,130,238 |
| Sub-Total | \$11,130,238 | \$15,000,000 | \$15,000,000 | \$10,000,000 | \$10,000,000 | \$61,130,238 |
| Non-Departmental | | | | | | |
| Default - 000000 | 256,220,077 | - | - | - | - | \$256,220,077 |
| Sub-Total | \$256,220,077 | - | - | - | - | \$256,220,077 |
| Total City Wide | \$267,350,315 | \$15,000,000 | \$15,000,000 | \$10,000,000 | \$10,000,000 | \$317,350,315 |



FY24 CAPITAL BUDGET STATUS

2021 Water & Wastewater Commercial Paper Notes

| | FY24 | FY25 | FY26 | FY27 | FY28 | Total |
|--|---------------|--------------|--------------|--------------|------|---------------|
| FUND SUMMARY | | | | | | |
| Revenues | 173,501,003 | 22,000,000 | 20,000,000 | 15,000,000 | - | \$230,501,003 |
| Expenses | 173,501,003 | 22,000,000 | 20,000,000 | 15,000,000 | - | \$230,501,003 |
| Total Revenues Over(Under) Expenses | - | - | - | - | - | - |
| ANTICIPATIONS | | | | | | |
| REVENUE GROUP TOTALS | | | | | | |
| Miscellaneous Revenues | 173,501,003 | 22,000,000 | 20,000,000 | 15,000,000 | - | \$230,501,003 |
| Revenues | \$173,501,003 | \$22,000,000 | \$20,000,000 | \$15,000,000 | - | \$230,501,003 |
| APPROPRIATIONS | | | | | | |
| DEPARTMENT TOTALS | | | | | | |
| Department Of Watershed Management | 14,732,646 | 22,000,000 | 20,000,000 | 15,000,000 | - | \$71,732,646 |
| Non-Departmental | 158,768,357 | - | - | - | - | \$158,768,357 |
| Total City Wide | \$173,501,003 | \$22,000,000 | \$20,000,000 | \$15,000,000 | - | \$230,501,003 |
| PROJECT TOTALS BY DEPARTMENT | | | | | | |
| Department Of Watershed Management | | | | | | |
| Small Meter Installation (New Meters) - 102658 | 2,000,000 | - | - | - | - | \$2,000,000 |
| Treatment Fac Various Projects - 111652 | 1,329,379 | 1,000,000 | 1,000,000 | - | - | \$3,329,379 |
| Dwm Vehicle & Heavy Equipment - 112157 | 1,808,658 | 2,000,000 | - | - | - | \$3,808,658 |
| 17-Sewer Group Four (SG4) Sm Diameter Rehab - 400011 | 666,473 | - | - | - | - | \$666,473 |
| 17-Butler Street Trunk/Relief System Improv - 400015 | 2,868,100 | 4,000,000 | 4,000,000 | - | - | \$10,868,100 |
| 17- SG4 Sugar Creek Rehab & Cap Project 1B - 400100 | 5,000,000 | 15,000,000 | 15,000,000 | 15,000,000 | - | \$50,000,000 |
| 17- EIB Greensferry Restoration Proj - 400108 | 1,060,036 | - | - | - | - | \$1,060,036 |
| Sub-Total | \$14,732,646 | \$22,000,000 | \$20,000,000 | \$15,000,000 | - | \$71,732,646 |
| Non-Departmental | | | | | | |
| Reserve For Projects - 200118 | 158,768,357 | - | - | - | - | \$158,768,357 |
| Sub-Total | \$158,768,357 | - | - | - | - | \$158,768,357 |
| Total City Wide | \$173,501,003 | \$22,000,000 | \$20,000,000 | \$15,000,000 | - | \$230,501,003 |



FY24 CAPITAL BUDGET STATUS Solid Waste R&E Fund

| | FY24 | FY25 | FY26 | FY27 | FY28 | Total |
|--|--------------|------|------|------|------|--------------|
| FUND SUMMARY | | | | | | |
| Revenues | 15,108,887 | - | - | - | - | \$15,108,887 |
| Expenses | 15,108,887 | - | - | - | - | \$15,108,887 |
| Total Revenues Over(Under) Expenses | - | - | - | - | - | - |
| ANTICIPATIONS | | | | | | |
| REVENUE GROUP TOTALS | | | | | | |
| Miscellaneous Revenues | 15,108,887 | - | - | - | - | \$15,108,887 |
| Revenues | \$15,108,887 | - | - | - | - | \$15,108,887 |
| APPROPRIATIONS | | | | | | |
| DEPARTMENT TOTALS | | | | | | |
| Department Of Public Works | 13,011,887 | - | - | - | - | \$13,011,887 |
| Non-Departmental | 2,097,000 | - | - | - | - | \$2,097,000 |
| Total City Wide | \$15,108,887 | - | - | - | - | \$15,108,887 |
| PROJECT TOTALS BY DEPARTMENT | | | | | | |
| Department Of Public Works | | | | | | |
| Default - 000000 | 13,011,887 | - | - | - | - | \$13,011,887 |
| Sub-Total | \$13,011,887 | - | - | - | - | \$13,011,887 |
| Non-Departmental | | | | | | |
| Default - 000000 | 2,097,000 | - | - | - | - | \$2,097,000 |
| Sub-Total | \$2,097,000 | - | - | - | - | \$2,097,000 |
| Total City Wide | \$15,108,887 | - | - | - | - | \$15,108,887 |



FY24 CAPITAL BUDGET STATUS

Airport Renewal And Extension Fund

| | FY24 | FY25 | FY26 | FY27 | FY28 | Total |
|--|---------------|---------------|---------------|-----------------|-----------------|-----------------|
| FUND SUMMARY | | | | | | |
| Revenues | 900,235,777 | 928,493,676 | 974,429,516 | 1,048,720,823 | 1,079,945,244 | \$4,931,825,036 |
| Expenses | 900,235,777 | 928,493,676 | 974,429,516 | 1,048,720,823 | 1,079,945,244 | \$4,931,825,036 |
| Total Revenues Over(Under) Expenses | - | - | - | - | - | - |
| ANTICIPATIONS | | | | | | |
| REVENUE GROUP TOTALS | | | | | | |
| Miscellaneous Revenues | 775,235,777 | 803,493,676 | 849,429,516 | 923,720,823 | 954,945,244 | \$4,306,825,036 |
| Other Financing Sources | 125,000,000 | 125,000,000 | 125,000,000 | 125,000,000 | 125,000,000 | \$625,000,000 |
| Revenues | \$900,235,777 | \$928,493,676 | \$974,429,516 | \$1,048,720,823 | \$1,079,945,244 | \$4,931,825,036 |
| APPROPRIATIONS | | | | | | |
| DEPARTMENT TOTALS | | | | | | |
| Department Of Law | 3,743,489 | - | - | - | - | \$3,743,489 |
| Department Of Aviation | 410,147,944 | 79,064,160 | 50,708,694 | 93,775,579 | 66,988,203 | \$700,684,580 |
| Non-Departmental | 480,182,517 | 849,429,516 | 923,720,822 | 954,945,244 | 1,012,957,041 | \$4,221,235,140 |
| Department Of Fire Services | 5,105,873 | - | - | - | - | \$5,105,873 |
| Department Of Police Services | 1,055,954 | - | - | - | - | \$1,055,954 |
| Total City Wide | \$900,235,777 | \$928,493,676 | \$974,429,516 | \$1,048,720,823 | \$1,079,945,244 | \$4,931,825,036 |
| PROJECT TOTALS BY DEPARTMENT | | | | | | |
| Department Of Law | | | | | | |
| Fairlie Poplar Phase Ii - 100001 | 20 | - | - | - | - | \$20 |
| Default - 000000 | 3,743,469 | - | - | - | - | \$3,743,469 |
| Sub-Total | \$3,743,489 | - | - | - | - | \$3,743,489 |
| Department Of Aviation | | | | | | |
| Hapeville Easement Program - 100312 | 6,933,567 | - | - | - | - | \$6,933,567 |
| Planning & Development G&A - 102825 | 2,423,000 | - | - | - | - | \$2,423,000 |
| Airfield Projects - 111300 | 15,569,457 | 8,600,000 | 7,421,566 | 5,766,933 | 3,724,903 | \$41,082,859 |
| Terminal & Atrium Projects - 111301 | 5,027,848 | 4,798,832 | 4,613,338 | 8,966,954 | 14,606,815 | \$38,013,787 |
| Concourse Projects - 111302 | 1,914,584 | 1,827,376 | 1,756,740 | 3,414,580 | 5,562,216 | \$14,475,496 |
| Other Facility Projects - 111304 | 24,501,557 | 24,338,491 | 12,236,862 | 32,571,202 | 16,427,794 | \$110,075,906 |
| Parking And Ground Transportation - 111306 | 9,220,917 | 10,869,315 | 10,285,575 | 4,741,362 | 7,341,935 | \$42,459,104 |
| Other Direct Costs Project - 111310 | 36,594,165 | 28,630,146 | 14,394,613 | 38,314,548 | 19,324,540 | \$137,258,012 |
| Default - 000000 | 299,429,041 | - | - | - | - | \$299,429,041 |
| Noise Insulation Program - 210816 | 8,533,808 | - | - | - | - | \$8,533,808 |
| Sub-Total | \$410,147,944 | \$79,064,160 | \$50,708,694 | \$93,775,579 | \$66,988,203 | \$700,684,580 |
| Non-Departmental | | | | | | |
| Default - 000000 | 480,182,517 | 849,429,516 | 923,720,822 | 954,945,244 | 1,012,957,041 | \$4,221,235,140 |
| Sub-Total | \$480,182,517 | \$849,429,516 | \$923,720,822 | \$954,945,244 | \$1,012,957,041 | \$4,221,235,140 |
| Department Of Fire Services | | | | | | |
| Default - 000000 | 5,105,873 | - | - | - | - | \$5,105,873 |
| Sub-Total | \$5,105,873 | - | - | - | - | \$5,105,873 |
| Department Of Police Services | | | | | | |
| Default - 000000 | 1,055,954 | - | - | - | - | \$1,055,954 |
| Sub-Total | \$1,055,954 | - | - | - | - | \$1,055,954 |
| Total City Wide | \$900,235,777 | \$928,493,676 | \$974,429,516 | \$1,048,720,823 | \$1,079,945,244 | \$4,931,825,036 |



FY24 CAPITAL BUDGET STATUS

Airport Passenger Facility Charge Fund

| | FY24 | FY25 | FY26 | FY27 | FY28 | Total |
|--|----------------------|----------------------|------------------------|------------------------|------------------------|------------------------|
| FUND SUMMARY | | | | | | |
| Revenues | 841,041,357 | 965,727,071 | 1,149,413,003 | 1,336,132,963 | 1,534,441,518 | \$5,826,755,912 |
| Expenses | 841,041,357 | 965,727,071 | 1,149,413,003 | 1,336,132,963 | 1,534,441,518 | \$5,826,755,912 |
| Total Revenues Over(Under) Expenses | - | - | - | - | - | - |
| ANTICIPATIONS | | | | | | |
| REVENUE GROUP TOTALS | | | | | | |
| Charges For Services | 207,001,178 | 217,558,701 | 223,064,242 | 228,449,905 | 231,191,304 | \$1,107,265,330 |
| Investment Income | 4,140,024 | 4,351,174 | 4,461,285 | 4,568,998 | 4,623,826 | \$22,145,307 |
| Miscellaneous Revenues | 530,450,622 | 630,916,909 | 795,808,825 | 971,598,661 | 1,167,162,744 | \$4,095,937,761 |
| Other Financing Sources | 99,449,533 | 112,900,287 | 126,078,651 | 131,515,399 | 131,463,644 | \$601,407,514 |
| Revenues | \$841,041,357 | \$965,727,071 | \$1,149,413,003 | \$1,336,132,963 | \$1,534,441,518 | \$5,826,755,912 |
| APPROPRIATIONS | | | | | | |
| DEPARTMENT TOTALS | | | | | | |
| Department Of Aviation | 110,674,915 | 57,017,960 | 51,735,692 | 37,454,820 | 42,111,064 | \$298,994,451 |
| Non-Departmental | 730,366,442 | 908,709,111 | 1,097,677,311 | 1,298,678,143 | 1,492,330,454 | \$5,527,761,461 |
| Total City Wide | \$841,041,357 | \$965,727,071 | \$1,149,413,003 | \$1,336,132,963 | \$1,534,441,518 | \$5,826,755,912 |
| PROJECT TOTALS BY DEPARTMENT | | | | | | |
| Department Of Aviation | | | | | | |
| Airfield Projects - 111300 | 49,115,281 | 27,129,491 | 23,412,012 | 18,192,320 | 11,750,551 | \$129,599,655 |
| Terminal & Atrium Projects - 111301 | 4,492,613 | 4,287,976 | 4,122,229 | 8,012,385 | 13,051,861 | \$33,967,064 |
| Agts System Projects - 111303 | 2,840,675 | 3,348,495 | 3,168,663 | 1,460,665 | 2,261,820 | \$13,080,318 |
| Parking And Ground Transportation - 111306 | 18,783,581 | 22,141,471 | 20,952,356 | 9,658,449 | 14,955,978 | \$86,491,835 |
| Other Direct Costs Project - 111310 | 60,933 | 60,527 | 30,432 | 81,001 | 40,854 | \$273,747 |
| Default - 000000 | 34,722,202 | 50,000 | 50,000 | 50,000 | 50,000 | \$34,922,202 |
| Noise Insulation Program - 210816 | 659,630 | - | - | - | - | \$659,630 |
| Sub-Total | \$110,674,915 | \$57,017,960 | \$51,735,692 | \$37,454,820 | \$42,111,064 | \$298,994,451 |
| Non-Departmental | | | | | | |
| Default - 000000 | 730,366,442 | 908,709,111 | 1,097,677,311 | 1,298,678,143 | 1,492,330,454 | \$5,527,761,461 |
| Sub-Total | \$730,366,442 | \$908,709,111 | \$1,097,677,311 | \$1,298,678,143 | \$1,492,330,454 | \$5,527,761,461 |
| Total City Wide | \$841,041,357 | \$965,727,071 | \$1,149,413,003 | \$1,336,132,963 | \$1,534,441,518 | \$5,826,755,912 |



FY24 CAPITAL BUDGET STATUS 2000 Airport Revenue Bond Fund

| | FY24 | FY25 | FY26 | FY27 | FY28 | Total |
|---|-------------|-------------|-------------|-----------|-----------|-------------|
| FUND SUMMARY | | | | | | |
| Revenues | 1,323,160 | 1,164,227 | 1,005,295 | 846,362 | 687,429 | \$5,026,473 |
| Expenses | 1,323,160 | 1,164,227 | 1,005,295 | 846,362 | 687,429 | \$5,026,473 |
| Total Revenues Over(Under) Expenses | - | - | - | - | - | - |
| ANTICIPATIONS | | | | | | |
| REVENUE GROUP TOTALS | | | | | | |
| Miscellaneous Revenues | 1,323,160 | 1,164,227 | 1,005,295 | 846,362 | 687,429 | \$5,026,473 |
| Revenues | \$1,323,160 | \$1,164,227 | \$1,005,295 | \$846,362 | \$687,429 | \$5,026,473 |
| APPROPRIATIONS | | | | | | |
| DEPARTMENT TOTALS | | | | | | |
| Department Of Aviation | 158,933 | 158,933 | 158,933 | 158,933 | 158,933 | \$794,665 |
| Non-Departmental | 1,164,227 | 1,005,294 | 846,362 | 687,429 | 528,496 | \$4,231,808 |
| Total City Wide | \$1,323,160 | \$1,164,227 | \$1,005,295 | \$846,362 | \$687,429 | \$5,026,473 |
| PROJECT TOTALS BY DEPARTMENT | | | | | | |
| Department Of Aviation | | | | | | |
| Eip-Gp Substation Relocation & Nwk - 102802 | 158,933 | 158,933 | 158,933 | 158,933 | 158,933 | \$794,665 |
| Sub-Total | \$158,933 | \$158,933 | \$158,933 | \$158,933 | \$158,933 | \$794,665 |
| Non-Departmental | | | | | | |
| Default - 000000 | 1,164,227 | 1,005,294 | 846,362 | 687,429 | 528,496 | \$4,231,808 |
| Sub-Total | \$1,164,227 | \$1,005,294 | \$846,362 | \$687,429 | \$528,496 | \$4,231,808 |
| Total City Wide | \$1,323,160 | \$1,164,227 | \$1,005,295 | \$846,362 | \$687,429 | \$5,026,473 |



FY24 CAPITAL BUDGET STATUS 2004 Airport Pfc Bond Fund

| | FY24 | FY25 | FY26 | FY27 | FY28 | Total |
|--|---------|------|------|------|------|---------|
| FUND SUMMARY | | | | | | |
| Revenues | 1,346 | - | - | - | - | \$1,346 |
| Expenses | 1,346 | - | - | - | - | \$1,346 |
| Total Revenues Over(Under) Expenses | - | - | - | - | - | - |
| ANTICIPATIONS | | | | | | |
| REVENUE GROUP TOTALS | | | | | | |
| Other Financing Sources | 1,346 | - | - | - | - | \$1,346 |
| Revenues | \$1,346 | - | - | - | - | \$1,346 |
| APPROPRIATIONS | | | | | | |
| DEPARTMENT TOTALS | | | | | | |
| Non-Departmental | 1,346 | - | - | - | - | \$1,346 |
| Total City Wide | \$1,346 | - | - | - | - | \$1,346 |
| PROJECT TOTALS BY DEPARTMENT | | | | | | |
| Non-Departmental | | | | | | |
| Default - 000000 | 1,346 | - | - | - | - | \$1,346 |
| Sub-Total | \$1,346 | - | - | - | - | \$1,346 |
| Total City Wide | \$1,346 | - | - | - | - | \$1,346 |



FY24 CAPITAL BUDGET STATUS 2004 Airport Revenue Bond Fund F-K

| | FY24 | FY25 | FY26 | FY27 | FY28 | Total |
|--|-------------|------|------|------|------|-------------|
| FUND SUMMARY | | | | | | |
| Revenues | 1,232,628 | - | - | - | - | \$1,232,628 |
| Expenses | 1,232,628 | - | - | - | - | \$1,232,628 |
| Total Revenues Over(Under) Expenses | - | - | - | - | - | - |
| ANTICIPATIONS | | | | | | |
| REVENUE GROUP TOTALS | | | | | | |
| Other Financing Sources | 1,232,628 | - | - | - | - | \$1,232,628 |
| Revenues | \$1,232,628 | - | - | - | - | \$1,232,628 |
| APPROPRIATIONS | | | | | | |
| DEPARTMENT TOTALS | | | | | | |
| Non-Departmental | 1,232,628 | - | - | - | - | \$1,232,628 |
| Total City Wide | \$1,232,628 | - | - | - | - | \$1,232,628 |
| PROJECT TOTALS BY DEPARTMENT | | | | | | |
| Non-Departmental | | | | | | |
| Default - 000000 | 1,232,628 | - | - | - | - | \$1,232,628 |
| Sub-Total | \$1,232,628 | - | - | - | - | \$1,232,628 |
| Total City Wide | \$1,232,628 | - | - | - | - | \$1,232,628 |



FY24 CAPITAL BUDGET STATUS Conrac Customer Service Fac Ch

| | FY24 | FY25 | FY26 | FY27 | FY28 | Total |
|--|---------------------|----------------------|----------------------|----------------------|----------------------|----------------------|
| FUND SUMMARY | | | | | | |
| Revenues | 82,880,580 | 120,841,499 | 164,621,731 | 209,293,528 | 254,638,702 | \$832,276,040 |
| Expenses | 82,880,580 | 120,841,499 | 164,621,731 | 209,293,528 | 254,638,702 | \$832,276,040 |
| Total Revenues Over(Under) Expenses | - | - | - | - | - | - |
| ANTICIPATIONS | | | | | | |
| REVENUE GROUP TOTALS | | | | | | |
| | FY24 | FY25 | FY26 | FY27 | FY28 | Total |
| Charges For Services | 41,747,692 | 42,535,385 | 43,323,077 | 44,110,769 | 44,898,462 | \$216,615,385 |
| Investment Income | 407,000 | 472,000 | 538,000 | 543,918 | 549,901 | \$2,510,819 |
| Miscellaneous Revenues | 23,013,333 | 60,142,491 | 103,085,218 | 146,987,932 | 191,564,716 | \$524,793,690 |
| Other Financing Sources | 17,712,555 | 17,691,623 | 17,675,436 | 17,650,909 | 17,625,623 | \$88,356,146 |
| Revenues | \$82,880,580 | \$120,841,499 | \$164,621,731 | \$209,293,528 | \$254,638,702 | \$832,276,040 |
| APPROPRIATIONS | | | | | | |
| DEPARTMENT TOTALS | | | | | | |
| | FY24 | FY25 | FY26 | FY27 | FY28 | Total |
| Department Of Aviation | 5,105,294 | 104,760 | 65,102 | 131,739 | 78,836 | \$5,485,731 |
| Non-Departmental | 77,775,286 | 120,736,739 | 164,556,629 | 209,161,789 | 254,559,866 | \$826,790,309 |
| Total City Wide | \$82,880,580 | \$120,841,499 | \$164,621,731 | \$209,293,528 | \$254,638,702 | \$832,276,040 |
| PROJECT TOTALS BY DEPARTMENT | | | | | | |
| Department Of Aviation | | | | | | |
| Other Facility Projects - 111304 | 80,294 | 79,760 | 40,102 | 106,739 | 53,836 | \$360,731 |
| Default - 000000 | 5,025,000 | 25,000 | 25,000 | 25,000 | 25,000 | \$5,125,000 |
| Sub-Total | \$5,105,294 | \$104,760 | \$65,102 | \$131,739 | \$78,836 | \$5,485,731 |
| Non-Departmental | | | | | | |
| Default - 000000 | 77,775,286 | 120,736,739 | 164,556,629 | 209,161,789 | 254,559,866 | \$826,790,309 |
| Sub-Total | \$77,775,286 | \$120,736,739 | \$164,556,629 | \$209,161,789 | \$254,559,866 | \$826,790,309 |
| Total City Wide | \$82,880,580 | \$120,841,499 | \$164,621,731 | \$209,293,528 | \$254,638,702 | \$832,276,040 |



FY24 CAPITAL BUDGET STATUS

Airport Fac Revenue Bond Sinking Fd

| | FY24 | FY25 | FY26 | FY27 | FY28 | Total |
|--|---------------|---------------|---------------|---------------|---------------|-----------------|
| FUND SUMMARY | | | | | | |
| Revenues | 954,026,766 | 547,573,400 | 563,471,276 | 574,102,722 | 573,945,650 | \$3,213,119,814 |
| Expenses | 954,026,766 | 547,573,400 | 563,471,276 | 574,102,722 | 573,945,650 | \$3,213,119,814 |
| Total Revenues Over(Under) Expenses | - | - | - | - | - | - |
| ANTICIPATIONS | | | | | | |
| REVENUE GROUP TOTALS | | | | | | |
| Miscellaneous Revenues | 442,989,325 | 273,786,700 | 281,735,638 | 287,051,361 | 286,972,825 | \$1,572,535,849 |
| Other Financing Sources | 511,037,441 | 273,786,700 | 281,735,638 | 287,051,361 | 286,972,825 | \$1,640,583,965 |
| Revenues | \$954,026,766 | \$547,573,400 | \$563,471,276 | \$574,102,722 | \$573,945,650 | \$3,213,119,814 |
| APPROPRIATIONS | | | | | | |
| DEPARTMENT TOTALS | | | | | | |
| Department Of Aviation | 57,396,325 | 57,392,075 | 75,211,825 | 56,502,325 | 56,498,950 | \$303,001,500 |
| Non-Departmental | 611,814,907 | 490,181,325 | 488,259,451 | 517,600,397 | 517,446,700 | \$2,625,302,780 |
| Default / Revenue Department | 284,815,534 | - | - | - | - | \$284,815,534 |
| Total City Wide | \$954,026,766 | \$547,573,400 | \$563,471,276 | \$574,102,722 | \$573,945,650 | \$3,213,119,814 |
| PROJECT TOTALS BY DEPARTMENT | | | | | | |
| Department Of Aviation | | | | | | |
| Default - 000000 | 57,396,325 | 57,392,075 | 75,211,825 | 56,502,325 | 56,498,950 | \$303,001,500 |
| Sub-Total | \$57,396,325 | \$57,392,075 | \$75,211,825 | \$56,502,325 | \$56,498,950 | \$303,001,500 |
| Non-Departmental | | | | | | |
| Default - 000000 | 611,814,907 | 490,181,325 | 488,259,451 | 517,600,397 | 517,446,700 | \$2,625,302,780 |
| Sub-Total | \$611,814,907 | \$490,181,325 | \$488,259,451 | \$517,600,397 | \$517,446,700 | \$2,625,302,780 |
| Default / Revenue Department | | | | | | |
| Default - 000000 | 284,815,534 | - | - | - | - | \$284,815,534 |
| Sub-Total | \$284,815,534 | - | - | - | - | \$284,815,534 |
| Total City Wide | \$954,026,766 | \$547,573,400 | \$563,471,276 | \$574,102,722 | \$573,945,650 | \$3,213,119,814 |



FY24 CAPITAL BUDGET STATUS 2010A Bond General Airport Revenue

| | FY24 | FY25 | FY26 | FY27 | FY28 | Total |
|--|----------|------|------|------|------|----------|
| FUND SUMMARY | | | | | | |
| Revenues | 40,085 | - | - | - | - | \$40,085 |
| Expenses | 40,085 | - | - | - | - | \$40,085 |
| Total Revenues Over(Under) Expenses | - | - | - | - | - | - |
| ANTICIPATIONS | | | | | | |
| REVENUE GROUP TOTALS | | | | | | |
| Other Financing Sources | 40,085 | - | - | - | - | \$40,085 |
| Revenues | \$40,085 | - | - | - | - | \$40,085 |
| APPROPRIATIONS | | | | | | |
| DEPARTMENT TOTALS | | | | | | |
| Non-Departmental | 40,085 | - | - | - | - | \$40,085 |
| Total City Wide | \$40,085 | - | - | - | - | \$40,085 |
| PROJECT TOTALS BY DEPARTMENT | | | | | | |
| Non-Departmental | | | | | | |
| Default - 000000 | 40,085 | - | - | - | - | \$40,085 |
| Sub-Total | \$40,085 | - | - | - | - | \$40,085 |
| Total City Wide | \$40,085 | - | - | - | - | \$40,085 |



FY24 CAPITAL BUDGET STATUS 2010B Bd Pfc & Sub Lien Gen Rev

| | FY24 | FY25 | FY26 | FY27 | FY28 | Total |
|--|----------|------|------|------|------|----------|
| FUND SUMMARY | | | | | | |
| Revenues | 95,590 | - | - | - | - | \$95,590 |
| Expenses | 95,590 | - | - | - | - | \$95,590 |
| Total Revenues Over(Under) Expenses | - | - | - | - | - | - |
| ANTICIPATIONS | | | | | | |
| REVENUE GROUP TOTALS | | | | | | |
| Other Financing Sources | 95,590 | - | - | - | - | \$95,590 |
| Revenues | \$95,590 | - | - | - | - | \$95,590 |
| APPROPRIATIONS | | | | | | |
| DEPARTMENT TOTALS | | | | | | |
| Non-Departmental | 95,590 | - | - | - | - | \$95,590 |
| Total City Wide | \$95,590 | - | - | - | - | \$95,590 |
| PROJECT TOTALS BY DEPARTMENT | | | | | | |
| Non-Departmental | | | | | | |
| Default - 000000 | 95,590 | - | - | - | - | \$95,590 |
| Sub-Total | \$95,590 | - | - | - | - | \$95,590 |
| Total City Wide | \$95,590 | - | - | - | - | \$95,590 |



FY24 CAPITAL BUDGET STATUS

Airport Commercial Paper Series 2010A/B

| | FY24 | FY25 | FY26 | FY27 | FY28 | Total |
|--|-----------|----------|----------|------|------|-----------|
| FUND SUMMARY | | | | | | |
| Revenues | 504,838 | 58,707 | 58,707 | - | - | \$622,252 |
| Expenses | 504,838 | 58,707 | 58,707 | - | - | \$622,252 |
| Total Revenues Over(Under) Expenses | - | - | - | - | - | - |
| ANTICIPATIONS | | | | | | |
| REVENUE GROUP TOTALS | | | | | | |
| Miscellaneous Revenues | 504,838 | 58,707 | 58,707 | - | - | \$622,252 |
| Revenues | \$504,838 | \$58,707 | \$58,707 | - | - | \$622,252 |
| APPROPRIATIONS | | | | | | |
| DEPARTMENT TOTALS | | | | | | |
| Department Of Aviation | 446,131 | - | - | - | - | \$446,131 |
| Non-Departmental | 58,707 | 58,707 | 58,707 | - | - | \$176,121 |
| Total City Wide | \$504,838 | \$58,707 | \$58,707 | - | - | \$622,252 |
| PROJECT TOTALS BY DEPARTMENT | | | | | | |
| Department Of Aviation | | | | | | |
| Terminal Improvements - 101352 | 446,131 | - | - | - | - | \$446,131 |
| Sub-Total | \$446,131 | - | - | - | - | \$446,131 |
| Non-Departmental | | | | | | |
| Default - 000000 | 58,707 | 58,707 | 58,707 | - | - | \$176,121 |
| Sub-Total | \$58,707 | \$58,707 | \$58,707 | - | - | \$176,121 |
| Total City Wide | \$504,838 | \$58,707 | \$58,707 | - | - | \$622,252 |



FY24 CAPITAL BUDGET STATUS 2012A Bond General Airport Revenue

| | FY24 | FY25 | FY26 | FY27 | FY28 | Total |
|--|-----------|-----------|-----------|-----------|-----------|-------------|
| FUND SUMMARY | | | | | | |
| Revenues | 671,160 | 604,214 | 540,318 | 119,395 | 194,489 | \$2,129,576 |
| Expenses | 671,160 | 604,214 | 540,318 | 119,395 | 194,489 | \$2,129,576 |
| Total Revenues Over(Under) Expenses | - | - | - | - | - | - |
| ANTICIPATIONS | | | | | | |
| REVENUE GROUP TOTALS | | | | | | |
| Miscellaneous Revenues | 671,160 | 604,214 | 540,318 | 119,395 | 194,489 | \$2,129,576 |
| Revenues | \$671,160 | \$604,214 | \$540,318 | \$119,395 | \$194,489 | \$2,129,576 |
| APPROPRIATIONS | | | | | | |
| DEPARTMENT TOTALS | | | | | | |
| Department Of Aviation | 66,946 | 63,896 | 61,426 | 119,395 | 194,489 | \$506,152 |
| Non-Departmental | 604,214 | 540,318 | 478,892 | - | - | \$1,623,424 |
| Total City Wide | \$671,160 | \$604,214 | \$540,318 | \$119,395 | \$194,489 | \$2,129,576 |
| PROJECT TOTALS BY DEPARTMENT | | | | | | |
| Department Of Aviation | | | | | | |
| Concourse Projects - 111302 | 66,946 | 63,896 | 61,426 | 119,395 | 194,489 | \$506,152 |
| Sub-Total | \$66,946 | \$63,896 | \$61,426 | \$119,395 | \$194,489 | \$506,152 |
| Non-Departmental | | | | | | |
| Default - 000000 | 604,214 | 540,318 | 478,892 | - | - | \$1,623,424 |
| Sub-Total | \$604,214 | \$540,318 | \$478,892 | - | - | \$1,623,424 |
| Total City Wide | \$671,160 | \$604,214 | \$540,318 | \$119,395 | \$194,489 | \$2,129,576 |



FY24 CAPITAL BUDGET STATUS 2012C Bond General Airport Revenue

| | FY24 | FY25 | FY26 | FY27 | FY28 | Total |
|--|-------------|-------------|-------------|-----------|-----------|-------------|
| FUND SUMMARY | | | | | | |
| Revenues | 2,310,756 | 2,132,293 | 1,961,959 | 318,281 | 518,468 | \$7,241,757 |
| Expenses | 2,310,756 | 2,132,293 | 1,961,959 | 318,281 | 518,468 | \$7,241,757 |
| Total Revenues Over(Under) Expenses | - | - | - | - | - | - |
| ANTICIPATIONS | | | | | | |
| REVENUE GROUP TOTALS | | | | | | |
| Miscellaneous Revenues | 2,310,756 | 2,132,293 | 1,961,959 | 318,281 | 518,468 | \$7,241,757 |
| Revenues | \$2,310,756 | \$2,132,293 | \$1,961,959 | \$318,281 | \$518,468 | \$7,241,757 |
| APPROPRIATIONS | | | | | | |
| DEPARTMENT TOTALS | | | | | | |
| Department Of Aviation | 178,463 | 170,334 | 163,750 | 318,281 | 518,468 | \$1,349,296 |
| Non-Departmental | 2,132,293 | 1,961,959 | 1,798,209 | - | - | \$5,892,461 |
| Total City Wide | \$2,310,756 | \$2,132,293 | \$1,961,959 | \$318,281 | \$518,468 | \$7,241,757 |
| PROJECT TOTALS BY DEPARTMENT | | | | | | |
| Department Of Aviation | | | | | | |
| Concourse Projects - 111302 | 178,463 | 170,334 | 163,750 | 318,281 | 518,468 | \$1,349,296 |
| Sub-Total | \$178,463 | \$170,334 | \$163,750 | \$318,281 | \$518,468 | \$1,349,296 |
| Non-Departmental | | | | | | |
| Default - 000000 | 2,132,293 | 1,961,959 | 1,798,209 | - | - | \$5,892,461 |
| Sub-Total | \$2,132,293 | \$1,961,959 | \$1,798,209 | - | - | \$5,892,461 |
| Total City Wide | \$2,310,756 | \$2,132,293 | \$1,961,959 | \$318,281 | \$518,468 | \$7,241,757 |



FY24 CAPITAL BUDGET STATUS

Doa Series 2015 Commerical Paper Program

| | FY24 | FY25 | FY26 | FY27 | FY28 | Total |
|--|--------------|------|------|------|------|--------------|
| FUND SUMMARY | | | | | | |
| Revenues | 40,078,288 | - | - | - | - | \$40,078,288 |
| Expenses | 40,078,288 | - | - | - | - | \$40,078,288 |
| Total Revenues Over(Under) Expenses | - | - | - | - | - | - |
| ANTICIPATIONS | | | | | | |
| REVENUE GROUP TOTALS | | | | | | |
| Other Financing Sources | 40,078,288 | - | - | - | - | \$40,078,288 |
| Revenues | \$40,078,288 | - | - | - | - | \$40,078,288 |
| APPROPRIATIONS | | | | | | |
| DEPARTMENT TOTALS | | | | | | |
| Department Of Aviation | 21,687,474 | - | - | - | - | \$21,687,474 |
| Non-Departmental | 18,390,814 | - | - | - | - | \$18,390,814 |
| Total City Wide | \$40,078,288 | - | - | - | - | \$40,078,288 |
| PROJECT TOTALS BY DEPARTMENT | | | | | | |
| Department Of Aviation | | | | | | |
| Default - 000000 | 21,687,474 | - | - | - | - | \$21,687,474 |
| Sub-Total | \$21,687,474 | - | - | - | - | \$21,687,474 |
| Non-Departmental | | | | | | |
| Default - 000000 | 18,390,814 | - | - | - | - | \$18,390,814 |
| Sub-Total | \$18,390,814 | - | - | - | - | \$18,390,814 |
| Total City Wide | \$40,078,288 | - | - | - | - | \$40,078,288 |



FY24 CAPITAL BUDGET STATUS

Doa Series 2016 Bond Anticipation Notes (Ban)

| | FY24 | FY25 | FY26 | FY27 | FY28 | Total |
|--|---------------|------|------|------|------|---------------|
| FUND SUMMARY | | | | | | |
| Revenues | 641,166,475 | - | - | - | - | \$641,166,475 |
| Expenses | 641,166,475 | - | - | - | - | \$641,166,475 |
| Total Revenues Over(Under) Expenses | - | - | - | - | - | - |
| ANTICIPATIONS | | | | | | |
| REVENUE GROUP TOTALS | | | | | | |
| Miscellaneous Revenues | 641,166,475 | - | - | - | - | \$641,166,475 |
| Revenues | \$641,166,475 | - | - | - | - | \$641,166,475 |
| APPROPRIATIONS | | | | | | |
| DEPARTMENT TOTALS | | | | | | |
| Department Of Aviation | 370,631,136 | - | - | - | - | \$370,631,136 |
| Non-Departmental | 270,535,339 | - | - | - | - | \$270,535,339 |
| Total City Wide | \$641,166,475 | - | - | - | - | \$641,166,475 |
| PROJECT TOTALS BY DEPARTMENT | | | | | | |
| Department Of Aviation | | | | | | |
| Default - 000000 | 370,631,136 | - | - | - | - | \$370,631,136 |
| Sub-Total | \$370,631,136 | - | - | - | - | \$370,631,136 |
| Non-Departmental | | | | | | |
| Default - 000000 | 270,535,339 | - | - | - | - | \$270,535,339 |
| Sub-Total | \$270,535,339 | - | - | - | - | \$270,535,339 |
| Total City Wide | \$641,166,475 | - | - | - | - | \$641,166,475 |



FY24 CAPITAL BUDGET STATUS Aviation Encumbrance Program Fund

| | <u>FY24</u> | <u>FY25</u> | <u>FY26</u> | <u>FY27</u> | <u>FY28</u> | <u>Total</u> |
|--|------------------------|------------------------|------------------------|------------------------|----------------------|------------------------|
| FUND SUMMARY | | | | | | |
| Revenues | 3,775,107,616 | 1,691,360,727 | 1,412,138,775 | 1,159,791,315 | 767,140,121 | \$8,805,538,554 |
| Expenses | 3,775,107,616 | 1,691,360,727 | 1,412,138,775 | 1,159,791,315 | 767,140,121 | \$8,805,538,554 |
| Total Revenues Over(Under) Expenses | - | - | - | - | - | - |
| ANTICIPATIONS | | | | | | |
| REVENUE GROUP TOTALS | | | | | | |
| Miscellaneous Revenues | 1,621,595,353 | - | - | - | - | \$1,621,595,353 |
| Other Financing Sources | 2,153,512,263 | 1,691,360,727 | 1,412,138,775 | 1,159,791,315 | 767,140,121 | \$7,183,943,201 |
| Revenues | \$3,775,107,616 | \$1,691,360,727 | \$1,412,138,775 | \$1,159,791,315 | \$767,140,121 | \$8,805,538,554 |
| APPROPRIATIONS | | | | | | |
| DEPARTMENT TOTALS | | | | | | |
| Department Of Aviation | 308,639,273 | 279,221,953 | 252,347,461 | 392,651,192 | 575,538,472 | \$1,808,398,351 |
| Non-Departmental | 3,466,468,343 | 1,412,138,774 | 1,159,791,314 | 767,140,123 | 191,601,649 | \$6,997,140,203 |
| Total City Wide | \$3,775,107,616 | \$1,691,360,727 | \$1,412,138,775 | \$1,159,791,315 | \$767,140,121 | \$8,805,538,554 |
| PROJECT TOTALS BY DEPARTMENT | | | | | | |
| Department Of Aviation | | | | | | |
| Airfield Projects - 111300 | 64,702,631 | 35,739,375 | 30,842,107 | 23,965,880 | 15,479,736 | \$170,729,729 |
| Terminal & Atrium Projects - 111301 | 74,325,893 | 70,940,386 | 68,198,261 | 132,557,093 | 215,930,295 | \$561,951,928 |
| Concourse Projects - 111302 | 100,683,932 | 96,097,829 | 92,383,269 | 179,565,542 | 292,505,210 | \$761,235,782 |
| Agts System Projects - 111303 | 29,095,254 | 34,296,535 | 32,454,628 | 14,960,674 | 23,166,403 | \$133,973,494 |
| Other Facility Projects - 111304 | 9,314,581 | 9,252,590 | 4,652,000 | 12,382,360 | 6,245,237 | \$41,846,768 |
| Parking And Ground Transportation - 111306 | 13,921,480 | 16,410,185 | 15,528,871 | 7,158,374 | 11,084,646 | \$64,103,556 |
| Other Direct Costs Project - 111310 | 16,595,502 | 16,485,053 | 8,288,325 | 22,061,269 | 11,126,945 | \$74,557,094 |
| Sub-Total | \$308,639,273 | \$279,221,953 | \$252,347,461 | \$392,651,192 | \$575,538,472 | \$1,808,398,351 |
| Non-Departmental | | | | | | |
| Default - 000000 | 3,466,468,343 | 1,412,138,774 | 1,159,791,314 | 767,140,123 | 191,601,649 | \$6,997,140,203 |
| Sub-Total | \$3,466,468,343 | \$1,412,138,774 | \$1,159,791,314 | \$767,140,123 | \$191,601,649 | \$6,997,140,203 |
| Total City Wide | \$3,775,107,616 | \$1,691,360,727 | \$1,412,138,775 | \$1,159,791,315 | \$767,140,121 | \$8,805,538,554 |



FY24 CAPITAL BUDGET STATUS 2019A General Airport Revenue Bond

| | FY24 | FY25 | FY26 | FY27 | FY28 | Total |
|--|--------------|-------------|-------------|-------------|-------------|--------------|
| FUND SUMMARY | | | | | | |
| Revenues | 26,053,163 | 2,486,723 | 1,983,046 | 1,541,123 | 1,114,917 | \$33,178,972 |
| Expenses | 26,053,163 | 2,486,723 | 1,983,046 | 1,541,123 | 1,114,917 | \$33,178,972 |
| Total Revenues Over(Under) Expenses | - | - | - | - | - | - |
| ANTICIPATIONS | | | | | | |
| REVENUE GROUP TOTALS | | | | | | |
| Miscellaneous Revenues | 22,710,893 | - | - | - | - | \$22,710,893 |
| Other Financing Sources | 3,342,270 | 2,486,723 | 1,983,046 | 1,541,123 | 1,114,917 | \$10,468,079 |
| Revenues | \$26,053,163 | \$2,486,723 | \$1,983,046 | \$1,541,123 | \$1,114,917 | \$33,178,972 |
| APPROPRIATIONS | | | | | | |
| DEPARTMENT TOTALS | | | | | | |
| Department Of Aviation | 855,547 | 503,677 | 441,923 | 426,206 | 410,916 | \$2,638,269 |
| Non-Departmental | 25,197,616 | 1,983,046 | 1,541,123 | 1,114,917 | 704,001 | \$30,540,703 |
| Total City Wide | \$26,053,163 | \$2,486,723 | \$1,983,046 | \$1,541,123 | \$1,114,917 | \$33,178,972 |
| PROJECT TOTALS BY DEPARTMENT | | | | | | |
| Department Of Aviation | | | | | | |
| Airfield Projects - 111300 | 778,189 | 429,843 | 370,943 | 288,242 | 186,177 | \$2,053,394 |
| Concourse Projects - 111302 | 77,358 | 73,834 | 70,980 | 137,964 | 224,739 | \$584,875 |
| Sub-Total | \$855,547 | \$503,677 | \$441,923 | \$426,206 | \$410,916 | \$2,638,269 |
| Non-Departmental | | | | | | |
| Default - 000000 | 25,197,616 | 1,983,046 | 1,541,123 | 1,114,917 | 704,001 | \$30,540,703 |
| Sub-Total | \$25,197,616 | \$1,983,046 | \$1,541,123 | \$1,114,917 | \$704,001 | \$30,540,703 |
| Total City Wide | \$26,053,163 | \$2,486,723 | \$1,983,046 | \$1,541,123 | \$1,114,917 | \$33,178,972 |



FY24 CAPITAL BUDGET STATUS 2019B General Airport Revenue Bond

| | FY24 | FY25 | FY26 | FY27 | FY28 | Total |
|--|--------------|-------------|-------------|-------------|-------------|--------------|
| FUND SUMMARY | | | | | | |
| Revenues | 61,728,049 | 6,264,564 | 5,525,601 | 4,818,119 | 3,472,843 | \$81,809,176 |
| Expenses | 61,728,049 | 6,264,564 | 5,525,601 | 4,818,119 | 3,472,843 | \$81,809,176 |
| Total Revenues Over(Under) Expenses | - | - | - | - | - | - |
| ANTICIPATIONS | | | | | | |
| REVENUE GROUP TOTALS | | | | | | |
| Miscellaneous Revenues | 54,666,638 | - | - | - | - | \$54,666,638 |
| Other Financing Sources | 7,061,411 | 6,264,564 | 5,525,601 | 4,818,119 | 3,472,843 | \$27,142,538 |
| Revenues | \$61,728,049 | \$6,264,564 | \$5,525,601 | \$4,818,119 | \$3,472,843 | \$81,809,176 |
| APPROPRIATIONS | | | | | | |
| DEPARTMENT TOTALS | | | | | | |
| Department Of Aviation | 796,847 | 738,962 | 707,482 | 1,345,277 | 2,171,853 | \$5,760,421 |
| Non-Departmental | 60,931,202 | 5,525,602 | 4,818,119 | 3,472,842 | 1,300,990 | \$76,048,755 |
| Total City Wide | \$61,728,049 | \$6,264,564 | \$5,525,601 | \$4,818,119 | \$3,472,843 | \$81,809,176 |
| PROJECT TOTALS BY DEPARTMENT | | | | | | |
| Department Of Aviation | | | | | | |
| Airfield Projects - 111300 | 53,690 | 29,656 | 25,592 | 19,887 | 12,845 | \$141,670 |
| Terminal & Atrium Projects - 111301 | 126 | 120 | 116 | 225 | 367 | \$954 |
| Concourse Projects - 111302 | 743,031 | 709,186 | 681,774 | 1,325,165 | 2,158,641 | \$5,617,797 |
| Sub-Total | \$796,847 | \$738,962 | \$707,482 | \$1,345,277 | \$2,171,853 | \$5,760,421 |
| Non-Departmental | | | | | | |
| Default - 000000 | 60,931,202 | 5,525,602 | 4,818,119 | 3,472,842 | 1,300,990 | \$76,048,755 |
| Sub-Total | \$60,931,202 | \$5,525,602 | \$4,818,119 | \$3,472,842 | \$1,300,990 | \$76,048,755 |
| Total City Wide | \$61,728,049 | \$6,264,564 | \$5,525,601 | \$4,818,119 | \$3,472,843 | \$81,809,176 |



FY24 CAPITAL BUDGET STATUS 2019C Airport PFC & Sub Lien Revenue Bond

| | FY24 | FY25 | FY26 | FY27 | FY28 | Total |
|--|---------------|--------------|--------------|--------------|--------------|---------------|
| FUND SUMMARY | | | | | | |
| Revenues | 115,671,978 | 19,697,707 | 17,273,032 | 14,942,080 | 10,411,404 | \$177,996,201 |
| Expenses | 115,671,978 | 19,697,707 | 17,273,032 | 14,942,080 | 10,411,404 | \$177,996,201 |
| Total Revenues Over(Under) Expenses | - | - | - | - | - | - |
| ANTICIPATIONS | | | | | | |
| REVENUE GROUP TOTALS | | | | | | |
| Miscellaneous Revenues | 93,433,883 | - | - | - | - | \$93,433,883 |
| Other Financing Sources | 22,238,095 | 19,697,707 | 17,273,032 | 14,942,080 | 10,411,404 | \$84,562,318 |
| Revenues | \$115,671,978 | \$19,697,707 | \$17,273,032 | \$14,942,080 | \$10,411,404 | \$177,996,201 |
| APPROPRIATIONS | | | | | | |
| DEPARTMENT TOTALS | | | | | | |
| Department Of Aviation | 2,540,389 | 2,424,675 | 2,330,951 | 4,530,676 | 7,380,292 | \$19,206,983 |
| Non-Departmental | 113,131,589 | 17,273,032 | 14,942,081 | 10,411,404 | 3,031,112 | \$158,789,218 |
| Total City Wide | \$115,671,978 | \$19,697,707 | \$17,273,032 | \$14,942,080 | \$10,411,404 | \$177,996,201 |
| PROJECT TOTALS BY DEPARTMENT | | | | | | |
| Department Of Aviation | | | | | | |
| Terminal & Atrium Projects - 111301 | 1,031,981 | 984,974 | 946,901 | 1,840,494 | 2,998,092 | \$7,802,442 |
| Concourse Projects - 111302 | 1,508,408 | 1,439,701 | 1,384,050 | 2,690,182 | 4,382,200 | \$11,404,541 |
| Sub-Total | \$2,540,389 | \$2,424,675 | \$2,330,951 | \$4,530,676 | \$7,380,292 | \$19,206,983 |
| Non-Departmental | | | | | | |
| Default - 000000 | 113,131,589 | 17,273,032 | 14,942,081 | 10,411,404 | 3,031,112 | \$158,789,218 |
| Sub-Total | \$113,131,589 | \$17,273,032 | \$14,942,081 | \$10,411,404 | \$3,031,112 | \$158,789,218 |
| Total City Wide | \$115,671,978 | \$19,697,707 | \$17,273,032 | \$14,942,080 | \$10,411,404 | \$177,996,201 |



FY24 CAPITAL BUDGET STATUS 2019D Airport PFC & Sub Lien Revenue Bond

| | FY24 | FY25 | FY26 | FY27 | FY28 | Total |
|--|---------------|--------------|--------------|--------------|--------------|---------------|
| FUND SUMMARY | | | | | | |
| Revenues | 103,442,756 | 29,674,688 | 26,382,763 | 23,218,085 | 17,066,892 | \$199,785,184 |
| Expenses | 103,442,756 | 29,674,688 | 26,382,763 | 23,218,085 | 17,066,892 | \$199,785,184 |
| Total Revenues Over(Under) Expenses | - | - | - | - | - | - |
| ANTICIPATIONS | | | | | | |
| REVENUE GROUP TOTALS | | | | | | |
| Miscellaneous Revenues | 70,319,042 | - | - | - | - | \$70,319,042 |
| Other Financing Sources | 33,123,714 | 29,674,688 | 26,382,763 | 23,218,085 | 17,066,892 | \$129,466,142 |
| Revenues | \$103,442,756 | \$29,674,688 | \$26,382,763 | \$23,218,085 | \$17,066,892 | \$199,785,184 |
| APPROPRIATIONS | | | | | | |
| DEPARTMENT TOTALS | | | | | | |
| Department Of Aviation | 3,449,026 | 3,291,925 | 3,164,679 | 6,151,193 | 10,020,050 | \$26,076,873 |
| Non-Departmental | 99,993,730 | 26,382,763 | 23,218,084 | 17,066,892 | 7,046,842 | \$173,708,311 |
| Total City Wide | \$103,442,756 | \$29,674,688 | \$26,382,763 | \$23,218,085 | \$17,066,892 | \$199,785,184 |
| PROJECT TOTALS BY DEPARTMENT | | | | | | |
| Department Of Aviation | | | | | | |
| Terminal & Atrium Projects - 111301 | 476,139 | 454,452 | 436,885 | 849,175 | 1,383,272 | \$3,599,923 |
| Concourse Projects - 111302 | 2,972,887 | 2,837,473 | 2,727,794 | 5,302,018 | 8,636,778 | \$22,476,950 |
| Sub-Total | \$3,449,026 | \$3,291,925 | \$3,164,679 | \$6,151,193 | \$10,020,050 | \$26,076,873 |
| Non-Departmental | | | | | | |
| Default - 000000 | 99,993,730 | 26,382,763 | 23,218,084 | 17,066,892 | 7,046,842 | \$173,708,311 |
| Sub-Total | \$99,993,730 | \$26,382,763 | \$23,218,084 | \$17,066,892 | \$7,046,842 | \$173,708,311 |
| Total City Wide | \$103,442,756 | \$29,674,688 | \$26,382,763 | \$23,218,085 | \$17,066,892 | \$199,785,184 |



FY24 CAPITAL BUDGET STATUS Aviation PFC Hybrid Bonds

| | FY24 | FY25 | FY26 | FY27 | FY28 | Total |
|--|---------------|--------------|--------------|--------------|--------------|---------------|
| FUND SUMMARY | | | | | | |
| Revenues | 121,760,990 | 91,377,665 | 72,192,213 | 55,074,602 | 35,376,387 | \$375,781,857 |
| Expenses | 121,760,990 | 91,377,665 | 72,192,213 | 55,074,602 | 35,376,387 | \$375,781,857 |
| Total Revenues Over(Under) Expenses | - | - | - | - | - | - |
| ANTICIPATIONS | | | | | | |
| REVENUE GROUP TOTALS | | | | | | |
| Other Financing Sources | 121,760,990 | 91,377,665 | 72,192,213 | 55,074,602 | 35,376,387 | \$375,781,857 |
| Revenues | \$121,760,990 | \$91,377,665 | \$72,192,213 | \$55,074,602 | \$35,376,387 | \$375,781,857 |
| APPROPRIATIONS | | | | | | |
| DEPARTMENT TOTALS | | | | | | |
| Department Of Aviation | 30,383,325 | 19,185,452 | 17,117,611 | 19,698,215 | 23,200,288 | \$109,584,891 |
| Non-Departmental | 91,377,665 | 72,192,213 | 55,074,602 | 35,376,387 | 12,176,099 | \$266,196,966 |
| Total City Wide | \$121,760,990 | \$91,377,665 | \$72,192,213 | \$55,074,602 | \$35,376,387 | \$375,781,857 |
| PROJECT TOTALS BY DEPARTMENT | | | | | | |
| Department Of Aviation | | | | | | |
| Airfield Projects - 111300 | 24,407,474 | 13,481,798 | 11,634,426 | 9,040,537 | 5,839,350 | \$64,403,585 |
| Terminal & Atrium Projects - 111301 | 5,975,851 | 5,703,654 | 5,483,185 | 10,657,678 | 17,360,938 | \$45,181,306 |
| Sub-Total | \$30,383,325 | \$19,185,452 | \$17,117,611 | \$19,698,215 | \$23,200,288 | \$109,584,891 |
| Non-Departmental | | | | | | |
| Default - 000000 | 91,377,665 | 72,192,213 | 55,074,602 | 35,376,387 | 12,176,099 | \$266,196,966 |
| Sub-Total | \$91,377,665 | \$72,192,213 | \$55,074,602 | \$35,376,387 | \$12,176,099 | \$266,196,966 |
| Total City Wide | \$121,760,990 | \$91,377,665 | \$72,192,213 | \$55,074,602 | \$35,376,387 | \$375,781,857 |



FY24 CAPITAL BUDGET STATUS

Aviation General Airport Revenue Bonds

| | FY24 | FY25 | FY26 | FY27 | FY28 | Total |
|--|---------------|--------------|--------------|--------------|--------------|---------------|
| FUND SUMMARY | | | | | | |
| Revenues | 108,271,889 | 83,736,545 | 67,512,473 | 52,887,677 | 34,410,800 | \$346,819,384 |
| Expenses | 108,271,889 | 83,736,545 | 67,512,473 | 52,887,677 | 34,410,800 | \$346,819,384 |
| Total Revenues Over(Under) Expenses | - | - | - | - | - | - |
| ANTICIPATIONS | | | | | | |
| REVENUE GROUP TOTALS | | | | | | |
| Other Financing Sources | 108,271,889 | 83,736,545 | 67,512,473 | 52,887,677 | 34,410,800 | \$346,819,384 |
| Revenues | \$108,271,889 | \$83,736,545 | \$67,512,473 | \$52,887,677 | \$34,410,800 | \$346,819,384 |
| APPROPRIATIONS | | | | | | |
| DEPARTMENT TOTALS | | | | | | |
| Department Of Aviation | 24,535,344 | 16,224,072 | 14,624,796 | 18,476,877 | 23,583,611 | \$97,444,700 |
| Non-Departmental | 83,736,545 | 67,512,473 | 52,887,677 | 34,410,800 | 10,827,189 | \$249,374,684 |
| Total City Wide | \$108,271,889 | \$83,736,545 | \$67,512,473 | \$52,887,677 | \$34,410,800 | \$346,819,384 |
| PROJECT TOTALS BY DEPARTMENT | | | | | | |
| Department Of Aviation | | | | | | |
| Airfield Projects - 111300 | 17,890,903 | 9,882,281 | 8,528,141 | 6,626,797 | 4,280,296 | \$47,208,418 |
| Terminal & Atrium Projects - 111301 | 2,419,035 | 2,308,849 | 2,219,603 | 4,314,246 | 7,027,738 | \$18,289,471 |
| Concourse Projects - 111302 | 4,225,406 | 4,032,942 | 3,877,052 | 7,535,834 | 12,275,577 | \$31,946,811 |
| Sub-Total | \$24,535,344 | \$16,224,072 | \$14,624,796 | \$18,476,877 | \$23,583,611 | \$97,444,700 |
| Non-Departmental | | | | | | |
| Default - 000000 | 83,736,545 | 67,512,473 | 52,887,677 | 34,410,800 | 10,827,189 | \$249,374,684 |
| Sub-Total | \$83,736,545 | \$67,512,473 | \$52,887,677 | \$34,410,800 | \$10,827,189 | \$249,374,684 |
| Total City Wide | \$108,271,889 | \$83,736,545 | \$67,512,473 | \$52,887,677 | \$34,410,800 | \$346,819,384 |



FY24 CAPITAL BUDGET STATUS City Plaza Project R & E Fund

| | FY24 | FY25 | FY26 | FY27 | FY28 | Total |
|--|----------|------|------|------|------|----------|
| FUND SUMMARY | | | | | | |
| Revenues | 65,309 | - | - | - | - | \$65,309 |
| Expenses | 65,309 | - | - | - | - | \$65,309 |
| Total Revenues Over(Under) Expenses | - | - | - | - | - | - |
| ANTICIPATIONS | | | | | | |
| REVENUE GROUP TOTALS | | | | | | |
| Miscellaneous Revenues | 65,309 | - | - | - | - | \$65,309 |
| Revenues | \$65,309 | - | - | - | - | \$65,309 |
| APPROPRIATIONS | | | | | | |
| DEPARTMENT TOTALS | | | | | | |
| Department Of Human Resources | 65,309 | - | - | - | - | \$65,309 |
| Total City Wide | \$65,309 | - | - | - | - | \$65,309 |
| PROJECT TOTALS BY DEPARTMENT | | | | | | |
| Department Of Human Resources | | | | | | |
| Coa Wellness Center - 112538 | 65,309 | - | - | - | - | \$65,309 |
| Sub-Total | \$65,309 | - | - | - | - | \$65,309 |
| Total City Wide | \$65,309 | - | - | - | - | \$65,309 |



FY24 CAPITAL BUDGET STATUS

Doa Series 2016 F-G Commerical Paper Program

| | FY24 | FY25 | FY26 | FY27 | FY28 | Total |
|--|---------------|------|------|------|------|---------------|
| FUND SUMMARY | | | | | | |
| Revenues | 357,896,935 | - | - | - | - | \$357,896,935 |
| Expenses | 357,896,935 | - | - | - | - | \$357,896,935 |
| Total Revenues Over(Under) Expenses | - | - | - | - | - | - |
| ANTICIPATIONS | | | | | | |
| REVENUE GROUP TOTALS | | | | | | |
| Other Financing Sources | 357,896,935 | - | - | - | - | \$357,896,935 |
| Revenues | \$357,896,935 | - | - | - | - | \$357,896,935 |
| APPROPRIATIONS | | | | | | |
| DEPARTMENT TOTALS | | | | | | |
| Department Of Aviation | 199,297,286 | - | - | - | - | \$199,297,286 |
| Non-Departmental | 158,599,649 | - | - | - | - | \$158,599,649 |
| Total City Wide | \$357,896,935 | - | - | - | - | \$357,896,935 |
| PROJECT TOTALS BY DEPARTMENT | | | | | | |
| Department Of Aviation | | | | | | |
| Default - 000000 | 199,297,286 | - | - | - | - | \$199,297,286 |
| Sub-Total | \$199,297,286 | - | - | - | - | \$199,297,286 |
| Non-Departmental | | | | | | |
| Default - 000000 | 158,599,649 | - | - | - | - | \$158,599,649 |
| Sub-Total | \$158,599,649 | - | - | - | - | \$158,599,649 |
| Total City Wide | \$357,896,935 | - | - | - | - | \$357,896,935 |

GRANT FUNDS

GRANT FUNDS

Atlanta Workforce Development Authority (AWDA) enables each locality to develop a unified training system that will increase the employment, retention, and earnings by participants and, as a result, improve the quality of the workforce, reduce welfare dependency, and enhance the productivity and competitiveness of the nation.

Community Development Block Grant Fund was established to account for the revenue and expenditures provided under the Title I of the Housing and Community Development Act of 1974 which provides for development of viable urban communities, including decent housing and suitable living environments and expansion of economic opportunities, principally for persons of low and moderate incomes.

Home Investment Trust Fund (HOME) provides formula grants to States and localities that communities used often in partnership with local nonprofit groups, to fund a wide range of activities that build, buy, and/or rehabilitate affordable housing for rent or homeownership or provide direct rental assistance to low-income people.

Intergovernmental Grant Fund was established to account for the revenue and expenditures for miscellaneous grants except for those recorded in the Department of Aviation, Watershed and Community Development Funds.

Section 108 Loan Guarantee Program is a source of financing allotted for the economic development, housing rehabilitation, public facilities rehab, construction, or installation for the benefit of low-to moderate-income persons, or to aid in the prevention of slums.

Cares Act 2020 Grant Fund was established to cover costs that are necessary expenditures incurred due to the public health emergency with respect to the Coronavirus Disease 2019 (COVID-19).

Airport CARES Act Grant Fund was established to provide funding to help offset a decline in revenues

arising from diminished airport operations and activities as a result of the COVID-19 Public Health Emergency and to maintain safe and efficient airport operations.

American Rescue Plan Act Fund was established to account for the revenue and expenditures for all American Rescue Plan grant which provide funding to respond to the public health emergency with respect to COVID-19 or its negative economic impacts, for the provision of government services to the extent of the reduction in revenue due to the COVID-19 public health emergency, to make necessary investments in water, sewer, or broadband infrastructure, or for premium pay for eligible workers performing essential work during the COVID-19 pandemic.





FY24 CAPITAL BUDGET STATUS

Community Development Block Grant Fund

| | FY24 | FY25 | FY26 | FY27 | FY28 | Total |
|---|--------------------|--------------------|--------------------|--------------------|------|---------------------|
| FUND SUMMARY | | | | | | |
| Revenues | 3,776,459 | 1,661,395 | 3,976,484 | 2,251,861 | - | \$11,666,199 |
| Expenses | 3,776,459 | 1,661,395 | 3,976,484 | 2,251,861 | - | \$11,666,199 |
| Total Revenues Over(Under) Expenses | - | - | - | - | - | |
| ANTICIPATIONS | | | | | | |
| REVENUE GROUP TOTALS | | | | | | |
| Intergovernmental Revenues | 3,776,459 | 1,661,395 | 3,976,484 | 2,251,861 | - | \$11,666,199 |
| Revenues | \$3,776,459 | \$1,661,395 | \$3,976,484 | \$2,251,861 | - | \$11,666,199 |
| APPROPRIATIONS | | | | | | |
| DEPARTMENT TOTALS | | | | | | |
| Executive Offices | 74,727 | 229,912 | - | - | - | \$304,639 |
| Department Of Finance | 290,814 | 32,850 | 100,000 | - | - | \$423,664 |
| Department Of Public Works | 406 | - | - | - | - | \$406 |
| Dept of Parks & Recreation | - | - | - | 950,000 | - | \$950,000 |
| Department Of Watershed Management | 140,000 | - | - | - | - | \$140,000 |
| Judicial Agencies | - | 33,582 | - | - | - | \$33,582 |
| Department Of Police Services | 221,356 | 650 | 231,956 | 534,679 | - | \$988,641 |
| Department of City Planning | 588,843 | 285,260 | 100,000 | - | - | \$974,103 |
| Atlanta Department of Transportation | - | 59,329 | 200,000 | - | - | \$259,329 |
| Department of Grants and Community Development | 2,460,314 | 1,019,814 | 3,344,526 | 767,182 | - | \$7,591,835 |
| Total City Wide | \$3,776,460 | \$1,661,395 | \$3,976,482 | \$2,251,860 | - | \$11,666,198 |
| PROJECT TOTALS BY DEPARTMENT | | | | | | |
| Executive Offices | | | | | | |
| Clear Point Tenancy & Budget 2016 - 212424 | 5,854 | - | - | - | - | \$5,854 |
| Clearpoint Hmls Educ Cd 2017 - 212820 | 2,494 | - | - | - | - | \$2,494 |
| Essence Treatment 2017 Cd - 212826 | 895 | - | - | - | - | \$895 |
| Rebecca'S Tent 2017 Cd - 212839 | 3,000 | - | - | - | - | \$3,000 |
| Pathways Home 2017 Cd - 212860 | 512 | - | - | - | - | \$512 |
| Thomasville Parent 2017 Cd - 212924 | 519 | - | - | - | - | \$519 |
| Cdbg Prog Admin Ohs 2017 Cd - 212932 | 14,625 | - | - | - | - | \$14,625 |
| Point In Time Count 2017 Cd - 212933 | 107 | - | - | - | - | \$107 |
| Nicholas TBRA CaseMgmt 2018 CD - 213114 | 3,285 | - | - | - | - | \$3,285 |
| Peopletown Fmly Init, 2018 CD - 213117 | 156 | - | - | - | - | \$156 |
| Point in Time Count 2018 CD - 213118 | 1,720 | - | - | - | - | \$1,720 |
| Shelter-A-Family 2018 CD - 213120 | 754 | - | - | - | - | \$754 |
| ACF Housing Program 2018 CD - 213160 | 3,680 | - | - | - | - | \$3,680 |
| PADV 2018 CD - 213172 | 7,855 | - | - | - | - | \$7,855 |
| CDBG Prog. Admin OHS 2018 CD - 213190 | 25,371 | - | - | - | - | \$25,371 |
| MoW, Adult Day 2018 CD - 213217 | 3,902 | - | - | - | - | \$3,902 |
| 04 Point in Time Count 2019 CD - 300034 | - | 29,460 | - | - | - | \$29,460 |
| ACA Permanent Supportive Housing 2019 CD - 300123 | - | 13,785 | - | - | - | \$13,785 |
| CAP Nurses 2019 CD - 300125 | - | 58,000 | - | - | - | \$58,000 |
| Caring Works Hope House 2019 CD - 300127 | - | 495 | - | - | - | \$495 |
| Clear Path Coordinated Entry 2019 CD - 300129 | - | 1,591 | - | - | - | \$1,591 |
| HTDI Villa of Hope 2019 CD - 300132 | - | 4,920 | - | - | - | \$4,920 |
| Hope Atlanta Resettlement 2019 CD - 300134 | - | 3,299 | - | - | - | \$3,299 |



FY24 CAPITAL BUDGET STATUS

Community Development Block Grant Fund

| | FY24 | FY25 | FY26 | FY27 | FY28 | Total |
|---|------------------|------------------|------------------|------------------|----------|------------------|
| Main Frame Job 2019 CD - 300137 | - | 12,000 | - | - | - | \$12,000 |
| Nicholas TBRA Case Mgmt 2019 CD - 300142 | - | 62,921 | - | - | - | \$62,921 |
| PADV 2019 CD - 300145 | - | 10,524 | - | - | - | \$10,524 |
| Shelter A Family 2019 CD - 300147 | - | 12,130 | - | - | - | \$12,130 |
| VEO Transitional Assessment Housing 2019 CD - 300149 | - | 1,892 | - | - | - | \$1,892 |
| Covenant House 2019 ES - 300153 | - | 2,017 | - | - | - | \$2,017 |
| WestCare Georgia CIC Renovations 2019 CD - 300159 | - | 16,877 | - | - | - | \$16,877 |
| Sub-Total | \$74,727 | \$229,912 | - | - | - | \$304,639 |
| Department Of Finance | | | | | | |
| Mechanicsville Section 108 2016 - 212335 | 58,701 | - | - | - | - | \$58,701 |
| Grant Serv. Admin, 2016Cd - 212389 | 14,625 | - | - | - | - | \$14,625 |
| Grant Accting Admin, 2016 Cd - 212391 | 2,529 | - | - | - | - | \$2,529 |
| Cdbg Prog Admin Ga 2017 Cd - 212929 | 88,512 | - | - | - | - | \$88,512 |
| CDBG Prog. Admin GA 2018 CD - 213153 | 126,447 | - | - | - | - | \$126,447 |
| 10 Mechanicsville/Section 108 - 300027 | - | 4,960 | - | - | - | \$4,960 |
| CDBG Prog Admin GA 2019 CD - 300041 | - | 27,890 | 100,000 | - | - | \$127,890 |
| Sub-Total | \$290,814 | \$32,850 | \$100,000 | - | - | \$423,664 |
| Department Of Public Works | | | | | | |
| Anderson Ave Sidewalk Improvements - 300020 | 406 | - | - | - | - | \$406 |
| Sub-Total | \$406 | - | - | - | - | \$406 |
| Dept of Parks & Recreation | | | | | | |
| 14 ADA Improvements 2020 CDBG - 300278 | - | - | - | 500,000 | - | \$500,000 |
| 14 Playgrounds 2020 CDBG - 300279 | - | - | - | 450,000 | - | \$450,000 |
| Sub-Total | - | - | - | \$950,000 | - | \$950,000 |
| Department Of Watershed Management | | | | | | |
| Nehemiah 2017 Cd - 212951 | 140,000 | - | - | - | - | \$140,000 |
| Sub-Total | \$140,000 | - | - | - | - | \$140,000 |
| Judicial Agencies | | | | | | |
| Transitional Supportive Housing 2019 CD - 300164 | - | 1,169 | - | - | - | \$1,169 |
| 19 Transitional Supportive Housing 2020 CDBG - 300280 | - | 32,413 | - | - | - | \$32,413 |
| Sub-Total | - | \$33,582 | - | - | - | \$33,582 |
| Department Of Police Services | | | | | | |
| Code Inspection 2017 Cd - 212915 | 98,842 | - | - | - | - | \$98,842 |
| Code Inspection 2018 CD - 213130 | 122,514 | - | - | - | - | \$122,514 |
| Demolition 2019 CD - 300160 | - | 650 | - | - | - | \$650 |
| Code Enforcement Housing Code 2019 CD - 300161 | - | - | 231,956 | - | - | \$231,956 |
| 24 Blight Demolition 2020 CDBG - 300277 | - | - | - | 534,679 | - | \$534,679 |
| Sub-Total | \$221,356 | \$650 | \$231,956 | \$534,679 | - | \$988,641 |
| Department of City Planning | | | | | | |
| Housing Admin, 2016 Cd - 212392 | 40,640 | - | - | - | - | \$40,640 |
| Pmbc Housing Initiative 2016 - 212398 | 2,692 | - | - | - | - | \$2,692 |
| Uni Choice Neighborhood 2016 - 212411 | 79,500 | - | - | - | - | \$79,500 |
| Rosa Burney Manor 2016 Cd - 212478 | 33,385 | - | - | - | - | \$33,385 |
| Housing Rehab Admin 2018 CD - 213132 | 29,974 | - | - | - | - | \$29,974 |
| Roof Replacement Program 2018 - 213139 | 9,069 | - | - | - | - | \$9,069 |
| Women's Econ Slf-Suff Prg 2018 - 213141 | 52,260 | - | - | - | - | \$52,260 |
| Storefront Improvement 2018 CD - 213144 | 10,000 | - | - | - | - | \$10,000 |
| 1034 Washington Street 2018 CD - 213145 | 6,023 | - | - | - | - | \$6,023 |



FY24 CAPITAL BUDGET STATUS

Community Development Block Grant Fund

| | FY24 | FY25 | FY26 | FY27 | FY28 | Total |
|---|-----------|-----------|-----------|---------|------|-----------|
| Summech SF Rental Rehab 2018 CD - 213277 | 125,298 | - | - | - | - | \$125,298 |
| 25 CDBG Prog. Admin Hsg 2019 CD - 300032 | - | 91,990 | 100,000 | - | - | \$191,990 |
| BILF Admin 2019 CD - 300101 | - | 60,743 | - | - | - | \$60,743 |
| Storefront Improvement 2019 CD - 300104 | - | 35,409 | - | - | - | \$35,409 |
| Uni Choice Neighborhood 2019 - 300105 | - | 74,679 | - | - | - | \$74,679 |
| Women's Econ Sfl Suff Prg 2019 CD - 300106 | - | 745 | - | - | - | \$745 |
| City of Atlanta Microenterprise Accelerator Program 2019 - 300166 | - | 21,693 | - | - | - | \$21,693 |
| 25 Business Improvement Loan Fund - 300201 | 200,000 | - | - | - | - | \$200,000 |
| Sub-Total | \$588,843 | \$285,260 | \$100,000 | - | - | \$974,103 |
| Atlanta Department of Transportation | | | | | | |
| 33 Public Improvement 2019 CD - 400003 | - | 59,329 | 200,000 | - | - | \$259,329 |
| Sub-Total | - | \$59,329 | \$200,000 | - | - | \$259,329 |
| Department of Grants and Community Development | | | | | | |
| CDBG Prog Admin GS 2019 CD - 300037 | - | 61,162 | - | - | - | \$61,162 |
| 25 Housing Rehab Admin 2019 CD - 300040 | - | 34,972 | - | - | - | \$34,972 |
| 34 Career Works 2020 CDBG - 300235 | - | 40,000 | - | - | - | \$40,000 |
| 34 Coordinated Entry 2020 CDBG - 300236 | - | 37,287 | - | - | - | \$37,287 |
| 34 Crisis Shelter 2020 CDBG - 300237 | - | 5,989 | - | - | - | \$5,989 |
| 34 HMIS Implementation Support CDBG 2020 - 300239 | - | 42,500 | - | - | - | \$42,500 |
| 34 Lakewood Emergency 2020 CDBG - 300240 | - | 6,939 | - | - | - | \$6,939 |
| 34 Life Stabilization 2020 CDBG - 300242 | - | 54,160 | - | - | - | \$54,160 |
| 34 Main Frame Job Readiness Program 2020 - 300243 | - | 15,242 | - | - | - | \$15,242 |
| 34 Nicholas House Boulevard 2020 CDBG - 300248 | - | 73,725 | - | - | - | \$73,725 |
| 34 PADV 2020 CDBG - 300250 | - | 50,000 | - | - | - | \$50,000 |
| 34 Permanent Supportive Housing 2020 CDBG - 300251 | - | 5,524 | - | - | - | \$5,524 |
| 34 Point in Time 2020 CDBG - 300252 | - | 29,460 | - | - | - | \$29,460 |
| 34 Project Connect 2020 CDBG - 300253 | - | 30,000 | - | - | - | \$30,000 |
| 34 Recovery and Workforce Development Program 2020 CDBG - 300254 | - | 30,000 | - | - | - | \$30,000 |
| 34 Shelter a Family 2020 CDBG - 300255 | - | 15,585 | - | - | - | \$15,585 |
| 34 CDBG Administration 2020 - 300258 | - | - | - | 360,638 | - | \$360,638 |
| 34 CDBG Rehab Administration 2020 - 300259 | - | - | - | 125,000 | - | \$125,000 |
| 34 Roof Replacement Program 2020 CDBG - 300260 | - | - | 207,618 | - | - | \$207,618 |
| 34 Home Repair Program 2020 CDBG - 300261 | - | - | 132,161 | - | - | \$132,161 |
| 34 CDBG Administration 2020 Entitlement - 300269 | - | - | 94,740 | - | - | \$94,740 |
| 34 CDBG Administration 2020 Entitlement Grant Procedures/Training - 300270 | - | - | 89,438 | - | - | \$89,438 |
| 34 CDBG Administration 2020 Finance And Data - 300271 | - | - | 204,922 | - | - | \$204,922 |
| 34 CDBG Administration 2020 Technical Services - 300272 | - | - | - | 281,544 | - | \$281,544 |
| 34 Academic Enrichment 2020 CDBG - 300281 | - | 25,000 | - | - | - | \$25,000 |
| 34 Atlanta COVID19 Small Busines Resiliency Initiative - 500004 | - | - | 150,000 | - | - | \$150,000 |
| 34 Partnership Against Domestic Violence Eviction Prevention Program - 500005 | 13,891 | - | - | - | - | \$13,891 |
| 34 Irwin Street Multifamily Emergency Rent Assistance - 500010 | - | - | 53,880 | - | - | \$53,880 |
| 34 CaringWorks CDBG COVID19 Response - 500011 | - | - | 56,780 | - | - | \$56,780 |
| 34 HOPE Atlanta COVID19 CDBG Funding - 500012 | - | - | 245,292 | - | - | \$245,292 |



FY24 CAPITAL BUDGET STATUS

Community Development Block Grant Fund

| | FY24 | FY25 | FY26 | FY27 | FY28 | Total |
|---|--------------------|--------------------|--------------------|--------------------|----------|---------------------|
| 34 Atlanta Volunteer Lawyers Foundation COVID19 Community Response - 500013 | - | 194,519 | - | - | - | \$194,519 |
| 34 COVID19 Emergency Rental Assistance (C19 ERA) Program - 500015 | - | - | 400,000 | - | - | \$400,000 |
| 34 ATLANTA RECOVERY LOAN FUND - 500017 | - | - | 1,301,314 | - | - | \$1,301,314 |
| 34 City of Atlanta CDBG Administrative Funding - 500018 | - | - | 204,709 | - | - | \$204,709 |
| 34 Gateway Center's COVID19 Need: Peer Specialist - 500020 | 9,935 | - | - | - | - | \$9,935 |
| 34 Rapid Re-Housing - 500021 | 227,491 | - | - | - | - | \$227,491 |
| 34 The Recovery and Workforce Development Program - 500022 | 30,000 | - | - | - | - | \$30,000 |
| 34 Rapid Rehousing for Homeless Families Navigating COVID19 - 500023 | 38,142 | - | - | - | - | \$38,142 |
| 34 CHRIS CARES - 500024 | 649 | - | - | - | - | \$649 |
| 34 Red Shield Covid-19 Response Project - 500025 | 4,097 | - | - | - | - | \$4,097 |
| 34 City of Atlanta ESG Administrative Funding - 500026 | 30,384 | - | - | - | - | \$30,384 |
| 34 City of Atlanta CDBG Administrative F&D - 500035 | - | - | 203,674 | - | - | \$203,674 |
| 34 City of Atlanta ESG Administrative Funding F&D - 500036 | 5,535 | - | - | - | - | \$5,535 |
| 34 Hope Atlanta COVID19 Rep Pgm RRH - 500048 | 88,797 | - | - | - | - | \$88,797 |
| 34 Quest Cares Atlanta COVID19 RRH - 500049 | 90,897 | - | - | - | - | \$90,897 |
| 34 Access to Home COVID19 RRH - 500050 | 56,657 | - | - | - | - | \$56,657 |
| 34 Our House Rap Rehousing Asst Prg COVID19 RRH - 500051 | 1,932 | - | - | - | - | \$1,932 |
| 34 Rapid Rehousing Case Mgmt Svc COVID19 RRH - 500052 | 31,201 | - | - | - | - | \$31,201 |
| 34 Youth Rapid Rehousing Services COVID19 RRH - 500053 | 55,522 | - | - | - | - | \$55,522 |
| 34 Covenant House COVID19 RRH - 500054 | 290,451 | - | - | - | - | \$290,451 |
| 34 Rapid Rehousing Case Mgmt for Coup/Fam COVID19 RRH - 500055 | 78,120 | - | - | - | - | \$78,120 |
| 34 Salvation Army lterm for Partners for HOME COVID19 RRH - 500056 | 1,288 | - | - | - | - | \$1,288 |
| 34 ESG Rapid Rehousing Case Mgmt Svc COVID19 RRH - 500057 | 49,502 | - | - | - | - | \$49,502 |
| 34 COVID19 ESG RRH PCCI - 500058 | 886,466 | - | - | - | - | \$886,466 |
| 34 COVID19 Recovery RRH Adm Coordination - 500059 | 33,531 | - | - | - | - | \$33,531 |
| 34 Operational Support for Short Term Lodging - 500079 | 53,438 | - | - | - | - | \$53,438 |
| 34 3Keys PSH Services 2021 - 500143 | - | 45,000 | - | - | - | \$45,000 |
| 34 Emergency Financial Assistance Program 2021 - 500150 | - | 80,750 | - | - | - | \$80,750 |
| 34 Furniture Bank CDBG 2021 - 500158 | - | 42,000 | - | - | - | \$42,000 |
| 34 Home-Delivered Meals for Seniors 2021 - 500163 | - | 50,000 | - | - | - | \$50,000 |
| 34 PADV 2021 - 500173 | - | 50,000 | - | - | - | \$50,000 |
| 34 Environmental Review Services - CohnReznick LLP - 500318 | 382,388 | - | - | - | - | \$382,388 |
| Sub-Total | \$2,460,314 | \$1,019,814 | \$3,344,526 | \$767,182 | - | \$7,591,835 |
| Total City Wide | \$3,776,460 | \$1,661,395 | \$3,976,482 | \$2,251,860 | - | \$11,666,198 |



FY24 CAPITAL BUDGET STATUS Intergovernmental Grant Fund

| | FY24 | FY25 | FY26 | FY27 | FY28 | Total |
|---|---------------------|--------------------|--------------------|--------------------|------------------|---------------------|
| FUND SUMMARY | | | | | | |
| Revenues | 28,869,160 | 8,549,726 | 7,208,580 | 7,140,835 | 600,000 | \$52,368,301 |
| Expenses | 28,869,160 | 8,549,726 | 7,208,580 | 7,140,835 | 600,000 | \$52,368,301 |
| Total Revenues Over(Under) Expenses | - | - | - | - | - | |
| ANTICIPATIONS | | | | | | |
| REVENUE GROUP TOTALS | | | | | | |
| Intergovernmental Revenues | 28,807,891 | 8,541,833 | 7,208,580 | 7,140,835 | 600,000 | \$52,299,139 |
| Contributions And Donations From Private Sources | 2,840 | - | - | - | - | \$2,840 |
| Other Financing Sources | 58,429 | 7,893 | - | - | - | \$66,322 |
| Revenues | \$28,869,160 | \$8,549,726 | \$7,208,580 | \$7,140,835 | \$600,000 | \$52,368,301 |
| APPROPRIATIONS | | | | | | |
| DEPARTMENT TOTALS | | | | | | |
| Executive Offices | 2,510,199 | - | - | - | - | \$2,510,199 |
| Department Of Finance | 117,450 | - | - | - | - | \$117,450 |
| Department Of Public Works | 1,642,896 | 1,642,896 | 1,642,896 | 1,642,896 | - | \$6,571,585 |
| Department Of Watershed Management | 400,000 | - | - | - | - | \$400,000 |
| Department Of Police Services | 2,054,571 | 142,901 | 17,745 | - | - | \$2,215,217 |
| Department of City Planning | 864,381 | 1,306,297 | 1,050,000 | 1,000,000 | 600,000 | \$4,820,678 |
| Atlanta Department of Transportation | 5,028,426 | 4,628,426 | 4,497,938 | 4,497,938 | - | \$18,652,728 |
| Department of Grants and Community Development | 16,251,234 | 829,205 | - | - | - | \$17,080,439 |
| Total City Wide | \$28,869,158 | \$8,549,725 | \$7,208,579 | \$7,140,834 | \$600,000 | \$52,368,296 |
| PROJECT TOTALS BY DEPARTMENT | | | | | | |
| Executive Offices | | | | | | |
| FY20 Securing the Cities-Atlanta - 500001 | 255,184 | - | - | - | - | \$255,184 |
| 04 Diversion Center Federal Operating Funding - 500314 | 2,255,015 | - | - | - | - | \$2,255,015 |
| Sub-Total | \$2,510,199 | - | - | - | - | \$2,510,199 |
| Department Of Finance | | | | | | |
| 10 HOPWA Administration 2020 Grants Services - 300316 | 117,450 | - | - | - | - | \$117,450 |
| Sub-Total | \$117,450 | - | - | - | - | \$117,450 |
| Department Of Public Works | | | | | | |
| Campbellton Rd Ped Mob Impr - 112785 | 204,449 | 204,449 | 204,449 | 204,449 | - | \$817,794 |
| Blvd Ped Mob Impr - 112786 | 250,000 | 250,000 | 250,000 | 250,000 | - | \$1,000,000 |
| Lee St Trail - 112787 | 66,000 | 66,000 | 66,000 | 66,000 | - | \$264,000 |
| Cycle Atlanta Fy 18 - 112808 | 422,448 | 422,448 | 422,448 | 422,448 | - | \$1,689,791 |
| 13 Atlanta Streetcar Downtown Crosstown Ext - 300191 | 700,000 | 700,000 | 700,000 | 700,000 | - | \$2,800,000 |
| Sub-Total | \$1,642,896 | \$1,642,896 | \$1,642,896 | \$1,642,896 | - | \$6,571,585 |
| Department Of Watershed Management | | | | | | |
| 17 Green Infrastructure Projects of Utoy Creek 2021 - 500190 | 400,000 | - | - | - | - | \$400,000 |
| Sub-Total | \$400,000 | - | - | - | - | \$400,000 |
| Department Of Police Services | | | | | | |
| 24-2022-Edward Byrne Memorial Justice Assistance Grant Program - 400146 | 33,129 | 33,129 | 17,745 | - | - | \$84,003 |
| 24 FY2019 Body Worn Camera Program - 300192 | 923,924 | - | - | - | - | \$923,924 |
| 24 FY19 BWC Program Implementation-City Match - 300216 | 923,924 | - | - | - | - | \$923,924 |



FY24 CAPITAL BUDGET STATUS Intergovernmental Grant Fund

| | FY24 | FY25 | FY26 | FY27 | FY28 | Total |
|--|--------------------|--------------------|--------------------|--------------------|------------------|---------------------|
| 24-2020-Edward Byrne Memorial JAG - 500072 | 106,330 | - | - | - | - | \$106,330 |
| 24-2021 JAG - 500211 | - | 109,772 | - | - | - | \$109,772 |
| 24-FY23 H.E.A.T. (Highway Enforcement of Aggressive Traffic) - 500315 | 67,264 | - | - | - | - | \$67,264 |
| Sub-Total | \$2,054,571 | \$142,901 | \$17,745 | - | - | \$2,215,217 |
| Department of City Planning | | | | | | |
| Us-Epa - 210641 | 79,000 | 100,116 | - | - | - | \$179,116 |
| Brownfield Revolving Loan Fund - 212307 | 78,541 | 70,216 | 50,000 | - | - | \$198,757 |
| FY 18 Brownfield Revolving Loan - 213096 | 50,000 | 50,000 | - | - | - | \$100,000 |
| FY 19 PATH 400 Extension - 213267 | 2,840 | - | - | - | - | \$2,840 |
| City Of Atlanta Brownfield Revolving Loan - 300168 | 34,000 | 35,965 | - | - | - | \$69,965 |
| Aglanta Grow - 300203 | 170,000 | - | - | - | - | \$170,000 |
| 25 FY20 Brownfield Revolving Loan (BTLF) - 500081 | 150,000 | 50,000 | - | - | - | \$200,000 |
| 25 Brownfield Revolving Loan Fd Prog (BRLF) - 500239 | 300,000 | 1,000,000 | 1,000,000 | 1,000,000 | 600,000 | \$3,900,000 |
| Sub-Total | \$864,381 | \$1,306,297 | \$1,050,000 | \$1,000,000 | \$600,000 | \$4,820,678 |
| Atlanta Department of Transportation | | | | | | |
| Memorial Drive Corridor - 111322 | 51,097 | 51,097 | - | - | - | \$102,193 |
| Juniper St Bicycle/Ped Fac - 112503 | 836,800 | 836,800 | 836,800 | 836,800 | - | \$3,347,200 |
| Midtown Atl Reg Act Ctr Ped Mod - 112504 | 355,400 | 355,400 | 355,400 | 355,400 | - | \$1,421,600 |
| Moore's Mill Rd Mult Ext & Tran - 112506 | 410,000 | 410,000 | 410,000 | 410,000 | - | \$1,640,000 |
| Us 19 (Spring St) Ped Mob - 112508 | 440,000 | 440,000 | 440,000 | 440,000 | - | \$1,760,000 |
| Cleveland Ave Ped Mob Impr - 112784 | 246,816 | 246,816 | 246,816 | 246,816 | - | \$987,266 |
| Cycle Atlanta Fy 18 - 112808 | 79,392 | 79,392 | - | - | - | \$158,783 |
| 33 Atlanta Vision Zero Plan PI Number 0017781 - 400047 | 400,000 | - | - | - | - | \$400,000 |
| 33 2022 PATH 400 Trail Extension: Wieuca Road to Loridans Drive - 400094 | 2,208,922 | 2,208,922 | 2,208,922 | 2,208,922 | - | \$8,835,686 |
| Sub-Total | \$5,028,426 | \$4,628,426 | \$4,497,938 | \$4,497,938 | - | \$18,652,728 |
| Department of Grants and Community Development | | | | | | |
| 34 A Vision 4 Hope, Inc 2020 HOPWA - 300296 | 251,869 | - | - | - | - | \$251,869 |
| AID Atlanta 2020 HOPWA - 300297 | 923,907 | - | - | - | - | \$923,907 |
| 34 Antioch Urban Ministries, Inc.-Matthew's Place 2020 HOPWA - 300298 | 233,475 | - | - | - | - | \$233,475 |
| 34 CaringWorks, Inc. 2020 HOPWA - 300299 | 29,272 | - | - | - | - | \$29,272 |
| 34 DeKalb County Board of Health 2020 HOPWA - 300300 | 615,280 | - | - | - | - | \$615,280 |
| 34 Here's to Life, Incorporated 2020 HOPWA - 300303 | 502,042 | - | - | - | - | \$502,042 |
| 34 NAESM, Inc. 2020 HOPWA - 300305 | 929,328 | - | - | - | - | \$929,328 |
| 34 Positive Impact Health Centers 2020 HOPWA - 300306 | 3,693,730 | - | - | - | - | \$3,693,730 |
| 34 Travelers Aid of Metropolitan Atlanta (HOPE Atlanta) 2020 HOPWA - 300308 | 3,415,402 | - | - | - | - | \$3,415,402 |
| 34 Veterans Empowerment Organization of Georgia, Inc. 2020 HOPWA - 300309 | 120,514 | - | - | - | - | \$120,514 |
| 34 HOPWA Administration 2020 DGCD Entitlement Program Operations - 300311 | 30,249 | - | - | - | - | \$30,249 |
| 34 HOPWA Administration 2020 Entitlement Planning - 300312 | 239,394 | - | - | - | - | \$239,394 |
| 34 HOPWA Administration 2020 Entitlement Grant Procedures/Training - 300313 | 94,740 | - | - | - | - | \$94,740 |
| 34 HOPWA Administration 2020 Finance and Data - 300314 | 89,438 | - | - | - | - | \$89,438 |
| 34 HOPWA Administration 2020 Technical Services - 300315 | 112,592 | - | - | - | - | \$112,592 |



FY24 CAPITAL BUDGET STATUS Intergovernmental Grant Fund

| | FY24 | FY25 | FY26 | FY27 | FY28 | Total |
|--|---------------------|--------------------|--------------------|--------------------|------------------|---------------------|
| 34 Hope House 2020 HOPWA Entitlement Program Operations - 300317 | 15,101 | - | - | - | - | \$15,101 |
| AID Atlanta COVID19 Housing Assistance - 500027 | 30,914 | - | - | - | - | \$30,914 |
| NAESM COVID-19 Housing Response - 500028 | 470,180 | - | - | - | - | \$470,180 |
| CaringWorks HOPWA COVID-19 - 500030 | 6,030 | - | - | - | - | \$6,030 |
| 34 COVID-19 Help for Families - 500031 | 149,825 | - | - | - | - | \$149,825 |
| 34 COVID-19 Shelter Support Project - 500032 | 87,500 | - | - | - | - | \$87,500 |
| 34 COVID Renovation Building 1 - 500033 | 290,440 | - | - | - | - | \$290,440 |
| 34 City of Atlanta HOPWA Administrative Funding F&D - 500037 | 113,570 | - | - | - | - | \$113,570 |
| 34 AIDS Legal Project 2021 HOPWA - 500112 | 89,600 | 50,400 | - | - | - | \$140,000 |
| 34 Furniture Bank HOPWA 2021 - 500114 | 52,616 | 29,596 | - | - | - | \$82,212 |
| 34 Scattered Site 1 2021 - 500117 | 373,595 | 210,147 | - | - | - | \$583,742 |
| 34 HOPWA Meal Services 2021 - 500122 | 598,331 | 336,561 | - | - | - | \$934,892 |
| 34 Supportive Permanent Housing Progrm 2021 - 500123 | 360,000 | 202,500 | - | - | - | \$562,500 |
| 34 United Way Hopwa Covid1 - 500194 | 1,094,865 | - | - | - | - | \$1,094,865 |
| 34 2023 Section 8 Budget Vanira Village (HAP) - 500340 | 333,732 | - | - | - | - | \$333,732 |
| 34 2023 Section 8 Budget Vanira Village Admin - 500341 | 31,688 | - | - | - | - | \$31,688 |
| 34 2023 Section 8 Budget Santa Fe Village (HAP) - 500342 | 548,160 | - | - | - | - | \$548,160 |
| 34 2023 Section 8 Budget Santa Fe Village Admin - 500343 | 113,172 | - | - | - | - | \$113,172 |
| 34 2023 Section 8 Budget Washington (HAP) - 500344 | 192,576 | - | - | - | - | \$192,576 |
| 34 2023 Section 8 Budget Washington Admin - 500345 | 18,108 | - | - | - | - | \$18,108 |
| Sub-Total | \$16,251,234 | \$829,205 | - | - | - | \$17,080,439 |
| Total City Wide | \$28,869,158 | \$8,549,725 | \$7,208,579 | \$7,140,834 | \$600,000 | \$52,368,296 |



FY24 CAPITAL BUDGET STATUS Job Training Grant Fund

| | FY24 | FY25 | FY26 | FY27 | FY28 | Total |
|---|--------------------|------|------|------|------|--------------------|
| FUND SUMMARY | | | | | | |
| Revenues | 1,329,273 | - | - | - | - | \$1,329,273 |
| Expenses | 1,329,273 | - | - | - | - | \$1,329,273 |
| Total Revenues Over(Under) Expenses | - | - | - | - | - | - |
| ANTICIPATIONS | | | | | | |
| REVENUE GROUP TOTALS | | | | | | |
| Intergovernmental Revenues | 1,329,273 | - | - | - | - | \$1,329,273 |
| Revenues | \$1,329,273 | - | - | - | - | \$1,329,273 |
| APPROPRIATIONS | | | | | | |
| DEPARTMENT TOTALS | | | | | | |
| Department of City Planning | 1,329,273 | - | - | - | - | \$1,329,273 |
| Total City Wide | \$1,329,273 | - | - | - | - | \$1,329,273 |
| PROJECT TOTALS BY DEPARTMENT | | | | | | |
| Department of City Planning | | | | | | |
| 25 WIOA PY22 Youth Program - 500308 | 922,116 | - | - | - | - | \$922,116 |
| 25 WIOA PY22 Adult Program - 500311 | 124,412 | - | - | - | - | \$124,412 |
| 25 WIOA PY22 Dislocated Worker Program - 500312 | 282,745 | - | - | - | - | \$282,745 |
| Sub-Total | \$1,329,273 | - | - | - | - | \$1,329,273 |
| Total City Wide | \$1,329,273 | - | - | - | - | \$1,329,273 |



FY24 CAPITAL BUDGET STATUS

Home Investment Partnerships Program Fund

| | FY24 | FY25 | FY26 | FY27 | FY28 | Total |
|--|-------------|------|------|------|------|-------------|
| FUND SUMMARY | | | | | | |
| Revenues | 1,334,530 | - | - | - | - | \$1,334,530 |
| Expenses | 1,334,530 | - | - | - | - | \$1,334,530 |
| Total Revenues Over(Under) Expenses | - | - | - | - | - | - |
| ANTICIPATIONS | | | | | | |
| REVENUE GROUP TOTALS | | | | | | |
| Intergovernmental Revenues | 1,334,530 | - | - | - | - | \$1,334,530 |
| Revenues | \$1,334,530 | - | - | - | - | \$1,334,530 |
| APPROPRIATIONS | | | | | | |
| DEPARTMENT TOTALS | | | | | | |
| Executive Offices | 283,487 | - | - | - | - | \$283,487 |
| Department of City Planning | 794,261 | - | - | - | - | \$794,261 |
| Department of Grants and Community Development | 256,782 | - | - | - | - | \$256,782 |
| Total City Wide | \$1,334,530 | - | - | - | - | \$1,334,530 |
| PROJECT TOTALS BY DEPARTMENT | | | | | | |
| Executive Offices | | | | | | |
| Nicholas Tbra 2017 Hm - 212834 | 8,600 | - | - | - | - | \$8,600 |
| Nicholas House TBRA 2019 HM - 300156 | 274,887 | - | - | - | - | \$274,887 |
| Sub-Total | \$283,487 | - | - | - | - | \$283,487 |
| Department of City Planning | | | | | | |
| Chdo Capital Project 2017 Hm - 212894 | 213,611 | - | - | - | - | \$213,611 |
| Multi Family Loan Pool 2017 Hm - 212896 | 113,163 | - | - | - | - | \$113,163 |
| Aahop 2017 Hm - 212897 | 204 | - | - | - | - | \$204 |
| Home Administration Hm 2017 - 212919 | 7,062 | - | - | - | - | \$7,062 |
| AAHOP, 2018 HM - 213151 | 460,221 | - | - | - | - | \$460,221 |
| Sub-Total | \$794,261 | - | - | - | - | \$794,261 |
| Department of Grants and Community Development | | | | | | |
| HOME Admin HM 2019 - 300109 | 256,782 | - | - | - | - | \$256,782 |
| Sub-Total | \$256,782 | - | - | - | - | \$256,782 |
| Total City Wide | \$1,334,530 | - | - | - | - | \$1,334,530 |



FY24 CAPITAL BUDGET STATUS American Rescue Plan Act Fund

| | FY24 | FY25 | FY26 | FY27 | FY28 | Total |
|---|---------------------|----------|----------|----------|----------|---------------------|
| FUND SUMMARY | | | | | | |
| Revenues | 18,184,720 | - | - | - | - | \$18,184,720 |
| Expenses | 18,184,720 | - | - | - | - | \$18,184,720 |
| Total Revenues Over(Under) Expenses | - | - | - | - | - | - |
| ANTICIPATIONS | | | | | | |
| REVENUE GROUP TOTALS | | | | | | |
| | FY24 | FY25 | FY26 | FY27 | FY28 | Total |
| Intergovernmental Revenues | 18,184,720 | - | - | - | - | \$18,184,720 |
| Revenues | \$18,184,720 | - | - | - | - | \$18,184,720 |
| APPROPRIATIONS | | | | | | |
| DEPARTMENT TOTALS | | | | | | |
| | FY24 | FY25 | FY26 | FY27 | FY28 | Total |
| Executive Offices | 11,528,988 | - | - | - | - | \$11,528,988 |
| Department of Atlanta Information Management | 2,503,179 | - | - | - | - | \$2,503,179 |
| Department Of Finance | 1,262,178 | - | - | - | - | \$1,262,178 |
| Department Of Procurement | 700,000 | - | - | - | - | \$700,000 |
| Department Of Human Resources | 600,000 | - | - | - | - | \$600,000 |
| Department Of Police Services | 1,000,000 | - | - | - | - | \$1,000,000 |
| Department Of Enterprise Asset Management | 250,000 | - | - | - | - | \$250,000 |
| Department of Grants and Community Development | 340,375 | - | - | - | - | \$340,375 |
| Total City Wide | \$18,184,720 | - | - | - | - | \$18,184,720 |
| PROJECT TOTALS BY DEPARTMENT | | | | | | |
| Executive Offices | | | | | | |
| 04 American Rescue Plan (ARP) COVID-19 Local Fiscal Recovery - 500108 | 11,181,465 | - | - | - | - | \$11,181,465 |
| 04 Emergency Rental Assistance 1 Reallocation w/Fed - 500238 | 347,523 | - | - | - | - | \$347,523 |
| Sub-Total | \$11,528,988 | - | - | - | - | \$11,528,988 |
| Department of Atlanta Information Management | | | | | | |
| 04 American Rescue Plan (ARP) COVID-19 Local Fiscal Recovery - 500108 | 2,503,179 | - | - | - | - | \$2,503,179 |
| Sub-Total | \$2,503,179 | - | - | - | - | \$2,503,179 |
| Department Of Finance | | | | | | |
| 04 American Rescue Plan (ARP) COVID-19 Local Fiscal Recovery - 500108 | 1,262,178 | - | - | - | - | \$1,262,178 |
| Sub-Total | \$1,262,178 | - | - | - | - | \$1,262,178 |
| Department Of Procurement | | | | | | |
| 04 American Rescue Plan (ARP) COVID-19 Local Fiscal Recovery - 500108 | 700,000 | - | - | - | - | \$700,000 |
| Sub-Total | \$700,000 | - | - | - | - | \$700,000 |
| Department Of Human Resources | | | | | | |
| 04 American Rescue Plan (ARP) COVID-19 Local Fiscal Recovery - 500108 | 600,000 | - | - | - | - | \$600,000 |
| Sub-Total | \$600,000 | - | - | - | - | \$600,000 |
| Department Of Police Services | | | | | | |
| 04 American Rescue Plan (ARP) COVID-19 Local Fiscal Recovery - 500108 | 1,000,000 | - | - | - | - | \$1,000,000 |
| Sub-Total | \$1,000,000 | - | - | - | - | \$1,000,000 |
| Department Of Enterprise Asset Management | | | | | | |
| 04 American Rescue Plan (ARP) COVID-19 Local Fiscal Recovery - 500108 | 250,000 | - | - | - | - | \$250,000 |



FY24 CAPITAL BUDGET STATUS American Rescue Plan Act Fund

| | FY24 | FY25 | FY26 | FY27 | FY28 | Total |
|--|---------------------|----------|----------|----------|----------|---------------------|
| Sub-Total | \$250,000 | - | - | - | - | \$250,000 |
| Department of Grants and Community Development 04 American Rescue Plan (ARP) COVID-19 Local Fiscal Recovery - 500108 | 340,375 | - | - | - | - | \$340,375 |
| Sub-Total | \$340,375 | - | - | - | - | \$340,375 |
| Total City Wide | \$18,184,720 | - | - | - | - | \$18,184,720 |



TRUST FUNDS

Trust Funds are utilized by the City of Atlanta when acting in a fiduciary capacity. Trust Funds are used to report resources held and administered on behalf of beneficiaries including individuals, private organizations and other governments. The Trust Funds track receipts earmarked for a specific purpose and the corresponding expenditures as defined in the Trust Agreement.





FY24 CAPITAL BUDGET STATUS Trust

| | FY24 | FY25 | FY26 | FY27 | FY28 | Total |
|---|--------------|------|------|------|------|--------------|
| FUND SUMMARY | | | | | | |
| Revenues | 92,422,454 | - | - | - | - | \$92,422,454 |
| Expenses | 92,422,454 | - | - | - | - | \$92,422,454 |
| Total Revenues Over(Under) Expenses | - | - | - | - | - | - |
| ANTICIPATIONS | | | | | | |
| REVENUE GROUP TOTALS | | | | | | |
| Miscellaneous Revenues | 92,422,454 | - | - | - | - | \$92,422,454 |
| Revenues | \$92,422,454 | - | - | - | - | \$92,422,454 |
| APPROPRIATIONS | | | | | | |
| DEPARTMENT TOTALS | | | | | | |
| City Council | 37,123 | - | - | - | - | \$37,123 |
| Executive Offices | 34,378,392 | - | - | - | - | \$34,378,392 |
| Department of Atlanta Information Management | 48,715 | - | - | - | - | \$48,715 |
| Department Of Corrections | 1,975,338 | - | - | - | - | \$1,975,338 |
| Department Of Finance | 1,374,640 | - | - | - | - | \$1,374,640 |
| Department Of Procurement | 8,572 | - | - | - | - | \$8,572 |
| Department Of Public Works | 377,577 | - | - | - | - | \$377,577 |
| Dept of Parks & Recreation | 11,057,133 | - | - | - | - | \$11,057,133 |
| Department Of Watershed Management | 5,298,110 | - | - | - | - | \$5,298,110 |
| Judicial Agencies | 429,401 | - | - | - | - | \$429,401 |
| Non-Departmental | 4,098,105 | - | - | - | - | \$4,098,105 |
| Department Of Human Resources | 11,252,995 | - | - | - | - | \$11,252,995 |
| Department Of Fire Services | 331,200 | - | - | - | - | \$331,200 |
| Department Of Police Services | 5,449,764 | - | - | - | - | \$5,449,764 |
| Department of City Planning | 13,952,627 | - | - | - | - | \$13,952,627 |
| Department Of Enterprise Asset Management | 1,564,032 | - | - | - | - | \$1,564,032 |
| Atlanta Department of Transportation | 788,731 | - | - | - | - | \$788,731 |
| Total City Wide | \$92,422,454 | - | - | - | - | \$92,422,454 |
| PROJECT TOTALS BY DEPARTMENT | | | | | | |
| City Council | | | | | | |
| District 3 Holiday Family Asst Initiativ - 600060 | 5,667 | - | - | - | - | \$5,667 |
| Atlanta Commission On Women - 600069 | 22,592 | - | - | - | - | \$22,592 |
| District 3 Senior Citizens Picnic - 600130 | 6,949 | - | - | - | - | \$6,949 |
| Community Events & Projects--District 12 - 600402 | 1,914 | - | - | - | - | \$1,914 |
| Sub-Total | \$37,123 | - | - | - | - | \$37,123 |
| Executive Offices | | | | | | |
| M-Net - 600004 | 12,113 | - | - | - | - | \$12,113 |
| Bigsby Family Donations - 600038 | 2,318 | - | - | - | - | \$2,318 |
| Human Services Resource Bank - 600042 | 14,171 | - | - | - | - | \$14,171 |
| Chastain Arts Center - 600071 | 61,593 | - | - | - | - | \$61,593 |
| Donation For Parks,Rec. & Cultural Aff. - 600080 | 1,000 | - | - | - | - | \$1,000 |
| Mktg & Comm.,Special Events & Ceremonies - 600083 | 4,257 | - | - | - | - | \$4,257 |
| Maintenance And Conservation Public Art - 600086 | 176,783 | - | - | - | - | \$176,783 |
| International Events - 600091 | 5,300 | - | - | - | - | \$5,300 |
| City Of Atlanta Process, Review & Design - 600092 | 111,524 | - | - | - | - | \$111,524 |
| Atlanta Sesquicentennial - 600236 | 5,445 | - | - | - | - | \$5,445 |

* Appropriations are considered spent in the year that they are appropriated on a budget basis. However, any unspent appropriation carries forward to the next year.



FY24 CAPITAL BUDGET STATUS Trust

| | FY24 | FY25 | FY26 | FY27 | FY28 | Total |
|---|---------------------|------|------|------|------|---------------------|
| Atlanta Sisters Cities Commission-2001 - 600287 | 1,644 | - | - | - | - | \$1,644 |
| Hurricane Katrina Relief Fund - 600290 | 15,293 | - | - | - | - | \$15,293 |
| Jazz Festival - 600346 | 224,477 | - | - | - | - | \$224,477 |
| Census Outreach Efforts - 600381 | 6,193 | - | - | - | - | \$6,193 |
| Sustainability Project - 600388 | 553,311 | - | - | - | - | \$553,311 |
| Startup In A Day - 600403 | 1,670 | - | - | - | - | \$1,670 |
| 1992-1994 Weed And Seed Program - 600442 | 53,709 | - | - | - | - | \$53,709 |
| Charter Review Commission - 600445 | 18,853 | - | - | - | - | \$18,853 |
| Bank On Atlanta - 600452 | 37,556 | - | - | - | - | \$37,556 |
| Affordable Housing Trust - 600465 | 26,303,324 | - | - | - | - | \$26,303,324 |
| Economic Development Trust - 600466 | 6,767,857 | - | - | - | - | \$6,767,857 |
| Sub-Total | <u>\$34,378,392</u> | - | - | - | - | <u>\$34,378,392</u> |
| Department of Atlanta Information Management | | | | | | |
| Smart ATL Trust Fund - 600005 | 37,448 | - | - | - | - | \$37,448 |
| Govt & Public Cable Access - 600428 | 11,267 | - | - | - | - | \$11,267 |
| Sub-Total | <u>\$48,715</u> | - | - | - | - | <u>\$48,715</u> |
| Department Of Corrections | | | | | | |
| Federal-Rico - 600234 | 636 | - | - | - | - | \$636 |
| Employee Awards Program - 600266 | 10,394 | - | - | - | - | \$10,394 |
| Inmate Deposits - 600270 | 30,336 | - | - | - | - | \$30,336 |
| Jail Admin Fund - 600405 | 1,345,689 | - | - | - | - | \$1,345,689 |
| Jail Fund Administration & Construction - 600439 | 588,283 | - | - | - | - | \$588,283 |
| Sub-Total | <u>\$1,975,338</u> | - | - | - | - | <u>\$1,975,338</u> |
| Department Of Finance | | | | | | |
| Car Rental Tax- Philips Arena Imp. - 600115 | 1,137,847 | - | - | - | - | \$1,137,847 |
| Atlanta Student Movement - 600456 | 236,793 | - | - | - | - | \$236,793 |
| Sub-Total | <u>\$1,374,640</u> | - | - | - | - | <u>\$1,374,640</u> |
| Department Of Procurement | | | | | | |
| Vendor Outreach Seminar/Expos - 600027 | 8,572 | - | - | - | - | \$8,572 |
| Sub-Total | <u>\$8,572</u> | - | - | - | - | <u>\$8,572</u> |
| Department Of Public Works | | | | | | |
| Chester Avenue - 600103 | 188,347 | - | - | - | - | \$188,347 |
| Clair Drive - 600104 | 15,414 | - | - | - | - | \$15,414 |
| Maddox Park - 600106 | 8,009 | - | - | - | - | \$8,009 |
| Liddell-Vending Machines - 600111 | 5,061 | - | - | - | - | \$5,061 |
| Madox Park/North Avenue - 600113 | 3,451 | - | - | - | - | \$3,451 |
| Banner Deposits - 600114 | 26,299 | - | - | - | - | \$26,299 |
| Friendship Club Escrow - 600301 | 1,332 | - | - | - | - | \$1,332 |
| Margaret Mitchell Square - 600420 | 32,802 | - | - | - | - | \$32,802 |
| Howell Mill/Northside Pkwy Signalization - 600421 | 6,939 | - | - | - | - | \$6,939 |
| Roxboro Road Underpass - 600424 | 79,371 | - | - | - | - | \$79,371 |
| Traffic Signal Installation - 600425 | 4,926 | - | - | - | - | \$4,926 |
| Sidewalk Improvements, District 5 - 600431 | 1,212 | - | - | - | - | \$1,212 |
| Howell Mill Rd-Chattahoochee - 600433 | 1,817 | - | - | - | - | \$1,817 |
| Fleet Services Vending - 600464 | 2,596 | - | - | - | - | \$2,596 |
| Sub-Total | <u>\$377,577</u> | - | - | - | - | <u>\$377,577</u> |
| Dept of Parks & Recreation | | | | | | |
| User Fee - 600001 | 0 | - | - | - | - | \$0 |
| C.T. Martin Natatorium - 600002 | 2,528 | - | - | - | - | \$2,528 |
| Tree Removal Protection - 600013 | 1,793,763 | - | - | - | - | \$1,793,763 |

* Appropriations are considered spent in the year that they are appropriated on a budget basis. However, any unspent appropriation carries forward to the next year.



FY24 CAPITAL BUDGET STATUS Trust

| | FY24 | FY25 | FY26 | FY27 | FY28 | Total |
|---|-----------|------|------|------|------|-------------|
| Piedmont Park Restaurant - 600023 | 72,217 | - | - | - | - | \$72,217 |
| Day Care Operations-Southside94/18-8/31) - 600035 | 7,500 | - | - | - | - | \$7,500 |
| Swim Accoutrements - 600067 | 17,190 | - | - | - | - | \$17,190 |
| Chastain Arts Center - 600071 | 6,658 | - | - | - | - | \$6,658 |
| Atlanta Arts Alliance, Inc. - 600079 | 84,978 | - | - | - | - | \$84,978 |
| Donation For Parks, Rec. & Cultural Aff. - 600080 | 2,406,255 | - | - | - | - | \$2,406,255 |
| Alexander, J. M. - 600132 | 417 | - | - | - | - | \$417 |
| Ansley, H. C. - 600133 | 11,757 | - | - | - | - | \$11,757 |
| Archer, Lavonia A. - 600134 | 186 | - | - | - | - | \$186 |
| Arnold, R. - 600135 | 1,226 | - | - | - | - | \$1,226 |
| Banks, J. F., Mrs. - 600136 | 382 | - | - | - | - | \$382 |
| Beasley, C. C. - 600137 | 1,052 | - | - | - | - | \$1,052 |
| Bell, James A. - 600138 | 753 | - | - | - | - | \$753 |
| Benjamin, Amelia Joan - 600139 | 176 | - | - | - | - | \$176 |
| Benjamin, Carrie - 600140 | 360 | - | - | - | - | \$360 |
| Betterton, Fred P. - 600141 | 674 | - | - | - | - | \$674 |
| Boulogny, John Fickett - 600142 | 4,573 | - | - | - | - | \$4,573 |
| Boyd, E. S. - 600143 | 2,708 | - | - | - | - | \$2,708 |
| Boylston, John H. - 600144 | 3,259 | - | - | - | - | \$3,259 |
| Brady, Albert I. - 600145 | 1,337 | - | - | - | - | \$1,337 |
| Brogan, Daniel - 600146 | 189 | - | - | - | - | \$189 |
| Brown, Joseph E. - 600147 | 2,143 | - | - | - | - | \$2,143 |
| Brown, Mary Ruth - 600148 | 750 | - | - | - | - | \$750 |
| Broyles, Arnold - 600149 | 340 | - | - | - | - | \$340 |
| Bunce, Allen H., Dr. & Isabella Arnold - 600150 | 1,124 | - | - | - | - | \$1,124 |
| Chisolm, W. P. - 600151 | 2,176 | - | - | - | - | \$2,176 |
| Draper, Emma Moore - 600152 | 4,740 | - | - | - | - | \$4,740 |
| Dunlap, Caroline Fain - 600153 | 280 | - | - | - | - | \$280 |
| Ellis, W. D., Judge - 600154 | 1,969 | - | - | - | - | \$1,969 |
| Foreacre, G. J. - 600155 | 1,007 | - | - | - | - | \$1,007 |
| Fuld, Joseph - 600156 | 543 | - | - | - | - | \$543 |
| Gartrell, L. J. - 600157 | 8,648 | - | - | - | - | \$8,648 |
| Gay, Sallie E. - 600158 | 1,008 | - | - | - | - | \$1,008 |
| Glenn, John T. - 600159 | 1,081 | - | - | - | - | \$1,081 |
| Goldin, Benjamin - 600160 | 2,782 | - | - | - | - | \$2,782 |
| Guthman, Issac - 600161 | 1,143 | - | - | - | - | \$1,143 |
| Haas, Aaron - 600162 | 648 | - | - | - | - | \$648 |
| Hansell, Granger - 600163 | 1,248 | - | - | - | - | \$1,248 |
| Hape, Samuel - 600164 | 1,389 | - | - | - | - | \$1,389 |
| Harris, C. G. - 600165 | 992 | - | - | - | - | \$992 |
| Hayden, Harriet E. - 600166 | 564 | - | - | - | - | \$564 |
| Hayes, Eula Ketner - 600167 | 236 | - | - | - | - | \$236 |
| Hetzel, Ola C. - 600168 | 723 | - | - | - | - | \$723 |
| Heyman, Helen Joel - 600169 | 108 | - | - | - | - | \$108 |
| Hill, Delos L., Mrs. - 600170 | 1,229 | - | - | - | - | \$1,229 |
| Hirsch, Edward H. & Sally W. - 600171 | 404 | - | - | - | - | \$404 |
| Hirsch, Maurice R. - 600172 | 534 | - | - | - | - | \$534 |
| Hirsch, Morris - 600173 | 917 | - | - | - | - | \$917 |
| Hirschfield, Emma H. - 600174 | 520 | - | - | - | - | \$520 |
| Hoyt, Louise Lallande - 600175 | 709 | - | - | - | - | \$709 |

* Appropriations are considered spent in the year that they are appropriated on a budget basis. However, any unspent appropriation carries forward to the next year.



FY24 CAPITAL BUDGET STATUS Trust

| | FY24 | FY25 | FY26 | FY27 | FY28 | Total |
|--|---------|------|------|------|------|-----------|
| Inman, Hugh T. & Jennie - 600176 | 906 | - | - | - | - | \$906 |
| Jones, John, Reverend - 600177 | 1,064 | - | - | - | - | \$1,064 |
| Kaplan, N. A. - 600178 | 441 | - | - | - | - | \$441 |
| Karwisch, Henry & J. S. & Mims, Abi - 600179 | 1,187 | - | - | - | - | \$1,187 |
| Kaufmann, Albert & Edith - 600180 | 1,400 | - | - | - | - | \$1,400 |
| Killian, Julia - 600181 | 1,270 | - | - | - | - | \$1,270 |
| Kingsberry, Lula L. - 600182 | 527 | - | - | - | - | \$527 |
| Lang, Frank L. - 600183 | 884 | - | - | - | - | \$884 |
| Lawshe, Margaret - 600184 | 432 | - | - | - | - | \$432 |
| Lewman, Idolene Edwards - 600185 | 336 | - | - | - | - | \$336 |
| Lilienthal, B. L. - 600186 | 394 | - | - | - | - | \$394 |
| Long, Sallie Griggs - 600187 | 595 | - | - | - | - | \$595 |
| Macdougald, Louise Black - 600188 | 1,404 | - | - | - | - | \$1,404 |
| Manassee, Julian - 600189 | 1,930 | - | - | - | - | \$1,930 |
| Marsh, Achsah F. - 600190 | 3,706 | - | - | - | - | \$3,706 |
| Mcdonell, Annie - 600191 | 930 | - | - | - | - | \$930 |
| Mcdowell, Thomas - 600192 | 729 | - | - | - | - | \$729 |
| Mckemie, W. S. - 600193 | 723 | - | - | - | - | \$723 |
| Menko, Martin & Joel, D. F. - 600194 | 776 | - | - | - | - | \$776 |
| Mitchell, Eugene M. - 600195 | 903 | - | - | - | - | \$903 |
| Mitchell, Stephen & Anita - 600196 | 2,169 | - | - | - | - | \$2,169 |
| Moore, Mary Courtney - 600197 | 2,632 | - | - | - | - | \$2,632 |
| Morrison, Mary Margaret Knapp - 600198 | 1,117 | - | - | - | - | \$1,117 |
| Parrott, Mary R. - 600199 | 1,466 | - | - | - | - | \$1,466 |
| Picard, Lipman E. - 600200 | 899 | - | - | - | - | \$899 |
| Powers, Cora V. - 600201 | 774 | - | - | - | - | \$774 |
| Rich, David R. - 600202 | 686 | - | - | - | - | \$686 |
| Roy, Dunbar - 600203 | 1,191 | - | - | - | - | \$1,191 |
| Saltzman, Edna B. - 600204 | 2,131 | - | - | - | - | \$2,131 |
| Schiff, Junius Fred - 600205 | 554 | - | - | - | - | \$554 |
| Schindler, Eva - 600206 | 617 | - | - | - | - | \$617 |
| Schoenthal, Bertha, Mrs. - 600207 | 396 | - | - | - | - | \$396 |
| Scoville, L. W., Mrs. - 600208 | 407 | - | - | - | - | \$407 |
| Selig, Jacob & Sophie - 600209 | 865 | - | - | - | - | \$865 |
| Smillie, Harriet A. - 600210 | 1,671 | - | - | - | - | \$1,671 |
| Smith, Rubie Hill - 600211 | 1,357 | - | - | - | - | \$1,357 |
| Speer, Clara S. - 600212 | 288 | - | - | - | - | \$288 |
| Starry, Fannie B. - 600213 | 1,392 | - | - | - | - | \$1,392 |
| Strauss, Gabriel & Karlsruhe, G. - 600214 | 1,004 | - | - | - | - | \$1,004 |
| Weiss, William - 600215 | 557 | - | - | - | - | \$557 |
| Werner, Sr., E. A. - 600216 | 691 | - | - | - | - | \$691 |
| West, A. J. - 600217 | 1,048 | - | - | - | - | \$1,048 |
| Wilson, Ada Bell - 600218 | 477 | - | - | - | - | \$477 |
| Wooley, Dora V. - 600220 | 748 | - | - | - | - | \$748 |
| Wootten, Katherine H. - 600221 | 748 | - | - | - | - | \$748 |
| Undist. Perp. Care Receipts - 600222 | 6,044 | - | - | - | - | \$6,044 |
| Athletics Operations - 600228 | 218,147 | - | - | - | - | \$218,147 |
| Recreation Camps Operations - 600230 | 25,055 | - | - | - | - | \$25,055 |
| Summer User Fees - 600231 | 6,776 | - | - | - | - | \$6,776 |
| Atlanta Sesquicentennial - 600236 | 6,112 | - | - | - | - | \$6,112 |

* Appropriations are considered spent in the year that they are appropriated on a budget basis. However, any unspent appropriation carries forward to the next year.



FY24 CAPITAL BUDGET STATUS Trust

| | FY24 | FY25 | FY26 | FY27 | FY28 | Total |
|--|---------------------|----------|----------|----------|----------|---------------------|
| Youth Athletics Program - 600239 | 1,947,827 | - | - | - | - | \$1,947,827 |
| Bitsy Grant Tennis Center Pro - 600249 | 41,326 | - | - | - | - | \$41,326 |
| Recreation Program Activities - 600282 | 44,905 | - | - | - | - | \$44,905 |
| Employee Incentive Program - 600299 | 11,249 | - | - | - | - | \$11,249 |
| Prc Ben Hill Recreation Center - 600316 | 1,085 | - | - | - | - | \$1,085 |
| Prc Brownwood Recreation Center - 600318 | 350 | - | - | - | - | \$350 |
| Prc Ca Scott Recreation Center - 600320 | 7,427 | - | - | - | - | \$7,427 |
| Prc Grant Recreation Center - 600328 | 2,475 | - | - | - | - | \$2,475 |
| Prc Grove Recreation Center - 600329 | 1,851 | - | - | - | - | \$1,851 |
| Prc Oakland Recreation Center - 600336 | 7,489 | - | - | - | - | \$7,489 |
| Prc Perkerson Recreation Center - 600337 | 1,143 | - | - | - | - | \$1,143 |
| Prc Thomasville Recreation Center - 600342 | 2,902 | - | - | - | - | \$2,902 |
| Prc Zaban Recreation Center - 600343 | 5,543 | - | - | - | - | \$5,543 |
| Dunbar Rec Center Afterschool Prog 2009 - 600344 | 65,430 | - | - | - | - | \$65,430 |
| Jazz Festival - 600346 | 8,863 | - | - | - | - | \$8,863 |
| Non Res. Golfers- Summer Programs - 600354 | 46,748 | - | - | - | - | \$46,748 |
| Summer Program - 600355 | 78,563 | - | - | - | - | \$78,563 |
| Ground & Site Improvements - 600359 | 726,107 | - | - | - | - | \$726,107 |
| Citywide Park Furniture - 600363 | 220,294 | - | - | - | - | \$220,294 |
| Oakland Cemetary - 600365 | 112,549 | - | - | - | - | \$112,549 |
| Piedmont Park Arts Festival - 600370 | 1,765 | - | - | - | - | \$1,765 |
| Cyclorama Improvements - 600371 | 5,539 | - | - | - | - | \$5,539 |
| Chastain Trust - 600372 | 349,765 | - | - | - | - | \$349,765 |
| Snowmobile - 600376 | 5,580 | - | - | - | - | \$5,580 |
| Southbend Cultural Center Operations - 600382 | 2,042 | - | - | - | - | \$2,042 |
| Centers Of Hope - 600384 | 1,773,245 | - | - | - | - | \$1,773,245 |
| Apd Sos Special Event Trust Account - 600393 | 14,953 | - | - | - | - | \$14,953 |
| Salary Surcharge & Security - 600394 | 53,748 | - | - | - | - | \$53,748 |
| Piedmont Park Improvements - 600418 | 50,519 | - | - | - | - | \$50,519 |
| Summer Program - 600438 | 21,635 | - | - | - | - | \$21,635 |
| Herbert Taylor Park - 600453 | 10,000 | - | - | - | - | \$10,000 |
| Emergency Preparedness-Coronavirus COVID-19 - 600459 | 149,381 | - | - | - | - | \$149,381 |
| Tennis Citywide Activities - 600462 | 516,187 | - | - | - | - | \$516,187 |
| Sub-Total | \$11,057,133 | - | - | - | - | \$11,057,133 |
| Department Of Watershed Management | | | | | | |
| Englewood - 600105 | 7,396 | - | - | - | - | \$7,396 |
| R.M. Clayton W.P.C. - 600107 | 17,663 | - | - | - | - | \$17,663 |
| Utoy Creek - 600109 | 3,315 | - | - | - | - | \$3,315 |
| Drinking Water-Vending Machines - 600112 | 26,867 | - | - | - | - | \$26,867 |
| Erosion & Sedimentation Control Fee - 600271 | 131,214 | - | - | - | - | \$131,214 |
| Care & Conserve Trust Fund - 600308 | 5,103,677 | - | - | - | - | \$5,103,677 |
| 72 Marietta St-Vending Machines - 600398 | 1,039 | - | - | - | - | \$1,039 |
| Greenway Acquisition Project - 600430 | 5,419 | - | - | - | - | \$5,419 |
| Care & Conserve Fund - 600444 | 1,520 | - | - | - | - | \$1,520 |
| Sub-Total | \$5,298,110 | - | - | - | - | \$5,298,110 |
| Judicial Agencies | | | | | | |
| Atlanta Community Court Foundation - 600124 | 2,898 | - | - | - | - | \$2,898 |
| Victim & Witness Penalty, Tc - 600302 | 363,063 | - | - | - | - | \$363,063 |
| Victim & Witness Penalty, Mc - 600303 | 55,649 | - | - | - | - | \$55,649 |
| Victim & Witness Penalty, County (5%) - 600305 | 7,792 | - | - | - | - | \$7,792 |

* Appropriations are considered spent in the year that they are appropriated on a budget basis. However, any unspent appropriation carries forward to the next year.



FY24 CAPITAL BUDGET STATUS Trust

| | FY24 | FY25 | FY26 | FY27 | FY28 | Total |
|--|--------------|------|------|------|------|--------------|
| Sub-Total | \$429,401 | - | - | - | - | \$429,401 |
| Non-Departmental | | | | | | |
| Atlanta Arts Alliance, Inc. - 600079 | 49,577 | - | - | - | - | \$49,577 |
| Elected Official Compensation Commission - 600100 | 13,818 | - | - | - | - | \$13,818 |
| 94 Flood Victims Relief Fund - 600272 | 3,549 | - | - | - | - | \$3,549 |
| City'S Health And Wellness Center - 600448 | 1,199 | - | - | - | - | \$1,199 |
| COVID-19 Temporary Housing for High Risk Unsheltered People - 600460 | 136,578 | - | - | - | - | \$136,578 |
| Shelter Options and Vaccination Equity Campaign - 600463 | 3,893,384 | - | - | - | - | \$3,893,384 |
| Sub-Total | \$4,098,105 | - | - | - | - | \$4,098,105 |
| Department Of Human Resources | | | | | | |
| Water Works Lodge - 600012 | 6,479 | - | - | - | - | \$6,479 |
| City-Wide Training Program - 600232 | 5,604 | - | - | - | - | \$5,604 |
| Insurance Rebates - 600414 | 11,240,913 | - | - | - | - | \$11,240,913 |
| Sub-Total | \$11,252,995 | - | - | - | - | \$11,252,995 |
| Department Of Fire Services | | | | | | |
| Fire Headquarters Vending Machines - 600110 | 16,503 | - | - | - | - | \$16,503 |
| Fire Fighters' Banquet - 600258 | 1,130 | - | - | - | - | \$1,130 |
| Training & Gen Operating Enhancements - 600263 | 1,121 | - | - | - | - | \$1,121 |
| Fire Dept Facility Relocation - 600274 | 1,768 | - | - | - | - | \$1,768 |
| Donations-Recognition Fire Pers/Citizens - 600275 | 13,353 | - | - | - | - | \$13,353 |
| Fire Dept. Costs Recovery Training Pgms - 600281 | 275,692 | - | - | - | - | \$275,692 |
| Firefighting Equipment - 600392 | 20,279 | - | - | - | - | \$20,279 |
| Fire Safety Education Program - 600450 | 1,353 | - | - | - | - | \$1,353 |
| Sub-Total | \$331,200 | - | - | - | - | \$331,200 |
| Department Of Police Services | | | | | | |
| Federal-Rico - 600234 | 749,055 | - | - | - | - | \$749,055 |
| Drug Reward Program - 600235 | 8,111 | - | - | - | - | \$8,111 |
| Zone 3 Mini Precinct - 600238 | 5,427 | - | - | - | - | \$5,427 |
| Poor & Homeless Assistance Program - 600243 | 2,374 | - | - | - | - | \$2,374 |
| Bricola W. Coleman Reward Fund - 600247 | 1,506 | - | - | - | - | \$1,506 |
| Police Department Capital Acquisitions - 600253 | 2,636 | - | - | - | - | \$2,636 |
| Police Department Management Retreat - 600254 | 4,589 | - | - | - | - | \$4,589 |
| Bicycle Patrol Program - 600267 | 8,746 | - | - | - | - | \$8,746 |
| Atlanta Police Athletic League - 600269 | 22,600 | - | - | - | - | \$22,600 |
| Attack On America: 09/11/2001 - 600289 | 5,824 | - | - | - | - | \$5,824 |
| R.I.C.O.-State - 600369 | 2,377,589 | - | - | - | - | \$2,377,589 |
| Federal-Rico-Treasury - 600373 | 1,909,938 | - | - | - | - | \$1,909,938 |
| Apd Sos Special Event Trust Account - 600393 | 97,984 | - | - | - | - | \$97,984 |
| Westside Blight Remediation Project - 600458 | 253,385 | - | - | - | - | \$253,385 |
| Sub-Total | \$5,449,764 | - | - | - | - | \$5,449,764 |
| Department of City Planning | | | | | | |
| Tree Removal Protection - 600013 | 9,210,027 | - | - | - | - | \$9,210,027 |
| Streetscape Improv. & Maintenance Prog. - 600031 | 1,446,738 | - | - | - | - | \$1,446,738 |
| Liveable Communities Initiative (Lci) - 600034 | 3,389 | - | - | - | - | \$3,389 |
| Aid For The Homeless - 600036 | 3,275 | - | - | - | - | \$3,275 |
| Awda'S Cyber Center - 600094 | 21,859 | - | - | - | - | \$21,859 |
| Council District 7 Sidewalk Waiver - 600117 | 11,104 | - | - | - | - | \$11,104 |
| Council District 1 Sidewalk Waiver - 600118 | 1,886 | - | - | - | - | \$1,886 |
| Council District 5 Sidewalk Waiver - 600119 | 7,711 | - | - | - | - | \$7,711 |

* Appropriations are considered spent in the year that they are appropriated on a budget basis. However, any unspent appropriation carries forward to the next year.



FY24 CAPITAL BUDGET STATUS Trust

| | FY24 | FY25 | FY26 | FY27 | FY28 | Total |
|---|---------------------|------|------|------|------|---------------------|
| Council District 8 Sidewalk Waiver - 600122 | 20,478 | - | - | - | - | \$20,478 |
| Youth Athletics Program - 600239 | 100 | - | - | - | - | \$100 |
| Mayor'S Youth Program - 600306 | 241,574 | - | - | - | - | \$241,574 |
| Edu. Outreach/Tree Removal - 600307 | 435,538 | - | - | - | - | \$435,538 |
| Technology Surcharge - 600375 | 2,217,548 | - | - | - | - | \$2,217,548 |
| Council Dist.6 Sidewalk Waivers - 600396 | 16,328 | - | - | - | - | \$16,328 |
| Westside Future Fund - 600404 | 45,465 | - | - | - | - | \$45,465 |
| Census 2020 - 600408 | 115,543 | - | - | - | - | \$115,543 |
| Coca-Cola Street Purchase - 600419 | 2,427 | - | - | - | - | \$2,427 |
| Edgewood Greenspace Acquisition - 600432 | 101,724 | - | - | - | - | \$101,724 |
| Recovering Substance Abuser'S Program - 600441 | 2,424 | - | - | - | - | \$2,424 |
| Housing Rehab/Seniors & Low Income Indiv - 600447 | 1,934 | - | - | - | - | \$1,934 |
| Atlantic Station Wkforce Dev Partnership - 600451 | 20,054 | - | - | - | - | \$20,054 |
| Vending Kiosk Trust - 600461 | 25,500 | - | - | - | - | \$25,500 |
| Sub-Total | \$13,952,627 | - | - | - | - | \$13,952,627 |
| Department Of Enterprise Asset Management | | | | | | |
| Dunbar Neighborhood Center - 600224 | 348,617 | - | - | - | - | \$348,617 |
| Georgia Hill Neighborhood Center - 600291 | 986,623 | - | - | - | - | \$986,623 |
| J.C. Birdine Neighborhood Center - 600292 | 228,792 | - | - | - | - | \$228,792 |
| Sub-Total | \$1,564,032 | - | - | - | - | \$1,564,032 |
| Atlanta Department of Transportation | | | | | | |
| Council District 9 Sidewalk Waiver - 600116 | 96,276 | - | - | - | - | \$96,276 |
| Council District 7 Sidewalk Waiver - 600117 | 154,160 | - | - | - | - | \$154,160 |
| Council District 1 Sidewalk Waiver - 600118 | 54,079 | - | - | - | - | \$54,079 |
| Council District 5 Sidewalk Waiver - 600119 | 24,956 | - | - | - | - | \$24,956 |
| Council District 11 Sidewalk Waiver - 600120 | 49,174 | - | - | - | - | \$49,174 |
| Council District 10 Sidewalk Waiver - 600121 | 3,689 | - | - | - | - | \$3,689 |
| Council District 8 Sidewalk Waiver - 600122 | 46,879 | - | - | - | - | \$46,879 |
| Council District 12 Sidewalk Waiver - 600449 | 359,518 | - | - | - | - | \$359,518 |
| Sub-Total | \$788,731 | - | - | - | - | \$788,731 |
| Total City Wide | \$92,422,454 | - | - | - | - | \$92,422,454 |

* Appropriations are considered spent in the year that they are appropriated on a budget basis. However, any unspent appropriation carries forward to the next year.



DEBT OVERVIEW
MUNICIPAL BOND RATINGS
TOTAL OUTSTANDING DEBT
PORTFOLIO
GENERAL FUND & OTHER
DEPARTMENT OF AVIATION
DEPARTMENT OF
WATERSHED MANAGEMENT
GENERAL OBLIGATION
TAX ALLOCATION DISTRICTS
LEGAL DEBT LIMITS

DEBT
MANAGEMENT

PROPOSED BUDGET
FY 2024



DEBT OVERVIEW

The City of Atlanta Department of Finance is responsible for executing sound financial management policies to provide sufficient funding to permit necessary improvements to the City's infrastructure, as governed by the Mayor and City Council members. The Office of the Treasurer operates under the Department of Finance and is responsible for the management of the City's cash, investment, and debt portfolios. Specifically, where debt management is concerned, the Office:

- Manages the City's bond program and facilitates the execution of bond sales, strategic planning for debt structuring and issuance, and ongoing portfolio management;
- Identifies the appropriate funding mechanism utilizing long term financing instruments such as general obligation bonds, revenue bonds, obligations issued through state and local authorities, and other appropriation-backed securities;
- Develops debt policies, capital improvement plans, and debt capacity studies;
- Manages external consultants and agencies, including financial advisors, investment bankers, bond counsel, and ratings agencies; and
- Advises City leadership of its debt position and transactions as required, which includes members of the Cabinet and City Council.

This document provides an overview of the City's debt management program's methodology and practices under the management of the Office of the Treasurer.

Debt Management Objectives:

- Maintain cost-effective access to the capital markets through prudent policies;
- Maintain reasonable debt and debt service payments with effective planning and coordination with the City's departments;
- Meet significant capital demands through debt financing and alternative financing mechanisms;
- Define the acceptable parameters and structure for each type of debt or obligation; and
- Achieve and maintain the highest possible credit ratings within the context of the City's capital needs and financing capabilities.

MUNICIPAL BOND RATINGS

CITY OF ATLANTA

| BONDS TYPE | CREDIT RATING | | |
|---|---------------|-------------------|-------|
| | Moody's | Standard & Poor's | Fitch |
| General Obligation Bonds | Aa1 | AA+ | AA+ |
| Water and Wastewater Revenue Bonds | Aa2 | AA- | AA |
| Hartsfield - Jackson Atlanta International Airport Revenue Bonds - Senior Lien GARBs | Aa3 | AA- | AA- |
| Hartsfield - Jackson Atlanta International Airport Revenue Bonds- PFC/Subordinate Lien GARBs | Aa3 | AA- | AA- |
| Hartsfield - Jackson Atlanta International Airport Revenue Bonds Senior Lien Customer Facility Charge | A2 | A | A |

*Authorities of the City (i.e. Solid Waste Management Authority) do not have a source of revenue to receive a credit rating.

CITY OF ATLANTA – TOTAL OUTSTANDING DEBT PORTFOLIO

The City of Atlanta’s outstanding debt portfolio consists of five (5) categories of pledged revenues: General Fund and Other, Aviation Fund, Water & Wastewater Fund, General Obligation Fund, and Tax Allocation District Fund.

GENERAL FUND & OTHER:

The City has issued various bonds that are supported by the General Fund and Other. The General Fund supports various capital improvement projects, leasing of equipment (i.e. police cars, dump trucks, garbage trucks and fire trucks, public safety and traffic court buildings). The total outstanding debt for the General Fund and Other debt is \$384.7 million as of July 1, 2023.

AVIATION FUND:

The City of Atlanta Department of Aviation is one of four cities in the nation that owns and operates a world-class international airport. The Hartsfield-Jackson Atlanta International Airport is a self-sustaining enterprise fund which derives its operating revenue from landing fees, concession revenues, parking fees, building and land rentals, and passenger facility charges (“PFC”) approved by the Federal Aviation Authority (“FAA”). Capital Improvements are financed by excess operating revenues, revenue bonds, and grant funding via capital improvement applications submitted to the FAA. To maintain its position, the City issues bonds for ongoing capital improvement projects which are pledged against its revenues and have equal lien parity. Revenues pledged against the bonds issued are either from General Airport Revenue Bonds (“GARB”), Passenger Facility Charges (“PFC”), or Customer Facility Charges (“CFC”). The total outstanding long-term debt for the Department of Aviation is \$2.8 billion with a Commercial Paper Program in the amount of \$950 million as of July 1, 2023.

WATER & WASTEWATER FUND:

The Department of Watershed Management (the “Department” or “DWM”) was created in 2002. The Department of Watershed Management is responsible for operating and maintaining the City’s Water and Wastewater system in compliance with federal and state regulations. The Department has issued long-term bonds, state revolving loans administered by the Georgia Environmental Facilities Authority (“GEFA”), commercial paper, and other financing vehicles to provide funding for its capital improvement projects. The bonds and loans issued are pledged against the revenues generated by the water and wastewater system. The total outstanding long-term debt for the Department is \$2.8 billion with a Commercial Paper Program in the amount of \$125 million as of July 1, 2023.

GENERAL OBLIGATION FUND:

The City is authorized by the State of Georgia to issue annual General Obligation Bonds in the amount of \$8 million without a voter referendum for various public purpose capital improvements. Proceeds from these bonds are shared equally between the City and the Atlanta Public Schools. The debt obligation on these bonds is secured by a pledge of the City's full faith and credit and general property taxing power. Furthermore, the City is permitted by O.C.G.A. §36-82-1 to issue Public Improvement Bonds by a voter referendum. The Referendum Bonds, when issued, cannot bear an interest rate that exceeds 8.5% per annum. The City is required by law to levy an ad valorem tax on all taxable property within the City in an amount sufficient to make the principal and interest payments that become due. The total outstanding debt for the General Obligation Bonds is \$633.4 million as of July 1, 2023.

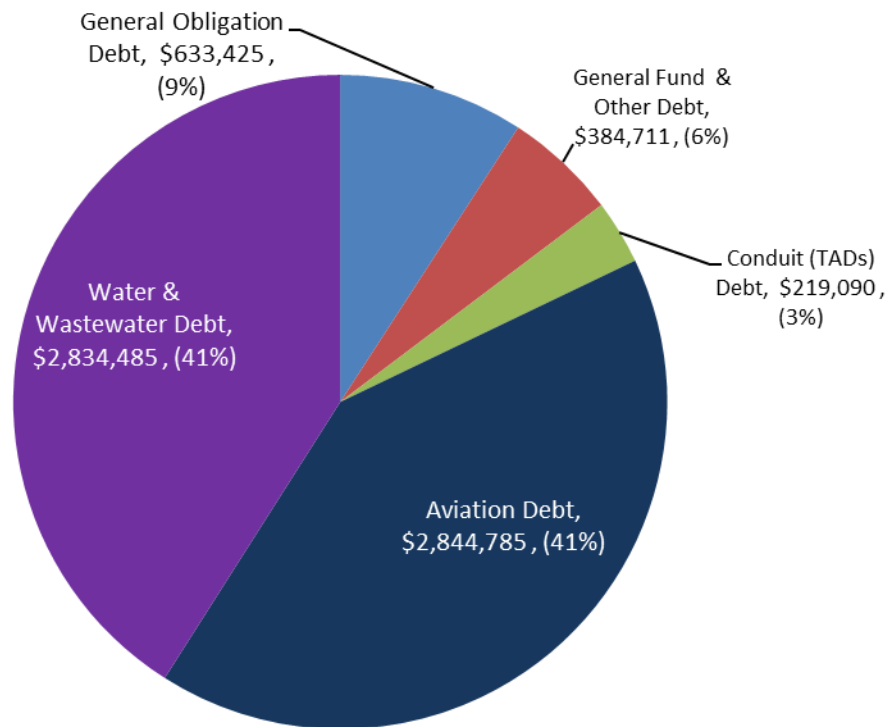
TAX ALLOCATION DISTRICT FUND:

The City has issued Tax Allocation District ("TAD") bonds in accordance with Federal Tax Law which allows state and local governments to issue tax-exempt securities on behalf of nonprofit corporations exempt from taxes under Section 501 (c)(3) of the Internal Revenue Service Code.

Specifically, the Redevelopment Powers Law, O.C.G.A. §36-44-1, *et seq.* of the State of Georgia Constitution authorizes municipalities to create Tax Allocation Districts. The City has created ten (10) tax districts, however, only five (5) (Atlantic Station, BeltLine, Perry Bolton, Princeton Lakes, and Westside) are active. The tax revenues from each active TAD district are pledged against the bonds that the district issues. For Fiscal Year 2024, the City will have eleven (11) TAD bonds outstanding with a total value of \$215.0 million.

FY2024 TOTAL OUTSTANDING DEBT

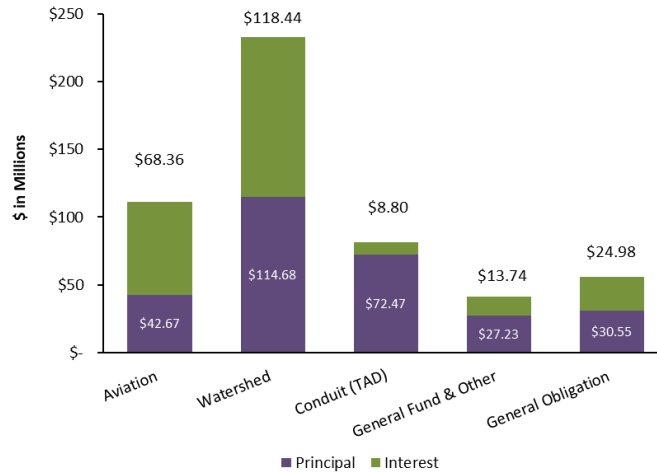
At the start of Fiscal Year 2024 (July 1, 2023), the City of Atlanta's outstanding long-term debt will be \$6.9 billion. Total debt consists of \$1.2 billion in General Obligation and Other debt (General Fund, loans, leases, Intergovernmental Agreements and TADs), \$2.9 billion in Aviation Revenue Bonds, and \$2.8 billion in Water and Wastewater Revenue Bonds. The Department of Aviation Commercial Paper Program in the amount of \$950 million, is not included in the Aviation's long-term debt amount referenced above. The Department of Watershed Management has a Commercial Paper Program in the amount of \$125 million which is not included in long-term debt amount reference above.¹



¹ Outstanding debt excludes bonds/other financial instruments which are not the obligation of the City of Atlanta and are not paid directly from City of Atlanta revenues.

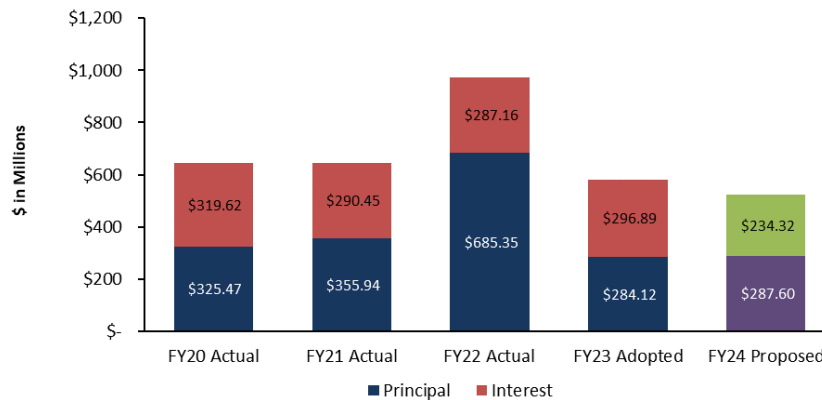
FY2024 PRINCIPAL & INTEREST PAYMENTS (BY CATEGORY)

It is expected that in Fiscal Year 2024, \$41.0 million of General and Other Fund, \$111.0 million of Aviation Fund, \$233.1 million of Water and Wastewater Fund, \$55.5 million of General Obligation Fund, and \$81.3 million of TAD Fund receipts will be used to make debt service payments.



HISTORICAL EXPENSES & FY2024 OUTLOOK

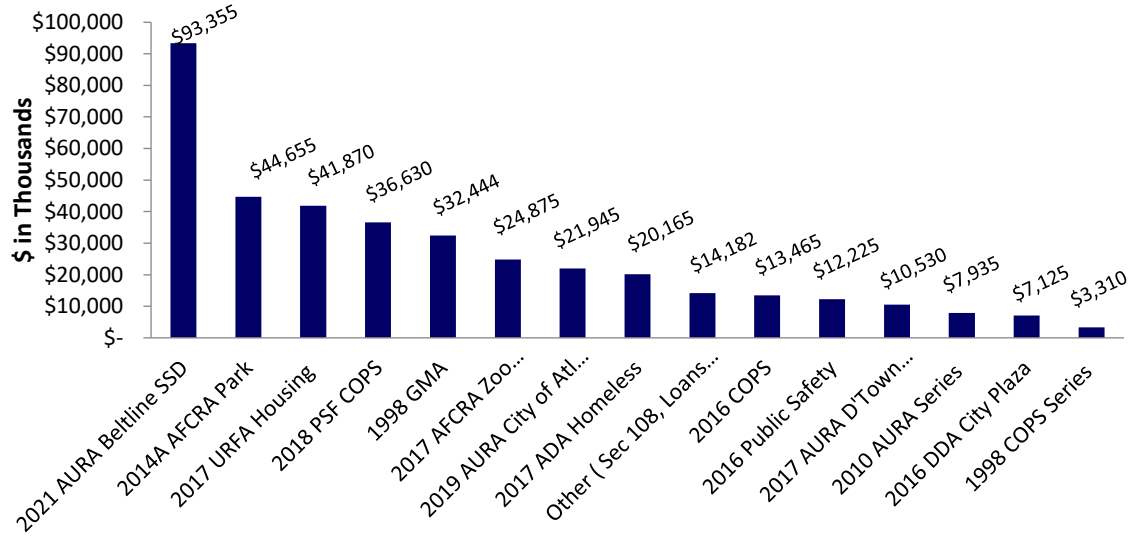
Between Fiscal Year 2020 and Fiscal Year 2024 ending June 30, 2024, the City will have made \$3.3 billion in payments to service its debt obligations. \$1.9 billion of this total will be for principal payments and \$1.4 billion will be for interest payments. During Fiscal Year 2024, the City will make approximately \$521.9 million in debt service payments; \$287.6 million in principal and \$234.3 million in interest payments, respectively.



GENERAL FUND & OTHER

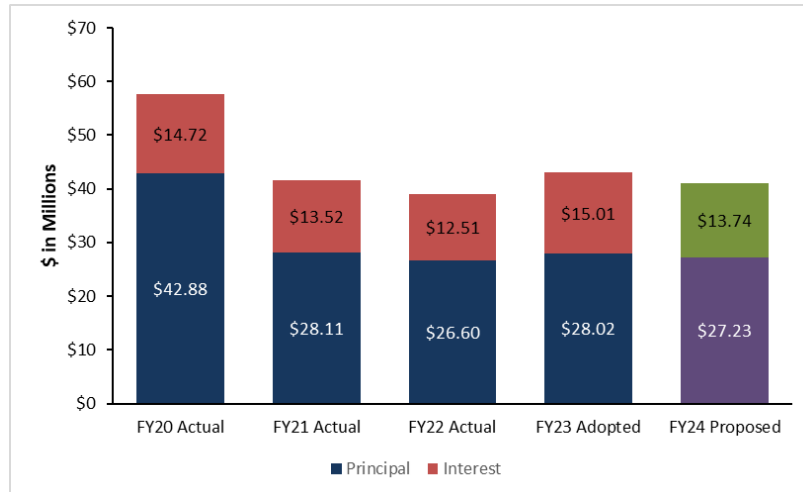
GENERAL FUND – TOTAL OUTSTANDING DEBT (JULY 1, 2023)

The General Fund debt obligation of the City consists of various bonds issued for various purposes. For Fiscal Year 2024, \$384.7 million will be outstanding.



PRINCIPAL AND INTEREST PAYMENTS (FY2020 – FY2024)

During Fiscal Year 2024, it is expected that the City will make approximately \$41.0 million in payments to service outstanding General Fund and Other obligations; \$27.2 million will be spent on principal and \$13.8 million on interest payments.



GENERAL FUND & OTHER DEBT AMORTIZATION SCHEDULE

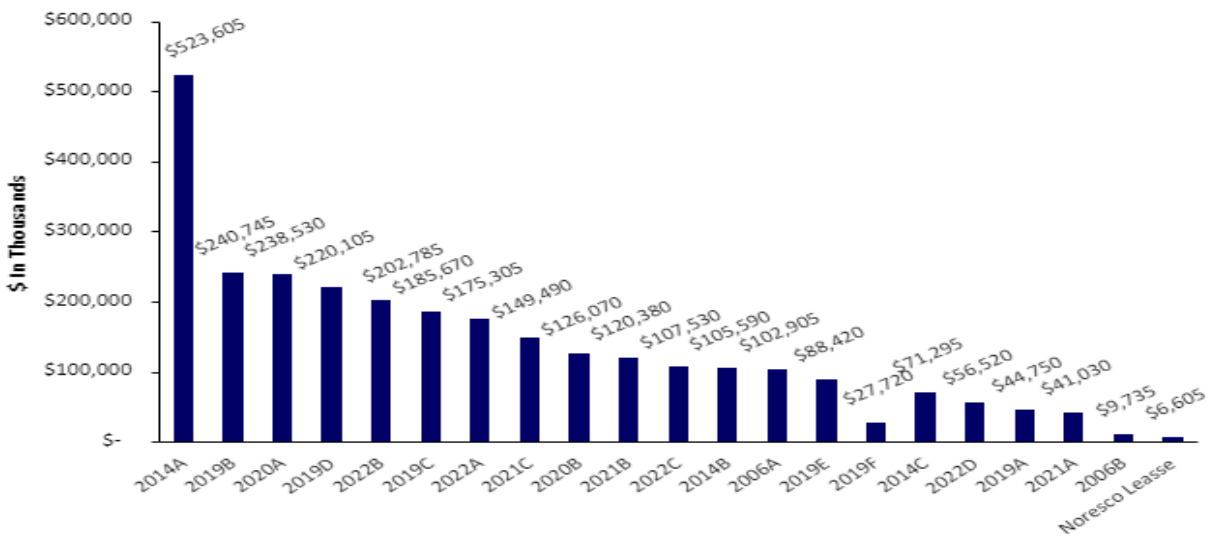
| PERIOD ENDING | PRINCIPAL | INTEREST | DEBT SERVICE |
|---------------|-------------|-------------|--------------|
| 6/30/2024 | 27,233,094. | 13,739,912 | 40,973,006 |
| 6/30/2025 | 24,850,561 | 12,722,382 | 37,572,943 |
| 6/30/2026 | 25,856,693 | 11,718,607 | 37,575,300 |
| 6/30/2027 | 26,931,626 | 10,648,393 | 37,580,019 |
| 6/30/2028 | 20,843,900 | 9,697,066 | 30,540,965 |
| 6/30/2029 | 17,377,728 | 8,807,063 | 26,184,792 |
| 6/30/2030 | 18,126,163 | 8,111,192 | 26,237,355 |
| 6/30/2031 | 18,776,210 | 7,379,964 | 26,156,175 |
| 6/30/2032 | 17,915,767 | 6,629,306 | 24,545,073 |
| 6/30/2033 | 16,850,000 | 5,913,279 | 22,763,279 |
| 6/30/2034 | 17,565,000 | 5,184,564 | 22,749,564 |
| 6/30/2035 | 18,325,000 | 4,416,782 | 22,741,782 |
| 6/30/2036 | 19,130,000 | 3,611,336 | 22,741,336 |
| 6/30/2037 | 14,495,000 | 2,897,032 | 17,392,032 |
| 6/30/2038 | 7,935,000 | 2,431,024 | 10,366,024 |
| 6/30/2039 | 4,715,000 | 2,183,507 | 6,898,507 |
| 6/30/2040 | 4,880,000 | 2,014,797 | 6,894,797 |
| 6/30/2041 | 3,385,000 | 1,867,634 | 5,252,634 |
| 6/30/2042 | 3,510,000 | 1,742,663 | 5,252,663 |
| 6/30/2043 | 3,640,000 | 1,613,069 | 5,253,069 |
| 6/30/2044 | 3,780,000 | 1,473,856 | 5,253,856 |
| 6/30/2045 | 3,930,000 | 1,324,475 | 5,254,475 |
| 6/30/2046 | 4,085,000 | 1,169,184 | 5,254,184 |
| 6/30/2047 | 4,245,000 | 1,007,791 | 5,252,791 |
| 6/30/2048 | 4,415,000 | 840,003 | 5,255,003 |
| 6/30/2049 | 4,590,000 | 665,531 | 5,255,531 |
| 6/30/2050 | 4,770,000 | 484,181 | 5,254,181 |
| 6/30/2051 | 4,955,000 | 295,759 | 5,250,759 |
| 6/30/2052 | 5,155,000 | 99,878 | 5,254,878 |
| | 352,266,742 | 130,690,232 | 482,956,974 |

**Amortization schedule excludes the City of Atlanta's portion of the Georgia Local Government 1998A Grantor Trust Certificates of Participation, Series 1998A in the amount of \$32,444,000.*

DEPARTMENT OF AVIATION

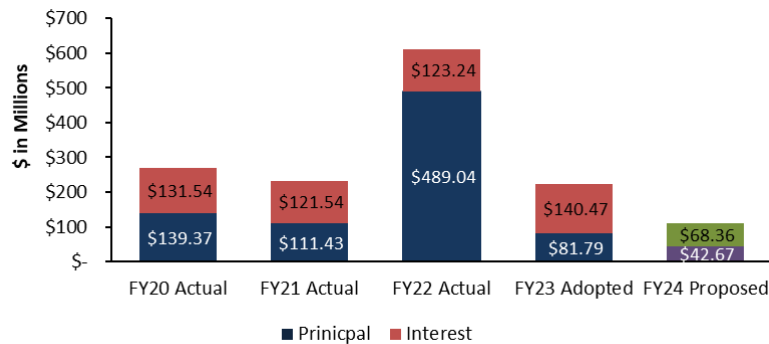
DEPARTMENT OF AVIATION – TOTAL OUTSTANDING DEBT (JULY 1, 2023)

For Fiscal Year 2024, the Department of Aviation is expected to have \$2.8 billion in outstanding long-term debt that consists of General Airport Revenue Bonds (“GARB”), Passenger Facility Charge Revenue Bonds (“PFC”) and Customer Facility Charge Revenue Bonds (“CFC”). These bonds were issued as Senior Lien or Subordinate Lien Debt with Alternative Minimum Tax (AMT) and/or Non-Alternative Minimum Tax (Non-AMT) treatment. In addition, the Department has a Commercial Paper Program in the amount of \$950 million as of July 1, 2023.



PRINCIPAL AND INTEREST PAYMENTS (FY2020– FY2024)

During Fiscal Year 2024 it is expected that \$111.0 million in GARB, PFC, and CFC revenues will be used to service the outstanding long-term debt of \$42.7 million for principal and \$68.3 million in interest.



DEPARTMENT OF AVIATION DEBT AMORTIZATION SCHEDULE

| PERIOD ENDING | PRINCIPAL | INTEREST | DEBT SERVICE |
|----------------------|------------------|-----------------|---------------------|
| 6/30/2024 | 42,666,391 | 68,363,813 | 111,030,204 |
| 6/30/2025 | 125,200,275 | 132,610,034 | 257,810,309 |
| 6/30/2026 | 144,700,564 | 125,849,844 | 270,550,409 |
| 6/30/2027 | 184,882,311 | 118,216,517 | 303,098,828 |
| 6/30/2028 | 175,540,565 | 109,323,637 | 284,864,202 |
| 6/30/2029 | 183,665,382 | 100,447,089 | 284,112,471 |
| 6/30/2030 | 186,496,814 | 91,044,892 | 277,541,706 |
| 6/30/2031 | 193,909,922 | 81,656,859 | 275,566,781 |
| 6/30/2032 | 118,949,763 | 73,454,167 | 192,403,930 |
| 6/30/2033 | 125,427,896 | 67,590,355 | 193,018,251 |
| 6/30/2034 | 75,115,000 | 61,600,250 | 136,715,250 |
| 6/30/2035 | 75,160,000 | 57,171,325 | 132,331,325 |
| 6/30/2036 | 114,360,000 | 52,812,450 | 167,172,450 |
| 6/30/2037 | 119,655,000 | 47,411,750 | 167,066,750 |
| 6/30/2038 | 125,120,000 | 41,767,475 | 166,887,475 |
| 6/30/2039 | 130,875,000 | 35,962,950 | 166,837,950 |
| 6/30/2040 | 136,715,000 | 29,993,550 | 166,708,550 |
| 6/30/2041 | 135,015,000 | 23,859,875 | 158,874,875 |
| 6/30/2042 | 72,020,000 | 19,090,250 | 91,110,250 |
| 6/30/2043 | 75,380,000 | 15,637,600 | 91,017,600 |
| 6/30/2044 | 29,280,000 | 13,139,550 | 42,419,550 |
| 6/30/2045 | 30,750,000 | 11,638,800 | 42,388,800 |
| 6/30/2046 | 32,290,000 | 10,139,500 | 42,429,500 |
| 6/30/2047 | 33,745,000 | 8,645,100 | 42,390,100 |
| 6/30/2048 | 35,270,000 | 7,082,450 | 42,352,450 |
| 6/30/2049 | 36,865,000 | 5,493,875 | 42,358,875 |
| 6/30/2050 | 38,455,000 | 3,879,900 | 42,334,900 |
| 6/30/2051 | 21,440,000 | 2,569,050 | 24,009,050 |
| 6/30/2052 | 22,405,000 | 1,573,575 | 23,978,575 |
| 6/30/2053 | 23,430,000 | 532,375 | 23,962,375 |
| | 2,844,784,882 | 1,418,558,857 | 4,263,343,739 |

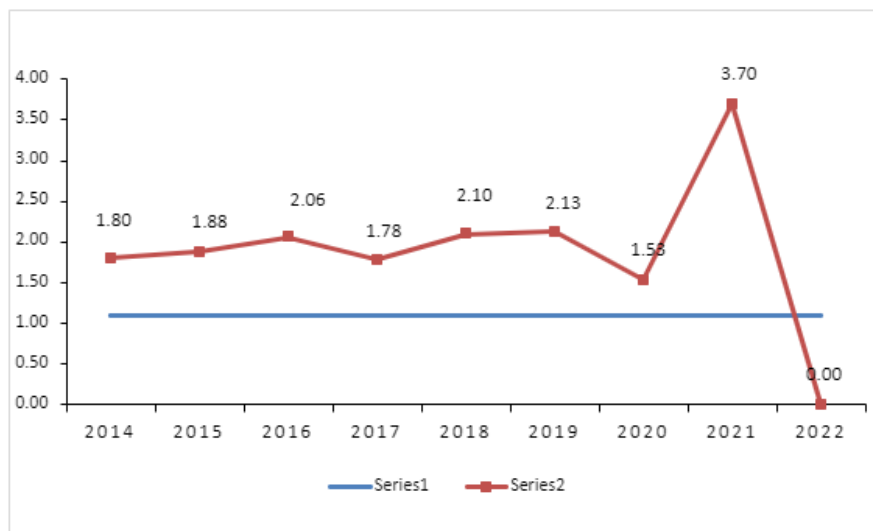
Department of Aviation Revenue Bond Coverage (in thousands)
DEPARTMENT OF AVIATION REVENUE BOND COVERAGE (IN THOUSANDS)

| Ending Period | Operating Revenue | Operating Expenses | Net Revenue | General Revenue Debt | Debt Paid from PFC Revenue | Debt Paid | | Coverage Ratio |
|---------------|-------------------|--------------------|-------------|----------------------|----------------------------|------------------------|----------------------------|----------------|
| | | | | | | From CARES Grant Funds | Debt Paid From Net Revenue | |
| 2013 | 497,165 | 211,196 | 285,969 | 157,237 | - | - | 157,237 | 1.82 |
| 2014 | 509,891 | 224,276 | 285,615 | 158,935 | - | - | 158,935 | 1.8 |
| 2015 | 512,952 | 225,189 | 287,763 | 153,298 | - | - | 153,298 | 1.88 |
| 2016 | 499,792 | 240,432 | 259,360 | 168,552 | 42,675 | - | 168,509 | 2.06 |
| 2017 | 512,726 | 264,125 | 248,601 | 167,951 | 28,318 | - | 167,923 | 1.78 |
| 2018 | 549,120 | 248,854 | 300,266 | 167,964 | 25,310 | - | 142,654 | 2.1 |
| 2019 | 619,459 | 316,419 | 303,040 | 168,449 | 26,480 | - | 141,969 | 2.13 |
| 2020 | 427,872 | 273,871 | 154,001 | 171,957 | 25,582 | 46,045 | 100,330 | 1.53 |
| 2021 | 387,265 | 291,013 | 96,252 | 136,262 | 8,342 | 101,890 | 26,030 | 3.7 |
| 2022 | 393,048 | 225,663 | 167,385 | 91,535 | 8,600 | 82,935 | 0 | *N/A |

**Data Source - City of Atlanta Annual Comprehensive Financial Report FY22 ACFR.*

**During FY2022, net revenues were not used to pay GARB debt service, therefore the debt service coverage ratio is not applicable*

Coverage Ratio Performance

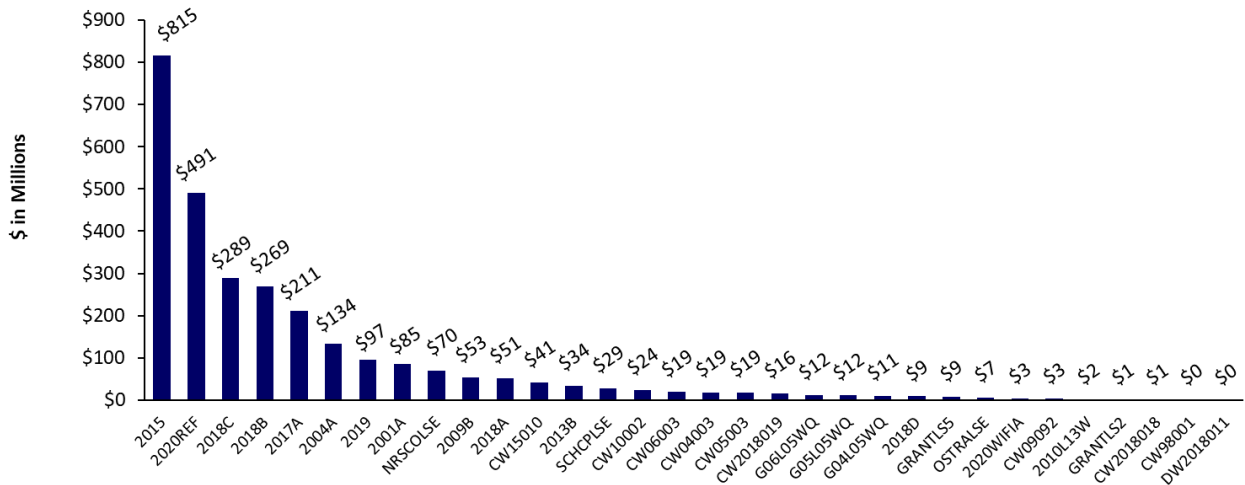


**During FY2022, net revenues were not used to pay GARB debt service, therefore the debt service coverage ratio is not applicable*

DEPARTMENT OF WATERSHED MANAGEMENT

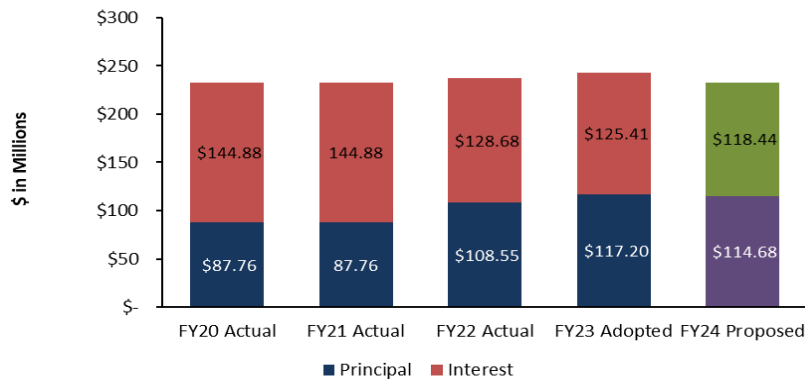
DEPARTMENT OF WATERSHED MANAGEMENT – TOTAL OUTSTANDING DEBT (JULY 1, 2023)

For Fiscal Year 2024, the Department of Watershed Management’s outstanding long-term debt will be \$2.8 billion which consists of \$2.5 billion of senior lien debt, \$178.1 million of subordinate lien debt (GEFA), and \$114.9 million in lease payments. The Department also has a Commercial Paper Program outstanding in the amount of \$125 million as of July 1, 2023.



PRINCIPAL AND INTEREST PAYMENTS (FY2020 – FY2024)

During Fiscal Year 2024, it is expected that the City will pay approximately \$233.1 million to service the Department’s current outstanding long-term debt; \$114.7 million will be spent on principal and \$118.4 million on interest payments.



WATERSHED MANAGEMENT DEBT AMORTIZATION SCHEDULE

| PERIOD ENDING | PRINCIPAL | INTEREST | DEBT SERVICE |
|----------------------|------------------|-----------------|---------------------|
| 6/30/2024 | 114,677,113 | 118,437,258 | 233,114,371 |
| 6/30/2025 | 121,999,848 | 113,153,440 | 235,153,288 |
| 6/30/2026 | 128,218,909 | 107,428,442 | 235,647,352 |
| 6/30/2027 | 134,499,853 | 101,287,725 | 235,787,577 |
| 6/30/2028 | 142,962,467 | 94,760,630 | 237,723,097 |
| 6/30/2029 | 144,844,043 | 88,329,000 | 233,173,043 |
| 6/30/2030 | 148,803,665 | 82,131,911 | 230,935,577 |
| 6/30/2031 | 143,624,447 | 75,832,612 | 219,457,059 |
| 6/30/2032 | 145,367,816 | 69,339,777 | 214,707,594 |
| 6/30/2033 | 152,445,060 | 62,452,502 | 214,897,562 |
| 6/30/2034 | 169,510,929 | 56,251,463 | 225,762,391 |
| 6/30/2035 | 158,303,827 | 50,963,155 | 209,266,982 |
| 6/30/2036 | 154,933,608 | 45,771,735 | 200,705,343 |
| 6/30/2037 | 161,186,272 | 39,597,334 | 200,783,606 |
| 6/30/2038 | 165,382,635 | 32,123,355 | 197,505,991 |
| 6/30/2039 | 168,347,213 | 24,365,693 | 192,712,905 |
| 6/30/2040 | 163,273,614 | 16,408,266 | 179,681,880 |
| 6/30/2041 | 62,349,685 | 10,885,170 | 73,234,855 |
| 6/30/2042 | 72,159,860 | 7,958,091 | 80,117,951 |
| 6/30/2043 | 47,895,811 | 5,749,413 | 53,645,224 |
| 6/30/2044 | 49,456,678 | 4,130,897 | 53,587,575 |
| 6/30/2045 | 15,282,555 | 2,927,201 | 18,209,756 |
| 6/30/2046 | 16,063,443 | 2,146,313 | 18,209,756 |
| 6/30/2047 | 16,884,342 | 1,325,415 | 18,209,756 |
| 6/30/2048 | 17,745,251 | 462,505 | 18,207,756 |
| 6/30/2049 | 76,172 | 19,834 | 96,006 |
| 6/30/2050 | 77,104 | 18,902 | 96,006 |
| 6/30/2051 | 78,048 | 17,958 | 96,006 |
| 6/30/2052 | 79,003 | 17,003 | 96,006 |
| 6/30/2053 | 79,970 | 16,036 | 96,006 |
| 6/30/2054 | 80,948 | 15,058 | 96,006 |
| 6/30/2055 | 81,939 | 14,067 | 96,006 |
| 6/30/2056 | 82,942 | 13,064 | 96,006 |
| 6/30/2057 | 83,957 | 12,050 | 96,006 |
| 6/30/2058 | 924,633 | 5,640 | 930,274 |
| | 2,817,863,660 | 1,214,368,917 | 4,032,232,576 |

**Represents long-term debt only. Excludes aggregate total of \$16,621,302 in GEFA loans which are under construction status, under which the City of Atlanta pays interest only on the outstanding balances.*

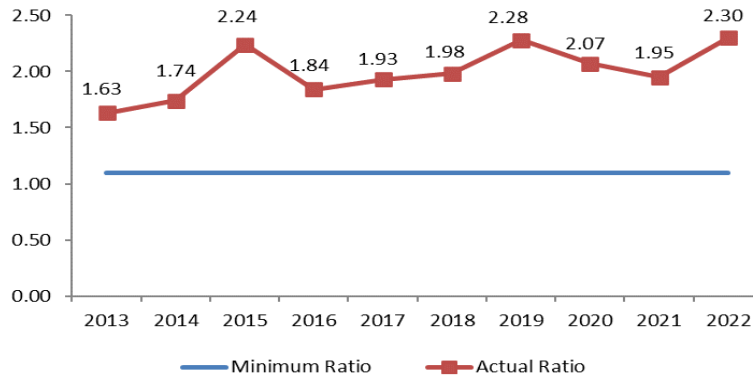
WATERSHED MANAGEMENT REVENUE BOND COVERAGE*

| Ending Period | Operating Revenue | Operating Expenses | Net Revenue | Principal Payment | Interest Payment | Total Payments | Coverage Ratio |
|---------------|-------------------|--------------------|-------------|-------------------|------------------|----------------|----------------|
| 2013 | 576,474 | 205,520 | 370,954 | 48,425 | 178,763 | 227,188 | 1.63 |
| 2014 | 575,656 | 210,265 | 365,391 | 51,370 | 158,893 | 210,263 | 1.74 |
| 2015 | 601,210 | 202,633 | 398,577 | 53,710 | 124,383 | 178,093 | 2.24 |
| 2016 | 614,633 | 224,954 | 389,679 | 56,310 | 155,241 | 211,551 | 1.84 |
| 2017 | 621,905 | 228,027 | 393,878 | 60,120 | 143,824 | 203,944 | 1.93 |
| 2018 | 640,537 | 239,020 | 401,517 | 63,650 | 138,913 | 202,563 | 1.98 |
| 2019 | 687,278 | 217,392 | 469,886 | 66,230 | 140,114 | 206,344 | 2.28 |
| 2020 | 654,505 | 217,531 | 436,974 | 74,985 | 135,610 | 210,595 | 2.07 |
| 2021 | 616,390 | 236,739 | 379,651 | 77,860 | 117,293 | 195,153 | 1.95 |
| 2022 | 666,839 | 188,928 | 477,911 | 89,028 | 118,560 | 207,588 | 2.30 |

*In Thousands

**Data Source - Water and Wastewater FY2022 ACFR, as the City ACFR has typographical errors for FY2020 and FY2022.

Coverage Ratio Performance



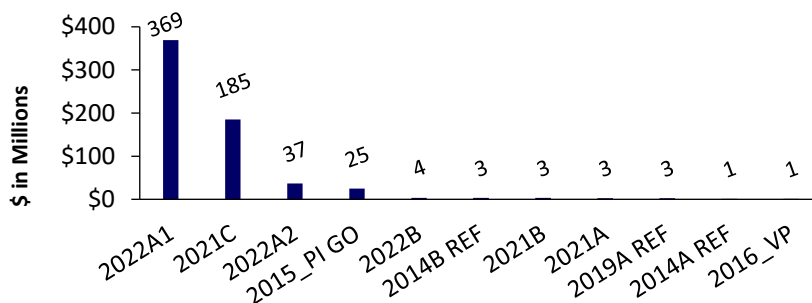
GENERAL OBLIGATION

GENERAL OBLIGATION – TOTAL OUTSTANDING DEBT (JULY 1, 2022)

The City’s General Obligation (“GO”) Public Improvement bonds are issued to finance capital improvement projects throughout the City for the benefit of residents. Projects financed with GO-issued bonds include sidewalk installations, facility improvements, bridges, roads, streets improvements, and streetscape.

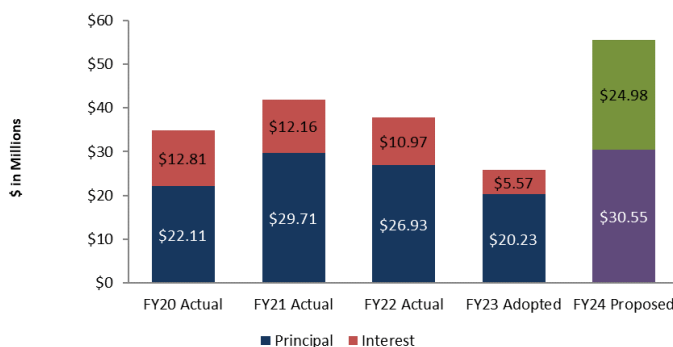
Under State of Georgia Law, the City is permitted to issue \$8.0 million in annual General Obligation bonds without a voter referendum. As a requirement, the proceeds from any annual GO bond issuance are to be evenly distributed between the City and Atlanta Public Schools.

At the beginning of Fiscal Year 2023, the City is budgeted to have eleven (11) General Obligation bonds outstanding totaling \$633.4 million.



PRINCIPAL AND INTEREST PAYMENTS (FY2020 – FY2024)

During Fiscal Year 2024, the City will pay approximately \$55.5 million to service outstanding General Obligation debt; \$30.5 million will be spent on principal payments and \$25.0 million will be spent on interest payments.



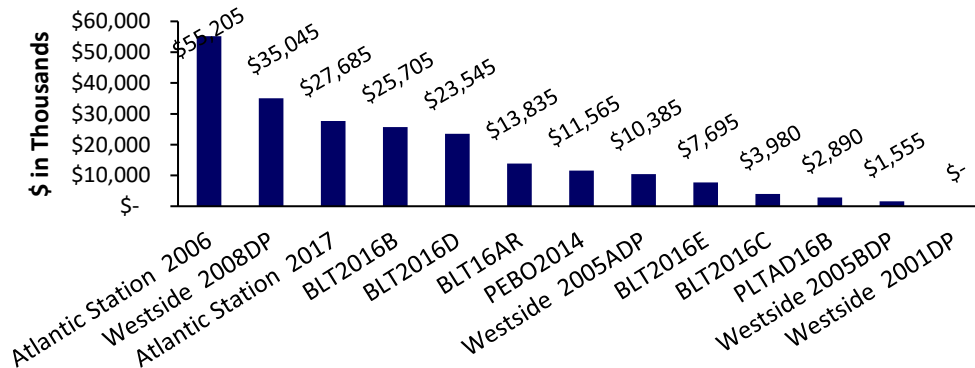
GENERAL OBLIGATION DEBT AMORTIZATION SCHEDULE

| PERIOD ENDING | PRINCIPAL | INTEREST | DEBT SERVICE |
|---------------|-------------|-------------|--------------|
| 6/30/2024 | 30,545,000 | 24,981,361 | 55,526,361 |
| 6/30/2025 | 31,965,000 | 23,595,880 | 55,560,880 |
| 6/30/2026 | 32,930,000 | 22,388,127 | 55,318,127 |
| 6/30/2027 | 32,640,000 | 21,383,587 | 54,023,587 |
| 6/30/2028 | 32,990,000 | 20,341,784 | 53,331,784 |
| 6/30/2029 | 34,135,000 | 19,235,436 | 53,370,436 |
| 6/30/2030 | 35,390,000 | 18,064,150 | 53,454,150 |
| 6/30/2031 | 36,265,000 | 16,838,854 | 53,103,854 |
| 6/30/2032 | 37,165,000 | 15,561,951 | 52,726,951 |
| 6/30/2033 | 38,095,000 | 14,224,063 | 52,319,063 |
| 6/30/2034 | 39,030,000 | 12,820,991 | 51,850,991 |
| 6/30/2035 | 40,525,000 | 11,345,563 | 51,870,563 |
| 6/30/2036 | 22,075,000 | 10,035,625 | 32,110,625 |
| 6/30/2037 | 23,205,000 | 8,903,625 | 32,108,625 |
| 6/30/2038 | 24,395,000 | 7,713,625 | 32,108,625 |
| 6/30/2039 | 25,645,000 | 6,462,625 | 32,107,625 |
| 6/30/2040 | 26,960,000 | 5,147,500 | 32,107,500 |
| 6/30/2041 | 28,345,000 | 3,764,875 | 32,109,875 |
| 6/30/2042 | 29,800,000 | 2,311,250 | 32,111,250 |
| 6/30/2043 | 31,325,000 | 783,125 | 32,108,125 |
| | 633,425,000 | 265,903,996 | 899,328,996 |

TAX ALLOCATION DISTRICTS (TADS)

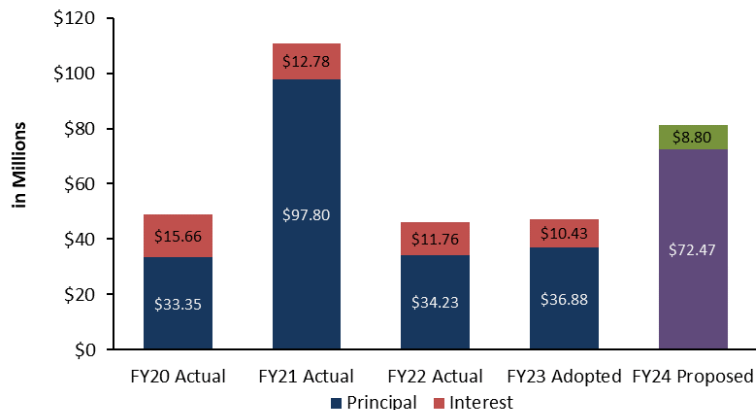
TADS – TOTAL OUTSTANDING DEBT (JULY 1, 2023)

The City has issued bonds to fund various Capital Improvement Projects (CIP) in specifically designated tax districts. There are ten (10) tax districts and five (5) of the ten (10) districts, which are active, composed of Atlantic Station, BeltLine, Perry Bolton, Princeton Lakes, and Westside. These bond issuances are deemed conduit debt obligations of the City. Tax receipts from the designated districts are used to make annual debt service payments when due. For Fiscal Year 2024, the City will have twelve (12) TAD bonds outstanding with a total value of \$219.1 million.



PRINCIPAL AND INTEREST PAYMENTS (FY2020 – FY2024)

During Fiscal Year 2024, the City will pay approximately \$81.3 million to service the TAD obligations of the City; \$72.5 million will be spent on principal and \$8.8 million on interest payments.



Tax Allocation Districts (TADS) Debt Amortization Schedule

| PERIOD ENDING | PRINCIPAL | INTEREST | DEBT SERVICE |
|----------------------|--------------------|-------------------|---------------------|
| 6/30/2024 | 73,225,000 | 8,893,391 | 82,118,391 |
| 6/30/2025 | 81,175,000 | 5,586,771 | 86,761,771 |
| 6/30/2026 | 11,855,000 | 3,112,080 | 14,967,080 |
| 6/30/2027 | 10,975,000 | 2,552,298 | 13,527,298 |
| 6/30/2028 | 10,005,000 | 2,027,872 | 12,032,872 |
| 6/30/2029 | 10,500,000 | 1,542,832 | 12,042,832 |
| 6/30/2030 | 8,530,000 | 1,062,511 | 9,592,511 |
| 6/30/2031 | 8,965,000 | 638,850 | 9,603,850 |
| 6/30/2032 | | 193,000 | 193,000 |
| 6/30/2033 | | 193,000 | 193,000 |
| 6/30/2034 | | 193,000 | 193,000 |
| 6/30/2035 | 1,485,000 | 155,875 | 1,640,875 |
| 6/30/2036 | | 118,750 | 118,750 |
| 6/30/2037 | | 118,750 | 118,750 |
| 6/30/2038 | | 118,750 | 118,750 |
| 6/30/2039 | | 118,750 | 118,750 |
| 6/30/2040 | | 118,750 | 118,750 |
| 6/30/2041 | | 118,750 | 118,750 |
| 6/30/2042 | 2,375,000 | 59,375 | 2,434,375 |
| | 219,090,000 | 26,923,356 | 246,013,356 |

LEGAL DEBT LIMIT

LEGAL DEBT LIMIT

According to the State Constitution: Article IX, Section V, Paragraph 1

The debt incurred by any county, municipality, or other political subdivision of this state, including debt incurred on behalf of any special district, shall never exceed 10 percent of the assessed value of all taxable property within such county, municipality, or political subdivision; and no such county, municipality, or other political subdivision shall incur any new debt without the assent of a majority of the qualified voters of such county, municipality, or political subdivision voting in an election held for that purpose as provided by law.

As of June 30, 2023, the City's assessed value is \$46,250,432,880. As of July 1, 2023, the City has a legal debt limit in the amount of **\$4,381,093,288**.

| | |
|--|------------------------------------|
| Assessed Value | 46,250,432,880 |
| <u>Debt Limit Calculation:</u> | |
| Legal limit (10% of Assessed Value) | 4,625,043,288 |
| Less Outstanding General Obligation Bonded Debt | <u>243,950,000</u> |
| Legal Debt Limit | <u><u>4,381,093,288</u></u> |

Source: Assessed values are established by the Fulton & DeKalb Counties Board of Tax Assessors on January 1 of each year at 40% of the property's market value as required by State Law. The source of the assessed value information above is from the City of Atlanta Comprehensive Annual Financial Report as of June 30, 2022.



APPENDIX

BUDGET CALENDAR & BUDGET PROCESS

FINANCIAL POLICIES

FIVE YEAR PLAN

GLOSSARY

ACKNOWLEDGMENTS

PROPOSED BUDGET
FY2024



FY2024 BUDGET CALENDAR AND BUDGET PROCESS

The Mayor

- Prepares and submits the proposed annual budget ordinance to the governing body no later than its first regular meeting in May, preceding the commencement of the fiscal year.
- Considers the resolution submitted by City Council’s Finance/Executive Committee, based on council members’ suggestions for budget priorities.
- Mayor and Chief Financial Officer (CFO) may choose to consider the resolution in preparing the budget.

City Council

- Holds one or more public hearings on the proposed budget; advertises said meeting(s) in a general-circulation newspaper at least seven (7) days before the date of the hearing.
- Amends the proposed annual budget as many times as necessary, so long as the final version allows for all legal and charter-mandated expenditures.
- City Council has until June to adopt the annual budget for the upcoming fiscal year.

Budget Commission

- Works alongside City Council to submit an anticipated revenue report to the Mayor for use in preparing the budget.
- Filing revenue anticipations needs no approval or disapproval, as they are binding upon the City Council.

Chief Financial Officer

- Five days before the meeting at which the final budget will be submitted to the City Council, the CFO must provide a complete detailed written copy of the final version of the budget.

| ACTION ITEM (ANNUAL BUDGET DEVELOPMENT) | DATE | RESPONSIBILITY |
|--|------------|---------------------------|
| 1. FY2024 Budget Kick-Off: Revenue Anticipation, Key Assumptions, Budget Development Process, Timeline & Deliverables | Feb 23 | DOF/DHR/DOP |
| 2. DHR to complete corrective actions from January validation for the FY2024 Budget | Feb 28 | DHR |
| 3. Mayor Budget Priorities for FY2024 | Mar 3 | Mayor/Admin |
| 4. Meetings with Departments to review FY2024 Baseline Budget, review assumptions, and discuss priorities/new needs | Mar 6 - 17 | DOF/DHR/EXE/ All Depts |
| 5. EPBCS Training (Operating and Capital Budget Modules) | Mar 9- 10 | DOF (OBFP) |
| 6. City Council Budget Priorities for FY2024 | Mar 20 | City Council |

| | | | |
|-----|--|----------------|-------------------------------------|
| 7. | FY2024 Budget Book Deliverables Due: Stakeholders: Economic Forecast, Summary of Fund Balance, Debt Management, Mayor/CFO Letters Departments: Operational Summary Overviews | Mar 24 | DOF (Various) |
| 8. | FY2024 Proposed Budget Book Preparation | Mar 3 - Mar 31 | DOF (OBFP) |
| 9. | FINANCE/EXECUTIVE COMMITTEE MEETING <ul style="list-style-type: none"> • FY2024 Budget Ordinance Introduced as 1st Read • FY2024 Personnel Ordinance Introduced as 1st Read • Revenue Package Items - Legislation Introduced as 1st Read | Mar 29 | City Council |
| 10. | FY2024 Draft Proposed Budget Book to Mayor/CFO/COO for review | Apr 10 - 13 | DOF (OBFP) |
| 11. | Proposed Budget Advertisement Submitted to City Clerk's Office (City Clerk's Office submits Advertisement to AJC on April 13 th ; Advertisement appears in AJC on April 24 th ; Ad supports submission of Proposed Budget Book to City Council on May 1 st and notification of Public Hearing on June 6 th) | Apr 13 | DOF (OBFP) |
| 12. | OBFP Finalize FY2024 Proposed Budget Book | Apr 14 | DOF (OBFP) |
| 13. | Print FY2024 Proposed Budget Book | Apr 18 - 27 | DOF (OBFP) |
| 14. | FY2024 Proposed Budget Book Finalized/Delivered | Apr 28 | DOF (OBFP) |
| 15. | FY2024 Proposed Book Due to Mayor and City Council | May 1 | DOF (OBFP) |
| 16. | BUDGET OVERVIEW – COUNCIL CHAMBERS <ul style="list-style-type: none"> • Fiscal Condition of the City Presentation • Budget Development Process • Non-Departmental • Capital, Grants, and Trust Funds; Debt Service; Cash Pool; Investments • Unions (AFSCME, PACE, IAFF, IBPO) | May 3 | DOF/Executive Offices |
| 17. | DEPARTMENT BUDGET BRIEFINGS – COUNCIL CHAMBERS May 4 <ul style="list-style-type: none"> • Atlanta Police Department • Department of Corrections • Atlanta Fire Rescue Department • Atlanta Citizen's Review Board • Department of Law | May 4 – June 7 | Executive Offices/ Commissioners |

May 16

- Office of Inspector General
- City’s Auditor Office
- Department of Enterprise Asset Management
- Department of Customer Service
- Atlanta Information Management

May 17

- Department of Public Works
- Invest Atlanta
- Department of Watershed Management
- Department of Procurement

May 18

- Municipal Court
- Office of the Solicitor
- Office of the Public Defender
- Department of Aviation
- Atlanta Department of Transportation

June 6

- Department of Human Resources
- Department of Parks & Recreation
- Department of City Planning
- Department of Grants & Community Development
- Atlanta Department of Transportation

Public Hearing for Tax Millage Rate- Per Published Notice (Office of Revenue)

Budget Public Hearing (Interactive Community Budget Session)

June 7

- Department of Finance
- Executive Offices
- City Council

FY2024 Personnel Paper Discussion

| | | | |
|-----|--|--------|--------------|
| 18. | FINANCE/EXECUTIVE COMMITTEE MEETING | May 10 | City Council |
| | <ul style="list-style-type: none"> • FY2024 Personnel Ordinance (Substituted if needed) • Other HR related legislation, if applicable • Property Tax Rate Ordinance (Substituted if needed) • Public Hearing for Revenue Fee Legislation (if needed) | | |

| | | |
|---|----------------|---|
| <p>19. FINANCE/EXECUTIVE COMMITTEE MEETING</p> <ul style="list-style-type: none"> • FY2024 Personnel Ordinance (Substituted if needed) • Other HR related legislation, if applicable • Property Tax Rate Ordinance (Substituted if needed) • Public Hearing for Revenue Fee Legislation (if needed) | <p>May 24</p> | <p>City Council</p> |
| <p>20. FINANCE/EXECUTIVE COMMITTEE MEETING</p> <ul style="list-style-type: none"> • FY2024 Personnel Ordinance (Substituted if needed) and forwarded to City Council • Other HR related legislation, if applicable and forwarded to City Council • Property Tax Rate Ordinance (Substituted if needed) and forwarded to City Council • FY2024 Budget Ordinance (Substituted if needed) and forwarded to City Council <p>Second Public Hearing for Tax Millage Rate Third Public Hearing for Tax Millage Rate</p> | <p>June 14</p> | <p>City Council</p> |
| <p>21. Budget Commission Meets to Approve FY2024 Anticipations (11:30 am)</p> <ul style="list-style-type: none"> • Full Council Meeting <ul style="list-style-type: none"> - FY2024 Budget Adopted by Council - Adoption of Revenue/Fee/Budget Legislation - Adoption of FY2024 Personnel Ordinance - Adoption of other HR related legislation, if applicable | <p>Jun 20</p> | <p>Budget Commission/City Council</p> |
| <p>22. Mayoral Approval/Veto of Adopted Ordinances</p> <ul style="list-style-type: none"> • Property Tax Rate Ordinance • FY2024 Budget Ordinance • Personnel Ordinance • HR-related legislation • Millage Rate Adoption | <p>Jun 28</p> | <p>Mayor Dickens/ Executive Offices</p> |
| <p>23. OBFP Prepares FY2024 Adopted & Funded Budget for Upload to ATL Cloud (Operating and Capital)</p> | <p>Jun 26</p> | <p>DOF (OBFP)</p> |
| <p>24. FY2024 Adopted & Funded Budget Posted to Oracle Cloud (Operating and Capital)</p> | <p>Jun 28</p> | <p>DOF (OBFP)</p> |

FINANCIAL POLICIES

The City of Atlanta is a municipal corporation governed by the Mayor and the City Council. The accounting principles of the City of Atlanta, Georgia (the "City"), conform to Generally Accepted Accounting Principles ("GAAP") applicable to governmental entities. The Government Accounting Standards Board ("GASB") is the accepted standards setting body for establishing governmental accounting and financial reporting principles. The significant financial policies of the City are described below.

Accounting, Auditing and Financial Reporting Policies

An annual audit shall be performed by an independent public accounting firm with the subsequent issue of an Annual Comprehensive Financial Report (ACFR). The report shall include audited general-purpose financial statements and audited individual fund statements with both introductory and statistical sections, by the end of the sixth month after the close of the fiscal year. The Report shall be prepared in conformity with GAAP for governments.

The accounting and financial reporting treatment applied to a fund is determined by its measurement focus. The government-wide, proprietary funds and fiduciary fund financial statements are reported using the economic resources measurement focus and the accrual basis of accounting. Revenues are recorded when earned and expenses are recorded when a liability is incurred, regardless of the timing of related cash flows. Property taxes are recognized as revenues in the year for which they are levied. Grants and similar items are recognized as revenue as soon as all eligibility requirements imposed by the provider have been met. Agency funds, as part of fiduciary funds, while on the accrual basis do not have a measurement focus since they do not report net position.

Governmental fund financial statements are reported using the current financial resources measurement focus and the modified accrual basis

of accounting. Revenues are recognized as soon as they are both measurable and available.

Revenues are considered to be available when they are collectible within the current period or soon enough thereafter to pay liabilities of the current period. For this purpose, the City considers revenues to be available if they are collected within 60 days of the end of the current fiscal period. Expenditures generally are recorded when a liability is incurred, as under accrual accounting. However, principal and interest on general long-term debt, compensated absences, claims and judgments, and worker's compensation are recorded only when payment is due. General capital asset acquisitions are reported as expenditures in governmental funds. Proceeds of general long-term debt and acquisitions under capital leases are reported as other financing sources.

Property taxes, franchise taxes, licenses and interest associated with the current fiscal period are all considered to be susceptible to accrual and have been recognized as revenues of the current fiscal period. All other revenue items are considered to be measurable and available only when cash is received by the City.

Revenue Recognition - Accrual Basis of Accounting

The accrual basis of accounting is used by all proprietary fund and fiduciary fund types. Under the accrual basis, revenue recognition occurs when the transactions are earned and measurable irrespective of when cash is received. Measurable means the amount can be determined accurately. (Note: a transaction cannot be reported unless the amount of the transaction can be determined. In order to record the transaction, either the actual amount of a transaction or an estimate must be known in order to record the transaction). For a government to earn revenue, it must have provided the goods or services.

Revenue Recognition – Modified Accrual Basis of Accounting

The modified accrual basis of accounting is used by all governmental fund types, expendable trust funds and agency funds. Under the modified accrual basis of accounting, revenues are recognized when susceptible to accrual (i.e., when they become both measurable and available). "Measurable" means the amount of the transaction can be determined and "available" means collectible within the current period or soon enough thereafter to be used to pay liabilities of the current period. The City considers revenues as available if they are collected within 60 days after year-end. All revenues are considered susceptible to accrual except revenues from licenses and permits, fines, forfeitures and penalties because they are generally not measurable until cash is received.

Expenditures are generally recognized under the modified accrual basis of accounting when the related fund liability is incurred. Exceptions to this general rule include: (a) principal and interest on general long-term debt, which is recognized when due or when amounts have been accumulated in the debt service fund for payments to be made early in the following year, and (b) accumulated unpaid vacation pay, compensatory pay, accrued workers' compensation, and arbitrage rebate which are recognized in the governmental funds only to the extent they will be paid from available expendable financial resources. Those liabilities that are not to be paid from current resources are recorded in the General Long-Term Obligations Account Group.

The City adopted GASB Statement No. 20, "Accounting and Financial Reporting for Proprietary Funds and Other Governmental Entities that use Proprietary Fund Accounting," in 1994 and elected to follow GASB standards.

Financial Management Policies

Cash & Investments

The City considers all highly liquid debt securities with an original maturity of three months or less to be cash equivalents. The Georgia Fund 1 (Georgia Fund) is a stable net asset value investment pool managed by the State of Georgia (Office of State Treasurer) and is not registered with the SEC. The Georgia Fund 1 operates in a manner consistent

with SEC Rule 2a-7 of the Investment Company Act of 1940 and is considered a SEC Rule 2a-7- like pool. The fair value of the participant shares is computed weekly with pool earnings distributed on a monthly basis based on equivalent shares owned by participants based on \$1.00 per share.

The O.C.G.A. 36-83-4 authorizes the City to invest in U.S. Government obligations, U.S. Government agency obligations, State of Georgia obligations, and obligations of a corporation of the U.S. Government. The City's investment policy authorizes portfolios that consist of U.S. Treasuries, U.S. Agencies/Instrumentalities, Obligations of Other Political in the State of Georgia, Municipal Securities, Bankers Acceptances, Local Government Investment Pools and Certificate of Deposit. According to City Policy up to 75% may consist of U.S. corporate equity securities. The City invests in repurchase agreements only when collateralized by U.S. Government or Agency Obligations. By statute, up to 55% of the cost basis of the investment portfolio for the General Employees' Pension Plan, the Firefighters' Pension Plan and the Police Officers' Pension Plan (The Plans) may consist of U.S. corporate equity securities. Additionally, in accordance with authorized investment laws, The Plans can invest in various mortgage-backed securities, such as collateralized mortgage obligations ("CMOs") and government backed mortgage securities. These are separately identified in the disclosure of custodial credit risk (see Note III. A.). In 2014, the General Employees' Pension Board, the Firefighters' Pension Board, and the Police Officers' Pension Board (The Pension Boards) authorized The Plans to invest in alternative investments, not to exceed 5% of the total investments. Investments, other than repurchase agreements, are reported at fair value, based on quoted market prices, and include any accrued interest. Repurchase agreements are reported at amortized cost.

The City maintains a cash management pool whereby operating cash is held. This pool is not considered a separate accounting entity for financial reporting purposes; instead, each participating fund's equity in the cash management pool is recorded as such on its statement of net position. Related interest income is allocated to each participating fund based on each fund's recorded equity in the pool.

Restricted Assets

Restricted assets represent amounts which are required to be maintained pursuant to City ordinances relating to the passenger and customer facility charges (Department of Aviation only); construction, renewal and extension and sinking funds; funds received for specific purposes pursuant to U. S. Government grants; and municipal option sales tax (Department of Watershed Management only).

Capital Assets

Capital assets, which include property, easements, plant, equipment and infrastructure (e.g. roads, bridges, sidewalks, and similar items) used in governmental and business-type activities of the City, are recorded in the statement of net position at historical cost (or estimated historical cost). Capital assets are defined by the City as assets with an initial, individual cost of \$5,000 and an estimated useful life in excess of one year. Donated capital assets are recorded at their estimated fair value at the date of donation. Expenses for replacements, maintenance, repairs, and betterments which do not materially prolong the life of the related asset are charged to expenditures/expenses when incurred. All reported capital assets, except land and construction in progress, are depreciated.

Compensated Absences

City employees are awarded sick and vacation time as determined by personnel policies. A maximum accrual of 25 to 45 days of vacation leave is authorized, depending upon length of service. The liability for compensated absences reported in the government-wide and proprietary fund statements consists of unpaid, accumulated vacation leave balance. The liability has been calculated using the vesting method, in which vacation amounts for employees who currently are eligible to receive termination payments and other employees who are expected to become eligible in the future to receive such payments upon termination are included. The liability for compensated absences is only reported in governmental funds if they have matured.

Employees can accrue unlimited amounts of sick leave. Sick leave can be taken only due to personal illness or, in certain cases, illness of family members. Sick leave is not intended to be paid out

except under special circumstances where the City Council has given approval and the necessary funds are available. Consequently, the City does not record an accrued liability for accumulated sick pay.

Fund Balance

City of Atlanta Code of Ordinances Section 6-315 provides authority pertaining to fund balances. Fund balances are classified as: (1) Nonspendable, (2) Restricted, (3) Committed, (4) Assigned, and (5) Unassigned. *Nonspendable fund balance* refers to amounts that are not in spendable form or are legally required to remain intact. *Restricted fund balance* refers to amounts that are subject to externally enforceable legal restrictions by either debt covenants, or laws or regulations of other governments. *Committed fund balance* refers to amounts that can only be used for specific purposes pursuant to constraints imposed by ordinance of the City Council prior to the end of the fiscal year. The same formal action is required to remove the limitation. *Assigned fund balance* refers to amounts that are intended to be used for specific purposes. The Chief Financial Officer of the City may recommend assignment of fund balances subject to approval of the City Council. *Unassigned fund balances* refer to the residual net resources and are the excess of nonspendable, restricted, committed, and assigned. Fund expenditures can be paid from restricted fund balance to the extent of the restricted fund revenue, followed by committed, assigned, and then unassigned fund balance. The general fund is the only fund that reports a positive unassigned fund balance amount.

Spending Prioritization Policy

When an expenditure is incurred for purposes for which both restricted and unrestricted (committed, assigned, or unassigned) amounts are available, restricted amounts shall be considered to have been reduced first. When an expenditure is incurred for purposes for which amounts in any of the unrestricted fund balance classifications could be used, committed amounts are reduced first, followed by assigned amounts and then unassigned amounts.

Authority to Commit or Assign Funds Policy

Commitments or assignments of funds will only be used for specific purposes. Committed balances or

assigned balances will only be established pursuant to formal action by the City Council, upon recommendation from the Chief Financial Officer. Such commitments or assignments cannot exceed the available fund balance in any particular fund.

Minimum Unrestricted Balance in the General Fund Policy

The City maintains a minimum unrestricted fund balance in the General Fund ranging from no less than 15% to 20% of the subsequent year's budgeted expenditures and outgoing transfers. At any time the unrestricted fund balance is within the range of 15% to 20% of the subsequent year's budgeted expenditures and outgoing transfers. Upon recommendation by the Chief Financial Officer, the City Council may authorize additional transfers to a fund at its discretion, up to a maximum of 5% per year of the subsequent year's budgeted revenues in preparation for adoption of the upcoming year's budget. If the unrestricted fund balance falls below the minimum 15% of the subsequent year's budgeted expenditures and outgoing transfers, replenishment of shortages/deficiencies will be made within specified time periods and upon the recommendation of the Chief Financial Officer. Should the unrestricted fund balance of the General Fund exceed the maximum of 20%, such surplus fund balance may be considered for transfer to deficit balances in other funds and for one-time expenditures that are nonrecurring. At least 50% of surplus fund balance must be used to reduce any deficit fund balance prior to allocation for any one-time expenditure.

Net Position

Net position is classified and displayed in three components, as applicable:

Net investment in capital assets – Consists of capital assets including restricted capital assets, net of accumulated depreciation and reduced by the outstanding balances of any bonds, notes, or other borrowings that are attributable to the acquisition, construction or improvement of those assets. If there are significant unspent related debt proceeds at year-end, the portion of the debt attributable to the unspent proceeds is excluded from the calculation of net investment in capital assets.

Restricted – Consists of assets with constraints placed on the use either by (1) external groups,

such as creditors, grantors, contributors, or laws or regulations of other governments; or (2) law through constitutional provisions or enabling legislation. When an expense is incurred for purposes for which there are both restricted and unrestricted assets available, it is the City's policy to apply those expenses to restricted assets, to the extent such are available, and then to unrestricted assets.

Unrestricted – All other assets that constitute the components of net position that do not meet the definition of "restricted" or "investment in capital assets."

Deferred Outflows of Resources

Deferred outflows of resources represent a consumption of net position that applies to a future period and will not be recognized as an outflow of resource (expense) until then. The deferred charge on refunding results from the difference in the carrying value of refunded debt and reacquisition price. The amount is deferred and amortized over the shorter of the life of the refunded or refunding debt.

Deferred Inflows of Resources

In addition to liabilities, the Balance Sheets and Statements of Net Position report a separate section for deferred inflows of resources. Deferred inflows of resources represent an acquisition of net position that applies to a future period and so will not be recognized as an inflow of resource (revenue) until that time. The unavailable revenue reported in the Balance Sheet, which arises under a modified accrual basis of accounting, represents amounts that are deferred and recognized as an inflow of resources in the periods that the amounts become available.

Grants from Other Governments

Federal and state governmental units represent an important source of supplementary funding used to finance housing, employment, construction programs, and other activities beneficial to the community. This funding, primarily in the form of grants, is recorded in the governmental and proprietary funds. All grant contributions in the proprietary funds are for the purpose of construction activities, principal debt service reimbursements, or land or easement acquisitions. They are recorded in the statement of revenues,

expenses, and changes in net position on a separate line as capital contributions after non-operating revenues and expenses. For all funds, a grant receivable is recorded when all applicable eligibility requirements have been met.

General Services Costs

The City allocates a portion of general services costs (such as purchasing, accounting, budgeting, personnel administration, and certain other costs based on allocation methods determined by an independent study) to the Aviation, Watershed, Solid Waste, Building Permits and Internal Service Funds in order to more fully reflect the actual cost of providing these services.

Use of Estimates

The preparation of financial statements in conformity with accounting principles generally accepted in the United States of America requires management to make estimates and assumptions that affect the reported amounts of assets, liabilities, revenues, expenditures/expenses and disclosures. Actual results could differ from those estimates.





DEPARTMENT OF FINANCE
FY2024 FIVE-YEAR FINANCIAL PLAN
MARCH 15, 2023

MOHAMED BALLA, CFO | DR. TINA WILSON, DEPUTY CFO



FY2024 FIVE YEAR FINANCIAL PLAN

Five Year Financial Plan

FIVE YEAR FORECAST



The **FY2024 Five Year Plan** covers fiscal years 2024 through 2028.

WHAT IS A FIVE YEAR PLAN?



The Five Year Plan is a long-term **financial planning** tool for decision making.

WHY A FIVE YEAR PLAN?



The purpose of the Five Year Plan is to **develop strategies** for long-term sustainability of government services, objectives, and financial challenges.

HOW THE FIVE YEAR PLAN IS DEVELOPED



The Five Year Plan was adopted via **legislation** and is **updated annually** through a formalized process.

FIVE YEAR PLAN LEGISLATION



Purpose

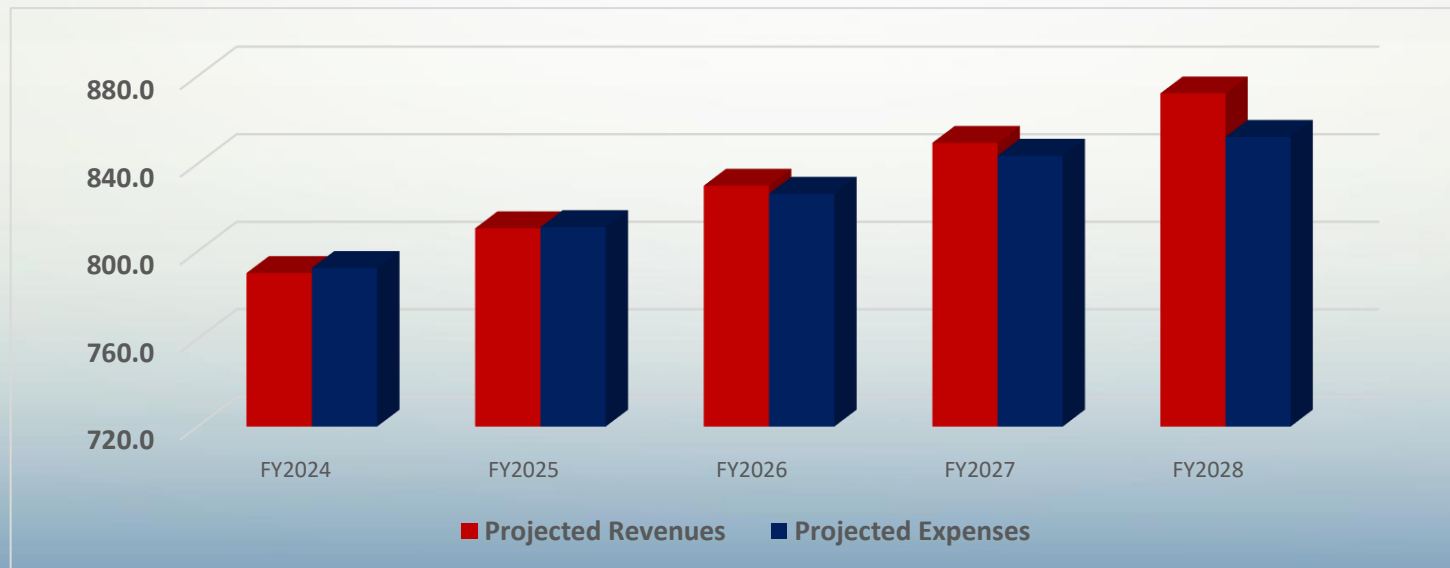
- ❑ Ordinance **09-0-1406** was adopted on September 21, 2009, and it codified the requirement to complete a five-year stabilization plan that is updated annually. The Ordinance directed the City to consider and present specific financial issues that were critical to the City's financial future by October 15 of each year. It further required that in subsequent years, the City Council would formally adopt a plan by the 3rd Monday in January.
- ❑ The legislation was updated (**11-0-1415**) whereby the Mayor would present the five-year stabilization plan to the governing body by February 15 of each year. Further requiring the governing body to adopt the plan by April 30 of each year.
- ❑ In no event shall the governing body adopt the budget for the upcoming fiscal year prior to consideration of the financial stabilization plan.

EXECUTIVE SUMMARY



Summary of General Fund – Five Year Forecast

| | FY2024 PROJECTED | FY2025 PROJECTED | FY2026 PROJECTED | FY2027 PROJECTED | FY2028 PROJECTED |
|--------------------------------|---------------------|---------------------|---------------------|---------------------|---------------------|
| Projected Revenues | \$790.1 | \$810.6 | \$830.0 | \$849.6 | \$872.2 |
| Projected Expenses | \$792.4 | \$811.1 | \$826.3 | \$843.7 | \$852.3 |
| Net General Fund Impact | (\$2.3) | (\$0.5) | \$3.7 | \$5.9 | \$19.8 |



GENERAL FUND REVENUE COMPARISON BY MAJOR CATEGORY FIVE YEAR FORECAST



| | FY23 ADOPTED | FY24 PROPOSED | FY25 PROPOSED | FY26 PROPOSED | FY27 PROPOSED | FY28 PROPOSED |
|--|-----------------|------------------|------------------|------------------|------------------|------------------|
| PROPERTY TAXES | \$263.10 | \$289.93 | \$303.94 | \$317.76 | \$332.27 | 348.88 |
| PUBLIC UTILITY, ALCOHOLIC BEVERAGE & OTHER | \$123.70 | \$130.16 | \$132.38 | \$134.71 | \$137.15 | 139.71 |
| LOCAL OPTION SALES TAX | \$135.10 | \$137.53 | \$140.45 | \$142.71 | \$144.63 | \$147.24 |
| LICENSES AND PERMITS | \$117.30 | \$111.15 | \$111.76 | \$111.87 | \$111.99 | \$112.10 |
| OTHER REVENUE | \$8.80 | \$7.41 | \$7.42 | \$7.43 | \$7.44 | \$7.45 |
| CHARGES FOR CURRENT SERVICES | \$4.80 | \$4.68 | \$4.69 | \$4.88 | \$4.70 | \$4.71 |
| FINES, FORFEITURES & PENALTIES | \$17.80 | \$17.19 | \$17.21 | \$17.22 | \$17.24 | \$17.26 |
| BUILDING RENTAL & CONCESSIONS | \$8.30 | \$17.18 | \$17.28 | \$17.39 | \$17.52 | \$17.57 |
| INDIRECT COSTS | \$30.80 | \$30.30 | \$30.75 | \$31.22 | \$31.68 | \$32.16 |
| HOTEL/MOTEL | \$22.10 | \$22.13 | \$22.24 | \$22.35 | \$22.47 | \$22.58 |
| PILOT & FRANCHISE | \$22.40 | \$22.41 | \$22.43 | \$22.46 | \$22.48 | \$22.50 |
| | | | | | | |
| GRAND TOTAL | <u>\$754.20</u> | <u>\$790.06</u> | <u>\$810.55</u> | <u>\$830.00</u> | <u>\$849.56</u> | <u>\$872.15</u> |
| | | | | | | |
| % Change | | 4.8% | 2.6% | 2.4% | 2.4% | 2.7% |

GENERAL FUND EXPENSE COMPARISON BY MAJOR CATEGORY FIVE YEAR FORECAST



| | FY23 ADOPTED | FY24 PROJECTED | FY25 PROJECTED | FY26 PROJECTED | FY27 PROJECTED | FY28 PROJECTED |
|--|------------------------|------------------------|------------------------|------------------------|------------------------|------------------------|
| PERSONNEL SERVICES AND EMPLOYEE BENEFITS | \$483.45 | \$501.13 | \$514.15 | \$526.23 | \$538.68 | \$551.43 |
| PURCHASED/CONTRACTED SERVICES | \$111.81 | \$115.43 | \$122.82 | \$123.88 | \$125.62 | \$127.06 |
| SUPPLIES | \$38.54 | \$39.76 | \$39.75 | \$40.48 | \$41.22 | \$41.99 |
| CAPITAL OUTLAYS | \$6.95 | \$6.95 | \$6.95 | \$6.95 | \$6.95 | \$6.95 |
| INTERFUND/INTERDEPARTMENTAL CHARGES | \$18.10 | \$18.27 | \$18.77 | \$19.38 | \$19.96 | \$20.56 |
| OTHER COSTS | \$34.84 | \$37.33 | \$38.13 | \$38.97 | \$39.88 | \$40.75 |
| DEBT SERVICE | \$30.84 | \$35.17 | \$31.81 | \$31.86 | \$31.91 | \$24.91 |
| CONVERSION/SUMMARY | \$5.00 | \$7.00 | \$7.00 | \$7.00 | \$7.00 | \$7.00 |
| OTHER FINANCING USES | \$24.68 | \$31.35 | \$31.71 | \$31.57 | \$32.45 | \$31.66 |
| | | | | | | |
| GRAND TOTAL | <u>\$754.20</u> | <u>\$792.40</u> | <u>\$811.10</u> | <u>\$826.30</u> | <u>\$843.68</u> | <u>\$852.31</u> |
| | | | | | | |
| % Change | | 5.06% | 2.36% | 1.87% | 2.10% | 1.02% |



QUESTIONS/ANSWERS SESSION



GLOSSARY

| | |
|---------------|---|
| AATC | Atlanta Airport Terminal Corporation |
| ABA | Atlanta Bar Association |
| A/C | Air Conditioning |
| ACA | American Correctional Association |
| ACDC | Atlanta City Detention Center |
| ACFR | Annual Comprehensive Financial Report |
| ACRB | Atlanta Citizen Review Board |
| ACTIVITY | An action or set of actions directed at a specific purpose or purposes. |
| ACRC | Atlanta Crime Research Center |
| ADID | Atlanta Downtown Improvement District |
| ADA | Americans with Disabilities Act |
| ADP | Automatic Data Processing |
| ADU | Accessory Dwelling Units |
| A/E | Architecture and Engineering Services |
| AEDs | Automated External Defibrillators |
| AEPI | Atlanta Emergency Preparedness Institute |
| AFR | Department of Fire & Rescue Services |
| AHA | Atlanta Housing Authority |
| AIM | Department of Atlanta Information Management |
| AMI | Area Media Income |
| AMT | Alternative Minimum Tax |
| AMWA | Association of Metropolitan Water Agencies |
| ANNUAL BUDGET | A budget developed and enacted to apply to a single fiscal year. |
| ANTICIPATION | See “Estimated Receipts” |
| AOC | Airport Operations Center |
| APD | Atlanta Police Department |

| | |
|-------------------|---|
| APEX | Atlanta Proactive Enforcement Interdiction |
| APIN | Atlanta Police Intelligence Network |
| APLI | Atlanta Police Leadership Institute |
| APM | Airport People Mover |
| APPROPRIATION | The legal authorization given by the City Council to make expenditures and incur obligations using city funds. |
| APS | Atlanta Public Schools |
| APSPD | Atlanta Public School System's Police Department |
| ARC | Atlanta Regional Commission |
| ARFF | Aircraft Rescue Fire Fighting |
| ARPR | Atlanta Retired Police Reserve |
| ART | Arterial Rapid Transit |
| ASIS | American Society for Industrial Security |
| ASQ | Airport Service Quality |
| ATLDOT | Atlanta Department of Transportation |
| ATM | Automatic Teller Machine |
| ATS | Automatic Transfer Switches |
| AUDIT | Department of Audit |
| AVS | Aviation Services |
| AWDA | Atlanta Workforce Development Authority |
| BASE BUDGET | The budget required to maintain the current level of service in the succeeding fiscal year. During budget development, a distinction is made between the base budget required to fund a continuation of existing service levels and program change requests for additional resources for new activities or change to services levels. |
| BALANCED BUDGET | A budget in which estimated revenues equal estimated expenditures. |
| BLPTI | Business License Pretrial Intervention Cases |
| BOMA | Building Owner and Managers Association |
| BORN | Breach of Rule Notice |
| BRT | Bus Rapid Transit |
| BUDGET COMMISSION | Established in the Charter of the City of Atlanta, the Budget Commission is composed of the Mayor, Chairman of the Finance Executive Committee, the Chief Financial Officer, and two members of Council, and sets the levels of estimated revenue for budget purposes. |

| | |
|-------------|--|
| BZA | Board of Zoning Adjustment |
| C4 | Centralized Command & Control Center |
| CAD | Computer Aided Dispatch |
| CAP | Central Atlanta Progress |
| CAPRA | Commission of Accreditation for Parks and Recreation Agencies |
| CCN | City Council |
| CDBG | Community Development Block Grant |
| CDC | Center for Disease Control |
| CDP | Comprehensive Development Plan |
| CDL | Commercial Driver License |
| CFC | Customer Facility Charges |
| CFO | Chief Financial Officer |
| CHT | City Hall Tower |
| CID | Community Improvement District |
| CIP | Capital Improvement Program |
| CIT | Criminal Investigation Division |
| CMAR | Construction Manager At Risk |
| CMMS | Computerized Maintenance Management System |
| CMO | Collateralized Mortgage Obligations |
| CNCS | Corporation for National and Community Service |
| COA | City of Atlanta |
| COD | Contingency Operations Division |
| COO | Chief Operating Officer |
| COOP | Continuity of Operations Plan |
| COP | Community Oriented Policing |
| COR | Department of Corrections |
| COST CENTER | A segregated set of expenditure accounts within a fund, separated for the purpose of identifying specific resources that will be applied toward a specific goal. |
| CPP | Certified Protection Professional |
| CPTC | Central Passenger Terminal Complex |
| CPTIT | Criminal Pretrial Intervention Cases |

| | |
|--------------|--|
| CRC | Concept Review Committee |
| CSB | Civil Service Board |
| CSD | Community Services Division |
| CSO | Combined Sewer Overflow |
| CSU | Crime Suppression Unit |
| CY | Calendar Year |
| DB | Defined Benefit |
| D/B | Design Build |
| DC | Defined Contribution |
| DCP | Department of City Planning |
| DCS | Department of Customer Service |
| DEAM | Department of Enterprise Asset Management |
| DEBT SERVICE | Payment of interest and principal on an obligation resulting from the issuance of bonds. |
| DGCD | Department of Grants and Community |
| DHR | Department of Human Resources |
| DOA | Department of Aviation |
| DOF | Department of Finance |
| DOJ | Department of Justice |
| DOP | Department of Procurement |
| DOT | Department of Transportation |
| DPD | Department of Public Defender |
| DPW | Department of Public Works |
| DPR | Department of Parks & Recreation |
| DRC | Development Review Committee |
| DUI | Driving Under the Influence |
| DWM | Department of Watershed Management |
| EAP | Employee Assistance Program |
| EBI | Effective Buying Income |
| EBO | Equal Business Opportunity |
| EDR | Electronic Document Review |

| | |
|--------------------|--|
| EFFECTIVENESS | The extent to which the outcome of an action or set of actions produces the desired results or impact. |
| EFFICIENCY | A ratio between input (resources) and output (production). |
| EGIS | Enterprise Geographical Information Systems |
| EMS | Emergency Management System |
| EMT | Emergency Medical Technician |
| ENTERPRISE FUND | A fund which pays for its costs of operations from user fees and does not generally receive property tax support. |
| EOC | Emergency Operations Center |
| EPA | Environmental Protection Agency |
| EPD | Environmental Protection Division (State Agency) |
| ERM | Enterprise Risk Management |
| ERP | Enterprise Resource Planning |
| ESG | Emergency Solutions Grant |
| ESTIMATED RECEIPTS | The legally authorized level of revenue expected to be received from individual revenue sources, as set by the Budget Commission. Generally, estimated revenues from any source for any given budget year cannot exceed ninety-nine percent (99%) of the actual prior year receipts. Estimated receipts are also referred to as "Anticipations". |
| EVOC | Emergency Vehicle Operations Course |
| FAA | Federal Aviation Administration |
| FISCAL YEAR | A twelve-month period (July 1 through June 30) at the beginning of which the city implements a new budget based on expected revenues and expenditures, and at the end of which the city determines its financial position and the results of its operations. |
| FOD | Field Operations Division |
| FOG | Fats, Oils, and Grease |
| FTA | Failure To Appear/Abide |
| FUND | A self-balancing set of accounts set aside and accounted for separately for the purpose of restricting specific revenues that are then spent for a specific set of activities. |
| FUND BALANCE | The excess of an entity's assets over its liabilities also known as excess revenues over expenditures. |
| GAAP | Generally Accepted Accounting Principles |
| GARB | General Airport Revenue Bonds |
| GASB | Governmental Accounting Standards Board |

| | |
|------------------------|---|
| GAWL | Georgia of Association of Women’s Lawyers |
| GAWP | Georgia Association of Water Professionals |
| GDOT | Georgia Department Of Transportation |
| GDP | Gross Domestic Product |
| GEFA | Georgia Environmental Facilities Authority |
| GESPC | Guaranteed Energy Savings Performance Contracting |
| GFOA | Government Finance Officers Association |
| GICC | Georgia International Convention Center |
| GMA | Georgia Municipal Association |
| GO BOND | General Obligation Bond |
| GT | Ground Transportation |
| HAP | Housing Assistance Payments |
| HCM | Human Capital Management |
| HELP | Homeless Experiencing Legal Protection |
| HHS | Health and Human Services |
| HIDTA | High Intensity Drug Trafficking Area |
| HJAIA | Hartsfield-Jackson Atlanta International Airport |
| HOME | Home Investment Partnership program |
| HOPWA | Housing Opportunities for Persons with AIDS |
| HUD | Housing and Urban Development |
| HVAC | Heating, Ventilation, Air Conditioning |
| INTERNAL SERVICES FUND | A fund used to account for the financing of goods or services provided by one department or agency to other departments or agencies, on a cost-reimbursement basis. |
| IGA | Intergovernmental Agreement |
| ISO | Insurance Service Office |
| IT | Information Technology |
| IVR | Interactive Voice Response |
| JDA | Judicial Agencies |
| KPI | Key Performance Indicator |
| LAW | Department of Law |

| | |
|----------------------|---|
| LBS | Landmark Building/Site |
| LED | Light-Emitting Diode |
| LEED | Leadership in Energy and Environmental Design |
| LGBTQ | Lesbian Gay Bisexual Transgender Queer |
| LIFTS | Lawyers Initiative for Transforming Society |
| LMIG | Local Maintenance Improvement Grant |
| LOST | Fulton County imposes a 1% Local Option Sales Tax (LOST) which is shared between the county and the municipalities within the county based on population. |
| LPR | License Plate Readers |
| LUCA | Local Update of Census Address |
| MAD | Master Address Repository |
| MAG | Minimum Annual Guarantee |
| MAJOR FUND | Funds are classified as major if the following conditions are met: Total assets, liabilities, revenues or expenditures/expenses of the individual governmental or enterprise fund are at least 10% of the corresponding total of all funds of that category; and are at least 5% of the total for all governmental and enterprise funds combined. |
| MANAGEMENT OBJECTIVE | A specific, measurable things to be accomplished which have the characteristic of being able to be controlled or affected by management decisions and direction. |
| MARTA | Metropolitan Atlanta Rapid Transit Authority |
| MEASURE | An absolute indicator of the attainment of an objective. May be simply a determinable result or may consist of statistical data. |
| MEP | Mechanical, Electrical and Plumbing |
| MILL | A measure of the rate of ad valorem (property taxation, representing one (\$1) dollar of tax per one thousand (\$1,000) dollars of assessed property value). |
| MOST | A 1% City of Atlanta Municipal Option Sales Tax (MOST) is collected for retail sales and use occurring within the incorporated city limits of Atlanta. The purpose of this tax is to assist with funding renovations to the water and sewer system. |
| MOU | Memorandum of Understanding |
| MS4 | Municipal Separate Storm Sewer System |
| MSA | Metropolitan Statistical Area |
| MSO | Management Services Office |
| NDP | Non-Departmental |
| NLADA | The National Legal Aid & Defender Association |

| | |
|------------------|---|
| NPU | Neighborhood Planning Unit |
| OBFP | Office of Budget and Fiscal Policy |
| OBJECTIVE | Specific, measurable thing to be accomplished. |
| OCC | Office of Contract Compliance |
| OCIP | Owner Controlled Insurance Program |
| OFS | Office of Fleet Services |
| OLIO | Office of Linear Infrastructure Operations |
| OIG | Office of Inspector General |
| OMC | Office of Municipal Clerk |
| OOB | Office Of Buildings |
| OOC | Office of Commissioner |
| OPEB | Other Post-Employment Benefits |
| OPERATING BUDGET | The annual budget for the routine, ongoing activities and work program of an organized unit, as opposed to budgets which may also be established for capital projects, grant funded projects, and other activities of a non-permanent nature. |
| ORP | Office of Research and Policy |
| OSHA | Occupational Safety and Health Administration |
| OZD | Office of Zoning Development |
| PAD | Pre-Arrest Diversion |
| PAFR | Popular Annual Financial Report |
| PAL | Police Athletic League |
| PAT3 | Preparing Adult Offenders to Transition through Training and Therapy |
| PBCS | Planning and Budgeting Cloud Services |
| PFC | Passenger Facility Charges |
| PHA | Public Housing Authority |
| PILOT | Payment In Lieu Of Taxes |
| PIU | Power Induction Unit |
| PSJ | Public Safety & Justice |
| PROGRAM | A set of activities under a specific organization. |
| PROGRAM CHANGE | A proposed activity which is not presently in an organization's work program, nor funded in its budget. |

| | |
|------------------|---|
| PROPRIETARY FUND | A set of segregated revenue and expenditure accounts, set up for the purpose of showing net income, financial position, and changes in financial position. Enterprise Fund and the Internal Service Fund are Proprietary Funds. |
| PS | Psychological Services |
| PSA | Public Service Announcement |
| PSA | Public Safety Annex |
| PSHQ | Public Safety Headquarters |
| PSP | Physical Security Professional |
| PTIT | Pre-Trial Intervention Program for Traffic Offenses |
| QIC | Quick Intervention Crews |
| QUASI-CRIMINAL | Civil proceeding that may result in a penalty akin to a criminal penalty. |
| RA | Retirement Account |
| RCC | Rental Car Center |
| RESERVE | An account used to set aside and earmark monies for future use. Monies must be appropriated from the reserve account to an expenditure account for a specific purpose before they can be spent. |
| REVENUE | The taxes, fees, charges, special assessments, grants, and other funds collected and received by the city in order to support the services provided. |
| RFP | Request For Proposal |
| RMC | R. M. Clayton |
| RMS | Report Management System |
| ROI | Return on Investment |
| ROW | Right-of-Way |
| SBA | Small Business Administration |
| SBO | Small Business Opportunity |
| SEC | Securities and Exchange Commission |
| SOL | Department of Solicitor |
| SOOFA | The City of Atlanta's neighborhood news feed that connects the community with screens that everyone can see and anyone can use. |
| SORBA | Southern Off -Road Bike Association |
| SORC | Standard of Response Coverage |
| SRTA | State Road and Toll-way Authority |

| | |
|-----------|--|
| SSD | Support Services Division |
| SSP | Strategy and Special Projects Division |
| STEAM | Science, Technology, Engineering, Arts, Math |
| SVU | Special Victims Unit |
| SWAT | Southwest Atlanta Too Strong |
| SWAT | Special Weapons And Tactics |
| SWS | Office of Solid Waste Services |
| TAD | Tax Allocation District |
| TAN | Tax Allocation Notes |
| TNC | Transportation Network Companies |
| TOD | Transportation Oriented Development |
| TPL | Trust of Public Land |
| TPO | Tree Protection Ordinance |
| TSA | Transportation Security Administration |
| TSPLOST | Transportation Special Purpose Local Option Sales Tax |
| TTY | TeleTYpe |
| UDC | Urban Design Commission |
| UEF | Urban Ecology Framework |
| UPS | Uninterruptible Power Supply |
| URFA | Urban Residential Finance Authority |
| USER FEES | The payment of a fee for direct receipt of a public service by the person benefiting from the service. |
| VAV | Variable Air Volume |
| VDI | Virtual Desktop Infrastructure |
| VIC | Video Integration Center |
| VISTA | Volunteer in Service to America |
| VPN | Virtual Private Network |
| VRF | Variable Refrangent Flow |
| WC | Worker's Compensation |
| WMS | Watershed Management Services |

| | |
|--------------|--|
| WORKLOAD | A measure of quantity produced, processed, handled, or otherwise acted upon or with by an organizational unit. Workload is preferably indicated with respect to a specific, identifiable period of time. |
| WORK PROGRAM | The detailed set of things to be accomplished, within specified time periods, for an organizational unit. |
| WRC | Water Reclamation Center |



ACKNOWLEDGMENTS

STEERING COMMITTEE

Mohamed Balla
Chief Financial Officer

Shawn Gabriel
Budget Chief

Lisa Gordon
Chief Operating Officer

Dr. Tina Wilson
Deputy Chief Financial Officer

Lawrence Davis
Revenue Chief

Trina Nkhazi
Executive Director, MOIP

EXECUTIVE COMMITTEE

Kwadwo Atta
Mohamed Balla
LaChandra Burks
Youlanda Carr, CPA
Lawrence Davis
Odie Donald II
Courtney English
Shawn Gabriel
Lisa Gordon
Nina Hickson
Jason Ingram
Trina Nkhazi
Theodis Pace
Tarlesha W. Smith, Esq.
Dr. Tina Wilson

INFORMATION TECHNOLOGY/ FINANCIAL SYSTEMS SUPPORT

Bertha Davis
Pamela Holmes
Alfonso Pinan

HUMAN RESOURCES

Elaine Gooden
Byron Gibson
Danielle Jones
Paula McGee
Danielle Nichols
Patrick Pendleton
Taci Perkins
Anthony R. Roberts
Tarlesha W. Smith, Esq.
April Weekes
Laurette Woods

GRANTS/ACCOUNTING/ REVENUE/TREASURY

Felicia Allen-Chambers
Lawrence Davis
Fumnanya Johnson
Tiffany Jones
Courtney Knight
Jermaine McClain
Karen Sutton
Beryl Taylor
Sophia Thomas

OFFICE OF BUDGET & FISCAL POLICY

Shawn Gabriel, Budget Chief

Vanessa Malcolm, Director

Sherry Echols
Financial Analyst, Sr.

Jeffery Ezell
Financial Analyst, Sr.

Veronica Rhodes
Financial Analyst, Sr.

Robin Wilson
Financial Analyst, Sr.

Freeman Montaque
Financial Analyst, Sr.

Commissioners and Department Budget Managers/Analysts

