

**CITY OF ATLANTA
FINANCIAL STATUS REPORT
FOR THE QUARTER ENDING SEPTEMBER 30, 2010**



DEPARTMENT OF FINANCE

TABLE OF CONTENTS

TABLE OF CONTENTS	2
EXECUTIVE SUMMARY	4
GENERAL FUND	4
ENTERPRISE FUNDS.....	6
OTHER FUNDS.....	7
GENERAL FUND SUMMARIES	8
GENERAL FUND	9
CITY COUNCIL	10
EXECUTIVE OFFICES	11
ATLANTA CITIZENS REVIEW BOARD (ACRB)	12
AUDITOR’S OFFICE	13
BOARD OF ETHICS.....	14
DEPARTMENT OF CORRECTIONS	15
DEPARTMENT OF FINANCE.....	16
FIRE & RESCUE DEPARTMENT	17
DEPARTMENT OF HUMAN RESOURCES.....	18
DEPARTMENT OF INFORMATION TECHNOLOGY.....	19
JUDICIAL – MUNICIPAL COURT OPERATIONS.....	20
JUDICIAL – PUBLIC DEFENDER.....	21
JUDICIAL – SOLICITOR.....	22
DEPARTMENT OF LAW	23
DEPARTMENT OF PARKS, RECREATION AND CULTURAL AFFAIRS.....	24
DEPARTMENT OF PLANNING AND COMMUNITY DEVELOPMENT.....	25
POLICE DEPARTMENT	26
DEPARTMENT OF PROCUREMENT	27
DEPARTMENT OF PUBLIC WORKS	28
NON-DEPARTMENTAL.....	29
ENTERPRISE FUNDS.....	30
AVIATION REVENUE FUND	31
CIVIC CENTER FUND.....	32
PARKS FACILITIES FUND (CYCLORAMA).....	33
SOLID WASTE FUND	34
DEPARTMENT OF WATERSHED.....	35
OTHER FUNDS.....	36
E911	37
INTERNAL SERVICE FUND (FLEET MANAGEMENT)	38
APPENDICES.....	39

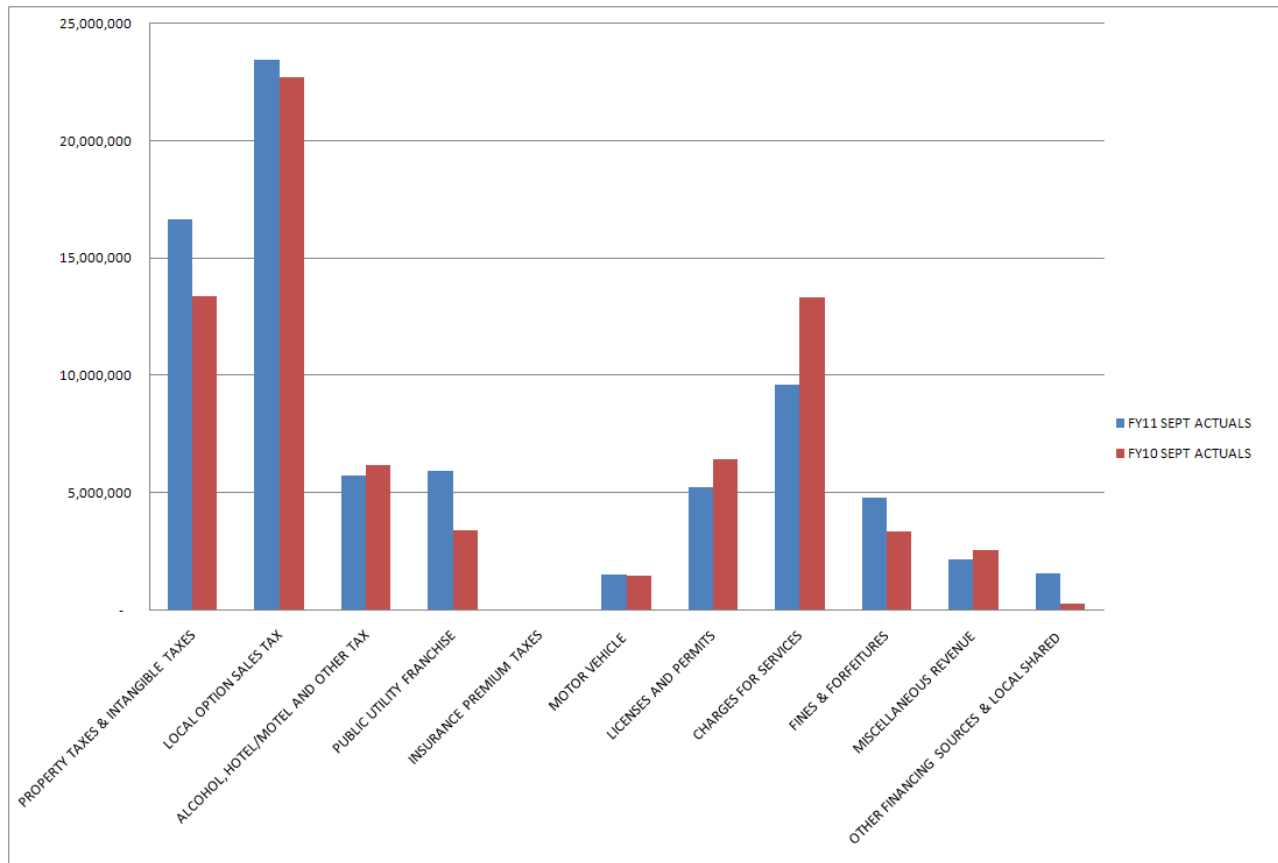
APPENDIX A – REVENUE DETAIL	40
APPENDIX B – GENERAL FUND REVENUE BUDGET VS ACTUAL.....	41
APPENDIX C – DEPARTMENT OF FINANCE/BUDGET OFFICE CONTACT LIST	42
APPENDIX D – GLOSSARY OF TERMS	43
APPENDIX E – COUNCIL INQUIRIES	45

EXECUTIVE SUMMARY

GENERAL FUND

The City is on target to collect the total amount of budgeted **general fund revenues**, or \$549.6MM, which is the total amount of the anticipated revenue collections for the fiscal year. Overall, revenues are below budget by 2% or 9.9MM, which is the prior year fund balance amount that was used to balance the FY11 budget.

As of September 30, 2010, the general fund revenues were below the monthly budget by \$43.6MM or 36% which is primarily due to the timing of collections per the Fulton County Temporary Collection Order (TCO) due on October 15, 2010.



SUMMARY OF MAJOR REVENUES

Total year-to-date FY11 revenue collections of 13.97% are comparable to total FY10 collections of 13.54% as a percentage of total anticipations collected. A detailed list of revenues can be found in Appendix A.

Category	FY2011 Funding Budget	FY2011 Anticipations	Budget Sep-10	Actual-Sep-10	YTD Anticipation %	FY2010 Anticipations	Actual Sep-09	YTD Anticipation %
PROPERTY TAXES & INTANGIBLE TAXES	\$ 200,927,855	\$ 200,927,855	\$ 53,484,316	\$ 16,686,962	8.30%	202,466,829	\$ 13,390,887	6.61%
LOCAL OPTION SALES TAX	100,580,000	100,580,000	25,079,830	23,452,579	23.32%	94,000,000	22,732,596	24.18%
ALCOHOL, HOTEL/MOTEL AND OTHER TAX	27,412,434	27,412,434	6,698,672	5,733,482	20.92%	24,764,786	6,216,373	25.10%
PUBLIC UTILITY FRANCHISE	49,132,391	49,132,391	4,333,156	5,931,407	12.07%	40,721,567	3,436,438	8.44%
INSURANCE PREMIUM TAXES	23,000,000	23,000,000	-	-	0.00%	23,800,000	-	0.00%
MOTOR VEHICLE	6,000,000	6,000,000	1,500,000	1,525,648	25.43%	5,800,000	1,493,482	25.75%
LICENSES AND PERMITS	66,796,898	66,796,898	12,529,020	5,257,777	7.87%	59,984,493	6,449,204	10.75%
CHARGES FOR SERVICES	39,592,287	39,592,287	9,898,072	9,611,365	24.28%	36,228,465	13,330,519	36.80%
FINES & FORFEITURES	20,000,000	20,000,000	3,922,746	4,803,048	24.02%	22,000,000	3,358,466	15.27%
MISCELLANEOUS REVENUE	20,500,315	10,581,514	2,645,379	2,207,086	20.86%	15,137,881	2,566,616	16.95%
OTHER FINANCING SOURCES & LOCAL SHARED	5,581,584	5,581,584	325,000	1,568,133	28.09%	16,118,068	287,311	1.78%
Grand Total Revenues	\$ 559,523,764	\$ 549,604,963	\$ 120,416,192	\$ 76,777,486	13.97%	\$ 541,022,089	\$ 73,261,892	13.54%

Although Public Works is projected to be over budget by 14% due to flood expenses that are yet to be reimbursed, the **general fund expenditures** are projected to be 7% below budget, which is primarily attributed to the restricted reserves. Beginning on page 9, detailed explanations of each general fund department budget variances are included.

ENTERPRISE FUNDS

Although the enterprise funds use the full accrual basis (FAB) of accounting under which revenue is recognized when earned, and expenses are recognized when incurred, the information presented in this report is based on the modified accrual basis (MAB) in order to provide variance analysis in comparison to budget.

The enterprise funds are comprised of the following funds:

- Aviation Revenue Fund (pg. 31)
- Civic Center Fund (pg. 32)
- Parks Facilities Fund – Cyclorama (pg. 33)
- Solid Waste Fund (pg. 34)
- Watershed Fund (pg. 35)

As of September 30, 2010 the **Aviation Revenue fund** collected \$106.7MM which is more than its year-to-date budget of \$99.6MM. The collection rate is mainly due to concession and airside revenues. The expenditures were 16% under budget primarily due to an average position vacancy rate of 5% and the inclusion of reserves.

The Civic Center fund revenues are expected to be below anticipations for the year by \$499,252 due to a decrease in scheduled events. However, expenditures are expected to be below the annual budget by \$630,067. The net impact would result in a surplus of \$130,815.

The **Parks Facilities fund (Cyclorama)** is expected to collect \$99,074 below budgeted revenues, or 20%. The expenses are expected to be below the annual budget by \$71,185, which results a negative position for this fund totaling \$27,889. A grant totaling \$400k has been applied for and, if received, will eliminate the deficit and provide funding for needed repairs. The grant application is due on December 1, 2010, and notification of award would be provided in the new 2011 calendar year. The department will have to find other means to increase revenue or reduce expenses if the funds are not received by the end of FY11.

Revenues and expenditures are expected to meet the adopted budget of \$48.6MM in the **Solid Waste fund**. The revenues include a recycling fee rate increase (from \$30 to \$80) adopted by City Council and will cover the cost to continue this service. Also, in previous years, expenses would exceed budget due to an unbudgeted transfer for indirect costs. The indirect costs are budgeted in FY11 and expenditures should remain within budget.

The **Department of Watershed Management** is projecting a revenue variance of \$7.3M in its revenue fund due to billing related adjustments. The overall expenditure surplus of \$48MM is due to fund reserves totaling \$27MM, 139 vacant positions and planned cost

control measures. As part of the DWM's ongoing efforts to reduce operations and maintenance expenses, it is currently evaluating the following items:

- Prioritization of vacant positions;
- Route optimization, customer service, and other billing and inspection efficiencies;
- Assessment of repair and maintenance services within the Wastewater Treatment and Collections and Drinking Water areas; and
- Evaluation of tasks currently performed by program management services.

OTHER FUNDS

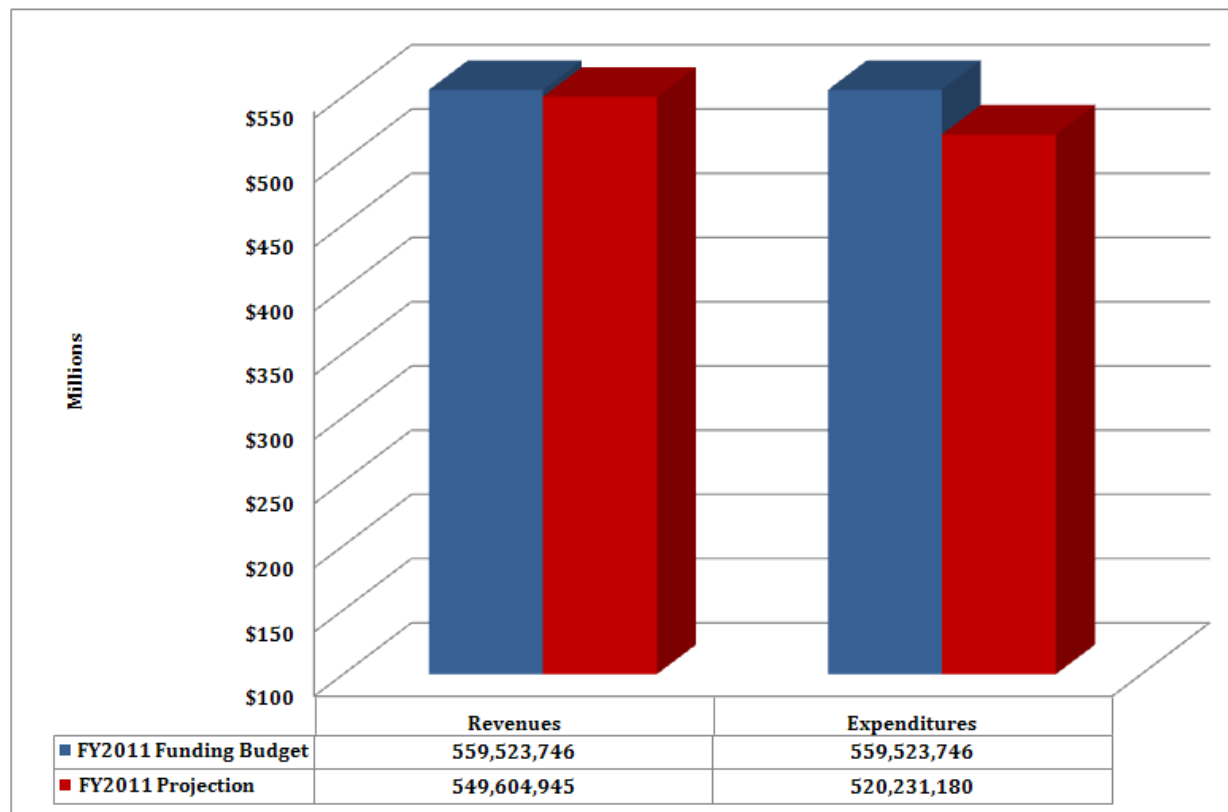
The **911 Communications Center** receives, classifies and prioritizes calls from the public and dispatches the calls that require police response and transfers and/or directs calls that do not require police response to the proper agency/unit. This fund is operating at an operating loss since the fees collected do not fully support the operating expenses of this fund. There is a transfer totaling \$4.1MM budgeted in the General Fund (Non-Departmental) to ensure the department remains operational. An evaluation of the amount required will be assessed prior to the end of the second quarter. In addition, E911 leadership will provide a plan to address the subsidy in the next reporting period.

Internal Service Funds are defined as funds used by the City to account for the financing of goods and services provided by one department to other departments on a cost-reimbursement basis. The City's operating Internal Service Fund is comprised of the **Fleet Management** department that provides fuel and maintenance services to City departments. This fund's revenues are trending to be under budget by \$3.8MM which is mainly due to an indirect cost that is charged to the fund but not recouped from the departments that currently receive services from Fleet management.

GENERAL FUND SUMMARIES

GENERAL FUND

BUDGET VARIANCE ANALYSIS AND FIRST QUARTER PROJECTION



Category	YTD Actual Sep-09	YTD Budget Sep-10	YTD Actual- Sep-10	FY2011 Funding Budget	FY2011 Projection	Variance \$	Variance %
Revenues	73,261,893	120,416,192	76,777,487	559,523,746	549,604,945	(9,918,801)	-2%
Expenditures	113,522,948	139,880,629	117,485,339	559,523,746	520,231,180	39,292,566	7%
Surplus (deficit)	(40,261,055)	(19,464,437)	(40,707,852)		29,373,765	29,373,765	N/A

Major Revenue Variances:

The year-to-date **Revenue** anticipations are \$120MM compared to year-to-date actual receipts of \$76MM or 36% less than budget revenues as of 9/30/2010. There is a timing difference for property taxes. The majority of the property taxes are due 10/15/2010 from Fulton County. Due to the temporary collection order, we expect to meet the anticipations for property taxes.

Major Expenditure Variances:

Information Technology is projected to be under budget for FY2011 by 3% which is due to vacant positions.

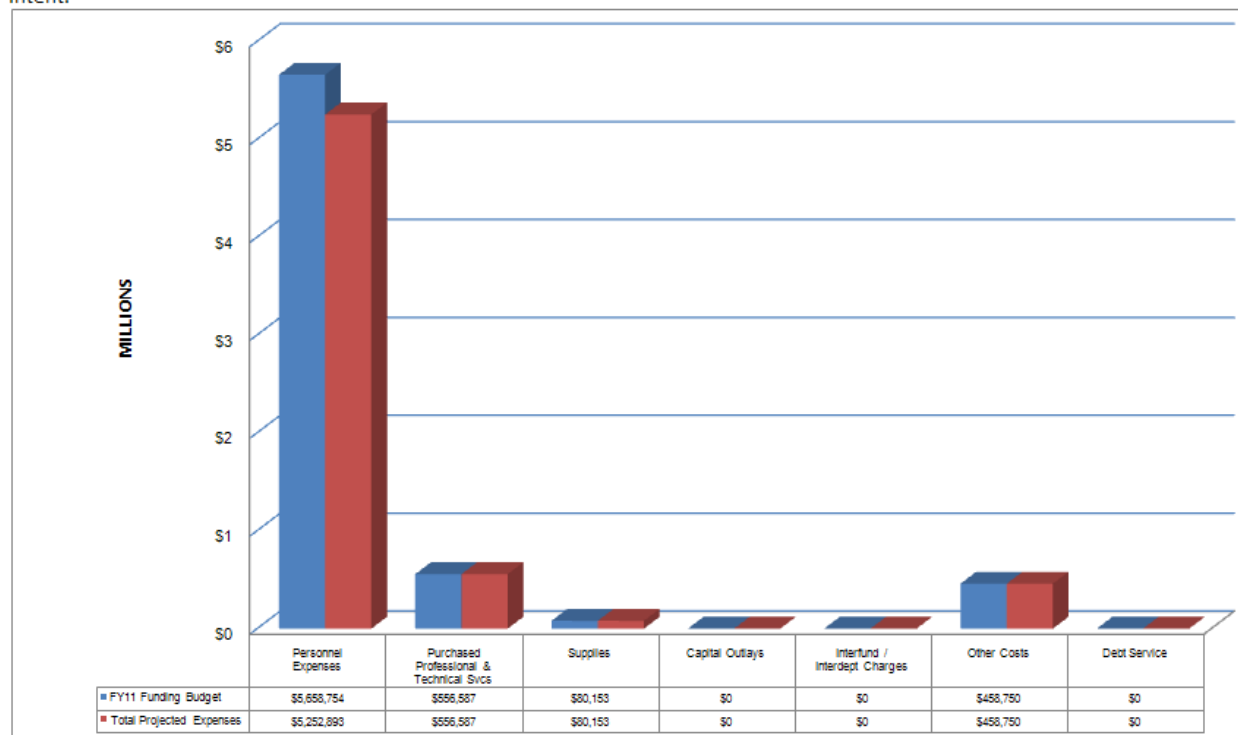
Parks and Recreation is projected to be under budget for FY2011 by 2% which is due to seasonal activity and vacant positions.

Public Works is projected to be over budget for FY2011 by 14% due to flood related expenses.

NonDepartmental is projected to be under budget by 20% which is due to restricted reserves.

CITY COUNCIL

City Council: The City Council serves as the legislative branch of city government. It is comprised of fifteen (15) members and presided over by the President of the Council. The Council adopts ordinances to establish city policy, law, and resolutions to express legislative intent.



Description	FY11 Funding Budget	YTD		Total Projected Expenses	Variance (\$)	Variance (%)
		Encumbrance/Actual (Jul 2010 - Sep 2010)	Projected Expenses (Oct 2010 - Jun 2011)			
Personnel Expenses	\$5,658,754	\$1,313,223	\$3,939,670	\$5,252,893	\$405,861	7%
Purchased Professional & Technical Svcs	\$556,587	\$77,542	\$479,045	\$556,587	\$0	0%
Supplies	\$80,153	\$15,708	\$64,445	\$80,153	\$0	0%
Capital Outlays	\$0	\$0	\$0	\$0	\$0	0%
Interfund / Interdept Charges	\$0	\$0	\$0	\$0	\$0	0%
Other Costs	\$458,750	\$132,623	\$326,127	\$458,750	\$0	0%
Debt Service	\$0	\$0	\$0	\$0	\$0	0%
Grand Total	\$6,754,244	\$1,539,097	\$4,809,287	\$6,348,383	\$405,861	6%

HIGHLIGHTS:

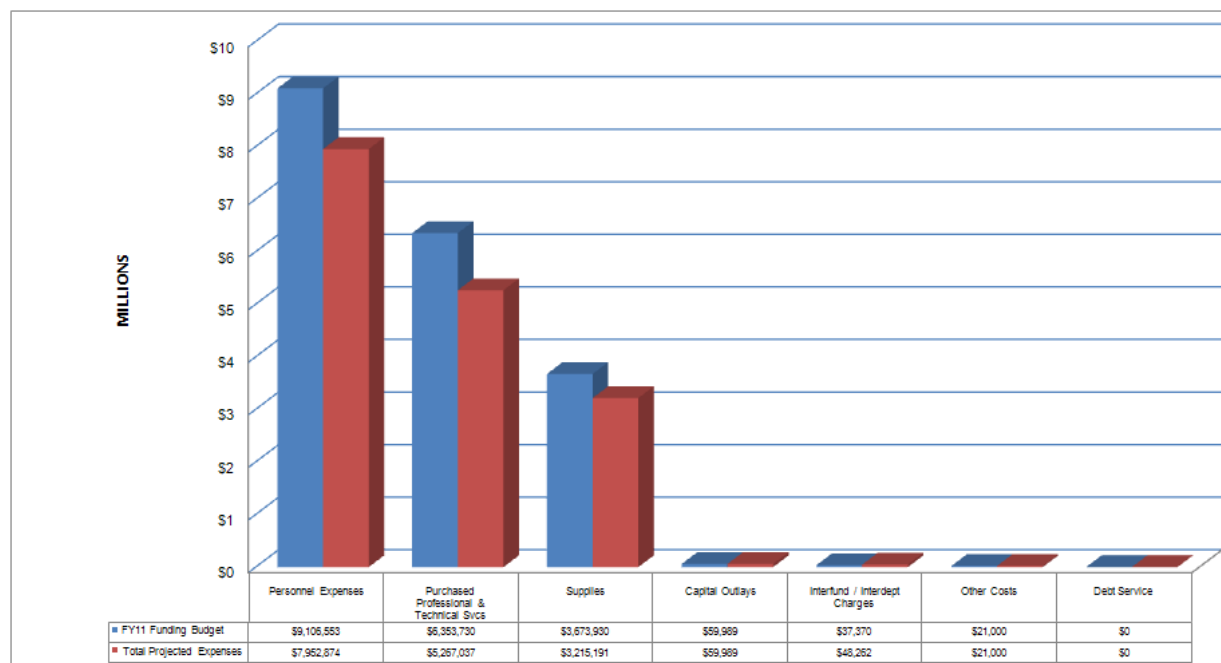
1. **Personnel Expenses** - Surplus primarily due to lower staffing levels in Salaries, Permanent part time.
2. **Purchased Professional & Technical Services** - N/A
3. **Supplies** - N/A
4. **Capital Outlays** - N/A
5. **Interfund/Interdept Charges** - N/A
6. **Other Costs** - N/A
7. **Debt Service** - N/A

STATUS OF INITIATIVES:

1. All Councilmember staff participating in the Employee Compensation initiative received the Retention Bonus.
2. The Administrative Assistant position has been filled.

EXECUTIVE OFFICES

Executive Offices: The mission of the Department of Executive Offices is to communicate and implement the policy and program agenda of the Mayor. The Offices are responsible for providing leadership within City government to effectively accomplish and execute the laws of the City. Through its various offices, Executive Offices seek to determine the most efficient and cost effective manner in which to provide quality services to the citizens of the City.



Description	FY11 Funding Budget	YTD Encumbrance/Actual (Jul 2010 - Sep 2010)	Projected Expenses (Oct 2010 - Jun 2011)	Total Projected Expenses	Variance (\$)	Variance (%)
Personnel Expenses	\$9,106,553	\$2,009,818	\$5,943,055	\$7,952,874	\$1,153,679	13%
Purchased Professional & Technical Svcs	\$6,353,730	\$3,309,012	\$1,958,025	\$5,267,037	\$1,086,693	17%
Supplies	\$3,673,930	\$855,122	\$2,360,069	\$3,215,191	\$458,739	12%
Capital Outlays	\$59,989	\$0	\$59,989	\$59,989	\$0	0%
Interfund / Interdept Charges	\$37,370	\$12,065	\$36,196	\$48,262	-\$10,892	-29%
Other Costs	\$21,000	\$2,419	\$18,581	\$21,000	\$0	0%
Debt Service	\$0	\$0	\$0	\$0	\$0	0%
Grand Total	\$19,252,572	\$6,188,436	\$10,375,917	\$16,564,353	\$2,688,219	14%

HIGHLIGHTS:

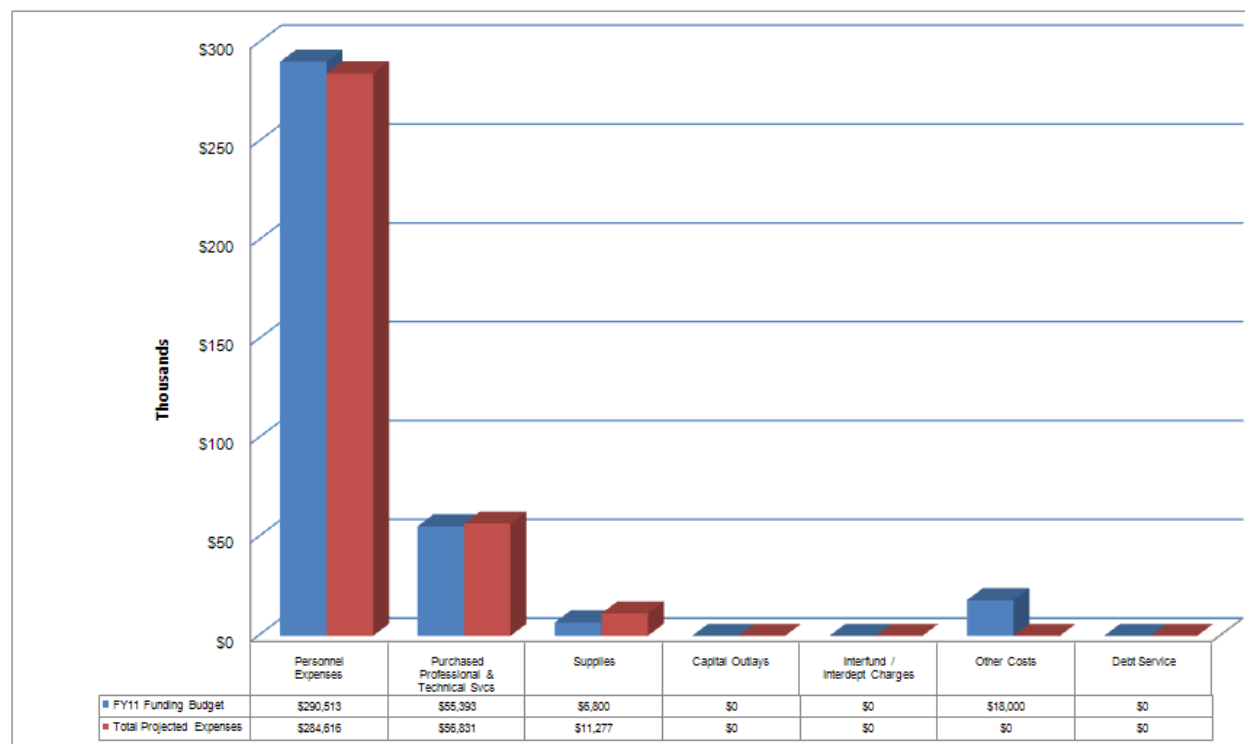
1. **Personnel Expenses** - Surplus due to 12 vacancies and under spend of benefits.
2. **Purchased Professional & Technical Services** - Surplus is expected to be used to offset increase in contract payments and consulting services.
3. **Supplies** - Surplus due to under spend in utility payments for electricity.
4. **Capital Outlays** - Expected to spend within budget. Channel 26 purchasing equipment to upgrade facilities.
5. **Interfund/Interdept Charges** - Deficit due to motor fuel charged to account in error.
6. **Other Costs** - N/A
7. **Debt Services** - N/A

STATUS OF INITIATIVES:

1. All departments received Retention Bonus with exception of Mayor, COS and COO offices.
2. ADA Compliance projects are anticipated to be funded from unspent bond proceeds. A list of current unspent bond funds is currently under review.

ATLANTA CITIZENS REVIEW BOARD (ACRB)

Atlanta Citizen Review Board: The ACRB's primary goal is to investigate and review grievances of citizens who have complaints against any member of the Atlanta Police or Corrections Departments.



Description	FY11 Funding Budget	YTD		Total Projected Expenses	Variance	
		Encumbrance/Actual (Jul 2010 - Sep 2010)	Projected Expenses (Oct 2010 - Jun 2011)		(\$)	(%)
Personnel Expenses	\$290,513	\$72,166	\$212,449	\$284,616	\$5,897	2%
Purchased Professional & Technical Svcs	\$55,393	\$7,305	\$49,526	\$56,831	-\$1,438	-3%
Supplies	\$6,800	\$5,483	\$5,794	\$11,277	-\$4,477	-66%
Capital Outlays	\$0	\$0	\$0	\$0	\$0	0%
Interfund / Interdept Charges	\$0	\$0	\$0	\$0	\$0	0%
Other Costs	\$18,000	\$0	\$0	\$0	\$18,000	100%
Debt Service	\$0	\$0	\$0	\$0	\$0	0%
Grand Total	\$370,706	\$84,955	\$267,769	\$352,723	\$17,983	5%

HIGHLIGHTS:

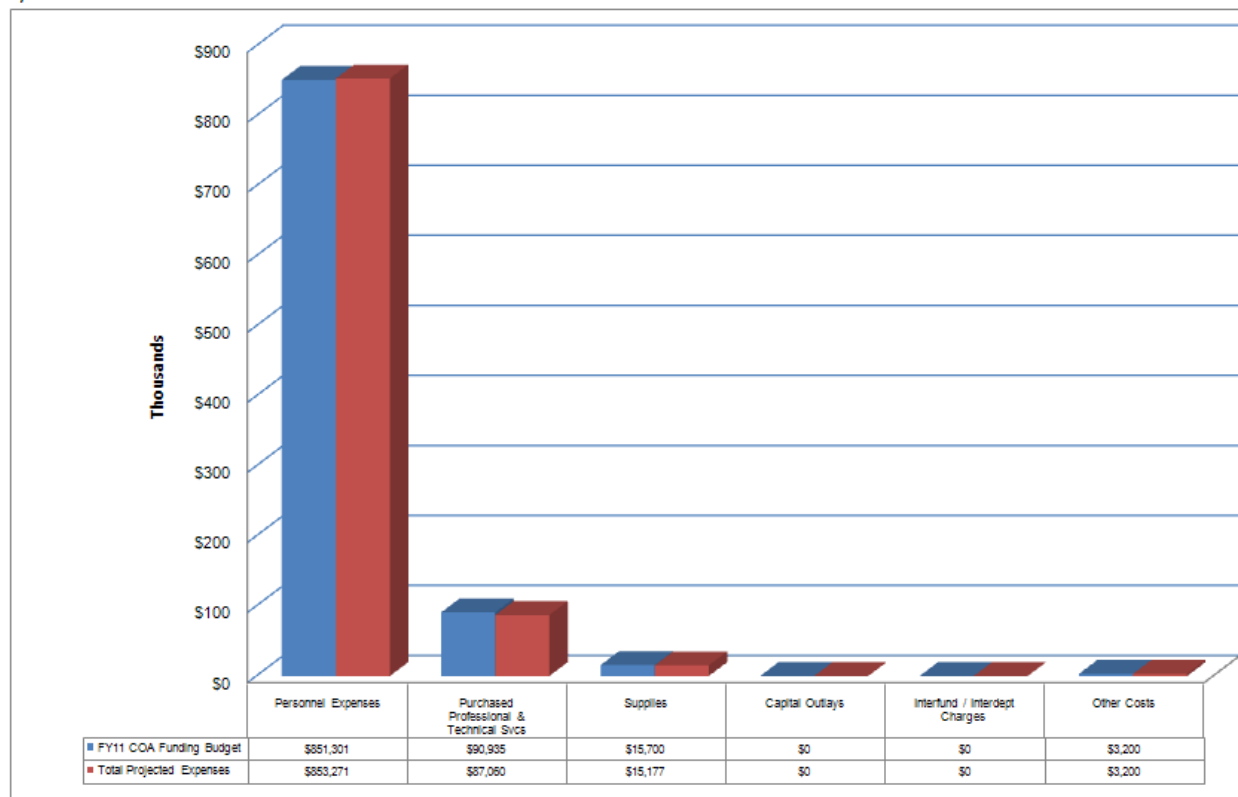
- Personnel Expenses** - Surplus due to one employee not receiving health benefits.
- Purchased Professional & Technical Services** - Deficit due to charges coded in error. Will make adjustment before next reporting period.
- Supplies** - Deficit due to over spend in supplies will make adjustment before next reporting period.
- Capital Outlays** - N/A
- Interfund/Interdept Charges** - N/A
- Other Costs** - Funds are designated for the License Review Board. Last year, there were no expenditures
- Debt Services** - N/A

STATUS OF INITIATIVES:

- All staff participating in the Employee Compensation initiative received the Retention Bonus.

AUDITOR'S OFFICE

The City Auditor's Office conducts audits under authority of the City Charter, to determine whether City activities and programs comply with applicable laws, achieve intended results and benefits, use resources economically and efficiently, and operate with adequate systems of internal control.



Description	FY11 COA Funding Budget	YTD		Total Projected Expenses	Variance (\$)	Variance (%)
		Encumbrance/Actual (Jul 2010 - Sep 2010)	Projected Expenses (Apr 2009 - Jun 2010)			
Personnel Expenses	\$851,301	\$232,579	\$620,692	\$853,271	-\$1,970	0%
Purchased Professional & Technical Svcs	\$90,935	\$6,061	\$80,999	\$87,060	\$3,875	4%
Supplies	\$15,700	\$1,154	\$14,023	\$15,177	\$523	3%
Capital Outlays	\$0	\$0	\$0	\$0	\$0	0%
Interfund / Interdept Charges	\$0	\$0	\$0	\$0	\$0	0%
Other Costs	\$3,200	\$297	\$2,903	\$3,200	\$0	0%
Debt Service	\$0	\$0	\$0	\$0	\$0	0%
Grand Total	\$961,136	\$240,090	\$718,618	\$958,708	\$2,428	0%

HIGHLIGHTS:

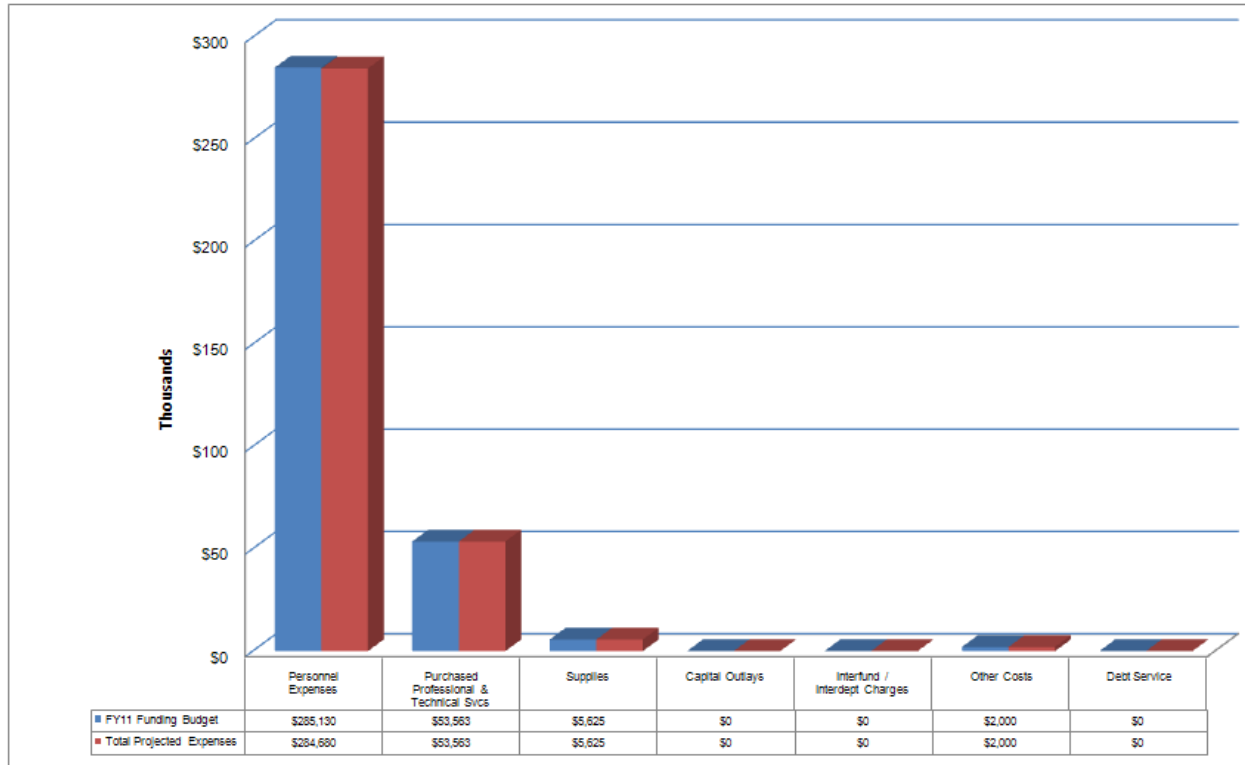
1. Extra help hours were higher than anticipated, the hours may need to be reduced or an additional funding source will need to be identified.

STATUS OF INITIATIVES:

1. All staff participating in the Employee Compensation initiative received the Retention Bonus.

BOARD OF ETHICS

The **Board of Ethics** is an independent city agency that works to ensure honesty, openness, and integrity in city government through enforcing the city's ethical standards of conduct. The Board is responsible for bringing the City into compliance with the Code of Ethics and instilling a culture of ethics within city government.



Description	FY11 Funding Budget	YTD		Total Projected Expenses	Variance (\$)	Variance (%)
		Encumbrances/Actual (Jul 2010 - Sep 2010)	Projected Expenses (Oct 2010 - Jun 2011)			
Personnel Expenses	\$285,130	\$73,601	\$211,079	\$284,680	\$450	0%
Purchased Professional & Technical Svcs	\$53,563	\$3,306	\$50,257	\$53,563	\$0	0%
Supplies	\$5,625	\$2,159	\$3,466	\$5,625	\$0	0%
Capital Outlays	\$0	\$0	\$0	\$0	\$0	0%
Interfund / Interdept Charges	\$0	\$0	\$0	\$0	\$0	0%
Other Costs	\$2,000	\$171	\$1,829	\$2,000	\$0	0%
Debt Service	\$0	\$0	\$0	\$0	\$0	0%
Grand Total	\$346,318	\$79,237	\$266,631	\$345,868	\$450	0%

HIGHLIGHTS:

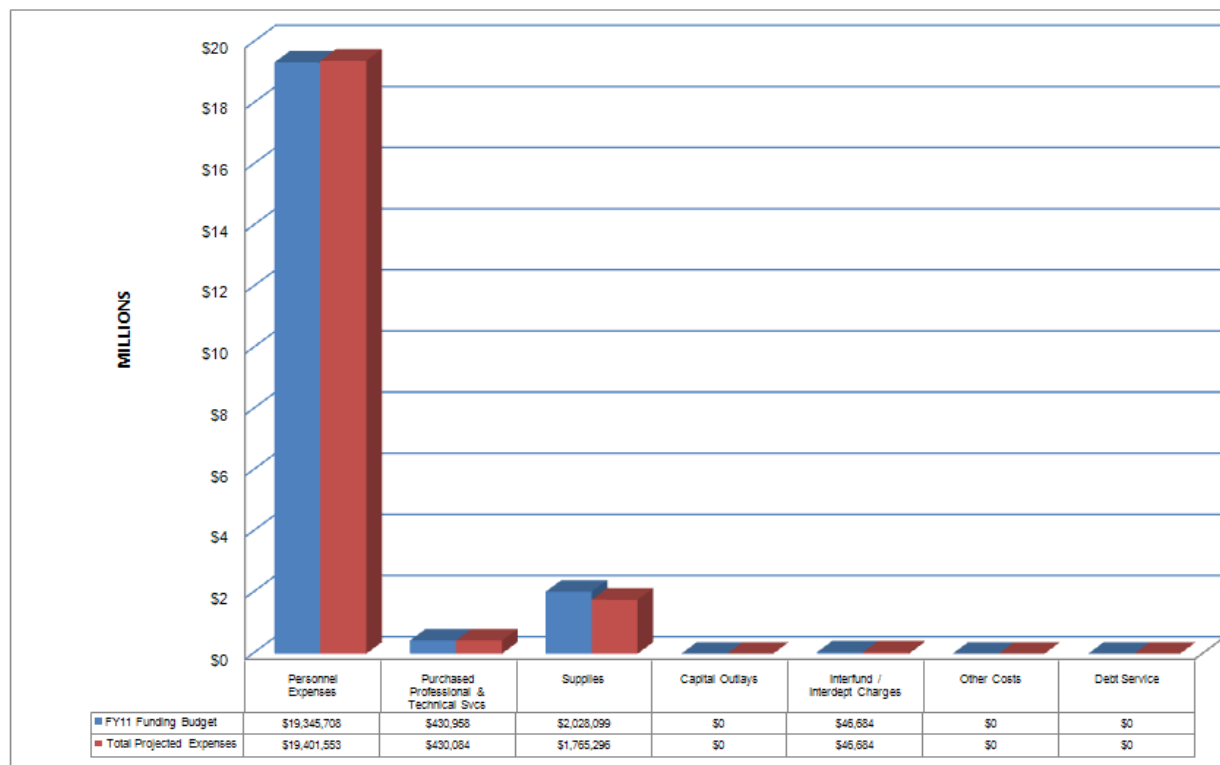
1. **Personnel Expenses** - Variance in personnel due to one employee being eligible for the retention bonus instead of two, as budgeted.
2. **Purchased Professional & Technical Services** - N/A
3. **Supplies** - N/A
4. **Capital Outlays** - N/A
5. **Interfund/Interdepartmental Charges** - N/A
6. **Other Costs** - N/A
7. **Debt Service** - N/A

STATUS OF INITIATIVES:

1. All staff participating in the Employee Compensation Initiative received the Retention Bonus.

DEPARTMENT OF CORRECTIONS

Department of Corrections: The mission of the Department of Corrections is to protect the public, staff and offenders while maintaining an efficiently managed facility which assist detainees with reintegration back into the community.



Description	FY11 Funding Budget	YTD Encumbrance/Actual (Jul 2010 - Sep 2010)	Projected Expenses (Oct 2010 - Jun 2011)	Total Projected Expenses	Variance (\$)	Variance (%)
Personnel Expenses	\$19,345,708	\$4,641,235	\$14,760,319	\$19,401,553	-\$55,845	0%
Purchased Professional & Technical Svcs	\$430,958	\$206,555	\$223,529	\$430,084	\$874	0%
Supplies	\$2,028,099	\$557,770	\$1,207,527	\$1,765,296	\$262,803	13%
Capital Outlays	\$0	\$0	\$0	\$0	\$0	0%
Interfund / Interdept Charges	\$46,684	\$10,159	\$36,525	\$46,684	\$0	0%
Other Costs	\$0	\$0	\$0	\$0	\$0	0%
Debt Service	\$0	\$0	\$0	\$0	\$0	0%
Grand Total	\$21,851,449	\$5,415,719	\$16,227,899	\$21,643,617	\$207,832	1%

HIGHLIGHTS:

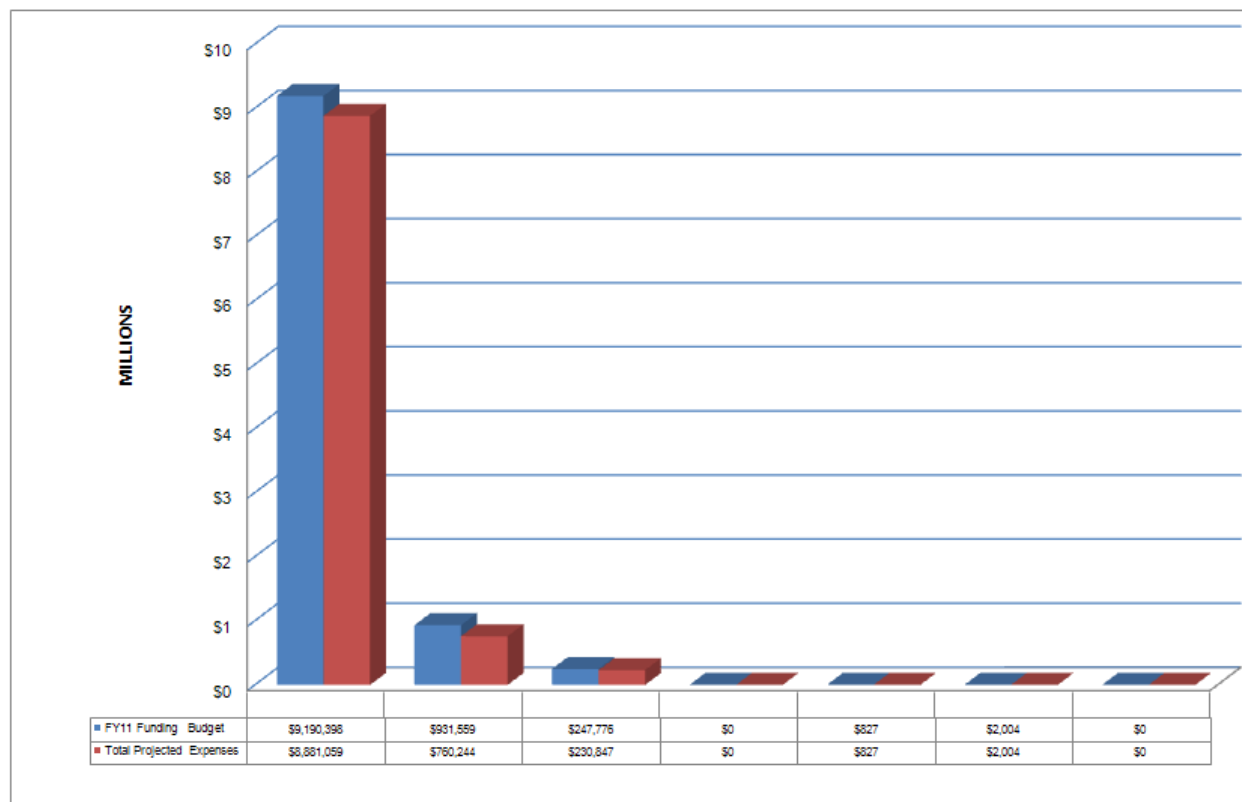
- Personnel Expenses** - Variance in personnel expenses due to overtime and annual leave.
- Purchased Professional & Technical Services** - Variance in Purchased Professional Services due to department spending conservatively.
- Supplies** - Variance in Supplies due to department spending conservatively.
- Capital Outlays** - N/A
- Interfund/Interdepartmental Charges** - N/A
- Other Costs** - N/A
- Debt Service** - N/A

STATUS OF INITIATIVES:

- All staff participating in the Employee Compensation initiative received the Retention Bonus.

DEPARTMENT OF FINANCE

The **Department of Finance** manages and accounts for the City's financial resources. This department prepares and monitors the annual budget, invests city funds, determines optimal liquidity and maximizes income in accordance with best practices.



Description	FY11 Funding Budget	YTD		Total Projected Expenses	Variance (\$)	Variance (%)
		Encumbrance/Actual (Jul-2010 - Sep-2010)	Projected Expenses (Oct-2010 - Jun-2011)			
Personnel Expenses	\$9,190,398	\$2,163,643	\$6,717,416	\$8,881,059	\$309,339	3%
Purchased Professional & Technical Svcs	\$931,559	\$131,431	\$628,814	\$760,244	\$171,315	18%
Supplies	\$247,776	\$37,376	\$193,471	\$230,847	\$16,929	7%
Capital Outlays	\$0	\$0	\$0	\$0	\$0	0%
Interfund / Interdept Charges	\$827	\$108	\$719	\$827	\$0	0%
Other Costs	\$2,004	\$0	\$2,004	\$2,004	\$0	0%
Debt Service	\$0	\$0	\$0	\$0	\$0	0%
Grand Total	\$10,372,564	\$2,332,558	\$7,542,424	\$9,874,981	\$497,583	5%

HIGHLIGHTS:

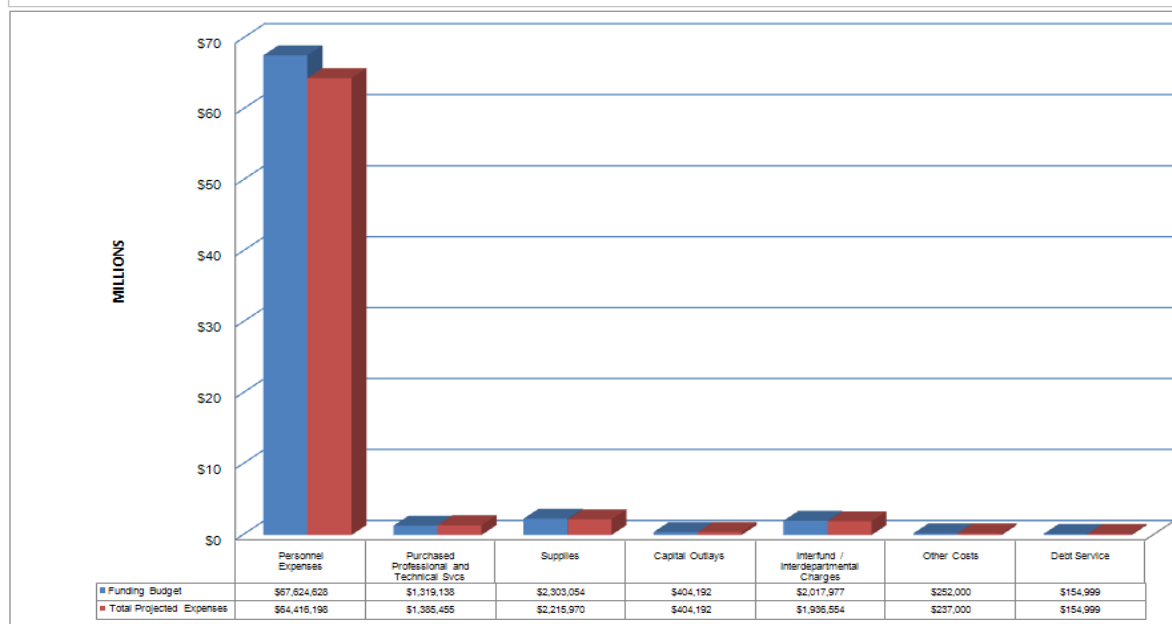
- Personnel Services** is trending at 24% for the 1st Quarter. Salary savings from vacancies are offset by extra help expenses and one-time non recurring \$450 employee retention bonus that the City Council approved by Ordinance.
- Purchased Services** is trending at 14% for the 1st Quarter. Note however that this major account group is not expended in equal 12-monthly allotments. Rather this budget is generally associated with specific projects, i.e., Audit, CAFR, Business License Renewals, etc.
- Supplies** is trending at 15% for the 1st Quarter. Note however that this major account group is not expended in equal 12-month allotments, but in the latter half of the year is when most supplies are restocked.

STATUS OF INITIATIVES:

- All staff participating in the Employee Compensation initiative received the Retention Bonus.

FIRE & RESCUE DEPARTMENT

The Atlanta Fire Rescue Department (AFRD) serves an area of 132.6 square miles with a population of 519,000 residents, responding to over sixty miles of interstate highways, twenty-three miles of rapid rail and protects Hartsfield-Jackson International Airport. In addition to residents of Atlanta and travelers through Hartsfield-Jackson International, AFRD provides services to over one million workers, visitors, and tourists and the businesses to which they work and play.



Description	Funding Budget	YTD Encumbrance/Actuals (Jul 2010 - Sep 2010)	Projected Expenses (Oct 2010 - Jun 2011)	Total Projected Expenses	Variance (\$)	Variance (%)
Personnel Expenses	\$67,624,628	\$15,478,984	\$48,937,213	\$64,416,198	\$3,208,430	5%
Purchased Professional and Technical Svcs	\$1,319,138	\$394,428	\$991,027	\$1,385,455	-\$66,317	-5%
Supplies	\$2,303,054	\$677,959	\$1,538,010	\$2,215,970	\$87,084	4%
Capital Outlays	\$404,192	\$160,709	\$243,483	\$404,192	\$0	0%
Interfund / Interdepartmental Charges	\$2,017,977	\$484,138	\$1,452,415	\$1,936,554	\$81,423	4%
Other Costs	\$252,000	\$0	\$237,000	\$237,000	\$15,000	6%
Debt Service	\$154,999	\$38,484	\$116,515	\$154,999	\$0	0%
Grand Total	\$74,075,988	\$17,234,704	\$53,515,663	\$70,750,367	\$3,325,621	4%

HIGHLIGHTS:

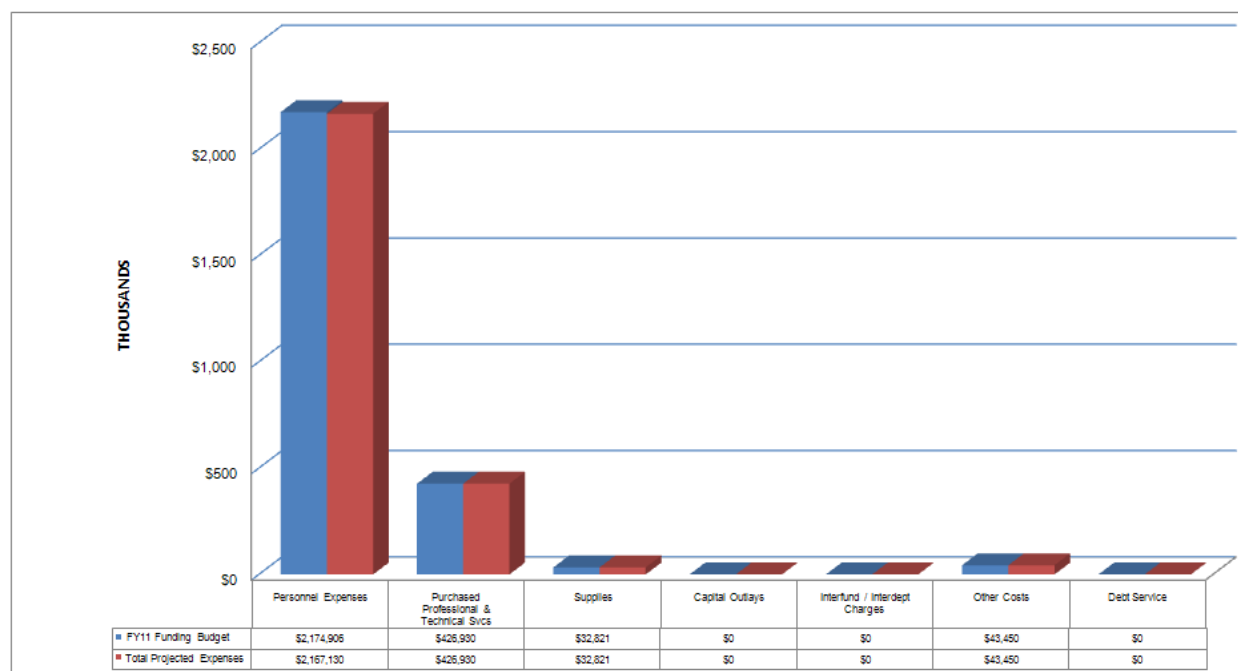
- Personnel Services** - AFRD has accounted for two recruit classes to run simultaneously in the spring of 2011 the expected surpluses will more than likely decrease with vacation payouts
- Purchased Professional & Tech Svcs** - The projected deficit in purchased services is related to an un-received item (Promotional Testing) from fiscal year 2010 budget, which carried over into the current year's budget causing an anticipated deficit
- Supplies** - Based on the high demand of all the fire stations needs and EMS medical supplies, AFR is expecting to expense the entire FY11 supplies budget
- Capital Outlays** - The expectation is to expense the entire budget for fiscal year 2011; YTD thermal imaging cameras and extrication equipment has been purchased
- Interfund/Interdepartmental charges** - Based on the YTD average rates, fuel and PM/repairs may come in under budget
- Other Costs** - Surplus is based on the prorated amount for lease payments to Metro Atlanta Respite for Fire Station #36 (\$235,000) The lease is projected to discontinue November 30th due to Fulton/Atlanta agreement
- Debt Service** - AFR expects to be on budget due to the monthly repayment to Wachovia for the Mobile Data Computers

STATUS OF INITIATIVES:

- MOU** - The Agreement with Fulton County is in care of the Mayor's office and has all required signatures in place; AFR terminated the lease agreement effective December 4, 2010; we expect the Agreement's terms and conditions will commence on, or before December 15, 2010
- Swift Water Rescue** - AFR appointed a committee to precisely develop specifications for the Swift Water Initiative, the final specification for the equipment, training and supplies are being compiled and will be submitted to the Department of Procurement by mid-November
- 18 positions funded from retirement savings** - 3 Captains filled; 3 Sergeants filled; 9 Firefighters filled; 3 Firefighters vacant
- AFRD Fleet Purchases (\$1,679,389 transferred to Non-Departmental)** - Purchasing two engines and one ladder truck, one staff vehicle and three extrication devices; POs have been created for the engines, staff vehicle and extrication devices
- Fund station #11 (\$1M for 14 positions)** - Vacancies include 3 Lieutenants, 3 Sergeants, and 8 Firefighters
- Overtime & Brown-Outs (Additional Information)** - This initiative has been functional for eight months (March 2010) and during this period, there has not been any occurrences of Brown-Outs due to staffing shortages

DEPARTMENT OF HUMAN RESOURCES

Human Resources: The Department's mission is to be a professional human resources department committed to attracting, retaining and developing a diverse and competent workforce that enables City agencies to achieve their business needs.



Description	FY11 Funding Budget	YTD		Total Projected Expenses	Variance (\$)	Variance (%)
		Encumbrance/Actual (Jul 2010 - Sep 2010)	Projected Expenses (Oct 2010 - Jun 2011)			
Personnel Expenses	\$2,174,906	\$475,537	\$1,691,593	\$2,167,130	\$7,776	0%
Purchased Professional & Technical Svcs	\$426,930	\$34,581	\$392,349	\$426,930	\$0	0%
Supplies	\$32,821	\$3,346	\$29,475	\$32,821	\$0	0%
Capital Outlays	\$0	\$0	\$0	\$0	\$0	0%
Interfund / Interdept Charges	\$0	\$0	\$0	\$0	\$0	0%
Other Costs	\$43,450	\$3,096	\$40,354	\$43,450	\$0	0%
Debt Service	\$0	\$0	\$0	\$0	\$0	0%
Grand Total	\$2,678,107	\$516,560	\$2,153,771	\$2,670,331	\$7,776	0%

HIGHLIGHTS:

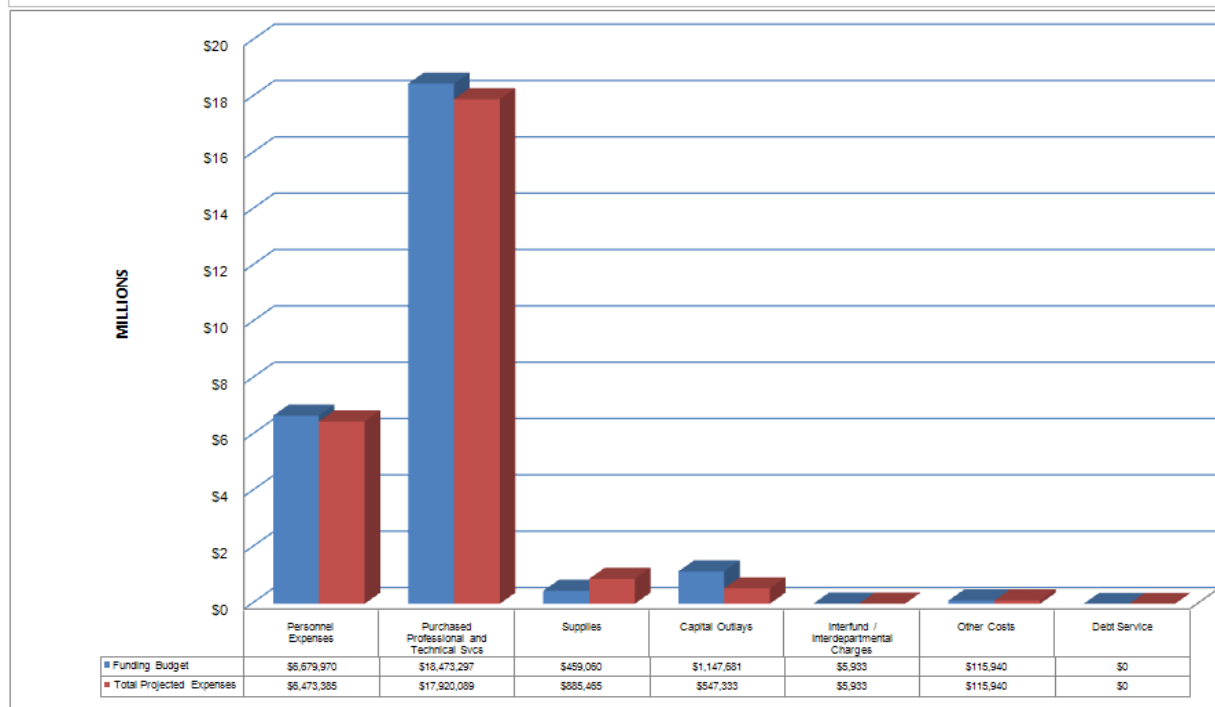
1. **Personnel Expenses** - Surplus is due to vacant positions. DHR expects to fill three managerial vacancies at above-entry.
2. **Purchased Professional & Technical Services** - Funds budgeted are projected to be fully expensed by end of fiscal year.
3. **Supplies** - Funds budgeted for Supplies are projected to be fully expensed by end of fiscal year.
4. **Capital Outlays** - N/A
5. **Interfund/Interdept Charges** - N/A
6. **Other Costs** - Meeting and Civil Service Board member compensation are projected to be fully expensed by end of fiscal year.
7. **Debt Service** - N/A

STATUS OF INITIATIVES:

1. All staff participating in the Employee Compensation initiative received the Retention Bonus.
2. DHR has completed the bidding process for Pay and Class Study. Work on study scheduled to begin the first of the year.

DEPARTMENT OF INFORMATION TECHNOLOGY

The Department of Information Technology (DIT) oversees and guides all technology-related activities associated with the delivery of products and services managed by every department of the City. The Office provides a strategic framework and direction for leveraging technology to create business value.



Description	Funding Budget	YTD Encumbrance/Actuals (Jul 2010 - Sep 2010)	Projected Expenses (Oct 2010 - Jun 2011)	Total Projected Expenses	Variance (\$)	Variance (%)
Personnel Expenses	\$6,679,970	\$1,583,640	\$4,889,745	\$6,473,385	206,585	3%
Purchased Professional and Technical Svcs	\$18,473,297	\$8,099,717	\$9,820,372	\$17,920,089	553,208	3%
Supplies	\$459,060	\$540,875	\$344,590	\$885,465	(426,405)	-93%
Capital Outlays	\$1,147,681	\$4,276	\$543,057	\$547,333	600,348	52%
Interfund / Interdepartmental Charges	\$5,933	\$1,463	\$4,470	\$5,933	0	0%
Other Costs	\$115,940	\$26,221	\$89,719	\$115,940	0	0%
Debt Service	\$0	\$0	\$0	\$0	0	0%
Grand Total	\$26,881,881	\$10,256,192	\$15,691,953	\$25,948,146	933,735	3%

HIGHLIGHTS:

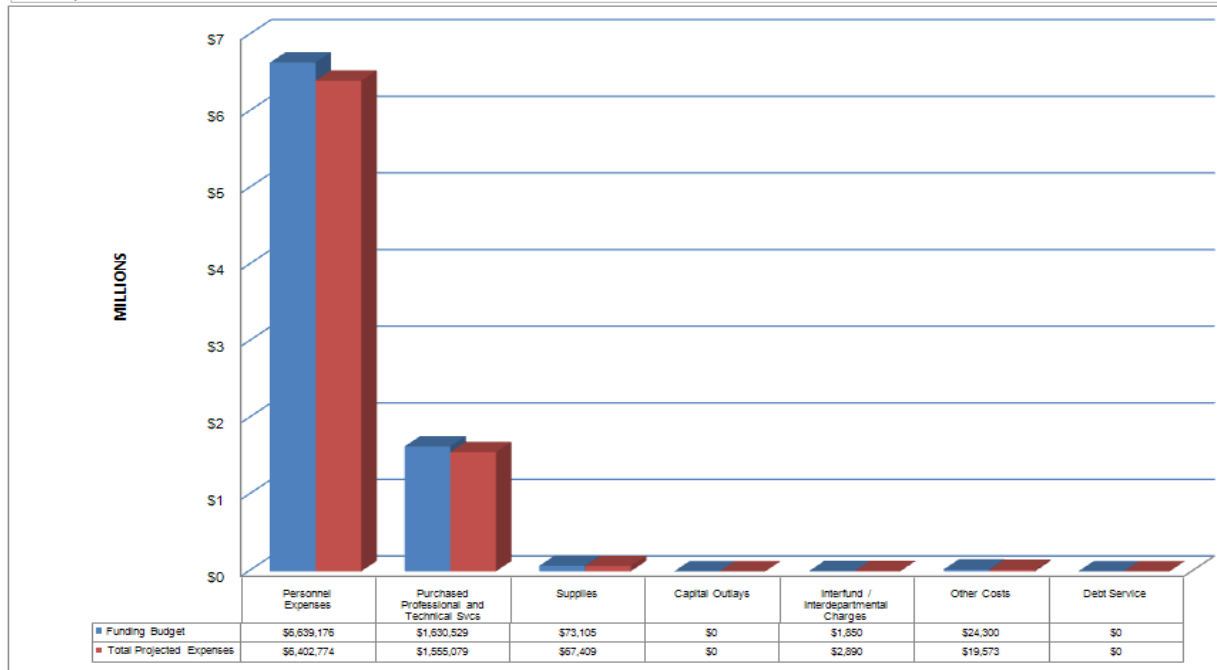
- Personnel Services** - The Department currently has 4 vacant positions, which are the primary driver of the total cost savings.
- Purchased Professional & Tech Svcs** - driven mostly by an Oracle expense; Accounting will post a reclass that will lower the expense in this account group
- Supplies** - Attributable to Asset Mgmt. software and backup software purchased for the Law Dept.
- Capital Outlays** - There is a surplus in this area due to reclassifications of expenses to 520000 account; anticipate using the funds earmarked for the Mayor's initiatives
- Interfund/Interdepartmental charges** - N/A
- Other Costs** - Retiree health insurance is running slightly higher than budget
- Debt Service** - N/A

STATUS OF INITIATIVES:

- 311 Call Center** - Statement of Work has been prepared and submitted to the Mayor's office; next step is a possible RFP
- Data Center** -split into two components: (1) Fiber channel - RFP is now out for solicitation (2) Infrastructure Assessment - has been prepared
- COA Website upgrade** - the team assigned is in the exploratory/discovery phase

JUDICIAL – MUNICIPAL COURT OPERATIONS

Municipal Court Operations manages the day-to-day functions of the court. There are seven courtrooms in operation: three (3) are primarily dedicated to traffic offenses; one (1) handles DUI offenses; one (1) handles housing code enforcement; one (1) handles general city code violations; and one (1) handles is focused on quality-of-life offenses that may lead to restorative justice remedies (aka Community Court).



Description	Funding Budget	YTD Encumbrance/Actuals (Jul 2010 - Sep 2010)	Projected Expenses (Oct 2010 - Jun 2011)	Total Projected Expenses	Variance (\$)	Variance (%)
Personnel Expenses	\$6,639,176	\$1,635,595	\$4,767,179	\$6,402,774	\$236,402	4%
Purchased Professional and Technical Svcs	\$1,630,529	\$291,293	\$1,263,786	\$1,555,079	\$75,450	5%
Supplies	\$73,105	\$20,965	\$46,444	\$67,409	\$5,696	8%
Capital Outlays	\$0	\$0	\$0	\$0	\$0	0%
Interfund / Interdepartmental Charges	\$1,850	\$1,657	\$1,233	\$2,890	(\$1,040)	-56%
Other Costs	\$24,300	\$3,423	\$16,150	\$19,573	\$4,727	19%
Debt Service	\$0	\$0	\$0	\$0	\$0	0%
Grand Total	\$8,368,960	\$1,952,933	\$6,094,793	\$8,047,725	\$321,235	4%

HIGHLIGHTS:

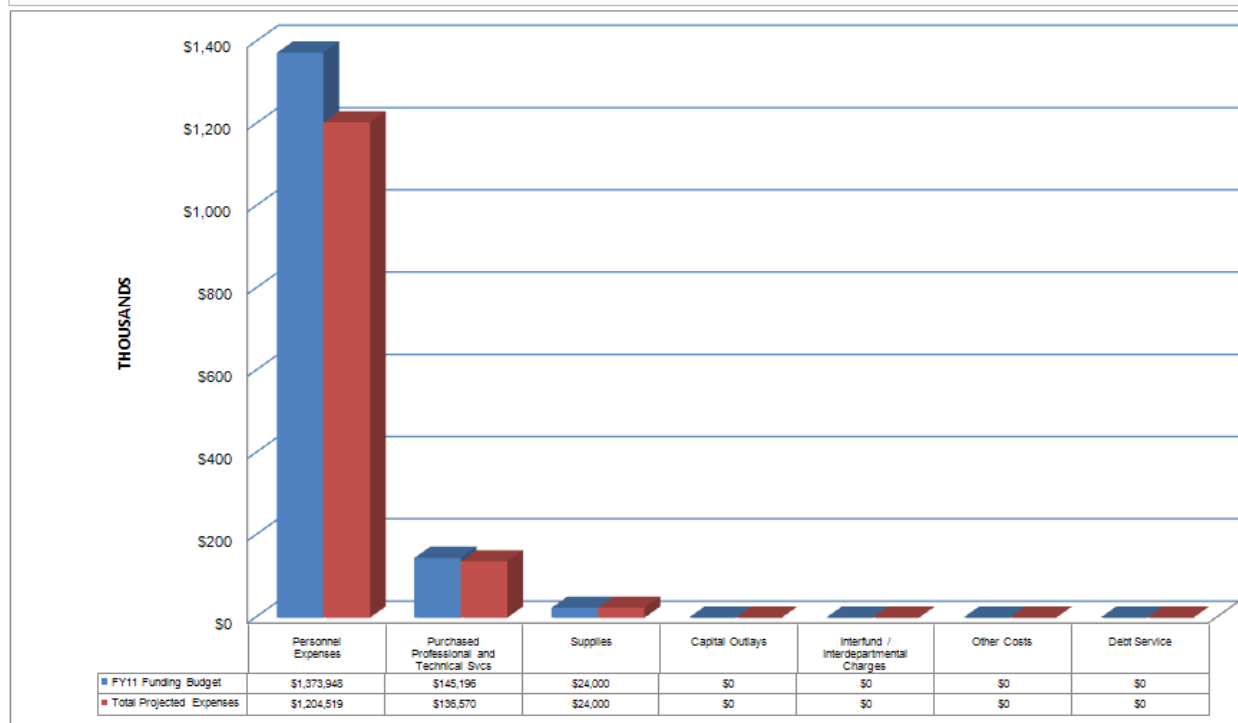
- Personnel Services** - The \$236K surplus is attributed to 6 vacancies (2 court clerks, 2 case mgrs, 1 law clerk, and 1 Court Administrator) being filled in January 2011.
- Purchased Professional & Tech Svcs** - The \$75K surplus is attributed to the reduction in interface costs with CourtView. The Court was able to compromise with the vendor on a few functionalities but still receive the same quality of work
- Supplies** - The \$5K surplus is attributed to the reduction of paper costs. The Court previously ran copies of all criminal history records. Now, the records are made viewable on the PCs in the courtrooms.
- Capital Outlays** - N/A
- Interfund/Interdepartmental Charges** - The \$1K deficit is unknown. The Court is being overcharged in repair expenses. An email was sent to motor Transport requesting an itemized list of repair expenses for its 3 vehicles.
- Other Costs** - The \$4K surplus is attributed to less refunds being owed to defendants in FY11
- Debt Service** - N/A

STATUS OF INITIATIVES:

- \$200,899 incremental funding:**
 Consulting & Purchased Svcs - 2 additional security guards for the court rooms are on board, eCitation project in progress
 Repair & Maintenance/Equipment - 4 copiers have been purchased, legislation was recently approved for PC and scanner replacements
 X-ray machine and cameras for the control room are anticipated to be purchased in December/January

JUDICIAL – PUBLIC DEFENDER

The Office of the Public Defender is responsible for representing indigent defendants who are accused of violating any city ordinance for which a criminal penalty can be imposed, as well as certain misdemeanors that the court has concurrent jurisdiction with the State Court of Fulton County.



Description	FY11 Funding Budget	YTD Encumbrance/Actuals (Jul 2010 - Sep 2010)		Total Projected Expenses	Variance (\$)	Variance (%)
		Actuals	Projected Expenses (Oct 2010 - Jun 2011)			
Personnel Expenses	\$1,373,948	\$258,818	\$945,701	\$1,204,519	\$169,429	12%
Purchased Professional and Technical Svcs	\$145,196	\$25,220	\$111,350	\$136,570	\$8,626	6%
Supplies	\$24,000	\$7,197	\$16,803	\$24,000	\$0	0%
Capital Outlays	\$0	\$0	\$0	\$0	\$0	0%
Interfund / Interdepartmental Charges	\$0	\$0	\$0	\$0	\$0	0%
Other Costs	\$0	\$0	\$0	\$0	\$0	0%
Debt Service	\$0	\$0	\$0	\$0	\$0	0%
Grand Total	\$1,543,144	\$291,235	\$1,073,855	\$1,365,089	\$178,055	12%

HIGHLIGHTS:

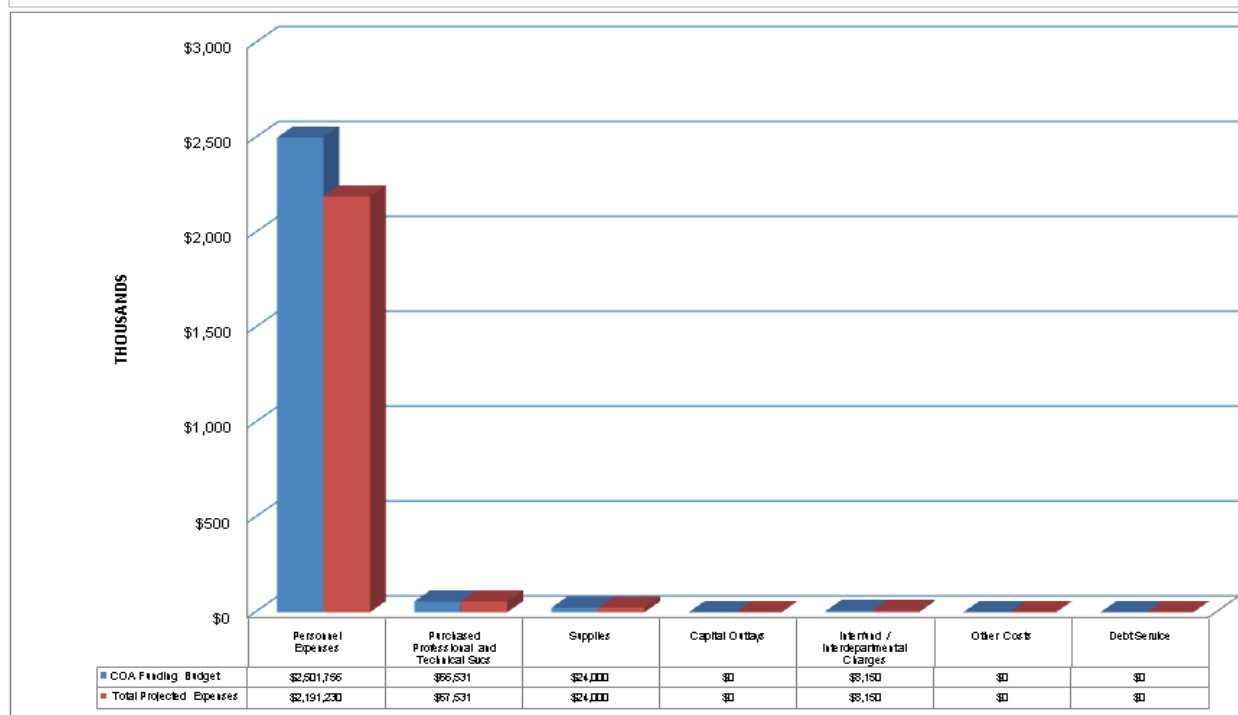
1. **Personnel Services** - Surplus driven by vacant positions; expectation is to have all but 1 position filled by October
2. **Purchased Professional & Tech Svcs** - The number of contract attorneys will vary throughout the fiscal year
3. **Supplies** - N/A
4. **Capital Outlays** - N/A
5. **Interfund/Interdepartmental Charges** - N/A
6. **Other Costs** - N/A
7. **Debt Service** - N/A

STATUS OF INITIATIVES:

1. **\$405,612** - All incremental positions (5) will have a start date by the end of October; the projection assumes the Deputy Public Defender position will start in February

JUDICIAL – SOLICITOR

The Office of the Solicitor represents the interests of the citizens of Atlanta in all matters brought before the Atlanta Municipal Court. In addition, the office provides legal assistance to the city administration, community groups, schools and colleges and provides training to law enforcement agencies and private forces.



Description	COA Funding Budget	YTD Encumbrance/ Actuals (Jul 2010 - Sep 2010)	Projected Expenses (Oct 2010 - Jun 2011)	Total Projected Expenses	Variance (\$)	Variance (%)
Personnel Expenses	\$2,501,756	\$401,880	\$1,789,350	\$2,191,230	\$310,526	12%
Purchased Professional and Technical Svcs	\$56,531	\$1,000	\$56,531	\$57,531	(\$1,000)	-2%
Supplies	\$24,000	\$5,558	\$18,442	\$24,000	\$0	0%
Capital Outlays	\$0	\$0	\$0	\$0	\$0	0%
Interfund / Interdepartmental Charges	\$8,150	\$2,020	\$6,130	\$8,150	\$0	0%
Other Costs	\$0	\$0	\$0	\$0	\$0	0%
Debt Service	\$0	\$0	\$0	\$0	\$0	0%
Grand Total	\$2,590,437	\$410,458	\$1,870,453	\$2,280,911	\$309,526	12%

HIGHLIGHTS:

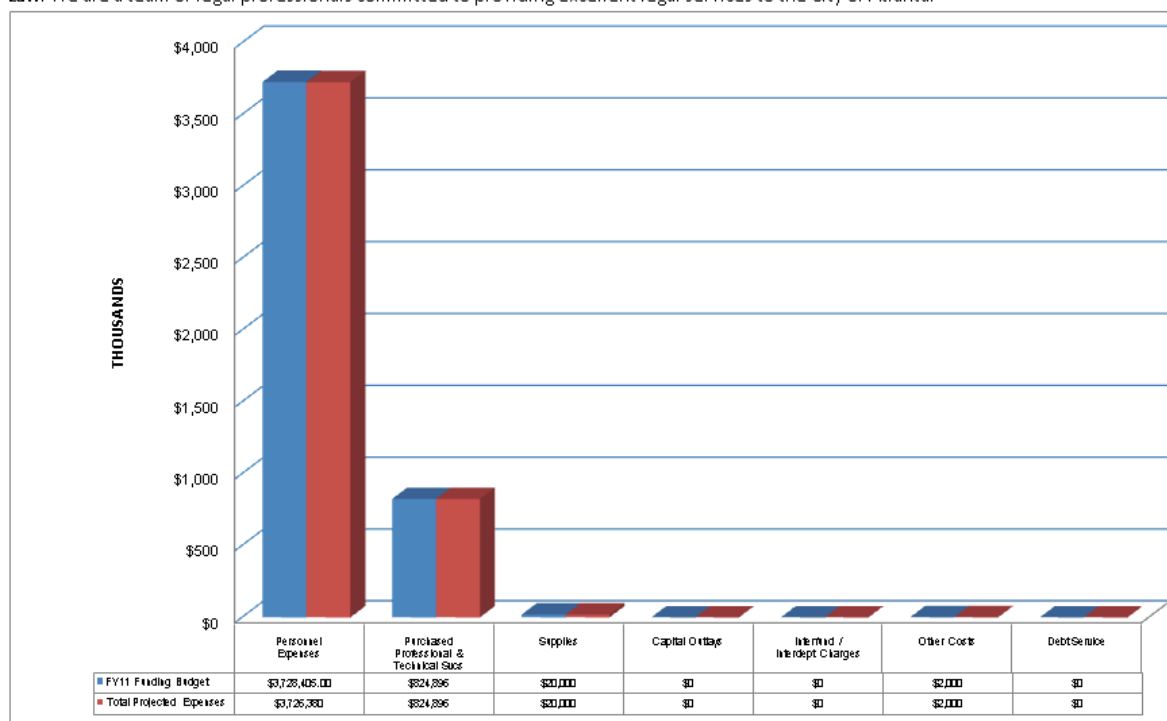
1. **Personnel Services** - Surplus based on 16 positions created in the FY2011 budget (vacant positions will not incur full year expense)
2. **Purchased Professional & Tech Svcs** - N/A
3. **Supplies** - N/A
4. **Capital Outlays** - N/A
5. **Interfund/Interdepartmental Charges** -Based on current trend - N/A
6. **Other Costs** - N/A
7. **Debt Service** - N/A

STATUS OF INITIATIVES:

1. **\$832,634 - year-to-date** September, 8 FTEs had a start date in September with 5 slated to start in October and 2 in November

DEPARTMENT OF LAW

Law: We are a team of legal professionals committed to providing excellent legal services to the City of Atlanta.



Description	FY11 Funding Budget	YTD Encumbrance/Actual (Jul 2010 - Sep 2010)	Projected Expenses (Oct 2010 - Jun 2011)	Total Projected Expenses	Variance (\$)	Variance (%)
Personnel Expenses	\$3,728,405.00	\$842,266	\$2,884,114	\$3,726,380	\$2,025	0%
Purchased Professional & Technical Svcs	\$824,896	\$88,936	\$735,960	\$824,896	\$0	0%
Supplies	\$20,000	\$4,958	\$15,042	\$20,000	\$0	0%
Capital Outlays	\$0	\$0	\$0	\$0	\$0	0%
Interfund / Interdept Charges	\$0	\$0	\$0	\$0	\$0	0%
Other Costs	\$2,000	\$21	\$1,979	\$2,000	\$0	0%
Debt Service	\$0	\$0	\$0	\$0	\$0	0%
Grand Total	\$4,575,301	\$936,181	\$3,637,095	\$4,573,276	\$2,025	0%

HIGHLIGHTS:

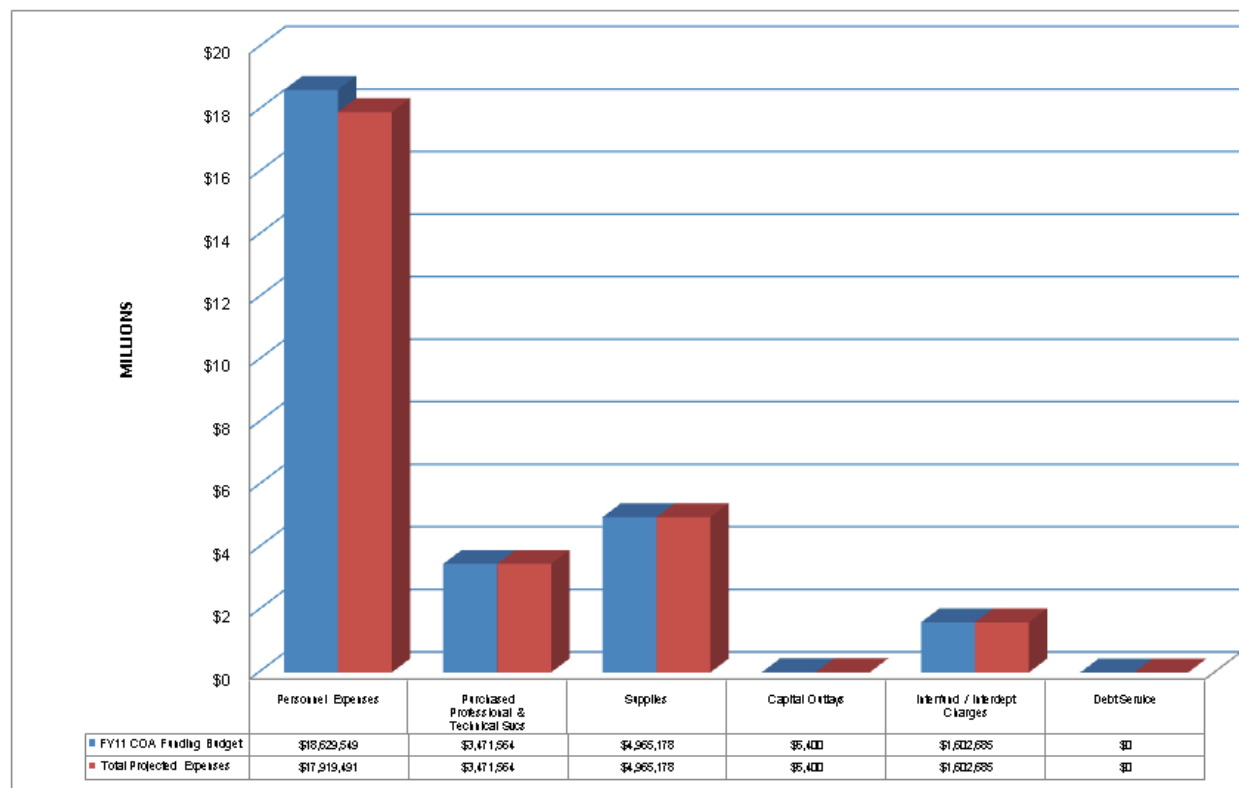
- Personnel Expenses** - Small surplus due to timing of filling vacancies.
- Purchased Professional & Technical Services** - There is no anticipated reduction in Outside Counsel expenses for the remainder of the fiscal year.
- Supplies** - N/A
- Capital Outlays** - N/A
- Interfund/Interdept Charges** - N/A
- Other Costs** - Contingency projected to be expensed by end of fiscal year.
- Debt Service** - N/A

STATUS OF INITIATIVES:

- All staff participating in the Employee Compensation initiative received the Retention Bonus.

DEPARTMENT OF PARKS, RECREATION AND CULTURAL AFFAIRS

The Department of Parks, Recreation and Cultural Affairs provides all citizens with the highest quality parks, facilities, recreational programs and cultural experiences.



Description	FY11 COA Funding Budget	YTD		Total Projected Expenses	Variance (\$)	Variance (%)
		Encumbrances/Actual (Jul 2010 - Sep 2010)	Projected Expenses (Oct 2010 - Jun 2011)			
Personnel Expenses	\$18,629,549	\$3,698,273	\$14,221,219	\$17,919,491	\$710,058	4%
Purchased Professional & Technical Svcs	\$3,471,564	\$283,006	\$3,188,558	\$3,471,564	\$0	0%
Supplies	\$4,965,178	\$658,851	\$4,306,327	\$4,965,178	\$0	0%
Capital Outlays	\$5,400	\$0	\$5,400	\$5,400	\$0	0%
Interfund / Interdept Charges	\$1,602,685	\$325,515	\$1,277,170	\$1,602,685	\$0	0%
Debt Service	\$0	\$0	\$0	\$0	\$0	0%
Grand Total	\$28,674,376	\$4,965,645	\$22,998,674	\$27,964,319	\$710,057	2%

HIGHLIGHTS:

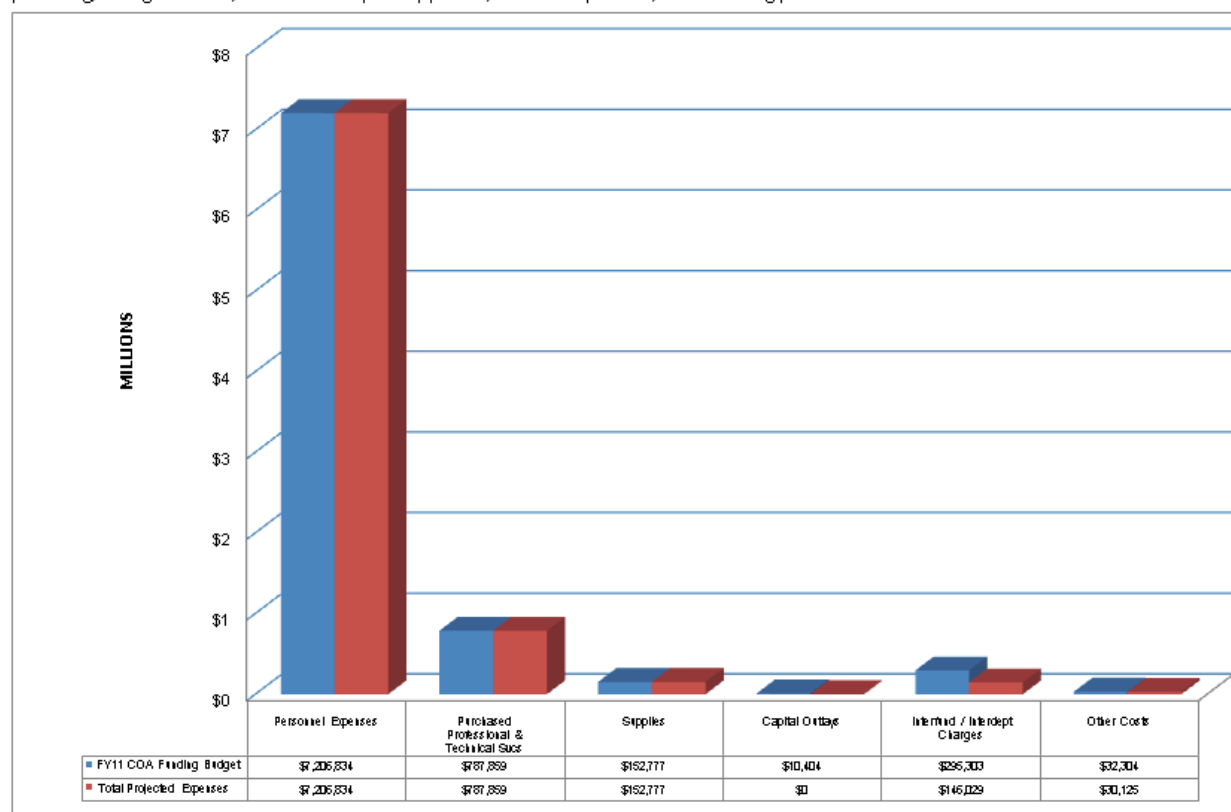
1. **Personnel Expenses** - DPRCA has 62 vacant positions. Funds have been projected for full annual salaries for the Office of Recreation positions to staff 16 centers that will reopen this year. Positions are being filled in phases and all staff will be hired by January 2011. The budget did not provide funding for computers, IT and other needs at the Centers of Hope. DPRCA wants to move funds from salaries to cover repairs, computers and equipment costs that will be needed at the Centers of Hope.

STATUS OF INITIATIVES:

1. All staff participating in the Employee Compensation initiative received the Retention Bonus.
2. 8 Centers of Hope have been opened as of 9/30 and an additional 8 centers will be opened by the beginning of the 2011 calendar year.

DEPARTMENT OF PLANNING AND COMMUNITY DEVELOPMENT

The **Department of Planning and Community Development** is to guide the development of the City through effective measures of planning, design review, construction plan approval, code compliance, and housing preservation and assistance.



Description	FY11 COA Funding Budget	YTD		Total Projected Expenses	Variance (\$)	Variance (%)
		Encumbrance/Actual (Jul 2010 - Sep 2010)	Projected Expenses (Oct 2010 - Jun 2011)			
Personnel Expenses	\$7,206,834	\$1,742,125	\$5,464,709	\$7,206,834	\$0	0%
Purchased Professional & Technical Svcs	\$787,859	\$148,510	\$639,349	\$787,859	\$0	0%
Supplies	\$152,777	\$19,078.95	\$133,698.00	\$152,777	\$0	0%
Capital Outlays	\$10,404	\$0.00	\$0.00	\$0	\$10,404	100%
Interfund / Interdept Charges	\$295,303	\$30,367.00	\$115,662	\$146,029	\$149,274	51%
Other Costs	\$32,304	\$5,825.00	\$24,300.00	\$30,125	\$2,179	7%
Grand Total	\$8,485,481	\$1,945,906	\$6,377,718	\$8,323,624	\$161,857	2%

HIGHLIGHTS:

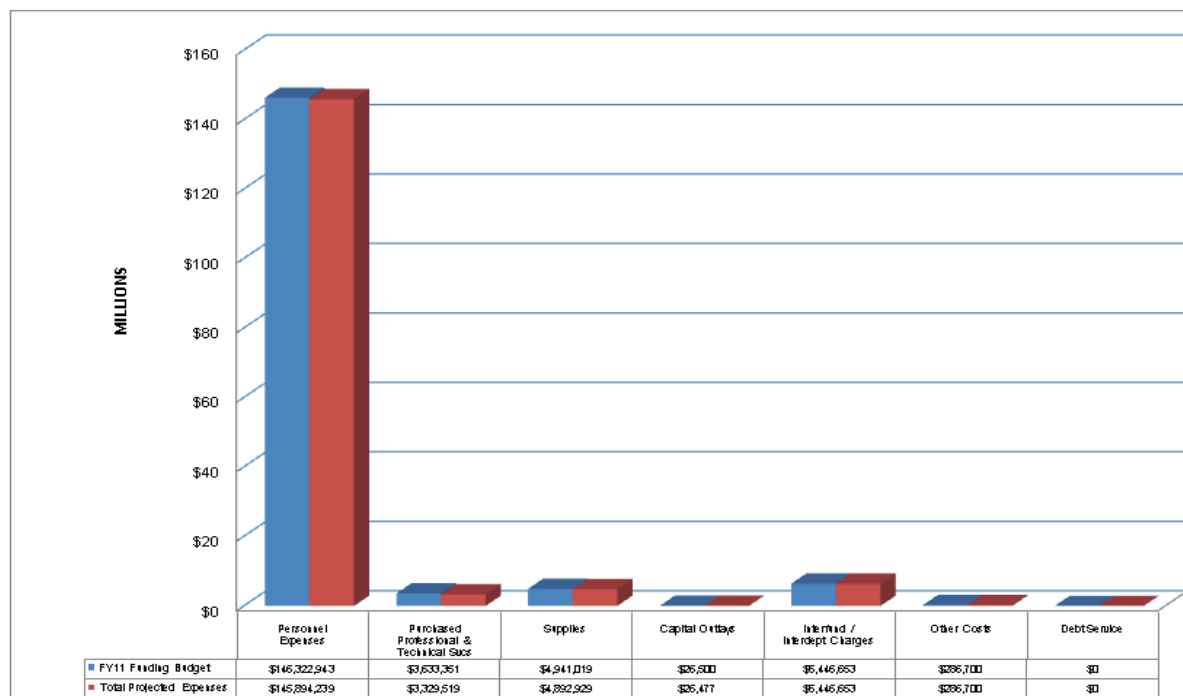
1. DPCD has been conservative in their spending in anticipation of the move of the Building Inspectors back to City Hall in December.
2. DPCD will utilize funds from personnel expenses and purchased services and supplies to cover personnel adjustments and unanticipated expenses related to relocating the building inspectors.

STATUS OF INITIATIVES:

1. All staff participating in the Employee Compensation initiative received the Retention Bonus.

POLICE DEPARTMENT

Department of Police Services: The mission of the **Atlanta Police Department** is to reduce crime and promote the quality of life, in partnership with our community.



Description	FY11 Funding Budget	YTD Encumbrance/Actual (Jul 2010 - Sep 2010)	Projected Expenses (Oct 2010- Jun 2011)	Total Projected Expenses	Variance (\$)	Variance (%)
Personnel Expenses	\$146,322,943	\$34,601,153	\$111,293,086	\$145,894,239	\$428,704	0%
Purchased Professional & Technical Svcs	\$3,633,351	\$1,241,503	\$2,088,016	\$3,329,519	\$303,832	8%
Supplies	\$4,941,019	\$1,425,458	\$3,467,471	\$4,892,929	\$48,090	1%
Capital Outlays	\$26,500	\$26,477	\$0	\$26,477	\$24	0%
Interfund / Interdept Charges	\$6,446,653	\$1,272,599	\$5,174,054	\$6,446,653	\$0	0%
Other Costs	\$286,700	\$6,677	\$280,023	\$286,700	\$0	0%
Debt Service	\$0	\$0	\$0	\$0	\$0	0%
Grand Total	\$161,657,166	\$38,573,866	\$122,302,651	\$160,876,517	\$780,649	0%

HIGHLIGHTS:

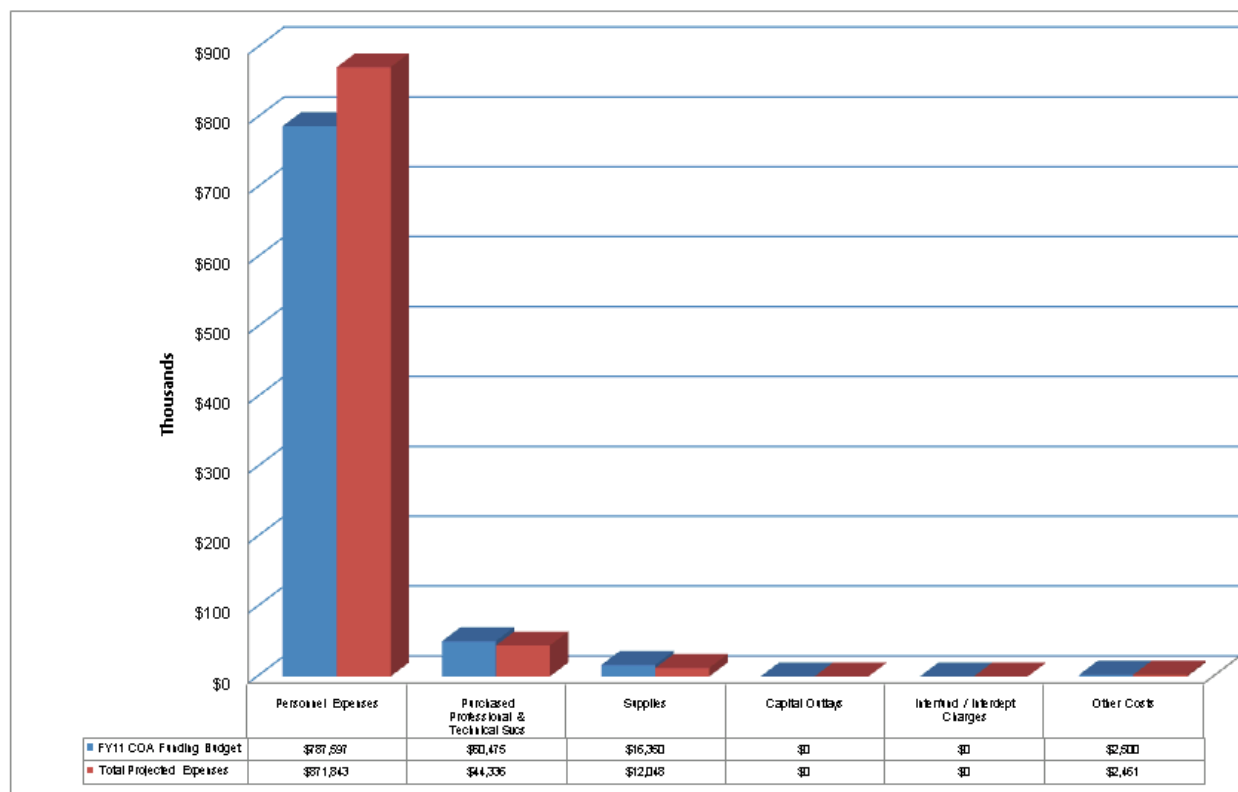
- Personnel Expenses** - Variance in personnel due to offset of vacant positions & workers' compensation, payouts & overtime.
- Purchased Professional & Technical Services** - Variance in professional services due to department spending conservatively.
- Supplies** - Variance in supplies due to department spending conservatively.
- Capital Outlays** - N/A
- Interfund/Interdepartmental Charges** - Projections provided by the Office of Fleet Services.
- Other Costs** - N/A
- Debt Service** - N/A

STATUS OF INITIATIVES:

- The Department of Police is receiving a total of 150 new vehicles; 90 Patrol cars, 2 Crown Victorias, 2 Tahoes, 9 Expeditions, 32 Tauruses, 2 vans, 13 motorcycles. To date they have received 16 patrol vehicles, pending radio equipment installation.
- All staff participating in the Employee Compensation initiative received the Retention Bonus.
- Department of Police has hired its first 25 officers and is in the process of hiring the second group of 25 officers.

DEPARTMENT OF PROCUREMENT

The **Department of Procurement** is responsible for the management of all City purchases. The department maximizes the value the City receives on spending within the City's public policy goals.



Description	FY11 COA Funding Budget	YTD		Total Projected Expenses	Variance (\$)	Variance (%)
		Encumbrance/Actual (Jul 2010 - Sep 2010)	Projected Expenses (Oct 2010 - Jun 2011)			
Personnel Expenses	\$787,597	\$194,596	\$677,246	\$871,843	-\$84,246	-11%
Purchased Professional & Technical Svcs	\$50,475	\$5,008	\$39,327	\$44,336	\$6,139	12%
Supplies	\$16,350	\$948	\$11,100	\$12,048	\$4,302	26%
Capital Outlays	\$0	\$0	\$0	\$0	\$0	0%
Interfund / Interdept Charges	\$0	\$0	\$0	\$0	\$0	0%
Other Costs	\$2,500	\$61	\$2,400	\$2,461	\$39	2%
Debt Service	\$0	\$0	\$0	\$0	\$0	0%
Grand Total	\$856,922	\$200,613	\$730,074	\$930,687	-\$73,765	-9%

HIGHLIGHTS:

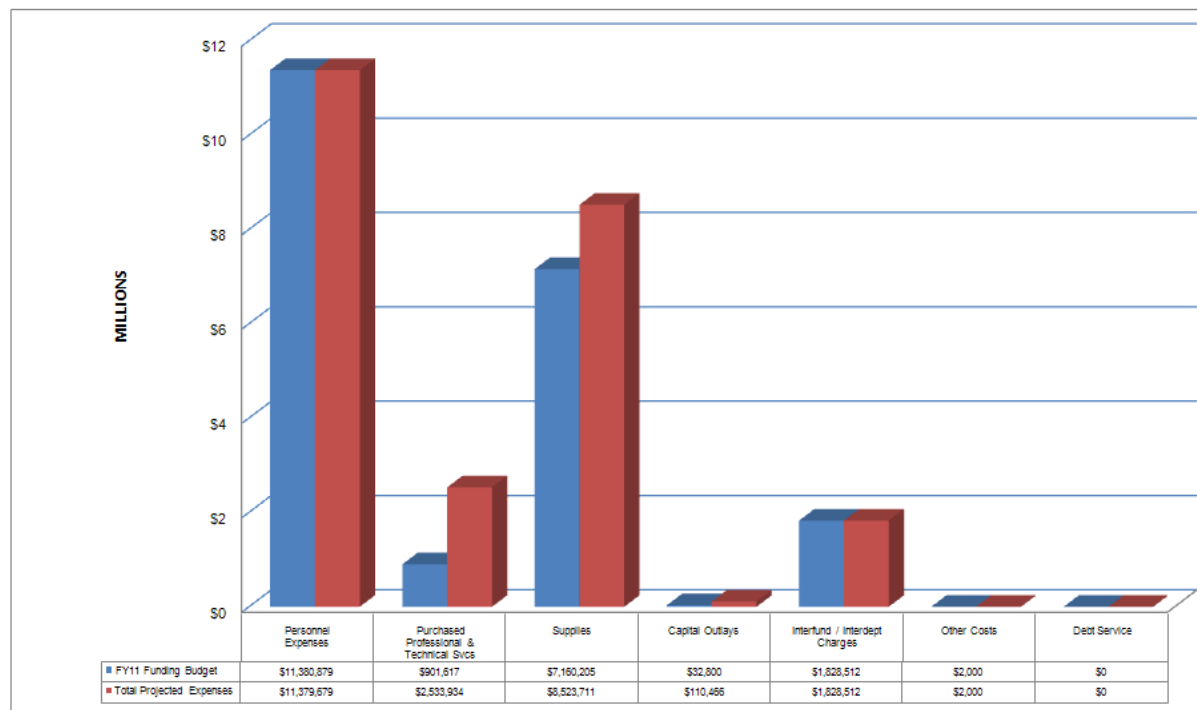
- Two Quality of Life positions will be moved to the General Fund budget and charged back to the Quality of Life fund.

STATUS OF INITIATIVES:

- All staff participating in the Employee Compensation initiative received the Retention Bonus.

DEPARTMENT OF PUBLIC WORKS

The Department of Public Works' mission is to enhance Atlanta's quality of life by working collaboratively with citizens, public and private entities and other City departments to provide public works services that maintain and improve the City's infrastructure and physical environment, utilizing a highly skilled and motivated work force.



Description	FY11 Funding Budget	YTD Actual (Jul 2010 - Sep 2010)	Projected Expenses (Oct 2010 - Jun 2011)	Total Projected Expenses	Variance (\$)	Variance (%)
Personnel Expenses	\$11,380,879	\$3,232,086	\$8,147,593	\$11,379,679	\$1,200	0%
Purchased Professional & Technical Svcs	\$901,617	\$1,228,291	\$1,305,643	\$2,533,934	-\$1,632,317	-181%
Supplies	\$7,160,205	\$2,078,581	\$6,445,130	\$8,523,711	-\$1,363,506	-19%
Capital Outlays	\$32,800	\$544	\$109,922	\$110,466	-\$77,666	-237%
Interfund / Interdept Charges	\$1,828,512	\$427,002	\$1,401,510	\$1,828,512	\$0	0%
Other Costs	\$2,000	\$340	\$1,660	\$2,000	\$0	0%
Debt Service	\$0	\$0	\$0	\$0	\$0	0%
Grand Total	\$21,306,013	\$6,966,843	\$17,411,459	\$24,378,302	-\$3,072,289	-14%

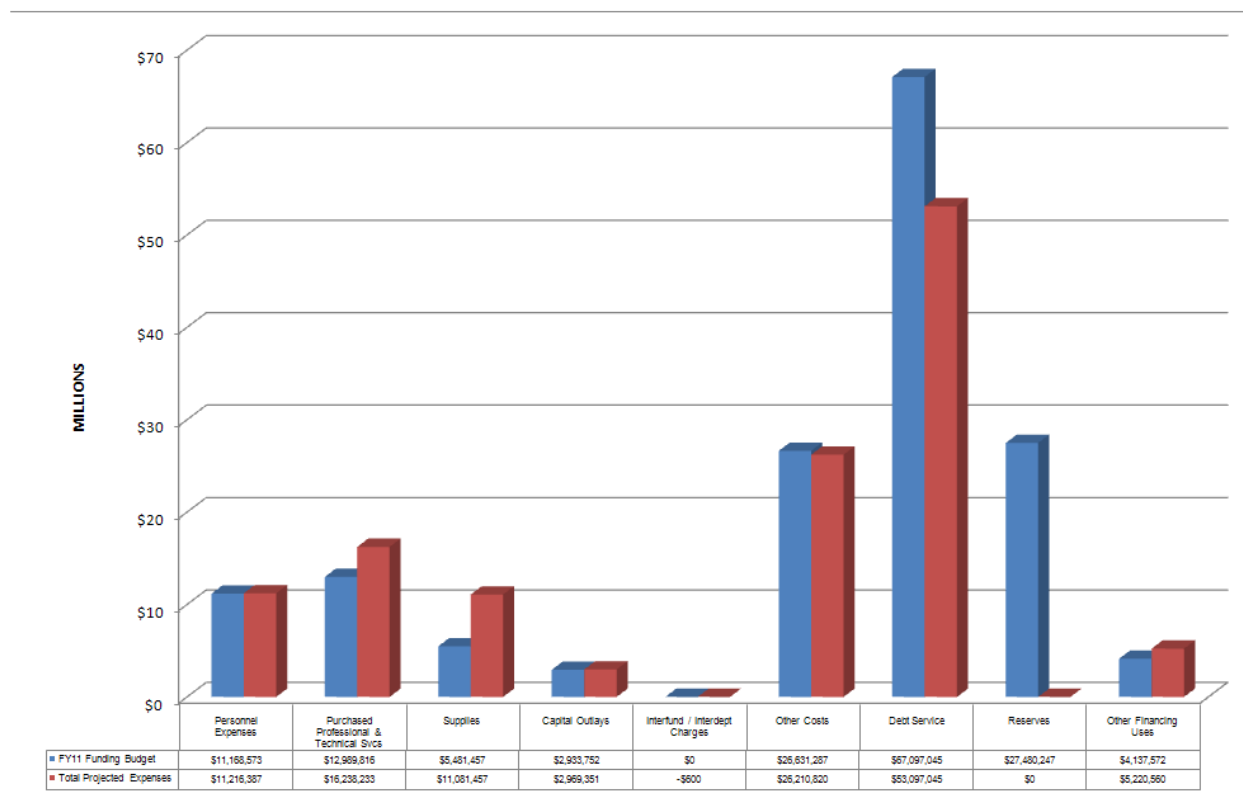
HIGHLIGHTS:

1. **Personnel Expenses:** N/A
2. **Purchased Professional & Technical Svcs:** Expenses incurred for 2009 September Flood are charged to current year budget.
3. **Supplies:** Expenses incurred for 2009 September Flood are charged to current year budget.
4. **Capital Outlays:** Expenses incurred for 2009 September Flood are charged to current year budget.
5. **Interfund / Interdept Charges:** N/A
6. **Other Costs:** N/A
7. **Debt Service:** N/A

STATUS OF INITIATIVES:

1. **Grass Cutting Crew Proposal:** Total Projected Personnel Cost \$452,077.00. Three positions remained to be filled, and all are in the final hiring stages.

NON-DEPARTMENTAL



Description	FY11 Funding Budget	YTD Encumbrance/Actual (Jul 2010 - Sep 2010)	Projected Expenses (Oct 2010 - Jun 2011)	Total Projected Expenses	Variance (\$)	Variance (%)
Personnel Expenses	\$11,168,573	\$1,663,415	\$9,552,972	\$11,216,387	-\$47,814	0%
Purchased Professional & Technical Svcs	\$12,989,816	\$9,102,314	\$7,135,919	\$16,238,233	-\$3,248,417	-25%
Supplies	\$5,481,457	\$2,922,484	\$8,158,973	\$11,081,457	-\$5,600,000	-102%
Capital Outlays	\$2,933,752	\$35,599	\$2,933,752	\$2,969,351	-\$35,599	-1%
Interfund / Interdept Charges	\$0	-\$600	\$0	-\$600	\$600	0%
Other Costs	\$26,631,287	\$6,923,851	\$19,286,969	\$26,210,820	\$420,467	2%
Debt Service	\$67,097,045	\$7,063,422	\$46,033,623	\$53,097,045	\$14,000,000	21%
Reserves	\$27,480,247	\$0	\$0	\$0	\$27,480,247	100%
Other Financing Uses	\$4,137,572	\$236,151	\$4,984,409	\$5,220,560	-\$1,082,988	-26%
Grand Total	\$157,919,749	\$27,946,635	\$98,086,617	\$126,033,253	\$31,886,496	20%

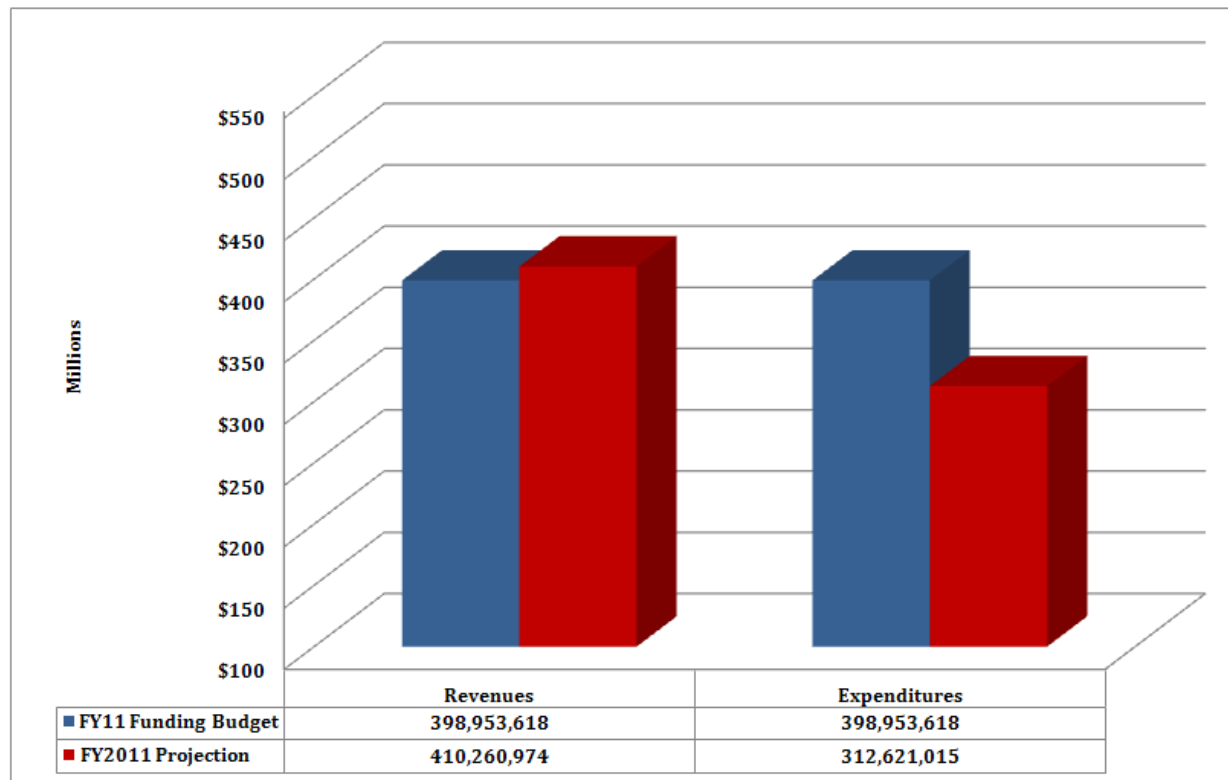
HIGHLIGHTS:

- Personnel Expenses** - variance due to pension contribution adjustment.
- Purchased Professional & Technical Services** - variance due to 60-day accrual of \$2MM and \$1MM Radio Rebanding expenses not budgeted.
- Supplies** - variance is due to \$5.6MM projected increase for DWM charges for water due to Grady Hospital and DPRCA charges for FY2011.
- Capital Outlays** - variance due to additional equipment purchased.
- Interfund/Interdept Charges** - Amount related to a reclass from prior year.
- Other Costs** - variance due to additional customer refunds not anticipated.
- Debt Services** - variance is due mainly to \$14MM Watershed MOU principal charges that will be classified as a balance sheet entry.
- Reserves** - variance is due to the restricted reserve of \$27MM. This amount represents 5% of the revenues for FY2011.
- Other Financing Uses** - variance is due to monthly storm water charges that are currently being charged to the General Fund.

ENTERPRISE FUNDS

AVIATION REVENUE FUND

BUDGET VARIANCE ANALYSIS AND FIRST QUARTER PROJECTION



Category	YTD Actual Sep-09	YTD Budget Sep-10	YTD Actual Sep-10	FY11 Funding Budget	FY2011 Projection	Variance \$	Variance %
Revenues	97,868,279	99,601,430	106,671,911	398,953,618	410,260,974	11,307,356	3%
Expenditures	66,071,836	99,738,405	83,418,548	398,953,618	312,621,015	86,332,603	22%
Surplus (deficit)	31,796,443	(136,975)	23,253,363	-	97,639,959	97,639,959	N/A

Major Revenue Variances:

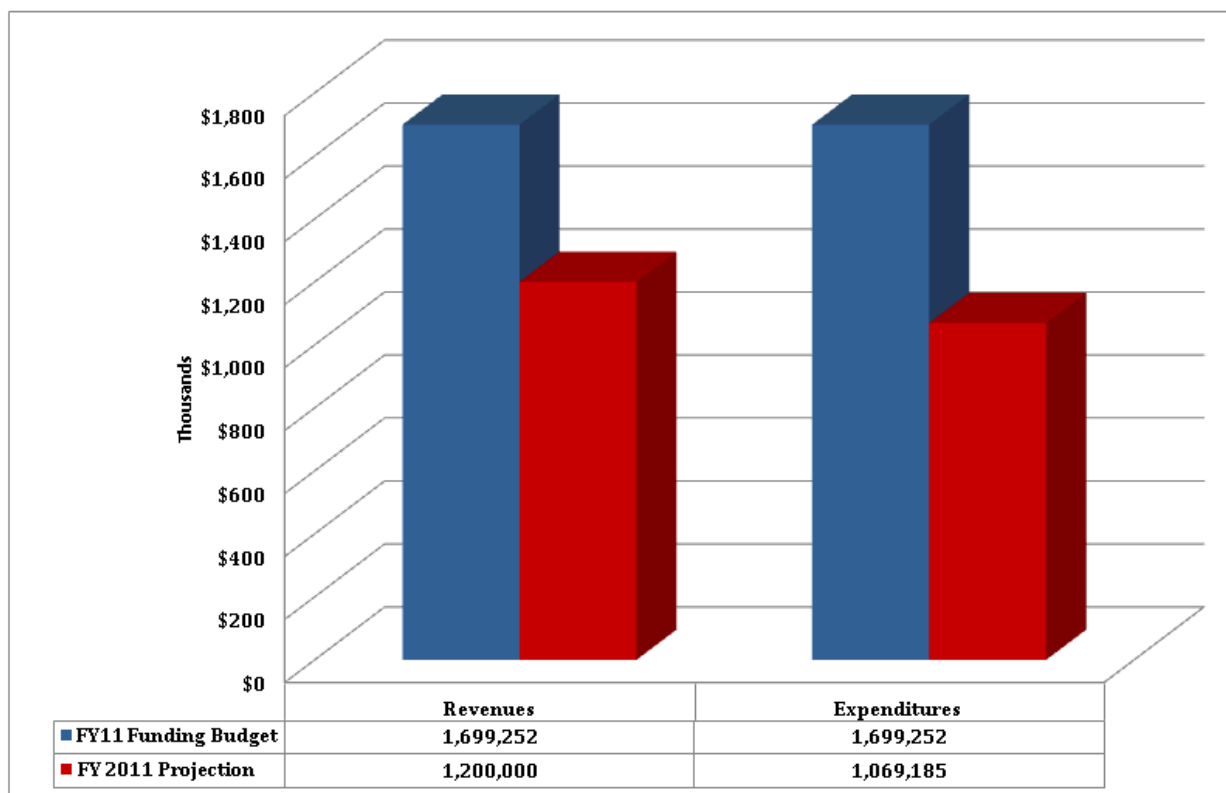
The Department of Aviation expects the Aviation Revenue Fund to exceed the original anticipations. The majority of this projected surplus can be attributed to concession revenue and airside revenue.

Major Expenditure Variances:

The Department of Aviation does not expect to spend the budgeted reserve of \$49MM. This original amount is a part of the DOA funding budget and will contribute to year-end surplus. Motor fuel and motor vehicle repairs are tracking at 16% under budget and will be reflected in the surplus. Also, the airport has experienced a vacancy rate of about 5% throughout 1Q11. This rate is expected to continue throughout the rest of the fiscal year as the 577 DOA internal positions continue to turn over and be refilled.

CIVIC CENTER FUND

BUDGET VARIANCE ANALYSIS AND FIRST QUARTER PROJECTION



Category	YTD Actual Sep 09	YTD Budget Sep-10	YTD Actual- Sep 10	FY11 Funding Budget	FY 2011 Projection	Variance \$	Variance %
Revenues	474,719	424,813	208,402	1,699,252	1,200,000	(499,252)	-29%
Expenditures	436,194	424,813	601,315	1,699,252	1,069,185	630,067	37%
Surplus (deficit)	38,526	-	(392,913)	-	130,815	130,815	N/A

Major Revenue Variances:

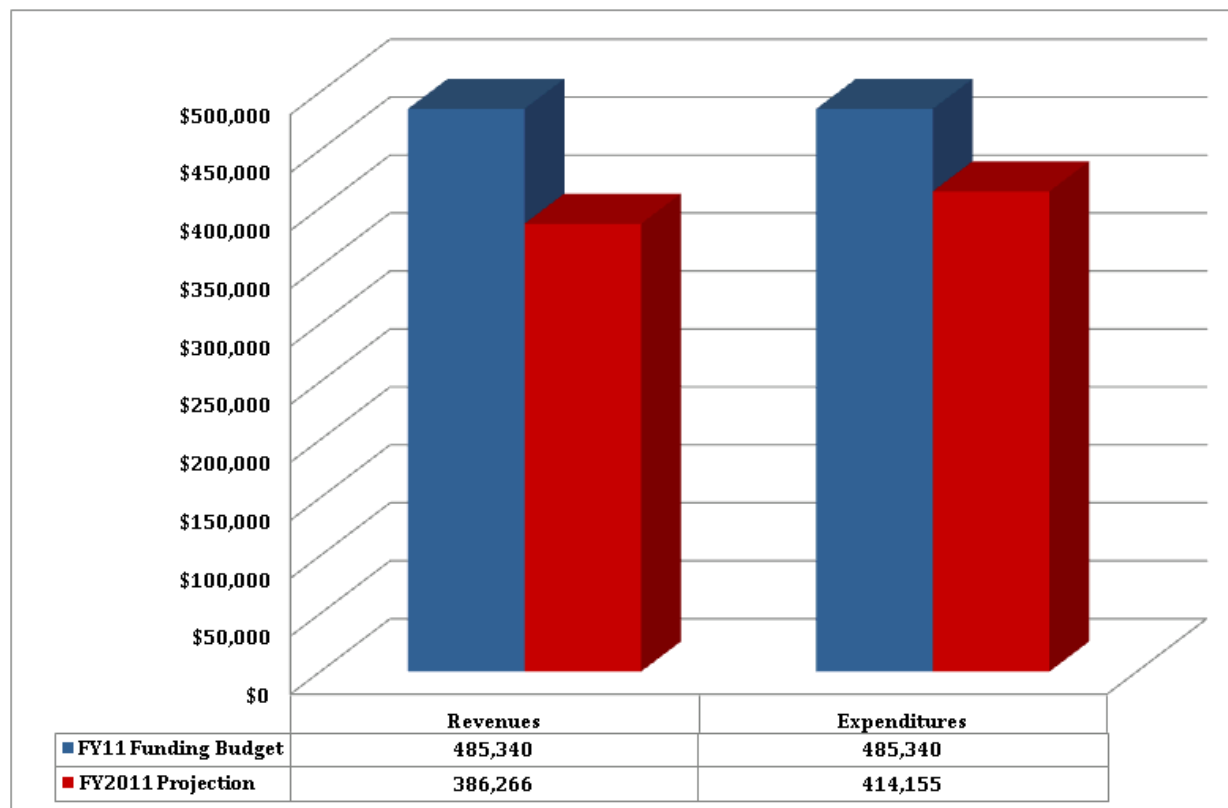
The revenue projections are based on events scheduled as of October 2010. Revenue projections may increase as additional events are contracted.

Major Expenditure Variances:

Utility expenses are greater than budgeted. Conservation efforts along with the installation of a new HVAC system and controls will bring the expenses inline with the budget.

PARKS FACILITIES FUND (CYCLORAMA)

BUDGET VARIANCE ANALYSIS AND FIRST QUARTER PROJECTION



Category	YTD Actual Sep - 09	YTD Budget Sep-10	YTD Actual- Sep-10	FY11 Funding Budget	FY2011 Projection	Variance \$	Variance %
Revenues	121,416	121,335	120,700	485,340	386,266	(99,074)	-20%
Expenditures	105,528	121,335	97,291	485,340	414,155	71,185	15%
Surplus (deficit)	15,887	-	23,409	-	(27,889)	(27,889)	N/A

Major Revenue Variances:

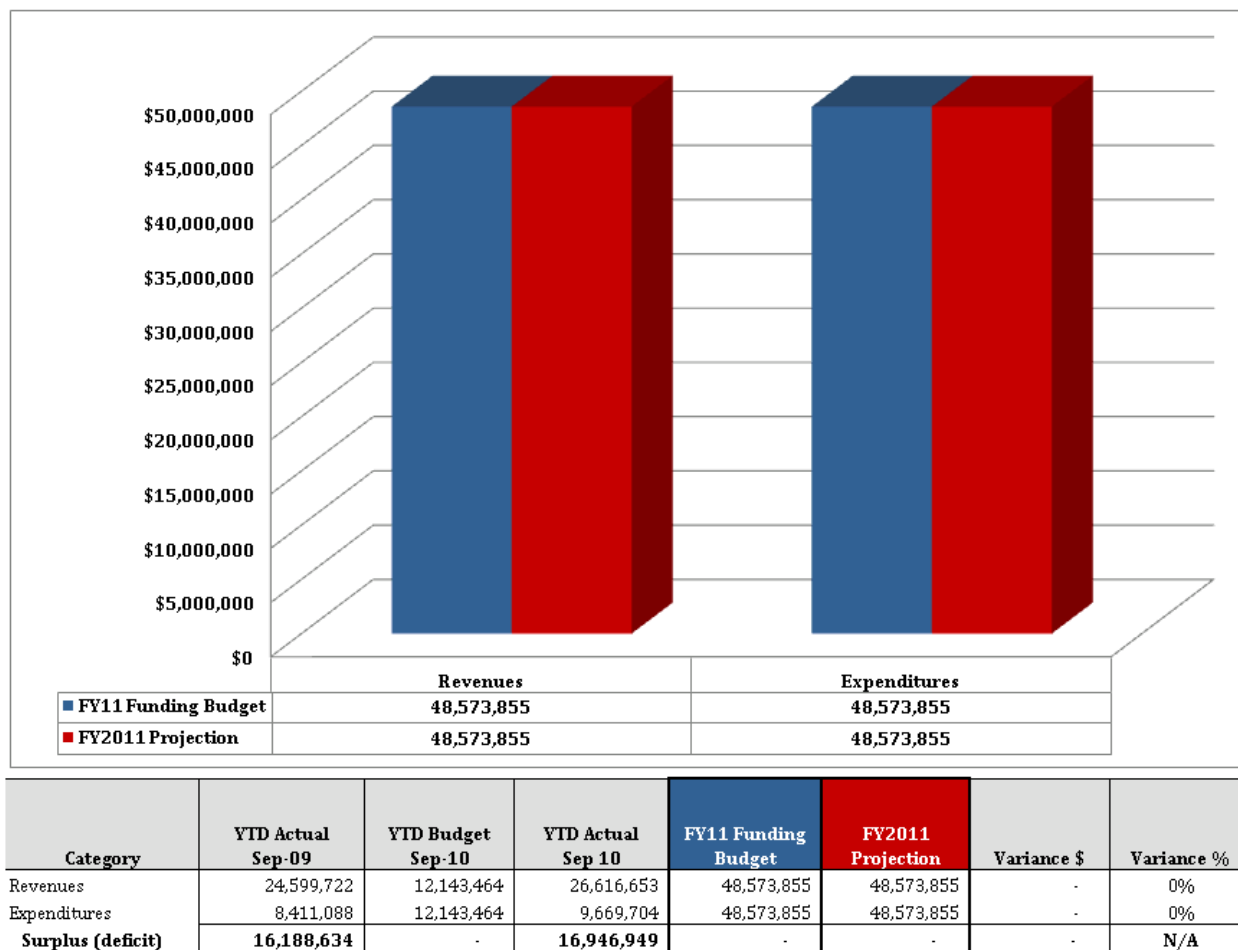
1. Applied for a grant totaling \$400,000 which will assist with the deficit and provide funding for needed repairs.

Major Expenditure Variances:

1. Credit card expenses were not budgeted, an amendment will be completed to cover the expenses.
2. Unanticipated repairs needed at the Cyclorama for roofing, carpet and HVAC.

SOLID WASTE FUND

BUDGET VARIANCE ANALYSIS AND FIRST QUARTER PROJECTION

**Major Revenue Variances:**

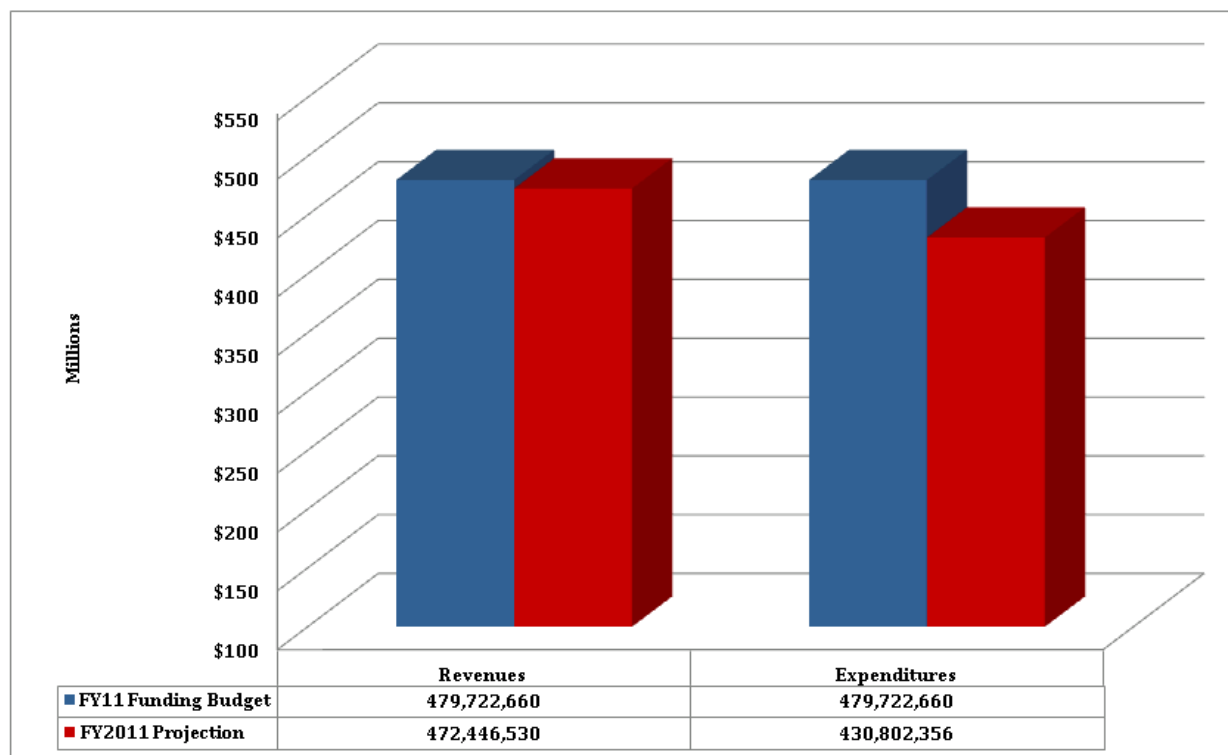
Revenues are trending slightly higher to Prior YTD, and we are expecting be in line with FY2011 Budget projections.

Major Expenditure Variances:

1. Marginal Overrun in Personnel Expenses due to Workers Comp Charges being incorrectly allocated.
2. Purchased Professional & Technical Svcs are within budgetary operating margin.
3. Under run in supply purchases due to currently existing inventory utilization. Will began to see increased in the coming months.
4. Capital Outlays not budgeted in FY2011.
5. Interfund / Interdept Charges are within budgetary operating margin.
6. Other Costs not budgeted in FY2011.
7. Debt Service is within budgetary operating margin

DEPARTMENT OF WATERSHED

BUDGET VARIANCE ANALYSIS AND FIRST QUARTER PROJECTION



Category	YTD Actual Sep-09	YTD Budget Sep-10	YTD Actual Sep-10	FY11 Funding Budget	FY2011 Projection	Variance \$	Variance %
Revenues	90,972,808	119,930,665	122,677,201	479,722,660	472,446,530	(7,276,130)	-2%
Expenditures	47,998,968	119,930,665	51,164,127	479,722,660	430,802,356	48,920,304	10%
Surplus (deficit)	42,973,840	-	71,513,074	-	41,644,174	41,644,174	N/A

Major Revenue Variances:

Department anticipates a revenue shortfall of \$7.2M in the Water and Wastewater Revenue operating fund due to billing related adjustments in 1st quarter. MOST revenue projected at \$110MM; \$65MM will remain in the revenue fund with \$45MM being transferred to the renewal and extension fund.

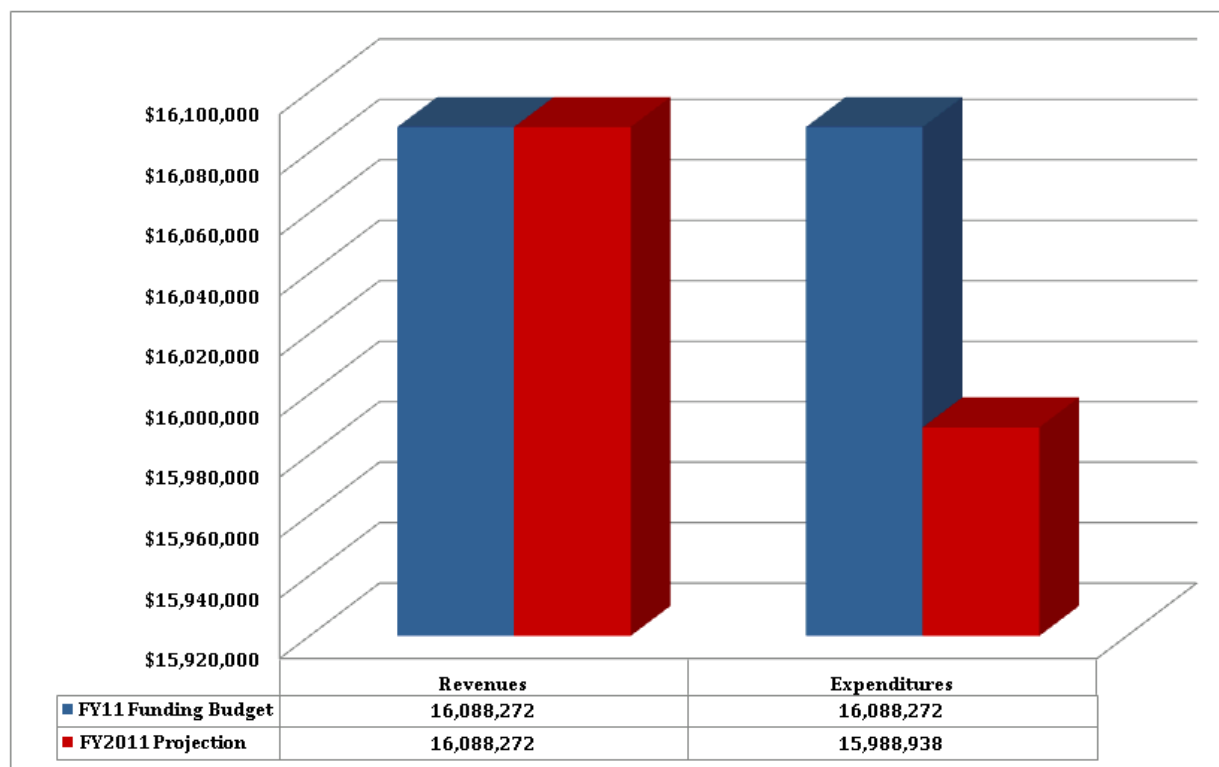
Major Expenditure Variances:

Overall expenditures lower due to 139 vacancies in Department of Watershed Management and additional cost control measures by department. Additional surplus shown in fund wide restricted reserves.

OTHER FUNDS

E911

BUDGET VARIANCE ANALYSIS AND FIRST QUARTER PROJECTION



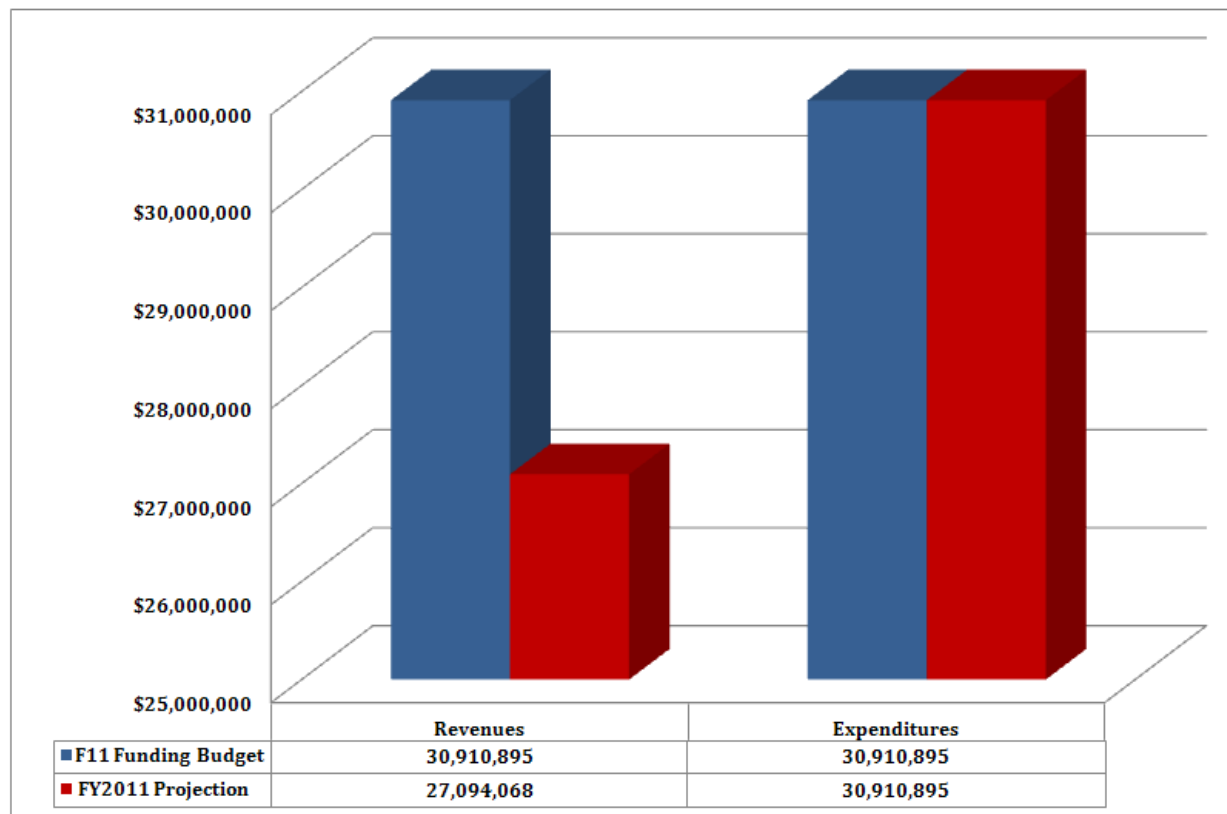
Category	YTD Actual Sep-09	YTD Budget Sep-10	YTD Actual Sep-10	FY11 Funding Budget	FY2011 Projection	Variance \$	Variance %
Revenues	2,927,389	4,022,068	2,700,688	16,088,272	16,088,272	-	0%
Expenditures	4,168,150	3,916,251	6,039,633	16,088,272	15,988,938	99,334	1%
Surplus (deficit)	(1,240,761)	105,817	(3,338,945)	-	99,334	99,334	N/A

Major Expenditure Variances:

1. The Office of Budget will assess, at the beginning of the year (Jan. 2011), the subsidy needed for E911. The department will provide a plan on reducing or eliminating the subsidy going forward in the next quarterly report.

INTERNAL SERVICE FUND (FLEET MANAGEMENT)

BUDGET VARIANCE ANALYSIS AND FIRST QUARTER PROJECTION



Category	YTD Actual Sep-09	YTD Budget Sep-10	YTD Actual Sep-10	F11 Funding Budget	FY2011 Projection	Variance \$	Variance %
Revenues	3,604,372	7,727,724	5,931,102	30,910,895	27,094,068	(3,816,827)	-12%
Expenditures	6,932,691	7,727,724	7,395,124	30,910,895	30,910,895	-	0%
Surplus (deficit)	(3,328,319)	-	(1,464,022)	-	(3,816,827)	(3,816,827)	N/A

Major Revenue Variances:

Revenue projections do not include collecting funds from departments for indirect costs.

Major Expenditure Variances:

1. Marginal overrun in Personnel Expenses due to overtime (various factors for increase) and Retention Bonus
2. Trending higher for Purchased Professional & Technical Svcs due to underground storage tanks for fuel, database support \$15K monthly, and updated card system for COA Fuel Systems \$80,000.00.
3. Higher trend in Supplies due to purchases in bulk and increased inventory on parts.
4. Interfund / Interdept Charges are within budgetary operating margin.

APPENDICES

APPENDIX A – REVENUE DETAIL**PROPERTY TAXES & INTANGIBLE TAXES***PROPERTY TAXES**INTANGIBLE TAXES***LOCAL OPTION SALES TAX****ALCOHOL, HOTEL/MOTEL AND OTHER TAX***ALCOHOL TAX**HOTEL/MOTEL TAX***PUBLIC UTILITY FRANCHISE****INSURANCE PREMIUM TAXES****MOTOR VEHICLE****LICENSES AND PERMITS***LICENSES, LIQUOR**LICENSES, BEER/WINE**LICENSES, GENERAL BUSINESS**PERMITS, COMMERCIAL PARKING**PERMITS, BUILDING**PERMITS, ELECTRICAL**OTHER LICENSES & PERMITS***CHARGES FOR SERVICES***INDIRECT COST RECOVERY**POLICE INSPECTIONS**POLICE SERVICE ATLANTA BOARD OF EDUCATION**POLICE SERVICE BURGLAR ALARM**FEES FOR SWIMMING**OTHER CHARGES FOR SERVICES***FINES & FORFEITURES***TRAFFIC FINES**PARKING FINES**FAILURE TO APPEAR/ABIDE**OTHER FINES & FORFEITURES***MISCELLANEOUS REVENUE***LAND RENTAL**BUILDING RENTAL**INS INMATE LEASE RENTAL**RECOVERIES***OTHER FINANCING SOURCES & LOCAL SHARED***INTEREST EARNINGS**GAIN/LOSS ON INVESTMENT**OPERATING TRANSFER FROM 7101 - ONE TIME BONUS - AGENCY FUNDS**OPERATING TRANSFER FROM 7701 - CAR RENTAL TAX*

APPENDIX B – GENERAL FUND REVENUE BUDGET VS ACTUAL

COA-DEPARTMENT OF FINANCE-OFFICE OF REVENUE
FY 2011 GENERAL FUND BUDGET VS ACTUAL
FOR MONTH ENDED SEPTEMBER 30, 2010

GENERAL FUND									
Revenue Category	2011 Anticipation	SEPT 5 Year AVG %	SEPT Budget Based on Anticipation	SEPT Actual	Total Variance	Perf. Variance	Timing Variance	% Perf. Variance	Risk Assessment
Current Year Property Taxes	185,391,189	27.6%	51,100,849	19,705,639	(31,395,210)		(31,395,210)	0.0%	Low; Fulton Court Collection Order due date is 10/15. DeKalb is 11/5
Local Option Sales Tax	100,580,000	24.9%	25,079,830	23,452,579	(1,627,252)	(1,627,252)		-6.5%	High; tied to consumer spending
Hotel/Motel Tax (1)	11,000,000	21.4%	2,350,892	1,986,986	(363,906)	(363,906)		-15.5%	Low; Rev/Available Room projecting incr.
Public Utility Franchise	49,132,391	8.8%	4,333,156	5,931,407	1,598,251	1,598,251		36.9%	Moderate: Georgia Power payment in January 2011 represents more than 50%
Indirect Cost Recovery	34,492,287	25.0%	8,623,072	8,623,072	0	0		0.0%	Low; Gen. Acct. records monthly JE
General Business License	39,730,000	10.7%	4,240,183	1,846,603	(2,393,579)		(2,393,579)	-56.4%	Low; this tax is tied to companies gross receipts (due date April 2011)
Insurance Premium	23,000,000	0.0%	0	0	0		0	0.0%	Low: Annual Payment due in October 2010
Other Licenses/Permits	19,366,898	32.2%	6,235,986	2,434,689	(3,801,297)	(3,801,297)		-61.0%	High; tied to construction sector
Building Permits	7,700,000	26.7%	2,052,852	976,485	(1,076,367)	(1,076,367)		-52.4%	High; reflects weak commercial construction sector
Alcohol	16,412,434	26.5%	4,347,780	3,745,790	(601,990)	(601,990)		-13.8%	Low; no material impact on drinking establishments
Fines/Forfeitures	20,000,000	19.6%	3,922,746	4,803,048	880,302	880,302		22.4%	High: APD ticket activity is key component
Intangible Recording Taxes	2,536,666	30.2%	767,225	757,764	(9,461)	(9,461)		-1.2%	Low; tied to financing/credit activity
Land and Building Rentals	8,189,851	25.0%	2,047,463	1,631,977	(415,486)	(415,486)		-20.3%	Moderate
Real Estate Transfer Taxes	1,000,000	36.6%	366,243	234,029	(132,214)	(132,214)		-36.1%	Low
Prior Year Property Taxes (incl penalties and interest)	5,000,000	25.0%	1,250,000	(4,010,470)	(5,260,470)		(5,260,470)	0.0%	Low
Public Utility CY	7,000,000	0.0%	0	0	0	-		0.0%	Low; payments Due December 20
Public Utility PY	0	0.0%	0	0	0	0		0.0%	
Penalties & Interest on Hotel and Alcohol	0	25.0%	0	641	641	641		0.0%	
Interest on Alcohol & Hotel taxes and other taxes	0	25.0%	0	65	65	65		0.0%	
Motor Vehicle	6,000,000	25.0%	1,500,000	1,525,648	25,648		25,648	0.0%	Low, timing of receipts
Other Charges for Services	5,100,000	25.0%	1,275,000	988,293	(286,707)	(286,707)		-22.5%	
Non Recurring Revenue	0	25.0%	0	48,624	48,624	48,624		0.0%	
Recoveries	2,100,000	25.0%	525,000	389,089	(135,911)	(135,911)		-25.9%	Worker's Comp. State Reimbursements
Other Miscellaneous Revenue	291,663	25.0%	72,916	137,396	64,480	64,480		0.0%	
Interest Earnings	1,300,000	25.0%	325,000	683,843	358,843	358,843		110.4%	
Operating Transfers	3,981,584	0.0%	0	0	0	0		0.0%	Transfers from Car and Trust Funds
Other Financing Sources	300,000	0.0%	0	884,291	884,291	884,291		0.0%	
Total General Fund Revenues	549,604,963	21.9%	120,416,192	76,777,486	(43,638,705)	(4,615,093)	(39,023,612)	-3.8%	
Fund Balance	9,918,801								
Total General Fund Revenues and Fund Balance	559,523,764			-					

"2011 Anticipation" per the Department of Finance-Office of Revenue.

"Sept Budget Based on Anticipation" amount is 2011 Anticipation multiplied by the Sept 5 Year Average %.

"Sept Actual" is the actual receipts received for the Sept of FY 2011.

"Timing Variance" is variance based on the timing of billing or receipts, not on underlying economy

"Performance Variance" is variance based on actual performance of the underlying activity

Property tax budget has been adjusted relative to five year average to reflect delay in billing in FY 2011

NOTES: (1) Hotel/Motel represents net of the appropriation to Georgia Dome, Georgia World Congress and ACVB.
The actual hotel/motel tax represents the 28.56% which is the amount retained by the General Fund.

APPENDIX C – DEPARTMENT OF FINANCE/BUDGET OFFICE CONTACT LIST

Please contact your budget analyst if you have any questions.

OBFP Staff	Title	Department	Phone Number
Carol King	Budget Chief		404.865.8665
Youlanda Carr	Budget Director		404.330.6949
Corey Huguley	Budget Analyst	Fire Judicial • Municipal Courts • Public Defender • Solicitor Information Technology	404.330.6443
Queena Jenkins	Budget Analyst	Corrections Ethics E911 Police Services	404.865.8470
Renee Matis	Budget Manager	Finance	404.330.6323
Yolanda Tyner	Budget Analyst	Civic Center Cyclorama Internal Audit Parks, Recreation and Cultural Affairs Planning/Procurement	404.865.8580
Rick Taylor	Budget Director	Capital Projects*	404.865.8442
Pam Bracey	Budget Manager	Law Water/Wastewater – Capital	404.330.6985
Talmadge Dixon	Budget Analyst	Public Works Solid Waste Fleet Services	404.865.8476
Sage Glanton	Budget Analyst	Human Resources Water/Wastewater – Operations	404.865.8478
Antrameka Knight	Budget Analyst	ACRB Aviation – Operations	404.865.8475
Jessime McGarity	Budget Manager	City Council Executive Office Aviation – Capital	404.330.6902

*Temporarily assigned

APPENDIX D – GLOSSARY OF TERMS

Current Year Property Taxes	Real and personal ad valorem taxes; tax revenues derived from 10.24 millage rate.
Local Option Sales Tax	City share of LOST is 42.87% of one percent; county-wide tax negotiated between Fulton County and municipalities.
Hotel/Motel Tax	Seven percent room occupancy tax levied on the occupant of any hotel, motel, lodgings, or rooming accommodations.
Public Utility Franchise	Franchise fee paid by public utility companies based on a percentage of gross receipts or linear feet.
Indirect Cost Recovery	Cost allocation to recover centralized administrative services provided to enterprise funds.
General Business License	Business tax based on gross receipts and number of employees on companies reporting Georgia income.
Insurance Premium	Insurance companies pay tax on the gross direct premium to the State Insurance Department.
Other Licenses/Permits	Comprised of alcohol, professional licenses, plumbing, electrical, and HVAC permits.
Building Permits	Building permit fee is \$5.00 per \$1,000 of valuation or \$50 which ever is greater.
Alcohol	Alcohol accounts include 3% tax-by-the-drink and Wholesale Alcohol at .22 cents per liter.
Fines/Forfeitures	Comprised of traffic fines and tied to ticket issuance and Park Atlanta guarantee included.
Intangible Recording Taxes	Recording tax is levied on each instrument securing one or more long-term notes at the rate of \$1.50 per each \$500.
Land and Building Rentals	Monthly lease rental agreements for City-owned real estate properties (neighborhood centers and cell towers).
Real Estate Transfer Taxes	Tax is levied on sale/transfer of real estate at rate of \$1 for the first \$1,000 & .10 cents for each additional \$100.
Prior Year Property Taxes	Outstanding delinquent property taxes that are subject to FIFA (liens).
Public Utility Taxes	State assesses all public utility property and counties collect by December of each year.

Motor Vehicle Taxes	Monthly tag tax due on the birth date of each registered motor vehicle.
Other Charges for Services	Public safety fees including false alarms, school detective, and inspection fees.
Recoveries	State reimbursements for workers compensation claims from State Subsequent Injury Trust Fund.
Interest Earnings	Interest earned based on the General Fund equity share in the Cash Pool (Concentration Account).
Operating Transfers	Transfers from Car Tax and Trust funds.

APPENDIX E – COUNCIL INQUIRIES

1. The CFO suggested that we have a glossary for the second quarter report.

Answer: Glossary of terms is included in Appendix D (pg 43).

2. The % variance computation (revenues) and title was an issue for CM Watson.

Answer: The variance computation for revenues is the percent of anticipated revenues collected and provides a year over year comparison.

3. Provide a detailed list of revenues.

Answer: Detailed list of revenues is included in Appendix A (pg 40).

4. CM Moore requested that the general fund restricted reserve is included as an expense and then compute the variance (pg 9).

Answer: The variance for the general fund expenditures, including reserves, is 2%.

5. CM Moore inquired about having a separate meeting and the CFO has agreed to meet with her to explain the fund balance vs reserves information.

6. The Committee wanted to know if the grant will be received in Parks (Cyclorama) in time to address the deficit (pg 33).

Answer: DPRCA will revise projections (reduce expenditures) if grant funds are not received prior to the end of the fiscal year.

7. Is the solid waste rate enough to cover expenses (pg 34)?

Answer: The solid was revenue is sufficient to cover operating expenses as well as the indirect costs amount charged to this fund.

8. CM Martin inquired about the cost control measures in Watershed, the vacant positions salaries and titles (pg 35).

Answer: The **Department of Watershed Management** is projecting a revenue variance of \$7.3M in its revenue fund due to billing related adjustments. The overall expenditure surplus of \$48MM is due to fund reserves totaling \$27MM, 139 vacant positions and planned cost control measures. As part of the DWM's ongoing efforts to reduce operations and maintenance expenses, it is currently evaluating the following items:

- Prioritization of vacant positions;
- Route optimization, customer service, and other billing and inspection efficiencies;
- Assessment of repair and maintenance services within the Wastewater Treatment and Collections and Drinking Water areas; and
- Evaluation of tasks currently performed by program management services.

9. What is the “other cost” category on the Solid Waste graph (pg 34)?

Answer: It is the amount paid to Dr. Ferdinand for collecting solid waste fees on the City of Atlanta’s behalf.

10. Verify E911 expenditures – comparison between FY10 and FY11 (pg 37).

Answer: The main reason for the increase in expenditures is the payment of the Northrop Grumman agreement in the amount of \$1.9M. During the previous fiscal year, that expense was paid in November 2009. Also, there was an increase in personnel costs due to the addition (dollars, not in headcount) of the newly created IT personnel to support the dismantling of the Northrop Grumman contract.

11. CM Martin asked Peter Aman if there are plans to charge a fee for 311.

Answer: To be provided at a later date by the Executive Office.

12. CM Martin requested to include the insurance fund in the report.

Answer: The insurance fund will be included in the second quarterly report.

13. CM Moore stated that she has questions regarding the items listed below:

- Executive Office - Pg. 11 under “Highlights” number 3 and 5
- Executive Office - Pg. 11 under “initiatives” number 2
- DPRCA - Pg. 24 under “Highlights” number 1
- DPRCA - Pg. 24 under “Initiatives” number 2
- Planning - Pg. 25 under “Highlights” number 1
- Police - Pg. 26 under “Initiatives” number 3
- Public Works - Pg. 28 under “Initiatives” number 1
- Non-Departmental - Pg. 29 under “Highlights” number 1, 4, 6, 7, 9

Answer: Will schedule a meeting with CM Moore to discuss/answer specific questions.

14. CM Wan requested the reserve amount in the expenditure variance surplus for DWM (pg 35).

Answer: Of the \$27MM fund wide reserves, \$8MM is allocated to the GEFA reserves.

15. CM Martin inquired about accounts running in a deficit (Capital Finance, etc) and he asked about the Cash Pool calculation.

Answer: Under review for inclusion in second quarter report.