

**CITY OF ATLANTA
FINANCIAL STATUS REPORT
FOR THE QUARTER ENDING MARCH 31, 2011**



DEPARTMENT OF FINANCE

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EXECUTIVE SUMMARY

The Financial Status Report (FSR) for the quarter ending March 31, 2011 represents the Department of Finance's continuing efforts to provide enhanced financial reporting to the City's policymakers. The FSR is presented as follows:

- **Executive Summary**

This section provides a summary of the quarter's results for General Fund and its Departments, the Enterprise Funds, Other Funds, and the current Fund Balance Projection.

- **General Fund Summaries**

This section begins with an overview of the General Fund in its entirety as of March 31, 2011 and continues with departmental reports that provide highlights and a status of the department's specific initiatives. The section ends with a report for the non-departmental fund activities. If there are disclosed challenges to a department operating within the adopted budget, it will be reported in this section.

- **Enterprise Funds**

The Enterprise Funds are reported in a format that focuses on each fund's respective revenue and expenditure position with explanations provided for variances.

- **Other Funds**

Similarly, the Other Funds section reports on funds that may require subsidies from the General Fund.

- **Catastrophic (General) Fund Balance Projection**

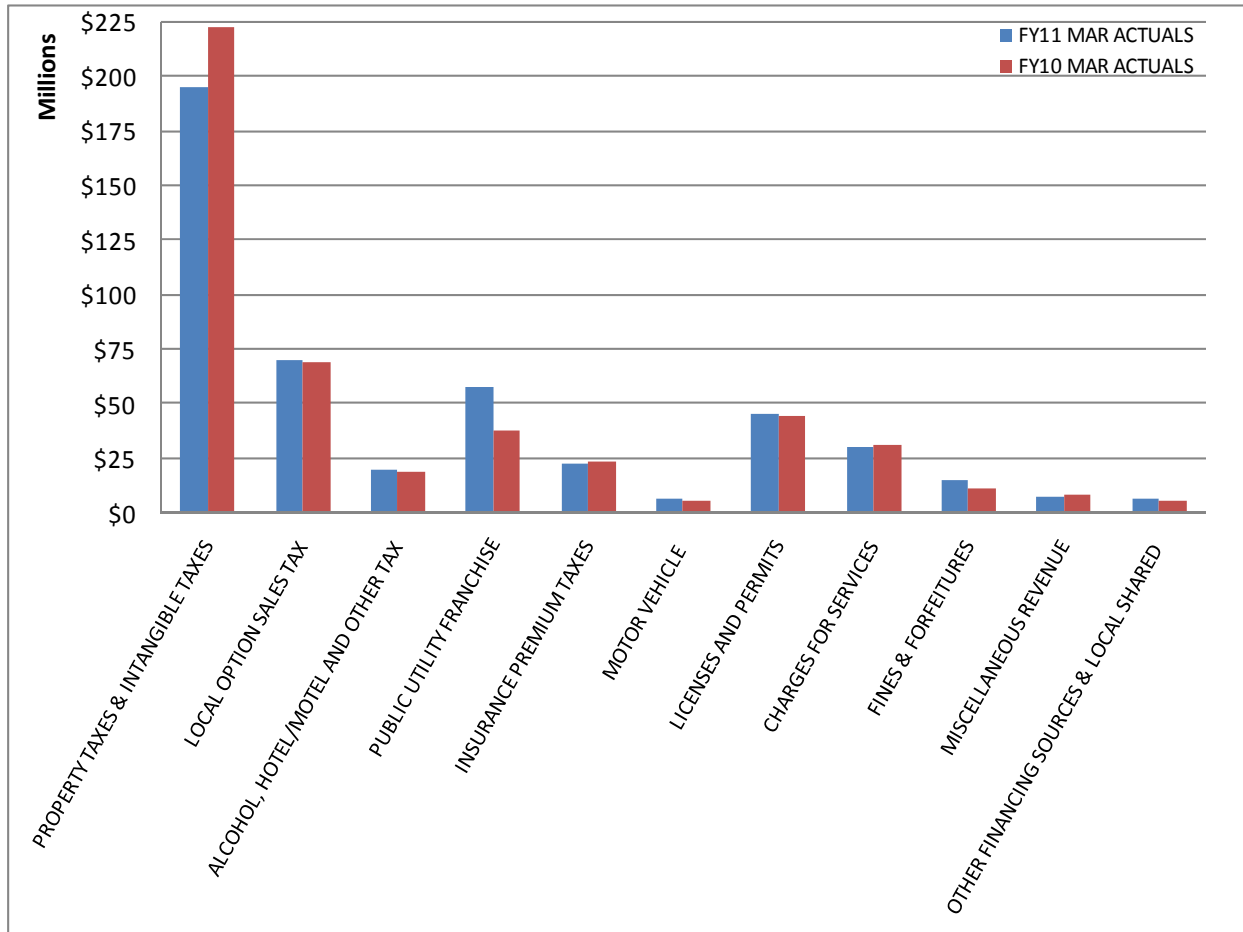
This section will be updated quarterly as the Departments report out on their projected expenditures.

- **Appendices**

The appendices have been added to provide additional information related to Revenue Detail, commentary about the General Fund's Revenue performance, as well as a Glossary of Terms. As with the last report, this section also includes contact information for the Budget Analysts.

GENERAL FUND

The City is on target to collect the total amount of budgeted **general fund revenues**, or \$549.6MM, which is the total amount of the anticipated revenue collections for the fiscal year. Overall, revenues are below budget by 2% or 9.9MM, which is the prior year fund balance amount that was used to balance the FY11 budget.



Summary of Major Revenues

Total year-to-date FY11 revenue collections of 85.95% are comparable to total FY10 collections of 87.56% as a percentage of total anticipations collected. A detailed list of revenues can be found in Appendix A.

Category	FY2011 Funding Budget	FY2011 Anticipations	Budget Mar-11	Actual-Mar-11	YTD Anticipation %	FY2010 Anticipations	Actual Mar-10	YTD Anticipation %
PROPERTY TAXES & INTANGIBLE TAXES	\$ 200,927,855	\$ 200,927,855	\$ 184,155,416	\$ 195,128,669	97.11%	202,466,829	\$ 222,020,783	109.66%
LOCAL OPTION SALES TAX	100,580,000	100,580,000	70,317,423	70,076,098	69.67%	94,000,000	68,784,487	73.17%
ALCOHOL, HOTEL/MOTEL AND OTHER TAX	27,412,434	27,412,434	20,362,994	19,618,970	71.57%	24,764,786	18,525,499	74.81%
PUBLIC UTILITY FRANCHISE	49,132,391	49,132,391	42,834,112	56,914,374	115.84%	40,721,567	37,784,814	92.79%
INSURANCE PREMIUM TAXES	23,000,000	23,000,000	23,000,000	22,408,403	97.43%	23,800,000	23,079,134	96.97%
MOTOR VEHICLE	6,000,000	6,000,000	4,500,000	5,946,772	99.11%	5,800,000	4,985,458	85.96%
LICENSES AND PERMITS	66,796,898	66,796,898	43,748,587	45,189,846	67.65%	59,984,493	44,035,310	73.41%
CHARGES FOR SERVICES	39,592,287	39,592,287	29,694,215	29,446,389	74.37%	36,228,465	30,495,642	84.18%
FINES & FORFEITURES	20,000,000	20,000,000	14,546,167	14,722,484	73.61%	22,000,000	11,202,132	50.92%
MISCELLANEOUS REVENUE	20,500,315	10,581,514	7,936,135	6,690,919	63.23%	15,137,881	8,056,118	53.22%
OTHER FINANCING SOURCES & LOCAL SHARED	5,581,584	5,581,584	975,000	6,215,686	111.36%	16,118,068	4,753,263	29.49%
Grand Total Revenues	\$ 559,523,764	\$ 549,604,963	\$ 442,070,048	\$ 472,358,610	85.95%	\$ 541,022,089	\$ 473,722,640	87.56%

The **general fund expenditures** are projected to be 7% below budget, which is primarily attributed to the restricted reserves. However, when restricted reserves are excluded, the projected variance is 2% below budget. Beginning on page 10, detailed explanations of each general fund department budget variances are included.

ENTERPRISE FUNDS

Although the enterprise funds use the full accrual basis (FAB) of accounting under which revenue is recognized when earned, and expenses are recognized when incurred, the information presented in this report is based on the modified accrual basis (MAB) in order to provide variance analysis in comparison to budget.

The enterprise funds are comprised of the following funds:

- Aviation Revenue Fund (pg. 36)
- Civic Center Fund (pg. 37)
- Parks Facilities Fund – Cyclorama (pg. 38)
- Solid Waste Fund (pg. 39)
- Watershed Fund (pg. 40)

As of March 31, 2011, the **Aviation Revenue fund** collected \$202.3MM, which slightly below the year-to-date budget of \$205.5MM. The difference is due to the delay in collections for the non airline cost recovery program (CONRAC). In addition, revenue collections anticipated from the new Common Use Facility Program are behind due to the project starting late. The expenditures were 17% under budget primarily due to a recent bond issuance (Refunding Series 2010C Bonds) that reduces the debt service by 17 million. The Department has a budgeted reserve of \$49 million, which accounts for the majority of savings.

The Civic Center fund revenues are expected to be below anticipations for the year by \$295,539 due to a decrease in scheduled events. Additionally, expenditures are expected to exceed the annual budget by \$102,303, which is primarily due to the HVAC system replacement.

The **Parks Facilities fund (Cyclorama)** is expected to meet budgeted revenues, and the expenses are expected to be in line with the annual budget. The department may see an increase in revenue projections in the last quarter as it prepares to celebrate the 150th anniversary of the civil war.

Revenues are expected to exceed the adopted budget of \$48.6MM by \$3.4MM in the **Solid Waste fund**. The revenues include a recycling fee rate increase (from \$30 to \$80) adopted by City Council and will cover the cost to continue this service. Expenditures are expected to be below budget by 7% due to vacant positions and the lease purchase payment that was funded in FY 2011 but will be expensed in FY2012.

The **Department of Watershed Management** is projecting a positive revenue variance of \$43.8M in its revenue fund due to the MOST revenue. The overall expenditure surplus of \$95.4MM is due to fund reserves totaling \$27MM, 186 vacant positions and planned cost control measures. As part of the DWM's ongoing efforts to reduce operations and maintenance expenses, it is currently evaluating the following items:

- Prioritization of vacant positions;
- Route optimization, customer service, and other billing and inspection efficiencies;
- Assessment of repair and maintenance services within the Wastewater Treatment and Collections and Drinking Water areas; and
- Evaluation of tasks currently performed by program management services.

OTHER FUNDS

The **911 Communications Center (page 42)** receives, classifies and prioritizes calls from the public and dispatches the calls that require police response and transfers and/or directs calls that do not require police response to the proper agency/unit. This fund is operating at an operating loss since the fees collected do not fully support the operating expenses of this fund. In addition, per General Accounting, the operating transfer of \$4.2MM will not be posted this fiscal year. Without the transfer, this fund will have a loss of \$3.5MM.

Internal Service Funds are defined as funds used by the City to account for the financing of goods and services provided by one department to other departments on a cost-reimbursement basis. The City's operating Internal Service Fund is comprised of the following funds:

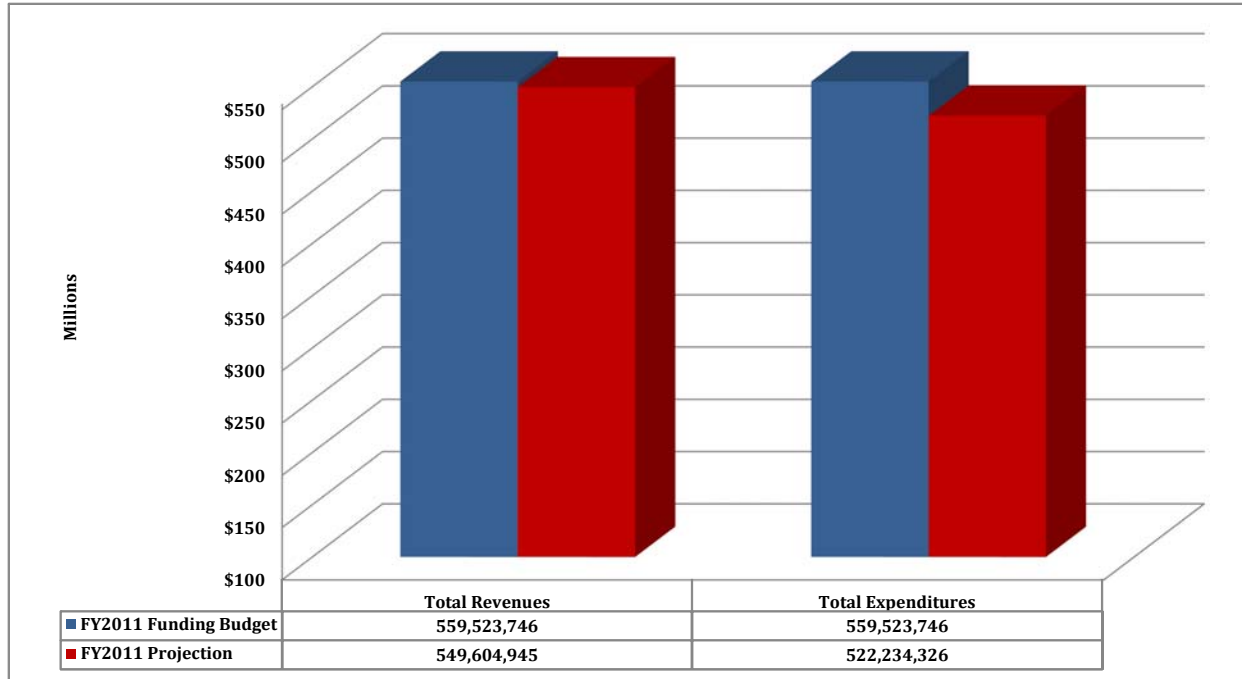
- **Fleet Management (page 43)** department provides fuel and maintenance services to City departments. Revenues are expected to be below anticipations due to the decrease in billing for repairs, which is attributed to new fleet purchases. Expenditures are expected to be under budget due to vacant positions and fewer repair expenses expected.
- The **Group Insurance Fund (page 44)** accounts for the medical benefits for active and non-active employees. Revenues have increased since the same period in FY10 due to higher retiree revenues. Expenditures are greater than last fiscal year due to higher expenses paid to the service providers.

The **fund balance projection** for the general fund has been provided on **page 46** and will be updated each quarter as projections are completed. As of March 31, 2011, the projected FY2011 fund balance is \$76.7MM, which is a \$20.5MM increase from FY2010 ending balance of \$56.2MM.

GENERAL FUND SUMMARIES

GENERAL FUND

BUDGET VARIANCE ANALYSIS AND THIRD QUARTER PROJECTION



Category	YTD Actual Mar-10	YTD Budget Mar-11	YTD Actual Mar-11	FY2011 Funding Budget	FY2011 Projection	Variance \$	Variance %
Total Revenues	473,722,640	442,070,048	472,358,609	559,523,746	549,604,945	(9,918,801)	-2%
Total Expenditures	371,800,380	419,604,314	364,952,533	559,523,746	522,234,326	(37,289,420)	-7%
Surplus (deficit)	101,922,260	22,465,734	107,406,076	-	27,370,619	27,370,619	N/A

Expenditure Detail:	YTD Actual Mar-10	YTD Budget Mar-11	YTD Actual Mar-11	FY2011 Funding Budget	FY2011 Projection	Variance \$	Variance %
Restricted Reserves		20,610,185		27,480,247		(27,480,247)	-100%
Other Expenditures	371,800,380	398,994,129	364,952,533	532,043,499	522,234,326	(9,809,173)	-2%
Total Expenditures	371,800,380	419,604,314	364,952,533	559,523,746	522,234,326	(37,289,420)	N/A

Major Revenue Variances:

The year-to-date Revenue anticipations are \$442MM compared to year-to-date actual receipts of \$472MM which is more than budget revenues as of 3/31/2011. Property taxes are expected to meet anticipations of \$549MM due to the temporary collection order (TCO), which allows the Tax Collector to collect 85% of property taxes due while assessment disputes are being resolved.

Major Expenditure Variances:

Police Services & Fire Services are projected to be under budget for FY2011 by 7% which is due to vacant positions.

Information Technology is projected to be under budget for FY2011 by 18% which is due to vacant positions.

Parks and Recreation is projected to be under budget for FY2011 by 28% which is due to seasonal activity and vacant positions.

Public Works is projected to be over budget for FY2011 by 43% due to flood & snow related expenses.

Note: Encumbrances are excluded from the YTD March 2011 for year over year comparison purposes.

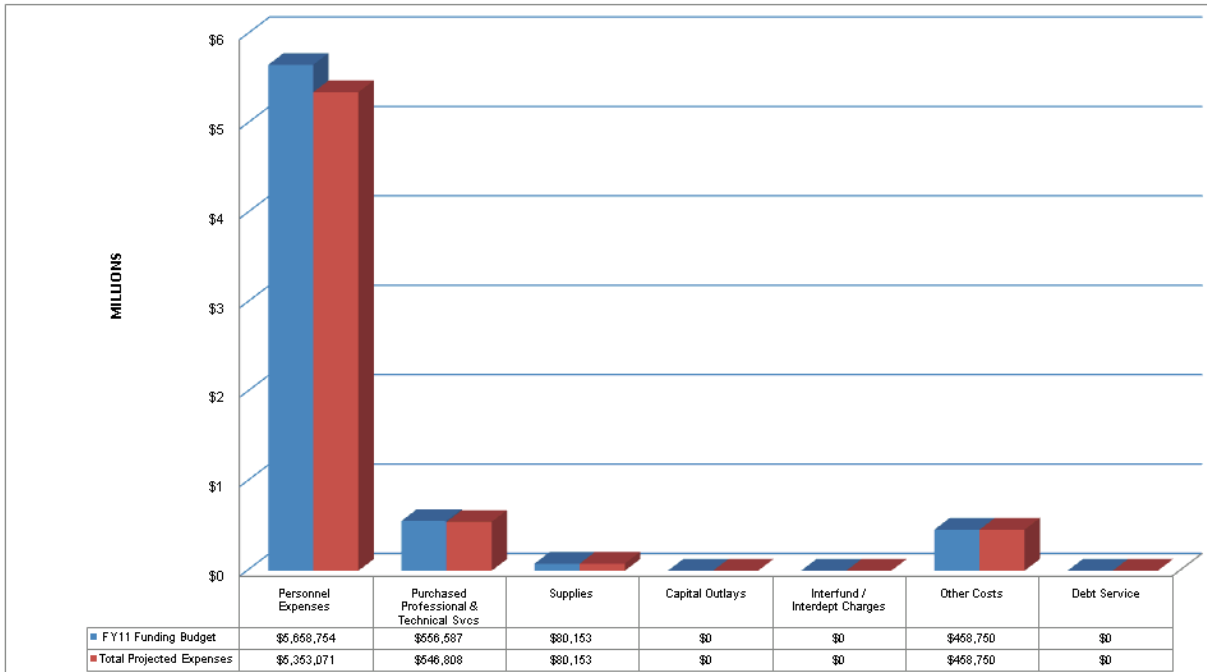
GENERAL FUND

BUDGET VARIANCE ANALYSIS AND THIRD QUARTER PROJECTION SUMMARY

Department	FY2011 Funding Budget	YTD Encumbrance/Actual (Jul. 2010 - Mar. 2011)	Projected Expenses (Apr. 2011 - Jun. 2011)	Total Projected Expenses	Variance (\$)	Variance (%)
City Council	\$6,754,244	\$4,381,174	\$2,057,608	\$6,438,782	-\$315,462	-5%
Executive Offices	\$19,252,572	\$14,128,549	\$5,081,858	\$19,210,407	-\$42,165	0%
Atlanta Citizens Review Board (ACRB)	\$370,706	\$236,806	\$98,720	\$335,526	-\$35,180	-9%
Auditor's Office	\$961,136	\$704,527	\$237,601	\$942,128	-\$19,008	-2%
Board of Ethics	\$346,318	\$246,729	\$91,621	\$338,350	-\$7,968	-2%
Corrections	\$21,851,449	\$15,549,278	\$5,477,498	\$21,026,776	-\$824,673	-4%
Finance	\$10,372,564	\$7,178,561	\$2,571,469	\$9,750,030	-\$622,534	-6%
Fire & Rescue	\$74,075,988	\$52,491,275	\$19,584,034	\$72,075,309	-\$2,000,679	-3%
Human Resources	\$2,678,107	\$1,818,389	\$701,186	\$2,519,575	-\$158,532	-6%
Information Technology	\$26,881,881	\$20,095,650	\$5,925,445	\$26,021,095	-\$860,786	-3%
Judicial - Municipal Court Operations	\$8,368,960	\$6,223,371	\$1,762,875	\$7,986,246	-\$382,714	-5%
Judicial - Public Defender	\$1,543,144	\$969,179	\$365,406	\$1,334,585	-\$208,559	-14%
Judicial - Solicitor	\$2,590,437	\$1,549,619	\$618,024	\$2,167,643	-\$422,794	-16%
Law	\$4,575,301	\$3,265,373	\$1,245,585	\$4,510,958	-\$64,343	-1%
Parks, Recreation and Cultural Affairs	\$28,674,376	\$17,922,897	\$9,621,192	\$27,544,089	-\$1,130,287	-4%
Planning and Community Development	\$8,485,481	\$5,876,521	\$2,198,194	\$8,074,715	-\$410,766	-5%
Police Services	\$161,658,398	\$114,157,395	\$44,500,355	\$158,657,750	-\$3,000,648	-2%
Procurement	\$856,922	\$601,502	\$209,786	\$811,288	-\$45,635	-5%
Public Works	\$21,306,013	\$23,522,096	\$4,333,509	\$27,855,605	\$6,549,592	31%
Subtotal	\$401,603,997	\$290,918,889	\$106,681,966	\$397,600,855	-\$4,003,142	-1%
Non-Departmental	\$116,439,502	\$86,183,024	\$38,450,447	\$124,633,471	\$8,193,969	7%
Restricted Reserves	\$27,480,247	\$0	\$0	\$0	-\$27,480,247	-100%
MOU - Watershed	\$14,000,000	\$0	\$0	\$0	-\$14,000,000	-100%
General Fund	\$559,523,746	\$377,101,913	\$145,132,413	\$522,234,326	-\$37,289,420	-7%

CITY COUNCIL

City Council: The City Council serves as the legislative branch of city government. It is comprised of fifteen (15) members and presided over by the President of the Council. The Council adopts ordinances to establish city policy, law, and resolutions to express legislative intent.



Description	FY11 Funding Budget	YTD		Total Projected Expenses	Variance (\$)	Variance (%)
		Encumbrance/Actual (Jul 2010 - Mar 2011)	Projected Expenses (Apr 2011 - Jun 2011)			
Personnel Expenses	\$5,658,754	\$3,759,678	\$1,593,393	\$5,353,071	-\$305,683	-5%
Purchased Professional & Technical Svcs	\$556,587	\$184,443	\$362,365	\$546,808	-\$9,779	-2%
Supplies	\$80,153	\$40,291	\$39,862	\$80,153	\$0	0%
Capital Outlays	\$0	\$0	\$0	\$0	\$0	0%
Interfund / Interdept Charges	\$0	\$0	\$0	\$0	\$0	0%
Other Costs	\$458,750	\$396,761	\$61,989	\$458,750	\$0	0%
Debt Service	\$0	\$0	\$0	\$0	\$0	0%
Grand Total	\$6,754,244	\$4,381,174	\$2,057,608	\$6,438,782	-\$315,462	-5%

HIGHLIGHTS:

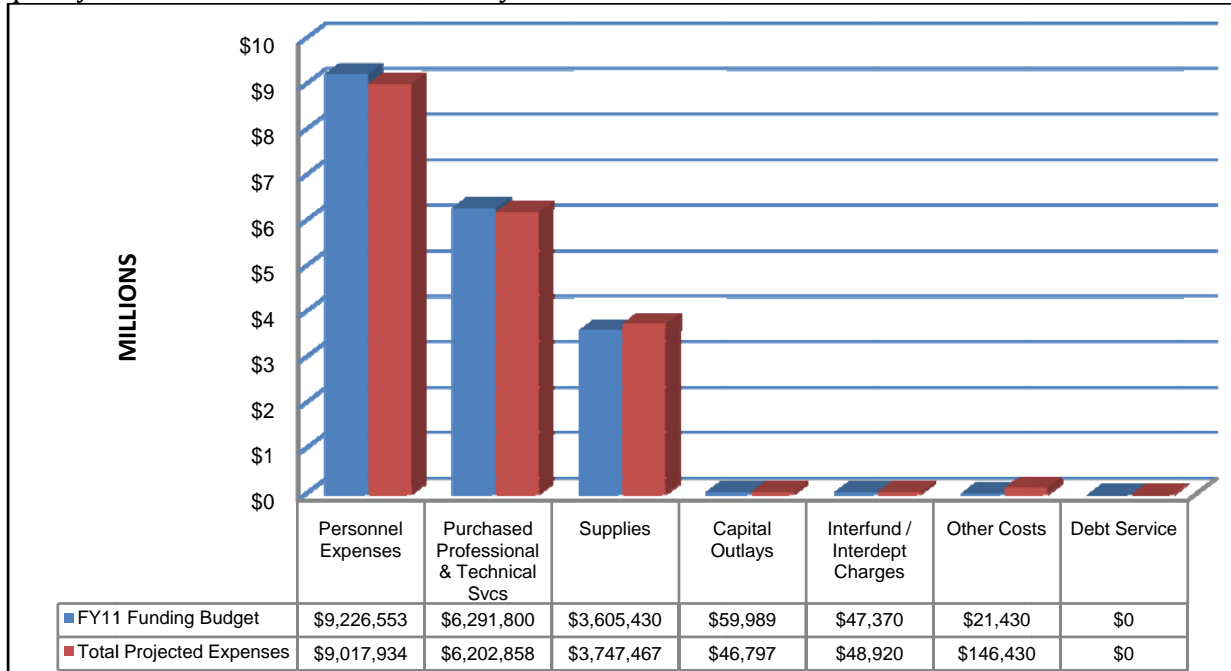
Expenditure Category	Explanation
Personnel Expenses	Surplus primarily due to lower staffing levels in permanent/part-time salaries.
Purchased Professional & Technical Services	Project spending to be within target.
Supplies	Project spending to be within target.
Capital Outlays	N/A
Interfund/Interdept Charges	N/A
Other Costs	Project spending to be within target.
Debt Service	N/A

STATUS OF INITIATIVES:

- All Councilmember staff participating in the Employee Compensation initiative received the **Retention Bonus**.
- The **Administrative Assistant** position has been filled.

EXECUTIVE OFFICES

The mission of the Department of Executive Offices is to communicate and implement the policy and program agenda of the Mayor. The Offices are responsible for providing leadership within City government to effectively accomplish and execute the laws of the City. Through its various offices, Executive Offices seek to determine the most efficient and cost effective manner in which to provide quality services to the citizens of the City.



Description	FY11 Funding Budget	YTD		Total Projected Expenses	Variance (\$)	Variance (%)
		Encumbrance/Actual (Jul 2010 - Mar 2011)	Projected Expenses (Apr 2011 - Jun 2011)			
Personnel Expenses	\$9,226,553	\$6,143,433	\$2,874,501	\$9,017,934	-\$208,619	-2%
Purchased Professional & Technical Svcs	\$6,291,800	\$5,140,115	\$1,062,744	\$6,202,858	-\$88,941	-1%
Supplies	\$3,605,430	\$2,677,795	\$1,069,673	\$3,747,467	\$142,037	4%
Capital Outlays	\$59,989	\$6,797	\$40,000	\$46,797	-\$13,192	-22%
Interfund / Interdept Charges	\$47,370	\$24,317	\$24,604	\$48,920	\$1,550	3%
Other Costs	\$21,430	\$136,093	\$10,337	\$146,430	\$125,000	583%
Debt Service	\$0	\$0	\$0	\$0	\$0	0%
Grand Total	\$19,252,572	\$14,128,549	\$5,081,858	\$19,210,407	-\$42,165	0%

HIGHLIGHTS:

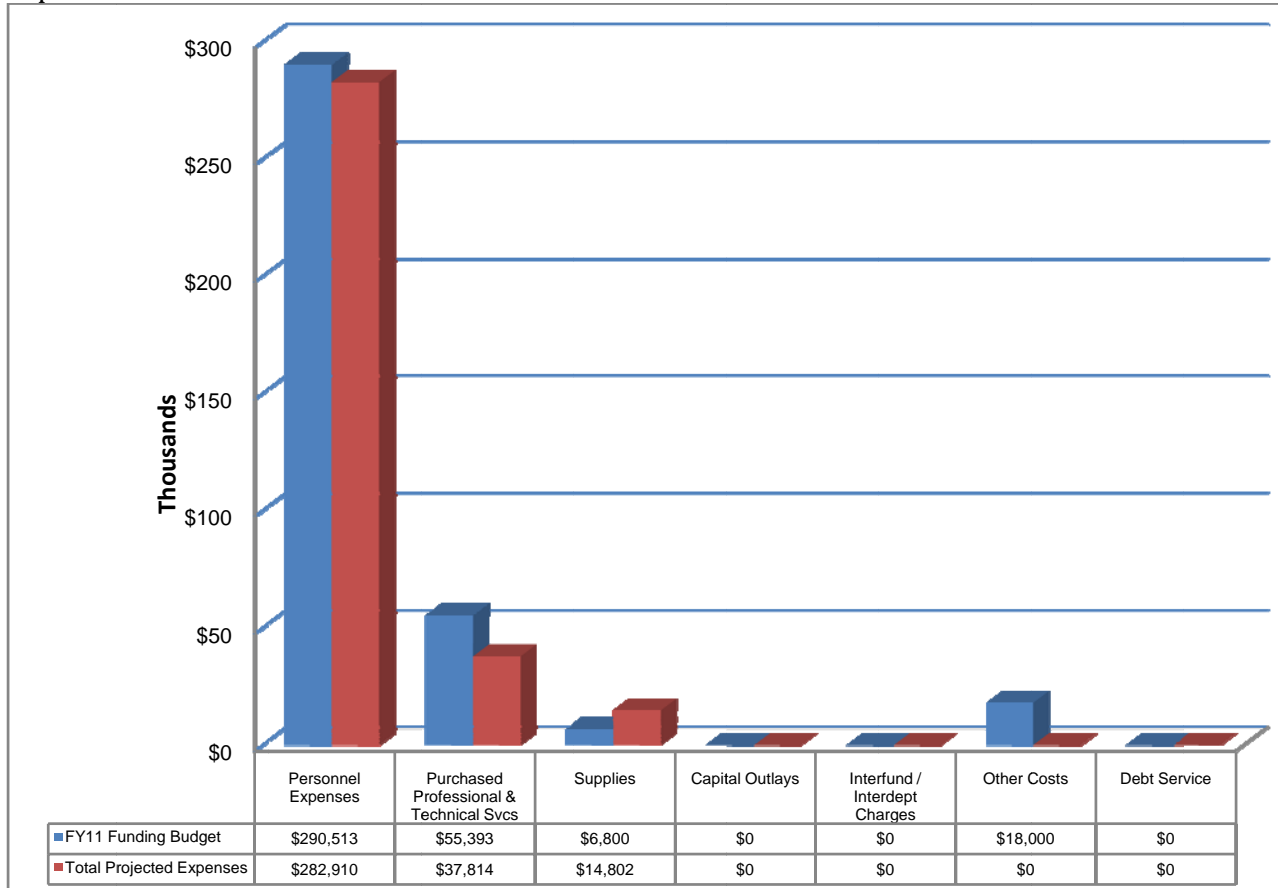
Expenditure Category	Explanation
Personnel Expenses	Surplus due to vacancies and under spend of benefits.
Purchased Professional & Technical Services	Project to spend within budget.
Supplies	Slightly over budget due to continued cost generated by City Hall East.
Capital Outlays	Project to spend within budget. Channel 26 purchasing equipment to upgrade facilities.
Interfund/Interdept Charges	Slightly over budget due to fueling cost.
Other Costs	A transfer of funds from 1001 General Fund to 2501 Intergovernmental Fund per ordinance 11-0-2144. Constituent Services is looking into transaction.
Debt Services	N/A

STATUS OF INITIATIVES:

- All departments received **Retention Bonus** with exception of Mayor, COS and COO offices.
- **ADA Compliance projects** are anticipated to be funded from unspent bond proceeds. A list of current unspent bond funds is currently under review.

ATLANTA CITIZENS REVIEW BOARD (ACRB)

Atlanta Citizen Review Board: The ACRB's primary goal is to investigate and review grievances of citizens who have complaints against any member of the Atlanta Police or Corrections Departments.



Description	FY11 Funding Budget	YTD Encumbrance/Actual (Jul 2010 - Mar 2011)	Projected Expenses (Apr 2011 - Jun 2011)	Total Projected Expenses	Variance (\$)	Variance (%)
Personnel Expenses	\$290,513	\$212,182	\$70,727	\$282,910	-\$7,603	-3%
Purchased Professional & Technical Svcs	\$55,393	\$18,574	\$19,240	\$37,814	-\$17,579	-32%
Supplies	\$6,800	\$6,050	\$8,752	\$14,802	\$8,002	118%
Capital Outlays	\$0	\$0	\$0	\$0	\$0	0%
Interfund / Interdept Charges	\$0	\$0	\$0	\$0	\$0	0%
Other Costs	\$18,000	\$0	\$0	\$0	-\$18,000	-100%
Debt Service	\$0	\$0	\$0	\$0	\$0	0%
Grand Total	\$370,706	\$236,806	\$98,720	\$335,526	-\$35,180	-9%

HIGHLIGHTS:

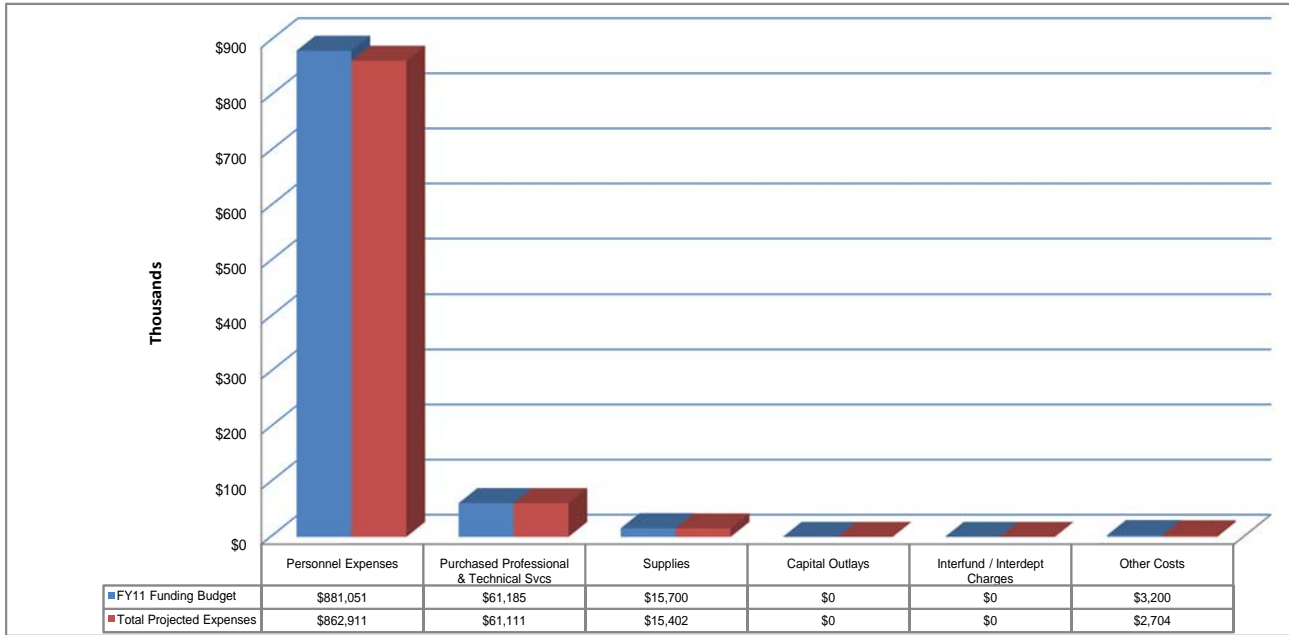
Expenditure Category	Explanation
Personnel Expenses	4 FTE. One FTE does not use City of Atlanta Health Insurance.
Purchased Professional & Technical Services	The surplus will be used to over deficit in supplies
Supplies	Deficit due to over spend in supplies. Will make adjustment during 4th Qtr
Capital Outlays	N/A
Interfund/Interdept Charges	N/A
Other Costs	Funds are designated Boards and Commissions. No projected expenses for FY 11
Debt Services	N/A

STATUS OF INITIATIVES:

- All staff participating in the Employee Compensation initiative received the **Retention Bonus**.

AUDITOR'S OFFICE

The City Auditor's Office conducts audits under authority of the City Charter, to determine whether City activities and programs comply with applicable laws, achieve intended results and benefits, use resources economically and efficiently, and operate with adequate systems of internal control.



Description	FY11 Funding Budget	YTD		Total Projected Expenses	Variance (\$)	Variance (%)
		Encumbrance/Actual (Jul 2010 - Mar 2011)	Projected Expenses (Apr 2011 - Jun 2011)			
Personnel Expenses	\$881,051	\$662,416	\$200,495	\$862,911	-\$18,140	-2%
Purchased Professional & Technical Svcs	\$61,185	\$27,019	\$34,092	\$61,111	-\$74	0%
Supplies	\$15,700	\$13,638	\$1,764	\$15,402	-\$298	-2%
Capital Outlays	\$0	\$0	\$0	\$0	\$0	0%
Interfund / Interdept Charges	\$0	\$0	\$0	\$0	\$0	0%
Other Costs	\$3,200	\$1,454	\$1,250	\$2,704	-\$496	-16%
Debt Service	\$0	\$0	\$0	\$0	\$0	0%
Grand Total	\$961,136	\$704,527	\$237,601	\$942,128	-\$19,008	-2%

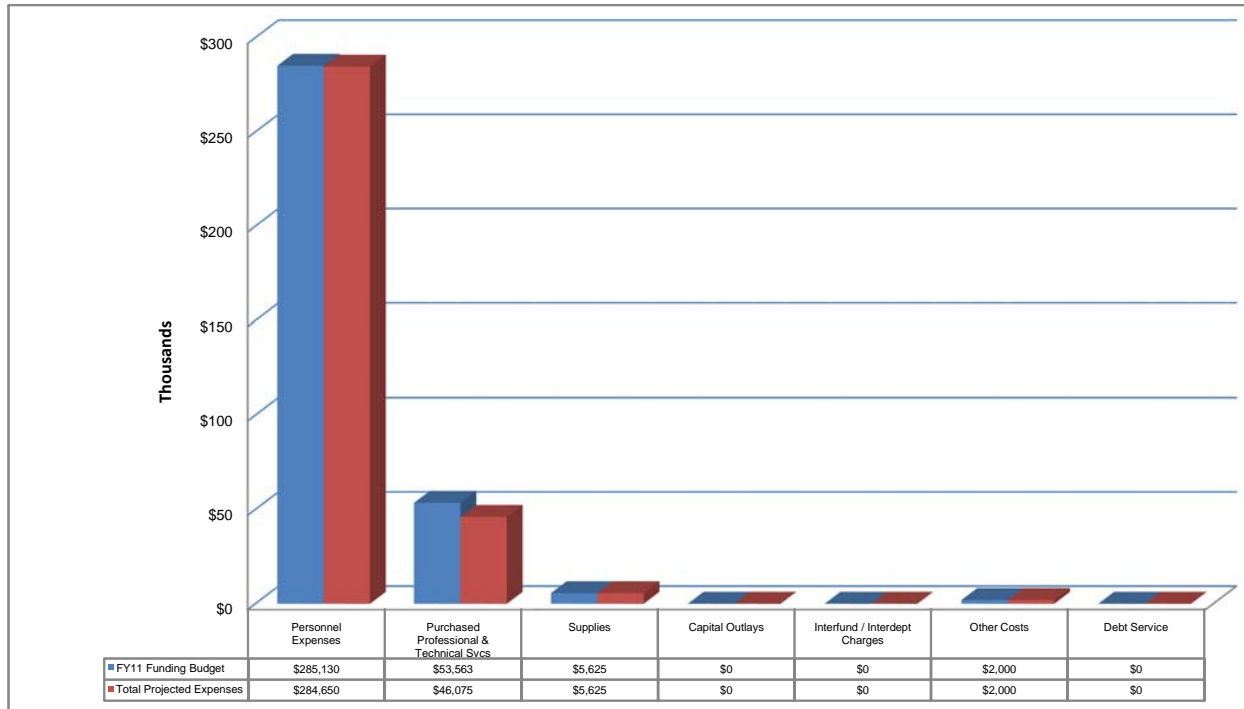
HIGHLIGHTS:

Expenditure Category	Explanation
Personnel Expenses	Personnel surplus results from three-month vacancy in one position. Defined contribution expenses are also under budget.
Purchased Professional & Technical Services	Will be utilized in the spring to cover required training for CPE hours and pension review to assist City Council.
Supplies	Peripheral equipment ordered to assist staff.
Capital Outlays	N/A
Interfund/Interdept Charges	N/A
Other Costs	The department increased the estimate for audit committee compensation to \$500 per member annually. The remaining balance will be used for staff recognition and office needs.
Debt Service	N/A

STATUS OF INITIATIVES: All staff participating in the Employee Compensation initiative received the Retention Bonus.

BOARD OF ETHICS

The Board of Ethics is an independent city agency that works to ensure honesty, openness, and integrity in city government through enforcing the city's ethical standards of conduct. The Board is responsible for bringing the City into compliance with the Code of Ethics and instilling a culture of ethics within city government.



Description	FY11 Funding Budget	YTD		Total Projected Expenses	Variance (\$)	Variance (%)
		Encumbrances/Actual (Jul 2010 - Mar 2011)	Projected Expenses (April 2011 - Jun 2011)			
Personnel Expenses	\$285,130	\$218,145	\$66,505	\$284,650	-\$480	0%
Purchased Professional & Technical Svcs	\$53,563	\$23,287	\$22,788	\$46,075	-\$7,488	-14%
Supplies	\$5,625	\$3,658	\$1,967	\$5,625	\$0	0%
Capital Outlays	\$0	\$0	\$0	\$0	\$0	0%
Interfund / Interdept Charges	\$0	\$0	\$0	\$0	\$0	0%
Other Costs	\$2,000	\$1,639	\$361	\$2,000	\$0	0%
Debt Service	\$0	\$0	\$0	\$0	\$0	0%
Grand Total	\$346,318	\$246,729	\$91,621	\$338,349	-\$7,969	-2%

HIGHLIGHTS:

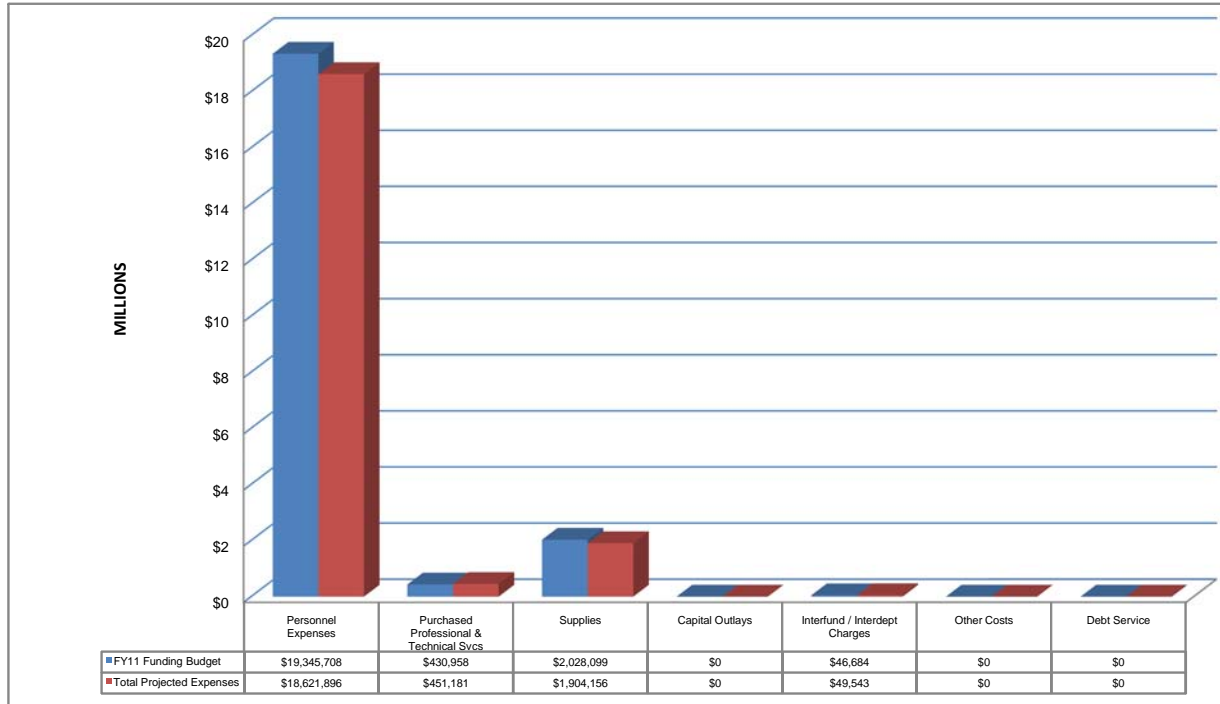
Expenditure Category	Explanation
Personnel Expenses	Variance in personnel due to one employee being eligible for the retention bonus instead of two, as budgeted.
Purchased Professional & Technical Services	Variance in Purchased Professional & Technical Services due to department spending conservatively.
Supplies	N/A
Capital Outlays	N/A
Interfund/Interdepartmental Charges	N/A
Debt Service	N/A

STATUS OF INITIATIVES:

- All staff participating in the Employee Compensation initiative received the **Retention Bonus**.

DEPARTMENT OF CORRECTIONS

Department of Corrections: The mission of the Department of Corrections is to protect the public, staff and offenders while maintaining an efficiently managed facility, which assist detainees with reintegration back into the community.



Description	FY11 Funding Budget	YTD		Total Projected Expenses	Variance (\$)	Variance (%)
		Encumbrance/Actual (Jul 2010 - Mar 2011)	Projected Expenses (April 2011 - Jun 2011)			
Personnel Expenses	\$19,345,708	\$13,793,998	\$4,827,898	\$18,621,896	-\$723,812	-4%
Purchased Professional & Technical Svcs	\$430,958	\$326,856	\$124,325	\$451,181	\$20,223	5%
Supplies	\$2,028,099	\$1,391,754	\$512,403	\$1,904,156	-\$123,943	-6%
Capital Outlays	\$0	\$0	\$0	\$0	\$0	0%
Interfund / Interdept Charges	\$46,684	\$36,671	\$12,872	\$49,543	\$2,859	6%
Other Costs	\$0	\$0	\$0	\$0	\$0	0%
Debt Service	\$0	\$0	\$0	\$0	\$0	0%
Grand Total	\$21,851,449	\$15,549,278	\$5,477,498	\$21,026,776	-\$824,673	-4%

HIGHLIGHTS:

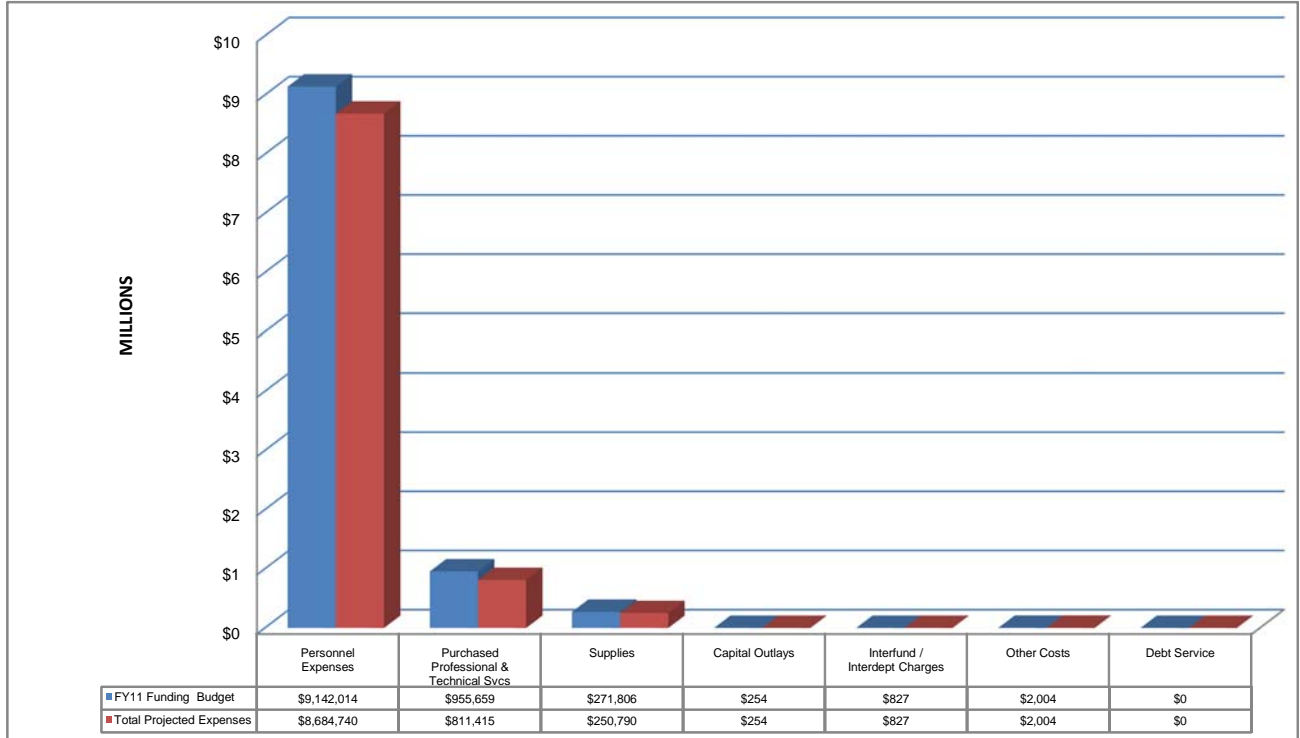
Expenditure Category	Explanation
Personnel Expenses	Personnel surplus results from vacant positions due to attrition and retirements.
Purchased Professional & Technical Services	Variance in Purchased Professional Services due to new maintenance agreement for copiers more than anticipated.
Supplies	Under budget in Supplies due to department spending conservatively for wireless devices as well as office supplies.
Capital Outlays	N/A
Interfund/Interdepartmental Charges	Variance is due to higher increase in motor/fuel costs.
Other Costs	N/A
Debt Service	N/A

STATUS OF INITIATIVES:

- All staff participating in the Employee Compensation initiative received the **Retention Bonus**.

DEPARTMENT OF FINANCE

The Department of Finance manages and accounts for the City's financial resources. This department prepares and monitors the annual budget, invests city funds, determines optimal liquidity and maximizes income in accordance with best practices.



Description	FY11 Funding Budget	YTD		Total Projected Expenses	Variance (\$)	Variance (%)
		Encumbrance/Actual (Apr-2011 - Jun-2011)	Projected Expenses (Apr-2011 - Jun-2011)			
Personnel Expenses	\$9,142,014	\$6,311,172	\$2,373,568	\$8,684,740	-\$457,275	-5%
Purchased Professional & Technical Svcs	\$955,659	\$693,371	\$118,044	\$811,415	-\$144,244	-15%
Supplies	\$271,806	\$172,421	\$78,369	\$250,790	-\$21,016	-8%
Capital Outlays	\$254	\$254	\$0	\$254	\$0	0%
Interfund / Interdept Charges	\$827	\$393	\$434	\$827	\$0	0%
Other Costs	\$2,004	\$950	\$1,054	\$2,004	\$0	0%
Debt Service	\$0	\$0	\$0	\$0	\$0	0%
Grand Total	\$10,372,564	\$7,178,561	\$2,571,469	\$9,750,030	-\$622,535	-6%

HIGHLIGHTS:

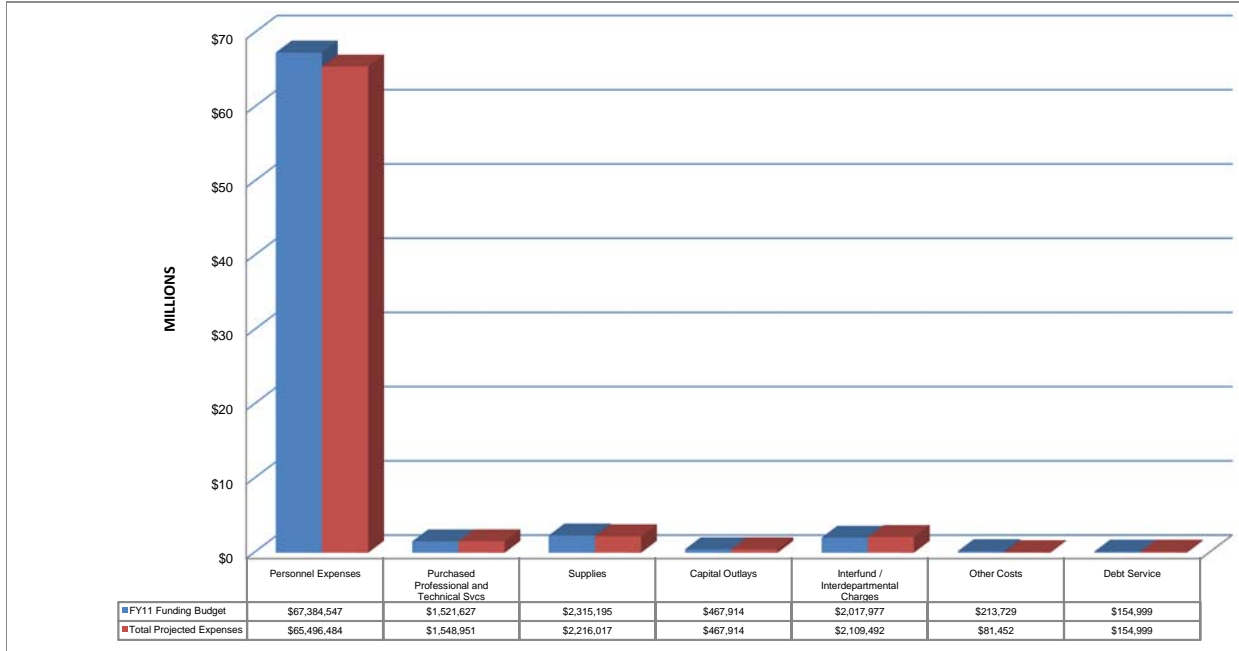
Expenditure Category	Explanation
Personnel Expenses	Personnel expenses variance is due to vacant positions throughout the Department.
Purchased Professional & Technical Services	The majority of the savings are associated with an under spend in consulting services set aside in the Office of Debt & Investment for financial transformation related activities. In addition, savings are due to under spend in travel and training.
Supplies	The savings are associated with under spend in supplies consumable through the department.
Capital Outlays	Expenses are on target.
Interfund/Interdept Charges	Expenses are on target.
Other Costs	Expenses are on target.
Debt Service	N/A

STATUS OF INITIATIVES:

- All staff participating in the Employee Compensation initiative received the **Retention Bonus**.

FIRE & RESCUE DEPARTMENT

The Atlanta Fire Rescue Department (AFRD) serves an area of 132.6 square miles with a population of 519,000 residents, responding to over sixty miles of interstate highways, twenty-three miles of rapid rail and protects Hartsfield-Jackson International Airport. In addition to residents of Atlanta and travelers through Hartsfield-Jackson International, AFRD provides services to over one million workers, visitors, and tourists and the businesses to which they work and play.



Description	FY11 Funding Budget	YTD Encumbrance/Actuals (Jul 2010 - Mar 2011)	Projected Expenses (Apr 2011 - Jun 2011)	Total Projected Expenses	Variance (\$)	Variance (%)
Personnel Expenses	\$67,384,547	\$47,615,885	\$17,880,600	\$65,496,484	-\$1,888,063	-3%
Purchased Professional and Technical Svcs	\$1,521,627	\$927,429	\$621,522	\$1,548,951	\$27,324	2%
Supplies	\$2,315,195	\$1,838,471	\$377,546	\$2,216,017	-\$99,178	-4%
Capital Outlays	\$467,914	\$202,736	\$265,178	\$467,914	\$0	0%
Interfund / Interdepartmental Charges	\$2,017,977	\$1,685,028	\$424,464	\$2,109,492	\$91,515	5%
Other Costs	\$213,729	\$80,617	\$835	\$81,452	-\$132,277	-62%
Debt Service	\$154,999	\$141,110	\$13,889	\$154,999	\$0	0%
Grand Total	\$74,075,988	\$52,491,275	\$19,584,034	\$72,075,309	-\$2,000,679	-3%

HIGHLIGHTS:

Expenditure Category	Explanation
Personnel Expenses	Includes savings from vacant positions in AFRD that may not be filled before year's end due to the amount of time required to recruit and hire a new employee.
Purchased Professional & Technical Services	Is used for various consultant services, training or travel and remains one of the major cost drivers as it includes repairs and maintenance service cost.
Supplies	Expenditures which are generally in high demand for fire station needs and EMS medical supplies; the amount above is representative of the utility savings and includes electricity and gas.
Capital Outlays	Year to date, AFRD's has purchased the thermal imaging cameras and two extrication devices from the capital account funds.
Interfund/Interdept Charges	Deficit due to increase in oil and fuel costs.
Other Costs	Represents savings from the prorated MOU with Fulton County for the station 36 area.
Debt Service	Payments to Wachovia for the Mobile Data Computers.

STATUS OF INITIATIVES:

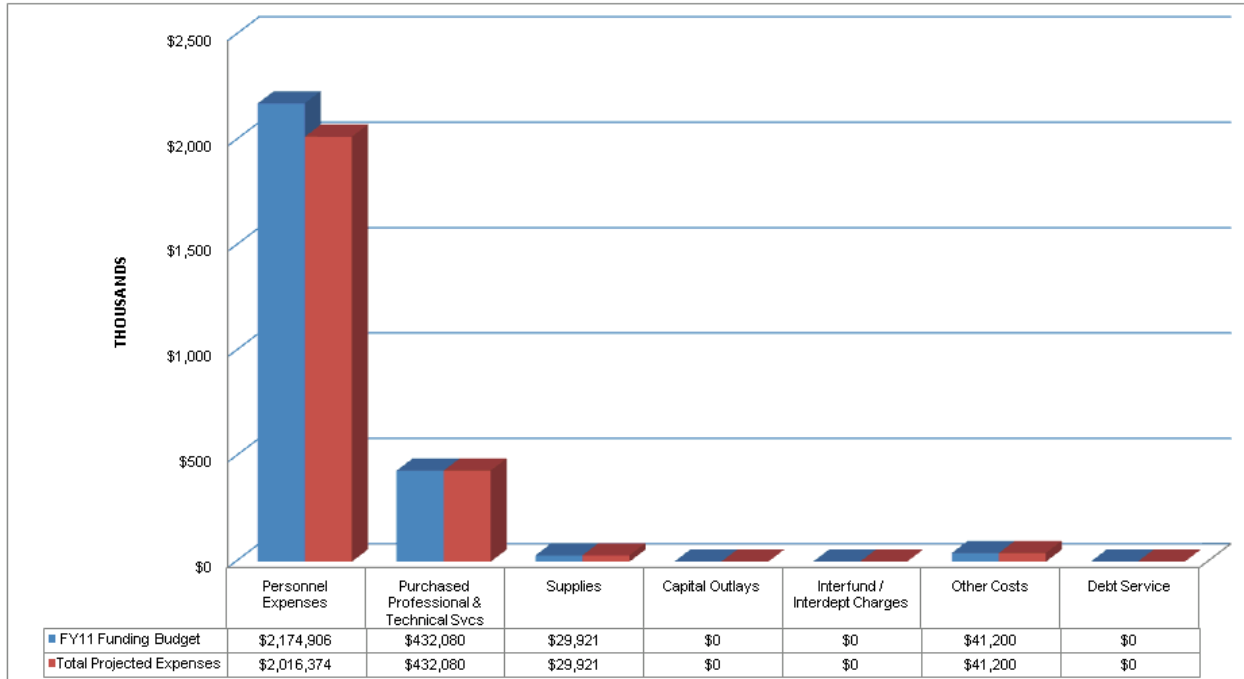
- **Swift Water Rescue** – Implemented the Swift Water Rescue Team
- **AFRD fleet acquisitions** – Purchased two Aviation fleet apparatus- one engine and one ambulance

NEW INITIATIVES:

- Developed and implemented **AFRD's Strategic Plan and Operational Initiative**
- **EMS Staffing & Oversight Initiative** – Increased staffing by 6 Paramedic Captains for EMS supervision and accountability
- Developed and implemented the **EMS City Hall Response Initiative**
- **Enhance Training Delivery Initiative** – Increased AFRD staffing levels by 5 members- 2 sworn and 3 non sworn- to meet the current departmental training needs and potentially increase the City's ISO rating
- **Overtime & Brown-Outs (Additional Information)** – This initiative has been functional for 13 months (March 2010) and during this period, no Brown-Outs have occurred due to staffing shortages

DEPARTMENT OF HUMAN RESOURCES

The Department’s mission is to be a professional human resources department committed to attracting, retaining and developing a diverse and competent workforce that enables City agencies to achieve their business needs.



Description	FY11 Funding Budget	YTD Encumbrance/Actual (Jul 2010 - Mar 2011)	Projected Expenses (Apr 2011 - Jun 2011)	Total Projected Expenses	Variance (\$)	Variance (%)
Personnel Expenses	\$2,174,906	\$1,409,478	\$606,896	\$2,016,374	-\$158,532	-7%
Purchased Professional & Technical Svcs	\$432,080	\$389,028	\$43,052	\$432,080	\$0	0%
Supplies	\$29,921	\$9,577	\$20,344	\$29,921	\$0	0%
Capital Outlays	\$0	\$0	\$0	\$0	\$0	0%
Interfund / Interdept Charges	\$0	\$0	\$0	\$0	\$0	0%
Other Costs	\$41,200	\$10,306	\$30,894	\$41,200	\$0	0%
Debt Service	\$0	\$0	\$0	\$0	\$0	0%
Grand Total	\$2,678,107	\$1,818,389	\$701,186	\$2,519,575	-\$158,532	-6%

HIGHLIGHTS:

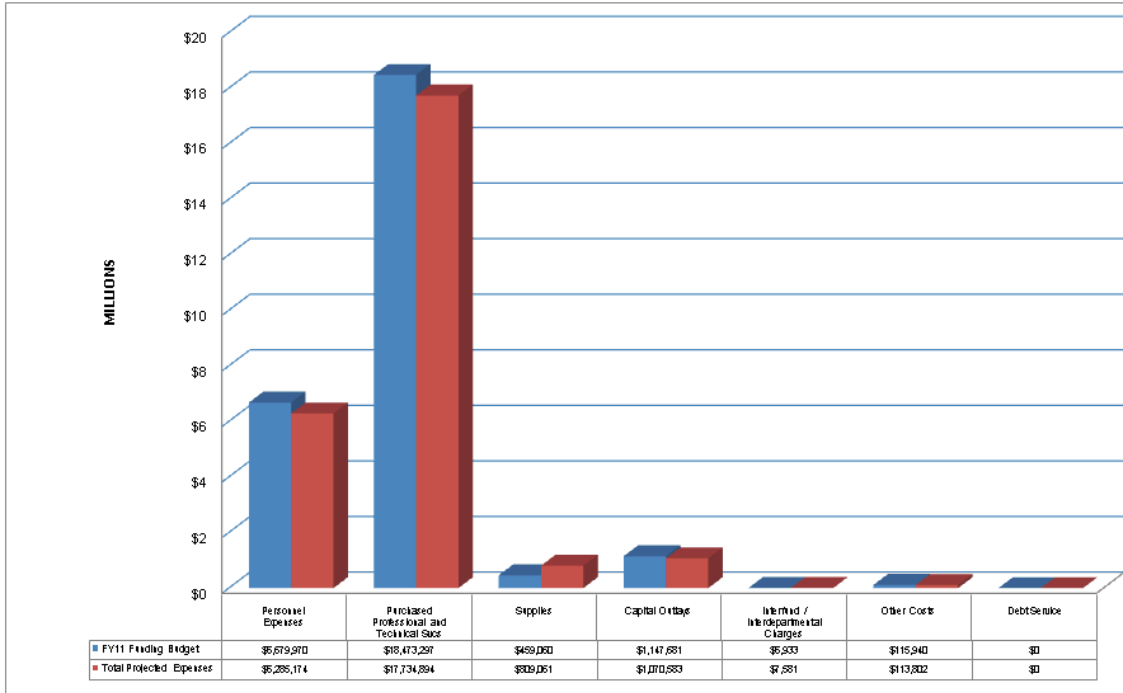
Expenditure Category	Explanation
Personnel Expenses	Salary savings due to 3 vacant positions.
Purchased Professional & Technical Services	Funds budgeted for purchased professional services are projected to be fully expensed by end of year.
Supplies	Funds budgeted for supplies are not expensed equally in each quarter and are projected to be fully expensed by end of fiscal year.
Capital Outlays	N/A
Interfund/Interdept Charges	N/A
Other Costs	Funds budgeted for meeting expense, Civil Svcs. Board hearings and member compensation is projected to be fully expensed by end of fiscal year.
Debt Service	N/A

STATUS OF INITIATIVES:

- All staff participating in the Employee Compensation initiative received the **Retention Bonus**.
- DHR has completed the bidding process for **Pay and Class Study**. Work on study began the first of the calendar year and it is 70% complete.

DEPARTMENT OF INFORMATION TECHNOLOGY

The Department of Information Technology (DIT) oversees and guides all technology-related activities associated with the delivery of products and services managed by every department of the City. The Office provides a strategic framework and direction for leveraging technology to create business value.



Description	FY11 Funding Budget	YTD		Total Projected Expenses	Variance (\$)	Variance (%)
		Encumbrance/Actuals (Jul 2010 - Mar 2011)	Projected Expenses (Apr 2011 - Jun 2011)			
Personnel Expenses	\$6,679,970	\$4,761,364	\$1,523,810	\$6,285,174	-\$394,796	-6%
Purchased Professional and Technical Svcs	\$18,473,297	\$13,866,045	\$3,868,849	\$17,734,894	-\$738,403	-4%
Supplies	\$459,060	\$653,592	\$155,469	\$809,061	\$350,001	76%
Capital Outlays	\$1,147,681	\$720,204	\$350,378	\$1,070,583	-\$77,098	-7%
Interfund / Interdepartmental Charges	\$5,933	\$5,032	\$2,549	\$7,581	\$1,648	28%
Other Costs	\$115,940	\$89,413	\$24,389	\$113,802	-\$2,138	-2%
Debt Service	\$0	\$0	\$0	\$0	\$0	0%
Grand Total	\$26,881,881	\$20,095,650	\$5,925,445	\$26,021,096	-\$860,785	-3%

HIGHLIGHTS:

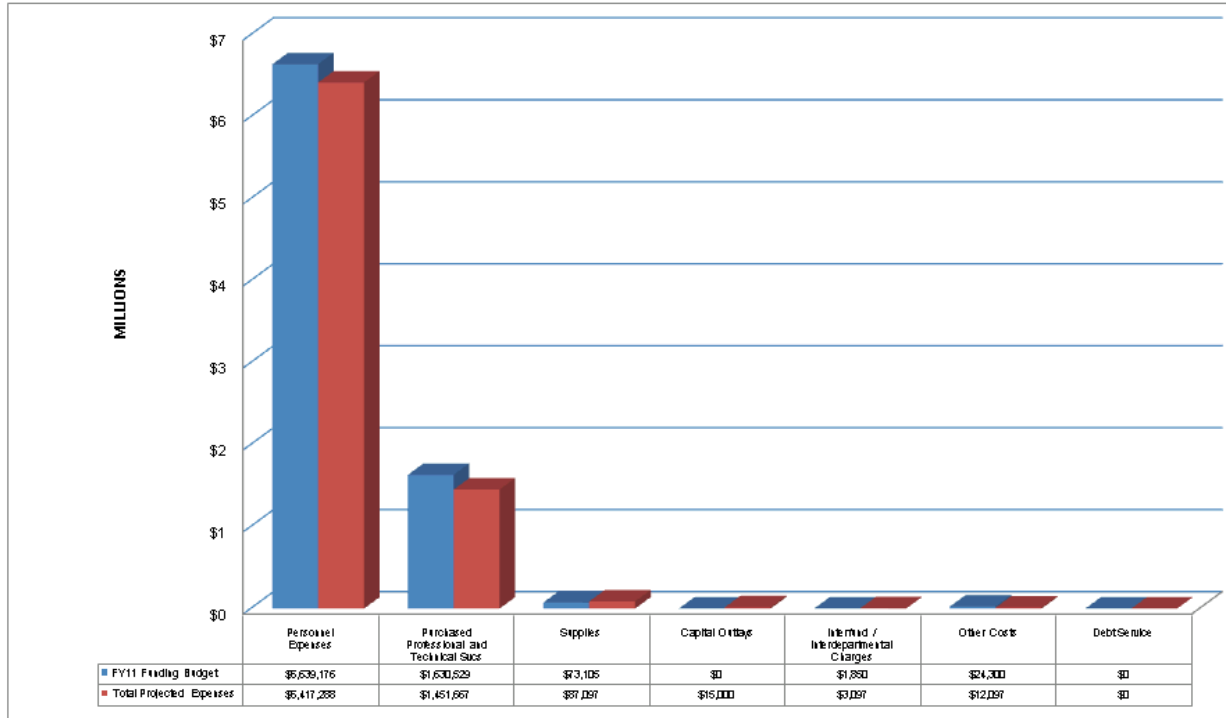
Expenditure Category	Explanation
Personnel Expenses	DIT currently has 3 vacant positions and is the primary driver of the projected cost savings.
Purchased Professional & Technical Services	Surplus attributable lower expense from Oracle combined with lower telecommunications costs.
Supplies	Deficit due to \$375.3k for Asset Mgmt. software and \$80k for backup software for the Law Dept.
Capital Outlays	Surplus due to lower anticipated costs for City's external website.
Interfund/Interdepartmental charges	Deficit due to the oil increase and additional service required to support all Public Safety locations.
Other Costs	On target.
Debt Service	NA

STATUS OF INITIATIVES:

- **311 Call Center** – in its current state, this project has been canceled
- **Data Center** – the 180 Peachtree Street Fiber project is in contract negotiations (currently with Law)
- **COA Website Upgrade** - legislation has been prepared, work is slated to begin on June 1, 2011

JUDICIAL – MUNICIPAL COURT OPERATIONS

Municipal Court Operations manages the day-to-day functions of the court. There are seven courtrooms in operation: three (3) are primarily dedicated to traffic offenses; one (1) handles DUI offenses; one (1) handles housing code enforcement; one (1) handles general city code violations; and one (1) handles is focused on quality-of-life offenses that may lead to restorative justice remedies (Community Court).



Description	FY11 Funding Budget	YTD		Total Projected Expenses	Variance (\$)	Variance (%)
		Encumbrance/Actuals (Jul 2010 - Mar 2011)	Projected Expenses (Apr 2011 - Jun 2011)			
Personnel Expenses	\$6,639,176	\$4,766,009	\$1,651,279	\$6,417,288	-\$221,888	-3%
Purchased Professional and Technical Svcs	\$1,630,529	\$1,349,178	\$102,489	\$1,451,667	-\$178,862	-11%
Supplies	\$73,105	\$80,249	\$6,848	\$87,097	\$13,992	19%
Capital Outlays	\$0	\$15,000	\$0	\$15,000	\$15,000	0%
Interfund / Interdepartmental Charges	\$1,850	\$2,340	\$757	\$3,097	\$1,247	67%
Other Costs	\$24,300	\$10,594	\$1,502	\$12,097	-\$12,203	-50%
Debt Service	\$0	\$0	\$0	\$0	\$0	0%
Grand Total	\$8,368,960	\$6,223,371	\$1,762,875	\$7,986,246	-\$382,714	-5%

HIGHLIGHTS:

Expenditure Category	Explanation
Personnel Expenses	Surplus is attributed to 4 vacancies (3 court clerks and 1 Court Administrator) being filled in March 2011.
Purchased Professional & Technical Services	Surplus is attributed to the reduction in interface costs with CourtView and CourtView maintenance; combined with PC purchases were budgeted in this line item but expense was reclassified to Capital Outlays
Supplies	Related to PC supplies from PC purchase
Capital Outlays	Purchase of computers; reclassified from Purchased Svcs ; budget resides in Purchased Prof & Tech Svcs
Interfund/Interdept Charges	Court Ops was erroneously overcharged in repair expenses. An email was sent to Motor Transport requesting an itemized list of repair expenses for its 3 vehicles
Other Costs	\$12K surplus is attributed to less refunds being owed to defendants in FY11
Debt Service	N/A

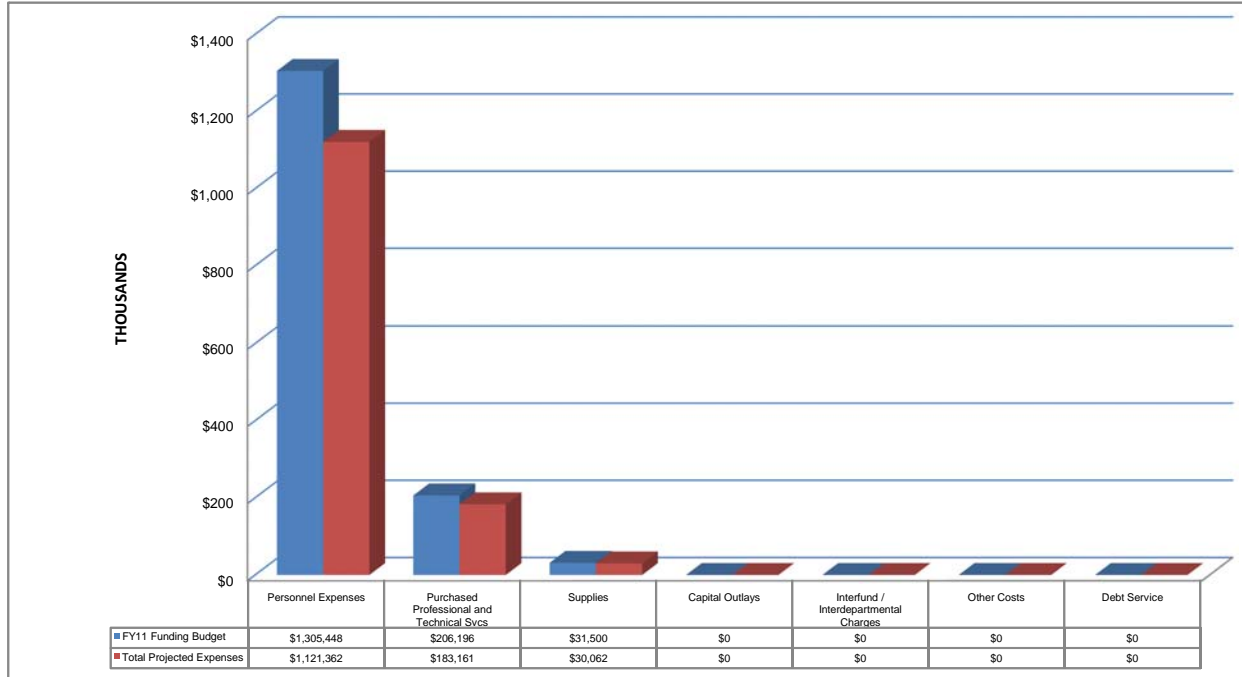
STATUS OF INITIATIVES:

\$200,899 incremental funding:

- Consulting & Purchased Svcs – 2 additional security guards for the court rooms are on board, eCitation project is slated to begin at the end of FY11
- Repair & Maintenance/Equipment – 4 copiers have not been purchased due to moratorium, legislation was recently approved for PC and scanner replacements
- Quotes for X-ray machine and cameras for the control room have been received.

JUDICIAL – PUBLIC DEFENDER

The Office of the Public Defender is responsible for representing indigent defendants who are accused of violating any city ordinance for which a criminal penalty can be imposed, as well as certain misdemeanors that the court has concurrent jurisdiction with the State Court of Fulton County.



Description	FY11 Funding Budget	YTD Encumbrance/Actuals (Jul 2010 - Mar 2011)	Projected Expenses (Apr 2011 - Jun 2011)	Total Projected Expenses	Variance (\$)	Variance (%)
Personnel Expenses	\$1,305,448	\$843,162	\$278,199	\$1,121,362	-\$184,086	-14%
Purchased Professional and Technical Svcs	\$206,196	\$100,944	\$82,217	\$183,161	-\$23,035	-11%
Supplies	\$31,500	\$25,072	\$4,990	\$30,062	-\$1,438	-5%
Capital Outlays	\$0	\$0	\$0	\$0	\$0	0%
Interfund / Interdepartmental Charges	\$0	\$0	\$0	\$0	\$0	0%
Other Costs	\$0	\$0	\$0	\$0	\$0	0%
Debt Service	\$0	\$0	\$0	\$0	\$0	0%
Grand Total	\$1,543,144	\$969,179	\$365,406	\$1,334,586	-\$208,558	-14%

HIGHLIGHTS:

Expenditure Category	Explanation
Personnel Expenses	Cost savings is attributable to vacant positions; Deputy Director position remains vacant
Purchased Professional & Technical Services	Consulting/Professional Services is the driver for the surplus; The number of contract attorneys will fluctuate throughout the year
Supplies	Are tracking to be on budget
Capital Outlays	N/A
Interfund/Interdepartmental Charges	N/A
Other Costs	N/A
Debt Service	N/A

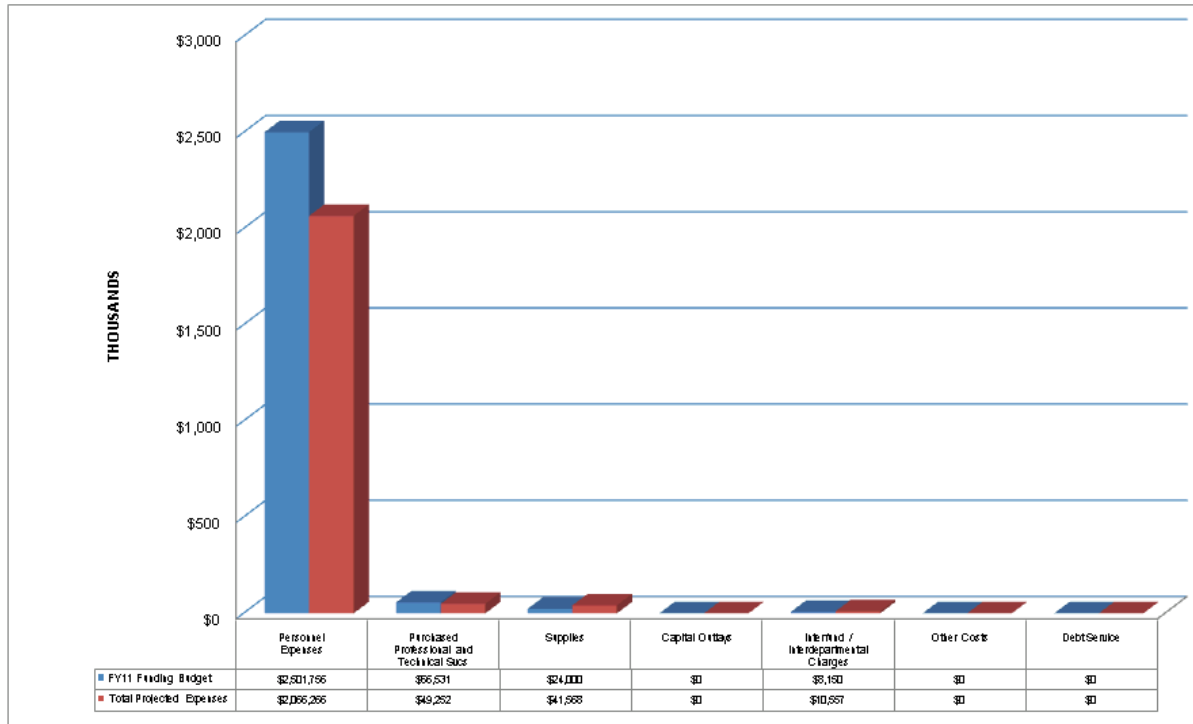
STATUS OF INITIATIVES:

\$405,612 incremental funding:

- All incremental positions (5) have started; the projection assumes the Deputy Public Defender position will not be hired in this fiscal year.

JUDICIAL – SOLICITOR

The Office of the Solicitor represents the interests of the citizens of Atlanta in all matters brought before the Atlanta Municipal Court. In addition, the office provides legal assistance to the city administration, community groups, schools and colleges and provides training to law enforcement agencies and private forces.



Description	FY11 Funding Budget	YTD		Total Projected Expenses	Variance (\$)	Variance (%)
		Encumbrance/Actuals (Jul 2010 - Mar 2011)	Projected Expenses (Apr 2011 Jun 2011)			
Personnel Expenses	\$2,501,756	\$1,498,915	\$567,351	\$2,066,266	-\$435,490	-17%
Purchased Professional and Technical Svcs	\$56,531	\$24,637	\$24,616	\$49,252	-\$7,279	-13%
Supplies	\$24,000	\$20,786	\$20,783	\$41,568	\$17,568	73%
Capital Outlays	\$0	\$0	\$0	\$0	\$0	0%
Interfund / Interdepartmental Charges	\$8,150	\$5,281	\$5,275	\$10,557	\$2,407	30%
Other Costs	\$0	\$0	\$0	\$0	\$0	0%
Debt Service	\$0	\$0	\$0	\$0	\$0	0%
Grand Total	\$2,590,437	\$1,549,619	\$618,024	\$2,167,643	-\$422,794	-16%

HIGHLIGHTS:

Expenditure Category	Explanation
Personnel Expenses	Surplus is attributed to 16 positions created in FY2011 Budget and the timing of when positions were hired; Solicitor’s Office has 1 vacant position remaining.
Purchased Professional & Technical Services	Travel and postage are trending lower than budgeted.
Supplies	Deficit due to plans to purchase PCs.
Capital Outlays	N/A
Interfund/Interdepartmental Charges	Expense is trending towards a slight deficit due to higher fuel costs.
Other Costs	N/A
Debt Service	N/A

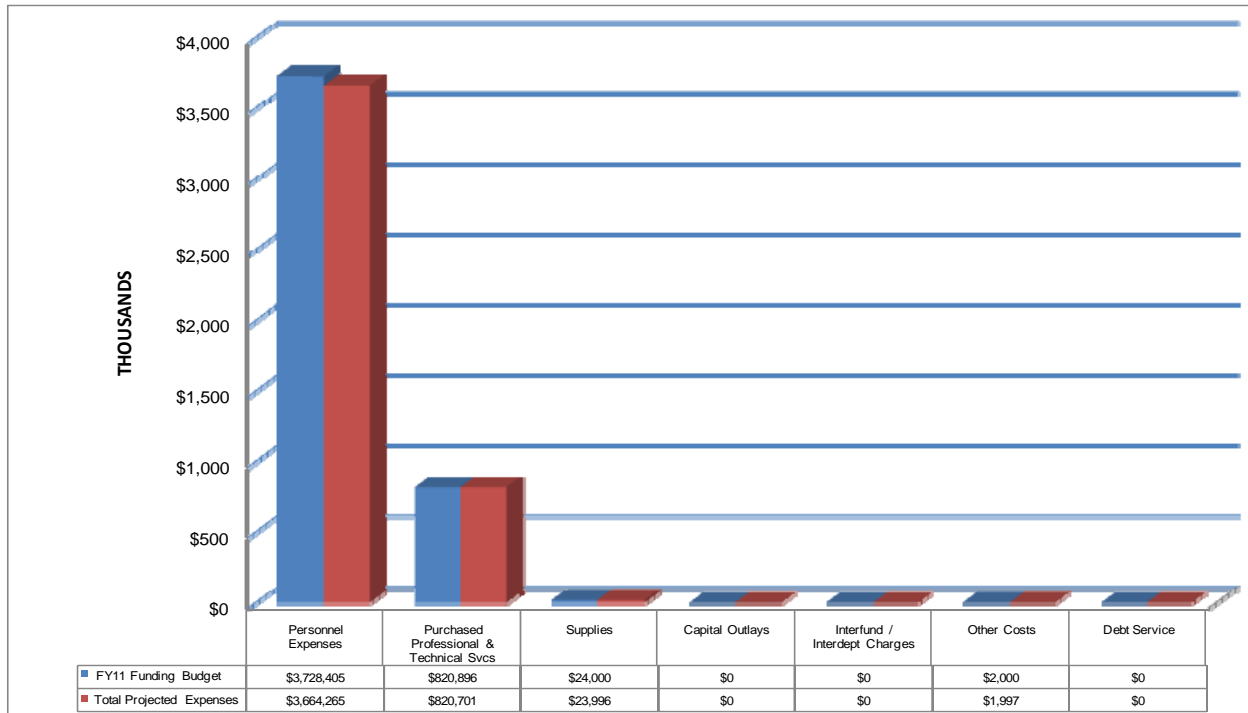
STATUS OF INITIATIVES:

\$832,634 incremental funding:

- All incremental budgeted positions have been filled.

DEPARTMENT OF LAW

A team of legal professionals committed to providing excellent legal services to the City of Atlanta.



Description	FY11 Funding Budget	YTD Encumbrance/Actual (Jul 2010 - Mar 2011)	Projected Expenses (Apr 2011 - Jun 2011)	Total Projected Expenses	Variance (\$)	Variance (%)
Personnel Expenses	\$3,728,405	\$2,641,370	1,022,895	\$3,664,265	-\$64,140	-2%
Purchased Professional & Technical Svcs	\$820,896	\$599,785	\$220,916	\$820,701	-\$195	0%
Supplies	\$24,000	\$22,596	\$1,400	\$23,996	-\$4	0%
Capital Outlays	\$0	\$0	\$0	\$0	\$0	0%
Interfund / Interdept Charges	\$0	\$0	\$0	\$0	\$0	0%
Other Costs	\$2,000	\$1,622	\$375	\$1,997	-\$3	0%
Debt Service	\$0	\$0	\$0	\$0	\$0	0%
Grand Total	\$4,575,301	\$3,265,373	\$1,245,586	\$4,510,958	-\$64,343	-1%

HIGHLIGHTS:

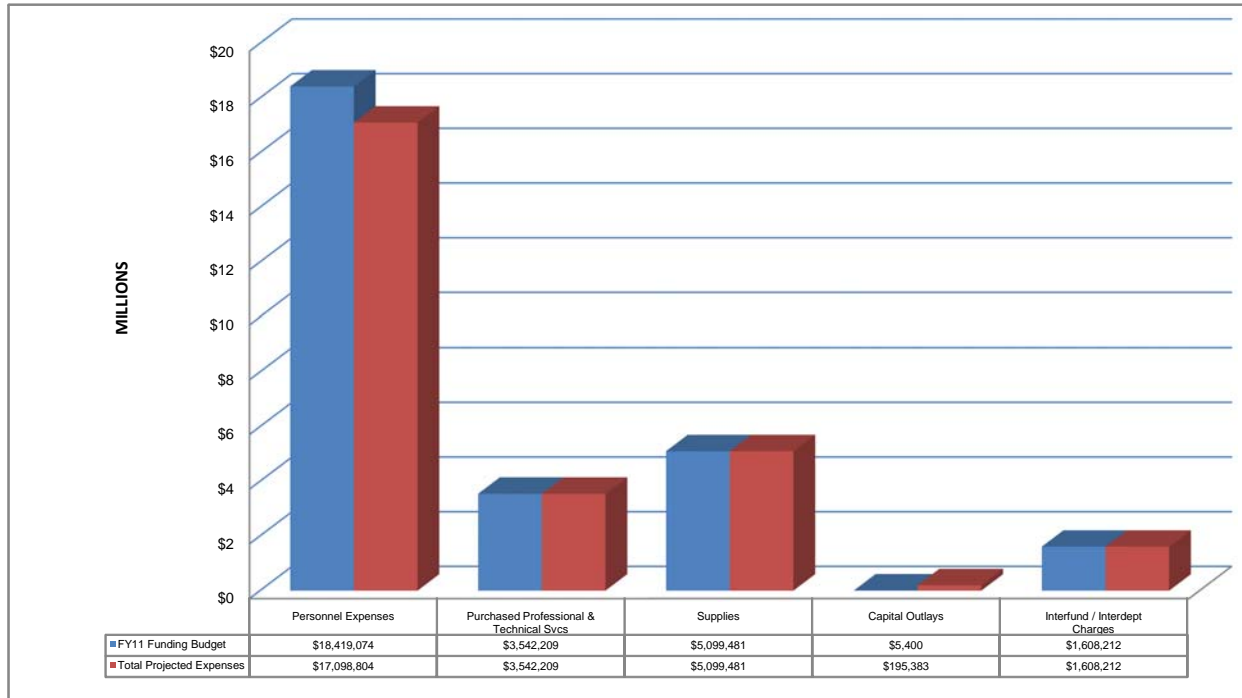
Expenditure Category	Explanation
Personnel Expenses	Personnel expenses are on target.
Purchased Professional & Technical Services	Expenses are on target.
Supplies	Expenses are on target.
Capital Outlays	N/A
Interfund/Interdept Charges	N/A
Other Costs	Contingency projected to be expensed by end of fiscal year.
Debt Service	N/A

STATUS OF INITIATIVES:

- All staff participating in the Employee Compensation initiative received the **Retention Bonus**.

DEPARTMENT OF PARKS, RECREATION AND CULTURAL AFFAIRS

The Department of Parks, Recreation and Cultural Affairs provides all citizens with the highest quality parks, facilities, recreational programs and cultural experiences.



Description	FY11 Funding Budget	YTD		Total Projected Expenses	Variance (\$)	Variance (%)
		Encumbrances/Actual (Jul 2010 - Mar 2011)	Projected Expenses (Apr 2011 - Jun 2011)			
Personnel Expenses	\$18,419,074	11,143,805	\$5,954,999	\$17,098,804	-\$1,320,270	-7%
Purchased Professional & Technical Svcs	\$3,542,209	2,953,362	\$588,847	\$3,542,209	\$0	0%
Supplies	\$5,099,481	\$2,747,596	\$2,351,885	\$5,099,481	\$0	0%
Capital Outlays	\$5,400	\$195,593	\$0	\$195,383	\$189,983	3518%
Interfund / Interdept Charges	\$1,608,212	\$882,541	\$725,671	\$1,608,212	\$0	0%
Debt Service	\$0	\$0	\$0	\$0	\$0	0%
Grand Total	\$28,674,376	\$17,922,897	\$9,621,402	\$27,544,089	-\$1,130,287	-4%

HIGHLIGHTS:

Expenditure Category	Explanation
Personnel Expenses	DPRCA had 40 vacancies and 7 unfunded positions at the end of the 3rd quarter. DPRCA is over budget in overtime due to the winter storm season. DPRCA did not budget properly for overtime in FY11. The figure may continue to increase during the spring storm season.
Purchased Professional & Technical Services	Expenses are on target.
Supplies	Expenses are on target.
Capital Outlays	Over budget due to purchase of Park equipment.
Interfund/Interdept Charges	Motor transport services are being spent as budget.
Debt Service	N/A

STATUS OF INITIATIVES:

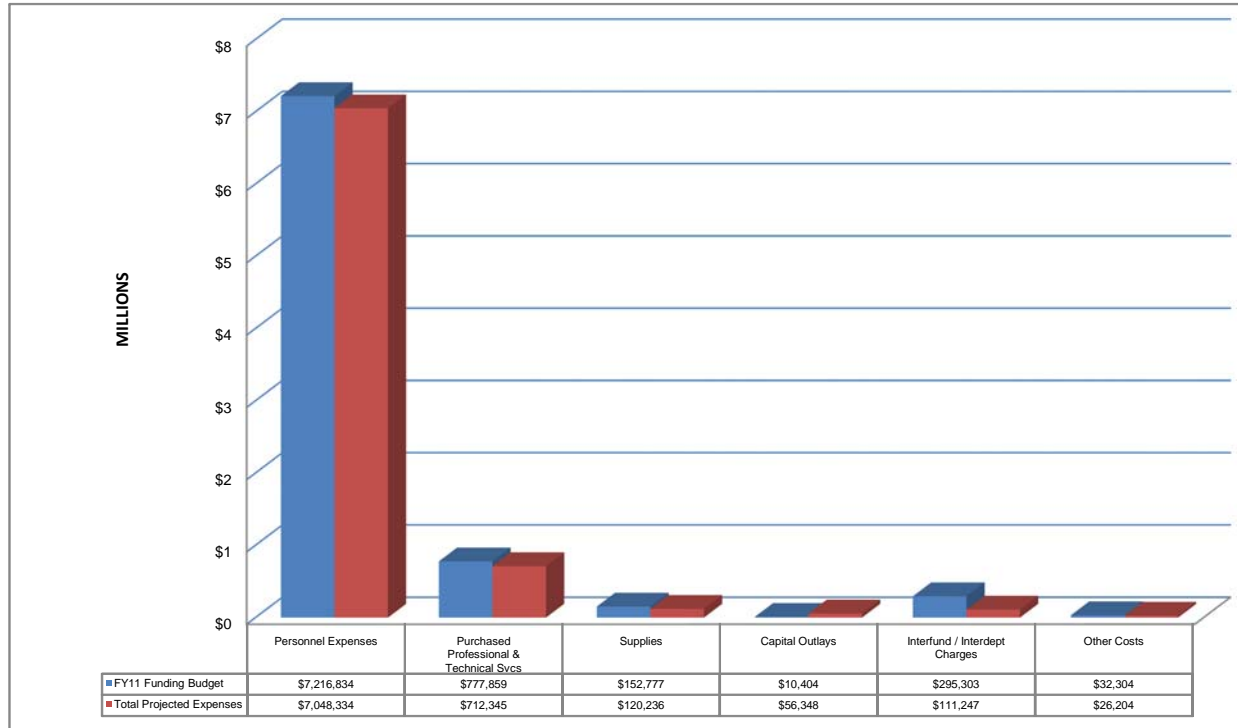
- \$1.2MM spent on contracts for art services, armed security for outdoor pools, game officials and supplies for the opening of the **Recreation Centers**.
- To date, DPRCA has transferred the budgeted amount of \$440,448 to **Beltline** and total expenditures charged are approximately \$23K. The remaining budget of \$551K will need to be allocated to the Beltline function/activity to complete the budgeted amount.

NEW INITIATIVES:

- \$500K spent for the Mayor's sustainability efforts.

DEPARTMENT OF PLANNING AND COMMUNITY DEVELOPMENT

The Department of Planning and Community Development is to guide the development of the City through effective measures of planning, design review, construction plan approval, code compliance, and housing preservation and assistance.



Description	FY11 Funding Budget	YTD		Total Projected Expenses	Variance (\$)	Variance (%)
		Encumbrance/Actual (Jul 2010 - Mar 2011)	Projected Expenses (Apr 2011 - Jun 2011)			
Personnel Expenses	\$7,216,834	\$5,183,500	\$1,864,834	\$7,048,334	-\$168,500	-2%
Purchased Professional & Technical Svcs	\$777,859	\$454,614	\$257,731	\$712,345	-\$65,514	-8%
Supplies	\$152,777	\$83,323.00	\$36,913.00	\$120,236	-\$32,541	-21%
Capital Outlays	\$10,404	\$56,348.00	\$0.00	\$56,348	\$45,944	442%
Interfund / Interdept Charges	\$295,303	\$83,435.00	\$27,812	\$111,247	-\$184,056	-62%
Other Costs	\$32,304	\$15,300.00	\$10,904.00	\$26,204	-\$6,100	-19%
Grand Total	\$8,485,481	\$5,876,521	\$2,198,194	\$8,074,715	-\$410,766	-5%

HIGHLIGHTS:

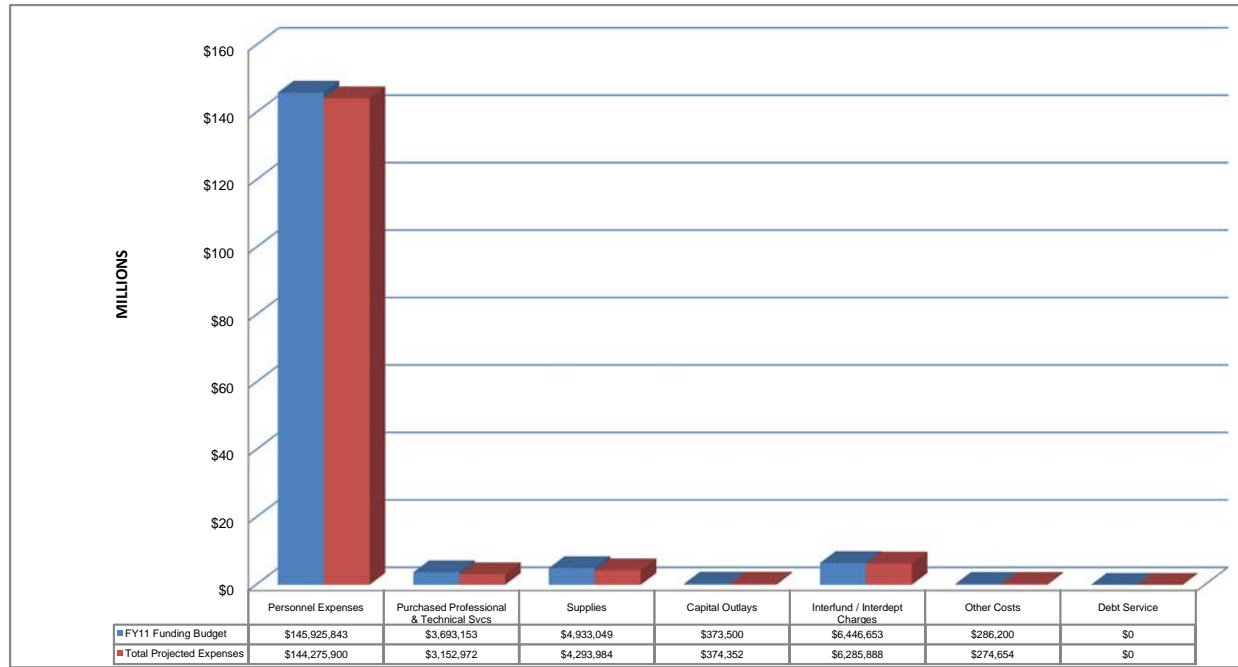
Expenditure Category	Explanation
Personnel Expenses	DPCD has five unfunded positions in the Office of Buildings; the vacant positions in the Offices of Code Enforcement and Planning have offset the salary deficit in the Office of Buildings. DPCD had nine vacant positions at the end of March.
Purchased Professional & Technical Services	Funds will be utilized for demolition costs in the Office of Code Enforcement and to cover the annual lease for copiers.
Supplies	DPCD has been conservative of their overall spending in supplies. There will be uniform expenses in the fourth quarter for new Code Enforcement Officers.
Capital Outlays	The deficit in Capital Outlays is due to a reclass of expenses from FY08 for carpet and tile. The department is working with General Accounting to resolve this issue.
Interfund/Interdept Charges	The reduction in staff has caused limited usage of department's motor transport services.
Other Costs	N/A

STATUS OF INITIATIVES:

- The office of **Code Compliance** will fill their remaining positions in the fourth quarter. Additional staffing will have equipment needs to include laptops and printers.

POLICE DEPARTMENT

The mission of the Atlanta Police Department is to reduce crime and promote the quality of life, in partnership with our community.



Description	FY11 Funding Budget	YTD		Total Projected Expenses	Variance (\$)	Variance (%)
		Encumbrance/Actual (Jul 2010 - March 2011)	Projected Expenses (April 2011- Jun 2011)			
Personnel Expenses	\$145,925,843	\$103,815,912	\$40,459,988	\$144,275,900	-\$1,649,943	-1%
Purchased Professional & Technical Svcs	\$3,693,153	\$2,301,604	\$851,368	\$3,152,972	-\$540,181	-15%
Supplies	\$4,933,049	\$3,315,484	\$978,500	\$4,293,984	-\$639,065	-13%
Capital Outlays	\$373,500	\$373,352	\$1,000	\$374,352	\$852	0%
Interfund / Interdept Charges	\$6,446,653	\$4,320,888	\$1,965,000	\$6,285,888	-\$160,765	-2%
Other Costs	\$286,200	\$30,155	\$244,500	\$274,654	-\$11,546	-4%
Debt Service	\$0	\$0	\$0	\$0	\$0	0%
Grand Total	\$161,658,398	\$114,157,395	\$44,500,355	\$158,657,750	-\$3,000,648	-2%

HIGHLIGHTS

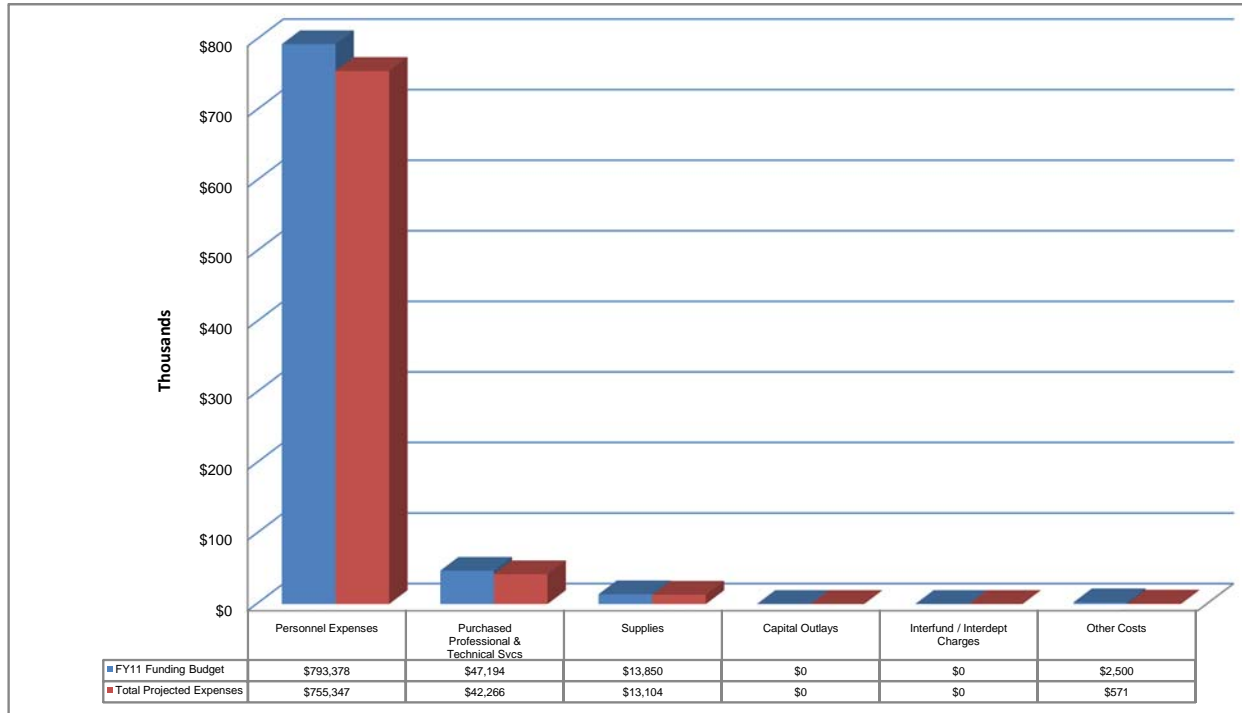
Expenditure Category	Explanation
Personnel Expenses	Variance in personnel due to vacant positions offset by worker's compensation, leave payouts & overtime. As of March 31, 2011, the Department of Police Services was carrying 93 Vacancies, of which 51 were civilian positions, and 42 sworn officer positions.
Purchased Professional & Technical Services	Variance in professional services due to some contract services deferred until FY2012.
Supplies	Variance in supplies due to department spending conservatively and utility reductions.
Capital Outlays	Variance is on target.
Interfund/Interdepartmental Charges	Variance in interfund/interdepartmental charges due to reductions associated with repairs due to new vehicle replacement in fleet.
Other Costs	Variance in other costs due to number of board meetings.
Debt Service	N/A

STATUS OF INITIATIVES:

- The Department of Police Services approved the purchase of 150 **new vehicles** for the fiscal year those vehicles are as follows: 90 Patrol cars, 2 Crown Victoria's, 2 Tahoe's, 9 Expeditions, 32 Taurus's, 2 vans, 13 motorcycles. Upon closure of the 3rd Quarter, all vehicles aforementioned have been received and are online.
- **100 New Officers** - The Department of Police Services hired 25 officers in the 3rd Quarter, additionally the process commenced for the hiring of the 4th group of 25 officers.

DEPARTMENT OF PROCUREMENT

The Department of Procurement is responsible for the management of all City purchases. The department maximizes the value the City receives on spending within the City's public policy goals.



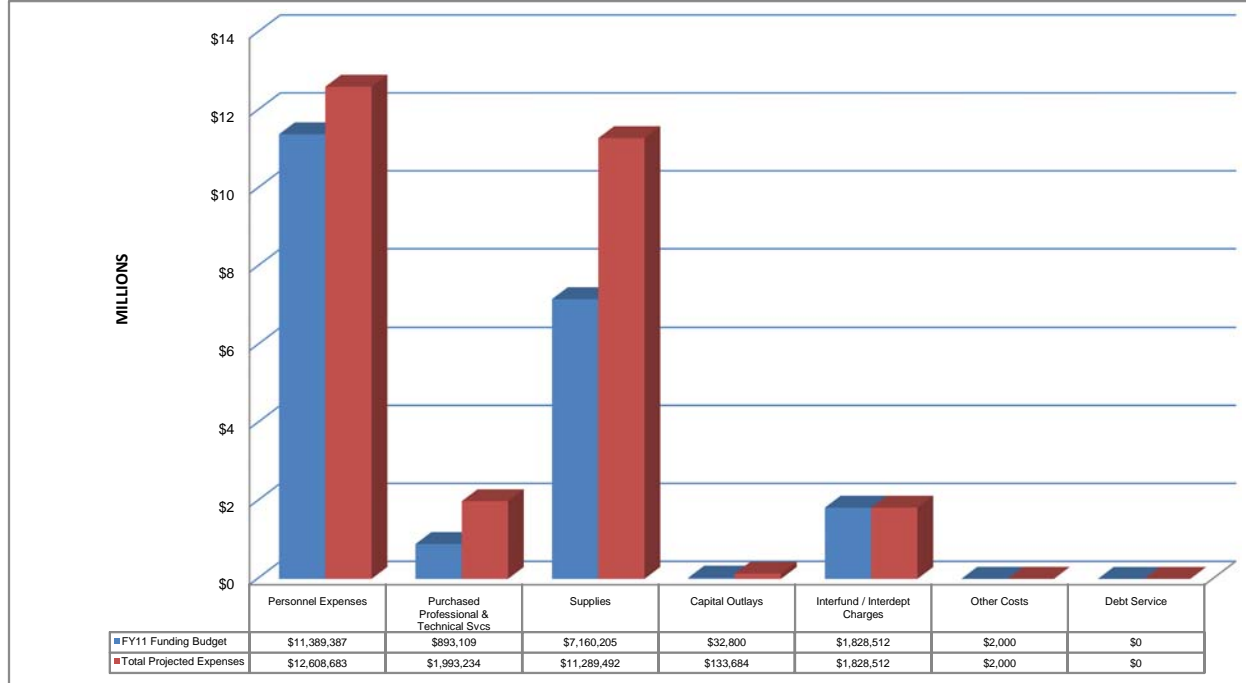
Description	FY11 Funding Budget	YTD		Total Projected Expenses	Variance (\$)	Variance (%)
		Encumbrance/Actual (Jul 2010 - Mar 2011)	Projected Expenses (Apr 2011 - Jun 2011)			
Personnel Expenses	\$793,378	\$566,541	\$188,806	\$755,347	-\$38,031	-5%
Purchased Professional & Technical Svcs	\$47,194	\$29,736	\$12,530	\$42,266	-\$4,928	-10%
Supplies	\$13,850	\$5,154	\$7,950	\$13,104	-\$746	-5%
Capital Outlays	\$0	\$0	\$0	\$0	\$0	0%
Interfund / Interdept Charges	\$0	\$0	\$0	\$0	\$0	0%
Other Costs	\$2,500	\$71	\$500	\$571	-\$1,929	-77%
Debt Service	\$0	\$0	\$0	\$0	\$0	0%
Grand Total	\$856,922	\$601,502	\$209,786	\$811,288	-\$45,634	-5%

HIGHLIGHTS:

Expenditure Category	Explanation
Personnel Expenses	Savings due to one vacant position at the end of the quarter.
Purchased Professional & Technical Services	Projection includes \$19K for the copier lease, and postage and wireless expenses.
Supplies	The department has been conservative in their spending on supply line items with \$9K projected for copier paper expenses.
Capital Outlays	N/A
Interfund/Interdepartmental Charges	N/A
Other costs	Includes \$1,500 allocated for compensation hearing officer protest, attorney fees.
Debt Service	N/A

DEPARTMENT OF PUBLIC WORKS

The Department of Public Works mission is to enhance Atlanta's quality of life by working collaboratively with citizens, public and private entities and other City departments to provide public works services that maintain and improve the City's infrastructure and physical environment.



Description	FY11 Funding Budget	YTD Actual (Jul 2010 - Mar 2011)	Projected Expenses (Apr 2011 - Jun 2011)	Total Projected Expenses	Variance (\$)	Variance (%)
Personnel Expenses	\$11,389,387	\$9,494,237	\$3,114,446	\$12,608,683	\$1,219,297	11%
Purchased Professional & Technical Svcs	\$893,109	\$1,704,285	\$288,949	\$1,993,234	\$1,100,125	123%
Supplies	\$7,160,205	\$11,099,492	\$190,000	\$11,289,492	\$4,129,287	58%
Capital Outlays	\$32,800	\$125,261	\$8,422	\$133,684	\$100,884	308%
Interfund / Interdept Charges	\$1,828,512	\$1,097,789	\$730,723	\$1,828,512	\$0	0%
Other Costs	\$2,000	\$1,031	\$969	\$2,000	\$0	0%
Debt Service	\$0	\$0	\$0	\$0	\$0	0%
Grand Total	\$21,306,013	\$23,522,096	\$4,333,509	\$27,855,605	\$6,549,592	31%

HIGHLIGHTS:

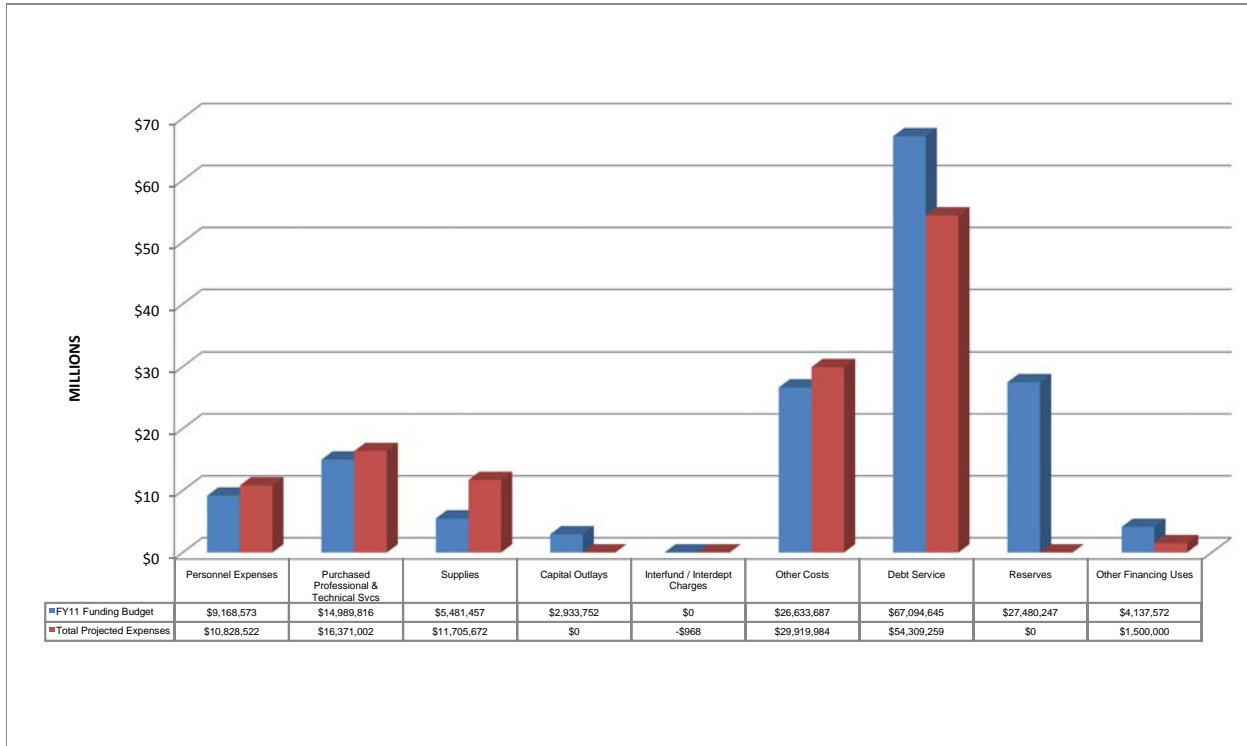
Expenditure Category	Explanation
Personnel Expenses	Quality of Life (QOL) positions were transferred to DPW general fund with the precursor being these expenses would be billed back to the QOL Fund.
Purchased Professional & Technical Services	\$1.5 MM in expenses incurred for 2009 September Flood were charged to current year FY2011 budget due to timing of invoices.
Supplies	This account exceeds allocation due to \$3.8MM was used to cover the snow removal cost at the beginning of the year.
Capital Outlays	100K in expenses incurred for 2009 September Flood were charged to current year budget.
Interfund/Interdepartmental Charges	N/A
Other costs	N/A
Debt Service	N/A

STATUS OF INITIATIVES:

DPW will also develop new projections for **Red-light Camera Funds** based on current GDOT approved locations, to correctly reflect FY2011 potential amount of funds available.

NON-DEPARTMENTAL

Non-departmental funds activities not accounted for in other departments. The budget primarily includes payments for debt service.



Description	FY11 Funding Budget	YTD		Total Projected Expenses	Variance (\$)	Variance (%)
		Encumbrance/Actual (Jul 2010 - Mar 2011)	Projected Expenses (Apr 2011 - Jun 2011)			
Personnel Expenses	\$9,168,573	\$7,539,157	\$3,289,365	\$10,828,522	\$1,659,949	18%
Purchased Professional & Technical Svcs	\$14,989,816	\$14,203,484	\$2,167,518	\$16,371,002	\$1,381,186	9%
Supplies	\$5,481,457	\$7,250,622	\$4,455,050	\$11,705,672	\$6,224,215	114%
Capital Outlays	\$2,933,752	\$0	\$0	\$0	-\$2,933,752	-100%
Interfund / Interdept Charges	\$0	-\$968	\$0	-\$968	-\$968	0%
Other Costs	\$26,633,687	\$24,466,841	\$5,453,143	\$29,919,984	\$3,286,297	12%
Debt Service	\$67,094,645	\$32,039,570	\$22,269,689	\$54,309,259	-\$12,785,386	-19%
Reserves	\$27,480,247	\$0	\$0	\$0	-\$27,480,247	-100%
Other Financing Uses	\$4,137,572	\$684,317	\$815,683	\$1,500,000	-\$2,637,572	-64%
Grand Total	\$157,919,749	\$86,183,024	\$38,450,447	\$124,633,471	-\$33,286,278	-21%

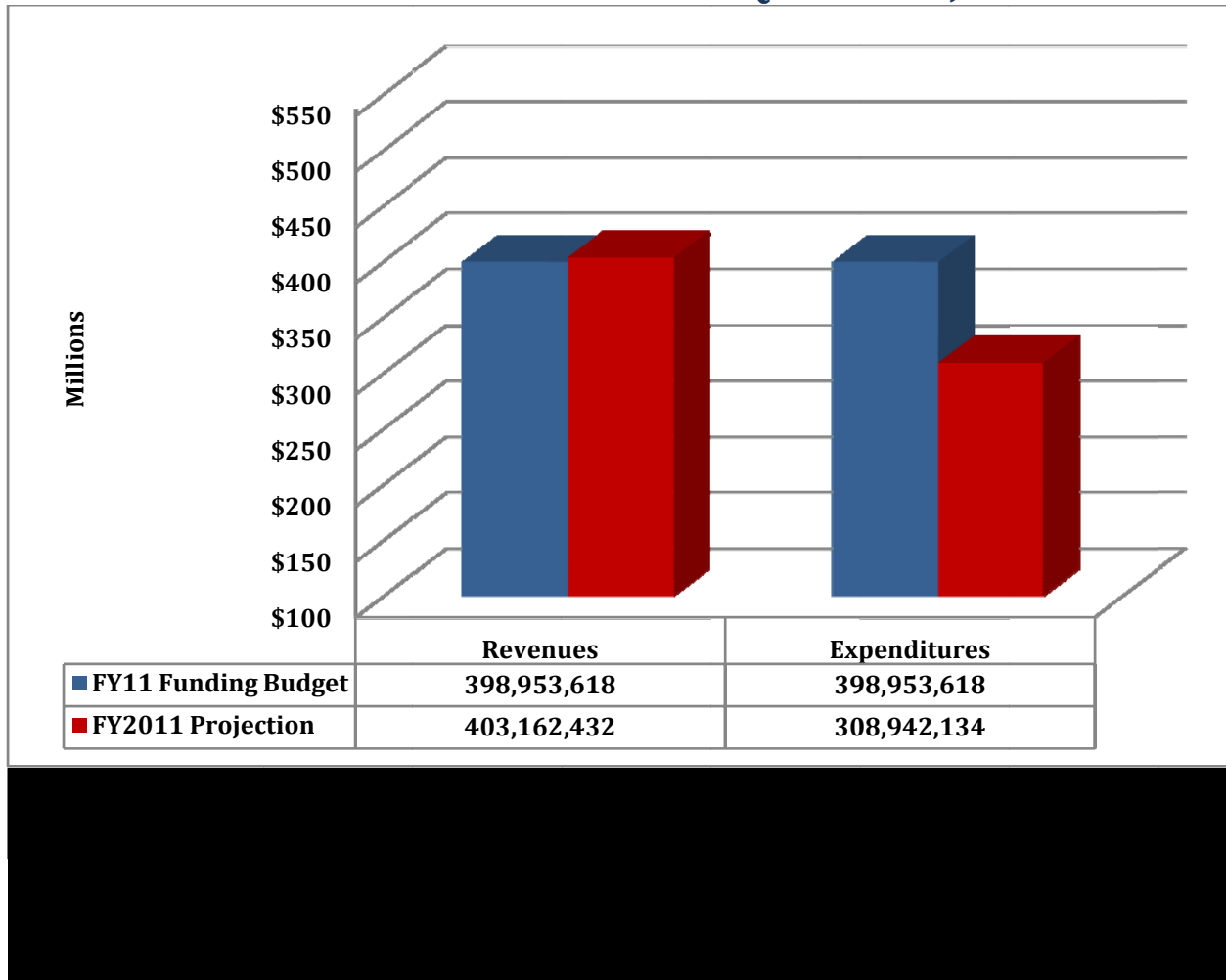
HIGHLIGHTS:

Expenditure Category	Explanation
Personnel Expenses	Variance due to \$5.1MM pension adjustments offset by \$3.4MM unemployment & workers' compensation expenses less than anticipated.
Purchased Professional & Technical Services	Variance due to Accounts Payable accrual of \$2.2MM offset by \$1MM of insurance expenses less than anticipated.
Supplies	Variance is due to increase for water charges mainly related to Grady Hospital and Department of Parks.
Capital Outlays	Variance due to vehicles budgeted that will be utilized by GMA instead.
Interfund/Interdepartmental Charges	Amount relate to prior year write-off for a payroll liability that is being paid back this year.
Other costs	Variance due to increase related to health cost for retirees.
Debt Service	Variance is due mainly to \$14MM Watershed MOU principal charges that will be classified as a balance sheet entry, per General Accounting. The MOU principal budget savings is offset by additional expenses for SWMA.
Reserves	Variance is due to the restricted reserve of \$27MM. This amount represents 5% of the revenues for FY2011.
Other Financing Uses	Variance is due to \$4MM E911 Operating transfer not being posted, per General Accounting, offset by \$1MM monthly storm water charges.

ENTERPRISE FUNDS

AVIATION REVENUE FUND

BUDGET VARIANCE ANALYSIS AND THIRD QUARTER PROJECTION



Major Revenue Variances:

The Department of Aviation collected an unanticipated amount of \$3MM in taxes due from vendors and \$1MM from past ambulance services provided.

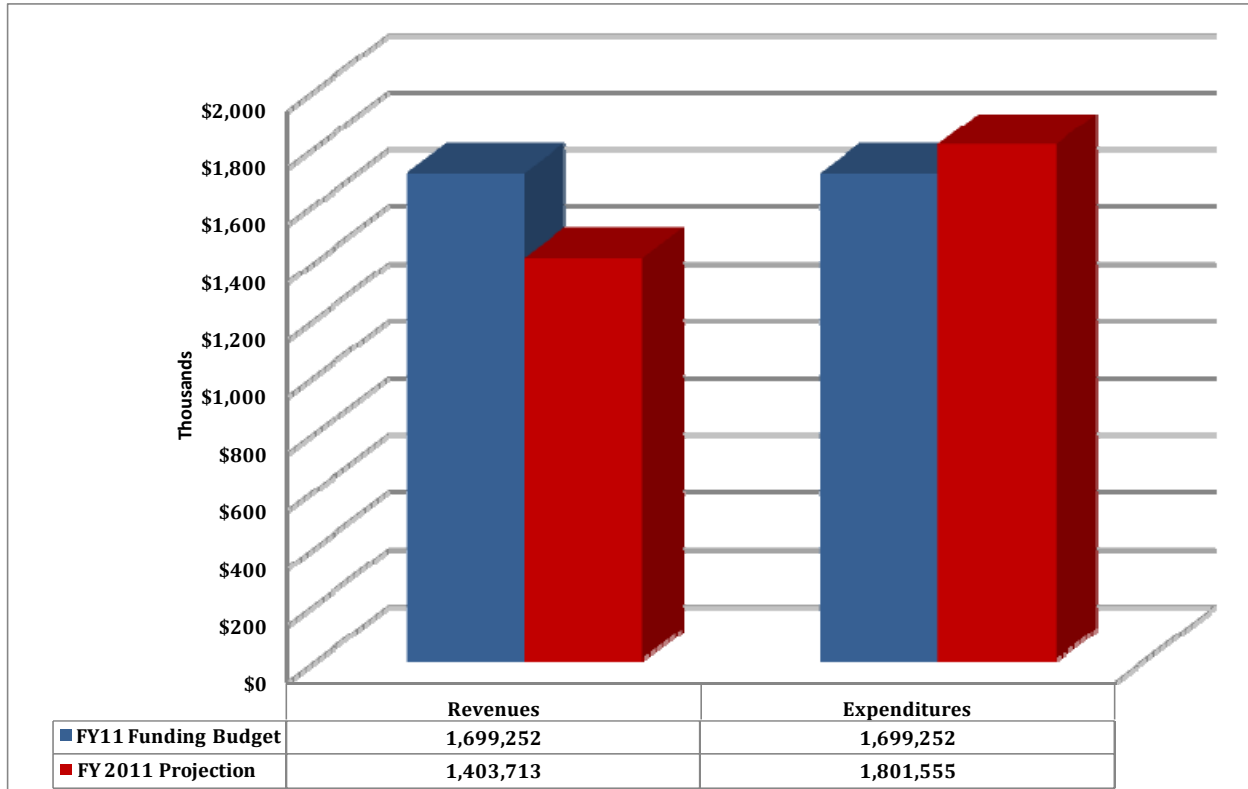
Major Expenditure Variances:

The Department of Aviation does not expect to spend the budgeted reserve of \$49MM. This original amount is a part of the DOA funding budget and will contribute to year-end surplus. The first quarter Bond Issuance (Refunding Series 2010C Bonds), puts the debt service forecast for FY 2011 at \$101.9MM. This is a reduction from the \$119.6MM originally slated for the current year and would produce a savings of \$17.7MM. The reimbursable common-use O&M contracts might be delayed to as late as May generating an under-run of an estimated at \$15MM for FY2011.

Note: Encumbrances are excluded from the YTD March 2011 for year over year comparison purposes.

CIVIC CENTER FUND

BUDGET VARIANCE ANALYSIS AND THIRD QUARTER PROJECTION



Category	YTD Actual Mar- 10	YTD Budget Mar-11	YTD Actual Mar- 11	FY11 Funding Budget	FY 2011 Projection	Variance \$	Variance %
Revenues	1,032,569.78	1,274,439	979,954	1,699,252	1,403,713	(295,539)	-17%
Expenditures	1,360,740.23	1,274,439	1,464,326	1,699,252	1,801,555	102,303	6%
Surplus (deficit)	(328,170)	-	(484,372)	-	(397,842)	(397,842)	N/A

Major Revenue Variances:

The revenue projections are based on events scheduled through the end of the year. Revenue projections may increase as additional events are contracted.

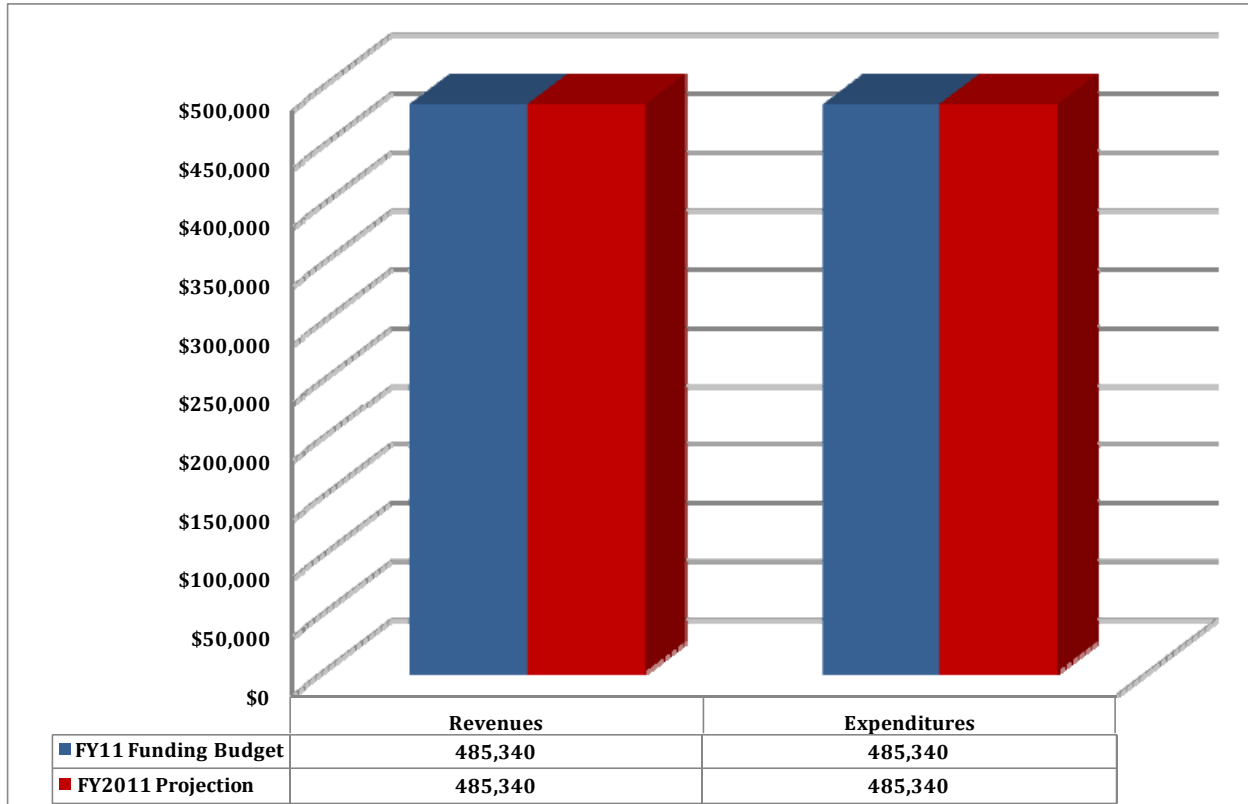
Major Expenditure Variances:

Utility expenses are greater than budgeted.

Note: Encumbrances are excluded from the YTD March 2011 for year over year comparison purposes.

PARKS FACILITIES FUND (CYCLORAMA)

BUDGET VARIANCE ANALYSIS AND THIRD QUARTER PROJECTION



Category	YTD Actual Mar - 10	YTD Budget Mar -11	YTD Actual- Mar - 11	FY11 Funding Budget	FY2011 Projection	Variance \$	Variance %
Revenues	314,618	364,005	292,800	485,340	485,340	-	0%
Expenditures	360,961	364,005	340,345	485,340	485,340	-	0%
Surplus (deficit)	(46,343)	-	(47,545)	-	-	-	N/A

Major Revenue Variances:

Cyclorama will see an increase in revenue projections in the last quarter due to an increase in spring field trips and visitors to the facility.

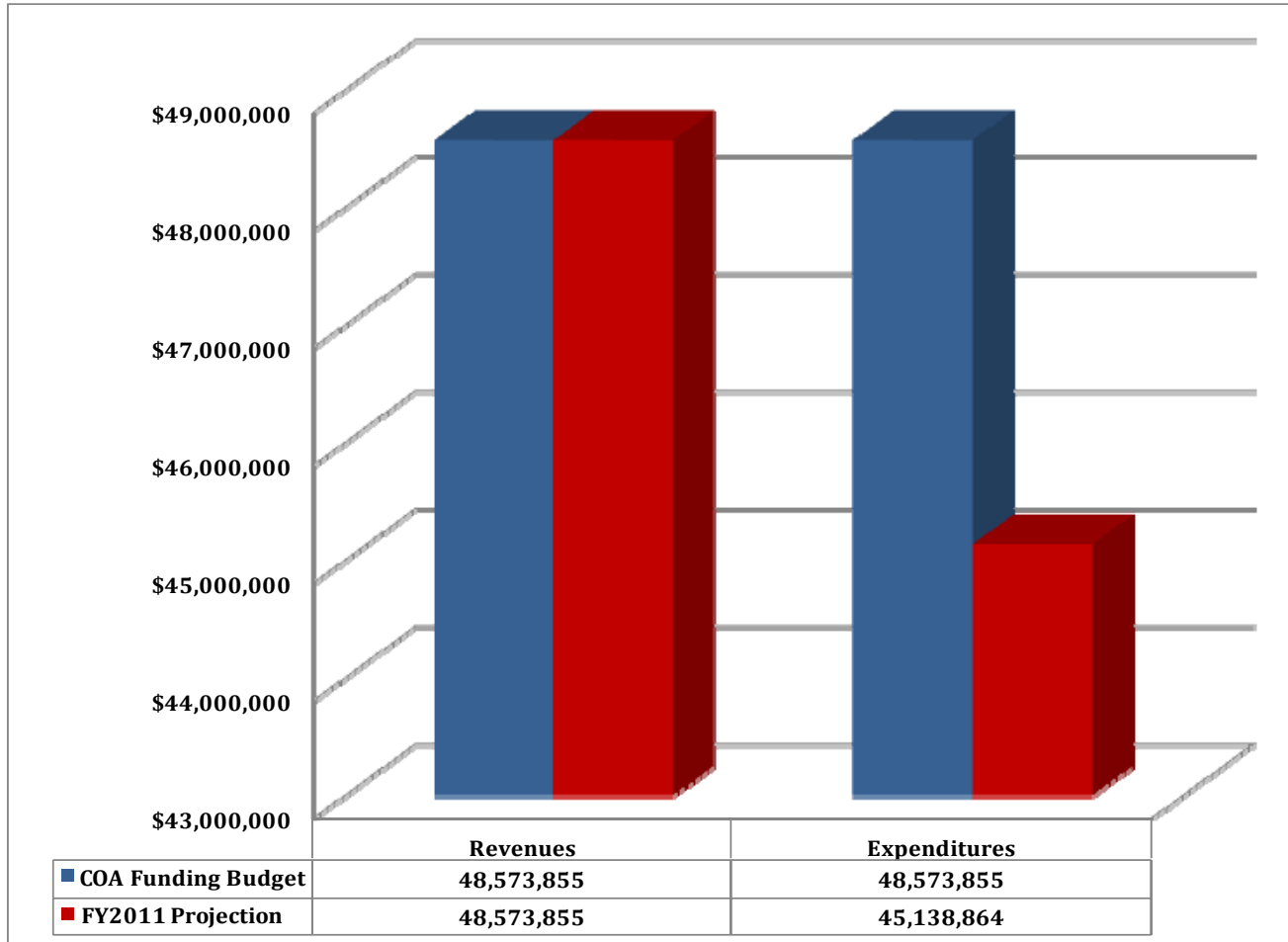
Major Expenditure Variances:

The department has been spending conservatively in supplies and purchased services.

Note: Encumbrances are excluded from the YTD March 2011 for year over year comparison purposes.

SOLID WASTE FUND

BUDGET VARIANCE ANALYSIS AND THIRD QUARTER PROJECTION



Category	YTD Actual- Mar-2010	YTD Budget Mar-2011	YTD Actual- Mar-2011	COA Funding Budget	FY2011 Projection	Variance \$	Variance %
Revenues	25,722,811	19,292,109	25,972,136	48,573,855	52,000,000	3,426,145	7%
Expenditures	29,337,590	22,003,193	29,901,797	48,573,855	45,138,864	(3,434,991)	-7%
Surplus (deficit)	(3,614,779)	(2,711,084)	(3,929,661)	-	6,861,136	6,861,136	

Major Revenue Variances:

Revenues are projected to exceed the FY11 budget by 7% and are partly attributable to the increased recycling fee.

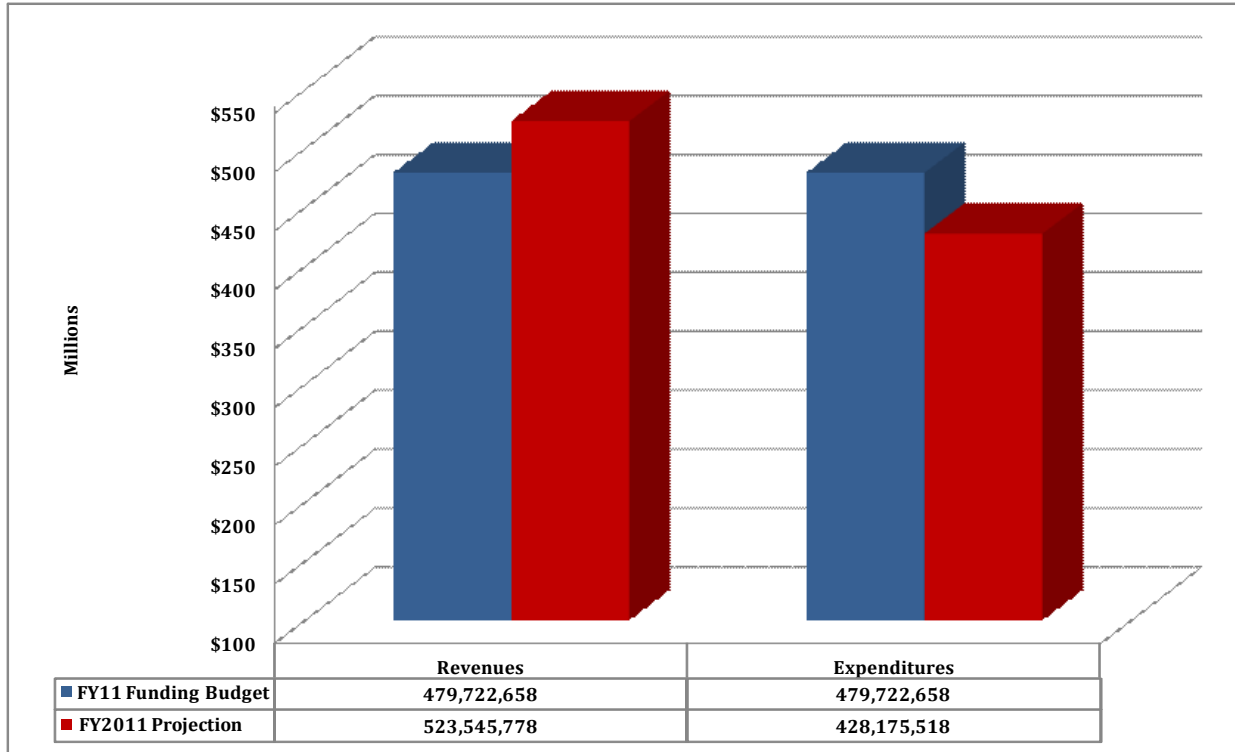
Major Expenditure Variances:

Personnel expenses are below budget due to vacant positions and the lease payment for the Solid Waste equipment will begin in FY2012 instead of this year.

Note: Encumbrances are excluded from the YTD March 2011 for year over year comparison purposes.

DEPARTMENT OF WATERSHED

BUDGET VARIANCE ANALYSIS AND THIRD QUARTER PROJECTION



Category	YTD Actual Mar-10	YTD Budget Mar-11	YTD Actual Mar-11	FY11 Funding Budget	FY2011 Projection	Variance \$	Variance %
Revenues	347,743,650	359,791,994	392,105,352	479,722,658	523,545,778	43,823,120	9%
Expenditures	241,052,606	359,791,994	276,212,320	479,722,658	428,175,518	51,547,140	11%
Surplus (deficit)	106,691,044	-	115,893,032	-	95,370,260	95,370,260	N/A

Major Revenue Variances:

Projected variance of \$43.8MM is due to the collection of all of the MOST revenue in this fund. The net income from this fund will be transferred to Watershed’s renewal and extension fund via year-end equity transfer for capital funding.

Major Expenditure Variances:

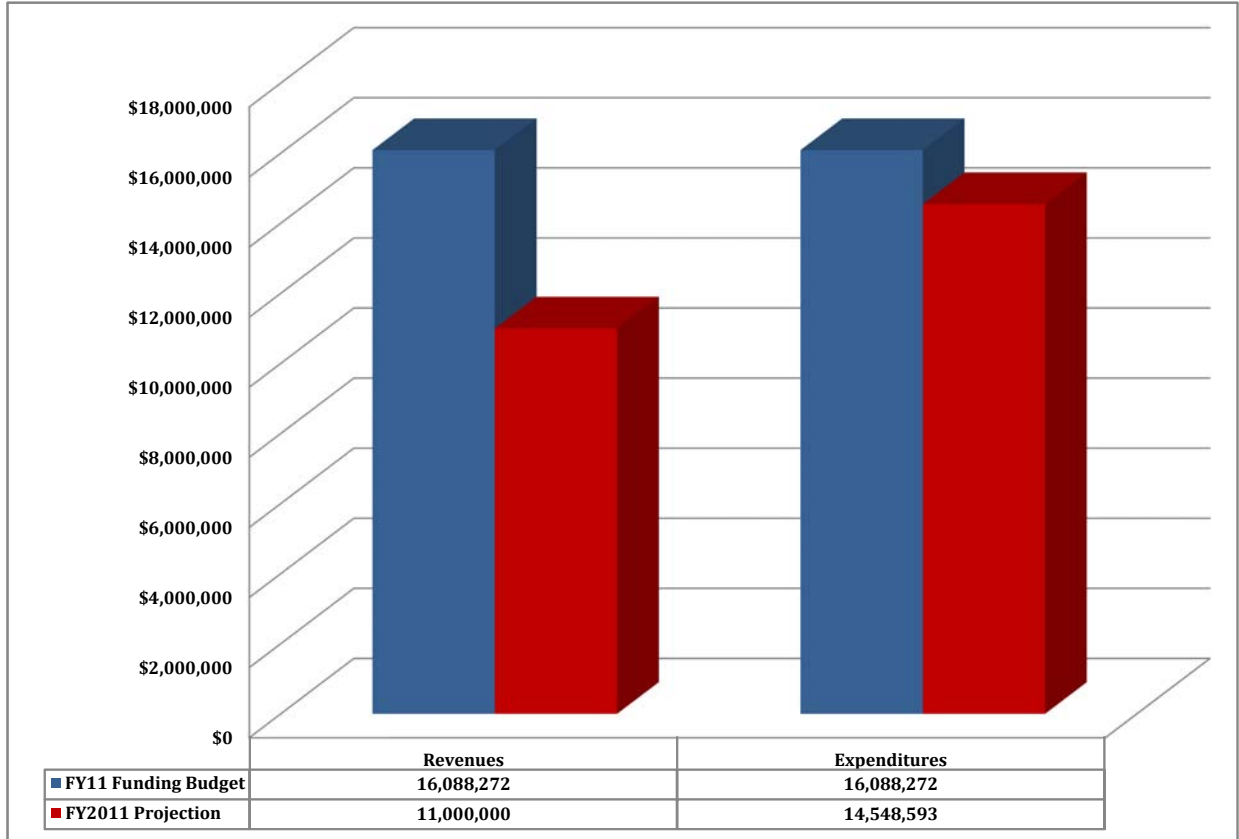
Overall expenditures lower due to 186 vacancies in Department of Watershed Management as of 3/31/10 and additional cost control measures by department. Additional surplus is due to the fund wide restricted reserves.

Note: Encumbrances are excluded from the YTD March 2011 for year over year comparison purposes.

OTHER FUNDS

E911

BUDGET VARIANCE ANALYSIS AND THIRD QUARTER PROJECTION



Category	YTD Actual Mar-2010	YTD Budget Mar-11	YTD Actual Mar-11	FY11 Funding Budget	FY2011 Projection	Variance \$	Variance %
Revenues	12,159,584	13,406,893	8,315,946	16,088,272	11,000,000	(5,088,272)	-32%
Expenditures	12,610,646	13,406,893	11,405,939	16,088,272	14,548,593	(1,539,679)	-10%
Surplus (deficit)	(451,061)	-	(3,089,993)	-	(3,548,593)	(3,548,593)	N/A

Major Revenue Variances:

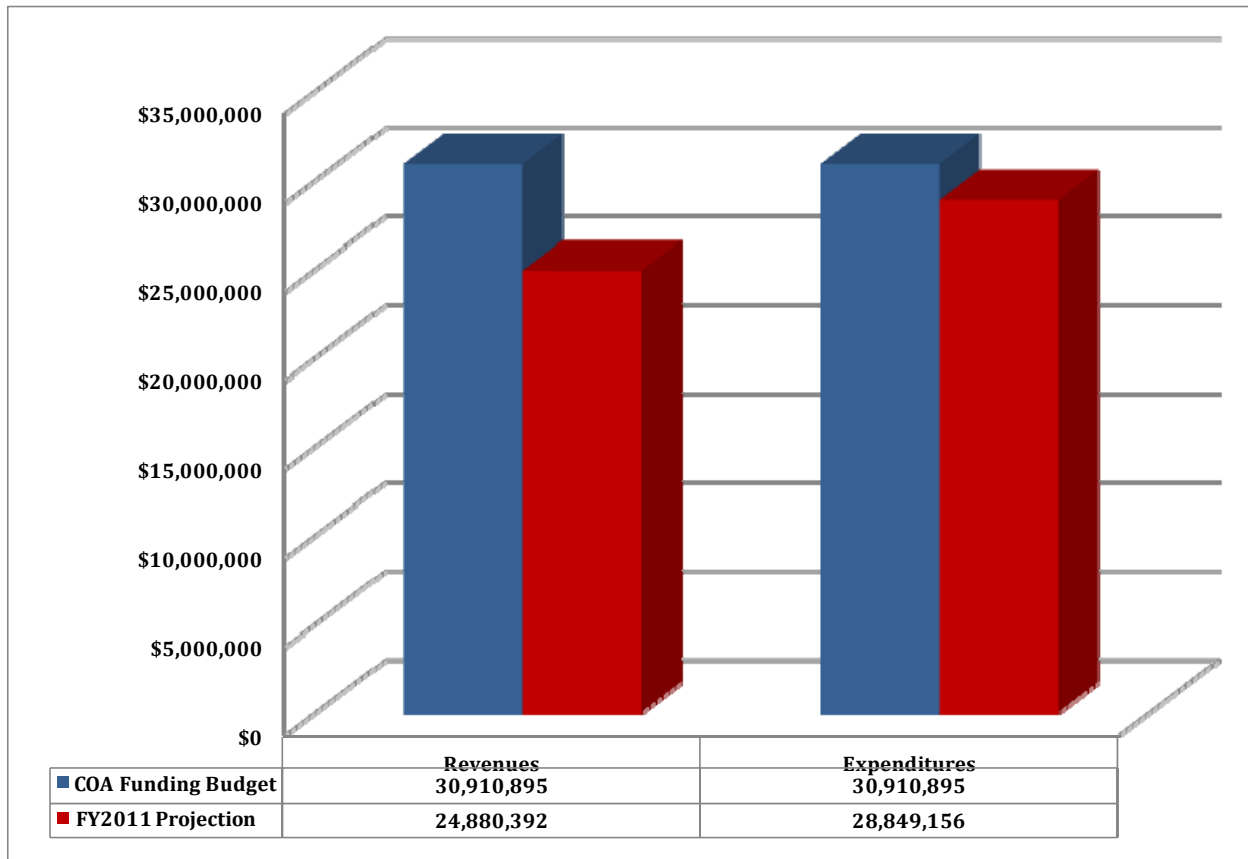
Per General Accounting, the operating transfer of \$4,188,272 will not be posted this fiscal year.

Major Expenditure Variances:

Expenditures are under budget due to personnel vacancies (17) and reduced expenses for translating services.

FLEET MANAGEMENT

BUDGET VARIANCE ANALYSIS AND THIRD QUARTER PROJECTION



Category	YTD Actual- Mar-2010	YTD Budget Mar-2011	YTD Actual- Mar 2011	COA Funding Budget	FY2011 Projection	Variance \$	Variance %
Revenues	18,711,270	23,183,171	18,440,908	30,910,895	24,880,392	(6,030,503)	-20%
Expenditures	23,480,977	23,183,171	23,586,114	30,910,895	28,849,156	(2,061,739)	-7%
Surplus (deficit)	(4,769,708)	-	(5,145,206)	-	(3,968,764)	(3,968,764)	N/A

Major Revenue Variances:

Revenue projections are below anticipations due to the decrease in billing for repairs, which is attributed to new fleet purchases.

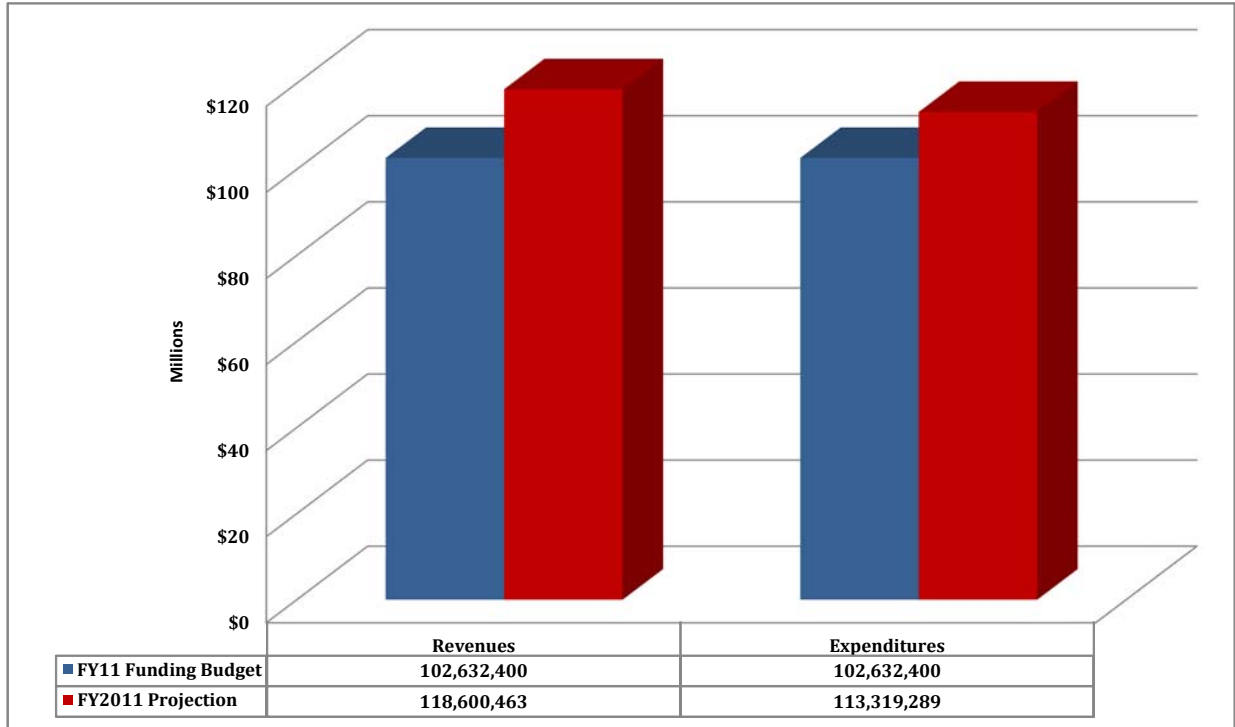
Major Expenditure Variances:

Expenses are under budget due to vacant positions. Repair expenses are down due to new fleet purchases

Note: Encumbrances are excluded from the YTD March 2011 for year over year comparison purposes.

GROUP INSURANCE

BUDGET VARIANCE ANALYSIS AND THIRD QUARTER PROJECTION



Category	YTD Actual Mar 10	YTD Budget Mar-11	YTD Actual Mar-11	FY11 Funding Budget	FY2011 Projection	Variance \$	Variance %
Revenues	86,455,201	76,974,303	89,345,661	102,632,400	118,600,463	15,968,063	16%
Expenditures	79,923,019	76,974,303	84,793,154	102,632,400	113,319,289	10,686,889	10%
Surplus (deficit)	6,532,182	-	4,552,507	-	5,281,174	5,281,174	N/A

The City is self-insured and the Group Insurance Fund is funded through employer and employee contributions

Major Revenue Variances:

For FY 2011, Group Insurance is projected to end the fiscal year with a surplus. On a year to date basis, revenues have increased versus YTD Mar 2010 due to higher retiree portion of revenues.

Major Expenditure Variances:

On a year to date basis, expenses have increased versus YTD Mar 2010; YTD March 2011 increased due to increase costs for service providers.

FUND BALANCE PROJECTION

CATASTROPHIC (GENERAL) FUND BALANCE PROJECTION

in
'000's

Actual Fund Balance at June 30, 2009		7,393
 Fund Balance Change during FY10		
Expected Surplus from Operations	65,042	
Less: Portion of Surplus to Capital Funds (25%)	(16,260)	
Net Estimated Reserve for FY10		48,781
General Fund Balance at June 30, 2010		56,174
 Fund Balance Change during FY11		
FY 2011 Revenues Approved by City Council	559,524	
less: Prior Year Fund Balance	(9,919)	
Net Projected Revenues		549,605
FY 2011 Expenses Approved by Council	559,524	
less: GF department projection variance as of 3/31/2011	(37,290)	
Net Projected Expenses		522,234
Net Estimated FY11 Surplus from Operations		27,371
Less: Portion of Surplus to Capital Fund (25%)		(6,843)
Projected General Fund Balance at June 30, 2011		76,702

Note: Reserve for encumbrances is excluded.

APPENDICES

APPENDIX A – REVENUE DETAIL

PROPERTY TAXES & INTANGIBLE TAXES

PROPERTY TAXES

INTANGIBLE TAXES

LOCAL OPTION SALES TAX

ALCOHOL, HOTEL/MOTEL AND OTHER TAX

ALCOHOL TAX

HOTEL/MOTEL TAX

PUBLIC UTILITY FRANCHISE

INSURANCE PREMIUM TAXES

MOTOR VEHICLE

LICENSES AND PERMITS

LICENSES, LIQUOR

LICENSES, BEER/WINE

LICENSES, GENERAL BUSINESS

PERMITS, COMMERCIAL PARKING

PERMITS, BUILDING

PERMITS, ELECTRICAL

OTHER LICENSES & PERMITS

CHARGES FOR SERVICES

INDIRECT COST RECOVERY

POLICE INSPECTIONS

POLICE SERVICE ATLANTA BOARD OF EDUCATION

POLICE SERVICE BURGLAR ALARM

FEES FOR SWIMMING

OTHER CHARGES FOR SERVICES

FINES & FORFEITURES

TRAFFIC FINES

PARKING FINES

FAILURE TO APPEAR/ABIDE

OTHER FINES & FORFEITURES

MISCELLANEOUS REVENUE

LAND RENTAL

BUILDING RENTAL

INS INMATE LEASE RENTAL

RECOVERIES

OTHER FINANCING SOURCES & LOCAL SHARED

INTEREST EARNINGS

GAIN/LOSS ON INVESTMENT

OPERATING TRANSFER FROM 7101 - ONE TIME BONUS - AGENCY FUNDS

OPERATING TRANSFER FROM 7701 - CAR RENTAL TAX

APPENDIX B – GENERAL FUND REVENUE BUDGET VS. ACTUAL

GENERAL FUND									
Revenue Category	2011 Anticipation	MAR 5 Year AVG %	MAR Budget Based on Anticipation	MAR Actual	Total Variance	Perf. Variance	Timing Variance	% Perf. Variance	Comments
Current Year Property Taxes	185,391,189	94.1%	174,480,676	189,408,130	14,927,454	14,927,454	-	8.6%	Exceeded target
Local Option Sales Tax	100,580,000	69.9%	70,317,423	70,076,098	(241,324)	(241,324)	-	-0.3%	Moderate; tied to consumer spending
Hotel/Motel Tax	11,000,000	73.3%	8,059,448	8,871,483	812,035	812,035	-	10.1%	Low; Rev/Available Room projecting incr
Public Utility Franchise	49,132,391	87.2%	42,834,112	48,272,762	5,438,650	5,438,650	-	12.7%	Will exceed target
Indirect Cost Recovery	34,492,287	75.0%	25,869,215	26,106,064	236,850	236,850	-	1%	Low; Gen. Acct. records monthly JE
General Business License	39,730,000	58.5%	23,258,361	25,815,339	2,556,977	0	2,556,977	11.0%	Low; this tax is tied to companies gross receipts (due date April 2011)
Insurance Premium	23,000,000	100.0%	23,000,000	22,408,403	(591,597)	(591,597)	-	-2.6%	
Other Licenses/Permits	19,366,898	75.0%	14,525,173	16,371,873	1,846,700	1,846,700	-	12.7%	Moderate; tied to construction sector
Building Permits	7,700,000	77.5%	5,965,052	3,002,634	(2,962,418)	(2,962,418)	-	-49.7%	High; monitoring commercial construction sector
Alcohol	16,412,434	75.0%	12,303,546	10,742,555	(1,560,990)	(1,560,990)	-	-12.7%	Low; no material impact on drinking establishments
Fines/Forfeitures	20,000,000	72.7%	14,546,167	14,722,484	176,317	176,317	-	1.2%	Moderate: APD ticket activity is key component
Intangible Recording Taxes	2,536,666	78.0%	1,978,953	2,427,656	448,703	448,703	-	22.7%	Moderate; less activity due to tighter credit
Land and Building Rentals	8,189,851	75.0%	6,142,388	5,267,632	(874,756)	(874,756)	-	-14.2%	Moderate
Real Estate Transfer Taxes	1,000,000	84.8%	847,722	649,427	(198,294)	(198,294)	-	-23.4%	Low
Remaining Revenues	31,073,247	57.7%	17,941,812	19,574,457	1,632,645	1,632,645		9.1%	
General Fund subtotal revenues	549,604,963	80.4%	442,070,048	463,716,998	21,646,950	19,089,973	2,556,977	4.3%	
DWM MOU true-up				8,641,612					
Fund Balance	9,918,801								
Total General Fund Revenues and Fund Balance	559,523,764	80%	442,070,048	472,358,610	21,646,950	19,089,973	2,556,977		

APPENDIX C – DEPARTMENT OF FINANCE/BUDGET OFFICE CONTACT LIST

Please contact your budget analyst if you have any questions.

OBFP Staff	Title	Department	Phone Number
Carol King	Budget Chief		404.865.8665
Youlanda Carr	Budget Director		404.330.6949
Corey Huguley	Budget Analyst	Fire Judicial • Municipal Courts • Public Defender • Solicitor Information Technology	404.330.6443
Corey McDaniel	Budget Analyst	Corrections Ethics E911 Police Services	404.865.8678
Renee Matis	Budget Manager	Finance	404.330.6323
Yolanda Tyner	Budget Analyst	Civic Center Cyclorama Internal Audit Parks, Recreation and Cultural Affairs Planning/Procurement	404.865.8580
Rick Taylor	Budget Director	Capital Projects*	404.865.8442
Pam Bracey	Budget Manager	Law Water/Wastewater – Capital	404.330.6985
Talmadge Dixon	Budget Analyst	Public Works Solid Waste Fleet Services	404.865.8476
Sage Glanton	Budget Analyst	Human Resources Water/Wastewater – Operations	404.865.8478
Antrameka Knight	Budget Analyst	ACRB Aviation – Operations	404.865.8475
Jessime McGarity	Budget Manager	City Council Executive Office Aviation – Capital	404.330.6902

*Temporarily assigned

APPENDIX D – GLOSSARY OF TERMS

Alcohol	Alcohol accounts include 3% tax-by-the-drink and Wholesale Alcohol at .22 cents per liter.
Building Permits	Building permit fee is \$5.00 per \$1,000 of valuation or \$50 whichever is greater.
Current Year Property Taxes	Real and personal ad valorem taxes; tax revenues derived from 10.24 millage rate.
Fines/Forfeitures	Comprised of traffic fines and tied to ticket issuance and Park Atlanta guarantee included.
General Business License	Business tax based on gross receipts and number of employees on companies reporting Georgia income.
Hotel/Motel Tax	Seven percent room occupancy tax levied on the occupant of any hotel, motel, lodgings, or rooming accommodations.
Indirect Cost Recovery	Cost allocation to recover centralized administrative services provided to enterprise funds.
Insurance Premium	Insurance companies pay tax on the gross direct premium to the State Insurance Department.
Intangible Recording Taxes	Recording tax is levied on each instrument securing one or more long-term notes at the rate of \$1.50 per each \$500.
Interest Earnings	Interest earned based on the General Fund equity share in the Cash Pool (Concentration Account).
Land and Building Rentals	Monthly lease rental agreements for City-owned real estate properties (neighborhood centers and cell towers).
Local Option Sales Tax	City share of LOST is 42.87% of one percent; county-wide tax negotiated between Fulton County and municipalities.
Motor Vehicle Taxes	Monthly tag tax due on the birth date of each registered motor vehicle.
Operating Transfers	Transfers from Car Tax and Trust funds.
Other Charges for Services	Public safety fees including false alarms, school detective, and inspection fees.

Other Licenses/Permits	Comprised of alcohol, professional licenses, plumbing, electrical, and HVAC permits.
Prior Year Property Taxes	Outstanding delinquent property taxes that are subject to FIFA (liens).
Public Utility Franchise	Franchise fee paid by public utility companies based on a percentage of gross receipts or linear feet.
Real Estate Transfer Taxes	Tax is levied on sale/transfer of real estate at rate of \$1 for the first \$1,000 & .10 cents for each additional \$100.
Recoveries	State reimbursements for workers compensation claims from State Subsequent Injury Trust Fund.